



Montgomery County Hospital District
1400 South Loop 336 West
Conroe, Texas 77304
www.mchd-tx.org

Annual Budget
Fiscal Year 2027

Adopted
September 1, 2026

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Introduction

By special legislation in 1977, the State of Texas authorized the creation, administration, maintenance, operation, and financing of the Montgomery County Hospital District (MCHD or District). In January 1978, the voters of Montgomery County approved the creation of the District.

According to the enabling legislation, the primary responsibility of the District is to provide healthcare to indigent residents of the county; however, the scope of the mission is broad. Through the years, Montgomery County Hospital District services have expanded to include a county-wide emergency medical service (EMS), the 9-1-1 communication system, emergency preparedness (in coordination with agency partners), and management of Public Health (PH) for the county.

MCHD has managed Public Health since 2010. PH promotes a healthy, resilient community through health education, disease prevention, clinical services, and public health preparedness.

Effective September 30, 2025, Montgomery County Public Health District was dissolved, and its activities were integrated into Montgomery County Hospital District. Although a part of MCHD, Public Health will continue to be funded by federal grants, state grants, and a subsidy from Montgomery County while MCHD will continue to be funded mainly through ad valorem property taxes and revenue generated by the provision of EMS to the county. Since the activities and funding sources are different, MCHD and Public Health are presented as two different funds.

Budget Overview

General Fund

Ad valorem property taxes are the District's largest source of revenue; however, this will be the twenty-fourth consecutive year the MCHD Board of Directors (Board) has decreased the property tax rate.

In addition, the MCHD Board helped taxpayers in FY 2018 by implementing the maximum homestead exemption of 20%. Following the implementation of the homestead exemption, MCHD's tax revenue each year from FY 2018 through FY 2021 was less than the tax revenue in FY 2017.

FY 2027 is budgeted at a deficit with a proposed tax rate of \$0.0472 / \$100 valuation. By reducing the tax rate from \$0.0473 to \$0.0472 / \$100 valuation, Tax Revenue is budgeted at \$54,764,508, which is 3.8% greater than last year's forecasted Tax Revenue.

Total Expenditures are budgeted to be \$98,458,356, which represents an 8.7% decrease compared to the FY 2026 Forecast. The largest decreases occur in capital and indigent care. The lower capital cost occurs due to fewer capital projects planned in FY 2027 while the lower indigent care expenses are due to fewer expected unduplicated clients along with lower medical costs per client.

Expenditures are expected to exceed revenue by \$3,270,068.

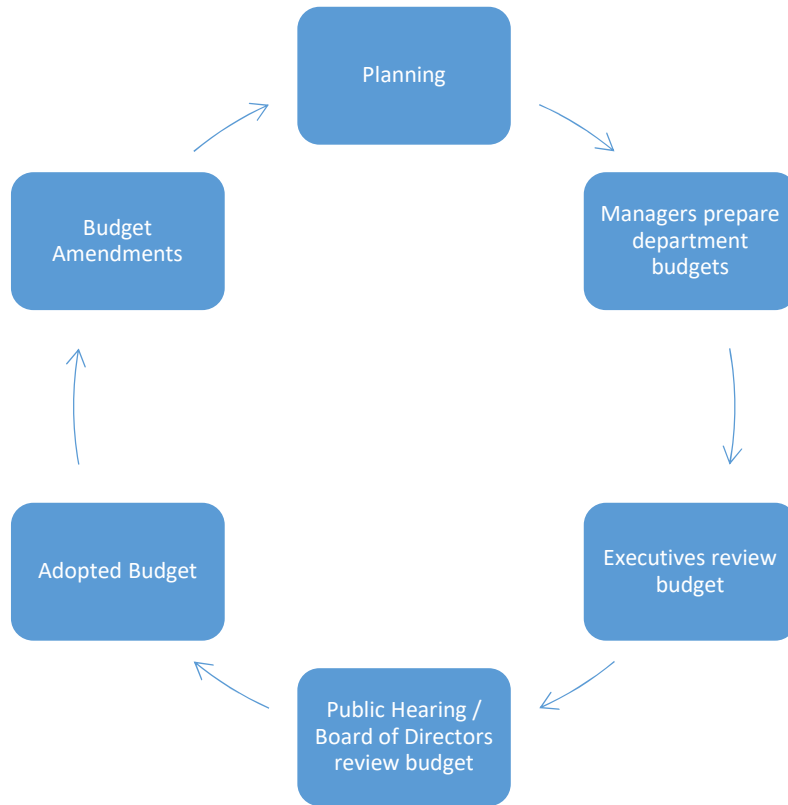
Public Health Fund

The essential activities of Public Health are funded by a Montgomery County subsidy and grants, which combine to provide \$1,180,641 for Fiscal Year 2027.

Total budgeted revenue is \$1,318,791. Additional grant revenue may be forthcoming for FY 2027, but it is premature to budget for it at this time.

Currently, total expenditures are budgeted to be \$1,576,360; therefore, Expenses are budgeted to exceed Revenue by \$257,569.

Budget Process



The budgetary data is established as follows:

1. Prior to September 1, the CEO submits to the District board a proposed budget for the fiscal year commencing the following October 1. The budget includes proposed revenue, expenditures, and capital assets and the means of financing them.
2. Prior to October 1, the budget is legally enacted through passage of a resolution.
3. The CEO may approve a department's request to transfer an unencumbered balance, or portion thereof within any department; however, the board must approve a transfer of funds between departments.
4. The budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles (GAAP).

The most current budgetary data will be reflected in the monthly financial statements.

Budget Timeline

December -
March

- Planning
- Managers meet to discuss budget assumptions and current trends
- Budget software available to Department Managers for input

April-May

- Managers prepare department budgets
- Capital Coordination meetings with Managers and Executives
- Executive review of Operating budgets

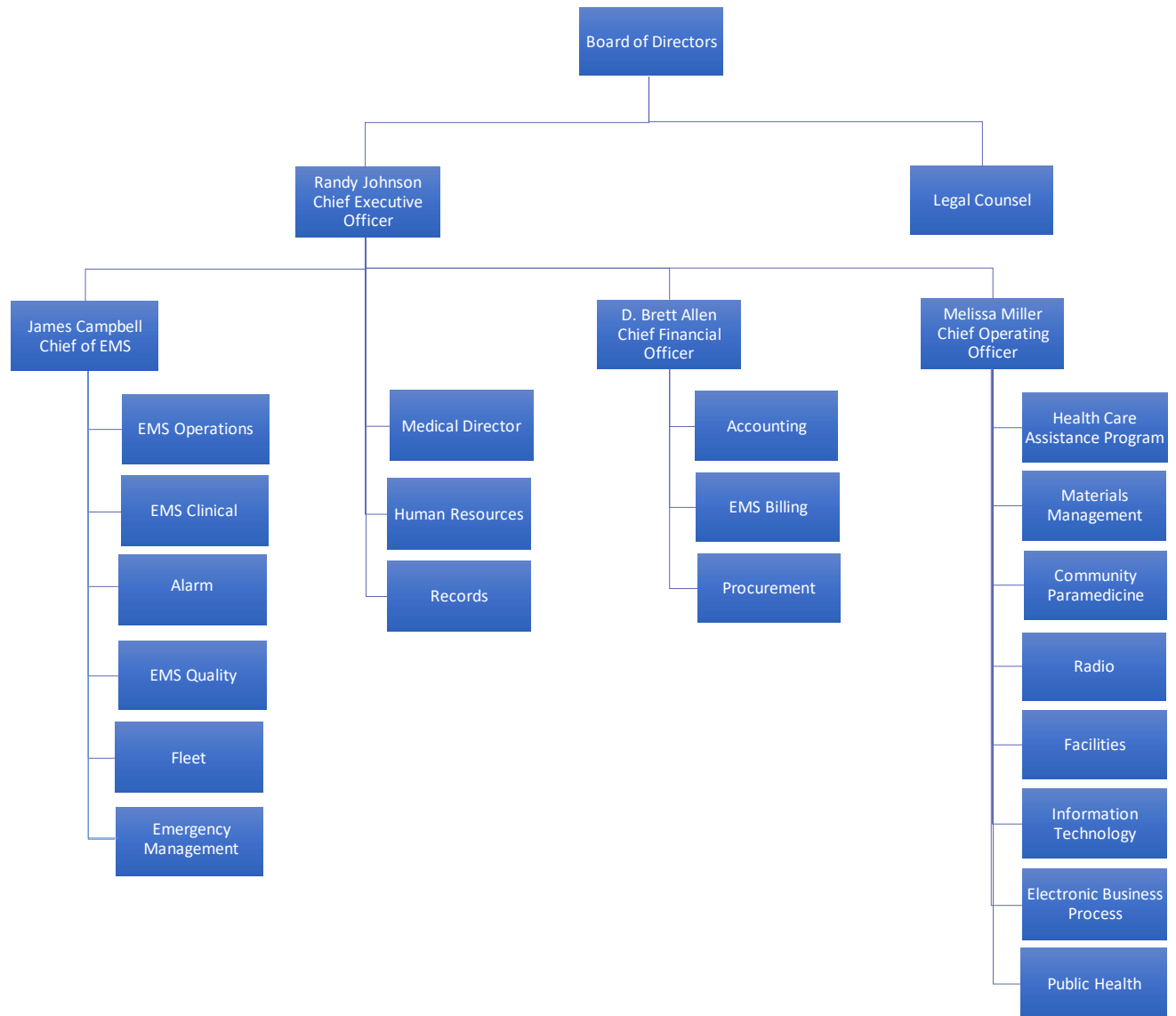
June - July

- Executive Review of Payroll, Operating, and Capital budgets
- Dry Run of budget presentation to Board of Directors
- Public Budget Workshop - Board of Directors review

August -
September

- Publication of the no-new revenue and voter-approval tax rates
- Tax Assessor presentation
- Budget Committee Meeting
- Adopt budget and tax rate

Organization Chart



Population Growth and Personal Consumption Expenditures (PCE) Inflation

Texas A&M University Real Estate Center		
Year	Population	Growth %
2025	781,194	3.995%
2024	751,183	4.920%
2023	715,961	5.090%
2022	681,285	4.663%
2021	650,934	4.088%
2020	625,369	2.927%
2019	607,583	2.958%
2018	590,127	3.252%
2017	571,542	2.918%

Federal Reserve Bank of Dallas PCE Inflation	
Year	12-month rate
2026	2.36%
2025	2.65%
2024	3.14%
2023	4.86%
2022	4.00%
2021	1.83%
2020	1.85%
2019	2.01%
2018	1.79%
12-month rate as of March	

MCHD Validation Test for Tax Growth	
Population Growth	3.995%
PCE Inflation	2.360%
Combined	6.355%

Sources:

Texas A&M University Real Estate Center

https://www.recenter.tamu.edu/data/population#!/state/Texas/county/Montgomery_County

Federal Reserve Bank of Dallas:

<https://www.dallasfed.org/research/pce#tab2>

Budget Assumptions

Revenue

Tax Revenue

- Adopt a tax rate of \$0.0472 / \$100 valuation that reflects 3.8% growth

EMS Net Revenue

- EMS 9-1-1 volume increases 3.5% from current year
- EMS fee schedule is set at 200% of Medicare Allowable

Public Health

- Montgomery County funding is \$600,000
- Grant funding is reimbursed based on allowed expenses per Texas Department of State Health Services (DSHS)

Expenses

Payroll

- MCHD employee annual increases will be 4%
- Public Health employee annual increases 3% as approved by DSHS
- TCDRS employer match of 200% and a vesting period of 5 years; employer contribution rate remains at 9.5%
- Health insurance claims budget decreases due to the trend of reduced claims in FY 2026

Indigent Care Expenses

- Unduplicated clients are projected to be 850
- Healthcare inflation is 8.5%

Capital

- Ambulance fleet:
 - 8 Ram 5500 Chassis replacements (to be mounted FY 2028)
 - 8 fourteen-foot module replacements
- Porter Tower Construction (Phase 2)
- Station #13 Willis build out and remodel
- Station #15 Bay Expansion (Central Conroe)
- Station #24 Branch Crossing payment 3 of 3
- Station #30 Bay Expansion (East County)

Budget Summary-General Fund

	A			B	A - B	
	FY 2027	Original	Amended	FY 2026		Percent
	Budget	FY 2026	FY 2026	Forecast	Change	Change
		Budget	Budget			
Revenue						
Tax Revenue	54,764,508	54,573,630	52,148,137	52,756,844	2,007,664	3.8%
EMS Net Revenue	31,698,631	30,475,425	30,475,425	30,475,425	1,223,206	4.0%
Other Revenue	8,725,149	8,305,993	8,685,131	8,685,131	40,018	0.5%
Total Revenue	95,188,288	93,355,048	91,308,693	91,917,400	3,270,888	3.6%
Expenses						
Payroll	62,700,248	58,461,771	60,920,695	60,920,695	1,779,553	2.9%
Operating	20,578,485	19,547,506	20,161,371	20,161,371	417,114	2.1%
Indigent Care	3,814,426	5,258,520	5,258,520	5,258,520	(1,444,094)	-27.5%
Total Operating Expenses	87,093,159	83,267,797	86,340,586	86,340,586	752,573	0.9%
Capital	11,365,197	12,098,133	21,440,913	21,440,913	(10,075,716)	-47.0%
Total Expenses	98,458,356	95,365,930	107,781,499	107,781,499	(9,323,143)	-8.7%
Revenue Over / (Under) Expenses	(3,270,068)	(2,010,882)	(16,472,806)	(15,864,099)	12,594,031	79.4%

Balance Sheet-General Fund

	Actual 9/30/2025	Projected 9/30/2026	Projected 9/30/2027
ASSETS			
Cash and Equivalents	\$16,521,601	\$1,508,697	\$2,262,345
Investments	\$34,023,023	\$34,188,739	\$29,942,816
Receivables			
Taxes Receivable, net	\$1,513,483	\$1,168,222	\$1,340,852
EMS Receivable, net	\$8,678,920	\$8,796,925	\$9,104,818
Other Receivable, net	\$3,314,459	\$3,069,206	\$3,092,895
Due from Component Unit/Interfund	\$103,666	\$17,182	\$17,697
Deposits	\$18,288	\$8,434	\$8,434
Inventories	\$1,445,572	\$1,257,492	\$1,320,367
Prepaid Items	\$531,777	\$449,844	\$490,810
TOTAL ASSETS	\$66,150,788	\$50,464,740	\$47,581,034
LIABILITIES			
Accounts Payable and Accrued Liabilities	\$4,252,992	\$5,009,064	\$5,222,796
Deferred Tax Revenue	\$1,513,483	\$1,168,222	\$1,340,852
Deferred Revenue	\$1,686,976	\$1,454,215	\$1,454,215
TOTAL LIABILITIES	\$7,453,450	\$7,631,501	\$8,017,863
FUND BALANCE			
Nonspendable - Deposits	\$0	\$8,434	\$8,434
Nonspendable - Inventory	\$1,445,572	\$1,257,492	\$1,320,367
Nonspendable - Prepaids	\$531,777	\$449,844	\$490,810
Committed - Open Purchase Orders	\$10,749,751	\$8,112,983	\$9,431,367
Committed - Uncompensated Care	\$7,500,000	\$7,500,000	\$7,500,000
Committed - Capital Replacement	\$1,900,000	\$1,900,000	\$1,900,000
Committed - Capital Maintenance	\$100,000	\$100,000	\$100,000
Committed - Catastrophic Events	\$5,000,000	\$5,000,000	\$5,000,000
Assigned - Open Purchase Orders	\$877,161	\$770,643	\$823,902
Unassigned Fund Balance-MCHD	\$30,593,076	\$17,733,843	\$12,988,290
TOTAL FUND BALANCE	\$58,697,338	\$42,833,239	\$39,563,171
TOTAL LIABILITIES AND CAPITAL	\$66,150,788	\$50,464,740	\$47,581,034

Fund Balance-General Fund

The General Fund is the District's operating fund and accounts for all financial resources of the District. Public Health is not included in the general fund balance. Per Fund Balance Policy, Unassigned Fund balance should be at least three months of regular, on-going operating expenditures.

	A	B	B - A	
	FY 2026 Forecast	FY 2027 Budget	Change	Percent Change
Total Revenue	91,917,400	95,188,288	3,270,888	3.6%
Total Expenses	107,781,499	98,458,356	(9,323,143)	-8.7%
Revenue Over / (Under) Expenses	<u>(15,864,099)</u>	<u>(3,270,068)</u>	<u>12,594,031</u>	79.4%
Beginning Fund Balance	58,697,338	42,833,239	(15,864,099)	-27.0%
Ending Fund Balance	<u><u>42,833,239</u></u>	<u><u>39,563,171</u></u>	<u><u>(3,270,068)</u></u>	-7.6%

Budget Summary-Combined

	MCHD	Public Health	Total
Revenue			
Tax Revenue	54,764,508	-	54,764,508
EMS Net Revenue	31,698,631	-	31,698,631
County Funding	-	600,000	600,000
Grant Funding	-	580,641	580,641
Other Revenue	8,725,149	138,150	8,863,299
Total Revenue	95,188,288	1,318,791	96,507,079
Expenses			
Payroll	62,700,248	1,400,601	64,100,849
Operating	20,578,485	175,759	20,754,244
Indigent Care	3,814,426	-	3,814,426
Total Operating Expenses	87,093,159	1,576,360	88,669,519
Capital	11,365,197	-	11,365,197
Total Expenses	98,458,356	1,576,360	100,034,716
Revenue Over / (Under) Expenses	(3,270,068)	(257,569)	(3,527,637)

Tax Rate Scenarios

Tax Rate Information Published by Tax Assessor

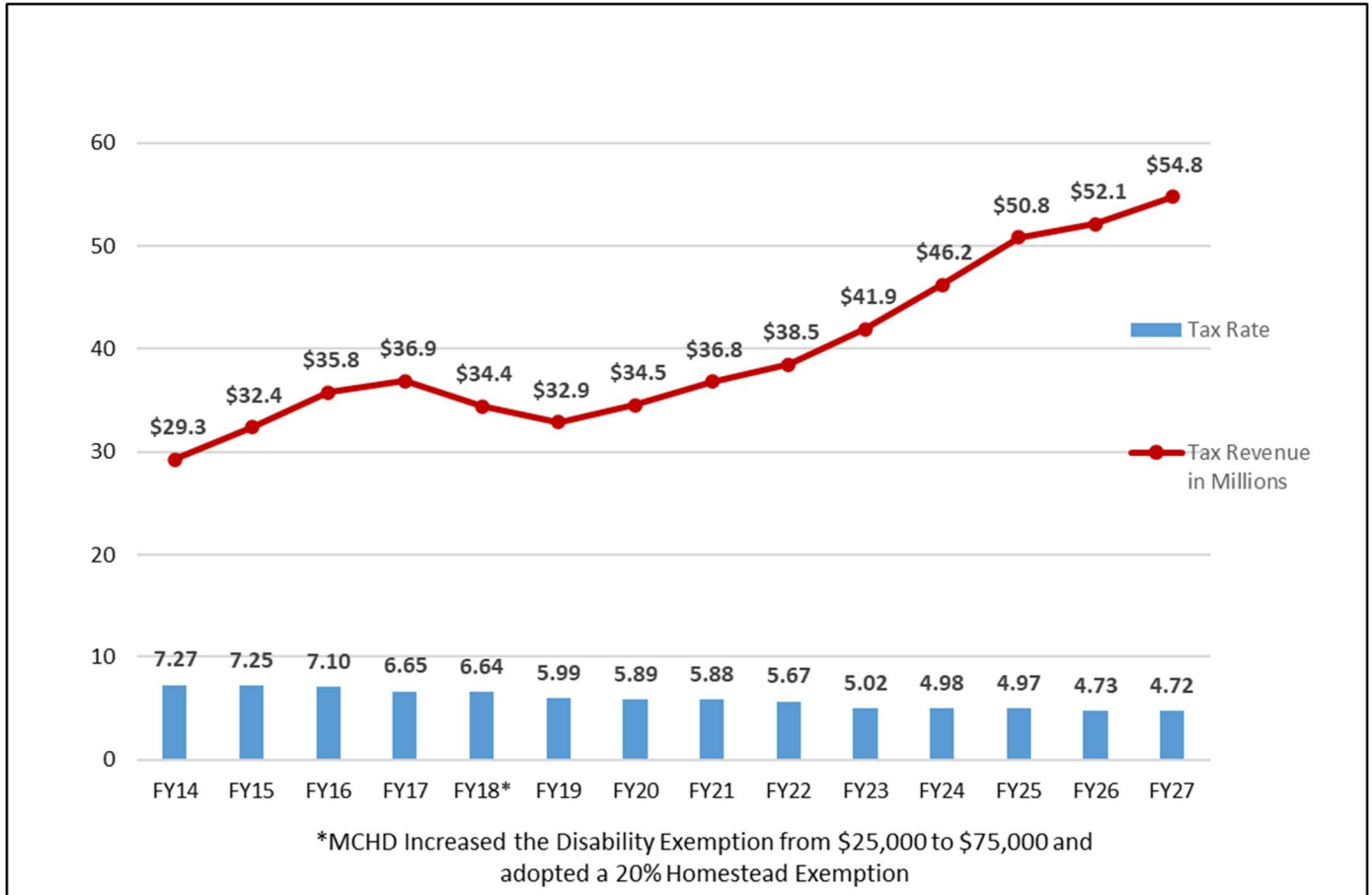
	2027 No-New Revenue	2027 Voter-Approval Rate
Taxable Value *	\$116,026,500,040	\$116,026,500,040
Rate / \$100 of Valuation	\$0.0458	\$0.0503
Tax Levy	\$53,140,137	\$58,361,330

MCHD Budgeted Tax Rates

	FY 2026 Budget	FY 2027 Proposed Budget	Difference	Difference %
Taxable Value *	\$110,249,757,582	\$116,026,500,040	\$5,776,742,458	5.24%
Rate / \$100 of Valuation	\$0.0473	\$0.0472	(\$0.0001)	
Budgeted Tax Revenue	\$52,148,137	\$54,764,508	\$2,616,371	5.02%
Rate / \$100 of Valuation		\$0.0001		
Incremental Tax Revenue		\$116,027		

* The Taxable Values for FY 2027 (Tax Year 2026) reflect the certified tax rolls published by Tammy J. McRae's office on July 29, 2026

Tax Rate and Revenue Trend



After implementing the Homestead Exemption and increasing the Disability Exemption in FY 2018, tax revenue was reduced for several years compared to FY 2017. Even in FY 2021, tax revenue was still less than it was four years earlier in FY 2017.

