

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: August 25, 2026 – AMENDMENT 1

Time: 4:00 P.M. OR IMMEDIATELY FOLLOWING THE PUBLIC TAX HEARING

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted three business days prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

District

7. Monthly Reports:
 - a. CEO Report to include executive summary, update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, and any other related district matters. Attached reports include:
 - b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
 - c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, IT and Public Health.
 - d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
 - e. Update on Accounting, Billing and Procurement departments.
8. Consider and act on Order Resolution to rescind Order to Call Election for Montgomery County Hospital District positions Director Pct. No. 3, Director Pct. No. 4 and At Large No. 2 for January 1, 2027 to December 31, 2030 due to no contested races. (Mrs. Williams, Secretary – MCHD Board)

9. Consider and act on canceling the Election contract with Elections Administrator Suzie Harvey for administration of the November 3, 2026 Election. (Mrs. Williams, Secretary – MCHD Board)
10. Consider and act on canceling the Joint Election agreement with Elections Administrator Suzie Harvey for administration of the November 3, 2026 Election. (Mrs. Williams, Secretary – MCHD Board)
11. Consider and act on Demontrond Single Source. (Mr. Bagley, Chair EMS Committee)
12. Consider and act on renewal of the Appointment of Health Authority for Public Health Department. (Mr. Shirley, Chairman – MCHD Board)
13. Consider and act on Public Health District Policy: (Mr. Shirley, Chairman – MCHD Board)
 - a. PH 22-100 General Administration of Public Health Department.
14. Consider and act on employment of Assistant Medical Director, Dr. DePasquale. (Mr. Bagley, Chair – EMS Committee)
15. Consider and act on adding the language “In God we Trust” to each ambulance. (Mr. Bagley, Chair – EMS Committee)
16. Review 2026 employee survey results. (Mrs. Williams, Chair – Personnel Committee)
17. Presentation and review of the procedure for staging. (Mrs. Williams, Chair – Personnel Committee)
18. Presentation and review of reporting methods for employees who felt they were in harm's way. (Mrs. Williams, Chair – Personnel Committee)
19. Consider and act on Healthcare Assistance Program claims from specialty care Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)
20. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)
21. CFO report of preliminary financials for ten months ended July 31, 2026, and report updates on financial statements and investment.
22. Consider and ratify the payment of the Impac Fleet monthly invoice for fuel charges for the month of July 2026. (Mr. Walker, Treasurer – MCHD Board)
23. Consider and act on ratification of payment of District invoices. (Mr. Walker, Treasurer – MCHD Board)
24. Consider and act on salvage and surplus. (Mr. Walker, Treasurer – MCHD Board)
25. Consider and act on Secretary’s Report – Minutes from the July 31, 2026 Regular BOD meeting and August 11, 2026 Special BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

Executive Session

26. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - a. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Matthew Howard. (Mr. Shirley, Chairman – MCHD Board)
 - b. In Executive Session, In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee regarding Clinic staffing. (Mr. Shirley, Chairman – MCHD Board)
 - c. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Randy Johnson, CEO employment and succession planning. (Mr. Shirley, Chairman – MCHD Board)

- d. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; MCHD employee feedback and outreach. (Mr. Shirley, Chairman – MCHD Board)
27. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)
28. Adjourn.

Montgomery County Hospital District

TAXPAYER IMPACT STATEMENT

	2025 Adopted Tax Rate	2026 NNR Tax Rate	2026 Proposed Tax Rate
Total Tax Rate (per \$100 of value)	\$0.0473	\$0.0458	\$0.0479
Median Homestead Taxable Value	270,059	270,349	270,349
Tax on Median Homestead	\$127.74	\$123.82	\$129.50

Jackie Williams, Secretary

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).

Agenda Item # 7a



We Make a Difference!

To: Board of Directors
From: Randy Johnson, CEO
Date: August 25, 2026
Re: **CEO Report**

Current Significant Activities:

- Board Members and MCHD management have been working together in special budget meetings to review the 2027 Fiscal Budget and have discussed an appropriate FY 2027 tax rate. The final Budget and Tax Rate Approval meeting will be held Tuesday September 1st at 4:00 and 4:05 p.m. Tuesday, September 1st in the Boardroom.
- This month Mr. Sean Conley retired after 19 years of service to MCHD. I always admired Sean. Before coming to MCHD, he worked for LifeGift, an organization that coordinates organ collection for patients who needed them. He coordinated the LifeGift process that MCHD currently uses for potential organ donation. Sean worked most of his career here on the twelve hour night shift at Station 20. During the Day, He worked at Atascocita Fire Department as the EMS Chief. He had to be very tired, but was always so personable. He is a great guy.
- This year, MCHD will have no board elections as Board Member Charles Shirley and Board Member Tanya Peacock will run unopposed, as will Precinct Four Board Candidate, Blake Hall.
- On September 1st a Special Personnel Meeting will take place in Room 180 in the Administration Building to discuss with Board Members several topics including: results of exit interviews of voluntary resignations, a review of personnel turnover's effect on schedules, hiring for Alarm and EMS, review overtime, productivity of employees working from home, and reviewing the promotion process for Deputy Chief, District Chief, Captain, and In-charge paramedics.

Plans for the Next Ninety Days:

- Focusing on our EMS staffing and deployment models for FY 2027.
- Completing the transition from our legacy financial software to our new financial and procurement software.
- Streamlining and simplifying our procurement and accounts payable processes.
- Increasing the trained call takers and radio personnel available to work in our Alarm center.
- Effectively transitioning the EMS staffing model to efficiently and effectively continue to meet the needs and expectation of a growing Montgomery County.

Agenda Item #7b



To: Board of Directors

From: James Campbell

Date: August 25, 2026

RE: EMS Division Report

Executive Summary

- The MCHD EMS overall Customer Service score for July 2026 was 96.06. There were 126 patient surveys returned between 7/1/2026 and 7/31/2026. Our overall Top Box score, which represents the percentage of the highest possible rating of 'Very Good,' was 87%. In addition, our rolling 12-month score of 95.96 is 2.62 points higher than the national database score of 93.34.
 - Nationally, there are a total of 258 organizations using EMS Survey team, which includes various organizational sizes and call volumes. For July 2026, MCHD ranked 8th, which is in the top 5% or the 91st percentile.
 - EMS Survey Team is also going through a database transition that will allow our data to be more efficiently mined and displayed. We have had some introductory transition meetings and they plan to be fully operational before the end of the year. They stated there will be no service interruption with our current surveys or data.
- In July, we responded to 8,850 calls and transported 4,772 patients to the hospital. That averages 285 responses and 154 transports per day.
- The MCHD Critical Incident Stress Management (CISM) Team was asked by Cleveland Fire Department to facilitate a debriefing for their personnel after a fatality fire. Thankfully, we were able to fulfill the request and provide that level of support to our neighbors.
- Chief Campbell was a guest on The Woodlands Chamber of Commerce podcast titled Between the Trees Business Talk. Topics included the challenges associated with growth in Montgomery County, recruitment, retention, and EMS operations.
- MCHD ALARM is working with their two newest employees as they complete their onboarding training over the next month.
- The Quality Department is happy to welcome Allie DiPalma on board as the EMS Software Systems Administrator. She comes to MCHD with extensive paramedic, RN, and electronic health record management experience. We look forward to seeing her do well in this role.
- MCHD has had two research abstracts accepted to the EMS World Conference at the beginning of October. One evaluates the relationship between clinical severity, provider discretion, and lights/sirens transport in trauma patients – aiming to reduce the use of lights/sirens to improve patient, crew, and community safety. The other, originating from an idea by field employee Sam Mendelow, is a comparison of how frequently EMS providers encounter microbe-related illnesses verses their limited microbiology education in paramedic school bringing attention to this education gap.
- We have taken delivery of three Frazer units in the past month, and we have one more unit left to pick-up this month. That will complete all the orders scheduled for delivery this calendar year. Our next order will be ready in Q1-2027.
- MCHD trained along side other first responders in a full-scale drill at College Park High School this month. Chief Sanders did well running Command and our crews got some reps working as RTFs. This was large drill with volunteer patients and several law enforcement agencies also training alongside Fire and EMS. We reviewed some of the key takeaways at this month's DC meeting and will continue training with our crews. Mrs. Peacock,

MCHD Board member, was also present and got to see how all the agencies work together as well as our role during these types of events. Thanks to Jason Gutierrez for playing a key role in planning and operating this drill, they are key to our continued development and relationship building.

Updates from Chief Seek

EMS Operations continues to manage increasing community demand while strengthening workforce capacity and preparing for planned service expansion. July incident volume increased 6% year over year, while low-level conditions and unit utilization remained generally stable. The largest NEOP class in MCHD history is progressing through field training, and current hiring, promotion, and education efforts are positioned to support 13,140 additional annual service hours planned for 2027. The operational approach remains focused on matching staffing and resource capability to demonstrated demand while maintaining readiness and quality.

Demand: Incident volume increased 424 incidents (6%) year over year and 242 incidents (3.6%) month over month. Transports increased 210 (4%) year over year and 23 month over month.

Workforce: Twelve Paramedics and 27 EMTs are progressing through field training toward anticipated early-October release. Paramedic vacancies remain the primary workforce constraint and continue to be addressed through hiring, promotion, internal development, and an intentional EMT staffing buffer.

2027 Readiness: Current workforce and deployment planning supports 13,140 additional annual service hours: two peak 12-hour units and one peak 12-hour In-Charge staffed Squad.

Hiring, Onboarding & Training

Recruitment and education activities are being coordinated to address current vacancies, maintain a predictable staffing pipeline, and prepare for future deployment needs.

- Largest NEOP class in MCHD history. 12 Paramedics and 27 EMTs are progressing through field training with anticipated release in early October. The class supports the planned 2027 service expansion of 13,140 annual hours.
- Recruitment pipeline remains active. MCHD has received approximately 50 Paramedic and 160 EMT/AEMT applications. Written testing is underway, with successful candidates progressing to interviews. The next new-hire orientation is scheduled for October 8.
- Six Paramedics transitioned to full-time field staffing in August. These employees successfully completed training and moved into Attendant Paramedic positions.
- Internal Paramedic development continues. Eight of ten EMT Cohort Paramedic students successfully completed the Summer 2026 semester. Planning is underway for the January 2027 LSC-Montgomery Cohort, supporting a stable and predictable internal Paramedic pipeline.
- Training is being delivered with operational efficiency in mind. On-the-Road CE was completed on duty during the first week of August, reinforcing recent clinical and quality priorities while maintaining field coverage. District Chiefs Philogene and Hall led the initiative.
- MCHD-sponsored EMT education continues to support recruitment. The July 28 night course began with 27 students. Four of the 16 EMTs hired in the Spring 2026 academy were graduates of the MCHD EMT program.
- The first NEOP Bridge Program was completed. The program prepares Attendant Paramedics to work independently on low-acuity units, allowing resource capability to be better matched to patient need while maintaining quality prehospital care.
- Additional education included PALS refresher and initial courses, Driver Trainer Training, CPR for SHSU, Preceptor Course, PHTLS Refresher, and ACLS/CPR.

Staffing

Staffing is stabilizing, although Paramedic vacancies – both In-Charge and Attendant Paramedic - remain the primary workforce constraint. Current mitigation includes an intentional EMT staffing buffer, 39 employees in new-hire training, active In-Charge promotions, modifications in daily operations, and continued internal Paramedic development. Hiring cycles have been adjusted in size, timing, and composition to better keep pace with attrition and planned 2027 growth. Please note that the numbers below do not include the 39 staff in training.

- Deputy Chief: 3; no change; 0 openings.
- District Chief: 16; no change; 0 openings.
- Captain: 13; no change

- In-Charge Paramedic: 95; decrease of 5; 14 openings, with 10 employees currently in the promotional process. (89% of positions staffed including Captains covering IC positions)
- Attendant Paramedic: 104; decrease of 5; 16 openings. (96% staffed including 11 EMTs serving as buffer staff)
- EMT Basic Attendant: 35; intentional surplus of 11 to provide staffing flexibility while Paramedic vacancies are filled.
- EMT Cohort: 8; decrease of 2; continues to support the internal Paramedic development pipeline.
- Part-time staffing: 16 In-Charge Paramedics and 10 Attendant Paramedics.

July EMS System Performance

Demand continued to increase in July while deployment and readiness measures remained generally stable. Demand-based staffing and differentiated unit capability continue to support system readiness as volume grows.

- Incident volume: increased 424 incidents (6%) year over year and 242 incidents (3.6%) month over month.
- Transports: increased 210 (4%) year over year and 23 month over month.
- Reported call priority mix: Priority 1 (life threatening/time sensitive) 10.9%; Priority 2 (emergent) 49.2%; Priority 3 (non-emergent) 37.7%.
- Low-Level conditions: 1.77%, remaining limited despite continued incident-volume growth.
- Operationally committed UHU: 42.5%, essentially stable month over month and year over year.
- On-call UHU: 29.5%.
- AP/EMT unit contribution: 14% of incident volume, allowing appropriately configured resources to manage applicable calls while preserving advanced resources for higher-acuity demand.
- Staffed resources: averaged 38 units during peak-demand hours and 27 overnight, aligned with call-demand timing and forecasting.

Management focus: Continue monitoring call growth, unit utilization, system availability, and deployment performance so future resource additions remain tied to measurable demand and a consistent level of community readiness.

Leadership & Workforce Engagement

Leadership engagement during August focused on converting field feedback into operational action, communicating organizational changes directly, and evaluating the effectiveness of onboarding and employee support.

- District Chief engagement. Chief Seek met with District Chiefs from each shift to identify operational challenges, workforce concerns, and opportunities for improvement. The discussions produced actionable information that is being incorporated into future planning and operational adjustments.
- Captain Town Hall. Medical Direction, DCS, and Operations addressed the evolution of the Captain role, the rationale for current adjustments, and the long-term direction of the position. More than 100 employees participated, providing direct access to leadership during an important organizational transition.
- Workforce and regulatory planning. Chief Seek, Chief Gonzales, and Chief Currie attended the HR Houston Symposium, with sessions focused on ADA, FMLA, recruiting, and artificial intelligence in the workforce. The information will inform future workforce planning, policy development, and management practices.
- 120-day employee check-ins. Chief Seek completed follow-up interviews with EMTs hired in May. Employees reported support from their In-Charges, active mentorship from District Chiefs, positive impressions of organizational structure, and interest in the upcoming shift-bid process. In addition, they have strong interest in the MCHD Paramedic Cohort program. These check-ins provide early feedback on onboarding effectiveness and potential retention concerns.

Upcoming Focus

The next reporting period will remain centered on four priorities: workforce capacity, 2027 operational readiness, clinical and safety preparedness, and long-range system planning.

Workforce Capacity

- Continue recruiting, hiring, and refining the new-employee onboarding process.
- Complete the Captain promotional process.
- Recruit, hire, and onboard an Education Supervisor.
- Prepare for the annual shift-bidding process.

2027 Operational Readiness

- Partner with Support departments to operationalize the 2027 deployment strategy.

- Prepare to occupy Station 48.
- Continue aligning staffing growth with planned service-hour expansion.

Clinical, Safety & Emergency Preparedness

- Complete third-quarter continuing education.
- Continue employee N95 fit testing.
- Conduct the 2026 Employee Safety Safari.
- Maintain hurricane-season monitoring and operational preparedness.

Long-Range Planning

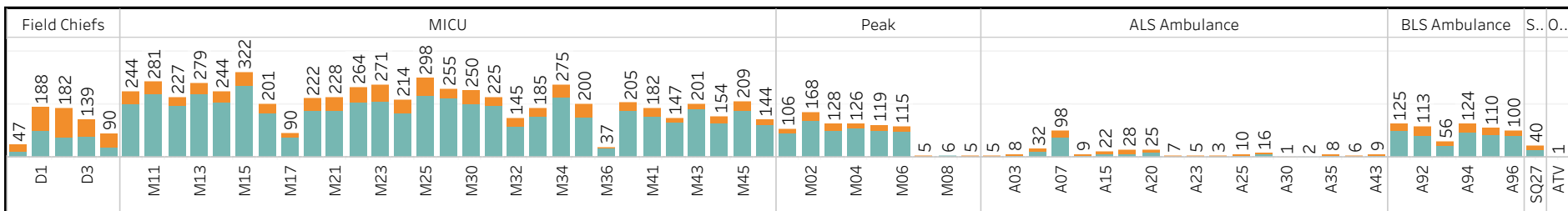
- Continue refinement of the 2028-2030 EMS Operational Strategy, with emphasis on anticipated demand, workforce requirements, deployment efficiency, and sustainable system growth.
- Operating r: Maintain sufficient readiness for the community while using staffing, deployment, education, and future expansion decisions in a disciplined manner tied to service demand, cost effectiveness and measurable operational need.



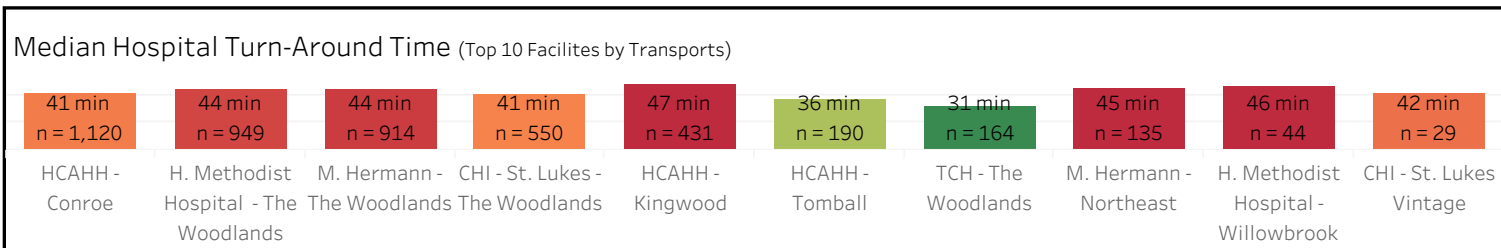
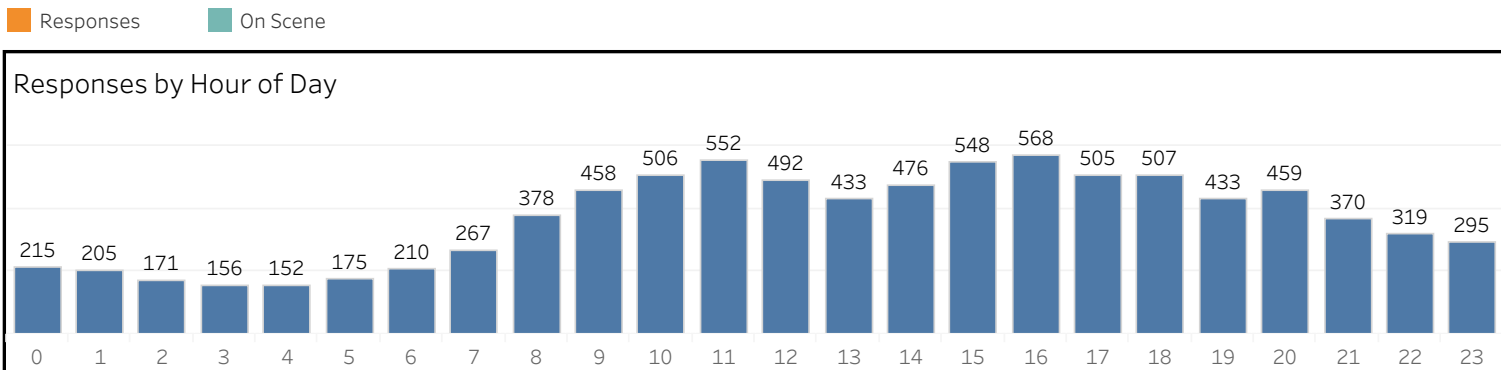
Dispatched Incident Review

July 1, 2026 to July 31, 2026

Dispatched		On Scene		Transports		Response Times			
Incidents	6,880	Incidents	6,498	Incidents	4,726	Priority 1	Priority 2	Priority 3	Overall
Responses	8,850	Responses	6,994	Transports	4,772	81.25%	83.35%	77.25%	81.01%



Incident Types (Top 20)	
Problem Category	
Fall	945
Sick Person	567
Breathing Problems	509
Chest Pain	500
MVC	454
Unconscious/Fainting	450
Transfer/Evaluation	416
Stroke	371
Seizures	278
SEND	270
Hemorrhage	201
Emotional Crisis	185
Abdominal Pain	162
Assault	156
Traumatic Injury	145
Unknown Problem	137
Heart Problems	121
Overdose Ingestion	107
Medical Alarm	95
Diabetic	87



Hospital Patient Transports

07/01/26 - 7/31/2026

Total Transports
to All Facilities

5,294

	Sepsis	STEMI	Stroke	Trauma	Grand Total
HCAHH - Conroe	2	5	37	11	55
H. Methodist - The Woodlands	15	5	34		54
M.Hermann - The Woodlands	9	5	23	10	46
HCAHH - Kingwood	4	4	13	2	23
CHI - St. Lukes - The Woodlands	4	6	13		23
HCAHH - Tomball	4		1		5
H.Methodist Hospital - Willowbrook	1	2	1		4
M.Hermann - Northeast	1		2		3
M.Hermann - Memorial City				1	1
M. Hermann – Cypress	1				1
CHI - St. Luke's Vintage	1				1
CHI - St. Luke's - TMC	1				1
Grand Total	43	27	124	24	217

Avg. Turnaround Time Main Facilities (Minutes)

HCAHH - Northwest	76.00
HCAHH - North Cypress	65.00
M.Hermann - Memorial City	56.00
HCAHH - Kingwood	50.31
MD Anderson Cancer Center - TMC	50.00
CHI - St. Luke's - TMC	49.33
M.Hermann - Northeast	46.97
Michael E. DeBakey VA Medical Center	46.50
H.Methodist Hospital - Willowbrook	46.36
M.Hermann - TMC	46.09
M.Hermann - The Woodlands	45.97
H. Methodist Hospital - TMC	45.67
H. Methodist - The Woodlands	45.51
HCAHH - Conroe	42.96
TCH - TMC	42.50
HCAHH - Tomball	41.52
CHI - St. Lukes - The Woodlands	41.32
CHI - St. Luke's Vintage	39.83
Baylor Scott & White College Station	35.00
TCH - The Woodlands	34.63
M. Hermann – Cypress	31.41
Huntsville Memorial	28.50
TCH - West Campus	17.00

Patients Per Facility Main Facilities (Count)

HCAHH - Conroe	1,274
H. Methodist - The Woodlands	1,055
M.Hermann - The Woodlands	1,020
CHI - St. Lukes - The Woodlands	618
HCAHH - Kingwood	468
HCAHH - Tomball	197
TCH - The Woodlands	190
M.Hermann - Northeast	143
H.Methodist Hospital - Willowbrook	45
CHI - St. Luke's Vintage	29
M. Hermann – Cypress	27
M.Hermann - TMC	11
TCH - TMC	8
H. Methodist Hospital - TMC	6
MD Anderson Cancer Center - TMC	6
Huntsville Memorial	4
CHI - St. Luke's - TMC	3
HCAHH - North Cypress	2
M.Hermann - Memorial City	2
Michael E. DeBakey VA Medical Center	2
Baylor Scott & White College Station	1
HCAHH - Northwest	1
TCH - West Campus	1

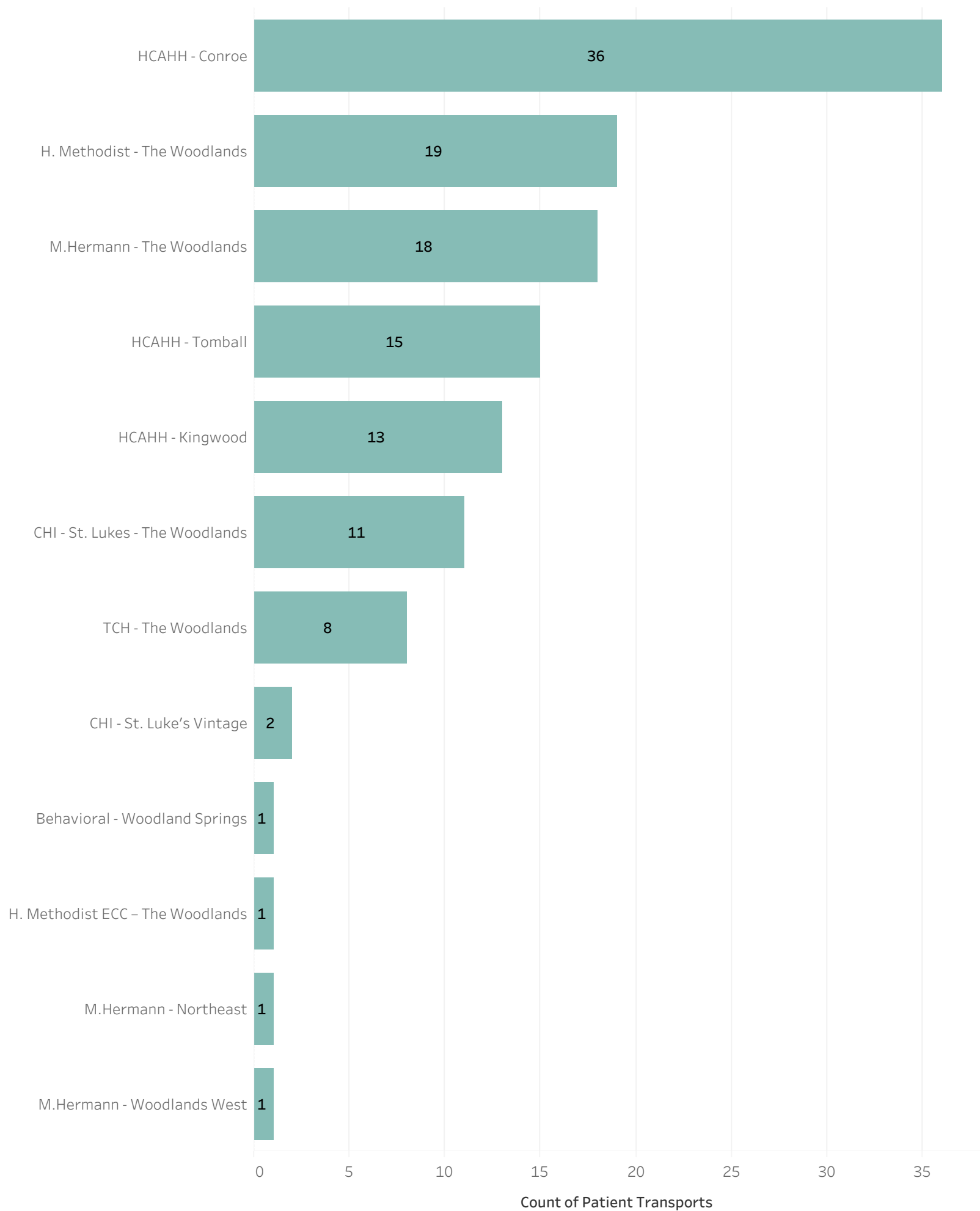
Avg. Turnaround Time Support Facilities (Minutes)

Patients Per Facility Support Facilities (Count)

M.Hermann - Woodlands West	136.3	M. Hermann CCC – Kingwood	29
H. Methodist Hospital - Cypress	33.8	M.Hermann - Woodlands West	27
America’s ER Magnolia	32.0	H. Methodist ECC – The Woodlands	26
H. Methodist ECC – The Woodlands	30.5	HCAHH - Cleveland ER	24
CHI - St. Luke’s - Lakeside	27.7	HCAHH - Spring Freestanding	20
HCAHH - Spring Freestanding	27.1	H. Methodist ECC - Magnolia	19
M. Hermann CCC – Kingwood	26.1	CHI - St. Luke’s - Lakeside	13
H. Methodist ECC - Magnolia	24.6	H. Methodist Hospital - Cypress	12
CHI - St. Luke’s - Springwoods Village	24.3	America’s ER Magnolia	4
HCAHH - Cleveland ER	23.9	CHI - St. Luke’s - Springwoods Village	4
Behavioral - Woodland Springs	22.0	Behavioral - Woodland Springs	2
CHI - St. Joseph - Grimes	18.0	CHI - St. Joseph - Grimes	1

Psychiatric / Behavioral Patients per Facility

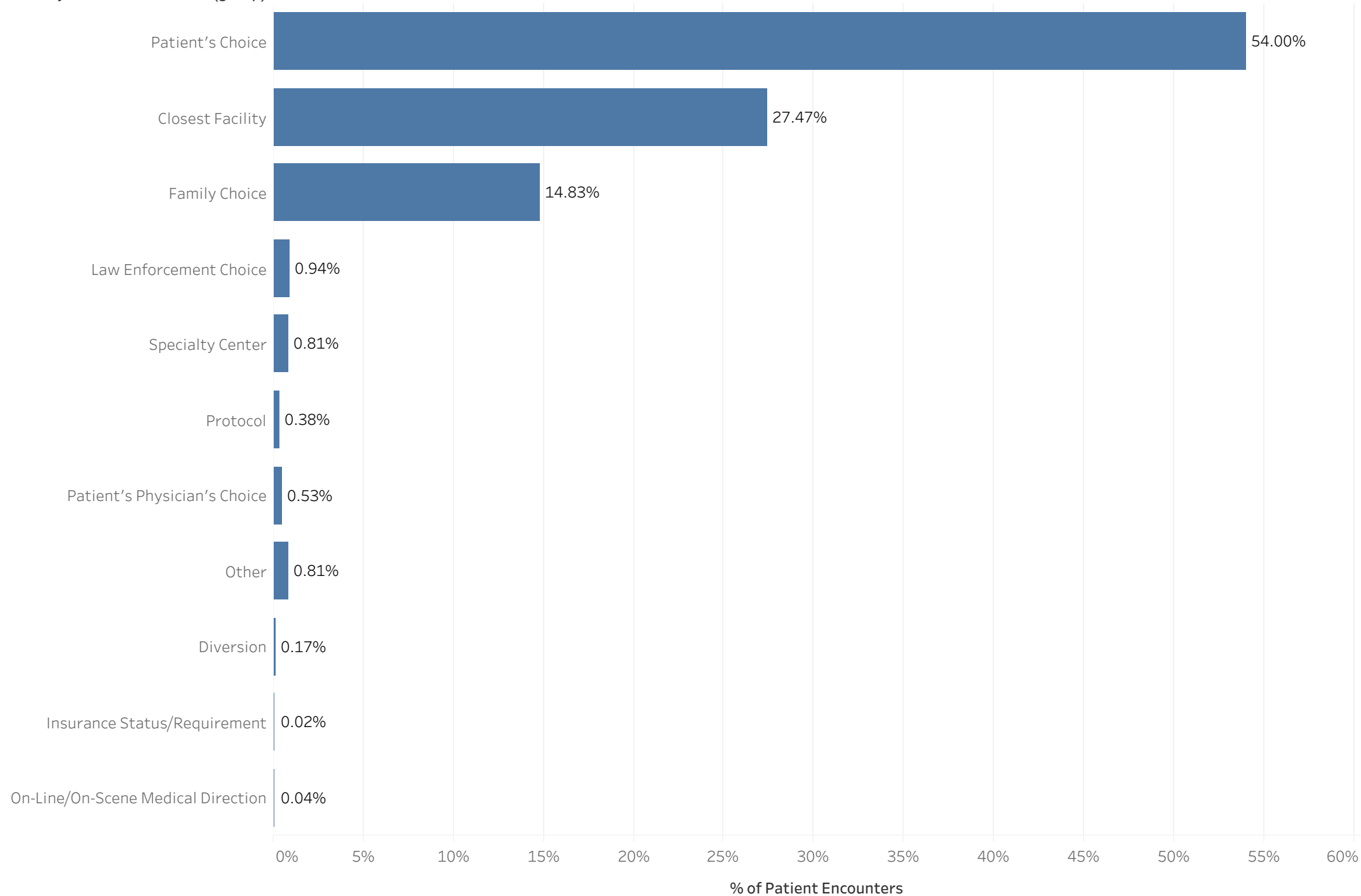
07/01/26 - 7/31/2026



Primary Reason for Destination Choice

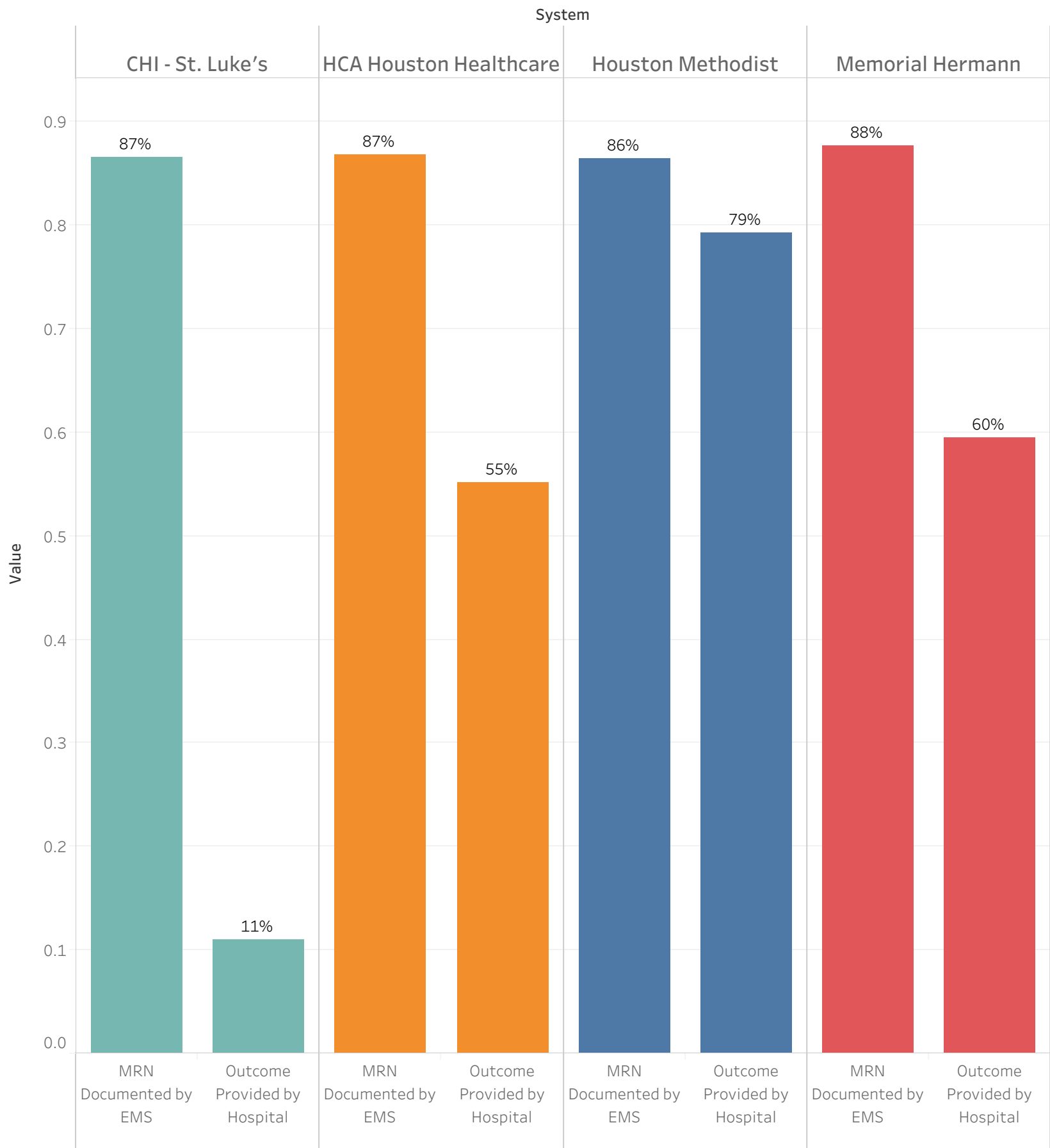
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Primary Destination Reason (group)



Hospital Outcome Returned Performance By Hospital System

February 1, 2026 to July 31, 2026



The MRN must be documented in the PCR for it to automatically import into the hospital EMR and for outcome data to be returned to EMS. MCHD emphasizes the importance of MRN documentation to the field providers to ensure the hospital record is transmitted in a timely and automated manor. The measure of "Automated Outcome Provided by Hospital" shows the effectiveness of the hospital EMR at returning data when EMS has met the requirements of documenting the MRN. Outcome data is considered to be obtained when either eOutcome.01 or eOutcome.02 are received into the EMS record.

MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, MI 48096
(517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

Patient Experience Report

July 01, 2026 to July 31, 2026

Your Score

96.06

Your Patients in this Report

126

Number of National Database Patients in this Report

4053

Total EMS Organizations

258



Executive Summary

Your overall score for the period selected is **96.06**, a difference of **+0.53**, compared to your score from the previous year, **95.53**.

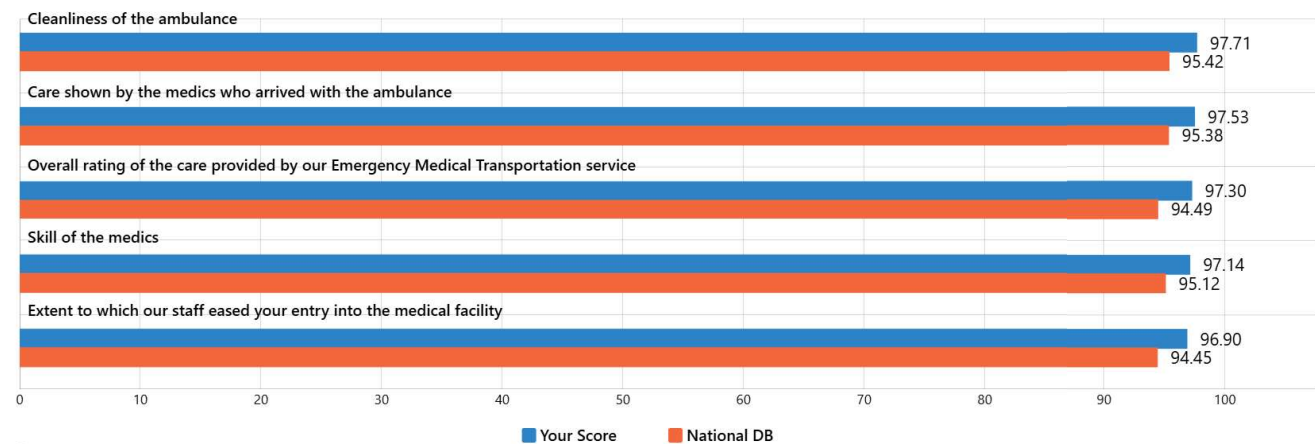
Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **87%**.

In addition, your rolling **12-** month score of **95.96** is a difference of **+2.62** from the national database score of **93.34**.

When compared to all organizations in the national database, your score of **95.96** is ranked **8th**.

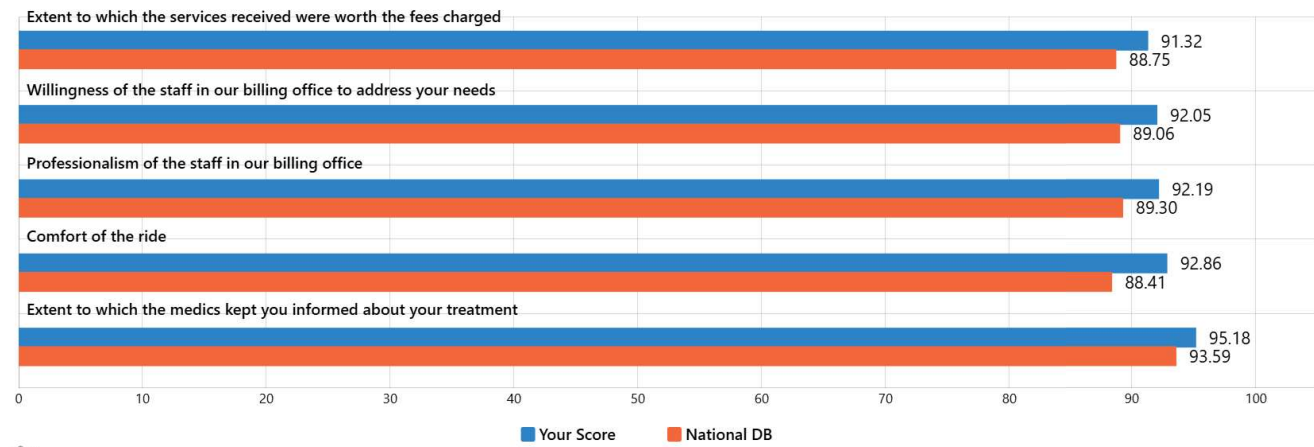
Highest and Lowest Scores

5 Highest Scores





5 Lowest Scores





Greatest Increase and Decrease in Scores by Question

Increases	Current	Previous	(+/-)	National DB
Willingness of the staff in our billing office to address your needs	92.05	89.58	+2.47	89.06
Degree to which the medics relieved your pain or discomfort	95.80	93.72	+2.08	91.43
Comfort of the ride	92.86	91.00	+1.86	88.41
Professionalism of the staff in our billing office	92.19	90.36	+1.83	89.28
Skill of the person driving the ambulance	96.39	95.04	+1.36	94.65
Cleanliness of the ambulance	97.71	96.52	+1.19	95.45
Concern shown by the person you called for ambulance service	96.77	95.86	+0.91	93.96
Extent to which our staff eased your entry into the medical facility	96.90	96.11	+0.79	94.46
Extent to which you were told what to do until the ambulance arrived	96.34	95.62	+0.71	92.71
Medics' concern for your privacy	96.62	95.95	+0.67	94.10

Decreases	Current	Previous	(+/-)	National DB
Likelihood of recommending this ambulance service to others	96.37	100.00	-3.63	94.06
Degree to which the medics took your problem seriously	96.11	96.89	-0.78	95.14
Extent to which the services received were worth the fees charged	91.32	92.09	-0.77	88.74
Degree to which the medics listened to you and/or your family	95.91	96.56	-0.65	94.67
Extent to which medics cared for you as a person	96.65	97.17	-0.52	95.17
Appropriateness of Emergency Medical Transportation treatment	96.12	96.32	-0.20	94.02
Extent to which the ambulance arrived in a timely manner	96.04	96.15	-0.11	93.29
Extent to which the medics kept you informed about your treatment	95.18	95.25	-0.07	93.65



Monthly Overall Score Trend





Question Analysis

This report shows your current score for the time period selected compared to the corresponding previous time period and the change between the two periods. The national DB score is included for reference.

