



**Montgomery County Hospital District**  
**1400 South Loop 336 West**  
**Conroe, Texas 77304**  
**[www.mchd-tx.org](http://www.mchd-tx.org)**

**Proposed Annual Budget**  
**Fiscal Year 2027**

August 14, 2026

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## Introduction

By special legislation in 1977, the State of Texas authorized the creation, administration, maintenance, operation, and financing of the Montgomery County Hospital District (MCHD or District). In January 1978, the voters of Montgomery County approved the creation of the District.

According to the enabling legislation, the primary responsibility of the District is to provide healthcare to indigent residents of the county; however, the scope of the mission is broad. Through the years, Montgomery County Hospital District services have expanded to include a county-wide emergency medical service (EMS), the 9-1-1 communication system, emergency preparedness (in coordination with agency partners), and management of Public Health (PH) for the county.

MCHD has managed Public Health since 2010. PH promotes a healthy, resilient community through health education, disease prevention, clinical services, and public health preparedness.

Effective September 30, 2025, Montgomery County Public Health District was dissolved, and its activities were integrated into Montgomery County Hospital District. Although a part of MCHD, Public Health will continue to be funded by federal grants, state grants, and a subsidy from Montgomery County while MCHD will continue to be funded mainly through ad valorem property taxes and revenue generated by the provision of EMS to the county. Since the activities and funding sources are different, MCHD and Public Health are presented as two different funds.

## Budget Overview

### General Fund

The budget for Fiscal Year (FY) 2027 advances the District's commitment and ability to serve the citizens of Montgomery County by ensuring adequate funding to provide timely and high-quality services next year and in future years.

Even though ad valorem property taxes are the District's largest source of revenue, the MCHD Board helped taxpayers in FY 2018 by implementing the maximum homestead exemption of 20%. Following the implementation of the homestead exemption, MCHD's tax revenue each year from FY 2018 through FY 2021 was less than the tax revenue in FY 2017.

FY 2027 is budgeted at a deficit with a proposed tax rate of \$0.0479 / \$100 valuation. By adjusting the tax rate from \$0.0473 to \$0.0479 / \$100 valuation, Tax Revenue is budgeted at \$55,576,694, which is 5.3% greater than last year's forecasted Tax Revenue and coincides with the long-standing Board guideline of the county's population growth plus inflation.

Total Expenditures are budgeted to be \$99,572,453, which represents a 7.6% decrease compared to the FY 2026 Forecast. The largest decreases occur in capital and indigent care. The lower capital cost occurs due to fewer capital projects planned in FY 2027 while the lower indigent care expenses are due to fewer expected unduplicated clients along with lower medical costs per client.

Expenditures are expected to exceed revenue by \$3,525,034.

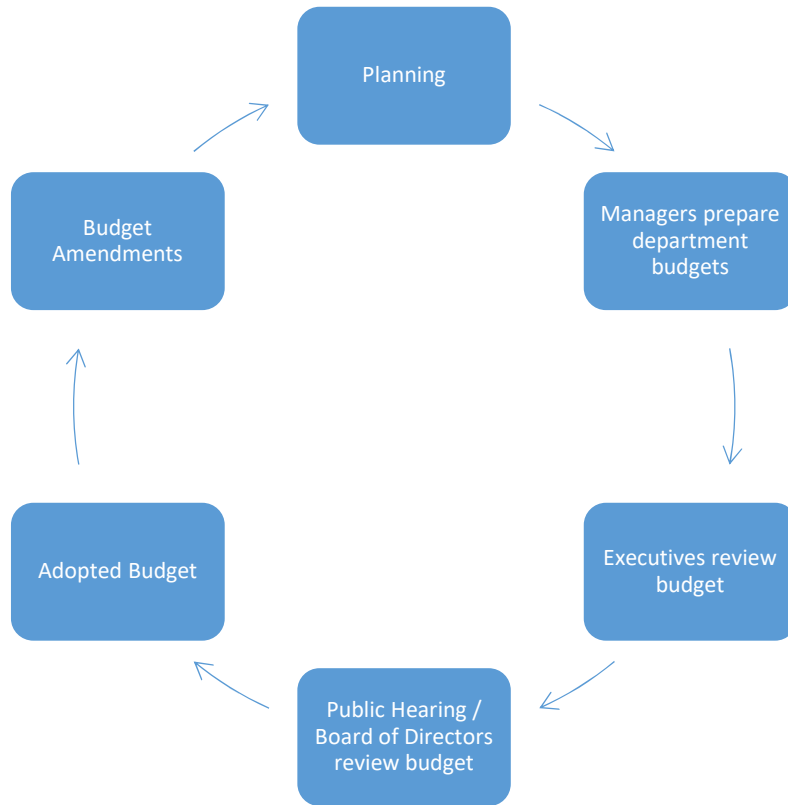
### Public Health Fund

The essential activities of Public Health are funded by a Montgomery County subsidy and grants, which combine to provide \$1,180,641 for Fiscal Year 2027.

Total budgeted revenue is \$1,318,791. Additional grant revenue may be forthcoming for FY 2027, but it is premature to budget for it at this time.

Currently, total expenditures are budgeted to be \$1,576,360; therefore, Expenses are budgeted to exceed Revenue by \$257,569.

## Budget Process



The budgetary data is established as follows:

1. Prior to September 1, the CEO submits to the District board a proposed budget for the fiscal year commencing the following October 1. The budget includes proposed revenue, expenditures, and capital assets and the means of financing them.
2. Prior to October 1, the budget is legally enacted through passage of a resolution.
3. The CEO may approve a department's request to transfer an unencumbered balance, or portion thereof within any department; however, the board must approve a transfer of funds between departments.
4. The budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles (GAAP).

The most current budgetary data will be reflected in the monthly financial statements.

## Budget Timeline

December -  
March

- Planning
- Managers meet to discuss budget assumptions and current trends
- Budget software available to Department Managers for input

April-May

- Managers prepare department budgets
- Capital Coordination meetings with Managers and Executives
- Executive review of Operating budgets

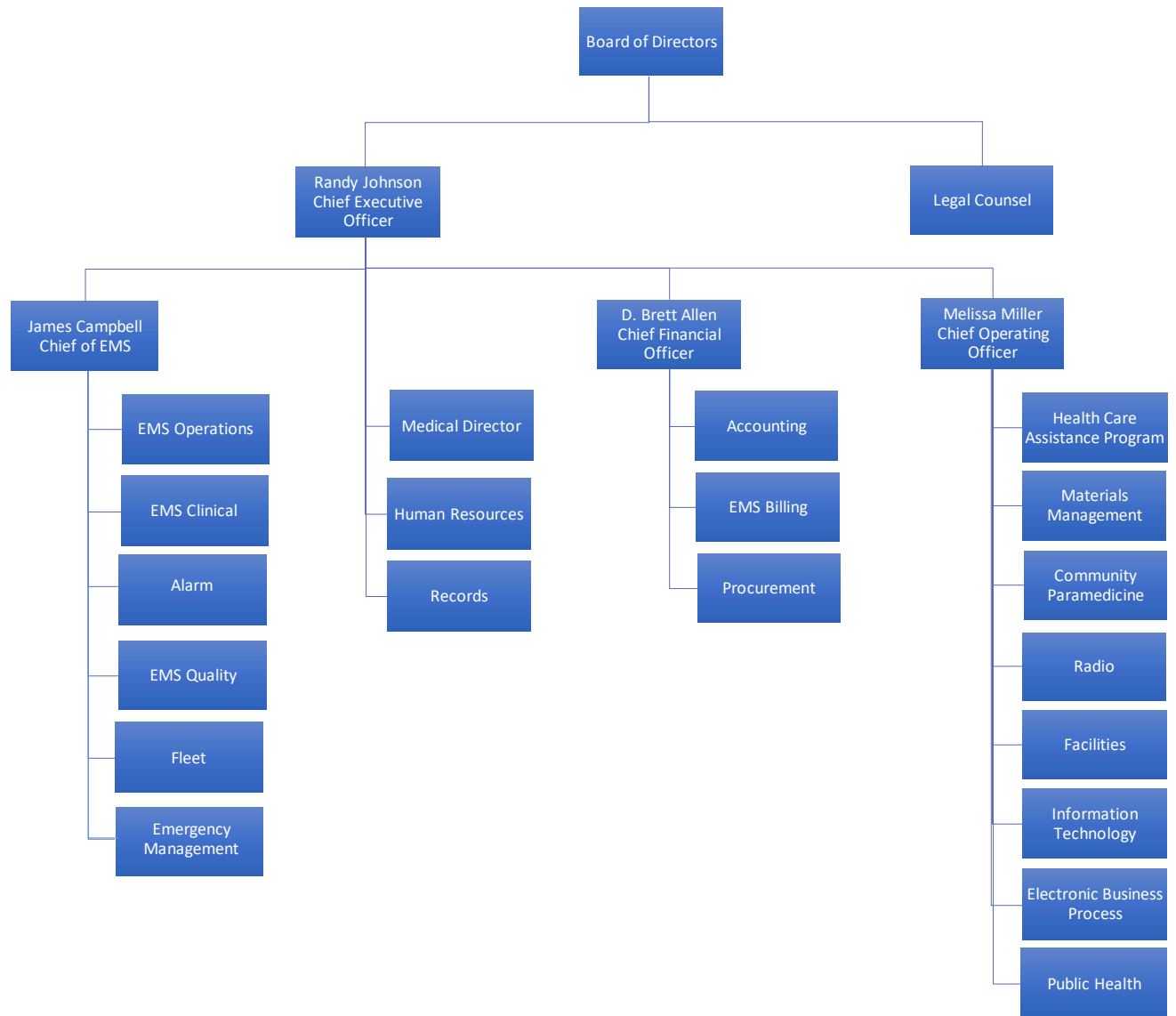
June - July

- Executive Review of Payroll, Operating, and Capital budgets
- Dry Run of budget presentation to Board of Directors
- Public Budget Workshop - Board of Directors review

August -  
September

- Publication of the no-new revenue and voter-approval tax rates
- Tax Assessor presentation
- Budget Committee Meeting
- Adopt budget and tax rate

## Organization Chart



## Population Growth and Personal Consumption Expenditures (PCE) Inflation

| Texas A&M University<br>Real Estate Center |            |          |
|--------------------------------------------|------------|----------|
| Year                                       | Population | Growth % |
| 2025                                       | 781,194    | 3.995%   |
| 2024                                       | 751,183    | 4.920%   |
| 2023                                       | 715,961    | 5.090%   |
| 2022                                       | 681,285    | 4.663%   |
| 2021                                       | 650,934    | 4.088%   |
| 2020                                       | 625,369    | 2.927%   |
| 2019                                       | 607,583    | 2.958%   |
| 2018                                       | 590,127    | 3.252%   |
| 2017                                       | 571,542    | 2.918%   |

| Federal Reserve Bank of Dallas<br>PCE Inflation |               |
|-------------------------------------------------|---------------|
| Year                                            | 12-month rate |
| 2026                                            | 2.36%         |
| 2025                                            | 2.65%         |
| 2024                                            | 3.14%         |
| 2023                                            | 4.86%         |
| 2022                                            | 4.00%         |
| 2021                                            | 1.83%         |
| 2020                                            | 1.85%         |
| 2019                                            | 2.01%         |
| 2018                                            | 1.79%         |
| 12-month rate as of March                       |               |

| MCHD Validation Test for Tax Growth |        |
|-------------------------------------|--------|
| Population Growth                   | 3.995% |
| PCE Inflation                       | 2.360% |
| Combined                            | 6.355% |

### Sources:

Texas A&M University Real Estate Center

[https://www.recenter.tamu.edu/data/population#!/state/Texas/county/Montgomery\\_County](https://www.recenter.tamu.edu/data/population#!/state/Texas/county/Montgomery_County)

Federal Reserve Bank of Dallas:

<https://www.dallasfed.org/research/pce#tab2>



## Budget Assumptions

### Revenue

#### Tax Revenue

- Adopt a tax rate of \$0.0479 / \$100 valuation that reflects 5.3% growth

#### EMS Net Revenue

- EMS 9-1-1 volume increases 3.5% from current year
- EMS fee schedule is set at 200% of Medicare Allowable

#### Public Health

- Montgomery County funding is \$600,000
- Grant funding is reimbursed based on allowed expenses per Texas Department of State Health Services (DSHS)

### Expenses

#### Payroll

- MCHD employee annual increases will be 4%
- Public Health employee annual increases 3% as approved by DSHS
- TCDRS employer match of 200% and a vesting period of 5 years; employer contribution rate remains at 9.5%
- Health insurance claims budget decreases due to the trend of reduced claims in FY 2026

#### Indigent Care Expenses

- Unduplicated clients are projected to be 850
- Healthcare inflation is 8.5%

### Capital

- Ambulance fleet:
  - 8 Ram 5500 Chassis replacements (to be mounted FY 2028)
  - 8 fourteen-foot module replacements
- Porter Tower Construction (Phase 2)
- Station #13 Willis build out and remodel
- Station #15 Bay Expansion (Central Conroe)
- Station #24 Branch Crossing payment 3 of 3
- Station #30 Bay Expansion (East County)

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Budget Summary-General Fund

|                                 | A           |             |              | B            | A - B        |         |
|---------------------------------|-------------|-------------|--------------|--------------|--------------|---------|
|                                 | FY 2027     | Original    | Amended      | FY 2026      |              | Percent |
|                                 | Budget      | Budget      | Budget       | Forecast     | Change       | Change  |
| Revenue                         |             |             |              |              |              |         |
| Tax Revenue                     | 55,576,694  | 54,573,630  | 52,148,137   | 52,756,844   | 2,819,850    | 5.3%    |
| EMS Net Revenue                 | 31,698,631  | 30,475,425  | 30,475,425   | 30,475,425   | 1,223,206    | 4.0%    |
| Other Revenue                   | 8,772,094   | 8,305,993   | 8,685,131    | 8,685,131    | 86,963       | 1.0%    |
| Total Revenue                   | 96,047,419  | 93,355,048  | 91,308,693   | 91,917,400   | 4,130,019    | 4.5%    |
| Expenses                        |             |             |              |              |              |         |
| Payroll                         | 62,659,618  | 58,461,771  | 60,920,695   | 60,920,695   | 1,738,923    | 2.9%    |
| Operating                       | 21,994,298  | 19,547,506  | 20,161,371   | 20,161,371   | 1,832,927    | 9.1%    |
| Indigent Care                   | 3,506,395   | 5,258,520   | 5,258,520    | 5,258,520    | (1,752,125)  | -33.3%  |
| Total Operating Expenses        | 88,160,311  | 83,267,797  | 86,340,586   | 86,340,586   | 1,819,725    | 2.1%    |
| Capital                         | 11,412,142  | 12,098,133  | 21,440,913   | 21,440,913   | (10,028,771) | -46.8%  |
| Total Expenses                  | 99,572,453  | 95,365,930  | 107,781,499  | 107,781,499  | (8,209,046)  | -7.6%   |
| Revenue Over / (Under) Expenses | (3,525,034) | (2,010,882) | (16,472,806) | (15,864,099) | 12,339,065   | 77.8%   |

## Balance Sheet-General Fund

|                                          | Actual<br>9/30/2025 | Projected<br>9/30/2026 | Projected<br>9/30/2027 |
|------------------------------------------|---------------------|------------------------|------------------------|
| <b>ASSETS</b>                            |                     |                        |                        |
| Cash and Equivalents                     | \$16,521,601        | \$1,508,697            | \$2,262,345            |
| Investments                              | \$34,023,023        | \$34,188,739           | \$29,687,850           |
| Receivables                              |                     |                        |                        |
| Taxes Receivable, net                    | \$1,513,483         | \$1,168,222            | \$1,340,852            |
| EMS Receivable, net                      | \$8,678,920         | \$8,796,925            | \$9,104,818            |
| Other Receivable, net                    | \$3,314,459         | \$3,069,206            | \$3,092,895            |
| Due from Component Unit/Interfund        | \$103,666           | \$17,182               | \$17,697               |
| Deposits                                 | \$18,288            | \$8,434                | \$8,434                |
| Inventories                              | \$1,445,572         | \$1,257,492            | \$1,320,367            |
| Prepaid Items                            | \$531,777           | \$449,844              | \$490,810              |
| <b>TOTAL ASSETS</b>                      | <b>\$66,150,788</b> | <b>\$50,464,740</b>    | <b>\$47,326,068</b>    |
| <b>LIABILITIES</b>                       |                     |                        |                        |
| Accounts Payable and Accrued Liabilities | \$4,252,992         | \$5,009,064            | \$5,222,796            |
| Deferred Tax Revenue                     | \$1,513,483         | \$1,168,222            | \$1,340,852            |
| Deferred Revenue                         | \$1,686,976         | \$1,454,215            | \$1,454,215            |
| <b>TOTAL LIABILITIES</b>                 | <b>\$7,453,450</b>  | <b>\$7,631,501</b>     | <b>\$8,017,863</b>     |
| <b>FUND BALANCE</b>                      |                     |                        |                        |
| Nonspendable - Deposits                  | \$0                 | \$8,434                | \$8,434                |
| Nonspendable - Inventory                 | \$1,445,572         | \$1,257,492            | \$1,320,367            |
| Nonspendable - Prepaids                  | \$531,777           | \$449,844              | \$490,810              |
| Committed - Open Purchase Orders         | \$10,749,751        | \$8,112,983            | \$9,431,367            |
| Committed - Uncompensated Care           | \$7,500,000         | \$7,500,000            | \$7,500,000            |
| Committed - Capital Replacement          | \$1,900,000         | \$1,900,000            | \$1,900,000            |
| Committed - Capital Maintenance          | \$100,000           | \$100,000              | \$100,000              |
| Committed - Catastrophic Events          | \$5,000,000         | \$5,000,000            | \$5,000,000            |
| Assigned - Open Purchase Orders          | \$877,161           | \$770,643              | \$823,902              |
| Unassigned Fund Balance-MCHD             | \$30,593,076        | \$17,733,843           | \$12,733,324           |
| <b>TOTAL FUND BALANCE</b>                | <b>\$58,697,338</b> | <b>\$42,833,239</b>    | <b>\$39,308,205</b>    |
| <b>TOTAL LIABILITIES AND CAPITAL</b>     | <b>\$66,150,788</b> | <b>\$50,464,740</b>    | <b>\$47,326,068</b>    |

## Fund Balance-General Fund

The General Fund is the District's operating fund and accounts for all financial resources of the District. Public Health is not included in the general fund balance. Per Fund Balance Policy, Unassigned Fund balance should be at least three months of regular, on-going operating expenditures.

|                                 | <b>A</b>                    | <b>B</b>                  | <b>B - A</b>       |                           |
|---------------------------------|-----------------------------|---------------------------|--------------------|---------------------------|
|                                 | <b>FY 2026<br/>Forecast</b> | <b>FY 2027<br/>Budget</b> | <b>Change</b>      | <b>Percent<br/>Change</b> |
| Total Revenue                   | 91,917,400                  | 96,047,419                | 4,130,019          | 4.5%                      |
| Total Expenses                  | 107,781,499                 | 99,572,453                | (8,209,046)        | -7.6%                     |
| Revenue Over / (Under) Expenses | <u>(15,864,099)</u>         | <u>(3,525,034)</u>        | <u>12,339,065</u>  | 77.8%                     |
| Beginning Fund Balance          | 58,697,338                  | 42,833,239                | (15,864,099)       | -27.0%                    |
| Ending Fund Balance             | <u>42,833,239</u>           | <u>39,308,205</u>         | <u>(3,525,034)</u> | -8.2%                     |

## Budget Summary-Combined

|                                 | <b>MCHD</b> | <b>Public Health</b> | <b>Total</b> |
|---------------------------------|-------------|----------------------|--------------|
| Revenue                         |             |                      |              |
| Tax Revenue                     | 55,576,694  | -                    | 55,576,694   |
| EMS Net Revenue                 | 31,698,631  | -                    | 31,698,631   |
| County Funding                  | -           | 600,000              | 600,000      |
| Grant Funding                   | -           | 580,641              | 580,641      |
| Other Revenue                   | 8,772,094   | 138,150              | 8,910,244    |
| Total Revenue                   | 96,047,419  | 1,318,791            | 97,366,210   |
| Expenses                        |             |                      |              |
| Payroll                         | 62,659,618  | 1,400,601            | 64,060,219   |
| Operating                       | 21,994,298  | 175,759              | 22,170,057   |
| Indigent Care                   | 3,506,395   | -                    | 3,506,395    |
| Total Operating Expenses        | 88,160,311  | 1,576,360            | 89,736,671   |
| Capital                         | 11,412,142  | -                    | 11,412,142   |
| Total Expenses                  | 99,572,453  | 1,576,360            | 101,148,813  |
| Revenue Over / (Under) Expenses | (3,525,034) | (257,569)            | (3,782,603)  |

## Tax Rate Scenarios

## Tax Rate Information Published by Tax Assessor

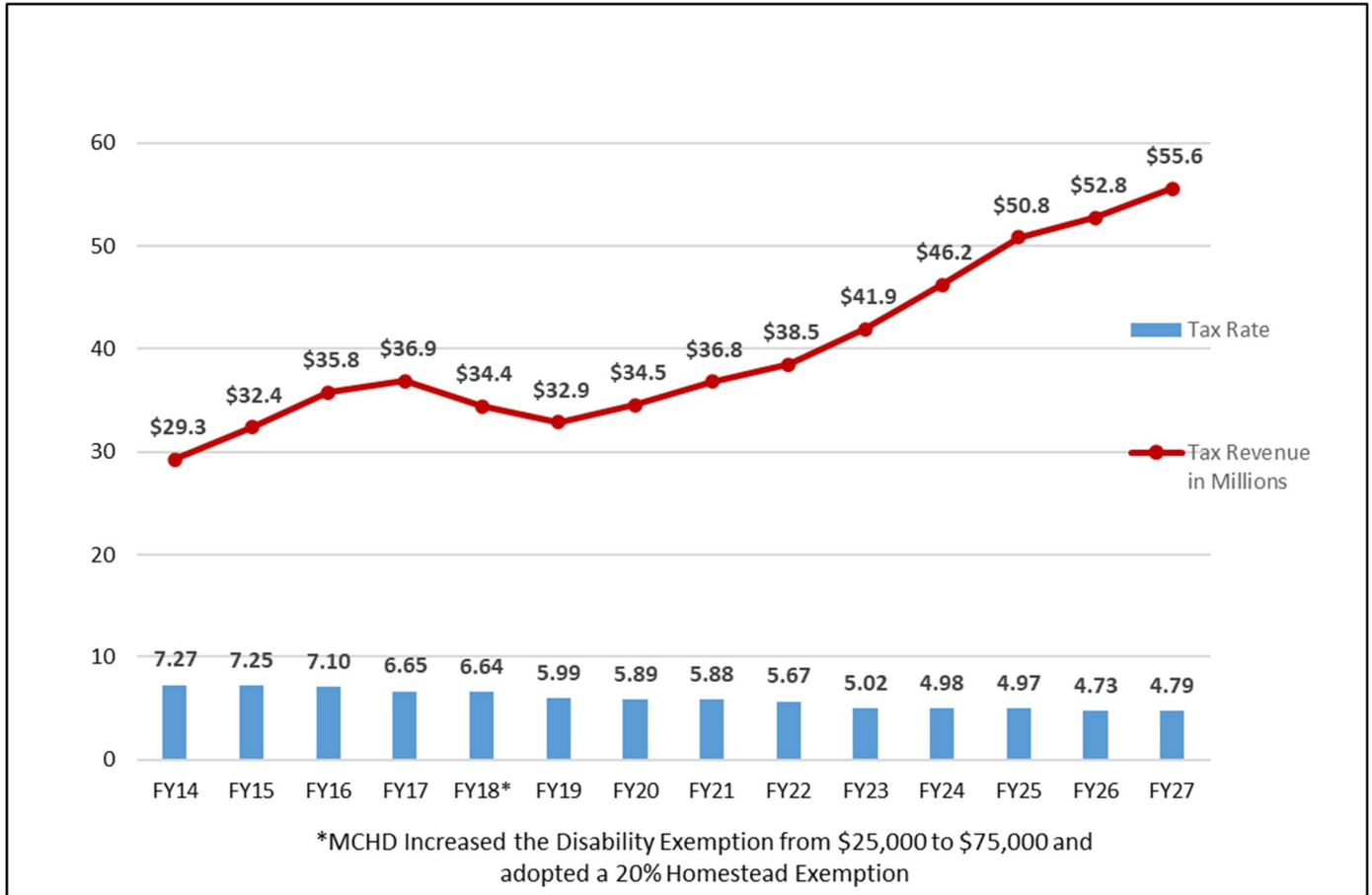
|                           | <b>2027<br/>No-New Revenue</b> | <b>2027<br/>Voter-Approval Rate</b> |
|---------------------------|--------------------------------|-------------------------------------|
| Taxable Value *           | \$116,026,500,040              | \$116,026,500,040                   |
| Rate / \$100 of Valuation | \$0.0458                       | \$0.0503                            |
| Tax Levy                  | \$53,140,137                   | \$58,361,330                        |

## MCHD Budgeted Tax Rates

|                           | <b>FY 2026<br/>Budget</b> | <b>FY 2027<br/>Proposed<br/>Budget</b> | <b>Difference</b> | <b>Difference %</b> |
|---------------------------|---------------------------|----------------------------------------|-------------------|---------------------|
| Taxable Value *           | \$110,249,757,582         | \$116,026,500,040                      | \$5,776,742,458   | 5.24%               |
| Rate / \$100 of Valuation | \$0.0473                  | \$0.0479                               | \$0.0006          |                     |
| Budgeted Tax Revenue      | \$52,148,137              | \$55,576,694                           | \$3,428,556       | 6.57%               |
| Rate / \$100 of Valuation |                           | \$0.0001                               |                   |                     |
| Incremental Tax Revenue   |                           | \$116,027                              |                   |                     |

\* The Taxable Values for FY 2027 (Tax Year 2026) reflect the certified tax rolls published by Tammy J. McRae's office on July 29, 2026

## Tax Rate and Revenue Trend



After implementing the Homestead Exemption and increasing the Disability Exemption in FY 2018, tax revenue was reduced for several years compared to FY 2017. Even in FY 2021, tax revenue was still less than it was four years earlier in FY 2017.

Budgeted tax revenue for FY 2027 increases by \$2,819,850, or 5.3%, to \$55,576,694 while the tax rate increases from \$0.0473 / \$100 valuation to \$0.0479 / \$100 valuation.

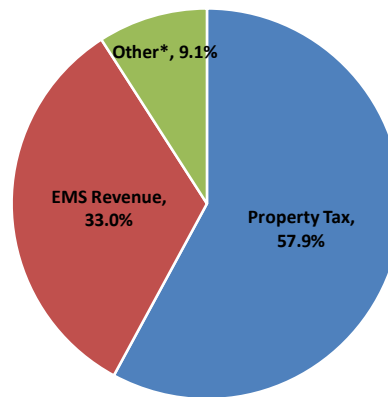
# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Sources of Revenue

### Montgomery County Hospital District - General Fund

|              | Actual<br>FY 2024 | Actual<br>FY 2025 | Budget<br>FY 2026 | Budget<br>FY 2027 |        |
|--------------|-------------------|-------------------|-------------------|-------------------|--------|
| Property Tax | \$46,448,970      | \$50,709,829      | \$52,148,137      | \$55,576,694      | 57.9%  |
| EMS Revenue  | \$27,685,967      | \$30,355,684      | \$30,475,425      | \$31,698,631      | 33.0%  |
| Other*       | \$11,091,506      | \$9,238,725       | \$8,685,131       | \$8,772,094       | 9.1%   |
| Total        | \$85,226,443      | \$90,304,238      | \$91,308,693      | \$96,047,419      | 100.0% |

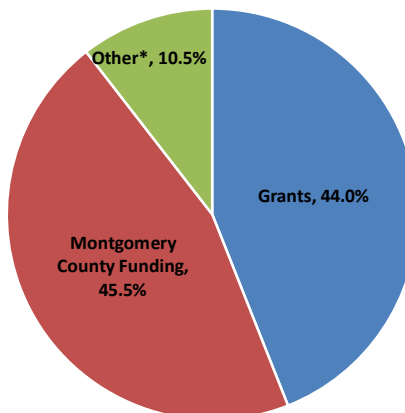
\*Other income includes Investment Income, Employee Medical Premiums, Ambulance Supplemental Payment Program, and Tobacco Settlement Proceeds



### Public Health

|                           | Actual<br>FY 2024 | Actual<br>FY 2025 | Budget<br>FY 2026 | Budget<br>FY 2027 |        |
|---------------------------|-------------------|-------------------|-------------------|-------------------|--------|
| Grants                    | \$1,165,176       | \$1,060,705       | \$926,534         | \$580,641         | 44.0%  |
| Montgomery County Funding | \$90,000          | \$0               | \$600,000         | \$600,000         | 45.5%  |
| Other*                    | \$80,325          | \$77,116          | \$142,637         | \$138,150         | 10.5%  |
| Total                     | \$1,335,501       | \$1,137,821       | \$1,669,171       | \$1,318,791       | 100.0% |

\*Other income includes Investment Income, Employee Medical Premiums, and Immunization Fees





## Debt

According to its enabling legislation, the District can issue revenue bonds if authorized by a majority of the district voters in an election held for that purpose.

