

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: **January 27, 2026**

Time: **4:00 P.M.**

Place: **MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304**

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted three business days prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

District

7. Consider and take action on the annual election of Board officers. (Mr. Grice, Chairman - MCHD Board)
8. Presentation of Investment report for quarter ending December 31, 2025. (Mr. Shirley, Treasurer - MCHD Board)
9. Monthly Reports:
 - a. CEO Report to include executive summary, update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, and any other related district matters. Attached reports include:
 - b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
 - c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
 - d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
 - e. Update on Accounting and Billing departments.

10. Consider act on FY2026 Field and NonField pay scales. (Mrs. Williams, Chair – Personnel Committee)
11. Presentation of Quarterly Employee Turnover Report. (Mrs. Williams, Chair – Personnel Committee)
12. Consider and act on Medical Fellowship agreement. (Mr. Hudson, Chair – EMS Committee)
13. Consider and act on Department Policy:
 - a. FLT 10 -101 Mechanic Tool Allowance. (Mr. Hudson – Chair – EMS Committee)
 - b. ACC 05-102 Capital Asset Capitalization Policy. (Mr. Shirley, Treasurer – MCHD Board)
14. Consider and act on Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire CAD (Computer Aided Dispatch Program). (Mr. Walker, Chair – PADCOM)
15. Consider and act on the purchase of (5) Zoll Cardiac Defibrillator Monitors. (Mr. Walker, Chair – PADCOM Committee)
16. Consider and act on the Conversion to Direct Current (DC) Power at Tower Sites. (Mr. Walker, Chair – PADCOM)
17. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)
18. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)
19. CFO report of preliminary financials for three months ended December 31, 2025, and report updates on financial statements and investment.
20. Presentation of FY 2026/2027 Budget Timeline. (Mr. Shirley, Treasurer – MCHD Board)
21. Consider and act on resolution to approve CD investment at SouthState Bank. (Mr. Shirley, Treasurer – MCHD Board)
22. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Treasurer – MCHD Board)
23. Consider and act on salvage and surplus. (Mr. Shirley, Treasurer – MCHD Board)
24. Consider and act on Secretary's Report – Minutes from the December 9, 2025 Regular BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

Executive Session

25. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Grice, Chairman – MCHD Board)
 - b. In regards to section 551.071 of the Texas Government code to receive legal advice, in regard to Texas Department of State Health Services complaint. (Mr. Grice, Chairman – MCHD Board)
 - c. Section 551.074 to deliberate the appointment, employment, evaluation, reassignment, duties, of a public officer or employee James Campbell, Chief of EMS. (Mr. Grice, Chairman – MCHD Board)
26. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)
27. Adjourn.

Jackie Williams, Secretary

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).

Agenda Item # 7



To: Board of Directors
From: Randy Johnson, CEO
Date: January 27, 2026
Re: Annual Election of Board officers

Consider and take action on the annual election of Board officers. (Mr. Grice, Chairman - MCHD Board)

- Chairman
- Vice Chairman
- Treasurer
- Secretary



QUARTERLY INVESTMENT REPORT

For the Quarter Ended

December 31, 2025

Prepared by

Valley View Consulting, L.L.C.

The investment portfolio of Montgomery County Hospital District is in compliance with the Public Funds Investment Act and the Montgomery County Hospital District Investment Policy.

Chief Executive Officer
Investment Officer,
Montgomery County Hospital District

Chief Financial Officer
Investment Officer,
Montgomery County Hospital District

Treasurer, MCHD Board
Investment Officer,
Montgomery County Hospital District

'Disclaimer: These reports were compiled using information provided by the Montgomery County Hospital District. No procedures were performed to test the accuracy or completeness of this information. The market values included in these reports were obtained by Valley View Consulting, L.L.C. from sources believed to be accurate and represent proprietary valuation. Due to market fluctuations these levels are not necessarily reflective of current liquidation values. Yield calculations are not determined using standard performance formulas, are not representative of total return yields and do not account for investment adviser fees.

Summary

Quarter End Results by Investment Category:

Asset Type	September 30, 2025		December 31, 2025		
	Book Value	Market Value	Book Value	Market Value	Ave. Yield
DDA	\$ 2,440,802	\$ 2,440,802	\$ 2,705,056	\$ 2,705,056	1.11%
MMA	38,888,964	38,888,964	37,285,473	37,285,473	4.04%
MMF/LGIP	99,431	99,431	2,101,365	2,101,365	3.83%
CD/Security	9,224,305	9,224,305	9,088,808	9,088,808	4.10%
Totals	\$ 50,653,502	\$ 50,653,502	\$ 51,180,701	\$ 51,180,701	3.88%

Current Quarter Portfolio Performance: (1)

Average Quarterly Yield	3.88%
Rolling Three Month Treasury	3.85%
Rolling Six Month Treasury	3.89%
TexPool	3.83%

Fiscal Year-to-Date Portfolio Performance: (2)

Average Quarter End Yield	3.88%
Rolling Three Month Treasury	3.85%
Rolling Six Month Treasury	3.89%
TexPool	3.83%

Interest Earnings (Approximate)

Quarterly Interest Earnings	\$ 480,012
Fiscal YTD Interest Earnings	\$ 480,012

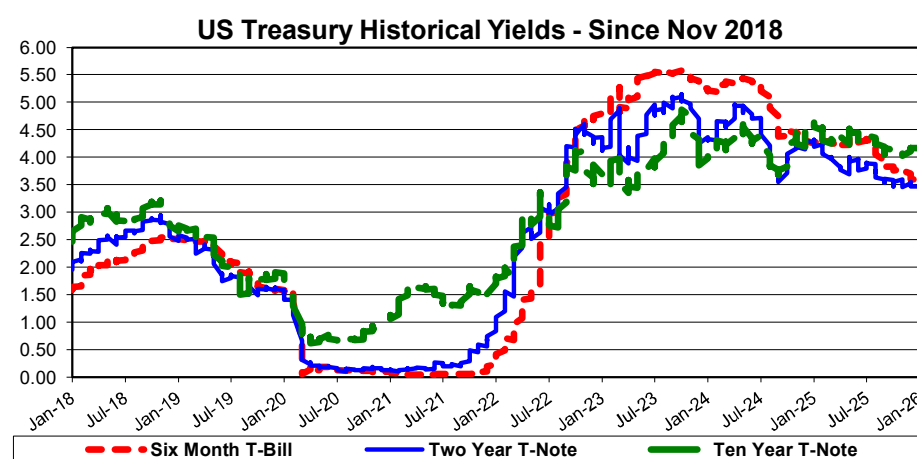
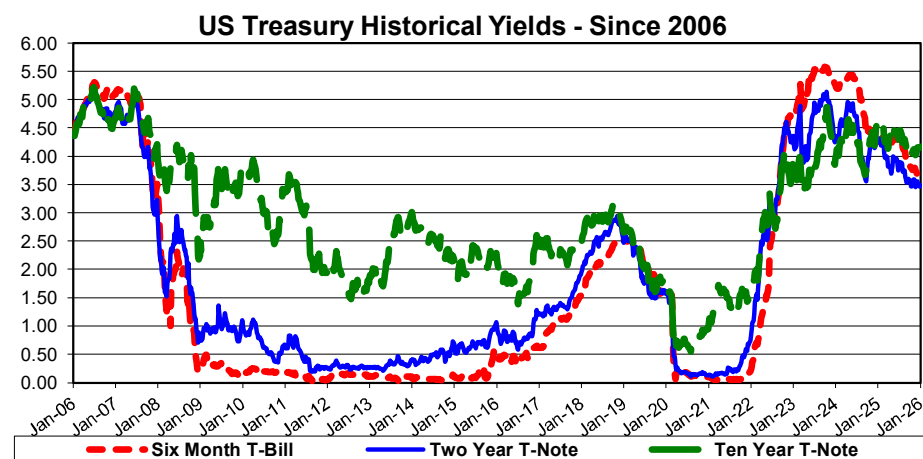
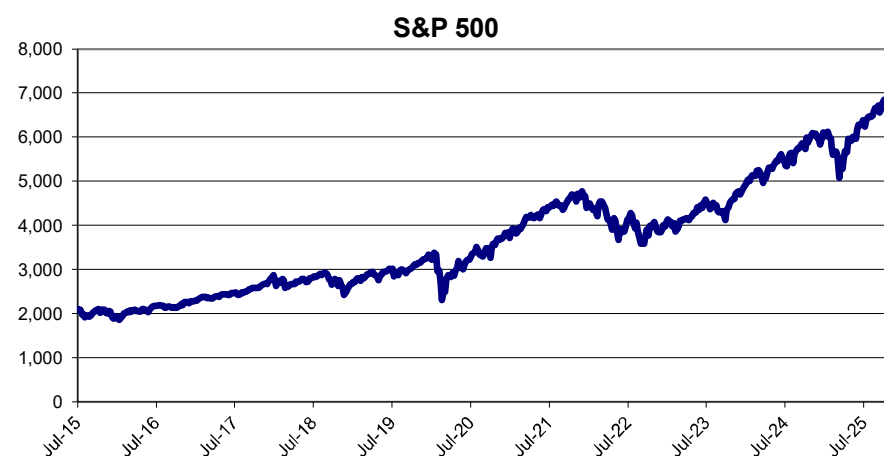
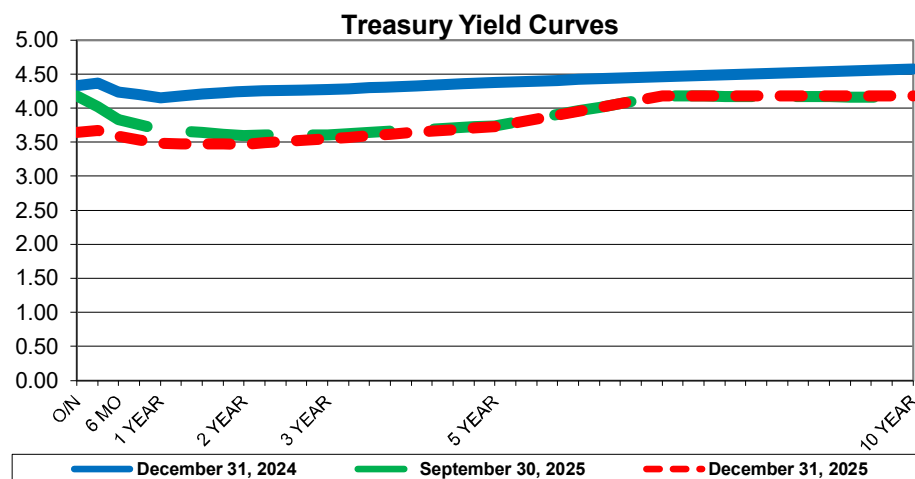
(1) **Current Quarter Average Yield** - based on adjusted book value, realized and unrealized gains/losses and investment advisory fees are not considered. The yield for the reporting month is used for bank, pool, and money market balances.

(2) **Fiscal Year-to-Date Average Yields** - calculated using quarter end report yield and adjusted book values and does not reflect a total return analysis or account for advisory fees.

Economic Overview

12/31/2025

The Federal Open Market Committee (FOMC) cut the Fed Funds target again 12/10 to 3.50% - 3.75% (Effective Fed Funds trade +/-3.64%). Additional rate cuts during 2026 are uncertain, but could include one spring and one fall. December Non-Farm Payroll only added 50k (slightly below 60k expectation). 2025 averaged 49k per month. The S&P 500 Stock Index almost reached 7,000. The yield curve dips between 1 and 2 years rising thereafter. Crude Oil held steady below \$60. Inflation continues above the FOMC 2% target (Core PCE +/-2.8% September). The Markets have had muted reactions to uncertain economic and political events.



Investment Holdings

December 31, 2025

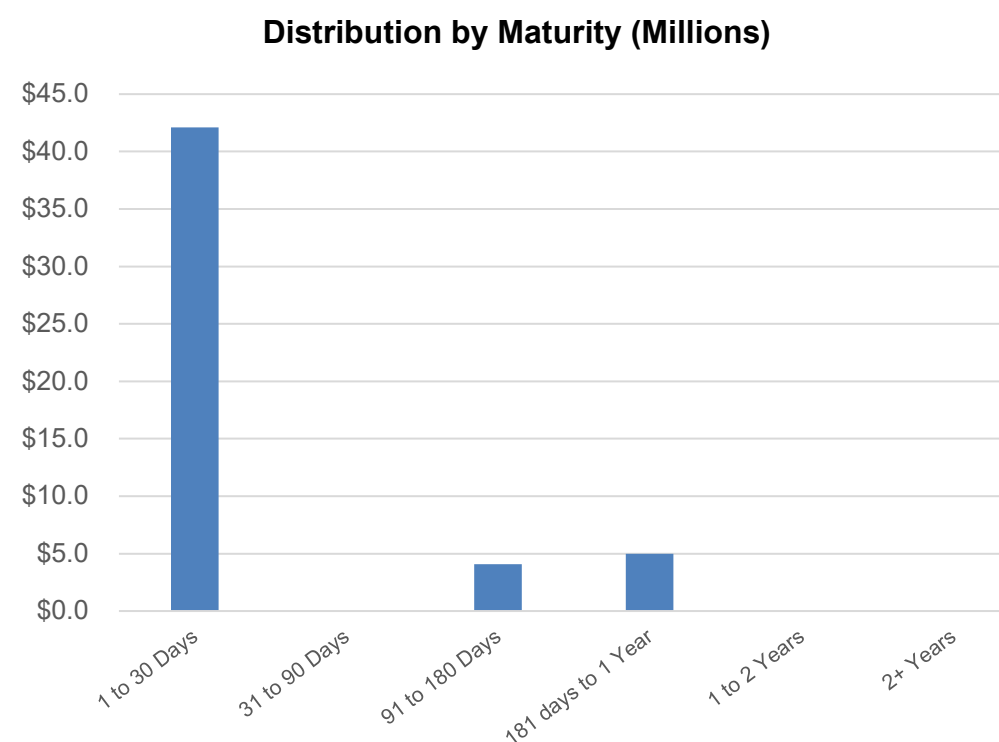
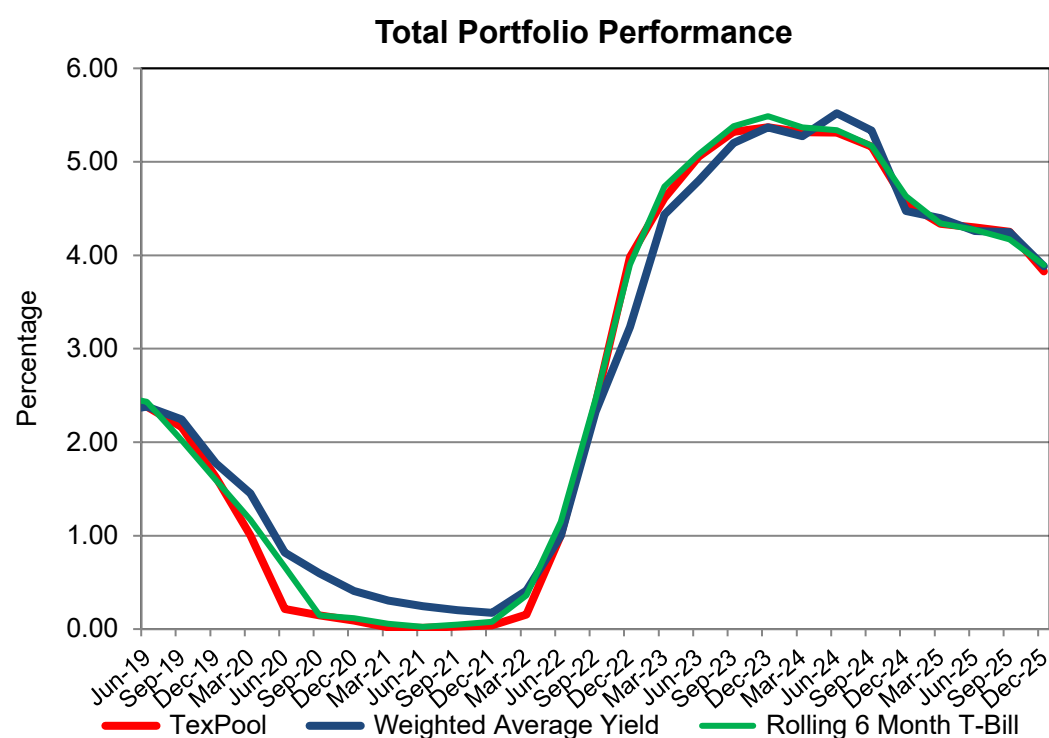
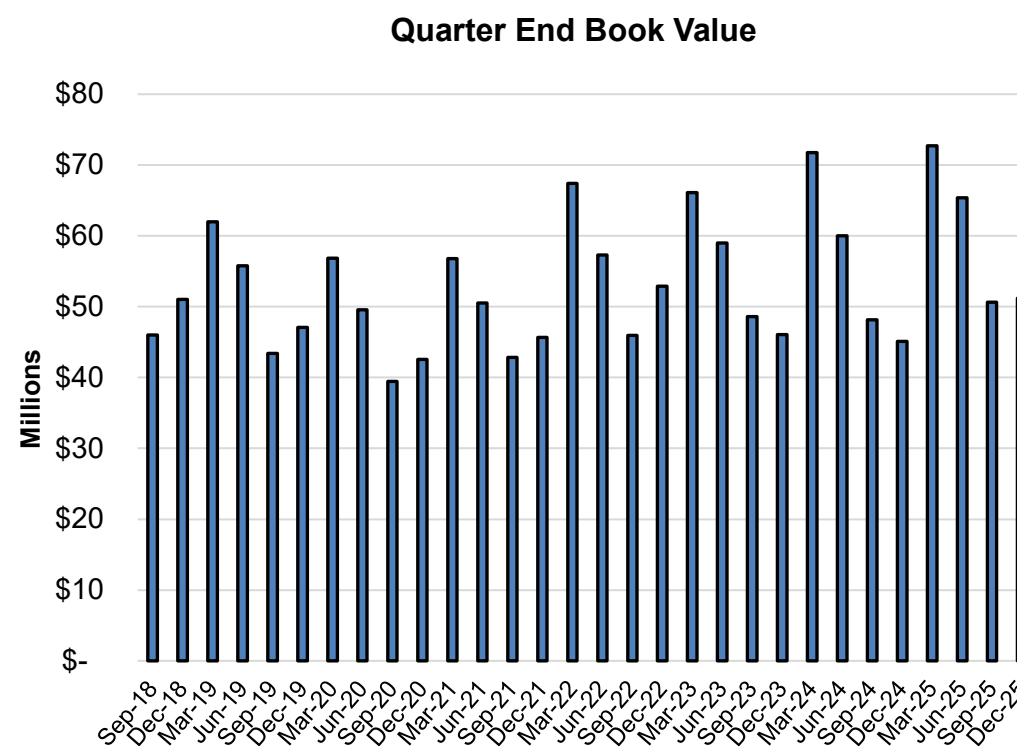
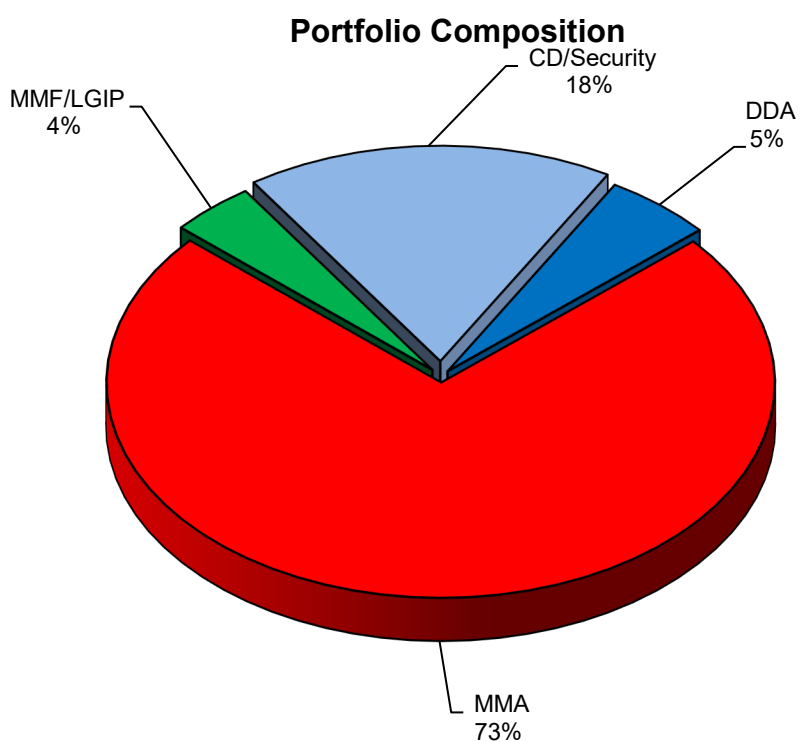


Description	Rating	Coupon/ Discount	Maturity Date	Settlement Date	Original Face/ Par Value	Book Value	Market Price	Market Value	Life (Days)	Yield
Woodforest Bank DDA		1.11%	01/01/26	12/31/25	\$ 2,705,056	\$ 2,705,056	1.00	\$ 2,705,056	1	1.11%
Woodforest Bank MMA		4.00%	01/01/26	12/31/25	12,328,850	12,328,850	1.00	12,328,850	1	4.00%
NexBank IntraFi MMA		4.05%	01/01/26	12/31/25	22,902,439	22,902,439	1.00	22,902,439	1	4.05%
InterBank MMA		4.05%	01/01/26	12/31/25	240,811	240,811	1.00	240,811	1	4.05%
InterBank ICS		4.09%	01/01/26	12/31/25	1,813,372	1,813,372	1.00	1,813,372	1	4.09%
TexPool	AAAm	3.83%	01/01/26	12/31/25	1,059,693	1,059,693	1.00	1,059,693	1	3.83%
TexSTAR	AAAm	3.83%	01/01/26	12/31/25	1,041,672	1,041,672	1.00	1,041,672	1	3.83%
Origin Bank CD		4.38%	05/19/26	05/19/25	2,044,404	2,044,404	100.00	2,044,404	139	4.45%
Origin Bank CD		4.25%	05/27/26	05/27/25	2,044,404	2,044,404	100.00	2,044,404	147	4.45%
South State Bank CD		3.75%	12/08/26	12/08/25	5,000,000	5,000,000	100.00	5,000,000	342	3.82%
					\$ 51,180,701	\$ 51,180,701				
									46	3.88%
									(1)	(2)

(1) **Weighted average life** - Pools, Money Market Funds, and Bank Deposits are assumed to have a one day maturity.

(2) **Weighted average yield to maturity** - The weighted average yield to maturity is based on Book Value, adviser fees and realized and unrealized gains/losses are not considered. The pool and mutual fund yields are the average for the last month of the quarter. Bank deposit yields are estimated from the monthly allocated earnings.

Note: All deposits FDIC insured or collateralized per the Public Funds Collateral Act.



Book & Market Value Comparison



Issuer/Description	Yield	Maturity Date	Book Value 09/30/25	Increases	Decreases	Book Value 12/31/25	Market Value 09/30/25	Change in Market Value	Market Value 12/31/25
Woodforest Bank DDA	1.11%	01/01/26	\$ 2,440,802	\$ 264,254	\$ —	\$ 2,705,056	\$ 2,440,802	\$ 264,254	\$ 2,705,056
Woodforest Bank MMA	4.00%	01/01/26	14,189,677	—	(1,860,827)	12,328,850	14,189,677	(1,860,827)	12,328,850
NexBank IntraFi MMA	4.05%	01/01/26	22,666,682	235,756	—	22,902,439	22,666,682	235,756	22,902,439
InterBank MMA	4.05%	01/01/26	240,896	—	(85)	240,811	240,896	(85)	240,811
InterBank ICS	4.09%	01/01/26	1,791,708	21,664	—	1,813,372	1,791,708	21,664	1,813,372
TexPool	3.83%	01/01/26	58,636	1,001,057	—	1,059,693	58,636	1,001,057	1,059,693
TexSTAR	3.83%	01/01/26	40,795	1,000,877	—	1,041,672	40,795	1,000,877	1,041,672
Bank OZK CD	4.34%	11/15/25	5,180,145	—	(5,180,145)	—	5,180,145	(5,180,145)	—
Origin Bank CD	4.45%	05/19/26	2,022,080	22,324	—	2,044,404	2,022,080	22,324	2,044,404
Origin Bank CD	4.45%	05/27/26	2,022,080	22,324	—	2,044,404	2,022,080	22,324	2,044,404
South State Bank CD	3.82%	12/08/26	—	5,000,000	—	5,000,000	—	5,000,000	5,000,000
TOTAL /AVERAGE	3.88%		\$ 50,653,502	\$ 7,568,256	\$ (7,041,057)	\$ 51,180,701	\$ 50,653,502	\$ 527,199	\$ 51,180,701

Agenda Item # 9a



We Make a Difference!

To: Board of Directors
From: Randy Johnson, CEO
Date: January 27, 2026
Re: **CEO Report**

Current Significant Activities:

- I am pleased to announce that District Chief April Currie has promoted to Deputy Chief this month. She, Chief Welch, and Chief Goodrich will work 24 hour shifts to improve span of control for EMS operations. I believe this will allow District Chiefs to be better able to focus on their individual districts at night, while the Deputy Chiefs will handle more administrative details, like call offs, schedule adjustments, etc. The District Chiefs will also run calls around Lake Conroe at night when needed.
- The Alarm Department is undergoing some changes in reporting. The Alarm Quality team is now reporting to Chief Smith since the departure of Chief Crocker to ESD 11. Additionally, the Alarm Operations program will transition, reporting to Chief Seek, the EMS Operations Chief mid-year.
- Executive staff and facilities are reviewing various options to buying property and building multi-unit stations in strategic areas of the county. We have begun initial discussions with real estate developers who may be interested in building turnkey appropriately located facilities for lease or purchase. We will present additional information on this potential project in the next couple of months as we learn more about the possibilities of this type or project being a functional option.
- Command Staff and Dr. Patrick will meet with the Conroe Fire Department to discuss our first responder partnership, quality review tools, and some systems that may make quality reporting more efficient in the future. Since MCHD takes Conroe's 911 fire calls, this will be a good time to look at any program improvements we may need to implement.
- The Accounting and Procurement are continuing to implement and correct issues in the Oracle Accounting and Procurement software.
- We are requesting that the Board approve a contract with HCA Houston Healthcare Clear Lake (Sponsoring Institution), for MCHD to support training a Fellow (a physician who has completed his/her residency and is increasing their expertise for one additional year of Emergency

Medicine. The program contract will be for one year (July-June). MCHD will not be responsible for paying the Fellow, and the Fellow can work with our medics and fire department partners to train and review patient evaluation and treatment in the pre-hospital environment. Dr. Patrick and Chief Smith will present the features and benefits of the request in Item 12 of the board agenda.

- The Montgomery County Fire Chiefs' Association approved the Sixteen Year VHF agreement with MCHD. The previous agreement expires in April after being active for sixteen years. The new Sixteen Year Agreement will allow MCHD to upgrade the older VHF equipment and will be an efficient way for the Hospital District and the County Fire Departments to continue to have a robust VHF communications system.
- Dr. DePasquale, Jason Gutierrez, and I attended an East Montgomery County Fire Department Lifesaver Award ceremony last week. The training that the East Montgomery County Fire Department has received in partnership with MCHD enabled them to properly assess a child who was in anaphylactic shock and administer Epinephrine, which averted a crisis.
- During February, MCHD will present an RFP for legal services. Once we have received responses, we will invite Board members who have an interest to assist Executive staff with any questions you may have that may not have been answered in the RFP responses. We will then grade the RFP responses and the Board may wish to be involved in this process as well. Finally, we will select the Legal Firm to act as lead general attorney for MCHD at that point forward.
- Richard Wood, District Chief who has worked for MCHD over thirty-seven years has retired. We thank him for his service to MCHD and wish him the very best in his retirement.

Plans for the Next Ninety Days:

- Complete the Oracle software transition in Accounting and Procurement.
- Purchase a Willis property to replace Station 13 by mid-year 2027.
- Meet with staff and supervisors in each department to better understand and prioritize the needs of MCHD in the coming one to two years.
- Continue to work to reduce MCHD's record storage to save space and expense.

Thank you,

Randy

Agenda Item #9b



To: Board of Directors

From: James Campbell

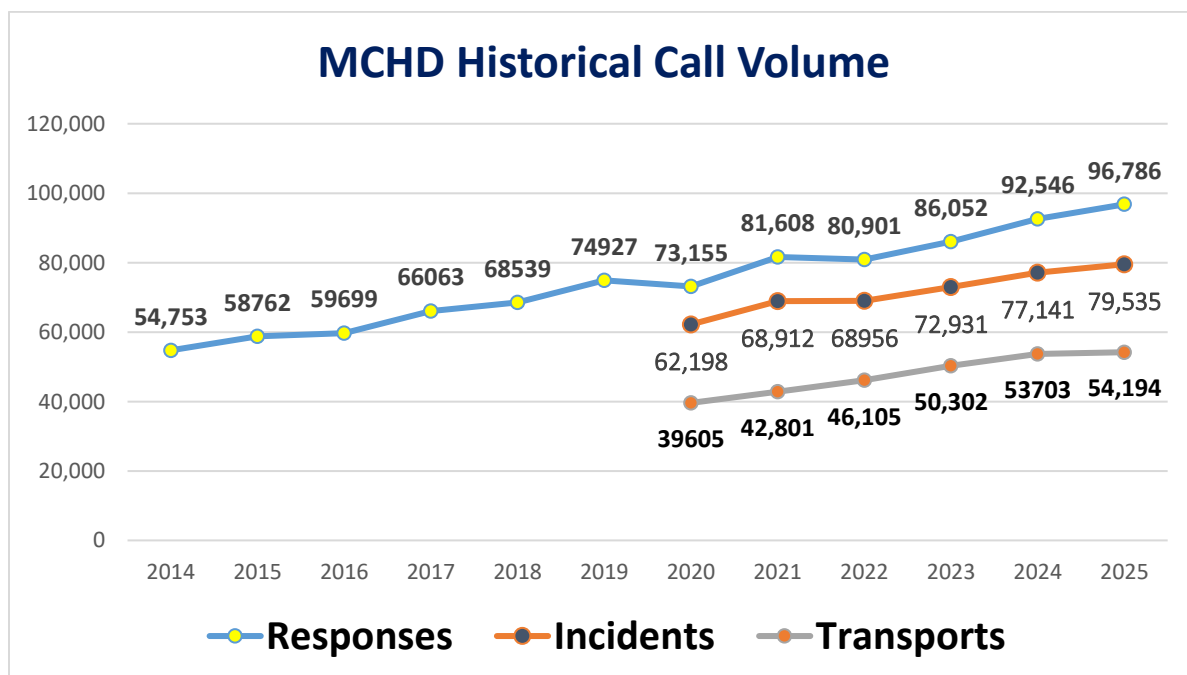
Date: January 27, 2026

RE: EMS Division Report

Executive Summary

Happy New Year to our MCHD Board of Directors. We continue to work together, improve, and care for the citizens of Montgomery County and we look forward to 2026 at MCHD.

- The MCHD EMS overall Customer Service score for all of 2025 was 95.65. There were 4087 patient surveys returned between 1/1/2025 and 12/31/2025. Our overall Top Box score, which represents the percentage of the highest possible rating of 'Very Good,' was 87%. In addition, our rolling 12-month score of 95.37 is 2.27 points higher than the national database score of 93.10.
 - We truly enjoy sharing and celebrating this data at MCHD. Nationally, there are a total of 254 organizations using EMS Survey team, all varying in size and call volume. For 2025, we ranked 24th, which is in the top 10%.
 - Year over year we rank in the top 10% in customer service. This is a tribute to our people, processes, and systems. Consistency in customer service is a story and reflection on our most valuable asset, the people of MCHD.
- In 2025, we responded to 96,786 calls, 79,535 incidents, and transported 54,194 patients to the hospital. Some more detail about this data and a historical chart are below.
 - 5% increase in responses compared to 2024
 - 3% increase in incidents compared to 2024
 - 1% increase in transports compared to 2024



- Attached are two additional end-of-year reports for your review.
 - The annual MCHD hospital report
 - The annual medical calls by fire jurisdiction report
- Below is a note shared by Dr. Casey Patrick with our Command Staff and District Chiefs regarding a recent clinical publication that we are proud to share.

"We received fantastic news over the holiday that our EMS OHCA/Carotid POCUS manuscript submission was accepted at Resuscitation. This is the peer-reviewed journal for the European Journal of Resuscitation. It is our most prestigious work to date at MCHD, and I couldn't be prouder. Yes, Resuscitation is a "big name" journal, but that's only a minor point of my pride."

This project began with Chief Seek recognizing a clinical issue that directly impacted patients. We then utilized our partnership with the NREMT to design a safer protocol. The District Chiefs enthusiastically embraced the challenge of a new carotid technique, demonstrating the utmost professionalism. DCS (Brad Ward, Kevin Crocker, Chief Smith) and data (Michael Wells) wrangled our numbers and reviewed hundreds of video clips, and Dr. Dickson provided support and guidance throughout. This project reflects MCHD's true team approach to utilizing clinical and quality data to provide the safest and best care to the citizens of Montgomery County. MCHD leads prehospital critical care responsibly, and I couldn't be more grateful to be part of our team."

Thanks,

Casey

[https://authors.elsevier.com/sd/article/S0300-9572\(25\)00965-7](https://authors.elsevier.com/sd/article/S0300-9572(25)00965-7)

Assistant Chief James Seek

- **Hiring, Training & Onboarding**
 - 17 of the 18 EMT's hired in November have completed training and have been released as EMT attendants.
 - We have received 175 applications for EMT. EMT NEOP begins in March.
 - 8 EMT Cohort employees have successfully completed the 3rd semester of their paramedic training at LSC – Montgomery.
- **Full-Time Staffing Update (current count and change since December report)**
 - Deputy Chief: 3 (+1)
 - District Chief: 15 (-1)
 - Captain: 16 (0)
 - In-Charge: 104 (+2)
 - Attendant Paramedic: 113 (-2)
 - Attendant EMT: 40 (-1)
 - Cohort EMT: 8 (0)
 - Overall Full-Time Headcount: 306 (-1)
- **Operations**
 - In collaboration with the Data Department, EMS transitioned to a new scheduling software Aladtec. The software allows for staff personal notifications prior to a scheduled shift to prevent unintended staffing vacancies. EMS and MCHD Emergency Management have begun stakeholder meetings and planning for the World Cup, Ironman Texas, The Woodlands Marathon and the Montgomery County Rodeo. These events require precise coordination to manage to ensure EMS system integrity is maintained.

- **EMS System Performance**

- MCHD calculated (anytime the unit is off station) average Unit Hour Utilization (UHU) was 45.4%, up from 44.6% year over year. Peak deployment averaged 38 units in service per day, up from 32.5 last November. Low – Levels (8 or less units) occurred 1.4% of the month. This is an improvement from last December when the average was 1.8%. We aim for less than 4%. First time to medical contact remained stable at 7.5 minutes. This number remains stable. Our most impactful operational challenge in December was extended wait-times for beds at the hospitals. Overall compliance (<60 minutes) from unit arrival to in-service from the ED was 88.7% in December.

- **Continued priorities**

- EMS will continue to prioritize workforce stabilization, optimization of resources in our current deployment model, continued monitoring of unit hour utilization, large scale special event planning, MCI training, and preparing for the 2027 operational plan.



Dispatched Incident Review

January 1, 2025 to December 31, 2025

January 1, 2025 to December 31, 2025

Dispatched		On Scene		Transports		Response Times			
Incidents	76,979	Incidents	72,579	Incidents	53,489	Priority 1	Priority 2	Priority 3	Overall
Responses	96,786	Responses	79,535	Transports	54,194	79.39%	83.42%	80.48%	81.97%

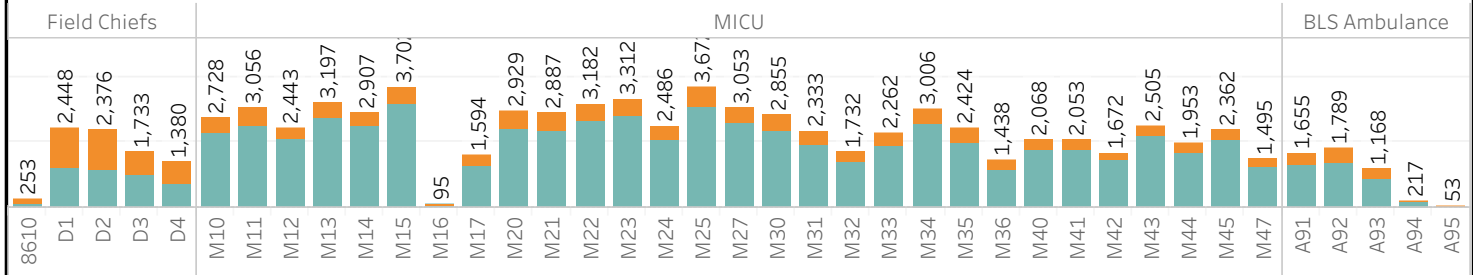
Incident Types (Top 30)

Problem Category

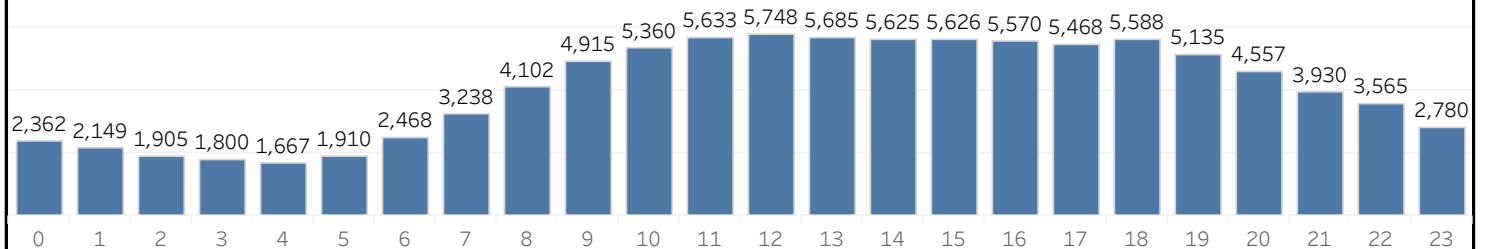
Fall	9,932
Sick Person	6,477
Breathing Problems	6,198
MVC	5,902
Chest Pain	5,382
Unconscious/Fainting	5,160
Transfer/Evaluation	4,756
Stroke	3,947
SEND	3,883
Seizures	3,057
Emotional Crisis	2,118
Hemorrhage	2,001
Abdominal Pain	1,903
Assault	1,554
Traumatic Injury	1,554
Unknown Problem	1,262
Heart Problems	1,224
Overdose Ingestion	1,008
Diabetic	940
Cardiac Arrest	851
Back Pain	795
Medical Alarm	750
Structure	695
Allergic Reaction	622
Choking	426
MVA	426
Headache	387
Obvious/Expected Death	332
Pregnancy/Miscarriage	295
Penetrating Trauma	259

Responses On Scene

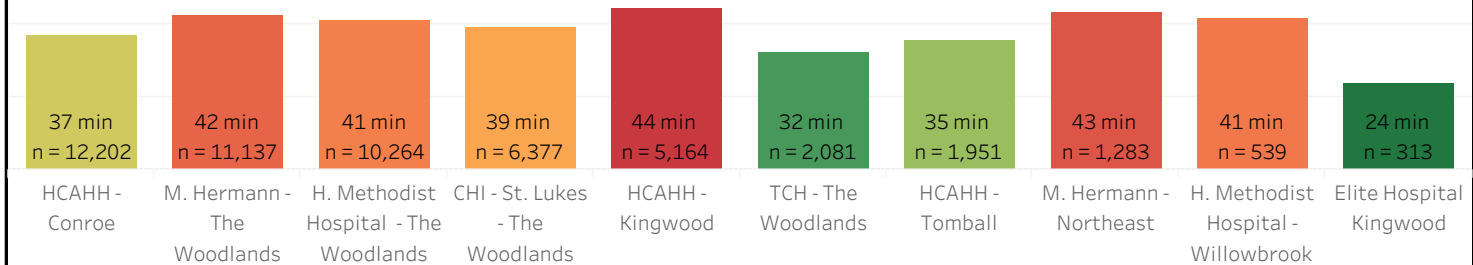
Unit Responses



Responses by Hour of Day



Median Hospital Turn-Around Time (Top 10 Facilities by Transports)



Hospital Patient Transports

01/01/25 - 12/31/2025

Total Transports
to All Facilities

56,443

Reporting Interval
Year

Date Filter 2025

	Sepsis	STEMI	Stroke	Trauma	Grand Total
HCAHH - Conroe	118	72	332	102	622
H. Methodist - The Woodlands	163	63	336	1	561
M.Hermann - The Woodlands	126	64	265	96	547
HCAHH - Kingwood	55	31	178	53	315
CHI - St. Lukes - The Woodlands	108	25	163		296
H.Methodist Hospital - Willowbrook	8	8	55		71
M.Hermann - Northeast	32	5	14		51
HCAHH - Tomball	26	11	7	1	45
M. Hermann - Cypress	8	5			13
TCH - The Woodlands	5		2	1	8
M.Hermann - TMC	1		1	6	8
MD Anderson Cancer Center - TMC	4				4
TCH - TMC			1	1	2
HCAHH - Northwest	1		1		2
H. Methodist Hospital - TMC			2		2
CHI - St. Luke's Vintage	1	1			2
CHI - St. Luke's - TMC	2				2
Michael E. DeBakey VA Medical Center	1				1
M. Hermann - Children's TMC				1	1
HCAHH - North Cypress	1				1
H. Methodist Hospital - Cypress	1				1
Grand Total	661	285	1,357	262	2,555

Avg. Turnaround Time

Main Facilities (Minutes)

M.Hermann - Katy	60.00
The Woman's Hospital of Texas	60.00
TIRR Memorial Hermann - TMC	53.67
M.Hermann - Memorial City	52.63
HCAHH - North Cypress	49.50
M.Hermann - TMC	49.35
M.Hermann - Northeast	49.04
HCAHH - Kingwood	48.55
HCAHH - Northwest	47.72
St. Joseph Medical Center	47.67
Lyndon B Johnson General	46.94
M. Hermann - Children's TMC	46.45
Ben Taub General	45.40
M.Hermann - The Woodlands	44.78
HCAHH - Houston Healthcare Medical Center	44.50
CHI - St. Luke's Vintage	43.79
CHI - St. Luke's - TMC	43.49
H.Methodist Hospital - Willowbrook	43.30
H. Methodist - The Woodlands	43.16
CHI - St. Lukes - The Woodlands	42.28
M.Hermann - Greater Heights	42.00
H. Methodist Hospital - TMC	41.23
TCH - TMC	40.32
HCAHH - Conroe	39.65
HCAHH - Tomball	38.00
MD Anderson Cancer Center - TMC	36.82
TCH - West Campus	36.67
Baylor Scott & White College Station	36.00
TCH - Women's Pavillion	36.00
M. Hermann - Cypress	35.97
Michael E. DeBakey VA Medical Center	35.80
H. Methodist - West	35.75
TCH - The Woodlands	33.89
St. Joseph Health College Station Hospital	33.00
Huntsville Memorial	29.93
University of Texas Medical Branch	25.00

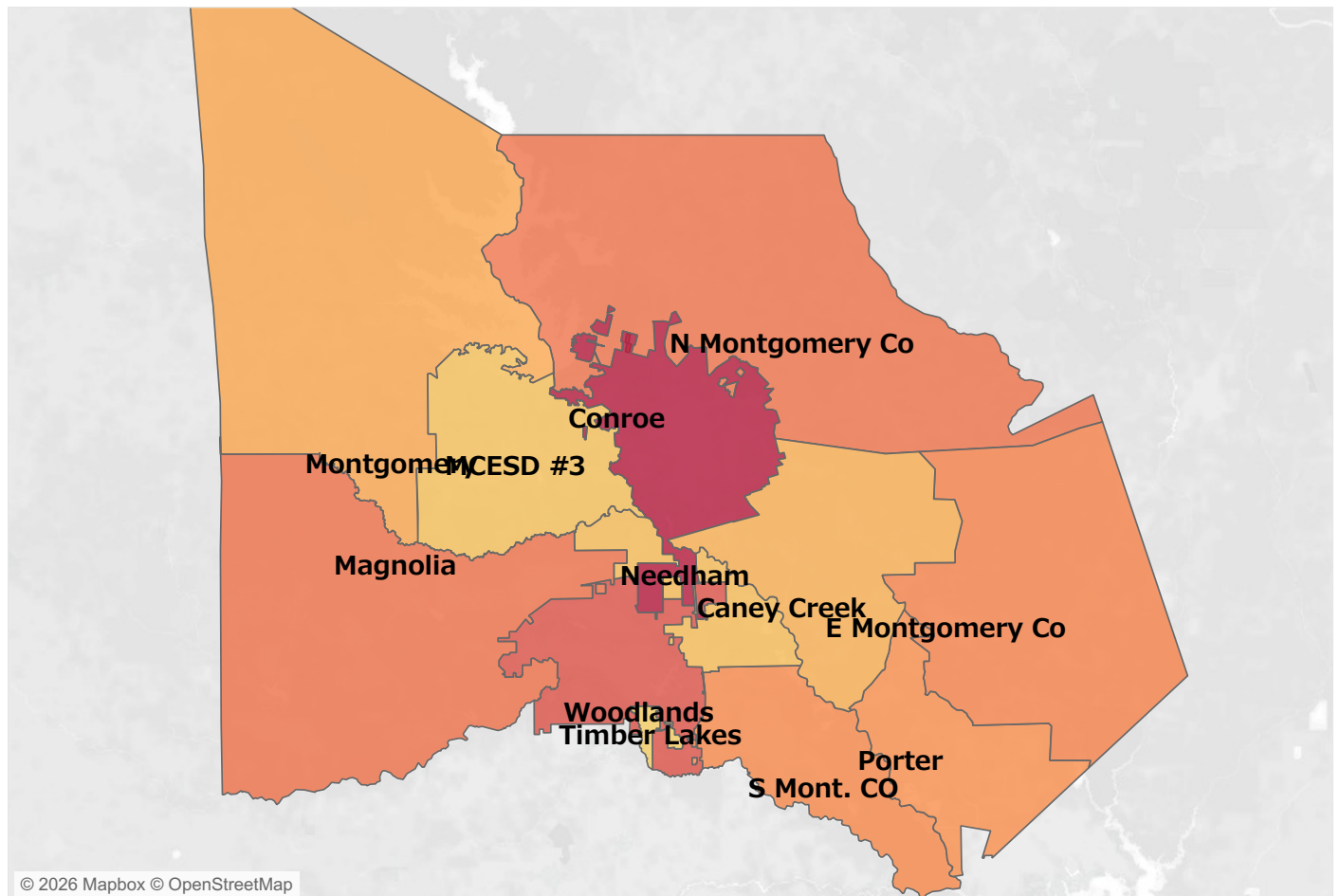
Patients Per Facility

Main Facilities (Count)

HCAHH - Conroe	12,869
M.Hermann - The Woodlands	11,612
H. Methodist - The Woodlands	10,586
CHI - St. Lukes - The Woodlands	6,625
HCAHH - Kingwood	5,383
TCH - The Woodlands	2,171
HCAHH - Tomball	2,050
M.Hermann - Northeast	1,310
H.Methodist Hospital - Willowbrook	570
CHI - St. Luke's Vintage	315
M. Hermann - Cypress	218
MD Anderson Cancer Center - TMC	147
M.Hermann - TMC	137
Michael E. DeBakey VA Medical Center	106
H. Methodist Hospital - TMC	81
CHI - St. Luke's - TMC	68
HCAHH - Northwest	54
TCH - TMC	31
Ben Taub General	20
M. Hermann - Children's TMC	20
Lyndon B Johnson General	16
Huntsville Memorial	15
Baylor Scott & White College Station	11
HCAHH - North Cypress	10
M.Hermann - Memorial City	8
H. Methodist - West	4
HCAHH - Houston Healthcare Medical Center	4
M.Hermann - Greater Heights	3
St. Joseph Medical Center	3
TCH - West Campus	3
The Woman's Hospital of Texas	3
TIRR Memorial Hermann - TMC	3
TCH - Women's Pavillion	2
M.Hermann - Katy	1
St. Joseph Health College Station Hospital	1
University of Texas Medical Branch	1

Medical Calls by Fire Jurisdiction

January 1, 2025 to December 31, 2025



Jurisdiction	Jan 2025	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Grand Total
Caney Creek FD	246	227	243	289	275	238	282	286	243	277	240	253	3,099
Conroe FD	1,379	1,336	1,395	1,438	1,430	1,456	1,491	1,478	1,469	1,432	1,419	1,521	17,244
E Montgomery Co FD	598	454	608	568	651	590	614	576	569	601	590	585	7,004
Inactive Fire						1							1
Magnolia FD	758	633	750	641	761	719	763	788	693	750	765	766	8,787
MCESD #3	124	97	129	127	118	104	111	128	134	116	151	156	1,495
Montgomery FD	350	277	345	294	332	321	271	317	292	325	314	311	3,749
N Montgomery Co FD	740	639	685	667	754	694	722	788	644	744	714	773	8,564
Needham FD	148	144	190	170	184	159	151	168	193	159	188	181	2,035
Porter FD	421	386	502	504	531	445	529	532	551	510	473	503	5,887
S Montgomery Co FD	535	548	572	489	538	528	506	510	483	566	495	605	6,375
The Woodlands FD	927	927	1,017	1,041	1,101	965	958	1,000	1,044	1,026	946	1,025	11,977
Timber Lakes FD	22	23	26	36	35	28	38	35	18	48	29	30	368

A medical call is defined as any incident to which an ambulance was dispatched.

