

**NOTICE OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

**Date:** March 24, 2026  
**Time:** 4:00 P.M.  
**Place:** MONTGOMERY COUNTY HOSPITAL DISTRICT  
ADMINISTRATIVE BUILDING  
1400 SOUTH LOOP 336 WEST  
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted three business days prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

**Subject:** The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

**Items Involving Visitors**

7. Present, consider and act on the Weaver and Tidwell, L.L.P. Audit of Fiscal Year Ended September 30, 2025. (Mr. Grice, Treasurer – MCHD Board)

**District**

8. Monthly Reports:
  - a. CEO Report to include executive summary, update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, and any other related district matters. Attached reports include:
  - b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
  - c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, IT and Public Health.
  - d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
  - e. Update on Accounting, Billing and Procurement departments.

9. Consider and act on Proclamation in support of National Public Safety Telecommunicators Week, April 12-18, 2026. (Mr. Bagley, Chair – EMS Committee)
10. Consider and act on Zoll Cardiac Monitors one year warranty contract renewal. (Mr. Walker, Chair – PADCOM Committee)
11. Consider and act on Docunav Annual Agreement. (Mr. Walker, Chair – PADCOM Committee)
12. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)
13. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)
14. Consider and act on ratification of contract with additional network providers for indigent care. (Mrs. Inman, Chair – Indigent Care Committee)
15. CFO report of preliminary financials for five months ended February 28, 2026, and report updates on financial statements and investment.
16. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
17. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)
18. Consider and act on Secretary’s Report – Minutes from the February 24, 2026 Regular BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

**Executive Session**

19. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
  - a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Shirley, Chairman – MCHD Board)
  - b. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 809 West Semands Street, Conroe, TX. (Mr. Shirley, Chairman – MCHD Board)
  - c. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; General Counsel for MCHD. (Mr. Shirley, Chairman – MCHD Board)
20. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)
21. Adjourn.

---

Jackie Williams, Secretary

**The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District’s Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).**

# Agenda Item # 7



We Make a Difference!

**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** March 24, 2026

**Re:** **Weaver Audit FYE September 30, 2025**

---

Present, consider and act on the Weaver and Tidwell, L.L.P. Audit of Fiscal Year Ended September 30, 2025. (Mr. Grice, Treasurer – MCHD Board)

# Montgomery County Hospital District

Annual Financial Report

Year Ended September 30, 2025

**Montgomery County Hospital District**  
 Annual Financial Report  
 For the Fiscal Year Ended September 30, 2025  
 Table of Contents

	Page	Exhibit
<b>Financial Section</b>		
Independent Auditor's Report .....	3	
Management's Discussion and Analysis.....	7	
<b>Basic Financial Statements</b>		
Government-wide Financial Statements		
Statement of Net Position .....	17	A-1
Statement of Activities .....	18	B-1
Fund Financial Statements		
Balance Sheet – Governmental Funds .....	20	C-1
Reconciliation of the Governmental Funds		
Balance Sheet to the Statement of Net Position .....	21	C-2
Statement of Revenues, Expenditures and		
Changes in Fund Balance – Governmental Funds.....	22	C-3
Reconciliation of the Statement of Revenues, Expenditures		
and Changes in Fund Balance of Governmental Funds to		
the Statement of Activities .....	23	C-4
Notes to the Financial Statements .....	25	
<b>Required Supplementary Information</b>		
Schedule of Revenues, Expenditures and Changes		
in Fund Balance – Budget to Actual – General Fund .....	51	D-1
Schedule of Changes in Net Pension Liability (Asset) and Related Ratios.....	52	E-1
Schedule of District Contributions to Texas County		
and District Retirement System (TCDRS) .....	54	E-2
Notes to the Required Supplementary Information .....	57	
<b>Overall Compliance and Internal Control Section</b>		
Independent Auditor's Report on Internal Control over Financial Reporting and on		
Compliance and Other Matters Based on an Audit of Financial Statements		
Performed in Accordance with <i>Government Auditing Standards</i> .....	61	
Schedule of Findings and Responses .....	63	
Schedule of Prior Year Audit Findings .....	64	

**This Page Intentionally Left Blank**

# **Financial Section**

**This Page Intentionally Left Blank**

## Independent Auditor's Report

To the Board of Directors of  
Montgomery County Hospital District  
1400 South Loop 336 West  
Conroe, Texas 77304

### Report on the Audit of the Financial Statements

#### Opinions

We have audited the financial statements of the governmental activities, the discretely presented component unit, the major fund, and the aggregate remaining fund information, of Montgomery County Hospital District (the District), as of and for the year ended September 30, 2025, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, the major fund and the aggregate remaining fund information of the District, as of September 30, 2025, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### Emphasis of Matter

As discussed in Note 14 to the basic financial statements, the fund balance/net position as of October 1, 2024 has been restated for the merger with the Montgomery County Public Health District (discretely presented component unit) in accordance with GASB Statement No. 69, *Government Combinations and Disposals of Government Operations*. Our opinions are not modified with respect to this matter.

#### Responsibilities of Management for the Financial Statements

The District's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Required Supplementary Information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated March 16, 2026 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

The Woodlands, Texas  
March 16, 2026

**This Page Intentionally Left Blank**

## Management's Discussion and Analysis

This discussion and analysis provides readers of the financial statements of Montgomery County Hospital District, (the District), with a narrative overview and analysis of the financial activities of the District for the fiscal year ended September 30, 2025. This discussion should be read in conjunction with the basic financial statements and the notes to the financial statements. This discussion and analysis includes comparative data for the prior year.

### Financial Highlights

- The assets and deferred outflows of resources of the District exceeded its liabilities and deferred inflows of resources at September 30, 2025 by \$120,982,664 (net position).
- The revenues for the District's government-wide activities were \$89,609,512 while expenses were \$79,019,938, resulting in an increase in total net position of \$10,589,574 from current year operations.
- The District's governmental funds reported an ending fund balance at September 30, 2025 of \$61,021,446 an increase of \$1,900,037 from the prior year. Approximately 54% of the ending balance, \$32,915,605, is unassigned.
- At year-end, the unassigned General Fund balance was 35% of total General Fund expenditures.
- Effective October 1, 2024 the activities of the Montgomery County Public Health District (MCPHD)(discretely presented component unit) were merged into the District, see Note 14 for additional information.

### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains required supplementary information in addition to the basic financial statements themselves.

**Government-wide Financial Statements.** The *government-wide financial statements*, which include the Statement of Net Position and the Statement of Activities, are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business. These statements are presented using the full accrual basis of accounting; therefore, revenues are reported when they are earned and expenses are reported when the goods or services are received, regardless of the timing of cash being received or paid.

The Statement of Net Position presents information on all of the District's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as net position. The Governmental Accounting Standards Board (GASB) believes that, over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The Statement of Activities presents information showing how the District's net position changed during the fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave). Because the Statement of Activities separates program revenue (revenue generated by specific programs through tenant rent, fees and program charges for services) from general revenue (revenue provided by taxes and other sources not tied to a particular program), it shows to what extent each function has to rely on general revenues for funding. The governmental activities of the District include administration, healthcare assistance, emergency medical services, radio, facilities, and information technology, public health and emergency preparedness, and interest and fiscal charges.

The government-wide financial operations (*governmental activities*) of the District are principally supported by taxes and net emergency medical services.

The government-wide financial statements can be found in the basic financial statements section.

**Fund Financial Statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District are presented in its governmental fund.

**Governmental Fund.** A *governmental fund* is used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. Government-wide financial statements are reported using full accrual accounting while governmental fund financial statements report only inflows and outflows of expendable resources, as well as balances of available resources at the end of the fiscal year. Governmental fund financial statements report revenue when earned, provided it is collectible within the reporting period or soon enough afterward to pay liabilities of the current period. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. To assist the reader, a comparison between the two bases of accounting is provided. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between the governmental fund and governmental activities.

The District maintained two governmental funds during the year. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balance for the general fund and special revenue fund. The general fund is considered to be a major fund while the special revenue fund is considered to be a nonmajor fund.

The District adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the General fund. The budgetary comparison can be used to demonstrate compliance with the budget in its original and final forms.

**Notes to Financial Statements.** The Notes to Financial Statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. As such, the notes are an integral part of the basic financial statements.

**Other Information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information comprised of a comparison between the District's General Fund final budget and actual results, schedule of changes in the net pension liability (assets) and related ratios and schedule of District contributions to Texas County and District Retirement System (TCDRS), which are in the section titled "Required Supplementary Information".

## Government-wide Financial Analysis

As noted earlier, the GASB believes net position may, over time, serve as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows of resources exceeded liabilities by \$120,982,664 at September 30, 2025, as shown in the table that follows.

### Montgomery County Hospital District's Net Position

	Governmental Activities					
	2025		2024		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Current and other assets	\$ 77,052,277	61	\$ 67,721,457	61	\$ 9,330,820	14
Capital assets	50,056,315	39	44,007,659	39	6,048,656	14
Total assets	127,108,592	100	111,729,116	100	15,379,476	
Total deferred outflows of resources	5,700,666	100	7,390,018	100	(1,689,352)	(23)
Other liabilities	4,310,335	45	3,591,418	38	718,917	20
Long-term liabilities	5,282,884	55	5,853,162	62	(570,278)	(10)
Total liabilities	9,593,219	100	9,444,580	100	148,639	
Total deferred inflows of resources	2,233,375	100	2,091,439	100	141,936	7
Net position:						
Net investment in capital assets	47,051,044	39	40,398,579	38	6,652,465	16
Unrestricted	73,931,620	61	67,184,536	62	6,747,084	10
<b>Total net position</b>	<b>\$ 120,982,664</b>	<b>100</b>	<b>\$ 107,583,115</b>	<b>100</b>	<b>\$ 13,399,549</b>	

The District's total assets of \$127,108,592 are largely comprised of capital assets net of accumulated depreciation and amortization of \$50,056,315, or 39% of total assets. Capital assets are non-liquid assets and cannot be used to satisfy the District's obligations.

Long-term liabilities of \$5,282,884 or 55% of total liabilities, largely decrease from prior fiscal year due to lease payments during the year. A more in-depth description of long-term liabilities can be found in Note 8 in the notes to the financial statements.

The District's net investment in capital assets, \$47,051,044 or 39% of total net position, represents capital assets net of related debt. It should be noted that the resources needed to repay this debt, if any, must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. The \$73,931,620, or 61%, of unrestricted net position represents resources available to fund the programs of the District's next fiscal year.

The District merged with its discretely presented component unit in fiscal year 2025 resulting in a restatement which increased net position of the primary government by \$2,809,975 as of October 1, 2024. Because this restatement is due to GASB Statement No. 69, *Government Combinations and Disposals of Government Operations*, the information for 2024 in the tables in MD&A have not been restated. See Note 14. for more information.

**Governmental Activities.** The District's governmental activities increased net position by \$10,589,574. Key components of this increase are as follows:

**Montgomery County Hospital District's Changes in Net Position**

	Governmental Activities					
	2025		2024		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Revenues:						
Program revenues:						
Charges for services:						
Administration	\$ 45,736	-	\$ 249,248	-	\$ (203,512)	(82)
Healthcare assistance	125	-	20	-	105	525
Emergency medical services, net	30,895,548	34	28,413,230	34	2,482,318	9
Radio, facilities, and information technology	1,070,274	1	941,606	1	128,668	14
Public health emergency preparedness	26,371	-	-	-	26,371	100
Operating grants and contributions:						
Emergency medical services, net	956,027	1	1,074,011	1	(117,984)	(11)
Public health emergency preparedness	1,010,733	1	34,316	-	976,417	2,845
General revenues:						
Property taxes	51,157,741	58	46,502,587	58	4,655,154	10
Grants and contributions not restricted to a specific program	1,108,127	1	893,619	1	214,508	24
Investment earnings	2,567,465	3	3,130,933	4	(563,468)	(18)
Miscellaneous	670,423	1	406,081	-	264,342	65
Gain on sale of capital assets	100,942	-	825,605	1	(724,663)	(88)
<b>Total revenues</b>	<b>89,609,512</b>	<b>100</b>	<b>82,471,256</b>	<b>100</b>	<b>7,138,256</b>	
Expenses						
Administration	15,548,062	20	12,334,348	17	3,213,714	26
Healthcare assistance	4,992,991	6	5,489,860	8	(496,869)	(9)
Emergency medical services	47,539,362	60	45,514,417	63	2,024,945	4
Radio, facilities, and information technology	9,530,697	12	8,911,107	12	619,590	7
Public health and emergency preparedness	1,326,438	2	164,058	-	1,162,380	709
Interest and fiscal charges	82,388	-	143,263	-	(60,875)	(42)
<b>Total expenses</b>	<b>79,019,938</b>	<b>100</b>	<b>72,557,053</b>	<b>100</b>	<b>6,462,885</b>	
<b>Change in net position</b>	<b>10,589,574</b>		<b>9,914,203</b>		<b>675,371</b>	
Net position - beginning	107,583,115		97,668,912		9,914,203	
Net position - adjustment - government merger	2,809,975		-		2,809,975	
Net position - beginning, as adjusted	110,393,090		97,668,912		12,724,178	
<b>Net position - ending</b>	<b>\$ 120,982,664</b>		<b>\$ 107,583,115</b>		<b>\$ 13,399,549</b>	

The District's total revenues of \$89,609,512 were all from governmental activities. Property tax revenue accounts for \$51,157,741, or 58%, and net emergency medical services revenue accounts for \$31,851,575, or 35% of total government-wide revenues. Net medical services revenue is comprised of charges for services of \$30,895,548 (34%) and operating grants and contributions of \$956,027 (1%). Total revenues increased \$7,128,441 over the prior year, primarily due to an increase in EMS charges and property tax revenues.

Total expenses for the year ended September 30, 2025 totaled \$79,019,938. Administration accounted for \$15,548,062 or 20%, healthcare assistance accounted for \$4,992,991 or 6%, emergency medical services accounted for \$47,539,362, or 60%, and radio, facilities, and information technology accounted for \$9,530,697, or 12% of total government-wide expenses.

### **Governmental Fund Financial Analysis**

The District uses fund accounting to ensure and demonstrate compliance with legal requirements.

The focus of the District's governmental funds are to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The general fund is the District's operating fund. At the end of the current fiscal year, unassigned fund balance of the general fund was \$30,593,077 and total fund balance was \$58,697,338. As a measure of the general fund's liquidity, it may be useful to compare unassigned and total fund balance to total fund expenditures. Unassigned and total fund balance represents 35% and 68% of total general fund expenditures, respectively. The fund balance of the District's general fund increased by \$2,404,193 during the current fiscal year. Increase in property tax base and EMS charges were the primary reason for the increase in fund balance.

The nonmajor special revenue fund accounts for essential public health services provided by the District. At the end of the current fiscal year, unassigned fund balance of the nonmajor special revenue fund was \$2,322,528 and total fund balance was \$2,324,128. Total fund balance increased by \$2,324,128 due to the government merger in Note 14.

### **General Fund Budgetary Highlights**

The District's budget is prepared on a modified accrual basis.

Capital outlay decreased \$2.4 million from the original budget. This is due to moving budgeted purchases from the current year to the next fiscal year.

Instances in which actual expenditures exceeded the final budget are disclosed in the notes to the required supplementary information.

### **Capital Assets and Debt Administration**

#### **Capital Assets**

The District's investment in capital assets for its governmental activities as of September 30, 2025 amounts to \$50,056,315 (net of accumulated depreciation and amortization). This investment in capital assets includes land and improvements, construction in progress, buildings and site improvements, equipment, vehicles, communication systems, and right-to-use assets.

Major capital asset additions during the year included the following:

- Construction in progress additions in the amount of \$2,977,595
- Equipment additions in the amount of \$2,491,408
- Vehicle additions in the amount of \$5,012,604

**Montgomery County Hospital District's Capital Assets**  
(net of depreciation and amortization)

	Governmental Activities					
	2025		2024		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Land and improvements	\$ 3,521,919	7	\$ 3,521,919	8	\$ -	-
Construction in progress	5,324,942	11	6,371,837	14	(1,046,895)	(16)
Buildings and site improvements	18,927,703	38	19,925,037	46	(997,334)	(5)
Equipment	6,367,347	13	5,228,773	12	1,138,574	22
Vehicles	7,754,819	15	2,824,610	6	4,930,209	175
Communication system	5,395,755	11	2,682,561	6	2,713,194	101
Right-to-use lease assets	2,648,093	5	3,230,351	7	(582,258)	(18)
Right-to-use subscription assets	115,737	-	222,571	1	(106,834)	(48)
<b>Totals</b>	<b>\$ 50,056,315</b>	<b>100</b>	<b>\$ 44,007,659</b>	<b>100</b>	<b>\$ 6,048,656</b>	

Additional information on the District's capital assets can be found in Note 8 of this report.

**Long-term Liabilities**

At September 30, 2025, the District had total outstanding long-term liabilities in the amount of \$5,282,884, which was related to leases payable, subscription liability, compensated absences, and healthcare claims. The following table summarizes the District's long-term liabilities.

**Montgomery County Hospital District's Outstanding Long-term Liabilities**

	Governmental Activities					
	2025		2024		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Leases payable	\$ 2,873,190	54	\$ 3,362,994	57	\$ (489,804)	(15)
Subscription liability	132,081	3	246,086	4	(114,005)	(46)
Compensated absences	1,900,062	36	1,726,709	30	173,353	10
Healthcare claims	377,551	7	517,373	9	(139,822)	(27)
<b>Total</b>	<b>\$ 5,282,884</b>	<b>100</b>	<b>\$ 5,853,162</b>	<b>100</b>	<b>\$ (570,278)</b>	

The District's total long-term liabilities decreased by \$570,278 during the 2025 fiscal year, due to decrease in lease payables due to scheduled lease payments. Additional information on the District's long-term liabilities can be found in Note 9 of this report.

**Economic Factors and Next Year's Budgets and Rates**

- District staff totals 468 employees, 331 of which are EMS first responders.
- The unemployment rate for Montgomery County is currently 3.8%, which is a decrease from the prior year rate of 4.2%.
- The population of Montgomery County at September 30, 2025 is approximately 783,000.
- A maintenance and operations tax rate of \$.0473 was adopted for the 2025-2026 fiscal year.

The District's budgeted fund balance for the 2026 fiscal year is expected to decrease by approximately \$2,010,882.

**Requests for Information**

This financial report is designed to provide a general overview of the District's finances for all those who are interested in the government's financial status. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Montgomery County Hospital District, P.O. Box 478, Conroe, Texas 77305.

**This Page Intentionally Left Blank**

# **Basic Financial Statements**

**This Page Intentionally Left Blank**

# Montgomery County Hospital District

## Statement of Net Position

September 30, 2025

## Exhibit A-1

	<u>Primary Governmental Governmental Activities</u>
<b>ASSETS</b>	
Cash and cash equivalents	\$ 18,859,119
Investments	34,023,023
Receivables, net	13,525,149
Intergovernmental receivables	109,565
Inventories	1,445,572
Prepaid items	533,377
Net pension asset	8,556,472
Capital assets, non-depreciable:	
Land and improvements	3,521,919
Construction in progress	5,324,942
Capital assets, net of accumulated depreciation and amortization:	
Buildings and site improvements	18,927,703
Equipment	6,367,347
Vehicles	7,754,819
Communication system	5,395,755
Right-to-use lease assets	2,648,093
Right-to-use subscription asset	115,737
	<hr/>
Total capital assets	50,056,315
	<hr/>
Total assets	127,108,592
<b>DEFERRED OUTFLOWS OF RESOURCES</b>	
Deferred outflows of resources for pensions	5,700,666
	<hr/>
Total deferred outflows of resources	5,700,666
<b>LIABILITIES</b>	
Accounts payable and accrued liabilities	4,273,881
Accrued interest	36,454
Noncurrent liabilities:	
Due within one year:	
Leases payable	849,452
Subscription liability	121,590
Compensated absences	1,900,062
Healthcare claims	377,551
Due in more than one year:	
Leases payable	2,023,738
Subscription liability	10,491
	<hr/>
Total liabilities	9,593,219
<b>DEFERRED INFLOWS OF RESOURCES</b>	
Deferred inflows of resources for pensions	753,252
Deferred inflows of resources for leases	1,480,123
	<hr/>
Total deferred inflows of resources	2,233,375
<b>NET POSITION</b>	
Net investment in capital assets	47,051,044
Unrestricted	73,931,620
	<hr/>
<b>TOTAL NET POSITION</b>	<u>\$ 120,982,664</u>

The Notes to Financial Statements are an integral part of this statement.

# Montgomery County Hospital District

## Statement of Activities

Year Ended September 30, 2025

FUNCTIONS/PROGRAMS	Expenses	Program Revenues	
		Charges for Services	Operating Grants and Contributions
<b>PRIMARY GOVERNMENT</b>			
Governmental activities:			
Administration	\$ 15,548,062	\$ 45,736	\$ -
Healthcare assistance	4,992,991	125	-
Emergency medical services	47,539,362	30,895,548	956,027
Radio, facilities, and information technology	9,530,697	1,070,274	-
Public health and emergency preparedness	1,326,438	26,371	1,010,733
Interest and fiscal charges	82,388	-	-
Total governmental activities	79,019,938	32,038,054	1,966,760
<b>TOTAL PRIMARY GOVERNMENT</b>	<b>\$ 79,019,938</b>	<b>\$ 32,038,054</b>	<b>\$ 1,966,760</b>
<b>COMPONENT UNIT</b>			
Montgomery County Public Health District	\$ -	\$ -	\$ -

### General revenues

Property taxes

Grants and contributions not restricted to a specific program

Investment earnings

Miscellaneous

Gain on disposal of assets

Total general revenues

Change in net position

Net position - beginning

Net position - adjustment - government merger (Note 14)

Net position - beginning, as adjusted

### NET POSITION - ENDING

The Notes to Financial Statements are an integral part of this statement.

<b>Net (Expense) Revenue and Changes in Net Position</b>		<b>Component Unit</b>
<b>Governmental Activities</b>	<b>Total</b>	<b>MCPHD</b>
\$ (15,502,326)	\$ (15,502,326)	
(4,992,866)	(4,992,866)	
(15,687,787)	(15,687,787)	
(8,460,423)	(8,460,423)	
(289,334)	(289,334)	
(82,388)	(82,388)	
<u>(45,015,124)</u>	<u>(45,015,124)</u>	
(45,015,124)	(45,015,124)	
		\$ -
51,157,741	51,157,741	-
1,108,127	1,108,127	-
2,567,465	2,567,465	-
670,423	670,423	-
100,942	100,942	-
<u>55,604,698</u>	<u>55,604,698</u>	-
10,589,574	10,589,574	-
107,583,115	107,583,115	2,809,975
2,809,975	2,809,975	(2,809,975)
<u>110,393,090</u>	<u>110,393,090</u>	-
<u>\$ 120,982,664</u>	<u>\$ 120,982,664</u>	<u>\$ -</u>

# Montgomery County Hospital District

## Balance Sheet - Governmental Funds

September 30, 2025

Exhibit C-1

	General Fund	Nonmajor Montgomery County Public Health	Total Governmental Funds
<b>ASSETS</b>			
Cash and cash equivalents	\$ 16,521,601	\$ 2,337,518	\$ 18,859,119
Investments	34,023,023	-	34,023,023
Receivables:			
Taxes receivable, net	1,513,483	-	1,513,483
EMS receivable, net	8,678,919	-	8,678,919
Intergovernmental receivables	-	109,565	109,565
Lease receivable	1,606,370	-	1,606,370
Lease interest receivable	4,894	-	4,894
Other receivables	1,721,483	-	1,721,483
Due from other funds	103,666	-	103,666
Inventories	1,445,572	-	1,445,572
Prepaid items	531,777	1,600	533,377
<b>TOTAL ASSETS</b>	<b>\$ 66,150,788</b>	<b>\$ 2,448,683</b>	<b>\$ 68,599,471</b>
<b>LIABILITIES</b>			
Accounts payable and accrued liabilities	\$ 4,252,992	\$ 20,889	\$ 4,273,881
Due to other funds	-	103,666	103,666
<b>Total liabilities</b>	<b>4,252,992</b>	<b>124,555</b>	<b>4,377,547</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Unavailable revenue - property taxes	1,513,483	-	1,513,483
Unavailable revenue - long term receivable	206,852	-	206,852
Leases	1,480,123	-	1,480,123
<b>Total deferred inflows of resources</b>	<b>3,200,458</b>	<b>-</b>	<b>3,200,458</b>
<b>FUND BALANCE</b>			
Nonspendable - inventories	1,445,572	-	1,445,572
Nonspendable - prepaid items	531,777	1,600	533,377
Committed - capital replacement	1,900,000	-	1,900,000
Committed - capital maintenance	100,000	-	100,000
Committed - open purchase orders	10,749,751	-	10,749,751
Committed - uncompensated care	7,500,000	-	7,500,000
Committed - catastrophic events	5,000,000	-	5,000,000
Assigned - open purchase orders	877,161	-	877,161
Unassigned	30,593,077	2,322,528	32,915,605
<b>Total fund balance</b>	<b>58,697,338</b>	<b>2,324,128</b>	<b>61,021,466</b>
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCE</b>	<b>\$ 66,150,788</b>	<b>\$ 2,448,683</b>	<b>\$ 68,599,471</b>

The Notes to Financial Statements are an integral part of this statement.

**Montgomery County Hospital District**

**Exhibit C-2**

Reconciliation of the Governmental Funds Balance Sheet  
to the Statement of Net Position  
September 30, 2025

**TOTAL FUND BALANCE - GOVERNMENTAL FUNDS BALANCE SHEET** \$ 61,021,466

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and therefore, are not reported in the funds. The governmental capital assets at year-end consist of:

Capital assets costs	\$ 89,727,415	
Accumulated depreciation and amortization of capital assets	<u>(39,671,100)</u>	50,056,315

The net pension asset, resulting from contributions in excess of the annual required contribution, is not a financial resource and is not reported in the funds. 8,556,472

Property taxes receivable and long-term receivable will be collected subsequent to year-end, but are not available soon enough to pay expenditures; therefore, these are deferred in the governmental funds. 1,720,335

Long-term liabilities are not due and payable in the current period and therefore, are not reported as liabilities in the funds. Liabilities at year-end related to such items consist of:

Leases payable	\$ (2,873,190)	
Subscription liability	(132,081)	
Accrued interest on leases	(36,454)	
Compensated absences	(1,900,062)	
Healthcare claims	<u>(377,551)</u>	(5,319,338)

Deferred inflows of resources for pension represents an acquisition of net position that applies to a future period(s) and will not be recognized as an inflow of resources (revenue) until that time. (753,252)

Deferred outflows of resources for pension represents a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense/expenditures) until that time. 5,700,666

**TOTAL NET POSITION - GOVERNMENTAL ACTIVITIES** \$ 120,982,664

**Montgomery County Hospital District**  
Statement of Revenues, Expenditures and Changes  
in Fund Balance – Governmental Funds  
Year Ended September 30, 2025

**Exhibit C-3**

	<b>General Fund</b>	<b>Nonmajor Montgomery County Public Health</b>	<b>Total Governmental Funds</b>
<b>REVENUES</b>			
Property taxes	\$ 50,709,829	\$ -	\$ 50,709,829
Charges for services, net	32,166,653	26,371	32,193,024
Intergovernmental	2,064,154	1,060,705	3,124,859
Investment earnings	2,567,465	-	2,567,465
Miscellaneous	670,387	36	670,423
	<hr/>	<hr/>	<hr/>
Total revenues	88,178,488	1,087,112	89,265,600
<b>EXPENDITURES</b>			
Current:			
Administration	14,492,453	-	14,492,453
Healthcare assistance	5,020,533	-	5,020,533
Emergency medical services	46,551,613	-	46,551,613
Radio, facilities, and information technology	7,437,886	-	7,437,886
Public health and emergency preparedness	-	1,591,268	1,591,268
Debt service:			
Principal retirement	926,024	-	926,024
Interest and fiscal charges	172,182	-	172,182
Capital outlay	11,793,020	-	11,793,020
	<hr/>	<hr/>	<hr/>
Total expenditures	86,393,711	1,591,268	87,984,979
Excess of revenues over expenditures	1,784,777	(504,156)	1,280,621
<b>OTHER FINANCING SOURCES</b>			
Leases	322,215	-	322,215
Proceeds from sale of capital assets	297,201	-	297,201
	<hr/>	<hr/>	<hr/>
Total other financing sources	619,416	-	619,416
Net change in fund balance	2,404,193	(504,156)	1,900,037
Fund balance - beginning	56,293,145	-	56,293,145
Fund balance- adjustment - government merger	-	2,828,284	2,828,284
	<hr/>	<hr/>	<hr/>
Fund balance - beginning, as adjusted	56,293,145	2,828,284	59,121,429
	<hr/>	<hr/>	<hr/>
<b>FUND BALANCE - ENDING</b>	<b>\$ 58,697,338</b>	<b>\$ 2,324,128</b>	<b>\$ 61,021,466</b>

The Notes to Financial Statements are an integral part of this statement.

# Montgomery County Hospital District

Exhibit C-4

## Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities Year Ended September 30, 2025

<b>TOTAL NET CHANGES IN FUND BALANCE - GOVERNMENTAL FUNDS</b>		\$ 1,900,037
<p>Amounts reported for governmental activities in the statement of activities are different because:</p>		
<p>Some property taxes and long-term receivables will not be collected for several months after the District's fiscal year end, they are not considered "available" revenues and are deferred in the governmental funds. Deferred tax revenues and charges for services increased (decreased) by this amount this year.</p>		
		504,207
<p>Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over the estimated useful lives as depreciation expense.</p>		
Capital outlay	\$ 11,793,018	
Depreciation and amortization expense	<u>(5,548,103)</u>	6,244,915
<p>The net effect of miscellaneous transactions involving capital assets (transfers, adjustments and dispositions) is a increase (decrease) to net position.</p>		
		(196,259)
<p>Issuance of a lease provides current financial resources to governmental funds, but issuing a lease increases long-term liabilities in the statement of net position.</p>		
		(322,215)
<p>Repayment of lease and subscriptions principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.</p>		
		926,024
<p>Interest on long-term debt in the statement of activities differs from the amount reported in the governmental fund because interest is recognized as an expenditure in the fund when it is due, and thus requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due. The (increase) decrease in interest reported in the statement of activities consist of the following:</p>		
Accrued interest on leases and subscriptions		26,775
<p>The (increase) decrease in compensated absences is reported in the statement of activities but does not require the use of current financial resources and, therefore, is not reported as expenditures in the governmental funds.</p>		
		(173,353)
<p>Some transactions reported in the statement of activities but do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds:</p>		
Self-insured healthcare		158,131
<p>The net change in net pension liability and related deferred inflows and outflows is reported in the statement of activities but does not require the use of, or provide current financial resources and, therefore, is not reported in the governmental funds. The net change consists of the following:</p>		
Deferred inflows (increased) decreased	\$ (506,671)	
Deferred outflows increased (decreased)	(1,689,352)	
Net pension asset increased (decreased)	<u>3,717,335</u>	<u>1,521,312</u>
<b>CHANGE IN NET POSITION - GOVERNMENTAL ACTIVITIES</b>		<u>\$ 10,589,574</u>

The Notes to Financial Statements are an integral part of this statement.

**This Page Intentionally Left Blank**

# Montgomery County Hospital District

## Notes to the Financial Statements

### Note 1. Summary of Significant Accounting Policies

#### A. Reporting Entity

Montgomery County Hospital District (the District) is a political subdivision created in 1977 by an act of the Texas legislature and a vote of ratification by the residents of Montgomery County, Texas. Originally, the District operated the Medical Center Hospital in Conroe, Texas, which was sold on May 26, 1993 to Health Trust, Inc. (Health Trust). Since 1993, the District has partnered with the new owners of the hospital to provide indigent medical care to the residents of Montgomery County. The District also contracts with other healthcare providers in the county to provide indigent care for the county residents. In addition to indigent care, the District provides emergency medical ambulance services for county residents and has constructed a countywide communication system to facilitate providing healthcare services to the residents. As required by generally accepted accounting principles (GAAP), these financial statements have been prepared based on considerations regarding the potential for inclusion of other entities, organizations or functions, as part of the District's financial reporting entity. Additionally, as the District is considered a primary government for financial reporting purposes, its activities are not considered a part of any other governmental or other type of reporting entity.

#### B. Basis of Presentation – Government-wide Financial Statements

The government-wide financial statements report information on all of the nonfiduciary activities of the District. Governmental activities are financed through taxes, charges for services and intergovernmental revenues. The statement of activities reflects the revenues and expenses of the District. The governmental activities column incorporates data from the governmental funds.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

#### C. Basis of Presentation – Fund Financial Statements

The fund financial statements provide information about the District's funds. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. Major individual governmental funds are reported as separate columns in the fund financial statements.

The District reports the following major governmental fund:

The *general fund* is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted in another fund.

The District reports the following nonmajor government fund:

The nonmajor special revenue fund accounts for programs using federal and state grants, and a subsidy from Montgomery County.

#### D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources or economic resources*. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

## Montgomery County Hospital District

### Notes to the Financial Statements

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues, excluding property taxes, to be available if they are collected within 120 days of the end of the current fiscal period. Property taxes are recognized as revenues if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under leases are reported as other financing sources.

Property taxes and interest associated with the current fiscal period are considered to be susceptible to accrual and so have been recognized as revenues for amounts collected within the availability period. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the availability period for this revenue source (within 120 days of year-end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received within the availability period for this revenue source (within 120 days of year-end). All other revenue items are considered to be measurable and available only when cash is received.

#### **E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance**

##### **1. Cash and Cash Equivalents**

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

##### **2. Investments**

Investments for the District are reported at fair value (generally based on quoted market prices) except for the position in the qualified investment pools. The carrying value of investment pools is determined by the valuation policy of the investment pool, either at amortized cost or net asset value of the underlying pool shares. The carrying value of the non-negotiable certificates of deposits is reported at cost. The District has adopted a written investment policy regarding the investment of its funds as defined in the Public Funds Investment Act, Chapter 2256, Texas Government Code.

##### **3. Inventories and Prepaid Items**

Inventories are valued at cost using the first-in/first-out (FIFO) method and consist of expendable medical supplies, radio repair parts, and vehicle repair parts. The cost of such inventory is recorded as expenditures/expenses when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

# Montgomery County Hospital District

## Notes to the Financial Statements

### 4. Capital Assets

Capital assets are tangible and intangible assets, which include land and improvements, construction in progress, buildings and site improvements, equipment, vehicles, communication system assets (e.g. radio towers, structures, equipment, and similar items), right-to-use lease assets and right-to-use subscription assets are reported in the governmental activities column in the government-wide financial statements. Tangible capital assets are defined by the government as assets with an initial, individual cost ranging from \$5,000 to \$50,000 depending on the asset class and an estimated useful life in excess of five years. Non-tangible capital assets are defined by the government as assets with an initial, individual cost of \$5,000 and an estimated useful life in excess of one year.

As the District constructs or acquires additional capital assets each period, including communication system assets, they are capitalized and reported at historical cost. The reported value excludes normal maintenance and repairs which are essentially amounts spent in relation to capital assets that do not increase the capacity or efficiency of the item or increase its estimated useful life. Donated capital assets are recorded at their estimated acquisition value at the date of donation.

Land and improvements and construction in progress are not depreciated. The buildings and site improvements, equipment, vehicles, communication system assets and right-to-use lease and subscription assets of the primary government are depreciated/amortized using the straight line method over the following estimated useful lives:

Assets	Years
Buildings and site improvements	5-30
Equipment	5-20
Vehicles	5
Communication system	5-30
Right-to-use lease assets	Shorter of lease term or useful life
Right-to-use subscription assets	Shorter of subscription term or useful life

### 5. Leases

#### Lessee

The District is a lessee for noncancellable leases of real and personal property. The District recognizes a lease liability, reported with long-term debt, and a right-to-use lease asset (lease asset), reported with other capital assets, in the government-wide financial statements. The District recognizes lease liabilities with an initial, individual value of \$5,000 or more.

At the commencement of a lease, the District initially measures the lease liability at the present value of payments expected to be made during the lease term. Subsequently, the lease liability is reduced by the principal portion of lease payments made. The lease asset is initially measured as the initial amount of the lease liability, adjusted for lease payments made at or before the lease commencement date, plus certain initial direct costs. Subsequently, the lease asset is amortized on a straight-line basis over the shorter of the lease term or its useful life.

## Montgomery County Hospital District

### Notes to the Financial Statements

Key estimates and judgments related to leases include how the District determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) lease term, and (3) lease payments.

- The District uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the District generally uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease.
- Lease payments included in the measurement of the lease liability are composed of fixed payments, variable payments fixed in substance or that depend on an index or a rate, purchase option price that the District is reasonably certain to exercise, lease incentives receivable from the lessor, and any other payments that are reasonably certain of being required based on an assessment of all relevant factors.

The District monitors changes in circumstances that would require a remeasurement of its leases and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

#### Lessor

The District is a lessor for noncancellable leases of real and personal property. The District recognizes a lease receivable and a deferred inflow of resources in the government-wide and governmental fund financial statements.

At the commencement of a lease, the District initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

Key estimates and judgments related to leases include how the District determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts.

- The District uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease.
- Lease payments included in the measurement of the lease receivable are composed of fixed payments from the lessee, variable payments from the lessee that are fixed in substance or that depend on an index or a rate, residual value guarantee payments from the lessee that are fixed in substance, and any lease incentives that are payable to the lessee.

The District monitors changes in circumstances that would require a remeasurement of its leases and will remeasure the lease receivable and deferred inflows of resources if certain changes occur that are expected to significantly affect the amount of the lease receivable.

#### **6. Subscription-Based Information Technology Arrangements (SBITAs)**

The District has noncancellable contracts with SBITA vendors for the right to use information technology (IT) software, alone or in combination with tangible capital assets (the underlying IT assets). The District recognizes a subscription liability, reported with long-term debt, and a right-to-use subscription asset (an intangible asset), reported with other capital assets, in the government-wide financial statements. The District recognizes subscription liabilities with an initial, individual value of \$5,000 or more.

## Montgomery County Hospital District

### Notes to the Financial Statements

At the commencement of a SBITA, the District initially measures the subscription liability at the present value of payments expected to be made during the subscription term. Subsequently, the subscription liability is reduced by the principal portion of SBITA payments made. The subscription asset is initially measured as the initial amount of the subscription liability, adjusted for SBITA payments made at or before the SBITA commencement date, plus certain initial implementation costs. Subsequently, the subscription asset is amortized on a straight-line basis over the shorter of the subscription term or the useful life of the underlying IT assets.

Key estimates and judgments related to SBITAs include how the District determines (1) the discount rate it uses to discount the expected subscription payments to present value, (2) subscription term, and (3) subscription payments.

- The District uses the interest rate charged by the SBITA vendor as the discount rate. When the interest rate charged by the SBITA vendor is not provided, the District generally uses its estimated incremental borrowing rate as the discount rate for SBITAs.
- The subscription term includes the noncancellable period of the SBITA.
- Subscription payments included in the measurement of the subscription liability are composed of fixed payments, variable payments fixed-in-substance or that depend on an index or a rate, termination penalties if the District is reasonably certain to exercise such options, subscription contract incentives receivable from the SBITA vendor, and any other payments that are reasonably certain of being required based on an assessment of all relevant factors.

The District monitors changes in circumstances that would require a remeasurement of its SBITAs and will remeasure the subscription asset and liability if certain changes occur that are expected to significantly affect the amount of the subscription liability.

#### **7. Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net assets that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The District's items that qualify for reporting in this category. The deferred outflow for pensions results from the difference in projected and actual earnings on plan investments and the effects of actuarial differences and changes in assumptions. The plan's investment earnings difference is amortized over 5 years and the actuarial differences and changes in assumptions is amortized over a period equal to the average of the expected remaining service lives of all employees. The District also recognizes a deferred outflow for contributions made to the plan after the plan's measurement date which are recognized in the subsequent year.

In addition to liabilities, the statement of net position and governmental fund balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net assets that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The District has three items that qualify for reporting in this category in the governmental fund financial statements. The governmental fund reports unavailable revenues from property taxes and long-term receivables. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. Additionally, deferred inflows for leases are recognized in both the governmental fund and government-wide financial statements on a straight-line basis over the associated lease term. The District has another deferred inflow which is reported only in the government-wide statement of net position. This item is *deferred inflows of resources for pensions*, which results from differences in expected and actual experience and also includes change in assumptions and projected versus actual earnings in the current fiscal year.

## Montgomery County Hospital District

### Notes to the Financial Statements

#### **8. Pensions**

For purposes of measuring the net pension asset (liability), deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the Fiduciary Net Position of the Texas County and District Retirement System (TCDRS) and additions to/deductions from TCERS's Fiduciary Net Position have been determined on the same basis as they are reported by TCERS. For this purpose, plan contributions are recognized in the period that compensation is reported for the employee, which is when contributions are legally due. Benefit payments and refunds are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### **9. Net Position Policies**

Net position of governmental activities are reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The District classifies net position as follows:

*Net investment in capital assets* – the component of net position that reports capital assets, net of accumulated depreciation and amortization, and net of related debt, excluding unspent proceeds, that is directly attributable to the acquisition, construction or improvement of these capital assets.

*Restricted* – the component of net position that is constrained for specific purposes which are externally imposed by providers, such as creditors or amounts restricted due to constitutional provisions or enabling legislation. This classification includes federal and state grants.

*Unrestricted* – the component of net position that includes the residual difference between assets, deferred outflows of resources, liabilities and deferred inflows of resources that is not classified in the categories mentioned above.

#### **10. Net Position Flow Assumption**

Sometimes the District will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied.

It is the District's policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

#### **11. Fund Balance Policies**

Fund balance of governmental funds is reported in various classifications based on the nature of any limitations requiring the use of resources for specific purposes. The District classifies governmental fund balance as follows:

*Nonspendable* – Amounts that cannot be spent either because the underlying resources are not in spendable form or because they are legally or contractually required to be maintained intact, e.g., inventory and prepaid items.

*Restricted* – Amounts that represent resources subject to externally enforceable constraints, e.g., grants and creditors.

*Committed* – Amounts that can only be used for specific purposes as imposed by the Board of Directors by formal action and can only be removed by the Board of Directors through similar action. These amounts may be used at Board discretion for unanticipated, non-recurring needs, one-time opportunities, or anticipated future obligations. Committed Fund Balances may also include open purchase orders approved by the Board of Directors.

# Montgomery County Hospital District

## Notes to the Financial Statements

*Assigned* – Amounts that represent resources set aside by the District for a particular purpose, such as open purchase orders approved by management. The Board of Directors has by resolution authorized the Chief Executive Officer (CEO) or their designee to assign funds. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

*Unassigned* – The difference between total fund balance and the nonspendable, restricted, committed, and assigned components. The unassigned fund balance should be at least three months of regular, on-going operating expenditures.

### **12. Fund Balance Flow Assumptions**

Sometimes the District will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the District's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

## **F. Revenues and Expenditures/Expenses**

### **1. Program Revenues**

Amounts reported as *program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. All taxes, including those dedicated for specific purposes, and other internally dedicated resources are reported as general revenues rather than as program revenues.

### **2. Property Taxes**

Property values are determined by the Montgomery Central Appraisal District as of July 31 of each year. Prior to October 1 of each year, the District sets its tax rate thus creating the tax levy. The taxes are levied and payable October 1 on property values assessed as of January 1. Taxes may be paid without penalty before February 1 of the following year and create a tax lien as of July 1 of each year. The tax assessor/collector for Montgomery County bills and collects the property taxes for the District. Property tax revenues are recognized when levied to the extent that they result in current receivables.

### **3. Compensated Absences**

The District recognizes a liability for compensated absences for leave time that (1) has been earned for services previously rendered by employees, (2) accumulates and is allowed to be carried over to subsequent years, and (3) is more likely than not to be used as time off or settled (for example paid in cash to the employee or payment to an employee benefit account) during or upon separation from employment. The liability for compensated absences is reported as incurred in the government-wide financial statements. A liability for compensated absences is recorded in the governmental funds only if the liability has matured because of employee resignations or retirements. The liability for compensated absences includes salary-related benefits, where applicable.

The District records all vacation, sick leave and holiday benefits as a single benefit called Paid Time Off (PTO). Employees are allowed to carry over the number of hours equal to one year of accrued PTO. Any accrued PTO in excess of the carryover amount will be paid to the employee based on the policies in place at the District.

## Montgomery County Hospital District

### Notes to the Financial Statements

A liability for the estimated value of leave benefits that will be paid upon separation of service or used by employees as time off is included in the liability for compensated absences.

#### **4. Use of Estimates**

The presentation of financial statements, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from those estimates.

#### **G. Implementation of New Accounting Standards**

GASB Statement No. 101, *Compensated Absences* (GASB 101), improves the information needs of financial statements users by updating the recognition and measurement guidance for compensated absences under a unified model and amending certain previously required disclosures. The requirements of this statement are effective for reporting periods beginning after December 15, 2023, with earlier application encouraged. GASB 101 was implemented in the District's fiscal year 2025 financial statements with no impact to amounts or disclosures previously reported.

GASB Statement No. 102, *Certain Risk Disclosures* (GASB 102), improves financial reporting by providing users of financial statements with essential information regarding certain concentrations of constraints and related events that have occurred or have begun to occur that make a government vulnerable to a substantial impact. The requirements of this statement are effective for reporting periods beginning after June 15, 2024, with earlier application encouraged. GASB 102 was implemented in the District's fiscal year 2025 financial statements with no impact to amounts or disclosures previously reported.

### **Note 2. Stewardship, Compliance, and Accountability**

#### **A. Budgetary Data**

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

1. Prior to September 1, the CEO submits to the District board a proposed operating budget for the fiscal year commencing the following October 1. The operating budget includes proposed expenditures and the means of financing them.
2. Prior to October 1, the budget is legally enacted through passage of a resolution following the notice and hearing requirements set forth in section 1063.152 of the District's enabling act.
3. The CEO may approve a department's request to transfer an unencumbered balance, or portion thereof within any department; however, the board must approve a transfer of funds between departments.
4. Budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles (GAAP).

#### **B. Encumbrances**

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year-end are reported as restricted, committed, or assigned fund balances as appropriate. The encumbrances do not constitute expenditures or liabilities because the commitments will be reappropriated and honored during the subsequent year.

At year end, the District committed a portion of fund balance for outstanding encumbrances of \$10,749,751 and assigned a portion of fund balance for outstanding encumbrances of \$877,161 in the general fund.

# Montgomery County Hospital District

Notes to the Financial Statements

## Note 3. Deposits and Investments

### Primary Government

At September 30, 2025, the carrying amount of the District's deposits (cash in bank, interest-bearing savings accounts, and money market accounts) was \$18,857,719 and the bank's balances totaled to \$18,966,597. At September 30, 2025, all bank balances were covered by federal deposit insurance and pledged collateral held by the financial institution in the District's name.

The District is required by the Government Code Chapter 2256, the Public Funds Investment Act (the Act), to adopt, implement and publicize an investment policy. That policy must address the following areas: (1) safety of principal and liquidity, (2) portfolio diversification, (3) allowable investments, (4) acceptable risk levels, (5) expected rates of return, (6) maximum allowable stated maturity of portfolio investment, (7) maximum average dollar-weighted maturity allowed based on the stated maturity date for the portfolio, (8) investment staff quality and capabilities, and (9) bid solicitation preferences for certificates of deposit.

The Act determines the types of investments which are allowable for the District. These include, with certain restrictions, (1) obligations of the U.S. Treasury, U.S. agencies, and the State of Texas, (2) certificates of deposit, (3) certain municipal securities, (4) securities lending program, (5) repurchase agreements, (6) bankers acceptances, (7) mutual funds, (8) investment pools, (9) guaranteed investment contracts, and (10) commercial paper.