Budgeted tax revenue for FY 2027 increases by \$2,616,371, or 5.0%, to \$54,764,508 while the tax rate decreases from \$0.0473 / \$100 valuation to \$0.0472 / \$100 valuation.

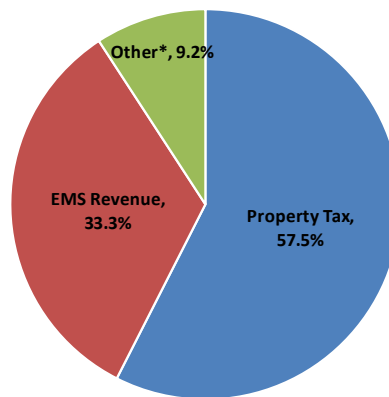
MONTGOMERY COUNTY HOSPITAL DISTRICT

Sources of Revenue

Montgomery County Hospital District - General Fund

	Actual FY 2024	Actual FY 2025	Budget FY 2026	Budget FY 2027	
Property Tax	\$46,448,970	\$50,709,829	\$52,148,137	\$54,764,508	57.5%
EMS Revenue	\$27,685,967	\$30,355,684	\$30,475,425	\$31,698,631	33.3%
Other*	\$11,091,506	\$9,238,725	\$8,685,131	\$8,725,149	9.2%
Total	<u>\$85,226,443</u>	<u>\$90,304,238</u>	<u>\$91,308,693</u>	<u>\$95,188,288</u>	<u>100.0%</u>

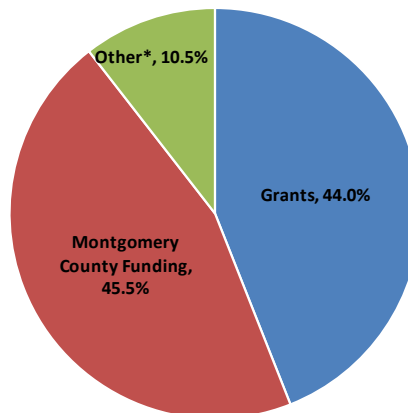
*Other income includes Investment Income, Employee Medical Premiums, Ambulance Supplemental Payment Program, and Tobacco Settlement Proceeds



Public Health

	Actual FY 2024	Actual FY 2025	Budget FY 2026	Budget FY 2027	
Grants	\$1,165,176	\$1,060,705	\$926,534	\$580,641	44.0%
Montgomery County Funding	\$90,000	\$0	\$600,000	\$600,000	45.5%
Other*	\$80,325	\$77,116	\$142,637	\$138,150	10.5%
Total	<u>\$1,335,501</u>	<u>\$1,137,821</u>	<u>\$1,669,171</u>	<u>\$1,318,791</u>	<u>100.0%</u>

*Other income includes Investment Income, Employee Medical Premiums, and Immunization Fees



Debt

According to its enabling legislation, the District can issue revenue bonds if authorized by a majority of the district voters in an election held for that purpose.

The District has not issued bonds; therefore, the District does not have any current debt obligations.

Department Descriptions

001 Administration Administration includes the Executive Team, Executive Project Coordinator, and Public Information Officer (PIO). The Executive Team provides direction and management to the District and Public Health. Property tax revenue, investment income, Tobacco Settlement proceeds, and land lease income for the Park Place Professional Building are recorded in Administration.

002 HCAP (Health Care Assistance Program) HCAP is the District's indigent health care program and is mandated by MCHD's enabling legislation. HCAP does not directly provide medical care, but instead provides the funding mechanism for its members to have access to care through contracted providers. This "membership" program provides healthcare for Montgomery County citizens who meet the eligibility requirements. We contract with hospitals and various pre and post hospital care providers to actively decrease medical cost. This allows MCHD to provide the broadest range of services at the least cost.

004 Radio/Tower System The District, in partnership with the City of Conroe, is the primary owner/operator of a P25 critical communication network. Additionally, the District and the City have strategically partnered to own and sublease a network of radio towers throughout Montgomery County. The radio system serves approximately 900 users on the 800 MHz system, but the District also supports approximately 1,000 users on the Fire/EMS VHF paging and tactical channel system. The combined systems are the primary and backup communications resources for Fire and EMS First Responders in the County.

005 Accounting The Accounting department is responsible for payroll, employee benefits, District property and casualty insurance, cash management, general accounting, grant accounting and reporting, financial reporting, budgeting and reporting, audit coordination, and accounts payable.

006 Alarm MCHD EMS operates a communications center to dispatch its emergency and non-emergency calls. The center is accredited by the National Academy of EMS Dispatchers. In addition to dispatching all of MCHD EMS emergency and non-emergency calls, the center is contracted to provide dispatch services for the Conroe Fire Department and for several communications centers throughout underserved areas of Texas.

007 EMS (Emergency Medical Services) EMS Operations is responsible for recruiting, on-boarding, deploying, staffing, housing, supervising and operating all EMS resources. Revenue includes fees for 9-1-1 EMS services and ambulance standby at community events, SETRAC Trauma Fund, and the Ambulance Supplemental Payment Program.

Department Descriptions (Continued)

008 Materials Management Materials Management is the internal service provider responsible for purchasing, receiving, distributing and delivering all supplies and equipment utilized by the District. Materials Management also provides for the maintenance of all biomedical equipment used by EMS.

009 Clinical Services The Department of Clinical Services (DCS) oversees protocol development, then implements and oversees the provision of care by MCHD EMS. This includes the development of internal continuing education which is provided to our paramedics quarterly. The department works closely with the EMS Quality department to track clinical quality and best practices. In addition, the Clinical Services teaches EMT Basic classes at MCHD headquarters.

010 Fleet The Fleet department is responsible for maintenance and care of all of the District's vehicles. District vehicles log approximately 1.9 million miles each year. The "mission critical" nature of most of the District's vehicles necessitates a rigorous preventive maintenance program. This department derives its revenue from the sale of District vehicles that have been declared surplus by the District Board of Directors. Having been designated a Warranty/Recall Center for General Motors Corporation and Dodge/Chrysler Corporation, the Fleet department receives remuneration for the parts and labor on repairs covered by a vehicle warranty or those involving a vehicle recall. Also, the Fleet department occasionally does repairs or preventive maintenance for other government entities and generates revenue from those endeavors.

011 EMS Billing MCHD maintains an internal billing department to charge for services provided by EMS. Reimbursements for services provided comes through various payor sources, including Medicare, Medicaid, commercial insurance, and the patients themselves. All Billing staff members are Certified Ambulance Coders and are required to keep their certification current by completing CE throughout the year.

015 Information Technology Information Technology (IT) provides mission critical functions to all departments. Core responsibilities include network infrastructure management, cybersecurity practices, disaster recovery sites and plans, and network resilience. The IT department is also responsible for operations of the computer aided dispatch system (CAD) used to dispatch 9-1-1 calls for EMS and Fire. Great care is taken to keep the system performing at peak efficiency while operating a robust, redundant and safe system. While the staff is still extremely active in managing the day-to-day IT operations, MCHD contracts much of the support requiring a high level of specialized skills.

016 Facilities Facilities is responsible for the repair, maintenance, and security of the MCHD campus and EMS stations which are dispersed throughout the county. The department performs most of the duties with in-house personnel and, where it makes good economic sense, manages vendor relationships with services that are contracted.

Department Descriptions (Continued)

025 Human Resources The Human Resources department oversees the personnel for both field and office staff. This includes recruitment, hiring, termination, compensation management, performance management, formal personnel disciplinary actions, and employee relations.

026 Records Management The Records Management department is responsible for ensuring the District adheres to all state, local and federal regulatory requirements including the retention of records created in the course of business in accordance with the Texas State Library and Archive Commission. Records Management responds to requests for medical and billing records, district open records requests, contract term review, and coordinating District Elections with the Montgomery County Elections Administrator. Additionally, the Records Management department coordinates MCHD Board meetings along with any correspondence and communication.

027 Emergency Management The Emergency Management department ensures the district and its employees are prepared for local emergencies and regional disasters by coordinating with local, statewide, and federal resources to liaise critical information to MCHD and county stakeholders. Additionally, this department works with other internal and external stakeholders to coordinate local special events and mass gatherings across the county.

039 Community Paramedicine (CP) MCHD established its' Community Paramedicine Program in 2013 targeting high utilizers of the 9-1-1 EMS system. The program has evolved to better serve our community while the overarching goals of CP remain constant: (1) to seek insurance empanelment; (2) medication reconciliation; (3) provide assistance in housing, utility, transportation, and food security; (4) navigate care for primary and mental health care practitioners; (5) deliver guidance for activities of daily living; (6) present education for both general, disease process and health literacy; and (7) the acquisition of disability and retirement governmental aid. The CP team works to touch each of these goals with all patients, and adapts them where necessary.

040 Buildings MCHD This department includes the purchase and improvement of real property.

042 EMS Tactical Team MCHD EMS has engaged in working relationships with city/county/federal Law Enforcement Agencies to provide Tactical Emergency Medical Support (TEMS) and tactical medical training. The team's members participate in monthly internal and external trainings to continue to develop their skills while simultaneously working with Law Enforcement.

Department Descriptions (Continued)

045 EMS Quality EMS Quality works with EMS Operations, Clinical Services, and ALARM to provide patient-centered care utilizing evidence-based best practices. There are three organizational units in the department: EMS Quality, Alarm Quality, and the Data team. The continuous quality improvement process provides both individual incident reviews/feedback along with tracking system performance as a whole. The EMS and Alarm Quality teams perform individual incident reviews to identify areas of improvement as well as care that exceeds expectations. The data team within the department is responsible for the maintenance of all EMS specific software, the largest of which is our Electronic Patient Care Reporting software. Also, they are responsible for all data collection and provide robust reporting that allows department leaders to be responsive to current performance.

046 EMS Bike Team MCHD EMS Bike Team provides Pre-Hospital Emergency Medicine by highly trained bicycle medics. The use of bikes allows for team deployment in mass gathering community events where a larger apparatus cannot make access, which allows for timely care to patients. The team members have specialized training using nationally recognized best practices.

047 Procurement Procurement purchases and ensures that all goods and services are sourced according to policies and procedures. They are responsible for the District's overall procurement process, and maintains compliance with federal, state, and local statutes.

048 Electronic Business Process The Electronic Business Process department manages the District's repository known as Laserfiche, which provides electronic records management, online forms and approvals, and other automated business processes. These are used across all departments to improve efficiency and access to data.

Public Health departments not funded by grant revenue

200 Public Health Clinic The Public Health Clinic provides services in the core public health areas of tuberculosis diagnosis and treatment, provision of childhood and adult immunizations, HIV Testing, screening and treatment of Chlamydia, Gonorrhea and Syphilis.

201 Public Health County Funding Montgomery County, through a cooperative agreement with MCHD, annually contributes \$600,000 to supplement grants and cover other necessary costs for the implementation and/or continuation of programs, services and administrative needs of the departments providing essential public health services.

Funded Activities by Grant

202 Regional and Local Services System / Local Public Health Systems (RLSS / LPHS)

Funds: Restricted

Expenses

- Salary for 1 full-time employee

Activities Allowed

- Immunizations services - vaccines provided by Texas Vaccines for Children and Adult Safe Net
- Vaccines for uninsured children and adults or Medicaid eligible children
- Vaccines for underinsured (meaning insurance does not cover vaccines)
- Tuberculosis (TB) Services through the assistance of Department of State Health Services (DSHS) TB Program. Test, treat, and monitor active and latent TB patients
- Testing can only be done for those that have TB symptoms, have a high risk of developing TB, high risk medical condition or a population at risk of developing TB
- Sexually Transmitted Disease (STD) Testing and Treatment for Chlamydia, Gonorrhea and Syphilis. HIV testing only and referred out for treatment if positive.

203 Community Preparedness Section / Cities Readiness Initiative (CPS / CRI)

Funds: Restricted

Expenses

- Salary and fringe for 1 full-time employee
- 10% match required
- Other Operating Expenses

Activities Allowed

- Conduct community preparedness initiatives in accordance to the fifteen public health emergency preparedness capabilities
- Public health emergency operations coordination planning, training, and exercising consistent with HSEEP (Homeland Security Exercise Evaluation Program) and National Incident Management System (NIMS)
- Coordinate preparedness activities and response plans
- Public health information sharing and warning
- Medical counter measure dispensing and administration
- Public health surveillance and epidemiological investigation
- Mass care coordination and support, including coordinating ongoing surveillance and public health assessments
- Medical materiel management and distribution during a public health incident

Funded Activities by Grant (continued)

- Non-pharmaceutical interventions in response to the needs of an incident, event, or threat
- Participation in meetings, trainings, and exercises
- Mobilize and dispatch staff or equipment in the event of a public health emergency

204 Emerging and Acute Infectious Disease / Surveillance (EAIDU/SUR)

Funds: Restricted

Expenses

- Salary and fringe for 1 full-time employee
- Other Operating Expenses

Activities Allowed

- Public health surveillance and epidemiological investigations of all Texas Notifiable Conditions
- Case and outbreak investigations, respond to disease reports, implement measures to prevent further spread of disease, and coordinate prophylactic measures where appropriate
- Monitor and manage incoming infectious disease laboratory reports and electronic case reports

205 Community Preparedness Section / Public Health Emergency Preparedness (CPS / PHEP)

Funds: Restricted

Expenses

- Salary and fringe for 3 full-time employees
- 10% match required
- Health Authority Contract
- Other Operating Expenses

Activities Allowed

- Conduct community preparedness initiatives in accordance to the fifteen public health emergency preparedness capabilities
- Public health emergency operations coordination planning, training, and exercising consistent with HSEEP (Homeland Security Exercise Evaluation Program) and National Incident Management System (NIMS)
- Coordinate preparedness activities and response plans
- Public health information sharing and warning
- Coordinate preparedness risk communications activities

Funded Activities by Grant (continued)

- Medical counter measure dispensing and administration
- Public health surveillance and epidemiological investigation
- Mass care coordination and support, including coordinating ongoing surveillance and public health assessments
- Medical materiel management and distribution during a public health incident
- Non-pharmaceutical interventions in response to the needs of an incident, event, or threat
- Participation in meetings, trainings, and exercises
- Mobilize and dispatch staff or equipment in the event of a public health emergency
- Use of Centers for Medicare & Medicaid Services (CMS) data in the event of a local, state, or federal incident, emergency or disaster

206 Community Preparedness Section / Public Health Infrastructure Grant (CPS / PHIG)

Funds: Restricted

Expenses

- Salary and fringe for 3.5 full-time employees
- Other Operating Expenses

Activities Allowed

- Meet critical infrastructure needs and make possible strategic investments that will have lasting effects on public health agencies
- Recruit and hire new public health personnel
- Retain public health staff, strengthen retention incentives, and create promotional opportunities
- Support and sustain the public health workforce and strengthen workplace well-being programs
- Improve the quality and scope of training and professional development opportunities for staff
- Strengthen workforce planning, systems, processes, and policies
- Strengthen support for implementation of this grant
- Assess the quality of surveillance data, perform analyses on surveillance data, and prepare situational updates on outbreaks
- Conduct local level data analysis and utilize recent data findings to target and share recommendations and best practices for preventing disease spread
- Educate, inform, and train the medical community and local providers on the importance of reporting notifiable conditions within Montgomery County
- Attend training, conferences, and meetings

MONTGOMERY COUNTY HOSPITAL DISTRICT

Public Health Funding Timeline

Dept	Grant/Program Name	Fiscal Year 2027											
		Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27
201	County Funding			\$600,000									
202	RLSS / LPHS			\$59,775									
203	CPS / CRI			\$96,103									
204	EAIDU / SUR			\$74,176									
205	CPS / PHEP			\$211,181									
206	CPS / PHIG			\$139,406									

