

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: February 24, 2026

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted three business days prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

District

7. Monthly Reports:
 - a. CEO Report to include executive summary, update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, and any other related district matters. Attached reports include:
 - b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
 - c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
 - d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
 - e. Update on Accounting and Billing departments.
8. Consider and act on District Policies. (Mrs. Williams, Chair – Personnel Committee):
 - a. HR 25-313 Ambulance Services for MCHD Employees.
9. Consider and act on the Conversion to Direct Current (DC) Power at Tower Sites. (Mr. Walker, Chair – PADCOM)

10. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)
11. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)
12. CFO report of preliminary financials for three months ended January 31, 2026, and report updates on financial statements and investment.
13. Consider and act upon Valley View Consulting contract extension. (Mr. Grice, Treasurer – MCHD Board)
14. Consider and ratify the payment of the Montgomery County Appraisal District (MCAD) first quarter invoice. (Mr. Grice, Treasurer – MCHD Board)
15. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2026. (Mr. Grice, Treasurer - MCHD Board)
16. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
17. Consider and Act on the surplus of the 2019 Clayton Homes Model 31ANN16763AH19. (Mr. Grice, Treasurer – MCHD Board)
18. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)
19. Consider and act on Secretary’s Report – Minutes from the January 27, 2026 Regular BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

Executive Session

20. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Shirley, Chairman – MCHD Board)
21. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)
22. Adjourn.

Jackie Williams, Secretary

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District’s Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).

Agenda Item # 7a



We Make a Difference!

To: Board of Directors
From: Randy Johnson, CEO
Date: February 24, 2026
Re: **CEO Report**

Current Significant Activities:

- The Accounting and Procurement departments are continuing to implement and correct issues in the Oracle Accounting and Procurement software. All interested departments had a procurement process update meeting to discuss issues and best practices. Several issues are currently being identified and addressed.
- The Legal Request for Pricing and Qualifications was released for public bid opportunities on Friday February 13th. The last day for Law Firms to submit any questions they may have regarding the RFP is March 8th. Sealed proposals will be accepted until 12:00 PM Central Time (CDT) March 18th. No proposals will be accepted after 12:00 PM March 18th. The interview date is March 24th if needed. MCHD will select a Firm and award the Legal General Counsel contract March 24th. Board Members are invited to participate in the Firm Selection Process.
- Senior leadership, the Quality team, and the Medical Staff have decided to no longer continue maintaining ACE accreditation in our Alarm 911 call center. This is a decision about alignment with how we run Quality, not a reduction in standards. There will be no immediate impact to day-to-day call taking. Operations, protocol use, and expectations remain the same. We remain fully committed to the Priority Dispatch System and the core elements that support safe and effective dispatch: 1) Structured protocols, 2) Strong and effective Post-Dispatch Instructions, 3) Caller and crew safety, and 4) A solid internal Quality program. We are stepping away from ACE because several program requirements do not align with how MCHD measures and improves real performance: 1) The required random review model limits focus on high quality and clinically meaningful calls, 2) Random sampling does not produce reliable data for key metrics such as true hands-on-chest time, 3) Significant Quality resources are spent meeting review quotas instead of targeted review and improvement work, 4) Some grading standards do not consistently reflect real world call complexity or strong clinical performance, and 5) Administrative and recertification requirements create workload without improving patient care or operational outcomes. Moving forward, we will continue working toward reducing processes tied to ACE that limit our ability to focus on real-world patient care and meaningful system improvement. Our standards are not decreasing. Our focus is becoming more precise and aligned with how we actually operate.

- Board Members Bagley and Grice, Ms. Miller and I attended The Woodlands Fire Station 105/MCHD Station 24 Opening celebration on January 31. Our Board members gave a brief speech to the crowd of 60 attendees and we enjoyed a very well-done opening celebration.
- Last month, we attended the last Public Health Board meeting. At the meeting, Public Health District bank accounts were approved to be closed, Financials were reviewed, the bank account for the Public Health department within MCHD was also discussed, as was the management of the public health department emergency fund in a separate bank account. The Public Health District Board Members voted unanimously to close the Public Health District and transfer all business to MCHD and the MCHD Public Health department.
- Senior staff attended a health insurance mid-fiscal year update held by our health insurance brokers to see how the plan is trending and to potentially review any changes we need to make to the plan to make it more affordable and a better value to the District and to our employees.
- In Alarm, HR and Command staff finalized the Deputy and Division Operations Chief job descriptions. We expect to fill these positions by mid-calendar year.
- Finally, Executive Staff and Command Staff are reviewing proposals from AI consultants to help MCHD approach further transition to AI with meaningful, safe, and thoughtful use. This process review and investigation is just beginning, in order that we can be safe and thoughtful about
- how we use AI at MCHD.

Plans for the Next Ninety Days:

- Complete the Oracle software transition in Accounting and Procurement.
- Purchase a Willis property to replace Station 13 by mid-year 2027.
- Meet with staff and supervisors in each department to better understand and prioritize the needs of MCHD in the coming one to two years.

Thank you,

Randy

Agenda Item #7b



We Make a Difference!

To: Board of Directors

From: James Campbell

Date: February 24, 2026

RE: EMS Division Report

Executive Summary

- The MCHD EMS overall Customer Service score for January 2026 was 96.49. There were 259 patient surveys returned between 1/1/2026 and 1/31/2026. Our overall Top Box score, which represents the percentage of the highest possible rating of 'Very Good,' was 89%. In addition, our rolling 12-month score of 96.18 is 2.02 points higher than the national database score of 94.16.
 - Nationally, there are a total of 255 organizations using EMS Survey team, which includes various organizational sizes and call volumes. For January 2026 we ranked 14th, which is in the top 6%.
- In January, we responded to 8,362 calls and transported 4,561 patients to the hospital. That averages 270 calls and 147 transports per day.
- Congratulations to District Chief Ricky Wood on his recent retirement! Chief Wood undoubtedly had a long career, serving 37 years at MCHD. We wish him the best and appreciate his dedication, experience, and care that he showed those he served throughout his career.
- Chief Seek led a strategic planning meeting this month focused on our operational plans for the next 5 years. These are important meetings as we collectively brainstorm how to ensure we can meet our mission, manage growth, and maintain our high service standards. Ultimately, our operational changes impact the clinical department, budget, and several other areas of MCHD.
- We are working on two projects that will have some organizational and operational impacts over the coming months.
 1. We want to expand our use of Pulsara to aid in patient tracking, MCI management, and better large-scale special event medical command overviews. As a result, we are going to add a cell phone to every ambulance.
 - The Texas wristband expansion is more easily managed on a cell phone vs an iPad. This conversation led to more pros than cons to adding cell phones to our units.
 - Some pros - we have the opportunity to incorporate secondary unit tracking, MCP app utilization, bike team/UTV tracking, and general phone calls from the field.
 - Some cons – lost /damaged cell phones
 2. Old ambulances that we could auction away – we want to keep two of these units.
 - Some pros – enhanced driver training as we continue to try and develop a more robust training program to reduce fleet accidents, potential training use (on the road CE), emergency use for special event coverage
 - Some cons – require technology (MDCs and DriveCam) and fleet maintenance costs

Assistant Chief James Seek Updates

Workforce Development & Staffing Stability

- 17 EMTs accepted employment offers; onboarding and training will begin March 11, 2026
- During this hiring process 186 applications were received; of that 81 tested and 37 advanced to interviews.

- The ALARM Center is also hiring. They received 84 applications: 14 were interviewed and 5 accepted employment offers. Their training will also start March 11, 2026.
- These applicant and hiring numbers reflect strong hiring standards while supporting system stabilization and growth.
- Attendant Paramedic application opens March 13

Development Pipeline

- 3 In-Charge candidates are in Phase I of their evaluation shifts.
- 4 additional In-Charge candidates are in the testing phase of the process.
- Preceptor and Driver Training programs were restructured to standardize onboarding expectations, reduce early-field performance variability, and strengthen consistency. The goal is to improve provider readiness, reduce preventable errors, and support long-term workforce retention.

MCHD Paramedic Pipeline

- 8 EMT Cohort members are in their 3rd semester of paramedic training.
- 3 EMT Cohort members are in their 1st semester at Lone Star College – Montgomery.
- Our Cohort program continues strengthening long-term paramedic workforce sustainability.

Full-Time Staffing Overview (Changes since the January 2026 report)

- Deputy Chief: 3 (no change)
- District Chief: 14 (-1)
- Captain: 16 (no change)
- In-Charge: 97 (-7; 4 transitioned to part-time)
- Attendant Paramedic: 109 (-4)
- Attendant EMT: 37 (-3)
- Cohort EMT: 11 (+3)
- Total Full-Time Headcount: 296 (-11)
- Current staffing fluctuations reflect role transitions and typical attrition patterns; the recruitment and professional development pipeline is positioned to offset losses as the year progresses.

Operational Readiness

Winter Weather Operations, January 2026

- Operated under abnormal conditions for approximately 18 hours
- Proactive staffing stabilization implemented for crew and patient safety
- No service disruptions; call volume lower than forecasted.
- No major employee injuries or fleet accidents

Station 24

- We officially moved into Station 24 (WFD Station 5) February 10, 2026
- We will house two units at this location, Medic 24 and Ambulance 94.
- Adding a BLS unit at this station improves geographic coverage and response efficiency in District 2.
- Adding a BLS unit in District 2 aligns with our 2026 Operational Plan.

Fleet Process Modernization

- Effective this month we discontinued the assigned ambulance (“shop”) practice. Historically if Shop #12, for example, was assigned to Station/Medic 13 then that unit would remain there after preventative maintenance trips, equipment updates, and various other reasons the unit would come to the MCHD Service Center.
 - Matrix, our Fleet Consultant, noted that our old practice was adding unnecessary mileage, fuel, and time to our units. Their recommendation, which we support, was to limit trips to the Service Center.

- We now hope to see a reduction in unnecessary unit movement, improved territory-based deployment continuity, and alignment with our plan for improved operational efficiency.

EMS System Performance

Volume and EMS Deployment

- Incidents: +106 year-over-year (+1.6%)
- Transports: +56 (+1.2%)
- Peak demand deployment: 39 units per day (up from 35 last January)
- Average Unit Hour Utilization: 41.1% (down from 42.2%)
- Slight UHU decrease reflects increased deployment capacity and improved reliability

System Reliability

- Low-level events (8 or fewer units available): 0.33% for the month of January 2026. This is well below our 4% benchmark target.

Response Performance

- First medical contact time: 7.5 minutes (stable)
- Priority 1 compliance: 77%; Working with FirstWatch to refine data accuracy.
- Dispatch classification timing variables may artificially depress compliance metrics

Continued Strategic Priorities

- Sustain recruitment and onboarding momentum
- Strengthen field supervision capacity through leadership development
- Maintain system reliability during high-demand special events (IRONMAN Texas, Montgomery County Rodeo, The Woodlands Marathon)
- Continue refinement of performance metrics for accurate reporting
- Focus on sustainable growth while protecting system reliability and clinical standards



Dispatched Incident Review..

January 1, 2026 to January 31, 2026

January 1, 2026 to January 31, 2026

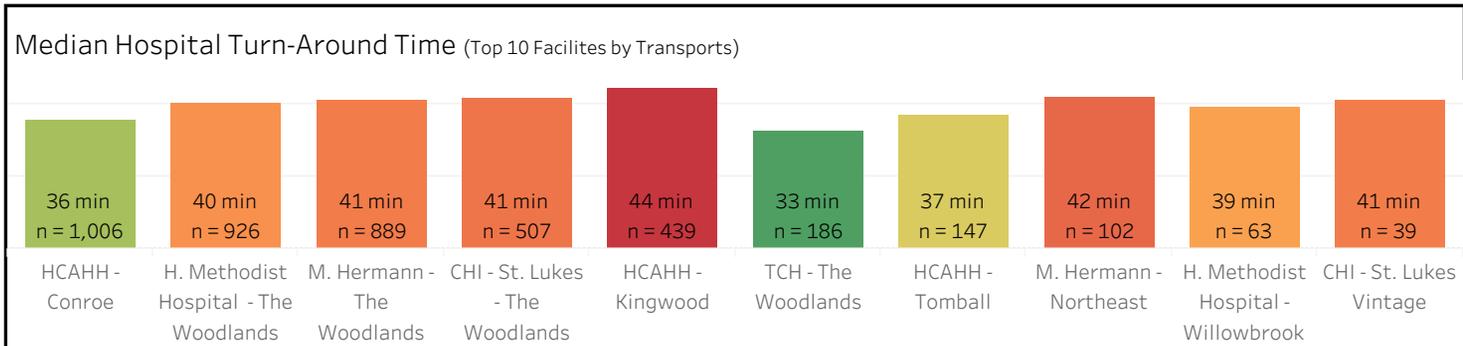
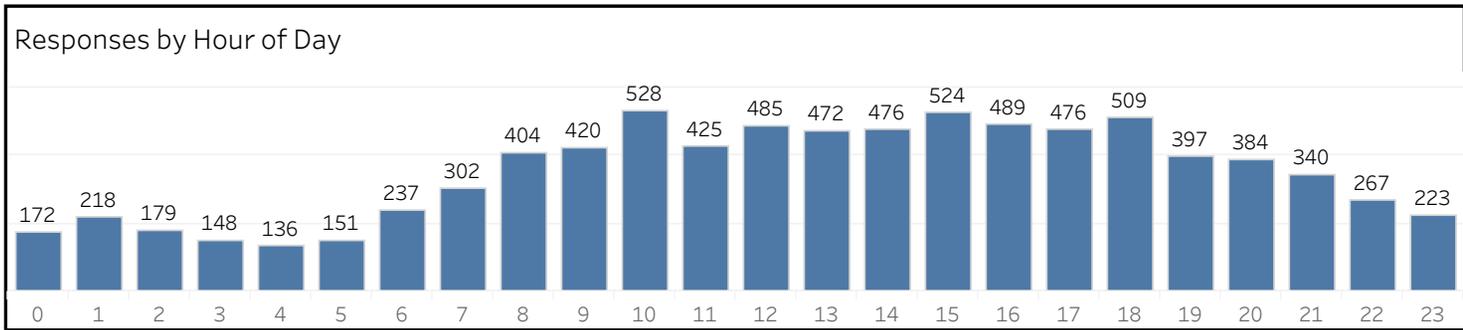
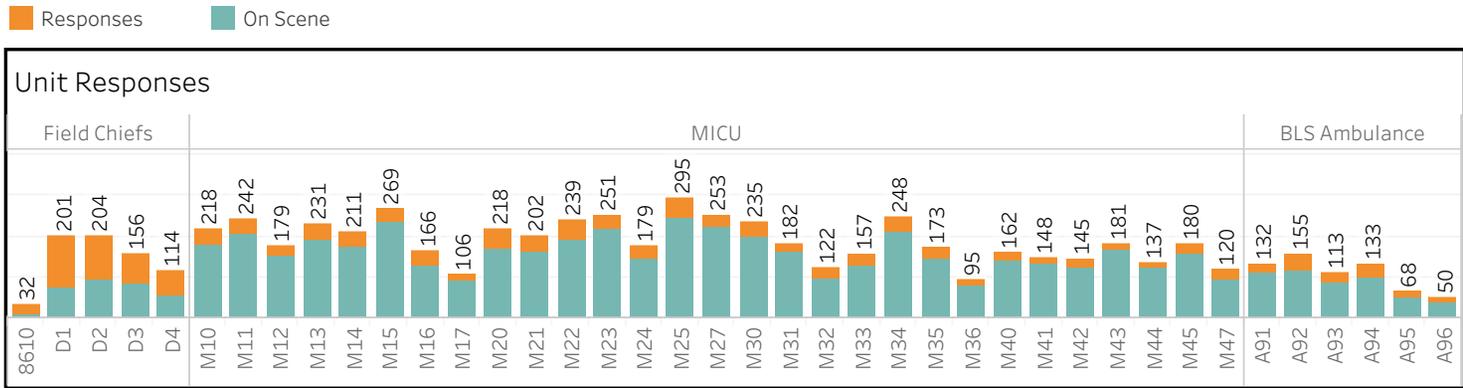
Dispatched	
Incidents	6,385
Responses	8,362

On Scene	
Incidents	6,041
Responses	6,577

Transports	
Incidents	4,506
Transports	4,561

Response Times			
Priority 1	Priority 2	Priority 3	Overall
74.11%	83.10%	76.20%	79.77%

Incident Types (Top 30)	
Problem Category	
Fall	857
Breathing Problems	530
Sick Person	515
Chest Pain	468
Transfer/Evaluation	460
Stroke	378
MVC	352
Unconscious/Fainting	342
SEND	310
Seizures	266
Hemorrhage	182
Abdominal Pain	181
Emotional Crisis	168
Assault	149
MVA	118
Traumatic Injury	118
Unknown Problem	109
Heart Problems	99
Back Pain	85
Overdose Ingestion	82
Cardiac Arrest	79
Structure	74
Diabetic	67
Medical Alarm	56
Pregnancy/Miscarriage	42
Choking	36
Allergic Reaction	33
Headache	32
Obvious/Expected Death	26
Animal Attack	23



Hospital Patient Transports

01/01/26 - 1/31/2026

Total Transports
to All Facilities

4,790

	Sepsis	STEMI	Stroke	Trauma	Grand Total
HCAHH - Conroe	7	4	33	9	53
H. Methodist - The Woodlands	10	8	33		51
M.Hermann - The Woodlands	11	1	22	5	39
HCAHH - Kingwood	5	1	11	1	18
CHI - St. Lukes - The Woodlands	4	1	13		18
H.Methodist Hospital - Willowbrook	1		4		5
M.Hermann - TMC			1		1
M.Hermann - Northeast	1				1
HCAHH - Tomball		1			1
Grand Total	39	16	117	15	187

Avg. Turnaround Time Main Facilities (Minutes)

Patients Per Facility Main Facilities (Count)

M.Hermann - TMC	50.88	HCAHH - Conroe	1,067
HCAHH - North Cypress	49.25	H. Methodist - The Woodlands	976
CHI - St. Luke's - TMC	48.71	M.Hermann - The Woodlands	937
Ben Taub General	48.00	CHI - St. Lukes - The Woodlands	525
H.Methodist Hospital - Willowbrook	47.43	HCAHH - Kingwood	459
HCAHH - Kingwood	46.71	TCH - The Woodlands	197
M.Hermann - Northeast	45.42	HCAHH - Tomball	150
H. Methodist - The Woodlands	44.64	M.Hermann - Northeast	109
CHI - St. Luke's Vintage	43.72	H.Methodist Hospital - Willowbrook	68
Michael E. DeBakey VA Medical Center	43.50	CHI - St. Luke's Vintage	39
CHI - St. Lukes - The Woodlands	43.45	M. Hermann - Cypress	17
M.Hermann - The Woodlands	42.46	MD Anderson Cancer Center - TMC	13
HCAHH - Northwest	41.25	H. Methodist Hospital - TMC	8
H. Methodist Hospital - TMC	40.50	M.Hermann - TMC	8
HCAHH - Tomball	40.23	CHI - St. Luke's - TMC	7
HCAHH - Conroe	38.78	HCAHH - North Cypress	4
M. Hermann - Cypress	38.59	HCAHH - Northwest	4
M. Hermann - Children's TMC	38.00	Michael E. DeBakey VA Medical Center	4
TCH - TMC	36.00	TCH - TMC	3
MD Anderson Cancer Center - TMC	35.92	Ben Taub General	1
TCH - The Woodlands	35.45	H. Methodist - West	1
H. Methodist - West	29.00	Huntsville Memorial	1
Huntsville Memorial	26.00	M. Hermann - Children's TMC	1

For more information, visit <https://hosp.mchd-tx.org/>

Avg. Turnaround Time Support Facilities (Minutes)

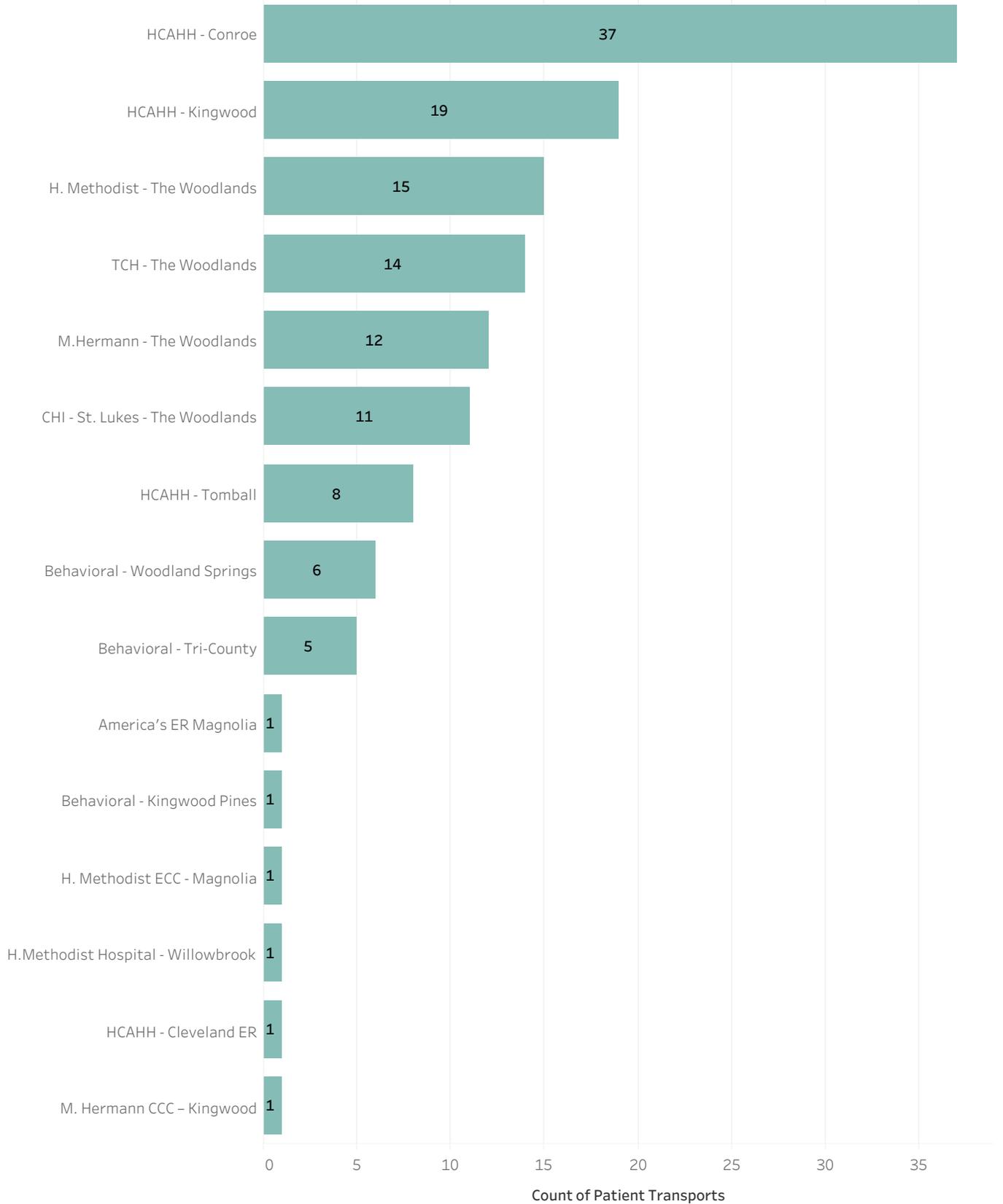
Patients Per Facility Support Facilities (Count)

Behavioral - Kingwood Pines	59.00	HCAHH - Cleveland ER	27
H. Methodist Hospital - Cypress	35.00	H. Methodist ECC – The Woodlands	26
CHI - St. Luke's - Springwoods Village	33.90	HCAHH - Spring Freestanding	26
M.Hermann CCC - Spring	31.80	M. Hermann CCC – Kingwood	22
America's ER Magnolia	31.67	CHI - St. Luke's - Lakeside	21
CHI - St. Luke's - Lakeside	30.19	M.Hermann - Woodlands West	18
H. Methodist ECC – The Woodlands	29.88	CHI - St. Luke's - Springwoods Village	10
M. Hermann CCC – Kingwood	29.50	H. Methodist ECC - Magnolia	10
H. Methodist ECC - Magnolia	27.60	H. Methodist Hospital - Cypress	10
CHI - St. Luke's - Memorial Livingston	26.00	Behavioral - Woodland Springs	6
HCAHH - Spring Freestanding	25.35	Behavioral - Tri-County	5
HCAHH - Cleveland ER	25.11	M.Hermann CCC - Spring	5
M.Hermann - Woodlands West	23.83	America's ER Magnolia	3
Behavioral - Woodland Springs	22.17	Behavioral - Kingwood Pines	1
Behavioral - Tri-County	17.20	CHI - St. Luke's - Memorial Livingston	1

For more information, visit <https://hosp.mchd-tx.org/>

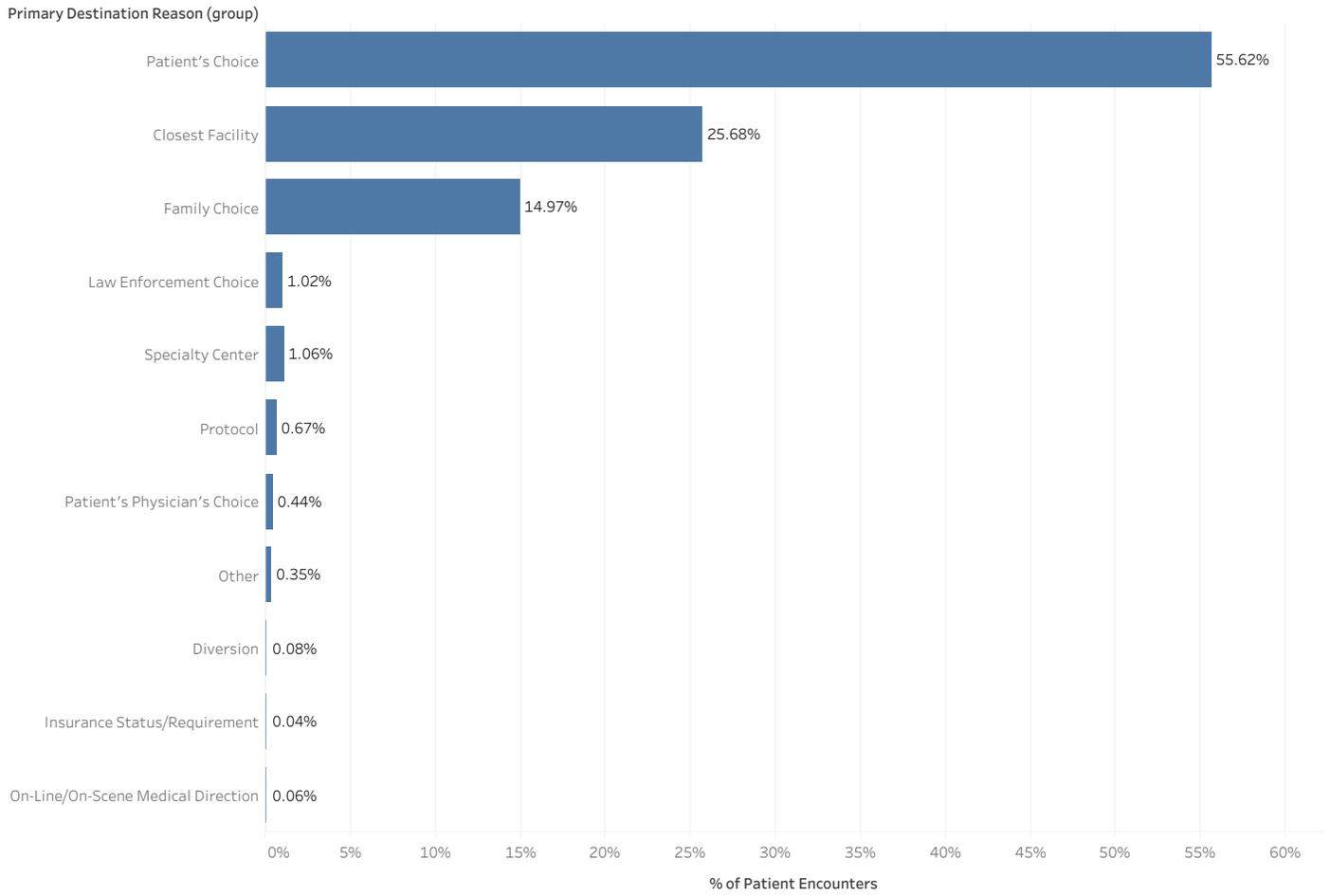
Psychiatric / Behavioral Patients per Facility

01/01/26 - 1/31/2026



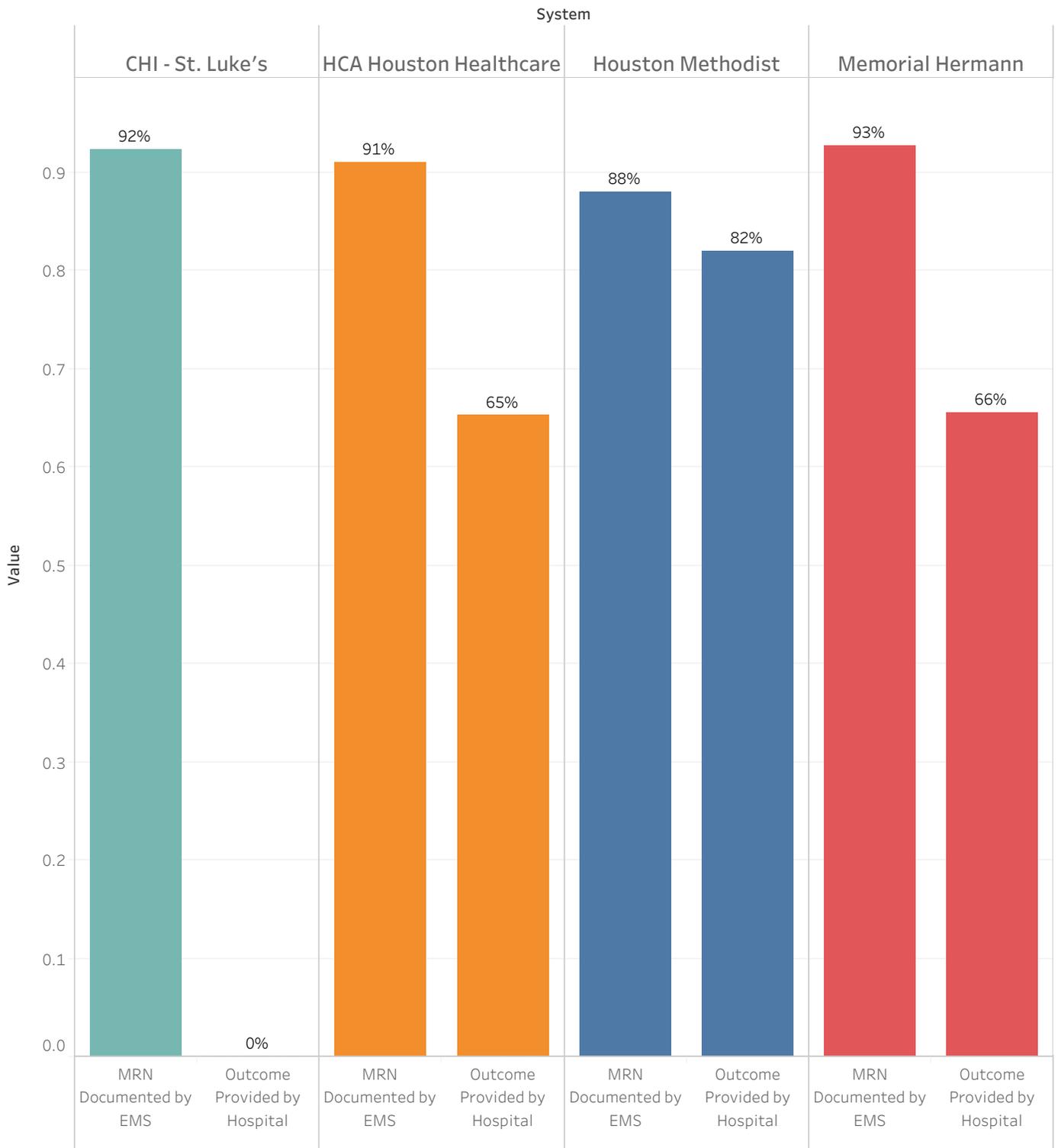
Primary Reason for Destination Choice

01/01/26 - 1/31/2026



Hospital Outcome Returned Performance By Hospital System

August 1, 2025 to January 31, 2026



The MRN must be documented in the PCR for it to automatically import into the hospital EMR and for outcome data to be returned to EMS. MCHD emphasizes the importance of MRN documentation to the field providers to ensure the hospital record is transmitted in a timely and automated manner. The measure of "Automated Outcome Provided by Hospital" shows the effectiveness of the hospital EMR at returning data when EMS has met the requirements of documenting the MRN. Outcome data is considered to be obtained when either eOutcome.01 or eOutcome.02 are received into the EMS record.

MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, MI 48096
(517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

Patient Experience Report

January 01, 2026 to January 31, 2026

Your Score

96.49

Your Patients in this Report

259

Number of National Database Patients in this Report

4815

Total EMS Organizations

255



Executive Summary

Your overall score for the period selected is **96.49**, a difference of **+0.54**, compared to your score from the previous year, **95.95**.

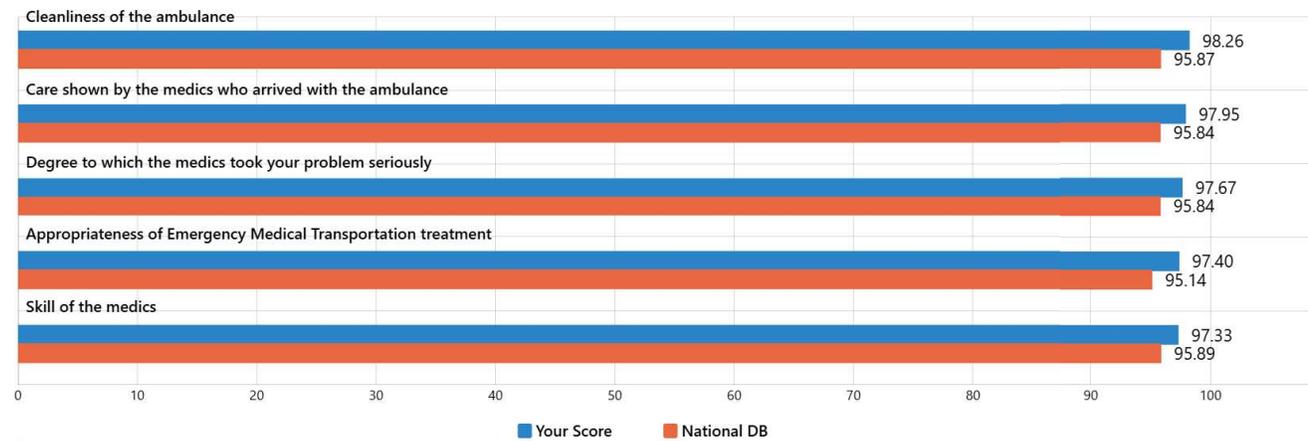
Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **89%**.

In addition, your rolling **12-** month score of **96.18** is a difference of **+2.02** from the national database score of **94.16**.

When compared to all organizations in the national database, your score of **96.18** is ranked **14th**.

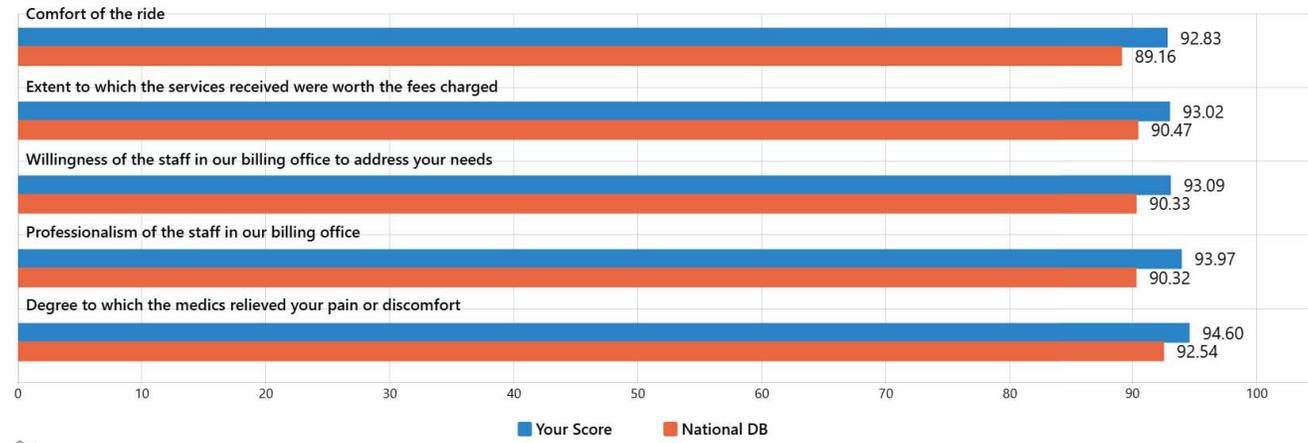
Highest and Lowest Scores

5 Highest Scores





5 Lowest Scores





Greatest Increase and Decrease in Scores by Question

Increases	Current	Previous	(+/-)	National DB
Professionalism of the staff in our billing office	93.97	91.42	+2.56	90.32
Willingness of the staff in our billing office to address your needs	93.09	91.00	+2.09	90.33
Degree to which the medics relieved your pain or discomfort	94.60	93.03	+1.57	92.51
Extent to which the services received were worth the fees charged	93.02	91.57	+1.45	90.52
Appropriateness of Emergency Medical Transportation treatment	97.40	96.47	+0.93	95.15
Degree to which the medics took your problem seriously	97.67	96.75	+0.92	95.83
Skill of the person driving the ambulance	97.11	96.19	+0.92	95.15
Extent to which our staff eased your entry into the medical facility	97.00	96.10	+0.90	95.08
Overall rating of the care provided by our Emergency Medical Transportation service	97.18	96.46	+0.72	95.28
Cleanliness of the ambulance	98.26	97.58	+0.68	95.90

Decreases	Current	Previous	(+/-)	National DB
Likelihood of recommending this ambulance service to others	97.13	100.00	-2.87	94.47
Medics' concern for your privacy	96.35	97.07	-0.72	94.76
Extent to which the ambulance arrived in a timely manner	96.37	96.41	-0.03	93.96



Cumulative Comparisons

This section lists a synopsis of the information about your individual questions and overall scores over the dataset's lifetime. The first column shows your score, and the second details the National DB score.

