

**NOTICE OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

**Date:** May 26, 2026

**Time:** 4:00 P.M.

**Place:** MONTGOMERY COUNTY HOSPITAL DISTRICT  
ADMINISTRATIVE BUILDING  
1400 SOUTH LOOP 336 WEST  
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted three business days prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

**Subject:** The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

**District**

7. Monthly Reports:
  - a. CEO Report to include executive summary, update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, and any other related district matters. Attached reports include:
  - b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
  - c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, IT and Public Health.
  - d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
  - e. Update on Accounting, Billing and Procurement departments.
8. Consider and act on tentative schedule for tax rate and budget hearings. (Mr. Shirley, Chairman – MCHD Board)
9. Consider and act on the purchase of 2 Powerloads and 4 PowerPro 2 Stretchers. (Mr. Walker, Chair – PADCOM Committee)
10. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)

11. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)
12. CFO report of preliminary financials for seven months ended April 30, 2026, and report updates on financial statements and investment.
13. Consider and act on Billing Policies: (Mr. Walker, Treasurer – MCHD Board)
  - a. BIL-108 General Administration of MCHD Billing Department.
14. Consider and act on changes to the signers for the following Woodforest National Bank accounts: (Mr. Walker, Treasurer – MCHD Board)
  - a. MCHD Operating
  - b. MCHD Tax Revenue
  - c. MCHD Investment
  - d. MCHD Public Health Operating
  - e. MCHD Public Health Investment
15. Consider and act on changes to the signers for the TexPool and TexStar accounts. (Mr. Walker, Treasurer – MCHD Board)
16. Consider and ratify the payment of the Impac Fleet monthly invoice for fuel charges for the month of April 2026. (Mr. Walker, Treasurer – MCHD Board)
17. Consider and act on ratification of payment of District invoices. (Mr. Walker, Treasurer – MCHD Board)
18. Consider and act on salvage and surplus. (Mr. Walker, Treasurer – MCHD Board)
19. Consider and act on Secretary’s Report – Minutes from the April 28, 2026 Regular BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

**Executive Session**

20. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
  - a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Shirley, Chairman – MCHD Board)
  - b. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; Chief executive office, Randy Johnson. (Mr. Shirley, Chairman – MCHD Board)
21. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)
22. Adjourn.

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Jackie Williams, Secretary

**The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District’s Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).**

# Agenda Item # 7a



We Make a Difference!

**To:** Board of Directors  
**From:** Randy Johnson, CEO  
**Date:** May 26, 2026  
**Re:** **CEO Report**

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## Current Significant Activities:

- We welcome Ms. Tanya Peacock to the MCHD Board. I believe she will be very beneficial in guiding the mission of MCHD.
- This month Executive staff met with each department and discussed their budget and operations year-to-date, reviewed their capital project progression, discussed their concerns, their opportunities, and reviewed if they were getting the support they need to best manage their mission. I always learn from these meetings. The next quarterly departmental budget and operations review is planned for July.
- Executive staff met with some real estate developers who proposed a “turnkey” station project in South County that they could develop and lease to MCHD for a period of time and ultimately, MCHD could purchase the station. We asked that they first meet with a local government attorney and review if this proposal meets all the requirements for local government station acquisitions.
- We attended a Cardiac Save Reunion in the Board Room May 11<sup>th</sup>.
- We continue with MCHD procurement process meeting to improve the work flow in and between each MCHD department.
- Command staff, invited paramedics and I attended the annual Trauma Save Celebration at Memorial Hermann, The Woodlands Hospital. There, each trauma survivor at the event told the story of their journey from accident until this current time and had an opportunity to meet and thank each hospital and pre-hospital team member who was involved in their care and healing journey.
- Chief Campbell and I attended the quarterly Memorial Hermann Advisory Council Meeting, where we reviewed current events in which Memorial Hermann was involved, reviewed hospital quality ratings, and discussed the trauma and cancer programs there.

- Donna Daniel, Chief Campbell and I had a conference call with Mr. Art Aguilar to discuss best practices to coordinate MCHD workflow with him.
- The executive staff and I had lunch with Mr. Grice to award him his “years of service” board appreciation plaque.
- I met with our recruiting and onboarding staff to review best practices in recruiting and onboarding new employees, particularly new medics. I spoke to Chief Campbell and Chief Seek regarding the feedback I received and they are planning to implement some of the recommendations.
- The Executive team and the Fleet Foreman met with Enterprise Fleet management to review the replacement vehicle plan for Fiscal Year 2027.
- May 18 – 22 was quarterly CE (Clinical Education) week. Each medic came to CE to discuss clinical issues, operations initiatives and potential preparation for the coming FIFA Tournament in Houston during June and early July.
- MCHD staff attended the bi-monthly County Fire Chiefs’ meeting where MCHD noted that the VHF replacement equipment is now being configured and plans are being made to load the new equipment onto the towers and testing it before we take the old VHS equipment off the towers and out of service.

**Plans for the Next Ninety Days:**

- Completing the 2027 Fiscal Budget for review and approval by the Board.
- Focusing on our EMS staffing and deployment models for FY 2027.
- Completing the transition from our legacy financial software to our new financial and procurement software. This process has been a very large undertaking.
- Streamlining and simplifying our procurement and accounts payable processes.
- Be prepared for any incidents or illnesses that may be introduced to the county during the FIFA events in Houston.

Thank you,

Randy

# Agenda Item #7b



**To:** Board of Directors  
**From:** James Campbell  
**Date:** May 26, 2026  
**RE:** EMS Division Report

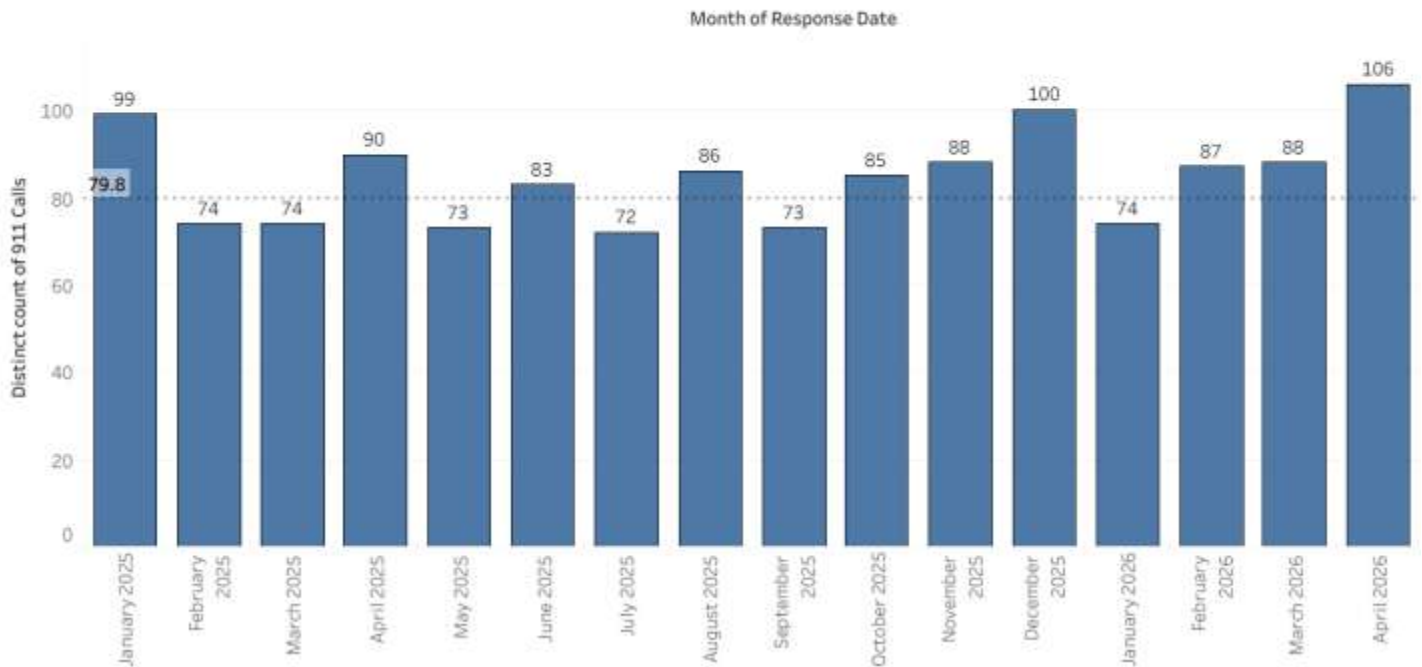
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## Executive Summary

- The MCHD EMS overall Customer Service score for April 2026 was 96.19. There were 247 patient surveys returned between 4/1/2026 and 4/30/2026. Our overall Top Box score, which represents the percentage of the highest possible rating of 'Very Good,' was 88%. In addition, our rolling 12-month score of 96.18 is 2.09 points higher than the national database score of 94.09.
  - Nationally, there are a total of 256 organizations using EMS Survey team, which includes various organizational sizes and call volumes. For April 2026 MCHD ranked 14<sup>th</sup>, which is in the top 6%.
- In April, we responded to 8,724 calls and transported 4,687 patients to the hospital. That averages 291 responses and 156 transports per day.
- Similarly to how MCHD provided Precinct 4 with a retired ambulance, which they converted into a drone transport vehicle, we finalized the transfer of a retired ambulance to OEM this month. Their plan is to use the vehicle for a smaller rehab type unit for large scenes that don't need something as large as their bus.
- This month was the annual Memorial Hermann – TW annual Trauma Survivors celebration. Trauma patients share their stories of survival, express their gratitude for the care they received throughout their entire care process and gain strength and connection from other survivors. Six of our crews were part of the celebration and the prehospital care that each patient received was crucial for each patient's survival. It was a great reunion and we are very proud of the work and care that we provide!
- Mr. Johnson and Chief Campbell met with our newest Board member, Mrs. Peacock, for a deep dive into MCHD EMS operations. We reviewed the pros/cons of our current telehealth program, our rank structure, deployment model, and dispatch data. It was a great meeting with good conversation and questions. Her goal is to learn as much as she can about MCHD in preparation for our budget meetings in July. Additionally, Mrs. Peacock plans to visit some stations in late June.
- We had a lengthy internal meeting to discuss our FIFA clinical and operational plans in greater detail. As we are just about three weeks out from the first World Cup games in our region, we wanted to start finalizing our plans for June and July.
- MCHD ALARM has finalized their shift bid for the last six month of 2026. Additionally, applications are open for new call-takers, as we look to fill four open positions.
- The EMS Data team presented at the ImageTrend Connect conference, highlighting MCHD's unique and efficient Patient Care Report workflows. The Billing & HCAP departments were nominated for an award at this conference for their work in using ImageTrend software to automatically identify potential HCAP clients and connect them to resources.
- We completed a review of our mutual aid responses to other jurisdictions and counties to ensure we are effectively and efficiently managing our local resources. During that review, we noticed an increase in requests for mutual aid from the City of Cleveland. Chief Seek facilitated a discussion with their leadership to better understand the increase in requests for MCHD units. We mutually agreed that MCHD would send units for high priority responses, but non-emergency responses would require preapproval from MCHD leadership before MCHD would send any resources out of the county. Below is a snapshot of utilization:

## 911 Calls within the City of Cleveland

"Jan 2025 -May 2026"



### Assistant Chief James Seek Update

#### **Hiring, Onboarding & Training**

The Hiring team remains active with consecutive hiring cycles.

- 15 EMTs are in the process of being released from training to begin filling Attendant vacancies.
- Applications to join the MCHD team opened on May 15th. The Recruitment Team has been active over the last month, attending two job fairs and engaging with paramedic students. As of May 20th, we have received 22 Attendant Paramedic applicants and 120 EMT applicants. The target is to hire 30+ to fill vacancies.
- 7 Attendant Paramedics are currently in Phase 1 or Phase 2 In-Charge evaluation.
- 2nd Quarter Continuing Education for all EMS field staff occurred the week of May 18th. Clinical, operational, and quality updates were provided to our crews. Dr. Patrick presented on orthopedic injuries and the transition from hard cervical collars to soft cervical collars.
- BLS Bootcamp – Education hosted BLS Bootcamp to prepare EMTs for independent BLS unit operation. 16 additional EMTs are now qualified to staff BLS units. They will remain in float positions through late May before transitioning to assigned BLS units.
- EMT Night Course – After reviewing recruiting trends for both ALARM and EMS, the department will continue offering the EMT night course. We are on track for an August offering, maintaining our established cadence.

#### **Staffing**

Staffing continues to be complex, presenting day-to-day challenges and variability in deployment. Hiring cycles are being adjusted to add staff to fill empty positions and prepare for 2027 service expansion. Additionally, we anticipate 8 Cohort employees will complete paramedic training in July to assist with filling Attendant Paramedic openings. Unit conversion has been beneficial in keeping units available.

Full-time staffing reflects current headcount by role, net change since the April report, and the number of open positions.

- Deputy Chief: 3 — no change, 0 openings
- District Chief: 14 — no change, 2 openings (*on-going promotional process*)

- Captain: 16 — no change, 0 openings
- In-Charge Paramedic: 95 — down 3, 11 openings (*7 currently in promotional process*)
- Attendant Paramedic: 103 — down 2, 17 openings (*does not include 8 paramedic attendants starting employment on May 27th*)
- EMT Basic Attendant: 45 — down 3, surplus of 21 (*intentional, buffer for attendant paramedic vacancies*)
- EMT Cohort: 11 — no change

Part-time staff:

- In-Charge Paramedic: 16
- Attendant Paramedic: 9

**EMS System Performance**

- Incident volume increased 196 incidents (3% YoY); medical standby events accounted for 3% of total incidents.
- Transports increased 227 (5% YoY) for April.
- 24-Hour Unit UHU (percentage of time a unit is actively engaged on calls) was 42.6% for April (10.25 hours/unit/day), down from 44.9% in April 2025. Improvement was driven by unit additions, unit conversions, and Navigator oversight. Industry UHU (percentage of total time a unit is unavailable for response, including all out-of-service time) was 29.7%.
- 37.5 units staffed, on average, during peak demand times — an increase of 2.5 YoY but still below the expected 39 daily units.

**General Updates**

- Monthly District Chief meeting covered clinical updates, a pharmacist - Kevin Mercer presented on medication errors, and chain of command updates were provided to District Chiefs.
- Welcomed Chief Tobin to his new role as Division Chief – Clinical. We are onboarding Chief Tobin with a structured 180-day plan to ensure we provide him with the best footing possible for his new role.
- District Chief first-round interviews have concluded. 7 candidates applied and 3 are advancing to a second-round interview consisting of Command and Executive staff. We will promote two District Chiefs (Field Supervisors) in early June, with a structured onboarding plan prior to being released in late July.
- Chief Seek attended the American Ambulance Association conference. Updates included AI and how payers will utilize AI, revenue cycle education, wage and compensation best practices, RACI project management, and AI best practices for organizations. Chief Seek also met with vendors and received updates on future product and service enhancements.
- Command Staff, Managers, and District Chiefs attended Collaborative Just Culture Fact-Gathering and Bias training on May 19th.

**Upcoming Focus**

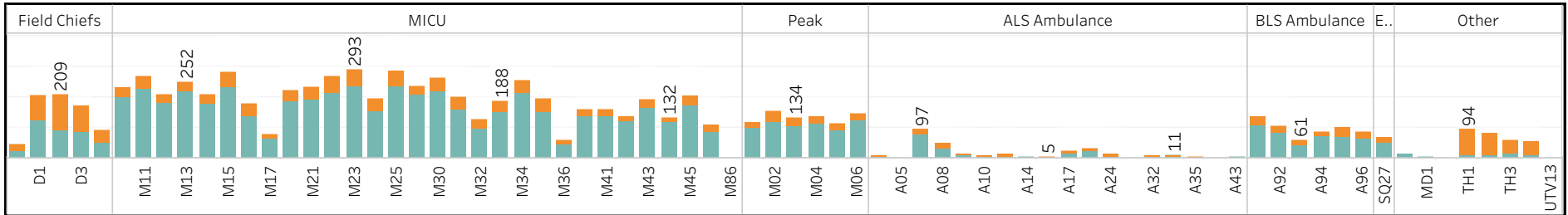
- Fill key leadership vacancies at the field supervisor level.
- Continue onboarding new paramedics starting May 27th.
- Plan for a large onboarding class in August.
- Continue FIFA 2026 World Cup preparation (Houston venue) to ensure 911 EMS system integrity.
- Finalize 2027 EMS Operational budget
- Continue collaboration across departments to prepare 2027 operational changes aligned with the Shift Bid.



# Dispatched Incident Review

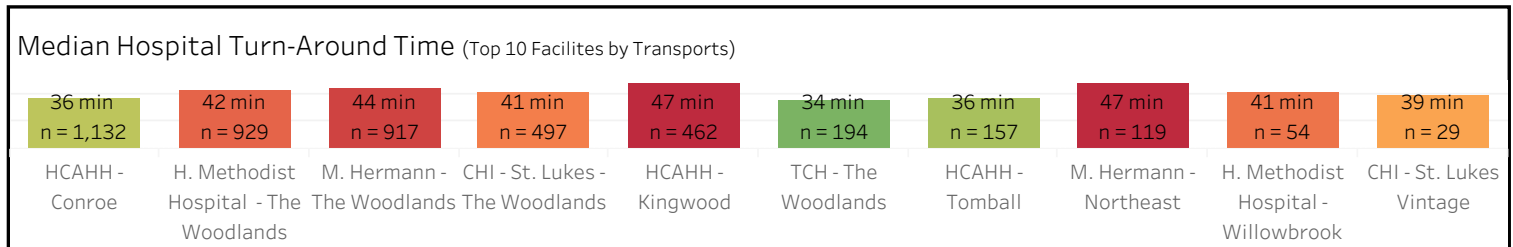
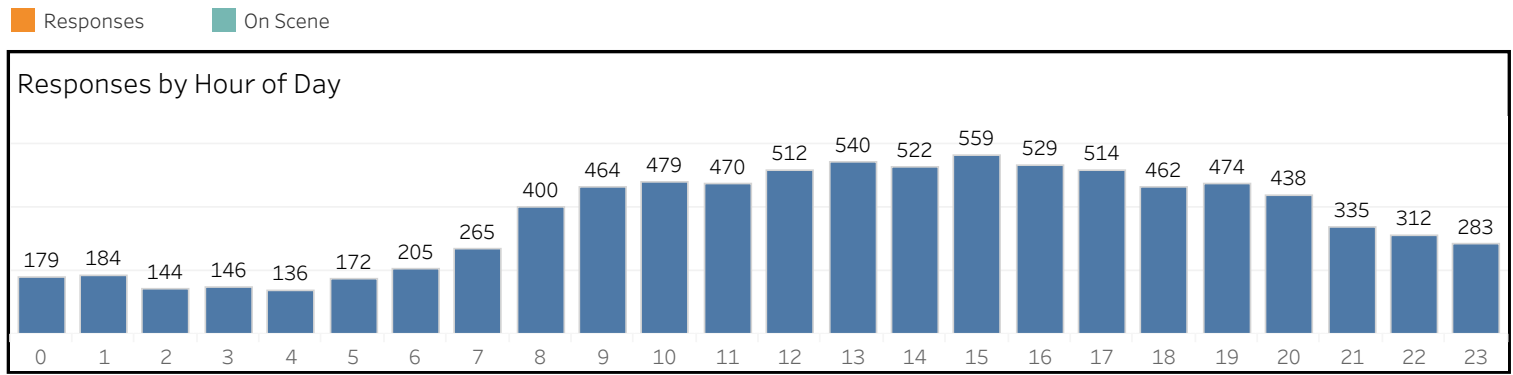
April 1, 2026 to April 30, 2026

Dispatched		On Scene		Transports		Response Times			
Incidents	6,650	Incidents	6,277	Incidents	4,628	Priority 1	Priority 2	Priority 3	Overall
Responses	8,724	Responses	6,933	Transports	4,687	75.05%	81.11%	75.44%	78.67%



### Incident Types (Top 20)

Problem Category	Count
Fall	850
Sick Person	540
Chest Pain	507
Breathing Problems	503
MVC	467
Unconscious/Fainting	452
Transfer/Evaluation	406
Stroke	325
SEND	316
Seizures	269
Emotional Crisis	204
Hemorrhage	183
Abdominal Pain	176
Traumatic Injury	162
Assault	150
Unknown Problem	142
Heart Problems	121
Overdose Ingestion	89
Diabetic	78
Back Pain	75



# Hospital Patient Transports

04/01/26 - 4/30/2026

Total Transports  
to All Facilities

**5,061**

	Sepsis	STEMI	Stroke	Trauma	Grand Total
HCAHH - Conroe	8	5	31	7	51
H. Methodist - The Woodlands	15	4	28		47
M.Hermann - The Woodlands	12	5	23	6	46
HCAHH - Kingwood	6	4	19	8	37
CHI - St. Lukes - The Woodlands	6	2	14		22
H.Methodist Hospital - Willowbrook	1		7		8
M.Hermann - Northeast	1		2		3
HCAHH - Tomball		2			2
M.Hermann - TMC				1	1
<b>Grand Total</b>	<b>49</b>	<b>22</b>	<b>124</b>	<b>22</b>	<b>217</b>

## Avg. Turnaround Time Main Facilities (Minutes)

M.Hermann - TMC	51.64
HCAHH - Kingwood	51.43
M.Hermann - Northeast	50.55
MD Anderson Cancer Center - TMC	47.91
M.Hermann - The Woodlands	44.87
CHI - St. Lukes - The Woodlands	44.17
H.Methodist Hospital - Willowbrook	44.04
H. Methodist - The Woodlands	43.65
Lyndon B Johnson General	43.50
CHI - St. Luke's - TMC	42.25
CHI - St. Luke's Vintage	40.83
M. Hermann - Cypress	40.60
TCH - TMC	39.50
HCAHH - Conroe	38.37
HCAHH - Tomball	38.31
HCAHH - Northwest	38.29
Michael E. DeBakey VA Medical Center	38.25
H. Methodist Hospital - TMC	36.33
TCH - The Woodlands	35.08
St. Joseph Health College Station Hosp..	33.00
M. Hermann - Children's TMC	29.00
HCAHH - North Cypress	28.00
The Woman's Hospital of Texas	28.00
Baylor Scott & White College Station	24.00

## Patients Per Facility Main Facilities (Count)

HCAHH - Conroe	1,264
M.Hermann - The Woodlands	991
H. Methodist - The Woodlands	980
CHI - St. Lukes - The Woodlands	542
HCAHH - Kingwood	494
TCH - The Woodlands	217
HCAHH - Tomball	161
M.Hermann - Northeast	125
H.Methodist Hospital - Willowbrook	56
CHI - St. Luke's Vintage	30
M. Hermann - Cypress	15
M.Hermann - TMC	11
MD Anderson Cancer Center - TMC	11
HCAHH - Northwest	7
Lyndon B Johnson General	6
CHI - St. Luke's - TMC	4
Michael E. DeBakey VA Medical Center	4
H. Methodist Hospital - TMC	3
M. Hermann - Children's TMC	2
TCH - TMC	2
Baylor Scott & White College Station	1
HCAHH - North Cypress	1
St. Joseph Health College Station Hos..	1
The Woman's Hospital of Texas	1

For more information, visit <https://hosp.mchd-tx.org/>

## Avg. Turnaround Time Support Facilities (Minutes)

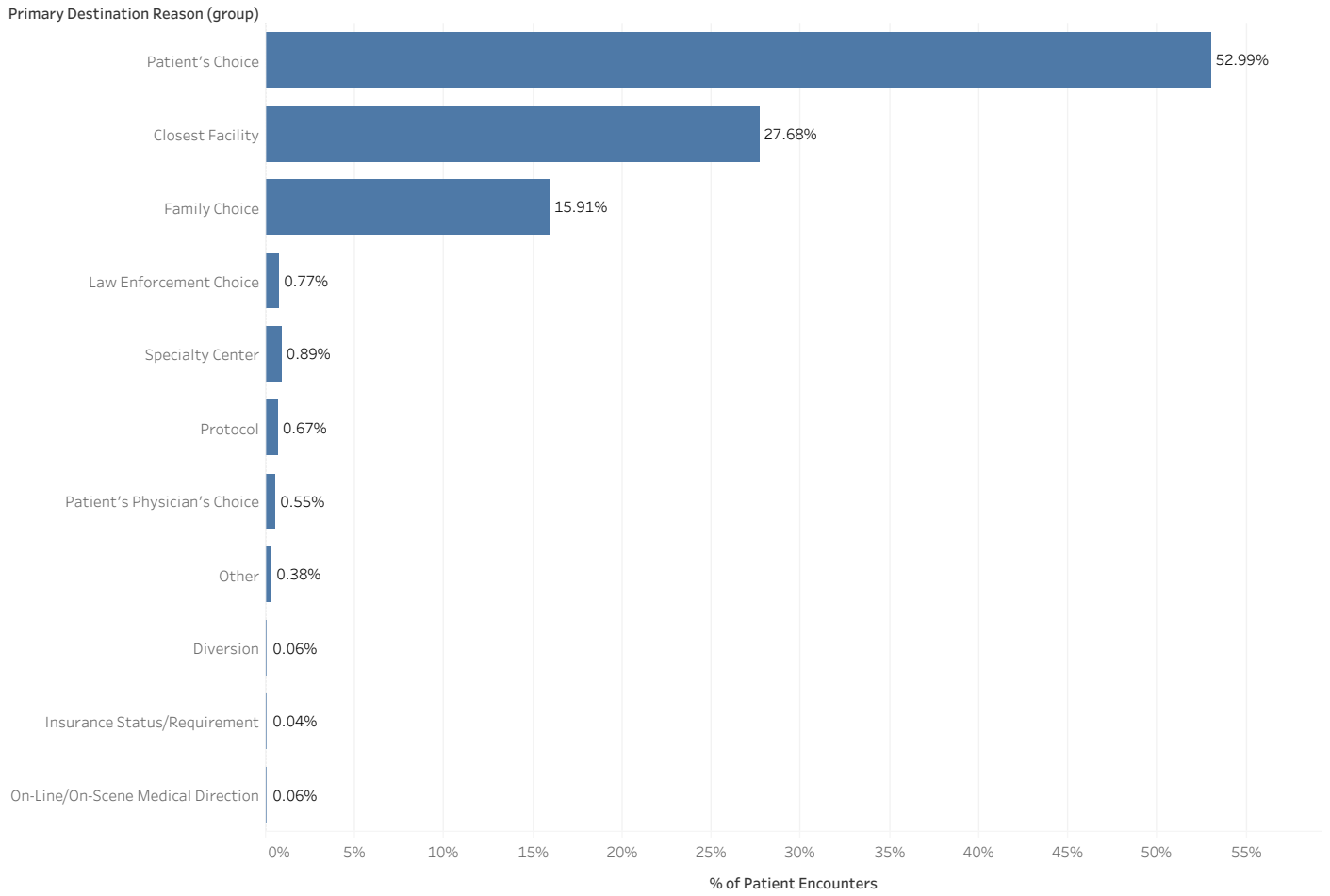
## Patients Per Facility Support Facilities (Count)

CHI - St. Joseph - Grimes	50.00	H. Methodist ECC – The Woodlands	21
H. Methodist Hospital - Cypress	39.00	H. Methodist ECC - Magnolia	20
Behavioral - Kingwood Pines	36.00	HCAHH - Cleveland ER	19
HCAHH - Cleveland ER	33.58	HCAHH - Spring Freestanding	15
CHI - St. Luke's - Lakeside	30.00	M.Hermann - Woodlands West	13
M.Hermann - Woodlands West	29.31	M. Hermann CCC – Kingwood	12
H. Methodist ECC – The Woodlands	28.48	H. Methodist Hospital - Cypress	9
Behavioral - Woodland Springs	27.00	CHI - St. Luke's - Springwoods Village	7
H. Methodist ECC - Magnolia	25.80	CHI - St. Luke's - Lakeside	6
CHI - St. Luke's - Springwoods Village	25.14	America's ER Magnolia	2
HCAHH - Spring Freestanding	23.93	Behavioral - Tri-County	2
America's ER Magnolia	21.50	Behavioral - Kingwood Pines	1
M. Hermann CCC – Kingwood	20.50	Behavioral - Woodland Springs	1
Behavioral - Tri-County	16.00	CHI - St. Joseph - Grimes	1

For more information, visit <https://hosp.mchd-tx.org/>

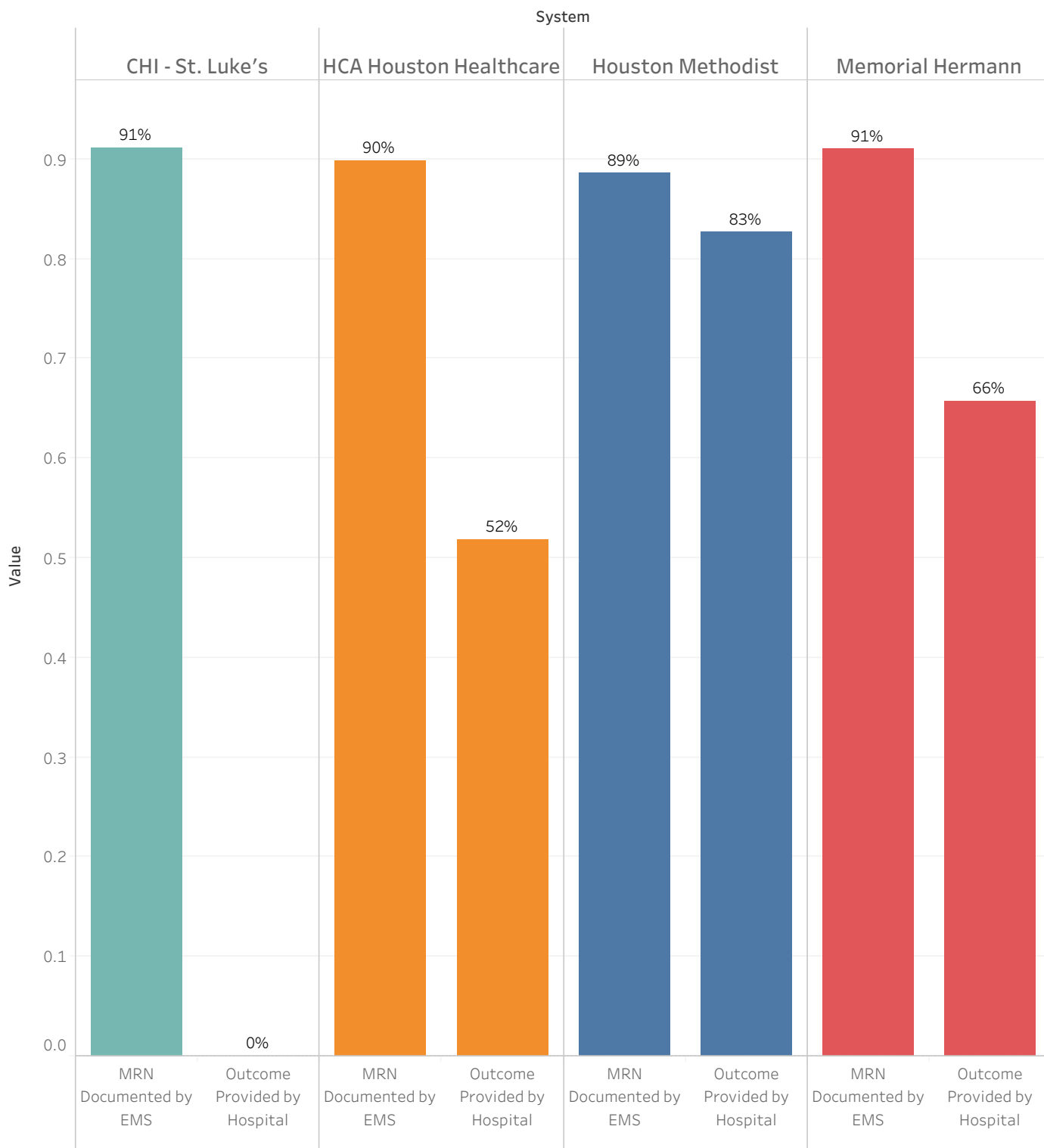
# Primary Reason for Destination Choice

04/01/26 - 4/30/2026



# Hospital Outcome Returned Performance By Hospital System

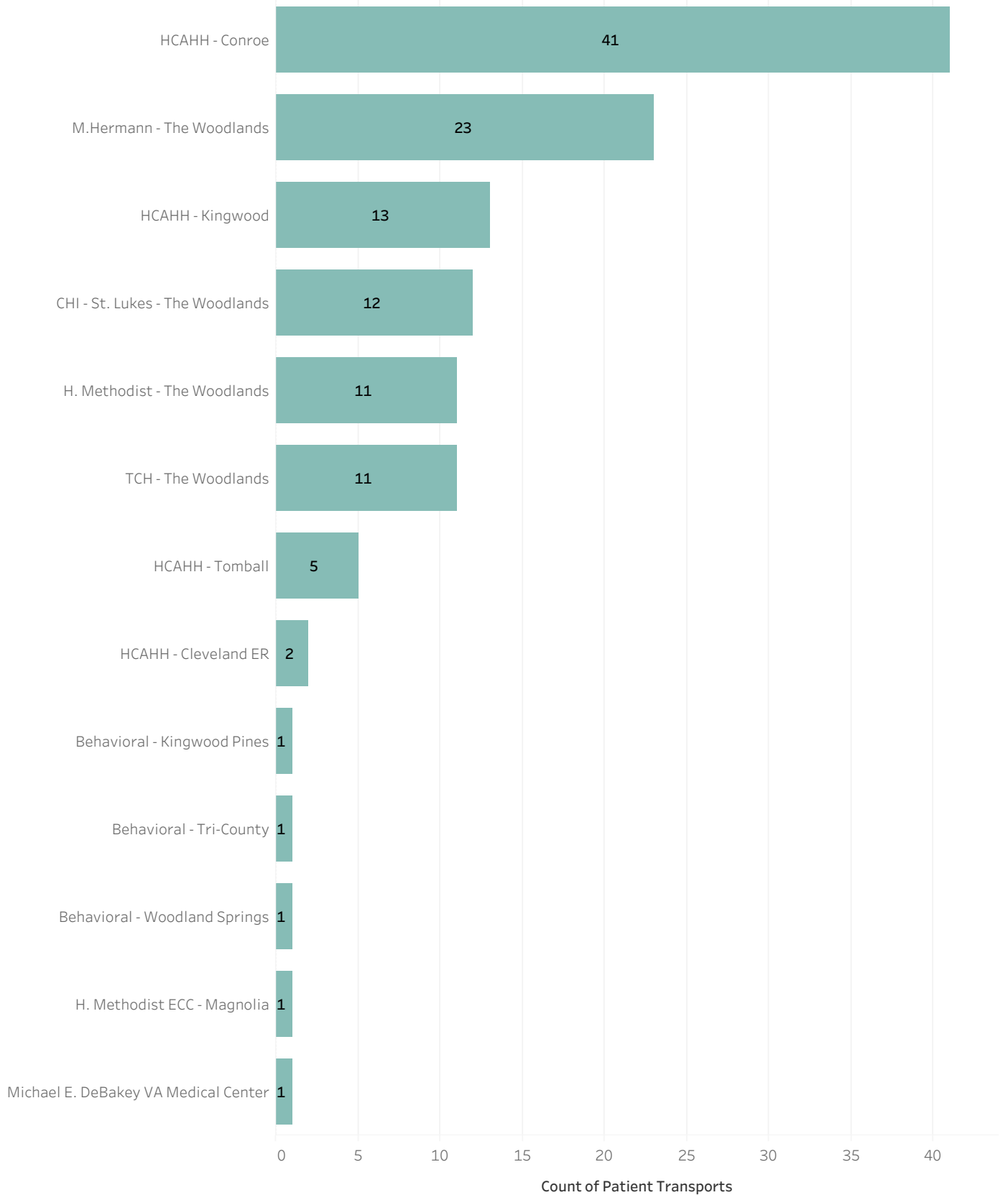
November 1, 2025 to April 30, 2026



The MRN must be documented in the PCR for it to automatically import into the hospital EMR and for outcome data to be returned to EMS. MCHD emphasizes the importance of MRN documentation to the field providers to ensure the hospital record is transmitted in a timely and automated manner. The measure of "Automated Outcome Provided by Hospital" shows the effectiveness of the hospital EMR at returning data when EMS has met the requirements of documenting the MRN. Outcome data is considered to be obtained when either eOutcome.01 or eOutcome.02 are received into the EMS record.

# Psychiatric / Behavioral Patients per Facility

04/01/26 - 4/30/2026



MCHD

Conroe, TX  
Client 6577



1515 Center Street  
Lansing, MI 48096  
(517) 318-3800  
support@EMSSurveyTeam.com  
www.EMSSurveyTeam.com

# Patient Experience Report

April 01, 2026 to April 30, 2026

Your Score

**96.19**

Your Patients in this Report

**247**

Number of National Database Patients in this Report

**3436**

Total EMS Organizations

**256**



## Executive Summary

Your overall score for the period selected is **95.90**, a difference of **+0.00**, compared to your score from the previous year, **95.90**.

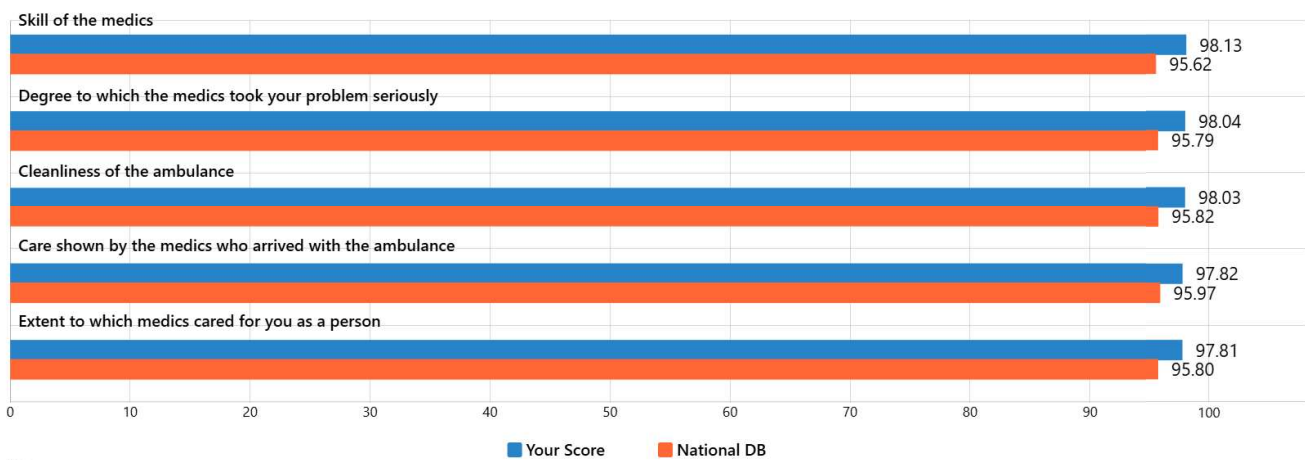
Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **88%**.

In addition, your rolling **12-** month score of **96.18** is a difference of **+2.09** from the national database score of **94.09**.

When compared to all organizations in the national database, your score of **96.18** is ranked **14th**.

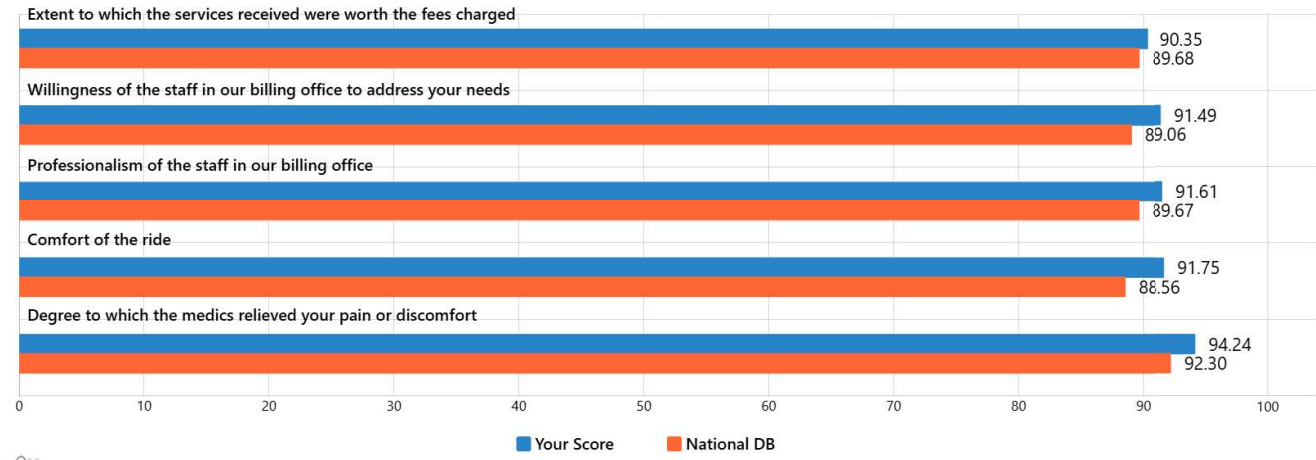
## Highest and Lowest Scores

### 5 Highest Scores





### 5 Lowest Scores





### Monthly Overall Score Trend





## Top Box Comparisons

The Top Box Analysis displays the number of responses for the entire survey by question and rating. The Top Box itself shows the percentage of "Very Good" responses, the highest rating, for each question. Next to the company rating is the entire EMS DB rating for those same questions.

	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
<b>Overall Company Total</b>	124	67	311	1813	16767	88%	77%

	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
<b>Ambulance</b>	14	8	65	373	2826	86%	77%
Extent to which the ambulance arrived in a timely manner	6	2	18	108	762	85%	78%
Cleanliness of the ambulance	2	0	5	63	734	91%	83%
Comfort of the ride	3	5	36	125	621	79%	67%
Skill of the person driving the ambulance	3	1	6	77	709	89%	81%

	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
<b>Billing Office Staff</b>	3	6	30	183	648	74%	66%
Professionalism of the staff in our billing office	1	3	15	93	330	75%	66%
Willingness of the staff in our billing office to address your needs	2	3	15	90	318	74%	67%

	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
<b>Dispatch</b>	15	6	24	253	2292	88%	78%
Helpfulness of the person you called for ambulance service	6	1	8	71	785	90%	80%
Concern shown by the person you called for ambulance service	6	3	6	85	767	88%	79%
Extent to which you were told what to do until the ambulance arrived	3	2	10	97	740	87%	76%



	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
<b>Medic</b>	<b>64</b>	<b>33</b>	<b>117</b>	<b>599</b>	<b>6865</b>	<b>89%</b>	<b>82%</b>
Care shown by the medics who arrived with the ambulance	6	1	12	45	810	93%	85%
Degree to which the medics took your problem seriously	9	3	9	51	811	92%	85%
Degree to which the medics listened to you and/or your family	8	3	11	55	800	91%	84%
Skill of the medics	6	2	12	59	792	91%	84%
Extent to which the medics kept you informed about your treatment	7	6	15	74	752	88%	80%
Extent to which medics included you in the treatment decisions (if applicable)	7	7	14	73	693	87%	80%
Degree to which the medics relieved your pain or discomfort	8	4	19	112	663	82%	76%
Medics' concern for your privacy	4	3	15	79	744	88%	81%
Extent to which medics cared for you as a person	9	4	10	51	800	92%	85%

	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
<b>Overall Experience</b>	<b>28</b>	<b>14</b>	<b>75</b>	<b>405</b>	<b>4136</b>	<b>88%</b>	<b>81%</b>
How well did our staff work together to care for you	5	2	11	69	744	90%	82%
Extent to which our staff eased your entry into the medical facility	3	2	12	60	702	90%	82%
Appropriateness of Emergency Medical Transportation treatment	4	1	5	60	718	91%	82%
Extent to which the services received were worth the fees charged	4	4	32	85	495	80%	71%
Overall rating of the care provided by our Emergency Medical Transportation service	6	3	9	60	741	90%	83%
Likelihood of recommending this ambulance service to others	6	2	6	71	736	90%	89%



## Cumulative Comparisons

This section lists a synopsis of the information about your individual questions and overall scores over the dataset's lifetime. The first column shows your score, and the second details the National DB score.