Overall Experience Composite

	Current	Previous	+/-	National DB
Extent to which our staff eased your entry into the medical facility	96.90	+0.79	96.11	94.45
Likelihood of recommending this ambulance service to others	96.37	-3.63	100.00	94.07
Extent to which the services received were worth the fees charged	91.32	-0.77	92.09	88.75
How well did our staff work together to care for you	96.74	+0.10	96.64	94.53
Overall rating of the care provided by our Emergency Medical Transportation service	97.30	+0.37	96.93	94.49
Appropriateness of Emergency Medical Transportation treatment	96.12	-0.20	96.32	94.00
Overall Composite Score	95.79	-0.56	96.35	93.38

Ambulance Composite

	Current	Previous	+/-	National DB
Skill of the person driving the ambulance	96.39	+1.35	95.04	94.62
Extent to which the ambulance arrived in a timely manner	96.04	-0.11	96.15	93.25
Comfort of the ride	92.86	+1.86	91.00	88.41
Cleanliness of the ambulance	97.71	+1.19	96.52	95.42
Overall Composite Score	95.75	+1.07	94.68	92.93

Dispatch Composite

	Current	Previous	+/-	National DB
Extent to which you were told what to do until the ambulance arrived	96.34	+0.72	95.62	92.71
Concern shown by the person you called for ambulance service	96.77	+0.91	95.86	93.99
Helpfulness of the person you called for ambulance service	96.80	+0.64	96.16	94.34
Overall Composite Score	96.64	+0.76	95.88	93.68

Medic Composite

	Current	Previous	+/-	National DB
Degree to which the medics relieved your pain or discomfort	95.80	+2.08	93.72	91.45
Extent to which the medics kept you informed about your treatment	95.18	-0.07	95.25	93.59
Extent to which medics included you in the treatment decisions (if applicable)	95.96	+0.41	95.55	93.25
Degree to which the medics took your problem seriously	96.11	-0.78	96.89	95.13
Degree to which the medics listened to you and/or your family	95.91	-0.65	96.56	94.65
Care shown by the medics who arrived with the ambulance	97.53	+0.18	97.35	95.38



	Current	Previous	+/-	National DB
Skill of the medics	97.14	+0.32	96.82	95.12
Extent to which medics cared for you as a person	96.65	-0.52	97.17	95.15
Medics' concern for your privacy	96.62	+0.67	95.95	94.06
Overall Composite Score	96.32	+0.18	96.14	94.20

Billing Office Staff Composite

	Current	Previous	+/-	National DB
Professionalism of the staff in our billing office	92.19	+1.83	90.36	89.30
Willingness of the staff in our billing office to address your needs	92.05	+2.47	89.58	89.06
Overall Composite Score	92.12	+2.15	89.97	89.18



Cumulative Comparisons

This section lists a synopsis of the information about your individual questions and overall scores over the dataset's lifetime. The first column shows your score, and the second details the National DB score.

Medic	Your Score	National DB
Extent to which the medics kept you informed about your treatment	94.96	93.16
Medics' concern for your privacy	96.47	93.67
Degree to which the medics relieved your pain or discomfort	95.84	90.97
Extent to which medics cared for you as a person	96.50	94.72
Skill of the medics	97.02	94.72
Degree to which the medics listened to you and/or your family	95.91	94.22
Degree to which the medics took your problem seriously	96.13	94.71
Care shown by the medics who arrived with the ambulance	97.40	94.98
Extent to which medics included you in the treatment decisions (if applicable)	95.76	92.80

Ambulance	Your Score	National DB
Skill of the person driving the ambulance	96.32	94.23
Cleanliness of the ambulance	97.66	95.08
Extent to which the ambulance arrived in a timely manner	95.94	92.87
Comfort of the ride	92.79	87.99

Billing Office Staff	Your Score	National DB
Willingness of the staff in our billing office to address your needs	92.05	88.82
Professionalism of the staff in our billing office	92.19	89.11

Dispatch	Your Score	National DB
Concern shown by the person you called for ambulance service	96.65	93.63
Extent to which you were told what to do until the ambulance arrived	96.21	92.29
Helpfulness of the person you called for ambulance service	96.66	93.97

Overall Experience	Your Score	National DB
Likelihood of recommending this ambulance service to others	96.40	93.70
How well did our staff work together to care for you	96.62	94.12
Extent to which our staff eased your entry into the medical facility	96.81	94.03
Appropriateness of Emergency Medical Transportation treatment	96.04	93.64
Overall rating of the care provided by our Emergency Medical Transportation service	97.20	94.09
Extent to which the services received were worth the fees charged	91.07	88.20

Agenda Item # 7c



To: Board of Directors
From: Melissa Miller, COO
Date: August 25, 2026
Re: **COO Report**

FACILITIES:

- Station 13 – 200 S. Kennedy St. in Willis – The property closing has been postponed to address the survey finding of an alley through the middle of the property. The City of Willis is working to abandon the alley and will hold its final vote their October meeting to clear the title. This will push back closing on the property until November. ESD 1 will not charge MCHD rent from July -closing.
- Station 15 Expansion – MCHD closed on the 809 W. Semands, Conroe property May 11. The “Notice of Sealed Bid” closed on August 6 with no bids. We are holding the property until Chapter 12 of the MCHD Purchasing Policy is reviewed and a method of disposal of the surplus property is approved.
- Station 48 at 13984 FM 2854: Our projected move-in date is Sept. 22. Construction crews are working on priming and painting walls and doors, installing ceiling grid, installing toilets, AC start-up and prepping floors for installation.



Back porch with fans



Shower



Kitchen/Dayroom looking at front door

RADIO and TOWERS:

- Met with the Fire Chiefs Association Communications Committee to firm up details for the installation and programming of the VHF system replacement.
- Continue to evaluate property in Porter for Tower placement
- Met with Office of Emergency Management to discuss partnership options related to the Porter Tower

- Radio assisted the Conroe Fire Department with tower site emergency and rescue training. We shared site-specific equipment details, helping ensure CFD is fully prepared for an effective emergency response.



INFORMATION TECHNOLOGY, LASERFICHE and COMPUTER AIDED DISPATCH (CAD):

- Montgomery County 911 is starting an upgrade project of the Motorola Vesta 911 system. This will require the CAD (computer aided dispatch) team to start a project with CentralSquare to make an adjustment to the 911 data stream to import the phone number and location into the Alarm call takers screens. The Woodlands Township agreed to cost share this project.

- IT attended the Texas Local Users Group meeting for US Digital Design Station Alerting at the end of July which was hosted by MCHD. After learning some of the new technology changes, both departments are working to plan the upgrade of the station alerting system for the computer aided dispatch system. In addition, we learned that our current firewall solution for the alerting devices at the fire stations are still best practice for security for the network.
- IT team also assisted HR and EMS with logistics of providing computers for onboarding the largest new hire orientation.
- IT Team is working on preparing the install of the IT equipment for new station 48 and preparing to turn up new internet switches at core locations.
- The Laserfiche Team has concluded the internal after-action review for the Mitigation Project and will coordinate a secondary, advanced technical review with representatives from DocuNav and MCHD IT.

MATERIALS MANAGEMENT:

- Make-Ready Techs have begun to build out the workroom for ambulance restocking. The goal for this space is to create a more efficient Make Ready process by documenting expiration dates within each bag and medication bin. This will significantly reduce the amount of time required to go through each truck during end of month expiration checks.
- On the conclusion of CE, Distribution Techs and MRTs will be updating the trucks and stations with necessary changes like Olanzapine and implementing soft c-collars.



PUBLIC HEALTH:

Clinic Division - Immunizations, STD and TB:

The Public Health Clinic is funded by three sources of revenue:

1. \$600,000 Contracted County funding
2. \$ 67,320/year Regional and Local Service System/ Local Public Health Systems (RLSS-LPHS)
3. July YTD \$16,399.39 revenue for the administration of immunizations, STD screening and treatment.

Immunizations Program:

The clinic provided immunizations to 82 patients in July.

The Clinic receives our childhood vaccines through the Texas Vaccine for Children (TVFC) Program. The Texas Vaccines for Children Program (TVFC) makes vaccines available to eligible children in Texas. These vaccines are available at no cost to the Clinic, in order to immunize children (birth - 18 years of age) that meet the below eligibility requirements:

- Uninsured
- Enrolled in Medicaid
- American Indian or Alaskan Native

The MCPHD Clinic receives our adult vaccines through the DSHS Adult Safety Net (ASN) Program. ASN program vaccines are for uninsured adults, aged 19 and older.

Sexually Transmitted Infections/Disease Program (STI/STD):

In July, the clinic screened 52 patients for STI's.

Note: The clinic only reports positive tests done in the clinic to the Epidemiology team.

Tuberculosis Program:

Active tuberculosis (TB) treatment entails a rigorous 9-to-12-month regime, requiring intensive patient support to ensure completion. To improve adherence, our team utilized Directly Observed Therapy (DOT), with regional workers visiting patients homes five days a week to witness medication ingestion. The RN Case Manager closely monitors the patients due to the toxicity risk of these medications through at least monthly clinic assessments, including lab work and chest x-rays. The majority of these cases are highly complex, often involving multiple significant co-morbidities (such as cancer, diabetes and HIV) alongside socioeconomic challenges like transportation barriers, food insecurities and minimal social support. Our TB team worked closely with the Regional TB team to access inpatient treatment at Texas Center for Infectious Disease (TCID) for one of our complex, critically ill patients. TCID is a specialized, 75-bed public health hospital operated by the Texas Department of State Health Services. It is dedicated to the diagnosis and treatment of complex infectious diseases, primarily Tuberculosis (TB). Current case load of 17 patients of which 4 are pediatric.

Latent TB Infection (LTBI) occurs when the body contains *Mycobacterium tuberculosis* but successfully contains it, resulting in no symptoms or contagiousness. To stop progression to active, contagious disease—which is 90% effective—preventative therapy is crucial. Modern, short-course regimens (3-4 months) often use Directly Observed Therapy (DOT) to ensure completion. Treating LTBI is highly cost-effective, offering a strategic advantage over managing active, contagious tuberculosis. Current case load receiving treatment-15 patients.

Additionally, we receive two types of referrals:

1. Electronic Disease Notifications (EDN) are referrals from immigration. MCPHD is notified, by immigration, that someone from another country has arrived in our county, and there are concerns about TB symptoms or TB exposure.
2. Reports are received from various local providers and hospitals

For both referral types, our team is responsible for locating and evaluating these individuals. Once found, they are either cleared and released or receive necessary treatment. After completing the evaluation—or after multiple unsuccessful attempts to find them—we submit a final status report to immigration and state public health officials detailing the outcome of the tuberculosis assessment.

As the TB team workload per patient increases, we are coordinating with Regional and Central DSHS staff to explore partnership opportunities to reach our shared goals of:

- Providing consistent, high-quality, patient-centered services that improve individual and community health outcomes.
- Enhancing job satisfaction to retain specialized staff at all levels.
- Sustaining and reducing total operating expenses through greater efficiency.

August 2026 – Epidemiology and Preparedness Division

Investigations of foodborne illnesses, waterborne illnesses, zoonotic diseases, vaccine-preventable diseases, high consequence infectious diseases, hospital-acquired infections, multidrug-resistant organisms (MDRO's), and emerging and re-emerging diseases remain ongoing. Guidance provided to partners regarding disease activity and reporting processes while staying current with local, state, national, and global disease trends.

Notable:

- Measles Response.
 - 7/10/2026: DSHS notified Epidemiology of an out of state confirmed measles case. Epidemiology sent out a notification to Montgomery County healthcare providers of a potential measles exposures in Montgomery County.
 - 7/21/2026: Press release of confirmed three cases of measles in residents of Montgomery County
 - 7/22/2026: Updated press release of fourth confirmed case of measles in Montgomery County
 - 7/23/2026: Partnered with Harris County Public Health to release Health Alert to healthcare professionals
 - 7/24/2026: Montgomery County declares measles outbreak
 - 7/28/2026: DSHS releases Health Alert: Measles Outbreak in Montgomery County, Texas
 - 7/29/2026: DSHS releases News Alert: DSHS alerts clinicians, public about Montgomery County measles outbreak. ABC 13 interview with MCHD Medical Director and Epidemiology and Preparedness Division Manager.
- Two confirmed malaria cases related to international travel
- Five cases of West Nile Virus (WNV): 2 non-neuroinvasive and 3 neuroinvasive
- Received four PUM's (Persons Under Monitoring) for the Ebola Virus Disease caused by Bundibugyo virus. All individuals related to travel to affected counties, considered low-risk, with no exposures
- Scheduling annual ISD School Nurses Meetings. First meeting conducted 7/29/2026 at Willis ISD
- Ongoing preparations regarding Ebola and New World Screwworm.
- Continued monitoring of respiratory disease trends through wastewater and syndromic surveillance
- World Cup Community of Practice, Texas Rapid Response Team FIFA calls, Monthly Cyclospora Taskforce Meeting, Ad Hoc DSHS and CDC calls, CDC STLT Calls, DSHS EAIDU Calls, TACCHO and NACCHO calls

Continued collaboration with regional and state partners by updating plans, participating in trainings, exercises, and remaining current with potential public health threats, including internal epidemiology and preparedness training on Public Health Operations Center.

Notable:

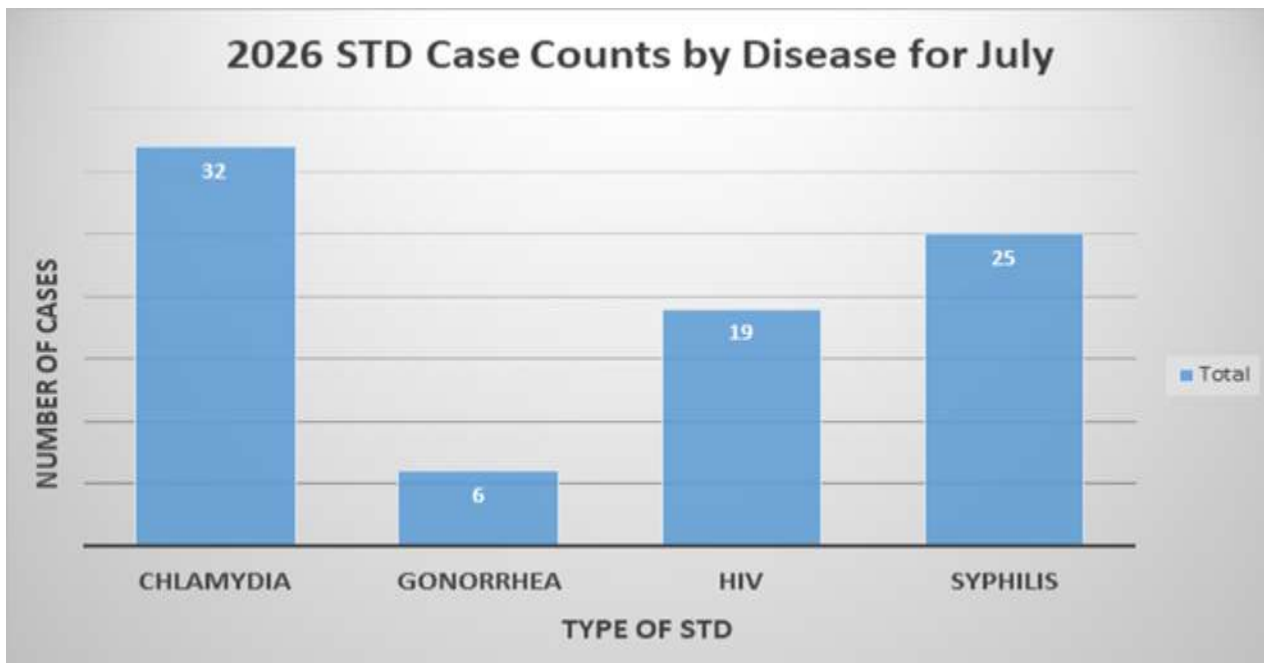
- Start of PHEP and CRI Budget Period 3 (grant FY 2027). Close out for Budget Period 2 (grant FY 2026) and completing grant deliverables.
- End of daily FIFA public health monitoring with Houston Health Department Daily Situation Reports: infectious disease reports, wastewater surveillance, and syndromic surveillance, and daily SETRAC World Cup Healthcare Update Call.

Ongoing monthly PHEP, Medical Countermeasures (MCM), CHEMAK, and Strategic National Stockpile (SNS), regional CMOC radio checks and DSHS regional Public Health radio checks. Continued collaborations with local, regional, and stakeholders. POD (Point Of Dispensing) site discussions with local partners.

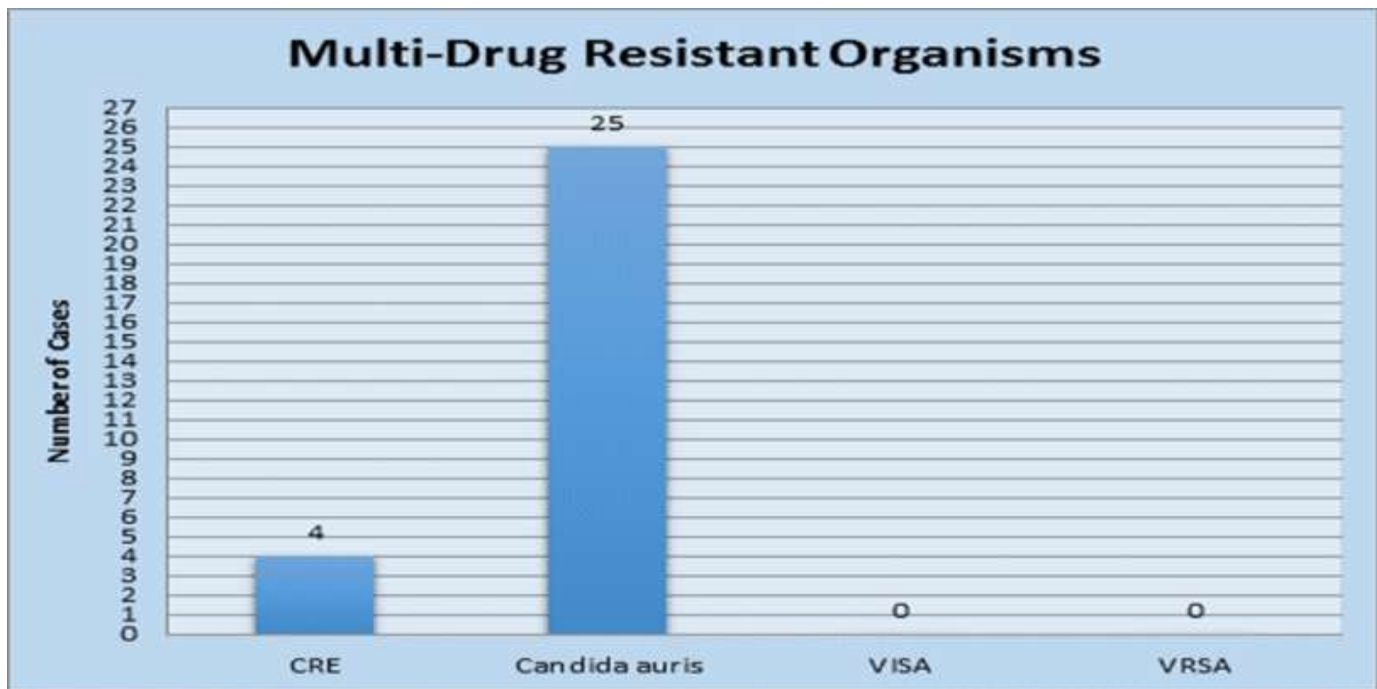
Notable:

- POD Site meeting with Splendora ISD

- Participated in SETRAC FIFA World Cup Hotwash
- Participated in Urban Area Security Initiative (UASI) Integrated Preparedness Plan (IPP) 2027 planning meeting
- POD Site presentation at Willis ISD.

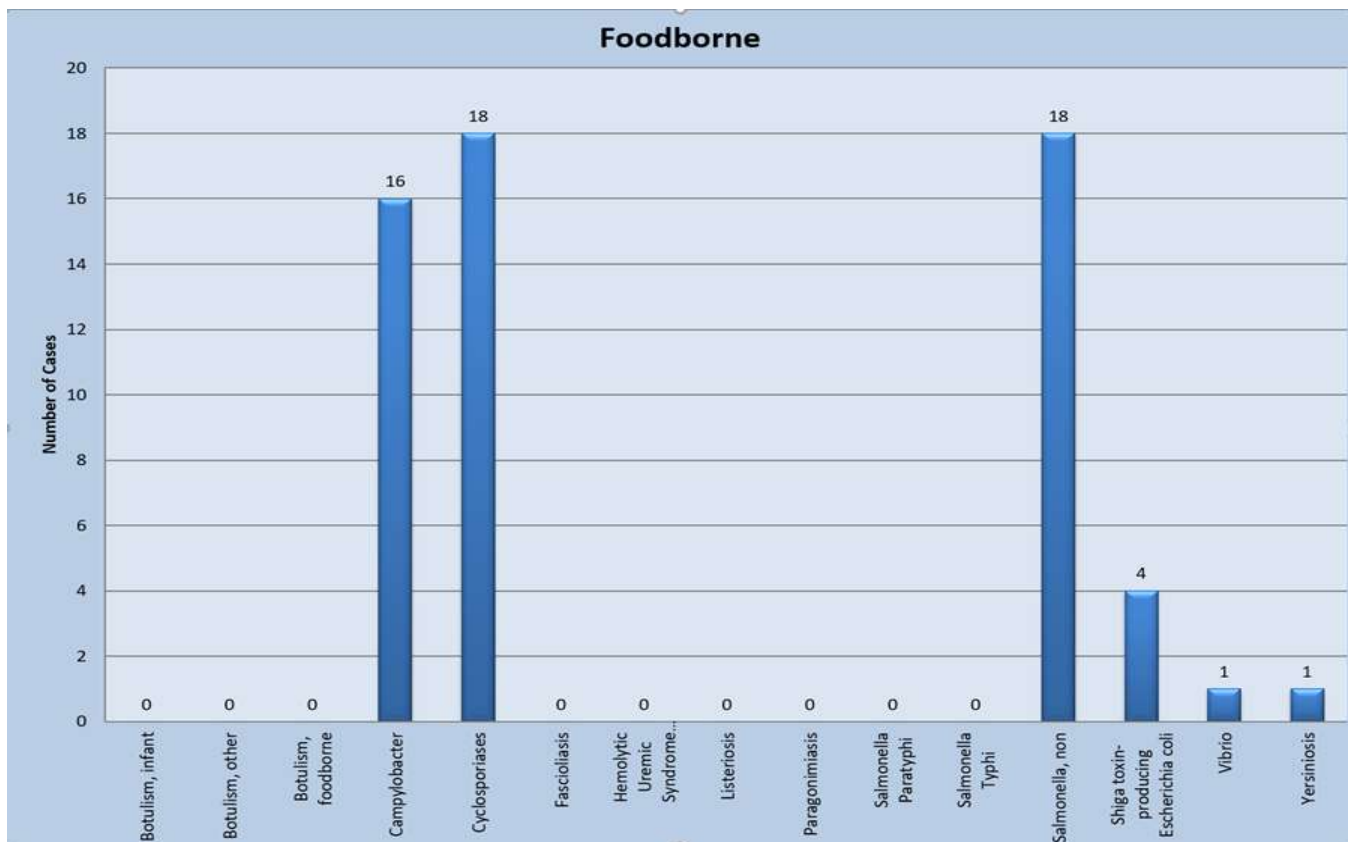


- 82 STD's reported directly to Epidemiology. 6 (3 chlamydia, 3 syphilis) reported from the Public Health Clinic. These do not include cases that may have been reported directly to DSHS. Investigations for these cases are completed by DSHS.



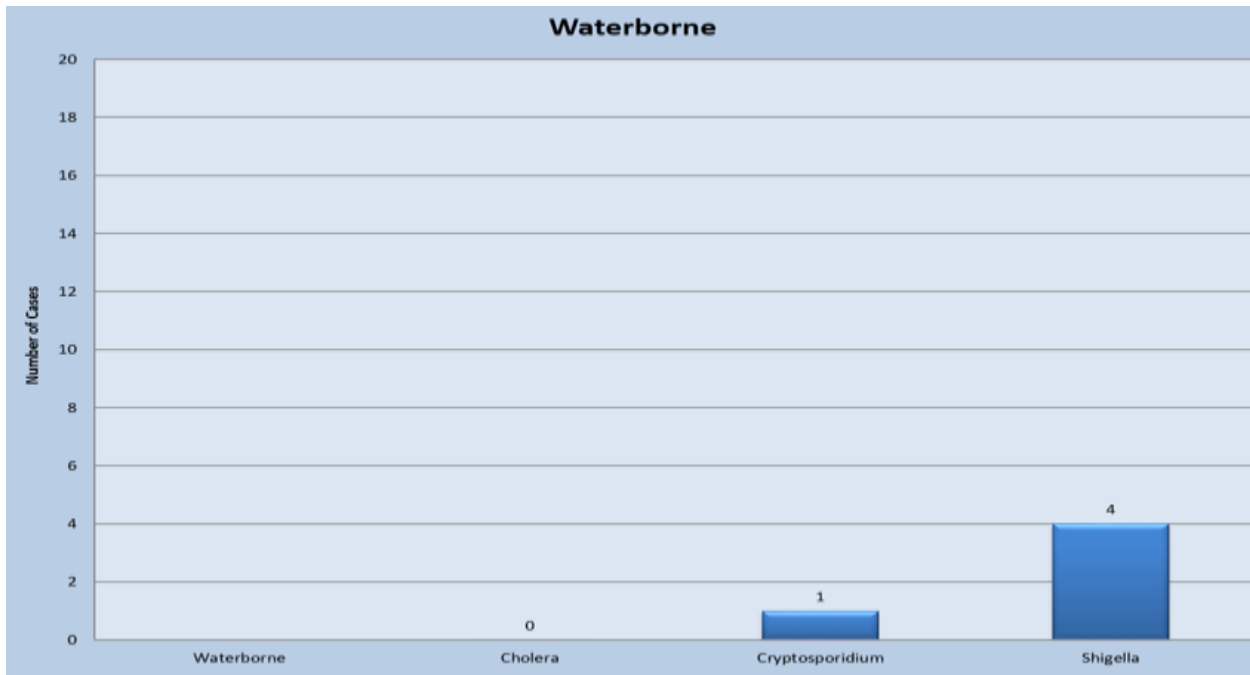
- All reported MDRO's July 2026. Data is preliminary and subject to change pending completion of investigations.

Montgomery County is currently seeing an increase in foodborne and waterborne cases, likely due to the multistate outbreak of *Cyclospora* infections linked to iceberg lettuce which has significant media attention. This has raised awareness for individuals to get tested.

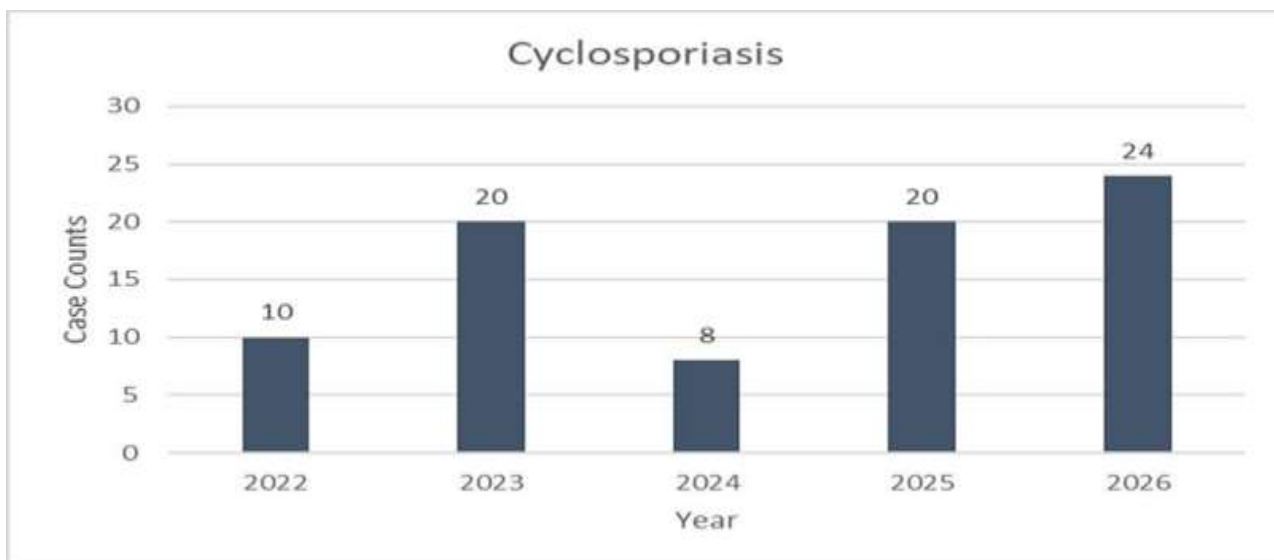


- *Campylobacter*: Age range: 2 years old – 75 years old. 1 case reported international travel. No additional exposures identified and no relation between cases.

- *Cyclospora*: Age range: 17 years old – 72 years old. 6 cases reported international travel and determined to be internationally acquired. Additional cases defined as domestically acquired (no travel). No known source and no relation between cases.
- *Salmonella*, non-typhi/paratyphi: Age range: 1 year old – 78 years old. 1 case reported international travel. No additional exposures identified and no relation between cases.
- Shiga toxin-producing *E. coli*: Age range: 20 years old – 68 years old. 1 case reported international travel. 1 case reported raw milk exposure. No additional exposures identified and no relation between cases.
- *Vibrio*: Age range: 73 years old. Reported international travel.
- *Yersinia*: No cases reported July 2026.



- Cryptosporidium: Age range: 61 years old. No exposure identified.
- Shigella: Age range: 26 years old – 50 years old. 1 case reported out of state travel, 1 case reported international travel. No additional exposures identified and no relation between cases.



- 2026 case counts include **cases** reported May 2026 – August 2026 as of 8/18/2026.
- Normal seasonal case counts. The *Cyclospora* season is May 1st, 2026 –August 31st, 2026.

- Montgomery County is not a part of any national or state outbreaks at this time.

Epidemiology and Preparedness Division Grant Funding:

Community Preparedness Section / Public Health Emergency Preparedness (CPS / PHEP)

Funds: Restricted

Grant Year: July 1 -June 30

Expenses:

- Salary and fringe for 3 full-time employees
- 10% match required
- Health Authority Contract
- Other Operating Expenses

Activities Allowed:

- Public health surveillance and epidemiological investigations
- Infectious disease preparedness and outbreak response
- Community preparedness initiatives
- Public health emergency operations coordination planning and exercising
- Public health information and warning activities
- Assist with medical counter measure dispensing activities

Public Health Infrastructure Grant

Funds: Restricted

Grant: This 5-year block grant funding ends in 2027, possibility of additional funds

Expenses:

- Salary and fringe for 3.5 full-time employees
- Other Operating Expenses

Activities Allowed:

- Recruit and hire new public health personnel
- Retain public health staff, strengthen retention incentives, and create promotional opportunities
- Support and sustain the public health workforce and strengthen workplace well-being programs
- Improve the quality and scope of training and professional development opportunities for staff
- Strengthen workforce planning, systems, processes, and policies

Infectious Disease Control Unit / Surveillance (EAIDU/SUR)

Funds: Restricted

Grant Year: Oct. 1 - Sept 30

Expenses:

- Salary and fringe for 1 full-time employee
- Other Operating Expenses

Activities Allowed:

- Infectious disease investigation, prevention and outbreak response activities
- Public health surveillance and epidemiological investigations

Cities Readiness Initiative (CRI)

Funds: Restricted

Grant Year: July 1 -June 30

Expenses:

- Salary and fringe for 1 full-time employee

- 10% match required
- Other Operating Expenses

Activities Allowed:

- Responder safety and health
- Plan for and participate in full-scale exercises
- Point of Dispensing coordination training and exercising
- Community preparedness and recovery
- Emergency operations coordination consistent with National Incident Management System (NIMS)



Agenda Item # 7d

To: Board of Directors
From: Ade Moronkeji, HCAP Manager
Date: August 25, 2026
Re: **HCAP Report**

Eligibility Criteria

To qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- Residence: Must live in Montgomery County prior to completing an application
- Citizenship: Must be a U.S. citizen or a legal permanent resident
 - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years
- Income: May not exceed the minimum established Federal Poverty Income Level (FPIL) of 150%. This information is updated yearly when the State releases the CIHCP income guidelines.
 - Details per income for each household size can be found on the MCHD website as well as in the HCAP handbooks
- Resources: May not exceed \$2,000 per month or \$3,000 for individuals who are aged or disabled
- Medical Need: There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
 - This criterion is not a state requirement but the District's prerogative.

Program Updates

- Members of the HCAP team, Dustie Klein, Valarie Castillo and Heather Sneed participated in the back-to-school event hosted by the Society of Samaritans on July 25 at the Magnolia Event Center. The event attracted high traffic, which gave the team an opportunity to share HCAP information with 150 Montgomery County residents. They also disseminated approximately 41 applications to potentially eligible residents.
-

- The Eligibility Team conducted outreach visits to Under Over and CHOP in Conroe on July 1, 8, 15, 22, 25 and 29, providing application assistance to 30 individuals. 13 applicants were subsequently approved for benefits.

Eligibility Updates

Applications

- The application volume for July was 233, which brings the fiscal year total to 1,831. This volume represents a 9% increase over FY25 numbers. Approximately 24% of the applications originated from local hospitals including 43 from HCA Conroe, 11 from HCA Kingwood and one application from HCA Tomball. Three key visualizations are presented below: Figure 1 shows a year-over-year comparison of monthly application volumes for FY25 and FY26; Figure 2 illustrates a tracking system developed by the Intake Specialist to monitor the origin of new applications; and Figure 3 summarizes the primary reasons for application denials.

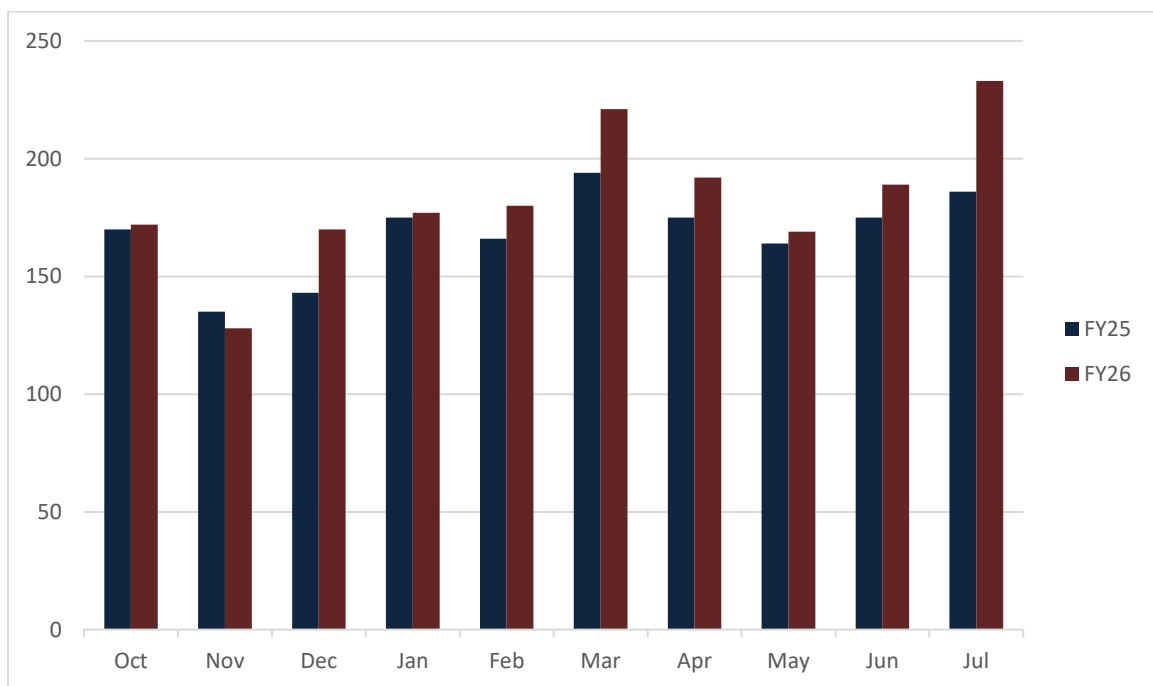


Figure 1 – Monthly Application Volume FY25 V. FY26

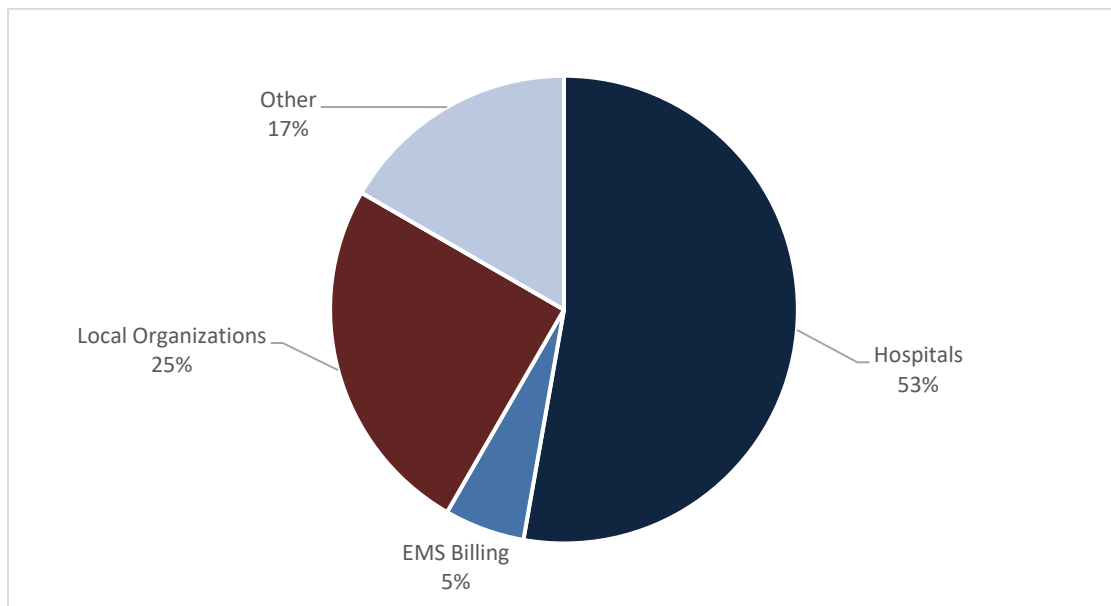


Figure 2 – New Application Sources

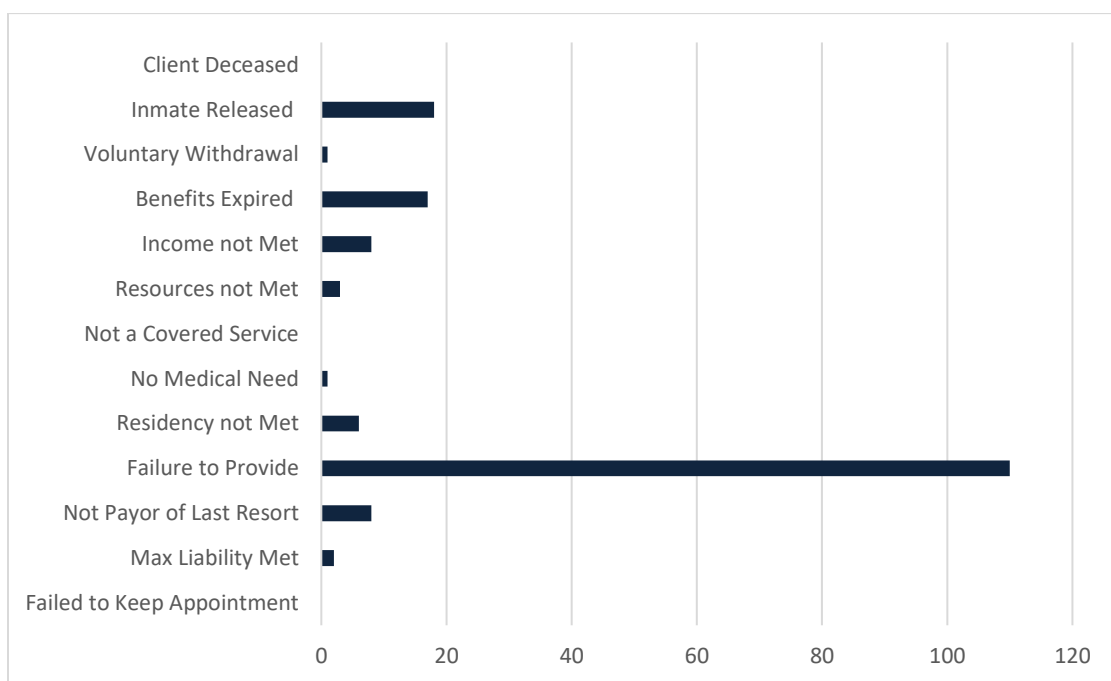


Figure 3 – Reasons for Application Denials

- We received 116 applications through Laserfiche, exceeding June's submission by 10%. Laserfiche is an electronic application tool designed to make HCAP information and services accessible to the public. The corresponding graph compares monthly online application volumes between FY25 versus FY26. Current trend is higher than FY25 volume.