The District has not issued bonds; therefore, the District does not have any current debt obligations.

## Department Descriptions

**001 Administration** Administration includes the Executive Team, Executive Project Coordinator, and Public Information Officer (PIO). The Executive Team provides direction and management to the District and Public Health. Property tax revenue, investment income, Tobacco Settlement proceeds, and land lease income for the Park Place Professional Building are recorded in Administration.

**002 HCAP (Health Care Assistance Program)** HCAP is the District's indigent health care program and is mandated by MCHD's enabling legislation. HCAP does not directly provide medical care, but instead provides the funding mechanism for its members to have access to care through contracted providers. This "membership" program provides healthcare for Montgomery County citizens who meet the eligibility requirements. We contract with hospitals and various pre and post hospital care providers to actively decrease medical cost. This allows MCHD to provide the broadest range of services at the least cost.

**004 Radio/Tower System** The District, in partnership with the City of Conroe, is the primary owner/operator of a P25 critical communication network. Additionally, the District and the City have strategically partnered to own and sublease a network of radio towers throughout Montgomery County. The radio system serves approximately 900 users on the 800 MHz system, but the District also supports approximately 1,000 users on the Fire/EMS VHF paging and tactical channel system. The combined systems are the primary and backup communications resources for Fire and EMS First Responders in the County.

**005 Accounting** The Accounting department is responsible for payroll, employee benefits, District property and casualty insurance, cash management, general accounting, grant accounting and reporting, financial reporting, budgeting and reporting, audit coordination, and accounts payable.

**006 Alarm** MCHD EMS operates a communications center to dispatch its emergency and non-emergency calls. The center is accredited by the National Academy of EMS Dispatchers. In addition to dispatching all of MCHD EMS emergency and non-emergency calls, the center is contracted to provide dispatch services for the Conroe Fire Department and for several communications centers throughout underserved areas of Texas.

**007 EMS (Emergency Medical Services)** EMS Operations is responsible for recruiting, on-boarding, deploying, staffing, housing, supervising and operating all EMS resources. Revenue includes fees for 911 EMS services and ambulance standby at community events, SETRAC Trauma Fund, and the Ambulance Supplemental Payment Program.

## Department Descriptions (Continued)

**008 Materials Management** Materials Management is the internal service provider responsible for purchasing, receiving, distributing and delivering all supplies and equipment utilized by the District. Materials Management also provides for the maintenance of all biomedical equipment used by EMS.

**009 Clinical Services** The Department of Clinical Services (DCS) oversees protocol development, then implements and oversees the provision of care by MCHD EMS. This includes the development of internal continuing education which is provided to our paramedics quarterly. The department works closely with the EMS Quality department to track clinical quality and best practices. In addition, the Clinical Services teaches EMT Basic classes at MCHD headquarters.

**010 Fleet** The Fleet department is responsible for maintenance and care of all of the District's vehicles. District vehicles log approximately 1.9 million miles each year. The "mission critical" nature of most of the District's vehicles necessitates a rigorous preventive maintenance program. This department derives its revenue from the sale of District vehicles that have been declared surplus by the District Board of Directors. Having been designated a Warranty/Recall Center for General Motors Corporation and Dodge/Chrysler Corporation, the Fleet department receives remuneration for the parts and labor on repairs covered by a vehicle warranty or those involving a vehicle recall. Also, the Fleet department occasionally does repairs or preventive maintenance for other government entities and generates revenue from those endeavors.

**011 EMS Billing** MCHD maintains an internal billing department to charge for services provided by EMS. Reimbursements for services provided comes through various payor sources, including Medicare, Medicaid, commercial insurance, and the patients themselves. All Billing staff members are Certified Ambulance Coders and are required to keep their certification current by completing CE throughout the year.

**015 Information Technology** Information Technology (IT) provides mission critical functions to all departments. Core responsibilities include network infrastructure management, cybersecurity practices, disaster recovery sites and plans, and network resilience. The IT department is also responsible for operations of the computer aided dispatch system (CAD) used to dispatch 9-1-1 calls for EMS and Fire. Great care is taken to keep the system performing at peak efficiency while operating a robust, redundant and safe system. While the staff is still extremely active in managing the day-to-day IT operations, MCHD contracts much of the support requiring a high level of specialized skills.

**016 Facilities** Facilities is responsible for the repair, maintenance, and security of the MCHD campus and EMS stations which are dispersed throughout the county. The department performs most of the duties with in-house personnel and, where it makes good economic sense, manages vendor relationships with services that are contracted.

## Department Descriptions (Continued)

**025 Human Resources** The Human Resources department oversees the personnel for both field and office staff. This includes recruitment, hiring, termination, compensation management, performance management, formal personnel disciplinary actions, and employee relations.

**026 Records Management** The Records Management department is responsible for ensuring the District adheres to all state, local and federal regulatory requirements including the retention of records created in the course of business in accordance with the Texas State Library and Archive Commission. Records Management responds to requests for medical and billing records, district open records requests, contract term review, and coordinating District Elections with the Montgomery County Elections Administrator. Additionally, the Records Management department coordinates MCHD Board meetings along with any correspondence and communication.

**027 Emergency Management** The Emergency Management department ensures the district and its employees are prepared for local emergencies and regional disasters by coordinating with local, statewide, and federal resources to liaise critical information to MCHD and county stakeholders. Additionally, this department works with other internal and external stakeholders to coordinate local special events and mass gatherings across the county.

**039 Community Paramedicine (CP)** MCHD established its' Community Paramedicine Program in 2013 targeting high utilizers of the 9-1-1 EMS system. The program has evolved to better serve our community while the overarching goals of CP remain constant: (1) to seek insurance empanelment; (2) medication reconciliation; (3) provide assistance in housing, utility, transportation, and food security; (4) navigate care for primary and mental health care practitioners; (5) deliver guidance for activities of daily living; (6) present education for both general, disease process and health literacy; and (7) the acquisition of disability and retirement governmental aid. The CP team works to touch each of these goals with all patients, and adapts them where necessary.

**040 Buildings MCHD** This department includes the purchase and improvement of real property.

**042 EMS Tactical Team** MCHD EMS has engaged in working relationships with city/county/federal Law Enforcement Agencies to provide Tactical Emergency Medical Support (TEMS) and tactical medical training. The team's members participate in monthly internal and external trainings to continue to develop their skills while simultaneously working with Law Enforcement.

## Department Descriptions (Continued)

**045 EMS Quality** EMS Quality works with EMS Operations, Clinical Services, and ALARM to provide patient-centered care utilizing evidence-based best practices. There are three organizational units in the department: EMS Quality, Alarm Quality, and the Data team. The continuous quality improvement process provides both individual incident reviews/feedback along with tracking system performance as a whole. The EMS and Alarm Quality teams perform individual incident reviews to identify areas of improvement as well as care that exceeds expectations. The data team within the department is responsible for the maintenance of all EMS specific software, the largest of which is our Electronic Patient Care Reporting software. Also, they are responsible for all data collection and provide robust reporting that allows department leaders to be responsive to current performance.

**046 EMS Bike Team** MCHD EMS Bike Team provides Pre-Hospital Emergency Medicine by highly trained bicycle medics. The use of bikes allows for team deployment in mass gathering community events where a larger apparatus cannot make access, which allows for timely care to patients. The team members have specialized training using nationally recognized best practices.

**047 Procurement** Procurement purchases and ensures that all goods and services are sourced according to policies and procedures. They are responsible for the District's overall procurement process, and maintains compliance with federal, state, and local statutes.

**048 Electronic Business Process** The Electronic Business Process department manages the District's repository known as Laserfiche, which provides electronic records management, online forms and approvals, and other automated business processes. These are used across all departments to improve efficiency and access to data.

Public Health departments not funded by grant revenue

**200 Public Health Clinic** The Public Health Clinic provides services in the core public health areas of tuberculosis diagnosis and treatment, provision of childhood and adult immunizations, HIV Testing, screening and treatment of Chlamydia, Gonorrhea and Syphilis.

**201 Public Health County Funding** Montgomery County, through a cooperative agreement with MCHD, annually contributes \$600,000 to supplement grants and cover other necessary costs for the implementation and/or continuation of programs, services and administrative needs of the departments providing essential public health services.

## Funded Activities by Grant

### **Community Preparedness Section / Public Health Emergency Preparedness (CPS / PHEP)**

#### **Funds: Restricted**

#### **Expenses**

- Salary and fringe for 3 full-time employees
- 10% match required
- Health Authority Contract
- Other Operating Expenses

#### **Activities Allowed**

- Conduct community preparedness initiatives in accordance to the fifteen public health emergency preparedness capabilities
- Public health emergency operations coordination planning, training, and exercising consistent with HSEEP (Homeland Security Exercise Evaluation Program) and National Incident Management System (NIMS)
- Coordinate preparedness activities and response plans
- Public health information sharing and warning
- Coordinate preparedness risk communications activities
- Medical counter measure dispensing and administration
- Public health surveillance and epidemiological investigation
- Mass care coordination and support, including coordinating ongoing surveillance and public health assessments
- Medical materiel management and distribution during a public health incident
- Non-pharmaceutical interventions in response to the needs of an incident, event, or threat
- Participation in meetings, trainings, and exercises
- Mobilize and dispatch staff or equipment in the event of a public health emergency
- Use of Centers for Medicare & Medicaid Services (CMS) data in the event of a local, state, or federal incident, emergency or disaster

## Funded Activities by Grant (continued)

### **Public Health Infrastructure Grant (PHIG)**

#### **Funds: Restricted**

#### **Expenses**

- Salary and fringe for 3.5 full-time employees
- Other Operating Expenses

#### **Activities Allowed**

- Meet critical infrastructure needs and make possible strategic investments that will have lasting effects on public health agencies
- Recruit and hire new public health personnel
- Retain public health staff, strengthen retention incentives, and create promotional opportunities
- Support and sustain the public health workforce and strengthen workplace well-being programs
- Improve the quality and scope of training and professional development opportunities for staff
- Strengthen workforce planning, systems, processes, and policies
- Strengthen support for implementation of this grant

### **Emerging and Acute Infectious Disease / Surveillance (EAIDU/SUR)**

#### **Funds: Restricted**

#### **Expenses**

- Salary and fringe for 1 full-time employee
- Other Operating Expenses

#### **Activities Allowed**

- Public health surveillance and epidemiological investigations of all Texas Notifiable Conditions
- Case and outbreak investigations, respond to disease reports, implement measures to prevent further spread of disease, and coordinate prophylactic measures where appropriate
- Monitor and manage incoming infectious disease laboratory reports and electronic case reports

## Funded Activities by Grant (continued)

- Assess the quality of surveillance data, perform analyses on surveillance data, and prepare situational updates on outbreaks
- Conduct local level data analysis and utilize recent data findings to target and share recommendations and best practices for preventing disease spread
- Educate, inform, and train the medical community and local providers on the importance of reporting notifiable conditions within Montgomery County
- Attend training, conferences, and meetings

### **Cities Readiness Initiative (CRI)**

#### **Funds: Restricted**

#### **Expenses**

- Salary and fringe for 1 full-time employee
- 10% match required
- Other Operating Expenses

#### **Activities Allowed**

- Conduct community preparedness initiatives in accordance to the fifteen public health emergency preparedness capabilities
- Public health emergency operations coordination planning, training, and exercising consistent with HSEEP (Homeland Security Exercise Evaluation Program) and National Incident Management System (NIMS)
- Coordinate preparedness activities and response plans
- Public health information sharing and warning
- Medical counter measure dispensing and administration
- Public health surveillance and epidemiological investigation
- Mass care coordination and support, including coordinating ongoing surveillance and public health assessments
- Medical materiel management and distribution during a public health incident
- Non-pharmaceutical interventions in response to the needs of an incident, event, or threat
- Participation in meetings, trainings, and exercises
- Mobilize and dispatch staff or equipment in the event of a public health emergency



## Funded Activities by Grant (continued)

### **Regional and Local Services System / Local Public Health Systems (RLSS / LPHS)**

#### **Funds: Restricted**

#### **Expenses**

- Salary for 1 full-time employee

#### **Activities Allowed**

- Immunizations services - vaccines provided by Texas Vaccines for Children and Adult Safe Net
- Vaccines for uninsured children and adults or Medicaid eligible children
- Vaccines for underinsured (meaning insurance does not cover vaccines)
- Tuberculosis (TB) Services through the assistance of Department of State Health Services (DSHS) TB Program. Test, treat, and monitor active and latent TB patients
- Testing can only be done for those that have TB symptoms, have a high risk of developing TB, high risk medical condition or a population at risk of developing TB
- Sexually Transmitted Disease (STD) Testing and Treatment for Chlamydia, Gonorrhea and Syphilis. HIV testing only and referred out for treatment if positive.

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Public Health Funding Timeline

| Dept | Grant/Program Name | Fiscal Year 2027 |        |           |        |        |        |        |        |        |        |        |        |
|------|--------------------|------------------|--------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|      |                    | Oct-26           | Nov-26 | Dec-26    | Jan-27 | Feb-27 | Mar-27 | Apr-27 | May-27 | Jun-27 | Jul-27 | Aug-27 | Sep-27 |
| 201  | County Funding     |                  |        | \$600,000 |        |        |        |        |        |        |        |        |        |
| 202  | RLSS / LPHS        |                  |        | \$59,775  |        |        |        |        |        |        |        |        |        |
| 203  | CPS / CRI          |                  |        | \$96,103  |        |        |        |        |        |        |        |        |        |
| 204  | EAIDU / SUR        |                  |        | \$74,176  |        |        |        |        |        |        |        |        |        |
| 205  | CPS / PHEP         |                  |        | \$211,181 |        |        |        |        |        |        |        |        |        |
| 206  | CPS / PHIG         |                  |        | \$139,406 |        |        |        |        |        |        |        |        |        |

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Budgeted Employee Headcount by Department at September 30

|                                             |  | Budget  |         | Change    |         |         |                         |
|---------------------------------------------|--|---------|---------|-----------|---------|---------|-------------------------|
| Administrative / Support Staff              |  | FY 2025 | FY 2026 | Amendment | FY 2026 | FY 2027 | FY 26 vs FY 27 % Change |
| 001 Administration                          |  | 5.0     | 5.0     |           | 5.0     | 5.0     | 0.0                     |
| 002 HCAP                                    |  | 13.0    | 13.0    |           | 13.0    | 13.0    | 0.0                     |
| 004 Radio/Tower System                      |  | 4.5     | 5.5     |           | 5.5     | 5.5     | 0.0                     |
| 005 Accounting                              |  | 8.0     | 7.0     |           | 7.0     | 8.0     | 1.0 1                   |
| 008 Materials Management                    |  | 9.0     | 9.0     |           | 9.0     | 10.0    | 1.0 2                   |
| 009 Clinical Services                       |  | 5.0     | 6.0     |           | 6.0     | 7.0     | 1.0 3                   |
| 010 Fleet                                   |  | 9.0     | 8.0     |           | 8.0     | 9.0     | 1.0 4                   |
| 011 EMS Billing                             |  | 18.0    | 17.0    |           | 17.0    | 16.0    | (1.0) 5                 |
| 015 Information Technology                  |  | 9.0     | 10.0    |           | 10.0    | 7.0     | (3.0) 6                 |
| 016 Facilities                              |  | 6.5     | 7.5     |           | 7.5     | 7.5     | 0.0                     |
| 025 Human Resources                         |  | 4.0     | 5.0     |           | 5.0     | 6.0     | 1.0 7                   |
| 026 Records Management                      |  | 3.0     | 3.0     |           | 3.0     | 3.0     | 0.0                     |
| 027 Emergency Management & Safety           |  | 1.0     | 1.0     |           | 1.0     | 1.0     | 0.0                     |
| 039 Community Paramedicine                  |  | 3.0     | 3.0     |           | 3.0     | 3.0     | 0.0                     |
| 045 EMS Quality                             |  | 7.0     | 10.0    |           | 10.0    | 8.0     | (2.0) 8                 |
| 047 Procurement                             |  | 0.0     | 2.0     |           | 2.0     | 2.0     | 0.0                     |
| 048 Electronic Business Process             |  | 0.0     | 0.0     |           | 0.0     | 3.0     | 3.0 6                   |
| Subtotal Admin / Support Staff              |  | 105.0   | 112.0   | 0.0       | 112.0   | 114.0   | 2.0 1.79%               |
| <b>Alarm / EMS Staff</b>                    |  |         |         |           |         |         |                         |
| 006 Alarm                                   |  | 32.0    | 36.0    |           | 36.0    | 34.0    | (2.0) -5.56% 9          |
| 007 EMS Command / Support Staff             |  | 7.0     | 7.0     |           | 7.0     | 7.0     | 0.0                     |
| 007 Deputy Chief                            |  | 2.0     | 2.0     | 1.0       | 3.0     | 3.0     | 0.0                     |
| 007 District Chief                          |  | 16.0    | 16.0    |           | 16.0    | 16.0    | 0.0                     |
| 007 In Charge                               |  | 112.0   | 112.0   |           | 112.0   | 104.0   | (8.0)                   |
| 007 Captain                                 |  | 20.0    | 20.0    |           | 20.0    | 20.0    | 0.0                     |
| 007 Attendant Paramedic                     |  | 132.0   | 128.0   |           | 128.0   | 98.0    | (30.0)                  |
| 007 EMT Attendant                           |  | 12.0    | 24.0    |           | 24.0    | 62.0    | 38.0                    |
| 007 EMT Attendant (student)                 |  | 30.0    | 30.0    |           | 30.0    | 24.0    | (6.0)                   |
| Subtotal EMS                                |  | 331.0   | 339.0   | 1.0       | 340.0   | 334.0   | (6.0) -1.76% 10         |
| Subtotal Alarm / EMS Staff                  |  | 363.0   | 375.0   | 1.0       | 376.0   | 368.0   | (8.0) -2.13%            |
| Total Admin/Support Staff, Alarm, EMS Staff |  | 468.0   | 487.0   | 1.0       | 488.0   | 482.0   | (6.0) -1.23%            |
| <b>Public Health</b>                        |  |         |         |           |         |         |                         |
| EAIDU / SUR                                 |  | 1.0     | 1.0     |           | 1.0     | 1.0     | 0.0                     |
| CPS / PHEP                                  |  | 3.0     | 3.0     |           | 3.0     | 3.0     | 0.0                     |
| CPS / PHIG                                  |  | 3.5     | 3.5     |           | 3.5     | 3.5     | 0.0                     |
| CPS / CRI                                   |  | 1.0     | 1.0     |           | 1.0     | 1.0     | 0.0                     |
| Public Health Clinic                        |  | 3.5     | 3.5     |           | 3.5     | 3.5     | 0.0                     |
| RLSS / LPHS                                 |  | 1.0     | 1.0     |           | 1.0     | 1.0     | 0.0                     |
| Admin / County Funding                      |  | 0.0     | 0.0     |           | 0.0     | 0.0     | 0.0                     |
| IDCU / SARS-CoV-2                           |  | 1.0     | 0.0     |           | 0.0     | 0.0     | 0.0                     |
| Health Disparities                          |  | 2.0     | 0.0     |           | 0.0     | 0.0     | 0.0                     |
| Subtotal Public Health                      |  | 16.0    | 13.0    | 0.0       | 13.0    | 13.0    | 0.0 0.00%               |
| Total Montgomery County Hospital District   |  | 484.0   | 500.0   | 1.0       | 501.0   | 495.0   | (6.0) -1.20%            |

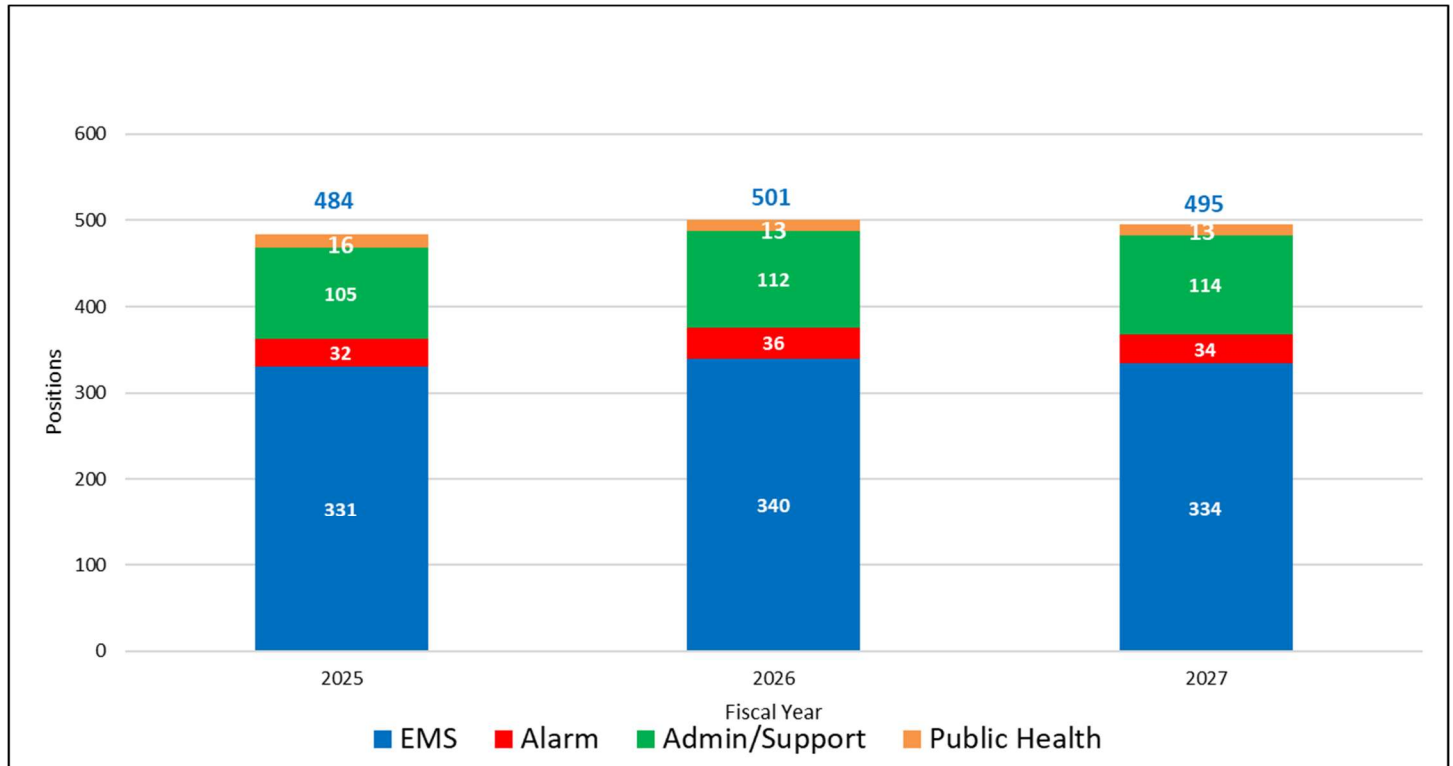
Excludes part-time staff in all years.

**Notes:**

- 1 Add Accounting Supervisor
- 2 Add Inventory Control Specialist
- 3 Convert Assistant Medical Director from contract
- 4 Add Administrative Coordinator
- 5 Reduction of open position due to new software efficiencies
- 6 Transfer from IT to Electronic Business Process
- 7 Add Human Resource Generalist
- 8 Reduction of 2 Training Captains
- 9 Reduction due to restructure
- 10 Deployment Changes

## MONTGOMERY COUNTY HOSPITAL DISTRICT

### Budgeted Employee Headcount 2025-2027



# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Health Care Assistance Program (HCAP) Uncompensated Care

FY 26 PMPY<sup>(1)</sup> Average Medicaid 1115 Waiver Uncompensated Care Cost:

\$2,508

| Healthcare<br>Inflation | Unduplicated Client Count |             |             |             |             |             |
|-------------------------|---------------------------|-------------|-------------|-------------|-------------|-------------|
|                         | 750                       | 800         | 850         | 900         | 950         | 1,000       |
| 0.0%                    | \$1,881,000               | \$2,006,400 | \$2,131,800 | \$2,257,200 | \$2,382,600 | \$2,508,000 |
| 1.0%                    | \$1,899,810               | \$2,026,464 | \$2,153,118 | \$2,279,772 | \$2,406,426 | \$2,533,080 |
| 2.0%                    | \$1,918,620               | \$2,046,528 | \$2,174,436 | \$2,302,344 | \$2,430,252 | \$2,558,160 |
| 3.0%                    | \$1,937,430               | \$2,066,592 | \$2,195,754 | \$2,324,916 | \$2,454,078 | \$2,583,240 |
| 4.0%                    | \$1,956,240               | \$2,086,656 | \$2,217,072 | \$2,347,488 | \$2,477,904 | \$2,608,320 |
| 5.4%                    | \$1,982,574               | \$2,114,746 | \$2,246,917 | \$2,379,089 | \$2,511,260 | \$2,643,432 |
| 6.0%                    | \$1,993,860               | \$2,126,784 | \$2,259,708 | \$2,392,632 | \$2,525,556 | \$2,658,480 |
| 6.5%                    | \$2,003,265               | \$2,136,816 | \$2,270,367 | \$2,403,918 | \$2,537,469 | \$2,671,020 |
| 7.0%                    | \$2,012,670               | \$2,146,848 | \$2,281,026 | \$2,415,204 | \$2,549,382 | \$2,683,560 |
| 7.5%                    | \$2,022,075               | \$2,156,880 | \$2,291,685 | \$2,426,490 | \$2,561,295 | \$2,696,100 |
| 8.0%                    | \$2,031,480               | \$2,166,912 | \$2,302,344 | \$2,437,776 | \$2,573,208 | \$2,708,640 |
| 8.5%                    | \$2,040,885               | \$2,176,944 | \$2,313,003 | \$2,449,062 | \$2,585,121 | \$2,721,180 |
| 9.0%                    | \$2,050,290               | \$2,186,976 | \$2,323,662 | \$2,460,348 | \$2,597,034 | \$2,733,720 |
| 9.5%                    | \$2,059,695               | \$2,197,008 | \$2,334,321 | \$2,471,634 | \$2,608,947 | \$2,746,260 |
| 10.0%                   | \$2,069,100               | \$2,207,040 | \$2,344,980 | \$2,482,920 | \$2,620,860 | \$2,758,800 |
| 10.5%                   | \$2,078,505               | \$2,217,072 | \$2,355,639 | \$2,494,206 | \$2,632,773 | \$2,771,340 |
| 11.0%                   | \$2,087,910               | \$2,227,104 | \$2,366,298 | \$2,505,492 | \$2,644,686 | \$2,783,880 |

Recommended FY 2027 Budget:

\$2,313,003

Assumptions: \* The estimated number of unduplicated HCAP clients in FY 2027 is 850  
 \* Healthcare inflation is projected to be approximately 8.5%.

(1) PMPY = Per Member Per Year

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## HCAP Specialty Healthcare Providers

FY 26 PMPY(1) Average Medicaid 1115 Waiver Uncompensated Care Cost:

\$1,294

| Healthcare<br>Inflation | Unduplicated Client Count |             |             |             |             |             |
|-------------------------|---------------------------|-------------|-------------|-------------|-------------|-------------|
|                         | 750                       | 800         | 850         | 900         | 950         | 1,000       |
| 0.0%                    | \$970,500                 | \$1,035,200 | \$1,099,900 | \$1,164,600 | \$1,229,300 | \$1,294,000 |
| 1.0%                    | \$980,205                 | \$1,045,552 | \$1,110,899 | \$1,176,246 | \$1,241,593 | \$1,306,940 |
| 2.0%                    | \$989,910                 | \$1,055,904 | \$1,121,898 | \$1,187,892 | \$1,253,886 | \$1,319,880 |
| 3.0%                    | \$999,615                 | \$1,066,256 | \$1,132,897 | \$1,199,538 | \$1,266,179 | \$1,332,820 |
| 4.0%                    | \$1,009,320               | \$1,076,608 | \$1,143,896 | \$1,211,184 | \$1,278,472 | \$1,345,760 |
| 5.4%                    | \$1,022,907               | \$1,091,101 | \$1,159,295 | \$1,227,488 | \$1,295,682 | \$1,363,876 |
| 6.0%                    | \$1,028,730               | \$1,097,312 | \$1,165,894 | \$1,234,475 | \$1,303,058 | \$1,371,640 |
| 6.5%                    | \$1,033,583               | \$1,102,488 | \$1,171,394 | \$1,240,299 | \$1,309,205 | \$1,378,110 |
| 7.0%                    | \$1,038,435               | \$1,107,664 | \$1,176,893 | \$1,246,122 | \$1,315,351 | \$1,384,580 |
| 7.5%                    | \$1,043,288               | \$1,112,840 | \$1,182,393 | \$1,251,945 | \$1,321,498 | \$1,391,050 |
| 8.0%                    | \$1,048,140               | \$1,118,016 | \$1,187,892 | \$1,257,768 | \$1,327,644 | \$1,397,520 |
| 8.5%                    | \$1,052,993               | \$1,123,192 | \$1,193,392 | \$1,263,591 | \$1,333,791 | \$1,403,990 |
| 9.0%                    | \$1,057,845               | \$1,128,368 | \$1,198,891 | \$1,269,414 | \$1,339,937 | \$1,410,460 |
| 9.5%                    | \$1,062,698               | \$1,133,544 | \$1,204,391 | \$1,275,237 | \$1,346,084 | \$1,416,930 |
| 10.0%                   | \$1,067,550               | \$1,138,720 | \$1,209,890 | \$1,281,060 | \$1,352,230 | \$1,423,400 |
| 10.5%                   | \$1,072,403               | \$1,143,896 | \$1,215,390 | \$1,286,883 | \$1,358,377 | \$1,429,870 |
| 11.0%                   | \$1,077,255               | \$1,149,072 | \$1,220,889 | \$1,292,706 | \$1,364,523 | \$1,436,340 |

Recommended FY 2027 Budget:

\$1,193,392

Assumptions: \* The estimated number of unduplicated HCAP clients in FY 2027 is 850  
 \* Healthcare inflation is projected to be approximately 8.5%.

