NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: **October 27, 2026**

Time: **4:00 P.M.**

Place: **MONTGOMERY COUNTY HOSPITAL DISTRICT**
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted three business days prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

Items involving Visitors

7. Presentation of Investment report for quarter ending September 30, 2026. (Mrs. Inman, Treasurer - MCHD Board)

District

8. Monthly Reports:
    a. CEO Report to include executive summary, update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, and any other related district matters. Attached reports include:
    b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
    c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, IT and Public Health.
    d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
    e. Update on Accounting, Billing and Procurement departments.
9. Presentation of HR Turnover Report. (Mrs. Williams, Chair – Personnel Committee)

10. Consider and act on the November and December, 2026 MCHD Regular Board of Directors meeting dates and times. (Mr. Shirley, Chairman – MCHD Board)
11. Consider and act on the purchase of eight ambulance modules to be mounted in Fiscal Year 2027. (Mr. Bagley, Chair – EMS Committee)
12. Consider and act on a Letter of Intent for the purchase of eight ambulance modules to be mounted in Fiscal Year 2028. (Mr. Bagley, Chair – EMS Committee)
13. Consider and act to approve the order of (2) leased Chevrolet trucks and (1) leased cargo van from Enterprise that are approved in the FY27 budget. (Mr. Bagley, Chair – EMS Committee)
14. Consider and act on the Admin Tower Lease with T-Mobile. (Mr. Kaiser, Chair - PADCOM)
15. Consider and act on annual renewal of virtualization server platform. (Mr. Kaiser, Chair - PADCOM)
16. Consider and act on Healthcare Assistance Program claims from specialty care Non-Medicaid 1115 Waiver providers. (Dr. Peacock, Chair – Indigent Care Committee)
17. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Dr. Peacock, Chair – Indigent Care Committee)
18. CFO report of preliminary financials twelve months ended September 30, 2026, and report updates on financial statements and investment.
19. Consider and make recommendations on potential revisions to ACC 05-101 District Purchasing Policy. (Mrs. Inman, Treasurer – MCHD Board)
20. Consider and act on Public Consulting Group contract amendment. (Mrs. Inman, Treasurer - MCHD Board)
21. Consider and act on Bank Signature Cards. (Mrs. Inman, Treasurer – MCHD Board)
22. Consider and act on the signers for the TexPool and TexStar investment accounts. (Mrs. Inman, Treasurer – MCHD Board)
23. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2026. (Mrs. Inman, Treasurer – MCHD Board)
24. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2027. (Mrs. Inman, Treasurer – MCHD Board)
25. Consider and act to approve budgeted Blanket Purchase Orders for Fiscal Year 2027. (Mrs. Inman, Treasurer – MCHD Board)
26. Consider and ratify the payment of the Impac Fleet monthly invoice for fuel charges for the month of September, 2026. (Mrs. Inman, Treasurer – MCHD Board)
27. Consider and act on ratification of payment of District invoices. (Mrs. Inman, Treasurer – MCHD Board)
28. Consider and act on the approval to salvage dwelling at 809 W. Semands. (Mrs. Inman, Treasurer, MCHD Board)
29. Consider and act on salvage and surplus. (Mrs. Inman, Treasurer – MCHD Board)
30. Consider and act on Secretary's Report – Minutes from the September 22, 2026 MCHD Regular BOD and October 6, 2026 MCHD Special BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

Executive Session

31. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
    a. In regards to section 551.074 of the Texas Government code to deliberate the appointment, contract, employment, evaluation, reassignment, duties, of a public officer or employee regarding Public Health Clinic staffing. (Mr. Shirley, Chairman – MCHD Board)

b. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding Land Lease with MCESD #12 at 23500 Loop 494 Porter, Texas 77365 for MCHD Communication Tower. (Mr. Shirley, Chairman – MCHD Board)
c. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Randy Johnson, CEO employment and succession planning. (Mr. Shirley, Chairman – MCHD Board)

32. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)
33. Adjourn.

_____
Jackie Williams, Secretary

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).

QUARTERLY INVESTMENT REPORT

For the Quarter Ended

September 30, 2026

Prepared by

Valley View Consulting, L.L.C.

The investment portfolio of Montgomery County Hospital District is in compliance with the Public Funds Investment Act and the Montgomery County Hospital District Investment Policy.

Chief Executive Officer Investment Officer, Montgomery County Hospital District	Chief Financial Officer Investment Officer, Montgomery County Hospital District	Treasurer, MCHD Board Investment Officer, Montgomery County Hospital District

'Disclaimer: These reports were compiled using information provided by the Montgomery County Hospital District. No procedures were performed to test the accuracy or completeness of this information. The market values included in these reports were obtained by Valley View Consulting, L.L.C. from sources believed to be accurate and represent proprietary valuation. Due to market fluctuations these levels are not necessarily reflective of current liquidation values. Yield calculations are not determined using standard performance formulas, are not representative of total return yields and do not account for investment adviser fees.

Annual Comparison

FYE Results by Investment Category:

	September 30, 2025			September 30, 2026		
Asset Type	**Ave. Yield**	**Book Value**	**Market Value**	**Ave. Yield**	**Book Value**	**Market Value**
DDA	0.59%	$ 2,440,802	$ 2,440,802	2.43%	$ 2,661,160	$ 2,661,160
MMA	4.44%	38,888,964	38,888,964	3.90%	36,484,815	36,484,815
MMF/LGIP	4.24%	99,431	99,431	3.76%	44,486	44,486
CD/Security	4.39%	9,224,305	9,224,305	3.88%	11,207,541	11,207,541
Totals		**$ 50,653,502**	**$ 50,653,502**		**$ 50,398,002**	**$ 50,398,002**
Fourth Quarter-End Yield	**4.25%**			**3.82%**		

Average Quarter-End Yields ***(1)*** **:**

	2025 Fiscal Year	**2026 Fiscal Year**
Montgomery County Hospital District	4.34%	3.81%
Rolling Three Month Treasury	4.38%	3.81%
Rolling Six Month Treasury	4.35%	3.81%
TexPool	4.36%	3.73%
Fiscal YTD Interest Earnings	$ 2,567,465 (Approximate)	$ 2,320,561 (Approximate)

(1) Average Quarterly Yield calculated using quarter end report average yield and adjusted book value.

Summary

Quarter End Results by Investment Category:

Asset Type	June 30, 2026 Book Value	June 30, 2026 Market Value	September 30, 2026 Book Value	September 30, 2026 Market Value	Ave. Yield
DDA	$ 3,226,225	$ 3,226,225	$ 2,661,160	$ 2,661,160	2.43%
MMA	45,129,188	45,129,188	36,484,815	36,484,815	3.90%
MMF/LGIP	4,135,166	4,135,166	44,486	44,486	3.76%
CD/Security	11,100,662	11,100,662	11,207,541	11,207,541	3.88%
Totals	**$ 63,591,240**	**$ 63,591,240**	**$ 50,398,002**	**$ 50,398,002**	3.82%

Current Quarter Portfolio Performance: *(1)*

Average Quarterly Yield	3.82%
Rolling Three Month Treasury	3.95%
Rolling Six Month Treasury	3.93%
TexPool	3.76%

Fiscal Year-to-Date Portfolio Performance: *(2)*

Average Quarter End Yield	3.81%
Rolling Three Month Treasury	3.81%
Rolling Six Month Treasury	3.81%
TexPool	3.73%

Interest Earnings (Approximate)

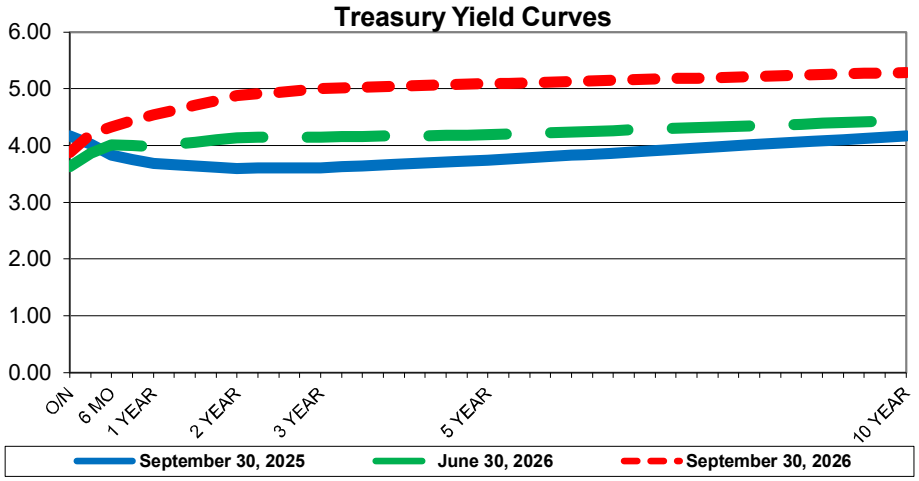
Quarterly Interest Earnings	$ 521,827
Fiscal YTD Interest Earnings	$ 2,320,561

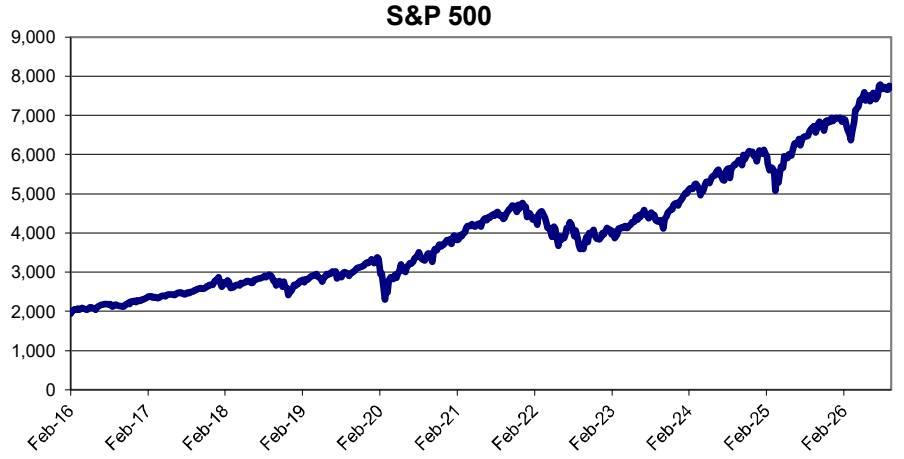
(1) **Current Quarter Average Yield** - based on adjusted book value, realized and unrealized gains/losses and investment advisory fees are not considered. The yield for the reporting month is used for bank, pool, and money market balances.
(2) **Fiscal Year-to-Date Average Yield**s - calculated using quarter end report yield and adjusted book values and does not reflect a total return analysis or account for advisory fees.

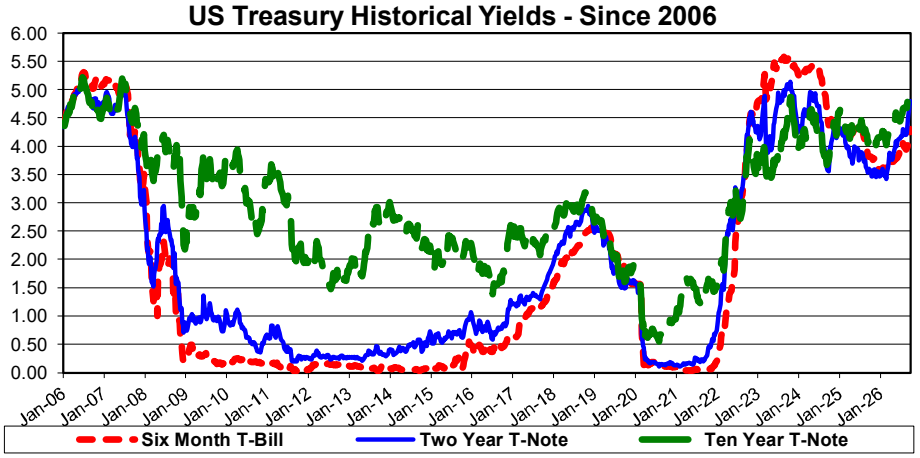
Economic Overview

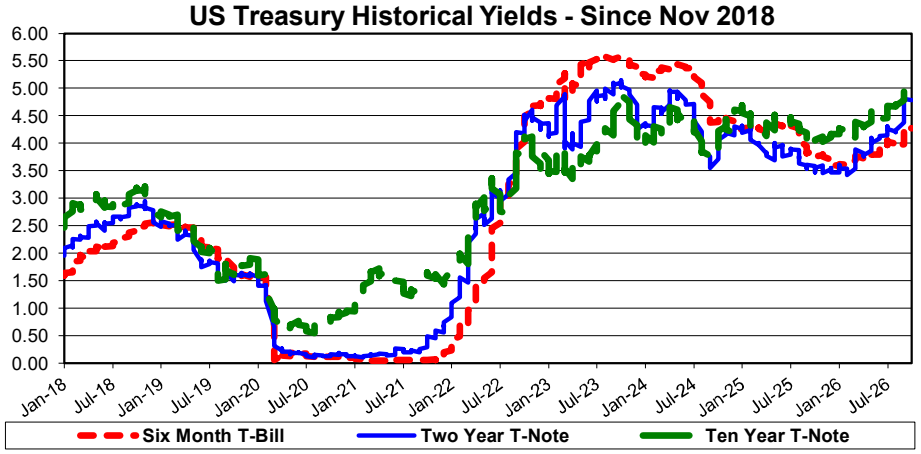
9/30/2026

The Federal Open Market Committee (FOMC) met in September and raised the Fed Funds Target range 0.25% to 3.75% - 4.00% (Effective Fed Funds trade +/-3.88%). Second Quarter GDP (Final) expanded by 2.2% and First Quarter GDP was upwardly revised to 2.5%. September Non-Farm Payroll added 29k (versus +90k expected). The three month average decreased to +51k. The S&P 500 Stock Index traded just below recent highs at +/-7,700. The positively sloped yield curve jumped upward on the FOMC action and anticipated additional increases. Crude Oil rose to +/- $90. Inflation stabilized above the FOMC 2% target (Core CPI 2.4% and Core PCE 3.0%). The uncertain world events still influence volatility.









Investment Holdings

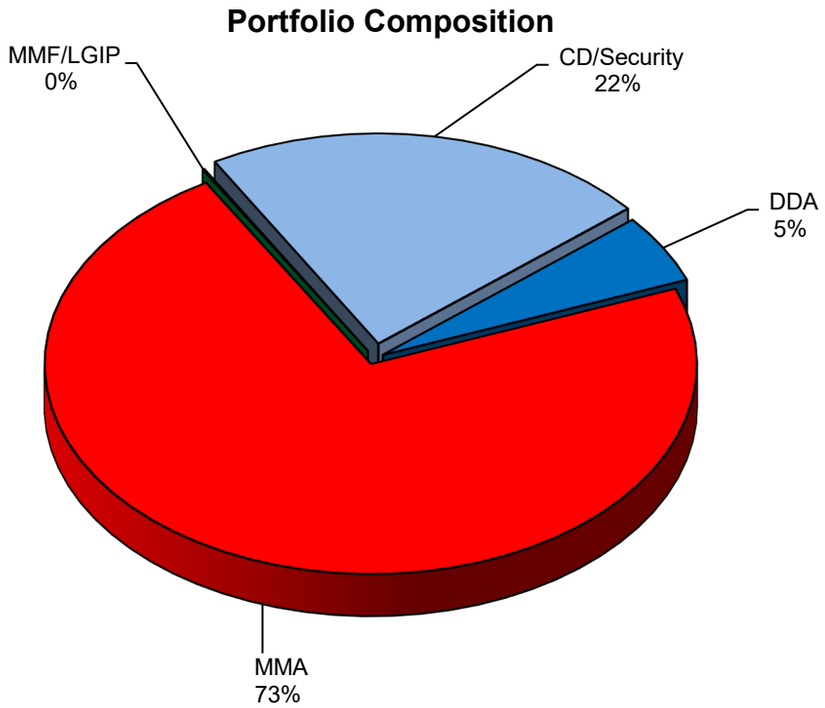
September 30, 2026

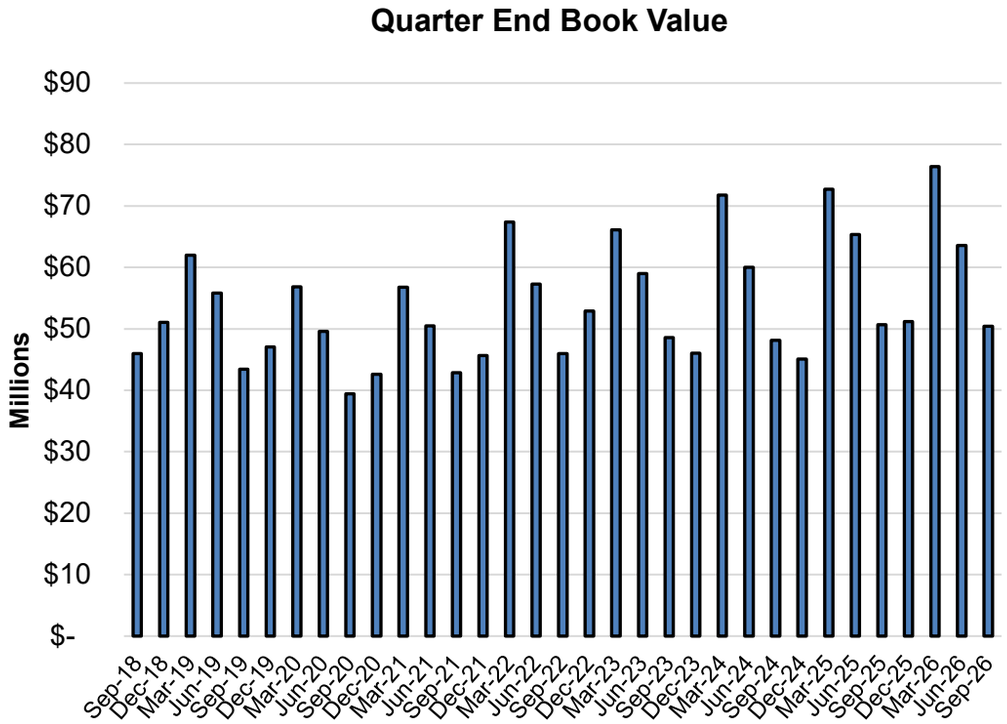
Description	Rating	Coupon/ Discount	Maturity Date	Settlement Date	Original Face\ Par Value	Book Value	Market Price	Market Value	Life (Days)	Yield
Woodforest Bank DDA		2.43%	10/01/26	09/30/26	$ 2,661,160	$ 2,661,160	1.00	$ 2,661,160	1	2.43%
Woodforest Bank MMA		3.93%	10/01/26	09/30/26	10,811,059	10,811,059	1.00	10,811,059	1	3.93%
NexBank IntraFi MMA		3.87%	10/01/26	09/30/26	23,558,635	23,558,635	1.00	23,558,635	1	3.87%
InterBank MMA		4.09%	10/01/26	09/30/26	240,792	240,792	1.00	240,792	1	4.09%
InterBank ICS		4.06%	10/01/26	09/30/26	1,874,329	1,874,329	1.00	1,874,329	1	4.06%
TexPool	AAAm	3.76%	10/01/26	09/30/26	32,524	32,524	1.00	32,524	1	3.76%
TexSTAR	AAAm	3.75%	10/01/26	09/30/26	11,962	11,962	1.00	11,962	1	3.75%
SouthState Bank CD		3.75%	12/08/26	12/08/25	5,142,527	5,142,527	100.00	5,142,527	69	3.82%
Third Coast Bank CD		3.79%	02/22/27	05/21/26	2,025,666	2,025,666	100.00	2,025,666	145	3.86%
Third Coast Bank CD		3.89%	06/03/27	06/03/26	4,039,348	4,039,348	100.00	4,039,348	246	3.96%
					$ 50,398,002	**$ 50,398,002**		**$ 50,398,002**	**33**	**3.82%**
									(1)	**(2)**

(1) Weighted average life - Pools, Money Market Funds, and Bank Deposits are assumed to have a one day maturity.

(2) Weighted average yield to maturity - The weighted average yield to maturity is based on Book Value, adviser fees and realized and unrealized gains/losses are not considered. The pool and mutual fund yields are the average for the last month of the quarter. Bank deposit yields are estimated from the monthly allocated earnings.

Note: All deposits FDIC insured or collateralized per the Public Funds Collateral Act.


Portfolio Composition
MMF/LGIP
0%
CD/Security
22%
DDA
5%
MMA
73%


Quarter End Book Value
Millions
$90
$80
$70
$60
$50
$40
$30
$20
$10
$-
Sep-18
Dec-18
Mar-19
Jun-19
Sep-19
Dec-19
Mar-20
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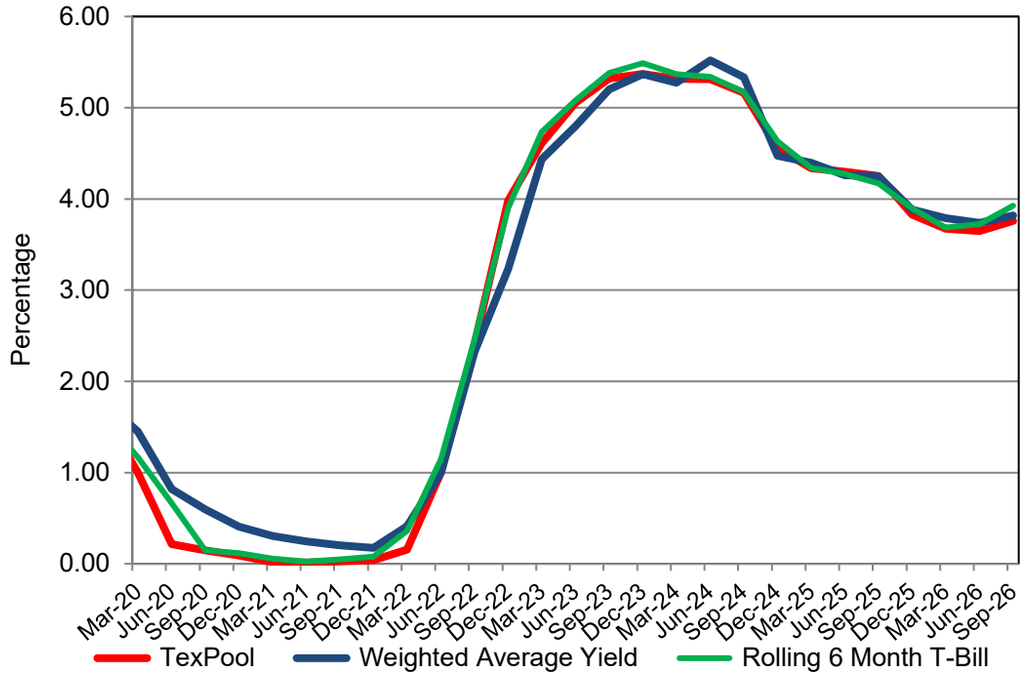
Dec-25
Mar-26
Jun-26
Sep-26


Total Portfolio Performance
Percentage
6.00
5.00
4.00
3.00
2.00
1.00
0.00
Mar-20
Jun-20
Sep-20
Dec-20
Mar-21
Jun-21
Sep-21
Dec-21
Mar-22
Jun-22
Sep-22
Dec-22
Mar-23
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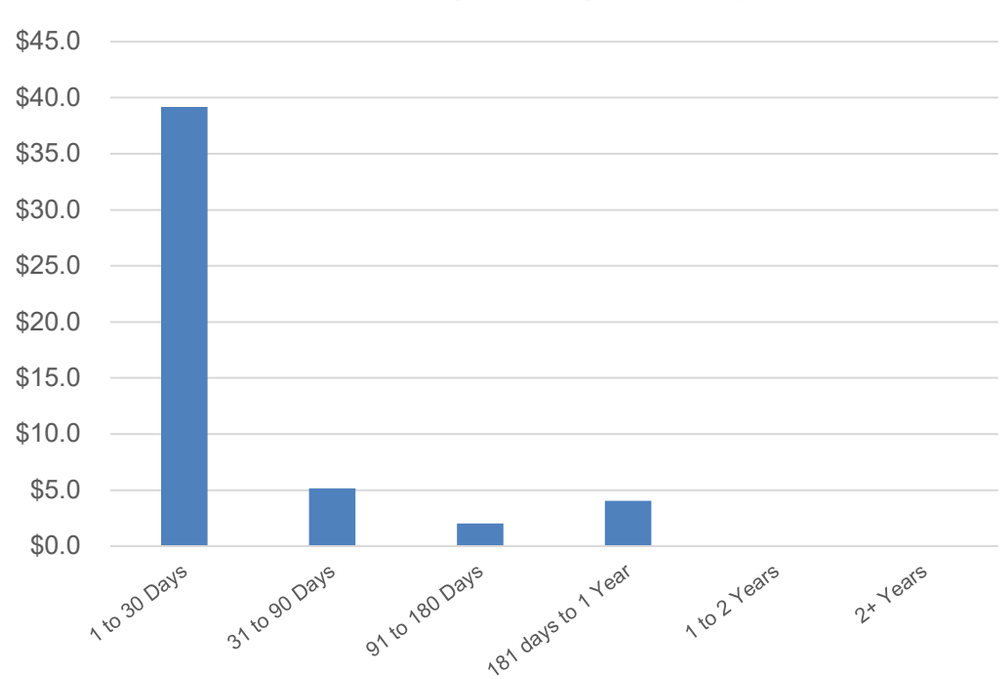
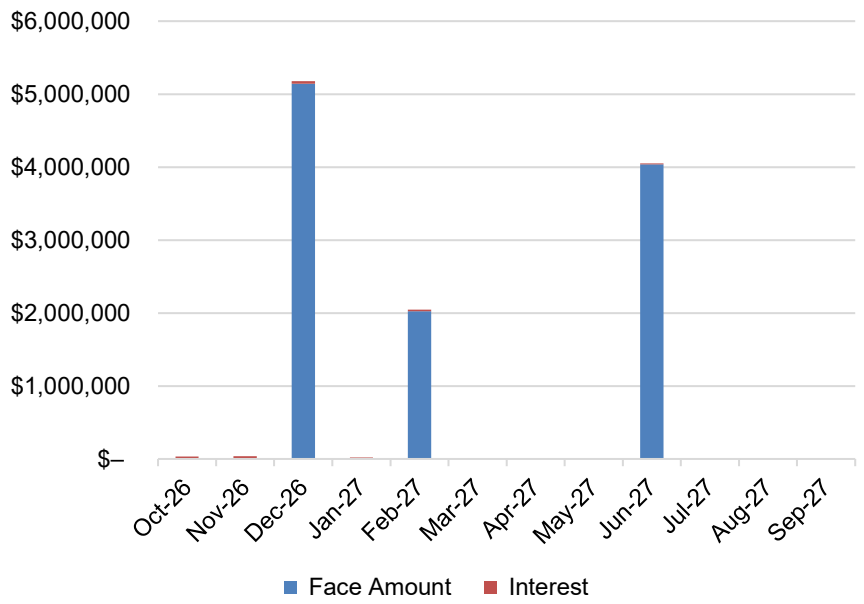
Jun-26
Sep-26
TexPool
Weighted Average Yield
Rolling 6 Month T-Bill


Distribution by Maturity (Millions)
$45.0
$40.0
$35.0
$30.0
$25.0
$20.0
$15.0
$10.0
$5.0
$0.0
1 to 30 Days
31 to 90 Days
91 to 180 Days
181 days to 1 Year
1 to 2 Years
2+ Years

Maturity Cash Flows - Next 12 Months

Month	Face Amount	Interest	Total
Oct-26	$ –	$ 35,075	$ 35,075
Nov-26	–	36,244	36,244
Dec-26	5,142,527	35,075	5,177,602
Jan-27	–	19,866	19,866
Feb-27	2,025,666	20,076	2,045,742
Mar-27	–	12,054	12,054
Apr-27	–	13,345	13,345
May-27	–	12,915	12,915
Jun-27	4,039,348	13,345	4,052,693
Jul-27	–	–	–
Aug-27	–	–	–
Sep-27	–	–	–
TOTALS	**$ 11,207,541**	**$ 197,996**	**$ 11,405,537**



Book & Market Value Comparison

Issuer/Description	Yield	Maturity Date	Book Value 06/30/26	Increases	Decreases	Book Value 09/30/26	Market Value 06/30/26	Change in Market Value	Market Value 09/30/26
Woodforest Bank DDA	2.43%	10/01/26	$ 3,226,225	$ –	$ (565,065)	$ 2,661,160	$ 3,226,225	$ (565,065)	$ 2,661,160
Woodforest Bank MMA	3.93%	10/01/26	19,698,777	–	(8,887,718)	10,811,059	19,698,777	(8,887,718)	10,811,059
NexBank IntraFi MMA	3.87%	10/01/26	23,336,124	222,511	–	23,558,635	23,336,124	222,511	23,558,635
InterBank MMA	4.09%	10/01/26	240,769	23	–	240,792	240,769	23	240,792
InterBank ICS	4.06%	10/01/26	1,853,517	20,812	–	1,874,329	1,853,517	20,812	1,874,329
TexPool	3.76%	10/01/26	2,077,750	–	(2,045,227)	32,524	2,077,750	(2,045,227)	32,524
TexSTAR	3.75%	10/01/26	2,057,416	–	(2,045,453)	11,962	2,057,416	(2,045,453)	11,962
SouthState Bank CD	3.82%	12/08/26	5,094,224	48,303	–	5,142,527	5,094,224	48,303	5,142,527
Third Coast Bank CD	3.86%	02/22/27	2,006,438	19,228	–	2,025,666	2,006,438	19,228	2,025,666
Third Coast Bank CD	3.96%	06/03/27	4,000,000	39,348	–	4,039,348	4,000,000	39,348	4,039,348
TOTAL /AVERAGE	**3.82%**		**$ 63,591,240**	**$ 350,224**	**$ (13,543,462)**	**$ 50,398,002**	**$ 63,591,240**	**$ (13,193,238)**	**$ 50,398,002**

Allocation
September 30, 2026
Book & Market Value

	Total	General Fund	Public Health Fund
Demand Deposits–Woodforest Nat'l Bank	$ 2,661,160	$ 2,165,261	$ 495,899
Woodforest Nat'l Bank MMA	10,811,059	8,854,795	1,956,264
NexBank IntraFi MMA	23,558,635	23,558,635	–
InterBank MMA	240,792	240,792	–
InterBank ICS	1,874,329	1,874,329	–
TexPool	32,524	32,524	–
TexSTAR	11,962	11,962	–
12/08/26–SouthState Bank CD	5,142,527	5,142,527	–
02/22/27–Third Coast Bank CD	2,025,666	2,025,666	–
06/03/27–Third Coast Bank CD	4,039,348	4,039,348	–
Totals	**$ 50,398,002**	**$ 47,945,839**	**$ 2,452,163**

Agenda Item # 8a

We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: October 27, 2026

Re: **CEO Report**

Current Activities:

- Last month we had a lunch for all our managers, thanking them for the excellent job they have done this past year. We have had growing pains adapting to the new accounting and procurement software, but the system is easier to work with as we gain more experience using it and correct glitches we find in the system.

- We had a dinner celebrating our more tenured employees (Those with 20 or more years served at MCHD). The diner was casual and fun, and it was good to visit with tenured employees and their significant others in a non-work setting.

- We are currently hosting a New Employee Onboarding Program (NEOP) for 34 medics and 6 Alarm new-hires. The parking lot has been very full, and both classes appear to be excellent new employees.

- EMS staffing has significantly improved this last week as the last NEOP class of more than 30 new employee medics have begun being released to the field.

- Jeremy McMinn, a senior mechanic with 21 years' experience at MCHD, has been promoted to Foreman. The Fleet department team has been doing an excellent job for the past year. They are a very cohesive team and function at a very high level.

- EMS has promoted eleven In-charge Paramedics to Captains this month, bringing our Captain group to twenty-four. This will greatly help with teaching and training our paramedics to be better able to promote to In-charges and will allow more opportunity, along with our District Chiefs to improve patient care.

- The EMS Chiefs are finalizing January deployment which will be a formal transition to our new staffing model, utilizing In-charge paramedics for more critical calls to a greater extend and having Attendant Paramedic trucks focus on calls that for the most part, should not be so critical. This would allow MCHD to continue providing quality care, better focusing on getting the right resources to the right patient at the right time.

- Our property that we are planning to purchase from North County Fire Department in Willis should be ready for purchase this week. The city should remove the deed restriction noting a alley running through the middle of the property. Once we receive the formal deed correction, we can complete the purchase of the property.

- Station 48 now open and operational.

- We have received an informal 2-year notice that we may need to begin reviewing another location option for our Station 12, as the fire department may need to place a ladder truck in our current location.

Activities in which MCHD is focused for the next 90 days:

- Finalizing a tower location for East County in the Porter area.

- Continue improving procurement processes.

- Closely monitor EMS deployment changes.

- Recruiting and onboarding EMS personnel.

Agenda Item #8b

To: Board of Directors

From: James Campbell

Date: October 27, 2026

RE: **EMS Division Report**

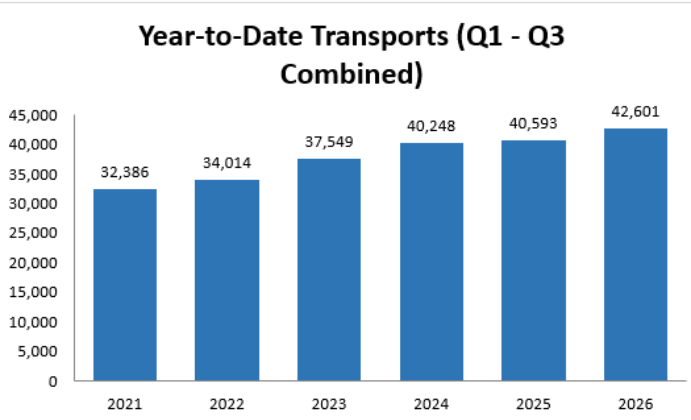
Executive Summary

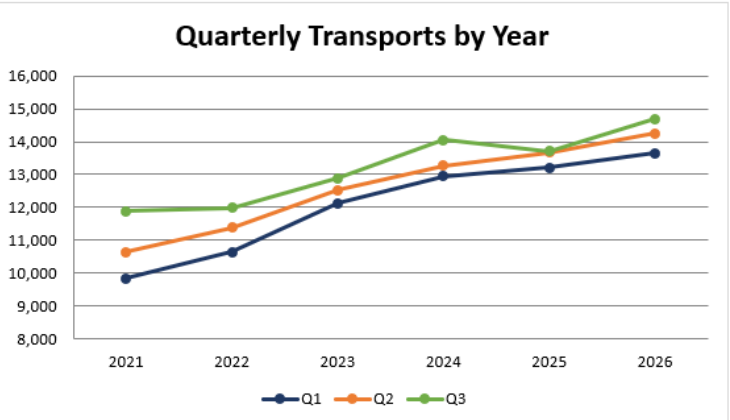
- The MCHD EMS overall Customer Service score for September 2026 was 95.77. There were 81 patient surveys returned between 9/1/2026 and 9/30/2026. Our overall Top Box score, which represents the percentage of the highest possible rating of 'Very Good,' was 86%. In addition, our rolling 12-month score of 95.38 is 0.38 points higher than the national database score of 95.00.
    - Nationally, there are a total of 258 organizations using EMS Survey team, which includes various organizational sizes and call volumes. For September 2026, MCHD ranked 13th, which is in the top 5% or the 91st percentile.
- In September, we responded to 9,340 calls and transported 4,903 patients to the hospital. That averages 311 responses and 163 transports per day.
- We are excited to share that Jeremy McMinn has accepted the position of MCHD Fleet Foreman. With 21 years of tenure at MCHD we are excited for him to move into this role and continue to be a key contributor in the Fleet Department.
- For the past several years we have welcomed high school student interns to ride out with our crews during the summer. These students are apart of a county wide career preparation program called Education for Tomorrow Alliance (EFTA), and six students were interns this past summer. This month we received feedback from the interns and below are a few of their quotes:
    - "You're always learning and experiencing something new. Every day is different. Additionally, one of the paramedics taught me that it is important to talk and introduce yourself to others in the hospital to build connections. I feel better prepared to select a career path as this internship with MCHD solidified my passion for working in the medical field and helping patients
      feel better."
    - "I was able to experience many cool things during my internship and I'm actually considering becoming a paramedic while in college. MCHD is a very excellent placement for interns who are interested in the medical field or any emergency service careers."
    - "After this program, my interest in being in the medical field has grown. Being an observer for MCHD has truly solidified my passion for medicine. I've always wanted to become a doctor, specifically a pediatrician. However, after seeing how first responders act and the action following all the trauma patients made me consider becoming a trauma surgeon."
- Our Critical Incident Stress Management (CISM) Team is working to expand the team and is currently accepting internal applications for people interested in joining the team. The CISM team is redefining their team name to the Wellness C.O.R.E (Connection.Outreach.Resources.Enrichment.) to allow for not only CISM duties but also peer support.
- We were notified this month that Frazer intends to increase their costs of ambulances on all future orders by 10%, effective 10/31/26. We are going to work with the Board this month to get a letter of intent in place to hopefully secure current pricing for our next order.
- The graphic below represent 1st - 3rd quarter transportation data, in a comparison, from 2021 – 2026:

Transport Volume Review: 2021 - 2026

Montgomery County Hospital District EMS | First through Third Quarter Comparison

2026 YTD Transports	Growth vs. 2025 YTD	Growth vs. 2021 YTD	5-Year CAGR
42,601	+4.9%	+31.5%	5.6%





Key Takeaways

- Sustained growth: YTD transports rose from 32,386 (2021) to 42,601 (2026), up 10,215 transports or 31.5% - a 5.6% compound annual growth rate.
- 2026 is the busiest year in the dataset: 42,601 YTD transports, 4.9% ahead of 2025 and about 2,000 more than last year at this point.
- Growth is accelerating through 2026: year-over-year gains of +3.3% in Q1, +4.3% in Q2, and +7.2% in Q3.
- Q3 2026 (14,691) is the highest single quarter on record, averaging roughly 160 transports per day.
- Year-over-year pace has varied: +10.4% in 2023, +7.2% in 2024, a near-flat +0.9% in 2025 (Q3 2025 came in 2.4% below Q3 2024), then a rebound to +4.9% in 2026.
- Volume rose from quarter to quarter (Q1 to Q2 to Q3) in every year from 2021 through 2026.
- Seasonality has narrowed: the Q1-to-Q3 summer lift shrank from +20.8% in 2021 to +7.6% in 2026, meaning demand is steadier year-round, not just seasonal.

ALARM 2026 Staffing Update (Full -Time)

- ALARM's five newest employees are in currently in the classroom portion of their EMD/EFD training program. Once the classroom portion of training is complete, they will move to shift training, the week of November 15.
- There is one call taker trainee that is slated to be cleared next week and one preceptor also currently in training.
- The ALARM fall 2026 shift bid process is complete, and has been published to the department.

Position	Budgeted	Filled	Openings
Division Chief	1	1	0
Deputy Chief of Operations	1	1	0
Captain	4	4	0
Preceptor	5	5	0
Dispatchers	11	10	1
Call Takers	14	14	0
Total	36	35	1

Assistant Chief Seek Updates

September tested the system. Attrition overlapped with new hires still in field training, reducing staffed unit hours to 96.7% of plan (36.7 units/day) while demand stayed high. Committed UHU rose to 48.9%, units averaged 11.7 committed hours per 24-hour shift, and low-level status reached 30.5 hours, the highest since October 2024. Field crews absorbed that workload and maintained service to the community. Relief arrived in October with the release of 12 Paramedics and 27 EMTs, who filled Attendant vacancies and the float pool and lifted the 7-day staffing average to 39.7 units/day. The pipeline behind them is strong: 32 new employees are in training for December release, 8 EMTs are in paramedic school with 12 more starting in January, a hiring process begins November 6th, and 11 newly promoted Captains bring the total to 24, strengthening mentorship for a workforce that is increasingly new to the street. With staffing restored and the 2027 deployment launching January 10, adding a 24-hour Squad and two 12-hour transport units, EMS is well positioned to reduce utilization and low-level hours heading into the new year.

Hiring, Onboarding & Training

The Hiring team remains active with consecutive hiring cycles. The Education team remains active preparing staff for various emergencies.

- The 12 Paramedics and 27 EMTs who began training in August were released in October and are now filling Attendant vacancies, including the float pool (buffer staff for call-offs, planned PTO coverage, protected leave, etc.). Their release stabilizes Attendant staffing and increases the reliability of EMS service delivery.
- 32 new employees began training on October 8th and are expected to be released mid to late December. They will cover attrition, provide staff for growth and allow us to send more EMTs to paramedic training in January.
- 8 EMTs are progressing through paramedic training at LSC – Montgomery. MCHD will send an additional 12 to LSC – Montgomery in January to ensure we have an active pipeline of quality paramedics to serve our community.
- DCS is planning 4th Quarter CE to occur in November 16th – 20th.
- Congratulations to the 11 In-Charge Paramedics that promoted to Captain: Emily Shannon, Ben Breaux, Catherine Orton, Zach Manchester, Austin Dickson, Lillian Trosclair, Rafael Espinoza, Joseph Falbo, Jesus Contreras, Ausstina Lapinskie and Michael Lashomb. The Captains strengthen field training and mentorship for a workforce that is increasingly new to the street. We now have a total of 24 Captains.
- Congratulations to Ashlynn Ocon, Xena Genin, Haylee Korp and Kyle Wilson on promotion to In-Charge Paramedic.
- Education provided advanced sedation training and EKG training to EMS field staff. This training is beyond what would be provided to EMS providers.
- Chief Tobin led Captain training for new Captain and tenured Captains that focused on lessons learned, documentation and leadership.

Staffing

Staffing was challenging in September as recent attrition overlapped with new hires still in field training; staffed unit hours fell to 96.7% of plan or 36.7 units per day. Relief arrived in October with the release of 12 Paramedics and 27 EMTs, filling Attendant vacancies including the float pool. Recent 7-day average of staffing has been 39.7 units per day reflecting stabilization as new staff exited training. Occurrences of low levels is on the decline as staffing approves.

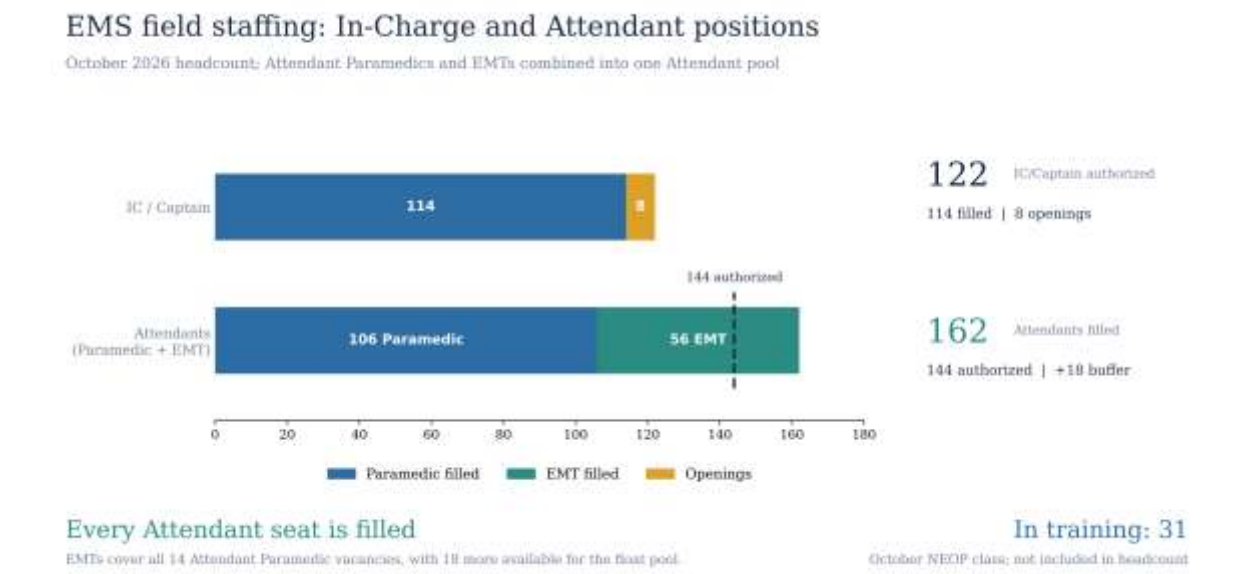
Full-time staffing reflects current headcount by role, net change since the September report, and the number of open positions. (Count excludes 31 new hires in October new-hire training.)

- Deputy Chief: 3 — no change, 0 openings
- District Chief: 16 – no change, 0 openings
- Captain: 24 — +11 (promoted from In-Charge), 0 openings

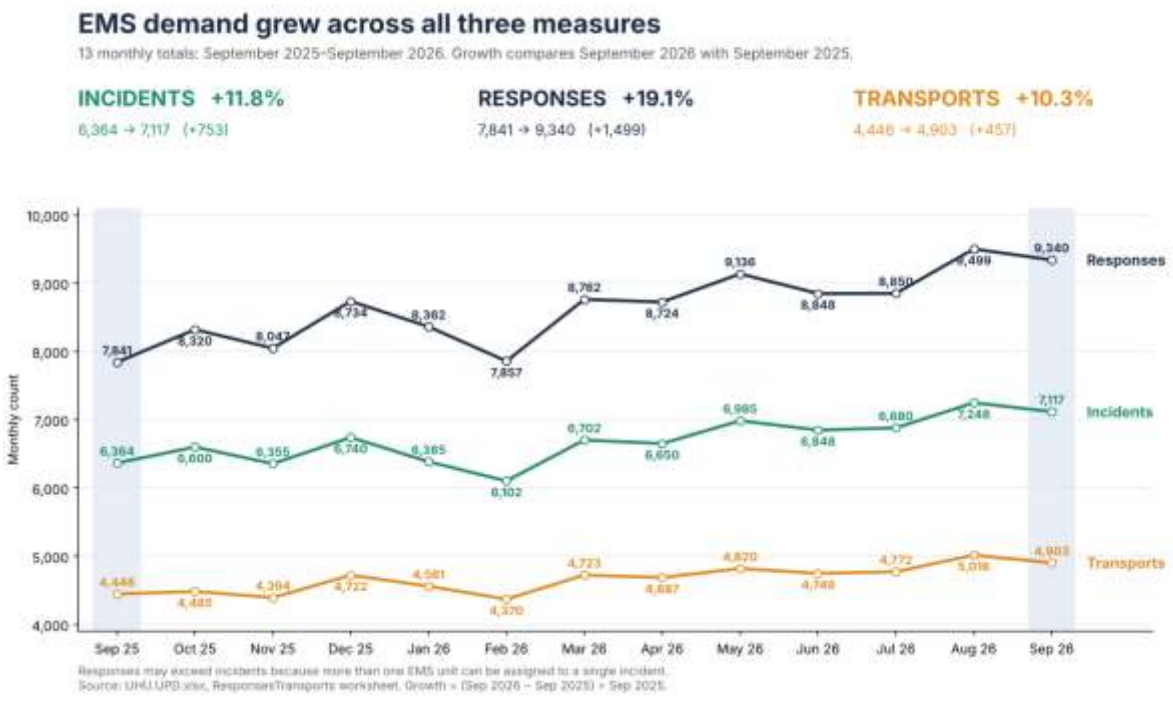
- In-Charge Paramedic: 90 — decrease 5 (11 promoted to Captain), 8 openings (IC/Captain combined: 114 of 122 authorized), 1 in promotional process
- Attendant Paramedic: 106 — +8 (August class released), 14 openings currently being filled by EMTs
- EMT Basic Attendant: 56 — +21 (August class released), surplus of 32 (intentional, buffer for attendant paramedic vacancies)
- EMT Cohort: 8 — no change

Part-time staff:

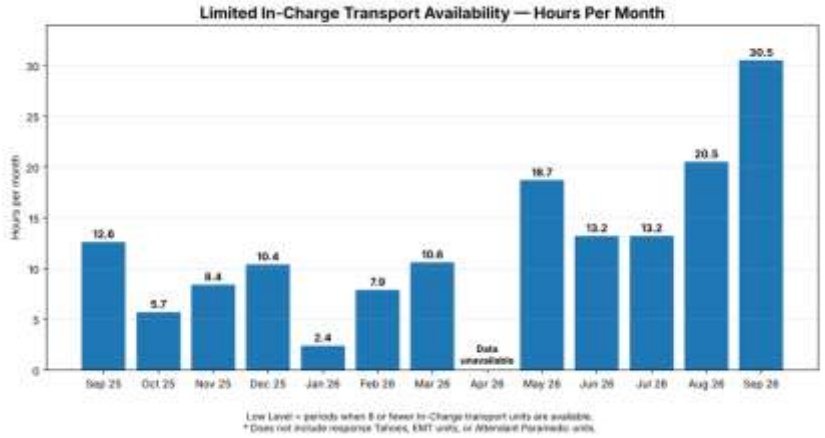
- In-Charge Paramedic: 16
- Attendant Paramedic: 12

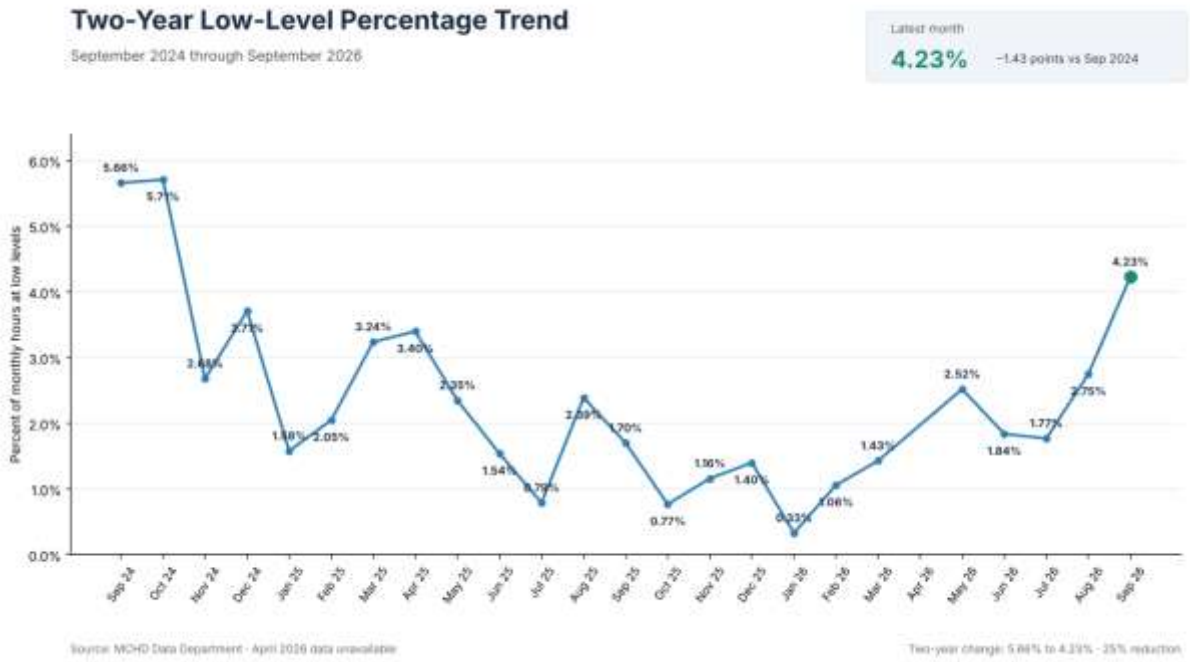


September EMS System Performance

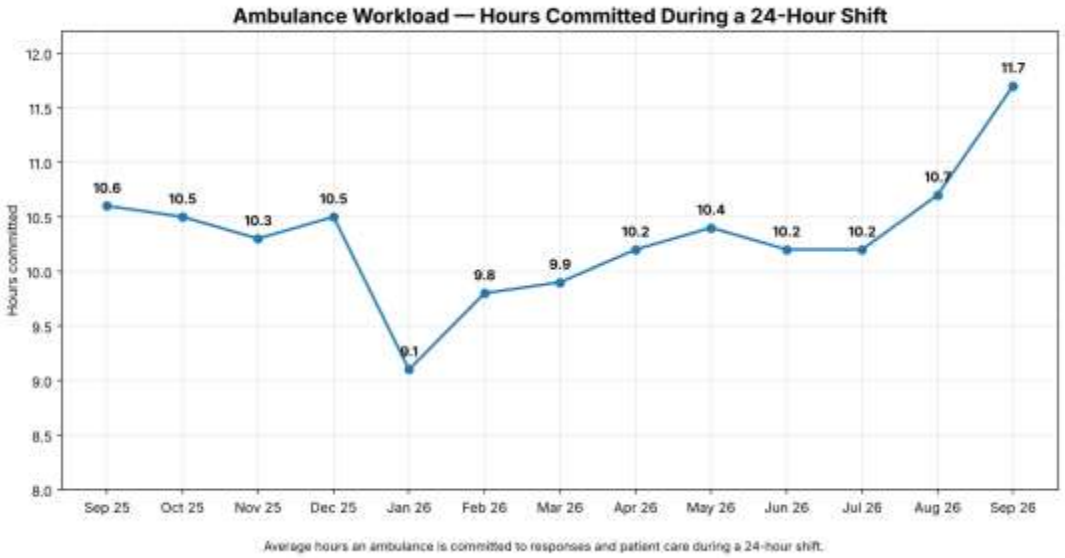


- Call priority mix
    - Priority 1 (life threatening/time sensitive) 6.1%
    - Priority 2 (emergent) 54.6%
    - Priority 3 (non-emergent) 36.3%
    - Other (special events, special Ops) 3.0%
- Low-Level (8 or less In-Charge Units) 4.23%, increase of 1.48% MoM and 2.53% YoY – Excludes BLS and AP units. September totaled 30.5 hours at low levels, the highest month since October 2024.With the improvement in staffing this number will decrease.

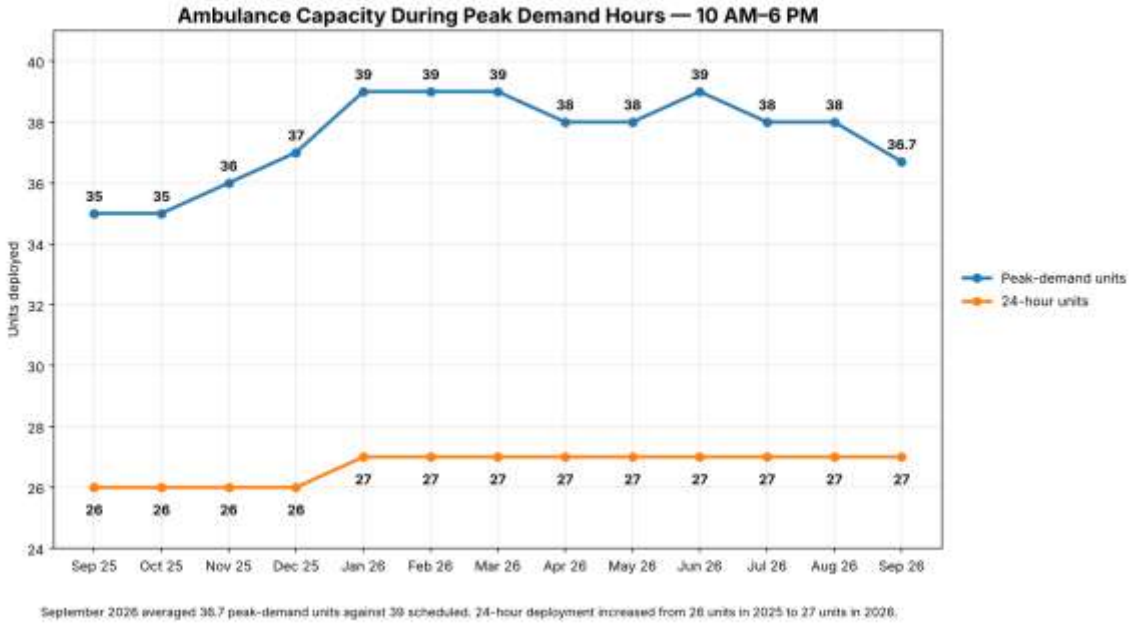




- Operationally committed UHU was 48.9%, 4.4% increase MoM and increased 4.8% YoY. Units averaged 11.7 hours committed per 24-hour shift, up from 10.7 in August.



- On a call UHU 33.2%
- Averaged 36.7 Units staffed during peak demand hours (10a – 6p) and 27 overnight. Units scheduled during peak demand hours are 39 and 27 units are scheduled overnight.



- Average hospital patient off-load time was 44.5 minutes and the 90th percentile patient off-load time was 64.7 minutes (August: 43 and 63 minutes).

General Updates

- Chief Seek met with the District Chiefs in October to review staffing and unit coverage, September performance, the 2027 shift bid and CAD response plan, and district priorities for A/BC/D shift and Saturday coverage, new-hire training and In-Charge development.
- The 2027 shift bid opened October 13th with District Chiefs. Bid windows for remaining groups run October 26th through November 25th, with the final bid posted by December 18th and new assignments beginning January 10th, 2027. Chief Seek hosted a virtual meeting with staff explaining the shift bidding process, recent changes and why changes were made.
- EMS briefed Support departments (Communications/CAD, IT, Fleet/Logistics, Scheduling, Payroll/HR and Clinical) on 2027 deployment changes and action items so all builds are tested before go-live. This included planning for adding a 24 – hour Squad and 2 12-hour EMS transport units.
- EMS completed a workforce experience review: about 1 in 3 field employees has fewer than two years with MCHD, and 1 in 4 In-Charges is in the first year in the seat. Results are guiding training, Captain placement and preceptor assignments.
- 8610 (Deputy Chief) and Ambulance 96 have occupied Station 48.
- EMS conducted annual driving evaluation and physical agility for all EMS staff. This year's focus was safe lifting and moving practices.

Upcoming Focus

- Move the October new-hire class through training and field release.
- Begin next hiring process November 6th.
- Complete the 2027 shift bidding process and post the final bid by December 18th.
- Partnering with Support departments to operationalize 2027 deployment strategy (go-live January 10th, 2027).
- 4th Quarter CE (November).
- Recruiting, hiring and on-boarding Education Supervisor
- Continued refinement of 2028 – 2030 EMS Operational strategy

Dispatched Incident Review

September 1, 2026 to September 30, 2026

Dispatched	
Incidents	7,117
Responses	9,340

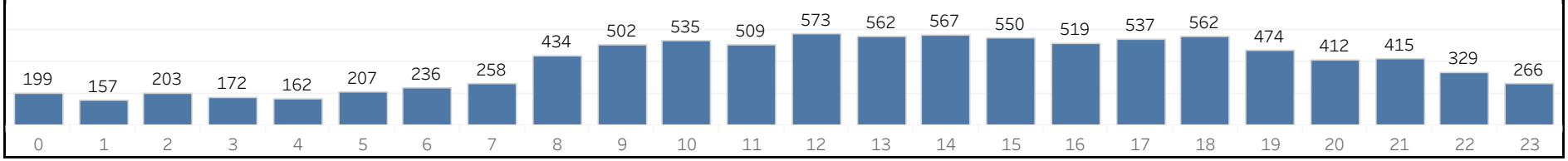
On Scene	
Incidents	6,702
Responses	7,337

Transports	
Incidents	4,854
Transports	4,903

Response Times

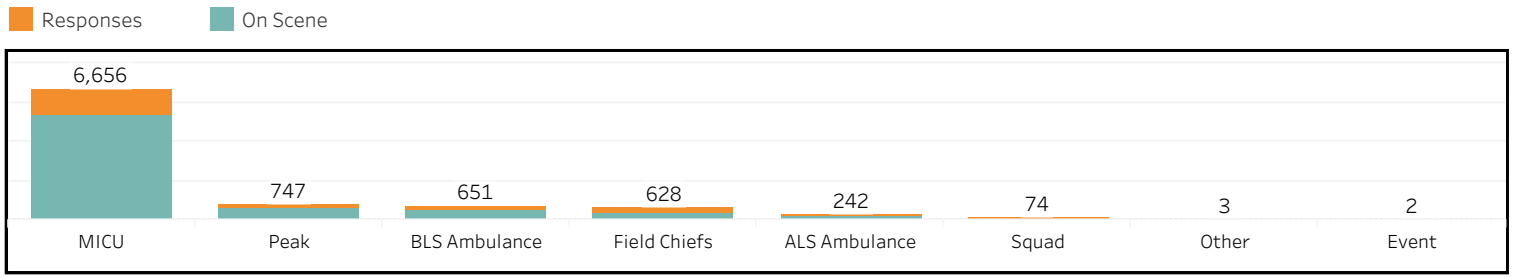
Priority 1	Priority 2	Priority 3	Overall
76.04%	79.89%	74.94%	**77.84%**

Responses by Hour of Day

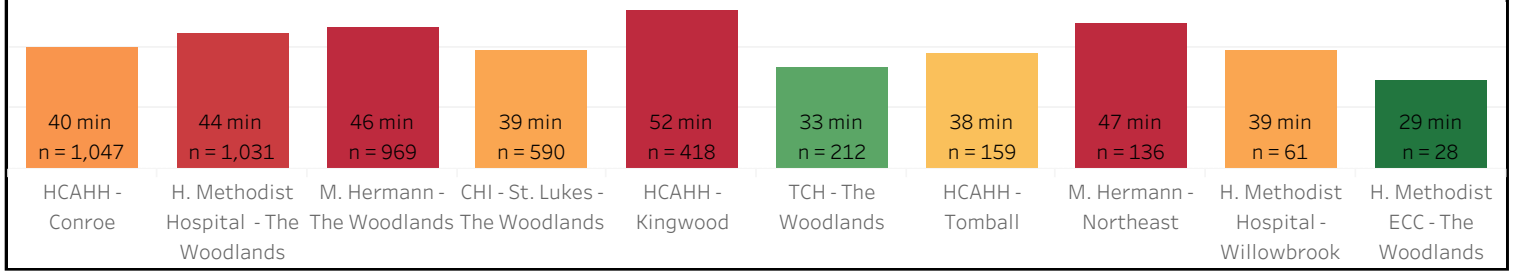


Incident Types (Top 20)

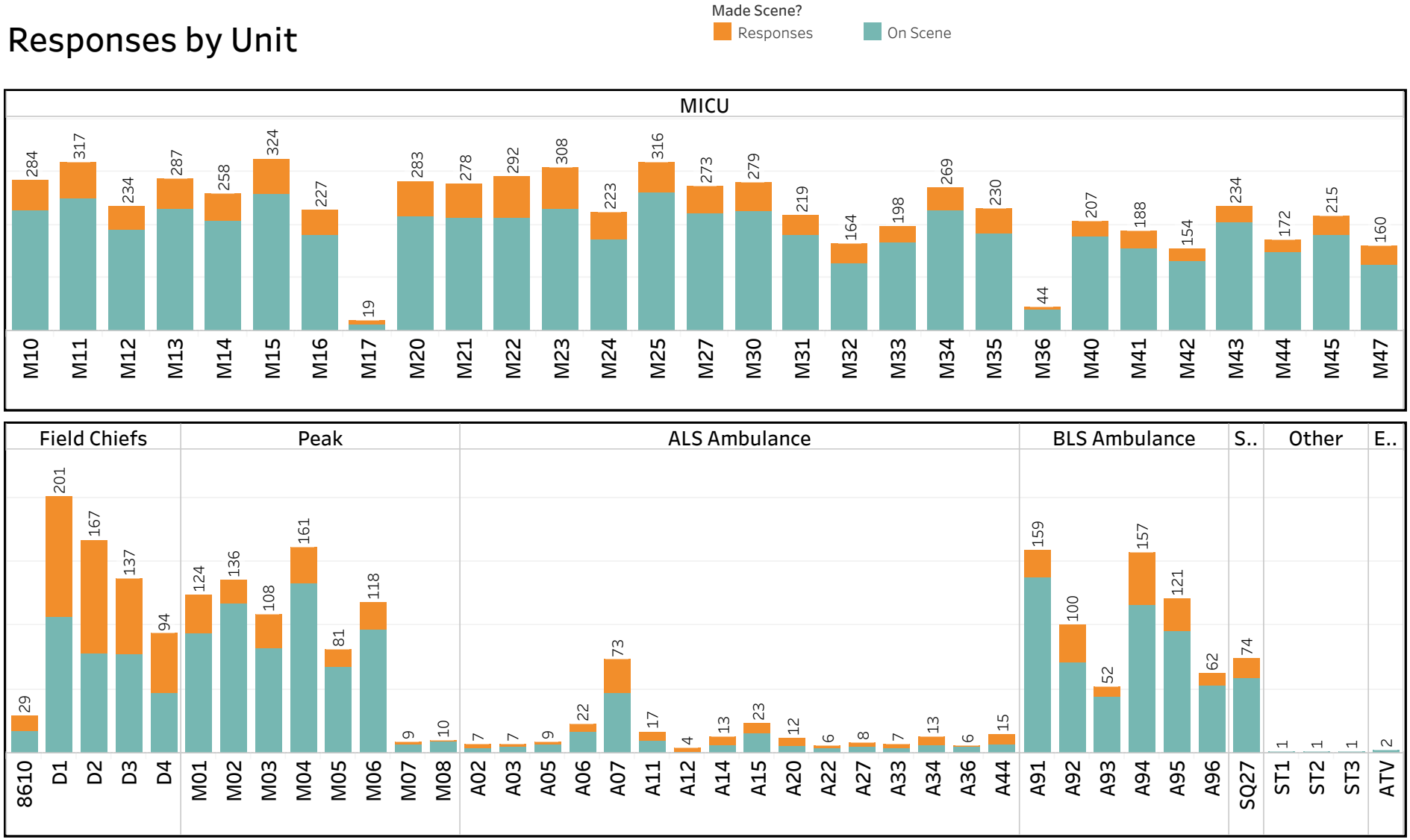
Problem Category	
Fall	880
Breathing Problems	600
Sick Person	581
MVC	532
Chest Pain	498
Transfer/Evaluation	483
Unconscious/Fainting	456
Stroke	380
SEND	343
Seizures	274
Emotional Crisis	201
Hemorrhage	175
Assault	174
Abdominal Pain	173
Traumatic Injury	144
Heart Problems	119
Unknown Problem	98
Medical Alarm	95
Overdose Ingestion	85
Diabetic	84



Median Hospital Turn-Around Time (Top 10 Facilites by Transports)



Responses by Unit



Hospital Patient Transports

09/01/26 - 9/30/2026

Total Transports to All Facilities

5,425

	Sepsis	STEMI	Stroke	Trauma	Grand Total
HCAHH - Conroe	5	5	26	2	38
H. Methodist - The Woodlands	11	5	20		36
M.Hermann - The Woodlands	9	3	16	4	32
HCAHH - Kingwood	5	2	12	4	23
CHI - St. Lukes - The Woodlands	8	1	11	1	21
H.Methodist Hospital - Willowbrook	1	1	6		8
M.Hermann - Northeast	3		2		5
HCAHH - Tomball	3	2			5
CHI - St. Luke's Vintage	1				1
Grand Total	46	19	93	11	169

Avg. Turnaround Time Main Facilities (Minutes)

Lyndon B Johnson General	74.50
M. Hermann - Children's TMC	60.00
HCAHH - Northwest	58.71
HCAHH - Kingwood	56.85
CHI - St. Luke's - TMC	52.00
M.Hermann - Northeast	50.17
M.Hermann - TMC	49.25
M.Hermann - The Woodlands	48.10
H. Methodist - The Woodlands	45.78
H. Methodist Hospital - TMC	43.25
HCAHH - Conroe	42.43
CHI - St. Luke's Vintage	42.08
CHI - St. Lukes - The Woodlands	42.06
HCAHH - Houston Healthcare Medical C..	42.00
H.Methodist Hospital - Willowbrook	41.72
HCAHH - Tomball	40.54
Huntsville Memorial	40.00
M. Hermann – Cypress	39.44
HCAHH - North Cypress	37.33
MD Anderson Cancer Center - TMC	37.25
TCH - The Woodlands	35.32
Baylor Scott & White College Station	33.00
Michael E. DeBakey VA Medical Center	33.00

Patients Per Facility Main Facilities (Count)

H. Methodist - The Woodlands	1,156
HCAHH - Conroe	1,155
M.Hermann - The Woodlands	1,099
CHI - St. Lukes - The Woodlands	641
HCAHH - Kingwood	462
TCH - The Woodlands	234
HCAHH - Tomball	167
M.Hermann - Northeast	150
H.Methodist Hospital - Willowbrook	68
CHI - St. Luke's Vintage	25
M. Hermann – Cypress	18
M.Hermann - TMC	8
MD Anderson Cancer Center - TMC	8
HCAHH - Northwest	7
CHI - St. Luke's - TMC	4
H. Methodist Hospital - TMC	4
HCAHH - North Cypress	3
Michael E. DeBakey VA Medical Center	3
Huntsville Memorial	2
Lyndon B Johnson General	2
M. Hermann - Children's TMC	2
Baylor Scott & White College Station	1
HCAHH - Houston Healthcare Medical ..	1

For more information, visit https://hosp.mchd-tx.org/

Avg. Turnaround Time Support Facilities (Minutes)

H. Methodist Hospital - Cypress	49.10
Behavioral - Cypress Creek	43.00
America's ER Magnolia	42.50
H. Methodist ECC – The Woodlands	29.81
HCAHH - Cleveland ER	28.62
CHI - St. Luke's - Springwoods Village	27.86
M.Hermann - Woodlands West	27.47
CHI - St. Luke's - Lakeside	26.90
M.Hermann CCC - Spring	26.50
HCAHH - Spring Freestanding	25.79
M. Hermann CCC – Kingwood	24.76
H. Methodist ECC - Magnolia	23.90
Behavioral - Woodland Springs	15.50
Behavioral - Tri-County	13.00
Behavioral - Voyages	12.00

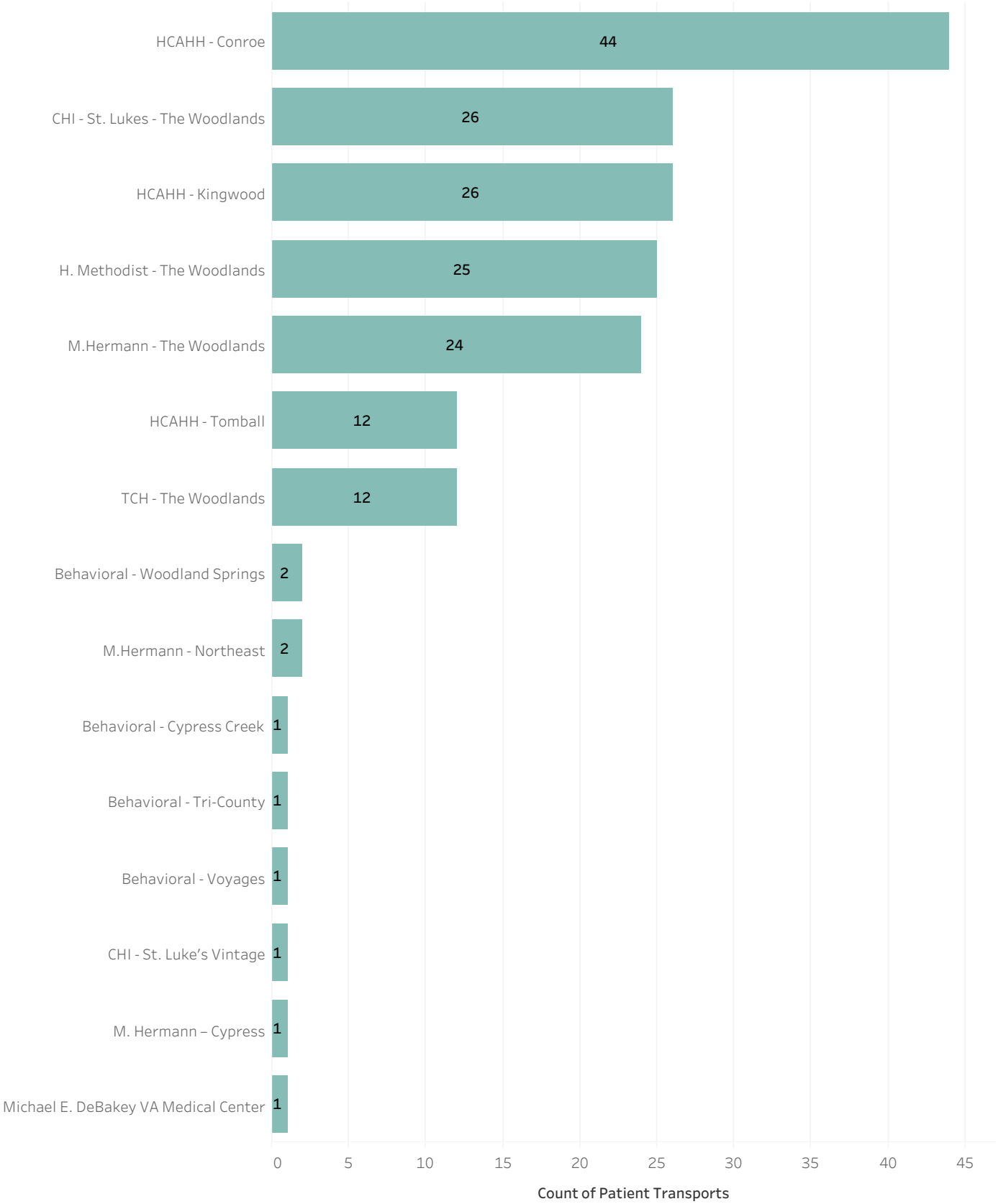
Patients Per Facility Support Facilities (Count)

HCAHH - Spring Freestanding	34
H. Methodist ECC – The Woodlands	32
HCAHH - Cleveland ER	26
CHI - St. Luke's - Lakeside	20
H. Methodist ECC - Magnolia	20
H. Methodist Hospital - Cypress	20
M.Hermann - Woodlands West	19
M. Hermann CCC – Kingwood	17
CHI - St. Luke's - Springwoods Village	7
America's ER Magnolia	2
Behavioral - Voyages	2
Behavioral - Woodland Springs	2
M.Hermann CCC - Spring	2
Behavioral - Cypress Creek	1
Behavioral - Tri-County	1

For more information, visit https://hosp.mchd-tx.org/

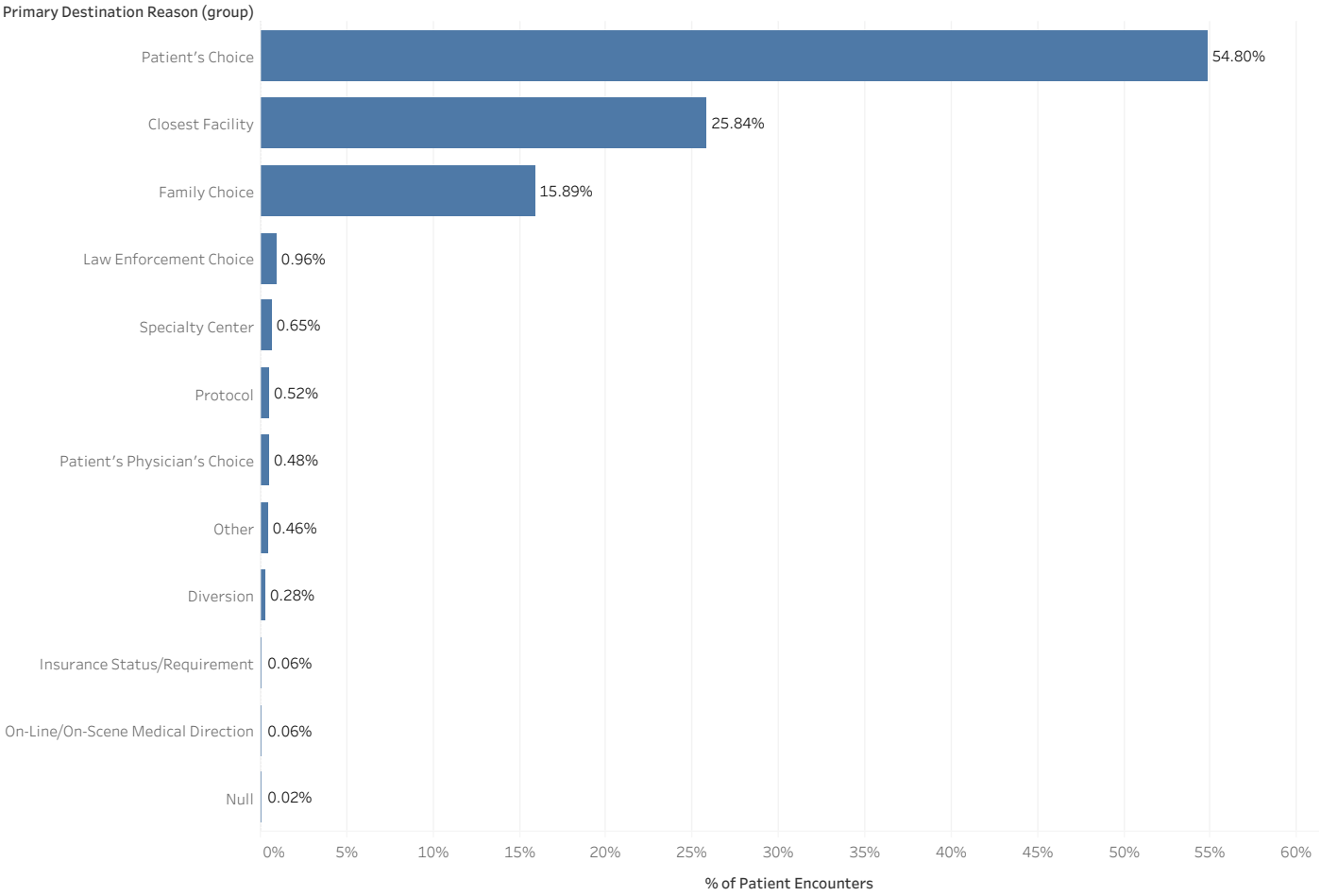
Psychiatric / Behavioral Patients per Facility

09/01/26 - 9/30/2026



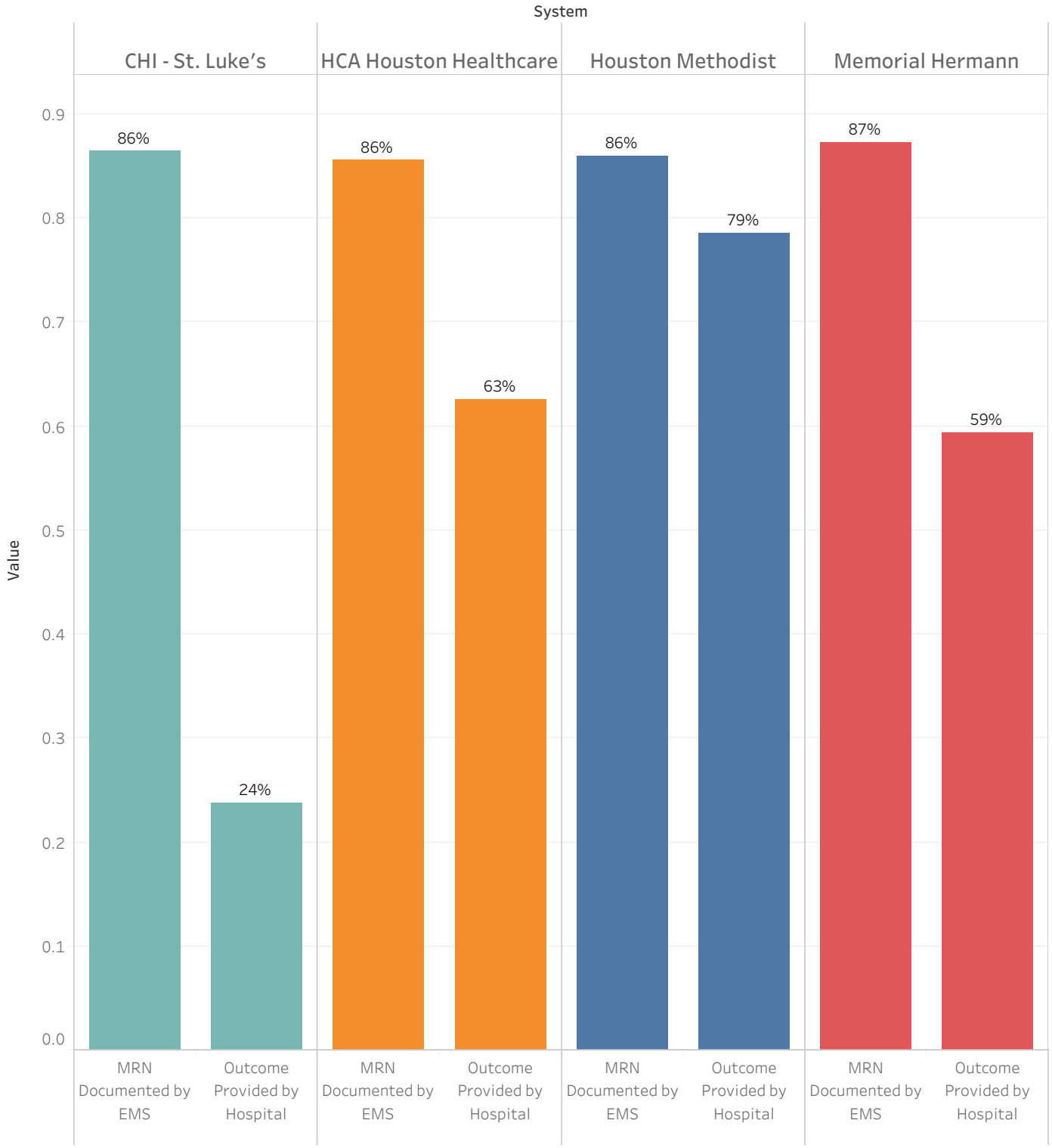
Primary Reason for Destination Choice

09/01/26 - 9/30/2026



Hospital Outcome Returned Performance By Hospital System

April 1, 2026 to September 30, 2026



The MRN must be documented in the PCR for it to automatically import into the hospital EMR and for outcome data to be returned to EMS. MCHD emphasizes the importance of MRN documentation to the field providers to ensure the hospital record is transmitted in a timely and automated manor. The measure of "Automated Outcome Provided by Hospital" shows the effectiveness of the hospital EMR at returning data when EMS has met the requirements of documenting the MRN. Outcome data is considered to be obtained when either eOutcome.01 or eOutcome.02 are received into the EMS record.

MCHD

Conroe, TX

Client 6577

1515 Center Street
Lansing, MI 48096
(517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

Patient Experience Report

September 01, 2026 to September 30, 2026

Your Score

95.77

Your Patients in this Report

81

Number of National Database Patients in this Report

2542

Total EMS Organizations

258

Executive Summary

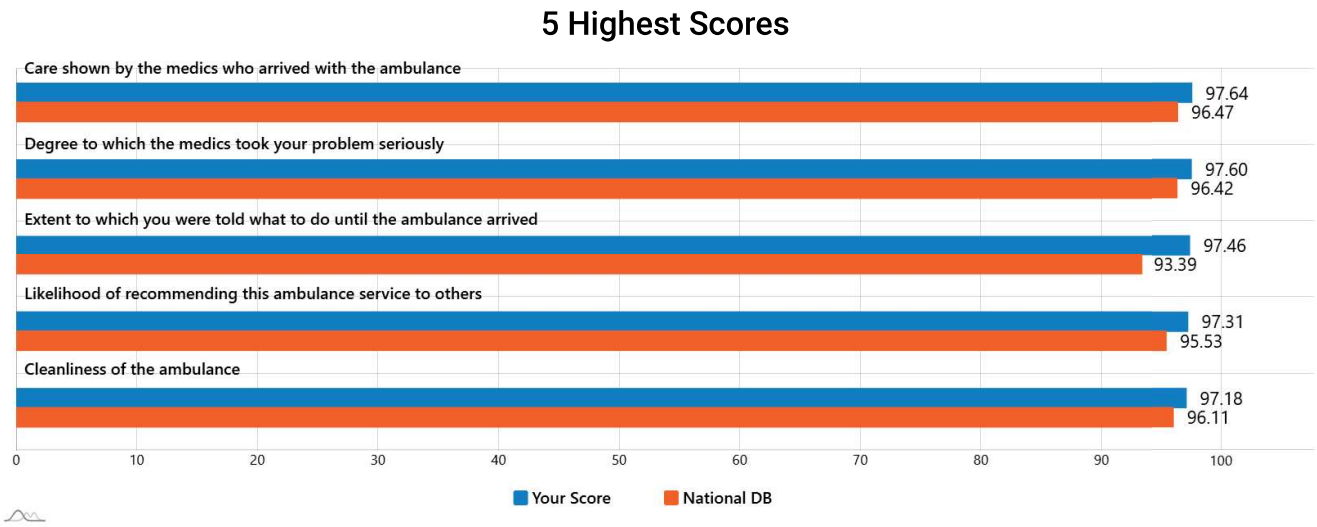
Your overall score for the period selected is **95.77**, a difference of **+0.71**, compared to your score from the previous year, **95.06**.

Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **86**%.

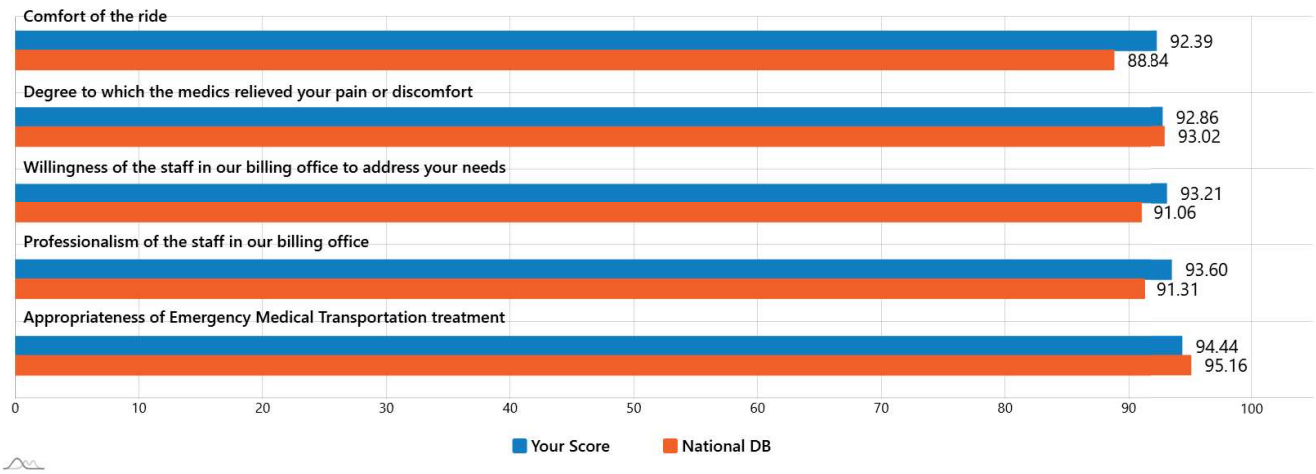
In addition, your rolling **12-** month score of **95.38** is a difference of **+0.38** from the national database score of **95.00**.

When compared to all organizations in the national database, your score of **95.38** is ranked **13rd**.

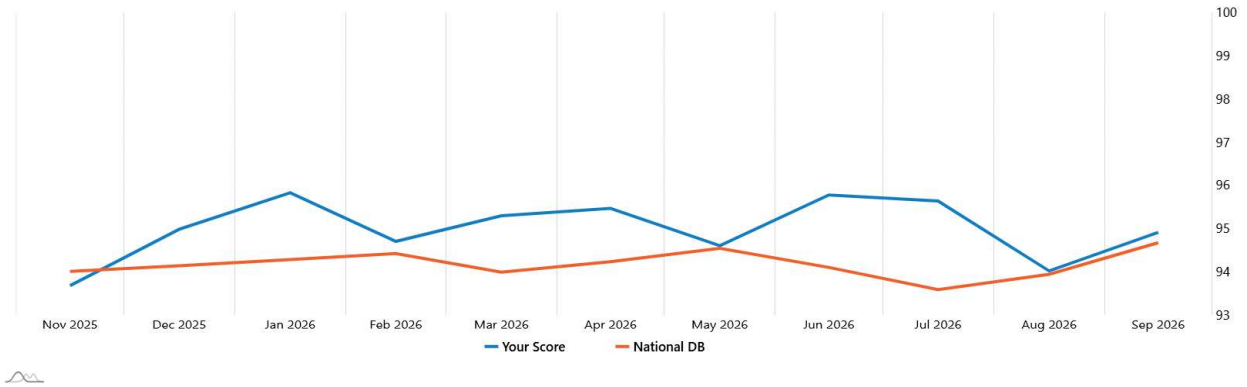
Highest and Lowest Scores



5 Lowest Scores



Monthly Overall Score Trend



Cumulative Comparisons

This section lists a synopsis of the information about your individual questions and overall scores over the dataset's lifetime. The first column shows your score, and the second details the National DB score.

Dispatch	Your Score	National DB
Helpfulness of the person you called for ambulance service	96.07	94.35
Concern shown by the person you called for ambulance service	96.38	94.22
Extent to which you were told what to do until the ambulance arrived	97.31	93.01

Ambulance	Your Score	National DB
Comfort of the ride	92.05	88.41
Extent to which the ambulance arrived in a timely manner	95.00	94.21
Skill of the person driving the ambulance	96.92	95.12
Cleanliness of the ambulance	96.97	95.87

Medic	Your Score	National DB
Extent to which medics included you in the treatment decisions (if applicable)	95.00	94.61
Degree to which the medics listened to you and/or your family	96.01	95.48
Degree to which the medics took your problem seriously	97.46	96.08
Extent to which the medics kept you informed about your treatment	94.78	94.02
Care shown by the medics who arrived with the ambulance	97.46	96.17
Medics' concern for your privacy	94.53	94.67
Skill of the medics	96.27	95.83
Degree to which the medics relieved your pain or discomfort	92.37	92.49
Extent to which medics cared for you as a person	95.96	96.11

Billing Office Staff	Your Score	National DB
Willingness of the staff in our billing office to address your needs	93.00	90.87
Professionalism of the staff in our billing office	93.41	91.13

Overall Experience	Your Score	National DB
Overall rating of the care provided by our Emergency Medical Transportation service	96.54	95.18
Extent to which the services received were worth the fees charged	95.00	90.63
Likelihood of recommending this ambulance service to others	97.08	95.24
How well did our staff work together to care for you	94.67	95.04
Appropriateness of Emergency Medical Transportation treatment	94.07	94.83
Extent to which our staff eased your entry into the medical facility	94.74	95.03

Benchmark Comparison By Question

	Your Score	ACE	CAAS	Texas
Helpfulness of the person you called for ambulance service	96.33	96.22	94.08	95.54
Concern shown by the person you called for ambulance service	96.58	96.41	93.91	95.23
Extent to which you were told what to do until the ambulance arrived	97.46	95.14	92.48	94.50
Extent to which the ambulance arrived in a timely manner	95.25	95.76	93.51	95.40
Cleanliness of the ambulance	97.18	96.34	95.45	96.42
Comfort of the ride	92.39	89.71	87.63	89.30
Skill of the person driving the ambulance	97.10	96.66	94.73	95.25
Care shown by the medics who arrived with the ambulance	97.64	96.86	96.26	96.54
Degree to which the medics took your problem seriously	97.60	96.84	96.24	96.12
Degree to which the medics listened to you and/or your family	96.23	96.63	95.59	96.10
Skill of the medics	96.53	96.92	95.78	96.25
Extent to which the medics kept you informed about your treatment	95.07	94.89	94.02	94.00
Extent to which medics included you in the treatment decisions (if applicable)	95.24	95.42	94.98	94.27
Degree to which the medics relieved your pain or discomfort	92.86	94.37	92.52	92.76
Medics' concern for your privacy	94.85	95.40	94.76	94.76
Extent to which medics cared for you as a person	96.18	96.69	96.20	96.42
Professionalism of the staff in our billing office	93.60	91.68	90.97	91.01
Willingness of the staff in our billing office to address your needs	93.21	91.46	90.62	90.43
How well did our staff work together to care for you	95.00	95.42	95.19	95.43
Extent to which our staff eased your entry into the medical facility	95.08	95.30	95.43	94.72
Appropriateness of Emergency Medical Transportation treatment	94.44	95.64	94.93	94.01
Extent to which the services received were worth the fees charged	95.28	91.08	90.67	91.04
Overall rating of the care provided by our Emergency Medical Transportation service	96.79	96.20	95.10	95.18
Likelihood of recommending this ambulance service to others	97.31	95.83	95.05	96.03
Overall Score	**95.63**	**95.12**	**94.00**	**94.45**

Agenda Item # 8c

We Make a Difference!

To: Board of Directors

From: Melissa Miller, COO

Date: October 27, 2026

Re: **COO Report**

Concluding fiscal year 2026, each Operations manager compiled a year-end report, highlighting accomplishments and contributions to organizational goals.

Please note that I will be absent from the October Board Meeting; consequently, Chief Campbell has kindly agreed to deliver my presentation. The respective managers will remain available throughout the session to provide additional context or answer any questions.

FACILITIES, RADIO & TOWERS: Prepared by Justin Evans

The Facilities and Radio departments carry a large responsibility for maintaining the critical infrastructure that keeps the District running. That infrastructure spans the administration campus, the service center, EMS stations across the county, and the radio tower sites. Our work makes it possible for every department in the District to carry out its mission. Each department handles a steady load of day-to-day operations and maintenance while also delivering major projects.

Although we are two departments, we work as one team. We share planning, crews, vendors, and priorities, and we step in to support each other whenever a project or an emergency calls for it. Opening a new station and preparing for severe weather require both teams working side by side, along with IT and our other support departments. The same is true of supporting large events such as Ironman Texas, the FIFA World Cup, the Montgomery County Fair, the Catfish Festival, and many other community events throughout the year. Each department also brings its own specialized skills and areas of responsibility, and together they serve the same purpose: making sure our crews and partners have what they need to serve the citizens of Montgomery County.

As we look back on both of our departments, here is a list of some of what we accomplished over the last 12 months.

Facilities

Facilities is responsible for 35 facilities that support a large, around-the-clock operation spread across more than 1,100 square miles of Montgomery County. These include 28 facilities supporting EMS and District operations, ranging from the administration campus and service center to standalone EMS stations and stations shared with our fire department partners, along with the seven radio system tower sites. Keeping them running means maintaining a wide range of major building systems, including chillers, boilers, the building automation system (BAS), fire suppression and fire alarm systems, HVAC and dehumidification, generators, water wells, septic systems, water filtration, access control, and much more. The team also maintains the vaccine refrigerators and freezers for Public Health and deploys Zumro tents to support EMS operations. In addition, Facilities manages several vendor contracts, including housekeeping and lawn maintenance. Beyond daily operations, the team delivers major projects such as new station construction, property acquisitions, and equipment replacements. Just as important, Facilities maintains every station so that it has reliable backup power and the bay doors open for every single response, because a crew can't answer a call if it can't get out of the station. Our goal is to keep every site safe, reliable, and ready to respond 24 hours a day.

<u>Significant Projects</u>

- Completed Station 16 at 11111 Calvary Road, a station shared with ESD 1 Station 96 that includes a drive-through bay, EMS storage room, day room, kitchenette, three dorm rooms, and two baths; crews moved in December 2025 despite more than 300 weather delays during construction
- Completed Station 24, part of The Woodlands Fire Department Station 105 at 8005 McBeth Way; Medic 24 and Ambulance 94 moved in February 2026
- Completed major renovation of the property for new Station 48 at 13984 FM 2854, including demolition, a new roof and metal siding, a new septic system and drip field, propane, HVAC, plumbing, bathrooms, kitchen and day room, and a covered back patio, with move-in in September 2026
- Completed the Phase II electrical work for covered ambulance parking at the Service Center, opening additional covered spaces on the east side of the fleet bays in February 2026
- Completed the replacement of Chiller 1 at the Administration campus
- Received the new boilers and hot water pumps for the Administration campus boiler replacement project and scheduled installation
- Purchased the property at 809 W. Semands Street in Conroe in May 2026 to expand Station 15 for additional ambulances
- Installed and commissioned a replacement generator and automatic transfer switch at Station 32, coordinating the new service disconnect and cutover with Entergy
- Replaced the AC units at the Splendora Tower to protect critical radio equipment
- Replaced the bay door and HVAC system at Station 31
- Replaced the HVAC system at Station 20
- Completed full-service preventive maintenance on all EMS station and Administration generators
- Cleaned and inspected the Service Center metal roof and wall panels, resealed the windows, and identified additional areas for weatherproofing
- Repaired the irrigation system at the Main Campus
- Installed new access control door security hardware, working with IT on the network design for all MCHD and tower locations
- Upgraded the Boardroom audio and video system with IT, replacing equipment that had been in service since 2011
- Installed informational display screens at EMS stations housed in fire stations, working with IT and EMS
- Prepared the Administration campus and all stations ahead of the January 2026 arctic blast

Radio and Towers

A small group of Radio staff is responsible for maintaining multiple highly technical, mission-critical systems that EMS, fire, law enforcement, and dispatch depend on every day. The radio is one of the few pieces of equipment used on every single call, whether that call is EMS, fire, or law enforcement, which makes these systems critical to the overall mission of public safety in Montgomery County. This includes seven large tower sites that support radio transmissions, plus two additional sites that serve as microwave relay sites for two of the four Public Safety Answering Points (PSAPs) in Montgomery County. The team maintains a P25 800 MHz Phase 2 simulcast system with ISSI, a VHF simulcast system, and the MPLS microwave network that links the system core to the tower sites, the ISSI connections, and the dispatch centers (PSAPs). Radio also maintains US Digital Designs IP station alerting at all EMS stations and fire department stations, with two-tone paging maintained as a backup alerting method. Radio maintains dispatch consoles in three of the four PSAPs, along with the ISSI connections that link our system to other public safety networks. The team also maintains the DC power systems, generators, and backup power that keep the towers on the air during outages and severe weather. In partnership with the Fire Marshal's Office, Radio makes sure the in-building amplifier systems (BDAs) required under IFC 510 are compliant.

Each system must be tested and approved during installation and then inspected every year, and there are now 226 systems installed across the county. Radio also maintains the District's portable and mobile radios, including annual alignment and software and hardware updates. In addition, the Radio department is responsible for maintaining the District's telephone system and supports the logging recorder that records the radio system, telephone system, 911 system, and other critical communications. The team is also responsible for keeping all of this critical infrastructure up to date and protected against possible threats, including cybersecurity threats. We constantly update software, firmware, and security across every system the Radio department maintains so that it stays protected to the best of our ability. Few organizations ask so few people to cover this much technical ground. Our goal is to make sure first responders can always communicate when it matters most.

Significant Projects

- Completed new 16-year VHF agreement with the Montgomery County Fire Chiefs Association, allowing the older VHF equipment to be upgraded and keeping a strong VHF system in place for MCHD and the county fire departments
- Installed the majority of the new VHF system equipment, including new antennas at the tower sites, with the configured equipment currently being installed at all tower sites and cutover planned by the end of the year
- Replaced the radio console hardware in the Alarm dispatch center
- Installed and turned up IP station alerting for Medic 24 at The Woodlands Fire Station 105
- Installed station alerting for new Station 48
- Installed several new station alerting systems for Fire Department and EMS stations, including planning new IP alerting for North Montgomery County and Conroe Fire Department stations
- Worked with county fire departments and mutual aid agencies in surrounding counties to standardize radio channel and talk-group programming countywide
- Programmed and configured public safety partners' radios so all agencies could communicate during World Cup operations
- Hosted a two-day BDA training with the Fire Marshal's Office and a test equipment manufacturer for system integrators, installers, and public safety partners, covering proper setup, testing, and how to prevent interference with the P25 radio network
- Coordinated with Harris County during their core system upgrades to keep ISSI outages to a minimum
- Planned and supported radio communications for Ironman, World Cup, County Fair, Catfish Festival, and other community events
- Deployed new radios to the Public Health Epidemiology and Preparedness Division and trained staff on them to improve communications at POD sites and during public health emergencies
- Installed interference detection devices at tower sites with IT
- Moved the IT disaster recovery site from the Magnolia Tower to the Westland Bunker data center with IT
- Performed extensive due diligence on the new Porter Tower site location, including evaluating properties and meeting with the Office of Emergency Management on partnership options
- Assisted Conroe Fire Department with tower site emergency and rescue training, sharing site-specific equipment details so crews are prepared to respond at our towers
- Participated in several countywide emergency exercises and drills, providing support and feedback to improve radio operations for all first responders

INFORMATION TECHNOLOGY, COMPUTER AIDED DISPATCH (CAD): Prepared by Calvin Hon

During the FY 26 fiscal year, the IT Department worked with multiple departments with major projects and the CAD team worked with EMS and Alarm in major dispatch CAD changes as the EMS model will change in the upcoming year. In addition, the IT department filled all open positions; these positions will help manage the increase workload and on-going projects as the number of vehicles and EMS personnel have increased over the past few years. During this year, Tyler Mosley was promoted IT Supervisor to focus on daily operations and projects. The team is focused on documentation of internal processes, cross training, and succession planning.

Significant Projects

- Worked with EMS and Alarm with planning the changes in ALS and BLS response plan for the 2027 EMS deployment model
- Worked with Radio and Facilities departments to move the EMS crews into new stations 16, 24, and 48
- Deployed ambulances phones for Texas Wristband project and Pulsara hospital notifications.
- Assisted with Radio department with the PC Tel system deployment at the radio towers
- On boarded RightSite Telehealth into medical call-taking workflow into the computer aided dispatch system
- Assisted with digital signage rollout at the EMS stations and door security system replacement with Facilities department
- Assisted the Laserfiche team and their vendor to migrate the on premise Laserfiche system to the vendor's cloud solution
- Worked with Alarm training team to start CAD superuser training with the Alarm captains
- Working with key leadership and AI consultants to carefully incorporate AI usage and governance policies as AI technology pace can change monthly. We want to be compliant to state and federal law.
- Completed the Boardroom audio/video replacement

Operational Improvements

- Moved our disaster recovery site at the Magnolia tower to the Westland bunker site which has improved reliability and established connections with multiple carriers
- In our main data center at MCHD Administration, we completed a year-long project to plan and replace aging network equipment with refurbished and warrantied network equipment
- IT has established routine testing of backup systems at our data centers
- We moved to MCHD owned external IP Addresses instead of relying on a vendor to manage our IP addresses
- Installed and deployed new virtual server system
- Purchased computer equipment early before the RAM shortage cause drastic pricing hikes
- Without increasing pricing, we replaced an internet vendor for an additional redundancy as the district more dependent on cloud solutions.
- Completed the network segmentation project with the departments as a best practice to compartmentalize the damage of a cyberattack
- CAD team work with CentralSquare upper management to be assigned a project team to help us upgrade to the latest CAD version as CentralSquare has implemented several new security requirements

Challenges / Incomplete Projects

With the AI data centers buying up all the RAM (computer memory), the demand for RAM has drastic increased cost of IT equipment due to with limited supply/manufacturers of RAM. This increase has affected purchasing decisions and planned projects in this new fiscal year. IT had to carry over our capital core network firewall project due to delay in hardware release.

MATERIALS MANAGEMENT: Prepared by Ashley Peachee

Significant Projects

- Completed the Medical Supply Bid to run through 10/1/25 – 9/30/28
- Supplying and setting up station consumables and medical disposables for new Station 16, 24, and 48

- Worked with Emergency Management to implement Texas Wristbands and alternative trauma bands to stations and ambulances.
- Equipment Specialist performed 8 preventative maintenances throughout the year which required the coordination of several departments to cycle ambulances in over multiple days and try to reduce units being called in multiple times.
- Collaborated with Procurement and multiple departments to implement and navigate new Accounting and Procurement software, ensuring all stakeholders could effectively perform their job responsibilities.
- Replaced the UCAPIT machines, alongside with IT and Facilities, with a new COLO locker system to give crews more access to specific durable medical equipment, keeping crews in service in their territory.

- Make-Ready team prepared 12 remounts and 4 expansion trucks throughout the year. This process involved transferring all supplies and durable medical equipment from existing units to newly remounted trucks, while expansion trucks required building storage bins and fully stocking each unit with supplies and equipment from the ground up.

Challenges / Incomplete Projects:

Product discontinuation, backorders and recalls are a continuous challenge with face within our department. Working alongside our Medical Directors and Clinical Department we are able to navigate these challenges and provide alternative solutions to keep our Operational side moving and provide care to our patients. With the addition of the Inventory Specialist, our immediate focus is to optimize our existing Operative IQ platform to track material usage and workflows without incurring additional costs associated with the system itself. The goal is to track material usage without adding the cost of shelving, labels, or scanners throughout the stations just yet.

Interesting Fact:

Distribution Techs (stock stations) drove combined 38,205 miles within the last fiscal year which is equivalent to traveling around the Earth's equator roughly 1.5 times.

LASERFICHE: Prepared by Shawn Henners

During FY2026, the "Laserfiche Team" was part of the IT department with our own manager. In FY2027, this same team will be the new Electronic Business Process Department, but the function of the team has not changed. Our team manages MCHD's Laserfiche software package, which is used for electronic record management as well as hundreds of business processes using online forms and information sharing used throughout the entire organization. Examples of these processes include travel authorization, employee acknowledgements of policies and procedures, online HCAP application and claims submission, and many others. Laserfiche is a Software-as-a-Service (SaaS) that we purchase through Docunav Solutions. Docunav is a Texas-based company that provides our licensing, annual support, disaster recovery back-ups, and (as of FY2026) cloud hosting of our Laserfiche servers.

We work directly with department managers, end users, and other stakeholders to design custom solutions in Laserfiche to meet MCHD's needs that are user-friendly and ensure compliance with policies and procedures. Processes may include online forms, document sharing through our repositories, scanning paper forms to extract information needed for accurate electronic filing, and reporting. We work with the IT Department to ensure security and share data with the EMS Quality Department to ensure accurate reporting across multiple systems. We also pull data from Paycom (employee data) and Oracle (accounting data) to use in record filing and to provide accurate, real-time dropdown selections to minimize data errors in our forms.

Completed Projects

We completed two major projects this year. First, we worked with the Accounting Team and IT on a data integration (API) with Oracle NetSuite for Government. This pulls Purchase Orders, Invoices, and Payment Documents (along with data about them) into the Laserfiche repository. This allows us to provide easy access to these documents to staff and

auditors, run reports, and ensure compliance with records retention rules. We do have a second phase of this project scheduled for FY2027, but the initial project was successfully completed.

Our second major project was migrating our Laserfiche environment from on premise servers to cloud servers hosted by Docunav. As our Laserfiche server environment expanded in scale and complexity, we recognized an opportunity to optimize our infrastructure. By migrating to the cloud, we successfully modernized our environment while maintaining a cost structure comparable to—or lower than—a traditional on-premises server upgrade. We still maintain a small server footprint on premises due to compliance needs and to facilitate data sharing with EMS Quality. We experienced significant unexpected difficulties with this project, but our team worked closely with Docunav, IT, OCS, and managers to identify and overcome issues. We also completed an after-action review with participation from multiple departments to share lessons learned and document best practices.

Other Accomplishments

Department staff are constantly working on projects requested by other departments, making changes to current processes to address concerns or new needs, and monitoring processes to ensure they are running correctly. We also provide training on how to use Laserfiche effectively and help users build reports to extract data from Laserfiche to guide their work.

This year, our staff worked with the Records Department to design and test a process to identify and purge records that are beyond their retention date. This reduces cost by controlling the size of our repositories, ensures compliance with retention policies, provides an opportunity for managers to request extending retention for documents for valid business reasons, and protects us by limiting data available in case of a cybersecurity attack or other breach. Our initial roll-out has been successful and we will continue to build out this process to include more record types.

We also worked extensively with the EMS Education team on a process to track all employee training and certifications through Laserfiche. Most certifications and training certificates were already saved in employee files, but not clearly identified, so we worked with Education to come up with a list and they provided samples of each. We programmed Laserfiche to scan and recognize certificates, extract needed information, and refile the document with the additional information. The information is also saved to a database that EMS Quality accesses to track required training for field-credentialled staff to ensure compliance with state and district requirements. We also created an online form for employees to upload new outside training certificates or credentials. These forms are run through the same scanning program, added to the database, and filed in their employee files. As certificates are added or updated, we add them to our scanning program and monitor to ensure everything is scanned successfully.

Our staff worked with the Procurement and Accounting departments as well as other stakeholders to design a process for Purchase Order requests and to streamline receipting for blanket POs. We participated in a workgroup to address implementation issues and adjusted the new process to meet needs identified by the workgroup.

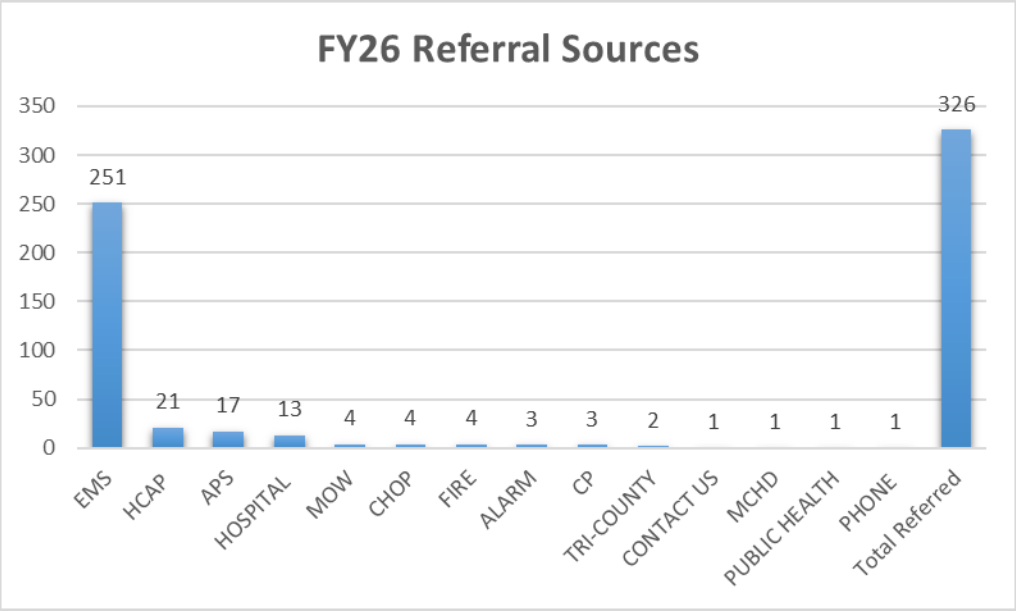
We also worked with the Training team to design a process for them to schedule training courses with our FRO partners and easily track attendance at these training sessions. This process has been well-received by FRO training officers and has made coordinating these training sessions much less burdensome for our team.

Finally, we designed a streamlined process for ISDs and private schools to request EMS coverage at football games. Rather than having to fill out a separate form for each game, school athletics staff can fill out a single form with all the games. This is easier for the school personnel as well as significantly reducing time by our staff correcting and approving these requests. We also used this opportunity to test out some other ways to make our special events coordination process more streamlined and less burdensome for our staff while still providing information they need. These changes have been very well-received and will be included in an upcoming redesign of the special events coverage process.

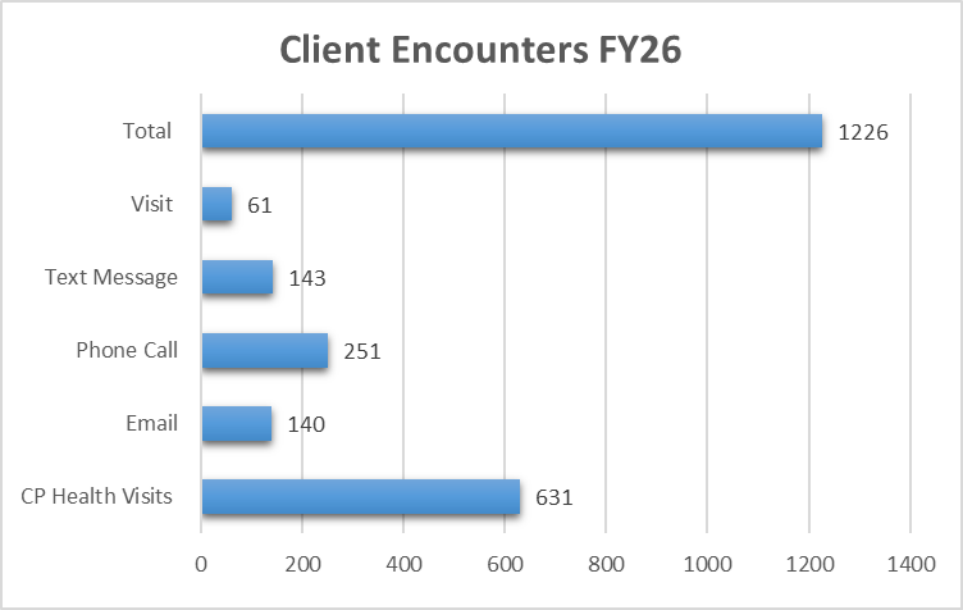
COMMUNITY PARAMEDICNE: Prepared by Nivea Wheat

The Community Paramedicine (CP) program received 326 referrals from a diverse range of sources, with the majority originating from Emergency Medical Services (EMS), as anticipated (Figure 1). These referrals resulted in 1,226 client encounters (Figure 2). For data tracking purposes, multiple phone calls made on the same day to resolve a single issue or coordinate a specific resource are consolidated and counted as a single encounter. Additionally, the CP Team conducts

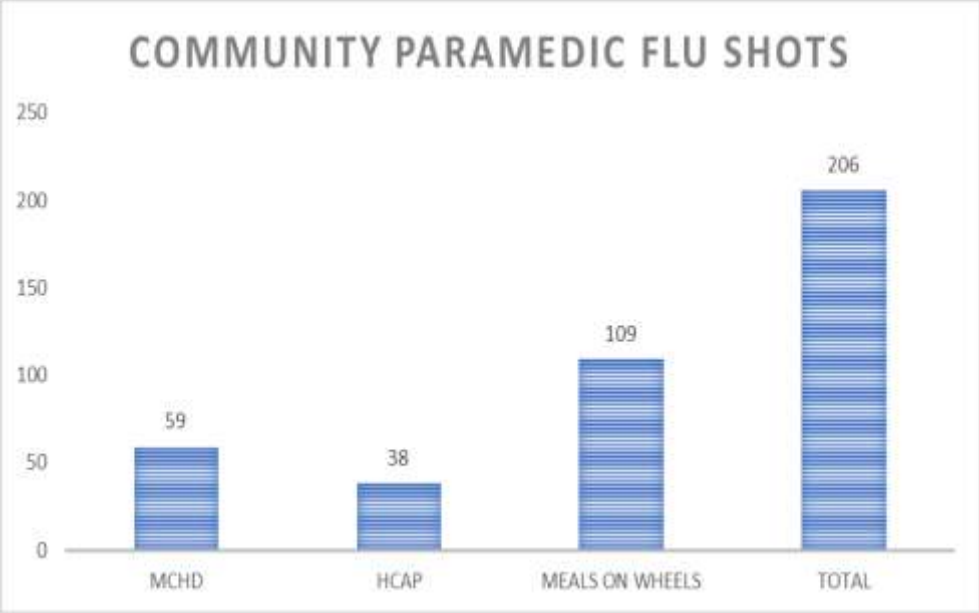
an annual influenza vaccination initiative, providing flu shots to Montgomery County Hospital District (MCHD) staff, Health Care Assistance Program (HCAP) clients, and homebound community members enrolled in the "Meals on Wheels" program (Figure 3).



CP Figure 1



CP Figure 2



CP Figure 3

PUBLIC HEALTH:

Clinic Division - Immunizations, STD and TB:
The Public Health Clinic FY2026 revenue reached $32,007.69 for the administration of immunizations, STD screening and treatment.

Immunizations Program:
Through our partnership with the Texas Vaccines for Children Program, the Clinic receives essential childhood vaccines at no cost to our facility. This state program ensures that eligible children from birth to 18 years of age— those who are uninsured, enrolled in Medicaid, or identified as American Indian or Alaskan Native—have access to immunizations.

FY2026 Impact:

- 1,009 TVFC vaccines administered
- $92,916 in vaccine value provided

Through the DSHS Adult Safety Net (ASN) Program, the Clinic receives essential adult vaccines at no cost to our facility. This program ensures that uninsured adults (aged 19+) have access to immunizations.

FY2026 Impact:

- 297 ASN vaccines administered
- $200,399.00 in vaccine value provided

Sexually Transmitted Infections/Disease Program (STI/STD):
The clinic managed 496 STD-related appointments in FY2026, successfully serving both new and follow-up patients. Note: The clinic only reports positive tests done in the clinic to the Epidemiology team.

Tuberculosis Program:
The TB program managed 353 New and Follow-up TB appointments in FY2026. In addition, the clinic nurses also order the TB medications for those undergoing treatment, do home visits, provide care coordination with personal physicians and Texas Children's Hospital TB clinic, attempt to locate EDN and local lab referral suspected cases, weekly case conference with the Region, Heartland consultations, monitoring DOT and VDOT weekly medication adherence.

Active Tuberculosis (TB) intervention requires a rigorous 9-to-12-month therapeutic regimen that demands intensive, structured clinical oversight to guarantee treatment completion.
To optimize adherence and mitigate public health risks, the clinical team follows Standing Delegated Orders including Directly Observed Therapy (DOT) protocols. Under this framework, a patient is observed taking their TB medications. The patient may either come to the clinic Monday - Friday for observation or regional healthcare workers can provide in-home patient visits five days a week.
Given the high toxicity profile of the prescribed pharmaceutical regimen, the TB team maintains stringent patient monitoring through several key mechanisms:

- Comprehensive Monthly Clinical Assessments: Routine evaluations including mandatory laboratory panels and chest radiography.
- Proactive Interim Continuity of Care: Continuous check-ins scheduled between formal appointments to detect early signs of toxicity or adverse reactions.

The clinical portfolio remains highly complex. Most cases present with severe multi-morbidities—including oncology diagnoses, diabetes, and HIV. Managing these clinical complexities is further compounded by critical social determinants of health (SDOH), most notably transportation barriers, food insecurity, and a lack of baseline social support systems.

Latent TB Infection (LTBI) occurs when the body successfully contains Mycobacterium tuberculosis, leaving the individual asymptomatic and non-contagious. Transitioning these individuals to preventative therapy is a critical public health intervention, as modern 3-to-4-month regimens—supported by Directly Observed Therapy (DOT)—are 90% effective at preventing progression to active, contagious disease. From a strategic and financial perspective, treating LTBI is highly cost-effective, offering a substantial advantage over the resource-intensive management of active tuberculosis. The TB team maintains patient monitoring through routine evaluations including mandatory laboratory panels to assess for potential hepatotoxicity or other treatment complications.

Furthermore, we process two categories of referrals, which may present as active tuberculosis (TB), latent TB infection (LTBI), or no disease present.

1. Electronic Disease Notifications (EDN) are referrals from immigration. MCPHD is notified, by immigration, that someone from another country has arrived in our county, and there are concerns about TB symptoms or TB exposure. We are currently working 33 EDN priority cases.
2. Reports are received from various local providers and hospitals.

For both referral types, our team is responsible for locating and evaluating these individuals. After completing the evaluation—or after multiple unsuccessful attempts to find them—we submit a final status report to immigration and state public health officials detailing the outcome of the tuberculosis assessment.

As the TB team workload per patient increases, we are coordinating with Regional and Central DSHS staff to explore partnership opportunities to reach our shared goals of:

- Providing consistent, high-quality, patient-centered services that improve individual and community health outcomes.
- Enhancing job satisfaction to retain specialized staff at all levels.
- Sustaining and reducing total operating expenses through greater efficiency.

Epidemiology and Preparedness Division: Prepared by Meghna Joshi

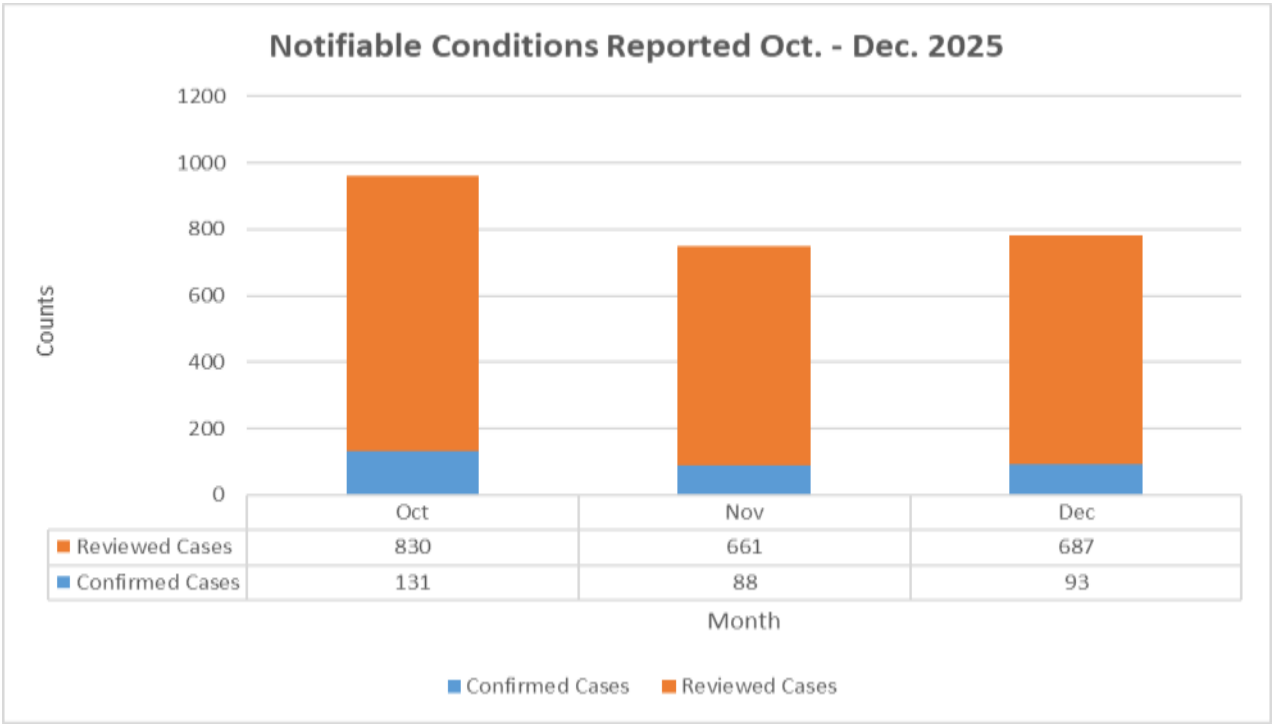
Notable for October 2025 – September 2026:

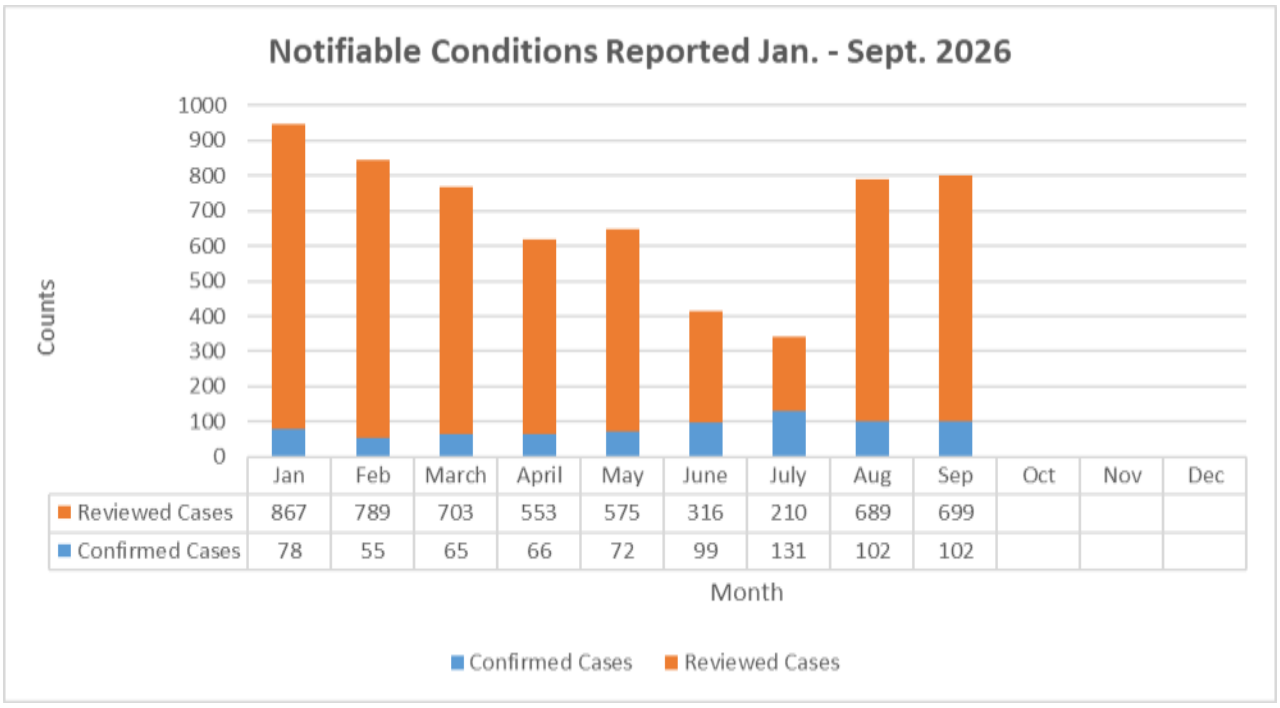
- At the start of 10/1/2025, all public health grants were transferred from Montgomery County Public Health District to the Montgomery County Hospital District under new contracts. To note, grant contract terms vary and do not align with MCHD fiscal years.
- Restructuring occurred within Epidemiology to allow for differentiation within the department with the addition of the Epidemiologist position (previously only Epidemiology Specialist).
- Preparations for FIFA World Cup and public health daily situation reports with Houston Health Department: infectious disease reports, wastewater surveillance, and syndromic surveillance. Epidemiology Analyst

creating ESSENCE dashboards for real-time monitoring of emergency room data. Collaborated with Montgomery County Mosquito Control regarding joint FIFA messaging and outreach: recreation, lodging, and healthcare facilities.

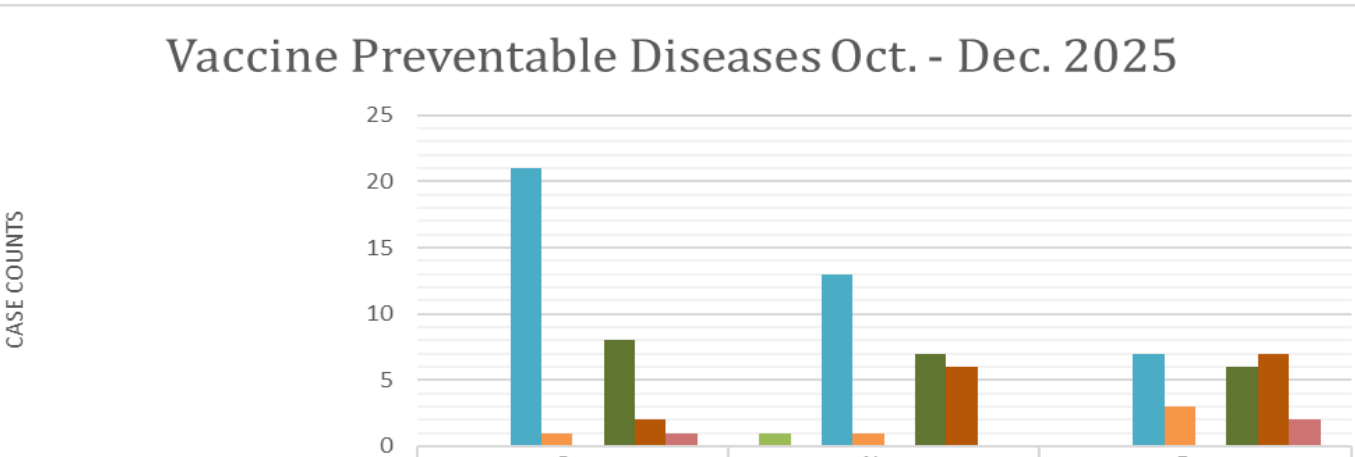
- Ongoing PHEP, Medical Countermeasures (MCM), CHEMPACK, and Strategic National Stockpile (SNS) collaborations with local, regional, and stakeholders. Ongoing POD (Point Of Dispensing) site discussions with ISD partners.
- Epidemiology and Preparedness Manager testified remotely during the DSHS Legislative Appropriations Request for Fiscal Year 2028-2029 regarding sustained public health infrastructure and funding.
- Held biannual infection Control Practitioner's Meeting.
- Held annual ISD School Nurses Meetings.
- 45 Persons Under Monitoring (PUMs) for Ebola since determined a public health emergency of international concern (PHEIC) by the World Health Organization. Remains ongoing.
- Montgomery County declares measles outbreak. End of 42-day monitoring period on 9/6/2026. No additional cases.
- National *Cyclospora* outbreak linked to iceberg lettuce leads to Montgomery County seeing an increase in all foodborne and waterborne cases as the *Cyclospora* media attention is raising awareness for individuals to seek diagnostic testing.

Data for investigations conducted on the Texas Notifiable Conditions provided below. Please note public health tracking is based on MMWR weeks (epidemiological weeks), January – December. MMWR weeks are a standard method for counting weeks to allow for the comparison of data year after year. Data is preliminary and subject to change upon investigation completion and year-end data close out. Year-end data close out will occur early 2027 in conjunction with the Department of State Health Services for data submission to the Centers for Disease Control and Prevention.



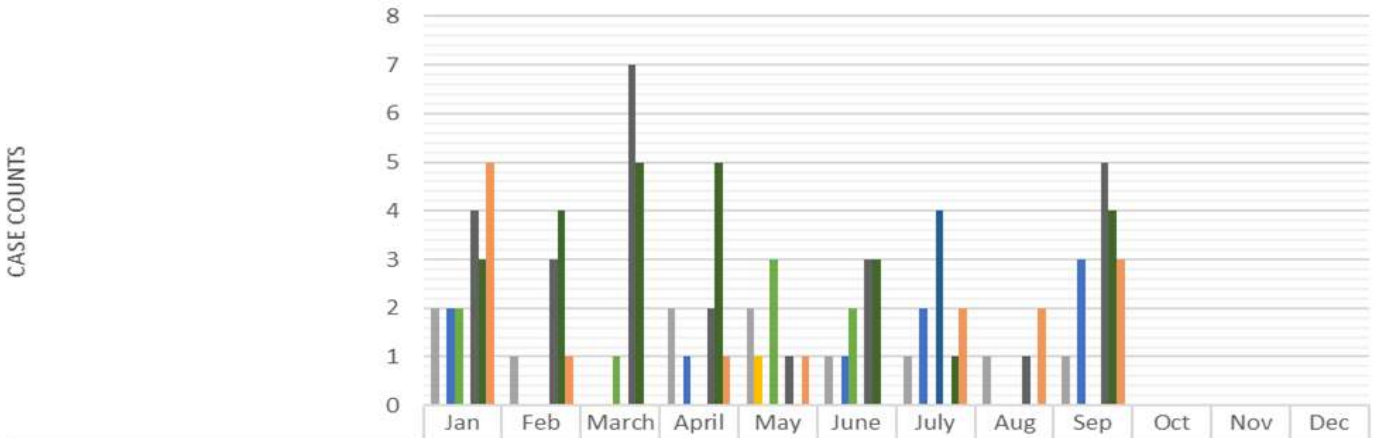


	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Reviewed Cases	867	789	703	553	575	316	210	689	699			
Confirmed Cases	78	55	65	66	72	99	131	102	102			



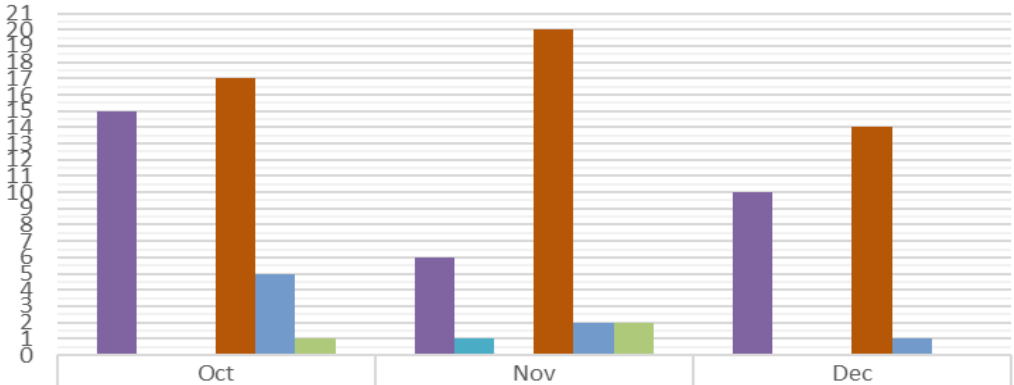
	Oct	Nov	Dec
Haemophilus influenzae	0	1	0
Hep B, acute	0	0	0
Hep B, chronic	21	13	7
Hep B, perinatal	1	1	3
Mumps	0	0	0
Pertussis	8	7	6
Streptococcus Pneumonia Invasive	2	6	7
Varicella	1	0	2

Vaccine Preventable Diseases Jan.- Sept. 2026



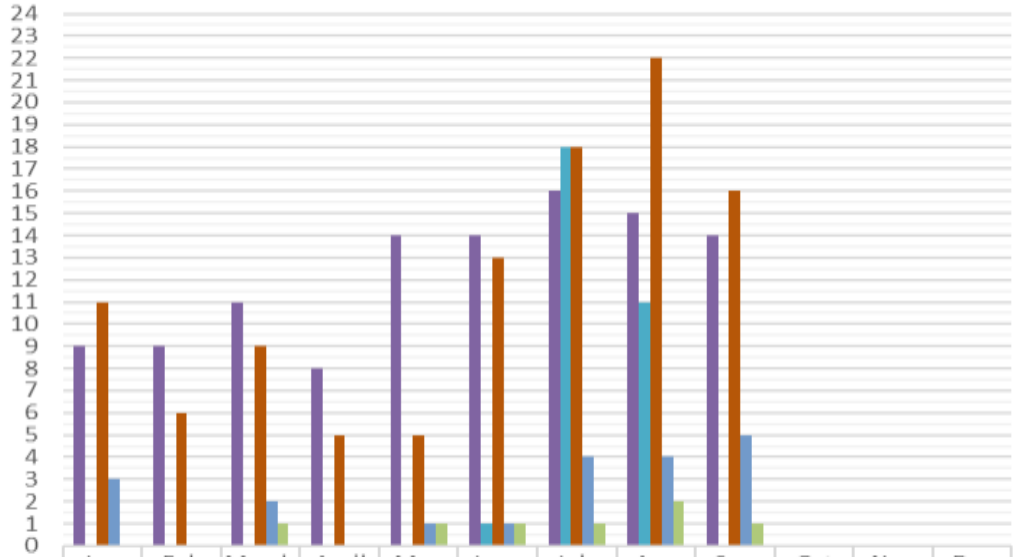
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Haemophilus influenzae	2	1	0	2	2	1	1	1	1			
Hep B, acute	0	0	0	0	1	0	0	0	0			
Hep B, chronic	2	0	0	1	0	1	2	0	3			
Hep B, perinatal	2	0	1	0	3	2	0	0	0			
Measles (rubeola)	0	0	0	0	0	0	4	0	0			
Pertussis	4	3	7	2	1	3	0	1	5			
Streptococcus Pneumonia Invasive	3	4	5	5	0	3	1	0	4			
Varicella	5	1	0	1	1	0	2	2	3			

Foodborne Diseases Oct. - Dec. 2025



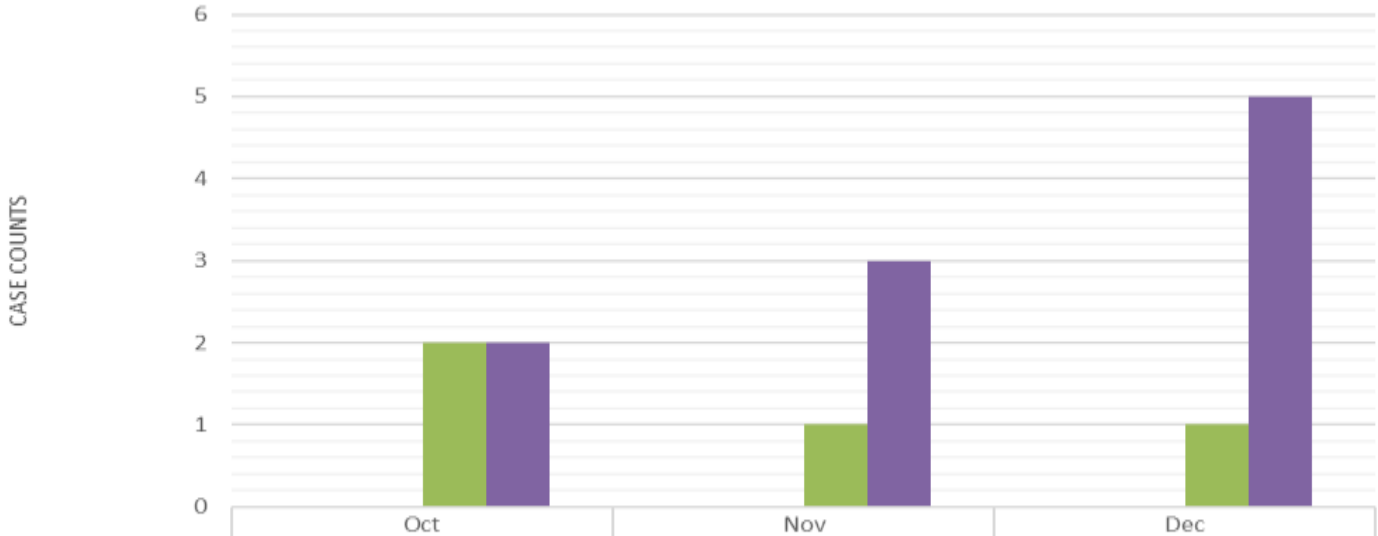
	Oct	Nov	Dec
Campylobacter	15	6	10
Cyclosporiases	0	1	0
Listeriosis	0	0	0
Salmonella, non	17	20	14
Shiga toxin-producing Escherichia coli	5	2	1
Vibrio	1	2	0

Foodborne Diseases Jan. - Sept. 2026



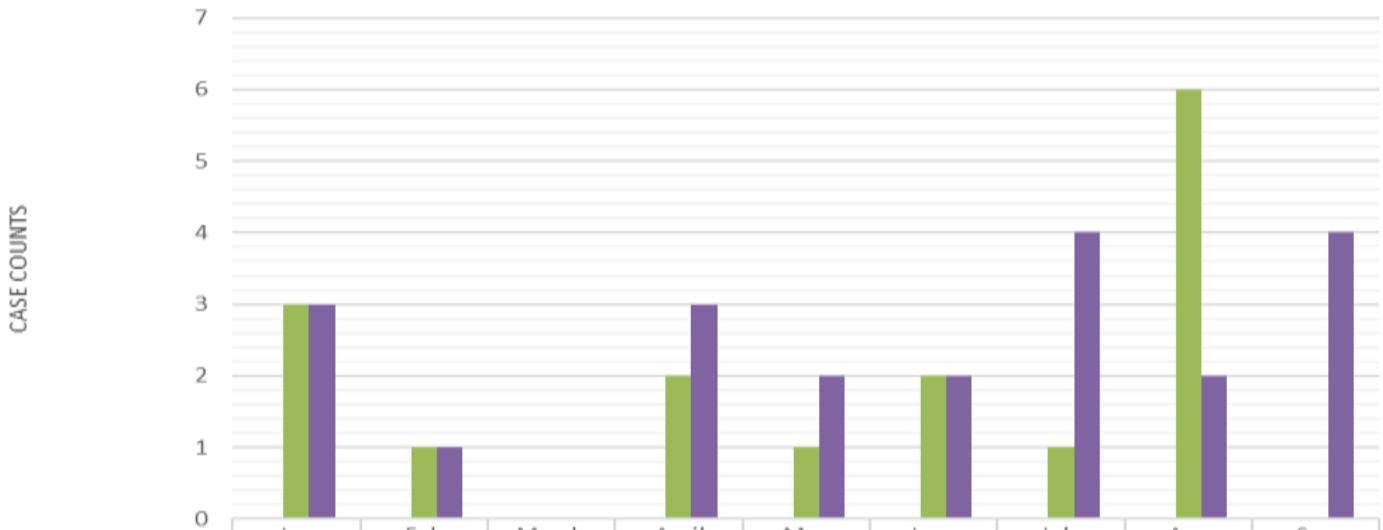
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Campylobacter	9	9	11	8	14	14	16	15	14			
Cyclosporiases	0	0	0	0	0	1	18	11	0			
Salmonella, non	11	6	9	5	5	13	18	22	16			
Shiga toxin-producing Escherichia coli	3	0	2	0	1	1	4	4	5			
Vibrio	0	0	1	0	1	1	1	2	1			

Waterborne Diseases Oct. - Dec. 2025



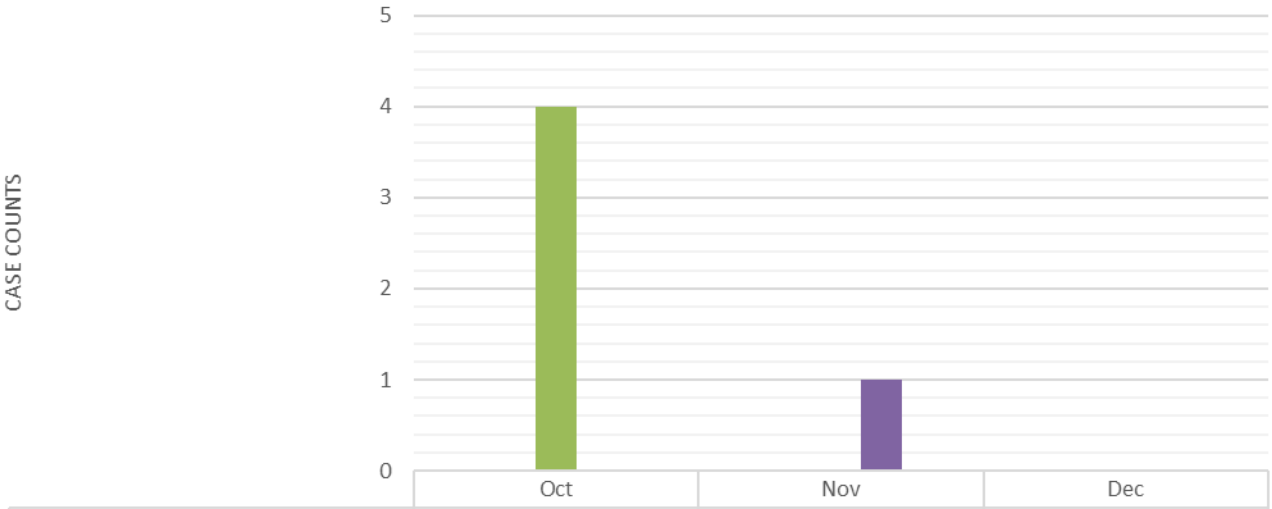
	Oct	Nov	Dec
Amebiasis	0	0	0
Cholera	0	0	0
Cryptosporidium	2	1	1
Shigella	2	3	5

Waterborne Diseases Jan. - Sept. 2026



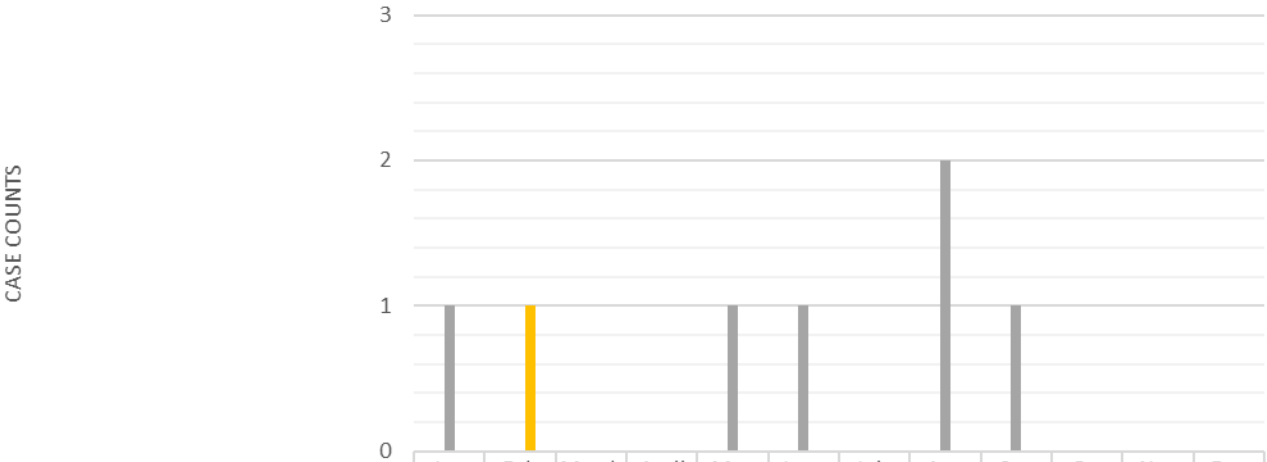
	Jan	Feb	March	April	May	June	July	Aug	Sep
Cholera	0	0	0	0	0	0	0	0	0
Cryptosporidium	3	1	0	2	1	2	1	6	0
Shigella	3	1	0	3	2	2	4	2	4

Invasive Respiratory Oct. - Dec. 2025



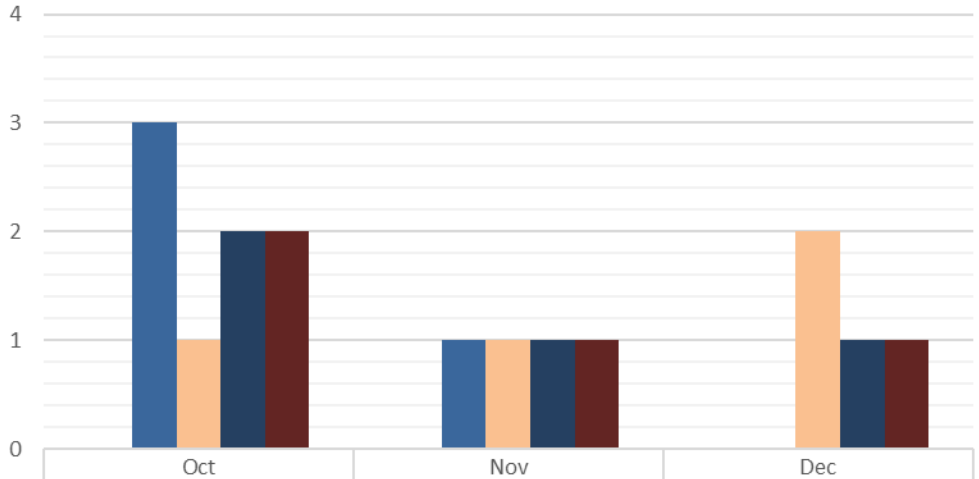
	Oct	Nov	Dec
Amebic meningitis, other	0	0	0
Amebic meningoencephalitis, Primary	0	0	0
Legionellosis	4	0	0
Neisseria meningitidis	0	1	0
Novel coronavirus	0	0	0

Invasive Respiratory Jan. - Sept. 2026



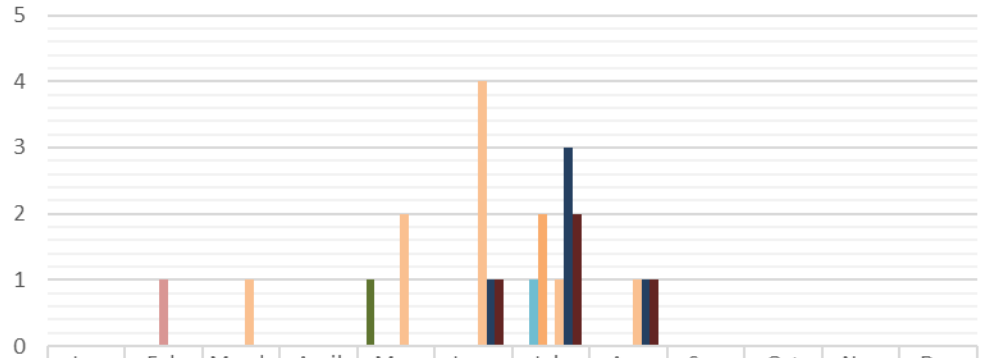
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Amebic meningitis, other	0	0	0	0	0	0	0	0	0			
Amebic meningoencephalitis, Primary	0	0	0	0	0	0	0	0	0			
Legionellosis	1	0	0	0	1	1	0	2	1			
Neisseria meningitidis	0	1	0	0	0	0	0	0	0			
Novel coronavirus	0	0	0	0	0	0	0	0	0			

Zoonotic Diseases Oct. - Dec. 2025



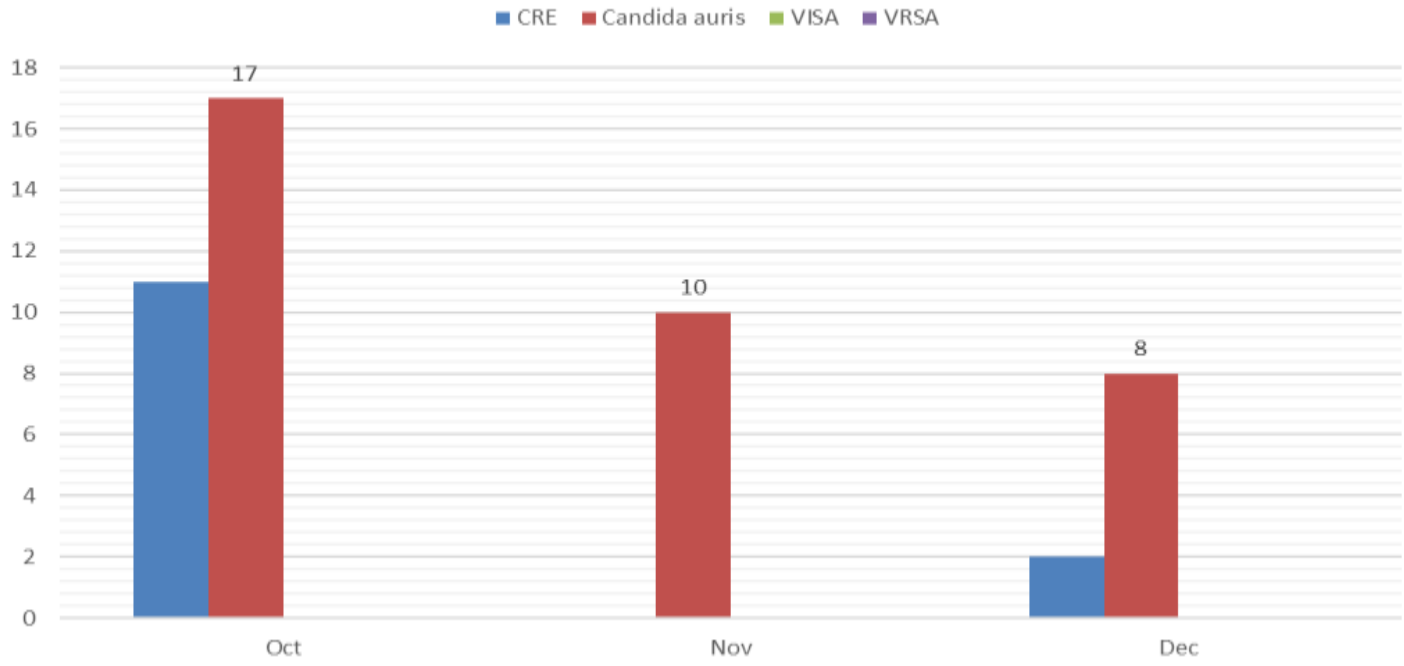
	Oct	Nov	Dec
Dengue	0	0	0
Mpox	3	1	0
Typhus fever	1	1	2
West Nile, neuroinvasive	2	1	1
West Nile, non-neuroinvasive	2	1	1

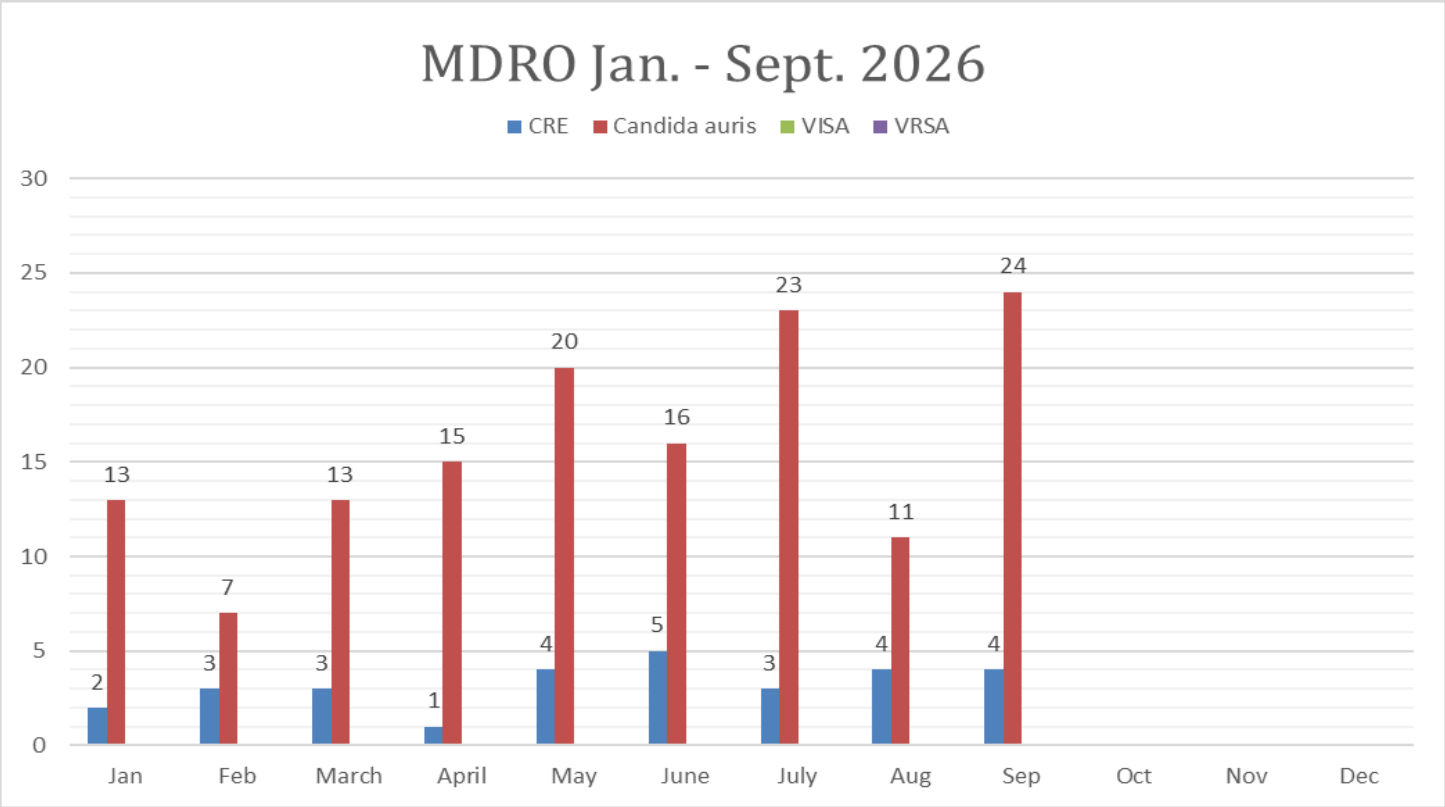
Zoonotic Diseases Jan. - Sept. 2026

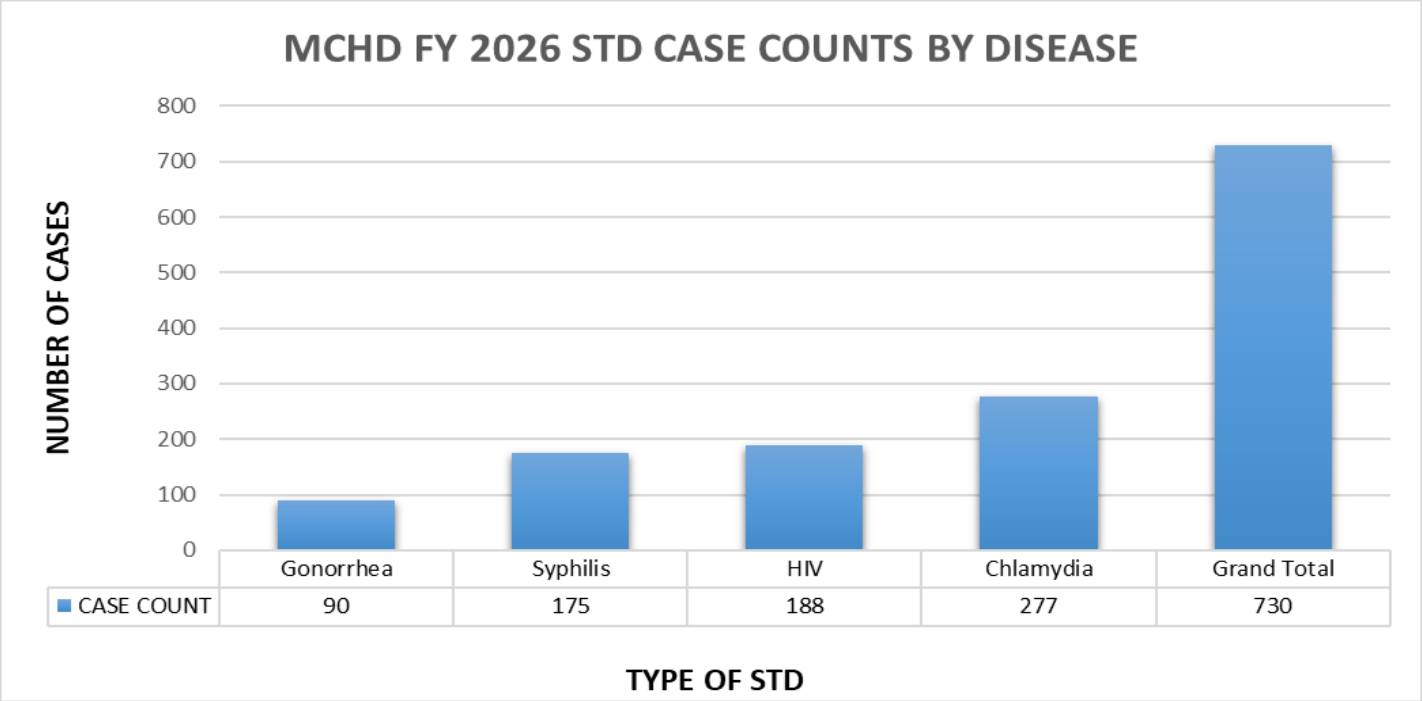


	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Dengue	0	0	0	0	1	0	0	0	0			
Lyme Disease	0	0	0	0	0	0	1	0	0			
Malaria	0	0	0	0	0	0	2	0	0			
Spotted fever rickettsiosis	0	1	0	0	0	0	0	0	0			
Typhus fever	0	0	1	0	2	4	1	1	0			
West Nile, neuroinvasive	0	0	0	0	0	1	3	1	0			
West Nile, non-neuroinvasive	0	0	0	0	0	1	2	1	0			

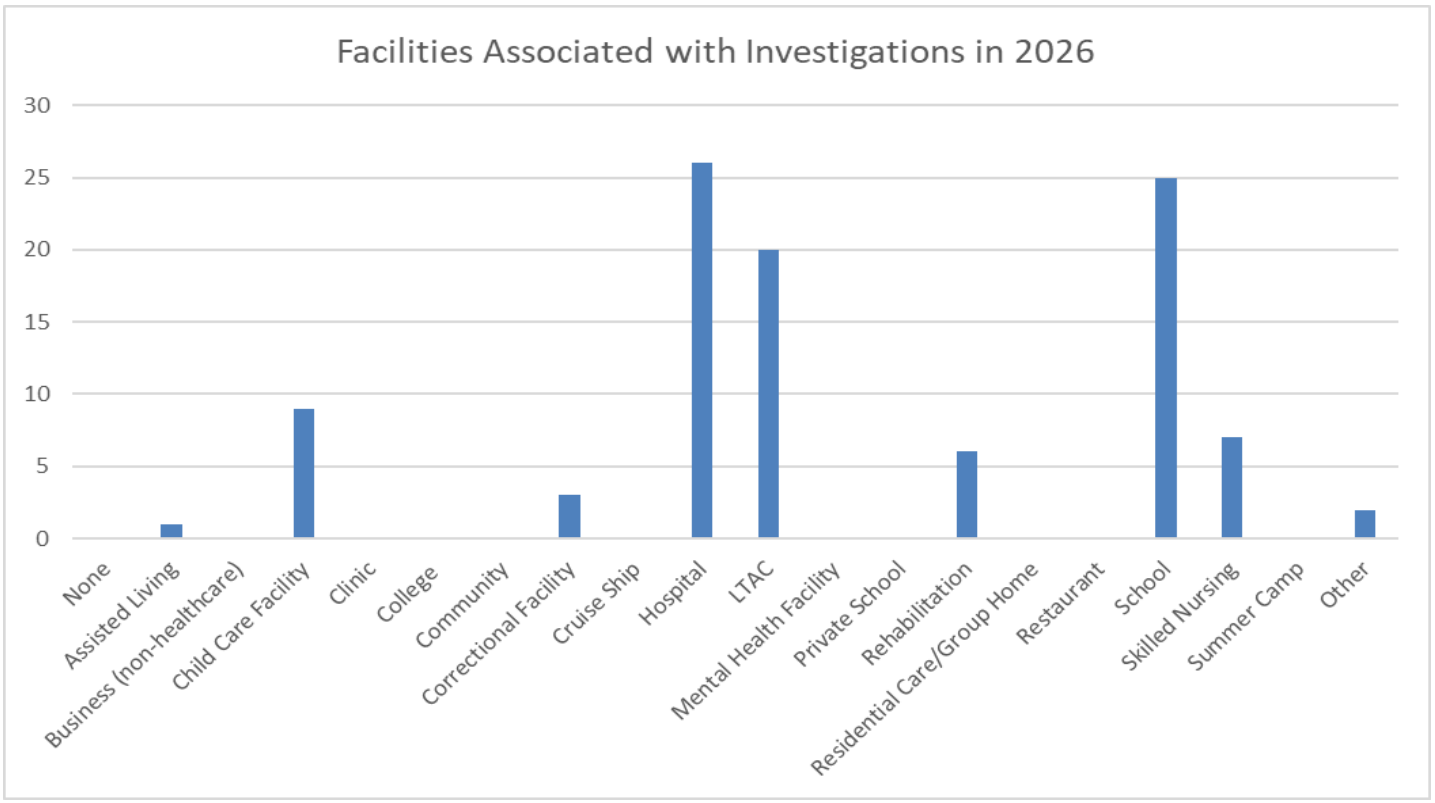
MDRO Oct. - Dec. 2025







• These do not include cases that may have been reported directly to DSHS. Investigations for these cases are completed by DSHS.


Facilities Associated with Investigations in 2026
30
25
20
15
10
5
0
None
Assisted Living
Business (non-healthcare)
Child Care Facility
Clinic
College
Community
Correctional Facility
Cruise Ship
Hospital
LTAC
Mental Health Facility
Private School
Rehabilitation
Residential Care/Group Home
Restaurant
School
Skilled Nursing
Summer Camp
Other

Agenda Item # 8d

We Make a Difference!

To: Board of Directors

From: Ade Moronkeji, HCAP Manager

Date: October 27, 2026

Re: **HCAP Report**

Eligibility Criteria

To qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- Residence: Must live in Montgomery County prior to completing an application.
- Citizenship: Must be a U.S. citizen or a legal permanent resident.
    - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years.
- Income: Household income must not exceed the minimum established Federal Poverty Level (FPL) of 150%. This information is updated annually when the State releases the County Indigent Health Care Program (CIHCP) income guidelines.
    - Household-specific limits are published on the MCHD website and in the HCAP handbooks.
- Resources: May not exceed $2,000 per month or $3,000 for individuals who are aged or disabled
- Medical Need: There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
    - This is a District-established criterion rather than a State-mandated requirement.

FY26 Performance Summary and September Program Updates

1. **FY26 Annual Performance Highlights**

During FY26, HCAP continued to advance access to healthcare for eligible Montgomery County residents while strengthening program integrity, improving care coordination, and implementing cost-containment strategies. Key initiatives focused on identifying alternative sources of payment, expanding primary care access, increasing prescription assistance,

improving chronic disease management, and directing services toward cost-effective provider networks. The following summarizes departmental efforts.

General Program Administration and Access

- **Expanded primary care network**: Added TOMAGWA HealthCare Ministries to the HCAP primary care provider network, increasing in-network primary care options for eligible clients.
- **Digital application access:** Received 1,077 applications through Laserfiche, a 37% increase compared FY25, demonstrating increased use of the electronic submission channel.
- **Payer of last resort compliance:** HCAP collaborated with the billing department to identify clients with alternative payer sources, resulting in savings of $119,009.51. MCHD does not serve as a secondary payer when other coverage is available.

Eligibility

- **Community outreach:** The team enhanced visibility by conducting 27 outreach events throughout the County and assisted 124 individuals with HCAP applications.
- **Application source tracking:** The intake process was revised to capture application referral sources more accurately, strengthening the program's ability to evaluate outreach effectiveness and prioritize future outreach efforts.
- **New client enrollment:** Added 611 new clients during the fiscal year, representing a reported 1% increase over FY25 volume.

Pharmacy

- **Manufacturer assistance:** Team submitted 107 Patient Assistance Program (PAP) applications to pharmaceutical manufacturers for 71 unique clients, representing a potential average monthly savings of $23,253.95.
- **Prescription management:** Managed an average of 632 prescriptions per month for 172 unique clients.
- **Diabetes supply assistance:** Provided blood glucose testing and insulin administration supplies to 98 clients with diabetes, representing potential client savings of approximately $1,391.74 per month.
- **Preferred drug utilization:** Increased utilization from 90% in FY24 to 98.5% in FY25 and 100% in FY26. This progress supports consistent prescribing practices, adherence to preferred-product standards, and potential cost efficiencies.

Case Management

Enhanced care coordination and access to oncology services

- Strengthened coordination with third-party administrator, Prime Dx to improve communication and support access to oncology services.
- Established weekly meetings with Texas Oncology to address coordination needs and support access to oncology and hematology services.
- Assisted 24 clients with financial assistance applications to MD Anderson Cancer Center.

Advanced chronic disease management and client engagement

- Completed 4,806 reported client well-checks and contacts to assess healthcare needs, provide education, and support ongoing case management.
- Documented 1,649 chronic disease education and management activities addressing cholesterol, hypertension, diabetes, and respiratory conditions, including COPD, asthma, and sleep apnea.
- Distributed 27 blood pressure monitoring kits to support home monitoring and self-management.

Expanded community engagement and resource navigation

- Completed eight community outreach events to assist with applications, discuss healthcare needs, identify local providers, and connect clients with available resources.
- Participated in the Society of Samaritans Back-to-School Family Festival to provide HCAP information and application assistance.
- Strengthened relationships with community organizations through resource sharing and referral coordination.

Expanded preventive health and vaccination access

- Partnered with the Community Paramedicine team to promote seasonal influenza vaccination and contacted approximately 257 clients to offer appointments. Forty-six clients accepted appointments, representing a 17.9% acceptance rate; final vaccination totals were pending at the time of reporting.
- Facilitated access to eight shingles vaccinations and one pneumonia vaccination, expanding preventive care opportunities for eligible clients.

Bill Pay

- **High-cost claims review:** Collaborated with Case Management to review 140 claims exceeding $10,000 in payable amounts. This process prevents the payment of claims for non-covered services and helps identify claims that did not complete the prior authorization procedures.
- **Inpatient cost containment:** Achieved a reported 42% reduction in inpatient cost at non-HCA hospitals, reflecting increased utilization of HCA facilities as part of the program's cost containment strategy.
- **Provider enrollment:** Team partnered with Third Party Administrator, Boon Chapman, to identify 29 providers through single case agreement to reduce gaps in access to specialty services.