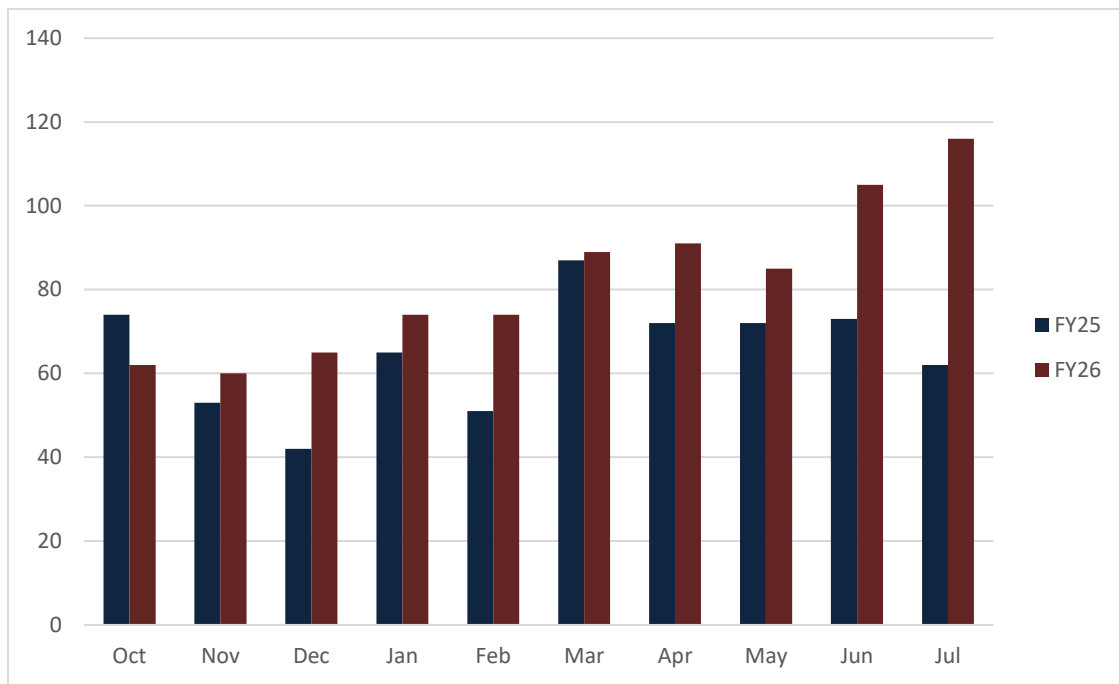


Figure 4 – Monthly Online Application Volume FY25 V. FY26

Enrollment

- Active clients totaled 315 in July, which is a 2% increase from the previous month's volume.
- Medical service utilization was 66%, a decrease from FY25 average of 74%. Tracking utilization trends provides insight that shapes HCAP services. Furthermore, it drives critical adjustments and informs decisions to appropriately deploy resources for best client outcomes and cost containment.
- Figure 5 compares total enrollment between FY25 and FY26, while Figure 6 provides a breakdown of clients across the three HCAP program classifications. MCICP clients who represent the lower income bracket of 0-21% of the FPIL continue to make up the largest segment of the program.

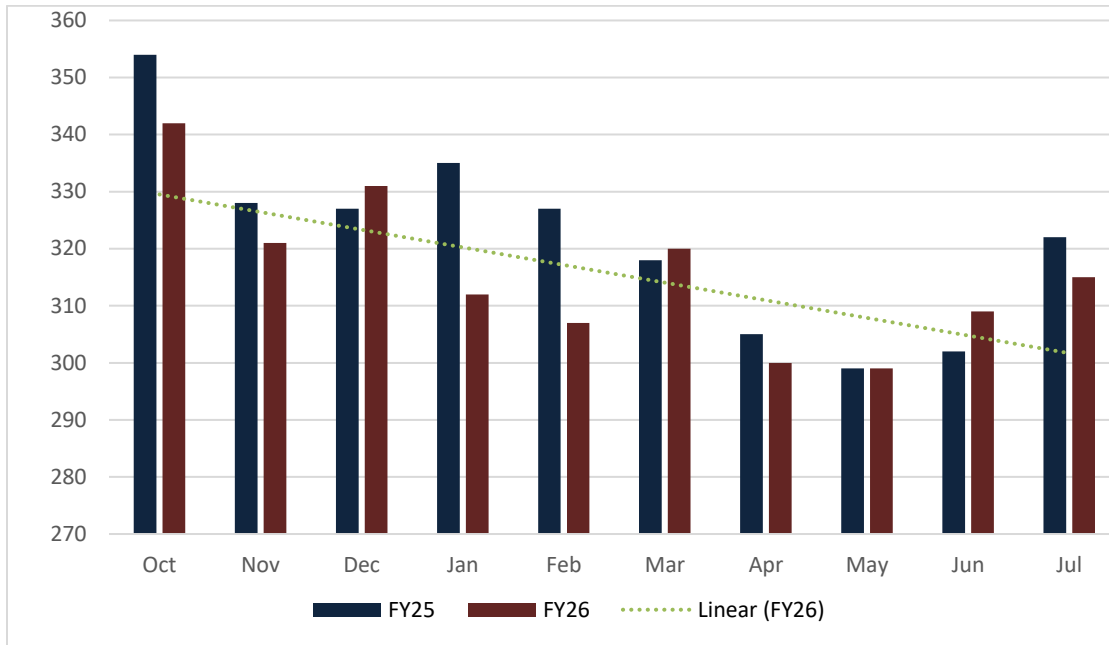


Figure 5 - Active Clients FY25 V. FY26

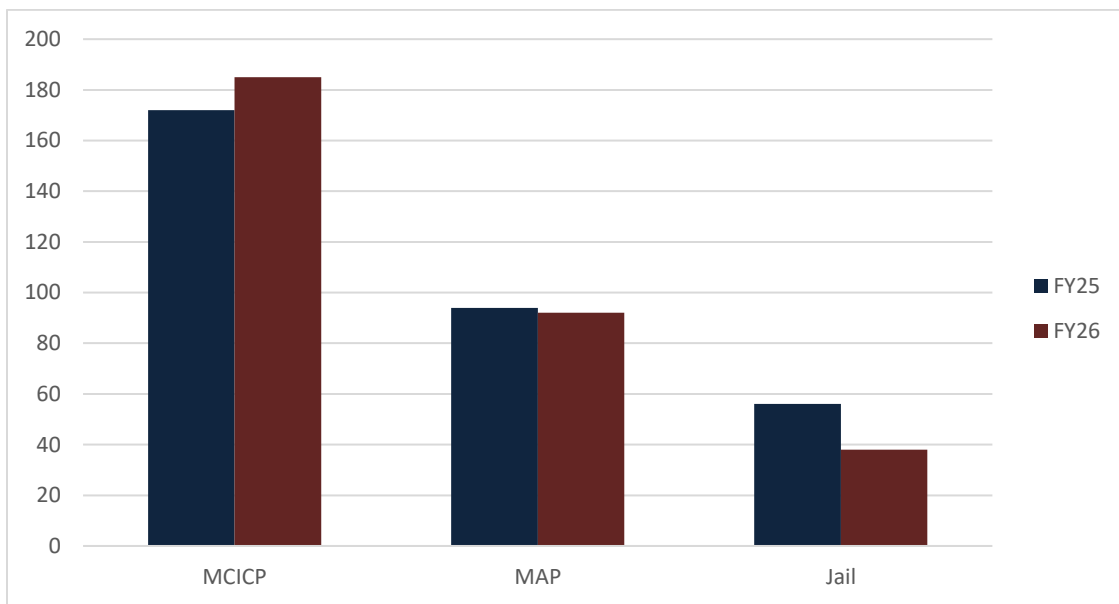


Figure 6 – July HCAP Program Breakdown FY25 V. FY26

New Clients

Client growth during the reporting period totaled 39 new clients. The graph below illustrates monthly trends in new client enrollment, highlighting ongoing program growth.

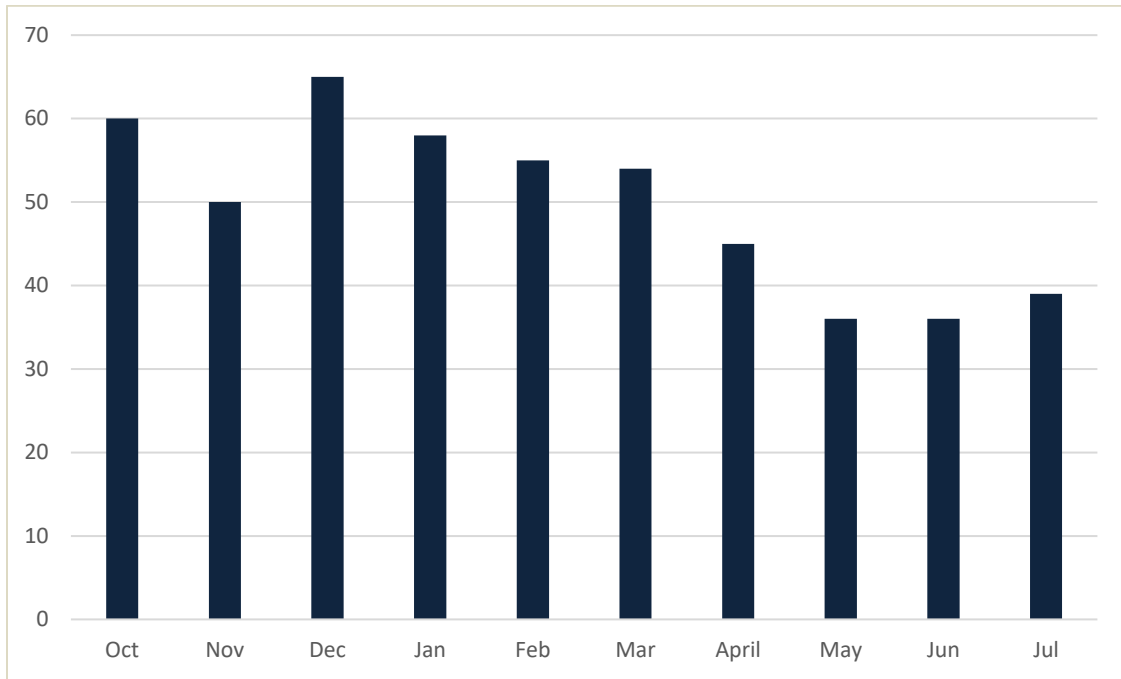


Figure 7 – Monthly New Clients

Bill Pay Updates

Claims Administration

- The team received 729 medical claims in July, reflecting a 1% decrease from June's volume. Uncompensated Care provider claims accounted for 26% of the total, while Specialty providers accounted for the remaining 74%. Figure 8 provides a monthly comparison of medical claim volumes between FY25 and FY26.

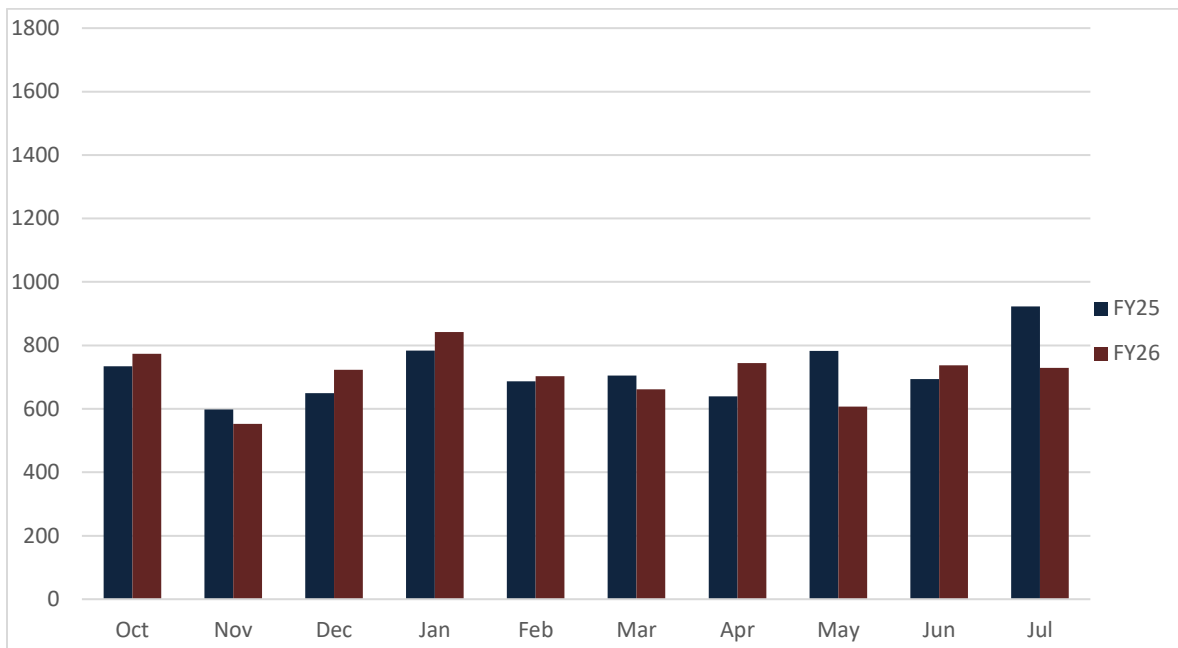


Figure 8 – Volume of Medical Claims FY25 V. FY26

- A total of 110 claims were denied during the month, representing 19% of all claims processed by the bill pay team. The primary reasons for these denials are illustrated in Figure 9 and help inform ongoing discussions with providers to improve claim outcomes.

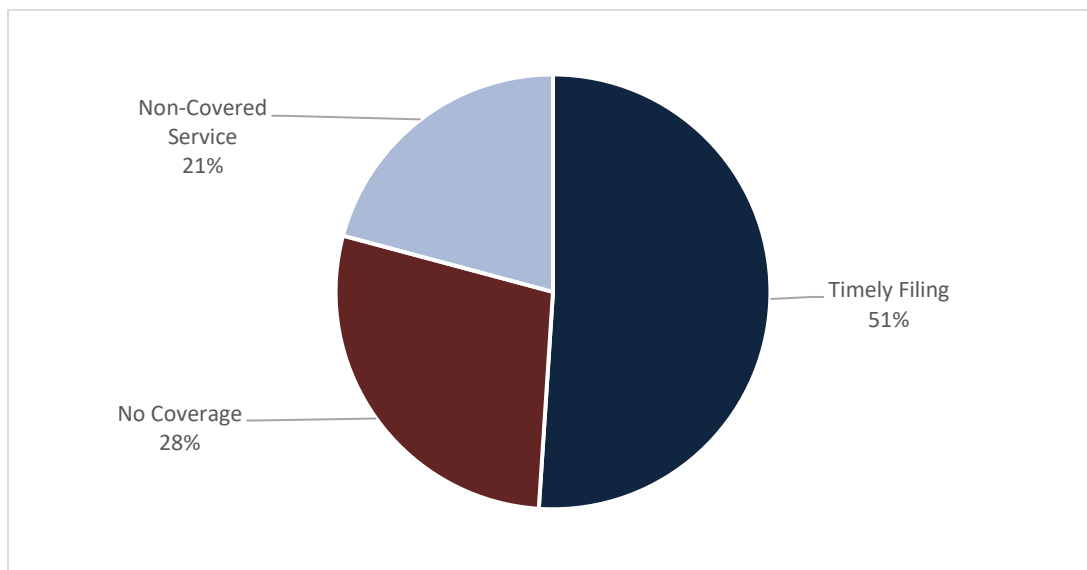


Figure 9 – Main Reasons for Denied Claims

Provider Utilization

- Figure 10 shows the percentage distribution of claims by provider group, highlighting the primary sources of care utilized by HCAP clients for their health care needs. Figure 11 details the reimbursement amounts for the most frequently used provider groups.

- UC hospital inpatient and outpatient services refer to HCA Houston Healthcare Conroe, HCA Houston Healthcare Tomball, and HCA Houston Healthcare Kingwood.
- Inpatient and outpatient hospitals with the IHC designation includes CHI St. Luke's The Woodlands Hospital and other non-HCA local hospitals.
- UC hospital inpatient and IHC inpatient services accounted for the highest share of claim expenditures in July.

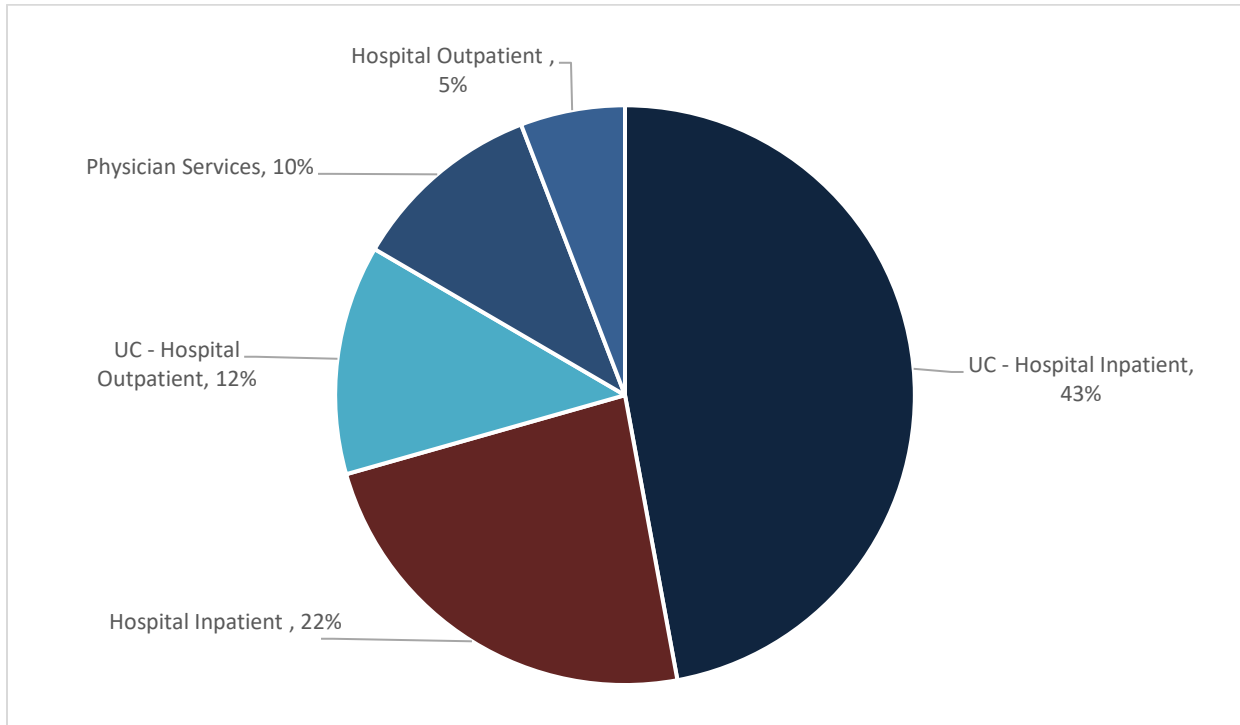


Figure 10 - Source of Care Identified by the Top 5 Utilized Providers in July

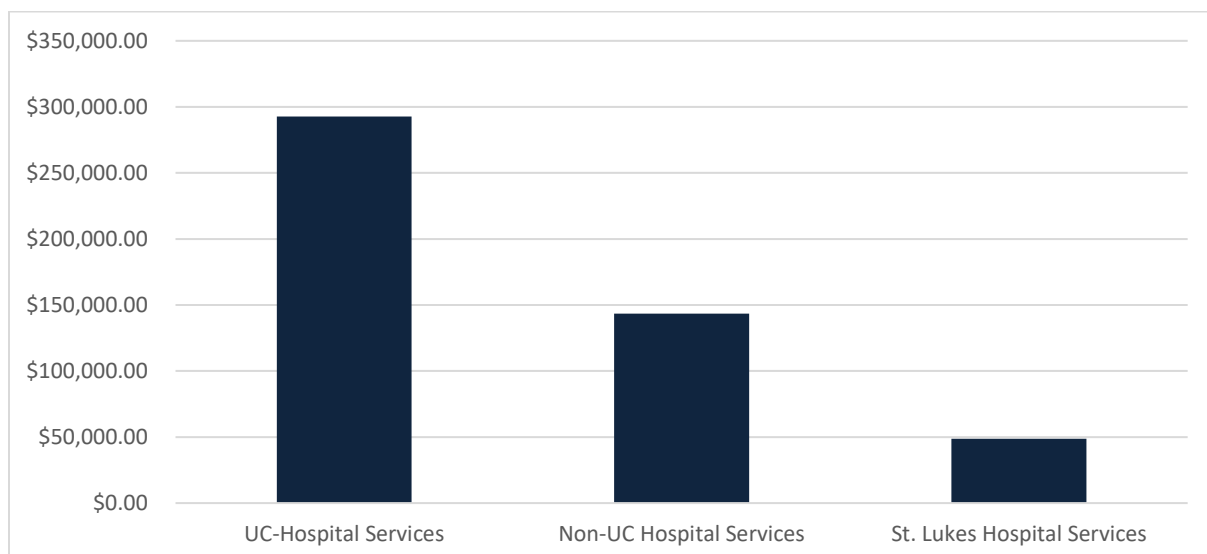


Figure 11 – Reimbursement Amount for Top Provider Groups

Case Management Updates

Education

Case managers use education to drive chronic disease management, focusing on adopting healthy behaviors for stability. Our team reinforces provider-led care plans and conducts well-checks to foster compliance. These checks are critical for identifying cases that require immediate medical attention.

Below is a comparison graph of education efforts for the reporting month and the previous month.

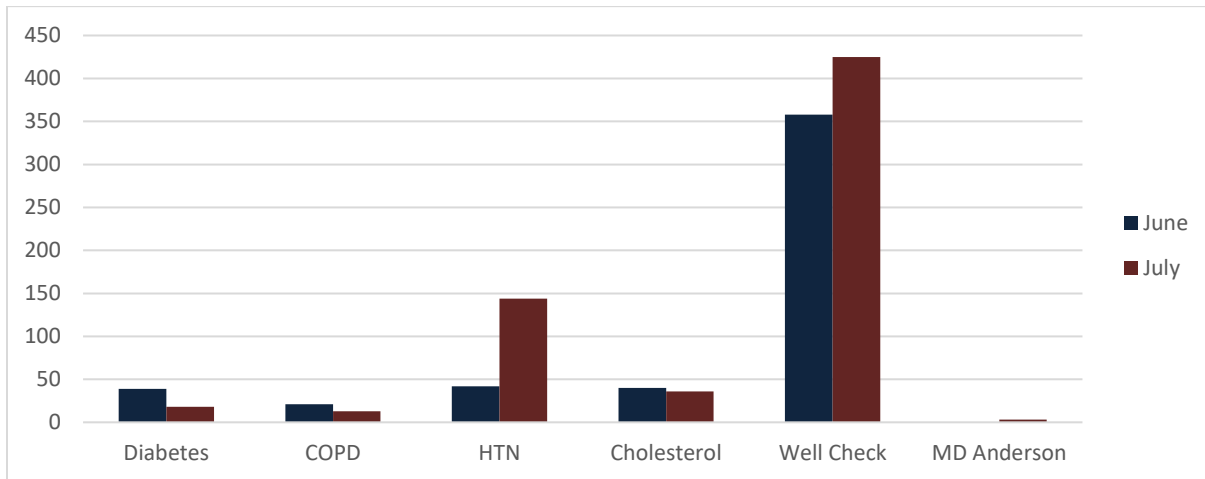


Figure 12 - Client Education

Top Five Diagnoses

This data, drawn from claims processed in July serves as a reference for case managers. It supports targeted client education and enables HCAP to provide meaningful assistance to clients. The following graphs provide a visual of the average cost of each claim for the top five most prevalent diagnoses in the HCAP population, and the corresponding reimbursement amount for services provided.

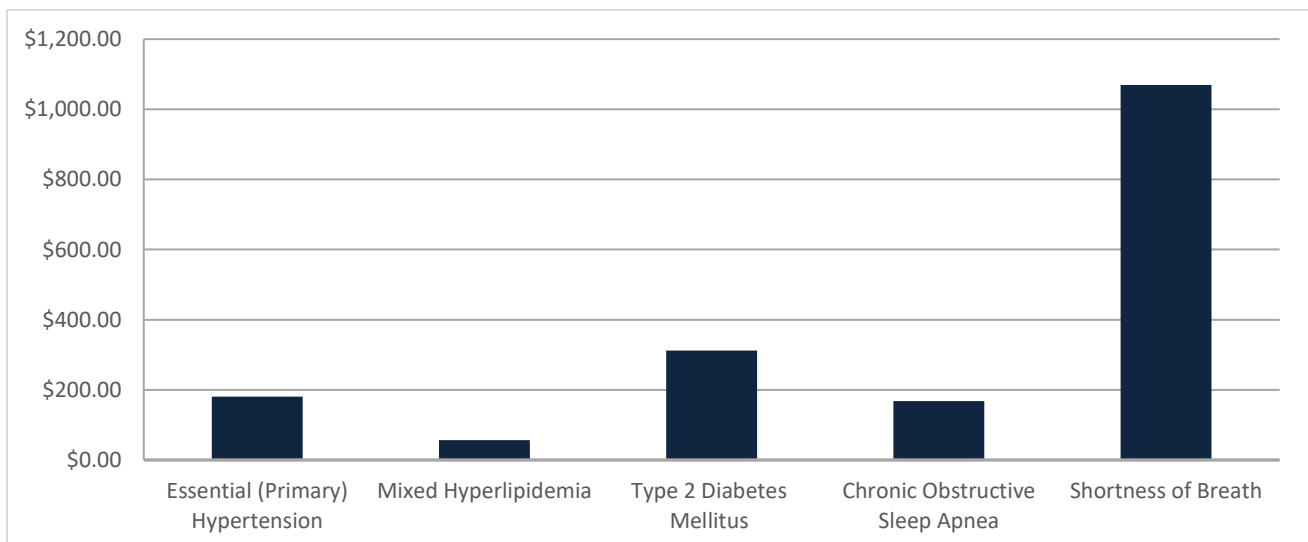


Figure 13 – Average Cost per Claim for Top 5 Diagnoses

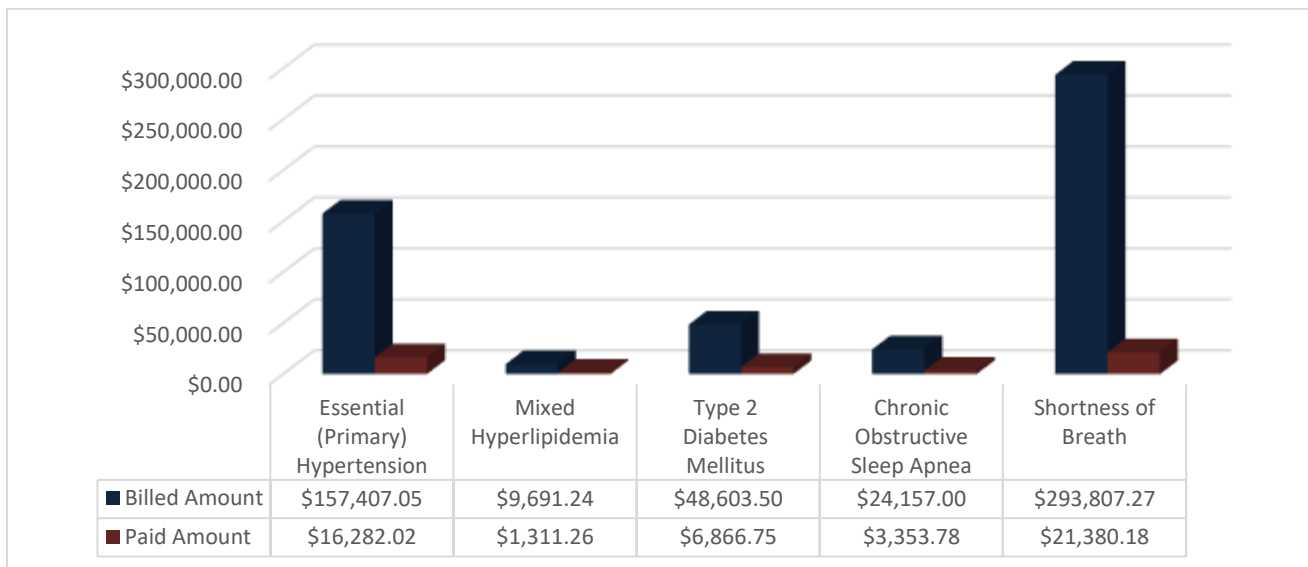


Figure 14 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability

Figure 15 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year, and Figure 16 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. 13 clients have reached the maximum liability for the fiscal year.

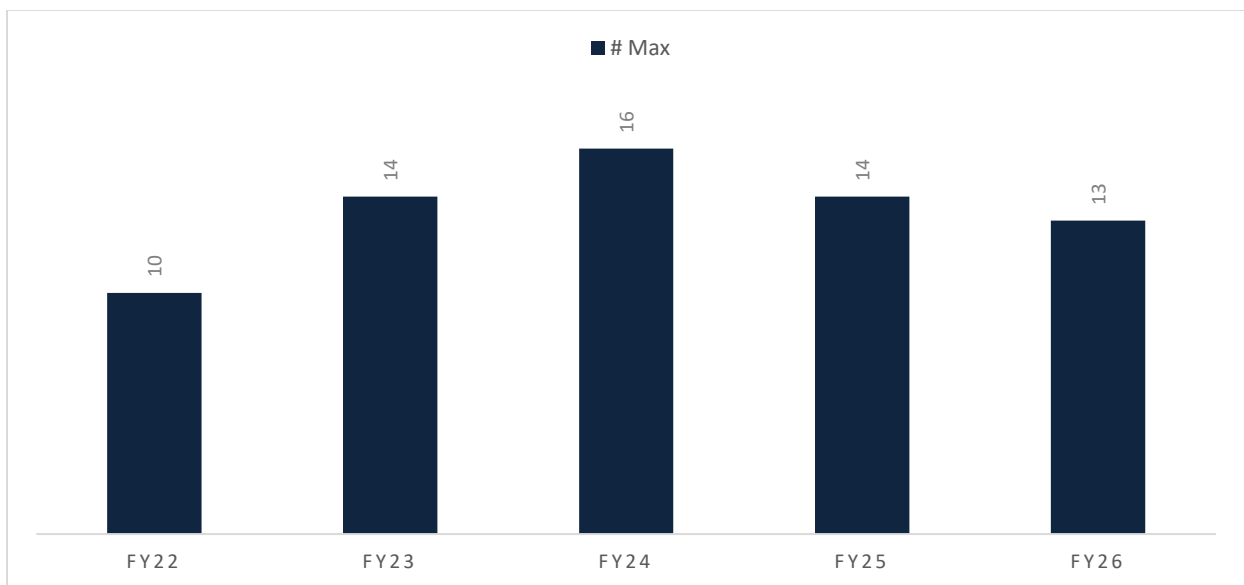


Figure 15 – Maximum Liability Exhausted FY22-26

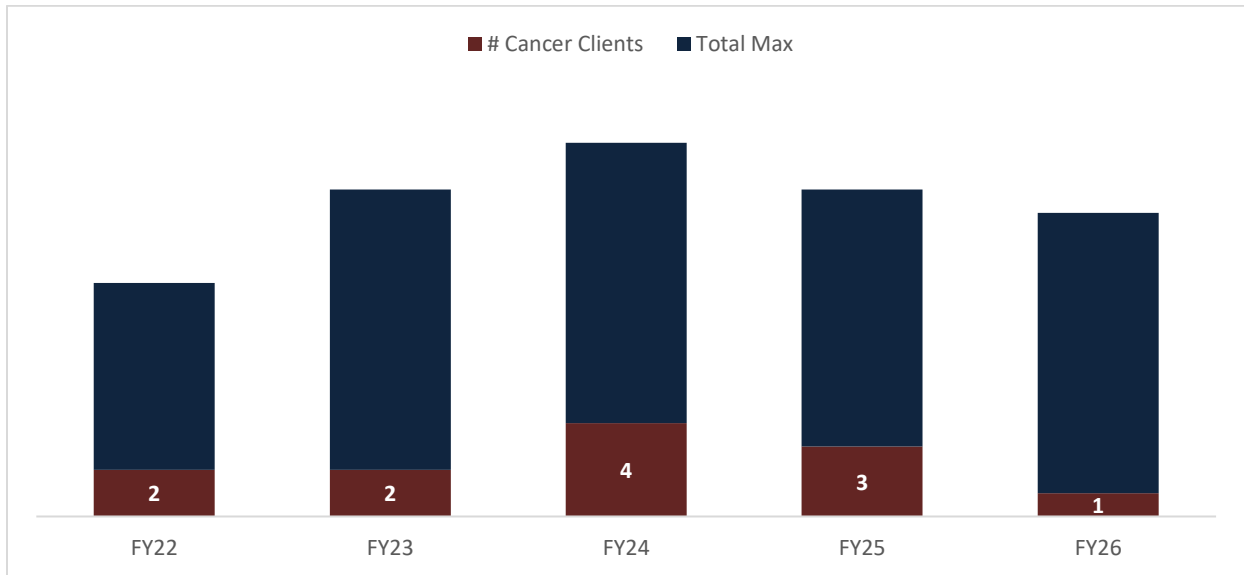


Figure 16 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

Prescription Benefit Updates:

Table 1

Month	Applying Clients	Total Applications	Monthly Savings= (ACQ + Dispensing Fee + 2%)
Jul-26	7	8	\$44,512.55
Jun-26	5	5	\$15,134.98
May-26	6	9	\$6,405.78
Apr-26	9	15	\$29,193.70
Mar-26	13	13	\$20,947.99
Feb-26	9	12	\$20,364.62
Jan-26	9	10	\$12,853.03
Dec-25	7	8	\$31,911.96
Nov-25	2	2	\$1,028.31
Oct-25	14	17	\$19,564.92
Sep-25	13	17	\$13,286.43

Aug-25	4	4	\$34,740.95
Jul-25	12	17	\$42,625.13

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine

A total of 648 claims were filled in July; a negligible increase from June's fill. Of these, 647 were generic prescriptions and one was brand. Figure 17 illustrates the total number of prescriptions dispensed each month, while Figure 18 shows MCHD's total monthly cost for all prescriptions.

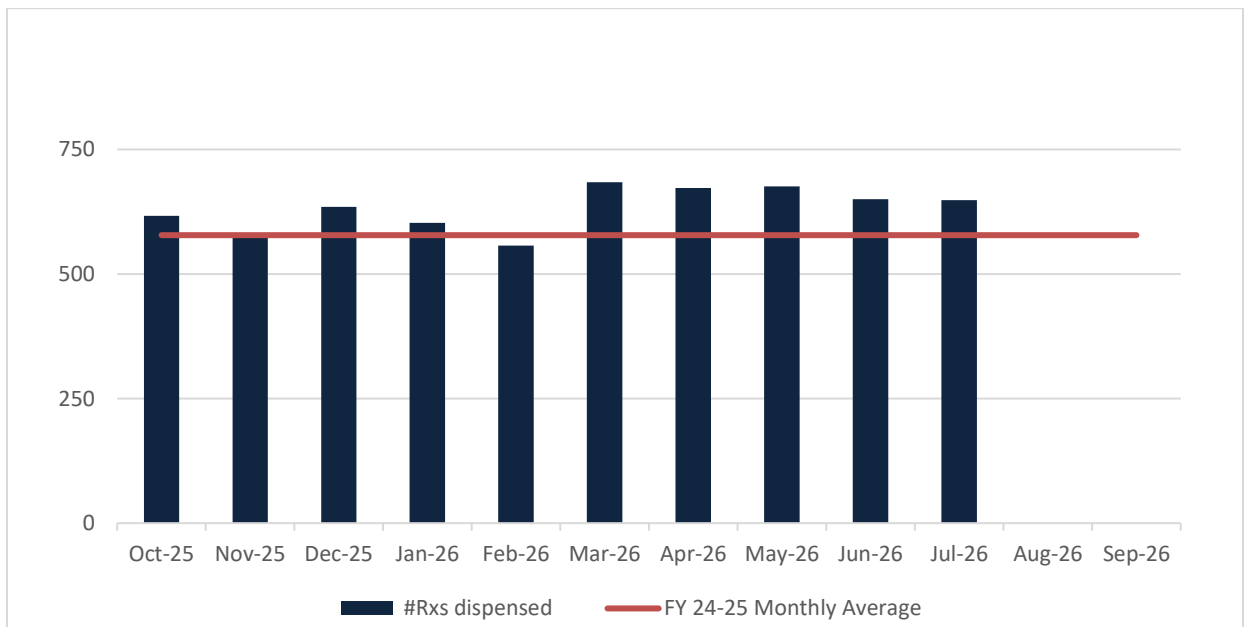


Figure 17 – Monthly Volume of Claims

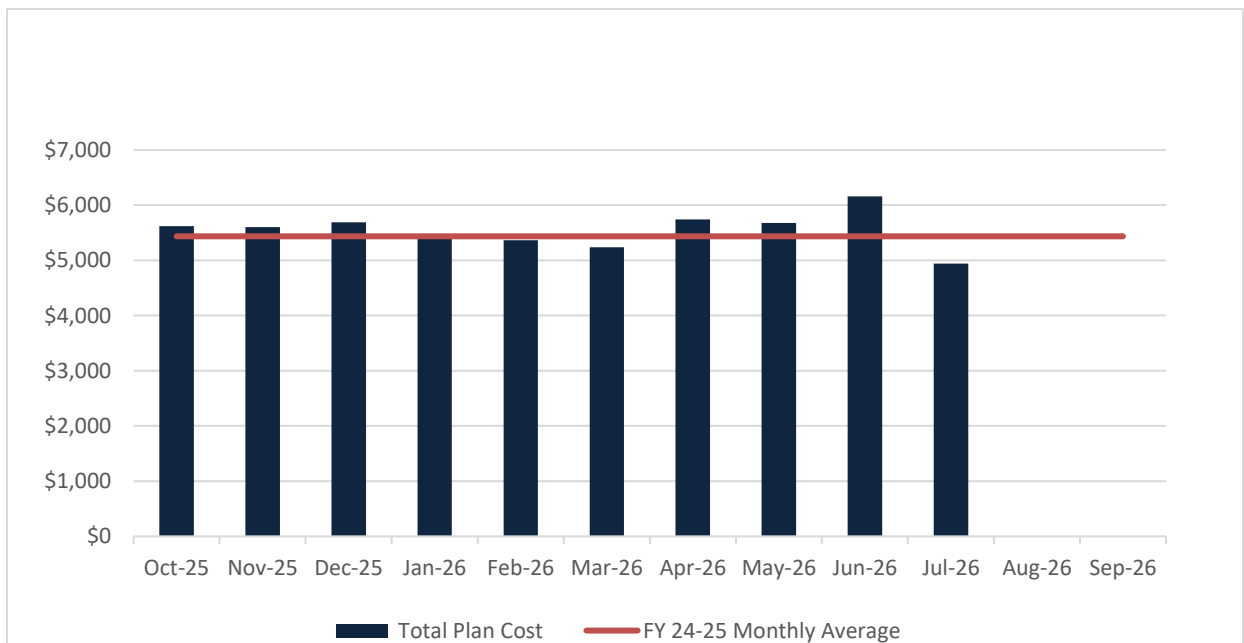


Figure 18 – Total Plan Cost

Agenda Item # 7e



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: August 25, 2026

Re: Update on Accounting, Billing, and Procurement Departments

Accounting

- Budget
 - Accounting continues to work with managers on the FY 2027 budget.
 - A special meeting was held on August 11th at which Tammy McRae presented tax rate information, and a tax rate for 2026 was proposed.
 - A Budget Committee meeting was held on August 18th.
 - A Public Tax Hearing will be held on August 25th.
 - Meetings to adopt the FY 2027 Budget and the Tax Rate will be held on September 1st.
- Oracle Implementation - Staff continues to work through the software conversion.
- Year End – The year-end close process is being planned.

Billing

- Billing Software Conversion - Billing continues to analyze work flow activity and make adjustments to improve processes.
- Collections
 - Collections for July 2026: \$2,613,296
 - Collections for July 2025: \$2,900,539
- Days in Accounts Receivable
 - As of July 30, 2026: days in accounts receivable are 60.
 - As of July 30 2025: days in accounts receivable were 75.

Procurement

- Oracle Implementation
 - Staff continues to work through the software conversion and process changes.
 - An outside consultant is being sought to help with procurement to payment processes and maximize the utility of the software.
- Year End – The year-end close process is being planned.

Agenda Item # 8



To: Board of Directors

From: Donna Daniel, Election Administrator

Date: August 25, 2026

Re: Order to Cancel November 3, 2026 Election

Consider and act on Order Resolution to rescind Order to Call Election for Montgomery County Hospital District positions Director Pct. No. 3, Director Pct. No. 4 and At Large No. 2 for January 1, 2027 to December 31, 2030 due to no contested races. (Mrs. Williams, Secretary – MCHD Board)

STATE OF TEXAS

COUNTY OF MONTGOMERY

ORDER OF CANCELLATION
ORDEN DE CANCELACION

In accordance with Section 2.053(a) of the Texas Election Code and Section 1063.053 of Chapter 1063 of the Texas Special District Local Laws Code, the Montgomery County Hospital District hereby cancels the election for the Director Precinct No. 3, Director Precinct No. 4 and At-Large Position No. 2 for its Board of Directors scheduled for November 3, 2026.