<b>Ambulance</b>	<b>Your Score</b>	<b>National DB</b>
Extent to which the ambulance arrived in a timely manner	94.24	93.21
Cleanliness of the ambulance	96.97	95.32
Comfort of the ride	91.98	88.45
Skill of the person driving the ambulance	96.09	94.89

<b>Billing Office Staff</b>	<b>Your Score</b>	<b>National DB</b>
Professionalism of the staff in our billing office	91.57	90.27
Willingness of the staff in our billing office to address your needs	91.35	90.05

<b>Dispatch</b>	<b>Your Score</b>	<b>National DB</b>
Helpfulness of the person you called for ambulance service	96.08	94.18
Concern shown by the person you called for ambulance service	95.57	94.02
Extent to which you were told what to do until the ambulance arrived	95.32	92.81

<b>Medic</b>	<b>Your Score</b>	<b>National DB</b>
Care shown by the medics who arrived with the ambulance	96.60	95.38
Degree to which the medics took your problem seriously	96.01	95.39
Degree to which the medics listened to you and/or your family	95.86	95.04
Skill of the medics	96.01	95.34
Extent to which the medics kept you informed about your treatment	94.76	93.71
Extent to which medics included you in the treatment decisions (if applicable)	94.37	93.48
Degree to which the medics relieved your pain or discomfort	93.13	91.99
Medics' concern for your privacy	95.37	94.42
Extent to which medics cared for you as a person	95.88	95.13

<b>Overall Experience</b>	<b>Your Score</b>	<b>National DB</b>
How well did our staff work together to care for you	95.80	94.52
Extent to which our staff eased your entry into the medical facility	96.14	94.69
Appropriateness of Emergency Medical Transportation treatment	96.67	94.74
Extent to which the services received were worth the fees charged	91.97	89.93
Overall rating of the care provided by our Emergency Medical Transportation service	96.03	94.68
Likelihood of recommending this ambulance service to others	95.91	94.00



## Benchmark Comparison By Question

	Your Score	ACE	CAAS	Texas
Helpfulness of the person you called for ambulance service	96.73	95.60	94.58	95.82
Concern shown by the person you called for ambulance service	96.26	95.54	94.46	95.39
Extent to which you were told what to do until the ambulance arrived	96.04	94.64	93.04	95.28
Extent to which the ambulance arrived in a timely manner	95.15	95.20	93.28	95.09
Cleanliness of the ambulance	97.48	96.79	95.43	97.04
Comfort of the ride	92.92	91.42	88.12	91.98
Skill of the person driving the ambulance	96.74	96.37	95.17	96.40
Care shown by the medics who arrived with the ambulance	97.26	96.75	95.73	96.62
Degree to which the medics took your problem seriously	96.78	96.56	95.71	96.36
Degree to which the medics listened to you and/or your family	96.65	96.21	95.34	96.13
Skill of the medics	96.76	96.52	95.62	96.44
Extent to which the medics kept you informed about your treatment	95.62	95.08	93.98	95.12
Extent to which medics included you in the treatment decisions (if applicable)	95.29	94.93	93.60	94.95
Degree to which the medics relieved your pain or discomfort	93.99	93.28	92.28	93.79
Medics' concern for your privacy	96.04	95.61	94.73	95.73
Extent to which medics cared for you as a person	96.61	96.17	95.52	96.15
Professionalism of the staff in our billing office	92.31	91.40	90.72	91.71
Willingness of the staff in our billing office to address your needs	92.00	90.75	90.45	91.45
How well did our staff work together to care for you	96.49	95.61	94.77	95.91
Extent to which our staff eased your entry into the medical facility	96.73	95.97	94.96	96.06
Appropriateness of Emergency Medical Transportation treatment	97.18	96.31	94.85	96.31
Extent to which the services received were worth the fees charged	92.87	91.24	89.78	92.80
Overall rating of the care provided by our Emergency Medical Transportation service	96.62	95.92	94.96	95.97
Likelihood of recommending this ambulance service to others	96.57	95.59	94.39	95.83
<b>Overall Score</b>	<b>95.71</b>	<b>94.98</b>	<b>93.81</b>	<b>95.18</b>

# Agenda Item # 7c



We Make a Difference!

**To:** Board of Directors  
**From:** Melissa Miller, COO  
**Date:** May 26, 2026  
**Re:** **COO Report**

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## FACILITIES:

- Station 13 – 200 S. Kennedy St., Willis
- Station 15 Expansion – MCHD closed on the 809 W. Semands, Conroe property May 11. After “Salvage and Surplus” is approved at this meeting, the portion of the home that can be relocated will be offered for sale through the sealed bid process.
- Station 48 at 13984 FM 2854: May exterior work in progress: old roof removal, metal siding install, septic system drip field install. Although we have 7 days of rain delay as of May 19, the project remains on-schedule with the long-range timeline for substantial station completion on August 7, 2026 with move-in on August 12.



Back View

- Full-service preventative maintenance has been completed on all EMS station and Administration generators.
- Service Center cleaning and inspection of the metal roof and wall panels, along with window resealing, is 90% complete. We are also identifying areas that may require additional sealing to ensure proper weatherproofing.
- Station 31 bay door and HVAC replacement — complete
- Station 20 HVAC replacement — scheduled for 5-26-26
- Station 32 generator and ATS commissioned and online.

- Irrigation repairs at the Main Campus — PO issued; work will be completed within the next couple of weeks, weather permitting.

#### **RADIO and TOWERS:**

- Chad Thacker, Radio Foreman, provided the Epidemiology and Preparedness Division training on their new radios that will improve communications at POD sites or any PH emergency activation.
- Work continues investigating properties as part of Phase I of the budgeted Porter Tower build.
- Full-service preventative maintenance has been completed on all radio tower generators.
- The Radio Team continues to participate in exercises and drills, providing support and feedback aimed at improving radio operations for all first responders and public safety partners.
- The Radio Team is actively working with the North Montgomery County Fire Department and the Conroe Fire Department on planning for new IP alerting systems in their new stations.
- The Radio Team also completed the capital project to upgrade radio console hardware in Alarm.
- The Radio Department, in partnership with the Fire Marshal's Office, conducted inspections of three additional BDA systems. These systems are also referred to as ERCES (Emergency Responder Communication Enhancement Systems). The terms BDA (Bi-Directional Amplifier), DAS (Distributed Antenna System), and ERCES are sometimes used interchangeably. BDAs are required under the International Fire Code (IFC 510) and National Fire Protection Association standards (NFPA 1225) to ensure public safety agencies can maintain reliable in-building communications. This brings the total number of systems installed in Montgomery County to 224. The Radio Department is responsible for ensuring that these systems support effective first responder communications while not introducing RF noise or causing harmful interference to our critical P25 public safety networks.

#### **INFORMATION TECHNOLOGY, COMPUTER AIDED DISPATCH (CAD) and LASERFICHE:**

- CAD (Computer Aided Dispatch) team and Alarm Division Chief attended the International Public Safety Consortium in Fort Worth to network with other communication center and IT managers and to discuss current technological and operational challenges.
- IT team started a capital project to replace our core internet routers. MCHD utilizes several cloud hosted software applications in multiple departments and these routers provide redundancy and resiliency for internet access to these cloud hosted systems.
- CAD team performed a controlled failover of CAD server systems to our backup system at Alarm's backup dispatch center. This is one of our annual operational tests of our backup systems before hurricane season.
- IT Team completed the audio/video systems upgrade for the boardroom replacing equipment initially placed in service in 2011.
- The Laserfiche migration to DocuNav Cloud was postponed, and is currently scheduled for May 29. Laserfiche, IT, and OCS are all working closely with the DocuNav project team to ensure this migration is successful.

#### **MATERIALS MANAGEMENT:**

Nitrile gloves are on strict nationwide allocation, capping orders at historical usage. This does not allow us to increase our orders in preparation for Hurricane season or the FIFA World Cup. Therefore, we sourced an alternative glove, comparable to our current glove, to provide to our FROs (Fire Departments) without depleting our allotted amount to ensure everyone is stocked.

Materials Management will be updating all stations and ambulances to comply with the changes presented in CE to the field staff.

- Removing
  - Head immobilizers
  - DL handles and blades
  - KED's and Traction splints
  - Cooks Kits
- Adding
  - ARS Needles in place of Cooks Kits
- Kit Changes
  - Adding soft collars to both C-collar bags on the trucks
  - Pediatric bags will add a child mask, child mask harness, and peep valve

## COMMUNITY PARAMEDICINE:

**Department Goals:** Improve the patient's quality of life by reducing the frequent, non-emergent, use of 911 services and Emergency Department admissions by improving their access to and use of affordable healthcare and community resources.

### The CP Process:

1. Referral Received
  - EMS
  - HCAP
  - Social workers
  - Case management
  - Other healthcare providers
  - Tri-county
  - Law enforcement
  - Lonestar Clinic
  - Community partners
2. Review
  - Input patient in ImageTrend EMR.
  - Patterns
  - Why they call or if they call 911
  - Begin to identify resource needs.
  - Safety concern's
  - Note other community connections - homeless shelters, Under Over, HCAP, APS, CHOP, MOW.
  - Decision to assign to CP or not based on findings.
3. Contact
  - Call patient to explain program.
  - Hospital Enrollment
  - Outreach Enrollment
  - HCAP Department
  - Schedule time to meet if they choose to accept.
  - Go to address or last known origin, if no other way to contact.
  - Multiple attempts to contact before moving on.
4. Addressing Needs
  - Research
  - Applications
  - Calling Resources
  - Creating Logins: mytexasbenefits, ssa.gov, etc.
  - Gathering and uploading documents
  - Phone calls, lots of phone calls.
  - Substantial workload concentrated on one client.

## Case Study -HCAP referral

### Patient:

- 50 YOM. Recently relocated to TX from FL with wife and mother.
- Bedbound and possible food insecurities.
- HCAP referred to help with completing application for husband only.
- History of Stroke.

### Primary Needs:

- Medical coverage-HCAP
- Food
- Transportation

### What we were able to help with:

- Coordinated with APS
- Made report on Mother for extortion concerns.
- Able to get food same day.
- Enrolled the entire family x5
- Coordinated ramp build.
- Endeavors referral.
- Lonestar legal aid referral.
- Referral for furniture.

### Outcome:

- Medical coverage marketplace.
- Ramp
- Food
- Transportation MOW, Brazos Transit
- Still actively working with clients

### PUBLIC HEALTH:

#### Clinic Division - Immunizations, STD and TB:

The Public Health Clinic is funded by three sources of revenue:

1. \$600,000 Contracted County funding
2. Regional and Local Service System/ Local Public Health Systems (RLSS-LPHS) Grant which provides reimbursement of the partial salary of 1 full-time RN up to \$67,320/year. This RN can provide the grant allowed activities of Immunization, STD and TB services.
3. April YTD \$10,302.65 revenue for the administration of immunizations, STD screening and treatment.

#### Immunizations Program:

The clinic provided immunizations to 43 patients in April.

The Clinic receives our childhood vaccines through the Texas Vaccine for Children (TVFC) Program. The Texas Vaccines for Children Program (TVFC) makes vaccines available to eligible children in Texas. These vaccines are available at no cost to the Clinic, in order to immunize children (birth - 18 years of age) that meet the below eligibility requirements:

- Uninsured

- Enrolled in Medicaid
- American Indian or Alaskan Native

The MCPHD Clinic receives our adult vaccines through the DSHS Adult Safety Net (ASN) Program. ASN program vaccines are for uninsured adults, aged 19 and older.

### **Sexually Transmitted Infections/Disease Program (STI/STD):**

In April, the clinic screened 47 patients for STI's. Staff treated 16 individuals who tested positive (at our clinic or by another provider) for Chlamydia, Gonorrhea, or Syphilis. All treatments followed current CDC Treatment Guidelines using medications supplied by the DSHS Pharmacy. Any patients testing positive for HIV would have been referred to specialized care.

Note: The clinic only reports positive tests done in the clinic to the Epidemiology team.

### **Tuberculosis Program:**

Active tuberculosis (TB) treatment entails a rigorous 9-to-12-month regime, requiring intensive patient support to ensure completion. To improve adherence, our team utilized Directly Observed Therapy (DOT), with regional workers visiting patients homes five days a week to witness medication ingestion. The RN Case Manager closely monitors the patients due to the toxicity risk of these medications through at least monthly clinic assessments, including lab work and chest x-rays. The majority of these cases are highly complex, often involving multiple significant co-morbidities (such as cancer, diabetes and HIV) alongside socioeconomic challenges like transportation barriers, food insecurities and minimal social support. Current case load of 22 patients.

Latent TB Infection (LTBI) occurs when the body contains *Mycobacterium tuberculosis* but successfully contains it, resulting in no symptoms or contagiousness. To stop progression to active, contagious disease—which is 90% effective—preventative therapy is crucial. Modern, short-course regimens (3-4 months) often use Directly Observed Therapy (DOT) to ensure completion. Treating LTBI is highly cost-effective, offering a strategic advantage over managing active, contagious tuberculosis. Current case load of 24 patients.

Electronic Disease Notifications (EDN) are incoming referrals notifying the Public Health Clinic of newly arrived immigrants with potential TB exposure or symptoms. Our team is responsible for locating, assessing, and coordinating care for these individuals, ensuring they are either cleared or treated. Upon completion, we report the final TB status and action taken to state health officials and immigration authorities. Additionally, we process reports from local providers and hospitals for referrals in various stages of evaluation or treatment.

### **Epidemiology and Preparedness Division Grant Funding:**

#### **Community Preparedness Section / Public Health Emergency Preparedness (CPS / PHEP)**

**Funds:** Restricted

**Grant Year:** July 1 -June 30

**Expenses:**

- Salary and fringe for 3 full-time employees
- 10% match required
- Health Authority Contract
- Other Operating Expenses

**Activities Allowed:**

- Public health surveillance and epidemiological investigations

- Infectious disease preparedness and outbreak response
- Community preparedness initiatives
- Public health emergency operations coordination planning and exercising
- Public health information and warning activities
- Assist with medical counter measure dispensing activities

### **Public Health Infrastructure Grant**

**Funds:** Restricted

**Grant:** This 5-year block grant funding ends in 2027, no word of extension, additional funds or replacement grant

**Expenses:**

- Salary and fringe for 3.5 full-time employees
- Other Operating Expenses

**Activities Allowed:**

- Recruit and hire new public health personnel
- Retain public health staff, strengthen retention incentives, and create promotional opportunities
- Support and sustain the public health workforce and strengthen workplace well-being programs
- Improve the quality and scope of training and professional development opportunities for staff
- Strengthen workforce planning, systems, processes, and policies

### **Infectious Disease Control Unit / Surveillance (EAIDU/SUR)**

**Funds:** Restricted

**Grant Year:** Oct. 1 - Sept 30

**Expenses:**

- Salary and fringe for 1 full-time employee
- Other Operating Expenses

**Activities Allowed:**

- Infectious disease investigation, prevention and outbreak response activities
- Public health surveillance and epidemiological investigations

### **Cities Readiness Initiative (CRI)**

**Funds:** Restricted

**Grant Year:** July 1 -June 30

**Expenses:**

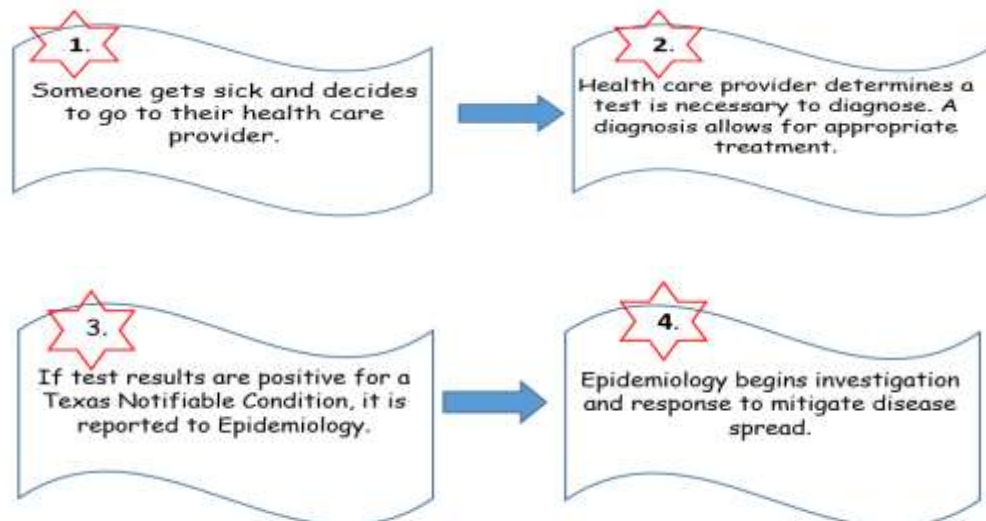
- Salary and fringe for 1 full-time employee
- 10% match required
- Other Operating Expenses

**Activities Allowed:**

- Responder safety and health
- Plan for and participate in full-scale exercises
- Point of Dispensing coordination training and exercising
- Community preparedness and recovery
- Emergency operations coordination consistent with National Incident Management System (NIMS)

## Epidemiology and Preparedness Division

- Overview on the Epidemiology and Preparedness Division within the Public Health Department:
  - Epidemiology is the science of figuring out what makes people sick and how diseases spread in the community. Epidemiologists are like health detectives- they look for patterns to see who is getting sick, how, and why. This information is used to help stop illnesses and keep communities healthy and safe. In Texas, it is required by law (Texas Administrative Code Title 25, Part 1, Chapter 97 and Texas Health & Safety Code, Chapters 81, 84, and 87) to report certain diseases that are listed on the Texas Notifiable Conditions List to the health department. Facilities like hospitals, laboratories, healthcare providers, schools, daycares, nursing homes, long-term care facilities, assisted living facilities, urgent cares, and free-standing ER's tell the health department when they see any of the diseases on the list. Epidemiologists work with these facilities to help prevent outbreaks and keep everyone healthy. Each disease response is unique and complex in its own way.
  - Public health preparedness means preparing before a public health threat occurs, such as a disease outbreak, natural disaster, chemical, biological, nuclear or radiological events. Preparedness makes and updates plans, trains public health staff, and works with hospitals, schools, local, regional, and state partners for a coordinated response. Epidemiology and Preparedness work hand in hand. The Public Health Department is the lead entity when an incident involves a public health threat related to communicable diseases or requires the dispensing of Medical Counter Measures (MCM) from the Center for the Strategic National Stockpile (SNS).

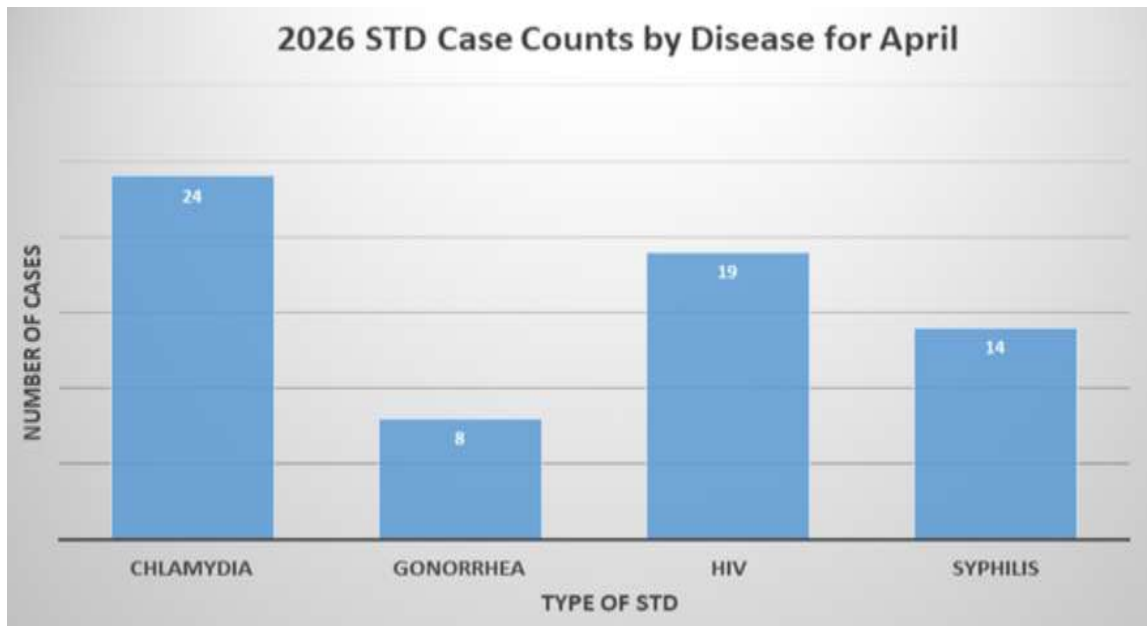


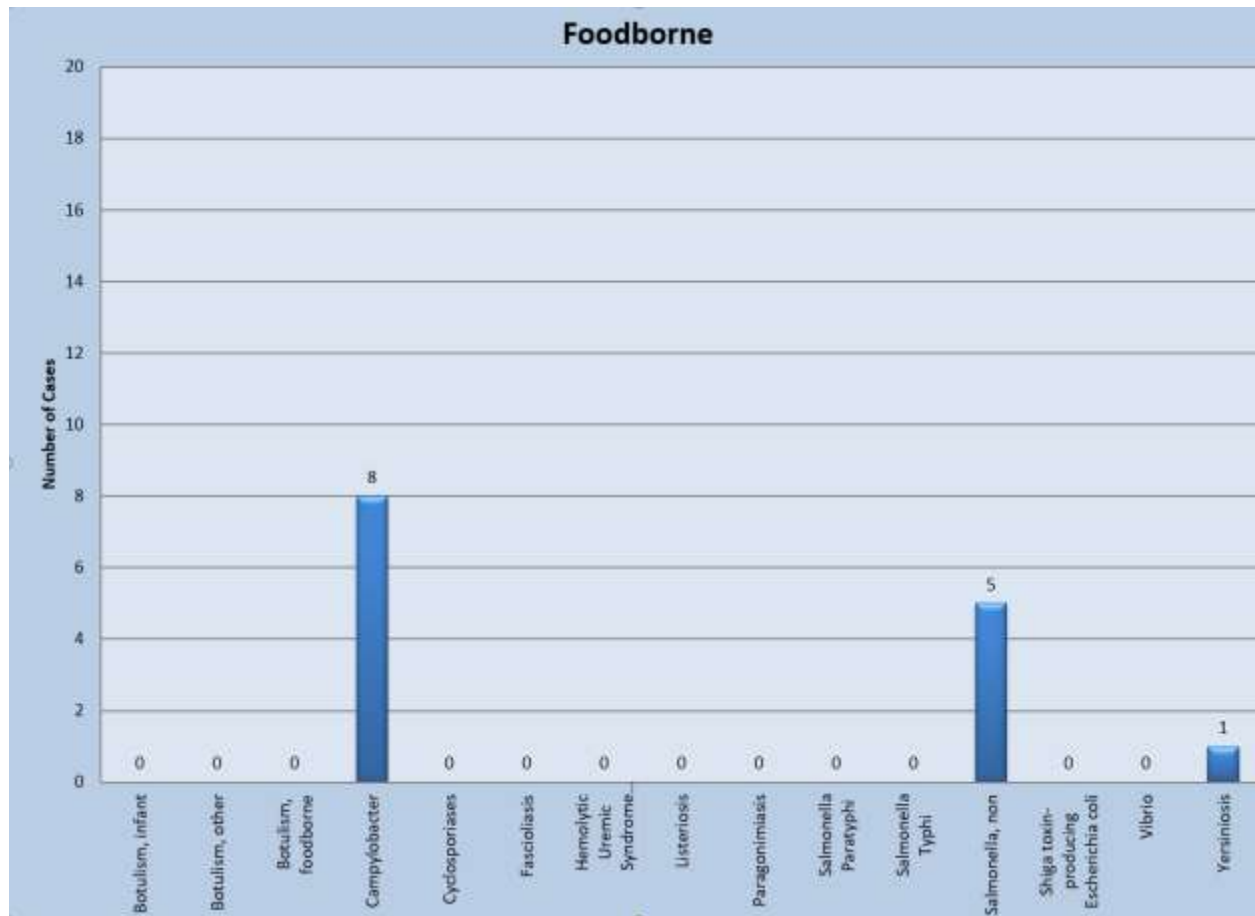
- Continued FIFA World Cup preparations with regional and state partners by updating plans, participating in trainings, exercises, and remaining current with potential public health threats, including internal epidemiology and preparedness training on Public Health Operations Center.
  - Notable: Required ICS training for new staff, DSHS Radiation Preparedness and Response Workshop, Regional Mass Care Workgroup 2026, SETRAC West Corridor Tabletop Exercise (hosted by Public Health), World Cup Community of Practice, Texas

Rapid Response Team FIFA calls, DSHS FIFA Town Hall, CDC STLT Calls, DSHS EAIDU Calls, TACCHO and NACCHO calls.

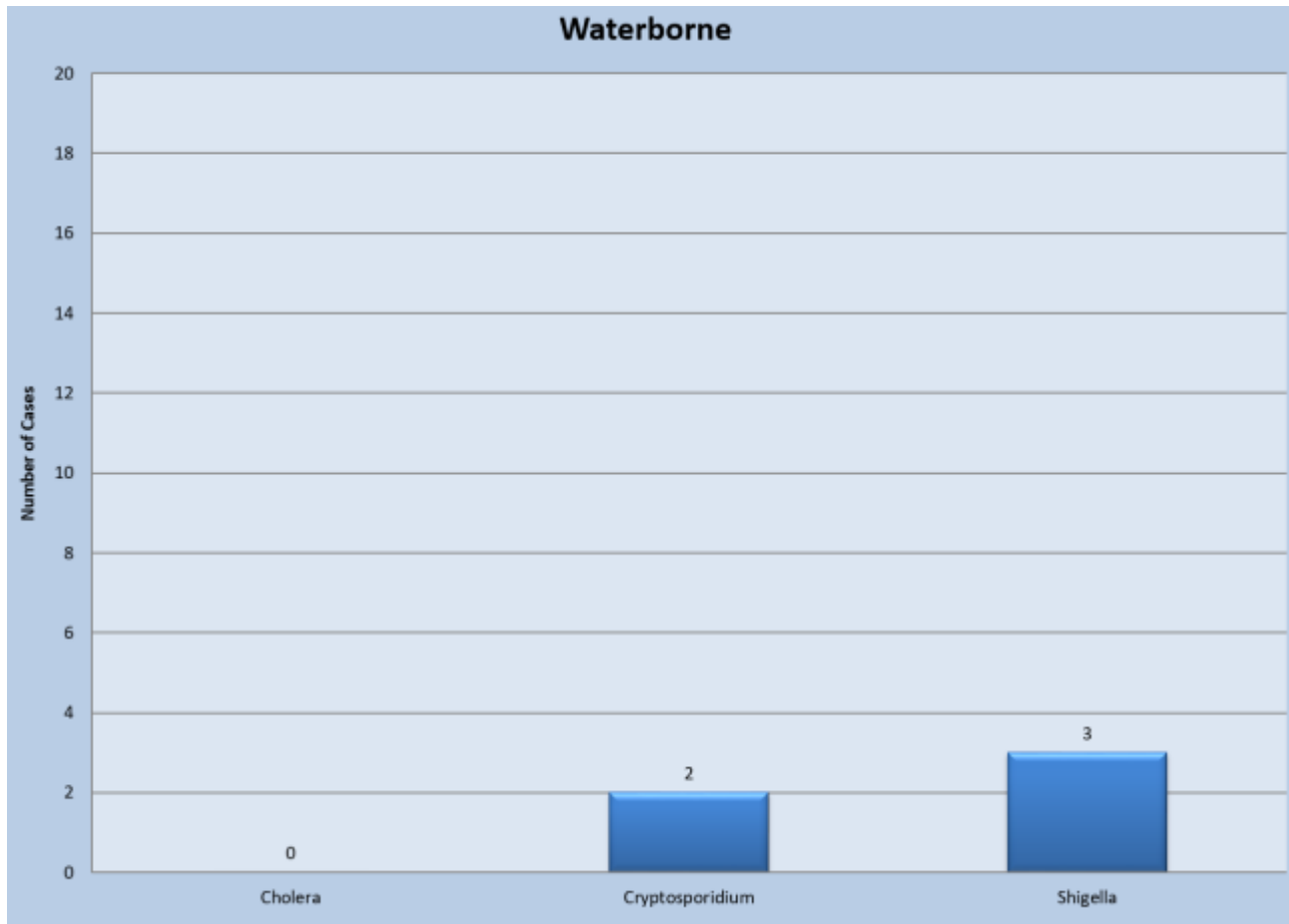
- Collaborating with Montgomery County Mosquito Control regarding joint FIFA messaging and outreach.
- Hosted our biannual Infection Control Practitioner’s Meeting on April 9. The purpose of this meeting is to coordinate all disease surveillance and reporting efforts and requirements with Montgomery County hospitals ICP’s and congregate setting staff that participate in disease reporting, as well as infection prevention in healthcare settings. Presentations included FBI Bioterrorism by the FBI WMD Coordinator, Tuberculosis by our own RN TB Case Manager and DSHS, Blood Culture Collection Training by IP team to prevent CLABSI by HCA Kingwood, and presentations by Preparedness and Epidemiology staff on current public health topics of importance.
- On April 30, Epidemiology and Preparedness Manager testified remotely during the DSHS Legislative Appropriations Request for Fiscal Year 2028-2029 regarding sustained public health infrastructure and funding.
- Staff working daily and available 24/7 to identify, monitor, and control threats to public health in Montgomery County, including foodborne illnesses, waterborne illnesses, zoonotic diseases, vaccine-preventable diseases, hospital-acquired infections, multi-drug resistant organisms, and emerging and re-emerging diseases, as required by Department of State Health Services (DSHS) Texas Notifiable Conditions. Ongoing guidance provided to partners regarding disease activity and reporting processes while staying current with local, state, national, and global disease trends.
  - Notable:
    - The MCPHD Respiratory Surveillance Survey remains ongoing through the flu season (October – May). Flu remains low and influenza-like illness steadily declines.
    - One suspect measles case reported in an unvaccinated two-year-old, with no known travel or exposures to another measles cases. A “suspected” case is defined as individual that shows signs and symptoms and fits certain epidemiological criteria, such as travel history, vaccine history, if they have been around someone with similar signs/symptoms, etc. Although a suspected case has not been proven yet, there is enough concern to investigate and begin a response to prevent spread.
    - One suspect Chagas case related to travel to Mexico. Chagas disease is a parasitic infection caused by parasite *Trypanosoma cruzi* and usually spreads through contact with triatomine bugs, sometimes called kissing bugs. Chagas disease is most common in rural areas of Mexico and Central and South America. Most infected people enter into a prolonged, asymptomatic form of disease during which few or no parasites are found in the blood. During this time, most people are unaware of their infection. Many people remain asymptomatic for life and never develop chronic Chagas-related symptoms. An estimated 20-30% of infected people will develop debilitating and sometimes life-threatening medical problems over the course of their lives (chronic symptomatic). Complications of chronic Chagas disease may include heart rhythm abnormalities that can cause sudden death, a dilated heart that doesn’t pump blood well, and/or dilated esophagus or colon, leading to difficulties with eating or going to the bathroom.

- DSHS Cyclospora Kick-off Annual Meeting for the Cyclospora season, which runs annually from May 1<sup>st</sup> – August 31<sup>st</sup>, a time where there is a spike in Cyclospora cases. Cyclosporiasis is caused by consuming food or water contaminated with feces (stool) that contains the Cyclospora parasite. Cyclosporiasis outbreaks have been associated with the consumption of fresh fruits and vegetables around the world, including in the U.S. The most common symptom is diarrhea.
- 65 STD's reported directly to Epidemiology. 4 (3 chlamydia, 1 syphilis) reported from the Public Health Clinic. These do not include cases that may have been reported directly to DSHS. Investigations for these cases are completed by DSHS.





- Campylobacter: Age range: 1 year old - 82 years old; One case reported travel to India (co-infection with Shigella); No additional exposures identified/no relation between cases.
- Salmonella, non-typhi/paratyphi: Age range: 1 year old - 82 years old; No exposures identified/no relation between cases.
- Yersinia: Age range: 86; Travel to Florida; No additional cases reported.



- Cryptosporidium: Age range: 5 years old-23 years old; No exposures identified/no relation between cases.
- Shigella: Age range: 25 years old-65 years old; One case reported travel to India (co-infection with Campylobacter); No additional exposures identified/no relation between cases.



# Texas Notifiable Conditions - 2026



Report all Confirmed and Suspected cases  
24/7 Number for Immediately Reportable – 1-800-705-8868

Unless noted by an asterisk (\*), report to your local or regional health department using number above or find contact information at <http://www.dshs.texas.gov/idcu/investigation/conditions/contacts/>

A – L	When to Report	L – Y	When to Report
*Acquired immune deficiency syndrome (AIDS) <sup>1</sup>	Within 1 week	Legionellosis <sup>2</sup>	Within 1 week
Amebic meningitis and encephalitis <sup>2</sup>	Within 1 week	Leishmaniasis <sup>2</sup>	Within 1 week
Anaplasmosis <sup>2</sup>	Within 1 week	Listeriosis <sup>2,3</sup>	Within 1 week
<b>Anthrax</b> <sup>2,3,4</sup>	<b>Call Immediately</b>	Lyme disease <sup>2</sup>	Within 1 week
Arboviral infections <sup>2,5,6</sup>	Within 1 week	Malaria <sup>2</sup>	Within 1 week
*Asbestosis <sup>7</sup>	Within 1 week	<b>Measles (rubeola)</b> <sup>2</sup>	<b>Call Immediately</b>
Ascariasis <sup>2</sup>	Within 1 week	<b>Melioidosis</b> <sup>2,4</sup>	<b>Call Immediately</b>
Babesiosis <sup>2,6</sup>	Within 1 week	<b>Meningococcal infection, invasive (Neisseria meningitidis)</b> <sup>2,3</sup>	<b>Call Immediately</b>
<b>Botulism (adult and infant)</b> <sup>2,3,4,8</sup>	<b>Call Immediately</b> <sup>8</sup>	<b>Mumps</b> <sup>2</sup>	<b>Within 1 work day</b>
<b>Brucellosis</b> <sup>2,3</sup>	<b>Within 1 work day</b>	Paragonimiasis <sup>2</sup>	Within 1 week
Campylobacteriosis <sup>2</sup>	Within 1 week	<b>Pertussis</b> <sup>2</sup>	<b>Within 1 work day</b>
*Cancer <sup>9</sup>	See rules <sup>9</sup>	*Pesticide poisoning, acute occupational <sup>10</sup>	Within 1 week
<b>Candida auris</b> <sup>2,3</sup>	<b>Within 1 work day</b>	<b>Plague (Yersinia pestis)</b> <sup>2,3,4</sup>	<b>Call Immediately</b>
<b>Carbapenem-resistant Enterobacteriales (CRE)</b> <sup>2,11</sup>	<b>Within 1 work day</b>	<b>Poliomyelitis, acute paralytic</b> <sup>2</sup>	<b>Call Immediately</b>
Chagas disease <sup>2,6</sup>	Within 1 week	<b>Poliovirus infection, non-paralytic</b> <sup>2</sup>	<b>Within 1 work day</b>
*Chancroid <sup>1</sup>	Within 1 week	Prion diseases, such as Creutzfeldt-Jakob disease (CJD) <sup>2,12</sup>	Within 1 week
*Chickenpox (varicella) <sup>13</sup>	Within 1 week	<b>Q fever</b> <sup>2,4</sup>	<b>Within 1 work day</b>
*Chlamydia trachomatis infection <sup>1</sup>	Within 1 week	<b>Rabies, human</b> <sup>2</sup>	<b>Call Immediately</b>
*Contaminated sharps injury <sup>14</sup>	Within 1 month	<b>Rubella (including congenital)</b> <sup>2</sup>	<b>Within 1 work day</b>
* <b>Controlled substance overdose</b> <sup>15</sup>	<b>Report Immediately</b>	Salmonellosis, including typhoid fever <sup>2,3</sup>	Within 1 week
<b>Coronavirus, novel</b> <sup>2,16</sup>	<b>Call Immediately</b>	Shiga toxin-producing <i>Escherichia coli</i> <sup>2,3</sup>	Within 1 week
<i>Cronobacter</i> spp. in infants, invasive <sup>2</sup>	Within 1 week	Shigellosis <sup>2</sup>	Within 1 week
Cryptosporidiosis <sup>2</sup>	Within 1 week	<b>Smallpox</b> <sup>2,4</sup>	<b>Call Immediately</b>
Cyclosporiasis <sup>2</sup>	Within 1 week	*Spinal cord injury <sup>17</sup>	Within 10 work days
Cysticercosis <sup>2</sup>	Within 1 week	Spotted fever rickettsiosis <sup>2</sup>	Within 1 week
<b>Diphtheria</b> <sup>2,3</sup>	<b>Call Immediately</b>	Streptococcal disease ( <i>S. pneumo</i> ), invasive <sup>2,3</sup>	Within 1 week
*Drowning/near drowning <sup>17</sup>	Within 10 work days	<b>*Syphilis – primary and secondary stages</b> <sup>1,18</sup>	<b>Within 1 work day</b>
Echinococcosis <sup>2</sup>	Within 1 week	*Syphilis – all other stages including congenital syphilis <sup>1,18</sup>	Within 1 week
Ehrlichiosis <sup>2</sup>	Within 1 week	<i>Taenia solium</i> and undifferentiated <i>Taenia</i> infection <sup>2</sup>	Within 1 week
Fascioliasis <sup>2</sup>	Within 1 week	Tetanus <sup>2</sup>	Within 1 week
*Gonorrhea <sup>1</sup>	Within 1 week	Tick-borne relapsing fever (TBRF) <sup>2</sup>	Within 1 week
<i>Haemophilus influenzae</i> , invasive <sup>2,3</sup>	Within 1 week	*Traumatic brain injury <sup>17</sup>	Within 10 work days
Hansen’s disease (leprosy) <sup>19</sup>	Within 1 week	Trichinosis <sup>2</sup>	Within 1 week
Hantavirus infection <sup>2</sup>	Within 1 week	Trichuriasis <sup>2</sup>	Within 1 week
Hemolytic uremic syndrome (HUS) <sup>2</sup>	Within 1 week	<b>Tuberculosis (Mycobacterium tuberculosis complex)</b> <sup>3,20</sup>	<b>Within 1 work day</b>
<b>Hepatitis A</b> <sup>2</sup>	<b>Within 1 work day</b>	Tuberculosis infection <sup>21</sup>	Within 1 week
Hepatitis B, C, and E (acute) <sup>2</sup>	Within 1 week	<b>Tularemia</b> <sup>2,3,4</sup>	<b>Call Immediately</b>
Hepatitis B infection identified prenatally or at delivery (mother) <sup>2</sup>	Within 1 week	Typhus <sup>2</sup>	Within 1 week
<b>Hepatitis B, perinatal (HBsAg+ &lt; 24 months old) (child)</b> <sup>2</sup>	<b>Within 1 work day</b>	<b>Vancomycin-intermediate Staph aureus (VISA)</b> <sup>2,3</sup>	<b>Call Immediately</b>
Hookworm (ancylostomiasis) <sup>2</sup>	Within 1 week	<b>Vancomycin-resistant Staph aureus (VRSA)</b> <sup>2,3</sup>	<b>Call Immediately</b>
* <b>Human immunodeficiency virus (HIV), acute infection</b> <sup>1,22</sup>	<b>Within 1 work day</b>	<b>Vibrio infection, including cholera</b> <sup>2,3</sup>	<b>Within 1 work day</b>
* <b>Human immunodeficiency virus (HIV), non-acute infection</b> <sup>1,22</sup>	Within 1 week	<b>Viral hemorrhagic fever (including Ebola)</b> <sup>2,4</sup>	<b>Call Immediately</b>
<b>Influenza-associated pediatric mortality</b> <sup>2</sup>	<b>Within 1 work day</b>	<b>Yellow fever</b> <sup>2</sup>	<b>Call Immediately</b>
<b>Influenza, novel</b> <sup>2</sup>	<b>Call Immediately</b>	Yersiniosis <sup>2</sup>	Within 1 week
* <b>Lead, child blood, any level &amp; adult blood, any level</b> <sup>23</sup>	<b>Call/Fax Immediately</b>		

In addition to specified reportable conditions, any outbreak, exotic disease, or unusual group expression of disease that may be of public health concern should be reported by the most expeditious means available.<sup>24</sup> This includes any case of a select agent.<sup>4</sup>

See select agent list at <https://www.selectagents.gov/selectagentsandtoxinslist.html>

\*See condition-specific footnotes for reporting contact information

E59-11364 (Rev. 01/01/26) Expires 12/31/26

Go to <https://www.dshs.texas.gov/notifiable-conditions/investigation-guidance> or call your local or regional health



**TEXAS**  
Health and Human  
Services

**Texas Department of State  
Health Services**

## Texas Notifiable Conditions Footnotes - 2026

- <sup>1</sup> Please refer to specific rules and regulations for HIV/STD reporting and who to report to at <http://www.dshs.texas.gov/hivstd/healthcare/reporting.shtm>.
- <sup>2</sup> Reporting forms are available at <http://www.dshs.texas.gov/idcu/investigation/forms/> and investigation forms at <http://www.dshs.texas.gov/idcu/investigation/>. Call as indicated for immediately reportable conditions.
- <sup>3</sup> Lab samples of the following must be sent to the Department of State Health Services, Laboratory Services Section, 1100 West 49th Street, Austin, Texas 78756-3199 or other public health laboratory as designated by the Department of State Health Services: anthrax (*Bacillus anthracis*); botulism, adult and infant (*Clostridium botulinum*); brucellosis (*Brucella* species); *Candida auris*; diphtheria (*Corynebacteria diphtheriae* from any site); all *Haemophilus influenzae*, invasive, in children under five years old (*Haemophilus influenzae* from normally sterile sites); listeriosis (*Listeria monocytogenes*); meningococcal infection, invasive (*Neisseria meningitidis* from normally sterile sites or purpuric lesions); plague (*Yersinia pestis*); salmonellosis, including typhoid fever (*Salmonella* species); Shiga toxin-producing *Escherichia coli* infection (*E. coli* O157:H7, isolates or specimens from cases where Shiga toxin activity is demonstrated); *Staphylococcus aureus* with a vancomycin minimum inhibition concentration (MIC) greater than 2 micrograms per milliliter ( $\mu\text{g/mL}$ ); all *Streptococcus pneumoniae*, invasive, in children under five years old (*Streptococcus pneumoniae* from normally sterile sites); tuberculosis (*Mycobacterium tuberculosis* complex); tularemia (*Francisella tularensis*); vibriosis (*Vibrio* species); and any outbreak, exotic disease, or unusual group expression of disease that may be of public health concern may require submission of cultures or specimens. Pure cultures (or specimens) should be submitted as they become available accompanied by a current department Specimen Submission Form. See the [Texas Administrative Code \(TAC\), Title 25, Chapter 97, Subchapter A](#): §97.3(a)(4), §97.4(a)(6), and §97.5(a)(2)(C). Call 512-776-7598 for specimen submission information.
- <sup>4</sup> Please secure [Select Agent isolates](#) and specimens in accordance with the guidance in the [Select Agent Regulation](#), and immediately initiate a consultation with public health regarding need for further testing or sequencing. Notify any transfer facilities of any test results of high consequence/interest.
- <sup>5</sup> Arboviral infections including, but not limited to, those caused by California serogroup viruses, chikungunya virus, dengue virus, Eastern equine encephalitis (EEE) virus, Oropouche virus, St. Louis encephalitis (SLE) virus, Western equine encephalitis (WEE) virus, West Nile (WN) virus, and Zika virus.
- <sup>6</sup> All blood collection centers should report all donors with reactive tests for West Nile virus, Zika virus, *Babesia* species, and *Trypanosoma cruzi* (Chagas disease) to the DSHS Zoonosis Control Branch. If your center uses a screening assay under an IND protocol, please include results of follow-up testing as well. To report, send a secure email to [WNV@dshs.texas.gov](mailto:WNV@dshs.texas.gov) or fax the report to 512-776-7454. Providing the following: Collection Agency; Unique BUI #; Test Name, Collection Date; Last Name, First Name, Donor Phone Number, Donor Address, Date of Birth, Age, Sex, Race, and Hispanic Ethnicity (Y/N). If your location has a city or county health department, DSHS recommends that you also share this same information with them.
- <sup>7</sup> For asbestos reporting information see <http://www.dshs.texas.gov/epitox/Asbestosis-and-Silicosis-Surveillance/>.
- <sup>8</sup> Report suspected botulism immediately by phone to 888-963-7111.
- <sup>9</sup> For more information on cancer reporting rules and requirements go to <http://www.dshs.texas.gov/tcr/reporting.shtm>.
- <sup>10</sup> For pesticide reporting information see <https://www.dshs.texas.gov/sites/default/files/epitox/pestrptfrm.pdf>.
- <sup>11</sup> *Escherichia coli* or *Klebsiella* species that are resistant to at least one carbapenem antibiotic or produce a carbapenemase.
- <sup>12</sup> For purposes of surveillance and notification, Prion diseases, such as Creutzfeldt-Jakob disease (CJD) includes sporadic CJD (sCJD), and also includes sporadic fatal insomnia (sFI), Variably Protease-Sensitive Prionopathy (VPSPr), any genetic CJD (gCJD) or familial CJD (fCJD), fatal familial insomnia (FFI), Gerstmann-Sträussler-Scheinker syndrome (GSS), iatrogenic CJD (iCJD), Kuru, variant CJD (vCJD), and any novel prion disease affecting humans.
- <sup>13</sup> Call your [local health department](#) for a copy of the Varicella Reporting Form with their fax number. The [Varicella \(Chickenpox\) Reporting Form](#) should be used instead of an Epi-1 or Epi-2 morbidity report.
- <sup>14</sup> Applicable for governmental entities. Not applicable to private facilities. ([TAC §96.201](#)) Initial reporting forms for Contaminated Sharps at [http://www.dshs.texas.gov/idcu/health/infection\\_control/bloodborne\\_pathogens/reporting/](http://www.dshs.texas.gov/idcu/health/infection_control/bloodborne_pathogens/reporting/).
- <sup>15</sup> To report a Controlled Substance Overdose, go to <https://odreport.dshs.texas.gov/>.
- <sup>16</sup> Novel coronavirus causing severe acute respiratory disease includes Middle East Respiratory Syndrome (MERS) and Severe Acute Respiratory Syndrome (SARS). Call immediately for SARS, MERS, or any other novel coronavirus cases. Coronavirus Disease 2019 (COVID-19) is no longer considered a novel coronavirus and as of March 1, 2024 is no longer a notifiable disease condition in Texas.
- <sup>17</sup> Please refer to specific rules and regulations for injury reporting and who to report to at <http://www.dshs.texas.gov/injury/rules.shtm>.
- <sup>18</sup> Laboratories should report syphilis test results within 3 work days of the testing outcome.
- <sup>19</sup> Reporting forms are available at <https://www.dshs.texas.gov/idcu/disease/hansens/forms.shtm>.
- <sup>20</sup> Reportable tuberculosis disease includes the following: suspected tuberculosis disease pending final laboratory results; positive nucleic acid amplification tests; clinically or laboratory-confirmed tuberculosis disease; and all *Mycobacterium tuberculosis* (*M. tb*) complex including *M. tuberculosis*, *M. bovis*, *M. africanum*, *M. canettii*, *M. microti*, *M. caprae*, and *M. pinnipedii*. See rules and reporting information at <http://www.dshs.texas.gov/idcu/disease/tb/reporting/>.
- <sup>21</sup> TB infection is determined by a positive result from an FDA-approved Interferon-Gamma Release Assay (IGRA) test such as T-Spot TB or QuantiFERON® - TB GOLD In-Tube Test or a tuberculin skin test, and a normal chest radiograph with no presenting symptoms of TB disease. See rules and reporting information at <http://www.dshs.texas.gov/idcu/disease/tb/reporting/>. Please report skin test results in millimeters.
- <sup>22</sup> Any person suspected of having HIV should be reported, including HIV exposed infants.
- <sup>23</sup> For lead reporting information see <http://www.dshs.texas.gov/lead/Reporting-Laws-Administrative-Code.aspx>.
- <sup>24</sup> For more information on mpox reporting requirements go to <https://www.dshs.texas.gov/high-consequence-infectious-diseases/mpox/mpox-information-public-health>.