(1) PMPY = Per Member Per Year

## Capital Expenditures

Capital expenditures have a major impact on the ability of the District to deliver services. MCHD does not have recurring capital expenditures, so each expenditure requires justification. Managers and executives participate in capital coordination meetings to discuss potential capital projects, their justification, District priorities, available resources, and timing.

Capital expenditures are defined as expenditures that have a cost of \$10,000 or more and a useful life of at least five years.

| Department                 | Account                                    | Description                                                                                                                                            | FY 27 Budget |
|----------------------------|--------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| 004 - Radio / Tower System | 59720 - Capital Purchase-Equipment         |                                                                                                                                                        | 1,849,050    |
|                            |                                            | + Guy Wires and Retention Systems                                                                                                                      | 80,000       |
|                            |                                            | + Replacement of Guy Wires and Retention Systems at 2 Towers                                                                                           | 80,000       |
|                            |                                            | + Microwave Dehydrator                                                                                                                                 | 45,500       |
|                            |                                            | + Microwave Dehydrator Replacement                                                                                                                     | 45,500       |
|                            |                                            | + Porter Tower Construction (Phase 2)                                                                                                                  | 1,500,000    |
|                            |                                            | + \$3 million Tower will be in phases                                                                                                                  | 1,500,000    |
|                            |                                            | + XL-200 Mobile Radios for Replacement Ambulances                                                                                                      | 131,500      |
|                            |                                            | + New Mobile Radios for Replacement Ambulances; \$13,150 per radio without trade-in. \$10,650 with trade-in. The trade-in is reflected in the revenue. | 131,500      |
|                            |                                            | + XL-200 Mobile Radios for Replacement/Expansion Tahoes x 7                                                                                            | 92,050       |
| 004 - Radio / Tower System | 59770 - Capital Purchase-Site Improvements |                                                                                                                                                        | 60,000       |
|                            |                                            | + Tower Fencing                                                                                                                                        | 60,000       |
|                            |                                            | + Thompson Rd Tower Fence Replacement                                                                                                                  | 30,000       |
|                            |                                            | + Additional Fencing at Grangerland Tower                                                                                                              | 30,000       |
| 008 - Materials Management | 59720 - Capital Purchase-Equipment         |                                                                                                                                                        | 430,000      |
|                            |                                            | + Zoll Monitors (8)                                                                                                                                    | 370,000      |
|                            |                                            | + 2 expansions, 2 squads, and 4 spares for lockers                                                                                                     | 370,000      |
|                            |                                            | + Zoll Ventilator (4)                                                                                                                                  | 60,000       |
| 010 - Fleet                | 59720 - Capital Purchase-Equipment         |                                                                                                                                                        | 124,000      |
|                            |                                            | + Replacement Lift                                                                                                                                     | 124,000      |
|                            |                                            | + Mobile Column Lift replacements x 2                                                                                                                  | 124,000      |
| 010 - Fleet                | 59760 - Capital Purchase-Leases            |                                                                                                                                                        | 590,663      |
|                            |                                            | + Shop 607 Tahoe Expansion                                                                                                                             | 46,945       |
|                            |                                            | + Shop 608 Tahoe Expansion                                                                                                                             | 46,945       |
|                            |                                            | + Shop 614 Tahoe Replacement                                                                                                                           | 46,945       |
|                            |                                            | + Shop 615 Tahoe Replacement                                                                                                                           | 46,945       |
|                            |                                            | + Shop 620 Tahoe Replacement                                                                                                                           | 46,945       |
|                            |                                            | + Shop 621 Tahoe Replacement                                                                                                                           | 46,945       |
|                            |                                            | + Shop 622 Tahoe Replacement                                                                                                                           | 46,945       |
|                            |                                            | + Shop 331 Replacement Cargo Van                                                                                                                       | 50,000       |
|                            |                                            | + Shop 634 Facilities Truck Replacement                                                                                                                | 59,079       |
|                            |                                            | + Shop 630 Radio Truck Replacement                                                                                                                     | 59,079       |
|                            |                                            | + Shop 401 Tahoe Replacement (replacing Van 401)                                                                                                       | 46,945       |
|                            |                                            | + Shop 402 Tahoe Replacement (replacing Van 402)                                                                                                       | 46,945       |

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Capital Expenditures (Continued)

| Department                   | Account                                        | Description                                                               | FY 27 Budget |
|------------------------------|------------------------------------------------|---------------------------------------------------------------------------|--------------|
| 010 - Fleet                  | 59780 - Capital Purchase-Vehicles              |                                                                           | 3,270,160    |
|                              |                                                | + Frazer Module x 8                                                       | 2,665,800    |
|                              |                                                | + 14' Frazer Module E-4947                                                | 333,225      |
|                              |                                                | + 14' Frazer Module E-4648                                                | 333,225      |
|                              |                                                | + 14' Frazer Module E-4649                                                | 333,225      |
|                              |                                                | + 14' Frazer Module E-4650                                                | 333,225      |
|                              |                                                | + 14' Frazer Module E-4651                                                | 333,225      |
|                              |                                                | + 14' Frazer Module E-4652                                                | 333,225      |
|                              |                                                | + 14' Frazer Module E-4653                                                | 333,225      |
|                              |                                                | + 14' Frazer Module E-4654                                                | 333,225      |
|                              |                                                | + Chassis / Cab x 8                                                       | 604,360      |
|                              |                                                | + 6 replacement, 2 expansion to be mounted FY 2028                        | 604,360      |
| 015 - Information Technology | 59720 - Capital Purchase-Equipment             |                                                                           | 240,000      |
|                              |                                                | + Core Network Switch x 2                                                 | 160,000      |
|                              |                                                | + Replace EOL equipment of 2 Core switches                                | 160,000      |
|                              |                                                | + Servers for Proxmox Virtualization x 2                                  | 80,000       |
|                              |                                                | + Virtualization equipment                                                | 80,000       |
| 016 - Facilities             | 59700 - Capital Purchase-Building/Improvements |                                                                           | 142,000      |
|                              |                                                | + Roof Replacement and Porch Canopy                                       | 32,000       |
|                              |                                                | + Station 45 New Roof and Porch Canopy                                    | 32,000       |
|                              |                                                | + Exterior Cleaning and Sealing                                           | 65,000       |
|                              |                                                | + Administration Building Exterior Cleaning and Sealing                   | 65,000       |
|                              |                                                | + Well Enclosures and Grounds Repairs                                     | 45,000       |
|                              |                                                | + Station 32 enclosure and grounds repairs                                | 30,000       |
|                              |                                                | + Station 40 enclosure and grounds repairs                                | 15,000       |
| 016 - Facilities             | 59720 - Capital Purchase-Equipment             |                                                                           | 1,212,000    |
|                              |                                                | + Building Automation System Additions x 7                                | 72,000       |
|                              |                                                | + To monitor Tower site room temperatures                                 | 72,000       |
|                              |                                                | + Bay Door Replacement x 1                                                | 15,000       |
|                              |                                                | + Station 14 Bay Door                                                     | 15,000       |
|                              |                                                | + Data Analysis Tool                                                      | 65,000       |
|                              |                                                | + Primary Electrical Service Power Monitoring                             | 65,000       |
|                              |                                                | + Chiller/Boiler Electrical Filtration                                    | 20,000       |
|                              |                                                | + Electrical filtration at Administration Building to protect electronics | 20,000       |
|                              |                                                | + ATS Replacement                                                         | 15,000       |
|                              |                                                | + Station 40 ATS Replacement                                              | 15,000       |
|                              |                                                | + Fuel Tanks                                                              | 200,000      |
|                              |                                                | + Fueling Stations for Admin & Station 30                                 | 200,000      |
|                              |                                                | + Generator Monitoring                                                    | 45,000       |
|                              |                                                | + Generator Remote Monitoring                                             | 45,000       |
|                              |                                                | + Electrical Service & Generator Replacement                              | 80,000       |
|                              |                                                | + Electrical Service Upgrade and Generator Replacement at Station 14      | 80,000       |
|                              |                                                | + Replacement A/C's                                                       | 700,000      |
|                              |                                                | + Replacement of A/C units in MDF                                         | 700,000      |



# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Capital Expenditures (Continued)

| Department                          | Account                                        | Description                                                              | FY 27 Budget |
|-------------------------------------|------------------------------------------------|--------------------------------------------------------------------------|--------------|
| 027 - Emergency Management & Safety | 59780 - Capital Purchase-Vehicles              |                                                                          | 75,000       |
|                                     |                                                | + Replacement UTV                                                        | 75,000       |
| 040 - Buildings MCHD                | 59700 - Capital Purchase-Building/Improvements |                                                                          | 3,419,269    |
|                                     |                                                | + Station 24 Final Contribution PO 26-000532 (McBeth Way, The Woodlands) | 619,269      |
|                                     |                                                | + Station 13 remodel (S Kennedy, Willis)                                 | 2,000,000    |
|                                     |                                                | + Station 15 Bay Expansion (W Semands Ave, Conroe)                       | 400,000      |
|                                     |                                                | + Station 30 Bay Expansion (Loop 494, New Caney)                         | 400,000      |
| Total All Capital                   |                                                |                                                                          | 11,412,142   |

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Project Listing

### Capital Projects including Operating Cost

| Category   | Description                                                            | Qty. | Total Capital Cost | Cost of Related Operating Items | Total Project Cost |
|------------|------------------------------------------------------------------------|------|--------------------|---------------------------------|--------------------|
| Equip      | Guy Wires and Retention Systems                                        | 2    | \$ 80,000          |                                 | \$ 80,000          |
| Equip      | Microwave Dehydrator                                                   | 1    | \$ 45,500          |                                 | \$ 45,500          |
| Equip      | Porter Tower Construction (Phase 2)                                    | 1    | \$ 1,500,000       |                                 | \$ 1,500,000       |
| Equip      | XL-200 Mobile Radios for Replacement Ambulances                        | 10   | \$ 131,500         |                                 | \$ 131,500         |
| Equip      | XL-200 Mobile Radios for Replacement/Expansion Tahoes                  | 7    | \$ 92,050          |                                 | \$ 92,050          |
| Site       | Thompson Rd Tower Fence Replacement                                    | 1    | \$ 30,000          |                                 | \$ 30,000          |
| Site       | Additional Fencing at Grangerland Tower                                | 1    | \$ 30,000          |                                 | \$ 30,000          |
| Equip      | Zoll monitors                                                          | 8    | \$ 370,000         |                                 | \$ 370,000         |
| Equip      | Zoll ventilators                                                       | 4    | \$ 60,000          |                                 | \$ 60,000          |
| Equip      | Replacement lifts                                                      | 2    | \$ 124,000         |                                 | \$ 124,000         |
| Lease      | Shop 607 Tahoe Expansion                                               | 1    | \$ 46,945          | \$ 35,473                       | \$ 82,418          |
| Lease      | Shop 608 Tahoe Expansion                                               | 1    | \$ 46,945          | \$ 35,473                       | \$ 82,418          |
| Lease      | Shop 614 Tahoe Replacement                                             | 1    | \$ 46,945          | \$ 35,373                       | \$ 82,318          |
| Lease      | Shop 615 Tahoe Replacement                                             | 1    | \$ 46,945          | \$ 35,373                       | \$ 82,318          |
| Lease      | Shop 620 Tahoe Replacement                                             | 1    | \$ 46,945          | \$ 35,373                       | \$ 82,318          |
| Lease      | Shop 621 Tahoe Replacement                                             | 1    | \$ 46,945          | \$ 35,373                       | \$ 82,318          |
| Lease      | Shop 622 Tahoe Replacement                                             | 1    | \$ 46,945          | \$ 35,373                       | \$ 82,318          |
| Lease      | Shop 331 Replacement Cargo Van                                         | 1    | \$ 50,000          | \$ 11,300                       | \$ 61,300          |
| Lease      | Shop 634 Facilities Truck Replacement                                  | 1    | \$ 59,079          | \$ 24,142                       | \$ 83,221          |
| Lease      | Shop 630 Radio Truck Replacement                                       | 1    | \$ 59,079          | \$ 6,300                        | \$ 65,379          |
| Lease      | Shop 401 Tahoe Replacement (replacing Van 401)                         | 1    | \$ 46,945          | \$ 100                          | \$ 47,045          |
| Lease      | Shop 402 Tahoe Replacement (replacing Van 402)                         | 1    | \$ 46,945          | \$ 100                          | \$ 47,045          |
| Vehicle    | 14' Frazer Module E-4947                                               | 1    | \$ 333,225         | \$ 1,300                        | \$ 334,525         |
| Vehicle    | 14' Frazer Module E-4648                                               | 1    | \$ 333,225         | \$ 1,300                        | \$ 334,525         |
| Vehicle    | 14' Frazer Module E-4649                                               | 1    | \$ 333,225         | \$ 1,300                        | \$ 334,525         |
| Vehicle    | 14' Frazer Module E-4650                                               | 1    | \$ 333,225         | \$ 1,300                        | \$ 334,525         |
| Vehicle    | 14' Frazer Module E-4651                                               | 1    | \$ 333,225         | \$ 1,300                        | \$ 334,525         |
| Vehicle    | 14' Frazer Module E-4652                                               | 1    | \$ 333,225         | \$ 1,300                        | \$ 334,525         |
| Vehicle    | 14' Frazer Module E-4653                                               | 1    | \$ 333,225         | \$ 1,300                        | \$ 334,525         |
| Vehicle    | 14' Frazer Module E-4654                                               | 1    | \$ 333,225         | \$ 1,300                        | \$ 334,525         |
| Vehicle    | Chassis / Cab                                                          | 8    | \$ 604,360         |                                 | \$ 604,360         |
| Equip      | Core network switch                                                    | 2    | \$ 160,000         | \$ 12,000                       | \$ 172,000         |
| Equip      | Servers for Proxmox Virtualization                                     | 2    | \$ 80,000          | \$ 6,000                        | \$ 86,000          |
| Build      | Station 45 New Roof and Porch Canopy                                   | 1    | \$ 32,000          |                                 | \$ 32,000          |
| Build      | Administration Building Exterior Cleaning and Sealing                  | 1    | \$ 65,000          |                                 | \$ 65,000          |
| Build      | Station 32 enclosure and grounds repairs                               | 1    | \$ 30,000          |                                 | \$ 30,000          |
| Build      | Station 40 enclosure and grounds repairs                               | 1    | \$ 15,000          |                                 | \$ 15,000          |
| Equip      | Building Automation System Additions                                   | 7    | \$ 72,000          |                                 | \$ 72,000          |
| Equip      | Station 14 Bay Door                                                    | 1    | \$ 15,000          |                                 | \$ 15,000          |
| Equip      | Primary Electrical Service Power Monitoring                            | 1    | \$ 65,000          |                                 | \$ 65,000          |
| Equip      | Chiller/Boiler Electrical Filtration                                   | 1    | \$ 20,000          |                                 | \$ 20,000          |
| Equip      | Station 40 ATS Replacement                                             | 1    | \$ 15,000          |                                 | \$ 15,000          |
| Equip      | Fueling Stations for Admin & Station 30                                | 2    | \$ 200,000         |                                 | \$ 200,000         |
| Equip      | Generator Remote Monitoring                                            | 1    | \$ 45,000          |                                 | \$ 45,000          |
| Equip      | Electrical Service Upgrade and Generator Replacement at Station 14     | 1    | \$ 80,000          |                                 | \$ 80,000          |
| Equip      | Replacement of A/C units in MDF                                        | 1    | \$ 700,000         |                                 | \$ 700,000         |
| Vehicle    | Replacement UTV                                                        | 1    | \$ 75,000          |                                 | \$ 75,000          |
| Build      | Station 24 Final Contribution PO 26-000532 (McBeth Way, The Woodlands) | 1    | \$ 619,269         |                                 | \$ 619,269         |
| Build      | Station 13 remodel (S Kennedy, Willis)                                 | 1    | \$ 2,000,000       |                                 | \$ 2,000,000       |
| Build      | Station 15 Bay Expansion (W Semands Ave, Conroe)                       | 1    | \$ 400,000         |                                 | \$ 400,000         |
| Build      | Station 30 Bay Expansion (Loop 494, New Caney)                         | 1    | \$ 400,000         |                                 | \$ 400,000         |
| MCHD Total |                                                                        |      | \$ 11,412,142      | \$ 318,153                      | \$ 11,730,295      |

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History-General Fund

|                                                | FY23 Actual          | FY24 Actual          | FY25 Actual          | FY26 Budget          | FY27 Budget          |
|------------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Total Department</b>                        |                      |                      |                      |                      |                      |
| <b>Revenue</b>                                 |                      |                      |                      |                      |                      |
| 40000 - Tax Revenue                            | 41,350,427.70        | 45,902,599.27        | 49,904,779.85        | 51,106,066.00        | 54,457,359.00        |
| 40100 - Delinquent Tax Revenue                 | 101,664.90           | 176,438.39           | 421,537.98           | 574,391.00           | 612,153.00           |
| 40200 - Penalties and Interest                 | 325,104.33           | 352,700.10           | 375,088.21           | 459,257.00           | 489,452.00           |
| 40300 - Miscellaneous Tax Revenue              | 14,508.36            | 17,232.01            | 8,422.53             | 8,423.00             | 17,730.00            |
| <b>Tax Revenue</b>                             | <b>41,791,705.29</b> | <b>46,448,969.77</b> | <b>50,709,828.57</b> | <b>52,148,137.00</b> | <b>55,576,694.00</b> |
| 40500 - Advanced Life Support Revenue          | 49,606,963.15        | 54,686,258.02        | 56,080,866.84        | 58,824,083.00        | 62,149,479.00        |
| 40550 - Basic Life Support Revenue             | 7,935,109.50         | 9,065,346.80         | 10,192,092.13        | 10,513,735.00        | 10,300,780.00        |
| 40600 - Transfer Service Fees                  | 20,085.33            | 8,589.75             | 7,990.35             | 8,052.00             | 0.00                 |
| 40650 - Non-Transport Fees                     | 375,442.23           | 383,453.97           | 410,144.23           | 425,320.00           | 416,250.00           |
| 40800 - Contractual Allowance                  | (20,057,406.96)      | (20,999,801.69)      | (20,658,038.01)      | (22,940,767.00)      | (23,790,919.00)      |
| 40825 - Charity Care                           | (11,609,199.57)      | (12,715,451.91)      | (12,902,287.47)      | (13,933,306.00)      | (14,573,299.00)      |
| 40850 - Provision for Bad Debt                 | (2,797,408.90)       | (2,855,921.19)       | (2,918,363.46)       | (2,532,692.00)       | (2,914,660.00)       |
| 40875 - Recovery of Bad Debt                   | 94,283.41            | 113,493.54           | 143,279.84           | 111,000.00           | 111,000.00           |
| <b>EMS Net Revenue</b>                         | <b>23,567,868.19</b> | <b>27,685,967.29</b> | <b>30,355,684.45</b> | <b>30,475,425.00</b> | <b>31,698,631.00</b> |
| 41025 - Ambulance Supplemental Payment Program | 1,257,582.39         | 1,074,010.50         | 956,027.21           | 1,000,000.00         | 1,000,000.00         |
| 41050 - Contract Revenue                       | 198,010.92           | 227,755.72           | 190,399.49           | 209,451.00           | 289,359.00           |
| 41075 - Dispatch Fees                          | 242,025.00           | 232,917.00           | 279,251.00           | 385,612.00           | 385,612.00           |
| 41105 - Education/Training Revenue             | 351,281.51           | 230,635.02           | 216,842.91           | 182,448.00           | 132,448.00           |
| 41125 - Employee Medical Premiums              | 1,342,351.20         | 1,549,578.26         | 1,582,797.05         | 1,642,020.00         | 1,757,245.00         |
| 41150 - EMS-Trauma Fund Income                 | 36,135.00            | 36,742.00            | 39,104.00            | 30,000.00            | 30,000.00            |
| 41175 - Gain/Loss on Sale of Assets            | 110,110.00           | 825,605.00           | 297,200.75           | 291,750.00           | 112,200.00           |
| 41225 - Inter Local 800 Mhz                    | 202,348.85           | 227,630.71           | 252,585.63           | 329,996.00           | 329,996.00           |
| 41250 - Interest Income                        | 17,880.57            | 7,713.70             | 6,506.29             | 5,235.00             | 4,800.00             |
| 41255 - Interest Income-Capital Lease          | 69,593.47            | 75,695.03            | 54,632.54            | 61,302.00            | 48,113.00            |
| 41275 - Investment Income                      | 2,343,896.81         | 3,130,932.53         | 2,567,465.30         | 2,200,000.00         | 2,200,000.00         |
| 41310 - Management Fee Revenue                 | 99,999.96            | 99,999.96            | 99,999.96            | 0.00                 | 0.00                 |
| 41325 - MDC Revenue - First Responders         | 86,465.10            | 88,293.00            | 95,013.00            | 90,150.00            | 98,900.00            |
| 41350 - Miscellaneous Income                   | 366,926.50           | 356,856.76           | 377,083.63           | 179,540.00           | 192,092.00           |
| 41375 - Other Financing Sources                | 0.00                 | 640,596.33           | 0.00                 | 0.00                 | 0.00                 |
| 41410 - P.A. Processing Fees                   | 25.00                | 20.00                | 125.00               | 120.00               | 60.00                |
| 41425 - Proceeds from Capital Lease            | 712,673.39           | 634,342.85           | 322,214.66           | 433,059.00           | 590,663.00           |
| 41475 - Proceeds from IT Subscription Assets   | 413,359.75           | 33,927.43            | 0.00                 | 0.00                 | 0.00                 |
| 41505 - Radio Repair Income                    | 8,392.75             | 3,125.29             | 6,714.37             | 0.00                 | 0.00                 |
| 41525 - Rx Discount Card Royalties             | (161.25)             | 0.00                 | 0.00                 | 0.00                 | 0.00                 |
| 41545 - Stand-By Fees                          | 133,850.00           | 147,018.25           | 194,985.09           | 194,532.00           | 194,532.00           |
| 41600 - Tenant Rent Income                     | 111,581.04           | 111,581.04           | 111,265.23           | 0.00                 | 0.00                 |
| 41625 - Tobacco Settlement Proceeds            | 826,825.57           | 893,618.66           | 1,108,126.97         | 800,000.00           | 900,000.00           |
| 41650 - Tower Contract Revenue                 | 306,507.59           | 310,409.98           | 305,930.50           | 527,080.00           | 455,865.00           |
| 41675 - VHF Project Revenue                    | 124,874.49           | 126,699.64           | 128,278.86           | 75,644.00            | 0.00                 |
| 41700 - Weyland Bldg. Land Lease               | 25,801.36            | 25,801.36            | 46,175.89            | 47,192.00            | 50,209.00            |
| <b>Other Revenue</b>                           | <b>9,388,336.97</b>  | <b>11,091,506.02</b> | <b>9,238,725.33</b>  | <b>8,685,131.00</b>  | <b>8,772,094.00</b>  |
| <b>Total Revenue</b>                           | <b>74,747,910.45</b> | <b>85,226,443.08</b> | <b>90,304,238.35</b> | <b>91,308,693.00</b> | <b>96,047,419.00</b> |

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History-General Fund (Continued)

|                                                        | FY23 Actual          | FY24 Actual          | FY25 Actual          | FY26 Budget          | FY27 Budget          |
|--------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Expenditure</b>                                     |                      |                      |                      |                      |                      |
| 51100 - Regular Pay                                    | 26,200,690.72        | 28,823,765.53        | 30,753,277.02        | 34,935,451.00        | 36,255,099.00        |
| 51200 - Overtime Pay                                   | 3,039,938.94         | 3,391,372.25         | 3,424,592.82         | 3,880,074.00         | 3,866,431.00         |
| 51300 - Paid Time Off                                  | 3,044,995.57         | 3,247,931.14         | 3,621,595.02         | 4,092,342.00         | 4,297,407.00         |
| 51400 - Stipend Pay                                    | 254,761.87           | 286,170.27           | 243,743.15           | 341,034.00           | 334,028.00           |
| 51500 - Payroll Taxes                                  | 2,349,466.84         | 2,576,321.72         | 2,740,147.79         | 3,130,543.00         | 3,262,621.00         |
| 51650 - TCDRS Plan                                     | 3,078,011.06         | 3,377,405.14         | 3,575,708.53         | 4,085,762.00         | 4,252,802.00         |
| 51700 - Health & Dental                                | 785,711.14           | 981,283.52           | 1,124,899.94         | 1,129,533.00         | 1,466,270.00         |
| 51710 - Health Insurance Claims                        | 5,782,840.45         | 6,519,239.45         | 7,636,914.60         | 8,221,860.00         | 7,597,389.00         |
| 51720 - Health Insurance Admin Fees                    | 670,927.75           | 567,021.33           | 851,484.15           | 1,104,096.00         | 1,327,571.00         |
| <b>Payroll Expenses</b>                                | <b>45,207,344.34</b> | <b>49,770,510.35</b> | <b>53,972,363.02</b> | <b>60,920,695.00</b> | <b>62,659,618.00</b> |
| 52000 - Accident Repair                                | 69,308.65            | 94,039.89            | 69,255.25            | 60,000.00            | 90,000.00            |
| 52100 - Accounting/Auditing Fees                       | 57,600.00            | 41,000.00            | 40,000.00            | 53,000.00            | 54,600.00            |
| 52200 - Advertising                                    | 8,792.90             | 10,089.03            | 8,018.01             | 16,600.00            | 20,100.00            |
| 52500 - Bio-Waste Removal                              | 44,745.58            | 50,629.76            | 52,470.10            | 50,400.00            | 56,400.00            |
| 52600 - Books/Materials                                | 164,852.51           | 159,467.15           | 176,449.13           | 239,938.00           | 220,992.00           |
| 52700 - Business Licenses                              | 24,827.96            | 28,565.72            | 26,101.74            | 52,373.00            | 29,974.00            |
| 52725 - Capital Lease Expense                          | 567,500.60           | 583,105.31           | 285,385.63           | 275,971.00           | 284,713.00           |
| 52730 - Capital Lease Interest Expense                 | 68,785.43            | 87,170.60            | 97,764.16            | 86,918.00            | 109,142.00           |
| 52735 - Capital IT Subscription Assets Interest        | 11,533.51            | 12,600.97            | 11,397.25            | 0.00                 | 0.00                 |
| 52900 - Collection Fees                                | 34,181.83            | 29,987.43            | 45,421.77            | 39,600.00            | 100,000.00           |
| 52950 - Community Education                            | 3,630.05             | 3,490.78             | 2,401.64             | 6,522.00             | 5,400.00             |
| 53000 - Computer Maintenance                           | 439,247.71           | 465,411.44           | 611,745.98           | 867,253.00           | 848,500.00           |
| 53050 - Computer Software                              | 1,096,510.49         | 1,121,577.99         | 1,560,601.06         | 1,852,312.00         | 1,631,230.00         |
| 53075 - Computer Software - MDC First Responder        | 36,415.83            | 44,958.85            | 57,720.20            | 56,100.00            | 62,100.00            |
| 53100 - Computer Supplies/Non-Capital                  | 54,446.27            | 30,355.97            | 47,755.38            | 60,805.00            | 52,015.00            |
| 53150 - Conferences - Fees, Travel, & Meals            | 146,205.79           | 129,362.92           | 172,936.56           | 237,394.00           | 247,124.00           |
| 53300 - Contracted Services                            | 0.00                 | 0.00                 | 0.00                 | 1,965,949.00         | 2,069,190.00         |
| 53310 - Contractual Obligations-County Appraisal       | 305,200.25           | 439,473.85           | 463,110.00           | 486,689.00           | 511,023.00           |
| 53330 - Contractual Obligations-Other                  | 298,536.46           | 244,786.12           | 286,863.32           | 220,588.00           | 179,428.00           |
| 53335 - Contractual Obligations-Tax Collector Assessor | 118,643.11           | 120,120.39           | 122,120.00           | 130,100.00           | 140,000.00           |
| 53400 - Credit Card Processing Fee                     | 20,772.51            | 25,985.09            | 56,764.20            | 56,772.00            | 63,684.00            |
| 53500 - Customer Property Damage                       | 13,331.17            | 6,059.90             | 9,602.35             | 20,000.00            | 13,500.00            |
| 53550 - Customer Relations                             | 66,852.07            | 68,384.96            | 71,471.02            | 85,400.00            | 74,800.00            |
| 53600 - Damages/Uninsured Portion                      | 4,115.55             | 0.00                 | 0.00                 | 0.00                 | 0.00                 |
| 53800 - Disposable Linen                               | 57,694.79            | 57,403.65            | 58,370.61            | 67,956.00            | 110,000.00           |
| 53900 - Disposable Medical Supplies                    | 1,164,016.64         | 1,643,325.77         | 1,658,868.29         | 1,765,177.00         | 1,846,780.00         |
| 54000 - Drug Supplies                                  | 353,545.77           | 378,517.91           | 412,212.72           | 460,225.00           | 580,000.00           |
| 54100 - Dues/Subscriptions                             | 65,737.95            | 77,234.68            | 97,001.14            | 129,720.00           | 115,383.00           |
| 54200 - Durable Medical Equipment                      | 256,755.53           | 599,538.92           | 1,115,380.18         | 838,419.00           | 611,318.00           |
| 54300 - Election Expenses                              | 276,876.00           | 0.00                 | 824,270.00           | 0.00                 | 1,400,000.00         |
| 54350 - Employee Health/Wellness                       | 26,507.12            | 24,762.02            | 29,103.01            | 87,000.00            | 72,100.00            |
| 54450 - Employee Recognition                           | 102,572.73           | 132,579.73           | 123,782.70           | 152,125.00           | 152,925.00           |
| 54500 - Equipment Rental                               | 7,138.69             | 11,105.17            | 22,374.58            | 34,254.00            | 27,000.00            |
| 54700 - Fuel-Auto                                      | 1,024,017.92         | 1,003,780.00         | 902,755.03           | 1,148,157.00         | 1,485,206.00         |
| 54725 - Fuel-Non-Auto                                  | 0.00                 | 6,923.05             | 4,079.15             | 8,000.00             | 8,000.00             |
| 54800 - Hazardous Waste Removal                        | 2,167.41             | 1,746.81             | 1,017.50             | 2,400.00             | 2,400.00             |
| 54900 - Insurance                                      | 751,523.31           | 667,668.36           | 1,001,472.41         | 1,030,750.00         | 1,041,932.00         |
| 55025 - Interest Expense                               | 40,522.37            | 30,836.36            | 61,400.82            | 42,163.00            | 21,874.00            |
| 55100 - Laundry Service & Purchase                     | 1,623.32             | 1,892.21             | 2,127.34             | 2,100.00             | 2,100.00             |
| 55400 - Leases/Contracts                               | 70,929.72            | 75,561.49            | 67,079.22            | 80,436.00            | 82,063.00            |
| 55500 - Legal Fees                                     | 72,210.29            | 87,558.74            | 69,502.04            | 159,000.00           | 172,000.00           |
| 55600 - Maintenance & Repairs-Buildings                | 418,144.52           | 414,550.34           | 393,924.63           | 478,309.00           | 413,626.00           |