De conformidad con la Sección 2.053(a) del Código Electoral de Texas y la Sección 1063.053 del Capítulo 1063 del Código de Leyes Locales de Distritos Especiales de Texas, el Distrito Hospitalario del Condado de Montgomery cancela por la presente la elección para los cargos de Director del Precinto N.º 3, Director del Precinto N.º 4 y Director General (At-Large) N.º 2 de su Junta Directiva, programada para el 3 de noviembre de 2026.

The following candidate(s) have been certified as unopposed and are hereby elected as follows:

El siguiente candidato ha sido certificado como sin oposición y por la presente es elegido de la siguiente manera:

CANDIDATE (Candidato)

OFFICE SOUGHT (oficina buscado)

Charles Shirley

Director Precinct No. 3
(Director del Distrito Electoral N.º 3)

Blake Hall

Director Precinct No. 4
(Director del Distrito Electoral N.º 4)

Tanya Peacock

Director At-Large Position 2
(Director de At-Large Posicion 2)

A copy of this order will be posted on Election Day at each polling place that would have been used in the election of the Director Precinct No. 3, Director precinct No. 4 and Director At-Large Position 2.

Se exhibirá una copia de esta orden el día de la elección en cada centro de votación que se habría utilizado para la elección de Director del Distrito Electoral N.º 3, Director del Distrito Electoral N.º 4 y Director General (At-Large) del Puesto 2.

Charles Shirley, Chairman (*Presidente*)

ATTEST:

APPROVED AS TO FORM:

Bob Bagley, Vice-Chairman (Vicepresidente)

Art Aguilar, General Counsel
[*Asesor general*]

August 25, 2026

Date of Adoption (*Fecha de adopción*)

Agenda Item # 9



We Make a Difference!

To: Board of Directors

From: Donna Daniel, Election Administrator

Date: August 25, 2026

Re: Cancel Election Contract with Elections Administrator

Consider and act on canceling the Election contract with Elections Administrator Suzie Harvey for administration of the November 3, 2026 Election. (Mrs. Williams, Secretary – MCHD Board)

ELECTION SERVICES AGREEMENT

STATE OF TEXAS ()
COUNTY OF MONTGOMERY ()

THIS CONTRACT ("Agreement"), including all attachments and Exhibits hereto, is made this date countersigned by the governing body of the Political Subdivision, by and between the Political Subdivision of Montgomery County Hospital District

hereinafter called "Political Subdivision," and Montgomery County, Texas, by its County Election Officer, Suzie Harvey, hereinafter called "Contracting Officer," pursuant to Texas Election Code Section 31.092. The parties agree to hold a November 3, 2026 Joint Election with all participating Political Subdivisions in accordance with Chapter 271 of the Texas Election Code and this Agreement. This Agreement is entered into in consideration of the mutual covenants and promises hereinafter set out:

1. **RECITALS.** Contracting Officer is the Elections Administrator of Montgomery County, Texas, and is the County Officer in charge of election duties. Political Subdivision is a political entity situated wholly or partially within Montgomery County, Texas. Political Subdivision and Contracting Officer have determined that it is in the public interest of Montgomery County voters that the following contract be made and entered into for the purpose of having Contracting Officer furnish to Political Subdivision certain election services and equipment needed by Political Subdivision in connection with holding its November 3, 2026 Election. Montgomery County's certified Hart InterCivic Verity Voting System Version 2.5 voting system is to be used in the November 3, 2026 Joint Election, hereinafter called "Joint Election."
2. **DUTIES AND SERVICES OF CONTRACTING OFFICER.** Contracting Officer shall be responsible for performing the following duties and shall furnish the following services and equipment:
 - (a) Determine the number of election officials and voting equipment units needed for each polling location. Notify and coordinate presiding election judges, alternate judges, and all other election officials appointed by Montgomery County Commissioners Court and the County Election Board or recommended by Contracting Officer, as applicable. Montgomery County or Contracting Officer, as applicable, will make emergency appointments of election officials if necessary.
 - (b) Conduct necessary training of election officials or arrange for training through a third party. Notify all early voting and Election Day officials of the date, time, and place thereof.
 - (c) Arrange for the use of early voting locations per the attached Exhibit A and Election Day polling locations per the attached Exhibit B. If the need arises for emergency replacement

polling location(s), make necessary alternate arrangements and notify Political Subdivision as soon as possible.

- (d) Procure election kits and supplies and distribute to the election judges and deputy early voting clerks. Assemble and edit lists of registered voters to be used in conducting the election in conformity with the boundaries of Political Subdivision and the election precincts established for the election. The Election Day list of registered voters shall be arranged in alphabetical order, as applicable to the election, in lieu of alphabetical order by political entity.
- (e) Prepare and test voting equipment, format ballot styles, record audio, oversee all equipment and voter registration database programming, assure compliance with equipment security requirements, and arrange for transport of equipment to and from polling locations.
- (f) Serve as Early Voting Clerk for the Joint Election. Process, print, mail, email, or deliver in person, as applicable, and tabulate ballots for any eligible voter who applies for a mail ballot including all eligible Federal Post Card Application voters. Supervise the conduct of early voting in person and appoint sufficient personnel to serve as deputy early voting clerks. Provide lists of early voters as provided by law through the Montgomery County Elections website and Public Information web access program.
- (g) Provide, in English and Spanish, the legal notice of the date, time, and place of the required public logic and accuracy tests and the first test of automatic tabulating equipment on the Montgomery County website. Prepare test materials and conduct internal election testing and the required public logic and accuracy tests and tests of tabulation equipment. Provide the publication in English and Spanish of a legal notice of joint election one time in Montgomery County newspaper(s).
- (h) Arrange for all personnel, equipment, and supplies needed for the early voting ballot board, signature verification committee if applicable, tabulation, and central counting station. Tabulate early voting and Election Day results, including mail ballots and provisional ballots. Tabulate unofficial returns and assist in preparing the tabulation for the official canvass. Provide Political Subdivision its voter history report following the election through the Montgomery County Elections Public Information web access program.
- (i) Serve as Custodian of Records for election records in Contracting Officer's custody and provide the required temporary storage and permanent storage of said election records as provided by law.
- (j) Provide information services for voters and election officers.
- (k) Maintain accurate records of all expenses incurred in connection with the responsibilities under this Agreement and provide Political Subdivision a final invoice after the conduct of the election. Provide any detailed backup to such invoice, if requested, reflecting the charges or components of the costs set forth on the invoice submitted to Political Subdivision.

(l) Conduct a post-election hand count audit as provided by Section 127.201 of the Texas Election Code if required for the County election, or if Political Subdivision otherwise provides Contracting Officer precincts and races ordered by the Secretary of State to be manually counted. Contracting Officer shall post the results of any such count on the Montgomery County website and, in accordance with Section 127.201(e) of the Texas Election Code, deliver a written report of the results of any such count to the Office of the Secretary of State.

(m) Place the funds paid by Political Subdivision hereunder in a "contract fund" as prescribed by Section 31.100 of the Texas Election Code.

3. DUTIES AND SERVICES OF POLITICAL SUBDIVISION. Political Subdivision shall be responsible for performing the following duties:

(a) Prepare all election orders, resolutions, notices, and other pertinent documents for adoption and execution by the appropriate Political Subdivision officer or body, as provided and authorized by law. Take all actions necessary for calling Political Subdivision's election which are required by the Texas Election Code and/or the Political Subdivision's governing body, charter, ordinances, or other applicable laws. Execute a Joint Election Agreement with all participating Political Subdivisions for the purpose of sharing election equipment, election officials, polling places, and costs. Serve as Custodian of Records for all election records in its possession as provided by law.

(b) Political Subdivision shall be responsible for the legal sufficiency of any order calling its election. Political Subdivision shall be responsible for all substantive and procedural legal issues governing the conduct of its election. Political Subdivision understands and agrees that Contracting Officer provides no legal advice to Political Subdivision.

(c) Adopt the County Election Precincts, consolidated County Election Precincts ordered by the Montgomery County Commissioners Court, or precincts recommended by Contracting Officer, as applicable, for this election. Adopt all early voting dates, times, and locations on the attached Exhibit A. Adopt the election day polling locations on the attached Exhibit B at which Political Subdivision's election will be held.

(d) If required, prepare any necessary preclearance submission on all voting changes made by Political Subdivision and timely submit to the U. S. Department of Justice under the Federal Voting Rights Act of 1965, as amended.

(e) Prepare, post, and publish all required election notices for Political Subdivision, with the exception of the joint election notice and the notice of the public test, which Contracting Officer shall publish and/or post on the Montgomery County website, as provided. In addition, if polling locations for Joint Election are different than those for Political Subdivision's previous election, Political Subdivision shall post notice at the entrance to any previous polling places in its jurisdiction stating that the polling location has changed and shall provide the polling location and address for those voters for this election, pursuant to Texas Election Code Section 43.062, unless Contracting Officer has posted notice of the change at that location for Joint Election. Educate the voters in Political

Subdivision as much as possible about early voting dates, times, and locations and election day polling locations.

- (f) Timely confirm with Contracting Officer Political Subdivision's boundaries, County Election Precincts, and street details within those boundaries. If boundaries are not defined properly within Montgomery County Elections voter registration database, maps and street lists with block ranges and odd/even/both indicators must be provided to Contracting Officer. Proof and approve all programming work done for the jurisdiction according to the Exhibit C Timetable.
- (g) Deliver to Contracting Officer, according to the attached Exhibit C Timetable, an Entity Fact Sheet, Ballot Template with Spanish translations, candidate names and measures, copies of candidate applications, and the order in which all items are to be printed on the ballot with the exact form and spelling. Provide pronunciation for difficult names or words for use on the ballot audio recording. Review ballot proofs and approve by signature within deadlines provided.
- (h) Appoint Contracting Officer as Early Voting Clerk to receive applications for ballot by mail at

<u>Mail</u>	<u>Email*</u>	<u>Fax*</u>
Suzie Harvey Elections Administrator P. O. Box 2646 Conroe, TX 77305-2646	election.ballot@mctx.org	(936) 788-8340

*If an Application for Ballot By Mail is submitted by email or fax or if a Federal Post Card Application is submitted by fax, to be effective, the original application must also be physically submitted and be received not later than the fourth business day after it is received by email or fax.

All requests for early voting ballots to be voted by mail that are received by Political Subdivision must be forwarded in person or by email or fax to Contracting Officer on the day of receipt. Original applications that are received by mail and forwarded by email or fax must also be mailed to Contracting Officer for all processing.

- (i) Appoint election officials as appointed by Montgomery County Commissioners Court and the County Election Board or recommended by Contracting Officer, as applicable.
- (j) If requested, assist Contracting Officer with recruiting bilingual poll workers and provide documentation of Political Subdivision's efforts if requested by the U. S. Department of Justice.
- (k) If candidate information packet is provided to Political Subdivision by Contracting Officer, distribute to all candidates at time of candidate filing or in another appropriate manner.

- (l) Pay additional costs incurred by Contracting Officer for any ballot or election changes after deadlines, recount, election contest, newly ordered election, or a runoff election, if required, unless prohibited by law.
- (m) Immediately forward to Contracting Officer any information received from the Secretary of State regarding a post-election hand count audit of precincts and races or a waiver of the hand count audit. Contracting Officer must receive this information on the same day received by Political Subdivision because of the short deadline for Contracting Officer to begin the process.
- (n) Canvass the returns and declare the election results for Political Subdivision. Political Subdivision is responsible for filing any precinct reports with the Secretary of State, if required, unless both parties agree that Contracting Officer will submit precinct reports.
- (o) Pay a deposit, if required, of 60% of its estimated total cost, per the Exhibit D Cost Estimate, if provided, within thirty days from the date of the Exhibit D Cost Estimate. Pay the balance for conducting said election within thirty days from the date of final invoice. All payments shall be made from current revenues available to Political Subdivision. If the amount owed for conducting the election is less than any deposit paid by Political Subdivision, Contracting Officer shall refund the overpayment in a prompt manner.

Checks shall be made payable to:

Montgomery County Elections Administrator
P O Box 2646, Conroe, Texas 77305-2646.

4. **COST OF SERVICES.** Political Subdivision shall share some expenses for the above services, supplies, and equipment in accordance with the Exhibit D Cost Estimate. This cost estimate may be amended, if necessary, after filing deadlines and election cancellations. Additional elections may reduce costs for each entity, and election cancellations may increase costs for each remaining entity. It is understood that other political entities may wish to participate in the use of the County's voting equipment and polling locations, and it is agreed that Contracting Officer may enter into other contracts with entities for those purposes on terms and conditions generally similar to those set forth in this Agreement. Only the actual expenses directly attributable to this Agreement and any prorated shared expenses plus a 10% administrative fee may be charged to Political Subdivision.

5. **GENERAL CONDITIONS.**

- (a) The parties agree that the timing is critical for all duties in this Agreement. Failure to adhere to any deadline in the Exhibit C Timetable without prior agreement of Contracting Officer may result in cancellation of Contracting Officer's duties and obligations to conduct Political Subdivision's election under this Agreement or, at the discretion of Contracting Officer, a late penalty surcharge in an amount not to exceed 10% of the total final cost of the election. Adherence to the Timetable is critical because of Montgomery County's obligation to complete all programming and testing, process, print, and mail or email, as applicable, any military and overseas ballots by state and federal deadlines, and conduct federal, state, county, and/or other contracted elections, as applicable.

- (b) In accordance with Section 31.098 of the Texas Election Code, Contracting Officer is authorized to contract with third persons for election services and supplies and hire necessary temporary personnel to perform contracted duties. Part-time and seasonal personnel will be compensated at the hourly rate set by Montgomery County.
- (c) Pursuant to Section 31.100(d) of the Texas Election Code, Contracting Officer may not be personally compensated for election services performed under this Agreement. In accordance with Section 31.100(e) of the Texas Election Code, only costs for contractual duties performed outside of normal business hours by personnel regularly employed by Contracting Officer will be allocated to Political Subdivision under this Agreement.
- (d) Political Subdivision acknowledges that voting equipment is highly technical and it is conceivable that, despite the best effort of the parties and technical assistance, it might fail during the election. Contracting Officer will take every possible action to remedy any such situation, but Political Subdivision agrees that should such equipment fail, it will not make any claim for damages of any kind.
- (e) The county early voting sites as per the attached Exhibit A will be used for the Joint Election. Any eligible Montgomery County voter in the Joint Election may vote early by personal appearance at any one of the joint early voting locations in Exhibit A.
- (f) Montgomery County Elections Department is contracting with numerous political entities for the Joint Election, and the parties agree that all ballot styles will be programmed into one electronic voting system. Each voter will receive one ballot that contains all races and measures in the Joint Election for which the voter is eligible at the address and in the precinct of the voter's current registration in Montgomery County. One joint voter sign-in process consisting of a common list of Montgomery County registered voters and common signature rosters shall be used.
- (g) In accordance with Section 31.099 of the Texas Election Code, Contracting Officer shall file copies of this Agreement with the Auditor and Treasurer of Montgomery County not later than the 10th day from receipt by Contracting Officer of the fully executed Agreement(s).
- (h) Montgomery County is self-insured for personal liability issues. Should Political Subdivision desire insurance for injuries during this election or other liabilities, it shall make such arrangements separate from this Agreement.
- (i) In the event that the performance by Contracting Officer of any of its obligations hereunder shall be interrupted or delayed by any occurrence not occasioned by its own conduct, whether such occurrence be an act of God or the result of war, riot, civil commotion, sovereign conduct, or the act or condition of any persons not a party thereof, then it shall be excused from such performance for such period of time as is reasonably necessary after such occurrence to remedy the effects thereof.
- (j) The parties to this Agreement agree that Political Subdivision may cancel this Agreement in the event that it has no need to participate in Joint Election. If Political Subdivision cancels its participation after the deadline in Exhibit C Timetable, a \$1,000 contract

preparation and processing fee will be assessed to Political Subdivision in addition to any costs incurred by Contracting Officer on behalf of Political Subdivision prior to said cancellation. A 10% administrative fee will be added to all charges for services provided under this agreement, including services related to a canceled election or canceled participation for which notification is provided to Contracting Officer after the deadline in Exhibit C Timetable.

- (k) Political Subdivision has the option of extending the applicable terms of this Agreement through its runoff election, if required. If requested by Contracting Officer, Political Subdivision shall be responsible for locating acceptable runoff polling locations, although Contracting Officer may assist. The number of early voting locations and/or Election Day polling locations in a runoff election may be reduced. If Political Subdivision elects to have Contracting Officer conduct a runoff election, the polling places must be acceptable to Contracting Officer and shall be coordinated with other participating entities. Costs will be allocated to the participating entities, plus a 10% administrative fee shall be charged. Political Subdivision shall be responsible for all orders, notices, and notice of election postings and publications required for its runoff, except the posting of the notice of the public logic and accuracy tests and the first test of automatic tabulating equipment, which Contracting Officer will post.

The foregoing Election Services Agreement is made in Montgomery County, Texas, and is signed on the dates below.

[Remainder of this page intentionally left blank; signature page(s) to follow.]

MONTGOMERY COUNTY, TEXAS

June 23, 2026

Date Signed

By: 
Suzie Harvey, Elections Administrator
"Contracting Officer"
9159 Airport Road
Conroe, Texas 77303
Phone: (936) 539-7843 Fax: (936) 788-8340
Email: suzie.harvey@mctx.org
cynthia.jamieson@mctx.org

Montgomery County Hospital

~~District~~
"Political Subdivision"

June 23, 2026

Date Signed

By: 
Name: Charles Shirley
Title: Chairman of Board
Address: 1400 S Loop 336 West
City, State, Zip: Conroe, TX 77316
Phone: 936-523-5016 Fax: 936-539-1163
Email: Ddaniel@mchd-tx.org

Agenda Item # 10



To: Board of Directors
From: Donna Daniel, Elections Administrator
Date: August 25, 2026
Re: **Cancel Joint Election Agreement**

Consider and act on canceling the Joint Election agreement with Elections Administrator Suzie Harvey for administration of the November 3, 2026 Election. (Mrs. Williams, Secretary – MCHD Board)

Joint Election Agreement

Political Subdivision of Montgomery County Hospital District

WHEREAS, the undersigned Political Subdivisions (collectively referred to hereinafter as "Participating Entities") will each hold an election on November 3, 2026; and

WHEREAS, Montgomery County Elections Administrator, Suzie Harvey, as Montgomery County's Election Officer, has entered into separate Election Services Agreements with each of the undersigned Participating Entities wherein the County's Election Officer will administer elections occurring on November 3, 2026, to be held in precincts in Montgomery County, as authorized under Subchapter D of Chapter 31 of the Texas Election Code ("Election Services Agreements"); and

WHEREAS, the Participating Entities desire to enter into a Joint Election Agreement, as authorized under Chapter 271 of the Texas Election Code, for the purpose of sharing election equipment, election officials, polling places, and costs where appropriate.

NOW, THEREFORE, Participating Entities enter this Joint Election Agreement under the terms that follow:

I. Scope of Joint Election Agreement

The Participating Entities enter this Joint Election Agreement ("Agreement") for the purpose of jointly conducting elections to be held on November 3, 2026 ("Joint Election").

II. Appoint Election Officer

The Participating Entities appoint Suzie Harvey, Montgomery County Elections Administrator ("Contracting Officer"), to serve as the Election Officer to perform the duties and responsibilities of Election Officer itemized in the Election Services Agreements for the Joint Election.

III. Early Voting and Election Day

Early voting and election day voting shall be held in common precincts where appropriate, at the dates, times, and locations adopted by Montgomery County Commissioners Court or designated by Contracting Officer, as applicable, and shall be authorized and ordered by the governing body of each Participating Entity.

IV. Joint Election Costs; Adjustment of Costs in the Event of Cancellation of Election; Payment

The estimated election expenses for each Participating Entity, including administrative costs and expenses for facilities, personnel, supplies, equipment, services, and training, are reflected in the Exhibit D - Cost Estimate, when incorporated into each Election Services Agreement. The Participating Entities agree that they will be responsible for and will pay from budgeted funds their share of the actual election expenses attributable to each entity according to the table incorporated into the Election Services Agreements as the Final Invoice.

V. Reasonable Cooperation

The Participating Entities agree to reasonably cooperate with each other as is necessary to carry out the terms of this Agreement.

VI. Miscellaneous Provisions

1. This Agreement becomes effective with respect to each Participating Entity upon execution by that Participating Entity. The obligations of this Agreement will continue as to each Participating Entity until each Participating Entity has made full payment of its share of election costs under this Agreement and its respective Election Services Agreement, which costs are related to the Joint Election.
2. If for any reason a Participating Entity does not participate in the Joint Election, this Joint Election Agreement shall remain in effect between all remaining Participating Entities.
3. Notices given under this Agreement must be in writing and may be effected by hand delivery, fax, email, or certified mail to the Contracting Officer and/or the Participating Entities at the addresses listed on their respective signature blocks below.
4. This Agreement may not be amended or modified except in writing executed by the Contracting Officer and each respective Participating Entity with whom the amendment or modification has been mutually agreed.
5. The obligations under this Agreement are performable in Montgomery County, Texas.
6. Venue for any dispute arising under this Agreement shall be in Montgomery County, Texas. This Agreement shall be governed by and construed in accordance with the laws of the State of Texas and the United States of America.
7. If any provision of this Agreement is found to be invalid, illegal, or unenforceable by a court of competent jurisdiction, such invalidity, illegality, or unenforceability shall not affect the remaining provisions of this Agreement; and the Participating Entities shall perform their obligations under this Agreement as expressed in the terms and provisions of this Agreement.
8. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original for all purposes. Faxed or emailed signatures and/or electronic signatures shall have the same force and effect as an original signature.

IN TESTIMONY WHEREOF, this Agreement is executed by Montgomery County, Texas or the Contracting Officer, as applicable, and each Participating Entity on the dates indicated below.

See attached signature page(s):

June 23, 2026
Date

Signature:
Printed name:
Title:
Political Subdivision:


Mark Keough
County Judge
Montgomery County, Texas
All correspondence to be directed to:
Montgomery County Elections Office
P. O. Box 2646
Conroe, Texas 77305-2646
(936) 539-7843
(936) 788-8340
suzie.harvey@mctx.org
cynthia.jamieson@mctx.org

June 23, 2026
Date

Signature:
Printed name:
Title:
Political Subdivision:
Address:
City, State, Zip:
Telephone:
Fax:
Email:


Charles Shirley
Chairman of Board
Montgomery County Hospital
District
1400 S. Loop 336 West
Conroe, TX 77304
(936) 523-5016
(936) 539-1163
ddaniel@mchd-tx.org

Date

Signature:
Printed name:
Title:
Political Subdivision:
Address:
City, State, Zip:
Telephone:
Fax:
Email:

()
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Date

Signature:
Printed name:
Title:
Political Subdivision:
Address:
City, State, Zip:
Telephone:
Fax:
Email:

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Agenda Item # 11



To: Board of Directors

From: Brett Allen, CFO

Date: August 25, 2026

Re: Single Source – Demontrond Chrysler Dodge

Consider and act on continuing to use Demontrond Chrysler Dodge Jeep RAM as a single-source vendor.

The term, single-source, is used to designate a product or service to be purchased from a specified supplier for strategic reasons.

MCHD is a Dodge limited warranty and recall center. As such, it is required by agreement to use genuine MOPAR parts, which are Dodge original equipment manufacturer (OEM) parts.

Currently, no purchasing cooperatives hold contracts for MOPAR parts.

Demontrond Chrysler Dodge Jeep RAM is the only supplier in Montgomery County that carries an expansive inventory of MOPAR parts.

Having a local source for parts minimizes shipping costs and the time ambulances are out of service for maintenance and repairs.

Another vendor could still be used in the event a particular product is not available timely from Demontrond Chrysler Dodge Jeep RAM. This approach ensures operational continuity while leveraging the benefits of a single-source vendor.

Yes No N/A

☐ ☐ ☒ Budgeted item?

☐ ☐ ☒ Within budget?

☐ ☐ ☒ Renewal contract?

☐ ☐ ☒ Special request?

Agenda Item # 12



To: Board of Directors
From: Randy Johnson, CEO
Date: August 25, 2026
Re: **Appointment of Local Health Authority**

Consider and act on renewal of the Appointment of Health Authority for Public Health Department. (Mr. Shirley, Chairman – MCHD Board).

Per 25 Tex. Admin. Code §85.3 - Health Authorities:

If a non-physician serves as the director of a local health department or public health district, the director shall appoint a physician to serve as the health authority within the jurisdiction of such local health department or public health district, subject to the approval of the governing body of the local health department or public health district.

Charles Sims, MD is a board-certified infectious disease specialist who completed his bachelor's degree at Rice University, then earned his medical degree at the UT Health Science Center in Houston. After finishing school, he joined the U.S. Navy, where he completed his internship at the Naval Medical Center San Diego. He then participated in a Fellowship in Hyperbaric and Diving Medicine and later became an Undersea Medical Officer for the Navy. After leaving the Navy, Dr. Sims participated in an Infectious Disease Fellowship at the UT Health Science Center and MD Anderson Cancer Center. Currently, he lives and has a private practice in The Woodlands and is an Assistant Professor at Baylor College of Medicine. Dr. Sims has served as the Montgomery County Local Health Authority since 2016.

Yes No N/A

- | | | | |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| ☒ | ☐ | ☐ | Budgeted item? |
| ☒ | ☐ | ☐ | Within budget? |
| ☒ | ☐ | ☐ | Renewal contract? |
| ☐ | ☐ | ☒ | Special request? |

What is a Health Authority?

Sec. 121.021. HEALTH AUTHORITY. A health authority is a physician appointed under the provisions of this chapter to administer state and local laws relating to public health within the appointing body's jurisdiction.

Sec. 121.022. QUALIFICATIONS.

- (a) A health authority must be:
 - (1) a competent physician with a reputable professional standing who is legally qualified to practice medicine in this state; and
 - (2) a resident of this state.
- (b) To be qualified to serve as a health authority, the appointee must:
 - (1) take and subscribe to the official oath; and
 - (2) file a copy of the oath and appointment with the department.

Sec. 121.023. TERM OF OFFICE. A health authority serves for a term of two years and may be appointed to successive terms.

Sec. 121.024. DUTIES.

- (a) A health authority is a state officer when performing duties prescribed by state law.
- (b) A health authority shall perform each duty that is:
 - (1) necessary to implement and enforce a law to protect the public health;
 - (2) prescribed by the department.
- (c) The duties of a health authority include:
 - (1) establishing, maintaining, and enforcing quarantine in the health authority's jurisdiction;
 - (2) aiding the department in relation to local quarantine, inspection, disease prevention and suppression, birth and death statistics, and general sanitation in the health authority's jurisdiction;
 - (3) reporting the presence of contagious, infectious, and dangerous epidemic diseases in the health authority's jurisdiction to the department in the manner and at the times prescribed by the department;
- (d) reporting to the department on any subject on which it is proper for the department to direct that a report be made; and
- (e) aiding the department in the enforcement of the following in the health authority's jurisdiction:
 - 1) proper rules, requirements, and ordinances;
 - 2) sanitation laws;
 - 3) quarantine rules; and
 - 4) vital statistics collections.

Agenda Item # 13



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: August 25, 2026

Re: Public Health District Policy – PH 22-100

Consider and act on Public Health District Policy: (Mr. Shirley, Chairman – MCHD Board)

- a. PH 22-100 General Administration of Public Health Department.

	General Administration of Public Health Department	Page 1 of 1
Department	Policy Number	
Public Health	PH 22-100	

I. POLICY

The Montgomery County Public Health Department operates in full compliance with all applicable Federal, State, and local laws and Grant regulations, which shall serve as the foundation for all departmental policies and procedures

References

Original Date 07/2026 Review/Revision Date 07/2026 X Supersedes all Previous Compliance Committee: Date 07/29/2026 Approved Board of Directors: Date: August 25, 2026
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Agenda Item # 14



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: August 25, 2026

Re: Assistant Medical Director Employment

Consider and act on employment of Assistant Medical Director, Dr. DePasquale.
(Mr. Bagley, Chair – EMS Committee)

“Effective October 1, 2026”

Yes No N/A

☒ ☐ ☐ Budgeted item? FYE 2027

☒ ☐ ☐ Within budget? FYE 2027

☐ ☐ ☒ Renewal contract?

☒ ☐ ☐ Special request?

Agenda Item # 15



To: Board of Directors
From: James Campbell, EMS Chief
Date: August 25, 2026
Re: **“In God We Trust” to each ambulance.**

Mr. Bob Bagley has requested that there be a discussion regarding adding the language “In God We Trust” to each ambulance in the form of a graphic or sticker.

For MCHD vehicle graphics we use the vendor Bryant’s Signs. The company has prepared a very basic quote estimating a cost of \$1,981.00 to add the graphic to the rear of each ambulance, which includes parts and labor.

The quote and an example photo are attached.

Fiscal Impact: Nominal

Yes	No	N/A	
☐	☒	☐	Budgeted item?
☐	☒	☐	Within budget?
☐	☐	☒	Renewal contract?
☒	☐	☐	Special request?

Shane Bryant

Bryant's Signs

281-689-0746

Project: **MCHD- "In God We Trust"** Model: **Fleet Ambulance** Material: **3M 680 Reflective**



1.75" X 15.25"
ADDITION

PLEASE NOTE: VEHICLE AND GRAPHICS PICTURED ARE FOR CONCEPTUAL PURPOSES ONLY. ACTUAL SIZES, COLORS AND PLACEMENT OF GRAPHICS MAY VARY ON ACTUAL VEHICLE.

23604 Roberts Rd
New Caney, TX. 77357
281-689-0746

Number: E514

Date: 8/17/2026

MCHD
Montgomery County Hospital District
1300 S. LOOP 336 W.
Conroe, TX, 77304

Attention:	P.O. Number	Project
KEVIN		MCHD FLEET AMBULANCE ADD ON

Item#	Description	Qty / Sq Ft	Price Each	Tax	Amount
	MCHD-"IN GOD WE TRUST" 1.75" X 15.25"	56.00	\$12.00		\$672.00
	INSTALL GRAPHICS (PER HOUR)	14.00	\$93.50		\$1,309.00

IN GOD WE TRUST ADDITION TO FLEET AMBULANCES

labor estimated on installing all in 2- 7hr block of time
*estimated @ 15 min. per unit to clean surface and install graphic.

SubTotal	\$1,981.00
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Sales Tax 8.25% on \$0.00	\$0.00
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Total	\$1,981.00
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Agenda Item # 16



We Make a Difference!

To: Board of Directors
From: Randy Johnson, CEO
Date: August 25, 2026
Re: Employee Survey

Review 2026 employee survey results. (Mrs. Williams, Chair – Personnel Committee)

"Discussion at the board meeting"

Agenda Item # 17



We Make a Difference!

To: Board of Directors
From: James Campbell, EMS Chief
Date: August 25, 2026
Re: **Staging**

Presentation and review of the procedure for staging. (Mrs. Williams, Chair – Personnel Committee)

“Presentation will be at the board meeting”

Agenda Item # 18



We Make a Difference!

To: Board of Directors

From: James Campbell, EMS Chief

Date: August 25, 2026

Re: Reporting Method – Harm's Way

Presentation and review of reporting methods for employees who felt they were in harm's way. (Mrs. Williams, Chair – Personnel Committee)

"Presentation will be at the board meeting"

AGENDA ITEM # 19

Board Mtg: 08/25/26

Consider and act on Healthcare Assistance Program specialty care claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 06/03/26 to 07/29/26

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>June</u>			
June 3, 2026	Yes	\$	10,564.88
June 10, 2026	Yes	\$	12,027.29
June 17, 2026	Yes	\$	19,680.05
June 24, 2026	Yes	\$	19,592.95
Total June Payments - MTD		\$	61,865.17
Monthly Budget - June 2026		\$	161,047.00
<u>July</u>			
July 1, 2026	No	\$	67,161.65
July 8, 2026	No	\$	31,327.34
July 15, 2026	No	\$	23,161.88
July 22, 2026	No	\$	74,471.85
July 29, 2026	No	\$	32,012.24
Total July Payments - MTD		\$	228,134.96
Monthly Budget - July 2026		\$	161,048.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 20

Board Mtg: 08/25/26

Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 08/01/26 through 08/31/26**

Disbursement Date	Value of Services Provided by HCA and Affiliated Providers
<u>August</u>	
August Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 277,163.00
Budgeted Amount August 2026	\$ 277,163.00
Over / (Under) Budget	\$ -

AGENDA ITEM # 21

Board Mtg.: 08/25/26

Montgomery County Hospital District Financial Dashboard for July 2026 (dollars expressed in 000's)

	Jul 2026	Jul 2025	Var	Var %
Cash and Investments	59,477	60,933	(1,456)	-2.4%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Months	% of Total
10	83.3%

Income Statement	Jul 2026 Actual	YTD Actual	Total Annual Budget	% YTD Annual Budget
Revenue				
Tax Revenue	326	52,260	52,148	100.2%
EMS Net Revenue	2,395	23,853	30,475	78.3%
Other Revenue	743	9,563	10,354	92.4%
Total Revenue	3,465	85,675	92,978	92.1%
Expenses				
Payroll	5,315	48,719	62,317	78.2%
Operating	1,381	15,315	20,279	75.5%
Indigent Healthcare	400	3,531	5,259	67.1%
Total Operating Expenses	7,096	67,565	87,855	76.9%
Capital	927	13,150	21,477	61.2%
Total Expenditures	8,023	80,714	109,331	73.8%
Revenue Over / (Under) Expenses	(4,558)	4,961	(16,354)	

Total Tax Revenue: We have collected \$52.2M or 100.6% of the year-to-date budget and 100.2% of total budgeted Tax Revenue.

EMS Net Revenue: EMS Net Revenue is less than expected at 78.3% year to date. Billable trips per day are 1.0 or 0.6% less than budgeted. Adjustments are greater than budget due to cleaning up old accounts and adjusting workflows as we transitioned to new billing software.

Other Revenue: Year-to-Date, Other Revenue is better than expected primarily due to Contract Revenue, Investment Income, Miscellaneous Income, and the Tobacco Settlement exceeding budget.

Payroll: Through the first nine months of the year, overall payroll expenses are 78.2% of the annual budget. Wages and healthcare expenses are less than budgeted thus far.

Operating Expenses: Operating expenses are 75.5% of the annual budget thus far. Much of this variance can be attributed to timing.

Indigent Care Expenses: Year to date, indigent healthcare expenses are 67.1% of budget. Enrollment in the program and cost per client have been less than expected.

Capital: Capital Expenditures are 61.2% of the annual budget at the end of June. This is primarily due to timing as many of the planned projects are expected to be completed in the last quarter of the year or in FY 2027.

Montgomery County Hospital District Balance Sheet

For the period ending Jul - Total Fund (10 & 22)

FY26

Assets

10100 - Petty Cash	1,400.00
11401 - MCHD Operating Account WF	1,690,705.63
11501 - PH Operating Account	518,696.89
12500 - Investments MMDA	25,511,795.93
13100 - TexPool	182,262.00
13300 - MCHD Investments WF Bank	18,318,203.12
13301 - PH Investments WF Bank	1,943,699.09
13400 - TexStar	161,829.64
13500 - Investments CD	11,148,660.42

Cash and Equivalents

59,477,252.72

14100 - A/R-EMS Billings	11,760,510.66
14200 - Allowance for Bad Debt	(3,054,559.30)
14300 - A/R Other	1,487,876.83
14305 - A/R Employee	5,931.07
14400 - A/R-Grant	118,361.63
14450 - Capital Lease Receivable	1,443,375.22
14605 - Capital Lease Interest Receivable	6,809.74
14700 - Taxes Receivable	2,463,011.34
14750 - Allowance for Bad Debt-Tax Rev	(421,256.38)

Receivables

13,810,060.81

14800 - Deposits	8,434.00
14900 - Prepaid Expenses	553,586.62
15000 - Inventory	1,257,492.32

Other Assets

1,819,512.94

Total Assets

75,106,826.47

Liabilities

Montgomery County Hospital District Balance Sheet

For the period ending Jul - Total Fund (10 & 22)

FY26

20500 - Accounts Payable	1,120,272.67
20600 - Accounts Payable-Other	11,144.09
21000 - Accrued Expenditures	2,991,532.50
21400 - Accrued Payroll	781,824.72
21525 - P/R-Charitable Deductions	7,530.95
21585 - P/R-Flexible Spending	6,067.17
21590 - P/R-Supplemental Insurance Premiums	(295.43)
21595 - P/R-Health Savings	(261.11)
21650 - TCDRS Defined Benefit Plan	878,542.86
Total Current Liabilities	5,796,358.42
23000 - Deferred Tax Revenue	2,041,754.96
23200 - Deferred Revenue	440.00
23300 - Deferred Capital Lease Revenue	1,286,156.35
Deferred Inflow	3,328,351.31
Total Liabilities	9,124,709.73
Capital	
30225 - Assigned - Open Purchase Orders	5,987,480.75
30300 - Nonspendable - Deposits	8,434.00
30400 - Nonspendable - Inventory	1,257,492.32
30700 - Nonspendable - Prepaids	553,586.62
32001 - Committed - Uncompensated Care	7,500,000.00
32002 - Committed - Capital Replacement	1,900,000.00
32003 - Committed - Capital Maintenance	100,000.00
32004 - Committed - Catastrophic Events	5,000,000.00
39000 - Unassigned Fund Balance	43,675,123.05
Capital	65,982,116.74
Total Liabilities and Capital	75,106,826.47

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Jul - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
Total Department				
Revenue				
40000 - Tax Revenue	257,633.69	51,089,655.45	51,106,066.00	99.97%
40100 - Delinquent Tax Revenue	30,223.16	769,112.23	574,391.00	133.90%
40200 - Penalties and Interest	38,610.67	383,495.74	459,257.00	83.50%
40300 - Miscellaneous Tax Revenue	5.88	17,735.86	8,423.00	210.56%
Tax Revenue	326,473.40	52,259,999.28	52,148,137.00	100.21%
40500 - Advanced Life Support Revenue	4,775,266.86	46,886,979.42	58,824,083.00	79.71%
40550 - Basic Life Support Revenue	1,181,979.60	10,786,396.60	10,513,735.00	102.59%
40600 - Transfer Service Fees	0.00	0.00	8,052.00	0.00%
40650 - Non-Transport Fees	37,500.00	355,676.44	425,320.00	83.63%
40800 - Contractual Allowance	(2,152,200.76)	(19,009,480.09)	(22,940,767.00)	82.86%
40825 - Charity Care	(1,372,213.73)	(14,858,422.22)	(13,933,306.00)	106.64%
40850 - Provision for Bad Debt	(92,996.47)	(529,769.73)	(2,532,692.00)	20.92%
40875 - Recovery of Bad Debt	18,151.29	221,291.77	111,000.00	199.36%
EMS Net Revenue	2,395,486.79	23,852,672.19	30,475,425.00	78.27%
41025 - Ambulance Supplemental Payment Program	6,537.71	1,041,830.81	1,000,000.00	104.18%
41050 - Contract Revenue	60,350.48	318,409.43	209,451.00	152.02%
41075 - Dispatch Fees	18,945.00	222,244.00	385,612.00	57.63%
41105 - Education/Training Revenue	50,394.80	119,548.25	182,448.00	65.52%
41125 - Employee Medical Premiums	119,574.36	1,337,361.55	1,684,201.00	79.41%
41150 - EMS-Trauma Fund Income	0.00	40,034.00	30,000.00	133.45%
41175 - Gain/Loss on Sale of Assets	0.00	82,200.00	291,750.00	28.17%
41200 - Immunization Fees	2,300.00	16,399.39	24,456.00	67.06%
41225 - Inter Local 800 Mhz	0.00	0.00	329,996.00	0.00%
41250 - Interest Income	319.57	5,442.68	5,235.00	103.97%
41255 - Interest Income-Capital Lease	4,671.60	50,048.00	61,302.00	81.64%
41275 - Investment Income	201,434.56	2,000,168.89	2,276,000.00	87.88%
41325 - MDC Revenue - First Responders	900.00	102,706.00	90,150.00	113.93%
41350 - Miscellaneous Income	58,352.07	1,172,190.04	779,540.00	150.37%
41410 - P.A. Processing Fees	0.00	0.00	120.00	0.00%
41425 - Proceeds from Capital Lease	111,069.14	391,215.17	433,059.00	90.34%