MONTGOMERY COUNTY HOSPITAL DISTRICT

Budgeted Employee Headcount by Department at September 30

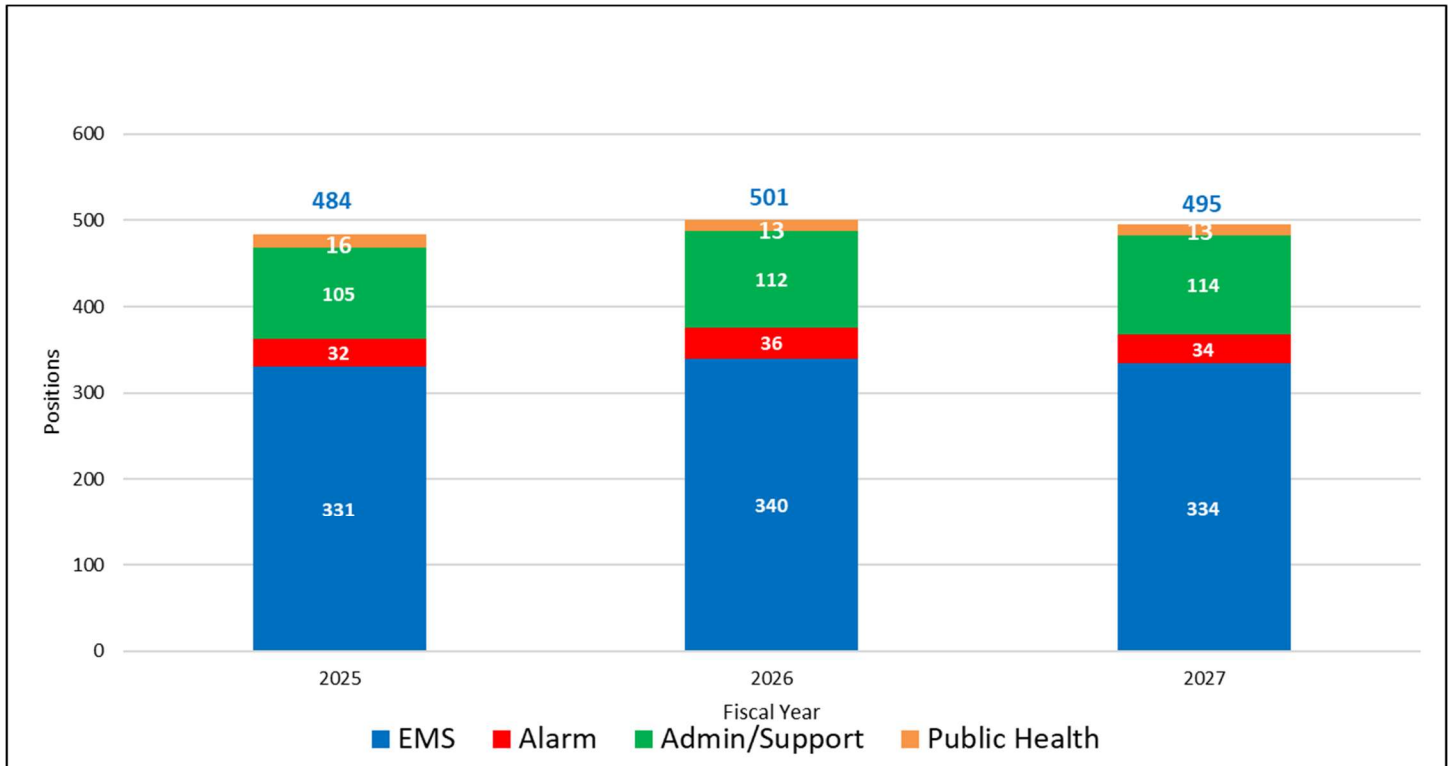
		Budget		Change			
Administrative / Support Staff		FY 2025	FY 2026	Amendment	FY 2026	FY 2027	FY 26 vs FY 27 % Change
001	Administration	5.0	5.0		5.0	5.0	0.0
002	HCAP	13.0	13.0		13.0	13.0	0.0
004	Radio/Tower System	4.5	5.5		5.5	5.5	0.0
005	Accounting	8.0	7.0		7.0	8.0	1.0 1
008	Materials Management	9.0	9.0		9.0	10.0	1.0 2
009	Clinical Services	5.0	6.0		6.0	7.0	1.0 3
010	Fleet	9.0	8.0		8.0	9.0	1.0 4
011	EMS Billing	18.0	17.0		17.0	16.0	(1.0) 5
015	Information Technology	9.0	10.0		10.0	7.0	(3.0) 6
016	Facilities	6.5	7.5		7.5	7.5	0.0
025	Human Resources	4.0	5.0		5.0	6.0	1.0 7
026	Records Management	3.0	3.0		3.0	3.0	0.0
027	Emergency Management & Safety	1.0	1.0		1.0	1.0	0.0
039	Community Paramedicine	3.0	3.0		3.0	3.0	0.0
045	EMS Quality	7.0	10.0		10.0	8.0	(2.0) 8
047	Procurement	0.0	2.0		2.0	2.0	0.0
048	Electronic Business Process	0.0	0.0		0.0	3.0	3.0 6
Subtotal Admin / Support Staff		105.0	112.0	0.0	112.0	114.0	2.0 1.79%
Alarm / EMS Staff							
006	Alarm	32.0	36.0		36.0	34.0	(2.0) -5.56% 9
007	EMS Command / Support Staff	7.0	7.0		7.0	7.0	0.0
007	Deputy Chief	2.0	2.0	1.0	3.0	3.0	0.0
007	District Chief	16.0	16.0		16.0	16.0	0.0
007	In Charge	112.0	112.0		112.0	104.0	(8.0)
007	Captain	20.0	20.0		20.0	20.0	0.0
007	Attendant Paramedic	132.0	128.0		128.0	98.0	(30.0)
007	EMT Attendant	12.0	24.0		24.0	62.0	38.0
007	EMT Attendant (student)	30.0	30.0		30.0	24.0	(6.0)
Subtotal EMS		331.0	339.0	1.0	340.0	334.0	(6.0) -1.76% 10
Subtotal Alarm / EMS Staff		363.0	375.0	1.0	376.0	368.0	(8.0) -2.13%
Total Admin/Support Staff, Alarm, EMS Staff		468.0	487.0	1.0	488.0	482.0	(6.0) -1.23%
Public Health							
200	Public Health Clinic	3.5	3.5		3.5	3.5	0.0
201	Admin / County Funding	0.0	0.0		0.0	0.0	0.0
202	RLSS / LPHS	1.0	1.0		1.0	1.0	0.0
203	CPS / CRI	1.0	1.0		1.0	1.0	0.0
204	EAIDU / SUR	1.0	1.0		1.0	1.0	0.0
205	CPS / PHEP	3.0	3.0		3.0	3.0	0.0
206	CPS / PHIG	3.5	3.5		3.5	3.5	0.0
207	IDCU / SARS-CoV-2	1.0	0.0		0.0	0.0	0.0
208	Health Disparities	2.0	0.0		0.0	0.0	0.0
Subtotal Public Health		16.0	13.0	0.0	13.0	13.0	0.0 0.00%
Total Montgomery County Hospital District		484.0	500.0	1.0	501.0	495.0	(6.0) -1.20%

Excludes part-time staff in all years.

Notes:

- 1 Add Accounting Supervisor
- 2 Add Inventory Control Specialist
- 3 Convert Assistant Medical Director from contract
- 4 Add Administrative Coordinator
- 5 Reduction of open position due to new software efficiencies
- 6 Transfer from IT to Electronic Business Process
- 7 Add Human Resource Generalist
- 8 Reduction of 2 Training Captains
- 9 Reduction due to restructure
- 10 Deployment Changes

Budgeted Employee Headcount 2025-2027



MONTGOMERY COUNTY HOSPITAL DISTRICT

Health Care Assistance Program (HCAP) Uncompensated Care

FY 26 PMPY⁽¹⁾ Average Medicaid 1115 Waiver Uncompensated Care Cost:

\$2,508

Healthcare Inflation	Unduplicated Client Count					
	750	800	850	900	950	1,000
0.0%	\$1,881,000	\$2,006,400	\$2,131,800	\$2,257,200	\$2,382,600	\$2,508,000
1.0%	\$1,899,810	\$2,026,464	\$2,153,118	\$2,279,772	\$2,406,426	\$2,533,080
2.0%	\$1,918,620	\$2,046,528	\$2,174,436	\$2,302,344	\$2,430,252	\$2,558,160
3.0%	\$1,937,430	\$2,066,592	\$2,195,754	\$2,324,916	\$2,454,078	\$2,583,240
4.0%	\$1,956,240	\$2,086,656	\$2,217,072	\$2,347,488	\$2,477,904	\$2,608,320
5.4%	\$1,982,574	\$2,114,746	\$2,246,917	\$2,379,089	\$2,511,260	\$2,643,432
6.0%	\$1,993,860	\$2,126,784	\$2,259,708	\$2,392,632	\$2,525,556	\$2,658,480
6.5%	\$2,003,265	\$2,136,816	\$2,270,367	\$2,403,918	\$2,537,469	\$2,671,020
7.0%	\$2,012,670	\$2,146,848	\$2,281,026	\$2,415,204	\$2,549,382	\$2,683,560
7.5%	\$2,022,075	\$2,156,880	\$2,291,685	\$2,426,490	\$2,561,295	\$2,696,100
8.0%	\$2,031,480	\$2,166,912	\$2,302,344	\$2,437,776	\$2,573,208	\$2,708,640
8.5%	\$2,040,885	\$2,176,944	\$2,313,003	\$2,449,062	\$2,585,121	\$2,721,180
9.0%	\$2,050,290	\$2,186,976	\$2,323,662	\$2,460,348	\$2,597,034	\$2,733,720
9.5%	\$2,059,695	\$2,197,008	\$2,334,321	\$2,471,634	\$2,608,947	\$2,746,260
10.0%	\$2,069,100	\$2,207,040	\$2,344,980	\$2,482,920	\$2,620,860	\$2,758,800
10.5%	\$2,078,505	\$2,217,072	\$2,355,639	\$2,494,206	\$2,632,773	\$2,771,340
11.0%	\$2,087,910	\$2,227,104	\$2,366,298	\$2,505,492	\$2,644,686	\$2,783,880

Recommended FY 2027 Budget:

\$2,313,003

Assumptions: * The estimated number of unduplicated HCAP clients in FY 2027 is 850
 * Healthcare inflation is projected to be approximately 8.5%.

(1) PMPY = Per Member Per Year

MONTGOMERY COUNTY HOSPITAL DISTRICT

HCAP Specialty Healthcare Providers

FY 26 PMPY(1) Average Specialty Care Healthcare Provider Cost:

\$1,628

Healthcare Inflation	Unduplicated Client Count					
	750	800	850	900	950	1,000
0.0%	\$1,221,000	\$1,302,400	\$1,383,800	\$1,465,200	\$1,546,600	\$1,628,000
1.0%	\$1,233,210	\$1,315,424	\$1,397,638	\$1,479,852	\$1,562,066	\$1,644,280
2.0%	\$1,245,420	\$1,328,448	\$1,411,476	\$1,494,504	\$1,577,532	\$1,660,560
3.0%	\$1,257,630	\$1,341,472	\$1,425,314	\$1,509,156	\$1,592,998	\$1,676,840
4.0%	\$1,269,840	\$1,354,496	\$1,439,152	\$1,523,808	\$1,608,464	\$1,693,120
5.4%	\$1,286,934	\$1,372,730	\$1,458,525	\$1,544,321	\$1,630,116	\$1,715,912
6.0%	\$1,294,260	\$1,380,544	\$1,466,828	\$1,553,111	\$1,639,396	\$1,725,680
6.5%	\$1,300,365	\$1,387,056	\$1,473,747	\$1,560,438	\$1,647,129	\$1,733,820
7.0%	\$1,306,470	\$1,393,568	\$1,480,666	\$1,567,764	\$1,654,862	\$1,741,960
7.5%	\$1,312,575	\$1,400,080	\$1,487,585	\$1,575,090	\$1,662,595	\$1,750,100
8.0%	\$1,318,680	\$1,406,592	\$1,494,504	\$1,582,416	\$1,670,328	\$1,758,240
8.5%	\$1,324,785	\$1,413,104	\$1,501,423	\$1,589,742	\$1,678,061	\$1,766,380
9.0%	\$1,330,890	\$1,419,616	\$1,508,342	\$1,597,068	\$1,685,794	\$1,774,520
9.5%	\$1,336,995	\$1,426,128	\$1,515,261	\$1,604,394	\$1,693,527	\$1,782,660
10.0%	\$1,343,100	\$1,432,640	\$1,522,180	\$1,611,720	\$1,701,260	\$1,790,800
10.5%	\$1,349,205	\$1,439,152	\$1,529,099	\$1,619,046	\$1,708,993	\$1,798,940
11.0%	\$1,355,310	\$1,445,664	\$1,536,018	\$1,626,372	\$1,716,726	\$1,807,080

Recommended FY 2027 Budget:

\$1,501,423

Assumptions: * The estimated number of unduplicated HCAP clients in FY 2027 is 850
* Healthcare inflation is projected to be approximately 8.5%.

(1) PMPY = Per Member Per Year

Capital Expenditures

Capital expenditures have a major impact on the ability of the District to deliver services. MCHD does not have recurring capital expenditures, so each expenditure requires justification. Managers and executives participate in capital coordination meetings to discuss potential capital projects, their justification, District priorities, available resources, and timing.

Capital expenditures are defined as expenditures that have a cost of \$10,000 or more and a useful life of at least five years.

Department	Account	Description	FY 27 Budget
004 - Radio / Tower System	59720 - Capital Purchase-Equipment		1,849,050
		+ Guy Wires and Retention Systems	80,000
		+ Replacement of Guy Wires and Retention Systems at 2 Towers	80,000
		+ Microwave Dehydrator	45,500
		+ Microwave Dehydrator Replacement	45,500
		+ Porter Tower Construction (Phase 2)	1,500,000
		+ \$3 million Tower will be in phases	1,500,000
		+ XL-200 Mobile Radios for Replacement Ambulances	131,500
		+ New Mobile Radios for Replacement Ambulances; \$13,150 per radio without trade-in. \$10,650 with trade-in. The trade-in is reflected in the revenue.	131,500
		+ XL-200 Mobile Radios for Replacement/Expansion Tahoes x 7	92,050
		+ New Mobile Radios for Replacement/Expansion Tahoes; \$13,150 per radio without trade-in. \$10,650 with trade-in. The trade-in is reflected in the revenue.	92,050
004 - Radio / Tower System	59770 - Capital Purchase-Site Improvements		60,000
		+ Tower Fencing	60,000
		+ Thompson Rd Tower Fence Replacement	30,000
		+ Additional Fencing at Grangerland Tower	30,000
008 - Materials Management	59720 - Capital Purchase-Equipment		430,000
		+ Zoll Monitors (8)	370,000
		+ 2 expansions, 2 squads, and 4 spares for lockers	370,000
		+ Zoll Ventilator (4)	60,000
		+ 2 Expansions + 2 Squads	60,000
010 - Fleet	59720 - Capital Purchase-Equipment		124,000
		+ Replacement Lift	124,000
		+ Mobile Column Lift replacements x 2	124,000
010 - Fleet	59760 - Capital Purchase-Leases		543,718
		+ Shop 607 Tahoe Expansion	46,945
		+ Shop 608 Tahoe Expansion	46,945
		+ Shop 615 Tahoe Replacement	46,945
		+ Shop 620 Tahoe Replacement	46,945
		+ Shop 621 Tahoe Replacement	46,945
		+ Shop 622 Tahoe Replacement	46,945
		+ Shop 331 Replacement Cargo Van	50,000
		+ Shop 634 Facilities Truck Replacement	59,079
		+ Shop 630 Radio Truck Replacement	59,079
		+ Shop 401 Tahoe Replacement (replacing Van 401)	46,945
		+ Shop 402 Tahoe Replacement (replacing Van 402)	46,945

MONTGOMERY COUNTY HOSPITAL DISTRICT

Capital Expenditures (Continued)

Department	Account	Description	FY 27 Budget
010 - Fleet	59780 - Capital Purchase-Vehicles		3,270,160
		+ Frazer Module x 8	2,665,800
		+ 14' Frazer Module E-4947	333,225
		+ 14' Frazer Module E-4648	333,225
		+ 14' Frazer Module E-4649	333,225
		+ 14' Frazer Module E-4650	333,225
		+ 14' Frazer Module E-4651	333,225
		+ 14' Frazer Module E-4652	333,225
		+ 14' Frazer Module E-4653	333,225
		+ 14' Frazer Module E-4654	333,225
		+ Chassis / Cab x 8	604,360
		+ 6 replacement, 2 expansion to be mounted FY 2028	604,360
015 - Information Technology	59720 - Capital Purchase-Equipment		240,000
		+ Core Network Switch x 2	160,000
		+ Replace EOL equipment of 2 Core switches	160,000
		+ Servers for Proxmox Virtualization x 2	80,000
		+ Virtualization equipment	80,000
016 - Facilities	59700 - Capital Purchase-Building/Improvements		142,000
		+ Roof Replacement and Porch Canopy	32,000
		+ Station 45 New Roof and Porch Canopy	32,000
		+ Exterior Cleaning and Sealing	65,000
		+ Administration Building Exterior Cleaning and Sealing	65,000
		+ Well Enclosures and Grounds Repairs	45,000
		+ Station 32 enclosure and grounds repairs	30,000
		+ Station 40 enclosure and grounds repairs	15,000
016 - Facilities	59720 - Capital Purchase-Equipment		1,212,000
		+ Building Automation System Additions x 7	72,000
		+ To monitor Tower site room temperatures	72,000
		+ Bay Door Replacement x 1	15,000
		+ Station 14 Bay Door	15,000
		+ Data Analysis Tool	65,000
		+ Primary Electrical Service Power Monitoring	65,000
		+ Chiller/Boiler Electrical Filtration	20,000
		+ Electrical filtration at Administration Building to protect electronics	20,000
		+ ATS Replacement	15,000
		+ Station 40 ATS Replacement	15,000
		+ Fuel Tanks	200,000
		+ Fueling Stations for Admin & Station 30	200,000
		+ Generator Monitoring	45,000
		+ Generator Remote Monitoring	45,000
		+ Electrical Service & Generator Replacement	80,000
		+ Electrical Service Upgrade and Generator Replacement at Station 14	80,000
		+ Replacement A/C's	700,000
		+ Replacement of A/C units in MDF	700,000

MONTGOMERY COUNTY HOSPITAL DISTRICT

Capital Expenditures (Continued)

Department	Account	Description	FY 27 Budget
027 - Emergency Management & Safety	59780 - Capital Purchase-Vehicles		75,000
		+ Replacement UTV	75,000
040 - Buildings MCHD	59700 - Capital Purchase-Building/Improvements		3,419,269
		+ Station 24 Final Contribution PO 26-000532 (McBeth Way, The Woodlands)	619,269
		+ Station 13 remodel (S Kennedy, Willis)	2,000,000
		+ Station 15 Bay Expansion (W Semands Ave, Conroe)	400,000
		+ Station 30 Bay Expansion (Loop 494, New Caney)	400,000
Total All Capital			11,365,197

MONTGOMERY COUNTY HOSPITAL DISTRICT

Project Listing

Capital Projects including Operating Cost

Category	Description	Qty.	Total Capital		Cost of Related	Total Project
			Cost		Operating Items	
Equip	Guy Wires and Retention Systems	2	\$	80,000		\$ 80,000
Equip	Microwave Dehydrator	1	\$	45,500		\$ 45,500
Equip	Porter Tower Construction (Phase 2)	1	\$	1,500,000		\$ 1,500,000
Equip	XL-200 Mobile Radios for Replacement Ambulances	10	\$	131,500		\$ 131,500
Equip	XL-200 Mobile Radios for Replacement/Expansion Tahoes	7	\$	92,050		\$ 92,050
Site	Thompson Rd Tower Fence Replacement	1	\$	30,000		\$ 30,000
Site	Additional Fencing at Grangerland Tower	1	\$	30,000		\$ 30,000
Equip	Zoll monitors	8	\$	370,000		\$ 370,000
Equip	Zoll ventilators	4	\$	60,000		\$ 60,000
Equip	Replacement lifts	2	\$	124,000		\$ 124,000
Lease	Shop 607 Tahoe Expansion	1	\$	46,945	\$ 35,473	\$ 82,418
Lease	Shop 608 Tahoe Expansion	1	\$	46,945	\$ 35,473	\$ 82,418
Lease	Shop 615 Tahoe Replacement	1	\$	46,945	\$ 35,373	\$ 82,318
Lease	Shop 620 Tahoe Replacement	1	\$	46,945	\$ 35,373	\$ 82,318
Lease	Shop 621 Tahoe Replacement	1	\$	46,945	\$ 35,373	\$ 82,318
Lease	Shop 622 Tahoe Replacement	1	\$	46,945	\$ 35,373	\$ 82,318
Lease	Shop 331 Replacement Cargo Van	1	\$	50,000	\$ 11,300	\$ 61,300
Lease	Shop 634 Facilities Truck Replacement	1	\$	59,079	\$ 24,142	\$ 83,221
Lease	Shop 630 Radio Truck Replacement	1	\$	59,079	\$ 6,300	\$ 65,379
Lease	Shop 401 Tahoe Replacement (replacing Van 401)	1	\$	46,945	\$ 100	\$ 47,045
Lease	Shop 402 Tahoe Replacement (replacing Van 402)	1	\$	46,945	\$ 100	\$ 47,045
Vehicle	14' Frazer Module E-4947	1	\$	333,225	\$ 1,300	\$ 334,525
Vehicle	14' Frazer Module E-4648	1	\$	333,225	\$ 1,300	\$ 334,525
Vehicle	14' Frazer Module E-4649	1	\$	333,225	\$ 1,300	\$ 334,525
Vehicle	14' Frazer Module E-4650	1	\$	333,225	\$ 1,300	\$ 334,525
Vehicle	14' Frazer Module E-4651	1	\$	333,225	\$ 1,300	\$ 334,525
Vehicle	14' Frazer Module E-4652	1	\$	333,225	\$ 1,300	\$ 334,525
Vehicle	14' Frazer Module E-4653	1	\$	333,225	\$ 1,300	\$ 334,525
Vehicle	14' Frazer Module E-4654	1	\$	333,225	\$ 1,300	\$ 334,525
Vehicle	Chassis / Cab	8	\$	604,360		\$ 604,360
Equip	Core network switch	2	\$	160,000	\$ 12,000	\$ 172,000
Equip	Servers for Proxmox Virtualization	2	\$	80,000	\$ 6,000	\$ 86,000
Build	Station 45 New Roof and Porch Canopy	1	\$	32,000		\$ 32,000
Build	Administration Building Exterior Cleaning and Sealing	1	\$	65,000		\$ 65,000
Build	Station 32 enclosure and grounds repairs	1	\$	30,000		\$ 30,000
Build	Station 40 enclosure and grounds repairs	1	\$	15,000		\$ 15,000
Equip	Building Automation System Additions	7	\$	72,000		\$ 72,000
Equip	Station 14 Bay Door	1	\$	15,000		\$ 15,000
Equip	Primary Electrical Service Power Monitoring	1	\$	65,000		\$ 65,000
Equip	Chiller/Boiler Electrical Filtration	1	\$	20,000		\$ 20,000
Equip	Station 40 ATS Replacement	1	\$	15,000		\$ 15,000
Equip	Fueling Stations for Admin & Station 30	2	\$	200,000		\$ 200,000
Equip	Generator Remote Monitoring	1	\$	45,000		\$ 45,000
Equip	Electrical Service Upgrade and Generator Replacement at Station 14	1	\$	80,000		\$ 80,000
Equip	Replacement of A/C units in MDF	1	\$	700,000		\$ 700,000
Vehicle	Replacement UTV	1	\$	75,000		\$ 75,000
Build	Station 24 Final Contribution PO 26-000532 (McBeth Way, The Woodlands)	1	\$	619,269		\$ 619,269
Build	Station 13 remodel (S Kennedy, Willis)	1	\$	2,000,000		\$ 2,000,000
Build	Station 15 Bay Expansion (W Semands Ave, Conroe)	1	\$	400,000		\$ 400,000
Build	Station 30 Bay Expansion (Loop 494, New Caney)	1	\$	400,000		\$ 400,000
MCHD Total			\$	11,365,197	\$ 282,780	\$11,647,977