Billing Office Staff	Your Score	National DB
Professionalism of the staff in our billing office	93.69	90.01
Willingness of the staff in our billing office to address your needs	92.83	90.00

Ambulance	Your Score	National DB
Skill of the person driving the ambulance	96.83	94.72
Cleanliness of the ambulance	98.13	95.44
Extent to which the ambulance arrived in a timely manner	95.77	93.43
Comfort of the ride	92.36	88.54

Dispatch	Your Score	National DB
Extent to which you were told what to do until the ambulance arrived	95.94	92.91
Concern shown by the person you called for ambulance service	96.74	94.07
Helpfulness of the person you called for ambulance service	96.85	94.16

Medic	Your Score	National DB
Medics' concern for your privacy	95.93	94.26
Care shown by the medics who arrived with the ambulance	97.59	95.32
Extent to which medics cared for you as a person	96.81	95.16
Skill of the medics	96.86	95.43
Degree to which the medics listened to you and/or your family	96.64	94.97
Degree to which the medics took your problem seriously	97.25	95.33
Extent to which the medics kept you informed about your treatment	96.20	93.71
Extent to which medics included you in the treatment decisions (if applicable)	95.06	93.62
Degree to which the medics relieved your pain or discomfort	93.89	91.88

Overall Experience	Your Score	National DB
Appropriateness of Emergency Medical Transportation treatment	97.18	94.72
Extent to which our staff eased your entry into the medical facility	96.88	94.66
Overall rating of the care provided by our Emergency Medical Transportation service	96.90	94.77
How well did our staff work together to care for you	96.45	94.40
Likelihood of recommending this ambulance service to others	96.86	93.88
Extent to which the services received were worth the fees charged	92.41	89.97



Benchmark Comparison By Question

	Your Score	ACE	CAAS	Texas
Helpfulness of the person you called for ambulance service	97.14	95.68	94.64	95.65
Concern shown by the person you called for ambulance service	97.12	95.89	94.69	95.20
Extent to which you were told what to do until the ambulance arrived	96.43	95.12	93.32	95.40
Extent to which the ambulance arrived in a timely manner	96.37	95.62	93.49	95.19
Cleanliness of the ambulance	98.26	97.29	95.87	96.60
Comfort of the ride	92.83	91.37	88.47	90.85
Skill of the person driving the ambulance	97.11	96.19	95.16	95.77
Care shown by the medics who arrived with the ambulance	97.95	96.91	95.84	96.46
Degree to which the medics took your problem seriously	97.67	96.60	95.82	96.43
Degree to which the medics listened to you and/or your family	97.14	96.48	95.44	96.09
Skill of the medics	97.33	96.69	95.93	96.11
Extent to which the medics kept you informed about your treatment	96.55	95.15	94.15	95.07
Extent to which medics included you in the treatment decisions (if applicable)	95.56	95.07	93.85	94.53
Degree to which the medics relieved your pain or discomfort	94.60	93.51	92.33	93.56
Medics' concern for your privacy	96.35	95.29	94.78	95.23
Extent to which medics cared for you as a person	97.24	96.31	95.74	95.90
Professionalism of the staff in our billing office	93.97	91.70	90.35	92.20
Willingness of the staff in our billing office to address your needs	93.09	91.29	90.35	92.03
How well did our staff work together to care for you	96.72	95.44	94.78	95.57
Extent to which our staff eased your entry into the medical facility	97.00	95.74	95.00	95.58
Appropriateness of Emergency Medical Transportation treatment	97.40	96.59	95.03	95.78
Extent to which the services received were worth the fees charged	93.02	91.50	89.77	93.08
Overall rating of the care provided by our Emergency Medical Transportation service	97.18	95.97	95.18	96.01
Likelihood of recommending this ambulance service to others	97.13	95.47	94.21	95.77
Overall Score	96.30	95.12	93.92	95.00

Agenda Item # 7c



We Make a Difference!

To: Board of Directors
From: Melissa Miller, COO
Date: February 24, 2026
Re: **COO Report**

FACILITIES:

- Electrical work for the additional “Ambulance Covered Parking” spaces on the east side of the fleet bays opened for use on February 13.



- The Facilities Team installed replacement AC units at the Splendora Tower.
- The replacement generator at Station 32 has been set and is currently being wired. Coordination with Entergy is underway for the new service disconnect and cutover plan.
- Installation of the Access Control System hardware continues, with coordination ongoing with IT and other departments regarding the new server and cutover plan.
- Station 13 – This topic will be discussed in today’s Executive Session.
- Station 46 (NEW) 13984 FM 2854: The project remains on-schedule with the long-range timeline for substantial station completion on August 7, 2026 with move-in on August 12.
- Station 24 is a part of WFD Station 5 -8005 McBeth Way, The Woodlands is complete, Medic crew 24 and BLS Peak (12-hour) Ambulance 94 moved in February 19. WFD hosted an Open House for this station on January 31. Mr. Bagley and Mr. Grice were both in attendance and addressed the crowd.



RADIO:

- The Radio Team tested and approved 8 new Bi-Directional Amplifier (BDA) systems in coordination with the Fire Marshal's Office.
- Repaired the Lighting System at 2 Tower sites.
- Completed the move and turn-up of the IP station alerting systems at MCHD Station 24/WFD Station 105.
- Tested and aligned 65 new portable radios.
- Planning for the VHF system update is ongoing.

INFORMATION TECHNOLOGY, COMPUTER AIDED DISPATCH (CAD) and LASERFICHE:

- Radio and IT are working on their deployment of interference detecting devices at all their tower sites.
- The IT team is working on purchasing budgeted computers now before the global computer memory (RAM) costs increase.
- IT is also working on evaluating monitoring programs as the renewal costs of our current vendor have increased after a buyout last year.
- IT team worked with EMS with Station 24's opening and currently working on a plan for the Texas EMS Wristband project.
- We are nearly finished testing the data link (API) between Laserfiche and Oracle NetSuite for Government, and should be able to start pulling records over to our Laserfiche environment around March 1. Our plan is to pull all of the data from NetSuite since October 1 (the go-live date in the new system) so that the systems will sync moving forward. We will continue to work with Accounting and monitor for issues that may arise.
- We have also made significant progress on the Docunav hosting project, which we expected to be complete by the end of December. There were questions about security in the hosted environment, and we have been negotiating with them about the best path forward. After several meetings since the last board update, we have agreed on a plan to move everything except for SQL and our financial records to the cloud-hosted environment. Docunav is actively pursuing TX-RAMP compliance, which will show that they meet acceptable standards to secure financial data. They currently have provisional TX-RAMP compliance but have not completed penetration testing. Once they demonstrate successful penetration testing and/or full TX-RAMP compliance, we will start working on timing of migrating SQL and financial records to the cloud-hosted environment.
- We have continued working with Donna in Records to finalize a process to find, audit, complete, and document disposition (destruction) of records past their retention date in all of our Laserfiche repositories. We are designing this process to include Records, the "owners" or primary users of each type of record, and the CEO to ensure clear communication before records are destroyed.

PUBLIC HEALTH:

January 29th - The MCPHD Board met for the final time to review financial data for the year ending Sept. 30, 2025, close the MCPHD bank account and formalize the dissolution of the Public Health District.

Epidemiology and Preparedness Division

- Completed FY 2027 DSHS grant budgets- currently under review by DSHS. Working on FY 2026 (current) grant budgets revisions- also under DSHS review.
- Staff working daily and available 24/7 to identify, monitor, and control threats to public health in Montgomery County, including foodborne illnesses, waterborne illnesses, zoonotic diseases, vaccine-preventable diseases, hospital-acquired infections, and emerging and re-emerging diseases, as required by Department of State Health Services (DSHS) Texas Notifiable Conditions. Ongoing guidance provided to partners regarding disease activity and reporting processes while staying current with local, state, national, and global disease trends.
- Notable: *Salmonella* Enteritidis outbreak, suspect measles, suspect *Neisseria meningitidis*. A “suspected” case is defined as individual that shows signs and symptoms and fits certain epidemiological criteria, such as travel history, vaccine history, if they have been around someone with similar signs/symptoms, etc. Although a suspected case has not been proven yet, there is enough concern to investigate and begin a response to prevent spread.
- Welcomed new Public Health Emergency Preparedness (PHEP) Administrative Coordinator, Nicholas Wilkey January 7th, 2026, on PHEP grant. This position is the counterpart to the Preparedness Coordinator, with the purpose to advance public health emergency preparedness for the CRI Grant (Cities Readiness Initiative).
- Focus on FIFA World Cup preparations with regional and state partners by updating plans, participating in trainings, exercises, and remaining current with potential public health threats.



Agenda Item # 7d

To: Board of Directors
From: Ade Moronkeji, HCAP Manager
Date: February 24, 2026
Re: **HCAP Manager**

Eligibility Criteria

To qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- Residence: Must live in Montgomery County prior to completing an application
- Citizenship: Must be a U.S. citizen or a legal permanent resident
 - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years
- Income: May not exceed the minimum established Federal Poverty Income Level (FPIL) of 150%. This information is updated yearly when the State releases the CIHCP income guidelines.
 - Details per income for each household size can be found on the MCHD website as well as in the HCAP handbooks
- Resources: May not exceed \$2,000 per month or \$3,000 for individuals who are aged or disabled
- Medical Need: There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
 - This criterion is not a state requirement but the District's prerogative.

Program Updates

- Ade Moronkeji, Nivea Wheat, Sergio Borrego and Jimena Morales met with Dr. Ferry and Lone Star Family Health Center residents on January 27 to present core elements of the two programs. These annual sessions help family practice residents leverage community resources to adequately address social determinants of health and improve patient outcomes.
 - The team kicked off the calendar year by conducting outreach on Jan 15 and 28th to Under Over in Conroe. They successfully assisted eight individuals with the HCAP application and all
-

subsequently qualified for HCAP benefits. Additionally, eight more individuals submitted requested paperwork to complete their eligibility determination process.

Eligibility Updates

Applications

- The total number of applications received in January was 177, bringing the fiscal year total to 647; a 4% increase from FY25 numbers. Approximately 27% of the applications received were from local hospitals specifically, HCA Conroe, with 36 submitted applications, eight applications from HCA Kingwood and three from HCA Tomball. Hospital applications have increased steadily since the start of the fiscal year, likely due to improved communication with hospital representatives regarding HCAP application submission requirements. Three key visualizations are presented below: Figure 1 compares monthly application numbers; Figure 2 illustrates a new tracking system developed by our Intake Specialist to track the origin of new applications; and Figure 3 outlines the reasons for application denials.

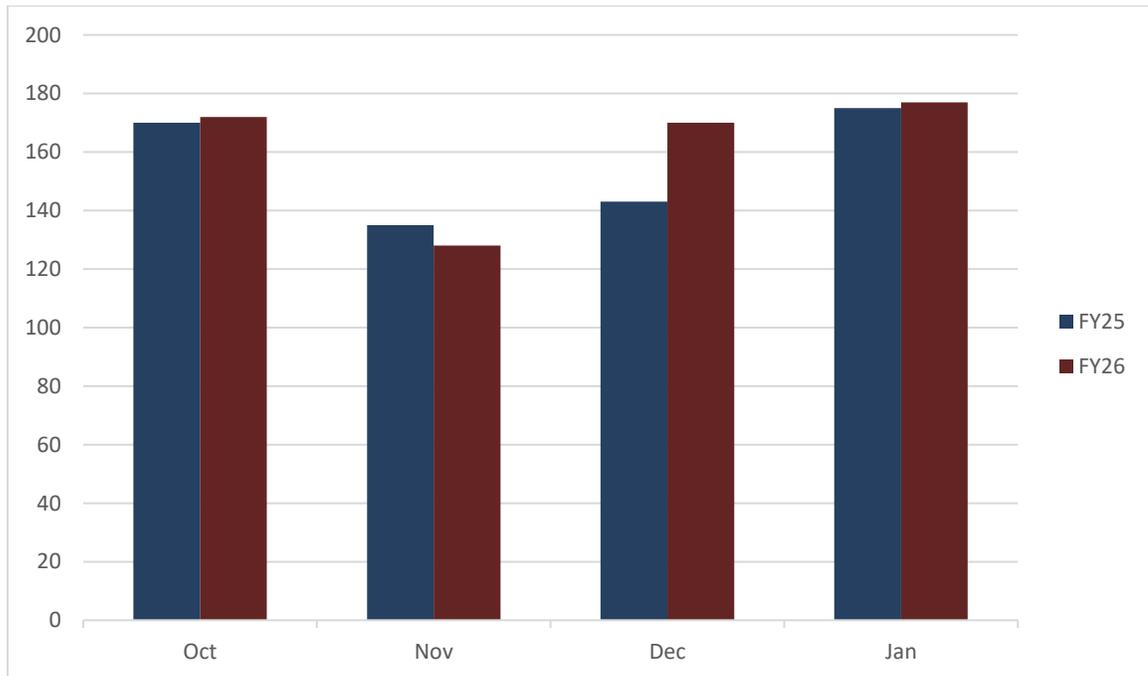


Figure 1 – Monthly Application Volume FY25 V. FY26

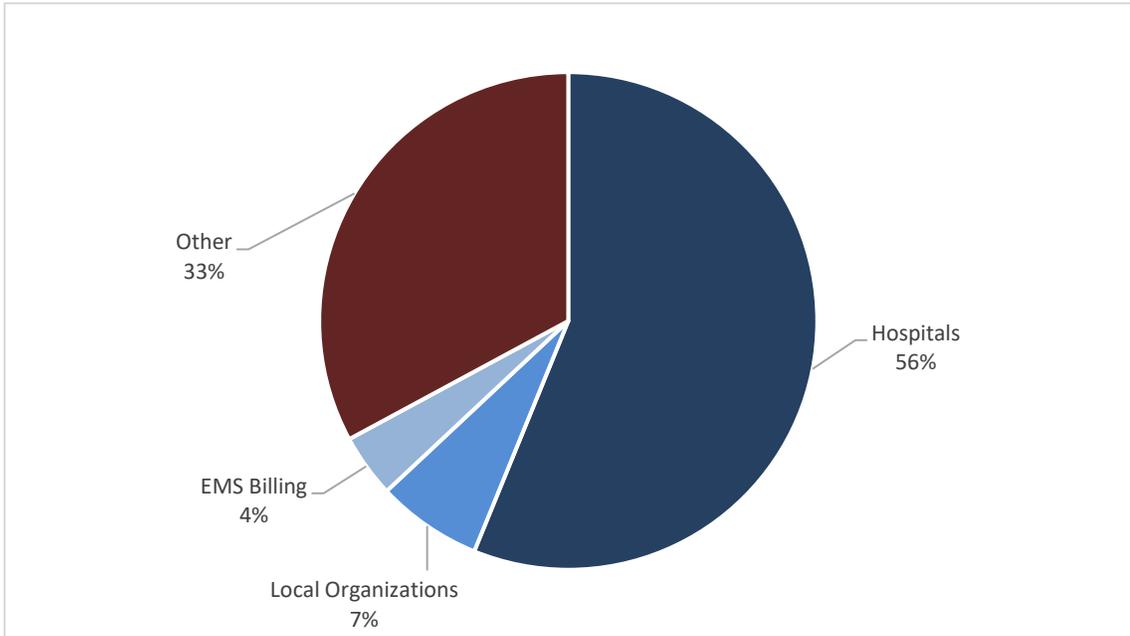


Figure 2 – New Application Sources

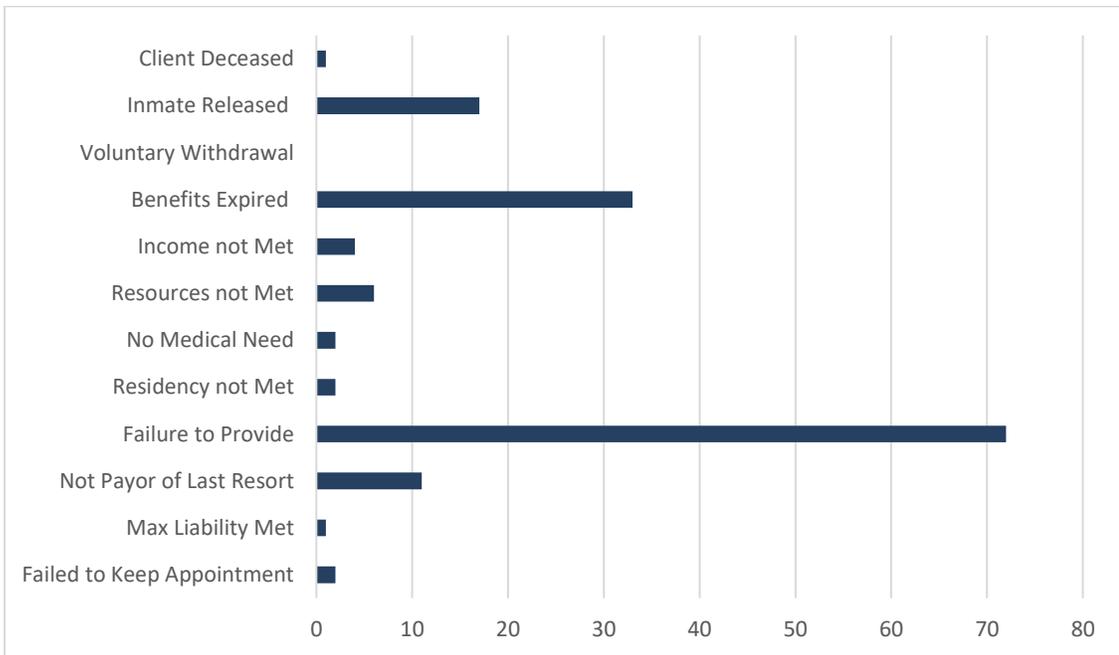


Figure 3 – Reasons for Application Denials

- 74 of the applications received were submitted through Laserfiche, an online application tool designed to facilitate easier access to HCAP information. The corresponding graph is a comparison between the volumes of applications received in FY25 versus FY26.

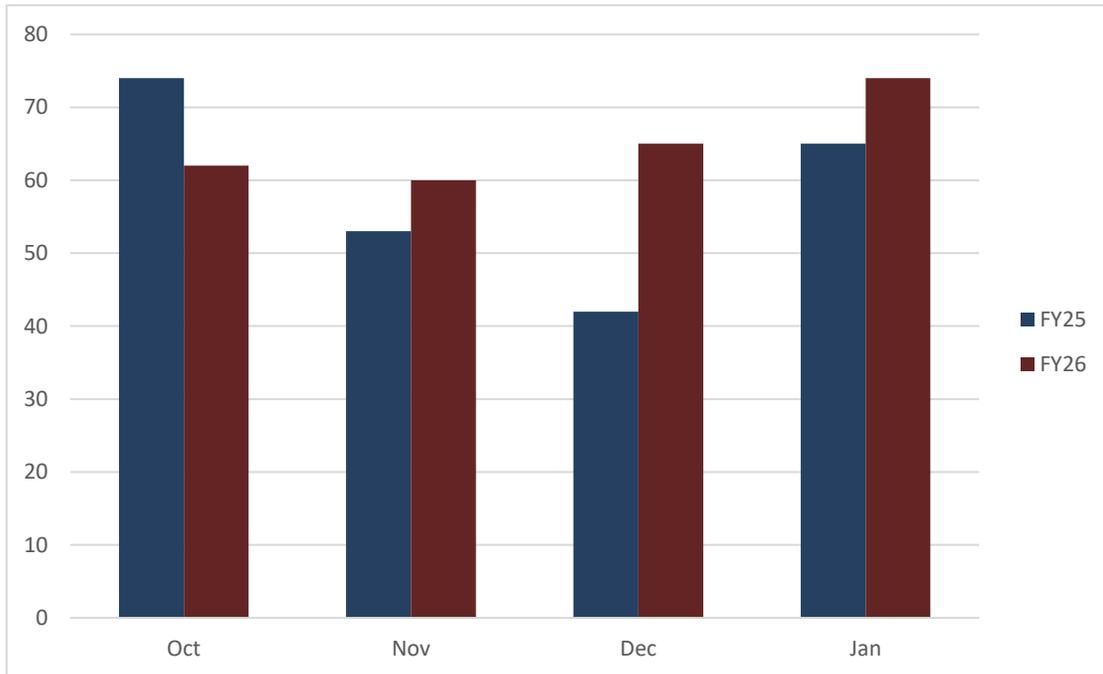


Figure 4 – Monthly Online Application Volume FY25 V. FY26

Enrollment

- January concluded with 312 active clients, a 6% decrease over December’s volume.
- Medical service utilization for January was at 66%, which is below FY25 average of 68%. Tracking medical utilization allows for critical adjustments and informs decisions to appropriately deploy resources for best client outcomes.
- Figure 5 compares FY25 and FY26 enrollment numbers while Figure 6 compares the number of clients enrolled in the three HCAP program classification for FY25 and FY26. MCICP clients who represent the lower income bracket of 0-21% of the FPIL continue to represent the largest group on the program.

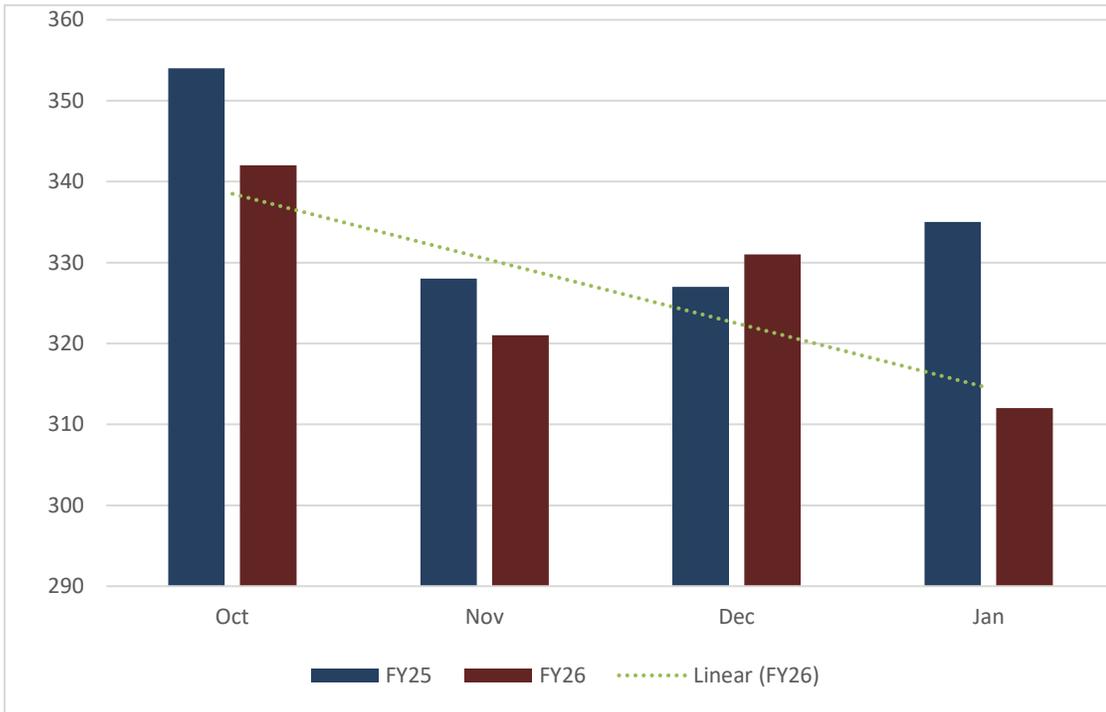


Figure 5 - Active Clients FY25 V. FY26

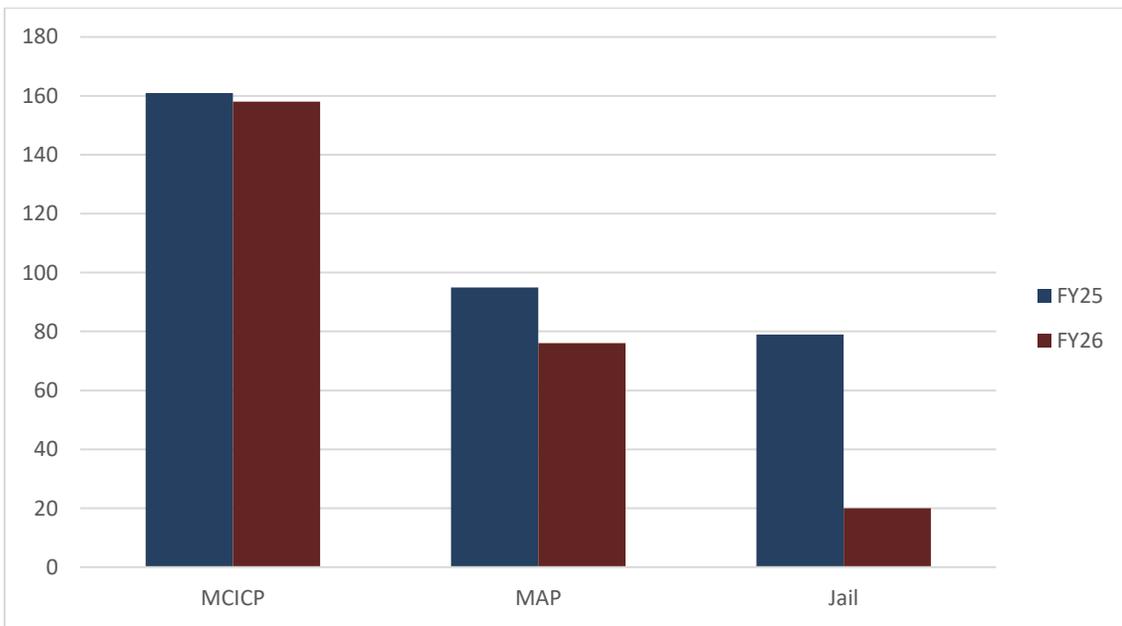


Figure 6 – January HCAP Program Breakdown FY25 V. FY26

New Clients

58 new clients were added to the program in January. The graph below depicts the current trend by showing the number of new clients added to the program monthly.

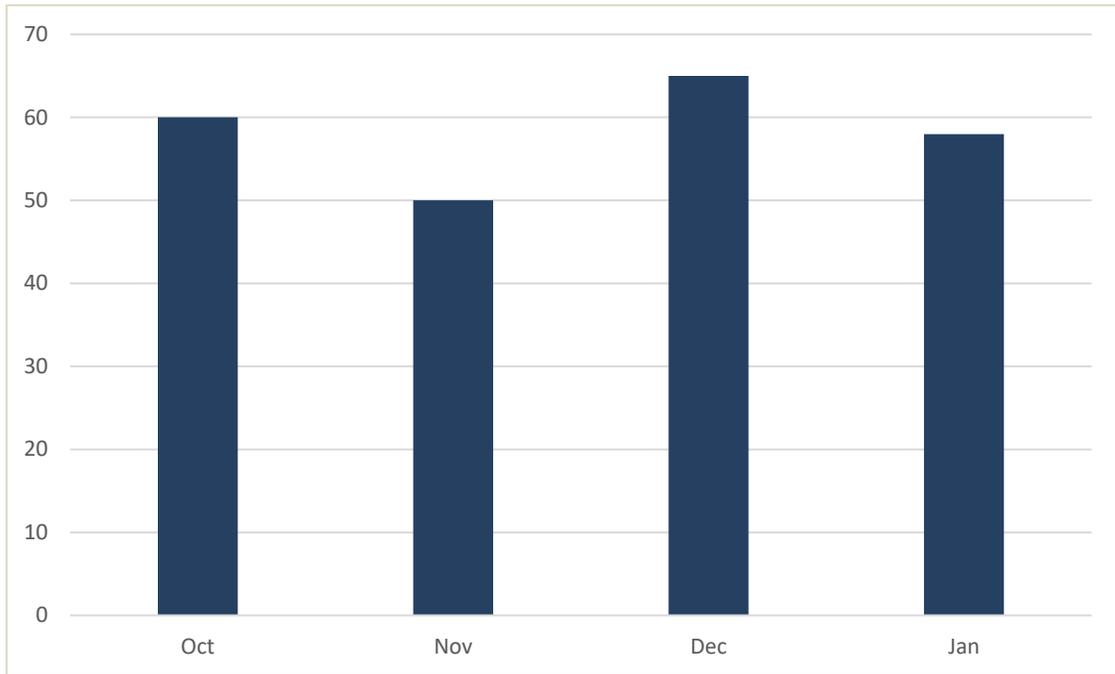


Figure 7 – Monthly New Clients

Bill Pay Updates

Claims Administration

- The team received 842 medical claims in January, which is a 16% increase from the volume of claims received in December. Uncompensated Care provider claims accounted for 21% of total, while Specialty Provider claims made up the remaining 79%. Figure 8 shows a monthly comparison between the volumes of medical claims received FY25 over FY26.

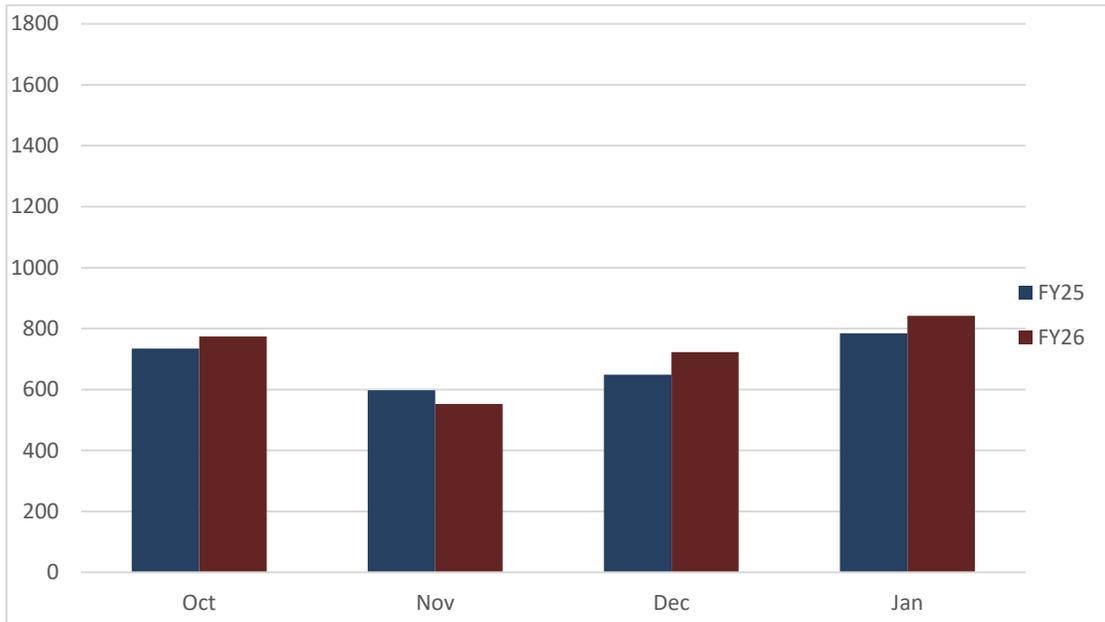


Figure 8 – Volume of Medical Claims FY25 V. FY26

- Total number of denied claims was 130, which constitutes 23% of all claims processed by the bill pay team. The main denial reasons are depicted in Figure 9. This information guides relevant conversations with providers.

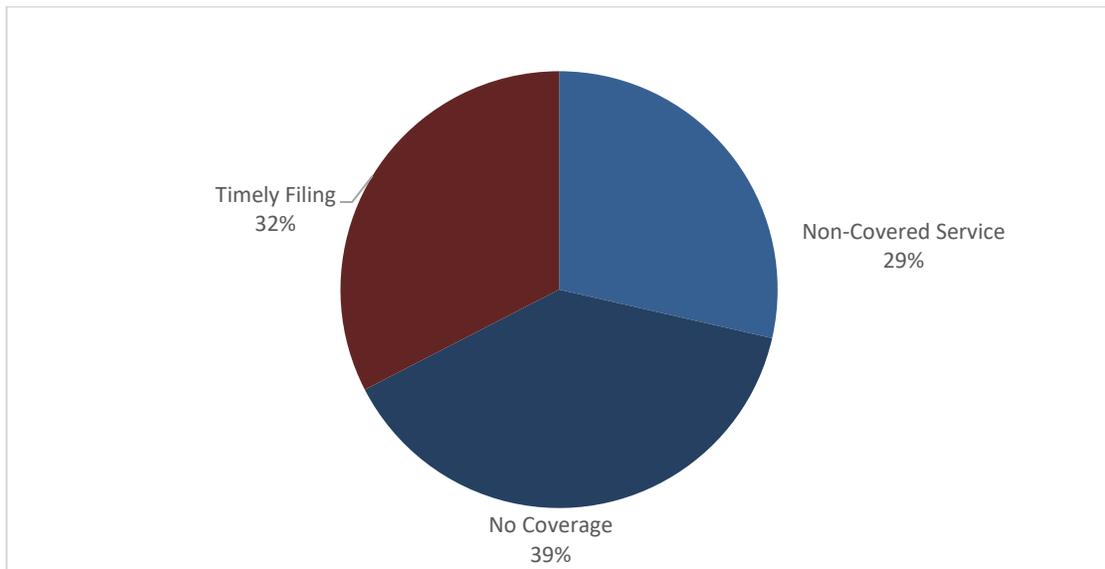


Figure 9 – Main Reasons for Denied Claims

Provider Utilization

- Figure 10 represents the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients utilize for their health care needs, while Figure 11 shows the amount spent on each of the most utilized provider types/group.

- UC hospital inpatient and outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals
- Inpatient/outpatient hospital with the IHC designation refers to CHI St. Luke's The Woodlands and other non-HCA local hospitals
- UC hospital inpatient and outpatient constitute our highest expenditures for claims processed in January.

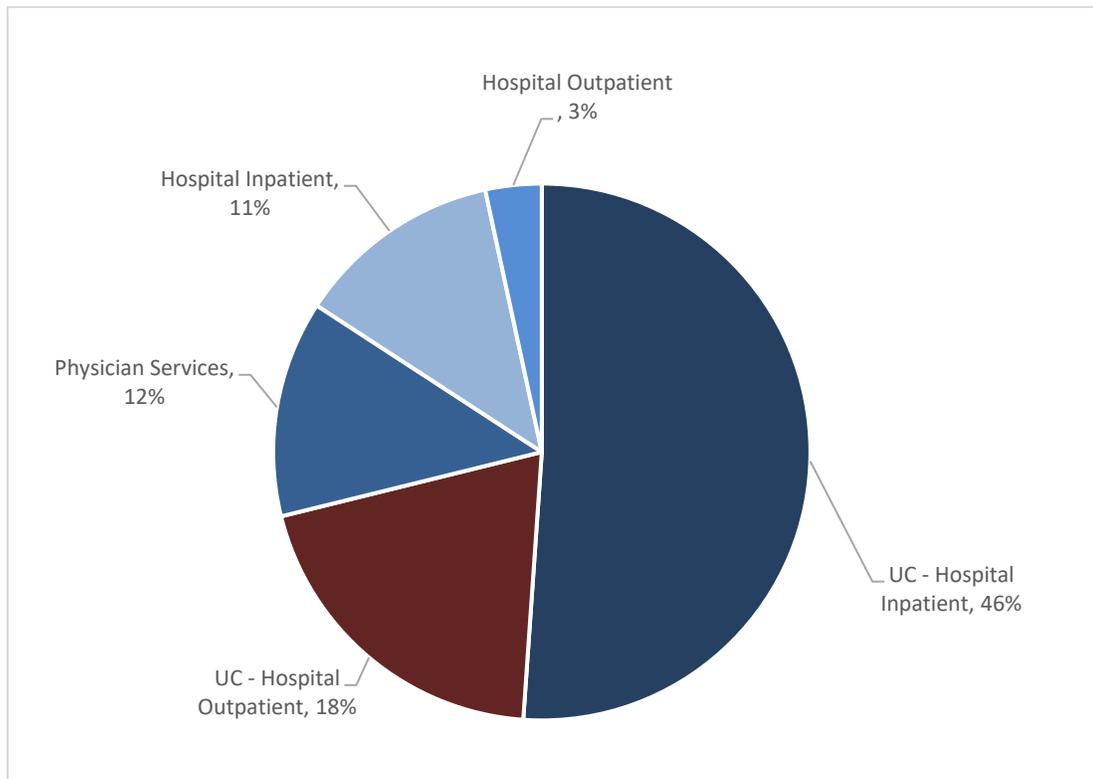


Figure 10 - Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients in January

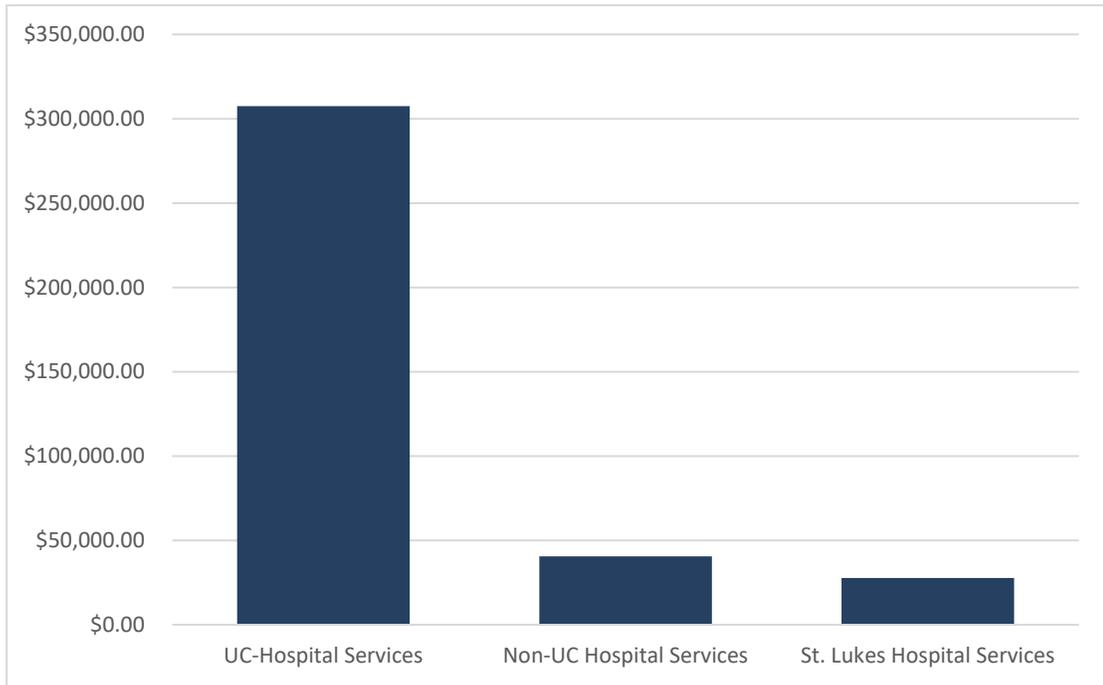


Figure 11 – Reimbursement Amount for Top Provider Groups

Case Management Updates

Education

This is a tool the case managers use to address chronic disease management. The goal is to encourage the adoption and maintenance of healthy behaviors needed for health stabilization. Our team emphasize care plans implemented by primary care providers, and conduct well checks with clients to foster compliance. Well checks are critical as they alert our staff to cases needing immediate medical attention. Below is a comparison graph of education efforts for the reporting month and the previous month.