The District's investments are in investment pools and certificates of deposit as presented in the table below. The investment pools and non-negotiable certificates of deposit are not subject to disclosure regarding the fair value hierarchy. The District's investment balances and weighted average maturity of such investments are as follows:

Investment Type	Primary Government	Weighted Average Maturity (Days)
Investments measured at cost		
Certificates of deposit - non-negotiable	\$ 33,923,592	35
Investments measured at amortized cost		
External investment pools		
TexPool	58,636	41
TexSTAR	40,795	49
<b>Total Value</b>	<b>\$ 34,023,023</b>	
Portfolio weighted average maturity		35

Certain investment types are not required to be measured at fair value; these include money market funds, certain investment pools and non-negotiable certificates of deposits, which are measured at amortized cost or cost, and other investment pools which are measured at the net asset value (NAV) determined by the pool, which approximates fair value. These instruments are exempt from categorization within the fair value hierarchy.

*Interest rate risk.* In accordance with its investment policy, the District manages its exposure to declines in fair values by limiting its investments to instruments with shorter-term maturities. The maximum stated maturity of any individual investment shall be no longer than five years, and the dollar-weighted average maturities of any pooled fund shall be no longer than one year.

## Montgomery County Hospital District

### Notes to the Financial Statements

*Concentration of credit risk.* The District's investment policy requires the investment portfolio to be diversified in terms of investment instruments, maturity, and financial institutions to reduce risk of loss from over concentration of assets in specific classes of investments, specific maturities or specific issuers. In accordance with the District's policy, the District may meet its obligation to diversify by placing all or part of its investment portfolio in public fund investment pools, money market mutual funds, and certificates of deposit.

*Credit risk.* For fiscal year 2025, the District invested in TexPool and TexStar. TexPool is duly chartered by the State Comptroller's Office and administered and managed by Federated Investors, Inc. TexStar is duly chartered by the State of Texas Interlocal Cooperation Act and is administered by Hilltop Securities, Inc. and J.P. Morgan Investment Management, Inc. TexPool and TexStar are rated AAAM by Standard and Poor at September 30, 2025. Non-negotiable certificates of deposit are fully insured and collateralized by their respective financial institutions.

*Custodial credit risk – deposits.* In the case of deposits, this is the risk that in the event of a bank failure, the District's deposits may not be returned to it. As of September 30, 2025, District's deposits were not exposed to custodial credit risk because it was insured and collateralized with securities held by the District's agent and in the District's name.

*Custodial credit risk – investments.* For an investment, this is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District is not exposed to custodial risk due to the investments are insured or registered, or securities are held by the District or its agent in the District's name.

#### **TexPool**

TexPool is duly chartered and overseen by the State Comptroller's Office, administered and managed by Federated Hermes, Inc. State Street Bank serves as the custodial bank. The portfolio consists of U.S. Government securities; collateralized repurchase and reverse repurchase agreements; and AAA rated money market mutual funds.

The investment pool transacts at a net asset value of \$1.00 per share, has a weighted average maturity of 60 days or less and weighted average life of 120 days or less, investments held are highly rated by a nationally recognized statistical rating organization, have no more than 5% of portfolio with one issuer (excluding US government securities), and can meet reasonably foreseeable redemptions. The investment pool has a redemption notice period of one day and no maximum transaction amounts. The investment pools' authorities may only impose restrictions on redemptions in the event of a general suspension of trading on major securities market, general banking moratorium or national or state emergency that affects the pools' liquidity.

#### **Texas Short Term Asset Reserve Program (TexSTAR)**

TexSTAR is duly chartered by the State of Texas Interlocal Cooperation Act, is administered by Hilltop Securities, Inc. and J.P. Morgan Investment Management, Inc. (JPMIM), and managed by JPMIM, who provides custody and investment management.

**Montgomery County Hospital District**

Notes to the Financial Statements

The primary objectives of TexSTAR are, in order of priority, preservation and protection of principal, maintenance of sufficient liquidity to meet Participants' needs, and yield. The portfolio will maintain a dollar-weighted average maturity that does not exceed 60 days and seeks to maintain a net asset value of \$1.00 per share. TexSTAR may invest in securities including: obligations of the United States or its agencies and instrumentalities, including the Federal Home Loan Banks; other obligations which are unconditionally guaranteed or insured by the U.S.; fully collateralized repurchase agreements with a defined termination date and unconditionally guaranteed or insured by the U.S. or its agencies and instrumentalities; and SEC-registered no-load money-market fund which meet the requirements of the Public Funds Investment Act. The investment pool has a redemption notice period of one day and no maximum transaction amounts. The investment pools' authorities may only impose restrictions on redemptions in the event of a general suspension of trading on major securities market, general banking moratorium or national or state emergency that affects the pools' liquidity.

**Note 4. Receivables**

Amounts recorded as receivable in the Governmental Activities, as of September 30, 2025, are as follows:

	Receivables	Less Allowance for Uncollectibles	Net Receivables
Receivables:			
Taxes	\$ 1,934,739	\$ (421,256)	\$ 1,513,483
Emergency medical service fees	12,586,946	(3,908,027)	8,678,919
Lease receivable	1,606,370	-	1,606,370
Lease interest receivable	4,894	-	4,894
Other	1,721,483	-	1,721,483
<b>Totals</b>	<b>\$ 17,854,432</b>	<b>\$ (4,329,283)</b>	<b>\$ 13,525,149</b>

**Leases Receivable**

The District, as the lessor, entered into long-term lease agreements for the right-to-use land, equipment and radio communication towers for periods ranging from 5 to 20 years and at interest rates ranging from 2.605% to 3.000%. The underlying assets associated with these leases are recorded in the District's capital assets. The District has \$1,606,370 of leases receivable and \$1,480,123 of deferred inflows outstanding as of September 30, 2025. Lease revenue of \$369,582 and lease interest of \$54,633 was recognized for the year ended September 30, 2025 associated with these agreements.

**Note 5. Property Taxes**

The District is authorized to levy a tax on taxable property located within the District in an amount not to exceed the rollback rate for the purpose of paying operating expenses and for debt service. The combined current tax rate for the year ended September 30, 2025 was \$.0497 per \$100, allocated to the General Fund. Taxes for fiscal year 2025 were levied on property within the District having an assessed valuation of approximately \$101.9 billion.

# Montgomery County Hospital District

Notes to the Financial Statements

## Note 6. EMS Revenues

The District's EMS revenues generally related to contracts with patients in which the performance obligation is to provide emergency services to patients. Revenues are recorded during the period in which these performance obligations are satisfied. The performance obligations are generally satisfied over a period of less than a day. The contractual relationships with patients, in most cases, also involve a third-party payer (Medicare, Medicaid and commercial insurance companies) and the transaction prices for the services provided are dependent upon the terms provided by Medicare and Medicaid or negotiated with commercial insurance companies, the third-party payers. The payment received from third-party payers for the services provided to the related patients typically are amounts less than the District's standard charges. Management continually reviews the discount estimation process to consider and incorporate updates to payment rates.

The District's revenues are based upon the estimated amounts expected to be received from patients and third-party payers. For all payers, other than Medicare and Medicaid, the District records implicit price concessions (based primarily on historical collection experience utilizing a portfolio method) to record revenues at the estimated amounts expected to be collected. Net and gross revenues by primary third-party payer and patients for the year ended September 30, 2025 is summarized in the following table:

	2025
Commercial and others	\$ 18,232,321
Medicare	32,268,599
Medicaid	6,277,161
Self pay	10,881,488
<b>Gross revenue by payor</b>	<b>\$ 67,659,569</b>
Contractual allowances	(20,658,038)
Charity care	(12,902,287)
Provision for bad debt	(2,918,363)
<b>EMS revenues, net</b>	<b>\$ 31,180,881</b>

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretations. As a result, there is at least a reasonable possibility recorded estimates will change by a material amount in the near term.

## Note 7. Interfund Receivables and Payables

The composition of interfund receivable/payable balances as of September 30, 2025, is as follows:

Interfund Receivable	Interfund Payable	Amount
General Fund	Other governmental funds - nonmajor	\$ 103,666

**Montgomery County Hospital District**  
Notes to the Financial Statements

**Note 8. Capital Assets**

Government capital assets activity for the year ended September 30, 2025 was as follows:

Governmental activities:	Beginning Balance	Additions	Transfers	Retirements	Ending Balance
Capital assets, not being depreciated/amortized:					
Land and improvements	\$ 3,521,919	\$ -	\$ -	\$ -	\$ 3,521,919
Construction in progress	6,371,837	2,977,595	(4,024,490)	-	5,324,942
Total capital assets, not being depreciated/amortized	9,893,756	2,977,595	(4,024,490)	-	8,846,861
Capital assets, being depreciated/amortized:					
Buildings and site improvements	31,742,142	59,347	-	-	31,801,489
Equipment	14,636,861	2,491,408	247,879	(3,217,175)	14,158,973
Vehicles*	11,874,076	5,012,604	1,635,462	(1,591,231)	16,930,911
Communication system	9,188,770	929,850	2,141,149	(5,999)	12,253,770
Right-to-use lease assets - buildings	1,599,267	162,805	-	-	1,762,072
Right-to-use lease assets - equipment	2,561,749	-	-	-	2,561,749
Right-to-use lease assets - vehicles	845,367	159,409	-	(29,426)	975,350
Right-to-use assets - IT Subscriptions	436,240	-	-	-	436,240
Total capital assets being depreciated/amortized	72,884,472	8,815,423	4,024,490	(4,843,831)	80,880,554
Less accumulated depreciation/amortization for:					
Buildings and site improvements	(11,817,105)	(1,056,681)	-	-	(12,873,786)
Equipment	(9,408,088)	(1,573,138)	-	3,189,600	(7,791,626)
Vehicles*	(9,049,466)	(1,549,173)	-	1,422,547	(9,176,092)
Communication system	(6,506,209)	(357,805)	-	5,999	(6,858,015)
Right-to-use lease assets - buildings	(229,389)	(149,521)	-	-	(378,910)
Right-to-use lease assets - equipment	(1,208,983)	(521,277)	-	-	(1,730,260)
Right-to-use lease assets - vehicles	(337,660)	(233,674)	-	29,426	(541,908)
Right-to-use assets - IT Subscriptions	(213,669)	(106,834)	-	-	(320,503)
Total accumulated depreciation/amortization	(38,770,569)	(5,548,103)	-	4,647,572	(39,671,100)
Total capital assets, being depreciated/amortized, net	34,113,903	3,267,320	4,024,490	(196,259)	41,209,454
<b>Government activities capital assets, net</b>	<b>\$ 44,007,659</b>	<b>\$ 6,244,915</b>	<b>\$ -</b>	<b>\$ (196,259)</b>	<b>\$ 50,056,315</b>

\*Beginning balances have been restated due to the government merger in Note 14

Depreciation and amortization expense was charged to functions/programs for the fiscal year 2025 as follows:

Governmental activities:	
Administration	\$ 1,287,630
Healthcare assistance	1,629
Emergency medical services	1,967,776
Radio, facilities, and information technology	2,291,068
<b>Total</b>	<b>\$ 5,548,103</b>

# Montgomery County Hospital District

Notes to the Financial Statements

## Note 9. Long-term Liabilities

### A. Changes in Long-term Liabilities

Changes in long-term liabilities for the year ended September 30, 2025 are as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due Within One Year
Governmental activities:					
Leases payable	\$ 3,362,994	\$ 322,215	\$ (812,019)	\$ 2,873,190	\$ 849,452
Subscription liability	246,086	-	(114,005)	132,081	121,590
Compensated absences	1,726,709	2,680,317	(2,506,964)	1,900,062	1,900,062
Healthcare claims*	535,682	7,723,897	(7,882,028)	377,551	377,551
<b>Governmental activities long-term liabilities</b>	<b>\$ 5,871,471</b>	<b>\$ 10,726,429</b>	<b>\$ (11,315,016)</b>	<b>\$ 5,282,884</b>	<b>\$ 3,248,655</b>

\*Beginning balances have been restated due to the government merger in Note 14

For governmental activities, leases payable, subscription liability, compensated absences and healthcare claims are liquidated by the General Fund.

### B. Leases Payable

The District has entered into multiple lease agreements as lessee. The leases allow the right-to-use buildings, equipment and vehicles over the term of the lease. The District is required to make monthly, quarterly, or annual payments at its incremental borrowing rate or the interest rate stated or implied within the leases. The lease rates, terms and ending lease liability are as follows:

Description	Interest Rate(s)	Lease Term in Years	Ending Balance
Defibrillators / monitors	3.000-8.250%	5.0	\$ 735,556
Building leases	2.605-6.500%	5.0-20.0	1,513,582
Vehicle leases	2.605-7.250%	3.0-5.0	465,435
Other leases	2.605-3.000%	3.0	158,617
<b>Totals</b>			<b>\$ 2,873,190</b>

# Montgomery County Hospital District

## Notes to the Financial Statements

The future debt service requirements for leases as of September 30, 2025 are noted below:

Year Ended September 30,	Governmental Activities		
	Principal	Interest	Total
2026	\$ 849,452	\$ 127,446	\$ 976,898
2027	438,690	87,111	525,801
2028	368,549	62,436	430,985
2029	128,846	42,229	171,075
2030	92,616	38,097	130,713
2031-2035	459,853	143,147	603,000
2036-2040	427,925	62,974	490,899
2041-2045	107,259	5,886	113,145
<b>Totals</b>	<b>\$ 2,873,190</b>	<b>\$ 569,326</b>	<b>\$ 3,442,516</b>

The value of the right-to-use assets as of the end of the current fiscal year was \$5,299,171 and had accumulated amortization of \$2,651,078.

### C. Subscription Liability

The District has entered into multiple subscription liability agreements. The subscriptions allow the right-to-use assets to software over the term of the subscription. The District is required to make monthly, quarterly, or annual payments at its incremental borrowing rate or the interest rate stated or implied within the subscription. The rates, terms and ending subscription liability are as follows:

Description	Interest Rate(s)	Lease Term in Years	Ending Balance
Software	6.50%	2.0	\$ 132,081

The future debt service requirements for subscriptions as of September 30, 2025 are noted below:

Year Ended September 30,	Governmental Activities		
	Principal	Interest	Total
2026	\$ 121,590	\$ 4,426	\$ 126,016
2027	10,491	11	10,502
<b>Totals</b>	<b>\$ 132,081</b>	<b>\$ 4,437</b>	<b>\$ 136,518</b>

The value of the right-to-use assets as of the end of the current fiscal year was \$436,240 and had accumulated amortization of \$320,503.

# Montgomery County Hospital District

## Notes to the Financial Statements

### Note 10. Pension Plan

#### A. Plan Description

The District's nontraditional defined benefit pension plan, Texas County and District Retirement System (TCDRS), provides pensions for all of its full-time employees. The TCERS Board of Trustees is responsible for the administration of the statewide agent multiple-employer public employee retirement system consisting of over 890 participating counties and districts throughout Texas. TCERS in the aggregate issues an annual comprehensive financial report (ACFR) on a calendar year basis. The most recent ACFR for TCERS can be found at the following link: [www.tcdrs.org](http://www.tcdrs.org).

#### B. Benefits Provided

TCERS provides retirement, disability, and death benefits. The plan provisions are adopted by the governing body of the District within the options available in the Texas state statutes governing TCERS (TCERS Act). Members can retire with five or more years of service at age 60 and above, with 30 years of service regardless of age, or when the sum of their age and years of service equals 75 or more. Members are vested after five years of service but must leave their accumulated contributions in the plan to receive any employer-financed benefit. Members who withdraw their personal contributions in a lump sum are not entitled to any amounts contributed by the District.

Benefit amounts are determined by the sum of the employee's contribution to the plan, with interest, and employer-financed monetary credits. The level of these monetary credits is adopted by the Board of Directors of the District within the actuarial constraints imposed by the TCERS Act so that the resulting benefits can be expected to be adequately financed by the employer's commitment to contribute. At retirement, death, or disability, the benefit is calculated by converting the sum of the employee's accumulated deposits and the employer-financed monetary credits to a monthly annuity using annuity purchase rates prescribed by the TCERS Act.

The Plan is open to new entrants.

#### C. Employees Covered by Benefit Terms

At the December 31, 2024 valuation and measurement date, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	46
Inactive employees entitled to but not yet receiving benefits	350
Active employees	433
<b>Total</b>	<b>829</b>

#### D. Contributions

The District has elected the annually determined contribution rate (Variable Rate) plan provisions of the TCERS Act. The plan is funded by monthly contributions from both employee members and the employer based on the covered payroll of the employee members. Under the TCERS Act, the contribution rate of the employer is actuarially determined annually. The contribution rates for the District is 9.50% in calendar years 2024 and 2025. The District's contributions to TCERS for the fiscal year ended September 30, 2025 were \$3,654,759.

# Montgomery County Hospital District

## Notes to the Financial Statements

The deposit rate payable by the employee member was 7.00% as adopted by the Board of Directors. The employee deposit rate and the employer contribution rate may be changed by the Board of Directors within the options available in the TCDRS Act.

### E. Actuarial Assumptions

The total pension liability/asset in the December 31, 2024 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Payroll growth	2.50%
Real rate of return	5.00%
Long-term investment return	7.50%

The actuarial assumptions that determined the total pension liability/asset as of December 31, 2024, were based on the results of an actuarial experience study for the period January 1, 2017 through December 31, 2020, except where required to be different by GASB 68, and adopted by the TCDRS Board of Trustees in March of 2021. In addition, mortality rates were based on the following mortality tables:

Depositing Members	135% of Pub-2010 General Employees Amount-Weighted Mortality Table for males and 120% Pub-2010 General Employees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2021 Ultimate scale after 2010.
Service retirees, beneficiaries and Non-depositing Members	135% of Pub-2010 General Retirees Amount-Weighted Mortality Table for males and 120% Pub-2010 General Retirees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2021 Ultimate scale after 2010.
Disabled retirees	160% of Pub-2010 General Disabled Retirees Amount-Weighted Mortality Table for males and 125% Pub-2010 General Disabled Retirees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2021 Ultimate scale after 2010.

The long-term expected rate of return on TCDRS assets is determined by adding expected inflation to expected long-term real returns, and reflecting expected volatility and correlation. The capital market assumptions and information shown are based on January 2025 information for a 10 year time horizon.

## Montgomery County Hospital District

### Notes to the Financial Statements

The valuation assumption for long-term expected return is re-assessed at a minimum of every four years, and is set based on a long-term time horizon, the most recent analysis was performed for the January 1, 2017 through December 31, 2020. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Geometric Real Rate of Return
U.S. equities	13.00 %	5.35%
Global equities	4.00	5.15%
International equities - developed markets	6.00	4.75%
Investment - grade bonds	3.00	2.55%
Strategic credit	9.00	3.70%
Direct lending	16.00	6.85%
Distressed debt	4.00	6.80%
REIT equities	2.00	3.95%
Master limited partnerships	2.00	4.95%
Commodities	2.00	1.00%
Private real estate partnerships	6.00	5.75%
Private equity	25.00	8.15%
Hedge funds	6.00	3.60%
Cash equivalents	2.00	1.10%
<b>Total</b>	<b>100.00 %</b>	

#### Discount Rate

The discount rate used to measure the total pension liability was 7.60%. The discount rate was determined using an alternative method to determine the sufficiency of the fiduciary net position in all future years. The alternative method reflects the funding requirements under the funding policy and the legal requirements under the TCDRS Act. TCDRS has a funding policy where the Unfunded Actuarial Accrued Liability (UAAL) shall be amortized as a level percent of pay over 20-year closed layered periods. The employer is legally required to make the contribution specified in the funding policy. The employer's assets are projected to exceed its accrued liabilities in 20 years or less. When this point is reached, the employer is still required to contribute at least the normal cost. Any increased cost due to the adoption of a COLA is required to be funded over a period of 15 years, if applicable.

Based on the above assumptions, the projected fiduciary net position is determined to be sufficient compared to projected benefit payments. Based on the expected levels of cash flows and investment returns to the system, the fiduciary net position as a percentage of total pension liability is projected to increase from its current level in future years.

Since the projected fiduciary net position is projected to be sufficient to pay projected benefit payments in all future years, the discount rate for purposes of calculating the total pension liability and net pension liability of the employer is equal to the long-term assumed rate of return on investments. This long-term assumed rate of return should be net of investment expenses, but gross of administrative expenses for GASB 68 purposes. Therefore, a discount rate of 7.60% has been used. This rate reflects the long-term assumed rate of return on assets for funding purposes of 7.50%, net of all expenses, increased by 0.10% to be gross of administrative expenses.

# Montgomery County Hospital District

## Notes to the Financial Statements

### F. Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued TCDRS financial report.

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability/(asset) (a) - (b)
Balance at December 31, 2023	\$ 76,160,603	\$ 80,999,740	\$ (4,839,137)
Changes for the year			
Service cost	4,842,407	-	4,842,407
Interest on total pension liability	6,110,407	-	6,110,407
Effect of economic demographic gains or losses	(30,405)	-	(30,405)
Refunds of contributions	(694,251)	(694,251)	-
Benefit payments	(534,076)	(534,076)	-
Administrative expense	-	(51,394)	51,394
Member contributions	-	2,563,944	(2,563,944)
Net investment income	-	8,358,545	(8,358,545)
Employer contributions	-	3,479,638	(3,479,638)
Other changes	-	289,011	(289,011)
Net changes	<u>9,694,082</u>	<u>13,411,417</u>	<u>(3,717,335)</u>
<b>Balance at December 31, 2024</b>	<u>\$ 85,854,685</u>	<u>\$ 94,411,157</u>	<u>\$ (8,556,472)</u>

### Sensitivity Analysis

The following presents the net pension liability (asset) of the District, calculated using the discount rate of 7.60%, as well as what the District's net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.60%) or 1-percentage-point higher (8.60%) than the current rate.

	1% Decrease (6.60%)	Current Discount Rate (7.60%)	1% Increase (8.60%)
	District's net pension liability / (asset)	\$ 10,818,647	\$ (8,556,472)

# Montgomery County Hospital District

## Notes to the Financial Statements

### G. Pension Expense/Revenue and Deferred Outflows of Resources Related to Pensions

For the fiscal year ended September 30, 2025, the District recognized pension expense of \$2,133,447.

At September 30, 2025, the District reported deferred inflows and outflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 972,511	\$ 190,157
Change in assumptions	1,891,331	-
Net difference between projected and actual earnings on pension plan investments	-	563,095
Contributions made subsequent to the measurement date	2,836,824	-
<b>Totals</b>	<b>\$ 5,700,666</b>	<b>\$ 753,252</b>

The \$2,836,824 reported as deferred outflows of resources related to the District's pension contributions made subsequent to the measurement date will be recognized as pension expense in the fiscal year ending September 30, 2026. Other amounts reported as deferred inflows and outflows of resources related to pensions will be recognized in pension expense as follows:

Year ended September 30,	
2026	\$ 464,871
2027	1,967,313
2028	(62,467)
2029	(254,062)
2030	(5,065)
<b>Total</b>	<b>\$ 2,110,590</b>

### Note 11. Summary Disclosure of Significant Contingencies

#### Risk Management

The District is exposed to various risks of loss related to torts; theft, damage and destruction of assets; errors and omissions; injuries to employees; life and health of employees; and natural disasters. The District purchases commercial insurance for property damage and auto, subject to various policy limits and deductibles. The District also purchases commercial insurance for general liability claims with coverage up to \$1 million per occurrence and \$3 million aggregate subject to various deductibles per occurrence.

The District purchases commercial insurance for workers' compensation benefits with a \$1,000,000 occurrence and per employee policy limit. For the last three years, settled claims have not exceeded commercial insurance coverage, nor has there been any reduction in insurance coverage.

**Montgomery County Hospital District**

Notes to the Financial Statements

**Health Insurance**

During 2025, employees of the District were covered by a partially self-insured health insurance plan. The District paid administrative fees and the cost of healthcare claims. Participating employees authorized payroll deductions to partially offset the costs paid by the District. All contributions were paid to a third party administrator acting on behalf of the District. The contract between the District and the third party administrator is renewable annually.

The District was protected against catastrophic individual and aggregate loss by stop-loss coverage up to \$125,000 per individual and \$7,417,441 in aggregate through a commercial insurer licensed to do business in Texas in accordance with the Texas Insurance Code. Estimates of claims payable and of claims incurred but not reported at September 30, 2025 and 2024, are reflected as accrued healthcare claims. Because actual claims liabilities depend on such complex factors as inflation, changes in legal requirements and damage awards, the process used in computing claims liability is an estimate.

Changes in balances of healthcare claims are as follows:

	Primary Government	
	2025	2024
Healthcare claims, beginning of year*	\$ 535,682	\$ 435,013
Incurred claims	7,723,897	6,601,599
Claim payments	(7,882,028)	(6,519,239)
<b>Healthcare claims, end of year</b>	<b>\$ 377,551</b>	<b>\$ 517,373</b>

\*Beginning balances have been restated due to the government merger in Note 14

**Contingencies**

The District participates in a number of federal and state financial assistance programs. These programs are subject to financial and compliance audits by the grantor agencies. These audits could result in questioned costs or refunds to be paid back to the granting agencies.

**Note 12. Healthcare Assistance Program**

The healthcare assistance program was established by the District to provide health care services to the indigent residents of Montgomery County. The District entered into contracts with various healthcare providers to provide healthcare services to Montgomery County indigents. Qualifications for the program are based on income level, citizenship, county residency, medical need and financial resources. In conjunction with the sale of the Medical Center Hospital in Conroe (now HCA Houston Healthcare Conroe) to Health Trust on May 26, 1993, the District entered into an Indigent Care Agreement with Health Trust and its successors. The terms of the Indigent Care Agreement ended on May 31, 2008 and was not renewed.

As of June 1, 2008, the District funds a voluntary estimate of medical care expenses for qualified indigents to those providers that previously participated in the Indigent Care Agreement. In addition, the District has assembled a network of providers, including specialists, to provide care for qualified indigents. Combined expense of the two programs was \$3,812,407, for the year ended September 30, 2025.

## Montgomery County Hospital District

### Notes to the Financial Statements

#### Note 13. Recent Accounting Pronouncements

GASB Statement No. 103, *Financial Reporting Model Improvements* (GASB 103), improves key components of the financial reporting model to enhance its effectiveness in providing information that is essential for decision making and assessing a government's accountability. This statement also addresses certain application issues. The requirements of this statement are effective for reporting periods beginning after June 15, 2025, with earlier application encouraged. GASB 103 will be implemented in the District's fiscal year 2026 financial statements and the impact has not yet been determined.

GASB Statement No. 104, *Disclosure of Certain Capital Assets* (GASB 104), establishes requirements for certain types of capital assets to be disclosed separately in the capital assets note disclosures. It also establishes requirements for capital assets held for sale, including additional disclosures for those capital assets. The requirements of this statement are effective for reporting periods beginning after June 15, 2025, with earlier application encouraged. GASB 104 will be implemented in the District's fiscal year 2026 financial statements and the impact has not yet been determined.

GASB Statement No. 105, *Subsequent Events* (GASB 105), improves financial reporting related to subsequent events by 1) clarifying the subsequent events time frame and the subsequent events that constitute recognized and non-recognized events and 2) specifies the information items that are required to be disclosed about subsequent events. The requirements of this statement are effective for reporting periods beginning after June 15, 2026, with earlier application encouraged. GASB 105 will be implemented in the District's fiscal year 2027 financial statements and the impact has not yet been determined.

#### Note 14. Adjustment of Beginning Balances

##### **Government merger with the Montgomery County Public Health District (MCPHD) (former discretely presented component unit)**

On October 1, 2023, Montgomery County agreed that on or before September 30, 2025, the essential public health services currently provided by MCPHD will be assumed by and merged in a new department of the District to avoid the duplication of services and to provide operational efficiency for the taxpayers of Montgomery County. In accordance with GASB Statement No. 69, *Government Combinations and Disposals of Government Operations* (GASB 69), MCPHD's assets, liabilities, and deferred outflows/inflows of resources, and results of operations, will be reflected on the District's financial statements as though MCPHD had been combined at the beginning of the District's fiscal year (October 1, 2024).

The merger is considered a government merger under GASB 69, which defines it as a government combination of legally separate entities in which no significant consideration is exchanged and one or more legally separate governments (MCPHD) ceases to exist and their operations are absorbed into, and provided by, one or more continuing governments (the District).

# Montgomery County Hospital District

## Notes to the Financial Statements

The net effect of these transactions is summarized as follows:

	Governmental Activities	Discretely Presented Component Unit MCPHD
Net position, October 1, 2024 as previously reported	\$ 107,583,115	\$ 2,809,975
Merger of MCPHD:		
Current assets	2,962,203	(2,962,203)
Current liabilities	(133,919)	133,919
Long-term liabilities	(18,309)	18,309
Effect of merger	2,809,975	(2,809,975)
<b>Net position unrestricted, October 1, 2024 as adjusted</b>	<b>\$ 110,393,090</b>	<b>\$ -</b>
	Special Revenue Fund MCPH	
Fund balance, October 1, 2024 as previously reported	\$ -	
Merger of MCPHD:		
Current assets	2,962,203	
Current liabilities	(133,919)	
Effect of merger	2,828,284	
<b>Fund balance, October 1, 2024 as adjusted</b>	<b>\$ 2,828,284</b>	

**This Page Intentionally Left Blank**

## **Required Supplementary Information**

**This Page Intentionally Left Blank**

**Montgomery County Hospital District**  
Schedule of Revenues, Expenditures and Changes  
in Fund Balance – Budget to Actual – General Fund  
Year Ended September 30, 2025

**Exhibit D-1**

	Budgeted Amounts		Actual	Variance
	Original	Final		Final Budget - Positive (Negative)
<b>REVENUES</b>				
Property taxes	\$ 50,840,782	\$ 50,840,782	\$ 50,709,829	\$ (130,953)
Charges for services, net	30,145,046	30,145,046	32,166,653	2,021,607
Intergovernmental	1,809,660	1,809,660	2,064,154	254,494
Investment earnings	2,212,027	2,212,027	2,567,465	355,438
Miscellaneous	176,117	176,117	670,387	494,270
Total revenues	85,183,632	85,183,632	88,178,488	2,994,856
<b>EXPENDITURES</b>				
Current:				
Administration	14,964,185	14,875,840	14,492,453	383,387
Healthcare assistance	6,227,095	6,227,603	5,020,533	1,207,070
Emergency medical services	50,449,673	49,592,182	46,551,613	3,040,569
Radio, facilities, and information technology	7,580,204	7,878,465	7,437,886	440,579
Debt service:				
Principal retirement	258,387	258,387	926,024	(667,637)
Interest and fiscal charges	156,219	166,827	172,182	(5,355)
Capital outlay	13,904,212	11,548,601	11,793,020	(244,419)
Total expenditures	93,539,975	90,547,905	86,393,711	4,154,194
Excess (deficiency) of revenues over (under) expenditures	(8,356,343)	(5,364,273)	1,784,777	7,149,050
<b>OTHER FINANCING SOURCES</b>				
Leases	195,578	195,578	322,215	126,637
Proceeds from sale of capital assets	470,200	470,200	297,201	(172,999)
Total other financing sources	665,778	665,778	619,416	(46,362)
Net change in fund balance	(7,690,565)	(4,698,495)	2,404,193	7,102,688
Fund balance - beginning	56,293,145	56,293,145	56,293,145	-
<b>FUND BALANCE - ENDING</b>	<b>\$ 48,602,580</b>	<b>\$ 51,594,650</b>	<b>\$ 58,697,338</b>	<b>\$ 7,102,688</b>

The Notes to Required Supplementary Information are an integral part of this schedule.

# Montgomery County Hospital District

## Schedule of Changes in Net Pension Liability (Asset) and Related Ratios For the Last Ten Fiscal Years\*

	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>
<b>TOTAL PENSION LIABILITY</b>				
Service cost	\$ 4,842,407	\$ 4,240,916	\$ 4,138,067	\$ 4,289,710
Interest	6,110,407	5,346,594	4,742,504	4,145,378
Effect of plan changes	-	-	-	-
Effect of economic/demographic (gains) or losses	(30,405)	922,927	(168,015)	(224,297)
Effect of assumptions changes or inputs	-	-	-	502,438
Refund of contributions	(694,251)	(507,149)	(523,325)	(368,100)
Benefit payments	(534,076)	(394,031)	(310,420)	(212,128)
	<hr/>	<hr/>	<hr/>	<hr/>
Net change in total pension liability	9,694,082	9,609,257	7,878,811	8,133,001
Total pension liability - beginning	76,160,603	66,551,346	58,672,535	50,539,534
	<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL PENSION LIABILITY - ENDING (a)</b>	<b>\$ 85,854,685</b>	<b>\$ 76,160,603</b>	<b>\$ 66,551,346</b>	<b>\$ 58,672,535</b>
	<hr/>	<hr/>	<hr/>	<hr/>
<b>PLAN FIDUCIARY NET POSITION</b>				
Contributions - district	\$ 3,479,638	\$ 3,242,058	\$ 5,382,338	\$ 1,990,861
Contributions - employee	2,563,944	2,388,894	2,123,827	2,130,891
Net investment income (loss)	8,358,545	7,572,350	(4,393,663)	11,431,586
Benefit payments	(534,076)	(394,031)	(310,420)	(212,128)
Refund of contributions	(694,251)	(507,149)	(523,325)	(368,100)
Administrative expense	(51,394)	(42,295)	(40,128)	(35,297)
Other	289,011	264,246	993,942	114,156
	<hr/>	<hr/>	<hr/>	<hr/>
Net change in plan fiduciary net position	13,411,417	12,524,073	3,232,571	15,051,969
Plan fiduciary net position - beginning	80,999,740	68,475,667	65,243,096	50,191,127
	<hr/>	<hr/>	<hr/>	<hr/>
<b>PLAN FIDUCIARY NET POSITION - ENDING (b)</b>	<b>\$ 94,411,157</b>	<b>\$ 80,999,740</b>	<b>\$ 68,475,667</b>	<b>\$ 65,243,096</b>
	<hr/>	<hr/>	<hr/>	<hr/>
<b>NET PENSION LIABILITY (ASSET) - ENDING (a) - (b)</b>	<b>\$ (8,556,472)</b>	<b>\$ (4,839,137)</b>	<b>\$ (1,924,321)</b>	<b>\$ (6,570,561)</b>
	<hr/>	<hr/>	<hr/>	<hr/>
Plan fiduciary net position as a percentage of total pension liability	109.97%	106.35%	102.89%	111.20%
Covered payroll	36,627,765	34,127,050	30,340,383	30,441,296
Net pension liability (asset) as a percentage of covered payroll	-23.36%	-14.18%	-6.34%	-21.58%

\*GASB Statement No. 68 requires that the information on this schedule correspond with the plan's measurement date, December 31.

## Exhibit E-1

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>
\$	3,503,081	\$ 3,186,898	\$ 2,985,032	\$ 2,789,010	\$ 2,759,688	\$ 2,241,909
	3,405,061	2,878,563	2,458,698	2,068,859	1,662,372	1,439,974
	-	-	-	-	-	(124,742)
	653,416	448,789	(48,347)	260,230	(510,769)	(1,013,480)
	4,596,949	-	-	(82,680)	-	176,666
	(139,425)	(226,101)	(398,177)	(333,377)	(260,640)	(103,230)
	(162,077)	(132,193)	(68,884)	(38,637)	(26,925)	(18,562)
	<u>11,857,005</u>	<u>6,155,956</u>	<u>4,928,322</u>	<u>4,663,405</u>	<u>3,623,726</u>	<u>2,598,535</u>
	<u>38,682,529</u>	<u>32,526,573</u>	<u>27,598,251</u>	<u>22,934,846</u>	<u>19,311,120</u>	<u>16,712,585</u>
\$	<u>50,539,534</u>	<u>\$ 38,682,529</u>	<u>\$ 32,526,573</u>	<u>\$ 27,598,251</u>	<u>\$ 22,934,846</u>	<u>\$ 19,311,120</u>
\$	1,882,768	\$ 1,878,689	\$ 1,631,063	\$ 1,479,097	\$ 4,539,035	\$ 1,406,230
	2,015,194	1,851,878	1,679,036	1,524,842	1,385,264	1,333,823
	4,362,576	5,455,456	(543,548)	3,633,221	1,300,958	(197,756)
	(162,077)	(132,193)	(68,884)	(38,637)	(26,925)	(18,562)
	(139,425)	(226,101)	(398,177)	(333,377)	(260,640)	(103,230)
	(36,726)	(32,126)	(26,700)	(20,537)	(14,145)	(11,770)
	110,601	121,329	87,804	35,077	297,659	270
	<u>8,032,911</u>	<u>8,916,932</u>	<u>2,360,594</u>	<u>6,279,686</u>	<u>7,221,206</u>	<u>2,409,005</u>
	<u>42,158,216</u>	<u>33,241,284</u>	<u>30,880,690</u>	<u>24,601,004</u>	<u>17,379,798</u>	<u>14,970,793</u>
\$	<u>50,191,127</u>	<u>\$ 42,158,216</u>	<u>\$ 33,241,284</u>	<u>\$ 30,880,690</u>	<u>\$ 24,601,004</u>	<u>\$ 17,379,798</u>
\$	<u>348,407</u>	<u>\$ (3,475,687)</u>	<u>\$ (714,711)</u>	<u>\$ (3,282,439)</u>	<u>\$ (1,666,158)</u>	<u>\$ 1,931,322</u>
	99.31%	108.99%	102.20%	111.89%	107.26%	90.00%
	28,788,492	26,455,402	23,986,225	21,783,458	19,775,929	19,054,613
	1.21%	-13.14%	-2.98%	-15.07%	-8.43%	10.14%

**Montgomery County Hospital District**  
 Schedule of District Contributions to Texas County  
 and District Retirement System (TCDRS)  
 For the Last Ten Fiscal Years\*

	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>
Actuarially determined contribution	\$ 3,654,759	\$ 3,451,015	\$ 3,148,150	\$ 2,747,552
Contributions in relation to the actuarially determined contributions	<u>(3,654,759)</u>	<u>(3,451,015)</u>	<u>(3,148,150)</u>	<u>(5,247,552)</u>
<b>CONTRIBUTION DEFICIENCY (EXCESS)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (2,500,000)</u>
Covered payroll	\$ 38,471,132	\$ 36,326,468	\$ 33,138,421	\$ 31,575,218
Contributions as a percentage of covered payroll	9.50%	9.50%	9.50%	16.62%

\*GASB Statement No. 68 requires that the information on this schedule correspond with the District's fiscal year end, September 30.

**Exhibit E-2**

<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>
\$ 1,968,671	\$ 1,848,678	\$ 1,680,793	\$ 1,558,054	\$ 1,552,855	\$ 1,611,799
<u>(1,968,671)</u>	<u>(1,848,678)</u>	<u>(1,855,754)</u>	<u>(1,558,054)</u>	<u>(4,385,991)</u>	<u>(1,611,799)</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ (174,961)</u>	<u>\$ -</u>	<u>\$ (2,833,136)</u>	<u>\$ -</u>
\$ 30,101,998	\$ 28,384,921	\$ 25,719,067	\$ 22,920,977	\$ 21,414,773	\$ 19,339,917
6.54%	6.51%	7.22%	6.80%	20.48%	8.33%

**This Page Intentionally Left Blank**

**Montgomery County Hospital District**  
 Notes to the Required Supplementary Information

**Note 1. Budget**

**A. Budgetary Information**

The District is required to present an annual budget for approval by the board in accordance with Texas Special District Local Laws Code Chapter 1063. The District shall hold a public hearing on the proposed annual budget prior to adoption. The budget is prepared in accordance with Generally Accepted Accounting Principles (GAAP), and any budget amendment must be approved by the Board.

Encumbrance accounting is utilized in all governmental fund types. Any encumbered appropriation lapse at year-end must be reappropriated in the following year. Encumbrances for materials, other goods and purchased services are documented by purchase orders or contracts. Encumbrances outstanding at year-end do not constitute expenditures or liabilities under GAAP. The District honors these commitments and records GAAP expenditures in the subsequent year as the transactions are completed.

**B. Budget to Actual Expenditures**

For the fiscal year ended September 30, 2025 expenditures exceeded appropriations in the following funds due to payments for leases and SBITAs:

	Final Budget	Actual Expenditures	Excess
	<hr/>	<hr/>	<hr/>
General Fund:			
Principal retirement	\$ 258,387	\$ 926,024	\$ (667,637)
Interest and fiscal charges	166,827	172,182	(5,355)
Capital Outlay	11,548,601	11,793,020	(244,419)

**Montgomery County Hospital District**  
 Notes to the Required Supplementary Information

**Note 2. Pension**

Valuation Date - Actuarially determined contribution rates are calculated on a calendar year basis as of December 31, two years prior to the end of the fiscal year in which the contributions are reported.

Methods and assumptions used to determine contributions rates:

Actuarial cost method	Entry Age (level percentage of pay)
Amortization method	Level percentage of payroll, closed
Remaining amortization period	2.5 years (based on contribution rate calculated in 12/31/2024 valuation)
Asset valuation method	5 year smoothed market
Inflation	2.50%
Salary increases	Varies by age and service. 4.7% average over career including inflation.
Investment rate of return	7.50%, net of administrative and investment expenses, including inflation.
Retirement Age	Members who are eligible for service retirement are assumed to commence receiving benefit payments based on age. The average age at service retirement for recent retirees is 61.
Mortality	135% of the Pub-2010 General Retirees Table for males and 120% of the Pub-2010 General Retirees Table for females, both projected with 100% of the MP-2021 Ultimate scale after 2010.
Changes in Assumptions and Methods Reflected in the Schedule of Employer Contributions	2015: New inflation, mortality and other assumptions were reflected. 2017: New mortality assumptions were reflected. 2019: New inflation, mortality and other assumptions were reflected. 2022: New investment return and inflation assumptions were reflected
Changes in Plan Provisions Reflected in the Schedule of Employer Contributions	2015: Employer contributions reflected that the current services matching rate was increased to 175% for future benefits. 2016: Employer contributions reflected that the current services matching rate was increased to 200%. 2017: New Annuity Purchase Rates were reflected for benefits earned after 2017. 2018-2024: No changes in plan provisions were reflected in the Schedule.

## **Overall Compliance and Internal Control Section**

**This Page Intentionally Left Blank**

**Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards**

The Board of Directors of  
Montgomery County Hospital District

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the discretely presented component unit, the major fund and the aggregate remaining fund information of Montgomery County Hospital District (the District) as of and for the year ended September 30, 2025, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated March 16, 2026.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

The Woodlands, Texas  
March 16, 2026

**Montgomery County Hospital District**  
Schedule of Findings and Responses  
For the Fiscal Year Ended September 30, 2025

**Section 1. Summary of Auditor's Results**

**Financial Statements**

- |  |               |
|--|---------------|
| 1. Type of auditors' report issued   | Unmodified    |
| 2. Internal control over financial reporting:  |               |
| a. Material weakness(es) identified?   | No            |
| b. Significant deficiency(ies) identified that are not considered to be material weaknesses? | None reported |
| 3. Noncompliance material to financial statements noted?                                     | No            |

**Section 2. Findings Related to Financial Statements**

**1. Findings Related to Internal Control Over Financial Reporting**

None reported

**2. Findings Related to Compliance with Laws and Regulations**

None reported

**Montgomery County Hospital District**  
Schedule of Prior Year Audit Findings  
For the Fiscal Year Ended September 30, 2025

None reported

# Agenda Item # 8a



We Make a Difference!

**To:** Board of Directors  
**From:** Randy Johnson, CEO  
**Date:** March 24, 2026  
**Re:** **CEO Report**

---

## Current Significant Activities:

- Executive and Command Staff are reviewing information that AI consultants providing MCHD in order to consider the process we should consider to properly engage in AI when needed, but not let AI corrupt our software systems.
- The Transition in Alarm of discontinuing our ACE certification, but using the ACE protocols with continuing minor adjustments that better serve our need to get the right resources to the right locations in a more timely manner has been met with total understanding and cooperation by our Alarm management and quality team. Currently, Dr. DePasquale is working weekly with Alarm Quality Staff and Management to review each of our call protocols for more efficient and timely responses. This process will be ongoing until benchmarks for each type of call can be implemented.
- In our Billing Department, Ms. Letty Sully, the third person to be hired in our Billing Department, celebrated her 25<sup>th</sup> work anniversary this past week and also had a very nice retirement this past Wednesday. We wish her well in her retirement. We will miss her.
- ESD 1, Station 96/MCHD 16, located at 11111 Calvary Road, just north of Willis is having an opening ceremony this Friday, March 27<sup>th</sup> at 10:00am. All are welcome to attend.
- Ms. Kellie Gonzales has been named Alarm Division Chief. She has been working in an interim role as Division Chief of Alarm for the past year. Now she can transition training into the operation role of Alarm management, and can hire a Deputy Chief to assist her in her training and operations role in alarm. We believe that she will thrive in this permanent role.
- This past month senior staff and Chiefs attended an LMC leadership breakfast where Texas A & M faculty presented a discussion noting the attributes that makes a strong leader over one's career. The discussion was very well presented.
- We discussed an introduction to MCHD at the EMT NEOP lunch last Friday. There we discussed the operations values and expectations of our staff at MCHD.

**Plans for the Next Ninety Days:**

- Continue the Oracle software transition in Accounting and Procurement.
- Purchase a Willis property to Replace Station 13.
- Purchase a Station 15 additional property to house multiple 12-hour trucks.
- Replace the Division Chief of Quality.
- Replace the Division Chief of Clinical Services.
- Begin a quarterly department review with each department to review operational performance, discuss employee morale, discuss projects and process improvements, and discuss progress on capital projects.
- Work with AI consultants to determine the path MCHD should take to properly integrate AI without compromising our entire IT infrastructure. We are going to begin interviewing various AI consultants who may be able to guide us on our AI journey.

Thank you,

Randy

# Agenda Item #8b



We Make a Difference!

**To:** Board of Directors

**From:** James Campbell

**Date:** March 24, 2026

**RE:** EMS Division Report

---

## Executive Summary

- The MCHD EMS overall Customer Service score for January 2026 was 95.81. There were 323 patient surveys returned between 2/1/2026 and 2/28/2026. Our overall Top Box score, which represents the percentage of the highest possible rating of 'Very Good,' was 89%. In addition, our rolling 12-month score of 96.18 is 2.02 points higher than the national database score of 94.16.
  - Nationally, there are a total of 255 organizations using EMS Survey team, which includes various organizational sizes and call volumes. For February 2026 we ranked 14<sup>th</sup>, which is in the top 6%.
- In February, we responded to 7,857 calls and transported 4,370 patients to the hospital. That averages 281 responses and 156 transports per day.
- Congratulations to Chief Kellie Gonzalez on her promotion to Division Chief – ALARM. Chief Gonzalez was serving in the role of Deputy Chief – Operations for ALARM, and this promotion is something that she and the organization are excited about. Chief Gonzalez is focused on her team, the future, and our patients. We are excited to see her continue to learn, grow, and succeed at MCHD.
- Congratulations to Division Chief Nick Smith, as he accepted a position to be the Chief Operating Officer (COO) at ESD-11. We sincerely appreciate Chief Smith's time and leadership; he has certainly contributed to taking us to a new level at MCHD. That position is currently posted and we plan to have it filled by May 2026.
- Chief Campbell attend the first GETAC meeting of the year in Austin, Texas. Below are a few highlights from the meeting:
  - SB8, a Texas bill that provided scholarship money for people to become EMTs/Paramedics has turned out to be a big success. We are 109 people short of hitting 184,000 people certified in Texas...most in Texas history
  - There is a strong push to capture violence against EMS providers. A statewide survey will come out this year, and most likely that will result in changes to our ePCRs to capture violence against EMS providers a field in our charts.
  - Pulsara is working on changes that will allow for "rosters" to be preloaded for major events. For example, for Ironman we might be able to preload all the race participants into Pulsara and when we encounter participants, we can select the patients directly out of the incident. This will help streamline patient encounters as well as reconcile the incident after it ends.
- We are in the final stages of our plan to add a cell phone to all our ambulances. IT has found some good software that will allow for the phones to have a universal address book which will make managing contacts across the district efficient.
- Our Fleet consultant is reviewing our vehicle utilization and working on a schedule for long-term replacement plans so that we can operationally and financially plan how we manage our fleet 10 years from now. It is still early and the data is a little rough, but at this point it looks like we have had about a 10% increase in the number of reserve ambulances we have available secondary to moving to the "no home shop" model. If the data holds strong, this would be a strong positive improvement on how we manage our ambulance utilization and time.