2. September FY26 Program Updates

Eligibility and Enrollment

Application volume

- HCAP received 217 applications in September, bringing the reported fiscal year-to-date total to 2,313, a 14% increase compared with FY25. Approximately 26% of applications originated from local hospitals, including 40 referrals from HCA Conroe and 16 from HCA Kingwood. Three key visualizations are presented below: Figure 1 shows a year-over-year comparison of monthly application volumes for FY25 and FY26; Figure 2 illustrates a tracking system developed by the Intake Specialist to monitor the origin of new applications; and Figure 3 summarizes the primary reasons for application denials.

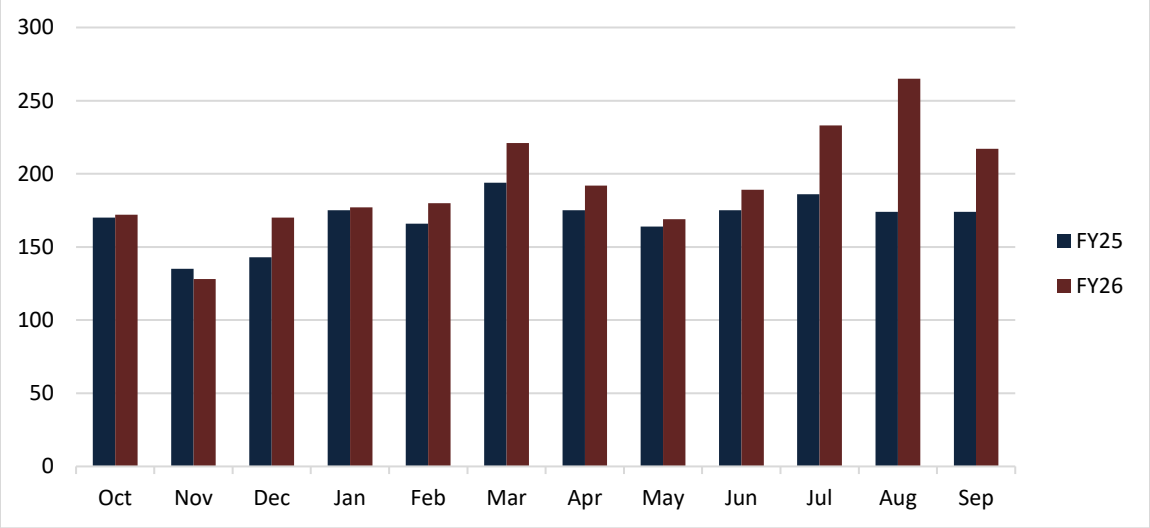


Figure 1 – Monthly Application Volume FY25 V. FY26

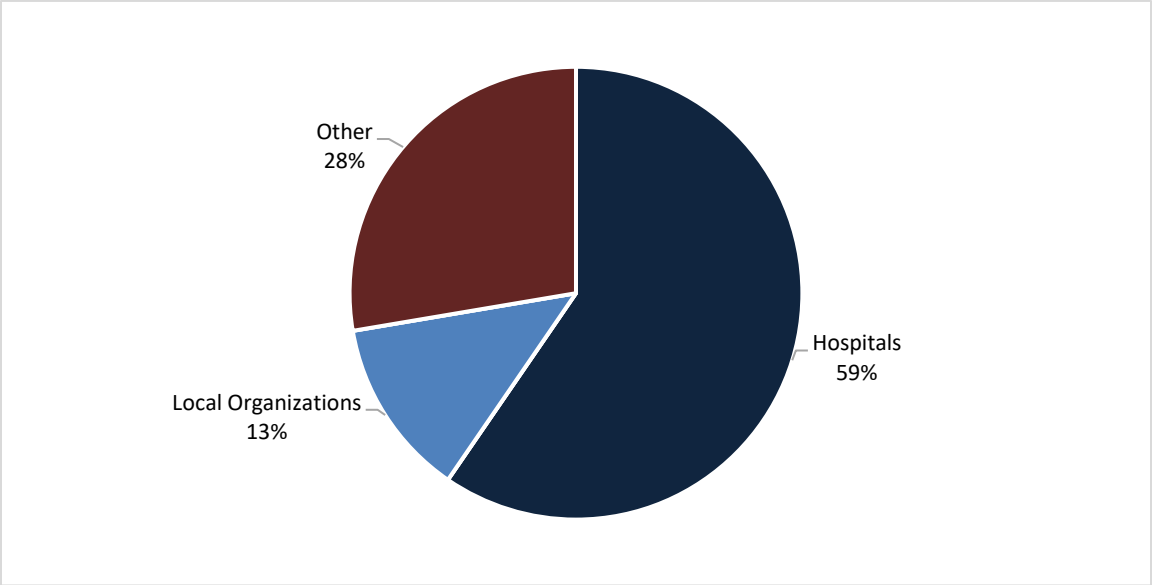


Figure 2 – New Application Sources

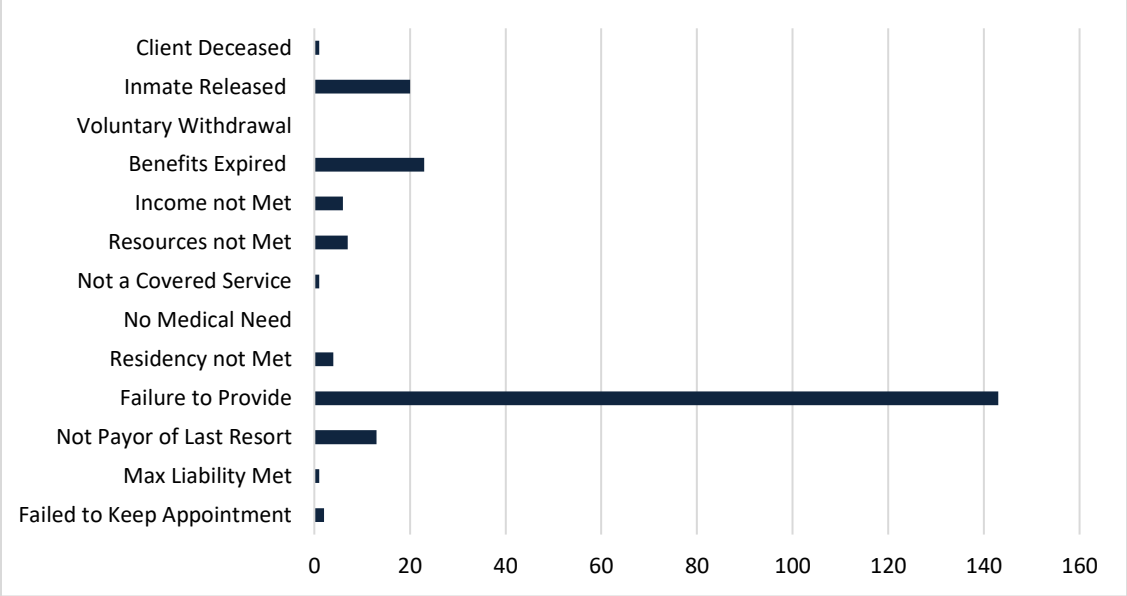


Figure 3 – Reasons for Application Denials

- A total of 112 applications were submitted through Laserfiche, reinforcing the importance of digital access in the application process. Online application volume continues to trend above FY25 levels. The corresponding graph compares monthly online application volumes between FY25 versus FY26.

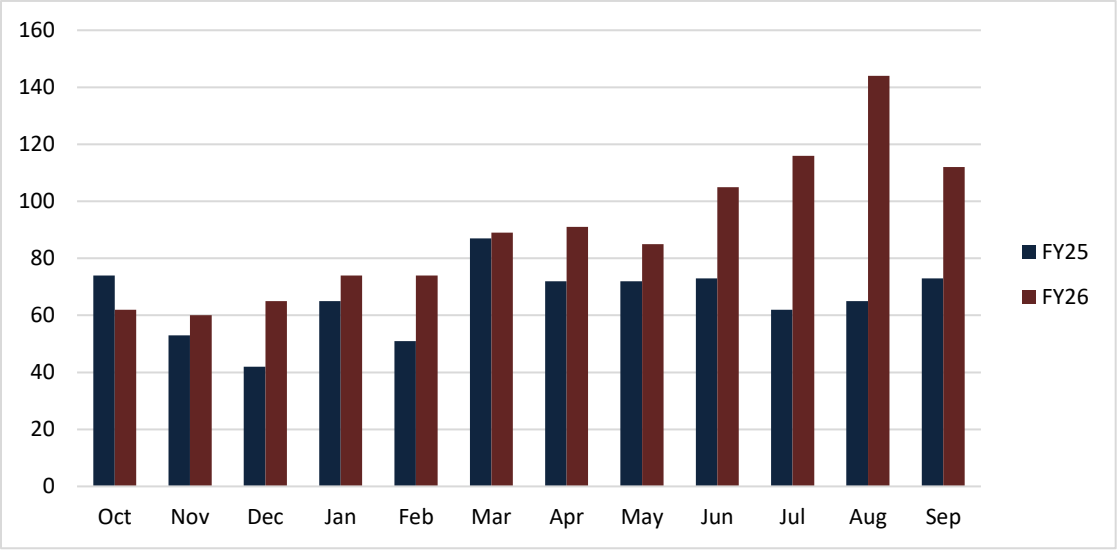


Figure 4 – Monthly Online Application Volume FY25 vs. FY26

Enrollment

- Active clients totaled 312 in September, a 5% decrease from August.
- Medical service utilization was 64%, slightly above the previous month, but below the FY25 average of 69%. Utilization trends provide insight into client access and engagement, and inform decisions regarding service delivery, resource deployment and cost containment.
- Clients within the MCICP classification, representing the 0-21% of the FPL income bracket, continue to constitute the largest segment of the program. Figure 5 compares total enrollment between FY25 and FY26, while Figure 6 provides a breakdown of clients across the three HCAP program classifications.

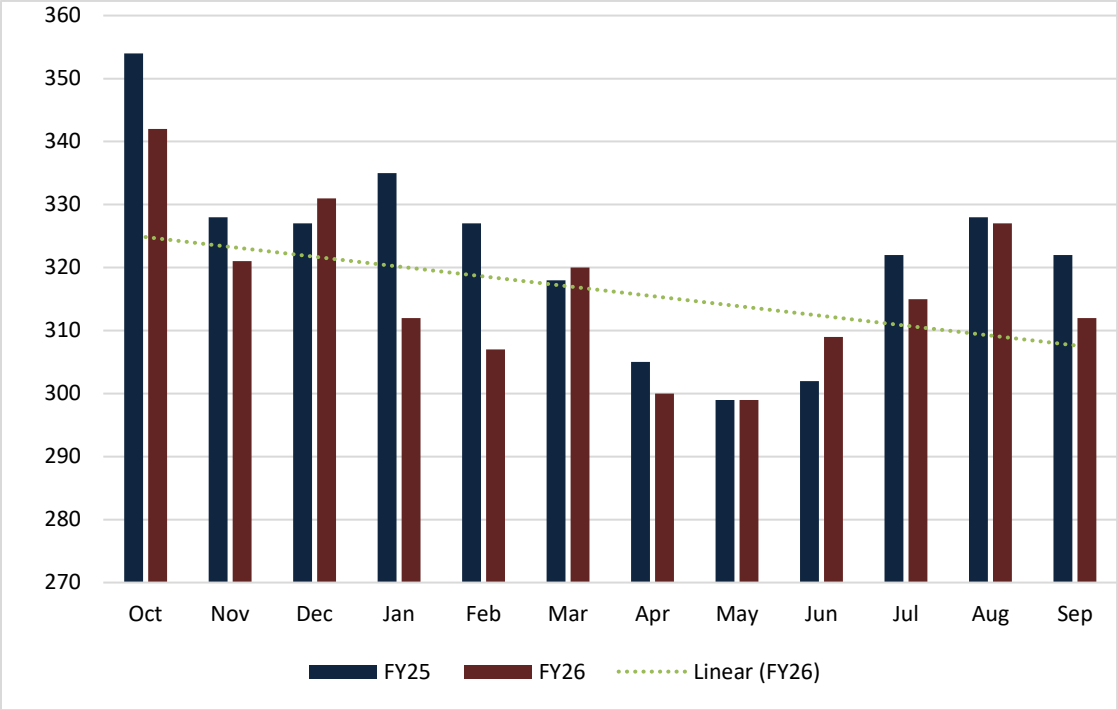


Figure 5 - Active Clients FY25 V. FY26

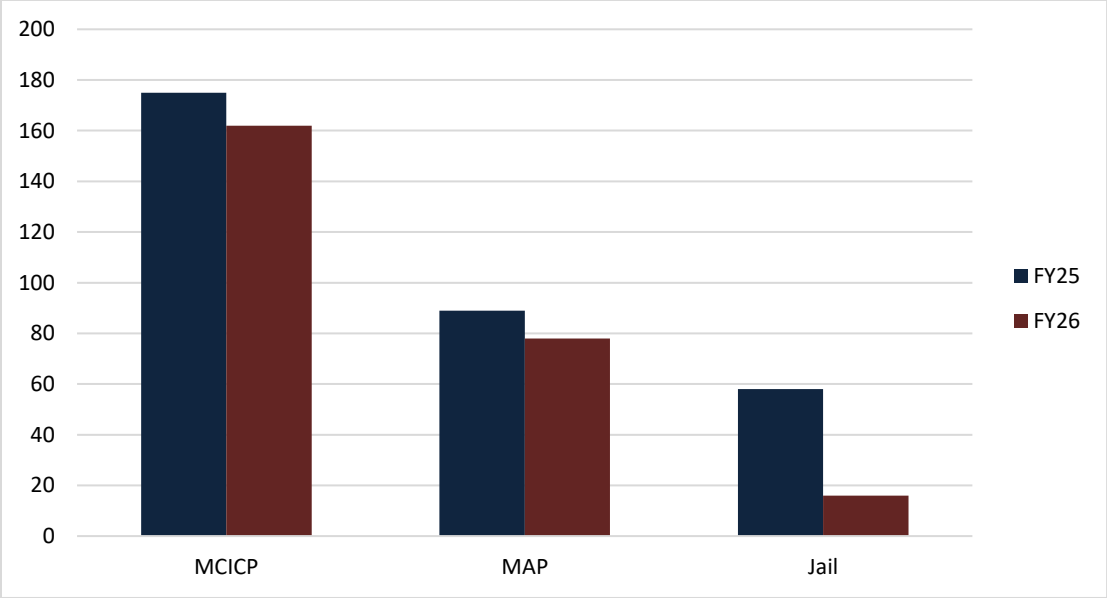


Figure 6 – HCAP Program Breakdown FY25 V. FY26

New clients

The program added 57 new clients during the reporting month. The graph below illustrates monthly trends in new client enrollment, highlighting ongoing program growth.

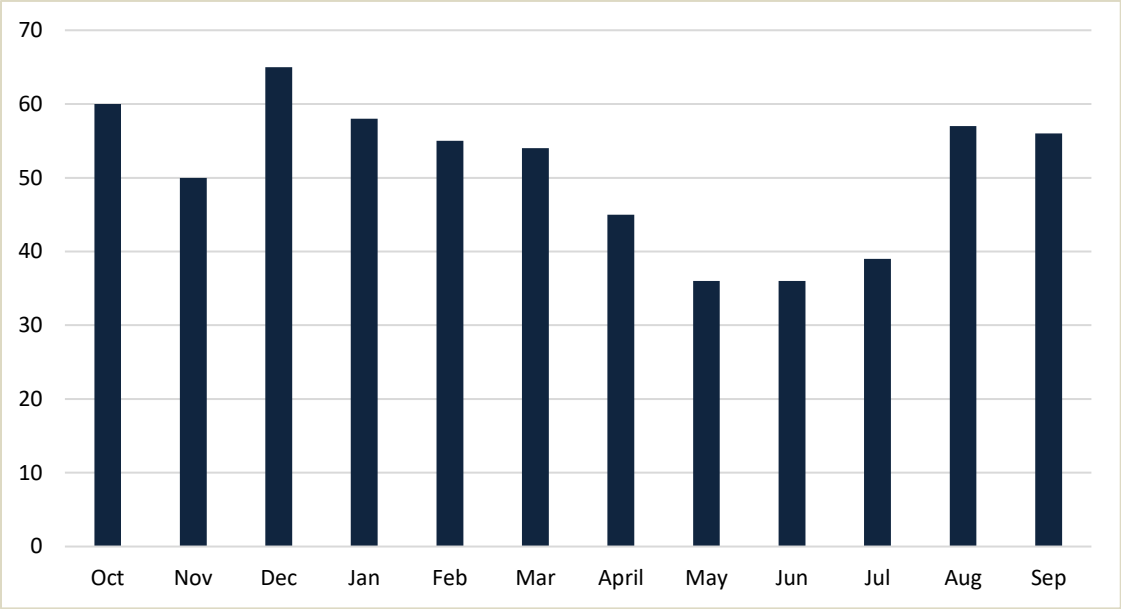


Figure 7 – Monthly New Clients

Bill Pay and Claims Administration

The Bill Pay team received 624 medical claims in September, representing a modest increase from August. Uncompensated Care providers accounted for 28% of claims, while Specialty providers represented the remaining 72%. Figure 8 provides a monthly comparison of medical claim volumes between FY25 and FY26.

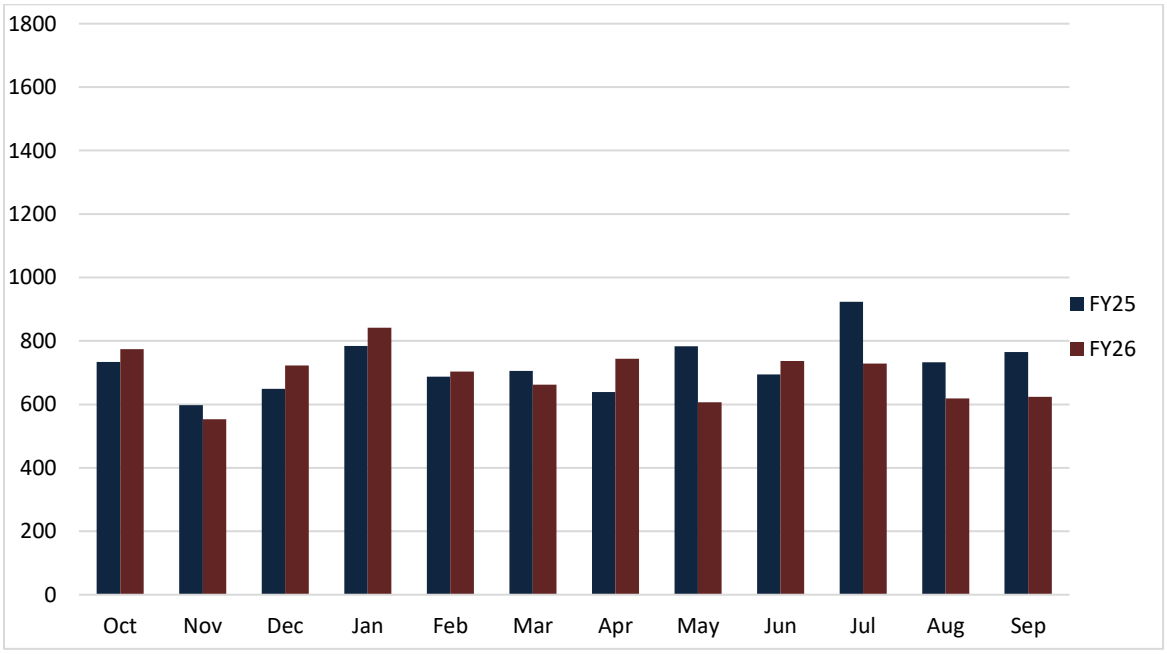


Figure 8 – Volume of Medical Claims FY25 V. FY26

- A total of 117 claims were denied during the month, representing 18% of claims processed. The primary reasons for these denials are illustrated in Figure 9. This analysis of denial reasons supports continued engagement with providers to address documentation, authorization, and other claim submission issues and improve payment outcomes.

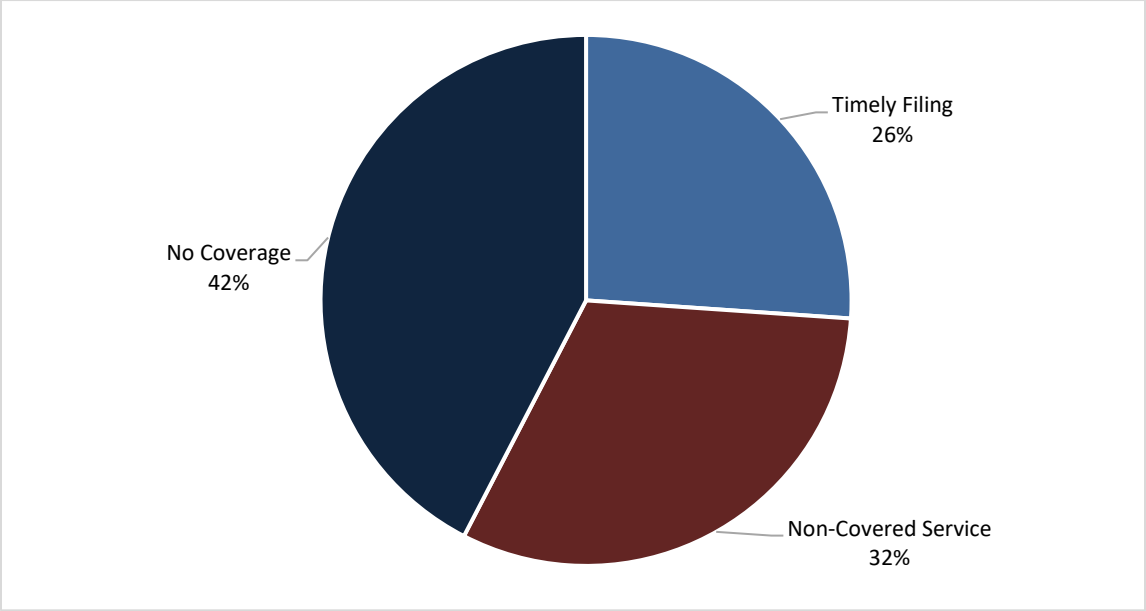


Figure 9 – Key Reasons for Denied Claims

Provider utilization and reimbursement

September claim data indicate that UC hospital inpatient and outpatient services, along with IHC physician services, accounted for the largest shares of claim expenditures.

For reporting purposes:

- UC hospital inpatient and outpatient services include HCA Houston Healthcare Conroe, HCA Houston Healthcare Tomball, and HCA Houston Healthcare Kingwood.
- Inpatient and outpatient hospitals designated as IHC include CHI St. Luke's The Woodlands Hospital and other non-HCA local hospitals.

Figure 10 shows the percentage distribution of claims by provider group, highlighting the primary sources of care utilized by HCAP clients for their health care needs. Figure 11 details the reimbursement amounts for the most frequently used provider groups.

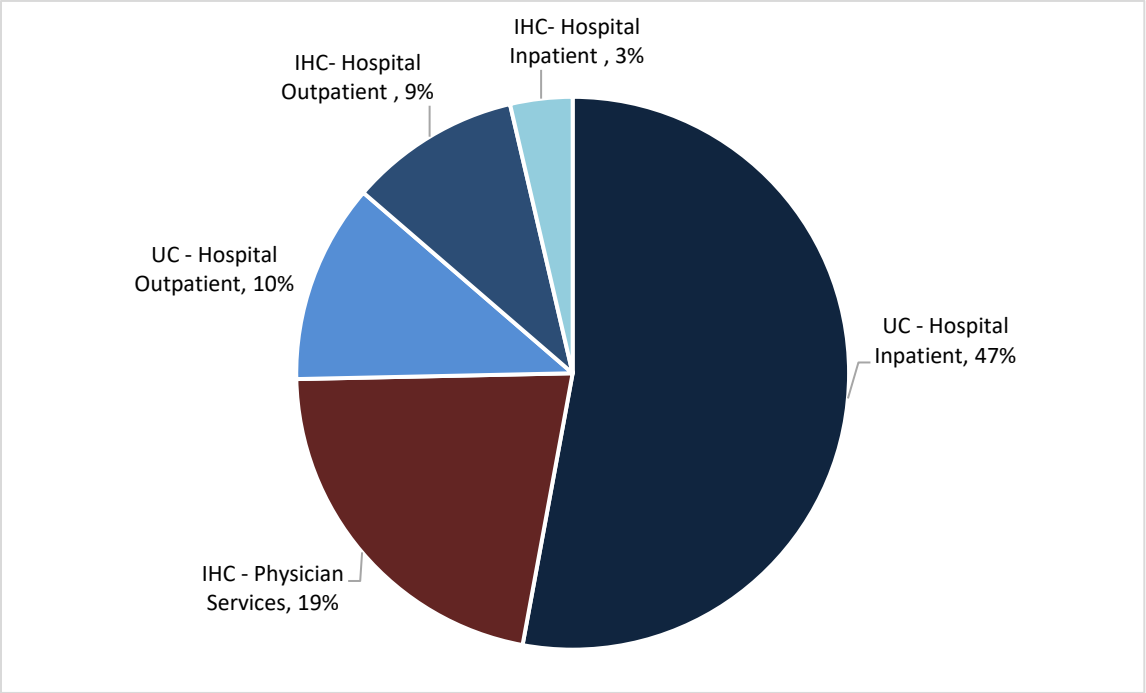


Figure 10 - Source of Care by Top 5 Utilized Providers

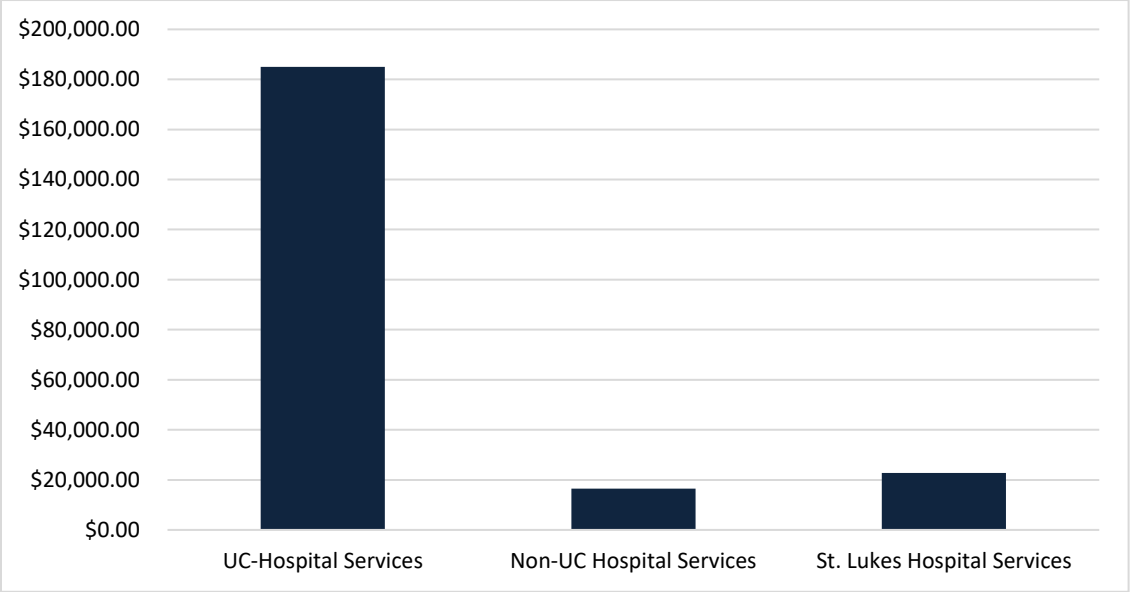


Figure 11 – Reimbursement Amount for Top Provider Groups

Case Management and Client Education

Case managers use education to drive chronic disease management, focusing on adopting healthy behaviors for self-management. Our team reinforces provider-led care plans and conducts well-checks to support ongoing assessment of client needs. These checks help identify circumstances that may require additional intervention or timely medical attention. Below is a comparison graph of education efforts for the reporting month and the previous month.

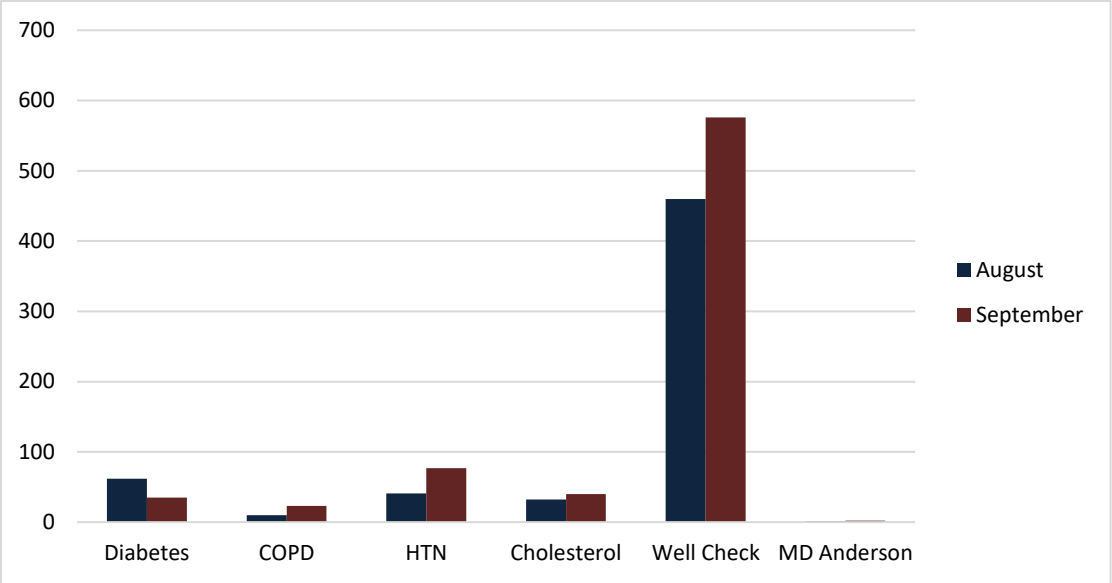


Figure 12 - Client Education

Top Diagnoses and associated expenditures

September claims data are used to identify the five most prevalent diagnoses among HCAP clients and evaluate the average cost per claim and associated reimbursement amounts. These analyses help case management target educational interventions and support program level awareness of the conditions contributing to healthcare expenditures. Below are the corresponding graphs.

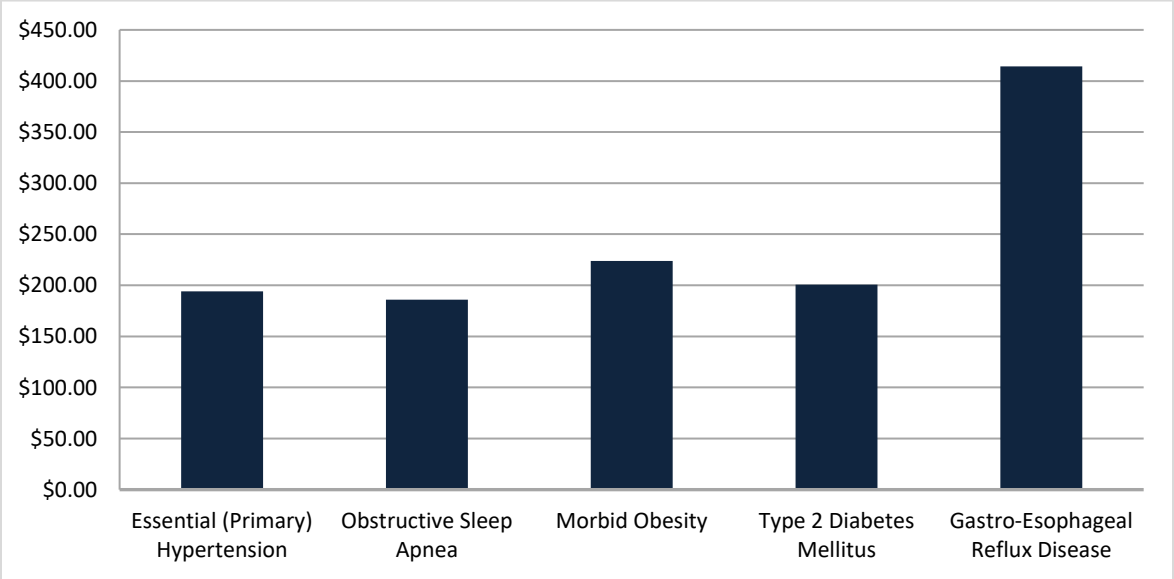
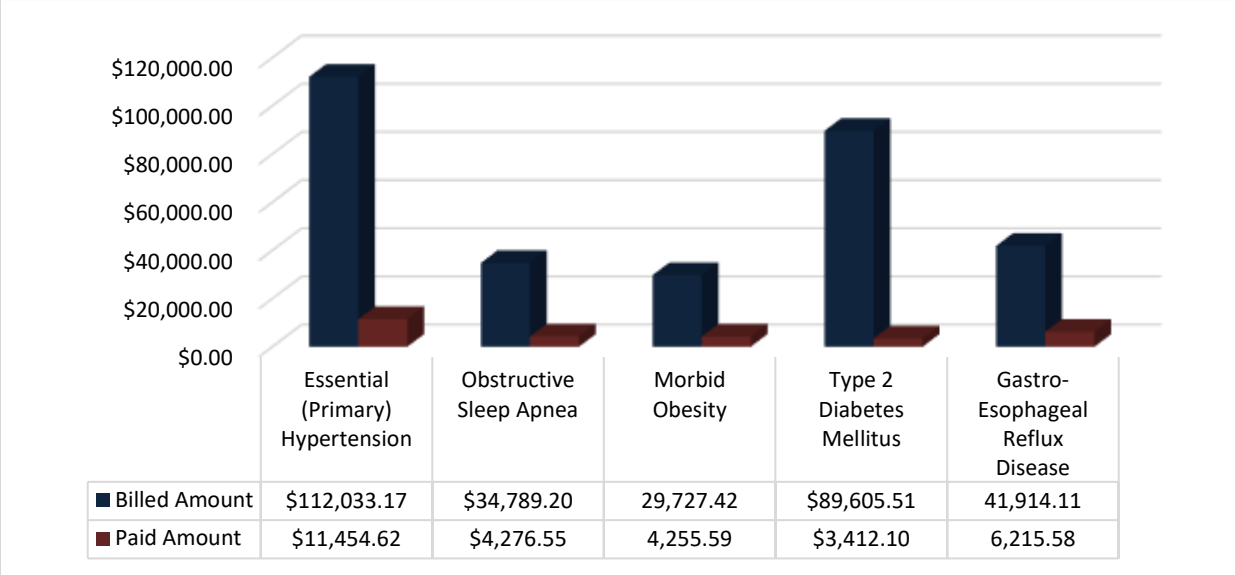


Figure 13 – Average Cost per Claim for Top 5 Diagnoses



	Essential (Primary) Hypertension	Obstructive Sleep Apnea	Morbid Obesity	Type 2 Diabetes Mellitus	Gastro-Esophageal Reflux Disease
Billed Amount	$112,033.17	$34,789.20	29,727.42	$89,605.51	41,914.11
Paid Amount	$11,454.62	$4,276.55	4,255.59	$3,412.10	6,215.58

Figure 14 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum annual benefit utilization

HCAP monitors clients who reach the maximum annual benefit limit of $60,000 or 30 inpatient days per fiscal year. This data is relevant for clients with complex and high-cost medical needs, including cancer diagnoses. For FY26, 17 clients reached the maximum annual benefit limit.

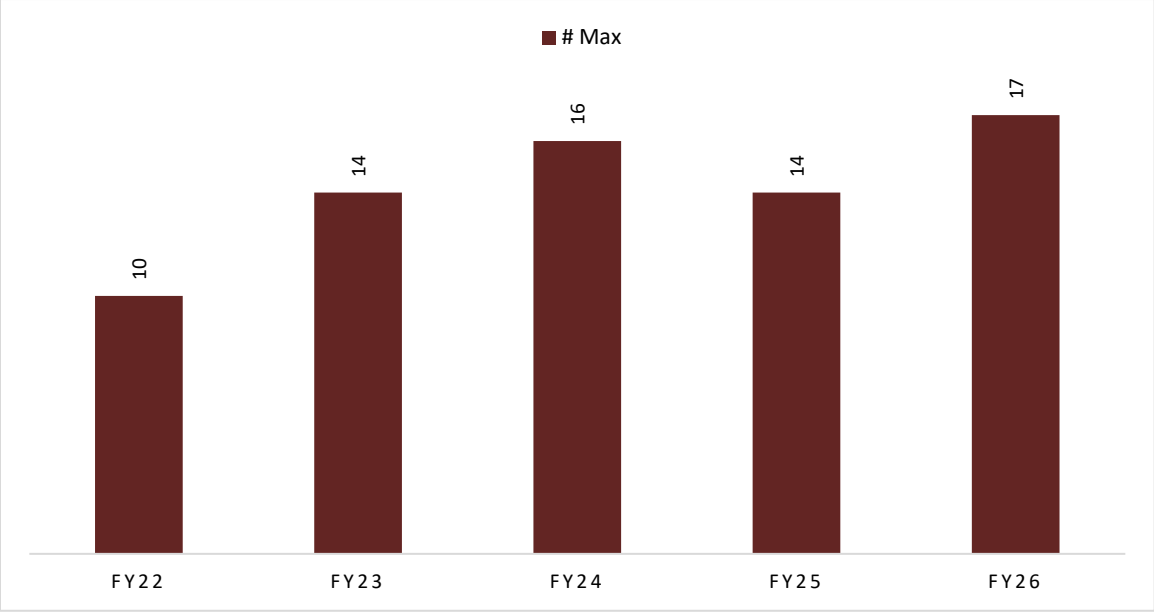


Figure 15 – Maximum Liability Exhausted FY22-26

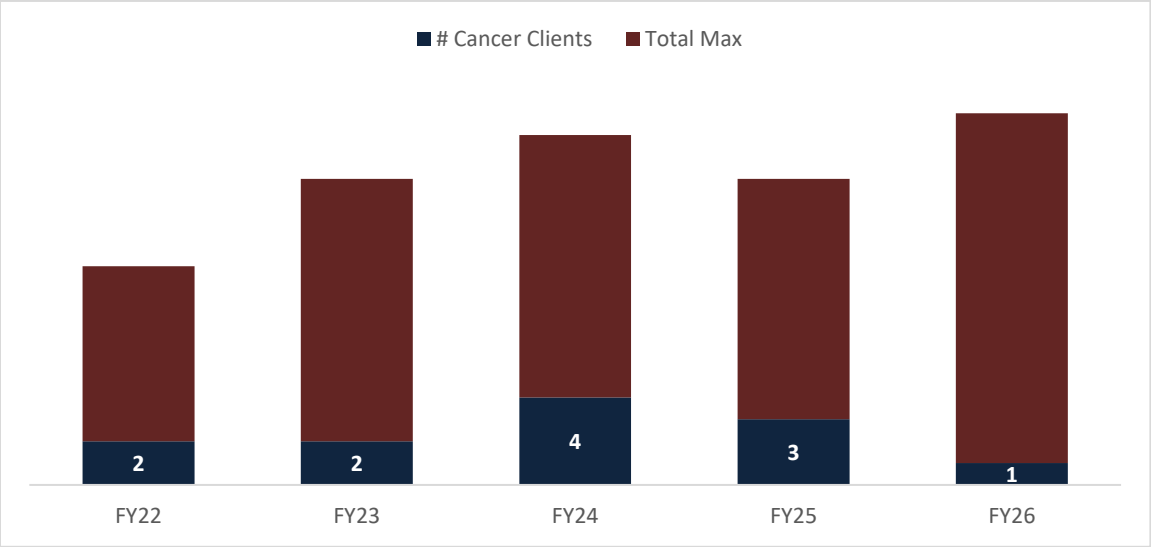


Figure 16 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

Prescription Benefit Performance: Manufacturer assistance programs remain an important mechanism for reducing costs for eligible clients. In September, 15 clients received assistance through applications submitted to pharmaceutical manufacturers, with 20 applications recorded and estimated monthly savings of $60,813.

Table 1: Patient Assistance Program Activity and Estimated Monthly Savings

Month	Applying Clients	Total Applications	Monthly Savings= (ACQ + Dispensing Fee + 2%)
Sep-26	15	20	$60,813.00
Aug-26	6	7	$28,470.48
Jul-26	7	8	$44,512.55
Jun-26	5	5	$15,134.98
May-26	6	9	$6,405.78
Apr-26	9	15	$29,193.70
Mar-26	13	13	$20,947.99
Feb-26	9	12	$20,364.62
Jan-26	9	10	$12,853.03
Dec-25	7	8	$31,911.96

Nov-25	2	2	$1,028.31
Oct-25	14	17	$19,564.92
Sep-25	13	17	$13,286.43

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine

A total of 643 prescriptions were filled in September, a 3% increase from August. Of these, 638 were generic prescriptions and five were brand-name prescriptions. Figure 17 illustrates the prescription claim volume each month, while Figure 18 shows MCHD's total monthly cost for all prescriptions.

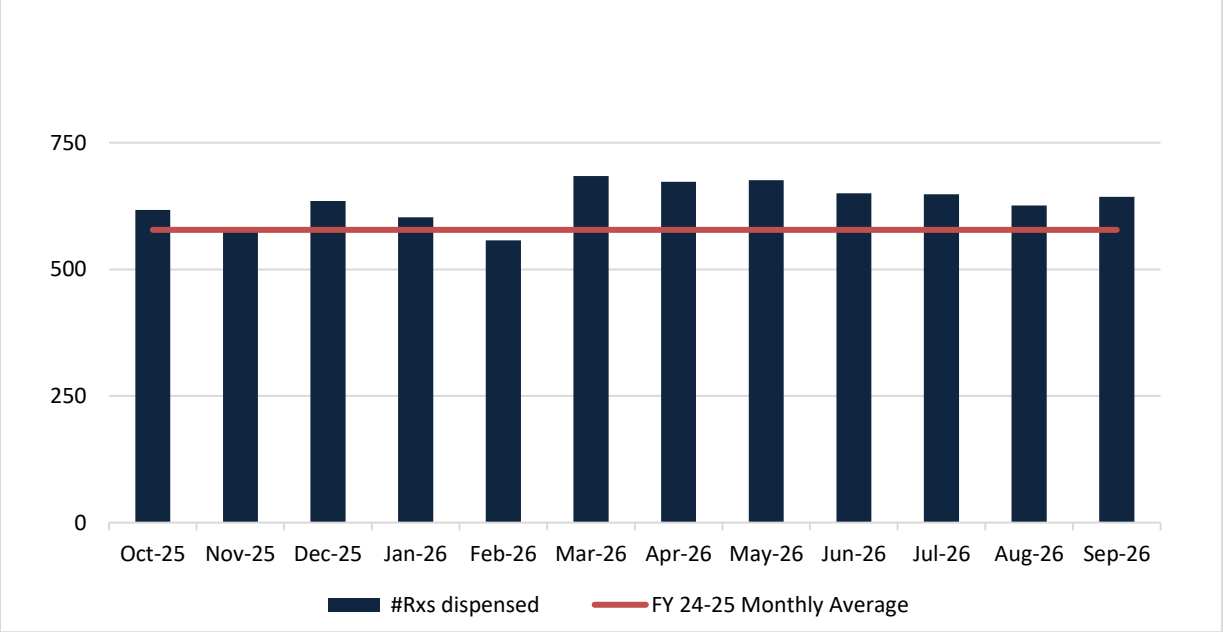


Figure 17 – Monthly Volume of Claims

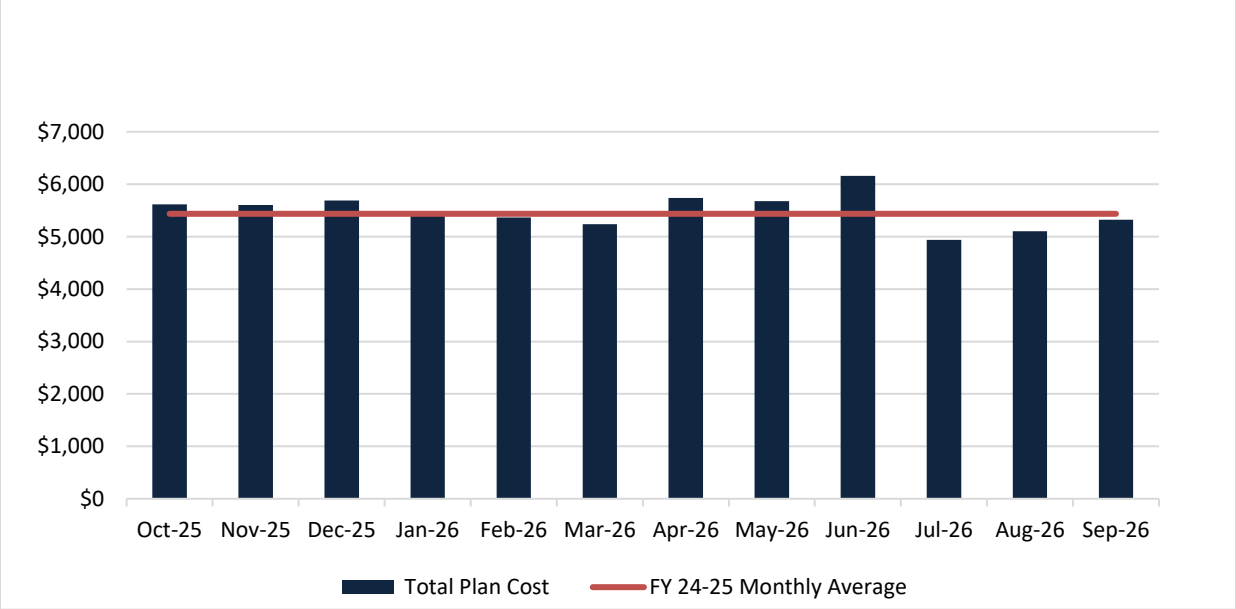


Figure 18 – Total Plan Cost

Agenda Item # 8e

We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: October 27, 2026

Re: **Update on Accounting, Billing, and Procurement Departments**

Accounting / Procurement

- Shelene Rayburn has been promoted to Accounting Supervisor, and the search to backfill the vacant Accountant position is underway.

- The staff has been working diligently on year-end processes, including the "soft" year-end close, budget amendments, audit preparation, and creating blanket purchase orders for the new fiscal year.

- Oracle Implementation
    - Improvements and enhancements to the software continue to be made.
    - Staff is working with individual departments and the Electronic Business Process Department to improve and streamline processes.
    - The selection of an outside consultant to help with the procurement to payment processes and the maximization of the utility of the software should occur in the next two weeks.

Billing

- Billing continues to analyze work flows and make adjustments to improve processes.

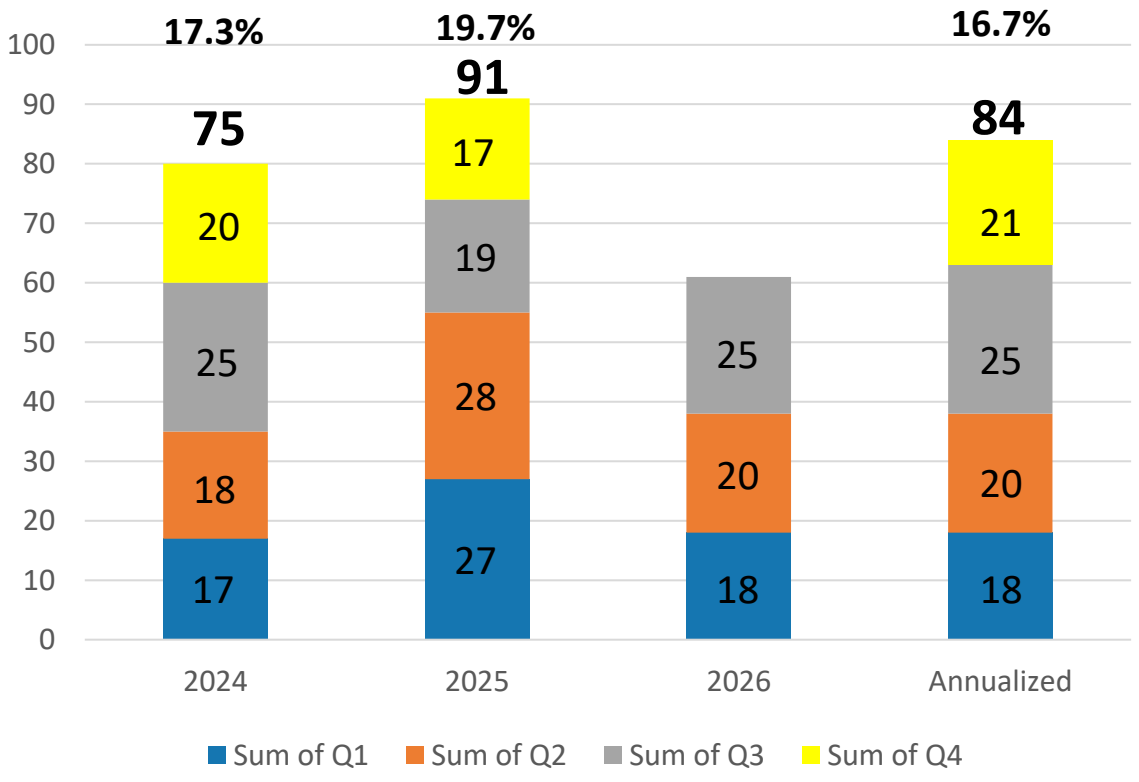
- Collections
    - Collections for September 2026: $2,731,564
    - Collections for September 2025: $2,657,536

- Days in Accounts Receivable
    - As of September 30, 2026: days in accounts receivable are 60.
    - As of September 30, 2025: days in accounts receivable were 67.

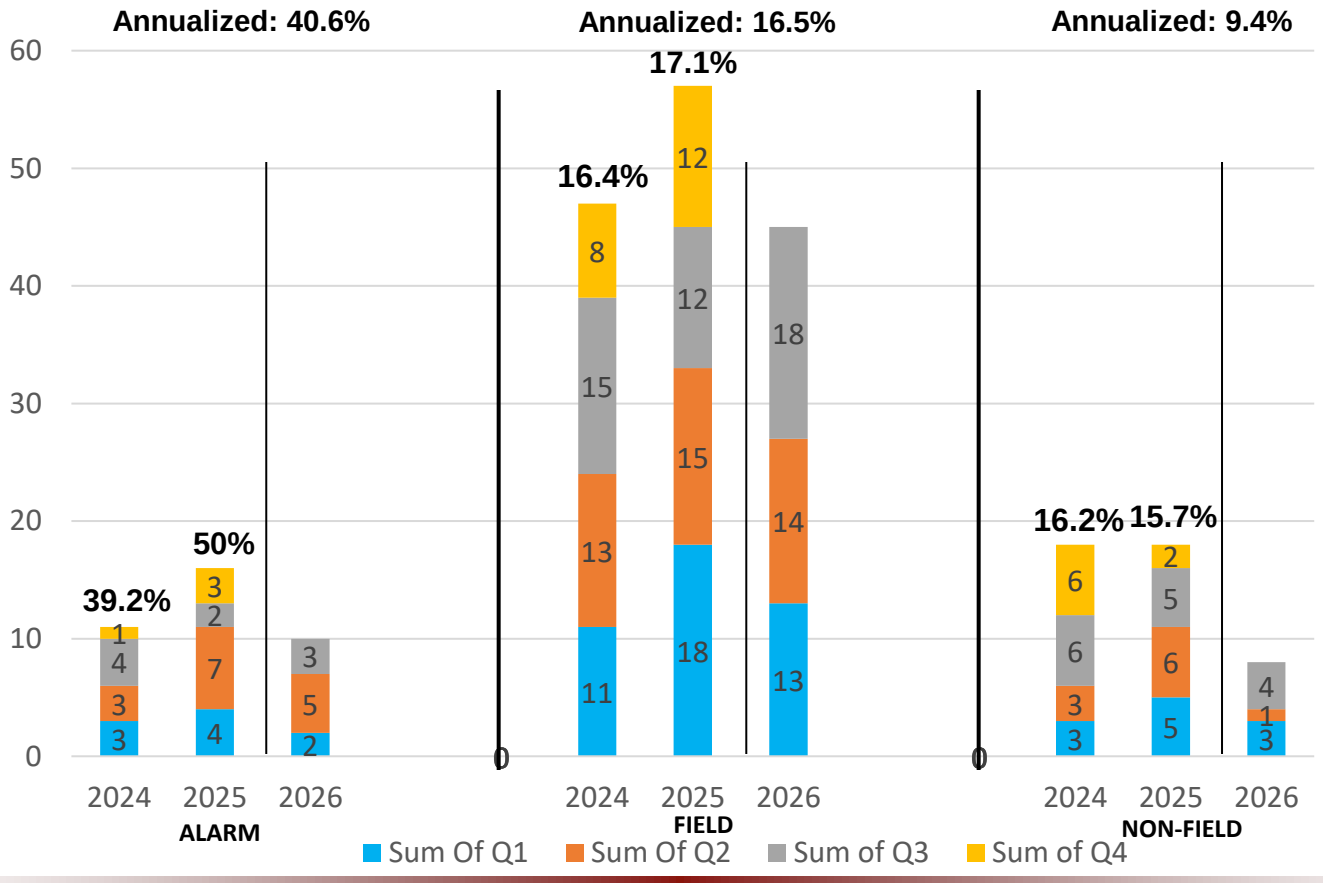
Turnover Report
7/1/2026 – 9/30/2026

Human Resources
October 2026

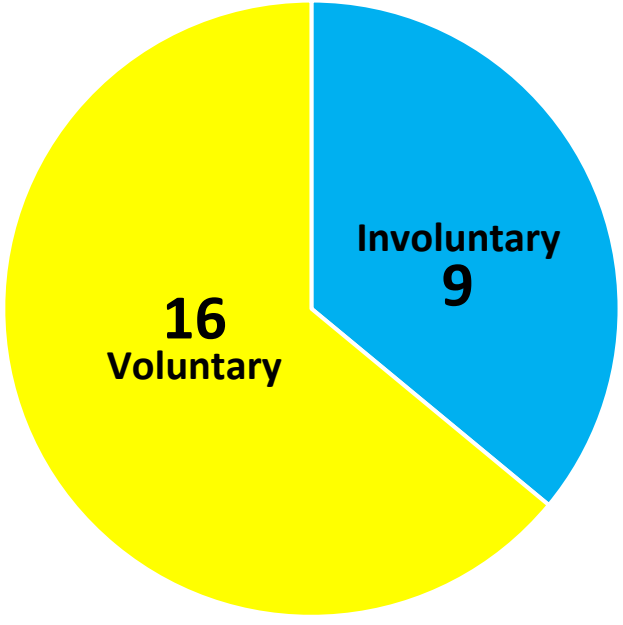
7/1 – 9/30 TURNOVER REPORT



7/1 – 9/30 TURNOVER BY DEPARTMENT



7/1 – 9/30 Voluntary VS Involuntary Turnover



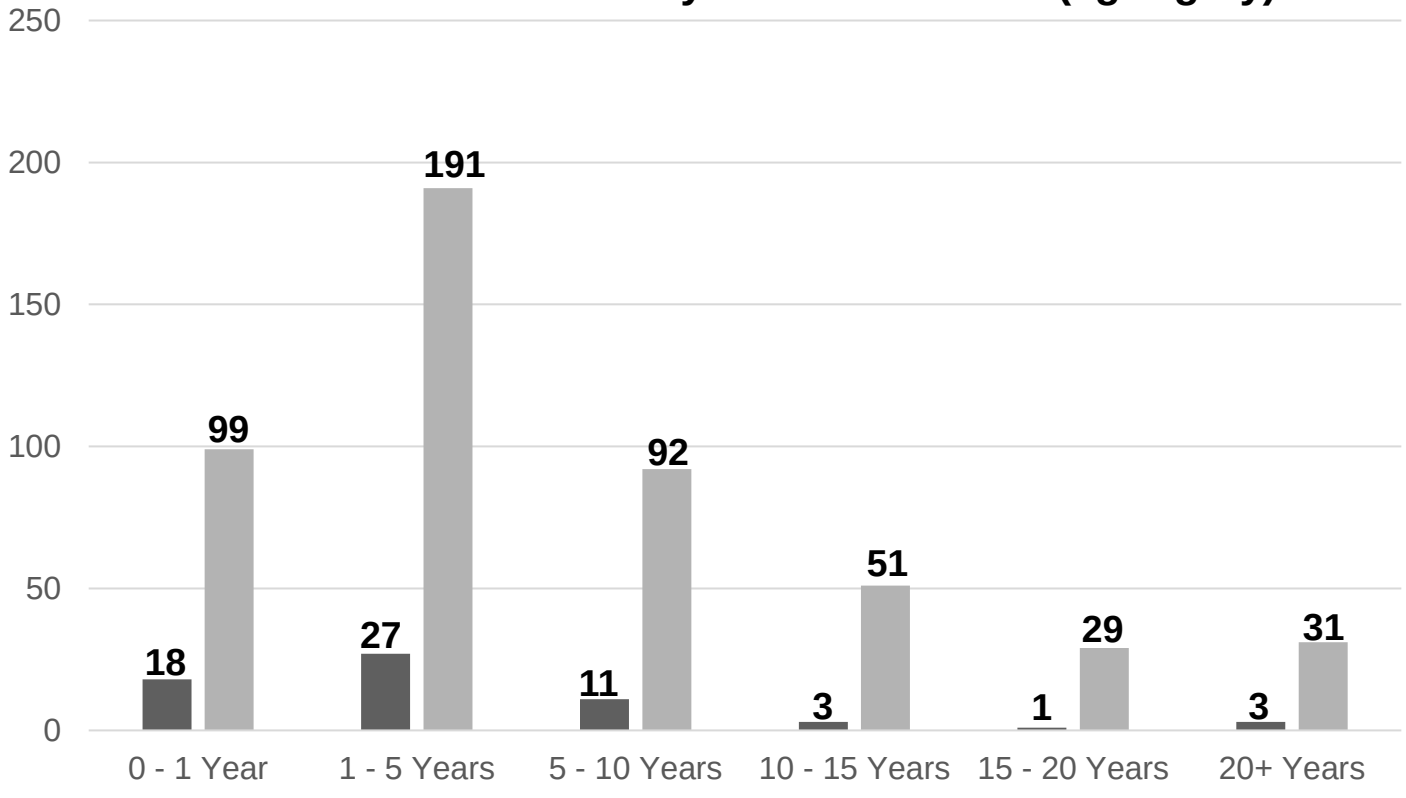
Voluntary Reasons

July 1, 2026 – September 30, 2026

16 Voluntarily left

- **2 Non Field –** Accepted other jobs (Correctional Officer & Clinical Manager at ESD 11)
- **1 Alarm –** Moving out of state to be with family
- **1 Alarm** – Was part time and could not fulfill the part time hours due to their full time job
- **4 Field–** Were part time and could not fulfill the part time hours due to their full time job
- **1 Field** – Retired
- **2 Field –** Took another job opportunity (Fort Bend EMS & did not disclose)
- **2 Field** – Going back to school (Nursing school full time & pursuing PhD in Chicago)
- **3 Field** - Personal Reasons (Family dynamics & different professional direction, personal health, & moving to another state)

Current Turnover Workforce by Years of Service (dark gray)
&
Current Workforce by Years of Service (light gray)



November 2026

Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2	3	4	5	6	7
8	9	10	11 Veteran's Day MCHD Holiday	12	13	14
15	16 Field 4th Qtr CE	17 Field 4th Qtr CE	18 Field 4th Qtr CE	19 Field 4th Qtr CE	20 Field 4th Qtr CE	21
22	23 Texas EMS Conference	24 Texas EMS Conference	25	26 Thanksgiving Day MCHD Holiday	27 MCHD Holiday	28
29	30					

December 2026

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1	2	3	4	5
6	7	8 Proposed combined November/December MCHD BOD Meeting	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24 MCHD Holiday	25 Christmas Day MCHD Holiday	26
27	28 MCHD Holiday	29	30	31 MCHD Holiday		

Agenda Item # 11

We Make a Difference!

To: Board of Directors

From: Chief James Campbell

Date: October 27, 2026

Re: **Purchase of (8) ambulance modules to be mounted in FY27.**

Consider and act on the purchase of (8) 14' units from Frazer

As MCHD continues to build new ambulance units with Frazer, the next (8) units on the list are ready to be built by Fazer. These units have a Frazer build number of: E-4947 – E-4954.

We anticipate these units being ready in Q1-2027.

The total costs for these units is $2,665,800.00 (or $333,225.00 each) and they are budgeted in the FY27 budget.

Fiscal Impact: Nominal

Yes	No	N/A	
☒	☐	☐	Budgeted item?
☒	☐	☐	Within budget?
☐	☐	☒	Renewal contract?
☐	☐	☒	Special request?

Customer Quote

12/16/2025 10:08:22 AM

Estimate No:	Z5315-0001
Quote Date:	11/13/2025
Expiration Date:	12/31/2025
Salesperson:	TV
Payment Terms:	Net 30

Invoice To: 10635

James Campbell
Montgomery County Hospital District
Attn: Accounts Payable/Liz Bedair
P.O. Box 478
Conroe TX 77305-0478
US

Deliver To:

James Campbell
Montgomery County Hospital District
Attn: Accounts Payable/Liz Bedair
P.O. Box 478
Conroe TX 77305-0478
US
Phone:936-521-5615

Order Instructions:

TERMS:

The unit will be invoiced approximately 30 days prior to vehicle completion and is due upon acceptance of the completed unit, unless alternate terms have been approved in writing.

All ownership documentation—including the Manufacturer's Statement of Origin (MSO), Buyer's Order, and delivery paperwork—will be held until full payment of all open invoices has been received. This won't delay you from inspecting or taking delivery—but you won't receive the paperwork until payment is complete

POLICY ON CUSTOMER PROVIDED ITEMS INSTALLATION:

To ensure optimal performance and longevity of installed equipment, we require that all customer-provided items be new in the box, with the following exceptions: cot retention systems, Knox MedVaults, and Knox KeySecures. In the event that a used cot retention system is provided, it must be accompanied by a new floor plate, wiring harness, and mounting hardware to guarantee functionality and safety. Failure to provide new in the box items, as requested, may result in the equipment not being installed and returned loose with the completed vehicle.

All customer provided items must be at Frazer 60 days prior to the projected production start date. This allows us time to inventory and inspect all items prior to production beginning. Failure to provide the items on time, as requested, may result in the equipment not being installed and returned loose with the completed vehicle.

No.	Item	Qty	U/M:		Unit Price		Net Amount
1	MODULE Type I 14' Module	8.00	EA	$	333,225.00	$	2,665,800.00
2	CHASSIS 2026 Ram 5500 Diesel CP	8.00	EA	$	0.00	$	0.00

- CHASSIS SPECIFICATION AND DELIVERY POLICY: It is imperative that exact chassis specifications are reviewed and approved by Frazer prior to ordering the chassis. This process guarantees compatibility with our build requirements.

- TIMING OF VEHICLE TO FRAZER: Frazer will request the customer-provided chassis from you approximately 60 days before the scheduled production start date. We kindly request that you refrain from asking your ordering dealer to ship the chassis to Frazer before this time. Instead, we recommend that you or your dealer hold the chassis until Frazer makes the request.

3	DELIVERY Customer Pick-Up - FOB Frazer	1.00	M	$	0.00	$	0.00

Frazer will accept returns on parts up to 180 days after shipment. No restocking fee will be charged if the item is returned within 90 days of the original invoice date. All parts returns should be shipped back freight prepaid and require prior approval with a "Returns Material Authorization" (RMA) clearly displayed on the exterior of the shipping package. A credit will be issued towards the customer's account within approximately 7 business days of receipt of the item. If a part is returned after 90 days of the original invoice date a 15% restocking fee will be applied. Frazer Ltd reserves the right to accept returned items at its sole discretion based upon the condition of the item to be placed back into stock. :

Customer Quote

12/16/2025 10:08:22 AM

Estimate No:	Z5315-0001
Quote Date:	11/13/2025
Expiration Date:	12/31/2025
Salesperson:	TV
Payment Terms:	Net 30

Order Instructions:

No.	Item	Qty	U/M:		Unit Price		Net Amount
Customer must pick up in Houston at Frazer or additional delivery charges will apply.							
4	SpecDoc Configurable item to create the SpecDoc	1.00	EA	$	0.00	$	0.00
5	HGAC-NEW Contract No. AM10-23	1.00	EA	$	1,000.00	$	1,000.00

Remit To:

Frazer, Ltd.
7219 Rampart Street
Houston TX 77081

Sale Amount:	2,666,800.00
Order Disc(0.0000%):	0.00
Surcharge:	N/A
Sales Tax:	0.00
Misc Charges:	0.00
Total Amount:	2,666,800.00

Frazer will accept returns on parts up to 180 days after shipment. No restocking fee will be charged if the item is returned within 90 days of the original invoice date. All parts returns should be shipped back freight prepaid and require prior approval with a "Returns Material Authorization" (RMA) clearly displayed on the exterior of the shipping package. A credit will be issued towards the customer's account within approximately 7 business days of receipt of the item. If a part is returned after 90 days of the original invoice date a 15% restocking fee will be applied. Frazer Ltd reserves the right to accept returned items at its sole discretion based upon the condition of the item to be placed back into stock. :

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For your convenience, all pricing has been itemized below per quote Z5315-0001 for Montgomery County Hospital District

Base Module	$	173,425.00
Chassis Exterior	$	41,775.00
Module Exterior	$	79,175.00
Chassis Interior	$	10,750.00
Module Interior	$	28,100.00
Total	**$**	**333,225.00**

Items included in above totals:

1. Pricing Model Year: 2025.5	$	
2. Type I - Truck Front End with Modular Body 14' Module - Side Entry Door Forward of Front I/O Configuration	$	7,075.00
3. This is a CAAS GVS v4.0 Unit	$	incl
Chassis Exterior:		
4. Customer Provided Chassis processing and handling fee and replacement rear window glass with sliding window	$	2,850.00
5. Heat Shielding for Diesel Chassis	$	2,350.00
6. 2 Chassis Keys Provided	$	incl
7. Chassis Options: - OEM chassis steps - Only (1) key came with CP chassis for E-4588	$	incl
8. Chassis Paint Layout: Keep Factory Paint Color - White	$	incl
9. Chassis : 2026 RAM 5500, Diesel, 4x2, Regular Cab, 108" Cab to Axle, PW7 - Bright White Clear Coat	$	incl
10. Suspension: LiquidSpring	$	17,825.00
11. Liquid Springs Front Axle Suspension	$	10,675.00
12. Wheel type: Steel Wheels with Stainless Steel Covers	$	incl
13. Road Force Elite tire and wheel balancing	$	incl
14. Grille Guard: Grille Guard with Wraparounds	$	incl
15. Chassis Mud Flaps	$	525.00
16. 10" and 12" Air Horns	$	1,675.00
17. Manual Air Horn Air Drain Valve	$	700.00
18. Compressor Type: Fast Recovery	$	2,175.00
19. Air Horn Switching Options: Foot Switch	$	375.00
20. Ceramic Window Tint on Chassis Doors	$	550.00

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21. Passenger's side Grille Light: Whelen M4 Red/Blue Light	$	175.00
22. Driver's side Grille Light: Whelen M4 Red/Blue Light	$	175.00
23. Passenger's side Intersect Light: Whelen M4 Clear/Red Light	$	175.00
24. Driver's side Intersect Light: Whelen M4 Red/Clear Light	$	175.00
25. Driver Fender Light: Whelen M4 Red Light	$	450.00
26. Passenger Fender Light: Whelen M4 Red Light	$	450.00
27. UNOC #3253 - Install and wire front and rear axle Liquid Springs to dump rear end when rear doors are open, and to lower front and rear axles when side entry door is open	$	475.00
28. *Note to Engineering: Rewire fast recovery compressor pressure switch to remove factory relay	$	incl
29. *Note to Engineering: Keep OEM chassis steps	$	incl
30. *Note to Engineering: Shield hydraulic lines for front axle Liquid Springs	$	incl
31. UNOC #3646 - Install 1/4-turn manual air tank drain valve on front wall, further inboard on P/S, so that no part of valve or mounting bracket extends below module wall (see Garland E-4267)	$	incl
Chassis Exterior Subtotal	**$**	**41,775.00**

Module Exterior:

32. Power Source: Onan 5.5kW Generator	$	14,475.00
33. Non-Locking Gas Cap	$	incl
34. LizardSkin Thermal Coating on Module Roof - Roof Will be White	$	incl
35. Module Paint Layout: White - Frazer White (Frazer White)	$	incl
36. Anti-Corrosion/Weatherproof Package	$	incl
37. No Design Package	$	incl
38. Frazer Provided Tier 2 - Standard Graphics	$	6,500.00
39. Solid Color Conspicuity Squares on Entry Doors	$	525.00
40. Solid Color Conspicuity Strips on Compartment Doors	$	300.00
41. Body Drop on the Passenger's Side Forward of Rear Wheels	$	incl
42. Hidden Switch Behind the Driver's Side Front Corner Stone Guard	$	375.00
43. Compartment Keys: J210 in the Electrical Compartment	$	incl
44. Dri-Deck in Applicable Exterior Compartments	$	450.00
45. Ground Lights: Entry Doors	$	1,575.00
46. GPS Opticom	$	8,425.00
47. Opticom Switching: On with Primary and Cut-off with park	$	incl
48. Shore Power: Single 30 Amp on Front Wall	$	incl

49. Pigtail/Plug Option: Pigtail	$	incl
50. Coax 1: Run coax from location 1 to Electrical Compartment	$	incl
51. Coax 2: Run coax from location 2 to Electrical Compartment terminated to GPS Opticom	$	incl
52. Coax 3: Run coax from location 3 to Electrical Compartment	$	incl
53. Coax 4: Run coax from location 4 to Electrical Compartment	$	incl
54. UNOC #3252 - Furnish and install Clear LED ground lights below OEM chassis steps on D/S and P/S (in addition to below module entry doors); to be wired to CORE system: - Lights below OEM chassis steps to activate when respective door is Open - Lights below module entry doors to activate when entry door or compartment door on respective side is open (see E-4293)	$	1,300.00
55. UNOC #155 - Install (2) customer provided Green LEDs; (1) for each shore power receptacle	$	275.00
56. UNOC #2580 - Furnish and install Dual 30 Amp Meltric shore power receptacles on front wall, in lieu of CPQ selection, installed one above the other, with covers turned to flip down, in lieu of to the side; ship loose (2) pigtails	$	1,700.00
57. UNOC #2975 - Install (2) customer provided Coach II mulitport antennas with customer provided coaxes on module roof at locations #4 and #5; run customer provided coaxes to electrical compartment	$	375.00
58. *Note to Engineering: GPS antenna that comes with the Opticom system is to be shipped loose	$	incl
59. *Note to Engineering: Install customer provided GPS Low Profile antenna with customer provided coax on module roof at location #3 and connect to GPS Opticom in electrical compartment; install customer provided NMO with customer provided coax and weather-proof cap at location #2 (see customer's drawing in build folder for antenna layout and locations)	$	incl
60. *Note to Engineering: Install SMA connectors on ends of unterminated coaxes	$	incl
61. *Note to Engineering: Do not use Silicone for any antenna installations	$	incl
62. *Note to Engineering: Do not run any Frazer-provided coaxes. All required coaxes will be customer provided.	$	incl
63. Note to engineering* Customer elects to not have LizardSkin thermal coating installed	$	incl
64. Front Scene: Whelen Pioneer Plus Dual Panel LED (Recessed)	$	2,900.00
65. Front Wall Light Layout: Lower 5 Lights	$	incl
66. Front Wall Light #1: Whelen M9 Blue/Clear Light	$	300.00
67. Front Wall Light #2: Whelen M9 Green Light	$	375.00
68. Front Wall Light #3: Whelen M9 Clear Light	$	225.00

69. Front Wall Light #4: Whelen M9 Red/Amber Light	$	300.00
70. Front Wall Light #5: Whelen M9 Clear/Blue Light	$	300.00
71. Front Wall Driver Side Box Light: Whelen M9 Red Light	$	225.00
72. Front Wall Passenger Box Light: Whelen M9 Red Light	$	225.00
73. UNOC #2976 - Modified light layout: - All corner box lights: Red M9 - Front wall lights: M9; "M" layout: #1 - B/C (low); #2 - G/C (mid); #3 - C (low); #4 - R/A (mid); #5 -C/B (low) - All rear wall lights: M9; B/R - BTT - A - L - A - BTT - B/R - Wheel well lights: M9; D/S - R/A; P/S - A/R	$	incl
74. *Note to Engineering: Front scene light to be controlled by CORE system.	$	incl
75. Driver Wall Front Box Light: Whelen M9 Red Light	$	225.00
76. Driver Wall Rear Box Light: Whelen M9 Red Light	$	225.00
77. Driver Wheel Well Light: Whelen M9 Red/Amber Light	$	300.00
78. Side Scene Lights: Whelen Pioneer Plus Dual Panel LED (Recessed)	$	4,325.00
79. O2 Compartment Style: 76" O2 Standup	$	incl
80. O2 Cylinder Electric Lift	$	6,625.00
81. O2 Cylinder Changing Wrench	$	175.00
82. Intermediate Compartment Style: Left T-Split	$	375.00
83. Electrical Compartment Style: Taller Electrical Compartment	$	incl
84. Dometic Self-Contained A/C: Includes Exhaust Fan, Air Deflectors and Supplemental Condenser Fan	$	incl
85. Rear Storage Compartment Style: Rear Storage with Adjustable Shelf with I/O Access	$	450.00
86. Rear Storage I/O Opening Size: 15" Height Opening	$	incl
87. UNOC #2968 - Install customer provided Amerex 807 fire extinguisher bracket in D/S rear storage compartment, on back wall, 2" from rear wall, below shelf, at the floor	$	100.00
88. UNOC #164 - Furnish and install split compartment/door indicator lights on console: - (1) for open door on D/S - (1) for open door on P/S - (1) for open door on rear wall	$	525.00
89. UNOC #3341 - Furnish and install Whelen CenCom Core WeCanX system; Frazer installation includes components, labor, and materials to program, configure, and complete the installation as defined below:	$	11,500.00

Lighting and Control Features:
- Light Heads: quantity, sizes, and colors per configuration
- Lighting Modes:
  *Daytime Clearing: All lights flash fast, high intensity
  *Daytime Blocking: All lights flash fast, high intensity; Clear lights off
  *Night Clearing: All lights flash fast, high intensity
  *Night Blocking: All lights flash slow, low intensity, DVI pattern, Clear lights off
  *Clear Lights: Auto-off when in Park
- Photocell (51349): Small sensor on dash auto-detects day/night
- Rear Emergency Lights: Momentary button sets lights to low DVI pattern
- Vehicle Sync (52309) included
***Note: Solid color lights are standard; dual-color lights (Whelen DUO) available with UNOC upcharge

Control System:
- Control Panel: Whelen CCTL7 (52308) at console with 21 programmable buttons and slide selector
- Siren Base: CenCom (52307)
- Auxiliary Amp: Dual-tone (52457)
- (2) Expansion Modules: (52355), included with Frazer Item 52394
- Slide Selector Configuration:
  *Slider Switch #1: Primary lights ON
  *Slider Switch #2: Primary + Secondary lights ON
  *Slider Switch #3: Primary + Secondary lights + Opticom ON (if equipped)

Optional Systems (Additional Cost):
- Whelen Howlers: Controlled via Core panel
- Traffic Advisor: Rear light bar, controlled via Core panel
- Buell Air Horns: Controlled via Core panel
- Opticom: Primary lights activated, Park deactivates; manual control with indicator light.

Additional Notes:
- Programming and customization to be done through the local Whelen distributor; Frazer can provide contact info if needed
- Interior ceiling lights will not be controlled via Core system
- If Federal Signal eQ2B is specified, it will be controlled by a separate panel

*Final installation, configuration, and programming to be same as E-4293

90. UNOC #2969 - Furnish and install (2) spotter switches: $ 200.00
- (1) on module rear wall
- (1) on A/C cladding
- Wire to be tagged and left loose in electrical compartment for future termination (see E-4291)

91. UNOC #3254 - Furnish and install fuse panel with network reset button, installed at top rear corner of action wall, beneath action wall cabinet: - Install “Network Reset” label above reset button - To be same part number as backer push button - Wired to battery stud with 40 amp fuse - Normally closed relay will be cycled by activating the push button - Ethernet switch, modem, WAP, and Medixsafe to be wired to this fuse panel	$	450.00
92. Note to engineering* Do not install Air Deflectors for A/C	$	incl
93. Module Window Option: Sliding Window	$	incl
94. Window Tint (5% VLT) on Rear and Side Entry Doors	$	550.00
95. Upper Rear Wall Light Layout: 3 Across	$	incl
96. Upper Light #1: Whelen M9 Amber Light	$	225.00
97. Upper Light #2: Whelen M9 Load Light	$	300.00
98. Upper Light #3: Whelen M9 Amber Light	$	225.00
99. Lower Light #1: Whelen M9 Brake/Tail/Turn Red Light	$	350.00
100. Lower Light #2: Whelen M9 Brake/Tail/Turn Red Light	$	350.00
101. Lower Light #3: Whelen M9 Red/Blue Light	$	300.00
102. Lower Light #4: Whelen M9 Red/Blue Light	$	300.00
103. Rear Wall Driver Box Light: Whelen M9 Red Light	$	225.00
104. Rear Wall Passenger Box Light: Whelen M9 Red Light	$	225.00
105. Rear Backboard Options: No Shelf	$	incl
106. Lower BTTs: 2 Grote Lights on each side	$	incl
107. Rear Bumper	$	incl
108. Door Grabbers	$	incl
109. License Plate Light	$	incl
110. UNOC #3287 - Window tint (35% VLT) on rear and side entry doors, in lieu of 5% selected in CPQ	$	incl
111. Passenger Wall Front Box Light: Whelen M9 Red Light	$	225.00
112. Passenger Wall Rear Box Light: Whelen M9 Red Light	$	225.00
113. Passenger Wheel Well Light: Whelen M9 Amber/Red Light	$	300.00
114. Passenger Scene Light Activated with Side Entry Door	$	500.00
115. Interior Step Option: Double Step Well	$	incl
116. 3" Round Whelen LED in Step Well of the Side Entry Door Towards Front Wall	$	700.00

117. Passenger Rear Compartment Style: Onan Genset Compartment	$	incl
118. Door Locks on Entry Doors and Compartments	$	3,825.00
119. Gas Hold Open on All Compartments	$	1,500.00
120. UNOC #3665 - Furnish and install custom, wider, front I/O compartment with double exterior doors; frame opening 45-5/8" W x 51-5/8" H: - Outside only space below floor will be full width, but may not be full depth due to forward liquid spring bracket. - Custom I/O cabinet with standard width and height, but with center strut supports removed - Back of cabinet opened up to accommodate double compartment doors - Custom I/O shelf, reinforced to compensate for removal of cabinet center struts	$	2,250.00
Module Exterior Subtotal	**$**	**79,175.00**

Chassis Interior:

121. Siren Speakers: Whelen SA 315 Speakers	$	incl
122. Tap-2 on Primary Siren	$	incl
123. Siren Option: Whelen C9 Siren in Console	$	incl
124. Mic 1 on passenger's side slot 1	$	incl
125. Slot 1: Single Blank	$	incl
126. Slot 2: Siren 1	$	incl
127. Slot 3: Single Slot Switch Panel	$	incl
128. Slot 4: Radio Plate: 7.5 L X 2.5 W opening dims Item ID 2398	$	incl
129. Kussmaul USB/USB-C Device at Console	$	375.00
130. Console Switch Layout : Primary - Secondary - Kussmaul USB/USB-C - Front Scene - Side Scene (Driver's Side) - Side Scene (Passenger's Side) - Rear Load - Interior Lights - Start/Stop Genset -	$	incl
131. New Armrest	$	375.00
132. Console Layout: 4-Slot Console	$	incl
133. Floor in Front of Console: Gamber Johnson Heavy Dual Cup Holder	$	300.00
134. Rear of Console: Single Mapholder	$	375.00
135. Chassis Rear Wall: 2 High Glove Box Holder	$	300.00
136. Tremco Anti-Theft System	$	775.00
137. UNOC #2045 - Reconfigured 4-slot console layout: - Slot 1: Radio Plate 2398 - Slot 2: Whelen CORE control head - Slot 3: Custom Switch Plate with switches for Interior Lights and Genset Start/Stop, and with Onan fuel gauge and Kussmaul USB/USB-C; in lieu of standard switch plate - Slot 4: Single Blank Plate	$	incl

138. UNOC #168 - Furnish and install (1) old style marker light, Red, in ceiling, near overhead console; wired into exhaust warning circuit	$	250.00
139. UNOC #196 - Install customer provided radio equipment:	$	1,225.00

- Harris XL radio base in electrical compartment; battery hot
- (4) spare customer provided Cat-6 shielded cables from electrical compartment to console
- Triband antenna with customer provided coax on module roof at location #1 (refer to antenna layout drawing in build folder)

- Harris remote radio head in console slot 1; battery hot
- (1) customer provided Cat-6 shielded cable from radio base in electrical compartment to remote head in console
- Mic on D/S of console slot 1
- Speaker in chassis headliner, centered between D/S and P/S seats, toward chassis rear wall

- Harris remote radio head beneath forward end of action wall cabinet; battery hot
- (1) customer provided Cat-6 shielded cable from remote radio head at action wall to remote head in console
- Mic to left of radio head
- Speaker on action wall, to right of radio head, toward O2 stainless (NOT directly behind radio head)

*Note to Engineering and QC: Ensure speaker cables are connected to control heads

140. UNOC #2977 - Furnish and install SafetyVision 1080P Birds Eye View 360-degree camera system (per Quote TBD, dated TBD): - Monitor, mounted as high as possible on windshield using Safety Vison bracket SVLCDBBRKY; shift monitor mount 1" toward D/S (see E-4291) - In-module camera in ceiling raceway, toward rear - Automatic camera triggering (reverse, turn signals) - Monitor screen settings to be 1) 360-view, and 2) back-up view - Controller to be 9" back measured from the lip of the electric comp. shelf	$	6,625.00
141. *Note to Engineering: Install console to where front of console is 12" from the dash 6 ½:" from the map holder to the glove box holder	$	incl
142. UNOC #844 - Use Phillips head screws in console (on units E-4588-4598)	$	incl
143. UNOC ???? - Furnish and install 4 high glove box holder in lieu of CPQ selection	$	150.00
Chassis Interior Subtotal	**$**	**10,750.00**

Module Interior:

144. Protek Cushions	$	incl
145. Cobalt Blue Interior	$	incl
146. Stainless Steel Countertops	$	incl
147. Yellow Grab Rails	$	375.00
148. EXCEPTION TO STANDARD: Standards Compliant Fire Extinguisher Requirement Declined. Two fire extinguishers mounted on crash compliant brackets in the Driver's Compartment or vicinity and the Patient Compartment are required for certified units. Customer has approved waiving this option and understands that not meeting these requirements will result in the unit being Compliant With Exception.	$	incl
149. Note to engineering* Drill 1/4" hole in all cabinet doors that do not have Austin Hardware lock out tabs.	$	incl
150. Stacked Cabinet with Refrigerator	$	3,425.00
151. (2) Glove Box Holders on the Front Wall	$	525.00
152. Module Heater : New	$	1,350.00
153. Location 1: 8 Switch panel	$	incl
154. Location 2: Single O2 Outlet	$	incl
155. Location 3: Electric O2 panel with monitor	$	2,650.00
156. Location 4: Volume Control Knob	$	incl
157. Location 6: Thermostat	$	incl
158. Location 7: Blank	$	incl
159. Location 8: Quad 120 VAC	$	incl
160. Location 9: Suction	$	incl
161. Door Lock Switch at Action Wall	$	225.00
162. Genset Start/Stop Switch at Action Wall	$	incl
163. (1) Kussmaul USB/USB-C Device(s) at Action Wall	$	375.00
164. Action Wall Switch Layout : Interior Lights; Dimmer; Ventilation Fan; Unlock/Lock; Start/Stop Genset; Electric O2; Kussmaul USB/USB-C; Module Heater - Hi/Low;	$	incl
165. Standard IV Pump Bar Beneath Aft End of the Action Wall Cabinet	$	225.00
166. Sharps Container at Action Wall	$	incl
167. New Action Wall Acrylic Holder	$	incl
168. Double CPR Seat	$	incl
169. New 6pt Harness at the CPR Seat	$	825.00
170. Acrylic Holder Aft CPR Seat	$	incl
171. Genset Start/Stop Switch at Rear Doors	$	incl
172. Rear Door Switch Layout : Acknowledge; Start/Stop Genset; Dump/Bypass	$	incl

(Suspension); Rear Load;

173.	*Note to Engineering: Relocate 120VAC Quad outlet from action wall location 8 to location 7	$ incl
174.	UNOC #2302 - Furnish and install additional IV hanger in ceiling, even with aft end of action wall countertop, so there is a total of (3) in ceiling	$ 325.00
175.	UNOC #1090 - Furnish and install 1-1/2 wide CPR seat (in lieu of double-wide) and wider stainless countertop to rear of CPR seat (14' unit), without lip (standard depth cabinet aft of CPR seat will provide approximately 5-6" of countertop space) (See E-4291)	$ 800.00
176.	UNOC #3256 - Furnish and install (3) SAE-compliant Zico QR-E-1 portable bottle holders, side-by-side, in area beneath CPR seat, on cabinet floor, with bottom of holders against rear of cabinet; bracket closest to aisle to be 1-5/8" from the aisle-side of the cabinet (see pic in build folder)	$ 1,725.00
177.	Upper and Lower Stacked Linen Cabinets on the Rear Wall with Hinged Lexan Door	$ 2,300.00
178.	120VAC Duplex Outlet in the Linen Cabinet on the Rear Wall	$ 375.00
179.	UNOC #2972 - Furnish and install sharps container and bracket on side of lower linen cabinet on rear wall (see E-4293)	$ 300.00
180.	Two Seating Positions at the Squad Bench - 1 and 2	$ incl
181.	Harness Type for Seat Position 1: New 6pt Harness	$ 825.00
182.	Harness Type for Seat Position 2: New 6pt Harness	$ 825.00
183.	Double Squad Bench Cabinet	$ 1,000.00
184.	Trashcan With Lid at the Head of the Squad Bench	$ incl
185.	O2 Outlet Above the Front I/O	$ incl
186.	Door Forward Front I/O with Hospital Grade Power Strip with Lexan Doors	$ incl
187.	Duplex Outlet Above the Front I/O	$ incl
188.	Large Black Trashcan at the Side Entry Door	$ 300.00
189.	UNOC #2968 - Install customer provided Amerex 807 fire extinguisher bracket below front I/O cabinet, rear wall, toward compartment door	$ 100.00
190.	UNOC #1310 - Furnish and install 3-receptacle 12VDC outlet in front I/O cabinet, vertically on front wall, above shelf, toward Lexan doors, below power strip, with outlets facing compartment door; battery hot	$ 350.00
191.	UNOC #3288 - Install customer provided Medixsafe beneath forward squad bench cabinet, facing aisle: - Run (1) customer provided Cat-6 shielded cable from electrical compartment to Medixsafe - Install padding (same as on aft end of action wall cabinet) on rear-facing side of Medixsafe - Ensure padding does not interfere with function of squad bench cabinet door	$ 625.00

- Drill hole in rear wall of cabinet above front I/O for side-access key on Medixsafe
- Back of Medixsafe to be 1-1/4" off P/S wall to leave slack for cables
- Secure safe to squad bench cabinet and cabinet above front I/O

192. Single O2 Outlet in Ceiling Raceway	$	525.00
193. IV Hanger on Ceiling Raceway	$	incl
194. Driver and Passenger Side Yellow Powdercoated Ceiling Grab Rails for 14' Unit	$	775.00
195. IV Hanger on Squad Bench Ceiling	$	incl
196. Rear Headknocker Options: With Speakers and Clock	$	1,475.00
197. UNOC #2978 - Install customer provided bracket for Cisco Wireless Access Point (WAP) in ceiling raceway, forward of captain's chair; run customer provided Green Cat-6 shielded cable, that will plug into POE port on WAP, to electrical compartment; label wire "WAP". Furnish and install 1/4" spacer between WAP bracket and module raceway to not bend WAP bracket.	$	375.00
198. Note to engineering* Ensure any and all slack from the green cat6 POE cable is left in the electrical compartment.	$	incl
199. UNOC #521 - Move ceiling O2 outlet to be centered over the patient's waist/abdomen	$	incl
200. Stryker cot tower only (no antler and bar)	$	incl
201. Customer Provided Stryker Floor Track and Power Harness Only (for Power-LOAD) - Gen 2	$	2,575.00
202. Loncoin II Onyx Floor	$	incl
203. Captain's Chair Type: Valor's Captain's Chair with Child Safety Seat and 4pt. Harness	$	2,750.00
204. Customer Provided Items Processing Fee	$	1,150.00
Module Interior Subtotal	**$**	**28,100.00**

Defining the future of Mobile Healthcare.™

Last edited by tvale on December 12 2025

Email this quote along with your PO

to Tony Vale at tvale@frazerbilt.com

Remit To:

Frazer, LTD
7219 Rampart St.
Houston, Texas 77081
USA

Standard Terms and Conditions

INVOICING AND PAYMENT TERMS: Vendor shall submit one (1) original invoice per payment due. The invoice(s) shall include the items listed in accordance with the quote mentioned in the Sale Agreement with reference to the Customer's Purchase Order Number.