Annual Budget History-General Fund

Montgomery County Hospital District

Annual Budget History

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
Total Department					
Revenue					
40000 - Tax Revenue	41,350,427.70	45,902,599.27	49,904,779.85	51,106,066.00	53,661,271.00
40100 - Delinquent Tax Revenue	101,664.90	176,438.39	421,537.98	574,391.00	603,207.00
40200 - Penalties and Interest	325,104.33	352,700.10	375,088.21	459,257.00	482,300.00
40300 - Miscellaneous Tax Revenue	14,508.36	17,232.01	8,422.53	8,423.00	17,730.00
Tax Revenue	41,791,705.29	46,448,969.77	50,709,828.57	52,148,137.00	54,764,508.00
40500 - Advanced Life Support Revenue	49,606,963.15	54,686,258.02	56,080,866.84	58,824,083.00	62,149,479.00
40550 - Basic Life Support Revenue	7,935,109.50	9,065,346.80	10,192,092.13	10,513,735.00	10,300,780.00
40600 - Transfer Service Fees	20,085.33	8,589.75	7,990.35	8,052.00	0.00
40650 - Non-Transport Fees	375,442.23	383,453.97	410,144.23	425,320.00	416,250.00
40800 - Contractual Allowance	(20,057,406.96)	(20,999,801.69)	(20,658,038.01)	(22,940,767.00)	(23,790,919.00)
40825 - Charity Care	(11,609,199.57)	(12,715,451.91)	(12,902,287.47)	(13,933,306.00)	(14,573,299.00)
40850 - Provision for Bad Debt	(2,797,408.90)	(2,855,921.19)	(2,918,363.46)	(2,532,692.00)	(2,914,660.00)
40875 - Recovery of Bad Debt	94,283.41	113,493.54	143,279.84	111,000.00	111,000.00
EMS Net Revenue	23,567,868.19	27,685,967.29	30,355,684.45	30,475,425.00	31,698,631.00
41025 - Ambulance Supplemental Payment Program	1,257,582.39	1,074,010.50	956,027.21	1,000,000.00	1,000,000.00
41050 - Contract Revenue	198,010.92	227,755.72	190,399.49	209,451.00	289,359.00
41075 - Dispatch Fees	242,025.00	232,917.00	279,251.00	385,612.00	385,612.00
41105 - Education/Training Revenue	351,281.51	230,635.02	216,842.91	182,448.00	132,448.00
41125 - Employee Medical Premiums	1,342,351.20	1,549,578.26	1,582,797.05	1,642,020.00	1,757,245.00
41150 - EMS-Trauma Fund Income	36,135.00	36,742.00	39,104.00	30,000.00	30,000.00
41175 - Gain/Loss on Sale of Assets	110,110.00	825,605.00	297,200.75	291,750.00	112,200.00
41225 - Inter Local 800 Mhz	202,348.85	227,630.71	252,585.63	329,996.00	329,996.00
41250 - Interest Income	17,880.57	7,713.70	6,506.29	5,235.00	4,800.00
41255 - Interest Income-Capital Lease	69,593.47	75,695.03	54,632.54	61,302.00	48,113.00
41275 - Investment Income	2,343,896.81	3,130,932.53	2,567,465.30	2,200,000.00	2,200,000.00
41310 - Management Fee Revenue	99,999.96	99,999.96	99,999.96	0.0	0.0
41325 - MDC Revenue - First Responders	86,465.10	88,293.00	95,013.00	90,150.00	98,900.00
41350 - Miscellaneous Income	366,926.50	356,856.76	377,083.63	179,540.00	192,092.00
41375 - Other Financing Sources	0.0	640,596.33	0.0	0.0	0.0
41410 - P.A. Processing Fees	25.00	20.00	125.00	120.00	60.00
41425 - Proceeds from Capital Lease	712,673.39	634,342.85	322,214.66	433,059.00	543,718.00
41475 - Proceeds from IT Subscription Assets	413,359.75	33,927.43	0.0	0.0	0.0
41505 - Radio Repair Income	8,392.75	3,125.29	6,714.37	0.0	0.0
41525 - Rx Discount Card Royalties	(161.25)	0.0	0.0	0.0	0.0
41545 - Stand-By Fees	133,850.00	147,018.25	194,985.09	194,532.00	194,532.00
41600 - Tenant Rent Income	111,581.04	111,581.04	111,265.23	0.0	0.0
41625 - Tobacco Settlement Proceeds	826,825.57	893,618.66	1,108,126.97	800,000.00	900,000.00
41650 - Tower Contract Revenue	306,507.59	310,409.98	305,930.50	527,080.00	455,865.00

Montgomery County Hospital District

Annual Budget History

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
41675 - VHF Project Revenue	124,874.49	126,699.64	128,278.86	75,644.00	0.0
41700 - Weyland Bldg. Land Lease	25,801.36	25,801.36	46,175.89	47,192.00	50,209.00
Other Revenue	9,388,336.97	11,091,506.02	9,238,725.33	8,685,131.00	8,725,149.00
Total Revenue	74,747,910.45	85,226,443.08	90,304,238.35	91,308,693.00	95,188,288.00
Expenditure					
51100 - Regular Pay	26,200,690.72	28,823,765.53	30,753,277.02	34,935,451.00	36,255,099.00
51200 - Overtime Pay	3,039,938.94	3,391,372.25	3,424,592.82	3,880,074.00	3,866,431.00
51300 - Paid Time Off	3,044,995.57	3,247,931.14	3,621,595.02	4,092,342.00	4,297,407.00
51400 - Stipend Pay	254,761.87	286,170.27	243,743.15	341,034.00	334,028.00
51500 - Payroll Taxes	2,349,466.84	2,576,321.72	2,740,147.79	3,130,543.00	3,262,621.00
51650 - TCERS Plan	3,078,011.06	3,377,405.14	3,575,708.53	4,085,762.00	4,252,802.00
51700 - Health & Dental	785,711.14	981,283.52	1,124,899.94	1,129,533.00	1,466,270.00
51710 - Health Insurance Claims	5,782,840.45	6,519,239.45	7,636,914.60	8,221,860.00	7,688,935.00
51720 - Health Insurance Admin Fees	670,927.75	567,021.33	851,484.15	1,104,096.00	1,276,655.00
Payroll Expenses	45,207,344.34	49,770,510.35	53,972,363.02	60,920,695.00	62,700,248.00
52000 - Accident Repair	69,308.65	94,039.89	69,255.25	60,000.00	90,000.00
52100 - Accounting/Auditing Fees	57,600.00	41,000.00	40,000.00	53,000.00	54,600.00
52200 - Advertising	8,792.90	10,089.03	8,018.01	16,600.00	20,100.00
52500 - Bio-Waste Removal	44,745.58	50,629.76	52,470.10	50,400.00	56,400.00
52600 - Books/Materials	164,852.51	159,467.15	176,449.13	239,938.00	220,992.00
52700 - Business Licenses	24,827.96	28,565.72	26,101.74	52,373.00	29,974.00
52725 - Capital Lease Expense	567,500.60	583,105.31	285,385.63	275,971.00	250,053.00
52730 - Capital Lease Interest Expense	68,785.43	87,170.60	97,764.16	86,918.00	109,142.00
52735 - Capital IT Subscription Assets Interest Expense	11,533.51	12,600.97	11,397.25	0.0	0.0
52900 - Collection Fees	34,181.83	29,987.43	45,421.77	39,600.00	100,000.00
52950 - Community Education	3,630.05	3,490.78	2,401.64	6,522.00	5,400.00
53000 - Computer Maintenance	439,247.71	465,411.44	611,745.98	867,253.00	848,500.00
53050 - Computer Software	1,096,510.49	1,121,577.99	1,560,601.06	1,852,312.00	1,631,230.00
53075 - Computer Software - MDC First Responder	36,415.83	44,958.85	57,720.20	56,100.00	62,100.00
53100 - Computer Supplies/Non-Capital	54,446.27	30,355.97	47,755.38	60,805.00	52,015.00
53150 - Conferences - Fees, Travel, & Meals	146,205.79	129,362.92	172,936.56	237,394.00	247,124.00
53300 - Contracted Services	0.0	0.0	0.00	1,965,949.00	2,079,190.00
53310 - Contractual Obligations-County Appraisal	305,200.25	439,473.85	463,110.00	486,689.00	489,870.00
53330 - Contractual Obligations-Other	298,536.46	244,786.12	286,863.32	220,588.00	179,428.00
53335 - Contractual Obligations-Tax Collector Assessor	118,643.11	120,120.39	122,120.00	130,100.00	140,000.00
53400 - Credit Card Processing Fee	20,772.51	25,985.09	56,764.20	56,772.00	63,684.00
53500 - Customer Property Damage	13,331.17	6,059.90	9,602.35	20,000.00	13,500.00
53550 - Customer Relations	66,852.07	68,384.96	71,471.02	85,400.00	74,800.00
53600 - Damages/Uninsured Portion	4,115.55	0.0	0.0	0.0	0.0
53800 - Disposable Linen	57,694.79	57,403.65	58,370.61	67,956.00	110,000.00
53900 - Disposable Medical Supplies	1,164,016.64	1,643,325.77	1,658,868.29	1,765,177.00	1,846,780.00

Montgomery County Hospital District

Annual Budget History

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
54000 - Drug Supplies	353,545.77	378,517.91	412,212.72	460,225.00	605,000.00
54100 - Dues/Subscriptions	65,737.95	77,234.68	97,001.14	129,720.00	115,383.00
54200 - Durable Medical Equipment	256,755.53	599,538.92	1,115,380.18	838,419.00	611,318.00
54300 - Election Expenses	276,876.00	0.0	824,270.00	0.0	0.0
54350 - Employee Health/Wellness	26,507.12	24,762.02	29,103.01	87,000.00	72,100.00
54450 - Employee Recognition	102,572.73	132,579.73	123,782.70	152,125.00	152,925.00
54500 - Equipment Rental	7,138.69	11,105.17	22,374.58	34,254.00	27,000.00
54700 - Fuel-Auto	1,024,017.92	1,003,780.00	902,755.03	1,148,157.00	1,485,206.00
54725 - Fuel-Non-Auto	0.0	6,923.05	4,079.15	8,000.00	8,000.00
54800 - Hazardous Waste Removal	2,167.41	1,746.81	1,017.50	2,400.00	2,400.00
54900 - Insurance	751,523.31	667,668.36	1,001,472.41	1,030,750.00	1,041,932.00
55025 - Interest Expense	40,522.37	30,836.36	61,400.82	42,163.00	21,874.00
55100 - Laundry Service & Purchase	1,623.32	1,892.21	2,127.34	2,100.00	2,100.00
55400 - Leases/Contracts	70,929.72	75,561.49	67,079.22	80,436.00	82,063.00
55500 - Legal Fees	72,210.29	87,558.74	69,502.04	159,000.00	172,000.00
55600 - Maintenance & Repairs-Buildings	418,144.52	414,550.34	393,924.63	478,309.00	413,626.00
55650 - Maintenance-Equipment	596,220.41	1,416,650.32	677,221.81	1,099,320.00	993,518.00
55700 - Management Fees	123,336.41	111,182.03	111,350.32	112,200.00	130,308.00
55900 - Meals - Business and Travel	1,566.50	1,551.33	154.04	1,250.00	3,300.00
56100 - Meeting Expenses	28,910.13	34,021.64	30,024.70	44,980.00	44,140.00
56200 - Mileage Reimbursements	4,178.17	2,625.41	4,065.50	7,090.00	6,335.00
56300 - Office Supplies	15,480.64	17,818.95	9,988.43	8,260.00	11,646.00
56500 - Other Services	11,943.11	5,094.19	4,335.50	6,000.00	6,000.00
56600 - Oxygen & Gases	69,563.20	81,896.68	92,587.52	100,925.00	117,780.00
56900 - Postage	29,844.88	38,629.17	36,476.18	28,082.00	28,082.00
57000 - Printing Services	6,413.18	11,191.51	9,849.33	14,904.00	9,788.00
57100 - Professional Fees	1,524,834.48	1,733,018.40	2,207,680.34	348,288.00	73,000.00
57200 - Radio Repairs-Outsourced	23,552.51	25,734.03	65,536.92	66,000.00	66,000.00
57225 - Radio-Parts	75,734.39	55,629.01	39,166.25	74,627.00	74,293.00
57250 - Radios	0.0	0.0	0.00	73,500.00	127,500.00
57300 - Recruit/Investigate	39,529.35	78,876.50	82,736.19	62,942.00	80,000.00
57500 - Rent	125,930.46	127,812.04	148,976.25	184,328.00	201,663.00
57650 - Repair-Equipment	65,111.42	66,229.92	51,841.72	56,020.00	87,820.00
57725 - Shop Supplies	40,809.80	52,625.53	46,417.80	69,520.00	66,900.00
57730 - Shop Tools	8,317.22	11,818.50	12,186.68	38,008.00	21,375.00
57750 - Small Equipment & Furniture	493,591.21	639,936.47	595,965.80	743,929.00	1,045,508.00
57800 - Special Events Supplies	2,460.09	11,187.28	2,406.58	9,250.00	3,800.00
57900 - Station Supplies	56,543.09	59,059.80	64,602.49	73,620.00	77,760.00
58100 - Supplemental Food	790.84	1,135.54	1,015.44	4,440.00	11,890.00
58200 - Telephones-Cellular	148,897.13	154,253.47	156,590.27	177,779.00	159,344.00
58310 - Telephones-Service	407,242.45	366,900.64	440,795.59	403,200.00	501,800.00
58500 - Training & Continuing Education	344,778.23	328,470.19	269,324.37	441,753.00	440,490.00
58600 - Travel Expenses	6,904.47	7,865.13	11,464.73	31,660.00	25,460.00
58625 - Tuition Reimbursement	58,482.74	86,793.80	75,424.24	99,000.00	99,000.00
58650 - Unemployment Expense	12,613.02	16,963.22	13,790.70	18,000.00	18,000.00

Montgomery County Hospital District Annual Budget History

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
58700 - Uniforms	283,167.90	298,819.09	260,782.28	326,165.00	401,292.00
58800 - Utilities	537,364.06	494,304.20	490,478.40	478,320.00	479,220.00
58900 - Vehicle-Batteries	34,272.67	22,098.69	39,109.15	37,500.00	37,500.00
58950 - Vehicle-Fluids & Additives	37,912.65	30,651.32	25,904.48	39,504.00	39,504.00
58975 - Vehicle-Oil & Lubricants	31,289.36	47,167.82	50,926.90	51,075.00	55,000.00
59000 - Vehicle-Outside Services	35,068.10	24,911.27	26,826.48	23,992.00	28,992.00
59050 - Vehicle-Parts	677,390.05	772,774.07	422,338.62	752,577.00	712,636.00
59100 - Vehicle-Registration	1,602.78	1,456.26	1,152.75	2,496.00	2,496.00
59150 - Vehicle-Tires	85,072.83	77,711.21	59,851.24	86,400.00	79,308.00
59200 - Vehicle-Towing	10,237.30	11,392.10	13,061.10	12,000.00	16,000.00
59350 - Worker's Compensation Insurance	404,839.51	519,114.11	549,769.60	545,592.00	606,228.00
Operating Expenses	14,809,817.05	16,856,980.17	18,322,252.81	20,161,371.00	20,578,485.00
59610 - 1115 Medicaid Waiver-Uncompensated Care	2,207,572.58	2,563,080.75	2,144,493.91	3,325,952.00	2,313,003.00
59620 - Specialty Healthcare Providers	2,085,212.15	1,790,931.53	1,667,912.67	1,932,568.00	1,501,423.00
Indigent Care Expenses	4,292,784.73	4,354,012.28	3,812,406.58	5,258,520.00	3,814,426.00
59700 - Capital Purchase-Building/Improvements	603,855.00	1,686,388.08	1,247,096.07	8,088,042.00	3,561,269.00
59720 - Capital Purchase-Equipment	526,713.57	7,774,610.01	3,774,487.93	7,603,587.00	3,855,050.00
59730 - Capital Purchase-IT Subscription Assets	413,359.75	33,927.43	0.0	0.0	0.0
59740 - Capital Purchase-Land	284,829.15	83,460.00	0.00	750,000.00	0.0
59760 - Capital Purchase-Leases	712,673.39	634,342.85	322,214.66	433,059.00	543,718.00
59770 - Capital Purchase-Site Improvements	0.0	27,859.38	32,042.17	0.0	60,000.00
59780 - Capital Purchase-Vehicles	1,835,262.80	3,506,429.81	6,417,178.72	4,566,225.00	3,345,160.00
Capital Expenditures	4,376,693.66	13,747,017.56	11,793,019.55	21,440,913.00	11,365,197.00
Total Expenditure	68,686,639.78	84,728,520.36	87,900,041.96	107,781,499.00	98,458,356.00
Revenue over Expenditures	6,061,270.67	497,922.72	2,404,196.39	(16,472,806.00)	(3,270,068.00)