## Assistant Chief James Seek Updates

### Workforce Development & Staffing Stability Measures

- 16 EMT's have begun new hire training and on-boarding. These EMT's will be ready to fill full-time positions mid-May.
- Applications are open for the Attendant Paramedic position.
- To keep pace with county growth, increasing call demand and increasing time on task, EMS continues to aggressively hire. Furthermore, to better prepare our new team members this will be the first group to attend an updated driver training program to has been adjusted to current workforce needs and trends. Expectations and additional training have been provided to preceptor (NEOP trainers) for consistent accountability for both preceptor and NEOP.

### Development Pipeline

- 1 In-Charge promotion – Congratulation Chris Toman.
- 2 In-Charge candidates are in Phase 1 of the evaluation phase.
- In-Charge Academy will take place late March to prepare Attendant Paramedics for In-Charge promotion. Currently, we in the application phase for the that class.
- We continue to invest in our workforce to maintain our high clinical and operational standards while preparing for growth.

### Paramedic Pipeline

- 8 EMT Cohort members in 3rd semester of paramedic training.
- 3 EMT Cohort members in 1st semester at Lone Star College – Montgomery
- Cohort program continues strengthening long-term paramedic workforce sustainability

### Education

- DCS hosted 1 Quarter CE for all field staff. The focus of this CE was OB, airway, strategies to reduce medication errors and clinical updates.
- DCS, Chief Philogene and Chief Hall provided additional training via scenarios on-the-road to field staff to solidify awareness and preparation for providing care to the subset of OB patients. The focus was pre-eclampsia and eclampsia.
- DCS continues to host ACLS, PHTLS, CPR, Verbal Judo and PALS courses to ensure staff are compliant with national standards and ready for any clinical emergency.

### Full-Time Staffing Overview (Change Since February Report)

- Deputy Chief: 3 (no change)
- District Chief: 14 (no change)
- Captain: 16 (no change)
- In-Charge: 98 (+1)
- Attendant Paramedic: 108 (-1)
- Attendant EMT: 49 (+12)
- Cohort EMT: 11 (no Change)
- Total Full-Time Headcount: 299

Current staffing fluctuations reflect typical attrition patterns. There are 3 additional hiring processes planned in the 2026 hiring cycle to account for attrition and 2027 service delivery growth.

### *EMS System Performance*

#### Volume and EMS Deployment

- Incidents: +374 year-over-year (+6.5%)
  - Notable increase in fall and chest pain patients
  - Notable increase in call volume in east Montgomery County.
- Transports: +272 (+6.6%)
- Peak demand deployment: 39.5 units per day (up from 35 last February)
  - EMS did experience more volatility this February and early March in workforce stability. To adjust for the increase in variability we are adjusting part-time availability to suit current EMS system needs.
- Average Unit Hour Utilization: 40.7% (down from 43.7% February 2025)
  - The decrease in UHU coupled with increased call volume reflects increased unit per day and modifications in deployment strategies.
- The trend in lower 24 – Hour unit utilization, increase in service delivery hours and system stability can be contributed to unit conversion from In-charge units to Paramedic units when times of workforce fluctuations due to occurrences of unscheduled leave.
  - The UHU decrease reflects increased deployment capacity and improved reliability with unit conversion.

#### System Reliability

- Low-level events (8 or fewer units available): 1.06% for the month, which is well below 4% benchmark target.

#### Response Performance

- First medical contact time: 7.5 minutes (stable)
- Priority 1 compliance: 77%
- We are addressing Priority 1 response times through collaboration with ALARM to quickly dispatch the call, +4 units in Dec/January, adjusting posting plans to account for traffic and evolving call demand, addressing data refinement and managing hospital wall-times.

#### ALARM

- The most recent group of 5 new employees successfully completed their EFD training program this month.
- Montgomery County 9-1-1 shared some year-end data for 2025 comparing the county wide PSAPs and 2PSAPs call volumes. MCHD ALARM was the only center that showed a steady increase in call volume year over year.

#### Special Events:

- EMS provided EMS Medical Coverage for The Woodlands Marathon
- EMS is preparing for large events in April:
  - Ironman Texas
  - Montgomery County Fair and Rodeo

#### *Continued Strategic Priorities*

- Focus on recruitment efforts – Elvia has updated the charter and is actively engaging new members.
- Focus on sustainable growth while protecting system reliability and clinical standards.

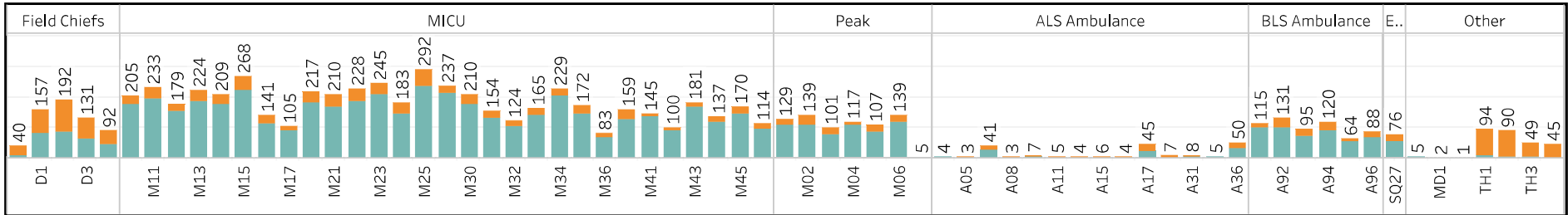
- Ensure integrity of daily operations during high community impact events such as IRONMAN Tx.
- Ensure readiness for FIFA and hurricane season
- Adding the right people to critical leadership roles in DCS and Field Operations.
- Continued collaboration with ALARM Department for sustained improvement in training, on-boarding and daily operations.
- 2027 Fiscal Year budget planning to ensure operational needs are met while being fiscally mindful.



# Dispatched Incident Review

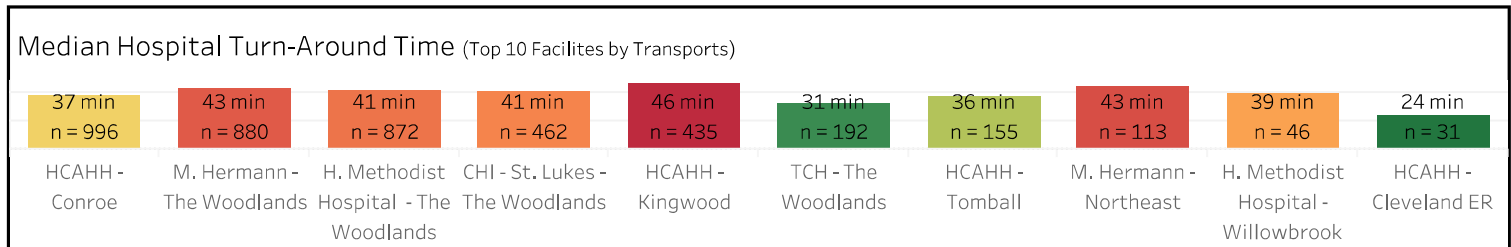
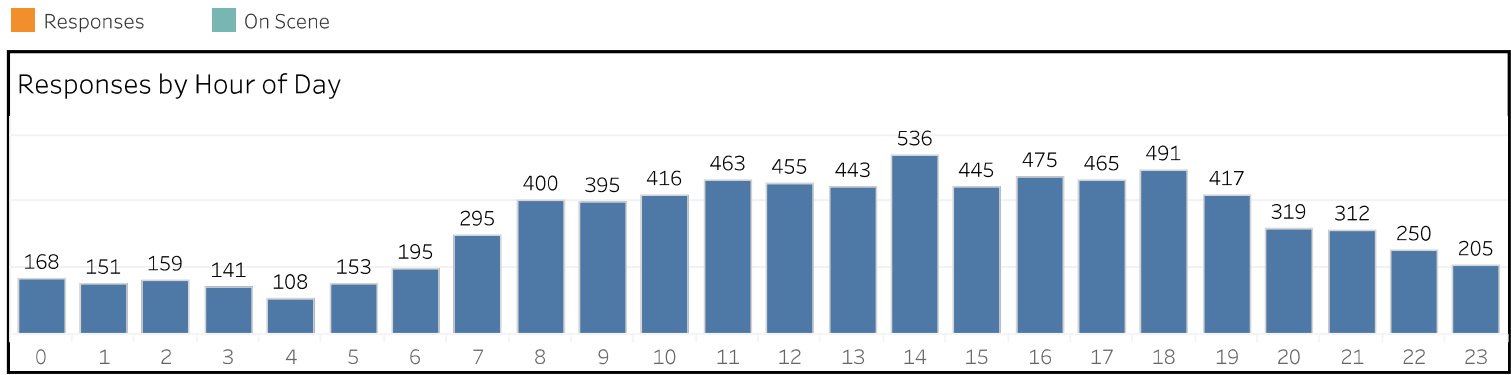
February 1, 2026 to February 28, 2026

Dispatched		On Scene		Transports		Response Times			
Incidents	6,102	Incidents	5,799	Incidents	4,322	Priority 1	Priority 2	Priority 3	Overall
Responses	7,857	Responses	6,289	Transports	4,370	77.89%	82.82%	76.99%	80.36%



### Incident Types (Top 20)

Problem Category	Count
Fall	835
Chest Pain	486
Breathing Problems	473
Sick Person	470
MVC	437
Transfer/Evaluation	431
Unconscious/Fainting	391
Stroke	308
SEND	302
Seizures	257
Emotional Crisis	176
Abdominal Pain	160
Hemorrhage	150
Traumatic Injury	136
Assault	120
Unknown Problem	107
Heart Problems	106
Overdose Ingestion	88
Diabetic	81
Cardiac Arrest	64



# Hospital Patient Transports

02/01/26 - 2/28/2026

Total Transports  
to All Facilities

**4,601**

	Sepsis	STEMI	Stroke	Trauma	Grand Total
M.Hermann - The Woodlands	6	8	27	7	48
H. Methodist - The Woodlands	13	7	23		43
HCAHH - Conroe	11	9	21	1	42
HCAHH - Kingwood	5	5	11	12	33
CHI - St. Lukes - The Woodlands	3	3	11		17
HCAHH - Tomball	3	3			6
H.Methodist Hospital - Willowbrook			6		6
M.Hermann - Northeast	3		1		4
TCH - The Woodlands	1				1
<b>Grand Total</b>	<b>45</b>	<b>35</b>	<b>100</b>	<b>20</b>	<b>200</b>

## Avg. Turnaround Time Main Facilities (Minutes)

## Patients Per Facility Main Facilities (Count)

M. Hermann - Children's TMC	57.67	HCAHH - Conroe	1,081
CHI - St. Luke's - TMC	56.00	M.Hermann - The Woodlands	921
St. Joseph Medical Center	48.67	H. Methodist - The Woodlands	902
HCAHH - Kingwood	48.28	CHI - St. Lukes - The Woodlands	480
M.Hermann - TMC	46.09	HCAHH - Kingwood	460
M.Hermann - Northeast	45.58	TCH - The Woodlands	207
Lyndon B Johnson General	45.00	HCAHH - Tomball	156
M.Hermann - The Woodlands	44.69	M.Hermann - Northeast	125
CHI - St. Lukes - The Woodlands	44.60	H.Methodist Hospital - Willowbrook	47
CHI - St. Luke's Vintage	43.56	CHI - St. Luke's Vintage	18
H.Methodist Hospital - Willowbrook	43.26	M. Hermann - Cypress	14
H. Methodist - The Woodlands	43.01	HCAHH - Northwest	12
HCAHH - Conroe	41.39	M.Hermann - TMC	11
HCAHH - Northwest	40.08	MD Anderson Cancer Center - TMC	7
MD Anderson Cancer Center - TMC	40.00	Michael E. DeBakey VA Medical Center	7
H. Methodist Hospital - TMC	39.67	CHI - St. Luke's - TMC	3
HCAHH - Tomball	38.17	H. Methodist Hospital - TMC	3
TCH - TMC	37.00	M. Hermann - Children's TMC	3
M. Hermann - Cypress	36.21	St. Joseph Medical Center	3
Huntsville Memorial	36.00	Ben Taub General	2
Michael E. DeBakey VA Medical Center	34.86	Lyndon B Johnson General	2
Ben Taub General	34.00	HCAHH - Houston Healthcare Medical ..	1
TCH - The Woodlands	33.87	HCAHH - North Cypress	1
HCAHH - Houston Healthcare Medical C..	25.00	Huntsville Memorial	1
HCAHH - North Cypress	22.00	TCH - TMC	1

For more information, visit <https://hosp.mchd-tx.org/>

## Avg. Turnaround Time Support Facilities (Minutes)

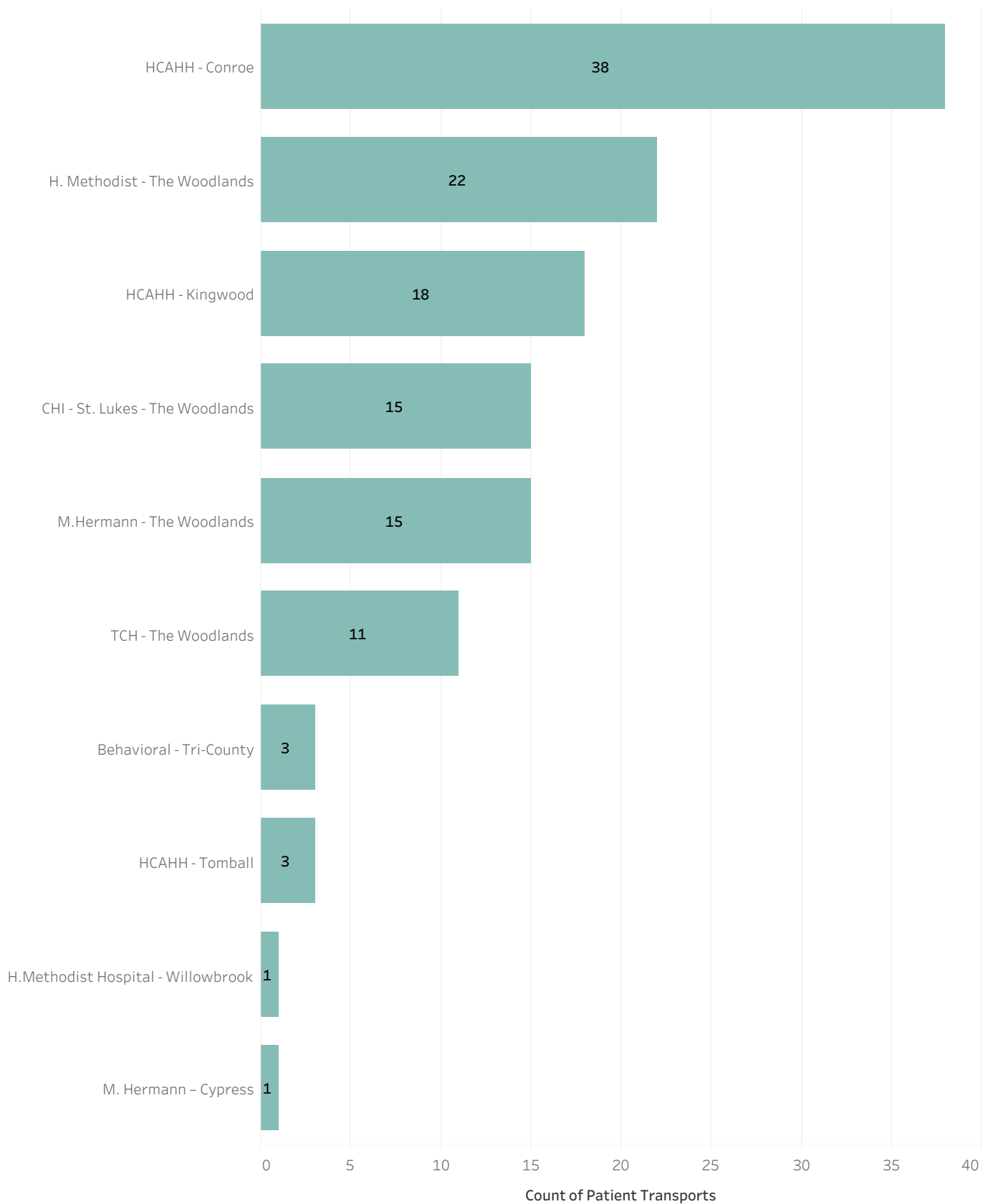
## Patients Per Facility Support Facilities (Count)

H. Methodist Hospital - Cypress	38.67	HCAHH - Cleveland ER	31
H. Methodist ECC – The Woodlands	31.83	HCAHH - Spring Freestanding	19
CHI - St. Luke's - Springwoods Village	30.89	H. Methodist ECC – The Woodlands	18
CHI - St. Luke's - Lakeside	29.71	M.Hermann - Woodlands West	15
Elite Hospital Kingwood	26.00	M. Hermann CCC – Kingwood	14
M.Hermann - Woodlands West	25.67	H. Methodist ECC - Magnolia	11
HCAHH - Cleveland ER	25.32	CHI - St. Luke's - Springwoods Village	9
H. Methodist ECC - Magnolia	24.82	CHI - St. Luke's - Lakeside	7
M. Hermann CCC – Kingwood	24.71	Behavioral - Tri-County	3
HCAHH - Spring Freestanding	21.79	H. Methodist Hospital - Cypress	3
M.Hermann CCC - Spring	19.00	Elite Hospital Kingwood	2
Behavioral - Tri-County	15.33	M.Hermann CCC - Spring	1

For more information, visit <https://hosp.mchd-tx.org/>

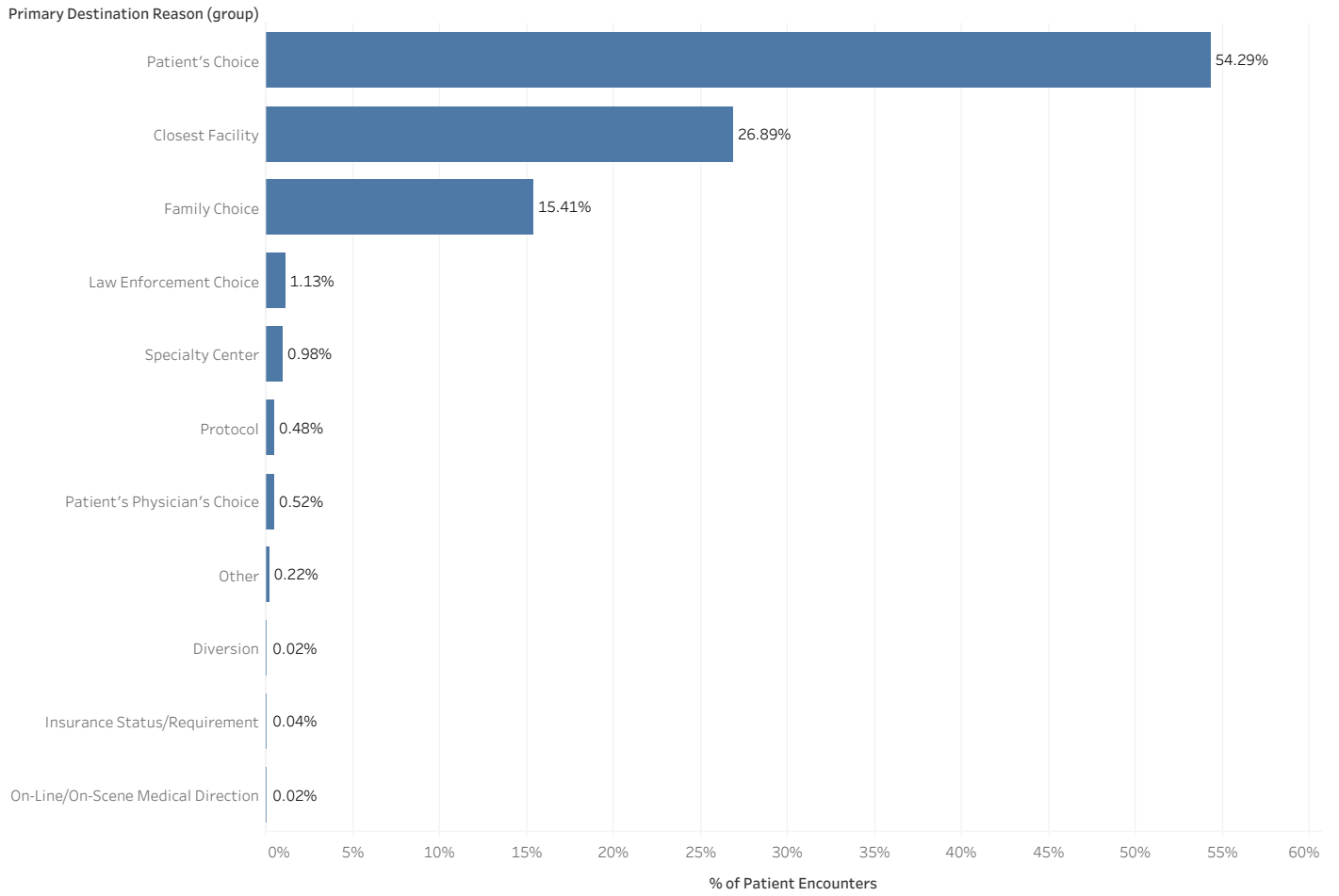
# Psychiatric / Behavioral Patients per Facility

02/01/26 - 2/28/2026



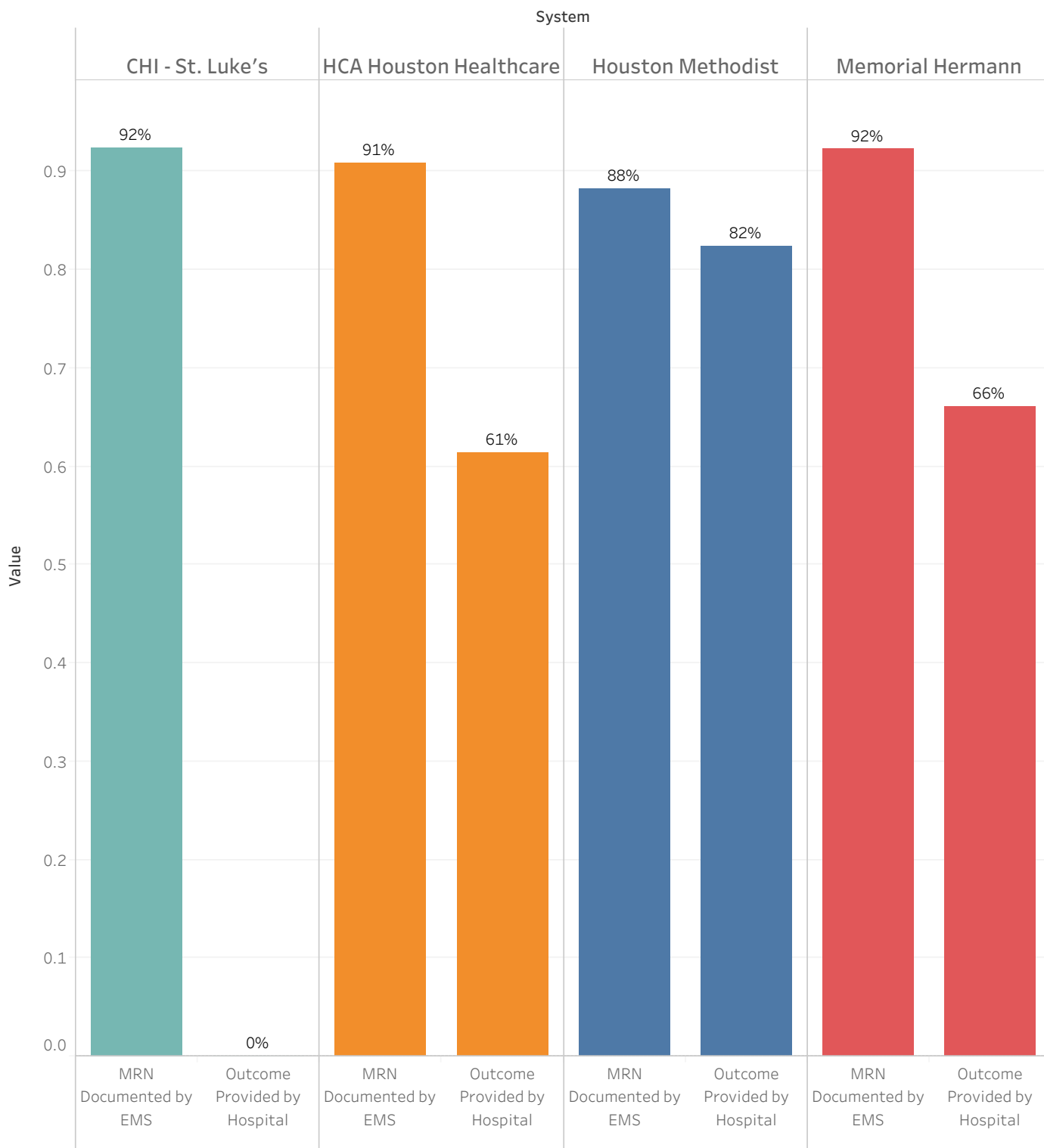
# Primary Reason for Destination Choice

02/01/26 - 2/28/2026



# Hospital Outcome Returned Performance By Hospital System

September 1, 2025 to February 28, 2026



The MRN must be documented in the PCR for it to automatically import into the hospital EMR and for outcome data to be returned to EMS. MCHD emphasizes the importance of MRN documentation to the field providers to ensure the hospital record is transmitted in a timely and automated manner. The measure of "Automated Outcome Provided by Hospital" shows the effectiveness of the hospital EMR at returning data when EMS has met the requirements of documenting the MRN. Outcome data is considered to be obtained when either eOutcome.01 or eOutcome.02 are received into the EMS record.

MCHD

Conroe, TX  
Client 6577



1515 Center Street  
Lansing, MI 48096  
(517) 318-3800  
support@EMSSurveyTeam.com  
www.EMSSurveyTeam.com

# Patient Experience Report

February 01, 2026 to February 28, 2026

Your Score

**95.81**

Your Patients in this Report

**323**

Number of National Database Patients in this Report

**4944**

Total EMS Organizations

**255**



## Executive Summary

Your overall score for the period selected is **96.49**, a difference of **+0.54**, compared to your score from the previous year, **95.95**.

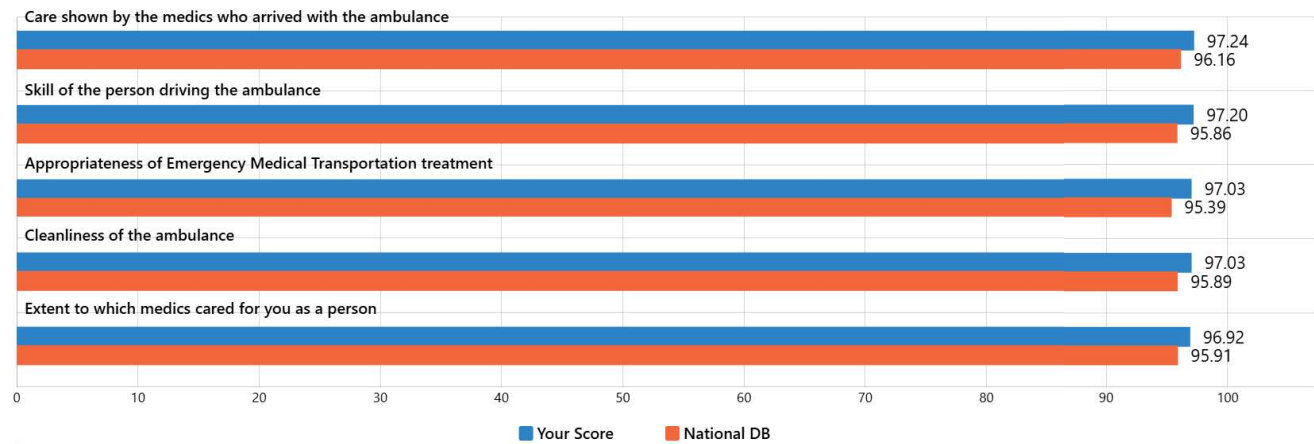
Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **89%**.

In addition, your rolling **12-** month score of **96.18** is a difference of **+2.02** from the national database score of **94.16**.

When compared to all organizations in the national database, your score of **96.18** is ranked **14th**.

## Highest and Lowest Scores

### 5 Highest Scores





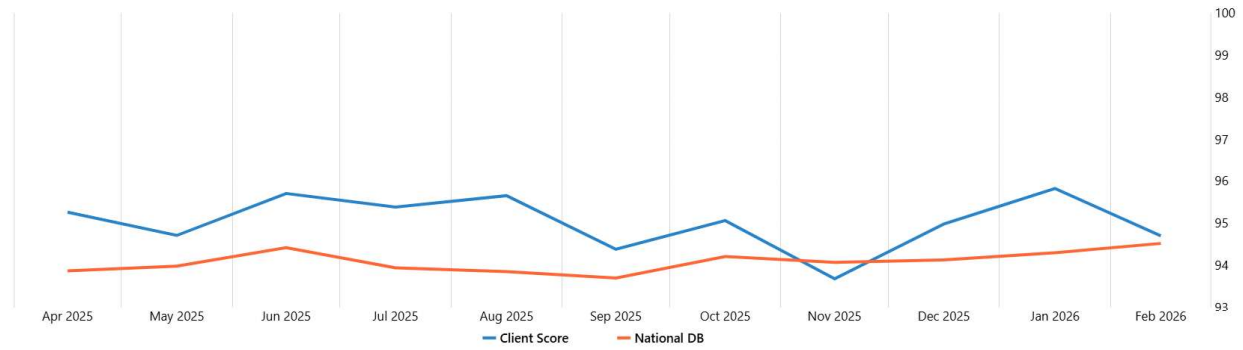
### Greatest Increase and Decrease in Scores by Question

<b>Increases</b>	<b>Current</b>	<b>Previous</b>	<b>(+/-)</b>	<b>National DB</b>
Professionalism of the staff in our billing office	93.97	91.42	+2.56	90.42
Willingness of the staff in our billing office to address your needs	93.09	91.00	+2.09	90.44
Degree to which the medics relieved your pain or discomfort	94.60	93.03	+1.57	92.52
Extent to which the services received were worth the fees charged	93.02	91.57	+1.45	90.55
Appropriateness of Emergency Medical Transportation treatment	97.40	96.47	+0.93	95.13
Degree to which the medics took your problem seriously	97.67	96.75	+0.92	95.84
Skill of the person driving the ambulance	97.11	96.19	+0.92	95.16
Extent to which our staff eased your entry into the medical facility	97.00	96.10	+0.90	95.06
Overall rating of the care provided by our Emergency Medical Transportation service	97.18	96.46	+0.72	95.28
Cleanliness of the ambulance	98.26	97.58	+0.68	95.87

<b>Decreases</b>	<b>Current</b>	<b>Previous</b>	<b>(+/-)</b>	<b>National DB</b>
Likelihood of recommending this ambulance service to others	97.13	100.00	-2.87	94.49
Medics' concern for your privacy	96.35	97.07	-0.72	94.76
Extent to which the ambulance arrived in a timely manner	96.37	96.41	-0.03	93.93



### Monthly Overall Score Trend





## Cumulative Comparisons

This section lists a synopsis of the information about your individual questions and overall scores over the dataset's lifetime. The first column shows your score, and the second details the National DB score.

Ambulance	Your Score	National DB
Extent to which the ambulance arrived in a timely manner	95.77	93.39
Cleanliness of the ambulance	98.13	95.40
Comfort of the ride	92.36	88.49
Skill of the person driving the ambulance	96.83	94.72

Billing Office Staff	Your Score	National DB
Professionalism of the staff in our billing office	93.69	90.10
Willingness of the staff in our billing office to address your needs	92.83	90.11

Dispatch	Your Score	National DB
Helpfulness of the person you called for ambulance service	96.85	94.18
Concern shown by the person you called for ambulance service	96.74	94.07
Extent to which you were told what to do until the ambulance arrived	95.94	92.87

Medic	Your Score	National DB
Care shown by the medics who arrived with the ambulance	97.59	95.35
Degree to which the medics took your problem seriously	97.25	95.34
Degree to which the medics listened to you and/or your family	96.64	94.97
Skill of the medics	96.86	95.41
Extent to which the medics kept you informed about your treatment	96.20	93.71
Extent to which medics included you in the treatment decisions (if applicable)	95.06	93.63
Degree to which the medics relieved your pain or discomfort	93.89	91.89
Medics' concern for your privacy	95.93	94.26
Extent to which medics cared for you as a person	96.81	95.13

Overall Experience	Your Score	National DB
How well did our staff work together to care for you	96.45	94.36
Extent to which our staff eased your entry into the medical facility	96.88	94.64
Appropriateness of Emergency Medical Transportation treatment	97.18	94.69
Extent to which the services received were worth the fees charged	92.41	90.00
Overall rating of the care provided by our Emergency Medical Transportation service	96.90	94.76
Likelihood of recommending this ambulance service to others	96.86	93.90



## Benchmark Comparison By Question

	Your Score	ACE	CAAS	Texas
Helpfulness of the person you called for ambulance service	97.14	95.67	94.72	95.63
Concern shown by the person you called for ambulance service	97.12	95.87	94.73	95.19
Extent to which you were told what to do until the ambulance arrived	96.43	95.11	93.31	95.38
Extent to which the ambulance arrived in a timely manner	96.37	95.61	93.48	95.13
Cleanliness of the ambulance	98.26	97.30	95.80	96.57
Comfort of the ride	92.83	91.33	88.43	90.84
Skill of the person driving the ambulance	97.11	96.21	95.16	95.69
Care shown by the medics who arrived with the ambulance	97.95	96.93	95.87	96.48
Degree to which the medics took your problem seriously	97.67	96.62	95.82	96.44
Degree to which the medics listened to you and/or your family	97.14	96.51	95.43	96.11
Skill of the medics	97.33	96.68	95.90	96.13
Extent to which the medics kept you informed about your treatment	96.55	95.15	94.10	95.09
Extent to which medics included you in the treatment decisions (if applicable)	95.56	95.06	93.83	94.55
Degree to which the medics relieved your pain or discomfort	94.60	93.48	92.37	93.57
Medics' concern for your privacy	96.35	95.29	94.78	95.20
Extent to which medics cared for you as a person	97.24	96.33	95.70	95.91
Professionalism of the staff in our billing office	93.97	91.65	90.54	92.24
Willingness of the staff in our billing office to address your needs	93.09	91.24	90.57	92.06
How well did our staff work together to care for you	96.72	95.40	94.75	95.55
Extent to which our staff eased your entry into the medical facility	97.00	95.73	94.96	95.55
Appropriateness of Emergency Medical Transportation treatment	97.40	96.57	94.99	95.75
Extent to which the services received were worth the fees charged	93.02	91.41	89.85	93.00
Overall rating of the care provided by our Emergency Medical Transportation service	97.18	96.00	95.19	96.02
Likelihood of recommending this ambulance service to others	97.13	95.47	94.26	95.78
<b>Overall Score</b>	<b>96.30</b>	<b>95.11</b>	<b>93.94</b>	<b>94.99</b>

# Agenda Item # 8c



We Make a Difference!

**To:** Board of Directors  
**From:** Melisa Miller, COO  
**Date:** March 24, 2026  
**Re:** **COO Report**

---

## **FACILITIES:**

- Station 13 – This topic will be discussed in today’s Executive Session.
- Station 15 – In today’s executive session we will discuss the opportunity to expand station capacity on the adjacent lot.
- Station 46 name changed to Station 48 at 13984 FM 2854: The project remains on-schedule with the long-range timeline for substantial station completion on August 7, 2026 with move-in on August 12.
- Upcoming Major Capital Projects:
  - Chiller 1 replacement – The mechanical contractor expects the equipment to be delivered to their site by early April with installation 45-60 days after receipt.
  - Boiler replacement - The mechanical equipment (3) boilers and hot water pumps with all the associated install equipment has been received and is being inventoried at the contractor’s warehouse. We anticipate installation to be complete in early August.

## **RADIO:**

VHF system update: All VHF equipment has been ordered, and several components have already arrived. Once all components are received, the equipment will be staged, configured, and fully tested prior to deployment. The technical team is currently developing detailed cutover scenarios. Several sites have limited available space, so we are evaluating options for installing the new equipment while maintaining operation of the existing systems and minimize downtime during the transition. We are targeting a system cutover and go-live on the new equipment toward the end of August, subject to final staging and site readiness.

## **INFORMATION TECHNOLOGY, COMPUTER AIDED DISPATCH (CAD) and LASERFICHE:**

- IT team working with the Laserfiche team and vendor for the cloud migration project to ensure security.
- With assistance from CentralSquare Computer Aided Dispatch (CAD) vendor, the CAD team was able to install the tablet version of the CAD mobile data system into testing system. This system has been requested from the fire departments.
- IT has started the process to move our production virtual servers into the new virtual server system. The T team did extensive backup testing and failover of the system to ensure that the system is programmed correctly and reliable.
- IT is starting the project for the ambulance phones for the new requirement to scan patient wristbands.
- Laserfiche team is continuing to work with Docunav and Accounting to finalize data-sharing from Oracle to Laserfiche. We are currently cross-checking data mapping rules to ensure data is imported and interpreted correctly in Laserfiche, and we anticipate closing out the project in early April.

- Docunav should begin migrating our non-financial Laserfiche data to their cloud-hosted platform in April. We are coordinating with IT and OCS to ensure access groups are pulled into the new system correctly.
- Once these projects are closed, we will implement Docunav's Employee Records platform to ensure we keep up with best practices for storing, organizing, and securing employee records.

## **PUBLIC HEALTH:**

### Epidemiology and Preparedness Division

- Notable: suspect measles, suspect *Neisseria meningitidis*, confirmed *Salmonella* in a retail food worker, and confirmed *Neisseria meningitidis*.
  - The confirmed *Salmonella* required control measures and collaboration with the Montgomery County Environmental Health Services to conduct an inspection.
  - The confirmed *Neisseria meningitidis* resulted in thirty-five (35) high-risk contacts receiving antibiotic prophylaxis (treatment to prevent disease). These high-risk contacts included residents and staff of an assisted living facility, two EMS agencies, hospital staff, and family members.
  - A "confirmed" case is defined as confirmed by one or more of the "confirmatory" laboratory diagnostic methods per DSHS guidance. While other laboratory methods can be used in clinical diagnosis, only those listed as "confirmatory" are accepted as laboratory confirmation for national and state reporting purposes.
- 56 STD's reported directly to Epidemiology. These do not include cases that may have been reported to the public health clinic or directly to DSHS. Investigations for the cases are completed by DSHS.
- Ongoing PHEP, Medical Countermeasures (MCM), CHEMPACK, and Strategic National Stockpile (SNS) collaborations with local, regional, and stakeholders. POD (Point of Dispensing) site discussions with local partners.
- Continued FIFA World Cup preparations with regional and state partners by updating plans, participating in trainings, exercises, and remaining current with potential public health threats.
- Completed FY 2027 DSHS grant budgets updates:
  - PHIG, CRI FY 2026 (7/1/2025 – 6/30/2026) and PHEP FY 2026 (7/1/2025 – 6/30/2026) budget revisions completed and approved by DSHS. Finalized MCHD contract amendments are with DSHS legal team. Amendments to include total allocated funds to contracts under MCHD. EAIDU/SUR pending status.
  - CRI FY 2027 (7/1/2026 – 6/30/2027) budget approved by DSHS on 2/19/2026. Pending contract award.
  - PHEP FY 2027 (7/1/2026 – 6/30/2027) budget pending DSHS approval.
- Staff working daily and available 24/7 to identify, monitor, and control threats to public health in Montgomery County, including foodborne illnesses, waterborne illnesses, zoonotic diseases, vaccine-preventable diseases, hospital-acquired infections, and emerging and re-emerging diseases, as required by Department of State Health Services (DSHS) Texas Notifiable Conditions. Ongoing guidance provided to partners regarding disease activity and reporting processes while staying current with local, state, national, and global disease trends.

# Agenda Item # 8d



We Make a Difference!

**To:** Board of Directors  
**From:** Ade Moronkeji, HCAP Manager  
**Date:** March 24, 2026  
**Re:** **HCAP Report**

---

## Eligibility Criteria

To qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- Residence: Must live in Montgomery County prior to completing an application
- Citizenship: Must be a U.S. citizen or a legal permanent resident
  - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years
- Income: May not exceed the minimum established Federal Poverty Income Level (FPIL) of 150%. This information is updated yearly when the State releases the CIHCP income guidelines.
  - Details per income for each household size can be found on the MCHD website as well as in the HCAP handbooks
- Resources: May not exceed \$2,000 per month or \$3,000 for individuals who are aged or disabled
- Medical Need: There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
  - This criterion is not a state requirement but the District's prerogative.

## Program Updates

- The Patient Assistance Program (PAP) landscape is shifting toward exclusive electronic submissions, with major manufacturers like Novo Nordisk phasing out paper applications. Our Pharmacy Representatives are staying ahead of the changes by facilitating in-person appointments to help clients navigate this transition. They are also assisting provider offices through this process to ensure uninterrupted medication access.
-

- TOMAWA HealthCare Ministries Inc. which operates similarly to a Federally Qualified Health Center (FQHC) has signed an agreement with MCHD, pending board approval. This partnership expands primary care options for the HCAP population.
- The eligibility team conducted visits to Under Over and CHOP in Conroe on February 11. They successfully assisted twelve individuals with the HCAP application and two were certified for HCAP benefits.

## Eligibility Updates

### Applications

- The total number of applications received in February was 180, bringing the fiscal year total to 827; a 5% increase from FY25 numbers. Approximately 14% of the applications received were from local hospitals specifically, HCA Conroe, with 18 submitted applications, six applications from HCA Kingwood and two from HCA Tomball. Three key visualizations are presented below: Figure 1 shows a year-over-year comparison of monthly application volumes for FY25 and FY26; Figure 2 illustrates a new tracking system developed by our Intake Specialist to track the origin of new applications; and Figure 3 outlines the reasons for application denials.

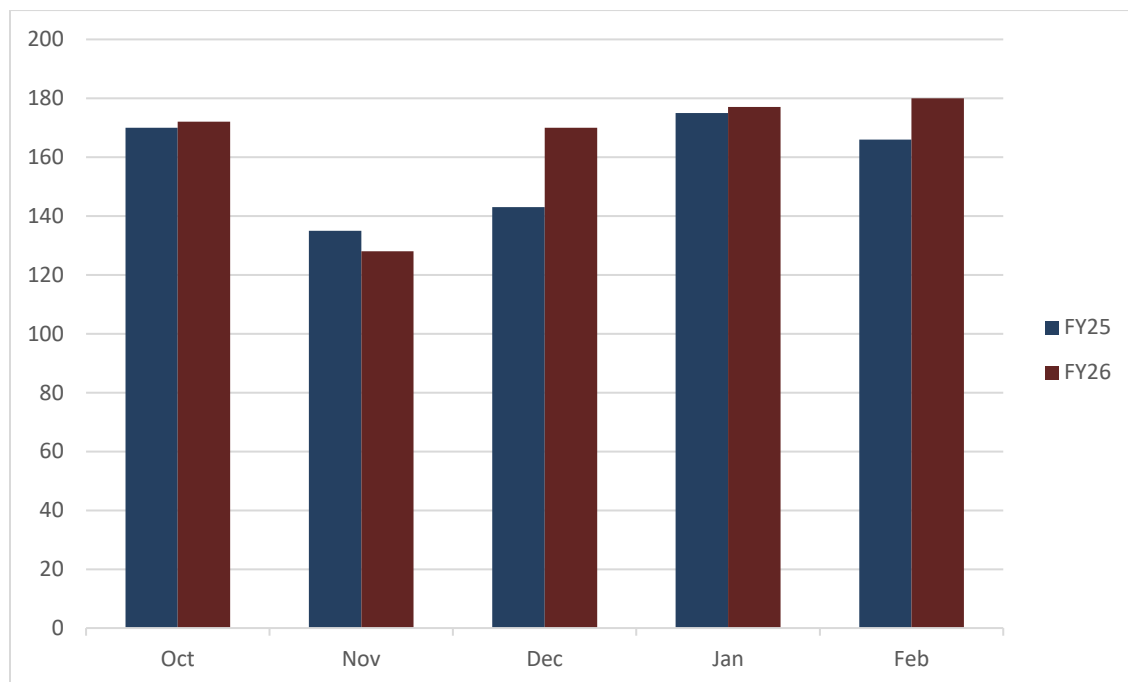


Figure 1 – Monthly Application Volume FY25 V. FY26

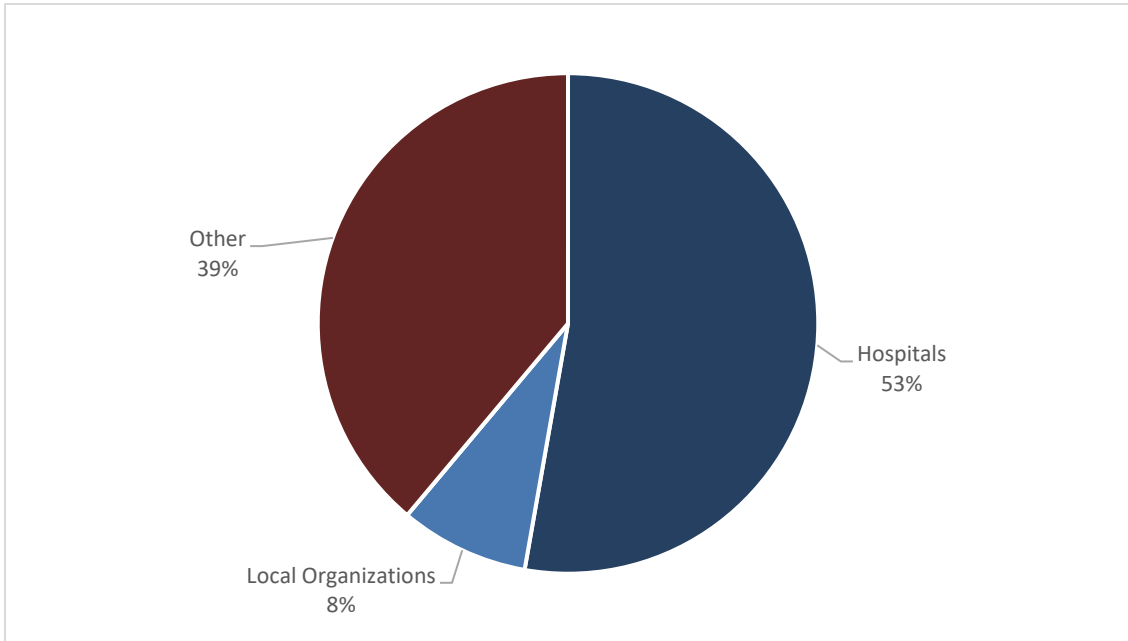


Figure 2 – New Application Sources

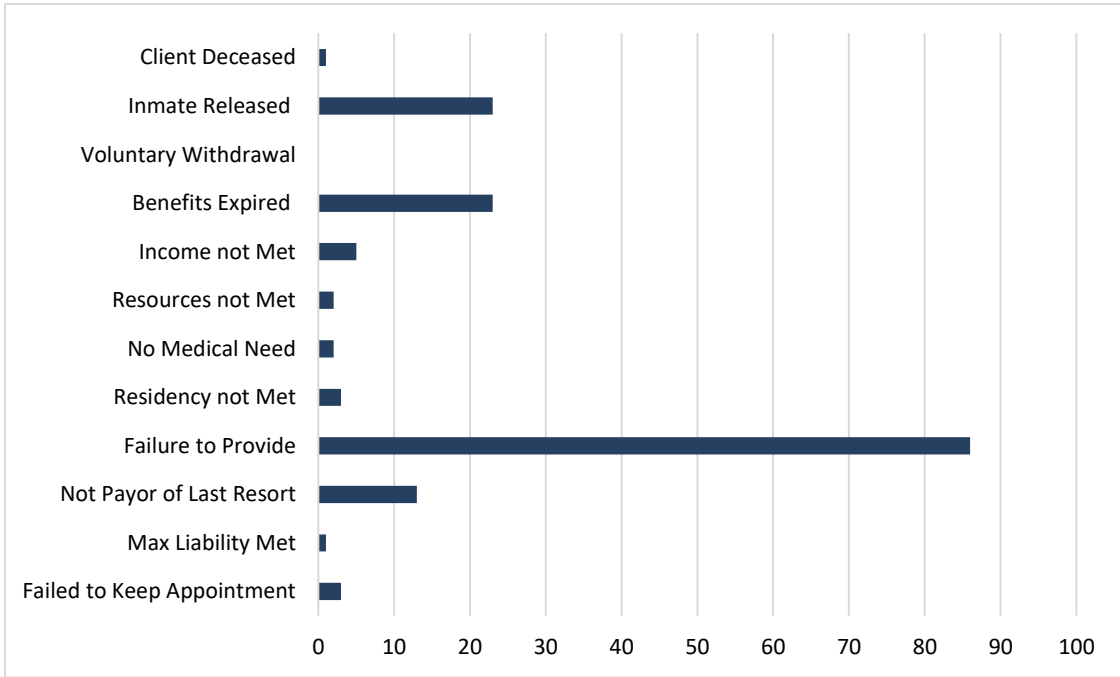


Figure 3 – Reasons for Application Denials

- February's application volume through Laserfiche held steady, mirroring January's total of 74. Laserfiche is an electronic application tool designed to facilitate easier access to HCAP information. The corresponding graph is a comparison between the volumes of applications received in FY25 versus FY26.