If the Sale Agreement provides for any progress (or advance) payments based on specific milestones or activities, Vendor's invoice shall certify to the accomplishment or performance by Vendor of said milestone or activity, and that Customer has obtained a security interest in such Products to the extent of such payment.

Payment shall be due upon receipt of the invoice and delivery of the unit to the Customer unless previously negotiated.

CANCELLATION POLICY: Cancellation of orders must be submitted in writing to sales@frazerbilt.com at least 180 days before the projected production completion date. Failure to adhere to this timeline may result in the application of a cancellation fee amounting to 25% of the total purchase order price.

CHASSIS PAYMENT CONSIDERATION: Please note that payment for the chassis may have been issued prior to the 180-day cancellation window. Therefore, cancellation requests or refunds pertaining to the chassis will be at the discretion of the respective dealerships.

DELIVERY TERMS: The products listed in the estimate are to be delivered Free On Board (FOB) Destination to Houston,TX. Customer representative(s) will pick up the unit at upfitter location, 7219 Rampart St., Houston, TX 77081 and transport it to their final destination at customer expense unless otherwise specified in the Vendor quote.

TERMINATION FOR CAUSE: Customer may terminate this Sale Agreement and any corresponding Purchase Order, or any part thereof, for cause including, but not limited to the following Vendor actions: (1) any default or breach of any of the terms and conditions of the Sale Agreement, (2) failure to provide Customer, upon request, a reasonable assurance of future performance, or (3) bankruptcy, dissolution, or suspension of payments by judicial decree. If Vendor does not cure such failure within a period of five (5) days or such a longer period as Customer may authorize in writing after the date such notice is sent to Vendor, then termination may proceed.

Vendor may also terminate this Sale Agreement and any corresponding Purchase Order for cause, and Vendor will not be in breach of same, in the event any supplier to Vendor fails to deliver Products and/or component parts in a timely fashion and Vendor cannot make alternate accommodations in order to comply with the Parties' agreed upon completion and delivery dates.

CHANGE ORDERS: Vendor has the right to modify the Purchase Order requirements and conditions as needed and will advise Customer in writing of such requested changes. Vendor shall not proceed with any changes without Customer's written authorization. Any request by Customer to change the terms or conditions of the Purchase Order, including product specifications, options, and price, must be made in advance of the production job order release. Any changes made after the release of the production job order will incur a $350 fee per change order made in a 24 hour period and will be included on a secondary invoice. Vendor reserves the right to refuse changes requested by the Customer.

MARKET VOLATILITY AND FEATURE AVAILABILITY: Frazer strives to maintain transparency and proactive communication with its customers. Due to market volatility, supply chain disruptions, or other unforeseen circumstances, certain options, brand names, materials, or features may become unavailable during the production process. In such instances, Frazer will notify the customer promptly and work collaboratively to identify and implement suitable alternatives that uphold the functionality, quality, and design standards of the product. Frazer appreciates the customer's understanding as it navigates these challenges and remains committed to delivering products that meet or exceed customer expectations.

IMPORT DUTIES AND TARIFF DISCLAIMER: The pricing provided in this estimate is based on current market conditions as of the date of issuance and does not account for potential import duties, tariffs, or other

fees that may be imposed on goods imported from non-U.S. countries. Should such charges come into effect prior to the fulfillment of the order, these additional costs may be reflected in the final pricing. Frazer will provide timely notice of any such changes, including a detailed explanation of the impact, and will work in good faith with the customer to minimize any adverse effects. Frazer values its relationship with the customer and encourages open communication to address any questions or concerns that may arise.

PROPRIETARY INFORMATION, CONFIDENTIALITY AND ADVERTISING: All commercial, financial or technical information in any form that Vendor provides to Customer shall be deemed proprietary and confidential and Customer shall not disclose such information to third parties without Vendor's written consent. Termination of the Sale Agreement shall not relieve Customer of this confidentiality obligation. Upon Vendor's request, Customer shall return all confidential information to Vendor along with any reproductions, in whole or in part. The confidentiality obligation does not apply to information that is in the public domain through no fault of Customer or to information lawfully within Customer's possession prior to the date of the Purchase Order, as evidenced by Customer's written records.

INDEMNIFICATION: Customer shall fully release, indemnify, defend and hold harmless Vendor, its co-venturers, its contractors, and their respective affiliates, and Vendor's and their respective directors, officers and employees (including agency personnel) ("Vendor Group") from and against any and all claims arising out of the Customer's purchase, use, sale or incorporation of any Products purchased from Vendor into Customer's products or equipment wherein it is claimed or alleged that Vendor's Products are defective or violate any warranty, standard of care, industry standard or governmental regulation or term or condition of any Purchase Order without regard to any allegation of negligence on the part of the Vendor Group as it pertains to Vendor's Products.

Vendor shall fully release, indemnify, defend and hold harmless Customer, its co-venturers, its contractors, and their respective affiliates, and the Customer's and their respective directors, officers and employees (including agency personnel) ("Customer Group") from and against any and all claims arising out of the Customer's purchase, use, sale or incorporation of any Products purchased from Vendor into Customer's products or equipment wherein it is claimed or alleged that Vendor's Products are defective or violate any warranty, standard of care, industry standard or governmental regulation or term or condition of any Purchase Order without regard to any allegation of negligence on the part of the Customer Group as it pertains to Vendor's Products.

Customer Initials: _____

LIMITATIONS ON DAMAGES: In the event of any dispute, disagreement or breach alleged by Customer on the part of Vendor, Customer's exclusive and sole remedy shall be repair or replacement, if practical, of the module, or component part, by Vendor. If Vendor is not able to effectuate a repair, replacement, or cure that brings the module, or component part, into compliance with the Parties' agreement, then Vendor shall refund the sale price to Customer. In no event shall Vendor be liable to Customer, or to any third-party acting through Customer, for any additional, consequential or punitive damages, or damages for lost sales, revenue or profits claimed by Customer or any third-party acting through Customer.

FORCE MAJEURE: A force majeure delay shall mean any delay or other unforeseeable causes beyond the reasonable control of the party affected, provided that any such delay is not caused, in whole or in part, by the acts or omissions of the party so delayed and further provided that such party is unable to make up for such delay with reasonable diligence and speed. If any such cause delays Vendor's performance, the delivery date or time for completion may be extended by a period of time reasonably necessary to overcome the effect of such delay; however, Vendor shall take all reasonable measures to mitigate the effects of the force majeure event and to minimize such delay. A party affected by a force majeure event shall notify the other party of such force majeure event within forty-eight (48) hours of its knowledge of such event for the event to be considered a bona fide force majeure event.

TITLE AND RISK OF LOSS: Title to the Products shall transfer to Customer upon receipt of Products by Customer or its agent unless otherwise stated in the Sale Agreement. Notwithstanding the above, risk of loss of the Products shall remain with Vendor until delivered to Customer.

WAIVER: Vendor's failure to exercise or enforce any right in the Purchase Order, or any other right or privilege under law, or Vendor's waiver of any breach by Customer shall not constitute a waiver or modification of any terms, conditions, privileges or rights whether of the same or similar type, unless Vendor gives such waiver in writing.

LIENS: Vendor waives and relinquishes all existing and future liens and claims (statutory or otherwise) for the Products specified in the Purchase Order, and warrants that the Products will be free and clear of all liens, claims or encumbrances of any kind.

INSPECTION, REVIEW AND WITNESSING: Customer and/or the ultimate owner of the Products have the right to inspect and attend testing of the Products at Vendor's premises (or its supplier's or subcontractor's premises) with reasonable advance notice. If any inspection is made on the premises of Vendor or its supplier, Vendor, without additional charge, shall provide all reasonable facilities and assistance for the safety and convenience of the inspectors in the performance of their duties.

APPLICABLE LAW AND VENUE: The Sale Agreement shall be governed and interpreted in accordance with the laws of the State of Texas, without reference to any principle of conflict of laws. Customer and Vendor expressly exclude the application of the Convention on International Sale of Goods to the Sale Agreement. Venue for all judicial, administrative, or regulatory proceedings shall be Houston, Harris County, Texas.

OWNERSHIP OF DOCUMENTS: Title to all drawings, specifications, calculations, technical data and other documents that Customer submits in accordance with the Purchase Order shall vest with Vendor. Vendor shall have the right to use such documents for any purpose pertaining to the manufacture, assembly, and delivery of the Products.

Title to all drawings, specifications, calculations, technical data, and other documents that Vendor submits to the Customer shall vest with the Customer. Customer shall have the right to use such documents for any purpose pertaining to the installation, operation, and maintenance of the Products.

INSURANCE: Vendor shall comply with the project insurance requirements for which the Products are being provided. Customer shall provide specific reasonable levels required as soon as such levels are available, which shall not exceed $1,000,000 for any non-statutory category other than excess liability umbrella, which shall not exceed $4,000,000. When requested by Customer, Vendor shall provide certificates of insurance as proof of same.

SURVIVAL: The provisions of the following Paragraphs of these Terms and Conditions shall survive any cancellation or termination of the Purchase Order: (Proprietary Information, Confidentiality and Advertising), (Indemnification), (Liens), and (Applicable Law and Venue).

Agenda Item # 12

We Make a Difference!

To: Board of Directors

From: Chief James Campbell

Date: **October 27, 2026**

Re: **LOI for the purchase of eight ambulance modules to be mounted in Fiscal Year 2028.**

Consider and act on a Letter of Intent for the purchase of eight ambulance modules to be mounted in Fiscal Year 2028.

In June of 2026, the MCHD Board of Directors approved the purchase of (8) Dodge 5500 chassis to continue the project of replacing and expanding the number of ambulances we own.

The next step in that process is submitting a Letter of Intent (LOI) with Frazer to secure MCHD's place on the production line so that Frazer can build the ambulance portion onto those chassis. Additionally, signing the LOI secures the pricing on our quote from Frazer: (8) total units for a total cost of $2,835,800.00 or $354,475.00 each. We were also informed by Frazer that after 10/31/2026 there would be a 10% cost increase, per ambulance, so approving the Letter of Intent now secures current pricing and saves MCHD approximately $280,000.00.

There is no FY27 fiscal impact when submitting a LOI with Frazer. The LOI "holds our place in line" and we will budget the costs to build these units during the FY28 budget planning process

Fiscal Impact: Nominal

Yes	No	N/A	
☐	☐	☒	Budgeted item?
☐	☐	☒	Within budget?
☐	☐	☒	Renewal contract?
☒	☐	☐	Special request?

Customer Quote

10/14/2026 12:57:30 PM

Estimate No:	Z5774-0001
Quote Date:	9/8/2026
Expiration Date:	10/30/2026
Salesperson:	
Payment Terms:	Net 30

Invoice To: 10635

Montgomery County Hospital District
Attn: Accounts Payable/Liz Bedair
P.O. Box 478
Conroe TX 77305-0478
US

Deliver To:

Montgomery County Hospital District
Attn: Accounts Payable/Liz Bedair
P.O. Box 478
Conroe TX 77305-0478
US

Order Instructions:

TERMS:

The unit will be invoiced approximately 30 days prior to vehicle completion and is due upon acceptance of the completed unit, unless alternate terms have been approved in writing.

All ownership documentation—including the Manufacturer's Statement of Origin (MSO), Buyer's Order, and delivery paperwork—will be held until full payment of all open invoices has been received. This won't delay you from inspecting or taking delivery—but you won't receive the paperwork until payment is complete.

POLICY ON CUSTOMER PROVIDED ITEMS INSTALLATION:

To ensure optimal performance and longevity of installed equipment, we require that all customer-provided items be new in the box, with the following exceptions: cot retention systems, Knox MedVaults, and Knox KeySecures. In the event that a used cot retention system is provided, it must be accompanied by a new floor plate, wiring harness, and mounting hardware to guarantee functionality and safety. Failure to provide new in the box items, as requested, may result in the equipment not being installed and returned loose with the completed vehicle.

All customer provided items must be at Frazer 6-7 months prior to the projected production start date. This allows us time to inventory and inspect all items prior to production beginning. Failure to provide the items on time, as requested, may result in the equipment not being installed and returned loose with the completed vehicle.

Chassis Specification and Delivery Policy:

It is imperative that exact chassis specifications are reviewed and approved by Frazer prior to ordering the chassis. This process guarantees compatibility with our build requirements.

Timing of Vehicle to Frazer :

Frazer will request the customer-provided chassis from you approximately 60 days before the scheduled production start date. We kindly request that you refrain from asking your ordering dealer to ship the chassis to Frazer before this time. Instead, we recommend that you or your dealer hold the chassis until Frazer makes the request.

Chassis Specification and Delivery Policy:

It is imperative that exact chassis specifications are reviewed and approved by Frazer prior to ordering the chassis. This process guarantees compatibility with our build requirements.

Timing of Vehicle to Frazer :

Frazer will accept returns on parts up to 180 days after shipment. No restocking fee will be charged if the item is returned within 90 days of the original invoice date. All parts returns should be shipped back freight prepaid and require prior approval with a "Returns Material Authorization" (RMA) clearly displayed on the exterior of the shipping package. A credit will be issued towards the customer's account within approximately 7 business days of receipt of the item. If a part is returned after 90 days of the original invoice date a 15% restocking fee will be applied. Frazer Ltd reserves the right to accept returned items at its sole discretion based upon the condition of the item to be placed back into stock. :

Customer Quote

10/14/2026 12:57:30 PM

Estimate No:	Z5774-0001
Quote Date:	9/8/2026
Expiration Date:	10/30/2026
Salesperson:	
Payment Terms:	Net 30

Invoice To: 10635

Montgomery County Hospital District
Attn: Accounts Payable/Liz Bedair
P.O. Box 478
Conroe TX 77305-0478
US

Deliver To:

Montgomery County Hospital District
Attn: Accounts Payable/Liz Bedair
P.O. Box 478
Conroe TX 77305-0478
US

Order Instructions:

No.	Item	Qty	U/M:		Unit Price		Net Amount
Frazer will request the customer-provided chassis from you approximately 60 days before the scheduled production start date. We kindly request that you refrain from asking your ordering dealer to ship the chassis to Frazer before this time. Instead, we recommend that you or your dealer hold the chassis until Frazer makes the request.							
1	MODULE Type I 14' Module	8.00	EA	$	354,475.00	$	2,835,800.00
2	CHASSIS 2027 Ram 5500 Diesel CP	8.00	EA	$	0.00	$	0.00
- CHASSIS SPECIFICATION AND DELIVERY POLICY: It is imperative that exact chassis specifications are reviewed and approved by Frazer prior to ordering the chassis. This process guarantees compatibility with our build requirements. - TIMING OF VEHICLE TO FRAZER: Frazer will request the customer-provided chassis from you approximately 60 days before the scheduled production start date. We kindly request that you refrain from asking your ordering dealer to ship the chassis to Frazer before this time. Instead, we recommend that you or your dealer hold the chassis until Frazer makes the request.							
3	DELIVERY Customer Pick-Up - FOB Frazer	1.00	M	$	0.00	$	0.00
Customer must pick up in Houston at Frazer or additional delivery charges will apply.							
4	SpecDoc Configurable item to create the SpecDoc	1.00	EA	$	0.00	$	0.00
5	HGAC-NEW Contract No. AM10-23	1.00	EA	$	1,000.00	$	1,000.00

Frazer will accept returns on parts up to 180 days after shipment. No restocking fee will be charged if the item is returned within 90 days of the original invoice date. All parts returns should be shipped back freight prepaid and require prior approval with a "Returns Material Authorization" (RMA) clearly displayed on the exterior of the shipping package. A credit will be issued towards the customer's account within approximately 7 business days of receipt of the item. If a part is returned after 90 days of the original invoice date a 15% restocking fee will be applied. Frazer Ltd reserves the right to accept returned items at its sole discretion based upon the condition of the item to be placed back into stock. :

Customer Quote

10/14/2026 12:57:30 PM

Estimate No:	Z5774-0001
Quote Date:	9/8/2026
Expiration Date:	10/30/2026
Salesperson:	
Payment Terms:	Net 30

Order Instructions:

No.	Item	Qty	U/M:		Unit Price		Net Amount

Remit To:

Frazer, Ltd.
1410 Gillingham Lane
Sugar Land TX 77478

Sale Amount:	2,836,800.00
Order Disc(0.0000%):	0.00
Surcharge:	N/A
Sales Tax:	0.00
Misc Charges:	0.00
Total Amount:	2,836,800.00

Frazer will accept returns on parts up to 180 days after shipment. No restocking fee will be charged if the item is returned within 90 days of the original invoice date. All parts returns should be shipped back freight prepaid and require prior approval with a "Returns Material Authorization" (RMA) clearly displayed on the exterior of the shipping package. A credit will be issued towards the customer's account within approximately 7 business days of receipt of the item. If a part is returned after 90 days of the original invoice date a 15% restocking fee will be applied. Frazer Ltd reserves the right to accept returned items at its sole discretion based upon the condition of the item to be placed back into stock. :

For your convenience, all pricing has been itemized below per quote Z5774-0001 for Montgomery County Hospital District

Base Module	$	178,875.00
Chassis Exterior	$	43,625.00
Module Exterior	$	88,750.00
Chassis Interior	$	10,925.00
Module Interior	$	32,300.00
Total	**$**	**354,475.00**

Items included in above totals:

1. Pricing Model Year: 2026	$	
2. Type I - Truck Front End with Modular Body 14' Module - Side Entry Door Forward of Front I/O Configuration	$	7,375.00
3. This is a CAAS GVS v4.0 2025 Unit	$	incl
Chassis Exterior:		
4. Customer Provided Chassis processing and handling fee and replacement rear window glass with sliding window	$	2,975.00
5. Heat Shielding for Diesel Chassis	$	2,450.00
6. 2 Chassis Keys Provided	$	incl
7. Chassis Options: - OEM chassis steps - Only (1) key came with previous CP chassis	$	incl
8. Chassis Paint Layout: Keep Factory Paint Color - PW7 - Bright White Clear Coat	$	incl
9. Chassis : 2026 RAM 5500, Diesel, 4x2, Regular Cab, 108" Cab to Axle, PW7 - Bright White Clear Coat	$	incl
10. Suspension: LiquidSpring	$	18,550.00
11. Liquid Spring Front Axle Suspension	$	11,125.00
12. Wheel type: Steel Wheels with Stainless Steel Covers	$	incl
13. Road Force Elite tire and wheel balancing	$	incl
14. Grille Guard: Grille Guard with Wraparounds	$	incl
15. Chassis Mud Flaps	$	550.00
16. 10" and 12" Air Horns	$	1,750.00
17. Manual Air Horn Air Drain Valve	$	750.00
18. Compressor Type: Fast Recovery	$	2,275.00
19. Air Horn Switching Options: Foot Switch	$	400.00
20. Ceramic Window Tint on Chassis Doors	$	575.00

21. Passenger's side Grille Light: Whelen M4 Red/Blue Light	$	200.00
22. Driver's side Grille Light: Whelen M4 Red/Blue Light	$	200.00
23. Passenger's side Intersect Light: Whelen M4 Clear/Red Light	$	200.00
24. Driver's side Intersect Light: Whelen M4 Red/Clear Light	$	200.00
25. Driver Fender Light: Whelen M4 Red Light	$	475.00
26. Passenger Fender Light: Whelen M4 Red Light	$	475.00
27. UNOC #3253 - Install and wire front and rear axle Liquid Springs to dump rear end when rear doors are open, and to lower front and rear axles when side entry door is open	$	475.00
28. *Note to Engineering: Rewire fast recovery compressor pressure switch to remove factory relay	$	incl
29. *Note to Engineering: Keep OEM chassis steps	$	incl
30. *Note to Engineering: Shield hydraulic lines for front axle Liquid Springs	$	incl
31. UNOC #3646 - Install 1/4-turn manual air tank drain valve on front wall, further inboard on P/S, so that no part of valve or mounting bracket extends below module wall (see E-4762)	$	incl
Chassis Exterior Subtotal	**$**	**43,625.00**

Module Exterior:

32. Power Source: Onan 7.0kW Generator	$	15,075.00
33. Non-Locking Gas Cap	$	incl
34. Ceramic Thermal Coating on Module Roof - Roof Will be White	$	incl
35. Module Paint Layout: White - Frazer White (Frazer White)	$	incl
36. Anti-Corrosion/Weatherproof Package	$	incl
37. No Design Package	$	incl
38. Frazer Provided Tier 2 - Standard Graphics	$	6,775.00
39. Solid Color Conspicuity Squares on Entry Doors	$	550.00
40. Solid Color Conspicuity Strips on Compartment Doors	$	325.00
41. Body Drop on the Passenger's Side Forward of Rear Wheels	$	incl
42. Hidden Switch Behind the Driver's Side Front Corner Stone Guard	$	400.00
43. Compartment Keys: J210 in the Electrical Compartment	$	incl
44. Dri-Deck in Applicable Exterior Compartments	$	475.00
45. Ground Lights: Entry Doors	$	1,650.00
46. GPS Opticom	$	8,775.00
47. Opticom Switching: On with Primary and Cut-off with park	$	incl

48. Shore Power: Single 30 Amp on Front Wall	$	incl
49. Pigtail/Plug Option: Pigtail	$	incl
50. Coax 1: Run coax from location 1 to Electrical Compartment	$	incl
51. Coax 2: Run coax from location 2 to Electrical Compartment terminated to GPS Opticom	$	incl
52. Coax 3: Run coax from location 3 to Electrical Compartment	$	incl
53. Coax 4: Run coax from location 4 to Electrical Compartment	$	incl
54. UNOC #3252 - Furnish and install Clear LED ground lights below OEM chassis steps on D/S and P/S (in addition to below module entry doors); to be wired to CORE system: - Lights below OEM chassis steps to activate when respective door is Open - Lights below module entry doors to activate when entry door or compartment door on respective side is open (see E-4762)	$	1,300.00
55. UNOC #155 - Install (2) customer provided Green LEDs; (1) for each shore power receptacle	$	275.00
56. UNOC #2580 - Furnish and install Dual 30 Amp Meltric shore power receptacles on front wall, in lieu of CPQ selection, installed one above the other, with covers turned to flip down, in lieu of to the side; ship loose (2) pigtails	$	1,700.00
57. UNOC #2975 - Install (2) customer provided Coach II multiport antennas with customer provided coaxes on module roof at locations #4 and #5; run customer provided coaxes to electrical compartment	$	375.00
58. *Note to Engineering: GPS antenna that comes with the Opticom system is to be shipped loose	$	incl
59. *Note to Engineering: Install customer provided GPS Low Profile antenna with customer provided coax on module roof at location #3 and connect to GPS Opticom in electrical compartment; install customer provided NMO with customer provided coax and weather-proof cap at location #2 (see E-4762)	$	incl
60. *Note to Engineering: Install SMA connectors on ends of unterminated coaxes	$	incl
61. *Note to Engineering: Do not use Silicone for any antenna installations	$	incl
62. *Note to Engineering: Do not run any Frazer-provided coaxes. All required coaxes will be customer provided.	$	incl
63. *Note to GRA and PNT: Customer elects to NOT have Ceramic Thermal Coating installed. Module roof to be painted Frazer White, same as rest of module	$	incl
64. UNOC 2203 - "Furnish and install UPF brand 1” x 2” Black poly rub rails - Along bottom edge of module on D/S and P/S - Near top of module on D/S and P/S and near top of front wall - Use rubber bushings between rub rail and body (Fastenal bushing P/N 10818-01614) *Note: Bottom structural tube will be 1.5” x 3” in lieu of standard 1.5” x 1.5” to	$	6,550.00

allow for larger mounting surface area below compartment inserts"		
65. Front Scene: Whelen Pioneer Plus Dual Panel LED (Recessed)	$	3,025.00
66. Front Wall Light Layout: Lower 5 Lights	$	incl
67. Front Wall Light #1: Whelen M9 Blue/Clear Light	$	325.00
68. Front Wall Light #2: Whelen M9 Green Light	$	400.00
69. Front Wall Light #3: Whelen M9 Clear Light	$	250.00
70. Front Wall Light #4: Whelen M9 Red/Amber Light	$	325.00
71. Front Wall Light #5: Whelen M9 Clear/Blue Light	$	325.00
72. Front Wall Driver Side Box Light: Whelen M9 Red Light	$	250.00
73. Front Wall Passenger Box Light: Whelen M9 Red Light	$	250.00
74. UNOC #2976 - Modified light layout: - All corner box lights: Red M9 - Front wall lights: M9; "M" layout: #1 - B/C (low); #2 - G/C (mid); #3 - C (low); #4 - R/A (mid); #5 -C/B (low) - All rear wall lights: M9; B/R - BTT - A - L - A - BTT - B/R - Wheel well lights: M9; D/S - R/A; P/S - A/R	$	incl
75. *Note to Engineering: Front scene light to be controlled by CORE system.	$	incl
76. Driver Wall Front Box Light: Whelen M9 Red Light	$	250.00
77. Driver Wall Rear Box Light: Whelen M9 Red Light	$	250.00
78. Driver Wheel Well Light: Whelen M9 Red/Amber Light	$	325.00
79. Side Scene Lights: Whelen Pioneer Plus Dual Panel LED (Recessed)	$	4,500.00
80. O2 Compartment Style: 76" O2 Standup	$	incl
81. O2 Cylinder Electric Lift	$	6,900.00
82. O2 Cylinder Changing Wrench	$	200.00
83. Intermediate Compartment Style: Intermediate with Divider and Adjustable Shelf	$	400.00
84. Electrical Compartment Style: Taller Electrical Compartment	$	incl
85. Dometic Self-Contained A/C with Exhaust Fan	$	incl
86. Rear Storage Compartment Style: Rear Storage with Adjustable Shelf with I/O Access	$	475.00
87. Rear Storage I/O Opening Size: 15" Height Opening	$	incl
88. UNOC #2968 - Install customer provided Amerex 807 fire extinguisher bracket in D/S rear storage compartment, on back wall, 2" from rear wall, below shelf, at the floor	$	100.00
89. UNOC #164 - Furnish and install split compartment/door indicator lights on console: - (1) for open door on D/S - (1) for open door on P/S	$	525.00

- (1) for open door on rear wall

90.	UNOC 3383 - Furnish and install Whelen CenCom Core WeCanX system, with final hardware installation, programming, and configuration the same as previous units (refer to E-4762)	$	11,500.00
91.	UNOC #2969 - Furnish and install (2) spotter switches: - (1) on module rear wall - (1) on A/C cladding - Wire to be tagged and left loose in electrical compartment for future termination (see E-4762)	$	200.00
92.	UNOC #3254 - Furnish and install fuse panel with network reset button, installed at top rear corner of action wall, beneath action wall cabinet: - Install “Network Reset” label above reset button - To be same part number as backer push button - Wired to battery stud with 40 amp fuse - Normally closed relay will be cycled by activating the push button - Ethernet switch, modem, WAP, and Medixsafe to be wired to this fuse panel	$	450.00
93.	*Note to Engineering: Install new design air deflectors on A/C compartment door	$	incl
94.	Module Window Option: Sliding Window	$	incl
95.	Window Tint (5% VLT) on Rear and Side Entry Doors	$	575.00
96.	Upper Rear Wall Light Layout: 3 Across	$	incl
97.	Upper Light #1: Whelen M9 Amber Light	$	250.00
98.	Upper Light #2: Whelen M9 Load Light	$	325.00
99.	Upper Light #3: Whelen M9 Amber Light	$	250.00
100.	Lower Light #1: Whelen M9 Brake/Tail/Turn Red Light	$	375.00
101.	Lower Light #2: Whelen M9 Brake/Tail/Turn Red Light	$	375.00
102.	Lower Light #3: Whelen M9 Red/Blue Light	$	325.00
103.	Lower Light #4: Whelen M9 Red/Blue Light	$	325.00
104.	Rear Wall Driver Box Light: Whelen M9 Red Light	$	250.00
105.	Rear Wall Passenger Box Light: Whelen M9 Red Light	$	250.00
106.	Rear Backboard Options: No Shelf	$	incl
107.	Lower BTTs: 2 Grote Lights on each side	$	incl
108.	Rear Bumper	$	incl
109.	Door Grabbers	$	incl
110.	License Plate Light	$	incl
111.	UNOC #3287 - Window tint (35% VLT) on rear and side entry doors, in lieu of 5% selected in CPQ	$	incl

112. Passenger Wall Front Box Light: Whelen M9 Red Light	$	250.00
113. Passenger Wall Rear Box Light: Whelen M9 Red Light	$	250.00
114. Passenger Wheel Well Light: Whelen M9 Amber/Red Light	$	325.00
115. Passenger Scene Light Activated with Side Entry Door	$	525.00
116. Interior Step Option: Double Step Well	$	incl
117. 3" Round Whelen LED in Step Well of the Side Entry Door Towards Front Wall	$	750.00
118. Side Entry Step Well Threshold: All Black Non-Skid	$	incl
119. Passenger Rear Compartment Style: Onan Genset Compartment	$	incl
120. Door Locks on Entry Doors and Compartments	$	4,025.00
121. Gas Hold Open on All Compartments	$	1,625.00
122. UNOC #3665 - Furnish and install custom, wider, front I/O compartment with double exterior doors; frame opening 45-5/8" W x 51-5/8" H: - Outside only space below floor will be full width, but may not be full depth due to forward liquid spring bracket. - Custom I/O cabinet with standard width and height, but with center strut supports removed - Back of cabinet opened up to accommodate double compartment doors - Custom I/O shelf, reinforced to compensate for removal of cabinet center struts	$	2,250.00
Module Exterior Subtotal	**$**	**88,750.00**

Chassis Interior:

123. Siren Speakers: Whelen SA 315 Speakers	$	incl
124. Tap-2 on Primary Siren	$	incl
125. Siren Option: Whelen C9 Siren in Console	$	incl
126. Mic 1 on passenger's side slot 1	$	incl
127. Slot 1: Single Blank	$	incl
128. Slot 2: Siren 1	$	incl
129. Slot 3: Single Slot Switch Panel	$	incl
130. Slot 4: Radio Plate: 7.5 L X 2.5 W opening dims Item ID 2398	$	incl
131. Kussmaul USB/USB-C Device at Console	$	400.00
132. Console Switch Layout : Primary - Secondary - Kussmaul USB/USB-C - Front Scene - Side Scene (Driver's Side) - Side Scene (Passenger's Side) - Rear Load - Interior Lights - Start/Stop Genset -	$	incl
133. New Armrest	$	400.00
134. Console Layout: 4-Slot Console	$	incl

135. Floor in Front of Console: Gamber Johnson Heavy Dual Cup Holder	$	325.00
136. Rear of Console: Single Mapholder	$	400.00
137. Chassis Rear Wall: 4 High Glove Box Holder	$	475.00
138. Tremco Anti-Theft System	$	825.00
139. UNOC #2045 - Reconfigured 4-slot console layout: - Slot 1: Radio Plate 2398 - Slot 2: Whelen CORE control head - Slot 3: Custom Single Slot Switch Plate with switches for Interior Lights, Genset Start/Stop, and Kussmaul USB/USB-C, with indicator lights and Onan fuel gauge (see E-4762) - Slot 4: Single Blank Plate	$	incl
140. UNOC #168 - Furnish and install (1) old style Red marker light in ceiling, near overhead console; wired into exhaust warning circuit	$	250.00
141. UNOC #196 - Install customer provided radio equipment: - Harris XL radio base in electrical compartment; battery hot - (4) customer provided Cat-6 shielded cables from electrical compartment to console; labeled "Spares" - Triband antenna with customer provided coax on module roof at location #1 (see E-4762) - Harris remote radio head in console slot 1; battery hot - (1) customer provided Cat-6 shielded cable from radio base in electrical compartment to remote head in console - Mic on D/S of console slot 1 - Speaker in chassis headliner, centered between D/S and P/S seats, toward chassis rear wall - Harris remote radio head beneath forward end of action wall cabinet; battery hot - (1) customer provided Cat-6 shielded cable from remote radio head at action wall to remote head in console - Mic to left of radio head - Speaker on action wall, to right of radio head, toward O2 stainless (NOT directly behind radio head) *Note to Engineering and QC: Ensure speaker cables are connected to control heads	$	1,225.00
142. UNOC #2977 - Furnish and install SafetyVision 1080P Birds Eye View 360-degree camera system (per quote Q-36425 in build folder): - Monitor, mounted as high as possible on windshield using Safety Vison bracket SVLCDBBRKY; shift monitor mount 1" toward D/S (see E-4762) - In-module camera in ceiling raceway, toward rear	$	6,625.00

- Automatic camera triggering (reverse, turn signals)
- Monitor screen settings to be 1) 360-view, and 2) back-up view
- Controller in electrical compartment to be mounted 9" back from the lip of the shelf

143. *Note to Engineering: Install console so front is 12" from the dash, with map holder 6-1/2" from glove box holder on chassis rear wall	$	incl
144. UNOC #844 - Use Phillips head screws in console	$	incl
Chassis Interior Subtotal	**$**	**10,925.00**

Module Interior:

145. Protek Cushions	$	incl
146. Cobalt Blue Interior	$	incl
147. Stainless Steel Countertops	$	incl
148. Yellow Grab Rails	$	400.00
149. EXCEPTION TO STANDARD: Standards Compliant Fire Extinguisher Requirement Declined. Two fire extinguishers mounted on crash compliant brackets in the Driver's Compartment or vicinity and the Patient Compartment are required for certified units. Customer has approved waiving this option and understands that not meeting these requirements will result in the unit being Compliant With Exception.	$	incl
150. *Note to Engineering: Install Austin Hardware cabinet fronts with inventory tabs on all cabinets except front I/O cabinet.	$	incl
151. UNOC #4014 - Furnish and install (2) 12V inline regulators (Item 56331) and (1) circuit breaker (Item 31550) to prevent interior lights from flickering	$	incl
152. Stacked Cabinet with Norcold Refrigerator	$	3,575.00
153. (2) Glove Box Holders on the Front Wall	$	550.00
154. Module Heater with A/C Bypass Switches Located Below Vacuum Regulator on Action Wall	$	1,425.00
155. Location 1: 8 Switch panel	$	incl
156. Location 2: Single O2 Outlet	$	incl
157. Location 3: Electric O2 panel with monitor	$	2,775.00
158. Location 4: Volume Control Knob	$	incl
159. Location 6: Thermostat	$	incl
160. Location 7: Blank	$	incl
161. Location 8: Quad 120 VAC	$	incl
162. Location 9: Suction	$	incl
163. Door Lock Switch at Action Wall	$	250.00
164. Genset Start/Stop Switch at Action Wall	$	incl

165. (1) Kussmaul USB/USB-C Device(s) at Action Wall	$	400.00
166. Action Wall Switch Layout : Interior Lights; Dimmer; Ventilation Fan; Unlock/Lock; Start/Stop Genset; Electric O2; Kussmaul USB/USB-C; Blank;	$	incl
167. Standard IV Pump Bar Beneath Aft End of the Action Wall Cabinet	$	250.00
168. Sharps Container at Action Wall	$	incl
169. New Action Wall Acrylic Holder	$	incl
170. Double CPR Seat	$	incl
171. 4pt Harness with a Valor Cushion at the CPR Seat	$	2,450.00
172. Acrylic Holder Aft CPR Seat	$	incl
173. Genset Start/Stop Switch at Rear Doors	$	incl
174. Rear Door Switch Layout : Acknowledge; Start/Stop Genset; Dump/Bypass (Suspension); Rear Load;	$	incl
175. *Note to Engineering: Relocate 120VAC Quad outlet from action wall location 8 to location 7	$	incl
176. UNOC #2302 - Furnish and install additional IV hanger in ceiling, even with aft end of action wall countertop, so there is a total of (3) in ceiling	$	325.00
177. UNOC #1090 - Furnish and install 1-1/2 wide CPR seat (in lieu of double-wide) and wider stainless countertop to rear of CPR seat (14' unit), without lip (standard depth cabinet aft of CPR seat will provide approximately 5-6" of countertop space) (see E-4762)	$	800.00
178. UNOC #3256 - Furnish and install (3) SAE-compliant Zico QR-E-1 portable bottle holders, side-by-side, in area beneath CPR seat, on cabinet floor, with bottom of holders against rear of cabinet; bracket closest to aisle to be 1-5/8" from the aisle-side of the cabinet (see E-4762)	$	1,725.00
179. *Note to Engineering: Action wall suction to be wired battery hot	$	incl
180. *Note to Engineering: Do not install O2 access door at action wall	$	incl
181. Upper and Lower Stacked Linen Cabinets on the Rear Wall with Hinged Lexan Door	$	2,400.00
182. 120VAC Duplex Outlet in the Linen Cabinet on the Rear Wall	$	400.00
183. UNOC #2972 - Furnish and install sharps container and bracket on front side of lower linen cabinet (see E-4762)	$	300.00
184. New Protek Cushions at Squad Bench	$	incl
185. Two Seating Positions at the Squad Bench - 1 and 2	$	incl
186. Harness Type for Seat Position 1: 6pt Harness	$	875.00
187. Harness Type for Seat Position 2: 6pt Harness	$	875.00
188. Double Squad Bench Cabinet	$	1,050.00
189. Trashcan With Lid at the Head of the Squad Bench	$	incl

190. O2 Outlet Above the Front I/O	$	incl
191. Door Forward Front I/O with Hospital Grade Power Strip with Lexan Doors	$	incl
192. Duplex Outlet Above the Front I/O	$	incl
193. Large Black Trashcan at the Side Entry Door	$	325.00
194. UNOC #2968 - Install customer provided Amerex 807 fire extinguisher bracket in compartment below front I/O, on rear wall, toward compartment door (see E-4762)	$	100.00
195. UNOC #1310 - Furnish and install 3-receptacle 12VDC outlet in front I/O cabinet, vertically on front wall, above shelf, toward Lexan doors, below power strip, with outlets facing compartment door; battery hot	$	350.00
196. UNOC #3288 - Install customer provided Medixsafe beneath forward squad bench cabinet, facing aisle: - Run (1) customer provided Cat-6 shielded cable from electrical compartment to Medixsafe - Install padding (same as on aft end of action wall cabinet) on rear-facing side of Medixsafe - Ensure padding does not interfere with function of squad bench cabinet door - Drill hole in rear wall of cabinet above front I/O for side-access key on Medixsafe - Back of Medixsafe to be 1-1/4" off P/S wall to leave slack for cables - Secure safe to squad bench cabinet and cabinet above front I/O	$	625.00
197. Single O2 Outlet in Ceiling Raceway	$	550.00
198. IV Hanger on Ceiling Raceway	$	incl
199. Driver and Passenger Side Yellow Powdercoated Ceiling Grab Rails for 14' Unit	$	825.00
200. IV Hanger on Squad Bench Ceiling	$	incl
201. Rear Headknocker Options: With Speakers and Clock	$	1,550.00
202. UNOC #2978 - Install customer provided bracket for Cisco Wireless Access Point (WAP) in ceiling raceway, forward of captain's chair: - Run customer provided Green Cat-6 shielded cable from bracket to electrical compartment; label cable "WAP" - Green cable will be plugged into POE port when WAP is installed by customer later - Install Green cable so there's a 4-5' service loop in electrical compartment - Any additional slack in Green cable to be left in electrical compartment - Install 1/4" nylon spacer between WAP bracket and ceiling raceway to prevent bracket from bending; DO NOT OVER TORQUE	$	375.00
203. UNOC #521 - Relocate ceiling O2 outlet to be centered over patient's waist/abdomen	$	incl
204. Stryker cot tower only (no antler and bar)	$	incl
205. Customer Provided Stryker Floor Track and Power Harness Only (for Power-LOAD) - Gen 2	$	2,700.00
206. Loncoin II Onyx Floor	$	incl

207. Captain's Chair Type: Valor's Captain's Chair with Child Safety Seat and 4pt. Harness	$	2,875.00
208. *Note to Engineering- Do not install large cot mount (Item 9155) in module floor	$	incl
209. Customer Provided Items Processing Fee	$	1,200.00
Module Interior Subtotal	**$**	**32,300.00**

Last edited by tvale on October 14 2026

Email this quote along with your PO

to Frazer, LTD at Sales@Frazerbilt.com

Remit To:

Frazer, LTD
7219 Rampart St.
Houston, Texas 77081
USA

Standard Terms and Conditions

INVOICING AND PAYMENT TERMS: Vendor shall submit one (1) original invoice per payment due. The invoice(s) shall include the items listed in accordance with the quote mentioned in the Sale Agreement with reference to the Customer's Purchase Order Number.

If the Sale Agreement provides for any progress (or advance) payments based on specific milestones or activities, Vendor's invoice shall certify to the accomplishment or performance by Vendor of said milestone or activity, and that Customer has obtained a security interest in such Products to the extent of such payment.

Payment shall be due upon receipt of the invoice and delivery of the unit to the Customer unless previously negotiated.

CANCELLATION POLICY: Cancellation of orders must be submitted in writing to sales@frazerbilt.com at least 180 days before the projected production completion date. Failure to adhere to this timeline may result in the application of a cancellation fee amounting to 25% of the total purchase order price.

CHASSIS PAYMENT CONSIDERATION: Please note that payment for the chassis may have been issued prior to the 180-day cancellation window. Therefore, cancellation requests or refunds pertaining to the chassis will be at the discretion of the respective dealerships.

DELIVERY TERMS: The products listed in the estimate are to be delivered Free On Board (FOB) Destination to Houston,TX. Customer representative(s) will pick up the unit at upfitter location, 7219 Rampart St., Houston, TX 77081 and transport it to their final destination at customer expense unless otherwise specified in the Vendor quote.

TERMINATION FOR CAUSE: Customer may terminate this Sale Agreement and any corresponding Purchase Order, or any part thereof, for cause including, but not limited to the following Vendor actions: (1) any default or breach of any of the terms and conditions of the Sale Agreement, (2) failure to provide Customer, upon request, a reasonable assurance of future performance, or (3) bankruptcy, dissolution, or suspension of payments by judicial decree. If Vendor does not cure such failure within a period of five (5) days or such a longer period as Customer may authorize in writing after the date such notice is sent to Vendor, then termination may proceed.

Vendor may also terminate this Sale Agreement and any corresponding Purchase Order for cause, and Vendor will not be in breach of same, in the event any supplier to Vendor fails to deliver Products and/or component parts in a timely fashion and Vendor cannot make alternate accommodations in order to comply with the Parties' agreed upon completion and delivery dates.

CHANGE ORDERS: Vendor has the right to modify the Purchase Order requirements and conditions as needed and will advise Customer in writing of such requested changes. Vendor shall not proceed with any changes without Customer's written authorization. Any request by Customer to change the terms or conditions of the Purchase Order, including product specifications, options, and price, must be made in advance of the production job order release. Any changes made after the release of the production job order will incur a $350 fee per change order made in a 24 hour period and will be included on a secondary invoice. Vendor reserves the right to refuse changes requested by the Customer.

MARKET VOLATILITY AND FEATURE AVAILABILITY: Frazer strives to maintain transparency and proactive communication with its customers. Due to market volatility, supply chain disruptions, or other unforeseen circumstances, certain options, brand names, materials, or features may become unavailable during the production process. In such instances, Frazer will notify the customer promptly and work collaboratively to identify and implement suitable alternatives that uphold the functionality, quality, and design standards of the product. Frazer appreciates the customer's understanding as it navigates these challenges and remains committed to delivering products that meet or exceed customer expectations.

IMPORT DUTIES AND TARIFF DISCLAIMER: The pricing provided in this estimate is based on current market conditions as of the date of issuance and does not account for potential import duties, tariffs, or other

fees that may be imposed on goods imported from non-U.S. countries. Should such charges come into effect prior to the fulfillment of the order, these additional costs may be reflected in the final pricing. Frazer will provide timely notice of any such changes, including a detailed explanation of the impact, and will work in good faith with the customer to minimize any adverse effects. Frazer values its relationship with the customer and encourages open communication to address any questions or concerns that may arise.

PROPRIETARY INFORMATION, CONFIDENTIALITY AND ADVERTISING: All commercial, financial or technical information in any form that Vendor provides to Customer shall be deemed proprietary and confidential and Customer shall not disclose such information to third parties without Vendor's written consent. Termination of the Sale Agreement shall not relieve Customer of this confidentiality obligation. Upon Vendor's request, Customer shall return all confidential information to Vendor along with any reproductions, in whole or in part. The confidentiality obligation does not apply to information that is in the public domain through no fault of Customer or to information lawfully within Customer's possession prior to the date of the Purchase Order, as evidenced by Customer's written records.

INDEMNIFICATION: Customer shall fully release, indemnify, defend and hold harmless Vendor, its co-venturers, its contractors, and their respective affiliates, and Vendor's and their respective directors, officers and employees (including agency personnel) ("Vendor Group") from and against any and all claims arising out of the Customer's purchase, use, sale or incorporation of any Products purchased from Vendor into Customer's products or equipment wherein it is claimed or alleged that Vendor's Products are defective or violate any warranty, standard of care, industry standard or governmental regulation or term or condition of any Purchase Order without regard to any allegation of negligence on the part of the Vendor Group as it pertains to Vendor's Products.

Vendor shall fully release, indemnify, defend and hold harmless Customer, its co-venturers, its contractors, and their respective affiliates, and the Customer's and their respective directors, officers and employees (including agency personnel) ("Customer Group") from and against any and all claims arising out of the Customer's purchase, use, sale or incorporation of any Products purchased from Vendor into Customer's products or equipment wherein it is claimed or alleged that Vendor's Products are defective or violate any warranty, standard of care, industry standard or governmental regulation or term or condition of any Purchase Order without regard to any allegation of negligence on the part of the Customer Group as it pertains to Vendor's Products.

Customer Initials: _____

LIMITATIONS ON DAMAGES: In the event of any dispute, disagreement or breach alleged by Customer on the part of Vendor, Customer's exclusive and sole remedy shall be repair or replacement, if practical, of the module, or component part, by Vendor. If Vendor is not able to effectuate a repair, replacement, or cure that brings the module, or component part, into compliance with the Parties' agreement, then Vendor shall refund the sale price to Customer. In no event shall Vendor be liable to Customer, or to any third-party acting through Customer, for any additional, consequential or punitive damages, or damages for lost sales, revenue or profits claimed by Customer or any third-party acting through Customer.

FORCE MAJEURE: A force majeure delay shall mean any delay or other unforeseeable causes beyond the reasonable control of the party affected, provided that any such delay is not caused, in whole or in part, by the acts or omissions of the party so delayed and further provided that such party is unable to make up for such delay with reasonable diligence and speed. If any such cause delays Vendor's performance, the delivery date or time for completion may be extended by a period of time reasonably necessary to overcome the effect of such delay; however, Vendor shall take all reasonable measures to mitigate the effects of the force majeure event and to minimize such delay. A party affected by a force majeure event shall notify the other party of such force majeure event within forty-eight (48) hours of its knowledge of such event for the event to be considered a bona fide force majeure event.

TITLE AND RISK OF LOSS: Title to the Products shall transfer to Customer upon receipt of Products by Customer or its agent unless otherwise stated in the Sale Agreement. Notwithstanding the above, risk of loss of the Products shall remain with Vendor until delivered to Customer.

WAIVER: Vendor's failure to exercise or enforce any right in the Purchase Order, or any other right or privilege under law, or Vendor's waiver of any breach by Customer shall not constitute a waiver or modification of any terms, conditions, privileges or rights whether of the same or similar type, unless Vendor gives such waiver in writing.

LIENS: Vendor waives and relinquishes all existing and future liens and claims (statutory or otherwise) for the Products specified in the Purchase Order, and warrants that the Products will be free and clear of all liens, claims or encumbrances of any kind.

INSPECTION, REVIEW AND WITNESSING: Customer and/or the ultimate owner of the Products have the right to inspect and attend testing of the Products at Vendor's premises (or its supplier's or subcontractor's premises) with reasonable advance notice. If any inspection is made on the premises of Vendor or its supplier, Vendor, without additional charge, shall provide all reasonable facilities and assistance for the safety and convenience of the inspectors in the performance of their duties.

APPLICABLE LAW AND VENUE: The Sale Agreement shall be governed and interpreted in accordance with the laws of the State of Texas, without reference to any principle of conflict of laws. Customer and Vendor expressly exclude the application of the Convention on International Sale of Goods to the Sale Agreement. Venue for all judicial, administrative, or regulatory proceedings shall be Houston, Harris County, Texas.

OWNERSHIP OF DOCUMENTS: Title to all drawings, specifications, calculations, technical data and other documents that Customer submits in accordance with the Purchase Order shall vest with Vendor. Vendor shall have the right to use such documents for any purpose pertaining to the manufacture, assembly, and delivery of the Products.

Title to all drawings, specifications, calculations, technical data, and other documents that Vendor submits to the Customer shall vest with the Customer. Customer shall have the right to use such documents for any purpose pertaining to the installation, operation, and maintenance of the Products.

INSURANCE: Vendor shall comply with the project insurance requirements for which the Products are being provided. Customer shall provide specific reasonable levels required as soon as such levels are available, which shall not exceed $1,000,000 for any non-statutory category other than excess liability umbrella, which shall not exceed $4,000,000. When requested by Customer, Vendor shall provide certificates of insurance as proof of same.

SURVIVAL: The provisions of the following Paragraphs of these Terms and Conditions shall survive any cancellation or termination of the Purchase Order: (Proprietary Information, Confidentiality and Advertising), (Indemnification), (Liens), and (Applicable Law and Venue).

Agenda Item # 13

We Make a Difference!

To: Board of Directors

From: Chief James Campbell

Date: October 27, 2026

Re: **Two (2) leased Chevrolet Trucks and one (1) Cargo Van from Enterprise that are approved in the FY27 budget.**

The three vehicles were budgeted as capital for a total of $168,158 based on the best information available at the time; however, the current total quoted price is $185,135. Due to the way leases are recorded, the capitalized amount will not impact the fund-level financial statements.

The price increase is influenced by new model design, inflation, and continued supply chain turbulence.

When trade-in is considered, the net total quoted price is $165,135; thus, less than the budgeted capitalized amount.

Annualized leased payments are expected to be $36,912; however, delivery to MCHD is not expected until February or March of 2027. The lease expense for seven months will be $21,532 compared to the budgeted amount of $20,163. The estimated difference in lease expense is $1,369 for FY 2027.

Fiscal Impact: Nominal

Yes	No	N/A	
☒	☐	☐	Budgeted item?
☐	☒	☐	Within budget?
☐	☐	☒	Renewal contract?
☐	☐	☒	Special request?

enterprise | FLEET MANAGEMENT

Open-End (Equity) Lease Rate Quote

Quote No: 10432561

Prepared For: Montgomery County Hospital District
Campbell, James

Date 10/22/2026
AE/AM AR9/ZDY

Unit #
Year 2027 **Make** Chevrolet **Model** Silverado 2500HD
Series Work Truck 4x4 Crew Cab 6.75 ft. box 159 in. WB
Vehicle Order Type Ordered **Term** 60 **State** TX **Customer#** 595116

$ 62,883.60		Capitalized Price of Vehicle[1]
$0.00	*	License and Certain Other Charges 0.0000% **State** TX
$ 158.50	*	Initial License Fee
$ 0.00		Registration Fee
$ 269.00		Other: (See Page 2)
$ 0.00		Capitalized Price Reduction
$ 24,000.00		Gain Applied From Prior Unit
$ 0.00	*	Security Deposit
$0.00		Taxes
$ 39,152.60		Total Capitalized Amount (Delivered Price)
$ 587.29		Depreciation Reserve @ 1.5000%
$ 217.26		Monthly Lease Charge (Based on Interest Rate - Subject to a Floor)[2]
$ 804.55		**Total Monthly Rental Excluding Additional Services**
		Additional Fleet Management
		Master Policy Enrollment Fees
$ 0.00		Commercial Automobile Liability Enrollment
		Liability Limit $0.00
$ 0.00		Physical Damage Management — Comp/Coll Deductible 0 / 0
$ 0.00		Full Maintenance Program[3] Contract Miles 0 — OverMileage Charge $ 0.0864 Per Mile
		Incl: # Brake Sets (1 set = 1 Axle) 0 — # Tires 0 — Loaner Vehicle Not Included
$ 0.00		**Additional Services SubTotal**
$ 0.00		Tax 0.0000% **State** TX
$ 804.55		**Total Monthly Rental Including Additional Services**
$ 3,915.20		Reduced Book Value at 60 Months
$ 400.00		Service Charge Due at Lease Termination

All language and acknowledgments contained in the signed quote apply to all vehicles that are ordered under this signed quote.

Order Information

Driver Name	Unassigned
Exterior Color	Summit White
Interior Color	Jet Black w/Cloth Seat Trim
Lic. Plate Type	Exempt
GVWR	0

Quote based on estimated annual mileage of 25,000
(Current market and vehicle conditions may also affect value of vehicle)
(Quote is Subject to Customer's Credit Approval)
Notes

Enterprise FM Trust will be the owner of the vehicle covered by this Quote. Enterprise FM Trust (not Enterprise Fleet Management) will be the Lessor of such vehicle under the Master Open - End (Equity) Lease Agreement and shall have all rights and obligations of the Lessor under the Master Open - End (Equity) Lease Agreement with respect to such vehicle.
Lessee must maintain insurance coverage on the vehicle as set forth in Section 11 of the Master Open-End (Equity) Lease Agreement until the vehicle is sold.

ALL TAX AND LICENSE FEES TO BE BILLED TO LESSEE AS THEY OCCUR.

Lessee hereby authorizes this vehicle order, and agrees to lease the vehicle on the terms set forth herein and in the Master Equity Lease Agreement. In the event Lessee fails or refuses to accept delivery of the ordered vehicle, Lessee agrees that Lessor shall have the right to collect damages, including, but not limited to, a $500 disposal fee, interest incurred, and loss of value.

LESSEE Montgomery County Hospital District

BY **TITLE** **DATE**

* INDICATES ITEMS TO BE BILLED ON DELIVERY.

[1] Capitalized price of vehicle may be adjusted to reflect final manufacturer's invoice, plus a pre delivery interest charge. Lessee hereby assigns to Lessor any manufacturer rebates and/or manufacturer incentives intended for the Lessee, which rebates and/or incentives have been used by Lessor to reduce the capitalized price of the vehicle.

[2] Monthly lease charge will be adjusted to reflect the interest rate on the delivery date (subject to a floor).

[3] The inclusion herein of references to maintenance fees/services are solely for the administrative convenience of Lessee. Notwithstanding the inclusion of such references in this [Invoice/Schedule/Quote], all such maintenance services are to be performed by Enterprise Fleet Management, Inc., and all such maintenance fees are payable by Lessee solely for the account of Enterprise Fleet Management, Inc., pursuant to that certain separate [Maintenance Agreement] entered into by and between Lessee and Enterprise Fleet Management, Inc.; provided that such maintenance fees are being billed by Enterprise FM Trust, and are payable at the direction of Enterprise FM Trust, solely as an authorized agent for collection on behalf of Enterprise Fleet Management, Inc.

Other Totals

Description	(B)illed or (C)apped	Price
Initial Administration Fee	C	$ 170.00
Courtesy Delivery Fee	C	$ 99.00
Total Other Charges Billed		$ 0.00
Total Other Charges Capitalized		$ 269.00
Other Charges Total		$ 269.00

Open-End (Equity) Lease Rate Quote

Quote No: 10432561

VEHICLE INFORMATION:

2027 Chevrolet Silverado 2500HD Work Truck 4x4 Crew Cab 6.75 ft. box 159 in. WB - US

Series ID: CK20743

Pricing Summary:

	INVOICE	MSRP
Base Vehicle	$49,381.20	$52,200.00 (Est.)
Total Options	$11,957.40	$13,140.00 (Est.)
Destination Charge	$2,795.00	$2,795.00
Total Price	**$64,133.60**	**$68,135.00 (Est.)**

SELECTED COLOR:

Exterior: GAZ-Summit White

Interior: H0U-Jet Black w/Cloth Seat Trim

SELECTED OPTIONS:

CODE	DESCRIPTION	INVOICE	MSRP	
1WT	Preferred Equipment Group 1WT	NC	NC	(Est.)
5H1	SEO: 2 Additional Key Fobs	$40.95	$45.00	(Est.)
A2X	10-Way Power Driver Seat Adjuster w/Lumbar (Fleet)	$263.90	$290.00	(Est.)
A68	Rear 60/40 Folding Bench Seat (Folds Up)	Included	Included	(Est.)
ACCESS	Chevrolet Connected Access Capable	Included	Included	(Est.)
AEQ	Power Rear Windows w/Express Down	Included	Included	(Est.)
AKO	Deep-Tinted Glass	Included	Included	(Est.)
AQQ	Remote Keyless Entry	Included	Included	(Est.)
AU3	Power Door Locks	Included	Included	(Est.)
AXG	Power Front Windows w/Driver Express Up/Down	Included	Included	(Est.)
AZ3	Front 40/20/40 Split-Bench Seats w/Lockable Storage	STD	STD	(Est.)
BG9	Rubberized-Vinyl Floor Covering	Included	Included	(Est.)
BHP	Winter Grille Cover	Included	Included	(Est.)
BLUE	Bluetooth For Phone	Included	Included	(Est.)
BTM	Push Button Start	Included	Included	(Est.)
C49	Electric Rear-Window Defogger	Included	Included	(Est.)
CAP	Capped Fuel Fill	Included	Included	(Est.)
CLOTH	Cloth Seat Trim	NC	NC	(Est.)
CMPS	Compass	Included	Included	(Est.)
DD8	Auto-Dimming Inside Rearview Mirror	Included	Included	(Est.)
DWI	Heated & Auto-Dimming Vertical Trailering Mirrors	$600.60	$660.00	(Est.)
E63	Durabed Pickup Bed	Included	Included	(Est.)
FPF	Manual Regeneration Diesel Particulate Filter DPF	Included	Included	(Est.)
GAZ_01	Summit White	NC	NC	(Est.)
GU6	3.42 Rear Axle Ratio	Included	Included	(Est.)
H0U_02	Jet Black w/Cloth Seat Trim	NC	NC	(Est.)
IOR	Radio: Chevrolet Infotainment 3 System	STD	STD	(Est.)
JGP	GVWR: 11,750 lbs (5,330 Kg)	Included	Included	(Est.)
K05	Engine Block Heater	Included	Included	(Est.)
K40	Exhaust Brake	Included	Included	(Est.)
KC9	120-Volt Bed Mounted Power Outlet	Included	Included	(Est.)
KI4	120-Volt Interior Power Outlet	$204.75	$225.00	(Est.)
KW5	220 Amp Alternator	Included	Included	(Est.)
L5PBAT	Dual 730 Cold-Cranking Amps Heavy-Duty Battery	Included	Included	(Est.)
L6P	Engine: 8.3L Duramax Turbo-Diesel V8	$9,090.90	$9,990.00	(Est.)
MCAP	Black Mirror Caps	Included	Included	(Est.)

Open-End (Equity) Lease Rate Quote

Quote No: 10432561

CODE	DESCRIPTION	INVOICE	MSRP	
MGM	Transmission: Allison 10-Speed Automatic (MGM)	Included	Included	(Est.)
N33	Manual Tilt-Wheel Steering Column	Included	Included	(Est.)
NQF	2-Speed Electronic Shift Transfer Case	Included	Included	(Est.)
NZZ	Skid Plates	$136.50	$150.00	(Est.)
PAINT	Solid Paint	STD	STD	(Est.)
PCV	WT Convenience Package	$714.35	$785.00	(Est.)
PPW	Wireless Phone Projection	Included	Included	(Est.)
PQA	WT Safety Package	$723.45	$795.00	(Est.)
PYT	Wheels: 18" Painted Silver Steel	Included	Included	(Est.)
QF6	Tires: LT275/70R18E AT BW	$182.00	$200.00	(Est.)
QK1	Standard Tailgate	Included	Included	(Est.)
QT5	EZ Lift Power Lock & Release Tailgate	Included	Included	(Est.)
UBI	Dual Rear USB Ports (Charge Only)	NC	NC	(Est.)
UD5	Ultrasonic Front & Rear Park Assist	Included	Included	(Est.)
UDC	3.5" Diagonal Monochromatic Display DIC	Included	Included	(Est.)
UE1	OnStar Services Capable	Included	Included	(Est.)
UFG	Rear Cross Traffic Alert	Included	Included	(Est.)
UKC	Lane Change Alert w/Side Blind Zone Alert	Included	Included	(Est.)
UQF	6-Speaker Audio System	Included	Included	(Est.)
UVB	HD Rear Vision Camera	Included	Included	(Est.)
V46	Chrome Front Bumper	Included	Included	(Est.)
VJH	Chrome Rear Bumper	Included	Included	(Est.)
VK3	Front License Plate Kit	NC	NC	(Est.)
VV4	Wi-Fi Hotspot Capable	Included	Included	(Est.)
WARANT	Fleet Customer Powertrain Limited Warranty	NC	NC	(Est.)
Z85	Suspension Package	Included	Included	(Est.)

CONFIGURED FEATURES:

Body Exterior Features:

- Number Of Doors 4
- Rear Cargo Door Type: tailgate
- Driver And Passenger Mirror: auto dimming power remote heated power folding side-view door mirrors with turn signal indicator
- Convex Driver Mirror: convex driver and passenger mirror
- Mirror Type: manual extendable trailer mirrors
- Skid Plates: skid plates
- Door Handles: black
- Front And Rear Bumpers: chrome front and rear bumpers with black rub strip
- Rear Step Bumper: rear step bumper
- Front Bumper Insert: black front bumper insert
- Front Tow Hooks: 2 front tow hooks
- Front License Plate Bracket: front license plate bracket
- Box Style: regular
- Body Material: galvanized steel/aluminum body material
- : class IV trailering with harness, hitch, brake controller
- Fender Flares: black fender flares
- Grille: black grille

Convenience Features:

- Air Conditioning manual air conditioning
- Cruise Control: cruise control with steering wheel controls, adaptive
- Power Windows: power windows with front and rear 1-touch down
- Remote Keyless Entry: yes remote keyless entry
- Illuminated Entry: illuminated entry
- Integrated Key Remote: integrated key/remote
- Auto Locking: auto-locking doors
- Passive Entry: proximity key
- Trunk FOB Controls: keyfob trunk/hatch/door release
- Window FOB Controls: remote window controls
- Steering Wheel: steering wheel with manual tilting
- Day-Night Rearview Mirror: day-night rearview mirror
- Auto-dimming Rearview Mirror: auto-dimming rearview mirror
- Emergency SOS: OnStar emergency communication system
- Front Cupholder: front cupholder
- Overhead Console: mini overhead console
- Glove Box: locking glove box
- Driver Door Bin: driver and passenger door bins
- Rear Door Bins: rear door bins
- Dashboard Storage: dashboard storage
- IP Storage: covered bin instrument-panel storage
- Front Underseat Storage Tray: locking front underseat storage tray
- Driver Footrest: driver's footrest
- Retained Accessory Power: retained accessory power
- Power Accessory Outlet: 1 12V DC power outlet
- AC Power Outlet: 1 interior 120V AC power outlet

Entertainment Features:

- radio with seek-scan
- Speakers: 6 speakers
- Internet Access: Wi-Fi Hotspot capable internet access
- TV Tuner: OnStar Turn-by-Turn Navigation turn-by-turn navigation directions
- 1st Row LCD: 1 1st row LCD monitor
- Wireless Connectivity: wireless phone connectivity
- Antenna: fixed antenna

Lighting, Visibility and Instrumentation Features:

- Headlamp Type delay-off reflector halogen headlamps
- Auto-Dimming Headlights: IntelliBeam auto high-beam headlights
- Cab Clearance Lights: cargo bed light
- Front Wipers: variable intermittent wipers
- Rear Window Defroster: rear window defroster
- Tinted Windows: deep-tinted windows
- Front Reading Lights: front and rear reading lights
- Variable IP Lighting: variable instrument panel lighting
- Display Type: analog appearance
- Tachometer: tachometer
- Voltometer: voltmeter
- Compass: compass
- Exterior Temp: outside-temperature display
- Low Tire Pressure Warning: tire specific low-tire-pressure warning
- Park Distance Control: UltraSonic front and rear parking sensors
- Trip Computer: trip computer
- Trip Odometer: trip odometer
- Lane Departure Warning: lane departure
- Blind Spot Sensor: blind spot
- Front Pedestrian Braking: front pedestrian detection
- Forward Collision Alert: forward collision
- Oil Pressure Gauge: oil pressure gauge
- Water Temp Gauge: water temp. gauge
- Clock: digital clock
- Systems Monitor: driver information centre
- Check Control: redundant digital speedometer
- Rear Vision Camera: rear vision camera
- Oil Pressure Warning: oil-pressure warning
- Water Temp Warning: water-temp. warning
- Battery Warning: battery warning
- Low Oil Level Warning: low-oil-level warning
- Low Coolant Warning: low-coolant warning
- Lights On Warning: lights-on warning
- Key in Ignition Warning: key-in-ignition warning
- Low Fuel Warning: low-fuel warning
- Low Washer Fluid Warning: low-washer-fluid warning
- Door Ajar Warning: door-ajar warning
- Brake Fluid Warning: brake-fluid warning
- Turn Signal On Warning: turn-signal-on warning
- Transmission Fluid Temperature Warning: transmission-fluid-temperature warning
- Brake Pad Wear: brake pad wear

Safety And Security:

- ABS four-wheel ABS brakes
- Number of ABS Channels: 4 ABS channels
- Brake Assistance: brake assist
- Brake Type: eBoost four-wheel disc brakes
- Vented Disc Brakes: front and rear ventilated disc brakes
- Daytime Running Lights: daytime running lights
- Spare Tire Type: full-size spare tire
- Spare Tire Mount: underbody mounted spare tire w/crankdown
- Driver Front Impact Airbag: driver and passenger front-impact airbags
- Driver Side Airbag: seat-mounted driver and passenger side-impact airbags
- Overhead Airbag: curtain 1st and 2nd row overhead airbag
- Occupancy Sensor: front passenger airbag occupancy sensor

Seatbelt Pretensioners: front seatbelt pre-tensioners
3Point Rear Centre Seatbelt: 3 point rear centre seatbelt
Side Impact Bars: side-impact bars
Perimeter Under Vehicle Lights: remote activated w/puddle lights perimeter/approach lights
Tailgate/Rear Door Lock Type: tailgate/rear door lock included with power door locks
Rear Child Safety Locks: rear child safety locks
Ignition Disable: immobilizer
Panic Alarm: panic alarm
Tracker System: tracker system
Electronic Stability: StabiliTrak w/Proactive Roll Avoidance electronic stability stability control with anti-rollover
Traction Control: ABS and driveline traction control
Front and Rear Headrests: manual adjustable front head restraints
Rear Headrest Control: 2 rear head restraints

Seats And Trim:

Seating Capacity max. seating capacity of 6
Front Bucket Seats: front split-bench 40-20-40 seats
Number of Driver Seat Adjustments: 8-way driver and passenger seat adjustments
Reclining Driver Seat: power reclining driver and manual reclining passenger seats
Driver Lumbar: power 2-way driver and passenger lumbar support
Driver Height Adjustment: power height-adjustable driver and passenger seats
Driver Fore/Aft: power driver and passenger fore/aft adjustment
Driver Cushion Tilt: power driver and passenger cushion tilt
Front Centre Armrest Storage: front centre armrest with storage
Rear Seat Type: rear 60-40 split-bench seat
Rear Folding Position: rear seat fold-up cushion
Leather Upholstery: cloth front and rear seat upholstery
Headliner Material: full cloth headliner
Floor Covering: full vinyl/rubber floor covering
Cabback Insulator: cabback insulator
Shift Knob Trim: urethane shift knob

Standard Engine:

Engine 555-hp, 8.3-liter V-8 (diesel)

Standard Transmission:

Transmission 10-speed automatic w/ OD and auto-manual

enterprise | FLEET MANAGEMENT

Open-End (Equity) Lease Rate Quote

Quote No: 10432563

Prepared For: Montgomery County Hospital District
Campbell, James

Date 10/22/2026
AE/AM AR9/ZDY

Unit #
Year 2027 **Make** Chevrolet **Model** Silverado 2500HD
Series Work Truck 4x4 Crew Cab 6.75 ft. box 159 in. WB
Vehicle Order Type Ordered **Term** 60 **State** TX **Customer#** 595116

$ 62,883.60		Capitalized Price of Vehicle[1]
$0.00	*	License and Certain Other Charges 0.0000% **State** TX
$ 158.50	*	Initial License Fee
$ 0.00		Registration Fee
$ 269.00		Other: (See Page 2)
$ 0.00	*	Capitalized Price Reduction
$ 0.00		Gain Applied From Prior Unit
$ 0.00	*	Security Deposit
$0.00		Taxes
$ 63,152.60		Total Capitalized Amount (Delivered Price)
$ 947.29		Depreciation Reserve @ 1.5000%
$ 310.03		Monthly Lease Charge (Based on Interest Rate - Subject to a Floor)[2]
$ 1,257.32		**Total Monthly Rental Excluding Additional Services**

All language and acknowledgments contained in the signed quote apply to all vehicles that are ordered under this signed quote.

Order Information

Driver Name	Unassigned
Exterior Color	Summit White
Interior Color	Jet Black w/Cloth Seat Trim
Lic. Plate Type	Exempt
GVWR	0

Additional Fleet Management

Master Policy Enrollment Fees

$ 0.00 Commercial Automobile Liability Enrollment

Liability Limit $0.00

$ 0.00 Physical Damage Management — Comp/Coll Deductible 0 / 0

$ 0.00 Full Maintenance Program[3] Contract Miles 0 — OverMileage Charge $ 0.0864 Per Mile

Incl: # Brake Sets (1 set = 1 Axle) 0 — # Tires 0 — Loaner Vehicle Not Included

$ 0.00		**Additional Services SubTotal**
$ 0.00	Tax 0.0000%	**State** TX
$ 1,257.32		**Total Monthly Rental Including Additional Services**
$ 6,315.20		Reduced Book Value at 60 Months
$ 400.00		Service Charge Due at Lease Termination

Quote based on estimated annual mileage of 25,000
(Current market and vehicle conditions may also affect value of vehicle)
(Quote is Subject to Customer's Credit Approval)
Notes

Enterprise FM Trust will be the owner of the vehicle covered by this Quote. Enterprise FM Trust (not Enterprise Fleet Management) will be the Lessor of such vehicle under the Master Open - End (Equity) Lease Agreement and shall have all rights and obligations of the Lessor under the Master Open - End (Equity) Lease Agreement with respect to such vehicle.
Lessee must maintain insurance coverage on the vehicle as set forth in Section 11 of the Master Open-End (Equity) Lease Agreement until the vehicle is sold.

ALL TAX AND LICENSE FEES TO BE BILLED TO LESSEE AS THEY OCCUR.

Lessee hereby authorizes this vehicle order, and agrees to lease the vehicle on the terms set forth herein and in the Master Equity Lease Agreement. In the event Lessee fails or refuses to accept delivery of the ordered vehicle, Lessee agrees that Lessor shall have the right to collect damages, including, but not limited to, a $500 disposal fee, interest incurred, and loss of value.

LESSEE Montgomery County Hospital District

BY **TITLE** **DATE**

* INDICATES ITEMS TO BE BILLED ON DELIVERY.

[1] Capitalized price of vehicle may be adjusted to reflect final manufacturer's invoice, plus a pre delivery interest charge. Lessee hereby assigns to Lessor any manufacturer rebates and/or manufacturer incentives intended for the Lessee, which rebates and/or incentives have been used by Lessor to reduce the capitalized price of the vehicle.

[2] Monthly lease charge will be adjusted to reflect the interest rate on the delivery date (subject to a floor).

[3] The inclusion herein of references to maintenance fees/services are solely for the administrative convenience of Lessee. Notwithstanding the inclusion of such references in this [Invoice/Schedule/Quote], all such maintenance services are to be performed by Enterprise Fleet Management, Inc., and all such maintenance fees are payable by Lessee solely for the account of Enterprise Fleet Management, Inc., pursuant to that certain separate [Maintenance Agreement] entered into by and between Lessee and Enterprise Fleet Management, Inc.; provided that such maintenance fees are being billed by Enterprise FM Trust, and are payable at the direction of Enterprise FM Trust, solely as an authorized agent for collection on behalf of Enterprise Fleet Management, Inc.

Other Totals

Description	(B)illed or (C)apped	Price
Initial Administration Fee	C	$ 170.00
Courtesy Delivery Fee	C	$ 99.00
Total Other Charges Billed		$ 0.00
Total Other Charges Capitalized		$ 269.00
Other Charges Total		$ 269.00

Open-End (Equity) Lease Rate Quote

Quote No: 10432563

VEHICLE INFORMATION:

2027 Chevrolet Silverado 2500HD Work Truck 4x4 Crew Cab 6.75 ft. box 159 in. WB - US

Series ID: CK20743

Pricing Summary:

	INVOICE	MSRP
Base Vehicle	$49,381.20	$52,200.00 (Est.)
Total Options	$11,957.40	$13,140.00 (Est.)
Destination Charge	$2,795.00	$2,795.00
Total Price	**$64,133.60**	**$68,135.00 (Est.)**

SELECTED COLOR:

Exterior: GAZ-Summit White

Interior: H0U-Jet Black w/Cloth Seat Trim

SELECTED OPTIONS:

CODE	DESCRIPTION	INVOICE	MSRP	
1WT	Preferred Equipment Group 1WT	NC	NC	(Est.)
5H1	SEO: 2 Additional Key Fobs	$40.95	$45.00	(Est.)
A2X	10-Way Power Driver Seat Adjuster w/Lumbar (Fleet)	$263.90	$290.00	(Est.)
A68	Rear 60/40 Folding Bench Seat (Folds Up)	Included	Included	(Est.)
ACCESS	Chevrolet Connected Access Capable	Included	Included	(Est.)
AEQ	Power Rear Windows w/Express Down	Included	Included	(Est.)
AKO	Deep-Tinted Glass	Included	Included	(Est.)
AQQ	Remote Keyless Entry	Included	Included	(Est.)
AU3	Power Door Locks	Included	Included	(Est.)
AXG	Power Front Windows w/Driver Express Up/Down	Included	Included	(Est.)
AZ3	Front 40/20/40 Split-Bench Seats w/Lockable Storage	STD	STD	(Est.)
BG9	Rubberized-Vinyl Floor Covering	Included	Included	(Est.)
BHP	Winter Grille Cover	Included	Included	(Est.)
BLUE	Bluetooth For Phone	Included	Included	(Est.)
BTM	Push Button Start	Included	Included	(Est.)
C49	Electric Rear-Window Defogger	Included	Included	(Est.)
CAP	Capped Fuel Fill	Included	Included	(Est.)
CLOTH	Cloth Seat Trim	NC	NC	(Est.)
CMPS	Compass	Included	Included	(Est.)
DD8	Auto-Dimming Inside Rearview Mirror	Included	Included	(Est.)
DWI	Heated & Auto-Dimming Vertical Trailering Mirrors	$600.60	$660.00	(Est.)
E63	Durabed Pickup Bed	Included	Included	(Est.)
FPF	Manual Regeneration Diesel Particulate Filter DPF	Included	Included	(Est.)
GAZ_01	Summit White	NC	NC	(Est.)
GU6	3.42 Rear Axle Ratio	Included	Included	(Est.)
H0U_02	Jet Black w/Cloth Seat Trim	NC	NC	(Est.)
IOR	Radio: Chevrolet Infotainment 3 System	STD	STD	(Est.)
JGP	GVWR: 11,750 lbs (5,330 Kg)	Included	Included	(Est.)
K05	Engine Block Heater	Included	Included	(Est.)
K40	Exhaust Brake	Included	Included	(Est.)
KC9	120-Volt Bed Mounted Power Outlet	Included	Included	(Est.)
KI4	120-Volt Interior Power Outlet	$204.75	$225.00	(Est.)
KW5	220 Amp Alternator	Included	Included	(Est.)
L5PBAT	Dual 730 Cold-Cranking Amps Heavy-Duty Battery	Included	Included	(Est.)
L6P	Engine: 8.3L Duramax Turbo-Diesel V8	$9,090.90	$9,990.00	(Est.)
MCAP	Black Mirror Caps	Included	Included	(Est.)

CODE	DESCRIPTION	INVOICE	MSRP	
MGM	Transmission: Allison 10-Speed Automatic (MGM)	Included	Included	(Est.)
N33	Manual Tilt-Wheel Steering Column	Included	Included	(Est.)
NQF	2-Speed Electronic Shift Transfer Case	Included	Included	(Est.)
NZZ	Skid Plates	$136.50	$150.00	(Est.)
PAINT	Solid Paint	STD	STD	(Est.)
PCV	WT Convenience Package	$714.35	$785.00	(Est.)
PPW	Wireless Phone Projection	Included	Included	(Est.)
PQA	WT Safety Package	$723.45	$795.00	(Est.)
PYT	Wheels: 18" Painted Silver Steel	Included	Included	(Est.)
QF6	Tires: LT275/70R18E AT BW	$182.00	$200.00	(Est.)
QK1	Standard Tailgate	Included	Included	(Est.)
QT5	EZ Lift Power Lock & Release Tailgate	Included	Included	(Est.)
UBI	Dual Rear USB Ports (Charge Only)	NC	NC	(Est.)
UD5	Ultrasonic Front & Rear Park Assist	Included	Included	(Est.)
UDC	3.5" Diagonal Monochromatic Display DIC	Included	Included	(Est.)
UE1	OnStar Services Capable	Included	Included	(Est.)
UFG	Rear Cross Traffic Alert	Included	Included	(Est.)
UKC	Lane Change Alert w/Side Blind Zone Alert	Included	Included	(Est.)
UQF	6-Speaker Audio System	Included	Included	(Est.)
UVB	HD Rear Vision Camera	Included	Included	(Est.)
V46	Chrome Front Bumper	Included	Included	(Est.)
VJH	Chrome Rear Bumper	Included	Included	(Est.)
VK3	Front License Plate Kit	NC	NC	(Est.)
VV4	Wi-Fi Hotspot Capable	Included	Included	(Est.)
WARANT	Fleet Customer Powertrain Limited Warranty	NC	NC	(Est.)
Z85	Suspension Package	Included	Included	(Est.)