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History-General Fund (Continued)

|                                                 | FY23 Actual          | FY24 Actual          | FY25 Actual          | FY26 Budget            | FY27 Budget           |
|-------------------------------------------------|----------------------|----------------------|----------------------|------------------------|-----------------------|
| 55650 - Maintenance-Equipment                   | 596,220.41           | 1,416,650.32         | 677,221.81           | 1,099,320.00           | 993,518.00            |
| 55700 - Management Fees                         | 123,336.41           | 111,182.03           | 111,350.32           | 112,200.00             | 130,308.00            |
| 55900 - Meals - Business and Travel             | 1,566.50             | 1,551.33             | 154.04               | 1,250.00               | 3,300.00              |
| 56100 - Meeting Expenses                        | 28,910.13            | 34,021.64            | 30,024.70            | 44,980.00              | 44,140.00             |
| 56200 - Mileage Reimbursements                  | 4,178.17             | 2,625.41             | 4,065.50             | 7,090.00               | 6,335.00              |
| 56300 - Office Supplies                         | 15,480.64            | 17,818.95            | 9,988.43             | 8,260.00               | 11,646.00             |
| 56500 - Other Services                          | 11,943.11            | 5,094.19             | 4,335.50             | 6,000.00               | 6,000.00              |
| 56600 - Oxygen & Gases                          | 69,563.20            | 81,896.68            | 92,587.52            | 100,925.00             | 117,780.00            |
| 56900 - Postage                                 | 29,844.88            | 38,629.17            | 36,476.18            | 28,082.00              | 28,082.00             |
| 57000 - Printing Services                       | 6,413.18             | 11,191.51            | 9,849.33             | 14,904.00              | 9,788.00              |
| 57100 - Professional Fees                       | 1,524,834.48         | 1,733,018.40         | 2,207,680.34         | 348,288.00             | 73,000.00             |
| 57200 - Radio Repairs-Outsourced                | 23,552.51            | 25,734.03            | 65,536.92            | 66,000.00              | 66,000.00             |
| 57225 - Radio-Parts                             | 75,734.39            | 55,629.01            | 39,166.25            | 74,627.00              | 74,293.00             |
| 57250 - Radios                                  | 0.00                 | 0.00                 | 0.00                 | 73,500.00              | 127,500.00            |
| 57300 - Recruit/Investigate                     | 39,529.35            | 78,876.50            | 82,736.19            | 62,942.00              | 80,000.00             |
| 57500 - Rent                                    | 125,930.46           | 127,812.04           | 148,976.25           | 184,328.00             | 201,663.00            |
| 57650 - Repair-Equipment                        | 65,111.42            | 66,229.92            | 51,841.72            | 56,020.00              | 87,820.00             |
| 57725 - Shop Supplies                           | 40,809.80            | 52,625.53            | 46,417.80            | 69,520.00              | 66,900.00             |
| 57730 - Shop Tools                              | 8,317.22             | 11,818.50            | 12,186.68            | 38,008.00              | 21,375.00             |
| 57750 - Small Equipment & Furniture             | 493,591.21           | 639,936.47           | 595,965.80           | 743,929.00             | 1,045,508.00          |
| 57800 - Special Events Supplies                 | 2,460.09             | 11,187.28            | 2,406.58             | 9,250.00               | 3,800.00              |
| 57900 - Station Supplies                        | 56,543.09            | 59,059.80            | 64,602.49            | 73,620.00              | 77,760.00             |
| 58100 - Supplemental Food                       | 790.84               | 1,135.54             | 1,015.44             | 4,440.00               | 11,890.00             |
| 58200 - Telephones-Cellular                     | 148,897.13           | 154,253.47           | 156,590.27           | 177,779.00             | 159,344.00            |
| 58310 - Telephones-Service                      | 407,242.45           | 366,900.64           | 440,795.59           | 403,200.00             | 501,800.00            |
| 58500 - Training & Continuing Education         | 344,778.23           | 328,470.19           | 269,324.37           | 441,753.00             | 440,490.00            |
| 58600 - Travel Expenses                         | 6,904.47             | 7,865.13             | 11,464.73            | 31,660.00              | 25,460.00             |
| 58625 - Tuition Reimbursement                   | 58,482.74            | 86,793.80            | 75,424.24            | 99,000.00              | 99,000.00             |
| 58650 - Unemployment Expense                    | 12,613.02            | 16,963.22            | 13,790.70            | 18,000.00              | 18,000.00             |
| 58700 - Uniforms                                | 283,167.90           | 298,819.09           | 260,782.28           | 326,165.00             | 401,292.00            |
| 58800 - Utilities                               | 537,364.06           | 494,304.20           | 490,478.40           | 478,320.00             | 479,220.00            |
| 58900 - Vehicle-Batteries                       | 34,272.67            | 22,098.69            | 39,109.15            | 37,500.00              | 37,500.00             |
| 58950 - Vehicle-Fluids & Additives              | 37,912.65            | 30,651.32            | 25,904.48            | 39,504.00              | 39,504.00             |
| 58975 - Vehicle-Oil & Lubricants                | 31,289.36            | 47,167.82            | 50,926.90            | 51,075.00              | 55,000.00             |
| 59000 - Vehicle-Outside Services                | 35,068.10            | 24,911.27            | 26,826.48            | 23,992.00              | 23,992.00             |
| 59050 - Vehicle-Parts                           | 677,390.05           | 772,774.07           | 422,338.62           | 752,577.00             | 712,636.00            |
| 59100 - Vehicle-Registration                    | 1,602.78             | 1,456.26             | 1,152.75             | 2,496.00               | 2,496.00              |
| 59150 - Vehicle-Tires                           | 85,072.83            | 77,711.21            | 59,851.24            | 86,400.00              | 79,308.00             |
| 59200 - Vehicle-Towing                          | 10,237.30            | 11,392.10            | 13,061.10            | 12,000.00              | 16,000.00             |
| 59350 - Worker's Compensation Insurance         | 404,839.51           | 519,114.11           | 549,769.60           | 545,592.00             | 606,228.00            |
| <b>Operating Expenses</b>                       | <b>14,809,817.05</b> | <b>16,856,980.17</b> | <b>18,322,252.81</b> | <b>20,161,371.00</b>   | <b>21,994,298.00</b>  |
|                                                 |                      |                      |                      |                        |                       |
| 59610 - 1115 Medicaid Waiver-Uncompensated Care | 2,207,572.58         | 2,563,080.75         | 2,144,493.91         | 3,325,952.00           | 2,313,003.00          |
| 59620 - Specialty Healthcare Providers          | 2,085,212.15         | 1,790,931.53         | 1,667,912.67         | 1,932,568.00           | 1,193,392.00          |
| <b>Indigent Care Expenses</b>                   | <b>4,292,784.73</b>  | <b>4,354,012.28</b>  | <b>3,812,406.58</b>  | <b>5,258,520.00</b>    | <b>3,506,395.00</b>   |
|                                                 |                      |                      |                      |                        |                       |
| 59700 - Capital Purchase-Building/Improvements  | 603,855.00           | 1,686,388.08         | 1,247,096.07         | 8,088,042.00           | 3,561,269.00          |
| 59720 - Capital Purchase-Equipment              | 526,713.57           | 7,774,610.01         | 3,774,487.93         | 7,603,587.00           | 3,855,050.00          |
| 59730 - Capital Purchase-IT Subscription Assets | 413,359.75           | 33,927.43            | 0.00                 | 0.00                   | 0.00                  |
| 59740 - Capital Purchase-Land                   | 284,829.15           | 83,460.00            | 0.00                 | 750,000.00             | 0.00                  |
| 59760 - Capital Purchase-Leases                 | 712,673.39           | 634,342.85           | 322,214.66           | 433,059.00             | 590,663.00            |
| 59770 - Capital Purchase-Site Improvements      | 0.00                 | 27,859.38            | 32,042.17            | 0.00                   | 60,000.00             |
| 59780 - Capital Purchase-Vehicles               | 1,835,262.80         | 3,506,429.81         | 6,417,178.72         | 4,566,225.00           | 3,345,160.00          |
| <b>Capital Expenditures</b>                     | <b>4,376,693.66</b>  | <b>13,747,017.56</b> | <b>11,793,019.55</b> | <b>21,440,913.00</b>   | <b>11,412,142.00</b>  |
|                                                 |                      |                      |                      |                        |                       |
| <b>Total Expenditure</b>                        | <b>68,686,639.78</b> | <b>84,728,520.36</b> | <b>87,900,041.96</b> | <b>107,781,499.00</b>  | <b>99,572,453.00</b>  |
|                                                 |                      |                      |                      |                        |                       |
| <b>Revenue over Expenditures</b>                | <b>6,061,270.67</b>  | <b>497,922.72</b>    | <b>2,404,196.39</b>  | <b>(16,472,806.00)</b> | <b>(3,525,034.00)</b> |

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History-Public Health

|                                               | FY23 Actual         | FY24 Actual         | FY25 Actual         | FY26 Budget         | FY27 Budget         |
|-----------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Total Department</b>                       |                     |                     |                     |                     |                     |
| <b>Revenue</b>                                |                     |                     |                     |                     |                     |
| 41125 - Employee Medical Premiums             | 56,332.56           | 54,763.05           | 50,709.14           | 42,181.00           | 46,150.00           |
| 41200 - Immunization Fees                     | 28,277.10           | 25,562.41           | 26,370.66           | 24,456.00           | 16,000.00           |
| 41275 - Investment Income                     | 0.00                | 0.00                | 0.00                | 76,000.00           | 76,000.00           |
| 41350 - Miscellaneous Income                  | 90,090.00           | 90,000.00           | 36.00               | 600,000.00          | 600,000.00          |
| 41450 - Proceeds from Grant Funding           | 1,139,124.57        | 1,165,175.65        | 1,060,704.76        | 926,534.00          | 580,641.00          |
| <b>Other Revenue</b>                          | <b>1,313,824.23</b> | <b>1,335,501.11</b> | <b>1,137,820.56</b> | <b>1,669,171.00</b> | <b>1,318,791.00</b> |
| <b>Total Revenue</b>                          | <b>1,313,824.23</b> | <b>1,335,501.11</b> | <b>1,137,820.56</b> | <b>1,669,171.00</b> | <b>1,318,791.00</b> |
| <b>Expenditure</b>                            |                     |                     |                     |                     |                     |
| 51100 - Regular Pay                           | 826,556.27          | 806,637.34          | 768,837.06          | 837,528.00          | 843,642.00          |
| 51200 - Overtime Pay                          | 1,568.97            | 2,101.59            | 2,022.69            | 3,297.00            | 2,317.00            |
| 51300 - Paid Time Off                         | 97,699.52           | 124,056.46          | 114,989.75          | 115,798.00          | 118,631.00          |
| 51400 - Stipend Pay                           | 0.00                | 18,994.00           | 3,384.50            | 8,000.00            | 0.00                |
| 51500 - Payroll Taxes                         | 66,106.40           | 67,553.04           | 63,303.88           | 71,408.00           | 71,422.00           |
| 51650 - TCDRS Plan                            | 88,098.87           | 90,879.04           | 83,754.55           | 91,678.00           | 91,688.00           |
| 51700 - Health & Dental                       | 27,333.12           | 27,657.30           | 19,471.00           | 29,016.00           | 38,508.00           |
| 51710 - Health Insurance Claims               | 243,653.55          | 230,703.68          | 245,113.51          | 211,224.00          | 199,527.00          |
| 51720 - Health Insurance Admin Fees           | 28,302.63           | 20,065.82           | 27,226.60           | 28,368.00           | 34,866.00           |
| <b>Payroll Expenses</b>                       | <b>1,379,319.33</b> | <b>1,388,648.27</b> | <b>1,328,103.54</b> | <b>1,396,317.00</b> | <b>1,400,601.00</b> |
| 52100 - Accounting/Auditing Fees              | 8,375.00            | 42,000.00           | 3,000.00            | 3,100.00            | 3,200.00            |
| 52600 - Books/Materials                       | 0.00                | 874.66              | 43.20               | 500.00              | 500.00              |
| 52950 - Community Education                   | 25.98               | 0.00                | 0.00                | 0.00                | 0.00                |
| 52975 - Community Preparedness Supplies       | 2,934.76            | 3,689.92            | 0.00                | 0.00                | 2,096.00            |
| 53050 - Computer Software                     | 8,689.79            | 10,651.02           | 8,585.99            | 11,640.00           | 7,973.00            |
| 53100 - Computer Supplies/Non-Capital         | 10,033.21           | 3,556.16            | 7,226.62            | 9,300.00            | 2,600.00            |
| 53150 - Conferences - Fees, Travel, & Meals   | 11,073.51           | 11,756.86           | 10,284.50           | 12,800.00           | 10,075.00           |
| 53330 - Contractual Obligations-Other         | 24,000.00           | 24,002.00           | 24,000.00           | 24,000.00           | 18,495.00           |
| 53400 - Credit Card Processing Fee            | 808.36              | 656.65              | 1,689.87            | 1,344.00            | 1,920.00            |
| 53900 - Disposable Medical Supplies           | 5,981.01            | 3,158.46            | 1,847.81            | 1,875.00            | 1,995.00            |
| 54100 - Dues/Subscriptions                    | 180.00              | 508.00              | 2,345.00            | 5,080.00            | 5,220.00            |
| 54200 - Durable Medical Equipment             | 163.75              | 375.00              | 4,145.05            | 200.00              | 1,100.00            |
| 54450 - Employee Recognition                  | 276.30              | 1,229.63            | 510.88              | 2,825.00            | 1,825.00            |
| 54700 - Fuel-Auto                             | 210.76              | 165.10              | 42.56               | 600.00              | 0.00                |
| 54900 - Insurance                             | 8,657.07            | 5,318.97            | 3,614.00            | 5,430.00            | 5,800.00            |
| 55500 - Legal Fees                            | 11,335.50           | 2,497.50            | 1,875.00            | 7,000.00            | 0.00                |
| 55700 - Management Fees                       | 99,999.96           | 99,999.96           | 99,999.96           | 0.00                | 0.00                |
| 56100 - Meeting Expenses                      | 0.00                | 258.95              | 422.13              | 270.00              | 250.00              |
| 56200 - Mileage Reimbursements                | 2,466.13            | 2,087.52            | 1,606.64            | 3,337.00            | 3,841.00            |
| 56300 - Office Supplies                       | 4,815.36            | 5,240.54            | 3,677.40            | 6,696.00            | 6,801.00            |
| 56525 - Other Services-Community Paramedicine | 40,500.00           | 0.00                | 0.00                | 0.00                | 0.00                |
| 56900 - Postage                               | 0.00                | 235.92              | 344.71              | 0.00                | 0.00                |
| 57000 - Printing Services                     | 931.76              | 2,869.30            | 584.00              | 1,400.00            | 2,590.00            |
| 57250 - Radios                                | 0.00                | 0.00                | 0.00                | 0.00                | 76,817.00           |
| 57500 - Rent                                  | 111,581.04          | 111,581.04          | 111,265.23          | 0.00                | 0.00                |

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History-Public Health (Continued)

|                                         | FY23 Actual         | FY24 Actual         | FY25 Actual         | FY26 Budget         | FY27 Budget         |
|-----------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 57750 - Small Equipment & Furniture     | 6,466.35            | 4,128.25            | 10,011.46           | 0.00                | 2,000.00            |
| 58200 - Telephones-Cellular             | 8,730.91            | 9,342.74            | 8,746.60            | 7,762.00            | 5,790.00            |
| 58500 - Training & Continuing Education | 4,250.38            | 946.39              | 57.82               | 4,825.00            | 5,988.00            |
| 58600 - Travel Expenses                 | 1,250.00            | 470.37              | 5,655.00            | 6,693.00            | 6,180.00            |
| 58700 - Uniforms                        | 0.00                | 1,690.00            | 1,130.00            | 0.00                | 1,585.00            |
| 59350 - Worker's Compensation Insurance | 1,930.46            | 1,694.12            | 1,160.72            | 1,320.00            | 1,118.00            |
| <b>Operating Expenses</b>               | <b>375,667.35</b>   | <b>350,985.03</b>   | <b>313,872.15</b>   | <b>117,997.00</b>   | <b>175,759.00</b>   |
| 59720 - Capital Purchase-Equipment      | 0.00                | 0.00                | 0.00                | 35,600.00           | 0.00                |
| Capital Expenditures                    | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         | <b>35,600.00</b>    | <b>0.00</b>         |
| <b>Total Expenditure</b>                | <b>1,754,986.68</b> | <b>1,739,633.30</b> | <b>1,641,975.69</b> | <b>1,549,914.00</b> | <b>1,576,360.00</b> |
| <b>Revenue over Expenditures</b>        | <b>(441,162.45)</b> | <b>(404,132.19)</b> | <b>(504,155.13)</b> | <b>119,257.00</b>   | <b>(257,569.00)</b> |

## Annual Budget Comparison-General Fund



# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

### 10 General

#### Total Department

#### Revenue

|                                                | FY27<br>Budget       | FY26<br>Budget       | Variance            |
|------------------------------------------------|----------------------|----------------------|---------------------|
| 40000 - Tax Revenue                            | 54,457,359.00        | 51,106,066.00        | 3,351,293.00        |
| 40100 - Delinquent Tax Revenue                 | 612,153.00           | 574,391.00           | 37,762.00           |
| 40200 - Penalties and Interest                 | 489,452.00           | 459,257.00           | 30,195.00           |
| 40300 - Miscellaneous Tax Revenue              | 17,730.00            | 8,423.00             | 9,307.00            |
| <b>Tax Revenue</b>                             | <b>55,576,694.00</b> | <b>52,148,137.00</b> | <b>3,428,557.00</b> |
| 40500 - Advanced Life Support Revenue          | 62,149,479.00        | 58,824,083.00        | 3,325,396.00        |
| 40550 - Basic Life Support Revenue             | 10,300,780.00        | 10,513,735.00        | (212,955.00)        |
| 40600 - Transfer Service Fees                  | 0.00                 | 8,052.00             | (8,052.00)          |
| 40650 - Non-Transport Fees                     | 416,250.00           | 425,320.00           | (9,070.00)          |
| 40800 - Contractual Allowance                  | (23,790,919.00)      | (22,940,767.00)      | (850,152.00)        |
| 40825 - Charity Care                           | (14,573,299.00)      | (13,933,306.00)      | (639,993.00)        |
| 40850 - Provision for Bad Debt                 | (2,914,660.00)       | (2,532,692.00)       | (381,968.00)        |
| 40875 - Recovery of Bad Debt                   | 111,000.00           | 111,000.00           | 0.00                |
| <b>EMS Net Revenue</b>                         | <b>31,698,631.00</b> | <b>30,475,425.00</b> | <b>1,223,206.00</b> |
| 41025 - Ambulance Supplemental Payment Program | 1,000,000.00         | 1,000,000.00         | 0.00                |
| 41050 - Contract Revenue                       | 289,359.00           | 209,451.00           | 79,908.00           |
| 41075 - Dispatch Fees                          | 385,612.00           | 385,612.00           | 0.00                |
| 41105 - Education/Training Revenue             | 132,448.00           | 182,448.00           | (50,000.00)         |
| 41125 - Employee Medical Premiums              | 1,757,245.00         | 1,642,020.00         | 115,225.00          |
| 41150 - EMS-Trauma Fund Income                 | 30,000.00            | 30,000.00            | 0.00                |
| 41175 - Gain/Loss on Sale of Assets            | 112,200.00           | 291,750.00           | (179,550.00)        |
| 41225 - Inter Local 800 Mhz                    | 329,996.00           | 329,996.00           | 0.00                |
| 41250 - Interest Income                        | 4,800.00             | 5,235.00             | (435.00)            |
| 41255 - Interest Income-Capital Lease          | 48,113.00            | 61,302.00            | (13,189.00)         |
| 41275 - Investment Income                      | 2,200,000.00         | 2,200,000.00         | 0.00                |
| 41325 - MDC Revenue - First Responders         | 98,900.00            | 90,150.00            | 8,750.00            |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                        | FY27<br>Budget       | FY26<br>Budget       | Variance            |
|----------------------------------------|----------------------|----------------------|---------------------|
| 41350 - Miscellaneous Income           | 192,092.00           | 179,540.00           | 12,552.00           |
| 41410 - P.A. Processing Fees           | 60.00                | 120.00               | (60.00)             |
| 41425 - Proceeds from Capital Lease    | 590,663.00           | 433,059.00           | 157,604.00          |
| 41545 - Stand-By Fees                  | 194,532.00           | 194,532.00           | 0.00                |
| 41625 - Tobacco Settlement Proceeds    | 900,000.00           | 800,000.00           | 100,000.00          |
| 41650 - Tower Contract Revenue         | 455,865.00           | 527,080.00           | (71,215.00)         |
| 41675 - VHF Project Revenue            | 0.00                 | 75,644.00            | 0.00                |
| 41700 - Weyland Bldg. Land Lease       | 50,209.00            | 47,192.00            | 3,017.00            |
| <b>Other Revenue</b>                   | <b>8,772,094.00</b>  | <b>8,685,131.00</b>  | <b>86,963.00</b>    |
| <b>Total Revenue</b>                   | <b>96,047,419.00</b> | <b>91,308,693.00</b> | <b>4,738,726.00</b> |
| <b>Expenditure</b>                     |                      |                      |                     |
| 51100 - Regular Pay                    | 36,255,099.00        | 34,935,451.00        | 1,319,648.00        |
| 51200 - Overtime Pay                   | 3,866,431.00         | 3,880,074.00         | (13,643.00)         |
| 51300 - Paid Time Off                  | 4,297,407.00         | 4,092,342.00         | 205,065.00          |
| 51400 - Stipend Pay                    | 334,028.00           | 341,034.00           | (7,006.00)          |
| 51500 - Payroll Taxes                  | 3,262,621.00         | 3,130,543.00         | 132,078.00          |
| 51650 - TCDRS Plan                     | 4,252,802.00         | 4,085,762.00         | 167,040.00          |
| 51700 - Health & Dental                | 1,466,270.00         | 1,129,533.00         | 336,737.00          |
| 51710 - Health Insurance Claims        | 7,597,389.00         | 8,221,860.00         | (624,471.00)        |
| 51720 - Health Insurance Admin Fees    | 1,327,571.00         | 1,104,096.00         | 223,475.00          |
| <b>Payroll Expenses</b>                | <b>62,659,618.00</b> | <b>60,920,695.00</b> | <b>1,738,923.00</b> |
| 52000 - Accident Repair                | 90,000.00            | 60,000.00            | 30,000.00           |
| 52100 - Accounting/Auditing Fees       | 54,600.00            | 53,000.00            | 1,600.00            |
| 52200 - Advertising                    | 20,100.00            | 16,600.00            | 3,500.00            |
| 52500 - Bio-Waste Removal              | 56,400.00            | 50,400.00            | 6,000.00            |
| 52600 - Books/Materials                | 220,992.00           | 239,938.00           | (18,946.00)         |
| 52700 - Business Licenses              | 29,974.00            | 52,373.00            | (22,399.00)         |
| 52725 - Capital Lease Expense          | 284,713.00           | 275,971.00           | 8,742.00            |
| 52730 - Capital Lease Interest Expense | 109,142.00           | 86,918.00            | 22,224.00           |
| 52900 - Collection Fees                | 100,000.00           | 39,600.00            | 60,400.00           |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                                        | FY27<br>Budget | FY26<br>Budget | Variance     |
|--------------------------------------------------------|----------------|----------------|--------------|
| 52950 - Community Education                            | 5,400.00       | 6,522.00       | (1,122.00)   |
| 53000 - Computer Maintenance                           | 848,500.00     | 867,253.00     | (18,753.00)  |
| 53050 - Computer Software                              | 1,631,230.00   | 1,852,312.00   | (221,082.00) |
| 53075 - Computer Software - MDC First Responder        | 62,100.00      | 56,100.00      | 6,000.00     |
| 53100 - Computer Supplies/Non-Capital                  | 52,015.00      | 60,805.00      | (8,790.00)   |
| 53150 - Conferences - Fees, Travel, & Meals            | 247,124.00     | 237,394.00     | 9,730.00     |
| 53300 - Contracted Services                            | 2,069,190.00   | 1,965,949.00   | 103,241.00   |
| 53310 - Contractual Obligations-County Appraisal       | 511,023.00     | 486,689.00     | 24,334.00    |
| 53330 - Contractual Obligations-Other                  | 179,428.00     | 220,588.00     | (41,160.00)  |
| 53335 - Contractual Obligations-Tax Collector Assessor | 140,000.00     | 130,100.00     | 9,900.00     |
| 53400 - Credit Card Processing Fee                     | 63,684.00      | 56,772.00      | 6,912.00     |
| 53500 - Customer Property Damage                       | 13,500.00      | 20,000.00      | (6,500.00)   |
| 53550 - Customer Relations                             | 74,800.00      | 85,400.00      | (10,600.00)  |
| 53800 - Disposable Linen                               | 110,000.00     | 67,956.00      | 42,044.00    |
| 53900 - Disposable Medical Supplies                    | 1,846,780.00   | 1,765,177.00   | 81,603.00    |
| 54000 - Drug Supplies                                  | 580,000.00     | 460,225.00     | 119,775.00   |
| 54100 - Dues/Subscriptions                             | 115,383.00     | 129,720.00     | (14,337.00)  |
| 54200 - Durable Medical Equipment                      | 611,318.00     | 838,419.00     | (227,101.00) |
| 54300 - Election Expenses                              | 1,400,000.00   | 0.00           | 0.00         |
| 54350 - Employee Health/Wellness                       | 72,100.00      | 87,000.00      | (14,900.00)  |
| 54450 - Employee Recognition                           | 152,925.00     | 152,125.00     | 800.00       |
| 54500 - Equipment Rental                               | 27,000.00      | 34,254.00      | (7,254.00)   |
| 54700 - Fuel-Auto                                      | 1,485,206.00   | 1,148,157.00   | 337,049.00   |
| 54725 - Fuel-Non-Auto                                  | 8,000.00       | 8,000.00       | 0.00         |
| 54800 - Hazardous Waste Removal                        | 2,400.00       | 2,400.00       | 0.00         |
| 54900 - Insurance                                      | 1,041,932.00   | 1,030,750.00   | 11,182.00    |
| 55025 - Interest Expense                               | 21,874.00      | 42,163.00      | (20,289.00)  |
| 55100 - Laundry Service & Purchase                     | 2,100.00       | 2,100.00       | 0.00         |
| 55400 - Leases/Contracts                               | 82,063.00      | 80,436.00      | 1,627.00     |
| 55500 - Legal Fees                                     | 172,000.00     | 159,000.00     | 13,000.00    |
| 55600 - Maintenance & Repairs-Buildings                | 413,626.00     | 478,309.00     | (64,683.00)  |
| 55650 - Maintenance-Equipment                          | 993,518.00     | 1,099,320.00   | (105,802.00) |
| 55700 - Management Fees                                | 130,308.00     | 112,200.00     | 18,108.00    |
| 55900 - Meals - Business and Travel                    | 3,300.00       | 1,250.00       | 2,050.00     |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget | FY26<br>Budget | Variance     |
|-----------------------------------------|----------------|----------------|--------------|
| 56100 - Meeting Expenses                | 44,140.00      | 44,980.00      | (840.00)     |
| 56200 - Mileage Reimbursements          | 6,335.00       | 7,090.00       | (755.00)     |
| 56300 - Office Supplies                 | 11,646.00      | 8,260.00       | 3,386.00     |
| 56500 - Other Services                  | 6,000.00       | 6,000.00       | 0.00         |
| 56600 - Oxygen & Gases                  | 117,780.00     | 100,925.00     | 16,855.00    |
| 56900 - Postage                         | 28,082.00      | 28,082.00      | 0.00         |
| 57000 - Printing Services               | 9,788.00       | 14,904.00      | (5,116.00)   |
| 57100 - Professional Fees               | 73,000.00      | 348,288.00     | (275,288.00) |
| 57200 - Radio Repairs-Outsourced        | 66,000.00      | 66,000.00      | 0.00         |
| 57225 - Radio-Parts                     | 74,293.00      | 74,627.00      | (334.00)     |
| 57250 - Radios                          | 127,500.00     | 73,500.00      | 54,000.00    |
| 57300 - Recruit/Investigate             | 80,000.00      | 62,942.00      | 17,058.00    |
| 57500 - Rent                            | 201,663.00     | 184,328.00     | 17,335.00    |
| 57650 - Repair-Equipment                | 87,820.00      | 56,020.00      | 31,800.00    |
| 57725 - Shop Supplies                   | 66,900.00      | 69,520.00      | (2,620.00)   |
| 57730 - Shop Tools                      | 21,375.00      | 38,008.00      | (16,633.00)  |
| 57750 - Small Equipment & Furniture     | 1,045,508.00   | 743,929.00     | 301,579.00   |
| 57800 - Special Events Supplies         | 3,800.00       | 9,250.00       | (5,450.00)   |
| 57900 - Station Supplies                | 77,760.00      | 73,620.00      | 4,140.00     |
| 58100 - Supplemental Food               | 11,890.00      | 4,440.00       | 7,450.00     |
| 58200 - Telephones-Cellular             | 159,344.00     | 177,779.00     | (18,435.00)  |
| 58310 - Telephones-Service              | 501,800.00     | 403,200.00     | 98,600.00    |
| 58500 - Training & Continuing Education | 440,490.00     | 441,753.00     | (1,263.00)   |
| 58600 - Travel Expenses                 | 25,460.00      | 31,660.00      | (6,200.00)   |
| 58625 - Tuition Reimbursement           | 99,000.00      | 99,000.00      | 0.00         |
| 58650 - Unemployment Expense            | 18,000.00      | 18,000.00      | 0.00         |
| 58700 - Uniforms                        | 401,292.00     | 326,165.00     | 75,127.00    |
| 58800 - Utilities                       | 479,220.00     | 478,320.00     | 900.00       |
| 58900 - Vehicle-Batteries               | 37,500.00      | 37,500.00      | 0.00         |
| 58950 - Vehicle-Fluids & Additives      | 39,504.00      | 39,504.00      | 0.00         |
| 58975 - Vehicle-Oil & Lubricants        | 55,000.00      | 51,075.00      | 3,925.00     |
| 59000 - Vehicle-Outside Services        | 23,992.00      | 23,992.00      | 0.00         |
| 59050 - Vehicle-Parts                   | 712,636.00     | 752,577.00     | (39,941.00)  |
| 59100 - Vehicle-Registration            | 2,496.00       | 2,496.00       | 0.00         |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                                 | FY27<br>Budget        | FY26<br>Budget         | Variance               |
|-------------------------------------------------|-----------------------|------------------------|------------------------|
| 59150 - Vehicle-Tires                           | 79,308.00             | 86,400.00              | (7,092.00)             |
| 59200 - Vehicle-Towing                          | 16,000.00             | 12,000.00              | 4,000.00               |
| 59350 - Worker's Compensation Insurance         | 606,228.00            | 545,592.00             | 60,636.00              |
| <b>Operating Expenses</b>                       | <b>21,994,298.00</b>  | <b>20,161,371.00</b>   | <b>1,832,927.00</b>    |
| 59610 - 1115 Medicaid Waiver-Uncompensated Care | 2,313,003.00          | 3,325,952.00           | (1,012,949.00)         |
| 59620 - Specialty Healthcare Providers          | 1,193,392.00          | 1,932,568.00           | (739,176.00)           |
| <b>Indigent Care Expenses</b>                   | <b>3,506,395.00</b>   | <b>5,258,520.00</b>    | <b>(1,752,125.00)</b>  |
| 59700 - Capital Purchase-Building/Improvements  | 3,561,269.00          | 8,088,042.00           | (4,526,773.00)         |
| 59720 - Capital Purchase-Equipment              | 3,855,050.00          | 7,603,587.00           | (3,748,537.00)         |
| 59740 - Capital Purchase-Land                   | 0.00                  | 750,000.00             | 0.00                   |
| 59760 - Capital Purchase-Leases                 | 590,663.00            | 433,059.00             | 157,604.00             |
| 59770 - Capital Purchase-Site Improvements      | 60,000.00             | 0.00                   | 0.00                   |
| 59780 - Capital Purchase-Vehicles               | 3,345,160.00          | 4,566,225.00           | (1,221,065.00)         |
| <b>Capital Expenditures</b>                     | <b>11,412,142.00</b>  | <b>21,440,913.00</b>   | <b>(10,028,771.00)</b> |
| <b>Total Expenditure</b>                        | <b>99,572,453.00</b>  | <b>107,781,499.00</b>  | <b>(8,209,046.00)</b>  |
| <b>Revenue over Expenditures</b>                | <b>(3,525,034.00)</b> | <b>(16,472,806.00)</b> | <b>12,947,772.00</b>   |