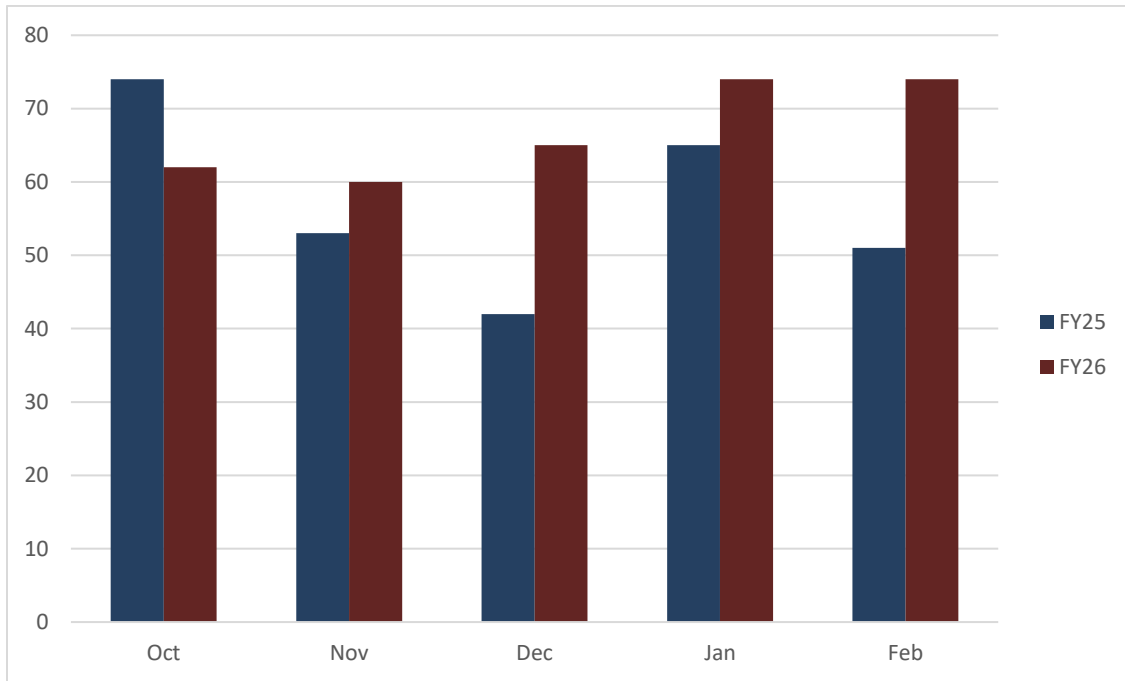


Figure 4 – Monthly Online Application Volume FY25 V. FY26

### Enrollment

- February concluded with 307 active clients, a 2% decrease over January’s volume.
- Medical service utilization was at 70%, which is above FY25 average of 60%. Tracking medical utilization allows for critical adjustments and informs decisions to appropriately deploy resources for best client outcomes.
- Figure 5 compares FY25 and FY26 enrollment numbers while Figure 6 compares the number of clients enrolled in the three HCAP program classification for FY25 and FY26. MCICP clients who represent the lower income bracket of 0-21% of the FPIL continue to represent the largest group on the program.

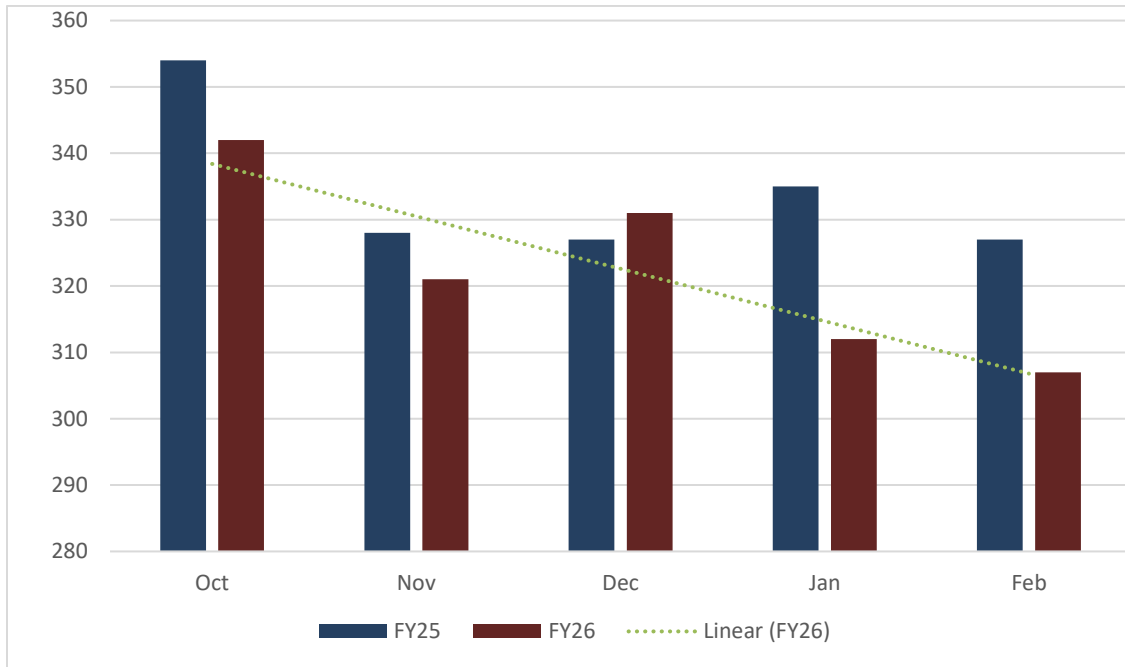


Figure 5 - Active Clients FY25 V. FY26

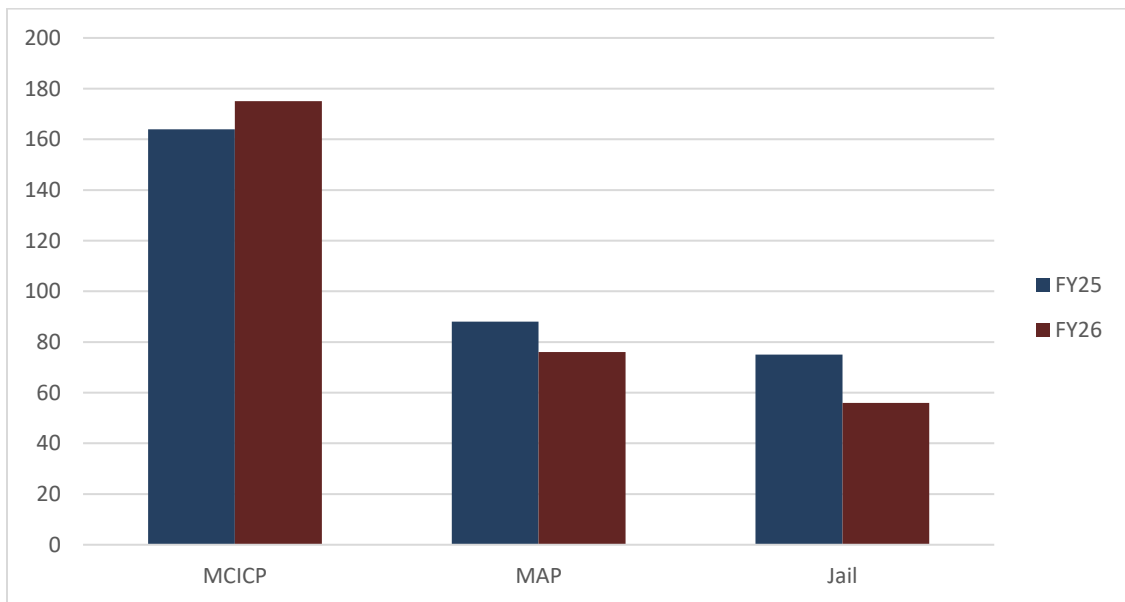


Figure 6 – February HCAP Program Breakdown FY25 V. FY26

### New Clients

55 new clients were added to the program in February. The graph below depicts the current trend by showing the number of new clients added to the program monthly.

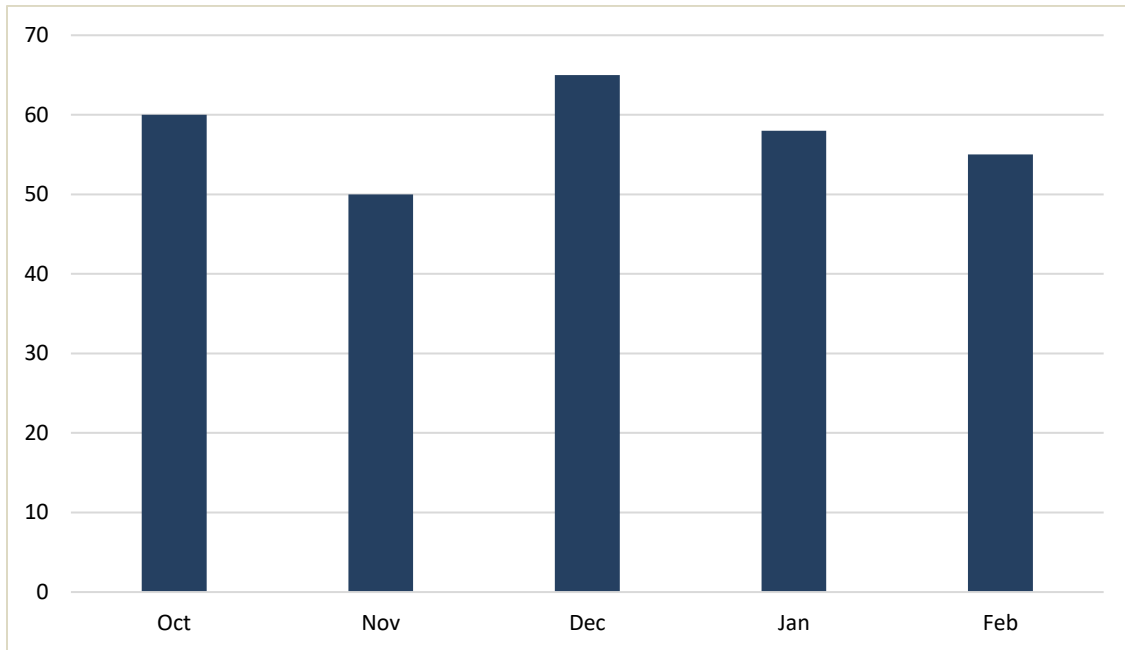


Figure 7 – Monthly New Clients

## Bill Pay Updates

### Claims Administration

- The team received 703 medical claims in February, which is a 17% decrease from the volume of claims received in January. Uncompensated Care provider claims accounted for 17% of the total, while Specialty Provider claims made up the remaining 83%. Figure 8 shows a monthly comparison between the volumes of medical claims received FY25 over FY26.

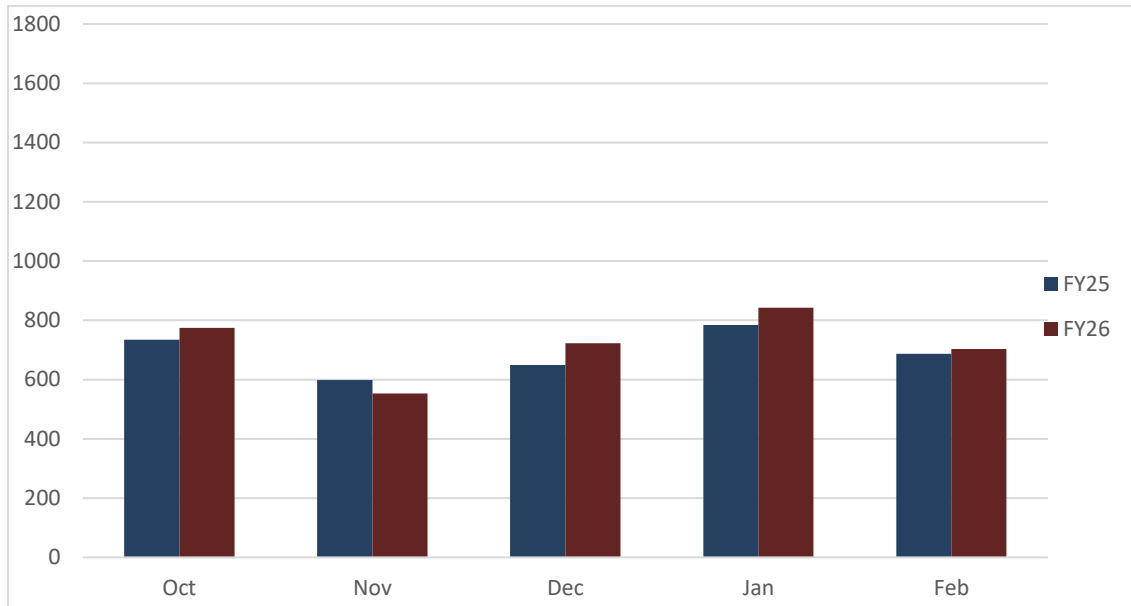


Figure 8 – Volume of Medical Claims FY25 V. FY26

- Total number of denied claims was 144, which constitutes 19% of all claims processed by the bill pay team. The main denial reasons are depicted in Figure 9. This information guides relevant conversations with providers.

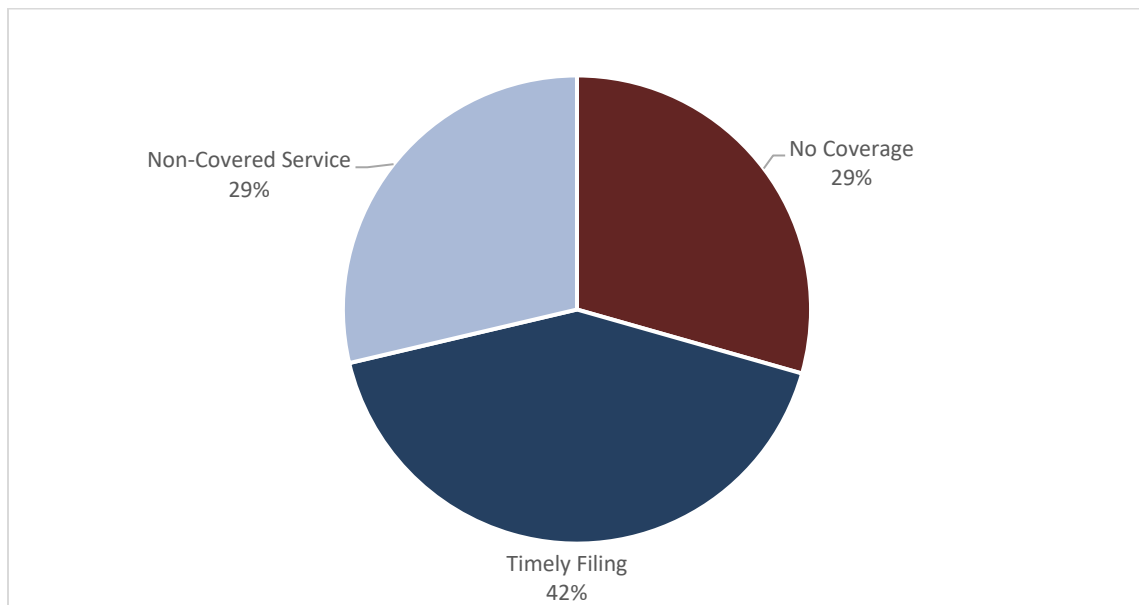


Figure 9 – Main Reasons for Denied Claims

### Provider Utilization

- Figure 10 represents the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients utilize for their health care needs, while Figure 11 shows the amount spent on each of the most utilized provider types/group.
  - UC hospital inpatient and outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals

- Inpatient/outpatient hospital with the IHC designation refers to CHI St. Luke’s The Woodlands and other non-HCA local hospitals
- UC hospital inpatient and outpatient constitute our highest expenditures for claims processed in February.

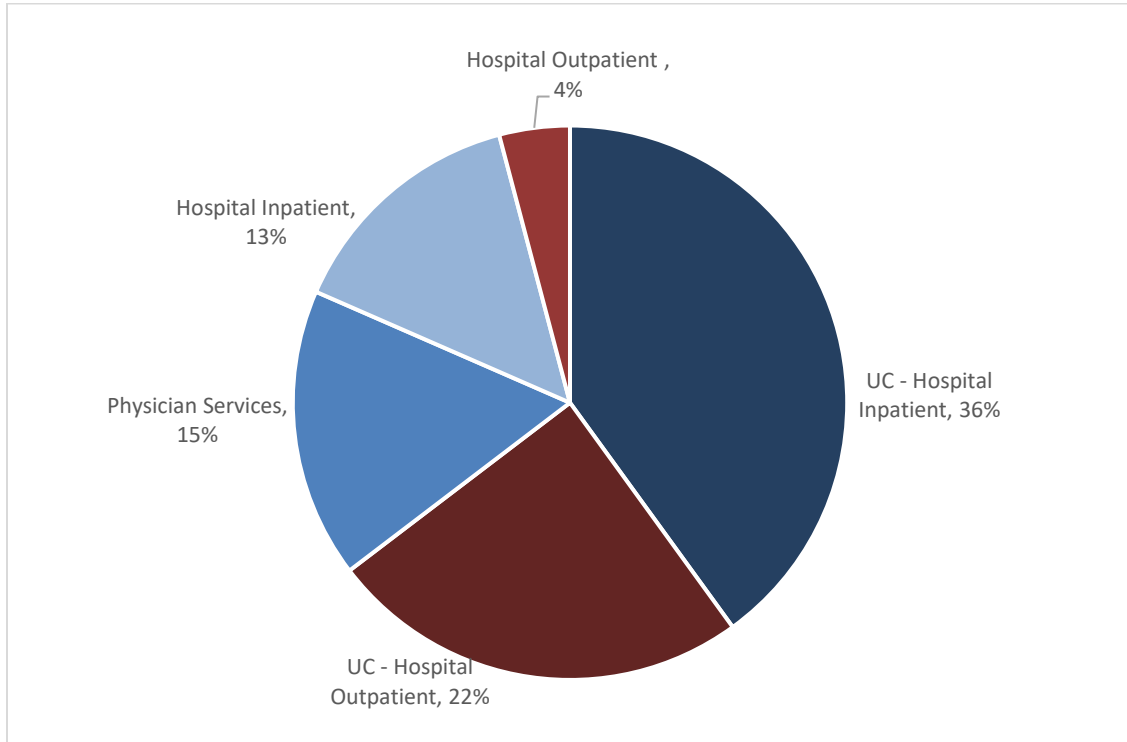


Figure 10 - Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients in February

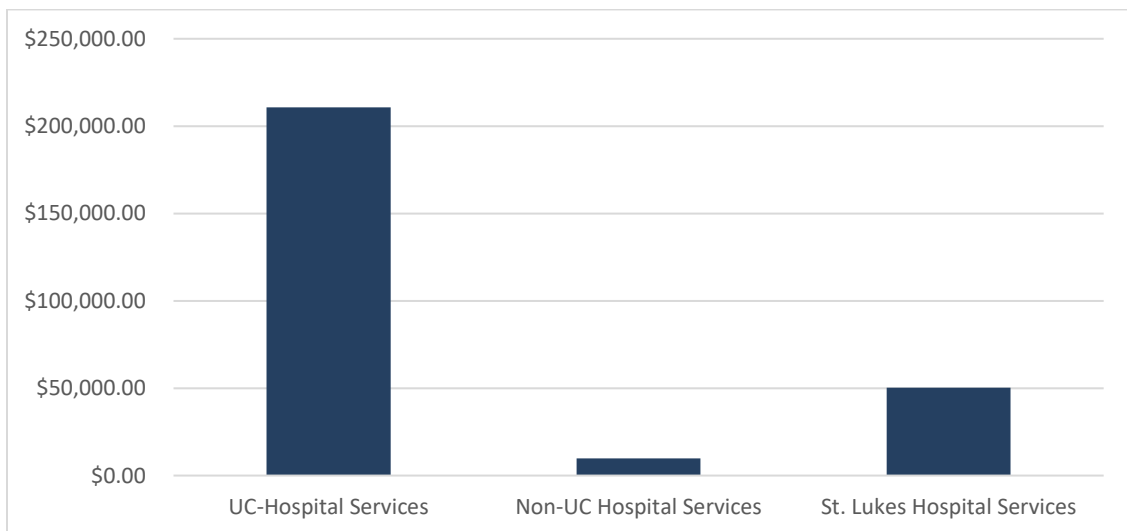


Figure 11 – Reimbursement Amount for Top Provider Groups

## Case Management Updates

### Education

Case managers use education to drive chronic disease management, focusing on adopting healthy behaviors for stability. Our team reinforces provider-led care plans and conducts well-checks to foster compliance. These checks are critical for identifying cases that require immediate medical attention.

Below is a comparison graph of education efforts for the reporting month and the previous month.

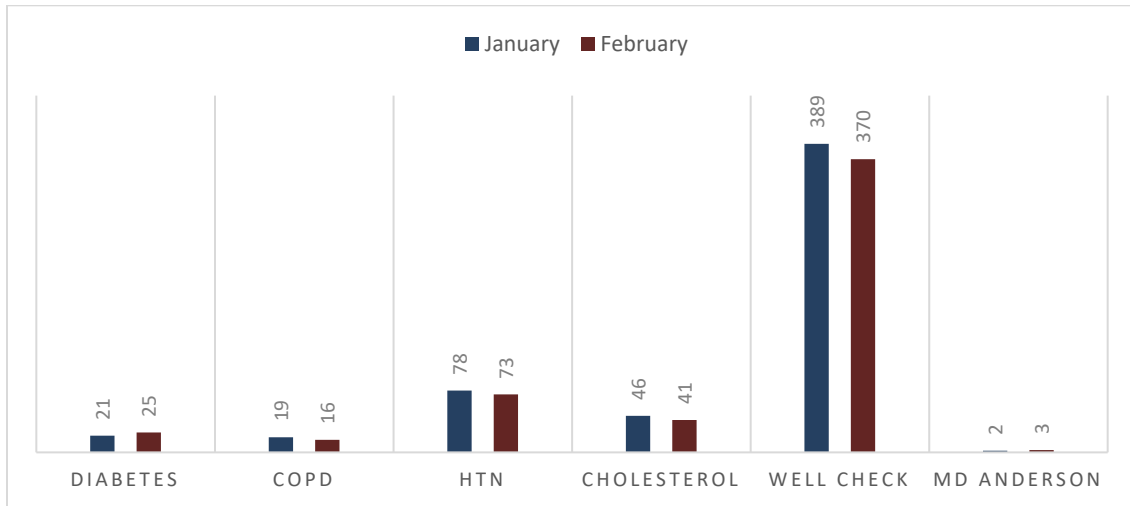


Figure 12 - Client Education

### Top Five Diagnoses

The diagnoses below were extracted from claims processed in February. The following graphs provide a visual of the average cost of each claim for the top 5 diagnoses, and the corresponding reimbursement amount for services provided.

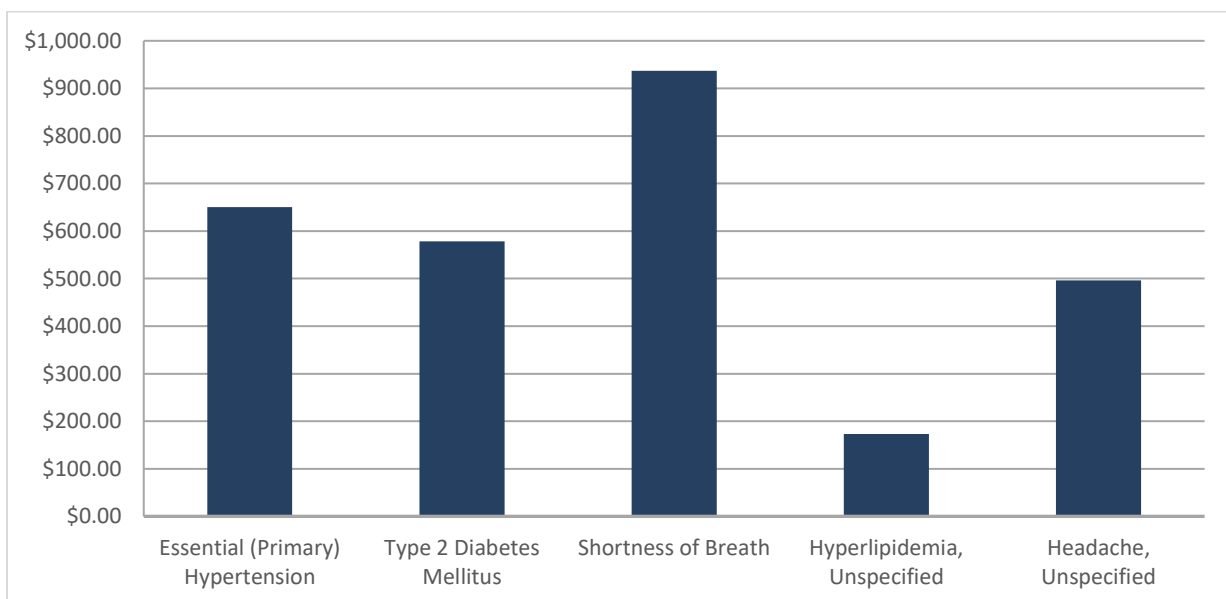


Figure 13 – Average Cost per Claim for Top 5 Diagnoses

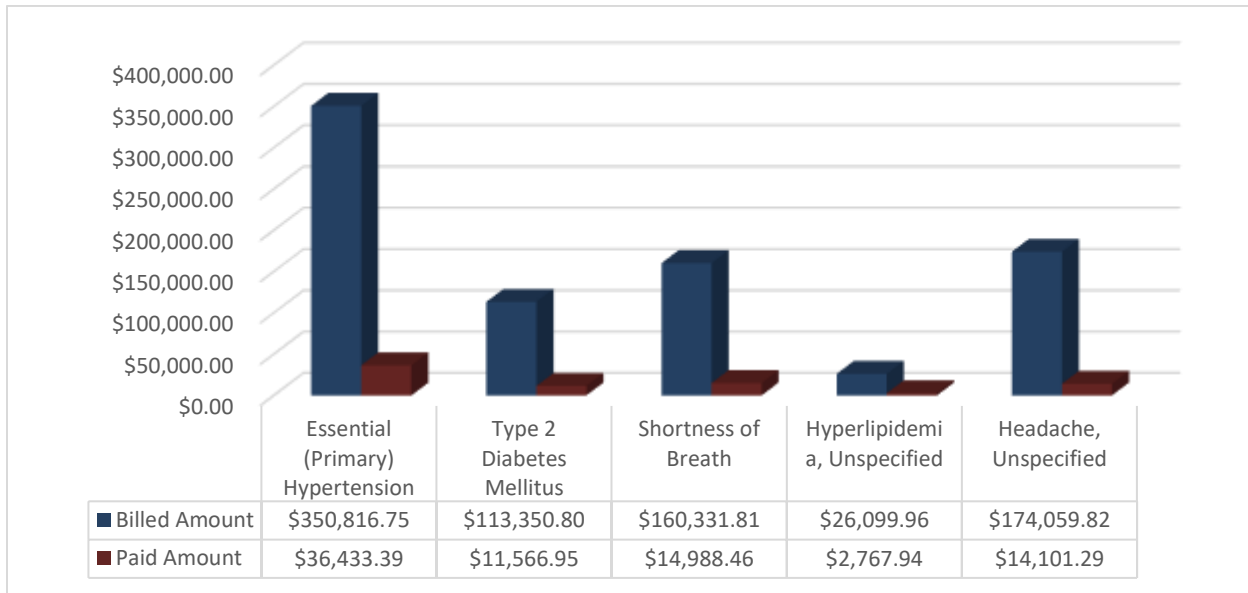


Figure 14 – Amount Billed V. Amount Paid for Top 5 diagnoses

### Maximum Liability

Figure 15 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year, and Figure 16 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. Two clients have reached the maximum liability for the fiscal year.

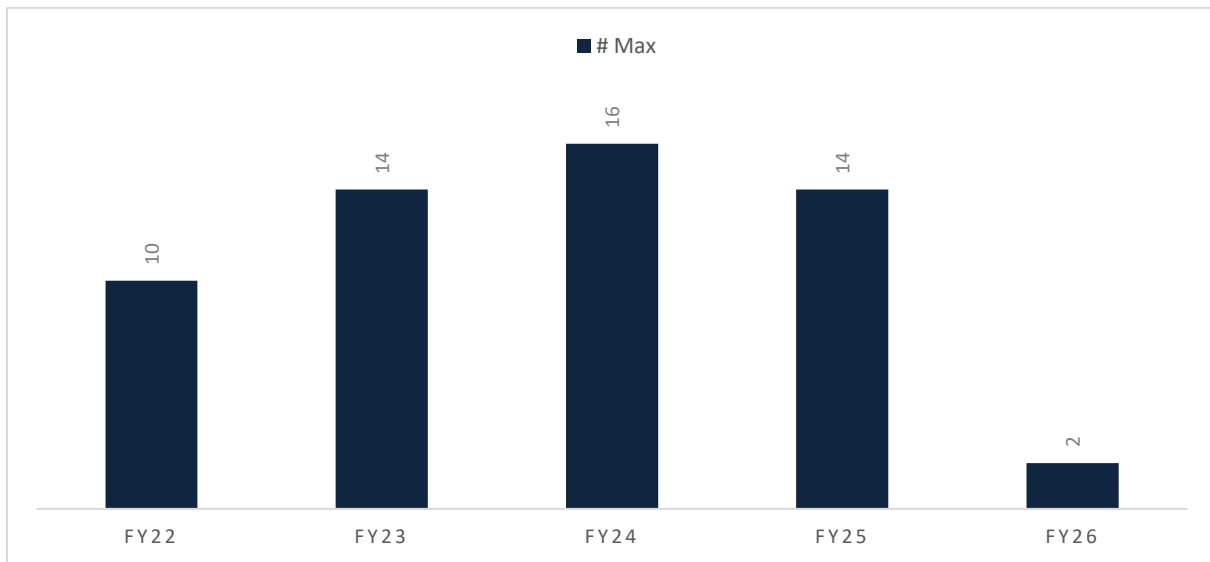


Figure 15 – Maximum Liability Exhausted FY22-26

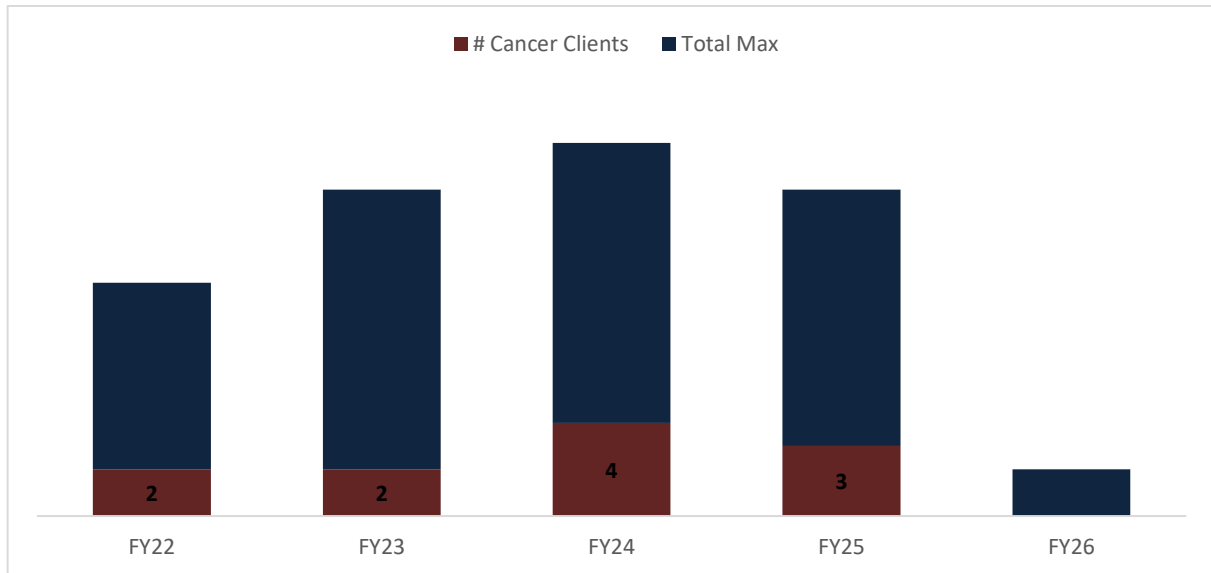


Figure 16 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

**Prescription Benefit Updates:**

Table 1

Month	Applying Clients	Total Applications	Monthly Savings= (ACQ + Dispensing Fee + 2%)
Feb-26	9	12	\$20,364.62
Jan-26	9	10	\$12,853.03
Dec-25	7	8	\$31,911.96
Nov-25	2	2	\$1,028.31
Oct-25	14	17	\$19,564.92
Sep-25	13	17	\$13,286.43
Aug-25	4	4	\$34,740.95
Jul-25	12	17	\$42,625.13
Jun-25	8	9	\$35,071.41
May-25	9	10	\$26,888.55
Apr-25	11	20	\$10,098.03

Mar-25	19	23	\$47,865.70
Feb-25	9	10	\$28,729.73

\*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine

557 claims were filled in February, a decrease of 8% from January's volume. 545 of the claims filled were generic and 12 brand. Recent coverage of some vaccines has increased the use of brand-name drugs as well as certain single source drugs. Figure 17 indicates the total number of RX's dispensed in a month and Figure 18 is MCHD's monthly cost for all RX's.

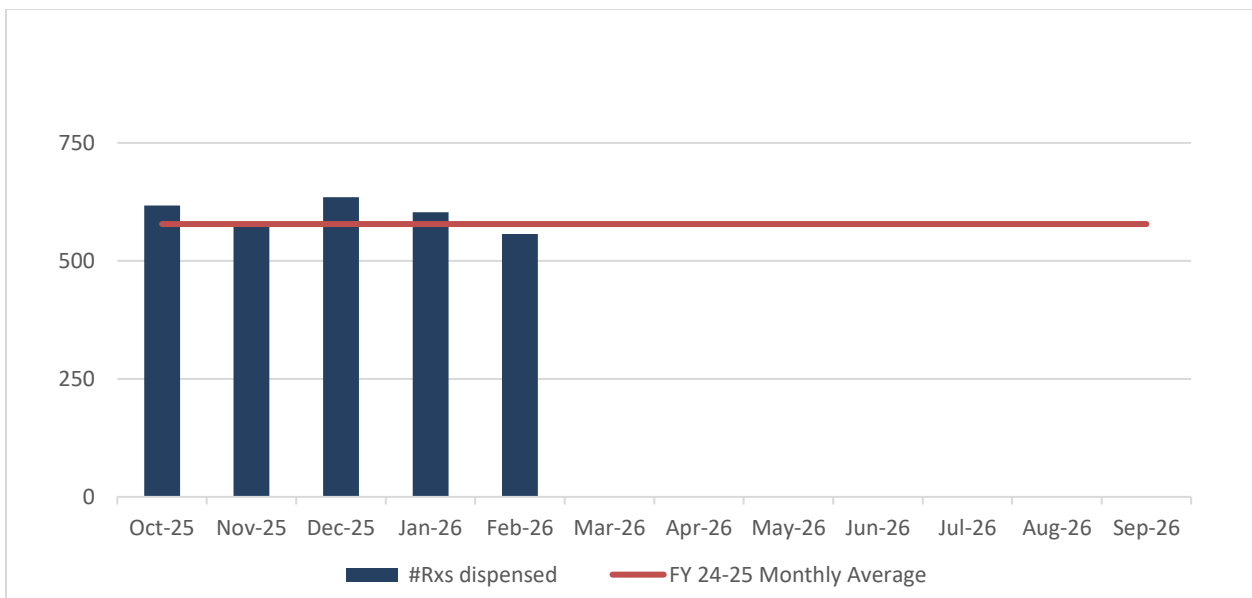


Figure 17 – Monthly Volume of Claims

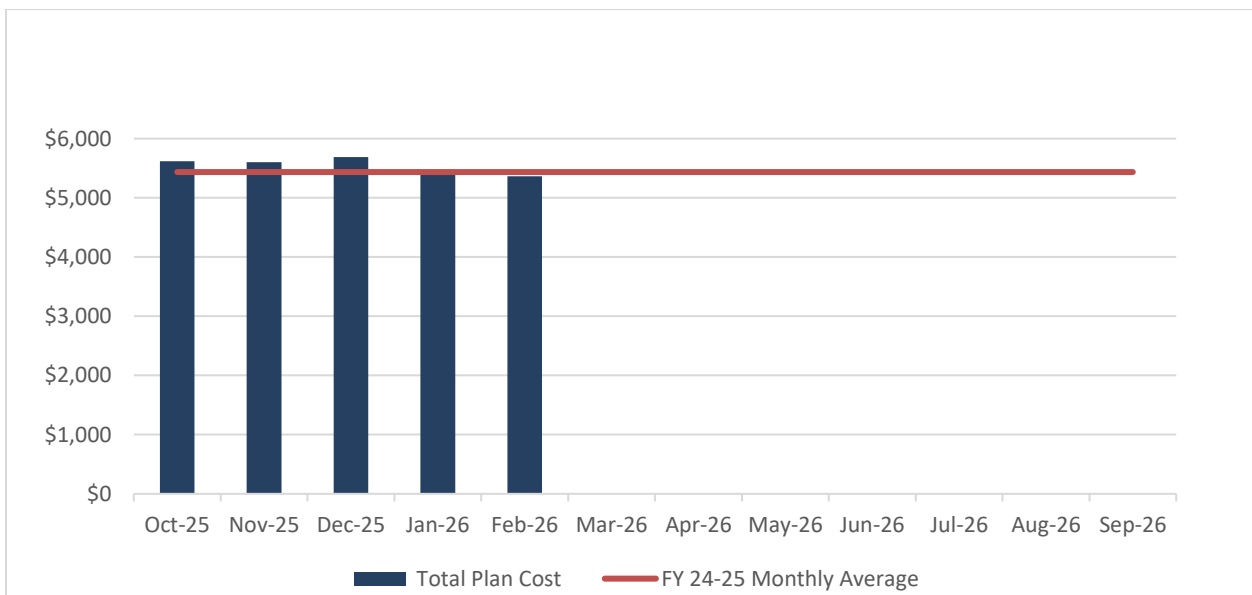


Figure 18 – Total Plan Cost

# Agenda Item # 8e



We Make a Difference!

**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** March 24, 2026

**Re:** Update on Accounting, Billing, and Procurement Departments

---

## **Accounting**

- Budget
  - Managers are preparing their proposed budgets for FY 2026
  - The budgets are being prepared in Oracle this year
  - They are due to Accounting on April 15<sup>th</sup>
- Audit – MCHD received an unmodified opinion regarding the FY 2026 Financial Statements
- Oracle Implementation – Staff continues to work through the software conversion
- Ambulance Supplemental Payment Program
  - The data needed to prepare the FY 2025 Cost Report has been provided to Professional Consulting Group (PCG)
  - The Texas Health and Human Services Commission (HHSC) has pushed the due date back from March 31<sup>st</sup> to April 30<sup>th</sup>
- Tobacco Settlement
  - The submission is currently being reviewed
  - It will be submitted to the State before the due date, March 31<sup>st</sup>
- Property and Casualty Insurance
  - The renewal will be for the period April 17<sup>th</sup>, 2026 through April 16<sup>th</sup> April, 2027
  - McGriff is currently going through the request for bids and negotiation process with the carriers
  - The renewal will be presented and the Special Board Meeting to be held on April 7<sup>th</sup>

## **Billing**

- Letty Sullivan retired on March 20<sup>th</sup> after 25 years of service. The staff celebrated with her at a small get together last week where good company, memories, food, and laughter were shared.
- Billing Software Conversion
  - Billing continues to analyze work flow activity and make adjustments to improve processes.
- Collections
  - Collections for February 2026: \$2,308,355
  - Collections for February 2025: \$2,126,968
- Days in Accounts Receivable are at 89. Invoices are being held until deductibles are met.

## **Procurement**

- Oracle Implementation
  - Staff continues to work through the software conversion
  - They worked with the CEO to prepare and administer the RFP for legal counsel

# Agenda Item # 9



We Make a Difference!

**To:** Board of Directors  
**From:** James Campbell, EMS Chief  
**Date:** March 24, 2026  
**Re:** **Dispatch Proclamation**

---

Consider and act on Proclamation in support of National Public Safety  
Telecommunicators Week, April 12-18, 2026. (Mr. Bagley, Chair – EMS Committee)

## PROCLAMATION

*To designate the Week of April 12-18, 2026 as National Public Safety Telecommunicators Week*

**WHEREAS,** the Montgomery County Hospital District provides 9-1-1 dispatchers who work daily to protect and promote the public safety to the citizens of Montgomery County, Texas; and

**WHEREAS,** dispatchers are more than a calm and reassuring voice at the other end of the phone. They are knowledgeable and highly trained individuals who work closely with other medical, police and fire personnel. They offer quality care that dramatically improves the survival and recovery rate of those who experience sudden illness or injury; and

**WHEREAS,** the members of emergency dispatchers and other communications specialists, who help to protect our health and safety and engage in thousands of hours of specialized training and continuing education to enhance their lifesaving skills; and

**WHEREAS,** the Montgomery County Hospital District Board of Directors hereby supports and recognizes the Montgomery County Hospital District Communications Personnel as an integral partner to the citizens of Montgomery County.

**NOW, THEREFORE BE IT RESOLVED** that the Montgomery County Hospital District Board of Directors of Montgomery County, Texas does hereby proclaim the week of April 12-18, 2026 as:

**“NATIONAL PUBLIC SAFETY TELECOMMUNICATORS  
WEEK”**

# Agenda Item # 10



**To:** Board of Directors  
**From:** Ashley Peachee  
**Date:** March 24, 2026  
**Re:** Zoll Cardiac Monitors Contract Renewal

---

Consider and act on Zoll Cardiac Monitors one year warranty contract renewal. (Mr. Walker, Chair – PADCOM Committee)

- | Yes                                 | No                                  | N/A                      |                   |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Budgeted item?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Within budget?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request?  |



EXPERTCARE EXTENDED WARRANTY CONTRACT

Montgomery County Hospital District EMS (Customer # 6559)

ZOLL Medical Corporation

269 Mill Road
Chelmsford, MA 01824-4105
(978) 421-9655 Main
(800) 348-9011
(978) 421-0022 Fax

Attn: Ashley Peachee (936) 521-5652 / apeachee@mchd-tx.org

Bill To: Montgomery County Hospital District EMS
PO Box 478
Conroe, TX 77304

Ship To: Montgomery County Hospital District EMS
1300 South Loop 336 West
Conroe, TX 77304

From: Catherine Santos
Service Contracts
978-421-9760 / csantos@zoll.com

QUOTATION: 00047059
Quote Date: February 12, 2026
Quote Pricing: Valid for 60 Days

X Series

Table with 7 columns: Part No, Description, Contract Dates, Qty, Price, Adj. Price, Ext. Price. Row 1: 8889-89001-PP, Professional Defibrillators/Monitors - Precision Service Plan - 1 Year, 05/01/2026 to 04/30/2027, 23, \$1,770.00, \$1,416.00, \$32,568.00. Description includes details about the service plan and a list of serial numbers.

Montgomery County Hospital District EMS (Customer # 6559)  
Quote No: 00047059 Continued

**X Series**

Part No	Description	Contract Dates	Qty	Price	Adj. Price	Ext. Price
8889-89001-PP	<b>Professional Defibrillators/Monitors - Precision Service Plan - 1 Year</b> X Series - Precision Service Plan - 1 Year. Includes: Annual preventive maintenance, Repairs: Parts and labor per ZOLL Limited Product Warranty. Shipping and use of a Service Loaner upon request during device service, and no charge shipping.  Serial Number(s): AR21B055550,AR21B055558 AR21C056184,AR21C056185 AR21C056186,AR21C056187 AR21C056188,AR21C056190 AR21C056191,AR21C056192 AR21C056193,AR21C056194 AR21C056195,AR21C056220 AR21C056242,AR21C056243 AR21C056244,AR21C056245 AR21C056247,AR21C056248 AR21C056249,AR21C056250 AR21C056251,AR21C056252 AR21C056253,AR21C056254 AR21C056255,AR21C056256 AR21C056257,AR21C056258 AR21C056259,AR21C056260 AR21C056261,AR21C056262 AR21C056263,AR21C056264 AR21C056265,AR21C056266 AR21C056267,AR21C056268 AR21C056269,AR21C056271 AR21C056272,AR21C056273 AR21C056274,AR21C056276 AR21C056277,AR21C056278 AR21C056635,AR21C056685 AR21C056010,AR21C056011 AR21C056364,AR21C056365 AR21C056379,AR21C056381 AR21C056385,AR25C090503 AR25C090517	05/01/2026 to 04/30/2027	59	\$1,770.00	\$1,416.00	\$83,544.00

**TOTAL: \$116,112.00**

**COMMENTS:**

1. Applicable tax will be added at the time of invoicing.
2. Payment terms are Net 30 after ZOLL Medical Corporation invoice date.
3. If PM's are purchased or applicable: PM work will be scheduled 60-90 days after the agreement is signed.
4. 20% Multi-Unit Discount only applies when the Total Contract Value is invoiced in full and paid in Net 30 Days.

**TERMS & CONDITIONS:** The terms and conditions of this contract are set forth in the [ExpertCare Service Plan Terms & Conditions](https://www.zoll.com/en/About/Corporate-Governance-and-Responsibilities/orderterms) which can be found at <https://www.zoll.com/en/About/Corporate-Governance-and-Responsibilities/orderterms>. By signing this contract, Customer acknowledges having read the terms and conditions and agrees to be bound by them.