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the period ending Jul - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
41450 - Proceeds from Grant Funding	78,220.84	807,752.89	926,534.00	87.18%
41545 - Stand-By Fees	12,478.75	132,772.15	194,532.00	68.25%
41625 - Tobacco Settlement Proceeds	0.00	1,235,052.44	800,000.00	154.38%
41650 - Tower Contract Revenue	13,494.47	368,944.73	527,080.00	70.00%
41675 - VHF Project Revenue	0.00	75,643.15	75,644.00	100.00%
41700 - Weyland Bldg. Land Lease	4,265.83	42,658.31	47,192.00	90.39%
Other Revenue	743,309.18	9,562,621.88	10,354,302.00	92.35%
Total Revenue	3,465,269.37	85,675,293.35	92,977,864.00	92.15%
Expenditure				
51100 - Regular Pay	2,941,728.03	28,432,611.16	35,772,979.00	79.48%
51200 - Overtime Pay	317,825.32	3,063,129.84	3,883,371.00	78.88%
51300 - Paid Time Off	370,609.36	3,355,100.12	4,208,140.00	79.73%
51400 - Stipend Pay	23,735.70	220,941.60	349,034.00	63.30%
51500 - Payroll Taxes	264,925.90	2,529,140.19	3,201,951.00	78.99%
51650 - TCDRS Plan	347,120.39	3,336,452.69	4,177,440.00	79.87%
51700 - Health & Dental	62,966.80	1,244,917.75	1,158,549.00	107.45%
51710 - Health Insurance Claims	876,827.38	5,647,048.87	8,433,084.00	66.96%
51720 - Health Insurance Admin Fees	109,212.10	889,672.39	1,132,464.00	78.56%
Payroll Expenses	5,314,950.98	48,719,014.61	62,317,012.00	78.18%
52000 - Accident Repair	17,981.50	109,948.38	60,000.00	183.25%
52100 - Accounting/Auditing Fees	10,000.00	53,000.00	56,100.00	94.47%
52200 - Advertising	6,278.20	10,412.50	16,600.00	62.73%
52300 - Bank Charges	(93.00)	72.45	0.00	0.00%
52500 - Bio-Waste Removal	4,796.95	46,272.56	50,400.00	91.81%
52600 - Books/Materials	14,980.35	113,360.56	240,438.00	47.15%
52700 - Business Licenses	1,254.42	31,225.04	52,373.00	59.62%
52725 - Capital Lease Expense	25,342.40	221,217.73	275,971.00	80.16%
52730 - Capital Lease Interest Expense	10,114.86	83,636.29	86,918.00	96.22%
52735 - Capital IT Subscription Assets Interest Expense	122.80	3,693.46	0.00	0.00%
52900 - Collection Fees	18,337.40	122,146.44	39,600.00	308.45%
52950 - Community Education	0.00	1,122.00	6,522.00	17.20%
53000 - Computer Maintenance	0.00	590,044.47	867,253.00	68.04%
53050 - Computer Software	163,484.07	1,305,719.88	1,863,952.00	70.05%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Jul - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
53075 - Computer Software - MDC First Responder	0.00	64,558.22	56,100.00	115.08%
53100 - Computer Supplies/Non-Capital	2,133.91	55,792.66	70,105.00	79.58%
53150 - Conferences - Fees, Travel, & Meals	5,253.80	151,865.99	250,194.00	60.70%
53300 - Contracted Services	172,028.62	1,752,666.80	1,965,949.00	89.15%
53310 - Contractual Obligations-County Appraisal	0.00	303,007.10	486,689.00	62.26%
53330 - Contractual Obligations-Other	(6,706.20)	219,577.87	244,588.00	89.77%
53335 - Contractual Obligations-Tax Collector Assessor	11.04	123,208.25	130,100.00	94.70%
53400 - Credit Card Processing Fee	7,472.21	57,245.96	58,116.00	98.50%
53500 - Customer Property Damage	1,800.00	9,313.30	20,000.00	46.57%
53550 - Customer Relations	5,624.40	57,479.87	85,400.00	67.31%
53800 - Disposable Linen	8,031.00	82,907.00	67,956.00	122.00%
53900 - Disposable Medical Supplies	156,425.04	1,307,334.49	1,767,052.00	73.98%
54000 - Drug Supplies	41,625.45	315,808.49	460,225.00	68.62%
54100 - Dues/Subscriptions	2,406.89	83,581.57	134,800.00	62.00%
54200 - Durable Medical Equipment	28,041.48	593,922.29	838,619.00	70.82%
54350 - Employee Health/Wellness	1,258.55	38,632.74	87,000.00	44.41%
54450 - Employee Recognition	5,272.54	106,108.90	154,950.00	68.48%
54500 - Equipment Rental	1,785.00	15,225.60	34,254.00	44.45%
54700 - Fuel-Auto	126,966.35	960,320.67	1,148,757.00	83.60%
54725 - Fuel-Non-Auto	0.00	0.00	8,000.00	0.00%
54800 - Hazardous Waste Removal	0.00	940.00	2,400.00	39.17%
54900 - Insurance	76,654.00	838,227.39	1,036,180.00	80.90%
55025 - Interest Expense	0.00	31,577.21	42,163.00	74.89%
55100 - Laundry Service & Purchase	161.11	1,810.02	2,100.00	86.19%
55400 - Leases/Contracts	5,564.99	51,035.74	80,436.00	63.45%
55500 - Legal Fees	(756.46)	56,319.52	166,000.00	33.93%
55600 - Maintenance & Repairs-Buildings	25,849.37	332,595.25	478,309.00	69.54%
55650 - Maintenance-Equipment	14,199.46	461,166.03	1,099,320.00	41.95%
55700 - Management Fees	11,191.93	97,418.72	112,200.00	86.83%
55900 - Meals - Business and Travel	44.63	850.17	1,250.00	68.01%
56100 - Meeting Expenses	910.68	22,810.35	45,250.00	50.41%
56200 - Mileage Reimbursements	416.07	4,425.71	10,427.00	42.44%
56300 - Office Supplies	1,454.39	16,473.67	14,956.00	110.15%
56500 - Other Services	395.63	3,410.89	6,000.00	56.85%
56600 - Oxygen & Gases	7,139.76	87,330.00	100,925.00	86.53%
56900 - Postage	2,785.17	25,689.93	28,082.00	91.48%
57000 - Printing Services	(34.15)	5,691.12	16,304.00	34.91%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Jul - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
57100 - Professional Fees	21,376.00	302,364.64	348,288.00	86.81%
57200 - Radio Repairs-Outsourced	10,571.26	39,207.89	66,000.00	59.41%
57225 - Radio-Parts	1,418.18	43,622.98	74,627.00	58.45%
57250 - Radios	8,997.00	109,567.10	73,500.00	149.07%
57300 - Recruit/Investigate	9,341.07	85,814.64	62,942.00	136.34%
57500 - Rent	16,500.62	160,954.91	184,328.00	87.32%
57650 - Repair-Equipment	349.82	67,959.59	56,020.00	121.31%
57725 - Shop Supplies	3,420.52	38,714.51	69,520.00	55.69%
57730 - Shop Tools	1,921.76	26,390.05	38,008.00	69.43%
57750 - Small Equipment & Furniture	58,244.19	620,028.82	743,929.00	83.35%
57800 - Special Events Supplies	0.00	6,797.97	9,250.00	73.49%
57900 - Station Supplies	4,698.76	63,961.67	73,620.00	86.88%
58100 - Supplemental Food	(80.03)	(845.20)	4,440.00	19.04%
58200 - Telephones-Cellular	13,783.11	119,268.90	185,541.00	64.28%
58310 - Telephones-Service	41,071.62	394,054.00	403,200.00	97.73%
58500 - Training & Continuing Education	15,046.81	195,638.58	446,578.00	43.81%
58600 - Travel Expenses	1,064.57	12,236.53	38,353.00	31.91%
58625 - Tuition Reimbursement	1,200.00	63,956.49	99,000.00	64.60%
58650 - Unemployment Expense	(3,000.00)	4,727.78	18,000.00	26.27%
58700 - Uniforms	3,052.19	162,105.84	326,165.00	49.70%
58800 - Utilities	44,095.52	393,520.87	478,320.00	82.27%
58900 - Vehicle-Batteries	14,260.76	33,407.48	37,500.00	89.09%
58950 - Vehicle-Fluids & Additives	1,210.34	15,814.04	39,504.00	40.03%
58975 - Vehicle-Oil & Lubricants	8,958.01	41,212.55	51,075.00	80.69%
59000 - Vehicle-Outside Services	20.00	13,003.75	23,992.00	54.20%
59050 - Vehicle-Parts	65,753.50	696,627.98	752,577.00	92.57%
59100 - Vehicle-Registration	73.25	1,485.94	2,496.00	59.53%
59150 - Vehicle-Tires	10,605.60	77,578.05	86,400.00	89.79%
59200 - Vehicle-Towing	703.65	12,624.96	12,000.00	105.21%
59350 - Worker's Compensation Insurance	48,638.00	484,656.90	546,912.00	88.62%
Operating Expenses	1,381,302.69	15,314,661.46	20,279,368.00	75.52%
59610 - 1115 Medicaid Waiver-Uncompensated Care	277,162.00	2,377,601.42	3,325,952.00	71.49%
59620 - Specialty Healthcare Providers	122,683.72	1,153,382.15	1,932,568.00	59.68%
Indigent Care Expenses	399,845.72	3,530,983.57	5,258,520.00	67.15%
59700 - Capital Purchase-Building/Improvements	261,099.21	3,342,620.76	8,088,042.00	41.33%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Jul - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
59720 - Capital Purchase-Equipment	222,089.07	5,683,434.05	7,639,187.00	74.40%
59740 - Capital Purchase-Land	0.00	0.00	750,000.00	0.00%
59760 - Capital Purchase-Leases	111,069.14	391,215.17	433,059.00	90.34%
59770 - Capital Purchase-Site Improvements	19,653.07	48,928.31	0.00	0.00%
59780 - Capital Purchase-Vehicles	312,750.00	3,683,785.00	4,566,225.00	80.67%
Capital Expenditures	926,660.49	13,149,983.29	21,476,513.00	61.23%
Total Expenditure	8,022,759.88	80,714,642.93	109,331,413.00	73.83%
Revenue over Expenditures	(4,557,490.51)	4,960,650.42	(16,353,549.00)	30.33%

Montgomery County Hospital District

Year-Over-Year Income Statement Comparison

For the period ending Jul

	FY26	FY25			FY26	FY25			FY26
	Current Month Actual - Jul	Last Year Month Actual - Jul	Month Variance	Month Variance %	YTD Actual	Last Year YTD Actual	YTD Variance	YTD Variance %	Total Annual Budget
Total Department									
Revenue									
Tax Revenue	326,473.40	261,491.89	64,981.51	24.85%	52,259,999.28	50,358,383.46	1,901,615.82	3.78%	52,148,137.00
EMS Net Revenue	2,395,486.79	3,961,752.67	(1,566,265.88)	39.53%	23,852,672.19	25,594,177.87	(1,741,505.68)	6.80%	30,475,425.00
Other Revenue	743,309.18	657,103.21	86,205.97	13.12%	9,562,621.88	8,594,978.59	967,643.29	11.26%	10,354,302.00
Total Revenue	3,465,269.37	4,880,347.77	(1,415,078.40)	29.00%	85,675,293.35	84,547,539.92	1,127,753.43	1.33%	92,977,864.00
Expenditure									
Payroll Expenses	5,314,950.98	4,723,947.70	591,003.28	12.51%	48,719,014.61	45,813,670.44	2,905,344.17	6.34%	62,317,012.00
Operating Expenses	1,381,302.69	1,680,297.45	(298,994.76)	17.79%	15,314,661.46	15,673,114.53	(358,453.07)	2.29%	20,279,368.00
Indigent Care Expenses	399,845.72	395,757.04	4,088.68	1.03%	3,530,983.57	3,330,991.91	199,991.66	6.00%	5,258,520.00
Capital Expenditures	926,660.49	1,236,993.02	(310,332.53)	25.09%	13,149,983.29	10,321,638.14	2,828,345.15	27.40%	21,476,513.00
Total Expenditure	8,022,759.88	8,036,995.21	(14,235.33)	0.18%	80,714,642.93	75,139,415.02	5,575,227.91	7.42%	109,331,413.00
Revenue over Expenditures	(4,557,490.51)	(3,156,647.44)	(1,400,843.07)	44.38%	4,960,650.42	9,408,124.90	(4,447,474.48)	47.27%	(16,353,549.00)

AGENDA ITEM # 21

Board Mtg.: 08/25/26

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26
A/R Balance	13,747,541	12,587,906	11,617,280	11,154,862	11,125,059	11,532,081	11,346,407	11,346,692	11,747,235	11,906,560	11,909,478	11,758,213
Charges	5,964,999	5,300,448	5,791,937	5,541,659	5,816,766	5,693,810	5,448,960	6,029,651	5,613,707	6,089,062	6,021,267	6,024,407
Total 6-Mo Charges	34,244,998	33,770,024	33,986,125	33,668,930	34,446,588	34,109,619	33,593,580	34,322,783	34,144,553	34,691,956	34,896,457	35,227,053
Avg Charge / Day *	190,250	187,611	188,812	187,050	191,370	189,498	186,631	190,682	189,692	192,733	193,869	195,706
A/R Days	72	67	62	60	58	61	61	60	62	62	61	60

* Accounts are aged from date of service.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Aug-25	5,459,752	2,426,858	1,876,139	1,687,614	592,039	1,705,139	13,747,541	3,984,792	2,297,178
Sep-25	5,300,495	1,924,689	1,845,755	1,754,390	772,736	989,841	12,587,906	3,516,967	1,762,577
Oct-25	5,433,696	2,059,717	1,534,228	1,528,791	227,244	833,604	11,617,280	2,589,639	1,060,848
Nov-25	5,519,161	1,770,608	1,768,226	1,129,791	252,026	715,050	11,154,862	2,096,867	967,077
Dec-25	5,466,694	1,792,913	1,690,841	1,377,661	323,650	473,299	11,125,059	2,174,610	796,949
Jan-26	6,612,725	1,747,463	1,527,200	1,096,124	336,223	212,346	11,532,081	1,644,693	548,568
Feb-26	6,461,285	2,393,308	1,081,069	1,025,737	226,770	158,238	11,346,407	1,410,746	385,008
Mar-26	6,111,269	2,361,929	1,793,648	775,949	196,828	107,070	11,346,692	1,079,847	303,898
Apr-26	6,097,047	2,359,656	1,959,413	1,061,236	160,819	109,064	11,747,235	1,331,119	269,883
May-26	6,303,646	2,341,649	1,725,487	1,198,465	177,265	160,048	11,906,560	1,535,778	337,313
Jun-26	6,215,204	2,387,718	1,988,384	972,827	210,462	134,883	11,909,478	1,318,172	345,345
Jul-26	6,293,608	2,168,174	1,620,327	1,287,648	195,331	193,125	11,758,213	1,676,103	388,455

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Aug-25	40%	18%	14%	12%	4%	12%	100%	28%	14%
Sep-25	42%	15%	15%	14%	6%	8%	100%	29%	17%
Oct-25	47%	18%	13%	13%	2%	7%	100%	22%	9%
Nov-25	49%	16%	16%	10%	2%	6%	100%	19%	9%
Dec-25	49%	16%	15%	12%	3%	4%	100%	20%	7%
Jan-26	57%	15%	13%	10%	3%	2%	100%	14%	5%
Feb-26	57%	21%	10%	9%	2%	1%	100%	12%	3%
Mar-26	54%	21%	16%	7%	2%	1%	100%	10%	3%
Apr-26	52%	20%	17%	9%	1%	1%	100%	11%	2%
May-26	53%	20%	14%	10%	1%	1%	100%	13%	3%
Jun-26	52%	20%	17%	8%	2%	1%	100%	11%	3%
Jul-26	54%	18%	14%	11%	2%	2%	100%	14%	3%

AGENDA ITEM # 21

Board Mtg.: 08/25/26

Montgomery County Hospital District Payer Mix and Service Mix

Payer	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	12-Month Total
Medicare	2,828,759	2,543,276	2,755,496	2,699,838	2,941,091	2,965,091	2,720,357	2,927,889	2,846,773	2,970,883	2,994,898	2,984,770	34,179,121
Medicaid	575,914	507,742	548,352	519,593	611,301	503,926	552,911	589,820	574,691	553,478	518,349	525,019	6,581,095
Insurance	1,665,041	1,440,157	1,608,896	1,518,399	1,470,755	1,455,514	1,475,666	1,636,278	1,551,812	1,586,110	1,573,810	1,551,201	18,533,638
Facility Contract		0							922				922
Bill Patient	890,038	772,981	839,827	776,241	790,823	764,818	688,556	871,364	944,601	961,795	926,457	950,939	10,178,439
Standby	5,247	36,293	39,366	27,587	2,795	4,463	11,470	4,300	5,751	16,797	7,753	12,479	174,299
Total	5,964,999	5,300,448	5,791,937	5,541,658	5,816,766	5,693,810	5,448,960	6,029,651	5,924,550	6,089,062	6,021,267	6,024,407	69,647,515

Payer	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	12-Month %
Medicare	47.4%	48.0%	47.6%	48.7%	50.6%	52.1%	50.0%	48.5%	48.1%	48.8%	49.7%	49.6%	49.1%
Medicaid	9.7%	9.6%	9.5%	9.4%	10.5%	8.9%	10.1%	9.8%	9.7%	9.1%	8.6%	8.7%	9.5%
Insurance	27.9%	27.2%	27.8%	27.4%	25.3%	25.6%	27.1%	27.1%	26.2%	26.0%	26.1%	25.7%	26.7%
Facility Contract	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%
Bill Patient	14.9%	14.6%	14.5%	14.0%	13.6%	13.4%	12.6%	14.5%	15.9%	15.8%	15.4%	15.8%	14.7%
Standby	0.1%	0.7%	0.7%	0.5%	0.0%	0.1%	0.2%	0.1%	0.1%	0.3%	0.1%	0.2%	0.3%
Total	100.0%	100.1%	100.1%	100.0%	100.0%	100.1%	100.0%	100.0%	100.0%	100.0%	99.9%	100.0%	100%

Payer	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	12-Month Total
ALS	3,971	3,456	3,774	3,560	3,656	3,494	3,444	3,798	3,735	3,838	3,774	3,701	44,201
BLS	876	868	925	939	1,108	1,089	925	1,058	1,027	1,021	1,049	1,113	11,998
Other	323	247	293	321	285	237	269	269	263	309	303	302	3,421
Transfer		0											0
Standby	5	54	58	44	5	30	8	1	6	19	8	14	252
Total	5,175	4,625	5,050	4,864	5,054	4,850	4,646	5,126	5,031	5,187	5,134	5,130	59,872

Payer	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	12-Month %
ALS	76.7%	74.7%	74.7%	73.2%	72.3%	72.0%	74.1%	74.1%	74.2%	74.0%	73.6%	72.1%	73.9%
BLS	16.9%	18.8%	18.3%	19.3%	21.9%	22.5%	19.9%	20.6%	20.4%	19.7%	20.4%	21.7%	20.0%
Other	6.2%	5.3%	5.8%	6.6%	5.6%	4.9%	5.8%	5.2%	5.2%	6.0%	5.9%	5.9%	5.7%
Transfer	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Standby	0.1%	1.2%	1.1%	0.9%	0.1%	0.6%	0.2%	0.0%	0.1%	0.4%	0.2%	0.3%	0.4%
Total	99.9%	100.0%	99.9%	100.0%	99.9%	100.0%	100.0%	99.9%	99.9%	100.1%	100.1%	100.0%	100.0%

AGENDA ITEM # 21

Board Mtg.: 08/25/26

Montgomery County Hospital District Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days					\$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
Aug-25	434,009	-	-	(2)	(2)	434,005	434,007
Sep-25	-	-	-	-	-	-	-
Oct-25	578,153	-	-	-	-	578,153	578,153
Nov-25	164,015	-	-	-	-	164,015	164,015
Dec-25	305,749	-	-	-	-	305,749	305,749
Jan-26	162,100	-	-	-	-	162,100	162,100
Feb-26	439,436	-	-	-	-	439,436	439,436
Mar-26	569,865	-	-	-	-	569,865	569,865
Apr-26	355,184	-	-	-	-	355,184	355,184
May-26	857,184	-	-	-	-	857,184	857,184
Jun-26	86,812	-	-	-	-	86,812	86,812
Jul-26	1,120,273	-	-	-	-	1,120,273	1,120,273

Agenda Item # 22



To: Board of Directors

From: Brett Allen, CFO

Date: August 25, 2026

Re: Impac Fleet Monthly Invoice for Fleet

Consider and ratify the payment of the Impac Fleet monthly invoice for fuel charges for the month of July 2026.

The Impac Fleet invoice is in the amount of \$111,044.04. Monthly invoice amounts varies due to usage and fuel price fluctuations.

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| ☒ | ☐ | ☐ | Budgeted item? |
| ☒ | ☐ | ☐ | Within budget? |
| ☐ | ☒ | ☐ | Renewal contract? |
| ☐ | ☒ | ☐ | Special request? |

Invoice #: SQLCD-1203134
Invoice Date: 08/03/2026
Account #: 250916

Due Date: 08/13/2026
Terms: NET 10



Bill To

MONTGOMERY COUNTY
HOSPITAL DISTRICT
1300 S LOOP 336 W
CONROE, TX 77304

Remit To

Mansfield Oil Company of Gainesville Inc
Invoices to be Drafted
FEIN 58-1091383
Dallas, TX 75373

Description	Quantity	Extended
FUEL PURCHASES-VOYAGER RETAIL	25,914.22	111,218.93
OTHER PURCHASES-VOYAGER RETAIL	24.00	-9.27
OTHER PURCHASES-OTHER	1.00	-165.62

Invoice Amount Due: 111,044.04
Currency: USD

Posting Period: 07/01/2026 - 07/31/2026

AGENDA ITEM #23

Consider and act on payment of District invoices (Jason Walker,Treasurer-MCHD Board)

TOTAL FOR
INVOICES

\$3,277,621.99

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
3EC100 3E Company Environmental, Ecological and Engineering	7/16/2026	INV-US-126210	3E Company Env. SDS	10-027-53050	53050 - Computer Software	\$4,572.00
Total - 3EC100 3E Company Environmental, Ecological and Engineering						\$4,572.00
ACC100 Access Wireless Data Solutions	7/14/2026	INV-54988	ALMS Subscription Renewal	10-015-53050	53050 - Computer Software	\$2,890.60
Total - ACC100 Access Wireless Data Solutions						\$2,890.60
ACC103 Lexisnexis Risk Data Mgmt, Inc	7/7/2026	1100332358	FY26 BPO - LexisNexis - Search for Patient Informa	10-011-53300	53300 - Contracted Services	\$780.00
Total - ACC103 Lexisnexis Risk Data Mgmt, Inc						\$780.00
AHA100 American Heart Association, Inc. (AHA)	7/25/2026	SCPR275927	AHA eCards	10-009-52600	52600 - Books/Materials	\$9,475.80
Total - AHA100 American Heart Association, Inc. (AHA)						\$9,475.80
AIR106 Air Performance Service of Houston, LLC	7/6/2026	6936	Service Call - Chiller 2	10-016-55600	55600 - Maintenance & Repairs-Building	\$571.50
Total - AIR106 Air Performance Service of Houston, LLC						\$571.50
ALLG100 ALR3 Enterprises DbA All Gates & Doors	7/13/2026	12581	Gate PM's - St. 30	10-016-55600	55600 - Maintenance & Repairs-Building	\$225.00
	7/13/2026	12580	Gate PM - St. 31	10-016-55600	55600 - Maintenance & Repairs-Building	\$225.00
	7/13/2026	12588	Gate PM's - St. 40	10-016-55600	55600 - Maintenance & Repairs-Building	\$225.00
	7/13/2026	12582	Gate PM's - St. 20	10-016-55600	55600 - Maintenance & Repairs-Building	\$225.00
	Total - ALLG100 ALR3 Enterprises DbA All Gates & Doors					\$900.00
AMB100 Ambassador Services, LLC	7/1/2026	INV112534	Janitorial Services Proposal RFP No. FY2026-016-(	10-016-53330	53330 - Contractual Obligations-Other	\$7,888.80
Total - AMB100 Ambassador Services, LLC						\$7,888.80
ARI100 American Registry For Internet Numbers (Arin)	7/30/2026	SI553666	Annual Registration Fee	10-015-52700	52700 - Business Licenses	\$275.00
Total - ARI100 American Registry For Internet Numbers (Arin)						\$275.00
ART100 Art Aguilar Law Firm PC	7/29/2026	7292026	FY26 BPO- General Counsel Services	10-001-55500	55500 - Legal Fees	\$3,235.00
Total - ART100 Art Aguilar Law Firm PC						\$3,235.00
ASP101 Aspire & Acquire LLC	7/27/2026	AA10	4th Quarter CE Presentation	10-025-54350	54350 - Employee Health/Wellness	(\$1,750.00)
Total - ASP101 Aspire & Acquire LLC						(\$1,750.00)
ATA102 Atascocita Volunteer Fire Dept Inc	7/1/2026	2786	2026 Ironman UTV AVFD	10-016-53330	53330 - Contractual Obligations-Other	\$1,360.00
Total - ATA102 Atascocita Volunteer Fire Dept Inc						\$1,360.00
ATT103 AT&T Mobility Roc (6463)	7/1/2026	287283884314X06272026	May 20 - Jun 19	10-015-58200	58200 - Telephones-Cellular	\$310.50
	7/1/2026	287283884314X06272026	May 20 - Jun 19	10-004-58200	58200 - Telephones-Cellular	\$50.88
	7/19/2026	287283884314X07272026	June 20 - Jul 19	10-015-58200	58200 - Telephones-Cellular	\$361.54
	Total - ATT103 AT&T Mobility Roc (6463)					\$722.92
ATT105 AT&T (5001)	7/15/2026	7131652005 07.15.2026	HISD T1 ISSI 06/21/2026-07/20/2026	10-004-58310	58310 - Telephones-Service	\$241.10
Total - ATT105 AT&T (5001)						\$241.10
AVE101 Avellaneda, Victor	7/20/2026	AVE*07202026	WELLNESS - 07/27/2026	10-025-54350	54350 - Employee Health/Wellness	\$129.81
Total - AVE101 Avellaneda, Victor						\$129.81
AYA100 Danya Ayala	7/30/2026	AYA*07302026	July 2026 Field EOM	10-025-54450	54450 - Employee Recognition	\$100.00
Total - AYA100 Danya Ayala						\$100.00
BAR100 Barsh Auto LLC	7/7/2026	26-35809	Shop 21 Stuck in Mud	10-010-59200	59200 - Vehicle-Towing	\$250.00
	7/27/2026	26-36248	Shop 47 Gas in Diesel	10-010-59200	59200 - Vehicle-Towing	\$243.65

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
Total - BAR100 Barsh Auto LLC						\$493.65
BAT102 Batteries Plus LLC	7/1/2026	P92879877	Replacement batteries S 63	10-010-58900	58900 - Vehicle-Batteries	\$3,180.80
	7/13/2026	P93195239	Victron Batteries	10-010-58900	58900 - Vehicle-Batteries	\$6,176.60
	7/22/2026	P93437199	Victron Batteries	10-010-58900	58900 - Vehicle-Batteries	\$3,179.60
	Total - BAT102 Batteries Plus LLC					\$12,537.00
BCB102 BCBS of Texas (POB 731428)	7/2/2026	131643169813	Administration Fee 05/01/2026-05/31/2026	10-025-51720	51720 - Health Insurance Admin Fees	\$110,285.78
	7/2/2026	523324286736	Weekly Claims 06/20/2026-06/26/2026	10-025-51710	51710 - Health Insurance Claims	\$143,076.44
	7/5/2026	523322839336	Weekly Claims 06/27/2026-07/03/2026	10-025-51710	51710 - Health Insurance Claims	\$62,958.36
	7/12/2026	523328572159	Weekly Claims 07/04/2026-07/10/2026	10-025-51710	51710 - Health Insurance Claims	\$275,880.09
	7/19/2026	523323955607	Weekly Claims 07/11/2026-07/17/2026	10-025-51710	51710 - Health Insurance Claims	\$240,463.67
	7/26/2026	523321183634	Weekly Claims 07/18/2026-07/24/2026	10-025-51710	51710 - Health Insurance Claims	\$121,938.11
	Total - BCB102 BCBS of Texas (POB 731428)					\$954,602.45
BHA100 Meghna Joshi	7/1/2026	BHA*06132026B	WELLNESS - 08/04/2026	10-025-54350	54350 - Employee Health/Wellness	\$75.00
	Total - BHA100 Meghna Joshi					\$75.00
BOO100 Boon-Chapman (Prime Dx)	7/14/2026	S0030007302	Prime DX Invoice - June 26	10-002-55700	55700 - Management Fees	\$5,633.93
	Total - BOO100 Boon-Chapman (Prime Dx)					\$5,633.93
BOU114 Bound Tree Medical, LLC	7/1/2026	86234501	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$191.50
	7/1/2026	86258969	Warehouse Restocking	10-009-54000	54000 - Drug Supplies	\$8,592.19
	7/1/2026	86258969	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$36,525.10
	7/1/2026	86252675	Skills lab	10-008-53900	53900 - Disposable Medical Supplies	\$6.03
	7/1/2026	86258969	Warehouse Restocking	10-008-53800	53800 - Disposable Linen	\$2,814.00
	7/1/2026	86209835	Quote QUO-166347-M9W7S7	10-008-53900	53900 - Disposable Medical Supplies	\$628.65
	7/1/2026	86250857	Quote QUO-166347-M9W7S7	10-008-53900	53900 - Disposable Medical Supplies	\$3,861.00
	7/1/2026	86241108	Post Accident Repair	10-008-57650	57650 - Repair-Equipment	\$118.99
	7/1/2026	86234500	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$2,976.00
	7/2/2026	86264647	Stock level test	10-008-53900	53900 - Disposable Medical Supplies	\$262.35
	7/9/2026	86272686	Stock level test	10-008-53900	53900 - Disposable Medical Supplies	\$143.55
	7/13/2026	86276186	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$854.00
	7/20/2026	86284451	Narcotics Order	10-009-54000	54000 - Drug Supplies	\$5,694.85
	7/21/2026	86286256	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$13,534.68
	7/21/2026	86286256	Warehouse Restocking	10-009-54000	54000 - Drug Supplies	\$9,851.70
	7/21/2026	86286256	Warehouse Restocking	10-008-53800	53800 - Disposable Linen	\$2,412.00
	7/28/2026	86295029	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$586.80
	7/31/2026	863000070	New Medication	10-009-54000	54000 - Drug Supplies	\$271.95
	Total - BOU114 Bound Tree Medical, LLC					\$89,325.34
BRI104 Brightly Software, Inc.	7/1/2026	INV-303697	Facilities Software RNWL	10-016-53050	53050 - Computer Software	\$6,939.35
	Total - BRI104 Brightly Software, Inc.					\$6,939.35
BUD100 Bud Griffin Support, Inc.	7/31/2026	10019211	Emergency Service Call	10-016-55600	55600 - Maintenance & Repairs-Building	\$460.00
	Total - BUD100 Bud Griffin Support, Inc.					\$460.00
BUR110 Lauren Burch	7/23/2026	BUR*07232026	MILEAGE (07/23/2026 - 07/23/2026)	10-007-56200	56200 - Mileage Reimbursements	\$13.15
	Total - BUR110 Lauren Burch					\$13.15
BUS101 Amy Bustad	7/9/2026	BUS*07092026	WELLNESS - 07/22/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
	Total - BUS101 Amy Bustad					\$25.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
BVM100 Barrington Ventures TD DbA BV Medical	7/1/2026	0203657	DME Restock-Stethoscope	10-008-54200	54200 - Durable Medical Equipment	\$620.50
				Total - BVM100 Barrington Ventures TD DbA BV Medical		\$620.50
CAM100 James Campbell	7/29/2026	CAM*09232025	TUITION - 07/27/2026	10-025-58625	58625 - Tuition Reimbursement	\$1,200.00
				Total - CAM100 James Campbell		\$1,200.00
CAN105 Canon Financial Services, Inc.	7/12/2026	43551064	FY26 BPO- Canon Copier Rental	10-015-55400	55400 - Leases/Contracts	\$4,608.00
				Total - CAN105 Canon Financial Services, Inc.		\$4,608.00
CAN106 Grace Canny	7/21/2026	CAN*04062026B	Wellness 04/06/2026	10-025-54350	54350 - Employee Health/Wellness	\$300.00
				Total - CAN106 Grace Canny		\$300.00
CCI101 Consolidated Communications-Txu	7/15/2026	936-539-1160-0 07.15.2026	06/21/2026-07/20/2026	10-015-58310	58310 - Telephones-Service	\$18,831.29
				Total - CCI101 Consolidated Communications-Txu		\$18,831.29
CDW113 CDW Government, Inc.	7/1/2026	AJ83X2M	RAM Mounts for Ambulance	10-015-53100	53100 - Computer Supplies/Non-Capital	\$435.78
	7/1/2026	AJ6XG1H	Fortinet SFP Restock	10-015-53100	53100 - Computer Supplies/Non-Capital	\$734.40
	7/17/2026	AK2FT9Y	Inventory Restock	10-010-53050	53050 - Computer Software	\$694.65
				Total - CDW113 CDW Government, Inc.		\$1,864.83
CEN104 TargetSolutions Learning (Centrelearn Solutions, LLC)	7/9/2026	INV144058	FY26 BPO - Target Solutions (Online Training Man	10-009-58500	58500 - Training & Continuing Education	\$8,714.39
				Total - CEN104 TargetSolutions Learning (Centrelearn Solutions, LLC)		\$8,714.39
CEN112 Centerpoint Energy (Rel109)	7/6/2026	64006986422 07.06.2026	Station 43 05/14/2026-06/15/2026	10-016-58800	58800 - Utilities	\$43.00
	7/6/2026	64013049610 07.06.2026	Station 45 05/14/2026-06/15/2026	10-016-58800	58800 - Utilities	\$43.00
	7/6/2026	92013168 07.15.2026	Station 30 05/27/2026-06/25/2026	10-016-58800	58800 - Utilities	\$54.64
	7/6/2026	98116148 07.06.2026	Station 14 05/14/2026-06/15/2026	10-016-58800	58800 - Utilities	\$51.31
	7/16/2026	64015806066 07.16.2026	Robinson Rd 05/28/2026-06/26/2026	10-004-58800	58800 - Utilities	\$45.10
	7/17/2026	88796735 07.17.2026	Station 20 05/29/2026-06/29/2026	10-016-58800	58800 - Utilities	\$85.33
	7/24/2026	88589239 07.24.2026	Admin 06/05/2026-07/06/2026	10-016-58800	58800 - Utilities	\$254.76
	7/28/2026	64043626544 07.28.2026	Station 15 06/15/2026-07/07/2026	10-016-58800	58800 - Utilities	\$68.71
	7/28/2026	64018941639 07.28.2026	Station 15 06/05/2026-07/07/2026	10-016-58800	58800 - Utilities	\$31.02
	7/28/2026	88820089 07.28.2026	Station 10 06/05/2026-07/07/2026	10-016-58800	58800 - Utilities	\$50.41
				Total - CEN112 Centerpoint Energy (Rel109)		\$727.28
CHA101 Jennifer Chavez Gonzalez	7/1/2026	CHA*06212026B	MILEAGE (06/19/2026 - 06/19/2026)	10-007-56200	56200 - Mileage Reimbursements	\$14.50
	7/1/2026	CHA*06212026	MILEAGE (06/21/2026 - 06/21/2026)	10-007-56200	56200 - Mileage Reimbursements	\$21.75
				Total - CHA101 Jennifer Chavez Gonzalez		\$36.25
CHA115 Chase Pest Control, Inc.	7/10/2026	86512	Pest Control - St. 14	10-016-55600	55600 - Maintenance & Repairs-Building	\$155.00
	7/16/2026	86143	Pest Control - Admin	10-016-55600	55600 - Maintenance & Repairs-Building	\$195.00
	7/16/2026	86180	Pest Control - St. 20	10-016-55600	55600 - Maintenance & Repairs-Building	\$185.00
	7/16/2026	86703	Pest Control - St. 45	10-016-55600	55600 - Maintenance & Repairs-Building	\$155.00
	7/16/2026	86165	Pest Control - St. 41	10-016-55600	55600 - Maintenance & Repairs-Building	\$155.00
	7/16/2026	86150	Pest Control - St 40	10-016-55600	55600 - Maintenance & Repairs-Building	\$155.00
	7/16/2026	86142	Pest Control - Service Ctr	10-016-55600	55600 - Maintenance & Repairs-Building	\$175.00
	7/23/2026	86995	Pest Control - St. 10	10-016-55600	55600 - Maintenance & Repairs-Building	\$145.00
	7/24/2026	87061	Pest Control - St. 32	10-016-55600	55600 - Maintenance & Repairs-Building	\$155.00
	7/24/2026	87062	Pest Control - St. 31	10-016-55600	55600 - Maintenance & Repairs-Building	\$155.00
	7/24/2026	87120	Pest Control - St. 30	10-016-55600	55600 - Maintenance & Repairs-Building	\$155.00
				Total - CHA115 Chase Pest Control, Inc.		\$1,785.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
CIT104 City of Conroe (300 W Davis)	7/1/2026	CIT*06232026	INTERLOCAL AGREEMENT/REVENUE SHARING	10-004-53330	53330 - Contractual Obligations-Other	\$111,720.00
	7/15/2026	0049-1400-000 07.15.26	Admin 05/14/2026-06/12/2026	10-016-58800	58800 - Utilities	\$1,450.83
					Total - CIT104 City of Conroe (300 W Davis)	\$113,170.83
CIT120 City of Conroe (POB 3066)	7/27/2026	0072-0592-000 07.27.2026	Station 10 05/26/2026-06/25/2026	10-016-58800	58800 - Utilities	\$116.79
	7/27/2026	0066-0030-005 07.27.2027	06/17/2026-06/25/2026	10-016-58800	58800 - Utilities	\$32.50
	7/27/2026	0066-0040-006 07.27.2026	Station 15 05/26/2026-06/25/2026	10-016-58800	58800 - Utilities	\$145.99
					Total - CIT120 City of Conroe (POB 3066)	\$295.28
CLU100 552 Club, LLC	7/1/2026	21405	Bunker Rental 7/1/26	10-015-57500	57500 - Rent	\$5,000.00
					Total - CLU100 552 Club, LLC	\$5,000.00
COB102 Coburn Supply Company, Inc.	7/23/2026	536230180	Parts for St. 15	10-016-55600	55600 - Maintenance & Repairs-Building	\$54.41
					Total - COB102 Coburn Supply Company, Inc.	\$54.41
COM115 Comcast Corporation (POB 60533)	7/1/2026	2080546356 07.21.2026	Station 21 07/05/2026-08/04/2026	10-016-58800	58800 - Utilities	\$75.50
					Total - COM115 Comcast Corporation (POB 60533)	\$75.50
CON135 Conroe Welding Supply, Inc.	7/1/2026	NS 30552	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$185.42
	7/1/2026	NS 29804	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$116.94
	7/1/2026	NS 30709	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$450.76
	7/1/2026	R 06261011	Cylinder rental #21	10-008-56600	56600 - Oxygen & Gases	\$10.35
	7/1/2026	R 06260998	Cylinder rental #10	10-008-56600	56600 - Oxygen & Gases	\$6.90
	7/1/2026	NS 29117	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$83.98
	7/1/2026	R 06260995	Cylinder rental #43	10-008-56600	56600 - Oxygen & Gases	\$3.45
	7/1/2026	NS 30476	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$314.74
	7/1/2026	PS 564283	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$61.97
	7/1/2026	R 06261014	Cylinder rental #45	10-008-56600	56600 - Oxygen & Gases	\$6.90
	7/1/2026	R 06260994	Cylinder rental #11	10-008-56600	56600 - Oxygen & Gases	\$37.50
	7/1/2026	R 06261008	Cylinder rental #20	10-008-56600	56600 - Oxygen & Gases	\$6.90
	7/1/2026	R 06261006	Cylinder rental #40	10-008-56600	56600 - Oxygen & Gases	\$6.90
	7/1/2026	R 06261009	Cylinder rental #23	10-008-56600	56600 - Oxygen & Gases	\$6.90
	7/1/2026	R 06261000	Cylinder rental #33	10-008-56600	56600 - Oxygen & Gases	\$6.90
	7/1/2026	R 06261003	Cylinder rental #31	10-008-56600	56600 - Oxygen & Gases	\$6.90
	7/1/2026	PS 564284	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$138.93
	7/1/2026	R 06261015	Cylinder rental #25	10-008-56600	56600 - Oxygen & Gases	\$51.42
	7/1/2026	R 06261005	Cylinder rental #41	10-008-56600	56600 - Oxygen & Gases	\$10.35
	7/1/2026	R 06261001	Cylinder rental #12	10-008-56600	56600 - Oxygen & Gases	\$6.90
	7/1/2026	NS 29664	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$116.94
	7/1/2026	R 06261497	Cylinder rental MCHD	10-008-56600	56600 - Oxygen & Gases	\$72.20
	7/1/2026	R 06260997	Cylinder rental #44	10-008-56600	56600 - Oxygen & Gases	\$13.80
	7/2/2026	NS 30512	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$311.35
	7/6/2026	PS 564280	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$72.97
	7/6/2026	PS 564510	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$61.99
	7/6/2026	PS 564511	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$138.92
	7/7/2026	NS 31118	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$569.85
	7/7/2026	NS 31117	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$369.75
	7/7/2026	NS 30629	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$72.98
	7/8/2026	NS 31089	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$193.87
	7/8/2026	NS 30963	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$116.96
	7/9/2026	NS 31300	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$204.87