## Annual Budget Comparison-Public Health

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                     | FY27<br>Budget      | FY26<br>Budget      | Variance            |
|-------------------------------------|---------------------|---------------------|---------------------|
| <b>22 Public Health</b>             |                     |                     |                     |
| <b>Total Department</b>             |                     |                     |                     |
| <b>Revenue</b>                      |                     |                     |                     |
| 41125 - Employee Medical Premiums   | 46,150.00           | 42,181.00           | 3,969.00            |
| 41200 - Immunization Fees           | 16,000.00           | 24,456.00           | (8,456.00)          |
| 41275 - Investment Income           | 76,000.00           | 76,000.00           | 0.00                |
| 41350 - Miscellaneous Income        | 600,000.00          | 600,000.00          | 0.00                |
| 41450 - Proceeds from Grant Funding | 580,641.00          | 926,534.00          | (345,893.00)        |
| <b>Other Revenue</b>                | <b>1,318,791.00</b> | <b>1,669,171.00</b> | <b>(350,380.00)</b> |
| <b>Total Revenue</b>                | <b>1,318,791.00</b> | <b>1,669,171.00</b> | <b>(350,380.00)</b> |
| <b>Expenditure</b>                  |                     |                     |                     |
| 51100 - Regular Pay                 | 843,642.00          | 837,528.00          | 6,114.00            |
| 51200 - Overtime Pay                | 2,317.00            | 3,297.00            | (980.00)            |
| 51300 - Paid Time Off               | 118,631.00          | 115,798.00          | 2,833.00            |
| 51400 - Stipend Pay                 | 0.00                | 8,000.00            | 0.00                |
| 51500 - Payroll Taxes               | 71,422.00           | 71,408.00           | 14.00               |
| 51650 - TCDRS Plan                  | 91,688.00           | 91,678.00           | 10.00               |
| 51700 - Health & Dental             | 38,508.00           | 29,016.00           | 9,492.00            |
| 51710 - Health Insurance Claims     | 199,527.00          | 211,224.00          | (11,697.00)         |
| 51720 - Health Insurance Admin Fees | 34,866.00           | 28,368.00           | 6,498.00            |
| <b>Payroll Expenses</b>             | <b>1,400,601.00</b> | <b>1,396,317.00</b> | <b>4,284.00</b>     |
| 52100 - Accounting/Auditing Fees    | 3,200.00            | 3,100.00            | 100.00              |
| 52600 - Books/Materials             | 500.00              | 500.00              | 0.00                |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget      | FY26<br>Budget      | Variance         |
|---------------------------------------------|---------------------|---------------------|------------------|
| 52975 - Community Preparedness Supplies     | 2,096.00            | 0.00                | 0.00             |
| 53050 - Computer Software                   | 7,973.00            | 11,640.00           | (3,667.00)       |
| 53100 - Computer Supplies/Non-Capital       | 2,600.00            | 9,300.00            | (6,700.00)       |
| 53150 - Conferences - Fees, Travel, & Meals | 10,075.00           | 12,800.00           | (2,725.00)       |
| 53330 - Contractual Obligations-Other       | 18,495.00           | 24,000.00           | (5,505.00)       |
| 53400 - Credit Card Processing Fee          | 1,920.00            | 1,344.00            | 576.00           |
| 53900 - Disposable Medical Supplies         | 1,995.00            | 1,875.00            | 120.00           |
| 54100 - Dues/Subscriptions                  | 5,220.00            | 5,080.00            | 140.00           |
| 54200 - Durable Medical Equipment           | 1,100.00            | 200.00              | 900.00           |
| 54450 - Employee Recognition                | 1,825.00            | 2,825.00            | (1,000.00)       |
| 54700 - Fuel-Auto                           | 0.00                | 600.00              | 0.00             |
| 54900 - Insurance                           | 5,800.00            | 5,430.00            | 370.00           |
| 55500 - Legal Fees                          | 0.00                | 7,000.00            | 0.00             |
| 56100 - Meeting Expenses                    | 250.00              | 270.00              | (20.00)          |
| 56200 - Mileage Reimbursements              | 3,841.00            | 3,337.00            | 504.00           |
| 56300 - Office Supplies                     | 6,801.00            | 6,696.00            | 105.00           |
| 57000 - Printing Services                   | 2,590.00            | 1,400.00            | 1,190.00         |
| 57250 - Radios                              | 76,817.00           | 0.00                | 0.00             |
| 57750 - Small Equipment & Furniture         | 2,000.00            | 0.00                | 0.00             |
| 58200 - Telephones-Cellular                 | 5,790.00            | 7,762.00            | (1,972.00)       |
| 58500 - Training & Continuing Education     | 5,988.00            | 4,825.00            | 1,163.00         |
| 58600 - Travel Expenses                     | 6,180.00            | 6,693.00            | (513.00)         |
| 58700 - Uniforms                            | 1,585.00            | 0.00                | 0.00             |
| 59350 - Worker's Compensation Insurance     | 1,118.00            | 1,320.00            | (202.00)         |
| <b>Operating Expenses</b>                   | <b>175,759.00</b>   | <b>117,997.00</b>   | <b>57,762.00</b> |
|                                             |                     |                     |                  |
| 59720 - Capital Purchase-Equipment          | 0.00                | 35,600.00           | 0.00             |
| <b>Capital Expenditures</b>                 | <b>0.00</b>         | <b>35,600.00</b>    | <b>0.00</b>      |
|                                             |                     |                     |                  |
| <b>Total Expenditure</b>                    | <b>1,576,360.00</b> | <b>1,549,914.00</b> | <b>26,446.00</b> |



# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                           | FY27<br>Budget | FY26<br>Budget | Variance     |
|---------------------------|----------------|----------------|--------------|
| Revenue over Expenditures | (257,569.00)   | 119,257.00     | (376,826.00) |

## Annual Budget Comparison by Department

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget       | FY26<br>Budget       | Variance            |
|---------------------------------------------|----------------------|----------------------|---------------------|
| <b>10 General</b>                           |                      |                      |                     |
| <b>001 - Administration</b>                 |                      |                      |                     |
| <b>Revenue</b>                              |                      |                      |                     |
| 40000 - Tax Revenue                         | 54,457,359.00        | 51,106,066.00        | 3,351,293.00        |
| 40100 - Delinquent Tax Revenue              | 612,153.00           | 574,391.00           | 37,762.00           |
| 40200 - Penalties and Interest              | 489,452.00           | 459,257.00           | 30,195.00           |
| 40300 - Miscellaneous Tax Revenue           | 17,730.00            | 8,423.00             | 9,307.00            |
| <b>Tax Revenue</b>                          | <b>55,576,694.00</b> | <b>52,148,137.00</b> | <b>3,428,557.00</b> |
| 41255 - Interest Income-Capital Lease       | 9,791.00             | 12,808.00            | (3,017.00)          |
| 41275 - Investment Income                   | 2,200,000.00         | 2,200,000.00         | 0.00                |
| 41625 - Tobacco Settlement Proceeds         | 900,000.00           | 800,000.00           | 100,000.00          |
| 41700 - Weyland Bldg. Land Lease            | 50,209.00            | 47,192.00            | 3,017.00            |
| <b>Other Revenue</b>                        | <b>3,160,000.00</b>  | <b>3,060,000.00</b>  | <b>100,000.00</b>   |
| <b>Total Revenue</b>                        | <b>58,736,694.00</b> | <b>55,208,137.00</b> | <b>3,528,557.00</b> |
| <b>Expenditure</b>                          |                      |                      |                     |
| 51100 - Regular Pay                         | 817,417.00           | 789,883.00           | 27,534.00           |
| 51300 - Paid Time Off                       | 126,586.00           | 131,389.00           | (4,803.00)          |
| 51500 - Payroll Taxes                       | 64,311.00            | 62,676.00            | 1,635.00            |
| 51650 - TCDRS Plan                          | 89,680.00            | 85,933.00            | 3,747.00            |
| <b>Payroll Expenses</b>                     | <b>1,097,994.00</b>  | <b>1,069,881.00</b>  | <b>28,113.00</b>    |
| 52200 - Advertising                         | 2,500.00             | 0.00                 | 0.00                |
| 52950 - Community Education                 | 0.00                 | 1,300.00             | 0.00                |
| 53050 - Computer Software                   | 2,955.00             | 2,909.00             | 46.00               |
| 53150 - Conferences - Fees, Travel, & Meals | 12,475.00            | 13,511.00            | (1,036.00)          |
| 53300 - Contracted Services                 | 88,000.00            | 38,000.00            | 50,000.00           |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                                        | FY27<br>Budget      | FY26<br>Budget      | Variance          |
|--------------------------------------------------------|---------------------|---------------------|-------------------|
| 53310 - Contractual Obligations-County Appraisal       | 511,023.00          | 486,689.00          | 24,334.00         |
| 53335 - Contractual Obligations-Tax Collector Assessor | 140,000.00          | 130,100.00          | 9,900.00          |
| 54100 - Dues/Subscriptions                             | 20,688.00           | 19,634.00           | 1,054.00          |
| 54450 - Employee Recognition                           | 1,950.00            | 2,100.00            | (150.00)          |
| 54900 - Insurance                                      | 1,041,932.00        | 1,030,750.00        | 11,182.00         |
| 55500 - Legal Fees                                     | 172,000.00          | 159,000.00          | 13,000.00         |
| 55900 - Meals - Business and Travel                    | 2,400.00            | 0.00                | 0.00              |
| 56100 - Meeting Expenses                               | 1,000.00            | 2,700.00            | (1,700.00)        |
| 56200 - Mileage Reimbursements                         | 500.00              | 720.00              | (220.00)          |
| 57000 - Printing Services                              | 50.00               | 50.00               | 0.00              |
| 57750 - Small Equipment & Furniture                    | 0.00                | 449.00              | 0.00              |
| 58200 - Telephones-Cellular                            | 2,736.00            | 2,376.00            | 360.00            |
| 58500 - Training & Continuing Education                | 3,150.00            | 3,340.00            | (190.00)          |
| <b>Operating Expenses</b>                              | <b>2,003,359.00</b> | <b>1,893,628.00</b> | <b>109,731.00</b> |

|                                  |                      |                      |                     |
|----------------------------------|----------------------|----------------------|---------------------|
| <b>Total Expenditure</b>         | <b>3,101,353.00</b>  | <b>2,963,509.00</b>  | <b>137,844.00</b>   |
| <b>Revenue over Expenditures</b> | <b>55,635,341.00</b> | <b>52,244,628.00</b> | <b>3,390,713.00</b> |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget      | FY26<br>Budget      | Variance         |
|---------------------------------------------|---------------------|---------------------|------------------|
| <b>10 General</b>                           |                     |                     |                  |
| <b>002 - HCAP</b>                           |                     |                     |                  |
| <b>Revenue</b>                              |                     |                     |                  |
| 41410 - P.A. Processing Fees                | 60.00               | 120.00              | (60.00)          |
| <b>Other Revenue</b>                        | <b>60.00</b>        | <b>120.00</b>       | <b>(60.00)</b>   |
| <b>Total Revenue</b>                        | <b>60.00</b>        | <b>120.00</b>       | <b>(60.00)</b>   |
| <b>Expenditure</b>                          |                     |                     |                  |
| 51100 - Regular Pay                         | 810,454.00          | 789,942.00          | 20,512.00        |
| 51200 - Overtime Pay                        | 154.00              | 87.00               | 67.00            |
| 51300 - Paid Time Off                       | 116,440.00          | 113,006.00          | 3,434.00         |
| 51500 - Payroll Taxes                       | 68,602.00           | 66,827.00           | 1,775.00         |
| 51650 - TCDRS Plan                          | 88,071.00           | 85,787.00           | 2,284.00         |
| <b>Payroll Expenses</b>                     | <b>1,083,721.00</b> | <b>1,055,649.00</b> | <b>28,072.00</b> |
| 52200 - Advertising                         | 6,000.00            | 6,000.00            | 0.00             |
| 52700 - Business Licenses                   | 254.00              | 250.00              | 4.00             |
| 52950 - Community Education                 | 400.00              | 400.00              | 0.00             |
| 53050 - Computer Software                   | 164,424.00          | 161,424.00          | 3,000.00         |
| 53100 - Computer Supplies/Non-Capital       | 460.00              | 400.00              | 60.00            |
| 53150 - Conferences - Fees, Travel, & Meals | 7,416.00            | 4,354.00            | 3,062.00         |
| 53300 - Contracted Services                 | 8,220.00            | 6,960.00            | 1,260.00         |
| 54100 - Dues/Subscriptions                  | 930.00              | 775.00              | 155.00           |
| 54450 - Employee Recognition                | 900.00              | 900.00              | 0.00             |
| 55700 - Management Fees                     | 130,308.00          | 112,200.00          | 18,108.00        |
| 56100 - Meeting Expenses                    | 300.00              | 300.00              | 0.00             |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                                 | FY27<br>Budget        | FY26<br>Budget        | Variance              |
|-------------------------------------------------|-----------------------|-----------------------|-----------------------|
| 56200 - Mileage Reimbursements                  | 300.00                | 150.00                | 150.00                |
| 57000 - Printing Services                       | 300.00                | 250.00                | 50.00                 |
| 57750 - Small Equipment & Furniture             | 0.00                  | 3,000.00              | 0.00                  |
| 58200 - Telephones-Cellular                     | 1,848.00              | 1,848.00              | 0.00                  |
| 58500 - Training & Continuing Education         | 1,690.00              | 50.00                 | 1,640.00              |
| <b>Operating Expenses</b>                       | <b>323,750.00</b>     | <b>299,261.00</b>     | <b>24,489.00</b>      |
| 59610 - 1115 Medicaid Waiver-Uncompensated Care | 2,313,003.00          | 3,325,952.00          | (1,012,949.00)        |
| 59620 - Specialty Healthcare Providers          | 1,193,392.00          | 1,932,568.00          | (739,176.00)          |
| <b>Indigent Care Expenses</b>                   | <b>3,506,395.00</b>   | <b>5,258,520.00</b>   | <b>(1,752,125.00)</b> |
| <b>Total Expenditure</b>                        | <b>4,913,866.00</b>   | <b>6,613,430.00</b>   | <b>(1,699,564.00)</b> |
| <b>Revenue over Expenditures</b>                | <b>(4,913,806.00)</b> | <b>(6,613,310.00)</b> | <b>1,699,504.00</b>   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget    | FY26<br>Budget      | Variance            |
|---------------------------------------------|-------------------|---------------------|---------------------|
| <b>10 General</b>                           |                   |                     |                     |
| <b>004 - Radio / Tower System</b>           |                   |                     |                     |
| <b>Revenue</b>                              |                   |                     |                     |
| 41175 - Gain/Loss on Sale of Assets         | 52,200.00         | 199,250.00          | (147,050.00)        |
| 41225 - Inter Local 800 Mhz                 | 329,996.00        | 329,996.00          | 0.00                |
| 41250 - Interest Income                     | 0.00              | 435.00              | 0.00                |
| 41255 - Interest Income-Capital Lease       | 36,615.00         | 44,402.00           | (7,787.00)          |
| 41650 - Tower Contract Revenue              | 455,865.00        | 527,080.00          | (71,215.00)         |
| 41675 - VHF Project Revenue                 | 0.00              | 75,644.00           | 0.00                |
| <b>Other Revenue</b>                        | <b>874,676.00</b> | <b>1,176,807.00</b> | <b>(302,131.00)</b> |
| <b>Total Revenue</b>                        | <b>874,676.00</b> | <b>1,176,807.00</b> | <b>(302,131.00)</b> |
| <b>Expenditure</b>                          |                   |                     |                     |
| 51100 - Regular Pay                         | 479,770.00        | 444,718.00          | 35,052.00           |
| 51200 - Overtime Pay                        | 4,934.00          | 6,403.00            | (1,469.00)          |
| 51300 - Paid Time Off                       | 75,358.00         | 68,120.00           | 7,238.00            |
| 51400 - Stipend Pay                         | 14,100.00         | 18,600.00           | (4,500.00)          |
| 51500 - Payroll Taxes                       | 42,488.00         | 39,875.00           | 2,613.00            |
| 51650 - TCDRS Plan                          | 54,546.00         | 51,191.00           | 3,355.00            |
| <b>Payroll Expenses</b>                     | <b>671,196.00</b> | <b>628,907.00</b>   | <b>42,289.00</b>    |
| 52200 - Advertising                         | 1,000.00          | 1,000.00            | 0.00                |
| 53000 - Computer Maintenance                | 242,000.00        | 242,000.00          | 0.00                |
| 53050 - Computer Software                   | 68,250.00         | 93,450.00           | (25,200.00)         |
| 53150 - Conferences - Fees, Travel, & Meals | 15,800.00         | 12,362.00           | 3,438.00            |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                                | FY27<br>Budget      | FY26<br>Budget      | Variance              |
|------------------------------------------------|---------------------|---------------------|-----------------------|
| 53300 - Contracted Services                    | 295,638.00          | 317,393.00          | (21,755.00)           |
| 53330 - Contractual Obligations-Other          | 4,428.00            | 45,588.00           | (41,160.00)           |
| 54100 - Dues/Subscriptions                     | 9,779.00            | 7,510.00            | 2,269.00              |
| 54450 - Employee Recognition                   | 375.00              | 375.00              | 0.00                  |
| 54500 - Equipment Rental                       | 5,000.00            | 6,886.00            | (1,886.00)            |
| 54725 - Fuel-Non-Auto                          | 5,000.00            | 5,000.00            | 0.00                  |
| 55600 - Maintenance & Repairs-Buildings        | 38,630.00           | 46,593.00           | (7,963.00)            |
| 55650 - Maintenance-Equipment                  | 411,718.00          | 400,276.00          | 11,442.00             |
| 55900 - Meals - Business and Travel            | 150.00              | 150.00              | 0.00                  |
| 56200 - Mileage Reimbursements                 | 200.00              | 200.00              | 0.00                  |
| 57000 - Printing Services                      | 1,098.00            | 1,098.00            | 0.00                  |
| 57100 - Professional Fees                      | 53,000.00           | 53,000.00           | 0.00                  |
| 57200 - Radio Repairs-Outsourced               | 66,000.00           | 66,000.00           | 0.00                  |
| 57225 - Radio-Parts                            | 74,293.00           | 74,627.00           | (334.00)              |
| 57250 - Radios                                 | 127,500.00          | 73,500.00           | 54,000.00             |
| 57650 - Repair-Equipment                       | 10,300.00           | 10,300.00           | 0.00                  |
| 57725 - Shop Supplies                          | 17,100.00           | 17,100.00           | 0.00                  |
| 57730 - Shop Tools                             | 4,050.00            | 7,833.00            | (3,783.00)            |
| 57750 - Small Equipment & Furniture            | 91,500.00           | 135,413.00          | (43,913.00)           |
| 58200 - Telephones-Cellular                    | 4,860.00            | 4,080.00            | 780.00                |
| 58310 - Telephones-Service                     | 7,200.00            | 7,200.00            | 0.00                  |
| 58500 - Training & Continuing Education        | 28,000.00           | 39,675.00           | (11,675.00)           |
| 58800 - Utilities                              | 66,000.00           | 66,000.00           | 0.00                  |
| 58900 - Vehicle-Batteries                      | 1,500.00            | 1,500.00            | 0.00                  |
| <b>Operating Expenses</b>                      | <b>1,650,369.00</b> | <b>1,736,109.00</b> | <b>(85,740.00)</b>    |
|                                                |                     |                     |                       |
| 59700 - Capital Purchase-Building/Improvements | 0.00                | 900,000.00          | 0.00                  |
| 59720 - Capital Purchase-Equipment             | 1,849,050.00        | 4,527,467.00        | (2,678,417.00)        |
| 59740 - Capital Purchase-Land                  | 0.00                | 750,000.00          | 0.00                  |
| 59770 - Capital Purchase-Site Improvements     | 60,000.00           | 0.00                | 0.00                  |
| <b>Capital Expenditures</b>                    | <b>1,909,050.00</b> | <b>6,177,467.00</b> | <b>(4,268,417.00)</b> |