E59-11364 (Rev. 01/01/26) Expires 12/31/26

Go to <https://www.dshs.texas.gov/notifiable-conditions/investigation-guidance> or call your local or regional health



**TEXAS**  
Health and Human  
Services

**Texas Department of State  
Health Services**

# Agenda Item # 7d



We Make a Difference!

**To:** Board of Directors  
**From:** Ade Moronkeji, HCAP Manager  
**Date:** May 26, 2026  
**Re:** **HCAP Report**

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## Eligibility Criteria

To qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- Residence: Must live in Montgomery County prior to completing an application
- Citizenship: Must be a U.S. citizen or a legal permanent resident
  - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years
- Income: May not exceed the minimum established Federal Poverty Income Level (FPIL) of 150%. This information is updated yearly when the State releases the CIHCP income guidelines.
  - Details per income for each household size can be found on the MCHD website as well as in the HCAP handbooks
- Resources: May not exceed \$2,000 per month or \$3,000 for individuals who are aged or disabled
- Medical Need: There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
  - This criterion is not a state requirement but the District's prerogative.

## Program Updates

*This report summarizes April performance*

- One of HCAP's ongoing goals is to collaborate closely with our partners to ensure continued alignment with program policies and procedures. In support of this goal, HC leadership and case management met with new members of Prime Dx; case management third party, on April 17 to review program procedures, address questions, and establish a clear path forward. HCAP leadership and several members of the team also met with jail personnel on April 22 to review
-

covered services and strengthen coordination of efforts, ensuring seamless client support and continuity of care.

- The eligibility team conducted site visits to Under Over and CHOP in Conroe on April 8, 15, and 22 assisting 21 individuals with HCAP applications, 10 of whom were approved for benefits.

## Eligibility Updates

### Applications

- Monthly application intake totaled 192, bringing the fiscal year total to 1,240, a 7% increase compared to FY25. Approximately 22% of the applications originated from local hospitals including 28 from HCA Conroe and 14 from HCA Kingwood. Three key visualizations are presented below: Figure 1 shows a year-over-year comparison of monthly application volumes for FY25 and FY26; Figure 2 illustrates a new tracking system developed by the Intake Specialist to monitor the origin of new applications; and Figure 3 summarizes the primary reasons for application denials.

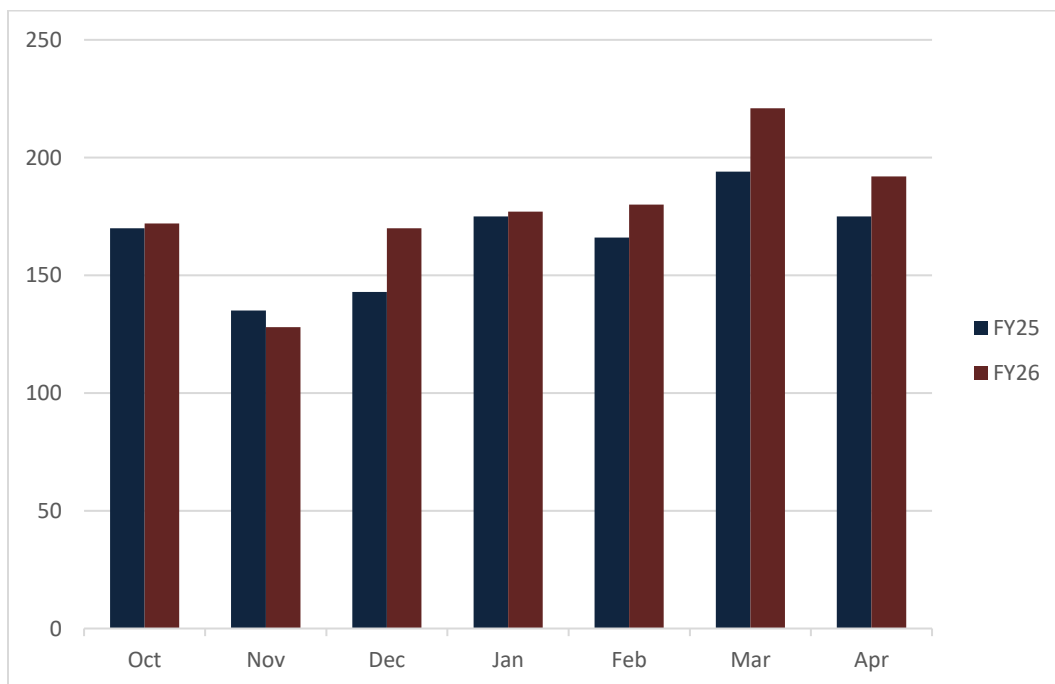


Figure 1 – Monthly Application Volume FY25 V. FY26

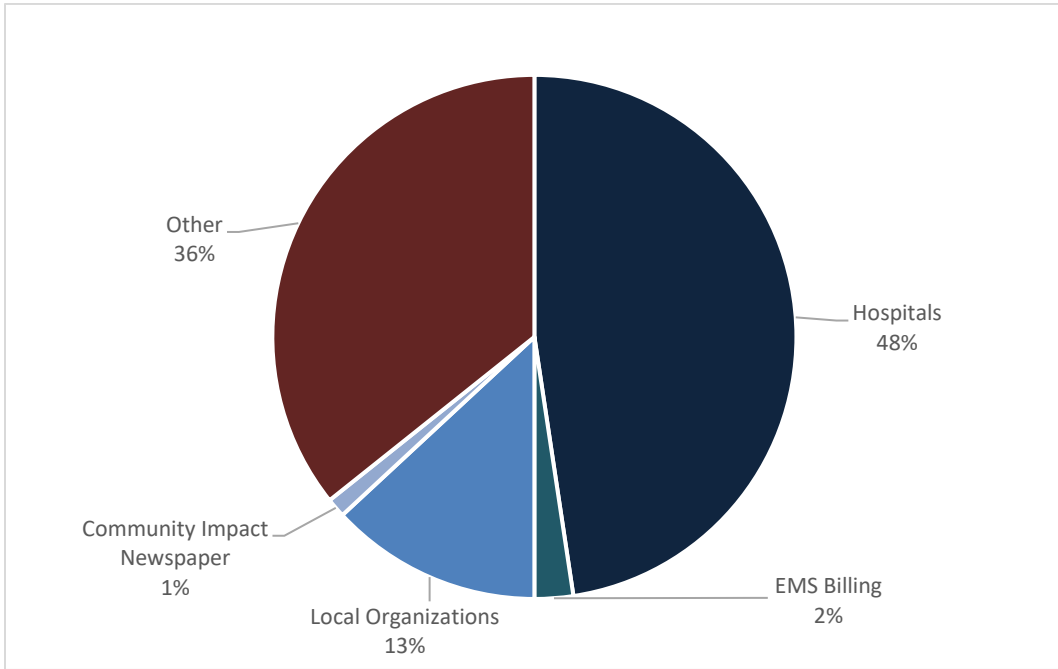


Figure 2 – New Application Sources

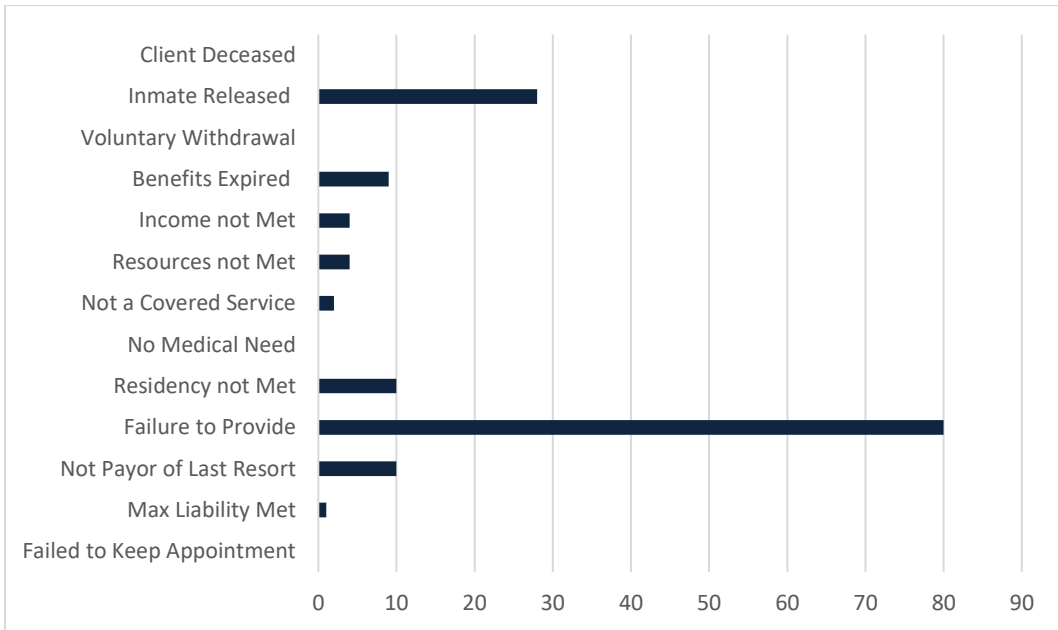


Figure 3 – Reasons for Application Denials

- A total of 91 applications were submitted through Laserfiche, marking the highest volume recorded in FY26. Laserfiche is an electronic application tool designed to improve access to HCAP information and services. The corresponding graph compares monthly online application volumes between FY25 versus FY26.

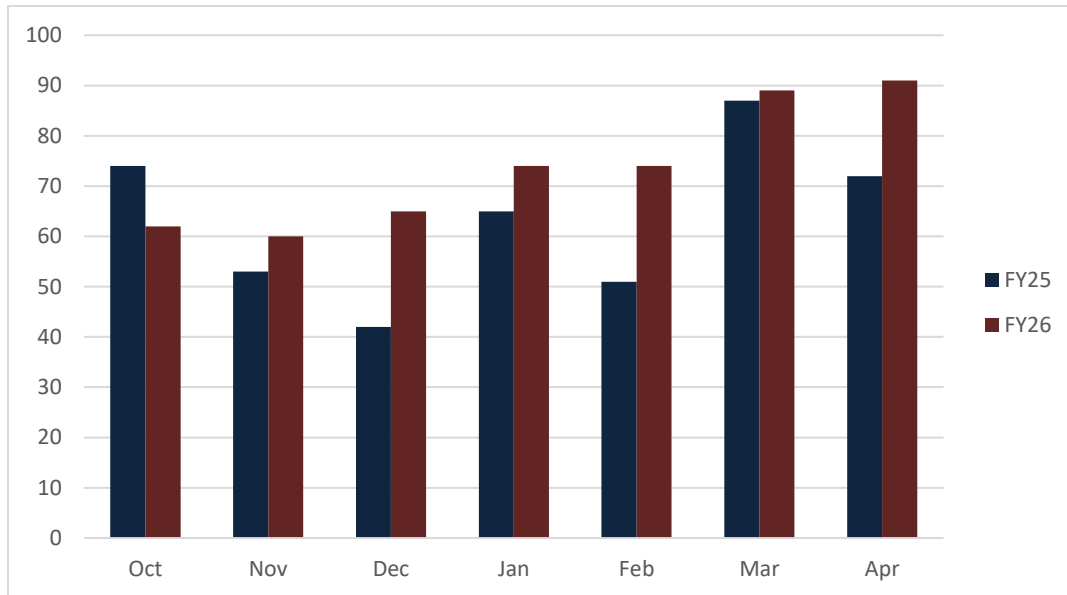


Figure 4 – Monthly Online Application Volume FY25 V. FY26

### Enrollment

- Active clients totaled 300 this month, reflecting a 6% decrease from March’s volume.
- Medical service utilization reached 70%, exceeding the FY25 average of 67%. Tracking utilization trends provides insight that shapes HCAP services. Furthermore, it drives critical adjustments and informs decisions to appropriately deploy resources for best client outcomes and cost containment.
- Figure 5 compares total enrollment between FY25 and FY26, while Figure 6 provides a breakdown of clients across the three HCAP program classifications. MCICP clients who represent the lower income bracket of 0-21% of the FPIL continue to make up the largest segment of the program.

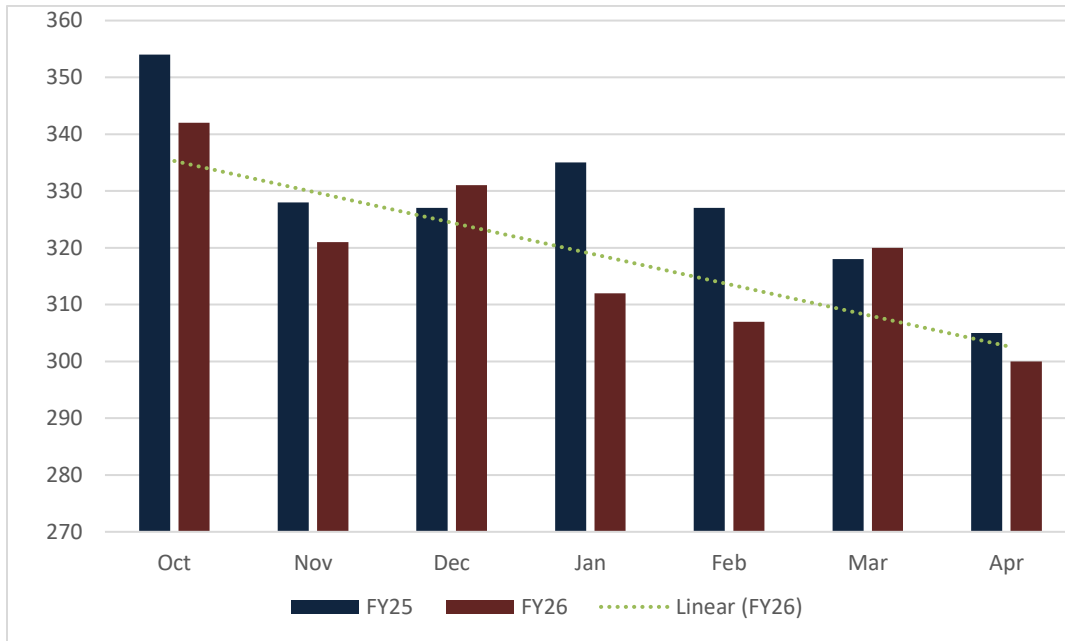


Figure 5 - Active Clients FY25 V. FY26

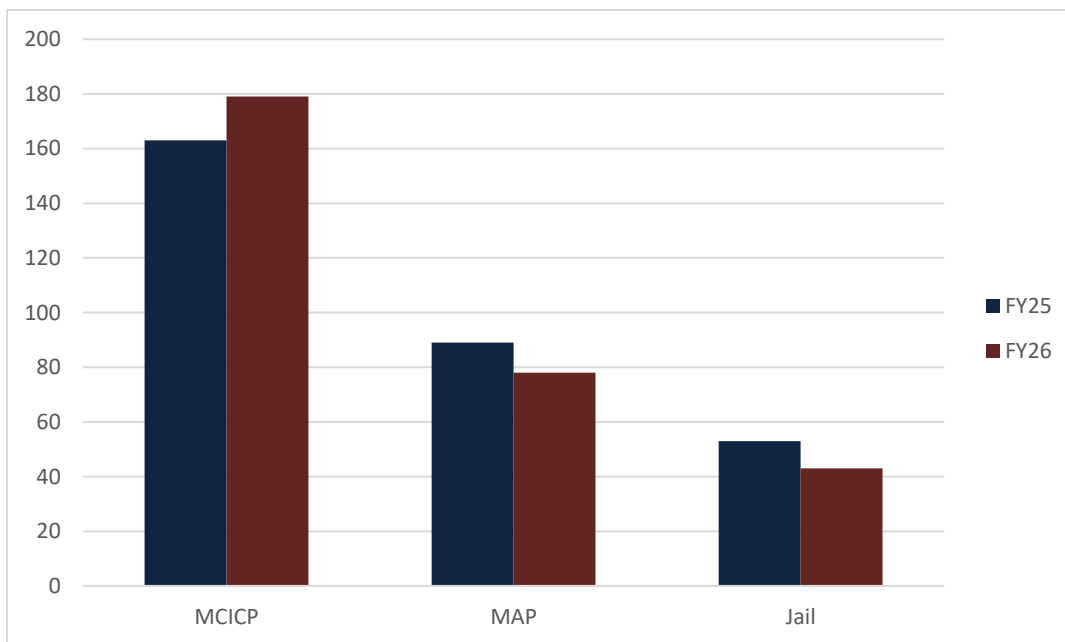


Figure 6 – April HCAP Program Breakdown FY25 V. FY26

### New Clients

Client growth during the reporting period totaled 45 new clients. The graph below illustrates monthly trends in new client enrollment, highlighting ongoing program growth.

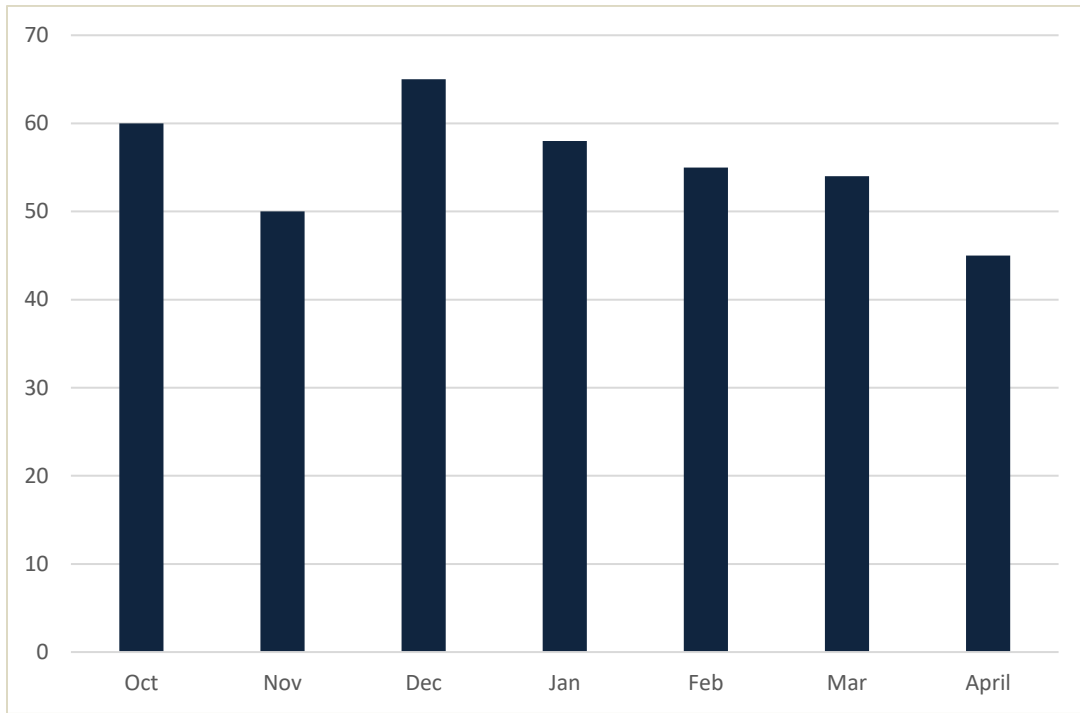


Figure 7 – Monthly New Clients

## Bill Pay Updates

### Claims Administration

- The team received 744 medical claims in April, reflecting a 12% decrease from March's volume. Uncompensated Care provider claims accounted for 24% of the total, while Specialty providers accounted for the remaining 76%. Figure 8 provides a monthly comparison of medical claim volumes between FY25 and FY26.

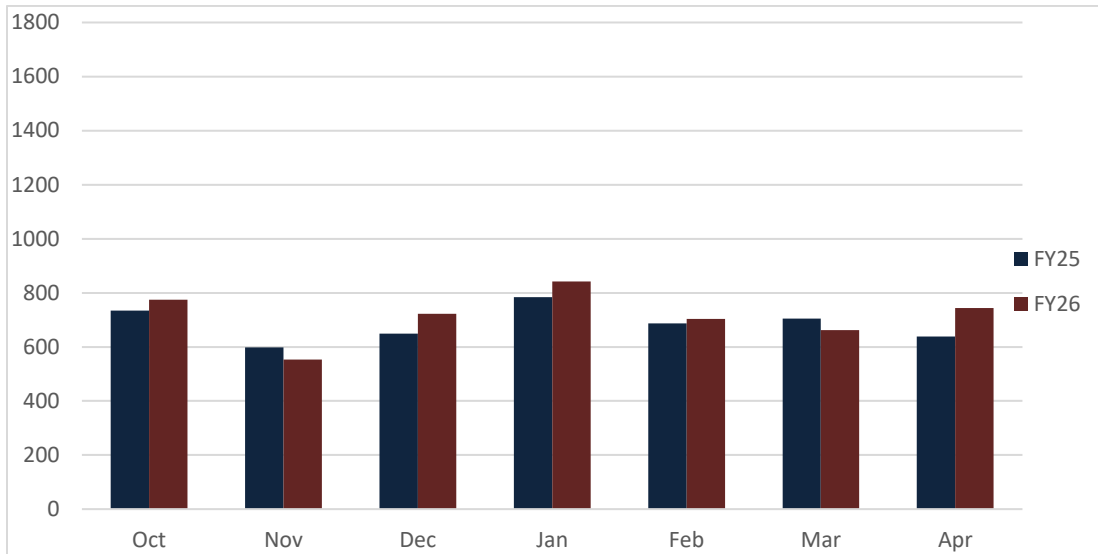


Figure 8 – Volume of Medical Claims FY25 V. FY26

- A total of 113 claims were denied during the month, representing 16% of all claims processed by the bill pay team. The primary reasons for these denials are illustrated in Figure 9 and help inform ongoing discussions with providers to improve claim outcomes.

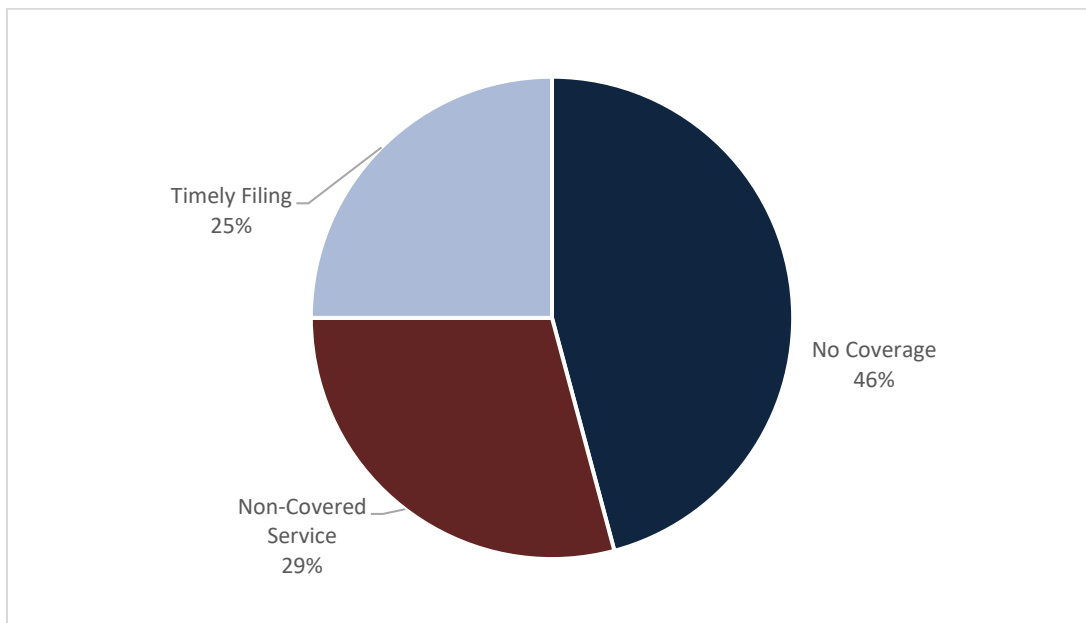


Figure 9 – Main Reasons for Denied Claims

### Provider Utilization

- Figure 10 shows the percentage distribution of claims by provider group, highlighting the primary sources of care utilized by HCAP clients for their health care needs. Figure 11 details the reimbursement amounts for the most frequently used provider groups.
  - UC hospital inpatient and outpatient services refer to HCA Houston Healthcare Conroe, HCA Houston Healthcare Tomball, and HCA Houston Healthcare Kingwood.

- Inpatient and outpatient hospitals with the IHC designation includes CHI St. Luke’s The Woodlands Hospital and other non-HCA local hospitals.
- UC hospital inpatient and outpatient services accounted for the highest share of claim expenditures in April.

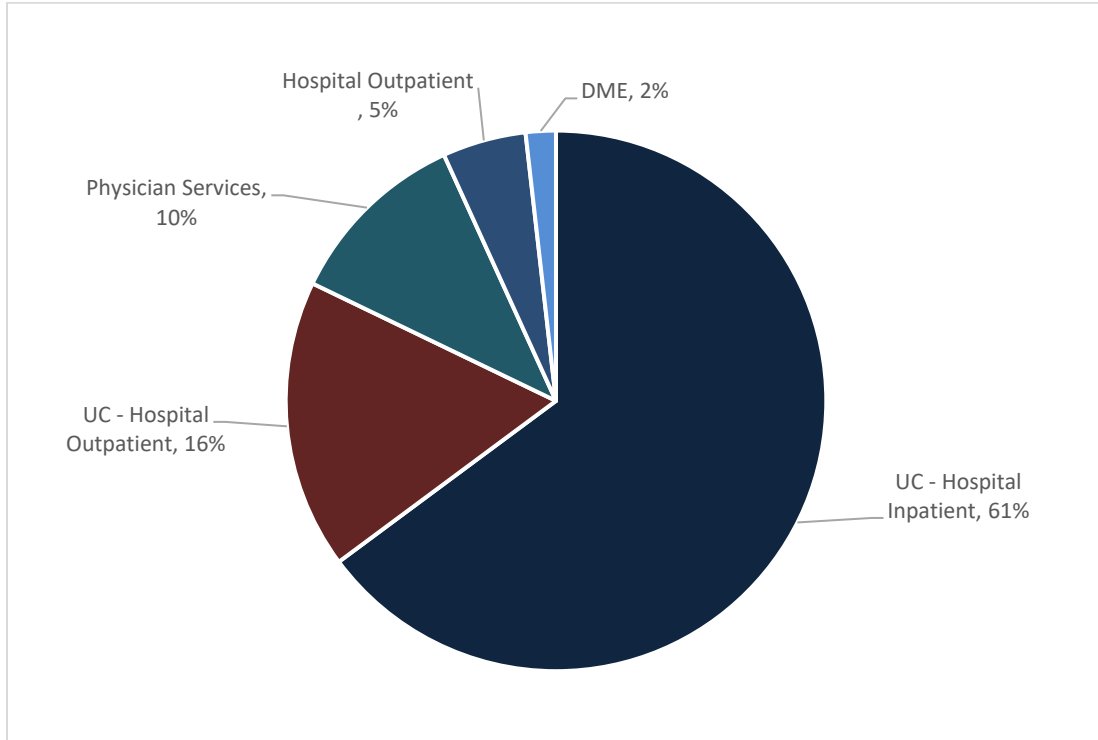


Figure 10 - Source of Care Identified by the Top 5 Utilized Providers in April

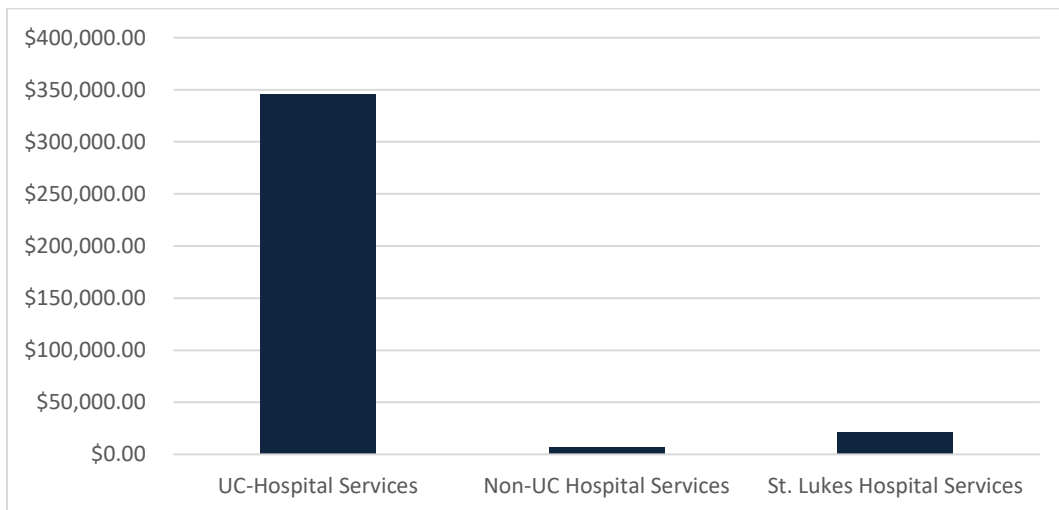


Figure 11 – Reimbursement Amount for Top Provider Groups

## Education

Case managers use education to drive chronic disease management, focusing on adopting healthy behaviors for stability. Our team reinforces provider-led care plans and conducts well-checks to foster compliance. These checks are critical for identifying cases that require immediate medical attention. Below is a comparison graph of education efforts for the reporting month and the previous month.

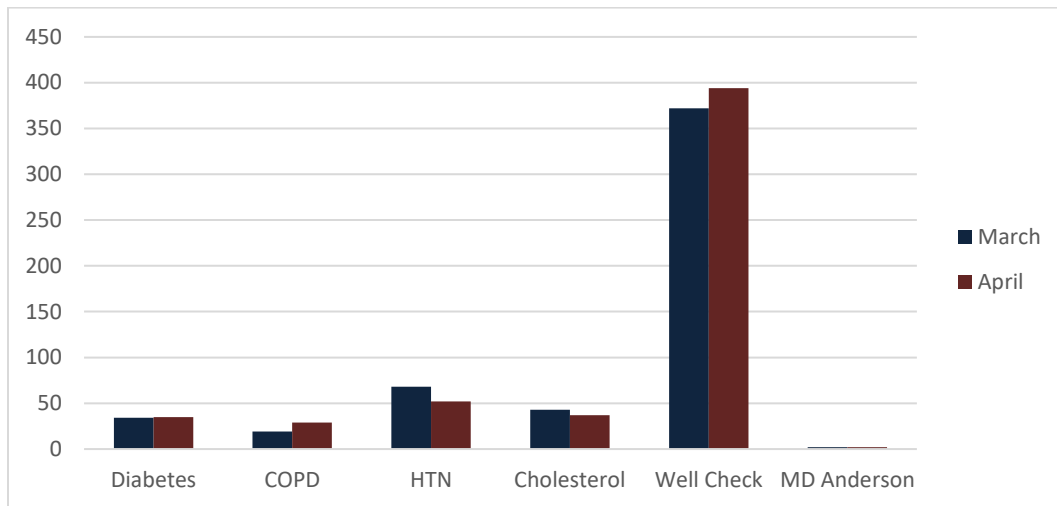


Figure 12 - Client Education

## Top Five Diagnoses

This data, drawn from claims processed in April, serves as a starting point for case managers. It supports targeted client education and enables HCAP to provide meaningful assistance to clients. The following graphs provide a visual of the average cost of each claim for the top five most prevalent diagnoses in the HCAP population, and the corresponding reimbursement amount for services provided.

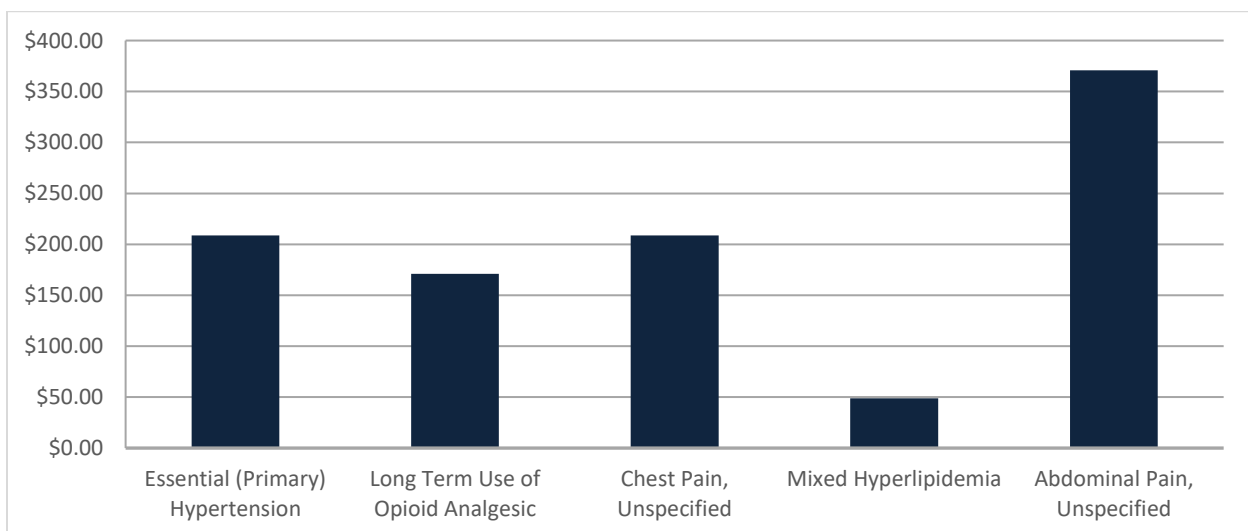


Figure 13 – Average Cost per Claim for Top 5 Diagnoses

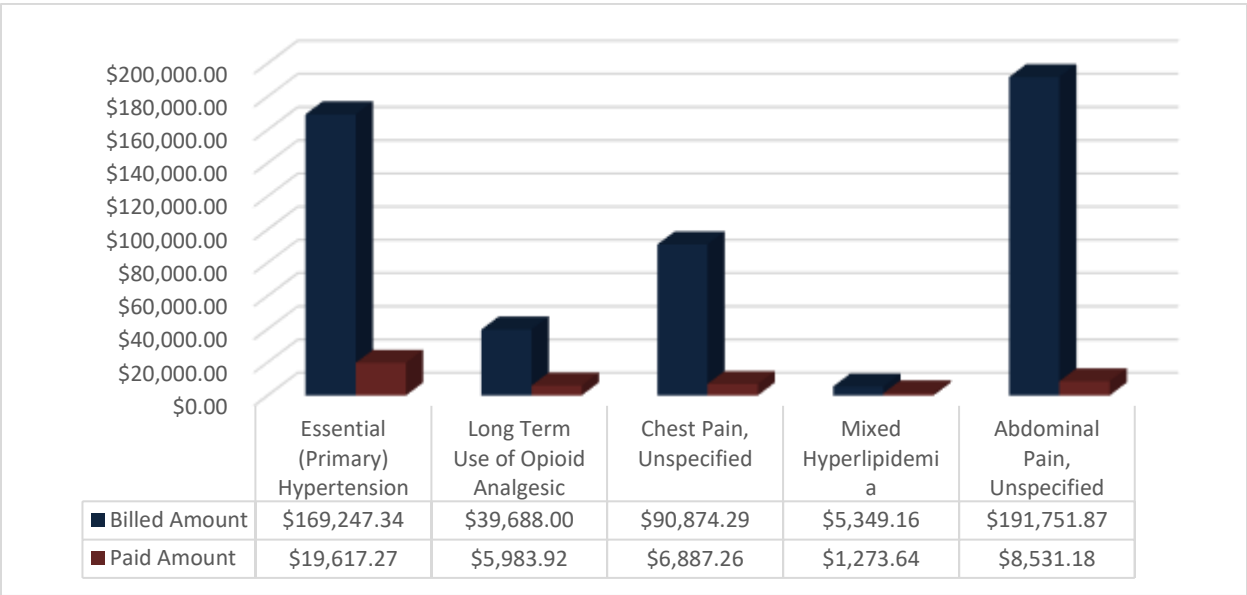


Figure 14 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability

Figure 15 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year, and Figure 16 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. Four clients have reached the maximum liability for the fiscal year.