MCHD

Conroe, TX

Client 6577



1515 Center Street

Lansing, MI 48096

(517) 318-3800

support@EMSSurveyTeam.com

www.EMSSurveyTeam.com

Patient Experience Report

January 01, 2025 to December 31, 2025

Your Score

95.65

Your Patients in this Report

4087

Number of National Database Patients in this Report

59607

Total EMS Organizations

254



Executive Summary

Your overall score for the period selected is **95.65**, a difference of **+0.39**, compared to your score from the previous year, **95.26**.

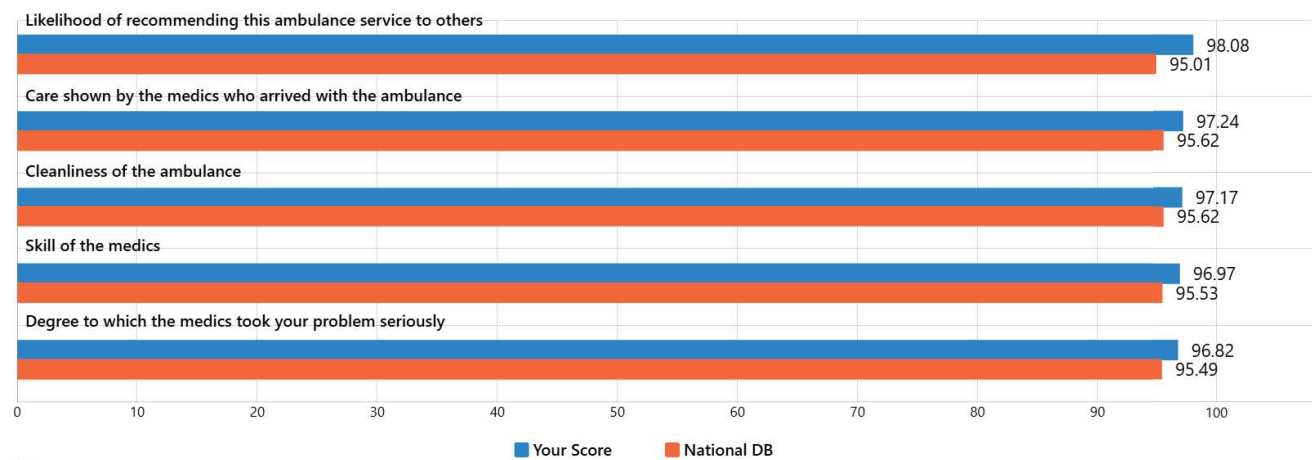
Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **87%**.

In addition, your rolling **12-** month score of **95.37** is a difference of **+2.27** from the national database score of **93.10**.

When compared to all organizations in the national database, your score of **95.37** is ranked **24th**.

Highest and Lowest Scores

5 Highest Scores





Greatest Increase and Decrease in Scores by Question

Increases	Current	Previous	(+/-)	National DB
Extent to which the services received were worth the fees charged	91.69	90.57	+1.12	89.82
Overall rating of the care provided by our Emergency Medical Transportation service	96.60	95.77	+0.83	94.85
Appropriateness of Emergency Medical Transportation treatment	96.44	95.67	+0.78	94.68
Medics' concern for your privacy	96.16	95.54	+0.62	94.56
Concern shown by the person you called for ambulance service	96.01	95.42	+0.60	94.31
Extent to which you were told what to do until the ambulance arrived	95.40	94.84	+0.55	93.03
Comfort of the ride	92.07	91.57	+0.50	88.82
Willingness of the staff in our billing office to address your needs	90.69	90.19	+0.50	89.76
How well did our staff work together to care for you	96.32	95.85	+0.48	94.71
Extent to which our staff eased your entry into the medical facility	96.34	95.89	+0.45	94.77

Decreases	Current	Previous	(+/-)	National DB
Likelihood of recommending this ambulance service to others	98.08	100.00	-1.92	95.25



Monthly Overall Score Trend





Monthly Breakdown

This report provides individual item scores by month, your overall organization monthly score, and the number of survey respondents.

	Jan 2025	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025
Helpfulness of the person you called for ambulance service	96.99	96.56	95.55	96.47	94.87	97.04	96.16	97.25	95.53	96.50	95.30	96.04
Concern shown by the person you called for ambulance service	97.06	96.82	95.55	96.36	95.53	96.57	95.86	96.97	95.01	96.47	94.50	95.01
Extent to which you were told what to do until the ambulance arrived	96.17	95.59	95.29	95.39	95.12	95.59	95.62	96.26	95.20	95.75	93.54	95.16
Extent to which the ambulance arrived in a timely manner	96.41	96.27	95.57	95.64	94.92	96.05	96.15	95.05	94.81	95.23	93.23	94.22
Cleanliness of the ambulance	97.58	97.26	97.14	97.10	97.18	97.61	96.52	97.86	97.64	97.69	95.98	96.53
Comfort of the ride	92.22	91.53	92.82	92.40	92.44	92.98	91.00	94.27	92.59	92.09	89.66	91.19
Skill of the person driving the ambulance	96.19	96.93	96.58	95.86	96.01	96.46	95.04	97.15	96.40	96.58	94.48	96.55
Care shown by the medics who arrived with the ambulance	97.36	98.18	97.13	96.95	97.09	97.64	97.35	96.95	96.55	97.35	96.27	97.51
Degree to which the medics took your problem seriously	96.75	96.98	96.68	96.65	96.95	96.88	96.89	97.32	96.32	97.04	96.10	97.31
Degree to which the medics listened to you and/or your family	96.80	96.78	96.43	96.37	96.92	96.80	96.56	97.68	94.92	97.28	95.96	96.45
Skill of the medics	97.12	97.27	97.12	96.63	96.59	97.45	96.82	97.56	96.27	97.39	96.11	97.21
Extent to which the medics kept you informed about your treatment	95.87	95.87	95.67	95.87	94.73	95.99	95.25	97.24	94.83	95.71	94.66	95.48
Extent to which medics included you in the treatment decisions (if applicable)	95.04	95.66	95.83	94.42	94.08	96.73	95.55	96.84	94.57	95.64	94.80	95.64
Degree to which the medics relieved your pain or discomfort	93.03	94.84	93.80	94.07	93.23	92.95	93.72	94.97	91.93	93.50	92.98	94.17
Medics' concern for your privacy	97.07	96.38	96.25	96.14	95.77	96.52	95.95	96.25	95.77	96.16	95.39	96.13
Extent to which medics cared for you as a person	96.95	97.56	96.23	96.59	96.62	97.12	97.17	96.70	95.93	97.28	95.85	96.05
Page 7 of 15												



	Jan 2025	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025
Professionalism of the staff in our billing office	91.42	91.55	92.00	91.27	92.38	90.44	90.36	89.92	90.86	92.09	88.62	91.73
Willingness of the staff in our billing office to address your needs	91.00	90.79	91.84	90.89	92.01	89.96	89.58	89.42	90.30	91.75	88.31	91.95
How well did our staff work together to care for you	96.63	96.66	95.62	95.89	96.10	96.53	96.64	97.05	95.58	96.96	95.67	96.49
Extent to which our staff eased your entry into the medical facility	96.10	96.30	95.62	95.85	95.77	97.04	96.11	97.29	96.13	97.21	96.14	96.66
Appropriateness of Emergency Medical Transportation treatment	96.47	97.02	96.50	96.13	95.74	96.32	96.32	98.07	95.62	96.78	95.60	97.09
Extent to which the services received were worth the fees charged	91.57	91.85	91.58	91.92	91.49	92.62	92.09	89.62	91.55	93.01	89.31	91.86
Overall rating of the care provided by our Emergency Medical Transportation service	96.46	96.43	96.71	96.18	96.68	96.75	96.93	97.25	95.99	96.86	95.96	96.99
Likelihood of recommending this ambulance service to others	100.00	100.00	100.00	100.00	100.00	100.00	100.00	95.83	95.92	96.10	95.51	96.35
Respondents	322	391	374	375	361	395	405	208	267	415	300	274
Overall Score	95.95	96.07	95.67	95.61	95.42	96.05	95.53	96.16	95.06	95.95	94.48	95.61



Cumulative Comparisons

This section lists a synopsis of the information about your individual questions and overall scores over the dataset's lifetime. The first column shows your score, and the second details the National DB score.

Ambulance	Your Score	National DB
Extent to which the ambulance arrived in a timely manner	94.66	92.99
Cleanliness of the ambulance	96.70	95.19
Comfort of the ride	91.14	88.20
Skill of the person driving the ambulance	95.56	94.55

Billing Office Staff	Your Score	National DB
Professionalism of the staff in our billing office	90.56	89.42
Willingness of the staff in our billing office to address your needs	90.12	89.35

Dispatch	Your Score	National DB
Helpfulness of the person you called for ambulance service	95.57	93.97
Concern shown by the person you called for ambulance service	95.33	93.81
Extent to which you were told what to do until the ambulance arrived	94.73	92.43

Medic	Your Score	National DB
Care shown by the medics who arrived with the ambulance	96.72	95.12
Degree to which the medics took your problem seriously	96.21	94.95
Degree to which the medics listened to you and/or your family	95.96	94.63
Skill of the medics	96.42	95.05
Extent to which the medics kept you informed about your treatment	94.81	93.25
Extent to which medics included you in the treatment decisions (if applicable)	94.71	93.13
Degree to which the medics relieved your pain or discomfort	92.76	91.35
Medics' concern for your privacy	95.53	93.99
Extent to which medics cared for you as a person	96.14	94.81

Overall Experience	Your Score	National DB
How well did our staff work together to care for you	95.70	94.18
Extent to which our staff eased your entry into the medical facility	95.71	94.26
Appropriateness of Emergency Medical Transportation treatment	95.84	94.19
Extent to which the services received were worth the fees charged	90.83	89.15
Overall rating of the care provided by our Emergency Medical Transportation service	95.98	94.29
Likelihood of recommending this ambulance service to others	97.74	94.69



Benchmark Comparison By Question

	Your Score	ACE	CAAS	Texas
Helpfulness of the person you called for ambulance service	96.19	95.40	94.26	95.78
Concern shown by the person you called for ambulance service	96.01	95.36	94.12	95.50
Extent to which you were told what to do until the ambulance arrived	95.40	94.06	92.76	95.00
Extent to which the ambulance arrived in a timely manner	95.38	94.84	92.97	95.29
Cleanliness of the ambulance	97.17	96.54	95.33	96.74
Comfort of the ride	92.07	90.65	87.83	91.41
Skill of the person driving the ambulance	96.17	95.75	94.75	95.88
Care shown by the medics who arrived with the ambulance	97.24	96.49	95.47	96.70
Degree to which the medics took your problem seriously	96.82	96.25	95.34	96.41
Degree to which the medics listened to you and/or your family	96.60	95.92	95.03	96.19
Skill of the medics	96.97	96.48	95.29	96.44
Extent to which the medics kept you informed about your treatment	95.58	94.71	93.71	95.09
Extent to which medics included you in the treatment decisions (if applicable)	95.39	94.64	93.53	95.04
Degree to which the medics relieved your pain or discomfort	93.59	92.75	91.78	93.42
Medics' concern for your privacy	96.16	95.24	94.34	95.69
Extent to which medics cared for you as a person	96.73	96.10	95.23	96.34
Professionalism of the staff in our billing office	91.11	90.18	89.83	91.38
Willingness of the staff in our billing office to address your needs	90.69	89.68	89.67	91.21
How well did our staff work together to care for you	96.32	95.53	94.50	95.97
Extent to which our staff eased your entry into the medical facility	96.34	95.67	94.62	95.85
Appropriateness of Emergency Medical Transportation treatment	96.44	95.70	94.45	95.84
Extent to which the services received were worth the fees charged	91.69	90.01	89.39	91.69
Overall rating of the care provided by our Emergency Medical Transportation service	96.60	95.65	94.67	96.07
Likelihood of recommending this ambulance service to others	98.08	97.13	95.30	97.44
Overall Score	95.45	94.61	93.51	95.10

Agenda Item # 9c

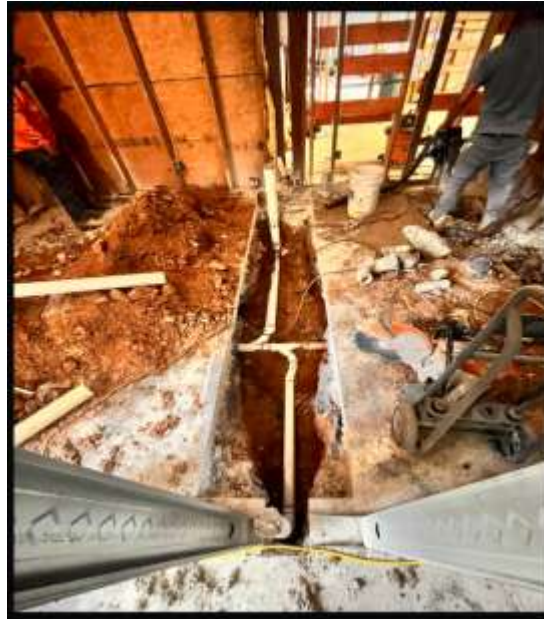


We Make a Difference!

To: Board of Directors
From: Melissa Miller, COO
Date: January 27, 2026
Re: **COO Report**

FACILITIES:

- Station 13 – This topic will be discussed in today's Executive Session.
- Station 24 is a part of WFD Station 5 -8005 McBeth Way, The Woodlands. This station will replace the original WFD Station 5 and is in the final stage of completion with the correction of punch list items. We plan to occupy the station on or before the first week of February.
- Station 46 (NEW) 13984 FM 2854: HVAC, Plumbing and concrete work is in progress. The long-range timeline for substantial station completion is August 7, 2026 with move-in on August 12.
- The Admin. campus and all stations were weather prepare for the pending Artic Blast.





RADIO:

- The Radio Department completed station installation for M24/Woodlands Fire Department Station 105.
- We met with several fire departments to work on countywide programming standardization for channels and talk groups. We also reached out to several mutual aid departments in surrounding counties to ensure we have their most up to date changes, as we are planning a new update in the near future.
- We prepared as we normally do for any weather event by load testing every generator and ensuring propane levels were topped off.
- Harris County has been performing several core system upgrades, so we have worked closely with them to ensure minimal outages related to ISSI. The two radio systems are tied together at the core level through a P25 standard called ISSI (Inter-Subsystem Interface).
- VHF Project: The Interlocal Agreement with MCFCA related to the VHF project has been fully executed. Equipment has been ordered, once we have the lead time, we will be able to produce a project schedule.

INFORMATION TECHNOLOGY, COMPUTER AIDED DISPATCH (CAD) and LASERFICHE:

- The IT team worked with EMS and facilities departments with the deployment of informational presentation equipment (Yo-Deck) for EMS stations housed at fire stations.
- The CAD Team has been assigned a CentralSquare project manager for our next major version upgrade. The CentralSquare CAD (computer aided dispatch) vendor now starts a project for upgrades to provide improved outcomes and reduced problems during a major software upgrade.
- This month, the IT team moved to a new disaster recovery data center and started the new virtual server system setup and deployment.
- The IT team is currently working with the facilities department and the new door security vendor with the deployment of the replacement door control system.
- We are continuing to work with Docunav and Oracle on the data link (API) between the two systems. We have successfully tested in the Oracle test environment and will be moving into the production environment the week of the board meeting. Once we confirm that the data is being shared in the correct format from the live production environment, we will pull all of the data from Oracle since October 1 so that the systems will sync moving forward.
- We are continuing to experience delays with the Docunav hosting project, which we expected to be complete by the end of December. There were questions about security in the hosted environment, and we have been negotiating with them about the best path forward. We are meeting with them the week of the board meeting to agree on a plan to move forward, and will have a better update after that meeting.

Public Health District:

- The Public Health Clinic Texas Vaccines for Children site visit was January 14th and we received a clean report with no deficiencies noted.
- Beginning in February, the Epidemiology and Preparedness Division will provide a monthly report of activities.

Agenda Item # 9d



To: Board of Directors
From: Ade Moronkeji, HCAP Manager
Date: January 27, 2026
Re: **HCAP Report**

Eligibility Criteria

To qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- Residence: Must live in Montgomery County prior to completing an application
- Citizenship: Must be a U.S. citizen or a legal permanent resident
 - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years
- Income: May not exceed the minimum established Federal Poverty Income Level (FPIL) of 150%. This information is updated yearly when the State releases the CIHCP income guidelines.
 - Details per income for each household size can be found on the MCHD website as well as in the HCAP handbooks
- Resources: May not exceed \$2,000 per month or \$3,000 for individuals who are aged or disabled
- Medical Need: There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
 - This criterion is not a state requirement but the District's prerogative.

Program Update

December was a productive, lower activity month, aligned with our strategy to focus on wrapping up case work and completing professional development. Moving forward, we are actively expanding our reach by connecting with additional local organizations for outreach events and increasing HCAP visibility through pharmacies and provider offices to better support community residents.

Eligibility Updates

Applications

- The total number of applications received in December was 170, bringing the fiscal year total to 470; a 9% increase from FY25 numbers. This indicates an initial increase in applications, marking a shift since FY24. Approximately 19% of the applications received were from local hospitals specifically, HCA Conroe, with 25 submitted applications, six applications from HCA Kingwood and two from HCA Tomball. Three key visualizations are presented below: Figure 1 compares monthly application numbers; Figure 2 - a new tracking initiative by our Intake Specialist, tracks application sources; and Figure 3 outlines the reasons for application denials.

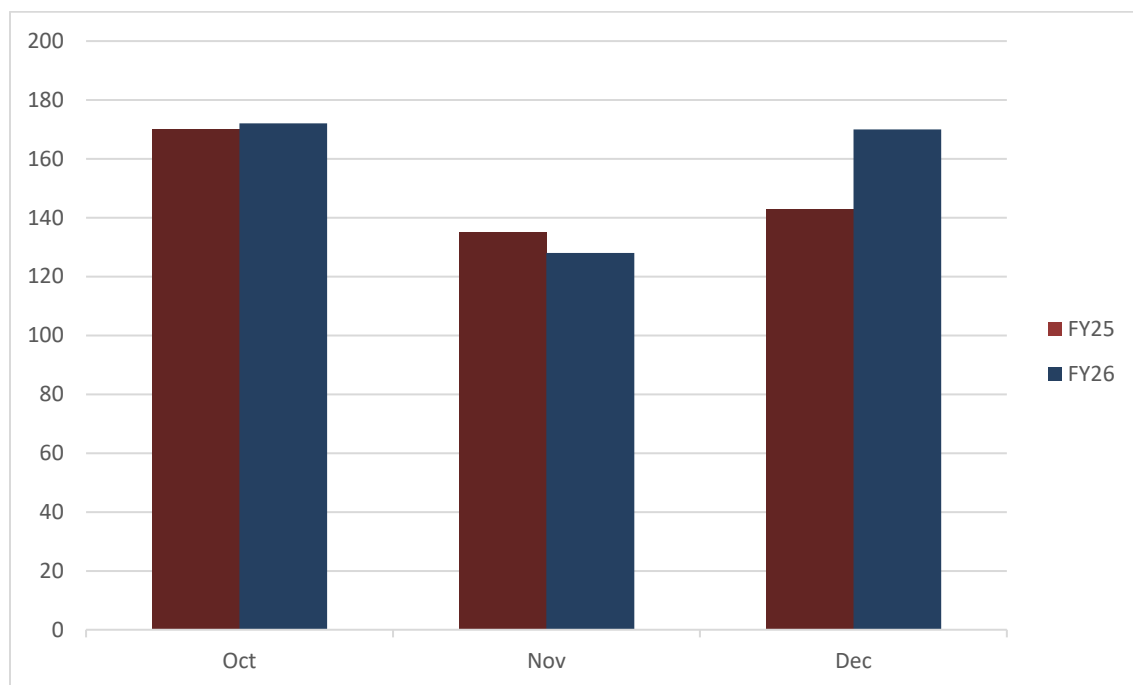


Figure 1 – Monthly Application Volume FY25 V. FY26

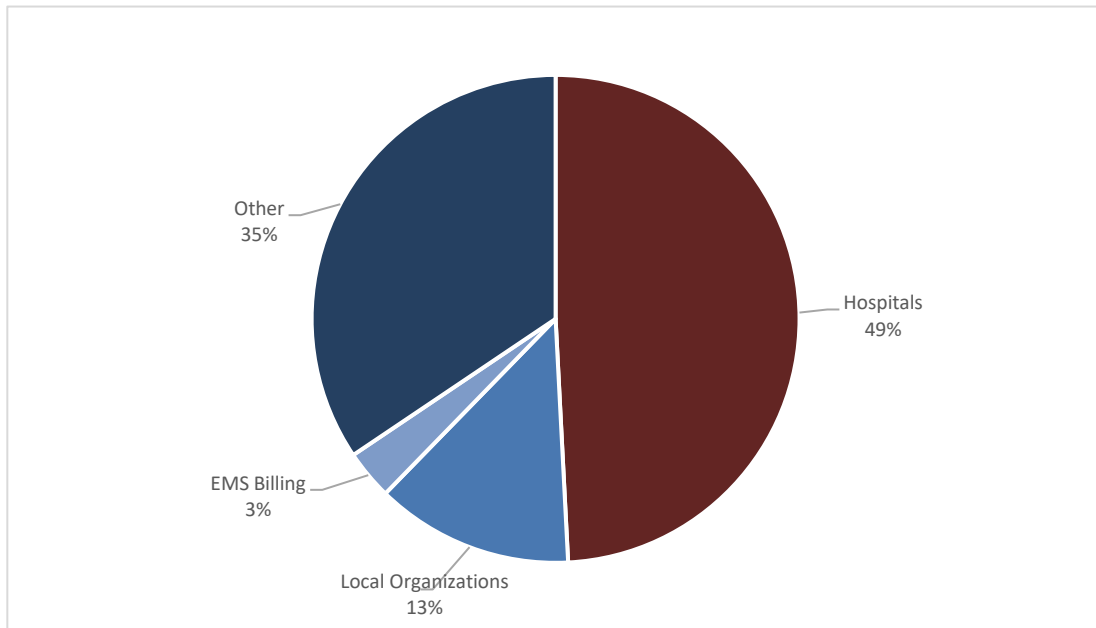


Figure 2 – New Application Sources

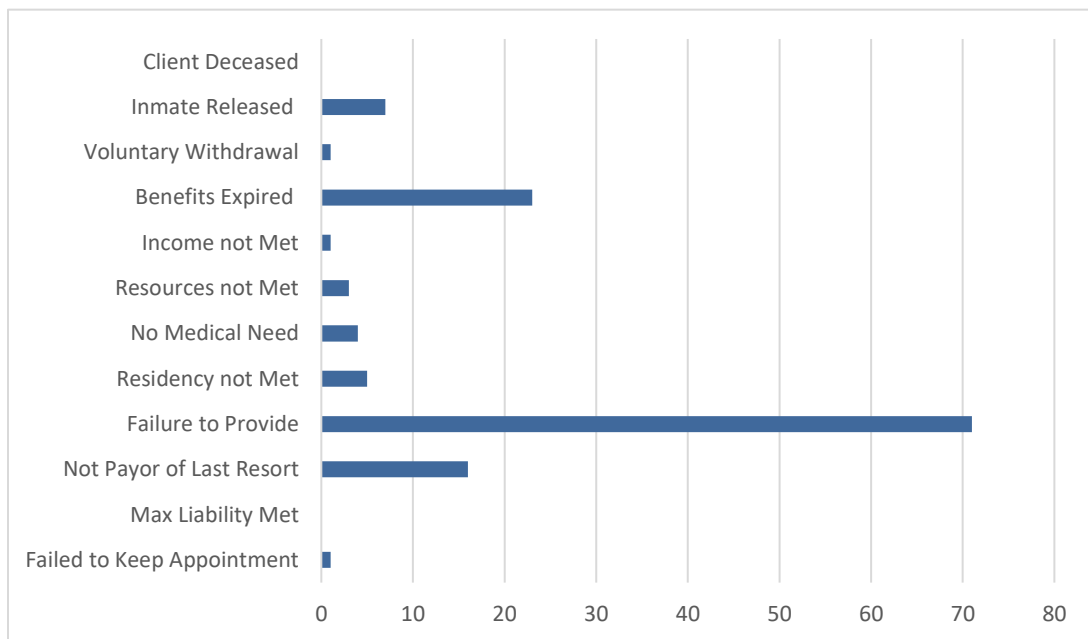


Figure 3 – Reasons for Application Denials

- 65 of the applications received were submitted through Laserfiche, an online application tool designed to facilitate easier access to HCAP information. The corresponding graph is a comparison between the volumes of applications received in FY25 versus FY26.

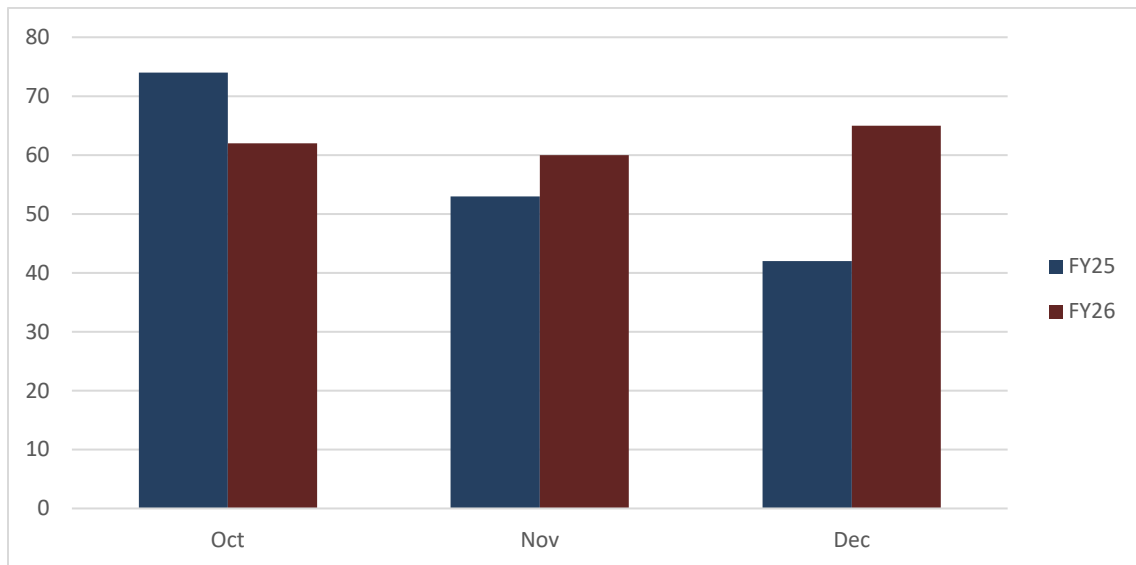


Figure 4 – Monthly Online Application Volume FY25 V. FY26

Enrollment

- December concluded with 331 active clients, a 3% increase over November's volume.
- Medical service utilization continues to trend lower than the previous fiscal year. December saw a decrease to 62%, falling below FY25 average of 68%. Tracking medical utilization allows for critical adjustments and informs decisions to appropriately deploy resources for best client outcomes.
- Figure 5 compares FY25 and FY26 enrollment numbers while Figure 6 compares the number of clients enrolled in the three HCAP program classification for FY25 and FY26. MCICP clients who represent the lower income bracket of 0-21% of the FPIL continue to represent the largest group on the program.

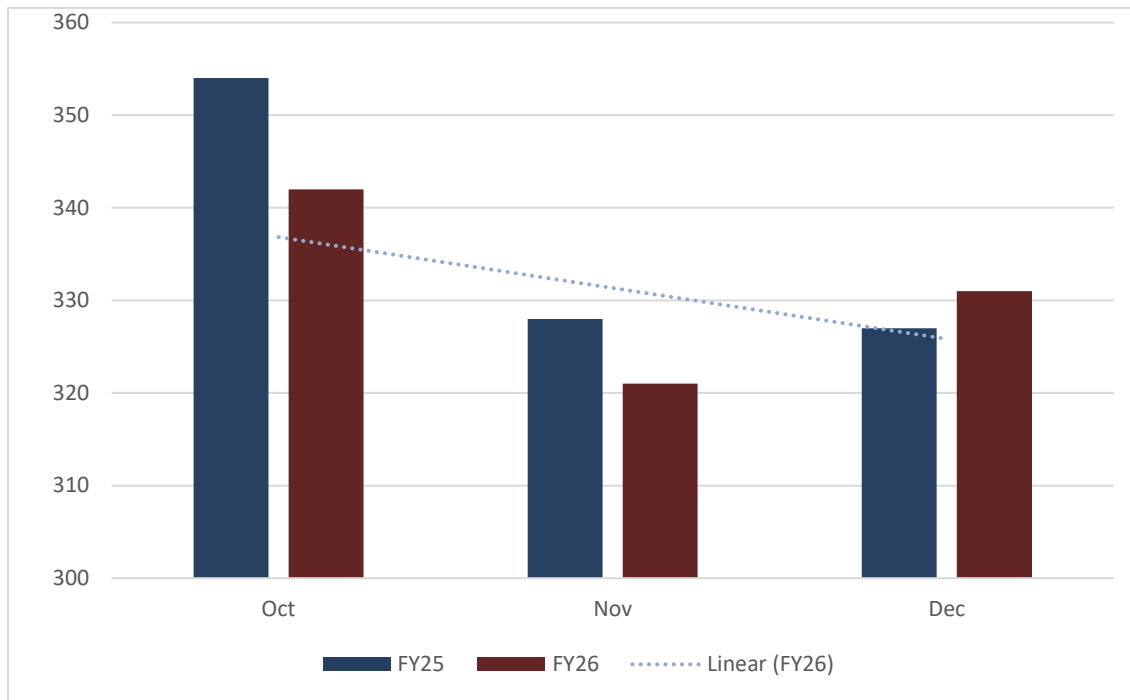


Figure 5 - Active Clients FY25 V. FY26

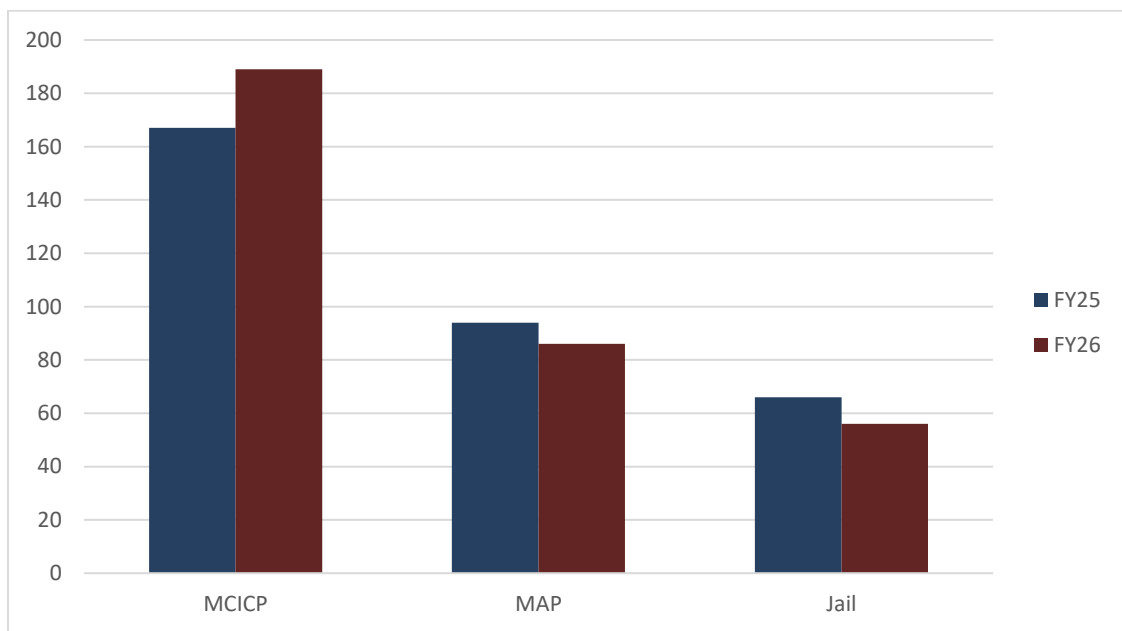


Figure 6 – December HCAP Program Breakdown FY25 V. FY26

New Clients

65 new clients were added to the program in December. The graph below depicts the current trend by showing the number of new clients added to the program monthly.

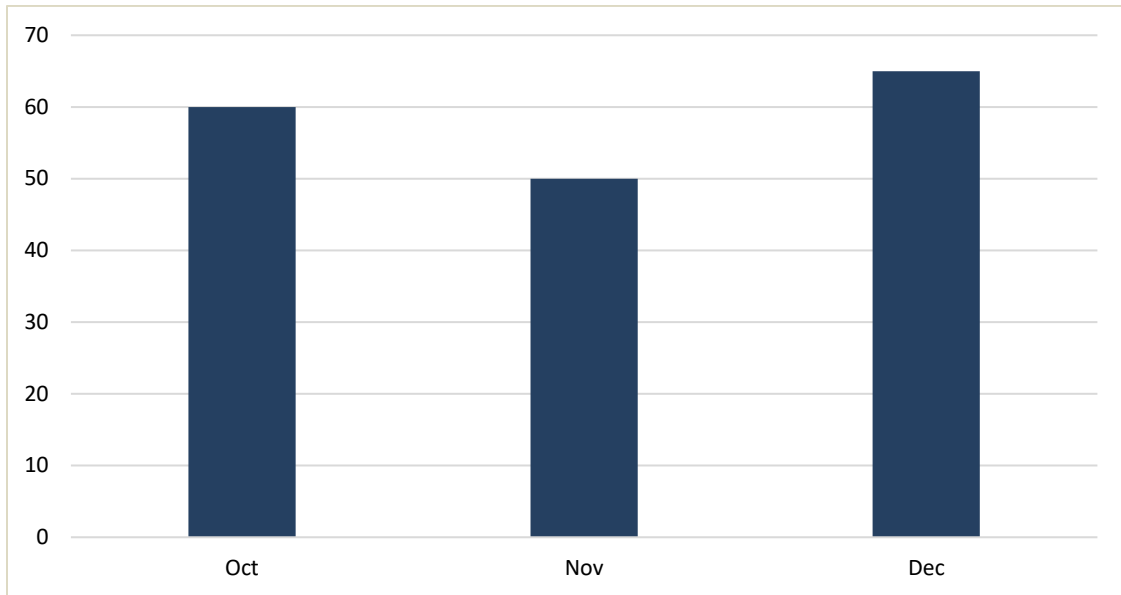


Figure 7 – Monthly New Clients

Bill Pay Updates

Claims Administration

- The team received 723 medical claims in December, which is a considerable increase of 31% from the volume of claims received in November. Uncompensated Care provider claims accounted for 29% of total, while Specialty Provider claims made up the remaining 71%. Figure 8 shows a monthly comparison between the volumes of medical claims received FY25 over FY26.

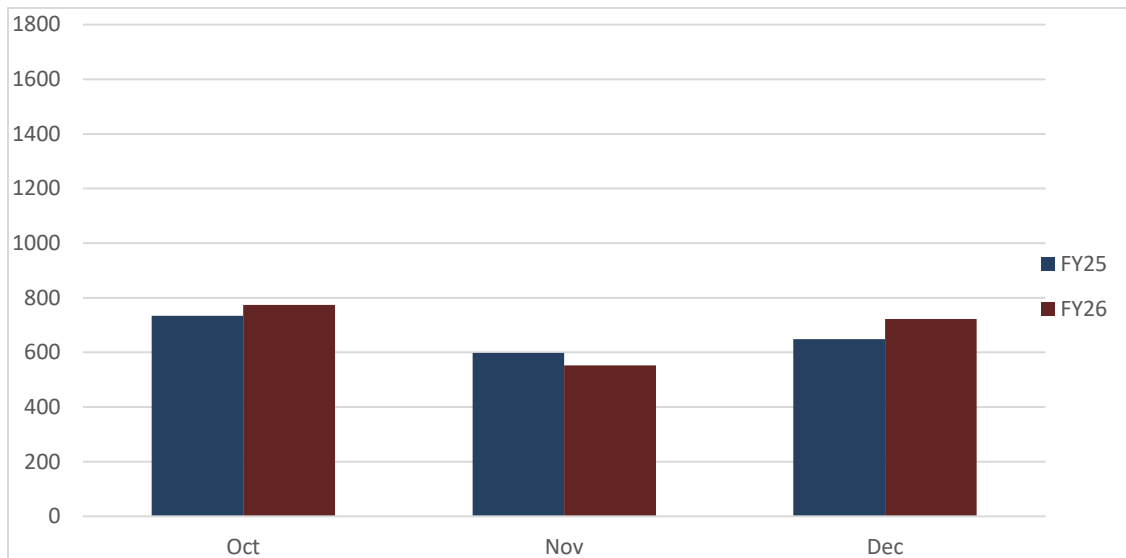


Figure 8 – Volume of Medical Claims FY25 V. FY26

- Total number of denied claims was 130, which constitutes 23% of all claims processed by the bill pay team. The main denial reasons are depicted in Figure 9. This information guides relevant conversations with providers.