**Montgomery County Hospital District EMS (Customer # 6559)**  
**Quote No: 00047059 Continued**

**ZOLL Medical Corporation**

269 Mill Road  
Chelmsford, MA 01824-4105  
(978) 421-9655 Main  
(800) 348-9011  
(978) 421-0022 Fax

**Montgomery County Hospital District EMS**

Authorized Signature:

\_\_\_\_\_

Print Name \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

# Agenda Item # 11



**To:** Board of Directors  
**From:** Shawn Henners  
**Date:** March 24, 2026  
**Re:** **Docunav Annual Agreement**

---

Annual base cost for renewal is about \$15,000 under budget. This agreement covers our annual support, user licenses, and disaster recovery support, and is separate from the Docunav hosting agreement which the board approved in the fall. It also includes discounts greater than those listed for Docunav in BuyBoard

Fiscal Impact: None

- | Yes                                 | No                                  | N/A                      |                   |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Budgeted item?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Within budget?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request?  |



Quotation

Quote #: Q-01134-3  
 Date: 3/7/2025, 1:15 PM  
 Expires On: 4/6/2025

**VP Imaging Inc, dba DocuNav Solutions**  
 8501 Wade Blvd #1440 Phone: 800-353-2320  
 Frisco, TX 75034 Email: sales@docunav.com

Customer



Montgomery County Hospital District

SALESPERSON	EXT	EMAIL	PAYMENT METHOD
Richard Ortiz	(469) 731-8375	rortiz@docunav.com	Net 30

Subscription

Qty	Product Code	Product Name	Product Description	Unit Price	Total Price
1.00	DN-RENEW	Renewal Dates	Renewal dates: April 25, 2026 to April 25, 2027 This is the 3rd year of a 3-year agreement.	\$0.00	\$0.00
1.00	DNSH-BASE	DocuNav Shield Subscription	Enterprise Disaster Recovery (annual subscription) – Includes 1TB of data of quick recovery (Laserfiche full system recovery, document images pending network throughput) - 3rd party data protection and recovery - Includes monthly maintenance and reporting - Includes 24/7/365 emergency support on data recovery *Annual 2% increase for inflation	\$7,507.20	\$7,507.20
30.00	DNSH-COOL	DocuNav Shield 1TB of COOL	Additional slower recovery storage for DocuNav Shield (annual subscription)	\$300.00	\$9,000.00
11.00	DNSH-HOT	DocuNav Shield 1TB of HOT	Additional quick recovery storage for DocuNav Shield (annual subscription)	\$1,060.00	\$11,660.00
<b>Subscription SUBTOTAL:</b>					\$28,167.20
<b>Subscription Total:</b>					\$28,167.20

Support

Qty	Product Code	Product Name	Product Description	Unit Price	Total Price
100.00	JSENF3-03	Self-Hosted Subscription Business User (100-199 Users)	Per User; 100-199, User pricing includes: Document Management, Advanced Audit Trail, Full SQL support, Import Agent, Email, Microsoft Office 365 integration, Workflow, Connector, Records Mgmt, Quick Fields w/ 10 agents, SDK, Unlimited Public Portal, 3 Forms Portals, 3 Sandboxes, DocuSign Integration	\$660.00	\$66,000.00

Qty	Product Code	Product Name	Product Description	Unit Price	Total Price
100.00	JSENF3-03	Self-Hosted Subscription Business User (100-199 Users)	Per User; 100-199, User pricing includes: Document Management, Advanced Audit Trail, Full SQL support, Import Agent, Email, Microsoft Office 365 integration, Workflow, Connector, Records Mgmt, Quick Fields w/ 10 agents, SDK, Unlimited Public Portal, 3 Forms Portals, 3 Sandboxes, DocuSign Integration	\$99.00	\$9,900.00
500.00	JSPAR3-N	Self-Hosted Subscription Participant Users 500-999		\$5.70	\$2,850.00
500.00	JSPAR3-N	Self-Hosted Subscription Participant Users 500-999		\$38.00	\$19,000.00
1.00	DSA MSCRT	DocuNav Mission Critical Support	Includes 15-minute support response time, 200 hours to use, Director level consulting, review committees for projects/code, DocuNav Shield, 24/7/365 monitoring and service, full service software/version updates, free access to monthly webinars and more	\$57,775.00	\$57,775.00
1.00	LF-ADJ	Previous Laserfiche Adjustment	Previous Laserfiche licensing adjustment from prior renewals.	\$2,550.00	\$2,550.00
1.00	DNPk-WBLK1	DocuNav Solutions Package - Weblink Tier 1	Includes implementation based on attached scope and annual subscription for support/upgrades of \$2,000	\$2,000.00	\$2,000.00
1.00	JSHDS	Laserfiche Direct Share	Hybrid Cloud services, annual subscription pricing	\$1,125.00	\$1,125.00
1.00	LF-INCR3A	Laserfiche Annual 3% Increase	Laserfiche annual 3% increase based on current agreement.	\$2,626.50	\$2,626.50
<b>Support SUBTOTAL:</b>					\$163,826.50
<b>Support Total:</b>					\$163,826.50

## Discount

Qty	Product Code	Product Name	Product Description	Unit Price	Total Price
1.00	DSC DSA 3YR 3P	DocuNav Support 3%	DocuNav Solutions Discount (10% discount with 3-Year Support Agreement, limited 3% increase year over year)	\$-10,087.50	\$-7,307.50
<b>Discount SUBTOTAL:</b>					\$-10,087.50
<b>Discount Total:</b>					\$-7,307.50

<b>Subtotal</b>	\$184,686.20
<b>Tax</b>	\$0.00
<b>Total</b>	\$184,686.20

Sign Here: \_\_\_\_\_

Date: \_\_\_\_\_ / \_\_\_\_\_ / \_\_\_\_\_

**Terms & Conditions**

Payment Terms: All payments are Net 30 from date of invoice issued. Preferred payment method: check or ACH payment. Subscription terms will renew on the anniversary of the date of your DocuNav Annual Support Agreement unless you provide cancellation notice 45 days before the end of the agreement. On-site Professional Services Time: billing rate quoted does not include travel expenses for out of market professional services time. Pre-purchased hours or daily units expire after 3 years from invoice date. Renewal invoices paid after the renewal date will be subject to a 2% late fee.

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair-Indigent Care Committee)

**Montgomery County Hospital District  
Summary of Claims Processed  
For the Period 01/07/26 to 02/25/26**

<b>Disbursement Date</b>	<b>Board Reviewed</b>	<b>Payments Made to All Other Vendors (Non-UPL)</b>	
<b><u>January</u></b>			
January 7, 2026	Yes	\$	77,376.39
January 14, 2026	Yes	\$	22,032.55
January 21, 2026	Yes	\$	9,399.39
January 28, 2026	Yes	\$	49,375.05
<b>Total January Payments - MTD</b>		<b>\$</b>	<b>158,183.38</b>
<b>Monthly Budget - January 2026</b>		<b>\$</b>	<b>161,048.00</b>
<b><u>February</u></b>			
February 4, 2026	No	\$	33,989.68
February 11, 2026	No	\$	28,610.87
February 18, 2026	No	\$	38,048.42
February 25, 2026	No	\$	43,154.29
<b>Total February Payments - MTD</b>		<b>\$</b>	<b>143,803.26</b>
<b>Monthly Budget - February 2026</b>		<b>\$</b>	<b>161,047.00</b>

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

**AGENDA ITEM # 13**

**Board Mtg: 03/24/26**

Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

**Montgomery County Hospital District  
Summary of Claims Processed  
For the Period 03/01/26 through 03/31/26**

<b><u>Disbursement Date</u></b>	<b><u>Value of Services Provided by HCA and Affiliated Providers</u></b>
<b><u>March</u></b>	
Adjust Voluntary Contribution for Medicaid 1115 Waiver (Jan - Feb 2026)	\$ 163,071.00
March Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 277,163.00
Amount to Accrue in March 2026	\$ 440,234.00
Budgeted Amount March 2026	\$ 277,163.00
Over / (Under) Budget	\$ 163,071.00

## New Provider Contract - March 2026

Provider	Date Signed		Specialty	Primary Location	Affiliation(s)
<b>TOMAGWA Ministries, Inc.</b> Joshua Varhgese, MD Linda Flower, MD Richard Nuila-Crouse, MD Steven Walker, MD Hannah Moffitt, FNP Lizbeth Trevino, FNP Veronica Monjaraz, FNP	3/6/2026	RJ	Primary Care	455 School Street, Ste 30, Tomball TX 77375	HCA Houston Healthcare Tomball

# AGENDA ITEM # 15

Board Mtg.: 03/24/26

## Montgomery County Hospital District Financial Dashboard for February 2026 (dollars expressed in 000's)

	Feb 2026	Feb 2025	Var	Var %
Cash and Investments	79,604	76,953	2,651	3.4%
<b>Income Statement</b>				
	Feb 2026 Actual	YTD Actual	Total Annual Budget	% YTD Annual Budget
Revenue				
Tax Revenue	8,581	49,702	52,148	95.3%
EMS Net Revenue	2,445	13,074	30,475	42.9%
Other Revenue	860	3,490	9,873	35.4%
<b>Total Revenue</b>	<b>11,886</b>	<b>66,267</b>	<b>92,496</b>	<b>71.6%</b>
Expenses				
Payroll	4,306	23,595	59,706	39.5%
Operating	1,810	7,170	20,228	35.4%
Indigent Healthcare	(185)	1,392	5,259	26.5%
<b>Total Operating Expenses</b>	<b>5,931</b>	<b>32,157</b>	<b>85,192</b>	<b>37.7%</b>
Capital	2,767	6,615	19,922	33.2%
<b>Total Expenditures</b>	<b>8,698</b>	<b>38,772</b>	<b>105,114</b>	<b>36.9%</b>
<b>Revenue Over / (Under) Expenses</b>	<b>3,188</b>	<b>27,495</b>	<b>(12,618)</b>	

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Months	% of Total
5	42%

Total Tax Revenue: Year-to-date, we have collected \$49.7M, which is 99.2% of the year-to-date budget and 95.3% of total budgeted Tax Revenue.

EMS Net Revenue: Year-to-date, EMS Net Revenue is \$13.0M or 42.9% of budget.

Other Revenue: Year-to-Date, Other Revenue is \$3.5M, which is 35.4% of budget.

Total Operating Expenses: Year-to-date, expenses 37.7% of budget.

Capital: Year-to-date, Capital Expenditures are \$6.6M.

# Montgomery County Hospital District Balance Sheet

For the period ending Feb - Total Fund (10 & 22)

FY26

## Assets

10100 - Petty Cash	1,400.00
11401 - MCHD Operating Account WF	1,899,392.24
11501 - PH Operating Account	320,390.42
11510 - MCPHD Operating Account-WF	13,219.61
12500 - Investments MMDA	25,111,910.67
13100 - TexPool	12,821,023.31
13300 - MCHD Investments WF Bank	16,155,121.24
13301 - PH Investments WF Bank	1,913,337.76
13400 - TexStar	12,201,920.44
13500 - Investments CD	9,165,848.00
<b>Cash and Equivalents</b>	<b>79,603,563.69</b>
14100 - A/R-EMS Billings	11,395,673.36
14200 - Allowance for Bad Debt	(1,111,451.67)
14300 - A/R Other	638,688.19
14305 - A/R Employee	19,730.44
14400 - A/R-Grant Revenue	168,497.59
14450 - Capital Lease Receivable	1,527,320.83
14605 - Capital Lease Interest Receivable	7,203.52
14700 - Taxes Receivable	4,701,288.20
14750 - Allowance for Bad Debt-Tax Rev	(421,256.38)
<b>Receivables</b>	<b>16,925,694.08</b>
14800 - Deposits	18,288.00
14900 - Prepaid Expenses	428,812.27
15000 - Inventory	1,400,031.29
<b>Other Assets</b>	<b>1,847,131.56</b>
<b>Total Assets</b>	<b>98,376,389.33</b>

# Montgomery County Hospital District Balance Sheet

For the period ending Feb - Total Fund (10 & 22)

FY26

## Liabilities

20500 - Accounts Payable	439,436.15
20600 - Accounts Payable-Other	11,901.11
21000 - Accrued Expenditures	2,169,147.62
21400 - Accrued Payroll	877,185.36
21525 - P/R-Charitable Deductions	7,662.95
21585 - P/R-Flexible Spending	4,444.76
21590 - P/R-Supplemental Insurance Premiums	1,166.61
21595 - P/R-Health Savings	19,478.96
21650 - TCDRS Defined Benefit Plan	602,901.90

**Total Current Liabilities** 4,133,325.42

23000 - Deferred Tax Revenue	4,280,031.82
23200 - Deferred Revenue	63,486.83
23300 - Deferred Capital Lease Revenue	1,383,139.80
<b>Deferred Inflow</b>	<u>5,726,658.45</u>

**Total Liabilities** 9,859,983.87

## Capital

30225 - Assigned - Open Purchase Orders	11,395,013.38
30400 - Nonspendable - Inventory	1,400,031.29
30700 - Nonspendable - Prepaids	428,812.27
32001 - Committed - Uncompensated Care	7,500,000.00
32002 - Committed - Capital Replacement	1,900,000.00
32003 - Committed - Capital Maintenance	100,000.00
32004 - Committed - Catastrophic Events	5,000,000.00
39000 - Unassigned Fund Balance	60,792,548.52

**Capital** 88,516,405.46

**Total Liabilities and Capital** 98,376,389.33

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the period ending Feb - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
<b>Total Department</b>				
<b>Revenue</b>				
40000 - Tax Revenue	8,443,842.10	49,059,149.73	51,106,066.00	95.99%
40100 - Delinquent Tax Revenue	79,109.00	486,661.44	574,391.00	84.73%
40200 - Penalties and Interest	57,654.54	138,408.07	459,257.00	30.14%
40300 - Miscellaneous Tax Revenue	121.06	17,729.98	8,423.00	210.49%
<b>Tax Revenue</b>	<b>8,580,726.70</b>	<b>49,701,949.22</b>	<b>52,148,137.00</b>	<b>95.31%</b>
40500 - Advanced Life Support Revenue	4,403,440.15	22,711,548.10	58,824,083.00	38.61%
40550 - Basic Life Support Revenue	975,723.38	5,215,941.66	10,513,735.00	49.61%
40600 - Transfer Service Fees	0.00	0.00	8,052.00	0.00%
40650 - Non-Transport Fees	33,625.00	175,477.50	425,320.00	41.26%
40800 - Contractual Allowance	(2,049,048.28)	(9,107,968.68)	(22,940,767.00)	39.70%
40825 - Charity Care	(1,118,428.81)	(7,863,250.63)	(13,933,306.00)	56.43%
40850 - Provision for Bad Debt	175,217.37	1,838,216.46	(2,532,692.00)	72.58%
40875 - Recovery of Bad Debt	24,700.97	104,471.12	111,000.00	94.12%
<b>EMS Net Revenue</b>	<b>2,445,229.78</b>	<b>13,074,435.53</b>	<b>30,475,425.00</b>	<b>42.90%</b>
41025 - Ambulance Supplemental Payment Program	0.00	0.00	1,000,000.00	0.00%
41050 - Contract Revenue	230,247.48	239,390.97	209,451.00	114.29%
41075 - Dispatch Fees	8,856.00	46,701.00	385,612.00	12.11%
41105 - Education/Training Revenue	4,368.85	33,684.55	182,448.00	18.46%
41125 - Employee Medical Premiums	114,690.38	670,092.37	1,680,688.00	39.87%
41150 - EMS-Trauma Fund Income	0.00	0.00	30,000.00	0.00%
41175 - Gain/Loss on Sale of Assets	0.00	67,500.00	291,750.00	23.14%
41200 - Immunization Fees	1,475.00	6,942.38	24,456.00	28.39%
41225 - Inter Local 800 Mhz	0.00	0.00	329,996.00	0.00%
41250 - Interest Income	85.10	1,595.91	4,800.00	33.25%
41255 - Interest Income-Capital Lease	5,035.96	25,892.81	61,302.00	42.24%
41275 - Investment Income	257,856.29	923,528.16	2,276,000.00	40.58%
41325 - MDC Revenue - First Responders	2,700.00	98,356.00	90,150.00	109.10%
41350 - Miscellaneous Income	117,529.45	752,699.10	779,540.00	96.56%
41410 - P.A. Processing Fees	0.00	0.00	120.00	0.00%
41425 - Proceeds from Capital Lease	0.00	0.00	214,000.00	0.00%

# Montgomery County Hospital District Preliminary Income Statement - Actual vs. Budget

For the period ending Feb - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
41450 - Proceeds from Grant Funding	65,146.70	335,472.95	828,287.00	40.50%
41545 - Stand-By Fees	11,470.25	85,693.15	194,532.00	44.05%
41625 - Tobacco Settlement Proceeds	0.00	0.00	800,000.00	0.00%
41650 - Tower Contract Revenue	25,494.46	127,472.42	443,080.00	28.77%
41675 - VHF Project Revenue	10,818.50	53,968.89	0.00	0.00%
41700 - Weyland Bldg. Land Lease	4,265.83	21,329.14	47,192.00	45.20%
<b>Other Revenue</b>	<b>860,040.25</b>	<b>3,490,319.80</b>	<b>9,873,404.00</b>	<b>35.35%</b>
<b>Total Revenue</b>	<b>11,885,996.73</b>	<b>66,266,704.55</b>	<b>92,496,966.00</b>	<b>71.64%</b>

## Expenditure

51100 - Regular Pay	2,728,810.97	13,705,983.44	33,958,932.00	40.36%
51200 - Overtime Pay	256,371.82	1,506,441.47	3,685,554.00	40.87%
51300 - Paid Time Off	191,510.39	1,685,360.28	4,009,279.00	42.04%
51400 - Stipend Pay	12,592.68	106,304.16	349,034.00	30.46%
51500 - Payroll Taxes	232,113.65	1,216,644.37	3,039,807.00	40.02%
51650 - TCDRS Plan	302,562.67	1,614,425.41	3,959,385.00	40.77%
51700 - Health & Dental	36,090.55	892,643.97	1,156,821.00	77.16%
51710 - Health Insurance Claims	434,850.25	2,540,355.53	8,416,836.00	30.18%
51720 - Health Insurance Admin Fees	111,149.76	326,738.54	1,130,280.00	28.91%
<b>Payroll Expenses</b>	<b>4,306,052.74</b>	<b>23,594,897.17</b>	<b>59,705,928.00</b>	<b>39.52%</b>
52000 - Accident Repair	18,134.59	19,264.03	60,000.00	32.11%
52100 - Accounting/Auditing Fees	10,000.00	35,000.00	56,100.00	62.39%
52200 - Advertising	0.00	899.20	16,600.00	5.42%
52300 - Bank Charges	0.15	160.85	0.00	0.00%
52500 - Bio-Waste Removal	4,401.79	22,052.93	50,400.00	43.76%
52600 - Books/Materials	13,875.66	51,491.08	268,143.00	19.20%
52700 - Business Licenses	1,230.00	3,647.20	59,963.00	6.08%
52725 - Capital Lease Expense	20,942.93	103,429.71	275,971.00	37.48%
52730 - Capital Lease Interest Expense	7,219.77	37,569.34	86,918.00	43.22%
52735 - Capital IT Subscription Assets Interest Expense	397.72	2,526.65	0.00	0.00%
52900 - Collection Fees	7,926.88	44,902.08	39,600.00	113.39%
52950 - Community Education	0.00	1,582.00	6,522.00	24.26%
53000 - Computer Maintenance	354,786.29	508,897.43	867,253.00	58.68%
53050 - Computer Software	58,853.36	844,217.62	1,904,557.00	44.33%

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the period ending Feb - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
53075 - Computer Software - MDC First Responder	800.00	59,158.22	56,100.00	105.45%
53100 - Computer Supplies/Non-Capital	7,749.72	15,420.96	61,105.00	25.24%
53150 - Conferences - Fees, Travel, & Meals	16,311.07	65,865.96	250,149.00	26.33%
53300 - Contracted Services	186,288.58	733,661.21	1,941,754.00	37.78%
53310 - Contractual Obligations-County Appraisal	0.00	116,604.00	486,689.00	23.96%
53330 - Contractual Obligations-Other	27,076.60	123,892.08	197,923.00	62.60%
53335 - Contractual Obligations-Tax Collector Assessor	243.15	123,063.47	130,100.00	94.59%
53400 - Credit Card Processing Fee	4,823.11	26,025.06	58,116.00	44.78%
53500 - Customer Property Damage	(45.45)	4,979.72	20,000.00	24.90%
53550 - Customer Relations	5,624.40	28,122.00	85,400.00	32.93%
53800 - Disposable Linen	9,736.00	42,335.26	67,956.00	62.30%
53900 - Disposable Medical Supplies	179,872.99	540,949.43	1,767,052.00	30.61%
54000 - Drug Supplies	28,331.06	102,193.99	460,225.00	22.21%
54100 - Dues/Subscriptions	11,621.92	64,423.75	124,650.00	51.68%
54200 - Durable Medical Equipment	97,764.74	220,898.15	838,619.00	26.34%
54350 - Employee Health/Wellness	5,139.33	14,265.97	87,000.00	16.40%
54450 - Employee Recognition	2,222.55	54,282.06	154,950.00	35.03%
54500 - Equipment Rental	0.00	1,155.16	34,254.00	3.37%
54700 - Fuel-Auto	64,195.84	357,068.33	1,172,952.00	30.44%
54725 - Fuel-Non-Auto	0.00	0.00	8,000.00	0.00%
54800 - Hazardous Waste Removal	325.50	325.50	2,400.00	13.56%
54900 - Insurance	(17,480.00)	275,784.00	1,036,180.00	26.62%
55025 - Interest Expense	0.00	0.00	42,163.00	0.00%
55100 - Laundry Service & Purchase	161.88	876.84	2,100.00	41.75%
55400 - Leases/Contracts	5,304.81	24,570.32	80,436.00	30.55%
55500 - Legal Fees	1,690.57	24,710.66	166,000.00	14.89%
55600 - Maintenance & Repairs-Buildings	59,645.74	173,329.43	478,309.00	36.24%
55650 - Maintenance-Equipment	139,400.09	205,694.47	1,099,320.00	18.71%
55700 - Management Fees	9,891.00	55,415.27	112,200.00	49.39%
55900 - Meals - Business and Travel	7.06	162.00	1,250.00	12.96%
56100 - Meeting Expenses	476.05	7,141.89	45,250.00	15.78%
56200 - Mileage Reimbursements	90.37	1,941.66	9,252.00	20.99%
56300 - Office Supplies	1,676.98	6,874.43	14,071.00	48.86%
56500 - Other Services	0.00	1,364.96	6,000.00	22.75%
56600 - Oxygen & Gases	6,552.70	40,439.26	100,925.00	40.07%
56900 - Postage	2,271.35	12,584.18	28,082.00	44.81%
57000 - Printing Services	240.00	3,742.51	15,554.00	24.06%

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the period ending Feb - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
57100 - Professional Fees	41,117.71	132,766.25	348,288.00	38.12%
57200 - Radio Repairs-Outsourced	9,302.85	12,627.85	66,000.00	19.13%
57225 - Radio-Parts	4,264.63	17,813.35	74,627.00	23.87%
57250 - Radios	0.00	0.00	73,500.00	0.00%
57300 - Recruit/Investigate	8,216.23	57,346.55	62,942.00	91.11%
57500 - Rent	12,320.04	66,284.04	184,328.00	35.96%
57650 - Repair-Equipment	4,376.85	24,677.29	56,020.00	44.05%
57725 - Shop Supplies	3,877.00	28,396.12	69,520.00	40.85%
57730 - Shop Tools	1,550.51	22,897.61	38,008.00	60.24%
57750 - Small Equipment & Furniture	110,576.74	436,796.71	699,079.00	62.48%
57800 - Special Events Supplies	0.00	48.44	9,250.00	0.52%
57900 - Station Supplies	9,885.32	27,229.70	73,620.00	36.99%
58100 - Supplemental Food	(293.51)	(1,794.21)	4,440.00	40.41%
58200 - Telephones-Cellular	11,509.17	59,318.52	157,183.00	37.74%
58310 - Telephones-Service	36,454.75	156,739.37	403,200.00	38.87%
58500 - Training & Continuing Education	12,128.25	101,153.28	450,428.00	22.46%
58600 - Travel Expenses	480.00	7,207.21	38,353.00	18.79%
58625 - Tuition Reimbursement	208.30	32,450.56	99,000.00	32.78%
58650 - Unemployment Expense	(7,650.26)	(1,650.26)	18,000.00	9.17%
58700 - Uniforms	9,897.86	62,423.82	336,575.00	18.55%
58800 - Utilities	55,711.02	187,725.84	478,320.00	39.25%
58900 - Vehicle-Batteries	1,918.66	8,198.05	37,500.00	21.86%
58950 - Vehicle-Fluids & Additives	1,328.58	9,205.32	39,504.00	23.30%
58975 - Vehicle-Oil & Lubricants	6,045.37	17,421.39	51,075.00	34.11%
59000 - Vehicle-Outside Services	375.00	3,810.79	23,992.00	15.88%
59050 - Vehicle-Parts	56,088.33	238,899.80	752,577.00	31.74%
59100 - Vehicle-Registration	653.42	865.36	2,496.00	34.67%
59150 - Vehicle-Tires	12,138.56	29,291.10	86,400.00	33.90%
59200 - Vehicle-Towing	2,925.50	6,484.05	12,000.00	54.03%
59350 - Worker's Compensation Insurance	48,416.00	220,603.00	546,825.00	40.34%
<b>Operating Expenses</b>	<b>1,809,601.73</b>	<b>7,170,199.18</b>	<b>20,227,563.00</b>	<b>35.45%</b>
59610 - 1115 Medicaid Waiver-Uncompensated Care	(288,488.00)	816,103.42	3,325,952.00	24.54%
59620 - Specialty Healthcare Providers	103,948.59	575,802.62	1,932,568.00	29.79%
<b>Indigent Care Expenses</b>	<b>(184,539.41)</b>	<b>1,391,906.04</b>	<b>5,258,520.00</b>	<b>26.47%</b>
59700 - Capital Purchase-Building/Improvements	831,059.16	1,804,218.31	6,753,042.00	26.72%

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the period ending Feb - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
59720 - Capital Purchase-Equipment	693,598.63	1,958,194.47	7,639,187.00	25.63%
59740 - Capital Purchase-Land	(13,000.00)	0.00	750,000.00	0.00%
59760 - Capital Purchase-Leases	0.00	0.00	214,000.00	0.00%
59770 - Capital Purchase-Site Improvements	0.00	27,925.24	0.00	0.00%
59780 - Capital Purchase-Vehicles	1,255,300.00	2,824,425.00	4,566,225.00	61.85%
Capital Expenditures	<b>2,766,957.79</b>	<b>6,614,763.02</b>	<b>19,922,454.00</b>	<b>33.20%</b>
<b>Total Expenditure</b>	<b>8,698,072.85</b>	<b>38,771,765.41</b>	<b>105,114,465.00</b>	<b>36.89%</b>
<b>Revenue over Expenditures</b>	<b>3,187,923.88</b>	<b>27,494,939.14</b>	<b>(12,617,499.00)</b>	<b>(2.18)</b>

# Montgomery County Hospital District Year-Over-Year Income Statement Comparison

For the period ending Feb

	FY26	FY25			FY26	FY25			FY26
	Current Month Actual - Feb	Last Year Month Actual - Feb	Month Variance	Month Variance %	YTD Actual	Last Year YTD Actual	YTD Variance	YTD Variance %	Total Annual Budget
<b>Total Department</b>									
<b>Revenue</b>									
<b>Tax Revenue</b>	8,580,726.70	6,417,835.86	2,162,890.84	33.70%	49,701,949.22	48,321,741.71	1,380,207.51	2.86%	52,148,137.00
<b>EMS Net Revenue</b>	2,445,229.78	2,255,914.69	189,315.09	8.39%	13,074,435.53	11,721,982.55	1,352,452.98	11.54%	30,475,425.00
<b>Other Revenue</b>	734,973.00	702,820.04	32,152.96	4.57%	2,867,151.20	2,720,434.35	146,716.85	5.39%	8,305,993.00
<b>Total Revenue</b>	<b>11,760,929.48</b>	<b>9,376,570.59</b>	<b>2,384,358.89</b>	<b>25.43%</b>	<b>65,643,535.95</b>	<b>62,764,158.61</b>	<b>2,879,377.34</b>	<b>4.59%</b>	<b>90,929,555.00</b>
<b>Expenditure</b>									
<b>Payroll Expenses</b>	4,211,854.50	4,105,810.76	106,043.74	2.58%	23,119,097.17	22,272,354.35	846,742.82	3.80%	58,461,771.00
<b>Operating Expenses</b>	1,804,530.11	1,444,260.88	360,269.23	24.94%	7,137,797.52	6,653,925.73	483,871.79	7.27%	20,120,211.00
Indigent Care Expenses	(184,539.41)	397,670.94	(582,210.35)	146.41%	1,391,906.04	1,463,030.06	(71,124.02)	4.86%	5,258,520.00
Capital Expenditures	2,766,957.79	364,993.08	2,401,964.71	658.08%	6,614,763.02	5,734,762.35	880,000.67	15.35%	19,886,854.00
<b>Total Expenditure</b>	<b>8,598,802.99</b>	<b>6,312,735.66</b>	<b>2,286,067.33</b>	<b>36.21%</b>	<b>38,263,563.75</b>	<b>36,124,072.49</b>	<b>2,139,491.26</b>	<b>5.92%</b>	<b>103,727,356.00</b>
<b>Revenue over Expenditures</b>	<b>3,162,126.49</b>	<b>3,063,834.93</b>	<b>98,291.56</b>	<b>3.21%</b>	<b>27,379,972.20</b>	<b>26,640,086.12</b>	<b>739,886.08</b>	<b>2.78%</b>	<b>(12,797,801.00)</b>

# AGENDA ITEM # 15

Board Mtg.:03/24/26

## Montgomery County Hospital District Accounts Receivable Analysis

### Days in Accounts Receivable

	Mar-25	Apr-24	May-25	Jun-25	Jul-25	Aug-25	Sep-24	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
A/R Balance	13,958,444	14,977,093	15,032,526	13,530,740	13,916,029	13,572,004	12,423,790	11,453,049	11,047,410	11,050,677	11,485,336	11,359,287
Charges	5,649,947	4,429,903	3,940,873	2,758,641	3,942,716	4,148,124	3,430,537	4,058,072	3,927,516	4,007,736	4,116,218	3,494,455
Total 6-Mo Charges	24,206,115	24,852,042	25,176,990	24,035,961	24,226,124	24,870,204	22,650,794	22,278,963	22,265,606	23,514,701	23,688,203	23,034,534
Avg Charge / Day *	134,478	138,067	139,872	133,533	134,590	138,168	125,838	123,772	123,698	130,637	131,601	127,970
A/R Days	104	108	107	101	103	98	99	93	89	85	87	89

\* Accounts are aged from date of service.

\*\* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

\*\*\* Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Month	Days						Total	> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180			
Mar-25	5,747,078	2,189,516	1,790,669	1,447,440	1,144,538	2,093,362	14,412,603	4,685,340	3,237,900
Apr-25	6,885,259	2,015,060	1,691,768	1,357,182	1,174,269	2,050,812	15,174,351	4,582,263	3,225,081
May-25	6,894,981	2,313,940	1,289,644	1,383,364	1,369,527	1,954,159	15,205,616	4,707,050	3,323,686
Jun-25	6,188,758	2,062,862	1,621,732	491,258	1,339,925	2,010,468	13,715,003	3,841,651	3,350,393
Jul-25	5,786,043	2,098,904	1,939,764	1,355,519	818,024	1,917,775	13,916,029	4,091,318	2,735,799
Aug-25	5,459,752	2,426,858	1,876,139	1,687,614	592,039	1,705,139	13,747,541	3,984,792	2,297,178
Sep-25	5,300,495	1,924,689	1,845,755	1,754,390	772,736	989,841	12,587,906	3,516,967	1,762,577
Oct-25	5,433,696	2,059,717	1,534,228	1,528,791	227,244	833,604	11,617,280	2,589,639	1,060,848
Nov-25	5,519,161	1,770,608	1,768,226	1,129,791	252,026	715,050	11,154,862	2,096,867	967,077
Dec-25	5,466,694	1,792,913	1,690,841	1,377,661	323,650	473,299	11,125,059	2,174,610	796,949
Jan-26	6,612,725	1,747,463	1,527,200	1,096,124	336,223	212,346	11,532,081	1,644,693	548,568
Feb-26	6,461,285	2,393,308	1,081,069	1,025,737	226,770	158,238	11,346,407	1,410,746	385,008

Month	Days						Total	> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180			
Mar-25	40%	15%	12%	10%	8%	15%	100%	33%	22%
Apr-25	45%	13%	11%	9%	8%	14%	100%	30%	21%
May-25	45%	15%	8%	9%	9%	13%	100%	31%	22%
Jun-25	45%	15%	12%	4%	10%	15%	100%	29%	20%
Jul-25	42%	15%	14%	10%	6%	14%	100%	28%	24%
Aug-25	40%	18%	14%	12%	4%	12%	100%	29%	17%
Sep-25	42%	15%	15%	14%	6%	8%	100%	28%	14%
Oct-25	47%	18%	13%	13%	2%	7%	100%	22%	9%
Nov-25	49%	16%	16%	10%	2%	6%	100%	19%	9%
Dec-25	49%	16%	15%	12%	3%	4%	100%	20%	7%
Jan-26	57%	15%	13%	10%	3%	2%	100%	14%	5%
Feb-26	57%	21%	10%	9%	2%	1%	100%	12%	3%

AGENDA ITEM # 15

Board Mtg.: 03/24/26

**Montgomery County Hospital District  
Payer Mix and Service Mix**

**Payer Mix**

Payer	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	12-Month Total
Medicare	2,862,045	2,676,858	2,815,333	2,477,837	2,895,193	2,828,759	2,543,276	2,755,496	2,699,838	2,941,091	2,965,091	2,720,357	33,181,175
Medicaid	574,305	533,251	569,783	485,895	572,444	575,914	507,742	548,352	519,593	611,301	503,926	552,911	6,555,416
Insurance	1,476,601	1,497,994	1,572,392	1,321,652	1,677,534	1,665,041	1,440,157	1,608,896	1,518,399	1,470,755	1,455,514	1,475,666	18,180,601
Facility Contract							0						0
Bill Patient	849,744	834,049	880,949	742,673	874,777	890,038	772,981	839,827	776,241	790,823	764,818	688,556	9,705,476
Standby	12,727	33,685	20,397	11,051	10,848	5,247	36,293	39,366	27,587	2,795	4,463	11,470	215,928
<b>Total</b>	<b>5,775,422</b>	<b>5,575,836</b>	<b>5,858,854</b>	<b>5,039,109</b>	<b>6,030,797</b>	<b>5,964,999</b>	<b>5,300,448</b>	<b>5,791,937</b>	<b>5,541,658</b>	<b>5,816,766</b>	<b>5,693,810</b>	<b>5,448,960</b>	<b>67,838,595</b>

Payer	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	12-Month %
Medicare	49.6%	48.0%	48.1%	49.2%	48.0%	47.4%	48.0%	47.6%	48.7%	50.6%	52.1%	49.9%	49.0%
Medicaid	9.9%	9.6%	9.7%	9.6%	9.5%	9.7%	9.6%	9.5%	9.4%	10.5%	8.9%	10.1%	9.7%
Insurance	25.6%	26.9%	26.8%	26.2%	27.8%	27.9%	27.2%	27.8%	27.4%	25.3%	25.6%	27.1%	26.8%
Facility Contract	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Bill Patient	14.7%	15.0%	15.0%	14.7%	14.5%	14.9%	14.6%	14.5%	14.0%	13.6%	13.4%	12.6%	14.4%
Standby	0.2%	0.6%	0.3%	0.2%	0.2%	0.1%	0.7%	0.7%	0.5%	0.0%	0.1%	0.2%	0.4%
<b>Total</b>	<b>100.0%</b>	<b>100.1%</b>	<b>99.9%</b>	<b>99.9%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.1%</b>	<b>100.1%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.1%</b>	<b>99.9%</b>	<b>100%</b>

**Service Mix**

Payer	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	12-Month Total
ALS	3,830	3,702	3,904	3,288	4,015	3,971	3,456	3,774	3,560	3,656	3,494	3,444	44,094
BLS	861	849	909	855	894	876	868	925	939	1,108	1,089	925	11,098
Other	273	285	314	277	286	323	247	293	321	285	237	269	3,410
Transfer							0						0
Standby	16	29	22	14	13	5	54	58	44	5	30	8	298
<b>Total</b>	<b>4,980</b>	<b>4,865</b>	<b>5,149</b>	<b>4,434</b>	<b>5,208</b>	<b>5,175</b>	<b>4,625</b>	<b>5,050</b>	<b>4,864</b>	<b>5,054</b>	<b>4,850</b>	<b>4,646</b>	<b>58,900</b>

Payer	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	12-Month %
ALS	76.9%	76.1%	75.9%	74.2%	77.1%	76.7%	74.7%	74.7%	73.2%	72.3%	72.0%	74.1%	74.9%
BLS	17.3%	17.5%	17.7%	19.3%	17.2%	16.9%	18.8%	18.3%	19.3%	21.9%	22.5%	19.9%	18.8%
Other	5.5%	5.9%	6.1%	6.2%	5.5%	6.2%	5.3%	5.8%	6.6%	5.6%	4.9%	5.8%	5.8%
Transfer	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Standby	0.3%	0.6%	0.4%	0.3%	0.2%	0.1%	1.2%	1.1%	0.9%	0.1%	0.6%	0.2%	0.5%
<b>Total</b>	<b>100.0%</b>	<b>100.1%</b>	<b>100.1%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>99.9%</b>	<b>100.0%</b>	<b>99.9%</b>	<b>100.0%</b>	<b>99.9%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

AGENDA ITEM # 15

Board Mtg.: 03/24/26

Montgomery County Hospital District  
Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days			Credits	Total	\$ Total minus Credits
		31-60	61-90	> 90			
Mar-25	898,003	-	-	(2)	(2)	898,000	898,002
Apr-25	382,313	-	-	(2)	(2)	382,309	382,311
May-25	493,520	-	-	(2)	(2)	493,517	493,519
Jun-25	501,634	-	-	(2)	(2)	501,631	501,633
Jul-25	902,742	-	-	(2)	(2)	902,738	902,740
Aug-25	434,009	-	-	(2)	(2)	434,005	434,007
Sep-25	-	-	-	-	-	-	-
Oct-25	578,153	-	-	-	-	578,153	578,153
Nov-25	164,015	-	-	-	-	164,015	164,015
Dec-25	305,749	-	-	-	-	305,749	305,749
Jan-26	162,100	-	-	-	-	162,100	162,100
Feb-26	439,436	-	-	-	-	439,436	439,436

AGENDA ITEM # 16

Consider and act on payment of District invoices (Chris Grice, Treasurer-MCHD Board)

TOTAL FOR

INVOICES

\$5,467,578.57

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
ABC100 ABC Pest Control of Houston, Inc.	2/1/2026	90796312	Bedbug One-Time Commercial FD 55/M44	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$250.00
	2/1/2026	90796212	Bedbug One-Time Commercial	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$500.00
<b>Total - ABC100 ABC Pest Control of Houston, Inc.</b>						<b>\$750.00</b>
ACC103 Lexisnexis Risk Data Mgmt, Inc	2/1/2026	1100261176	FY26 BPO - LexisNexis - Search for Patient Inform	10-011-53300	53300 - Contracted Services	\$917.75
<b>Total - ACC103 Lexisnexis Risk Data Mgmt, Inc</b>						<b>\$917.75</b>
ACE101 Ace Mart Restaurant Supply Co	2/1/2026	78048115	Ace Mart Quote# 11-14-25 Nugget Ice Maker Cho	10-016-57750	57750 - Small Equipment & Furniture	\$10,754.23
<b>Total - ACE101 Ace Mart Restaurant Supply Co</b>						<b>\$10,754.23</b>
ACE104 Acetech Corp.	2/1/2026	3593	12 Month Subscrip. for Vision AI	10-010-55650	55650 - Maintenance-Equipment	\$16,788.00
	2/1/2026	3403	Acetech Vehicle Intelligence Annual Renewal	10-010-55650	55650 - Maintenance-Equipment	\$66,312.00
<b>Total - ACE104 Acetech Corp.</b>						<b>\$83,100.00</b>
AHA100 American Heart Association, Inc. (A	2/1/2026	SCPR246941	ACLS / PALS Course Updates	10-009-52600	52600 - Books/Materials	\$2,271.08
	2/7/2026	SCPR247972	Supplies for CPR classes	10-009-52600	52600 - Books/Materials	\$5,788.12
	2/7/2026	SCPR248618	2025 ecards	10-009-52600	52600 - Books/Materials	\$4,189.00
<b>Total - AHA100 American Heart Association, Inc. (AHA)</b>						<b>\$12,248.20</b>
AMB100 Ambassador Services, LLC	2/1/2026	INV110315	Janitorial Services Proposal RFP No. FY2026-016	10-016-53330	53330 - Contractual Obligations-Other	\$7,888.80
<b>Total - AMB100 Ambassador Services, LLC</b>						<b>\$7,888.80</b>
ASP101 Aspire & Acquire LLC	2/1/2026	AA10	4th Quarter CE Presentation	10-025-54350	54350 - Employee Health/Wellness	\$1,750.00
<b>Total - ASP101 Aspire &amp; Acquire LLC</b>						<b>\$1,750.00</b>
ATT105 AT&T (5001)	2/13/2026	7131652005 02.13.26	TISD T1-ISSI 01/21/26-02/20/26	10-004-58310	58310 - Telephones-Service	\$241.10
<b>Total - ATT105 AT&amp;T (5001)</b>						<b>\$241.10</b>
BAR100 Barsh Auto LLC	2/5/2026	26-33309	Tow Shop 49 to Siddons for Repair	10-010-59200	59200 - Vehicle-Towing	\$500.50
	2/24/2026	26-33650	Tow of Shop 17 - Crew Error	10-010-59200	59200 - Vehicle-Towing	\$225.00
<b>Total - BAR100 Barsh Auto LLC</b>						<b>\$725.50</b>
BCB102 BCBS of Texas (POB 731428)	2/1/2026	131642980354	Administration Fee 12/01/25-12/31/25	10-025-51720	51720 - Health Insurance Admin Fees	\$82,649.85
	2/1/2026	523321938220	Weekly Claims 01/24/2026-01/30/2026	10-025-51710	51710 - Health Insurance Claims	\$99,893.03
	2/8/2026	523328555081	Weekly Claims 01/31/26-02/06/26	10-025-51710	51710 - Health Insurance Claims	\$76,463.28
	2/15/2026	523326168146	Weekly Claims 02/07/26-02/13/26	10-025-51710	51710 - Health Insurance Claims	\$134,625.27
	2/26/2026	523322338280	Weekly Claims 02/14/26-02/20/26	10-025-51710	51710 - Health Insurance Claims	\$115,113.14
<b>Total - BCB102 BCBS of Texas (POB 731428)</b>						<b>\$508,744.57</b>
BEA101 Beasley Tire Service Houston, Inc.	2/17/2026	80001152	Restock Tires - Beasley Estimate: 116832	10-010-59150	59150 - Vehicle-Tires	\$2,240.00
<b>Total - BEA101 Beasley Tire Service Houston, Inc.</b>						<b>\$2,240.00</b>
BOU114 Bound Tree Medical, LLC	2/1/2026	86078813	Medical Supplies	10-008-53800	53800 - Disposable Linen	\$2,814.00
	2/1/2026	86033690	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$225.00
	2/1/2026	86038770	Medical Supply Bid	10-008-53900	53900 - Disposable Medical Supplies	\$77.35
	2/1/2026	86078812	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$195.00

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	2/1/2026	86078813	Medical Supplies	10-009-54000	54000 - Drug Supplies	\$2,727.80
	2/1/2026	86021088	Medical Supplies - Fentanyl	10-009-54000	54000 - Drug Supplies	\$4,383.50
	2/1/2026	86042799	Medical Supply Bid Award	10-008-53900	53900 - Disposable Medical Supplies	\$3,956.40
	2/1/2026	86037061	Medical Supply Bid	10-009-54000	54000 - Drug Supplies	\$5,480.00
	2/1/2026	86078813	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$27,359.90
	2/1/2026	86037061	Medical Supply Bid	10-008-53800	53800 - Disposable Linen	\$2,412.00
	2/1/2026	86037061	Medical Supply Bid	10-008-53900	53900 - Disposable Medical Supplies	\$33,879.75
	2/1/2026	86038771	Medical Supplies - Catheters	10-008-53900	53900 - Disposable Medical Supplies	\$1,830.00
	2/1/2026	86042800	Medical Supplies - Thermal Paper	10-008-53900	53900 - Disposable Medical Supplies	\$1,034.85
	2/1/2026	85975085	CM 70375015	10-008-54200	Expenses	\$819.44
	2/1/2026	86037060	Medical Supply Bid Award	10-008-53900	53900 - Disposable Medical Supplies	\$4,286.10
	2/4/2026	86086423	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$439.60
	2/9/2026	86091566	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$42.24
	2/17/2026	86102714	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$263.04
	2/18/2026	86104420	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$5,325.36
	2/18/2026	86104420	Medical Supplies	10-009-54000	54000 - Drug Supplies	\$500.35
	2/18/2026	70375015	PO 77719-Invoice 85975085	10-008-54200	54200 - Durable Medical Equipment	(\$819.44)
	2/25/2026	86112784	Transwarmer Infant Transport for DC Tahoes	10-008-53900	53900 - Disposable Medical Supplies	\$1,351.62
	2/26/2026	86114474	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$24,587.55
					<b>Total - BOU114 Bound Tree Medical, LLC</b>	<b>\$123,171.41</b>
<b>BUC100 Kolby Buchanan</b>	2/1/2026	BUC*01292026	MILEAGE (01/29/2026 - 01/29/2026)	10-007-56200	56200 - Mileage Reimbursements	\$7.98
	2/17/2026	BUC*01292026B	MILEAGE (01/23/2026 - 01/23/2026)	10-007-56200	56200 - Mileage Reimbursements	\$13.78
					<b>Total - BUC100 Kolby Buchanan</b>	<b>\$21.76</b>
<b>BUC105 Buckeye International Inc.</b>	2/6/2026	90734619	Sanitizer Dispenser Refills	10-008-57900	57900 - Station Supplies	\$1,047.64
					<b>Total - BUC105 Buckeye International Inc.</b>	<b>\$1,047.64</b>
<b>BUD100 Bud Griffin Support, Inc.</b>	2/12/2026	10014945		10-016-55650	Expenses	\$862.50
					<b>Total - BUD100 Bud Griffin Support, Inc.</b>	<b>\$862.50</b>
<b>CAN105 Canon Financial Services, Inc.</b>	2/1/2026	42467748	FY26 BPO- Canon Copier Rental	10-015-55400	55400 - Leases/Contracts	\$4,608.00
					<b>Total - CAN105 Canon Financial Services, Inc.</b>	<b>\$4,608.00</b>
<b>CCI101 Consolidated Communications-Txu</b>	2/17/2026	936-539-1160/0 02.17.26	01/21/26-02/20/26	10-015-58310	58310 - Telephones-Service	\$18,563.27
					<b>Total - CCI101 Consolidated Communications-Txu</b>	<b>\$18,563.27</b>
<b>CDW113 CDW Government, Inc.</b>	2/1/2026	AH7LR9R	One Foot Cable Restock ( Blue & Green)	10-015-53100	53100 - Computer Supplies/Non-Capita	\$442.20
	2/2/2026	AH8ZQ5N	Ethernet Patch Cables	10-015-53100	53100 - Computer Supplies/Non-Capita	\$303.60
	2/11/2026	AH97J5A	Toughbooks for EMS Vehicles	10-015-57750	57750 - Small Equipment & Furniture	\$31,214.80
	2/12/2026	A11B21D	Ethernet Patch Cables	10-015-53100	53100 - Computer Supplies/Non-Capita	\$216.80
	2/18/2026	A114C4L	MDC Mounts for Ambulances	10-015-57750	57750 - Small Equipment & Furniture	\$1,267.05
	2/19/2026	A118Z9L	Replacement Batteries	10-015-57650	57650 - Repair-Equipment	\$604.86
	2/24/2026	A12SZ1X	18TB HDD's for Synology Upgrades	10-015-53100	53100 - Computer Supplies/Non-Capita	\$4,377.12
					<b>Total - CDW113 CDW Government, Inc.</b>	<b>\$38,426.43</b>