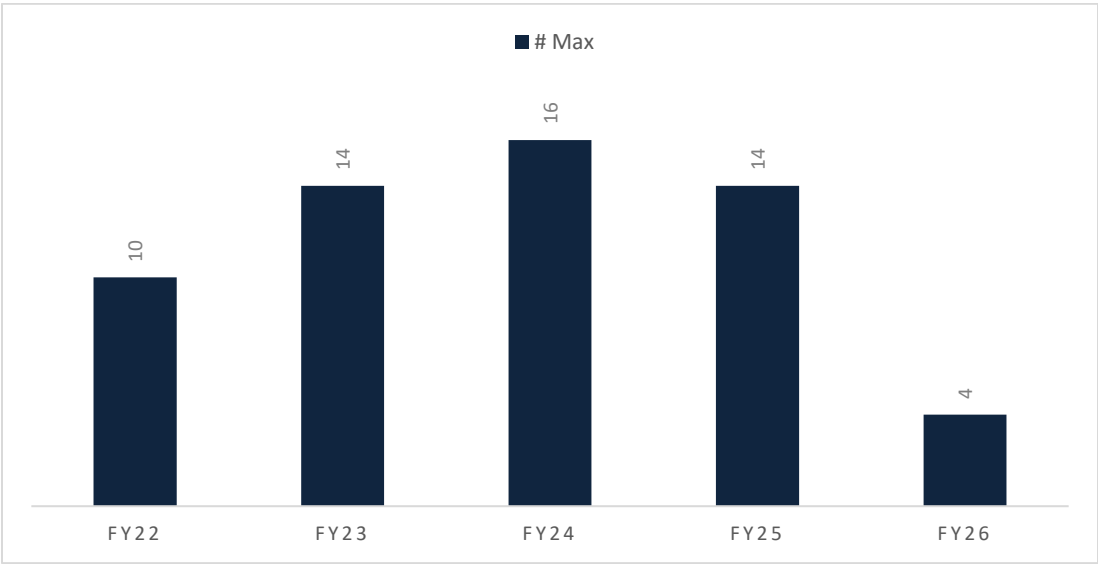


Figure 15 – Maximum Liability Exhausted FY22-26

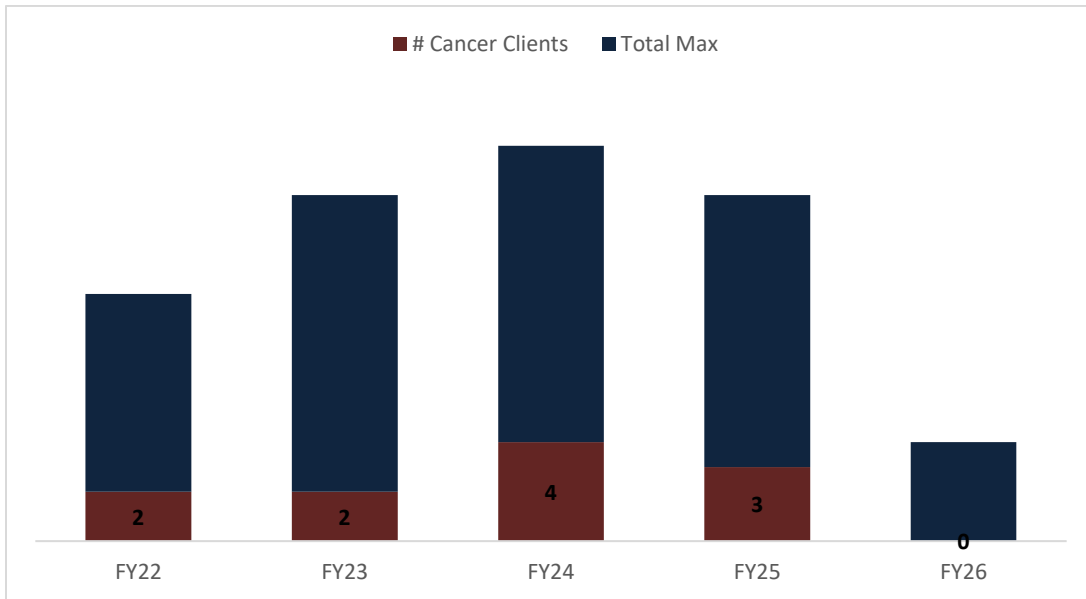


Figure 16 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

**Prescription Benefit Updates:**

Table 1

Month	Applying Clients	Total Applications	Monthly Savings= (ACQ + Dispensing Fee + 2%)
Apr-26	9	15	\$29,193.70
Mar-26	13	13	\$20,947.99
Feb-26	9	12	\$20,364.62
Jan-26	9	10	\$12,853.03
Dec-25	7	8	\$31,911.96
Nov-25	2	2	\$1,028.31
Oct-25	14	17	\$19,564.92
Sep-25	13	17	\$13,286.43
Aug-25	4	4	\$34,740.95
Jul-25	12	17	\$42,625.13
Jun-25	8	9	\$35,071.41

May-25	9	10	\$26,888.55
Apr-25	11	20	\$10,098.03

\*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine

A total of 673 claims were filled during the month, representing a 2% increase from March. Of these, 670 were generic prescriptions and three were brand. Figure 17 illustrates the total number of prescriptions dispensed each month, while Figure 18 shows MCHD's total monthly cost for all prescriptions.

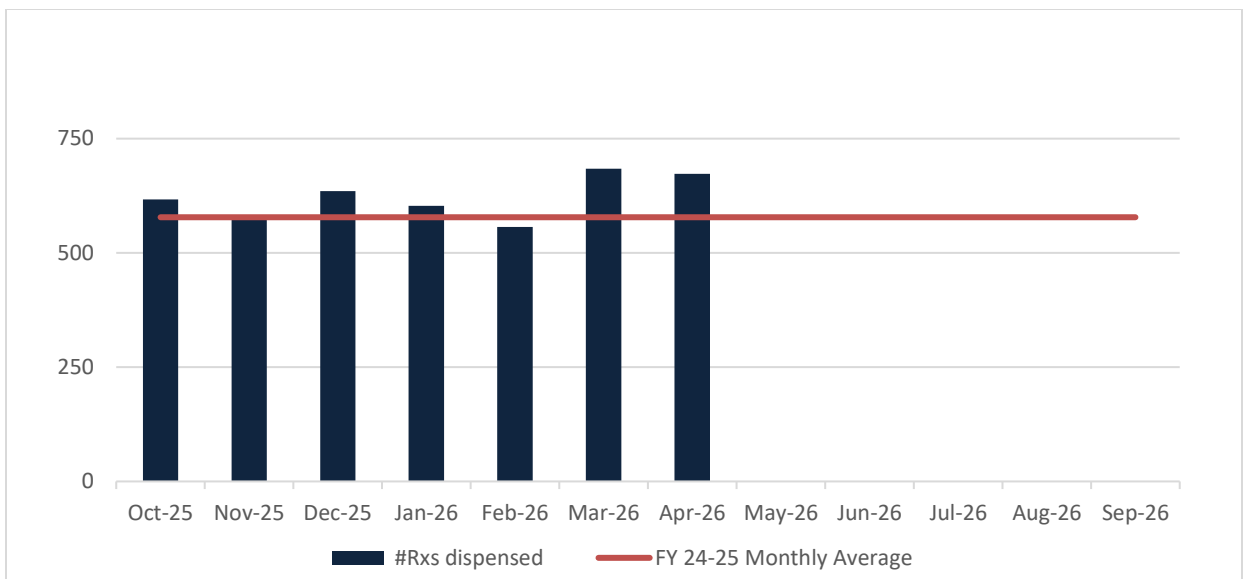


Figure 17 – Monthly Volume of Claims

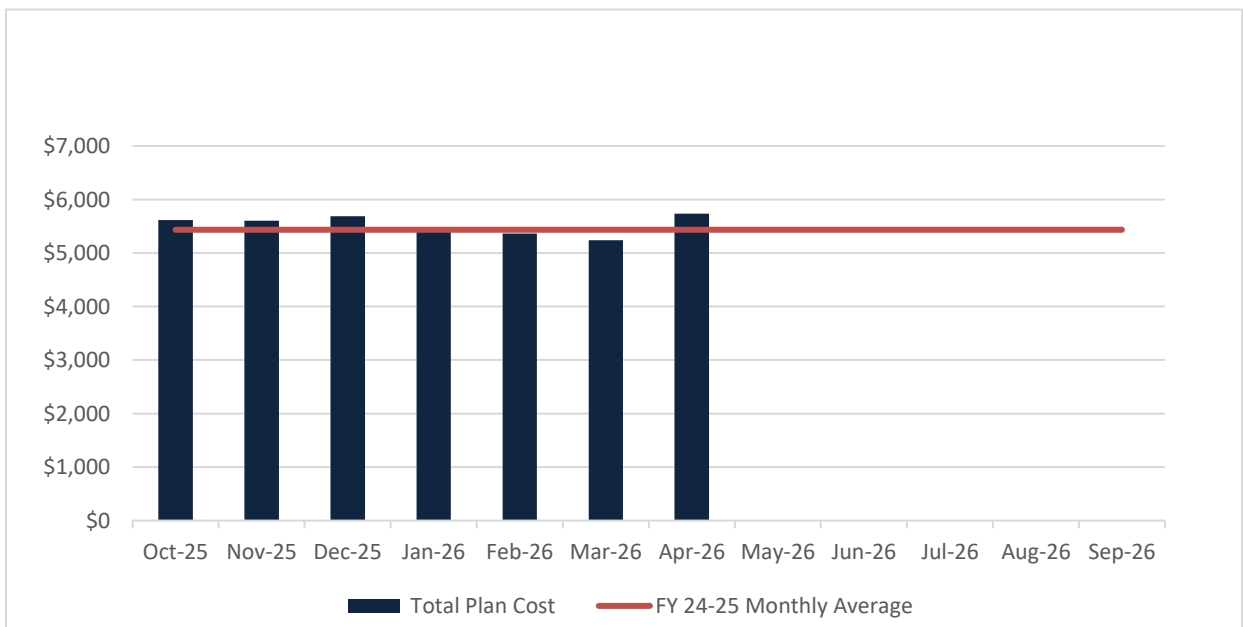


Figure 18 – Total Plan Cost

# Agenda Item # 7e



We Make a Difference!

**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** May 26, 2026

**Re:** Update on Accounting, Billing, and Procurement Departments

---

## **Accounting**

- Budget – We continue to work on the FY 2027 budget in preparation for the public budget workshops in July.
- Oracle Implementation - Staff continues to work through the software conversion.
- Ambulance Supplemental Payment Program
  - The FY 2025 cost report was submitted on May 6<sup>th</sup>.
  - The preliminary estimated settlement is \$1,035,293; however, the submission still has to be audited.

## **Billing**

- Billing Software Conversion - Billing continues to analyze work flow activity and make adjustments to improve processes.
- Collections
  - Collections for April 2026: \$2,338,814
  - Collections for April 2025: \$2,285,398
- Days in Accounts Receivable
  - As of April 30, 2026: days in accounts receivable are 62.
  - As of May 31 2025: days in accounts receivable are 81.

## **Procurement**

- Oracle Implementation - Staff continues to work through the software conversion and process changes.

# July 2026

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1	2	3 4 <sup>th</sup> of July Holiday	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21 Budget Workshop 9 to 4	22 Budget Workshop 9 to 4	23	24	25
26	27	28 July Regular BOD meeting 4:00 p.m.	29	30	31	

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3	4	5	6	7 Publication of effective & rollback tax by MoCo office	8
9	10	11 Special Meeting "Tammy McRae" Presentation 4:00 p.m.	12	13	14	15
16	17 Deadline to file Candidate Application 5:00 p.m.	18 Budget Committee 4:00 p.m.	19	20	21 Ad in Courier for Notice of Budget Mtg <small>(sec. 1063.152 must be at least 10 days before Budget Adoption)</small>	22
23	24	25 Public Tax Hearing 3:55 p.m. August Regular BOD meeting 4:00 p.m.	26	27	28	29
30	31					

# September 2026

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1 <b>Adopt Budget</b> 4:00 p.m. <b>Adopt Tax Rate</b> 4:05 p.m.	2	3	4	5
6	7 <b>Labor Day</b> Holiday	8	9	10	11	12
13	14	15	16	17	18 <b>Deadline to</b> <b>Adopt Tax Rate</b>	19
20	21	22 <b>September</b> <b>Regular</b> <b>BOD Meeting</b> 4:00 p.m	23	24	25	26
27	28	29	30			

# Agenda Item # 9



**To:** Board of Directors  
**From:** Ashley Peachee  
**Date:** May 26, 2026  
**Re:** Stryker Powerload and PowerPro 2 Cots

---

Consider and act on the purchase of budgeted Stryker Powerload and PowerPro 2 Cots. (Mr. Walker, Chair – PADCOM Committee)

Yes	No	N/A	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Budgeted item?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Within budget?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Renewal contract?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Special request?



**2 Power Load and 4 Power Pro 2 Sourcewell  
Contract # 041823-STY**

Quote Number: 11300121

Remit to: Stryker Sales, LLC  
21343 NETWORK PLACE  
CHICAGO IL 60673-1213  
USA

Version: 1  
Prepared For: MONTGOMERY COUNTY HOSP DISTRICT EMS  
Attn:

Division: Medical  
Rep: Lauren Stowers  
Email: lauren.stowers@stryker.com  
Phone Number:  
Mobile: 281-217-9301

Quote Date: 04/30/2026

Expiration Date: 07/29/2026

**Delivery Address**

Name: MONTGOMERY COUNTY  
HOSP DISTRICT EMS

Account #: 20046433

Address: 1300 S LOOP 336 W

CONROE

Texas 77304-3316

**Sold To - Shipping**

Name: MONTGOMERY COUNTY  
HOSP DISTRICT EMS

Account #: 20046433

Address: 1300 S LOOP 336 W

CONROE

Texas 77304-3316

**Bill To Account**

Name: MONTGOMERY COUNTY  
HOSP DIST

Account #: 20154572

Address: POBox 478

CONROE

Texas 77305-0478

**Equipment Products:**

#	Product	Description	Qty	Sell Price	Total
1.0	650705550001	6507 POWER PRO 2, HIGH CONFIG	4	\$34,203.18	\$136,812.72
2.0	650707000002	KIT, ALVARIUM BATTERY, SERVICE	4	\$998.75	\$3,995.00
3.0	650700450301	ASSEMBLY, BATTERY CHARGER	4	\$1,428.85	\$5,715.40
4.0	639005550001	MTS POWER LOAD	2	\$31,471.38	\$62,942.76
Equipment Total:					\$209,465.88

**Trade In Credit:**

Product	Description	Qty	Credit Ea.	Total Credit
---------	-------------	-----	------------	--------------

**Price Totals:**

Estimated Sales Tax (0.000%):	\$0.00
Shipping and Handling:	\$2,885.34
<b>Grand Total:</b>	<b>\$212,351.22</b>



## 2 Power Load and 4 Power Pro 2 Sourcewell Contract # 041823-STY

Quote Number: 11300121

Remit to:

Stryker Sales, LLC  
21343 NETWORK PLACE  
CHICAGO IL 60673-1213  
USA

Version: 1

Division:

Medical

Prepared For: MONTGOMERY COUNTY HOSP DISTRICT EMS

Rep:

Lauren Stowers

Attn:

Email:

lauren.stowers@stryker.com

Phone Number:

Mobile:

281-217-9301

Quote Date: 04/30/2026

Expiration Date: 07/29/2026

Prices: In effect for 30 days

Terms: Net 30 Days

### Shipping & Handling Includes:

Standard freight, special packaging, semi rigging cranes, labor & delivery of equipment to final location, removal of all packaging, pre-delivery site check, education/training

### Terms and Conditions:

Deal Consummation: This is a quote and not a commitment. This quote is subject to final credit, pricing, and documentation approval. Legal documentation must be signed before your equipment can be delivered. Documentation will be provided upon completion of our review process and your selection of a payment schedule. Confidentiality Notice: Recipient will not disclose to any third party the terms of this quote or any other information, including any pricing or discounts, offered to be provided by Stryker to Recipient in connection with this quote, without Stryker's prior written approval, except as may be requested by law or by lawful order of any applicable government agency. A copy of Stryker Medical's terms and conditions can be found at [https://techweb.stryker.com/Terms\\_Conditions/index.html](https://techweb.stryker.com/Terms_Conditions/index.html).

# AGENDA ITEM # 10

Board Mtg: 05/26/26

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair-Indigent Care Committee)

## Montgomery County Hospital District Summary of Claims Processed For the Period 03/04/26 to 04/29/26

<b>Disbursement Date</b>	<b>Board Reviewed</b>	<b>Payments Made to All Other Vendors (Non-UPL)</b>	
<b><u>March</u></b>			
March 4, 2026	Yes	\$	31,813.24
March 18, 2026	Yes	\$	50,256.57
March 25, 2026	Yes	\$	24,247.02
<b>Total March Payments - MTD</b>		<b>\$</b>	<b>106,316.83</b>
<b>Monthly Budget - March 2026</b>		<b>\$</b>	<b>161,047.00</b>
<b><u>April</u></b>			
April 1, 2026	No	\$	22,516.40
April 8, 2026	No	\$	16,990.25
April 15, 2026	No	\$	19,267.32
April 22, 2026	No	\$	21,047.13
April 29, 2026	No	\$	10,015.43
<b>Total April Payments - MTD</b>		<b>\$</b>	<b>89,836.53</b>
<b>Monthly Budget - April 2026</b>		<b>\$</b>	<b>161,048.00</b>

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

# AGENDA ITEM # 11

Board Mtg: 05/26/26

Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

## Montgomery County Hospital District Summary of Claims Processed For the Period 05/01/26 through 05/31/26

<u>Disbursement Date</u>	<u>Value of Services Provided by HCA and Affiliated Providers</u>
<u>May</u>	
May Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 277,163.00
Budgeted Amount May 2026	\$ 277,163.00
Over / (Under) Budget	\$ -

**Montgomery County Hospital District**  
**Financial Dashboard for April 2026**  
 (dollars expressed in 000's)

	Apr 2026	Apr 2025	Var	Var %
Cash and Investments	71,672	71,235	437	0.6%
<b>Income Statement</b>				
	<b>Apr 2026 Actual</b>	<b>YTD Actual</b>	<b>Total Annual Budget</b>	<b>% YTD Annual Budget</b>
Revenue				
Tax Revenue	483	51,107	52,148	98.0%
EMS Net Revenue	2,344	16,481	30,475	54.1%
Other Revenue	1,120	6,238	10,092	61.8%
<b>Total Revenue</b>	<b>3,947</b>	<b>73,826</b>	<b>92,716</b>	<b>79.6%</b>
Expenses				
Payroll	5,002	33,613	62,216	54.0%
Operating	1,853	11,132	20,228	55.0%
Indigent Healthcare	379	2,317	5,259	44.1%
<b>Total Operating Expenses</b>	<b>7,233</b>	<b>47,062</b>	<b>87,702</b>	<b>53.7%</b>
Capital	393	8,296	20,142	41.2%
<b>Total Expenditures</b>	<b>7,626</b>	<b>55,358</b>	<b>107,843</b>	<b>51.3%</b>
<b>Revenue Over / (Under) Expenses</b>	<b>(3,679)</b>	<b>18,468</b>	<b>(15,127)</b>	

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Months	% of Total
7	58%

Total Tax Revenue: Year-to-date, we have collected \$51.1M, which is 99.9% of the year-to-date budget and 98.0% of total budgeted Tax Revenue.

EMS Net Revenue: EMS Net Revenue is less than expected at 54.0% year to date. Billable trips per day are 1.5% less than budgeted.

Other Revenue: Year-to-Date, Other Revenue is slightly better than expected year to date.

Payroll: Through the first seven months of the year, overall payroll expenses are 54.0% of the annual budget. Wages and healthcare expenses being less than budgeted thus far.

Operating Expenses: Operating expenses are 55.0% of the annual budget thus far. Much of this variance can be attributed to the timing of expenses.

Indigent Care Expenses: Year to date, indigent healthcare expenses are 44.1% of budget. Enrollment in the program and cost per client have been less than expected.

Capital: Capital Expenditures are 41.2% vs 58.0% at the end of March. This is primarily due to timing as many of the planned projects are expected to be completed in the second half of the year.

# Montgomery County Hospital District Balance Sheet

For the period ending Apr - Total Fund (10 & 22)

FY26

## Assets

10100 - Petty Cash	1,400.00
11401 - MCHD Operating Account WF	1,414,584.85
11501 - PH Operating Account	433,387.37
11510 - MCPHD Operating Account-WF	15,517.48
12500 - Investments MMDA	25,271,024.21
13100 - TexPool	8,689,227.98
13300 - MCHD Investments WF Bank	16,055,962.00
13301 - PH Investments WF Bank	1,925,393.41
13400 - TexStar	8,669,288.90
13500 - Investments CD	9,196,395.69
<b>Cash and Equivalents</b>	<u>71,672,181.89</u>
14100 - A/R-EMS Billings	11,751,152.76
14200 - Allowance for Bad Debt	(2,956,107.07)
14300 - A/R Other	1,529,325.49
14305 - A/R Employee	24,686.13
14400 - A/R-Grant	163,275.99
14450 - Capital Lease Receivable	1,491,951.87
14605 - Capital Lease Interest Receivable	6,377.01
14700 - Taxes Receivable	3,339,635.95
14750 - Allowance for Bad Debt-Tax Rev	(421,256.38)
<b>Receivables</b>	<u>14,929,041.75</u>
14800 - Deposits	8,434.00
14900 - Prepaid Expenses	356,412.86
15000 - Inventory	1,358,815.84
<b>Other Assets</b>	<u>1,723,662.70</u>
<b>Total Assets</b>	<u><u>88,324,886.34</u></u>

# Montgomery County Hospital District Balance Sheet

For the period ending Apr - Total Fund (10 & 22)

FY26

## Liabilities

20500 - Accounts Payable	355,183.74
20600 - Accounts Payable-Other	11,431.53
21000 - Accrued Expenditures	1,982,249.33
21400 - Accrued Payroll	1,500,446.67
21525 - P/R-Charitable Deductions	7,630.95
21585 - P/R-Flexible Spending	(12,431.49)
21590 - P/R-Supplemental Insurance Premiums	(1,186.73)
21595 - P/R-Health Savings	18,462.74
21650 - TCDRS Defined Benefit Plan	698,000.40

**Total Current Liabilities** 4,559,787.14

23000 - Deferred Tax Revenue	2,918,379.57
23200 - Deferred Revenue	13,459.30
23300 - Deferred Capital Lease Revenue	1,344,346.45
<b>Deferred Inflow</b>	<u>4,276,185.32</u>

**Total Liabilities** 8,835,972.46

## Capital

30225 - Assigned - Open Purchase Orders	10,930,833.32
30400 - Nonspendable - Inventory	1,358,815.84
30700 - Nonspendable - Prepaids	356,412.86
32001 - Committed - Uncompensated Care	7,500,000.00
32002 - Committed - Capital Replacement	1,900,000.00
32003 - Committed - Capital Maintenance	100,000.00
32004 - Committed - Catastrophic Events	5,000,000.00
39000 - Unassigned Fund Balance	52,342,851.86

**Capital** 79,488,913.88

**Total Liabilities and Capital** 88,324,886.34

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the period ending Apr - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
<b>Total Department</b>				
<b>Revenue</b>				
40000 - Tax Revenue	367,849.56	50,208,195.58	51,106,066.00	98.24%
40100 - Delinquent Tax Revenue	67,398.72	627,664.19	574,391.00	109.27%
40200 - Penalties and Interest	47,762.18	253,184.62	459,257.00	55.13%
40300 - Miscellaneous Tax Revenue	0.00	17,729.98	8,423.00	210.49%
<b>Tax Revenue</b>	<b>483,010.46</b>	<b>51,106,774.37</b>	<b>52,148,137.00</b>	<b>98.00%</b>
40500 - Advanced Life Support Revenue	4,778,684.86	32,337,845.74	58,824,083.00	54.97%
40550 - Basic Life Support Revenue	1,082,027.91	7,411,857.06	10,513,735.00	70.50%
40600 - Transfer Service Fees	0.00	0.00	8,052.00	0.00%
40650 - Non-Transport Fees	32,750.00	241,852.50	425,320.00	56.86%
40800 - Contractual Allowance	(1,875,301.04)	(13,032,903.08)	(22,940,767.00)	56.81%
40825 - Charity Care	(1,205,899.89)	(10,403,162.77)	(13,933,306.00)	74.66%
40850 - Provision for Bad Debt	(493,260.55)	(234,299.94)	(2,532,692.00)	9.25%
40875 - Recovery of Bad Debt	25,336.76	160,033.63	111,000.00	144.17%
<b>EMS Net Revenue</b>	<b>2,344,338.05</b>	<b>16,481,223.14</b>	<b>30,475,425.00</b>	<b>54.08%</b>
41025 - Ambulance Supplemental Payment Program	0.00	0.00	1,000,000.00	0.00%
41050 - Contract Revenue	1,636.36	242,663.71	209,451.00	115.86%
41075 - Dispatch Fees	13,062.00	77,064.00	385,612.00	19.98%
41105 - Education/Training Revenue	6,477.40	50,973.90	182,448.00	27.94%
41125 - Employee Medical Premiums	123,287.17	916,189.78	1,680,688.00	54.51%
41150 - EMS-Trauma Fund Income	0.00	0.00	30,000.00	0.00%
41175 - Gain/Loss on Sale of Assets	14,700.00	92,000.00	291,750.00	31.53%
41200 - Immunization Fees	1,630.27	10,302.65	24,456.00	42.13%
41225 - Inter Local 800 Mhz	0.00	0.00	329,996.00	0.00%
41250 - Interest Income	60.06	1,711.32	4,800.00	35.65%
41255 - Interest Income-Capital Lease	4,880.29	35,761.88	61,302.00	58.34%
41275 - Investment Income	210,410.44	1,361,658.93	2,276,000.00	59.83%
41325 - MDC Revenue - First Responders	900.00	100,156.00	90,150.00	111.10%
41350 - Miscellaneous Income	67,903.06	878,263.45	779,540.00	112.66%
41410 - P.A. Processing Fees	0.00	0.00	120.00	0.00%
41425 - Proceeds from Capital Lease	61,087.62	280,146.03	433,059.00	64.69%

# Montgomery County Hospital District Preliminary Income Statement - Actual vs. Budget

For the period ending Apr - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
41450 - Proceeds from Grant Funding	132,475.51	576,280.57	828,287.00	69.57%
41545 - Stand-By Fees	5,750.50	95,743.65	194,532.00	49.22%
41625 - Tobacco Settlement Proceeds	435,052.44	1,235,052.44	800,000.00	154.38%
41650 - Tower Contract Revenue	25,494.48	178,461.35	443,080.00	40.28%
41675 - VHF Project Revenue	10,843.35	75,643.15	0.00	0.00%
41700 - Weyland Bldg. Land Lease	4,265.83	29,860.81	47,192.00	63.28%
<b>Other Revenue</b>	<b>1,119,916.78</b>	<b>6,237,933.62</b>	<b>10,092,463.00</b>	<b>61.81%</b>
<b>Total Revenue</b>	<b>3,947,265.29</b>	<b>73,825,931.13</b>	<b>92,716,025.00</b>	<b>79.63%</b>

## Expenditure

51100 - Regular Pay	2,907,911.33	19,643,455.00	35,711,289.00	55.01%
51200 - Overtime Pay	392,866.13	2,148,104.18	3,883,074.00	55.32%
51300 - Paid Time Off	285,518.28	2,309,858.23	4,200,770.00	54.99%
51400 - Stipend Pay	30,345.69	155,113.72	349,034.00	44.44%
51500 - Payroll Taxes	263,199.13	1,743,288.26	3,196,821.00	54.53%
51650 - TCDRS Plan	343,326.58	2,302,699.32	4,170,851.00	55.21%
51700 - Health & Dental	70,224.03	1,064,153.46	1,156,821.00	91.99%
51710 - Health Insurance Claims	591,459.92	3,691,708.85	8,416,836.00	43.86%
51720 - Health Insurance Admin Fees	116,693.69	554,154.99	1,130,280.00	49.03%
<b>Payroll Expenses</b>	<b>5,001,544.78</b>	<b>33,612,536.01</b>	<b>62,215,776.00</b>	<b>54.03%</b>
52000 - Accident Repair	40,984.38	60,510.41	60,000.00	100.85%
52100 - Accounting/Auditing Fees	0.00	43,000.00	56,100.00	76.65%
52200 - Advertising	634.70	3,049.80	16,600.00	18.37%
52300 - Bank Charges	31.55	232.65	0.00	0.00%
52500 - Bio-Waste Removal	4,626.70	31,287.01	50,400.00	62.08%
52600 - Books/Materials	5,080.90	71,755.42	268,143.00	26.76%
52700 - Business Licenses	7,028.00	26,606.62	52,373.00	50.80%
52725 - Capital Lease Expense	21,033.23	145,448.58	275,971.00	52.70%
52730 - Capital Lease Interest Expense	8,893.29	57,508.98	86,918.00	66.16%
52735 - Capital IT Subscription Assets Interest Expense	288.64	3,158.62	0.00	0.00%
52900 - Collection Fees	8,633.43	62,407.67	39,600.00	157.60%
52950 - Community Education	0.00	1,122.00	6,522.00	17.20%
53000 - Computer Maintenance	0.00	522,044.06	867,253.00	60.20%
53050 - Computer Software	152,756.82	1,047,391.60	1,863,952.00	56.19%

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the period ending Apr - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	%
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
53075 - Computer Software - MDC First Responder	4,400.00	63,958.22	56,100.00	114.01%
53100 - Computer Supplies/Non-Capital	1,007.00	43,290.23	70,105.00	61.75%
53150 - Conferences - Fees, Travel, & Meals	27,474.67	113,426.62	249,849.00	45.40%
53300 - Contracted Services	115,302.00	1,242,306.84	1,965,949.00	63.19%
53310 - Contractual Obligations-County Appraisal	0.00	183,911.10	486,689.00	37.79%
53330 - Contractual Obligations-Other	38,621.32	177,229.40	197,923.00	89.54%
53335 - Contractual Obligations-Tax Collector Assessor	35.37	123,168.71	130,100.00	94.67%
53400 - Credit Card Processing Fee	5,536.91	37,647.85	58,116.00	64.78%
53500 - Customer Property Damage	535.84	7,513.30	20,000.00	37.57%
53550 - Customer Relations	6,626.14	40,606.67	85,400.00	47.55%
53800 - Disposable Linen	8,024.00	60,600.53	67,956.00	89.18%
53900 - Disposable Medical Supplies	125,087.46	937,384.47	1,767,052.00	53.05%
54000 - Drug Supplies	50,721.85	231,250.73	460,225.00	50.25%
54100 - Dues/Subscriptions	3,576.98	75,468.71	134,800.00	55.99%
54200 - Durable Medical Equipment	74,355.25	488,065.33	838,619.00	58.20%
54350 - Employee Health/Wellness	15,726.03	32,682.72	87,000.00	37.57%
54450 - Employee Recognition	13,308.10	70,084.08	154,950.00	45.23%
54500 - Equipment Rental	5,627.50	13,440.60	34,254.00	39.24%
54700 - Fuel-Auto	124,721.69	589,641.05	1,148,757.00	51.33%
54725 - Fuel-Non-Auto	0.00	0.00	8,000.00	0.00%
54800 - Hazardous Waste Removal	0.00	505.50	2,400.00	21.06%
54900 - Insurance	270,605.00	559,867.00	1,036,180.00	54.03%
55025 - Interest Expense	0.00	31,577.21	42,163.00	74.89%
55100 - Laundry Service & Purchase	247.83	1,312.84	2,100.00	62.52%
55400 - Leases/Contracts	5,287.71	35,094.87	80,436.00	43.63%
55500 - Legal Fees	12,409.73	39,077.78	166,000.00	23.54%
55600 - Maintenance & Repairs-Buildings	64,931.19	281,882.20	478,309.00	58.93%
55650 - Maintenance-Equipment	950.00	360,676.93	1,099,320.00	32.81%
55700 - Management Fees	8,452.75	73,604.68	112,200.00	65.60%
55900 - Meals - Business and Travel	35.78	560.28	1,250.00	44.82%
56100 - Meeting Expenses	985.87	11,936.26	45,250.00	26.38%
56200 - Mileage Reimbursements	755.81	3,119.43	9,552.00	32.66%
56300 - Office Supplies	2,167.98	8,841.46	14,071.00	62.83%
56500 - Other Services	660.12	2,355.14	6,000.00	39.25%
56600 - Oxygen & Gases	7,601.97	64,777.05	100,925.00	64.18%
56900 - Postage	3,226.21	19,529.38	28,082.00	69.54%
57000 - Printing Services	1,335.40	5,537.65	15,554.00	35.60%

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the period ending Apr - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
57100 - Professional Fees	25,692.74	194,017.52	348,288.00	55.71%
57200 - Radio Repairs-Outsourced	2,428.75	19,865.36	66,000.00	30.10%
57225 - Radio-Parts	5,624.23	30,418.58	74,627.00	40.76%
57250 - Radios	59,847.26	96,478.10	73,500.00	131.26%
57300 - Recruit/Investigate	3,203.22	61,571.73	62,942.00	97.82%
57500 - Rent	17,896.30	108,557.66	184,328.00	58.89%
57650 - Repair-Equipment	20,572.82	55,960.90	56,020.00	99.89%
57725 - Shop Supplies	2,445.98	32,540.00	69,520.00	46.81%
57730 - Shop Tools	379.19	24,813.73	38,008.00	65.29%
57750 - Small Equipment & Furniture	22,834.74	498,712.42	714,929.00	69.76%
57800 - Special Events Supplies	0.00	48.44	9,250.00	0.52%
57900 - Station Supplies	5,871.17	43,251.66	73,620.00	58.75%
58100 - Supplemental Food	798.83	(1,452.65)	4,440.00	32.72%
58200 - Telephones-Cellular	15,330.46	88,559.33	184,638.00	47.96%
58310 - Telephones-Service	21,336.36	267,005.21	403,200.00	66.22%
58500 - Training & Continuing Education	26,621.79	141,301.31	446,578.00	31.64%
58600 - Travel Expenses	1,698.73	9,396.96	38,353.00	24.50%
58625 - Tuition Reimbursement	854.00	33,504.56	99,000.00	33.84%
58650 - Unemployment Expense	3,378.04	4,727.78	18,000.00	26.27%
58700 - Uniforms	38,635.65	126,801.08	326,165.00	38.88%
58800 - Utilities	40,559.45	269,798.85	478,320.00	56.41%
58900 - Vehicle-Batteries	6,964.84	16,251.31	37,500.00	43.34%
58950 - Vehicle-Fluids & Additives	1,045.88	11,439.83	39,504.00	28.96%
58975 - Vehicle-Oil & Lubricants	9,985.75	25,661.14	51,075.00	50.24%
59000 - Vehicle-Outside Services	4,362.00	9,168.79	23,992.00	38.22%
59050 - Vehicle-Parts	44,610.87	336,561.59	752,577.00	44.72%
59100 - Vehicle-Registration	0.00	1,110.36	2,496.00	44.49%
59150 - Vehicle-Tires	9,764.48	39,465.69	86,400.00	45.68%
59200 - Vehicle-Towing	690.00	7,424.05	12,000.00	61.87%
59350 - Worker's Compensation Insurance	209,071.90	471,968.90	546,825.00	86.31%
<b>Operating Expenses</b>	<b>1,852,838.53</b>	<b>11,132,386.43</b>	<b>20,227,563.00</b>	<b>55.04%</b>
59610 - 1115 Medicaid Waiver-Uncompensated Care	289,776.00	1,546,113.42	3,325,952.00	46.49%
59620 - Specialty Healthcare Providers	89,350.13	771,166.27	1,932,568.00	39.90%
<b>Indigent Care Expenses</b>	<b>379,126.13</b>	<b>2,317,279.69</b>	<b>5,258,520.00</b>	<b>44.07%</b>
59700 - Capital Purchase-Building/Improvements	12,288.44	2,127,159.35	6,753,042.00	31.50%

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the period ending Apr - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
59720 - Capital Purchase-Equipment	319,304.37	2,556,875.82	7,639,187.00	33.47%
59740 - Capital Purchase-Land	0.00	0.00	750,000.00	0.00%
59760 - Capital Purchase-Leases	61,087.62	280,146.03	433,059.00	64.69%
59770 - Capital Purchase-Site Improvements	0.00	29,275.24	0.00	0.00%
59780 - Capital Purchase-Vehicles	0.00	3,302,825.00	4,566,225.00	72.33%
Capital Expenditures	<b>392,680.43</b>	<b>8,296,281.44</b>	<b>20,141,513.00</b>	<b>41.19%</b>
<b>Total Expenditure</b>	<b>7,626,189.87</b>	<b>55,358,483.57</b>	<b>107,843,372.00</b>	<b>51.33%</b>
<b>Revenue over Expenditures</b>	<b>(3,678,924.58)</b>	<b>18,467,447.56</b>	<b>(15,127,347.00)</b>	<b>122.08%</b>

# Montgomery County Hospital District Year-Over-Year Income Statement Comparison

For the period ending Apr

	FY26	FY25			FY26	FY25			FY26
	Current Month Actual - Apr	Last Year Month Actual - Apr	Month Variance	Month Variance %	YTD Actual	Last Year YTD Actual	YTD Variance	YTD Variance %	Total Annual Budget
<b>Total Department</b>									
<b>Revenue</b>									
<b>Tax Revenue</b>	483,010.46	336,369.33	146,641.13	43.60%	51,106,774.37	49,460,256.56	1,646,517.81	3.33%	52,148,137.00
<b>EMS Net Revenue</b>	2,344,338.05	2,525,316.07	(180,978.02)	7.17%	16,481,223.14	16,632,665.36	(151,442.22)	0.91%	30,475,425.00
<b>Other Revenue</b>	926,657.88	1,614,731.12	(688,073.24)	42.61%	5,252,148.14	4,832,830.74	419,317.40	8.68%	8,525,052.00
<b>Total Revenue</b>	<b>3,754,006.39</b>	<b>4,476,416.52</b>	<b>(722,410.13)</b>	16.14%	<b>72,840,145.65</b>	<b>70,925,752.66</b>	<b>1,914,392.99</b>	2.70%	<b>91,148,614.00</b>
<b>Expenditure</b>									
<b>Payroll Expenses</b>	4,893,375.03	4,559,180.06	334,194.97	7.33%	32,922,636.32	31,291,920.73	1,630,715.59	5.21%	60,920,695.00
<b>Operating Expenses</b>	1,785,622.22	1,788,702.72	(3,080.50)	0.17%	10,991,873.77	9,967,949.31	1,023,924.46	10.27%	20,120,211.00
Indigent Care Expenses	379,126.13	369,024.40	10,101.73	2.74%	2,317,279.69	2,257,103.77	60,175.92	2.67%	5,258,520.00
Capital Expenditures	392,680.43	1,015,700.63	(623,020.20)	61.34%	8,296,281.44	6,941,851.20	1,354,430.24	19.51%	20,105,913.00
<b>Total Expenditure</b>	<b>7,450,803.81</b>	<b>7,732,607.81</b>	<b>(281,804.00)</b>	3.64%	<b>54,528,071.22</b>	<b>50,458,825.01</b>	<b>4,069,246.21</b>	8.06%	<b>106,405,339.00</b>
<b>Revenue over Expenditures</b>	<b>(3,696,797.42)</b>	<b>(3,256,191.29)</b>	<b>(440,606.13)</b>	13.53%	<b>18,312,074.43</b>	<b>20,466,927.65</b>	<b>(2,154,853.22)</b>	10.53%	<b>(15,256,725.00)</b>

# AGENDA ITEM # 12

Board Mtg.: 05/26/26

## Montgomery County Hospital District Accounts Receivable Analysis

### Days in Accounts Receivable

	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26
A/R Balance	15,205,616	13,715,003	13,916,029	13,747,541	12,587,906	11,617,280	11,154,862	11,125,059	11,532,081	11,346,407	11,346,692	11,747,235
Charges	5,858,854	5,039,109	6,030,779	5,964,999	5,300,448	5,791,937	5,541,659	5,816,766	5,693,810	5,448,960	6,029,651	5,613,707
Total 6-Mo Charges	33,861,546	33,195,445	33,596,133	34,244,998	33,770,024	33,986,125	33,668,930	34,446,588	34,109,619	33,593,580	34,322,783	34,144,553
Avg Charge / Day *	188,120	184,419	186,645	190,250	187,611	188,812	187,050	191,370	189,498	186,631	190,682	189,692
A/R Days	81	74	75	72	67	62	60	58	61	61	60	62

\* Accounts are aged from date of service.