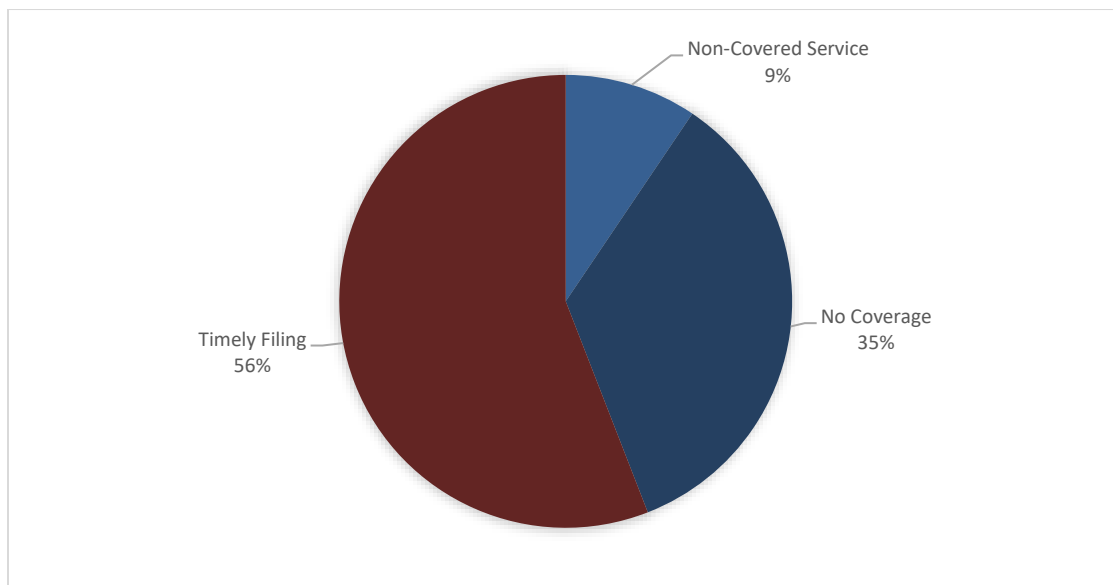


Figure 9 – Main Reasons for Denied Claims

Provider Utilization

- Figure 10 represents the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients utilize for their health care needs, while Figure 11 shows the amount spent on each of the most utilized provider types/group.
 - UC hospital inpatient and outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals

- Inpatient/outpatient hospital with the IHC designation refers to CHI St. Luke's The Woodlands and other non-HCA local hospitals
- UC hospital inpatient and IHC hospital outpatient constitute our highest expenditures for claims processed in December.

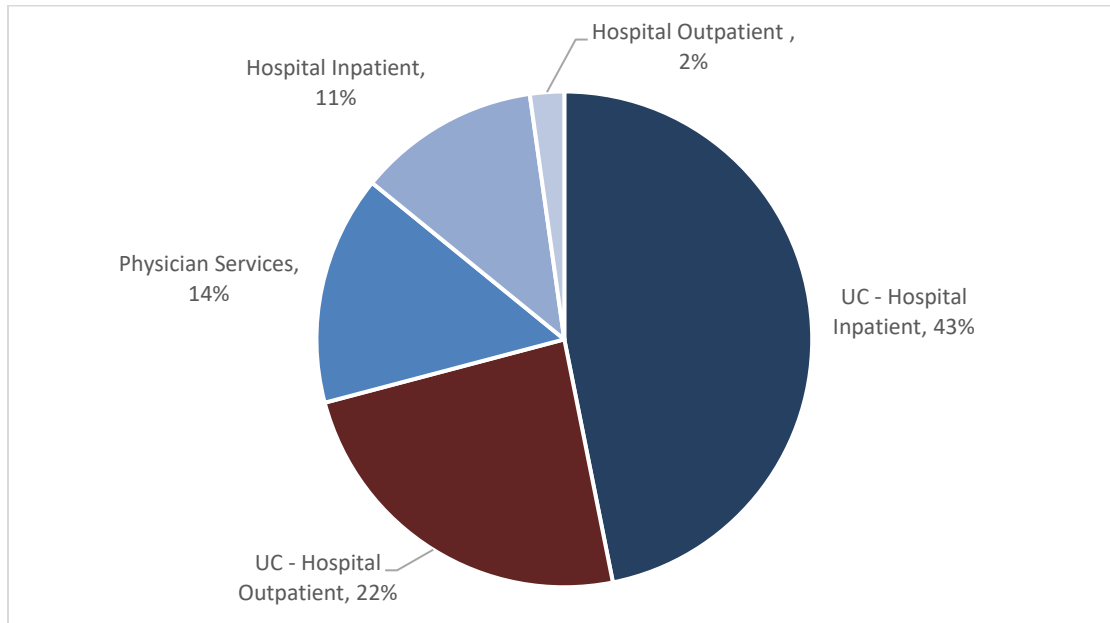


Figure 10 - Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients in December

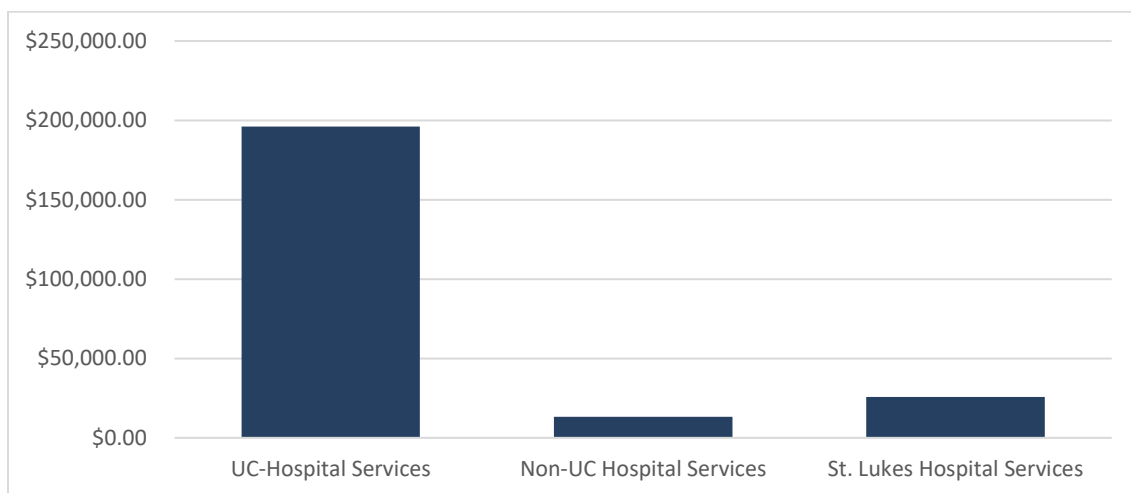


Figure 11 – Reimbursement Amount for Top Provider Groups

Education

This is a tool the case managers use to address chronic disease management. The goal is to encourage the adoption and maintenance of healthy behaviors needed for health stabilization. Our team emphasize care plans implemented by primary care providers, and conduct well checks with clients to foster compliance. Well checks are critical as they alert our staff to cases needing immediate medical attention. Below is a comparison graph of education efforts for the reporting month and the previous month.

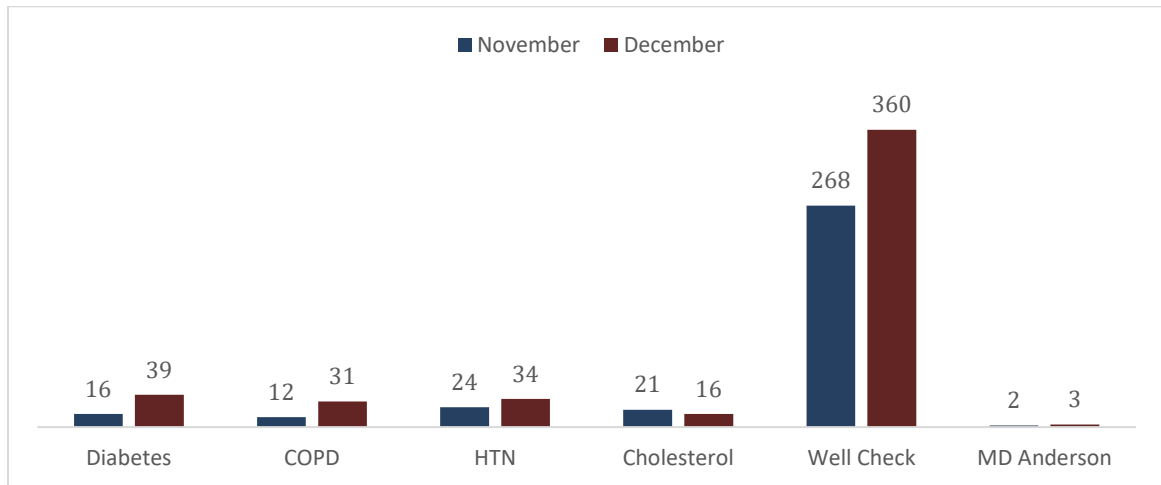


Figure 12 - Client Education

Top Five Diagnoses

The diagnoses below were extracted from claims processed in December. The following graphs provide a visual of the average cost of each claim for the top 5 diagnoses, and the corresponding reimbursement amount for services provided.

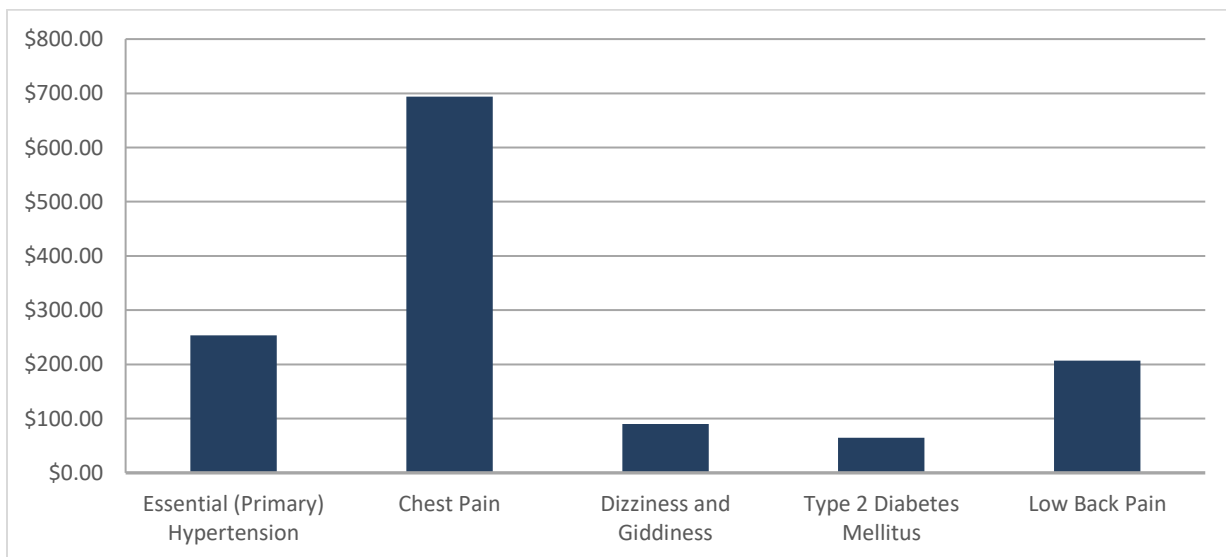


Figure 13 – Average Cost per Claim for Top 5 Diagnoses

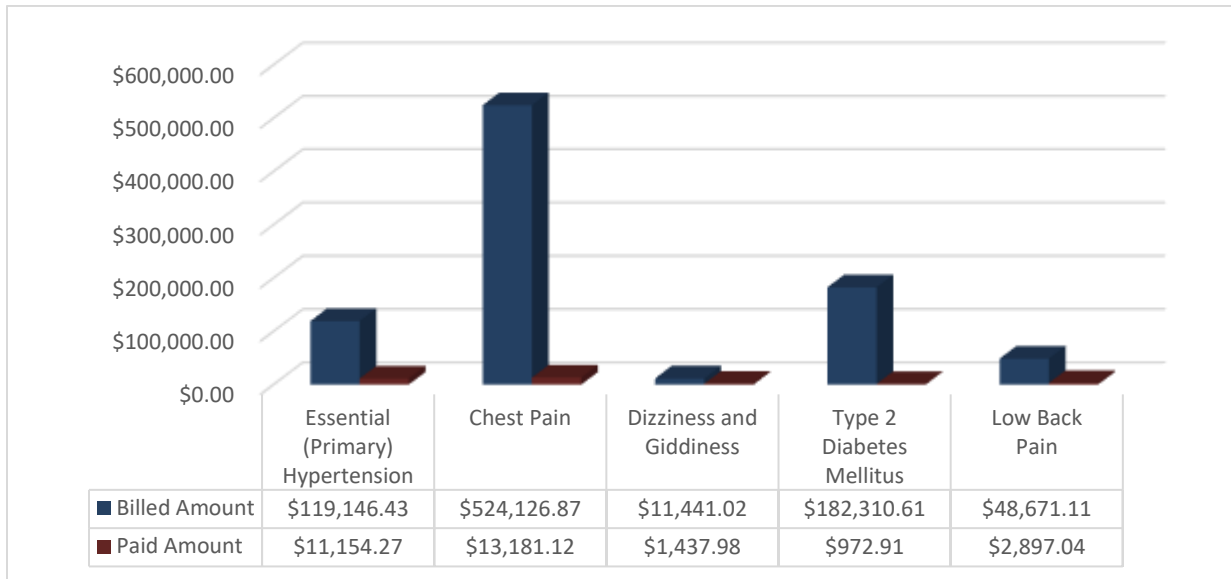


Figure 14 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability

Figure 15 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year, and Figure 16 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. Zero clients have reached the maximum liability for the fiscal year.

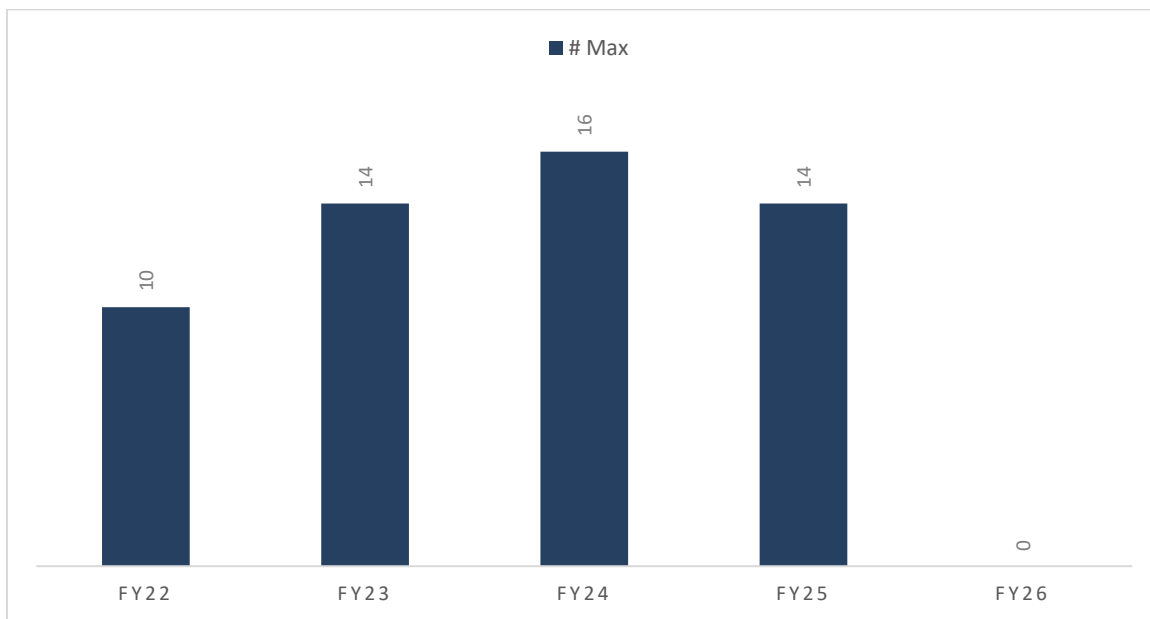


Figure 15 – Maximum Liability Exhausted FY22-26

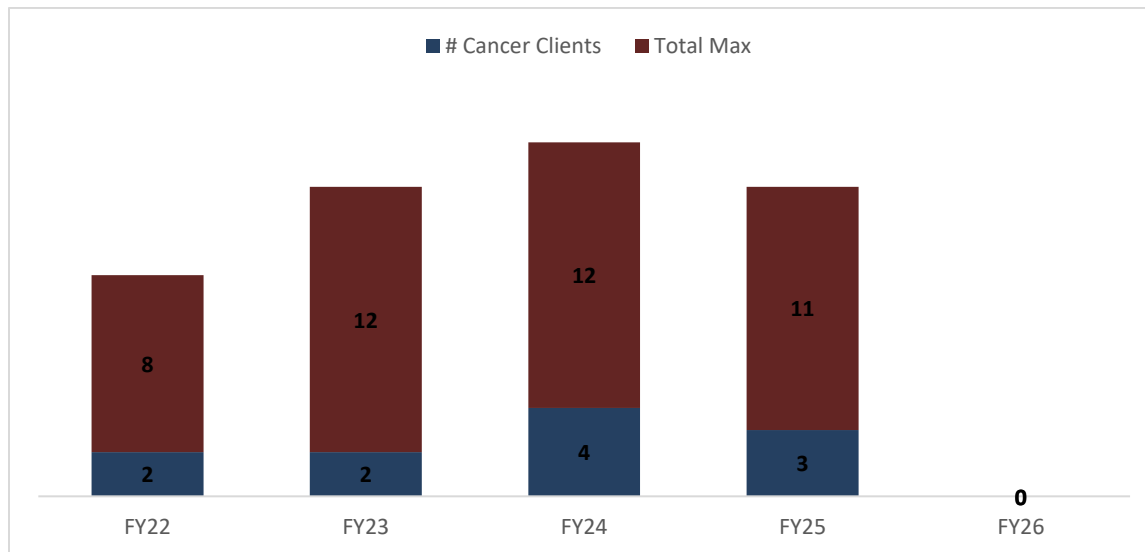


Figure 16 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

Prescription Benefit Updates:

Table 1

Month	Applying Clients	Total Applications	Monthly Savings= (ACQ + Dispensing Fee + 2%)
Dec-25	7	8	\$31,911.96
Nov-25	2	2	\$1,028.31
Oct-25	14	17	\$19,564.92
Sep-25	13	17	\$13,286.43
Aug-25	4	4	\$34,740.95
Jul-25	12	17	\$42,625.13
Jun-25	8	9	\$35,071.41
May-25	9	10	\$26,888.55
Apr-25	11	20	\$10,098.03
Mar-25	19	23	\$47,865.70
Feb-25	9	10	\$28,729.73
Jan-25	12	20	\$17,304.34

Dec-24	7	8	\$9,882.53
--------	---	---	------------

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine

635 claims were filled in December, an increase of 10% from November's volume. 629 of the claims filled were generic and six brand. This high percentage of generic claims helps produce a lower cost for clients as well as MCHD. The HCAP Pharmacy Representatives triage prescriptions daily to obtain this outcome. Figure 17 indicates the total number of RX's dispensed in a month and Figure 18 is MCHD's monthly cost for all RX's.

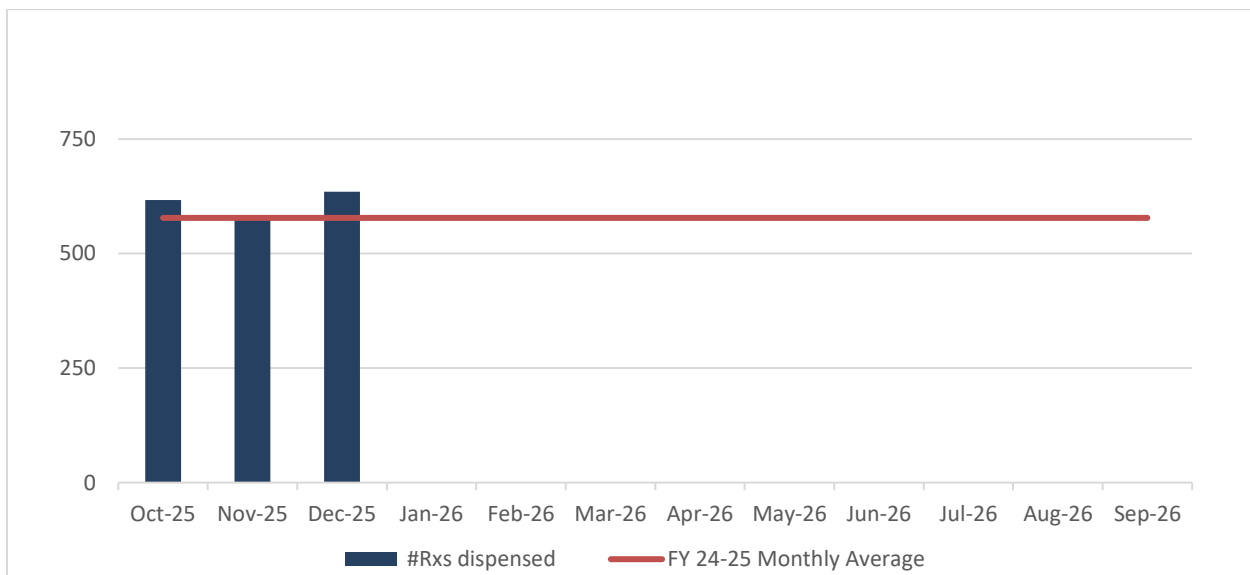


Figure 17 – Monthly Volume of Claims

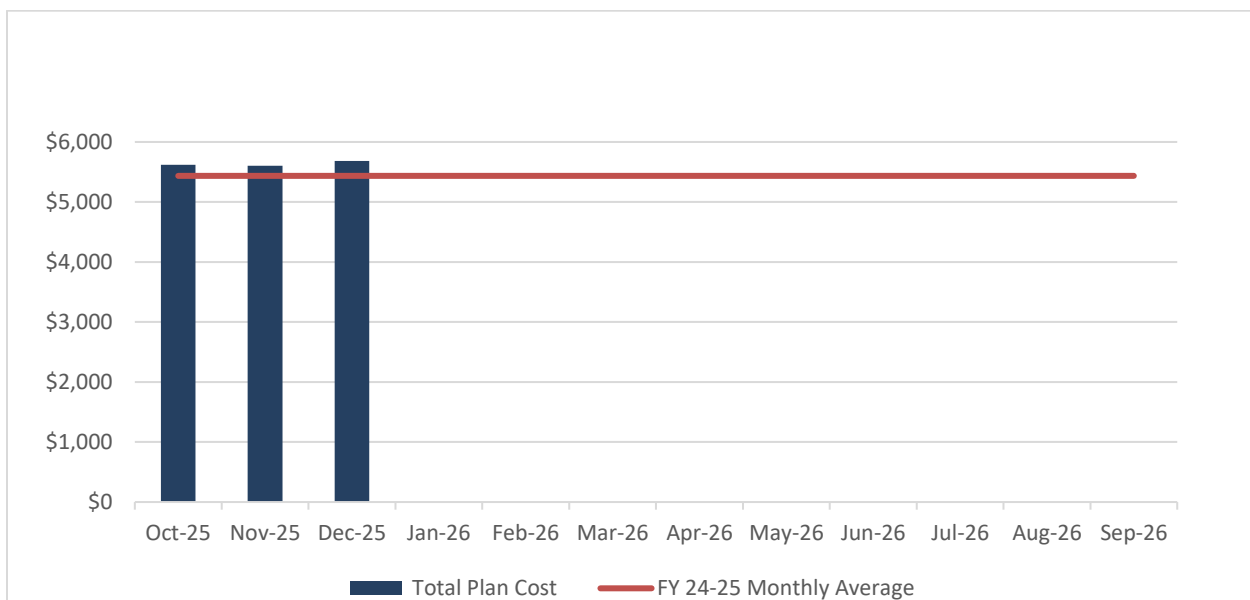


Figure 18 – Total Plan Cost

Agenda Item # 9e



To: Board of Directors

From: Brett Allen, CFO

Date: January 27, 2026

Re: Update on Accounting and Billing Departments

Accounting

- The Accounting staff continues to work through the software conversion.
 - Working with Oracle staff to troubleshoot reporting issues
 - Implementing the fixed asset module
 - Implementing the budgeting module
 - The Procurement Stakeholders Committee is meeting every two weeks to ensure clear, consistent communication, compliance, mutually agreed upon processes, and system education.
- The annual financial audit is underway. The staff is currently fielding and fulfilling auditor questions and documentation requests.
- Instructions for the annual Tobacco Settlement submission have been received. The required data will be submitted to the State by March 31st.
- The Ambulance Supplemental Payment Program project has begun. The Accounting, Billing, and Quality departments are gathering the required data to prepare the annual cost report, which is due to the State by March 31st.

Billing

- Billing Software Conversion:
 - Billing continues to analyze work flow activity and make adjustments to improve processes. This will be a perpetual activity.
- Collections
 - Collections for the month of December 2025: \$2,454,437
 - Collections for the month of December 2024: \$2,396,054
- Days in Accounts Receivable
 - December 2025: 85
 - December 2024: 92

Agenda Item # 10



To: Board of Directors
From: Emily Fitzgerald, HR Manager
Date: January 27, 2026
Re: NonField Payscale

Consider act on FY2026 Field and NonField pay scales. (Mrs. Williams, Chair – Personnel Committee)

MCHD			
NON-FIELD Payscale 2026			
Pay Grade	Base	Cap	Position
502			CHIEF EXECUTIVE OFFICER * Salary is at the discretion of the Board of Directors
501			MEDICAL DIRECTOR ASSISTANT MEDICAL DIRECTOR *Salary is at the discretion of the CEO & Board of Directors
500	\$143,925	\$230,480	CHIEF FINANCIAL OFFICER CHIEF OPERATIONS OFFICER CHIEF OF EMS
402	\$99,866	\$164,452	ASSISTANT CHIEF OF EMS CONTROLLER HUMAN RESOURCES MANAGER RADIO & FACILITIES ADMINISTRATOR IT MANAGER
401	\$89,187	\$145,105	DIVISION CHIEF OF QUALITY & PROCESS IMPROVEMENT FLEET MANAGER HCAP MANAGER DIVISION CHIEF - CLINICAL DIVISION CHIEF - ALARM EXECUTIVE PROJECT COORDINATOR BILLING MANAGER MATERIALS MANAGEMENT MANAGER IT CAD ADMINISTRATOR
400	\$79,306	\$130,594	DEPUTY CHIEF OF ALARM BILLING MANAGER EMS DATA REPORTING ANALYST EDUCATION SUPERVISOR ELECTRONIC BUSINESS PROCESS MANAGER RECORDS MANAGER & COMPLIANCE OFFICER MATERIALS MANAGEMENT MANAGER IT-CAD ADMINISTRATOR PH-EPIDEMIOLOGY & PREPAREDNESS DIVISION MANAGER
303	\$75,271	\$123,950	SENIOR ACCOUNTANT IT CAD SPECIALIST SENIOR HUMAN RESOURCES GENERALIST COMMUNITY PARAMEDIC MANAGER PROCUREMENT MANAGER
302	\$71,236	\$117,306	BILLING SUPERVISOR COMMUNITY PARAMEDIC CASE MANAGER EMERGENCY PREPAREDNESS MANAGER IT-CAD SPECIALIST CAPTAIN - QUALITY IMPROVEMENT SENIOR HUMAN RESOURCES GENERALIST ASSISTANT HCAP MANAGER EMT SUPERVISOR EMT MANAGER PROCUREMENT MANAGER EMS DATA ANALYST

Moved to 401

Moved to 401

Moved to 401

New Pay Grade

New position

Moved to 303

Moved to 303

Title Change

Moved to 303

New position

MCHD			
NON-FIELD Payscale 2026			
Pay Grade	Base	Cap	Position
301	\$65,860	\$108,453	ACCOUNTANT COMMUNITY PARAMEDIC HUMAN RESOURCES GENERALIST PUBLIC INFORMATION OFFICER LEAD EMT INSTRUCTOR EDUCATION SPECIALIST EMS BILLING QUALITY LIAISON EMS SOFTWARE SYSTEMS ADMINISTRATOR OPERATIONS RECRUITMENT & DEVELOPMENT COORDINATOR PUBLIC HEALTH CLINIC TB CASE MANAGER ALS EDUCATION COORDINATOR BLS EDUCATION COORDINATOR IT SUPERVISOR HCAP CASE MANAGER
300	\$61,828	\$101,813	CASE MANAGER PAYROLL/BENEFITS COORDINATOR FACILITIES FOREMAN FLEET FOREMAN RADIO FOREMAN IT SUPERVISOR HUMAN RESOURCES LEAVE SPECIALIST INFRASTRUCTURE PROJECT COORDINATOR PUBLIC HEALTH NURSE, TB PUBLIC HEALTH CLINIC, RN
204	\$57,459	\$91,794	FACILITIES III - SYSTEMS TECHNICIAN ELECTRONIC BUSINESS PROCESS SPECIALIST MECHANIC III SENIOR ACCOUNTS PAYABLE SPECIALIST
203	\$53,091	\$87,426	FACILITIES III - SYSTEMS TECHNICIAN EMS ADMINISTRATIVE COORDINATOR ELECTRONIC BUSINESS PROCESS SPECIALIST FLEET SPECIALIST MECHANIC III PHARMACY BENEFITS REPRESENTATIVE II IT SPECIALIST SENIOR ACCOUNTS PAYABLE SPECIALIST PH-EPIDEMIOLOGY ANALYST PH-EPIDEMIOLOGIST INFRASTRUCTURE TECHNICIAN FLEET PARTS TECHNICIAN PROCUREMENT SPECIALIST FACILITIES MAINTENANCE TECHNICIAN II MECHANIC II
202	\$49,730	\$81,892	ACCOUNTS PAYABLE SPECIALIST ACCOUNTS RECEIVABLE SPECIALIST EQUIPMENT SERVICE SPECIALIST FACILITIES MAINTENANCE TECHNICIAN II MECHANIC II PH-EPIDEMIOLOGY SPECIALIST MATERIALS MANAGEMENT COORDINATOR

Moved to 301

Moved to 301

New Pay Grade

Moved to 204

Moved to 204

Moved to 204

Moved to 204

Moved to 203

Moved to 203

MCHD			
NON-FIELD Payscale 2026			
Pay Grade	Base	Cap	Position
201	\$47,043	\$77,466	IT SUPPORT TECHNICIAN COMMUNICATIONS TECHNICIAN MECHANIC I RECORDS ADMINISTRATOR PUBLIC HEALTH CLINIC LVN PH-PREPAREDNESS COORDINATOR FACILITIES MAINTENANCE TECHNICIAN I RADIO TECHNICIAN
200	\$44,355	\$73,039	FACILITIES MAINTENANCE TECHNICIAN I RADIO TECHNICIAN BILLING REPRESENTATIVE III PHARMACY LIAISON CLAIMS REPRESENTATIVE II
102	\$41,121	\$67,716	BILLING REPRESENTATIVE II CLAIMS REPRESENTATIVE ELIGIBILITY SPECIALIST RESOURCE SCHEDULER SUPPORT SERVICES DISPATCH SCHEDULER RECORDS SPECIALIST MAKE READY TECHNICIAN II PH-EMERGENCY PREPAREDNESS ADMINISTRATIVE COODINATOR
101	\$35,887	\$59,098	RECEPTIONIST BILLING REPRESENTATIVE INTAKE SPECIALIST MATERIALS MANAGEMENT TECH DISTRIBUTION TECHNICIAN MAKE READY TECHNICIAN PUBLIC HEALTH TB MEDICAL ASSISTANT CUSTOMER SERVICE REPRESENTATIVE

Moved to 201

Moved to 201

Effective: January 27, 2026



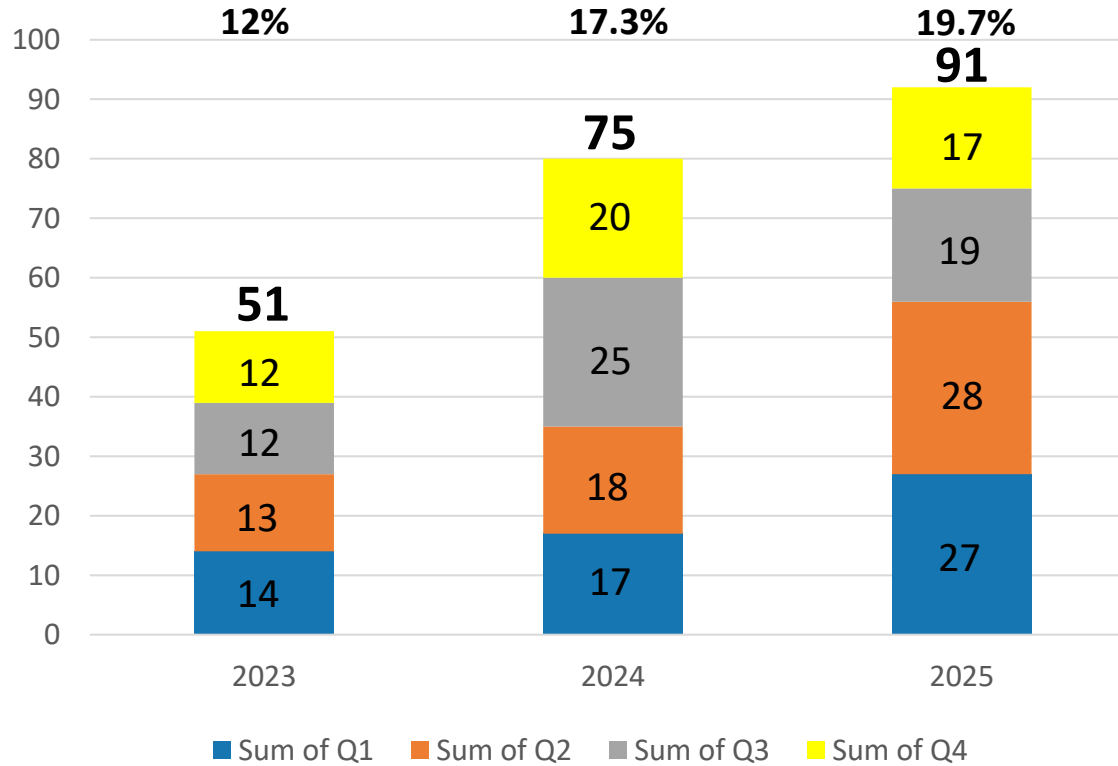
Turnover Report

10/1/2025 – 12/31/2025

Human Resources
January 2026

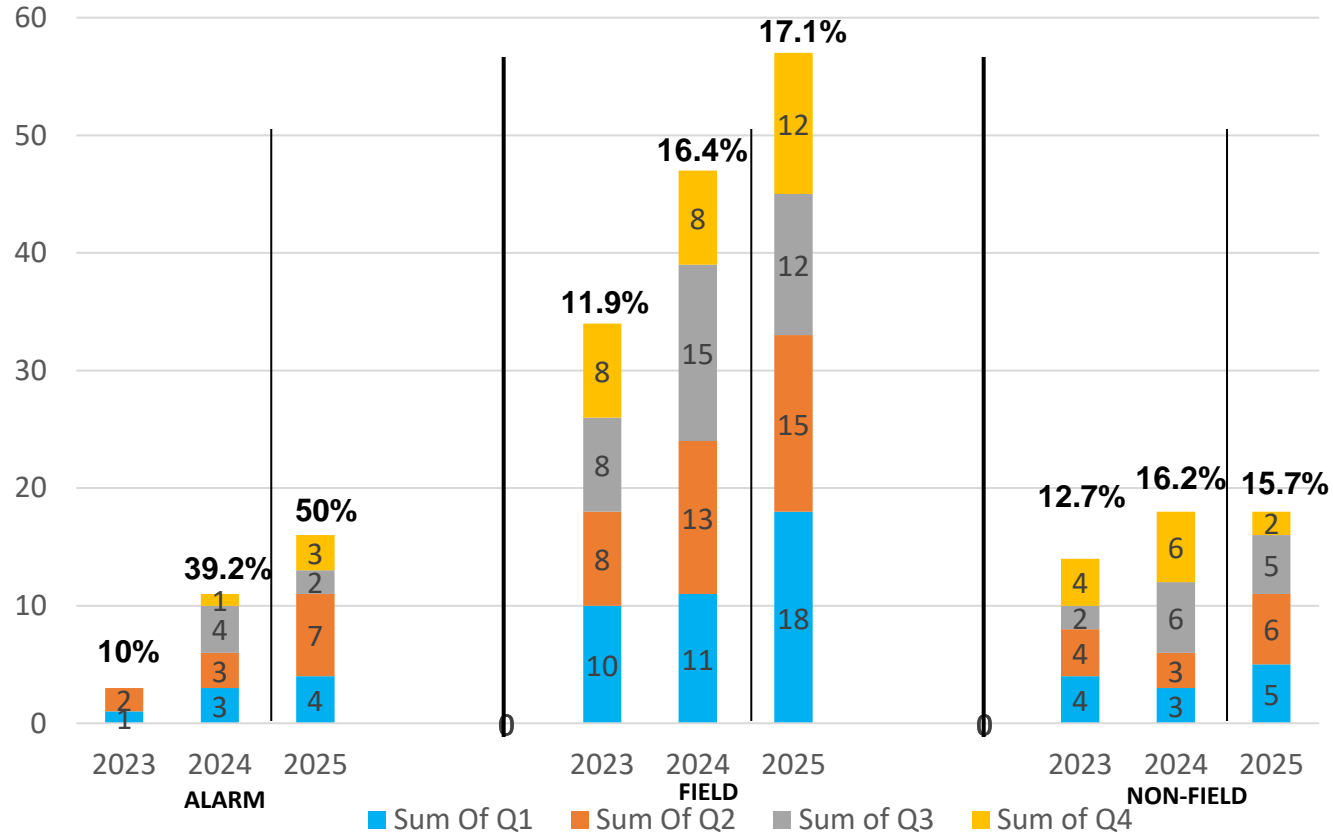


10/1 – 12/31 TURNOVER REPORT

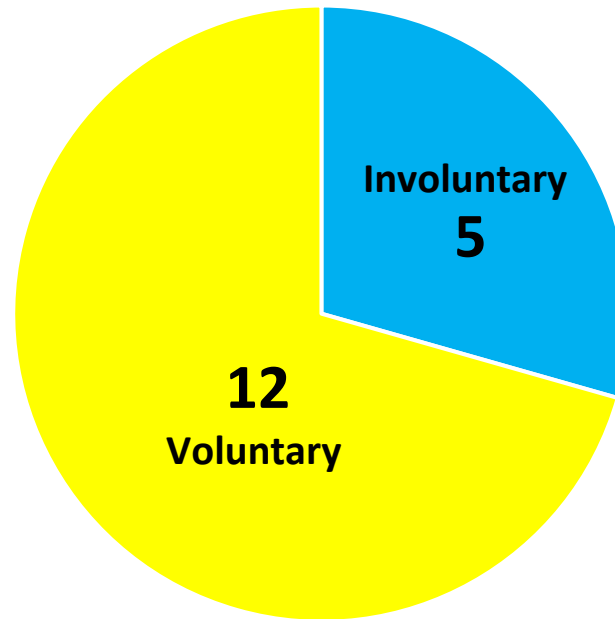




10/1 – 12/31 TURNOVER BY DEPARTMENT



10/1 – 12/31 Voluntary VS Involuntary Turnover





Voluntary Reasons

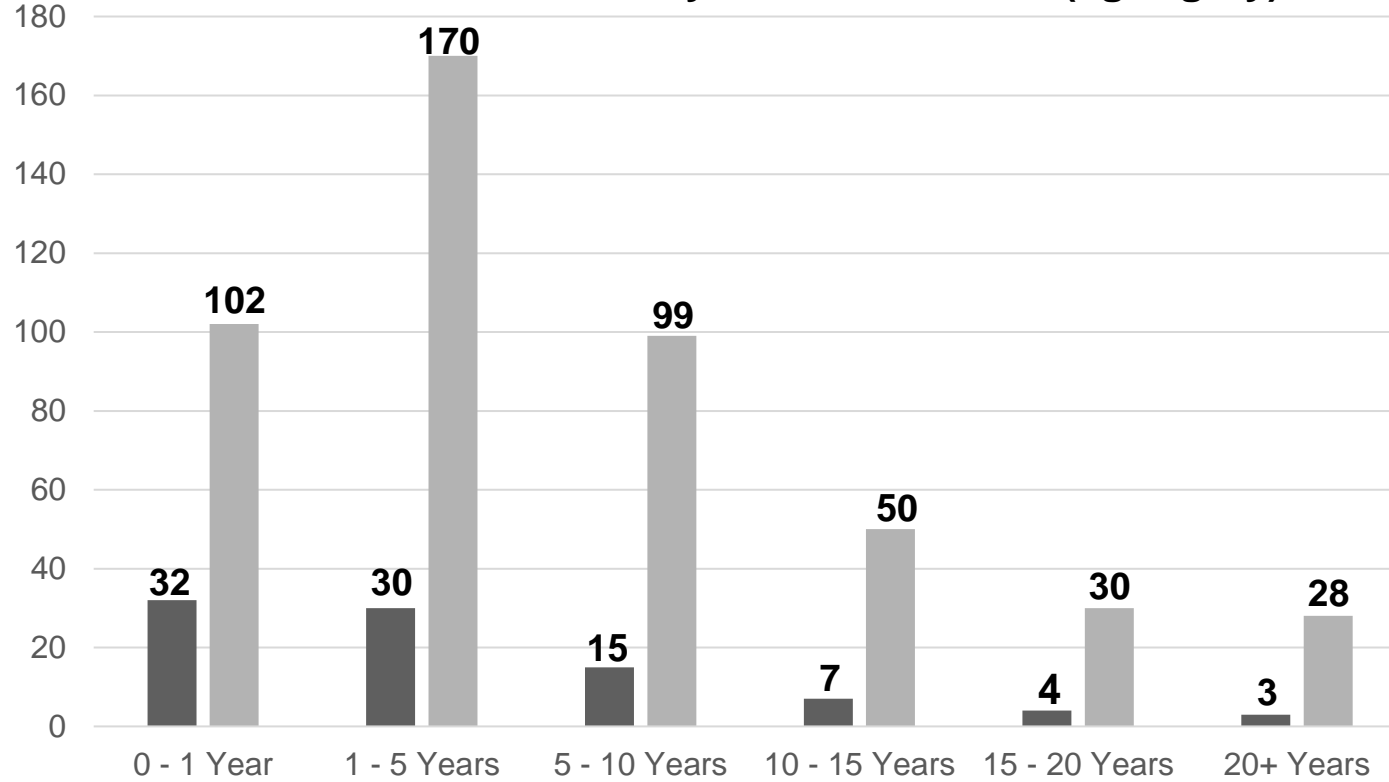
October 1, 2025 – December 31, 2025

12 Voluntarily left

- **1 Non Field – Moving** (Moving to San Antonio)
- **1 Non Field – Personal Reasons**
- **2 Alarm – The job was not for them**
- **3 Field – Took another job opportunity** (Cy-Fair, lives in Galveston and wanted to work closer to home, graduated nursing school and moved to Austin)
- **1 Field – Accepted in to Medical School**
- **2 Field - Personal Reasons** (Scheduling & Family, Unforeseen circumstances)
- **1 Field – Part Time** - Hard to work part time hours due to full time job
- **1 Field – Passed Away**



Current Turnover Workforce by Years of Service (dark gray) & Current Workforce by Years of Service (light gray)



Agenda Item # 12



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: January 27, 2026

Re: Medical Fellowship Agreement

Consider and act on Medical Fellowship agreement. (Mr. Hudson, Chair – EMS Committee)

Graduate Medical Education Program Letter of Agreement

Purpose:

The purpose of this agreement is to maintain high quality educational experiences for Fellows from HCA Houston Healthcare Clear Lake ("Sponsoring Institution") assigned to the Participating Site to support and document compliance with the ACGME Institutional Requirements and Common Program Requirements; to assure the proper verification of the credentials and training level of Fellows assigned to the Participating Site; and to clarify the responsibilities of the parties. For clarity a "Fellow" is a physician who has completed an ACGME accredited residency program and is pursuing further training in Emergency Medical Services.