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
<b>CEN104 TargetSolutions Learning (Centrelea</b>	2/1/2026	INV136012	FY26 BPO - Target Solutions (Online Training Ma	10-009-58500	58500 - Training & Continuing Educat	\$8,714.39
<b>Total - CEN104 TargetSolutions Learning (Centrelearn Solutions, LLC)</b>						<b>\$8,714.39</b>
<b>CEN112 Centerpoint Energy (Rel109)</b>	2/5/2026	98116148 02.05.2026	Station 14 12/13/25-01/15/26	10-016-58800	58800 - Utilities	\$65.82
	2/5/2026	64013049610 02.05.26	Station 45 12/13/25-01/15/26	10-016-58800	58800 - Utilities	\$37.86
	2/5/2026	64006986422 02.05.25	Station 43 12/13/25-01/15/26	10-016-58800	58800 - Utilities	\$98.72
	2/17/2026	92013168 02.17.26	Station 30 12/25/25-01/28/26	10-016-58800	58800 - Utilities	\$53.07
	2/18/2026	64015806066 02.18.26	Robinson tower 12/29/25-01/28/26	10-004-58800	58800 - Utilities	\$36.97
	2/19/2026	88796735 02.19.26	Station 20 12/29/25-01/30/26	10-016-58800	58800 - Utilities	\$613.32
	2/25/2026	88589239 02.25.26	Admin 01/06/26-02/04/26	10-016-58800	58800 - Utilities	\$2,995.19
	2/27/2026	88820089 02.27.26	Station 10 01/07/26-02/06/26	10-016-58800	58800 - Utilities	\$56.21
	2/27/2026	64018941639 02.27.26	Station 15 01/07/26-02/06/26	10-016-58800	58800 - Utilities	\$32.76
<b>Total - CEN112 Centerpoint Energy (Rel109)</b>						<b>\$3,989.92</b>
<b>CHA115 Chase Pest Control, Inc.</b>	2/1/2026	78015	Station 30 - Pest Control	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	2/1/2026	79738	Pest Control - Station 30	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	2/1/2026	78019	Station 10 - Pest Control	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$145.00
	2/1/2026	77974	Station 32 - Pest Control	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	2/1/2026	79756	Station 31 Pest Control	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	2/1/2026	79758	Station 10 Pest Control	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$145.00
	2/1/2026	78016	Station 31 - Pest Control	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
<b>Total - CHA115 Chase Pest Control, Inc.</b>						<b>\$1,065.00</b>
<b>CHA123 Chamberlin Houston, LLC Db</b>	2/1/2026	2610-0012	Admin Building Roof Drain - Retrofit Installation	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$3,575.00
<b>Total - CHA123 Chamberlin Houston, LLC Db Chamberlin Roofing and Waterproof</b>						<b>\$3,575.00</b>
<b>CLU100 552 Club, LLC</b>	2/1/2026	21098	Feb 26 Rack Space Rental at The Bunker	10-015-53300	53300 - Contracted Services	\$5,000.00
<b>Total - CLU100 552 Club, LLC</b>						<b>\$5,000.00</b>
<b>COB102 Coburn Supply Company, Inc.</b>	2/10/2026	506280210	Supplies for Station 40	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$141.52
<b>Total - COB102 Coburn Supply Company, Inc.</b>						<b>\$141.52</b>
<b>COM115 Comcast Corporation (POB 60533)</b>	2/1/2026	2080546356 02.01.26	Station 21 02/05/26-03/04/26	10-016-58800	58800 - Utilities	\$75.48
<b>Total - COM115 Comcast Corporation (POB 60533)</b>						<b>\$75.48</b>
<b>COM116 Comcast (Pob 37601)</b>	2/15/2026	261376247	01/15/2026-02/14/2026	10-015-58310	58310 - Telephones-Service	\$3,469.25
<b>Total - COM116 Comcast (Pob 37601)</b>						<b>\$3,469.25</b>
<b>CON135 Conroe Welding Supply, Inc.</b>	2/1/2026	R 01250974	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	2/1/2026	R 01250982	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$3.45
	2/1/2026	R 01250975	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	2/1/2026	R 01250989	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$57.69
	2/1/2026	R 01250970	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$3.45
	2/1/2026	R 01250985	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$10.35
	2/1/2026	R 01250972	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	2/1/2026	R 01251464	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$72.20

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	2/1/2026	R 01250977	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	2/1/2026	R 01250979	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$10.35
	2/1/2026	R 01250988	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	2/1/2026	R 01250980	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	2/1/2026	R 01250983	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$3.45
	2/1/2026	R 01250973	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	2/1/2026	R 01250969	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$37.50
	2/2/2026	NS 11304	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$1,103.51
	2/2/2026	PS 556824	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$51.99
	2/2/2026	PS 556827	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.95
	2/2/2026	CT 309654	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$194.87
	2/2/2026	PS 556828	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$172.88
	2/3/2026	NS 11428	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$190.16
	2/4/2026	NS 10527	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$140.71
	2/5/2026	NS 11572	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$164.87
	2/5/2026	NS 11627	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$194.83
	2/9/2026	PS 557199	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.94
	2/9/2026	PS 557204	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$128.92
	2/9/2026	PS 557201	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$51.99
	2/9/2026	PS 557197	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.97
	2/10/2026	NS 11853	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$95.95
	2/10/2026	NS 11636	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$117.94
	2/11/2026	NS 12207	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$447.60
	2/16/2026	NS 12406	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.97
	2/16/2026	PS 557585	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.98
	2/16/2026	NS 12560	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.98
	2/16/2026	PS 557588	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.98
	2/16/2026	NS 12545	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.90
	2/16/2026	PS 557590	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$128.95
	2/16/2026	NS 12829	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.94
	2/17/2026	NS 13100	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$238.79
	2/17/2026	NS 12911	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$315.76
	2/17/2026	NS 13107	Nitrous oxide	10-008-56600	56600 - Oxygen & Gases	\$222.67
	2/19/2026	NS 10848	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.94
	2/19/2026	NS 13529	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$161.89
	2/19/2026	NS 13109	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$51.97
	2/19/2026	NS 13265	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$133.58
	2/19/2026	NS 13335	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.91
	2/19/2026	NS 12697	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$183.86
	2/19/2026	NS 13273	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.91
	2/19/2026	NS 12626	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$108.20
	2/20/2026	NS 13320	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$142.91
	2/23/2026	PS 557981	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.94
	2/23/2026	PS 557976	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.94
	2/23/2026	PS 557975	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.95
	2/24/2026	NS 13998	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$491.54

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	2/26/2026	NS 14360	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$194.91
	2/26/2026	NS 14272	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.98
<b>Total - CON135 Conroe Welding Supply, Inc.</b>						<b>\$7,246.17</b>
<b>COX103 Optimum</b>	2/6/2026	327463-07-7 02/02/26	Station 15 02/02/26-03/01/26	10-016-58800	58800 - Utilities	\$79.07
	2/6/2026	109949-01-3 02/01/26	Station 13 02/01/26-02/28/26	10-016-58800	58800 - Utilities	\$60.51
<b>Total - COX103 Optimum</b>						<b>\$139.58</b>
<b>CRI103 Sam Chreitech Db</b>	2/1/2026	MCHD-012126		10-004-53300	53300 - Contracted Services	\$13,505.00
<b>Total - CRI103 Sam Chreitech Db Critical Systems Consulting Group</b>						<b>\$13,505.00</b>
<b>CUM101 Cummins Southern Plains LLC</b>	2/1/2026	85-260152589	PO 75731	10-016-55650	Expenses	\$333.36
	2/1/2026	85-260152375		10-004-55650	Expenses	\$393.19
	2/1/2026	85-260152591	PO 75731	10-016-55650	Expenses	\$333.36
	2/1/2026	85-260152374		10-004-55650	Expenses	\$360.98
	2/1/2026	85-260152377		10-004-55650	Expenses	\$393.19
	2/3/2026	85-260252972	PO 75731	10-016-55650	Expenses	\$333.43
	2/3/2026	85-260253018	PO 75731	10-016-55650	Expenses	\$333.36
	2/3/2026	85-260252970	PO 75731	10-016-55650	Expenses	\$333.36
	2/18/2026	85-260152588	PO 75731	10-016-55650	Expenses	\$333.36
<b>Total - CUM101 Cummins Southern Plains LLC</b>						<b>\$3,147.59</b>
<b>DAI100 Dailey Wells Communication Inc.</b>	2/1/2026	26MCHD04	Radio System Support and Maintenance	10-004-57100	57100 - Professional Fees	\$11,318.23
	2/1/2026	00080062	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$1,063.75
	2/1/2026	00080287	Amplifier Repair Serial #CR0022-92653	10-004-57200	57200 - Radio Repairs-Outsourced	\$3,721.88
	2/2/2026	00080288	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$786.62
	2/2/2026	00080063	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$1,063.75
	2/2/2026	00080510	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$218.87
	2/2/2026	00079335	GPS Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$375.00
	2/11/2026	00080874	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$218.87
	2/11/2026	00080204	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$576.62
	2/11/2026	00080825	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$267.62
	2/11/2026	00080875	Radio Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$488.87
<b>Total - DAI100 Dailey Wells Communication Inc.</b>						<b>\$20,100.08</b>
<b>DEA110 Dearborn National Life Ins Co Known</b>	2/1/2026	F021753 02.01.26	02/01/2026 - 02/28/2026	10-025-51710	51710 - Health Insurance Claims	\$44,166.79
<b>Total - DEA110 Dearborn National Life Ins Co Known As BCBS</b>						<b>\$44,166.79</b>
<b>DEM100 Demontond Auto Country</b>	2/1/2026	127000	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$699.82
	2/1/2026	124036	Vehicle Parts/PO 77290	10-010-59050	59050 - Vehicle-Parts	\$212.30
	2/4/2026	127522	Replacement Parts for Shop 31	10-010-59050	59050 - Vehicle-Parts	\$963.23
	2/5/2026	127917	Replacement Injectors for s15	10-010-59050	59050 - Vehicle-Parts	\$1,294.75
	2/5/2026	127877	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$226.20
	2/5/2026	127911	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$4,617.93
	2/5/2026	127969	Replenish vehicle part and shop supply	10-010-57725	57725 - Shop Supplies	\$44.03
	2/6/2026	128038	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$1,064.86

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	2/10/2026	128235	Replenish vehicle part and shop supply	10-010-59050	59050 - Vehicle-Parts	\$284.90
	2/11/2026	128363	Replenish vehicle part and shop supply	10-010-59050	59050 - Vehicle-Parts	\$284.90
	2/11/2026	128339	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$283.80
	2/12/2026	122882	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$3,704.69
	2/12/2026	124252	Replenish vehicle parts stock - restocking order	10-010-59050	59050 - Vehicle-Parts	\$13,644.28
	2/12/2026	122796	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$12,001.68
	2/13/2026	128539	Replenish vehicle parts stock - restocking order	10-010-59050	59050 - Vehicle-Parts	\$2,156.00
	2/17/2026	123061	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$1,047.20
	2/17/2026	128274	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$2,094.89
	2/19/2026	128957	Replenish vehicle part and shop supply	10-010-59050	59050 - Vehicle-Parts	\$569.80
	2/23/2026	128997	Replenish Vehicle and Shop Parts	10-010-59050	59050 - Vehicle-Parts	\$6,923.46
	2/23/2026	128997	Replenish Vehicle and Shop Parts	10-010-57725	57725 - Shop Supplies	\$404.64
	2/23/2026	128997	Replenish Vehicle and Shop Parts	10-010-58950	58950 - Vehicle-Fluids & Additives	\$163.08
	2/27/2026	126917	Replenish vehicle part and shop supply	10-010-57725	57725 - Shop Supplies	\$328.93
					<b>Total - DEM100 Demontond Auto Country</b>	<b>\$53,015.37</b>
<b>DIR101 Directv</b>	2/26/2026	017903440X260212	Acct# 017903440 01/14/26 - 02/10/26	10-016-58800	58800 - Utilities	\$2,264.84
					<b>Total - DIR101 Directv</b>	<b>\$2,264.84</b>
<b>DOC100 Docunav Solutions</b>	2/1/2026	45348	Annual cost for hosting our Laserfiche server envi	10-015-53300	53300 - Contracted Services	\$66,074.88
					<b>Total - DOC100 Docunav Solutions</b>	<b>\$66,074.88</b>
<b>EFT100 Eftsure USA Inc</b>	2/3/2026	CINV-006746	Annual Invoice for banking validation	10-005-54100	54100 - Dues/Subscriptions	\$9,500.00
					<b>Total - EFT100 Eftsure USA Inc</b>	<b>\$9,500.00</b>
<b>EMS103 EMS Survey Team</b>	2/1/2026	5075	Aug 2025 Invoice EMS Survey	10-007-53550	53550 - Customer Relations	\$5,624.40
	2/1/2026	5669	Monthly Mailed/Texted Surveys	10-007-53550	53550 - Customer Relations	\$5,624.40
	2/1/2026	5559	Dec. 2025 Invoice EMS Survey	10-007-53550	53550 - Customer Relations	\$5,624.40
	2/1/2026	5447	Monthly Mailed/Texted Surveys Nov 25	10-007-53550	53550 - Customer Relations	\$5,624.40
					<b>Total - EMS103 EMS Survey Team</b>	<b>\$22,497.60</b>
<b>ENT101 Entergy Texas, LLC</b>	2/5/2026	40010092565	Station 20 12/08/25-01/09/26	10-016-58800	58800 - Utilities	\$699.44
	2/5/2026	110008769937	Station 30 12/11/25-01/14/26	10-016-58800	58800 - Utilities	\$941.75
	2/5/2026	55009070131	Robinson Tower 12/30/25-01/29/26	10-004-58800	58800 - Utilities	\$46.03
	2/5/2026	15009443148	Station 14 dec/jan	10-016-58800	58800 - Utilities	\$231.44
	2/5/2026	50009954320	Robinson 11/26/25-12/30/26	10-004-58800	58800 - Utilities	\$46.03
	2/5/2026	115008516739	Robinson Tower 12/30/25-01/29/26	10-004-58800	58800 - Utilities	\$551.33
	2/5/2026	90008948411	Admin 12/01/25-01/02/26	10-016-58800	58800 - Utilities	\$16,729.79
	2/5/2026	215007790813	Station 30 12/11/25-01/14/26	10-016-58800	58800 - Utilities	\$1,032.26
	2/5/2026	175008248709	Station 32 12/01/25-01/02/26	10-016-58800	58800 - Utilities	\$633.66
	2/5/2026	475004634366	Station 15 12/03/25-01/06/26	10-016-58800	58800 - Utilities	\$340.82
	2/5/2026	55009070131	Robinson Tower 12/30/25-01/29/26	10-004-58800	58800 - Utilities	(\$46.03)
	2/6/2026	45009101338	Thompson Tower 12/12/26-01/15/26	10-004-58800	58800 - Utilities	\$769.29
	2/6/2026	70009082226	Lake Conroe Tower 12/12/25-01/15/26	10-004-58800	58800 - Utilities	\$560.51
	2/9/2026	360004470865	Station 43 12/17/25-01/20/26	10-016-58800	58800 - Utilities	\$378.98
	2/9/2026	210006657921	Station 10 12/17/25-01/20/26	10-016-58800	58800 - Utilities	\$1,164.46

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	2/9/2026	145008381916	Station 31 12/15/25-01/16/26	10-016-58800	58800 - Utilities	\$487.83
					<b>Total - ENT101 Entergy Texas, LLC</b>	<b>\$24,567.59</b>
ENT102 Enterprise Fm Trust Db	2/4/2026	FBN5562717	Monthly Charges	10-010-52725	52725 - Capital Lease Expense	\$22,753.54
					<b>Total - ENT102 Enterprise Fm Trust Db Enterprise Fleet Mgmt Exchange Inc.</b>	<b>\$22,753.54</b>
ESD106 Montgomery County ESD #6, Stn 34	2/16/2026	ESD02162026	March 2026 Rent Station 34, 35	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
					<b>Total - ESD106 Montgomery County ESD #6, Stn 34 &amp; 35</b>	<b>\$3,000.00</b>
ESD109 Montgomery County ESD #9, Stn 33	2/16/2026	ESD02162026	March 2026 Rent Station 33	10-000-14900	14900 - Prepaid Expenses	\$1,000.00
					<b>Total - ESD109 Montgomery County ESD #9, Stn 33</b>	<b>\$1,000.00</b>
ESD110 Montgomery County ESD #10, Stn 42	2/16/2026	ESD02162026	March 2026 Rent Station 42	10-000-14900	14900 - Prepaid Expenses	\$950.00
					<b>Total - ESD110 Montgomery County ESD #10, Stn 42</b>	<b>\$950.00</b>
EXP101 Experian Health Inc	2/13/2026	INV1131999-1	Monthly Invoice January 2026	10-011-53300	53300 - Contracted Services	\$7,434.00
					<b>Total - EXP101 Experian Health Inc</b>	<b>\$7,434.00</b>
FIR104 First Watch Solutions Corp	2/1/2026	FW113799	Monthly Service - February	10-007-53050	53050 - Computer Software	\$728.81
	2/1/2026	FW113696	Monthly Invoice for Data Services	10-007-53300	53300 - Contracted Services	\$728.81
					<b>Total - FIR104 First Watch Solutions Corp</b>	<b>\$1,457.62</b>
FIV100 Five Star Septic Solutions, LLC	2/4/2026	2196	Septic Tank Pumping	10-016-58800	58800 - Utilities	\$475.00
	2/17/2026	2204	Pumped Septic Tanks- Station 40	10-016-58800	58800 - Utilities	\$475.00
					<b>Total - FIV100 Five Star Septic Solutions, LLC</b>	<b>\$950.00</b>
FRA108 Frazer, Ltd.	2/1/2026	H00001216	Replacement trim piece for Shop 18	10-010-59050	59050 - Vehicle-Parts	\$259.64
	2/18/2026	H00001695	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$3,718.26
					<b>Total - FRA108 Frazer, Ltd.</b>	<b>\$3,977.90</b>
FRF125 First Response Family Clinic	2/24/2026	2026-002-24	Field New Hire-March 2026 NEOP	10-025-57300	57300 - Recruit/Investigate	\$4,250.00
					<b>Total - FRF125 First Response Family Clinic</b>	<b>\$4,250.00</b>
GAT100 Trizetto Provider Solutions	2/1/2026	5HAV022600	FY26 BPO Trizetto - Monthly Electronic Claims for	10-011-53300	53300 - Contracted Services	\$2,296.53
					<b>Total - GAT100 Trizetto Provider Solutions</b>	<b>\$2,296.53</b>
GLA101 Glass and Mirror of The Woodlands, Inc.	2/20/2026	4684	Replace windshield Shop 19	10-010-59000	59000 - Vehicle-Outside Services	\$325.00
					<b>Total - GLA101 Glass and Mirror of The Woodlands, Inc.</b>	<b>\$325.00</b>
GRA102 Graybar	2/1/2026	9351349086	Station Alerting Speakers and Accessories for Sta	10-004-57225	57225 - Radio-Parts	\$1,772.48
	2/1/2026	9351334111	Station Alerting Speakers and Accessories for Sta	10-004-57225	57225 - Radio-Parts	\$548.13
	2/2/2026	9351907064	LMR 400 Cut Reel	10-004-57725	57725 - Shop Supplies	\$700.57
					<b>Total - GRA102 Graybar</b>	<b>\$3,021.18</b>
GRA108 Grainger	2/1/2026	9778948829	Metal Picnic Table for Station 32	10-016-57750	57750 - Small Equipment & Furniture	\$829.21
	2/1/2026	9789109965	Parking Curbs (Covered Parking and Station 46	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$2,346.92

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	2/1/2026	9781384525	Fleet - Air Filter Restock	10-010-59050	59050 - Vehicle-Parts	\$643.20
	2/1/2026	9790741228	Compartment Boxes	10-008-57900	57900 - Station Supplies	\$167.20
	2/1/2026	9790057385	Bombs for bed bug infestation	10-008-57900	57900 - Station Supplies	\$55.74
	2/1/2026	9779997494	Winter Weather Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$189.80
	2/4/2026	9796463637	Grainger - Hoses for St. 32 & 46	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$168.68
	2/10/2026	9802424573	Replenish shop supply	10-010-57725	57725 - Shop Supplies	\$375.90
	2/24/2026	9820373158	Small Safety glasses	10-008-53900	53900 - Disposable Medical Supplies	\$1,071.18
					<b>Total - GRA108 Grainger</b>	<b>\$5,847.83</b>
<b>GRA119 Grace &amp; Guidance PLLC</b>	2/1/2026	MCHD40	Counseling Services.	10-025-54350	54350 - Employee Health/Wellness	\$500.00
	2/1/2026	MCHD42	Counseling Services provided to employees.	10-025-54350	54350 - Employee Health/Wellness	\$875.00
	2/1/2026	MCHD43	Counseling Service for Employees	10-025-54350	54350 - Employee Health/Wellness	\$750.00
	2/3/2026	MCHD44	Employee counseling sessions.	10-025-54350	54350 - Employee Health/Wellness	\$375.00
	2/10/2026	MCHD45	Employee counseling sessions.	10-025-54350	54350 - Employee Health/Wellness	\$125.00
	2/24/2026	mchd46	Employee counseling services.	10-025-54350	54350 - Employee Health/Wellness	\$500.00
					<b>Total - GRA119 Grace &amp; Guidance PLLC</b>	<b>\$3,125.00</b>
<b>HAL103 Halo Doors, Inc.</b>	2/18/2026	92402	Halo Doors - Garage Door Remotes for Stock	10-016-57750	57750 - Small Equipment & Furniture	\$1,090.00
					<b>Total - HAL103 Halo Doors, Inc.</b>	<b>\$1,090.00</b>
<b>HEN110 Henry Schein, Inc.-Matrx Medical</b>	2/1/2026	52422569	Medial Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$1,871.20
	2/1/2026	52210580	DME - Nitrous Oxide Unit & Regulators	10-008-54200	54200 - Durable Medical Equipment	\$954.00
	2/1/2026	52586336	Medical Supplies	10-009-54000	54000 - Drug Supplies	\$464.45
	2/1/2026	52422580	Medical Supply	10-008-53900	53900 - Disposable Medical Supplies	\$4,392.00
	2/1/2026	50591723		10-008-53900	Expenses	\$981.20
	2/1/2026	52586336	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$6,852.00
	2/1/2026	50381488	Medical supply bid award	10-009-54000	54000 - Drug Supplies	\$835.00
	2/2/2026	52738527	DME - Nitrous Oxide Unit & Regulators	10-008-54200	54200 - Durable Medical Equipment	\$16,383.52
	2/6/2026	53030888	DME - Nitrous Oxide Units	10-008-54200	54200 - Durable Medical Equipment	\$16,383.52
	2/6/2026	52586216	Replacement gauge for Nitrous Unit	10-008-54200	54200 - Durable Medical Equipment	\$265.02
	2/11/2026	53216711	Medical Supply	10-009-54000	54000 - Drug Supplies	\$304.00
	2/12/2026	53068338	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$932.40
	2/17/2026	49382525	Medical Supplies	10-009-54000	54000 - Drug Supplies	\$374.00
					<b>Total - HEN110 Henry Schein, Inc.-Matrx Medical</b>	<b>\$50,992.31</b>
<b>HOR107 Professional Ambulance Sales &amp; Service, LLC</b>	2/24/2026	INV107-3177	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$801.94
					<b>Total - HOR107 Professional Ambulance Sales &amp; Service, LLC Dba SERV</b>	<b>\$801.94</b>
<b>HUN101 Hunter Service</b>	2/17/2026	G28-9996	Recalibrate alignment rack	10-010-57730	57730 - Shop Tools	\$1,056.20
					<b>Total - HUN101 Hunter Service</b>	<b>\$1,056.20</b>
<b>IMP100 Colortech Direct &amp; Impact Printing</b>	2/1/2026	42458	Business Cards For K. Culver	10-008-57000	57000 - Printing Services	\$40.00
	2/1/2026	42459	Business Card For Employee A. Currie	10-008-57000	57000 - Printing Services	\$40.00
					<b>Total - IMP100 Colortech Direct &amp; Impact Printing</b>	<b>\$80.00</b>
<b>IMP101 Impac Fleet</b>	2/12/2026	SQLIM-1169207	01/01/2026-01/31/2026 PO 26-001281	10-010-59100	59100 - Vehicle-Registration	\$42.17

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	2/12/2026	SQLIM-1169207A	01/01/2026-01/31/2026 PO 26-001281	10-010-54700	54700 - Fuel-Auto	\$64,300.47
	2/12/2026	SQLIM-1169207	01/01/2026-01/31/2026 PO 26-001281	10-010-59100	59100 - Vehicle-Registration	(\$42.17)
	2/12/2026	SQLIM-1169207	01/01/2026-01/31/2026 PO 26-001281	10-010-54700	54700 - Fuel-Auto	\$64,299.96
	2/12/2026	SQLIM-1169207A	01/01/2026-01/31/2026 PO 26-001281	10-010-59100	59100 - Vehicle-Registration	\$42.17
	2/12/2026	SQLIM-1169207	01/01/2026-01/31/2026 PO 26-001281	10-010-54700	54700 - Fuel-Auto	(\$64,299.96)
<b>Total - IMP101 Impac Fleet</b>						<b>\$64,342.64</b>
<b>IMP103 Impact Promotional Services Db</b>	2/1/2026	INV159167	GYC - J. Larrea Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$212.49
	2/1/2026	INV161009	GYC- B. Creasman Nov 2025 Nameplate Oder	10-007-58700	58700 - Uniforms	\$15.56
	2/1/2026	INV161408	GYC- I. Ricci December 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$31.12
	2/1/2026	INV161011	GYC- M. Rankin Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$131.75
	2/1/2026	INV162023	GYC- M. Cordts Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$99.44
	2/1/2026	INV162019	GYC- R. Wood December 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$345.92
	2/1/2026	INV150814	GYC - D. Sabala Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$15.56
	2/1/2026	INV156511	GYC - Nov EMT New Hire Uniform Order Oct 202	10-007-58700	58700 - Uniforms	\$144.50
	2/1/2026	INV151415	GYC-Oct 2025 Bulk Glove Order	10-007-58700	58700 - Uniforms	\$577.83
	2/1/2026	INV147107	GYC - S. Rodriguez Alarm New Hire Uniforms Oct	10-007-58700	58700 - Uniforms	\$332.52
	2/1/2026	INV148621	GYC - Uniform Alteration Fees Oct 2025	10-007-58700	58700 - Uniforms	\$64.75
	2/1/2026	INV156356	GYC- C. Patrick Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$103.89
	2/1/2026	INV162016	GYC - D. Gonzalez Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$266.02
	2/1/2026	INV161010	GYC - R. Anders Dec 2025 Velcro Namestrip Ord	10-007-58700	58700 - Uniforms	\$10.00
	2/1/2026	INV162020	GYC - M. Blackwell Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$359.34
	2/1/2026	INV156502	Uniforms	10-008-58700	58700 - Uniforms	\$340.00
	2/1/2026	INV162022	Uniform - Jackets for Materials Management Pers	10-008-58700	58700 - Uniforms	\$866.00
	2/1/2026	INV159169	GYC- H. Korp Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$190.58
	2/1/2026	INV162018	GYC- R. Guillory December 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$372.26
	2/1/2026	INV159159	Uniforms	10-008-58700	58700 - Uniforms	\$85.00
	2/9/2026	INV163260	GYC - W. Bedair Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$31.12
	2/9/2026	INV163246	GYC - G. Lara Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$31.12
	2/11/2026	INV163621	GYC- New Deputy Chief Badge Nov 2025	10-007-58700	58700 - Uniforms	\$176.80
	2/13/2026	INV164170	GYC - W. McLemore Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$153.00
	2/13/2026	INV164166	GYC - M. Hammond Jan 2026 Pant Order	10-007-58700	58700 - Uniforms	\$124.54
	2/13/2026	INV164175	GYC - A. Lapinski Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$230.32
	2/13/2026	INV164167	GYC- J. Davis December 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$211.23
	2/13/2026	INV164165	GYC - B. Walding Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$458.95
	2/13/2026	INV164174	GYC - G. Lara Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$313.62
	2/13/2026	INV164168	GYC -D. Lozano Jan 2026 Boot Order	10-007-58700	58700 - Uniforms	\$178.49
	2/13/2026	INV164164	GYC - W. Bedair Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$441.81
	2/13/2026	INV164173	GYC- M. Davis Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$118.96
	2/13/2026	INV164169	GYC - R. Messick Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$495.51
	2/13/2026	INV164171	GYC - E. Galvez Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$390.96
	2/19/2026	INV164935	GYC - K. Henderson Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$235.43
	2/19/2026	INV164942	GYC - M. Parker Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$382.46
	2/19/2026	INV164938	GYC - J. Sanchez Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$260.07
	2/19/2026	INV164941	GYC - R. Irvine Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$283.88
	2/19/2026	INV164937	GYC - Alteration Fees Jan 2026	10-007-58700	58700 - Uniforms	\$33.25

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	2/19/2026	INV165040	GYC - R. Irvine Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$16.15
	2/19/2026	INV164936	GYC- M. Cordts Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$148.75
	2/19/2026	INV164940	GYC - E. Watson Jan 2026 Uniform Order	10-007-58700	58700 - Uniforms	\$382.46
<b>Total - IMP103 Impact Promotional Services Db</b>						<b>\$9,663.41</b>
<b>IND100 Indigent Healthcare Solutions</b>	2/1/2026	81325	Fee for Medicaid Benefit Verification	10-002-53300	53300 - Contracted Services	\$287.50
	2/1/2026	80852	Monthly IHS Software Usage Invoice	10-002-53050	53050 - Computer Software	\$12,951.27
	2/1/2026	81375	March Service Fee	10-002-53050	53050 - Computer Software	\$12,951.27
	2/25/2026	81495	February service fee for Medicaid benefit	10-002-53300	53300 - Contracted Services	\$295.00
<b>Total - IND100 Indigent Healthcare Solutions</b>						<b>\$26,485.04</b>
<b>INT104 IBS of Greater Conroe &amp; Interstate Ba</b>	2/3/2026	140021417	Replenish vehicle battery stock	10-010-58900	58900 - Vehicle-Batteries	\$341.85
	2/9/2026	140021489	Replenish Vehicle Battery Stock	10-010-58900	58900 - Vehicle-Batteries	\$1,386.91
	2/16/2026	140021575	Replenish vehicle battery stock	10-010-58900	58900 - Vehicle-Batteries	\$259.90
	2/16/2026	140021576	Core -2 AT	10-010-58900	58900 - Vehicle-Batteries	(\$28.00)
	2/19/2026	140021418	Core -3 AT	10-010-58900	58900 - Vehicle-Batteries	(\$42.00)
<b>Total - INT104 IBS of Greater Conroe &amp; Interstate Battery System</b>						<b>\$1,918.66</b>
<b>ISI100 Isimulate, LLC</b>	2/1/2026	201529262	iSimulate to increase training capabilities	10-009-57750	57750 - Small Equipment & Furniture	\$7,955.95
<b>Total - ISI100 Isimulate, LLC</b>						<b>\$7,955.95</b>
<b>JEP100 John E Person Db</b>	2/1/2026	20251231-MCHD	FCC Licensing Work	10-004-57100	57100 - Professional Fees	\$375.00
<b>JEP100 John E Person Db</b>	2/2/2026	20260131-MCHD	FCC Licensing Work	10-004-57100	57100 - Professional Fees	\$75.00
<b>Total - JEP100 John E Person Db JEP Telecom Licensing Services</b>						<b>\$450.00</b>
<b>JOH117 Johnson Supply &amp; Equipment Corp</b>	2/3/2026	09580927	Pelican Equipment for St 45, 41 & 31	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$153.84
<b>Total - JOH117 Johnson Supply &amp; Equipment Corp</b>						<b>\$153.84</b>
<b>JPM100 JP Morgan Chase Bank</b>	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-026-53300	53300 - Contracted Services	\$165.17
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-002-56300	56300 - Office Supplies	\$239.75
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-009-54450	54450 - Employee Recognition	\$153.58
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-007-53150	53150 - Conferences - Fees, Travel, &	\$5,386.09
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-000-14900	14900 - Prepaid Expenses	\$14,291.83
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-045-53150	53150 - Conferences - Fees, Travel, &	\$2,328.48
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-016-58800	58800 - Utilities	\$15,830.15
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-047-54100	54100 - Dues/Subscriptions	\$179.00
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-004-57225	57225 - Radio-Parts	\$343.98
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-010-56100	56100 - Meeting Expenses	\$343.05
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-015-53050	53050 - Computer Software	\$91.02
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-047-58500	58500 - Training & Continuing Educatio	\$533.46
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-027-58700	58700 - Uniforms	\$63.92
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-009-52600	52600 - Books/Materials	\$1,207.45
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-001-53150	53150 - Conferences - Fees, Travel, &	\$398.00
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-015-58200	58200 - Telephones-Cellular	\$943.60
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-004-57725	57725 - Shop Supplies	\$21.54
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-009-54100	54100 - Dues/Subscriptions	\$876.00

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-005-53300	53300 - Contracted Services	\$543.15
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-004-53150	53150 - Conferences - Fees, Travel, &	\$2,488.19
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-008-56900	56900 - Postage	\$1,098.03
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-010-52000	52000 - Accident Repair	\$6.39
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-008-57900	57900 - Station Supplies	\$3,692.81
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-015-57750	57750 - Small Equipment & Furniture	\$1,776.64
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-010-59100	59100 - Vehicle-Registration	\$74.75
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-001-53050	53050 - Computer Software	\$136.25
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-006-56100	56100 - Meeting Expenses	\$133.00
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-008-57750	57750 - Small Equipment & Furniture	\$151.84
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-011-53400	53400 - Credit Card Processing Fee	\$159.10
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-010-57750	57750 - Small Equipment & Furniture	\$649.80
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-016-57750	57750 - Small Equipment & Furniture	\$2,881.02
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-004-54100	54100 - Dues/Subscriptions	\$9.99
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-009-53150	53150 - Conferences - Fees, Travel, &	\$4,765.96
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-025-54350	54350 - Employee Health/Wellness	\$139.33
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-010-57725	57725 - Shop Supplies	\$19.99
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-008-58100	58100 - Supplemental Food	\$190.34
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-004-57750	57750 - Small Equipment & Furniture	\$1,291.42
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-007-54100	54100 - Dues/Subscriptions	\$0.99
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-009-52700	52700 - Business Licenses	\$1,040.00
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-027-58500	58500 - Training & Continuing Educatio	\$99.00
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-015-57650	57650 - Repair-Equipment	\$117.99
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,315.15
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-025-54450	54450 - Employee Recognition	\$1,077.97
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-009-57750	57750 - Small Equipment & Furniture	\$307.96
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-008-57650	57650 - Repair-Equipment	\$790.00
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-045-53050	53050 - Computer Software	\$1.98
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-010-54700	54700 - Fuel-Auto	\$10.35
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-016-57725	57725 - Shop Supplies	\$1,036.60
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-010-57730	57730 - Shop Tools	\$494.31
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-008-58700	58700 - Uniforms	\$226.77
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-001-55900	55900 - Meals - Business and Travel	\$7.06
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	10-010-58600	58600 - Travel Expenses	\$480.00
					<b>Total - JPM100 JP Morgan Chase Bank</b>	<b>\$70,610.20</b>
<b>KAH100 Kahl AC, Heating &amp; Refrigeration, Inc</b>	2/1/2026	2601036	Installed Voltage Contactor fo St #10	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$827.00
	2/1/2026	2601367	Service Call- Station 41 (3.5 Ton Unit)	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$129.00
	2/5/2026	260200013	HVAC Condenser Disconnect on Trailer	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$472.00
	2/18/2026	260200171	Kahl Est# 85223277 Replacement of (2) BARD Ur	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$21,892.00
	2/23/2026	260200248	CSCT Tower - Evaporator Coil leak	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$129.00
	2/23/2026	260200217	Emergency Repair at CSCT	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$6,400.00
					<b>Total - KAH100 Kahl AC, Heating &amp; Refrigeration, Inc.</b>	<b>\$29,849.00</b>
<b>KCK100 KC Keating, LLC Db</b>	2/9/2026	96580	Fuse Block for Shop 637	10-010-59050	59050 - Vehicle-Parts	\$191.12
	2/11/2026	86517	Credit 86517	10-010-59050	59050 - Vehicle-Parts	(\$1,939.43)

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
				<b>Total - KCK100 KC Keating, LLC Db</b>		<b>(\$1,748.31)</b>
<b>KEY101 Key Performance Petroleum</b>	2/1/2026	I197403-26	DEF Station 20	10-010-58950	58950 - Vehicle-Fluids & Additives	\$520.26
	2/9/2026	I198424-26	DEF for Service Center	10-010-58950	58950 - Vehicle-Fluids & Additives	\$645.24
	2/19/2026	I198862-26	Diesel for Service Center	10-010-54700	54700 - Fuel-Auto	\$1,334.73
				<b>Total - KEY101 Key Performance Petroleum</b>		<b>\$2,500.23</b>
<b>LAK105 Lake South Water Supply Corporatio</b>	2/23/2026	LS-1108 01/26/26	Station 45 12/18/25-01/21/26	10-016-58800	58800 - Utilities	\$484.57
				<b>Total - LAK105 Lake South Water Supply Corporation</b>		<b>\$484.57</b>
<b>LAN110 Lange Distributing Company, Inc.</b>	2/1/2026	479635	Acct# 007347/Station 46	10-008-57900	57900 - Station Supplies	\$60.92
	2/1/2026	482571	Acct# 007346/Station 46	10-008-57900	57900 - Station Supplies	\$6.99
	2/1/2026	482569	Acct# 007345/Station 44	10-008-57900	57900 - Station Supplies	\$6.99
	2/1/2026	449025	Acct# 007346/Station 44	10-008-57900	57900 - Station Supplies	\$39.95
	2/1/2026	450541	Acct# 007347/Station 46	10-008-57900	57900 - Station Supplies	\$39.95
	2/1/2026	480130	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	\$46.94
	2/1/2026	482221	Acct# 005368/Station 43	10-008-57900	57900 - Station Supplies	\$6.99
	2/1/2026	482223	Acct# 005376/Station 13	10-008-57900	57900 - Station Supplies	\$6.99
	2/1/2026	439523	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	\$6.99
	2/1/2026	480968	Acct# 005368/Station 43	10-008-57900	57900 - Station Supplies	\$39.95
	2/1/2026	480021	Acct# 005376/Station 13	10-008-57900	57900 - Station Supplies	\$67.91
	2/1/2026	482570	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	\$6.99
	2/1/2026	472302	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	\$46.94
	2/12/2026	484980	Acct# 007345/Station 44	10-008-57900	57900 - Station Supplies	\$32.96
					<b>Total - LAN110 Lange Distributing Company, Inc.</b>	
<b>LAW107 Leonard V Schneider dba Law Office</b>	2/1/2026	2916	Legal Services for January 2026	10-001-55500	55500 - Legal Fees	\$2,152.50
				<b>Total - LAW107 Leonard V Schneider dba Law Offices of Leonard Schneider PLLC</b>		<b>\$2,152.50</b>
<b>LIF102 Life-Assist, Inc.</b>	2/1/2026	2035654	Medical Supply Bid	10-008-53900	53900 - Disposable Medical Supplies	\$38,037.87
	2/1/2026	2027856	Awarded Medical Supply bid	10-009-54000	54000 - Drug Supplies	\$336.00
	2/1/2026	2035854	Medical Supply Bid	10-008-53900	53900 - Disposable Medical Supplies	\$1,328.58
	2/1/2026	2035654	Medical Supply Bid	10-009-54000	54000 - Drug Supplies	\$4,613.00
	2/6/2026	2056706	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$4,254.00
	2/11/2026	2065747	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$17,036.10
	2/11/2026	2065767	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$2,135.60
	2/11/2026	2065747	Medical Supplies	10-009-54000	54000 - Drug Supplies	\$8,312.96
	2/13/2026	2066202	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$51.00
	2/16/2026	2067489	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$51.00
					<b>Total - LIF102 Life-Assist, Inc.</b>	
<b>LIN107 Linebarger Goggan Blair &amp; Sampson,</b>	2/1/2026	EMMOR01 11-07-25	Monthly Invoice 10.2025	10-011-52900	52900 - Collection Fees	\$5,336.91
	2/1/2026	EMMOR01 10-07-25	Monthly Invoice 9.2025	10-011-52900	52900 - Collection Fees	\$9,670.77
	2/1/2026	EMMOR01 12-18-25	Collections Monthly Invoice 11.2025	10-011-52900	52900 - Collection Fees	\$12,653.26
	2/1/2026	EMMOR01 01-08-26	Collections Monthly Invoice 12.2025	10-011-52900	52900 - Collection Fees	\$5,788.96
				<b>Total - LIN107 Linebarger Goggan Blair &amp; Sampson, LLP</b>		<b>\$33,449.90</b>

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
LIV102 Lively, Inc.	2/7/2026	1571440	Admin Fee January 2026	10-025-51700	51700 - Health & Dental	\$28.40
	2/13/2026	LIV02132026	Payroll Contribution 02/13/2026	10-025-51710	51710 - Health Insurance Claims	\$1,700.00
	2/27/2026	LIV02272026	Payroll Contribution 02/27/2026	10-025-51710	51710 - Health Insurance Claims	\$1,700.00
<b>Total - LIV102 Lively, Inc.</b>						<b>\$3,428.40</b>
LON103 Lone Star Ground Water Conservatic	2/4/2026	26-1367	Operating Permit Fees	10-016-54100	54100 - Dues/Subscriptions	\$55.94
<b>Total - LON103 Lone Star Ground Water Conservation District</b>						<b>\$55.94</b>
LON104 LSE Contractors, LLC	2/1/2026	14015	Access Control Wiring in IDF Room - Service Cen	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$3,280.63
	2/9/2026	14042	Station 43 Tahoe Receptacle	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$4,500.00
<b>Total - LON104 LSE Contractors, LLC</b>						<b>\$7,780.63</b>
MIC101 Michael Depasquale Db	2/2/2026	260002	January Assistant MD Services	10-009-53150	53150 - Conferences - Fees, Travel, &	\$3,111.26
	2/2/2026	260002	January Assistant MD Services	10-009-57100	57100 - Professional Fees	\$21,376.00
<b>Total - MIC101 Michael Depasquale Db</b>						<b>\$24,487.26</b>
MIC105 Micro Integration & Programming So	2/6/2026	241164	Webex Meetings & Messaging Renewal	10-004-55650	55650 - Maintenance-Equipment	\$52,290.00
<b>Total - MIC105 Micro Integration &amp; Programming Solutions, Inc.</b>						<b>\$52,290.00</b>
MID105 Mid-South Synergy	2/19/2026	313046001 01/24/26	Station 45 12/24/25-01/24/26	10-016-58800	58800 - Utilities	\$274.00
	2/19/2026	313046002 01/24/26	Station 46 12/24/25-01/24/26	10-016-58800	58800 - Utilities	\$472.00
	2/19/2026	313046003 01/24/26	Station 47 Water tap fee 12/24/25-01/24/26	10-016-58800	58800 - Utilities	\$53.70
<b>Total - MID105 Mid-South Synergy</b>						<b>\$799.70</b>
MIL109 Miller Towing & Recovery, LLC	2/1/2026	#26-15018	Tow of Shop 56	10-010-59200	59200 - Vehicle-Towing	\$660.00
	2/6/2026	26-15075	Tow of Shop 40	10-010-59200	59200 - Vehicle-Towing	\$440.00
	2/12/2026	#26-15121	Towing Shop 58 - Mechanical Failure	10-010-59200	59200 - Vehicle-Towing	\$550.00
	2/22/2026	26-15190	Towing Shop 63 - Mechanical Issues	10-010-59200	59200 - Vehicle-Towing	\$550.00
<b>Total - MIL109 Miller Towing &amp; Recovery, LLC</b>						<b>\$2,200.00</b>
MON136 Montgomery Central Appraisal Distr	2/1/2026	HM1 12/1/2025	Appraisal Cost	10-001-53310	53310 - Contractual Obligations-County	\$116,604.00
<b>Total - MON136 Montgomery Central Appraisal District</b>						<b>\$116,604.00</b>
MON2 Montgomery County ESD #2	2/16/2026	MON02162026	March 2026 Rent Station 44, 47	10-000-14900	14900 - Prepaid Expenses	\$2,500.00
<b>Total - MON2 Montgomery County ESD #2</b>						<b>\$2,500.00</b>
MON206 Montgomery County ESD#3 (Stn 46)	2/16/2026	MON02162026	March 2026 Rent Station 46	10-000-14900	14900 - Prepaid Expenses	\$600.00
<b>Total - MON206 Montgomery County ESD#3 (Stn 46)</b>						<b>\$600.00</b>
MOR188 Morrison Plumbing Services, LLC	2/1/2026	4888	Clean Catch Basin at Station 32 (Manhole)	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$730.00
<b>Total - MOR188 Morrison Plumbing Services, LLC</b>						<b>\$730.00</b>
MUD100 Mud #39	2/2/2026	3021061 02/02/26	Station 20 12/31/25-01/31/26	10-016-58800	58800 - Utilities	\$58.11
<b>Total - MUD100 Mud #39</b>						<b>\$58.11</b>

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
MUF100 It's Muffler Time, Abel Gonzales	2/19/2026	56323	Adjust Exhaust Hanger Shop 17	10-010-59000	59000 - Vehicle-Outside Services	\$50.00
	<b>Total - MUF100 It's Muffler Time, Abel Gonzales</b>					<b>\$50.00</b>
NAP100 Napa Auto Parts	2/1/2026	591416	Replenish Shop Supplies	10-010-57725	57725 - Shop Supplies	\$329.49
	2/5/2026	592081	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$693.46
	2/12/2026	593006	Replenish Vehicle Supplies	10-010-59050	59050 - Vehicle-Parts	\$75.40
	2/12/2026	593006	Replenish Vehicle Supplies	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$2,341.62
	2/18/2026	578485	Vehicle parts	10-010-59050	59050 - Vehicle-Parts	(\$266.85)
	2/18/2026	579689	Vehicle parts	10-010-59050	59050 - Vehicle-Parts	(\$257.58)
	2/18/2026	579534	Vehicle parts	10-010-59050	59050 - Vehicle-Parts	(\$240.90)
	2/19/2026	593829	Vehicle Parts - Oil	10-010-59050	59050 - Vehicle-Parts	\$83.88
	2/19/2026	592084	Vehicle parts	10-010-59050	59050 - Vehicle-Parts	(\$490.80)
	2/20/2026	593969	Replenish Vehicle Parts Stock - Filters	10-010-59050	59050 - Vehicle-Parts	\$711.82
	2/25/2026	594538	UTV oil change parts	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$4.45
	2/25/2026	594538	UTV oil change parts	10-010-59050	59050 - Vehicle-Parts	\$30.48
	<b>Total - NAP100 Napa Auto Parts</b>					<b>\$3,014.47</b>
NEW102 New Caney Mud	2/5/2026	1042826200 01/30/26B	Station 30 12/18/25-01/19/26 -processing fee	10-016-58800	58800 - Utilities	\$1.00
	2/5/2026	1042526200 01/30/26	Station 30 12/18/25-01/19/26	10-016-58800	58800 - Utilities	\$60.74
<b>Total - NEW102 New Caney Mud</b>					<b>\$61.74</b>	
NOR101 Montgomery County ESD #1 (Stn 12	2/16/2026	NOR02162026	March 2026 Rent Station 12, 13	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
<b>Total - NOR101 Montgomery County ESD #1 (Stn 12 &amp; 13)</b>					<b>\$3,000.00</b>	
OCS100 Optimum Computer Solutions, Inc.	2/1/2026	122829	OCS Service Labor & Programming	10-015-53300	53300 - Contracted Services	\$11,662.50
	2/1/2026	123039	Standard Service Labor Billing Period: 01/26/26 -	10-015-53300	53300 - Contracted Services	\$10,800.00
	2/5/2026	122945	Fortigate 91G Bundle for DR site	10-015-57750	57750 - Small Equipment & Furniture	\$5,692.80
	2/8/2026	123040	OCS Service Labor and Programming - 2/2/26-2/8	10-015-53300	53300 - Contracted Services	\$16,050.00
	2/13/2026	123041	Radio Equipment - Fortinet FortiGate	10-004-57750	57750 - Small Equipment & Furniture	\$25,617.60
	2/24/2026	123113	Fortinet FortiCare Ann. License Rnwl	10-015-53000	53000 - Computer Maintenance	\$33,404.47
	2/27/2026	123180	ManageEngine Key Manager Plus	10-015-53050	53050 - Computer Software	\$1,075.00
<b>Total - OCS100 Optimum Computer Solutions, Inc.</b>					<b>\$104,302.37</b>	
OPT100 Optiqurest Internet Services, Inc.	2/1/2026	89174	Parallels and Domotz Monthly Fee	10-015-53050	53050 - Computer Software	\$680.65
	2/1/2026	89176	DUO Additional 18 Users	10-015-53050	53050 - Computer Software	\$54.00
<b>Total - OPT100 Optiqurest Internet Services, Inc.</b>					<b>\$734.65</b>	
ORA182 Oracle America, Inc	2/1/2026	102334283	Professional Services - Time & Materials	10-005-53050	Expenses	\$7,905.56
	2/23/2026	102377654	Professional Services - Time and Materials Servic	10-005-53050	Expenses	\$6,917.37
<b>Total - ORA182 Oracle America, Inc</b>					<b>\$14,822.93</b>	
PAN100 Panorama, City of	2/5/2026	1020159006 01/29/26	Station 14 12/19/25-01/18/26	10-016-58800	58800 - Utilities	\$88.18
<b>Total - PAN100 Panorama, City of</b>					<b>\$88.18</b>	
PAR108 Michael Parker	2/15/2026	PAR*02152026	MILEAGE (02/14/2026 - 02/14/2026)	10-007-56200	56200 - Mileage Reimbursements	\$7.98
<b>Total - PAR108 Michael Parker</b>					<b>\$7.98</b>	