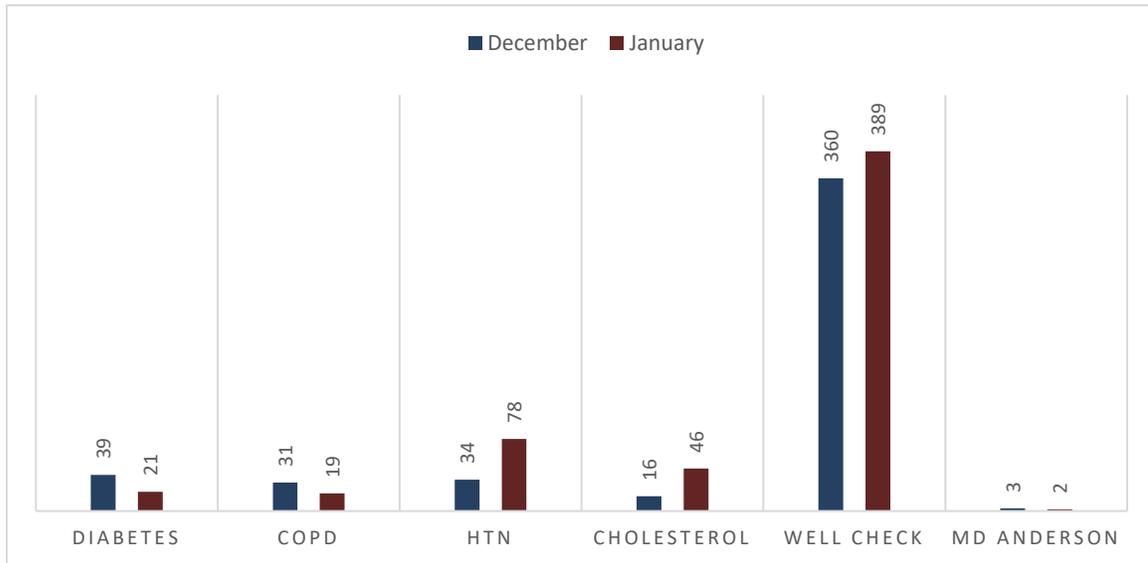


Figure 12 - Client Education

Top Five Diagnoses

The diagnoses below were extracted from claims processed in January. The following graphs provide a visual of the average cost of each claim for the top 5 diagnoses, and the corresponding reimbursement amount for services provided.

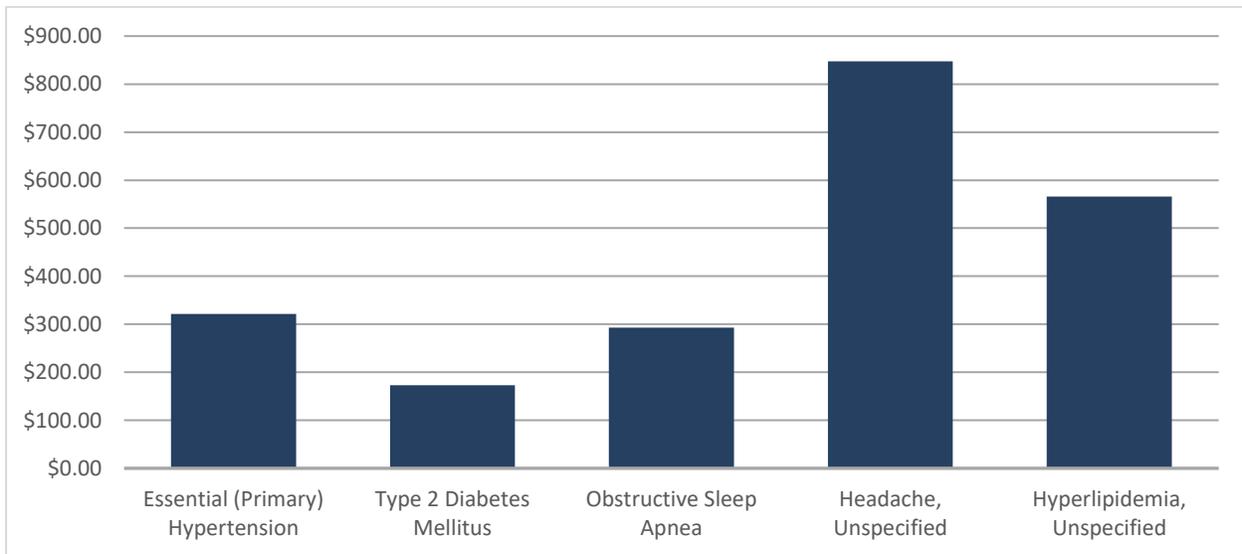


Figure 13 – Average Cost per Claim for Top 5 Diagnoses

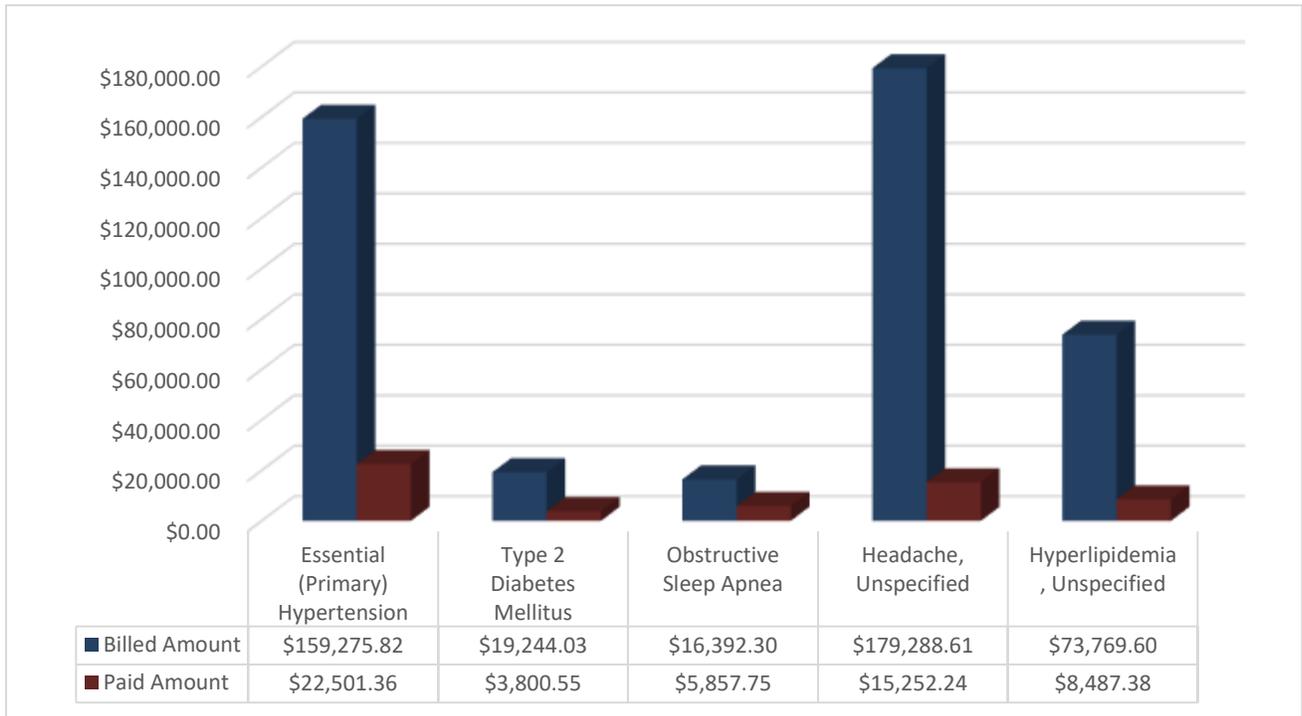


Figure 14 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability

Figure 15 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year, and Figure 16 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. One client has maximized their liability for the fiscal year, mirroring the trend from the same period last year.

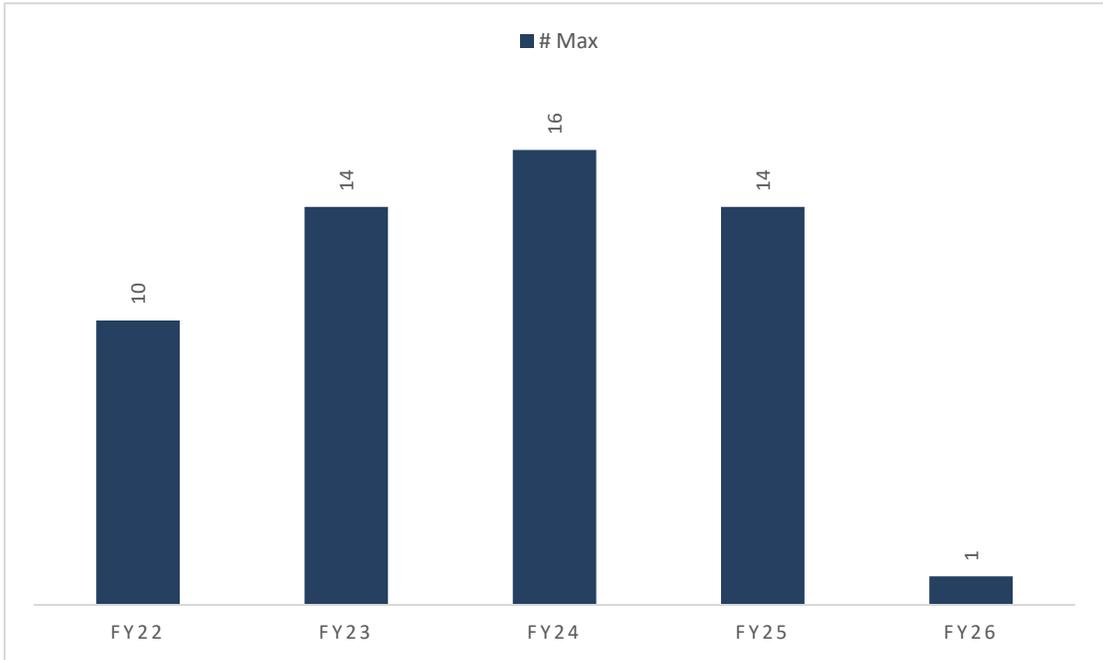


Figure 15 – Maximum Liability Exhausted FY22-26

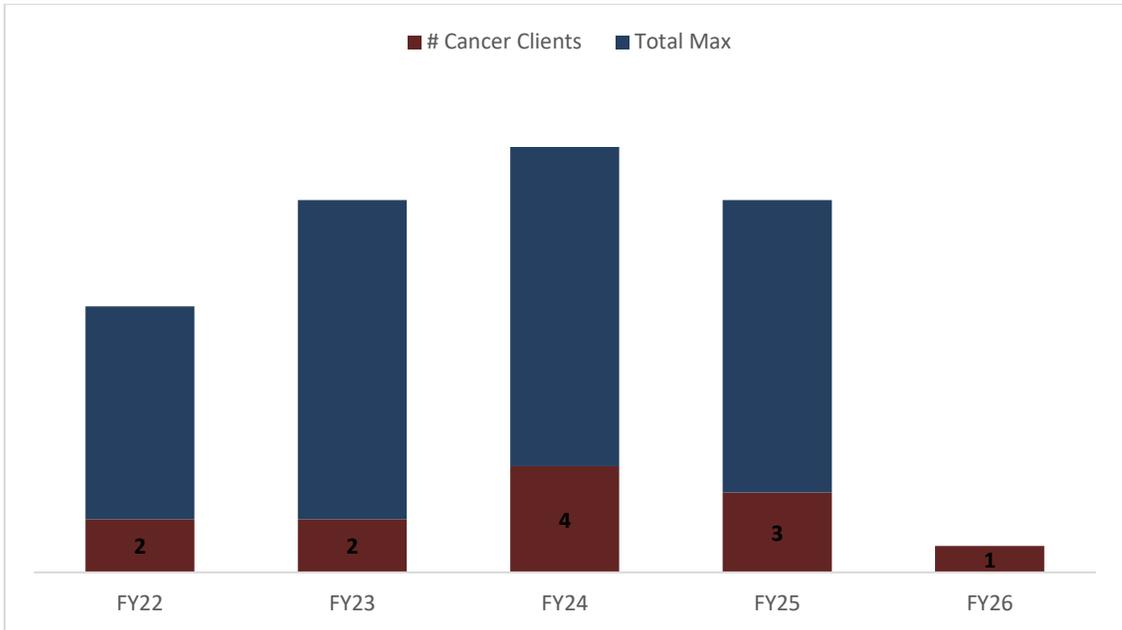


Figure 16 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

Prescription Benefit Updates:

Table 1

Month	Applying Clients	Total Applications	Monthly Savings= (ACQ + Dispensing Fee + 2%)
Jan-26	9	10	\$12,853.03

Dec-25	7	8	\$31,911.96
Nov-25	2	2	\$1,028.31
Oct-25	14	17	\$19,564.92
Sep-25	13	17	\$13,286.43
Aug-25	4	4	\$34,740.95
Jul-25	12	17	\$42,625.13
Jun-25	8	9	\$35,071.41
May-25	9	10	\$26,888.55
Apr-25	11	20	\$10,098.03
Mar-25	19	23	\$47,865.70
Feb-25	9	10	\$28,729.73
Jan-25	12	20	\$17,304.34

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine

603 claims were filled in January, a decrease of 5% from December's volume. 596 of the claims filled were generic and seven brand. This high percentage of generic claims helps produce a lower cost for clients as well as MCHD. The HCAP Pharmacy Representatives triage prescriptions daily to obtain this outcome. Figure 17 indicates the total number of RX's dispensed in a month and Figure 18 is MCHD's monthly cost for all RX's.

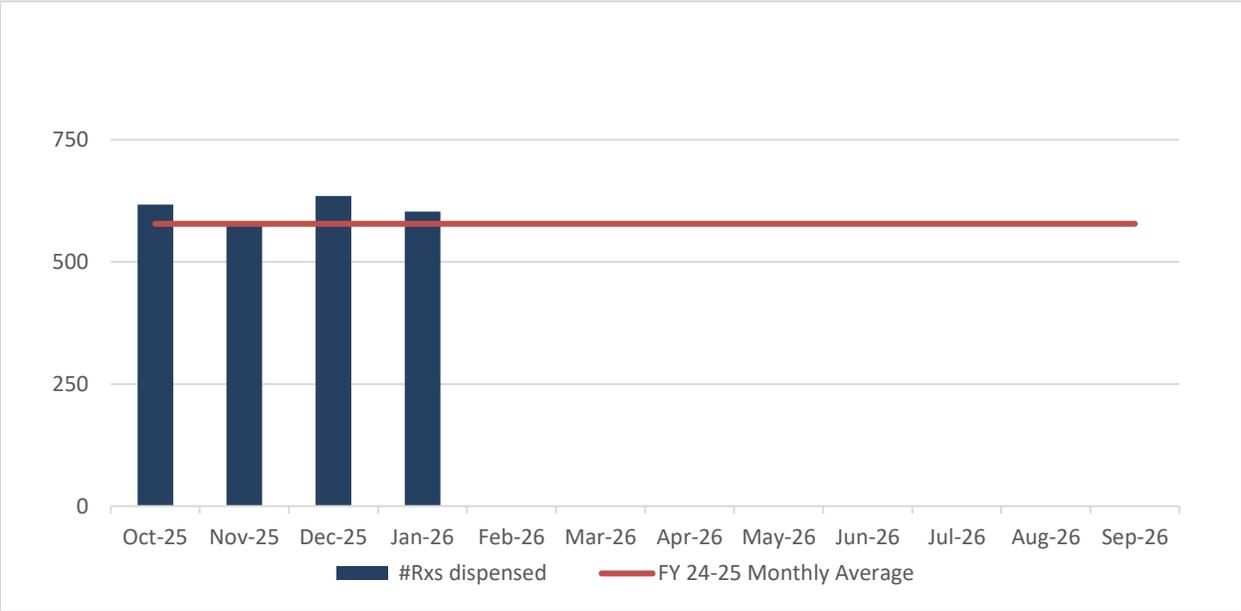


Figure 17 – Monthly Volume of Claims

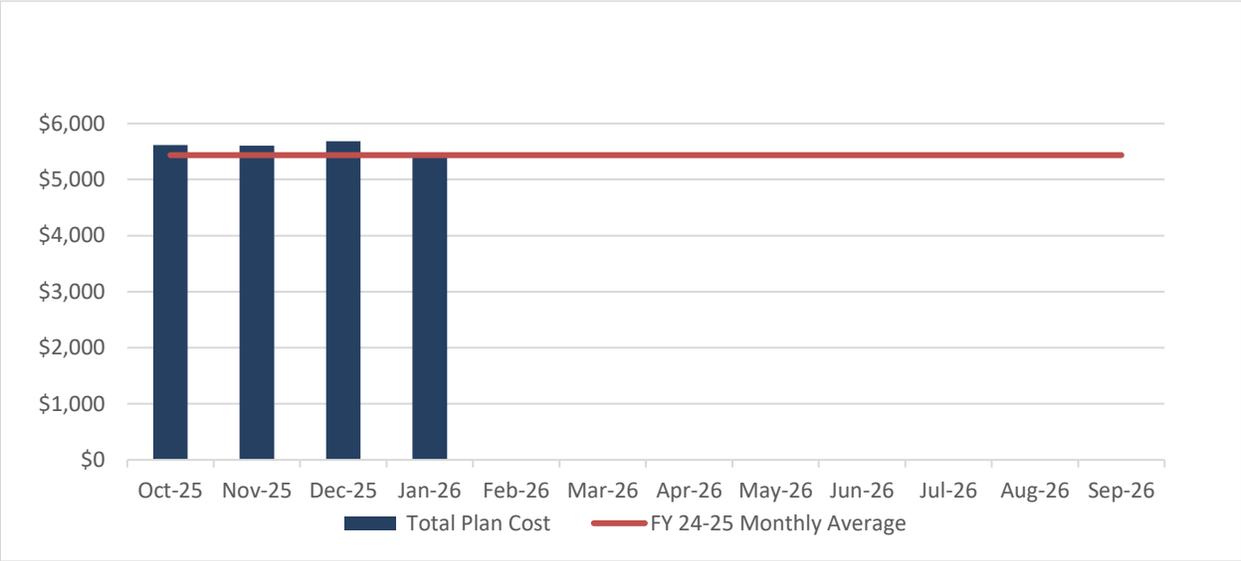


Figure 18 – Total Plan Cost

Agenda Item # 7e



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: February 24, 2026

Re: Update on Accounting and Billing Departments

Accounting

- The Accounting staff continues to work through the software conversion and is currently concentrating on budgeting and fixed assets.
- The annual financial audit is still in progress. The annual reports will be presented at the March Board meeting.
- The annual Tobacco Settlement submission is being prepared and will be submitted to the State by March 31st.
- The data for the Ambulance Supplemental Payment Program project has been submitted to our consultants (Public Consulting Group) for cost report preparation. The cost report will be submitted to the State by March 31st.

Billing

- Billing Software Conversion:
 - Billing continues to analyze work flow activity and make adjustments to improve processes. This will be a perpetual activity.
- Collections
 - Collections for the month of January 2026: \$2,075,161
 - Collections for the month of January 2025: \$2,225,424
- Days in Accounts Receivable
 - January 2026: 88
 - January 2025: 94

Agenda Item # 8



We Make a Difference!

To: Board of Directors

From: Emily Fitzgerald, HR Manager

Date: February 24, 2026

Re: District Policy – HR 25-313 Ambulance Services for MCHD employees

Consider and act on District Policies. (Mrs. Williams, Chair – Personnel Committee):

- a. HR 25-313 Ambulance Services for MCHD Employees.

	AMBULANCE SERVICE FOR MCHD EMPLOYEES	Page 1 of 1
Department	Policy Number	CAAS Reference Number
Human Resources	25-313	

I. POLICY

Montgomery County Hospital District shall accept third party payment (including MCHD health insurance) for ambulance services as payment in full for **full-time** employees and their immediate family members. Immediate family for this policy is defined as current spouse and dependents. Employees, not covered by a MCHD health insurance plan, must make a written request with the date, run number and the relationship of the transported patient to the Billing Manager. ~~Final approval will be granted by the CFO.~~

DRAFT

References
Policy # 10-313

Original Date 04/2014 Review/Revision Date MM/YYYY X Supersedes all Previous Date Approved by the Board of Directors 04/22/2014

	AMBULANCE SERVICE FOR MCHD EMPLOYEES	Page 1 of 1
Department	Policy Number	CAAS Reference Number
Human Resources	25-313	

I. POLICY

Montgomery County Hospital District shall accept third party payment (including MCHD health insurance) for ambulance services as payment in full for full-time employees and their immediate family members. Immediate family for this policy is defined as current spouse and dependents. Employees, not covered by a MCHD health insurance plan, must make a written request with the date, run number and the relationship of the transported patient to the Billing Manager.

References
Policy # 10-313

Original Date 04/2014 Review/Revision Date 02/2026 X Supersedes all Previous Date approved by Compliance 02/11/2026 Date Approved by the Board of Directors 02/24/2026

Agenda Item # 9



To: Board of Directors

We Make a Difference!

From: Justin Evans

Date: February 24, 2026

Re: Conversion to Direct Current (DC) power at tower sites

Consider and act on the conversion to Direct Current (DC) power at tower sites, per MCHD RFP contract FY2023-04-02. We budgeted \$450,000.00 to convert all six towers' RF (radio frequency) equipment to operate on DC power. This conversion will replace existing UPS (Uninterruptible Power Supply) systems, which provide short-term backup power during outages and are over 15 years old and have reached the end of their service life per the manufacturer.

The board approved the purchase of equipment for four tower sites last month at a cost of \$447,870.36. This leaves a remaining budget of \$2,129.64. To complete the remaining two sites, we will need a budget amendment this year in the amount of \$221,805.54. If we delay the purchase and installation until the next budget year, we estimate an \$11,000 to \$16,000 increase in equipment and installation costs.

Budget	\$ 450,000.00		Budget	\$ 450,000.00		Remaining Budget	\$ 2,129.64
DC 4 SITE	\$ 447,870.36		DC 6 SITE	\$671,805.54		DC 2 SITE	\$223,935.18
	\$ 2,129.64			\$ (221,805.54)			\$ (221,805.54)
PER SITE	\$ 111,967.59		PER SITE	\$111,967.59		PER SITE	\$111,967.59

\$223,935.18	5%	\$11,196.76	\$235,131.94
\$223,935.18	7%	\$15,675.46	\$239,610.64

Yes No N/A

- Budgeted item?
- Within budget?
- Renewal contract?
- Special request?

Dailey and Wells Communications, Inc.

3440 E. Houston St., San Antonio, TX 78219

MCHD FY2023-04-02



Bill To:

Justin Evans
Montgomery County Hospital District
Please email all invoices to
accounts payable@mchd-tx.org
Accounts Payable
PO Box 478
Conroe, TX 77305
jevans@mchd-tx.org

Ship To:

Justin Evans
Montgomery County Hospital District
MCHD Radio Shop
Attention: Shipping & Receiving
1300 South Loop 336 West
Conroe, TX 77304
jevans@mchd-tx.org

Quotation

Quote Number: 2026-4778
Terms: Net 30 Days
Quote Date: 01/21/2026
Valid Until: 03/22/2026
Print Date: 01/21/2026

Quote Title: DC Power Migration (6 Sites)

Sales Person:

Michael Lee Lockwood

michael.lockwood@dwcomm.com

+1 (281) 713-0405

Line	Qty	Part Number	Description	List Price	Unit Price	Ext. Price
1	6	VS-CL9P	KIT,RT-SW,AC 1-6CH/DC 1-4CH	\$ 30.00	\$ 22.20	\$ 133.20
2	6	VS-CK3N	KIT,RT-SW,SW-SW,AC 7-8CH/DC 5-8CH	\$ 30.00	\$ 22.20	\$ 133.20
3	6	VS-CK3U	KIT,RT-RT,RT-SW,SW-SW,DC/DC REDUN/9-24CH	\$ 45.00	\$ 33.30	\$ 199.80
4	6	SAMD8R	POWER SUPPLY, DC, VIDA EDGE	\$ 255.00	\$ 188.70	\$ 1,132.20
5	114	SV-PS2P-DC	Power Supply,-48V,DC,MASTR V	\$ 3,610.00	\$ 2,671.40	\$ 304,539.60
6	114	SV-CA6Y	CABLE,DC DSTRBN,MV POWER SUPPLY 12 IN	\$ 32.00	\$ 23.68	\$ 2,699.52
7	60	SV-CA5J	CABLE,DC POWER,48 IN	\$ 100.00	\$ 74.00	\$ 4,440.00
8	18	SV-NZN8S-DC	Fan Tray,MASTR V, DC	\$ 910.00	\$ 673.40	\$ 12,121.20
9	24	SV-ZM2T	KIT, LOW PWR DC BLOCK MTG	\$ 1,395.00	\$ 1,032.30	\$ 24,775.20
10	30	SV-ZM2U	KIT, HIGH PWR DC BLOCK MTG	\$ 1,285.00	\$ 950.90	\$ 28,527.00
11	18	SV-CL2D-DC	Cable,3560v2 Switch, DC Power	\$ 27.00	\$ 19.98	\$ 359.64
12	6	DCKIT5000	DC Wiring Kit	\$ 5,000.00	\$ 5,000.00	\$ 30,000.00
13	6	BRAVOST2500	Standalone Inverter System 2500 VA	\$ 17,394.68	\$ 17,394.68	\$ 104,368.08
14	12	NE075AC48ATEZ	4085 watt rectifier module	\$ 696.80	\$ 696.80	\$ 8,361.60
15	1	Services	Labor - Professional Services	\$ 150,015.30	\$ 150,015.30	\$ 150,015.30

Shipping is Pre-Paid and Added to Invoice UNLESS OTHERWISE QUOTED

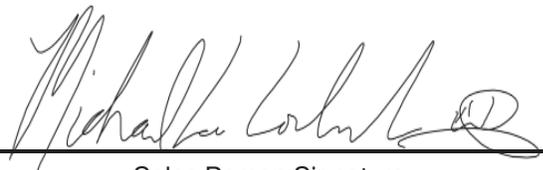
Quotation Totals

If your purchasing policy requires shipping charges added to the order, please advise your sales representative prior to submitting a purchase order.

Currency: US Dollar

Subtotal: \$ 671,805.54

Total: \$ 671,805.54


Sales Person Signature

Dailey and Wells Communications, Inc.

3440 E. Houston St., San Antonio, TX 78219

MCHD FY2023-04-02



Bill To:

Justin Evans
Montgomery County Hospital District
Please email all invoices to
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Accounts Payable
PO Box 478
Conroe, TX 77305
jevans@mchd-tx.org

Ship To:

Justin Evans
Montgomery County Hospital District
MCHD Radio Shop
Attention: Shipping & Receiving
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Conroe, TX 77304
jevans@mchd-tx.org

Quotation

Quote Number: 2025-4648
Terms: Net 30 Days
Quote Date: 10/29/2025
Valid Until: 01/31/2026
Print Date: 01/21/2026

Quote Title: DC Power Migration (4 Sites)

Sales Person:

Michael Lee Lockwood

michael.lockwood@dwcomm.com

+1 (281) 713-0405

Line	Qty	Part Number	Description	List Price	Unit Price	Ext. Price
1	4	VS-CL9P	KIT,RT-SW,AC 1-6CH/DC 1-4CH	\$ 30.00	\$ 22.20	\$ 88.80
2	4	VS-CK3N	KIT,RT-SW,SW-SW,AC 7-8CH/DC 5-8CH	\$ 30.00	\$ 22.20	\$ 88.80
3	4	VS-CK3U	KIT,RT-RT,RT-SW,SW-SW,DC/DC REDUN/9-24CH	\$ 45.00	\$ 33.30	\$ 133.20
4	4	SAMD8R	POWER SUPPLY, DC, VIDA EDGE	\$ 255.00	\$ 188.70	\$ 754.80
5	76	SV-PS2P-DC	Power Supply,-48V,DC,MASTR V	\$ 3,610.00	\$ 2,671.40	\$ 203,026.40
6	76	SV-CA6Y	CABLE,DC DSTRBN,MV POWER SUPPLY 12 IN	\$ 32.00	\$ 23.68	\$ 1,799.68
7	40	SV-CA5J	CABLE,DC POWER,48 IN	\$ 100.00	\$ 74.00	\$ 2,960.00
8	12	SV-NZN8S-DC	Fan Tray,MASTR V, DC	\$ 910.00	\$ 673.40	\$ 8,080.80
9	16	SV-ZM2T	KIT, LOW PWR DC BLOCK MTG	\$ 1,395.00	\$ 1,032.30	\$ 16,516.80
10	20	SV-ZM2U	KIT, HIGH PWR DC BLOCK MTG	\$ 1,285.00	\$ 950.90	\$ 19,018.00
11	12	SV-CL2D-DC	Cable,3560v2 Switch, DC Power	\$ 27.00	\$ 19.98	\$ 239.76
12	4	DCKIT5000	DC Wiring Kit	\$ 5,000.00	\$ 5,000.00	\$ 20,000.00
13	4	BRAVOST2500	Standalone Inverter System 2500 VA	\$ 17,394.68	\$ 17,394.68	\$ 69,578.72
14	8	NE075AC48ATEZ	4085 watt rectifier module	\$ 696.80	\$ 696.80	\$ 5,574.40
15	1	Services	Labor - Professional Services	\$ 100,010.20	\$ 100,010.20	\$ 100,010.20

Shipping is Pre-Paid and Added to Invoice UNLESS OTHERWISE QUOTED

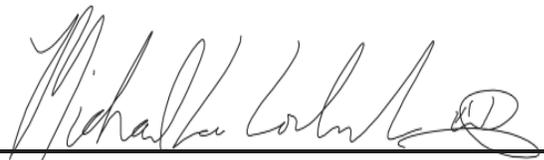
Quotation Totals

If your purchasing policy requires shipping charges added to the order, please advise your sales representative prior to submitting a purchase order.

Currency: US Dollar

Subtotal: \$ 447,870.36

Total: \$ 447,870.36


Sales Person Signature

AGENDA ITEM # 10

Board Mtg: 02/24/26

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 12/03/25 to 01/28/26

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>December</u>			
December 3, 2025	Yes	\$	17,062.19
December 10, 2025	Yes	\$	66,874.66
December 17, 2025	Yes	\$	16,143.57
Total December Payments - MTD		\$	100,080.42
Monthly Budget - December 2025		\$	161,047.00
<u>January</u>			
January 7, 2026	No	\$	77,376.39
January 14, 2026	No	\$	22,032.55
January 21, 2026	No	\$	9,399.39
January 28, 2026	No	\$	49,375.05
Total January Payments - MTD		\$	158,183.38
Monthly Budget - January 2026		\$	161,048.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 11

Board Mtg: 02/24/26

Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 02/01/26 through 02/28/26

<u>Disbursement Date</u>	<u>Value of Services Provided by HCA and Affiliated Providers</u>
<u>February</u>	
Reduce Voluntary Contribution for Medicaid 1115 Waiver (Jul 2025 - Jan 2026)	\$ (484,115.00)
February Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 195,627.00
Amount to Accrue for February 2026	\$ (288,488.00)
Budgeted Amount February 2026	\$ 277,163.00
Over / (Under) Budget	\$ (565,651.00)

AGENDA ITEM # 12

Board Mtg.: 02/24/26

Montgomery County Hospital District Financial Dashboard for January 2026 (dollars expressed in 000's)

	Jan 2026	Jan 2025	Var	Var %
Cash and Investments	73,238	69,436	3,802	5.5%
Income Statement				
	Jan 2026 Actual	YTD Actual	Total Annual Budget	% YTD Annual Budget
Revenue				
Tax Revenue	16,454	41,121	52,148	78.9%
EMS Net Revenue	2,909	10,629	30,475	34.9%
Other Revenue	1,008	2,630	9,873	26.6%
Total Revenue	20,371	54,381	92,496	58.8%
Expenses				
Payroll	5,231	19,289	59,706	32.3%
Operating	1,296	5,361	20,228	26.5%
Indigent Healthcare	354	1,576	5,259	30.0%
Total Operating Expenses	6,880	26,226	85,192	30.8%
Capital	1,420	3,848	19,922	19.3%
Total Expenditures	8,300	30,074	105,114	28.6%
Revenue Over / (Under) Expenses	12,071	24,307	(12,618)	

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Months	% of Total
4	33%

Total Tax Revenue: Year-to-date, we have collected \$41.1M, which is 93.1% of the year-to-date budget and 78.9% of total budgeted Tax Revenue.

EMS Net Revenue: Year-to-date, EMS Net Revenue is \$10.6M or 34.9% of fbudget.

Other Revenue: Year-to-Date, Other Revenue is \$2.6M, which is 26.6% of budget.

Total Operating Expenses: Year-to-date, expenses 30.8% of budget.

Capital: Year-to-date, Capital Expenditures are \$3.8M.

Montgomery County Hospital District Balance Sheet

For the period ending Jan - Total Fund (10 & 22)

FY26

Assets

10100 - Petty Cash	1,400.00
11401 - MCHD Operating Account WF	4,513,215.15
11501 - PH Operating Account	349,999.50
11510 - MCPHD Operating Account-WF	11,881.42
12500 - Investments MMDA	25,038,599.25
13100 - TexPool	10,483,252.86
13300 - MCHD Investments WF Bank	11,361,659.66
13301 - PH Investments WF Bank	1,907,892.16
13400 - TexStar	10,465,169.02
13500 - Investments CD	9,104,732.18
Cash and Equivalents	73,237,801.20
14100 - A/R-EMS Billings	11,529,716.68
14200 - Allowance for Bad Debt	(1,394,374.93)
14300 - A/R Other	4,664,224.69
14305 - A/R Employee	18,336.42
14400 - A/R-Grant Revenue	140,887.44
14450 - Capital Lease Receivable	1,539,022.58
14605 - Capital Lease Interest Receivable	5,938.18
14700 - Taxes Receivable	13,035,445.11
14750 - Allowance for Bad Debt-Tax Rev	(421,256.38)
Receivables	29,117,939.79
14800 - Deposits	18,288.00
14900 - Prepaid Expenses	415,807.70
15000 - Inventory	1,400,031.29
Other Assets	1,834,126.99
Total Assets	104,189,867.98

Montgomery County Hospital District Balance Sheet

For the period ending Jan - Total Fund (10 & 22)

FY26

Liabilities

20500 - Accounts Payable	162,100.36
20600 - Accounts Payable-Other	11,901.11
21000 - Accrued Expenditures	2,798,106.96
21400 - Accrued Payroll	874,623.77
21525 - P/R-Charitable Deductions	7,662.95
21585 - P/R-Flexible Spending	27,672.79
21590 - P/R-Supplemental Insurance Premiums	1,438.86
21595 - P/R-Health Savings	(5,544.20)
21650 - TCDRS Defined Benefit Plan	872,951.96

Total Current Liabilities 4,750,914.56

23000 - Deferred Tax Revenue	12,614,188.73
23200 - Deferred Revenue	92,228.64
23300 - Deferred Capital Lease Revenue	1,402,536.47

Deferred Inflow 14,108,953.84

Total Liabilities 18,859,868.40

Capital

30225 - Assigned - Open Purchase Orders	13,811,405.11
30400 - Nonspendable - Inventory	1,400,031.29
30700 - Nonspendable - Prepaids	415,807.70
32001 - Committed - Uncompensated Care	7,500,000.00
32002 - Committed - Capital Replacement	1,900,000.00
32003 - Committed - Capital Maintenance	100,000.00
32004 - Committed - Catastrophic Events	5,000,000.00
39000 - Unassigned Fund Balance	55,202,755.48

Capital 85,329,999.58

Total Liabilities and Capital 104,189,867.98

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Jan - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
Total Department				
Revenue				
40000 - Tax Revenue	16,306,563.19	40,615,307.63	51,106,066.00	79.47%
40100 - Delinquent Tax Revenue	112,616.17	407,552.44	574,391.00	70.95%
40200 - Penalties and Interest	17,026.81	80,753.53	459,257.00	17.58%
40300 - Miscellaneous Tax Revenue	17,608.92	17,608.92	8,423.00	209.06%
Tax Revenue	16,453,815.09	41,121,222.52	52,148,137.00	78.85%
40500 - Advanced Life Support Revenue	4,475,631.26	18,308,107.95	58,824,083.00	31.12%
40550 - Basic Life Support Revenue	1,165,627.60	4,240,218.28	10,513,735.00	40.33%
40600 - Transfer Service Fees	0.00	0.00	8,052.00	0.00%
40650 - Non-Transport Fees	29,625.00	141,852.50	425,320.00	33.35%
40800 - Contractual Allowance	(1,617,167.63)	(7,058,920.40)	(22,940,767.00)	30.77%
40825 - Charity Care	(1,290,065.89)	(6,744,821.82)	(13,933,306.00)	48.41%
40850 - Provision for Bad Debt	126,724.28	1,662,999.09	(2,532,692.00)	65.66%
40875 - Recovery of Bad Debt	18,463.99	79,770.15	111,000.00	71.87%
EMS Net Revenue	2,908,838.61	10,629,205.75	30,475,425.00	34.88%
41025 - Ambulance Supplemental Payment Program	0.00	0.00	1,000,000.00	0.00%
41050 - Contract Revenue	1,636.37	9,143.49	209,451.00	4.37%
41075 - Dispatch Fees	10,035.00	37,845.00	385,612.00	9.81%
41105 - Education/Training Revenue	17,124.25	29,315.70	182,448.00	16.07%
41125 - Employee Medical Premiums	121,563.67	555,401.99	1,680,688.00	33.05%
41150 - EMS-Trauma Fund Income	0.00	0.00	30,000.00	0.00%
41175 - Gain/Loss on Sale of Assets	67,500.00	67,500.00	291,750.00	23.14%
41200 - Immunization Fees	1,480.00	5,467.38	24,456.00	22.36%
41225 - Inter Local 800 Mhz	0.00	0.00	329,996.00	0.00%
41250 - Interest Income	500.61	1,510.81	4,800.00	31.48%
41255 - Interest Income-Capital Lease	5,082.94	20,856.85	61,302.00	34.02%
41275 - Investment Income	185,659.93	665,671.87	2,276,000.00	29.25%
41325 - MDC Revenue - First Responders	95,206.00	95,656.00	90,150.00	106.11%
41350 - Miscellaneous Income	384,618.38	635,169.65	779,540.00	81.48%
41410 - P.A. Processing Fees	0.00	0.00	120.00	0.00%
41425 - Proceeds from Capital Lease	0.00	0.00	214,000.00	0.00%

Montgomery County Hospital District Preliminary Income Statement - Actual vs. Budget

For the period ending Jan - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
41450 - Proceeds from Grant Funding	72,661.71	270,326.25	828,287.00	32.64%
41545 - Stand-By Fees	4,462.50	74,222.90	194,532.00	38.15%
41625 - Tobacco Settlement Proceeds	0.00	0.00	800,000.00	0.00%
41650 - Tower Contract Revenue	25,494.50	101,977.96	443,080.00	23.02%
41675 - VHF Project Revenue	10,806.11	43,150.39	0.00	0.00%
41700 - Weyland Bldg. Land Lease	4,265.83	17,063.31	47,192.00	36.16%
Other Revenue	1,008,097.80	2,630,279.55	9,873,404.00	26.64%
Total Revenue	20,370,751.50	54,380,707.82	92,496,966.00	58.79%