CONFIGURED FEATURES:

Body Exterior Features:

- Number Of Doors 4
- Rear Cargo Door Type: tailgate
- Driver And Passenger Mirror: auto dimming power remote heated power folding side-view door mirrors with turn signal indicator
- Convex Driver Mirror: convex driver and passenger mirror
- Mirror Type: manual extendable trailer mirrors
- Skid Plates: skid plates
- Door Handles: black
- Front And Rear Bumpers: chrome front and rear bumpers with black rub strip
- Rear Step Bumper: rear step bumper
- Front Bumper Insert: black front bumper insert
- Front Tow Hooks: 2 front tow hooks
- Front License Plate Bracket: front license plate bracket
- Box Style: regular
- Body Material: galvanized steel/aluminum body material
- : class IV trailering with harness, hitch, brake controller
- Fender Flares: black fender flares
- Grille: black grille

Convenience Features:

- Air Conditioning manual air conditioning
- Cruise Control: cruise control with steering wheel controls, adaptive
- Power Windows: power windows with front and rear 1-touch down
- Remote Keyless Entry: yes remote keyless entry
- Illuminated Entry: illuminated entry
- Integrated Key Remote: integrated key/remote
- Auto Locking: auto-locking doors
- Passive Entry: proximity key
- Trunk FOB Controls: keyfob trunk/hatch/door release
- Window FOB Controls: remote window controls
- Steering Wheel: steering wheel with manual tilting
- Day-Night Rearview Mirror: day-night rearview mirror
- Auto-dimming Rearview Mirror: auto-dimming rearview mirror
- Emergency SOS: OnStar emergency communication system
- Front Cupholder: front cupholder
- Overhead Console: mini overhead console
- Glove Box: locking glove box
- Driver Door Bin: driver and passenger door bins
- Rear Door Bins: rear door bins
- Dashboard Storage: dashboard storage
- IP Storage: covered bin instrument-panel storage
- Front Underseat Storage Tray: locking front underseat storage tray
- Driver Footrest: driver's footrest
- Retained Accessory Power: retained accessory power
- Power Accessory Outlet: 1 12V DC power outlet
- AC Power Outlet: 1 interior 120V AC power outlet

Entertainment Features:

- radio with seek-scan
- Speakers: 6 speakers
- Internet Access: Wi-Fi Hotspot capable internet access
- TV Tuner: OnStar Turn-by-Turn Navigation turn-by-turn navigation directions
- 1st Row LCD: 1 1st row LCD monitor
- Wireless Connectivity: wireless phone connectivity
- Antenna: fixed antenna

Lighting, Visibility and Instrumentation Features:

- Headlamp Type delay-off reflector halogen headlamps
- Auto-Dimming Headlights: IntelliBeam auto high-beam headlights
- Cab Clearance Lights: cargo bed light
- Front Wipers: variable intermittent wipers
- Rear Window Defroster: rear window defroster
- Tinted Windows: deep-tinted windows
- Front Reading Lights: front and rear reading lights
- Variable IP Lighting: variable instrument panel lighting
- Display Type: analog appearance
- Tachometer: tachometer
- Voltometer: voltmeter
- Compass: compass
- Exterior Temp: outside-temperature display
- Low Tire Pressure Warning: tire specific low-tire-pressure warning
- Park Distance Control: UltraSonic front and rear parking sensors
- Trip Computer: trip computer
- Trip Odometer: trip odometer
- Lane Departure Warning: lane departure
- Blind Spot Sensor: blind spot
- Front Pedestrian Braking: front pedestrian detection
- Forward Collision Alert: forward collision
- Oil Pressure Gauge: oil pressure gauge
- Water Temp Gauge: water temp. gauge
- Clock: digital clock
- Systems Monitor: driver information centre
- Check Control: redundant digital speedometer
- Rear Vision Camera: rear vision camera
- Oil Pressure Warning: oil-pressure warning
- Water Temp Warning: water-temp. warning
- Battery Warning: battery warning
- Low Oil Level Warning: low-oil-level warning
- Low Coolant Warning: low-coolant warning
- Lights On Warning: lights-on warning
- Key in Ignition Warning: key-in-ignition warning
- Low Fuel Warning: low-fuel warning
- Low Washer Fluid Warning: low-washer-fluid warning
- Door Ajar Warning: door-ajar warning
- Brake Fluid Warning: brake-fluid warning
- Turn Signal On Warning: turn-signal-on warning
- Transmission Fluid Temperature Warning: transmission-fluid-temperature warning
- Brake Pad Wear: brake pad wear

Safety And Security:

- ABS four-wheel ABS brakes
- Number of ABS Channels: 4 ABS channels
- Brake Assistance: brake assist
- Brake Type: eBoost four-wheel disc brakes
- Vented Disc Brakes: front and rear ventilated disc brakes
- Daytime Running Lights: daytime running lights
- Spare Tire Type: full-size spare tire
- Spare Tire Mount: underbody mounted spare tire w/crankdown
- Driver Front Impact Airbag: driver and passenger front-impact airbags
- Driver Side Airbag: seat-mounted driver and passenger side-impact airbags
- Overhead Airbag: curtain 1st and 2nd row overhead airbag
- Occupancy Sensor: front passenger airbag occupancy sensor

Seatbelt Pretensioners: front seatbelt pre-tensioners
3Point Rear Centre Seatbelt: 3 point rear centre seatbelt
Side Impact Bars: side-impact bars
Perimeter Under Vehicle Lights: remote activated w/puddle lights perimeter/approach lights
Tailgate/Rear Door Lock Type: tailgate/rear door lock included with power door locks
Rear Child Safety Locks: rear child safety locks
Ignition Disable: immobilizer
Panic Alarm: panic alarm
Tracker System: tracker system
Electronic Stability: StabiliTrak w/Proactive Roll Avoidance electronic stability stability control with anti-rollover
Traction Control: ABS and driveline traction control
Front and Rear Headrests: manual adjustable front head restraints
Rear Headrest Control: 2 rear head restraints

Seats And Trim:

Seating Capacity max. seating capacity of 6
Front Bucket Seats: front split-bench 40-20-40 seats
Number of Driver Seat Adjustments: 8-way driver and passenger seat adjustments
Reclining Driver Seat: power reclining driver and manual reclining passenger seats
Driver Lumbar: power 2-way driver and passenger lumbar support
Driver Height Adjustment: power height-adjustable driver and passenger seats
Driver Fore/Aft: power driver and passenger fore/aft adjustment
Driver Cushion Tilt: power driver and passenger cushion tilt
Front Centre Armrest Storage: front centre armrest with storage
Rear Seat Type: rear 60-40 split-bench seat
Rear Folding Position: rear seat fold-up cushion
Leather Upholstery: cloth front and rear seat upholstery
Headliner Material: full cloth headliner
Floor Covering: full vinyl/rubber floor covering
Cabback Insulator: cabback insulator
Shift Knob Trim: urethane shift knob

Standard Engine:

Engine 555-hp, 8.3-liter V-8 (diesel)

Standard Transmission:

Transmission 10-speed automatic w/ OD and auto-manual

Open-End (Equity) Lease Rate Quote

Quote No: 10432577

Prepared For: Montgomery County Hospital District
Campbell, James

Date 10/22/2026
AE/AM AR9/ZDY

Unit #
Year 2027 **Make** RAM **Model** ProMaster 2500
Series High Roof Cargo Van 159 in. WB
Vehicle Order Type Ordered **Term** 60 **State** TX **Customer#** 595116

$ 50,368.00		Capitalized Price of Vehicle[1]
$0.00	*	License and Certain Other Charges 0.0000% **State** TX
$ 158.50	*	Initial License Fee
$ 0.00		Registration Fee
$ 545.00		Other: (See Page 2)
$ 0.00		Capitalized Price Reduction
$ 0.00		Gain Applied From Prior Unit
$ 0.00	*	Security Deposit
$0.00		Taxes
$ 50,913.00		Total Capitalized Amount (Delivered Price)
$ 763.70		Depreciation Reserve @ 1.5000%
$ 250.47		Monthly Lease Charge (Based on Interest Rate - Subject to a Floor)[2]
$ 1,014.17		**Total Monthly Rental Excluding Additional Services**

All language and acknowledgments contained in the signed quote apply to all vehicles that are ordered under this signed quote.

Order Information

Driver Name	Unassigned
Exterior Color	Bright White Clearcoat
Interior Color	Black w/Vinyl Bucket Seats Or Cloth Bucket Se
Lic. Plate Type	Exempt
GVWR	0

Additional Fleet Management

Master Policy Enrollment Fees

$ 0.00 Commercial Automobile Liability Enrollment

Liability Limit $0.00

$ 0.00 Physical Damage Management — Comp/Coll Deductible 0 / 0

$ 0.00 Full Maintenance Program[3] Contract Miles 0 — OverMileage Charge $ 0.0864 Per Mile

Incl: # Brake Sets (1 set = 1 Axle) 0 — # Tires 0 — Loaner Vehicle Not Included

$ 0.00		**Additional Services SubTotal**
$ 0.00	Tax 0.0000%	**State** TX
$ 1,014.17		**Total Monthly Rental Including Additional Services**
$ 5,091.00		Reduced Book Value at 60 Months
$ 400.00		Service Charge Due at Lease Termination

Quote based on estimated annual mileage of 15,000
(Current market and vehicle conditions may also affect value of vehicle)
(Quote is Subject to Customer's Credit Approval)
Notes

Enterprise FM Trust will be the owner of the vehicle covered by this Quote. Enterprise FM Trust (not Enterprise Fleet Management) will be the Lessor of such vehicle under the Master Open - End (Equity) Lease Agreement and shall have all rights and obligations of the Lessor under the Master Open - End (Equity) Lease Agreement with respect to such vehicle.
Lessee must maintain insurance coverage on the vehicle as set forth in Section 11 of the Master Open-End (Equity) Lease Agreement until the vehicle is sold.

ALL TAX AND LICENSE FEES TO BE BILLED TO LESSEE AS THEY OCCUR.

Lessee hereby authorizes this vehicle order, and agrees to lease the vehicle on the terms set forth herein and in the Master Equity Lease Agreement. In the event Lessee fails or refuses to accept delivery of the ordered vehicle, Lessee agrees that Lessor shall have the right to collect damages, including, but not limited to, a $500 disposal fee, interest incurred, and loss of value.

LESSEE Montgomery County Hospital District

BY **TITLE** **DATE**

* INDICATES ITEMS TO BE BILLED ON DELIVERY.

[1] Capitalized price of vehicle may be adjusted to reflect final manufacturer's invoice, plus a pre delivery interest charge. Lessee hereby assigns to Lessor any manufacturer rebates and/or manufacturer incentives intended for the Lessee, which rebates and/or incentives have been used by Lessor to reduce the capitalized price of the vehicle.

[2] Monthly lease charge will be adjusted to reflect the interest rate on the delivery date (subject to a floor).

[3] The inclusion herein of references to maintenance fees/services are solely for the administrative convenience of Lessee. Notwithstanding the inclusion of such references in this [Invoice/Schedule/Quote], all such maintenance services are to be performed by Enterprise Fleet Management, Inc., and all such maintenance fees are payable by Lessee solely for the account of Enterprise Fleet Management, Inc., pursuant to that certain separate [Maintenance Agreement] entered into by and between Lessee and Enterprise Fleet Management, Inc.; provided that such maintenance fees are being billed by Enterprise FM Trust, and are payable at the direction of Enterprise FM Trust, solely as an authorized agent for collection on behalf of Enterprise Fleet Management, Inc.

Other Totals

Description	(B)illed or (C)apped	Price
Initial Administration Fee	C	$ 170.00
Courtesy Delivery Fee	C	$ 375.00
Total Other Charges Billed		$ 0.00
Total Other Charges Capitalized		$ 545.00
Other Charges Total		$ 545.00

Open-End (Equity) Lease Rate Quote

Quote No: 10432577

VEHICLE INFORMATION:

2027 RAM ProMaster 2500 High Roof Cargo Van 159 in. WB - US

Series ID: VF2L16

Pricing Summary:

	INVOICE	MSRP
Base Vehicle	$50,594.00	$52,895.00
Total Options	$3,679.00	$4,085.00
Destination Charge	$2,595.00	$2,595.00
Total Price	**$56,868.00**	**$59,575.00**

SELECTED COLOR:

Exterior: PW7-Bright White Clearcoat

Interior: X9-Black w/Vinyl Bucket Seats Or Cloth Bucket Seats Or Leather Trimmed Bucket Seats

SELECTED OPTIONS:

CODE	DESCRIPTION	INVOICE	MSRP
22B	Quick Order Package 22B Tradesman	NC	NC
A7	Cloth Bucket Seats	STD	STD
AJ1	Safety Group	$1,526.00	$1,695.00
APA	Monotone Paint Application	STD	STD
ATT	Power Group	$536.00	$595.00
BAJ	220 Amp Alternator	Included	Included
BDC	100 Amp Battery	Included	Included
CDY	Passenger Bucket Seat	Included	Included
CGQ	Orange Seat Belts	$86.00	$95.00
CME	Wood Floor	$446.00	$495.00
DFH	Transmission: 9-Speed 948TE Automatic	STD	STD
ERF	Engine: 3.6L V6 24V VVT	STD	STD
GRG	Digital Rearview Mirror w/Autodim	Included	Included
GTR	Power Folding/Heated Mirrors	Included	Included
GXK	Additional Key Fobs (2)	$243.00	$270.00
JAL	Cluster 7.0" TFT Color Display	Included	Included
JKP	12V Rear Auxiliary Power Outlet	Included	Included
JKV	115V Auxiliary Power Outlet	Included	Included
JWA	4-Way Manual Adjust Front Passenger Seat	Included	Included
LAS	Lane Departure Warning Plus	Included	Included
LCP	MOPAR Cargo Area LED Lighting	$446.00	$495.00
LDB	Rear Cargo LED Lamp	Included	Included
LEB	Exterior Mirrors w/Supplemental Signals	Included	Included
LER	Power-Folding Mirrors	Included	Included
LF2	Power Adjust Mirrors	Included	Included
LFX	Power-Adjustable Convex Aux Mirrors	Included	Included
LNJ	Front Fog Lamps	Included	Included
MDA	Front License Plate Bracket	NC	NC
NAS	50 State Emissions	NC	NC
NH4	Intelligent Speed Assist (ISA)	Included	Included
NHJ	Exterior Mirrors w/Heating Element	Included	Included
NHZ	Adaptive Cruise Control w/Stop & Go	Included	Included
PW7_01	Bright White Clearcoat	NC	NC
SC3	Premium Steering Wheel	Included	Included
SDB	Heavy Duty Suspension	STD	STD
SJJ	Active Driving Assist System	Included	Included

CODE	DESCRIPTION	INVOICE	MSRP
STDAX	4.08 Axle Ratio	STD	STD
TBB	Full Size Spare Tire	$266.00	$295.00
TBN	Underslung Tire Carrier	Included	Included
TWA	Tires: LT225/75R16E BSW All Season	STD	STD
UBC	Radio: Uconnect 5 w/7" Display	STD	STD
WCS	Wheels: 16" X 6.0" Steel	STD	STD
WMN	Wheel Center Cap	Included	Included
X9_01	Black w/Vinyl Bucket Seats Or Cloth Bucket Seats Or Leather Trimmed Bucket Seats	NC	NC
XAG	ParkSense Front/Rear Park Assist System	Included	Included
XAK	Surround View Camera System	Included	Included
XAN	Blind Spot & Cross Path Detection	Included	Included
XAW	Rear Backup Alarm	$130.00	$145.00
XPK	P&P Park & Unpark Assist System	Included	Included
YEP	Manufacturer's Statement of Origin	NC	NC
Z2E	GVWR: 8,900 lbs	STD	STD

CONFIGURED FEATURES:

Body Exterior Features:

- Number Of Doors 3
- Rear Cargo Door Type: split swing-out
- Driver And Passenger Mirror: power remote heated power folding side-view door mirrors with turn signal indicator
- Convex Driver Mirror: convex driver and passenger mirror
- Mirror Type: trailer mirrors
- Door Handles: black
- Front And Rear Bumpers: black front and rear bumpers
- Rear Step Bumper: rear step bumper
- Front License Plate Bracket: front license plate bracket
- Body Material: fully galvanized steel body material
- Fender Flares: grey fender flares
- Grille: black grille

Convenience Features:

- Air Conditioning manual air conditioning
- Cruise Control: cruise control with steering wheel controls, adaptive
- Power Windows: power windows with driver and passenger 1-touch down
- Remote Keyless Entry: yes remote keyless entry
- Illuminated Entry: illuminated entry
- Integrated Key Remote: integrated key/remote
- Auto Locking: auto-locking doors
- Passive Entry: proximity key
- Trunk FOB Controls: keyfob trunk/hatch/door release
- Steering Wheel: steering wheel with manual telescoping
- Auto-dimming Rearview Mirror: auto-dimming rearview mirror
- Front Cupholder: front cupholder
- Overhead Console: mini overhead console
- Glove Box: glove box
- Driver Door Bin: driver and passenger door bins
- Dashboard Storage: dashboard storage
- IP Storage: bin instrument-panel storage
- Driver Footrest: driver's footrest
- Power Accessory Outlet: 2 12V DC power outlets
- AC Power Outlet: 1 interior 120V AC power outlet

Entertainment Features:

- radio with seek-scan
- Voice Activated Radio: voice activated radio
- Speed Sensitive Volume: speed-sensitive volume
- Steering Wheel Radio Controls: steering-wheel mounted audio controls
- Speakers: 4 speakers
- Internet Access: 4G LTE Wi-Fi Hot Spot internet access
- 1st Row LCD: 2 1st row LCD monitor
- Wireless Connectivity: wireless phone connectivity
- Antenna: integrated roof antenna

Lighting, Visibility and Instrumentation Features:

- Headlamp Type reflector halogen headlamps
- Front Fog Lights: front fog lights
- Cab Clearance Lights: cab clearance lights
- Front Wipers: variable intermittent wipers
- Tinted Windows: light-tinted windows
- Front Reading Lights: front reading lights
- Variable IP Lighting: variable instrument panel lighting
- Display Type: digital/analog appearance

Tachometer: tachometer
Exterior Temp: outside-temperature display
Low Tire Pressure Warning: tire specific low-tire-pressure warning
Park Distance Control: ParkSense front and rear parking sensors
Trip Computer: trip computer
Trip Odometer: trip odometer
Lane Departure Warning: lane departure
Blind Spot Sensor: blind spot
Front Pedestrian Braking: front pedestrian detection
Forward Collision Alert: forward collision
Water Temp Gauge: water temp. gauge
Clock: digital clock
Systems Monitor: driver information centre
Rear Vision Camera: rear vision camera
Oil Pressure Warning: oil-pressure warning
Water Temp Warning: water-temp. warning
Battery Warning: battery warning
Low Oil Level Warning: low-oil-level warning
Low Coolant Warning: low-coolant warning
Lights On Warning: lights-on warning
Key in Ignition Warning: key-in-ignition warning
Low Fuel Warning: low-fuel warning
Low Washer Fluid Warning: low-washer-fluid warning
Bulb Failure Warning: bulb-failure warning
Door Ajar Warning: door-ajar warning
Trunk Ajar Warning: trunk-ajar warning
Brake Fluid Warning: brake-fluid warning
Transmission Fluid Temperature Warning: transmission-fluid-temperature warning
Brake Pad Wear: brake pad wear

Safety And Security:

ABS four-wheel ABS brakes
Number of ABS Channels: 4 ABS channels
Brake Assistance: brake assist
Brake Type: Brembo four-wheel disc brakes
Vented Disc Brakes: front and rear ventilated disc brakes
Daytime Running Lights: daytime running lights
Spare Tire Type: full-size spare tire
Spare Tire Mount: underbody mounted spare tire w/crankdown
Driver Front Impact Airbag: driver and passenger front-impact airbags
Driver Side Airbag: seat-mounted driver and passenger side-impact airbags
Overhead Airbag: curtain 1st row overhead airbag
Height Adjustable Seatbelts: height adjustable front seatbelts
Seatbelt Pretensioners: front seatbelt pre-tensioners
Side Impact Bars: side-impact bars
Tailgate/Rear Door Lock Type: tailgate/rear door lock included with power door locks
Ignition Disable: immobilizer
Electronic Stability: Crosswind Assist electronic stability stability control with anti-rollover
Traction Control: ABS and driveline traction control
Front and Rear Headrests: fixed front head restraints

Seats And Trim:

Seating Capacity max. seating capacity of 2
Front Bucket Seats: front bucket seats
Number of Driver Seat Adjustments: 4-way driver and passenger seat adjustments
Reclining Driver Seat: manual reclining driver and passenger seats
Driver Seat Mounted Armrest: driver and passenger seat mounted armrests

Driver Fore/Aft: manual driver and passenger fore/aft adjustment
Leather Upholstery: cloth front seat upholstery
Headliner Material: front cloth headliner
Floor Covering: front vinyl/rubber floor covering
Shift Knob Trim: urethane shift knob
LeatherSteeringWheel: leather steering wheel
Cargo Space Trim: wood cargo space
Cargo Tie Downs: cargo tie-downs
Cargo Light: cargo light
Air Compressor: tire mobility kit

Standard Engine:

Engine 276-hp, 3.6-liter V-6 (regular gas)

Standard Transmission:

Transmission 9-speed automatic w/ OD and auto-manual

Agenda Item # 14

We Make a Difference!

To: Board of Directors

From: Justin Evans

Date: October 27th, 2026

Re: **Admin Tower Lease with T-Mobile**

T-Mobile has approached us about leasing space on the tower here on the admin campus. I've attached a draft of our standard tower lease agreement for review, in the event we decide to move forward.

Proposed terms:

- **Rent: $3,000 per month ($36,000 in the first year)**
- **Annual escalator: 3%**
- **Projected revenue: $191,129 over the first 5 years, $412,700 over 10 years, and $967,333 over 20 years.**

Yes	No	N/A	
☐	☐	☒	Budgeted item?
☐	☐	☒	Within budget?
☐	☐	☒	Renewal contract?
☐	☐	☒	Special request?

TOWER LICENSE AGREEMENT

This Tower License Agreement ("**Agreement**") is made by and between The Montgomery County Hospital District, a political subdivision of the State of Texas; referred to as "**Licensor**," and XXX ("**Licensee**").

I. TOWER INFORMATION:

Site Name: Administration Tower
Address and/or location of Tower Facility: 1400 South Loop 336 West Conroe, TX 77304
Tower Facility Coordinates: Lat. 30- 17- 04.0 N NAD83 Long. 095- 28- 38.4 W NAD83

II. NOTICE & EMERGENCY CONTACTS:

- Licensor's local emergency contact: Justin Evans, MCHD, 936-521-5604
- Licensee's local emergency contact: XXX
- Notices to Licensor shall be sent to the address below:

  Montgomery County Hospital District
  Attention: Radio Systems Department
  1400 S. Loop 336W
  Conroe, TX 77304

- Notices to Licensee shall be sent to the address below to the attention of:
  XXX

III. PERMITTED USE OF TOWER FACILITY BY LICENSEE:

- Permitted Frequencies: the spectrum licensed to Licensee by the FCC:
- Antenna mount height on tower: See Exhibit A for specific location
- All other permitted uses of the Tower Facility including Licensee's Approved Equipment, and the Licensed Space are further described in section 4 of this Agreement and Exhibit A attached hereto.

IV. FEES & TERM

Monthly License Fee: Three Thousand and No/100ths Dollars ($3,000.00) per month, adjusted on the anniversary of the Commencement Date of this Agreement and on each anniversary thereafter during the Initial Term and during any Renewal Terms by the "Annual Escalator". The Annual Escalator shall be three percent (3%) per year. Any monthly license fee not paid within fifteen (15) days of when due shall be subject to a five percent (5%) late fee.

Site Inspection Fee : $2,500 .

Electricity will be provided by _____Licensor or ___**X**___ Licensee. If electricity for operation of Approved Equipment is to be provided by Licensor, with the cost of such electricity to be paid by Licensee at cost subject to adjustment pursuant to Section 5(b). If electricity for operation of Approved Equipment is to be provided by Licensee, all cost of such electricity and installation costs are the sole responsibility of Licensee.

Initial Term: A period of twenty (20) years beginning on the Commencement Date. The "**Commencement Date**" shall be based upon the date Licensee commences installation of the equipment on the Tower Facility. In the event the date Licensee commences installation of the

equipment on the Tower Facility falls between the 1st and 15th of the month, the Agreement shall commence on the 1st of that month and if the date installation commences falls between the 16th and 31st of the month, then the Agreement shall commence on the 1st day of the following month (either the “Commencement Date”).

Renewal Terms: N/A .

V. TERMS & CONDITIONS

The attached terms and conditions are incorporated herein by this reference.

VI. OTHER PROVISIONS:

Notwithstanding anything to the contrary in this Agreement, the offer expressed to Licensee in this Agreement shall automatically become null and void with no further obligation by either party hereto if a structural analysis of the Tower Facility completed after the execution of this Agreement by Licensor but before the commencement of the installation of Licensee’s Approved Equipment indicates that the Tower is not suitable for Licensee’s Approved Equipment unless Licensor and Licensee mutually agree that structural modifications or repairs shall be made to the Tower on mutually agreeable terms. If a structural analysis of the Tower Facility is performed or obtained by Licensee then Licensee shall share such structural analysis with Licensor. All persons and/or entities performing any structural analysis services as contemplated herein shall be approved by Licensor.

A) In no event shall Licensee's use of the Tower Facility, or operation of any of its equipment thereon, be conducted in a manner that interferes with Licensor's lighting system existing as of the Effective Date of this Agreement located on any of the towers, building systems, or related facilities. In the event that such interference does occur, Licensee shall be solely responsible to resolve such interference (which may, in Licensee’s discretion, involve the reimbursement to Licensor for any and all costs required to modify and/or upgrade Licensor’s lighting system) and to comply with all necessary FAA/FCC regulations as a result of said interference. In the event that Licensee’s equipment causes interference as described in this paragraph, Licensee shall have the option of terminating this License Agreement immediately without penalty and shall not be required to pay any costs to modify or upgrade Licensor’s lighting system(s).

Signatures appear on the next page.

LICENSOR:
Montgomery County Hospital District

By: _____
Print Name: _____
Title: _____
Date: _____

LICENSEE:
XXX

By: _____
Print Name: _____
Title: _____
Date: _____

TERMS AND CONDITIONS

1. **DEFINITIONS.** Capitalized terms defined in the body of this Agreement are indexed by location on Appendix I attached hereto. Capitalized terms used in Agreement but not defined herein are defined in Appendix I.

2. **GRANT OF LICENSE**. Subject to the other terms of this Agreement, Licensor hereby grants Licensee a license to install, maintain and operate the Approved Equipment at the Licensed Space. All Approved Equipment shall be and remain Licensee's personal property throughout the Term of this Agreement. Licensor shall maintain the Tower and communication facility located on the Tower Facility in good order and repair, reasonable wear and tear excepted. Licensor grants Licensee a right of access to the Tower Facility 24 hours per day, 7 days per week during the Term and a designated location for the installation of Licensee's utilities over, under or across the Tower Facility (collectively, "**Easement**"). Licensee shall be responsible for any and all damage or loss that results from the installation of any cables or utility wires by Licensee or any company or person retained by Licensee (including a public utility company), including, without limitation, any damage or loss that results from the accidental cutting of utility wires or cables of any other party operating at the Tower Facility. Licensor shall provide Licensee with one set of keys and/or codes to access the Tower Facility. Licensee shall be responsible for ensuring that Licensor has, at all times, a complete and accurate written list of all employees and agents of Licensee who have been provided the keys or access codes to the Tower Facility. Subject to Licensee's rights set forth in this Agreement, Licensor shall have the right to continue to occupy the Tower Facility and to grant rights to others for the Tower Facility in its sole discretion. Licensee shall have no property rights or interest in the Tower Facility or the Easement by virtue of this Agreement.

3. **EXHIBITS.** In the event of inconsistency or discrepancy between (a) Exhibit A and Exhibit B hereto, Exhibit A shall govern.

4. **USE**. Licensee shall be permitted the right to install, maintain, operate, service, modify and/or replace its Approved Equipment at the Licensed Space, which Approved Equipment shall be utilized for the transmission and reception of wireless voice and data communications signals (such transmission and reception to be solely within the Permitted Frequencies and, if applicable within the spectrum licensed to Licensee by the FCC) and uses incidental thereto. Licensee's permitted use with respect to the Licensed Space shall be limited solely to that enumerated in this section, and, except pursuant to separate agreement with Licensor or as otherwise expressly specified in this Agreement, no person or entity other than Licensee shall have the right to install, maintain or operate its equipment or transmit or receive communications at, or otherwise use, the Licensed Space. Licensor and Licensee expressly agree that the primary use of the Tower Facility is for governmental purposes, including public safety communications. In the event, during the Lease Term it is necessary for Licensor to terminate this Agreement due to the necessity of Licensor or another governmental entity to use the Licensed Space for governmental functions, including public safety communications, then Licensor shall have the option to terminate this Agreement pursuant to paragraph 34 herein.

5. LICENSE FEES; TAXES; ASSESSMENTS.

(a) **Monthly License Fee**. The Monthly License Fee, shall be payable in advance on the first day of each calendar month during the Term beginning upon the Commencement Date. Licensor and Licensee agree that they shall acknowledge in writing the Commencement Date. Licensor and Licensee acknowledge and agree that initial rental payment(s) shall not actually be sent by Licensee until thirty (30) days after a written acknowledgement confirming the

Commencement Date. As a condition precedent to payment, Licensor agrees to provide Licensee with a completed IRS Form W-9, or its equivalent, upon execution of this Agreement and at such other times as may be reasonably requested by Licensee, including, any change in Licensor's name or address.

(b) **Utilities**. All utility services installed on the Tower Facility for the use or benefit of Licensee shall be made at the sole cost and expense of Licensee and shall be separately metered from Licensor's utilities. Licensee shall be solely responsible for extending utilities to the Tower Facility as necessary for the operation of the Approved Equipment and for the payment of utility charges including connection charges and security deposits incurred by Licensee. Licensee shall obtain and pay the cost of telephone connections, the installation of which shall be in compliance with the procedures for installation and maintenance of Approved Equipment set forth herein. Licensor shall, at all times during the Term, provide access to electrical service and telephone service (including fiber) within the Tower Facility.

(c) **Taxes**. Licensee shall be responsible for the payment of any applicable taxes, fees or governmental assessments against any equipment, personal property and/or improvements owned, leased or operated by Licensee. Except as provided immediately hereinafter, if applicable, Licensor shall pay all real property taxes Licensor is obligated to pay. Licensee shall reimburse Licensor for any increases in real property taxes which are assessed as a direct result of Licensee's improvements to or Approved Equipment located on the Tower Facility within 60 days of Licensor's request for such reimbursement. Such reimbursement request must include copies of the documentation from the taxing authority, reasonably acceptable to Licensee, indicating the increase is due to Licensee's improvements or Approved Equipment. Licensee shall ensure no lien is filed by taxing jurisdictions on the Tower Facility as a result of Licensee's failure to pay applicable taxes for Licensee's leasehold improvements. Nothing herein shall require Licensee to pay any franchise, income, payroll, excise, privilege, rent, capital stock, stamp, documentary, or profit tax, or any tax of similar nature, that is or may be imposed upon Licensor. In the event Licensor receives a notice of assessment with respect to which taxes or assessments are imposed on Licensee's leasehold improvements on the Licensed Space, Licensor shall provide Licensee with copies of each such notice immediately upon receipt. For any tax amount for which Licensee is responsible under this Agreement, Licensee shall have the right to contest, in good faith, the validity or the amount thereof using such administrative, appellate or other proceedings as may be appropriate in the jurisdiction, and may defer payment of such obligations, pay same under protest, or take such other steps as Licensee may deem appropriate. This right shall include the ability to institute any legal, regulatory or informal action in the name of Licensee, with respect to the valuation of the Licensed Space. Licensee shall have the right but not the obligation to pay any taxes due by Licensor hereunder if Licensor fails to timely do so, in addition to any other rights or remedies of Licensee. In the event that Licensee exercises the foregoing right due to such Licensor default, Licensee shall have the right to deduct such tax amounts paid from any monies due to Licensor from Licensee. Any tax-related notices shall be sent to Licensee in the manner set forth in Section 17 and, in addition, a copy of any such notices shall be sent to the following address. Promptly after the effective date of this Agreement, Licensor shall provide the following address to the taxing authority for the authority's use in the event the authority needs to communicate with Licensee:

XXX

(d) **Payment Address**. All payments due under this Agreement shall be made to Montgomery County Hospital District Accounts Payable Department PO Box 478 Conroe, TX 77305 or such

other address as Licensor may notify Licensee of in writing at least 30 days prior to a payment date.

(e) **Rental Documentation**. Licensor hereby agrees to provide to Licensee certain documentation (the "Rental Documentation") evidencing Licensor's interest in, and right to receive payments under, this Agreement, including without limitation: (i) documentation, acceptable to Licensee in Licensee's reasonable discretion, evidencing Licensor's good and sufficient title to and/or interest in the Tower Facility and right to receive rental payments and other benefits hereunder; (ii) a complete and fully executed Internal Revenue Service Form W-9, or equivalent, in a form acceptable to Licensee, for any party to whom rental payments are to be made pursuant to this Agreement; and (iii) other documentation requested by Licensee in Licensee's reasonable discretion. From time to time during the Term of this Agreement and within thirty (30) days of a written request from Licensee, Licensor agrees to provide updated Rental Documentation in a form reasonably acceptable to Licensee. The Rental Documentation shall be provided to Licensee in accordance with the provisions of and at the address given on Page 1 of this Agreement. Delivery of Rental Documentation to Licensee shall be a prerequisite for the payment of any rent by Licensee and notwithstanding anything to the contrary herein, Licensee shall have no obligation to make any rental payments until Rental Documentation has been supplied to Licensee as provided herein.

Within fifteen (15) days of obtaining an interest in the Tower Facility or this Agreement, any assignee(s), transferee(s) or other successor(s) in interest of Licensor shall provide to Licensee Rental Documentation in the manner set forth in the preceding paragraph. From time to time during the Term of this Agreement and within thirty (30) days of a written request from Licensee, any assignee(s) or transferee(s) of Licensor agrees to provide updated Rental Documentation in a form reasonably acceptable to Licensee. Delivery of Rental Documentation to Licensee by any assignee(s), transferee(s) or other successor(s) in interest of Licensor shall be a prerequisite for the payment of any rent by Licensee to such party and notwithstanding anything to the contrary herein, Licensee shall have no obligation to make any rental payments to any assignee(s), transferee(s) or other successor(s) in interest of Licensor until Rental Documentation has been supplied to Licensee as provided herein.

6. TERM.

(a) **Initial Term**. The Initial Term of this Agreement shall be as specified in section IV.

(b) **Renewal Term**. N/A

(c) **Holdover Term**. If Licensee fails to remove the Approved Equipment within 90 days following the expiration or earlier termination of the Agreement without a written agreement, such failure shall be deemed to extend the terms of this Agreement on a month-to-month basis under the same terms and conditions herein except that (1) a Monthly License Fee shall be due on or before the first day of every calendar month during such month-to-month term in an amount equal to 150% of the Monthly License Fee in effect for the last month of the Term ("**Holdover Fee**"), and (2) the month-to-month extension shall be terminable upon 30 days' prior written notice from either Party to the other; provided, however, nothing contained herein shall grant Licensee the unilateral right to extend the Term of this Agreement after the expiration of the Term.

7. Intentionally Deleted.

8. Intentionally Deleted.

9. LABELING. Licensee shall identify the Approved Equipment (unless such cabinet is located in a building owned by Licensee) with labels permanently affixed thereto, indicating Licensee's name, contact phone number, and installation date. Licensee's coaxial cables shall be labeled at both the top and bottom of the Tower.

10. IMPROVEMENTS BY LICENSEE.

(a) **Installation and Modification**. Licensee's initial improvements are identified in Exhibits A and B attached hereto and incorporated herein, and the execution of this Agreement by Licensor serves as Licensor's approval of such improvements. Licensee shall have the right to replace, repair, add or otherwise modify its equipment or any portion thereof upon written notice to Licensor, provided (i) Licensee does not install any equipment outside the boundaries of the Licensee's licensed ground or tower space and (ii) such replacement, repair, addition or modification does not increase Licensee's total equipment loading on the Tower. In the event such a replacement, addition or modification would exceed Licensee's licensed space or increase Licensee's total equipment loading on the Tower, Licensee shall obtain the approval of Licensor prior to proceeding with such equipment modifications, such approval not to be unreasonably withheld, conditioned or delayed.

(b) **Intentionally Deleted**.

(c) **Equipment; Modification, Removal.** Licensor hereby grants Licensee 24 hour per day, 7 day per week access to the Tower Facility and the Licensed Space for the purpose of installing and maintaining the Licensee's Approved Equipment and its appurtenances. Except as otherwise provided, Licensee shall be responsible for all work related to the installation, operation and removal of Licensee's equipment in the Licensed Space pursuant to this Agreement. Licensee shall provide all materials and shall pay for all labor for the construction, installation, operation, maintenance and repair of the Approved Equipment. Licensee shall not construct, install or operate any equipment or improvements on the Tower Facility other than those which are described on Exhibit A or as permitted by Paragraph 10(a) of this Agreement. In the event Licensee's modification of equipment would exceed the boundaries of the Licensee's licensed ground or tower space or increase Licensee's total equipment loading on the Tower, the Parties agree that an amendment to this Agreement shall be prepared to reflect such addition or modification to Licensee's equipment. Licensee shall have the right to remove all Equipment at Licensee's sole expense on or before the expiration or earlier termination of the License (as well as within the removal period identified in this Agreement) provided Licensee repairs any damage to the Tower Facility or the Tower caused by such removal, reasonable wear and tear excepted. Within 90 days of the expiration or termination of this Agreement for any reason, Licensee shall, acting with reasonable expeditiousness: (1) remove the Approved Equipment and any other property at the Tower Facility of Licensee from the Licensed Space without undue delay at Licensee's sole risk, cost, and expense; (2) deliver the Licensed Space in substantially the same and in as good a condition as received (ordinary wear and tear excepted); and (3) repair any damage caused by the removal of the Approved Equipment within 30 days of the occurrence of such damage. If Licensee fails to remove its Approved Equipment within 90 days after the expiration or termination of this Agreement, Licensor shall notify Licensee that the Approved Equipment shall be deemed conclusively and absolutely abandoned by Licensee and anyone claiming by, through, or under Licensee if such equipment is not removed within 30 days of such notice. If not removed by Licensee within 30 days of receipt of such notice, Licensor shall have the right to remove the Approved Equipment at Licensee's expense and dispose of such Approved Equipment in any manner

Licensor so elects, and Licensee shall reimburse Licensor for its expenses upon demand without off-set.

11. RF INTERFERENCE/ USER PRIORITY.

(a) **Definitions.** For purposes of this section 11, the following capitalized terms shall have the meanings set forth herein:

(i) **Interference** includes any performance degradation, misinterpretation, or loss of information to a radio communications system caused by unwanted energy emissions, radiations, or inductions, but shall not include permissible interference as defined by the FCC, and in addition, with regard to Unlicensed Frequencies, congestion.

(ii) **Licensed Frequencies** are those certain channels or frequencies of the radio frequency spectrum that are licensed by the FCC in the geographic area where the Tower Facility is located.

(iii) A **Licensed User** is any user of the Tower Facility, including Licensee, which transmits and/or receives Licensed Frequencies at the Tower Facility, but only with respect to such Licensed Frequencies.

(iv) A **Priority User** is any Licensed User of the Tower Facility that holds a priority position in relationship to Licensee for protection from Interference, as determined in this section 11, which status is subject to change as set forth herein.

(v) A **Subsequent User** is any user of the Tower Facility that holds a subordinate position in relationship to Licensee for protection from Interference, as determined in this section 11, which status is subject to change as set forth herein.

(vi) **Unlicensed Frequencies** are those certain channels or frequencies of the radio frequency spectrum that are not licensed by the FCC and are available for use by the general public in the geographic area where the Tower Facility is located.

(vii) An **Unlicensed User** is any user of the Tower Facility, including Licensee, which transmits and/or receives Unlicensed Frequencies at the Tower Facility, but only with respect to such Unlicensed Frequencies.

(b) **Information**. Licensee shall cooperate with Licensor and with other lessees, licensees or occupants of the Tower Facility for purposes of avoiding Interference and/or investigating claims of Interference. Upon request, Licensee, within 10 days of Licensor's request, shall provide Licensor with a list of Licensee's transmit and receive frequencies and Approved Equipment specifications necessary to resolve or investigate claims of Interference.

(c) **Priority**. Licensee agrees to install equipment of the type and frequency which will not cause harmful Interference which is measurable in accordance with then existing industry standards to any equipment of Licensor or other wireless communications licensees of the Tower Facility which existed on the Tower Facility prior to the date this Agreement is executed by the Parties. In the event any after-installed Licensee's equipment causes such Interference, and after Licensor has notified Licensee in writing of such interference, Licensee will address such Interference pursuant to Paragraph 11(d) below. Licensor agrees that Licensor and/or any other licensees of the Tower Facility who currently have or in the future take possession of the Tower Facility will be permitted to install only such equipment that is of the type and frequency which will not cause harmful Interference which is measurable in accordance with then existing

industry standards to the then existing equipment of Licensee. The Parties acknowledge that there will not be an adequate remedy at law for noncompliance with the provisions of this Section 11 and therefore, either Party shall have the right to equitable remedies, such as, without limitation, injunctive relief and specific performance. Licensor and Licensee acknowledge the priority of other governmental users of the Tower Facility as described in paragraph 4 above.

(d) **Correction.**

(i) Licensee. In the event Licensee commits prohibited Interference in violation of subparagraph 11(c) above, Licensee shall, within 24 hours of notification from Licensor, commence such actions as are necessary to mitigate or eliminate the Interference, with the exception of ceasing Licensee's operations. If Licensee cannot mitigate or eliminate such Interference within the 24 hour period, Licensee shall voluntarily power down the equipment causing the prohibited Interference except for intermittent testing until such time as such Interference is remedied. If Licensee is unable to resolve or eliminate, to the reasonable satisfaction of Licensor, such Interference within 30 days from Licensee's initial notification thereof, Licensee will immediately remove or cease operations of the interfering equipment, or, at Licensee's option, Licensee shall have the right terminate this Agreement immediately without penalty or damages. In no event will Licensor be entitled to terminate this Agreement or relocate the equipment as long as Licensee is making a good faith effort to remedy the Interference issue.

(ii) Licensor. In the event Licensor or another licensee of the Tower Facility commits prohibited Interference in violation of subparagraph 11(c) above, upon Licensee's request, Licensor shall, within 24 hours of request, commence such actions as are necessary to eliminate the Interference, with the exception of ceasing Licensee's or such other licensee's operations. In the event that such interference as described in this paragraph cannot be corrected to the satisfaction of Licensee, Licensee shall have the right terminate this License Agreement immediately without penalty or damages and/or seek injunctive relief and other remedies available at law or in equity.

(iii) Government Users. Notwithstanding the foregoing, if another user of the Tower or Tower Facility is a governmental entity, Licensor shall give such governmental entity written notice of the Interference within 5 Business Days of Licensor's determination that such action is reasonably necessary. Licensor shall have the right to give the governmental entity 5 Business Days, or more as specified in the governmental site or occupancy agreement or as required by Applicable Law, from the receipt of such notice prior to Licensor being required to take any actions required by this subsection 11 (d) to cure such Interference.

(e) **FCC Requirements Regarding Interference**. Nothing herein shall prejudice, limit or impair Licensee's rights under Applicable Law, including, but not limited to, FCC Rules and Regulations to redress any Interference independently of the terms of this section 11. Notwithstanding anything herein to the contrary, the provisions set forth in this section 11 shall be interpreted in a manner so as not to be inconsistent with Applicable Law, including, but not limited to, FCC Rules and Regulations and nothing herein relieves the Parties from complying with all Applicable Laws governing the propagation of radio frequencies and/or radio frequency interference. The Parties acknowledge that currently FCC Rules and Regulations govern the obligations of wireless telecommunication service providers with respect to the operation of equipment and use of frequencies. Consequently, the provisions set forth in this section 11 are expressly subject to CFR, Title 47, including but not limited to Part 15, et seq, governing Radio Frequency Devices; Part 20, et seq, governing commercial mobile radio services; Part

24, et seq, governing personal communications services; and Part 90, et seq, governing private land mobile radio services. In addition, in accordance with good engineering practice and standard industry protocols, licensees employ a wide range of techniques and practices, including those involving the use of proper types of equipment as well those related to the adjustment of operating parameters, in a mutually cooperative effort to identify and mitigate sources of Interference. The obligation of licensees, including, but not limited to, private paging, specialized mobile radio services, cellular radiotelephone service and personal communications services, to avoid Interference is set forth in 47 CFR Part 90, Subpart N – Operating Requirements, §90.403(e). Claims of Interference are ultimately cognizable before the FCC's Enforcement Bureau, Spectrum Enforcement Division. Licensee shall observe good engineering practice and standard industry protocols, applying such commercially reasonable techniques as constitute best practices among licensees, in the deployment of their frequencies and the operation of the Approved Equipment. If Licensee deploys its frequencies or operates the Approved Equipment in a manner which prevents any other user of the Tower or Tower Facility from decoding signal imbedded in their licensed frequencies such that the Spectrum Enforcement Division makes a determination that the Licensee is the cause of the Interference in violation of Applicable Laws and this Agreement and Licensee fails or refuses to mitigate or eliminate the Interference within the time and manner proscribed by the Spectrum Enforcement Division, Licensee shall be in default of this Agreement and the remedies set forth in section 22 shall apply.

(f) **Public Safety Interference**. As of the Commencement Date, Licensor and Licensee are aware of the publication of FCC Final Rule, Private Land Mobile Services; 800 MHz Public Safety Interference Proceeding, FC 04-168, *Federal Register*: November 22, 2004 (Volume 69, Number 224), Rules and Regulations, Page 67823-67853 ("**Final Rule**"). Claims of Interference made by or against users which are public safety entities shall be in compliance with the Final Rule as and when effective, or otherwise in accordance with FCC Rules and Regulations.

(h) **AM Detuning**. The parties acknowledge that the FCC Rules and Regulations govern the obligations of Licensee with respect to the operation of the Approved Equipment. Consequently, the provisions set forth in this Agreement are expressly subject to the FCC Rules and Regulations, including, but not limited to 47 C.F.R. §§ 27.63, 22.371 and 73.1692. Licensee agrees, at Licensee's sole cost, to comply with the foregoing as well as any and all other FCC rules, regulations and public guidance relating to AM detuning as such provisions currently exist or are hereafter modified, to the extent such rules and regulations are applicable to Licensee's equipment.

(i) Licensor agrees not to sell, lease or use any areas of the Tower Facility for the installation, operation or maintenance of other wireless communications facilities if such installation, operation or maintenance would interfere with Licensee's permitted use or communications.. If radio frequency propagation tests demonstrate unacceptable levels of interference unacceptable to Licensee and such interference has not been corrected to the satisfaction of Licensee within seventy-two hours of such testing, Licensee shall be entitled to terminate this Agreement.

12. SITE RULES AND REGULATIONS. Licensee agrees to comply with the reasonable rules and regulations established from time to time at the Tower Facility by Licensor, which may be modified by Licensor (subject to the terms of this paragraph) from time to time upon receipt by Licensee of such revised rules and regulations. The currently existing site rules and regulations are attached hereto as Exhibit C. Such rules and regulations will not unreasonably interfere with Licensee's use of the Licensed Space under this Agreement. Licensor shall enforce such rules and regulations

in a non-discriminatory manner among all the licensees of the Tower Facility. Any modification of such rules and regulations by Licensor will not (i) adversely affect Licensee's permitted use under this Agreement; (ii) interfere with Licensee's continuous operations within the Licensee's licensed space; (iii) interfere with Licensee's 24 hours a day, 7 days a week access to the licensed space and Tower Facility; (iv) conflict with any terms of this Agreement; or (v) increase Licensee's financial obligations under this Agreement.

13. CASUALTY; CONDEMNATION.

(a) **Casualty**. In the event the Tower or other portions of the Tower Facility are destroyed or so damaged so as to substantially interfere with Licensee's use and occupancy thereof, Licensee shall be entitled to elect to cancel and terminate this Agreement as of the date of destruction of that portion of the Tower Facility and any unearned Monthly License Fee paid in advance of such date shall be refunded by Licensor to Licensee within thirty (30) days of the termination date of this Agreement. If Licensor determines not to rebuild or restore the Tower Facility, Licensor will notify Licensee of such determination within thirty (30) days after the casualty or other harm. Licensor agrees to permit Licensee to place temporary transmission and reception facilities on the real estate on which the Tower is located, but only until such time as Licensee is able to activate a replacement transmission facility at another location; notwithstanding the termination of this Agreement, such temporary facilities will be governed by all of the terms and conditions of this Agreement, including Monthly License Fee. Notwithstanding the foregoing, Licensor may elect to restore the Tower Facility, in which case Licensee and Licensor shall remain bound hereby but Licensee shall be entitled to an abatement of the Monthly License Fee during the loss of use, unless Licensee installs a temporary facility as provided below. The restoration of the Tower Facility must be sufficiently completed to allow Licensee to utilize the Tower Facility for its designated purposes within 90 days. If the Tower Facility is not so restored within such 90 day time period, then Licensee shall have the right to terminate this Agreement upon written notice to Licensor. If Licensor or Licensee undertakes to rebuild or restore the Licensed Space and/or the Approved Equipment, as applicable, Licensor agrees to permit Licensee to place temporary transmission and reception facilities on the real estate on which the Tower is located at a mutually acceptable location so as not to interfere with any rebuild or restoration efforts of Licensor at no additional Monthly License Fee until the reconstruction of the Licensed Space and/or the Approved Equipment is completed.

(b) **Condemnation.** If the whole or a substantial part of the Tower Facility shall be taken by any public authority under the power of eminent domain or in deed or conveyance in lieu of condemnation so as to materially interfere with Licensee's use thereof and benefits therefrom, then Licensee shall have the right to terminate this Agreement. Any unearned Monthly License Fee paid in advance of such termination shall be refunded by Licensor to Licensee within 30 days following the termination of this Agreement. The parties will each be entitled to pursue their own separate awards in the condemnation proceeds, which for Licensee will include, where applicable, the value of its Approved Equipment, moving expenses, and business dislocation expenses from the condemning authority, provided however that Licensee agrees not to make a claim to the condemning authority for any condemnation award to the extent such claim shall diminish or affect the award made to Licensor with regard to such condemnation. To the extent the Agreement is not terminated following a condemnation, the monthly Rent payable by Licensee hereunder will be reduced in proportion to the reduction in size of Licensee's licensed space.

14. COMPLIANCE WITH LAWS. Licensor shall at all times comply with all Applicable Laws and ordinances and all rules and regulations of municipal, state and federal governmental authorities relating to Licensor's ownership and use of the Tower Facility and any improvements on the

Tower Facility, including, without limitation, any marking and lighting requirements of the FAA and the FCC applicable to the Tower Facility. Notwithstanding anything to the contrary in this Agreement, Licensee shall at all times comply with all Applicable Laws and ordinances and all applicable rules and regulations of municipal, state and federal governmental authorities relating to the installation, maintenance, location, use, operation, and removal of the Approved Equipment and other alterations or improvements authorized pursuant to the provisions of this Agreement. Notwithstanding anything to the contrary in this Agreement Licensee agrees that nothing herein shall preclude or be interpreted to preclude Licensor from carrying out its governmental functions, including those functions related to public safety, and any rights conveyed hereunder to Licensee are expressly made subordinate to such governmental rights and obligations of Licensor and other governmental entities using the Tower Facility for governmental functions, including public safety communications.

15. INDEMNIFICATION; INSURANCE.

(a) **Mutual Indemnity. To the extent permitted by law and** subject to the mutual waiver of subrogation set forth in section 27, Licensee and Licensor each indemnifies the other against and holds the other harmless from any and all costs, demands, Damages, suits, expenses, or causes of action (including reasonable attorneys fees and court costs) which arise out of the use and/or occupancy of the Tower Facility by the indemnifying party. Notwithstanding the foregoing, this indemnity does not apply to the extent any Claims, costs, demands, Damages, suits, expenses, or causes of action (including reasonable attorneys' fees and court costs) arise from the negligence, gross negligence, or intentional misconduct of the Indemnified Party. The indemnities contained herein expressly extend back to the date Licensee first used or occupied this Tower Facility which date may precede the Effective Date hereof.

(b) **Limits on Indemnification**. Neither party shall be responsible or liable to any of the foregoing Indemnified Parties for any Damages arising from any claim to the extent attributable to any acts or omissions of other licensees or users occupying the Tower Facility or for any structural or power failures or destruction or damage to the Tower Facility except to the extent caused by the sole, joint, or concurrent negligence, gross negligence, or willful misconduct of such party. The limitations on indemnification contained herein expressly extend back to the date Licensee first used or occupied this Tower Facility which date may precede the Effective Date hereof.

(c) **Survival.** The provisions of this section 15 shall survive the expiration or earlier termination of this Agreement with respect to any events occurring on or before expiration or termination of same whether or not Claims relating thereto are asserted before or after such expiration or termination.

(d) **Insurance.** Licensor and Licensee shall keep in full force and effect, during the Term of this Agreement, insurance coverage in accordance with Appendix II attached hereto.

16. LIMITATION OF PARTIES' LIABILITY. NEITHER LICENSOR NOR LICENSEE SHALL BE RESPONSIBLE FOR, AND HEREBY WAIVES ANY INCIDENTAL OR CONSEQUENTIAL DAMAGES INCURRED RESULTING FROM (1) LICENSEE'S USE OR LICENSEE'S INABILITY TO USE THE TOWER FACILITY, OR (2) DAMAGE TO THE OTHER'S EQUIPMENT.

17. MAINTENANCE. Licensor will maintain and repair the Tower Facility and access thereto, the Tower, and all areas of the Licensed Space where Licensee does not have exclusive control, in good and tenantable condition, subject to reasonable wear and tear and damage from the elements. Licensor will not be responsible for maintenance of landscaping on the Tower Facility.

18. NOTICES. All notices, demands, approvals, requests and other communications shall be in writing to such party at the address listed on the first page of this Agreement (and in each case, in the event of notice to Licensor, with a copy of such notice to Montgomery County Hospital District, attention: Radio Systems Department, 1400 South Loop 336W Conroe, TX 77304, or at such other address as such party shall designate by notice to the other party hereto in accordance with this section 18 (the **"Notice Address**") and may be personally delivered; mailed, via United States certified mail, return receipt requested; or transmitted by overnight courier for next Business Day delivery, and, if not delivered personally, shall be deemed to be duly given or made upon either receipt or rejection as shown on the receipt obtained pursuant to the foregoing.

19. ASSIGNMENT; SUBLEASING. Licensee may not assign this Agreement to unaffiliated third parties; however, Licensee may assign this Agreement to (1) Licensee's principal, affiliates, or subsidiaries of its principal, (2) any person or entity which is directly or indirectly (through one or more subsidiaries) controlled by, controlling or under common control with Licensee, (3) any person or entity which is the successor or surviving entity by a merger or consolidation of such entity, or (4) any person or entity which purchases substantially all the assets of Licensee in the market defined by the Federal Communications Commission in which the Tower Facility is located by reason of a merger, acquisition or other business reorganization, or 5) to those entities prescribed by federal agencies as a result of Licensee's acquisition or disposition of assets or other companies (collectively, "**Permitted Assignee"**)**.** Licensor may not unreasonably withhold, condition or delay its consent to a proposed assignment. In no event may Licensee sublet, sublease, or permit any other similar use of the Tower Facility or Licensed Space by any other party. Any Permitted Assignee shall expressly assume, and become bound by, all of Licensee's obligations under this Agreement. . Licensee shall pay Licensor an reasonable hourly fee, which may include attorney time if necessary, in each instance in which Licensee requests Licensor to consent to an assignment of this Agreement or in which Licensee seeks an estoppel certificate, nondisturbance agreement, subordination agreement or any other similar agreements incident to an assignment of the Agreement by Licensee, to defray the administrative cost incurred by Licensor to process such requests, prepare and process any necessary documentation, and modify its database and other information systems to reflect any such agreement. Such fee is due upon receiving such bill by licensee and failure to pay such fee is considered a default of this Agreement (subject to Licensee's right to cure under this Agreement). Any purported assignment by Licensee in violation of the terms of this Agreement shall be void. This Agreement shall be binding upon the successors and permitted assigns of both Parties.

20. LIENS. Licensee shall not permit any mechanic or materialmen's lien to attach to the Tower Facility or any of Licensee's property thereon. If any mechanic's lien or other lien, charge or order for payment of money is filed as a result of the act or omission of Licensee in connection with this Agreement, Licensee will cause such lien, charge or order to be discharged or appropriately bonded or otherwise reasonably secured ("Secured") within sixty (60) days after notice from Licensor thereof. If Licensee fails to cause the lien or encumbrance to be Secured within the sixty (60) day period, then Licensor will be entitled to do so at Licensee's expense.

21. DEFAULT.

(a) The occurrence of any of the following instances shall be considered to be a default or a breach of this Agreement: (1) any failure of Licensee to pay the Monthly License Fee, or any other charge for which Licensee has the responsibility of payment under this Agreement, within 20 days of the date following written notice to Licensee from Licensor, or its designee, of such delinquency; (2) any failure of either Party to perform or observe any term, covenant, provision or condition of this Agreement which failure is not corrected or cured by the defaulting Party within 30 days of receipt by the defaulting Party of written notice from non-defaulting Party, or its designee, of the existence of such a default; except such 30 day cure

period shall be extended as reasonably necessary to permit the non-defaulting Party to complete a cure so long as Licensee commences the cure within such 30 day cure period and thereafter continuously and diligently pursues and completes such cure; (3) failure of a Party to abide by the interference provisions as set forth in section 11; or (4) Licensor's failure to provide access to the Licensed Space as required by Section 2 of this Agreement within twenty-four (24) hours after written notice of such failure is received by Licensor.

22**. REMEDIES**. In the event of a default or a breach of this Agreement by Licensee and after the Licensee's failure to cure the same within the time allowed Licensee to cure such default, if applicable, then Licensor may, in addition to all other rights or remedies Licensor may have hereunder at law or in equity, terminate this Agreement by giving written notice to the Licensee, stating the date upon which such termination shall be effective, provided Licensee shall remain liable for all damages due to such default including without limitation the continuing obligation to pay Monthly License Fees as when they come due, subject to an obligation of Licensor to mitigate damages. In the event of a default or a breach of this Agreement by the Licensor and after the Licensor's failure to cure the same within the time allowed to cure such default, if applicable, then Licensee may, in addition to all other rights or remedies the non-defaulting Party may have hereunder at law or in equity, terminate this Agreement by giving written notice to the Licensor. No endorsement or statement on any check or letter accompanying a check for payment of any monies due and payable under the terms of this Agreement shall be deemed an accord and satisfaction, and Licensor may accept such check or payment without prejudice to its right to recover the balance of such monies or to pursue any other remedy provided by law or in this Agreement. Licensor shall accept any such partial payment for the account of Licensee.

23. **GOVERNMENTAL APPROVALS; PERMITS**. Licensor shall cooperate with Licensee in Licensee's efforts to obtain any permits or other approvals that may be necessary for Licensee's installation and operation of the Approved Equipment, provided that Licensor shall not be required to expend any funds or undertake any liability or obligation in connection with such cooperation. Licensor may, upon approval of Licensee, elect to obtain such required approvals or permits on Licensee's behalf, at Licensee's sole cost and expense. In no event may Licensee encourage, suggest, participate in or permit the imposition of any restrictions or additional obligations whatsoever on the Tower Facility or Licensor's current or future use or ability to license space at the Tower Facility as part of or in exchange for obtaining any such approval or permit. In the event that Licensee's shelter or cabinets are installed above a third-party or Licensor-owned shelter or building, Licensee shall be solely responsible for obtaining any required approvals, or permits in connection with such shelter or cabinet installation, excepting the consent of other users at the Tower Facility. It is understood and agreed that Licensee's ability to use the Tower Facility is contingent upon its obtaining after the execution date of this Agreement all of the certificates, permits and other approvals (collectively the "Governmental Approvals") that may be required by any Federal, State or Local authorities as well as satisfactory soil boring tests and structural analysis which will permit Licensee use of the Tower Facility as set forth above. In the event that (i) any of such applications for such Governmental Approvals should be finally rejected; (ii) any Governmental Approval issued to Licensee is canceled, expires, lapses, or is otherwise withdrawn or terminated by governmental authority; (iii) Licensee determines that such Governmental Approvals may not be obtained in a timely manner; (iv) Licensee determines that any soil boring tests or structural analysis is unsatisfactory; or (v) Licensee determines that the Tower Facility is no longer technically or structurally compatible for its use, Licensee shall have the right to terminate this Agreement upon notice to Licensor. Upon such termination, this Agreement shall be of no further force or effect except to the extent of the representations, warranties and indemnities made by each Party to the other hereunder. Otherwise, the Licensee shall have no further obligations for the payment of rent to Licensor.

24. **REPLACEMENT OF TOWER/RELOCATION OF APPROVED EQUIPMENT**.

(a) **Replacement of Tower**. Licensor may, at its election, replace or rebuild the Tower or a portion thereof. Such replacement will (1) be at Licensor's sole cost and (2) not result in an interruption of Licensee's communications services beyond that which is necessary to replace the new Tower. Licensee may establish a temporary facility on the Tower Facility to provide such services as Licensee deems necessary during any such construction by Licensor so long as adequate space is then available. The location of such temporary facilities shall be subject to Licensor's approval, which shall not be unreasonably withheld, conditioned or delayed. At the request of either Party, Licensor and Licensee shall enter into an amendment to this Agreement to memorialize the location of Licensee's licensed space within the new Tower Facility, provided, however, that no rent increase or other fee shall be charged to Licensee for such an amendment.

25. **Intentionally Deleted**.

26. **ENVIRONMENTAL.** Licensor represents and warrants that, (i) the Tower Facility, as of the date of this Agreement, is free of hazardous substances, including asbestos-containing materials and lead paint, and (ii) the Tower Facility has never been subject to any contamination or hazardous conditions resulting in any environmental investigation, inquiry or remediation. Each Party covenants to the other Party that it will not use, store, dispose, or release any Hazardous Substances on the Property in violation of Applicable Law. Licensee agrees to indemnify and save harmless Licensor, to the extent permitted by law, against any and all Claims, liabilities, causes of action, Damages, orders, judgments, and clean-up costs arising from Licensee's breach of any the covenants contained in this section 26. Licensor agrees to indemnify and save harmless Licensee to the extent permitted by law, against any and all Claims, liabilities, causes of action, Damages, orders, judgments, and clean-up costs arising from Licensor's breach of any the covenants contained in this section 26.The obligations of each Party to indemnify the other Party pursuant to this section 26 shall survive the termination or expiration of this Agreement. The indemnities contained herein expressly extend back to the date Licensee first used or occupied this Tower Facility which date may precede the Effective Date hereof. In the event Licensee becomes aware of any Hazardous Substances on the Tower Facility, or any environmental, health or safety condition or matter relating to the Tower Facility, that, in Licensee's sole determination, renders the condition of the Licensed Space or Tower Facility unsuitable for Licensee's use, or if Licensee shows reasonable proof that the leasing or continued leasing of the Licensed Space would expose Licensee to undue risks of liability to a government agency or third party, Licensee will have the right, in addition to any other rights it may have at law or in equity, to terminate this Agreement upon written notice to Licensor.

27**. SUBROGATION.**

(a) **Waiver**. Licensor and Licensee waive all rights against each other and any of their respective consultants and contractors, agents and employees, for Damages caused by perils to the extent covered by the proceeds of the insurance provided herein, except such rights as they may have to the insurance proceeds. All insurance policies required under this Agreement shall contain a waiver of subrogation provision under the terms of which the insurance carrier of a Party waives all of such carrier's rights to proceed against the other Party. Licensee's insurance policies shall provide such waivers of subrogation by endorsement. The Licensee shall require by appropriate agreements, written where legally required for validity, similar waivers from its contractors and subcontractors. A waiver of subrogation shall be effective as to a person or entity even though that person or entity would otherwise have a duty of indemnification, contractual or otherwise, did not pay the insurance premium directly or

indirectly, and whether or not the person or entity had an insurable interest in the property damaged.

(b) **Mutual Release**. Notwithstanding anything in this Agreement to the contrary, Licensor and Licensee each release the other and its respective affiliates, employees and representatives from any Claims by them or any one claiming through or under them by way of subrogation or otherwise for damage to any person or to the Tower Facility and to the fixtures, personal property, improvements and alterations in or on the Tower Facility that are caused by or result from risks insured against under any insurance policy carried by each and required by this Agreement, provided that such releases shall be effective only if and to the extent that the same do not diminish or adversely affect the coverage under such insurance policies and only to the extent of the proceeds received from such policy.

28. **GOVERNING LAW, VENUE, SEVERABILITY**. This Agreement shall be governed by the laws of the State of Texas. Any litigation in any way relating to this Agreement shall be brought in State Court or in a Federal District Court for Montgomery County, Texas. If any provision of this Agreement is found invalid or unenforceable under judicial decree or decision, the remaining provisions of this Agreement shall remain in full force and effect.

29. **FINANCING AGREEMENT**. Licensee may, upon written notice to Licensor, mortgage or grant a security interest in the Approved Equipment to any such mortgagees or holders of security interests including their successors and assigns. No such security interest shall extend to, affect or encumber in any way the interests or property of Licensor.

30**. MISCELLANEOUS.** Upon Licensor's reasonable written request, Licensee shall furnish Licensor with complete and accurate information in response to any reasonable request by Licensor for information about any of the Approved Equipment or utilities utilized by Licensee at the Tower Facility or any of the channels and frequencies utilized by Licensee thereon. Either Licensor or Licensee may be referred to herein as a "**Party"** and both Licensor and Licensee together may be referred to herein as the "**Parties**". Licensor agrees to execute a memorandum of this Agreement, which Licensee may record with the appropriate recording officer. Upon the termination or expiration of this Agreement, Licensee shall, within 45 days of the request of Licensor deliver a release of any instruments of record evidencing such Agreement. Notwithstanding the expiration or earlier termination of the Agreement, sections 15(a), 15(b), 16, 17, and 26 shall survive the expiration or earlier termination of the Agreement. No waiver of any of the provisions of this Agreement shall constitute a waiver of any other provision herein (whether or not similar), nor shall such waiver constitute a continuing waiver unless expressly agreed to in writing by the affected Party. This Agreement constitutes the entire agreement of the Parties hereto concerning the subject matter herein and shall supersede all prior offers, negotiations and agreements, whether written or oral. No revision of the Agreement shall be valid unless made in writing and signed by authorized representatives of both Parties. This Agreement may be executed in any number of originals, each of which shall be an original, but all of which together shall constitute but one instrument. Licensor hereby certifies that Licensor is not in default or breach of any of its obligations under any existing license, lease or other written or oral agreements entered into for this Tower Facility. Notwithstanding that this Agreement is identified herein as a license, the Agreement can only be terminated in accordance with the express terms of this Agreement, and Licensee shall have the exclusive use of all licensed space identified in this Agreement for the installation of Licensee equipment. Licensor covenants that Licensee, on paying the rent and performing the covenants herein, shall peaceably and quietly have, hold and enjoy the licensed space. Licensor represents and warrants to Licensee as of the execution date of this Agreement, and covenants during the Term that Licensor is seized of good and sufficient title and interest to the Property and has full authority to enter into and execute this Agreement. All obligations of the

Licensor are joint and several. If the Tower Facility is or becomes encumbered by a deed to secure a debt, mortgage or other security interest, Licensor will provide promptly to Licensee a mutually agreeable subordination, non-disturbance and attornment agreement executed by Licensor and the holder of such security interest. Any time Licensor consent may be required by this Agreement, the consent of one of such Licensor entities shall satisfy such requirement and be sufficient as Licensor consent.

31. **CONFIDENTIALITY**. Neither Party shall use the other's name, service mark or trademark in any public announcement or advertisement without the prior written consent of the other Party, which may be withheld in such Party's sole and absolute discretion.

32. **WAIVER OF LANDLORD'S LIENS.** Licensor waives any and all lien rights it may have, statutory or otherwise, concerning the Approved Equipment or any portion thereof. The Approved Equipment shall be deemed personal property for purposes of this Agreement, regardless of whether any portion is deemed real or personal property under applicable law; Licensor consents to Licensee's right to remove all or any portion of the Approved Equipment from time to time in Licensee's sole discretion and without Licensor's consent.

34. **TERMINATION.** This Agreement may be terminated, without penalty or further liability by Licensee upon written notice to Licensor along with proof of prohibited interference of Licensor's frequencies by Licensor or another licensee of the Tower Facility, which has not been cured or remedied within seventy-two hours of the testing results evidencing such interference. In such event, Licensee shall have forty-five (45) days to remove its equipment following termination from the Tower Facility.

    In addition, Licensor retains the right to terminate this Agreement upon nine (9) months written notice to Licensee in the event Licensor or another governmental entity needs to occupy the Tower Space for purposes of carrying out its governmental functions, including public safety communications.

    In the event of termination pursuant to this paragraph 34, neither party shall have further recourse against the other party.

ATTACHED EXHIBITS:
Exhibit A: List of Approved Equipment and location of the Licensed Space
Exhibit B: Site Drawing indicating the location of Ground Space for Licensee's equipment shelter/skid/pad or space in Licensor's building (as applicable)
Appendix I: Definitions
Appendix II: Insurance

Appendix I
Defined Terms

Agreement: defined in the introductory paragraph.

Annual Escalator: defined in section IV on page 1.

Applicable Law: All applicable statutes, ordinances, laws, regulations and directives of any federal, state or local governmental unit, authority or agency having jurisdiction over a Licensed Space or affecting the rights and obligations of Licensor or Licensee under this Agreement, including without limitation, the Communications Act of 1934, as amended from time to time, FCC Rules and Regulations, and the rules, regulations and written policies and decisions of the FAA.

Approved Equipment: the communications system, including antennas, radio equipment, cabling and conduits, shelter and/or cabinets and other personal property owned or operated by Licensee at the Licensed Space, as defined in the Exhibit A or B to this Agreement.

Business Day: a day other than a Saturday, Sunday or legal holiday for commercial banks under the laws of the United States or the State of Texas.

Claims: demands, claims, suits, actions, proceedings or investigations brought against a Person by an unrelated or unaffiliated Person.

Commencement Date: defined in section IV on page 1.

Damages: debts, liabilities, obligations, losses, damages, excluding consequential, incidental, special or punitive damages, costs and expenses, interest (including, without limitation, prejudgment interest), penalties, reasonable legal fees, court costs, disbursements and costs of investigations, deficiencies, levies, duties and imposts.

Easement: defined in section 2.

Effective Date: Date of last signature to this Agreement by the Parties

FAA: the United States Federal Aviation Administration or any successor federal agency established for the same or similar purpose.

FCC: the United States Federal Communications Commission or any successor federal agency established for the same or similar purpose.

FCC Rules and Regulations: All of the rules, regulations, public guidance, written policies and decisions governing telecommunications generally and wireless telecommunications specifically as promulgated and administered by the FCC, which on the Effective Date includes, but is not limited to, those administered by the Wireless Telecommunications Bureau of the FCC and more specifically referenced as the Code of Federal Regulations, title 47, parts 0 through 101, as amended.

Final Rule: defined in subsection 11(g).

Ground Space: The portion of the Tower Facility licensed for use by Licensee to locate a portion of the Approved Equipment thereon, in the square footage amount depicted on Exhibit B of the Agreement.

Hazardous Substances: Any hazardous material or substance which is or becomes defined as a hazardous substance, pollutant or contaminant subject to reporting, investigation or remediation pursuant to Applicable Law; any substance which is or becomes regulated by any federal, state or local governmental authority; and any oil, petroleum products and their by-products.

Holdover Fee: defined in subsection 6(c).

Indemnified Party: any Person entitled to Indemnification under section 15 hereof.

Initial Term: defined in subsection 6(a).

Interference: defined in subsection 11(a)(i).

Licensed Frequencies: defined in subsection 11(a)(ii).

Licensed Space: Location of the Approved Equipment on the Tower and at the Ground Space as more specifically described in Exhibits A and B attached hereto.

Licensed User: defined in subsection 11(a)(iii).

Licensee: defined in the introductory paragraph.

Licensor: defined in the introductory paragraph.

Monthly License Fee: defined in subsection 5(a).

Notice Address: defined in section 18.

Party(ies): defined in section 30.

Permitted Assignee: defined in section19.

Permitted Frequencies: defined in section III on page 1.
Priority User: defined in subsection 11(a)(iv).

Remittance Address: defined in section II of page 1.

Renewal Term(s): defined in subsection 6(b).

Subsequent User: defined in subsection 11 (a)(v).

Term: Initial Term and each Renewal Term which is effected pursuant to section 6 of this Agreement.

Tower: The communications or broadcast tower owned and operated by Licensor and located at the Tower Facility.

Tower Facility: Certain real property owned, leased, subleased, licensed or managed by Licensor shown on page 1 of this Agreement, on which the Tower owned, leased, licensed or managed by Licensor is located, which is reflected in Exhibit A. .

Unlicensed Frequencies: defined in subsection 11(a)(vi).

Unlicensed User: defined in subsection 11(a)(vii).

Appendix II
Insurance

A. LICENSOR shall maintain in full force during the term of this Agreement the following insurance:

1. Worker's Compensation Insurance with statutory limits in accordance with all applicable state and federal laws, and Employers' Liability Insurance with limits of $500,000.00 per accident/occurrence, or in accordance with all applicable state and federal.

2. Commercial General Liability Insurance (Bodily Injury and Property Damage), the limits of liability of which shall be $1,000,000.00 per occurrence and in the aggregate.

B. LICENSEE shall maintain in full force during the term of this Agreement and shall endeavor to cause all contractors or subcontractors performing work on any Licensed Site prior to the commencement of any such work on behalf of Licensee to maintain the following insurance:

1. Worker's Compensation Insurance with statutory limits in compliance with the statutory requirements of the state of operation, and Employers' Liability Insurance with limits of $500,000.00 per accident/occurrence, or in accordance with all applicable state and federal laws.

2. Commercial General Liability Insurance (Bodily Injury and Property Damage), the limits of liability of which shall be $1,000,000.00 per occurrence and in the aggregate.

The insurance specified in this Item B shall contain a waiver of subrogation against LICENSOR and shall include LICENSOR as additional insured as their interest may appear under this Agreement excluding for workers compensation and employer's liability. The insurance required under this Agreement shall be primary over any insurance coverage in favor of LICENSOR but only with respect to and to the extent of the insured liabilities assumed by LICENSEE under this Agreement and shall contain a standard cross-liability endorsement. Licensor's additional insured status shall (i) be limited to bodily injury, property damage or personal and advertising injury caused, in whole or in part, by Licensee, its employees, agents or independent contractors; (ii) not extend to claims for punitive or exemplary damages arising out of the acts or omissions of Licensor, its employees, agents or independent contractors or where such coverage is prohibited by law or to claims arising out of the gross negligence of Licensor, its employees, agents or independent contractors; and, (iii) not exceed Licensee's indemnification obligation under this Agreement, if any.

C. Notwithstanding the foregoing insurance requirements, (a) the insolvency, bankruptcy, or failure of any insurance company carrying insurance for either Party, or failure of any such insurance company to pay Claims accruing, shall not be held to waive any of the provisions of this Agreement or relieve either Party from any obligations under this Agreement, and (b) the Licensor reserves the right, once per Term, to increase the required liability limits described above in Items A and/or B in accordance with then-current customary insurance requirements in the tower industry nationally.

D. Notwithstanding the forgoing, Licensee may, in its sole discretion, self-insure any of the required insurance under the same terms as required by this Agreement. In the event Licensee elects to self-insure its obligation under this Agreement to include Licensor as an additional insured, the following conditions apply: (i) Licensor shall promptly and no later than thirty (30) days after notice thereof provide Licensee with written notice of any claim, demand, lawsuit, or the like for which it seeks coverage pursuant to this Section and provide Licensee with copies of any demands, notices, summonses, or legal papers received in connection with such claim, demand, lawsuit, or the like; (ii) Licensor shall not settle any such claim, demand, lawsuit, or the like without the prior written consent of Licensee; and (iii) Licensor shall fully cooperate with Licensee in the defense of the claim, demand, lawsuit, or the like.

Agenda Item # 15

We Make a Difference!

To: Board of Directors

From: Calvin Hon, IT Manager

Date: October 28th, 2026

Re: Annual renewal of virtualization server platform

MCHD IT Staff is requesting renewal of the Nutanix Virtualization Server Software Platform. This software manages the virtual server system containing multiple virtual servers used for the corporate network. The initial purchase was board approved last year and this this the first renewal for the annual software subscription.

The cost for the renewal this year is $101,840.64.

This quote is state pricing under the Sourcewell - Technology Products & Solutions contract which is a cooperative purchasing program approved by the MCHD Purchasing Department.

This renewal is budget and under budget.

Fiscal Impact: Minimal

Yes	No	N/A	
☒	☐	☐	Budgeted item?
☒	☐	☐	Within budget?
☒	☐	☐	Renewal contract?
☐	☒	☐	Special request?

Pricing Proposal
Quotation #: 27859968
Created On: 8/13/2026
Valid Until: 10/30/2026

TX-County of Montgomery Hospital District

Calvin Hon
1400 S Loop 336 W
Conroe, TX 77304
United States
Phone: (936) 523-1120
Email: chon@mchd-tx.org; tmosley@mchd-tx.org

Client Solutions Manager

Richard Lettiere
3828 Pecana Trail
Austin, TX 78749
Phone: 800-870-6079
Fax: 512-732-0232
Email: Richard_Lettiere@SHI.com

All Prices are in US Dollar (USD)

	Product	Qty	Your Price	Total
1	Subscription Renewal, Nutanix Cloud Infrastructure (NCI) Pro Software License & Production Software Support Service for 1 CPU Core Nutanix - Part#: RSW-NCI-PRO-PR Contract Name: Sourcewell- Technology Products & Solutions Contract #: 121923-SHI Serial #: 25SW000450380, LIC-02551057 Coverage Term: 1/1/2027 - 12/31/2027 **Note:** one year renewal	192	$265.21	$50,920.32
2	Subscription Renewal, Nutanix Cloud Infrastructure (NCI) Pro Software License & Production Software Support Service for 1 CPU Core Nutanix - Part#: RSW-NCI-PRO-PR Contract Name: Sourcewell- Technology Products & Solutions Contract #: 121923-SHI Serial #: 25SW000450381, LIC-02551058 Coverage Term: 1/1/2027 - 12/31/2027 **Note:** one year renewal	192	$265.21	$50,920.32
			Total	$101,840.64

Additional Comments

All orders for Nutanix products are binding and final, and no returns, cancellations, exchanges, refunds or assignment requests will be accepted.

Please send your Purchase Orders to SouthTexasGOV@SHI.com .

Due to ongoing global component shortages affecting memory, storage, and other critical hardware, OEMs have implemented updated policies allowing for price adjustments up until the time of shipment. Accordingly, quoted prices and lead times are subject to change prior to shipment. We remain committed to keeping you informed of any changes and will communicate promptly as updates occur.

Thank you for choosing SHI-GS! The pricing offered on this quote proposal is valid through the expiration date set above. To ensure the best level of service, please provide End User Name, Phone Number, Email Address and applicable Contract Number when submitting a Purchase Order. SHI Government Solutions, Inc. is 100% Minority Owned, Woman Owned Business. TAX ID# 22-3695478; DUNS# 14-724-3096

The products offered under this proposal are resold in accordance with the terms and conditions of the Contract referenced under that applicable line item.

AGENDA ITEM # 16

Board Mtg: 10/27/26

Consider and act on Healthcare Assistance Program claims from specialty care Non-Medicaid 1115 Waiver providers. (Dr. Peacock, Chair – Indigent Care Committee)

Montgomery County Hospital District
Summary of Claims Processed
For the Period 08/05/26 to 09/30/26

Disbursement Date	Board Reviewed		Payments Made to All Other Vendors (Non-UPL)
August			
August 5, 2026	Yes	$	23,399.12
August 12, 2026	Yes	$	17,951.11
August 26, 2026	Yes	$	30,658.31
Total August Payments - MTD		**$**	**72,008.54**
Monthly Budget - August 2026		**$**	**161,047.00**
September			
September 2, 2026	No	$	36,648.89
September 9, 2026	No	$	37,029.65
September 16, 2026	No	$	14,146.51
September 23, 2026	No	$	20,449.27
September 30, 2026	No	$	18,891.63
Total September Payments - MTD		**$**	**127,165.95**
Monthly Budget - September 2026		**$**	**161,047.00**

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 17

Board Mtg: 10/27/26

Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Dr. Peacock, Chair – Indigent Care Committee)

Montgomery County Hospital District
Summary of Claims Processed
For the Period 10/01/26 through 10/31/26

Disbursement Date		Value of Services Provided by HCA and Affiliated Providers
October		
October Voluntary Contribution for Medicaid 1115 Waiver Program	$	192,751.00
Budgeted Amount October 2026	$	192,751.00
Over / (Under) Budget	$	-

AGENDA ITEM # 18

Board Mtg.: 10/27/26

Montgomery County Hospital District
Financial Dashboard for September 2026
(dollars expressed in 000's)

	Sep 2026	Sep 2025	Var	Var %
Cash and Investments	49,743	52,882	(3,139)	-5.9%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Months	% of Total
12	100.0%

Income Statement	Sep 2026 Actual	YTD Actual	Total Annual Budget	% YTD Annual Budget
Revenue				
Tax Revenue	164	52,623	52,148	100.9%
EMS Net Revenue	2,724	29,465	30,475	96.7%
Other Revenue	1,267	11,398	10,354	110.1%
Total Revenue	**4,155**	**93,487**	**92,978**	100.5%
Expenses				
Payroll	5,140	58,717	61,908	94.8%
Operating	2,565	19,079	20,373	93.7%
Indigent Healthcare	421	4,109	5,259	78.1%
Total Operating Expenses	**8,126**	**81,906**	**87,539**	93.6%
Capital	422	14,409	21,792	66.1%
Total Expenditures	**8,548**	**96,315**	**109,331**	88.1%
Revenue Over / (Under) Expenses	**(4,393)**	**(2,828)**	**(16,353)**	

Total Tax Revenue: Tax collections for the year are $475k more than budgeted.

EMS Net Revenue: EMS Net Revenue is less than expected at 96.7% of the annual budget. Billable trips are 0.7 per day or 0.4% greater than budgeted. Adjustments are greater than budget due to cleaning up old accounts and adjusting workflows as we transitioned to new billing software.

Other Revenue: Year-to-Date, Other Revenue is better than expected primarily due to Ambulance Supplemental Payment Program, Contract Revenue, Investment Income, Miscellaneous Income, and the Tobacco Setlement exceeding budget.

Payroll: Overall payroll expenses are 94.8% of the annual budget. Wages and healthcare expenses are less than budgeted.

Operating Expenses: Operating expenses are 93.7% of the annual budget. Much of this variance can be attributed to timing.

Indigent Care Expenses: Indigent healthcare expenses are 78.1% of budget. Enrollment in the program and cost per client have been less than expected.

Capital: Capital Expenditures are 66.1% of the annual budget at the end of September. This is primarily due to timing as many of the planned projects are expected to be completed in FY 2027.