Annual Budget History-Public Health

Montgomery County Hospital District

Annual Budget History

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
Total Department					
Revenue					
41125 - Employee Medical Premiums	56,332.56	54,763.05	50,709.14	42,181.00	46,150.00
41200 - Immunization Fees	28,277.10	25,562.41	26,370.66	24,456.00	16,000.00
41275 - Investment Income	0.0	0.0	0.0	76,000.00	76,000.00
41350 - Miscellaneous Income	90,090.00	90,000.00	36.00	600,000.00	600,000.00
41450 - Proceeds from Grant Funding	1,139,124.57	1,165,175.65	1,060,704.76	926,534.00	580,641.00
Other Revenue	1,313,824.23	1,335,501.11	1,137,820.56	1,669,171.00	1,318,791.00
Total Revenue	1,313,824.23	1,335,501.11	1,137,820.56	1,669,171.00	1,318,791.00
Expenditure					
51100 - Regular Pay	826,556.27	806,637.34	768,837.06	837,528.00	843,642.00
51200 - Overtime Pay	1,568.97	2,101.59	2,022.69	3,297.00	2,317.00
51300 - Paid Time Off	97,699.52	124,056.46	114,989.75	115,798.00	118,631.00
51400 - Stipend Pay	0.0	18,994.00	3,384.50	8,000.00	0.0
51500 - Payroll Taxes	66,106.40	67,553.04	63,303.88	71,408.00	71,422.00
51650 - TCDRS Plan	88,098.87	90,879.04	83,754.55	91,678.00	91,688.00
51700 - Health & Dental	27,333.12	27,657.30	19,471.00	29,016.00	38,508.00
51710 - Health Insurance Claims	243,653.55	230,703.68	245,113.51	211,224.00	199,527.00
51720 - Health Insurance Admin Fees	28,302.63	20,065.82	27,226.60	28,368.00	34,866.00
Payroll Expenses	1,379,319.33	1,388,648.27	1,328,103.54	1,396,317.00	1,400,601.00
52100 - Accounting/Auditing Fees	8,375.00	42,000.00	3,000.00	3,100.00	3,200.00
52600 - Books/Materials	0.0	874.66	43.20	500.00	500.00
52950 - Community Education	25.98	0.0	0.0	0.0	0.0
52975 - Community Preparedness Supplies	2,934.76	3,689.92	0.0	0.0	2,096.00
53050 - Computer Software	8,689.79	10,651.02	8,585.99	11,640.00	7,973.00
53100 - Computer Supplies/Non-Capital	10,033.21	3,556.16	7,226.62	9,300.00	2,600.00
53150 - Conferences - Fees, Travel, & Meals	11,073.51	11,756.86	10,284.50	12,800.00	10,075.00
53330 - Contractual Obligations-Other	24,000.00	24,002.00	24,000.00	24,000.00	18,495.00
53400 - Credit Card Processing Fee	808.36	656.65	1,689.87	1,344.00	1,920.00
53900 - Disposable Medical Supplies	5,981.01	3,158.46	1,847.81	1,875.00	1,995.00
54100 - Dues/Subscriptions	180.00	508.00	2,345.00	5,080.00	5,220.00
54200 - Durable Medical Equipment	163.75	375.00	4,145.05	200.00	1,100.00
54450 - Employee Recognition	276.30	1,229.63	510.88	2,825.00	1,825.00
54700 - Fuel-Auto	210.76	165.10	42.56	600.00	0.0
54900 - Insurance	8,657.07	5,318.97	3,614.00	5,430.00	5,800.00

Montgomery County Hospital District Annual Budget History

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget	FY27 Budget
55500 - Legal Fees	11,335.50	2,497.50	1,875.00	7,000.00	0.0
55700 - Management Fees	99,999.96	99,999.96	99,999.96	0.0	0.0
56100 - Meeting Expenses	0.0	258.95	422.13	270.00	250.00
56200 - Mileage Reimbursements	2,466.13	2,087.52	1,606.64	3,337.00	3,841.00
56300 - Office Supplies	4,815.36	5,240.54	3,677.40	6,696.00	6,801.00
56525 - Other Services-Community Paramedicine	40,500.00	0.0	0.0	0.0	0.0
56900 - Postage	0.0	235.92	344.71	0.0	0.0
57000 - Printing Services	931.76	2,869.30	584.00	1,400.00	2,590.00
57250 - Radios	0.0	0.0	0.0	0.0	76,817.00
57500 - Rent	111,581.04	111,581.04	111,265.23	0.0	0.0
57750 - Small Equipment & Furniture	6,466.35	4,128.25	10,011.46	0.0	2,000.00
58200 - Telephones-Cellular	8,730.91	9,342.74	8,746.60	7,762.00	5,790.00
58500 - Training & Continuing Education	4,250.38	946.39	57.82	4,825.00	5,988.00
58600 - Travel Expenses	1,250.00	470.37	5,655.00	6,693.00	6,180.00
58700 - Uniforms	0.0	1,690.00	1,130.00	0.0	1,585.00
59350 - Worker's Compensation Insurance	1,930.46	1,694.12	1,160.72	1,320.00	1,118.00
Operating Expenses	375,667.35	350,985.03	313,872.15	117,997.00	175,759.00
59720 - Capital Purchase-Equipment	0.0	0.0	0.0	35,600.00	0.0
Capital Expenditures	0.0	0.0	0.0	35,600.00	0.0
Total Expenditure	1,754,986.68	1,739,633.30	1,641,975.69	1,549,914.00	1,576,360.00
Revenue over Expenditures	(441,162.45)	(404,132.19)	(504,155.13)	119,257.00	(257,569.00)

Annual Budget Comparison-General Fund

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

10 General

Total Department

Revenue

	FY27 Budget	FY26 Budget	Variance
40000 - Tax Revenue	53,661,271.00	51,106,066.00	2,555,205.00
40100 - Delinquent Tax Revenue	603,207.00	574,391.00	28,816.00
40200 - Penalties and Interest	482,300.00	459,257.00	23,043.00
40300 - Miscellaneous Tax Revenue	17,730.00	8,423.00	9,307.00
Tax Revenue	54,764,508.00	52,148,137.00	2,616,371.00
40500 - Advanced Life Support Revenue	62,149,479.00	58,824,083.00	3,325,396.00
40550 - Basic Life Support Revenue	10,300,780.00	10,513,735.00	(212,955.00)
40600 - Transfer Service Fees	0.00	8,052.00	(8,052.00)
40650 - Non-Transport Fees	416,250.00	425,320.00	(9,070.00)
40800 - Contractual Allowance	(23,790,919.00)	(22,940,767.00)	(850,152.00)
40825 - Charity Care	(14,573,299.00)	(13,933,306.00)	(639,993.00)
40850 - Provision for Bad Debt	(2,914,660.00)	(2,532,692.00)	(381,968.00)
40875 - Recovery of Bad Debt	111,000.00	111,000.00	0.00
EMS Net Revenue	31,698,631.00	30,475,425.00	1,223,206.00
41025 - Ambulance Supplemental Payment Program	1,000,000.00	1,000,000.00	0.00
41050 - Contract Revenue	289,359.00	209,451.00	79,908.00
41075 - Dispatch Fees	385,612.00	385,612.00	0.00
41105 - Education/Training Revenue	132,448.00	182,448.00	(50,000.00)
41125 - Employee Medical Premiums	1,757,245.00	1,642,020.00	115,225.00
41150 - EMS-Trauma Fund Income	30,000.00	30,000.00	0.00
41175 - Gain/Loss on Sale of Assets	112,200.00	291,750.00	(179,550.00)
41225 - Inter Local 800 Mhz	329,996.00	329,996.00	0.00
41250 - Interest Income	4,800.00	5,235.00	(435.00)
41255 - Interest Income-Capital Lease	48,113.00	61,302.00	(13,189.00)
41275 - Investment Income	2,200,000.00	2,200,000.00	0.00
41325 - MDC Revenue - First Responders	98,900.00	90,150.00	8,750.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
41350 - Miscellaneous Income	192,092.00	179,540.00	12,552.00
41410 - P.A. Processing Fees	60.00	120.00	(60.00)
41425 - Proceeds from Capital Lease	543,718.00	433,059.00	110,659.00
41545 - Stand-By Fees	194,532.00	194,532.00	0.00
41625 - Tobacco Settlement Proceeds	900,000.00	800,000.00	100,000.00
41650 - Tower Contract Revenue	455,865.00	527,080.00	(71,215.00)
41675 - VHF Project Revenue	0.00	75,644.00	0.00
41700 - Weyland Bldg. Land Lease	50,209.00	47,192.00	3,017.00
Other Revenue	8,725,149.00	8,685,131.00	40,018.00
Total Revenue	95,188,288.00	91,308,693.00	3,879,595.00
Expenditure			
51100 - Regular Pay	36,255,099.00	34,935,451.00	1,319,648.00
51200 - Overtime Pay	3,866,431.00	3,880,074.00	(13,643.00)
51300 - Paid Time Off	4,297,407.00	4,092,342.00	205,065.00
51400 - Stipend Pay	334,028.00	341,034.00	(7,006.00)
51500 - Payroll Taxes	3,262,621.00	3,130,543.00	132,078.00
51650 - TCDRS Plan	4,252,802.00	4,085,762.00	167,040.00
51700 - Health & Dental	1,466,270.00	1,129,533.00	336,737.00
51710 - Health Insurance Claims	7,688,935.00	8,221,860.00	(532,925.00)
51720 - Health Insurance Admin Fees	1,276,655.00	1,104,096.00	172,559.00
Payroll Expenses	62,700,248.00	60,920,695.00	1,779,553.00
52000 - Accident Repair	90,000.00	60,000.00	30,000.00
52100 - Accounting/Auditing Fees	54,600.00	53,000.00	1,600.00
52200 - Advertising	20,100.00	16,600.00	3,500.00
52500 - Bio-Waste Removal	56,400.00	50,400.00	6,000.00
52600 - Books/Materials	220,992.00	239,938.00	(18,946.00)
52700 - Business Licenses	29,974.00	52,373.00	(22,399.00)
52725 - Capital Lease Expense	250,053.00	275,971.00	(25,918.00)
52730 - Capital Lease Interest Expense	109,142.00	86,918.00	22,224.00
52900 - Collection Fees	100,000.00	39,600.00	60,400.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
52950 - Community Education	5,400.00	6,522.00	(1,122.00)
53000 - Computer Maintenance	848,500.00	867,253.00	(18,753.00)
53050 - Computer Software	1,631,230.00	1,852,312.00	(221,082.00)
53075 - Computer Software - MDC First Responder	62,100.00	56,100.00	6,000.00
53100 - Computer Supplies/Non-Capital	52,015.00	60,805.00	(8,790.00)
53150 - Conferences - Fees, Travel, & Meals	247,124.00	237,394.00	9,730.00
53300 - Contracted Services	2,079,190.00	1,965,949.00	113,241.00
53310 - Contractual Obligations-County Appraisal	489,870.00	486,689.00	3,181.00
53330 - Contractual Obligations-Other	179,428.00	220,588.00	(41,160.00)
53335 - Contractual Obligations-Tax Collector Assessor	140,000.00	130,100.00	9,900.00
53400 - Credit Card Processing Fee	63,684.00	56,772.00	6,912.00
53500 - Customer Property Damage	13,500.00	20,000.00	(6,500.00)
53550 - Customer Relations	74,800.00	85,400.00	(10,600.00)
53800 - Disposable Linen	110,000.00	67,956.00	42,044.00
53900 - Disposable Medical Supplies	1,846,780.00	1,765,177.00	81,603.00
54000 - Drug Supplies	605,000.00	460,225.00	144,775.00
54100 - Dues/Subscriptions	115,383.00	129,720.00	(14,337.00)
54200 - Durable Medical Equipment	611,318.00	838,419.00	(227,101.00)
54350 - Employee Health/Wellness	72,100.00	87,000.00	(14,900.00)
54450 - Employee Recognition	152,925.00	152,125.00	800.00
54500 - Equipment Rental	27,000.00	34,254.00	(7,254.00)
54700 - Fuel-Auto	1,485,206.00	1,148,157.00	337,049.00
54725 - Fuel-Non-Auto	8,000.00	8,000.00	0.00
54800 - Hazardous Waste Removal	2,400.00	2,400.00	0.00
54900 - Insurance	1,041,932.00	1,030,750.00	11,182.00
55025 - Interest Expense	21,874.00	42,163.00	(20,289.00)
55100 - Laundry Service & Purchase	2,100.00	2,100.00	0.00
55400 - Leases/Contracts	82,063.00	80,436.00	1,627.00
55500 - Legal Fees	172,000.00	159,000.00	13,000.00
55600 - Maintenance & Repairs-Buildings	413,626.00	478,309.00	(64,683.00)
55650 - Maintenance-Equipment	993,518.00	1,099,320.00	(105,802.00)
55700 - Management Fees	130,308.00	112,200.00	18,108.00
55900 - Meals - Business and Travel	3,300.00	1,250.00	2,050.00
56100 - Meeting Expenses	44,140.00	44,980.00	(840.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
56200 - Mileage Reimbursements	6,335.00	7,090.00	(755.00)
56300 - Office Supplies	11,646.00	8,260.00	3,386.00
56500 - Other Services	6,000.00	6,000.00	0.00
56600 - Oxygen & Gases	117,780.00	100,925.00	16,855.00
56900 - Postage	28,082.00	28,082.00	0.00
57000 - Printing Services	9,788.00	14,904.00	(5,116.00)
57100 - Professional Fees	73,000.00	348,288.00	(275,288.00)
57200 - Radio Repairs-Outsourced	66,000.00	66,000.00	0.00
57225 - Radio-Parts	74,293.00	74,627.00	(334.00)
57250 - Radios	127,500.00	73,500.00	54,000.00
57300 - Recruit/Investigate	80,000.00	62,942.00	17,058.00
57500 - Rent	201,663.00	184,328.00	17,335.00
57650 - Repair-Equipment	87,820.00	56,020.00	31,800.00
57725 - Shop Supplies	66,900.00	69,520.00	(2,620.00)
57730 - Shop Tools	21,375.00	38,008.00	(16,633.00)
57750 - Small Equipment & Furniture	1,045,508.00	743,929.00	301,579.00
57800 - Special Events Supplies	3,800.00	9,250.00	(5,450.00)
57900 - Station Supplies	77,760.00	73,620.00	4,140.00
58100 - Supplemental Food	11,890.00	4,440.00	7,450.00
58200 - Telephones-Cellular	159,344.00	177,779.00	(18,435.00)
58310 - Telephones-Service	501,800.00	403,200.00	98,600.00
58500 - Training & Continuing Education	440,490.00	441,753.00	(1,263.00)
58600 - Travel Expenses	25,460.00	31,660.00	(6,200.00)
58625 - Tuition Reimbursement	99,000.00	99,000.00	0.00
58650 - Unemployment Expense	18,000.00	18,000.00	0.00
58700 - Uniforms	401,292.00	326,165.00	75,127.00
58800 - Utilities	479,220.00	478,320.00	900.00
58900 - Vehicle-Batteries	37,500.00	37,500.00	0.00
58950 - Vehicle-Fluids & Additives	39,504.00	39,504.00	0.00
58975 - Vehicle-Oil & Lubricants	55,000.00	51,075.00	3,925.00
59000 - Vehicle-Outside Services	28,992.00	23,992.00	5,000.00
59050 - Vehicle-Parts	712,636.00	752,577.00	(39,941.00)
59100 - Vehicle-Registration	2,496.00	2,496.00	0.00
59150 - Vehicle-Tires	79,308.00	86,400.00	(7,092.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
59200 - Vehicle-Towing	16,000.00	12,000.00	4,000.00
59350 - Worker's Compensation Insurance	606,228.00	545,592.00	60,636.00
Operating Expenses	20,578,485.00	20,161,371.00	417,114.00
59610 - 1115 Medicaid Waiver-Uncompensated Care	2,313,003.00	3,325,952.00	(1,012,949.00)
59620 - Specialty Healthcare Providers	1,501,423.00	1,932,568.00	(431,145.00)
Indigent Care Expenses	3,814,426.00	5,258,520.00	(1,444,094.00)
59700 - Capital Purchase-Building/Improvements	3,561,269.00	8,088,042.00	(4,526,773.00)
59720 - Capital Purchase-Equipment	3,855,050.00	7,603,587.00	(3,748,537.00)
59740 - Capital Purchase-Land	0.00	750,000.00	0.00
59760 - Capital Purchase-Leases	543,718.00	433,059.00	110,659.00
59770 - Capital Purchase-Site Improvements	60,000.00	0.00	0.00
59780 - Capital Purchase-Vehicles	3,345,160.00	4,566,225.00	(1,221,065.00)
Capital Expenditures	11,365,197.00	21,440,913.00	(10,075,716.00)
Total Expenditure	98,458,356.00	107,781,499.00	(9,323,143.00)
Revenue over Expenditures	(3,270,068.00)	(16,472,806.00)	13,202,738.00

Annual Budget Comparison-Public Health

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
22 Public Health			
Total Department			
Revenue			
41125 - Employee Medical Premiums	46,150.00	42,181.00	3,969.00
41200 - Immunization Fees	16,000.00	24,456.00	(8,456.00)
41275 - Investment Income	76,000.00	76,000.00	0.00
41350 - Miscellaneous Income	600,000.00	600,000.00	0.00
41450 - Proceeds from Grant Funding	580,641.00	926,534.00	(345,893.00)
Other Revenue	1,318,791.00	1,669,171.00	(350,380.00)
Total Revenue	1,318,791.00	1,669,171.00	(350,380.00)
Expenditure			
51100 - Regular Pay	843,642.00	837,528.00	6,114.00
51200 - Overtime Pay	2,317.00	3,297.00	(980.00)
51300 - Paid Time Off	118,631.00	115,798.00	2,833.00
51400 - Stipend Pay	0.00	8,000.00	0.00
51500 - Payroll Taxes	71,422.00	71,408.00	14.00
51650 - TCDRS Plan	91,688.00	91,678.00	10.00
51700 - Health & Dental	38,508.00	29,016.00	9,492.00
51710 - Health Insurance Claims	199,527.00	211,224.00	(11,697.00)
51720 - Health Insurance Admin Fees	34,866.00	28,368.00	6,498.00
Payroll Expenses	1,400,601.00	1,396,317.00	4,284.00
52100 - Accounting/Auditing Fees	3,200.00	3,100.00	100.00
52600 - Books/Materials	500.00	500.00	0.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
52975 - Community Preparedness Supplies	2,096.00	0.00	0.00
53050 - Computer Software	7,973.00	11,640.00	(3,667.00)
53100 - Computer Supplies/Non-Capital	2,600.00	9,300.00	(6,700.00)
53150 - Conferences - Fees, Travel, & Meals	10,075.00	12,800.00	(2,725.00)
53330 - Contractual Obligations-Other	18,495.00	24,000.00	(5,505.00)
53400 - Credit Card Processing Fee	1,920.00	1,344.00	576.00
53900 - Disposable Medical Supplies	1,995.00	1,875.00	120.00
54100 - Dues/Subscriptions	5,220.00	5,080.00	140.00
54200 - Durable Medical Equipment	1,100.00	200.00	900.00
54450 - Employee Recognition	1,825.00	2,825.00	(1,000.00)
54700 - Fuel-Auto	0.00	600.00	0.00
54900 - Insurance	5,800.00	5,430.00	370.00
55500 - Legal Fees	0.00	7,000.00	0.00
56100 - Meeting Expenses	250.00	270.00	(20.00)
56200 - Mileage Reimbursements	3,841.00	3,337.00	504.00
56300 - Office Supplies	6,801.00	6,696.00	105.00
57000 - Printing Services	2,590.00	1,400.00	1,190.00
57250 - Radios	76,817.00	0.00	0.00
57750 - Small Equipment & Furniture	2,000.00	0.00	0.00
58200 - Telephones-Cellular	5,790.00	7,762.00	(1,972.00)
58500 - Training & Continuing Education	5,988.00	4,825.00	1,163.00
58600 - Travel Expenses	6,180.00	6,693.00	(513.00)
58700 - Uniforms	1,585.00	0.00	0.00
59350 - Worker's Compensation Insurance	1,118.00	1,320.00	(202.00)
Operating Expenses	175,759.00	117,997.00	57,762.00
59720 - Capital Purchase-Equipment	0.00	35,600.00	0.00
Capital Expenditures	0.00	35,600.00	0.00
Total Expenditure	1,576,360.00	1,549,914.00	26,446.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
Revenue over Expenditures	(257,569.00)	119,257.00	(376,826.00)