Expenditure

51100 - Regular Pay	2,806,040.23	10,977,172.47	33,958,932.00	32.32%
51200 - Overtime Pay	377,327.18	1,250,069.65	3,685,554.00	33.92%
51300 - Paid Time Off	363,808.50	1,493,849.89	4,009,279.00	37.26%
51400 - Stipend Pay	20,035.95	93,711.48	349,034.00	26.85%
51500 - Payroll Taxes	260,179.91	984,530.72	3,039,807.00	32.39%
51650 - TCDRS Plan	338,395.51	1,311,862.74	3,959,385.00	33.13%
51700 - Health & Dental	631,818.10	856,553.42	1,156,821.00	74.04%
51710 - Health Insurance Claims	460,978.79	2,105,505.28	8,416,836.00	25.02%
51720 - Health Insurance Admin Fees	(27,398.42)	215,588.78	1,130,280.00	19.07%
Payroll Expenses	5,231,185.75	19,288,844.43	59,705,928.00	32.31%
52000 - Accident Repair	73.05	1,129.44	60,000.00	1.88%
52100 - Accounting/Auditing Fees	25,000.00	25,000.00	56,100.00	44.56%
52200 - Advertising	200.20	899.20	16,600.00	5.42%
52300 - Bank Charges	0.50	160.70	0.00	0.00%
52500 - Bio-Waste Removal	4,423.78	17,651.14	50,400.00	35.02%
52600 - Books/Materials	13,013.54	37,615.42	268,143.00	14.03%
52700 - Business Licenses	385.78	2,417.20	59,963.00	4.03%
52725 - Capital Lease Expense	20,873.24	82,486.78	275,971.00	29.89%
52730 - Capital Lease Interest Expense	8,550.16	30,349.57	86,918.00	34.92%
52735 - Capital IT Subscription Assets Interest Expense	451.81	2,128.93	0.00	0.00%
52900 - Collection Fees	23,773.46	36,975.20	39,600.00	93.37%
52950 - Community Education	1,122.00	1,582.00	6,522.00	24.26%
53000 - Computer Maintenance	17,385.13	154,111.14	867,253.00	17.77%
53050 - Computer Software	30,310.47	785,364.26	1,904,557.00	41.24%

Montgomery County Hospital District Preliminary Income Statement - Actual vs. Budget

For the period ending Jan - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
53075 - Computer Software - MDC First Responder	4,630.00	58,358.22	56,100.00	104.03%
53100 - Computer Supplies/Non-Capital	5,356.46	7,671.24	61,105.00	12.55%
53150 - Conferences - Fees, Travel, & Meals	7,548.31	49,554.89	250,149.00	19.81%
53300 - Contracted Services	173,073.57	547,372.63	1,941,754.00	28.19%
53310 - Contractual Obligations-County Appraisal	116,604.00	116,604.00	486,689.00	23.96%
53330 - Contractual Obligations-Other	26,276.53	96,815.48	197,923.00	48.92%
53335 - Contractual Obligations-Tax Collector Assessor	261.13	122,820.32	130,100.00	94.40%
53400 - Credit Card Processing Fee	4,556.74	21,201.95	58,116.00	36.48%
53500 - Customer Property Damage	0.00	5,025.17	20,000.00	25.13%
53550 - Customer Relations	5,624.40	22,497.60	85,400.00	26.34%
53800 - Disposable Linen	10,038.00	32,599.26	67,956.00	47.97%
53900 - Disposable Medical Supplies	160,326.55	361,076.44	1,767,052.00	20.43%
54000 - Drug Supplies	32,205.30	73,862.93	460,225.00	16.05%
54100 - Dues/Subscriptions	4,344.94	52,801.83	124,650.00	42.36%
54200 - Durable Medical Equipment	26,695.78	123,133.41	838,619.00	14.68%
54350 - Employee Health/Wellness	4,632.85	9,126.64	87,000.00	10.49%
54450 - Employee Recognition	7,166.92	52,059.51	154,950.00	33.60%
54500 - Equipment Rental	0.00	1,155.16	34,254.00	3.37%
54700 - Fuel-Auto	71,335.16	292,872.49	1,172,952.00	24.97%
54725 - Fuel-Non-Auto	0.00	0.00	8,000.00	0.00%
54800 - Hazardous Waste Removal	0.00	0.00	2,400.00	0.00%
54900 - Insurance	70,465.00	293,264.00	1,036,180.00	28.30%
55025 - Interest Expense	0.00	0.00	42,163.00	0.00%
55100 - Laundry Service & Purchase	158.25	714.96	2,100.00	34.05%
55400 - Leases/Contracts	5,923.02	19,265.51	80,436.00	23.95%
55500 - Legal Fees	9,879.27	23,020.09	166,000.00	13.87%
55600 - Maintenance & Repairs-Buildings	36,876.91	113,683.69	478,309.00	23.77%
55650 - Maintenance-Equipment	11,022.46	66,294.38	1,099,320.00	6.03%
55700 - Management Fees	10,921.18	45,524.27	112,200.00	40.57%
55900 - Meals - Business and Travel	111.18	154.94	1,250.00	12.40%
56100 - Meeting Expenses	679.97	6,665.84	45,250.00	14.73%
56200 - Mileage Reimbursements	792.71	1,851.29	9,252.00	20.01%
56300 - Office Supplies	869.69	5,197.45	14,071.00	36.94%
56500 - Other Services	44.72	1,364.96	6,000.00	22.75%
56600 - Oxygen & Gases	5,792.39	33,886.56	100,925.00	33.58%
56900 - Postage	2,083.85	10,312.83	28,082.00	36.72%
57000 - Printing Services	68.25	3,502.51	15,554.00	22.52%

Montgomery County Hospital District Preliminary Income Statement - Actual vs. Budget

For the period ending Jan - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
57100 - Professional Fees	(15,564.49)	91,648.54	348,288.00	26.31%
57200 - Radio Repairs-Outsourced	2,351.25	3,325.00	66,000.00	5.04%
57225 - Radio-Parts	308.88	13,548.72	74,627.00	18.16%
57250 - Radios	0.00	0.00	73,500.00	0.00%
57300 - Recruit/Investigate	26,228.80	49,130.32	62,942.00	78.06%
57500 - Rent	16,079.42	53,964.00	184,328.00	29.28%
57650 - Repair-Equipment	3,283.04	20,300.44	56,020.00	36.24%
57725 - Shop Supplies	12,595.13	24,519.12	69,520.00	35.27%
57730 - Shop Tools	8,275.05	21,347.10	38,008.00	56.16%
57750 - Small Equipment & Furniture	75,751.48	326,219.97	699,079.00	46.66%
57800 - Special Events Supplies	(2,600.00)	48.44	9,250.00	0.52%
57900 - Station Supplies	6,230.24	17,344.38	73,620.00	23.56%
58100 - Supplemental Food	(425.86)	(1,500.70)	4,440.00	33.80%
58200 - Telephones-Cellular	(17,565.77)	47,809.35	157,183.00	30.42%
58310 - Telephones-Service	26,868.85	120,284.62	403,200.00	29.83%
58500 - Training & Continuing Education	12,264.23	89,025.03	450,428.00	19.76%
58600 - Travel Expenses	480.00	6,727.21	38,353.00	17.54%
58625 - Tuition Reimbursement	13,105.55	32,242.26	99,000.00	32.57%
58650 - Unemployment Expense	1,500.00	6,000.00	18,000.00	33.33%
58700 - Uniforms	19,422.67	52,525.96	336,575.00	15.61%
58800 - Utilities	42,133.69	132,014.82	478,320.00	27.60%
58900 - Vehicle-Batteries	2,561.29	6,279.39	37,500.00	16.75%
58950 - Vehicle-Fluids & Additives	955.51	7,876.74	39,504.00	19.94%
58975 - Vehicle-Oil & Lubricants	5,548.95	11,376.02	51,075.00	22.27%
59000 - Vehicle-Outside Services	514.50	3,435.79	23,992.00	14.32%
59050 - Vehicle-Parts	43,124.49	182,811.47	752,577.00	24.29%
59100 - Vehicle-Registration	119.19	211.94	2,496.00	8.49%
59150 - Vehicle-Tires	6,363.36	17,152.54	86,400.00	19.85%
59200 - Vehicle-Towing	1,489.55	3,558.55	12,000.00	29.65%
59350 - Worker's Compensation Insurance	42,294.00	172,187.00	546,825.00	31.49%
Operating Expenses	1,295,621.61	5,360,597.45	20,227,563.00	26.50%
59610 - 1115 Medicaid Waiver-Uncompensated Care	277,162.00	1,104,591.42	3,325,952.00	33.21%
59620 - Specialty Healthcare Providers	76,636.86	471,854.03	1,932,568.00	24.42%
Indigent Care Expenses	353,798.86	1,576,445.45	5,258,520.00	29.98%
59700 - Capital Purchase-Building/Improvements	967,159.15	973,159.15	6,753,042.00	14.41%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Jan - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
59720 - Capital Purchase-Equipment	366,829.04	1,264,595.84	7,639,187.00	16.55%
59740 - Capital Purchase-Land	13,000.00	13,000.00	750,000.00	1.73%
59760 - Capital Purchase-Leases	0.00	0.00	214,000.00	0.00%
59770 - Capital Purchase-Site Improvements	5,035.00	27,925.24	0.00	0.00%
59780 - Capital Purchase-Vehicles	67,500.00	1,569,125.00	4,566,225.00	34.36%
Capital Expenditures	1,419,523.19	3,847,805.23	19,922,454.00	19.31%
Total Expenditure	8,300,129.41	30,073,692.56	105,114,465.00	28.61%
Revenue over Expenditures	12,070,622.09	24,307,015.26	(12,617,499.00)	(1.93)

Montgomery County Hospital District Year-Over-Year Income Statement Comparison

For the period ending Jan

	FY26	FY25			FY26	FY25			FY26
	Current Month Actual - Jan	Last Year Month Actual - Jan	Month Variance	Month Variance %	YTD Actual	Last Year YTD Actual	YTD Variance	YTD Variance %	Total Annual Budget
Total Department									
Revenue									
Tax Revenue	16,453,815.09	18,696,989.99	(2,243,174.90)	12.00%	41,121,222.52	41,903,905.85	(782,683.33)	1.87%	52,148,137.00
EMS Net Revenue	2,908,838.61	2,417,900.86	490,937.75	20.30%	10,629,205.75	9,466,067.86	1,163,137.89	12.29%	30,475,425.00
Other Revenue	874,744.45	479,471.36	395,273.09	82.44%	2,132,178.20	2,017,614.31	114,563.89	5.68%	8,305,993.00
Total Revenue	20,237,398.15	21,594,362.21	(1,356,964.06)	6.28%	53,882,606.47	53,387,588.02	495,018.45	0.93%	90,929,555.00
Expenditure									
Payroll Expenses	5,132,947.24	4,948,852.55	184,094.69	3.72%	18,907,242.67	18,166,543.59	740,699.08	4.08%	58,461,771.00
Operating Expenses	1,285,840.36	1,308,125.79	(22,285.43)	1.70%	5,333,267.41	5,209,664.85	123,602.56	2.37%	20,120,211.00
Indigent Care Expenses	353,798.86	(153,119.04)	506,917.90	331.06%	1,576,445.45	1,065,359.12	511,086.33	47.97%	5,258,520.00
Capital Expenditures	1,419,523.19	1,462,407.50	(42,884.31)	2.93%	3,847,805.23	5,369,769.27	(1,521,964.04)	28.34%	19,886,854.00
Total Expenditure	8,192,109.65	7,566,266.80	625,842.85	8.27%	29,664,760.76	29,811,336.83	(146,576.07)	0.49%	103,727,356.00
Revenue over Expenditures	12,045,288.50	14,028,095.41	(1,982,806.91)	14.13%	24,217,845.71	23,576,251.19	641,594.52	2.72%	(12,797,801.00)

AGENDA ITEM # 12

Board Mtg.:02/24/26

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Feb-25	Mar-25	Apr-24	May-25	Jun-25	Jul-25	Aug-25	Sep-24	Oct-25	Nov-25	Dec-25	Jan-26
A/R Balance	11,926,943	13,958,444	14,977,093	15,032,526	13,530,740	13,916,029	13,572,004	12,423,790	11,453,049	11,047,410	11,050,677	11,485,336
Charges	3,504,044	5,649,947	4,429,903	3,940,873	2,758,641	3,942,716	4,148,124	3,430,537	4,058,072	3,927,516	4,007,736	4,116,218
Total 6-Mo Charges	18,556,168	24,206,115	24,852,042	25,176,990	24,035,961	24,226,124	24,870,204	22,650,794	22,278,963	22,265,606	23,514,701	23,688,203
Avg Charge / Day *	103,090	134,478	138,067	139,872	133,533	134,590	138,168	125,838	123,772	123,698	130,637	131,601
A/R Days	116	104	108	107	101	103	98	99	93	89	85	87

* Accounts are aged from date of service.

** Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

*** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days						Total	> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180			
Feb-25	3,910,467	2,403,282	1,782,004	1,301,428	1,096,479	2,061,176	12,554,835	4,459,083	3,157,655
Mar-25	5,747,078	2,189,516	1,790,669	1,447,440	1,144,538	2,093,362	14,412,603	4,685,340	3,237,900
Apr-25	6,885,259	2,015,060	1,691,768	1,357,182	1,174,269	2,050,812	15,174,351	4,582,263	3,225,081
May-25	6,894,981	2,313,940	1,289,644	1,383,364	1,369,527	1,954,159	15,205,616	4,707,050	3,323,686
Jun-25	6,188,758	2,062,862	1,621,732	491,258	1,339,925	2,010,468	13,715,003	3,841,651	3,350,393
Jul-25	5,786,043	2,098,904	1,939,764	1,355,519	818,024	1,917,775	13,916,029	4,091,318	2,735,799
Aug-25	5,459,752	2,426,858	1,876,139	1,687,614	592,039	1,705,139	13,747,541	3,984,792	2,297,178
Sep-25	5,300,495	1,924,689	1,845,755	1,754,390	772,736	989,841	12,587,906	3,516,967	1,762,577
Oct-25	5,433,696	2,059,717	1,534,228	1,528,791	227,244	833,604	11,617,280	2,589,639	1,060,848
Nov-25	5,519,161	1,770,608	1,768,226	1,129,791	252,026	715,050	11,154,862	2,096,867	967,077
Dec-25	5,466,694	1,792,913	1,690,841	1,377,661	323,650	473,299	11,125,059	2,174,610	796,949
Jan-26	6,612,725	1,747,463	1,527,200	1,096,124	336,223	212,346	11,532,081	1,644,693	548,568

Accounts Receivable Aging by Percentage

Month	Days						Total	> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180			
Feb-25	31%	19%	14%	10%	9%	16%	100%	36%	25%
Mar-25	40%	15%	12%	10%	8%	15%	100%	33%	22%
Apr-25	45%	13%	11%	9%	8%	14%	100%	30%	21%
May-25	45%	15%	8%	9%	9%	13%	100%	31%	22%
Jun-25	45%	15%	12%	4%	10%	15%	100%	29%	20%
Jul-25	42%	15%	14%	10%	6%	14%	100%	28%	24%
Aug-25	40%	18%	14%	12%	4%	12%	100%	29%	17%
Sep-25	42%	15%	15%	14%	6%	8%	100%	28%	14%
Oct-25	47%	18%	13%	13%	2%	7%	100%	22%	9%
Nov-25	49%	16%	16%	10%	2%	6%	100%	19%	9%
Dec-25	49%	16%	15%	12%	3%	4%	100%	20%	7%
Jan-26	57%	15%	13%	10%	3%	2%	100%	14%	5%

AGENDA ITEM # 12

Board Mtg.: 02/24/26

**Montgomery County Hospital District
Payer Mix and Service Mix**

Payer Mix

Payer	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	12-Month Total
Medicare	2,758,211	2,862,045	2,676,858	2,815,333	2,477,837	2,895,193	2,828,759	2,543,276	2,755,496	2,699,838	2,941,091	2,965,091	33,219,029
Medicaid	463,573	574,305	533,251	569,783	485,895	572,444	575,914	507,742	548,352	519,593	611,301	503,926	6,466,078
Insurance	1,258,676	1,476,601	1,497,994	1,572,392	1,321,652	1,677,534	1,665,041	1,440,157	1,608,896	1,518,399	1,470,755	1,455,514	17,963,611
Facility Contract								0					0
Bill Patient	832,256	849,744	834,049	880,949	742,673	874,777	890,038	772,981	839,827	776,241	790,823	764,818	9,849,175
Standby	3,419	12,727	33,685	20,397	11,051	10,848	5,247	36,293	39,366	27,587	2,795	4,463	207,876
Total	5,316,134	5,775,422	5,575,836	5,858,854	5,039,109	6,030,797	5,964,999	5,300,448	5,791,937	5,541,658	5,816,766	5,693,810	67,705,770

Payer	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	12-Month %
Medicare	51.8%	49.6%	48.0%	48.1%	49.2%	48.0%	47.4%	48.0%	47.6%	48.7%	50.6%	52.1%	49.1%
Medicaid	8.7%	9.9%	9.6%	9.7%	9.6%	9.5%	9.7%	9.6%	9.5%	9.4%	10.5%	8.9%	9.6%
Insurance	23.7%	25.6%	26.9%	26.8%	26.2%	27.8%	27.9%	27.2%	27.8%	27.4%	25.3%	25.6%	26.6%
Facility Contract	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Bill Patient	15.7%	14.7%	15.0%	15.0%	14.7%	14.5%	14.9%	14.6%	14.5%	14.0%	13.6%	13.4%	14.6%
Standby	0.1%	0.2%	0.6%	0.3%	0.2%	0.2%	0.1%	0.7%	0.7%	0.5%	0.0%	0.1%	0.4%
Total	100.0%	100.0%	100.1%	99.9%	99.9%	100.0%	100.0%	100.1%	100.1%	100.0%	100.0%	100.1%	100%

Service Mix

Payer	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	12-Month Total
ALS	3,442	3,830	3,702	3,904	3,288	4,015	3,971	3,456	3,774	3,560	3,656	3,494	44,092
BLS	700	861	849	909	855	894	876	868	925	939	1,108	1,089	10,873
Other	267	273	285	314	277	286	323	247	293	321	285	237	3,408
Transfer								0					0
Standby	2	16	29	22	14	13	5	54	58	44	5	30	292
Total	4,411	4,980	4,865	5,149	4,434	5,208	5,175	4,625	5,050	4,864	5,054	4,850	58,665

Payer	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	12-Month %
ALS	78.0%	76.9%	76.1%	75.9%	74.2%	77.1%	76.7%	74.7%	74.7%	73.2%	72.3%	72.0%	75.2%
BLS	15.9%	17.3%	17.5%	17.7%	19.3%	17.2%	16.9%	18.8%	18.3%	19.3%	21.9%	22.5%	18.5%
Other	6.1%	5.5%	5.9%	6.1%	6.2%	5.5%	6.2%	5.3%	5.8%	6.6%	5.6%	4.9%	5.8%
Transfer	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Standby	0.0%	0.3%	0.6%	0.4%	0.3%	0.2%	0.1%	1.2%	1.1%	0.9%	0.1%	0.6%	0.5%
Total	100.0%	100.0%	100.1%	100.1%	100.0%	100.0%	99.9%	100.0%	99.9%	100.0%	99.9%	100.0%	100.0%

AGENDA ITEM # 12

Board Mtg.: 02/24/26

Montgomery County Hospital District
Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days			Credits	Total	\$ Total minus Credits
		31-60	61-90	> 90			
Feb-25	197,880	-	-	(2)	(2)	197,876	197,878
Mar-25	898,003	-	-	(2)	(2)	898,000	898,002
Apr-25	382,313	-	-	(2)	(2)	382,309	382,311
May-25	493,520	-	-	(2)	(2)	493,517	493,519
Jun-25	501,634	-	-	(2)	(2)	501,631	501,633
Jul-25	902,742	-	-	(2)	(2)	902,738	902,740
Aug-25	434,009	-	-	(2)	(2)	434,005	434,007
Sep-25	-	-	-	-	-	-	-
Oct-25	578,153	-	-	-	-	578,153	578,153
Nov-25	164,015	-	-	-	-	164,015	164,015
Dec-25	305,749	-	-	-	-	305,749	305,749
Jan-26	162,100	-	-	-	-	162,100	162,100

Agenda Item # 13



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: February 24, 2026

Re: Valley View Consulting

Consider and act upon Valley View Consulting contract extension. (Mr. Grice, Treasurer – MCHD Board)

The proposed extension is for two years until March 31, 2008, and the new terms will reduce the quarterly fees by \$250.

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request? |



February 8, 2026

Brett Allen, Chief Financial Officer
Montgomery County Hospital District
1400 South Loop 336 West
Conroe, TX 77304

Dear Brett,

As per the AGREEMENT BY AND BETWEEN THE MONTGOMERY COUNTY HOSPITAL DISTRICT AND VALLEY VIEW CONSULTING, L.L.C., extended to March 31, 2026, the District may continue extending the Agreement in additional one and two-year periods.

Valley View has enjoyed assisting the District and believes our assistance has added value to the District's investment program. Please consider, and accept, the extension of this contract to expire March 31, 2028 with the following slightly reduced and simplified fee schedule:

Average Quarter End Book Value

First \$50 million
Above \$50 million

Annual Fee

0.050% (5 basis points)
0.040% (4 basis points)

Valley View Consulting, L.L.C.

Richard G. Long, Jr.
Manager

Montgomery County Hospital District

Brett Allen
Chief Financial Officer

Date: _____

Agenda Item # 14



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: February 24, 2026

Re: MCAD Quarterly Invoice

Consider and ratify the payment of the Montgomery County Appraisal District (MCAD) quarterly invoice.

The MCAD quarterly invoice is in the amount of \$116,604.00.

The budget was based on the MCAD Proposed Budget.

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request? |



INVOICE

Date:	12/1/2025
Account:	HM1

Montgomery Central Appraisal District
Operating Account
PO Box 2233
(936)756-3354

MONTGOMERY COUNTY HOSPITAL DIST
ACCOUNTS PAYABLE
P O BOX 478
CONROE TX 77305-0478

Due Date 12/31/2025

^Please return this portion with your payment^

Document No.	Date	Code	Description	Amount
SALES000000010566	12/1/2025	SLS	1Q26 JR BILLING	\$116,604.00

Mail to: MCAD
PO Box 2233
Conroe, TX 77305

Amount Due:	\$116,604.00
--------------------	---------------------

If a taxing unit fails to pay its appraisal district costs when due, that payment becomes delinquent. A delinquent payment incurs a penalty of 5% of the amount due, plus 10% per annum interest. (Section 6.06(e), Property Tax Code).

The MCAD BOD requires a jurisdiction to request a waiver of interest in writing. Interest will be applied if no written waiver is received.

Agenda Item # 15



We Make a Difference!

To: Board of Directors
From: Brett Allen, CFO
Date: February 24, 2026
Re: **FY2026 Budget Amendment**

Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2026. (Mr. Grice, Treasurer - MCHD Board)

"Tabled until the April, 2026 board meeting"

AGENDA ITEM # 16

Consider and act on payment of District invoices (Chris Grice, Treasurer-MCHD Board)

**TOTAL FOR
INVOICES**

\$3,532,382.26

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 02/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
ABC100 ABC Pest Control of Houston, Inc.	1/1/2026	90785202	Bed Bug One Time Commercial Treatment	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$500.00
	1/7/2026	90790000	Bed Bug One Time Commercial Treatment	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$500.00
Total - ABC100 ABC Pest Control of Houston, Inc.						\$1,000.00
ABI101 Inovalon Provider, Inc.	1/1/2026	FCHRG000000282045	Finance Charge - December 2025	10-011-53300	53300 - Contracted Services	\$158.48
	1/1/2026	FCHRG000000280055	Finance Charge - November 2025	10-011-53300	53300 - Contracted Services	\$158.48
	1/9/2026	25R-0001560	Annual Fee	10-011-53300	53300 - Contracted Services	\$10,565.14
Total - ABI101 Inovalon Provider, Inc.						\$10,882.10
ACC103 Lexisnexis Risk Data Mgmt, Inc	1/1/2026	122489A	Reissued payment of ck #122489 that cleared the	10-011-53300	53300 - Contracted Services	\$750.50
	1/1/2026	1100250460	FY26 BPO - LexisNexis - Search for Patient Inform	10-011-53300	53300 - Contracted Services	\$844.75
Total - ACC103 Lexisnexis Risk Data Mgmt, Inc						\$1,595.25
AHA100 American Heart Association, Inc. (A	1/10/2026	SCPR242755	eCards for CPR classes	10-009-52600	52600 - Books/Materials	\$4,822.10
Total - AHA100 American Heart Association, Inc. (AHA)						\$4,822.10
AIR106 Air Performance Service of Houston,	1/1/2026	194634	Installation of Condenser Fan Chiller #1	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$294.00
	1/1/2026	191406	Annual Inspection HVAC	10-016-55650	Expenses	\$1,670.00
	1/1/2026	198100	Building Services - Boiler #3 Service	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$854.00
	1/9/2026	197678		10-016-55650	Expenses	\$3,007.60
Total - AIR106 Air Performance Service of Houston, LLC						\$5,825.60
AMB100 Ambassador Services, LLC	1/1/2026	INV109883	Janitorial Services Proposal RFP No. FY2026-016	10-016-53330	53330 - Contractual Obligations-Other	\$7,888.80
	1/1/2026	INV108722	Janitorial Services October 2025	10-016-53330	53330 - Contractual Obligations-Other	\$7,888.80
Total - AMB100 Ambassador Services, LLC						\$15,777.60
ATT103 AT&T Mobility-Roc (6463)	1/1/2026	287283884314X12272025	Monthly Charges 11/20/25-12/19/25	10-004-58200	58200 - Telephones-Cellular	\$50.88
	1/1/2026	287283884314X12272025	Monthly Charges 11/20/25-12/19/25	10-015-58200	58200 - Telephones-Cellular	\$310.58
	1/19/2026	287283884314X01272026	Monthly Charges Dec 20 - Jan 19	10-015-58200	58200 - Telephones-Cellular	\$310.58
	1/19/2026	287283884314X01272026	Monthly Charges Dec 20 - Jan 19	10-004-58200	58200 - Telephones-Cellular	\$50.88
Total - ATT103 AT&T Mobility-Roc (6463)						\$722.92
ATT105 AT&T (5001)	1/15/2026	7131652005 01.15.26	HISD T1-ISSI 12/21/2025-01/20/26	10-004-58310	58310 - Telephones-Service	\$241.10
Total - ATT105 AT&T (5001)						\$241.10
BAK109 Baker & Hostetler LLP	1/1/2026	51459572	For Professional Services	10-001-55500	55500 - Legal Fees	\$2,040.00
	1/1/2026	51471251	For Professional Services	10-001-55500	55500 - Legal Fees	\$2,973.00
	1/1/2026	51506724	For Professional Services	10-001-55500	55500 - Legal Fees	\$1,131.00
Total - BAK109 Baker & Hostetler LLP						\$6,144.00
BCB102 BCBS of Texas (POB 731428)	1/2/2026	131643160064	Administration Fee 11/01/25-11/30/25	10-025-51720	51720 - Health Insurance Admin Fees	\$86,563.88
	1/4/2026	523329350614	Weekly Claims 12/27/25-01/02/26	10-025-51710	51710 - Health Insurance Claims	\$80,189.95
	1/11/2026	523322004856	Weekly Claims 01/03/2026-01/09/2026	10-025-51710	51710 - Health Insurance Claims	\$149,612.06
	1/18/2026	523328541193	Weekly Claims 01/10/2026-10/16/2026	10-025-51710	51710 - Health Insurance Claims	\$57,721.07
	1/25/2026	523327829748	Weekly Claims 01/17/2026-01/23/2026	10-025-51710	51710 - Health Insurance Claims	\$94,392.28
Total - BCB102 BCBS of Texas (POB 731428)						\$468,479.24

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 02/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
BEA103 Alina Beasley	1/1/2026	BEA*10272025	TUITION - 01/06/2026	10-025-58625	58625 - Tuition Reimbursement	\$2,169.38
	Total - BEA103 Alina Beasley					\$2,169.38
BHA100 Meghna Bhatt	1/21/2026	BHA*01192026	WELLNESS - 01/20/2026	10-025-54350	54350 - Employee Health/Wellness	\$45.00
	1/26/2026	BHA*01262026	5 Years of Service	10-025-54450	54450 - Employee Recognition	\$100.00
	Total - BHA100 Meghna Bhatt					\$145.00
BHF100 B & H Photo & Electronics Corp	1/1/2026	240287625	Small Equipmen/26-000764	10-015-57750	57750 - Small Equipment & Furniture	\$243.77
	1/1/2026	239863505	18" SHURE MIC FOR BOARDROOM	10-015-57750	57750 - Small Equipment & Furniture	\$229.77
	1/5/2026	240695768	Synology 2-port PO 26-000764	10-015-57750	57750 - Small Equipment & Furniture	(\$243.77)
	1/5/2026	239956756	2x 10GB Synology Network Cards	10-015-57750	57750 - Small Equipment & Furniture	\$487.54
	Total - BHF100 B & H Photo & Electrc					\$717.31
BOO100 Boon-Chapman (Prime Dx)	1/1/2026	S0030006722	Management fees for case management support	10-002-55700	55700 - Management Fees	\$7,491.00
	1/12/2026	S0030006933	Management fees for case management support f	10-002-55700	55700 - Management Fees	\$10,131.83
	Total - BOO100 Boon-Chapman (Prim					\$17,622.83
BOU114 Bound Tree Medical, LLC	1/1/2026	86032250	Medical Supply Bid Award	10-008-53900	53900 - Disposable Medical Supplies	\$29,112.50
	1/1/2026	86032250	Medical Supply Bid Award	10-008-53800	53800 - Disposable Linen	\$2,412.00
	1/1/2026	86032250	Medical Supply Bid Award	10-009-54000	54000 - Drug Supplies	\$1,297.50
	1/1/2026	86022771	Medical supply bid award	10-008-53900	53900 - Disposable Medical Supplies	\$4,742.00
	1/7/2026	86052011	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$30.00
	1/13/2026	86059239	Medical Supplies	10-009-54000	54000 - Drug Supplies	\$6,781.38
	1/13/2026	86059239	Medical Supplies	10-008-53800	53800 - Disposable Linen	\$1,206.00
	1/13/2026	86059239	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$1,848.00
	1/20/2026	86065756	Transwarmer Infant Transport for DC Tahoes	10-008-53900	53900 - Disposable Medical Supplies	\$150.18
	1/22/2026	86070284	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$1,192.50
	Total - BOU114 Bound Tree Medical, LLC					\$48,772.06
BRE100 Benjamin Breaux	1/1/2026	BRE*08082025	TUITION - 01/05/2026	10-025-58625	58625 - Tuition Reimbursement	\$1,272.00
	Total - BRE100 Benjamin Breaux					\$1,272.00
BRY101 Bryant's Signs	1/15/2026	2604	Vinyl Striping for Shop 612	10-010-59000	59000 - Vehicle-Outside Services	\$119.50
Total - BRY101 Bryant's Signs					\$119.50	
BUD100 Bud Griffin Support, Inc.	1/27/2026	10016512	AC Prevention Maintenance	10-016-55650	Expenses	\$862.50
	Total - BUD100 Bud Griffin Support, Inc.					\$862.50
CAN105 Canon Financial Services, Inc.	1/1/2026	42306166	Canon Copier Rental 12/01/25-12/31/25	10-015-55400	55400 - Leases/Contracts	\$4,608.00
Total - CAN105 Canon Financial Services, Inc.					\$4,608.00	
CCI101 Consolidated Communications-Txu	1/14/2026	93653911600 01.14.26	Admin 12/21/25-01/20/26	10-015-58310	58310 - Telephones-Service	\$17,501.24
	Total - CCI101 Consolidated Communications-Txu					\$17,501.24
CDW113 CDW Government, Inc.	1/1/2026	AH1IT3A	Synology's for the DR site	10-015-57750	57750 - Small Equipment & Furniture	\$1,166.86

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	1/1/2026	AH1D12U	Synology's for the DR site	10-015-57750	57750 - Small Equipment & Furniture	\$3,606.90
	1/1/2026	AH44Y9C	One Foot Cable Restock (Blue & Green)	10-015-53100	53100 - Computer Supplies/Non-Capita	\$737.00
	1/5/2026	AH5FY8T	Server Racks for Bunker DR Project	10-015-57750	57750 - Small Equipment & Furniture	\$8,066.67
	1/13/2026	AH6CLIR	Cisco Smartnet Warranty Renewal (Annual)	10-015-53000	53000 - Computer Maintenance	\$7,756.20
	1/15/2026	AH6PH8G	Two Replacement Rack Mount UPS's	10-015-57750	57750 - Small Equipment & Furniture	\$2,526.32
Total - CDW113 CDW Government, Inc.						\$23,859.95
CEN104 TargetSolutions Learning (Centrelea	1/21/2026	INV134538	FY26 BPO - Target Solutions (Online Training Ma	10-009-58500	58500 - Training & Continuing Educatio	\$8,714.39
Total - CEN104 TargetSolutions Learning (Centrelearn Solutions, LLC)						\$8,714.39
CEN112 Centerpoint Energy (Rel109)	1/2/2026	64006986422 01.02.26		10-016-58800	58800 - Utilities	\$68.64
	1/2/2026	64013049610 01.02.26	Station 45 11/11/25-12/13/25	10-016-58800	58800 - Utilities	\$37.32
	1/2/2026	98116148 01.02.26	Station 14 11/11/25-12/13/25	10-016-58800	58800 - Utilities	\$60.52
	1/15/2026	92013168 01.15.26	Station 14 12/13/25-01/15/26	10-016-58800	58800 - Utilities	\$50.75
	1/20/2026	88796735 01.20.26	Station 20 11/25/25-12/29/25	10-016-58800	58800 - Utilities	\$381.53
	1/20/2026	64015806066 01.20.26	Robinson Tower 11/22/25-12/29/25	10-004-58800	58800 - Utilities	\$37.32
	1/26/2026	88589239 01.26.26		10-016-58800	58800 - Utilities	\$1,880.58
	1/26/2026	64018941639 01.28.26	Station 15 12/04/25-01/07/25	10-016-58800	58800 - Utilities	\$35.40
	1/28/2026	88820089 01.28.26	Station 10 12/04/25-01/07/25	10-016-58800	58800 - Utilities	\$48.60
Total - CEN112 Centerpoint Energy (Rel109)						\$2,600.66
CHA115 Chase Pest Control, Inc.	1/1/2026	77966	Pest Control for Station 45	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	1/1/2026	75698	Station #20 Exterior Pest Control (Bi-Monthly)	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$185.00
	1/9/2026	79342	Pest Control for Station 14	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	1/9/2026	79311	Pest Control for Admin Bldg	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$195.00
	1/9/2026	79341	Pest Control for Station 41	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	1/9/2026	79340	Pest Control for Station 40	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	1/9/2026	79312	Pest Control for Service Center	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$175.00
	1/9/2026	79343	Pest Control for Station 20	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$185.00
	1/16/2026	79578	Pest Control for Station 43	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$200.00
	1/16/2026	79568	Pest Control for Station 45	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
Total - CHA115 Chase Pest Control, Inc.						\$1,715.00
CHA119 Jamie Sanchez	1/26/2026	CHA*01262026	5 Years of Service	10-025-54450	54450 - Employee Recognition	\$100.00
Total - CHA119 Jamie Sanchez						\$100.00
CLU100 552 Club, LLC	1/1/2026	21008	Set-up Fee and 1st Month's Rental for Data Cente	10-015-57500	57500 - Rent	\$2,500.00
	1/1/2026	21008A	January rent for 1st rack at the bunker	10-015-57500	57500 - Rent	\$2,500.00
	1/1/2026	21008	Set-up Fee and 1st Month's Rental for Data Cente	10-015-53300	53300 - Contracted Services	\$2,500.00
Total - CLU100 552 Club, LLC						\$7,500.00
COB102 Coburn Supply Company, Inc.	1/1/2026	536225703	Condenser Motor for Station 31	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$184.24
Total - COB102 Coburn Supply Company, Inc.						\$184.24
COM115 Comcast Corporation (POB 60533)	1/12/2026	258887687	Acct# 980899942 12/15/25-01/14/25	10-015-58310	58310 - Telephones-Service	\$3,471.24
	1/21/2026	2080546356 01.01.26	Station 21 01/05/26-02/04/26	10-016-58800	58800 - Utilities	\$75.48

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Total - COM115 Comcast Corporation (POB 60533)						\$3,546.72
CON135 Conroe Welding Supply, Inc.	1/5/2026	CT 307195	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$150.91
	1/5/2026	PS 555198	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.95
	1/5/2026	CT 307018	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.91
	1/5/2026	PS 555197	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.96
	1/5/2026	PS 555195	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.96
	1/6/2026	CT 307399	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$359.79
	1/7/2026	PS 555196	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.96
	1/8/2026	CT 307682	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$77.61
	1/8/2026	CT 307616	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.94
	1/8/2026	CT 307752	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$194.84
	1/8/2026	CT 307085	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$128.92
	1/9/2026	CT 307856	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.91
	1/9/2026	CT 307634	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$194.87
	1/9/2026	CT 307681	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$172.88
	1/12/2026	PS 555545	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.95
	1/12/2026	PS 555618	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.98
	1/13/2026	CT 308485	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.94
	1/13/2026	CT 308523	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$271.78
	1/14/2026	CT 308713	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$172.91
	1/14/2026	CT 308892	Nitrous oxide	10-008-56600	56600 - Oxygen & Gases	\$270.84
	1/15/2026	CT 308739	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$61.38
	1/15/2026	CT 308734	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$271.77
	1/15/2026	CT 308823	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.94
	1/16/2026	CT 308878	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$194.88
	1/19/2026	PS 555996	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.92
	1/19/2026	PS 555997	Oxygen medical		56600 - Oxygen & Gases	\$43.98
	1/19/2026	PS 555617	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.95
	1/19/2026	PS 555997	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$30.00
	1/19/2026	PS 555994	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.96
	1/22/2026	CT 309698	Nitrous oxide	10-008-56600	56600 - Oxygen & Gases	\$463.51
	1/23/2026	NS 10423	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$54.58
	1/23/2026	NS 10543	Oxygen kmedical	10-008-56600	56600 - Oxygen & Gases	\$117.95
	1/23/2026	NS 10412	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$238.87
	1/23/2026	NS 10335	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$238.80
	1/23/2026	NS 10461	Oxgen medical	10-008-56600	56600 - Oxygen & Gases	\$315.80
	1/23/2026	NS 10326	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$175.59
	1/23/2026	NS 10320	Oxygen medical		56600 - Oxygen & Gases	\$30.00
	1/23/2026	PS 556218	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.94
	1/23/2026	NS 10320	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$145.42
	1/23/2026	NS 10334	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$249.82
	1/23/2026	NS 10311	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.95
	1/26/2026	P1 556437	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.93
	1/26/2026	PS 556439	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.97
	1/26/2026	PS 556486	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.98