\*\* Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
May-25	6,894,981	2,313,940	1,289,644	1,383,364	1,369,527	1,954,159	15,205,616	4,707,050	3,323,686
Jun-25	6,188,758	2,062,862	1,621,732	491,258	1,339,925	2,010,468	13,715,003	3,841,651	3,350,393
Jul-25	5,786,043	2,098,904	1,939,764	1,355,519	818,024	1,917,775	13,916,029	4,091,318	2,735,799
Aug-25	5,459,752	2,426,858	1,876,139	1,687,614	592,039	1,705,139	13,747,541	3,984,792	2,297,178
Sep-25	5,300,495	1,924,689	1,845,755	1,754,390	772,736	989,841	12,587,906	3,516,967	1,762,577
Oct-25	5,433,696	2,059,717	1,534,228	1,528,791	227,244	833,604	11,617,280	2,589,639	1,060,848
Nov-25	5,519,161	1,770,608	1,768,226	1,129,791	252,026	715,050	11,154,862	2,096,867	967,077
Dec-25	5,466,694	1,792,913	1,690,841	1,377,661	323,650	473,299	11,125,059	2,174,610	796,949
Jan-26	6,612,725	1,747,463	1,527,200	1,096,124	336,223	212,346	11,532,081	1,644,693	548,568
Feb-26	6,461,285	2,393,308	1,081,069	1,025,737	226,770	158,238	11,346,407	1,410,746	385,008
Mar-26	6,111,269	2,361,929	1,793,648	775,949	196,828	107,070	11,346,692	1,079,847	303,898
Apr-26	6,097,047	2,359,656	1,959,413	1,061,236	160,819	109,064	11,747,235	1,331,119	269,883

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
May-25	45%	15%	8%	9%	9%	13%	100%	31%	22%
Jun-25	45%	15%	12%	4%	10%	15%	100%	28%	24%
Jul-25	42%	15%	14%	10%	6%	14%	100%	29%	20%
Aug-25	40%	18%	14%	12%	4%	12%	100%	28%	14%
Sep-25	42%	15%	15%	14%	6%	8%	100%	29%	17%
Oct-25	47%	18%	13%	13%	2%	7%	100%	22%	9%
Nov-25	49%	16%	16%	10%	2%	6%	100%	19%	9%
Dec-25	49%	16%	15%	12%	3%	4%	100%	20%	7%
Jan-26	57%	15%	13%	10%	3%	2%	100%	14%	5%
Feb-26	57%	21%	10%	9%	2%	1%	100%	12%	3%
Mar-26	54%	21%	16%	7%	2%	1%	100%	10%	3%
Apr-26	52%	20%	17%	9%	1%	1%	100%	11%	2%

AGENDA ITEM # 12

Board Mtg.: 05/26/26

**Montgomery County Hospital District  
Payer Mix and Service Mix**

Payer	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	12-Month Total
Medicare	2,815,333	2,477,837	2,895,193	2,828,759	2,543,276	2,755,496	2,699,838	2,941,091	2,965,091	2,720,357	2,927,889	2,846,773	33,416,934
Medicaid	569,783	485,895	572,444	575,914	507,742	548,352	519,593	611,301	503,926	552,911	589,820	574,691	6,612,371
Insurance	1,572,392	1,321,652	1,677,534	1,665,041	1,440,157	1,608,896	1,518,399	1,470,755	1,455,514	1,475,666	1,636,278	1,551,812	18,394,096
Facility Contract					0							922	922
Bill Patient	880,949	742,673	874,777	890,038	772,981	839,827	776,241	790,823	764,818	688,556	871,364	944,601	9,837,648
Standby	20,397	11,051	10,848	5,247	36,293	39,366	27,587	2,795	4,463	11,470	4,300	5,751	179,567
<b>Total</b>	<b>5,858,854</b>	<b>5,039,109</b>	<b>6,030,797</b>	<b>5,964,999</b>	<b>5,300,448</b>	<b>5,791,937</b>	<b>5,541,658</b>	<b>5,816,766</b>	<b>5,693,810</b>	<b>5,448,960</b>	<b>6,029,651</b>	<b>5,924,550</b>	<b>68,441,537</b>

Payer	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	12-Month %
Medicare	48.1%	49.2%	48.1%	47.4%	48.0%	47.6%	48.7%	50.6%	52.1%	50.0%	48.5%	48.1%	48.9%
Medicaid	9.7%	9.6%	9.5%	9.7%	9.6%	9.5%	9.4%	10.5%	8.9%	10.1%	9.8%	9.7%	9.7%
Insurance	26.8%	26.2%	27.8%	27.9%	27.2%	27.8%	27.4%	25.3%	25.6%	27.1%	27.1%	26.2%	26.9%
Facility Contract	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%
Bill Patient	15.0%	14.7%	14.5%	14.9%	14.6%	14.5%	14.0%	13.6%	13.4%	12.6%	14.5%	15.9%	14.4%
Standby	0.3%	0.2%	0.2%	0.1%	0.7%	0.7%	0.5%	0.0%	0.1%	0.2%	0.1%	0.1%	0.3%
<b>Total</b>	<b>99.9%</b>	<b>99.9%</b>	<b>100.1%</b>	<b>100.0%</b>	<b>100.1%</b>	<b>100.1%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.1%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100%</b>

Payer	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	12-Month Total
ALS	3,904	3,288	4,015	3,971	3,456	3,774	3,560	3,656	3,494	3,444	3,798	3,735	44,095
BLS	909	855	894	876	868	925	939	1,108	1,089	925	1,058	1,027	11,473
Other	314	277	286	323	247	293	321	285	237	269	269	263	3,384
Transfer					0								0
Standby	22	14	13	5	54	58	44	5	30	8	1	6	260
<b>Total</b>	<b>5,149</b>	<b>4,434</b>	<b>5,208</b>	<b>5,175</b>	<b>4,625</b>	<b>5,050</b>	<b>4,864</b>	<b>5,054</b>	<b>4,850</b>	<b>4,646</b>	<b>5,126</b>	<b>5,031</b>	<b>59,212</b>

Payer	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	12-Month %
ALS	75.9%	74.2%	77.1%	76.7%	74.7%	74.7%	73.2%	72.3%	72.0%	74.1%	74.1%	74.2%	74.5%
BLS	17.7%	19.3%	17.2%	16.9%	18.8%	18.3%	19.3%	21.9%	22.5%	19.9%	20.6%	20.4%	19.4%
Other	6.1%	6.2%	5.5%	6.2%	5.3%	5.8%	6.6%	5.6%	4.9%	5.8%	5.2%	5.2%	5.7%
Transfer	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Standby	0.4%	0.3%	0.2%	0.1%	1.2%	1.1%	0.9%	0.1%	0.6%	0.2%	0.0%	0.1%	0.4%
<b>Total</b>	<b>100.1%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>99.9%</b>	<b>100.0%</b>	<b>99.9%</b>	<b>100.0%</b>	<b>99.9%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>99.9%</b>	<b>99.9%</b>	<b>100.0%</b>

AGENDA ITEM # 12

Board Mtg.: 05/26/26

**Montgomery County Hospital District  
Accounts Payable Analysis**

**Accounts Payable Aging by Dollars**

Month	Current	Days				Credits	Total	\$ Total minus Credits
		31-60	61-90	> 90				
May-25	493,520	-	-	(2)	(2)	493,517	493,519	
Jun-25	501,634	-	-	(2)	(2)	501,631	501,633	
Jul-25	902,742	-	-	(2)	(2)	902,738	902,740	
Aug-25	434,009	-	-	(2)	(2)	434,005	434,007	
Sep-25	-	-	-	-	-	-	-	
Oct-25	578,153	-	-	-	-	578,153	578,153	
Nov-25	164,015	-	-	-	-	164,015	164,015	
Dec-25	305,749	-	-	-	-	305,749	305,749	
Jan-26	162,100	-	-	-	-	162,100	162,100	
Feb-26	439,436	-	-	-	-	439,436	439,436	
Mar-26	569,865	-	-	-	-	569,865	569,865	
Apr-26	355,184	-	-	-	-	355,184	355,184	

# Agenda Item # 13




We Make a Difference!

**To:** Board of Directors  
**From:** Brett Allen, CFO  
**Date:** May 26, 2026  
**Re:** **Billing Policy – BIL 10-108**

---

Consider and act on Billing Policies: (Mr. Walker, Treasurer – MCHD Board)  
a. BIL-108 General Administration of MCHD Billing Department.

 <b>Montgomery County Hospital District</b>	<b>General Administration of MCHD Billing Department</b>	<b>Page 1 of 1</b>
<b>Department</b>	<b>Policy Number</b>	
<b>Billing</b>	<b>01-108</b>	

**I. PURPOSE**

MCHD will comply with Federal and State regulations for ambulance billing purposes.

**II. POLICY**

All Federal and State regulations will serve as the polices for The Montgomery County Hospital District ambulance billing department.

**References**

Original Date 05/2026 Review/Revision Date 05/2026 X Supersedes all Previous Compliance Committee: Date 05/20/2026 Approved Board of Directors: Date 05/26/2026
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# Agenda Item # 14



We Make a Difference!

**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** May 26, 2026

**Re: Woodforest National Bank Accounts - Signers**

---

Consider and act on changes to the signers for the following Woodforest National Bank accounts: (Mr. Walker, Treasurer – MCHD Board)

- a. MCHD Operating
- b. MCHD Tax Revenue
- c. MCHD Investment
- d. MCHD Public Health Operating
- e. MCHD Public Health Investment

Name	MCHD Operating Account	MCHD Investment Account	MCHD Tax Revenue Account	Public Health Operating Account	Public Health Investment Account
Chris Grice	Remove	Remove	Remove	Remove	Remove
Jason Walker	Add	Add	Add	Add	Add
Charles Shirley	X	X	X	X	X
Kelly Inman	Remove	Remove	Remove	Remove	Remove
Tanya Peacock	Add	Add	Add	Add	Add
Randy E. Johnson, CEO	X	X	X	X	X
D. Brett Allen, CFO	X	X	X	X	X
Melissa Miller, COO	X			X	

# Agenda Item # 15



We Make a Difference!

**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** May 26, 2026

**Re:** **TexPool and TexStar - Signers**

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Consider and act on changes to the signers for the TexPool and TexStar accounts. (Mr. Walker, Treasurer – MCHD Board)

Name	TexPool	TexStar
Chris Grice	Remove	Remove
Jason Walker	Add	Add
Charles Shirley	X	X
Randy E. Johnson, CEO	X	X
D. Brett Allen, CFO	X	X

# Agenda Item # 16



We Make a Difference!

**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** May 26, 2026

**Re:** **Impac Fleet Monthly Invoice for Fleet**

---

Consider and ratify the payment of the Impac Fleet monthly invoice for fuel charges for the month of April 2026.

The Impac Fleet invoice is in the amount of \$115,367.30. Monthly invoice amounts varies due to usage and fuel price fluctuations.

Yes No N/A

- |                                     |                                     |                          |                   |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Budgeted item?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Within budget?    |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request?  |

**Invoice #:** SQLCD-1189515      **Due Date:** 05/11/2026  
**Invoice Date:** 05/01/2026      **Terms:** NET 10  
**Account #:** 250916



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<b>Bill To</b>	<b>Remit To</b>
MONTGOMERY COUNTY HOSPITAL DISTRICT 1300 S LOOP 336 W CONROE, TX 77304	Mansfield Oil Company of Gainesville Inc Invoices to be Drafted FEIN 58-1091383 Dallas, TX 75373

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Description	Quantity	Extended
FUEL PURCHASES-VOYAGER RETAIL	24,023.46	115,340.94
OTHER PURCHASES-VOYAGER RETAIL	17.00	26.36

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<b>Invoice Amount Due:</b>	<b>115,367.30</b>
Currency:	USD

*Posting Period: 04/01/2026 - 04/30/2026*

AGENDA ITEM # 17

Consider and act on payment of District invoices (Jason Walker, Treasurer-MCHD Board)

TOTAL FOR

INVOICES

\$2,825,270.66

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 05/26/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
<b>ACC103 Lexisnexis Risk Data Mgmt, Inc</b>	4/1/2026	1100289250	FY26 BPO - LexisNexis - Search for Patient Inform	10-011-53300	53300 - Contracted Services	\$860.25
					<b>Total - ACC103 Lexisnexis Risk Data Mgmt, Inc</b>	<b>\$860.25</b>
<b>ADA105 Andrew Adams</b>	4/1/2026	ADA*04012026	Non-Field Employee of the month for March 2026	10-025-54450	54450 - Employee Recognition	\$100.00
	4/7/2026	ADA*04072026	MILEAGE (02/24/2026 - 02/27/2026)	10-045-56200	56200 - Mileage Reimbursements	\$42.36
					<b>Total - ADA105 Andrew Adams</b>	<b>\$142.36</b>
<b>AHA100 American Heart Association, Inc. (A</b>	4/11/2026	SCPR260499	ecards	10-009-52600	52600 - Books/Materials	\$6,036.00
	4/18/2026	SCPR262209	K-12 eCards for Order	10-009-52600	52600 - Books/Materials	\$916.00
	4/18/2026	SCPR262305	1 way valves/manikin wipes	10-009-52600	52600 - Books/Materials	\$511.87
					<b>Total - AHA100 American Heart Association, Inc. (AHA)</b>	<b>\$7,463.87</b>
<b>AMB100 Ambassador Services, LLC</b>	4/1/2026	INV111343	Janitorial Services Proposal RFP No. FY2026-016	10-016-53330	53330 - Contractual Obligations-Other	\$2,266.52
	4/1/2026	INV111229	Janitorial Services Proposal RFP No. FY2026-016	10-016-53330	53330 - Contractual Obligations-Other	\$7,888.80
					<b>Total - AMB100 Ambassador Services, LLC</b>	<b>\$10,155.32</b>
<b>ARI101 Bryan Arita</b>	4/6/2026	ARI*04062026	MILEAGE (03/22/2026 - 03/27/2026)	10-010-56200	56200 - Mileage Reimbursements	\$316.10
					<b>Total - ARI101 Bryan Arita</b>	<b>\$316.10</b>
<b>ART100 Art Aguilar Law Firm PC</b>	4/29/2026	429202604	Legal Services Apr 2026	10-001-55500	55500 - Legal Fees	\$3,510.00
					<b>Total - ART100 Art Aguilar Law Firm PC</b>	<b>\$3,510.00</b>
<b>ATT103 AT&amp;T Mobility Roc (6463)</b>	4/19/2026	287283884314X04272026	Mar 20 - Apr 19	10-004-58200	58200 - Telephones-Cellular	\$50.88
	4/19/2026	287283884314X04272026	Mar 20 - Apr 19	10-015-58200	58200 - Telephones-Cellular	\$310.50
					<b>Total - ATT103 AT&amp;T Mobility Roc (6463)</b>	<b>\$361.38</b>
<b>ATT104 AT&amp;T Corp</b>	4/22/2026	ATT04222026	Test	10-015-58200	58200 - Telephones-Cellular	\$0.01
					<b>Total - ATT104 AT&amp;T Corp</b>	<b>\$0.01</b>
<b>AYA100 Danya Ayala</b>	4/8/2026	AYA*03312026	WELLNESS - 04/02/2026	10-025-54350	54350 - Employee Health/Wellness	\$100.00
	4/22/2026	AYA*04212026B	WELLNESS - 04/22/2026	10-025-54350	54350 - Employee Health/Wellness	\$100.00
	4/22/2026	AYA*04212026	WELLNESS - 04/22/2026	10-025-54350	54350 - Employee Health/Wellness	\$100.00
					<b>Total - AYA100 Danya Ayala</b>	<b>\$300.00</b>
<b>BAL106 Ball Chain Manufacturing Co. Inc.</b>	4/14/2026	95037	Save Reunion Coins	10-009-54450	54450 - Employee Recognition	\$1,312.55
					<b>Total - BAL106 Ball Chain Manufacturing Co. Inc.</b>	<b>\$1,312.55</b>
<b>BAR100 Barsh Auto LLC</b>	4/13/2026	26-34133	Tow Scrap Vehicle to ETC	10-009-58500	58500 - Training & Continuing Educatio	\$134.00
					<b>Total - BAR100 Barsh Auto LLC</b>	<b>\$134.00</b>
<b>BAT102 Batteries Plus LLC</b>	4/29/2026	P91442267	Victron batteries	10-010-58900	58900 - Vehicle-Batteries	\$5,335.55
					<b>Total - BAT102 Batteries Plus LLC</b>	<b>\$5,335.55</b>
<b>BCB102 BCBS of Texas (POB 731428)</b>	4/1/2026	131646777492	Administration Fee 02/01/2026-02/28/2026	10-025-51720	51720 - Health Insurance Admin Fees	\$82,646.69
	4/5/2026	523322065140	Weekly Claims 03/28/2026-04/03/2026	10-025-51710	51710 - Health Insurance Claims	\$102,018.10
	4/12/2026	523326441142	Weekly Claims 04/04/2026-04/10/2026	10-025-51710	51710 - Health Insurance Claims	\$170,352.40

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	4/19/2026	523323941497	Weekly Claims 04/11/2026-04/17/2026	10-025-51710	51710 - Health Insurance Claims	\$141,392.63
	4/30/2026	523322474139	Weekly Claims 04/18/2026-04/24/2026	10-025-51710	51710 - Health Insurance Claims	\$157,695.98
					<b>Total - BCB102 BCBS of Texas (POB 731428)</b>	<b>\$654,105.80</b>
<b>BCS100 Bradshaw Consulting Services, Inc.</b>	4/2/2026	9998	BCS Annual Maintenance	10-015-53050	53050 - Computer Software	\$115.93
					<b>Total - BCS100 Bradshaw Consulting Services, Inc.</b>	<b>\$115.93</b>
<b>BEA101 Beasley Tire Service Houston, Inc.</b>	4/6/2026	80002089	Tahoe tires	10-010-59150	59150 - Vehicle-Tires	\$1,280.00
	4/16/2026	80002237	Trailer Tires	10-010-59050	59050 - Vehicle-Parts	\$446.92
					<b>Total - BEA101 Beasley Tire Service Houston, Inc.</b>	<b>\$1,726.92</b>
<b>BHF100 B &amp; H Photo &amp; Electronics Corp</b>	4/1/2026	243329782	HDMI Cable & Wall Plates	10-015-57750	57750 - Small Equipment & Furniture	\$73.33
					<b>Total - BHF100 B &amp; H Photo &amp; Electronics Corp</b>	<b>\$73.33</b>
<b>BOO100 Boon-Chapman (Prime Dx)</b>	4/7/2026	S0030007066	PrimeDX Invoice - March 26	10-002-55700	55700 - Management Fees	\$9,550.33
					<b>Total - BOO100 Boon-Chapman (Prime Dx)</b>	<b>\$9,550.33</b>
<b>BOR101 Michael Borski</b>	4/13/2026	BOR*04132026B	PER DIEM - SOMA 2026 (04/26/2026 - 05/01/202	10-042-58500	58500 - Training & Continuing Educatic	\$407.00
					<b>Total - BOR101 Michael Borski</b>	<b>\$407.00</b>
<b>BOU114 Bound Tree Medical, LLC</b>	4/1/2026	86153224	Med. Supplies-Warehouse	10-008-53900	53900 - Disposable Medical Supplies	\$7,124.60
	4/1/2026	86153224	Med. Supplies-Warehouse	10-009-54000	54000 - Drug Supplies	\$6,722.29
	4/1/2026	86153224	Med. Supplies-Warehouse	10-008-54000	54000 - Drug Supplies	\$34.00
	4/1/2026	86130196	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$101.64
	4/1/2026	86136606	Duplicate order	10-009-54000	54000 - Drug Supplies	\$3,538.20
	4/3/2026	86158285	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$946.08
	4/7/2026	86162060	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$1,264.60
	4/13/2026	86168174	DME Restock- EMS Backpack	10-008-54200	54200 - Durable Medical Equipment	\$7,559.70
	4/13/2026	86168173	Ketamine Order	10-009-54000	54000 - Drug Supplies	\$8,135.50
	4/14/2026	86170093	Warehouse Restock- Blankets	10-008-53800	53800 - Disposable Linen	\$1,608.00
	4/15/2026	86171643	Med. Supplies-Warehouse	10-008-53900	53900 - Disposable Medical Supplies	\$149.30
	4/16/2026	86173236	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$1,727.52
	4/16/2026	86173240	DME Sapphire Pump Repair	10-008-57650	57650 - Repair-Equipment	\$565.27
	4/16/2026	86173241	DME Sapphire Pump Repair	10-008-57650	57650 - Repair-Equipment	\$684.26
	4/16/2026	86173239	DME Sapphire Pump Repair	10-008-57650	57650 - Repair-Equipment	\$318.99
	4/16/2026	86173242	DME Sapphire Pump Repair	10-008-57650	57650 - Repair-Equipment	\$318.99
	4/16/2026	86173238	DME Sapphire Pump Repair	10-008-57650	57650 - Repair-Equipment	\$563.47
	4/17/2026	86174607	Warehouse Restock	10-009-54000	54000 - Drug Supplies	\$5,577.18
	4/17/2026	86174607	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	\$23,975.24
	4/17/2026	86174608	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	\$755.00
	4/17/2026	86174607	Warehouse Restock	10-008-53800	53800 - Disposable Linen	\$2,412.00
	4/20/2026	86176068	Warehouse Restock	10-009-54000	54000 - Drug Supplies	\$348.46
	4/20/2026	86176068	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	\$329.70
					<b>Total - BOU114 Bound Tree Medical, LLC</b>	<b>\$74,759.99</b>
<b>BRA101 Bradley Braswell</b>	4/4/2026	BRA*04042026	MILEAGE (03/24/2026 - 03/24/2026)	10-007-56200	56200 - Mileage Reimbursements	\$34.08

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<b>Total - BRA101 Bradley Braswell</b>						<b>\$34.08</b>
<b>BRY101 Bryant's Signs</b>	4/23/2026	2631	Restock of magnets	10-010-59000	59000 - Vehicle-Outside Services	\$3,987.00
<b>Total - BRY101 Bryant's Signs</b>						<b>\$3,987.00</b>
<b>BUD100 Bud Griffin Support, Inc.</b>	4/9/2026	10017876	Replacement Compressor for MDF/Computer Roc	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$14,644.40
	4/9/2026	10017878	Quarterly Preventative Maintenance on HVAC Uni	10-016-55650	55650 - Maintenance-Equipment	\$950.00
	4/22/2026	10017617	Emergency Service Call	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$460.00
<b>Total - BUD100 Bud Griffin Support, Inc.</b>						<b>\$16,054.40</b>
<b>BUR108 Michael Burt</b>	4/1/2026	BUR*03312026	MILEAGE (03/31/2026 - 03/31/2026)	10-007-56200	56200 - Mileage Reimbursements	\$10.88
<b>Total - BUR108 Michael Burt</b>						<b>\$10.88</b>
<b>CAN105 Canon Financial Services, Inc.</b>	4/11/2026	42992847	FY26 BPO- Canon Copier Rental	10-015-55400	55400 - Leases/Contracts	\$4,608.00
<b>Total - CAN105 Canon Financial Services, Inc.</b>						<b>\$4,608.00</b>
<b>CAN106 Grace Canny</b>	4/6/2026	CAN*04062026	MILEAGE (04/06/2026 - 04/06/2026)	10-007-56200	56200 - Mileage Reimbursements	\$15.95
<b>Total - CAN106 Grace Canny</b>						<b>\$15.95</b>
<b>CAR122 Matthew Carmichael</b>	4/13/2026	CAR*04132026	EXPENSE - 2026 SWEVT Training Conference	10-010-53150	53150 - Conferences - Fees, Travel, &	\$351.86
	4/22/2026	CAR*04222026	EXPENSE - Vehicle-Batteries	10-010-58900	58900 - Vehicle-Batteries	\$89.59
<b>Total - CAR122 Matthew Carmichael</b>						<b>\$441.45</b>
<b>CAT150 Catalino E Solis/Solis Mobile Home 1</b>	4/7/2026	0013	Mobile Home Move	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$3,500.00
<b>Total - CAT150 Catalino E Solis/Solis Mobile Home Transport</b>						<b>\$3,500.00</b>
<b>CCI101 Consolidated Communications-Txu</b>	4/15/2026	936-539-11600 04.15.2026	03/21/2026-04/20/2026	10-015-58310	58310 - Telephones-Service	\$18,610.84
<b>Total - CCI101 Consolidated Communications-Txu</b>						<b>\$18,610.84</b>
<b>CEN104 TargetSolutions Learning (Centrelea</b>	4/13/2026	INV138927	FY26 BPO - Target Solutions (Online Training Ma	10-009-58500	58500 - Training & Continuing Educatio	\$8,714.39
<b>Total - CEN104 TargetSolutions Learning (Centrelearn Solutions, LLC)</b>						<b>\$8,714.39</b>
<b>CEN112 Centerpoint Energy (Rel109)</b>	4/6/2026	64013049610 04.06.26	Station 45 02/13/26-03/16/26	10-016-58800	58800 - Utilities	\$37.93
	4/6/2026	98116148 04.06.2026	Station 14 02/13/2026-03/16/2026	10-016-58800	58800 - Utilities	\$46.48
	4/6/2026	64006986422 04.06.26	Station 43 02/16/26-03/16/26	10-016-58800	58800 - Utilities	\$57.18
	4/16/2026	92013168 04.16.2026	Station 30 02/26/2026-03/26/2026	10-016-58800	58800 - Utilities	\$49.48
	4/17/2026	64015806066 04.17.2026	Station 30 02/26/2026-03/26/2026	10-004-58800	58800 - Utilities	\$38.05
	4/20/2026	88796735 04.20.2026	Station 20 03/02/2026-03/30/2026	10-016-58800	58800 - Utilities	\$121.77
	4/26/2026	88589239 04.24.2026	Admin 03/05/2026-04/07/2026	10-016-58800	58800 - Utilities	\$1,645.34
	4/28/2026	88820089 04.28.2026	Station 10 03/09/2026-04/07/2026	10-016-58800	58800 - Utilities	\$69.80
	4/28/2026	64018941639 04.28.2026	Station 15 03/09/2026-04/07/2026	10-016-58800	58800 - Utilities	\$40.57
<b>Total - CEN112 Centerpoint Energy (Rel109)</b>						<b>\$2,106.60</b>
<b>CIT120 City of Conroe (POB 3066)</b>	4/15/2026	0049-1400-000 04.15.26	Admin 02/18/26-03/17/26	10-016-58800	58800 - Utilities	\$1,084.76
	4/26/2026	0072-0592-000 04.27.26	Station 10 02/24/26-03/25/26	10-016-58800	58800 - Utilities	\$116.79
	4/27/2026	0066-0040-006 04.27.26	Station 15 02/24/2026-03/25/2026	10-016-58800	58800 - Utilities	\$145.99

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<b>Total - CIT120 City of Conroe (POB 3066)</b>						<b>\$1,347.54</b>
<b>CLU100 552 Club, LLC</b>	4/1/2026	21229	Sp. Rental: Cross Connect Fees- DR Site	10-015-57500	57500 - Rent	\$5,000.00
<b>Total - CLU100 552 Club, LLC</b>						<b>\$5,000.00</b>
<b>COB102 Coburn Supply Company, Inc.</b>	4/16/2026	506284229	Parts/Ice Machine Install	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$78.92
<b>Total - COB102 Coburn Supply Company, Inc.</b>						<b>\$78.92</b>
<b>COM115 Comcast Corporation (POB 60533)</b>	4/1/2026	2080546356 04.21.2026	Station 21 04/05/2026-05/04/2026	10-016-58800	58800 - Utilities	\$75.48
	4/15/2026	266358720	Acct# 980899942 03/15/2026-04/14/2026	10-015-58310	58310 - Telephones-Service	\$3,469.25
<b>Total - COM115 Comcast Corporation (POB 60533)</b>						<b>\$3,544.73</b>
<b>CON135 Conroe Welding Supply, Inc.</b>	4/1/2026	R 03260992	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	4/1/2026	PS 559462	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$150.91
	4/1/2026	NS 18773	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$161.89
	4/1/2026	R 03260998	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$10.35
	4/1/2026	R 03261484	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$72.20
	4/1/2026	R 03260996	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	4/1/2026	R 03261004	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$10.35
	4/1/2026	R 03261008	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$57.69
	4/1/2026	R 03261007	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	4/1/2026	NS 18375	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$163.02
	4/1/2026	R 03260988	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$37.50
	4/1/2026	PS 559820	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.98
	4/1/2026	R 03260991	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	4/1/2026	R 03260999	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	4/1/2026	NS 18479	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.94
	4/1/2026	R 03260989	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$3.45
	4/1/2026	NS 18555	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$227.89
	4/1/2026	PS 559819	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.96
	4/1/2026	NS 18770	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.94
	4/1/2026	R 03260994	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	4/1/2026	R 03261001	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$3.45
	4/1/2026	R 03260993	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	4/1/2026	R 03261002	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$3.45
	4/2/2026	NS 18895	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$88.59
	4/2/2026	NS 18842	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$205.89
	4/2/2026	NS 18851	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$161.89
	4/3/2026	NS 18846	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.96
	4/4/2026	PS 560127	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.94
	4/6/2026	PS 560144	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$51.99
	4/6/2026	PS 559818	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.97
	4/7/2026	NS 19389	Nitrous oxide/Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$569.70
	4/8/2026	NS 19575	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$128.93
	4/8/2026	NS 19437	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$129.85
	4/13/2026	PS 560415	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.96

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	4/13/2026	NS 19553	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.97
	4/13/2026	PS 559917	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.94
	4/13/2026	PS 560507	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.95
	4/13/2026	PS 560409	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.97
	4/13/2026	NS 19597	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$172.87
	4/15/2026	NS 20554	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.97
	4/15/2026	NS 19818	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$161.93
	4/16/2026	NS 19928	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$51.99
	4/16/2026	NS 20589	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$150.89
	4/16/2026	NS 20567	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$194.88
	4/16/2026	NS 20566	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$74.99
	4/17/2026	NS 20663	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.95
	4/20/2026	PS 560853	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.94
	4/20/2026	NS 20443	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$51.99
	4/21/2026	NS 21244	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$381.67
	4/22/2026	NS 20919	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$227.83
	4/24/2026	NS 21553	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.92
					<b>Total - CON135 Conroe Welding Supply, Inc.</b>	<b>\$5,203.59</b>
<b>COX103 Optimum</b>	4/10/2026	327463-07-7	04/02/26 Station 15 04/02/26-05/01/26	10-016-58800	58800 - Utilities	\$79.07
	4/10/2026	109949-01-3	04/01/26 Station 13 04/01/26-04/30/26	10-016-58800	58800 - Utilities	\$60.51
	4/24/2026	128957-01-3	04/21/26 Admin 04/21/26-05/20/26	10-016-58800	58800 - Utilities	\$255.42
					<b>Total - COX103 Optimum</b>	<b>\$395.00</b>
<b>CRA105 Crawford Electric Supply Company,</b>	4/30/2026	S015157336.001	Lights for Stock	10-016-57725	57725 - Shop Supplies	\$469.20
					<b>Total - CRA105 Crawford Electric Supply Company, Inc.</b>	<b>\$469.20</b>
<b>CRA109 Joe Craig</b>	4/6/2026	CRA*04062026	EXPENSE - Books/Materials	10-009-52600	52600 - Books/Materials	\$41.95
	4/12/2026	CRA*04122026	EXPENSE - Books/Materials	10-009-52600	52600 - Books/Materials	\$199.69
					<b>Total - CRA109 Joe Craig</b>	<b>\$241.64</b>
<b>CRO102 Crown Paper and Chemical</b>	4/16/2026	169456	Warehouse restock	10-008-57900	57900 - Station Supplies	\$920.20
					<b>Total - CRO102 Crown Paper and Chemical</b>	<b>\$920.20</b>
<b>CUM101 Cummins Southern Plains LLC</b>	4/20/2026	85-260461866	Replace Water Pump on Unit 2 at Admin	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$12,850.81
					<b>Total - CUM101 Cummins Southern Plains LLC</b>	<b>\$12,850.81</b>
<b>DAI100 Dailey Wells Communication Inc.</b>	4/1/2026	26CC031003	Vehicle Chargers for Radio	10-004-57225	57225 - Radio-Parts	\$4,958.50
	4/1/2026	26MCHD06	March 2026 Monitoring	10-004-57100	57100 - Professional Fees	\$11,318.23
	4/7/2026	26CC032304	XL Mobile Radio - Diagnostic Cable	10-004-57225	57225 - Radio-Parts	\$553.70
	4/27/2026	00080128	Radio Repair A40300003609	10-004-57200	57200 - Radio Repairs-Outsourced	\$1,063.75
	4/29/2026	00080330	Radio Repair A40300003657	10-004-57200	57200 - Radio Repairs-Outsourced	\$1,365.00
					<b>Total - DAI100 Dailey Wells Communication Inc.</b>	<b>\$19,259.18</b>
<b>DAV113 Jonathan Davis</b>	4/1/2026	DAV*12292025	TUITION - 04/01/2026	10-025-58625	58625 - Tuition Reimbursement	\$800.00
					<b>Total - DAV113 Jonathan Davis</b>	<b>\$800.00</b>

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DEA110 Dearborn National Life Ins Co Knowr	4/1/2026	F021753 04.01.26	04/01/2026-04/30/2026	10-025-51700	51700 - Health & Dental	\$43,607.38
<b>Total - DEA110 Dearborn National Life Ins Co Known As BCBS</b>						<b>\$43,607.38</b>
DEM100 Demontond Auto Country	4/1/2026	130419	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$1,413.28
	4/2/2026	131091	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$4,972.04
	4/2/2026	130100	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$1,531.20
	4/2/2026	132196	Restock Parts - RAM	10-010-59050	59050 - Vehicle-Parts	\$330.00
	4/2/2026	131324	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$6,079.29
	4/2/2026	132132	Restock Parts - RAM	10-010-59050	59050 - Vehicle-Parts	\$4,177.10
	4/2/2026	131844	Restock brake parts	10-010-59050	59050 - Vehicle-Parts	\$3,847.22
	4/2/2026	131324	Replenish vehicle parts stock	10-010-58950	58950 - Vehicle-Fluids & Additives	\$271.80
	4/3/2026	132281	Restock Parts - RAM	10-010-59050	59050 - Vehicle-Parts	\$537.00
	4/3/2026	132280	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$1,968.00
	4/7/2026	132524	Restock Parts - RAM	10-010-59050	59050 - Vehicle-Parts	\$990.00
	4/8/2026	132483	Filters, gaskets, cleaner	10-010-57725	57725 - Shop Supplies	\$594.00
	4/8/2026	132483	Filters, gaskets, cleaner	10-010-59050	59050 - Vehicle-Parts	\$5,796.45
	4/15/2026	132716	Seat back cover S45	10-010-59050	59050 - Vehicle-Parts	\$315.70
	4/15/2026	133086	Driver Side Door Mirror/Shop 32	10-010-59050	59050 - Vehicle-Parts	\$216.70
	4/15/2026	133065	Hydroboost and Filters	10-010-59050	59050 - Vehicle-Parts	\$4,043.78
	4/23/2026	133501	Demontond restock order	10-010-59050	59050 - Vehicle-Parts	\$10,588.61
	4/23/2026	133501	Demontond restock order	10-010-58950	58950 - Vehicle-Fluids & Additives	\$217.44
<b>Total - DEM100 Demontond Auto Country</b>						<b>\$47,889.61</b>
DIR101 Directv	4/26/2026	017903440X260412	03/14/2026-04/10/2026	10-016-58800	58800 - Utilities	\$2,264.84
<b>Total - DIR101 Directv</b>						<b>\$2,264.84</b>
EAW100 Employee Assistance Wellness Prog	4/1/2026	014923	Employee Assistance Program Renewal	10-025-54350	54350 - Employee Health/Wellness	\$13,688.00
<b>Total - EAW100 Employee Assistance Wellness Programs (ESI)</b>						<b>\$13,688.00</b>
ELI100 Elite Ergonomics LLC	4/27/2026	15-02-2136	New Chairs for Dispatch Center	10-006-57750	57750 - Small Equipment & Furniture	\$7,441.80
<b>Total - ELI100 Elite Ergonomics LLC</b>						<b>\$7,441.80</b>
EMS103 EMS Survey Team	4/1/2026	5884	Mail/Text Survey March 26	10-007-53550	53550 - Customer Relations	\$5,624.40
<b>Total - EMS103 EMS Survey Team</b>						<b>\$5,624.40</b>
EMS104 EMS Technology Solutions, LLC	4/10/2026	INV3375	Barcode Labels	10-009-56300	56300 - Office Supplies	\$275.60
	4/27/2026	INV3537	RFID Tags for Warehouse	10-008-57000	57000 - Printing Services	\$770.15
<b>Total - EMS104 EMS Technology Solutions, LLC</b>						<b>\$1,045.75</b>
ENT101 Entergy Texas, LLC	4/3/2026	130007408273	Lake Conroe 02/13/26-03/16/26	10-016-58800	58800 - Utilities	\$526.96
	4/6/2026	50010048142	Robinson Tower 01/29/26-02/25/26	10-004-58800	58800 - Utilities	\$42.36
	4/6/2026	145008461693	Station 31 02/16/26-03/17/26	10-016-58800	58800 - Utilities	\$470.81
	4/6/2026	175008327880	Station 32 02/02/26-03/03/26	10-016-58800	58800 - Utilities	\$447.57
	4/6/2026	80009064069	Station 10 02/09/26-03/10/26	10-016-58800	58800 - Utilities	\$896.55
	4/6/2026	220006776721	Thompson Tower 02/13/26-03/16/26	10-004-58800	58800 - Utilities	\$708.28

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	4/6/2026	100007602945	Robinson Tower 02/27/2026-03/30/2026	10-004-58800	58800 - Utilities	\$487.31
	4/6/2026	215007861907	Station 30 02/12/26- 03/13/26	10-016-58800	58800 - Utilities	\$784.05
	4/6/2026	45009178223	Station 14 02/05/26-03/06/26	10-016-58800	58800 - Utilities	\$220.89
	4/6/2026	40010176178	Admin 02/02/26-03/03/26	10-016-58800	58800 - Utilities	\$15,286.64
	4/6/2026	405005033416	Station 15 02/04/26-03/05/26	10-016-58800	58800 - Utilities	\$266.19
	4/8/2026	215007869250	Station 43 02/18/26-03/19/26	10-016-58800	58800 - Utilities	\$355.49
	4/8/2026	180007414446	Station 10 02/18/26-03/19/26	10-016-58800	58800 - Utilities	\$842.03
	4/10/2026	240006809582	Grangerland Tower 02/20/26-03/23/26	10-004-58800	58800 - Utilities	\$867.06
	4/29/2026	35009312778	Splendor Tower 03/11/2026-04/09/2026	10-004-58800	58800 - Utilities	\$642.40
					<b>Total - ENT101 Entergy Texas, LLC</b>	<b>\$22,844.59</b>
<b>ENT102 Enterprise Fm Trust Db</b>	4/9/2026	FBN5611692	Monthly Lease Charges	10-010-52725	52725 - Capital Lease Expense	\$23,634.10
					<b>Total - ENT102 Enterprise Fm Trust Db Enterprise Fleet Mgmt Exchange Inc.</b>	<b>\$23,634.10</b>
<b>ERS101 Employees Retirement System of Te</b>	4/23/2026	9291660 04.23.2023	Annual Administrative Fee	10-001-54100	54100 - Dues/Subscriptions	\$35.00
					<b>Total - ERS101 Employees Retirement System of Texas</b>	<b>\$35.00</b>
<b>ERW100 Kellie Gonzales</b>	4/10/2026	ERW*04102026B	PER DIEM - International CAD Consortium (05/10	10-006-53150	53150 - Conferences - Fees, Travel, &	\$115.00
	4/14/2026	ERW*04142026	EXPENSE - Employee Recognition	10-006-54450	54450 - Employee Recognition	\$120.51
	4/14/2026	ERW*04142026	EXPENSE - Employee Recognition	10-006-53550	53550 - Customer Relations	\$47.64
	4/27/2026	ERW*04272026	EXPENSE - NAVIGATOR 2026	10-006-53150	53150 - Conferences - Fees, Travel, &	\$143.09
					<b>Total - ERW100 Kellie Gonzales</b>	<b>\$426.24</b>
<b>ESD106 Montgomery County ESD #6, Stn 34</b>	4/14/2026	ESD*04142026	Rent Station 34, 35	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
	4/22/2026	2026-004	2026 Porter FD Ironman UTV	10-027-53330	53330 - Contractual Obligations-Other	\$1,360.00
					<b>Total - ESD106 Montgomery County ESD #6, Stn 34 &amp; 35</b>	<b>\$4,360.00</b>
<b>ESD109 Montgomery County ESD #9, Stn 33</b>	4/14/2026	ESD*04142026	Rent Station 33	10-000-14900	14900 - Prepaid Expenses	\$1,000.00
					<b>Total - ESD109 Montgomery County ESD #9, Stn 33</b>	<b>\$1,000.00</b>
<b>ESD110 Montgomery County ESD #10, Stn 42</b>	4/14/2026	ESD*04142026	Rent Station 42	10-000-14900	14900 - Prepaid Expenses	\$950.00
					<b>Total - ESD110 Montgomery County ESD #10, Stn 42</b>	<b>\$950.00</b>
<b>ESO101 ESO Solutions, Inc.</b>	4/15/2026	ESO-196034	Annual Renewal ESO HDE 06/01/26-06/29/27	10-045-53050	53050 - Computer Software	\$2,995.00
					<b>Total - ESO101 ESO Solutions, Inc.</b>	<b>\$2,995.00</b>
<b>EXP101 Experian Health Inc</b>	4/1/2026	INV1140898	Monthly Invoice- 3.2026	10-011-53300	53300 - Contracted Services	\$7,430.33
					<b>Total - EXP101 Experian Health Inc</b>	<b>\$7,430.33</b>
<b>EZE100 Wavemedia LLC</b>	4/1/2026	20260401	Multiple Stations	10-015-58310	58310 - Telephones-Service	\$14,271.00
					<b>Total - EZE100 Wavemedia LLC</b>	<b>\$14,271.00</b>
<b>FIR104 First Watch Solutions Corp</b>	4/1/2026	FW114010	First Watch April 2026	10-007-53300	53300 - Contracted Services	\$1,224.11
					<b>Total - FIR104 First Watch Solutions Corp</b>	<b>\$1,224.11</b>
<b>FIV100 Five Star Septic Solutions, LLC</b>	4/6/2026	2244	Septic Tank Pumping	10-016-58800	58800 - Utilities	\$475.00

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	4/16/2026	2252	Septic Pumping - St 40	10-016-58800	58800 - Utilities	\$475.00
					<b>Total - FIV100 Five Star Septic Solutions, LLC</b>	<b>\$950.00</b>
<b>FLA100 Meghann Flanagan</b>	4/14/2026	FLA*04142026	MILEAGE (04/13/2026 - 04/13/2026)	10-007-56200	56200 - Mileage Reimbursements	\$29.00
					<b>Total - FLA100 Meghann Flanagan</b>	<b>\$29.00</b>
<b>FRA108 Frazer, Ltd.</b>	4/6/2026	H00002319	Replenish Stock - Floor Plate Cover	10-010-59050	59050 - Vehicle-Parts	\$543.02
					<b>Total - FRA108 Frazer, Ltd.</b>	<b>\$543.02</b>
<b>FUD100 Stephanie Fudge</b>	4/2/2026	FUD*04022026	MILEAGE (03/29/2026 - 03/29/2026)	10-007-56200	56200 - Mileage Reimbursements	\$9.64
					<b>Total - FUD100 Stephanie Fudge</b>	<b>\$9.64</b>
<b>FVC100 F&amp;V Contractors LLC</b>	4/9/2026	4410-3	Irrigation Inspection	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$600.00
					<b>Total - FVC100 F&amp;V Contractors LLC</b>	<b>\$600.00</b>
<b>GAT100 Trizetto Provider Solutions</b>	4/1/2026	5HAV042600	FY26 BPO Trizetto - Monthly Electronic Claims for	10-011-53300	53300 - Contracted Services	\$2,381.17
	4/1/2026	121Y032600	FY26 BPO Trizetto - Monthly Electronic Claims for	10-011-53300	53300 - Contracted Services	\$0.29
					<b>Total - GAT100 Trizetto Provider Solutions</b>	<b>\$2,381.46</b>
<b>GEO101 Lindsey George</b>	4/8/2026	GEO*03312026	WELLNESS - 04/02/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
	4/17/2026	GEO*04172026	WELLNESS - 04/20/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
					<b>Total - GEO101 Lindsey George</b>	<b>\$50.00</b>
<b>GLA101 Glass and Mirror of The Woodlands,</b>	4/24/2026	4866	windshield replacement S39	10-010-59000	59000 - Vehicle-Outside Services	\$375.00
					<b>Total - GLA101 Glass and Mirror of The Woodlands, Inc.</b>	<b>\$375.00</b>
<b>GRA108 Grainger</b>	4/15/2026	9879891704	Safety Signs for St. 20 & 10	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$73.02
					<b>Total - GRA108 Grainger</b>	<b>\$73.02</b>
<b>GRA119 Grace &amp; Guidance PLLC</b>	4/1/2026	MCHD49		10-025-54350	54350 - Employee Health/Wellness	\$250.00
	4/6/2026	MCHD50	EE Counseling	10-025-54350	54350 - Employee Health/Wellness	\$125.00
					<b>Total - GRA119 Grace &amp; Guidance PLLC</b>	<b>\$375.00</b>
<b>GTD100 GT Distributors, Inc</b>	4/29/2026	INV1084491	Emergency Warning Lights	10-027-57750	57750 - Small Equipment & Furniture	\$630.00
					<b>Total - GTD100 GT Distributors, Inc</b>	<b>\$630.00</b>
<b>HAL102 Bailey Hallett</b>	4/29/2026	HAL*04292026	WELLNESS - 04/29/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
					<b>Total - HAL102 Bailey Hallett</b>	<b>\$25.00</b>
<b>HAR101 Bethany Harris</b>	4/13/2026	HAR*04132026D	WELLNESS - 04/27/2026	10-025-54350	54350 - Employee Health/Wellness	\$65.90
	4/13/2026	HAR*04132026	WELLNESS - 04/20/2026	10-025-54350	54350 - Employee Health/Wellness	\$15.00
	4/22/2026	HAR*04132026C	WELLNESS - 04/20/2026	10-025-54350	54350 - Employee Health/Wellness	\$15.00
	4/22/2026	HAR*04132026B	WELLNESS - 04/20/2026	10-025-54350	54350 - Employee Health/Wellness	\$158.16
					<b>Total - HAR101 Bethany Harris</b>	<b>\$254.06</b>
<b>HEA102 Health Care Logistics, Inc</b>	4/1/2026	310349241	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$616.81