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	7/10/2026	NS 31364	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$105.96
	7/10/2026	NS 31328	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$171.84
	7/10/2026	NS 31299	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$83.96
	7/13/2026	PS 564823	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$105.92
	7/13/2026	NS 31306	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$215.87
	7/13/2026	PS 564813	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$32.98
	7/13/2026	NS 31556	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$105.95
	7/13/2026	PS 564817	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$61.97
	7/13/2026	PS 564816	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$61.97
	7/13/2026	NS 32033	Test UE cylinder	10-008-56600	56600 - Oxygen & Gases	\$100.00
	7/14/2026	NS 31777	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$217.15
	7/15/2026	N 32045	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$10.98
	7/16/2026	NS 32306	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$141.45
	7/16/2026	NS 32398	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$174.96
	7/20/2026	PS 565140	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$61.97
	7/20/2026	NS 32407	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$237.86
	7/20/2026	PS 565142	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$94.97
	7/20/2026	PS 565143	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$138.92
	7/20/2026	NS 32754	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$171.91
	7/21/2026	NS 33023	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$248.84
	7/21/2026	NS 33042	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$472.75
	7/23/2026	NS 33181	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$338.33
	7/23/2026	NS 31301	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$61.99
	7/23/2026	NS 33154	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$217.15
	7/23/2026	NS 33211	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$120.89
	7/23/2026	NS 33207	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$83.98
	7/23/2026	NS 33145	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$105.96
	7/27/2026	NS 33646	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$250.13
	7/27/2026	NS 33309	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$61.99
	7/27/2026	PS 565491	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$72.97
	7/27/2026	PS 565497	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$94.96
	7/27/2026	PS 565494	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$160.89
	7/28/2026	NS 33877	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$204.84
	7/29/2026	NS 32285	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.17
	Total - CON135 Conroe Welding Supply, Inc.					\$8,702.89
COX103 Optimum	7/10/2026	327463-07-7 07/02/26	Station 15 07/02/25-08/01/25	10-016-58800	58800 - Utilities	\$79.07
	7/10/2026	109949-01-3 07/01/26	Station 13 07/01/26-07/31/26	10-016-58800	58800 - Utilities	\$60.51
	7/27/2026	128957-01-3 07/21/26	Admin 07/21/26-08/20/26	10-016-58800	58800 - Utilities	\$255.42
	Total - COX103 Optimum					\$395.00
CRA105 Crawford Electric Supply Company, Inc.	7/1/2026	S015279218.001	Fluke 1733 Power Analyzer Add-On Accessories	10-016-57730	57730 - Shop Tools	\$655.25
	7/7/2026	S015279218.003	Freight PO# 26-002633	10-016-57730	57730 - Shop Tools	\$40.25
	7/9/2026	S015279218.004	Fluke 1733 Power Analyzer Add-On Accessories	10-016-57730	57730 - Shop Tools	\$204.63
	7/28/2026	S015423542.001	Lights for Stock	10-016-55600	55600 - Maintenance & Repairs-Building	\$461.70
	Total - CRA105 Crawford Electric Supply Company, Inc.					\$1,361.83
CRO102 Crown Paper and Chemical	7/16/2026	170442	Warehouse Restock	10-008-57900	57900 - Station Supplies	\$871.05
	Total - CRO102 Crown Paper and Chemical					\$871.05
CUL100 Culligan of DFW	7/10/2026	1985842	Filters for Water System	10-016-55650	55650 - Maintenance-Equipment	\$1,684.00
	7/17/2026	1997999	CI SVC Cont - Level 3 08/01/2026-08/31/2026	10-016-55650	55650 - Maintenance-Equipment	\$81.21

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
					Total - CUL100 Culligan of DFW	\$1,765.21
CUM101 Cummins Southern Plains LLC	7/1/2026	85-260461958	2026 Radio Tower Maint Agr	10-004-55650	55650 - Maintenance-Equipment	\$992.78
	7/1/2026	85-260462141	2026 Radio Tower Maint Agr	10-004-55650	55650 - Maintenance-Equipment	\$775.88
	7/3/2026	85-260769585	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	\$333.36
	7/3/2026	85-260769581	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	\$328.68
	7/3/2026	85-260769580	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	\$333.36
	7/3/2026	85-260769583	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	\$328.68
	7/3/2026	85-260769582	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	\$333.36
	7/3/2026	85-260769584	2026 Facilities Maint Agr	10-016-55650	55650 - Maintenance-Equipment	\$333.36
	7/21/2026	85-260771207	Control Board-Rob. Tower	10-004-55600	55600 - Maintenance & Repairs-Building	\$3,049.61
	Total - CUM101 Cummins Southern Plains LLC					\$6,809.07
CUR102 April Currie	7/20/2026	CUR*07202026	PER DIEM - HR Houston (8/4/2026 - 8/6/2026)	10-007-53150	53150 - Conferences - Fees, Travel, & M	\$156.00
					Total - CUR102 April Currie	\$156.00
DAI100 Dailey Wells Communication Inc.	7/1/2026	00081103	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$3,221.88
	7/1/2026	00081131	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$1,115.00
	7/1/2026	00081624	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$1,000.00
	7/1/2026	00080827	Amplifier Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$2,754.38
	7/1/2026	00081168	Radio Repairs	10-004-57200	57200 - Radio Repairs-Outsourced	\$1,115.00
	7/13/2026	26MCHD09	Radio System Support	10-004-53300	53300 - Contracted Services	\$11,318.23
	7/27/2026	00080597	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$1,365.00
	Total - DAI100 Dailey Wells Communication Inc.					\$21,889.49
DAV126 Melanie Davis	7/21/2026	DAV*07212026	EXPENSE - Business Licenses	10-009-52700	52700 - Business Licenses	\$64.00
					Total - DAV126 Melanie Davis	\$64.00
DEA110 Dearborn National Life Ins Co Known As BCBS	7/1/2026	F021753 07.01.2026	07/01/2026 - 07/31/2026	10-025-51700	51700 - Health & Dental	\$43,916.30
					Total - DEA110 Dearborn National Life Ins Co Known As BCBS	\$43,916.30
DEM100 Demontrond Auto Country	7/1/2026	138901	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$5,115.22
	7/1/2026	138227	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$426.80
	7/1/2026	139357	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$159.50
	7/3/2026	139721	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$503.80
	7/8/2026	139879	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$4,992.96
	7/23/2026	141250	Replenish parts stock	10-010-59050	59050 - Vehicle-Parts	\$9,161.50
	7/27/2026	141621	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$3,936.00
	7/27/2026	140621	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$4,836.20
	7/28/2026	141410	Air filter,sensor,cleaner	10-010-57725	57725 - Shop Supplies	\$372.96
	7/28/2026	141733	Air filter,sensor,cleaner	10-010-59050	59050 - Vehicle-Parts	\$800.00
	7/28/2026	141410	Air filter,sensor,cleaner	10-010-59050	59050 - Vehicle-Parts	\$6,303.00
	7/30/2026	141967	July BPO 2026	10-010-59050	59050 - Vehicle-Parts	\$187.50
	Total - DEM100 Demontrond Auto Country					\$36,795.44
DEP150 United States Treasury	7/10/2026	DEP*07102026	2026 PCORI Filing and Fee	10-025-51700	51700 - Health & Dental	\$2,638.08
					Total - DEP150 United States Treasury	\$2,638.08
DIR101 Directv	7/26/2026	017903440X260712	Various station 06/14/2026-07/10/2026	10-016-58800	58800 - Utilities	\$2,388.84
					Total - DIR101 Directv	\$2,388.84
DOL100 Cooper Dolmage	7/10/2026	DOL*07102026	EXPENSE - Meeting Expenses	10-015-56100	56100 - Meeting Expenses	\$10.21

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
Total - DOL100 Cooper Dolmage						\$10.21
DON101 Christian Donjuan	7/10/2026	DON*07102026	EXPENSE - Meeting Expenses	10-015-56100	56100 - Meeting Expenses	\$10.21
Total - DON101 Christian Donjuan						\$10.21
ENT101 Entergy Texas, LLC	7/2/2026	105008733855	Lake Conroe Tower 05/13/2026-06/12/2026	10-004-58800	58800 - Utilities	\$641.14
	7/5/2026	185008613989	Thompson Rd 05/13/2026-06/12/2026	10-004-58800	58800 - Utilities	\$852.45
	7/6/2026	65009191762	Station 10 05/18/2026-06/17/2026	10-016-58800	58800 - Utilities	\$919.20
	7/6/2026	175008445648	Station 32 04/30/2026-05/05/2026	10-016-58800	58800 - Utilities	\$518.35
	7/6/2026	185008606633	Station 20 05/07/2026-08/08/2026	10-016-58800	58800 - Utilities	\$1,156.03
	7/6/2026	205008047686	Station 30 05/12/2026-06/11/2026	10-016-58800	58800 - Utilities	\$862.75
	7/6/2026	395005387861	Station 15 05/04/2026 -06/03/2026	10-016-58800	58800 - Utilities	\$438.02
	7/6/2026	50010195253	Admin 04/30/2026-06/01/2026	10-016-58800	58800 - Utilities	\$17,947.11
	7/6/2026	25009529916	Station 14 05/05/2026-06/04/2026	10-016-58800	58800 - Utilities	\$378.80
	7/6/2026	270006949708	Station 43 05/18/2026-06/17/2026	10-016-58800	58800 - Utilities	\$573.79
	7/6/2026	150007466101	Robinson Rd 04/28/2026-05/28/2026	10-004-58800	58800 - Utilities	\$65.19
	7/6/2026	160007438923	Splendora RD 04/28/2026-05/28/2026	10-004-58800	58800 - Utilities	\$684.90
	7/6/2026	1300075300002	Station 31 05/14/2026-06/15/2026	10-016-58800	58800 - Utilities	\$543.59
	7/9/2026	170007455647	Grangerland Tower 05/20/2026-06/19/2026	10-004-58800	58800 - Utilities	\$1,129.12
	7/23/2026	455004783882	Station 15 06/17/2026-07/02/2026	10-016-58800	58800 - Utilities	\$194.78
	7/29/2026	90009230988	Splendora Tower 06/09/2026-07/09/2026	10-004-58800	58800 - Utilities	\$734.88
Total - ENT101 Entergy Texas, LLC						\$27,640.10
ENT102 Enterprise Fm Trust Db	7/3/2026	FBN5683779	Monthly Lease Charge	10-010-52725	52725 - Capital Lease Expense	\$29,330.68
Total - ENT102 Enterprise Fm Trust Db						\$29,330.68
ERW100 Kellie Gonzales	7/20/2026	ERW*07202026A	PER DIEM - National APCO (8/1/2026 - 8/5/2026)	10-006-53150	53150 - Conferences - Fees, Travel, & M	\$333.00
	7/20/2026	ERW*07202026	PER DIEM - HR Houston (-)	10-007-53150	53150 - Conferences - Fees, Travel, & M	\$40.00
Total - ERW100 Kellie Gonzales						\$373.00
ESD106 Montgomery County ESD #6, Stn 34 & 35	7/14/2026	ESD*07142026	Rent Station 34, 35	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
Total - ESD106 Montgomery County ESD #6, Stn 34 & 35						\$3,000.00
ESD109 Montgomery County ESD #9, Stn 33	7/14/2026	ESD*07142026	Rent Station 33	10-000-14900	14900 - Prepaid Expenses	\$1,000.00
Total - ESD109 Montgomery County ESD #9, Stn 33						\$1,000.00
ESD110 Montgomery County ESD #10, Stn 42	7/14/2026	ESD*07142026	Rent Station 42	10-000-14900	14900 - Prepaid Expenses	\$950.00
Total - ESD110 Montgomery County ESD #10, Stn 42						\$950.00
ESP103 Rafael Espinoza	7/7/2026	ESP*07072026	MILEAGE (07/07/2026 - 07/07/2026)	10-007-56200	56200 - Mileage Reimbursements	\$23.93
Total - ESP103 Rafael Espinoza						\$23.93
EXP101 Experian Health Inc	7/13/2026	INV1153836	June Monthly Invoice	10-011-53300	53300 - Contracted Services	\$7,460.50
Total - EXP101 Experian Health Inc						\$7,460.50
EZE100 Wavemedia LLC	7/1/2026	20260701	Multiple Stations	10-015-58310	58310 - Telephones-Service	\$13,415.00
Total - EZE100 Wavemedia LLC						\$13,415.00
FAI103 Derryberry Jackey	7/16/2026	26	Dozer work - LC Tower	10-004-57100	57100 - Professional Fees	\$4,700.00
Total - FAI103 Derryberry Jackey						\$4,700.00
FIR104 First Watch Solutions Corp	7/1/2026	FW114449	First Watch	10-007-53300	53300 - Contracted Services	\$1,224.11

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
Total - FIR104 First Watch Solutions Corp						\$1,224.11
FIV100 Five Star Septic Solutions, LLC	7/1/2026	2321	Septic Pumping @ St 40	10-016-58800	58800 - Utilities	\$475.00
	7/15/2026	2333	Pumped Septic 6/15/26	10-016-58800	58800 - Utilities	\$475.00
Total - FIV100 Five Star Septic Solutions, LLC						\$950.00
FRA108 Frazer, Ltd.	7/1/2026	H00003231	Shop 12 Accident Repair	10-010-52000	52000 - Accident Repair	\$17,981.50
	7/1/2026	H00003579	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$2,194.68
	7/9/2026	H00003717	Replenish vehicle stock	10-010-59050	59050 - Vehicle-Parts	\$667.24
	7/20/2026	H00003851	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$5,327.38
	7/20/2026	H00003841	Replenish Dometic AC stock	10-010-59050	59050 - Vehicle-Parts	\$6,156.42
Total - FRA108 Frazer, Ltd.						\$32,327.22
GAB100 Humurco Inc Db a Gabbys Crane and Rigging Company	7/1/2026	36220	Crane for Station 32	10-016-54500	54500 - Equipment Rental	\$1,012.00
	Total - GAB100 Humurco Inc Db a Gabbys Crane and Rigging Company					\$1,012.00
GAT100 Trizetto Provider Solutions	7/1/2026	5HAV072600	FY26 BPO Trizetto - Monthly Electronic Claims for E	10-011-53300	53300 - Contracted Services	\$2,278.59
	Total - GAT100 Trizetto Provider Solutions					\$2,278.59
GEO101 Lindsey George	7/29/2026	GEO*07292026	WELLNESS - 07/31/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
	Total - GEO101 Lindsey George					\$25.00
GEO102 Geo-Comm, Inc.	7/1/2026	INV320956	GIS Map Data Maintenance	10-015-53300	53300 - Contracted Services	\$46,591.62
	Total - GEO102 Geo-Comm, Inc.					\$46,591.62
GRA102 Graybar	7/1/2026	9353725868	Station Alerting Speakers and Accessories for Stati	10-004-57225	57225 - Radio-Parts	\$921.90
	Total - GRA102 Graybar					\$921.90
GRA108 Grainger	7/1/2026	9969153718	Replenish parts/ Maintenance	10-010-55650	55650 - Maintenance-Equipment	\$109.92
	7/1/2026	9969153718	Replenish parts/ Maintenance	10-010-59050	59050 - Vehicle-Parts	\$1,055.86
	7/15/2026	9007091110	Warehouse Restock	10-008-57900	57900 - Station Supplies	\$91.20
	7/16/2026	9008477094	Bearing for OAHU 1 in SC	10-016-55600	55600 - Maintenance & Repairs-Building	\$134.00
	7/21/2026	9012863800	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$88.68
	7/27/2026	9006635875	PO 26-002841	10-010-55650	55650 - Maintenance-Equipment	(\$109.92)
	7/28/2026	9021655866	A/C filters for shop	10-010-57725	57725 - Shop Supplies	\$243.36
Total - GRA108 Grainger						\$1,613.10
GRA119 Grace & Guidance PLLC	7/1/2026	MCHD62	EE Counseling Service	10-025-54350	54350 - Employee Health/Wellness	\$125.00
	7/1/2026	MCHD61	EE Counseling Service	10-025-54350	54350 - Employee Health/Wellness	\$375.00
	7/13/2026	MCHD64	EE Counseling Service	10-025-54350	54350 - Employee Health/Wellness	\$250.00
	7/21/2026	MCHD65	EE Counseling Services	10-025-54350	54350 - Employee Health/Wellness	\$250.00
	7/27/2026	MCHD66	EE Counseling Service	10-025-54350	54350 - Employee Health/Wellness	\$375.00
Total - GRA119 Grace & Guidance PLLC						\$1,375.00
GTD100 GT Distributors, Inc	7/8/2026	INV1092580	Lighting upfit 602 603 619	10-010-57750	57750 - Small Equipment & Furniture	\$7,289.27
	7/17/2026	INV1093566	Lighting upfit 602 603 619	10-010-57750	57750 - Small Equipment & Furniture	\$19,262.85
	7/20/2026	INV1093668	Lighting upfit 602 603 619	10-010-57750	57750 - Small Equipment & Furniture	\$4,337.52
Total - GTD100 GT Distributors, Inc						\$30,889.64
HAL102 Bailey Hallett	7/20/2026	HAL*07202026	WELLNESS - 07/21/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
	Total - HAL102 Bailey Hallett					\$25.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
HCN103 Houston Community Newspapers	7/21/2026	11146420	IPLHCN0042095 - FY2026-001	10-047-52200	52200 - Advertising	\$413.20
				Total - HCN103 Houston Community Newspapers		\$413.20
HEA130 Health Promotions Now	7/15/2026	749142	Recruitment Team Swag	10-007-57300	57300 - Recruit/Investigate	\$3,594.02
				Total - HEA130 Health Promotions Now		\$3,594.02
HEN110 Henry Schein, Inc.-Matrx Medical	7/1/2026	58757027	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$12,036.60
	7/1/2026	58757027	Warehouse Restocking	10-009-54000	54000 - Drug Supplies	\$5,665.63
	7/6/2026	59048978	DME Nitrous Parts	10-008-54200	54200 - Durable Medical Equipment	\$31.96
	7/29/2026	59991453	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$5,693.44
	7/30/2026	60117982	HCAP July Order	10-008-53900	53900 - Disposable Medical Supplies	\$337.82
	7/30/2026	60150802	Expiring Item	10-008-53900	53900 - Disposable Medical Supplies	\$1,023.00
				Total - HEN110 Henry Schein, Inc.-Matrx Medical		\$24,788.45
HOR107 Professional Ambulance Sales & Service, LLC DbA SERVS	7/1/2026	INV107-3236B	Shipping within 10% threshold/PO 26-001814	10-010-59050	59050 - Vehicle-Parts	\$14.47
				Total - HOR107 Professional Ambulance Sales & Service, LLC DbA SERVS		\$14.47
IBS100 IBS of Greater Conroe	7/29/2026	140023415	H7 batteries	10-010-58900	58900 - Vehicle-Batteries	\$291.16
				Total - IBS100 IBS of Greater Conroe		\$291.16
IMA100 Image Trend Inc.	7/16/2026	PS-INV125772	FTP Export	10-045-53050	53050 - Computer Software	\$1,356.86
				Total - IMA100 Image Trend Inc.		\$1,356.86
IMP101 Impac Fleet	7/7/2026	SQLCD-1197753	June 2026 Monthly Fuel	10-010-54700	54700 - Fuel-Auto	\$110,411.75
				Total - IMP101 Impac Fleet		\$110,411.75
IMP103 Impact Promotional Services DbA Got You Covered Work Wear & U	7/1/2026	INV180448	New Hires Facilities	10-008-58700	58700 - Uniforms	\$286.25
	7/1/2026	INV176734A	GYC - K. Gonzalez March 2026 Uniform Order	10-008-58700	58700 - Uniforms	\$101.99
	7/15/2026	INV184107	GYC- S. Pelczar June 2026 Nameplate Order	10-008-58700	58700 - Uniforms	\$32.30
	7/17/2026	INV184526	GYC - A. Stephens June 2026 Uniform Order	10-008-58700	58700 - Uniforms	\$236.33
	7/17/2026	INV184528	GYC - B. Leerssen New Hire Uniforms May 2026	10-008-58700	58700 - Uniforms	\$87.54
	7/17/2026	INV184525	GYC - K. Mifflin June 2026 Boot Order	10-008-58700	58700 - Uniforms	\$153.00
	7/17/2026	INV184527	New Hires Facilities	10-008-58700	58700 - Uniforms	\$467.50
	7/17/2026	INV184524	GYC- Bulk Stock Uniform Order March 2026	10-008-58700	58700 - Uniforms	\$62.99
				Total - IMP103 Impact Promotional Services DbA Got You Covered Work Wear & Uniforms		\$1,427.90
IND100 Indigent Healthcare Solutions	7/1/2026	82275	IHS Software Fee-Aug.26	10-002-53050	53050 - Computer Software	\$12,951.27
	7/27/2026	82375	June&July Power Search 26	10-002-53300	53300 - Contracted Services	\$667.00
				Total - IND100 Indigent Healthcare Solutions		\$13,618.27
INT104 IBS of Greater Conroe & Interstate Battery System	7/1/2026	140023092	Replenish vehicle batteries	10-010-58900	58900 - Vehicle-Batteries	\$259.90
	7/6/2026	140023002	Core -2 AT	10-010-58900	58900 - Vehicle-Batteries	(\$28.00)
	7/9/2026	1414076	Battery replacement for shop 330	10-010-58900	58900 - Vehicle-Batteries	\$282.95
	7/13/2026	140023249	Replenish vehicle battery	10-010-58900	58900 - Vehicle-Batteries	\$551.06
	7/20/2026	140023330	Replenish vehicle battery	10-010-58900	58900 - Vehicle-Batteries	\$566.69
	7/29/2026	140023331	Core -4 AT	10-010-58900	58900 - Vehicle-Batteries	(\$55.00)
	7/29/2026	140023250	Core -8 AT, Core -1 MC	10-010-58900	58900 - Vehicle-Batteries	(\$117.00)
	7/29/2026	140023416	Core -2 AT	10-010-58900	58900 - Vehicle-Batteries	(\$28.00)
				Total - INT104 IBS of Greater Conroe & Interstate Battery System		\$1,432.60
JAM101 James L. Miller Mechanical, LLC	7/1/2026	009326	Ice Machine Level Sensor	10-016-55600	55600 - Maintenance & Repairs-Building	\$797.50
				Total - JAM101 James L. Miller Mechanical, LLC		\$797.50

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
JGM100 JG Media dba Community Impact Newspaper	7/13/2026	242066	HCAP Public Notice-2026	10-002-52200	52200 - Advertising	\$5,865.00
				Total - JGM100 JG Media dba Community Impact Newspaper		\$5,865.00
JOH117 Johnson Supply	7/1/2026	09586462	Supplies for Stock	10-016-55600	55600 - Maintenance & Repairs-Building	\$893.47
	7/1/2026	09586957	Tools for Station 32	10-016-57730	57730 - Shop Tools	\$598.18
	7/16/2026	09581261A	Overage on Inv# 09581261	10-016-55600	55600 - Maintenance & Repairs-Building	\$153.84
				Total - JOH117 Johnson Supply		\$1,645.49
JON102 Jones and Bartlett Learning, LLC	7/1/2026	1324867	5 PHTLS Hybrid Course Code	10-009-52600	52600 - Books/Materials	\$157.31
				Total - JON102 Jones and Bartlett Learning, LLC		\$157.31
JPM100 JP Morgan Chase Bank	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-006-57750	57750 - Small Equipment & Furniture	\$1,792.65
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-025-54350	54350 - Employee Health/Wellness	\$246.74
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-001-53050	53050 - Computer Software	\$126.26
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-016-55650	55650 - Maintenance-Equipment	\$45.71
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-001-57000	57000 - Printing Services	\$4.85
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-047-56300	56300 - Office Supplies	\$18.98
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-004-54100	54100 - Dues/Subscriptions	\$9.99
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-010-58600	58600 - Travel Expenses	\$669.57
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-015-57650	57650 - Repair-Equipment	\$214.34
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-008-56900	56900 - Postage	\$587.10
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-026-53300	53300 - Contracted Services	\$85.57
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-025-54100	54100 - Dues/Subscriptions	\$598.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-006-52700	52700 - Business Licenses	\$416.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-007-58700	58700 - Uniforms	\$130.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-009-54450	54450 - Employee Recognition	\$123.90
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-005-53150	53150 - Conferences - Fees, Travel, & M	\$1,391.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-016-55600	55600 - Maintenance & Repairs-Building	\$3,184.12
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-007-58500	58500 - Training & Continuing Education	\$2,464.79
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-026-58500	58500 - Training & Continuing Education	\$799.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-009-57750	57750 - Small Equipment & Furniture	\$3,924.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-001-53150	53150 - Conferences - Fees, Travel, & M	(\$310.71)
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-009-56100	56100 - Meeting Expenses	\$257.92
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-001-56100	56100 - Meeting Expenses	\$382.44
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-016-57730	57730 - Shop Tools	\$423.45
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-004-57750	57750 - Small Equipment & Furniture	\$48.94
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-009-52600	52600 - Books/Materials	\$190.49
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-008-56300	56300 - Office Supplies	\$12.34
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-016-58800	58800 - Utilities	\$396.29
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-006-53100	53100 - Computer Supplies/Non-Capital	\$223.05
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-010-59100	59100 - Vehicle-Registration	\$54.75
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-001-55900	55900 - Meals - Business and Travel	\$44.63
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-016-57725	57725 - Shop Supplies	\$460.16
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-007-53150	53150 - Conferences - Fees, Travel, & M	\$1,085.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-011-53400	53400 - Credit Card Processing Fee	\$95.50
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-004-57225	57225 - Radio-Parts	\$496.28
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-008-58100	58100 - Supplemental Food	\$495.28
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-010-59050	59050 - Vehicle-Parts	\$2,168.31
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-015-53050	53050 - Computer Software	\$3,036.54
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-015-53100	53100 - Computer Supplies/Non-Capital	\$187.27
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-045-54100	54100 - Dues/Subscriptions	\$0.99

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-015-54450	54450 - Employee Recognition	\$27.79
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-006-56100	56100 - Meeting Expenses	\$176.52
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-010-59000	59000 - Vehicle-Outside Services	\$20.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-004-57900	57900 - Station Supplies	\$239.44
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-007-54100	54100 - Dues/Subscriptions	\$100.99
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-016-57750	57750 - Small Equipment & Furniture	\$806.45
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-000-14900	14900 - Prepaid Expenses	\$1,595.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-008-57900	57900 - Station Supplies	\$2,154.09
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-002-54450	54450 - Employee Recognition	\$320.87
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-009-52700	52700 - Business Licenses	\$444.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-047-53150	53150 - Conferences - Fees, Travel, & M	\$1,567.10
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-025-54450	54450 - Employee Recognition	\$2,441.98
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-016-54100	54100 - Dues/Subscriptions	\$27.92
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-015-58200	58200 - Telephones-Cellular	\$585.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-010-57650	57650 - Repair-Equipment	\$16.49
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	10-010-54100	54100 - Dues/Subscriptions	\$880.00
	Total - JPM100 JP Morgan Chase Bank					\$37,985.13
KAH100 Kahl AC, Heating & Refrigeration, Inc.	7/1/2026	260600863	St 40 - Replacement Contactor	10-016-55600	55600 - Maintenance & Repairs-Building	\$488.00
	7/27/2026	260700802	Service Call - St. 43	10-016-55600	55600 - Maintenance & Repairs-Building	\$348.00
Total - KAH100 Kahl AC, Heating & Refrigeration, Inc.						\$836.00
KAM100 Danielle Kaminski	7/1/2026	KAM*06102026	EXPENSE - Books/Materials	10-009-52600	52600 - Books/Materials	\$44.73
	Total - KAM100 Danielle Kaminski					\$44.73
KCK100 KC Keating, LLC DbA Keating Chevrolet	7/2/2026	101823	Replacement brake for S40	10-010-59050	59050 - Vehicle-Parts	\$69.99
	7/6/2026	102041	Replacement brake line for Shop 40	10-010-59050	59050 - Vehicle-Parts	\$498.74
	7/10/2026	102272	Fuel Filter Housing S630	10-010-59050	59050 - Vehicle-Parts	\$101.15
	7/16/2026	CM101823	Pipe	10-010-59050	59050 - Vehicle-Parts	(\$69.99)
	Total - KCK100 KC Keating, LLC DbA Keating Chevrolet					\$599.89
KEY101 Key Performance Petroleum	7/1/2026	I207628-26	Diesel Service Center	10-010-54700	54700 - Fuel-Auto	\$2,840.87
	7/2/2026	I207807-26	DEF Station 30	10-010-54700	54700 - Fuel-Auto	\$536.50
	7/2/2026	I207808-26	DEF Station 40	10-010-54700	54700 - Fuel-Auto	\$553.00
	7/10/2026	I208502-26	Diesel Service Center	10-010-54700	54700 - Fuel-Auto	\$3,931.68
	7/22/2026	I209253-26	Diesel Service Center	10-010-54700	54700 - Fuel-Auto	\$5,597.24
Total - KEY101 Key Performance Petroleum						\$13,459.29
KOR100 Haylee Korp	7/15/2026	KOR*07152026	MILEAGE (07/15/2026 - 07/15/2026)	10-007-56200	56200 - Mileage Reimbursements	\$19.00
	Total - KOR100 Haylee Korp					\$19.00
LAK105 Lake South Water Supply Corporation	7/21/2026	LS-1108 06/24/26	Station 45 05/20/26-06/22/26	10-016-58800	58800 - Utilities	\$470.86
	Total - LAK105 Lake South Water Supply Corporation					\$470.86
LAN110 Lange Distributing Company, Inc.	7/1/2026	018981	Acct# 007346/Station 46	10-008-57900	57900 - Station Supplies	\$6.99
	7/1/2026	018644	Acct# 005368/Station 43	10-008-57900	57900 - Station Supplies	\$6.99
	7/1/2026	018646	Acct# 005376/Station 13	10-008-57900	57900 - Station Supplies	\$6.99
	7/1/2026	018980	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	\$6.99
	7/6/2026	018979	Acct# 007345/Station 44	10-008-57900	57900 - Station Supplies	\$6.99
	7/14/2026	020858	Acct# 007347/Station 46	10-008-57900	57900 - Station Supplies	\$67.91
	7/16/2026	021458	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	\$46.94
	7/21/2026	022300	Station 43/Acct# 005368	10-008-57900	57900 - Station Supplies	\$39.95

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	7/22/2026	019359	Acct# 007345/Station 44	10-008-57900	57900 - Station Supplies	\$39.95
	7/22/2026	021270	Acct# 005376/Station 13	10-008-57900	57900 - Station Supplies	\$32.96
	7/31/2026	025868	Acct# 005368/Station 43	10-008-57900	57900 - Station Supplies	\$6.99
	7/31/2026	026197	Acct# 007345/Station 44	10-008-57900	57900 - Station Supplies	\$6.99
	7/31/2026	025870	Acct# 005376/Station 13	10-008-57900	57900 - Station Supplies	\$6.99
	7/31/2026	026198	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	\$6.99
	7/31/2026	026199	Acct# 007346/Station 46	10-008-57900	57900 - Station Supplies	\$6.99
			Total - LAN110 Lange Distributing Company, Inc.			\$297.61
LAS105 Lashomb, Michael	7/20/2026	LAS*07202026	MILEAGE (07/20/2026 - 07/20/2026)	10-007-56200	56200 - Mileage Reimbursements	\$13.68
					Total - LAS105 Lashomb, Michael	\$13.68
LAW106 Law Construction & Consulting, LLC Db	7/29/2026	LAW07292026	Payment #6 MCHD St 46, now 48	10-016-59700	Expenses	\$245,441.91
			Total - LAW106 Law Construction & Consulting, LLC Db			\$245,441.91
LIF102 Life-Assist, Inc.	7/1/2026	2151016	Warehouse Restocking	10-009-54000	54000 - Drug Supplies	\$3,006.20
	7/1/2026	2151175	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$62.00
	7/1/2026	2151016	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$2,263.10
	7/1/2026	2153172	Restocking	10-009-54000	54000 - Drug Supplies	\$2,580.00
	7/2/2026	2151771	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$62.00
	7/10/2026	2155103	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$230.40
	7/17/2026	2165366	Warehouse Restocking	10-009-54000	54000 - Drug Supplies	\$4,519.80
	7/17/2026	2165387	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$210.00
	7/17/2026	2165366	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$20,507.25
	7/21/2026	2165550	Warehouse Restocking	10-009-54000	54000 - Drug Supplies	\$37.00
	7/23/2026	2166999	Warehouse Restocking	10-009-54000	54000 - Drug Supplies	\$1,200.00
			Total - LIF102 Life-Assist, Inc.			\$34,677.75
LIF107 Lifestyles Media Group, LLC	7/16/2026	3380	mcphd & paramedicjobs	10-015-53300	53300 - Contracted Services	\$4,200.00
					Total - LIF107 Lifestyles Media Group, LLC	\$4,200.00
LIM100 Haiden Lima	7/20/2026	LIM*07202026	WELLNESS - 07/21/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
					Total - LIM100 Haiden Lima	\$25.00
LIN107 Linebarger Goggan Blair & Sampson, LLP	7/1/2026	EMMOR01 06-08-2026	May 2026 Invoice	10-011-52900	52900 - Collection Fees	\$14,869.14
					Total - LIN107 Linebarger Goggan Blair & Sampson, LLP	\$14,869.14
LIQ100 Liquidspring LLC	7/1/2026	0088321-IN	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$3,363.13
	7/15/2026	0088779-IN	Replacement ECU/harness shop 46	10-010-59050	59050 - Vehicle-Parts	\$1,062.31
					Total - LIQ100 Liquidspring LLC	\$4,425.44
LIV102 Lively, Inc.	7/2/2026	LIV07022026	Payroll Contribution 07/02/2026	10-025-51700	51700 - Health & Dental	\$2,124.97
	7/11/2026	1746161	Admin Fee for June 2026 06/01/2026-06/30/2026	10-025-53300	53300 - Contracted Services	\$1,048.80
	7/17/2026	LIV07172026	Payroll Contribution 07/17/2026	10-025-51700	51700 - Health & Dental	\$2,550.00
					Total - LIV102 Lively, Inc.	\$5,723.77
LUC101 Ashia Lucas	7/30/2026	LUC*07302026	EXPENSE - Training & Continuing Education	10-006-58500	58500 - Training & Continuing Education	\$95.51
					Total - LUC101 Ashia Lucas	\$95.51
MAN190 Mango Technologies, Inc dba ClickUp	7/7/2026	INV67940	Software Licenses	10-045-53050	53050 - Computer Software	\$523.98
					Total - MAN190 Mango Technologies, Inc dba ClickUp	\$523.98