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	1/26/2026	PS 556438	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.98
	1/27/2026	NS 10845	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$535.57
	1/27/2026	NS 10554	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.95
	1/27/2026	NS 10497	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.95
	1/28/2026	NS 10823	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$150.91
	1/28/2026	NS 10920	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$235.39
Total - CON135 Conroe Welding Supply, Inc.						\$7,704.45
COX103 Optimum	1/7/2026	128957-01-3 12/21/25	Admin 12/21/25-1/20/26	10-016-58800	58800 - Utilities	\$212.80
	1/15/2026	109949-01-3 01/01/26	Station 13 01/01/26-01/31/26	10-016-58800	58800 - Utilities	\$60.51
	1/15/2026	327463-07-7 02/01/26	Station 15 01/02/26-02/01/26	10-016-58800	58800 - Utilities	\$79.07
	1/29/2026	128957-01-3 01/21/26	Admin 01/21/26-02/20/26	10-016-58800	58800 - Utilities	\$212.80
Total - COX103 Optimum						\$565.18
CRA105 Crawford Electric Supply Company,	1/1/2026	S014697298.001	Quote# S014697298 Shore caps for Shore line pic	10-016-57725	57725 - Shop Supplies	\$1,200.00
	1/1/2026	S014400755.001		10-016-57730	Expenses	\$7,854.36
	1/1/2026	S014545472.001	Unistrut Shear Tool Kit	10-016-57750	57750 - Small Equipment & Furniture	\$3,700.00
	1/8/2026	S014781611.001	Shoreline Supplies for Covered Parking Project	10-016-57725	57725 - Shop Supplies	\$1,236.00
	1/8/2026	S014781611.001	Shoreline Supplies for Covered Parking Project	10-016-55600	55600 - Maintenance & Repairs-Buildin	(\$660.00)
	1/8/2026	S014781611.001	Shoreline Supplies for Covered Parking Project	10-016-57725	55600 - Maintenance & Repairs-Buildin	\$660.00
	1/13/2026	S014575429.001	Electric Supplies	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$168.40
	1/14/2026	S014752514.001	Shoreline Connectors for Stock and Station 46	10-016-57725	57725 - Shop Supplies	\$6,800.00
	1/14/2026	S014753733.001	Bay Lights for Station 46	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$328.00
	1/21/2026	S012416464.001	Credit	10-016-55600	55600 - Maintenance & Repairs-Buildin	(\$31.38)
Total - CRA105 Crawford Electric Supply Company, Inc.						\$21,255.38
CRO102 Crown Paper and Chemical	1/1/2026	168061	Restock of station supplies in warehouse.	10-008-57900	57900 - Station Supplies	\$944.80
Total - CRO102 Crown Paper and Chemical						\$944.80
CUM101 Cummins Southern Plains LLC	1/1/2026	85-250732339		10-016-55650	55650 - Maintenance-Equipment	\$333.36
	1/1/2026	85-250837230	Inspection/75411	10-016-55650	55650 - Maintenance-Equipment	\$1,132.59
	1/1/2026	85-250732226	Inspection/72078	10-016-55650	55650 - Maintenance-Equipment	\$275.46
Total - CUM101 Cummins Southern Plains LLC						\$1,741.41
DAI100 Dailey Wells Communication Inc.	1/1/2026	26MCHD02	November 2025 NOC Monitoring, SUMS, Software	10-004-57100	57100 - Professional Fees	\$11,318.23
	1/1/2026	26MCHD01	October 2025 NOC Monitoring, SUMS, Software a	10-004-57100	57100 - Professional Fees	\$11,318.23
	1/1/2026	26MCHD03	December 2025 NOC Monitoring, SUMS, Software	10-004-57100	57100 - Professional Fees	\$11,318.23
	1/1/2026	00080517	Amplifier Linear Repair	10-004-57200	57200 - Radio Repairs-Outsourced	\$2,351.25
Total - DAI100 Dailey Wells Communication Inc.						\$36,305.94
DAV126 Melanie Davis	1/10/2026	DAV*01102026	EXPENSE - Business Licenses	10-006-52700	52700 - Business Licenses	\$101.78
Total - DAV126 Melanie Davis						\$101.78
DEA110 Dearborn National Life Ins Co Knowr	1/1/2026	F021753 01.01.2026	01/01/2026-01/31/2026	10-025-51700	51700 - Health & Dental	\$43,211.97
Total - DEA110 Dearborn National Life Ins Co Known As BCBS						\$43,211.97

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
DEM100 Demotrnd Auto Country	1/1/2026	123606	Replacement parts for shop 20	10-010-59050	59050 - Vehicle-Parts	\$39.66
	1/1/2026	124618	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$5,542.81
	1/1/2026	124618	Replenish vehicle parts stock	10-010-58950	58950 - Vehicle-Fluids & Additives	\$217.44
	1/1/2026	124997	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$1,107.79
	1/6/2026	125598	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$952.60
	1/6/2026	125582	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$2,622.37
	1/8/2026	125846	Keys for S38 and S44	10-010-59050	59050 - Vehicle-Parts	\$187.66
	1/9/2026	125962	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$1,145.32
	1/16/2026	123447	Replacement parts for Shop 20	10-010-59050	59050 - Vehicle-Parts	\$919.60
	1/16/2026	123447	Replacement parts for Shop 20	10-010-58950	58950 - Vehicle-Fluids & Additives	\$73.20
	1/16/2026	122733	Keys for new ambulances	10-010-59050	59050 - Vehicle-Parts	\$562.98
	1/16/2026	123656	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$13,760.37
	1/16/2026	123283	Replacement keys for shop 18	10-010-59050	59050 - Vehicle-Parts	\$187.66
	1/16/2026	121528	Quote #Q193942 Demotrnd Restocking of Parts	10-010-59050	59050 - Vehicle-Parts	\$169.40
	1/16/2026	123901	Quote #Q193942 Demotrnd Restocking of Parts	10-010-59050	59050 - Vehicle-Parts	\$497.20
	1/16/2026	123739	Replenish shop supplies and coolant stock	10-010-57725	57725 - Shop Supplies	\$435.12
	1/16/2026	123739	Replenish shop supplies and coolant stock	10-010-58950	58950 - Vehicle-Fluids & Additives	\$244.62
	1/16/2026	123472	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$199.65
	1/16/2026	123702	Replacement parts for S63	10-010-59050	59050 - Vehicle-Parts	\$458.76
	1/16/2026	124410	Replacement parts for Shop 20	10-010-58950	58950 - Vehicle-Fluids & Additives	\$102.48
	1/27/2026	126438	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$380.60
	1/27/2026	126862	Replenish vehicle parts	10-010-59050	59050 - Vehicle-Parts	\$422.40
	1/27/2026	126782	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$8,115.60
1/27/2026	126930	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$5,577.00	
					Total - DEM100 Demotrnd Auto Country	\$43,922.29
DET100 Katherine Detter	1/1/2026	DET*08202025	TUITION - 01/05/2026	10-025-58625	58625 - Tuition Reimbursement	\$1,629.88
					Total - DET100 Katherine Detter	\$1,629.88
DIR101 Directv	1/26/2026	017903440X260112	Acct# 017903440 12/30/25-01/10/26	10-016-58800	58800 - Utilities	\$2,002.60
					Total - DIR101 Directv	\$2,002.60
EMS104 EMS Technology Solutions, LLC	1/1/2026	73910	Annual Narcotics Tracking License	10-009-53050	53050 - Computer Software	\$3,600.00
					Total - EMS104 EMS Technology Solutions, LLC	\$3,600.00
ENT101 Entergy Texas, LLC	1/2/2026	70009038511	Lake Conroe 11/12/25-12/12/25	10-004-58800	58800 - Utilities	\$540.20
	1/2/2026	160007222697	Station 31 11/13/25-12/15/25	10-016-58800	58800 - Utilities	\$502.40
	1/5/2026	65008898808	Robinson Tower 10/28/25-11/26/25	10-004-58800	58800 - Utilities	\$53.38
	1/5/2026	60009143036	Admin 10/30/25-12/01/25	10-016-58800	58800 - Utilities	\$16,211.64
	1/5/2026	345005659876	Station 15 11/03/25-12/03/25	10-016-58800	58800 - Utilities	\$339.55
	1/5/2026	165008252247	Station 32 10/30/25-12/01/25	10-016-58800	58800 - Utilities	\$517.76
	1/5/2026	90008912616	Station 14 11/04/25-12/04/25	10-016-58800	58800 - Utilities	\$230.77
	1/5/2026	64006986422 01.02.2025	Station 43 11/11/25-12/13/25	10-016-58800	58800 - Utilities	\$68.64
	1/5/2026	160007218874	Station 30 11/11/25-12/11/25	10-016-58800	58800 - Utilities	\$690.56
	1/5/2026	350004556947	Station 10 11/17/25-12/17/25	10-016-58800	58800 - Utilities	\$1,024.66
	1/5/2026	15009403604	Station 20 11/06/25-12/08/25	10-016-58800	58800 - Utilities	\$706.04

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	1/5/2026	100007437502	Robinson Tower 10/28/25-11/26/25	10-004-58800	58800 - Utilities	\$513.74
	1/5/2026	300004957338	Thompson Tower 11/12/25-12/12/25	10-004-58800	58800 - Utilities	\$706.09
	1/7/2026	235007547587	Station 43 11/17/25-12/17/25	10-016-58800	58800 - Utilities	\$300.19
	1/8/2026	130007294796	Grangerland 11/19/25-12/19/25	10-004-58800	58800 - Utilities	\$814.64
	1/14/2026	64006986422 01.02.2025	Station 43 11/11/25-12/13/25	10-016-58800	58800 - Utilities	(\$68.64)
	1/26/2026	310004862768	Robinson Tower 08/28/25-09/29/25	10-004-58800	58800 - Utilities	(\$93.20)
	1/26/2026	480003613866	Robinson Tower 08/28/25-09/29/25	10-004-58800	58800 - Utilities	(\$605.74)
	1/30/2026	20010618662	Splendor tower 12/09/25-01/12/26	10-004-58800	58800 - Utilities	\$867.28
					Total - ENT101 Entergy Texas, LLC	\$23,319.96
ENT102 Enterprise Fm Trust Db	1/6/2026	FBN5538839		10-010-52725	52725 - Capital Lease Expense	\$22,753.54
					Total - ENT102 Enterprise Fm Trust Db	\$22,753.54
ESD106 Montgomery County ESD #6, Stn 34	1/12/2026	ESD1/12/2026	Feb 2026 Rent Station 34 & 35	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
					Total - ESD106 Montgomery County ESD #6, Stn 34 & 35	\$3,000.00
ESD109 Montgomery County ESD #9, Stn 33	1/12/2026	ESD1/12/2026	Feb 2026 Rent Station 33	10-000-14900	14900 - Prepaid Expenses	\$1,000.00
					Total - ESD109 Montgomery County ESD #9, Stn 33	\$1,000.00
ESD110 Montgomery County ESD #10, Stn 42	1/12/2026	ESD1/12/2026	Feb 2026 Rent Station 42	10-000-14900	14900 - Prepaid Expenses	\$950.00
					Total - ESD110 Montgomery County ESD #10, Stn 42	\$950.00
EXP101 Experian Health Inc	1/1/2026	INV1127546	Monthly Invoice	10-011-53300	53300 - Contracted Services	\$7,430.40
					Total - EXP101 Experian Health Inc	\$7,430.40
EZE100 Ezee Fiber Texas, LLC Db	1/1/2026	20260101	Ethernet MRR	10-015-58310	58310 - Telephones-Service	\$14,075.00
					Total - EZE100 Ezee Fiber Texas, LLC Db	\$14,075.00
FIV100 Five Star Septic Solutions, LLC	1/1/2026	2136	Pumped Out Septic Tanks	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$475.00
	1/7/2026	2170	Pumped Septic Tanks	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$475.00
	1/20/2026	2178	Pumped Septic Tanks on 1-19-26	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$475.00
					Total - FIV100 Five Star Septic Solutions, LLC	\$1,425.00
GAR116 Francisco Garcia	1/1/2026	GAR*12292025	WELLNESS - 01/12/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
	1/24/2026	GAR*01242026	WELLNESS - 02/03/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
					Total - GAR116 Francisco Garcia	\$50.00
GAT100 Trizetto Provider Solutions	1/1/2026	121Y122500	FY26 BPO Trizetto - Monthly Electronic Claims for	10-011-53300	53300 - Contracted Services	\$1.25
	1/1/2026	121Y112500	FY26 BPO Trizetto - Monthly Electronic Claims for	10-011-53300	53300 - Contracted Services	\$2.11
	1/1/2026	5HAV012600	FY 26 BPO Trizetto - Monthly Electronic Claims fo	10-011-53300	53300 - Contracted Services	\$1,913.21
	1/1/2026	121Y012600	FY26 BPO Trizetto - Monthly Electronic Claims for	10-011-53300	53300 - Contracted Services	\$0.48
	1/14/2026	5HAV122500	FY 26 BPO Trizetto - Monthly Electronic Claims fo	10-011-53300	53300 - Contracted Services	\$1,908.63
					Total - GAT100 Trizetto Provider Solutions	\$3,825.68
GEO101 Lindsey George	1/5/2026	GEO*12292025	WELLNESS - 01/05/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
	1/21/2026	GEO*01182026	WELLNESS - 01/20/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
Total - GEO101 Lindsey George						\$50.00
GLA101 Glass and Mirror of The Woodlands,	1/12/2026	4563	Windshield replacement shop 20	10-010-59000	59000 - Vehicle-Outside Services	\$375.00
Total - GLA101 Glass and Mirror of The Woodlands, Inc.						\$375.00
GLA103 Micah Glass	1/1/2026	GLA*08072025	TUITION - 01/05/2026	10-025-58625	58625 - Tuition Reimbursement	\$691.20
Total - GLA103 Micah Glass						\$691.20
GRA108 Grainger	1/1/2026	9740475612	Missed Bid item	10-008-53900	53900 - Disposable Medical Supplies	\$738.54
	1/1/2026	9735399892	Replenish vehicle parts stock - A/C filters	10-010-59050	59050 - Vehicle-Parts	\$461.16
	1/6/2026	9761483396	Separate medication bins	10-008-57750	57750 - Small Equipment & Furniture	\$221.54
	1/8/2026	9763550390	Missed Bid item	10-008-53900	53900 - Disposable Medical Supplies	\$95.04
	1/9/2026	9765225082	Missed Bid item	10-008-53900	53900 - Disposable Medical Supplies	\$877.14
	1/12/2026	9767472195	Community Paramedicine - 99% Isopropyl Alcoho	10-008-53900	53900 - Disposable Medical Supplies	\$23.19
	1/12/2026	9767744171	Replenish shop supplies	10-010-57725	57725 - Shop Supplies	\$176.32
	1/15/2026	9773271284	Restock of Station Supplies	10-008-57900	57900 - Station Supplies	\$175.10
Total - GRA108 Grainger						\$2,768.03
GRA119 Grace & Guidance PLLC	1/1/2026	MCHD36	Counseling Services for the District.	10-025-54350	54350 - Employee Health/Wellness	\$875.00
	1/1/2026	MCHD33	Counseling Services for the District.	10-025-54350	54350 - Employee Health/Wellness	\$500.00
	1/1/2026	MCHD31	Counseling Services for the District.	10-025-54350	54350 - Employee Health/Wellness	\$375.00
	1/1/2026	MCHD37	Counseling Services for the District.	10-025-54350	54350 - Employee Health/Wellness	\$1,000.00
	1/1/2026	MCHD35	Counseling Services for the District.	10-025-54350	54350 - Employee Health/Wellness	\$750.00
Total - GRA119 Grace & Guidance PLLC						\$3,500.00
HAJ100 Hajoca Corporation (Moore Supply)	1/1/2026	S175803212.001	Emergency Water Heater Replacement	10-016-57750	57750 - Small Equipment & Furniture	\$1,441.11
Total - HAJ100 Hajoca Corporation (Moore Supply)						\$1,441.11
HAM103 Maranda Hammond	1/1/2026	HAM*12262025	MILEAGE (10/07/2025 - 12/24/2025)	10-007-56200	56200 - Mileage Reimbursements	\$94.50
Total - HAM103 Maranda Hammond						\$94.50
HCN103 Houston Community Newspapers	1/12/2026	810101725	Advertising	10-001-52200	52200 - Advertising	\$200.20
Total - HCN103 Houston Community Newspapers						\$200.20
HEA130 Health Promotions Now	1/1/2026	743198		10-046-52950	Expenses	\$1,122.00
	1/1/2026	740894		10-007-57300	Expenses	\$683.60
	1/1/2026	743198		10-007-57300	Expenses	\$432.10
Total - HEA130 Health Promotions Now						\$2,237.70
HEN110 Henry Schein, Inc.-Matrx Medical	1/1/2026	51118409	Medical Supply Bid	10-008-53900	53900 - Disposable Medical Supplies	\$17,894.88
	1/1/2026	50451292	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$1,669.50
	1/1/2026	51118409	Medical Supply Bid	10-009-54000	54000 - Drug Supplies	\$5,954.70
	1/1/2026	51402039	Zoll Monitor Paper Restock	10-008-53900	53900 - Disposable Medical Supplies	\$1,926.65
	1/5/2026	50670411	Medical supply bid award	10-008-53900	53900 - Disposable Medical Supplies	\$588.50
	1/7/2026	51718492	HCAP - January Order	10-008-53900	53900 - Disposable Medical Supplies	\$255.26
	1/7/2026	51783004	DME Restock - Portable Suction Unit	10-008-54200	54200 - Durable Medical Equipment	\$4,711.26

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	1/14/2026	52021611	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$313.00
	1/14/2026	52078216	Medical Supply Bid Restock	10-008-53900	53900 - Disposable Medical Supplies	\$1,999.80
	1/14/2026	52021611	Medical Supplies	10-009-54000	54000 - Drug Supplies	\$2,199.80
					Total - HEN110 Henry Schein, Inc.-Matrx Medical	\$37,513.35
HON84 Calvin Hon	1/13/2026	HON*01132026	EXPENSE - Meeting Expenses	10-015-56100	56100 - Meeting Expenses	\$104.82
					Total - HON84 Calvin Hon	\$104.82
HYD102 Justus Hyde	1/13/2026	HYD*01132026	EXPENSE - Uniforms	10-007-58700	58700 - Uniforms	\$128.16
					Total - HYD102 Justus Hyde	\$128.16
IMA100 Image Trend Inc.	1/8/2026	PS-INV121749	Slate Scheduling extension until transition to new s	10-045-53050	53050 - Computer Software	\$1,215.71
					Total - IMA100 Image Trend Inc.	\$1,215.71
IMP100 Colortech Direct & Impact Printing	1/26/2026	42455	NAEMSP Posters - Nitrous and Push Dose NEpi 3	10-009-57000	57000 - Printing Services	\$68.25
					Total - IMP100 Colortech Direct & Impact Printing	\$68.25
IMP101 Impac Fleet	1/2/2026	SQLCD-1159547	December 2025 Fuel Purchase / PO 26-000984	10-010-54700	54700 - Fuel-Auto	\$69,200.52
					Total - IMP101 Impac Fleet	\$69,200.52
IMP103 Impact Promotional Services Db	1/1/2026	INV151405	GYC - E. Walton Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$201.44
	1/1/2026	INV155425	Polos for HCAP	10-007-58700	58700 - Uniforms	\$140.25
	1/1/2026	INV156401	GYC - P. Walsh Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$153.00
	1/1/2026	INV152522	GYC - D. Sabala Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$258.88
	1/1/2026	INV155426	GYC-M. Gronda Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$153.00
	1/1/2026	INV149522		10-007-58700	Expenses	\$155.98
	1/1/2026	INV156412	GYC - D. Overstreet Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$242.70
	1/1/2026	INV156506	GYC- A. Rodriguez Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$153.00
	1/1/2026	INV151416	GYC - ***BILL ONLY*** Nov EMT NEOP Jacket Al	10-007-58700	58700 - Uniforms	\$398.00
	1/1/2026	INV147743	Paramedics New Hire Oct 2025 Uniform Order866	10-007-58700	58700 - Uniforms	\$462.48
	1/1/2026	INV155423	GYC-D.Valdez Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$347.44
	1/1/2026	INV156340	GYC- A. Currie Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$284.71
	1/1/2026	INV156352	GYC- J. West Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$109.88
	1/1/2026	INV154741	GYC- C. Pena Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$31.12
	1/1/2026	INV155421	GYC - J. Traylor New Hire Colorblock Jacket Orde	10-007-58700	58700 - Uniforms	\$210.59
	1/1/2026	INV154739	GYC- R. Espinoza Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$31.12
	1/1/2026	INV155428	GYC - D. Ikard Jacket Alteration Fees Nov 2025	10-007-58700	58700 - Uniforms	\$37.00
	1/1/2026	INV156541	GYC - D. Lafferty Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$571.98
	1/1/2026	INV155431	GYC- P. Raymon Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$525.46
	1/1/2026	INV156405	GYC - E. Walton Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$84.14
	1/1/2026	INV155427	GYC- D. Oconnor Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$103.89
	1/1/2026	INV154740	GYC- D. Oconnor Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$31.12
	1/1/2026	INV155425	Polos for HCAP	10-008-58700	58700 - Uniforms	\$317.75
	1/1/2026	INV146583		10-007-58700	Expenses	\$15.56
	1/1/2026	INV154737	GYC- L. Caka Nov 2025 Namebar order	10-007-58700	58700 - Uniforms	\$15.56
	1/1/2026	INV152638	GYC - Nov EMT New Hire Uniform Order Oct 202!	10-007-58700	58700 - Uniforms	\$915.20

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	1/1/2026	INV155424	GYC- E. Martinez Nov 2025 Pant Order	10-007-58700	58700 - Uniforms	\$397.76
	1/12/2026	INV159189	GYC- D. Mehrtens Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$595.89
	1/12/2026	INV159192	GYC- S. Graham Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$524.39
	1/12/2026	INV159166	GYC- C. Xie Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$426.09
	1/12/2026	INV159174	GYC- J. West Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$266.02
	1/12/2026	INV159187	GYC- M. Rankin Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$210.59
	1/12/2026	INV159170	GYC - K. Weaver Oct 2025 Uniform	10-007-58700	58700 - Uniforms	\$186.13
	1/12/2026	INV159183	GYC- R. Sierra Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$372.26
	1/12/2026	INV159172	GYC- R. Espinoza Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$368.50
	1/12/2026	INV159182	GYC - C. Smith Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$372.26
	1/12/2026	INV159173	GYC - C. Dubois Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$196.53
	1/12/2026	INV159180	GYC- M. Davis Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$190.58
	1/12/2026	INV159158	GYC- M. Hammond Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$119.44
	1/12/2026	INV159157	GYC- M. Garcia Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$558.39
	1/12/2026	INV159162	GYC- M. Reed Alteration Fees Nov 2025	10-007-58700	58700 - Uniforms	\$7.50
	1/12/2026	INV159168	GYC- M. Cavazos Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$372.26
	1/12/2026	INV159175	GYC - B. Snow Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$485.27
	1/12/2026	INV159191	GYC- T. Heilers Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$577.10
	1/12/2026	INV159165	GYC - T. Fischer Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$464.90
	1/12/2026	INV159163	GYC - T. Larrea Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$314.48
	1/12/2026	INV159176	GYC- B. Garza Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$212.49
	1/12/2026	INV159184	GYC- T. Leal Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$372.26
	1/12/2026	INV159161	GYC- M. Ernest Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$436.09
	1/12/2026	INV159171	GYC - A. Taylor Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$270.47
	1/12/2026	INV159179	GYC-D.Valdez Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$103.89
	1/12/2026	INV159185	GYC- D. Bagwell Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$492.00
	1/12/2026	INV159178	GYC- District Chief Gold Stars Nov 2025	10-007-58700	58700 - Uniforms	\$182.80
	1/12/2026	INV159181	GYC - D. Lafferty Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$119.74
	1/12/2026	INV159188	GYC- A. Rodriguez Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$305.87
	1/16/2026	INV160058	GYC- M. Cordts Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$99.44
	1/16/2026	INV160059	GYC- E. Tennyson Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$402.21
	1/16/2026	INV160054	GYC- S. Pelczar Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$390.96
	1/16/2026	INV160053	GYC- A. Currie Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$158.08
	1/16/2026	INV160051	GYC-D.Valdez Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$83.29
	1/16/2026	INV160061	GYC - T. Mattice Dec 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$186.13
	1/16/2026	INV160057	GYC- MCHD Small Navy Tshirts for stock Oct 202	10-007-58700	58700 - Uniforms	\$1,880.00
	1/16/2026	INV160055	GYC - L. Ross Alteration Fees Dec 2025	10-007-58700	58700 - Uniforms	\$40.75
	1/16/2026	INV160056	GYC- J. McClain Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$103.89
Total - IMP103 Impact Promotional Services Db						\$18,797.95
IND100 Indigent Healthcare Solutions	1/1/2026	81162	Monthly service fee for I.H.S. software usage.	10-002-53050	53050 - Computer Software	\$12,951.27
	1/1/2026	80989	November service fee for Medicaid benefit verifica	10-002-53300	53300 - Contracted Services	\$275.00
	1/5/2026	81151	Monthly service fee for Medicaid benefit verificatio	10-002-53300	53300 - Contracted Services	\$282.00
Total - IND100 Indigent Healthcare Solutions						\$13,508.27
INT104 IBS of Greater Conroe & Interstate Ba	1/1/2026	140020463	Replenish vehicle battery stock	10-010-58900	58900 - Vehicle-Batteries	\$566.69

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	1/5/2026	140021099	Replenish vehicle battery stock	10-010-58900	58900 - Vehicle-Batteries	\$727.90
	1/6/2026	140021100	Core -5	10-010-58900	58900 - Vehicle-Batteries	(\$70.00)
	1/12/2026	140021187	Replenish vehicle battery stock - H7	10-010-58900	58900 - Vehicle-Batteries	\$727.90
	1/20/2026	1400211	Core -5 At	10-010-58900	58900 - Vehicle-Batteries	(\$70.00)
	1/26/2026	140021350	Replenish vehicle battery stock	10-010-58900	58900 - Vehicle-Batteries	\$451.85
	1/26/2026	140021351	Core -3	10-010-58900	58900 - Vehicle-Batteries	(\$42.00)
	1/28/2026	50120304	Battery stock for promaster vans	10-010-58900	58900 - Vehicle-Batteries	\$268.95
Total - INT104 IBS of Greater Conroe & Interstate Battery System						\$2,561.29
JAM101 James L. Miller Mechanical, LLC	1/9/2026	009249	Clean and Sanitize Ice Machines	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,770.00
	1/12/2026	009252	Inv #009252 St #40 Repair and Switch	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$375.00
Total - JAM101 James L. Miller Mechanical, LLC						\$2,145.00
JEP100 John E Person Db a JEP Telecom Lic	1/1/2026	20250930-MCHD	FCC Licensing Work Inv #20250930	10-004-57100	57100 - Professional Fees	\$75.00
Total - JEP100 John E Person Db a JEP Telecom Licensing Services						\$75.00
JON102 Jones and Bartlett Learning, LLC	1/9/2026	1238737	Ordering text books for Jan 2026 EMT Program	10-009-52600	52600 - Books/Materials	\$4,239.64
Total - JON102 Jones and Bartlett Learning, LLC						\$4,239.64
JON107 Jason Jones	1/14/2026	JON*01142026	EXPENSE - Station Supplies	10-008-57900	57900 - Station Supplies	\$34.62
Total - JON107 Jason Jones						\$34.62
JPM100 JP Morgan Chase Bank	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-006-54450	54450 - Employee Recognition	\$450.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-009-52700	52700 - Business Licenses	\$252.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-001-54100	54100 - Dues/Subscriptions	\$23.96
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-010-52000	52000 - Accident Repair	\$73.05
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-009-52600	52600 - Books/Materials	\$699.36
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-010-56100	56100 - Meeting Expenses	\$258.11
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-007-58700	58700 - Uniforms	\$27.98
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-004-57725	57725 - Shop Supplies	\$690.82
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-004-57225	57225 - Radio-Parts	\$308.88
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-008-58100	58100 - Supplemental Food	\$389.08
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-007-54450	54450 - Employee Recognition	\$2,000.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-016-58800	58800 - Utilities	\$2,980.73
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026		58500 - Training & Continuing Educatio	\$435.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-007-56100	56100 - Meeting Expenses	\$281.87
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-007-53050	53050 - Computer Software	\$729.17
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-008-56900	56900 - Postage	\$920.28
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-015-58200	58200 - Telephones-Cellular	\$605.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-001-55900	55900 - Meals - Business and Travel	\$111.18
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-010-58600	58600 - Travel Expenses	\$480.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-015-57750	57750 - Small Equipment & Furniture	\$890.59
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-004-57750	57750 - Small Equipment & Furniture	\$599.60
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-016-57750	57750 - Small Equipment & Furniture	\$2,391.15
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-009-56100	56100 - Meeting Expenses	\$95.96
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-047-54100	54100 - Dues/Subscriptions	\$100.00

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-007-53150	53150 - Conferences - Fees, Travel, & I	(\$930.53)
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-006-58500	58500 - Training & Continuing Educatio	\$2,085.24
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-015-53050	53050 - Computer Software	(\$920.63)
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-008-56300	56300 - Office Supplies	\$9.99
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-009-57750	57750 - Small Equipment & Furniture	\$998.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-025-54450	54450 - Employee Recognition	\$483.65
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-015-53100	53100 - Computer Supplies/Non-Capita	\$2,650.70
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-008-57750	57750 - Small Equipment & Furniture	\$439.23
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-016-57730	57730 - Shop Tools	\$64.96
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,013.97
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-015-54450	54450 - Employee Recognition	\$150.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-007-54100	54100 - Dues/Subscriptions	\$0.99
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-010-59100	59100 - Vehicle-Registration	\$119.19
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-004-54100	54100 - Dues/Subscriptions	\$9.99
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-010-57730	57730 - Shop Tools	\$39.48
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-010-54450	54450 - Employee Recognition	\$525.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-001-53050	53050 - Computer Software	\$104.27
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-010-59000	59000 - Vehicle-Outside Services	\$20.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-016-57725	57725 - Shop Supplies	\$83.90
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-008-58700	58700 - Uniforms	\$132.08
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-000-14900	14900 - Prepaid Expenses	\$3,683.35
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-008-57900	57900 - Station Supplies	\$2,256.98
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-010-59050	59050 - Vehicle-Parts	\$58.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-026-53300	53300 - Contracted Services	\$125.37
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-027-58700	58700 - Uniforms	\$91.58
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2026	10-025-54350	54350 - Employee Health/Wellness	\$416.85
					Total - JPM100 JP Morgan Chase Bank	\$29,505.38
KCK100 KC Keating, LLC Db	1/27/2026	95303	Replacement fuel pump for 637	10-010-59050	59050 - Vehicle-Parts	\$202.02
	1/27/2026	95078	Replacement Caliper for Shop 619	10-010-59050	59050 - Vehicle-Parts	\$632.20
	1/27/2026	95276	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$582.00
	1/27/2026	95425	Replacement fuel pump control module for 637	10-010-59050	59050 - Vehicle-Parts	\$31.93
	1/27/2026	95421	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$246.06
					Total - KCK100 KC Keating, LLC Db	\$1,694.21
KEY101 Key Performance Pet	1/6/2026	I195881-25	Fuel delivery to station #11	10-010-54700	54700 - Fuel-Auto	\$2,147.62
	1/7/2026	I195694-25	DEF for Station 30	10-010-58950	58950 - Vehicle-Fluids & Additives	\$372.50
	1/7/2026	I195695-25	DEF Fluid for Station 40	10-010-58950	58950 - Vehicle-Fluids & Additives	\$461.01
	1/9/2026	I196440-26	DEF Station 10	10-010-58950	58950 - Vehicle-Fluids & Additives	\$175.82
	1/14/2026	I196653-26	DEF for Station 11 01/12/26	10-010-58950	58950 - Vehicle-Fluids & Additives	\$790.89
	1/20/2026	I196918-26	Replenish Diesel Fuel at Service Center	10-010-54700	54700 - Fuel-Auto	\$2,069.45
	1/23/2026	I197268-26	Gas and Diesel for Service Center	10-010-54700	54700 - Fuel-Auto	\$1,077.74
					Total - KEY101 Key Performance Petroleum	\$7,095.03
LAE102 Laerdal Medical Corp.	1/1/2026	2025/2000041742	Books/Materials/77334	10-009-52600	52600 - Books/Materials	\$4,982.68
					Total - LAE102 Laerdal Medical Corp.	\$4,982.68

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
LAK105 Lake South Water Supply Corporatio	1/21/2026	LS-1108 12/24/25	Station 45 11/18/25-12/17/25	10-016-58800	58800 - Utilities	\$470.86
Total - LAK105 Lake South Water Supply Corporation						\$470.86
LAN110 Lange Distributing Company, Inc.	1/14/2026	478010	Acct# 007345/Station 44	10-008-57900	57900 - Station Supplies	\$41.94
	1/14/2026	478010	Acct# 007345/Station 44		57900 - Station Supplies	\$5.00
Total - LAN110 Lange Distributing Company, Inc.						\$46.94
LAN115 Roy Lanoce	1/1/2026	LAN*12242025	EXPENSE - Books/Materials	10-009-52600	52600 - Books/Materials	\$44.72
Total - LAN115 Roy Lanoce						\$44.72
LAW107 Leonard V Schneider dba Law Office	1/1/2026	2904	Legal Services for the month of December 2025	10-001-55500	55500 - Legal Fees	\$1,786.20
Total - LAW107 Leonard V Schneider dba Law Offices of Leonard Schneider PLLC						\$1,786.20
LIF102 Life-Assist, Inc.	1/1/2026	2018372	***Medical Supply RFP***	10-009-54000	54000 - Drug Supplies	\$3,349.44
	1/1/2026	2025124	Awarded Medical Supply bid	10-008-53900	53900 - Disposable Medical Supplies	\$29,114.20
	1/1/2026	2032118	Contract pricing for defib pads	10-008-53900	53900 - Disposable Medical Supplies	\$13,201.60
	1/1/2026	1602811	DME Supplies	10-008-54200	Expenses	\$443.60
	1/1/2026	2036367	Medical Wipes restock	10-008-53900	53900 - Disposable Medical Supplies	\$1,971.00
	1/1/2026	2025124	Awarded Medical Supply bid	10-009-54000	54000 - Drug Supplies	\$5,701.00
	1/5/2026	2039782	New Primary Kits for Supervisor's Tahoes	10-008-54200	54200 - Durable Medical Equipment	\$2,310.00
	1/6/2026	2044294	HCAP - January Order	10-008-53900	53900 - Disposable Medical Supplies	\$1,575.00
	1/12/2026	2047523	Medical Supplies	10-009-54000	54000 - Drug Supplies	\$5,653.84
	1/12/2026	2047523	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$5,709.58
	1/14/2026	2047991	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$40.02
	1/16/2026	2049295	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$328.00
Total - LIF102 Life-Assist, Inc.						\$69,397.28
LIM100 Haiden Lima	1/21/2026	LIM*01162026	EXPENSE - Certified Texas Contract Developer	10-047-53150	53150 - Conferences - Fees, Travel, & I	\$265.28
Total - LIM100 Haiden Lima						\$265.28
LIN107 Linebarger Goggan Blair & Sampson,	1/1/2026	EMMOR01 08-07-25	Bill Only- Monthly Invoice 7.2025	10-011-52900	52900 - Collection Fees	\$5,823.11
Total - LIN107 Linebarger Goggan Blair & Sampson, LLP						\$5,823.11
LIQ100 Liquidspring LLC	1/1/2026	0081742-IN	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$1,532.52
Total - LIQ100 Liquidspring LLC						\$1,532.52
LIV102 Lively, Inc.	1/1/2026	LIV09262025	HSA Funding 09.26.2025	10-025-51700	51700 - Health & Dental	\$343.75
	1/6/2026	LIV01062026	Contributions 01/06/2026	10-025-51700	51700 - Health & Dental	\$528,700.00
	1/7/2026	LIV01072026	Contributions 01/07/2026	10-025-51700	51700 - Health & Dental	\$30,600.00
	1/8/2026	LIV01082026	Contributions 01/08/2026	10-025-51700	51700 - Health & Dental	\$1,700.00
	1/12/2026	LIV01122026	Contributions 01/12/2026	10-025-51700	51700 - Health & Dental	\$5,100.00
	1/14/2026	1527293	Admin Fee 12/01/25-12/31/25	10-025-51720	51720 - Health Insurance Admin Fees	\$1,104.65
	1/16/2026	LIV01162026b	Contributions 01/16/2026	10-025-51700	51700 - Health & Dental	\$5,100.00
Total - LIV102 Lively, Inc.						\$572,648.40

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LON103 Lone Star Ground Water Conservatic	1/1/2026	25-3113	Increase Rate Fee	10-016-54100	54100 - Dues/Subscriptions	\$10.00
Total - LON103 Lone Star Ground Water Conservation District						\$10.00
LON104 LSE Contractors, LLC	1/1/2026	13960	Estimate# 5333 Technician on site 12/10/25 & 12/10/25	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,820.00
Total - LON104 LSE Contractors, LLC						\$1,820.00
MAC105 Justin Macewan	1/16/2026	MAC*01162026B	PER DIEM - Harris User Group Conference (02/15/2026 - 02/16/2026)	10-000-14900	14900 - Prepaid Expenses	\$262.00
Total - MAC105 Justin Macewan						\$262.00
MAR102 Enrigue Martinez	1/20/2026	MAR*01202026	MILEAGE (01/14/2026 - 01/20/2026)	10-007-56200	56200 - Mileage Reimbursements	\$9.13
Total - MAR102 Enrigue Martinez						\$9.13
MCC103 Scott Mccully	1/26/2026	MCC*01262026	10 Years of Service	10-025-54450	54450 - Employee Recognition	\$200.00
Total - MCC103 Scott Mccully						\$200.00
MCC105 Conner McConkey	1/1/2026	MCC*12242025	MILEAGE (12/24/2025 - 12/24/2025)	10-007-56200	56200 - Mileage Reimbursements	\$7.70
Total - MCC105 Conner McConkey						\$7.70
MCG154 Mcgriff Insurance Services Inc	1/7/2026	5667769	Public Official Bond Renewal	10-001-54900	54900 - Insurance	\$100.00
	1/7/2026	5667823	Public Official Bond for Board Member	10-001-54900	54900 - Insurance	\$100.00
	1/7/2026	5667780	Public Official Bond Renewal for Board Member	10-001-54900	54900 - Insurance	\$100.00
Total - MCG154 Mcgriff Insurance Services Inc						\$300.00
MCK113 Mckesson Medical-Surgical Governr	1/6/2026	24859271	For HCAP - January Order	10-008-53900	53900 - Disposable Medical Supplies	\$550.66
	1/6/2026	24859243	For HCAP - January Order	10-008-53900	53900 - Disposable Medical Supplies	\$94.25
	1/7/2026	24862910	For HCAP - January Order	10-008-53900	53900 - Disposable Medical Supplies	\$105.32
	1/22/2026	24943858	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$1,998.78
Total - MCK113 Mckesson Medical-Surgical Government Solutions LLC						\$2,749.01
MED125 Medline Industries, Inc	1/3/2026	2405500674	Safety Glass	10-008-53900	53900 - Disposable Medical Supplies	\$1,740.06
	1/8/2026	2406331406	Alternative cap	10-009-54000	54000 - Drug Supplies	\$691.44
	1/10/2026	2406848915	Medication restock	10-009-54000	54000 - Drug Supplies	\$576.20
Total - MED125 Medline Industries, Inc						\$3,007.70
MEH100 Jawaria Mehmood	1/1/2026	MEH*01012026	MILEAGE (12/24/2025 - 12/24/2025)	10-007-56200	56200 - Mileage Reimbursements	\$25.20
Total - MEH100 Jawaria Mehmood						\$25.20
MEL102 Jacob Melendez	1/5/2026	MEL*01052026A	EXPENSE - Uniforms & EXPENSE - Training & Cr	10-007-58700	58700 - Uniforms	\$187.23
	1/5/2026	MEL*01052026A	EXPENSE - Uniforms & EXPENSE - Training & Cr	10-025-58625	58625 - Tuition Reimbursement	\$97.99
	1/7/2026	MEL*01052026	EXPENSE - Training & Continuing Education	10-025-58625	58625 - Tuition Reimbursement	\$97.99
	1/7/2026	MEL*01052026	EXPENSE - Training & Continuing Education	10-007-58700	58700 - Uniforms	\$187.23
	1/8/2026	MEL*01052026A	EXPENSE - Uniforms & EXPENSE - Training & Cr	10-007-58700	58700 - Uniforms	(\$187.23)
	1/8/2026	MEL*01052026A	EXPENSE - Uniforms & EXPENSE - Training & Cr	10-025-58625	58625 - Tuition Reimbursement	(\$97.99)
	1/9/2026	MEL*01092026	TUITION - 01/13/2026	10-025-58625	58625 - Tuition Reimbursement	\$95.00
	1/21/2026	MEL*01092026B	EXPENSE - Uniforms	10-007-58700	58700 - Uniforms	\$164.43
Total - MEL102 Jacob Melendez						\$544.65