# **Montgomery County Hospital District Preliminary Income Statement - Working Budget**

|                                  | FY27<br>Budget | FY26<br>Budget | Variance       |
|----------------------------------|----------------|----------------|----------------|
| <b>Total Expenditure</b>         | 4,230,615.00   | 8,542,483.00   | (4,311,868.00) |
| <b>Revenue over Expenditures</b> | (3,355,939.00) | (7,365,676.00) | 4,009,737.00   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget    | FY26<br>Budget    | Variance            |
|---------------------------------------------|-------------------|-------------------|---------------------|
| <b>10 General</b>                           |                   |                   |                     |
| <b>005 - Accounting</b>                     |                   |                   |                     |
| <b>Revenue</b>                              |                   |                   |                     |
|                                             |                   |                   |                     |
|                                             |                   |                   |                     |
|                                             |                   |                   |                     |
| <b>Expenditure</b>                          |                   |                   |                     |
|                                             |                   |                   |                     |
| 51100 - Regular Pay                         | 671,165.00        | 542,396.00        | 128,769.00          |
| 51200 - Overtime Pay                        | 3,106.00          | 2,928.00          | 178.00              |
| 51300 - Paid Time Off                       | 100,495.00        | 79,715.00         | 20,780.00           |
| 51400 - Stipend Pay                         | 96.00             | 96.00             | 0.00                |
| 51500 - Payroll Taxes                       | 57,339.00         | 46,258.00         | 11,081.00           |
| 51650 - TCDRS Plan                          | 73,611.00         | 59,387.00         | 14,224.00           |
| <b>Payroll Expenses</b>                     | <b>905,812.00</b> | <b>730,780.00</b> | <b>175,032.00</b>   |
|                                             |                   |                   |                     |
| 52100 - Accounting/Auditing Fees            | 54,600.00         | 53,000.00         | 1,600.00            |
| 53050 - Computer Software                   | 84,780.00         | 301,400.00        | (216,620.00)        |
| 53150 - Conferences - Fees, Travel, & Meals | 13,253.00         | 13,826.00         | (573.00)            |
| 53300 - Contracted Services                 | 1,800.00          | 1,800.00          | 0.00                |
| 54100 - Dues/Subscriptions                  | 12,755.00         | 13,412.00         | (657.00)            |
| 54450 - Employee Recognition                | 525.00            | 450.00            | 75.00               |
| 56100 - Meeting Expenses                    | 0.00              | 500.00            | 0.00                |
| 57000 - Printing Services                   | 1,880.00          | 1,880.00          | 0.00                |
| 58200 - Telephones-Cellular                 | 1,368.00          | 1,368.00          | 0.00                |
| 58500 - Training & Continuing Education     | 1,480.00          | 1,390.00          | 90.00               |
| <b>Operating Expenses</b>                   | <b>172,441.00</b> | <b>389,026.00</b> | <b>(216,585.00)</b> |

# **Montgomery County Hospital District** **Preliminary Income Statement - Working Budget**

|                                  | FY27<br>Budget | FY26<br>Budget | Variance    |
|----------------------------------|----------------|----------------|-------------|
| <b>Total Expenditure</b>         | 1,078,253.00   | 1,119,806.00   | (41,553.00) |
| <b>Revenue over Expenditures</b> | (1,078,253.00) | (1,119,806.00) | 41,553.00   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget      | FY26<br>Budget      | Variance            |
|---------------------------------------------|---------------------|---------------------|---------------------|
| <b>10 General</b>                           |                     |                     |                     |
| <b>006 - Alarm</b>                          |                     |                     |                     |
| <b>Revenue</b>                              |                     |                     |                     |
| 41075 - Dispatch Fees                       | 385,612.00          | 385,612.00          | 0.00                |
| <b>Other Revenue</b>                        | <b>385,612.00</b>   | <b>385,612.00</b>   | <b>0.00</b>         |
| <b>Total Revenue</b>                        | <b>385,612.00</b>   | <b>385,612.00</b>   | <b>0.00</b>         |
| <b>Expenditure</b>                          |                     |                     |                     |
| 51100 - Regular Pay                         | 2,124,582.00        | 2,232,563.00        | (107,981.00)        |
| 51200 - Overtime Pay                        | 151,478.00          | 142,871.00          | 8,607.00            |
| 51300 - Paid Time Off                       | 264,073.00          | 305,128.00          | (41,055.00)         |
| 51400 - Stipend Pay                         | 52,140.00           | 45,960.00           | 6,180.00            |
| 51500 - Payroll Taxes                       | 191,829.00          | 201,942.00          | (10,113.00)         |
| 51650 - TCDRS Plan                          | 246,267.00          | 259,248.00          | (12,981.00)         |
| <b>Payroll Expenses</b>                     | <b>3,030,369.00</b> | <b>3,187,712.00</b> | <b>(157,343.00)</b> |
| 52700 - Business Licenses                   | 14,085.00           | 16,483.00           | (2,398.00)          |
| 53050 - Computer Software                   | 34,500.00           | 34,500.00           | 0.00                |
| 53100 - Computer Supplies/Non-Capital       | 7,455.00            | 5,955.00            | 1,500.00            |
| 53150 - Conferences - Fees, Travel, & Meals | 14,576.00           | 17,281.00           | (2,705.00)          |
| 53300 - Contracted Services                 | 0.00                | 1,300.00            | 0.00                |
| 53550 - Customer Relations                  | 1,000.00            | 1,000.00            | 0.00                |
| 54100 - Dues/Subscriptions                  | 6,100.00            | 8,350.00            | (2,250.00)          |
| 54450 - Employee Recognition                | 5,050.00            | 4,900.00            | 150.00              |
| 56100 - Meeting Expenses                    | 1,600.00            | 3,100.00            | (1,500.00)          |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget        | FY26<br>Budget        | Variance            |
|-----------------------------------------|-----------------------|-----------------------|---------------------|
| 56200 - Mileage Reimbursements          | 300.00                | 300.00                | 0.00                |
| 57750 - Small Equipment & Furniture     | 12,375.00             | 10,800.00             | 1,575.00            |
| 58200 - Telephones-Cellular             | 1,152.00              | 2,064.00              | (912.00)            |
| 58500 - Training & Continuing Education | 7,755.00              | 9,320.00              | (1,565.00)          |
| 58600 - Travel Expenses                 | 1,000.00              | 0.00                  | 0.00                |
| <b>Operating Expenses</b>               | <b>106,948.00</b>     | <b>115,353.00</b>     | <b>(8,405.00)</b>   |
|                                         |                       |                       |                     |
| <b>Total Expenditure</b>                | <b>3,137,317.00</b>   | <b>3,303,065.00</b>   | <b>(165,748.00)</b> |
|                                         |                       |                       |                     |
| <b>Revenue over Expenditures</b>        | <b>(2,751,705.00)</b> | <b>(2,917,453.00)</b> | <b>165,748.00</b>   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                                | FY27<br>Budget       | FY26<br>Budget       | Variance            |
|------------------------------------------------|----------------------|----------------------|---------------------|
| <b>10 General</b>                              |                      |                      |                     |
| <b>007 - EMS</b>                               |                      |                      |                     |
| <b>Revenue</b>                                 |                      |                      |                     |
| 40500 - Advanced Life Support Revenue          | 62,149,479.00        | 58,824,083.00        | 3,325,396.00        |
| 40550 - Basic Life Support Revenue             | 10,300,780.00        | 10,513,735.00        | (212,955.00)        |
| 40600 - Transfer Service Fees                  | 0.00                 | 8,052.00             | (8,052.00)          |
| 40650 - Non-Transport Fees                     | 416,250.00           | 425,320.00           | (9,070.00)          |
| 40800 - Contractual Allowance                  | (23,790,919.00)      | (22,940,767.00)      | (850,152.00)        |
| 40825 - Charity Care                           | (14,573,299.00)      | (13,933,306.00)      | (639,993.00)        |
| 40850 - Provision for Bad Debt                 | (2,914,660.00)       | (2,532,692.00)       | (381,968.00)        |
| 40875 - Recovery of Bad Debt                   | 111,000.00           | 111,000.00           | 0.00                |
| <b>EMS Net Revenue</b>                         | <b>31,698,631.00</b> | <b>30,475,425.00</b> | <b>1,223,206.00</b> |
| 41025 - Ambulance Supplemental Payment Program | 1,000,000.00         | 1,000,000.00         | 0.00                |
| 41250 - Interest Income                        | 4,800.00             | 4,800.00             | 0.00                |
| 41350 - Miscellaneous Income                   | 9,660.00             | 9,660.00             | 0.00                |
| 41545 - Stand-By Fees                          | 194,532.00           | 194,532.00           | 0.00                |
| <b>Other Revenue</b>                           | <b>1,208,992.00</b>  | <b>1,208,992.00</b>  | <b>0.00</b>         |
| <b>Total Revenue</b>                           | <b>32,907,623.00</b> | <b>31,684,417.00</b> | <b>1,223,206.00</b> |
| <b>Expenditure</b>                             |                      |                      |                     |
| 51100 - Regular Pay                            | 25,012,187.00        | 24,192,119.00        | 820,068.00          |
| 51200 - Overtime Pay                           | 3,591,105.00         | 3,576,513.00         | 14,592.00           |
| 51300 - Paid Time Off                          | 2,672,067.00         | 2,541,189.00         | 130,878.00          |
| 51400 - Stipend Pay                            | 196,290.00           | 196,290.00           | 0.00                |
| 51500 - Payroll Taxes                          | 2,285,415.00         | 2,200,321.00         | 85,094.00           |
| 51650 - TCDRS Plan                             | 2,991,072.00         | 2,880,709.00         | 110,363.00          |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget        | FY26<br>Budget        | Variance            |
|---------------------------------------------|-----------------------|-----------------------|---------------------|
| <b>Payroll Expenses</b>                     | <b>36,748,136.00</b>  | <b>35,587,141.00</b>  | <b>1,160,995.00</b> |
| 52600 - Books/Materials                     | 1,500.00              | 2,795.00              | (1,295.00)          |
| 52700 - Business Licenses                   | 200.00                | 10,810.00             | (10,610.00)         |
| 53050 - Computer Software                   | 8,000.00              | 6,500.00              | 1,500.00            |
| 53150 - Conferences - Fees, Travel, & Meals | 44,450.00             | 45,062.00             | (612.00)            |
| 53300 - Contracted Services                 | 90,000.00             | 90,000.00             | 0.00                |
| 53500 - Customer Property Damage            | 13,500.00             | 2,000.00              | 11,500.00           |
| 53550 - Customer Relations                  | 72,000.00             | 82,600.00             | (10,600.00)         |
| 54100 - Dues/Subscriptions                  | 8,580.00              | 8,580.00              | 0.00                |
| 54450 - Employee Recognition                | 40,425.00             | 43,075.00             | (2,650.00)          |
| 55900 - Meals - Business and Travel         | 750.00                | 1,100.00              | (350.00)            |
| 56100 - Meeting Expenses                    | 3,500.00              | 5,300.00              | (1,800.00)          |
| 56200 - Mileage Reimbursements              | 2,400.00              | 2,400.00              | 0.00                |
| 57000 - Printing Services                   | 100.00                | 800.00                | (700.00)            |
| 57300 - Recruit/Investigate                 | 10,000.00             | 7,392.00              | 2,608.00            |
| 57750 - Small Equipment & Furniture         | 0.00                  | 400.00                | 0.00                |
| 57800 - Special Events Supplies             | 600.00                | 600.00                | 0.00                |
| 58200 - Telephones-Cellular                 | 14,928.00             | 14,436.00             | 492.00              |
| 58500 - Training & Continuing Education     | 152,164.00            | 168,499.00            | (16,335.00)         |
| 58600 - Travel Expenses                     | 12,160.00             | 15,860.00             | (3,700.00)          |
| 58700 - Uniforms                            | 287,900.00            | 287,690.00            | 210.00              |
| <b>Operating Expenses</b>                   | <b>763,157.00</b>     | <b>795,899.00</b>     | <b>(32,742.00)</b>  |
|                                             |                       |                       |                     |
| <b>Total Expenditure</b>                    | <b>37,511,293.00</b>  | <b>36,383,040.00</b>  | <b>1,128,253.00</b> |
|                                             |                       |                       |                     |
| <b>Revenue over Expenditures</b>            | <b>(4,603,670.00)</b> | <b>(4,698,623.00)</b> | <b>94,953.00</b>    |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                       | FY27<br>Budget    | FY26<br>Budget    | Variance           |
|---------------------------------------|-------------------|-------------------|--------------------|
| <b>10 General</b>                     |                   |                   |                    |
| <b>008 - Materials Management</b>     |                   |                   |                    |
| <b>Revenue</b>                        |                   |                   |                    |
| 41050 - Contract Revenue              | 33,359.00         | 42,956.00         | (9,597.00)         |
| 41255 - Interest Income-Capital Lease | 1,707.00          | 4,092.00          | (2,385.00)         |
| <b>Other Revenue</b>                  | <b>35,066.00</b>  | <b>47,048.00</b>  | <b>(11,982.00)</b> |
| <b>Total Revenue</b>                  | <b>35,066.00</b>  | <b>47,048.00</b>  | <b>(11,982.00)</b> |
| <b>Expenditure</b>                    |                   |                   |                    |
| 51100 - Regular Pay                   | 477,475.00        | 419,373.00        | 58,102.00          |
| 51200 - Overtime Pay                  | 232.00            | 1,150.00          | (918.00)           |
| 51300 - Paid Time Off                 | 69,468.00         | 59,927.00         | 9,541.00           |
| 51400 - Stipend Pay                   | 5,184.00          | 0.00              | 0.00               |
| 51500 - Payroll Taxes                 | 40,873.00         | 35,553.00         | 5,320.00           |
| 51650 - TCDRS Plan                    | 52,477.00         | 45,646.00         | 6,831.00           |
| <b>Payroll Expenses</b>               | <b>645,709.00</b> | <b>561,649.00</b> | <b>84,060.00</b>   |
| 52500 - Bio-Waste Removal             | 56,400.00         | 50,400.00         | 6,000.00           |
| 53050 - Computer Software             | 7,200.00          | 7,200.00          | 0.00               |
| 53800 - Disposable Linen              | 110,000.00        | 67,956.00         | 42,044.00          |
| 53900 - Disposable Medical Supplies   | 1,843,280.00      | 1,765,177.00      | 78,103.00          |
| 54200 - Durable Medical Equipment     | 611,318.00        | 838,419.00        | (227,101.00)       |
| 54450 - Employee Recognition          | 675.00            | 600.00            | 75.00              |
| 55025 - Interest Expense              | 21,874.00         | 42,163.00         | (20,289.00)        |
| 55650 - Maintenance-Equipment         | 245,000.00        | 329,828.00        | (84,828.00)        |



# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                     | FY27                  | FY26                  |                     |
|-------------------------------------|-----------------------|-----------------------|---------------------|
|                                     | Budget                | Budget                | Variance            |
| 56300 - Office Supplies             | 10,896.00             | 6,760.00              | 4,136.00            |
| 56600 - Oxygen & Gases              | 117,780.00            | 100,800.00            | 16,980.00           |
| 56900 - Postage                     | 28,082.00             | 28,082.00             | 0.00                |
| 57000 - Printing Services           | 3,360.00              | 5,135.00              | (1,775.00)          |
| 57650 - Repair-Equipment            | 64,500.00             | 32,700.00             | 31,800.00           |
| 57750 - Small Equipment & Furniture | 34,958.00             | 54,813.00             | (19,855.00)         |
| 57900 - Station Supplies            | 77,760.00             | 73,620.00             | 4,140.00            |
| 58100 - Supplemental Food           | 11,890.00             | 4,440.00              | 7,450.00            |
| 58200 - Telephones-Cellular         | 2,280.00              | 2,388.00              | (108.00)            |
| 58700 - Uniforms                    | 20,555.00             | 17,975.00             | 2,580.00            |
| <b>Operating Expenses</b>           | <b>3,267,808.00</b>   | <b>3,428,456.00</b>   | <b>(160,648.00)</b> |
|                                     |                       |                       |                     |
| 59720 - Capital Purchase-Equipment  | 430,000.00            | 899,878.00            | (469,878.00)        |
| <b>Capital Expenditures</b>         | <b>430,000.00</b>     | <b>899,878.00</b>     | <b>(469,878.00)</b> |
|                                     |                       |                       |                     |
| <b>Total Expenditure</b>            | <b>4,343,517.00</b>   | <b>4,889,983.00</b>   | <b>(546,466.00)</b> |
|                                     |                       |                       |                     |
| <b>Revenue over Expenditures</b>    | <b>(4,308,451.00)</b> | <b>(4,842,935.00)</b> | <b>534,484.00</b>   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget      | FY26<br>Budget      | Variance           |
|---------------------------------------------|---------------------|---------------------|--------------------|
| <b>10 General</b>                           |                     |                     |                    |
| <b>009 - Dept of Clinical Services</b>      |                     |                     |                    |
| <b>Revenue</b>                              |                     |                     |                    |
| 41105 - Education/Training Revenue          | 132,448.00          | 182,448.00          | (50,000.00)        |
| 41350 - Miscellaneous Income                | 800.00              | 5,985.00            | (5,185.00)         |
| <b>Other Revenue</b>                        | <b>133,248.00</b>   | <b>188,433.00</b>   | <b>(55,185.00)</b> |
| <b>Total Revenue</b>                        | <b>133,248.00</b>   | <b>188,433.00</b>   | <b>(55,185.00)</b> |
| <b>Expenditure</b>                          |                     |                     |                    |
| 51100 - Regular Pay                         | 1,044,186.00        | 746,196.00          | 297,990.00         |
| 51200 - Overtime Pay                        | 44,324.00           | 42,773.00           | 1,551.00           |
| 51300 - Paid Time Off                       | 155,790.00          | 101,805.00          | 53,985.00          |
| 51400 - Stipend Pay                         | 0.00                | 18,252.00           | (18,252.00)        |
| 51500 - Payroll Taxes                       | 92,078.00           | 59,534.00           | 32,544.00          |
| 51650 - TCDRS Plan                          | 118,208.00          | 81,775.00           | 36,433.00          |
| <b>Payroll Expenses</b>                     | <b>1,454,586.00</b> | <b>1,050,335.00</b> | <b>404,251.00</b>  |
| 52600 - Books/Materials                     | 212,442.00          | 226,898.00          | (14,456.00)        |
| 52700 - Business Licenses                   | 10,900.00           | 21,060.00           | (10,160.00)        |
| 52950 - Community Education                 | 3,000.00            | 1,700.00            | 1,300.00           |
| 53050 - Computer Software                   | 39,210.00           | 38,010.00           | 1,200.00           |
| 53150 - Conferences - Fees, Travel, & Meals | 42,600.00           | 36,308.00           | 6,292.00           |
| 53300 - Contracted Services                 | 25,000.00           | 20,000.00           | 5,000.00           |
| 53400 - Credit Card Processing Fee          | 6,000.00            | 6,000.00            | 0.00               |
| 53550 - Customer Relations                  | 0.00                | 1,800.00            | 0.00               |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget        | FY26<br>Budget        | Variance            |
|-----------------------------------------|-----------------------|-----------------------|---------------------|
| 54000 - Drug Supplies                   | 580,000.00            | 460,225.00            | 119,775.00          |
| 54100 - Dues/Subscriptions              | 31,665.00             | 48,725.00             | (17,060.00)         |
| 54450 - Employee Recognition            | 9,850.00              | 9,775.00              | 75.00               |
| 56100 - Meeting Expenses                | 31,500.00             | 25,000.00             | 6,500.00            |
| 56300 - Office Supplies                 | 750.00                | 1,500.00              | (750.00)            |
| 57000 - Printing Services               | 500.00                | 1,950.00              | (1,450.00)          |
| 57100 - Professional Fees               | 0.00                  | 275,288.00            | (275,288.00)        |
| 57750 - Small Equipment & Furniture     | 22,600.00             | 52,125.00             | (29,525.00)         |
| 58200 - Telephones-Cellular             | 4,104.00              | 3,648.00              | 456.00              |
| 58500 - Training & Continuing Education | 153,223.00            | 146,367.00            | 6,856.00            |
| 58600 - Travel Expenses                 | 2,600.00              | 5,200.00              | (2,600.00)          |
| <b>Operating Expenses</b>               | <b>1,175,944.00</b>   | <b>1,381,579.00</b>   | <b>(205,635.00)</b> |
|                                         |                       |                       |                     |
| 59720 - Capital Purchase-Equipment      | 0.00                  | 49,350.00             | 0.00                |
| <b>Capital Expenditures</b>             | <b>0.00</b>           | <b>49,350.00</b>      | <b>0.00</b>         |
|                                         |                       |                       |                     |
| <b>Total Expenditure</b>                | <b>2,630,530.00</b>   | <b>2,481,264.00</b>   | <b>149,266.00</b>   |
|                                         |                       |                       |                     |
| <b>Revenue over Expenditures</b>        | <b>(2,497,282.00)</b> | <b>(2,292,831.00)</b> | <b>(204,451.00)</b> |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget    | FY26<br>Budget    | Variance          |
|---------------------------------------------|-------------------|-------------------|-------------------|
| <b>10 General</b>                           |                   |                   |                   |
| <b>010 - Fleet</b>                          |                   |                   |                   |
| <b>Revenue</b>                              |                   |                   |                   |
| 41150 - EMS-Trauma Fund Income              | 30,000.00         | 30,000.00         | 0.00              |
| 41175 - Gain/Loss on Sale of Assets         | 60,000.00         | 92,500.00         | (32,500.00)       |
| 41350 - Miscellaneous Income                | 63,480.00         | 63,480.00         | 0.00              |
| 41425 - Proceeds from Capital Lease         | 590,663.00        | 214,000.00        | 376,663.00        |
| <b>Other Revenue</b>                        | <b>744,143.00</b> | <b>399,980.00</b> | <b>344,163.00</b> |
| <b>Total Revenue</b>                        | <b>744,143.00</b> | <b>399,980.00</b> | <b>344,163.00</b> |
| <b>Expenditure</b>                          |                   |                   |                   |
| 51100 - Regular Pay                         | 610,539.00        | 567,992.00        | 42,547.00         |
| 51200 - Overtime Pay                        | 15,828.00         | 13,188.00         | 2,640.00          |
| 51300 - Paid Time Off                       | 88,021.00         | 85,711.00         | 2,310.00          |
| 51400 - Stipend Pay                         | 10,836.00         | 12,792.00         | (1,956.00)        |
| 51500 - Payroll Taxes                       | 53,662.00         | 50,344.00         | 3,318.00          |
| 51650 - TCDRS Plan                          | 68,897.00         | 64,633.00         | 4,264.00          |
| <b>Payroll Expenses</b>                     | <b>847,783.00</b> | <b>794,660.00</b> | <b>53,123.00</b>  |
| 52000 - Accident Repair                     | 90,000.00         | 60,000.00         | 30,000.00         |
| 52600 - Books/Materials                     | 1,650.00          | 0.00              | 0.00              |
| 52725 - Capital Lease Expense               | 284,713.00        | 275,971.00        | 8,742.00          |
| 52730 - Capital Lease Interest Expense      | 38,420.00         | 27,661.00         | 10,759.00         |
| 53050 - Computer Software                   | 13,838.00         | 10,000.00         | 3,838.00          |
| 53150 - Conferences - Fees, Travel, & Meals | 13,765.00         | 10,675.00         | 3,090.00          |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget      | FY26<br>Budget      | Variance            |
|-----------------------------------------|---------------------|---------------------|---------------------|
| 53300 - Contracted Services             | 0.00                | 24,195.00           | 0.00                |
| 54100 - Dues/Subscriptions              | 11,031.00           | 10,600.00           | 431.00              |
| 54450 - Employee Recognition            | 600.00              | 600.00              | 0.00                |
| 54700 - Fuel-Auto                       | 1,485,206.00        | 1,148,157.00        | 337,049.00          |
| 54800 - Hazardous Waste Removal         | 2,400.00            | 2,400.00            | 0.00                |
| 55100 - Laundry Service & Purchase      | 2,100.00            | 2,100.00            | 0.00                |
| 55650 - Maintenance-Equipment           | 125,500.00          | 119,500.00          | 6,000.00            |
| 56100 - Meeting Expenses                | 800.00              | 400.00              | 400.00              |
| 56200 - Mileage Reimbursements          | 1,000.00            | 2,100.00            | (1,100.00)          |
| 56600 - Oxygen & Gases                  | 0.00                | 125.00              | 0.00                |
| 57650 - Repair-Equipment                | 7,020.00            | 7,020.00            | 0.00                |
| 57725 - Shop Supplies                   | 17,000.00           | 19,620.00           | (2,620.00)          |
| 57730 - Shop Tools                      | 9,825.00            | 6,660.00            | 3,165.00            |
| 57750 - Small Equipment & Furniture     | 318,391.00          | 36,380.00           | 282,011.00          |
| 58200 - Telephones-Cellular             | 2,280.00            | 2,340.00            | (60.00)             |
| 58500 - Training & Continuing Education | 2,850.00            | 2,850.00            | 0.00                |
| 58600 - Travel Expenses                 | 7,100.00            | 6,600.00            | 500.00              |
| 58900 - Vehicle-Batteries               | 36,000.00           | 36,000.00           | 0.00                |
| 58950 - Vehicle-Fluids & Additives      | 39,504.00           | 39,504.00           | 0.00                |
| 58975 - Vehicle-Oil & Lubricants        | 55,000.00           | 51,075.00           | 3,925.00            |
| 59000 - Vehicle-Outside Services        | 23,992.00           | 23,992.00           | 0.00                |
| 59050 - Vehicle-Parts                   | 712,636.00          | 752,577.00          | (39,941.00)         |
| 59100 - Vehicle-Registration            | 2,496.00            | 2,496.00            | 0.00                |
| 59150 - Vehicle-Tires                   | 79,308.00           | 86,400.00           | (7,092.00)          |
| 59200 - Vehicle-Towing                  | 16,000.00           | 12,000.00           | 4,000.00            |
| <b>Operating Expenses</b>               | <b>3,400,425.00</b> | <b>2,779,998.00</b> | <b>620,427.00</b>   |
|                                         |                     |                     |                     |
| 59720 - Capital Purchase-Equipment      | 124,000.00          | 56,500.00           | 67,500.00           |
| 59760 - Capital Purchase-Leases         | 590,663.00          | 214,000.00          | 376,663.00          |
| 59780 - Capital Purchase-Vehicles       | 3,270,160.00        | 4,566,225.00        | (1,296,065.00)      |
| <b>Capital Expenditures</b>             | <b>3,984,823.00</b> | <b>4,836,725.00</b> | <b>(851,902.00)</b> |

# **Montgomery County Hospital District** **Preliminary Income Statement - Working Budget**

|                                  | FY27<br>Budget | FY26<br>Budget | Variance     |
|----------------------------------|----------------|----------------|--------------|
| <b>Total Expenditure</b>         | 8,233,031.00   | 8,411,383.00   | (178,352.00) |
| <b>Revenue over Expenditures</b> | (7,488,888.00) | (8,011,403.00) | 522,515.00   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget      | FY26<br>Budget      | Variance            |
|---------------------------------------------|---------------------|---------------------|---------------------|
| <b>10 General</b>                           |                     |                     |                     |
| <b>011 - EMS Billing</b>                    |                     |                     |                     |
| <b>Revenue</b>                              |                     |                     |                     |
|                                             |                     |                     |                     |
| <b>Expenditure</b>                          |                     |                     |                     |
|                                             |                     |                     |                     |
| 51100 - Regular Pay                         | 992,610.00          | 1,065,313.00        | (72,703.00)         |
| 51200 - Overtime Pay                        | 9,501.00            | 40,311.00           | (30,810.00)         |
| 51300 - Paid Time Off                       | 149,697.00          | 146,079.00          | 3,618.00            |
| 51400 - Stipend Pay                         | 5,112.00            | 3,816.00            | 1,296.00            |
| 51500 - Payroll Taxes                       | 85,610.00           | 92,924.00           | (7,314.00)          |
| 51650 - TCDRS Plan                          | 109,908.00          | 119,292.00          | (9,384.00)          |
| <b>Payroll Expenses</b>                     | <b>1,352,438.00</b> | <b>1,467,735.00</b> | <b>(115,297.00)</b> |
|                                             |                     |                     |                     |
| 52600 - Books/Materials                     | 0.00                | 1,190.00            | 0.00                |
| 52900 - Collection Fees                     | 100,000.00          | 39,600.00           | 60,400.00           |
| 53050 - Computer Software                   | 146,704.00          | 152,869.00          | (6,165.00)          |
| 53150 - Conferences - Fees, Travel, & Meals | 4,550.00            | 9,155.00            | (4,605.00)          |
| 53300 - Contracted Services                 | 296,859.00          | 329,148.00          | (32,289.00)         |
| 53400 - Credit Card Processing Fee          | 57,684.00           | 50,472.00           | 7,212.00            |
| 54100 - Dues/Subscriptions                  | 729.00              | 710.00              | 19.00               |
| 54450 - Employee Recognition                | 1,125.00            | 1,200.00            | (75.00)             |
| 56100 - Meeting Expenses                    | 1,600.00            | 2,040.00            | (440.00)            |
| 57750 - Small Equipment & Furniture         | 2,022.00            | 2,008.00            | 14.00               |
| 58200 - Telephones-Cellular                 | 912.00              | 864.00              | 48.00               |
| 58500 - Training & Continuing Education     | 4,500.00            | 4,875.00            | (375.00)            |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                  | FY27<br>Budget        | FY26<br>Budget        | Variance           |
|----------------------------------|-----------------------|-----------------------|--------------------|
| Operating Expenses               | 616,685.00            | 594,131.00            | 22,554.00          |
| <b>Total Expenditure</b>         | <b>1,969,123.00</b>   | <b>2,061,866.00</b>   | <b>(92,743.00)</b> |
| <b>Revenue over Expenditures</b> | <b>(1,969,123.00)</b> | <b>(2,061,866.00)</b> | <b>92,743.00</b>   |



# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                                 | FY27<br>Budget    | FY26<br>Budget    | Variance            |
|-------------------------------------------------|-------------------|-------------------|---------------------|
| <b>10 General</b>                               |                   |                   |                     |
| <b>015 - Information Technology</b>             |                   |                   |                     |
| <b>Revenue</b>                                  |                   |                   |                     |
| 41050 - Contract Revenue                        | 256,000.00        | 166,495.00        | 89,505.00           |
| 41325 - MDC Revenue - First Responders          | 98,900.00         | 90,150.00         | 8,750.00            |
| 41350 - Miscellaneous Income                    | 8,837.00          | 2,137.00          | 6,700.00            |
| <b>Other Revenue</b>                            | <b>363,737.00</b> | <b>258,782.00</b> | <b>104,955.00</b>   |
| <b>Total Revenue</b>                            | <b>363,737.00</b> | <b>258,782.00</b> | <b>104,955.00</b>   |
| <b>Expenditure</b>                              |                   |                   |                     |
| 51100 - Regular Pay                             | 539,733.00        | 715,416.00        | (175,683.00)        |
| 51200 - Overtime Pay                            | 184.00            | 2,714.00          | (2,530.00)          |
| 51300 - Paid Time Off                           | 92,299.00         | 113,832.00        | (21,533.00)         |
| 51400 - Stipend Pay                             | 20,736.00         | 20,508.00         | 228.00              |
| 51500 - Payroll Taxes                           | 48,318.00         | 63,167.00         | (14,849.00)         |
| 51650 - TCDRS Plan                              | 62,031.00         | 81,091.00         | (19,060.00)         |
| <b>Payroll Expenses</b>                         | <b>763,301.00</b> | <b>996,728.00</b> | <b>(233,427.00)</b> |
| 52600 - Books/Materials                         | 150.00            | 150.00            | 0.00                |
| 52700 - Business Licenses                       | 4,475.00          | 3,730.00          | 745.00              |
| 52730 - Capital Lease Interest Expense          | 7,784.00          | 7,784.00          | 0.00                |
| 53000 - Computer Maintenance                    | 606,500.00        | 625,253.00        | (18,753.00)         |
| 53050 - Computer Software                       | 649,285.00        | 647,021.00        | 2,264.00            |
| 53075 - Computer Software - MDC First Responder | 62,100.00         | 56,100.00         | 6,000.00            |
| 53100 - Computer Supplies/Non-Capital           | 44,100.00         | 54,450.00         | (10,350.00)         |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget        | FY26<br>Budget        | Variance            |
|---------------------------------------------|-----------------------|-----------------------|---------------------|
| 53150 - Conferences - Fees, Travel, & Meals | 23,500.00             | 22,790.00             | 710.00              |
| 53300 - Contracted Services                 | 752,000.00            | 940,580.00            | (188,580.00)        |
| 54450 - Employee Recognition                | 450.00                | 600.00                | (150.00)            |
| 55400 - Leases/Contracts                    | 70,560.00             | 69,936.00             | 624.00              |
| 56100 - Meeting Expenses                    | 240.00                | 240.00                | 0.00                |
| 56200 - Mileage Reimbursements              | 200.00                | 120.00                | 80.00               |
| 57500 - Rent                                | 60,000.00             | 30,000.00             | 30,000.00           |
| 57650 - Repair-Equipment                    | 6,000.00              | 6,000.00              | 0.00                |
| 57750 - Small Equipment & Furniture         | 364,960.00            | 287,271.00            | 77,689.00           |
| 58200 - Telephones-Cellular                 | 104,780.00            | 127,175.00            | (22,395.00)         |
| 58310 - Telephones-Service                  | 494,600.00            | 396,000.00            | 98,600.00           |
| 58500 - Training & Continuing Education     | 18,000.00             | 16,750.00             | 1,250.00            |
| 58800 - Utilities                           | 1,500.00              | 600.00                | 900.00              |
| <b>Operating Expenses</b>                   | <b>3,271,184.00</b>   | <b>3,292,550.00</b>   | <b>(21,366.00)</b>  |
|                                             |                       |                       |                     |
| 59720 - Capital Purchase-Equipment          | 240,000.00            | 605,644.00            | (365,644.00)        |
| <b>Capital Expenditures</b>                 | <b>240,000.00</b>     | <b>605,644.00</b>     | <b>(365,644.00)</b> |
|                                             |                       |                       |                     |
| <b>Total Expenditure</b>                    | <b>4,274,485.00</b>   | <b>4,894,922.00</b>   | <b>(620,437.00)</b> |
|                                             |                       |                       |                     |
| <b>Revenue over Expenditures</b>            | <b>(3,910,748.00)</b> | <b>(4,636,140.00)</b> | <b>725,392.00</b>   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget    | FY26<br>Budget    | Variance         |
|---------------------------------------------|-------------------|-------------------|------------------|
| <b>10 General</b>                           |                   |                   |                  |
| <b>016 - Facilities</b>                     |                   |                   |                  |
| <b>Revenue</b>                              |                   |                   |                  |
| 41425 - Proceeds from Capital Lease         | 0.00              | 219,059.00        | 0.00             |
| <b>Other Revenue</b>                        | <b>0.00</b>       | <b>219,059.00</b> | <b>0.00</b>      |
| <b>Total Revenue</b>                        | <b>0.00</b>       | <b>219,059.00</b> | <b>0.00</b>      |
| <b>Expenditure</b>                          |                   |                   |                  |
| 51100 - Regular Pay                         | 387,167.00        | 376,922.00        | 10,245.00        |
| 51200 - Overtime Pay                        | 8,118.00          | 10,816.00         | (2,698.00)       |
| 51300 - Paid Time Off                       | 54,294.00         | 50,837.00         | 3,457.00         |
| 51400 - Stipend Pay                         | 12,348.00         | 12,276.00         | 72.00            |
| 51500 - Payroll Taxes                       | 34,181.00         | 33,411.00         | 770.00           |
| 51650 - TCDRS Plan                          | 43,882.00         | 42,892.00         | 990.00           |
| <b>Payroll Expenses</b>                     | <b>539,990.00</b> | <b>527,154.00</b> | <b>12,836.00</b> |
| 52600 - Books/Materials                     | 150.00            | 150.00            | 0.00             |
| 52700 - Business Licenses                   | 60.00             | 40.00             | 20.00            |
| 52730 - Capital Lease Interest Expense      | 62,938.00         | 51,473.00         | 11,465.00        |
| 53050 - Computer Software                   | 7,500.00          | 10,319.00         | (2,819.00)       |
| 53150 - Conferences - Fees, Travel, & Meals | 4,000.00          | 3,000.00          | 1,000.00         |
| 53330 - Contractual Obligations-Other       | 175,000.00        | 175,000.00        | 0.00             |
| 53500 - Customer Property Damage            | 0.00              | 18,000.00         | 0.00             |
| 54100 - Dues/Subscriptions                  | 850.00            | 550.00            | 300.00           |
| 54450 - Employee Recognition                | 525.00            | 525.00            | 0.00             |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                                | FY27<br>Budget        | FY26<br>Budget        | Variance              |
|------------------------------------------------|-----------------------|-----------------------|-----------------------|
| 54500 - Equipment Rental                       | 22,000.00             | 27,368.00             | (5,368.00)            |
| 54725 - Fuel-Non-Auto                          | 3,000.00              | 3,000.00              | 0.00                  |
| 55600 - Maintenance & Repairs-Buildings        | 374,996.00            | 431,716.00            | (56,720.00)           |
| 55650 - Maintenance-Equipment                  | 211,300.00            | 249,716.00            | (38,416.00)           |
| 56200 - Mileage Reimbursements                 | 200.00                | 200.00                | 0.00                  |
| 57100 - Professional Fees                      | 20,000.00             | 20,000.00             | 0.00                  |
| 57500 - Rent                                   | 141,663.00            | 154,328.00            | (12,665.00)           |
| 57725 - Shop Supplies                          | 32,800.00             | 32,800.00             | 0.00                  |
| 57730 - Shop Tools                             | 7,500.00              | 23,515.00             | (16,015.00)           |
| 57750 - Small Equipment & Furniture            | 185,050.00            | 141,346.00            | 43,704.00             |
| 58200 - Telephones-Cellular                    | 4,632.00              | 4,632.00              | 0.00                  |
| 58500 - Training & Continuing Education        | 2,000.00              | 2,000.00              | 0.00                  |
| 58800 - Utilities                              | 411,720.00            | 411,720.00            | 0.00                  |
| <b>Operating Expenses</b>                      | <b>1,667,884.00</b>   | <b>1,761,398.00</b>   | <b>(93,514.00)</b>    |
|                                                |                       |                       |                       |
| 59700 - Capital Purchase-Building/Improvements | 142,000.00            | 2,783,773.00          | (2,641,773.00)        |
| 59720 - Capital Purchase-Equipment             | 1,212,000.00          | 1,464,748.00          | (252,748.00)          |
| 59760 - Capital Purchase-Leases                | 0.00                  | 219,059.00            | 0.00                  |
| <b>Capital Expenditures</b>                    | <b>1,354,000.00</b>   | <b>4,467,580.00</b>   | <b>(3,113,580.00)</b> |
|                                                |                       |                       |                       |
| <b>Total Expenditure</b>                       | <b>3,561,874.00</b>   | <b>6,756,132.00</b>   | <b>(3,194,258.00)</b> |
|                                                |                       |                       |                       |
| <b>Revenue over Expenditures</b>               | <b>(3,561,874.00)</b> | <b>(6,537,073.00)</b> | <b>2,975,199.00</b>   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget       | FY26<br>Budget       | Variance          |
|---------------------------------------------|----------------------|----------------------|-------------------|
| <b>10 General</b>                           |                      |                      |                   |
| <b>025 - Human Resources</b>                |                      |                      |                   |
| <b>Revenue</b>                              |                      |                      |                   |
| 41125 - Employee Medical Premiums           | 1,757,245.00         | 1,642,020.00         | 115,225.00        |
| 41350 - Miscellaneous Income                | 23,000.00            | 22,288.00            | 712.00            |
| <b>Other Revenue</b>                        | <b>1,780,245.00</b>  | <b>1,664,308.00</b>  | <b>115,937.00</b> |
| <b>Total Revenue</b>                        | <b>1,780,245.00</b>  | <b>1,664,308.00</b>  | <b>115,937.00</b> |
| <b>Expenditure</b>                          |                      |                      |                   |
| 51100 - Regular Pay                         | 454,462.00           | 371,239.00           | 83,223.00         |
| 51200 - Overtime Pay                        | 1,645.00             | 1,149.00             | 496.00            |
| 51300 - Paid Time Off                       | 73,672.00            | 61,014.00            | 12,658.00         |
| 51500 - Payroll Taxes                       | 39,204.00            | 32,071.00            | 7,133.00          |
| 51650 - TCDRS Plan                          | 50,328.00            | 41,172.00            | 9,156.00          |
| 51700 - Health & Dental                     | 1,466,270.00         | 1,129,533.00         | 336,737.00        |
| 51710 - Health Insurance Claims             | 7,597,389.00         | 8,221,860.00         | (624,471.00)      |
| 51720 - Health Insurance Admin Fees         | 1,327,571.00         | 1,104,096.00         | 223,475.00        |
| <b>Payroll Expenses</b>                     | <b>11,010,541.00</b> | <b>10,962,134.00</b> | <b>48,407.00</b>  |
| 52200 - Advertising                         | 7,650.00             | 7,650.00             | 0.00              |
| 53150 - Conferences - Fees, Travel, & Meals | 3,950.00             | 3,950.00             | 0.00              |
| 53300 - Contracted Services                 | 167,273.00           | 172,273.00           | (5,000.00)        |
| 53400 - Credit Card Processing Fee          | 0.00                 | 300.00               | 0.00              |
| 54100 - Dues/Subscriptions                  | 7,202.00             | 6,080.00             | 1,122.00          |
| 54350 - Employee Health/Wellness            | 64,100.00            | 87,000.00            | (22,900.00)       |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget      | FY26<br>Budget      | Variance         |
|-----------------------------------------|---------------------|---------------------|------------------|
| 54450 - Employee Recognition            | 89,425.00           | 85,900.00           | 3,525.00         |
| 56100 - Meeting Expenses                | 0.00                | 600.00              | 0.00             |
| 56200 - Mileage Reimbursements          | 240.00              | 240.00              | 0.00             |
| 57300 - Recruit/Investigate             | 70,000.00           | 55,550.00           | 14,450.00        |
| 58200 - Telephones-Cellular             | 2,280.00            | 1,824.00            | 456.00           |
| 58500 - Training & Continuing Education | 24,200.00           | 9,850.00            | 14,350.00        |
| 58625 - Tuition Reimbursement           | 99,000.00           | 99,000.00           | 0.00             |
| 58650 - Unemployment Expense            | 18,000.00           | 18,000.00           | 0.00             |
| 59350 - Worker's Compensation Insurance | 606,228.00          | 545,592.00          | 60,636.00        |
| <b>Operating Expenses</b>               | <b>1,159,548.00</b> | <b>1,093,809.00</b> | <b>65,739.00</b> |

|                                  |                        |                        |                   |
|----------------------------------|------------------------|------------------------|-------------------|
| <b>Total Expenditure</b>         | <b>12,170,089.00</b>   | <b>12,055,943.00</b>   | <b>114,146.00</b> |
| <b>Revenue over Expenditures</b> | <b>(10,389,844.00)</b> | <b>(10,391,635.00)</b> | <b>1,791.00</b>   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget               | FY26<br>Budget               | Variance                    |
|---------------------------------------------|------------------------------|------------------------------|-----------------------------|
| <b>10 General</b>                           |                              |                              |                             |
| <b>026 - Records Management</b>             |                              |                              |                             |
| <b>Revenue</b>                              |                              |                              |                             |
| 41350 - Miscellaneous Income                | 78,000.00                    | 75,000.00                    | 3,000.00                    |
| <b>Other Revenue</b>                        | <b>78,000.00</b>             | <b>75,000.00</b>             | <b>3,000.00</b>             |
| <hr/> <b>Total Revenue</b> <hr/>            | <hr/> <b>78,000.00</b> <hr/> | <hr/> <b>75,000.00</b> <hr/> | <hr/> <b>3,000.00</b> <hr/> |
| <b>Expenditure</b>                          |                              |                              |                             |
| 51100 - Regular Pay                         | 232,121.00                   | 219,730.00                   | 12,391.00                   |
| 51200 - Overtime Pay                        | 362.00                       | 358.00                       | 4.00                        |
| 51300 - Paid Time Off                       | 37,472.00                    | 36,080.00                    | 1,392.00                    |
| 51500 - Payroll Taxes                       | 19,976.00                    | 18,957.00                    | 1,019.00                    |
| 51650 - TCDRS Plan                          | 25,647.00                    | 24,335.00                    | 1,312.00                    |
| <b>Payroll Expenses</b>                     | <b>315,578.00</b>            | <b>299,460.00</b>            | <b>16,118.00</b>            |
| 52200 - Advertising                         | 450.00                       | 450.00                       | 0.00                        |
| 53050 - Computer Software                   | 10,000.00                    | 9,000.00                     | 1,000.00                    |
| 53150 - Conferences - Fees, Travel, & Meals | 5,500.00                     | 8,000.00                     | (2,500.00)                  |
| 53300 - Contracted Services                 | 9,400.00                     | 8,700.00                     | 700.00                      |
| 54300 - Election Expenses                   | 1,400,000.00                 | 0.00                         | 0.00                        |
| 54450 - Employee Recognition                | 150.00                       | 150.00                       | 0.00                        |
| 56200 - Mileage Reimbursements              | 120.00                       | 120.00                       | 0.00                        |
| 56500 - Other Services                      | 6,000.00                     | 6,000.00                     | 0.00                        |
| 58200 - Telephones-Cellular                 | 456.00                       | 390.00                       | 66.00                       |
| 58500 - Training & Continuing Education     | 2,900.00                     | 8,500.00                     | (5,600.00)                  |

# Montgomery County Hospital District Preliminary Income Statement - Working Budget

|                                  | FY27<br>Budget        | FY26<br>Budget      | Variance              |
|----------------------------------|-----------------------|---------------------|-----------------------|
| Operating Expenses               | 1,434,976.00          | 41,310.00           | 1,393,666.00          |
| <b>Total Expenditure</b>         | <b>1,750,554.00</b>   | <b>340,770.00</b>   | <b>1,409,784.00</b>   |
| <b>Revenue over Expenditures</b> | <b>(1,672,554.00)</b> | <b>(265,770.00)</b> | <b>(1,406,784.00)</b> |



# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                                | FY27<br>Budget    | FY26<br>Budget    | Variance         |
|------------------------------------------------|-------------------|-------------------|------------------|
| <b>10 General</b>                              |                   |                   |                  |
| <b>027 - Emergency Management &amp; Safety</b> |                   |                   |                  |
| <b>Revenue</b>                                 |                   |                   |                  |
| 41350 - Miscellaneous Income                   | 3,000.00          | 0.00              | 0.00             |
| <b>Other Revenue</b>                           | <b>3,000.00</b>   | <b>0.00</b>       | <b>0.00</b>      |
| <b>Total Revenue</b>                           | <b>3,000.00</b>   | <b>0.00</b>       | <b>0.00</b>      |
| <b>Expenditure</b>                             |                   |                   |                  |
| 51100 - Regular Pay                            | 116,474.00        | 99,557.00         | 16,917.00        |
| 51200 - Overtime Pay                           | 6,881.00          | 5,403.00          | 1,478.00         |
| 51300 - Paid Time Off                          | 20,034.00         | 13,929.00         | 6,105.00         |
| 51400 - Stipend Pay                            | 4,800.00          | 0.00              | 0.00             |
| 51500 - Payroll Taxes                          | 10,966.00         | 8,797.00          | 2,169.00         |
| 51650 - TCDRS Plan                             | 14,078.00         | 11,294.00         | 2,784.00         |
| <b>Payroll Expenses</b>                        | <b>173,233.00</b> | <b>138,980.00</b> | <b>34,253.00</b> |
| 52600 - Books/Materials                        | 400.00            | 0.00              | 0.00             |
| 53050 - Computer Software                      | 4,200.00          | 4,200.00          | 0.00             |
| 53150 - Conferences - Fees, Travel, & Meals    | 5,973.00          | 2,763.00          | 3,210.00         |
| 53300 - Contracted Services                    | 20,000.00         | 15,600.00         | 4,400.00         |
| 53550 - Customer Relations                     | 1,800.00          | 0.00              | 0.00             |
| 53900 - Disposable Medical Supplies            | 3,500.00          | 0.00              | 0.00             |
| 54350 - Employee Health/Wellness               | 8,000.00          | 0.00              | 0.00             |
| 56100 - Meeting Expenses                       | 3,300.00          | 3,300.00          | 0.00             |
| 57000 - Printing Services                      | 2,200.00          | 3,741.00          | (1,541.00)       |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget      | FY26<br>Budget      | Variance            |
|-----------------------------------------|---------------------|---------------------|---------------------|
| 57750 - Small Equipment & Furniture     | 1,500.00            | 869.00              | 631.00              |
| 57800 - Special Events Supplies         | 3,200.00            | 8,650.00            | (5,450.00)          |
| 58200 - Telephones-Cellular             | 2,232.00            | 936.00              | 1,296.00            |
| 58500 - Training & Continuing Education | 17,500.00           | 5,000.00            | 12,500.00           |
| 58700 - Uniforms                        | 86,837.00           | 13,000.00           | 73,837.00           |
| <b>Operating Expenses</b>               | <b>160,642.00</b>   | <b>58,059.00</b>    | <b>102,583.00</b>   |
|                                         |                     |                     |                     |
| 59780 - Capital Purchase-Vehicles       | 75,000.00           | 0.00                | 0.00                |
| <b>Capital Expenditures</b>             | <b>75,000.00</b>    | <b>0.00</b>         | <b>0.00</b>         |
|                                         |                     |                     |                     |
| <b>Total Expenditure</b>                | <b>408,875.00</b>   | <b>197,039.00</b>   | <b>211,836.00</b>   |
|                                         |                     |                     |                     |
| <b>Revenue over Expenditures</b>        | <b>(405,875.00)</b> | <b>(197,039.00)</b> | <b>(208,836.00)</b> |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget      | FY26<br>Budget      | Variance           |
|---------------------------------------------|---------------------|---------------------|--------------------|
| <b>10 General</b>                           |                     |                     |                    |
| <b>039 - Community Paramedicine</b>         |                     |                     |                    |
| <b>Revenue</b>                              |                     |                     |                    |
|                                             |                     |                     |                    |
| <b>Expenditure</b>                          |                     |                     |                    |
|                                             |                     |                     |                    |
| 51100 - Regular Pay                         | 268,791.00          | 250,734.00          | 18,057.00          |
| 51200 - Overtime Pay                        | 1,515.00            | 546.00              | 969.00             |
| 51300 - Paid Time Off                       | 38,186.00           | 35,580.00           | 2,606.00           |
| 51500 - Payroll Taxes                       | 22,831.00           | 21,228.00           | 1,603.00           |
| 51650 - TCDRS Plan                          | 29,306.00           | 27,252.00           | 2,054.00           |
| <b>Payroll Expenses</b>                     | <b>360,629.00</b>   | <b>335,340.00</b>   | <b>25,289.00</b>   |
|                                             |                     |                     |                    |
| 52950 - Community Education                 | 500.00              | 500.00              | 0.00               |
| 53150 - Conferences - Fees, Travel, & Meals | 4,200.00            | 2,949.00            | 1,251.00           |
| 54100 - Dues/Subscriptions                  | 225.00              | 0.00                | 0.00               |
| 54450 - Employee Recognition                | 150.00              | 225.00              | (75.00)            |
| 55400 - Leases/Contracts                    | 11,503.00           | 10,500.00           | 1,003.00           |
| 58200 - Telephones-Cellular                 | 2,280.00            | 2,280.00            | 0.00               |
| <b>Operating Expenses</b>                   | <b>18,858.00</b>    | <b>16,454.00</b>    | <b>2,404.00</b>    |
|                                             |                     |                     |                    |
| <b>Total Expenditure</b>                    | <b>379,487.00</b>   | <b>351,794.00</b>   | <b>27,693.00</b>   |
|                                             |                     |                     |                    |
| <b>Revenue over Expenditures</b>            | <b>(379,487.00)</b> | <b>(351,794.00)</b> | <b>(27,693.00)</b> |

# Montgomery County Hospital District Preliminary Income Statement - Working Budget

|                                                | FY27<br>Budget        | FY26<br>Budget        | Variance            |
|------------------------------------------------|-----------------------|-----------------------|---------------------|
| <b>10 General</b>                              |                       |                       |                     |
| <b>040 - Buildings MCHD</b>                    |                       |                       |                     |
| <b>Revenue</b>                                 |                       |                       |                     |
| <br>                                           |                       |                       |                     |
| <br>                                           |                       |                       |                     |
| <b>Expenditure</b>                             |                       |                       |                     |
| <br>                                           |                       |                       |                     |
| 59700 - Capital Purchase-Building/Improvements | 3,419,269.00          | 4,404,269.00          | (985,000.00)        |
| <b>Capital Expenditures</b>                    | <b>3,419,269.00</b>   | <b>4,404,269.00</b>   | <b>(985,000.00)</b> |
| <hr/>                                          | <hr/>                 | <hr/>                 | <hr/>               |
| <b>Total Expenditure</b>                       | <b>3,419,269.00</b>   | <b>4,404,269.00</b>   | <b>(985,000.00)</b> |
| <hr/>                                          | <hr/>                 | <hr/>                 | <hr/>               |
| <b>Revenue over Expenditures</b>               | <b>(3,419,269.00)</b> | <b>(4,404,269.00)</b> | <b>985,000.00</b>   |
| <hr/>                                          | <hr/>                 | <hr/>                 | <hr/>               |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget      | FY26<br>Budget      | Variance           |
|-----------------------------------------|---------------------|---------------------|--------------------|
| <b>10 General</b>                       |                     |                     |                    |
| <b>042 - EMS Tactical Team</b>          |                     |                     |                    |
| <b>Revenue</b>                          |                     |                     |                    |
| <br>                                    |                     |                     |                    |
| <b>Expenditure</b>                      |                     |                     |                    |
| <br>                                    |                     |                     |                    |
| 51100 - Regular Pay                     | 89,109.00           | 74,980.00           | 14,129.00          |
| 51200 - Overtime Pay                    | 16,007.00           | 13,292.00           | 2,715.00           |
| 51400 - Stipend Pay                     | 11,150.00           | 12,444.00           | (1,294.00)         |
| 51500 - Payroll Taxes                   | 8,550.00            | 7,507.00            | 1,043.00           |
| 51650 - TCDRS Plan                      | 11,043.00           | 9,653.00            | 1,390.00           |
| <b>Payroll Expenses</b>                 | <b>135,859.00</b>   | <b>117,876.00</b>   | <b>17,983.00</b>   |
| <br>                                    |                     |                     |                    |
| 52600 - Books/Materials                 | 3,000.00            | 7,555.00            | (4,555.00)         |
| 57750 - Small Equipment & Furniture     | 1,500.00            | 5,200.00            | (3,700.00)         |
| 58200 - Telephones-Cellular             | 1,632.00            | 1,632.00            | 0.00               |
| 58500 - Training & Continuing Education | 8,116.00            | 11,109.00           | (2,993.00)         |
| 58700 - Uniforms                        | 4,000.00            | 6,000.00            | (2,000.00)         |
| <b>Operating Expenses</b>               | <b>18,248.00</b>    | <b>31,496.00</b>    | <b>(13,248.00)</b> |
| <br>                                    |                     |                     |                    |
| <b>Total Expenditure</b>                | <b>154,107.00</b>   | <b>149,372.00</b>   | <b>4,735.00</b>    |
| <br>                                    |                     |                     |                    |
| <b>Revenue over Expenditures</b>        | <b>(154,107.00)</b> | <b>(149,372.00)</b> | <b>(4,735.00)</b>  |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget    | FY26<br>Budget      | Variance            |
|---------------------------------------------|-------------------|---------------------|---------------------|
| <b>10 General</b>                           |                   |                     |                     |
| <b>045 - EMS Quality</b>                    |                   |                     |                     |
| <b>Revenue</b>                              |                   |                     |                     |
| <br>                                        |                   |                     |                     |
| <br>                                        |                   |                     |                     |
| <b>Expenditure</b>                          |                   |                     |                     |
| <br>                                        |                   |                     |                     |
| 51100 - Regular Pay                         | 743,921.00        | 883,377.00          | (139,456.00)        |
| 51200 - Overtime Pay                        | 0.00              | 7,614.00            | 0.00                |
| 51300 - Paid Time Off                       | 110,389.00        | 129,626.00          | (19,237.00)         |
| 51500 - Payroll Taxes                       | 63,220.00         | 75,524.00           | (12,304.00)         |
| 51650 - TCDRS Plan                          | 81,160.00         | 96,960.00           | (15,800.00)         |
| <b>Payroll Expenses</b>                     | <b>998,690.00</b> | <b>1,193,101.00</b> | <b>(194,411.00)</b> |
| <br>                                        |                   |                     |                     |
| 52600 - Books/Materials                     | 1,700.00          | 1,200.00            | 500.00              |
| 53050 - Computer Software                   | 390,049.00        | 373,510.00          | 16,539.00           |
| 53150 - Conferences - Fees, Travel, & Meals | 19,466.00         | 26,507.00           | (7,041.00)          |
| 54100 - Dues/Subscriptions                  | 3,905.00          | 3,870.00            | 35.00               |
| 54450 - Employee Recognition                | 525.00            | 675.00              | (150.00)            |
| 56100 - Meeting Expenses                    | 300.00            | 1,500.00            | (1,200.00)          |
| 56200 - Mileage Reimbursements              | 500.00            | 300.00              | 200.00              |
| 57000 - Printing Services                   | 300.00            | 0.00                | 0.00                |
| 57750 - Small Equipment & Furniture         | 200.00            | 0.00                | 0.00                |
| 58200 - Telephones-Cellular                 | 3,216.00          | 2,520.00            | 696.00              |
| 58500 - Training & Continuing Education     | 12,462.00         | 10,602.00           | 1,860.00            |
| 58600 - Travel Expenses                     | 2,600.00          | 4,000.00            | (1,400.00)          |
| <b>Operating Expenses</b>                   | <b>435,223.00</b> | <b>424,684.00</b>   | <b>10,539.00</b>    |