Annual Budget Comparison by Department

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
001 - Administration			
Revenue			
40000 - Tax Revenue	53,661,271.00	51,106,066.00	2,555,205.00
40100 - Delinquent Tax Revenue	603,207.00	574,391.00	28,816.00
40200 - Penalties and Interest	482,300.00	459,257.00	23,043.00
40300 - Miscellaneous Tax Revenue	17,730.00	8,423.00	9,307.00
Tax Revenue	54,764,508.00	52,148,137.00	2,616,371.00
41255 - Interest Income-Capital Lease	9,791.00	12,808.00	(3,017.00)
41275 - Investment Income	2,200,000.00	2,200,000.00	0.00
41625 - Tobacco Settlement Proceeds	900,000.00	800,000.00	100,000.00
41700 - Weyland Bldg. Land Lease	50,209.00	47,192.00	3,017.00
Other Revenue	3,160,000.00	3,060,000.00	100,000.00
Total Revenue	57,924,508.00	55,208,137.00	2,716,371.00
Expenditure			
51100 - Regular Pay	817,417.00	789,883.00	27,534.00
51300 - Paid Time Off	126,586.00	131,389.00	(4,803.00)
51500 - Payroll Taxes	64,311.00	62,676.00	1,635.00
51650 - TCDRS Plan	89,680.00	85,933.00	3,747.00
Payroll Expenses	1,097,994.00	1,069,881.00	28,113.00
52200 - Advertising	2,500.00	0.00	0.00
52950 - Community Education	0.00	1,300.00	0.00
53050 - Computer Software	2,955.00	2,909.00	46.00
53150 - Conferences - Fees, Travel, & Meals	12,475.00	13,511.00	(1,036.00)
53300 - Contracted Services	98,000.00	38,000.00	60,000.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
53310 - Contractual Obligations-County Appraisal	489,870.00	486,689.00	3,181.00
53335 - Contractual Obligations-Tax Collector Assessor	140,000.00	130,100.00	9,900.00
54100 - Dues/Subscriptions	20,688.00	19,634.00	1,054.00
54450 - Employee Recognition	1,950.00	2,100.00	(150.00)
54900 - Insurance	1,041,932.00	1,030,750.00	11,182.00
55500 - Legal Fees	172,000.00	159,000.00	13,000.00
55900 - Meals - Business and Travel	2,400.00	0.00	0.00
56100 - Meeting Expenses	1,000.00	2,700.00	(1,700.00)
56200 - Mileage Reimbursements	500.00	720.00	(220.00)
57000 - Printing Services	50.00	50.00	0.00
57750 - Small Equipment & Furniture	0.00	449.00	0.00
58200 - Telephones-Cellular	2,736.00	2,376.00	360.00
58500 - Training & Continuing Education	3,150.00	3,340.00	(190.00)
Operating Expenses	1,992,206.00	1,893,628.00	98,578.00

Total Expenditure	3,090,200.00	2,963,509.00	126,691.00
Revenue over Expenditures	54,834,308.00	52,244,628.00	2,589,680.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
002 - HCAP			
Revenue			
41410 - P.A. Processing Fees	60.00	120.00	(60.00)
Other Revenue	60.00	120.00	(60.00)
Total Revenue	60.00	120.00	(60.00)
Expenditure			
51100 - Regular Pay	810,454.00	789,942.00	20,512.00
51200 - Overtime Pay	154.00	87.00	67.00
51300 - Paid Time Off	116,440.00	113,006.00	3,434.00
51500 - Payroll Taxes	68,602.00	66,827.00	1,775.00
51650 - TCDRS Plan	88,071.00	85,787.00	2,284.00
Payroll Expenses	1,083,721.00	1,055,649.00	28,072.00
52200 - Advertising	6,000.00	6,000.00	0.00
52700 - Business Licenses	254.00	250.00	4.00
52950 - Community Education	400.00	400.00	0.00
53050 - Computer Software	164,424.00	161,424.00	3,000.00
53100 - Computer Supplies/Non-Capital	460.00	400.00	60.00
53150 - Conferences - Fees, Travel, & Meals	7,416.00	4,354.00	3,062.00
53300 - Contracted Services	8,220.00	6,960.00	1,260.00
54100 - Dues/Subscriptions	930.00	775.00	155.00
54450 - Employee Recognition	900.00	900.00	0.00
55700 - Management Fees	130,308.00	112,200.00	18,108.00
56100 - Meeting Expenses	300.00	300.00	0.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
56200 - Mileage Reimbursements	300.00	150.00	150.00
57000 - Printing Services	300.00	250.00	50.00
57750 - Small Equipment & Furniture	0.00	3,000.00	0.00
58200 - Telephones-Cellular	1,848.00	1,848.00	0.00
58500 - Training & Continuing Education	1,690.00	50.00	1,640.00
Operating Expenses	323,750.00	299,261.00	24,489.00
59610 - 1115 Medicaid Waiver-Uncompensated Care	2,313,003.00	3,325,952.00	(1,012,949.00)
59620 - Specialty Healthcare Providers	1,501,423.00	1,932,568.00	(431,145.00)
Indigent Care Expenses	3,814,426.00	5,258,520.00	(1,444,094.00)
Total Expenditure	5,221,897.00	6,613,430.00	(1,391,533.00)
Revenue over Expenditures	(5,221,837.00)	(6,613,310.00)	1,391,473.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
004 - Radio / Tower System			
Revenue			
41175 - Gain/Loss on Sale of Assets	52,200.00	199,250.00	(147,050.00)
41225 - Inter Local 800 Mhz	329,996.00	329,996.00	0.00
41250 - Interest Income	0.00	435.00	0.00
41255 - Interest Income-Capital Lease	36,615.00	44,402.00	(7,787.00)
41650 - Tower Contract Revenue	455,865.00	527,080.00	(71,215.00)
41675 - VHF Project Revenue	0.00	75,644.00	0.00
Other Revenue	874,676.00	1,176,807.00	(302,131.00)
Total Revenue	874,676.00	1,176,807.00	(302,131.00)
Expenditure			
51100 - Regular Pay	479,770.00	444,718.00	35,052.00
51200 - Overtime Pay	4,934.00	6,403.00	(1,469.00)
51300 - Paid Time Off	75,358.00	68,120.00	7,238.00
51400 - Stipend Pay	14,100.00	18,600.00	(4,500.00)
51500 - Payroll Taxes	42,488.00	39,875.00	2,613.00
51650 - TCDRS Plan	54,546.00	51,191.00	3,355.00
Payroll Expenses	671,196.00	628,907.00	42,289.00
52200 - Advertising	1,000.00	1,000.00	0.00
53000 - Computer Maintenance	242,000.00	242,000.00	0.00
53050 - Computer Software	68,250.00	93,450.00	(25,200.00)
53150 - Conferences - Fees, Travel, & Meals	15,800.00	12,362.00	3,438.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
53300 - Contracted Services	295,638.00	317,393.00	(21,755.00)
53330 - Contractual Obligations-Other	4,428.00	45,588.00	(41,160.00)
54100 - Dues/Subscriptions	9,779.00	7,510.00	2,269.00
54450 - Employee Recognition	375.00	375.00	0.00
54500 - Equipment Rental	5,000.00	6,886.00	(1,886.00)
54725 - Fuel-Non-Auto	5,000.00	5,000.00	0.00
55600 - Maintenance & Repairs-Buildings	38,630.00	46,593.00	(7,963.00)
55650 - Maintenance-Equipment	411,718.00	400,276.00	11,442.00
55900 - Meals - Business and Travel	150.00	150.00	0.00
56200 - Mileage Reimbursements	200.00	200.00	0.00
57000 - Printing Services	1,098.00	1,098.00	0.00
57100 - Professional Fees	53,000.00	53,000.00	0.00
57200 - Radio Repairs-Outsourced	66,000.00	66,000.00	0.00
57225 - Radio-Parts	74,293.00	74,627.00	(334.00)
57250 - Radios	127,500.00	73,500.00	54,000.00
57650 - Repair-Equipment	10,300.00	10,300.00	0.00
57725 - Shop Supplies	17,100.00	17,100.00	0.00
57730 - Shop Tools	4,050.00	7,833.00	(3,783.00)
57750 - Small Equipment & Furniture	91,500.00	135,413.00	(43,913.00)
58200 - Telephones-Cellular	4,860.00	4,080.00	780.00
58310 - Telephones-Service	7,200.00	7,200.00	0.00
58500 - Training & Continuing Education	28,000.00	39,675.00	(11,675.00)
58800 - Utilities	66,000.00	66,000.00	0.00
58900 - Vehicle-Batteries	1,500.00	1,500.00	0.00
Operating Expenses	1,650,369.00	1,736,109.00	(85,740.00)
59700 - Capital Purchase-Building/Improvements	0.00	900,000.00	0.00
59720 - Capital Purchase-Equipment	1,849,050.00	4,527,467.00	(2,678,417.00)
59740 - Capital Purchase-Land	0.00	750,000.00	0.00
59770 - Capital Purchase-Site Improvements	60,000.00	0.00	0.00
Capital Expenditures	1,909,050.00	6,177,467.00	(4,268,417.00)

Montgomery County Hospital District **Preliminary Income Statement - Working Budget**

	FY27 Budget	FY26 Budget	Variance
Total Expenditure	4,230,615.00	8,542,483.00	(4,311,868.00)
Revenue over Expenditures	(3,355,939.00)	(7,365,676.00)	4,009,737.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
005 - Accounting			
Revenue			
Expenditure			
51100 - Regular Pay	671,165.00	542,396.00	128,769.00
51200 - Overtime Pay	3,106.00	2,928.00	178.00
51300 - Paid Time Off	100,495.00	79,715.00	20,780.00
51400 - Stipend Pay	96.00	96.00	0.00
51500 - Payroll Taxes	57,339.00	46,258.00	11,081.00
51650 - TCDRS Plan	73,611.00	59,387.00	14,224.00
Payroll Expenses	905,812.00	730,780.00	175,032.00
52100 - Accounting/Auditing Fees	54,600.00	53,000.00	1,600.00
53050 - Computer Software	84,780.00	301,400.00	(216,620.00)
53150 - Conferences - Fees, Travel, & Meals	13,253.00	13,826.00	(573.00)
53300 - Contracted Services	1,800.00	1,800.00	0.00
54100 - Dues/Subscriptions	12,755.00	13,412.00	(657.00)
54450 - Employee Recognition	525.00	450.00	75.00
56100 - Meeting Expenses	0.00	500.00	0.00
57000 - Printing Services	1,880.00	1,880.00	0.00
58200 - Telephones-Cellular	1,368.00	1,368.00	0.00
58500 - Training & Continuing Education	1,480.00	1,390.00	90.00
Operating Expenses	172,441.00	389,026.00	(216,585.00)

Montgomery County Hospital District **Preliminary Income Statement - Working Budget**

	FY27 Budget	FY26 Budget	Variance
Total Expenditure	1,078,253.00	1,119,806.00	(41,553.00)
Revenue over Expenditures	(1,078,253.00)	(1,119,806.00)	41,553.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
006 - Alarm			
Revenue			
41075 - Dispatch Fees	385,612.00	385,612.00	0.00
Other Revenue	385,612.00	385,612.00	0.00
Total Revenue	385,612.00	385,612.00	0.00
Expenditure			
51100 - Regular Pay	2,124,582.00	2,232,563.00	(107,981.00)
51200 - Overtime Pay	151,478.00	142,871.00	8,607.00
51300 - Paid Time Off	264,073.00	305,128.00	(41,055.00)
51400 - Stipend Pay	52,140.00	45,960.00	6,180.00
51500 - Payroll Taxes	191,829.00	201,942.00	(10,113.00)
51650 - TCDRS Plan	246,267.00	259,248.00	(12,981.00)
Payroll Expenses	3,030,369.00	3,187,712.00	(157,343.00)
52700 - Business Licenses	14,085.00	16,483.00	(2,398.00)
53050 - Computer Software	34,500.00	34,500.00	0.00
53100 - Computer Supplies/Non-Capital	7,455.00	5,955.00	1,500.00
53150 - Conferences - Fees, Travel, & Meals	14,576.00	17,281.00	(2,705.00)
53300 - Contracted Services	0.00	1,300.00	0.00
53550 - Customer Relations	1,000.00	1,000.00	0.00
54100 - Dues/Subscriptions	6,100.00	8,350.00	(2,250.00)
54450 - Employee Recognition	5,050.00	4,900.00	150.00
56100 - Meeting Expenses	1,600.00	3,100.00	(1,500.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
56200 - Mileage Reimbursements	300.00	300.00	0.00
57750 - Small Equipment & Furniture	12,375.00	10,800.00	1,575.00
58200 - Telephones-Cellular	1,152.00	2,064.00	(912.00)
58500 - Training & Continuing Education	7,755.00	9,320.00	(1,565.00)
58600 - Travel Expenses	1,000.00	0.00	0.00
Operating Expenses	106,948.00	115,353.00	(8,405.00)
Total Expenditure	3,137,317.00	3,303,065.00	(165,748.00)
Revenue over Expenditures	(2,751,705.00)	(2,917,453.00)	165,748.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
007 - EMS			
Revenue			
40500 - Advanced Life Support Revenue	62,149,479.00	58,824,083.00	3,325,396.00
40550 - Basic Life Support Revenue	10,300,780.00	10,513,735.00	(212,955.00)
40600 - Transfer Service Fees	0.00	8,052.00	(8,052.00)
40650 - Non-Transport Fees	416,250.00	425,320.00	(9,070.00)
40800 - Contractual Allowance	(23,790,919.00)	(22,940,767.00)	(850,152.00)
40825 - Charity Care	(14,573,299.00)	(13,933,306.00)	(639,993.00)
40850 - Provision for Bad Debt	(2,914,660.00)	(2,532,692.00)	(381,968.00)
40875 - Recovery of Bad Debt	111,000.00	111,000.00	0.00
EMS Net Revenue	31,698,631.00	30,475,425.00	1,223,206.00
41025 - Ambulance Supplemental Payment Program	1,000,000.00	1,000,000.00	0.00
41250 - Interest Income	4,800.00	4,800.00	0.00
41350 - Miscellaneous Income	9,660.00	9,660.00	0.00
41545 - Stand-By Fees	194,532.00	194,532.00	0.00
Other Revenue	1,208,992.00	1,208,992.00	0.00
Total Revenue	32,907,623.00	31,684,417.00	1,223,206.00
Expenditure			
51100 - Regular Pay	25,012,187.00	24,192,119.00	820,068.00
51200 - Overtime Pay	3,591,105.00	3,576,513.00	14,592.00
51300 - Paid Time Off	2,672,067.00	2,541,189.00	130,878.00
51400 - Stipend Pay	196,290.00	196,290.00	0.00
51500 - Payroll Taxes	2,285,415.00	2,200,321.00	85,094.00
51650 - TCDRS Plan	2,991,072.00	2,880,709.00	110,363.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
Payroll Expenses	36,748,136.00	35,587,141.00	1,160,995.00
52600 - Books/Materials	1,500.00	2,795.00	(1,295.00)
52700 - Business Licenses	200.00	10,810.00	(10,610.00)
53050 - Computer Software	8,000.00	6,500.00	1,500.00
53150 - Conferences - Fees, Travel, & Meals	44,450.00	45,062.00	(612.00)
53300 - Contracted Services	90,000.00	90,000.00	0.00
53500 - Customer Property Damage	13,500.00	2,000.00	11,500.00
53550 - Customer Relations	72,000.00	82,600.00	(10,600.00)
54100 - Dues/Subscriptions	8,580.00	8,580.00	0.00
54450 - Employee Recognition	40,425.00	43,075.00	(2,650.00)
55900 - Meals - Business and Travel	750.00	1,100.00	(350.00)
56100 - Meeting Expenses	3,500.00	5,300.00	(1,800.00)
56200 - Mileage Reimbursements	2,400.00	2,400.00	0.00
57000 - Printing Services	100.00	800.00	(700.00)
57300 - Recruit/Investigate	10,000.00	7,392.00	2,608.00
57750 - Small Equipment & Furniture	0.00	400.00	0.00
57800 - Special Events Supplies	600.00	600.00	0.00
58200 - Telephones-Cellular	14,928.00	14,436.00	492.00
58500 - Training & Continuing Education	152,164.00	168,499.00	(16,335.00)
58600 - Travel Expenses	12,160.00	15,860.00	(3,700.00)
58700 - Uniforms	287,900.00	287,690.00	210.00
Operating Expenses	763,157.00	795,899.00	(32,742.00)
Total Expenditure	37,511,293.00	36,383,040.00	1,128,253.00
Revenue over Expenditures	(4,603,670.00)	(4,698,623.00)	94,953.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
008 - Materials Management			
Revenue			
41050 - Contract Revenue	33,359.00	42,956.00	(9,597.00)
41255 - Interest Income-Capital Lease	1,707.00	4,092.00	(2,385.00)
Other Revenue	35,066.00	47,048.00	(11,982.00)
Total Revenue	35,066.00	47,048.00	(11,982.00)
Expenditure			
51100 - Regular Pay	477,475.00	419,373.00	58,102.00
51200 - Overtime Pay	232.00	1,150.00	(918.00)
51300 - Paid Time Off	69,468.00	59,927.00	9,541.00
51400 - Stipend Pay	5,184.00	0.00	0.00
51500 - Payroll Taxes	40,873.00	35,553.00	5,320.00
51650 - TCDRS Plan	52,477.00	45,646.00	6,831.00
Payroll Expenses	645,709.00	561,649.00	84,060.00
52500 - Bio-Waste Removal	56,400.00	50,400.00	6,000.00
53050 - Computer Software	7,200.00	7,200.00	0.00
53800 - Disposable Linen	110,000.00	67,956.00	42,044.00
53900 - Disposable Medical Supplies	1,843,280.00	1,765,177.00	78,103.00
54200 - Durable Medical Equipment	611,318.00	838,419.00	(227,101.00)
54450 - Employee Recognition	675.00	600.00	75.00
55025 - Interest Expense	21,874.00	42,163.00	(20,289.00)
55650 - Maintenance-Equipment	245,000.00	329,828.00	(84,828.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27	FY26	
	Budget	Budget	Variance
56300 - Office Supplies	10,896.00	6,760.00	4,136.00
56600 - Oxygen & Gases	117,780.00	100,800.00	16,980.00
56900 - Postage	28,082.00	28,082.00	0.00
57000 - Printing Services	3,360.00	5,135.00	(1,775.00)
57650 - Repair-Equipment	64,500.00	32,700.00	31,800.00
57750 - Small Equipment & Furniture	34,958.00	54,813.00	(19,855.00)
57900 - Station Supplies	77,760.00	73,620.00	4,140.00
58100 - Supplemental Food	11,890.00	4,440.00	7,450.00
58200 - Telephones-Cellular	2,280.00	2,388.00	(108.00)
58700 - Uniforms	20,555.00	17,975.00	2,580.00
Operating Expenses	3,267,808.00	3,428,456.00	(160,648.00)
59720 - Capital Purchase-Equipment	430,000.00	899,878.00	(469,878.00)
Capital Expenditures	430,000.00	899,878.00	(469,878.00)
Total Expenditure	4,343,517.00	4,889,983.00	(546,466.00)
Revenue over Expenditures	(4,308,451.00)	(4,842,935.00)	534,484.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
009 - Dept of Clinical Services			
Revenue			
41105 - Education/Training Revenue	132,448.00	182,448.00	(50,000.00)
41350 - Miscellaneous Income	800.00	5,985.00	(5,185.00)
Other Revenue	133,248.00	188,433.00	(55,185.00)
Total Revenue	133,248.00	188,433.00	(55,185.00)
Expenditure			
51100 - Regular Pay	1,044,186.00	746,196.00	297,990.00
51200 - Overtime Pay	44,324.00	42,773.00	1,551.00
51300 - Paid Time Off	155,790.00	101,805.00	53,985.00
51400 - Stipend Pay	0.00	18,252.00	(18,252.00)
51500 - Payroll Taxes	92,078.00	59,534.00	32,544.00
51650 - TCDRS Plan	118,208.00	81,775.00	36,433.00
Payroll Expenses	1,454,586.00	1,050,335.00	404,251.00
52600 - Books/Materials	212,442.00	226,898.00	(14,456.00)
52700 - Business Licenses	10,900.00	21,060.00	(10,160.00)
52950 - Community Education	3,000.00	1,700.00	1,300.00
53050 - Computer Software	39,210.00	38,010.00	1,200.00
53150 - Conferences - Fees, Travel, & Meals	42,600.00	36,308.00	6,292.00
53300 - Contracted Services	25,000.00	20,000.00	5,000.00
53400 - Credit Card Processing Fee	6,000.00	6,000.00	0.00
53550 - Customer Relations	0.00	1,800.00	0.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
54000 - Drug Supplies	605,000.00	460,225.00	144,775.00
54100 - Dues/Subscriptions	31,665.00	48,725.00	(17,060.00)
54450 - Employee Recognition	9,850.00	9,775.00	75.00
56100 - Meeting Expenses	31,500.00	25,000.00	6,500.00
56300 - Office Supplies	750.00	1,500.00	(750.00)
57000 - Printing Services	500.00	1,950.00	(1,450.00)
57100 - Professional Fees	0.00	275,288.00	(275,288.00)
57750 - Small Equipment & Furniture	22,600.00	52,125.00	(29,525.00)
58200 - Telephones-Cellular	4,104.00	3,648.00	456.00
58500 - Training & Continuing Education	153,223.00	146,367.00	6,856.00
58600 - Travel Expenses	2,600.00	5,200.00	(2,600.00)
Operating Expenses	1,200,944.00	1,381,579.00	(180,635.00)
59720 - Capital Purchase-Equipment	0.00	49,350.00	0.00
Capital Expenditures	0.00	49,350.00	0.00
Total Expenditure	2,655,530.00	2,481,264.00	174,266.00
Revenue over Expenditures	(2,522,282.00)	(2,292,831.00)	(229,451.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
010 - Fleet			
Revenue			
41150 - EMS-Trauma Fund Income	30,000.00	30,000.00	0.00
41175 - Gain/Loss on Sale of Assets	60,000.00	92,500.00	(32,500.00)
41350 - Miscellaneous Income	63,480.00	63,480.00	0.00
41425 - Proceeds from Capital Lease	543,718.00	214,000.00	329,718.00
Other Revenue	697,198.00	399,980.00	297,218.00
Total Revenue	697,198.00	399,980.00	297,218.00
Expenditure			
51100 - Regular Pay	610,539.00	567,992.00	42,547.00
51200 - Overtime Pay	15,828.00	13,188.00	2,640.00
51300 - Paid Time Off	88,021.00	85,711.00	2,310.00
51400 - Stipend Pay	10,836.00	12,792.00	(1,956.00)
51500 - Payroll Taxes	53,662.00	50,344.00	3,318.00
51650 - TCDRS Plan	68,897.00	64,633.00	4,264.00
Payroll Expenses	847,783.00	794,660.00	53,123.00
52000 - Accident Repair	90,000.00	60,000.00	30,000.00
52600 - Books/Materials	1,650.00	0.00	0.00
52725 - Capital Lease Expense	250,053.00	275,971.00	(25,918.00)
52730 - Capital Lease Interest Expense	38,420.00	27,661.00	10,759.00
53050 - Computer Software	13,838.00	10,000.00	3,838.00
53150 - Conferences - Fees, Travel, & Meals	13,765.00	10,675.00	3,090.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
53300 - Contracted Services	0.00	24,195.00	0.00
54100 - Dues/Subscriptions	11,031.00	10,600.00	431.00
54450 - Employee Recognition	600.00	600.00	0.00
54700 - Fuel-Auto	1,485,206.00	1,148,157.00	337,049.00
54800 - Hazardous Waste Removal	2,400.00	2,400.00	0.00
55100 - Laundry Service & Purchase	2,100.00	2,100.00	0.00
55650 - Maintenance-Equipment	125,500.00	119,500.00	6,000.00
56100 - Meeting Expenses	800.00	400.00	400.00
56200 - Mileage Reimbursements	1,000.00	2,100.00	(1,100.00)
56600 - Oxygen & Gases	0.00	125.00	0.00
57650 - Repair-Equipment	7,020.00	7,020.00	0.00
57725 - Shop Supplies	17,000.00	19,620.00	(2,620.00)
57730 - Shop Tools	9,825.00	6,660.00	3,165.00
57750 - Small Equipment & Furniture	318,391.00	36,380.00	282,011.00
58200 - Telephones-Cellular	2,280.00	2,340.00	(60.00)
58500 - Training & Continuing Education	2,850.00	2,850.00	0.00
58600 - Travel Expenses	7,100.00	6,600.00	500.00
58900 - Vehicle-Batteries	36,000.00	36,000.00	0.00
58950 - Vehicle-Fluids & Additives	39,504.00	39,504.00	0.00
58975 - Vehicle-Oil & Lubricants	55,000.00	51,075.00	3,925.00
59000 - Vehicle-Outside Services	28,992.00	23,992.00	5,000.00
59050 - Vehicle-Parts	712,636.00	752,577.00	(39,941.00)
59100 - Vehicle-Registration	2,496.00	2,496.00	0.00
59150 - Vehicle-Tires	79,308.00	86,400.00	(7,092.00)
59200 - Vehicle-Towing	16,000.00	12,000.00	4,000.00
Operating Expenses	3,370,765.00	2,779,998.00	590,767.00
59720 - Capital Purchase-Equipment	124,000.00	56,500.00	67,500.00
59760 - Capital Purchase-Leases	543,718.00	214,000.00	329,718.00
59780 - Capital Purchase-Vehicles	3,270,160.00	4,566,225.00	(1,296,065.00)
Capital Expenditures	3,937,878.00	4,836,725.00	(898,847.00)