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
PBI100 Pitney Bowes Inc (Pob 371874)Postag	2/5/2026	04765611 01/16/26	Refill for Mail Postage	10-008-56900	56900 - Postage	\$1,009.75
	<b>Total - PBI100 Pitney Bowes Inc (Pob 371874)Postage</b>					<b>\$1,009.75</b>
PCT100 Pctel, Inc.	2/1/2026	45087		10-004-53050	Expenses	\$5,275.00
	<b>Total - PCT100 Pctel, Inc.</b>					<b>\$5,275.00</b>
PIL100 Pilling, Jake	2/17/2026	PIL*10082025	TUITION - 02/16/2026	10-025-58625	58625 - Tuition Reimbursement	\$208.30
	<b>Total - PIL100 Pilling, Jake</b>					<b>\$208.30</b>
PIN100 Zoll Data Systems	2/2/2026	INV00220514	Zoll Data Monthly Invoice	10-011-53300	53300 - Contracted Services	\$10,501.31
	<b>Total - PIN100 Zoll Data Systems</b>					<b>\$10,501.31</b>
POP100 Calista Pope	2/9/2026	POP*02092026	MILEAGE (02/09/2026 - 02/09/2026)	10-007-56200	56200 - Mileage Reimbursements	\$7.98
	<b>Total - POP100 Calista Pope</b>					<b>\$7.98</b>
PRI100 Priority Dispatch National Academies	2/1/2026	SIN421473	EMD Training Remote- INV# # SIN421473	10-006-58500	58500 - Training & Continuing Educatic	\$2,125.00
	2/24/2026	SIN421242	EFD Training - Remote INV # SIN421242	10-006-58500	58500 - Training & Continuing Educatic	\$2,125.00
	2/25/2026	SIN399118	EMD Annual Maintenance Plan 04/18/2025-04/17,	10-006-53300	53300 - Contracted Services	\$650.00
	<b>Total - PRI100 Priority Dispatch National Academies of Emergency Disptach</b>					<b>\$4,900.00</b>
PSL167 Ps Lightwave, Inc Db a Pure Speed Li	2/1/2026	41733-1	Station 31 09/01/25-09/30/25	10-015-58310	58310 - Telephones-Service	\$714.07
	2/1/2026	46916	Station 31 02/01/26-02/28/26	10-015-58310	58310 - Telephones-Service	\$714.07
	2/1/2026	45340	Station 31 12/01/25-12/31/25	10-015-58310	58310 - Telephones-Service	\$714.07
	2/1/2026	42780-1	Station 31 10/01/25-10/31/25	10-015-58310	58310 - Telephones-Service	\$714.07
	2/1/2026	43770-1	Station 31 11/01/25-11/30/25	10-015-58310	58310 - Telephones-Service	\$714.07
	2/1/2026	45947	Station 31 01/01/26-01/31/26	10-015-58310	58310 - Telephones-Service	\$714.07
	2/1/2026	40662-1	Station 31 08/01/25-08/31/25	10-015-58310	58310 - Telephones-Service	\$714.07
	2/1/2026	39616-1	Station 31 05/20/25-07/31/25	10-015-58310	58310 - Telephones-Service	\$1,704.57
	2/10/2026	47884	Station 31 03/01/26-03/31/26	10-015-58310	58310 - Telephones-Service	\$914.07
	<b>Total - PSL167 Ps Lightwave, Inc Db a Pure Speed Lightwave</b>					<b>\$7,617.13</b>
PWS100 Paging & Wireless Service Center	2/2/2026	64994	Pager Repairs	10-004-57200	57200 - Radio Repairs-Outsourced	\$521.00
	<b>Total - PWS100 Paging &amp; Wireless Service Center</b>					<b>\$521.00</b>
PYE175 Pye-Barker Fire And Safety, LLC	2/1/2026	IV00942906	Annual Fire Alarm, Sprinkler, Fire Pump and Back	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$12,070.00
	<b>Total - PYE175 Pye-Barker Fire And Safety, LLC</b>					<b>\$12,070.00</b>
REA101 Blue Triton Brands Inc Db a Readyref	2/12/2026	06B6708394151	Admin Room 208 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$55.79
	2/12/2026	06B6708394304	Station 41 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	2/12/2026	06B6708394113	Station 10 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$49.99
	2/12/2026	06B6708394255	Station 35 01/11/26-02/11/26	10-008-57900	57900 - Station Supplies	\$15.19
	2/12/2026	06B6708394241	Station 32 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$20.99
	2/12/2026	06B6708394193	Station 20 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$67.39
	2/12/2026	06B6708394225	Station 25 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$146.22
	2/12/2026	06B6708403397	Service Center 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$9.69

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	2/12/2026	06B6708394221	Station 24 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$9.39
	2/12/2026	06B6708394237	Station 31 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	2/12/2026	06B6708394198	Station 21 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$44.19
	2/12/2026	06B6708394210	Station 22 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$26.79
	2/12/2026	06B6708394250	Station 34 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$18.48
	2/12/2026	06B6708394233	Station 30 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$77.87
	2/12/2026	06B6708394307	Station 42 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	2/12/2026	06B6708394309	Station 45 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$27.09
	2/12/2026	06B6708894383	MCHD EMS 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$58.00
	2/12/2026	06B6708394258	Station 40 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$49.99
	2/12/2026	06B6708394247	Station 33 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$24.28
	2/12/2026	06B6708394229	Station 27 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$35.88
	2/12/2026	06B6708394182	Station 15 01/11/26-02/10/26	10-008-57900	57900 - Station Supplies	\$15.19
	2/18/2026	06B6708579806	Admin - 1st Floor	10-008-57900	57900 - Station Supplies	\$29.00
	2/20/2026	06B6708394216	Admin - Room 250	10-008-57900	57900 - Station Supplies	\$3.59
	2/20/2026	06B6708394140	Station 11	10-008-57900	57900 - Station Supplies	\$38.39
	2/20/2026	06B6708394166	Station 14	10-008-57900	57900 - Station Supplies	\$15.19
	2/28/2026	06B6708403396	Service Center - Fleet bay	10-008-57900	57900 - Station Supplies	\$27.09
	2/28/2026	06B6708403395	Service Center - Fl 2 Kitchen	10-008-57900	57900 - Station Supplies	\$9.69
				<b>Total - REA101 Blue Triton Brands Inc Db</b>	<b>Readyrefresh</b>	<b>\$920.93</b>
<b>REL100 Reliant Energy</b>	2/18/2026	236000302528	Station 27 01/04/26-02/03/26	10-016-58800	58800 - Utilities	\$535.78
	2/18/2026	177003716308	Magnolia Tower 01/05/26-02/04/26	10-004-58800	58800 - Utilities	\$519.90
	2/18/2026	111050355445	Station 40 01/05/26-02/04/26	10-016-58800	58800 - Utilities	\$458.93
	2/23/2026	177003716307	Magnolia Security Lighting 01/05/26-02/04/26	10-004-58800	58800 - Utilities	\$312.39
	2/23/2026	301007697391	Stationo 41 01/07/26-02/08/26	10-016-58800	58800 - Utilities	\$875.43
	2/23/2026	176003721941	Station 40 Outdoor Lighting 01/06/26-02/05/26	10-016-58800	58800 - Utilities	\$79.13
				<b>Total - REL100 Reliant Energy</b>		<b>\$2,781.56</b>
<b>REV101 Revspring, Inc.</b>	2/1/2026	INV1425348	Monthly Invoice Billing Bridge	10-011-53300	53300 - Contracted Services	\$13,353.19
	2/10/2026	INV1428004	Monthly Invoice for January	10-011-53300	53300 - Contracted Services	\$285.97
				<b>Total - REV101 Revspring, Inc.</b>		<b>\$13,639.16</b>
<b>ROD106 Tomas Rodriguez</b>	2/1/2026	ROD*01262026	MILEAGE (01/20/2026 - 01/20/2026)	10-007-56200	56200 - Mileage Reimbursements	\$7.98
	2/13/2026	ROD*02132026	MILEAGE (02/13/2026 - 02/13/2026)	10-007-56200	56200 - Mileage Reimbursements	\$14.50
				<b>Total - ROD106 Tomas Rodriguez</b>		<b>\$22.48</b>
<b>ROG100 Rogue Waste Recovery &amp; Environm</b>	2/1/2026	35904A	Used Oil/Antifreeze removal	10-010-54800	54800 - Hazardous Waste Removal	\$235.50
	2/2/2026	37724A	Used Oil/Antifreeze removal	10-010-54800	54800 - Hazardous Waste Removal	\$90.00
				<b>Total - ROG100 Rogue Waste Recovery &amp; Environmental, Inc</b>		<b>\$325.50</b>
<b>RYM100 Ryan Rymal</b>	2/13/2026	RYM*02132026B	PER DIEM - CentralSquare's ENGAGE 2026 (03/	10-015-53150	53150 - Conferences - Fees, Travel, &	\$175.00
				<b>Total - RYM100 Ryan Rymal</b>		<b>\$175.00</b>
<b>SAN112 Susie Sanders</b>	2/17/2026	SAN*02122026	WELLNESS - 02/16/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
				<b>Total - SAN112 Susie Sanders</b>		<b>\$25.00</b>

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
SCH107 Schaeffer Manufacturing Company	2/16/2026	CRJ5175-INV1	Replenish vehicle oil stock	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$3,699.30
	<b>Total - SCH107 Schaeffer Manufacturing Company</b>					<b>\$3,699.30</b>
SHI101 SHI Government Solutions, Inc.	2/1/2026	GB00580524	Monitors for Alarm dispatch consoles	10-006-53100	53100 - Computer Supplies/Non-Capita	\$1,456.00
	2/1/2026	GB00582039	Synology NAS & Rail Kits for DR at The Bunker	10-015-57750	57750 - Small Equipment & Furniture	\$9,799.98
	2/2/2026	GB00580612	Synology NAS & Rail Kits for DR at The Bunker	10-015-57750	57750 - Small Equipment & Furniture	\$234.00
	2/11/2026	GB00582751	Clinical Laptop Replacement	10-015-57750	57750 - Small Equipment & Furniture	\$1,939.00
	2/16/2026	GB00582997	Replacement Fleet Desktop Computers	10-010-57750	57750 - Small Equipment & Furniture	\$640.00
	2/17/2026	GB00583074	Restock supplies - Monitors	10-015-53100	53100 - Computer Supplies/Non-Capita	\$954.00
	2/24/2026	GB00583693	HPE Server/SAN Warranty Renewals Co-Term (A	10-015-53000	53000 - Computer Maintenance	\$11,320.33
	2/27/2026	GB00584422	Laptop and Dock for EMS Data Analyst	10-015-57750	57750 - Small Equipment & Furniture	\$218.00
<b>Total - SHI101 SHI Government Solutions, Inc.</b>					<b>\$26,561.31</b>	
SHR100 Shred-It Usa LLC	2/5/2026	8012927167	FY26 BPO - Stericycle/Shred-It	10-026-56500	56500 - Other Services	\$352.42
	2/18/2026	8013209646	FY26 BPO - Stericycle/Shred-It	10-026-56500	56500 - Other Services	\$352.42
<b>Total - SHR100 Shred-It Usa LLC</b>					<b>\$704.84</b>	
SMI112 Nicolas Smith	2/4/2026	SMI*02042026	EXPENSE - NAEMSP	10-009-53150	53150 - Conferences - Fees, Travel, &	\$159.46
<b>Total - SMI112 Nicolas Smith</b>					<b>\$159.46</b>	
SNI100 Snider Tire, Inc dba Snider Fleet Solu	2/3/2026	1883137	Tire Restocking	10-010-59150	59150 - Vehicle-Tires	\$6,363.36
	2/23/2026	1901826	Replenish vehicle tire stock	10-010-59150	59150 - Vehicle-Tires	\$3,535.20
<b>Total - SNI100 Snider Tire, Inc dba Snider Fleet Solutions</b>					<b>\$9,898.56</b>	
SOU105 Montgomery County ESD #8, Stn 21/	2/16/2026	SOU02162026	March 2026 Rent Station 21, 22	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
<b>Total - SOU105 Montgomery County ESD #8, Stn 21/22</b>					<b>\$3,000.00</b>	
SPL124 Splendora, City of	2/18/2026	06370301 01/28/26	Station 31 12/22/25-01/22/26	10-016-58800	58800 - Utilities	\$26.20
<b>Total - SPL124 Splendora, City of</b>					<b>\$26.20</b>	
STA100 Stanley Lake M.U.D.	2/12/2026	00009836 12/30/25-01/30/26	Station 43 12/30/25-01/30/26	10-016-58800	58800 - Utilities	\$9.15
	2/12/2026	00009834 02/03/26	Station 43 12/30/25-01/30/26	10-016-58800	58800 - Utilities	\$37.63
<b>Total - STA100 Stanley Lake M.U.D.</b>					<b>\$46.78</b>	
STA129 Staples Advantage	2/1/2026	6054462095	Restock Of Office Supplies	10-008-56300	56300 - Office Supplies	\$135.49
	2/28/2026	6057079336	Restock of station and office supplies	10-008-56300	56300 - Office Supplies	\$55.30
	2/28/2026	6057079314	restocking supplies in warehouse	10-008-56300	56300 - Office Supplies	\$983.68
	2/28/2026	6057079336	Restock of station and office supplies	10-008-57900	57900 - Station Supplies	\$102.47
	2/28/2026	6057079317	Restock of station supplies in warehouse.	10-008-57900	57900 - Station Supplies	\$264.02
	2/28/2026	6057079319	restocking supplies in warehouse	10-008-57900	57900 - Station Supplies	\$152.95
<b>Total - STA129 Staples Advantage</b>					<b>\$1,693.91</b>	
STE104 Stericycle, Inc	2/25/2026	8013289807	FY26 BPO - Stericycle (Waste)	10-008-52500	52500 - Bio-Waste Removal	\$4,401.79
<b>Total - STE104 Stericycle, Inc</b>					<b>\$4,401.79</b>	

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
STE107 Stewart Organization Inc.	2/1/2026	2627202	Scanner Setup and Rental for Records	10-015-55400	55400 - Leases/Contracts	\$7.27
<b>Total - STE107 Stewart Organization Inc.</b>						<b>\$7.27</b>
STR128 Stryker Sales Corporation	2/9/2026	9211516408	DME Repair	10-008-57650	57650 - Repair-Equipment	\$168.00
	2/9/2026	9211510749	DME Restock - Restraints	10-008-54200	54200 - Durable Medical Equipment	\$1,340.78
	2/24/2026	9211636372	DME Restock - Restraints	10-008-54200	54200 - Durable Medical Equipment	\$2,714.40
	2/25/2026	9211653670	Powerload install S65	10-008-57650	57650 - Repair-Equipment	\$572.00
	2/25/2026	9211653671	Stryker Stair Pro Repair	10-008-57650	57650 - Repair-Equipment	\$1,272.00
	2/25/2026	9211653669	Powerload swap/install S34	10-008-57650	57650 - Repair-Equipment	\$572.00
<b>Total - STR128 Stryker Sales Corporation</b>						<b>\$6,639.18</b>
SUT120 Laurel Sutton	2/1/2026	SUT*01262026	15 Years of Service	10-025-54450	54450 - Employee Recognition	\$300.00
<b>Total - SUT120 Laurel Sutton</b>						<b>\$300.00</b>
SYT160 Syteca, Inc	2/1/2026	SY20260128	Syteca Software Annual Renewal	10-015-53050	53050 - Computer Software	\$9,257.00
<b>Total - SYT160 Syteca, Inc</b>						<b>\$9,257.00</b>
TAY101 Taylor Healthcare Products, Inc	2/10/2026	#INV16886	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$3,200.00
	2/10/2026	#INV16886	Medical Supplies	10-008-53800	53800 - Disposable Linen	\$4,510.00
<b>Total - TAY101 Taylor Healthcare Products, Inc</b>						<b>\$7,710.00</b>
TEL175 Teleflex LLC	2/1/2026	9511118681	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$9,118.00
	2/3/2026	9511129503	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$7,532.00
	2/9/2026	9511159969	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$199.75
	2/9/2026	9511159968	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$525.00
<b>Total - TEL175 Teleflex LLC</b>						<b>\$17,374.75</b>
TES103 Tessco Technologies Inc.	2/2/2026	9400540427	Antennas for Stock & Locations	10-004-57225	57225 - Radio-Parts	\$499.24
	2/2/2026	9400537093	Antennas and Coax for FY26 Tahoes and Ambula	10-004-57225	57225 - Radio-Parts	\$1,100.80
	2/2/2026	9400540427	Antennas for Stock & Locations	10-004-57725	57725 - Shop Supplies	\$45.48
<b>Total - TES103 Tessco Technologies Inc.</b>						<b>\$1,645.52</b>
TEX100 Texas Department of State Health Se	2/12/2026	TEX02112026	DSHS License Expansion Vehicles	10-007-52700	52700 - Business Licenses	\$190.00
<b>Total - TEX100 Texas Department of State Health Services (5425 Polk)</b>						<b>\$190.00</b>
TEX101 Texas Water Utilities	2/12/2026	102300440028	Station 27 12/20/25-01/23/26	10-016-58800	58800 - Utilities	\$317.38
<b>Total - TEX101 Texas Water Utilities</b>						<b>\$317.38</b>
TEX150 Texas Mutual Insurance Company	2/25/2026	1007818953	Texas Mutual Qrtrly Premium 02/10/26	10-025-59350	59350 - Worker's Compensation Insura	\$133,004.00
<b>Total - TEX150 Texas Mutual Insurance Company</b>						<b>\$133,004.00</b>
THO113 Rachael Thomas	2/11/2026	THO*02052026	WELLNESS - 02/10/2026	10-025-54350	54350 - Employee Health/Wellness	\$100.00
<b>Total - THO113 Rachael Thomas</b>						<b>\$100.00</b>
TIH100 Texas Conference of Urban Counties	2/1/2026	1037092	Annual dues	10-002-54100	54100 - Dues/Subscriptions	\$500.00
<b>Total - TIH100 Texas Conference of Urban Counties</b>						<b>\$500.00</b>

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
TOM101 Tommy's Paint & Body Inc Db	2/6/2026	93f80601	Body repair Shop 13	10-010-52000	52000 - Accident Repair	\$18,128.20
	<b>Total - TOM101 Tommy's Paint &amp; Body Inc Db Tommy's Wrecker</b>					<b>\$18,128.20</b>
TRI109 Centralsquare Company-Tritech Softw	2/1/2026	452728	CentralSquare CAD Annual Maintenance	10-015-53000	53000 - Computer Maintenance	\$310,061.49
	2/1/2026	455789	MDC License for ESD 4	10-015-53075	53075 - Computer Software - MDC Firs	\$400.00
	2/1/2026	456218	MDC License for ESD14	10-015-53075	53075 - Computer Software - MDC Firs	\$400.00
<b>Total - TRI109 Centralsquare Company-Tritech Software Systems</b>					<b>\$310,861.49</b>	
TRO100 Trophy House	2/17/2026	007178	Reunion Plaques - Olendorf Reunion	10-009-54450	54450 - Employee Recognition	\$180.00
	2/19/2026	007198	Impact Award Reunion- Thompson	10-009-54450	54450 - Employee Recognition	\$135.00
	2/20/2026	007204	Service Year Award Plaques	10-025-54450	54450 - Employee Recognition	\$1,066.00
<b>Total - TRO100 Trophy House</b>					<b>\$1,381.00</b>	
TWR100 TWR Lighting, Inc	2/1/2026	0197661-IN	Grangerland Tower Lighting Service Call	10-004-53300	53300 - Contracted Services	\$1,250.00
<b>Total - TWR100 TWR Lighting, Inc</b>					<b>\$1,250.00</b>	
ULI100 Uline	2/1/2026	203365976	O2 Rack for station 40	10-008-57750	57750 - Small Equipment & Furniture	\$1,188.82
<b>Total - ULI100 Uline</b>					<b>\$1,188.82</b>	
VAL107 Valley View Consulting, LLC	2/7/2026	4507	Quarterly Invoice for Investment Services	10-001-57100	57100 - Professional Fees	\$6,591.71
<b>Total - VAL107 Valley View Consulting, LLC</b>					<b>\$6,591.71</b>	
VAL152 Valvoline LLC Db Valvoline Instant	2/1/2026	66642	State Inspection Shop 604	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/1/2026	80757	Annual inspection Shop 616	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/1/2026	69046	State Inspection Shop 401	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/1/2026	87643	State Inspection Shop 333	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/1/2026	67693	State Inspection Shop 617	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/19/2026	89176	State Inspection Shop 604	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/24/2026	89577	State Inspection Shop 622	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	65739	State Inspection Shop 620	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	64843	State Inspection Shop 501	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	89191	State Inspection Shop 612	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	88874	State Inspection Shop 620	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	88991	State Inspection Shop 611	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	69104	State Inspection Shop 621	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	66095	State Inspection Shop 613	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	89012	State Inspection Shop 615	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	87011	State Inspection Shop 331	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	67698	State Inspection Shop 402	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	70776	State Inspection Shop 605	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	69051	State Inspection Shop 601	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	65556	State Inspection Shop 612	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	68671	State Inspection Shop 618	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	64263	State Inspection Shop 331	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	68143	State Inspection Shop 617	10-010-59100	59100 - Vehicle-Registration	\$18.50

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	2/26/2026	89277	State Inspection Shop 613	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	88870	State Inspection Shop 614	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	65588	State Inspection Shop 615	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	65707	State Inspection Shop 611	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	88427	State Inspection Shop 330	10-010-59100	59100 - Vehicle-Registration	\$18.50
	2/26/2026	88432	State Inspection Shop 501	10-010-59100	59100 - Vehicle-Registration	\$18.50
<b>Total - VAL152 Valvoline LLC Db a Valvoline Instant Oil Change</b>						<b>\$536.50</b>
<b>VEL107 Velocity Business Products, LLC</b>	2/27/2026	#VBP9007	Office Desk for Station 24	10-016-57750	57750 - Small Equipment & Furniture	\$1,422.30
<b>Total - VEL107 Velocity Business Products, LLC</b>						<b>\$1,422.30</b>
<b>VER104 Verizon Wireless (Pob 660108)</b>	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-039-58200	58200 - Telephones-Cellular	\$209.62
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-026-58200	58200 - Telephones-Cellular	\$37.21
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-009-58200	58200 - Telephones-Cellular	\$280.47
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-005-58200	58200 - Telephones-Cellular	\$111.63
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-025-58200	58200 - Telephones-Cellular	\$148.84
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-001-58200	58200 - Telephones-Cellular	\$206.05
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-015-58200	58200 - Telephones-Cellular	\$5,730.57
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-042-58200	58200 - Telephones-Cellular	\$94.42
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-027-58200	58200 - Telephones-Cellular	\$308.81
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-007-58200	58200 - Telephones-Cellular	\$1,157.50
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-008-58200	58200 - Telephones-Cellular	\$186.05
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-004-58200	58200 - Telephones-Cellular	\$470.87
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-011-58200	58200 - Telephones-Cellular	\$74.42
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	58200 - Telephones-Cellular		\$74.42
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-002-58200	58200 - Telephones-Cellular	\$151.63
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-010-58200	58200 - Telephones-Cellular	\$112.41
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-045-58200	58200 - Telephones-Cellular	\$171.62
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	10-016-58200	58200 - Telephones-Cellular	\$438.01
<b>Total - VER104 Verizon Wireless (Pob 660108)</b>						<b>\$9,964.55</b>
<b>VF1105 VFIS of Texas / Regnier &amp; Associates</b>	2/1/2026	18913	Insurance	10-001-54900	54900 - Insurance	\$70,167.00
	2/2/2026	23499	Vehicle changes	10-001-54900	54900 - Insurance	(\$2,608.00)
	2/18/2026	15858	Change use to various vehicles	10-001-54900	54900 - Insurance	(\$2,628.00)
	2/18/2026	23020	Vehicle changes	10-001-54900	54900 - Insurance	(\$10,578.00)
	2/18/2026	20990	Vehicle changes	10-001-54900	54900 - Insurance	(\$1,668.00)
<b>Total - VF1105 VFIS of Texas / Regnier &amp; Associates</b>						<b>\$52,685.00</b>
<b>WAS107 Waste Management of Texas</b>	2/13/2026	5913698-1792-7	Station 14 02/01/26-02/28/26	10-016-58800	58800 - Utilities	\$54.23
	2/13/2026	5913771-1792-2	Station 27 02/01/26-02/28/26	10-016-58800	58800 - Utilities	\$204.10
	2/13/2026	5913427-1792-1	Station 41 02/01/26-02/28/26	10-016-58800	58800 - Utilities	\$174.79
	2/13/2026	5913116-1792-0	Various Stations 02/01/26-02/28/26	10-016-58800	58800 - Utilities	\$2,219.33
	2/13/2026	5913425-1792-5	Station 43 02/01/26-02/28/26	10-016-58800	58800 - Utilities	\$175.73
<b>Total - WAS107 Waste Management of Texas</b>						<b>\$2,828.18</b>
<b>WAY100 Waytek, Inc.</b>	2/16/2026	3997576	Replenish shop supply stock - Fuse Block & Asse	10-010-57725	57725 - Shop Supplies	\$569.83

**Montgomery County Hospital District**  
**Expense Allocation Report**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
<b>Total - WAY100 Waytek, Inc.</b>						<b>\$569.83</b>
<b>WCC100 The Woodlands Area Chamber of Commerce</b>	2/1/2026	80816	Woodlands Chamber of Commerce Renewal 26	10-001-54100	54100 - Dues/Subscriptions	\$500.00
<b>Total - WCC100 The Woodlands Area Chamber of Commerce</b>						<b>\$500.00</b>
<b>WEA108 Weaver and Tidwell, LLP</b>	2/1/2026	10894259	FY25 Annual Audit Progress Bill	10-005-52100	52100 - Accounting/Auditing Fees	\$25,000.00
<b>Total - WEA108 Weaver and Tidwell, LLP</b>						<b>\$25,000.00</b>
<b>WEL160 Michael Wells</b>	2/3/2026	WEL*02032026	EXPENSE - NAEMSP	10-007-53150	53150 - Conferences - Fees, Travel, &	\$43.12
<b>Total - WEL160 Michael Wells</b>						<b>\$43.12</b>
<b>WES109 Westwood N. Water Supply</b>	2/1/2026	1885 01/31/26	Station 27 12/21/25-01/21/26 2" Fire Meter	10-016-58800	58800 - Utilities	\$205.33
	2/1/2026	1520 01/31/26	Station 27 1" Comm Meter	10-016-58800	58800 - Utilities	\$358.97
<b>Total - WES109 Westwood N. Water Supply</b>						<b>\$564.30</b>
<b>WHI100 Dylan White</b>	2/13/2026	WHI*02132026	MILEAGE (01/22/2026 - 02/13/2026)	10-007-56200	56200 - Mileage Reimbursements	\$12.18
<b>Total - WHI100 Dylan White</b>						<b>\$12.18</b>
<b>WIL121 Wilkins Linen &amp; Dust Control Service</b>	2/5/2026	455072	Bi-Monthly Towel Cleaning/Replacement	10-010-55100	55100 - Laundry Service & Purchase	\$78.04
	2/19/2026	456787	Towel Cleaning/Replacement- February	10-010-55100	55100 - Laundry Service & Purchase	\$83.84
<b>Total - WIL121 Wilkins Linen &amp; Dust Control Service</b>						<b>\$161.88</b>
<b>WOO101 The Woodlands Township (23/24/25)</b>	2/16/2026	WOO02162026	March 2026 Rent Station 23,24,25	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
<b>Total - WOO101 The Woodlands Township (23/24/25)</b>						<b>\$3,000.00</b>
<b>ZEP100 Zep Sales &amp; Service</b>	2/1/2026	9012288146	Restock of Blue Marvel Truck Wash	10-008-57900	57900 - Station Supplies	\$3,235.00
<b>Total - ZEP100 Zep Sales &amp; Service</b>						<b>\$3,235.00</b>
<b>ZOL200 Zoll Medical Corporation</b>	2/1/2026	4423036	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$190.00
	2/1/2026	4421497	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$1,661.32
	2/6/2026	4426847	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$2,957.40
	2/6/2026	4426848	DME Repair/Shipping	10-008-57650	57650 - Repair-Equipment	\$280.00
	2/10/2026	4428378	DME restock	10-008-54200	54200 - Durable Medical Equipment	\$7,863.32
	2/11/2026	4429260	DME restock	10-008-54200	54200 - Durable Medical Equipment	\$2,178.00
	2/12/2026	4430530	Zoll - DME Supplies (Cables, Sensors, Batteries, €	10-008-54200	54200 - Durable Medical Equipment	\$8,208.20
	2/12/2026	4430531	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$6,179.25
	2/17/2026	4427643	DME restock	10-008-54200	54200 - Durable Medical Equipment	\$2,179.56
	2/18/2026	4434461	DME Restock PM Services	10-008-54200	54200 - Durable Medical Equipment	\$3,567.00
	<b>Total - ZOL200 Zoll Medical Corporation</b>					
<b>ZOU100 Christian Zoutis</b>	2/3/2026	ZOU*02032026	EXPENSE - Training & Continuing Education	10-007-58500	58500 - Training & Continuing Educatio	\$97.99
	2/11/2026	ZOU*02032026B	EXPENSE - Training & Continuing Education	10-007-58500	58500 - Training & Continuing Educatio	\$95.00
	2/11/2026	ZOU*02032026C	EXPENSE - Uniforms	10-007-58700	58700 - Uniforms	\$215.50
<b>Total - ZOU100 Christian Zoutis</b>						<b>\$408.49</b>
<b>Total</b>						<b>\$2,648,017.77</b>

**CAPITAL PURCHASES**

<b>Vendor Name</b>	<b>Invoice Date</b>	<b>Invoice No.</b>	<b>Invoice Description</b>	<b>Account No.</b>	<b>Account Description</b>	<b>Amount</b>
<b>AIR106 Air Performance Service of Houston, LLC</b>	2/1/2026	203046	Boiler replacements and hot water pump	10-016-59720	59720 - Capital Purchase-Equipment	\$184,046.07
<b>Total - AIR106 Air Performance Service of Houston, LLC</b>						<b>\$184,046.07</b>
<b>DAI100 Dailey Wells Communication Inc.</b>	2/1/2026	25CC103006	P25 Portable Radio Equipment for EMS	10-004-59720	59720 - Capital Purchase-Equipment	\$419,548.65
<b>Total - DAI100 Dailey Wells Communication Inc.</b>						<b>\$419,548.65</b>
<b>FRA108 Frazer, Ltd.</b>	2/1/2026	RG261116	E-4596	10-010-59780	59780 - Capital Purchase-Vehicles	\$313,825.00
	2/1/2026	RG261115	E-4595	10-010-59780	59780 - Capital Purchase-Vehicles	\$313,825.00
	2/1/2026	RG261118	E-4598	10-010-59780	59780 - Capital Purchase-Vehicles	\$313,825.00
	2/1/2026	RG261117	E-4597	10-010-59780	59780 - Capital Purchase-Vehicles	\$313,825.00
<b>Total - FRA108 Frazer, Ltd.</b>						<b>\$1,255,300.00</b>
<b>LAW106 Law Construction &amp; Consulting, LLC</b>	2/3/2026	LAW02032026		10-016-59700	59700 - Capital Purchase-Building/Improvements	\$446,635.85
	2/10/2026	LAW02162026	Payment # 2	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$358,425.98
<b>Total - LAW106 Law Construction &amp; Consulting, LLC</b>						<b>\$805,061.83</b>
<b>MES102 David Messecar Db Messecar'S Enterprises</b>	2/1/2026	MES09052025	Lake Conroe Tower- Tons of 1" Rock	10-004-59700	59700 - Capital Purchase-Building/Improvements	\$675.00
	2/20/2026	084505	Lake Conroe Tower Site-Tons of Rock	10-004-59700	59700 - Capital Purchase-Building/Improvements	\$675.00
<b>Total - MES102 David Messecar Db Messecar'S Enterprises</b>						<b>\$1,350.00</b>
<b>ODV150 One Diversified, LLC</b>	2/1/2026	PRIN-000055666	MCHD Admin. Building Board Room Upgrad	10-015-59720	59720 - Capital Purchase-Equipment	\$74,643.91
<b>Total - ODV150 One Diversified, LLC</b>						<b>\$74,643.91</b>
<b>PYE175 Pye-Barker Fire And Safety, LLC</b>	2/1/2026	JB00928724	Fire Alarm for EMS Station 14	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$13,960.51
	2/1/2026	JB00844151	Fire Alarm for EMS Station 14	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$8,180.06
	2/20/2026	JB00975499	Fire Alarm for EMS Station 14	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$734.76
<b>Total - PYE175 Pye-Barker Fire And Safety, LLC</b>						<b>\$22,875.33</b>
<b>UNI108 United Rentals</b>	2/1/2026	#230916136-017	Waste Holding Tank	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$443.00
	2/1/2026	#230916136-015	Waste Holding Tank	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$443.00
	2/1/2026	#230916136-018	Waste Holding Tank	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$443.00
	2/1/2026	#230916136-016	Waste Holding Tank	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$443.00
<b>Total - UNI108 United Rentals</b>						<b>\$1,772.00</b>
<b>ZOL200 Zoll Medical Corporation</b>	2/1/2026	91001546	Preventive Maintenance - 4yr	10-008-59720	59720 - Capital Purchase-Equipment	\$15,360.00
<b>Total - ZOL200 Zoll Medical Corporation</b>						<b>\$15,360.00</b>

## Account Summary

Fund	Department	Account	Total
10 - General	000 - Balance Sheet	14100 - A/R- EMS Billings	\$34,972.70
10 - General	000 - Balance Sheet	14900 - Prepaid Expenses	\$31,341.83
10 - General	001 - Administration	53050 - Computer Software	\$136.25
10 - General	001 - Administration	53150 - Conferences - Fees, Travel, & Meals	\$398.00
10 - General	001 - Administration	53310 - Contractual Obligations-County Appraisal	\$116,604.00
10 - General	001 - Administration	54100 - Dues/Subscriptions	\$500.00
10 - General	001 - Administration	54900 - Insurance	\$52,685.00
10 - General	001 - Administration	55500 - Legal Fees	\$2,152.50
10 - General	001 - Administration	55900 - Meals - Business and Travel	\$7.06
10 - General	001 - Administration	57100 - Professional Fees	\$6,591.71
10 - General	001 - Administration	58200 - Telephones-Cellular	\$206.05
10 - General	002 - HCAP	53050 - Computer Software	\$25,902.54
10 - General	002 - HCAP	53300 - Contracted Services	\$582.50
10 - General	002 - HCAP	54100 - Dues/Subscriptions	\$500.00
10 - General	002 - HCAP	56300 - Office Supplies	\$239.75
10 - General	002 - HCAP	58200 - Telephones-Cellular	\$151.63
10 - General	004 - Radio / Tower System	53050 - Computer Software	\$5,275.00
10 - General	004 - Radio / Tower System	53150 - Conferences - Fees, Travel, & Meals	\$2,488.19
10 - General	004 - Radio / Tower System	53300 - Contracted Services	\$14,755.00
10 - General	004 - Radio / Tower System	54100 - Dues/Subscriptions	\$9.99
10 - General	004 - Radio / Tower System	55650 - Maintenance-Equipment	\$53,437.36
10 - General	004 - Radio / Tower System	57100 - Professional Fees	\$11,768.23
10 - General	004 - Radio / Tower System	57200 - Radio Repairs-Outsourced	\$9,302.85
10 - General	004 - Radio / Tower System	57725 - Shop Supplies	\$5,032.22
10 - General	004 - Radio / Tower System	57750 - Small Equipment & Furniture	\$26,909.02
10 - General	004 - Radio / Tower System	58200 - Telephones-Cellular	\$470.87
10 - General	004 - Radio / Tower System	58310 - Telephones-Service	\$241.10
10 - General	004 - Radio / Tower System	58800 - Utilities	\$2,796.42
10 - General	004 - Radio / Tower System	59720 - Capital Purchase-Equipment	\$420,898.65
10 - General	005 - Accounting	52100 - Accounting/Auditing Fees	\$25,000.00
10 - General	005 - Accounting	53050 - Computer Software	\$14,822.93
10 - General	005 - Accounting	53300 - Contracted Services	\$543.15
10 - General	005 - Accounting	54100 - Dues/Subscriptions	\$9,500.00
10 - General	005 - Accounting	58200 - Telephones-Cellular	\$111.63
10 - General	006 - Alarm	53100 - Computer Supplies/Non-Capital	\$1,456.00
10 - General	006 - Alarm	53300 - Contracted Services	\$650.00
10 - General	006 - Alarm	56100 - Meeting Expenses	\$133.00
10 - General	006 - Alarm	58500 - Training & Continuing Education	\$4,250.00
10 - General	007 - EMS	52700 - Business Licenses	\$190.00
10 - General	007 - EMS	53050 - Computer Software	\$728.81
10 - General	007 - EMS	53150 - Conferences - Fees, Travel, & Meals	\$5,429.21
10 - General	007 - EMS	53300 - Contracted Services	\$728.81
10 - General	007 - EMS	53550 - Customer Relations	\$22,497.60
10 - General	007 - EMS	54100 - Dues/Subscriptions	\$0.99
10 - General	007 - EMS	56200 - Mileage Reimbursements	\$72.38
10 - General	007 - EMS	58200 - Telephones-Cellular	\$1,157.50
10 - General	007 - EMS	58500 - Training & Continuing Education	\$192.99
10 - General	007 - EMS	58700 - Uniforms	\$8,587.91
10 - General	008 - Materials Management	52500 - Bio-Waste Removal	\$4,401.79
10 - General	008 - Materials Management	53800 - Disposable Linen	\$9,736.00
10 - General	008 - Materials Management	53900 - Disposable Medical Supplies	\$179,872.99
10 - General	008 - Materials Management	54200 - Durable Medical Equipment	\$97,764.74
10 - General	008 - Materials Management	56300 - Office Supplies	\$1,174.47
10 - General	008 - Materials Management	56600 - Oxygen & Gases	\$7,246.17
10 - General	008 - Materials Management	56900 - Postage	\$2,107.78
10 - General	008 - Materials Management	57000 - Printing Services	\$80.00
10 - General	008 - Materials Management	57650 - Repair-Equipment	\$3,654.00
10 - General	008 - Materials Management	57750 - Small Equipment & Furniture	\$1,340.66
10 - General	008 - Materials Management	57900 - Station Supplies	\$10,056.22
10 - General	008 - Materials Management	58100 - Supplemental Food	\$190.34
10 - General	008 - Materials Management	58200 - Telephones-Cellular	\$186.05
10 - General	008 - Materials Management	58700 - Uniforms	\$1,517.77
10 - General	008 - Materials Management	59720 - Capital Purchase-Equipment	\$15,360.00
10 - General	009 - Dept of Clinical Services	52600 - Books/Materials	\$13,455.65
10 - General	009 - Dept of Clinical Services	52700 - Business Licenses	\$1,040.00

## Account Summary

Fund	Department	Account	Total
10 - General	009 - Dept of Clinical Services	53150 - Conferences - Fees, Travel, & Meals	\$8,036.68
10 - General	009 - Dept of Clinical Services	54000 - Drug Supplies	\$28,331.06
10 - General	009 - Dept of Clinical Services	54100 - Dues/Subscriptions	\$876.00
10 - General	009 - Dept of Clinical Services	54450 - Employee Recognition	\$468.58
10 - General	009 - Dept of Clinical Services	57100 - Professional Fees	\$21,376.00
10 - General	009 - Dept of Clinical Services	57750 - Small Equipment & Furniture	\$8,263.91
10 - General	009 - Dept of Clinical Services	58200 - Telephones-Cellular	\$280.47
10 - General	009 - Dept of Clinical Services	58500 - Training & Continuing Education	\$8,714.39
10 - General	010 - Fleet	52000 - Accident Repair	\$18,134.59
10 - General	010 - Fleet	52725 - Capital Lease Expense	\$22,753.54
10 - General	010 - Fleet	54700 - Fuel-Auto	\$65,645.55
10 - General	010 - Fleet	54800 - Hazardous Waste Removal	\$325.50
10 - General	010 - Fleet	55100 - Laundry Service & Purchase	\$161.88
10 - General	010 - Fleet	55650 - Maintenance-Equipment	\$83,100.00
10 - General	010 - Fleet	56100 - Meeting Expenses	\$343.05
10 - General	010 - Fleet	57725 - Shop Supplies	\$2,072.81
10 - General	010 - Fleet	57730 - Shop Tools	\$1,550.51
10 - General	010 - Fleet	57750 - Small Equipment & Furniture	\$1,289.80
10 - General	010 - Fleet	58200 - Telephones-Cellular	\$112.41
10 - General	010 - Fleet	58600 - Travel Expenses	\$480.00
10 - General	010 - Fleet	58900 - Vehicle-Batteries	\$1,918.66
10 - General	010 - Fleet	58950 - Vehicle-Fluids & Additives	\$1,328.58
10 - General	010 - Fleet	58975 - Vehicle-Oil & Lubricants	\$6,045.37
10 - General	010 - Fleet	59000 - Vehicle-Outside Services	\$375.00
10 - General	010 - Fleet	59050 - Vehicle-Parts	\$56,088.33
10 - General	010 - Fleet	59100 - Vehicle-Registration	\$653.42
10 - General	010 - Fleet	59150 - Vehicle-Tires	\$12,138.56
10 - General	010 - Fleet	59200 - Vehicle-Towing	\$2,925.50
10 - General	010 - Fleet	59780 - Capital Purchase-Vehicles	\$1,255,300.00
10 - General	011 - EMS Billing	52900 - Collection Fees	\$33,449.90
10 - General	011 - EMS Billing	53300 - Contracted Services	\$34,788.75
10 - General	011 - EMS Billing	53400 - Credit Card Processing Fee	\$159.10
10 - General	011 - EMS Billing	58200 - Telephones-Cellular	\$74.42
10 - General	015 - Information Technology	53000 - Computer Maintenance	\$354,786.29
10 - General	015 - Information Technology	53050 - Computer Software	\$11,157.67
10 - General	015 - Information Technology	53075 - Computer Software - MDC First Responder	\$800.00
10 - General	015 - Information Technology	53100 - Computer Supplies/Non-Capital	\$6,293.72
10 - General	015 - Information Technology	53150 - Conferences - Fees, Travel, & Meals	\$175.00
10 - General	015 - Information Technology	53300 - Contracted Services	\$109,587.38
10 - General	015 - Information Technology	55400 - Leases/Contracts	\$4,615.27
10 - General	015 - Information Technology	57650 - Repair-Equipment	\$722.85
10 - General	015 - Information Technology	57750 - Small Equipment & Furniture	\$52,142.27
10 - General	015 - Information Technology	58200 - Telephones-Cellular	\$6,674.17
10 - General	015 - Information Technology	58310 - Telephones-Service	\$29,649.65
10 - General	015 - Information Technology	59720 - Capital Purchase-Equipment	\$74,643.91
10 - General	016 - Facilities	53330 - Contractual Obligations-Other	\$7,888.80
10 - General	016 - Facilities	54100 - Dues/Subscriptions	\$55.94
10 - General	016 - Facilities	55600 - Maintenance & Repairs-Buildings	\$59,945.74
10 - General	016 - Facilities	55650 - Maintenance-Equipment	\$2,862.73
10 - General	016 - Facilities	57725 - Shop Supplies	\$1,036.60
10 - General	016 - Facilities	57750 - Small Equipment & Furniture	\$16,976.76
10 - General	016 - Facilities	58200 - Telephones-Cellular	\$438.01
10 - General	016 - Facilities	58800 - Utilities	\$53,077.84
10 - General	016 - Facilities	59700 - Capital Purchase-Building/Improvements	\$829,709.16
10 - General	016 - Facilities	59720 - Capital Purchase-Equipment	\$184,046.07
10 - General	025 - Human Resources	51700 - Health & Dental	\$28.40
10 - General	025 - Human Resources	51710 - Health Insurance Claims	\$473,661.51
10 - General	025 - Human Resources	51720 - Health Insurance Admin Fees	\$82,649.85
10 - General	025 - Human Resources	54350 - Employee Health/Wellness	\$5,139.33
10 - General	025 - Human Resources	54450 - Employee Recognition	\$2,443.97
10 - General	025 - Human Resources	57300 - Recruit/Investigate	\$4,250.00
10 - General	025 - Human Resources	58200 - Telephones-Cellular	\$148.84
10 - General	025 - Human Resources	58625 - Tuition Reimbursement	\$208.30
10 - General	025 - Human Resources	59350 - Worker's Compensation Insurance	\$133,004.00
10 - General	026 - Records Management	53300 - Contracted Services	\$165.17

## Account Summary

<b>Fund</b>	<b>Department</b>	<b>Account</b>	<b>Total</b>
10 - General	026 - Records Management	56500 - Other Services	\$704.84
10 - General	027 - Emergency Management & Safety	58200 - Telephones-Cellular	\$346.02
10 - General	027 - Emergency Management & Safety	58500 - Training & Continuing Education	\$99.00
10 - General	027 - Emergency Management & Safety	58700 - Uniforms	\$63.92
10 - General	042 - EMS Tactical Team	58200 - Telephones-Cellular	\$304.04
10 - General	045 - EMS Quality	53050 - Computer Software	\$1.98
10 - General	045 - EMS Quality	53150 - Conferences - Fees, Travel, & Meals	\$2,328.48
10 - General	045 - EMS Quality	58200 - Telephones-Cellular	\$171.62
10 - General	047 - Procurement	54100 - Dues/Subscriptions	\$179.00
10 - General	047 - Procurement	58200 - Telephones-Cellular	\$74.72
10 - General	047 - Procurement	58500 - Training & Continuing Education	\$533.46
		<b>Total</b>	<b>\$5,462,948.56</b>