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
MAR101 Saul Martinez	7/26/2026	MAR*07262026	WELLNESS - 07/31/2026	10-025-54350	54350 - Employee Health/Wellness	\$75.00
					Total - MAR101 Saul Martinez	\$75.00
MAT145 Matrix Consulting Group, Ltd	7/23/2026	6	Fleet Consulting June 2026	10-010-53300	53300 - Contracted Services	\$4,763.52
					Total - MAT145 Matrix Consulting Group, Ltd	\$4,763.52
MCK113 Mckesson Medical-Surgical Government Solutions LLC	7/28/2026	25963289	July HCAP order	10-008-53900	53900 - Disposable Medical Supplies	\$485.94
					Total - MCK113 Mckesson Medical-Surgical Government Solutions LLC	\$485.94
MCN100 Rina McNeill	7/16/2026	MCN*07162026	MILEAGE (07/15/2026 - 07/15/2026)	10-001-56200	56200 - Mileage Reimbursements	\$31.01
					Total - MCN100 Rina McNeill	\$31.01
MED125 Medline Industries, Inc	7/1/2026	2428880240	Soft Collar Rollout	10-008-53900	53900 - Disposable Medical Supplies	\$91.67
	7/1/2026	2428777747	Soft Collar Rollout	10-008-53900	53900 - Disposable Medical Supplies	\$466.26
					Total - MED125 Medline Industries, Inc	\$557.93
MEL102 Jacob Melendez	7/14/2026	MEL*07142026	WELLNESS - 08/04/2026	10-025-54350	54350 - Employee Health/Wellness	\$172.00
					Total - MEL102 Jacob Melendez	\$172.00
MET185 Metropolitan Life Insurance Company	7/6/2026	90498445	Dental & Vision for July 2026	10-025-51700	51700 - Health & Dental	\$29,651.57
					Total - MET185 Metropolitan Life Insurance Company	\$29,651.57
MIC101 Michael Depasquale Db a No Pulse No Problem LLC	7/2/2026	260007	June Assistant MD Service	10-009-57100	57100 - Professional Fees	\$26,220.00
					Total - MIC101 Michael Depasquale Db a No Pulse No Problem LLC	\$26,220.00
MID105 Mid-South Synergy	7/15/2026	313046002 06/24/26	Station 46 05/24/26-06/24/26	10-016-58800	58800 - Utilities	\$389.00
	7/15/2026	313046003 06/25/26	Station 47 water tap fee 05/24/26-06/25/26	10-016-58800	58800 - Utilities	\$107.34
	7/15/2026	313046001 06/24/26	Station 45 05/24/26-06/24/26	10-016-58800	58800 - Utilities	\$419.00
					Total - MID105 Mid-South Synergy	\$915.34
MIL129 Milstead Automotive	7/17/2026	253966	Shop 31 Mechanical Failure	10-010-59200	59200 - Vehicle-Towing	\$210.00
					Total - MIL129 Milstead Automotive	\$210.00
MISS100 Mission Critical Partners, LLC	7/8/2026	28422	Consult - Evaluation of Potential Radio Tower Site L	10-004-57100	57100 - Professional Fees	\$224.00
					Total - MISS100 Mission Critical Partners, LLC	\$224.00
MOB110 Mobile Electric Power Solutions, Inc Db a Mobile Power	7/1/2026	24549	Repair cost for MEPS generator	10-010-59050	59050 - Vehicle-Parts	\$1,776.00
	7/1/2026	24460	Replenish vehicle part-MEPS bracket	10-010-59050	59050 - Vehicle-Parts	\$1,525.00
	7/1/2026	24625	MEPS generator repair	10-010-59050	59050 - Vehicle-Parts	\$739.00
	7/1/2026	24624	MEPS generator repair	10-010-59050	59050 - Vehicle-Parts	\$385.00
					Total - MOB110 Mobile Electric Power Solutions, Inc Db a Mobile Power	\$4,425.00
MON2 Montgomery County ESD #2	7/14/2026	MON2*07142026	Rent Station 44, 47	10-000-14900	14900 - Prepaid Expenses	\$2,500.00
					Total - MON2 Montgomery County ESD #2	\$2,500.00
MON206 Montgomery County ESD#3 (Stn 46)	7/14/2026	MON*07142026	Rent Station 46	10-000-14900	14900 - Prepaid Expenses	\$600.00
					Total - MON206 Montgomery County ESD#3 (Stn 46)	\$600.00
MOR130 Rex Morris	7/21/2026	MOR*05162026	Mileage 05/16/2026	10-007-56200	56200 - Mileage Reimbursements	\$11.60
					Total - MOR130 Rex Morris	\$11.60
MOR188 Morrison Plumbing Services, LLC	7/7/2026	101254	Diagnose Booster Pump	10-016-55600	55600 - Maintenance & Repairs-Building	\$301.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	7/7/2026	100542	Emergency Service Call	10-016-55600	55600 - Maintenance & Repairs-Building	\$725.75
				Total - MOR188 Morrison Plumbing Services, LLC		\$1,026.75
MUD100 Mud #39	7/14/2026	3021061 06/30/26	Station 20 05/31/26-06/30/26	10-016-58800	58800 - Utilities	\$58.11
				Total - MUD100 Mud #39		\$58.11
NAP100 Napa Auto Parts	7/1/2026	609158	Replenish vehicle oil stock	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$2,509.01
	7/2/2026	610060	Brake Pads, Oil Filters	10-010-58950	58950 - Vehicle-Fluids & Additives	\$60.42
	7/2/2026	610091	Brake Pads, Oil Filters	10-010-58950	58950 - Vehicle-Fluids & Additives	\$60.42
	7/2/2026	610091	Brake Pads, Oil Filters	10-010-59050	59050 - Vehicle-Parts	\$418.45
	7/8/2026	609541		10-010-59050	59050 - Vehicle-Parts	(\$250.89)
	7/10/2026	610915	Replenish shop supply	10-010-57725	57725 - Shop Supplies	\$109.84
	7/14/2026	611537	Replenish vehicle/shop	10-010-57725	57725 - Shop Supplies	\$37.86
	7/14/2026	611537	Replenish vehicle/shop	10-010-59050	59050 - Vehicle-Parts	\$1,770.46
	7/27/2026	613171	July BPO 2026	10-010-59050	59050 - Vehicle-Parts	\$269.63
	7/28/2026	613221	Credit - Invoice #613221	10-010-57725	57725 - Shop Supplies	(\$6.31)
				Total - NAP100 Napa Auto Parts		\$4,978.89
NEA104 Jordan Neal	7/14/2026	NEA*07142026	MILEAGE (07/02/2026 - 07/06/2026)	10-007-56200	56200 - Mileage Reimbursements	\$22.34
	7/22/2026	NEA*07222026	MILEAGE (07/22/2026 - 07/22/2026)	10-007-56200	56200 - Mileage Reimbursements	\$16.72
				Total - NEA104 Jordan Neal		\$39.06
NEW102 New Caney Mud	7/8/2026	1042826200 06/30/26	Station 30 05/19/26-06/18/26	10-016-58800	58800 - Utilities	\$51.83
				Total - NEW102 New Caney Mud		\$51.83
NOR101 Montgomery County ESD #1 (Stn 12,13,16)	7/14/2026	NOR*07142026	Rent Station 12, 16	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
				Total - NOR101 Montgomery County ESD #1 (Stn 12,13,16)		\$3,000.00
NSC148 Northern Safety Co, Inc	7/22/2026	907747190	NSI RX Safety Eyewear J. Jones May 2026	10-007-58700	58700 - Uniforms	\$275.00
	7/22/2026	907747195	NSI RX Safety Eyewear K. Henderson May 2026	10-007-58700	58700 - Uniforms	\$150.00
	7/22/2026	907747196	NSI RX Safety Eyewear K. Brem May 2026	10-007-58700	58700 - Uniforms	\$150.00
	7/22/2026	907747191	NSI RX Safety Eyewear B. Leerssen May 2026	10-007-58700	58700 - Uniforms	\$250.00
	7/22/2026	907747192	NSI RX Safety Eyewear K. King May 2026	10-007-58700	58700 - Uniforms	\$275.00
	7/22/2026	907747197	NSI RX Safety Eyewear M. Garcia May 2026	10-007-58700	58700 - Uniforms	\$150.00
	7/22/2026	907747193	NSI Safety Eyewear I. Lee May 2026	10-007-58700	58700 - Uniforms	\$150.00
	7/22/2026	907747199	NSI RX Safety Eyewear M. Murphy May 2026	10-007-58700	58700 - Uniforms	\$150.00
	7/22/2026	907747194	NSI RX Safety Eyewear A. Stephens May 2026	10-007-58700	58700 - Uniforms	\$150.00
				Total - NSC148 Northern Safety Co, Inc		\$1,700.00
OCO102 Ocon, Ashlyn	7/11/2026	OCO*07112026	MILEAGE (07/08/2026 - 07/08/2026)	10-007-56200	56200 - Mileage Reimbursements	\$25.38
				Total - OCO102 Ocon, Ashlyn		\$25.38
OCS100 Optimum Computer Solutions, Inc.	7/1/2026	124596	OCS Service Labor 6/22/26	10-015-53300	53300 - Contracted Services	\$14,887.50
	7/1/2026	124470	OCS Service Labor 6/15/26	10-015-53300	53300 - Contracted Services	\$15,112.50
	7/1/2026	124598	Service Labor LF Office365	10-015-53300	53300 - Contracted Services	\$300.00
	7/5/2026	124597	OCS Service Labor 6/29/26	10-015-53300	53300 - Contracted Services	\$10,087.50
	7/19/2026	124754	OCS Service Labor 7/13/26	10-015-53300	53300 - Contracted Services	\$12,525.00
	7/20/2026	124662	ManageEngine Endpoint Cent	10-015-53050	53050 - Computer Software	\$171.00
	7/23/2026	124663	ManageEngine Renewal	10-015-53050	53050 - Computer Software	\$18,415.00
				Total - OCS100 Optimum Computer Solutions, Inc.		\$71,498.50
ODV150 One Diversified, LLC	7/1/2026	VH222565	Alarm I-Wall Support	10-016-55600	55600 - Maintenance & Repairs-Building	\$10,440.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
					Total - ODV150 One Diversified, LLC	\$10,440.00
OPT100 Optiquist Internet Services, Inc.	7/1/2026	90365	Parallels & Domotz Monthly	10-015-53050	53050 - Computer Software	\$465.85
	7/1/2026	90262	Domain Renewal mcphd-tx	10-015-52700	52700 - Business Licenses	\$35.00
	7/1/2026	90413	Laserfiche Office365	10-015-53300	53300 - Contracted Services	\$335.00
	7/1/2026	90367	DUO Additional Users	10-015-53050	53050 - Computer Software	\$114.00
	7/1/2026	90368	Barracuda Additional Users	10-015-53050	53050 - Computer Software	\$19.25
	Total - OPT100 Optiquist Internet Services, Inc.					\$969.10
ORA182 Oracle America, Inc	7/1/2026	102580463	NS4G Enhancement	10-005-53050	53050 - Computer Software	\$573.00
	7/27/2026	102625847	NS4G Enhancement	10-005-53050	53050 - Computer Software	\$573.00
	7/28/2026	102481933	FY26 BPO - Oracle NetSuite Cloud Services	10-005-53050	53050 - Computer Software	\$17,444.61
					Total - ORA182 Oracle America, Inc	\$18,590.61
PAN100 Panorama, City of	7/8/2026	1020159006 06/26/26	Station 14 05/20/26-06/23/26	10-016-58800	58800 - Utilities	\$93.25
	Total - PAN100 Panorama, City of					\$93.25
PAR145 Anthony Parson	7/16/2026	PAR*07162026	MILEAGE (07/16/2026 - 07/16/2026)	10-007-56200	56200 - Mileage Reimbursements	\$9.88
	Total - PAR145 Anthony Parson					\$9.88
PBI100 Pitney Bowes Inc (Pob 371874)Postage	7/10/2026	04765611 05/26/26	Refill Mail Postage 05/26	10-008-56900	56900 - Postage	\$1,000.00
	7/13/2026	04765611 06/15/26	Refill mail postage 06/15/26	10-008-56900	56900 - Postage	\$1,024.75
	Total - PBI100 Pitney Bowes Inc (Pob 371874)Postage					\$2,024.75
PEA101 Pearson Education	7/1/2026	31662274	Cohort Text Books	10-009-52600	52600 - Books/Materials	\$4,750.68
	7/1/2026	25070897	PO 71907	10-009-52600	52600 - Books/Materials	\$301.34
	Total - PEA101 Pearson Education					\$5,052.02
PIN100 Zoll Data Systems	7/1/2026	INV00230108	Monthly Invoice	10-011-53300	53300 - Contracted Services	\$10,501.31
	7/1/2026	INV00230109	Zoll Quarterly Maintenance	10-015-53050	53050 - Computer Software	\$6,798.81
	Total - PIN100 Zoll Data Systems					\$17,300.12
PLA100 Plastix Plus, LLC	7/15/2026	25786	Upfit Shops 602,603, & 619	10-010-57750	57750 - Small Equipment & Furniture	\$13,842.00
	Total - PLA100 Plastix Plus, LLC					\$13,842.00
POP100 Calista Pope	7/21/2026	POP*07042026	Books and Materials	10-009-52600	52600 - Books/Materials	\$60.00
	Total - POP100 Calista Pope					\$60.00
POW102 Power Associates, Inc	7/16/2026	6222	Custom Cable Restock	10-015-53100	53100 - Computer Supplies/Non-Capital	\$553.41
	Total - POW102 Power Associates, Inc					\$553.41
PRI100 Priority Dispatch National Academies of Emergency Disptach	7/1/2026	SIN442884	Annual Maintance	10-006-53050	53050 - Computer Software	\$25,920.00
	Total - PRI100 Priority Dispatch National Academies of Emergency Disptach					\$25,920.00
PSL167 PS Lightwave, Inc Db a Pure Speed Lightwave	7/10/2026	52918	Station 31 08/01/26-08/31/26	10-015-58310	58310 - Telephones-Service	\$714.07
	7/10/2026	52917	August 2026	10-015-58310	58310 - Telephones-Service	\$3,414.34
	7/21/2026	52986	August 2026	10-015-58310	58310 - Telephones-Service	\$4,455.82
	Total - PSL167 PS Lightwave, Inc Db a Pure Speed Lightwave					\$8,584.23
PVW160 PVW Services	7/2/2026	55210357	Lawn Services Agreement RFP No. FY2023-016-01	10-016-53330	53330 - Contractual Obligations-Other	\$6,836.00
	Total - PVW160 PVW Services					\$6,836.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
REA101 PRIMO BRANDS dba BLUETRITON BRANDS INC	7/1/2026	06F6708394216	Main Admin - Room 250	10-008-57900	57900 - Station Supplies	\$47.48
	7/1/2026	06F6708403396	Service Center - Fleet Bay 05/27/26-06/26/26	10-008-57900	57900 - Station Supplies	\$49.99
	7/1/2026	06F6708403395	Service Center - FI 2 kitchen 05/27/26-06/26/26	10-008-57900	57900 - Station Supplies	\$35.88
	7/10/2026	06G6711586430	Station 16 06/09/26-07/08/26	10-008-57900	57900 - Station Supplies	\$9.60
	7/14/2026	06G6708394247	Station 33 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$49.99
	7/14/2026	06G6708394182	Station 15 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$49.99
	7/14/2026	06G6708394221	Station 24 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$49.99
	7/14/2026	06G6708394229	Station 27 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$26.79
	7/14/2026	06G6708394241	Station 32 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$26.79
	7/14/2026	06G6708394304	Station 41 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	7/14/2026	06G6708394237	Station 31 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	7/14/2026	06G6708394309	Station 45 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	7/14/2026	06G6708394255	Station 35 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	7/14/2026	06G6708394225	Station 25 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$35.88
	7/14/2026	06G6712034537	Station 12 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$26.79
	7/14/2026	06G6708577782	Admin - 3rd Floor 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$14.79
	7/14/2026	06G6708394210	Station 22 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$3.59
	7/14/2026	06G6708394198	Station 21 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$32.59
	7/14/2026	06G6708394307	Station 42 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	7/14/2026	06G6708394233	Station 30 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$38.39
	7/14/2026	06G6708394113	Station 10 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$96.39
	7/14/2026	06G6708403397	Service Center - 1st FI Breakroom 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$36.45
	7/14/2026	06G6708394151	Main Admin - Room 208 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$107.99
	7/14/2026	06G6708394193	Station 20 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$61.59
	7/14/2026	06G6708394258	Station 40 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$49.99
	7/14/2026	06G6708894383	MCHD EMS - Suite 250 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$38.09
	7/14/2026	06G6708394250	Station 34 06/11/26-07/10/26	10-008-57900	57900 - Station Supplies	\$38.39
	7/18/2026	06G6708577775	Admin - Suite 340	10-008-57900	57900 - Station Supplies	\$11.60
	7/18/2026	06G6708579806	Admin - 1st Floor	10-008-57900	57900 - Station Supplies	\$58.54
	7/21/2026	06G6708394216	Admin - Room 250 06/19/26-07/18/26	10-008-57900	57900 - Station Supplies	\$85.87
	7/21/2026	06G6708394166	Station 14 06/19/26-07/18/26	10-008-57900	57900 - Station Supplies	\$15.19
	7/21/2026	06G6708394140	Station 11 06/19/26-07/18/26	10-008-57900	57900 - Station Supplies	\$38.39
	7/29/2026	06G6708403396	Service Center - Fleet Bay	10-008-57900	57900 - Station Supplies	\$50.29
	7/29/2026	06G6708403395	Service Center - FI 2 Kitchen	10-008-57900	57900 - Station Supplies	\$21.56
Total - REA101 PRIMO BRANDS dba BLUETRITON BRANDS INC						\$1,284.81
REL100 Reliant Energy	7/21/2026	403000778926	Station 27 06/03/26-07/05/26	10-016-58800	58800 - Utilities	\$586.60
	7/21/2026	415000700775	Magnolia Tower 06/04/26-07/06/26	10-004-58800	58800 - Utilities	\$635.37
	7/21/2026	161004226114	Station 41 06/08/26-07/08/26	10-016-58800	58800 - Utilities	\$634.26
	7/21/2026	333001609949	Station 40 06/04/26-07/06/26	10-016-58800	58800 - Utilities	\$875.19
	7/24/2026	415000700774	Magnolia Security Lighting 06/04/26-07/05/26	10-004-58800	58800 - Utilities	\$415.65
	7/24/2026	414000699388	Station 40 Outdoor lighting 06/05/26-07/07/26	10-016-58800	58800 - Utilities	\$107.38
	Total - REL100 Reliant Energy					\$3,254.45
REL110 Reliable Pharmaceutial Returns, LLC	7/7/2026	22732	Disposal Pharmaceuticals	10-009-54000	54000 - Drug Supplies	\$206.13
	Total - REL110 Reliable Pharmaceutial Returns, LLC					\$206.13
REU100 Jason Reutter	7/30/2026	REU*07302026	July 2026 Non-Field EOM	10-025-54450	54450 - Employee Recognition	\$100.00
	Total - REU100 Jason Reutter					\$100.00
REV101 Revspring, Inc.	7/8/2026	INV1454116	Monthly Invoice Billing Bridge	10-011-53300	53300 - Contracted Services	\$13,657.21
	Total - REV101 Revspring, Inc.					\$13,657.21

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
ROE107 Roessler Equipment Co Inc.	7/10/2026	110003	Motors for Chilled Water and AHU	10-016-55600	55600 - Maintenance & Repairs-Building	\$5,010.00
	7/15/2026	110091	Sheaves for Motors	10-016-55600	55600 - Maintenance & Repairs-Building	\$832.00
					Total - ROE107 Roessler Equipment Co Inc.	\$5,842.00
ROM100 Wendy Romano	7/23/2026	ROM*07232026	MILEAGE (04/24/2026 - 07/23/2026)	10-007-56200	56200 - Mileage Reimbursements	\$32.44
					Total - ROM100 Wendy Romano	\$32.44
SCH107 Schaeffer Oil Mfg. Co.	7/1/2026	CRJ5281-INV1	Replenish vehicle oil	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$6,449.00
					Total - SCH107 Schaeffer Oil Mfg. Co.	\$6,449.00
SEE102 James Seek	7/20/2026	SEE*07202026B	PER DIEM - HR Houston (8/4/2026 - 8/6/2026)	10-007-53150	53150 - Conferences - Fees, Travel, & N	\$156.00
					Total - SEE102 James Seek	\$156.00
SHI101 SHI Government Solutions, Inc.	7/1/2026	GB00591889	MS Project Licenses	10-015-53050	53050 - Computer Software	\$1,465.60
	7/1/2026	GB00592347	Techsmith Licenses	10-015-53050	53050 - Computer Software	\$908.96
	7/1/2026	GB00593955	Replacement Laptop for CP	10-015-57750	57750 - Small Equipment & Furniture	\$1,830.51
	7/1/2026	GB00590392	Trend ScanMail Antivirus	10-015-53050	53050 - Computer Software	\$7,018.50
	7/1/2026	GB00593423	Replacement Laptop for CP	10-015-57750	57750 - Small Equipment & Furniture	\$267.00
	7/1/2026	GB00591003	Trend Vision One Antivirus	10-015-53050	53050 - Computer Software	\$14,401.25
	7/1/2026	GB00592196	HPE Laptop	10-015-57750	57750 - Small Equipment & Furniture	\$2,530.22
	7/1/2026	GB00593295	Windows 11 LTSC Licenses	10-015-53050	53050 - Computer Software	\$954.20
					Total - SHI101 SHI Government Solutions, Inc.	\$29,376.24
SHI160 Kim Shirley	7/21/2026	SHI*07012026	Wellness 07/01/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
					Total - SHI160 Kim Shirley	\$25.00
SHR100 Shred-It Usa LLC	7/20/2026	8014621136	FY26 BPO - Stericycle/Shred-It	10-026-56500	56500 - Other Services	\$379.24
					Total - SHR100 Shred-It Usa LLC	\$379.24
SNI100 Snider Tire, Inc dba Snider Fleet Solutions	7/2/2026	2083644	Replenish vehicle tire	10-010-59150	59150 - Vehicle-Tires	\$4,242.24
	7/27/2026	2100491	Agilis Tires - 19.5	10-010-59150	59150 - Vehicle-Tires	\$6,363.36
					Total - SNI100 Snider Tire, Inc dba Snider Fleet Solutions	\$10,605.60
SOL108 Adam Solis	7/15/2026	SOL*06242026	MILEAGE (06/23/2026 - 06/23/2026)	10-007-56200	56200 - Mileage Reimbursements	\$22.48
					Total - SOL108 Adam Solis	\$22.48
SOU105 Montgomery County ESD #8, Stn 21/22	7/14/2026	SOU*07142026	Rent Station 21, 22	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
					Total - SOU105 Montgomery County ESD #8, Stn 21/22	\$3,000.00
SPL124 Splendora, City of	7/20/2026	06-3703-01 06/29/26	Station 31 05/26/26-06/25/26	10-016-58800	58800 - Utilities	\$26.20
					Total - SPL124 Splendora, City of	\$26.20
STA100 Stanley Lake M.U.D.	7/9/2026	00009836 06/30/26	Station 43 05/29/26-06/29/26	10-016-58800	58800 - Utilities	\$10.90
	7/9/2026	00009834 06/30/26	Station 43 05/29/26-06/29/26	10-016-58800	58800 - Utilities	\$37.63
					Total - STA100 Stanley Lake M.U.D.	\$48.53
STE104 Stericycle, Inc	7/27/2026	8014698583	FY26 BPO - Stericycle (Waste)	10-008-52500	52500 - Bio-Waste Removal	\$4,796.95
					Total - STE104 Stericycle, Inc	\$4,796.95
STE107 Stewart Organization Inc.	7/1/2026	2697249	FY26 BPO-Accounting Scanner Base Rate Charge	10-015-55400	55400 - Leases/Contracts	\$170.50
					Total - STE107 Stewart Organization Inc.	\$170.50

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
STI103 Stibbs & Co. P.C.	7/1/2026	45199	HR Attorneys Fees	10-001-55500	55500 - Legal Fees	\$1,947.37
					Total - STI103 Stibbs & Co. P.C.	\$1,947.37
STR128 Stryker	7/1/2026	9212699439	Capnolines	10-008-53900	53900 - Disposable Medical Supplies	\$10,882.60
					Total - STR128 Stryker	\$10,882.60
SWA101 Alicia Swain	7/21/2026	SWA*04072026	Mileage 04/07/2026	10-007-56200	56200 - Mileage Reimbursements	\$6.82
					Total - SWA101 Alicia Swain	\$6.82
TAY101 Taylor Healthcare Products, Inc	7/24/2026	INV18543	Warehouse Restocking	10-008-53800	53800 - Disposable Linen	\$2,805.00
					Total - TAY101 Taylor Healthcare Products, Inc	\$2,805.00
TEL175 Teleflex LLC	7/17/2026	9511891309	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$22,954.00
					Total - TEL175 Teleflex LLC	\$22,954.00
TEX101 Texas Water Utilities	7/10/2026	102300489135	Station 27 05/22/26-06/19/26	10-016-58800	58800 - Utilities	\$317.38
					Total - TEX101 Texas Water Utilities	\$317.38
TEX167 Texas Air Filtration Inc.	7/1/2026	81617	Air Filter Replacements for PM's	10-016-55600	55600 - Maintenance & Repairs-Building	\$857.51
					Total - TEX167 Texas Air Filtration Inc.	\$857.51
THY101 TK Elevator Corporation	7/1/2026	3009552159	Elevator Maintenance	10-016-55600	55600 - Maintenance & Repairs-Building	\$2,231.16
					Total - THY101 TK Elevator Corporation	\$2,231.16
TRA104 Shawn Trainor	7/17/2026	TRA*07172026	EXPENSE - Meeting Expenses	10-015-56100	56100 - Meeting Expenses	\$54.10
					Total - TRA104 Shawn Trainor	\$54.10
TRA150 Transunion Risk & Alternative Datasolutions, Inc.	7/1/2026	6130832-202606-1	FY26 BPO Monthly service fee for HCAP backgrou	10-002-53300	53300 - Contracted Services	\$330.00
					Total - TRA150 Transunion Risk & Alternative Datasolutions, Inc.	\$330.00
TRO100 Trophy House	7/1/2026	007990	Impact Award- Janssens	10-009-54450	54450 - Employee Recognition	\$135.00
	7/1/2026	007593	Save Reunion Plaques - Jeter	10-009-54450	54450 - Employee Recognition	\$135.00
	7/20/2026	008022	Retirement Plaque	10-025-54450	54450 - Employee Recognition	\$58.00
					Total - TRO100 Trophy House	\$328.00
TRU100 Trugreen	7/1/2026	227354945	Veg. Control - Grangerland	10-004-55600	55600 - Maintenance & Repairs-Building	\$360.44
					Total - TRU100 Trugreen	\$360.44
ULI100 Uline, Inc.	7/7/2026	210286653	EPI and NORepi drip labels	10-009-56300	56300 - Office Supplies	\$313.81
	7/22/2026	210922358	Gloves, plastic wrap	10-010-57725	57725 - Shop Supplies	\$1,848.48
					Total - ULI100 Uline, Inc.	\$2,162.29
UNI108 United Rentals	7/1/2026	#262208973-002	32' Scissor Lift & Hydraulic Trailer for Fleet Repairs	10-016-54500	54500 - Equipment Rental	\$773.00
					Total - UNI108 United Rentals	\$773.00
VAL152 Valvoline LLC	7/16/2026	Invoice 99716	Inspection Shop 402	10-010-59100	59100 - Vehicle-Registration	\$18.50
					Total - VAL152 Valvoline LLC	\$18.50
VEL107 Velocity Business Products, LLC	7/22/2026	VBP9650	Chairs for Billing	10-008-57750	57750 - Small Equipment & Furniture	\$2,312.78
					Total - VEL107 Velocity Business Products, LLC	\$2,312.78

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
VER103 Ethics Unlimited, LLC DBA Verify Comply	7/10/2026	VC-168249	Invoice No. VC-168249	10-026-53300	53300 - Contracted Services	\$334.59
Total - VER103 Ethics Unlimited, LLC DBA Verify Comply						\$334.59
VER104 Verizon Wireless (POB 660108)	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-004-58200	58200 - Telephones-Cellular	\$302.08
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-042-58200	58200 - Telephones-Cellular	\$94.44
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-010-58200	58200 - Telephones-Cellular	\$112.43
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-011-58200	58200 - Telephones-Cellular	\$74.44
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-009-58200	58200 - Telephones-Cellular	\$280.54
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-001-58200	58200 - Telephones-Cellular	\$208.88
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-039-58200	58200 - Telephones-Cellular	\$209.65
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-027-58200	58200 - Telephones-Cellular	\$134.44
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-015-58200	58200 - Telephones-Cellular	\$2,014.82
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-006-58200	58200 - Telephones-Cellular	\$168.88
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-007-58200	58200 - Telephones-Cellular	\$6,831.40
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-002-58200	58200 - Telephones-Cellular	\$151.66
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-008-58200	58200 - Telephones-Cellular	\$186.10
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-016-58200	58200 - Telephones-Cellular	\$517.46
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-026-58200	58200 - Telephones-Cellular	\$37.22
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-025-58200	58200 - Telephones-Cellular	\$148.88
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-045-58200	58200 - Telephones-Cellular	\$169.65
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	10-005-58200	58200 - Telephones-Cellular	\$186.10
Total - VER104 Verizon Wireless (POB 660108)						\$11,829.07
VFI105 VFIS of Texas / Regnier & Associates	7/15/2026	25011	BPO FY2026-Auto Insur.	10-001-54900	54900 - Insurance	\$76,654.00
Total - VFI105 VFIS of Texas / Regnier & Associates						\$76,654.00
WAR100 Austin Warlick	7/1/2026	WAR*06112026	WELLNESS - 07/22/2026	10-025-54350	54350 - Employee Health/Wellness	\$15.00
	7/15/2026	WAR*07152026	WELLNESS - 07/27/2026	10-025-54350	54350 - Employee Health/Wellness	\$120.00
	7/22/2026	WAR*07222026	WELLNESS - 07/27/2026	10-025-54350	54350 - Employee Health/Wellness	\$15.00
	7/26/2026	WAR*07262026	WELLNESS - 07/31/2026	10-025-54350	54350 - Employee Health/Wellness	\$60.00
Total - WAR100 Austin Warlick						\$210.00
WAS107 Waste Management of Texas	7/10/2026	1471871-1792-3	Service Center - Delivery 40 YD	10-016-58800	58800 - Utilities	\$580.80
	7/10/2026	5930376-1792-9	Station 27 07/01/26-07/31/26	10-016-58800	58800 - Utilities	\$214.16
	7/10/2026	5929766-1792-4	Various stations 07/01/26--07/31/26	10-016-58800	58800 - Utilities	\$3,017.82
	7/10/2026	5930309-1792-0	Station 14 07/01/26-07/31/26	10-016-58800	58800 - Utilities	\$54.23
	7/10/2026	5930062-1792-5	Station 41 07/01/26-07/31/26	10-016-58800	58800 - Utilities	\$224.96
	7/10/2026	5930060-1792-9	Station 43 07/01/26-07/31/26	10-016-58800	58800 - Utilities	\$228.30
Total - WAS107 Waste Management of Texas						\$4,320.27
WAY100 Waytek, Inc.	7/27/2026	4080377	Replenish shop supplies	10-10-57725	57725 - Shop Supplies	\$154.56
	Total - WAY100 Waytek, Inc.					\$154.56
WEL102 Shelly Welch	7/16/2026	WEL*07162026	EXPENSE - Meeting Expenses	10-011-56100	56100 - Meeting Expenses	\$39.70
Total - WEL102 Shelly Welch						\$39.70
WES109 Westwood N. Water Supply	7/1/2026	1520 06/30/26	Station 27 1" Comm Meter 05/22/26-06/22/26	10-016-58800	58800 - Utilities	\$58.97
	7/30/2026	1520 07/30/26	Station 27 1" Comm Meter 06/22/26-07/22/26	10-016-58800	58800 - Utilities	\$76.56
	7/30/2026	1885 07/30/26	Station 27 2" Fire Meter 06/22/26-07/22/26	10-016-58800	58800 - Utilities	\$270.89
Total - WES109 Westwood N. Water Supply						\$406.42
WHI100 Dylan White	7/20/2026	WHI*07202026	MILEAGE (07/16/2026 - 07/16/2026)	10-007-56200	56200 - Mileage Reimbursements	\$25.08

Montgomery County Hospital District
Expense Allocation Report
 Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
					Total - WHI100 Dylan White	\$25.08
WHI105 Whitener Enterprises, Inc.	7/1/2026	4316056	Fuel Station 30	10-010-54700	54700 - Fuel-Auto	\$3,552.52
					Total - WHI105 Whitener Enterprises, Inc.	\$3,552.52
WIL119 Michael Williams	7/2/2026	WIL*07022026	WELLNESS - 07/22/2026	10-025-54350	54350 - Employee Health/Wellness	\$300.00
					Total - WIL119 Michael Williams	\$300.00
WIL121 Wilkins Linen & Dust Control Service	7/6/2026	468059	Bi-Monthly Laundry Service	10-010-55100	55100 - Laundry Service & Purchase	\$81.87
	7/9/2026	469332	Bi-Monthly Laundry Service	10-010-55100	55100 - Laundry Service & Purchase	\$79.90
	7/23/2026	470568	Bi-Monthly Laundry Service	10-010-55100	55100 - Laundry Service & Purchase	\$81.21
					Total - WIL121 Wilkins Linen & Dust Control Service	\$242.98
WIN156 Winzer Franchise Company	7/21/2026	4239224	Shop Supply	10-010-57725	57725 - Shop Supplies	\$199.61
					Total - WIN156 Winzer Franchise Company	\$199.61
WOL105 Shannon Woleben	7/21/2026	WOL*07082026	AICPA Annual Membership	10-005-54100	54100 - Dues/Subscriptions	\$360.00
	7/21/2026	WOL*07102026	GFOA Conference	10-005-53150	53150 - Conferences - Fees, Travel, & In	\$266.91
					Total - WOL105 Shannon Woleben	\$626.91
WOO101 The Woodlands Township	7/14/2026	WOO*07142026	Rent Station 23, 24, 25	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
					Total - WOO101 The Woodlands Township	\$3,000.00
XIE100 Claire Xie	7/24/2026	XIE*07242026	MILEAGE (07/18/2026 - 07/18/2026)	10-007-56200	56200 - Mileage Reimbursements	\$10.64
					Total - XIE100 Claire Xie	\$10.64
ZOL200 Zoll Medical Corporation	7/1/2026	4518808	Alternative Pads	10-008-53900	53900 - Disposable Medical Supplies	\$8,575.00
	7/1/2026	4518809	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$17,911.42
	7/1/2026	4519369	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$6,501.60
	7/21/2026	4531666	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$13,950.30
					Total - ZOL200 Zoll Medical Corporation	\$46,938.32
					Total	\$2,663,318.84

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
FRA108 Frazer, Ltd.	7/1/2026	RG271442	E-4760	10-010-59780	59780 - Capital Purchase-Vehicles	\$312,750.00
					Total - FRA108 Frazer, Ltd.	\$312,750.00
LON104 LSE Contractors, LLC	7/1/2026	14384	Conduit Repair	10-004-59700	59700 - Capital Purchase-Building/Improvements	\$1,585.00
	7/1/2026	14383	Electrical Work	10-004-59700	59700 - Capital Purchase-Building/Improvements	\$2,536.25
					Total - LON104 LSE Contractors, LLC	\$4,121.25
MAR157 Martinez Architects, Lp	7/1/2026	24022-16 INV	Asbestos Abatement	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$3,477.00
	7/1/2026	24022-19 INV	Construction Mat. Testing	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$2,250.00
	7/1/2026	24022-17 INV	Printing Services	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$572.80
	7/1/2026	24022-18 INV	Construction Mat. Testing	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$9,357.50
					Total - MAR157 Martinez Architects, Lp	\$15,657.30
STR128 Stryker	7/1/2026	9212687577	4 PowerPros & 2 Powerloads	10-008-59720	59720 - Capital Purchase-Equipment	\$5,715.40
	7/20/2026	9212903821	4 PowerPros & 2 Powerloads	10-008-59720	59720 - Capital Purchase-Equipment	\$202,252.42
					Total - STR128 Stryker	\$207,967.82
VIS150 VIS Houston LLC dba Vision	7/30/2026	2589	Labor, Installation, Engineering, Programmir	10-016-59720	59720 - Capital Purchase-Equipment	\$10,000.00
					Total - VIS150 VIS Houston LLC dba Vision Integrated Systems	\$10,000.00
VUL187 Vulcan Materials Company	7/1/2026	6844458	Rock for Lake Conroe Tower	10-004-59720	59720 - Capital Purchase-Equipment	\$14,953.07
					Total - VUL187 Vulcan Materials Company	\$14,953.07
					Total	\$565,449.44

Account Summary

Fund	Department	Account	Total
10 - General	000 - Balance Sheet	14100 - A/R-EMS Billings	\$31,614.83
10 - General	000 - Balance Sheet	14900 - Prepaid Expenses	\$18,645.00
10 - General	001 - Administration	53050 - Computer Software	\$126.26
10 - General	001 - Administration	53150 - Conferences - Fees, Travel, & Meals	(\$310.71)
10 - General	001 - Administration	54900 - Insurance	\$76,654.00
10 - General	001 - Administration	55500 - Legal Fees	\$5,182.37
10 - General	001 - Administration	55900 - Meals - Business and Travel	\$44.63
10 - General	001 - Administration	56100 - Meeting Expenses	\$382.44
10 - General	001 - Administration	56200 - Mileage Reimbursements	\$31.01
10 - General	001 - Administration	57000 - Printing Services	\$4.85
10 - General	001 - Administration	58200 - Telephones-Cellular	\$208.88
10 - General	002 - HCAP	52200 - Advertising	\$5,865.00
10 - General	002 - HCAP	53050 - Computer Software	\$12,951.27
10 - General	002 - HCAP	53300 - Contracted Services	\$997.00
10 - General	002 - HCAP	54450 - Employee Recognition	\$320.87
10 - General	002 - HCAP	55700 - Management Fees	\$5,633.93
10 - General	002 - HCAP	58200 - Telephones-Cellular	\$151.66
10 - General	004 - Radio / Tower System	53300 - Contracted Services	\$11,318.23
10 - General	004 - Radio / Tower System	53330 - Contractual Obligations-Other	\$111,720.00
10 - General	004 - Radio / Tower System	54100 - Dues/Subscriptions	\$9.99
10 - General	004 - Radio / Tower System	55600 - Maintenance & Repairs-Buildings	\$3,410.05
10 - General	004 - Radio / Tower System	55650 - Maintenance-Equipment	\$1,768.66
10 - General	004 - Radio / Tower System	57100 - Professional Fees	\$4,924.00
10 - General	004 - Radio / Tower System	57200 - Radio Repairs-Outsourced	\$10,571.26
10 - General	004 - Radio / Tower System	57225 - Radio-Parts	\$1,418.18
10 - General	004 - Radio / Tower System	57750 - Small Equipment & Furniture	\$48.94
10 - General	004 - Radio / Tower System	57900 - Station Supplies	\$239.44
10 - General	004 - Radio / Tower System	58200 - Telephones-Cellular	\$352.96
10 - General	004 - Radio / Tower System	58310 - Telephones-Service	\$241.10
10 - General	004 - Radio / Tower System	58800 - Utilities	\$5,203.80
10 - General	004 - Radio / Tower System	59700 - Capital Purchase-Building/Improvements	\$4,121.25
10 - General	004 - Radio / Tower System	59720 - Capital Purchase-Equipment	\$14,953.07
10 - General	005 - Accounting	53050 - Computer Software	\$18,590.61
10 - General	005 - Accounting	53150 - Conferences - Fees, Travel, & Meals	\$1,657.91
10 - General	005 - Accounting	54100 - Dues/Subscriptions	\$360.00
10 - General	005 - Accounting	58200 - Telephones-Cellular	\$186.10
10 - General	006 - Alarm	53050 - Computer Software	\$25,920.00
10 - General	006 - Alarm	52700 - Business Licenses	\$416.00
10 - General	006 - Alarm	53100 - Computer Supplies/Non-Capital	\$223.05
10 - General	006 - Alarm	53150 - Conferences - Fees, Travel, & Meals	\$333.00
10 - General	006 - Alarm	56100 - Meeting Expenses	\$176.52
10 - General	006 - Alarm	57750 - Small Equipment & Furniture	\$1,792.65
10 - General	006 - Alarm	58200 - Telephones-Cellular	\$168.88
10 - General	006 - Alarm	58500 - Training & Continuing Education	\$95.51
10 - General	007 - EMS	53150 - Conferences - Fees, Travel, & Meals	\$1,437.00
10 - General	007 - EMS	53300 - Contracted Services	\$1,224.11
10 - General	007 - EMS	54100 - Dues/Subscriptions	\$100.99
10 - General	007 - EMS	56200 - Mileage Reimbursements	\$289.39
10 - General	007 - EMS	57300 - Recruit/Investigate	\$3,594.02
10 - General	007 - EMS	58200 - Telephones-Cellular	\$6,831.40
10 - General	007 - EMS	58500 - Training & Continuing Education	\$2,464.79
10 - General	007 - EMS	58700 - Uniforms	\$1,830.00
10 - General	008 - Materials Management	52500 - Bio-Waste Removal	\$4,796.95
10 - General	008 - Materials Management	53800 - Disposable Linen	\$8,031.00
10 - General	008 - Materials Management	53900 - Disposable Medical Supplies	\$156,425.04
10 - General	008 - Materials Management	54200 - Durable Medical Equipment	\$28,041.48
10 - General	008 - Materials Management	56300 - Office Supplies	\$12.34
10 - General	008 - Materials Management	56600 - Oxygen & Gases	\$8,702.89
10 - General	008 - Materials Management	56900 - Postage	\$2,611.85
10 - General	008 - Materials Management	57650 - Repair-Equipment	\$118.99
10 - General	008 - Materials Management	57750 - Small Equipment & Furniture	\$2,312.78
10 - General	008 - Materials Management	57900 - Station Supplies	\$4,698.76
10 - General	008 - Materials Management	58100 - Supplemental Food	\$495.28

Account Summary

Fund	Department	Account	Total
10 - General	008 - Materials Management	58200 - Telephones-Cellular	\$186.10
10 - General	008 - Materials Management	58700 - Uniforms	\$1,427.90
10 - General	008 - Materials Management	59720 - Capital Purchase-Equipment	\$207,967.82
10 - General	009 - Dept of Clinical Services	52600 - Books/Materials	\$14,980.35
10 - General	009 - Dept of Clinical Services	54000 - Drug Supplies	\$24,410.69
10 - General	009 - Dept of Clinical Services	57100 - Professional Fees	\$26,220.00
10 - General	009 - Dept of Clinical Services	52700 - Business Licenses	\$508.00
10 - General	009 - Dept of Clinical Services	54000 - Drug Supplies	\$17,214.76
10 - General	009 - Dept of Clinical Services	54450 - Employee Recognition	\$393.90
10 - General	009 - Dept of Clinical Services	56100 - Meeting Expenses	\$257.92
10 - General	009 - Dept of Clinical Services	56300 - Office Supplies	\$313.81
10 - General	009 - Dept of Clinical Services	57750 - Small Equipment & Furniture	\$3,924.00
10 - General	009 - Dept of Clinical Services	58200 - Telephones-Cellular	\$280.54
10 - General	009 - Dept of Clinical Services	58500 - Training & Continuing Education	\$8,714.39
10 - General	010 - Fleet	52000 - Accident Repair	\$17,981.50
10 - General	010 - Fleet	52725 - Capital Lease Expense	\$29,330.68
10 - General	010 - Fleet	53050 - Computer Software	\$694.65
10 - General	010 - Fleet	53300 - Contracted Services	\$4,763.52
10 - General	010 - Fleet	54100 - Dues/Subscriptions	\$880.00
10 - General	010 - Fleet	54700 - Fuel-Auto	\$127,423.56
10 - General	010 - Fleet	55100 - Laundry Services & Purchases	\$242.98
10 - General	010 - Fleet	57650 - Repair-Equipment	\$16.49
10 - General	010 - Fleet	57725 - Shop Supplies	\$2,960.36
10 - General	010 - Fleet	57750 - Small Equipment & Furniture	\$30,889.64
10 - General	010 - Fleet	57750 - Small Equipment & Furniture	\$13,842.00
10 - General	010 - Fleet	58200 - Telephones-Cellular	\$112.43
10 - General	010 - Fleet	58600 - Travel Expenses	\$669.57
10 - General	010 - Fleet	58900 - Vehicle-Batteries	\$14,260.76
10 - General	010 - Fleet	58950 - Vehicle-Fluids & Additives	\$120.84
10 - General	010 - Fleet	58975 - Vehicle-Oil & Lubricants	\$2,509.01
10 - General	010 - Fleet	58975 - Vehicle-Oil & Lubricants	\$6,449.00
10 - General	010 - Fleet	59000 - Vehicle-Outside Services	\$20.00
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$36,422.48
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$14,345.72
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$1,144.54
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$14.47
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$2,168.31
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$599.89
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$4,425.44
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$4,425.00
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$2,207.65
10 - General	010 - Fleet	59100 - Vehicle-Registration	\$54.75
10 - General	010 - Fleet	59100 - Vehicle-Registration	\$18.50
10 - General	010 - Fleet	59150 - Vehicles-Tires	\$10,605.60
10 - General	010 - Fleet	59200 - Vehicle-Towing	\$250.00
10 - General	010 - Fleet	59200 - Vehicle-Towing	\$453.65
10 - General	010 - Fleet	59780 - Capital Purchases-Vehicles	\$312,750.00
10 - General	011 - EMS Billing	52900 - Collection Fees	\$14,869.14
10 - General	011 - EMS Billing	53300 - Contracted Services	\$34,677.61
10 - General	011 - EMS Billing	53400 - Credit Card Processing Fee	\$95.50
10 - General	011 - EMS Billing	56100 - Meeting Expenses	\$39.70
10 - General	011 - EMS Billing	58200 - Telephones-Cellular	\$74.44
10 - General	015 - Information Technology	52700 - Business Licenses	\$275.00
10 - General	015 - Information Technology	52700 - Business Licenses	\$35.00
10 - General	015 - Information Technology	53050 - Computer Software	\$56,659.56
10 - General	015 - Information Technology	53100 - Computer Supplies/Non-Capital	\$1,910.86
10 - General	015 - Information Technology	53300 - Contracted Services	\$104,039.12
10 - General	015 - Information Technology	54450 - Employee Recognition	\$27.79
10 - General	015 - Information Technology	55400 - Leases/Contracts	\$4,778.50
10 - General	015 - Information Technology	56100 - Meeting Expenses	\$74.52
10 - General	015 - Information Technology	57500 - Rent	\$5,000.00
10 - General	015 - Information Technology	57650 - Repair-Equipment	\$214.34
10 - General	015 - Information Technology	57750 - Small Equipment & Furniture	\$4,627.73

Account Summary

Fund	Department	Account	Total
10 - General	015 - Information Technology	58200 - Telephones-Cellular	\$3,271.86
10 - General	015 - Information Technology	58310 - Telephones-Service	\$40,830.52
10 - General	016 - Facilities	53050 - Computer Software	\$6,939.35
10 - General	016 - Facilities	53330 - Contractual Obligations-Other	\$16,084.80
10 - General	016 - Facilities	54100 - Dues/Subscriptions	\$27.92
10 - General	016 - Facilities	54500 - Equipment Rental	\$1,785.00
10 - General	016 - Facilities	55600 - Maintenance & Repairs-Buildings	\$29,771.45
10 - General	016 - Facilities	55650 - Maintenance-Equipment	\$3,801.72
10 - General	016 - Facilities	57725 - Shop Supplies	\$460.16
10 - General	016 - Facilities	57730 - Shop Tools	\$1,921.76
10 - General	016 - Facilities	57750 - Small Equipment & Furniture	\$806.45
10 - General	016 - Facilities	58200 - Telephones-Cellular	\$517.46
10 - General	016 - Facilities	58800 - Utilities	\$39,935.47
10 - General	016 - Facilities	59700 - Capital Purchase-Building/Improvements	\$261,099.21
10 - General	016 - Facilities	59720 - Capital Purchase-Equipment	\$10,000.00
10 - General	025 - Human Resources	51700 - Health & Dental	\$80,880.92
10 - General	025 - Human Resources	51710 - Health Insurance Claims	\$844,316.67
10 - General	025 - Human Resources	51720 - Health Insurance Admin Fees	\$110,285.78
10 - General	025 - Human Resources	53300 - Contracted Services	\$1,048.80
10 - General	025 - Human Resources	54100 - Dues/Subscriptions	\$598.00
10 - General	025 - Human Resources	54350 - Employee Health/Wellness	\$1,258.55
10 - General	025 - Human Resources	54450 - Employee Recognition	\$2,699.98
10 - General	025 - Human Resources	58200 - Telephones-Cellular	\$148.88
10 - General	025 - Human Resources	58625 - Tuition Reimbursement	\$1,200.00
10 - General	026 - Records Management	53300 - Contracted Services	\$420.16
10 - General	026 - Records Management	56500 - Other Services	\$379.24
10 - General	026 - Records Management	58200 - Telephones-Cellular	\$37.22
10 - General	026 - Records Management	58500 - Training & Continuing Education	\$799.00
10 - General	027 - Emergency Management	53050 - Computer Software	\$4,572.00
10 - General	027 - Emergency Management	58200 - Telephones-Cellular	\$134.44
10 - General	039 - Community Paramedicine	58200 - Telephones-Cellular	\$209.65
10 - General	042 - EMS Tactical Team	58200 - Telephones-Cellular	\$94.44
10 - General	045 - EMS Quality	53050 - Computer Software	\$523.98
10 - General	045 - EMS Quality	58900 - Vehicle-Batteries	\$1,356.86
10 - General	045 - EMS Quality	54100 - Dues/Subscriptions	\$0.99
10 - General	045 - EMS Quality	58200 - Telephones-Cellular	\$169.65
10 - General	047 - Procurement	56300 - Office Supplies	\$18.98
10 - General	047 - Procurement	52200 - Advertising	\$413.20
10 - General	047 - Procurement	53150 - Conferences - Fees, Travel, & Meals	\$1,567.10
Total			\$3,260,383.11