Montgomery County Hospital District **Preliminary Income Statement - Working Budget**

	FY27 Budget	FY26 Budget	Variance
Total Expenditure	8,156,426.00	8,411,383.00	(254,957.00)
Revenue over Expenditures	(7,459,228.00)	(8,011,403.00)	552,175.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
011 - EMS Billing			
Revenue			
Expenditure			
51100 - Regular Pay	992,610.00	1,065,313.00	(72,703.00)
51200 - Overtime Pay	9,501.00	40,311.00	(30,810.00)
51300 - Paid Time Off	149,697.00	146,079.00	3,618.00
51400 - Stipend Pay	5,112.00	3,816.00	1,296.00
51500 - Payroll Taxes	85,610.00	92,924.00	(7,314.00)
51650 - TCDRS Plan	109,908.00	119,292.00	(9,384.00)
Payroll Expenses	1,352,438.00	1,467,735.00	(115,297.00)
52600 - Books/Materials	0.00	1,190.00	0.00
52900 - Collection Fees	100,000.00	39,600.00	60,400.00
53050 - Computer Software	146,704.00	152,869.00	(6,165.00)
53150 - Conferences - Fees, Travel, & Meals	4,550.00	9,155.00	(4,605.00)
53300 - Contracted Services	296,859.00	329,148.00	(32,289.00)
53400 - Credit Card Processing Fee	57,684.00	50,472.00	7,212.00
54100 - Dues/Subscriptions	729.00	710.00	19.00
54450 - Employee Recognition	1,125.00	1,200.00	(75.00)
56100 - Meeting Expenses	1,600.00	2,040.00	(440.00)
57750 - Small Equipment & Furniture	2,022.00	2,008.00	14.00
58200 - Telephones-Cellular	912.00	864.00	48.00
58500 - Training & Continuing Education	4,500.00	4,875.00	(375.00)

Montgomery County Hospital District Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
Operating Expenses	616,685.00	594,131.00	22,554.00
Total Expenditure	1,969,123.00	2,061,866.00	(92,743.00)
Revenue over Expenditures	(1,969,123.00)	(2,061,866.00)	92,743.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
015 - Information Technology			
Revenue			
41050 - Contract Revenue	256,000.00	166,495.00	89,505.00
41325 - MDC Revenue - First Responders	98,900.00	90,150.00	8,750.00
41350 - Miscellaneous Income	8,837.00	2,137.00	6,700.00
Other Revenue	363,737.00	258,782.00	104,955.00
Total Revenue	363,737.00	258,782.00	104,955.00
Expenditure			
51100 - Regular Pay	539,733.00	715,416.00	(175,683.00)
51200 - Overtime Pay	184.00	2,714.00	(2,530.00)
51300 - Paid Time Off	92,299.00	113,832.00	(21,533.00)
51400 - Stipend Pay	20,736.00	20,508.00	228.00
51500 - Payroll Taxes	48,318.00	63,167.00	(14,849.00)
51650 - TCDRS Plan	62,031.00	81,091.00	(19,060.00)
Payroll Expenses	763,301.00	996,728.00	(233,427.00)
52600 - Books/Materials	150.00	150.00	0.00
52700 - Business Licenses	4,475.00	3,730.00	745.00
52730 - Capital Lease Interest Expense	7,784.00	7,784.00	0.00
53000 - Computer Maintenance	606,500.00	625,253.00	(18,753.00)
53050 - Computer Software	649,285.00	647,021.00	2,264.00
53075 - Computer Software - MDC First Responder	62,100.00	56,100.00	6,000.00
53100 - Computer Supplies/Non-Capital	44,100.00	54,450.00	(10,350.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
53150 - Conferences - Fees, Travel, & Meals	23,500.00	22,790.00	710.00
53300 - Contracted Services	752,000.00	940,580.00	(188,580.00)
54450 - Employee Recognition	450.00	600.00	(150.00)
55400 - Leases/Contracts	70,560.00	69,936.00	624.00
56100 - Meeting Expenses	240.00	240.00	0.00
56200 - Mileage Reimbursements	200.00	120.00	80.00
57500 - Rent	60,000.00	30,000.00	30,000.00
57650 - Repair-Equipment	6,000.00	6,000.00	0.00
57750 - Small Equipment & Furniture	364,960.00	287,271.00	77,689.00
58200 - Telephones-Cellular	104,780.00	127,175.00	(22,395.00)
58310 - Telephones-Service	494,600.00	396,000.00	98,600.00
58500 - Training & Continuing Education	18,000.00	16,750.00	1,250.00
58800 - Utilities	1,500.00	600.00	900.00
Operating Expenses	3,271,184.00	3,292,550.00	(21,366.00)
59720 - Capital Purchase-Equipment	240,000.00	605,644.00	(365,644.00)
Capital Expenditures	240,000.00	605,644.00	(365,644.00)
Total Expenditure	4,274,485.00	4,894,922.00	(620,437.00)
Revenue over Expenditures	(3,910,748.00)	(4,636,140.00)	725,392.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
016 - Facilities			
Revenue			
41425 - Proceeds from Capital Lease	0.00	219,059.00	0.00
Other Revenue	0.00	219,059.00	0.00
Total Revenue	0.00	219,059.00	0.00
Expenditure			
51100 - Regular Pay	387,167.00	376,922.00	10,245.00
51200 - Overtime Pay	8,118.00	10,816.00	(2,698.00)
51300 - Paid Time Off	54,294.00	50,837.00	3,457.00
51400 - Stipend Pay	12,348.00	12,276.00	72.00
51500 - Payroll Taxes	34,181.00	33,411.00	770.00
51650 - TCDRS Plan	43,882.00	42,892.00	990.00
Payroll Expenses	539,990.00	527,154.00	12,836.00
52600 - Books/Materials	150.00	150.00	0.00
52700 - Business Licenses	60.00	40.00	20.00
52730 - Capital Lease Interest Expense	62,938.00	51,473.00	11,465.00
53050 - Computer Software	7,500.00	10,319.00	(2,819.00)
53150 - Conferences - Fees, Travel, & Meals	4,000.00	3,000.00	1,000.00
53330 - Contractual Obligations-Other	175,000.00	175,000.00	0.00
53500 - Customer Property Damage	0.00	18,000.00	0.00
54100 - Dues/Subscriptions	850.00	550.00	300.00
54450 - Employee Recognition	525.00	525.00	0.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
54500 - Equipment Rental	22,000.00	27,368.00	(5,368.00)
54725 - Fuel-Non-Auto	3,000.00	3,000.00	0.00
55600 - Maintenance & Repairs-Buildings	374,996.00	431,716.00	(56,720.00)
55650 - Maintenance-Equipment	211,300.00	249,716.00	(38,416.00)
56200 - Mileage Reimbursements	200.00	200.00	0.00
57100 - Professional Fees	20,000.00	20,000.00	0.00
57500 - Rent	141,663.00	154,328.00	(12,665.00)
57725 - Shop Supplies	32,800.00	32,800.00	0.00
57730 - Shop Tools	7,500.00	23,515.00	(16,015.00)
57750 - Small Equipment & Furniture	185,050.00	141,346.00	43,704.00
58200 - Telephones-Cellular	4,632.00	4,632.00	0.00
58500 - Training & Continuing Education	2,000.00	2,000.00	0.00
58800 - Utilities	411,720.00	411,720.00	0.00
Operating Expenses	1,667,884.00	1,761,398.00	(93,514.00)
59700 - Capital Purchase-Building/Improvements	142,000.00	2,783,773.00	(2,641,773.00)
59720 - Capital Purchase-Equipment	1,212,000.00	1,464,748.00	(252,748.00)
59760 - Capital Purchase-Leases	0.00	219,059.00	0.00
Capital Expenditures	1,354,000.00	4,467,580.00	(3,113,580.00)
Total Expenditure	3,561,874.00	6,756,132.00	(3,194,258.00)
Revenue over Expenditures	(3,561,874.00)	(6,537,073.00)	2,975,199.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
025 - Human Resources			
Revenue			
41125 - Employee Medical Premiums	1,757,245.00	1,642,020.00	115,225.00
41350 - Miscellaneous Income	23,000.00	22,288.00	712.00
Other Revenue	1,780,245.00	1,664,308.00	115,937.00
Total Revenue	1,780,245.00	1,664,308.00	115,937.00
Expenditure			
51100 - Regular Pay	454,462.00	371,239.00	83,223.00
51200 - Overtime Pay	1,645.00	1,149.00	496.00
51300 - Paid Time Off	73,672.00	61,014.00	12,658.00
51500 - Payroll Taxes	39,204.00	32,071.00	7,133.00
51650 - TCDRS Plan	50,328.00	41,172.00	9,156.00
51700 - Health & Dental	1,466,270.00	1,129,533.00	336,737.00
51710 - Health Insurance Claims	7,688,935.00	8,221,860.00	(532,925.00)
51720 - Health Insurance Admin Fees	1,276,655.00	1,104,096.00	172,559.00
Payroll Expenses	11,051,171.00	10,962,134.00	89,037.00
52200 - Advertising	7,650.00	7,650.00	0.00
53150 - Conferences - Fees, Travel, & Meals	3,950.00	3,950.00	0.00
53300 - Contracted Services	167,273.00	172,273.00	(5,000.00)
53400 - Credit Card Processing Fee	0.00	300.00	0.00
54100 - Dues/Subscriptions	7,202.00	6,080.00	1,122.00
54350 - Employee Health/Wellness	64,100.00	87,000.00	(22,900.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
54450 - Employee Recognition	89,425.00	85,900.00	3,525.00
56100 - Meeting Expenses	0.00	600.00	0.00
56200 - Mileage Reimbursements	240.00	240.00	0.00
57300 - Recruit/Investigate	70,000.00	55,550.00	14,450.00
58200 - Telephones-Cellular	2,280.00	1,824.00	456.00
58500 - Training & Continuing Education	24,200.00	9,850.00	14,350.00
58625 - Tuition Reimbursement	99,000.00	99,000.00	0.00
58650 - Unemployment Expense	18,000.00	18,000.00	0.00
59350 - Worker's Compensation Insurance	606,228.00	545,592.00	60,636.00
Operating Expenses	1,159,548.00	1,093,809.00	65,739.00

Total Expenditure	12,210,719.00	12,055,943.00	154,776.00
Revenue over Expenditures	(10,430,474.00)	(10,391,635.00)	(38,839.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
026 - Records Management			
Revenue			
41350 - Miscellaneous Income	78,000.00	75,000.00	3,000.00
Other Revenue	78,000.00	75,000.00	3,000.00
Total Revenue	78,000.00	75,000.00	3,000.00
Expenditure			
51100 - Regular Pay	232,121.00	219,730.00	12,391.00
51200 - Overtime Pay	362.00	358.00	4.00
51300 - Paid Time Off	37,472.00	36,080.00	1,392.00
51500 - Payroll Taxes	19,976.00	18,957.00	1,019.00
51650 - TCDRS Plan	25,647.00	24,335.00	1,312.00
Payroll Expenses	315,578.00	299,460.00	16,118.00
52200 - Advertising	450.00	450.00	0.00
53050 - Computer Software	10,000.00	9,000.00	1,000.00
53150 - Conferences - Fees, Travel, & Meals	5,500.00	8,000.00	(2,500.00)
53300 - Contracted Services	9,400.00	8,700.00	700.00
54450 - Employee Recognition	150.00	150.00	0.00
56200 - Mileage Reimbursements	120.00	120.00	0.00
56500 - Other Services	6,000.00	6,000.00	0.00
58200 - Telephones-Cellular	456.00	390.00	66.00
58500 - Training & Continuing Education	2,900.00	8,500.00	(5,600.00)
Operating Expenses	34,976.00	41,310.00	(6,334.00)

Montgomery County Hospital District **Preliminary Income Statement - Working Budget**

	FY27 Budget	FY26 Budget	Variance
Total Expenditure	350,554.00	340,770.00	9,784.00
Revenue over Expenditures	(272,554.00)	(265,770.00)	(6,784.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
027 - Emergency Management & Safety			
Revenue			
41350 - Miscellaneous Income	3,000.00	0.00	0.00
Other Revenue	3,000.00	0.00	0.00
Total Revenue	3,000.00	0.00	0.00
Expenditure			
51100 - Regular Pay	116,474.00	99,557.00	16,917.00
51200 - Overtime Pay	6,881.00	5,403.00	1,478.00
51300 - Paid Time Off	20,034.00	13,929.00	6,105.00
51400 - Stipend Pay	4,800.00	0.00	0.00
51500 - Payroll Taxes	10,966.00	8,797.00	2,169.00
51650 - TCDRS Plan	14,078.00	11,294.00	2,784.00
Payroll Expenses	173,233.00	138,980.00	34,253.00
52600 - Books/Materials	400.00	0.00	0.00
53050 - Computer Software	4,200.00	4,200.00	0.00
53150 - Conferences - Fees, Travel, & Meals	5,973.00	2,763.00	3,210.00
53300 - Contracted Services	20,000.00	15,600.00	4,400.00
53550 - Customer Relations	1,800.00	0.00	0.00
53900 - Disposable Medical Supplies	3,500.00	0.00	0.00
54350 - Employee Health/Wellness	8,000.00	0.00	0.00
56100 - Meeting Expenses	3,300.00	3,300.00	0.00
57000 - Printing Services	2,200.00	3,741.00	(1,541.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
57750 - Small Equipment & Furniture	1,500.00	869.00	631.00
57800 - Special Events Supplies	3,200.00	8,650.00	(5,450.00)
58200 - Telephones-Cellular	2,232.00	936.00	1,296.00
58500 - Training & Continuing Education	17,500.00	5,000.00	12,500.00
58700 - Uniforms	86,837.00	13,000.00	73,837.00
Operating Expenses	160,642.00	58,059.00	102,583.00
59780 - Capital Purchase-Vehicles	75,000.00	0.00	0.00
Capital Expenditures	75,000.00	0.00	0.00
Total Expenditure	408,875.00	197,039.00	211,836.00
Revenue over Expenditures	(405,875.00)	(197,039.00)	(208,836.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
039 - Community Paramedicine			
Revenue			
Expenditure			
51100 - Regular Pay	268,791.00	250,734.00	18,057.00
51200 - Overtime Pay	1,515.00	546.00	969.00
51300 - Paid Time Off	38,186.00	35,580.00	2,606.00
51500 - Payroll Taxes	22,831.00	21,228.00	1,603.00
51650 - TCDRS Plan	29,306.00	27,252.00	2,054.00
Payroll Expenses	360,629.00	335,340.00	25,289.00
52950 - Community Education	500.00	500.00	0.00
53150 - Conferences - Fees, Travel, & Meals	4,200.00	2,949.00	1,251.00
54100 - Dues/Subscriptions	225.00	0.00	0.00
54450 - Employee Recognition	150.00	225.00	(75.00)
55400 - Leases/Contracts	11,503.00	10,500.00	1,003.00
58200 - Telephones-Cellular	2,280.00	2,280.00	0.00
Operating Expenses	18,858.00	16,454.00	2,404.00
Total Expenditure	379,487.00	351,794.00	27,693.00
Revenue over Expenditures	(379,487.00)	(351,794.00)	(27,693.00)