Sponsoring Institution:

Hospital Name:	HCA Houston Healthcare Clear Lake
Home Hospital Address:	500 W. Medical Center Blvd Webster, TX 77598
Fellowship Program Director Name:	Casey Patrick, M.D., FAEMS
GME Contacts (Program Coordinator Name):	Amanda McGee
GME Contact Phone Number:	615-373-7600

Participating Site:

Participating Site Name	Montgomery County Hospital District 1400 S Loop 36 West Conroe, TX 77304
Is Participating Site Provider-Based as defined at 42 C.F.R. § 413.65?	<input type="checkbox"/> Yes* <input checked="" type="checkbox"/> No
*If Yes, Name of the acute care site:	N/A
Provider Number:	N/A
Site Director / Faculty Physician Name:	Casey Patrick, M.D., FAEMS
Phone Number:	936-537-1465

Sponsoring Institution and Participating Site, each defined above, agree to the following responsibilities regarding educational assignment of Fellow(s) to the Participating Site:

Responsibilities of Participating Site

Participating Site shall provide administrative, educational and supervisory services and support for Fellows during the period of assignment to Participating Site in accordance with the Graduate Medical Education Policies and Procedures of the Sponsoring Institution and the Program's Educational Goals and Objectives attached hereto as **Attachment A**. Notwithstanding the foregoing, if the Sponsoring Institution policies directly conflict with the Participating Site's policies regarding the rotation, then the Participating Site policies will prevail.

Faculty Physician Responsibilities

The Site Director has primary responsibility for direction, teaching, supervision, and evaluation of Fellows during this rotation. The faculty physicians' responsibilities include completing an evaluation of the Fellow at the end of each rotation and submitting it to Fellowship Program Director. Other supervising teaching physicians, if any, should be consulted regarding the evaluation. The evaluation of Fellows' performance should be based upon the written educational goals and objectives to be attained, as indicated in the attachment, for the period of assignments stated above. Faculty physicians and supervising teaching physicians may be employed by or on the medical staff of Participating Site.

Responsibilities of Sponsoring Institution

Sponsoring Institution will maintain ultimate responsibility for the program, as described in the ACGME Institutional Requirements. Sponsoring Institution will employ the assigned Fellows and will continue Fellows' salary and fringe benefits while they are assigned to Participating Site. Sponsoring Institution will provide resources and assistance to Participating Site and to supervising faculty physicians required to meet the educational purposes of this agreement.

Fellowship Program Director Responsibilities

Fellowship Program Director will retain ultimate responsibility for Fellows' education during these rotations, in accordance with ACGME Institutional and Common Program Requirements, and will be available to provide assistance and direction to the faculty physicians as needed. Prior to the start of each academic year (July 1 – June 30), or prior to the start of the initial Fellow assignment, Fellowship Program Director shall provide the Participating Site contact with a list of the Fellows who will be assigned to the Participating Site, a copy of the program's block rotation schedule for the current academic year showing the dates (blocks) Fellows will be assigned to the Participating Site and the Educational Goals and Objectives attached hereto as **Attachment A**.

Fellow Responsibilities

Fellows will work under the direction and supervision of the faculty physicians listed above to achieve the stated educational goals and objectives of the rotation. Fellows will participate in direct patient care activities during this educational assignment. Fellows will strive to maintain the highest standards of professional conduct during the assignment and will abide by the policies and procedures of the Sponsoring Institution and Participating Site.

Duration of Fellow Assignment:

The duration of the assignment is set out in the table below, unless otherwise agreed upon by Participating Site and Sponsoring Institution.

Rotation Name	Duration
Emergency Medicine Services (EMS)	12 Months

Content of the Educational Experience:

The Educational Goals and Objectives of the assignment to Participating Site shall be provided by Fellowship Program Director, shall be attached to this Agreement [Attachment A], and shall be distributed to the faculty and Fellows participating in the assignment.

Liability Insurance:

Sponsoring Institution will provide professional and comprehensive general liability insurance or self-insurance with policy limits of \$1,000,000 each occurrence and \$3,000,000 in the aggregate and will provide professional and comprehensive general liability insurance or self-insurance with policy limits of \$1,000,000 each occurrence and \$3,000,000 in the aggregate covering each Fellow while Fellow is on rotation at Participating Site and performing activities under the auspices of the training program and name the Participating Site as an additional insured. Sponsoring Institution will provide, upon written request, evidence via a certificate of insurance of whatever liability insurance or defined self-insurance programs that it may carry to fulfill the requirements hereinabove set forth.

In addition, Participating Site will maintain professional and comprehensive general liability insurance programs, covering its own potential liability, at all times during the program, with policy limits of \$1,000,000 each occurrence and \$3,000,000 in the aggregate. Participating Site will provide, upon written request, evidence via a certificate of insurance of whatever liability insurance or defined self-insurance programs that it may carry to fulfill the requirements hereinabove set forth. Each party shall cooperate with and grant the other party written notice of claims received which arise in connection with training programs at the Participating Site involving Fellows of the Sponsoring Institution. This provision shall survive termination of this Agreement.

Term of the Agreement:

The initial term of this Agreement shall be one (1) year, commencing JULY 1, 2026, and terminating JUNE 30, 2027, and shall automatically renew for four successive one-year terms. This agreement may be terminated by any party, for any reason, by the party electing to terminate giving the other parties a ninety (90) day written notice of such election to terminate. This Agreement shall terminate ninety (90) days from the date of delivery of such notice.

Agreement Limited to Educational Purposes

The terms of this Agreement are limited to educational purposes and objectives and do not extend to any other clinical activities (e.g. "moonlighting") that Fellows may be participating in with the Sponsoring Institution.

Nothing contained herein shall be construed as creating the relationship of employer and employee between the Fellows and the Participating Site. The Fellow is financially responsible for any personal injury that may occur from the Fellow actions participating in the Graduate Medical Education Program. The Fellows are not covered under the Participating Site's Worker compensation or other insurance coverage normally applicable to employees.

Participating Site reserves the right to dismiss at any time any Fellow whose health condition, conduct or performance is a detriment to the Fellow's ability to successfully complete the Program while participating at Participating Site or who jeopardizes the health, safety or well-being of any patients, clients or employees of the Participating Site. Participating Site supervisor shall promptly notify the Sponsoring Institution of any problem or difficulty arising with a Fellow and a discussion shall be held either by telephone or in person to determine the appropriate course of action. Participating Site; however, has final responsibility and authority to dismiss any Fellow from the Program participation with Participating Site.

Miscellaneous

This Agreement shall be governed by the laws of the State of Texas. Any suits relating to this Agreement will be filed in a district court of Montgomery County, Texas.

If any provisions of this agreement are in conflict with any applicable statute, rule, or law, then such provision shall be deemed imperative to the extent of the conflict and will be modified to conform with such statute, rule, or law.

Participating Site shall provide all Fellows with an orientation familiarizing the Fellows with all applicable State and Federal laws and regulations that pertain to EMS practices at Participating Site including those pertaining to Standards for Privacy of Individually Identifiable Health Information (the "Privacy Rule") issued under the federal Health Insurance Portability and Accountability Act of 1996 ("HIPAA"), which govern the use and/or disclosure of individually identifiable health information and with the confidentiality provisions of EMS-Patient communications pursuant to chapter 773 of the Texas Health & Safety Code. All Fellows participating in the Program shall agree to comply with these Standards.

Nothing in this agreement is intended to waive any immunities and/or defenses available to either party and with respect to claims of third parties; it being the intent that such immunities and/or defenses to claims of third parties are fully preserved notwithstanding any obligations of the parties contained in this agreement.

Amendment and Counterparts. This Agreement may be amended at any time by a written amendment approved, signed and dated among all the Parties. This Agreement may be executed in one or more counterparts, each of which shall be deemed to be an original but all of which shall together constitute one and the same instrument.

Non-Assignability. No Party shall assign, sublet or transfer its interest in this Agreement without the written consent of the other Party.

Authority for Execution. The Participating Site hereby certifies, represents, and warrants that the execution of this Agreement is duly authorized and adopted by the Board of Directors. The Sponsoring Institution hereby

certifies, represents, and warrants that the execution of this Agreement is duly authorized by its Directors Board.

Sponsoring Institution:
HCA HOUSTON/UNIVERSITY OF HOUSTON (CLEAR LAKE)

By: _____
Nathan Deal, FACHE
Its: Chief Medical Officer

Signature Date: _____

Participating Site:
MONTGOMERY COUNTY HOSPITAL DISTRICT

By: _____
Randy Johnson
Its: Chief Executive Officer

Signature Date: _____

Sponsoring Institution Fellowship Training Program

By: Casey Patrick
Casey Patrick (Jan 21, 2026 14:36:45 CST)
Casey Patrick, M.D., FAEMS
Its: Program Director, Emergency Medical Services (EMS)

Signature Date: _____

By: Casey Patrick
Casey Patrick (Jan 21, 2026 14:36:45 CST)
Casey Patrick, M.D., FAEMS
Its: Site Director and Medical Director

Signature Date: _____

Sponsoring Institution Fellowship Training Program

By: Todd A Senters
Todd A Senters (Jan 21, 2026 14:37:56 CST)
Todd Senters, M.H.A., FACHE
Its: Designated Institutional Official

Signature Date: _____

Agenda Item # 13a



To: MCHD Board

From: Chief James Campbell

Date: January 27, 2026

Re: Proposed Fleet Mechanic Tool Allowance Increase

Consider and act on Department Policy FLT 10 -101 Mechanic Tool Allowance.
(Mr. Hudson – Chair – EMS Committee)

The current policy allows for each Mechanic to use \$350 for an annual tool allowance for the needs of their position.

After reviewing the recommendations from our Fleet Consultant noted below:

15. Either the organization provides tools or furnishes an adequate stipend to mechanics to provide their own.


The mechanics provide their own tools and receive an allowance of \$350, the industry average of \$800 to \$1,000.

We would like to increase the allowance to \$500, with Board approval to become closer inline to industry standard.

Fiscal Impact: Nominal

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |

	MECHANIC TOOL ALLOWANCE	Page 1 of 1
Department	Policy Number	CAAS Reference Number
Fleet	FLT 10-101	N/A

I. POLICY

Montgomery County Hospital District recognizes the personal investment that its fleet mechanics have made towards tools required to perform their work on county vehicles and equipment efficiently and effectively.


The District recognizes that its mechanics are required to continually replace and or upgrade their tool selection to meet the ever increasing needs of Health & Safety and technology.

The District shall provide to its Mechanic I, II, and III certified technicians an annual tool allowance. This tool allowance shall be provided to each technician as outlined in the following guidelines:

- Each Full-time Mechanic I, II, or III that maintains certification will be provided with a \$500.00 ~~\$350.00~~ annual tool allowance.
- You must be a full-time employee in the role of Mechanic I, II, or III for ninety (90) days to be eligible for the tool allowance.
- This program will run October 1 to September 30 in accordance with the District's fiscal year.

References

Original Date 12/2014
Review/Revision Date 01/4/2026~~19~~
X Supersedes all Previous
Approved by Compliance Committee on
07/10/2024~~01/24/2026~~
Approved by the Board of Directors on
07/23/2024~~01/27/2026~~

	MECHANIC TOOL ALLOWANCE	Page 1 of 1
Department	Policy Number	CAAS Reference Number
Fleet	FLT 10-101	N/A

I. POLICY

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- You must be a full-time employee in the role of Mechanic I, II, or III for ninety (90) days to be eligible for the tool allowance.
- This program will run October 1 to September 30 in accordance with the District's fiscal year.

References

Original Date 12/2014
 Review/Revision Date 01/2026
 X Supersedes all Previous
 Approved by Compliance Committee on
 01/24/2026
 Approved by the Board of Directors on 01/27/2026

Agenda Item # 13b



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: January 27, 2026


Re: District Policies – Capital Asset Capitalization Policy

Consider and act on Department Policy:

- a. ACC 05-102 Capital Asset Capitalization Policy. (Mr. Shirley, Treasurer – MCHD Board)

The proposed increases to the capital asset capitalization thresholds are in compliance with the updated recommended best practices of the Government Finance Officers Association of Texas.

The proposed increases were also discussed with our auditing firm, Weaver and Tidwell, They agree with the proposed changes.

 Montgomery County Hospital District	CAPITAL ASSET CAPITALIZATION	Page 1 of 3
Department	Policy Number	CAAS Reference Number
Accounting	ACC 05-102	

I. PURPOSE

Capital assets have a major impact on the ability of the District to deliver services. The purpose of this policy is to provide guidelines to assist in decision making and define accounting processes that ensure effective and accurate control of capital assets.

II. DEFINITIONS

- Capital assets - real or personal property that have a value equal to or greater than the capitalization threshold and have an estimated useful life of five years or more.
- Conduit debt - a means to raise capital via tax-exempt municipal bonds to fund large-scale projects (for example, hospitals, airports, schools) that benefit the general public.
- Depreciation – allocation of a capital asset’s cost to expense by decreasing the value of the asset over its useful life.
- Service concession arrangement - an arrangement between a transferor and an operator in which the transferor conveys to the operator the right to provide public services through the use of an asset (for example, parking garages, hospitals, toll roads).

III. POLICY

- Montgomery County Hospital District (MCHD) will regard assets as capitalized when:
 - Assets purchased, built or leased have useful lives of five years or more and the cost of the asset (including installation) is ~~\$5,000~~ \$10,000 or more.
 - The cost of repairing or renovating the asset is ~~\$10,000~~ \$25,000 or more and prolongs the life of the asset.
 - The cost of buildings and building improvements is \$50,000 or more.
 - The cost of aggregate items with a useful life of five years or more is \$300,000 or more.
- MCHD will regard the purchase of software programs with a perpetual license as expenditures that are not subject to the above capitalization policy. See Subscription-Based Information Technology Arrangements for software with a recurring fee. Costs associated with software maintenance and customer support are considered expenditures and will not be capitalized.
- Each department manager is responsible for ensuring accountability, maintenance, and proper use of District assets assigned to their custody. Capital assets are required to be tracked at the department level and be made available for inspection at any time.

A. Capital Asset Definitions and Guidelines

- MCHD has invested in a broad range of capital assets used in the District’s operations, including:
 - Land and improvements
 - Buildings and building improvements

Reference:

Government Finance Officers Association: Establishing Capitalization Thresholds for Capital Assets

Original Date	11/2009
Review/Revision Date	11/2009, 05/2017, 02/2025, <u>01/2026</u>
X Supersedes all Previous	
Approved by Compliance Committee	
<u>02/26/2025</u> <u>01/14/2026</u>	
Approved by Board of Directors <u>03/25/2025</u> <u>01/27/2026</u>	

Title of Policy CAPITAL ASSET CAPITALIZATION	Policy Number ACC 05-102	Page 2 of 3
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- Construction in progress
- Radio towers and tower shelters
- Personal property
 - Equipment
 - Vehicles

B. Capital Asset Acquisition Cost

- Capital assets should be recorded and reported in the District's capital asset software at cost, which includes the vendor's invoice (plus the value of any trade-in), plus initial installation cost (excluding in-house labor), modifications, attachments, accessories or apparatus necessary to make the asset usable and render it into service.
- For MCHD, cost also includes ancillary charges such as freight and transportation, site preparation cost and professional fees. The cost of purchasing capital assets for governmental activities does not include capitalized interest.

C. Leased Assets

- Leased assets with a value over \$25,000 should be capitalized UNLESS they meet these following exceptions:
 - Short-term leases – defined as leases with maximum possible term of 12 months or less, including options to extend
 - Leases that transfer ownership of the asset (financed purchases)
 - Leases of inventory, intangible assets and biological assets, i.e., timber, living plants or animals
 - Contracts that meet the definition of service concession arrangements
 - Supply contracts, such as power purchase agreements
 - Leases in which the underlying asset is financed with outstanding conduit debt, unless both the underlying asset and the conduit debt are reported by the lessor

D. Subscription-Based Information Technology Arrangements

- Any cloud computing arrangement (which include software as a service, infrastructure as a service, and platform as a service) with a term longer than one year and a value over ~~\$5,000~~ \$25,000 will be capitalized.


E. Depreciating Capital Assets

- Capital assets should be depreciated over their estimated useful lives unless they are inexhaustible (land, works of art, historical treasures).
- The straight-line depreciation method will be used. An asset is considered placed into service on the date it becomes available for use and is being used for the purpose intended when purchased or constructed.

Title of Policy CAPITAL ASSET CAPITALIZATION	Policy Number ACC 05-102	Page 3 of 3
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Depreciation Method-Straight Line over the following useful lives: Useful Life in Years

Asset	Years
Land and Land Improvements	0
Site Improvements	
• Fencing and Gates	5
• Landscaping	10
• Parking Lot/Driveway/Parking Barrier	20
• Outside Sprinkler System	15
Buildings and Building Improvements	
• Building Exterior	30
• Building Exterior: Roof	10
• Building Interior: Carpet	10
Radio Tower and Tower Shelter	30
Equipment	
• Telephone Systems	10
• Document Scanners	5
• Radio, Communication Systems	5
• Medical	5
• HVAC	15
• Security	10
Vehicles	
• Passenger Cars	5
• Cargo Vans, Light Trucks	5
• Ambulances – Box and Chassis	5

 Montgomery County Hospital District	CAPITAL ASSET CAPITALIZATION	Page 1 of 3
Department	Policy Number	CAAS Reference Number
Accounting	ACC 05-102	

I. PURPOSE

Capital assets have a major impact on the ability of the District to deliver services. The purpose of this policy is to provide guidelines to assist in decision making and define accounting processes that ensure effective and accurate control of capital assets.

II. DEFINITIONS

- Capital assets - real or personal property that have a value equal to or greater than the capitalization threshold and have an estimated useful life of five years or more.
- Conduit debt - a means to raise capital via tax-exempt municipal bonds to fund large-scale projects (for example, hospitals, airports, schools) that benefit the general public.
- Depreciation – allocation of a capital asset’s cost to expense by decreasing the value of the asset over its useful life.
- Service concession arrangement - an arrangement between a transferor and an operator in which the transferor conveys to the operator the right to provide public services through the use of an asset (for example, parking garages, hospitals, toll roads).

III. POLICY

- Montgomery County Hospital District (MCHD) will regard assets as capitalized when:
 - Assets purchased, built or leased have useful lives of five years or more and the cost of the asset (including installation) is \$10,000 or more.
 - The cost of repairing or renovating the asset is \$25,000 or more and prolongs the life of the asset.
 - The cost of buildings and building improvements is \$50,000 or more.
 - The cost of aggregate items with a useful life of five years or more is \$300,000 or more.
- MCHD will regard the purchase of software programs with a perpetual license as expenditures that are not subject to the above capitalization policy. See Subscription-Based Information Technology Arrangements for software with a recurring fee. Costs associated with software maintenance and customer support are considered expenditures and will not be capitalized.
- Each department manager is responsible for ensuring accountability, maintenance, and proper use of District assets assigned to their custody. Capital assets are required to be tracked at the department level and be made available for inspection at any time.

A. Capital Asset Definitions and Guidelines

- MCHD has invested in a broad range of capital assets used in the District’s operations, including:
 - Land and improvements
 - Buildings and building improvements

Reference:

Government Finance Officers Association: Establishing Capitalization Thresholds for Capital Assets

Original Date	11/2009
Review/Revision Date	11/2009, 05/2017, 02/2025, 01/2026
X Supersedes all Previous	
Approved by Compliance Committee 01/14/2026	
Approved by Board of Directors 01/27/2026	

<p align="center">Title of Policy CAPITAL ASSET CAPITALIZATION</p>	<p align="center">Policy Number ACC 05-102</p>	<p align="center">Page 2 of 3</p>
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- Construction in progress
- Radio towers and tower shelters
- Personal property
 - Equipment
 - Vehicles

B. Capital Asset Acquisition Cost

- Capital assets should be recorded and reported in the District's capital asset software at cost, which includes the vendor's invoice (plus the value of any trade-in), plus initial installation cost (excluding in-house labor), modifications, attachments, accessories or apparatus necessary to make the asset usable and render it into service.
- For MCHD, cost also includes ancillary charges such as freight and transportation, site preparation cost and professional fees. The cost of purchasing capital assets for governmental activities does not include capitalized interest.

C. Leased Assets

- Leased assets with a value over \$25,000 should be capitalized UNLESS they meet these following exceptions:
 - Short-term leases – defined as leases with maximum possible term of 12 months or less, including options to extend
 - Leases that transfer ownership of the asset (financed purchases)
 - Leases of inventory, intangible assets and biological assets, i.e., timber, living plants or animals
 - Contracts that meet the definition of service concession arrangements
 - Supply contracts, such as power purchase agreements
 - Leases in which the underlying asset is financed with outstanding conduit debt, unless both the underlying asset and the conduit debt are reported by the lessor

D. Subscription-Based Information Technology Arrangements

- Any cloud computing arrangement (which include software as a service, infrastructure as a service, and platform as a service) with a term longer than one year and a value over \$25,000 will be capitalized.

E. Depreciating Capital Assets

- Capital assets should be depreciated over their estimated useful lives unless they are inexhaustible (land, works of art, historical treasures).
- The straight-line depreciation method will be used. An asset is considered placed into service on the date it becomes available for use and is being used for the purpose intended when purchased or constructed.

Title of Policy CAPITAL ASSET CAPITALIZATION	Policy Number ACC 05-102	Page 3 of 3
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Depreciation Method-Straight Line over the following useful lives: Useful Life in Years

Asset	Years
Land and Land Improvements	0
Site Improvements	
• Fencing and Gates	5
• Landscaping	10
• Parking Lot/Driveway/Parking Barrier	20
• Outside Sprinkler System	15
Buildings and Building Improvements	
• Building Exterior	30
• Building Exterior: Roof	10
• Building Interior: Carpet	10
Radio Tower and Tower Shelter	30
Equipment	
• Telephone Systems	10
• Document Scanners	5
• Radio, Communication Systems	5
• Medical	5
• HVAC	15
• Security	10
Vehicles	
• Passenger Cars	5
• Cargo Vans, Light Trucks	5
• Ambulances – Box and Chassis	5

Agenda Item # 14



To: Board of Directors

From: Calvin Hon

Date: January 27th, 2026

Re: Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire (Computer Aided Dispatch) CAD

MCHD staff is requesting approval for payment the annual CentralSquare CAD (computer aided dispatch) technical support and software maintenance. This renewal cost is shared with the Woodlands Township Woodlands Fire Dispatch as per the CAD interlocal agreement.

The total renewal cost is \$310,061.49. According to the terms of the CAD interlocal agreement with the Woodlands Township, MCHD will be invoiced \$175,804.86 (56.7%) and the Township will be invoiced \$134,256.63 (43.3%).

This renewal was budgeted at \$315,000 based on the 5% escalator of last year's renewal.

Fiscal Impact: Minimal

Yes No N/A

☒ ☐ ☐ Budgeted item?

☒ ☐ ☐ Within budget?

☒ ☐ ☐ Renewal contract?

☐ ☒ ☐ Special request?

Renewal Order #: Q-237589
Start Date: February 1, 2026
End Date: January 31, 2027
Billing Frequency: Yearly
Subsidiary: Tritech Software Systems**Renewal Order prepared for:**
CAD Admins, MCHD
Montgomery County
1400 South Loop 336 West
Conroe, Texas 77304
(936) 523-1120

Thank you for your continued business. We at CentralSquare appreciate and value our relationship and look forward to serving you in the future. CentralSquare provides software that powers over 8,000 communities. More information about all of our products can be found at www.centralsquare.com.

WHAT SOFTWARE IS INCLUDED?

	PRODUCT NAME	QUANTITY	TOTAL
1.	Enterprise CAD Adviser Module - Standard Server Site License	1	0.00 USD
2.	Enterprise CAD Advisor Module	15	0.00 USD
3.	Enterprise CAD Advisor Module	24	0.00 USD
4.	Enterprise CAD API - Raptor	1	969.93 USD
5.	Enterprise CAD Archive and Reporting Server	1	7,177.33 USD
6.	Enterprise CAD Archive Server Software Annual Maintenance Fee	1	797.18 USD
7.	Enterprise CAD Auto Dispatch - Production Environment	1	9,699.10 USD
8.	Enterprise CAD Browser Site License	1	9,699.10 USD
9.	Enterprise CAD Caller Location Query Subscription (OP) Annual Subscription Fee	1	3,190.70 USD
10.	Enterprise CAD Command AVL and Activity Log Purging Module	1	969.93 USD
11.	Enterprise CAD Cross-Staffing (Station based and Unit based)	1	969.93 USD
12.	Enterprise CAD Cross-Staffing Module Annual Maintenance Fee	1	290.99 USD
13.	Enterprise CAD Documents and Attachments Module Annual Maintenance Fee	1	2,909.73 USD
14.	Enterprise CAD Facility Divert Module Annual Maintenance Fee	1	2,909.73 USD
15.	Enterprise CAD Geofile Cross Reference Module (point in	1	2,327.78 USD

polygon)

16.	Enterprise CAD GeoFile Cross Reference Module Annual Maintenance Fee	1	174.58 USD
17.	Enterprise CAD GISLink Utility Position Annual Maintenance Fee	1	7,759.30 USD
18.	Enterprise CAD Interface Manager	1	1,939.83 USD
19.	Enterprise CAD Mapping Annual Maintenance Fee	25	510.51 USD
20.	Enterprise CAD Multiple Agency Server Software	1	15,518.58 USD
21.	Enterprise CAD Position - Disaster Recovery Dispatcher	1	6,983.38 USD
22.	Enterprise CAD Position - MCHD Administrator	1	16,294.51 USD
23.	Enterprise CAD Position - MCHD Call Taker/Dispatcher Fire & EMS	1	31,037.14 USD
24.	Enterprise CAD Position - Woodlands Fire & EMS	1	27,157.50 USD
25.	Enterprise CAD Quickest Path Module Annual Maintenance Fee	1	13,966.71 USD
26.	Enterprise CAD RapidSOS Interface Annual Maintenance Fee	1	3,488.91 USD
27.	Enterprise CAD Remote Disaster Recovery Server	1	3,879.65 USD
28.	Enterprise CAD Routing Server Annual Maintenance Fee	1	5,963.02 USD
29.	Enterprise CAD Snapshot Module Annual Maintenance Fee	1	969.93 USD
30.	Enterprise CAD Standard Operating Procedure (SOP) Annual Maintenance Fee	1	872.92 USD
31.	Enterprise CAD Test or Training System (Add On) Annual Maintenance Fee	1	3,491.67 USD
32.	Enterprise CAD Test or Training System (Add On) Annual Maintenance Fee	1	4,849.57 USD
33.	Enterprise CAD Test or Training System Annual Maintenance Fee	1	8,152.15 USD
34.	Enterprise CAD Unit Swap Module Annual Maintenance Fee	1	969.93 USD
35.	Enterprise Mobile Base Position - Fire & EMS - MCHD	1	15,518.58 USD
36.	Enterprise Mobile Base Position - Training Fire & EMS	1	651.78 USD
37.	Enterprise Mobile Base Position - Woodlands	1	15,518.58 USD
38.	Enterprise Mobile Disaster Recovery Server	1	3,879.65 USD
39.	Enterprise Mobile Mapping Annual Maintenance Fee	100	3,318.34 USD

40.	Enterprise Mobile Server Software (101-150)	1	13,578.76 USD
41.	Enterprise Mobile Server Software Upgrade (C - 101-250 Positions)	1	2,807.83 USD
42.	Enterprise Mobile Test or Training System Annual Maintenance Fee	1	3,879.65 USD
43.	Event Playback Module Disaster Recovery System	1	2,909.73 USD
44.	Field Ops - Fire/EMS (OP) Annual Subscription Fee	25	4,348.00 USD
45.	Field Ops - Fire/EMS (OP) Annual Subscription Fee	20	3,216.40 USD
46.	IQ Analytics 5 Concurrent User Bundle-1 Year Subscription Annual Subscription Fee	1	0.00 USD
47.	Standard Alpha Numeric Paging Interface Annual Maintenance Fee	1	3,491.67 USD
48.	Standard ANI/ALI Interface Annual Maintenance Fee	1	969.93 USD
49.	Standard ANI/ALI Interface Annual Maintenance Fee	1	3,491.67 USD
50.	Standard CAD to External System Incident Data Transfer Interface - ePCR Interface - Zoll	1	7,759.30 USD
51.	Standard CAD to External System Incident Data Transfer Interface - Firehouse RMS	1	5,819.46 USD
52.	Standard CAD to External System Incident Data Transfer Interface - Incident and Unit Data Export	1	8,482.17 USD
53.	Standard EMD Integration (ProQA)	1	1,939.83 USD
54.	Standard Station Alerting Interface with USDD based Rip and Run	1	11,638.94 USD

WHAT SERVICES ARE INCLUDED?

DESCRIPTION	TOTAL
1. Escrow Fee Recurring	950.00 USD

Renewal Order Total: 310,061.49 USD

Billing Information

This is not an invoice. Prices shown do not include any taxes that may apply. Any such taxes are the responsibility of the Customer.

For customers based in the United States or Canada, any applicable taxes will be determined based on the laws and regulations of the taxing authority(ies) governing the Ship To location provided by the Customer on the Renewal Order Form.

Please note that the Total Price shown above has been rounded to the nearest two decimal places for display purposes only. The actual price may include as many as five decimal places. For example, an actual price of \$21.37656 will be shown as a Total Price of \$21.38. The Total for this quote has been calculated using the actual prices for the product and/or service, rather than the Total Price displayed above.

Agenda Item # 15



We Make a Difference!

To: Board of Directors

From: Ashley Peachee

Date: January 27, 2026

Re: Zoll X-Series Defibrillator Monitors

Consider and act on the purchase (5) additional Zoll X-Series Monitors for expansion trucks and squad tahoe. The 2025-2026 budgeted amount for five monitors is \$210,905.00. Actual cost for monitors will be \$222,393.50.

(Mr. Walker, Chair – PADCOM Committee)

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request? |

**ZOLL Medical Corporation**

269 Mill Road
Chelmsford, MA 01824-4105
Federal ID# 04-2711626

Phone: (800) 348-9011
Fax: (978) 421-0015
Email: esales@zoll.com

Quote No: Q-131199 Version: 1

Montgomery County Hospital District EMS
1300 S Loop 336 W
Conroe, TX 77304

ZOLL Customer No: 6559

Angela Mathews
amathews@mchd-tx.org

Quote No: Q-131199
Version: 1

Issued Date: January 12, 2026
Expiration Date: March 31, 2026

Terms: Net due in 30 days

FOB: Shipping Point
Freight: Prepay & Add

Prepared by: Steve Bagwell
EMS Territory Manager
sbagwell@zoll.com
+1 8329287574

Item	Contract Reference	Part Number	Description	Qty	List Price	Adj. Price	Total Price
1	CH-19732	601-2221111-01	X Series Advanced Monitor/Defibrillator - 12-Lead ECG, Pacing, SpO2, EtCO2, BVM, NIBP, CPR Expansion Pack Includes: TBI Dashboard, 4 trace tri-mode display monitor/ defibrillator/ printer, advisory algorithm, advanced communications package (Wi-Fi, Bluetooth, USB cellular modem capable) USB data transfer capable and large 6.5in (16.5cm) diagonal screen. Accessories Included: MFC cable and CPR connector, A/C power cord, One (1) roll printer paper, 6.6 Ah Li-ion battery, Operators Manual, Quick Reference Guide, and One (1)-year EMS warranty. Parameter Details: Real CPR Help - Dashboard display of CPR Depth and Rate for Adult and Pediatric patients, Visual and audio prompts to coach CPR depth (Adult patient only), Release bar to ensure adequate release off the chest, Metronome to coach rate for Adult and Pediatric patients. See-Thru ® CPR artifact filtering • Interpretative 12-Lead ECG (Full 12 ECG lead view with both dynamic and static 12-lead mode display. 12-Lead OneStep ECG cable - includes 4-Lead limb lead cable and removable precordial 6-Lead set) • ZOLL Noninvasive Pacing Technology • Real BVM Help: Dashboard provides real-time ventilation feedback on both volume and rate for intubated and non-intubated patients. AccuVent Cable included. (Accuvent disposable sensors sold separately) • Welch Allyn NIBP with Smartcuff. 10 foot Dual Lumen hose and SureBP Reusable Adult Medium Cuff • Masimo Pulse Oximetry with Signal Extraction Technology (SET), Rainbow SET® •	5	\$53,171.00	\$42,330.04	\$211,650.20
2	CH-19732	8300-000676	OneStep Cable, X Series	5	\$586.00	\$466.58	\$2,332.90

**ZOLL Medical Corporation**

269 Mill Road
Chelmsford, MA 01824-4105
Federal ID# 04-2711626

Phone: (800) 348-9011

Fax: (978) 421-0015

Email: esales@zoll.com

Montgomery County Hospital District EMS

Quote No: Q-131199 Version: 1

Item	Contract Reference	Part Number	Description	Qty	List Price	Adj. Price	Total Price
3	CH-19732	8009-0020	CPR-D-padz and CPR Stat Padz Connector	5	\$508.00	\$404.26	\$2,021.30
4	CH-19732	8000-0580-01	Six Hour Rechargeable, SurePower II Smart Battery	5	\$1,031.00	\$820.82	\$4,104.10
5		8000-000393-01	X Series Carry Case, Premium	5	\$457.00	\$457.00	\$2,285.00

Subtotal: \$222,393.50

Total: \$222,393.50

Contract Reference	Description
CH-19732	Reflects Public Safety Association Inc PSAI 2024-06 contract Pricing. Notwithstanding anything to the contrary herein, the terms and conditions set forth in Public Safety Association Inc PSAI Buying Group Contract No. 2024-06 shall apply to the customer's purchase of the products set forth on this quote.

To the extent that ZOLL and Customer, or Customer's Representative have negotiated and executed overriding terms and conditions ("Overriding T's & C's"), those terms and conditions would apply to this quotation. In all other cases, this quote is made subject to ZOLL's Standard Commercial Terms and Conditions ("ZOLL T's & C's") which for capital equipment, accessories and consumables can be found at <https://www.zoll.com/terms-and-conditions-of-sale>, for software products can be found at <https://www.zoll.com/software-legal>, and for ExpertCare Service Plans can be found at <https://www.zoll.com/ExpertCare-Service-Terms>. Except in the case of overriding T's and C's, any Purchase Order ("PO") issued in response to this quotation will be deemed to incorporate ZOLL T's & C's, and any other terms and conditions presented shall have no force or effect except to the extent agreed in writing by ZOLL.

1. Delivery will be made upon availability.
2. This Quote expires on March 31, 2026. Pricing is subject to change after this date.
3. Applicable tax, shipping & handling will be added at the time of invoicing.
4. All purchase orders are subject to credit approval before being accepted by ZOLL.
5. To place an order, please forward the purchase order with a copy of this quotation to esales@zoll.com or via fax to 978-421-0015.
6. All discounts from list price are contingent upon payment within the agreed upon terms.
7. Place your future accessory orders online by visiting the ZOLL web store.

**ZOLL Medical Corporation**

269 Mill Road
Chelmsford, MA 01824-4105
Federal ID# 04-2711626

Phone: (800) 348-9011

Fax: (978) 421-0015

Email: esales@zoll.com

Montgomery County Hospital District EMS
Quote No: Q-131199 Version: 1

Order Information (to be completed by the customer)

☐ Tax Exempt Entity (Tax Exempt Certificate must be provided to ZOLL)

☐ Taxable Entity (Applicable tax will be applied at time of invoice)

BILL TO ADDRESS	SHIP TO ADDRESS
Name/Department:	Name/Department:
Address:	Address:
City / State / Zip Code:	City / State / Zip Code:

Is a Purchase Order (PO) required for the purchase and/or payment of the products listed on this quotation?

☐ Yes PO Number: _____ PO Amount: _____
(A copy of the Purchase Order must be included with this Quote when returned to ZOLL)

☐ No (Please complete the below section when submitting this order)

For organizations that do not require a PO, ZOLL requires written execution of this order. The person signing below represents and warrants that she or he has the authority to bind the party for which he or she is signing to the terms and prices in this quotation.

Montgomery County Hospital District EMS

Authorized Signature:

Name: _____
Title: _____
Date: _____

Agenda Item # 16



To: Board of Directors

From: Justin Evans

Date: January 27, 2026

Re: Conversion to Direct Current (DC) power at tower sites

Consider and act on the conversion to Direct Current (DC) power at tower sites, per MCHD RFP contract FY2023-04-02. We budgeted \$450,000.00 to convert all six towers' RF (radio frequency) equipment to run on DC power. This conversion will replace existing UPS (Uninterruptible Power Supply) systems, which provide short-term backup power during outages, that are over 15 years old and have reached end of life per the manufacturer.

With the current funds available in the budget, we will only be able to complete four sites at a cost of \$447,870.36. The total cost to convert all six sites would be \$671,805.54.

We will need to add the two remaining sites to next year's budget or approve a budget amendment this year in the amount of \$223,935.18.

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |

Dailey and Wells Communications, Inc.

3440 E. Houston St., San Antonio, TX 78219

MCHD FY2023-04-02



Bill To:

Justin Evans
Montgomery County Hospital District
Please email all invoices to
accountspayable@mchd-tx.org
Accounts Payable
PO Box 478
Conroe, TX 77305
jevans@mchd-tx.org

Ship To:

Justin Evans
Montgomery County Hospital District
MCHD Radio Shop
Attention: Shipping & Receiving
1300 South Loop 336 West
Conroe, TX 77304
jevans@mchd-tx.org

Quotation

Quote Number: 2025-4648

Terms: Net 30 Days

Quote Date: 10/29/2025

Valid Until: 01/31/2026

Print Date: 01/21/2026

Quote Title: DC Power Migration (4 Sites)

Sales Person:

Michael Lee Lockwood

michael.lockwood@dwcomm.com

+1 (281) 713-0405

Line	Qty	Part Number	Description	List Price	Unit Price	Ext. Price
1	4	VS-CL9P	KIT,RT-SW,AC 1-6CH/DC 1-4CH	\$ 30.00	\$ 22.20	\$ 88.80
2	4	VS-CK3N	KIT,RT-SW,SW-SW,AC 7-8CH/DC 5-8CH	\$ 30.00	\$ 22.20	\$ 88.80
3	4	VS-CK3U	KIT,RT-RT,RT-SW,SW-SW,DC/DC REDUN/9-24CH	\$ 45.00	\$ 33.30	\$ 133.20
4	4	SAMD8R	POWER SUPPLY, DC, VIDA EDGE	\$ 255.00	\$ 188.70	\$ 754.80
5	76	SV-PS2P-DC	Power Supply,-48V,DC,MASTR V	\$ 3,610.00	\$ 2,671.40	\$ 203,026.40
6	76	SV-CA6Y	CABLE,DC DSTRBN,MV POWER SUPPLY 12 IN	\$ 32.00	\$ 23.68	\$ 1,799.68
7	40	SV-CA5J	CABLE,DC POWER,48 IN	\$ 100.00	\$ 74.00	\$ 2,960.00
8	12	SV-NZN8S-DC	Fan Tray,MASTR V, DC	\$ 910.00	\$ 673.40	\$ 8,080.80
9	16	SV-ZM2T	KIT, LOW PWR DC BLOCK MTG	\$ 1,395.00	\$ 1,032.30	\$ 16,516.80
10	20	SV-ZM2U	KIT, HIGH PWR DC BLOCK MTG	\$ 1,285.00	\$ 950.90	\$ 19,018.00
11	12	SV-CL2D-DC	Cable,3560v2 Switch, DC Power	\$ 27.00	\$ 19.98	\$ 239.76
12	4	DCKIT5000	DC Wiring Kit	\$ 5,000.00	\$ 5,000.00	\$ 20,000.00
13	4	BRAVOST2500	Standalone Inverter System 2500 VA	\$ 17,394.68	\$ 17,394.68	\$ 69,578.72
14	8	NE075AC48ATEZ	4085 watt rectifier module	\$ 696.80	\$ 696.80	\$ 5,574.40
15	1	Services	Labor - Professional Services	\$ 100,010.20	\$ 100,010.20	\$ 100,010.20

Shipping is Pre-Paid and Added to Invoice UNLESS OTHERWISE QUOTED

Quotation Totals

If your purchasing policy requires shipping charges added to the order, please advise your sales representative prior to submitting a purchase order.

Currency: US Dollar

Subtotal: \$ 447,870.36

Total: \$ 447,870.36

Sales Person Signature

Dailey and Wells Communications, Inc.

3440 E. Houston St., San Antonio, TX 78219

MCHD FY2023-04-02



Bill To:

Justin Evans
Montgomery County Hospital District
Please email all invoices to
accounts payable@mchd-tx.org
Accounts Payable
PO Box 478
Conroe, TX 77305
jevans@mchd-tx.org

Ship To:

Justin Evans
Montgomery County Hospital District
MCHD Radio Shop
Attention: Shipping & Receiving
1300 South Loop 336 West
Conroe, TX 77304
jevans@mchd-tx.org

Quotation

Quote Number: 2026-4778
Terms: Net 30 Days
Quote Date: 01/21/2026
Valid Until: 03/22/2026
Print Date: 01/21/2026

Quote Title: DC Power Migration (6 Sites)

Sales Person:
Michael Lee Lockwood
michael.lockwood@dwcomm.com
+1 (281) 713-0405

Line	Qty	Part Number	Description	List Price	Unit Price	Ext. Price
1	6	VS-CL9P	KIT,RT-SW,AC 1-6CH/DC 1-4CH	\$ 30.00	\$ 22.20	\$ 133.20
2	6	VS-CK3N	KIT,RT-SW,SW-SW,AC 7-8CH/DC 5-8CH	\$ 30.00	\$ 22.20	\$ 133.20
3	6	VS-CK3U	KIT,RT-RT,RT-SW,SW-SW,DC/DC REDUN/9-24CH	\$ 45.00	\$ 33.30	\$ 199.80
4	6	SAMD8R	POWER SUPPLY, DC, VIDA EDGE	\$ 255.00	\$ 188.70	\$ 1,132.20
5	114	SV-PS2P-DC	Power Supply,-48V,DC,MASTR V	\$ 3,610.00	\$ 2,671.40	\$ 304,539.60
6	114	SV-CA6Y	CABLE,DC DSTRBN,MV POWER SUPPLY 12 IN	\$ 32.00	\$ 23.68	\$ 2,699.52
7	60	SV-CA5J	CABLE,DC POWER,48 IN	\$ 100.00	\$ 74.00	\$ 4,440.00
8	18	SV-NZN8S-DC	Fan Tray,MASTR V, DC	\$ 910.00	\$ 673.40	\$ 12,121.20
9	24	SV-ZM2T	KIT, LOW PWR DC BLOCK MTG	\$ 1,395.00	\$ 1,032.30	\$ 24,775.20
10	30	SV-ZM2U	KIT, HIGH PWR DC BLOCK MTG	\$ 1,285.00	\$ 950.90	\$ 28,527.00
11	18	SV-CL2D-DC	Cable,3560v2 Switch, DC Power	\$ 27.00	\$ 19.98	\$ 359.64
12	6	DCKIT5000	DC Wiring Kit	\$ 5,000.00	\$ 5,000.00	\$ 30,000.00
13	6	BRAVOST2500	Standalone Inverter System 2500 VA	\$ 17,394.68	\$ 17,394.68	\$ 104,368.08
14	12	NE075AC48ATEZ	4085 watt rectifier module	\$ 696.80	\$ 696.80	\$ 8,361.60
15	1	Services	Labor - Professional Services	\$ 150,015.30	\$ 150,015.30	\$ 150,015.30

Shipping is Pre-Paid and Added to Invoice UNLESS OTHERWISE QUOTED

If your purchasing policy requires shipping charges added to the order, please advise your sales representative prior to submitting a purchase order.