July 2026 Credit Card Transactions

JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
H-E-B #660	06/17/2026	\$100 HEB GIFT CARD FOR TRANSPORT IN THE MOMENT (C	100.00
RAINFOC*ADOBEMAX25	06/24/2026	ADOBE MAX CONFERENCE REGISTRATION M. WILLINGHAM	1,595.00
APPLE.COM/BILL	06/29/2026	ICLOUD STORAGE FOR JUNE 2026 FOR PUBLIC INFORMAT	9.99
CCI*CONSTANT-CONTACT	06/16/2026	MONTHLY CHARGE FOR E-MAIL MARKETING TOOL FOR PU	94.05
APPLE.COM/BILL	06/09/2026	MONTHLY CHARGE FOR APPLECare ONE FOR PUBLIC INF	21.23
APPLE.COM/BILL	06/08/2026	ADDITIONAL STORAGE HIPAA COMPLIANCE	.99
MARRIOTT	06/15/2026	EMS WORLD LIVE HOTEL REFUND	-310.71
TST* SALATA - CONROE	06/29/2026	EMS TOUR FOR T. PEACOCK	44.63
JASONSDELI	06/19/2026	EXEC BUDGET REVIEW DAY 3	122.62
JASONSDELI	06/18/2026	EXEC BUDGET REVIEW DAY 1	129.28
JASONSDELI	06/18/2026	EXEC BUDGET REVIEW DAY 2	130.54
WWW.CVS.COM	06/10/2026	PRINTING OF PHOTOS FOR REUNIONS	4.85
JASONSDELI	06/18/2026	HCAP EMPLOYEE RECOGNITION LUNCH DAY 2 ADJUSTMEI	46.97
JASONSDELI	06/18/2026	HCAP EMPLOYEE RECOGNITION LUNCH DAY 2	111.01
JASONSDELI	06/17/2026	HCAP EMPLOYEE RECOGNITION LUNCH DAY 1	162.89
APPLE.COM/BILL	07/03/2026	ICLOUD STORAGE	9.99
OMNION POWER INC	06/18/2026	CPD CONTROLLERS	496.28
THE HOME DEPOT #0508	06/08/2026	BIT SET	48.94
THE HOME DEPOT 508	06/29/2026	SUPPLIES FOR LC TOWER	125.84
THE HOME DEPOT #0508	06/29/2026	SUPPLIES FOR TOWER	55.42
THE HOME DEPOT #6819	06/29/2026	SUPPLIES FOR CLEANING FLOOR IN SHELTERS	58.18
HYATT HOTELS	07/03/2026	GFOA HOTEL S. WOLEBEN	1,391.00
NATIONAL REGISTRY EMT	06/30/2026	ALARM NREMT TESTING	416.00
AMAZON.COM*7F1103R43	07/02/2026	26-002851 - KEYBOARD/MOUSE SETS FOR ALARM (SHIPME	223.05
JASONSDELI	06/24/2026	ALARM INTERVIEWS DAY 2	88.26
JASONSDELI	06/24/2026	ALARM INTERVIEWS DAY 1	88.26
AMAZON MKTPL*HM3N30WU3	07/03/2026	26-002851 - HEADSETS FOR ALARM (SHIPMENT 2 OF 2) NO	1,792.65
HOUSTON HUMAN RESOURCE	06/16/2026	HR HOUSTON REGISTRATION J. SEEK	1,085.00
APPLE.COM/BILL	06/15/2026	ADDITIONAL STORAGE HIPAA COMPLIANCE	.99
HOUSTON HUMAN RESOURCE	06/25/2026	HR HOUSTON DUE - J. SEEK	100.00
NATIONAL REGISTRY EMT	06/24/2026	NREMT TESTING VOUCHERS FOR THE COHORT PROGRAM	1,400.00
DOUBLETREE	07/01/2026	R. HOOTS MIST HOTEL REFUND	-394.77
EMBASSY SUITES	06/26/2026	SETRAC MIST HOTEL J. GUTIERREZ	653.71
EMBASSY SUITES	06/24/2026	R. HOOTS MIST HOTEL	411.08
DOUBLETREE	06/23/2026	R. HOOTS MIST HOTEL	394.77
AMAZON.COM*RH9J66NR3	06/29/2026	26-002839 - UNIFORM FOR A. SCOTT (KEEN UTILITY SHOE)	130.00
AMAZON MKTPL*HL9J73WM3	06/11/2026	26-002673 - LEFT HAND SCISSORS	12.34
FEDEX58837973	07/06/2026	SHIPPING CHARGES (06/24/26)	67.77
UPS*BILLING CENTER	06/16/2026	SHIPPING CHARGES (05/07/26-06/02/26)	519.33
SAMS CLUB.COM	06/29/2026	26-002811 - RESTOCKING OF STATION SUPPLIES (PLASTIC	745.58
AMAZON.COM*N51X96KX3	06/29/2026	26-002828 - RESTOCKING OF HEATING PAD FOR AMBULAN	219.75
AMAZON MKTPL*662J84SV3	06/22/2026	26-002713 - STATION SUPPLIES (INSECT REPELLANT, TOILI	156.85
AMAZON MKTPL*RA3A36R63	06/22/2026	26-002755 - MICROFIBER TOWELS FOR MAKE READY TECH	21.08
AMAZON MKTPL*C01K081A3	06/09/2026	26-002637 - DISH DRAIN FOR ADMIN BUILDING	17.99
SAMS CLUB.COM	06/24/2026	26-002772- RESTOCKING OF VENDING MACHINE SNACKS A	495.28
SAMS CLUB.COM	06/29/2026	26-002792 - CUPCAKES FOR EMT COHORT GRADUATION	32.96
SAMS CLUB.COM	06/26/2026	26-002792 - COOKIE TRAY FOR EMT COHORT GRADUATION	27.93
AMAZON MKTPL*5J9NZ1853	06/22/2026	26-002767 - EMT GRADUATION SUPPLIES (SHIPMENT 1 OF :	19.48
AMAZON MKTPL*XK4M43EM3	06/22/2026	26-002767 - EMT GRADUATION SUPPLIES (SHIPMENT 2 OF :	11.96
AMAZON MKTPL*GN9YC3JE3	06/22/2026	26-002767 - EMT GRADUATION SUPPLIES (SHIPMENT 3 OF :	98.16
DSHS REGULATORY PROG	07/03/2026	M. CAVAZOS RENEWAL	126.00
DSHS REGULATORY PROG	06/30/2026	T. WELCH RENEWAL	96.00
DSHS REGULATORY PROG	06/22/2026	A. MACTAVISH RENEWAL	96.00

July 2026 Credit Card Transactions

JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
DSHS REGULATORY PROG	06/11/2026	L. TROSCLAIR RENEWAL	126.00
JASONSDELI	07/06/2026	JANSSENS REUNION	51.56
JASONSDELI	06/10/2026	TRETHEWEY REUNION	72.34
JASONSDELI	06/09/2026	CISM NEOP LUNCH	257.92
AMAZON.COM*EV6JJ4TT3	06/15/2026	26-002660 - IPADS FOR ISTIMULATE	3,924.00
MOPARWITECHSECURITYIN	06/19/2026	MOPAR SELLANTIS RENEWAL	880.00
AMAZON MKTPL*K437Z05Q3	06/29/2026	26-002797 - BATTERY FOR BAY NINE LIFT REMOTE	16.49
AMAZON MKTPL*GU8E68PV3	06/26/2026	26-002796 - TOOL STIPEND FOR K. LEE	93.23
AMAZON MKTPL*VI5159Y53	06/08/2026	26-002609 - TOOL STIPEND FOR B. ARITA	3.91
AMAZON MKTPL*6C1ZK5913	06/08/2026	26-002625 - TOOL STIPEND FOR M. CARMICHAEL	19.99
HCTRA EZ TAG ONLINE	06/24/2026	OLD SHOP 26 TOLLS	21.00
HCTRA EZ TAG ONLINE	06/24/2026	SHOP 36 TOLLS	96.46
HCTRA EZ TAG ONLINE	06/24/2026	SHOP 39 TOLLS	72.11
HCTRA EZ TAG REBILL	06/22/2026	MONTHLY ACCOUNT REBILL	480.00
OCEAN EXPRESS CAR WASH	07/03/2026	CEO TAHOE CARWASH	20.00
DRIVECAM	06/22/2026	26-002728 - DRIVECAM STANDARD MOUNTING BRACKETS	346.40
AMAZON MKTPL*OM73A0K73	06/26/2026	26-002818 - STAINLESS STEEL PANEL REFRIGERATOR FOR	881.95
AMAZON.COM*3S6FK5Q83	06/11/2026	26-002671 - RADIATOR AUXILLARY HEATER FOR STOCK	939.96
MONTGOMERY CO TX MV -	06/24/2026	SHOP 19 36 39 605 606 619 RENEWALS	54.75
AUTHORIZE.NET	07/03/2026	MONTHLY FEE FOR JUNE 2026 TO ALLOW FOR PROCESSIN	95.50
BGP.TOOLS SUB	07/03/2026	BPO - 26-000801 BGP TOOLS SUBSCRIPTION	33.24
	07/03/2026	BPO - 26-000801 BGP TOOLS SUBSCRIPTION	.33
GOOGLE *CLOUD HKZXHK	07/02/2026	BPO - 26-000802 GOOGLE CLOUD SUBSCRIPTION	40.66
	06/26/2026	PO - 26-002820 - PROXMOX RADIO NETWORK MONITORING	2.73
SHOP* PROXMOX 273206	06/26/2026	PO - 26-002820 - PROXMOX RADIO NETWORK MONITORING	273.26
BOX, INC.	06/22/2026	PO-26-002770 - BOX.COM SUBSCRIPTION RENEWAL	2,686.32
AMAZON MKTPL*LL2W745X3	06/26/2026	26-002795 - THREE SCREEN MONITOR STAND FOR CAD EM	108.28
AMAZON MKTPL*JN8ES9JS3	06/23/2026	26-002765 - 13 FOOT HDMI FOR PODCAST	12.99
AMAZON.COM*I46GA5GB3	06/08/2026	26-002641 - SWITCH MOUNT FOR STATION 41	66.00
AMAZON MKTPL*7J7D69JJ3	07/03/2026	26-002800 - PRIZES FOR EMPLOYEE APPRECIATION (SHIPM	27.79
APPLE.COM/US	06/24/2026	PO - 26-002665 - MEDIC 16 IPAD REPAIR	107.17
APPLE.COM/US	06/08/2026	PO - 26-002504 - MEDIC 24 IPAD REPAIR	107.17
STARLINK	06/08/2026	BPO - 26-002048 - STARLINK SATELLITE INTERNET SUBSCF	585.00
PELICAN WIRELESS	06/18/2026	PELICAN SUBSCRIPTION	27.92
GRAINGER	07/02/2026	ST. 43 DC SHORELINE	86.08
COBURN SUPPLY CO. 53	06/29/2026	EVAP. FOAM FOR 809 SEMANDS	12.92
GRAINGER	06/26/2026	PARTS FOR CHILLER YARD	303.12
GRAINGER	06/26/2026	PARTS FOR DRAIN FOR ICE MACHINE	16.74
GRAINGER	06/25/2026	SUPPLIES TO WRAP ICE MACHINE DRAIN PIPES	170.37
COBURN SUPPLY CO. 50	06/24/2026	SUPPLIES FOR CHILLER PIPES	25.08
CRAWFORD CONROE	06/23/2026	CHILLER 2 BREAKER	775.00
COBURN SUPPLY CO. 50	06/23/2026	ST. 27 WALL MOUNT FAUCET	103.40
CRAWFORD CONROE	06/22/2026	DECORATOR COVERS ST. 30	197.42
O'REILLY 408	06/22/2026	POWER BELT	27.44
WWW.SUPERBRIGHTLEDS.CO	06/18/2026	GOOSE NECK LIGHT	115.41
LOWES #03524*	06/16/2026	ST. 40 INSULATION	432.00
LOWES #03524*	06/16/2026	ST. 40 THERMAFIBER	103.96
THE HOME DEPOT #0508	06/15/2026	ST. 31 & 14 SUPPLIES FOR REPAIRS	201.97
CRAWFORD CONROE	06/11/2026	CONDUIT AND OTHER SUPPLIES FOR ST. 31 A/C	103.11
AMAZON.COM*L89RM02J3	07/06/2026	26-002737 - WATER FILTER REPLACEMENTS FOR ADMIN. R	198.60
AMAZON MKTPL*AE7NJ5IE3	06/29/2026	26-002759 - KEYS FOR BRADLEY PAPER TOWEL DISPENSE	9.88
AMAZON.COM*4O9AG0733	06/24/2026	26-002737 - WATER FILTER REPLACEMENTS FOR ADMIN. R	198.60
AMAZON MKTPL*1H2X66873	06/15/2026	26-002712 - APPLIANCE DOLLY FOR FACILITIES	25.24

July 2026 Credit Card Transactions

JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON MKTPL*MS64W14O3	06/11/2026	26-002685 - REFRIGERATOR GASKET REPLACEMENT	51.59
THE HOME DEPOT 508	06/10/2026	SUPPLIES TO REPAIR REFRIGERATOR	45.71
THE HOME DEPOT 508	06/26/2026	TOOLS	80.97
THE HOME DEPOT 508	06/26/2026	TOOLS	72.06
NTE 5665	06/25/2026	TOOLS	67.97
COBURN SUPPLY CO. 53	06/24/2026	TOOLS	85.32
SQ *ALLEN'S SAFE & LOC	07/01/2026	KEYS	102.00
THE HOME DEPOT #0508	06/29/2026	COIL CLEANER	131.76
THE HOME DEPOT 508	06/26/2026	TOOLS AND PAINT FOR PUMP FOR CHILLER	101.98
SQ *ALLEN'S SAFE & LOC	06/23/2026	KEYS FOR PH CABINETS	39.00
LOWES #00232*	06/19/2026	SURGE PROTECTOR CORDS ST. 22	55.98
THE HOME DEPOT 508	06/25/2026	CHAIRS ST. 15 AND TOOLS	93.28
THE HOME DEPOT 508	06/25/2026	CHAIRS ST. 15 AND FOAM BOARD FOR CHILLER YARD	94.97
UNIVERSAL NAT GAS PYMT	06/17/2026	STATION 27 (04/29/26-06/01/26)	173.32
PINES GAS, INC.	06/11/2026	STATION 40 (03/23/26-04/21/26) - 14575 FM 1488	80.08
PINES GAS, INC.	06/11/2026	STATION 40 (03/23/26-04/21/26) - 14583 FM1488	142.89
SOCIETYFORHUMANRESOURC	06/15/2026	26-002725 - ANNUAL SHRM MEMBERSHIP RENEWAL FOR K	299.00
SOCIETYFORHUMANRESOURC	06/15/2026	26-002734 - ANNUAL SHRM MEMBERSHIP RENEWAL FOR E	299.00
*PERKSATWORK*FTD	07/01/2026	26-003003 - BEREAVEMENT FLOWERS FOR A. MATHEWS	71.42
*PERKSATWORK*FTD	06/15/2026	26-002724 - BEREAVEMENT PALANT FOR K. MOLINA	87.66
*PERKSATWORK*FTD	06/10/2026	26-002681 - BEREAVEMENT PLANT D. MARSHALL	87.66
AMAZON MKTPL*YT8O13WE3	07/03/2026	26-002800 - PRIZES FOR EMPLOYEE APPRECIATION (SHIPM	27.79
AMAZON MKTPL*HV3NN9133	07/02/2026	26-002800 - PRIZES FOR EMPLOYEE APPRECIATION (SHIPM	23.74
AMAZON MKTPL*FU47I86E3	06/30/2026	26-002800 - PRIZES FOR EMPLOYEE APPRECIATION (SHIPM	27.79
AMAZON MKTPL*NX4VJ8F73	06/29/2026	26-002800 - PRIZES FOR EMPLOYEE APPRECIATION (SHIPM	2,002.68
SAMSLUB.COM	06/17/2026	26-002695 - RESTOCKING OF STATION SUPPLIES	992.84
REV.COM	06/25/2026	LEVEL I GRIEVANCE	85.57
DIGITAL COMPLIANCE	06/17/2026	HIPAA COURSE	799.00
APPLE.COM/BILL	07/02/2026	26-000039 - MONTHLY ICLOUD STOAGE FEE FOR DIVISION	.99
SQ *PAXUSA LLC	06/11/2026	26-002683-BIKE TEAM OXYGEN BAGS AND CYLINDER HOLE	618.20
UNITED AIRLINES	07/01/2026	AIRFARE FOR PROCUREMENT MANAGER TO COLUMBUS, (	472.10
NATIONAL INSTITUTE OF	06/30/2026	NATIONAL INSTITUTE FOR PUBIC PROCUREMENT FORUM I	1,095.00
AMAZON MKTPL*5D2WU69L3	06/15/2026	26-002705 - SCREEN CLEANER SPRAY CLEANING KIT	18.98
AMAZON.COM*ZC61T3AO3	06/25/2026	26-002782 - RETURN AIR VENT COVER FOR IT CLOSET	26.19
AMAZON MKTPL*1C36P8FG3	06/29/2026	26-002807 - TACTICAL BADGE HOLDERS FOR FACILITIES TE	13.56
AMAZON MKTPL*1V83G97O3	06/26/2026	26-002807 - HEAVY DUTY TACTICAL ID BADGE FOR FACILIT	15.88
AMAZON MKTPL*ZS5V82XJ3	07/02/2026	26-002800 - PRIZES FOR EMPLOYEE APPRECIATION (SHIPM	359.98
Total			\$38,085.13

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (07/01/2026 - 07/31/2026)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount
123987	Computer Check	7/7/2026	Refund	\$269.89
123988	Computer Check	7/7/2026	Refund	\$691.86
123989	Computer Check	7/7/2026	Refund	\$112.70
123990	Computer Check	7/7/2026	Refund	\$310.00
123991	Computer Check	7/7/2026	Refund	\$651.81
123992	Computer Check	7/7/2026	Refund	\$290.00
123993	Computer Check	7/7/2026	Refund	\$30.60
123994	Computer Check	7/7/2026	Refund	\$121.73
123995	Computer Check	7/7/2026	Refund	\$789.24
123996	Computer Check	7/7/2026	Refund	\$737.98
123997	Computer Check	7/7/2026	Refund	\$277.91
123998	Computer Check	7/7/2026	Refund	\$518.66
124074	Computer Check	7/21/2026	Refund	\$550.09
124075	Computer Check	7/21/2026	Refund	\$132.97
124076	Computer Check	7/21/2026	Refund	\$125.00
124077	Computer Check	7/21/2026	Refund	\$795.68
124078	Computer Check	7/21/2026	Refund	\$75.00
124079	Computer Check	7/21/2026	Refund	\$110.97
124080	Computer Check	7/21/2026	Refund	\$297.29
124081	Computer Check	7/21/2026	Refund	\$639.53
124082	Computer Check	7/21/2026	Refund	\$50.00
124083	Computer Check	7/21/2026	Refund	\$118.30
124084	Computer Check	7/21/2026	Refund	\$539.51
124085	Computer Check	7/21/2026	Refund	\$30.37
124086	Computer Check	7/21/2026	Refund	\$315.00
124087	Computer Check	7/21/2026	Refund	\$139.82
124088	Computer Check	7/21/2026	Refund	\$275.00
124089	Computer Check	7/21/2026	Refund	\$59.52
124090	Computer Check	7/21/2026	Refund	\$335.00
124091	Computer Check	7/21/2026	Refund	\$100.00
124092	Computer Check	7/21/2026	Refund	\$901.30
124093	Computer Check	7/21/2026	Refund	\$250.00
124094	Computer Check	7/21/2026	Refund	\$796.37
124095	Computer Check	7/21/2026	Refund	\$646.46
124096	Computer Check	7/21/2026	Refund	\$23.65
124097	Computer Check	7/21/2026	Refund	\$813.78
124098	Computer Check	7/21/2026	Refund	\$353.87
124099	Computer Check	7/21/2026	Refund	\$475.81
124100	Computer Check	7/21/2026	Refund	\$451.66
124101	Computer Check	7/21/2026	Refund	\$620.43
124102	Computer Check	7/21/2026	Refund	\$498.57
124103	Computer Check	7/21/2026	Refund	\$607.36
124104	Computer Check	7/21/2026	Refund	\$244.05
124105	Computer Check	7/21/2026	Refund	\$481.88
124106	Computer Check	7/21/2026	Refund	\$613.10
124107	Computer Check	7/21/2026	Refund	\$756.70
124108	Computer Check	7/21/2026	Refund	\$568.74
124109	Computer Check	7/21/2026	Refund	\$669.32
124140	Computer Check	7/28/2026	Refund	\$1,127.96

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (07/01/2026 - 07/31/2026)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount
124141	Computer Check	7/28/2026	Refund	\$625.71
124142	Computer Check	7/28/2026	Refund	\$212.72
124143	Computer Check	7/28/2026	Refund	\$131.97
124144	Computer Check	7/28/2026	Refund	\$107.29
124145	Computer Check	7/28/2026	Refund	\$25.00
124146	Computer Check	7/28/2026	Refund	\$275.00
124147	Computer Check	7/28/2026	Refund	\$113.64
124148	Computer Check	7/28/2026	Refund	\$26.90
124149	Computer Check	7/28/2026	Refund	\$275.00
124150	Computer Check	7/28/2026	Refund	\$2,260.00
124151	Computer Check	7/28/2026	Refund	\$120.81
124152	Computer Check	7/28/2026	Refund	\$31.30
124153	Computer Check	7/28/2026	Refund	\$100.00
124154	Computer Check	7/28/2026	Refund	\$93.75
124155	Computer Check	7/28/2026	Refund	\$225.24
124156	Computer Check	7/28/2026	Refund	\$150.00
124157	Computer Check	7/28/2026	Refund	\$326.59
124158	Computer Check	7/28/2026	Refund	\$602.20
124159	Computer Check	7/28/2026	Refund	\$1,252.05
124160	Computer Check	7/28/2026	Refund	\$1,260.73
124161	Computer Check	7/28/2026	Refund	\$1,032.80
124162	Computer Check	7/28/2026	Refund	\$1,244.58
124163	Computer Check	7/28/2026	Refund	\$729.11
Total				\$31,614.83

Montgomery County Hospital District
Expense Allocation Report - Public Health
Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
ATT103 AT&T Mobility Roc (6463)	7/1/2026	287283884314X06272026	May 20 - Jun 19	22-200-58200-1000	58200 - Telephones-Cellular	\$30.00
	7/19/2026	287283884314X07272026	June 20 - Jul 19	22-200-58200-1000	58200 - Telephones-Cellular	\$30.00
					Total - ATT103 AT&T Mobility Roc (64	\$60.00
DAI100 Dailey Wells Communication Inc.	7/16/2026	26CC050802	Tait 2Way	22-205-57250	57250 - Radios	\$8,997.00
					Total - DAI100 Dailey Wells Communi	\$8,997.00
DEA110 Dearborn National Life Ins Co Known	7/1/2026	F021753 07.01.2026	07/01/2026 - 07/31/2026	22-200-51700-1000	51700 - Health & Dental	\$317.68
	7/1/2026	F021753 07.01.2026	07/01/2026 - 07/31/2026	22-202-51700-1014	51700 - Health & Dental	\$93.99
	7/1/2026	F021753 07.01.2026	07/01/2026 - 07/31/2026	22-203-51700-1013	51700 - Health & Dental	\$129.08
	7/1/2026	F021753 07.01.2026	07/01/2026 - 07/31/2026	22-204-51700-1012	51700 - Health & Dental	\$114.43
	7/1/2026	F021753 07.01.2026	07/01/2026 - 07/31/2026	22-205-51700-1011	51700 - Health & Dental	\$104.00
	7/1/2026	F021753 07.01.2026	07/01/2026 - 07/31/2026	22-206-51700-1010	51700 - Health & Dental	\$237.07
					Total - DEA110 Dearborn National Life	\$996.25
JPM100 JP Morgan Chase Bank	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	22-206-53050-1010	53050 - Computer Software	\$153.50
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	22-200-56300-1000	56300 - Office Supplies	\$1,109.26
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	22-206-54100-1005	54100 - Dues/Subscriptions	\$429.00
	7/15/2026	0003 6741 07.05.2026	CC Transactions for July 2026	22-206-53150-1010	53150 - Conferences - Fees, Travel, & N	\$1,208.85
					Total - JPM100 JP Morgan Chase Ban	\$2,900.61
LAN106 Language Line Services, Inc.	7/10/2026	11941394	5/31/2026 LL Bill	22-206-53050-1010	53050 - Computer Software	\$256.03
					Total - LAN106 Language Line Servi	\$256.03
LEA110 Rene Leal	7/22/2026	LEA*07172026	MILEAGE (07/16/2026 - 07/16/2026)	22-203-56200-1016	56200 - Mileage Reimbursements	\$33.82
					Total - LEA110 Rene Leal	\$33.82
MCN100 Rina McNeill	7/29/2026	MCN*06182026	MILEAGE (06/12/2026 - 06/12/2026)	22-200-56200-1000	56200 - Mileage Reimbursements	\$31.90
					Total - MCN100 Rina McNeill	\$31.90
MET185 Metropolitan Life Insurance Company	7/6/2026	90498445	Dental & Vision for July 2026	22-206-51700-1010	51700 - Health & Dental	\$236.44
	7/6/2026	90498445	Dental & Vision for July 2026	22-205-51700-1011	51700 - Health & Dental	\$163.85
	7/6/2026	90498445	Dental & Vision for July 2026	22-204-51700-1012	51700 - Health & Dental	\$68.79
	7/6/2026	90498445	Dental & Vision for July 2026	22-203-51700-1013	51700 - Health & Dental	\$163.85
	7/6/2026	90498445	Dental & Vision for July 2026	22-200-51700-1000	51700 - Health & Dental	\$79.79
	7/6/2026	90498445	Dental & Vision for July 2026	22-202-51700-1014	51700 - Health & Dental	\$43.66
					Total - MET185 Metropolitan Life Insu	\$756.38
OPT100 Optiquet Internet Services, Inc.	7/1/2026	90143	FY26 BPO - Monthly EHR Records Hosting Fee	22-200-53050-1000	53050 - Computer Software	\$400.00
					Total - OPT100 Optiquet Internet Ser	\$400.00
PIR100 Elizabeth Piron	7/22/2026	PIR*07022026	EXPENSE - APIC Annual Conference 2026	22-206-53150-1010	53150 - Conferences - Fees, Travel, & N	\$130.77
					Total - PIR100 Elizabeth Piron	\$130.77

Montgomery County Hospital District
Expense Allocation Report - Public Health
 Board Meeting 08/25/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
SIM109 Sims, Charles R M.D.	7/8/2026	SIM*06272026	MCPHD Medical Director June 2026	22-205-53330-1011	53330 - Contractual Obligations-Other	\$1,835.00
	7/8/2026	SIM*06272026	MCPHD Medical Director June 2026	22-200-53330-1000	53330 - Contractual Obligations-Other	\$165.00
					Total - SIM109 Sims, Charles R M.D.	\$2,000.00
VER104 Verizon Wireless (POB 660108)	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	22-204-58200-1012	58200 - Telephones-Cellular	\$75.21
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	22-200-58200-1000	58200 - Telephones-Cellular	\$74.44
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	22-206-58200-1010	58200 - Telephones-Cellular	\$225.63
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	22-205-58200-1015	58200 - Telephones-Cellular	\$225.63
	7/9/2026	6148212003	Jun 10 - Jul 09, 2026	22-203-58200-1016	58200 - Telephones-Cellular	\$75.21
					Total - VER104 Verizon Wireless (POE	\$676.12
					Total	\$17,238.88

Account Summary - Public Health

Fund	Department	Account	Total
22 - Public Health	200 - PH Clinic	51700 - Health & Dental	\$397.47
22 - Public Health	200 - PH Clinic	53050 - Computer Software	\$400.00
22 - Public Health	200 - PH Clinic	53330 - Contractual Obligations-Other	\$165.00
22 - Public Health	200 - PH Clinic	56200 - Mileage Reimbursements	\$31.90
22 - Public Health	200 - PH Clinic	56300 - Office Supplies	\$1,109.26
22 - Public Health	200 - PH Clinic	58200 - Telephones-Cellular	\$134.44
22 - Public Health	202 - RLSS/LPHS	51700 - Health & Dental	\$137.65
22 - Public Health	203 - CPS/CRI	51700 - Health & Dental	\$292.93
22 - Public Health	203 - CPS/CRI	56200 - Mileage Reimbursements	\$33.82
22 - Public Health	203 - CPS/CRI	58200 - Telephones-Cellular	\$75.21
22 - Public Health	204 - EAIDU/SUR	51700 - Health & Dental	\$183.22
22 - Public Health	204 - EAIDU/SUR	58200 - Telephones-Cellular	\$75.21
22 - Public Health	205 - CPS/PHEP	51700 - Health & Dental	\$267.85
22 - Public Health	205 - CPS/PHEP	53330 - Contractual Obligations-Other	\$1,835.00
22 - Public Health	205 - CPS/PHEP	57250 - Radios	\$8,997.00
22 - Public Health	205 - CPS/PHEP	58200 - Telephones-Cellular	\$225.63
22 - Public Health	206 - CPS/PHIG	51700 - Health & Dental	\$473.51
22 - Public Health	206 - CPS/PHIG	53050 - Computer Software	\$409.53
22 - Public Health	206 - CPS/PHIG	53150 - Conferences - Fees, Travel, & Meals	\$1,339.62
22 - Public Health	206 - CPS/PHIG	54100 - Dues/Subscriptions	\$429.00
22 - Public Health	206 - CPS/PHIG	58200 - Telephones-Cellular	\$225.63
Total			\$17,238.88

July 2026 Credit Card Transactions
JP Morgan Chase Bank - PH

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON MKTPL*9X97P0FM3	06/15/2026	26-002694 - PUBLIC HEALTH OFFICE SUPPLIES (SHIPMENT	330.29
AMAZON MKTPL*PB6YW0KC3	06/15/2026	26-002694 - PUBLIC HEALTH OFFICE SUPPLIES (SHIPMENT	39.26
AMAZON MKTPL*GU23S01C3	06/15/2026	26-002694 - PUBLIC HEALTH OFFICE SUPPLIES (SHIPMENT	515.31
AMAZON.COM*FG5CN3FP3	06/15/2026	26-002694 - PUBLIC HEALTH OFFICE SUPPLIES (SHIPMENT	176.91
AMAZON MKTPL*TB2X49BZ3	06/15/2026	26-002694 - PUBLIC HEALTH OFFICE SUPPLIES (SHIPMENT	47.49
CANVA* I04916-70925697	06/19/2026	26-002405 - CANVA PRO SUBSCRIPTION TO CREATE PUBLI	153.50
OMNI NASHVILLE ONLINE	06/15/2026	APIC HOTEL E. PIRON	1,208.85
WWW.APIC.ORG	07/02/2026	26-002801 - APIC TEXT INDIVIDUAL SUBSCRIPTION RENEW.	230.00
WWW.APIC.ORG	07/02/2026	26-002801 - APIC ANNUAL INDIVIDUAL MEMBERSHIP RENEW	199.00
Total			\$2,900.61

**MCHD Surplus/Salvage
August 2026**

[illegible]

AGENDA ITEM # 24

Board Mtg.: 08/25/2026

Montgomery County Hospital District
Proceeds from Sale of Vehicles
10/01/2025 - 07/31/2026

Account Name	Shop No.	Description	Mileage	Sale Date	Sale of Surplus
Vehicles	X-1151	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	370,147	11/12/25	\$ 7,500.00
Vehicles	E-2797	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	380,797	11/12/25	\$ 7,500.00
Vehicles	E-2698	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	371,160	11/12/25	\$ 7,500.00
Vehicles	X-1153	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	368,828	11/12/25	\$ 7,500.00
Vehicles	E-2735	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	377,292	11/12/25	\$ 7,500.00
Vehicles	X-1110	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	384,337	11/12/25	\$ 7,500.00
Vehicles	E-2737	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	381,504	11/12/25	\$ 7,500.00
Vehicles	E-2875	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	373,096	11/12/25	\$ 7,500.00
Vehicles	X-1154	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	371,614	11/12/25	\$ 7,500.00
Vehicles Total					67,500.00
Total Proceeds					67,500.00

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., July 28, 2026 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mrs. Inman

3. Pledge of Allegiance

Led by Mr. Bagley

4. Roll Call

Present:

Robert Hudson
Tanya Peacock
Kelly Inman
Charles Shirley
Jackie Williams
Bob Bagley

Not Present:

Jason Walker

5. Public Comment

No one from the public made a comment.

6. Special Recognition

Employee of the Month

NonField Employee – Jason Reutter

Field Employee – Cassandra Perez

Alarm Employee - Danya Ayala

7. Presentation of Investment report for quarter ending June 30, 2026. (Mr. Walker, Treasurer - MCHD Board)

Ms. Jamie Hobbs with Valleyview Consulting presented the Investment Report to the board for quarter ending June 30, 2026.

8. Monthly Reports:

- a. **CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**
- b. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**
- c. **COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, IT and Public Health.**
- d. **Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.**
- e. **Update on Accounting, Billing and Public Health departments.**

Mr. Randy Johnson, CEO presented the CEO report to the board.

Mr. James Seek, Assistant Chief of EMS presented the EMS report to the board.

Mrs. Melissa Miller, COO presented the COO report to the board.

Mrs. Nivea Wheat, Community Paramedicine Manager presented a Case Study to the board.

Mrs. Meghna Joshi, Epidemiology and Preparedness Division Manager presented the Public Health update on Cyclosporiasis and Measles to the board.

Mr. Brett Allen, CFO presented the Accounting, Billing and Procurement report.

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report.

9. Consider and act on annual review of CEO Communication Plan with Board. (Mr. Shirley, Chairman - MCHD Board)

Mr. Shirley made a motion to consider and act on annual review of CEO Communication Plan with Board. Mrs. Williams offered a second. After board discussion and noted updates the motion passed unanimously.

10. Presentation of the HR Turnover Report. (Mrs. Williams, Chair – Personnel Committee)

Mrs. Emily Fitzgerald, HR Manager presented the HR Turnover report to the board.

11. Consider and act on renewal contract for EEZE Fiber for internet and network services for MCHD buildings and towers. (Mr. Walker, Chair – PADCOM Committee)

Mr. Shirley made a motion to consider and act on renewal contract for EEZE Fiber for internet and network services for MCHD buildings and towers. Mr. Bagley offered a second. After board discussion motion passed unanimously.

12. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)

Mrs. Inman made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Bagley offered a second and motion passed unanimously.

13. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

Mrs. Inman made a motion to consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mrs. Williams offered a second and motion passed unanimously.

14. Consider and act on proposed revisions to the Health Care Assistance Program (HCAP), including updates to the Montgomery County Indigent Care Plan and the Medical Assistance Plan Handbooks. (Mrs. Inman, Chair – Indigent Care Committee)

Mrs. Inman made a motion to consider and act on proposed revisions to the Health Care Assistance Program (HCAP), including updates to the Montgomery County Indigent Care Plan and the Medical Assistance Plan Handbooks. Mr. Bagley offered a second and motion passed unanimously.

15. CFO report of preliminary financials for nine months ended June 30, 2026, and report updates on financial statements and investment.

Mr. Brett Allen, CFO presented the Financial Report to the board.

16. Provide guidance and act on potential revisions to ACC 05-101 District Purchasing Policy. (Mr. Walker, Treasurer – MCHD Board)

Mr. Brett Allen, CFO requested guidance from the board on potential revisions to ACC 05-101 District Purchasing Policy.

Mr. Shirley made a motion to provide guidance on potential revisions to ACC 05-101 District Purchasing Policy. Mrs. Williams offered a second. After board discussion the recommendation was for the board to have a future workshop to discuss the District Purchasing policy in depth.

17. Consider and act on update of ACC 05-005 Banking and Investment Policy. (Mr. Walker, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on update of ACC 05-005 Banking and Investment Policy. Mr. Bagley offered a second. After board discussion motion passed unanimously.

18. Consider and act upon recommendation for amendment(s) to budget for fiscal year ending September 30, 2026. (Mr. Walker, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act upon recommendation for amendment(s) to budget for fiscal year ending September 30, 2026. Dr. Peacock offered a second and motion passed unanimously.

19. Consider and ratify the payment of the Impac Fleet monthly invoice for fuel charges for the month of June 2026. (Mr. Walker, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and ratify the payment of Impac Fleet monthly invoice for fuel charges for the month of June, 2026. Mr. Bagley offered a second and motion passed unanimously.

20. Consider and act on ratification of payment of District invoices. (Mr. Walker, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on ratification of District invoices. Mrs. Williams offered a second and motion passed unanimously.

21. Consider and act on salvage and surplus. (Mr. Walker, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on salvage and surplus. Mr. Bagley offered a second and motion passed unanimously.

22. Consider and act on Secretary's Report – Minutes from the June 23, 2026 Regular BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

Mrs. Williams made a motion to consider and act on Secretary's report – Minutes from the June 23, 2026 Regular BOD meeting. Mr. Shirley offered a second and motion passed unanimously.

23. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. **In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; Assistant Medical Director, Dr. DePasquale. (Mr. Shirley, Chairman – MCHD Board)**

Mr. Shirley made a motion to convene into executive session at 5:06 p.m. as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- b. **In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; Assistant Medical Director, Dr. DePasquale. (Mr. Shirley, Chairman – MCHD Board)**

24. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)

Mr. Shirley reconvened the board from executive session at 5:49 p.m.

Mr. Shirley advised that no action to be taken as per discussion in executive session.

25. Adjourn.

The board adjourned at 5:49 p.m.

Jackie Williams, Secretary

**MINUTES OF A SPECIAL MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., August 11, 2026, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Roll Call

Present

Tanya Peacock
Charles Shirley
Jackie Williams
Bob Bagley

Not Present

Robert Hudson
Kelly Inman
Jason Walker

3. Present, consider and take action if necessary upon the proposed tax rate for the Fiscal Year Ending September 30, 2027. If the proposed rate exceeds the lower of the no-new-revenue rate or voter-approval rate, take record vote and schedule public hearing. (Mr. Shirley, Chairman– MCHD Board)

Ms. Tammy McRae, Montgomery County Tax Assessor gave a presentation to the board.

Mr. Shirley made a motion to move forward with a proposed tax rate not to exceed \$0.0473 per \$100 for Montgomery County Hospital District for the Fiscal Year Ending September 30, 2027. No second was offered.

Mr. Bagley offered a motion to move forward with a proposed tax rate not to exceed \$0.0458 per \$100 for Montgomery County Hospital District for the Fiscal Year Ending September 30, 2027. No second was offered.

Mr. Brett Allen, CFO presented additional information to the board

After board discussion Mrs. Williams made a motion to move forward with a proposed tax rate not to exceed \$0.0479 per \$100 for Montgomery County Hospital District for the Fiscal Year Ending September 30, 2027. No second was offered.

After board discussion Mr. Shirley made a motion to move forward with a proposed tax rate not to exceed \$0.0473 per \$100 for Montgomery County Hospital District for the Fiscal Year Ending September 30, 2027. Mr. Bagley offered a second. After board discussion motion failed as follows.

Tanya Peacock	Against
Charles Shirley	For
Jackie Williams	Against
Bob Bagley	For

After board discussion Mrs. Williams made a motion to move forward with a proposed tax rate not to exceed \$0.0479 per \$100 for Montgomery County Hospital District for the Fiscal Year Ending September 30, 2027. Dr. Peacock offered a second. After board discussion motion passed as follows:

Tanya Peacock	For
Charles Shirley	Against
Jackie Williams	For
Bob Bagley	For

4. Consider and act on tentative schedule for tax rate and budget hearings, if needed. (Mr. Shirley, Chairman – MCHD Board)

Mr. Shirley made a motion to consider and act on tentative schedule for tax rate and budget hearings. Mrs. Williams offered a second and motion passed unanimously.

5. Consider and act on MCHD Command Staff supporting the County's purchase of blocker vehicles for public and first responder safety. (Mr. Shirley, Chairman – MCHD Board)

Mr. Shirley made a motion to consider and act on MCHD Command Staff supporting the County's purchase of blocker vehicles for public and first responder safety. Mr. Bagley offered a second. After board discussion motion failed by a vote of four against (Mr. Bagley, Mrs. Williams, Mr. Shirley and Dr. Peacock)

6. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a) **To confer with legal counsel on potential litigation and other confidential legal matters on policy HR 25-317 Emergency Medical Services Line of Duty Illness or Injury
Leave of Absence under Section 551.071 of the Texas Government Code. (Mr. Shirley, Chairman– MCHD Board)**
- b) **In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; Assistant Medical Director, Dr. DePasquale. (Mr. Shirley, Chairman – MCHD Board)**

Mr. Shirley made a motion to convene into executive session at 4:30 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- c) **To confer with legal counsel on potential litigation and other confidential legal matters on policy HR 25-317 Emergency Medical Services Line of Duty Illness or Injury
Leave of Absence under Section 551.071 of the Texas Government Code. (Mr. Shirley, Chairman– MCHD Board)**
- d) **In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; Assistant Medical Director, Dr. DePasquale. (Mr. Shirley, Chairman – MCHD Board)**

7. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)

The board reconvene into open session at 5:03 p.m.

Mr. Shirley advised that no action was to be taken by the board.

8. Adjourn.

Meeting adjourned at 5:03 p.m.

Jackie Williams, Secretary

Agenda Item # 26



To: Board of Directors
From: Randy Johnson, CEO
Date: August 25, 2026
Re: Convene into Executive Session

Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Matthew Howard. (Mr. Shirley, Chairman – MCHD Board)
- b. In Executive Session, In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee regarding Clinic staffing. (Mr. Shirley, Chairman – MCHD Board)
- c. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; and under 551.071 to receive legal advice, both regarding Randy Johnson, CEO employment and succession planning. (Mr. Shirley, Chairman – MCHD Board)
- d. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; MCHD employee feedback and outreach. (Mr. Shirley, Chairman – MCHD Board)

Agenda Item # 27



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: August 25, 2026

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)