Montgomery County Hospital District Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
040 - Buildings MCHD			
Revenue			
Expenditure			
59700 - Capital Purchase-Building/Improvements	3,419,269.00	4,404,269.00	(985,000.00)
Capital Expenditures	3,419,269.00	4,404,269.00	(985,000.00)
Total Expenditure	3,419,269.00	4,404,269.00	(985,000.00)
Revenue over Expenditures	(3,419,269.00)	(4,404,269.00)	985,000.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
042 - EMS Tactical Team			
Revenue			
Expenditure			
51100 - Regular Pay	89,109.00	74,980.00	14,129.00
51200 - Overtime Pay	16,007.00	13,292.00	2,715.00
51400 - Stipend Pay	11,150.00	12,444.00	(1,294.00)
51500 - Payroll Taxes	8,550.00	7,507.00	1,043.00
51650 - TCDRS Plan	11,043.00	9,653.00	1,390.00
Payroll Expenses	135,859.00	117,876.00	17,983.00
52600 - Books/Materials	3,000.00	7,555.00	(4,555.00)
57750 - Small Equipment & Furniture	1,500.00	5,200.00	(3,700.00)
58200 - Telephones-Cellular	1,632.00	1,632.00	0.00
58500 - Training & Continuing Education	8,116.00	11,109.00	(2,993.00)
58700 - Uniforms	4,000.00	6,000.00	(2,000.00)
Operating Expenses	18,248.00	31,496.00	(13,248.00)
Total Expenditure	154,107.00	149,372.00	4,735.00
Revenue over Expenditures	(154,107.00)	(149,372.00)	(4,735.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
045 - EMS Quality			
Revenue			
Expenditure			
51100 - Regular Pay	743,921.00	883,377.00	(139,456.00)
51200 - Overtime Pay	0.00	7,614.00	0.00
51300 - Paid Time Off	110,389.00	129,626.00	(19,237.00)
51500 - Payroll Taxes	63,220.00	75,524.00	(12,304.00)
51650 - TCDRS Plan	81,160.00	96,960.00	(15,800.00)
Payroll Expenses	998,690.00	1,193,101.00	(194,411.00)
52600 - Books/Materials	1,700.00	1,200.00	500.00
53050 - Computer Software	390,049.00	373,510.00	16,539.00
53150 - Conferences - Fees, Travel, & Meals	19,466.00	26,507.00	(7,041.00)
54100 - Dues/Subscriptions	3,905.00	3,870.00	35.00
54450 - Employee Recognition	525.00	675.00	(150.00)
56100 - Meeting Expenses	300.00	1,500.00	(1,200.00)
56200 - Mileage Reimbursements	500.00	300.00	200.00
57000 - Printing Services	300.00	0.00	0.00
57750 - Small Equipment & Furniture	200.00	0.00	0.00
58200 - Telephones-Cellular	3,216.00	2,520.00	696.00
58500 - Training & Continuing Education	12,462.00	10,602.00	1,860.00
58600 - Travel Expenses	2,600.00	4,000.00	(1,400.00)
Operating Expenses	435,223.00	424,684.00	10,539.00

Montgomery County Hospital District **Preliminary Income Statement - Working Budget**

	FY27 Budget	FY26 Budget	Variance
Total Expenditure	1,433,913.00	1,617,785.00	(183,872.00)
Revenue over Expenditures	(1,433,913.00)	(1,617,785.00)	183,872.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
046 - EMS Bike Team			
Revenue			
Expenditure			
51100 - Regular Pay	18,444.00	23,812.00	(5,368.00)
51200 - Overtime Pay	9,959.00	11,575.00	(1,616.00)
51500 - Payroll Taxes	2,097.00	2,605.00	(508.00)
51650 - TCDRS Plan	2,699.00	3,364.00	(665.00)
Payroll Expenses	33,199.00	41,356.00	(8,157.00)
52950 - Community Education	1,500.00	2,622.00	(1,122.00)
54100 - Dues/Subscriptions	75.00	225.00	(150.00)
57750 - Small Equipment & Furniture	10,452.00	13,855.00	(3,403.00)
58700 - Uniforms	2,000.00	1,500.00	500.00
Operating Expenses	14,027.00	18,202.00	(4,175.00)
Total Expenditure	47,226.00	59,558.00	(12,332.00)
Revenue over Expenditures	(47,226.00)	(59,558.00)	12,332.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
047 - Procurement			
Revenue			
41350 - Miscellaneous Income	5,315.00	990.00	4,325.00
Other Revenue	5,315.00	990.00	4,325.00
Total Revenue	5,315.00	990.00	4,325.00
Expenditure			
51100 - Regular Pay	138,135.00	129,189.00	8,946.00
51200 - Overtime Pay	12.00	383.00	(371.00)
51300 - Paid Time Off	20,850.00	19,375.00	1,475.00
51500 - Payroll Taxes	11,764.00	11,022.00	742.00
51650 - TCDRS Plan	15,104.00	14,148.00	956.00
Payroll Expenses	185,865.00	174,117.00	11,748.00
52200 - Advertising	2,500.00	1,500.00	1,000.00
53150 - Conferences - Fees, Travel, & Meals	7,400.00	4,901.00	2,499.00
54100 - Dues/Subscriptions	869.00	699.00	170.00
54450 - Employee Recognition	75.00	75.00	0.00
56200 - Mileage Reimbursements	300.00	240.00	60.00
58200 - Telephones-Cellular	912.00	978.00	(66.00)
58500 - Training & Continuing Education	0.00	1,576.00	(1,576.00)
Operating Expenses	12,056.00	9,969.00	2,087.00

Montgomery County Hospital District **Preliminary Income Statement - Working Budget**

	FY27 Budget	FY26 Budget	Variance
Total Expenditure	197,921.00	184,086.00	13,835.00
Revenue over Expenditures	(192,606.00)	(183,096.00)	(9,510.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
10 General			
048 - Electronic Business Process			
Revenue			
Expenditure			
51100 - Regular Pay	226,357.00	0.00	0.00
51200 - Overtime Pay	1,086.00	0.00	0.00
51300 - Paid Time Off	32,216.00	0.00	0.00
51400 - Stipend Pay	1,236.00	0.00	0.00
51500 - Payroll Taxes	19,307.00	0.00	0.00
51650 - TCDRS Plan	24,787.00	0.00	0.00
Payroll Expenses	304,989.00	0.00	0.00
53050 - Computer Software	335.00	0.00	0.00
53150 - Conferences - Fees, Travel, & Meals	4,250.00	0.00	0.00
53300 - Contracted Services	315,000.00	0.00	0.00
54450 - Employee Recognition	150.00	0.00	0.00
56200 - Mileage Reimbursements	75.00	0.00	0.00
58200 - Telephones-Cellular	456.00	0.00	0.00
58500 - Training & Continuing Education	500.00	0.00	0.00
Operating Expenses	320,766.00	0.00	0.00
Total Expenditure	625,755.00	0.00	0.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
Revenue over Expenditures	(625,755.00)	0.00	0.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
22 Public Health			
200 - PH Clinic			
Revenue			
41125 - Employee Medical Premiums	12,425.00	11,355.00	1,070.00
41200 - Immunization Fees	16,000.00	24,456.00	(8,456.00)
Other Revenue	28,425.00	35,811.00	(7,386.00)
Total Revenue	28,425.00	35,811.00	(7,386.00)

Expenditure

51100 - Regular Pay	326,495.00	208,902.00	117,593.00
51200 - Overtime Pay	1,512.00	1,184.00	328.00
51300 - Paid Time Off	46,148.00	29,115.00	17,033.00
51500 - Payroll Taxes	27,687.00	17,702.00	9,985.00
51650 - TCDRS Plan	35,545.00	22,725.00	12,820.00
51700 - Health & Dental	10,368.00	7,812.00	2,556.00
51710 - Health Insurance Claims	53,719.00	56,868.00	(3,149.00)
51720 - Health Insurance Admin Fees	9,387.00	7,632.00	1,755.00
Payroll Expenses	510,861.00	351,940.00	158,921.00
53050 - Computer Software	4,800.00	4,800.00	0.00
53330 - Contractual Obligations-Other	1,980.00	1,980.00	0.00
53400 - Credit Card Processing Fee	1,920.00	1,344.00	576.00
53900 - Disposable Medical Supplies	1,200.00	1,080.00	120.00
54100 - Dues/Subscriptions	130.00	0.00	0.00
54200 - Durable Medical Equipment	1,100.00	200.00	900.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
56200 - Mileage Reimbursements	300.00	168.00	132.00
56300 - Office Supplies	1,400.00	1,240.00	160.00
57000 - Printing Services	75.00	150.00	(75.00)
58200 - Telephones-Cellular	1,272.00	1,116.00	156.00
59350 - Worker's Compensation Insurance	240.00	480.00	(240.00)
Operating Expenses	14,417.00	12,558.00	1,859.00

Total Expenditure	525,278.00	364,498.00	160,780.00
Revenue over Expenditures	(496,853.00)	(328,687.00)	(168,166.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
22 Public Health			
201 - MCPHD County Funding			
Revenue			
41275 - Investment Income	76,000.00	76,000.00	0.00
41350 - Miscellaneous Income	600,000.00	600,000.00	0.00
Other Revenue	676,000.00	676,000.00	0.00
Total Revenue	676,000.00	676,000.00	0.00
Expenditure			
52100 - Accounting/Auditing Fees	3,200.00	3,100.00	100.00
54450 - Employee Recognition	825.00	825.00	0.00
54700 - Fuel-Auto	0.00	600.00	0.00
54900 - Insurance	5,800.00	5,430.00	370.00
55500 - Legal Fees	0.00	7,000.00	0.00
56100 - Meeting Expenses	250.00	270.00	(20.00)
Operating Expenses	10,075.00	17,225.00	(7,150.00)
Total Expenditure	10,075.00	17,225.00	(7,150.00)
Revenue over Expenditures	665,925.00	658,775.00	7,150.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
22 Public Health			
202 - RLSS/LPHS			
Revenue			
41125 - Employee Medical Premiums	3,550.00	3,245.00	305.00
41450 - Proceeds from Grant Funding	59,775.00	67,692.00	(7,917.00)
Other Revenue	63,325.00	70,937.00	(7,612.00)
Total Revenue	63,325.00	70,937.00	(7,612.00)
Expenditure			
51100 - Regular Pay	76,831.00	79,981.00	(3,150.00)
51200 - Overtime Pay	6.00	559.00	(553.00)
51300 - Paid Time Off	11,260.00	11,239.00	21.00
51500 - Payroll Taxes	6,560.00	6,792.00	(232.00)
51650 - TCDRS Plan	8,420.00	8,719.00	(299.00)
51700 - Health & Dental	2,962.00	2,232.00	730.00
51710 - Health Insurance Claims	15,348.00	16,248.00	(900.00)
51720 - Health Insurance Admin Fees	2,682.00	2,184.00	498.00
Payroll Expenses	124,069.00	127,954.00	(3,885.00)
56300 - Office Supplies	269.00	269.00	0.00
59350 - Worker's Compensation Insurance	55.00	192.00	(137.00)
Operating Expenses	324.00	461.00	(137.00)

Montgomery County Hospital District Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
Total Expenditure	124,393.00	128,415.00	(4,022.00)
Revenue over Expenditures	(61,068.00)	(57,478.00)	(3,590.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
22 Public Health			
203 - CPS/CRI			
Revenue			
41125 - Employee Medical Premiums	3,550.00	3,245.00	305.00
41450 - Proceeds from Grant Funding	96,103.00	110,552.00	(14,449.00)
Other Revenue	99,653.00	113,797.00	(14,144.00)
Total Revenue	99,653.00	113,797.00	(14,144.00)
Expenditure			
51100 - Regular Pay	50,974.00	66,305.00	(15,331.00)
51200 - Overtime Pay	360.00	467.00	(107.00)
51300 - Paid Time Off	7,712.00	9,314.00	(1,602.00)
51500 - Payroll Taxes	4,369.00	5,628.00	(1,259.00)
51650 - TCDRS Plan	5,608.00	7,229.00	(1,621.00)
51700 - Health & Dental	2,962.00	2,232.00	730.00
51710 - Health Insurance Claims	15,348.00	16,248.00	(900.00)
51720 - Health Insurance Admin Fees	2,682.00	2,184.00	498.00
Payroll Expenses	90,015.00	109,607.00	(19,592.00)
52975 - Community Preparedness Supplies	1,096.00	0.00	0.00
53150 - Conferences - Fees, Travel, & Meals	2,180.00	1,054.00	1,126.00
56200 - Mileage Reimbursements	765.00	448.00	317.00
56300 - Office Supplies	450.00	1,562.00	(1,112.00)
57000 - Printing Services	750.00	250.00	500.00
57250 - Radios	22,154.00	0.00	0.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
58200 - Telephones-Cellular	677.00	946.00	(269.00)
58600 - Travel Expenses	900.00	400.00	500.00
59350 - Worker's Compensation Insurance	216.00	60.00	156.00
Operating Expenses	29,188.00	4,720.00	24,468.00
59720 - Capital Purchase-Equipment	0.00	35,600.00	0.00
Capital Expenditures	0.00	35,600.00	0.00
Total Expenditure	119,203.00	149,927.00	(30,724.00)
Revenue over Expenditures	(19,550.00)	(36,130.00)	16,580.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
22 Public Health			
204 - EAIDU/SUR			
Revenue			
41125 - Employee Medical Premiums	3,550.00	3,245.00	305.00
41450 - Proceeds from Grant Funding	74,176.00	84,122.00	(9,946.00)
Other Revenue	77,726.00	87,367.00	(9,641.00)
Total Revenue	77,726.00	87,367.00	(9,641.00)
Expenditure			
51100 - Regular Pay	55,172.00	56,636.00	(1,464.00)
51200 - Overtime Pay	0.00	11.00	0.00
51300 - Paid Time Off	7,501.00	7,956.00	(455.00)
51500 - Payroll Taxes	4,638.00	4,810.00	(172.00)
51650 - TCDRS Plan	5,955.00	6,174.00	(219.00)
51700 - Health & Dental	2,962.00	2,232.00	730.00
51710 - Health Insurance Claims	15,348.00	16,248.00	(900.00)
51720 - Health Insurance Admin Fees	2,682.00	2,184.00	498.00
Payroll Expenses	94,258.00	96,251.00	(1,993.00)
53100 - Computer Supplies/Non-Capital	0.00	2,900.00	0.00
53150 - Conferences - Fees, Travel, & Meals	2,000.00	2,150.00	(150.00)
56200 - Mileage Reimbursements	367.00	400.00	(33.00)
56300 - Office Supplies	250.00	250.00	0.00
57000 - Printing Services	65.00	0.00	0.00
57750 - Small Equipment & Furniture	2,000.00	0.00	0.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
58200 - Telephones-Cellular	831.00	939.00	(108.00)
59350 - Worker's Compensation Insurance	55.00	60.00	(5.00)
Operating Expenses	5,568.00	6,699.00	(1,131.00)
Total Expenditure	99,826.00	102,950.00	(3,124.00)
Revenue over Expenditures	(22,100.00)	(15,583.00)	(6,517.00)

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
22 Public Health			
205 - CPS/PHEP			
Revenue			
41125 - Employee Medical Premiums	10,650.00	9,736.00	914.00
41450 - Proceeds from Grant Funding	211,181.00	219,235.00	(8,054.00)
Other Revenue	221,831.00	228,971.00	(7,140.00)
Total Revenue	221,831.00	228,971.00	(7,140.00)
Expenditure			
51100 - Regular Pay	61,944.00	163,269.00	(101,325.00)
51200 - Overtime Pay	439.00	672.00	(233.00)
51300 - Paid Time Off	9,371.00	22,539.00	(13,168.00)
51500 - Payroll Taxes	5,311.00	13,798.00	(8,487.00)
51650 - TCDRS Plan	6,817.00	17,717.00	(10,900.00)
51700 - Health & Dental	8,886.00	6,696.00	2,190.00
51710 - Health Insurance Claims	46,045.00	48,744.00	(2,699.00)
51720 - Health Insurance Admin Fees	8,046.00	6,552.00	1,494.00
Payroll Expenses	146,859.00	279,987.00	(133,128.00)
52600 - Books/Materials	500.00	0.00	0.00
52975 - Community Preparedness Supplies	1,000.00	0.00	0.00
53100 - Computer Supplies/Non-Capital	2,500.00	0.00	0.00
53150 - Conferences - Fees, Travel, & Meals	3,975.00	3,823.00	152.00
53330 - Contractual Obligations-Other	16,515.00	22,020.00	(5,505.00)
56200 - Mileage Reimbursements	1,875.00	1,325.00	550.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
56300 - Office Supplies	3,765.00	1,560.00	2,205.00
57000 - Printing Services	1,500.00	500.00	1,000.00
57250 - Radios	54,663.00	0.00	0.00
58200 - Telephones-Cellular	2,031.00	2,673.00	(642.00)
58500 - Training & Continuing Education	1,965.00	0.00	0.00
58600 - Travel Expenses	4,880.00	800.00	4,080.00
58700 - Uniforms	1,000.00	0.00	0.00
59350 - Worker's Compensation Insurance	360.00	288.00	72.00
Operating Expenses	96,529.00	32,989.00	63,540.00
Total Expenditure	243,388.00	312,976.00	(69,588.00)
Revenue over Expenditures	(21,557.00)	(84,005.00)	62,448.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
22 Public Health			
206 - CPS/PHIG			
Revenue			
41125 - Employee Medical Premiums	12,425.00	11,355.00	1,070.00
41450 - Proceeds from Grant Funding	139,406.00	444,933.00	(305,527.00)
Other Revenue	151,831.00	456,288.00	(304,457.00)
Total Revenue	151,831.00	456,288.00	(304,457.00)
Expenditure			
51100 - Regular Pay	272,226.00	262,435.00	9,791.00
51200 - Overtime Pay	0.00	404.00	0.00
51300 - Paid Time Off	36,639.00	35,635.00	1,004.00
51400 - Stipend Pay	0.00	8,000.00	0.00
51500 - Payroll Taxes	22,857.00	22,678.00	179.00
51650 - TCDRS Plan	29,343.00	29,114.00	229.00
51700 - Health & Dental	10,368.00	7,812.00	2,556.00
51710 - Health Insurance Claims	53,719.00	56,868.00	(3,149.00)
51720 - Health Insurance Admin Fees	9,387.00	7,632.00	1,755.00
Payroll Expenses	434,539.00	430,578.00	3,961.00
52600 - Books/Materials	0.00	500.00	0.00
53050 - Computer Software	3,173.00	6,840.00	(3,667.00)
53100 - Computer Supplies/Non-Capital	100.00	6,400.00	(6,300.00)
53150 - Conferences - Fees, Travel, & Meals	1,920.00	5,773.00	(3,853.00)
53900 - Disposable Medical Supplies	795.00	795.00	0.00

Montgomery County Hospital District

Preliminary Income Statement - Working Budget

	FY27 Budget	FY26 Budget	Variance
54100 - Dues/Subscriptions	5,090.00	5,080.00	10.00
54450 - Employee Recognition	1,000.00	2,000.00	(1,000.00)
56200 - Mileage Reimbursements	534.00	996.00	(462.00)
56300 - Office Supplies	667.00	1,815.00	(1,148.00)
57000 - Printing Services	200.00	500.00	(300.00)
58200 - Telephones-Cellular	979.00	2,088.00	(1,109.00)
58500 - Training & Continuing Education	4,023.00	4,825.00	(802.00)
58600 - Travel Expenses	400.00	5,493.00	(5,093.00)
58700 - Uniforms	585.00	0.00	0.00
59350 - Worker's Compensation Insurance	192.00	240.00	(48.00)
Operating Expenses	19,658.00	43,345.00	(23,687.00)

Total Expenditure	454,197.00	473,923.00	(19,726.00)
Revenue over Expenditures	(302,366.00)	(17,635.00)	(284,731.00)