Montgomery County Hospital District
Balance Sheet
For the period ending Sep - Total Fund (10 & 22)

	FY26
Assets	
10100 - Petty Cash	1,400.00
11401 - MCHD Operating Account WF	1,484,172.68
11501 - PH Operating Account	495,898.79
12500 - Investments MMDA	25,673,756.09
13100 - TexPool	32,523.54
13300 - MCHD Investments WF Bank	8,854,794.65
13301 - PH Investments WF Bank	1,956,264.44
13400 - TexStar	11,962.35
13500 - Investments CD	11,232,569.44
Cash and Equivalents	49,743,341.98
14100 - A/R-EMS Billings	12,062,901.01
14200 - Allowance for Bad Debt	(2,878,255.49)
14300 - A/R Other	1,746,796.84
14305 - A/R Employee	7,401.94
14400 - A/R-Grant	133,713.10
14450 - Capital Lease Receivable	1,396,992.96
14605 - Capital Lease Interest Receivable	3,531.18
14700 - Taxes Receivable	2,139,813.87
14750 - Allowance for Bad Debt-Tax Rev	(427,686.29)
Receivables	14,185,209.12
14800 - Deposits	8,434.00
14900 - Prepaid Expenses	675,782.00
15000 - Inventory	1,243,929.96
Other Assets	1,928,145.96
Total Assets	**65,856,697.06**
Liabilities	

Montgomery County Hospital District
Balance Sheet
For the period ending Sep - Total Fund (10 & 22)

	FY26
20500 - Accounts Payable	583,533.84
20600 - Accounts Payable-Other	12,764.93
21000 - Accrued Expenditures	1,916,535.21
21400 - Accrued Payroll	1,465,963.11
21525 - P/R-Charitable Deductions	7,530.95
21585 - P/R-Flexible Spending	8,728.33
21590 - P/R-Supplemental Insurance Premiums	41.98
21650 - TCDRS Defined Benefit Plan	707,953.66
Total Current Liabilities	4,703,052.01
23000 - Deferred Tax Revenue	1,712,127.58
23200 - Deferred Revenue	660.00
23300 - Deferred Capital Lease Revenue	1,247,363.00
Deferred Inflow	2,960,150.58
Total Liabilities	**7,663,202.59**
Capital	
30200 - Committed - Open Purchase Orders	3,155,423.23
30225 - Assigned - Open Purchase Orders	1,039,311.34
30300 - Nonspendable - Deposits	8,434.00
30400 - Nonspendable - Inventory	1,243,929.96
30700 - Nonspendable - Prepaids	675,782.00
32001 - Committed - Uncompensated Care	7,500,000.00
32002 - Committed - Capital Replacement	1,900,000.00
32003 - Committed - Capital Maintenance	100,000.00
32004 - Committed - Catastrophic Events	5,000,000.00
39000 - Unassigned Fund Balance	37,570,613.94
Capital	58,193,494.47
Total Liabilities and Capital	**65,856,697.06**

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget

For the period ending Sep - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
Total Department				
Revenue				
40000 - Tax Revenue	94,502.79	51,316,972.26	51,106,066.00	100.41%
40100 - Delinquent Tax Revenue	43,134.82	855,829.08	574,391.00	149.00%
40200 - Penalties and Interest	26,152.19	432,901.89	459,257.00	94.26%
40300 - Miscellaneous Tax Revenue	0.00	17,735.86	8,423.00	210.56%
Tax Revenue	**163,789.80**	**52,623,439.09**	**52,148,137.00**	**100.91%**
40500 - Advanced Life Support Revenue	4,486,853.29	56,043,803.94	58,824,083.00	95.27%
40550 - Basic Life Support Revenue	1,602,036.72	13,888,260.52	10,513,735.00	132.10%
40600 - Transfer Service Fees	0.00	0.00	8,052.00	0.00%
40650 - Non-Transport Fees	40,750.00	436,051.44	425,320.00	102.52%
40800 - Contractual Allowance	(2,136,629.33)	(23,023,886.05)	(22,940,767.00)	100.36%
40825 - Charity Care	(1,325,985.56)	(17,625,194.03)	(13,933,306.00)	126.50%
40850 - Provision for Bad Debt	36,733.51	(504,499.32)	(2,532,692.00)	19.92%
40875 - Recovery of Bad Debt	20,137.80	250,734.26	111,000.00	225.89%
EMS Net Revenue	**2,723,896.43**	**29,465,270.76**	**30,475,425.00**	**96.69%**
41025 - Ambulance Supplemental Payment Program	0.00	1,041,830.81	1,000,000.00	104.18%
41050 - Contract Revenue	25,853.99	333,777.31	209,451.00	159.36%
41075 - Dispatch Fees	94,083.00	335,584.00	385,612.00	87.03%
41105 - Education/Training Revenue	13,130.50	144,058.75	182,448.00	78.96%
41125 - Employee Medical Premiums	123,217.75	1,584,751.86	1,684,201.00	94.10%
41150 - EMS-Trauma Fund Income	0.00	40,034.00	30,000.00	133.45%
41175 - Gain/Loss on Sale of Assets	159,250.00	241,450.00	291,750.00	82.76%
41200 - Immunization Fees	1,930.00	20,904.39	24,456.00	85.48%
41225 - Inter Local 800 Mhz	261,333.00	261,333.00	329,996.00	79.19%
41250 - Interest Income	1,094.80	8,013.52	5,235.00	153.08%
41255 - Interest Income-Capital Lease	4,506.77	59,176.93	61,302.00	96.53%
41275 - Investment Income	181,863.76	2,345,589.20	2,276,000.00	103.06%
41325 - MDC Revenue - First Responders	450.00	102,256.00	90,150.00	113.43%
41350 - Miscellaneous Income	116,380.56	1,452,154.73	779,540.00	186.28%
41410 - P.A. Processing Fees	0.00	0.00	120.00	0.00%
41425 - Proceeds from Capital Lease	153,271.05	544,486.22	433,059.00	125.73%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Sep - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
41450 - Proceeds from Grant Funding	74,512.38	939,198.80	926,534.00	101.37%
41545 - Stand-By Fees	38,702.25	185,692.40	194,532.00	95.46%
41625 - Tobacco Settlement Proceeds	0.00	1,235,052.44	800,000.00	154.38%
41650 - Tower Contract Revenue	13,494.51	395,933.72	527,080.00	75.12%
41675 - VHF Project Revenue	0.00	75,643.15	75,644.00	100.00%
41700 - Weyland Bldg. Land Lease	4,265.83	51,189.97	47,192.00	108.47%
Other Revenue	**1,267,340.15**	**11,398,111.20**	**10,354,302.00**	**110.08%**
Total Revenue	**4,155,026.38**	**93,486,821.05**	**92,977,864.00**	100.55%
Expenditure				
51100 - Regular Pay	3,048,355.80	34,501,269.19	35,477,680.00	97.25%
51200 - Overtime Pay	376,652.65	3,723,746.46	3,905,170.00	95.35%
51300 - Paid Time Off	330,544.20	3,955,191.31	4,129,149.00	95.79%
51400 - Stipend Pay	53,551.19	292,141.44	352,986.00	82.76%
51500 - Payroll Taxes	274,458.33	3,063,244.10	3,169,318.00	96.65%
51650 - TCDRS Plan	363,642.24	4,041,283.82	4,149,621.00	97.39%
51700 - Health & Dental	54,944.63	1,367,769.67	1,158,549.00	118.06%
51710 - Health Insurance Claims	518,064.90	6,654,412.45	8,433,084.00	78.91%
51720 - Health Insurance Admin Fees	120,211.79	1,118,321.91	1,132,464.00	98.75%
Payroll Expenses	**5,140,425.73**	**58,717,380.35**	**61,908,021.00**	**94.85%**
52000 - Accident Repair	14,694.80	129,326.60	85,000.00	152.15%
52100 - Accounting/Auditing Fees	0.00	53,000.00	56,100.00	94.47%
52200 - Advertising	0.00	11,035.74	11,572.00	95.37%
52300 - Bank Charges	0.00	72.45	0.00	0.00%
52500 - Bio-Waste Removal	4,735.03	55,781.26	60,621.00	92.02%
52600 - Books/Materials	13,916.77	136,354.83	200,219.00	68.10%
52700 - Business Licenses	5,094.40	38,269.43	55,140.00	69.40%
52725 - Capital Lease Expense	21,982.98	268,639.29	268,640.00	100.00%
52730 - Capital Lease Interest Expense	12,243.98	104,063.37	104,069.00	99.99%
52735 - Capital IT Subscription Assets Interest Expense	10.74	3,771.12	3,772.00	99.98%
52900 - Collection Fees	9,722.84	141,808.37	111,602.00	127.07%
52950 - Community Education	1,647.19	2,769.19	6,522.00	42.46%
53000 - Computer Maintenance	30,838.59	620,883.06	634,502.00	97.85%
53050 - Computer Software	156,904.78	1,577,981.72	1,774,719.00	88.91%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Sep - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
53075 - Computer Software - MDC First Responder	400.00	65,758.22	65,759.00	100.00%
53100 - Computer Supplies/Non-Capital	11,294.33	71,169.46	79,284.00	89.77%
53150 - Conferences - Fees, Travel, & Meals	11,810.09	169,818.13	214,485.00	79.17%
53300 - Contracted Services	145,540.46	2,054,795.47	2,136,449.00	96.18%
53310 - Contractual Obligations-County Appraisal	119,094.00	422,101.10	422,689.00	99.86%
53330 - Contractual Obligations-Other	14,724.80	249,027.47	256,081.00	97.25%
53335 - Contractual Obligations-Tax Collector Assessor	17.77	123,242.08	130,100.00	94.73%
53400 - Credit Card Processing Fee	5,263.74	67,951.06	68,855.00	98.69%
53500 - Customer Property Damage	0.00	9,313.30	24,510.00	38.00%
53550 - Customer Relations	6,676.00	69,780.27	85,402.00	81.71%
53800 - Disposable Linen	4,592.87	95,028.87	95,029.00	100.00%
53900 - Disposable Medical Supplies	259,019.71	1,613,390.65	1,663,056.00	97.01%
54000 - Drug Supplies	75,971.58	403,318.62	460,225.00	87.64%
54100 - Dues/Subscriptions	6,357.18	92,181.38	116,001.00	79.47%
54200 - Durable Medical Equipment	399,191.95	1,040,854.36	1,072,380.00	97.06%
54350 - Employee Health/Wellness	4,014.56	46,315.31	46,316.00	100.00%
54450 - Employee Recognition	22,836.98	134,672.92	151,954.00	88.63%
54500 - Equipment Rental	0.00	16,373.99	36,078.00	45.38%
54700 - Fuel-Auto	155,670.13	1,255,112.83	1,182,082.00	106.18%
54725 - Fuel-Non-Auto	0.00	0.00	3,000.00	0.00%
54800 - Hazardous Waste Removal	110.00	1,270.00	1,270.00	100.00%
54900 - Insurance	89,574.00	1,006,752.39	1,221,180.00	82.44%
55025 - Interest Expense	10,584.09	42,161.30	42,162.00	100.00%
55100 - Laundry Service & Purchase	161.11	2,132.70	2,133.00	99.99%
55400 - Leases/Contracts	5,545.73	62,200.99	62,201.00	100.00%
55500 - Legal Fees	7,295.25	70,290.36	77,300.00	90.93%
55600 - Maintenance & Repairs-Buildings	60,933.15	415,063.11	469,000.00	88.50%
55650 - Maintenance-Equipment	371,851.95	868,367.89	997,284.00	87.07%
55700 - Management Fees	9,805.72	115,162.45	115,163.00	100.00%
55900 - Meals - Business and Travel	0.00	1,005.64	1,900.00	52.93%
56100 - Meeting Expenses	9,387.68	33,363.46	42,669.00	78.19%
56200 - Mileage Reimbursements	549.20	6,038.28	8,328.00	72.51%
56300 - Office Supplies	2,186.06	20,418.24	21,043.00	97.03%
56500 - Other Services	749.14	4,572.06	6,000.00	76.20%
56600 - Oxygen & Gases	9,059.90	104,111.90	104,113.00	100.00%
56900 - Postage	5,658.40	33,372.82	36,299.00	91.94%
57000 - Printing Services	80.00	5,840.87	9,951.00	58.70%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Sep - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
57100 - Professional Fees	21,276.00	345,016.64	380,807.00	90.60%
57200 - Radio Repairs-Outsourced	667.74	40,567.24	40,568.00	100.00%
57225 - Radio-Parts	13,019.16	56,642.14	87,028.00	65.08%
57250 - Radios	0.00	109,567.10	61,052.00	179.47%
57300 - Recruit/Investigate	14,894.89	105,369.87	105,371.00	100.00%
57500 - Rent	16,571.95	194,062.55	199,328.00	97.36%
57650 - Repair-Equipment	1,117.63	70,057.33	72,564.00	96.55%
57725 - Shop Supplies	4,532.51	45,503.79	61,846.00	73.58%
57730 - Shop Tools	837.29	33,669.36	33,671.00	100.00%
57750 - Small Equipment & Furniture	93,558.82	728,650.57	838,627.00	86.89%
57800 - Special Events Supplies	0.00	6,797.97	7,398.00	91.89%
57900 - Station Supplies	9,456.02	77,422.43	77,480.00	99.93%
58100 - Supplemental Food	2,254.54	1,394.86	1,395.00	99.99%
58200 - Telephones-Cellular	15,254.74	147,840.49	148,887.00	99.30%
58310 - Telephones-Service	36,493.22	455,842.75	455,844.00	100.00%
58500 - Training & Continuing Education	22,555.52	244,479.90	376,984.00	64.85%
58600 - Travel Expenses	3,700.05	16,539.91	36,922.00	44.80%
58625 - Tuition Reimbursement	5,886.40	72,424.61	72,425.00	100.00%
58650 - Unemployment Expense	1,500.00	7,727.78	7,728.00	100.00%
58700 - Uniforms	72,112.06	271,587.05	330,167.00	82.26%
58800 - Utilities	52,364.50	490,702.84	490,705.00	100.00%
58900 - Vehicle-Batteries	4,279.13	40,308.68	40,309.00	100.00%
58950 - Vehicle-Fluids & Additives	7,843.11	27,509.62	27,510.00	100.00%
58975 - Vehicle-Oil & Lubricants	5,994.04	53,703.99	53,704.00	100.00%
59000 - Vehicle-Outside Services	4,810.00	17,853.75	17,854.00	100.00%
59050 - Vehicle-Parts	(8,386.50)	744,552.20	747,011.00	99.67%
59100 - Vehicle-Registration	93.04	1,622.23	1,623.00	99.95%
59150 - Vehicle-Tires	12,701.25	96,642.66	96,643.00	100.00%
59200 - Vehicle-Towing	2,767.40	15,822.71	15,823.00	100.00%
59350 - Worker's Compensation Insurance	48,638.00	622,809.90	585,023.00	106.46%
Operating Expenses	**2,564,592.14**	**19,078,779.30**	**20,372,506.00**	**93.65%**
59610 - 1115 Medicaid Waiver-Uncompensated Care	277,163.00	2,728,576.42	3,325,952.00	82.04%
59620 - Specialty Healthcare Providers	143,498.79	1,380,681.53	1,932,568.00	71.44%
Indigent Care Expenses	**420,661.79**	**4,109,257.95**	**5,258,520.00**	**78.14%**
59700 - Capital Purchase-Building/Improvements	(64,207.52)	3,445,884.14	8,181,176.00	42.12%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Sep - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
59720 - Capital Purchase-Equipment	(105,565.43)	5,624,658.22	7,633,167.00	73.69%
59740 - Capital Purchase-Land	47,250.00	47,250.00	797,250.00	5.93%
59760 - Capital Purchase-Leases	153,271.05	544,486.22	433,059.00	125.73%
59770 - Capital Purchase-Site Improvements	77,963.01	126,891.32	127,508.00	99.52%
59780 - Capital Purchase-Vehicles	312,920.40	4,620,205.40	4,620,206.00	100.00%
Capital Expenditures	**421,631.51**	**14,409,375.30**	**21,792,366.00**	**66.12%**
Total Expenditure	**8,547,311.17**	**96,314,792.90**	**109,331,413.00**	88.09%
Revenue over Expenditures	**(4,392,284.79)**	**(2,827,971.85)**	**(16,353,549.00)**	17.29%

Montgomery County Hospital District
Year-Over-Year Income Statement Comparison

For the period ending Sep

	FY26 Current Month Actual - Sep	FY25 Last Year Month Actual - Sep	Month Variance	Month Variance %	FY26 YTD Actual	FY25 Last Year YTD Actual	YTD Variance	YTD Variance %	FY26 Total Annual Budget
Total Department									
Revenue									
Tax Revenue	163,789.80	163,560.29	229.51	0.14%	52,623,439.09	50,709,828.57	1,913,610.52	3.77%	52,148,137.00
EMS Net Revenue	2,723,896.43	1,886,026.55	837,869.88	44.43%	29,465,270.76	30,355,684.45	(890,413.69)	2.93%	30,475,425.00
Other Revenue	1,131,506.76	825,719.04	305,787.72	37.03%	9,740,551.59	9,238,725.33	501,826.26	5.43%	8,685,131.00
Total Revenue	**4,019,192.99**	**2,875,305.88**	**1,143,887.11**	39.78%	**91,829,261.44**	**90,304,238.35**	**1,525,023.09**	1.69%	**91,308,693.00**
Expenditure									
Payroll Expenses	5,027,116.39	4,554,949.90	472,166.49	10.37%	57,461,679.71	53,972,363.02	3,489,316.69	6.47%	60,920,695.00
Operating Expenses	2,693,298.30	1,529,689.11	1,163,609.19	76.07%	19,006,073.55	18,322,252.81	683,820.74	3.73%	20,199,511.00
Indigent Care Expenses	420,661.79	365,250.80	55,410.99	15.17%	4,109,257.95	3,812,406.58	296,851.37	7.79%	5,258,520.00
Capital Expenditures	421,631.51	440,435.52	(18,804.01)	4.27%	14,409,375.30	11,793,019.55	2,616,355.75	22.19%	21,402,773.00
Total Expenditure	**8,562,707.99**	**6,890,325.33**	**1,672,382.66**	24.27%	**94,986,386.51**	**87,900,041.96**	**7,086,344.55**	8.06%	**107,781,499.00**
Revenue over Expenditures	**(4,543,515.00)**	**(4,015,019.45)**	**(528,495.55)**	13.16%	**(3,157,125.07)**	**2,404,196.39**	**(5,561,321.46)**	231.32%	**(16,472,806.00)**

AGENDA ITEM # 18

Board Mtg.: 10/27/26

Montgomery County Hospital District
Accounts Receivable Analysis

Days in Accounts Receivable

	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26
A/R Balance	11,617,280	11,154,862	11,125,059	11,532,081	11,397,538	11,346,692	11,747,235	11,906,560	11,909,478	11,758,213	12,161,028	12,061,971
Charges	5,791,937	5,541,659	5,816,766	5,693,810	5,448,960	6,029,651	5,613,707	6,089,062	6,021,267	6,024,407	6,232,946	6,188,480
Total 6-Mo Charges	33,986,125	33,668,930	34,446,588	34,109,619	33,593,580	34,322,783	34,144,553	34,691,956	34,896,457	35,227,053	36,011,040	36,169,869
Avg Charge / Day *	188,812	187,050	191,370	189,498	186,631	190,682	189,692	192,733	193,869	195,706	200,061	200,944
A/R Days	62	60	58	61	61	60	62	62	61	60	61	60

* Accounts are aged from date of service.
** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

	Days								
Month	Current	31-60	61-90	91-120	121-180	>180	Total	> 90 Days	> 120 Days
Oct-25	5,433,696	2,059,717	1,534,228	1,528,791	227,244	833,604	11,617,280	2,589,639	1,060,848
Nov-25	5,519,161	1,770,608	1,768,226	1,129,791	252,026	715,050	11,154,862	2,096,867	967,077
Dec-25	5,466,694	1,792,913	1,690,841	1,377,661	323,650	473,299	11,125,059	2,174,610	796,949
Jan-26	6,612,725	1,747,463	1,527,200	1,096,124	336,223	212,346	11,532,081	1,644,693	548,568
Feb-26	6,461,285	2,393,308	1,081,069	1,025,737	226,770	158,238	11,346,407	1,410,746	385,008
Mar-26	6,111,269	2,361,929	1,793,648	775,949	196,828	107,070	11,346,692	1,079,847	303,898
Apr-26	6,097,047	2,359,656	1,959,413	1,061,236	160,819	109,064	11,747,235	1,331,119	269,883
May-26	6,303,646	2,341,649	1,725,487	1,198,465	177,265	160,048	11,906,560	1,535,778	337,313
Jun-26	6,215,204	2,387,718	1,988,384	972,827	210,462	134,883	11,909,478	1,318,172	345,345
Jul-26	6,293,608	2,168,174	1,620,327	1,287,648	195,331	193,125	11,758,213	1,676,103	388,455
Aug-26	6,967,342	2,049,729	1,632,926	1,065,238	222,908	222,885	12,161,028	1,511,031	445,793
Sep-26	6,836,832	2,207,033	1,519,109	949,673	172,416	266,775	11,951,839	1,388,865	439,191

	Days								
Month	Current	31-60	61-90	91-120	121-180	>180	Total	> 90 Days	> 120 Days
Oct-25	47%	18%	13%	13%	2%	7%	100%	22%	9%
Nov-25	49%	16%	16%	10%	2%	6%	100%	19%	9%
Dec-25	49%	16%	15%	12%	3%	4%	100%	20%	7%
Jan-26	57%	15%	13%	10%	3%	2%	100%	14%	5%
Feb-26	57%	21%	10%	9%	2%	1%	100%	12%	3%
Mar-26	54%	21%	16%	7%	2%	1%	100%	10%	3%
Apr-26	52%	20%	17%	9%	1%	1%	100%	11%	2%
May-26	53%	20%	14%	10%	1%	1%	100%	13%	3%
Jun-26	52%	20%	17%	8%	2%	1%	100%	11%	3%
Jul-26	54%	18%	14%	11%	2%	2%	100%	14%	3%
Aug-26	57%	17%	13%	9%	2%	2%	100%	12%	4%
Sep-26	57%	18%	13%	8%	1%	2%	100%	12%	4%

AGENDA ITEM #18

Board Mtg.: 10/27/26

Montgomery County Hospital District
Payer Mix and Service Mix

Payer	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	12-Month Total
Medicare	2,755,496	2,699,838	2,941,091	2,965,091	2,720,357	2,927,889	2,846,773	2,970,883	2,994,898	2,984,770	3,038,212	3,007,098	34,852,395
Medicaid	548,352	519,593	611,301	503,926	552,911	589,820	574,691	553,478	518,349	525,019	589,911	600,813	6,688,163
Insurance	1,608,896	1,518,399	1,470,755	1,455,514	1,475,666	1,636,278	1,551,812	1,586,110	1,573,810	1,551,201	1,634,903	1,644,274	18,707,618
Facility Contract							922					0	922
Bill Patient	839,827	776,241	790,823	764,818	688,556	871,364	944,601	961,795	926,457	950,939	955,702	897,593	10,368,715
Standby	39,366	27,587	2,795	4,463	11,470	4,300	5,751	16,797	7,753	12,479	14,218	38,702	185,680
Total	5,791,937	5,541,658	5,816,766	5,693,810	5,448,960	6,029,651	5,924,550	6,089,062	6,021,267	6,024,407	6,232,946	6,188,480	70,803,494

Payer	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	12-Month %
Medicare	47.6%	48.7%	50.6%	52.1%	50.0%	48.5%	48.1%	48.8%	49.7%	49.6%	48.7%	48.6%	49.3%
Medicaid	9.5%	9.4%	10.5%	8.9%	10.1%	9.8%	9.7%	9.1%	8.6%	8.7%	9.5%	9.7%	9.5%
Insurance	27.8%	27.4%	25.3%	25.6%	27.1%	27.1%	26.2%	26.0%	26.1%	25.7%	26.2%	26.6%	26.5%
Facility Contract	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%
Bill Patient	14.5%	14.0%	13.6%	13.4%	12.6%	14.5%	15.9%	15.8%	15.4%	15.8%	15.3%	14.5%	14.7%
Standby	0.7%	0.5%	0.0%	0.1%	0.2%	0.1%	0.1%	0.3%	0.1%	0.2%	0.2%	0.6%	0.3%
Total	100.1%	100.0%	100.0%	100.1%	100.0%	100.0%	100.0%	100.0%	99.9%	100.0%	99.9%	100.0%	100%

Payer	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	12-Month Total
ALS	3,774	3,560	3,656	3,494	3,444	3,798	3,735	3,838	3,774	3,701	3,626	3,494	43,894
BLS	925	939	1,108	1,089	925	1,058	1,027	1,021	1,049	1,113	1,402	1,496	13,152
Other	293	321	285	237	269	269	263	309	303	302	317	326	3,494
Transfer												0	0
Standby	58	44	5	30	8	1	6	19	8	14	13	54	260
Total	5,050	4,864	5,054	4,850	4,646	5,126	5,031	5,187	5,134	5,130	5,358	5,370	60,800

Payer	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	12-Month %
ALS	74.7%	73.2%	72.3%	72.0%	74.1%	74.1%	74.2%	74.0%	73.6%	72.1%	67.7%	65.1%	72.2%
BLS	18.3%	19.3%	21.9%	22.5%	19.9%	20.6%	20.4%	19.7%	20.4%	21.7%	26.2%	27.9%	21.6%
Other	5.8%	6.6%	5.6%	4.9%	5.8%	5.2%	5.2%	6.0%	5.9%	5.9%	5.9%	6.1%	5.7%
Transfer	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Standby	1.1%	0.9%	0.1%	0.6%	0.2%	0.0%	0.1%	0.4%	0.2%	0.3%	0.2%	1.0%	0.4%
Total	99.9%	100.0%	99.9%	100.0%	100.0%	99.9%	99.9%	100.1%	100.1%	100.0%	100.0%	100.1%	99.9%

AGENDA ITEM # 18

Board Mtg.: 10/27/26

Montgomery County Hospital District
Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days					$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
Oct-25	578,153	-	-	-	-	578,153	578,153
Nov-25	164,015	-	-	-	-	164,015	164,015
Dec-25	305,749	-	-	-	-	305,749	305,749
Jan-26	162,100	-	-	-	-	162,100	162,100
Feb-26	439,436	-	-	-	-	439,436	439,436
Mar-26	569,865	-	-	-	-	569,865	569,865
Apr-26	355,184	-	-	-	-	355,184	355,184
May-26	857,184	-	-	-	-	857,184	857,184
Jun-26	86,812	-	-	-	-	86,812	86,812
Jul-26	1,120,273	-	-	-	-	1,120,273	1,120,273
Aug-26	351,461	-	-	-	-	351,461	351,461
Sep-26	583,274	-	-	-	-	583,274	583,274

Agenda Item # 19

We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: October 27, 2026

Re: **ACC 05- Policy 101 District Purchasing**

Consider and make recommendations on potential revisions to ACC 05-101 District Purchasing Policy. (Mrs. Inman, Treasurer – MCHD Board)

Agenda Item # 20

We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: October 27, 2026

Re: **Public Consulting Group**

Consider and act on Public Consulting Group contract amendment. (Mrs. Inman, Treasuer – MCHD Board)

This request is to extend the contractor agreement with Public Consulting Groupfor service and assistance with MCHD's participation in the Ambulance Services Supplemental Payment Program.

The reporting periods will include Fiscal Year 2026 and Fiscal Year 2027.

The consulting fee remains the same at 6% for all revenues realized by MCHD for each of the reporting periods.

Yes	No	N/A	
☒	☐	☐	Budgeted item?
☐	☒	☐	Within budget?
☐	☒	☐	Renewal contract?
☐	☒	☐	Special request?

SEVENTH AMENDMENT TO CONTRACTOR AGREEMENT

This Seventh Amendment ("Amendment") to the Contractor Agreement is entered into between Public Consulting Group LLC, a limited liability company with a place of business at 148 State Street, Boston, Massachusetts, and successor in interest to Public Consulting Group, Inc. ("PCG") and Montgomery County Hospital District ("CLIENT" or "MCHD") as of the date last signed ("Effective Date").

WHEREAS, PCG and CLIENT are parties to the Contractor Agreement dated April 10, 2013 ("the Agreement"); and

WHEREAS, PCG and CLIENT wish to amend the Agreement by mutual agreement as provided in Section 18 of the Agreement.

NOW THEREFORE, in consideration of the foregoing recitals and the mutual promises set forth herein, the parties hereto agree as follows:

1. The parties hereby agree to amend the "Term" from Section 2 of the Agreement by adding the following:

   The term for services to be performed by PCG under this Amendment will include the reporting cycle, including report preparation and subsequent payment from the State of Texas, for the period for Federal Fiscal Year 2026 (October 1, 2025 – September 30, 2026) and Federal Fiscal Year 2027 (October 1, 2026 – September 30, 2027). PCG will provide contracted services through the completion and issuance of payment from the State of Texas to MCHD, estimated to occur on or before September 30, 2027 and September 30, 2028.

2. The parties hereby agree to amend the "Compensation" from Section 3 of the Agreement as follows:

   The compensation for services pertaining to the reporting period for Federal Fiscal Years 2026 and 2027, MCHD will pay PCG six (6) percent of all revenues realized by MCHD, for each of those reporting periods, as a result of the services performed under this Amendment.

3. This Amendment shall be construed and interpreted in accordance with the laws of the State of Texas without giving effect to its principles of conflict of laws.

4. As amended by this Amendment, all provision of the Agreement shall remain in full force and effect. In the event of a conflict between this Amendment and the Agreement, this Amendment shall take precedence.

IN WITNESS WHEREOF, intending to be bound hereby, the parties hereto have caused their authorized representatives to subscribe their names hereunder.

PUBLIC CONSULTING GROUP LLC:

Name:_____

Title:_____

Date:_____

MONTGOMERY COUNTY HOSPITAL DISTRICT:

Name:_____

Title:_____

Date:_____

Agenda Item # 21

We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: October 27, 2026

Re: **Woodforest National Bank Accounts Signers**

Consider and act on changes to the signers for the following Woodforest National Bank accounts. (Mrs. Kelly Inman, Treasurer – MCHD Board)

a. MCHD Operating
b. MCHD Tax Revenue
c. MCHD Investment
d. MCHD Public Health Operating
e. MCHD Public Health Investment

Name	MCHD Operating Account (0144)	MCHD Investment Account (0060)	MCHD Tax Revenue Account (0136)	MCHD Public Health Operating Account (4485)	MCHD Public Health Investment Account (4493)
Chris Grice	Remove	Remove	Remove	Remove	Remove
Charles Shirley	X	X	X	X	X
Kelly Inman	X	X	X	X	X
Tanya Peacock	Add	Add	Add	Add	Add
Randy E. Johnson, CEO	X	X	X	X	X
D. Brett Allen, CFO	X	X	X	X	X
Melissa Miller, COO	X			X	

Agenda Item # 22

We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: October 27, 2026

Re: **TexPool and TexStar - Signers**

Consider and act on changes to the signers for the TexPool and TesStar accounts. (Mrs. Kelly Inman, Treasurer – MCHD Board)

Name	TexPool	TexStar
Chris Grice	Remove	Remove
Kelly Inman	Add	Add
Charles Shirley	X	X
Randy E. Johnson, CEO	X	X
D. Brett Allen, CFO	X	X

Agenda Item # 23

Montgomery County Hospital District
Budget Amendment - Fiscal Year Ending September 30, 2026
Supplement to the Amendment Presented to the Board on October 27, 2026

Account	Description	Total	Notes	Impact
Revenue				
VHF Revenue from Previous Agreement				
10-004-41650	Tower Contract Revenue - Radio	(8,356.00)	Previous VHF Agreement payments ended April 2026	Decrease Revenue
10-004-41675	VHF Project Revenue - Radio	8,356.00	Previous VHF Agreement payments ended April 2026	Increase Revenue
	Total VHF Revenue from Previous Agreement	-		
Enterprise Leases				
10-010-41425	Proceeds from Capital Lease - Fleet	111,428.00	GASB 87 Enterprise leases	Increase Revenue
	Total Enterprise Leases	111,428.00		
	Total Revenue	**111,428.00**	**Increase in Revenue**	
Enterprise Leases				
10-010-59760	Capital Purchase-Leases - Fleet	111,428.00	GASB 87 Enterprise leases	Increase Expense
	Total Enterprise Leases	111,428.00		
FY 2026 Budget Reclassification				
10-004-59700	Capital Purchase-Building/Improvements - Radio/Tower	398,972.00	Reclassification of budget	Increase Expense
10-040-59700	Capital Purchase-Building/Improvements - Buildings	257,412.00	Reclassification of budget	Increase Expense
10-025-51700	Health & Dental - Human Resources	220,791.00	Reclassification of budget	Increase Expense
10-025-59350	Worker's Compensation Insurance - Human Resources	163,054.00	Reclassification of budget	Increase Expense
10-010-59760	Capital Purchase-Leases - Fleet	111,428.00	Reclassification of budget	Increase Expense
10-010-54700	Fuel-Auto - Fleet	73,631.00	Reclassification of budget	Increase Expense
10-010-52000	Accident Repair - Fleet	44,327.00	Reclassification of budget	Increase Expense
10-004-57750	Small Equipment & Furniture - Radio/Tower	30,446.00	Reclassification of budget	Increase Expense
10-011-52900	Collection Fees - EMS Billing	30,207.00	Reclassification of budget	Increase Expense
10-027-51400	Stipend Pay - Emergency Management	9,978.00	Reclassification of budget	Increase Expense
10-016-51400	Stipend Pay - Facilities	12.00	Reclassification of budget	Increase Expense
10-045-51100	Regular Pay - EMS Quality & Safety	(266,865.00)	Reclassification of budget	Decrease Expense
10-007-51100	Regular Pay - EMS Operations	(245,907.00)	Reclassification of budget	Decrease Expense
10-006-51100	Regular Pay - Alarm	(190,208.00)	Reclassification of budget	Decrease Expense
10-015-59720	Capital Purchase-Equipment - Information Technology	(170,876.00)	Reclassification of budget	Decrease Expense
10-007-51200	Overtime Pay - EMS Operations	(157,562.00)	Reclassification of budget	Decrease Expense
10-008-59720	Capital Purchase-Equipment - Supply Chain	(134,331.00)	Reclassification of budget	Decrease Expense
10-016-51100	Regular Pay - Facilities	(88,177.00)	Reclassification of budget	Decrease Expense
10-007-58500	Training & Continuing Education - EMS Operations	(71,160.00)	Reclassification of budget	Decrease Expense
10-006-51300	Paid Time Off - Alarm	(15,172.00)	Reclassification of budget	Decrease Expense
22-200-51710-1000	Health Insurance Claims - PH Clinic	(7,609.00)	Reclassification of budget	Decrease Expense
22-200-51700-1000	Health & Dental - PH Clinic	(4,146.00)	Reclassification of budget	Decrease Expense
22-200-53330-1000	Contractual Obligations-Other - PH Clinic	(495.00)	Reclassification of budget	Decrease Expense
22-200-57000-1000	Printing Services - PH Clinic	(150.00)	Reclassification of budget	Decrease Expense
22-200-59350-1000	Worker's Compensation Insurance - PH Clinic	15.00	Reclassification of budget	Increase Expense
22-200-56200-1000	Mileage Reimbursements - PH Clinic	61.00	Reclassification of budget	Increase Expense
22-200-54100-1000	Dues/Subscriptions - PH Clinic	124.00	Reclassification of budget	Increase Expense
22-200-58200-1000	Telephones-Cellular - PH Clinic	159.00	Reclassification of budget	Increase Expense
22-200-51720-1000	Health Insurance Admin Fees - PH Clinic	197.00	Reclassification of budget	Increase Expense
22-200-54200-1000	Durable Medical Equipment - PH Clinic	334.00	Reclassification of budget	Increase Expense
22-200-53300-1000	Contracted Services - PH Clinic	495.00	Reclassification of budget	Increase Expense
22-200-53400-1000	Credit Card Processing Fee - PH Clinic	617.00	Reclassification of budget	Increase Expense
22-200-51500-1000	Payroll Taxes - PH Clinic	628.00	Reclassification of budget	Increase Expense
22-200-53900-1000	Disposable Medical Supplies - PH Clinic	955.00	Reclassification of budget	Increase Expense
22-200-57750-1000	Small Equipment & Furniture - PH Clinic	1,128.00	Reclassification of budget	Increase Expense
22-200-51650-1000	TCDRS Plan - PH Clinic	1,314.00	Reclassification of budget	Increase Expense
22-200-56300-1000	Office Supplies - PH Clinic	1,602.00	Reclassification of budget	Increase Expense
22-200-51300-1000	Paid Time Off - PH Clinic	1,941.00	Reclassification of budget	Increase Expense
22-200-51200-1000	Overtime Pay - PH Clinic	2,796.00	Reclassification of budget	Increase Expense
22-200-51100-1000	Regular Pay - PH Clinic	9,100.00	Reclassification of budget	Increase Expense
22-201-55500-1001	Legal Fees - MCPHD County Funding	(7,000.00)	Reclassification of budget	Decrease Expense
22-201-52100-1001	Accounting/Auditing Fees - MCPHD County Funding	(3,100.00)	Reclassification of budget	Decrease Expense
22-201-54700-1001	Fuel-Auto - MCPHD County Funding	(600.00)	Reclassification of budget	Decrease Expense
22-201-54450-1001	Employee Recognition - MCPHD County Funding	(300.00)	Reclassification of budget	Decrease Expense
22-201-52300-1001	Bank Charges - MCPHD County Funding	73.00	Reclassification of budget	Increase Expense
22-201-56900-1001	Postage - MCPHD County Funding	75.00	Reclassification of budget	Increase Expense
22-201-54900-1001	Insurance - MCPHD County Funding	200.00	Reclassification of budget	Increase Expense
22-201-53050-1001	Computer Software - MCPHD County Funding	1,586.00	Reclassification of budget	Increase Expense
22-203-59720-1013	Capital Purchase-Equipment - CPS CRI	(35,600.00)	Reclassification of budget	Decrease Expense
22-203-57250-1013	Radios - CPS CRI	35,600.00	Reclassification of budget	Increase Expense
	Total FY 2026 Budget Reclassification	-		
FY 2026 Open Purchase Orders to Carry Forward				
10-001-54900	Insurance - Admin	(213,313.00)	Commercial Auto / Liability Insurance	Decrease Expense
10-002-52950	Community Education - HCAP	(202.62)	HCAP Flyers	Decrease Expense
10-004-53300	Contracted Services - Radio	(6,459.52)	RFP Consultant, VHF System Analysis	Decrease Expense
10-004-55650	Maintenance-Equipment - Radio/Tower	(96,078.89)	Open Options Fusion Renewal, Tower Maint, Batteries	Decrease Expense
10-004-57100	Professional Fees - Radio/Tower	(31,766.50)	Lighting repair, Project Support, CAD to CAD Feasability	Decrease Expense
10-004-57225	Radio-Parts - Radio/Tower	(30,385.00)	Cables, Network Switch, UHF Antenna, Tower Amplifier	Decrease Expense
10-004-57250	Radios - Radio/Tower	(61,051.20)	P25 Radios (30)	Decrease Expense
10-004-58500	Training & Continuing Education - Radio/Tower	(9,984.51)	G2 FSA System Training, Installation Contractor	Decrease Expense
10-004-59700	Capital Purchase-Building/Improvements - Radio/Tower	(628,222.50)	Replacement Shelters, Auto Transfer Switches	Decrease Expense
10-004-59720	Capital Purchase-Equipment - Radio/Tower	(1,113,023.04)	DC Power Conversion, Dailey Wells Svcs, Opticom License	Decrease Expense
10-004-59770	Capital Purchase-Site Improvements - Radio/Tower	(615.82)	Skid Steer Loader Delivery, Pick Up, Attachment	Decrease Expense
10-005-53050	Computer Software - Accounting	(29,463.00)	Oracle Professional Svcs, NS Enhancement, LaserFiche API	Decrease Expense
10-006-52700	Business Licenses - Alarm	(880.00)	EMD and EFD Remote Classes	Decrease Expense
10-007-58700	Uniforms - EMS Operations	(13,927.26)	EMS Uniform Pieces, Patches, Name Badges	Decrease Expense
10-008-52500	Bio-Waste Removal - Supply Chain	(4,839.41)	Medical Waste Disposal	Decrease Expense
10-008-53900	Disposable Medical Supplies - Supply Chain	(49,823.82)	Gloves, Collars, Electrodes, IV Kits, Misc Supplies	Decrease Expense

Montgomery County Hospital District
Budget Amendment - Fiscal Year Ending September 30, 2026
Supplement to the Amendment Presented to the Board on October 27, 2026

Account	Description	Total	Notes	Impact
10-008-54200	Durable Medical Equipment - Supply Chain	(31,858.92)	AEDs, Batteries, Oxygen Bag, Nitrous Pressure Relief Valve	Decrease Expense
10-008-55650	Maintenance-Equipment - Supply Chain	(1,416.00)	Defribrillators / Monitors Service Plan	Decrease Expense
10-008-56300	Office Supplies - Supply Chain	(27.00)	Name Plates	Decrease Expense
10-008-56900	Postage - Supply Chain	(3,000.00)	Postage Refills	Decrease Expense
10-008-57650	Repair-Equipment - Supply Chain	(2,505.00)	X Series (Defibrillator/Monitor) Repairs, Powerload Install	Decrease Expense
10-008-57900	Station Supplies - Supply Chain	(56.76)	Paper Towels	Decrease Expense
10-008-58700	Uniforms - Supply Chain	(1,650.60)	Support Staff and Radio Uniform Pieces	Decrease Expense
10-009-52600	Books/Materials - Clinical Services	(409.50)	Onsite EMT Class Uniform Pieces	Decrease Expense
10-009-54000	Drug Supplies - Clinical Services	(39,085.96)	Medications for Ambulances and FRO	Decrease Expense
10-010-57725	Shop Supplies - Fleet	(651.63)	Storage Bins, Gloves, Split Loom	Decrease Expense
10-010-59050	Vehicle-Parts - Fleet	(2,457.84)	Vehicle Intelligence System, Brake System, Mirror	Decrease Expense
10-011-53300	Contracted Services - EMS Billing	(1,614.06)	Clearinghouse Claim Submission and Remittance File Svc	Decrease Expense
10-015-52700	Business Licenses - Information Technology	(95.00)	SSL Certification Renewal	Decrease Expense
10-015-53050	Computer Software - Information Technology	(4,898.00)	CentralSquare Proj Mgmt / Tech Svcs, ADSelfService Subs	Decrease Expense
10-015-53100	Computer Supplies/Non-Capital - Information Technology	(799.75)	Cables for MDF Rewire	Decrease Expense
10-015-53300	Contracted Services - Information Technology	(46,591.62)	AI Consulting Svcs	Decrease Expense
10-015-57750	Small Equipment & Furniture - Information Technology	(26,947.14)	Power Supply, Cisco Catalyst Base, Wireless Access Point	Decrease Expense
10-016-53330	Contractual Obligations-Other - Facilities	(1,052.99)	Lawn Services Agreement	Decrease Expense
10-016-54500	Equipment Rental - Facilities	(3,260.00)	Scissor Lift, Utility Trailer, Vacuum Trailer	Decrease Expense
10-016-55600	Maintenance & Repairs-Buildings - Facilities	(46,865.71)	Amb Covered Parking, Charging Stations, Fence Line Install	Decrease Expense
10-016-55650	Maintenance-Equipment - Facilities	(31,418.84)	Quarterly Inspections, Annual Service Agreements	Decrease Expense
10-016-57750	Small Equipment & Furniture - Facilities	(33,623.80)	Fan Relay Boxes, Chair, Misc Tools	Decrease Expense
10-016-59700	Capital Purchase-Building/Improvements - Facilities	(428,451.69)	St 48 HVAC work, St 46 Reno Project, St 2854/Admin Parking	Decrease Expense
10-016-59720	Capital Purchase-Equipment - Facilities	(441,326.58)	Boilers, Hot Water Pump, Generator, Docking Stations	Decrease Expense
10-025-59350	Worker's Compensation Insurance - Human Resources	(124,959.61)	Worker's Compensation Installment Payments	Decrease Expense
10-025-54450	Employee Recognition - Human Resources	(299.98)	Roku TV for Employee Appreciation	Decrease Expense
10-026-56500	Other Services - Records Management	(1,145.26)	Monthly Shredding Services	Decrease Expense
10-042-57750	Small Equipment & Furniture - EMS Tactical Team	(4,961.08)	Communication Headset, Push to Talk Assembly, Back Plate Set	Decrease Expense
22-206-54100-1010	Dues/Subscriptions - CPS/PHIG	(4,000.00)	TACCHO 26-27 Dues	Decrease Expense
	Total FY 2026 Open Purchase Orders to Carry Forward	(3,575,466.41)		
FY 2026 Budget Carry Forward without Purchase Order				
10-040-59700	Capital Purchase-Building/Improvements - Buildings	(2,835,000.00)	Purchase Station 13 Willis	Decrease Expense
10-040-59700	Capital Purchase-Building/Improvements - Buildings	(300,000.00)	Station 32 - Add 2 Bays	Decrease Expense
10-040-59700	Capital Purchase-Building/Improvements - Buildings	(300,000.00)	Station 43 Add 1 Bay	Decrease Expense
10-004-59700	Capital Purchase-Building/Improvements - Radio	(450,000.00)	Replace Shelter at Magnolia	Decrease Expense
10-004-59700	Capital Purchase-Building/Improvements - Radio	(450,000.00)	Replace Building at Conroe Service Center Tower	Decrease Expense
10-004-59720	Capital Purchase-Equipment - Radio	(32,000.00)	US Digital Re-Host	Decrease Expense
10-004-59720	Capital Purchase-Equipment - Radio	(32,000.00)	Exacomm Re-Host	Decrease Expense
10-004-59740	Capital Purchase-Land - Radio	(750,000.00)	Land for Porter Tower site (Phase 1)	Decrease Expense
10-005-53050	Computer Software - Accounting	(62,126.00)	Ongoing Oracle Software Updates and Projects	Decrease Expense
	Total FY 2026 Budget Carry Forward without Purchase Order	(5,211,126.00)		
FY 2026 Budget Carry Forward without Purchase Order				
10-004-57750	Small Equipment & Furniture - Radio/Tower	(30,446.00)	Truck Bumpers to Support Winches for Radio	Decrease Expense
	Total FY 2026 Budget Carry Forward without Purchase Order	(30,446.00)		
	Total Expense	**(8,705,610.41)**	**Decrease in Expense**	
Increase / (Decrease) Net Revenue over Expenses		8,817,038.41		
FY 2026 Budgeted Net Revenue over Expenses (Total Funds - 10 & 22)		(16,353,549.00)		
FY 2026 Amended Budgeted Net Revenue over Expenses (Total Funds - 10 & 22)		(7,536,510.59)		

Agenda Item # 24

Montgomery County Hospital District
Budget Amendment - Fiscal Year Ending September 30, 2027
Supplement to the Amendment Presented to the Board on October 27, 2026

Account	Description	Total	Notes	Impact
Revenue				
Adjust Tax Revenue to the adopted rate of $0.0458/$100				
10-001-40000	Tax Revenue - Admin	(1,592,173.00)	Adjust Tax Revenue to the adopted rate of $0.0458/$100	Decrease Revenue
10-001-40100	Delinquent Tax Revenue - Admin	(17,894.00)	Adjust Tax Revenue to the adopted rate of $0.0458/$100	Decrease Revenue
10-001-40200	Penalties and Interest - Admin	(14,307.00)	Adjust Tax Revenue to the adopted rate of $0.0458/$100	Decrease Revenue
	Total Adjust Tax Revenue to the adopted rate of $0.0458/$100	(1,624,374.00)		
	Total Revenue	**(1,624,374.00)**	**Decrease in Revenue**	
DePasquale Contract				
10-009-51100	Regular Pay - Clinical Services	(261,266.00)	Remove from Payroll and add to Contracted Services	Decrease Expense
10-009-51300	Paid Time Off - Clinical Services	(37,551.00)	Remove from Payroll and add to Contracted Services	Decrease Expense
10-009-51500	Payroll Taxes - Clinical Services	(22,112.00)	Remove from Payroll and add to Contracted Services	Decrease Expense
10-009-51650	TCDRS - Clinical Services	(28,387.00)	Remove from Payroll and add to Contracted Services	Decrease Expense
10-009-53300	Contracted Services - Clinical Services	288,472.00	Remove from Payroll and add to Contracted Services	Increase Expense
	Total DePasquale Contract	(60,844.00)		
FY 2026 Open Purchase Orders to Carry Forward				
10-001-54900	Insurance - Admin	213,313.00	Commercial Auto / Liability Insurance	Increase Expense
10-002-52950	Community Education - HCAP	202.62	HCAP Flyers	Increase Expense
10-004-53300	Contracted Services - Radio	6,459.52	RFP Consultant, VHF System Analysis	Increase Expense
10-004-55650	Maintenance-Equipment - Radio/Tower	96,078.89	Open Options Fusion Renewal, Tower Maint, Batteries	Increase Expense
10-004-57100	Professional Fees - Radio/Tower	31,766.50	Lighting repair, Project Support, CAD to CAD Feasability	Increase Expense
10-004-57225	Radio-Parts - Radio/Tower	30,385.00	Cables, Network Switch, UHF Antenna, Tower Amplifier	Increase Expense
10-004-57250	Radios - Radio/Tower	61,051.20	P25 Radios (30)	Increase Expense
10-004-58500	Training & Continuing Education - Radio/Tower	9,984.51	G2 FSA System Training, Installation Contractor	Increase Expense
10-004-59700	Capital Purchase-Building/Improvements - Radio/Tower	628,222.50	Replacement Shelters, Auto Transfer Switches	Increase Expense
10-004-59720	Capital Purchase-Equipment - Radio/Tower	1,113,023.04	DC Power Conversion, Dailey Wells Svcs, Opticom License	Increase Expense
10-004-59770	Capital Purchase-Site Improvements - Radio/Tower	615.82	Skid Steer Loader Delivery, Pick Up, Attachment	Increase Expense
10-005-53050	Computer Software - Accounting	29,463.00	Oracle Professional Svcs, NS Enhancement, LaserFiche API	Increase Expense
10-006-52700	Business Licenses - Alarm	880.00	EMD and EFD Remote Classes	Increase Expense
10-007-58700	Uniforms - EMS Operations	13,927.26	EMS Uniform Pieces, Patches, Name Badges	Increase Expense
10-008-52500	Bio-Waste Removal - Supply Chain	4,839.41	Medical Waste Disposal	Increase Expense
10-008-53900	Disposable Medical Supplies - Supply Chain	49,823.82	Gloves, Collars, Electrodes, IV Kits, Misc Supplies	Increase Expense
10-008-54200	Durable Medical Equipment - Supply Chain	31,858.92	AEDs, Batteries, Oxygen Bag, Nitrous Pressure Relief Valve	Increase Expense
10-008-55650	Maintenance-Equipment - Supply Chain	1,416.00	Defribrillators / Monitors Service Plan	Increase Expense
10-008-56300	Office Supplies - Supply Chain	27.00	Name Plates	Increase Expense
10-008-56900	Postage - Supply Chain	3,000.00	Postage Refills	Increase Expense
10-008-57650	Repair-Equipment - Supply Chain	2,505.00	X Series (Defibrillator/Monitor) Repairs, Powerload Install	Increase Expense
10-008-57900	Station Supplies - Supply Chain	56.76	Paper Towels	Increase Expense
10-008-58700	Uniforms - Supply Chain	1,650.60	Support Staff and Radio Uniform Pieces	Increase Expense
10-009-52600	Books/Materials - Clinical Services	409.50	Onsite EMT Class Uniform Pieces	Increase Expense
10-009-54000	Drug Supplies - Clinical Services	39,085.96	Medications for Ambulances and FRO	Increase Expense
10-010-57725	Shop Supplies - Fleet	651.63	Storage Bins, Gloves, Split Loom	Increase Expense
10-010-59050	Vehicle-Parts - Fleet	2,457.84	Vehicle Intelligence System, Brake System, Mirror	Increase Expense
10-011-53300	Contracted Services - EMS Billing	1,614.06	Clearinghouse Claim Submission and Remittance File Svc	Increase Expense
10-015-52700	Business Licenses - Information Technology	95.00	SSL Certification Renewal	Increase Expense
10-015-53050	Computer Software - Information Technology	4,898.00	CentralSquare Proj Mgmt / Tech Svcs, ADSelfService Subs	Increase Expense
10-015-53100	Computer Supplies/Non-Capital - Information Technology	799.75	Cables for MDF Rewire	Increase Expense
10-015-53300	Contracted Services - Information Technology	46,591.62	AI Consulting Svcs	Increase Expense
10-015-57750	Small Equipment & Furniture - Information Technology	26,947.14	Power Supply, Cisco Catalyst Base, Wireless Access Point	Increase Expense
10-016-53330	Contractual Obligations-Other - Facilities	1,052.99	Lawn Services Agreement	Increase Expense
10-016-54500	Equipment Rental - Facilities	3,260.00	Scissor Lift, Utility Trailer, Vacuum Trailer	Increase Expense
10-016-55600	Maintenance & Repairs-Buildings - Facilities	46,865.71	Amb Covered Parking, Charging Stations, Fence Line Install	Increase Expense
10-016-55650	Maintenance-Equipment - Facilities	31,418.84	Quarterly Inspections, Annual Service Agreements	Increase Expense
10-016-57750	Small Equipment & Furniture - Facilities	33,623.80	Fan Relay Boxes, Chair, Misc Tools	Increase Expense
10-016-59700	Capital Purchase-Building/Improvements - Facilities	428,451.69	St 48 HVAC work, St 46 Reno Project, St 2854/Admin Parking	Increase Expense
10-016-59720	Capital Purchase-Equipment - Facilities	441,326.58	Boilers, Hot Water Pump, Generator, Docking Stations	Increase Expense
10-025-59350	Worker's Compensation Insurance - Human Resources	124,959.61	Worker's Compensation Installment Payments	Increase Expense
10-025-54450	Employee Recognition - Human Resources	299.98	Roku TV for Employee Appreciation	Increase Expense
10-026-56500	Other Services - Records Management	1,145.26	Monthly Shredding Services	Increase Expense
10-042-57750	Small Equipment & Furniture - EMS Tactical Team	4,961.08	Communication Headset, Push to Talk Assembly, Back Plate Se	Increase Expense
22-206-54100-1010	Dues/Subscriptions - CPS/PHIG	4,000.00	TACCHO 26-27 Dues	Increase Expense
	Total FY 2026 Open Purchase Orders to Carry Forward	3,575,466.41		
FY 2026 Budget Carry Forward without Purchase Order				
10-040-59700	Capital Purchase-Building/Improvements - Buildings	2,835,000.00	Purchase Station 13 Willis	Increase Expense
10-016-59700	Capital Purchase-Building/Improvements - Facilities	300,000.00	Station 32 - Add 2 Bays	Increase Expense
10-016-59700	Capital Purchase-Building/Improvements - Facilities	300,000.00	Station 43 - Add 1 Bay	Increase Expense

Montgomery County Hospital District
Budget Amendment - Fiscal Year Ending September 30, 2027
Supplement to the Amendment Presented to the Board on October 27, 2026

Account	Description	Total	Notes	Impact
10-004-59700	Capital Purchase-Building/Improvements - Radio	450,000.00	Replace Shelter at Magnolia	Increase Expense
10-004-59700	Capital Purchase-Building/Improvements - Radio	450,000.00	Replace Building at Conroe Service Center Tower	Increase Expense
10-004-59720	Capital Purchase-Equipment - Radio	32,000.00	US Digital Re-Host	Increase Expense
10-004-59720	Capital Purchase-Equipment - Radio	32,000.00	Exacomm Re-Host	Increase Expense
10-004-59740	Capital Purchase-Land - Radio	750,000.00	Land for Porter Tower site (Phase 1)	Increase Expense
10-005-53050	Computer Software - Accounting	62,126.00	Ongoing Oracle Software Updates and Projects	Increase Expense
	Total FY 2026 Budget Carry Forward without Purchase Order	5,211,126.00		
FY 2026 Budget Carry Forward without Purchase Order				
10-004-57750	Small Equipment & Furniture - Radio/Tower	30,446.00	Truck Bumpers to support Winches for Radio	Increase Expense
	Total FY 2026 Budget Carry Forward without Purchase Order	30,446.00		
	Total Expense	**8,756,194.41**	**Increase in Expense**	
Increase / (Decrease) Net Revenue over Expenses		(10,380,568.41)		
FY 2027 Budgeted Net Revenue over Expenses (Total Funds - 10 & 22)		(3,527,637.00)		
FY 2027 Amended Budgeted Net Revenue over Expenses (Total Funds - 10 & 22)		(13,908,205.41)		

Agenda Item # 25

We Make a Difference!

To: Board of Directors

From: Heddi Bonham, Procurement Manager

Date: October 27, 2026

Re: Blanket Purchase Orders for Fiscal Year 2027

Consider and act to approve budgeted Blanket Purchase Orders for Fiscal Year 2027.

Vendor	Service or Product Provided	Amount
Ambassador Services, LLC	Janitorial Services for Administration Building, Service Center, and Public Health Clinic	$110,017.99
American Heart Association	Training Center Supplies	$108,292.00
Frazer	Upfit of Eight Ambulance Modules	$2,666,800.00
Target Solutions Learning	Employee Training Module	$109,020.00

Yes	No	N/A	
☒	☐	☐	Budgeted item?
☒	☐	☐	Within budget?
☐	☐	☐	Renewal contract?
☐	☐	☐	Special request?

Agenda Item# 26

We Make a Difference!

To: Board of Directors

From: Heddi Bonham, Procurement Manager

Date: October 27, 2026

Re: Impac Fleet Monthly Invoice for Fleet

Consider and ratify the payment of the Impac Fleet monthly invoice for fuel charges for the month of S e p t e m b e r 2026.

The Impac Fleet invoice is in the amount of $146,060.17. Monthly invoice amounts vary due to usage and fuel price fluctuations.

Yes	No	N/A	
[X]	[ ]	[ ]	Budgeted item?
[ ]	[X]	[ ]	Within budget?
[ ]	[X]	[ ]	Renewal contract?
[ ]	[X]	[ ]	Special request?

Invoice #:	SQLCD-1213077	**Due Date:**	10/11/2026
Invoice Date:	10/01/2026	**Terms:**	NET 10
Account #:	250916		

Bill To

MONTGOMERY COUNTY
HOSPITAL DISTRICT
1300 S LOOP 336 W
CONROE, TX 77304

Remit To

Mansfield Oil Company of Gainesville Inc
Invoices to be Drafted
FEIN 58-1091383
Dallas, TX 75373

Description	Quantity	Extended
FUEL PURCHASES-VOYAGER RETAIL	28,025.13	146,057.00
OTHER PURCHASES-VOYAGER RETAIL	16.00	3.17

Invoice Amount Due: **146,060.17**

Currency: USD

Posting Period: 09/01/2026 - 09/30/2026

AGENDA ITEM #27

Consider and act on payment of District invoices (Kelly Inman, Treasurer-MCHD Board)

TOTAL FOR

INVOICES

$3,346,174.07

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
ACC103 Lexisnexis Risk Data Mgmt, Inc	9/1/2026	1100359035	FY26 BPO - LexisNexis - Search for Patient Informa	10-011-53300	53300 - Contracted Services	$843.75
					Total - ACC103 Lexisnexis Risk Data Mgmt, Inc	**$843.75**
ACC115 Alonti Cafe & Catering	9/18/2026	2176628A	Add on after bill paid	10-025-57300	57300 - Recruit/Investigate	$14.35
					Total - ACC115 Alonti Cafe & Catering	**$14.35**
ADA105 Andrew Adams	9/4/2026	ADA*09042026B	PER DIEM - ITLS - International Trauma Life Suppc	10-045-53150	53150 - Conferences - Fees, Travel, & M	$414.00
					Total - ADA105 Andrew Adams	**$414.00**
AHA100 American Heart Association, Inc. (AHA)	9/1/2026	SCPR280466	AHA CPR class supplies	10-009-52600	52600 - Books/Materials	$7,988.25
	9/19/2026	SCPR283314	eCards	10-009-52600	52600 - Books/Materials	$9,405.00
					Total - AHA100 American Heart Association, Inc. (AHA)	**$17,393.25**
AIR106 Air Performance Service of Houston, LLC	9/3/2026	I73964	Planned Service Agreement for Chillers 1 & 2	10-016-55650	55650 - Maintenance-Equipment	$1,670.00
	9/16/2026	I75001	Planned Service Agreement - BAS	10-016-55650	55650 - Maintenance-Equipment	$3,007.60
	9/24/2026	I75802	Suction Pressure Transducer	10-016-55650	55600 - Maintenance & Repairs-Building	$1,899.95
					Total - AIR106 Air Performance Service of Houston, LLC	**$6,577.55**
AMB100 Ambassador Services, LLC	9/1/2026	INV113386	Janitorial Services Proposal RFP No. FY2026-016-(	10-016-53330	53330 - Contractual Obligations-Other	$7,888.80
					Total - AMB100 Ambassador Services, LLC	**$7,888.80**
ASH100 Dustie Klein	9/21/2026	ASH*09212026B	PER DIEM - TIHCA 2026 (10/7/2026 - 10/9/2026)	10-000-14900	14900 - Prepaid Expenses	$165.00
					Total - ASH100 Dustie Klein	**$165.00**
ATT103 AT&T Mobility Roc (6463)	9/19/2026	287283884314X09272026	Aug 20 - Sept 19 2026	10-015-58200	58200 - Telephones-Cellular	$310.65
	9/19/2026	287283884314X09272026	Aug 20 - Sept 19 2026	10-044-58200	58200 - Telephones-Cellular	$50.89
					Total - ATT103 AT&T Mobility Roc (6463)	**$361.54**
ATT104 AT&T Corp	9/14/2026	7131652005 09.14.2026	HISD T1-ISSI 08/21/2026-09/20/2026	10-004-58310	58310 - Telephones-Service	$241.25
	9/15/2026	2447411212	AT&T Fiber - The Bunker/Acct# 831-001-6334 585	10-015-58310	58310 - Telephones-Service	$1,550.61
	9/18/2026	7131652005 09.14.2026	HISD T1-ISSI 08/21/2026-09/20/2026	10-004-58310	58310 - Telephones-Service	($241.25)
					Total - ATT104 AT&T Corp	**$1,550.61**
ATT105 AT&T (5001)	9/21/2026	7131652005 09.21.2026	HISD T1 ISSI 08/21/2026-09/20/2026	10-004-58310	58310 - Telephones-Service	$241.25
					Total - ATT105 AT&T (5001)	**$241.25**
BAL106 Ball Chain Manufacturing Co. Inc.	9/21/2026	98071	Lifesaver coins for Saves	10-009-54450	54450 - Employee Recognition	$2,031.50
	9/22/2026	98158	Core Value Coins Excellenc	10-007-54450	54450 - Employee Recognition	$1,055.60
					Total - BAL106 Ball Chain Manufacturing Co. Inc.	**$3,087.10**
BAR100 Barsh Auto LLC	9/18/2026	26-37513	Shop 45 Mechanical Failure	10-010-59200	59200 - Vehicle-Towing	$229.90
	9/23/2026	26-37640	Winch out - Crew Error	10-010-59200	59200 - Vehicle-Towing	$250.00
					Total - BAR100 Barsh Auto LLC	**$479.90**
BAZ100 Leah Bazzy	9/1/2026	BAZ*08082026	WELLNESS - 09/04/2026	10-025-54350	54350 - Employee Health/Wellness	$23.80
					Total - BAZ100 Leah Bazzy	**$23.80**
BCB102 BCBS of Texas (POB 731428)	9/1/2026	131642178124	Administration Fee 07/01/2026-07/31/2026	10-025-51720	51720 - Health Insurance Admin Fees	$109,212.10
	9/6/2026	523325107964	Weekly Claims 08/29/2026-09/04/2026	10-025-51710	51710 - Health Insurance Claims	$178,542.08
	9/13/2026	523322312842	Weekly Claims 09/05/2026-09/11/2026	10-025-51710	51710 - Health Insurance Claims	$127,455.34
	9/20/2026	523325738659	Weekly Claims 09/12/2026-09/18/2026	10-025-51710	51710 - Health Insurance Claims	$86,182.77
	9/27/2026	523324716893	Weekly Claims 09/19/2026-09/25/2026	10-025-51710	51710 - Health Insurance Claims	$92,306.01

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
					Total - BCB102 BCBS of Texas (POB 731428)	**$593,698.30**
BEA101 Beasley Tire Service Houston, Inc.	9/17/2026	80005337	Eagle Enforcer tires	10-010-59150	59150 - Vehicle-Tires	$1,280.00
	9/28/2026	80005535	275/70R18 TIRES	10-010-59150	59150 - Vehicle-Tires	$1,065.28
					Total - BEA101 Beasley Tire Service Houston, Inc.	**$2,345.28**
BHA100 Meghna Joshi	9/14/2026	BHA*09142026C	WELLNESS - 09/15/2026	10-025-54350	54350 - Employee Health/Wellness	$45.00
	9/16/2026	BHA*09142026B	PER DIEM - RHPC Symposium (10/13/2026 - 10/1(	10-000-14900	14900 - Prepaid Expenses	$165.00
					Total - BHA100 Meghna Joshi	**$210.00**
BIT101 Bitwarden Inc	9/12/2026	DE698F43-0008	Bitwarden Password Manager	10-015-53050	53050 - Computer Software	$1,080.00
					Total - BIT101 Bitwarden Inc	**$1,080.00**
BON178 Heddi Bonham	9/7/2026	BON*09072026B	PER DIEM - DIR Discover 2026 (10/7/2026 - 10/8/2	10-000-14900	14900 - Prepaid Expenses	$98.00
	9/21/2026	BON*09212026	MILEAGE (09/21/2026 - 09/21/2026)	10-047-56200	56200 - Mileage Reimbursements	$12.77
					Total - BON178 Heddi Bonham	**$110.77**
BOS101 Joel Boswell	9/22/2026	BOS*09182026	EXPENSE - Travel Expenses	10-007-58600	58600 - Travel Expenses	$1,156.00
					Total - BOS101 Joel Boswell	**$1,156.00**
BOU114 Bound Tree Medical, LLC	9/1/2026	86337194	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$30,370.10
	9/1/2026	86337192	Stock level test	10-008-53900	53900 - Disposable Medical Supplies	$143.55
	9/1/2026	86337193	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$77.62
	9/1/2026	86339591	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$732.00
	9/1/2026	86335230	Bl. Tactical Bags - Upstock for Trucks	10-008-54200	54200 - Durable Medical Equipment	$2,880.00
	9/1/2026	86337194	Warehouse Restocking	10-008-53900	53800 - Disposable Linen	$2,814.00
	9/1/2026	86337194	Warehouse Restocking	10-009-54000	54000 - Drug Supplies	$6,367.10
	9/1/2026	86179600A	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	$109.90
	9/1/2026	86312211	Fentanyl Order	10-009-54000	54000 - Drug Supplies	$4,118.00
	9/10/2026	86350554	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$817.82
	9/17/2026	86359391	Restocking	10-008-53900	53900 - Disposable Medical Supplies	$34,780.44
	9/17/2026	86359391	Restocking	10-009-54000	54000 - Drug Supplies	$13,843.64
	9/17/2026	86359391	Restocking	10-008-53800	53800 - Disposable Linen	$2,814.00
	9/18/2026	86360952	Restocking	10-009-54000	54000 - Drug Supplies	$347.88
	9/18/2026	86360952	Restocking	10-008-53900	53900 - Disposable Medical Supplies	$4,449.60
	9/24/2026	70382348	PO 26-003216 - Already fully billed	10-009-54000	54000 - Drug Supplies	($1,568.07)
	9/24/2026	86367732	Narcotic Restocking	10-009-54000	54000 - Drug Supplies	$13,016.80
					Total - BOU114 Bound Tree Medical, LLC	**$116,114.38**
BRY101 Bryant's Signs	9/29/2026	2671	Striping New 602 603 619	10-010-57750	57750 - Small Equipment & Furniture	$3,825.00
	9/29/2026	2673	Graphic removal - auction	10-010-59000	59000 - Vehicle-Outside Services	$4,800.00
					Total - BRY101 Bryant's Signs	**$8,625.00**
BUD100 Bud Griffin Support, Inc.	9/14/2026	10021026	Quarterly Preventative Maintenance on HVAC Units	10-016-55650	55650 - Maintenance-Equipment	$950.00
					Total - BUD100 Bud Griffin Support, Inc.	**$950.00**
BUR108 Michael Burt	9/18/2026	BUR*09182026	MILEAGE (09/18/2026 - 09/18/2026)	10-007-56200	56200 - Mileage Reimbursements	$15.96
					Total - BUR108 Michael Burt	**$15.96**
CAL104 Daisy Calderon	9/14/2026	CAL*09142026	EXPENSE - Business Licenses	10-002-56500	56500 - Other Services	$41.00
	9/14/2026	CAL*09142026	EXPENSE - Business Licenses	10-002-52700	52700 - Business Licenses	$93.95
					Total - CAL104 Daisy Calderon	**$134.95**

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
CAM100 James Campbell	9/4/2026	CAM*09042026B	PER DIEM - EVOLUTION 2026 (9/28/2026 - 9/30/2	10-007-53150	53150 - Conferences - Fees, Travel, & M	$100.00
					Total - CAM100 James Campbell	**$100.00**
CAN100 Valerie Castillo	9/21/2026	CAN*09212026B	PER DIEM - TIHCA 2026 (10/7/2026 - 10/9/2026)	10-000-14900	14900 - Prepaid Expenses	$165.00
					Total - CAN100 Valerie Castillo	**$165.00**
CAN105 Canon Financial Services, Inc.	9/11/2026	43901232A	St. 48 Copier Rental	10-015-55400	55400 - Leases/Contracts	$51.00
	9/11/2026	43901232	FY26 BPO- Canon Copier Rental	10-015-55400	55400 - Leases/Contracts	$4,608.00
					Total - CAN105 Canon Financial Services, Inc.	**$4,659.00**
CCI101 Consolidated Communications-Txu	9/16/2026	936-539-1160 09.16.2026	Admin 08/21/2026-09/20/2026	10-015-58310	58310 - Telephones-Service	$19,373.43
					Total - CCI101 Consolidated Communications-Txu	**$19,373.43**
CDW113 CDW Government, Inc.	9/1/2026	AK79P8N	Cisco DNA/SmartNet Renewal	10-015-53000	53000 - Computer Maintenance	$7,287.06
	9/23/2026	AL15C9R	Cisco SmartNet 8X5XNBD	10-015-53000	53000 - Computer Maintenance	$9,347.49
					Total - CDW113 CDW Government, Inc.	**$16,634.55**
CEN112 Centerpoint Energy (Rel109)	9/2/2026	64006986422 09.02.2026	Station 43 07/15/2026-08/12/2026	10-016-58800	58800 - Utilities	$42.94
	9/2/2026	64013049610 09.02.2026	Station 45 07/15/2026-08/12/2026	10-016-58800	58800 - Utilities	$40.88
	9/2/2026	98116148 09.02.2026	Station 14 07/15/2026-08/12/2026	10-016-58800	58800 - Utilities	$51.11
	9/8/2026	88589239 09.08.2026	Admin 08/04/2026-09/03/2026	10-016-58800	58800 - Utilities	$335.57
	9/14/2026	92013168 09.14.2026	Station 30 07/27/2026-0/24/2026	10-016-58800	58800 - Utilities	$54.28
	9/15/2026	64015806066 09.15.2026	Robinson Tower 07/28/2026-08/26/2026	10-004-58800	58800 - Utilities	$48.10
	9/16/2026	88796735 09.16.2026	Station 20 07/28/2026-08/27/2026	10-016-58800	58800 - Utilities	$80.03
	9/25/2026	64043626544 09.25.2026	Station 15 08/06/2026-09/03/2026	10-016-58800	58800 - Utilities	$27.91
	9/25/2026	88820089 09.25.2026	Station 10 08/06/2026-09/03/2026	10-016-58800	58800 - Utilities	$50.15
	9/25/2026	64018941639 09.25.2026	Station 15 06/06/2026-09/03/2026	10-016-58800	58800 - Utilities	$29.73
					Total - CEN112 Centerpoint Energy (Rel109)	**$760.70**
CER107 Cristina Cerruti	9/14/2026	CER*09142026	EXPENSE - Business Licenses	10-009-52700	52700 - Business Licenses	$126.00
					Total - CER107 Cristina Cerruti	**$126.00**
CHA115 Chase Pest Control, Inc.	9/11/2026	89182	Pest Control - Admin	10-016-55600	55600 - Maintenance & Repairs-Building	$195.00
	9/11/2026	89108	Pest Control - St 14	10-016-55600	55600 - Maintenance & Repairs-Building	$155.00
	9/11/2026	89183	Pest Control - SC	10-016-55600	55600 - Maintenance & Repairs-Building	$175.00
	9/11/2026	89158	Pest Control - St. 40	10-016-55600	55600 - Maintenance & Repairs-Building	$155.00
	9/11/2026	89163	Pest Control - St. 41	10-016-55600	55600 - Maintenance & Repairs-Building	$155.00
	9/17/2026	89439	Pest Control - St. 32	10-016-55600	55600 - Maintenance & Repairs-Building	$155.00
	9/17/2026	89402	Pest Control - St. 43	10-016-55600	55600 - Maintenance & Repairs-Building	$200.00
	9/17/2026	89438	Pest Control - St. 10	10-016-55600	55600 - Maintenance & Repairs-Building	$145.00
	9/18/2026	89506	Pest Control - St. 30	10-016-55600	55600 - Maintenance & Repairs-Building	$155.00
	9/18/2026	89468	Pest Control - St. 31	10-016-55600	55600 - Maintenance & Repairs-Building	$155.00
	9/18/2026	89457	Pest Control - St. 45	10-016-55600	55600 - Maintenance & Repairs-Building	$155.00
	9/22/2026	89640	Pest Control - St. 20	10-016-55600	55600 - Maintenance & Repairs-Building	$185.00
					Total - CHA115 Chase Pest Control, Inc.	**$1,985.00**
CHA119 Jamie Sanchez	9/16/2026	CHA*09152026	WELLNESS - 09/16/2026	10-025-54350	54350 - Employee Health/Wellness	$97.41
	9/22/2026	CHA*09152026B	WELLNESS - 09/16/2026	10-025-54350	54350 - Employee Health/Wellness	$195.00
					Total - CHA119 Jamie Sanchez	**$292.41**
CHR109 Sarah Christian Anderson	9/23/2026	CHR*09232026	Non-Field Employee of the Month - September 202	10-025-54450	54450 - Employee Recognition	$100.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
					Total - CHR109 Sarah Christian Anderson	**$100.00**
CHR130 Christopher A Watford	9/28/2026	MCHD-20260928	ECG Class	10-009-53300	53300 - Contracted Services	$4,687.33
					Total - CHR130 Christopher A Watford	**$4,687.33**
CIT120 City of Conroe (POB 3066)	9/3/2026	124433	VOID	10-016-58800	58800 - Utilities	$1.00
	9/15/2026	0049-1400-000 09.15.2026A	Service Fee Admin 07/15/2026-08/14/2026	10-016-58800	58800 - Utilities	$2.80
	9/15/2026	0049-1400-000 09.15.2026	Admin 07/15/2026-08/14/2026	10-016-58800	58800 - Utilities	$2,069.99
	9/25/2026	0066-0030-005 09.25.2026	Station 15 07/24/2026-08/24/2026 + service fee	10-016-58800	58800 - Utilities	$68.41
	9/25/2026	0066-0040-006 09.25.2026	Station 15 07/24/2026-08/24/2026	10-016-58800	58800 - Utilities	$309.38
	9/25/2026	0072-0592-000 09.25.2026A	Service Fee Station 10 07/27/2026-08/24/2026	10-016-58800	58800 - Utilities	$2.80
	9/25/2026	0072-0592-000 09.25.2026	Station 10 07/24/2026-08/24/2026	10-016-58800	58800 - Utilities	$129.58
					Total - CIT120 City of Conroe (POB 3066)	**$2,583.96**
CIV100 Civicplus, LLC Dba Archivesocial, LLC 45-4844733	9/3/2026	383802	Storage for Social Media 10/01/2026-09/30/2027	10-026-53050	53050 - Computer Software	$8,321.01
					Total - CIV100 Civicplus, LLC Dba Archivesocial, LLC 45-4844733	**$8,321.01**
CLU100 552 Club, LLC	9/1/2026	21546	Bunker Rental 9/1/26	10-015-57500	57500 - Rent	$5,000.00
					Total - CLU100 552 Club, LLC	**$5,000.00**
COM115 Comcast Corporation (POB 60533)	9/16/2026	2080546356 09.01.2026	Station 21 09/05/2026-10/04/2026	10-016-58800	58800 - Utilities	$166.08
					Total - COM115 Comcast Corporation (POB 60533)	**$166.08**
COM116 Comcast (Pob 37601)	9/15/2026	280409257	Acct# 980899942	10-015-58310	58310 - Telephones-Service	$1.59
					Total - COM116 Comcast (Pob 37601)	**$1.59**
CON135 Conroe Welding Supply, Inc.	9/1/2026	NS 38460	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$490.67
	9/1/2026	R 08261019	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/1/2026	R 08261021	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$10.35
	9/1/2026	R 08261010	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/1/2026	R 08261025	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$51.42
	9/1/2026	R 08261011	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/1/2026	R 08261016	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/1/2026	R 08261005	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$3.45
	9/1/2026	R 08261013	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/1/2026	R 08261008	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/1/2026	R 08261004	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$37.50
	9/1/2026	NS 38415	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$182.89
	9/1/2026	R 08261018	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$38.15
	9/1/2026	R 08261024	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/1/2026	R 08261511	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$72.20
	9/1/2026	R 08261007	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$13.80
	9/1/2026	R 08261015	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$10.35
	9/3/2026	NS 38674	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$320.90
	9/3/2026	NS 38361	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$152.00
	9/3/2026	NS 38951	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$193.89
	9/3/2026	NS 38374	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$153.87
	9/3/2026	NS 38648	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$72.98
	9/3/2026	NS 38416	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$204.88
	9/4/2026	NS 38719	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$281.84
	9/4/2026	NS 38659	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$468.55
	9/8/2026	NS 39004	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$237.86

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	9/8/2026	PS 567524	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$160.91
	9/8/2026	PS 567526	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$72.98
	9/8/2026	PS 567523	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$83.96
	9/8/2026	PS 567195	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$72.97
	9/8/2026	NS 38985	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$116.94
	9/9/2026	NS 39353	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$136.78
	9/10/2026	NS 39347	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$164.68
	9/10/2026	NS 39606	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$362.72
	9/10/2026	NS 39393	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$138.93
	9/10/2026	NS 39382	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$171.90
	9/10/2026	NS 39346	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$94.91
	9/10/2026	NS 38089	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$105.92
	9/14/2026	PS 567838	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$83.96
	9/14/2026	NS 35836	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$147.76
	9/14/2026	PS 567840	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$94.97
	9/14/2026	PS 567839	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$61.99
	9/14/2026	NS 39716	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$61.96
	9/16/2026	NS 40328	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$160.89
	9/16/2026	NS 40434	Nitrous oxide	10-008-56600	56600 - Oxygen & Gases	$762.52
	9/16/2026	NS 40243	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$501.67
	9/16/2026	NS 40246	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$94.96
	9/17/2026	NS 40244	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$138.93
	9/17/2026	NS 40283	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$182.88
	9/17/2026	NS 40488	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$160.89
	9/17/2026	NS 40430	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$215.82
	9/21/2026	PS 568187	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$83.96
	9/21/2026	NS 40432	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$94.96
	9/21/2026	PS 568190	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$116.93
	9/21/2026	PS 568191	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$94.97
	9/22/2026	NS 41062	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$259.81
	9/23/2026	NS 40690	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$128.53
	9/23/2026	NS 41185	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$138.90
	9/24/2026	NS 41165	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$127.91
	9/24/2026	NS 41168	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$109.57
	9/24/2026	NS 41166	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$61.96
	9/24/2026	NS 41566	Ice dry cubes	10-008-56600	56600 - Oxygen & Gases	$16.64
	9/28/2026	NS 41167	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$116.94
	9/28/2026	PS 568572	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$94.97
	9/28/2026	PS 568189	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$72.97
	9/28/2026	PS 568573	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$94.97
	9/29/2026	NS 41939	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$347.72
	9/30/2026	R 09261013	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$10.35
	9/30/2026	R 09261005	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/30/2026	R 09261004	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$13.80
	9/30/2026	R 09261010	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/30/2026	R 09261022	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$32.61
	9/30/2026	R 09261008	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/30/2026	R 09261016	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/30/2026	R 09261002	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$3.45
	9/30/2026	R 09261015	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$38.15
	9/30/2026	NS 42059	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$159.00
	9/30/2026	R 09261018	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$10.35

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	9/30/2026	NS 41319	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	$116.93
	9/30/2026	R 09261007	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/30/2026	R 09261021	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$6.90
	9/30/2026	R 09261001	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$37.50
	9/30/2026	R 09261513	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$72.20
	9/30/2026	R 09261012	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	$10.35
					Total - CON135 Conroe Welding Supply, Inc.	**$9,906.45**
COX103 Optimum	9/11/2026	327463-07-7 10/01/26	Station 15 09/02/26-10/01/26	10-016-58800	58800 - Utilities	$79.07
	9/11/2026	109949-01-3 09/30/26	Station 13 09/01/26-09/30/26	10-016-58800	58800 - Utilities	$60.51
	9/24/2026	128957-01-3 09/21/26	Admin 09/21/26-10/20/26		58800 - Utilities	$255.42
					Total - COX103 Optimum	**$395.00**
CRA105 Crawford Electric Supply Company, Inc.	9/1/2026	S015322655.001	Shoreline Supplies	10-016-55600	55600 - Maintenance & Repairs-Building	$1,800.00
	9/1/2026	S015576782.001	Fleet bulb replacements	10-016-55600	55600 - Maintenance & Repairs-Building	$1,240.00
	9/1/2026	S015295897.002	Circuit Breaker and Starter for Boiler Project	10-016-55600	55600 - Maintenance & Repairs-Building	$2,650.00
	9/1/2026	S015284380.003	Freight Charge	10-016-55600	55600 - Maintenance & Repairs-Building	$7.68
	9/14/2026	S015617348.001	Light bulbs for PM's	10-016-55600	55600 - Maintenance & Repairs-Building	$582.00
	9/25/2026	S015678290.001	Service Charge for invoice S015279218.004/PO 26	10-016-55600	55600 - Maintenance & Repairs-Building	$0.60
					Total - CRA105 Crawford Electric Supply Company, Inc.	**$6,280.28**
CRA109 Joe Craig	9/7/2026	CRA*09072026	EXPENSE - Business Licenses	10-009-52700	52700 - Business Licenses	$66.00
					Total - CRA109 Joe Craig	**$66.00**
CRO102 Crown Paper and Chemical	9/11/2026	171060	Warehouse Restock	10-008-57900	57900 - Station Supplies	$677.00
					Total - CRO102 Crown Paper and Chemical	**$677.00**
CUM101 Cummins Southern Plains LLC	9/1/2026	85-260769990	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	$992.78
	9/1/2026	85-260769850	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	$333.36
	9/1/2026	95-260551190	Start Up	10-016-55650	55650 - Maintenance-Equipment	$2,914.29
	9/1/2026	85-260769983	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	$333.36
	9/1/2026	85-260769852	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	$333.43
	9/1/2026	85-260769854	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	$333.43
	9/1/2026	85-260769851	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	$333.43
	9/1/2026	85-260769848	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	$333.36
	9/16/2026	85-260977221	Troubleshoot - Robinson Rd	10-016-55650	55650 - Maintenance-Equipment	$871.80
					Total - CUM101 Cummins Southern Plains LLC	**$6,779.24**
CWS100 CWS Propane, LLC	9/17/2026	518253	Service Call	10-016-55600	55600 - Maintenance & Repairs-Building	$858.82
					Total - CWS100 CWS Propane, LLC	**$858.82**
DAI100 Dailey Wells Communication Inc.	9/9/2026	26MCHD11	NOC Monitoring - August	10-004-53300	53300 - Contracted Services	$11,318.23
	9/14/2026	00082390	Radio Repairs	10-004-57200	57200 - Radio Repairs-Outsourced	$198.87
	9/15/2026	00082389	Radio Repairs	10-004-57200	57200 - Radio Repairs-Outsourced	$468.87
	9/21/2026	26CC091701	1-Unication G5 Pagers	10-004-57225	57225 - Radio-Parts	$907.00
	9/29/2026	26CC092203	Mobile RHHC Conv. Kits	10-004-57225	57225 - Radio-Parts	$10,336.50
	9/30/2026	26CC092506	Radio Annual Software 11/1/25-10/31/26		55650 - Maintenance-Equipment	$195,527.99
					Total - DAI100 Dailey Wells Communication Inc.	**$218,757.46**
DAV113 Jonathan Davis	9/1/2026	DAV*07022026	TUITION - 09/04/2026	10-025-58625	58625 - Tuition Reimbursement	$800.00
					Total - DAV113 Jonathan Davis	**$800.00**