# **Montgomery County Hospital District** **Preliminary Income Statement - Working Budget**

|                                  | FY27<br>Budget | FY26<br>Budget | Variance     |
|----------------------------------|----------------|----------------|--------------|
| <b>Total Expenditure</b>         | 1,433,913.00   | 1,617,785.00   | (183,872.00) |
| <b>Revenue over Expenditures</b> | (1,433,913.00) | (1,617,785.00) | 183,872.00   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                     | FY27<br>Budget     | FY26<br>Budget     | Variance           |
|-------------------------------------|--------------------|--------------------|--------------------|
| <b>10 General</b>                   |                    |                    |                    |
| <b>046 - EMS Bike Team</b>          |                    |                    |                    |
| <b>Revenue</b>                      |                    |                    |                    |
| <b>Expenditure</b>                  |                    |                    |                    |
| 51100 - Regular Pay                 | 18,444.00          | 23,812.00          | (5,368.00)         |
| 51200 - Overtime Pay                | 9,959.00           | 11,575.00          | (1,616.00)         |
| 51500 - Payroll Taxes               | 2,097.00           | 2,605.00           | (508.00)           |
| 51650 - TCDRS Plan                  | 2,699.00           | 3,364.00           | (665.00)           |
| <b>Payroll Expenses</b>             | <b>33,199.00</b>   | <b>41,356.00</b>   | <b>(8,157.00)</b>  |
| 52950 - Community Education         | 1,500.00           | 2,622.00           | (1,122.00)         |
| 54100 - Dues/Subscriptions          | 75.00              | 225.00             | (150.00)           |
| 57750 - Small Equipment & Furniture | 10,452.00          | 13,855.00          | (3,403.00)         |
| 58700 - Uniforms                    | 2,000.00           | 1,500.00           | 500.00             |
| <b>Operating Expenses</b>           | <b>14,027.00</b>   | <b>18,202.00</b>   | <b>(4,175.00)</b>  |
| <b>Total Expenditure</b>            | <b>47,226.00</b>   | <b>59,558.00</b>   | <b>(12,332.00)</b> |
| <b>Revenue over Expenditures</b>    | <b>(47,226.00)</b> | <b>(59,558.00)</b> | <b>12,332.00</b>   |



# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget              | FY26<br>Budget            | Variance                    |
|---------------------------------------------|-----------------------------|---------------------------|-----------------------------|
| <b>10 General</b>                           |                             |                           |                             |
| <b>047 - Procurement</b>                    |                             |                           |                             |
| <b>Revenue</b>                              |                             |                           |                             |
| 41350 - Miscellaneous Income                | 5,315.00                    | 990.00                    | 4,325.00                    |
| <b>Other Revenue</b>                        | <b>5,315.00</b>             | <b>990.00</b>             | <b>4,325.00</b>             |
| <hr/> <b>Total Revenue</b> <hr/>            | <hr/> <b>5,315.00</b> <hr/> | <hr/> <b>990.00</b> <hr/> | <hr/> <b>4,325.00</b> <hr/> |
| <b>Expenditure</b>                          |                             |                           |                             |
| 51100 - Regular Pay                         | 138,135.00                  | 129,189.00                | 8,946.00                    |
| 51200 - Overtime Pay                        | 12.00                       | 383.00                    | (371.00)                    |
| 51300 - Paid Time Off                       | 20,850.00                   | 19,375.00                 | 1,475.00                    |
| 51500 - Payroll Taxes                       | 11,764.00                   | 11,022.00                 | 742.00                      |
| 51650 - TCDRS Plan                          | 15,104.00                   | 14,148.00                 | 956.00                      |
| <b>Payroll Expenses</b>                     | <b>185,865.00</b>           | <b>174,117.00</b>         | <b>11,748.00</b>            |
| 52200 - Advertising                         | 2,500.00                    | 1,500.00                  | 1,000.00                    |
| 53150 - Conferences - Fees, Travel, & Meals | 7,400.00                    | 4,901.00                  | 2,499.00                    |
| 54100 - Dues/Subscriptions                  | 869.00                      | 699.00                    | 170.00                      |
| 54450 - Employee Recognition                | 75.00                       | 75.00                     | 0.00                        |
| 56200 - Mileage Reimbursements              | 300.00                      | 240.00                    | 60.00                       |
| 58200 - Telephones-Cellular                 | 912.00                      | 978.00                    | (66.00)                     |
| 58500 - Training & Continuing Education     | 0.00                        | 1,576.00                  | (1,576.00)                  |
| <b>Operating Expenses</b>                   | <b>12,056.00</b>            | <b>9,969.00</b>           | <b>2,087.00</b>             |

# **Montgomery County Hospital District Preliminary Income Statement - Working Budget**

|                                  | FY27<br>Budget | FY26<br>Budget | Variance   |
|----------------------------------|----------------|----------------|------------|
| <b>Total Expenditure</b>         | 197,921.00     | 184,086.00     | 13,835.00  |
| <b>Revenue over Expenditures</b> | (192,606.00)   | (183,096.00)   | (9,510.00) |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget    | FY26<br>Budget | Variance    |
|---------------------------------------------|-------------------|----------------|-------------|
| <b>10 General</b>                           |                   |                |             |
| <b>048 - Electronic Business Process</b>    |                   |                |             |
| <b>Revenue</b>                              |                   |                |             |
| <br>                                        |                   |                |             |
| <b>Expenditure</b>                          |                   |                |             |
| <br>                                        |                   |                |             |
| 51100 - Regular Pay                         | 226,357.00        | 0.00           | 0.00        |
| 51200 - Overtime Pay                        | 1,086.00          | 0.00           | 0.00        |
| 51300 - Paid Time Off                       | 32,216.00         | 0.00           | 0.00        |
| 51400 - Stipend Pay                         | 1,236.00          | 0.00           | 0.00        |
| 51500 - Payroll Taxes                       | 19,307.00         | 0.00           | 0.00        |
| 51650 - TCDRS Plan                          | 24,787.00         | 0.00           | 0.00        |
| <b>Payroll Expenses</b>                     | <b>304,989.00</b> | <b>0.00</b>    | <b>0.00</b> |
| <br>                                        |                   |                |             |
| 53050 - Computer Software                   | 335.00            | 0.00           | 0.00        |
| 53150 - Conferences - Fees, Travel, & Meals | 4,250.00          | 0.00           | 0.00        |
| 53300 - Contracted Services                 | 315,000.00        | 0.00           | 0.00        |
| 54450 - Employee Recognition                | 150.00            | 0.00           | 0.00        |
| 56200 - Mileage Reimbursements              | 75.00             | 0.00           | 0.00        |
| 58200 - Telephones-Cellular                 | 456.00            | 0.00           | 0.00        |
| 58500 - Training & Continuing Education     | 500.00            | 0.00           | 0.00        |
| <b>Operating Expenses</b>                   | <b>320,766.00</b> | <b>0.00</b>    | <b>0.00</b> |
| <br>                                        |                   |                |             |
| <b>Total Expenditure</b>                    | <b>625,755.00</b> | <b>0.00</b>    | <b>0.00</b> |

**Montgomery County Hospital District  
Preliminary Income Statement - Working Budget**

|                                  | FY27<br>Budget      | FY26<br>Budget | Variance    |
|----------------------------------|---------------------|----------------|-------------|
| <b>Revenue over Expenditures</b> | <b>(625,755.00)</b> | <b>0.00</b>    | <b>0.00</b> |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                   | FY27<br>Budget   | FY26<br>Budget   | Variance          |
|-----------------------------------|------------------|------------------|-------------------|
| <b>22 Public Health</b>           |                  |                  |                   |
| <b>200 - PH Clinic</b>            |                  |                  |                   |
| <b>Revenue</b>                    |                  |                  |                   |
| 41125 - Employee Medical Premiums | 12,425.00        | 11,355.00        | 1,070.00          |
| 41200 - Immunization Fees         | 16,000.00        | 24,456.00        | (8,456.00)        |
| <b>Other Revenue</b>              | <b>28,425.00</b> | <b>35,811.00</b> | <b>(7,386.00)</b> |
| <b>Total Revenue</b>              | <b>28,425.00</b> | <b>35,811.00</b> | <b>(7,386.00)</b> |

### Expenditure

|                                       |                   |                   |                   |
|---------------------------------------|-------------------|-------------------|-------------------|
| 51100 - Regular Pay                   | 326,495.00        | 208,902.00        | 117,593.00        |
| 51200 - Overtime Pay                  | 1,512.00          | 1,184.00          | 328.00            |
| 51300 - Paid Time Off                 | 46,148.00         | 29,115.00         | 17,033.00         |
| 51500 - Payroll Taxes                 | 27,687.00         | 17,702.00         | 9,985.00          |
| 51650 - TCDRS Plan                    | 35,545.00         | 22,725.00         | 12,820.00         |
| 51700 - Health & Dental               | 10,368.00         | 7,812.00          | 2,556.00          |
| 51710 - Health Insurance Claims       | 53,719.00         | 56,868.00         | (3,149.00)        |
| 51720 - Health Insurance Admin Fees   | 9,387.00          | 7,632.00          | 1,755.00          |
| <b>Payroll Expenses</b>               | <b>510,861.00</b> | <b>351,940.00</b> | <b>158,921.00</b> |
| 53050 - Computer Software             | 4,800.00          | 4,800.00          | 0.00              |
| 53330 - Contractual Obligations-Other | 1,980.00          | 1,980.00          | 0.00              |
| 53400 - Credit Card Processing Fee    | 1,920.00          | 1,344.00          | 576.00            |
| 53900 - Disposable Medical Supplies   | 1,200.00          | 1,080.00          | 120.00            |
| 54100 - Dues/Subscriptions            | 130.00            | 0.00              | 0.00              |
| 54200 - Durable Medical Equipment     | 1,100.00          | 200.00            | 900.00            |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget   | FY26<br>Budget   | Variance        |
|-----------------------------------------|------------------|------------------|-----------------|
| 56200 - Mileage Reimbursements          | 300.00           | 168.00           | 132.00          |
| 56300 - Office Supplies                 | 1,400.00         | 1,240.00         | 160.00          |
| 57000 - Printing Services               | 75.00            | 150.00           | (75.00)         |
| 58200 - Telephones-Cellular             | 1,272.00         | 1,116.00         | 156.00          |
| 59350 - Worker's Compensation Insurance | 240.00           | 480.00           | (240.00)        |
| <b>Operating Expenses</b>               | <b>14,417.00</b> | <b>12,558.00</b> | <b>1,859.00</b> |

|                                  |                     |                     |                     |
|----------------------------------|---------------------|---------------------|---------------------|
| <b>Total Expenditure</b>         | <b>525,278.00</b>   | <b>364,498.00</b>   | <b>160,780.00</b>   |
| <b>Revenue over Expenditures</b> | <b>(496,853.00)</b> | <b>(328,687.00)</b> | <b>(168,166.00)</b> |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                   | FY27<br>Budget    | FY26<br>Budget    | Variance          |
|-----------------------------------|-------------------|-------------------|-------------------|
| <b>22 Public Health</b>           |                   |                   |                   |
| <b>201 - MCPHD County Funding</b> |                   |                   |                   |
| <b>Revenue</b>                    |                   |                   |                   |
| 41275 - Investment Income         | 76,000.00         | 76,000.00         | 0.00              |
| 41350 - Miscellaneous Income      | 600,000.00        | 600,000.00        | 0.00              |
| <b>Other Revenue</b>              | <b>676,000.00</b> | <b>676,000.00</b> | <b>0.00</b>       |
| <b>Total Revenue</b>              | <b>676,000.00</b> | <b>676,000.00</b> | <b>0.00</b>       |
| <b>Expenditure</b>                |                   |                   |                   |
| 52100 - Accounting/Auditing Fees  | 3,200.00          | 3,100.00          | 100.00            |
| 54450 - Employee Recognition      | 825.00            | 825.00            | 0.00              |
| 54700 - Fuel-Auto                 | 0.00              | 600.00            | 0.00              |
| 54900 - Insurance                 | 5,800.00          | 5,430.00          | 370.00            |
| 55500 - Legal Fees                | 0.00              | 7,000.00          | 0.00              |
| 56100 - Meeting Expenses          | 250.00            | 270.00            | (20.00)           |
| <b>Operating Expenses</b>         | <b>10,075.00</b>  | <b>17,225.00</b>  | <b>(7,150.00)</b> |
| <b>Total Expenditure</b>          | <b>10,075.00</b>  | <b>17,225.00</b>  | <b>(7,150.00)</b> |
| <b>Revenue over Expenditures</b>  | <b>665,925.00</b> | <b>658,775.00</b> | <b>7,150.00</b>   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget    | FY26<br>Budget    | Variance          |
|-----------------------------------------|-------------------|-------------------|-------------------|
| <b>22 Public Health</b>                 |                   |                   |                   |
| <b>202 - RLSS/LPHS</b>                  |                   |                   |                   |
| <b>Revenue</b>                          |                   |                   |                   |
| 41125 - Employee Medical Premiums       | 3,550.00          | 3,245.00          | 305.00            |
| 41450 - Proceeds from Grant Funding     | 59,775.00         | 67,692.00         | (7,917.00)        |
| <b>Other Revenue</b>                    | <b>63,325.00</b>  | <b>70,937.00</b>  | <b>(7,612.00)</b> |
| <b>Total Revenue</b>                    | <b>63,325.00</b>  | <b>70,937.00</b>  | <b>(7,612.00)</b> |
| <b>Expenditure</b>                      |                   |                   |                   |
| 51100 - Regular Pay                     | 76,831.00         | 79,981.00         | (3,150.00)        |
| 51200 - Overtime Pay                    | 6.00              | 559.00            | (553.00)          |
| 51300 - Paid Time Off                   | 11,260.00         | 11,239.00         | 21.00             |
| 51500 - Payroll Taxes                   | 6,560.00          | 6,792.00          | (232.00)          |
| 51650 - TCDRS Plan                      | 8,420.00          | 8,719.00          | (299.00)          |
| 51700 - Health & Dental                 | 2,962.00          | 2,232.00          | 730.00            |
| 51710 - Health Insurance Claims         | 15,348.00         | 16,248.00         | (900.00)          |
| 51720 - Health Insurance Admin Fees     | 2,682.00          | 2,184.00          | 498.00            |
| <b>Payroll Expenses</b>                 | <b>124,069.00</b> | <b>127,954.00</b> | <b>(3,885.00)</b> |
| 56300 - Office Supplies                 | 269.00            | 269.00            | 0.00              |
| 59350 - Worker's Compensation Insurance | 55.00             | 192.00            | (137.00)          |
| <b>Operating Expenses</b>               | <b>324.00</b>     | <b>461.00</b>     | <b>(137.00)</b>   |



# **Montgomery County Hospital District** **Preliminary Income Statement - Working Budget**

|                                  | FY27<br>Budget | FY26<br>Budget | Variance   |
|----------------------------------|----------------|----------------|------------|
| <b>Total Expenditure</b>         | 124,393.00     | 128,415.00     | (4,022.00) |
| <b>Revenue over Expenditures</b> | (61,068.00)    | (57,478.00)    | (3,590.00) |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget   | FY26<br>Budget    | Variance           |
|---------------------------------------------|------------------|-------------------|--------------------|
| <b>22 Public Health</b>                     |                  |                   |                    |
| <b>203 - CPS/CRI</b>                        |                  |                   |                    |
| <b>Revenue</b>                              |                  |                   |                    |
| 41125 - Employee Medical Premiums           | 3,550.00         | 3,245.00          | 305.00             |
| 41450 - Proceeds from Grant Funding         | 96,103.00        | 110,552.00        | (14,449.00)        |
| <b>Other Revenue</b>                        | <b>99,653.00</b> | <b>113,797.00</b> | <b>(14,144.00)</b> |
| <b>Total Revenue</b>                        | <b>99,653.00</b> | <b>113,797.00</b> | <b>(14,144.00)</b> |
| <b>Expenditure</b>                          |                  |                   |                    |
| 51100 - Regular Pay                         | 50,974.00        | 66,305.00         | (15,331.00)        |
| 51200 - Overtime Pay                        | 360.00           | 467.00            | (107.00)           |
| 51300 - Paid Time Off                       | 7,712.00         | 9,314.00          | (1,602.00)         |
| 51500 - Payroll Taxes                       | 4,369.00         | 5,628.00          | (1,259.00)         |
| 51650 - TCDRS Plan                          | 5,608.00         | 7,229.00          | (1,621.00)         |
| 51700 - Health & Dental                     | 2,962.00         | 2,232.00          | 730.00             |
| 51710 - Health Insurance Claims             | 15,348.00        | 16,248.00         | (900.00)           |
| 51720 - Health Insurance Admin Fees         | 2,682.00         | 2,184.00          | 498.00             |
| <b>Payroll Expenses</b>                     | <b>90,015.00</b> | <b>109,607.00</b> | <b>(19,592.00)</b> |
| 52975 - Community Preparedness Supplies     | 1,096.00         | 0.00              | 0.00               |
| 53150 - Conferences - Fees, Travel, & Meals | 2,180.00         | 1,054.00          | 1,126.00           |
| 56200 - Mileage Reimbursements              | 765.00           | 448.00            | 317.00             |
| 56300 - Office Supplies                     | 450.00           | 1,562.00          | (1,112.00)         |
| 57000 - Printing Services                   | 750.00           | 250.00            | 500.00             |
| 57250 - Radios                              | 22,154.00        | 0.00              | 0.00               |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget     | FY26<br>Budget     | Variance           |
|-----------------------------------------|--------------------|--------------------|--------------------|
| 58200 - Telephones-Cellular             | 677.00             | 946.00             | (269.00)           |
| 58600 - Travel Expenses                 | 900.00             | 400.00             | 500.00             |
| 59350 - Worker's Compensation Insurance | 216.00             | 60.00              | 156.00             |
| <b>Operating Expenses</b>               | <b>29,188.00</b>   | <b>4,720.00</b>    | <b>24,468.00</b>   |
|                                         |                    |                    |                    |
| 59720 - Capital Purchase-Equipment      | 0.00               | 35,600.00          | 0.00               |
| <b>Capital Expenditures</b>             | <b>0.00</b>        | <b>35,600.00</b>   | <b>0.00</b>        |
|                                         |                    |                    |                    |
| <b>Total Expenditure</b>                | <b>119,203.00</b>  | <b>149,927.00</b>  | <b>(30,724.00)</b> |
|                                         |                    |                    |                    |
| <b>Revenue over Expenditures</b>        | <b>(19,550.00)</b> | <b>(36,130.00)</b> | <b>16,580.00</b>   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                     | FY27<br>Budget   | FY26<br>Budget   | Variance          |
|-------------------------------------|------------------|------------------|-------------------|
| <b>22 Public Health</b>             |                  |                  |                   |
| <b>204 - EAIDU/SUR</b>              |                  |                  |                   |
| <b>Revenue</b>                      |                  |                  |                   |
| 41125 - Employee Medical Premiums   | 3,550.00         | 3,245.00         | 305.00            |
| 41450 - Proceeds from Grant Funding | 74,176.00        | 84,122.00        | (9,946.00)        |
| <b>Other Revenue</b>                | <b>77,726.00</b> | <b>87,367.00</b> | <b>(9,641.00)</b> |
| <b>Total Revenue</b>                | <b>77,726.00</b> | <b>87,367.00</b> | <b>(9,641.00)</b> |

### Expenditure

|                                             |                  |                  |                   |
|---------------------------------------------|------------------|------------------|-------------------|
| 51100 - Regular Pay                         | 55,172.00        | 56,636.00        | (1,464.00)        |
| 51200 - Overtime Pay                        | 0.00             | 11.00            | 0.00              |
| 51300 - Paid Time Off                       | 7,501.00         | 7,956.00         | (455.00)          |
| 51500 - Payroll Taxes                       | 4,638.00         | 4,810.00         | (172.00)          |
| 51650 - TCDRS Plan                          | 5,955.00         | 6,174.00         | (219.00)          |
| 51700 - Health & Dental                     | 2,962.00         | 2,232.00         | 730.00            |
| 51710 - Health Insurance Claims             | 15,348.00        | 16,248.00        | (900.00)          |
| 51720 - Health Insurance Admin Fees         | 2,682.00         | 2,184.00         | 498.00            |
| <b>Payroll Expenses</b>                     | <b>94,258.00</b> | <b>96,251.00</b> | <b>(1,993.00)</b> |
| 53100 - Computer Supplies/Non-Capital       | 0.00             | 2,900.00         | 0.00              |
| 53150 - Conferences - Fees, Travel, & Meals | 2,000.00         | 2,150.00         | (150.00)          |
| 56200 - Mileage Reimbursements              | 367.00           | 400.00           | (33.00)           |
| 56300 - Office Supplies                     | 250.00           | 250.00           | 0.00              |
| 57000 - Printing Services                   | 65.00            | 0.00             | 0.00              |
| 57750 - Small Equipment & Furniture         | 2,000.00         | 0.00             | 0.00              |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget     | FY26<br>Budget     | Variance          |
|-----------------------------------------|--------------------|--------------------|-------------------|
| 58200 - Telephones-Cellular             | 831.00             | 939.00             | (108.00)          |
| 59350 - Worker's Compensation Insurance | 55.00              | 60.00              | (5.00)            |
| <b>Operating Expenses</b>               | <b>5,568.00</b>    | <b>6,699.00</b>    | <b>(1,131.00)</b> |
|                                         |                    |                    |                   |
| <b>Total Expenditure</b>                | <b>99,826.00</b>   | <b>102,950.00</b>  | <b>(3,124.00)</b> |
|                                         |                    |                    |                   |
| <b>Revenue over Expenditures</b>        | <b>(22,100.00)</b> | <b>(15,583.00)</b> | <b>(6,517.00)</b> |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget    | FY26<br>Budget    | Variance            |
|---------------------------------------------|-------------------|-------------------|---------------------|
| <b>22 Public Health</b>                     |                   |                   |                     |
| <b>205 - CPS/PHEP</b>                       |                   |                   |                     |
| <b>Revenue</b>                              |                   |                   |                     |
| 41125 - Employee Medical Premiums           | 10,650.00         | 9,736.00          | 914.00              |
| 41450 - Proceeds from Grant Funding         | 211,181.00        | 219,235.00        | (8,054.00)          |
| <b>Other Revenue</b>                        | <b>221,831.00</b> | <b>228,971.00</b> | <b>(7,140.00)</b>   |
| <b>Total Revenue</b>                        | <b>221,831.00</b> | <b>228,971.00</b> | <b>(7,140.00)</b>   |
| <b>Expenditure</b>                          |                   |                   |                     |
| 51100 - Regular Pay                         | 61,944.00         | 163,269.00        | (101,325.00)        |
| 51200 - Overtime Pay                        | 439.00            | 672.00            | (233.00)            |
| 51300 - Paid Time Off                       | 9,371.00          | 22,539.00         | (13,168.00)         |
| 51500 - Payroll Taxes                       | 5,311.00          | 13,798.00         | (8,487.00)          |
| 51650 - TCDRS Plan                          | 6,817.00          | 17,717.00         | (10,900.00)         |
| 51700 - Health & Dental                     | 8,886.00          | 6,696.00          | 2,190.00            |
| 51710 - Health Insurance Claims             | 46,045.00         | 48,744.00         | (2,699.00)          |
| 51720 - Health Insurance Admin Fees         | 8,046.00          | 6,552.00          | 1,494.00            |
| <b>Payroll Expenses</b>                     | <b>146,859.00</b> | <b>279,987.00</b> | <b>(133,128.00)</b> |
| 52600 - Books/Materials                     | 500.00            | 0.00              | 0.00                |
| 52975 - Community Preparedness Supplies     | 1,000.00          | 0.00              | 0.00                |
| 53100 - Computer Supplies/Non-Capital       | 2,500.00          | 0.00              | 0.00                |
| 53150 - Conferences - Fees, Travel, & Meals | 3,975.00          | 3,823.00          | 152.00              |
| 53330 - Contractual Obligations-Other       | 16,515.00         | 22,020.00         | (5,505.00)          |
| 56200 - Mileage Reimbursements              | 1,875.00          | 1,325.00          | 550.00              |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget     | FY26<br>Budget     | Variance           |
|-----------------------------------------|--------------------|--------------------|--------------------|
| 56300 - Office Supplies                 | 3,765.00           | 1,560.00           | 2,205.00           |
| 57000 - Printing Services               | 1,500.00           | 500.00             | 1,000.00           |
| 57250 - Radios                          | 54,663.00          | 0.00               | 0.00               |
| 58200 - Telephones-Cellular             | 2,031.00           | 2,673.00           | (642.00)           |
| 58500 - Training & Continuing Education | 1,965.00           | 0.00               | 0.00               |
| 58600 - Travel Expenses                 | 4,880.00           | 800.00             | 4,080.00           |
| 58700 - Uniforms                        | 1,000.00           | 0.00               | 0.00               |
| 59350 - Worker's Compensation Insurance | 360.00             | 288.00             | 72.00              |
| <b>Operating Expenses</b>               | <b>96,529.00</b>   | <b>32,989.00</b>   | <b>63,540.00</b>   |
|                                         |                    |                    |                    |
| <b>Total Expenditure</b>                | <b>243,388.00</b>  | <b>312,976.00</b>  | <b>(69,588.00)</b> |
|                                         |                    |                    |                    |
| <b>Revenue over Expenditures</b>        | <b>(21,557.00)</b> | <b>(84,005.00)</b> | <b>62,448.00</b>   |

# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                             | FY27<br>Budget    | FY26<br>Budget    | Variance            |
|---------------------------------------------|-------------------|-------------------|---------------------|
| <b>22 Public Health</b>                     |                   |                   |                     |
| <b>206 - CPS/PHIG</b>                       |                   |                   |                     |
| <b>Revenue</b>                              |                   |                   |                     |
| 41125 - Employee Medical Premiums           | 12,425.00         | 11,355.00         | 1,070.00            |
| 41450 - Proceeds from Grant Funding         | 139,406.00        | 444,933.00        | (305,527.00)        |
| <b>Other Revenue</b>                        | <b>151,831.00</b> | <b>456,288.00</b> | <b>(304,457.00)</b> |
| <b>Total Revenue</b>                        | <b>151,831.00</b> | <b>456,288.00</b> | <b>(304,457.00)</b> |
| <b>Expenditure</b>                          |                   |                   |                     |
| 51100 - Regular Pay                         | 272,226.00        | 262,435.00        | 9,791.00            |
| 51200 - Overtime Pay                        | 0.00              | 404.00            | 0.00                |
| 51300 - Paid Time Off                       | 36,639.00         | 35,635.00         | 1,004.00            |
| 51400 - Stipend Pay                         | 0.00              | 8,000.00          | 0.00                |
| 51500 - Payroll Taxes                       | 22,857.00         | 22,678.00         | 179.00              |
| 51650 - TCDRS Plan                          | 29,343.00         | 29,114.00         | 229.00              |
| 51700 - Health & Dental                     | 10,368.00         | 7,812.00          | 2,556.00            |
| 51710 - Health Insurance Claims             | 53,719.00         | 56,868.00         | (3,149.00)          |
| 51720 - Health Insurance Admin Fees         | 9,387.00          | 7,632.00          | 1,755.00            |
| <b>Payroll Expenses</b>                     | <b>434,539.00</b> | <b>430,578.00</b> | <b>3,961.00</b>     |
| 52600 - Books/Materials                     | 0.00              | 500.00            | 0.00                |
| 53050 - Computer Software                   | 3,173.00          | 6,840.00          | (3,667.00)          |
| 53100 - Computer Supplies/Non-Capital       | 100.00            | 6,400.00          | (6,300.00)          |
| 53150 - Conferences - Fees, Travel, & Meals | 1,920.00          | 5,773.00          | (3,853.00)          |
| 53900 - Disposable Medical Supplies         | 795.00            | 795.00            | 0.00                |



# Montgomery County Hospital District

## Preliminary Income Statement - Working Budget

|                                         | FY27<br>Budget   | FY26<br>Budget   | Variance           |
|-----------------------------------------|------------------|------------------|--------------------|
| 54100 - Dues/Subscriptions              | 5,090.00         | 5,080.00         | 10.00              |
| 54450 - Employee Recognition            | 1,000.00         | 2,000.00         | (1,000.00)         |
| 56200 - Mileage Reimbursements          | 534.00           | 996.00           | (462.00)           |
| 56300 - Office Supplies                 | 667.00           | 1,815.00         | (1,148.00)         |
| 57000 - Printing Services               | 200.00           | 500.00           | (300.00)           |
| 58200 - Telephones-Cellular             | 979.00           | 2,088.00         | (1,109.00)         |
| 58500 - Training & Continuing Education | 4,023.00         | 4,825.00         | (802.00)           |
| 58600 - Travel Expenses                 | 400.00           | 5,493.00         | (5,093.00)         |
| 58700 - Uniforms                        | 585.00           | 0.00             | 0.00               |
| 59350 - Worker's Compensation Insurance | 192.00           | 240.00           | (48.00)            |
| <b>Operating Expenses</b>               | <b>19,658.00</b> | <b>43,345.00</b> | <b>(23,687.00)</b> |

|                                  |                     |                    |                     |
|----------------------------------|---------------------|--------------------|---------------------|
| <b>Total Expenditure</b>         | <b>454,197.00</b>   | <b>473,923.00</b>  | <b>(19,726.00)</b>  |
| <b>Revenue over Expenditures</b> | <b>(302,366.00)</b> | <b>(17,635.00)</b> | <b>(284,731.00)</b> |