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MET185 Metropolitan Life Insurance Company	1/8/2026	88314137 (10)	Dental & vision premiums for January 2026	10-025-51700	51700 - Health & Dental	\$31,085.63
	Total - MET185 Metropolitan Life Insurance Company					\$31,085.63
MIC101 Michael Depasquale Db a No Pulse No Problem LLC	1/3/2026	260001	December Assistant MD Services	10-009-57100	57100 - Professional Fees	\$26,320.00
	Total - MIC101 Michael Depasquale Db a No Pulse No Problem LLC					\$26,320.00
MID105 Mid-South Synergy	1/21/2026	313046001 12/24/25	Station 45	10-016-58800	58800 - Utilities	\$260.00
	1/21/2026	313046003 12/24/25	Station 47 water tap fee	10-016-58800	58800 - Utilities	\$53.90
	1/21/2026	313046002 12/24/25	Station 46	10-016-58800	58800 - Utilities	\$280.00
	Total - MID105 Mid-South Synergy					\$593.90
MIL109 Miller Towing & Recovery, LLC	1/1/2026	25-14830	Shop 13 SH242 to MCHD Fleet - Accident	10-010-59200	59200 - Vehicle-Towing	\$400.00
	1/28/2026	#26-14992	Winch out Shop 50	10-010-59200	59200 - Vehicle-Towing	\$440.00
	1/30/2026	#26-15022	Shop 23 - Tow (Mechanical Failure)	10-010-59200	59200 - Vehicle-Towing	\$495.00
	Total - MIL109 Miller Towing & Recovery, LLC					\$1,335.00
MIL129 Milstead Automotive	1/7/2026	242438	Tow Shop 637 Woodlands to MCHD Fleet	10-010-59200	59200 - Vehicle-Towing	\$154.55
	Total - MIL129 Milstead Automotive					\$154.55
MISS100 Mission Critical Partners, LLC	1/1/2026	26560	Phase 002 Analysis & Conceptual System Design	10-004-57100	57100 - Professional Fees	\$672.00
	1/1/2026	26599	CAD to CAD Feasibility Assessment	10-004-57100	57100 - Professional Fees	\$109.00
	Total - MISS100 Mission Critical Partners, LLC					\$781.00
MON2 Montgomery County ESD #2	1/12/2026	MON21/12/2026	Feb 2026 Rent Station 44 & 47	10-000-14900	14900 - Prepaid Expenses	\$2,500.00
	Total - MON2 Montgomery County ESD #2					\$2,500.00
MON206 Montgomery County ESD#3 (Stn 46)	1/12/2026	MON1/12/2026	Feb 2026 Rent Station 46	10-000-14900	14900 - Prepaid Expenses	\$600.00
	Total - MON206 Montgomery County ESD#3 (Stn 46)					\$600.00
MOR104 Rainee Morris	1/1/2026	MOR*08102025	TUITION - 01/05/2026	10-025-58625	58625 - Tuition Reimbursement	\$2,185.60
	Total - MOR104 Rainee Morris					\$2,185.60
MOS100 Mosley Fire and Safety, Inc	1/1/2026	0009510		10-016-55600	Expenses	\$2,396.00
	Total - MOS100 Mosley Fire and Safety, Inc					\$2,396.00
MUD100 Mud #39	1/14/2026	3021061 12/31/25	Station 20 11/30/25-12/31/25	10-016-58800	58800 - Utilities	\$70.22
	Total - MUD100 Mud #39					\$70.22
NAP100 Napa Auto Parts	1/5/2026	588261	Replenish generator parts stock	10-010-59050	59050 - Vehicle-Parts	\$2,240.64
	1/7/2026	588594	Replenish vehicle	10-010-59050	59050 - Vehicle-Parts	\$136.79
	1/7/2026	588594	Replenish vehicle	10-010-58950	58950 - Vehicle-Fluids & Additives	\$215.77
	1/9/2026	588919	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$490.60
	1/21/2026	590309	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$1,023.20
	1/22/2026	590459	Winterizing diesel fuel additive	10-010-58950	58950 - Vehicle-Fluids & Additives	\$449.40
	1/28/2026	591105	Replenish vehicle parts & Shop Supplies	10-010-59050	59050 - Vehicle-Parts	\$810.66
	Total - NAP100 Napa Auto Parts					\$4,812.06

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	1/28/2026	591105	Replenish vehicle parts & Shop Supplies	10-010-57725	57725 - Shop Supplies	\$35.08
					Total - NAP100 Napa Auto Parts	\$5,402.14
NEW102 New Caney Mud	1/14/2026	1042826200	12/31/25 Station 30 11/18/25-12/18/25	10-016-58800	58800 - Utilities	\$61.74
					Total - NEW102 New Caney Mud	\$61.74
NOR101 Montgomery County ESD #1 (Stn 12	1/1/2026	163		10-040-59700	Expenses	\$350,000.00
	1/12/2026	NOR1/12/2026	Feb 2026 Rent Station 12 & 13	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
					Total - NOR101 Montgomery County ESD #1 (Stn 12 & 13)	\$353,000.00
OCS100 Optimum Computer Solutions, Inc.	1/1/2026	122636	OCS Service Labor 12/15/2025-12/21/2025	10-015-53300	53300 - Contracted Services	\$13,275.00
	1/1/2026	122661	Fortinet License Renewal	10-015-53000	53000 - Computer Maintenance	\$7,737.31
	1/2/2026	122598	Cisco Nexus Switches - Refurbished Hardware Wi	10-015-57750	57750 - Small Equipment & Furniture	\$8,987.95
	1/4/2026	122708	OCS Contracted Services 12/29/25-01/04/26	10-015-53300	53300 - Contracted Services	\$10,987.50
	1/11/2026	122769	OCS Service Labor - 1/5/26-1/11/26	10-015-53300	53300 - Contracted Services	\$15,187.50
	1/25/2026	122830	OCS Service Labor	10-015-53300	53300 - Contracted Services	\$17,850.00
					Total - OCS100 Optimum Computer Solutions, Inc.	\$74,025.26
OH100 Soo Oh	1/2/2026	OH1*01022026	MILEAGE (12/26/2025 - 01/01/2026)	10-007-56200	56200 - Mileage Reimbursements	\$22.09
					Total - OH100 Soo Oh	\$22.09
OPT100 Optiquest Internet Services, Inc.	1/1/2026	88505	DUO MFA 33 Additional Users	10-015-53050	53050 - Computer Software	\$99.00
	1/1/2026	88946	Duo - Invoice for 23 Licenses	10-015-53050	53050 - Computer Software	\$69.00
	1/1/2026	88944	Parallels and Domotz Renewal - Monthly	10-015-53050	53050 - Computer Software	\$492.70
					Total - OPT100 Optiquest Internet Services, Inc.	\$660.70
ORA182 Oracle America, Inc	1/1/2026	102037740		10-005-53050	Expenses	\$2,438.45
	1/28/2026	102198451	Annual Oracle NetSuite Cloud Services	10-005-53050	Expenses	\$17,444.61
					Total - ORA182 Oracle America, Inc	\$19,883.06
ORE100 O'Reilly Auto Parts	1/2/2026	0408-393441	Belt Replacements for Admin Building	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$84.99
					Total - ORE100 O'Reilly Auto Parts	\$84.99
PAN100 Panorama, City of	1/7/2026	1020159006	12/23/25 Station 14 11/22/25-12/19/25	10-016-58800	58800 - Utilities	\$87.77
					Total - PAN100 Panorama, City of	\$87.77
PAT108 Patrick, Casey B	1/7/2026	PAT*01072026B	PER DIEM - NAEMSP (01/28/2026 - 02/01/2026)	10-009-53150	53150 - Conferences - Fees, Travel, & I	\$296.00
					Total - PAT108 Patrick, Casey B	\$296.00
PBI100 Pitney Bowes Inc (Pob 371874)Postag	1/9/2026	04765611	11/21/25 Postage refill	10-008-56900	56900 - Postage	\$1,000.00
	1/9/2026	04765611	12/09/25 Refill mail postage	10-008-56900	56900 - Postage	\$1,024.75
					Total - PBI100 Pitney Bowes Inc (Pob 371874)Postage	\$2,024.75
PIN100 Zoll Data Systems	1/2/2026	INV00217919	Zoll ePCR Quarterly Maintenance	10-015-53050	53050 - Computer Software	\$10,459.28
	1/2/2026	INV00217918	Monthly AR Boost Invoice	10-011-53300	53300 - Contracted Services	\$10,501.31
					Total - PIN100 Zoll Data Systems	\$20,960.59

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PIT101 Pitney Bowes Global Financial Svcs L	1/27/2026	3321140669	Postage Leasing	10-008-56900	56900 - Postage	\$490.71
	1/27/2026	3321568594	Postage Leasing	10-008-56900	56900 - Postage	\$490.71
Total - PIT101 Pitney Bowes Global Financial Svcs LLC (Tax/Lease)						\$981.42
POP100 Calista Pope	1/21/2026	POP*01142026	WELLNESS - 01/15/2026	10-025-54350	54350 - Employee Health/Wellness	\$175.00
Total - POP100 Calista Pope						\$175.00
QUE101 Quest Diagnostic	1/1/2026	9218355890	Testing for new hires.	10-025-57300	57300 - Recruit/Investigate	\$1,627.85
	1/1/2026	9217988716	Testing for new hires.	10-025-57300	57300 - Recruit/Investigate	\$957.88
	1/1/2026	9218662423	Testing for new hires.	10-025-57300	57300 - Recruit/Investigate	\$16.25
Total - QUE101 Quest Diagnostic						\$2,601.98
QUI102 Quiddity Engineering, LLC Db Jones	1/1/2026	ARIV1045158	Boundary Survey for Station 43	10-016-55600	Expenses	\$7,000.00
Total - QUI102 Quiddity Engineering, LLC Db Jones & Carter, Inc.						\$7,000.00
REA101 Blue Triton Brands Inc Db Readyref	1/1/2026	05L6708394216	Admin - Room 250	10-008-57900	57900 - Station Supplies	\$38.39
	1/13/2026	06A6708394221	Station 24	10-008-57900	57900 - Station Supplies	\$32.59
	1/13/2026	06A6708394304	Station 41	10-008-57900	57900 - Station Supplies	\$18.48
	1/13/2026	06A6708394250	Station 34	10-008-57900	57900 - Station Supplies	\$15.19
	1/13/2026	06A6708394241	Station 32	10-008-57900	57900 - Station Supplies	\$20.99
	1/13/2026	06A6708394307	Station 42	10-008-57900	57900 - Station Supplies	\$15.19
	1/13/2026	06A6708394182	Station 15	10-008-57900	57900 - Station Supplies	\$15.19
	1/13/2026	06A6708394237	Station 31	10-008-57900	57900 - Station Supplies	\$15.19
	1/13/2026	06A6708394210	Station 22	10-008-57900	57900 - Station Supplies	\$29.57
	1/13/2026	06A6708394225	Station 25	10-008-57900	57900 - Station Supplies	\$35.88
	1/13/2026	06A6708394198	Station 21	10-008-57900	57900 - Station Supplies	\$32.59
	1/13/2026	06A6708394151	Admin - Room 208	10-008-57900	57900 - Station Supplies	\$84.79
	1/13/2026	06A6708394233	Station 30	10-008-57900	57900 - Station Supplies	\$3.59
	1/13/2026	06A6708894383	EMS - Suite 250	10-008-57900	57900 - Station Supplies	\$69.60
	1/13/2026	06A6708394258	Station 40	10-008-57900	57900 - Station Supplies	\$3.59
	1/13/2026	06A6708394247	Station 33	10-008-57900	57900 - Station Supplies	\$49.99
	1/13/2026	06A6708394309	Station 45	10-008-57900	57900 - Station Supplies	\$15.49
	1/13/2026	06A6708394255	Station 35	10-008-57900	57900 - Station Supplies	\$15.19
	1/13/2026	06A6708394193	Station 20	10-008-57900	57900 - Station Supplies	\$119.59
	1/13/2026	06A6708394229	Station 27	10-008-57900	57900 - Station Supplies	\$18.48
	1/13/2026	06A6708394113	Station 10	10-008-57900	57900 - Station Supplies	\$49.99
	1/13/2026	06A6708403397	Service center - 1st FI breakroom	10-008-57900	57900 - Station Supplies	\$21.29
	1/20/2026	06A6708579806	Admin - 1st Floor	10-008-57900	57900 - Station Supplies	\$58.00
1/21/2026	06A6708394216	Admin - Room 250	10-008-57900	57900 - Station Supplies	\$3.59	
1/21/2026	06A6708394140	Station 11	10-008-57900	57900 - Station Supplies	\$38.39	
1/21/2026	06A6708394166		10-008-57900	57900 - Station Supplies	\$15.19	
1/28/2026	06A6708403395	Service center - FI 2 Kitchen	10-008-57900	57900 - Station Supplies	\$21.29	
1/28/2026	06A6708403396	Service center - Fleet bay	10-008-57900	57900 - Station Supplies	\$50.29	
Total - REA101 Blue Triton Brands Inc Db Readyrefresh						\$907.59

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REE100 Reeder Distributors, Inc.	1/8/2026	34599	REPAIRS TO LIFT HDC18L0006	10-010-57650	57650 - Repair-Equipment	\$1,715.00
	1/14/2026	33804	Annual Inspection for Fleet Bay Vehicle Lifts	10-010-55650	55650 - Maintenance-Equipment	\$3,740.95
Total - REE100 Reeder Distributors, Inc.						\$5,455.95
REL100 Reliant Energy	1/21/2026	346001416234	Station 40 12/02/25-01/05/26	10-016-58800	58800 - Utilities	\$529.10
	1/21/2026	226000458111	Station 27 12/01/25-01/04/26	10-016-58800	58800 - Utilities	\$492.94
	1/21/2026	163004183581	Magnolia Tower 12/02/25-01/05/26	10-016-58800	58800 - Utilities	\$580.71
	1/23/2026	148005105255	Station 41 12/04/25-01/07/26	10-016-58800	58800 - Utilities	\$620.58
	1/28/2026	392000956585	Station 40 Outdoor lighting 12/03/25-01/06/26	10-016-58800	58800 - Utilities	\$78.49
	1/28/2026	163004183580	Magnolia Tower Security light 12/02/25-01/05/26	10-004-58800	58800 - Utilities	\$490.37
Total - REL100 Reliant Energy						\$2,792.19
REV101 Revspring, Inc.	1/1/2026	INV1420581	Monthly Invoice - Billing Bridge	10-011-53300	53300 - Contracted Services	\$12,196.67
	1/8/2026	INV1423284	Monthly Invoice - Rescuenet	10-011-53300	53300 - Contracted Services	\$459.37
Total - REV101 Revspring, Inc.						\$12,656.04
REY105 Armando Reyes	1/1/2026	REY*08132025	TUITION - 01/05/2026	10-025-58625	58625 - Tuition Reimbursement	\$1,065.60
Total - REY105 Armando Reyes						\$1,065.60
ROD105 Sierra Rodriguez	1/7/2026	ROD*12272025	WELLNESS - 01/05/2026	10-025-54350	54350 - Employee Health/Wellness	\$200.00
Total - ROD105 Sierra Rodriguez						\$200.00
ROE107 Roessler Equipment Co Inc.	1/9/2026	107066	Roessler Equipment Quote# 251105-1MV Replac	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$2,585.00
Total - ROE107 Roessler Equipment Co Inc.						\$2,585.00
RTA100 Ron Turley Associates, Inc	1/1/2026	69861	Small Equipment/76875	10-010-57750	57750 - Small Equipment & Furniture	\$1,878.36
Total - RTA100 Ron Turley Associates, Inc						\$1,878.36
RYS100 Kathleen A Rysz Db	1/1/2026	205603	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$479.50
Total - RYS100 Kathleen A Rysz Db Rysz Storage Battery Co.						\$479.50
SAF110 S.A.F.E. Drug Testing	1/1/2026	11613775	Employee Drug Testing	10-025-57300	57300 - Recruit/Investigate	\$2,570.00
	1/1/2026	11613883	Employee Drug Testing	10-025-57300	57300 - Recruit/Investigate	\$2,400.00
	1/2/2026	11613991	Bill Only - Drug Testing Services for Dec. 2025	10-025-57300	57300 - Recruit/Investigate	\$4,030.00
Total - SAF110 S.A.F.E. Drug Testing						\$9,000.00
SAL100 Daisy Saldana	1/26/2026	SAL*01262026	MILEAGE (01/26/2026 - 01/26/2026)	10-007-56200	56200 - Mileage Reimbursements	\$10.88
Total - SAL100 Daisy Saldana						\$10.88
SAN112 Susie Sanders	1/6/2026	SAN*01062026	WELLNESS - 01/08/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
Total - SAN112 Susie Sanders						\$25.00
SCH107 Schaeffer Manufacturing Company	1/29/2026	CRJ5150-INV1	Replenish vehicle engine oil stock	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$5,548.95
Total - SCH107 Schaeffer Manufacturing Company						\$5,548.95
SEA174 Seamless Gutters By Mileski LLC	1/15/2026	SEA020326	Station 32 Gutter Replacement to prevent wash o	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,194.00

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
Total - SEA174 Seamless Gutters By Mileski LLC						\$1,194.00
SEE102 James Seek	1/6/2026	SEE*01062026B	PER DIEM - NAEMSP (01/28/2026 - 02/01/2026)	10-007-53150	53150 - Conferences - Fees, Travel, & I	\$296.00
Total - SEE102 James Seek						\$296.00
SER107 Server Supply, Inc.	1/14/2026	4455715	14 Additional Cisco SFPs for Nutanix Project	10-015-57750	57750 - Small Equipment & Furniture	\$4,666.68
Total - SER107 Server Supply, Inc.						\$4,666.68
SHI101 SHI Government Solutions, Inc.	1/1/2026	GB00579509	HPE Server/SAN Warranty Renewals Co-Term (A)	10-015-53000	53000 - Computer Maintenance	\$1,891.62
	1/1/2026	GB00577473	Applecare for field iPads	10-015-57750	57750 - Small Equipment & Furniture	\$3,922.50
	1/8/2026	GB00580044	WithSecure Cybersecurity Software Renewal (Ann	10-015-53050	53050 - Computer Software	\$1,116.60
	1/20/2026	GB00580643	Adobe Acrobat Pro Licenses	10-015-53050	53050 - Computer Software	\$308.85
Total - SHI101 SHI Government Solutions, Inc.						\$7,239.57
SHI160 Kim Shirley	1/21/2026	SHI*01202026	WELLNESS - 01/20/2026	10-025-54350	54350 - Employee Health/Wellness	\$21.00
Total - SHI160 Kim Shirley						\$21.00
SHO100 Austin Short	1/24/2026	SHO*01242026	Travel Per Diem Harris User Group 02/16/26-02/21	10-004-53150	53150 - Conferences - Fees, Travel, & I	\$262.00
Total - SHO100 Austin Short						\$262.00
SIE159 Sierra Chemicals Holdings Inc	1/23/2026	10-0303738	Restock of vehicle tire shine in warehouse.	10-008-57900	57900 - Station Supplies	\$749.70
Total - SIE159 Sierra Chemicals Holdings Inc						\$749.70
SMI112 Nicolas Smith	1/7/2026	SMI*01072026	PER DIEM - NAEMSP (01/28/2026 - 02/01/2026)	10-009-53150	53150 - Conferences - Fees, Travel, & I	\$296.00
Total - SMI112 Nicolas Smith						\$296.00
SNI100 Snider Tire, Inc dba Snider Fleet Solu	1/9/2026	1852530	Replenish vehicle tire stock	10-010-59150	59150 - Vehicle-Tires	\$6,363.36
Total - SNI100 Snider Tire, Inc dba Snider Fleet Solutions						\$6,363.36
SOL108 Adam Solis	1/15/2026	SOL*01152026	MILEAGE (01/14/2026 - 01/14/2026)	10-007-56200	56200 - Mileage Reimbursements	\$6.16
Total - SOL108 Adam Solis						\$6.16
SOU105 Montgomery County ESD #8, Stn 21/	1/12/2026	SOU1/12/2026	Feb 2026 Rent Station 21 & 22	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
Total - SOU105 Montgomery County ESD #8, Stn 21/22						\$3,000.00
SPL124 Splendor, City of	1/16/2026	06370301 12/30/25	Station 31	10-016-58800	58800 - Utilities	\$24.68
Total - SPL124 Splendor, City of						\$24.68
STA100 Stanley Lake M.U.D.	1/15/2026	00009836 01/02/26	Station 43 11/30/25-12/30/25	10-016-58800	58800 - Utilities	\$8.25
	1/16/2026	00009834 01/02/26	Station 43 11/30/25-12/30/25	10-016-58800	58800 - Utilities	\$37.63
Total - STA100 Stanley Lake M.U.D.						\$45.88
STA129 Staples Advantage	1/31/2026	6054462098	Restock of station supplies in warehouse.	10-008-57900	57900 - Station Supplies	\$218.61
	1/31/2026	6054462097	restock of station supplies	10-008-57900	57900 - Station Supplies	\$206.44
	1/31/2026	6054462096	Restocking of Station Supplies	10-008-57900	57900 - Station Supplies	\$122.36
	1/31/2026	6054462106	Restock Of Office Supplies	10-008-56300	56300 - Office Supplies	\$41.26

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	1/31/2026	6054462094	restock of station supplies	10-008-57900	57900 - Station Supplies	\$11.59
	1/31/2026	6054462104	RC Ticket #78452 & Warehouse restock.	10-008-56300	56300 - Office Supplies	\$41.50
	1/31/2026	6054462099	Resource Center ticket #77249 & Stock	10-008-56300	56300 - Office Supplies	\$118.56
	1/31/2026	6054462105	Station Supplies for Warehouse	10-008-57900	57900 - Station Supplies	\$303.34
	1/31/2026	6054462106	Restock Of Office Supplies	10-008-57900	57900 - Station Supplies	\$168.08
	1/31/2026	6054462097	restock of station supplies	10-008-56300	56300 - Office Supplies	\$5.72
	1/31/2026	6054462100	Restock of office supplies in warehouse	10-008-56300	56300 - Office Supplies	\$142.30
					Total - STA129 Staples Advantage	\$1,379.76
STE104 Stericycle, Inc	1/26/2026	8013011921	FY26 BPO - Stericycle (Waste)	10-008-52500	52500 - Bio-Waste Removal	\$4,423.78
					Total - STE104 Stericycle, Inc	\$4,423.78
STE107 Stewart Organization Inc.	1/1/2026	2590472	Meter charge for the 09/25/2025 to 10/24/2025 bill	10-015-55400	55400 - Leases/Contracts	\$936.41
	1/1/2026	2590471	FY26 BPO-Accounting Scanner Base Rate Charge	10-015-55400	55400 - Leases/Contracts	\$155.00
	1/31/2026	2628894	Meter Charges for Copiers	10-015-55400	55400 - Leases/Contracts	\$767.89
					Total - STE107 Stewart Organization Inc.	\$1,859.30
STI103 Stibbs & Co. P.C.	1/1/2026	43074	HR Legal Services - Dec 2025	10-001-55500	55500 - Legal Fees	\$252.88
	1/1/2026	42493	HR Legal Services - Oct 2025	10-001-55500	55500 - Legal Fees	\$1,844.14
	1/1/2026	42081	HR Legal Services - Sep 2025	10-001-55500	55500 - Legal Fees	\$1,517.27
					Total - STI103 Stibbs & Co. P.C.	\$3,614.29
STR128 Stryker Sales Corporation	1/7/2026	9211254773	DME Powerload Install S44	10-008-57650	57650 - Repair-Equipment	\$572.00
	1/29/2026	9211428182	DME RESTOCK		54200 - Durable Medical Equipment	\$99.80
	1/29/2026	9211429532	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$4,972.02
	1/29/2026	9211428182	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$2,494.40
					Total - STR128 Stryker Sales Corporation	\$8,138.22
TAY101 Taylor Healthcare Products, Inc	1/22/2026	INV16690	Winter Weather Supplies	10-008-53800	53800 - Disposable Linen	\$6,420.00
					Total - TAY101 Taylor Healthcare Products, Inc	\$6,420.00
TEL175 Teleflex LLC	1/1/2026	9510952931	Restocking of Arrow Needle Sets & Dressing	10-008-53900	53900 - Disposable Medical Supplies	\$22,600.00
					Total - TEL175 Teleflex LLC	\$22,600.00
TES103 Tessco Technologies Inc.	1/1/2026	9400527731	PolyPhaser Surge Protector	10-004-57725	57725 - Shop Supplies	\$596.12
					Total - TES103 Tessco Technologies Inc.	\$596.12
TEX101 Texas Water Utilities	1/6/2026	102300429789	Station 27 11/22/25-12/19/25	10-016-58800	58800 - Utilities	\$677.03
					Total - TEX101 Texas Water Utilities	\$677.03
TEX138 YAR Builders, LLC dba Texas Fence	1/20/2026	114423	Texas Fence Job# 114423 Station 41 Fence Repl:	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$16,572.87
					Total - TEX138 YAR Builders, LLC dba Texas Fence	\$16,572.87
TEX167 Texas Air Filtration Inc.	1/1/2026	81091	Air Filter Replacements for PM's	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$816.00
					Total - TEX167 Texas Air Filtration Inc.	\$816.00

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THA100 Chad Thacker	1/16/2026	THA*01162026	PER DIEM - Harris User Group Conference (02/15/2026)	10-000-14900	14900 - Prepaid Expenses	\$262.00				
					Total - THA100 Chad Thacker	\$262.00				
THO113 Rachael Thomas	1/27/2026	THO*01202026	WELLNESS - 01/26/2026	10-025-54350	54350 - Employee Health/Wellness	\$100.00				
					Total - THO113 Rachael Thomas	\$100.00				
THY101 Tk Elevator Corporation	1/1/2026	3009077281	Elevator Maintenance	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$2,104.86				
					Total - THY101 Tk Elevator Corporation	\$2,104.86				
TOR100 Veronica Torres	1/6/2026	TOR*10142025A	15 Years of Service Award	10-025-54450	54450 - Employee Recognition	\$300.00				
					Total - TOR100 Veronica Torres	\$300.00				
TRA150 Transunion Risk & Alternative Data Solutions, Inc.	1/1/2026	6130832-202512-1	FY26 BPO Monthly service fee for HCAP background checks	10-002-53300	53300 - Contracted Services	\$330.00				
					Total - TRA150 Transunion Risk & Alternative Data Solutions, Inc.	\$330.00				
TRI109 Centralsquare Company-Tritech Software Systems	1/1/2026	452712	10x MDC licenses for MCHD - Annual	10-015-53075	53075 - Computer Software - MDC Firs	\$4,630.00				
					Total - TRI109 Centralsquare Company-Tritech Software Systems	\$4,630.00				
VEL107 Velocity Business Products, LLC	1/6/2026	VBP8767	Big & Tall Chair - Requested by K. Moote	10-008-57750	57750 - Small Equipment & Furniture	\$610.42				
					Total - VEL107 Velocity Business Products, LLC	\$610.42				
VER103 Ethics Unlimited, LLC DBA Verify Comply	1/1/2026	VC-156970	November Monthly Charges	10-026-53300	53300 - Contracted Services	\$303.91				
					1/1/2026	VC-158313	Monthly Charges	10-026-53300	53300 - Contracted Services	\$303.59
									Total - VER103 Ethics Unlimited, LLC DBA Verify Comply	\$607.50
VER104 Verizon Wireless (Pob 660108)	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-005-58200	58200 - Telephones-Cellular	\$111.63				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-010-58200	58200 - Telephones-Cellular	\$112.41				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-027-58200	58200 - Telephones-Cellular	\$77.21				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-016-58200	58200 - Telephones-Cellular	\$466.83				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-039-58200	58200 - Telephones-Cellular	\$209.62				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-042-58200	58200 - Telephones-Cellular	\$94.42				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-025-58200	58200 - Telephones-Cellular	\$148.84				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-006-58200	58200 - Telephones-Cellular	\$131.63				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-009-58200	58200 - Telephones-Cellular	\$280.47				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-008-58200	58200 - Telephones-Cellular	\$186.05				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-004-58200	58200 - Telephones-Cellular	\$339.24				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-047-58200	58200 - Telephones-Cellular	\$74.42				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-011-58200	58200 - Telephones-Cellular	\$74.42				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-026-58200	58200 - Telephones-Cellular	\$37.21				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-015-58200	58200 - Telephones-Cellular	\$5,159.44				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-002-58200	58200 - Telephones-Cellular	\$151.63				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-045-58200	58200 - Telephones-Cellular	\$171.62				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-001-58200	58200 - Telephones-Cellular	\$206.05				
	1/9/2026	6133128872	Monthly Charge Dec 10 - Jan 09	10-007-58200	58200 - Telephones-Cellular	\$1,161.10				
	Total - VER104 Verizon Wireless (Pob 660108)						\$9,194.24			

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WAL117 Ellie Walton	1/20/2026	WAL*01202026	WELLNESS - 02/03/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
					Total - WAL117 Ellie Walton	\$25.00
WAR118 Bradley Ward	1/7/2026	WAR*01072026B	PER DIEM - NAEMSP (01/28/2026 - 02/01/2026)	10-045-53150	53150 - Conferences - Fees, Travel, & I	\$296.00
					Total - WAR118 Bradley Ward	\$296.00
WAS107 Waste Management of Texas	1/21/2026	5910558-1792-6	Station 14	10-016-58800	58800 - Utilities	\$51.65
	1/21/2026	5910253-1792-4	Station 43	10-016-58800	58800 - Utilities	\$177.05
	1/21/2026	5909929-1792-2	Various stations	10-016-58800	58800 - Utilities	\$2,236.73
	1/21/2026	5910632-1792-9	Station 27	10-016-58800	58800 - Utilities	\$205.64
	1/21/2026	5910255-1792-9		10-016-58800	58800 - Utilities	\$176.10
					Total - WAS107 Waste Management of Texas	\$2,847.17
WEL160 Michael Wells	1/2/2026	WEL*01022026	MILEAGE (01/02/2026 - 01/02/2026) & WELLNES	10-007-56200	56200 - Mileage Reimbursements	\$52.41
	1/7/2026	WEL*01072026B	PER DIEM - NAEMSP (01/28/2026 - 02/01/2026)	10-007-53150	53150 - Conferences - Fees, Travel, & I	\$296.00
	1/8/2026	WEL*01082026	MILEAGE (01/08/2026 - 01/08/2026)	10-007-56200	56200 - Mileage Reimbursements	\$10.88
	1/15/2026	WEL*01152026	MILEAGE (01/12/2026 - 01/15/2026)	10-007-56200	56200 - Mileage Reimbursements	\$76.64
	1/31/2026	WEL*01312026	MILEAGE (01/26/2026 - 01/26/2026)	10-007-56200	56200 - Mileage Reimbursements	\$11.46
					Total - WEL160 Michael Wells	\$447.39
WHI105 Whitener Enterprises, Inc.	1/1/2026	3225511	Unleaded Gasoline Station 30	10-010-54700	54700 - Fuel-Auto	\$1,697.71
					Total - WHI105 Whitener Enterprises, Inc.	\$1,697.71
WIL117 Misti Willingham	1/20/2026	WIL*01202026	MILEAGE (11/19/2025 - 01/05/2026)	10-001-56200	56200 - Mileage Reimbursements	\$46.22
					Total - WIL117 Misti Willingham	\$46.22
WIL121 Wilkins Linen & Dust Control Service	1/1/2026	443686	Laundry service	10-010-55100	55100 - Laundry Service & Purchase	\$80.19
	1/1/2026	450007	Laundry Services - Fleet	10-010-55100	55100 - Laundry Service & Purchase	\$80.21
	1/8/2026	452590 Thu	Bi-Monthly Shop Towel Cleaning/Replacement	10-010-55100	55100 - Laundry Service & Purchase	\$78.69
	1/26/2026	453843	Fleet Towel Service	10-010-55100	55100 - Laundry Service & Purchase	\$79.56
					Total - WIL121 Wilkins Linen & Dust Control Service	\$318.65
WIN156 Winzer Franchise Company	1/1/2026	3534601	Replenish shop supplies	10-010-57725	57725 - Shop Supplies	\$263.57
	1/30/2026	3684820	Replenish Shop Supplies	10-010-57725	57725 - Shop Supplies	\$269.53
					Total - WIN156 Winzer Franchise Company	\$533.10
WOL105 Shannon Woleben	1/23/2026	WOL*01232026	WELLNESS - 02/03/2026	10-025-54350	54350 - Employee Health/Wellness	\$25.00
					Total - WOL105 Shannon Woleben	\$25.00
WOO101 The Woodlands Township (23/24/25)	1/12/2026	WOO1/12/2026	Feb 2026 Rent Station 23, 24, 25	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
					Total - WOO101 The Woodlands Township (23/24/25)	\$3,000.00
XIE100 Claire Xie	1/1/2026	XIE*08102025	TUITION - 01/05/2026	10-025-58625	58625 - Tuition Reimbursement	\$3,898.90
					Total - XIE100 Claire Xie	\$3,898.90
ZOL200 Zoll Medical Corporation	1/1/2026	4404802	Zoll - DME Supplies (Cables, Sensors, Batteries, €	10-008-54200	54200 - Durable Medical Equipment	\$1,224.00

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 02/24/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	1/1/2026	4394523	DME Repair	10-008-57650	57650 - Repair-Equipment	\$373.00
	1/1/2026	4393606	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$1,701.00
	1/1/2026	4396364	Non bid items due to contract issues	10-008-53900	53900 - Disposable Medical Supplies	\$20,223.00
	1/1/2026	4402577	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$639.60
	1/1/2026	4401780	Zoll - DME Supplies (Cables, Sensors, Batteries, €	10-008-54200	54200 - Durable Medical Equipment	\$2,490.00
	1/1/2026	4404801	Zoll - DME Supplies (Cables, Sensors, Tubing, Etc	10-008-54200	54200 - Durable Medical Equipment	\$639.60
	1/1/2026	4394522	DME Repair	10-008-57650	57650 - Repair-Equipment	\$570.00
	1/1/2026	4403629	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$1,599.00
					Total - ZOL200 Zoll Medical Corporation	\$29,459.20

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
CAY100 Caymex LLC	1/15/2026	2026-74	Concrete Work for Station 32 Generator Rep	10-016-59700	59700 - Capital Purchase-Building/Improvements	\$2,816.00
					Total - CAY100 Caymex LLC	\$2,816.00
DAI100 Dailey Wells Communicatio	1/1/2026	25CC110303	Mobile Radios for Ambulance and Tahoe Re	10-004-59720	59720 - Capital Purchase-Equipment	\$169,166.08
					Total - DAI100 Dailey Wells Communication Inc.	\$169,166.08
LIM189 Limbs and Things, inc.	1/8/2026	57246	Smart and Difficult Airways Capital Purchase	10-009-59720	59720 - Capital Purchase-Equipment	\$42,419.58
					Total - LIM189 Limbs and Things, inc.	\$42,419.58
MOT143 Motorola Solutions, Inc.	1/1/2026	8282238873	PO 77863	10-004-59720	59720 - Capital Purchase-Equipment	\$17,247.60
	1/1/2026	8282239496		10-004-59720	Expenses	\$18.46
	1/1/2026	8282257997	PO 77863	10-004-59720	59720 - Capital Purchase-Equipment	\$1,874.28
					Total - MOT143 Motorola Solutions, Inc.	\$19,140.34
QUI102 Quiddity Engineering, LLC I	1/1/2026	ARIV1044178	Land Title Survey with Topographic Data	10-016-59740	59740 - Capital Purchase-Land	\$6,500.00
					Total - QUI102 Quiddity Engineering, LLC Db	\$6,500.00
STR128 Stryker Sales Corporation	1/12/2026	9211280878		10-008-59720	Expenses	\$93,963.81
					Total - STR128 Stryker Sales Corporation	\$93,963.81
UNI108 United Rentals	1/1/2026	252790399-004	Skid Steer Rental for Lake Conroe Tower	10-004-59700	59700 - Capital Purchase-Building/Improvements	\$3,260.00
					Total - UNI108 United Rentals	\$3,260.00
VIS150 VIS Houston LLC dba Vision	1/29/2026	2298	Replacement of access control software and	10-016-59720	Expenses	\$42,139.23
					Total - VIS150 VIS Houston LLC dba Vision Integrated Systems	\$42,139.23
WOO101 The Woodlands Township	1/1/2026	250275	Payment 2 of 3 for MCHD Station 24-Housin	10-040-59700	59700 - Capital Purchase-Building/Improvements	\$619,268.15
					Total - WOO101 The Woodlands Township (23/24/25)	\$619,268.15