## February 2026 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
APPLE.COM/BILL	01/30/2026	PUBLIC INFORMATION OFFICE IPHONE MONTHLY FEE FOR	\$9.99
CCI*CONSTANT-CONTACT	01/19/2026	MONTHLY EMAIL MARKETING TOOL FOR PUBLIC INFORMA	\$94.05
APPLE.COM/BILL	01/12/2026	PUBLIC INFORMATION OFFICE IPHONE MONTHLY FEE FOR	\$9.99
APPLE.COM/BILL	01/12/2026	PUBLIC INFORMATION OFFICE APPLE CARE ONE MONTHL'	\$21.23
APPLE.COM/BILL	01/08/2026	ADDITIONAL STORAGE HIPAA COMPLIANCE	\$0.99
WOODLANDS CHAMBER OF C	01/08/2026	WOODLANDS CHAMBER ECONOMIC DEVELOPMENT CONF	\$398.00
TST* SALATA - CONROE	01/19/2026	LUNCH WITH SANDY WAGNER	\$7.06
AMAZON MKTPL*GQ8309R23	01/14/2026	26-001028 - REPLACEMENT PADS FOR DATE STAMPERS AI	\$239.75
HERTZ	01/15/2026	DUPLICATE CHARGE DUE TO TECHNICAL ISSUES - REFUN	\$411.87
HERTZ	01/15/2026	HARRIS USER GROUP RENTAL CAR	\$401.16
INTERNATIONAL WIRELESS	01/12/2026	HARRIS USER GROUP REGISTRATION J. MACEWAN	\$250.00
INTERNATIONAL WIRELESS	01/12/2026	HARRIS USER GROUP REGISTRATION A. SHORT	\$250.00
INTERNATIONAL WIRELESS	01/12/2026	HARRIS USER GROUP REGISTRATION C. THACKER	\$300.00
UNITED AIRLINES	01/12/2026	HARRIS USER GROUP FLIGHT A. SHORT	\$291.72
UNITED AIRLINES	01/12/2026	HARRIS USER GROUP FLIGHT J. MACEWAN	\$291.72
UNITED AIRLINES	01/12/2026	HARRIS USER GROUP FLIGHT C. THACKER	\$291.72
APPLE.COM/BILL	02/03/2026	ICLOUD STORAGE	\$9.99
CRAWFORD CONROE	02/02/2026	BATTERY POWER PACK - STATION 24 ALERTING	\$57.24
AMAZON MKTPL*NZ1QU2A33	02/04/2026	26-001271 - MAGNETIC FASTENERS	\$232.80
AMAZON MKTPL*Y08908DG3	01/15/2026	26-001060 - BNC SPLITTER-BNC TEE COAX ADAPTER RF CC	\$53.94
LOWES #00232*	01/06/2026	TOOLS FOR RADIO TRUCK	\$54.28
THE HOME DEPOT #0508	01/19/2026	ROBINSON RD TOWER DEHYDRATOR	\$21.54
AMAZON MKTPL*PI6L38JX3	01/22/2026	26-001118 - RACK MOUNT KITS FOR FORTIGATE	\$1,237.14
AATRIX SOFTWARE LLC	01/27/2026	IRS 1099 NEC AND MISC E-FILING	\$319.35
AATRIX SOFTWARE LLC	01/27/2026	IRS 1099 NEC AND MISC E-FILING	\$223.80
NATIONAL ACADEMY OF EM	02/05/2026	IAED NAVIGATOR REGISTRATION K. GONZALEZ E. CASINO	\$1,338.00
TXPSC* TEXAS PUBLIC SA	02/05/2026	TEXAS APCO REGISTRATION M. DYCHES 03/30/26-04/01/26	\$325.00
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS E. CASINO 04/20/26-04/24/26	\$457.97
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS K. GONZALEZ 04/20/26-04/24/26	\$457.97
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS E. CASINO 04/20/26-04/24/26	\$35.00
MGM GRAND HOTEL	01/26/2026	IAED NAVIGATOR HOTEL P. STUBBS DEPOSIT REFUND 04/	-\$292.52
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS K. GONZALEZ 04/20/26-04/24/26	\$35.00
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS K. GONZALEZ 04/20/26-04/24/26	\$35.00
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS E. CASINO 04/20/26-04/24/26	\$35.00
MGM GRAND HOTEL	01/09/2026	IAED NAVIGATOR HOTEL P. STUBBS DEPOSIT 04/20/26-04/2	\$292.52
MGM GRAND HOTEL	01/09/2026	IAED NAVIGATOR HOTEL K. GONZALEZ DEPOSIT 04/20/26-C	\$292.52
MGM GRAND HOTEL	01/09/2026	IAED NAVIGATOR HOTEL S. PARKER DEPOSIT 04/20/26-04/2	\$292.52
JASON'S DELI-CTX-189	01/30/2026	ALARM INTERVIEWS DAY 1	\$66.50
JASON'S DELI-CTX-189	01/30/2026	ALARM INTERVIEWS DAY 2	\$66.50
UNITED AIRLINES	02/04/2026	NAEMSP BAGGAGE - DUPLICATE CHARGE IN ERROR REFL	-\$40.00
UNITED AIRLINES	02/02/2026	NAEMSP BAGGAGE - DUPLICATE CHARGE IN ERROR	\$40.00
UBER *TRIP	02/02/2026	NAEMSP HOTEL TO DINNER	\$25.59
UBER *TRIP	01/30/2026	NAEMSP DINNER TO HOTEL	\$9.95
UNITED AIRLINES	01/29/2026	NAEMSP BAGGAGE	\$40.00
UBER *TRIP	01/29/2026	AIRPORT TO HOTEL CANCELED BOOKING	\$5.95
UBER *TRIP	01/29/2026	NAEMSP AIRPORT TO HOTEL	\$62.07
HOUSTON AIRPORTS RESER	01/28/2026	NAEMSP AIRPORT PARKING J. SEEK	\$47.00
NATIONAL ASSOCIATION O	01/09/2026	NAEMSP REGISTRATION M. WELLS	\$965.00
UNITED AIRLINES	01/08/2026	NAEMSP BAGS M. WELLS	\$35.00
UNITED AIRLINES	01/08/2026	NAEMSP FLIGHT M. WELLS	\$454.57
UNITED AIRLINES	01/08/2026	NAEMSP BAGS M. WELLS	\$35.00
NATIONAL ASSOCIATION O	01/08/2026	NAEMSP REGISTRATION J. SEEK	\$780.00
EMBASSY SUITES	01/08/2026	NAEMSP HOTEL M. WELLS	\$1,363.48

## February 2026 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
EMBASSY SUITES	01/08/2026	NAEMSP HOTEL J. SEEK	\$1,363.48
WOODLANDS CHAMBER OF C	01/12/2026	WOODLANDS CHAMBER ECONOMIC DEVELOPMENT CONF	\$199.00
APPLE.COM/BILL	01/15/2026	ADDITIONAL STORAGE HIPAA COMPLIANCE	\$0.99
USPS PO BOXES ONLINE	01/16/2026	POST OFFICE BOX RENEWAL FEE	\$360.00
UPS*BILLING CENTER	01/13/2026	SHIPPING CHARGES	\$491.65
2PITNEY BOWES INC.	01/12/2026	RED INK CARTRIDGE	\$246.38
SSCOR, INC.	02/02/2026	26-001244 - REPAIR TO PORTABLE SUCTION UNIT (SERIAL :	\$403.80
SSCOR, INC.	02/02/2026	26-001245 - REPAIR TO PORTABLE SUCTION UNIT (SERIAL :	\$386.20
AMAZON MKTPL*1Q9V03XL3	01/23/2026	26-001169 - 10 PAIRS UNIVERSAL NON-SLIP GRIPPER SPIKI	\$151.84
WALMART.COM	02/05/2026	26-001284 - STATION SUPPLIES (COFFEE DECANTERS)	\$87.96
SAMS CLUB.COM	02/02/2026	26-001238 - STATION SUPPLIES (PAPER TOWELS AND COC	\$229.64
WALMART.COM	01/30/2026	26-001219 - COFFEE DECANTER FOR STATION 15	\$21.99
SAMS CLUB.COM	01/26/2026	26-001146 - STATION SUPPLIES (COFFEE, DETERGENT PAF	\$1,178.54
SAMSCLUB.COM	01/19/2026	26-001076 - RESTOCKING OF VENDING MACHINES AND ST/	\$667.40
SAMS CLUB.COM	01/12/2026	26-000951 - STATION SUPPLIES (SUGAR, COFFEE, PLASTIC	\$809.60
AMAZON MKTPL*P345R9OD3	01/23/2026	26-001147 - STATION SUPPLIES (SHOE POLISH)	\$83.86
AMAZON.COM*XS3GT3YP3	01/23/2026	26-001147 - STATION SUPPLIES (HAND SOAP)	\$24.00
AMAZON MKTPL*3Q2LR0ED3	01/21/2026	26-001106 - WATER JUG RACK, SAFETY CUTTERS AND REF	\$124.38
AMAZON MKTPL*RW6Q65PI3	01/20/2026	26-001091 - STATION SUPPLIES FOR RESOURCE TICKETS (	\$93.85
AMAZON.COM*DN1IV0IR3	01/15/2026	26-001012 - REPLACEMENT TAPE FOR LABEL MAKER	\$132.88
AMAZON MKTPL*SD3Z48523	01/14/2026	26-000993 - BATHROOM MATS FOR STATION 45	\$84.35
AMAZON MKTPL*QG24V2ND3	01/07/2026	26-000946 - RESTOCKING STATION SUPPLIES (HAND SOAF	\$115.41
ACADEMY SPORTS #38	01/30/2026	RESISTANCE BANDS FOR ADMIN GYM	\$38.95
SAMS CLUB.COM	01/26/2026	26-001180 (WINTER STATION SUPPLY SNACKS	\$190.34
AMAZON MKTPL*VA2PE1V33	01/29/2026	26-001214 - UNIFORM ITEMS FOR J. MINN	\$94.88
AMAZON MKTPL*QL3S79CK3	01/09/2026	26-000950 - SHOES FOR EMPLOYEES (UNIFORM)	\$131.89
AMAZON MKTPLACE PMTS	01/29/2026	26-001138 - CREDIT FOR BADGE PRINTER RIBBON FOR CLI	-\$791.65
AMAZON MKTPL*P030Y3873	01/22/2026	26-001138 - BADGE PRINTER RIBBON FOR CLINICAL DEPT.	\$1,999.10
DSHS REGULATORY PROG	02/05/2026	J. SEEK RENEWAL	\$126.00
DSHS REGULATORY PROG	01/30/2026	S. HANCOCK RENEWAL	\$96.00
IN *PLATINUM EDUCATION	01/28/2026	PLATINUM PLANNING EMS TESTING SOFTWARE	\$500.00
DSHS REGULATORY PROG	01/28/2026	A. LUU RENEWAL	\$126.00
DSHS REGULATORY PROG	01/21/2026	R. ESPINOZA RENEWAL	\$96.00
DSHS REGULATORY PROG	01/08/2026	J. GILSON RENEWAL	\$96.00
NATIONAL ASSOCIATION O	01/09/2026	NAEMSP REGISTRATION C. PATRICK	\$1,074.00
NATIONAL ASSOCIATION O	01/09/2026	NAEMSP REGISTRATION N. SMITH	\$965.00
EMBASSY SUITES	01/08/2026	NAEMSP HOTEL C. PATRICK	\$1,363.48
EMBASSY SUITES	01/08/2026	NAEMSP HOTEL N. SMITH	\$1,363.48
PLATINUM EDUCATIONAL G	02/03/2026	12 EMT LICENSES	\$660.00
ZENCASTR	01/29/2026	ANNUAL RENEWAL 01/26-01/27	\$216.00
TIFF'S TREATS	01/13/2026	IMPACT REUNION - BENJAMIN LAKE	\$85.79
TIFF'S TREATS	01/13/2026	IMPACT REUNION - DEBBY THOMPSON	\$67.79
AMAZON.COM*4C3BB0ZW3	01/26/2026	26-001140 - MONITOR FOR DEPASQUALE	\$268.00
AMAZON MKTPL*LY5YE4M73	01/22/2026	26-001140 - TV WALL MOUNT	\$39.96
TXDOT CRASH REPORT	01/14/2026	A92 FLEET ACCIDENT REPORT FROM DPS	\$6.39
EXXON MIDWAY # 17	01/19/2026	FUEL FOR SHOP 621	\$10.35
CHUY'S 0236008	02/05/2026	FLEET DEPARTMENT MEETING	\$343.05
AMAZON MKTPL*UD2834EI3	02/05/2026	26-001226 - TOOL STIPEND - J. MCMINN	\$432.64
AMAZON MKTPL*BL8LC15C2	01/29/2026	26-001226 - TOOL STIPEND - J. MCMINN	\$22.68
AMAZON MKTPL*KA4B73XP3	01/29/2026	26-001226 - TOOL STIPEND - J. MCMINN	\$38.99
AMAZON MKTPL*0E41L4JV3	01/08/2026	26-000999 - LYNCH PIN FOR UTV BACKBOARD	\$19.99
AMAZON.COM*ZP6G09LF3	01/12/2026	26-001011 - GARMIN DRIVE FOR EXPANSION UNITS	\$649.80
HCTRA EZ TAG REBILL	01/14/2026	TOLL ROAD ACCOUNT REFILL	\$480.00

## February 2026 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
MONTGOMERY CO TX MV -	01/21/2026	TAGS SHOP 53 - SHOP 54 - SHOP 631 - SHOP 331	\$41.75
MONTGOMERY CO TX MV -	01/21/2026	TAGS SHOP 44	\$9.00
MONTGOMERY CO TX MV -	01/14/2026	TAGS UTV TLR - SHOP 39 - SHOP 45 - SHOP 635	\$24.00
AUTHORIZE.NET	02/04/2026	MONTHLY CHARGE FOR AUTHORIZE.NET A PAYMENT GAT	\$86.00
AUTHORIZE.NET	01/12/2026	MONTHLY CHARGE FOR AUTHORIZE.NET A PAYMENT GAT	\$73.10
MANDALAY BAY RESORT	02/02/2026	LASERFICHE EMPOWER HOTEL DEPOSIT D. MARSHALL 04.	\$164.40
MANDALAY BAY RESORT	02/02/2026	LASERFICHE EMPOWER HOTEL DEPOSIT M. SPECK 04/26/2	\$164.40
GAYLORD OPRYLAND	01/12/2026	CENTRAL SQUARE CAD HOTEL DEPOSIT R. RYMAL 03/15/2	\$317.42
GAYLORD OPRYLAND	01/12/2026	CENTRAL SQUARE CAD HOTEL DEPOSIT S. TRAINOR 03/15	\$317.42
UNITED AIRLINES	01/09/2026	CAD ENGAGE FLIGHT S. TRAINOR 3/15/26-3/18/26	\$508.87
UNITED AIRLINES	01/09/2026	CAD ENGAGE BAGS R. RYMAL 3/15/26-3/18/26	\$35.00
UNITED AIRLINES	01/09/2026	CAD ENGAGE BAGS R. RYMAL 3/15/26-3/18/26	\$35.00
UNITED AIRLINES	01/09/2026	CAD ENGAGE BAGS S. TRAINOR 3/15/26-3/18/26	\$35.00
UNITED AIRLINES	01/09/2026	CAD ENGAGE BAGS S. TRAINOR 3/15/26-3/18/26	\$35.00
UNITED AIRLINES	01/09/2026	CAD ENGAGE FLIGHT R. RYMAL 3/15/26-3/18/26	\$508.87
SUPERION, LLC	01/08/2026	CAD ENGAGE REGISTRATION S. TRAINOR - R. RYMAL 3/15/	\$2,398.00
BGP.TOOLS SUB	02/03/2026	BPO# 26-000801 BGP TOOLS	\$34.55
	02/03/2026	BPO# 26-000801 BGP TOOLS	\$0.35
GOOGLE *CLOUD 5CFKZZ	02/02/2026	BPO # 26-000802 - GOOGLE CLOUD SUBSCRIPTION	\$56.12
LENOVO UNITED STATES	02/02/2026	PO# 26-001239 LENOVO LAPTOP DIAGNOSTIC	\$117.99
AMAZON.COM*VI92492T3	02/02/2026	26-001218 - IT SUPPLIES (SURGE PROTECTORS AND EXTEI	\$64.02
AMAZON MKTPL*HS4D09W03	01/29/2026	26-001117 - RACK MOUNT KITS FOR FORTIGATE 91G	\$275.20
AMAZON MKTPL*B38D01X00	01/28/2026	26-001187 - MINI PHILIPS SCREWDRIVER	\$12.96
AMAZON MKTPL*J62CH9RJ3	01/28/2026	26-001189 - REPLACEMENT DISPLAY CABLES FOR ALARM (	\$127.74
AMAZON.COM*2K8EQ99H3	01/26/2026	26-001114 - CABLE MANAGEMENT RAILS FOR SERVER RAC	\$170.58
AMAZON.COM*AC0WJ7GZ3	01/26/2026	26-001114 - CABLE MANAGEMENT RAILS FOR SERVER RAC	\$426.45
AMAZON.COM*524Y348D3	01/16/2026	26-001093 - SERVER RACK DEPTH EXTENDER - STATION 27	\$26.79
AMAZON MKTPL*981QZ58P3	01/15/2026	26-001058 - RESTOCK OF IPAD ACCESSORIES (CHARGER E	\$672.90
STARLINK	01/08/2026	PO#26-001350 STARLINK MONTHLY SUBSCRIPTION	\$605.00
AMAZON MKTPL*M47UD19V3	01/15/2026	26-001059 - IPHONE REPLACEMENT ACCESSORIES (COVER	\$186.70
AMAZON MKTPL*YF4KK37I3	01/14/2026	26-001038 - IPHONE CASE RESTOCK	\$151.90
THE HOME DEPOT #0508	02/04/2026	CURB STOP BOLTS	\$98.91
THE HOME DEPOT 508	01/22/2026	SUPPLIES FOR ACCESS CONTROL UPGRADE	\$112.61
COBURN SUPPLY CO. 53	01/22/2026	DUCT BOARD TO WRAP BACKFLOWS FOR WINTER FREEZI	\$276.63
LOWES #00232*	01/19/2026	SHORELINE HANGERS FOR ST. 46 & SERVICE CENTER	\$165.48
THE HOME DEPOT 508	01/14/2026	PEST CONTROL SUPPLIES AND PAINT HARDENER	\$128.59
THE HOME DEPOT 508	01/09/2026	SUPPLIES FOR REPAIRS AT ST. 43 AND ADMIN	\$156.04
HOMEDEPOT.COM	02/02/2026	26-001242 - WASTE PAINT HARDENER FOR FACILITIES	\$207.50
KLEEN RITE CORP	01/29/2026	26-001205 - CAR WASH SWITCHES FOR MR BAYS	\$114.23
AMAZON MKTPL*HX50B81J3	01/12/2026	26-000971 - TOILET SEAT COVERS FOR ADMIN BLDG	\$35.97
AMAZON MKTPL*4V30N2733	01/12/2026	26-000975 - BATTERY FILLER JUG FOR FACILITIES	\$19.19
THE HOME DEPOT 1349	02/04/2026	TOOLS	\$223.10
THE HOME DEPOT 508	01/09/2026	TOOLS	\$95.91
AMAZON MKTPL*BA7VP7JE3	01/09/2026	26-00968 - MICROWAVE CART FOR STATION 163 (UTILITY C	\$49.99
THE HOME DEPOT #6819	02/05/2026	BOLTS FOR PARKING STOPS, TOILET REPAIR KITS	\$183.15
THE HOME DEPOT 508	01/28/2026	SCREWS FOR STOCK	\$24.98
THE HOME DEPOT 508	01/22/2026	SUPPLIES FOR COVERED PARKING PROJECT AND ACCES	\$313.47
CRAWFORD CONROE	01/22/2026	SUPPLIES FOR ELECTRICAL DROPS AT COVERED PARKIN	\$515.00
THE HOME DEPOT 6819	02/02/2026	MICROWAVE FOR ST. 24, TOILET PARTS FOR ST. 41 AND H	\$256.04
LOWES #00232*	01/16/2026	BBQ GRILL REPLACEMENT FOR STATION 12	\$249.00
AMAZON MKTPL*LM16F95H3	02/04/2026	26-001280 - METAL STORAGE CABINET	\$145.99
AMAZON.COM*6464T3ZY3	02/04/2026	26-001279 - TOWER FANS FOR STATION 43	\$152.60
AMAZON MKTPL*BL88H1WT1	02/02/2026	26-001195 - MAGNETIC WHITEBOARD FOR STATION 32	\$210.59

## February 2026 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON MKTPL*1V5684DB3	01/19/2026	26-001080 - STORAGE ORGANIZER STATION 16 & STOCK	\$119.98
AMAZON MKTPL*U90AL89U3	01/16/2026	26-001080 - STORAGE CUBES (6) FOR STATION 16 & STOCK	\$31.12
AMAZON MKTPL*O19A71TN3	01/16/2026	26-001070 - FILING CABINET FOR STATION 24	\$68.99
AMAZON.COM*T03NK3MK3	01/16/2026	26-001067 - BIG AND TALL OFFICE CHAIRS FOR STATIONS	\$664.80
AMAZON MKTPL*MF5AX5793	01/16/2026	26-001069 -END TABLES FOR STATION 24 & STOCK	\$163.10
AMAZON MKTPL*YD7HJ5123	01/15/2026	26-001068 - DINING TABLE SET FOR STATION 24 (PRICE INC	\$259.86
AMAZON MKTPL*DZ38D8AP3	01/14/2026	26-001002 - BEDSIDE LAMPS FOR STATION 24	\$151.96
MUNICIPAL ONLINE PAYME	02/03/2026	STATION 10 12/23/25-01/28/26 ONLINE PYMT FEE	\$0.85
MUNICIPAL ONLINE PAYME	02/03/2026	STATION 15 12/23/25-01/28/26 ONLINE PYMT FEE	\$0.85
CITY OF*CONROE	02/03/2026	STATION 15 12/23/25-01/28/26	\$149.78
CITY OF*CONROE	02/03/2026	STATION 10 12/23/25-01/28/26	\$146.36
MUNICIPAL ONLINE PAYME	02/03/2026	ADMIN 12/16/25-01/15/26 ONLINE PYMT FEE	\$0.85
CITY OF*CONROE	02/02/2026	ADMIN 12/16/25-01/15/26	\$800.82
WESTWOOD NORTH WATER S	01/30/2026	STATION 27 (ACCT 1520) LATE FEES - BACKFLOW REPORT	\$110.00
PAYSTAR	01/30/2026	STATION 27 (ACCT 1520) ONLINE PYMT FEE	\$122.50
PAYSTAR	01/30/2026	STATION 27 (ACCT 1885) ONLINE PYMT FEE	\$101.85
PAYSTAR	01/30/2026	STATION 27 (ACCT 1520) ONLINE PYMT FEE	\$122.50
PAYSTAR	01/30/2026	STATION 27 (ACCT 1885) ONLINE PYMT FEE	\$122.50
PAYSTAR	01/30/2026	STATION 27 (ACCT 1520) ONLINE PYMT FEE	\$3.85
WESTWOOD NORTH WATER S	01/30/2026	STATION 27 (ACCT 1520) LATE FEES - BACKFLOW REPORT	\$3,500.00
WESTWOOD NORTH WATER S	01/30/2026	STATION 27 (1885) LATE FEES - BACKFLOW REPORT	\$3,500.00
WESTWOOD NORTH WATER S	01/30/2026	STATION 27 (1885) LATE FEES - BACKFLOW REPORT	\$2,910.00
WESTWOOD NORTH WATER S	01/30/2026	STATION 27 (ACCT 1520) LATE FEES - BACKFLOW REPORT	\$3,500.00
WESTWOOD NORTH WATER S	01/29/2026	STATION 27 (ACCT 1520) - NOV, DEC	\$127.94
WESTWOOD NORTH WATER S	01/29/2026	STATION 27 (ACCT 1885) - NOV, DEC	\$421.04
PAYSTAR	01/29/2026	STATION 27 (ACCT 1885) ONLINE PYMT FEE	\$14.74
PAYSTAR	01/29/2026	STATION 27 (ACCT 1520) ONLINE PYMT FEE	\$4.48
UNIVERSAL NAT GAS PYMT	01/19/2026	STATION 27 12/01/25-01/03/26	\$169.24
*PERKSATWORK*FTD	01/22/2026	26-001142 - BEREAVEMENT FLOWERS - L. SULLEY	\$77.75
*PERKSATWORK*FTD	01/22/2026	26-001143 - BEAREAVEMENT FLOWERS K. MCDONALD	\$61.58
CFA SERVCO INC	01/15/2026	26-001071 - PHYSICAL GIFT CARDS - CHICK-FIL-A GIFT CAR	\$1,000.00
AMAZON MKTPL*EV50W1AE3	01/09/2026	26-000948 - BIRTHDAY CARDS FOR MCHD EMPLOYEES	\$77.97
REV.COM	01/29/2026	JANUARY BOD TRANSCRIPTION	\$165.17
TXST ALERRT	02/03/2026	26-001268 - RENEWAL ACTIVE SHOOTER TRAINING INSTRL	\$99.00
AMAZON.COM*EM9EX9OV3	01/09/2026	26-000637 - MEDICATION STORAGE FOR WPUD	\$63.92
TXPSC* TEXAS PUBLIC SA	02/05/2026	TEXAS APCO REGISTRATION A. PARENT S. MCCULLY 03/30	\$650.00
NATIONAL ACADEMY OF EM	02/05/2026	IAED NAVIGATOR REGISTRATION L. LINDGREN S. MCCULLY	\$3,357.00
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR FLIGHT L. LINDGREN 04/20/26-04/24/26	\$457.97
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS A. PARENT 04/20/26-04/24/26	\$35.00
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS A. PARENT 04/20/26-04/24/26	\$35.00
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS S. MCCULLY 04/20/26-04/24/26	\$35.00
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS S. MCCULLY 04/20/26-04/24/26	\$35.00
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS L. LINDGREN 04/20/26-04/24/26	\$35.00
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS L. LINDGREN 04/20/26-04/24/26	\$35.00
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS A. PARENT 04/20/26-04/24/26	\$457.97
UNITED AIRLINES	01/26/2026	IAED NAVIGATOR BAGS S. MCCULLY 04/20/26-04/24/26	\$457.97
MGM GRAND HOTEL	01/09/2026	IAED NAVIGATOR HOTEL L. LINDGREN DEPOSIT 04/20/26-04	\$292.52
MGM GRAND HOTEL	01/09/2026	IAED NAVIGATOR HOTEL S. MCCULLY DEPOSIT 04/20/26-04	\$292.52
MGM GRAND HOTEL	01/09/2026	IAED NAVIGATOR HOTEL A. PARENT DEPOSIT 04/20/26-04/2	\$292.52
APPLE.COM/BILL	02/02/2026	26-000039 - MONTHLY ICLOUD STORAGE FEE FOR M. WELL	\$0.99
APPLE.COM/BILL	01/13/2026	26-000039 - MONTHLY ICLOUD STORAGE FEE FOR M. WELL	\$0.99
NATIONAL ASSOCIATION O	01/09/2026	NAEMSP REGISTRATION B. WARD	\$965.00
EMBASSY SUITES	01/08/2026	NAEMSP HOTEL B. WARD	\$1,363.48

**February 2026 Credit Card Transactions**  
**JP Morgan Chase Bank**

<b>VENDOR NAME</b>	<b>INVOICE DATE</b>	<b>DESCRIPTION</b>	<b>AMOUNT</b>
B2B PRIME*BO8UH1NU1	01/08/2026	ANNUAL FEE FOR AMAZON PRIME BUSINESS	\$179.00
EMBASSY SUITES	01/19/2026	CERTIFIED TEXAS CONTRACT DEVELOPER HOTEL H. LIMA	\$533.46
AMAZON MKTPL*N69RS0893	01/09/2026	26-000977 - END TABLES FOR STATION 16	\$37.99
		<b>Total</b>	<b>\$70,610.20</b>

**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Patient Refunds - One Time Checks (02/01/2026 - 02/28/2026)**

<b>Payment number</b>	<b>Payment type</b>	<b>Invoice date</b>	<b>Vendor name</b>	<b>Invoice amount</b>
122870	Computer Check	2/3/2026	Refund	\$626.65
122871	Computer Check	2/3/2026	Refund	\$1,142.18
122872	Computer Check	2/3/2026	Refund	\$63.67
122873	Computer Check	2/3/2026	Refund	\$569.55
122874	Computer Check	2/3/2026	Refund	\$1,226.30
122875	Computer Check	2/3/2026	Refund	\$244.69
122876	Computer Check	2/3/2026	Refund	\$583.43
122877	Computer Check	2/3/2026	Refund	\$116.05
122878	Computer Check	2/3/2026	Refund	\$467.05
122879	Computer Check	2/3/2026	Refund	\$55.00
122880	Computer Check	2/3/2026	Refund	\$275.00
122881	Computer Check	2/3/2026	Refund	\$384.39
122882	Computer Check	2/3/2026	Refund	\$113.30
122883	Computer Check	2/3/2026	Refund	\$25.17
122884	Computer Check	2/3/2026	Refund	\$290.00
122885	Computer Check	2/3/2026	Refund	\$175.00
122886	Computer Check	2/3/2026	Refund	\$26.56
122887	Computer Check	2/3/2026	Refund	\$100.00
122888	Computer Check	2/3/2026	Refund	\$112.39
122889	Computer Check	2/3/2026	Refund	\$290.00
122890	Computer Check	2/3/2026	Refund	\$446.63
122891	Computer Check	2/3/2026	Refund	\$109.46
122892	Computer Check	2/3/2026	Refund	\$100.00
122893	Computer Check	2/3/2026	Refund	\$86.17
122894	Computer Check	2/3/2026	Refund	\$315.00
122895	Computer Check	2/3/2026	Refund	\$1,056.82
122896	Computer Check	2/3/2026	Refund	\$323.63
122897	Computer Check	2/3/2026	Refund	\$437.10
122898	Computer Check	2/3/2026	Refund	\$800.71
122899	Computer Check	2/3/2026	Refund	\$806.66
122900	Computer Check	2/3/2026	Refund	\$1,131.20
122933	Computer Check	2/10/2026	Refund	\$150.00
122934	Computer Check	2/10/2026	Refund	\$315.78
122935	Computer Check	2/10/2026	Refund	\$522.34
122936	Computer Check	2/10/2026	Refund	\$30.04
122937	Computer Check	2/10/2026	Refund	\$445.58
122938	Computer Check	2/10/2026	Refund	\$806.41
122939	Computer Check	2/10/2026	Refund	\$410.48
122940	Computer Check	2/10/2026	Refund	\$330.52
122942	Computer Check	2/10/2026	Refund	\$35.00
122943	Computer Check	2/10/2026	Refund	\$50.00
122944	Computer Check	2/10/2026	Refund	\$125.00
122945	Computer Check	2/10/2026	Refund	\$1,164.14
122946	Computer Check	2/10/2026	Refund	\$290.00
122947	Computer Check	2/10/2026	Refund	\$250.00
122948	Computer Check	2/10/2026	Refund	\$233.55
122949	Computer Check	2/10/2026	Refund	\$29.24
122950	Computer Check	2/10/2026	Refund	\$139.29
122951	Computer Check	2/10/2026	Refund	\$250.00

**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Patient Refunds - One Time Checks (02/01/2026 - 02/28/2026)**

<b>Payment number</b>	<b>Payment type</b>	<b>Invoice date</b>	<b>Vendor name</b>	<b>Invoice amount</b>
122952	Computer Check	2/10/2026	Refund	\$964.07
122953	Computer Check	2/10/2026	Refund	\$138.74
122954	Computer Check	2/10/2026	Refund	\$315.00
122955	Computer Check	2/10/2026	Refund	\$33.45
122956	Computer Check	2/10/2026	Refund	\$93.75
122957	Computer Check	2/10/2026	Refund	\$237.22
122958	Computer Check	2/10/2026	Refund	\$250.00
122959	Computer Check	2/10/2026	Refund	\$275.00
122960	Computer Check	2/10/2026	Refund	\$884.09
122961	Computer Check	2/10/2026	Refund	\$321.38
122963	Computer Check	2/10/2026	Refund	\$1,090.73
122964	Computer Check	2/10/2026	Refund	\$326.86
122965	Computer Check	2/10/2026	Refund	\$103.97
122970	Computer Check	2/10/2026	Refund	\$64.47
123008	Computer Check	2/17/2026	Refund	\$807.77
123009	Computer Check	2/17/2026	Refund	\$107.31
123010	Computer Check	2/17/2026	Refund	\$457.78
123011	Computer Check	2/17/2026	Refund	\$116.78
123012	Computer Check	2/17/2026	Refund	\$542.24
123013	Computer Check	2/17/2026	Refund	\$250.00
123014	Computer Check	2/17/2026	Refund	\$125.00
123015	Computer Check	2/17/2026	Refund	\$100.91
123016	Computer Check	2/17/2026	Refund	\$51.09
123017	Computer Check	2/17/2026	Refund	\$10.90
123018	Computer Check	2/17/2026	Refund	\$150.00
123019	Computer Check	2/17/2026	Refund	\$567.70
123020	Computer Check	2/17/2026	Refund	\$48.07
123021	Computer Check	2/17/2026	Refund	\$1,134.86
123065	Computer Check	2/24/2026	Refund	\$644.86
123066	Computer Check	2/24/2026	Refund	\$680.20
123067	Computer Check	2/24/2026	Refund	\$514.28
123068	Computer Check	2/24/2026	Refund	\$1,438.64
123069	Computer Check	2/24/2026	Refund	\$453.56
123070	Computer Check	2/24/2026	Refund	\$408.11
123071	Computer Check	2/24/2026	Refund	\$252.76
123072	Computer Check	2/24/2026	Refund	\$530.24
123073	Computer Check	2/24/2026	Refund	\$249.47
123074	Computer Check	2/24/2026	Refund	\$25.00
123075	Computer Check	2/24/2026	Refund	\$105.00
123076	Computer Check	2/24/2026	Refund	\$1,120.22
123077	Computer Check	2/24/2026	Refund	\$55.46
123078	Computer Check	2/24/2026	Refund	\$250.00
123079	Computer Check	2/24/2026	Refund	\$29.28
123080	Computer Check	2/24/2026	Refund	\$150.00
123081	Computer Check	2/24/2026	Refund	\$125.00
123082	Computer Check	2/24/2026	Refund	\$111.47
123083	Computer Check	2/24/2026	Refund	\$87.28
123084	Computer Check	2/24/2026	Refund	\$95.60

**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Patient Refunds - One Time Checks (02/01/2026 - 02/28/2026)**

<b>Payment number</b>	<b>Payment type</b>	<b>Invoice date</b>	<b>Vendor name</b>	<b>Invoice amount</b>
			Total	\$34,972.70

**Montgomery County Hospital District**  
**Expense Allocation Report - Public Health**  
Board Meeting 03/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
<b>DEA110 Dearborn National Life Ins Co Known</b>	2/1/2026	F021753 02.01.26	02/01/2026 - 02/28/2026	22-202-51710-1014	51710 - Health Insurance Claims	\$89.44
	2/1/2026	F021753 02.01.26	02/01/2026 - 02/28/2026	22-204-51710-1012	51710 - Health Insurance Claims	\$110.10
	2/1/2026	F021753 02.01.26	02/01/2026 - 02/28/2026	22-206-51710-1010	51710 - Health Insurance Claims	\$223.81
	2/1/2026	F021753 02.01.26	02/01/2026 - 02/28/2026	22-203-51710-1013	51710 - Health Insurance Claims	\$122.97
	2/1/2026	F021753 02.01.26	02/01/2026 - 02/28/2026	22-200-51710-1000	51710 - Health Insurance Claims	\$303.98
	2/1/2026	F021753 02.01.26	02/01/2026 - 02/28/2026	22-205-51700-1011	51700 - Health & Dental	\$96.24
	<b>Total - DEA110 Dearborn National Life Ins Co Known As BCBS</b>					
<b>IMP100 Colortech Direct &amp; Impact Printing</b>	2/1/2026	42471	Business Cards - Z. Niemand & J. Sanchez	22-205-57000-1010	57000 - Printing Services	\$80.00
	2/3/2026	42472	Business Cards For Employee - E. Piron	22-206-57000-1010	57000 - Printing Services	\$40.00
	2/3/2026	42505	Business Cards For Employee - T. Melber	22-206-57000-1010	57000 - Printing Services	\$40.00
<b>Total - IMP100 Colortech Direct &amp; Impact Printing</b>						<b>\$160.00</b>
<b>JPM100 JP Morgan Chase Bank</b>	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	22-205-56300-1011	56300 - Office Supplies	\$17.10
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	22-206-53150-1010	53150 - Conferences - Fees, Travel, & M	\$334.75
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	22-205-53150-1011	53150 - Conferences - Fees, Travel, & M	\$895.00
	2/17/2026	0003 6741 02.05.2026	JPM Feb 2026 CC Transactions	22-200-56300-1000	56300 - Office Supplies	\$245.66
<b>Total - JPM100 JP Morgan Chase Bank</b>						<b>\$1,492.51</b>
<b>LAN106 Language Line Services, Ltd Db</b>	2/1/2026	11837770	Communications Services PO 26-001367	22-206-53050-1010	53050 - Computer Software	\$166.18
<b>Total - LAN106 Language Line Services, Ltd Db Language Line Solutions</b>						<b>\$166.18</b>
<b>NIE102 Zane Niemand</b>	2/17/2026	NIE*02032026	MILEAGE (02/03/2026 - 02/03/2026)	22-205-56200-1011	56200 - Mileage Reimbursements	\$60.76
<b>Total - NIE102 Zane Niemand</b>						<b>\$60.76</b>
<b>SHI101 SHI Government Solutions, Inc.</b>	2/20/2026	GB00583443	Scanner for Public Health Clinic	22-200-57750-1000	57750 - Small Equipment & Furniture	\$1,128.00
<b>Total - SHI101 SHI Government Solutions, Inc.</b>						<b>\$1,128.00</b>
<b>VER104 Verizon Wireless (Pob 660108)</b>	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	22-206-58200-1005	58200 - Telephones-Cellular	\$225.60
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	22-204-58200-1012	58200 - Telephones-Cellular	\$75.20
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	22-200-58200-1000	58200 - Telephones-Cellular	\$74.42
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	22-205-58200-1011	58200 - Telephones-Cellular	\$225.60
	2/9/2026	6135630406	Jan 10 - Feb 09, 2026	22-203-58200-1013	58200 - Telephones-Cellular	\$75.20
<b>Total - VER104 Verizon Wireless (Pob 660108)</b>						<b>\$676.02</b>
<b>Total</b>						<b>\$4,630.01</b>

## Account Summary

Fund	Department	Account	Total
22 - MCPHD General Fund	200 - PH Clinic	51710 - Health Insurance Claims	\$303.98
22 - MCPHD General Fund	200 - PH Clinic	56300 - Office Supplies	\$245.66
22 - MCPHD General Fund	200 - PH Clinic	57750 - Small Equipment & Furniture	\$1,128.00
22 - MCPHD General Fund	200 - PH Clinic	58200 - Telephones-Cellular	\$74.42
22 - MCPHD General Fund	202 - RLSS/LPHS	51710 - Health Insurance Claims	\$89.44
22 - MCPHD General Fund	203 - CPS/CRI	51710 - Health Insurance Claims	\$122.97
22 - MCPHD General Fund	203 - CPS/CRI	58200 - Telephones-Cellular	\$75.20
22 - MCPHD General Fund	204 - Eaidu/SUR	51710 - Health Insurance Claims	\$110.10
22 - MCPHD General Fund	204 - Eaidu/SUR	58200 - Telephones-Cellular	\$75.20
22 - MCPHD General Fund	205 - CPS/PHEP	51700 - Health & Dental	\$96.24
22 - MCPHD General Fund	205 - CPS/PHEP	53150 - Conferences - Fees, Travel, & Meals	\$895.00
22 - MCPHD General Fund	205 - CPS/PHEP	56200 - Mileage Reimbursements	\$60.76
22 - MCPHD General Fund	205 - CPS/PHEP	57000 - Printing Services	\$80.00
22 - MCPHD General Fund	205 - CPS/PHEP	56300 - Office Supplies	\$17.10
22 - MCPHD General Fund	205 - CPS/PHEP	58200 - Telephones-Cellular	\$225.60
22 - MCPHD General Fund	206 - CPS/PHIG	51710 - Health Insurance Claims	\$223.81
22 - MCPHD General Fund	206 - CPS/PHIG	53050 - Computer Software	\$166.18
22 - MCPHD General Fund	206 - CPS/PHIG	53150 - Conferences - Fees, Travel, & Meals	\$334.75
22 - MCPHD General Fund	206 - CPS/PHIG	57000 - Printing Services	\$80.00
22 - MCPHD General Fund	206 - CPS/PHIG	58200 - Telephones-Cellular	\$225.60
<b>Total</b>			<b>\$4,630.01</b>

**MCHD Surplus/Salvage**  
**March 2026**

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	HRS/ Miles
1	125318311011	N/A	Service Center UCAPIT	Surplus	Equipment outdated and no longer useful	A. Peachee	
1	125453811049	N/A	Lockers for UCAPIT Service Center	Surplus	Equipment outdated and no longer useful	A. Peachee	
1	128594012090	N/A	Lockers for UCAPIT Service Center	Surplus	Equipment outdated and no longer useful	A. Peachee	
1	123478409082	N/A	St 10 UCAPIT	Surplus	Equipment outdated and no longer useful	A. Peachee	
1	124943910271	N/A	St 10 UCAPIT Locker	Surplus	Equipment outdated and no longer useful	A. Peachee	
1	125453611049	N/A	St 20 UCAPIT Locker	Surplus	Equipment outdated and no longer useful	A. Peachee	
1	125318411011	N/A	St 20 UCAPIT	Surplus	Equipment outdated and no longer useful	A. Peachee	
1	125453711049	N/A	St 30 UPCAPIT Locker	Surplus	Equipment outdated and no longer useful	A. Peachee	
1	125318211011	N/A	St 30 UPCAPIT	Surplus	Equipment outdated and no longer useful	A. Peachee	
1	128383712052	N/A	St 40 UCAPIT	Surplus	Equipment outdated and no longer useful	A. Peachee	

# AGENDA ITEM # 17

Board Mtg.: 02324/2026

## Montgomery County Hospital District

### Proceeds from Sale of Vehicles

10/01/2025 - 02/28/2026

<u>Account Name</u>	<u>Shop No.</u>	<u>Description</u>	<u>Mileage</u>	<u>Engine Hrs</u>	<u>Sale Date</u>	<u>Sale of Surplus</u>
Vehicles	X-1151	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	370,147		11/12/25	\$ 7,500.00
Vehicles	E-2797	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	380,797		11/12/25	\$ 7,500.00
Vehicles	E-2698	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	371,160		11/12/25	\$ 7,500.00
Vehicles	X-1153	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	368,828		11/12/25	\$ 7,500.00
Vehicles	E-2735	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	377,292		11/12/25	\$ 7,500.00
Vehicles	X-1110	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	384,337		11/12/25	\$ 7,500.00
Vehicles	E-2737	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	381,504		11/12/25	\$ 7,500.00
Vehicles	E-2875	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	373,096		11/12/25	\$ 7,500.00
Vehicles	X-1154	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	371,614		11/12/25	\$ 7,500.00
		<b>Vehicles Total</b>				<b>67,500.00</b>
		<b>Total Proceeds</b>				<b>67,500.00</b>

**MINUTES OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., February 24, 2026 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

**1. Call to Order**

Meeting called to order at 4:00 p.m.

**2. Invocation**

Led by Mr. Grice

**3. Pledge of Allegiance**

Led by Mr. Bagley

**4. Roll Call**

**Present:**

Bob Bagley  
Charles Shirley  
Kelly Inman  
Chris Grice  
Robert Hudson

**Not Present:**

Jason Walker  
Jackie Williams

**5. Public Comment**

No one from the public made a comment.

**6. Special Recognition**

**Years of Services**

**20 years** – Kellie Gonzales and Colleen Jarosek

**Employee of the Month**

**Field Employee** – Rafael Espinoza

**Clinical Excellence Award** – Christian Zoutis and Hannah Taylor

**7. Monthly Reports:**

- a. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**

- b. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**
- c. **COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.**
- d. **Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.**
- e. **Update on Accounting and Billing departments.**

Mrs. Melissa Miller, COO presented the CEO report to the board.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

Mrs. Melissa Miller, COO presented the COO report to the board.

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report.

Mr. Brett Allen, CFO presented Accounting and Billing report.

8. **Consider and act on District Policies. (Mrs. Williams, Chair – Personnel Committee):**
  - a. **HR 25-313 Ambulance Services for MCHD Employees.**

Mr. Shirley made a motion to consider and act on District Policy, HR 25-313 Ambulance Services. Mr. Bagley offered a second and motion passed unanimously.

9. **Consider and act on the Conversion to Direct Current (DC) Power at Tower Sites. (Mr. Walker, Chair – PADCOM)**

Mr. Shirley made a motion to consider and act on an additional two sites on the Conversion to Direct Current (DC) Power at Tower Sites. Mr. Bagley offered a second. After board discussion motion passed unanimously.

10. **Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)**

Mrs. Inman made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Shirley offered a second and motion passed unanimously.

11. **Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)**

Mrs. Inman made a motion to consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Hudson offered a second and motion passed unanimously.

12. **CFO report of preliminary financials for four months ended January 31, 2026, and report updates on financial statements and investment.**

Mr. Brett Allen, CFO presented the Financial Report to the board.

**13. Consider and act upon Valley View Consulting contract extension. (Mr. Grice, Treasurer – MCHD Board)**

Mr. Grice made a motion to consider and act upon Valley View Consulting contract extension. Mr. Hudson offered a second and motion passed unanimously.

**14. Consider and ratify the payment of the Montgomery County Appraisal District (MCAD) first quarter invoice. (Mr. Grice, Treasurer – MCHD Board)**

Mr. Grice made a motion to consider and ratify the payment of the Montgomery County Appraisal District (MCAD) first quarter invoice. Mr. Bagley offered a second and motion passed unanimously.

**15. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2026. (Mr. Grice, Treasurer - MCHD Board)**

Mr. Shirley advised that agenda item no. 15 would be tabled for a future board meeting.

**16. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)**

Mr. Grice made a motion to consider and act on ratification of District invoices. Mr. Hudson offered a second and motion passed unanimously.

**17. Consider and Act on the surplus of the 2019 Clayton Homes Model 31ANN16763AH19. (Mr. Grice, Treasurer – MCHD Board)**

Mr. Grice made a motion to consider and act on the surplus of the 2019 Clayton Homes Model 31ANN16763AH19. Mr. Bagley offered a second. After board discussion motion passed by a vote of four for (Mr. Bagley, Mr. Shirley, Mrs. Inman and Mr. Grice). Mr. Hudson abstained from the vote.

**18. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)**

Mr. Grice made a motion to consider and act on salvage and surplus. Mr. Bagley offered a second. After board discussion motion passed unanimously.

*Agenda item no. 18 Salvage & Surplus revisited by the board when they reconvened at 5:04 p.m. from Executive Session, motion as follows:*

Mr. Shirley made a motion to transfer one ambulance to Montgomery County. Mr. Bagley offered a second and motion passed unanimously.

**19. Consider and act on Secretary's Report – Minutes from the January 26, 2026 Regular BOD meeting. (Mrs. Williams, Secretary – MCHD Board)**

Mr. Shirley made a motion to consider and act on Minutes from the January 26, 2026 Regular BOD meeting. Mr. Bagley offered a second and motion passed unanimously.

**20. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**

- a. **In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Shirley, Chairman – MCHD Board)**

Mr. Shirley convened the board into executive session at 4:45 p.m. in regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties.

**21. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)**

Mr. Shirley reconvened the board from executive session at 5:04 p.m.

*“Mr. Shirley requested the board revisit agenda item no. 18 Salvage and Surplus”*

Mr. Shirley made a motion to purchase property at 200 South Kennedy St., Willis Texas from, Montgomery County ESD #1 for \$2,834,669.00 and pursuant to negotiation of terms. Mr. Bagley offered a second and motion passed unanimously.

**22. Adjourn.**

The board adjourned 5:06 p.m.

---

Jackie Williams, Secretary

# Agenda Item # 19



We Make a Difference!

**To:** Board of Directors  
**From:** Randy Johnson, CEO  
**Date:** March 24, 2026  
**Re:** **Convene into Executive Session**

---

Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Shirley, Chairman – MCHD Board)
- b. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 809 West Semands Street, Conroe, TX. (Mr. Shirley, Chairman – MCHD Board)
- c. In regards to section 551.074 of the Texas Government code to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee; General Counsel for MCHD. (Mr. Shirley, Chairman – MCHD Board)

# Agenda Item # 20



We Make a Difference!

**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** March 24, 2026

**Re: Reconvene from Executive Session**

---

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)