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<b>Total - HEA102 Health Care Logistics, Inc</b>						<b>\$616.81</b>
<b>HEN110 Henry Schein, Inc.-Matrx Medical</b>	4/1/2026	54445213	Warehouse restock	10-008-53900	53900 - Disposable Medical Supplies	(\$310.68)
	4/7/2026	55535303	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$1,334.15
	4/8/2026	55551954	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$4,164.84
	4/10/2026	54615907	Duplicate Order	10-008-53900	53900 - Disposable Medical Supplies	\$7,505.00
	4/10/2026	54615907	Duplicate Order	10-009-54000	54000 - Drug Supplies	\$4,508.34
	4/13/2026	55777663	Warehouse restock	10-008-53900	53900 - Disposable Medical Supplies	\$1,232.02
	4/14/2026	55799023	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$1,814.40
	4/17/2026	55974217	Warehouse restock	10-008-53900	53900 - Disposable Medical Supplies	\$319.50
	4/17/2026	55983946	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	\$521.00
	4/17/2026	55998494	Warehouse restock	10-008-53900	53900 - Disposable Medical Supplies	\$312.00
	4/22/2026	56175220	Warehouse restock	10-008-53900	53900 - Disposable Medical Supplies	\$1,278.00
	4/22/2026	53855986	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$7,958.00
	4/22/2026	56133565	HCAP April Order	10-008-53900	53900 - Disposable Medical Supplies	\$206.14
	4/27/2026	56319307	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$5,048.36
<b>Total - HEN110 Henry Schein, Inc.-Matrx Medical</b>						<b>\$35,891.07</b>
<b>HON84 Calvin Hon</b>	4/10/2026	HON*04102026B	PER DIEM - International CAD Consortium (05/10	10-015-53150	53150 - Conferences - Fees, Travel, &	\$115.00
<b>Total - HON84 Calvin Hon</b>						<b>\$115.00</b>
<b>HOR107 Professional Ambulance Sales &amp; Ser</b>	4/1/2026	INV107-3236	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$78.00
	4/8/2026	INV107-3306	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$5,321.51
<b>Total - HOR107 Professional Ambulance Sales &amp; Service, LLC Db</b>						<b>\$5,399.51</b>
<b>IMA100 Image Trend Inc.</b>	4/1/2026	PS-INV123690	Billing Bridge Renewal	10-011-53050	53050 - Computer Software	\$70,736.64
<b>Total - IMA100 Image Trend Inc.</b>						<b>\$70,736.64</b>
<b>IMP100 Colortech Direct &amp; Impact Printing</b>	4/1/2026	42690	S. McCully - Navigator Poster Presentation	10-045-57000	57000 - Printing Services	\$39.00
	4/1/2026	42490	Business Cards For Employee F. Harris	10-008-57000	57000 - Printing Services	\$40.00
	4/1/2026	42701	Business Cards For Employee - K. Gonzalez	10-008-57000	57000 - Printing Services	\$40.00
	4/12/2026	42740	CCM Poster for Navigator	10-006-57000	57000 - Printing Services	\$39.00
<b>Total - IMP100 Colortech Direct &amp; Impact Printing</b>						<b>\$158.00</b>
<b>IMP101 Impac Fleet</b>	4/13/2026	SQLCD-1184266	March 2026/PO 26-002025	10-010-54700	54700 - Fuel-Auto	\$100,908.58
<b>Total - IMP101 Impac Fleet</b>						<b>\$100,908.58</b>
<b>IMP102 Imperial Utilities &amp; Sustainability, Inc.</b>	4/21/2026	150167	Utility Analysis	10-016-58800	58800 - Utilities	\$1,200.00
<b>Total - IMP102 Imperial Utilities &amp; Sustainability, Inc.</b>						<b>\$1,200.00</b>
<b>IMP103 Impact Promotional Services Db</b>	4/1/2026	INV169108	GYC - M. Heinrich Feb 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$443.83
	4/1/2026	INV168241	GYC - R. Garcia Feb 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$415.42
	4/1/2026	INV160060	Uniforms -R. Esparza	10-008-58700	58700 - Uniforms	\$133.47
	4/2/2026	INV170612	GYC - L. Caka March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$16.15
	4/2/2026	INV170615	GYC - L. Othman March 2026 Nameplate Order	10-007-58700	58700 - Uniforms	\$16.15
	4/3/2026	INV171016	GYC- J. Maples March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$131.75

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	4/3/2026	INV171015	GYC- E. Casino March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$16.15
	4/3/2026	INV171014	GYC- Spring'26 EMT New Hire Uniform Order Par	10-007-58700	58700 - Uniforms	\$237.92
	4/3/2026	INV171019	GYC- J. Kain March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$521.96
	4/3/2026	INV171018	GYC- A. Parsons March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$123.75
	4/3/2026	INV171021	GYC- M. Aiello Feb 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$612.90
	4/3/2026	INV171017	GYC- M. Hammond March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$131.75
	4/3/2026	INV171022	GYC - S. Sanders Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$243.98
	4/3/2026	INV171020	GYC- G. Storino Feb 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$123.75
	4/7/2026	INV171148	GYC - Metal Badge Restock Order Dec 2025	10-007-58700	58700 - Uniforms	\$7,072.00
	4/9/2026	INV171394	GYC- Bulk Navy T Shirt Order Feb 2026	10-007-58700	58700 - Uniforms	\$10,113.00
	4/9/2026	INV171393	GYC- Bulk BCA T Shirt Order Feb 2026	10-007-58700	58700 - Uniforms	\$2,997.60
	4/9/2026	INV171496	GYC- Bulk Stock Uniform Order March 2026	10-007-58700	58700 - Uniforms	\$251.96
	4/9/2026	INV171380	GYC- Spring'26 EMT New Hire Uniform Order Par	10-007-58700	58700 - Uniforms	\$87.54
	4/10/2026	INV171651	GYC- J. Kain March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$123.25
	4/10/2026	INV171647	GYC- H. Taylor March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$27.19
	4/10/2026	INV171643	GYC- C. Orton Feb 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$175.08
	4/10/2026	INV171645	GYC - M. Burt March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$295.77
	4/10/2026	INV171644	GYC - D. Ikard March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$546.50
	4/10/2026	INV171646	GYC - D. Smith March 2026 Pants Order	10-007-58700	58700 - Uniforms	\$618.76
	4/10/2026	INV171649	GYC - L. Caka March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$293.22
	4/10/2026	INV171653	GYC- G. Storino Feb 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$173.38
	4/10/2026	INV171652	GYC- J. Gilson March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$123.25
	4/10/2026	INV171648	GYC - Remaining EMT NEOP uniform items Marc	10-007-58700	58700 - Uniforms	\$295.77
	4/15/2026	INV172107	GYC- New Hire Alterations Spring'26	10-007-58700	58700 - Uniforms	\$715.00
	4/15/2026	INV172203	GYC - Misc Uniform Alteration Fees Nov 2025	10-007-58700	58700 - Uniforms	\$48.75
	4/16/2026	INV172658	GYC - L. George March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$485.60
	4/16/2026	INV172558	GYC- R. Irvine Pants Order Feb 2026	10-007-58700	58700 - Uniforms	\$428.36
	4/16/2026	INV172544	GYC- A. Parsons March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$86.69
	4/16/2026	INV172655	GYC- G. Stephens March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$209.08
	4/16/2026	INV172632	GYC - B. Walding Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$108.99
	4/16/2026	INV172576	GYC - V. Avellaneda March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$131.75
	4/16/2026	INV172656	GYC - EMS Data Analyst New Hire Uniform March	10-007-58700	58700 - Uniforms	\$286.25
	4/16/2026	INV172493	GYC- Spring'26 EMT New Hire Uniform Order Par	10-007-58700	58700 - Uniforms	\$87.54
	4/23/2026	INV173411	GYC - Uniform Alterations Fees March 9-13 2026	10-007-58700	58700 - Uniforms	\$45.00
	4/23/2026	INV173613	GYC - M. Casas March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$32.30
	4/23/2026	INV173419	GYC - S. Sanders Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$175.08
	4/23/2026	INV173408	GYC - J. Astorga March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$260.94
	4/23/2026	INV173421	GYC- Spring'26 EMT New Hire Uniform Order Par	10-007-58700	58700 - Uniforms	\$87.54
	4/23/2026	INV173415	GYC- E. Casino March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$118.96
	4/23/2026	INV173407	GYC- Spring'26 EMT New Hire Uniform Order Par	10-007-58700	58700 - Uniforms	\$220.98
	4/23/2026	INV173611	GYC - D. Bagwell March 2026 Nameplate Order	10-007-58700	58700 - Uniforms	\$32.30
	4/23/2026	INV173414	GYC - M. Casas March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$173.38
	4/23/2026	INV173409	GYC - C. Jeans March 2026 Event Polo Order	10-007-58700	58700 - Uniforms	\$126.84
	4/23/2026	INV173410	GYC- Bulk Stock Uniform Order March 2026	10-007-58700	58700 - Uniforms	\$4,151.39
	4/23/2026	INV173412	GYC- J. Davis December 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$108.99
	4/23/2026	INV173418	GYC - J. Dillard Feb 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$109.49

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	4/23/2026	INV173420	GYC - J. Sanchez Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$195.48
	4/23/2026	INV173413	GYC- L. Noal March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$382.46
	4/23/2026	INV173417	GYC- A. Parsons March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$107.94
	4/23/2026	INV173416	GYC- M. Stanley March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$118.96
	4/23/2026	INV173602	GYC - K. Gonzalez March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$32.30
	4/30/2026	INV174391	GYC- R. Hoots March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$87.54
	4/30/2026	INV174393	GYC - V. Avellaneda March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$27.19
	4/30/2026	INV174390	GYC- E. Casino March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$173.38
	4/30/2026	INV174394	GYC- Spring'26 EMT New Hire Uniform Order Par	10-007-58700	58700 - Uniforms	\$87.54
	4/30/2026	INV174399	GYC- C. Orton Feb 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$87.54
	4/30/2026	INV174389	GYC- J. Smith March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$109.49
	4/30/2026	INV174397	GYC- M. Della Croce March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$109.49
	4/30/2026	INV174396	GYC- Spring'26 EMT New Hire Uniform Order Par	10-007-58700	58700 - Uniforms	\$195.08
	4/30/2026	#INV174392	GYC - EMS Data Analyst New Hire Uniform March	10-007-58700	58700 - Uniforms	\$204.00
	4/30/2026	INV174398	GYC- Z. Manchester December 2025 Uniform Orc	10-007-58700	58700 - Uniforms	\$87.54
	4/30/2026	INV174388	GYC- A. Lapinksie March 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$175.08
			<b>Total - IMP103 Impact Promotional Services Dba Got You Covered Work Wear &amp; Uniforms</b>			<b>\$36,775.41</b>
<b>IND100 Indigent Healthcare Solutions</b>	4/1/2026	81522	IHS Software Fee-April 26	10-002-53050	53050 - Computer Software	\$12,951.27
	4/1/2026	81751	IHS Software Fee-May 26	10-002-53050	53050 - Computer Software	\$12,951.27
			<b>Total - IND100 Indigent Healthcare Solutions</b>			<b>\$25,902.54</b>
<b>INT104 IBS of Greater Conroe &amp; Interstate Ba</b>	4/13/2026	140022242	Battery Restock	10-010-58900	58900 - Vehicle-Batteries	\$727.90
	4/14/2026	14022242	Core -5 AT	10-010-58900	58900 - Vehicle-Batteries	(\$70.00)
	4/15/2026	140022243		10-010-58900	58900 - Vehicle-Batteries	(\$70.00)
	4/20/2026	140022320	Replenish vehicle battery	10-010-58900	58900 - Vehicle-Batteries	\$421.11
	4/21/2026	140022321	Core -3 AT	10-010-58900	58900 - Vehicle-Batteries	(\$42.00)
	4/27/2026	140022402	Replenish vehicle battery-H7	10-010-58900	58900 - Vehicle-Batteries	\$628.69
	4/28/2026	140022403	Core -4 AT	10-010-58900	58900 - Vehicle-Batteries	(\$56.00)
			<b>Total - INT104 IBS of Greater Conroe &amp; Interstate Battery System</b>			<b>\$1,539.70</b>
<b>IRV100 Reagan Jones</b>	4/1/2026	IRV*04012026	Field employee of the month for March 2026	10-025-54450	54450 - Employee Recognition	\$100.00
			<b>Total - IRV100 Reagan Jones</b>			<b>\$100.00</b>
<b>JOH117 Johnson Supply &amp; Equipment Corp</b>	4/1/2026	09581261	Pelican Equipment for St 45, 41 & 31	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$836.66
			<b>Total - JOH117 Johnson Supply &amp; Equipment Corp</b>			<b>\$836.66</b>
<b>JOH127 Randy Johnson</b>	4/27/2026	JOH*04272026B	PER DIEM - EMS World Live: Austin (05/27/2026	10-001-53150	53150 - Conferences - Fees, Travel, &	\$116.00
			<b>Total - JOH127 Randy Johnson</b>			<b>\$116.00</b>
<b>JPM100 JP Morgan Chase Bank</b>	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-008-56900	56900 - Postage	\$1,028.14
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-016-57725	57725 - Shop Supplies	\$176.83
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-016-57730	57730 - Shop Tools	\$137.85
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-008-57900	57900 - Station Supplies	\$2,528.67
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-009-54450	54450 - Employee Recognition	(\$85.79)
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-007-58500	58500 - Training & Continuing Educatio	\$2,970.00

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-025-54450	54450 - Employee Recognition	\$1,260.20
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-015-57650	57650 - Repair-Equipment	\$385.31
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-006-54450	54450 - Employee Recognition	\$1,281.01
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-011-58500	58500 - Training & Continuing Educat	\$1,125.00
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-025-53150	53150 - Conferences - Fees, Travel, &	\$1,916.00
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-005-53150	53150 - Conferences - Fees, Travel, &	\$1,125.00
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-010-58500	58500 - Training & Continuing Educat	\$270.00
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-000-14900	14900 - Prepaid Expenses	\$1,410.19
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-042-58500	58500 - Training & Continuing Educat	\$1,100.40
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-001-57000	57000 - Printing Services	\$6.45
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-045-53150	53150 - Conferences - Fees, Travel, &	\$2,311.32
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-015-58200	58200 - Telephones-Cellular	\$605.00
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-016-53500	53500 - Customer Property Damage	\$535.84
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-009-53150	53150 - Conferences - Fees, Travel, &	(\$104.26)
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-004-57725	57725 - Shop Supplies	\$31.99
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-025-52200	52200 - Advertising	\$599.00
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-010-59050	59050 - Vehicle-Parts	\$29.12
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,898.29
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-016-58800	58800 - Utilities	\$675.34
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-010-57730	57730 - Shop Tools	\$183.15
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-027-56100	56100 - Meeting Expenses	\$115.57
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-015-53050	53050 - Computer Software	\$9,583.90
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-001-53050	53050 - Computer Software	\$1,314.26
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-046-58700	58700 - Uniforms	\$380.92
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-010-53150	53150 - Conferences - Fees, Travel, &	\$1,703.38
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-015-53150	53150 - Conferences - Fees, Travel, &	\$1,269.68
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-006-53550	53550 - Customer Relations	\$954.10
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-011-53400	53400 - Credit Card Processing Fee	\$97.70
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-004-54100	54100 - Dues/Subscriptions	\$9.99
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-016-57750	57750 - Small Equipment & Furniture	\$3,017.74
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-011-57750	57750 - Small Equipment & Furniture	\$137.98
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-007-53150	53150 - Conferences - Fees, Travel, &	\$1,187.22
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-004-53150	53150 - Conferences - Fees, Travel, &	\$42.54
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-001-55900	55900 - Meals - Business and Travel	\$35.78
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-025-54350	54350 - Employee Health/Wellness	\$362.97
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-026-57100	57100 - Professional Fees	\$165.17
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-009-56100	56100 - Meeting Expenses	\$870.30
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-009-52700	52700 - Business Licenses	\$538.00
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-008-58100	58100 - Supplemental Food	\$1,257.53
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-010-57725	57725 - Shop Supplies	\$929.81
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-015-57750	57750 - Small Equipment & Furniture	\$1,165.85
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-007-54100	54100 - Dues/Subscriptions	\$0.99
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-008-54200	54200 - Durable Medical Equipment	\$768.13
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-001-52200	52200 - Advertising	\$35.70
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-045-53050	53050 - Computer Software	\$660.99
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-008-58700	58700 - Uniforms	\$226.49

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	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-009-54100	54100 - Dues/Subscriptions	\$2,055.00
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-010-58600	58600 - Travel Expenses	\$480.00
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-009-53050	53050 - Computer Software	\$143.64
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	10-009-52600	52600 - Books/Materials	\$462.99
					<b>Total - JPM100 JP Morgan Chase Bank</b>	<b>\$53,374.37</b>
<b>KCK100 KC Keating, LLC Db</b>	4/21/2026	99010	Horns and Filters	10-010-59050	59050 - Vehicle-Parts	\$643.20
					<b>Total - KCK100 KC Keating, LLC Db</b>	<b>\$643.20</b>
<b>KEY101 Key Performance Pet</b>	4/10/2026	I202519-26	Fuel Service Center	10-010-54700	54700 - Fuel-Auto	\$6,021.69
	4/27/2026	I203320-26	Diesel Service Center	10-010-54700	54700 - Fuel-Auto	\$3,332.70
					<b>Total - KEY101 Key Performance Pet</b>	<b>\$9,354.39</b>
<b>LAK105 Lake South Water S</b>	4/21/2026	LS-1108 03/24/26	Station 45 02/20/26-03/17/26	10-016-58800	58800 - Utilities	\$484.57
					<b>Total - LAK105 Lake South Water S</b>	<b>\$484.57</b>
<b>LAN110 Lange Distributing</b>	4/10/2026	499003	Acct# 007345/Station 44	10-008-57900	57900 - Station Supplies	\$25.97
	4/17/2026	500586	Acct# 007347/Station 46	10-008-57900	57900 - Station Supplies	\$67.91
	4/21/2026	501109	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	\$46.94
	4/24/2026	501936	Acct# 005368/Station 43	10-008-57900	57900 - Station Supplies	\$32.96
	4/27/2026	501004	Acct# 005376/Station 13	10-008-57900	57900 - Station Supplies	\$18.98
	4/30/2026	504503	Acct# 007346/Station 46	10-008-57900	57900 - Station Supplies	\$6.99
	4/30/2026	504502	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	\$6.99
	4/30/2026	504161	Acct# 005368/Station 43	10-008-57900	57900 - Station Supplies	\$6.99
					<b>Total - LAN110 Lange Distributing</b>	<b>\$213.73</b>
<b>LAN111 Spencer Lantz</b>	4/11/2026	LAN*04112026	PER DIEM - ImageTrend Connect (05/11/2026 - 0	10-045-58500	58500 - Training & Continuing Educat	\$362.00
					<b>Total - LAN111 Spencer Lantz</b>	<b>\$362.00</b>
<b>LAN115 Roy Lanoce</b>	4/17/2026	LAN*04172026	MILEAGE (04/15/2026 - 04/15/2026)	10-007-56200	56200 - Mileage Reimbursements	\$6.24
	4/17/2026	LAN*04172026B	MILEAGE (04/17/2026 - 04/17/2026)	10-007-56200	56200 - Mileage Reimbursements	\$12.33
					<b>Total - LAN115 Roy Lanoce</b>	<b>\$18.57</b>
<b>LAR103 Gerardo Lara</b>	4/13/2026	LAR*04132026B	PER DIEM - SOMA 2026 (04/26/2026 - 05/01/202	10-042-58500	58500 - Training & Continuing Educat	\$407.00
					<b>Total - LAR103 Gerardo Lara</b>	<b>\$407.00</b>
<b>LAW107 Leonard V Schneide</b>	4/1/2026	2939	Legal Services 03/26	10-001-55500	55500 - Legal Fees	\$1,624.50
					<b>Total - LAW107 Leonard V Schneide</b>	<b>\$1,624.50</b>
<b>LIF102 Life-Assist, Inc.</b>	4/13/2026	2101724	Warehouse Restock	10-009-54000	54000 - Drug Supplies	\$7,102.00
	4/13/2026	2101724	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	\$9,147.40
	4/20/2026	2105020	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	\$198.00
	4/20/2026	2105029	HCAP April Order	10-008-53900	53900 - Disposable Medical Supplies	\$2,205.00
	4/20/2026	2105020	Warehouse Restock	10-009-54000	54000 - Drug Supplies	\$6,689.36
	4/21/2026	2105640	Warehouse Restock	10-009-54000	54000 - Drug Supplies	\$180.00
	4/23/2026	2108523	Replacement O2 Bags	10-008-54200	54200 - Durable Medical Equipment	\$214.80

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	4/27/2026	2109940	Warehouse Restocking	10-009-54000	54000 - Drug Supplies	\$7,656.04
	4/27/2026	2109940	Warehouse Restocking	10-008-53900	53900 - Disposable Medical Supplies	\$47,463.00
	4/29/2026	2111475	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$12.39
					<b>Total - LIF102 Life-Assist, Inc.</b>	<b>\$80,867.99</b>
<b>LIM100 Haiden Lima</b>	4/14/2026	LIM*04142026	MILEAGE (04/10/2026 - 04/10/2026)	10-047-56200	56200 - Mileage Reimbursements	\$68.59
					<b>Total - LIM100 Haiden Lima</b>	<b>\$68.59</b>
<b>LIN107 Linebarger Goggan Blair &amp; Sampson,</b>	4/10/2026	EMMOR01 02-06-26	Collections Mnthly Inv 1.26	10-011-52900	52900 - Collection Fees	\$7,458.06
					<b>Total - LIN107 Linebarger Goggan Blair &amp; Sampson, LLP</b>	<b>\$7,458.06</b>
<b>LIN156 Lois Lindgren</b>	4/27/2026	LIN*04272026	EXPENSE - NAVIGATOR 2026	10-045-53150	53150 - Conferences - Fees, Travel, &	\$30.41
					<b>Total - LIN156 Lois Lindgren</b>	<b>\$30.41</b>
<b>LIQ100 Liquidspring LLC</b>	4/1/2026	0085243-IN	Replenish Liquid Spring Fluid	10-010-58950	58950 - Vehicle-Fluids & Additives	\$472.00
	4/8/2026	0085720-INA	Freight charge/INV 0085720-IN	10-010-59050	59050 - Vehicle-Parts	\$336.07
	4/8/2026	0085720-IN	Volume tanks/Freight PO 26-002170	10-010-59050	59050 - Vehicle-Parts	\$2,873.55
					<b>Total - LIQ100 Liquidspring LLC</b>	<b>\$3,681.62</b>
<b>LIV102 Lively, Inc.</b>	4/1/2026	LIV04012026	Additional payroll contribution 03/27/2026	10-025-51700	51700 - Health & Dental	\$2,833.32
	4/7/2026	1640525	Admin Fee 03/01/2026-03/31/2026	10-025-51720	51720 - Health Insurance Admin Fees	\$1,087.45
	4/10/2026	LIV04102026	Payroll Contribution 04/10/2026	10-025-51700	51700 - Health & Dental	\$7,083.30
	4/24/2026	LIV04242026	Payroll Contributions 04/24/2026	10-025-51700	51700 - Health & Dental	\$1,416.66
					<b>Total - LIV102 Lively, Inc.</b>	<b>\$12,420.73</b>
<b>LON100 Lone Star College System District DI</b>	4/13/2026	8052216 12761	Spring 2026 - E. Walton	10-007-58500	58500 - Training & Continuing Educat	\$1,158.00
	4/13/2026	8052204 12760	Spring 2026 - C. Pope	10-007-58500	58500 - Training & Continuing Educat	\$1,158.00
	4/13/2026	8055370 12763	Spring 2026 - J. Rincon	10-007-58500	58500 - Training & Continuing Educat	\$1,158.00
	4/13/2026	7117627 12756	Spring 2026 - S. Fudge	10-007-58500	58500 - Training & Continuing Educat	\$1,158.00
	4/13/2026	7909148 12759	Spring 2026 - C. Zoutis	10-007-58500	58500 - Training & Continuing Educat	\$1,277.00
	4/13/2026	7420813 12757	Spring 2026 - J. Melendez	10-007-58500	58500 - Training & Continuing Educat	\$1,277.00
	4/13/2026	1132255 12754	Spring 2026 - K. Henderson	10-007-58500	58500 - Training & Continuing Educat	\$1,158.00
	4/13/2026	8054191 12762	Spring 2026 - A. Mendoza	10-007-58500	58500 - Training & Continuing Educat	\$1,158.00
	4/13/2026	8092633 12764	Spring 2026 - J. Hyde	10-007-58500	58500 - Training & Continuing Educat	\$2,795.00
	4/13/2026	7083575 12755	Spring 2026 - L. George	10-007-58500	58500 - Training & Continuing Educat	\$1,158.00
	4/13/2026	7621855 12758	Spring 2026 - C. Martin	10-007-58500	58500 - Training & Continuing Educat	\$1,158.00
					<b>Total - LON100 Lone Star College System District Db</b>	<b>\$14,613.00</b>
<b>MAC168 Mackenzie Enterprises dba The Sup</b>	4/17/2026	349723B	Wildland Paramedic PPE	10-027-58700	58700 - Uniforms	\$1,521.49
					<b>Total - MAC168 Mackenzie Enterprises dba The Supply Cache</b>	<b>\$1,521.49</b>
<b>MAL102 Mary Maldonado</b>	4/22/2026	MAL*04222026	EXPENSE - GFOAT Spring 2026 Conference	10-005-53150	53150 - Conferences - Fees, Travel, &	\$321.20
					<b>Total - MAL102 Mary Maldonado</b>	<b>\$321.20</b>
<b>MAN106 Zachery Manchester</b>	4/13/2026	MAN*04132026	PER DIEM - SOMA 2026 (04/26/2026 - 05/01/202	10-042-58500	58500 - Training & Continuing Educat	\$407.00
					<b>Total - MAN106 Zachery Manchester</b>	<b>\$407.00</b>

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<b>MAR135 Martin, Disiere, Jefferson &amp; Wisdom</b>	4/23/2026	334139	Legal Services	10-001-55500	55500 - Legal Fees	\$373.00
				<b>Total - MAR135 Martin, Disiere, Jefferson &amp; Wisdom, LLP</b>		<b>\$373.00</b>
<b>MAT145 Matrix Consulting Group, Ltd</b>	4/3/2026	3	Fleet Consulting March 26	10-010-57100	57100 - Professional Fees	\$1,286.67
				<b>Total - MAT145 Matrix Consulting Group, Ltd</b>		<b>\$1,286.67</b>
<b>MCG154 Mcgriff Insurance Services Inc</b>	4/21/2026	5735355	Cyber Insurance 26-27	10-001-54900	54900 - Insurance	\$45,528.55
				<b>Total - MCG154 Mcgriff Insurance Services Inc</b>		<b>\$45,528.55</b>
<b>MCK113 Mckesson Medical-Surgical Governi</b>	4/9/2026	25430398	Stock - Blunt Fill Needle	10-008-53900	53900 - Disposable Medical Supplies	\$332.18
	4/14/2026	25449621	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	\$2,826.80
	4/17/2026	25469844	HCAP April Order	10-008-53900	53900 - Disposable Medical Supplies	\$497.65
	4/28/2026	25518816	HCAP April Order	10-008-53900	53900 - Disposable Medical Supplies	\$763.57
				<b>Total - MCK113 Mckesson Medical-Surgical Government Solutions LLC</b>		<b>\$4,420.20</b>
<b>MED125 Medline Industries, Inc</b>	4/15/2026	2421434090	Med. Supplies/Medication	10-009-54000	54000 - Drug Supplies	\$230.48
	4/15/2026	2421434090	Med. Supplies/Medication	10-008-53900	53900 - Disposable Medical Supplies	\$9.18
	4/17/2026	2421936010	Med. Supplies/Medication	10-008-53900	53900 - Disposable Medical Supplies	\$6.12
	4/21/2026	2422411161	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	\$2,076.60
				<b>Total - MED125 Medline Industries, Inc</b>		<b>\$2,322.38</b>
<b>MEI100 Madison Meiss</b>	4/17/2026	MEI*04172026	MILEAGE (04/16/2026 - 04/16/2026)	10-007-56200	56200 - Mileage Reimbursements	\$15.59
				<b>Total - MEI100 Madison Meiss</b>		<b>\$15.59</b>
<b>MET185 Metropolitan Life Insurance Compan</b>	4/13/2026	89393966	Dental & Vision for April 2026	10-025-51700	51700 - Health & Dental	\$29,736.81
				<b>Total - MET185 Metropolitan Life Insurance Company</b>		<b>\$29,736.81</b>
<b>MIC101 Michael Depasquale Db a No Pulse N</b>	4/2/2026	260004	March Assistant MD Svcs	10-009-57100	57100 - Professional Fees	\$27,340.74
				<b>Total - MIC101 Michael Depasquale Db a No Pulse No Problem LLC</b>		<b>\$27,340.74</b>
<b>MID105 Mid-South Synergy</b>	4/14/2026	313046002 03/24/26	Station 46 02/24/26-03/24/26	10-016-58800	58800 - Utilities	\$226.00
	4/14/2026	313046001 03/24/26	Station 45 02/24/26-03/24/26	10-016-58800	58800 - Utilities	\$287.00
	4/14/2026	313046003 03/26/26	Station 47 Water tap fee 02/25/26-03/26/26	10-016-58800	58800 - Utilities	\$53.82
				<b>Total - MID105 Mid-South Synergy</b>		<b>\$566.82</b>
<b>MIL109 Miller Towing &amp; Recovery, LLC</b>	4/1/2026	26-15367	Tow Shop 53 - mechanical	10-010-59200	59200 - Vehicle-Towing	\$690.00
				<b>Total - MIL109 Miller Towing &amp; Recovery, LLC</b>		<b>\$690.00</b>
<b>MON113 Montgomery County ESD#4</b>	4/22/2026	26-001	2026 UTV Needham FD Fee	10-027-53330	53330 - Contractual Obligations-Other	\$1,360.00
				<b>Total - MON113 Montgomery County ESD#4</b>		<b>\$1,360.00</b>
<b>MON2 Montgomery County ESD #2</b>	4/14/2026	MON2*04142026	Rent Station 44, 47	10-000-14900	14900 - Prepaid Expenses	\$2,500.00
	4/27/2026	2026-0427	2026 UTV MontgomeryFD	10-027-53330	53330 - Contractual Obligations-Other	\$1,450.00
				<b>Total - MON2 Montgomery County ESD #2</b>		<b>\$3,950.00</b>

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<b>MON206 Montgomery County ESD#3 (Stn 46)</b>	4/14/2026	MON*04142026	Rent Station 46	10-000-14900	14900 - Prepaid Expenses	\$600.00
				<b>Total - MON206 Montgomery County ESD#3 (Stn 46)</b>		<b>\$600.00</b>
<b>MOR188 Morrison Plumbing Services, LLC</b>	4/1/2026	5411	Replace Backflow - St 27	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,191.98
				<b>Total - MOR188 Morrison Plumbing Services, LLC</b>		<b>\$1,191.98</b>
<b>MOS100 Mosley Fire and Safety, Inc</b>	4/6/2026	127334	DME Fire Exiting Maintenance	10-008-57650	57650 - Repair-Equipment	\$134.00
				<b>Total - MOS100 Mosley Fire and Safety, Inc</b>		<b>\$134.00</b>
<b>MUD100 Mud #39</b>	4/14/2026	3021061 03/31/26	Station 20 02/28/26-03/31/26	10-016-58800	58800 - Utilities	\$83.09
				<b>Total - MUD100 Mud #39</b>		<b>\$83.09</b>
<b>NAP100 Napa Auto Parts</b>	4/1/2026	598849	Vehicle Parts-400 amp fuse	10-010-59050	59050 - Vehicle-Parts	\$56.28
	4/1/2026	598634	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$902.08
	4/1/2026	598634	Replenish vehicle parts stock	10-010-58950	58950 - Vehicle-Fluids & Additives	\$84.64
	4/9/2026	599742	Washer Fluid & Air Filters	10-010-59050	59050 - Vehicle-Parts	\$312.54
	4/15/2026	600496	Generator filters, socket	10-010-59050	59050 - Vehicle-Parts	\$1,547.61
	4/17/2026	600738	Horn for S42	10-010-59050	59050 - Vehicle-Parts	\$29.84
	4/21/2026	601162	Tire marker, air coupler	10-010-57725	57725 - Shop Supplies	\$18.24
	4/28/2026	601913	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$1,220.80
				<b>Total - NAP100 Napa Auto Parts</b>		<b>\$4,172.03</b>
<b>NEW102 New Caney Mud</b>	4/14/2026	1042526200 03/31/26	Station 30 02/19/26-03/19/26	10-016-58800	58800 - Utilities	\$44.19
				<b>Total - NEW102 New Caney Mud</b>		<b>\$44.19</b>
<b>NOR101 Montgomery County ESD #1 (Stn 12,</b>	4/14/2026	NOR*04142026	Rent Station 12 13, 16	10-000-14900	14900 - Prepaid Expenses	\$4,500.00
	4/21/2026	183	2026 Ironman UTV MCESD-1	10-027-53330	53330 - Contractual Obligations-Other	\$1,360.00
				<b>Total - NOR101 Montgomery County ESD #1 (Stn 12,13,16)</b>		<b>\$5,860.00</b>
<b>OCO102 Ocon, Ashlyn</b>	4/1/2026	OCO*02022026	TUITION - 04/02/2026	10-025-58625	58625 - Tuition Reimbursement	\$54.00
				<b>Total - OCO102 Ocon, Ashlyn</b>		<b>\$54.00</b>
<b>OCS100 Optimum Computer Solutions, Inc.</b>	4/1/2026	123502	OCS Service Labor 3/9/26	10-015-53300	53300 - Contracted Services	\$16,650.00
	4/1/2026	123503	OCS Service Labor 3/16/26	10-015-53300	53300 - Contracted Services	\$13,087.50
	4/1/2026	123660	OCS Service Labor 3/23/26	10-015-53300	53300 - Contracted Services	\$11,812.50
	4/5/2026	123661	OCS Service Labor 3/30/26	10-015-53300	53300 - Contracted Services	\$10,312.50
	4/12/2026	123761	OCS Service Labor (4/6/26)	10-015-53300	53300 - Contracted Services	\$11,662.50
				<b>Total - OCS100 Optimum Computer Solutions, Inc.</b>		<b>\$63,525.00</b>
<b>OH100 Soo Oh</b>	4/8/2026	OH1*03302026	WELLNESS - 04/07/2026	10-025-54350	54350 - Employee Health/Wellness	\$75.00
				<b>Total - OH100 Soo Oh</b>		<b>\$75.00</b>
<b>OPT100 Optiqurest Internet Services, Inc.</b>	4/1/2026	89659	Parallels & Domotz Monthly	10-015-53050	53050 - Computer Software	\$492.70
	4/1/2026	89662	Barracuda Additional Users	10-015-53050	53050 - Computer Software	\$65.00
	4/1/2026	89661	DUO Additional Users	10-015-53050	53050 - Computer Software	\$87.00
				<b>Total - OPT100 Optiqurest Internet Services, Inc.</b>		<b>\$644.70</b>

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ORA182 Oracle America, Inc	4/20/2026	102472377	Time and Materials Labor	10-005-53050	Expenses	\$171.86
	4/28/2026	102338546	FY26 BPO - Oracle NetSuite Cloud Services	10-005-53050	53050 - Computer Software	\$17,444.61
	<b>Total - ORA182 Oracle America, Inc</b>					<b>\$17,616.47</b>
PAN100 Panorama, City of	4/7/2026	1020159006 03/26/26	Station 14 02/24/26-03/26/26	10-016-58800	58800 - Utilities	\$87.77
	<b>Total - PAN100 Panorama, City of</b>					<b>\$87.77</b>
PAR107 Amanda Parent	4/27/2026	PAR*04272026	EXPENSE - NAVIGATOR 2026	10-045-53150	53150 - Conferences - Fees, Travel, &	\$145.59
	<b>Total - PAR107 Amanda Parent</b>					<b>\$145.59</b>
PBI100 Pitney Bowes Inc (Pob 371874)Posta	4/8/2026	04765611 02/20/26	Refill mail postage	10-008-56900	56900 - Postage	\$1,000.00
	4/8/2026	04765611 03/09/26	Refill Mail Postage	10-008-56900	56900 - Postage	\$1,024.75
	<b>Total - PBI100 Pitney Bowes Inc (Pob 371874)Postage</b>					<b>\$2,024.75</b>
PIN100 Zoll Data Systems	4/1/2026	INV00224517	Zoll Quarterly Maintenance	10-015-53050	53050 - Computer Software	\$10,459.28
	4/1/2026	INV00224516	Monthly Invoice- 4.2026	10-011-53300	53300 - Contracted Services	\$10,501.31
	<b>Total - PIN100 Zoll Data Systems</b>					<b>\$20,960.59</b>
POP100 Calista Pope	4/1/2026	POP*04012026	Field Employee of the month (1 of 2) for March 20	10-025-54450	54450 - Employee Recognition	\$100.00
	4/26/2026	POP*04262026	MILEAGE (04/25/2026 - 04/25/2026)	10-007-56200	56200 - Mileage Reimbursements	\$7.98
	<b>Total - POP100 Calista Pope</b>					<b>\$107.98</b>
POS110 Positive Promotions, Inc.	4/1/2026	07703192	Telecommunicator Week 2026	10-006-54450	54450 - Employee Recognition	\$1,243.94
	<b>Total - POS110 Positive Promotions, Inc.</b>					<b>\$1,243.94</b>
PRI100 Priority Dispatch National Academies	4/3/2026	SIN435806	Remote EMD Class NEOP 0302	10-006-52700	52700 - Business Licenses	\$2,200.00
	<b>Total - PRI100 Priority Dispatch National Academies of Emergency Disptach</b>					<b>\$2,200.00</b>
PSL167 PS Lightwave, Inc Db a Pure Speed Li	4/7/2026	49358	PS Lightwave Construction	10-015-53300	53300 - Contracted Services	\$4,972.00
	4/10/2026	49951	Station 31 05/01/26-05/31/26	10-015-58310	58310 - Telephones-Service	\$714.07
	4/10/2026	49950	May 2026	10-015-58310	58310 - Telephones-Service	\$1,964.84
	<b>Total - PSL167 PS Lightwave, Inc Db a Pure Speed Lightwave</b>					<b>\$7,650.91</b>
PVW160 PVW Services	4/1/2026	55209241	Remove Flower Bed and Install Grass - Station 41	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$500.00
	4/1/2026	55209363	Lawn Services Agreement RFP No. FY2023-016-(	10-016-53330	53330 - Contractual Obligations-Other	\$9,046.00
	<b>Total - PVW160 PVW Services</b>					<b>\$9,546.00</b>
QUE101 Quest Diagnostic	4/1/2026	9219335374	Quest Diagnostic- Hep B & TB Test	10-025-57300	57300 - Recruit/Investigate	\$90.56
	<b>Total - QUE101 Quest Diagnostic</b>					<b>\$90.56</b>
RAY135 Shelene Rayburn	4/10/2026	RAY*04102026B	PER DIEM - GFOAT Spring 2026 Conference (04/	10-001-53150	53150 - Conferences - Fees, Travel, &	\$129.00
	4/22/2026	RAY*04222026	EXPENSE - GFOAT Spring 2026 Conference	10-001-53150	53150 - Conferences - Fees, Travel, &	\$321.93
	<b>Total - RAY135 Shelene Rayburn</b>					<b>\$450.93</b>
REA101 PRIMO BRANDS dba BLUETRITON E	4/1/2026	06B6711586430	Station 16 01/09/26-02/08/26	10-008-57900	57900 - Station Supplies	\$58.89

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	4/1/2026	06C6711586430	Station 16 02/09/26-03/08/26	10-008-57900	57900 - Station Supplies	\$62.45
	4/1/2026	06A6711586430	Station 16 12/09/25-01/08/26	10-008-57900	57900 - Station Supplies	\$58.89
	4/10/2026	06D6711586430	Station 16 03/09/26-04/08/26	10-008-57900	57900 - Station Supplies	\$62.45
	4/14/2026	06D6708394309	Station 45 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$19.05
	4/14/2026	06D6708394233	Station 30 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$30.08
	4/14/2026	06D6712034537	Station 12 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$43.20
	4/14/2026	06D6708394182	Station 15 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	4/14/2026	06D6708394151	Main Admin 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$55.79
	4/14/2026	06D6708394241	Station 32 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$49.99
	4/14/2026	06D67083944225	Station 25 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$20.99
	4/14/2026	06D6708394307	Station 42 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$26.79
	4/14/2026	06D6708394193	Station 20 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$49.99
	4/14/2026	06D6708394258	Station 40 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$96.39
	4/14/2026	06D6708894383	Suite 250 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$38.36
	4/14/2026	06D6708403397	1st Floor Breakroom 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$21.29
	4/14/2026	06D6708394210	Station 22 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$26.79
	4/14/2026	06D6708394229	Station 27 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$53.28
	4/14/2026	06D6708394304	Station 41 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	4/14/2026	06D6708394255	Station 35 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	4/14/2026	06D6708394250	Station 34 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	4/14/2026	06D6708394247	Station 33 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$49.99
	4/14/2026	06D6708394237	Station 31 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	4/14/2026	06D67083944221	Station 24 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$3.59
	4/14/2026	06D6708394198	Station 21 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$3.59
	4/14/2026	06D6708394113	Station 10 03/11/26-04/10/26	10-008-57900	57900 - Station Supplies	\$49.99
	4/18/2026	06D6708579806	Admin - 1st Floor	10-008-57900	57900 - Station Supplies	\$32.56
	4/21/2026	16D6712034537	Station 12 03/19/26-04/18/26	10-008-57900	57900 - Station Supplies	\$20.96
	4/21/2026	06D6708394166	Station 14 03/19/26-04/18/26	10-008-57900	57900 - Station Supplies	\$30.38
	4/21/2026	06D6708394140	Station 11 03/16/26-04/18/26	10-008-57900	57900 - Station Supplies	\$38.39
	4/28/2026	06D6708394216	Main Admin 03/19/26-04/18/26	10-008-57900	57900 - Station Supplies	\$20.99
	4/29/2026	06D6708403396	Service Center - Fleet Bay 03/27/26-04/26/26	10-008-57900	57900 - Station Supplies	\$57.63
	4/29/2026	06D6708403395	Service Center -FI 2 Kitchen 03/27/26-04/26/26	10-008-57900	57900 - Station Supplies	\$24.85
			<b>Total - REA101 PRIMO BRANDS dba BLUETRITON BRANDS INC</b>			<b>\$1,183.54</b>
<b>REE100 Reeder Distributors, Inc.</b>	4/1/2026	35522	Materials used for Compressor Service	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$239.03
					<b>Total - REE100 Reeder Distributors, Inc.</b>	<b>\$239.03</b>
<b>REL100 Reliant Energy</b>	4/20/2026	117013520310	Station 40 03/05/26-04/06/26	10-016-58800	58800 - Utilities	\$611.79
	4/20/2026	415000671955	Magnolia Tower 03/05/26-04/06/26	10-004-58800	58800 - Utilities	\$581.59
	4/20/2026	214000761967	Station 27 03/04/26-04/05/26	10-016-58800	58800 - Utilities	\$411.58
	4/20/2026	163004207296	Station 41 03/09/26-04/06/26	10-016-58800	58800 - Utilities	\$443.33
	4/23/2026	415000671954	Magnolia security lighting 03/05/26-04/06/26	10-004-58800	58800 - Utilities	\$309.19
	4/23/2026	399000967786	Station 40 Outdoor lighting 03/06/26-04/07/26	10-016-58800	58800 - Utilities	\$97.40
					<b>Total - REL100 Reliant Energy</b>	<b>\$2,454.88</b>
<b>REV101 Revspring, Inc.</b>	4/7/2026	INV1438148	Monthly Invoice RescueNet- 3.2026	10-011-53300	53300 - Contracted Services	\$35.59