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$27,808.05
10-000-14900	14900 - Prepaid Expenses	\$12,257.35
10-001-52200	52200 - Advertising	\$200.20
10-001-53050	53050 - Computer Software	\$104.27
10-001-54100	54100 - Dues/Subscriptions	\$23.96
10-001-54900	54900 - Insurance	\$300.00
10-001-55500	55500 - Legal Fees	\$11,544.49
10-001-55900	55900 - Meals - Business and Travel	\$111.18
10-001-56200	56200 - Mileage Reimbursements	\$46.22
10-001-58200	58200 - Telephones-Cellular	\$206.05
10-002-53050	53050 - Computer Software	\$12,951.27
10-002-53300	53300 - Contracted Services	\$887.00
10-002-55700	55700 - Management Fees	\$17,622.83
10-002-58200	58200 - Telephones-Cellular	\$151.63
10-004-53150	53150 - Conferences - Fees, Travel, & Meals	\$262.00
10-004-54100	54100 - Dues/Subscriptions	\$9.99
10-004-57100	57100 - Professional Fees	\$34,810.69
10-004-57200	57200 - Radio Repairs-Outsourced	\$2,351.25
10-004-57225	57225 - Radio-Parts	\$308.88
10-004-57725	57725 - Shop Supplies	\$1,286.94
10-004-57750	57750 - Small Equipment & Furniture	\$599.60
10-004-58200	58200 - Telephones-Cellular	\$441.00
10-004-58310	58310 - Telephones-Service	\$241.10
10-004-58800	58800 - Utilities	\$3,324.08
10-004-59700	59700 - Capital Purchase-Building/Improvements	\$3,260.00
10-004-59720	59720 - Capital Purchase-Equipment	\$188,306.42
10-005-53050	53050 - Computer Software	\$19,883.06
10-005-58200	58200 - Telephones-Cellular	\$111.63
10-005-52700	52700 - Business Licenses	\$101.78
10-006-54450	54450 - Employee Recognition	\$450.00
10-006-58200	58200 - Telephones-Cellular	\$131.63
10-006-58500	58500 - Training & Continuing Education	\$2,085.24
10-007-53050	53050 - Computer Software	\$729.17
10-007-53150	53150 - Conferences - Fees, Travel, & Meals	(\$338.53)
10-007-54100	54100 - Dues/Subscriptions	\$0.99
10-007-54450	54450 - Employee Recognition	\$2,000.00
10-007-56100	56100 - Meeting Expenses	\$281.87
10-007-56200	56200 - Mileage Reimbursements	\$327.05
10-007-57300	57300 - Recruit/Investigate	\$1,115.70
10-007-58200	58200 - Telephones-Cellular	\$1,161.10
10-007-58700	58700 - Uniforms	\$18,988.00
10-008-52500	52500 - Bio-Waste Removal	\$4,423.78
10-008-53800	53800 - Disposable Linen	\$10,038.00
10-008-53900	53900 - Disposable Medical Supplies	\$159,816.15
10-008-54200	54200 - Durable Medical Equipment	\$26,595.98
10-008-56300	56300 - Office Supplies	\$359.33
10-008-56600	56600 - Oxygen & Gases	\$7,630.47
10-008-56900	56900 - Postage	\$3,926.45
10-008-57650	57650 - Repair-Equipment	\$1,515.00
10-008-57750	57750 - Small Equipment & Furniture	\$1,271.19
10-008-57900	57900 - Station Supplies	\$6,141.15
10-008-58100	58100 - Supplemental Food	\$389.08
10-008-58200	58200 - Telephones-Cellular	\$186.05
10-008-58700	58700 - Uniforms	\$449.83
10-008-59720	59720 - Capital Purchase-Equipment	\$93,963.81

Account Summary

Account Number	Description	Net Amount
10-009-52600	52600 - Books/Materials	\$14,788.50
10-009-52700	52700 - Business Licenses	\$252.00
10-009-53050	53050 - Computer Software	\$3,600.00
10-009-53150	53150 - Conferences - Fees, Travel, & Meals	\$296.00
10-009-54000	54000 - Drug Supplies	\$32,205.30
10-009-56100	56100 - Meeting Expenses	\$95.96
10-009-57000	57000 - Printing Services	\$68.25
10-009-57100	57100 - Professional Fees	\$26,320.00
10-009-57750	57750 - Small Equipment & Furniture	\$998.00
10-009-58200	58200 - Telephones-Cellular	\$280.47
10-009-58500	58500 - Training & Continuing Education	\$8,714.39
10-009-59720	59720 - Capital Purchase-Equipment	\$42,419.58
10-010-52000	52000 - Accident Repair	\$73.05
10-010-52725	52725 - Capital Lease Expense	\$22,753.54
10-010-54450	54450 - Employee Recognition	\$525.00
10-010-54700	54700 - Fuel-Auto	\$76,193.04
10-010-55100	55100 - Laundry Service & Purchase	\$318.65
10-010-55650	55650 - Maintenance-Equipment	\$3,740.95
10-010-56100	56100 - Meeting Expenses	\$258.11
10-010-57650	57650 - Repair-Equipment	\$1,715.00
10-010-57725	57725 - Shop Supplies	\$1,179.62
10-010-57730	57730 - Shop Tools	\$39.48
10-010-57750	57750 - Small Equipment & Furniture	\$1,878.36
10-010-58200	58200 - Telephones-Cellular	\$112.41
10-010-58600	58600 - Travel Expenses	\$480.00
10-010-58900	58900 - Vehicle-Batteries	\$2,561.29
10-010-58950	58950 - Vehicle-Fluids & Additives	\$3,103.13
10-010-58975	58975 - Vehicle-Oil & Lubricants	\$5,548.95
10-010-59000	59000 - Vehicle-Outside Services	\$514.50
10-010-59050	59050 - Vehicle-Parts	\$51,297.21
10-010-59100	59100 - Vehicle-Registration	\$119.19
10-010-59150	59150 - Vehicle-Tires	\$6,363.36
10-010-59200	59200 - Vehicle-Towing	\$1,489.55
10-011-52900	52900 - Collection Fees	\$5,823.11
10-011-53300	53300 - Contracted Services	\$46,890.78
10-010-58200	58200 - Telephones-Cellular	\$74.42
10-015-53000	53000 - Computer Maintenance	\$17,385.13
10-015-53050	53050 - Computer Software	\$11,624.80
10-015-53075	53075 - Computer Software - MDC First Respon	\$4,630.00
10-015-53100	53100 - Computer Supplies/Non-Capital	\$3,387.70
10-015-53300	53300 - Contracted Services	\$59,800.00
10-015-54450	54450 - Employee Recognition	\$150.00
10-015-55400	55400 - Leases/Contracts	\$6,467.30
10-015-56100	56100 - Meeting Expenses	\$104.82
10-015-57500	57500 - Rent	\$5,000.00
10-015-57750	57750 - Small Equipment & Furniture	\$37,078.10
10-015-58200	58200 - Telephones-Cellular	\$6,385.60
10-015-58310	58310 - Telephones-Service	\$35,047.48
10-016-53330	53330 - Contractual Obligations-Other	\$15,777.60
10-016-54100	54100 - Dues/Subscriptions	\$10.00
10-016-55600	55600 - Maintenance & Repairs-Buildings	\$43,009.95
10-016-55650	55650 - Maintenance-Equipment	\$7,281.51
10-016-57725	57725 - Shop Supplies	\$9,979.90
10-016-57730	57730 - Shop Tools	\$7,919.32
10-016-57750	57750 - Small Equipment & Furniture	\$7,532.26

Account Summary

Account Number	Description	Net Amount
10-016-58200	58200 - Telephones-Cellular	\$466.83
10-016-58800	58800 - Utilities	\$35,891.97
10-016-59700	59700 - Capital Purchase-Building/Improvements	\$2,816.00
10-016-59720	59720 - Capital Purchase-Equipment	\$42,139.23
10-016-59740	59740 - Capital Purchase-Land	\$6,500.00
10-025-51700	51700 - Health & Dental	\$645,841.35
10-025-51710	51710 - Health Insurance Claims	\$381,915.36
10-025-51720	51720 - Health Insurance Admin Fees	\$87,668.53
10-025-54350	54350 - Employee Health/Wellness	\$4,632.85
10-025-54450	54450 - Employee Recognition	\$1,083.65
10-025-57300	57300 - Recruit/Investigate	\$11,601.98
10-025-58200	58200 - Telephones-Cellular	\$148.84
10-025-58625	58625 - Tuition Reimbursement	\$13,105.55
10-026-53300	53300 - Contracted Services	\$732.87
10-027-58200	58200 - Telephones-Cellular	\$114.42
10-027-58700	58700 - Uniforms	\$91.58
10-039-58200	58200 - Telephones-Cellular	\$209.62
10-040-59700	59700 - Capital Purchase-Building/Improvements	\$969,268.15
10-042-58200	58200 - Telephones-Cellular	\$94.42
10-045-53050	53050 - Computer Software	\$1,215.71
10-045-53150	53150 - Conferences - Fees, Travel, & Meals	\$296.00
10-045-58200	58200 - Telephones-Cellular	\$171.62
10-046-52950	52950 - Community Education	\$1,122.00
10-047-53150	53150 - Conferences - Fees, Travel, & Meals	\$265.28
10-047-54100	54100 - Dues/Subscriptions	\$100.00
10-047-58200	58200 - Telephones-Cellular	\$74.42
	Total	<u><u>\$3,532,382.26</u></u>

January 2026 Credit Card Transactions
JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
THE HOME DEPOT #0508	12/18/2025	THE HOME DEPOT #0508	\$68.71
TRACTOR SUPPLY #2463	12/12/2025	TRACTOR SUPPLY #2463	\$9.73
THE HOME DEPOT #0508	12/10/2025	THE HOME DEPOT #0508	\$70.23
AMAZON MKTPL*KN9VG8533	01/05/2026	26-000731 - HEAVY DUTY HANGERS FOR WPU PROTECTIVE	\$16.99
EXXON PINEHURST COUNTY	01/05/2026	RUN NUMBER WAS 26-000904 HIGH RISK REFUSAL PATIEN	\$13.55
CCI*CONSTANT-CONTACT	12/16/2025	MONTHLY CHARGE FOR E-MAIL MARKETING TOOL FOR M.	\$94.05
APPLE.COM/BILL	12/10/2025	REFUND FOR PUBLIC INFORMATION OFFICER'S APPLECAF	-\$12.00
APPLE.COM/BILL	12/09/2025	APPLECARE ONE OF PUBLIC INFORMATION OFFICER'S IPH	\$21.23
APPLE.COM/BILL	12/08/2025	APPLE.COM/BILL	\$0.99
HOUSTON CHRONICLE CIRC	12/22/2025	MONTHLY DIGITAL SUNSCRIPTION FOR CONROE COURIEF	\$23.96
TST* SALATA - CONROE	12/19/2025	TST* SALATA - CONROE	\$48.42
SALTGRASS CONROE	12/15/2025	SALTGRASS CONROE	\$62.76
APPLE.COM/BILL	01/05/2026	APPLE.COM/BILL	\$9.99
AEMC INSTRUMENTS	12/10/2025	26-000721 - REPLACEMENT BATTERY FOR MICRO-OHMETE	\$308.88
AMAZON MKTPL*235OQ0XY3	12/22/2025	26-000854 - SPEAKERS AND TILE BRIDGE FOR ST. 24 NEW	\$496.30
AMAZON MKTPL*B68XQ8E93	12/19/2025	26-000854 - SPEAKERS AND TILE BRIDGE FOR ST. 24 NEW	\$194.52
AMAZON MKTPL*OB73S9DC3	12/23/2025	26-000880 - BRACKETED MASONRY BOX FOR RADIO	\$599.60
KROGER #0136	12/15/2025	26-000709 - \$25 KROGER GIFT CARDS FOR ALARM EMPLOY	\$450.00
EMBASSY SUITES	12/15/2025	CCM WEEK 2 K. GONZALEZ	\$1,042.62
EMBASSY SUITES	12/15/2025	CCM WEEK 2 S. MCCULLY	\$1,042.62
UNITED AIRLINES	12/15/2025	NAEMSP FLIGHT J. SEEK1/28/26-2/1/26	\$463.47
YODECK.COM FLIPNODE	12/09/2025	26-000687 - YODECK SUBSCRIPTIONS FOR STATIONS 42, 4	\$729.17
OMNI HOTELS	12/24/2025	TEXAS EMS ROOM RATE ADJUSTMENT	-\$2.87
OMNI FT WORTH ONLINE S	12/18/2025	TEXAS EMS ROOM RATE ADJUSTMENT	-\$1,228.85
EMS WORLD LIVE	01/05/2026	EMS WORLD LIVE	\$495.00
OMNI HOTELS	12/09/2025	TEXAS EMS ROOM RATE ADJUSTMENT - DEPOSIT REFUND	-\$193.81
APPLE.COM/BILL	12/15/2025	ADDITIONAL STORAGE HIPAA COMPLIANCE	\$0.99
KROGER #0136	12/22/2025	AN ADDITIONAL 10 \$25 KROGER GIFTCARDS FOR EMS PEF	\$250.00
KROGER GIFT CARDS CS	12/15/2025	26-000713 - \$25 KROGER GIFT CARDS FOR ON SHIFT EMS I	\$1,750.00
EINSTEIN BROS-ONLINE C	12/10/2025	DECEMBER DISTRICT CHIEFS MEETING	\$281.87
AMAZON MKTPL*DN0411T3	12/16/2025	26-000581 - MOURNING BANDS FOR FIELD AND ALARM	\$27.98
WALMART.COM	12/11/2025	26-000761 - TEFLON FOR AIR FITTINGS FOR EQUIPMENT SF	\$9.99
FEDEX57022014	12/24/2025	SHIPPING CHARGES 12/17/25	\$35.38
UPS*BILLING CENTER	12/16/2025	SHIPPING CHARGES	\$814.43
FEDEX56955399	12/15/2025	SHIPPING CHARGES 12/10/25	\$35.45
FEDEX56899388	12/08/2025	SHIPPING CHARGES 12/03/25	\$35.02
AMAZON.COM*QC30O9JF3	12/15/2025	26-000790 - NARCOTICS EXCHANGE BOXES	\$354.24
WALMART.COM	12/22/2025	26-000837 - REPLACEMENT VACUUM FOR MAKE READY TE	\$84.99
SAMS CLUB.COM	12/22/2025	26-000844 - STATION SUPPLIES (TOILET TISSUE, LAUNDRY	\$525.92
WALMART.COM	12/15/2025	26-000791 - STATION SUPPLIES (TRASH CANS FOR KITCHE	\$200.71
SAMSCLUB.COM	12/09/2025	26-000710 - RESTOCKING OF STATION SUPPLIES (PAPER T	\$524.65
SAMSCLUB.COM	12/08/2025	26-0006356 - RESTOCKING OF STATION SUPPLIES (SHOP T	\$503.30
AMAZON MKTPL*7H81A6033	01/05/2026	26-000905 - STATION SUPPLIES (DOOR STOPPERS, DINNEF	\$143.34
AMAZON MKTPL*QM5QE7O73	01/02/2026	26-000919 -RESOURCE TICKET FOR ALARM (CARPET CLEA	\$34.36
AMAZON MKTPL*BX4A94CP3	12/15/2025	26-000504 -WATER JUG RACKS FOR STATION	\$129.99
AMAZON MKTPLPLACE PMTS	12/15/2025	26-000504 - CREDIT FOR DAMAGED WATER JUG RACKS FC	-\$129.99
AMAZON MKTPL*M356M1S83	12/10/2025	26-000634 - RESTOCKING STATION SUPPLIES (HEATING P/	\$155.80
AMAZON MKTPL*488L11513	12/09/2025	26-000634 - RESTOCK STATION SUPPLIES (CLIPBOARDS, C	\$168.90
SAMSCLUB.COM	12/22/2025	26-000836 - VENDING MACHINES RESTOCKING OF SNACKS	\$389.08
AMAZON.COM*8U6613123	12/11/2025	26-000722 - SHOES (UNIFORM) FOR T. SOMNER	\$62.09
AMAZON.COM*AI9FH5BY3	12/09/2025	26-000707 - UNIFORM: FOR MATERIALS MANAGEMENT PEF	\$69.99
AMAZON MKTPL*JV3J31LG3	12/10/2025	26-000733 - REPLACEMENT PARTS FOR NEW O2 REGULATI	\$58.00
UNITED AIRLINES	12/15/2025	NAEMSP FLIGHT N. SMITH 1/28/26-2/1/26	\$483.47

January 2026 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
UNITED AIRLINES	12/15/2025	NAEMSP FLIGHT C. PATRICK 1/28/26-2/1/26	\$483.47
NAEMT	12/12/2025	NAEMT INV 012517366101000 - PH-25-16765-20 60.00 INV012	\$300.00
WALLCUR LLC	12/10/2025	26-000734 - INJECTION PRACTICE PADS FOR CLINICAL	\$387.97
AMAZON MKTPL*3N7P13JO3	12/22/2025	26-000824 - PHONE MOUNT FOR CLINICAL IN RM 250	\$11.39
DSHS REGULATORY PROG	12/29/2025	M. CASAS 126.00 J. CATTOOR 126.00 RENEWAL	\$252.00
KROGER #0136	12/22/2025	FALL EMT GRADUATION DRINKS	\$95.96
AMAZON.COM*QF8101N03	01/05/2026	26-000908 - IPAD FOR ISIMULATE SOFTWARE	\$299.00
AMAZON.COM*VP55C2CN3	01/05/2026	26-000908 - PURCHASE OF IPAD & IPAD 13 FOR USE WITH I	\$699.00
SQ *TAEVT	12/22/2025	SOUTHWEST 12-19 EVT CONFERENCE REGISTRATION B. A	\$802.13
SQ *TAEVT	12/22/2025	SOUTHWEST 12-19 EVT CONFERENCE REGISTRATION M. C	\$802.13
THE UPS STORE 6450	12/19/2025	VFIS ASKED I OVERNIGHT THE PAPERWORK REGARDING I	\$73.05
AMAZON.COM*XY7QI89K3	12/17/2025	26-000835 - FLEET EMPLOYEE APPRECIATION GIFT CARDS	\$525.00
CHUY'S 0236008	12/22/2025	FLEET TEAM WORKING LUNCH	\$258.11
AMAZON MKTPL*R82VK4MI3	12/22/2025	26-000840 - M. CARMICHAEL TOOL STIPEND (WRENCH, IMP	\$39.48
HCTRA EZ TAG REBILL	12/16/2025	HCTRA TOLL ACCOUNT	\$480.00
OCEAN EXPRESS CAR WASH	12/22/2025	OCEAN EXPRESS CAR WASH	\$20.00
MONTGOMERY CO TX MV -	12/18/2025	VEHICLE REGISTRATIONS S38 - S-50	\$35.00
MONTGOMERY CO TX MV -	12/12/2025	VEHICLE REGISTRATIONS S16 - S15 - S28 - S51 - S52 - S56 -	\$84.19
BGP TOOLS - BPO# 26-000801	01/05/2026	BGP TOOLS - BPO# 26-000801	\$0.34
BGP.TOOLS SUB	01/05/2026	BGP TOOLS - BPO# 26-000801	\$33.71
GOOGLE*CLOUD VXWTFN	01/02/2026	GOOGLE CLOUD SUBSCRIPTION FOR EMS TRACKER - BPC	\$53.32
CLICKUP	12/19/2025	REFUND FOR ANNUAL CLICKUP SUBSCRIPTION THAT WAS	-\$1,008.00
AMAZON.COM*CZ8104N43	12/17/2025	26-000591 - 8X WESTERN DIGITAL HDD'S FOR DR SYNOLOC	\$2,399.92
AMAZON MKTPL*3C9EF8A33	12/08/2025	26-000705 - FLASH DRIVES FOR IT	\$145.00
AMAZON MKTPL*FH1A937G3	12/16/2025	26-000812 - DATE12/15/2025CLOSE DATE1/2/2026PO #26-000	\$105.78
AMAZON MKTPL*EL4W43Z53	12/22/2025	26-000819 - HR ACCOMADATION ITEMS (COOLER BAGS ANI	\$301.00
KROGER #0136	12/22/2025	26-000823 - \$75 EMPLOYEE RECOGNITION GIFT CARDS FOI	\$150.00
AMAZON.COM*S30DX0053	01/02/2026	26-000927 - SERVER RACK CABLE MANAGEMENT W/ D-RIN	\$191.72
AMAZON MKTPL*JC8907W03	12/24/2025	26-000891 - FORTIGATE 81F RACK MOUNT FOR IT	\$200.14
AMAZON MKTPL*A14L444M3	12/22/2025	26-000818 - RESTOCK FOR IT (ETHERNET ADAPTERS AND 1	\$263.83
AMAZON MKTPL*IW5TS8AT3	12/22/2025	26-00868 - IT STOCK SUPPLIES (ADAPTERS, CONNECTORS	\$80.11
AMAZON.COM*BI0GP9X91	12/08/2025	26-000588 - SYNOLOGY RAIL KIT SLIDING RKS-02	\$104.99
AMAZON MKTPL*HR7N19QB3	12/22/2025	26-000818 - IT EQUIPMENT RESTOCK (HEAVY DUTY EXTEN	\$49.80
STARLINK	12/08/2025	STARLINK SATELLITE INTERNET - PO#26-000970	\$605.00
METAL MART #15	12/31/2025	METAL TRIM FOR STATION 30 GARAGE DOORS	\$182.00
THE HOME DEPOT 508	12/31/2025	RAT BAIT FOR STATION 20 AND TAPE FOR ADMIN	\$29.86
JOHNSON SUPPLY SPRING	12/24/2025	CONDENSER FAN MOTOR AND CAPACITOR	\$120.25
THE HOME DEPOT #0508	12/24/2025	PLYWOOD FOR IDF ROOM IN SERVICE CENTER	\$177.40
SHERWIN-WILLIAMS727015	12/23/2025	PAINT FOR IDF ROOM IN SERVICE CENTER	\$54.04
THE HOME DEPOT #0508	12/22/2025	REPAIRS TO STATION 15 LIGHTS IN MED CLOSET	\$59.75
THE HOME DEPOT 1349	12/22/2025	STATION 43 FLAG CLASP REPLACEMENT	\$29.82
LOWES #00232*	12/17/2025	SUPPLIES FOR MOUNTING WHITE BOARDS	\$70.90
LOWES #00232*	12/16/2025	SUPPLIES FOR REPAIRS AT STATION 14	\$36.20
THE HOME DEPOT 508	12/12/2025	STATION 14 RAILING REPAIR	\$62.98
BATTERIES PLUS 530	12/08/2025	BATTERIES FOR STATION 30 FIRE PANEL	\$167.70
AMAZON MKTPL*H18Z648X3	12/30/2025	26-000897 - MICROWAVE REPLACEMENT LATCH	\$23.07
LOWES #00232*	12/10/2025	TOOLS FOR C. GILLESPIE	\$64.96
THE HOME DEPOT 508	12/17/2025	POWER STRIP FOR STATION 16	\$83.90
THE HOME DEPOT 508	12/15/2025	CLOCK REPLACEMENT FOR PUBLIC HEALTH	\$19.98
THE HOME DEPOT 508	12/11/2025	STATION 11 MICROWAVE REPLACEMENT	\$109.00
THE HOME DEPOT 508	12/08/2025	STATION 16 MICROWAVE	\$152.94
LOWES #00907*	12/12/2025	26-000773 - REPLACEMENT REFRIGERATOR FOR STATION	\$1,088.00
AMAZON.COM*LS2EV3DY3	01/05/2026	26-000920 - GLASS WHITEBOARD FOR B. ALLEN'S OFFICE (\$368.46

January 2026 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON MKTPL*XP3FR9GY3	12/24/2025	26-000885 - FILING CABINET FOR STATION 16	\$76.99
AMAZON MKTPL*4Y7IU9QR3	12/22/2025	26-000815 - MAGNETIC WHITEBOARDS FOR ST. 16 & ST. 44	\$575.78
CITY OF*CONROE	01/05/2026	STATION 10 11/24/25-12/23/25	\$106.82
CITY OF*CONROE	01/05/2026	STATION 15 11/24/25-12/23/25	\$149.78
MUNICIPAL ONLINE PAYME	01/05/2026	STATION 10 11/24/25-12/23/25 ONLINE PYMT FEE	\$0.85
MUNICIPAL ONLINE PAYME	01/05/2026	STATION 15 11/24/25-12/23/25 ONLINE PYMT FEE	\$0.85
MUNICIPAL ONLINE PAYME	01/05/2026	ADMIN 11/17/25-12/16/25 ONLINE PYMT FEE	\$0.85
CITY OF*CONROE	01/02/2026	ADMIN 11/17/25-12/16/25	\$1,393.70
PINES GAS, INC.	12/22/2025	STATION 40 - 14583 FM 1488	\$682.77
PINES GAS, INC.	12/22/2025	STATION 40 - 14575 FM 1488	\$475.79
UNIVERSAL NAT GAS PYMT	12/17/2025	STATION 27 10/30/25-12/01/25	\$169.32
APPLE.COM/BILL	12/08/2025	ICLOUD STORAGE FOR HR MANAGER'S PHONE	\$2.99
WAL-MART #0400	12/23/2025	BOOSTER SEAT FOR AN EMPLOYEE SO THEY COULD SAFE	\$37.38
*PERKSATWORK*FTD	12/15/2025	26-000810 - BEREAVEMENT FLOWERS - A. MORONKEJI	\$78.47
SAMSLUB.COM	12/19/2025	26-000775 - HOLIDAY LUNCHEON SUPPLIES	\$254.65
WALMART.COM	12/11/2025	26-000774 - SLUSHIE MACHINE REPLACEMENT FROM AWAI	\$229.00
REV.COM	12/11/2025	DECEMBER 9, 2025 MCHD BOD TRANSCRIPTION	\$125.37
AMAZON MKTPL*BW8PH3CO0	12/09/2025	26-000730 - HANGING RACK FOR WPU UNIFORM CACHE	\$74.59
UNITED AIRLINES	12/15/2025	NAEMSP FLIGHT B. WARD 1/28/26-2/1/26	\$483.47
CPA SPD MEMBERSHIP	12/12/2025	TEXAS SMARTBUY ANNUAL RENEWAL FEE	\$100.00
CPA PURCH TRAIN CERT	12/10/2025	CERTIFIED TEXAS CONTRACT DEVELOPER TRAINING FOR	\$435.00
Total			\$29,505.38

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (01/01/2026 - 01/31/2026)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount
122707	Computer Check	1/13/2026	Refund	\$1,205.90
122708	Computer Check	1/13/2026	Refund	\$827.81
122709	Computer Check	1/13/2026	Refund	\$1,136.69
122710	Computer Check	1/13/2026	Refund	\$796.20
122711	Computer Check	1/13/2026	Refund	\$136.00
122712	Computer Check	1/13/2026	Refund	\$266.83
122713	Computer Check	1/13/2026	Refund	\$29.33
122714	Computer Check	1/13/2026	Refund	\$930.22
122715	Computer Check	1/13/2026	Refund	\$290.00
122716	Computer Check	1/13/2026	Refund	\$250.00
122717	Computer Check	1/13/2026	Refund	\$28.42
122718	Computer Check	1/13/2026	Refund	\$275.00
122719	Computer Check	1/13/2026	Refund	\$125.00
122720	Computer Check	1/13/2026	Refund	\$775.10
122721	Computer Check	1/13/2026	Refund	\$125.00
122722	Computer Check	1/13/2026	Refund	\$275.00
122723	Computer Check	1/13/2026	Refund	\$139.84
122724	Computer Check	1/13/2026	Refund	\$222.54
122725	Computer Check	1/13/2026	Refund	\$275.00
122726	Computer Check	1/13/2026	Refund	\$125.00
122727	Computer Check	1/13/2026	Refund	\$260.00
122728	Computer Check	1/13/2026	Refund	\$275.00
122729	Computer Check	1/13/2026	Refund	\$1,092.33
122730	Computer Check	1/13/2026	Refund	\$917.02
122731	Computer Check	1/13/2026	Refund	\$993.92
122732	Computer Check	1/13/2026	Refund	\$756.52
122733	Computer Check	1/13/2026	Refund	\$722.27
122734	Computer Check	1/13/2026	Refund	\$85.87
122735	Computer Check	1/13/2026	Refund	\$987.17
122736	Computer Check	1/13/2026	Refund	\$164.14
122737	Computer Check	1/13/2026	Refund	\$1,126.96
122738	Computer Check	1/13/2026	Refund	\$519.40
122739	Computer Check	1/13/2026	Refund	\$550.32
122740	Computer Check	1/13/2026	Refund	\$77.99
122741	Computer Check	1/13/2026	Refund	\$1,092.33
122742	Computer Check	1/13/2026	Refund	\$996.78
122743	Computer Check	1/13/2026	Refund	\$1,050.78
122744	Computer Check	1/13/2026	Refund	\$166.32
122745	Computer Check	1/13/2026	Refund	\$1,204.52
122746	Computer Check	1/13/2026	Refund	\$408.22
122779	Computer Check	1/20/2026	Refund	\$91.21
122780	Computer Check	1/20/2026	Refund	\$168.62
122781	Computer Check	1/20/2026	Refund	\$769.82
122782	Computer Check	1/20/2026	Refund	\$703.14
122783	Computer Check	1/20/2026	Refund	\$549.13
122784	Computer Check	1/20/2026	Refund	\$106.24
122785	Computer Check	1/20/2026	Refund	\$290.00
122786	Computer Check	1/20/2026	Refund	\$34.27
122787	Computer Check	1/20/2026	Refund	\$232.66

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (01/01/2026 - 01/31/2026)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount
122788	Computer Check	1/20/2026	Refund	\$646.76
122789	Computer Check	1/20/2026	Refund	\$140.02
122790	Computer Check	1/20/2026	Refund	\$154.20
122819	Computer Check	1/27/2026	Refund	\$250.43
122820	Computer Check	1/27/2026	Refund	\$136.54
122821	Computer Check	1/27/2026	Refund	\$535.36
122822	Computer Check	1/27/2026	Refund	\$325.18
122823	Computer Check	1/27/2026	Refund	\$183.00
122824	Computer Check	1/27/2026	Refund	\$275.00
122825	Computer Check	1/27/2026	Refund	\$20.00
122826	Computer Check	1/27/2026	Refund	\$118.44
122827	Computer Check	1/27/2026	Refund	\$20.00
122828	Computer Check	1/27/2026	Refund	\$285.54
122829	Computer Check	1/27/2026	Refund	\$89.75
Total				\$27,808.05

**Montgomery County Hospital District
Expense Allocation Report - Public Health
January 1, 2026 - January 31, 2026**

Vendor	Date	Document Number	Description	Account No.	Account Description	Amount
ATT103 AT&T Mobility-Roc (6463)						
	1/1/2026	287283884314X1227202	Monthly Charges 11/20/2	22-200-58200-1000	58200 - Telephones-Cellular	\$30.00
	1/19/2026	287283884314X0127202	Monthly Charges Dec 20	22-200-58200-1000	58200 - Telephones-Cellular	\$30.00
					Total - ATT103 AT&T Mobility-Roc (6463)	\$60.00
DEA110 Dearborn National Life Ins Co Known As BCBS						
	1/1/2026	F021753 01.01.2026	01/01/2026-01/31/2026	22-206-51700-1010	51700 - Health & Dental	\$223.81
	1/1/2026	F021753 01.01.2026	01/01/2026-01/31/2026	22-202-51700-1014	51700 - Health & Dental	\$89.44
	1/1/2026	F021753 01.01.2026	01/01/2026-01/31/2026	22-205-51700-1011	51700 - Health & Dental	\$96.24
	1/1/2026	F021753 01.01.2026	01/01/2026-01/31/2026	22-200-51700-1000	51700 - Health & Dental	\$303.98
	1/1/2026	F021753 01.01.2026	01/01/2026-01/31/2026	22-203-51700-1013	51700 - Health & Dental	\$122.97
	1/1/2026	F021753 01.01.2026	01/01/2026-01/31/2026	22-204-51700-1012	51700 - Health & Dental	\$110.10
					Total - DEA110 Dearborn National Life Ins Co Known As BCBS	\$946.54
JPM100 JP Morgan Chase Bank						
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2	22-201-54450-1001	54450 - Employee Recognition	\$2,336.00
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2	22-201-53900-1001	53900 - Disposable Medical Supplies	\$71.96
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2	22-203-56300-1013	56300 - Office Supplies	\$71.10
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2	22-206-54450-1010	54450 - Employee Recognition	\$81.48
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2	22-206-53050-1010	53050 - Computer Software	\$1,572.90
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2	22-206-57750-1010	57750 - Small Equipment & Furniture	\$837.25
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2	22-206-56300-1010	56300 - Office Supplies	\$307.12
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2	22-204-56300-1012	56300 - Office Supplies	\$26.12
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2	22-205-56300-1011	56300 - Office Supplies	\$82.06
	1/15/2026	0003 6741 01.05.26	CC Transactions for Jan 2	22-206-53150-1010	53150 - Conferences - Fees, Travel, & Meals	\$210.32
					Total - JPM100 JP Morgan Chase Bank	\$5,596.31
LAN106 Language Line Services, Ltd Db						
	1/1/2026	11814823	Communications services	22-206-53050-1010	53050 - Computer Software	\$133.30
					Total - LAN106 Language Line Services, Ltd Db	\$133.30
LEA110 Rene Leal						
	1/1/2026	LEA*12152025	MILEAGE (10/13/2025 - 1	22-203-56200-1013	56200 - Mileage Reimbursements	\$114.38
					Total - LEA110 Rene Leal	\$114.38
MCK113 Mckesson Medical-Surgical Government Solutions LLC						
	1/20/2026	24927523	PH Clinic restock	22-201-53900-1011	53900 - Disposable Medical Supplies	\$438.44
					Total - MCK113 Mckesson Medical-Surgical Government Solutions LLC	\$438.44
MET185 Metropolitan Life Insurance Company						
	1/8/2026	88314137 (22)	Dental & vision premiums	22-205-51700-1011	51700 - Health & Dental	\$756.38
					Total - MET185 Metropolitan Life Insurance Company	\$756.38
NIE102 Zane Niemand						
	1/1/2026	NIE*12152025	MILEAGE (12/08/2025 - 1	22-205-56200-1011	56200 - Mileage Reimbursements	\$392.00
	1/16/2026	NIE*01162026	MILEAGE (01/14/2026 - 0	22-205-56200-1011	56200 - Mileage Reimbursements	\$117.46
					Total - NIE102 Zane Niemand	\$509.46
OPT100 Optiquet Internet Services, Inc.						
	1/1/2026	88719b	FY26 BPO - Monthly EHR	22-200-53050-1000	53050 - Computer Software	\$400.00
	1/1/2026	88945	FY26 BPO - Monthly EHR	22-200-53050-1000	53050 - Computer Software	\$400.00
					Total - OPT100 Optiquet Internet Services, Inc.	\$800.00
SHI101 SHI Government Solutions, Inc.						
	1/1/2026	GB00577860	One replacement laptop fr	22-204-53100-1000	53100 - Computer Supplies/Non-Capital	\$1,968.76
					Total - SHI101 SHI Government Solutions, Inc.	\$1,968.76

SIM109 Sims, Charles R M.D.

1/7/2026	SIM*12202025	MCPHD Medical Director 22-205-53330-1011	53330 - Contractual Obligations-Other	\$1,835.00
1/7/2026	SIM*12202025	MCPHD Medical Director 22-200-53330-1000	53330 - Contractual Obligations-Other	\$165.00
1/27/2026	SIM*01202026	Medical Director Jan 202€ 22-200-53330-1000	53330 - Contractual Obligations-Other	\$165.00
1/27/2026	SIM*01202026	Medical Director Jan 202€ 22-205-53330-1011	53330 - Contractual Obligations-Other	\$1,835.00

Total - SIM109 Sims, Charles R M.D.

\$4,000.00

VER104 Verizon Wireless (Pob 660108)

1/9/2026	6133128872	Monthly Charge Dec 10 - 22-204-58200-1012	58200 - Telephones-Cellular	\$75.20
1/9/2026	6133128872	Monthly Charge Dec 10 - 22-206-58200-1010	58200 - Telephones-Cellular	\$225.60
1/9/2026	6133128872	Monthly Charge Dec 10 - 22-200-58200-1000	58200 - Telephones-Cellular	\$74.42
1/9/2026	6133128872	Monthly Charge Dec 10 - 22-203-58200-1013	58200 - Telephones-Cellular	\$75.20
1/9/2026	6133128872	Monthly Charge Dec 10 - 22-205-58200-1011	58200 - Telephones-Cellular	\$252.29

Total - VER104 Verizon Wireless (Pob 660108)

\$702.71

Total

\$16,026.28

Montgomery County Hospital District

Account Summary - PH January 1, 2026 - January 31, 2026

Quick Code: Fund	Quick Code: Department	Quick Code: Account	Total
22 - MCPHD General Fund	200 - PH Clinic	58200 - Telephones-Cellular	\$60.00
22 - MCPHD General Fund	205 - CPS/PHEP	51700 - Health & Dental	\$96.24
22 - MCPHD General Fund	203 - CPS/CRI	51700 - Health & Dental	\$122.97
22 - MCPHD General Fund	200 - PH Clinic	51700 - Health & Dental	\$303.98
22 - MCPHD General Fund	206 - CPS/PHIG	51700 - Health & Dental	\$223.81
22 - MCPHD General Fund	202 - RLSS/LPHS	51700 - Health & Dental	\$89.44
22 - MCPHD General Fund	204 - EAIDU/SUR	51700 - Health & Dental	\$110.10
22 - MCPHD General Fund	203 - CPS/CRI	56300 - Office Supplies	\$71.10
22 - MCPHD General Fund	206 - CPS/PHIG	53150 - Conferences - Fees, Travel, & Meals	\$210.32
22 - MCPHD General Fund	201 - MCPHD County Fur	54450 - Employee Recognition	\$2,336.00
22 - MCPHD General Fund	206 - CPS/PHIG	56300 - Office Supplies	\$307.12
22 - MCPHD General Fund	206 - CPS/PHIG	53050 - Computer Software	\$1,572.90
22 - MCPHD General Fund	201 - MCPHD County Fur	53900 - Disposable Medical Supplies	\$71.96
22 - MCPHD General Fund	205 - CPS/PHEP	57750 - Small Equipment & Furniture	\$837.25
22 - MCPHD General Fund	204 - EAIDU/SUR	56300 - Office Supplies	\$26.12
22 - MCPHD General Fund	206 - CPS/PHIG	54450 - Employee Recognition	\$81.48
22 - MCPHD General Fund	205 - CPS/PHEP	56300 - Office Supplies	\$82.06
22 - MCPHD General Fund	206 - CPS/PHIG	53050 - Computer Software	\$133.30
22 - MCPHD General Fund	203 - CPS/CRI	56200 - Mileage Reimbursements	\$114.38
22 - MCPHD General Fund	201 - MCPHD County Fur	53900 - Disposable Medical Supplies	\$438.44
22 - MCPHD General Fund	205 - CPS/PHEP	51700 - Health & Dental	\$756.38
22 - MCPHD General Fund	205 - CPS/PHEP	56200 - Mileage Reimbursements	\$509.46
22 - MCPHD General Fund	200 - PH Clinic	53050 - Computer Software	\$800.00
22 - MCPHD General Fund	204 - EAIDU/SUR	53100 - Computer Supplies/Non-Capital	\$1,968.76
22 - MCPHD General Fund	205 - CPS/PHEP	53330 - Contractual Obligations-Other	\$3,670.00
22 - MCPHD General Fund	200 - PH Clinic	53330 - Contractual Obligations-Other	\$330.00
22 - MCPHD General Fund	205 - CPS/PHEP	58200 - Telephones-Cellular	\$252.29
22 - MCPHD General Fund	204 - EAIDU/SUR	58200 - Telephones-Cellular	\$75.20
22 - MCPHD General Fund	203 - CPS/CRI	58200 - Telephones-Cellular	\$75.20
22 - MCPHD General Fund	206 - CPS/PHIG	58200 - Telephones-Cellular	\$225.60
22 - MCPHD General Fund	200 - PH Clinic	58200 - Telephones-Cellular	\$74.42
Total			\$16,026.28

Agenda Item # 17



We Make a Difference!