Quotation Totals

Currency: US Dollar
Subtotal: \$ 671,805.54
Total: \$ 671,805.54


Sales Person Signature

AGENDA ITEM # 17

Board Mtg: 01/27/26

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 11/5/25 to 12/17/25

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>November</u>			
November 5, 2025	Yes	\$	40,639.97
November 12, 2025	Yes	\$	20,179.98
November 19, 2025	Yes	\$	17,501.78
November 26, 2025	Yes	\$	26,955.76
Total November Payments - MTD		\$	105,277.49
Monthly Budget - November 2025		\$	161,047.00
<u>December</u>			
December 3, 2025	No	\$	17,062.19
December 10, 2025	No	\$	66,874.66
December 17, 2025	No	\$	16,143.57
Total December Payments - MTD		\$	100,080.42
Monthly Budget - December 2025		\$	161,047.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 18

Board Mtg: 01/27/26

Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 01/01/26 through 01/31/26**

<u>Disbursement Date</u>	<u>Value of Services Provided by HCA and Affiliated Providers</u>
<u>January</u>	
January Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 277,162.00
Budgeted Amount January 2026	\$ 277,162.00
Over / (Under) Budget	\$ -

AGENDA ITEM # 19

Board Mtg.: 01/27/26

Montgomery County Hospital District
Financial Dashboard for December 2025
(dollars expressed in 000's)

	Dec 2025	Dec 2024	Var	Var %
Cash and Investments	51,030	47,614	3,416	7.2%
	Dec 2025	YTD	Total Annual	% YTD
Income Statement	Actual	Actual	Budget	Annual Budget
Revenue				
Tax Revenue	20,994	24,668	52,148	47.3%
EMS Net Revenue	2,502	7,720	30,475	25.3%
Other Revenue	580	1,622	9,873	16.4%
Total Revenue	24,076	34,010	92,496	36.8%
Expenses				
Payroll	4,607	14,058	59,706	23.5%
Operating	1,613	4,065	20,228	20.1%
Indigent Healthcare	435	1,223	5,259	23.2%
Total Operating Expenses	6,655	19,345	85,192	22.7%
Capital	527	2,428	19,922	12.2%
Total Expenditures	7,182	21,773	105,114	20.7%
Revenue Over / (Under) Expenses	16,895	12,237	(12,618)	

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Months	% of Total
3	25%

Total Tax Revenue: Year-to-date, we have collected \$24.6M, which is 47.3% of budgeted Total Tax Revenue.

EMS Net Revenue: Year-to-date, EMS Net Revenue is \$7.7M while billiable trips are 3.2% less than budget.

Other Revenue: Year-to-Date, Other Revenue is \$1.6M, which is 16.5% of budget.

Total Operating Expenses: Year-to-date, expenses 22.7% of budget.

Capital: Year-to-date, Capital Expenditures are \$2.4M.

Montgomery County Hospital District Balance Sheet

For the period ending Dec - Total Fund (10 & 22)

FY26

Assets

10100 - Petty Cash	1,400.00
11401 - MCHD Operating Account WF	2,283,949.28
11501 - PH Operating Account	200,000.00
11510 - MCPHD Operating Account-WF	69,446.74
12500 - Investments MMDA	24,956,622.43
13100 - TexPool	1,059,693.36
13300 - MCHD Investments WF Bank	10,427,009.12
13301 - PH Investments WF Bank	1,901,841.18
13400 - TexStar	1,041,671.59
13500 - Investments CD	9,088,807.52
Cash and Equivalents	51,030,441.22
14100 - A/R-EMS Billings	11,121,276.41
14200 - Allowance for Bad Debt	(1,827,577.55)
14300 - A/R Other	15,017,110.26
14305 - A/R Employee	18,563.92
14400 - A/R-Grant Revenue	136,623.24
14450 - Capital Lease Receivable	1,550,677.64
14605 - Capital Lease Interest Receivable	4,672.57
14700 - Taxes Receivable	29,475,278.33
14750 - Allowance for Bad Debt-Tax Rev	(421,256.38)
Receivables	55,075,368.44
14800 - Deposits	18,288.00
14900 - Prepaid Expenses	410,181.99
15000 - Inventory	1,400,031.29
Other Assets	1,828,501.28
Total Assets	107,934,310.94

Montgomery County Hospital District Balance Sheet

For the period ending Dec - Total Fund (10 & 22)

FY26

Liabilities

20500 - Accounts Payable	305,749.27
20600 - Accounts Payable-Other	11,901.11
21000 - Accrued Expenditures	2,360,893.13
21400 - Accrued Payroll	506,261.89
21525 - P/R-Charitable Deductions	7,676.50
21585 - P/R-Flexible Spending	26,126.48
21590 - P/R-Supplemental Insurance Premiums	(106.60)
21595 - P/R-Health Savings	20,391.29
21600 - Employee Deferred Comp.	10,099.68
21650 - TCDRS Defined Benefit Plan	824,110.53

Total Current Liabilities	4,073,103.28
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23000 - Deferred Tax Revenue	29,054,021.95
23200 - Deferred Revenue	127,393.06
23300 - Deferred Capital Lease Revenue	1,421,933.16

Deferred Inflow	30,603,348.17
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Total Liabilities	34,676,451.45
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Capital

30225 - Assigned - Open Purchase Orders	15,237,616.58
30400 - Nonspendable - Inventory	1,400,031.29
30700 - Nonspendable - Prepaids	410,181.99
32001 - Committed - Uncompensated Care	7,500,000.00
32002 - Committed - Capital Replacement	1,900,000.00
32003 - Committed - Capital Maintenance	100,000.00
32004 - Committed - Catastrophic Events	5,000,000.00
39000 - Unassigned Fund Balance	41,710,029.63

Capital	73,257,859.49
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Montgomery County Hospital District Balance Sheet

For the period ending Dec - Total Fund (10 & 22)

	FY26
Total Liabilities and Capital	107,934,310.94

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Dec - Total Fund (10 & 22)

	FY26 Base Current Month Actual	FY26 YTD YTD Actual	FY26 Base Total Annual Budget	%YTD Annual Budget
Total Department				
Revenue				
40000 - Tax Revenue	20,861,760.91	24,308,744.44	51,106,066.00	47.57%
40100 - Delinquent Tax Revenue	110,928.89	294,936.27	574,391.00	51.35%
40200 - Penalties and Interest	21,526.59	63,726.72	459,257.00	13.88%
40300 - Miscellaneous Tax Revenue	0.00	0.00	8,423.00	0.00%
Tax Revenue	20,994,216.39	24,667,407.43	52,148,137.00	47.30%
40500 - Advanced Life Support Revenue	4,615,714.46	13,832,476.69	58,824,083.00	23.51%
40550 - Basic Life Support Revenue	1,144,026.27	3,074,590.68	10,513,735.00	29.24%
40600 - Transfer Service Fees	0.00	0.00	8,052.00	0.00%
40650 - Non-Transport Fees	35,625.00	112,227.50	425,320.00	26.39%
40800 - Contractual Allowance	(1,861,653.17)	(5,441,752.77)	(22,940,767.00)	23.72%
40825 - Charity Care	(1,210,699.18)	(5,454,755.93)	(13,933,306.00)	39.15%
40850 - Provision for Bad Debt	(239,518.68)	1,536,274.81	(2,532,692.00)	60.66%
40875 - Recovery of Bad Debt	18,605.64	61,306.16	111,000.00	55.23%
EMS Net Revenue	2,502,100.34	7,720,367.14	30,475,425.00	25.33%
41025 - Ambulance Supplemental Payment Program	0.00	0.00	1,000,000.00	0.00%
41050 - Contract Revenue	1,636.38	7,507.12	209,451.00	3.58%
41075 - Dispatch Fees	9,336.00	27,810.00	385,612.00	7.21%
41105 - Education/Training Revenue	4,747.35	12,191.45	182,448.00	6.68%
41125 - Employee Medical Premiums	184,770.04	433,838.32	1,680,688.00	25.81%
41150 - EMS-Trauma Fund Income	0.00	0.00	30,000.00	0.00%
41175 - Gain/Loss on Sale of Assets	0.00	0.00	291,750.00	0.00%
41200 - Immunization Fees	765.00	3,987.38	24,456.00	16.30%
41225 - Inter Local 800 Mhz	0.00	0.00	329,996.00	0.00%
41250 - Interest Income	265.50	1,010.20	4,800.00	21.05%
41255 - Interest Income-Capital Lease	5,189.60	15,773.91	61,302.00	25.73%
41275 - Investment Income	132,386.53	480,011.94	2,276,000.00	21.09%
41325 - MDC Revenue - First Responders	0.00	450.00	90,150.00	0.50%
41350 - Miscellaneous Income	129,262.26	250,551.27	779,540.00	32.14%
41410 - P.A. Processing Fees	0.00	0.00	120.00	0.00%
41425 - Proceeds from Capital Lease	0.00	0.00	214,000.00	0.00%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Dec - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
41450 - Proceeds from Grant Funding	68,225.73	197,664.54	828,287.00	23.86%
41545 - Stand-By Fees	2,795.00	69,760.40	194,532.00	35.86%
41625 - Tobacco Settlement Proceeds	0.00	0.00	800,000.00	0.00%
41650 - Tower Contract Revenue	25,494.48	76,483.46	443,080.00	17.26%
41675 - VHF Project Revenue	10,793.75	32,344.28	0.00	0.00%
41700 - Weyland Bldg. Land Lease	4,265.82	12,797.48	47,192.00	27.12%
Other Revenue	579,933.44	1,622,181.75	9,873,404.00	16.43%
Total Revenue	24,076,250.17	34,009,956.32	92,496,966.00	36.77%

Expenditure

51100 - Regular Pay	2,796,529.90	8,171,132.24	33,958,932.00	24.06%
51200 - Overtime Pay	330,835.96	872,742.47	3,685,554.00	23.68%
51300 - Paid Time Off	448,891.44	1,130,041.39	4,009,279.00	28.19%
51400 - Stipend Pay	29,378.10	73,675.53	349,034.00	21.11%
51500 - Payroll Taxes	258,822.42	724,350.81	3,039,807.00	23.83%
51650 - TCDRS Plan	47,580.82	973,467.23	3,959,385.00	24.59%
51700 - Health & Dental	72,015.88	224,735.32	1,156,821.00	19.43%
51710 - Health Insurance Claims	539,405.04	1,644,526.49	8,416,836.00	19.54%
51720 - Health Insurance Admin Fees	83,750.00	242,987.20	1,130,280.00	21.50%
Payroll Expenses	4,607,209.56	14,057,658.68	59,705,928.00	23.54%
52000 - Accident Repair	1,056.39	1,056.39	60,000.00	1.76%
52100 - Accounting/Auditing Fees	0.00	0.00	56,100.00	0.00%
52200 - Advertising	699.00	699.00	16,600.00	4.21%
52300 - Bank Charges	145.20	160.20	0.00	0.00%
52500 - Bio-Waste Removal	4,401.79	13,227.36	50,400.00	26.24%
52600 - Books/Materials	16,122.83	24,601.88	268,143.00	9.17%
52700 - Business Licenses	996.00	2,031.42	59,963.00	3.39%
52725 - Capital Lease Expense	20,746.20	61,613.54	275,971.00	22.33%
52730 - Capital Lease Interest Expense	7,119.70	21,799.41	86,918.00	25.08%
52735 - Capital IT Subscription Assets Interest Expense	505.62	1,677.12	0.00	0.00%
52900 - Collection Fees	4,400.58	13,201.74	39,600.00	33.34%
52950 - Community Education	0.00	460.00	6,522.00	7.05%
53000 - Computer Maintenance	23,301.76	136,726.01	867,253.00	15.77%
53050 - Computer Software	448,504.60	755,053.79	1,904,557.00	39.64%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Dec - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
53075 - Computer Software - MDC First Responder	53,328.22	53,728.22	56,100.00	95.77%
53100 - Computer Supplies/Non-Capital	0.00	2,314.78	61,105.00	3.79%
53150 - Conferences - Fees, Travel, & Meals	10,026.10	42,006.58	250,149.00	16.79%
53300 - Contracted Services	88,234.11	374,299.06	1,941,754.00	19.28%
53310 - Contractual Obligations-County Appraisal	0.00	0.00	486,689.00	0.00%
53330 - Contractual Obligations-Other	20,854.61	70,538.95	197,923.00	35.64%
53335 - Contractual Obligations-Tax Collector Assessor	124.16	122,559.19	130,100.00	94.20%
53400 - Credit Card Processing Fee	5,436.73	16,645.21	58,116.00	28.64%
53500 - Customer Property Damage	269.95	5,025.17	20,000.00	25.13%
53550 - Customer Relations	5,624.40	16,873.20	85,400.00	19.76%
53800 - Disposable Linen	13,180.26	22,561.26	67,956.00	33.20%
53900 - Disposable Medical Supplies	69,666.51	200,749.89	1,767,052.00	11.36%
54000 - Drug Supplies	26,824.97	41,657.63	460,225.00	9.05%
54100 - Dues/Subscriptions	19,692.18	48,456.89	124,650.00	38.87%
54200 - Durable Medical Equipment	22,949.17	96,437.63	838,619.00	11.50%
54350 - Employee Health/Wellness	662.23	4,493.79	87,000.00	5.17%
54450 - Employee Recognition	34,713.51	44,892.59	154,950.00	28.97%
54500 - Equipment Rental	611.66	1,155.16	34,254.00	3.37%
54700 - Fuel-Auto	72,870.41	221,537.33	1,172,952.00	18.89%
54725 - Fuel-Non-Auto	0.00	0.00	8,000.00	0.00%
54800 - Hazardous Waste Removal	0.00	0.00	2,400.00	0.00%
54900 - Insurance	82,469.00	222,799.00	1,036,180.00	21.50%
55025 - Interest Expense	0.00	0.00	42,163.00	0.00%
55100 - Laundry Service & Purchase	237.15	556.71	2,100.00	26.51%
55400 - Leases/Contracts	3,602.26	13,342.49	80,436.00	16.59%
55500 - Legal Fees	5,271.83	13,140.82	166,000.00	7.92%
55600 - Maintenance & Repairs-Buildings	16,568.98	76,806.78	478,309.00	16.06%
55650 - Maintenance-Equipment	3,049.48	55,271.92	1,099,320.00	5.03%
55700 - Management Fees	11,181.83	34,603.09	112,200.00	30.84%
55900 - Meals - Business and Travel	0.00	43.76	1,250.00	3.50%
56100 - Meeting Expenses	4,256.87	5,985.87	45,250.00	13.23%
56200 - Mileage Reimbursements	462.91	1,058.58	9,252.00	11.44%
56300 - Office Supplies	1,030.70	4,327.76	14,071.00	30.76%
56500 - Other Services	660.12	1,320.24	6,000.00	22.00%
56600 - Oxygen & Gases	9,296.51	28,094.17	100,925.00	27.84%
56900 - Postage	2,666.41	8,228.98	28,082.00	29.30%
57000 - Printing Services	2,421.15	3,434.26	15,554.00	22.08%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Dec - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
57100 - Professional Fees	48,078.73	107,213.03	348,288.00	30.78%
57200 - Radio Repairs-Outsourced	973.75	973.75	66,000.00	1.48%
57225 - Radio-Parts	5,264.57	13,239.84	74,627.00	17.74%
57250 - Radios	0.00	0.00	73,500.00	0.00%
57300 - Recruit/Investigate	14,111.24	22,901.52	62,942.00	36.39%
57500 - Rent	12,657.90	37,884.58	184,328.00	20.55%
57650 - Repair-Equipment	2,291.50	17,017.40	56,020.00	30.38%
57725 - Shop Supplies	3,246.66	11,923.99	69,520.00	17.15%
57730 - Shop Tools	8,085.73	13,072.05	38,008.00	34.39%
57750 - Small Equipment & Furniture	140,238.56	250,468.49	699,079.00	35.83%
57800 - Special Events Supplies	2,648.44	2,648.44	9,250.00	28.63%
57900 - Station Supplies	4,649.76	11,114.14	73,620.00	15.10%
58100 - Supplemental Food	282.74	(1,074.84)	4,440.00	24.21%
58200 - Telephones-Cellular	11,949.21	65,375.12	157,183.00	41.59%
58310 - Telephones-Service	53,207.47	93,415.77	403,200.00	23.17%
58500 - Training & Continuing Education	32,039.67	76,760.80	450,428.00	17.04%
58600 - Travel Expenses	480.00	6,247.21	38,353.00	16.29%
58625 - Tuition Reimbursement	11,774.05	19,136.71	99,000.00	19.33%
58650 - Unemployment Expense	1,500.00	4,500.00	18,000.00	25.00%
58700 - Uniforms	10,279.20	33,103.29	336,575.00	9.84%
58800 - Utilities	40,542.56	89,881.13	478,320.00	18.79%
58900 - Vehicle-Batteries	214.06	3,718.10	37,500.00	9.91%
58950 - Vehicle-Fluids & Additives	4,162.10	6,921.23	39,504.00	17.52%
58975 - Vehicle-Oil & Lubricants	1,789.26	5,827.07	51,075.00	11.41%
59000 - Vehicle-Outside Services	2,516.29	2,921.29	23,992.00	12.18%
59050 - Vehicle-Parts	29,922.98	139,686.98	752,577.00	18.56%
59100 - Vehicle-Registration	47.50	92.75	2,496.00	3.72%
59150 - Vehicle-Tires	10,789.18	10,789.18	86,400.00	12.49%
59200 - Vehicle-Towing	440.00	2,069.00	12,000.00	17.24%
59350 - Worker's Compensation Insurance	42,294.00	129,893.00	546,825.00	23.75%
Operating Expenses	1,612,721.16	4,064,975.84	20,227,563.00	20.10%
59610 - 1115 Medicaid Waiver-Uncompensated Care	277,163.00	827,429.42	3,325,952.00	24.88%
59620 - Specialty Healthcare Providers	157,839.59	395,217.17	1,932,568.00	20.45%
Indigent Care Expenses	435,002.59	1,222,646.59	5,258,520.00	23.25%
59700 - Capital Purchase-Building/Improvements	4,925.00	6,000.00	6,753,042.00	0.09%

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the period ending Dec - Total Fund (10 & 22)

	FY26 Base	FY26 YTD	FY26 Base	
	Current Month Actual	YTD Actual	Total Annual Budget	%YTD Annual Budget
59720 - Capital Purchase-Equipment	208,082.18	897,766.80	7,639,187.00	11.75%
59740 - Capital Purchase-Land	0.00	0.00	750,000.00	0.00%
59760 - Capital Purchase-Leases	0.00	0.00	214,000.00	0.00%
59770 - Capital Purchase-Site Improvements	0.00	22,890.24	0.00	0.00%
59780 - Capital Purchase-Vehicles	313,825.00	1,501,625.00	4,566,225.00	32.89%
Capital Expenditures	526,832.18	2,428,282.04	19,922,454.00	12.19%
Total Expenditure	7,181,765.49	21,773,563.15	105,114,465.00	20.71%
Revenue over Expenditures	16,894,484.68	12,236,393.17	(12,617,499.00)	(0.97)

Montgomery County Hospital District Year-Over-Year Income Statement Comparison

For the period ending Dec

	FY26	FY25			FY26	FY25			FY26
	Current Month Actual - Dec	Last Year Month Actual - Dec	Month Variance	Month Variance %	YTD Actual	Last Year YTD Actual	YTD Variance	YTD Variance %	Total Annual Budget
Total Department									
Revenue									
Tax Revenue	20,994,216.39	20,028,661.64	965,554.75	4.82%	24,667,407.43	23,206,915.86	1,460,491.57	6.29%	52,148,137.00
EMS Net Revenue	2,502,100.34	2,539,609.96	(37,509.62)	1.48%	7,720,367.14	7,048,167.00	672,200.14	9.54%	30,475,425.00
Other Revenue	454,298.07	418,074.97	36,223.10	8.66%	1,257,433.75	1,538,142.95	(280,709.20)	18.25%	8,305,993.00
Total Revenue	23,950,614.80	22,986,346.57	964,268.23	4.19%	33,645,208.32	31,793,225.81	1,851,982.51	5.83%	90,929,555.00
Expenditure									
Payroll Expenses	4,509,022.60	4,294,382.78	214,639.82	5.00%	13,774,295.43	13,217,691.04	556,604.39	4.21%	58,461,771.00
Operating Expenses	1,607,400.16	1,457,882.53	149,517.63	10.26%	4,047,427.05	3,901,539.06	145,887.99	3.74%	20,120,211.00
Indigent Care Expenses	435,002.59	415,411.73	19,590.86	4.72%	1,222,646.59	1,218,478.16	4,168.43	0.34%	5,258,520.00
Capital Expenditures	526,832.18	1,759,560.75	(1,232,728.57)	70.06%	2,428,282.04	3,907,361.77	(1,479,079.73)	37.85%	19,886,854.00
Total Expenditure	7,078,257.53	7,927,237.79	(848,980.26)	10.71%	21,472,651.11	22,245,070.03	(772,418.92)	3.47%	103,727,356.00
Revenue over Expenditures	16,872,357.27	15,059,108.78	1,813,248.49	12.04%	12,172,557.21	9,548,155.78	2,624,401.43	27.49%	(12,797,801.00)

AGENDA ITEM # 19

Board Mtg.: 01/27/26

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Jan-25	Feb-25	Mar-25	Apr-24	May-25	Jun-25	Jul-25	Aug-25	Sep-24	Oct-25	Nov-25	Dec-25
A/R Balance	11,926,256	11,926,943	13,958,444	14,977,093	15,032,526	13,530,740	13,916,029	13,572,004	12,423,790	11,453,049	11,047,410	11,050,677
Charges	3,752,553	3,504,044	5,649,947	4,429,903	3,940,873	2,758,641	3,942,716	4,148,124	3,430,537	4,058,072	3,927,516	4,007,736
Total 6-Mo Charges	18,890,352	18,556,168	24,206,115	24,852,042	25,176,990	24,035,961	24,226,124	24,870,204	22,650,794	22,278,963	22,265,606	23,514,701
Avg Charge / Day *	104,946	103,090	134,478	138,067	139,872	133,533	134,590	138,168	125,838	123,772	123,698	130,637
A/R Days	114	116	104	108	107	101	103	98	99	93	89	85

* Accounts are aged from date of service.

** Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

*** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Jan-25	3,821,294	2,374,804	1,638,488	1,354,263	1,356,619	2,040,156	12,585,624	4,751,038	3,396,775
Feb-25	3,910,467	2,403,282	1,782,004	1,301,428	1,096,479	2,061,176	12,554,835	4,459,083	3,157,655
Mar-25	5,747,078	2,189,516	1,790,669	1,447,440	1,144,538	2,093,362	14,412,603	4,685,340	3,237,900
Apr-25	6,885,259	2,015,060	1,691,768	1,357,182	1,174,269	2,050,812	15,174,351	4,582,263	3,225,081
May-25	6,894,981	2,313,940	1,289,644	1,383,364	1,369,527	1,954,159	15,205,616	4,707,050	3,323,686
Jun-25	6,188,758	2,062,862	1,621,732	491,258	1,339,925	2,010,468	13,715,003	3,841,651	3,350,393
Jul-25	5,786,043	2,098,904	1,939,764	1,355,519	818,024	1,917,775	13,916,029	4,091,318	2,735,799
Aug-25	5,459,752	2,426,858	1,876,139	1,687,614	592,039	1,705,139	13,747,541	3,984,792	2,297,178
Sep-25	5,300,495	1,924,689	1,845,755	1,754,390	772,736	989,841	12,587,906	3,516,967	1,762,577
Oct-25	5,433,696	2,059,717	1,534,228	1,528,791	227,244	833,604	11,617,280	2,589,639	1,060,848
Nov-25	5,519,161	1,770,608	1,768,226	1,129,791	252,026	715,050	11,154,862	2,096,867	967,077
Dec-25	5,466,694	1,792,913	1,690,841	1,377,661	323,650	473,299	11,125,059	2,174,610	796,949

Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Jan-25	30%	19%	13%	11%	11%	16%	100%	38%	27%
Feb-25	31%	19%	14%	10%	9%	16%	100%	36%	25%
Mar-25	40%	15%	12%	10%	8%	15%	100%	33%	22%
Apr-25	45%	13%	11%	9%	8%	14%	100%	30%	21%
May-25	45%	15%	8%	9%	9%	13%	100%	31%	22%
Jun-25	45%	15%	12%	4%	10%	15%	100%	29%	20%
Jul-25	42%	15%	14%	10%	6%	14%	100%	28%	24%
Aug-25	40%	18%	14%	12%	4%	12%	100%	29%	17%
Sep-25	42%	15%	15%	14%	6%	8%	100%	28%	14%
Oct-25	47%	18%	13%	13%	2%	7%	100%	22%	9%
Nov-25	49%	16%	16%	10%	2%	6%	100%	19%	9%
Dec-25	49%	16%	15%	12%	3%	4%	100%	20%	7%

AGENDA ITEM # 19

Board Mtg.: 01/27/26

Montgomery County Hospital District Payer Mix and Service Mix

Payer Mix

Payer	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	12-Month Total
Medicare	2,792,186	2,758,211	2,862,045	2,676,858	2,815,333	2,477,837	2,895,193	2,828,759	2,543,276	2,755,496	2,699,838	2,941,091	33,046,124
Medicaid	495,314	463,573	574,305	533,251	569,783	485,895	572,444	575,914	507,742	548,352	519,593	611,301	6,457,467
Insurance	1,396,860	1,258,676	1,476,601	1,497,994	1,572,392	1,321,652	1,677,534	1,665,041	1,440,157	1,608,896	1,518,399	1,470,755	17,904,957
Facility Contract	2,474								0				2,474
Bill Patient	945,575	832,256	849,744	834,049	880,949	742,673	874,777	890,038	772,981	839,827	776,241	790,823	10,029,932
Standby	-2,318	3,419	12,727	33,685	20,397	11,051	10,848	5,247	36,293	39,366	27,587	2,795	201,096
Total	5,630,091	5,316,134	5,775,422	5,575,836	5,858,854	5,039,109	6,030,797	5,964,999	5,300,448	5,791,937	5,541,658	5,816,766	67,642,050

Payer	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	12-Month %
Medicare	49.6%	51.8%	49.6%	48.0%	48.1%	49.2%	48.0%	47.4%	48.0%	47.6%	48.7%	50.6%	48.9%
Medicaid	8.8%	8.7%	9.9%	9.6%	9.7%	9.6%	9.5%	9.7%	9.6%	9.5%	9.4%	10.5%	9.6%
Insurance	24.8%	23.7%	25.6%	26.9%	26.8%	26.2%	27.8%	27.9%	27.2%	27.8%	27.4%	25.3%	26.5%
Facility Contract	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%
Bill Patient	16.8%	15.7%	14.7%	15.0%	15.0%	14.7%	14.5%	14.9%	14.6%	14.5%	14.0%	13.6%	14.9%
Standby	0.0%	0.1%	0.2%	0.6%	0.3%	0.2%	0.2%	0.1%	0.7%	0.7%	0.5%	0.0%	0.3%
Total	100.0%	100.0%	100.0%	100.1%	99.9%	99.9%	100.0%	100.0%	100.1%	100.1%	100.0%	100.0%	100%

Service Mix

Payer	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	12-Month Total
ALS	3,820	3,442	3,830	3,702	3,904	3,288	4,015	3,971	3,456	3,774	3,560	3,656	44,418
BLS	769	700	861	849	909	855	894	876	868	925	939	1,108	10,553
Other	279	267	273	285	314	277	286	323	247	293	321	285	3,450
Transfer	3								0				3
Standby	2	2	16	29	22	14	13	5	54	58	44	5	264
Total	4,873	4,411	4,980	4,865	5,149	4,434	5,208	5,175	4,625	5,050	4,864	5,054	58,688

Payer	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	12-Month %
ALS	78.4%	78.0%	76.9%	76.1%	75.9%	74.2%	77.1%	76.7%	74.7%	74.7%	73.2%	72.3%	75.7%
BLS	15.8%	15.9%	17.3%	17.5%	17.7%	19.3%	17.2%	16.9%	18.8%	18.3%	19.3%	21.9%	18.0%
Other	5.7%	6.1%	5.5%	5.9%	6.1%	6.2%	5.5%	6.2%	5.3%	5.8%	6.6%	5.6%	5.9%
Transfer	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Standby	0.0%	0.0%	0.3%	0.6%	0.4%	0.3%	0.2%	0.1%	1.2%	1.1%	0.9%	0.1%	0.4%
Total	100.0%	100.0%	100.0%	100.1%	100.1%	100.0%	100.0%	99.9%	100.0%	99.9%	100.0%	99.9%	100.0%

AGENDA ITEM # 19

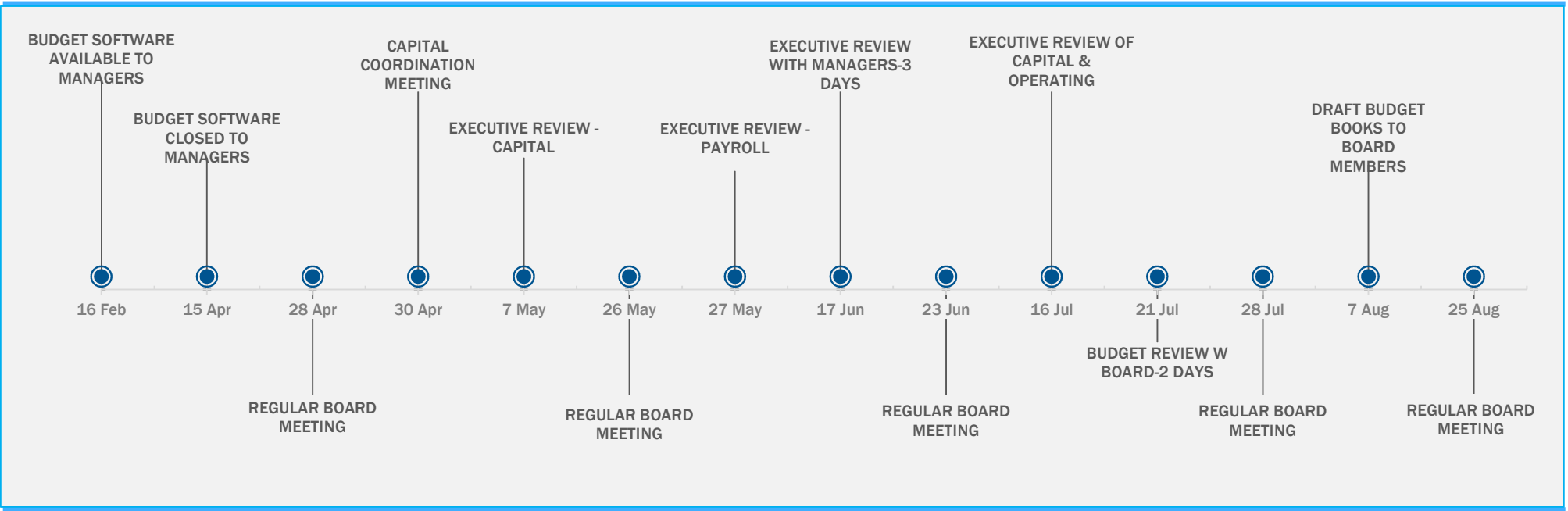
Board Mtg.: 1/27/26

Montgomery County Hospital District Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days					\$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
Jan-25	778,860	-	-	(2)	(2)	778,857	778,858
Feb-25	197,880	-	-	(2)	(2)	197,876	197,878
Mar-25	898,003	-	-	(2)	(2)	898,000	898,002
Apr-25	382,313	-	-	(2)	(2)	382,309	382,311
May-25	493,520	-	-	(2)	(2)	493,517	493,519
Jun-25	501,634	-	-	(2)	(2)	501,631	501,633
Jul-25	902,742	-	-	(2)	(2)	902,738	902,740
Aug-25	434,009	-	-	(2)	(2)	434,005	434,007
Sep-25	-	-	-	-	-	-	-
Oct-25	577,837	-	-	-	-	577,837	577,837
Nov-25	163,868	-	-	-	-	163,868	163,868
Dec-25	304,733	-	-	-	-	304,733	304,733

MCHD FYE 2027 Budget Timeline



Agenda Item # 21



To: Board of Directors

From: Brett Allen, CFO

Date: January 27, 2026

Re: CD Investment at SouthState Bank

Consider and act on resolution to approve CD investment at SouthState Bank.

At MCHD's request, Valley View Consulting performed a rate solicitation to invest \$5 million.

SouthState Bank's response was the most favorable for MCHD's needs:

Instrument:	Certificate of Deposit
Term:	12 months
Rate:	3.75% APR; 3.82% APY

AGENDA ITEM # 22

Consider and act on payment of District invoices (Charles Shirley,Treasurer-MCHD Board)

TOTAL FOR
INVOICES

\$5,672,298.31

Montgomery County Hospital District

Expense Allocation Report

Board Meeting 01/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
ABC100 ABC Pest Control of Houston, Inc.	11/16/2025	90776503	Bedbug One Time Commercial Service	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,206.00
	12/1/2025	90780569	Bed Bug One Time Commercial Treatment	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,900.00
	12/1/2025	90780418	Bed Bug One Time Commercial K-9 Inspection	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,206.00
Total - ABC100 ABC Pest Control of Houston, Inc.						\$4,312.00
ABE120 Lauren Bates	12/8/2025	ABE*12082025	2025 Accounting Employee of the Year	10-025-54450	54450 - Employee Recognition	\$100.00
	Total - ABE120 Lauren Bates					\$100.00
ACC103 Lexisnexis Risk Data Mgmt, Inc	11/10/2025	1100206142	FY26 BPO - LexisNexis - Search for Patient Inform	10-011-53300	53300 - Contracted Services	\$750.50
	12/1/2025	1100233572	FY26 BPO - LexisNexis - Search for Patient Inform	10-011-53300	53300 - Contracted Services	\$669.50
	12/1/2025	1100223392	FY26 BPO - LexisNexis - Search for Patient Inform	10-011-53300	53300 - Contracted Services	\$1,171.00
Total - ACC103 Lexisnexis Risk Data Mgmt, Inc						\$2,591.00
ACC115 Alonti Cafe & Catering	11/6/2025	2133962	Bill Only- Field NEOP Lunch 11/6/25	10-025-58500	58500 - Training & Continuing Educatic	\$549.11
	11/14/2025	2132991	Bill Only- Field NEOP Day 1 Lunch- Invoice# 2132	10-025-58500	58500 - Training & Continuing Educatic	\$360.89
Total - ACC115 Alonti Cafe & Catering						\$910.00
ACT107 Active 911, Inc	12/3/2025	654674	Additional Active911 licenses for current NEOP cl	10-045-53050	53050 - Computer Software	\$121.80
	Total - ACT107 Active 911, Inc					\$121.80
ADA102 Adandy Cabling	11/20/2025	1085	Data Cable Runs for Yo-Deck Installs Phase II	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,575.00
	Total - ADA102 Adandy Cabling					\$1,575.00
ADA107 Kelcie Adams	11/24/2025	ADA11232025	Texas EMS Conference 11/23/25-11/26/25	10-007-53150	53150 - Conferences - Fees, Travel, &	\$236.00
	12/9/2025	ADA*12092025	Chief of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
	Total - ADA107 Kelcie Adams					\$336.00
AHA100 American Heart Association, Inc. (A	12/1/2025	SCPR236530	eCards for CPR classes	10-009-52600	52600 - Books/Materials	\$7,663.50
	12/1/2025	SCPR233027	AHA just came out with their 2025 update and req	10-009-52600	52600 - Books/Materials	\$1,166.77
	Total - AHA100 American Heart Association, Inc. (AHA)					\$8,830.27
AMB100 Ambassador Services, LLC	12/1/2025	INV109579	Janitorial Services Proposal RFP No. FY2026-016	10-016-53330	53330 - Contractual Obligations-Other	\$7,888.80
	12/1/2025	INV109083	Janitorial Services Proposal RFP No. FY2026-016	10-016-53330	53330 - Contractual Obligations-Other	\$7,888.80
	12/2/2025	INV109740	Janitorial Services Proposal RFP No. FY2026-016	10-016-53330	53330 - Contractual Obligations-Other	\$10,819.35
	Total - AMB100 Ambassador Services, LLC					\$26,596.95
ANI100 Anixter, Inc.	11/6/2025	47K078900	Parts for new units	10-010-59050	59050 - Vehicle-Parts	\$2,932.62
	Total - ANI100 Anixter, Inc.					\$2,932.62
AST102 Astudillo, Oscar	12/1/2025	AST*12212025	WELLNESS - 12/22/2025	10-025-54350	54350 - Employee Health/Wellness	\$100.00
	Total - AST102 Astudillo, Oscar					\$100.00
ATA102 Atascocita Volunteer Fire Dept Inc	12/12/2025	2758	UTV Ironman 2025	10-027-57800	57800 - Special Events Supplies	\$1,300.00
	12/12/2025	2757	UTV Standby Ironman 2024	10-027-57800	57800 - Special Events Supplies	\$1,300.00
	Total - ATA102 Atascocita Volunteer Fire Dept Inc					\$2,600.00

Montgomery County Hospital District

Expense Allocation Report

Board Meeting 01/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
ATT103 AT&T Mobility-Roc (6463)	12/1/2025	287283884314X11272025	10/29/25-11/19/25	10-004-58200	58200 - Telephones-Cellular	\$50.88
	12/1/2025	287283884314X11272025	10/29/25-11/19/25	10-015-58200	58200 - Telephones-Cellular	\$310.58
	Total - ATT103 AT&T Mobility-Roc (6463)					\$361.46
ATT105 AT&T (5001)	11/13/2025	7131652005 11.13.25	HISD T1 ISSI 10/21-25-11/20/25	10-004-58310	58310 - Telephones-Service	\$241.10
	12/18/2025	7131652005	HISD T1 ISSI 11/21/25-12/20/25	10-004-58310	58310 - Telephones-Service	\$241.10
	Total - ATT105 AT&T (5001)					\$482.20
BAL106 Ball Chain Manufacturing Co. Inc.	12/1/2025	92170		10-027-57000	57000 - Printing Services	\$283.50
	12/1/2025	92170		10-027-57000	57000 - Printing Services	\$2,126.00
	Total - BAL106 Ball Chain Manufacturing Co. Inc.					\$2,409.50
BCB102 BCBS of Texas (POB 731428)	11/2/2025	523323341100	Weekly Claims 10/25/25-10/31/25	10-025-51710	51710 - Health Insurance Claims	\$190,723.45
	11/9/2025	523323554150	Weekly Claims 11/01/25-11/07/25	10-025-51710	51710 - Health Insurance Claims	\$133,625.66
	11/16/2025	523325401160	Weekly Claims 11/08/25-11/14/25	10-025-51710	51710 - Health Insurance Claims	\$120,789.30
	11/23/2025	523320354456	Weekly Claims 11/15/25-11/21/25	10-025-51710	51710 - Health Insurance Claims	\$94,739.96
	11/30/2025	523323566578	Weekly Claims 11/22/25-11/28/25	10-025-51710	51710 - Health Insurance Claims	\$120,184.58
	12/2/2025	131644000764	Admin Fee 10/01/25-10/31/25	10-025-51720	51720 - Health Insurance Admin Fees	\$71,582.17
	12/7/2025	523325821931	Weekly Claims 11/29/25-12/05/25	10-025-51710	51710 - Health Insurance Claims	\$85,536.39
	12/14/2025	523321114139	Weekly Claims 12/06/25-12/12/25	10-025-51710	51710 - Health Insurance Claims	\$112,234.55
	12/21/2025	523329213246	Weekly Claims 12/13/25-12/19/25	10-025-51710	51710 - Health Insurance Claims	\$223,521.15
	12/28/2025	523322256701	Weekly Claims 12/20/25-12/26/25	10-025-51710	51710 - Health Insurance Claims	\$97,283.35
	Total - BCB102 BCBS of Texas (POB 731428)					\$1,250,220.56
BEA103 Alina Beasley	11/19/2025	BEA*11172025	Tuition	10-025-58625	58625 - Tuition Reimbursement	\$3,466.66
	Total - BEA103 Alina Beasley					\$3,466.66
BEY101 Beyond Trust Corporation	11/7/2025	IN136592	Beyond Trust Remote Access Software Annual R	10-015-53000	53000 - Computer Maintenance	\$10,918.63
	Total - BEY101 Beyond Trust Corporation					\$10,918.63
BHF100 B & H Photo & Electronics Corp	11/13/2025	238875319	18" microphone for new boardroom lectern	10-015-57750	57750 - Small Equipment & Furniture	\$305.41
	Total - BHF100 B & H Photo & Electronics Corp					\$305.41
BON178 Heddi Bonham	12/2/2025	BON*11212025	Mileage TX Public Purchasing Conf 11/17/25-11/1	10-047-53150	53150 - Conferences - Fees, Travel, &	\$259.28
	Total - BON178 Heddi Bonham					\$259.28
BOO100 Boon-Chapman (Prime Dx)	12/3/2025	S0030006781	Monthly budgeted management fees for case mar	10-002-55700	55700 - Management Fees	\$12,421.08
	12/9/2025	S0030006866	Management fees for case management support t	10-002-55700	55700 - Management Fees	\$8,900.18
	Total - BOO100 Boon-Chapman (Prime Dx)					\$21,321.26
BOR101 Michael Borski	12/9/2025	BOR*12092025	Attendant of the Year	10-025-54450	54450 - Employee Recognition	\$100.00
	Total - BOR101 Michael Borski					\$100.00
BOU114 Bound Tree Medical, LLC	11/1/2025	85960251	Restocking of Medical Supplies for the Warehouse	10-008-53900	53900 - Disposable Medical Supplies	\$6,588.10
	11/1/2025	85960250	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$526.08
	11/1/2025	85976711	Restocking of Medical Supplies 10-29-	10-008-53800	53800 - Disposable Linen	\$2,814.00