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	4/8/2026	INV1438250	Mnthly Inv. Bill Bridge-3.26	10-011-53300	53300 - Contracted Services	\$12,509.08
					<b>Total - REV101 Revspring, Inc.</b>	<b>\$12,544.67</b>
<b>ROD120 Kayla Rodriguez</b>	4/21/2026	ROD*04212026	MILEAGE (04/21/2026 - 04/21/2026)	10-007-56200	56200 - Mileage Reimbursements	\$10.88
					<b>Total - ROD120 Kayla Rodriguez</b>	<b>\$10.88</b>
<b>RYM100 Ryan Rymal</b>	4/10/2026	RYM*04102026B	PER DIEM - International CAD Consortium (05/10	10-015-53150	53150 - Conferences - Fees, Travel, &	\$115.00
					<b>Total - RYM100 Ryan Rymal</b>	<b>\$115.00</b>
<b>SAB100 David Sabala</b>	4/17/2026	SAB*04172026	MILEAGE (04/17/2026 - 04/17/2026)	10-007-56200	56200 - Mileage Reimbursements	\$9.28
	4/25/2026	SAB*04252026	MILEAGE (04/25/2026 - 04/25/2026)	10-007-56200	56200 - Mileage Reimbursements	\$18.85
					<b>Total - SAB100 David Sabala</b>	<b>\$28.13</b>
<b>SAF110 S.A.F.E. Drug Testing</b>	4/1/2026	116141129	Drug Testing	10-025-57300	57300 - Recruit/Investigate	\$2,535.00
					<b>Total - SAF110 S.A.F.E. Drug Testing</b>	<b>\$2,535.00</b>
<b>SAN112 Susie Sanders</b>	4/14/2026	SAN*04092026	WELLNESS - 04/10/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
					<b>Total - SAN112 Susie Sanders</b>	<b>\$25.00</b>
<b>SCH107 Schaeffer Oil Mfg. Co.</b>	4/1/2026	CRJ5207-INV1	75W90 gear oil	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$2,385.60
	4/14/2026	CRJ5226-INV1	15W40 and trans oil	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$3,632.45
	4/24/2026	CRJ5240-INV1	ReplenishOil-10W30 diesel	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$3,967.70
					<b>Total - SCH107 Schaeffer Oil Mfg. Co.</b>	<b>\$9,985.75</b>
<b>SER107 Server Supply, Inc.</b>	4/1/2026	4494103	SFP Restock	10-015-53100	53100 - Computer Supplies/Non-Capita	\$1,007.00
					<b>Total - SER107 Server Supply, Inc.</b>	<b>\$1,007.00</b>
<b>SEU100 Cameron Seulean</b>	4/8/2026	SEU*04012026	WELLNESS - 04/02/2026	10-025-54350	54350 - Employee Health/Wellness	\$200.00
					<b>Total - SEU100 Cameron Seulean</b>	<b>\$200.00</b>
<b>SHI101 SHI Government Solutions, Inc.</b>	4/1/2026	GB00586865	Replacement Laptop for CP	10-015-57750	57750 - Small Equipment & Furniture	\$218.00
	4/2/2026	GB00586960	NetAlly Support Renewal	10-015-57750	57750 - Small Equipment & Furniture	\$488.64
	4/9/2026	GB00587411	AppleCare -Medic iPhones	10-015-57750	57750 - Small Equipment & Furniture	\$5,338.17
	4/20/2026	GB00588009	Absolute - Renewal	10-015-53050	53050 - Computer Software	\$10,956.00
					<b>Total - SHI101 SHI Government Solutions, Inc.</b>	<b>\$17,000.81</b>
<b>SHI160 Kim Shirley</b>	4/8/2026	SHI*04022026	WELLNESS - 04/07/2026	10-025-54350	54350 - Employee Health/Wellness	\$21.00
					<b>Total - SHI160 Kim Shirley</b>	<b>\$21.00</b>
<b>SHR100 Shred-It Usa LLC</b>	4/20/2026	8013775839	FY26 BPO - Stericycle/Shred-It	10-026-56500	56500 - Other Services	\$330.06
					<b>Total - SHR100 Shred-It Usa LLC</b>	<b>\$330.06</b>
<b>SID100 Siddons Martin Emergency Group, LL</b>	4/1/2026	383-0000058462	Accident Repair Shop 49	10-010-52000	52000 - Accident Repair	\$40,984.38
					<b>Total - SID100 Siddons Martin Emergency Group, LLC</b>	<b>\$40,984.38</b>
<b>SIM104 Jared Simpson</b>	4/23/2026	SIM*04232026	MILEAGE (04/22/2026 - 04/22/2026)	10-007-56200	56200 - Mileage Reimbursements	\$4.42

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<b>Total - SIM104 Jared Simpson</b>						<b>\$4.42</b>
SMA181 Smarsh, Inc	4/1/2026	INV-321088	Smarsh - Additional Users	10-015-53050	53050 - Computer Software	\$777.62
<b>Total - SMA181 Smarsh, Inc</b>						<b>\$777.62</b>
SNI100 Snider Tire, Inc dba Snider Fleet Solu	4/3/2026	1960117	Replenish tire stock-19.5	10-010-59150	59150 - Vehicle-Tires	\$4,242.24
	4/29/2026	1988060	Replenish Vehicle Tire- Michelin 19.5	10-010-59150	59150 - Vehicle-Tires	\$4,242.24
<b>Total - SNI100 Snider Tire, Inc dba Snider Fleet Solutions</b>						<b>\$8,484.48</b>
SOU105 Montgomery County ESD #8, Stn 21/	4/14/2026	SOU*04142026	Rent Station 21, 22	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
	4/30/2026	321	2026 Ironman UTV ESD8		53330 - Contractual Obligations-Other	\$1,180.00
<b>Total - SOU105 Montgomery County ESD #8, Stn 21/22</b>						<b>\$4,180.00</b>
SPE106 Megan Speck	4/23/2026	SPE*04232026	WELLNESS - 04/27/2026	10-025-54350	54350 - Employee Health/Wellness	\$300.00
<b>Total - SPE106 Megan Speck</b>						<b>\$300.00</b>
SPL124 Splendor, City of	4/20/2026	06370301 03/30/26	Station 31 02/24/26-03/24/26	10-016-58800	58800 - Utilities	\$26.20
<b>Total - SPL124 Splendor, City of</b>						<b>\$26.20</b>
STA100 Stanley Lake M.U.D.	4/15/2026	00009836 03/31/26	Station 43 02/27/26-03/30/26	10-016-58800	58800 - Utilities	\$10.04
	4/15/2026	00009834 03/31/26	Station 43 02/27/26-03/30/26	10-016-58800	58800 - Utilities	\$37.63
<b>Total - STA100 Stanley Lake M.U.D.</b>						<b>\$47.67</b>
STA129 Staples Advantage	4/1/2026	6059775204	Restock of station and office supplies	10-008-56300	56300 - Office Supplies	\$12.99
	4/1/2026	6059775203	Restock of station and office supplies	10-008-56300	56300 - Office Supplies	\$216.74
	4/1/2026	6059775202	Restock of Station & Office Supplies	10-008-57900	57900 - Station Supplies	\$498.77
	4/1/2026	6059775203	Restock of station and office supplies	10-008-57900	57900 - Station Supplies	\$144.11
	4/1/2026	6059775202	Restock of Station & Office Supplies	10-008-56300	56300 - Office Supplies	\$401.03
	4/30/2026	6062421723	Station supply restock	10-008-57900	57900 - Station Supplies	\$316.69
	4/30/2026	6062421724	Warehouse Restock	10-008-57900	57900 - Station Supplies	\$258.36
	4/30/2026	6062421724	Warehouse Restock	10-008-56300	56300 - Office Supplies	\$1,160.90
	<b>Total - STA129 Staples Advantage</b>					
STE104 Stericycle, Inc	4/27/2026	8013853405	FY26 BPO - Stericycle (Waste)	10-008-52500	52500 - Bio-Waste Removal	\$4,626.70
<b>Total - STE104 Stericycle, Inc</b>						<b>\$4,626.70</b>
STE107 Stewart Organization Inc.	4/1/2026	2657042	FY26 BPO-Accounting Scanner Base Rate Charg	10-015-55400	55400 - Leases/Contracts	\$170.50
	4/1/2026	2657043	Stewart Copier Charges	10-015-55400	55400 - Leases/Contracts	\$1,118.73
	4/30/2026	2670759	FY26 BPO-Accounting Scanner Base Rate Charg	10-015-55400	55400 - Leases/Contracts	\$170.50
	4/30/2026	2670760	Copier Meters 3/25-4/24	10-015-55400	55400 - Leases/Contracts	\$1,146.55
<b>Total - STE107 Stewart Organization Inc.</b>						<b>\$2,606.28</b>
STI103 Stibbs & Co. P.C.	4/1/2026	44093	HR Legal Services	10-001-55500	55500 - Legal Fees	\$5,244.65
	4/1/2026	43755	HR Legal Services 02/2026	10-001-55500	55500 - Legal Fees	\$2,478.88
	4/1/2026	43417	HR Attorney	10-001-55500	55500 - Legal Fees	\$1,119.88
<b>Total - STI103 Stibbs &amp; Co. P.C.</b>						<b>\$8,843.41</b>

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
<b>STR128 Stryker</b>	4/13/2026	9212031764	Replacement truck CPI	10-008-54200	54200 - Durable Medical Equipment	\$6,182.24
	4/15/2026	9212056591	DME Restock - Restraints	10-008-54200	54200 - Durable Medical Equipment	\$2,527.20
	4/23/2026	9212133434	DME Repair - Stair Chair	10-008-57650	57650 - Repair-Equipment	\$529.53
	4/27/2026	9212158948	DME Restock- Stair Chair	10-008-54200	54200 - Durable Medical Equipment	\$1,110.12
	4/27/2026	9212158943	POWERLOAD SWAP/INSTALL S43	10-008-57650	57650 - Repair-Equipment	\$572.00
					<b>Total - STR128 Stryker</b>	<b>\$10,921.09</b>
<b>SWA101 Alicia Swain</b>	4/17/2026	SWA*04172026	MILEAGE (04/17/2026 - 04/17/2026)	10-007-56200	56200 - Mileage Reimbursements	\$10.88
						<b>Total - SWA101 Alicia Swain</b>
<b>TAY101 Taylor Healthcare Products, Inc</b>	4/21/2026	INV17587	Warehouse Restock	10-008-53800	53800 - Disposable Linen	\$4,004.00
						<b>Total - TAY101 Taylor Healthcare Products, Inc</b>
<b>TEL175 Teleflex LLC</b>	4/9/2026	9511421127	DME Restock - Arrow EZ-IO	10-008-54200	54200 - Durable Medical Equipment	\$1,200.00
	4/9/2026	9511421128	DME Restock - Arrow EZ-IO	10-008-54200	54200 - Durable Medical Equipment	\$479.40
	4/28/2026	9511497204	DME Restock-Arrow EZ-IO	10-008-54200	54200 - Durable Medical Equipment	\$1,275.00
					<b>Total - TEL175 Teleflex LLC</b>	<b>\$2,954.40</b>
<b>TER105 Terryberry Company, LLC</b>	4/1/2026	T32610	Bill Only- anniversary rings	10-025-54450	54450 - Employee Recognition	\$5,980.18
						<b>Total - TER105 Terryberry Company, LLC</b>
<b>TES103 Tessco Technologies Inc.</b>	4/2/2026	9400567634	Radio Parts for Stock	10-004-57225	57225 - Radio-Parts	\$112.03
						<b>Total - TES103 Tessco Technologies Inc.</b>
<b>TEX101 Texas Water Utilities</b>	4/9/2026	102300456063	Station 27 02/21/26-03/20/26	10-016-58800	58800 - Utilities	\$317.38
						<b>Total - TEX101 Texas Water Utilities</b>
<b>TEX110 Texas Workforce Commission</b>	4/13/2026	99-991956-1 03/31/26	1st Quarter 2026 Statement	10-025-58650	58650 - Unemployment Expense	\$6,337.54
	4/15/2026	99-991956-1 04/25	TWC 4th Quarter 2025	10-025-58650	58650 - Unemployment Expense	\$1,390.24
						<b>Total - TEX110 Texas Workforce Commission</b>
<b>TEX152 Texas Department of Licensing &amp; Re</b>	4/14/2026	TEX*04142026	ELBI# 35318 Equipment Decal: 80208 Annual Ins	10-016-52700	52700 - Business Licenses	\$20.00
	4/14/2026	TEX*04142026 (2)	ELBI# 35317 Equipment Decal: 80204 Annual Ins	10-016-52700	52700 - Business Licenses	\$20.00
						<b>Total - TEX152 Texas Department of Licensing &amp; Regulation</b>
<b>TEX167 Texas Air Filtration Inc.</b>	4/1/2026	81355	Air Filter Replacements for PM's - April 2026	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$2,012.95
						<b>Total - TEX167 Texas Air Filtration Inc.</b>
<b>THO113 Rachael Thomas</b>	4/7/2026	THO*04042026	PER DIEM - Epidemiology & Laboratory Capacity	10-000-14900	14900 - Prepaid Expenses	\$360.00
						<b>Total - THO113 Rachael Thomas</b>
<b>THY101 TK Elevator Corporation</b>	4/1/2026	1000748405	Repairs to the Service Center Elevator	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$10,645.43
	4/9/2026	1000757910	Repairs to the Service Center Elevator	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$10,645.43
	4/9/2026	1000757911	Replace Hydraulic Seal on Elevator in Admin Buik	10-016-55600	Expenses	\$4,929.27
					<b>Total - THY101 TK Elevator Corporation</b>	<b>\$26,220.13</b>

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
<b>TIM100 Timber Lakes Volunteer Fire Departm</b>	4/27/2026	1001	2026 Ironman UTV TLVFD	10-027-53330	53330 - Contractual Obligations-Other	\$1,330.00
					<b>Total - TIM100 Timber Lakes Volunteer Fire Department Inc.</b>	<b>\$1,330.00</b>
<b>TRA104 Shawn Trainor</b>	4/10/2026	TRA*04102026	PER DIEM - International CAD Consortium (05/10	10-015-53150	53150 - Conferences - Fees, Travel, &	\$115.00
					<b>Total - TRA104 Shawn Trainor</b>	<b>\$115.00</b>
<b>TRA150 Transunion Risk &amp; Alternative Datas</b>	4/1/2026	6130832-202603-1	FY26 BPO Monthly service fee for HCAP backgroi	10-002-53300	53300 - Contracted Services	\$330.00
					<b>Total - TRA150 Transunion Risk &amp; Alternative Datasolutions, Inc.</b>	<b>\$330.00</b>
<b>TRI109 Centralsquare Company-Tritech Softv</b>	4/1/2026	460627	ESD4 MDC License	10-015-53075	53075 - Computer Software - MDC Firs	\$400.00
	4/30/2026	463212	MDC License Renewal	10-015-53075	53075 - Computer Software - MDC Firs	\$4,000.00
					<b>Total - TRI109 Centralsquare Company-Tritech Software Systems</b>	<b>\$4,400.00</b>
<b>TRO100 Trophy House</b>	4/1/2026	007330	EE Retirement Plaque	10-025-54450	54450 - Employee Recognition	\$58.00
	4/1/2026	007065	EE Awards	10-025-54450	54450 - Employee Recognition	\$1,558.00
	4/1/2026	007039	Impact Award- Lake Reunion	10-009-54450	54450 - Employee Recognition	\$135.00
	4/1/2026	007531	For Impact Award Reunion	10-009-54450	54450 - Employee Recognition	\$135.00
	4/1/2026	007366	Employee Service Year Plaques	10-025-54450	54450 - Employee Recognition	\$656.00
	4/15/2026	007545	BOD Plaque - Peacock	10-001-54450	54450 - Employee Recognition	\$13.50
					<b>Total - TRO100 Trophy House</b>	<b>\$2,555.50</b>
<b>UNI108 United Rentals</b>	4/1/2026	238175588-001	Fork lift Rental	10-016-54500	54500 - Equipment Rental	\$599.82
	4/1/2026	252790399-001	Overage Charge 26-000246	10-004-54500	54500 - Equipment Rental	\$72.00
	4/1/2026	253603142-001 B	Balance on PO# 77854	10-004-54500	54500 - Equipment Rental	\$523.00
	4/1/2026	252790399-003	Skid Steer Rental 10/25	10-004-54500	54500 - Equipment Rental	\$3,260.00
	4/1/2026	252790399-005	Skid Steer Rental	10-004-54500	54500 - Equipment Rental	\$1,172.68
					<b>Total - UNI108 United Rentals</b>	<b>\$5,627.50</b>
<b>VEL107 Velocity Business Products, LLC</b>	4/6/2026	VBP9266	Guest Chairs	10-008-57750	57750 - Small Equipment & Furniture	\$6,503.88
					<b>Total - VEL107 Velocity Business Products, LLC</b>	<b>\$6,503.88</b>
<b>VER103 Ethics Unlimited, LLC DBA Verify Co</b>	4/10/2026	VC-163959	Monthly Invoice	10-026-53300	53300 - Contracted Services	\$350.27
					<b>Total - VER103 Ethics Unlimited, LLC DBA Verify Comply</b>	<b>\$350.27</b>
<b>VER104 Verizon Wireless (POB 660108)</b>	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-008-58200	58200 - Telephones-Cellular	\$186.00
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-005-58200	58200 - Telephones-Cellular	\$111.60
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-002-58200	58200 - Telephones-Cellular	\$151.60
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-045-58200	58200 - Telephones-Cellular	\$171.59
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-006-58200	58200 - Telephones-Cellular	\$120.80
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-001-58200	58200 - Telephones-Cellular	\$206.00
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-026-58200	58200 - Telephones-Cellular	\$37.20
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-025-58200	58200 - Telephones-Cellular	\$148.80
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-007-58200	58200 - Telephones-Cellular	\$4,677.24
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-009-58200	58200 - Telephones-Cellular	\$280.40
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-004-58200	58200 - Telephones-Cellular	\$339.18

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	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-010-58200	58200 - Telephones-Cellular	\$112.39
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-015-58200	58200 - Telephones-Cellular	\$6,327.08
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-047-58200	58200 - Telephones-Cellular	\$74.40
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-016-58200	58200 - Telephones-Cellular	\$437.96
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-042-58200	58200 - Telephones-Cellular	\$94.40
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-039-58200	58200 - Telephones-Cellular	\$99.91
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-011-58200	58200 - Telephones-Cellular	\$74.40
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	10-027-58200	58200 - Telephones-Cellular	\$97.20
				<b>Total - VER104 Verizon Wireless (POB 660108)</b>		<b>\$13,748.15</b>
<b>VF1105 VFIS of Texas / Regnier &amp; Associates</b>	4/13/2026	24869	Endorsement	10-001-54900	54900 - Insurance	\$805.00
	4/21/2026	25007	BPO FY2026-Auto Insur.	10-001-54900	54900 - Insurance	\$234,233.00
	4/21/2026	25008	BPO FY2026-Auto Insur.	10-001-54900	54900 - Insurance	\$76,654.00
				<b>Total - VF1105 VFIS of Texas / Regnier &amp; Associates</b>		<b>\$311,692.00</b>
<b>VIS150 VIS Houston LLC dba Vision Integrat</b>	4/1/2026	2406	Labor, Installation, Engineering, Programming	10-016-59720	Expenses	\$4,703.70
	4/29/2026	2445		10-016-59720	Expenses	\$22,265.32
				<b>Total - VIS150 VIS Houston LLC dba Vision Integrated Systems</b>		<b>\$26,969.02</b>
<b>WAL112 Brady Walding</b>	4/3/2026	WAL*04032026	MILEAGE (04/01/2026 - 04/01/2026)	10-007-56200	56200 - Mileage Reimbursements	\$7.98
				<b>Total - WAL112 Brady Walding</b>		<b>\$7.98</b>
<b>WAS107 Waste Management of Texas</b>	4/14/2026	5920465-1792-2	Station 43 04/01/26-04/30/26	10-016-58800	58800 - Utilities	\$188.02
	4/14/2026	5920801-1792-8	Station 27 04/01/26-04/30/26	10-016-58800	58800 - Utilities	\$218.47
	4/14/2026	5920166-1792-6	Various stations 04/01/26-04/30/26	10-016-58800	58800 - Utilities	\$2,381.77
	4/14/2026	5920467-1792-8	Station 41 04/01/26-04/30/26	10-016-58800	58800 - Utilities	\$187.01
	4/14/2026	5920731-1792-7	Station 14 04/01/26-04/30/26	10-016-58800	58800 - Utilities	\$54.23
				<b>Total - WAS107 Waste Management of Texas</b>		<b>\$3,029.50</b>
<b>WAY100 Waytek, Inc.</b>	4/1/2026	4020485	InPower switch SSC42-275	10-010-59050	59050 - Vehicle-Parts	\$1,306.99
				<b>Total - WAY100 Waytek, Inc.</b>		<b>\$1,306.99</b>
<b>WEA108 Weaver and Tidwell, LLP</b>	4/1/2026	10907215	FY25 Audit Final Bill	10-005-52100	52100 - Accounting/Auditing Fees	\$8,000.00
				<b>Total - WEA108 Weaver and Tidwell, LLP</b>		<b>\$8,000.00</b>
<b>WEL160 Michael Wells</b>	4/11/2026	WEL*04112026	PER DIEM - ImageTrend Connect (05/11/2026 - 0	10-045-58500	58500 - Training & Continuing Educatic	\$362.00
				<b>Total - WEL160 Michael Wells</b>		<b>\$362.00</b>
<b>WES109 Westwood N. Water Supply</b>	4/1/2026	1520 03/31/26	Station 27 1" Comm Meter	10-016-58800	58800 - Utilities	\$1,268.97
	4/1/2026	1885 03/31/26	Station 27 02/20/26-03/20/26 2" Fire Meter	10-016-58800	58800 - Utilities	\$205.11
	4/30/2026	1520 04/30/26	Station 27 1" Comm Meter 03/20/26-04/21/26	10-016-58800	58800 - Utilities	\$58.97
	4/30/2026	1885 04/30/26	Station 27 2" Fire Meter 03/20/26-04/21/26	10-016-58800	58800 - Utilities	\$214.61
				<b>Total - WES109 Westwood N. Water Supply</b>		<b>\$1,747.66</b>
<b>WIL121 Wilkins Linen &amp; Dust Control Service</b>	4/2/2026	460453	Bi-Monthly Towel Cleaning	10-010-55100	55100 - Laundry Service & Purchase	\$81.21
	4/16/2026	461702	Bi-Monthly Towel Cleaning	10-010-55100	55100 - Laundry Service & Purchase	\$86.07

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<b>Total - WIL121 Wilkins Linen &amp; Dust Control Service</b>						<b>\$167.28</b>
WIN156 Winzer Franchise Company	4/20/2026	3785119	Credit - Invoice #3758909	10-010-57725	57725 - Shop Supplies	(\$87.32)
	4/21/2026	3809388	Winzer supplies	10-010-57725	57725 - Shop Supplies	\$313.23
<b>Total - WIN156 Winzer Franchise Company</b>						<b>\$225.91</b>
WOL105 Shannon Woleben	4/24/2026	WOL*04242026	WELLNESS - 04/27/2026	10-025-54350	54350 - Employee Health/Wellness	\$50.00
<b>Total - WOL105 Shannon Woleben</b>						<b>\$50.00</b>
WOO101 The Woodlands Township	4/14/2026	WOO*04142026	Rent Station 23, 24, 25	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
<b>Total - WOO101 The Woodlands Township</b>						<b>\$3,000.00</b>
XIE100 Claire Xie	4/15/2026	XIE*04152026	MILEAGE (04/15/2026 - 04/15/2026)	10-007-56200	56200 - Mileage Reimbursements	\$5.80
<b>Total - XIE100 Claire Xie</b>						<b>\$5.80</b>
ZOL200 Zoll Medical Corporation	4/1/2026	4460859	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$8,819.16
	4/1/2026	4464675	DME Restock-Medical Supplies	10-008-54200	54200 - Durable Medical Equipment	\$153.00
	4/1/2026	4464246	DME Restock-Medical Supplies	10-008-54200	54200 - Durable Medical Equipment	\$2,194.50
	4/1/2026	4461968	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$934.80
	4/6/2026	4470054	DME Restock-Medical Supplies	10-008-54200	54200 - Durable Medical Equipment	\$2,171.75
	4/8/2026	4471673	DME Repair- Ventilator	10-008-57650	57650 - Repair-Equipment	\$2,185.00
	4/8/2026	4471674	DME Repair- X Series Monitor	10-008-57650	57650 - Repair-Equipment	\$7,821.00
	4/15/2026	4475334	DME Restock - Cables & Sensors	10-008-54200	54200 - Durable Medical Equipment	\$2,820.80
	4/17/2026	4477030	DME Restock - Cables & Sensors	10-008-54200	54200 - Durable Medical Equipment	\$8,029.90
	4/22/2026	4479125	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	\$5,617.50
	4/23/2026	4480064	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	\$7,125.80
	4/24/2026	4480911	Warehouse Restock	10-008-53900	53900 - Disposable Medical Supplies	\$524.80
	4/27/2026	4481825	DME Repair-X Series Monitor	10-008-57650	57650 - Repair-Equipment	\$6,495.00
	4/28/2026	4482822	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$5,823.00
<b>Total - ZOL200 Zoll Medical Corporation</b>						<b>\$60,716.01</b>
<b>Total</b>						<b><u>\$2,444,593.79</u></b>

**CAPITAL PURCHASES**

<b>Vendor Name</b>	<b>Invoice Date</b>	<b>Invoice No.</b>	<b>Invoice Description</b>	<b>Account No.</b>	<b>Account Description</b>	<b>Amount</b>
<b>ADA102 Douglas Matheson dba Adandy Cabling, LLC</b>	4/15/2026	1146	Cable runs for Station 48	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$8,000.00
<b>Total - ADA102 Douglas Matheson dba Adandy Cabling, LLC</b>						<b>\$8,000.00</b>
<b>AIR106 Air Performance Service of Houston, LLC</b>	4/16/2026	212075	Chiller #1 Replacement	10-016-59720	59720 - Capital Purchase-Equipment	\$292,335.35
<b>Total - AIR106 Air Performance Service of Houston, LLC</b>						<b>\$292,335.35</b>
<b>CIT104 City of Conroe (300 W Davis)</b>	4/9/2026	1080168	Pre-Development Mtg Fee	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$900.00
<b>Total - CIT104 City of Conroe (300 W Davis)</b>						<b>\$900.00</b>
<b>CRA105 Crawford Electric Supply Company, Inc.</b>	4/17/2026	S015123477.001	Shoreline Drops - St. 48	10-016-59720	59720 - Capital Purchase-Equipment	\$588.44
<b>Total - CRA105 Crawford Electric Supply Company, Inc.</b>						<b>\$588.44</b>
<b>STE106 Stewart Title of Montgomery County, Inc.</b>	4/7/2026	STE*04012026	809 W Semands St Property	10-040-59700	59700 - Capital Purchase-Building/Improvements	\$2,800.00
<b>Total - STE106 Stewart Title of Montgomery County, Inc.</b>						<b>\$2,800.00</b>
<b>Total</b>						<b><u>\$304,623.79</u></b>

## Account Summary

Fund	Department	Account	Total
10 - General	000 - Balance Sheet	14100 - A/R-EMS Billings	\$24,545.46
10 - General	000 - Balance Sheet	14900 - Prepaid Expenses	\$20,320.19
10 - General	001 - Administration	52200 - Advertising	\$35.70
10 - General	001 - Administration	53050 - Computer Software	\$1,314.26
10 - General	001 - Administration	53150 - Conferences - Fees, Travel, & Meals	\$566.93
10 - General	001 - Administration	54100 - Dues/Subscriptions	\$35.00
10 - General	001 - Administration	54450 - Employee Recognition	\$13.50
10 - General	001 - Administration	54900 - Insurance	\$357,220.55
10 - General	001 - Administration	55500 - Legal Fees	\$14,350.91
10 - General	001 - Administration	55900 - Meals - Business and Travel	\$35.78
10 - General	001 - Administration	57000 - Printing Services	\$6.45
10 - General	001 - Administration	58200 - Telephones-Cellular	\$206.00
10 - General	002 - HCAP	53050 - Computer Software	\$25,902.54
10 - General	002 - HCAP	53300 - Contracted Services	\$330.00
10 - General	002 - HCAP	55700 - Management Fees	\$9,550.33
10 - General	002 - HCAP	58200 - Telephones-Cellular	\$151.60
10 - General	004 - Radio / Tower System	53150 - Conferences - Fees, Travel, & Meals	\$42.54
10 - General	004 - Radio / Tower System	54100 - Dues/Subscriptions	\$9.99
10 - General	004 - Radio / Tower System	54500 - Equipment Rental	\$5,027.68
10 - General	004 - Radio / Tower System	57100 - Professional Fees	\$11,318.23
10 - General	004 - Radio / Tower System	57200 - Radio Repairs-Outsourced	\$2,428.75
10 - General	004 - Radio / Tower System	57225 - Radio-Parts	\$5,624.23
10 - General	004 - Radio / Tower System	57725 - Shop Supplies	\$31.99
10 - General	004 - Radio / Tower System	58200 - Telephones-Cellular	\$390.06
10 - General	004 - Radio / Tower System	58800 - Utilities	\$3,676.24
10 - General	005 - Accounting	52100 - Accounting/Auditing Fees	\$8,000.00
10 - General	005 - Accounting	53050 - Computer Software	\$17,616.47
10 - General	005 - Accounting	53150 - Conferences - Fees, Travel, & Meals	\$1,446.20
10 - General	005 - Accounting	58200 - Telephones-Cellular	\$111.60
10 - General	006 - Alarm	52700 - Business Licenses	\$2,200.00
10 - General	006 - Alarm	53150 - Conferences - Fees, Travel, & Meals	\$258.09
10 - General	006 - Alarm	53550 - Customer Relations	\$1,001.74
10 - General	006 - Alarm	54450 - Employee Recognition	\$2,645.46
10 - General	006 - Alarm	57000 - Printing Services	\$39.00
10 - General	006 - Alarm	57750 - Small Equipment & Furniture	\$7,441.80
10 - General	006 - Alarm	58200 - Telephones-Cellular	\$120.80
10 - General	007 - EMS	53150 - Conferences - Fees, Travel, & Meals	\$1,187.22
10 - General	007 - EMS	53300 - Contracted Services	\$1,224.11
10 - General	007 - EMS	53550 - Customer Relations	\$5,624.40
10 - General	007 - EMS	54100 - Dues/Subscriptions	\$0.99
10 - General	007 - EMS	56200 - Mileage Reimbursements	\$209.78
10 - General	007 - EMS	58200 - Telephones-Cellular	\$4,677.24
10 - General	007 - EMS	58500 - Training & Continuing Education	\$17,583.00
10 - General	007 - EMS	58700 - Uniforms	\$36,641.94
10 - General	008 - Materials Management	52500 - Bio-Waste Removal	\$4,626.70
10 - General	008 - Materials Management	53800 - Disposable Linen	\$8,024.00
10 - General	008 - Materials Management	53900 - Disposable Medical Supplies	\$125,087.46
10 - General	008 - Materials Management	54000 - Drug Supplies	\$34.00
10 - General	008 - Materials Management	54200 - Durable Medical Equipment	\$74,355.25
10 - General	008 - Materials Management	56300 - Office Supplies	\$1,791.66
10 - General	008 - Materials Management	56600 - Oxygen & Gases	\$5,203.59
10 - General	008 - Materials Management	56900 - Postage	\$3,052.89
10 - General	008 - Materials Management	57000 - Printing Services	\$850.15
10 - General	008 - Materials Management	57650 - Repair-Equipment	\$20,187.51
10 - General	008 - Materials Management	57750 - Small Equipment & Furniture	\$6,503.88
10 - General	008 - Materials Management	57900 - Station Supplies	\$6,064.07
10 - General	008 - Materials Management	58100 - Supplemental Food	\$1,257.53
10 - General	008 - Materials Management	58200 - Telephones-Cellular	\$186.00
10 - General	008 - Materials Management	58700 - Uniforms	\$133.47
10 - General	008 - Materials Management	58700 - Uniforms	\$226.49
10 - General	009 - Dept of Clinical Services	52600 - Books/Materials	\$8,168.50
10 - General	009 - Dept of Clinical Services	52700 - Business Licenses	\$538.00
10 - General	009 - Dept of Clinical Services	53050 - Computer Software	\$143.64
10 - General	009 - Dept of Clinical Services	53150 - Conferences - Fees, Travel, & Meals	(\$104.26)
10 - General	009 - Dept of Clinical Services	54000 - Drug Supplies	\$50,687.85

## Account Summary

Fund	Department	Account	Total
10 - General	009 - Dept of Clinical Services	54100 - Dues/Subscriptions	\$2,055.00
10 - General	009 - Dept of Clinical Services	54450 - Employee Recognition	\$1,496.76
10 - General	009 - Dept of Clinical Services	56100 - Meeting Expenses	\$870.30
10 - General	009 - Dept of Clinical Services	56300 - Office Supplies	\$275.60
10 - General	009 - Dept of Clinical Services	57100 - Professional Fees	\$27,340.74
10 - General	009 - Dept of Clinical Services	58200 - Telephones-Cellular	\$280.40
10 - General	009 - Dept of Clinical Services	58500 - Training & Continuing Education	\$8,848.39
10 - General	010 - Fleet	52000 - Accident Repair	\$40,984.38
10 - General	010 - Fleet	52725 - Capital Lease Expense	\$23,634.10
10 - General	010 - Fleet	53150 - Conferences - Fees, Travel, & Meals	\$2,055.24
10 - General	010 - Fleet	54700 - Fuel-Auto	\$110,262.97
10 - General	010 - Fleet	55100 - Laundry Service & Purchase	\$167.28
10 - General	010 - Fleet	56200 - Mileage Reimbursements	\$316.10
10 - General	010 - Fleet	57100 - Professional Fees	\$1,286.67
10 - General	010 - Fleet	57725 - Shop Supplies	\$1,767.96
10 - General	010 - Fleet	57730 - Shop Tools	\$183.15
10 - General	010 - Fleet	58200 - Telephones-Cellular	\$112.39
10 - General	010 - Fleet	58500 - Training & Continuing Education	\$270.00
10 - General	010 - Fleet	58600 - Travel Expenses	\$480.00
10 - General	010 - Fleet	58900 - Vehicle-Batteries	\$6,964.84
10 - General	010 - Fleet	58950 - Vehicle-Fluids & Additives	\$1,045.88
10 - General	010 - Fleet	58975 - Vehicle-Oil & Lubricants	\$9,985.75
10 - General	010 - Fleet	59000 - Vehicle-Outside Services	\$4,362.00
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$446.92
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$46,806.37
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$543.02
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$5,399.51
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$29.12
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$643.20
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$3,209.62
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$4,069.15
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$1,306.99
10 - General	010 - Fleet	59150 - Vehicle-Tires	\$1,280.00
10 - General	010 - Fleet	59150 - Vehicle-Tires	\$8,484.48
10 - General	010 - Fleet	59200 - Vehicle-Towing	\$690.00
10 - General	011 - EMS Billing	52900 - Collection Fees	\$7,458.06
10 - General	011 - EMS Billing	53050 - Computer Software	\$70,736.64
10 - General	011 - EMS Billing	53300 - Contracted Services	\$33,718.02
10 - General	011 - EMS Billing	53400 - Credit Card Processing Fee	\$97.70
10 - General	011 - EMS Billing	57750 - Small Equipment & Furniture	\$137.98
10 - General	011 - EMS Billing	58200 - Telephones-Cellular	\$74.40
10 - General	011 - EMS Billing	58500 - Training & Continuing Education	\$1,125.00
10 - General	015 - Information Technology	53050 - Computer Software	\$32,537.43
10 - General	015 - Information Technology	53075 - Computer Software - MDC First Responder	\$4,400.00
10 - General	015 - Information Technology	53100 - Computer Supplies/Non-Capital	\$1,007.00
10 - General	015 - Information Technology	53150 - Conferences - Fees, Travel, & Meals	\$1,614.68
10 - General	015 - Information Technology	53300 - Contracted Services	\$68,497.00
10 - General	015 - Information Technology	55400 - Leases/Contracts	\$7,214.28
10 - General	015 - Information Technology	57500 - Rent	\$5,000.00
10 - General	015 - Information Technology	57650 - Repair-Equipment	\$385.31
10 - General	015 - Information Technology	57750 - Small Equipment & Furniture	\$7,283.99
10 - General	015 - Information Technology	58200 - Telephones-Cellular	\$7,242.59
10 - General	015 - Information Technology	58310 - Telephones-Service	\$39,030.00
10 - General	016 - Facilities	52700 - Business Licenses	\$40.00
10 - General	016 - Facilities	53330 - Contractual Obligations-Other	\$19,201.32
10 - General	016 - Facilities	53500 - Customer Property Damage	\$535.84
10 - General	016 - Facilities	54500 - Equipment Rental	\$599.82
10 - General	016 - Facilities	55600 - Maintenance & Repairs-Buildings	\$65,106.19
10 - General	016 - Facilities	55650 - Maintenance-Equipment	\$950.00
10 - General	016 - Facilities	57725 - Shop Supplies	\$646.03
10 - General	016 - Facilities	57730 - Shop Tools	\$137.85
10 - General	016 - Facilities	57750 - Small Equipment & Furniture	\$3,017.74
10 - General	016 - Facilities	58200 - Telephones-Cellular	\$437.96
10 - General	016 - Facilities	58800 - Utilities	\$37,072.88
10 - General	016 - Facilities	59700 - Capital Purchase-Building/Improvements	\$8,900.00

## Account Summary

<b>Fund</b>	<b>Department</b>	<b>Account</b>	<b>Total</b>
10 - General	016 - Facilities	59720 - Capital Purchase-Equipment	\$319,892.81
10 - General	025 - Human Resources	51700 - Health & Dental	\$84,677.47
10 - General	025 - Human Resources	51710 - Health Insurance Claims	\$571,459.11
10 - General	025 - Human Resources	51720 - Health Insurance Admin Fees	\$83,734.14
10 - General	025 - Human Resources	52200 - Advertising	\$599.00
10 - General	025 - Human Resources	53150 - Conferences - Fees, Travel, & Meals	\$1,916.00
10 - General	025 - Human Resources	54350 - Employee Health/Wellness	\$15,726.03
10 - General	025 - Human Resources	54450 - Employee Recognition	\$9,812.38
10 - General	025 - Human Resources	57300 - Recruit/Investigate	\$2,625.56
10 - General	025 - Human Resources	58200 - Telephones-Cellular	\$148.80
10 - General	025 - Human Resources	58625 - Tuition Reimbursement	\$854.00
10 - General	025 - Human Resources	58650 - Unemployment Expense	\$7,727.78
10 - General	026 - Records Management	53300 - Contracted Services	\$350.27
10 - General	026 - Records Management	56500 - Other Services	\$330.06
10 - General	026 - Records Management	57100 - Professional Fees	\$165.17
10 - General	026 - Records Management	58200 - Telephones-Cellular	\$37.20
10 - General	027 - Emergency Management & Safety	53330 - Contracted Services	\$8,040.00
10 - General	027 - Emergency Management & Safety	56100 - Meeting Expenses	\$115.57
10 - General	027 - Emergency Management & Safety	57750 - Small Equipment & Furniture	\$630.00
10 - General	027 - Emergency Management & Safety	58200 - Telephones-Cellular	\$97.20
10 - General	027 - Emergency Management & Safety	58700 - Uniforms	\$1,521.49
10 - General	039 - Community Paramedicine	58200 - Telephones-Cellular	\$99.91
10 - General	040 - Buildings MCHD	59700 - Capital Purchase-Building/Improvements	\$2,800.00
10 - General	042 - EMS Tactical Team	58200 - Telephones-Cellular	\$94.40
10 - General	042 - EMS Tactical Team	58500 - Training & Continuing Education	\$2,321.40
10 - General	045 - EMS Quality	53050 - Computer Software	\$3,655.99
10 - General	045 - EMS Quality	53150 - Conferences - Fees, Travel, & Meals	\$2,487.32
10 - General	045 - EMS Quality	56200 - Mileage Reimbursements	\$42.36
10 - General	045 - EMS Quality	57000 - Printing Services	\$39.00
10 - General	045 - EMS Quality	58200 - Telephones-Cellular	\$171.59
10 - General	045 - EMS Quality	58500 - Training & Continuing Education	\$724.00
10 - General	046 - EMS Bike Team	58700 - Uniforms	\$380.92
10 - General	047 - Procurement	56200 - Mileage Reimbursements	\$68.59
10 - General	047 - Procurement	58200 - Telephones-Cellular	\$74.40
<b>Total</b>			<b>\$2,773,763.04</b>