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
DEA110 Dearborn National Life Ins Co Known As BCBS	9/1/2026	F021753 09.01.2026	09/01/2026-09/30/2026	10-025-51700	51700 - Health & Dental	$33,800.91
					Total - DEA110 Dearborn National Life Ins Co Known As BCBS	**$33,800.91**
DEM100 Demontrond Auto Country	9/1/2026	142798A	Injectors, connectors	10-010-59050	59050 - Vehicle-Parts	$390.50
	9/1/2026	143630	19.5 steel wheels	10-010-59050	59050 - Vehicle-Parts	$5,577.00
	9/1/2026	144962	Brake Cleaner	10-010-57725	57725 - Shop Supplies	$645.84
	9/1/2026	140621A	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	$569.40
	9/1/2026	144593	Stock order	10-010-59050	59050 - Vehicle-Parts	$10,672.60
	9/15/2026	145822	Replenish parts stock	10-010-59050	59050 - Vehicle-Parts	$9,596.03
	9/15/2026	145822	Replenish parts stock	10-010-58950	58950 - Vehicle-Fluids & Additives	$122.31
	9/15/2026	145822A	Replenish parts stock	10-010-58950	58950 - Vehicle-Fluids & Additives	$67.95
	9/22/2026	146556	BPO FY2026- Demontrond	10-010-59050	59050 - Vehicle-Parts	$1,232.00
	9/28/2026	147164	BPO FY2026- Demontrond	10-010-59050	59050 - Vehicle-Parts	$432.30
	9/29/2026	DEM09292026	Refund for Credits paid twice	10-010-59050	59050 - Vehicle-Parts	$592.20
					Total - DEM100 Demontrond Auto Country	**$29,898.13**
DIR101 Directv	9/26/2026	017903440X260912	Various Station 08/14/2026 - 09/10/2026	10-016-58800	58800 - Utilities	$2,598.84
					Total - DIR101 Directv	**$2,598.84**
DIV100 Divine Lighting, Fabrication & Powder Coating LLC	9/3/2026	70870	Mounting arms-St. Alerting	10-004-57225	57225 - Radio-Parts	$2,500.00
					Total - DIV100 Divine Lighting, Fabrication & Powder Coating LLC	**$2,500.00**
DOC100 Docunav Solutions	9/29/2026	45716	Cloud hosting renewal	10-0448-53300	53300 - Contracted Services	$107,484.85
					Total - DOC100 Docunav Solutions	**$107,484.85**
DON115 Donut Junkie, LLC	9/16/2026	1952	Donut Junkie	10-025-54450	54450 - Employee Recognition	$1,089.10
					Total - DON115 Donut Junkie, LLC	**$1,089.10**
DUN110 Melissa Stone	9/4/2026	DUN*09042026	EXPENSE - Business Licenses	10-002-52700	52700 - Business Licenses	$139.95
	9/21/2026	DUN*09212026B	PER DIEM - TIHCA 2026 (10/7/2026 - 10/9/2026)	10-000-14900	14900 - Prepaid Expenses	$165.00
					Total - DUN110 Melissa Stone	**$304.95**
EMS103 EMS Survey Team	9/10/2026	6461	Sup Mailed Surveys-Aug 26	10-007-53550	53550 - Customer Relations	$860.40
	9/10/2026	6460	Mail Survey August 26	10-007-53550	53550 - Customer Relations	$5,720.00
	9/30/2026	6547	Mailed Surveys Sept 2026	10-007-53550	53550 - Customer Relations	$5,720.00
					Total - EMS103 EMS Survey Team	**$12,300.40**
ENT101 Entergy Texas, LLC	9/2/2026	265007532555	Lake Conroe Tower 07/14/2026-08/13/2026	10-004-58800	58800 - Utilities	$719.66
	9/3/2026	165008590519	Station 31 07/15/2026-08/14/2026	10-016-58800	58800 - Utilities	$546.44
	9/8/2026	20010997213	Robinson Tower 07/29/2026-08/28/2026	10-004-58800	58800 - Utilities	$115.77
	9/8/2026	85009068651	Station 10 07/20/2026-08/18/2026	10-016-58800	58800 - Utilities	$1,096.98
	9/8/2026	315006040411	Station 15 07/02/2026-08/04/2026	10-016-58800	58800 - Utilities	$608.38
	9/8/2026	60009512623	Station 14 07/06/2026-08/05/2026	10-016-58800	58800 - Utilities	$518.71
	9/8/2026	70009393513	Station 20 07/08/2026-08/07/2026	10-016-58800	58800 - Utilities	$1,405.42
	9/8/2026	285007342504	Station 43 07/20/2026-08/18/2026	10-016-58800	58800 - Utilities	$546.13
	9/8/2026	2026528463	Thompson Rd Tower 06/12/2026-07/14/2026	10-004-58800	58800 - Utilities	$919.28
	9/8/2026	180007611458	Thompson Tower	10-004-58800	58800 - Utilities	$1,806.14
	9/8/2026	220006944598	Station 32 06/30/2026-07/31/2026	10-016-58800	58800 - Utilities	$598.93
	9/8/2026	2026547388	Admin 06/30/2026-07/31/2026	10-016-58800	58800 - Utilities	$20,316.20
	9/8/2026	185008695062	Station 30 07/13/2026-08/12/2026	10-016-58800	58800 - Utilities	$1,027.12
	9/8/2026	160007522609	Robinson Rd Tower 06/26/2026-07/29/2026	10-004-58800	58800 - Utilities	$831.21
	9/10/2026	250006998964	Grangerland Tower 07/22/2026-08/20/2026	10-004-58800	58800 - Utilities	$1,102.78

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	9/24/2026	125008753018	Station 15 06/04/2026-09/03/2026	10-016-58800	58800 - Utilities	$23.91
	9/30/2026	40010488457	Splendora Tower 08/10/2026-09/10/2026	10-004-58800	58800 - Utilities	$941.60
					Total - ENT101 Entergy Texas, LLC	**$33,124.66**
ENT102 Enterprise Fm Trust Dba Enterprise Fleet Mgnt Exchange Inc.	9/3/2026	FBN5733258	Monthly Lease Charge	10-010-52725	52725 - Capital Lease Expense	$28,212.26
					Total - ENT102 Enterprise Fm Trust Dba Enterprise Fleet Mgnt Exchange Inc.	**$28,212.26**
ERI101 Eric Jaeger	9/3/2026	90326	Sedation Safety Course	10-009-53300	53300 - Contracted Services	$6,721.38
					Total - ERI101 Eric Jaeger	**$6,721.38**
ESD106 Montgomery County ESD #6, Stn 34 & 35	9/11/2026	ESD09112026	Rent Station 34, 35 October 2026	10-000-14900	14900 - Prepaid Expenses	$3,000.00
					Total - ESD106 Montgomery County ESD #6, Stn 34 & 35	**$3,000.00**
ESD109 Montgomery County ESD #9, Stn 33	9/11/2026	ESD09112026	Rent Station 33 October 2026	10-000-14900	14900 - Prepaid Expenses	$1,000.00
					Total - ESD109 Montgomery County ESD #9, Stn 33	**$1,000.00**
ESD110 Montgomery County ESD #10, Stn 42	9/11/2026	ESD09112026	Rent Station 42 October 2026	10-000-14900	14900 - Prepaid Expenses	$950.00
					Total - ESD110 Montgomery County ESD #10, Stn 42	**$950.00**
EVA101 Justin Evans	9/22/2026	EVA*09172026C	WELLNESS - 09/18/2026	10-025-54350	54350 - Employee Health/Wellness	$100.00
	9/22/2026	EVA*09172026	WELLNESS - 09/18/2026	10-025-54350	54350 - Employee Health/Wellness	$100.00
	9/22/2026	EVA*09172026B	WELLNESS - 09/18/2026	10-025-54350	54350 - Employee Health/Wellness	$100.00
					Total - EVA101 Justin Evans	**$300.00**
EVA105 Evans Consoles Incorporated	9/17/2026	U050244	Task Lights for Alarm	10-016-55600	55600 - Maintenance & Repairs-Building	$957.14
					Total - EVA105 Evans Consoles Incorporated	**$957.14**
EXP101 Experian Health Inc	9/1/2026	INV1162553	Monthly Invoice	10-011-53300	53300 - Contracted Services	$7,471.08
					Total - EXP101 Experian Health Inc	**$7,471.08**
EZE101 Ezee Fiber Texas Assets, LLC	9/1/2026	20260901	Multiple Stations/Ethernet MRR	10-015-58310	58310 - Telephones-Service	$13,415.00
					Total - EZE101 Ezee Fiber Texas Assets, LLC	**$13,415.00**
FAI103 Derryberry Jackey	9/1/2026	29	Dozer Work - LC Tower	10-004-57100	57100 - Professional Fees	$12,000.00
					Total - FAI103 Derryberry Jackey	**$12,000.00**
FIR104 First Watch Solutions Corp	9/9/2026	FW114647	Contacted Data Service EMS	10-007-53300	53300 - Contracted Services	$1,224.11
					Total - FIR104 First Watch Solutions Corp	**$1,224.11**
FIV100 Five Star Septic Solutions, LLC	9/1/2026	2368	Septic Pumping	10-016-58800	58800 - Utilities	$475.00
	9/1/2026	2352	Septic Pumping	10-016-58800	58800 - Utilities	$475.00
	9/10/2026	2390	Septic Pumping	10-016-58800	58800 - Utilities	$475.00
	9/23/2026	2404	Septic Pumping 9-23-26	10-016-58800	58800 - Utilities	$475.00
					Total - FIV100 Five Star Septic Solutions, LLC	**$1,900.00**
FOR104 Ford, Christian	9/28/2026	FOR*09282026	TUITION - 09/29/2026	10-025-58625	58625 - Tuition Reimbursement	$340.00
					Total - FOR104 Ford, Christian	**$340.00**
FOX102 Angela Foxworth	9/2/2026	FOX*08262026C	WELLNESS - 08/27/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/2/2026	FOX*08262026F	WELLNESS - 08/27/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/2/2026	FOX*08262026I	WELLNESS - 08/27/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/2/2026	FOX*08262026D	WELLNESS - 08/27/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	9/2/2026	FOX*08262026G	WELLNESS - 08/27/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/2/2026	FOX*08262026L	WELLNESS - 08/27/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/2/2026	FOX*08262026K	WELLNESS - 08/27/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/2/2026	FOX*08262026B	WELLNESS - 08/27/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/2/2026	FOX*08262026H	WELLNESS - 08/27/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/2/2026	FOX*08262026J	WELLNESS - 08/27/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/2/2026	FOX*08262026E	WELLNESS - 08/27/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
					Total - FOX102 Angela Foxworth	**$275.00**
FRA108 Frazer, Ltd.	9/1/2026	H00004304	Switches, bumper caps	10-010-59050	59050 - Vehicle-Parts	$2,415.88
	9/29/2026	H00004734	DME Restock	10-008-54200	54200 - Durable Medical Equipment	$4,616.07
					Total - FRA108 Frazer, Ltd.	**$7,031.95**
FRF125 First Response Family Clinic	9/1/2026	2026-008-012	Field New Hire Physicals	10-025-57300	57300 - Recruit/Investigate	$9,750.00
					Total - FRF125 First Response Family Clinic	**$9,750.00**
GAT100 Trizetto Provider Solutions	9/1/2026	5HAV092600	FY26 BPO Trizetto - Monthly Electronic Claims for E	10-011-53300	53300 - Contracted Services	$2,358.03
					Total - GAT100 Trizetto Provider Solutions	**$2,358.03**
GEO101 Lindsey George	9/1/2026	GEO*09012026	WELLNESS - 09/03/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/27/2026	GEO*09272026	WELLNESS - 09/29/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
					Total - GEO101 Lindsey George	**$50.00**
GLA103 Micah Glass	9/1/2026	GLA*05272026	TUITION - 09/04/2026	10-025-58625	58625 - Tuition Reimbursement	$691.20
					Total - GLA103 Micah Glass	**$691.20**
GOM102 Randy Gomez	9/24/2026	GOM*09242026	WELLNESS - 09/25/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
					Total - GOM102 Randy Gomez	**$25.00**
GRA102 Graybar	9/4/2026	9354576555	Graybar Radio Supplies	10-004-57725	57725 - Shop Supplies	$692.57
	9/10/2026	9354629484	3M Marker Balls for Underground Locate	10-016-55600	55600 - Maintenance & Repairs-Building	$1,527.30
	9/14/2026	9354664650	Graybar Radio Supplies	10-004-57725	57725 - Shop Supplies	$289.14
	9/15/2026	9354683437	Graybar Radio Supplies	10-004-57725	57725 - Shop Supplies	$59.10
					Total - GRA102 Graybar	**$2,568.11**
GRA108 Grainger	9/1/2026	9063788823	A/C filter	10-010-59050	59050 - Vehicle-Parts	$547.56
	9/1/2026	9061508777	Mini Fridge for St. 48	10-016-57750	57750 - Small Equipment & Furniture	$360.20
	9/1/2026	9061508769	Capacitors	10-010-59050	59050 - Vehicle-Parts	$118.98
	9/3/2026	9068820985	18x20x1 air filter	10-010-59050	59050 - Vehicle-Parts	$858.24
					Total - GRA108 Grainger	**$1,884.98**
GRA119 Grace & Guidance PLLC	9/28/2026	MCHD71	EE Counseling Service	10-025-54350	54350 - Employee Health/Wellness	$250.00
					Total - GRA119 Grace & Guidance PLLC	**$250.00**
GRE113 Melony Greene	9/1/2026	GRE*08282026	WELLNESS - 09/14/2026	10-025-54350	54350 - Employee Health/Wellness	$50.00
	9/25/2026	GRE*09252026	WELLNESS - 10/02/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
					Total - GRE113 Melony Greene	**$75.00**
GRE115 Nikki Greer	9/18/2026	GRE*09182026	WELLNESS - 09/18/2026	10-025-54350	54350 - Employee Health/Wellness	$225.00
	9/21/2026	GRE*09212026B	PER DIEM - TIHCA 2026 (10/7/2026 - 10/9/2026)	10-000-14900	14900 - Prepaid Expenses	$165.00
					Total - GRE115 Nikki Greer	**$390.00**

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
GSK100 Glaxosmithkline Financial, Inc.	9/29/2026	8254969020	First Round Flu Shot Order	10-009-54000	54000 - Drug Supplies	$16,017.95
					Total - GSK100 Glaxosmithkline Financial, Inc.	**$16,017.95**
GUT100 Jason Gutierrez	9/28/2026	GUT*09282026	EXPENSE - Travel Expenses	10-007-58600	58600 - Travel Expenses	$204.00
					Total - GUT100 Jason Gutierrez	**$204.00**
HEA102 Health Care Logistics, Inc	9/8/2026	310577440	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$5,565.00
					Total - HEA102 Health Care Logistics, Inc	**$5,565.00**
HEA130 Health Promotions Now	9/3/2026	567917	District Promotional Items	10-009-52950	52950 - Community Education	$2,998.00
					Total - HEA130 Health Promotions Now	**$2,998.00**
HEN110 Henry Schein, Inc.-Matrx Medical	9/1/2026	61501506	Warehouse Restocking	10-009-54000	54000 - Drug Supplies	$3,468.73
	9/1/2026	61498609	Start Kits Low Stock	10-008-53900	53900 - Disposable Medical Supplies	$1,700.00
	9/1/2026	61501506	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$1,762.70
	9/11/2026	62057896	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$1,809.60
	9/11/2026	62058604	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$2,035.80
	9/15/2026	62174540	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$4,071.60
	9/17/2026	62295800	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$1,131.00
	9/22/2026	62444507	Restocking	10-008-53900	53900 - Disposable Medical Supplies	$1,719.52
	9/22/2026	62444507	Restocking	10-009-54000	54000 - Drug Supplies	$276.20
					Total - HEN110 Henry Schein, Inc.-Matrx Medical	**$17,975.15**
HER102 Ashton Herring	9/30/2026	HER*08282026	15 years of service award	10-025-54450	54450 - Employee Recognition	$300.00
					Total - HER102 Ashton Herring	**$300.00**
HER109 Maria Hernandez	9/16/2026	HER*09162026	25 years of service award.	10-025-54450	54450 - Employee Recognition	$500.00
					Total - HER109 Maria Hernandez	**$500.00**
HON101 Honeywell International, Inc.	9/10/2026	5273826411	St. 48 Station Alerting	10-004-57225	57225 - Radio-Parts	$306.64
					Total - HON101 Honeywell International, Inc.	**$306.64**
HOO100 Rebecca Hoots	9/25/2026	HOO*09252026	EXPENSE - Travel Expenses	10-007-58600	58600 - Travel Expenses	$612.00
					Total - HOO100 Rebecca Hoots	**$612.00**
HOR107 Professional Ambulance Sales & Service, LLC Dba SERVS	9/1/2026	INV107-3635	Horton parts	10-010-59050	59050 - Vehicle-Parts	$3,201.08
	9/1/2026	INV107-3557	Dometic Control Board	10-010-59050	59050 - Vehicle-Parts	$1,274.83
					Total - HOR107 Professional Ambulance Sales & Service, LLC Dba SERVS	**$4,475.91**
IBS100 IBS of Greater Conroe	9/1/2026	140023833	Replenish stock MTX-48/H6	10-010-58900	58900 - Vehicle-Batteries	$171.95
	9/1/2026	14183018	Replacement generator batt	10-010-58900	58900 - Vehicle-Batteries	$153.95
	9/2/2026	140023834	-1 AT core return	10-010-58900	58900 - Vehicle-Batteries	($14.00)
	9/8/2026	140023914	MTP-94R/H7	10-010-58900	58900 - Vehicle-Batteries	$1,019.06
	9/23/2026	140024094	Battery stock - MTP-94R/H7	10-010-58900	58900 - Vehicle-Batteries	$1,160.01
					Total - IBS100 IBS of Greater Conroe	**$2,490.97**
IMA100 Image Trend Inc.	9/3/2026	PS-INV127503	PS-INV127503	10-011-53050	53050 - Computer Software	$12,891.67
	9/9/2026	PS-INV127502	PS-INV127502	10-011-53050	53050 - Computer Software	$14,556.79
					Total - IMA100 Image Trend Inc.	**$27,448.46**
IMP101 Impac Fleet	9/4/2026	SQLCD-1209355	Aug 2026 Monthly Fuel	10-010-54700	54700 - Fuel-Auto	$128,976.89
					Total - IMP101 Impac Fleet	**$128,976.89**

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
IMP103 Impact Promotional Services Dba Got You Covered Work Wear & L	9/1/2026	INV189886	A. Swain 08/26 Uni. Order	10-007-58700	58700 - Uniforms	$488.77
	9/3/2026	INV190631	C.Toll GYC Aug26	10-007-58700	58700 - Uniforms	$134.54
	9/3/2026	INV190686	T.Mansell GYC Aug26	10-007-58700	58700 - Uniforms	$412.21
	9/3/2026	INV190630	G.Keyes GYC Aug26	10-007-58700	58700 - Uniforms	$384.16
	9/3/2026	INV190521	GYC- A. Fillmore August 2026 Nameplate	10-007-58700	58700 - Uniforms	$16.15
	9/3/2026	INV190660	Onsite EMT Uniforms Aug26	10-007-58700	52600 - Books/Materials	$3,437.20
	9/3/2026	INV190626	B.Thai GYC Aug26	10-007-58700	58700 - Uniforms	$197.18
	9/3/2026	INV190633	W.Romano GYC Aug26	10-007-58700	58700 - Uniforms	$343.67
	9/3/2026	INV190644	D.Hancock GYC Aug26	10-007-58700	58700 - Uniforms	$173.38
	9/3/2026	INV190677	A.Dillard GYC Aug26	10-007-58700	58700 - Uniforms	$390.96
	9/3/2026	INV190678	M.Murphy GYC Aug26	10-007-58700	58700 - Uniforms	$195.48
	9/3/2026	INV190628	J.Boswell GYC Aug26	10-007-58700	58700 - Uniforms	$573.69
	9/3/2026	INV190671	O.Astudillo GYC Aug26	10-007-58700	58700 - Uniforms	$260.07
	9/3/2026	INV190663	A.Tom GYC Aug26	10-007-58700	58700 - Uniforms	$511.65
	9/3/2026	INV190672	J.Barber GYC Aug26	10-007-58700	58700 - Uniforms	$360.34
	9/3/2026	INV190661	K.Gonzalez GYC Aug26	10-007-58700	58700 - Uniforms	$29.75
	9/3/2026	INV190669	E.Martinez GYC Aug26	10-007-58700	58700 - Uniforms	$209.08
	9/3/2026	INV190622	GYC QUO25390 Aug2026	10-007-58700	58700 - Uniforms	$21.00
	9/3/2026	INV190538	A. Parent 07/26 Uni. Order	10-007-58700	58700 - Uniforms	$131.75
	9/3/2026	INV190634	S.Maples GYC Aug26	10-007-58700	58700 - Uniforms	$404.56
	9/3/2026	INV190615	GYC QUO25175 Aug2026	10-007-58700	58700 - Uniforms	$12.00
	9/3/2026	INV190685	S.Mills NEOP GYC Aug26	10-007-58700	58700 - Uniforms	$209.08
	9/3/2026	INV190681	K.Duran GYC Aug26	10-007-58700	58700 - Uniforms	$313.62
	9/3/2026	INV190557	J.Hyde 07/26 Uniform Order	10-007-58700	58700 - Uniforms	$135.14
	9/3/2026	INV190637	C.Pope GYC Aug26	10-007-58700	58700 - Uniforms	$297.47
	9/3/2026	INV190524	K. Hosler 08/26 Uni Order	10-007-58700	58700 - Uniforms	$509.55
	9/3/2026	INV190683	C.Goodrich GYC Aug26	10-007-58700	58700 - Uniforms	$297.52
	9/3/2026	INV190625	M.Marchetti GYC Aug26	10-007-58700	58700 - Uniforms	$407.07
	9/3/2026	INV190635	M.Powell GYC Aug26	10-007-58700	58700 - Uniforms	$272.82
	9/3/2026	INV190520	A. Dickson 07/26 Uni. Order	10-007-58700	58700 - Uniforms	$127.46
	9/8/2026	INV190959	Cpt Metal Badges July26	10-007-58700	58700 - Uniforms	$1,857.30
	9/10/2026	INV191467	K.Luark GYC Aug26	10-007-58700	58700 - Uniforms	$536.85
	9/10/2026	INV191436	K.Parker GYC Aug26	10-007-58700	58700 - Uniforms	$410.51
	9/10/2026	INV191447	M.Glass GYC Aug26	10-007-58700	58700 - Uniforms	$313.62
	9/10/2026	INV191448	K.King GYC Aug26	10-007-58700	58700 - Uniforms	$124.54
	9/10/2026	INV191453	J.Figueroa GYC Aug26	10-007-58700	58700 - Uniforms	$181.88
	9/10/2026	INV191462	A.Ocon GYC Aug26	10-007-58700	58700 - Uniforms	$431.27
	9/10/2026	INV191445	S.Maples GYC Aug26	10-007-58700	58700 - Uniforms	$16.15
	9/10/2026	INV191458	O.Astudillo GYC Aug26	10-007-58700	58700 - Uniforms	$170.00
	9/10/2026	INV191459	Z.Thims GYC Aug26	10-007-58700	58700 - Uniforms	$558.82
	9/10/2026	INV191449	L.De La Rosa GYC Aug26	10-007-58700	58700 - Uniforms	$195.48
	9/10/2026	INV191466	T.Mansell GYC Aug26	10-007-58700	58700 - Uniforms	$32.30
	9/10/2026	INV191437	GYC- New Hire Alterations	10-007-58700	58700 - Uniforms	$22.50
	9/10/2026	INV191452	Jackets Support Staff	10-007-58700	58700 - Uniforms	$2,381.50
	9/10/2026	INV191468	M.Williams GYC Aug26	10-007-58700	58700 - Uniforms	$411.48
	9/10/2026	INV191469	J.Daivs GYC Aug26	10-007-58700	58700 - Uniforms	$318.32
	9/10/2026	INV191441	W.Romano GYC Aug26	10-007-58700	58700 - Uniforms	$16.15
	9/10/2026	INV191450	K.Gardner GYC Aug26	10-007-58700	58700 - Uniforms	$179.33
	9/10/2026	INV191465	B.Mckelvey GYC Aug26	10-007-58700	58700 - Uniforms	$500.10
	9/10/2026	INV191440	J.Smith GYC Aug26	10-007-58700	58700 - Uniforms	$234.28
	9/10/2026	INV191439	M.Marchetti GYC Aug26	10-007-58700	58700 - Uniforms	$16.15

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

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	9/10/2026	INV191443	J.Deisch GYC Aug26	10-007-58700	58700 - Uniforms	$318.82
	9/10/2026	INV191455	Z.Manchester GYC Aug26	10-007-58700	58700 - Uniforms	$101.99
	9/10/2026	INV191454	H.Lemelin GYC Aug26	10-007-58700	58700 - Uniforms	$261.23
	9/10/2026	INV191464	M.Wells GYC Aug26	10-007-58700	58700 - Uniforms	$32.30
	9/10/2026	INV191444	C. Hon GYC Aug26	10-007-58700	58700 - Uniforms	$92.68
	9/10/2026	INV191457	S.Sanders GYC Aug26	10-007-58700	58700 - Uniforms	$170.00
	9/10/2026	INV191438	C.Goodrich GYC Aug26	10-007-58700	58700 - Uniforms	$32.30
	9/10/2026	INV191442	C.Pope GYC Aug26	10-007-58700	58700 - Uniforms	$153.00
	9/10/2026	INV191451	C.Cerruti GYC Aug26	10-007-58700	58700 - Uniforms	$313.62
	9/10/2026	INV191461	J.Rincon GYC Aug26	10-007-58700	58700 - Uniforms	$433.16
	9/10/2026	INV191402	GYC- J. Comp August 2026 Uniform Order	10-007-58700	58700 - Uniforms	$209.08
	9/10/2026	INV191460	J.Pilling GYC Aug26	10-007-58700	58700 - Uniforms	$442.07
	9/10/2026	INV191456	S.Hall GYC Aug26	10-007-58700	58700 - Uniforms	$243.98
	9/14/2026	CM5686	PO 26-003074	10-007-58700	58700 - Uniforms	($152.99)
	9/17/2026	INV192439	A.Burkhardt GYC Aug26	10-007-58700	58700 - Uniforms	$491.27
	9/17/2026	INV192443	Polos for IT	10-007-58700	58700 - Uniforms	$572.50
	9/17/2026	INV192435	R.Jones GYC Aug26	10-007-58700	58700 - Uniforms	$236.83
	9/17/2026	INV192430	J.Hyde 07/26 Uniform Order	10-007-58700	58700 - Uniforms	$135.14
	9/17/2026	INV192433	J.Maples GYC Aug2026	10-007-58700	58700 - Uniforms	$222.18
	9/17/2026	INV192436	GYC QUO25567 Aug26	10-007-58700	58700 - Uniforms	$467.50
	9/17/2026	INV192442	S.Fudge GYC Aug26	10-007-58700	58700 - Uniforms	$109.74
	9/17/2026	INV192446	M.Marchetti GYC Aug26	10-007-58700	58700 - Uniforms	$118.96
	9/17/2026	INV192432	C.Goodrich GYC Aug26	10-007-58700	58700 - Uniforms	$87.54
	9/17/2026	INV192440	Jackets Support Staff	10-007-58700	58700 - Uniforms	$408.00
	9/17/2026	INV192451	S. Rodriguez Aug26 Belt Ord	10-007-58700	58700 - Uniforms	$32.30
	9/17/2026	INV192438	E.Gonzalez NEOP GYC Aug26	10-007-58700	58700 - Uniforms	$224.75
	9/17/2026	INV192434	K.Gardner GYC Aug26	10-007-58700	58700 - Uniforms	$97.74
	9/17/2026	INV192444	D.Gonzalez GYC Aug26	10-007-58700	58700 - Uniforms	$109.74
	9/17/2026	INV192448	GYC- Alterations	10-007-58700	58700 - Uniforms	$30.00
	9/17/2026	INV192445	S.Mills NEOP GYC Aug26	10-007-58700	58700 - Uniforms	$87.54
	9/17/2026	INV192441	GYC Alterations Aug2026	10-007-58700	58700 - Uniforms	$42.00
	9/17/2026	INV192450	Aug N.Hire Uniforms July26	10-007-58700	58700 - Uniforms	$82.44
	9/25/2026	INV193418	M.Powell GYC Aug26	10-007-58700	58700 - Uniforms	$313.62
	9/25/2026	INV193423	A.Belonzi Nameplate Aug26	10-007-58700	58700 - Uniforms	$16.15
	9/25/2026	INV193422	D.Oconnor GYC Aug26	10-007-58700	58700 - Uniforms	$244.79
	9/25/2026	INV193414	B.Thai GYC Aug26	10-007-58700	58700 - Uniforms	$212.49
	9/25/2026	INV193421	J.Figueroa GYC Aug26	10-007-58700	58700 - Uniforms	$421.57
	9/25/2026	INV193412	GYC- G. Nutt August 2026 Uniform Order	10-007-58700	58700 - Uniforms	$326.72
	9/25/2026	INV193420	K.Gardner GYC Aug26	10-007-58700	58700 - Uniforms	$302.57
	9/25/2026	INV193427	Jackets Support Staff	10-007-58700	58700 - Uniforms	$2,653.50
	9/25/2026	INV193429	GYC Bulk Order Aug26	10-007-58700	58700 - Uniforms	$2,122.80
	9/25/2026	INV193416	D.Hancock GYC Aug26	10-007-58700	58700 - Uniforms	$215.88
	9/25/2026	INV193425	M.Williams GYC Aug26	10-007-58700	58700 - Uniforms	$175.08
	9/25/2026	INV193417	M.Herrera GYC Aug26	10-007-58700	58700 - Uniforms	$431.27
	9/25/2026	INV193419	J.Briggs GYC Order Aug26	10-007-58700	58700 - Uniforms	$568.50
	9/25/2026	INV193426	K.Valenzuela GYC Aug26	10-007-58700	58700 - Uniforms	$175.08
	9/25/2026	INV193424	K.Gonzalez GYC Aug26	10-007-58700	58700 - Uniforms	$32.30
					Total - IMP103 Impact Promotional Services Dba Got You Covered Work Wear & Uniforms	**$34,585.58**
IND100 Indigent Healthcare Solutions	9/1/2026	82659	IHS Software Fee - Oct 26	10-002-53050	53050 - Computer Software	$12,951.27
	9/25/2026	82731	September Power Search -26	10-002-53300	53300 - Contracted Services	$354.50
					Total - IND100 Indigent Healthcare Solutions	**$13,305.77**

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
JON100 Jalin Jones	9/11/2026	JON*09112026	WELLNESS - 09/14/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/21/2026	JON*09212026B	PER DIEM - TIHCA 2026 (10/7/2026 - 10/9/2026)	10-000-14900	14900 - Prepaid Expenses	$165.00
					Total - JON100 Jalin Jones	**$190.00**
JPM100 JP Morgan Chase Bank	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-009-53150	53150 - Conferences - Fees, Travel, & M	$618.14
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-010-57730	57730 - Shop Tools	$256.21
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-011-53400	53400 - Credit Card Processing Fee	$192.20
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-015-53050	53050 - Computer Software	$1,656.61
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-010-59050	59050 - Vehicle-Parts	$1,675.65
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-006-58500	58500 - Training & Continuing Educatior	$575.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-010-59100	59100 - Vehicle-Registration	$93.04
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-008-54450	54450 - Employee Recognition	$225.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-045-53150	53150 - Conferences - Fees, Travel, & M	$341.68
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-008-58100	58100 - Supplemental Food	$1,748.12
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-008-57900	57900 - Station Supplies	$1,192.24
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-000-14900	14900 - Prepaid Expenses	$7,162.32
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-026-53300	53300 - Contracted Services	$2,059.68
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-015-53100	53100 - Computer Supplies/Non-Capital	$3,653.31
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-016-57750	57750 - Small Equipment & Furniture	$1,140.20
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-025-58500	58500 - Training & Continuing Educatior	$221.97
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-025-53150	53150 - Conferences - Fees, Travel, & M	$300.12
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-010-57725	57725 - Shop Supplies	$543.11
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-015-58200	58200 - Telephones-Cellular	$585.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-004-53150	53150 - Conferences - Fees, Travel, & M	$762.45
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-009-56100	56100 - Meeting Expenses	$6,768.34
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-016-58800	58800 - Utilities	$489.25
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-000-14900	14900 - Prepaid Expenses	$800.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-009-57750	57750 - Small Equipment & Furniture	$538.28
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-005-58500	58500 - Training & Continuing Educatior	$629.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-005-54100	54100 - Dues/Subscriptions	$500.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-015-57750	57750 - Small Equipment & Furniture	$546.66
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-004-54100	54100 - Dues/Subscriptions	$9.99
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-004-54100	54100 - Dues/Subscriptions	$225.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-007-54100	54100 - Dues/Subscriptions	$0.99
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-001-54100	54100 - Dues/Subscriptions	$64.21
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-010-54450	54450 - Employee Recognition	$300.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-009-52700	52700 - Business Licenses	$630.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-015-57650	57650 - Repair-Equipment	$107.17
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-008-56300	56300 - Office Supplies	$219.49
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-025-54450	54450 - Employee Recognition	$1,288.12
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-026-58500	58500 - Training & Continuing Educatior	$63.68
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-025-54350	54350 - Employee Health/Wellness	$396.86
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-008-56900	56900 - Postage	$970.35
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-047-53150	53150 - Conferences - Fees, Travel, & M	$1,441.10
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-045-53050	53050 - Computer Software	$701.99
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-016-55600	55600 - Maintenance & Repairs-Building	$3,379.83
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-007-58700	58700 - Uniforms	$774.15
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-004-57725	57725 - Shop Supplies	$256.51
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-016-57730	57730 - Shop Tools	$39.99
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-010-58600	58600 - Travel Expenses	$40.96
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-010-54100	54100 - Dues/Subscriptions	$4,320.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-008-58700	58700 - Uniforms	$361.59
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-007-53150	53150 - Conferences - Fees, Travel, & M	$1,094.22
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-010-58500	58500 - Training & Continuing Educatior	$156.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-007-57750	57750 - Small Equipment & Furniture	$592.52
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-006-53150	53150 - Conferences - Fees, Travel, & M	$1,352.42
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-002-54100	54100 - Dues/Subscriptions	$75.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-001-53050	53050 - Computer Software	$143.36
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-016-57725	57725 - Shop Supplies	$1,310.13
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	10-009-52600	52600 - Books/Materials	$1,755.00
					Total - JPM100 JP Morgan Chase Bank	**$57,344.21**
KCK100 KC Keating, LLC Dba Keating Chevrolet	9/1/2026	104377	Stock order	10-010-59050	59050 - Vehicle-Parts	$3,547.26
	9/10/2026	104890	Fuel pump control module	10-010-59050	59050 - Vehicle-Parts	$310.16
	9/17/2026	104686	Multi-purpose diode S 48	10-010-59050	59050 - Vehicle-Parts	$89.75
	9/25/2026	105486	BPO FY2026- Keating	10-010-59050	59050 - Vehicle-Parts	$131.00
					Total - KCK100 KC Keating, LLC Dba Keating Chevrolet	**$4,078.17**
KEY101 Key Performance Petroleum	9/9/2026	I212381-26	Diesel - Service Center	10-010-54700	54700 - Fuel-Auto	$5,918.82
	9/23/2026	I213352-26	Gas/Diesel Service Center	10-010-54700	54700 - Fuel-Auto	$3,691.14
	9/25/2026	I213286-26	DEF Service Center	10-010-58950	58950 - Vehicle-Fluids & Additives	$437.50
	9/25/2026	I213287-26	DEF Station 20	10-010-58950	58950 - Vehicle-Fluids & Additives	$866.50
	9/25/2026	I213289-26	DEF Station 30	10-010-58950	58950 - Vehicle-Fluids & Additives	$553.00
	9/25/2026	I213288-26	DEF Station 10	10-010-58950	58950 - Vehicle-Fluids & Additives	$718.00
					Total - KEY101 Key Performance Petroleum	**$12,184.96**
KRO130 Kronberg'S Flags and Flagpoles	9/10/2026	INV00003669	Flags for Stations	10-016-55600	55600 - Maintenance & Repairs-Building	$1,327.00
					Total - KRO130 Kronberg'S Flags and Flagpoles	**$1,327.00**
LAK105 Lake South Water Supply Corporation	9/21/2026	LS-1108 08/24/26	Station 45 07/21/26-08/20/26	10-016-58800	58800 - Utilities	$470.86
					Total - LAK105 Lake South Water Supply Corporation	**$470.86**
LAN110 Lange Distributing Company, Inc.	9/1/2026	033612	Acct# 007346/Station 46	10-008-57900	57900 - Station Supplies	$6.99
	9/1/2026	033283	Acct# 005376/Station 13	10-008-57900	57900 - Station Supplies	$6.99
	9/1/2026	032535	Acct# 003745/Station 44	10-008-57900	57900 - Station Supplies	$25.97
	9/1/2026	033611	Acct$ 007346/Station 47	10-008-57900	57900 - Station Supplies	$6.99
	9/1/2026	033281	Acct# 005368/Station 43	10-008-57900	57900 - Station Supplies	$6.99
	9/1/2026	033610	Acct# 007345/Station 44	10-008-57900	57900 - Station Supplies	$6.99
	9/9/2026	034953	Acct# 007347/Station 46	10-008-57900	57900 - Station Supplies	$67.91
	9/11/2026	035552	Acct$ 005376/Station 13	10-008-57900	57900 - Station Supplies	$32.96
	9/11/2026	035369	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	$46.94
	9/16/2026	036484	Acct# 005368/Station 43	10-008-57900	57900 - Station Supplies	$32.96
	9/30/2026	040949	Acct# 005376/Station 13	10-008-57900	57900 - Station Supplies	$6.99
	9/30/2026	041264	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	$6.99
	9/30/2026	041263	Acct# 003745/Station 44	10-008-57900	57900 - Station Supplies	$6.99
	9/30/2026	039456	Acct# 007345/Station 44	10-008-57900	57900 - Station Supplies	$32.96
	9/30/2026	040947	Acct# 005368/Station 43	10-008-57900	57900 - Station Supplies	$6.99
	9/30/2026	041265	Acct# 007346/Station 46	10-008-57900	57900 - Station Supplies	$6.99
					Total - LAN110 Lange Distributing Company, Inc.	**$309.60**
LEA110 Rene Leal	9/16/2026	LEA*09142026B	PER DIEM - RHPC Symposium (10/13/2026 - 10/1(	10-000-14900	14900 - Prepaid Expenses	$165.00
					Total - LEA110 Rene Leal	**$165.00**

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
LEE101 Irene Lee	9/24/2026	LEE*09242026	MILEAGE (09/20/2026 - 09/20/2026)	10-007-56200	56200 - Mileage Reimbursements	$19.23
					Total - LEE101 Irene Lee	**$19.23**
LIF102 Life-Assist, Inc.	9/1/2026	2193592	Warehouse Restocking	10-009-54000	54000 - Drug Supplies	$6,389.00
	9/1/2026	2188050	Electrodes	10-008-53900	53900 - Disposable Medical Supplies	$4,040.00
	9/1/2026	2194605	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$15.50
	9/1/2026	2185789	Glasses	10-008-53900	53900 - Disposable Medical Supplies	$318.40
	9/1/2026	2193592	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$39,834.86
	9/4/2026	2198449	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$567.50
	9/15/2026	2169164	Bill Only Inv. 2169164	10-008-53900	53900 - Disposable Medical Supplies	$3,633.75
					Total - LIF102 Life-Assist, Inc.	**$54,799.01**
LIM100 Haiden Lima	9/3/2026	LIM*09032026	MILEAGE (09/03/2026 - 09/03/2026)	10-047-56200	56200 - Mileage Reimbursements	$1.52
	9/16/2026	LIM*09162026	WELLNESS - 09/22/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
					Total - LIM100 Haiden Lima	**$26.52**
LIN107 Linebarger Goggan Blair & Sampson, LLP	9/16/2026	EMMOR01 09-08-26	Monthly Invoice August 2026	10-011-52900	52900 - Collection Fees	$11,485.28
	9/25/2026	EMMOR 08-07-26	Monthly Invoice July 2026	10-011-52900	52900 - Collection Fees	$14,813.75
					Total - LIN107 Linebarger Goggan Blair & Sampson, LLP	**$26,299.03**
LIQ100 Liquidspring LLC	9/22/2026	0091215-IN	Liquidspring struts/fluid	10-010-58950	58950 - Vehicle-Fluids & Additives	$472.00
	9/22/2026	0091215-IN	Liquidspring struts/fluid	10-010-59050	59050 - Vehicle-Parts	$2,055.00
					Total - LIQ100 Liquidspring LLC	**$2,527.00**
LIV102 Lively, Inc.	9/4/2026	1810212	Admin Fee 08/01/2026-08/31/2026	10-025-53300	53300 - Contracted Services	$1,154.30
	9/11/2026	LIV09112026	HSA Payroll Contribution 09/11/2026	10-025-51700	51700 - Health & Dental	$3,541.55
					Total - LIV102 Lively, Inc.	**$4,695.85**
LON100 Lone Star College System District Dba Lone Star College Sys	9/8/2026	8052204 13042	Summer 2026 C. Pope	10-007-58500	58500 - Training & Continuing Educatior	$333.00
	9/8/2026	1132255 13031	Summer 2026 K. Henderson	10-007-58500	58500 - Training & Continuing Educatior	$333.00
	9/8/2026	7621855 13036	Summer 2026 C. Martin	10-007-58500	58500 - Training & Continuing Educatior	$333.00
	9/8/2026	8054191 13044	Summer 2026 A. Mendoza	10-007-58500	58500 - Training & Continuing Educatior	$333.00
	9/8/2026	7937967 13041	Summer 2026 P. Guerrero	10-007-58500	58500 - Training & Continuing Educatior	$1,269.00
	9/8/2026	7090156 13033	Summer 2026 C. Prajak	10-007-58500	58500 - Training & Continuing Educatior	$1,269.00
	9/8/2026	7909148 13040	Summer 2026 C. Zoutis	10-007-58500	58500 - Training & Continuing Educatior	$936.00
	9/8/2026	7794902 13037	Summer 2026 A. Redmond	10-007-58500	58500 - Training & Continuing Educatior	$1,269.00
	9/8/2026	8127274 13047	Summer 2026 J. Mehmood	10-007-58500	58500 - Training & Continuing Educatior	$2,787.00
	9/8/2026	8055370 13045	Summer 2026 J. Rincon	10-007-58500	58500 - Training & Continuing Educatior	$333.00
	9/8/2026	7117627 13034	Summer 2026 S. Fudge	10-007-58500	58500 - Training & Continuing Educatior	$333.00
	9/8/2026	7900370 13039	Summer 2026 D. Sada	10-007-58500	58500 - Training & Continuing Educatior	$1,269.00
	9/8/2026	8052216 13043	Summer 2026 E. Walton	10-007-58500	58500 - Training & Continuing Educatior	$747.00
	9/8/2026	7083575 13032	Summer 2026 L. George	10-007-58500	58500 - Training & Continuing Educatior	$333.00
	9/8/2026	7813905 13038	Summer 2026 H. Taylor	10-007-58500	58500 - Training & Continuing Educatior	$1,269.00
	9/8/2026	8092633 13046	Summer 2026 J. Hyde	10-007-58500	58500 - Training & Continuing Educatior	$2,040.00
					Total - LON100 Lone Star College System District Dba Lone Star College Sys	**$15,186.00**
MAL102 Mary Maldonado	9/14/2026	MAL*09142026B	PER DIEM - Government Finance Officers Associat	10-000-14900	14900 - Prepaid Expenses	$119.00
					Total - MAL102 Mary Maldonado	**$119.00**
MAN102 Michael T. Mansell	9/18/2026	MAN*09182026	WELLNESS - 09/21/2026	10-025-54350	54350 - Employee Health/Wellness	$300.00
					Total - MAN102 Michael T. Mansell	**$300.00**

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
MCD104 Katlyn McDonald	9/22/2026	MCD*09212026B	WELLNESS - 09/21/2026	10-025-54350	54350 - Employee Health/Wellness	$220.00
	9/22/2026	MCD*09212026	WELLNESS - 09/21/2026	10-025-54350	54350 - Employee Health/Wellness	$75.00
					Total - MCD104 Katlyn McDonald	**$295.00**
MCK113 Mckesson Medical-Surgical Government Solutions LLC	9/10/2026	26191355	Allocation Order	10-008-53900	53900 - Disposable Medical Supplies	$4,981.76
	9/21/2026	26246227	Restocking	10-008-53900	53900 - Disposable Medical Supplies	$6,405.12
					Total - MCK113 Mckesson Medical-Surgical Government Solutions LLC	**$11,386.88**
MED125 Medline Industries, Inc	9/1/2026	2427358175	Restock - Collars & Injections	10-009-54000	54000 - Drug Supplies	$691.44
	9/1/2026	2427358175	Restock - Collars & Injections	10-008-53900	53900 - Disposable Medical Supplies	$795.60
	9/1/2026	2442008562	Small Safety Glasses	10-008-53900	53900 - Disposable Medical Supplies	$274.90
					Total - MED125 Medline Industries, Inc	**$1,761.94**
MEJ100 Elvia Mejia	9/23/2026	MEJ*09232026	Non-Field Employee of the Month - September 202	10-025-54450	54450 - Employee Recognition	$100.00
					Total - MEJ100 Elvia Mejia	**$100.00**
MET185 Metropolitan Life Insurance Company	9/4/2026	91221575	Dental & Vision for September 2026	10-025-51700	51700 - Health & Dental	$30,476.38
					Total - MET185 Metropolitan Life Insurance Company	**$30,476.38**
MIC101 Michael Depasquale Dba No Pulse No Problem LLC	9/2/2026	260009	Aug Assistant MD Service	10-009-57100	57100 - Professional Fees	$21,376.00
					Total - MIC101 Michael Depasquale Dba No Pulse No Problem LLC	**$21,376.00**
MIC105 Micro Integration & Programming Solutions, Inc.	9/14/2026	241449	Cisco Contact Center - 1 Yr	10-004-55650	55650 - Maintenance-Equipment	$13,356.00
	9/14/2026	241448	SmartNet, SingleWire, CC	10-004-55650	55650 - Maintenance-Equipment	$20,763.85
					Total - MIC105 Micro Integration & Programming Solutions, Inc.	**$34,119.85**
MID105 Mid-South Synergy	9/15/2026	313046003 08/26/26	Station 47 water tap fee 07/26/26-08/26/26	10-016-58800	58800 - Utilities	$141.12
	9/15/2026	313046001 08/24/26	Station 45 07/24/26-08/24/26	10-016-58800	58800 - Utilities	$438.00
	9/15/2026	313046002 08/24/26	Station 46 07/24/26-08/24/26	10-016-58800	58800 - Utilities	$705.00
					Total - MID105 Mid-South Synergy	**$1,284.12**
MIR100 Hezron Miregi	9/16/2026	MIR*09162026	WELLNESS - 09/22/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
					Total - MIR100 Hezron Miregi	**$25.00**
MISS100 Mission Critical Partners, LLC	9/24/2026	28992	Consult - Evaluation of Potential Radio Tower Site L	10-004-57100	57100 - Professional Fees	$4,563.31
					Total - MISS100 Mission Critical Partners, LLC	**$4,563.31**
MON136 Montgomery Central Appraisal District	9/1/2026	HM1 9/1/2026	4th Quarter MCAD Inv. 2026	10-001-53310	53310 - Contractual Obligations-County	$119,094.00
					Total - MON136 Montgomery Central Appraisal District	**$119,094.00**
MON2 Montgomery County ESD #2	9/11/2026	MON09112026	Rent Station 44, 47 October 2026	10-000-14900	14900 - Prepaid Expenses	$2,500.00
					Total - MON2 Montgomery County ESD #2	**$2,500.00**
MON206 Montgomery County ESD#3 (Stn 46)	9/11/2026	MON09112026	Rent Station 46 October 2026	10-000-14900	14900 - Prepaid Expenses	$600.00
					Total - MON206 Montgomery County ESD#3 (Stn 46)	**$600.00**
MOR103 Adeolu Moronkeji	9/10/2026	MOR*09102026	EXPENSE - Dues/Subscriptions	10-002-54100	54100 - Dues/Subscriptions	$230.00
	9/21/2026	MOR*09212026B	PER DIEM - TIHCA 2026 (10/7/2026 - 10/9/2026)	10-000-14900	14900 - Prepaid Expenses	$165.00
					Total - MOR103 Adeolu Moronkeji	**$395.00**
MUD100 Mud #39	9/15/2026	3021061 08/31/26	Station 20 07/31/26-08/25/26	10-016-58800	58800 - Utilities	$58.11
					Total - MUD100 Mud #39	**$58.11**

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
NAP100 Napa Auto Parts	9/4/2026	618379	Oil and washer fluid	10-010-58975	58975 - Vehicle-Oil & Lubricants	$1,330.27
	9/4/2026	618379	Oil and washer fluid	10-010-58950	58950 - Vehicle-Fluids & Additives	$173.13
	9/4/2026	618434	Oil and washer fluid	10-010-58975	58975 - Vehicle-Oil & Lubricants	$1,345.53
	9/9/2026	618903	BPO FY2026- NAPA	10-010-59050	59050 - Vehicle-Parts	$42.00
	9/15/2026	619717	Air filters, 30WB	10-010-58950	58950 - Vehicle-Fluids & Additives	$248.10
	9/15/2026	619717	Air filters, 30WB	10-010-59050	59050 - Vehicle-Parts	$232.80
	9/16/2026	619818	Spark plugs	10-010-59050	59050 - Vehicle-Parts	$205.32
	9/17/2026	620092	Wheel weights	10-010-57725	57725 - Shop Supplies	$142.22
	9/22/2026	620582	BPO FY2026- NAPA	10-010-59050	59050 - Vehicle-Parts	$232.80
	9/24/2026	620909	BPO FY2026- NAPA	10-010-59050	59050 - Vehicle-Parts	$16.15
	9/24/2026	620910	BPO FY2026- NAPA	10-010-59050	59050 - Vehicle-Parts	$47.50
	9/24/2026	620904	BPO FY2026- NAPA	10-010-59050	59050 - Vehicle-Parts	$42.20
	9/28/2026	621359	BPO FY2026- NAPA	10-010-59050	59050 - Vehicle-Parts	$256.08
					Total - NAP100 Napa Auto Parts	**$4,314.10**
NEA104 Jordan Neal	9/22/2026	NEA*09222026	MILEAGE (09/22/2026 - 09/22/2026)	10-007-56200	56200 - Mileage Reimbursements	$19.00
					Total - NEA104 Jordan Neal	**$19.00**
NEW102 New Caney Mud	9/4/2026	1042826200 08/31/26	Station 30 07/18/26-08/18/26	10-016-58800	58800 - Utilities	$60.24
					Total - NEW102 New Caney Mud	**$60.24**
NLT165 Leblance Jeffrey	9/22/2026	#2283	Tree Removal - Splendora	10-016-55600	55600 - Maintenance & Repairs-Building	$2,355.00
					Total - NLT165 Leblance Jeffrey	**$2,355.00**
NOR101 Montgomery County ESD #1 (Stn 12,13,16)	9/11/2026	NOR09112026	Rent Station 12, 16 October 2026	10-000-14900	14900 - Prepaid Expenses	$3,000.00
					Total - NOR101 Montgomery County ESD #1 (Stn 12,13,16)	**$3,000.00**
NSC148 Northern Safety Co, Inc	9/1/2026	907747198	NSI RX Safety Eyewear A. Warlick May 2026	10-007-58700	58700 - Uniforms	$150.00
					Total - NSC148 Northern Safety Co, Inc	**$150.00**
OCO102 Ocon, Ashlyn	9/1/2026	OCO*06222026	TUITION - 09/04/2026	10-025-58625	58625 - Tuition Reimbursement	$436.80
					Total - OCO102 Ocon, Ashlyn	**$436.80**
OCS100 Optimum Computer Solutions, Inc.	9/1/2026	90730	DUO MFA Renewal	10-015-53050	53050 - Computer Software	$22,425.00
	9/1/2026	125180	Cloudflare ZTNA Renewal	10-015-53050	53050 - Computer Software	$2,340.00
	9/1/2026	125176	OCS Service Labor 8/24/26	10-015-53300	53300 - Contracted Services	$13,312.50
	9/1/2026	124755	OCS Service Labor 7/20/26	10-015-53300	53300 - Contracted Services	$11,287.50
	9/1/2026	125175	OCS Service Labor 8/17/26	10-015-53300	53300 - Contracted Services	$15,225.00
	9/1/2026	125005	USDD Firewall Replacement	10-015-53100	53100 - Computer Supplies/Non-Capital	$1,118.36
	9/2/2026	125138	Barracuda Renewal Archiver	10-015-53300	53000 - Computer Maintenance	$14,204.04
	9/10/2026	125290	Cisco Umbrella Renewal	10-015-53050	53050 - Computer Software	$3,000.00
	9/18/2026	125310	FortiManager	10-015-53050	53050 - Computer Software	$324.81
					Total - OCS100 Optimum Computer Solutions, Inc.	**$83,237.21**
OPT100 Optiquest Internet Services, Inc.	9/1/2026	90830	Barracuda Additional Users	10-015-53050	53050 - Computer Software	$162.25
	9/1/2026	90828	Parallels & Domotz Monthly	10-015-53050	53050 - Computer Software	$483.75
	9/9/2026	90859	SSL helpdesk.mchd-tx.org	10-015-52700	52700 - Business Licenses	$95.00
	9/10/2026	90863	paramedicjobs.org Domain	10-015-52700	52700 - Business Licenses	$35.00
	9/10/2026	90868	VEEAM Renewal - CAD	10-015-53050	53050 - Computer Software	$10,743.75
	9/10/2026	90867	VEEAM Renewal - Internal	10-015-53050	53050 - Computer Software	$19,068.75
					Total - OPT100 Optiquest Internet Services, Inc.	**$30,588.50**

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
ORA182 Oracle America, Inc	9/22/2026	102724848	NS4G Enhancement	10-005-53050	53050 - Computer Software	$573.00
					Total - ORA182 Oracle America, Inc	**$573.00**
ORE100 O'Reilly Automotive	9/1/2026	0408-449264	Replacement hubs Shop 36	10-010-59050	59050 - Vehicle-Parts	$464.76
					Total - ORE100 O'Reilly Automotive	**$464.76**
OUL100 Oluwaseyi Akiode	9/9/2026	OUL*09092026	WELLNESS - 09/22/2026	10-025-54350	54350 - Employee Health/Wellness	$81.00
					Total - OUL100 Oluwaseyi Akiode	**$81.00**
PAN100 Panorama, City of	9/4/2026	1020159006 08/28/26	Station 14 07/27/26-08/24/26	10-016-58800	58800 - Utilities	$92.02
					Total - PAN100 Panorama, City of	**$92.02**
PAT108 Patrick, Casey B	9/2/2026	PAT*08302026B	PER DIEM - EMS World (9/29/2026 - 10/2/2026)	10-009-53150	53150 - Conferences - Fees, Travel, & M	$280.00
					Total - PAT108 Patrick, Casey B	**$280.00**
PBI100 Pitney Bowes Inc (Pob 371874)Postage	9/4/2026	04765611 08/03/26	Postage refill	10-008-56900	56900 - Postage	$1,024.75
	9/14/2026	04765611 07/17/26	Postage refill	10-008-56900	56900 - Postage	$1,000.00
					Total - PBI100 Pitney Bowes Inc (Pob 371874)Postage	**$2,024.75**
PCT100 PCTEL, Inc.	9/29/2026	47715	Outdoor Upgrade - SH Touch	10-004-57225	57225 - Radio-Parts	$10,615.02
					Total - PCT100 PCTEL, Inc.	**$10,615.02**
PER102 Cassandra Perez	9/1/2026	PER*07302026	July 2026 Field EOM	10-025-54450	54450 - Employee Recognition	$100.00
					Total - PER102 Cassandra Perez	**$100.00**
PER103 Javier Perez	9/29/2026	PER*09292026B	MILEAGE (09/28/2026 - 09/28/2026)	10-007-56200	56200 - Mileage Reimbursements	$10.64
	9/29/2026	PER*09292026	MILEAGE (09/26/2026 - 09/26/2026)	10-007-56200	56200 - Mileage Reimbursements	$10.64
					Total - PER103 Javier Perez	**$21.28**
PIN100 Zoll Data Systems	9/1/2026	INV00231073	Zoll Charge	10-015-53050	53050 - Computer Software	$938.28
	9/1/2026	INV00234362	Monthly Invoice	10-011-53300	53300 - Contracted Services	$10,501.31
					Total - PIN100 Zoll Data Systems	**$11,439.59**
PIR100 Elizabeth Piron	9/3/2026	PIR*09032026	WELLNESS - 09/14/2026	10-025-54350	54350 - Employee Health/Wellness	$200.00
					Total - PIR100 Elizabeth Piron	**$200.00**
PIT101 Pitney Bowes Global Financial Svcs LLC (Tax/Lease)	9/30/2026	3322522128	Mar - June invoice	10-008-56900	56900 - Postage	$490.71
					Total - PIT101 Pitney Bowes Global Financial Svcs LLC (Tax/Lease)	**$490.71**
POP100 Calista Pope	9/1/2026	POP*03312026	WELLNESS - 10/02/2026	10-025-54350	54350 - Employee Health/Wellness	$125.00
					Total - POP100 Calista Pope	**$125.00**
POW102 Power Associates, Inc	9/1/2026	6213	UPS A - Annual Maintenance	10-016-55650	55650 - Maintenance-Equipment	$14,812.00
	9/1/2026	6212	UPS B - Annual Maintenance	10-016-55650	55650 - Maintenance-Equipment	$14,812.00
					Total - POW102 Power Associates, Inc	**$29,624.00**
PRE112 Ashley Peachee	9/24/2026	PRE*09242026	WELLNESS - 09/25/2026	10-025-54350	54350 - Employee Health/Wellness	$75.00
					Total - PRE112 Ashley Peachee	**$75.00**
PRI100 Priority Dispatch National Academies of Emergency Disptach	9/1/2026	SIN435311	Recertification for ALARM employees	10-006-52700	52700 - Business Licenses	$1,906.50
	9/3/2026	SIN447890	Protocol Pilot guides	10-006-58500	58500 - Training & Continuing Educatior	$1,350.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	9/10/2026	SIN448302	EFD Class Reservation	10-006-52700	52700 - Business Licenses	$880.00
					Total - PRI100 Priority Dispatch National Academies of Emergency Disptach	**$4,136.50**
PSL167 PS Lightwave, Inc Dba Pure Speed Lightwave	9/10/2026	55019	October 2026	10-015-58310	58310 - Telephones-Service	$1,197.27
	9/10/2026	55020	Station 31 10/01/26-10/31/26	10-015-58310	58310 - Telephones-Service	$714.07
					Total - PSL167 PS Lightwave, Inc Dba Pure Speed Lightwave	**$1,911.34**
PVW160 PVW Services	9/1/2026	55211001	Lawn Services Agreement RFP No. FY2023-016-01	10-016-53330	53330 - Contractual Obligations-Other	$6,836.00
					Total - PVW160 PVW Services	**$6,836.00**
PYE175 Pye-Barker Fire And Safety, LLC	9/11/2026	IV01340063	Station 20 3 Years & Sprinkler Deficiency Repairs	10-016-55600	55600 - Maintenance & Repairs-Building	$1,405.00
	9/17/2026	IV01350258	Station 41 Sprinkler Deficiency Repairs	10-016-55600	55600 - Maintenance & Repairs-Building	$1,215.00
	9/18/2026	IV01354173	Admin Fire Alarm Annunciator Replacement	10-016-55600	55600 - Maintenance & Repairs-Building	$1,935.00
					Total - PYE175 Pye-Barker Fire And Safety, LLC	**$4,555.00**
QUE101 Quest Diagnostic	9/1/2026	9221698435	Testing for Employees	10-025-57300	57300 - Recruit/Investigate	$633.28
					Total - QUE101 Quest Diagnostic	**$633.28**
RAY136 Patrick Raymon	9/1/2026	RAY*08262026	WELLNESS - 09/14/2026	10-025-54350	54350 - Employee Health/Wellness	$75.00
					Total - RAY136 Patrick Raymon	**$75.00**
REA101 PRIMO BRANDS dba BLUETRITON BRANDS INC	9/8/2026	06I6712034537	Station 12 08/05/26-09/04/26	10-008-57900	57900 - Station Supplies	$26.79
	9/10/2026	06I6711586430	Station 16 08/09/26-09/08/26	10-008-57900	57900 - Station Supplies	$38.39
	9/12/2026	06I6708394151	Main Admin - Room 208 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$154.39
	9/12/2026	06I6708394250	Station 34 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$20.99
	9/12/2026	06I6708394237	Station 31 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$26.79
	9/12/2026	06I6708394210	Station 22 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$38.39
	9/12/2026	06I6708394198	Station 21 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$78.99
	9/12/2026	06I6708394193	Station 20 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$61.59
	9/12/2026	06I6708394233	Station 30 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$96.39
	9/12/2026	06I6708394182	Station 15 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$26.79
	9/12/2026	06I6708394304	Station 41 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$26.79
	9/12/2026	06I6708394258	Station 40 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$49.99
	9/12/2026	06I6708894383	MCHD - Suite 250 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$34.80
	9/12/2026	06I6708394241	Station 32 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$26.79
	9/12/2026	06I6708403397	Service Center - 1st Fl Breakroom 08/11/26-09/10/2	10-008-57900	57900 - Station Supplies	$59.08
	9/12/2026	06I6708394307	Station 42 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$15.19
	9/12/2026	06I6708394229	Station 27 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$49.99
	9/12/2026	06I6708577782	Admin - 3rd Floor 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$14.89
	9/12/2026	06I6708394225	Station 25 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$55.79
	9/12/2026	06I6708394255	Station 35 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$15.19
	9/12/2026	06I6708394221	Station 24 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$49.99
	9/12/2026	06I6708394247	Station 33 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$73.19
	9/12/2026	06I6708394309	Station 45 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$15.19
	9/12/2026	06I6708394113	Station 10 08/11/26-09/10/26	10-008-57900	57900 - Station Supplies	$49.99
	9/18/2026	06I6708579806	Admin - 1st Floor 08/17/26-09/16/26	10-008-57900	57900 - Station Supplies	$54.68
	9/22/2026	06I6708394166	Station 14 08/19/26-09/18/26	10-008-57900	57900 - Station Supplies	$15.19
	9/22/2026	06I6708394216	Main Admin - Room 250 08/19/26-09/18/26	10-008-57900	57900 - Station Supplies	$3.59
	9/22/2026	06I6708394140	Station 11 08/19/26-09/18/26	10-008-57900	57900 - Station Supplies	$78.99
	9/29/2026	06I6708403395	Service Center - Fl 2 kitchen	10-008-57900	57900 - Station Supplies	$47.48
	9/29/2026	06I6708403396	Service Center - Fleet Bay 08/27/26-09/26/26	10-008-57900	57900 - Station Supplies	$45.79
					Total - REA101 PRIMO BRANDS dba BLUETRITON BRANDS INC	**$1,352.08**

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
REE100 Reeder Distributors, Inc.	9/21/2026	38679	Repair Bay 8 2 Post Lift	10-010-57650	57650 - Repair-Equipment	$1,049.00
					Total - REE100 Reeder Distributors, Inc.	**$1,049.00**
REL100 Reliant Energy	9/15/2026	169004001318	Magnolia Tower 08/04/26-09/02/26	10-016-58800	58800 - Utilities	$716.04
	9/15/2026	226000503175	Station 27 08/03/26-09/01/26	10-016-58800	58800 - Utilities	$545.23
	9/15/2026	343001545955	Station 40 08/04/26-09/02/26	10-016-58800	58800 - Utilities	$879.47
	9/18/2026	176003787114	Station 41 08/06/26-09/07/26	10-016-58800	58800 - Utilities	$631.42
	9/22/2026	169004001317	Magnolia Security Lighting 08/04/26-09/02/26	10-016-58800	58800 - Utilities	$404.63
	9/22/2026	167004079282	Station 40 Outdoor lighting 08/05/26-09/03/26	10-016-58800	58800 - Utilities	$106.37
					Total - REL100 Reliant Energy	**$3,283.16**
REV101 Revspring, Inc.	9/10/2026	INV1465530	Monthly Invoice	10-011-53300	53300 - Contracted Services	$12,220.58
					Total - REV101 Revspring, Inc.	**$12,220.58**
ROD120 Kayla Rodriguez	9/1/2026	ROD*06072026	TUITION - 09/04/2026	10-025-58625	58625 - Tuition Reimbursement	$748.80
					Total - ROD120 Kayla Rodriguez	**$748.80**
ROG100 Rogue Waste Recovery & Environmental, Inc	9/2/2026	43433A	Used Fuel/Oil Removal	10-010-54800	54800 - Hazardous Waste Removal	$110.00
					Total - ROG100 Rogue Waste Recovery & Environmental, Inc	**$110.00**
RTA100 Ron Turley Associates, Inc	9/1/2026	075098	Annual Renewal 10/26-10/27	10-010-53050	53050 - Computer Software	$13,983.98
					Total - RTA100 Ron Turley Associates, Inc	**$13,983.98**
SAD100 Daniel Sada	9/25/2026	SAD*09252026	MILEAGE (09/25/2026 - 09/25/2026)	10-007-56200	56200 - Mileage Reimbursements	$26.60
					Total - SAD100 Daniel Sada	**$26.60**
SAF110 S.A.F.E. Drug Testing	9/1/2026	116141891	Drug Testing	10-025-57300	57300 - Recruit/Investigate	$3,445.00
	9/1/2026	116141635 A	Drug Testing	10-025-57300	57300 - Recruit/Investigate	$259.50
	9/1/2026	116141756	Drug Testing	10-025-57300	57300 - Recruit/Investigate	$4,835.00
					Total - SAF110 S.A.F.E. Drug Testing	**$8,539.50**
SAN107 Victoria Santos	9/29/2026	SAN*04102026	WELLNESS - 09/29/2026	10-025-54350	54350 - Employee Health/Wellness	$154.21
					Total - SAN107 Victoria Santos	**$154.21**
SCH107 Schaeffer Oil Mfg. Co.	9/4/2026	CRJ5336-INV1	15W40 10W30	10-010-58975	58975 - Vehicle-Oil & Lubricants	$3,881.90
					Total - SCH107 Schaeffer Oil Mfg. Co.	**$3,881.90**
SER102 Richard Serra	9/1/2026	SER*06012026B	TUITION - 08/07/2026	10-025-58625	58625 - Tuition Reimbursement	$369.60
					Total - SER102 Richard Serra	**$369.60**
SER107 Server Supply, Inc.	9/1/2026	4560394	6x - Cisco 9500 Optics	10-015-53100	53100 - Computer Supplies/Non-Capital	$1,721.40
	9/3/2026	4559605	24 SFP's for Restock	10-015-53100	53100 - Computer Supplies/Non-Capital	$1,573.20
					Total - SER107 Server Supply, Inc.	**$3,294.60**
SEU100 Cameron Seulean	9/14/2026	SEU*09142026	MILEAGE (09/03/2026 - 09/13/2026)	10-007-56200	56200 - Mileage Reimbursements	$42.56
	9/28/2026	SEU*09282026	MILEAGE (09/19/2026 - 09/21/2026)	10-007-56200	56200 - Mileage Reimbursements	$19.76
					Total - SEU100 Cameron Seulean	**$62.32**
SEW59 Amy Sewell	9/23/2026	SEW*09232026	Non-Field Employee of the Month - September 202	10-025-54450	54450 - Employee Recognition	$100.00
					Total - SEW59 Amy Sewell	**$100.00**
SHI101 SHI Government Solutions, Inc.	9/1/2026	GB00599567	10x Adobe Licenses	10-015-53050	53050 - Computer Software	$668.90

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	9/1/2026	GB00597710	2x Station 48 Thin Clients	10-015-53100	53100 - Computer Supplies/Non-Capital	$979.11
	9/1/2026	GB00599080	Digi for CPD	10-015-57650	57650 - Repair-Equipment	$437.32
	9/1/2026	GB00598884	PAR Monitor Restock	10-015-53100	53100 - Computer Supplies/Non-Capital	$916.74
	9/15/2026	GB00600624	Laptop for Software Admin	10-015-57750	57750 - Small Equipment & Furniture	$243.22
	9/24/2026	GB00601622	Laptop for Software Admin	10-015-57750	57750 - Small Equipment & Furniture	$2,655.77
	9/28/2026	GB00601944	Laptop for Software Admin	10-015-57750	57750 - Small Equipment & Furniture	$331.63
					Total - SHI101 SHI Government Solutions, Inc.	**$6,232.69**
SHR100 Shred-It Usa LLC	9/18/2026	8015204832	FY26 BPO - Stericycle/Shred-It	10-026-56500	56500 - Other Services	$375.94
					Total - SHR100 Shred-It Usa LLC	**$375.94**
SIE159 Sierra Chemicals Holdings Inc	9/10/2026	10-0304605	Warehouse Restock	10-008-57900	57900 - Station Supplies	$749.70
					Total - SIE159 Sierra Chemicals Holdings Inc	**$749.70**
SIM110 Ryley Simmons	9/1/2026	SIM*08302026	EXPENSE - Books/Materials	10-009-52600	52600 - Books/Materials	$44.72
					Total - SIM110 Ryley Simmons	**$44.72**
SNE100 Heather Sneed	9/25/2026	SNE*09252026	WELLNESS - 09/25/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
	9/25/2026	SNE*09252026B	EXPENSE - Business Licenses	10-002-52700	52700 - Business Licenses	$45.00
					Total - SNE100 Heather Sneed	**$70.00**
SNI100 Snider Tire, Inc dba Snider Fleet Solutions	9/17/2026	2183128	19.5 Michelin Agilis	10-010-59150	59150 - Vehicle-Tires	$6,363.36
					Total - SNI100 Snider Tire, Inc dba Snider Fleet Solutions	**$6,363.36**
SOU105 Montgomery County ESD #8, Stn 21/22	9/11/2026	SOU09112026	Rent Station 21, 22 October 2026	10-000-14900	14900 - Prepaid Expenses	$3,000.00
					Total - SOU105 Montgomery County ESD #8, Stn 21/22	**$3,000.00**
SPE100 Aubrielle Spears	9/7/2026	SPE*09072026	WELLNESS - 09/14/2026	10-025-54350	54350 - Employee Health/Wellness	$200.00
	9/9/2026	SPE*09092026	WELLNESS - 09/14/2026	10-025-54350	54350 - Employee Health/Wellness	$100.00
					Total - SPE100 Aubrielle Spears	**$300.00**
SPL124 Splendora, City of	9/18/2026	06-3703-01 08/27/26	Station 31 07/25/26-08/25/26	10-016-58800	58800 - Utilities	$33.77
					Total - SPL124 Splendora, City of	**$33.77**
STA100 Stanley Lake M.U.D.	9/16/2026	00009834 08/31/26	Station 43 07/30/26-08/31/26	10-016-58800	58800 - Utilities	$37.63
	9/16/2026	00009836 08/31/26	Station 43 07/30/26-08/31/26	10-016-58800	58800 - Utilities	$10.74
					Total - STA100 Stanley Lake M.U.D.	**$48.37**
STA129 Staples Advantage	9/30/2026	6075599046	Warehouse Restock	10-008-56300	56300 - Office Supplies	$944.80
	9/30/2026	6075599044	WHSE stock/Resource Ticket	10-008-56300	56300 - Office Supplies	$520.05
	9/30/2026	6075599044	WHSE stock/Resource Ticket	10-008-57900	57900 - Station Supplies	$328.58
	9/30/2026	6075599046	Warehouse Restock	10-008-57900	57900 - Station Supplies	$306.26
					Total - STA129 Staples Advantage	**$2,099.69**
STE104 Stericycle, Inc	9/25/2026	8015279500	FY26 BPO - Stericycle (Waste)	10-008-52500	52500 - Bio-Waste Removal	$4,735.03
					Total - STE104 Stericycle, Inc	**$4,735.03**
STE107 Stewart Organization Inc.	9/1/2026	2724959	FY26 BPO-Accounting Scanner Base Rate Charge	10-015-55400	55400 - Leases/Contracts	$170.50
	9/1/2026	2710734	FY26 BPO-Accounting Scanner Base Rate Charge	10-015-55400	55400 - Leases/Contracts	$170.50
					Total - STE107 Stewart Organization Inc.	**$341.00**
STI103 Stibbs & Co. P.C.	9/1/2026	45935	HR Legal Services 08/2026	10-001-55500	55500 - Legal Fees	$2,503.28

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
					Total - STI103 Stibbs & Co. P.C.	**$2,503.28**
STR128 Stryker	9/1/2026	9212996529	Lucas Warranty Contract	10-008-55650	55650 - Maintenance-Equipment	$44,154.10
	9/1/2026	9212996528	Stryker ProCare	10-008-55650	55650 - Maintenance-Equipment	$55,646.10
	9/1/2026	9212976558	Replacement Stair Chairs for S49/S62 & 2 Spare	10-008-54200	54200 - Durable Medical Equipment	$4,665.99
	9/1/2026	9213029324	Replacement Stair Chairs for S49/S62 & 2 Spare	10-008-54200	54200 - Durable Medical Equipment	$13,997.97
					Total - STR128 Stryker	**$118,464.16**
SWA101 Alicia Swain	9/1/2026	SWA*08312026	WELLNESS - 09/04/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
					Total - SWA101 Alicia Swain	**$25.00**
TEL175 Teleflex LLC	9/23/2026	9512212634	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	$22,000.00
					Total - TEL175 Teleflex LLC	**$22,000.00**
TES103 Tessco Technologies Inc.	9/12/2026	INV627307	Antennas	10-004-57225	57225 - Radio-Parts	$1,296.33
					Total - TES103 Tessco Technologies Inc.	**$1,296.33**
TEX101 Texas Water Utilities	9/10/2026	102300517569	Station 27 07/23/26-08/21/26	10-016-58800	58800 - Utilities	$317.38
					Total - TEX101 Texas Water Utilities	**$317.38**
TEX150 Texas Mutual Insurance Company	9/3/2026	1008406864	BPO FY 2026-Workers Comp	10-025-59350	59350 - Worker's Compensation Insuran	$186,791.00
					Total - TEX150 Texas Mutual Insurance Company	**$186,791.00**
THY101 TK Elevator Corporation	9/1/2026	3009772464	Elevator Maintenance	10-016-55650	55650 - Maintenance-Equipment	$2,231.16
					Total - THY101 TK Elevator Corporation	**$2,231.16**
TIH100 Texas Conference of Urban Counties	9/11/2026	10372190	TIHCA 2026 Conference Reg	10-002-53150	53150 - Conferences - Fees, Travel, & M	$1,260.00
					Total - TIH100 Texas Conference of Urban Counties	**$1,260.00**
TIM148 Time Clock Plus, LLC	9/1/2026	INV00490259	INV00490259	10-045-53050	53050 - Computer Software	$36,000.00
					Total - TIM148 Time Clock Plus, LLC	**$36,000.00**
TOB100 Nicholas Tobin	9/2/2026	TOB*08302026B	PER DIEM - EMS World (9/29/2026 - 10/3/2026)	10-009-53150	53150 - Conferences - Fees, Travel, & M	$360.00
					Total - TOB100 Nicholas Tobin	**$360.00**
TOM101 Tommy's Paint & Body Inc Dba Tommy's Wrecker	9/1/2026	27272	Accident Repair Shop 22	10-010-52000	52000 - Accident Repair	$14,694.80
					Total - TOM101 Tommy's Paint & Body Inc Dba Tommy's Wrecker	**$14,694.80**
TOY101 Carruth-Doggett	9/14/2026	140275774	Forklift Training	10-010-58500	58500 - Training & Continuing Educatior	$1,500.00
					Total - TOY101 Carruth-Doggett	**$1,500.00**
TRA150 Transunion Risk & Alternative Datasolutions, Inc.	9/1/2026	6130832-202608-1	FY26 BPO Monthly service fee for HCAP backgrour	10-002-53300	53300 - Contracted Services	$330.00
					Total - TRA150 Transunion Risk & Alternative Datasolutions, Inc.	**$330.00**
TRI109 Centralsquare Company-Tritech Software Systems	9/10/2026	471891	MDC License - BE105	10-015-53075	53075 - Computer Software - MDC First	$400.00
					Total - TRI109 Centralsquare Company-Tritech Software Systems	**$400.00**
TRO100 Trophy House	9/1/2026	008004	Door Name Plates	10-008-57000	57000 - Printing Services	$48.00
	9/1/2026	008068	Name Plates	10-008-57000	57000 - Printing Services	$32.00
	9/1/2026	008139	Service Year Plaques	10-025-54450	54450 - Employee Recognition	$205.00
	9/1/2026	007683	Retirement Plaque	10-025-54450	54450 - Employee Recognition	$58.00
	9/29/2026	008272	Reunion Plaques -Molina	10-009-54450	54450 - Employee Recognition	$135.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	9/29/2026	008273	Clary-Reunion Plaques	10-009-54450	54450 - Employee Recognition	$135.00
					Total - TRO100 Trophy House	**$613.00**
TWR100 TWR Lighting, Inc	9/22/2026	0199950-IN	Replace Driver Boards	10-004-57225	57225 - Radio-Parts	$1,310.00
					Total - TWR100 TWR Lighting, Inc	**$1,310.00**
ULI100 Uline, Inc.	9/4/2026	212923806	IT Chair	10-008-57750	57750 - Small Equipment & Furniture	$438.20
	9/9/2026	213050738	Casters for Tables	10-016-55600	55600 - Maintenance & Repairs-Building	$42.00
					Total - ULI100 Uline, Inc.	**$480.20**
UNI108 United Rentals	9/1/2026	263521205-002	Equipment Rental Overage	10-004-54500	54500 - Equipment Rental	$3,478.32
	9/1/2026	264711065-001 A	Equipment Rental Overage	10-004-54500	54500 - Equipment Rental	$201.50
	9/1/2026	265069431-001 A	Equipment Rental Overage	10-004-54500	54500 - Equipment Rental	$899.84
	9/1/2026	263521205-003	Loader Wheel - LC Tower	10-004-54500	54500 - Equipment Rental	$3,808.00
	9/1/2026	265069431-001	Roller for LC Tower	10-004-54500	54500 - Equipment Rental	$1,271.16
	9/1/2026	263521205-002 A	Loader Rental for LC Tower	10-004-54500	54500 - Equipment Rental	$2,424.00
					Total - UNI108 United Rentals	**$12,082.82**
VEL107 Velocity Business Products, LLC	9/14/2026	VBP9931	Desks for Station 48	10-016-57750	57750 - Small Equipment & Furniture	$1,215.20
					Total - VEL107 Velocity Business Products, LLC	**$1,215.20**
VER103 Ethics Unlimited, LLC DBA Verify Comply	9/10/2026	VC-171104	VC-171104	10-026-53300	53300 - Contracted Services	$370.15
					Total - VER103 Ethics Unlimited, LLC DBA Verify Comply	**$370.15**
VER104 Verizon Wireless (POB 660108)	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-001-58200	58200 - Telephones-Cellular	$206.10
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-002-58200	58200 - Telephones-Cellular	$151.66
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-004-58200	58200 - Telephones-Cellular	$302.08
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-005-58200	58200 - Telephones-Cellular	$111.66
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-006-58200	58200 - Telephones-Cellular	$170.82
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-007-58200	58200 - Telephones-Cellular	$6,834.67
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-008-58200	58200 - Telephones-Cellular	$186.10
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-009-58200	58200 - Telephones-Cellular	$280.54
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-010-58200	58200 - Telephones-Cellular	$112.43
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-011-58200	58200 - Telephones-Cellular	$74.44
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-015-58200	58200 - Telephones-Cellular	$3,256.01
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-016-58200	58200 - Telephones-Cellular	$512.50
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-025-58200	58200 - Telephones-Cellular	$148.88
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-026-58200	58200 - Telephones-Cellular	$37.22
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-027-58200	58200 - Telephones-Cellular	$134.44
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-039-58200	58200 - Telephones-Cellular	$209.65
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-042-58200	58200 - Telephones-Cellular	$94.44
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-045-58200	58200 - Telephones-Cellular	$209.00
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	10-047-58200	58200 - Telephones-Cellular	$74.44
					Total - VER104 Verizon Wireless (POB 660108)	**$13,107.08**
VFI105 VFIS of Texas / Regnier & Associates	9/17/2026	25013	BPO FY2026-Auto Insur.	10-001-54900	54900 - Insurance	$76,654.00
	9/21/2026	27708	BPO FY2026-Auto Insur.	10-001-54900	54900 - Insurance	$12,920.00
					Total - VFI105 VFIS of Texas / Regnier & Associates	**$89,574.00**
WAL114 Patrick Walsh	9/23/2026	WAL*09232026	MILEAGE (09/23/2026 - 09/23/2026)	10-007-56200	56200 - Mileage Reimbursements	$17.48
					Total - WAL114 Patrick Walsh	**$17.48**

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
WAS107 Waste Management of Texas	9/17/2026	5938619-1792-4	Station 41 09/01/26-09/30/26	10-016-58800	58800 - Utilities	$229.42
	9/17/2026	5938956-1792-0	Station 27 09/01/26-09/30/26	10-016-58800	58800 - Utilities	$218.40
	9/17/2026	5938317-1792-5	Various stations 09/01/26-09/30/26	10-016-58800	58800 - Utilities	$2,953.26
	9/17/2026	5938890-1792-1	Station 14 09/01/26-09/30/26	10-016-58800	58800 - Utilities	$54.23
	9/17/2026	5938617-1792-8	Station 43 09/01/26-09/30/26	10-016-58800	58800 - Utilities	$232.82
					Total - WAS107 Waste Management of Texas	**$3,688.13**
WEL160 Michael Wells	9/1/2026	WEL*08312026	WELLNESS - 10/02/2026	10-025-54350	54350 - Employee Health/Wellness	$70.00
	9/2/2026	WEL*08302026B	PER DIEM - EMS World (9/29/2026 - 10/2/2026)	10-045-53150	53150 - Conferences - Fees, Travel, & M	$280.00
					Total - WEL160 Michael Wells	**$350.00**
WES109 Westwood N. Water Supply	9/30/2026	1885 09/30/26	Station 27 2" Fire Meter 08/21/26-09/21/26	10-016-58800	58800 - Utilities	$251.88
	9/30/2026	1520 09/30/26	Station 27 1" Comm Meter 08/21/26-09/21/26	10-016-58800	58800 - Utilities	$76.56
					Total - WES109 Westwood N. Water Supply	**$328.44**
WIL102 Amanda Williams	9/10/2026	WIL*09102026B	EXPENSE - Uniforms	10-007-58700	58700 - Uniforms	$81.18
					Total - WIL102 Amanda Williams	**$81.18**
WIL117 Misti Willingham	9/10/2026	WIL*09102026	MILEAGE (09/09/2026 - 09/09/2026)	10-001-56200	56200 - Mileage Reimbursements	$30.40
	9/24/2026	WIL*09242026B	MILEAGE (09/23/2026 - 09/24/2026)	10-001-56200	56200 - Mileage Reimbursements	$31.77
	9/24/2026	WIL*09242026	WELLNESS - 09/25/2026	10-025-54350	54350 - Employee Health/Wellness	$125.00
					Total - WIL117 Misti Willingham	**$187.17**
WIL118 Nicholas Wilkey	9/16/2026	WIL*09142026B	PER DIEM - RHPC Symposium (10/13/2026 - 10/1	10-000-14900	14900 - Prepaid Expenses	$165.00
					Total - WIL118 Nicholas Wilkey	**$165.00**
WIL121 Wilkins Linen & Dust Control Service	9/3/2026	474352	Bi-Monthly Laundry Service	10-010-55100	55100 - Laundry Service & Purchase	$81.21
	9/17/2026	475627	Bi-Weekly Laundry Service	10-010-55100	55100 - Laundry Service & Purchase	$79.90
					Total - WIL121 Wilkins Linen & Dust Control Service	**$161.11**
WIN156 Winzer Franchise Company	9/21/2026	4559707	Shop Supplies	10-10-57725	57725 - Shop Supplies	$127.74
					Total - WIN156 Winzer Franchise Company	**$127.74**
WOL105 Shannon Woleben	9/1/2026	WOL*08202026	WELLNESS - 09/14/2026	10-025-54350	54350 - Employee Health/Wellness	$50.00
	9/14/2026	WOL*09142026	WELLNESS - 09/14/2026	10-025-54350	54350 - Employee Health/Wellness	$56.28
	9/28/2026	WOL*09282026	WELLNESS - 09/29/2026	10-025-54350	54350 - Employee Health/Wellness	$25.00
					Total - WOL105 Shannon Woleben	**$131.28**
WOO101 The Woodlands Township	9/11/2026	WOO09112026	Rent Station 23,24,25 October 2026	10-000-14900	14900 - Prepaid Expenses	$3,000.00
					Total - WOO101 The Woodlands Township	**$3,000.00**
XIE100 Claire Xie	9/27/2026	XIE*09272026	MILEAGE (09/26/2026 - 09/26/2026)	10-007-56200	56200 - Mileage Reimbursements	$9.04
					Total - XIE100 Claire Xie	**$9.04**
ZEP100 Zep Sales & Service	9/21/2026	9013353111	Truck Wash	10-008-57900	57900 - Station Supplies	$2,751.30
					Total - ZEP100 Zep Sales & Service	**$2,751.30**
ZOL200 Zoll Medical Corporation	9/1/2026	4504035	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	$6,860.00
					Total - ZOL200 Zoll Medical Corporation	**$6,860.00**
					Total	**$2,859,607.41**