Montgomery County Hospital District

Expense Allocation Report

Board Meeting 01/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	11/1/2025	85960251	Restocking of Medical Supplies for the Warehouse	10-008-53800	53800 - Disposable Linen	\$2,814.00
	11/1/2025	85976711	Restocking of Medical Supplies 10-29-	10-009-54000	54000 - Drug Supplies	\$2,698.80
	11/1/2025	85976711	Restocking of Medical Supplies 10-29-	10-008-53900	53900 - Disposable Medical Supplies	\$1,304.80
	11/1/2025	85960251	Restocking of Medical Supplies for the Warehouse	10-009-54000	54000 - Drug Supplies	\$2,188.80
	11/1/2025	85978333	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$219.50
	11/6/2025	85985263	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$463.64
	11/6/2025	85985264		10-009-54000	54000 - Drug Supplies	\$1,136.10
	11/6/2025	85985264		10-008-53800	53800 - Disposable Linen	\$1,608.00
	11/6/2025	85985264		10-008-53900	53900 - Disposable Medical Supplies	\$11,458.80
	12/2/2025	86012243	Medical Supply Bid	10-008-53800	53800 - Disposable Linen	\$2,412.00
	12/2/2025	86012243	Medical Supply Bid	10-008-53900	53900 - Disposable Medical Supplies	\$23,992.30
	12/2/2025	86012243	Medical Supply Bid	10-009-54000	54000 - Drug Supplies	\$2,030.00
	12/3/2025	86014258	Medical Supply Bid	10-008-53900	53900 - Disposable Medical Supplies	\$854.00
	12/4/2025	86016063	Nitrile Gloves Various Sizes	10-008-53900	53900 - Disposable Medical Supplies	\$7,693.00
	12/5/2025	85864074	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$844.00
					Total - BOU114 Bound Tree Medical, LLC	\$71,645.92
BRA100 Justin Braml	11/14/2025	BRA*11142025	EXPENSE - Business Licenses	10-015-52700	52700 - Business Licenses	\$10.21
					Total - BRA100 Justin Braml	\$10.21
BRI101 James Briggs	11/21/2025	BRI*11212025	PER DIEM - Texas EMS Conference (11/23/2025	10-009-53150	53150 - Conferences - Fees, Travel, &	\$236.00
					Total - BRI101 James Briggs	\$236.00
BRO103 Kelsey Parker	11/5/2025	BRO*10292025C	October 2025 Employee of the Month - Field	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - BRO103 Kelsey Parker	\$100.00
BUL108 Megan Bullinger	11/5/2025	BUL*10292025	October Employee of the Month - Field	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - BUL108 Megan Bullinger	\$100.00
BUR108 Michael Burt	11/5/2025	BUR*11052025	MILEAGE - (11/05/2025 - 11/05/2025)	10-007-56200	56200 - Mileage Reimbursements	\$16.10
					Total - BUR108 Michael Burt	\$16.10
BVM100 Barrington Ventures TD Db	12/10/2025	0200620	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$818.89
					Total - BVM100 Barrington Ventures TD Db	\$818.89
CAM100 James Campbell	11/24/2025	CAM11232025	Texas EMS Conference 11/23/25-11/26/25	10-007-53150	53150 - Conferences - Fees, Travel, &	\$236.00
					Total - CAM100 James Campbell	\$236.00
CAN105 Canon Financial Services, Inc.	11/7/2025	41955171	Canon Copier Rental 10/01/2025 - 10/31/2025	10-015-55400	55400 - Leases/Contracts	\$4,608.00
	11/11/2025	42131921	Canon Copier Rental 11/01/2025 - 11/30/2025	10-015-55400	55400 - Leases/Contracts	\$4,608.00
					Total - CAN105 Canon Financial Services, Inc.	\$9,216.00
CAR119 Carahsoft Technology Corporation	12/12/2025	IN2155485	Renewal of LinkedIn Learning Solutions	10-009-54100	54100 - Dues/Subscriptions	\$13,365.00
					Total - CAR119 Carahsoft Technology Corporation	\$13,365.00
CCI101 Consolidated Communications-Txu	11/14/2025	9365391160/0 11.14.25	Monthly Charges 10/21/25-11/20/25	10-015-58310	58310 - Telephones-Service	\$17,501.84

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	12/21/2025	9365391160/0 12.21.25	Admin 12/21/25-01/20/26	10-015-58310	58310 - Telephones-Service	\$17,501.24
Total - CC101 Consolidated Communications-Txu						\$35,003.08
CDW113 CDW Government, Inc.	11/4/2025	AG7SE2K	Ethernet couplers for Ambulance MDCs	10-015-57750	57750 - Small Equipment & Furniture	\$658.80
	11/7/2025	AG79B9B	Eaton ATS for Boardroom Remodel Project	10-015-57750	57750 - Small Equipment & Furniture	\$1,056.65
	11/14/2025	AG8766W	Requesting two monitors for Procurement from CI	10-015-57750	57750 - Small Equipment & Furniture	\$307.18
	11/15/2025	AG9AW3H	Eaton UPS for admin building IDF1 and shelf spar	10-015-57750	57750 - Small Equipment & Furniture	\$4,812.58
	11/15/2025	AG9AW3J	Eaton UPS for EMS Station 16 and shelf spare	10-015-57750	57750 - Small Equipment & Furniture	\$2,946.88
	12/10/2025	AH2384V	Undelete Server Subscription License	10-015-53050	53050 - Computer Software	\$376.56
Total - CDW113 CDW Government, Inc.						\$10,158.65
CEN104 TargetSolutions Learning (Centrelea	11/3/2025	INV130627	December TS Learn TS Records TS Maint Fee	10-009-58500	58500 - Training & Continuing Educatic	\$8,714.39
	12/10/2025	INV129332	November TS Learn TS Records TS Maint Fee	10-009-58500	58500 - Training & Continuing Educatic	\$8,461.84
	12/12/2025	INV132945	January TS Learn TS Records TS Maint Fee	10-009-58500	58500 - Training & Continuing Educatic	\$8,714.39
Total - CEN104 TargetSolutions Learning (Centrelearn Solutions, LLC)						\$25,890.62
CEN112 Centerpoint Energy (Rel109)	11/3/2025	98816148 11.03.25	Station 14 09/14/25-10/14/25	10-016-58800	58800 - Utilities	\$47.28
	11/3/2025	64006986422 11.03.25	Station 43 09/12/25-10/14/25	10-016-58800	58800 - Utilities	\$39.11
	11/3/2025	64013049610 11.03.25	Station 45 09/12/25-10/14/25	10-016-58800	58800 - Utilities	\$38.21
	11/13/2025	92013168 11.13.25	Station 30 09/25/25-10/22/25	10-016-58800	58800 - Utilities	\$48.95
	11/14/2025	64015806066 11.14.25	Robinson Tower 09/25/25-10/23/25	10-004-58800	58800 - Utilities	\$37.32
	11/17/2025	88796735 11.17.25	Station 20 09/25/25-10/24/25	10-016-58800	58800 - Utilities	\$73.10
	11/21/2025	88589239 11.21.25	Admin 10/03/25-11/03/25	10-016-58800	58800 - Utilities	\$297.60
	11/25/2025	88820089 11.25.25	Station 10 10/06/25-11/04/25	10-016-58800	58800 - Utilities	\$56.11
	11/25/2025	64018941639 11.25.25	Station 15 10/06/25-11/04/25	10-016-58800	58800 - Utilities	\$35.61
	12/2/2025	64013049610 12.02.25	Station 45 10/14/25-11/11/25	10-016-58800	58800 - Utilities	\$38.21
	12/2/2025	64006986422 12.02.25	Station 42 10/14/25-11/11/15	10-016-58800	58800 - Utilities	\$40.00
	12/2/2025	98116148 12.02.25	Station 14 10/14/25-11/11/25	10-016-58800	58800 - Utilities	\$46.35
	12/16/2025	92013168 12.16.25	Station 30 10/22/25-11/21/25	10-016-58800	58800 - Utilities	\$48.95
	12/17/2025	64015806066 12.17.25	Robinson Tower 10/23/25-11/22/25	10-004-58800	58800 - Utilities	\$37.32
	12/18/2025	88796735 12.18.25		10-016-58800	58800 - Utilities	\$110.68
	12/24/2025	88589239 12.24.25	Admin 11/03/25-12/04/25	10-016-58800	58800 - Utilities	\$1,285.89
	12/26/2025	88820089 12.26.25	Station 10 11/04/25-12/04/25	10-016-58800	58800 - Utilities	\$48.95
	12/26/2025	64018941639 12.26.25	Station 15 11/04/25-12/04/25	10-016-58800	58800 - Utilities	\$33.49
Total - CEN112 Centerpoint Energy (Rel109)						\$2,363.13
CHA115 Chase Pest Control, Inc.	11/1/2025	75915	Bill Only Pest Control at Station 30 & 31	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	11/1/2025	75917	Bill Only Pest Control at Station 30 & 31	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	11/1/2025	75998	Pest Control for Station 10	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$145.00
	11/1/2025	75997	Pest Control for Station 32	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	11/14/2025	77703	Pest Control Exterior Service/Bi-Monthly	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$175.00
	11/14/2025	77655	Pest Control Exterior Service/Bi-Monthly	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
	11/14/2025	77701	Pest Control Exterior Service/Bi-Monthly	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$185.00
	11/20/2025	77918	Pest Control Exterior Service/Bi-Monthly	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$200.00
	11/24/2025	77702	Pest Control Exterior Service/Bi-Monthly	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$195.00
	11/24/2025	77700	Pest Control Exterior Service/Bi-Monthly	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00

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	11/24/2025	77704	Pest Control Exterior Service/Bi-Monthly	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$155.00
					Total - CHA115 Chase Pest Control, Inc.	\$1,830.00
CIV100 Civicplus, LLC Db a Archivesocial, LL	11/7/2025	#343927	Bill Only- Annual Subscription for Public Informatic	10-026-53050	53050 - Computer Software	\$7,924.77
					Total - CIV100 Civicplus, LLC Db a Archivesocial, LLC 45-4844733	\$7,924.77
CLA105 Travis Clay	11/24/2025	CLA11232025	Texas EMS Conference 11/22/25-11/26/25	10-007-53150	53150 - Conferences - Fees, Travel, &	\$316.00
	12/1/2025	CLA*11212025	PER DIEM - Texas EMS Conference (11/23/2025	10-007-53150	53150 - Conferences - Fees, Travel, &	\$258.00
	12/2/2025	CLA*12022025	EXPENSE - Texas EMS Conference	10-007-53150	53150 - Conferences - Fees, Travel, &	\$72.00
					Total - CLA105 Travis Clay	\$646.00
COB102 Coburn Supply Company, Inc.	12/4/2025	536225049	Multi Plus Dual Belts, Station 31	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$18.42
	12/11/2025	536225208	Capacitors (2) for Ice Machine in Fleet Bay	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$38.34
					Total - COB102 Coburn Supply Company, Inc.	\$56.76
COC150 Kenneth Cochran	12/8/2025	COC*12082025	2025 Radio/Facilities of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - COC150 Kenneth Cochran	\$100.00
COM115 Comcast Corporation (Pob 60533)	11/14/2025	253941813	Monthly Charge 10/15/25-11/14/25	10-015-58310	58310 - Telephones-Service	\$3,365.79
	11/21/2025	2080546356 11.21.25	Station 21 11/05/25-12/04/25	10-015-58310	58310 - Telephones-Service	\$61.65
	12/1/2025	2080546356 12.01.25	Station 21 12/05/25-01/04/26	10-015-58310	58310 - Telephones-Service	\$90.56
					Total - COM115 Comcast Corporation (Pob 60533)	\$3,518.00
COM116 Comcast (Pob 37601)	12/15/2025	256413004	11/15/25 - 12/14/25	10-015-58310	58310 - Telephones-Service	\$3,365.79
					Total - COM116 Comcast (Pob 37601)	\$3,365.79
CON119 Jesus Contreras	11/24/2025	CON11232025	Texas EMS Conference 11/23/25-11/26/25	10-007-53150	53150 - Conferences - Fees, Travel, &	\$236.00
	12/8/2025	CON*12082025	2025 In Charge of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - CON119 Jesus Contreras	\$336.00
CON135 Conroe Welding Supply, Inc.	11/3/2025	CT 299166	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.94
	11/3/2025	PS 552477	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$128.92
	11/3/2025	PS 552146	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.97
	11/3/2025	PS 552474	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$51.97
	11/3/2025	CT 299736	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$128.90
	11/3/2025	PS 552478	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$128.93
	11/4/2025	CT 299693	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$216.87
	11/5/2025	CT 299891	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$205.86
	11/5/2025	CT 299807	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.93
	11/5/2025	CT 300108	Nitrous oxide	10-008-56600	56600 - Oxygen & Gases	\$246.76
	11/6/2025	CT 299060	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.92
	11/6/2025	CT 299991	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$128.95
	11/7/2025	CT 300067	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.91
	11/10/2025	PS 552815	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.96
	11/10/2025	PS 552819	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.98
	11/11/2025	CT 300737	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$157.17

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	11/12/2025	CT 300266	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.95
	11/12/2025	CT 300123	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$205.85
	11/12/2025	CT 300944	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$194.84
	11/13/2025	CT 300679	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$76.92
	11/13/2025	CT 300678	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$109.00
	11/17/2025	PS 553182	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.98
	11/17/2025	PS 552814	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.96
	11/17/2025	PS 553180	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.95
	11/17/2025	CT 301006	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.95
	11/17/2025	PS 552817	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.98
	11/18/2025	CT 301673	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$175.42
	11/18/2025	CT 301670	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$293.74
	11/18/2025	CT 301660	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$150.89
	11/19/2025	CT 301946	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$107.43
	11/20/2025	CT 301496	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$161.90
	11/20/2025	CT 301921	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$150.91
	11/20/2025	CT 302072	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$183.89
	11/21/2025	CT 302026	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$205.87
	11/24/2025	PS 553498	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.96
	11/24/2025	PS 553494	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$51.99
	11/24/2025	PS 553500	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.96
	11/25/2025	CT 302407	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$216.90
	11/25/2025	CT 302639	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$403.70
	11/25/2025	PS 553499	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.91
	11/26/2025	CT 302007	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.91
	11/28/2025	CT 302665	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$172.88
	11/30/2025	R 11250990	Cylinder rental - Station 25	10-008-56600	56600 - Oxygen & Gases	\$57.69
	11/30/2025	R 11250971	Cylinder rental - Station 43	10-008-56600	56600 - Oxygen & Gases	\$3.45
	11/30/2025	R 11250981	Cylinder rental - Station 40	10-008-56600	56600 - Oxygen & Gases	\$6.90
	11/30/2025	R 11250973	Cylinder rental - Station 44	10-008-56600	56600 - Oxygen & Gases	\$6.90
	11/30/2025	R 11250980	Cylinder rental - Station 41	10-008-56600	56600 - Oxygen & Gases	\$10.35
	11/30/2025	R 11250974	Cylinder rental - Station 10	10-008-56600	56600 - Oxygen & Gases	\$6.90
	11/30/2025	R 11250976	Cylinder rental - Station 12	10-008-56600	56600 - Oxygen & Gases	\$6.90
	11/30/2025	R 11250984	Cylinder rental - Station 23	10-008-56600	56600 - Oxygen & Gases	\$3.45
	11/30/2025	R 11250978	Cylinder rental - Station 31	10-008-56600	56600 - Oxygen & Gases	\$6.90
	11/30/2025	R 11250975	Cylinder rental - Station 33	10-008-56600	56600 - Oxygen & Gases	\$6.90
	11/30/2025	R 11250986	Cylinder rental - Station 21	10-008-56600	56600 - Oxygen & Gases	\$10.35
	11/30/2025	R 11251456	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$72.20
	11/30/2025	R 11250970	Cylinder rental - Station 11	10-008-56600	56600 - Oxygen & Gases	\$37.50
	11/30/2025	R 11250983	Cylinder rental - Station 20	10-008-56600	56600 - Oxygen & Gases	\$3.45
	11/30/2025	R 11250993	Cylinder rental - Station 15	10-008-56600	56600 - Oxygen & Gases	\$179.01
	11/30/2025	R 11250989	Cylinder rental - Station 45	10-008-56600	56600 - Oxygen & Gases	\$6.90
	12/1/2025	PS 553743	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$51.97
	12/1/2025	CT 302956	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.93
	12/1/2025	PS 553740	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.95
	12/1/2025	PS 553741	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.96

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	12/2/2025	CT 303148	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.94
	12/2/2025	C 446	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.98
	12/2/2025	CT 302871	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.94
	12/2/2025	CT 303289	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$326.77
	12/4/2025	CT 303576	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.37
	12/8/2025	PS 554094	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$128.93
	12/8/2025	PS 553737	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.97
	12/8/2025	PS 554092	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$84.96
	12/9/2025	CT 304059	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.95
	12/9/2025	CT 304286	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$513.54
	12/9/2025	CT 304380	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$315.76
	12/10/2025	CT 304628	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$13.60
	12/11/2025	CT 304830	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$123.44
	12/11/2025	CT 304660	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$216.85
	12/12/2025	CT 304833	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$73.92
	12/12/2025	CT 304630	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$172.88
	12/12/2025	CT 304799	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$249.85
	12/15/2025	PS 554439	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.92
	12/15/2025	PS 554455	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.94
	12/15/2025	CT 304629	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$139.91
	12/16/2025	PS 554436	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$40.98
	12/16/2025	CT 305343	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$524.59
	12/17/2025	CT 305572	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$77.61
	12/18/2025	CT 305677	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$205.90
	12/19/2025	CT 305575	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.96
	12/19/2025	CT 305560	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$249.84
	12/19/2025	CT 305589	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$117.91
	12/22/2025	PS 554438	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.98
	12/22/2025	PS 554788	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.98
	12/22/2025	PS 554734	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$51.99
	12/22/2025	PS 554736	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.96
	12/22/2025	CT 305680	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$128.93
	12/22/2025	CT 305732	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.93
	12/23/2025	CT 306296	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$524.57
	12/23/2025	CT 305734	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.96
	12/24/2025	CT 306476	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$106.94
	12/24/2025	CT 306315	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$370.64
	12/24/2025	CT 306454	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$74.99
	12/24/2025	CT 305679	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.95
	12/29/2025	PS 554994	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$51.97
	12/29/2025	PS 554997	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$62.97
	12/29/2025	PS 554996	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$128.93
	12/30/2025	CT 306822	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$326.67
	12/31/2025	R 12250977	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$10.35
	12/31/2025	R 12250970	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	12/31/2025	R 12250980	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$3.45

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	12/31/2025	R 12250968	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$3.45
	12/31/2025	R 12250978	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	12/31/2025	R 12250971	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	12/31/2025	R 12250967	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$37.50
	12/31/2025	R 12250972	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	12/31/2025	CT 307044	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$95.94
	12/31/2025	R 12250987	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$57.69
	12/31/2025	R 12250973	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	12/31/2025	R 12251461	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$72.20
	12/31/2025	R 12250975	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	12/31/2025	R 12250986	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$6.90
	12/31/2025	R 12250983	Cylinder rental	10-008-56600	56600 - Oxygen & Gases	\$10.35
	12/31/2025	R 12250981	Cylinder renta	10-008-56600	56600 - Oxygen & Gases	\$3.45
	12/31/2025	CT 306716	Oxygen medical	10-008-56600	56600 - Oxygen & Gases	\$153.87
Total - CON135 Conroe Welding Supply, Inc.						\$14,016.26
COX103 Optimum	11/19/2025	109949-01-3 11/01/25	Station 13 11/01/25-11/30/25	10-016-58800	58800 - Utilities	\$60.51
	11/19/2025	327463-07-7 11/02/25	Station 15 11/02/25-12/01/25	10-016-58800	58800 - Utilities	\$79.07
	11/28/2025	128957-01-3 11/21/25	Admin 1121/25-12/20/25	10-016-58800	58800 - Utilities	\$212.80
	12/15/2025	109949-01-3 12/01/25	Station 13 12/01/25-12/31/25	10-016-58800	58800 - Utilities	\$60.51
	12/15/2025	327463-07-7 12/02/25	Station 15 12/02/25-01/01/26	10-016-58800	58800 - Utilities	\$79.07
Total - COX103 Optimum						\$491.96
CRA105 Crawford Electric Supply Company,	11/1/2025	S014469009.002		10-004-57750	57750 - Small Equipment & Furniture	\$985.00
	11/1/2025	S014469009.001		10-004-57750	57750 - Small Equipment & Furniture	\$896.00
	11/1/2025	S013824963.001	Maintenance & Repairs/PO 75850	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$144.24
	12/3/2025	S014677023.001	Crawford Quote# S014677023 Wire for Cummins	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$860.00
	12/5/2025	S104454394.001		10-016-57730	57730 - Shop Tools	\$7,026.41
Total - CRA105 Crawford Electric Supply Company, Inc.						\$9,911.65
CRA109 Joe Craig	11/1/2025	CRA*10072025	EXPENSE - Meeting Expenses	10-009-56100	56100 - Meeting Expenses	\$127.04
	12/17/2025	CRA*12172025	EXPENSE - Books/Materials	10-009-52600	52600 - Books/Materials	\$88.05
Total - CRA109 Joe Craig						\$215.09
CRE102 Creasman, Breana	12/9/2025	CRE*12052025	WELLNESS - 12/08/2025	10-025-54350	54350 - Employee Health/Wellness	\$25.00
	12/9/2025	CRE*07172025	TUITION - 12/04/2025	10-025-58625	58625 - Tuition Reimbursement	\$532.80
Total - CRE102 Creasman, Breana						\$557.80
CRO102 Crown Paper and Chemical	11/1/2025	167224	Warehouse restock of station supplies.	10-008-57900	57900 - Station Supplies	\$890.60
Total - CRO102 Crown Paper and Chemical						\$890.60
CUL102 Casey Cullins	11/3/2025	CUL*11032025	MILEAGE - Mileage Reimbursements (11/03/2025	10-007-56200	56200 - Mileage Reimbursements	\$20.30
	12/25/2025	CUL*12252025	MILEAGE (12/17/2025 - 12/17/2025)	10-007-56200	56200 - Mileage Reimbursements	\$18.20
Total - CUL102 Casey Cullins						\$38.50
CUM101 Cummins Southern Plains LLC	11/1/2025	85-251042841	Inspection	10-004-55650	55650 - Maintenance-Equipment	\$360.98

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	11/1/2025	85-251042843	Inspection	10-007-53900	53900 - Disposable Medical Supplies	\$38.50
	11/1/2025	85-251042842	Inspection	10-004-55650	55650 - Maintenance-Equipment	\$393.19
	11/1/2025	85-251042843	Inspection	10-004-55650	55650 - Maintenance-Equipment	\$393.19
	12/1/2025	85-251042370	Inspection SN H200808422	10-016-55650	55650 - Maintenance-Equipment	\$371.36
	12/1/2025	85-251042371	Inspection SN H240368122	10-016-55650	55650 - Maintenance-Equipment	\$333.43
	12/1/2025	85-251043559	Inspection SN 25352537	10-016-55650	55650 - Maintenance-Equipment	\$328.68
	12/1/2025	85-251043558	Inspection SN 147B10068	10-016-55650	55650 - Maintenance-Equipment	\$333.36
	12/1/2025	85-251043896	Inspection SN 1476A606768	10-016-55650	55650 - Maintenance-Equipment	\$333.36
	12/1/2025	85-251043692	Inspection SN 25353295	10-016-55650	55650 - Maintenance-Equipment	\$328.68
	12/1/2025	85-251042369	Inspection SN B220039125	10-016-55650	55650 - Maintenance-Equipment	\$333.36
	12/2/2025	85-251246944	Full Service/PO 72078	10-016-55650	55650 - Maintenance-Equipment	\$687.25
	Total - CUM101 Cummins Southern Plains LLC					\$4,235.34
	DAI100 Dailey Wells Communication Inc.	11/1/2025	25CC102105	Vehicular Chargers for Event Lockers	10-004-57750	57750 - Small Equipment & Furniture
11/6/2025		25CC110603	Vehicular Chargers for FY26 Ambulances	10-004-57225	57225 - Radio-Parts	\$1,606.80
Total - DAI100 Dailey Wells Communication Inc.					\$6,355.20	
DAN104 Donna Daniel	11/5/2025	DAN*11052025	PER DIEM - 2025 OPEN GOVERNMENT CONFE	10-026-53150	53150 - Conferences - Fees, Travel, &	\$236.00
	12/5/2025	DON*12052025	Mileage Reimbursement (2025 Open Government	10-026-56200	56200 - Mileage Reimbursements	\$204.40
	Total - DAN104 Donna Daniel					\$440.40
DEA110 Dearborn National Life Ins Co Knowr	11/3/2025	F021753 11.01.25	11/01/2025 - 11/30/2025	10-025-51700	51700 - Health & Dental	\$39,974.03
	12/2/2025	F021753 12.01.25	12/01/2025 - 12/31/2025	10-025-51700	51700 - Health & Dental	\$42,988.48
	Total - DEA110 Dearborn National Life Ins Co Known As BCBS					\$82,962.51
DEM100 Demonttrond Auto Country	11/1/2025	120501	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$4,461.60
	11/1/2025	121082	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$529.10
	11/1/2025	121235	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$3,920.63
	11/10/2025	122026	Replenish vehicle parts stock	10-010-58950	58950 - Vehicle-Fluids & Additives	\$244.62
	11/10/2025	122026	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$3,209.00
	11/12/2025	122361	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$4,581.99
	11/13/2025	121615	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$5,795.98
	11/13/2025	121556	Replenish Stock - Q#Q194568 (Brake Cleaner)	10-010-57725	57725 - Shop Supplies	\$372.96
	12/1/2025	119874	parts for shop 15	10-010-59050	59050 - Vehicle-Parts	\$114.64
	12/1/2025	119370	Vehicle Parts/PO 77826	10-010-59050	59050 - Vehicle-Parts	\$656.10
	12/1/2025	120902	Quote #Q193942 Demonttrond Restocking of Part:	10-010-59050	59050 - Vehicle-Parts	\$10,543.07
	12/9/2025	119589	Vehicle Parts/PO 77835	10-010-59050	59050 - Vehicle-Parts	\$108.72
	12/9/2025	121825	Vehicle Parts/PO 77835	10-010-59050	59050 - Vehicle-Parts	\$668.80
	12/9/2025	120286	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$7,059.45
	12/9/2025	119704	Vehicle Parts/PO 77835	10-010-59050	59050 - Vehicle-Parts	\$108.72
	12/9/2025	120286	Replenish vehicle parts stock	10-010-58950	58950 - Vehicle-Fluids & Additives	\$217.44
	12/9/2025	119860	Key Fobs for Shops 11, 14, 22, 36, and Quote #Q	10-010-59050	59050 - Vehicle-Parts	\$746.02
	12/9/2025	119469	Vehicle Parts/PO 77826	10-010-59050	59050 - Vehicle-Parts	\$608.47
	12/18/2025	117827	Vehicle Parts/77290	10-010-59050	59050 - Vehicle-Parts	\$212.30
	12/18/2025	120364	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$2,010.80
	Total - DEM100 Demonttrond Auto Country					\$46,170.41

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
DIR101 Directv	11/26/2025	017903440X251112	Monthly Charge 10/30-25-11/10/25	10-016-58800	58800 - Utilities	\$2,636.75
	12/26/2025	017903440X251212	Master Bill 11/30/25-12/10/25	10-016-58800	58800 - Utilities	\$2,635.96
			Total - DIR101 Directv			\$5,272.71
DLT100 Dlt Solutions LLC	11/1/2025	SI714829	Desktop authority renewal - 1 year	10-015-53050	53050 - Computer Software	\$2,410.00
			Total - DLT100 Dlt Solutions LLC			\$2,410.00
DUC100 Nguyen Duc	12/8/2025	DUC*12082025	EXPENSE - Books/Materials	10-009-52600	52600 - Books/Materials	\$44.73
			Total - DUC100 Nguyen Duc			\$44.73
ELL110 Elliott Electric Supply, Inc	12/4/2025	69-08015-01	Ground Wire #2	10-004-57725	57725 - Shop Supplies	\$234.21
			Total - ELL110 Elliott Electric Supply, Inc			\$234.21
EMS103 Ems Survey Team	11/7/2025	5342	Bill Only - EMS Survey Team October Surveys	10-007-53550	53550 - Customer Relations	\$5,624.40
			Total - EMS103 Ems Survey Team			\$5,624.40
EMS104 EMS Technology Solutions, LLC	12/4/2025	73909	EMS Technologies Inv. 73909 Operative IQ Annu	10-009-53050	53050 - Computer Software	\$19,500.00
			Total - EMS104 EMS Technology Solutions, LLC			\$19,500.00
ENT101 Entergy Texas, LLC	11/3/2025	470003618881	Lake Conroe 09/15/25-10/14/25	10-004-58800	58800 - Utilities	\$590.92
	11/3/2025	130007206360	Station 31 09/16/25-10/15/25	10-016-58800	58800 - Utilities	\$558.34
	11/5/2025	410003454612	Station 30 09/12/25-10/13/25	10-016-58800	58800 - Utilities	\$908.94
	11/5/2025	390004300778	Station 15 09/04/25 - 10/03/25	10-016-58800	58800 - Utilities	\$459.27
	11/5/2025	75008798461	Thompson 09/15/25-10/14/25	10-004-58800	58800 - Utilities	\$751.82
	11/5/2025	80008831597	Admin 09/02/25-10/01/25	10-016-58800	58800 - Utilities	\$18,960.46
	11/5/2025	80008843172	Station 20 09/09/25-10/08/25	10-016-58800	58800 - Utilities	\$1,045.75
	11/5/2025	130007223372	Robinson Tower 09/29/25-10/28/25	10-004-58800	58800 - Utilities	\$609.07
	11/5/2025	95008542784	Robinson 09/29/25-10/28/25	10-004-58800	58800 - Utilities	\$89.18
	11/5/2025	80008838942	Station 14 09/05/25-10/06/25	10-016-58800	58800 - Utilities	\$402.98
	11/6/2025	380004357855	Station 10 09/18/25-10/17/25	10-016-58800	58800 - Utilities	\$986.21
	11/6/2025	440003581929	Station 43 09/18/25-10/17/25	10-016-58800	58800 - Utilities	\$516.11
	11/10/2025	230006624360	Grangerland 09/22/25-10/21/25	10-004-58800	58800 - Utilities	\$878.25
	11/28/2025	10020593618	Splendor Tower 10/09/25-11/07/25	10-004-58800	58800 - Utilities	\$715.70
	12/1/2025	70008899600	Splendor Tower 08/11/25-09/10/	10-004-58800	58800 - Utilities	\$851.87
	12/1/2025	95008565414	Lake Conroe Tower 10/14/25-11/12/25	10-004-58800	58800 - Utilities	\$530.87
	12/3/2025	145008301393	Station 31 10/15/25-11/13/25	10-016-58800	58800 - Utilities	\$490.39
	12/5/2025	70008974103	Admin 10/01/25-10/30/25	10-016-58800	58800 - Utilities	\$17,613.55
	12/5/2025	130007223372B	Robinson Tower 09/29/25-10/28/25	10-004-58800	58800 - Utilities	\$535.58
	12/5/2025	25009223190	Station 14 10/06/25-11/04/25	10-016-58800	58800 - Utilities	\$281.85
	12/5/2025	105008451762	Thompson 10/14/25-11/12/25	10-004-58800	58800 - Utilities	\$719.42
	12/5/2025	385005328608	Station 30 10/13/25-11/11/25	10-016-58800	58800 - Utilities	\$686.39
	12/5/2025	380004367201	Station 15 10/03/25-11/03/25	10-016-58800	58800 - Utilities	\$382.86
	12/5/2025	95008542784B	Robinson Tower 09/29/25-10/28/25	10-004-58800	58800 - Utilities	\$77.47
	12/5/2025	180007256371	Station 10 10/17/25-11/17/25	10-016-58800	58800 - Utilities	\$1,002.76
	12/5/2025	15009357726	Station 20 10/08/25-11/06/25	10-016-58800	58800 - Utilities	\$830.70

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	12/5/2025	275007151626	Station 10 11/17/25-11/17/25	10-016-58800	58800 - Utilities	\$385.16
	12/5/2025	135008288055	Station 32 10/01/25-10/30/25	10-016-58800	58800 - Utilities	\$472.72
	12/8/2025	140007211781	Grangerland Tower 10/21/25-11/19/25	10-004-58800	58800 - Utilities	\$836.44
	12/29/2025	40010046034 12.29.25	Splendor Tower 11/07/25-12/09/25	10-004-58800	58800 - Utilities	\$780.20
					Total - ENT101 Entergy Texas, LLC	\$53,951.23
ENT102 Enterprise Fm Trust Db	11/5/2025	FBN5486050	Monthly Invoice	10-010-52725	52725 - Capital Lease Expense	\$22,753.54
	12/3/2025	FBN5511685	Monthly Lease	10-010-52725	52725 - Capital Lease Expense	\$22,753.54
					Total - ENT102 Enterprise Fm Trust Db	\$45,507.08
ERW100 Kellie Gonzales	11/6/2025	ERW*11062025	PER DIEM - COMMUNICATION CENTER MANAC	10-006-58500	58500 - Training & Continuing Educatic	\$481.00
	12/8/2025	ERW*12082025	2025 Alarm Employee of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - ERW100 Kellie Gonzales	\$581.00
ESD106 Montgomery County ESD #6, Stn 34	11/14/2025	ESD11/14/2025	Stations 34, 35	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
	12/17/2025	ESD12/17/2025	Stations 34, 35	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
					Total - ESD106 Montgomery County ESD #6, Stn 34 & 35	\$6,000.00
ESD109 Montgomery County ESD #9, Stn 33	11/14/2025	ESD11/14/2025	Station 33	10-000-14900	14900 - Prepaid Expenses	\$1,000.00
	12/17/2025	ESD12/17/2025	Station 33	10-000-14900	14900 - Prepaid Expenses	\$1,000.00
					Total - ESD109 Montgomery County ESD #9, Stn 33	\$2,000.00
ESD110 Montgomery County ESD #10, Stn 42	11/14/2025	ESD11/14/2025	Station 42	10-000-14900	14900 - Prepaid Expenses	\$950.00
	12/17/2025	ESD12/17/2025	Station 42	10-000-14900	14900 - Prepaid Expenses	\$950.00
					Total - ESD110 Montgomery County ESD #10, Stn 42	\$1,900.00
EXA100 Exacom, Inc.	11/20/2025	25112001	Exacom Recorder Maintenance Support 2025	10-004-55650	55650 - Maintenance-Equipment	\$38,083.02
					Total - EXA100 Exacom, Inc.	\$38,083.02
EXP101 Experian Health Inc	11/1/2025	INV1114171	Bill Only-Monthly Invoice	10-011-53300	53300 - Contracted Services	\$7,433.40
	11/1/2025	INV1118661	Monthly Invoice	10-011-53300	53300 - Contracted Services	\$7,432.20
	12/5/2025	INV1123110	Monthly invoice	10-011-53300	53300 - Contracted Services	\$7,430.70
					Total - EXP101 Experian Health Inc	\$22,296.30
EZE100 Ezee Fiber Texas, LLC Db	11/1/2025	20251101	Ethernt MRR Multiple Station	10-015-58310	58310 - Telephones-Service	\$14,151.00
	12/1/2025	20251201	Ethernet MRR Multiple Station	10-015-58310	58310 - Telephones-Service	\$11,975.00
					Total - EZE100 Ezee Fiber Texas, LLC Db	\$26,126.00
FAC101 Facility Concession Services, Inc. D	11/5/2025	U601507	Bill Only- annual awards Banquet	10-000-14900	14900 - Prepaid Expenses	\$11,417.23
	12/3/2025	120625-1	FY2026 - Second Payment for Awards Banquet	10-025-54450	54450 - Employee Recognition	\$11,392.89
					Total - FAC101 Facility Concession Services, Inc. Db	\$22,810.12
FIL108 Ashley Fillmore	12/1/2025	FIL*08142025	TUITION - 12/18/2025	10-025-58625	58625 - Tuition Reimbursement	\$3,752.32
					Total - FIL108 Ashley Fillmore	\$3,752.32

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
FIR104 First Watch Solutions Corp	11/7/2025	FW113281	Bill Only-Data wrangling for business decisions for	10-007-53300	53300 - Contracted Services	\$270.66
	12/1/2025	FW113582	First Watch recurring payment for data services.	10-007-53300	53300 - Contracted Services	\$728.81
	Total - FIR104 First Watch Solutions Corp					\$999.47
FIS103 Tiffany Fischer	11/24/2025	FIS*10292025	Property Damage/Broken Cell Phone from Fleet a	10-007-53500	53500 - Customer Property Damage	\$464.94
	Total - FIS103 Tiffany Fischer					\$464.94
FIS104 Micheal Fischer	12/9/2025	FIS*12092025	Captain of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
	Total - FIS104 Micheal Fischer					\$100.00
FIV100 Five Star Septic Solutions, LLC	11/1/2025	2106	Station 40 Septic Pumping	10-016-58800	58800 - Utilities	\$475.00
	11/7/2025	2131	Pumped Septic Tanks at Station 40	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$475.00
	12/11/2025	2113	Pumped Septic Tanks at Station 40	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$475.00
	12/18/2025	2164	Septic Pumping - Station 40	10-016-58800	58800 - Utilities	\$475.00
	Total - FIV100 Five Star Septic Solutions, LLC					\$1,900.00
FRA108 Frazer, Ltd.	11/1/2025	102969	Replenish vehicle parts stock.	10-010-59050	59050 - Vehicle-Parts	\$342.87
	11/7/2025	CR0002007		10-010-59050	59050 - Vehicle-Parts	(\$447.51)
	11/13/2025	103404	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$3,113.95
	12/2/2025	103665	New stair chair door and hinge for Shop 41	10-010-59050	59050 - Vehicle-Parts	\$520.43
	12/10/2025	103827	Replenish vehicle parts stock - heating element fo	10-010-59050	59050 - Vehicle-Parts	\$423.13
	Total - FRA108 Frazer, Ltd.					\$3,952.87
FRF125 First Response Family Clinic	12/1/2025	2025-09-55	Physicals for Field New Hires	10-025-57300	57300 - Recruit/Investigate	\$3,000.00
	12/1/2025	2025-011-015	Physicals for Field New Hires	10-025-57300	57300 - Recruit/Investigate	\$4,500.00
	Total - FRF125 First Response Family Clinic					\$7,500.00
FUD100 Stephanie Fudge	11/9/2025	FUD*11092025	MILEAGE - Mileage Reimbursements	10-007-56200	56200 - Mileage Reimbursements	\$15.40
	12/21/2025	FUD*12212025	MILEAGE (12/12/2025 - 12/12/2025)	10-007-56200	56200 - Mileage Reimbursements	\$13.65
	Total - FUD100 Stephanie Fudge					\$29.05
GAI100 Glenda Gaines	12/8/2025	GAI*12082025	2025 Billing Employee of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
	Total - GAI100 Glenda Gaines					\$100.00
GAR116 Francisco Garcia	12/3/2025	GAR*11212025	WELLNESS - 11/26/2025	10-025-54350	54350 - Employee Health/Wellness	\$25.00
	Total - GAR116 Francisco Garcia					\$25.00
GAT100 Trizetto Provider Solutions	11/1/2025	5HAV102500	Monthly Invoice for Electronic Claims Filed	10-011-53300	53300 - Contracted Services	\$2,240.84
	12/1/2025	5HAV112500	Trizetto - Monthly Electronic Claims for October 20	10-011-53300	53300 - Contracted Services	\$2,241.78
	Total - GAT100 Trizetto Provider Solutions					\$4,482.62
GEO101 Lindsey George	11/5/2025	GEO*10312025	MILEAGE - (10/31/2025 - 10/31/2025)	10-007-56200	56200 - Mileage Reimbursements	\$10.50
	11/25/2025	GEO*11192025	WELLNESS - 11/21/2025	10-025-54350	54350 - Employee Health/Wellness	\$25.00
	Total - GEO101 Lindsey George					\$35.50
GLA101 Glass and Mirror of The Woodlands,	12/1/2025	4447	Replacement windshield for shop 622	10-010-59050	59050 - Vehicle-Parts	\$325.00

Montgomery County Hospital District

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	12/4/2025	4442	REPLACEMENT WINDSHIELD FOR S612	10-010-59050	59050 - Vehicle-Parts	\$325.00
					Total - GLA101 Glass and Mirror of The Woodlands, Inc.	\$650.00
GLO110 Global Industrial Inc	11/1/2025	123779551	Plastic shelf bins and bin dividers for new trucks c	10-008-57750	57750 - Small Equipment & Furniture	\$18.50
	11/7/2025	123790845	Plastic shelf bins and bin dividers for new trucks c	10-008-57750	57750 - Small Equipment & Furniture	\$165.79
	11/15/2025	123841893	Boxes for station 16 supplies	10-008-57900	57900 - Station Supplies	\$193.99
					Total - GLO110 Global Industrial Inc	\$378.28
GON101 Danya Gonzales Lopez	11/20/2025	GON*11132025	Uniforms	10-007-58700	58700 - Uniforms	\$34.89
	12/6/2025	GON*12062025	EXPENSE - Books/Materials	10-009-52600	52600 - Books/Materials	\$44.72
					Total - GON101 Danya Gonzales Lopez	\$79.61
GOO115 Goodyear Tire & Rubber Company	12/3/2025	253-1016659	Replenish vehicle tire stock - Tahoe tires	10-010-59150	59150 - Vehicle-Tires	\$1,241.56
					Total - GOO115 Goodyear Tire & Rubber Company	\$1,241.56
GRA100 Sally Graham	12/9/2025	GRA*10202025	TUITION - 12/04/2025	10-025-58625	58625 - Tuition Reimbursement	\$40.00
					Total - GRA100 Sally Graham	\$40.00
GRA102 Graybar	11/1/2025	9350852855	Station alerting cable for stock	10-004-57725	57725 - Shop Supplies	\$2,350.99
	11/1/2025	9350874749	2 post rack and installation equipment for Station	10-015-57750	57750 - Small Equipment & Furniture	\$67.69
	11/1/2025	9350836786	2 post rack and installation equipment for Station	10-015-57750	57750 - Small Equipment & Furniture	\$406.65
	11/26/2025	9350377176	PO 77269 for invoice no. 9350128582 pd in NXT	10-004-57750	57750 - Small Equipment & Furniture	(\$1,440.47)
	12/5/2025	9351276381	Station Alerting Speakers and Accessories for Sta	10-004-57225	57225 - Radio-Parts	\$275.80
					Total - GRA102 Graybar	\$1,660.66
GRA108 Grainger	11/1/2025	9672975076	Restocking of Air Filters for Ambulances	10-010-59050	59050 - Vehicle-Parts	\$658.80
	11/10/2025	9705818624	Warehouse Restocking	10-008-56300	56300 - Office Supplies	\$162.45
					Total - GRA108 Grainger	\$821.25
GRA119 Grace & Guidance PLLC	11/3/2025	MCHD32	Counseling Services	10-025-54350	54350 - Employee Health/Wellness	\$375.00
					Total - GRA119 Grace & Guidance PLLC	\$375.00
GRI104 Griffins Door Services LLC	11/5/2025	2025-069	Station 40 - Replacement of Bay Door Top Section	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,080.00
	11/20/2025	2025-070	Emergency Service on 11-4-25	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,715.00
	11/20/2025	2025-071	*Bill Only* Station 27 Replace Broke Springs on F	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,590.00
					Total - GRI104 Griffins Door Services LLC	\$4,385.00
GUE105 Pedro Guerrero	12/9/2025	GUE*12092025	Rookie of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - GUE105 Pedro Guerrero	\$100.00
GUE109 Aaron Guembes	12/8/2025	GUE*12082025	10 year Service Award	10-025-54450	54450 - Employee Recognition	\$200.00
					Total - GUE109 Aaron Guembes	\$200.00
GUI103 Ronessa Guillory	12/1/2025	GUI*11292025	WELLNESS - 12/18/2025	10-025-54350	54350 - Employee Health/Wellness	\$25.00
					Total - GUI103 Ronessa Guillory	\$25.00