To: Board of Directors

From: Melissa Miller, COO

Date: February 24, 2026

Re: Surplus of the 2019 Clayton Homes Model 31ANN16763AH19

MCHD purchased a 1,140 sq. ft. mobile home from ESD 9, Caney Creek Fire Department, to be used for housing crews during the Magnolia Fire Department remodel of MCHD Station 42. This home was then moved to our FM 2854 location to temporarily house crews. Under new rules, we cannot use the mobile home for overnight accommodations without installing a fire sprinkler system. Owning this mobile home no longer meets MCHD needs and we request it be approved for surplus.

Yes No N/A

- | | | | |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Special request? |

**MCHD Surplus/Salvage
February 2026**

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	HRS/ Miles
1	1835NEJ04962	N/A	CRESTRON ROOM CONTROLLER	Salvage	End of Life	Justin Braml	
1	4851444	N/A	CRESTRON AUDIO - VIDEO CONTROL PROCESSOR	Salvage	End of Life	Justin Braml	
2	N/A	N/A	Audio Flex audio processor	Salvage	End Of Life	Justin Braml	
1	4083501448	N/A	Denon DN-700R audio recorder	Salvage	End of Life	Justin Braml	
1	N/A	N/A	Crestron HD Media Distrobution	Salvage	End of Life	Justin Braml	
1	JS09030007452	N/A	APC backup battery 3000	Salvage	End of Life	Justin Braml	
1	JS0741001977	N/A	APC backup battery 3000	Salvage	End of Life	Justin Braml	
1	JS0903007377	N/A	APC backup battery 3000	Salvage	End of Life	Justin Braml	
1	QS0421211729	N/A	APC backup battery 3000	Salvage	End of Life	Justin Braml	
1	N/A	N/A	APC backup battery 3000	Salvage	End of Life	Justin Braml	
1	QS0702154484	N/A	APC backup battery SUA 48v	Salvage	End of Life	Justin Braml	
1	QS0702154480	N/A	APC backup battery SUA 48v	Salvage	End of Life	Justin Braml	
1	QS0923150515	N/A	APC backup battery SUA 48v	Salvage	End of Life	Justin Braml	
1	JS0623021838	N/A	APC Backup batterty 3000	Salvage	End of Life	Justin Braml	
1	4A0622P43141	N/A	APC backup battery SUA 48v	Salvage	End of Life	Justin Braml	
1	JS07016359	N/A	APC Desktop formfactor backup 3000	Salvage	End of Life	Justin Braml	
1	270218398	N/A	AVOCENT ATOVIEW 3200 SWITCH	Salvage	End of Life	Justin Braml	
1	1820QHNO50600	N/A	SYNOLOGY STORAGE APPLIANCE	Salvage	End of Life	Justin Braml	
1	DN12014175U	N/A	CISCO 16 PORT SWITCH	Salvage	End of Life	Justin Braml	
1	FOC120423Y0	N/A	CISCO CATALYST 3560 G 24 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1106Y4DB	N/A	CISCO CATALYST 3560 G 24 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1101Z1KU	N/A	CISCO CATALYST 3560 G 24 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1937R1EB	N/A	CISCO NEXUS 3172 48 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1926R2AJ	N/A	CISCO NEXUS 3172 48 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FD01449R080	N/A	CISCO 3750X 48 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FD01436K14B	N/A	CISCO 3750X 48 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	3J34CF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3J11CF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3J1QCF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	FSHP5J2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3JG1CF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	FTVL5J2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3J5XCF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3JRWCF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	FVJL5J2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3JCLBF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3J4FCF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3JYKCF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	FSMN5J2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3JKSBF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3J38CF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3JLMCF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3JBKCF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	DV55CF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	F655BF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3JK1CF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	23NF6J2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	243H6J2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3J57CF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3JLYCF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	

MCHD Surplus/Salvage
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Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	HRS/ Miles
1	3JVTBF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3J3NBF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	3JGCF2	N/A	DELL WYSE N06D Thin Client Computer	Salvage	End of Life	Justin Braml	
1	CJYBCF2	N/A	DELL WYSE N03D Thin client Computer	Salvage	End of Life	Justin Braml	
1	CRFPCF2	N/A	DELL WYSE N03D Thin client Computer	Salvage	End of Life	Justin Braml	
1	CJTYCF2	N/A	DELL WYSE N03D Thin client Computer	Salvage	End of Life	Justin Braml	
1	CKSZCF2	N/A	DELL WYSE N03D Thin client Computer	Salvage	End of Life	Justin Braml	
1	CJPLBF2	N/A	DELL WYSE N03D Thin client Computer	Salvage	End of Life	Justin Braml	
1	1V5DL800022	CAP20124	WYSE ZX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	1V5DL800374	CAP20123	WYSE ZX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	1V5DL800323	CAP2021	WYSE ZX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	1V5DL800002	CAP20122	WYSE ZX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	2EKDK303142	N/A	WYSE CX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	2EKDJ705118	N/A	WYSE CX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	2EKDJ702773	N/A	WYSE CX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	2EKDJ701182	N/A	WYSE CX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	2EKDJ702772	N/A	WYSE CX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	2EKDJ701289	N/A	WYSE CX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	2EKDJ701720	N/A	WYSE CX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	2EKDJ705272	N/A	WYSE CX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	2EKDJ704531	N/A	WYSE CX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	2EKDK303548	N/A	WYSE CX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	2EKDK303286	N/A	WYSE CX0 Thin Client Computer	Salvage	End of Life	Justin Braml	
1	A0823A000442	N/A	LENOVO K33415 DOCK	Salvage	End of Life	Justin Braml	
1	FOC1822Y3PG	N/A	CISCO CATALYST 3560 CG 10 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FD01934F0TG	N/A	CISCO CATALYST 3560 48 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1735Y1KL	N/A	CISCO CATALYST 3560 CG 10 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FD02041E3L2	N/A	CISCO CATALYST 3650 48 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1418Y45L	9109	CISCO CATALYST 24 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1737Y2NG	N/A	CISCO 3560 CG 10 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1348Z2EN	9034	CISCO 3560G 24 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FD02212Q1CW	N/A	CISCO CATALYST 3650 48 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1716Y3Z7	N/A	CISCO CATALYST 3560 CG 10 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1424W5EK	9108	CISCO CATALYST 3560G 24 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1143Y2D4	N/A	CISCO CATALYST 3560G 24 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	N/A	N/A	CISCO CATALYST 3560 CG 10 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FD02213Q037	N/A	CISCO CATALYST 3560 48 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC2044Y3GV	N/A	CISCO CATALYST 3560 CG 10 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1617Y2YW	N/A	CISCO CATALYST 3560 CG 10 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1425W0J1	9220	CISCO CATALYST 3560G 24 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1152Y3SD	N/A	CISCO CATALYST 3560G 48 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1443Y0K6	9340	CISCO CATALYST 3560G 24 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FD02203E2D4	N/A	CISCO CATALYST 3650 48 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	FOC1406Y27W	N/A	CISCO CATALYST 3560G 48 PORT SWITCH	Salvage	Replaced	Justin Braml	
1	GG7XCX85JF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	GG8XDMGQJF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	GG7XCK66JF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	GG8XDJFLJF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	GG7XCX86JF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	GG7XHYFXJF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	

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Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	HRS/ Miles
1	DMRXF1Y7JF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	DMRXFBARJF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	DMRXFBEDJF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	F6MF934LQ1KV	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	GG8X9GUFJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG7XC9VRJF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	GG7XC3X6JF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	DMRXF73CJF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	GG8XDHSVJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	DMQXFGADJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	FRNCN0G3JF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG7XFLQUJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG7XCXPMJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG7XC6RJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	DMRXF7H2JF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	DMQXFZUPJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	DMQXFQBPF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	DMQXFWZWF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	FRNCN0LJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	DMRXF94XJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG8XDLYVJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG7XHUS2JF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG7XHZZJF8J	N/A	lpad 6th gen cracked screen missing keys	Salvage	End of Life	Justin Braml	
1	GG7XHZXCJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG7XC89JF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG7XHZZSJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	DMQXFGGJF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	GG8XDLM3JF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG7XC6KJF8J	N/A	lpad 6th gen missing keys	Salvage	End of Life	Justin Braml	
1	GG8XD1PJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	DMQXFZ1DJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	DMQXFVWPJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG8XDLTXJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	DMQXFXVRF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	FLPFX0H9JF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG7XDPTLJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG8XD4CEJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	GG7XC6XAJF8J	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	G7MW2QXMD4	N/A	lpad 6th gen	Salvage	End of Life	Justin Braml	
1	MXL9151QJM	N/A	HP ELITE DESK 800 G4	Salvage	End of Life	Justin Braml	
1	MXL90238TZ	N/A	HP ELITE DESK 800 G4	Salvage	End of Life	Justin Braml	
1	MXL90238VX	N/A	HP ELITE DESK 800 G4	Salvage	End of Life	Justin Braml	
1	MXL9180FC7	N/A	HP ELITE DESK 800 G4	Salvage	End of Life	Justin Braml	
1	MXL9514CSM	N/A	HP ELITE DESK 800 G4	Salvage	End of Life	Justin Braml	
1	MXL9180F6G	N/A	HP ELITE DESK 800 G4	Salvage	End of Life	Justin Braml	
1	MXL8522700	N/A	HP ELITE DESK 800 G4	Salvage	End of Life	Justin Braml	
1	8CG8083TXM	N/A	HP ELITE DESK 800 G3	Salvage	End of Life	Justin Braml	
1	8CG8083TX9	N/A	HP ELITE DESK 800 G3	Salvage	End of Life	Justin Braml	
1	8CG808440V	N/A	HP ELITE DESK 800 G3	Salvage	End of Life	Justin Braml	
1	CN-ORNMHG-74445-9A6C9VL	8939	DELL MONITOR	Salvage	Damaged	Justin Braml	

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Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	HRS/ Miles
1	CN-ORNMH6-74445-08E-208L	9259	DELL MONITOR	Salvage	Damaged	Justin Braml	
1	CN-OKCO31-12963-5BE-24N3	N/A	DELL MONITOR	Salvage	Damaged	Justin Braml	
1	MY19H9LS617308A	8510	SAMSUNG MONITOR	Salvage	Damaged	Justin Braml	
1	CN-ODC323-71618-6C0-AIJ7	7475	DELL MONITOR	Salvage	Damaged	Justin Braml	
1	CN-0CC388-71618-773ALSM	7709	DELL MONITOR	Salvage	Damaged	Justin Braml	
1	CN-0J6642-71618-57H-AH5M	N/A	DELL MONITOR	Salvage	Damaged	Justin Braml	
1	CN-0D319J-74261-95N-0T7S	8719	DELL MONITOR	Salvage	Damaged	Justin Braml	
1	CN-CC388-71618-773-ALSK	7610	DELL MONITOR	Salvage	Damaged	Justin Braml	
1	CN-0CC352-64180-62N-1SXL	7242	DELL MONITOR	Salvage	Damaged	Justin Braml	
1	RWS124362372	N/A	VIEWSONIC MONITOR	Salvage	Damaged	Justin Braml	
1	04GZHCPN200928H	N/A	SAMSUNG MONITOR	Salvage	Damaged	Justin Braml	
1	04GZHCHN100756P	N/A	SAMSUNG MONITOR	Salvage	Damaged	Justin Braml	
1	6Z502709NA	N/A	NEC MONITOR	Salvage	Damaged	Justin Braml	
1	K30415	NCA 21195	EZ IO DRIVER	SALVAGE	END OF LIFE	A. MATHEWS	
1	K36847	NCA 21218	EZ IO DRIVER	SALVAGE	END OF LIFE	A. MATHEWS	
1	K36854	NCA 21223	EZ IO DRIVER	SALVAGE	END OF LIFE	A. MATHEWS	
1	K36852	NCA 21222	EZ IO DRIVER	SALVAGE	END OF LIFE	A. MATHEWS	
1	L150903455	N/A	ONAN GENERATOR	SALVAGE	END OF LIFE	R. Ahmed	
1	K150886813	N/A	ONAN GENERATOR	SALVAGE	END OF LIFE	R. Ahmed	
1	J160111571	N/A	ONAN GENERATOR	SALVAGE	END OF LIFE	R. Ahmed	
1	C120312950	N/A	ONAN GENERATOR	SALVAGE	END OF LIFE	R. Ahmed	
1	E150802088	N/A	ONAN GENERATOR	SALVAGE	END OF LIFE	R. Ahmed	
1	A170135802	N/A	ONAN GENERATOR	SALVAGE	END OF LIFE	R. Ahmed	
1	L150901505	N/A	ONAN GENERATOR	SALVAGE	END OF LIFE	R. Ahmed	
1	E130499126	N/A	ONAN GENERATOR	SALVAGE	END OF LIFE	R. Ahmed	
1	F140689573	N/A	ONAN GENERATOR	SALVAGE	END OF LIFE	R. Ahmed	
1	261039	N/A	WESCO FORKLIFT	SALVAGE	END OF LIFE	R. Ahmed	
1	98000	N/A	MULTI-PURPOSE PARTS WASHER	SALVAGE	END OF LIFE	R. Ahmed	
1	14199995	N/A	FRAZER A/C UNIT	SALVAGE	END OF LIFE	R. Ahmed	
1	84197454	N/A	FRAZER A/C UNIT	SALVAGE	END OF LIFE	R. Ahmed	
1	90996794	N/A	FRAZER A/C UNIT	SALVAGE	END OF LIFE	R. Ahmed	
1	84197455	N/A	FRAZER A/C UNIT	SALVAGE	END OF LIFE	R. Ahmed	
1	90696647	N/A	FRAZER A/C UNIT	SALVAGE	END OF LIFE	R. Ahmed	
20	1424094A4	N/A	SPRAY GREASE 12OZ	SURPLUS	OBSOLETE PART	R. Ahmed	
4	231236A	N/A	SPRAY GREASE 12OZ	SURPLUS	OBSOLETE PART	R. Ahmed	
51	N/A	N/A	FERNO PLATES (SMALL)	SURPLUS	OBSOLETE PART	R. Ahmed	
9	5103	N/A	AIR-RIDE DUMP VALVE	SURPLUS	OBSOLETE PART	R. Ahmed	
2	HL800	N/A	SEATBELT PLUS (BLACK)	SURPLUS	OBSOLETE PART	R. Ahmed	
3	R10466	N/A	KIT; 236 HANDLE LATCH	SURPLUS	OBSOLETE PART	R. Ahmed	
4	5621	N/A	BOXED HANDLE LATCH	SURPLUS	OBSOLETE PART	R. Ahmed	
4	11316	N/A	MISC. HANDLE WITH LOCK	SURPLUS	OBSOLETE PART	R. Ahmed	
2	19383805	N/A	CONDENSOR	SURPLUS	OBSOLETE PART	R. Ahmed	
1	5522189	N/A	GASKET, OIL PAN	SURPLUS	OBSOLETE PART	R. Ahmed	
1	L0059152	N/A	SEAT CUSHION	SURPLUS	OBSOLETE PART	R. Ahmed	
4	23126444	N/A	COOLANT HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
6	112505	N/A	TAILPIPE ADPT 5"	SURPLUS	OBSOLETE PART	R. Ahmed	
2	5702	N/A	AIR-RIDE SPRING	SURPLUS	OBSOLETE PART	R. Ahmed	
1	32704382	N/A	5/8" X 250' HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
2	25941805	N/A	24" WINDSHILED WIPER BLADES	SURPLUS	OBSOLETE PART	R. Ahmed	
2	25941804	N/A	24" WINDSHILED WIPER BLADES	SURPLUS	OBSOLETE PART	R. Ahmed	

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Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	HRS/ Miles
2	K7460X	N/A	BALL JOINT	SURPLUS	OBSOLETE PART	R. Ahmed	
2	K7467	N/A	BALL JOINT	SURPLUS	OBSOLETE PART	R. Ahmed	
4	909 RS17YX	N/A	SPARK PLUG	SURPLUS	OBSOLETE PART	R. Ahmed	
3	06509424AA	N/A	MOPAR WHELL LUGNUT	SURPLUS	OBSOLETE PART	R. Ahmed	
2	52014722AD	N/A	MOPAR RADIATOR INLET HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
1	25808976	N/A	GM RADIATOR OUTLET HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
1	15290409	N/A	GM RADIATOR INLET HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
2	23425778	N/A	GM RADIATOR INLET HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
1	68166469AC	N/A	MOPAR RADIATOR INLET HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
1	68166470AF	N/A	MOPAR RADIATOR OUTLET HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
1	171.LV100	N/A	AUTOMANN EIGHT CONTROL VALVE	SURPLUS	OBSOLETE PART	R. Ahmed	
3	RB90054007	N/A	BRAKEBEST HD HEIGHT CONTROL VALVE	SURPLUS	OBSOLETE PART	R. Ahmed	
1	15940888	N/A	GM REAR SIDE DOOR LATCH CABLE	SURPLUS	OBSOLETE PART	R. Ahmed	
2	19194700	N/A	GM 1/2" AC LINE / TUBE REPAIR KIT	SURPLUS	OBSOLETE PART	R. Ahmed	
1	19194701	N/A	GM 3/8" AC LINE / TUBE REPAIR KIT	SURPLUS	OBSOLETE PART	R. Ahmed	
2	0212-1285-50	N/A	ONAN BRUSH HOLDER	SURPLUS	OBSOLETE PART	R. Ahmed	
1	0204-0141	N/A	ONAN COLLECTOR RING COMMUTATOR	SURPLUS	OBSOLETE PART	R. Ahmed	
3	0309-0322	N/A	ONAN OIL PRESSURE SWITCH	SURPLUS	OBSOLETE PART	R. Ahmed	
1	0123-1961	N/A	ONAN OIL FILL CAP	SURPLUS	OBSOLETE PART	R. Ahmed	
1	A029F891	N/A	12V FUEL PUMP (ELECTRIC)	SURPLUS	OBSOLETE PART	R. Ahmed	
2	APP103	N/A	AUTOLITE 4 PK SPARK PLUG	SURPLUS	OBSOLETE PART	R. Ahmed	
3	N/A	N/A	SIDE DOOR CHECK	SURPLUS	OBSOLETE PART	R. Ahmed	
5	WG8-4051203	N/A	8-40V TO 12V DC POWER CONVERTER 3A-24W	SURPLUS	OBSOLETE PART	R. Ahmed	
1	12623852	N/A	ENGINE COOLANT CROSSOVER PIPE GASKET	SURPLUS	OBSOLETE PART	R. Ahmed	
1	12577704	N/A	GASKET ENGINE COOLANT BYPASS CROSSOVER PIPE	SURPLUS	OBSOLETE PART	R. Ahmed	
5	9007	N/A	HIGH/LOW BEAM HALOGEN HEADLAMP	SURPLUS	OBSOLETE PART	R. Ahmed	
2	47112	N/A	HEATER HOSE TEE	SURPLUS	OBSOLETE PART	R. Ahmed	
4	PA2818	N/A	BALDWIN - AXIAL SEAL AIR FILTER	SURPLUS	OBSOLETE PART	R. Ahmed	
1	192	N/A	WHELEN TRANSORTER KIT	SURPLUS	OBSOLETE PART	R. Ahmed	
1	1308H50042	N/A	VCM DIAGNOSTIC KIT	SURPLUS	OBSOLETE PART	R. Ahmed	
2	007-00500	N/A	00600(1)(2)OBD II DIAGNOSTIC SCAN TOOL	SURPLUS	OBSOLETE PART	R. Ahmed	
1	39010	N/A	BIG DADDY RIVETER	SURPLUS	OBSOLETE PART	R. Ahmed	
1	3296	N/A	FORD FAN CLUTCH WRENCH	SURPLUS	OBSOLETE PART	R. Ahmed	
2	K060569	N/A	GATES MICRO-V SERPENTINE BELT	SURPLUS	OBSOLETE PART	R. Ahmed	
2	12626222	N/A	GM V-RIBBED SERPENTINE BELT	SURPLUS	OBSOLETE PART	R. Ahmed	
2	12626076	N/A	SERPENTINE BELT 6 RIB 71-7/16"	SURPLUS	OBSOLETE PART	R. Ahmed	
1	84405475	N/A	GM RADIATOR SURGE TANK OUTLET HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
2	23206776	N/A	GM RADIATOR SURGE TANK OUTLET HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
4	23492579	N/A	GM HEATER OUTLET HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
1	51393	N/A	NAPA COOLANT HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
2	800-413CD	N/A	HEATER HOSE CONNECTOR	SURPLUS	OBSOLETE PART	R. Ahmed	
2	800-414CD	N/A	HEATER HOSE CONNECTOR	SURPLUS	OBSOLETE PART	R. Ahmed	
1	0230-2165-00	N/A	DIAGNOSTIC MULTIPLEX SYSTEM	SURPLUS	OBSOLETE PART	R. Ahmed	
8	245518	N/A	COOPER TIES; LT 235/80 R17	SURPLUS	OBSOLETE PART	R. Ahmed	
34	N/A	N/A	19.5 DODGE ALUMINUM WHEEL	SURPLUS	OBSOLETE PART	R. Ahmed	
13	12658178	N/A	2015 TAHOE A/C COMPRESSOR	SURPLUS	OBSOLETE PART	R. Ahmed	
4	25871234	N/A	08/09 TAHOE SHOCK REAR	SURPLUS	OBSOLETE PART	R. Ahmed	
4	23148688	N/A	2015 TAHOE REAR SHOCKS	SURPLUS	OBSOLETE PART	R. Ahmed	
6	85112860	N/A	FRONT SHOCK ABSORBER	SURPLUS	OBSOLETE PART	R. Ahmed	
3	22830632	N/A	FRONT SHOCK ABSORBER	SURPLUS	OBSOLETE PART	R. Ahmed	

MCHD Surplus/Salvage
February 2026

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	HRS/ Miles
3	89059111	N/A	UNIVERSAL JOINT	SURPLUS	OBSOLETE PART	R. Ahmed	
1	25880301	N/A	CABLE 07 CHEVY DOOR HANDLE	SURPLUS	OBSOLETE PART	R. Ahmed	
1	23190334	N/A	2015 TAHOE FUSE BLOCK	SURPLUS	OBSOLETE PART	R. Ahmed	
1	20758021	N/A	09 TAHOE BACK SEAT COVER	SURPLUS	OBSOLETE PART	R. Ahmed	
6	85112863	N/A	REAR SHOCK ABSORBER	SURPLUS	OBSOLETE PART	R. Ahmed	
2	20955497	N/A	08-14 TAHOE FRONT STRUT	SURPLUS	OBSOLETE PART	R. Ahmed	
1	84143540	N/A	2015 TAHOE ALTERNATOR	SURPLUS	OBSOLETE PART	R. Ahmed	
1	15243904	N/A	TAHOE DRIVER SIDE SEAT CUSHION	SURPLUS	OBSOLETE PART	R. Ahmed	
1	12656810	N/A	2015 TAHOE WATER PUMP	SURPLUS	OBSOLETE PART	R. Ahmed	
1	12678224	N/A	2015 TAHOE THROTTLE BODY	SURPLUS	OBSOLETE PART	R. Ahmed	
1	19208815	N/A	2008 TAHOE WATER PUMP	SURPLUS	OBSOLETE PART	R. Ahmed	
2	84869190	N/A	2017 TAHOE FRONT HUBS	SURPLUS	OBSOLETE PART	R. Ahmed	
2	C3211	N/A	POWER TORQUE ENGINE MOUNT	SURPLUS	OBSOLETE PART	R. Ahmed	
1	R713513A	N/A	2018 TAHOE STARTER	SURPLUS	OBSOLETE PART	R. Ahmed	
1	84183671	N/A	BREAK HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
5	84331227	N/A	FRONT BREAK HOSE ASSEMBLY	SURPLUS	OBSOLETE PART	R. Ahmed	
2	9597673	N/A	TAHOE CENTER CAP	SURPLUS	OBSOLETE PART	R. Ahmed	
1	1046180100	N/A	DMP SUCTION CUP KIT	SURPLUS	OBSOLETE PART	R. Ahmed	
1	1046265600	N/A	HEADLINER MT EMITTER KIT	SURPLUS	OBSOLETE PART	R. Ahmed	
1	PB2015C	N/A	2015-2018 TAHOE PUSH BAR	SURPLUS	OBSOLETE PART	R. Ahmed	
8	94772179	N/A	2015 TAHOE U JOINT	SURPLUS	OBSOLETE PART	R. Ahmed	
41	N/A	N/A	10' 2 PRONG A/C POWER SUPPL CORD	SURPLUS	OBSOLETE PART	R. Ahmed	
19	N/A	N/A	SHNITPWR 12V AC/DC POWER SUPPLY CORD	SURPLUS	OBSOLETE PART	R. Ahmed	
1	11-482868-0000	N/A	WHELEN; WINDSHIELD LT HOUSING	SURPLUS	OBSOLETE PART	R. Ahmed	
2	01-1317921-00	N/A	WHELEN; LED LOW PROFILE EMITTER	SURPLUS	OBSOLETE PART	R. Ahmed	
2	25877026	N/A	07-14 TAHOE ALTERNATOR	SURPLUS	OBSOLETE PART	R. Ahmed	
1	12696313	N/A	2014 TAHOE VACUUM PUMP	SURPLUS	OBSOLETE PART	R. Ahmed	
1	7921JM0172	N/A	MODEL 792H EMITTER	SURPLUS	OBSOLETE PART	R. Ahmed	
31	90-90920000	N/A	DRIVER TD AUDIO KIT	SURPLUS	OBSOLETE PART	R. Ahmed	
1	L-0162112	N/A	FRC SECENE LIGHT 250W(L)	SURPLUS	OBSOLETE PART	R. Ahmed	
1	L-0159514	N/A	FRC SCENE LIGHT 250W (R)	SURPLUS	OBSOLETE PART	R. Ahmed	
15	61 E6	N/A	INTERIOR DOME LIGHT 14V	SURPLUS	OBSOLETE PART	R. Ahmed	
1	C28488-0501	N/A	HAVIS-SHIELDS SCENE LIGHT	SURPLUS	OBSOLETE PART	R. Ahmed	
3	14737	N/A	HI-INTENSITY SPOTLIGHT 12V DC	SURPLUS	OBSOLETE PART	R. Ahmed	
1	N/A	N/A	360 CAMERA HARNESS/WIRING	SURPLUS	OBSOLETE PART	R. Ahmed	
1	20763140	N/A	LUMBAR SUB SYSTEM SEAT	SURPLUS	OBSOLETE PART	R. Ahmed	
1	13586335	N/A	TIRE PRESSURE IDCATOR	SURPLUS	OBSOLETE PART	R. Ahmed	
1	84331225	N/A	2015-2020 BREAK HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
1	84331226	N/A	2015-2020 BREAK HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
2	18046665	N/A	SILIDE PIN BOOT CHEVROLET	SURPLUS	OBSOLETE PART	R. Ahmed	
1	15777636	N/A	CHEVY UPLANDER KEY REMOTE	SURPLUS	OBSOLETE PART	R. Ahmed	
7	84331228	N/A	2007-2020 BREAK HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
1	22946996	N/A	2007-2020 BREAK HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
2	2005FM9348	N/A	CAMERA MONITOR SYSTEM	SURPLUS	OBSOLETE PART	R. Ahmed	
1	1908	N/A	RJ45 UTP CABLE 0.3M	SURPLUS	OBSOLETE PART	R. Ahmed	
1	1806	N/A	MEGA-FUSE 250A/32V (5 PCS)	SURPLUS	OBSOLETE PART	R. Ahmed	
2	1918	N/A	RJ45 UTP CABLE 1.8M	SURPLUS	OBSOLETE PART	R. Ahmed	
1	1803	N/A	MEGA-FUSE 250A/58V	SURPLUS	OBSOLETE PART	R. Ahmed	
1	8010100	N/A	BATTERY DISCONNECT SWITCH	SURPLUS	OBSOLETE PART	R. Ahmed	
1	31-240	N/A	RAINGUARD WINDSHIELD WIPER	SURPLUS	OBSOLETE PART	R. Ahmed	

**MCHD Surplus/Salvage
February 2026**

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	HRS/ Miles
29	01048193100C	N/A	WHELEN LARGE CHROME FLANGE	SURPLUS	OBSOLETE PART	R. Ahmed	
1	22830632	N/A	2015 TAHOE FRONT STRUTS	SURPLUS	OBSOLETE PART	R. Ahmed	
1	7548	N/A	WHELEN CONTROL SYSTEM CONNECTION MAP	SURPLUS	OBSOLETE PART	R. Ahmed	
1	2204	N/A	WHELEN CONTROL SYSTEM CONNECTION MAP	SURPLUS	OBSOLETE PART	R. Ahmed	
1	01046A98400	N/A	SPEAKER MTG KIT	SURPLUS	OBSOLETE PART	R. Ahmed	
1	01046A94800	N/A	FORD F150 HOWLER BRACKET KIT	SURPLUS	OBSOLETE PART	R. Ahmed	
1	N00548	N/A	HOWLER 200W SIREN AMPLIFIER	SURPLUS	OBSOLETE PART	R. Ahmed	
2	390	N/A	MULTI-PURPOSE CONTROLLER	SURPLUS	OBSOLETE PART	R. Ahmed	
1	D2466	N/A	HOWLER SPEAKER	SURPLUS	OBSOLETE PART	R. Ahmed	
1	23135228	N/A	VACUUM PUMP TO BOOSTER HOSE	SURPLUS	OBSOLETE PART	R. Ahmed	
19	6819659AA	N/A	CUMMINS TRANS PLUG SEAL	SURPLUS	OBSOLETE PART	R. Ahmed	
5	7372	N/A	3" DOOR STRIKER PLATE	SURPLUS	OBSOLETE PART	R. Ahmed	
2	68006717AA	N/A	SPRINTER VAN BRAKE PAD SENSOR	SURPLUS	OBSOLETE PART	R. Ahmed	
1	68243132AA	N/A	SPRINTER VAN PRESSURE SENSOR	SURPLUS	OBSOLETE PART	R. Ahmed	
1	5291648	N/A	EXHAUST MANIFOLD GASKET	SURPLUS	OBSOLETE PART	R. Ahmed	
1	N/A	N/A	TOOL / PULLER PART	SURPLUS	OBSOLETE PART	R. Ahmed	

AGENDA ITEM # 18

Board Mtg.: 02/24/2026

Montgomery County Hospital District

Proceeds from Sale of Vehicles

10/01/2025 - 01/31/2026

Account Name	Shop No.	Description	Mileage	Engine Hrs	Sale Date	Sale of Surplus
Vehicles	X-1151	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	370,147		11/12/25	\$ 7,500.00
Vehicles	E-2797	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	380,797		11/12/25	\$ 7,500.00
Vehicles	E-2698	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	371,160		11/12/25	\$ 7,500.00
Vehicles	X-1153	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	368,828		11/12/25	\$ 7,500.00
Vehicles	E-2735	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	377,292		11/12/25	\$ 7,500.00
Vehicles	X-1110	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	384,337		11/12/25	\$ 7,500.00
Vehicles	E-2737	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	381,504		11/12/25	\$ 7,500.00
Vehicles	E-2875	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	373,096		11/12/25	\$ 7,500.00
Vehicles	X-1154	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	371,614		11/12/25	\$ 7,500.00
		Vehicles Total				67,500.00
		Total Proceeds				67,500.00

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., January 27, 2026 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mr. Walker

3. Pledge of Allegiance

Led by Mr. Grice

4. Roll Call

Present:

Bob Bagley
Jason Walker
Jackie Williams
Chris Grice
Kelly Inman
Charles Shirley
Robert Hudson

5. Public Comment

Ms. Marissa Aiello an MCHD employee made a public comment to the board.

6. Special Recognition

Years of Services

5 Years - Jamie Sanchez and Meghna Bhatt

10 Years – Scott McCully

15 years – Laurie Sutton

Employee of the Month

NonField Employee – Spencer Lantz

Field Employee – Brady Walding and Carrie Hanneline

Alarm Clinical Excellence Award – Amanda Parent

7. Consider and take action on the annual election of Board officers. (Mr. Grice, Vice-Chairman MCHD Board)

Nominations for Chairman were requested. Mrs. Williams nominated Mr. Shirley as Chairman. There were no other nominations for Chairman, and Mr. Shirley was elected Chairman by a unanimous vote.

Nominations for Vice-Chairman were requested. Mr. Shirley nominated Mr. Bagley as Vice-Chairman. There were no other nominations for Vice-Chairman, and Mr. Bagley was elected Vice-Chairman by a unanimous vote.

Nominations for Treasurer were requested. Mrs. Williams nominated Mr. Grice as Treasurer. There were no other nominations for Treasurer, and Mr. Grice was elected Treasurer by a unanimous vote.

Nominations for Secretary were requested. Mr. Shirley nominated Mrs. Williams as Secretary. There were no other nominations for Secretary, and Mrs. Williams was elected Secretary by unanimous vote.

8. Presentation of Investment report for quarter ending December 31, 2025. (Mr. Shirley, Treasurer - MCHD Board)

Ms. Jamie Hobbs with Valley View Consulting presented the Investment report for quarter ending December 31, 2025.

9. Monthly Reports:

- a. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**
- b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**
- c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.**
- d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.**
- e. Update on Accounting and Billing departments.**

Mr. Randy Johnson, CEO presented the CEO report to the board.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

Mrs. Melissa Miller, COO presented the COO report to the board.

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report.

Mr. Brett Allen, CFO presented Accounting and Billing report.

10. Consider act on FY2026 Field and NonField pay scales. (Mrs. Williams, Chair – Personnel Committee)

Mrs. Williams made a motion to consider act on FY2026 NonField pay scales. Mrs. Inman offered a second. After board discussion motion passed unanimously.

11. Presentation of Quarterly Employee Turnover Report. (Mrs. Williams, Chair – Personnel Committee)

Mrs. Emily Fitzgerald, HR Manager presented HR Quarterly Employee Turnover report to the board.

12. Consider and act on Medical Fellowship agreement. (Mr. Hudson, Chair – EMS Committee)

Mr. Hudson made a motion to consider and act on Medical Fellowship Agreement. Mr. Shirley offered a second. After board discussion motion passed unanimously.

13. Consider and act on Department Policy:

- a. **FLT 10 -101 Mechanic Tool Allowance. (Mr. Hudson – Chair – EMS Committee)**
- b. **ACC 05-102 Capital Asset Capitalization Policy. (Mr. Shirley, Treasurer – MCHD Board)**

Mr. Hudson made a motion to consider and act on Fleet department policy FLT-101 Mechanic Tool Allowance. Mrs. Williams offered a second and motion passed unanimously.

Mr. Shirley made a motion to consider and act on Accounting department policy ACC 05-102 Capital Asset Capitalization Policy. Mrs. Williams offered a second and motion passed unanimously.

14. Consider and act on Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire CAD (Computer Aided Dispatch Program) (Mr. Walker, Chair – PADCOM)

Mr. Walker made a motion to consider and act on Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire CAD (Computer Aided Dispatch Program). Mrs. Williams offered a second. After board discussion motion passed unanimously.

15. Consider and act on the purchase of (5) Zoll Cardiac Defibrillator Monitors. (Mr. Walker, Chair – PADCOM Committee)

Mr. Walker made a motion to consider and act on purchase of (5) Zoll Cardiac Defibrillator Monitors. Mr. Bagley offered a second. After board discussion motion passed unanimously.

16. Consider and act on the Conversion to Direct Current (DC) Power at Tower Sites. (Mr. Walker, Chair – PADCOM)

Mr. Walker made a motion to consider and act on the Conversion to Direct Current (DC) Power at Tower Sites. Mr. Bagley offered a second. After board discussion an amendment to the original motion was made as follows.

Mrs. Inman made a motion to amend the original the motion to consider and act on the Conversion to Direct Current (DC) Power at Tower Sites of budgeted 4 each and bring back to the board at next month's meeting the purchase of 2 each additional with more information. Mr. Bagley offered a second and motion passed unanimously.

17. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)

Mrs. Inman made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mrs. Williams offered a second and motion passed unanimously.

18. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

Mrs. Inman made a motion to consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Walker offered a second and motion passed unanimously.

19. CFO report of preliminary financials for three months ended December 31, 2025, and report updates on financial statements and investment.

Mr. Brett Allen, CFO presented the Financial Report to the board.

20. Presentation of FY 2027 Budget Timeline. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Brett Allen, CFO presented the FY 2027 Budget Timeline to the board.

21. Consider and act on resolution to approve CD investment at SouthState Bank. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on resolution to approve CD Investment at SouthState Bank. Mrs. Williams offered a second and motion passed unanimously.

22. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on ratification of District invoices. Mrs. Inman offered a second. After board discussion motion passed unanimously.

23. Consider and act on salvage and surplus. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on salvage and surplus. Mr. Bagley offered a second. After board discussion an amendment was made as follows.

Mr. Grice made a motion to amend the original request for approval of salvage and surplus subject to the sale of one ambulance to the County. Mr. Walker offered a second and motion passed unanimously.

24. Consider and act on Secretary's Report – Minutes from the December 9, 2025 Regular BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

Mrs. Williams made a motion to consider and act on Minutes from the December 9, 2025 Regular BOD meeting. Mr. Bagley offered a second and motion passed unanimously.

25. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. **In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Grice, Chairman – MCHD Board)**
- b. **In regards to section 551.071 of the Texas Government code to receive legal advice, in regard to Texas Department of State Health Services complaint. (Mr. Grice, Chairman – MCHD Board)**
- c. **Section 551.074 to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee James Campbell, Chief of EMS. (Mr. Grice, Chairman – MCHD Board)**

The Board of Directors convened into executive session at 5:21 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Grice, Chairman – MCHD Board)
 - b. In regards to section 551.071 of the Texas Government code to receive legal advice, in regard to Texas Department of State Health Services complaint. (Mr. Grice, Chairman – MCHD Board)
- 26. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)**

Mr. Grice reconvened the board from executive session at 6:04 p.m.

No action to be taken.

27. Adjourn.

The board adjourned 6:04 p.m.

Jackie Williams, Secretary

Agenda Item # 20



We Make a Difference!

To: Board of Directors
From: Randy Johnson, CEO
Date: February 24, 2026
Re: Convene into Executive Session

Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Shirley, Chairman – MCHD Board)

Agenda Item # 21



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: February 24, 2026

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Shirley, Chairman - MCHD Board)