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
CUL100 Culligan of DFW	9/1/2026	1660356-A	Water System Upgrade/Deposit	10-016-59720	59720 - Capital Purchase-Equipment	$11,019.15
					Total - CUL100 Culligan of DFW	**$11,019.15**
CWS100 CWS Propane, LLC	9/1/2026	499943	2000 Gal Propane Tank for Station 32	10-016-59700	59700 - Capital Purchase-Building/Improvements	$3,472.00
	9/1/2026	500160	2000 Gal Propane Tank for Station 32	10-016-59700	59700 - Capital Purchase-Building/Improvements	$12,542.63
	9/1/2026	510207	2000 Gal Propane Tank for Station 2854	10-016-59700	59700 - Capital Purchase-Building/Improvements	$15,588.96
	9/1/2026	501168	2000 Gal Propane Tank for Station 32	10-016-59700	59700 - Capital Purchase-Building/Improvements	$1,297.74
	9/3/2026	515170	2000 Gal Propane Tank for Station 2854	10-016-59700	59700 - Capital Purchase-Building/Improvements	$1,955.04
					Total - CWS100 CWS Propane, LLC	**$34,856.37**
FRA108 Frazer, Ltd.	9/1/2026	RG271441	E-4763	10-010-59780	59780 - Capital Purchase-Vehicles	$311,750.00
					Total - FRA108 Frazer, Ltd.	**$311,750.00**
HON101 Honeywell International, Inc.	9/2/2026	5273773107	G2 Alerting System St. 48	10-016-59720	59720 - Capital Purchase-Equipment	$54,376.44
	9/3/2026	5273780815	G2 Alerting System St. 48	10-016-59720	59720 - Capital Purchase-Equipment	$2,072.42
					Total - HON101 Honeywell International, Inc.	**$56,448.86**
MIL129 Milstead Automotive	9/24/2026	258191	Upfit E-4948 Shop 55 Tow	10-010-59780	59780 - Capital Purchase-Vehicles	$292.60
	9/24/2026	258193	Upfit E-4949 Shop 56 Tow	10-010-59780	59780 - Capital Purchase-Vehicles	$292.60
	9/24/2026	258192	Upfit E-4947 Shop 62 Tow	10-010-59780	59780 - Capital Purchase-Vehicles	$292.60
	9/24/2026	258195	Upfit E-4950 Shop 57 Tow	10-010-59780	59780 - Capital Purchase-Vehicles	$292.60
					Total - MIL129 Milstead Automotive	**$1,170.40**
STR128 Stryker	9/2/2026	9213489406	4 PowerPros & 2 Powerloads	10-008-59720	59720 - Capital Purchase-Equipment	$4,154.80
					Total - STR128 Stryker	**$4,154.80**
UNI108 United Rentals	9/1/2026	264711065-001	VIB Plate Medium 3000-5000# Impact	10-004-59700	59700 - Capital Purchase-Building/Improvements	$147.50
					Total - UNI108 United Rentals	**$147.50**
VIS150 VIS Houston LLC dba Vision Integrated Systems	9/1/2026	2590	St. 48 IT/Mngr Door Adds	10-016-59720	59720 - Capital Purchase-Equipment	$21,033.39
	9/24/2026	2677	St. 48 IT/Mngr Door Adds	10-016-59720	59720 - Capital Purchase-Equipment	$17,917.34
	9/28/2026	2659		10-016-59720	59720 - Capital Purchase-Equipment	$5,469.10
					Total - VIS150 VIS Houston LLC dba Vision Integrated Systems	**$44,419.83**
VUL187 Vulcan Materials Company	9/1/2026	7025401	Rock for Lake Conroe Tower	10-004-59720	59720 - Capital Purchase-Equipment	$13,686.88
					Total - VUL187 Vulcan Materials Company	**$13,686.88**
					Total	**$477,653.79**

Account Summary

Fund	Department	Account	Total
10 - General	000 - Balance Sheet	14900 - Prepaid Expenses	$26,714.32
10 - General	001 - Administration	53050 - Computer Software	$143.36
10 - General	001 - Administration	53310 - Contractual Obligations-County Appraisal	$119,094.00
10 - General	001 - Administration	54100 - Dues/Subscriptions	$64.21
10 - General	001 - Administration	54900 - Insurance	$89,574.00
10 - General	001 - Administration	55500 - Legal Fees	$2,503.28
10 - General	001 - Administration	56200 - Mileage Reimbursements	$62.17
10 - General	001 - Administration	58200 - Telephones-Cellular	$206.10
10 - General	002 - HCAP	52700 - Business Licenses	$278.90
10 - General	002 - HCAP	53050 - Computer Software	$12,951.27
10 - General	002 - HCAP	53150 - Conferences - Fees, Travel, & Meals	$1,260.00
10 - General	002 - HCAP	53300 - Contracted Services	$684.50
10 - General	002 - HCAP	54100 - Dues/Subscriptions	$305.00
10 - General	002 - HCAP	56500 - Other Services	$41.00
10 - General	002 - HCAP	58200 - Telephones-Cellular	$151.66
10 - General	004 - Radio / Tower System	53150 - Conferences - Fees, Travel, & Meals	$762.45
10 - General	004 - Radio / Tower System	53300 - Contracted Services	$11,318.23
10 - General	004 - Radio / Tower System	54100 - Dues/Subscriptions	$9.99
10 - General	004 - Radio / Tower System	54500 - Equipment Rental	$12,230.32
10 - General	004 - Radio / Tower System	55650 - Maintenance-Equipment	$195,527.99
10 - General	004 - Radio / Tower System	55650 - Maintenance-Equipment	$34,119.85
10 - General	004 - Radio / Tower System	57100 - Professional Fees	$16,563.31
10 - General	004 - Radio / Tower System	57200 - Radio Repairs-Outsourced	$667.74
10 - General	004 - Radio / Tower System	57225 - Radio-Parts	$27,271.49
10 - General	004 - Radio / Tower System	57725 - Shop Supplies	$1,040.81
10 - General	004 - Radio / Tower System	57725 - Shop Supplies	$256.51
10 - General	004 - Radio / Tower System	58200 - Telephones-Cellular	$302.08
10 - General	004 - Radio / Tower System	58310 - Telephones-Service	$241.25
10 - General	004 - Radio / Tower System	58800 - Utilities	$6,484.54
10 - General	004 - Radio / Tower System	59720 - Capital Purchase-Equipment	$13,686.88
10 - General	005 - Accounting	53050 - Computer Software	$573.00
10 - General	005 - Accounting	54100 - Dues/Subscriptions	$500.00
10 - General	005 - Accounting	58200 - Telephones-Cellular	$111.66
10 - General	005 - Accounting	58500 - Training & Continuing Education	$629.00
10 - General	006 - Alarm	52700 - Business Licenses	$2,786.50
10 - General	006 - Alarm	53150 - Conferences - Fees, Travel, & Meals	$1,352.42
10 - General	006 - Alarm	58200 - Telephones-Cellular	$170.82
10 - General	006 - Alarm	58500 - Training & Continuing Education	$1,350.00
10 - General	006 - Alarm	58500 - Training & Continuing Education	$575.00
10 - General	007 - EMS	53150 - Conferences - Fees, Travel, & Meals	$1,194.22
10 - General	007 - EMS	53300 - Contracted Services	$1,224.11
10 - General	007 - EMS	53550 - Customer Relations	$12,300.40
10 - General	007 - EMS	54100 - Dues/Subscriptions	$0.99
10 - General	007 - EMS	54450 - Employee Recognition	$1,055.60
10 - General	007 - EMS	56200 - Mileage Reimbursements	$190.91
10 - General	007 - EMS	57750 - Small Equipment & Furniture	$592.52
10 - General	007 - EMS	58200 - Telephones-Cellular	$6,834.67
10 - General	007 - EMS	58500 - Training & Continuing Education	$15,186.00
10 - General	007 - EMS	58600 - Travel Expenses	$1,972.00
10 - General	007 - EMS	58700 - Uniforms	$35,590.91
10 - General	008 - Materials Management	52500 - Bio-Waste Removal	$4,735.03
10 - General	008 - Materials Management	53900 - Disposable Medical Supplies	$186,631.64
10 - General	008 - Materials Management	54200 - Durable Medical Equipment	$26,160.03
10 - General	008 - Materials Management	54450 - Employee Recognition	$225.00
10 - General	008 - Materials Management	55650 - Maintenance-Equipment	$99,800.20
10 - General	008 - Materials Management	56300 - Office Supplies	$1,684.34
10 - General	008 - Materials Management	56600 - Oxygen & Gases	$9,906.45
10 - General	008 - Materials Management	56900 - Postage	$3,485.81
10 - General	008 - Materials Management	57000 - Printing Services	$80.00
10 - General	008 - Materials Management	57750 - Small Equipment & Furniture	$438.20
10 - General	008 - Materials Management	57900 - Station Supplies	$1,313.69
10 - General	008 - Materials Management	57900 - Station Supplies	$6,353.07
10 - General	008 - Materials Management	58100 - Supplemental Food	$1,748.12

Account Summary

Fund	Department	Account	Total
10 - General	008 - Materials Management	58200 - Telephones-Cellular	$186.10
10 - General	008 - Materials Management	58700 - Uniforms	$361.59
10 - General	008 - Materials Management	59720 - Capital Purchase-Equipment	$4,154.80
10 - General	009 - Dept of Clinical Services	52600 - Books/Materials	$19,192.97
10 - General	009 - Dept of Clinical Services	52700 - Business Licenses	$822.00
10 - General	009 - Dept of Clinical Services	52950 - Community Education	$2,998.00
10 - General	009 - Dept of Clinical Services	53150 - Conferences - Fees, Travel, & Meals	$1,258.14
10 - General	009 - Dept of Clinical Services	53300 - Contracted Services	$6,721.38
10 - General	009 - Dept of Clinical Services	54000 - Drug Supplies	$62,968.67
10 - General	009 - Dept of Clinical Services	54450 - Employee Recognition	$2,294.50
10 - General	009 - Dept of Clinical Services	56100 - Meeting Expenses	$6,768.34
10 - General	009 - Dept of Clinical Services	57100 - Professional Fees	$21,376.00
10 - General	009 - Dept of Clinical Services	57750 - Small Equipment & Furniture	$538.28
10 - General	009 - Dept of Clinical Services	58200 - Telephones-Cellular	$280.54
10 - General	010 - Fleet	52000 - Accident Repair	$14,694.80
10 - General	010 - Fleet	52725 - Capital Lease Expense	$28,212.26
10 - General	010 - Fleet	53050 - Computer Software	$13,983.98
10 - General	010 - Fleet	54100 - Dues/Subscriptions	$4,320.00
10 - General	010 - Fleet	54450 - Employee Recognition	$300.00
10 - General	010 - Fleet	54700 - Fuel-Auto	$138,586.85
10 - General	010 - Fleet	54800 - Hazardous Waste Removal	$110.00
10 - General	010 - Fleet	55100 - Laundry Service & Purchase	$161.11
10 - General	010 - Fleet	57650 - Repair-Equipment	$1,049.00
10 - General	010 - Fleet	57725 - Shop Supplies	$1,458.91
10 - General	010 - Fleet	57730 - Shop Tools	$256.21
10 - General	010 - Fleet	57750 - Small Equipment & Furniture	$3,825.00
10 - General	010 - Fleet	58200 - Telephones-Cellular	$112.43
10 - General	010 - Fleet	58500 - Training & Continuing Education	$1,656.00
10 - General	010 - Fleet	58600 - Travel Expenses	$40.96
10 - General	010 - Fleet	58900 - Vehicle-Batteries	$29,939.43
10 - General	010 - Fleet	58950 - Vehicle-Fluids & Additives	$3,658.49
10 - General	010 - Fleet	58975 - Vehicle-Oil & Lubricants	$6,557.70
10 - General	010 - Fleet	59000 - Vehicle-Outside Services	$4,800.00
10 - General	010 - Fleet	59050 - Vehicle-Parts	$46,827.03
10 - General	010 - Fleet	59100 - Vehicle-Registration	$93.04
10 - General	010 - Fleet	59150 - Vehicle-Tires	$8,708.64
10 - General	010 - Fleet	59200 - Vehicle-Towing	$479.90
10 - General	010 - Fleet	59780 - Capital Purchase-Vehicles	$312,920.40
10 - General	011 - EMS Billing	52900 - Collection Fees	$26,299.03
10 - General	011 - EMS Billing	53300 - Contracted Services	$33,394.75
10 - General	011 - EMS Billing	53400 - Credit Card Processing Fee	$192.20
10 - General	011 - EMS Billing	58200 - Telephones-Cellular	$74.44
10 - General	015 - Information Technology	52700 - Business Licenses	$130.00
10 - General	015 - Information Technology	53000 - Computer Maintenance	$30,838.59
10 - General	015 - Information Technology	53050 - Computer Software	$62,892.10
10 - General	015 - Information Technology	53075 - Computer Software-MDC First Responder	$400.00
10 - General	015 - Information Technology	53100 - Computer Supplies/Non-Capital	$9,962.12
10 - General	015 - Information Technology	53300 - Contracted Services	$39,825.00
10 - General	015 - Information Technology	55400 - Leases/Contracts	$4,659.00
10 - General	015 - Information Technology	55700 - Leases/Contracts	$341.00
10 - General	015 - Information Technology	57500 - Rent	$5,000.00
10 - General	015 - Information Technology	57650 - Repair-Equipment	$544.49
10 - General	015 - Information Technology	57750 - Small Equipment & Furniture	$3,777.28
10 - General	015 - Information Technology	58200 - Telephones-Cellular	$4,151.66
10 - General	015 - Information Technology	58310 - Telephones-Service	$36,251.97
10 - General	016 - Facilities	53330 - Contractual Obligations-Other	$14,724.80
10 - General	016 - Facilities	55600 - Maintenance & Repairs-Buildings	$25,167.32
10 - General	016 - Facilities	55650 - Maintenance-Equipment	$44,262.00
10 - General	016 - Facilities	57725 - Shop Supplies	$1,310.13
10 - General	016 - Facilities	57730 - Shop Tools	$39.99
10 - General	016 - Facilities	57750 - Small Equipment & Furniture	$2,715.60
10 - General	016 - Facilities	58200 - Telephones-Cellular	$512.50
10 - General	016 - Facilities	58800 - Utilities	$45,198.55

Account Summary

Fund	Department	Account	Total
10 - General	016 - Facilities	59700 - Capital Purchase-Building/Improvements	$34,856.37
10 - General	016 - Facilities	59720 - Capital Purchase-Equipment	$111,887.84
10 - General	025 - Human Resources	51700 - Health & Dental	$67,818.84
10 - General	025 - Human Resources	51710 - Health Insurance Claims	$484,486.20
10 - General	025 - Human Resources	51720 - Health Insurance Admin Fees	$109,212.10
10 - General	025 - Human Resources	53150 - Conferences - Fees, Travel, & Meals	$300.12
10 - General	025 - Human Resources	53300 - Contracted Services	$5,841.63
10 - General	025 - Human Resources	54350 - Employee Health/Wellness	$4,014.56
10 - General	025 - Human Resources	54450 - Employee Recognition	$3,847.22
10 - General	025 - Human Resources	57300 - Recruit/Investigate	$18,937.13
10 - General	025 - Human Resources	58200 - Telephones-Cellular	$148.88
10 - General	025 - Human Resources	58500 - Training & Continuing Education	$221.97
10 - General	025 - Human Resources	58625 - Tuition Reimbursement	$3,386.40
10 - General	025 - Human Resources	59350 - Worker's Compensation Insurance	$186,791.00
10 - General	026 - Records Management	53050 - Computer Software	$8,321.01
10 - General	026 - Records Management	53300 - Contracted Services	$2,429.83
10 - General	026 - Records Management	56500 - Other Services	$375.94
10 - General	026 - Records Management	58200 - Telephones-Cellular	$37.22
10 - General	026 - Records Management	58500 - Training & Continuing Education	$63.68
10 - General	027 - Emergency Management &	58200 - Telephones-Cellular	$134.44
10 - General	039 - Community Paramedicine	54100 - Dues/Subscriptions	$225.00
10 - General	039 - Community Paramedicine	58200 - Telephones-Cellular	$209.65
10 - General	042 - EMS Tactical Team	58200 - Telephones-Cellular	$94.44
10 - General	045 - EMS Quality	53050 - Computer Software	$36,752.88
10 - General	045 - EMS Quality	53150 - Conferences - Fees, Travel, & Meals	$1,035.68
10 - General	045 - EMS Quality	58200 - Telephones-Cellular	$209.00
10 - General	047 - Procurement	53150 - Conferences - Fees, Travel, & Meals	$1,441.10
10 - General	047 - Procurement	56200 - Mileage Reimbursements	$14.29
10 - General	047 - Procurement	58200 - Telephones-Cellular	$74.44
10 - General	048 - Electronic Business Proce	53300 - Contracted Services	$107,484.85
		Total	**$3,337,261.20**

September 2026 Credit Card Transactions
JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
CCI*CONSTANT-CONTACT	08/17/2026	MONTHLY CHARGE FOR E-MAIL MARKETING TOOL FOR PU	$111.15
APPLE.COM/BILL	08/10/2026	MONTHLY CHARGE FOR APPLECARE ONE FOR PUBLIC INF	$21.23
APPLE.COM/BILL	08/10/2026	ADDITIONAL STORAGE HIPAA COMPLIANCE	$0.99
APPLE.COM/BILL	08/31/2026	MONTHLY ICLOUD STORAGE FEE FOR PUBLIC INFORMATI	$9.99
HOUSTON CHRONICLE CIRC	08/20/2026	13 WEEKS SUBSCRIPTION OF THE CONROE COURIER FOR	$0.25
DOCUSIGN INC.	09/07/2026	PORTAL TO SIGN PUBLIC HEALTH GRANTS	$31.98
DOCUSIGN INC.	08/06/2026	PORTAL TO SIGN PUBLIC HEALTH GRANTS	$31.98
AFP*NATIONAL ADULT PRO	08/20/2026	MEMBERSHIP RENEWAL FOR NAPSA FOR A. MORONKEJI	$75.00
HYATT HOTELS	08/10/2026	APCO HOTEL J. EVANS	$762.45
APPLE.COM/BILL	09/03/2026	ICLOUD STORAGE	$9.99
THE HOME DEPOT #0508	09/07/2026	SUPPLIES FOR STATION 48	$111.15
LOWES #00232*	09/07/2026	SUPPLIES FOR STATION 48	$145.36
TEXAS MUNICIPAL LEAGUE	09/02/2026	GFOAT REGISTRATION M. MALDONADO 10/14/26-10/16/26	$625.00
GOVERNMENT FINANCE OFF	09/03/2026	26-003486 - ANNUAL MEMBERSHIP RENEWAL FOR GFOA	$500.00
TXCPA	08/26/2026	ONLINE TRAINING FOR SINGLE AUDITS AND GOVERNMENT	$629.00
EB *LEADERSHIP FROM TH	09/04/2026	DR CANDACE ASHBY CLASS B. ELLIOTT 11/9/26	$100.00
EB *LEADERSHIP FROM TH	09/04/2026	DR CANDACE ASHBY CLASS L. SUTTON 11/10/26	$100.00
EB *LEADERSHIP FROM TH	09/04/2026	DR CANDACE ASHBY CLASS S. PARKER 11/10/26	$100.00
EB *LEADERSHIP FROM TH	09/04/2026	DR CANDACE ASHBY CLASS T. LEAL 11/10/26	$100.00
EB *LEADERSHIP FROM TH	09/04/2026	DR CANDACE ASHBY CLASS A. PARENT 11/9/26	$100.00
HOLIDAY INNS	08/10/2026	HR HOUSTON HOTEL K. GONZALEZ	$155.91
MARRIOTT	08/07/2026	APCO HOTEL K. GONZALEZ	$1,196.51
EB *LEADERSHIP FROM TH	09/04/2026	DR CANDACE ASHBY CLASS K. GONZALEZ 11/10/26	$100.00
APCO INTERNATIONAL INC	08/20/2026	CTO COURSE - J. DILLARD	$475.00
EB *LEADERSHIP FROM TH	08/24/2026	DR CANDACE ASHBY CLASS M. POWELL 11/9/26	$100.00
EB *LEADERSHIP FROM TH	08/14/2026	DR CANDACE ASHBY CLASS J. GUTIERREZ 11/9/26	$100.00
TEMSA	09/04/2026	TEXAS EMS ALLIANCE - EVOLUTION REGISTRATION J. CAM	$525.00
HOLIDAY INNS	08/10/2026	HR HOUSTON HOTEL J. SEEK	$269.10
HOLIDAY INNS	08/10/2026	HR HOUSTON HOTEL A. CURRIE	$300.12
APPLE.COM/BILL	08/17/2026	APPLE.COM/BILL	$0.99
AMAZON MKTPL*5O3HF09B0	08/27/2026	26-003423 - BLACK ACCENT CHAIRS FOR PODCAST	$463.64
AMAZON MKTPL*5O2JV7UC1	08/27/2026	26-003423 - BOOKSHELF FOR PODCAST	$128.88
AMAZON.COM*5O1FV1A22	08/25/2026	26-003371 - PANTS (UNIFORM) FOR A. FRIDAY	$165.60
AMAZON MKTPL*5O33T61G1	08/24/2026	26-003245 - BOOTS (UNIFORM) FOR S. MENDELOW	$210.00
AMAZON.COM*5O05A0OY0	08/24/2026	26-003315 - BOOTS (UNIFORM) FOR T. PHILOGENE	$109.89
AMAZON MKTPL*5A2L32731	08/21/2026	26-003299 - UNIFORM (BOOTS) FOR J. DEISCH	$288.66
WM SUPERCENTER #400	08/24/2026	26-003391 - $75 WALMART GIFT CARDS FOR EMPLOYEE RE	$225.00
AMAZON MKTPL*537DV1OK1	09/02/2026	26-003480 - ORANGE LABELS FOR CE UPDATES	$9.39
AMAZON MKTPL*5A7FZ1UQ0	08/21/2026	26-003384 - HEALTH INSURANCE CLAIMS ENVELOPES	$210.10
UPS*BILLING CENTER	08/11/2026	SHIPPING CHARGES	$677.78
2PITNEY BOWES INC.	08/26/2026	26-003403 - INK PAD REPLACEMENT FOR POSTAGE METER	$20.99
2PITNEY BOWES INC.	08/12/2026	26-003208 - POSTAGE METER RED INK	$271.58
SAMS CLUB.COM	09/02/2026	26-003441 - STATION SUPPLIES (TOILET TISSUE, COFFEE, I	$1,039.54
AMAZON MKTPL*5A8N33BO2	08/21/2026	26-003354 - SHOE LACES	$59.90
AMAZON MKTPL*5A9LY4KG1	08/20/2026	26-003346 - DISH DRAIN RACK FOR STATION 20	$16.79
AMAZON.COM*5A79B8PI2	08/19/2026	26-003354 - LIQUID HAND SOAP AND LIGHT BULBS	$39.95
AMAZON MKTPL*567HM8X70	08/06/2026	26-003177 - RESTOCKING OF WATER-HOSE NOZZLES	$36.06
SAMS CLUB.COM	08/20/2026	26-003352 - RESTOCKING OF STATION AND VENDING MACH	$644.58
SAMSCLUB.COM	08/10/2026	26-003183 - RESTOCKING OF STATION AND VENDING MACH	$1,103.54
AMAZON MKTPL*5Q0P86AV1	08/31/2026	26-003438 - SCRUB PANTS (UNIFORM) FOR S. BORREGO	$45.98
AMAZON MKTPL*5Q1E86C50	08/28/2026	26-003438 - SNEAKERS AND SCRUB SHIRT (UNIFORM) FOR	$103.97
AMAZON MKTPL*5O05H8HK2	08/26/2026	26-003408 - SNEAKERS (UNIFORM) FOR F. HARRIS	$66.99
AMAZON MKTPL*5A9265QY0	08/20/2026	26-003360 - BOOTS (UNIFORM) FOR M. CARMICHAEL	$109.20

September 2026 Credit Card Transactions
JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON.COM*5A1L43KK0	08/20/2026	26-003347 - UNIFORM (SNEAKERS) FOR A. LEDWIG	$35.45
NAEMT	08/17/2026	INVOICE 012609449101000 COURSE -NO_PH-26-09449-10 8(	$80.00
NAEMT	08/12/2026	INVOICE 012609444101000 COURSE PH-26-09444-10 130.00	$190.00
PLATINUM EDUCATIONAL G	08/12/2026	26-003259 - EMT TESTING ACCESS CODES FOR 27 STUDEN	$1,485.00
DSHS REGULATORY PROG	08/20/2026	W. ROMANO RENEWAL	$126.00
DSHS REGULATORY PROG	08/20/2026	J. PEREZ RENEWAL	$126.00
DSHS REGULATORY PROG	08/12/2026	J. COMP RENEWAL	$126.00
DSHS REGULATORY PROG	08/11/2026	A. SOLIS RENEWAL	$126.00
DSHS REGULATORY PROG	08/06/2026	J. RUSHING RENEWAL	$126.00
ROSEN HOTELS & RESORTS	08/31/2026	EMS WORLD DEPOSIT CORRECTION C. PATRICK	($309.07)
ROSEN HOTELS & RESORTS	08/31/2026	EMS WORLD DEPOSIT CORRECTION N. TOBIN	($309.07)
ROSEN HOTELS & RESORTS	08/24/2026	EMS WORLD HOTEL BALANCE - C. PATRICK	$618.14
ROSEN HOTELS & RESORTS	08/24/2026	EMS WORLD HOTEL BALANCE - N. TOBIN	$618.14
CHICK-FIL-A #03321	08/31/2026	CE DAY 4 BREAKFAST	$1,048.00
CHICK-FIL-A #03321	08/31/2026	CE DAY 5 BREAKFAST	$800.49
CHICK-FIL-A #03321	08/28/2026	CE DAY 3 BREAKFAST	$1,048.00
CHICK-FIL-A #03321	08/27/2026	CE DAY 2 BREAKFAST	$1,048.00
CHICK-FIL-A #03321	08/26/2026	CE DAY 1 BREAKFAST	$1,048.00
JASONSDELI	08/14/2026	NEOP CISM TEAM - ADDITIONAL TRAY	$211.89
JASONSDELI	08/13/2026	NEOP CISM TEAM	$370.67
CHICK-FIL-A #03922	08/12/2026	NEOP MEET THE CHIEFS	$570.25
CHIPOTLE ONLINE	08/12/2026	NEOP MEET THE DOCS	$623.04
AMAZON MKTPL*5Q9UA8891	08/31/2026	26-003423 - STORAGE BINS, ARTIFICIAL TREE, SIDE TABLE	$291.28
AMAZON MKTPL*5O0H49150	08/24/2026	26-003389 - INTELLIGENT TRACKING MODULE FOR PODCAS	$98.00
AMAZON MKTPL*5A1KQ1WW1	08/24/2026	26-003389 - CAMERA MOUNT FOR PODCAST	$149.00
ACDELCO TDS	08/10/2026	AC DELCO TECHLINE SUBSCRIPTION RENEWAL	$4,320.00
AMAZON.COM*5O9RK53U2	08/24/2026	26-003391 - $75 AMAZON EMPLOYEE RECOGNITION GIFT C	$300.00
AMAZON MKTPL*5O56Z2SW1	08/26/2026	26-003414 - TOOL STIPEND FOR K. LEE (CART WHEELS ANI	$40.29
AMAZON MKTPLACE PMTS	08/19/2026	26-003280 - TOOL STIPEND - K. LEE (RETURN OF POLYFLEF	($15.99)
AMAZON MKTPL*5A5G02JQ2	08/18/2026	26-003340 - CHAIN DRUM LIFTER	$66.40
AMAZON MKTPL*5H1VA82I1	08/14/2026	26-003280 - TOOL STIPEND FOR K. LEE	$40.86
AMAZON MKTPL*5H7W48610	08/14/2026	26-003280 - TOOL STIPEND FOR K. LEE	$92.00
AUTOZONE #4209	09/07/2026	PURCHASE A UTV TRANSMISSION CONTROL CABLE TO AL	$15.14
NTE 5645	09/03/2026	PURCHASE A CABLE AND LOCK TO SECURED THE UTV TO	$48.69
AMAZON MKTPL*5A9WG6RJ2	08/24/2026	26-003402 - TRI-FLOW INDUSTRIAL LUBRICANT	$479.28
AMAZON MKTPL*5H9VB0UN1	08/17/2026	26-003285 - TOOL STIPEND FOR A. LEDWIG (FLASHLIGHT)	$32.65
ASE TEST FEES	08/27/2026	ASE CERTIFIED TECH TEST PORTAL	$156.00
HCTRA EZ TAG STORE	08/24/2026	SHOP 331 TOLLS - REPLACEMENT TAG NOW IN PLACE	$40.96
AMAZON MKTPL*5A5CW6X72	08/20/2026	26-003024 - WHEEL SIMULATORS	$1,437.16
AMAZON MKTPL*5633D1882	08/10/2026	26-0003155 - MRT VAN LIGHTS AND FANS	$238.49
MONTGOMERY CO TX MV -	08/27/2026	REGISTRATION SHOP 51 630 15.00 (16.50)	$16.50
MONTGOMERY CO TX MV -	08/20/2026	REGISTRATION SHOP 14 20 22 29 35 43 52 54 55 57 75.00 (7(	$76.54
AUTHORIZE.NET	09/04/2026	AUGUST MONTHLY CHARGE FOR AUTHORIZE.NET A PAYM	$96.20
AUTHORIZE.NET	08/06/2026	JULY MONTHLY CHARGE FOR AUTHORIZE.NET A PAYMEN	$96.00
BGP.TOOLS SUB	09/03/2026	BPO 26-000801 - BGP TOOLS NETWORK MONITORING	$33.93
BGP.TOOLS SUB	09/03/2026	BPO 26-000801 - BGP TOOLS NETWORK MONITORING TRAI	$0.34
GOOGLE *CLOUD T5V45W	09/02/2026	BPO 26-000802 - GOOGLE CLOUD FOR EMS TRACKER	$36.98
ACCESSIBE.COM	08/12/2026	PO 26-003222 - ADA COMPLIANCE SOFTWARE - PARAMEDI(	$1,585.36
AMAZON.COM*5Q8P861D0	08/31/2026	26-003367 - DESKTOP UPS BATTERY BACKUPS	$2,049.90
AMAZON MKTPL*5O9JR7I11	08/27/2026	26-003416 - UPS REPLACEMENT BATTERIES AND SCREEN	$271.55
AMAZON MKTPL*5O66Q3M90	08/25/2026	26-003359 - IPAD WIRELESS KEYBOARDS	$80.95
AMAZON.COM*5O9E72P71	08/24/2026	26-003359 - USB SPEAKER FOR STOCK	$95.94
AMAZON MKTPL*5A7IG8M72	08/20/2026	26-003359 - USB SPEAKERS AND IPAD WIRELESS KEYBOAF	$404.75

September 2026 Credit Card Transactions
JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON MKTPL*5H0MX3W50	08/17/2026	26-003269 - IPAD WIRELESS KEYBOARD	$84.99
AMAZON MKTPL*5H49S5W20	08/17/2026	26-003223 - USB C FLASH DRIVES	$47.96
AMAZON MKTPL*5H2VA7MI1	08/13/2026	26-003269 - SCREEN PROTECTORS, WIRELESS MOUSE, CA	$469.31
AMAZON.COM*565SQ95T1	08/07/2026	26-003196 - WIRELESS MICE RESTOCK FOR IT	$147.96
APPLE.COM/US	08/17/2026	PO 26-003111 - M44 IPAD REPAIR	$107.17
AMAZON MKTPL*5Q1W07IN1	09/02/2026	26-003459 - CABLE MANAGEMENTS UNITS FOR IT	$486.00
AMAZON.COM*5A30K80W0	08/18/2026	26-003341 - SUPER GLUE FOR IT DEPT.	$2.98
AMAZON MKTPL*5A3QI91R1	08/18/2026	26-003341 - INDEX CARDS, BADGE HOLDERS, AND IPHONE	$45.80
AMAZON MKTPL*5H02D05M2	08/14/2026	26-002436 - CISCO AP BRACKETS	$11.88
STARLINK	08/10/2026	BPO 26-002048 - STARLINK SATELLITE INTERNET	$585.00
THE HOME DEPOT #0508	09/07/2026	SUPPLIES FOR REPAIRS AT ST. 41 & 27	$131.78
THE HOME DEPOT 508	09/02/2026	PAINT FOR BOLLARDS	$152.94
LOWES #00232*	09/01/2026	SUPPLIES FOR ST. 48	$337.22
CRAWFORD CONROE	08/31/2026	SHORELINE SUPPLIES	$26.43
THE HOME DEPOT #0508	08/31/2026	SUPPLIES RETURN	($139.96)
THE HOME DEPOT #0508	08/31/2026	SUPPLIES FOR ST. 10	$288.50
COBURN SUPPLY CO. 53	08/25/2026	PARTS FOR CSCT - CAPACITOR	$63.36
THE HOME DEPOT #0508	08/24/2026	ELECTRICAL SUPPLIES FOR ST. 20	$103.21
COBURN SUPPLY CO. 50	08/19/2026	ST. 32 KEYS	$20.61
THE HOME DEPOT #0508	08/19/2026	ST. 48 SUPPLIES	$26.56
THE HOME DEPOT #0508	08/19/2026	ADMIN RUBBER CASTERS	$53.88
COBURN SUPPLY CO. 53	08/18/2026	ST. 48 PIPE INSULATION	$89.40
THE HOME DEPOT 508	08/17/2026	SUPPLIES FOR REAR SUNSHADE BUILD AT ST. 43	$300.95
THE HOME DEPOT 1349	08/17/2026	ST. 43 SPRINKLER WATER LINE RELOCATION	$27.68
THE HOME DEPOT 1349	08/17/2026	WATER SPRINKLER LINE FIX AT ST. 43 SUPPLIES	$9.60
METAL MART #15	08/17/2026	ST. 40 A/C LINES COVER	$78.17
THE HOME DEPOT #0508	08/14/2026	SUPPLIES FOR REPAIRS AT ST. 30	$92.15
THE HOME DEPOT #0508	08/10/2026	CONDUIT AND GLOVES FOR ST. 20	$41.71
THE HOME DEPOT #1349	08/07/2026	SUPPLIES FOR ST. 43 REPAIRS	$214.28
THE HOME DEPOT 1349	08/07/2026	ADMIN LEAK REPAIR	$207.53
SP TRUDOOR	08/18/2026	26-003344 - DOOR CLOSURE FOR MAIN DOOR AT PUBLIC H	$152.32
THE HOME DEPOT #0508	08/12/2026	26-003160 - FIRE RETARDANT LUMBER FOR ST. 43 WINDOV	$188.08
AMAZON.COM*5A6E22QI1	08/20/2026	26-003170 - KRUD KUTTER PAINT HARDENER	$207.50
AMAZON MKTPL*5A2H61JK0	08/17/2026	26-003166 - PRIVACY SCREENS FOR STATION 43	$105.92
AMAZON.COM*5H2EW6B61	08/14/2026	26-003229 - REFLECTIVE TAPE FOR TACHOMETER	$107.98
AMAZON MKTPL*5H2U83JS2	08/12/2026	26-003221 - COOPER BUSSMAN FUSES FOR ADMINISTRATI	$480.40
AMAZON MKTPL*5H13M2N42	08/11/2026	26-003164 - SILICONE SEALANT	$11.63
AMAZON MKTPL*5Q1BT7HH2	09/02/2026	26-003458 - STAINLESS STEEL RADIATOR CLEANING WANI	$39.99
THE HOME DEPOT #0508	08/27/2026	SUPPLIES FOR ST. 48	$406.38
SQ *ALLEN'S SAFE & LOC	08/21/2026	KEYS FOR PUBLIC HEALTH	$55.00
THE HOME DEPOT 508	08/19/2026	ST. 48 SUPPLIES	$170.68
CRAWFORD CONROE	08/17/2026	ST. 40 LIGHT BALLAST	$221.32
COBURN SUPPLY CO. 53	08/17/2026	ST. 40 SUPPLIES FOR REPAIRS	$316.18
AMAZON MKTPL*5O85D0BA2	08/26/2026	26-003411 - 2-PRONG CONNECTOR 12V AC/DC ADAPTER	$53.27
AMAZON MKTPL*5H3MA45E2	08/13/2026	26-003236 - DOOR HINGES FOR FACILTIES STOCK	$87.30
AMAZON.COM*5H3567920	08/17/2026	26-003241 - DESK CHAIRS FOR ST. 48	$818.79
AMAZON MKTPL*5H1MV51Q2	08/12/2026	26-003205 - DRY ERASE BOARD FOR STATION 15	$58.90
AMAZON.COM*5H9CR4JC1	08/11/2026	26-003203 - WHITEBOARD FOR DISTRICT CHIEF - QUALITY	$262.51
MUNICIPAL ONLINE PAYME	08/27/2026	STATION 15 (06/25/26-07/24/26) - ONLINE PAYMENT FEE	$0.85
CITY OF*CONROE	08/27/2026	STATION 15 (06/25/26-07/24/26)	$119.71
UNIVERSAL NAT GAS PYMT	08/17/2026	STATION 27 (06/29/26-07/31/26)	$171.65
PINES GAS, INC.	08/11/2026	STATION 40 (05/18/26-06/24/26) - 14583 FM 1488	$114.92
PINES GAS, INC.	08/11/2026	STATION 40 (05/18/26-06/24/26) - 14575 FM 1488	$82.12

September 2026 Credit Card Transactions
JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
HOLIDAY INNS	08/10/2026	HR HOUSTON HOTEL B. LILLY	$300.12
PERKS AT WORK	09/07/2026	26-003542 - BEREAVEMENT PLANT FOR FISCHER'S	$80.62
PERKS AT WORK	08/10/2026	26-003209 - NEW BIRTH FLOWERS FOR J. MCMINN	$91.99
AMAZON MKTPL*532O07471	09/02/2026	26-003469 - BOOSTER SEATS AND SEAT BELTS FOR EMPL(	$224.25
IN *SYCAMORE COFFEE CO	08/19/2026	26-003358 - FINAL 50 PERCENT PAYMENT FOR SERVICES F	$481.25
SAMS CLUB.COM	08/17/2026	26-003232 - RETIREMENT CAKE FOR S. CONLEY RETIREME	$42.94
SAMS CLUB #6421	08/17/2026	26-003232 - CREDIT FOR CHEESE TRAY NOT DELIVERED	($12.94)
SAMS CLUB.COM	08/13/2026	26-003232 - FOOD FOR S. CONLEY RETIREMENT ON 08.13.2	$254.41
MICHAELS STORES 1324	08/13/2026	26-003271 - SHADOW BOXES FOR RETIREMENTS	$24.99
IN *SYCAMORE COFFEE CO	08/07/2026	26-003202 - FIFTY PERCENT PAYMENT FOR COFFEE TRUCI	$437.50
AMAZON MKTPL*5H72S0B81	08/13/2026	26-003231 - RETIREMENT DECORATION FOR S. CONLEY	$59.97
JERSEY MIKES 15149	08/10/2026	26-003210 - NEOP LUNCH DUE TO ALLERGIES FROM ALON'	$18.37
SAMS CLUB.COM	08/06/2026	26-003032 - DRINKS AND DESSERTS FOR NEOP GROUP ST.	$177.33
SAMS CLUB.COM	08/06/2026	26-003032 - DRINKS AND DESSERTS FOR NEOP GROUP ST.	$26.27
REV.COM	09/03/2026	TRANSCRIPTION	$149.25
REV.COM	08/27/2026	TRANSCRIPTION	$189.05
DIGITAL COMPLIANCE	08/20/2026	TRANSCRIPTION	$1,598.00
REV.COM	08/20/2026	TRANSCRIPTION	$123.38
REV.COM	08/13/2026	TRANSCRIPTION	$63.68
TICKETS*2026 RHPC	09/04/2026	SETRAC RHPC SYMPOSIUM REGISTRATION J. GUTIERREZ	$400.00
NAPSA* NAPSA	09/02/2026	NAPSA REGISTRATION N. WHEAT - J. MORALES - S. BORRE	$2,800.00
AFP*NATIONAL ADULT PRO	08/20/2026	26-003405 - MEMBERSHIP RENEWAL FOR NAPSA FOR N. W	$75.00
AFP*NATIONAL ADULT PRO	08/20/2026	26-003405 - MEMBERSHIP RENEWAL FOR NAPSA FOR J. M(	$75.00
AFP*NATIONAL ADULT PRO	08/20/2026	26-003405 - MEMBERSHIP RENEWAL FOR NAPSA FOR N. W	$75.00
HAMPTON INN HOTELS	09/07/2026	ITLS HOTEL DEPOSIT A. ADAMS- 10/04/25-10/08/25	$1,305.52
UNITED AIRLINES	09/04/2026	ITLS FLIGHT A. ADAMS - 10/04/25-10/08/25	$446.80
ACEP	09/03/2026	ITLS REGISTRATION A. ADAMS - 10/04/25-10/08/25	$360.00
APPLE.COM/BILL	09/02/2026	MONTHLY ICLOUD STORAGE FEE FOR CLINICAL DISTRICT	$0.99
WWW.TANGO.AI	08/17/2026	26-003342 - RENEWAL OF INSTRUCTIONAL TUTORIAL SCRE	$701.00
ROSEN HOTELS & RESORTS	08/31/2026	EMS WORLD DEPOSIT CORRECTION M. WELLS	($309.07)
ROSEN HOTELS & RESORTS	08/24/2026	EMS WORLD HOTEL BALANCE - M. WELLS	$618.14
UNITED AIRLINES	08/06/2026	UNITED BAGS EMS WORLD MW	$32.61
TEXAS PUBLIC PURCHASIN	09/07/2026	TPPA CONFERENCE REGISTRATION H. BONHAM 11/16/26-1	$525.00
HYATT HOTELS	08/28/2026	HOTEL FOR H. BONHAM FOR NIGP FORUM IN COLUMBUS, (	$1,351.10
UNITED AIRLINES	08/24/2026	CHECKED BAG FEE FOR FLIGHT TO NIGP FORUM FOR H. B	$45.00
UNITED AIRLINES	08/24/2026	CHECKED BAG FEE FOR FLIGHT BACK FROM NIGP FORUM	$45.00
TICKETS*2026 RHPC	09/04/2026	SETRAC RHPC SYMPOSIUM REGISTRATION N. WILKEY 10/'	$400.00
TICKETS*2026 RHPC	09/04/2026	SETRAC RHPC SYMPOSIUM REGISTRATION M. JOSHI 10/14	$400.00
		Total	**$57,344.21**

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (09/01/2026 - 09/31/2026)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount
124380	Computer Check	9/1/2026	Refund	$807.21
124381	Computer Check	9/1/2026	Refund	$1.96
124382	Computer Check	9/1/2026	Refund	$33.87
124383	Computer Check	9/1/2026	Refund	$324.73
124384	Computer Check	9/1/2026	Refund	$500.00
124385	Computer Check	9/1/2026	Refund	$30.65
124386	Computer Check	9/1/2026	Refund	$275.00
124387	Computer Check	9/1/2026	Refund	$288.72
124388	Computer Check	9/1/2026	Refund	$350.00
124389	Computer Check	9/1/2026	Refund	$125.00
124390	Computer Check	9/1/2026	Refund	$27.94
124391	Computer Check	9/1/2026	Refund	$274.19
124392	Computer Check	9/1/2026	Refund	$565.92
124393	Computer Check	9/1/2026	Refund	$38.07
124394	Computer Check	9/1/2026	Refund	$49.78
124395	Computer Check	9/1/2026	Refund	$822.88
124396	Computer Check	9/1/2026	Refund	$650.53
124397	Computer Check	9/1/2026	Refund	$39.09
124398	Computer Check	9/1/2026	Refund	$128.01
124399	Computer Check	9/1/2026	Refund	$350.00
124463	Computer Check	9/15/2026	Refund	$24.07
124464	Computer Check	9/15/2026	Refund	$635.48
124465	Computer Check	9/15/2026	Refund	$1,248.31
124466	Computer Check	9/15/2026	Refund	$941.28
124467	Computer Check	9/15/2026	Refund	$25.21
124468	Computer Check	9/15/2026	Refund	$125.00
124469	Computer Check	9/15/2026	Refund	$50.00
124470	Computer Check	9/15/2026	Refund	$400.00
124471	Computer Check	9/15/2026	Refund	$222.11
124472	Computer Check	9/15/2026	Refund	$350.00
124473	Computer Check	9/15/2026	Refund	$184.82
124474	Computer Check	9/15/2026	Refund	$125.00
124475	Computer Check	9/15/2026	Refund	$129.91
124476	Computer Check	9/15/2026	Refund	$113.82
124477	Computer Check	9/15/2026	Refund	$9.36
124478	Computer Check	9/15/2026	Refund	$601.94
124479	Computer Check	9/15/2026	Refund	$57.93
124480	Computer Check	9/15/2026	Refund	$537.39
124481	Computer Check	9/15/2026	Refund	$278.79
124482	Computer Check	9/15/2026	Refund	$107.18
124483	Computer Check	9/15/2026	Refund	$473.90
124506	Computer Check	9/22/2026	Refund	$118.49
124507	Computer Check	9/22/2026	Refund	$511.38
124508	Computer Check	9/22/2026	Refund	$55.00
124509	Computer Check	9/22/2026	Refund	$788.58
124510	Computer Check	9/22/2026	Refund	$408.75
124511	Computer Check	9/22/2026	Refund	$100.00
124512	Computer Check	9/22/2026	Refund	$162.15
124513	Computer Check	9/22/2026	Refund	$100.00

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (09/01/2026 - 09/31/2026)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount
124514	Computer Check	9/22/2026	Refund	$118.48
124515	Computer Check	9/22/2026	Refund	$350.00
124516	Computer Check	9/22/2026	Refund	$118.49
124517	Computer Check	9/22/2026	Refund	$340.00
124546	Computer Check	9/29/2026	Refund	$118.49
124547	Computer Check	9/29/2026	Refund	$50.00
124548	Computer Check	9/29/2026	Refund	$809.19
124549	Computer Check	9/29/2026	Refund	$1,063.31
124550	Computer Check	9/29/2026	Refund	$225.00
124551	Computer Check	9/29/2026	Refund	$385.77
124552	Computer Check	9/29/2026	Refund	$250.00
124553	Computer Check	9/29/2026	Refund	$64.25
124554	Computer Check	9/29/2026	Refund	$125.00
124555	Computer Check	9/29/2026	Refund	$539.24
124556	Computer Check	9/29/2026	Refund	$225.00
124557	Computer Check	9/29/2026	Refund	$162.35
124558	Computer Check	9/29/2026	Refund	$152.26
124559	Computer Check	9/29/2026	Refund	$428.41
124560	Computer Check	9/29/2026	Refund	$586.99
124561	Computer Check	9/29/2026	Refund	$59.43
			Total	**$20,741.06**

Montgomery County Hospital District
Expense Allocation Report - Public Health
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
ATT103 AT&T Mobility Roc (6463)	9/19/2026	287283884314X09272026	Aug 20 - Sept 19 2026	22-200-58200-1000	58200 - Telephones-Cellular	$30.00
					Total - ATT103 AT&T Mobility Roc (6463)	**$30.00**
BHA100 Meghna Joshi	9/2/2026	BHA*08242026	MILEAGE (08/19/2026 - 08/19/2026)	22-206-56200-1010	56200 - Mileage Reimbursements	$35.36
	9/2/2026	BHA*08242026 (2)	EXPENSE - TACCHO August Meetings	22-206-53150-1010	53150 - Conferences - Fees, Travel, & M	$416.47
					Total - BHA100 Meghna Joshi	**$451.83**
DEA110 Dearborn National Life Ins Co Known	9/1/2026	F021753 09.01.2026	09/01/2026-09/30/2026	22-200-51700-1000	51710 - Health Insurance Claims	$317.68
	9/1/2026	F021753 09.01.2026	09/01/2026-09/30/2026	22-202-51710-G416	51710 - Health Insurance Claims	$93.99
	9/1/2026	F021753 09.01.2026	09/01/2026-09/30/2026	22-203-51700-G216	51700 - Health & Dental	$129.08
	9/1/2026	F021753 09.01.2026	09/01/2026-09/30/2026	22-205-51700-1011	51700 - Health & Dental	$160.84
	9/1/2026	F021753 09.01.2026	09/01/2026-09/30/2026	22-206-51700-1010	51700 - Health & Dental	$237.07
	9/1/2026	F021753 09.01.2026	09/01/2026-09/30/2026	22-204-51700-1012	51700 - Health & Dental	$114.43
					Total - DEA110 Dearborn National Life Ins Co Known As BCBS	**$1,053.09**
JPM100 JP Morgan Chase Bank	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	22-200-54200-1000	54200 - Durable Medical Equipment	$533.46
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	22-200-56300-1000	56300 - Office Supplies	$192.77
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	22-201-54450-1001	54450 - Employee Recognition	$525.00
	9/21/2026	0003 6741 09.05.2026	JPM September Credit Card Transactions	22-201-53050-1001	53050 - Computer Software	$1,585.36
					Total - JPM100 JP Morgan Chase Bank	**$2,836.59**
LAN106 Language Line Services, Inc.	9/1/2026	12014594	8/31/2026 LL Bill	22-206-53050-1010	53050 - Computer Software	$239.79
					Total - LAN106 Language Line Services, Inc.	**$239.79**
LEA110 Rene Leal	9/2/2026	LEA*08242026	MILEAGE (08/19/2026 - 08/19/2026)	22-203-56200-1016	56200 - Mileage Reimbursements	$42.79
	9/8/2026	LEA*09032026	MILEAGE (08/25/2026 - 08/27/2026)	22-203-56200-1016	56200 - Mileage Reimbursements	$110.66
					Total - LEA110 Rene Leal	**$153.45**
MCK113 Mckesson Medical-Surgical Governm	9/4/2026	26167765	Public Health Restock	22-201-53900-1001	53900 - Disposable Medical Supplies	$222.60
					Total - MCK113 Mckesson Medical-Surgical Government Solutions LLC	**$222.60**
MCN100 Rina McNeill	9/3/2026	MCN*08312026	Reimbursement Mileage 08/31/2026	22-200-56200-1000	56200 - Mileage Reimbursements	$93.02
					Total - MCN100 Rina McNeill	**$93.02**
MET185 Metropolitan Life Insurance Company	9/4/2026	91221575	Dental & Vision for September 2026	22-206-51700-1010	51700 - Health & Dental	$236.44
	9/4/2026	91221575	Dental & Vision for September 2026	22-205-51700-1011	51700 - Health & Dental	$163.85
	9/4/2026	91221575	Dental & Vision for September 2026	22-204-51700-1012	51700 - Health & Dental	$68.79
	9/4/2026	91221575	Dental & Vision for September 2026	22-203-51700-1013	51700 - Health & Dental	$163.85
	9/4/2026	91221575	Dental & Vision for September 2026	22-200-51700-1000	51700 - Health & Dental	$79.79
	9/4/2026	91221575	Dental & Vision for September 2026	22-202-51700-1014	51700 - Health & Dental	$43.66
					Total - MET185 Metropolitan Life Insurance Company	**$756.38**
OPT100 Optiquest Internet Services, Inc.	9/1/2026	90829	FY26 BPO - Monthly EHR Records Hosting Fee	22-200-53050-1000	53050 - Computer Software	$400.00
					Total - OPT100 Optiquest Internet Services, Inc.	**$400.00**

Montgomery County Hospital District
Expense Allocation Report - Public Health
Board Meeting 10/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
SIM109 Sims, Charles R M.D.	9/1/2026	SIM*09272026	Medical Director Sept 2026	22-205-53330-1015	53330 - Contractual Obligations-Other	$165.00
	9/1/2026	SIM*09272026	Medical Director Sept 2026	22-205-53330-1015	53330 - Contractual Obligations-Other	$1,835.00
					Total - SIM109 Sims, Charles R M.D.	**$2,000.00**
VER104 Verizon Wireless (POB 660108)	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	22-200-58200-1000	58200 - Telephones-Cellular	$74.44
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	22-203-58200-1013	58200 - Telephones-Cellular	$75.21
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	22-204-58200-1012	58200 - Telephones-Cellular	$75.21
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	22-205-58200-1011	58200 - Telephones-Cellular	$225.63
	9/9/2026	6153074632	Aug 10 - Sept 09, 2026	22-206-58200-1002	58200 - Telephones-Cellular	$225.63
					Total - VER104 Verizon Wireless (POB 660108)	**$676.12**
					Total	**$8,912.87**

Account Summary - Public Health

Fund	Department	Account		Total
22 - Public Health	200 - PH Clinic	51700 - Health & Dental		$79.79
22 - Public Health	200 - PH Clinic	51710 - Health Insurance Claims		$317.68
22 - Public Health	200 - PH Clinic	53050 - Computer Software		$400.00
22 - Public Health	200 - PH Clinic	54200 - Durable Medical Equipment		$533.46
22 - Public Health	200 - PH Clinic	56200 - Mileage Reimbursements		$93.02
22 - Public Health	200 - PH Clinic	56300 - Office Supplies		$192.77
22 - Public Health	200 - PH Clinic	58200 - Telephones-Cellular		$30.00
22 - Public Health	200 - PH Clinic	58200 - Telephones-Cellular		$74.44
22 - Public Health	201 - MCPHD County Funding	53050 - Computer Software		$1,585.36
22 - Public Health	201 - MCPHD County Funding	53900 - Disposable Medical Supplies		$222.60
22 - Public Health	201 - MCPHD County Funding	54450 - Employee Recognition		$525.00
22 - Public Health	202 - RLSS/LPHS	51700 - Health & Dental		$43.66
22 - Public Health	202 - RLSS/LPHS	51710 - Health Insurance Claims		$93.99
22 - Public Health	203 - CPS/CRI	51700 - Health & Dental		$129.08
22 - Public Health	203 - CPS/CRI	51700 - Health & Dental		$163.85
22 - Public Health	203 - CPS/CRI	56200 - Mileage Reimbursements		$153.45
22 - Public Health	203 - CPS/CRI	58200 - Telephones-Cellular		$75.21
22 - Public Health	204 - EAIDU/SUR	51700 - Health & Dental		$114.43
22 - Public Health	204 - EAIDU/SUR	51700 - Health & Dental		$68.79
22 - Public Health	204 - EAIDU/SUR	58200 - Telephones-Cellular		$75.21
22 - Public Health	205 - CPS/PHEP	51700 - Health & Dental		$160.84
22 - Public Health	205 - CPS/PHEP	51700 - Health & Dental		$163.85
22 - Public Health	205 - CPS/PHEP	53330 - Contractual Obligations-Other		$1,835.00
22 - Public Health	205 - CPS/PHEP	53330 - Contractual Obligations-Other		$165.00
22 - Public Health	205 - CPS/PHEP	58200 - Telephones-Cellular		$225.63
22 - Public Health	206 - CPS/PHIG	51700 - Health & Dental		$237.07
22 - Public Health	206 - CPS/PHIG	51700 - Health & Dental		$236.44
22 - Public Health	206 - CPS/PHIG	53050 - Computer Software		$239.79
22 - Public Health	206 - CPS/PHIG	53150 - Conferences - Fees, Travel, & Meals		$416.47
22 - Public Health	206 - CPS/PHIG	56200 - Mileage Reimbursements		$35.36
22 - Public Health	206 - CPS/PHIG	58200 - Telephones-Cellular		$225.63
			Total	**$8,912.87**

September 2026 Credit Card Transactions
JP Morgan Chase Bank - PH

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
CONTROL SO* O #1000273	08/18/2026	26-003345 - REPLACEMENT CALIBRATED 5 FEET SMART PF	$533.46
AMAZON MKTPL*5Q7EK1VN0	09/01/2026	26-003435 - LABEL TAPE AND PRINTER PAPER	$192.77
ACCESSIBE.COM	08/12/2026	PO 26-003226 - ADA COMPLIANCE SOFTWARE - MCPHD-TX.	$1,585.36
KROGER #0136	09/04/2026	26-003443 - $75 KROGER GIFT CARD FOR EMPLOYEE RECC	$75.00
AMAZON.COM*5Q6HW40W2	08/31/2026	26-003443 - $75 AMAZON GIFT CARDS FOR EPIDEMIOLOGY	$450.00
		Total	**$2,836.59**

Agenda Item # 28

We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: October 27, 2026

Re: **Salvage & Surplus – 809 W Semands**

Consider and act on the approval to salvage dwelling at 809 W. Semands. (Mrs. Inman, Treasurer, MCHD Board)

"Board originally approved as surplus needs to be approved as salvage".

Yes	No	N/A	
☐	☐	☒	Budgeted item?
☐	☐	☒	Within budget?
☐	☐	☒	Renewal contract?
☐	☐	☒	Special request?

MCHD Surplus/Salvage
October 2026

Qty	Serial Number	MCHD Tag	Product Description	Salvage / Surplus	Reason	Submitter	How will you dispose of the item?
1	3C7WRMCL6JG298583	Shop 53	2018 Ram 5500	Surplus	High Mileage/ HRS: (243,364 / 14,137)	R. Ahmed	public auction and or public sale
1	3C7WRMCL3JG304498	Shop 54	2018 Ram 5500	Surplus	High Mileage/ HRS: (210,674 / 18,182)	R. Ahmed	public auction and or public sale
1	FOC1817Y7KJ		Cisco Catalyst 3560-CG Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FOC1627Y1N4		Cisco Catalyst 3560-CG Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX1203L1D2		Cisco ASA5500 Router	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	66879651753	CAP30071	Microsoft Surface Tablet	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FDO1502Z07K	9464	Cisco Catalyst 3750-X Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FDO1717Z12N	CAP20495	Cisco Catalyst 3750 Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FD01728Z1Q2		Cisco Catalyst 3750-X Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	H0HCN23		HP Wyse N10D	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	GJXDT13		HP Wyse N10D	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	PVN29171N6V		Cisco C1200 Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FJC2110A0RA		Cisco 2921 Router	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX1328L04U		Cisco ASA 5510 Router	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FOC1325Z1TU		Cisco 3560G Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FOC1313Z1E6		Cisco 3560G Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FDO1848FOF6		Cisco C3KX Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FOC1433Y0YJ	9444	Cisco 3560G Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FDO1635X13T		Cisco C3KX Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FDO1425P1CF		Cisco C3KX Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FDO1643R0U0		Cisco C3KX Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FOC1234W4BX	7994	Cisco 3750G Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FTX1647AK1G		Cisco 2921 Router	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FOC1433Y0XQ	9442	Cisco 3560G Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FOC1505Y0GX	9208	Cisco 3560G Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FDO1421P13R		Cisco C3KX Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FDO1624V1CN		Cisco C3KX Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	CN-0GRNWX-72872-04E-0V2I	8984	Dell 17 inch Monitor	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	RWS102406531		ViewSonic 22 inch Monitor	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	RWS124362351		ViewSonic 22 inch Monitor	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	F0C2027Z368		Cisco 2960 Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FOC1851Z5V2		Cisco 3560G Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JAD250707P5		Cisco Firepower 1000 Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2503X1RF		Cisco Firepower 1000 Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2239G3S5		Cisco ASA5506-X Router	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2503X1ES		Cisco Firepower 1000 Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2240G3D0		Cisco ASA5506-X Router	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2503X1RV		Cisco Firepower 1000 Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2503X1FE		Cisco Firepower 1000 Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX1104K0MV		Cisco ASA5500 Router	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JAC0430A209		Cisco 2621 Series Router	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX1142Z0ED		Cisco ASA 5505 Router	Salvage	Broken	T.Treesh	disposed of in a commercially prudent manner
1	JMX1849Z0V7		Cisco ASA 5505 Router	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FOC2052Y3CL		Cisco 3560G Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	ACCC8EFA4C65		Axis T8508 Network Switch	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX0604K7FP		Cisco 2600 Series Router	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	3B1236X10627		Desktop UPS 1000 Battery Backup	Salvage	Broken	T.Treesh	disposed of in a commercially prudent manner
1	C0EAE4949AD0		Sonicwall TZ 215 Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	18B169B20EA0		Sonicwall TZ400 W Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2250G0DU		Cisco ASA 5506-X Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2246G2KE		Cisco ASA 5506-X Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX1949410M		Cisco ASA 5506-X Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner

MCHD Surplus/Salvage
October 2026

Qty	Serial Number	MCHD Tag	Product Description	Salvage / Surplus	Reason	Submitter	How will you dispose of the item?
1	JMX2307G29E		Cisco ASA 5506-X Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2042Y0FP		Cisco ASA 5506-X Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2234G1YV		Cisco ASA 5506-X Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2216G2FM		Cisco ASA 5506-X Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	JMX2203G27Q		Cisco ASA 5506-X Firewall	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	TDC083221503		Data Robotics Drobo Multi-Drive Storage Device	Salvage	End of Life	T.Treesh	disposed of in a commercially prudent manner
1	FDO1430P21K	9448	Cisco Catalyst 3750X Network Switch	Salvage	Broken/Damaged	T.Treesh	disposed of in a commercially prudent manner
285			Class B EMS pants	Salvage	old style / tears / broken zippers	A. Sewell	distribution as unsalvageable
35			Class A EMS Pants	Salvage	old style / tears / broken zippers	A. Sewell	distribution as unsalvageable
8			Soft Shell Jacket	Salvage	Stained / torn	A. Sewell	distribution as unsalvageable
7			EMS Parka / Rain jacket	Salvage	Stained / torn	A. Sewell	distribution as unsalvageable
18			V Neck Sweater	Salvage	Torn / Fraed	A. Sewell	distribution as unsalvageable
16			Black / yellow reversable rain jacket	Salvage	Old style, no longer in use	A. Sewell	distribution as unsalvageable
20			Gear bags	Salvage	torn / worn	A. Sewell	distribution as unsalvageable

MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., September 22, 2026 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. **Call to Order**

   Meeting called to order at 4:00 p.m.

2. **Invocation**

   Led by Mr. Bagley

3. **Pledge of Allegiance**

   Led by Mr. Shirley

4. **Roll Call**

   Present:

   Tanya Peacock
   Charles Shirley
   Jackie Williams
   Bob Bagley
   Adrian Kaiser – *Sworn in on agenda item no. 9 at 4:27 p.m.*

   Not Present:

   Robert Hudson
   Kelly Inman
   Jason Walker

5. **Public Comment**

   No one from the public made a comment.

6. **Special Recognition**

   Employee of the Month

   Field Employee - Tiffany Leal and Jamie Dillard recognized by the Conroe Fire Department

   Conroe Fire Department – Spencer Hall, Jason Jones, Kelsie Molina and Christopher Barron

   NonField Employee – Amy Sewell, Elvia Mejia and Sarah Anderson

   25 Year Service Award - Maria Hernandez

7. **Consider and act on renewal of the employee health related benefits, including employee health insurance. (Mrs. Williams, Chair - Personnel Committee)**

   Mr. John Bass with McGriff presented the employee health related benefits, including employee health insurance.

Mrs. Williams made a motion to consider and act on renewal of the employee health related benefits employee health insurance. Mr. Bagley offered a second and passed unanimously.

8. **Consider and act upon resignation of Board member Jason Walker. (Mr. Shirley, Chairman – MCHD Board)**

   Mr. Shirley made a motion to accept the resignation letter from Mr. Jason Walker. Mrs. Williams offered a second and motion passed unanimously.

9. **Consider, discuss and act if necessary on filling the vacant MCHD At Large No. 1 board position. (Mr. Shirley, Chairman – MCHD Board)**

   Mr. Shirley made a motion to appoint Mr. Adrian Kaiser to fill MCHD At Large No. 1 board position. Mr. Bagley offered a second and passed unanimously.

   Mr. Adrian Kaiser was sworn into MCHD At Large No. 1 board position by Mr. Dale Inman at 4:27 p.m.

10. **Consider and act on appointment of Treasurer. (Mr. Shirley, Chairman – MCHD Board)**

    Mr. Shirley made a motion to nominate Ms. Kelly Inman as Treasurer. Mrs. Williams offered a second and motion passed unanimously.

11. **Monthly Reports:**
    a. **CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**
    b. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**
    c. **COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, IT and Public Health.**
    d. **Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.**
    e. **Update on Accounting, Billing and Public Health departments.**

    Mr. Randy Johnson, CEO presented the CEO report to the board.

    Mr. James Campbell, Chief of EMS presented the EMS report to the board.

    Mrs. Melissa Miller, COO presented the COO report to the board.

    Mr. Luis Vasquez, HCAP Supervisor presented the HCAP report.

    Mr. Brett Allen, CFO presented the Accounting, Billing and Procurement report.

12. **Consider and act on MCHD Employee PayScale's. (Mrs. Williams, Chair – Personnel Committee)**

    Mrs. Williams made a motion to consider and act on MCHD Employee PayScale's. Mr. Bagley offered a second and motion passed unanimously.

13. **Consider and act on District Policies:**
    a. **HR 25-314 Insurance for Retirees. (Mrs. Williams, Chair - Personnel Committee)**

    Mrs. Williams made a motion to consider and act on District policy, HR 25-314 Insurance For Retirees. Mr. Bagley offered a second and motion passed unanimously.

14. **Consider and act on sole source letter for ImageTrend. (Mr. Bagley, Chair – EMS Committee)**

    Mr. Shirley advised that agenda item no. 14 is to be pulled from the agenda.

15. **Consider and act on contract renewal for ImageTrend. (Mr. Bagley, Chair – EMS Committee)**

    Mr. Shirley advised that agenda item no. 15 is tabled for a future board meeting.

16. **Consider and act to approve order of (8) leased Tahoe's from Enterprise that are approved in the FY27 budget. (Mr. Bagley, Chair – EMS Committee)**

    Mr. Bagley made a motion to consider and act to approve order of (8) leased Tahoe's from Enterprise that are approved in the FY27 budget. Mrs. Williams offered a second and motion passed unanimously.

17. **Consider and act on employment of Assistant Medical Director, Dr. DePasquale. (Mr. Bagley, Chair – EMS Committee)**

    Mr. Bagley made a motion to consider and act on employment of Assistant Medical Director, Dr. DePasquale. Mrs. Williams offered a second.

    Mr. Randy Johnson, CEO gave a statement and recommendation on the employment of Assistant Medical Director Dr. DePasquale.

    After board discussion motion failed to one for (Mr. Kaiser) to four opposed (Mr. Bagley, Mrs. Williams, Mr. Shirley and Dr. Peacock.

18. **Consider and act on Radio Infrastructure Annual Software Services agreement Year 2 of 7 budgeted payment. (Mr. Shirley, Chairman – MCHD Board)**

    Mr. Shirley made a motion to consider and act on Radio Infrastructure Annual Software Services agreement Year 2 of 7 budgeted payment. Mr. Bagley offered a second and motion passed unanimously.

19. **Consider and act on a one-year renewal of the CenterPoint Energy tower lease. (Mr. Shirley, Chairman – MCHD Board)**

    Mr. Shirley made a motion to consider and act on a one-year renewal of the CenterPoint Energy tower lease. Mr. Bagley offered a second and motion passed unanimously.

20. **Consider and act on approval of purchasing Interlocal agreement with Willis ISD. (Mr. Shirley, Chairman – MCHD Board)**

    Mr. Shirley made a motion to consider and act on approval of purchasing Interlocal agreement with Willis ISD. Mr. Bagley offered a second and motion passed unanimously.

21. **Consider and act on Docunav Annual Cloud Hosting Agreement and Annual Support Agreement. (Mr. Shirley, Chairman – MCHD Board)**

    Mr. Shirley made a motion to consider and act on Docunav Annual Cloud Hosting Agreement and Annual Support Agreement. Mrs. Williams offered a second and motion passed unanimously.

22. **Consider and act on Healthcare Assistance Program specialty care claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)**

    Mrs. Williams made a motion to consider and act on Healthcare Assistance Program specialty care claims from Non-Medicaid 1115 Waiver providers. Mr. Bagley offered a second and motion passed unanimously.

23. **Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)**

    Mrs. Williams made a motion to consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Bagley offered a second and motion passed unanimously.

24. **CFO report of preliminary financials for eleven months ended August 31, 2026, and report updates on financial statements and investment.**

    Mr. Brett Allen, CFO presented the Financial Report to the board.

25. **Consider and act to approve budgeted Blanket Purchase Orders for Fiscal Year 2027. (Mr. Shirley, Chairman – MCHD Board)**

    Mr. Shirley made a motion to consider and act to approve budgeted Blanket Purchase Orders for Fiscal Year 2027. Mrs. Williams offered a second.

    Brett Allen, CFO requested that due to Dr. DePasquale staying a contract employee that it be added to the list provided.

    Mr. Shirley amended his motion to include Dr. DePasquale and after board discussion motion passed unanimously.

26. **Consider and ratify the payment of the Impac Fleet monthly invoice for fuel charges for the month of August, 2026. (Mr. Shirley, Chairman – MCHD Board)**

    Mr. Shirley made a motion to consider and ratify the payment of Impac Fleet monthly invoice for fuel charges for the month of August, 2026. Mr. Bagley offered a second and motion passed unanimously.

27. **Consider and act on the payment of the MCAD quarterly invoice.** (**Mr. Shirley, Chairman – MCHD Board**)

    Mr. Shirley made a motion to consider and act on the payment of the MCAD quarterly invoice. Mrs. Williams offered a second and motion passed unanimously.

28. **Consider and act on ratification of payment of District invoices. (Mr. Shirley, Chairman – MCHD Board)**

    Mr. Shirley made a motion to consider and act on ratification of District invoices. Mr. Bagley offered a second and motion passed unanimously.

29. **Consider and act on salvage and surplus. (Mr. Shirley, Chairman – MCHD Board)**

    Mr. Shirley made a motion to consider and act on salvage and surplus. Mr. Bagley offered a second and motion passed unanimously.

30. **Consider and act on Secretary's Report – Minutes from the August 25, 2026 Public Tax Hearing, August 25, 2026 Regular BOD meeting, September 1, 2026 Public Budget hearing and September 1, 2026 Special Public Tax Hearing meeting. (Mr. Shirley, Chairman – MCHD Board)**

Mrs. Williams made a motion to consider and act on Secretary's Report – Minutes from the August 25, 2026 Public Tax Hearing. Dr. Peacock offered a second and motion passed unanimously

Mrs. Williams made a motion to consider and act on Secretary's Report – Minutes from the August 25, 2026 Regular BOD meeting. Mr. Bagley offered a second and motion passed unanimously

Mrs. Williams made a motion to consider and act on Secretary's Report – Minutes from the September 1, 2026 Public Budget hearing. Dr. Peacock offered a second and motion passed unanimously

Mrs. Williams made a motion to consider and act on Secretary's Report – Minutes from the September 1, 2026 Special BOD meeting. Dr. Peacock offered a second and motion passed unanimously

31. **Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**
    a. **In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Bianca Hines. (Mr. Shirley, Chairman – MCHD Board)**
    b. **In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Randy Johnson, CEO employment and succession planning. (Mr. Shirley, Chairman – MCHD Board)**

Mr. Shirley made a motion at 5:09 p.m. to convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

a. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Bianca Hines. (Mr. Shirley, Chairman – MCHD Board)
b. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Randy Johnson, CEO employment and succession planning. (Mr. Shirley, Chairman – MCHD Board)

32. **Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)**

Mr. Shirley reconvened the board from executive session at 6:04 p.m.

a. Mrs. Williams made a motion not to extend any supplemental wage benefits under HR policy HR 25-317 Emergency Medical Services Line of Duty Illness or Injury Leave of Absence for Bianca Hines. Mr. Shirley offered a second and motion passed unanimously.

b. No action was taken by the board.

33. **Adjourn.**

The board adjourned at 6:04 p.m.

_____

Jackie Williams, Secretary

MINUTES OF A SPECIAL MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 3:00 p.m., October 6, 2026, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

1. **Call to Order**

   Meeting called to order at 3:00 p.m.

2. **Roll Call**

   Present

   Bob Bagley
   Adrian Kaiser
   Charles Shirley
   Kelly Inman
   Tanya Peacock

   Not Present

   Jackie Williams
   Robert Hudson

3. **Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**
   a. **In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Randy Johnson, CEO employment and succession planning, Melissa, Miller, COO, Brett Allen, CFO and James Campbell, Chief of EMS. (Mr. Shirley, Chairman – MCHD Board)**

   Mr. Shirley made a motion to convene into executive session at 3:01 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
   a. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Randy Johnson, CEO employment and succession planning, Melissa, Miller, COO, Brett Allen, CFO and James Campbell, Chief of EMS. (Mr. Shirley, Chairman – MCHD Board)

4. **Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)**

   The board reconvened into open session at 3:49 p.m.

   Mr. Shirley directed legal counsel Art Aguilar to distribute letters to the CEO, COO, CFO, and EMS Chief, once again providing notice to the executive staff, on behalf of the Board, that their employment agreements will terminate at year-end and will not be extended, and that executive staff will return to at-will employment effective January 1, 2027.

   Dr. Peacock made a motion for staff to use Search Solutions Group for a CEO search. Mr. Kaiser offered a second and motion unanimously.

5. **Adjourn.**

   Meeting adjourned at 3:49 p.m.

_____

Jackie Williams, Secretary

MONTGOMERY COUNTY HOSPITAL DISTRICT

October 6, 2026

Randy Johnson
17 Botanical Vista
Tomball, TX 77375

RE: Clarification of September 23, 2026 Correspondence
Offer Letter for Position of Chief Executive Officer Effective January 1, 2027

Dear Randy,

Please allow this correspondence to supplement and clarify the September 23, 2026 correspondence from Art Aguilar, General Counsel for the Montgomery County Hospital District ("MCHD") in relation to the status of your employment with MCHD. The September 23rd correspondence represents written notice of non-renewal of your Employment Contract. The Board has confirmed the non-renewal of your Employment Contract and thus the Contract will expire as of December 31, 2026.

In light of the non-renewal of the Employment Contract, the Board has directed the Human Resources Department to provide you with the following Offer Letter for future employment with MCHD.

Effective January 1, 2027, MCHD is pleased to offer you the full-time position of Chief Executive Officer for MCHD with an annual base salary of $267,800.00, paid in accordance with MCHD's standard payroll practices and subject to all applicable deductions and withholdings. In your capacity as Chief Executive Officer, you will perform duties and responsibilities that are reasonable and consistent with such position. You agree to devote your full business time, attention and best efforts to the performance of your duties in the furtherance of MCHD's interests.

Further effective January 1, 2027, your employment will be at-will, meaning that you or MCHD may terminate the employment relationship at any time, with or without cause, and with or without notice.

In addition, you will remain eligible to participate in MCHD's benefit plans and programs in effect from time to time, including but not limited to health, dental, vision, prescription drug coverage, group life, accidental death and dismemberment, TCDRS, and 457B.

Although your employment contract is not being renewed and you are transitioning to an at-will position, the personnel records will reflect that you have 14 years of service with MCHD based on your March 5, 2012 original hire date.

MCHD thanks you for your prior years of service and commitment to the District and looks forward to you continuing to provide your professional services to MCHD. If these at-will employment terms are acceptable to you, please sign below and return this letter to Emily Fitzgerald, Human Resources Manager within seven (7) calendar days.

Thank you.

Acceptance of Offer

I have read and understand all the terms of the offer of at-will employment effective January 1, 2027 as set forth in this letter and I accept each of those terms. I further understand that this letter is MCHD's complete offer of at-will employment to me and this letter supersedes all prior and contemporaneous understandings, agreements, and representations, both written and oral, with respect to my employment. I have not relied on any agreements or representations, express or implied, that are not set forth expressly in this letter.

Randy Johnson

Signed .....

Date .....

MONTGOMERY COUNTY HOSPITAL DISTRICT

October 6, 2026

Melissa Miller
19 La Costa Dr.
Montgomery, TX 77356

RE: Clarification of September 23, 2026 Correspondence
Offer Letter for Position of Chief Operations Officer Effective January 1, 2027

Dear Melissa,

Please allow this correspondence to supplement and clarify the September 23, 2026 correspondence from Art Aguilar, General Counsel for the Montgomery County Hospital District ("MCHD") in relation to the status of your employment with MCHD. The September 23rd correspondence represents written notice of non-renewal of your Employment Contract. The Board has confirmed the non-renewal of your Employment Contract and thus the Contract will expire as of December 31, 2026.

In light of the non-renewal of the Employment Contract, the Board has directed the Human Resources Department to provide you with the following Offer Letter for future employment with MCHD.

Effective January 1, 2027, MCHD is pleased to offer you the full-time position of Chief Operations Officer for MCHD with an annual base salary of $213,868.98, paid in accordance with MCHD's standard payroll practices and subject to all applicable deductions and withholdings. In your capacity as Chief Operations Officer, you will perform duties and responsibilities that are reasonable and consistent with such position. You agree to devote your full business time, attention and best efforts to the performance of your duties in the furtherance of MCHD's interests.

Further effective January 1, 2027, your employment will be at-will, meaning that you or MCHD may terminate the employment relationship at any time, with or without cause, and with or without notice.

In addition, you will remain eligible to participate in MCHD's benefit plans and programs in effect from time to time, including but not limited to health, dental, vision, prescription drug coverage, group life, accidental death and dismemberment, TCDRS, and 457B.

Although your employment contract is not being renewed and you are transitioning to an at-will position, the personnel records will reflect that you have 13 years of service with MCHD based on your April 3, 2013 original hire date.

MCHD thanks you for your prior years of service and commitment to the District and looks forward to you continuing to provide your professional services to MCHD. If these at-will employment terms are acceptable to you, please sign below and return this letter to Emily Fitzgerald, Human Resources Manager within seven (7) calendar days.

Thank you.

Acceptance of Offer

I have read and understand all the terms of the offer of at-will employment effective January 1, 2027 as set forth in this letter and I accept each of those terms. I further understand that this letter is MCHD's complete offer of at-will employment to me and this letter supersedes all prior and contemporaneous understandings, agreements, and representations, both written and oral, with respect to my employment. I have not relied on any agreements or representations, express or implied, that are not set forth expressly in this letter.

Melissa Miller

Signed .....

Date .....

MONTGOMERY COUNTY HOSPITAL DISTRICT

October 6, 2026

Brett Allen
16011 Closewood Terrace Dr
Cypress, TX 77429

RE: Clarification of September 23, 2026 Correspondence
Offer Letter for Position of Chief Financial Officer Effective January 1, 2027

Dear Brett,

Please allow this correspondence to supplement and clarify the September 23, 2026 correspondence from Art Aguilar, General Counsel for the Montgomery County Hospital District ("MCHD") in relation to the status of your employment with MCHD. The September 23rd correspondence represents written notice of non-renewal of your Employment Contract. The Board has confirmed the non-renewal of your Employment Contract and thus the Contract will expire as of December 31, 2026.

In light of the non-renewal of the Employment Contract, the Board has directed the Human Resources Department to provide you with the following Offer Letter for future employment with MCHD.

Effective January 1, 2027, MCHD is pleased to offer you the full-time position of Chief Financial Officer for MCHD with an annual base salary of $213,868.98, paid in accordance with MCHD's standard payroll practices and subject to all applicable deductions and withholdings. In your capacity as Chief Financial Officer, you will perform duties and responsibilities that are reasonable and consistent with such position. You agree to devote your full business time, attention and best efforts to the performance of your duties in the furtherance of MCHD's interests.

Further effective January 1, 2027, your employment will be at-will, meaning that you or MCHD may terminate the employment relationship at any time, with or without cause, and with or without notice.

In addition, you will remain eligible to participate in MCHD's benefit plans and programs in effect from time to time, including but not limited to health, dental, vision, prescription drug coverage, group life, accidental death and dismemberment, TCDRS, and 457B.

Although your employment contract is not being renewed and you are transitioning to an at-will position, the personnel records will reflect that you have 15 years of service with MCHD based on your May 2, 2011 original hire date.

MCHD thanks you for your prior years of service and commitment to the District and looks forward to you continuing to provide your professional services to MCHD. If these at-will employment terms are acceptable to you, please sign below and return this letter to Emily Fitzgerald, Human Resources Manager within seven (7) calendar days.

Thank you.

Acceptance of Offer

I have read and understand all the terms of the offer of at-will employment effective January 1, 2027 as set forth in this letter and I accept each of those terms. I further understand that this letter is MCHD's complete offer of at-will employment to me and this letter supersedes all prior and contemporaneous understandings, agreements, and representations, both written and oral, with respect to my employment. I have not relied on any agreements or representations, express or implied, that are not set forth expressly in this letter.

Brett Allen

Signed .....

Date .....

October 6, 2026

James Campbell
14135 Routt Forest Trail
Conroe, TX 77384

RE: Clarification of September 23, 2026 Correspondence
Offer Letter for Position of Chief of EMS Effective January 1, 2027

Dear James,

Please allow this correspondence to supplement and clarify the September 23, 2026 correspondence from Art Aguilar, General Counsel for the Montgomery County Hospital District ("MCHD") in relation to the status of your employment with MCHD. The September 23rd correspondence represents written notice of non-renewal of your Employment Contract. The Board has confirmed the non-renewal of your Employment Contract and thus the Contract will expire as of December 31, 2026.

In light of the non-renewal of the Employment Contract, the Board has directed the Human Resources Department to provide you with the following Offer Letter for future employment with MCHD.

Effective January 1, 2027, MCHD is pleased to offer you the full-time position of Chief of EMS for MCHD with an annual base salary of $195,891.28, paid in accordance with MCHD's standard payroll practices and subject to all applicable deductions and withholdings. In your capacity as Chief of EMS, you will perform duties and responsibilities that are reasonable and consistent with such position. You agree to devote your full business time, attention and best efforts to the performance of your duties in the furtherance of MCHD's interests.

Further effective January 1, 2027, your employment will be at-will, meaning that you or MCHD may terminate the employment relationship at any time, with or without cause, and with or without notice.

In addition, you will remain eligible to participate in MCHD's benefit plans and programs in effect from time to time, including but not limited to health, dental, vision, prescription drug coverage, group life, accidental death and dismemberment, TCDRS, and 457B.

Although your employment contract is not being renewed and you are transitioning to an at-will position, the personnel records will reflect that you have 8 years of service with MCHD based on your June 4, 2018 original hire date.

MCHD thanks you for your prior years of service and commitment to the District and looks forward to you continuing to provide your professional services to MCHD. If these at-will employment terms are acceptable to you, please sign below and return this letter to Emily Fitzgerald, Human Resources Manager within seven (7) calendar days.

Thank you.

Acceptance of Offer

I have read and understand all the terms of the offer of at-will employment effective January 1, 2027 as set forth in this letter and I accept each of those terms. I further understand that this letter is MCHD's complete offer of at-will employment to me and this letter supersedes all prior and contemporaneous understandings, agreements, and representations, both written and oral, with respect to my employment. I have not relied on any agreements or representations, express or implied, that are not set forth expressly in this letter.

James Campbell

Signed .....

Date .....

Agenda Item # 31

We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: October 27, 2026

Re: **Convene into Executive Session**

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1. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
    a. In regards to section 551.074 of the Texas Government code to deliberate the appointment, contract, employment, evaluation, reassignment, duties, of a public officer or employee regarding Public Health Clinic staffing. (Mr. Shirley, Chairman – MCHD Board)
    b. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding Land Lease with MCESD #12 at 23500 Loop 494 Porter, Texas 77365 for MCHD Communication Tower. (Mr. Shirley, Chairman – MCHD Board)
    c. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Randy Johnson, CEO employment and succession planning. (Mr. Shirley, Chairman – MCHD Board)

Agenda Item # 32

We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: October 27, 2026

Re: **Reconvene from Executive Session**

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)