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
GUT100 Jason Gutierrez	11/24/2025	GUT11232025	Texas EMS Conference 11/23/25-11/26/25	10-009-53150	53150 - Conferences - Fees, Travel, &	\$316.00
					Total - GUT100 Jason Gutierrez	\$316.00
HAL108 Spencer Hall	12/8/2025	HAL*12082025	2025 Mentor of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - HAL108 Spencer Hall	\$100.00
HAR113 Jeffery Harris	12/1/2025	HAR*08222025	TUITION - 12/18/2025	10-025-58625	58625 - Tuition Reimbursement	\$1,413.92
					Total - HAR113 Jeffery Harris	\$1,413.92
HEA130 Health Promotions Now	12/5/2025	742077	Recruit/Investigate/PO 77412	10-007-57300	57300 - Recruit/Investigate	\$4,217.10
					Total - HEA130 Health Promotions Now	\$4,217.10
HEN110 Henry Schein, Inc.-Matrx Medical	11/1/2025	47453412	Medical Supplies	10-009-54000	54000 - Drug Supplies	\$2,132.60
	11/1/2025	47453412	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$1,122.20
	11/1/2025	48265164	Restocking of Medical Supplies for Warehouse	10-009-54000	54000 - Drug Supplies	\$103.20
	11/1/2025	48265164	Restocking of Medical Supplies for Warehouse	10-007-53900	53900 - Disposable Medical Supplies	\$142.00
	11/1/2025	48265164	Restocking of Medical Supplies for Warehouse	10-008-53900	53900 - Disposable Medical Supplies	\$1,413.20
	11/3/2025	48955838	Medical Supply Bid 2025-2028	10-008-53900	53900 - Disposable Medical Supplies	\$8,409.25
	11/3/2025	48964396	DME Restock - Oxygen Regulators	10-008-54200	54200 - Durable Medical Equipment	\$1,669.50
	11/3/2025	49115586	Restocking of Medical Supplies for Warehouse	10-008-53900	53900 - Disposable Medical Supplies	\$120.00
	11/3/2025	25040459	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$10,563.00
	11/3/2025	48955838	Medical Supply Bid 2025-2028	10-009-54000	54000 - Drug Supplies	\$2,763.90
	11/3/2025	49077562	Restocking of Medical Supplies for Warehouse	10-008-53900	53900 - Disposable Medical Supplies	\$1,243.00
	11/10/2025	49416120	Restocking of Medical Supplies for Warehouse	10-009-54000	54000 - Drug Supplies	\$270.00
	11/10/2025	49382534	Supplies - Albuterol Sulfate Inhalation, Monitor P	10-008-53900	53900 - Disposable Medical Supplies	\$6,143.50
	11/10/2025	49382534	Supplies - Albuterol Sulfate Inhalation, Monitor P	10-009-54000	54000 - Drug Supplies	\$132.60
	11/10/2025	49416092	Medical Supply Bid 2025-2028	10-009-54000	54000 - Drug Supplies	\$360.00
	11/11/2025	49449910	HCAP October 25'	10-008-53900	53900 - Disposable Medical Supplies	\$131.68
	11/11/2025	49506330	Medical Supply Bid 2025-2028	10-008-53900	53900 - Disposable Medical Supplies	\$292.00
	11/17/2025	49710045	Restocking of Medical Supplies for Warehouse	10-008-53900	53900 - Disposable Medical Supplies	\$146.70
	12/1/2025	49796129	Medical Supply Bid 2025-2028	10-008-53900	53900 - Disposable Medical Supplies	\$1,243.00
	12/1/2025	50112697	Overnight shipment for holiday OOS items	10-008-53900	53900 - Disposable Medical Supplies	\$4,606.28
	12/2/2025	50270573	Medical supply bid award	10-009-54000	54000 - Drug Supplies	\$1,344.85
	12/3/2025	50361495	Truck changes - LR replacing sodium chloride	10-009-54000	54000 - Drug Supplies	\$1,830.00
	12/11/2025	50798980	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$1,469.30
					Total - HEN110 Henry Schein, Inc.-Matrx Medical	\$47,651.76
HON101 Honeywell International, Inc.	11/1/2025	5271259976	Room remotes	10-004-57750	57750 - Small Equipment & Furniture	\$33,069.12
	12/2/2025	5271605115	Station Alerting WFD 105/MCHD Station 24	10-004-57750	57750 - Small Equipment & Furniture	\$74,122.02
	12/15/2025	5271715372	Rack Mount Ears for ATX or EXP	10-004-57750	57750 - Small Equipment & Furniture	\$223.80
					Total - HON101 Honeywell International, Inc.	\$107,414.94
HOO100 Rebecca Hoots	11/1/2025	HOO*10302025	15 Day Deployment Training & Continuing Educat	10-007-58500	58500 - Training & Continuing Educatic	\$1,020.00
	11/17/2025	HOO*11172025B	PER DIEM - Medical Incident Support Team [MIS	10-007-58500	58500 - Training & Continuing Educatic	\$185.00
					Total - HOO100 Rebecca Hoots	\$1,205.00

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HRI100 HR in Alignment, LLC	11/10/2025	1125	Compliance Presentations - November 2025	10-025-57100	57100 - Professional Fees	\$950.00
					Total - HRI100 HR in Alignment, LLC	\$950.00
HYD102 Justus Hyde	12/6/2025	HYD*12062025B	EXPENSE - Uniforms	10-007-58700	58700 - Uniforms	\$215.50
	12/6/2025	HYD*12062025	EXPENSE - Training & Continuing Education	10-007-58500	58500 - Training & Continuing Educatic	\$97.99
	12/20/2025	HYD*12202025	EXPENSE - Training & Continuing Education	10-007-58500	58500 - Training & Continuing Educatic	\$95.00
					Total - HYD102 Justus Hyde	\$408.49
IMA100 Image Trend Inc.	12/4/2025	PS-INV120080	Slate scheduling software extension during transit	10-045-53050	53050 - Computer Software	\$1,215.71
	12/5/2025	PS-INV120755	Monthly bill for Slate Scheduling extension for Dec	10-045-53050	53050 - Computer Software	\$1,215.71
	12/8/2025	PS-INV120346	Annual software subscription payment.	10-045-53050	53050 - Computer Software	\$90,592.85
	12/8/2025	PS-INV120072	Annual license fees for KNO2 DM/FAX/Treatment	10-045-53050	53050 - Computer Software	\$36,480.00
	12/11/2025	PS-INV120114	Annual renewal for Magnolia Fire Department Ima	10-045-53050	53050 - Computer Software	\$5,852.65
	12/12/2025	PS-INV118838	Annual renewal for ImageTrend EMS for North Mc	10-045-53050	53050 - Computer Software	\$3,601.63
	12/31/2025	PS-INV119216	Annual fee/renewal for ESD-3 Fire Department's E	10-045-53050	53050 - Computer Software	\$2,701.22
					Total - IMA100 Image Trend Inc.	\$141,659.77
IMP100 Colortech Direct & Impact Printing	11/14/2025	42211	Business Cards for J. Briggs and M. Reed	10-008-57000	57000 - Printing Services	\$80.00
					Total - IMP100 Colortech Direct & Impact Printing	\$80.00
IMP101 Impac Fleet	11/5/2025	SQLCD-1140831	Bill Only - Impac	10-010-54700	54700 - Fuel-Auto	\$75,364.81
	12/11/2025	SQLCD-1148588	Fleet fuel usage 11/1/25-11/30/25	10-010-54700	54700 - Fuel-Auto	\$69,369.13
					Total - IMP101 Impac Fleet	\$144,733.94
IMP103 Impact Promotional Services Db	11/1/2025	INV149520	Quote #QUO20902 New Employee Uniforms for F	10-008-58700	58700 - Uniforms	\$280.50
	11/1/2025	INV147741	GYC - S. Rodriguez Alarm New Hire Uniforms Oct	10-007-58700	58700 - Uniforms	\$33.15
	11/1/2025	#INV146588	Uniforms	10-007-58700	58700 - Uniforms	\$31.12
	11/1/2025	INV149518	GYC - Belt Stock Order Oct 2025	10-007-58700	58700 - Uniforms	\$1,230.36
	11/1/2025	#INV148622	Alarm New Hires Oct 2025 Uniform Orders	10-007-58700	58700 - Uniforms	\$99.44
	11/1/2025	INV149516	GYC - M. Bullinger Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$378.21
	11/1/2025	INV147747	Uniforms	10-007-58700	58700 - Uniforms	\$71.39
	11/1/2025	INV147744	Uniforms	10-007-58700	58700 - Uniforms	\$428.34
	11/1/2025	INV147745	Uniforms	10-007-58700	58700 - Uniforms	\$92.64
	11/1/2025	INV147746	Alarm New Hires Oct 2025 Uniform Orders	10-007-58700	58700 - Uniforms	\$144.50
	11/1/2025	INV149519	GYC - P. Walsh Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$558.39
	11/1/2025	INV149517	GYC - E. Walton Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$198.03
	11/1/2025	INV149521	Paramedics New Hire Oct 2025 Uniform Order86	10-007-58700	58700 - Uniforms	\$204.00
	11/1/2025	INV147095	Paramedics New Hire Oct 2025 Uniform Order86	10-007-58700	58700 - Uniforms	\$2,445.34
	11/6/2025	INV112264A		10-007-58700	58700 - Uniforms	(\$4,581.64)
	11/7/2025	INV150819	GYC - Nov EMT New Hire Uniform Order Oct 202	10-007-58700	58700 - Uniforms	\$356.99
	11/7/2025	INV150813	GYC - M. DePasquale Oct 2025 Polo Order	10-007-58700	58700 - Uniforms	\$331.25
	11/7/2025	INV150815	Paramedics New Hire Oct 2025 Uniform Order86	10-007-58700	58700 - Uniforms	\$376.09
	11/7/2025	INV150818	Alarm New Hires Oct 2025 Uniform Orders	10-007-58700	58700 - Uniforms	\$78.19
	11/7/2025	INV150823	GYC - T. Fischer Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$27.19
	11/7/2025	INV150821	GYC - Nov EMT New Hire Uniform Order pt2 Oct	10-007-58700	58700 - Uniforms	\$2,381.96
	11/7/2025	INV150817	A. Conville Paramedic New Hire Uniforms	10-007-58700	58700 - Uniforms	\$397.76

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	11/7/2025	INV150820	GYC - S. Rodriguez Alarm New Hire Uniforms Oct	10-007-58700	58700 - Uniforms	\$162.43
	11/7/2025	INV150816	GYC - Bulk Tie Bar Order Oct 2025	10-007-58700	58700 - Uniforms	\$209.65
	11/12/2025	INV151406	GYC - D. Overstreet Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$123.75
	11/12/2025	INV151404	GYC - D. Sabala Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$170.00
	11/12/2025	INV151412	GYC - M. Dyches Alarm New Hire Boots Oct 2025	10-007-58700	58700 - Uniforms	\$144.50
	11/12/2025	INV151409	GYC - S. Rodriguez Alarm New Hire Uniforms Oct	10-007-58700	58700 - Uniforms	\$298.32
	11/12/2025	INV151403	Quote #QUO20902 New Employee Uniforms for F	10-008-58700	58700 - Uniforms	\$654.50
	11/12/2025	INV151414	GYC - J. Larrea Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$113.88
	11/12/2025	INV151402	GYC - T. Larrea Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$153.00
	11/12/2025	INV151408	Uniforms	10-007-58700	58700 - Uniforms	\$123.25
	11/12/2025	INV151407	GYC - C. Dubois Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$78.19
	11/12/2025	INV151410	GYC - Nov EMT New Hire Uniform Order pt2 Oct	10-007-58700	58700 - Uniforms	\$187.50
	11/12/2025	INV151411	GYC - Nov EMT New Hire Uniform Order Oct 202	10-007-58700	58700 - Uniforms	\$383.80
	12/1/2025	INV153198	GYC- C. Xie Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$31.12
	12/5/2025	INV152568	GYC - A. Taylor Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$193.78
	12/5/2025	INV154522	GYC- D. Oconnor Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$123.25
	12/5/2025	INV152536	GYC - C. Dubois Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$27.19
	12/5/2025	INV152560	GYC- I. Ricci Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$372.26
	12/5/2025	INV152621	GYC- E. Camden Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$585.58
	12/5/2025	INV154531	GYC-Oct 2025 Bulk Glove Order	10-007-58700	58700 - Uniforms	\$1,087.68
	12/5/2025	INV152617	GYC - J. Brouillet Alteration Fees Nov 2025	10-007-58700	58700 - Uniforms	\$37.50
	12/5/2025	INV152555	GYC - G. Nutt Oct 2025 Uniform Shirt Order	10-007-58700	58700 - Uniforms	\$86.69
	12/5/2025	INV152576	GYC- B. Creasman Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$308.32
	12/5/2025	INV154530	GYC- M. Cavazos Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$212.49
	12/5/2025	INV154525	GYC-M. Gronda Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$129.19
	12/5/2025	INV152531	GYC - L. Ross Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$422.51
	12/5/2025	INV154528	GYC- C. Xie Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$123.25
	12/5/2025	INV152524	GYC - K. Weaver Oct 2025 Uniform	10-007-58700	58700 - Uniforms	\$148.75
	12/5/2025	INV152578	GYC - B. Franklin Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$103.89
	12/5/2025	INV152574	GYC - S. Barekzai Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$503.34
	12/5/2025	INV152570	GYC- New Hire A. Stephens Nov 2025 Pants Orde	10-007-58700	58700 - Uniforms	\$198.88
	12/5/2025	INV152556	GYC- H. Korp Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$347.63
	12/5/2025	INV154523	GYC- B. Garza Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$173.38
	12/5/2025	INV154521	GYC- J. McClain Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$308.53
	12/5/2025	INV152572	GYC- V. Santos Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$471.70
	12/5/2025	INV152639	GYC - Nov EMT New Hire Uniform Order pt2 Oct	10-007-58700	58700 - Uniforms	\$204.00
	12/5/2025	INV152585	GYC- A. Lucas Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$198.88
	12/5/2025	INV154529	GYC - B. Franklin Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$212.49
	12/5/2025	INV151413	GYC - ***BILL ONLY*** Uniform Alteration Fees O	10-007-58700	58700 - Uniforms	\$38.25
	12/5/2025	INV154527	GYC - T. Fischer Oct 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$123.25
	12/5/2025	INV154524	GYC- C. Pena Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$558.39
	12/5/2025	INV152603	GYC-Oct 2025 Bulk Glove Order	10-007-58700	58700 - Uniforms	\$33.99
	12/5/2025	INV154520	GYC- S. Karsky Nov 2025 Uniform Order	10-007-58700	58700 - Uniforms	\$383.32
	12/5/2025	INV154526	GYC - Nov EMT New Hire Uniform Order Oct 202	10-007-58700	58700 - Uniforms	\$99.44
	12/11/2025	INV155422	Quote #QUO20902 New Employee Uniforms for F	10-008-58700	58700 - Uniforms	\$827.50
Total - IMP103 Impact Promotional Services Db						\$17,042.39

Total - IMP103 Impact Promotional Services Db Got You Covered Work Wear & \$17,042.39

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
IND100 Indigent Healthcare Solutions	11/7/2025	80835	Bill Only- I.H.S. monthly budgeted service fee for I	10-002-53300	53300 - Contracted Services	\$269.00
	12/1/2025	81013	Service Fee for I.H.S. Software Usage	10-002-53050	53050 - Computer Software	\$12,951.27
	Total - IND100 Indigent Healthcare Solutions					\$13,220.27
INT104 IBS of Greater Conroe & Interstate Ba	11/1/2025	50120202	Bill Only- Replenish vehicle battery stock	10-010-58900	58900 - Vehicle-Batteries	\$1,184.22
	11/14/2025	140020602	Replenish vehicle battery stock	10-010-58900	58900 - Vehicle-Batteries	\$727.90
	11/17/2025	140020685	replenish vehicle battery stock	10-010-58900	58900 - Vehicle-Batteries	\$774.27
	11/18/2025	50120485	Replenish lift battery stock	10-010-58900	58900 - Vehicle-Batteries	\$299.85
	11/19/2025	140020686CM	Core -5 At	10-010-58900	58900 - Vehicle-Batteries	(\$70.00)
	12/8/2025	140020898	Replenish vehicle battery stock	10-010-58900	58900 - Vehicle-Batteries	\$1,265.07
	12/9/2025	140020899	Core	10-010-58900	58900 - Vehicle-Batteries	(\$133.00)
	Total - INT104 IBS of Greater Conroe & Interstate Battery System					\$4,048.31
JPM100 JP Morgan Chase Bank	11/3/2025	0003 6741 10.05.25B	CC Transactions/short paid	10-016-58800	58800 - Utilities	\$1.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-004-53150	53150 - Conferences - Fees, Travel, &	\$250.76
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-045-53050	53050 - Computer Software	\$1,063.99
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-025-54100	54100 - Dues/Subscriptions	\$2.99
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-016-58800	58800 - Utilities	\$1,956.48
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-009-52600	52600 - Books/Materials	\$1,676.45
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-009-56100	56100 - Meeting Expenses	\$783.98
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-009-53050	53050 - Computer Software	\$240.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-027-54100	54100 - Dues/Subscriptions	\$40.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-007-53500	53500 - Customer Property Damage	\$4,290.28
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-008-57900	57900 - Station Supplies	\$2,619.74
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-004-54100	54100 - Dues/Subscriptions	\$9.99
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-025-57300	57300 - Recruit/Investigate	\$29.94
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-007-54100	54100 - Dues/Subscriptions	\$0.99
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-008-56300	56300 - Office Supplies	\$669.79
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-007-53150	53150 - Conferences - Fees, Travel, &	\$935.07
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-007-58600	58600 - Travel Expenses	\$2,988.85
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-004-57750	57750 - Small Equipment & Furniture	\$585.70
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-008-58700	58700 - Uniforms	\$442.53
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-010-56100	56100 - Meeting Expenses	\$58.43
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-011-56100	56100 - Meeting Expenses	\$442.86
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$656.71
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-015-58200	58200 - Telephones-Cellular	\$540.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-008-58100	58100 - Supplemental Food	\$726.31
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-008-54200	54200 - Durable Medical Equipment	\$2,000.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-011-53150	53150 - Conferences - Fees, Travel, &	\$1,396.52
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-009-52700	52700 - Business Licenses	\$222.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-010-59100	59100 - Vehicle-Registration	\$28.75
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-005-53150	53150 - Conferences - Fees, Travel, &	\$1,100.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-001-53050	53050 - Computer Software	\$145.55
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-007-54450	54450 - Employee Recognition	\$2,808.29
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-045-53150	53150 - Conferences - Fees, Travel, &	\$691.13

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-010-58600	58600 - Travel Expenses	\$480.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-010-57725	57725 - Shop Supplies	\$107.90
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-009-57750	57750 - Small Equipment & Furniture	\$2,880.90
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-015-53100	53100 - Computer Supplies/Non-Capita	\$363.43
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-009-53150	53150 - Conferences - Fees, Travel, &	\$1,404.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-025-54450	54450 - Employee Recognition	\$1,145.79
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-011-58500	58500 - Training & Continuing Educatic	\$3,000.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-006-54100	54100 - Dues/Subscriptions	\$1,861.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-025-58500	58500 - Training & Continuing Educatic	\$1,416.88
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-008-56900	56900 - Postage	\$2,938.02
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-009-54100	54100 - Dues/Subscriptions	\$3,498.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-027-53150	53150 - Conferences - Fees, Travel, &	\$331.08
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-026-57100	57100 - Professional Fees	\$131.34
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-015-57750	57750 - Small Equipment & Furniture	\$632.28
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-027-57750	57750 - Small Equipment & Furniture	\$170.99
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-027-58500	58500 - Training & Continuing Educatic	\$4,353.65
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-011-54100	54100 - Dues/Subscriptions	\$222.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-007-56100	56100 - Meeting Expenses	\$15.05
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-015-53050	53050 - Computer Software	\$81.83
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-001-57750	57750 - Small Equipment & Furniture	\$366.83
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-010-59050	59050 - Vehicle-Parts	\$1,441.16
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-015-57650	57650 - Repair-Equipment	\$106.08
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-016-57750	57750 - Small Equipment & Furniture	\$3,713.23
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-001-58200	58200 - Telephones-Cellular	\$33.47
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-006-58500	58500 - Training & Continuing Educatic	\$2,085.24
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-004-57730	57730 - Shop Tools	\$16.98
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-008-55600	55600 - Maintenance & Repairs-Buildin	\$20.37
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-001-57000	57000 - Printing Services	\$1.61
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-001-53150	53150 - Conferences - Fees, Travel, &	\$575.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-039-53150	53150 - Conferences - Fees, Travel, &	\$463.04
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-002-53150	53150 - Conferences - Fees, Travel, &	\$2,437.95
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-025-54350	54350 - Employee Health/Wellness	\$243.29
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	10-001-54100	54100 - Dues/Subscriptions	\$23.96
	11/12/2025	0003 6741 10.05.25B	CC Transactions/short paid	10-016-58800	58800 - Utilities	(\$1.00)
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-016-54100	54100 - Dues/Subscriptions	\$35.88
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-015-53050	53050 - Computer Software	\$1,359.62
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-004-53150	53150 - Conferences - Fees, Travel, &	\$609.57
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-025-54450	54450 - Employee Recognition	\$4,827.55
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-001-53150	53150 - Conferences - Fees, Travel, &	\$253.40
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-010-52000	52000 - Accident Repair	\$1,056.39
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-027-57800	57800 - Special Events Supplies	\$48.44
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-010-59100	59100 - Vehicle-Registration	\$47.50
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-010-58600	58600 - Travel Expenses	\$480.00
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-027-54100	54100 - Dues/Subscriptions	(\$40.00)
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-007-54100	54100 - Dues/Subscriptions	\$0.99
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-015-58200	58200 - Telephones-Cellular	\$562.23

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-010-57750	57750 - Small Equipment & Furniture	\$28.49
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-008-58100	58100 - Supplemental Food	\$839.46
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-007-53150	53150 - Conferences - Fees, Travel, &	\$7,242.83
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-025-54100	54100 - Dues/Subscriptions	\$2.99
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-015-57750	57750 - Small Equipment & Furniture	\$771.70
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-010-59000	59000 - Vehicle-Outside Services	\$2,416.29
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-047-53150	53150 - Conferences - Fees, Travel, &	\$277.00
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-004-57750	57750 - Small Equipment & Furniture	\$27.10
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-025-58500	58500 - Training & Continuing Educatic	\$1,177.90
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-016-57750	57750 - Small Equipment & Furniture	\$1,979.83
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-016-58800	58800 - Utilities	\$2,205.09
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-009-56100	56100 - Meeting Expenses	\$4,256.87
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-016-57725	57725 - Shop Supplies	\$366.96
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-008-56300	56300 - Office Supplies	\$326.96
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-008-57900	57900 - Station Supplies	\$2,953.03
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-009-52600	52600 - Books/Materials	\$235.19
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-016-57730	57730 - Shop Tools	\$389.47
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-006-58500	58500 - Training & Continuing Educatic	\$200.00
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,701.24
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-009-52700	52700 - Business Licenses	\$711.00
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-026-53150	53150 - Conferences - Fees, Travel, &	\$745.58
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-008-56900	56900 - Postage	\$478.09
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-009-54450	54450 - Employee Recognition	\$1,865.09
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-004-55600	55600 - Maintenance & Repairs-Buildin	\$359.98
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-045-53150	53150 - Conferences - Fees, Travel, &	(\$32.35)
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-009-57750	57750 - Small Equipment & Furniture	\$199.00
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-001-53050	53050 - Computer Software	\$265.14
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-007-54450	54450 - Employee Recognition	\$120.75
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-010-57725	57725 - Shop Supplies	\$358.76
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-025-54350	54350 - Employee Health/Wellness	\$166.97
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-000-14900	14900 - Prepaid Expenses	(\$825.39)
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-008-58700	58700 - Uniforms	\$236.14
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-010-57730	57730 - Shop Tools	\$669.85
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-010-58500	58500 - Training & Continuing Educatic	\$51.17
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-007-53050	53050 - Computer Software	\$1,599.46
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-009-53150	53150 - Conferences - Fees, Travel, &	(\$250.00)
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-001-57000	57000 - Printing Services	\$11.65
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-007-58500	58500 - Training & Continuing Educatic	\$265.88
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-001-54100	54100 - Dues/Subscriptions	\$23.96
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-005-53150	53150 - Conferences - Fees, Travel, &	\$784.68
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-004-57725	57725 - Shop Supplies	\$96.95
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-016-53500	53500 - Customer Property Damage	\$269.95
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-004-54100	54100 - Dues/Subscriptions	\$225.41
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-006-54450	54450 - Employee Recognition	\$425.00
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-011-52300	52300 - Bank Charges	\$160.20
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	10-008-57750	57750 - Small Equipment & Furniture	\$327.00

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
					Total - JPM100 JP Morgan Chase Bank	\$111,916.32
KCK100 KC Keating, LLC Db	12/1/2025	92035	PARTS FOR SHOP 27; Quote #Q44708	10-010-59050	59050 - Vehicle-Parts	\$1,029.45
	12/4/2025	92971	Replenish vehicle parts stock (Quote #Q45624)	10-010-59050	59050 - Vehicle-Parts	\$133.71
	12/4/2025	93788	Replacement fuel pump for S37.	10-010-59050	59050 - Vehicle-Parts	\$167.17
	12/4/2025	92460	Vehicle Parts/PO 77809	10-010-59050	59050 - Vehicle-Parts	\$451.21
	12/4/2025	93530	Injector pigtail for shop 632	10-010-59050	59050 - Vehicle-Parts	\$102.01
	12/4/2025	91938	INJECTOR PIPE FOR SHOP 632	10-010-59050	59050 - Vehicle-Parts	\$33.11
	12/10/2025	94385	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$1,431.46
	12/11/2025	94543	Replacement fuse block for 630	10-010-59050	59050 - Vehicle-Parts	\$89.10
					Total - KCK100 KC Keating, LLC Db	\$3,437.22
KEY101 Key Performance	11/14/2025	I192893-25	Fuel Delivery to Service Center	10-010-54700	54700 - Fuel-Auto	\$1,834.32
	12/2/2025	I194360-25	DEF Station 20	10-010-58950	58950 - Vehicle-Fluids & Additives	\$613.60
	12/3/2025	I194358-25	DEF Station 11	10-010-58950	58950 - Vehicle-Fluids & Additives	\$811.25
	12/4/2025	1194130-25	Diesel and Gas to station #11	10-010-54700	54700 - Fuel-Auto	\$3,669.89
	12/4/2025	I194359-25	DEF Station 10	10-010-58950	58950 - Vehicle-Fluids & Additives	\$720.04
	12/8/2025	FC 12/08	FC I191071-25/PO 26-000106	10-010-58950	58950 - Vehicle-Fluids & Additives	\$12.35
	12/9/2025	I191071-25	Bill Only- DEF Restocking Station 20	10-010-58950	58950 - Vehicle-Fluids & Additives	\$811.25
					Total - KEY101 Key Performance	\$8,472.70
KOR100 Haylee Korp	12/1/2025	KOR*12212025	WELLNESS - 12/22/2025	10-025-54350	54350 - Employee Health/Wellness	\$47.16
					Total - KOR100 Haylee Korp	\$47.16
LAK105 Lake South Water	11/21/2025	LS-1108 10/24/25	Station 45 09/18/25-10/20/25	10-016-58800	58800 - Utilities	\$470.86
	12/22/2025	LS-1108 11/25/25	Station 45 10/21/25-11/17/25	10-016-58800	58800 - Utilities	\$484.57
					Total - LAK105 Lake South Water	\$955.43
LAN110 Lange Distributing	11/7/2025	461798	Station 43/Acct# 005368	10-008-57900	57900 - Station Supplies	\$6.99
	11/7/2025	463026	Acct# 007345/Station 44	10-008-57900	57900 - Station Supplies	\$32.96
	11/7/2025	462156	Station 46/Acct# 0007346	10-008-57900	57900 - Station Supplies	\$6.99
	11/7/2025	461800	Station 13/Acct# 005376	10-008-57900	57900 - Station Supplies	\$6.99
	11/7/2025	462154	Station 44/Acct# 007345	10-008-57900	57900 - Station Supplies	\$6.99
	11/7/2025	462155	Station 47/Acct# 007346	10-008-57900	57900 - Station Supplies	\$6.99
	11/14/2025	464613	Acct# 007347/Station 46	10-008-57900	57900 - Station Supplies	\$53.93
	11/18/2025	465222	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	\$46.94
	11/21/2025	466171	Acct# 005368/Station 43	10-008-57900	57900 - Station Supplies	\$25.97
	11/30/2025	468589	Acct# 007345/Station 44	10-008-57900	57900 - Station Supplies	\$6.99
	11/30/2025	468591	Acct# 007346/Station 46	10-008-57900	57900 - Station Supplies	\$6.99
	11/30/2025	468235	Acct# 005368/Station 43	10-008-57900	57900 - Station Supplies	\$6.99
	11/30/2025	468590	Acct# 007346/Station 47	10-008-57900	57900 - Station Supplies	\$6.99
	11/30/2025	468237	Acct# 005376/Station 13	10-008-57900	57900 - Station Supplies	\$6.99
	12/9/2025	469969	ACCT# 007345/Station 44	10-008-57900	57900 - Station Supplies	\$32.96
	12/16/2025	471693	Acct# 007347/Station 46	10-008-57900	57900 - Station Supplies	\$53.93
	12/23/2025	473243	Acct# 005368/Station 43/5 Gal Pure Life	10-008-57900	57900 - Station Supplies	\$25.97
	12/31/2025	475582	Acct# 007346/Station 46/Monthly Rental Jan 2026	10-008-57900	57900 - Station Supplies	\$6.99

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	12/31/2025	475231	Acct# 00537/Station 13/Monthly Rental Jan 2026	10-008-57900	57900 - Station Supplies	\$6.99
	12/31/2025	475581	Acct# 007346/Station 47/Monthly Rental Jan 2026	10-008-57900	57900 - Station Supplies	\$6.99
	12/31/2025	475580	Acct# 007345/Station 44/Monthly Rental Jan 2026	10-008-57900	57900 - Station Supplies	\$6.99
	12/31/2025	475229	Acct# 005368/Station 43/Monthly Rental Jan 2026	10-008-57900	57900 - Station Supplies	\$6.99
			Total - LAN110 Lange Distributing Company, Inc.			\$377.51
LAP100 Ausstina Lapinskie	11/19/2025	LAP*11192025	MILEAGE - Mileage Reimbursements (11/19/2025	10-007-56200	56200 - Mileage Reimbursements	\$8.40
			Total - LAP100 Ausstina Lapinskie			\$8.40
LAS105 Lashomb, Michael	11/3/2025	LAS*11032025	MILEAGE - (11/03/2025 - 11/03/2025)	10-007-56200	56200 - Mileage Reimbursements	\$8.40
	11/7/2025	LAS*10292025	Wellness	10-025-54350	54350 - Employee Health/Wellness	\$75.00
			Total - LAS105 Lashomb, Michael			\$83.40
LAW107 Leonard V Schneider dba Law Office	11/24/2025	2875	Legal Services for the month of October 2025	10-001-55500	55500 - Legal Fees	\$2,978.00
	12/8/2025	2887	Legal Services	10-001-55500	55500 - Legal Fees	\$1,133.00
			Total - LAW107 Leonard V Schneider dba Law Offices of Leonard Schneider PLLC			\$4,111.00
LEE100 Kevin Lee	12/8/2025	LEE*12082025	2025 Fleet Employee of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
			Total - LEE100 Kevin Lee			\$100.00
LIF102 Life-Assist, Inc.	11/1/2025	1593337	Medical Supplies/PO 76187	10-008-53900	53900 - Disposable Medical Supplies	\$32.50
	11/1/2025	2008401	Medical Supply Bid 2025-2028	10-009-54000	54000 - Drug Supplies	\$2,851.20
	11/1/2025	1640559	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$1,989.00
	11/1/2025	2008401	Medical Supply Bid 2025-2028	10-008-53900	53900 - Disposable Medical Supplies	\$14,244.80
	11/1/2025	1647445	Glucometer Test Strips for HCAP	10-008-53900	53900 - Disposable Medical Supplies	\$1,254.00
	11/4/2025	2011186	***2025-2028 Medical Supply Bid***	10-008-53900	53900 - Disposable Medical Supplies	\$1,824.00
	11/4/2025	2005470	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$3,627.00
	12/4/2025	2025894	Awarded Medical Supply bid	10-009-54000	54000 - Drug Supplies	\$149.00
			Total - LIF102 Life-Assist, Inc.			\$25,971.50
LIM100 Haiden Lima	12/13/2025	LIM*12132025	PER DIEM - Certified Texas Contract Developer (12/13/2025	10-047-58500	58500 - Training & Continuing Education	\$280.00
			Total - LIM100 Haiden Lima			\$280.00
LIQ100 Liquidspring LLC	11/6/2025	0081232-IN	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$3,833.54
	12/3/2025	0081945-IN	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$2,322.36
			Total - LIQ100 Liquidspring LLC			\$6,155.90
LIV102 Lively, Inc.	11/7/2025	LIV11072025	HSA Payroll Contributions 11/07/25	10-025-51700	51700 - Health & Dental	\$275.00
	11/10/2025	1437955	Admin Fees 10/01/25-10/31/25	10-025-51720	51720 - Health Insurance Admin Fees	\$1,091.15
	11/13/2025	LIV11132025	HSA 11/13/25	10-025-51700	51700 - Health & Dental	\$618.75
	11/17/2025	LIV11172025	HSA Contributions 11/17/25	10-025-51700	51700 - Health & Dental	\$550.00
	11/21/2025	LIV11212025	HSA Contributions Payroll 11.21.25	10-025-51700	51700 - Health & Dental	\$19,731.25
	11/21/2025	LIV11212025A	HSA Payroll Contributions 11/21/25	10-025-51700	51700 - Health & Dental	\$412.50
	11/26/2025	LIV11262025	HSA 11/26/2025	10-025-51700	51700 - Health & Dental	\$550.00
	11/28/2025	LIV11282025	HSA 11/28/25	10-025-51700	51700 - Health & Dental	\$275.00
	12/3/2025	1468120	Admin Fee 11/01/25-11/30/25	10-025-51720	51720 - Health Insurance Admin Fees	\$1,100.15

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	12/19/2025	LIV12192025	Contributions Payroll 12/19/025	10-025-51700	51700 - Health & Dental	\$18,425.00
	12/22/2025	LIV12222025	Payroll Contributions 12/19/25	10-025-51700	51700 - Health & Dental	\$887.50
					Total - LIV102 Lively, Inc.	\$43,916.30
LOF105 Loftin Equipment Co	11/1/2025	00072268	Replacement ATS Controller Station 40	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$4,196.34
	12/30/2025	00076954	Station 40 Generator Repairs SN SGM32H4DB	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$6,156.81
					Total - LOF105 Loftin Equipment Co	\$10,353.15
LON100 Lone Star College System District D	12/4/2025	8052216 MCHD_TX_1246	Paramedic Cohort Program for the Fall 2025 sem	10-007-58500	58500 - Training & Continuing Educatio	\$1,281.00
	12/4/2025	8052204 12436	Paramedic Cohort Program for the Fall 2025 sem	10-007-58500	58500 - Training & Continuing Educatio	\$1,281.00
	12/4/2025	7083575 12432	Paramedic Cohort Program for the Fall 2025 sem	10-007-58500	58500 - Training & Continuing Educatio	\$1,281.00
	12/4/2025	1132255 12431	Paramedic Cohort Program for the Fall 2025 sem	10-007-58500	58500 - Training & Continuing Educatio	\$1,281.00
	12/4/2025	8054191 MCHD_TX_1246	Paramedic Cohort Program for the Fall 2025 sem	10-007-58500	58500 - Training & Continuing Educatio	\$1,281.00
	12/4/2025	7117627 12433	Paramedic Cohort Program for the Fall 2025 sem	10-007-58500	58500 - Training & Continuing Educatio	\$1,281.00
	12/4/2025	7621855 12434	Paramedic Cohort Program for the Fall 2025 sem	10-007-58500	58500 - Training & Continuing Educatio	\$1,281.00
	12/4/2025	8055370 12439	Paramedic Cohort Program for the Fall 2025 sem	10-007-58500	58500 - Training & Continuing Educatio	\$1,281.00
					Total - LON100 Lone Star College System District Db	\$10,248.00
LON103 Lone Star Ground Water Conservatio	11/4/2025	LON*11042025	Amendment to Operating Permit Form Permit # O	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$400.00
	12/1/2025	26-0850	Operating Permit for 2026 Station 40 Water Well	10-016-54100	54100 - Dues/Subscriptions	\$22.95
					Total - LON103 Lone Star Ground Water Conservation District	\$422.95
LON104 LSE Contractors, LLC	11/10/2025	13904	Station 15 ambulance receptacle	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$700.00
					Total - LON104 LSE Contractors, LLC	\$700.00
LUC101 Ashia Lucas	12/1/2025	LUC*11292025	EXPENSE - Books/Materials	10-009-52600	52600 - Books/Materials	\$44.72
					Total - LUC101 Ashia Lucas	\$44.72
LUU100 Albert Luu	12/5/2025	LUU*12052025	EXPENSE - Books/Materials	10-009-52600	52600 - Books/Materials	\$44.73
					Total - LUU100 Albert Luu	\$44.73
MAC168 Mackenzie Enterprises dba The Sup	11/17/2025	349723A	Wildland Paramedic PPE	10-027-58700	58700 - Uniforms	\$10,631.87
					Total - MAC168 Mackenzie Enterprises dba The Supply Cache	\$10,631.87
MAN190 Mango Technologies, Inc dba ClickU	12/8/2025	INV56915	ClickUp renewal/expansion	10-045-53050	53050 - Computer Software	\$9,930.50
					Total - MAN190 Mango Technologies, Inc dba ClickUp	\$9,930.50
MAR101 Saul Martinez	11/5/2025	MAR*11052025	EXPENSE - 58700 - Uniforms	10-007-58700	58700 - Uniforms	\$67.07
	11/17/2025	MAR*11172025	EXPENSE -Uniforms	10-007-58700	58700 - Uniforms	\$26.89
					Total - MAR101 Saul Martinez	\$93.96
MAR102 Enrique Martinez	11/7/2025	MAR*11072025	EXPENSE - 58700 - Uniforms	10-007-58700	58700 - Uniforms	\$64.95
					Total - MAR102 Enrique Martinez	\$64.95
MAR103 Juan Martinez	12/5/2025	MAR*12052025	EXPENSE - Uniforms	10-007-58700	58700 - Uniforms	\$98.56
	12/9/2025	MAR*12052025B	WELLNESS - 12/08/2025	10-025-54350	54350 - Employee Health/Wellness	\$25.00

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					Total - MAR103 Juan Martinez	\$123.56
MAR124 Judith Martinez	12/9/2025	MAR*08272025	TUITION - 12/04/2025	10-025-58625	58625 - Tuition Reimbursement	\$1,641.60
					Total - MAR124 Judith Martinez	\$1,641.60
MCC103 Scott Mccully	12/3/2025	MCC*12012025	CCM Program Week 2 11/06/25-12/12/25	10-006-58500	58500 - Training & Continuing Educatic	\$481.00
					Total - MCC103 Scott Mccully	\$481.00
MCD104 Katlyn Mcdonald	12/8/2025	MCD*12082025	Won Administration Employee of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - MCD104 Katlyn Mcdonald	\$100.00
MCK113 Mckesson Medical-Surgical Governi	11/1/2025	24564540	OOS - Next day delivery	10-008-53900	53900 - Disposable Medical Supplies	\$1,861.97
	11/25/2025	24682710	OOS overnight shipment for holiday supply	10-008-53900	53900 - Disposable Medical Supplies	\$4,231.75
	11/25/2025	24682710	OOS overnight shipment for holiday supply	10-009-54000	54000 - Drug Supplies	\$318.64
	12/4/2025	24722068	IV Admin Set for Warehouse Supply - McKesson	10-008-53900	53900 - Disposable Medical Supplies	\$4,231.75
					Total - MCK113 Mckesson Medical-Surgical Government Solutions LLC	\$10,644.11
MCM101 Jeremy Mcminn	11/5/2025	MCM*10292025	20 Years of Service Award - September 2025	10-025-54450	54450 - Employee Recognition	\$400.00
					Total - MCM101 Jeremy Mcminn	\$400.00
MCP158 Mission Critical Protocols, Inc.	11/5/2025	F34C10F2-0003	Clinical Protocol Application Renewal	10-009-54100	54100 - Dues/Subscriptions	\$13,861.80
					Total - MCP158 Mission Critical Protocols, Inc.	\$13,861.80
MED125 Medline Industries, Inc	12/1/2025	2390361886		10-008-53900	53900 - Disposable Medical Supplies	\$1,497.20
	12/1/2025	2390599984		10-008-53900	53900 - Disposable Medical Supplies	\$4,018.33
					Total - MED125 Medline Industries, Inc	\$5,515.53
MET185 Metropolitan Life Insurance Compan	11/17/2025	87598126	Dental and vision premiums for November 2025	10-025-51700	51700 - Health & Dental	\$29,654.29
	12/8/2025	87942306		10-025-51700	51700 - Health & Dental	\$31,134.83
					Total - MET185 Metropolitan Life Insurance Company	\$60,789.12
MIC101 Michael Depasquale Db a No Pulse N	11/2/2025	250011	Medical Direction Services	10-009-57100	57100 - Professional Fees	\$21,376.00
	12/2/2025	250012	November Assistant MD Services	10-009-57100	57100 - Professional Fees	\$22,307.70
					Total - MIC101 Michael Depasquale Db a No Pulse No Problem LLC	\$43,683.70
MID105 Mid-South Synergy	11/20/2025	313046001	10/24/25 Station 45 09/24/25-10/24/25	10-016-58800	58800 - Utilities	\$364.00
	11/20/2025	313046002	10/24/25 Station 46 09/24/25-10/24/25	10-016-58800	58800 - Utilities	\$144.00
	11/20/2025	313046003	10/24/25 Station 47 Water tap fee 09/26/25-10/24/25	10-016-58800	58800 - Utilities	\$53.39
	12/18/2025	313046001	11/24/25 Station 45 10/24/25 - 11/24/25	10-016-58800	58800 - Utilities	\$277.00
	12/18/2025	313046002	11/24/25 Station 46 10/24/25 - 11/24/25	10-016-58800	58800 - Utilities	\$151.00
	12/18/2025	313046003	11/25/25 Station 47 water tap fee 10/24/25-11/25/25	10-016-58800	58800 - Utilities	\$53.39
					Total - MID105 Mid-South Synergy	\$1,042.78
MIF100 Kevin Mifflin	11/19/2025	MIF*10142025	20 Year Service Award - June 2025	10-025-54450	54450 - Employee Recognition	\$400.00
					Total - MIF100 Kevin Mifflin	\$400.00

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MIL109 Miller Towing & Recovery, LLC	11/13/2025	25-14523	Tow Shop 53 from Valley Ranch to Fleet	10-010-59200	59200 - Vehicle-Towing	\$440.00
	12/1/2025	25-14615	Shop 49 Tow to Fleet	10-010-59200	59200 - Vehicle-Towing	\$440.00
	Total - MIL109 Miller Towing & Recovery, LLC					\$880.00
MISS100 Mission Critical Partners, LLC	11/3/2025	26316	**BILL ONLY**CAD to CAD Feasability Assessme	10-004-57100	57100 - Professional Fees	\$2,016.50
	Total - MISS100 Mission Critical Partners, LLC					\$2,016.50
MOB110 Mobile Electric Power Solutions, Inc	11/12/2025	23795	MEPS generator repair	10-010-59050	59050 - Vehicle-Parts	\$1,430.64
	11/12/2025	23796	MEPS generator repair	10-010-59050	59050 - Vehicle-Parts	\$455.45
	11/12/2025	23794	MEPS generator repair	10-010-59050	59050 - Vehicle-Parts	\$382.00
	12/1/2025	23753	Alternator Mount Brackets for Stock Order #S4086	10-010-59050	59050 - Vehicle-Parts	\$1,961.50
Total - MOB110 Mobile Electric Power Solutions, Inc Db						\$4,229.59
MON2 Montgomery County ESD #2	11/14/2025	MON21/14/2025	Stations 44, 47	10-000-14900	14900 - Prepaid Expenses	\$2,500.00
	12/17/2025	MON12/17/2025	Stations 44, 47	10-000-14900	14900 - Prepaid Expenses	\$2,500.00
Total - MON2 Montgomery County ESD #2						\$5,000.00
MON206 Montgomery County ESD#3 (Stn 46)	11/14/2025	MON11/14/2025	Station 46	10-000-14900	14900 - Prepaid Expenses	\$600.00
	12/17/2025	MON12/17/2025	Station 46	10-000-14900	14900 - Prepaid Expenses	\$600.00
Total - MON206 Montgomery County ESD#3 (Stn 46)						\$1,200.00
MOO103 Katelyn Moote	11/6/2025	MOO*11062025	MILEAGE - (11/06/2025 - 11/06/2025)	10-016-56200	56200 - Mileage Reimbursements	\$21.14
	Total - MOO103 Katelyn Moote					\$21.14
MOS100 Mosley Fire and Safety, Inc	12/1/2025	126983	DME Fire Extinguishers.	10-008-57650	57650 - Repair-Equipment	\$176.50
	12/1/2025	0009512	Fire extinguisher maintenance	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,929.19
	12/11/2025	127001	DME Annual Fire Extinguisher Main Tag.	10-008-57650	57650 - Repair-Equipment	\$109.00
Total - MOS100 Mosley Fire and Safety, Inc						\$2,214.69
MOS111 Tyler Mosley	12/9/2025	MOS*12092025	Non Field Employee of the Year	10-025-54450	54450 - Employee Recognition	\$100.00
	Total - MOS111 Tyler Mosley					\$100.00
MUD100 Mud #39	11/14/2025	3021061 10/31/25	Station 20 09/30/25-10/31/25	10-016-58800	58800 - Utilities	\$57.99
	12/15/2025	3021061 11/30/25	Station 20 10/31/25-11/30/25	10-016-58800	58800 - Utilities	\$58.11
Total - MUD100 Mud #39						\$116.10
MUF100 It's Muffler Time, Abel Gonzales	11/14/2025	55662	Tail pipe hanger repair- N# 55662	10-010-59000	59000 - Vehicle-Outside Services	\$30.00
	11/21/2025	55391	Pre-Drive Inspection - Reposition Exhaust Shop 2	10-010-59000	59000 - Vehicle-Outside Services	\$50.00
	12/1/2025	251814	Adjust Exhaust Hanger Shop 50	10-010-59000	59000 - Vehicle-Outside Services	\$50.00
	12/19/2025	55800	Adjust exhaust hanger Shop 29	10-010-59000	59000 - Vehicle-Outside Services	\$50.00
Total - MUF100 It's Muffler Time, Abel Gonzales						\$180.00
MYE100 MY ECCHO (Ethics Code of Conduct	12/1/2025	12181468	This is the annual cost for our MYECCHO hotline.	10-025-57100	57100 - Professional Fees	\$699.00
	Total - MYE100 MY ECCHO (Ethics Code of Conduct and Hotline Online)					\$699.00
NAP100 Napa Auto Parts	11/3/2025	581104	Replenish Vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$921.15