## April 2026 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
JDP NAG MH AV	03/26/2026	J.D. POWER MANUFACTURED HOUSING ONLINE REQUEST	\$35.70
APPLE.COM/BILL	03/30/2026	MONTHLY APPLE STORAGE FEE FOR PUBLIC INFORMATIO	\$9.99
HOO*HOOTSUITE INC	03/17/2026	ANNUAL RENEWAL FOR SOCIAL MEDIA PLATFORM FOR PL	\$1,188.00
CCI*CONSTANT-CONTACT	03/16/2026	MONTHLY CHARGE FOR E-MAIL MARKETING TOOL FOR PU	\$94.05
APPLE.COM/BILL	03/09/2026	MONTHLY CHARGE APPLE CARE ONE FOR PUBLIC INFORM	\$21.23
APPLE.COM/BILL	03/09/2026	ADDITIONAL STORAGE HIPAA COMPLIANCE	\$0.99
TST*WHISTLE STOP CAFE	03/23/2026	LUNCH CHIEF FLANNERY	\$35.78
CVS/PHARMACY #10631	03/19/2026	PHOTOS FOR PUBLIC INFORMATION OFFICE FOR REUNIO	\$6.45
TIA	03/31/2026		\$1,352.00
THE HOME DEPOT #6523	03/23/2026		\$58.19
UBER *TRIP	03/23/2026		\$41.96
VEGAS LOOP	03/19/2026		\$37.50
UBER *TRIP HELP.UBER.C	03/17/2026		\$24.96
THEPARKINGSPOT-ECW538	03/17/2026		\$69.42
HILTON	03/25/2026	HARRIS USER GROUP HOTEL ADJUSTMENT JUSTIN MACEI	(\$112.04)
HILTON	03/25/2026	HARRIS USER GROUP HOTEL ADJUSTMENT JUSTIN MACEI	(\$19.26)
APPLE.COM/BILL	04/03/2026		\$9.99
AMAZON.COM*B51DQ5UA2	03/20/2026	26-001840 - SAMSUNG TYPE-C USB FLASH DRIVE	\$31.99
GOVERNMENT FINANCE OFF	03/27/2026	GFOA REGISTRATION S. WOLEBEN 06/28-07/01	\$1,125.00
SAMSClub.COM	04/06/2026	26-001937 - TELECOMMUNICATOR WEEK PSAP GIFTS	\$954.10
SAMSClub.COM	04/06/2026	26-001933 - TELECOMMUNICATOR WEEK FOOD AND SNACK	\$933.00
AMAZON MKTPL*B597378B0	03/30/2026	26-001930 - TELECOMMUNICATOR WEEK BAGS AND DECOI	\$151.03
AMAZON MKTPL*B58G35ZF2	03/16/2026	26-001741 TELECOMMUNICATOR WEEK SUPPLIES	\$32.33
AMAZON MKTPL*BP7FU2QR1	03/12/2026	26-001741 - TELECOMMUNICATOR WEEK SUPPLIES	\$164.65
TEXAS A AND M HOTEL AN	04/02/2026	TX NAEMSP HOTEL J. CAMPBELL	\$593.61
TEXAS A AND M HOTEL AN	04/02/2026	TX NAEMSP HOTEL J. SEEK	\$593.61
APPLE.COM/BILL	03/16/2026	ADDITIONAL STORAGE HIPAA COMPLIANCE	\$0.99
INFECTION CONTROL EC	03/23/2026	INFECTION CONTROL - DICO CLASS REGISTRATION R. HO	\$495.00
INFECTION CONTROL EC	03/20/2026	INFECTION CONTROL - DICO CLASS REGISTRATION J. GUT	\$495.00
INFECTION CONTROL EC	03/19/2026	26-001833 - INFECTION CONTROL OFFICER TRAINING COU	\$1,980.00
STATPACKS* O #307037	03/12/2026	26-001762 - PEDI BAGS FOR EXPANSION AMBULANCES	\$684.80
STATPACKS	03/12/2026	26-001762 - PEDI BAGS FOR EXPANSION AMBULANCES (2 C	\$83.33
FEDEX57869106	03/23/2026	SHIPPING CHARGES (03/12/26)	\$177.60
UPS*BILLING CENTER	03/17/2026	SHIPPING CHARGES (02/11/26-03/07/26)	\$456.54
FEDEX57805759	03/16/2026	SHIPPING CHARGES (WEEK OF 03/02/26)	\$18.00
USPS PO BOXES ONLINE	03/16/2026	PO BOX RENEWAL	\$376.00
SAMSClub.COM	03/23/2026	26-001841 - RESTOCKING OF STATION SUPPLIES	\$947.48
WALMART.COM	03/23/2026	26-001844 - SPARE WATER HOSE REELS FOR WAREHOUSE	\$119.64
AMAZON.COM*BG1TX4CD0	03/31/2026	26-001943 - TOASTER FOR STATION 10 (RESOURCE TICKET	\$24.68
AMAZON MKTPL*B51Q55YR0	03/31/2026	26-001915 - RESTOCKING OF STATION SUPPLIES (WATER J	\$308.76
AMAZON MKTPL*B50LS49T0	03/30/2026	26-001932 - RESTOCKING OF STATION SUPPLIES (SHOE BF	\$201.83
AMAZON MKTPL*B523R6000	03/27/2026	26-001915 - RESTOCKING OF STATION SUPPLIES (HAND TR	\$276.28
AMAZON MKTPL*B530C3A40	03/27/2026	26-001915 - RESTOCKING OF STATION SUPPLIES (COFFEE	\$103.40
AMAZON.COM*BG63R1XH2	03/24/2026	26-001847 - CHAIR FOR RESOURCE TICKET #78738	\$124.99
AMAZON.COM*B509J7NE1	03/23/2026	26-001843 - RESTOCK OF STATION SUPPLIES (BRUSHES, A	\$94.38
AMAZON MKTPL*B552G11V2	03/17/2026	26-001794 - RESTOCK OF STATION SUPPLIES (BLACK TEA,	\$98.10
AMAZON MKTPL*BE1RI4VH0	03/09/2026	26-001656 - RESTOCK OF STATION SUPPLIES AND VENDIN	\$20.98
AMAZON MKTPL*BP7O42LK1	03/09/2026	26-001656 - RESTOCK OF STATION SUPPLIES AND VENDIN	\$208.15
WALMART.COM 8009256278	03/23/2026	26-001855 - RESTOCKING VENDING MACHINES	\$43.08
SAMSClub.COM	03/09/2026	26-001653 - RESTOCK OF STATION SUPPLIES AND VENDIN	\$1,107.63
AMAZON.COM*B50928AV1	03/24/2026	26-001857 - RESTOCKING OF VENDING MACHINE SUPPLIES	\$106.82
AMAZON MKTPL*BC85M2Y22	04/02/2026	26-001977 - PUBLIC HEALTH CLINIC OFFICE SUPPLIES (CLA	\$73.47
AMAZON MKTPL*BD4WI3PU0	03/23/2026	26-001798 - REPLACEMENT SHOES FOR K. LEE (UNIFORM)	\$63.07

## April 2026 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON.COM*BD0F43KG1	03/23/2026	26-001758 - A. SEWELL (UNIFORM - SHOES)	\$89.95
AMAZON.COM	03/18/2026	26-001666 - CREDIT FOR RETURN OF K. LEE SHOES (UNIFC	(\$66.50)
AMAZON.COM*BP9BQ3LC1	03/09/2026	26-001666 - K. LEE (UNIFORM - SHOE ORDER)	\$66.50
NAEMT	03/31/2026	NAEMT INVOICE 012603205201000 COURSE PH-26-03205-20	\$160.00
NAEMT	03/16/2026	NAEMT INVOICE 022601005041000 COURSE AM-26-01005-04	\$170.00
AMAZON MKTPL*BE26F9S41	03/06/2026	26-001659 - REPLACEMENT TRIPOD FOR CLINICAL CONTIN	\$132.99
DSHS REGULATORY PROG	03/31/2026	S. WRIGHT RENEWAL	\$64.00
DSHS REGULATORY PROG	03/27/2026	R. CORDER RENEWAL	\$126.00
DSHS REGULATORY PROG	03/19/2026	A. JENKINS RENEWAL	\$126.00
DSHS REGULATORY PROG	03/19/2026	MCHD RENEW CE PROVIDER REGISTRATION	\$62.00
DSHS REGULATORY PROG	03/17/2026	B. BREAUX RENEWAL	\$96.00
DSHS REGULATORY PROG	03/13/2026	T. GORDON RENEWAL	\$64.00
SOUNDCLOUD INC	03/09/2026	PODCAST ANNUAL SUBSCRIPTION	\$143.64
TEXAS A AND M HOTEL AN	04/02/2026	TX NAEMSP HOTEL C. PATRICK	\$395.74
SLADEK CONFERENCE SERV	03/11/2026	N. SMITH TXNAEMSP REGISTRATION PARTIAL REFUND	(\$500.00)
SAFE KIDS WORLDWIDE	03/16/2026	CHILD PASSENGER SAFETY TECHNICIAN RECERTIFICATIO	\$55.00
BUTTERFLY NETWORK	03/13/2026	ANNUAL RENEWAL	\$2,000.00
TIFF'S TREATS	03/12/2026	TIFF'S TREATS OLENDORF SAVE REUNION CANCEL	(\$85.79)
JASONSDELI	03/19/2026	CISM NEOP LUNCH	\$265.95
CHICK-FIL-A #03922	03/18/2026	NEOP LUNCH	\$312.41
CHIPOTLE ONLINE	03/18/2026	NEOP LUNCH MEET THE DOCS	\$291.94
DOUBLETREE	03/30/2026	EVT TRAINING/TESTING HOTEL B. ARITA	\$851.69
DOUBLETREE	03/30/2026	EVT TRAINING/TESTING HOTEL M. CARMICHAEL	\$851.69
AMAZON MKTPL*BD62U01K1	03/18/2026	26-001802 - DIGITAL AIR PRESSURE GAUGE	\$39.96
AMAZON MKTPL*BD56R5MD2	03/12/2026	26-001708 - TOOL STIPEND FOR M. CARMICHAEL	\$143.19
ULINE *SHIP SUPPLIES	03/26/2026	26-001823 - CREDIT FOR GLOVES RETURNED	(\$154.00)
ULINE *SHIP SUPPLIES	03/24/2026	26-001823 - SHIPPING AND HANDLIND FEE FOR PO #26-001	\$26.01
ULINE *SHIP SUPPLIES	03/24/2026	26-001879 - VARIOUS COLORS AND SIZES OF NITRILE GLO	\$572.65
ULINE *SHIP SUPPLIES	03/19/2026	26-001823 - VARIOUS GLOVES AND TAPE FOR FLEET	\$484.83
AMAZON MKTPL*B58LS6TL2	03/17/2026	26-001339 - TRI - FLOW LUBRICANT (FLEET SHOP SUPPLIE	\$24.80
AMAZON MKTPLPLACE PMTS	03/16/2026	26-001339 - CREDIT FOR RETURN OF TRI - FLOW LUBRICAN	(\$24.48)
EVT CERTIFICATION	03/09/2026	EVT E2 TEST FEE M. CARMICHAEL	\$67.50
EVT CERTIFICATION	03/09/2026	EVT E0 AND E1 TEST FEE B. ARITA	\$135.00
EVT CERTIFICATION	03/09/2026	EVT E4 TEST FEE M. CARMICHAEL	\$67.50
HCTRA EZ TAG REBILL	03/23/2026	MONTHLY TOLL REBILL	\$480.00
AMAZON MKTPL*BP2CK3Y10	03/18/2026	26-001796 - REPLACEMENT SHOCKS FOR INTERIOR CABIN	\$29.12
AUTHORIZE.NET	04/06/2026	MONTHLY FEE TO MCHD TO CREDIT CARDS AND ELECTRC	\$97.70
AMAZON MKTPL*B52SW9S51	03/27/2026	26-001926 - HEADSETS FOR BILLING DEPT. PERSONNEL	\$137.98
NAACINC*	03/06/2026	26-001669 - CERTIFICATION TRAINING FOR AMBULANCE C	\$1,125.00
PAYPAL *THINKSTAPPL TH	03/16/2026	CANARY SUBSCRIPTION (04/01/22 - 03/31/23)	\$6,750.00
BGP.TOOLS SUB	04/03/2026	BGP TOOLS MONTHLY BPO#26-000801	\$33.35
BGP.TOOLS SUB	04/03/2026	BGP TOOLS INTERNATIONAL TRANSACTION FEE BPO#26-0	\$0.33
GOOGLE *CLOUD F53XHZ	04/02/2026	GOOGLE CLOUD BPO#26-000802	\$34.72
DNS MADE EASY	03/30/2026	DNS MADE EASY ANNUAL RENEWAL PO#26-001942	\$187.90
CONTACTZILLA.COM	03/30/2026	CELL PHONE CONTACT MANAGEMENT SOFTWARE PO#26-	\$2,577.60
GAYLORD OPRYLAND	03/16/2026	CENTRAL SQUARE ENGAGE 2025 HOTEL - S. TRAINOR	\$634.84
GAYLORD OPRYLAND	03/16/2026	CENTRAL SQUARE ENGAGE 2025 HOTEL - R. RYMAL	\$634.84
APPLE.COM/US	04/03/2026	APPLE IPAD REPAIR PO#26-001831	\$385.31
AMAZON MKTPL*BG5XH5Z91	03/30/2026	26-001940 - APPLE AIRTAGS FOR TRACKING	\$133.99
AMAZON MKTPL*BG6066QJ2	03/25/2026	26-001893 - MINI SCREWDRIVERS FOR IPAD CASES	\$19.44
AMAZON.COM*BD5G81NW2	03/10/2026	26-001727 - UPGRADE COMMUNITY PARAMEDICINE IPADS	\$804.00
AMAZON MKTPL*BE16M5VN0	03/09/2026	26-001671 - SCREWDRIVERS FOR DISTRICT CHIEFS OFFICI	\$6.20
AMAZON MKTPL*BE03J66R0	03/09/2026	26-001695 - IPHONE 16 CASES	\$142.40

**April 2026 Credit Card Transactions**  
**JP Morgan Chase Bank**

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON MKTPL*BE2790TV0	03/06/2026	26-001665 - TOOLS FOR IT (CABLE TIE GUN, LASER TAPE M	\$59.82
STARLINK INTERNET	03/09/2026	STARLINK INTERNET - PO#26-002047	\$605.00
FALCON AUTO GLASS	03/16/2026	J. ASTORGA BACK GLASS BROKEN BY MCHD VENDOR WH	\$535.84
NTE 5665	04/02/2026	CAR WASH REPAIR PARTS	\$137.95
COBURN SUPPLY CO. 50	03/30/2026	SUPPLIES FOR ST 32 WATER SYSTEM REPAIRS	\$42.20
THE HOME DEPOT 508	03/25/2026	SUPPLIES - PICTURE HANGING KIT FOR RC TICKET, BLAST	\$40.94
COBURN SUPPLY CO. 50	03/24/2026	GASKET KIT AND RECTORSEAL SURESEAL INLINE DRAIN F	\$221.14
THE HOME DEPOT 508	03/23/2026	LIGHT REPLACEMENTS AND WOOD GLUE	\$64.38
THE HOME DEPOT 508	03/23/2026	SUPPLIES FOR REPAIRS	\$57.46
THE HOME DEPOT 508	03/23/2026	SUPPLIES FOR WASHER REPAIRS	\$33.48
THE HOME DEPOT 508	03/20/2026	SUPPLIES FOR REPAIRS AT ST 31	\$38.17
LOWES #01515*	03/12/2026	H2O GAUGE FOR REPAIRS	\$30.66
LOWES #00232*	03/11/2026	SUPPLIES FOR REPAIRS AT ST 32	\$51.53
LOWES #00232*	03/10/2026	SUPPLIES FOR REPAIRS AT STATION 32	\$67.36
THE HOME DEPOT #0508	03/11/2026	26-001675 - SALT FOR STATION 32	\$542.20
AMAZON MKTPL*BG5K15F00	04/01/2026	26-001959 - SPEED SLEEVE FOR STATION 48	\$636.00
AMAZON MKTPL*BD78H7QX1	03/20/2026	26-001787 - BLIND REPLACEMENTS FOR STATION 34	\$29.94
AMAZON MKTPLPLACE PMTS	03/12/2026	26-001468 - CREDIT FOR SLIDING DOOR REPAIR TRACK RE	(\$95.12)
THE HOME DEPOT 508	03/09/2026	TOOLS	\$137.85
HARBOR FREIGHT TOOLS 7	04/02/2026	WINCH FOR ZUMRO AND HOSE BIBS	\$153.97
THE HOME DEPOT 6516	03/27/2026	BOLTS	\$22.86
THE HOME DEPOT #0508	04/06/2026	REPLACEMENT MICROWAVE FOR ADMIN	\$109.00
THE HOME DEPOT 6516	03/16/2026	STATION 20 NEW MICROWAVE	\$179.00
OFFICE DEPOT #1127	03/20/2026	26-001499 CREDIT FOR BROKEN DRY ERASE BOARD	(\$489.99)
BESTBUYCOM807153905141	03/12/2026	26-001633 - TVS FOR ADMIN. BUILDING, DISTRICT STATION	\$497.93
BESTBUYCOM807153905141	03/12/2026	26-001633 - TVS FOR ADMIN. BUILDING, DISTRICT STATION	\$248.96
BESTBUYCOM807153905141	03/12/2026	26-001633 - TVS FOR ADMIN. BUILDING, DISTRICT STATION	\$1,612.90
OFFICE DEPOT #1127	03/06/2026	26-001499 - GLASS WHITEBOARD FOR DEPASQUALE OFFIC	\$529.98
AMAZON MKTPL*BC41R4WT2	04/02/2026	26-001886 - TOWER FANS FOR STATION 14	\$209.97
AMAZON MKTPL*BG0C005L1	04/01/2026	26-001885 - METAL STORAGE CABINET FOR STATION 24	\$119.99
UNIVERSAL NAT GAS PYMT	03/17/2026	STATION 27 (02/02/26-03/02/26)	\$169.22
PINES GAS, INC.	03/11/2026	STATION 40 (14583 FM 1488) 12/22/25-01/21/26	\$433.15
PINES GAS, INC.	03/11/2026	STATION 40 (14575 FM 1488) 12/22/25-01/21/26	\$72.97
MS CAREERS	03/06/2026	JOB POSTINGS ON JOURNAL OF EMERG. MEDICAL SERVIC	\$599.00
SOCIETYFORHUMANRESOURC	03/27/2026	26-001931 - SHRM 2026 VIRTUAL CONFERENCE FOR K. MCI	\$1,916.00
*PERKSATWORK*FTD	03/27/2026	26-001925 - GET WELL FLOWERS FOR R. HUDSON	\$88.49
TLF*LOVING GRACE FLOWE	03/18/2026	26-001808 - BEREAVEMENT FLOWERS - J. WILLIAMS BOAR	\$114.75
*PERKSATWORK*FTD	03/12/2026	26-001774 - BEREAVEMENT FLOWERS (R. GUILLORY)	\$82.26
*PERKSATWORK*FTD	03/12/2026	26-001775 - BEREAVEMENT FLOWERS FOR J. MCCLOSKEY	\$77.47
SAMSClub.COM	03/20/2026	26-001769 - CAKE FOR L. SULLY RETIREMENT PARTY	\$21.87
SAMSClub.COM	03/19/2026	26-001769 - ITEMS FOR L. SULLY'S RETIREMENT PARTY	\$194.41
CFA SERVCO INC	03/17/2026	26-001628 - CHICK-FIL-A GIFT GC'S FOR EMPLOYEE B-DAY'	\$1,000.00
AMAZON MKTPL*BP32Q4NA0	03/12/2026	26-001765 - RETIREMENT PARTY DECORATIONS- L SULLY	\$43.92
REV.COM	03/26/2026	MARCH TRANSCRIPTION OF BOD MEETING	\$165.17
BEST WESTERN HOTELS	04/02/2026	TXMTF WORKGROUP HOTEL J. GUTIERREZ	\$115.57
UNITED AIRLINES	03/09/2026	SOA CONFERENCE FLIGHT 4/26-5/1 Z. MANCHESTER	\$296.80
UNITED AIRLINES	03/09/2026	SOA CONFERENCE BAGS 4/26-5/1 M. BORSKI	\$35.00
UNITED AIRLINES	03/09/2026	SOA CONFERENCE FLIGHT 4/26-5/1 M. BORSKI	\$296.80
UNITED AIRLINES	03/09/2026	SOA CONFERENCE FLIGHT 4/26-5/1 G. LARA	\$296.80
UNITED AIRLINES	03/09/2026	SOA CONFERENCE BAGS 4/26-5/1 G. LARA	\$35.00
UNITED AIRLINES	03/09/2026	SOA CONFERENCE BAGS 4/26-5/1 G. LARA	\$35.00
UNITED AIRLINES	03/09/2026	SOA CONFERENCE BAGS 4/26-5/1 M. BORSKI	\$35.00
UNITED AIRLINES	03/09/2026	SOA CONFERENCE BAGS 4/26-5/1 Z. MANCHESTER	\$35.00

**April 2026 Credit Card Transactions**  
**JP Morgan Chase Bank**

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
UNITED AIRLINES	03/09/2026	SOA CONFERENCE BAGS 4/26-5/1 Z. MANCHESTER	\$35.00
APPLE.COM/BILL	04/03/2026	MONTHLY CHARGE FOR M. WELLS IPHONE ICLLOUD STORA	\$0.99
DATA CAMP INC.	04/03/2026	26-001988 - SOFTWARE TRAINING FOR EMS DATA	\$660.00
EMBASSY SUITES	04/02/2026	TEXAS PUBLIC SAFETY CONFERENCE HOTEL M. DYCHES	\$770.44
EMBASSY SUITES	04/02/2026	TEXAS PUBLIC SAFETY CONFERENCE HOTEL S. MCCULLY	\$770.44
EMBASSY SUITES	04/02/2026	TEXAS PUBLIC SAFETY CONFERENCE HOTEL A. PARENT	\$770.44
AMAZON MKTPL*BC6YH10O2	03/27/2026	26-001873 - BIKE TEAM SHOES (UNIFORM)	\$380.92
TRACEABLE PRODUCTS	03/23/2026	VACCINE REFRIGERATOR THERMOMETER SOFTWARE PO:	\$124.00
AMAZON.COM*BG39F6XN0	04/03/2026	26-001977 - PUBLIC HEALTH CLINIC OFFICE SUPPLIES (PRII	\$50.00
AMAZON MKTPL*BG5HA95H1	04/02/2026	26-001977 - PUBLIC HEALTH CLINIC OFFICE SUPPLIES (CLA	\$13.67
AMAZON.COM*B53K95HF1	03/26/2026	26-001849 - OFFICE SUPPLIE FOR PUBLIC HEALTH	\$33.53
AMAZON.COM*B59IU1AH1	03/24/2026	26-001849 - OFFICE SUPPLIES FOR PUBLIC HEALTH	\$3.52
<b>Total</b>			<b><u>\$53,599.09</u></b>

**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Patient Refunds - One Time Checks (04/01/2026 - 04/30/2026)**

<b>Payment number</b>	<b>Payment type</b>	<b>Invoice date</b>	<b>Vendor name</b>	<b>Invoice amount</b>
123342	Computer Check	4/7/2026	Refund	\$394.78
123343	Computer Check	4/7/2026	Refund	\$790.75
123344	Computer Check	4/7/2026	Refund	\$275.00
123345	Computer Check	4/7/2026	Refund	\$323.63
123346	Computer Check	4/7/2026	Refund	\$29.24
123347	Computer Check	4/7/2026	Refund	\$183.00
123348	Computer Check	4/7/2026	Refund	\$977.84
123349	Computer Check	4/7/2026	Refund	\$375.33
123377	Computer Check	4/14/2026	Refund	\$1,303.22
123378	Computer Check	4/14/2026	Refund	\$235.00
123379	Computer Check	4/14/2026	Refund	\$1,009.13
123380	Computer Check	4/14/2026	Refund	\$137.50
123381	Computer Check	4/14/2026	Refund	\$50.00
123382	Computer Check	4/14/2026	Refund	\$32.08
123383	Computer Check	4/14/2026	Refund	\$247.38
123384	Computer Check	4/14/2026	Refund	\$116.78
123385	Computer Check	4/14/2026	Refund	\$275.00
123386	Computer Check	4/14/2026	Refund	\$1,451.71
123387	Computer Check	4/14/2026	Refund	\$722.07
123388	Computer Check	4/14/2026	Refund	\$717.49
123389	Computer Check	4/14/2026	Refund	\$121.10
123390	Computer Check	4/14/2026	Refund	\$369.21
123391	Computer Check	4/14/2026	Refund	\$903.96
123450	Computer Check	4/28/2026	Refund	\$719.03
123451	Computer Check	4/28/2026	Refund	\$273.64
123452	Computer Check	4/28/2026	Refund	\$826.64
123453	Computer Check	4/28/2026	Refund	\$942.95
123454	Computer Check	4/28/2026	Refund	\$131.74
123455	Computer Check	4/28/2026	Refund	\$39.94
123456	Computer Check	4/28/2026	Refund	\$659.20
123457	Computer Check	4/28/2026	Refund	\$100.00
123458	Computer Check	4/28/2026	Refund	\$125.00
123459	Computer Check	4/28/2026	Refund	\$96.46
123460	Computer Check	4/28/2026	Refund	\$40.00
123461	Computer Check	4/28/2026	Refund	\$119.80
123462	Computer Check	4/28/2026	Refund	\$473.55
123463	Computer Check	4/28/2026	Refund	\$142.75
123464	Computer Check	4/28/2026	Refund	\$125.00
123465	Computer Check	4/28/2026	Refund	\$117.18
123466	Computer Check	4/28/2026	Refund	\$39.23
123467	Computer Check	4/28/2026	Refund	\$128.86
123468	Computer Check	4/28/2026	Refund	\$604.40
123469	Computer Check	4/28/2026	Refund	\$474.88
123470	Computer Check	4/28/2026	Refund	\$96.65
123471	Computer Check	4/28/2026	Refund	\$153.76
123472	Computer Check	4/28/2026	Refund	\$546.19
123473	Computer Check	4/28/2026	Refund	\$679.47
123474	Computer Check	4/28/2026	Refund	\$120.26
123475	Computer Check	4/28/2026	Refund	\$413.29

**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Patient Refunds - One Time Checks (04/01/2026 - 04/30/2026)**

<b>Payment number</b>	<b>Payment type</b>	<b>Invoice date</b>	<b>Vendor name</b>	<b>Invoice amount</b>
123476	Computer Check	4/28/2026	Refund	\$449.89
123477	Computer Check	4/28/2026	Refund	\$113.45
123478	Computer Check	4/28/2026	Refund	\$120.26
123479	Computer Check	4/28/2026	Refund	\$126.51
123480	Computer Check	4/28/2026	Refund	\$980.94
123481	Computer Check	4/28/2026	Refund	\$446.18
123482	Computer Check	4/28/2026	Refund	\$121.72
123483	Computer Check	4/28/2026	Refund	\$120.26
123484	Computer Check	4/28/2026	Refund	\$591.95
123485	Computer Check	4/28/2026	Refund	\$1,488.44
123486	Computer Check	4/28/2026	Refund	\$505.12
123487	Computer Check	4/28/2026	Refund	\$120.81
123488	Computer Check	4/28/2026	Refund	\$128.86
Total				<b><u>\$24,545.46</u></b>

**Montgomery County Hospital District**  
**Expense Allocation Report - Public Health**  
Board Meeting 05/26/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
<b>ATT103 AT&amp;T Mobility Roc (6463)</b>	4/19/2026	287283884314X04272026	Mar 20 - Apr 19	22-200-58200-1000	58200 - Telephones-Cellular	\$30.00
					<b>Total - ATT103 AT&amp;T Mobility Roc (64</b>	<b>\$30.00</b>
<b>BHA100 Meghna Joshi</b>	4/29/2026	BHA*04222026	EXPENSE - TACCHO Annual Premier Public Heal	22-206-53150-1010	53150 - Conferences - Fees, Travel, & I	\$347.37
					<b>Total - BHA100 Meghna Joshi</b>	<b>\$347.37</b>
<b>DAI100 Dailey Wells Communication Inc.</b>	4/1/2026	26CC031905	Portable Radios for Public Health	22-205-57250-1011	57250 - Radios	\$40,235.26
	4/23/2026	26CC031104	Tait TP9300 VHF Portable Radios	22-203-57250-1013	57250 - Radios	\$4,912.00
					<b>Total - DAI100 Dailey Wells Communi</b>	<b>\$45,147.26</b>
<b>DEA110 Dearborn National Life Ins Co Known</b>	4/1/2026	F021753 04.01.26	04/01/2026-04/30/2026	22-204-51700-1012	51700 - Health & Dental	\$115.05
	4/1/2026	F021753 04.01.26	04/01/2026-04/30/2026	22-200-51700-1000	51700 - Health & Dental	\$321.05
	4/1/2026	F021753 04.01.26	04/01/2026-04/30/2026	22-206-51700-1010	51700 - Health & Dental	\$240.08
	4/1/2026	F021753 04.01.26	04/01/2026-04/30/2026	22-205-51700-1011	51700 - Health & Dental	\$105.08
	4/1/2026	F021753 04.01.26	04/01/2026-04/30/2026	22-202-51700-1014	51700 - Health & Dental	\$95.12
	4/1/2026	F021753 04.01.26	04/01/2026-04/30/2026	22-203-51700-1013	51700 - Health & Dental	\$130.98
					<b>Total - DEA110 Dearborn National Lif</b>	<b>\$1,007.36</b>
<b>IMP100 Colortech Direct &amp; Impact Printing</b>	4/1/2026	42534	Business Cards For Employee - R. Thomas	22-204-57000-1012	57000 - Printing Services	\$40.00
	4/24/2026	42773	Prepare TRi-Fold -PHEP	22-205-57000-1011	57000 - Printing Services	\$360.80
					<b>Total - IMP100 Colortech Direct &amp; Imp</b>	<b>\$400.80</b>
<b>JPM100 JP Morgan Chase Bank</b>	4/5/2026	0003 6741 04.20.2026	April CC Transactions	22-200-54100-1000	54100 - Dues/Subscriptions	\$124.00
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	22-200-56300-1000	56300 - Office Supplies	\$63.67
	4/5/2026	0003 6741 04.20.2026	April CC Transactions	22-207-56300-1012	56300 - Office Supplies	\$37.05
					<b>Total - JPM100 JP Morgan Chase Bar</b>	<b>\$224.72</b>
<b>LAN106 Language Line Services, Inc.</b>	4/15/2026	11889220	3/31/2026 LL Bill	22-206-53050-1010	53050 - Computer Software	\$458.45
	4/16/2026	MLI-124225	Misapplied Call in 2/26	22-206-53050-1010	53050 - Computer Software	(\$8.60)
					<b>Total - LAN106 Language Line Servic</b>	<b>\$449.85</b>
<b>LEA110 Rene Leal</b>	4/8/2026	LEA*04082026	MILEAGE (04/07/2026 - 04/07/2026)	22-203-56200-1013	56200 - Mileage Reimbursements	\$60.11
					<b>Total - LEA110 Rene Leal</b>	<b>\$60.11</b>
<b>MET185 Metropolitan Life Insurance Company</b>	4/13/2026	89393966 (22)	Dental & Vision premiums for April 2026 - Fund 22	22-203-51700-1013	51700 - Health & Dental	\$163.85
	4/13/2026	89393966 (22)	Dental & Vision premiums for April 2026 - Fund 22	22-205-51700-1011	51700 - Health & Dental	\$163.85
	4/13/2026	89393966 (22)	Dental & Vision premiums for April 2026 - Fund 22	22-206-51700-1010	51700 - Health & Dental	\$236.44
	4/13/2026	89393966 (22)	Dental & Vision premiums for April 2026 - Fund 22	22-204-51700-1012	51700 - Health & Dental	\$68.79
	4/13/2026	89393966 (22)	Dental & Vision premiums for April 2026 - Fund 22	22-202-51700-1014	51700 - Health & Dental	\$43.66
	4/13/2026	89393966 (22)	Dental & Vision premiums for April 2026 - Fund 22	22-200-51700-1000	51700 - Health & Dental	\$79.79
					<b>Total - MET185 Metropolitan Life Insu</b>	<b>\$756.38</b>
<b>NIE102 Zane Niemand</b>	4/7/2026	NIE*04042026	PER DIEM - Epidemiology & Laboratory Capacity (	22-205-53150-1011	53150 - Conferences - Fees, Travel, & I	\$360.00

**Montgomery County Hospital District  
Expense Allocation Report - Public Health  
Board Meeting 05/26/2026 Paid Invoices**

				<b>Total - NIE102 Zane Niemand</b>	<b>\$360.00</b>
<b>SIM109 Sims, Charles R M.D.</b>	4/29/2026	SIM*04202026	MCPHD Medical Director April 2026	22-205-53330-1011 53330 - Contractual Obligations-Other	\$1,835.00
	4/29/2026	SIM*04202026	MCPHD Medical Director April 2026	22-200-53330-1000 53330 - Contractual Obligations-Other	\$165.00
				<b>Total - SIM109 Sims, Charles R M.D.</b>	<b>\$2,000.00</b>
<b>VER104 Verizon Wireless (POB 660108)</b>	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	22-203-58200-1013 58200 - Telephones-Cellular	\$75.19
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	22-204-58200-1012 58200 - Telephones-Cellular	\$75.19
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	22-206-58200-1010 58200 - Telephones-Cellular	\$225.57
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	22-205-58200-1011 58200 - Telephones-Cellular	\$225.57
	4/9/2026	6140676175	Mar 10 - Apr 09, 2026	22-200-58200-1000 58200 - Telephones-Cellular	\$74.40
				<b>Total - VER104 Verizon Wireless (POI)</b>	<b>\$675.92</b>
<b>WIL118 Nicholas Wilkey</b>	4/29/2026	WIL*04242026	MILEAGE (04/12/2026 - 04/16/2026)	22-205-56200-1011 56200 - Mileage Reimbursements	\$47.85
				<b>Total - WIL118 Nicholas Wilkey</b>	<b>\$47.85</b>
				<b>Total</b>	<b><u><u>\$51,507.62</u></u></b>

**Account Summary**

<b>Fund</b>	<b>Department</b>	<b>Account</b>	<b>Total</b>
22 - MCPHD General Fund	200 - PH Clinic	51700 - Health & Dental	\$400.84
22 - MCPHD General Fund	200 - PH Clinic	53330 - Contractual Obligations-Other	\$165.00
22 - MCPHD General Fund	200 - PH Clinic	54100 - Dues/Subscriptions	\$124.00
22 - MCPHD General Fund	200 - PH Clinic	56300 - Office Supplies	\$63.67
22 - MCPHD General Fund	200 - PH Clinic	58200 - Telephones-Cellular	\$104.40
22 - MCPHD General Fund	202 - RLSS/LPHS	51700 - Health & Dental	\$138.78
22 - MCPHD General Fund	203 - CPS/CRI	51700 - Health & Dental	\$294.83
22 - MCPHD General Fund	203 - CPS/CRI	56200 - Mileage Reimbursements	\$60.11
22 - MCPHD General Fund	203 - CPS/CRI	57250 - Radios	\$4,912.00
22 - MCPHD General Fund	203 - CPS/CRI	58200 - Telephones-Cellular	\$75.19
22 - MCPHD General Fund	204 - EAIDU/SUR	51700 - Health & Dental	\$183.84
22 - MCPHD General Fund	204 - EAIDU/SUR	57000 - Printing Services	\$40.00
22 - MCPHD General Fund	204 - EAIDU/SUR	58200 - Telephones-Cellular	\$75.19
22 - MCPHD General Fund	205 - CPS/PHEP	51700 - Health & Dental	\$268.93
22 - MCPHD General Fund	205 - CPS/PHEP	53150 - Conferences - Fees, Travel, & Meals	\$360.00
22 - MCPHD General Fund	205 - CPS/PHEP	53330 - Contractual Obligations-Other	\$1,835.00
22 - MCPHD General Fund	205 - CPS/PHEP	56200 - Mileage Reimbursements	\$47.85
22 - MCPHD General Fund	205 - CPS/PHEP	57000 - Printing Services	\$360.80
22 - MCPHD General Fund	205 - CPS/PHEP	57250 - Radios	\$40,235.26
22 - MCPHD General Fund	205 - CPS/PHEP	58200 - Telephones-Cellular	\$225.57
22 - MCPHD General Fund	206 - CPS/PHIG	51700 - Health & Dental	\$476.52
22 - MCPHD General Fund	206 - CPS/PHIG	53050 - Computer Software	\$449.85
22 - MCPHD General Fund	206 - CPS/PHIG	53150 - Conferences - Fees, Travel, & Meals	\$347.37
22 - MCPHD General Fund	206 - CPS/PHIG	58200 - Telephones-Cellular	\$225.57
22 - MCPHD General Fund	207 - IDCU/SARS	56300 - Office Supplies	\$37.05
<b>Total</b>			<b>\$51,507.62</b>



# AGENDA ITEM # 18

Board Mtg.: 05/26/2026

## Montgomery County Hospital District

### Proceeds from Sale of Vehicles

10/01/2025 - 04/30/2026

<u>Account Name</u>	<u>Shop No.</u>	<u>Description</u>	<u>Mileage</u>	<u>Engine Hrs</u>	<u>Sale Date</u>	<u>Sale of Surplus</u>
Vehicles	X-1151	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	370,147		11/12/25	\$ 7,500.00
Vehicles	E-2797	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	380,797		11/12/25	\$ 7,500.00
Vehicles	E-2698	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	371,160		11/12/25	\$ 7,500.00
Vehicles	X-1153	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	368,828		11/12/25	\$ 7,500.00
Vehicles	E-2735	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	377,292		11/12/25	\$ 7,500.00
Vehicles	X-1110	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	384,337		11/12/25	\$ 7,500.00
Vehicles	E-2737	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	381,504		11/12/25	\$ 7,500.00
Vehicles	E-2875	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	373,096		11/12/25	\$ 7,500.00
Vehicles	X-1154	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	371,614		11/12/25	\$ 7,500.00
		<b>Vehicles Total</b>				<b>67,500.00</b>
		<b>Total Proceeds</b>				<b>67,500.00</b>

**MINUTES OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., April 28, 2026 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

**1. Call to Order**

Meeting called to order at 4:00 p.m.

**2. Invocation**

Led by Mr. Bagley

**3. Pledge of Allegiance**

Led by Mr. Shirley

**4. Roll Call**

**Present:**

Bob Bagley  
Charles Shirley  
Kelly Inman – *arrived at 4:13 p.m.*  
Tanya Peacock  
Robert Hudson

**Not Present:**

Jackie Williams  
Jason Walker

**5. Public Comment**

No one from the public made a comment.

**6. Special Recognition**

**Employee of the Month**

**NonField Employee** – Nikki Greer

**Field Employee** – Tamera Mattice

**7. Consider and take action on election of replacement for board officer, Treasurer. (Mr. Shirley, Chairman - MCHD Board)**

Mr. Shirley made a motion to nominate Mr. Jason Walker as replacement for board officer, Treasurer. Mr. Bagley offered a second and motion passed unanimously.

**8. Presentation of Investment Report for the quarter ended March 31, 2026. (Mr. Shirley, Chairman – MCHD Board)**

Ms. Jamie Hobbs presented the Investment Report for quarter ended March 31, 2026 to the board.

9. **Monthly Reports:**

- a. **CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**
- b. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**
- c. **COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, IT and Public Health.**
- d. **Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.**
- e. **Update on Accounting, Billing and Public Health departments.**

Mr. Randy Johnson, CEO presented the CEO report to the board.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

Mrs. Melissa Miller, COO advised her managers would be presenting reports to the board.

Mr. Justin Evans, Radio Coordinator presented the Facilities/Radio report to the board.

Mr. Calvin Hon, IT Manager presented the IT and Laserfiche report to the board.

Ms. Meghna Joshi, Epidemiology and Preparedness Division Manager presented the Epidemiology and Preparedness report.

Mrs. Melissa Miller, COO presented the Public Health Clinic report to the board.

*“Mr. Shirley advised that he would be leaving the meeting at 5:02 p.m. Mr. Bagley assumed administration of the meeting as Vice-Chairman.”*

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report.

Mr. Brett Allen, CFO presented the Accounting, Billing and Procurement report.

10. **Presentation of Quarterly Employee Turnover Report. (Mrs. Williams, Chair – Personnel Committee)**

Mrs. Emily Fitzgerald present the Quarterly Employee Turnover Report to the board.

11. **Consider and act on Proclamation in support of EMS Week, May 17-23, 2026. (Mr. Bagley, Chair – EMS Committee)**

Mr. James Campbell, EMS Chief read the Proclamation in support of EMS Week, May 17-23, 2026.

Mr. Bagley made a motion to consider and act on Proclamation in support of EMS Week, May 17-23, 2026. Dr. Peacock offered a second and motion passed unanimously.

12. **Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)**

Mrs. Inman made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Dr. Peacock offered a second and motion passed unanimously.

- 13. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)**

Mrs. Inman made a motion to consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Dr. Peacock offered a second and motion passed unanimously.

- 14. Consider and act on revisions and modifications to Healthcare Assistance Program (HCAP) which is comprised of the Montgomery County Indigent Care Plan and the Medical Assistance Plan Handbooks. (Mrs. Inman, Chair – Indigent Care Committee)**

Mrs. Inman made a motion to consider and act on revisions and modifications to Healthcare Assistance Program (HCAP) which is comprised of the Montgomery County Indigent Care Plan and the Medical Assistance Plan Handbooks. Dr. Peacock offered a second and motion passed unanimously.

- 15. CFO report of preliminary financials for six months ended March 31, 2026, and report updates on financial statements and investment.**

Mr. Brett Allen, CFO presented the Financial Report to the board.

- 16. Consider and act on engagement of auditor Weaver and Tidwell, LLP for audit to include, if necessary, a single audit. (Mr. Shirley, Chairman – MCHD Board)**

Mr. Bagley made a motion to consider and act on engagement of auditor Weaver and Tidwell, LLP for audit to include, if necessary, a single audit. Dr. Peacock offered a second. After board discussion motion passed unanimously.

- 17. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2026. (Mr. Shirley, Chairman – MCHD Board)**

Mr. Bagley made a motion to consider and act upon recommendation for amendment (s) to the budget for fiscal year ending September 30, 2026. Mrs. Inman offered a second and motion passed unanimously.

- 18. Consider and ratify the payment of the Impac Fleet monthly invoice for fuel charges for the month of March 2026. (Mr. Shirley, Chairman – MCHD Board)**

Mr. Bagley made a motion to consider and ratify the payment of Impac Fleet monthly invoice for fuel charges for the month of March, 2026. Mrs. Inman offered a second and motion passed unanimously.

- 19. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Chairman – MCHD Board)**

Mr. Bagley made a motion to consider and act on ratification of District invoices. Mrs. Inman offered a second and motion passed unanimously.

- 20. Consider and act on salvage and surplus. (Mr. Shirley, Chairman – MCHD Board)**

Mr. Bagley made a motion to consider and act on salvage and surplus. Dr. Peacock offered a second and motion passed unanimously.

**21. Consider and act on Secretary's Report – Minutes from the March 24, 2026 Regular BOD and April 9, 2026 Special BOD meeting. (Mrs. Williams, Secretary – MCHD Board)**

Mr. Bagley made a motion to consider and act on Secretary's report – Minutes from the March 24, 2026 Regular BOD and April 9, 2026 Special BOD meeting. Mrs. Inman offered a second and motion passed unanimously.

**22. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**

- a. **In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Shirley, Chairman – MCHD Board)**
- b. **In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the purchase of 809 West Semands Street. (Mr. Shirley, Chairman – MCHD Board)**
- c. **In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; Chief executive office, Randy Johnson. (Mr. Shirley, Chairman – MCHD Board)**

Mr. Bagley convened the board into executive session at 5:38 p.m. as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Shirley, Chairman – MCHD Board)
- b. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the purchase of 809 West Semands Street. (Mr. Shirley, Chairman – MCHD Board)
- c. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; Chief executive office, Randy Johnson. (Mr. Shirley, Chairman – MCHD Board)

**23. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)**

Mr. Bagley reconvened the board from executive session at 5:48 p.m. No action to be taken on agenda items 22a and 22c.

Mr. Bagley made a motion to authorize the CEO to close on property located on 809 West Semands Street. Dr. Peacock offered a second and motion passed unanimously.

**24. Adjourn.**

The board adjourned at 5:49 p.m.

# Agenda Item # 20



We Make a Difference!

**To:** Board of Directors  
**From:** Randy Johnson, CEO  
**Date:** May 26, 2026  
**Re: Convene into Executive Session**

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Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Shirley, Chairman – MCHD Board)
- b. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; Chief executive office, Randy Johnson. (Mr. Shirley, Chairman – MCHD Board)

# Agenda Item # 21



We Make a Difference!

**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** May 26, 2026

**Re: Reconvene from Executive Session**

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Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)