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	11/4/2025	581274	Parts to secure toolbox in bike trailer.	10-010-59050	59050 - Vehicle-Parts	\$72.05
	11/4/2025	581247	Replenish vehicle parts stock - Shocks	10-010-59050	59050 - Vehicle-Parts	\$358.50
	11/10/2025	582005	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$102.00
	11/17/2025	582864	Replacement exhaust parts for new Tahoe	10-010-59050	59050 - Vehicle-Parts	\$52.53
	11/18/2025	583110	replenish shop supply	10-010-57725	57725 - Shop Supplies	\$7.50
	11/19/2025	583334	Oil for stations	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$78.03
	11/21/2025	583653	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$826.02
	12/1/2025	584478	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$244.53
	12/3/2025	584753	Restock washer fluid	10-010-58950	58950 - Vehicle-Fluids & Additives	\$144.24
	12/4/2025	584989	Replenish vehicle parts stock	10-010-59050	59050 - Vehicle-Parts	\$614.76
	12/5/2025	585162	Replenish vehicle oil stock: 30W for generators, 0	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$1,791.78
	12/9/2025	585535	Replacement belt for shop 630	10-010-59050	59050 - Vehicle-Parts	\$27.29
	12/9/2025	585536	Replacement parts for Shop 630 - belt tensioner	10-010-59050	59050 - Vehicle-Parts	\$63.90
	12/10/2025	585780	Replenish vehicle parts stock - wiper blades	10-010-59050	59050 - Vehicle-Parts	\$236.67
	12/10/2025	585720	replenish shop supply stock	10-010-57725	57725 - Shop Supplies	\$56.20
	12/10/2025	585721	replacement alternator for 630	10-010-59050	59050 - Vehicle-Parts	\$283.32
	12/11/2025	585841	Replenish shop supply stock	10-010-57725	57725 - Shop Supplies	\$594.50
	12/15/2025	586343	Replacement hose for shop 15	10-010-59050	59050 - Vehicle-Parts	\$105.45
	12/19/2025	586783	Air and Cabin Filters for Fleet	10-010-59050	59050 - Vehicle-Parts	\$922.60
	12/19/2025	586866	Fleet Shop Supplies - Loom	10-010-57725	57725 - Shop Supplies	\$79.00
	12/30/2025	587723	Bulbs for New Ambulance	10-010-59050	59050 - Vehicle-Parts	\$24.80
					Total - NAP100 Napa Auto Parts	\$7,606.82
NAT150 National Emergency Number Associ	12/17/2025	300089762	Annual Membership Dues for NENA	10-006-54100	54100 - Dues/Subscriptions	\$3,200.00
					Total - NAT150 National Emergency Number Association	\$3,200.00
NEA102 Jason Neal	11/21/2025	NEA*11212025	EXPENSE - Books/Materials	10-009-52600	52600 - Books/Materials	\$44.72
					Total - NEA102 Jason Neal	\$44.72
NEW102 New Caney Mud	11/14/2025	1042826200	10/31/25 Station 30 09/18/25-10/17/25	10-016-58800	58800 - Utilities	\$53.08
	12/15/2025	1042826200	11/26/25 Station 30 10/17/25-11/17/25	10-016-58800	58800 - Utilities	\$44.67
					Total - NEW102 New Caney Mud	\$97.75
NIX102 Cassie Nixon	12/8/2025	NIX*12082025	2025 Materials Management Employee of the Year	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - NIX102 Cassie Nixon	\$100.00
NLT165 Leblance Jeffrey	11/1/2025	941	Tree removal	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$3,970.00
	12/9/2025	#1953	Est# 1729 Removal of 3 dead pine trees at Admin	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$655.00
					Total - NLT165 Leblance Jeffrey	\$4,625.00
NOR101 Montgomery County ESD #1 (Stn 12	11/14/2025	NOR11/14/2025	Stations 12, 13	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
	11/19/2025	141	Ironman 2025 UTV Rentals		53330 - Contractual Obligations-Other	\$1,240.00
	12/17/2025	NOR12/17/2025	Stations 12, 13	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
					Total - NOR101 Montgomery County ESD #1 (Stn 12 & 13)	\$7,240.00
OAG100 The Office of the Attorney General	11/6/2025	56004181	Bill Only- Registration for Open Government Conf	10-026-53150	53150 - Conferences - Fees, Travel, &	\$400.00

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
Total - OAG100 The Office of the Attorney General						\$400.00
OCS100 Optimum Computer Solutions, Inc.	11/1/2025	121877	Bill Only- Standard Service Labor for 09/29/25-10/	10-015-53300	53300 - Contracted Services	\$15,375.00
	11/2/2025	122166	Bill Only- OCS Service Labor	10-015-53300	53300 - Contracted Services	\$12,825.00
	11/9/2025	122273	OCS Service Labor for 11/2/2025-11/9/2025	10-015-53300	53300 - Contracted Services	\$12,300.00
	11/13/2025	122235	ManageEngine Endpoint Central Renewal Exp. 11	10-015-53050	53050 - Computer Software	\$21,530.00
	11/16/2025	122274	OCS service Labor for 11/10/2025-11/16/2025	10-015-53300	53300 - Contracted Services	\$14,587.50
	12/1/2025	122399	OCS Service Labor for - 11/17/2025-11/23/2025	10-015-53300	53300 - Contracted Services	\$14,362.50
	12/1/2025	122400	OCS Service Labor	10-015-53300	53300 - Contracted Services	\$6,900.00
	12/7/2025	122493	OCS Service Labor - 12/01/25-12/07/25	10-015-53300	53300 - Contracted Services	\$14,662.50
	12/8/2025	122454	ManageEngine ADSelfService Plus Renewal	10-015-53050	53050 - Computer Software	\$2,365.00
	12/8/2025	122455	ManageEngine ADSelfService Plus Renewal	10-015-53050	53050 - Computer Software	\$640.00
	12/8/2025	122453	ManageEngine ADAudit Renewal - MCHD CAD	10-015-53050	53050 - Computer Software	\$945.00
	12/14/2025	122543	OCS Service Labor - 12/08/25-12/14/25	10-015-53300	53300 - Contracted Services	\$12,187.50
	12/28/2025	122637	OCS Service Labor 12/22/2025-12/28/2025	10-015-53300	53300 - Contracted Services	\$4,575.00
Total - OCS100 Optimum Computer Solutions, Inc.						\$133,255.00
OH100 Soo Oh	12/8/2025	OH1*12082025	MILEAGE (12/04/2025 - 12/08/2025)	10-007-56200	56200 - Mileage Reimbursements	\$22.19
	12/16/2025	OH100*11072025	Uniform reimbursement for patches	10-007-58700	58700 - Uniforms	\$9.18
Total - OH100 Soo Oh						\$31.37
OPT100 Optiqurest Internet Services, Inc.	11/1/2025	88455	Bill Only- Parallels and Domotz (10/29/25-11/29/25)	10-015-53050	53050 - Computer Software	\$474.80
	11/20/2025	88609	SSL Cert Renewal	10-015-52700	52700 - Business Licenses	\$413.00
	12/1/2025	88736	DUO MFA	10-015-53050	53050 - Computer Software	\$87.00
	12/1/2025	88718	Parallels, CPD Domotz and WFD Domotz Monthly	10-015-53050	53050 - Computer Software	\$492.70
	12/8/2025	88853	Registration or Renewal of SSL Certification 1 Year	10-015-52700	52700 - Business Licenses	\$95.00
	12/12/2025	88843	1 Registration or Renewal of SSL Certification 1 Year	10-015-52700	52700 - Business Licenses	\$95.00
	12/18/2025	88854	Registration or Renewal of SSL Certification 1 Year	10-015-52700	52700 - Business Licenses	\$95.00
	12/23/2025	88856	Hosted Barracuda Email (Spam and Encryption) Annual	10-015-53000	53000 - Computer Maintenance	\$18,513.00
Total - OPT100 Optiqurest Internet Services, Inc.						\$20,265.50
ORA182 Oracle America, Inc	11/1/2025	102195710	Time and Materials Labor/Expenses	10-005-53050	53050 - Computer Software	\$59,082.39
	12/1/2025	102245112	Professional Services	10-005-53050	Expenses	\$7,711.72
	12/22/2025	102288080	Professional Services - Time and Materials Services	10-005-53050	Expenses	\$5,370.64
Total - ORA182 Oracle America, Inc						\$72,164.75
PAG100 Page, Wolfberg & Wirth, LLC	12/1/2025	PWW-002641	Consulting Services - Review of Compliance Plan	10-001-55500	55500 - Legal Fees	\$1,455.00
Total - PAG100 Page, Wolfberg & Wirth, LLC						\$1,455.00
PAN100 Panorama, City of	11/14/2025	1020159006 10/30/25	Station 14 - 09/23/25-10/23/25	10-016-58800	58800 - Utilities	\$91.07
	12/15/2025	1020159006 11/25/25	Station 14 10/23/25-11/22/25	10-016-58800	58800 - Utilities	\$87.77
Total - PAN100 Panorama, City of						\$178.84
PAT108 Patrick, Casey B	11/12/2025	PAT*10282025	EXPENSE - EMS World Expo	10-009-53150	53150 - Conferences - Fees, Travel, &	\$90.71
	11/15/2025	PAT*11152025	EXPENSE - 54100 - Dues/Subscriptions	10-009-54100	54100 - Dues/Subscriptions	\$500.00
	11/21/2025	PAT*11212025B	PER DIEM - Texas EMS Conference (11/23/2025	10-009-53150	53150 - Conferences - Fees, Travel, &	\$156.00

Montgomery County Hospital District

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
Total - PAT108 Patrick, Casey B						\$746.71
PBI100 Pitney Bowes Inc (Pob 371874)Postage	11/12/2025	100-9090-0476-5611	09/26/ Bill Only - Refill Mail Postage	10-008-56900	56900 - Postage	\$1,024.75
	11/12/2025	100-9090-0476-5611	10/13/ Bill Only- Refill Mail Postage	10-008-56900	56900 - Postage	\$1,000.00
	12/9/2025	04765611	11/03/25 Bill Only- Postage refill	10-008-56900	56900 - Postage	\$1,009.75
	Total - PBI100 Pitney Bowes Inc (Pob 371874)Postage					\$3,034.50
PCT100 Pctel, Inc.	11/1/2025	44614	Computer software	10-004-53050	53050 - Computer Software	\$15,760.50
	Total - PCT100 Pctel, Inc.					\$15,760.50
PEA101 Pearson Education	12/1/2025	30194508	Purchase for Cohort Paramedic Text Books	10-009-52600	52600 - Books/Materials	\$1,567.95
	Total - PEA101 Pearson Education					\$1,567.95
PIL100 Pilling, Jake	12/6/2025	PIL*12062025	MILEAGE (12/06/2025 - 12/06/2025)	10-007-56200	56200 - Mileage Reimbursements	\$8.75
	Total - PIL100 Pilling, Jake					\$8.75
PIN100 Zoll Data Systems	11/1/2025	INV00212230	Zoll ePCR/Billing Software Quarterly Maintenance	10-015-53050	53050 - Computer Software	\$10,459.28
	11/3/2025	INV00214315	Bill Only- Monthly Zoll AR Boost Invoice	10-011-53300	53300 - Contracted Services	\$10,501.31
	12/1/2025	INV00215698	Monthly Invoice	10-011-53300	53300 - Contracted Services	\$10,501.31
	Total - PIN100 Zoll Data Systems					\$31,461.90
PIR100 Elizabeth Piron	12/8/2025	PIR*12082025	2025 Public Health Employee of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
	Total - PIR100 Elizabeth Piron					\$100.00
POP100 Calista Pope	11/25/2025	POP*11252025	Mileage Reimbursement	10-007-56200	56200 - Mileage Reimbursements	\$20.30
	12/6/2025	POP*12062025	MILEAGE (12/06/2025)	10-007-56200	56200 - Mileage Reimbursements	\$7.56
	Total - POP100 Calista Pope					\$27.86
POW102 Power Associates, Inc	12/5/2025	6180	8x Eaton ePDU's for Server Racks (Nutanix/Bunkr	10-015-57750	57750 - Small Equipment & Furniture	\$17,228.28
	Total - POW102 Power Associates, Inc					\$17,228.28
PUB101 Public Consulting Group, Inc.	11/1/2025	CIV-10037558	**Bill Only**Montgomery - Ambulance Supplemen	10-007-57100	57100 - Professional Fees	\$57,361.63
	Total - PUB101 Public Consulting Group, Inc.					\$57,361.63
PVW160 PVW Services	11/6/2025	55208625	Clean up of Station 43 Landscape	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$400.00
	12/1/2025	55208726	Lawn Services Agreement RFP No. FY2023-016-(10-016-53330	53330 - Contractual Obligations-Other	\$3,418.00
	12/1/2025	55208602	Lawn Services Agreement RFP No. FY2023-016-(10-016-53330	53330 - Contractual Obligations-Other	\$12,226.00
	12/29/2025	55208850	Lawn Services Agreement RFP No. FY2023-016-(10-016-53330	53330 - Contractual Obligations-Other	\$3,418.00
	Total - PVW160 PVW Services					\$19,462.00
PWS100 Paging & Wireless Service Center	12/1/2025	64939	Minitor V Repairs	10-004-57200	57200 - Radio Repairs-Outsourced	\$973.75
	12/19/2025	64966	Minitor Belt Clips for Stock	10-004-57225	57225 - Radio-Parts	\$454.75
	Total - PWS100 Paging & Wireless Service Center					\$1,428.50
PYE160 Pye-Barker Parent, LLC	12/1/2025	IV00504857	Wilkins relief valve rebuild kit	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,365.00
	12/1/2025	IV00504877	5 Year Inspection	10-016-55600	55600 - Maintenance & Repairs-Buildin	\$1,200.00

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
					Total - PYE160 Pye-Barker Parent, LLC	\$2,565.00
RAY135 Shelene Rayburn	11/5/2025	RAY*10202025B	Per Diem - 2025 GFOAT Fall Conference (11/19/2	10-005-53150	53150 - Conferences - Fees, Travel, &	\$119.00
	11/19/2025	RAY*11192025	Mileage GFOAT Fall Conf 11/19/25-11/21/25	10-005-53150	53150 - Conferences - Fees, Travel, &	\$336.00
	Total - RAY135 Shelene Rayburn					\$455.00
REA101 Blue Triton Brands Inc Db	11/12/2025	05K6708394221	Station 24	10-008-57900	57900 - Station Supplies	\$49.99
	11/12/2025	05K6708394151	Admin - Room 208	10-008-57900	57900 - Station Supplies	\$96.39
	11/12/2025	05K6708894383	EMS - Suite 250	10-008-57900	57900 - Station Supplies	\$63.80
	11/12/2025	05K6708394250	Station 34	10-008-57900	57900 - Station Supplies	\$15.19
	11/12/2025	05K6708394210	Station 22	10-008-57900	57900 - Station Supplies	\$38.39
	11/12/2025	05K6708394198	Station 21	10-008-57900	57900 - Station Supplies	\$3.59
	11/12/2025	05K6708394182	Station 15	10-008-57900	57900 - Station Supplies	\$26.79
	11/12/2025	05K6708394309	Station 45	10-008-57900	57900 - Station Supplies	\$15.49
	11/12/2025	05K6708394255	Station 35	10-008-57900	57900 - Station Supplies	\$26.79
	11/12/2025	05K6708394229	Station 27	10-008-57900	57900 - Station Supplies	\$3.59
	11/12/2025	05K6708394241	Station 32	10-008-57900	57900 - Station Supplies	\$15.19
	11/12/2025	05K6708394237	Station 31	10-008-57900	57900 - Station Supplies	\$15.19
	11/12/2025	05K6708394247	Station 33	10-008-57900	57900 - Station Supplies	\$49.99
	11/12/2025	05K6708577782	Admin - Suite 350	10-008-57900	57900 - Station Supplies	\$11.60
	11/12/2025	05K6708394307	Station 42	10-008-57900	57900 - Station Supplies	\$15.19
	11/12/2025	05K6708394225	Station 25	10-008-57900	57900 - Station Supplies	\$64.88
	11/12/2025	05K6708394258	Station 40	10-008-57900	57900 - Station Supplies	\$49.99
	11/12/2025	05K6708403397	Service Center - 1st floor breakroom	10-008-57900	57900 - Station Supplies	\$15.49
	11/12/2025	05K6708394233	Station 30	10-008-57900	57900 - Station Supplies	\$61.59
	11/12/2025	05K6708394193	Station 20	10-008-57900	57900 - Station Supplies	\$61.59
	11/12/2025	05K6708394304	Station 41	10-008-57900	57900 - Station Supplies	\$26.79
	11/19/2025	05K6708577775	Admin - 3rd Floor	10-008-57900	57900 - Station Supplies	\$11.60
	11/19/2025	05K6708579806	Admin - 1st Floor	10-008-57900	57900 - Station Supplies	\$58.00
	11/20/2025	05K6708394216	Admin - Room 250	10-008-57900	57900 - Station Supplies	\$38.39
	11/20/2025	05K6708394140	Station 11	10-008-57900	57900 - Station Supplies	\$38.39
	11/20/2025	05K6708394166	Station 14	10-008-57900	57900 - Station Supplies	\$3.59
	11/29/2025	05K6708403395	Service center - FI 2 kitchen	10-008-57900	57900 - Station Supplies	\$21.29
	11/29/2025	05K6708403396	Service center - Fleet bay	10-008-57900	57900 - Station Supplies	\$50.29
	12/12/2025	05L6708394241	Station 32	10-008-57900	57900 - Station Supplies	\$26.79
	12/12/2025	05L6708403397	Service Center - 1st FI Breakroom	10-008-57900	57900 - Station Supplies	\$15.49
	12/12/2025	05L6708894383	ADMIN - Suite 250	10-008-57900	57900 - Station Supplies	\$162.40
	12/12/2025	05L6708394304	Station 41	10-008-57900	57900 - Station Supplies	\$15.19
	12/12/2025	05L6708577782	ADMIN - Suite 350	10-008-57900	57900 - Station Supplies	\$11.60
	12/12/2025	05L6708394113	Station 10	10-008-57900	57900 - Station Supplies	\$5.27
	12/12/2025	05L6708394309	Station 45	10-008-57900	57900 - Station Supplies	\$15.49
	12/12/2025	05L6708394307	Station 42	10-008-57900	57900 - Station Supplies	\$15.19
	12/12/2025	05L6708394258	Station 40	10-008-57900	57900 - Station Supplies	\$49.99
	12/12/2025	05L6708394229	Station 27	10-008-57900	57900 - Station Supplies	\$55.79
	12/12/2025	05L6708394233	Station 30	10-008-57900	57900 - Station Supplies	\$61.59
	12/12/2025	05L6708394237	Station 31	10-008-57900	57900 - Station Supplies	\$15.19

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	12/15/2025	05L6708394247	Station 33	10-008-57900	57900 - Station Supplies	\$49.99
	12/15/2025	05L6708394210	Station 22	10-008-57900	57900 - Station Supplies	\$3.59
	12/15/2025	05L6708394255		10-008-57900	57900 - Station Supplies	\$15.19
	12/15/2025	05L6708394221	Station 24	10-008-57900	57900 - Station Supplies	\$49.99
	12/15/2025	05L6708394193	Station 20	10-008-57900	57900 - Station Supplies	\$61.59
	12/15/2025	05L6708394250	Station 34	10-008-57900	57900 - Station Supplies	\$15.19
	12/15/2025	05L6708394151	ADMIN - Room 208	10-008-57900	57900 - Station Supplies	\$9.39
	12/15/2025	05L6708394182	Station 15	10-008-57900	57900 - Station Supplies	\$15.19
	12/15/2025	05L6708394225	Station 25	10-008-57900	57900 - Station Supplies	\$40.56
	12/15/2025	05L6708394198	Station 21	10-008-57900	57900 - Station Supplies	\$32.59
	12/18/2025	05L6708577775	Admin - Suite 340	10-008-57900	57900 - Station Supplies	\$11.60
	12/18/2025	05L6708579806	Admin - 1st FI EMS	10-008-57900	57900 - Station Supplies	\$58.00
	12/20/2025	05L6708394166	Station 14	10-008-57900	57900 - Station Supplies	\$26.79
	12/20/2025	05L6708394140		10-008-57900	57900 - Station Supplies	\$38.39
	12/30/2025	05L6708403395	Service Center - FI 2 kitchen	10-008-57900	57900 - Station Supplies	\$21.29
	12/30/2025	05L6708403396	Service Center - Fleet bay	10-008-57900	57900 - Station Supplies	\$53.85
			Total - REA101 Blue Triton Brands Inc Db		Readyrefresh	\$1,902.22
REE105 Meghan Reed	11/24/2025	REE11232025	Texas EMS Conference 11/23/25-11/26/25	10-007-53150	53150 - Conferences - Fees, Travel, &	\$236.00
			Total - REE105 Meghan Reed			\$236.00
REE180 Reed Claymon Meeker & Hargett PLL	12/1/2025	35969	Legal Services provided on 10/10/2025	10-001-55500	55500 - Legal Fees	\$160.50
			Total - REE180 Reed Claymon Meeker & Hargett PLLC			\$160.50
REI101 Darcy Reiser	12/1/2025	REI*12022025	EXPENSE - Uniforms	10-007-58700	58700 - Uniforms	\$123.98
			Total - REI101 Darcy Reiser			\$123.98
REL100 Reliant Energy	11/20/2025	219000565561	Station 27 09/30/25-10/29/25	10-016-58800	58800 - Utilities	\$401.35
	11/20/2025	409000641148	Station 41 10/05/25-11/03/25	10-016-58800	58800 - Utilities	\$419.37
	11/20/2025	411000641164	Magnolia Tower 10/01/25-10/30/25	10-016-58800	58800 - Utilities	\$556.92
	11/20/2025	310003042609	Station 40 10/01/25-10/30/25	10-016-58800	58800 - Utilities	\$735.36
	11/26/2025	411000641163	Magnolia Tower Security Light 10/01/25-10/30/25	10-016-58800	58800 - Utilities	\$463.60
	11/26/2025	410000645399	Station 40 outdoor lighting 10/02/25-10/31/25	10-016-58800	58800 - Utilities	\$73.80
	12/15/2025	166004050474	Magnolia Tower 10/30/25-12/02/25	10-016-58800	58800 - Utilities	\$594.14
	12/15/2025	193001803363	Station 27 10/29/25-12/01/25	10-016-58800	58800 - Utilities	\$444.39
	12/15/2025	342001464763	Station 40 10/30/25-12/02/25	10-016-58800	58800 - Utilities	\$670.68
	12/15/2025	149005063625	Station 41 11/03/25-12/04/25	10-016-58800	58800 - Utilities	\$462.03
	12/18/2025	166004050473	Magnolia Tower security light 10/30/25-12/02/25	10-016-58800	58800 - Utilities	\$479.03
	12/18/2025	166004050472	Station 40 Outdoor lighting 10/31/25-12/03/25	10-016-58800	58800 - Utilities	\$73.80
			Total - REL100 Reliant Energy			\$5,374.47
REV101 Revspring, Inc.	11/1/2025	INV1412126	Oct 2025-Monthly Invoice - Billing Bridge print ven	10-011-53300	53300 - Contracted Services	\$12,777.86
	11/6/2025	INV1412118	June 2025-RevSpring Billing Bridge Monthly Invoi	10-011-53300	53300 - Contracted Services	\$5,446.82
	11/6/2025	INV1412122	Aug. 2025-RevSpring Billing Bridge Monthly Invoi	10-011-53300	53300 - Contracted Services	\$11,421.56
	11/6/2025	INV1412120	July 2025-RevSpring Billing Bridge Monthly Invoi	10-011-53300	53300 - Contracted Services	\$10,938.66
	11/6/2025	INV1412125	Sept 2025-RevSpring Billing Bridge Monthly Invoi	10-011-53300	53300 - Contracted Services	\$12,356.26

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	11/10/2025	INV1413942	Oct. 2025 Monthly Invoice - RescueNet print vend	10-011-53300	53300 - Contracted Services	\$1,044.28
	12/1/2025	INV1415937	Monthly Billing Bridge Invoice	10-011-53300	53300 - Contracted Services	\$10,700.70
	12/8/2025	INV1418644	Monthly RescueNet Invoice	10-011-53300	53300 - Contracted Services	\$593.58
	Total - REV101 Revspring, Inc.					\$65,279.72
ROB111 Roberts, Jay	11/24/2025	ROB11232025	Texas EMS Conference 11/23/25-11/26/25	10-009-53150	53150 - Conferences - Fees, Travel, &	\$236.00
	Total - ROB111 Roberts, Jay					\$236.00
ROD120 Kayla Rodriguez	11/11/2025	ROD*11112025	MILEAGE - Mileage Reimbursements (11/11/2025	10-007-56200	56200 - Mileage Reimbursements	\$11.48
	Total - ROD120 Kayla Rodriguez					\$11.48
RUP100 Payden Rupp	11/5/2025	RUP*11052025	EXPENSE - 58700 - Uniforms	10-007-58700	58700 - Uniforms	\$117.86
	Total - RUP100 Payden Rupp					\$117.86
RYS100 Kathleen A Rysz Db	11/1/2025	205085	Restocking of Batteries (DME)	10-008-54200	54200 - Durable Medical Equipment	\$350.25
	Total - RYS100 Kathleen A Rysz Db					\$350.25
SAN109 San Jacinto River Authority	11/14/2025	SAN11/14/2025	Staton 45	10-000-14900	14900 - Prepaid Expenses	\$1.00
	Total - SAN109 San Jacinto River Authority					\$1.00
SAN112 Susie Sanders	11/13/2025	SAN*11032025	Wellness	10-025-54350	54350 - Employee Health/Wellness	\$25.00
	Total - SAN112 Susie Sanders					\$25.00
SCH107 Schaeffer Manufacturing Company	11/1/2025	CRJ5070-INV1	Restock vehicle oil supply	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$3,909.65
	12/1/2025	CRJ5039-INV1	Oil & Lubricants	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$6,639.14
	12/4/2025	CRJ5111-INV1	restock engine oil , Restock fuel additive	10-010-58975	58975 - Vehicle-Oil & Lubricants	\$3,422.10
	12/4/2025	CRJ5111-INV1	restock engine oil , Restock fuel additive	10-010-58950	58950 - Vehicle-Fluids & Additives	\$424.32
	Total - SCH107 Schaeffer Manufacturing Company					\$14,395.21
SEE102 James Seek	12/8/2025	SEE*12082025	2025 Manager of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
	Total - SEE102 James Seek					\$100.00
SER107 Server Supply, Inc.	11/18/2025	4439938	12 SFPs for CAD fiber connection	10-015-53100	53100 - Computer Supplies/Non-Capit	\$444.60
	12/8/2025	4447855	Cisco SFPs for Nutanix Project	10-015-57750	57750 - Small Equipment & Furniture	\$5,703.80
	Total - SER107 Server Supply, Inc.					\$6,148.40
SEW59 Amy Sewell	12/8/2025	SEW*12082025	2025 EMS Admin Employee of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
	Total - SEW59 Amy Sewell					\$100.00
SHI101 SHI Government Solutions, Inc.	11/1/2025	GB00573974	Deep Freeze kiosk software renewal	10-015-53050	53050 - Computer Software	\$46.00
	11/1/2025	GB00574908	BackBlaze Annual Renewal	10-015-53050	53050 - Computer Software	\$6,704.10
	11/1/2025	GB00572856	CISCO DNA LICENSES FOR WIRELESS ACCES	10-015-53000	53000 - Computer Maintenance	\$7,044.80
	11/1/2025	GB00572508	CISCO SMARTNET WARRANTY FOR FABRIC S	10-015-53000	53000 - Computer Maintenance	\$555.20
	12/1/2025	GB00572441	NUTANIX VIRTUAL SERVER CONTROL SOFTW	10-015-53050	53050 - Computer Software	\$118,272.00
	12/1/2025	GB00572693	HPE Hardware Tech Support	10-015-53000	53000 - Computer Maintenance	\$3,301.44
	12/1/2025	GB00577073	HP Thin Client for Deputy Chief Office	10-015-57750	57750 - Small Equipment & Furniture	\$1,188.00

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	12/1/2025	GB00574884	HPE Remote Tech Support	10-015-53000	53000 - Computer Maintenance	\$1,487.32
	12/1/2025	GB00577155	5x HP Desktops for Shelf Spares	10-015-57750	57750 - Small Equipment & Furniture	\$5,145.00
	12/2/2025	GB00577383	5x HP Desktops for Shelf Spares	10-015-57750	57750 - Small Equipment & Furniture	\$138.45
	12/3/2025	GB00577463	5x APC Desktop UPS for Restock	10-015-57750	57750 - Small Equipment & Furniture	\$958.80
	12/5/2025	GB00577616	Additional 50x Adobe Acrobat Standard DC Licen	10-015-53050	53050 - Computer Software	\$2,246.00
	12/8/2025	GB00577667	5x APC Desktop UPS for Restock	10-015-57750	57750 - Small Equipment & Furniture	\$239.70
	12/9/2025	GB00577831	5x APC Desktop UPS for Restock	10-015-57750	57750 - Small Equipment & Furniture	\$239.70
	12/16/2025	GB00578288	Smarsh Webex Logging for Senate Bill 944 - (1/1/	10-015-53050	53050 - Computer Software	\$57,972.00
	12/29/2025	GB00579540	Panasonic Toughbook G2's for EMS MDC's	10-015-57750	57750 - Small Equipment & Furniture	\$16,165.00
					Total - SHI101 SHI Government Solutions, Inc.	\$221,703.51
SHI160 Kim Shirley	11/18/2025	SHI*11102025	WELLNESS - 11/13/2025	10-025-54350	54350 - Employee Health/Wellness	\$21.00
	12/9/2025	SHI*12082025	WELLNESS - 12/08/2025	10-025-54350	54350 - Employee Health/Wellness	\$46.00
					Total - SHI160 Kim Shirley	\$67.00
SHR100 Shred-It Usa LLC	12/8/2025	8012351917		10-026-56500	56500 - Other Services	\$330.06
	12/8/2025	8012058690	Administration & Service Center shred service for	10-026-56500	56500 - Other Services	\$330.06
	12/19/2025	8012647319A	Admin & Service Center Shred service - Nov 2025	10-026-56500	56500 - Other Services	\$660.12
					Total - SHR100 Shred-It Usa LLC	\$1,320.24
SIE103 Sierra, Ruth	11/22/2025	SIE*11222025	Mileage Reimbursement	10-007-56200	56200 - Mileage Reimbursements	\$19.74
					Total - SIE103 Sierra, Ruth	\$19.74
SIM104 Jared Simpson	11/20/2025	SIM*11152025	Mileage Reimbursements	10-007-56200	56200 - Mileage Reimbursements	\$34.65
					Total - SIM104 Jared Simpson	\$34.65
SMA181 Smarsh, Inc	12/1/2025	INV-306502	Annual Smarsh Message Recording Software Re	10-015-53050	53050 - Computer Software	\$869.11
	12/1/2025	INV-313883	Smarsh Message Recording Software Renewal	10-015-53050	53050 - Computer Software	\$823.37
					Total - SMA181 Smarsh, Inc	\$1,692.48
SMI112 Nicolas Smith	11/24/2025	SMI11232025	Texas EMS Conference 11/23/25-11/26/25	10-009-53150	53150 - Conferences - Fees, Travel, &	\$236.00
					Total - SMI112 Nicolas Smith	\$236.00
SNE100 Heather Sneed	12/8/2025	SNE*12082025	2025 HCAP Employee of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - SNE100 Heather Sneed	\$100.00
SNI100 Snider Tire, Inc dba Snider Fleet Solu	12/8/2025	1817182	Replenish vehicle tire stock	10-010-59150	59150 - Vehicle-Tires	\$6,363.36
					Total - SNI100 Snider Tire, Inc dba Snider Fleet Solutions	\$6,363.36
SOU105 Montgomery County ESD #8, Stn 21/	11/14/2025	SOU11/14/2025	Stations 21, 22	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
	12/17/2025	SOU12/17/2025	Stations 21, 22	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
					Total - SOU105 Montgomery County ESD #8, Stn 21/22	\$6,000.00
SPE106 Megan Speck	12/1/2025	SPE*08102025	TUITION - 12/18/2025	10-025-58625	58625 - Tuition Reimbursement	\$3,234.53
					Total - SPE106 Megan Speck	\$3,234.53

Montgomery County Hospital District

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Board Meeting 01/27/2026 Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
SPL124 Splendora, City of	11/18/2025	06370301 10/30/25	Station 31 09/24/25-10/25/25	10-016-58800	58800 - Utilities	\$27.71
	12/8/2025	06370301 11/29/28	Station 31	10-016-58800	58800 - Utilities	\$24.68
	Total - SPL124 Splendora, City of					\$52.39
STA100 Stanley Lake M.U.D.	11/17/2025	00009836 11/03/25	Station 43 09/29/25-10/30/25	10-016-58800	58800 - Utilities	\$9.57
	11/28/2025	00009834 11/03/25	Station 43 09/29/25-10/30/25	10-016-58800	58800 - Utilities	\$37.63
	12/16/2025	00009834 12/02/25	Station 43 10/30/25-11/30/25	10-016-58800	58800 - Utilities	\$37.63
	12/16/2025	00009836 12/02/25	Station 43 10/30/25-11/30/25	10-016-58800	58800 - Utilities	\$8.13
Total - STA100 Stanley Lake M.U.D.						\$92.96
STA129 Staples Advantage	11/30/2025	6049271087	Stamp pads for Resource Center ticket #76213	10-008-56300	56300 - Office Supplies	\$139.33
	11/30/2025	6049271085	Warehouse restock of station supplies.	10-008-57900	57900 - Station Supplies	\$170.28
	11/30/2025	6049271086	Warehouse restock of station supplies.	10-008-57900	57900 - Station Supplies	\$121.32
	11/30/2025	6049271089	Warehouse restock of office supplies.	10-008-56300	56300 - Office Supplies	\$321.31
	12/31/2025	6051689877	Restock of station and office supplies in warehous	10-008-57900	57900 - Station Supplies	\$217.24
	12/31/2025	6051689878	Restock of station and office supplies in warehous	10-008-57900	57900 - Station Supplies	\$32.07
	12/31/2025	6051689885	Restock of station supplies in warehouse.	10-008-57900	57900 - Station Supplies	\$198.66
	12/31/2025	6051689887	warehouse restock of office supplies.	10-008-56300	56300 - Office Supplies	\$178.26
	12/31/2025	6051689877	Restock of station and office supplies in warehous	10-008-56300	56300 - Office Supplies	\$57.87
Total - STA129 Staples Advantage						\$1,436.34
STE104 Stericycle, Inc	12/17/2025	8012437219	BPO FY2026-Stericycle	10-008-52500	52500 - Bio-Waste Removal	\$4,401.79
	12/17/2025	8012133521	BPO FY2026-Stericycle	10-008-52500	52500 - Bio-Waste Removal	\$4,423.78
	12/30/2025	8012726948	BPO FY2026-Stericycle	10-008-52500	52500 - Bio-Waste Removal	\$4,401.79
Total - STE104 Stericycle, Inc						\$13,227.36
STE107 Stewart Organization Inc.	12/1/2025	2602999	Base Charge for Accounting Dept. Scanner	10-015-55400	55400 - Leases/Contracts	\$155.00
	12/1/2025	2603000	Stewart Org. Meter Charges for Copy Machines	10-015-55400	55400 - Leases/Contracts	\$854.70
	12/31/2025	2616144	Meter charge for 11/25/2025 to 12/24/2025	10-015-55400	55400 - Leases/Contracts	\$571.10
	12/31/2025	2616143	FY26 BPO-Accounting Scanner Base Rate Charg	10-015-55400	55400 - Leases/Contracts	\$155.00
Total - STE107 Stewart Organization Inc.						\$1,735.80
STR128 Stryker Sales Corporation	11/1/2025	9210653122	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$722.10
	11/3/2025	9210719965	Powerload install	10-008-57650	57650 - Repair-Equipment	\$550.00
	11/4/2025	9210731504	Repair of stair chair	10-008-57650	57650 - Repair-Equipment	\$178.74
	11/4/2025	9210731502	Repair of stair chair	10-008-57650	57650 - Repair-Equipment	\$1,468.74
	11/5/2025	9210741283	Installation of powerload	10-008-57650	57650 - Repair-Equipment	\$550.00
	11/5/2025	9210741287	DME Stair Chair Repair	10-008-57650	57650 - Repair-Equipment	\$182.38
	11/5/2025	9210741286	DME Powerload Install	10-008-57650	57650 - Repair-Equipment	\$572.00
	11/5/2025	9210741285	DME Crash Inspection On Stretcher (S61)	10-008-57650	57650 - Repair-Equipment	\$1,836.00
	11/5/2025	9210741288	Removal and installation of Powerload S14.	10-008-57650	57650 - Repair-Equipment	\$572.00
	11/5/2025	9210741284	Installation of powerload	10-008-57650	57650 - Repair-Equipment	\$550.00
	11/6/2025	9210751737	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$20,716.75
	11/6/2025	9210750728	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$1,407.76
	12/18/2025	9211115197	DME Powerload Install	10-008-57650	57650 - Repair-Equipment	\$572.00
	12/18/2025	9211115196	DME Powerload Swap	10-008-57650	57650 - Repair-Equipment	\$572.00

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
					Total - STR128 Stryker Sales Corporation	\$30,450.47
SWA101 Alicia Swain	11/1/2025	SWA*11012025	MILEAGE - (11/01/2025 - 11/01/2025)	10-007-56200	56200 - Mileage Reimbursements	\$16.94
					Total - SWA101 Alicia Swain	\$16.94
TAY101 Taylor Healthcare Products, Inc	11/13/2025	INV16019	Disposable Linen	10-008-53800	53800 - Disposable Linen	\$2,145.00
	12/1/2025	#INV16160	30 cases of MegaMovers	10-008-53800	53800 - Disposable Linen	\$3,300.00
	12/1/2025	INV16079	30 Cases of pillows	10-008-53800	53800 - Disposable Linen	\$1,815.00
	12/29/2025	INV16449	Medical Supplies	10-008-53800	53800 - Disposable Linen	\$4,119.00
					Total - TAY101 Taylor Healthcare Products, Inc	\$11,379.00
TEL175 Teleflex LLC	11/14/2025	9510807626	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$450.00
					Total - TEL175 Teleflex LLC	\$450.00
TES103 Tessco Technologies Inc.	11/10/2025	9400510346	Antennas and Coax for FY26 Tahoes and Ambula	10-004-57225	57225 - Radio-Parts	\$2,590.66
	11/19/2025	9400514665	Antennas and Coax for FY26 Tahoes and Ambula	10-004-57225	57225 - Radio-Parts	\$1,635.41
	12/1/2025	9400515948	Antennas and Coax for FY26 Tahoes and Ambula	10-004-57225	57225 - Radio-Parts	\$1,745.46
	12/1/2025	9400506143	Power Supplies for Stock and Event Lockers	10-004-57750	57750 - Small Equipment & Furniture	\$1,121.53
	12/1/2025	9400508554	PolyPhaser Surge Protector	10-004-57725	57725 - Shop Supplies	\$630.07
	12/5/2025	9400520682	Antennas and Coax for FY26 Tahoes and Ambula	10-004-57225	57225 - Radio-Parts	\$2,033.87
	12/8/2025	9400521245	Antennas and Coax for FY26 Tahoes and Ambula	10-004-57225	57225 - Radio-Parts	\$1,836.56
					Total - TES103 Tessco Technologies Inc.	\$11,593.56
TEX148 Tx Children's Center For Childhood I	11/3/2025	120	Car seat install tech for Meghan Reed	10-009-52950	52950 - Community Education	\$135.00
	11/3/2025	104	Car seat install tech for James Briggs	10-009-52950	52950 - Community Education	\$135.00
					Total - TEX148 Tx Children's Center For Childhood Injy Prevention	\$270.00
TEX150 Texas Mutual Insurance Company	12/2/2025	1007514408	Texas Mutual Quarterly premium 12/6/2025.	10-025-59350	59350 - Worker's Compensation Insura	\$128,359.00
					Total - TEX150 Texas Mutual Insurance Company	\$128,359.00
TEX215 Texas EMS Alliance, Inc.	12/1/2025	2926	2026 membership renewal	10-007-54100	54100 - Dues/Subscriptions	\$2,855.00
					Total - TEX215 Texas EMS Alliance, Inc.	\$2,855.00
THA100 Chad Thacker	12/9/2025	THA*12092025	25 Years of Service Award	10-025-54450	54450 - Employee Recognition	\$500.00
					Total - THA100 Chad Thacker	\$500.00
TIH100 Texas Conference of Urban Counties	11/7/2025	1037053	**Bill Only** TIHCA Annual Conference Registratic	10-002-53100	53100 - Computer Supplies/Non-Capita	\$950.00
					Total - TIH100 Texas Conference of Urban Counties	\$950.00
TIM148 Time Clock Plus, LLC	12/1/2025	INV00451671	new scheduling software for EMS and Alarm.	10-045-53050	53050 - Computer Software	\$44,820.00
					Total - TIM148 Time Clock Plus, LLC	\$44,820.00
TOB100 Nicholas Tobin	11/21/2025	TOB*11212025B	PER DIEM - Texas EMS Conference (11/23/2025	10-007-53150	53150 - Conferences - Fees, Travel, &	\$236.00
	11/26/2025	TOB*11262025	EXPENSE - Texas EMS Conference	10-007-53150	53150 - Conferences - Fees, Travel, &	\$72.00
	12/9/2025	TOB*12092025	Field Employee of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - TOB100 Nicholas Tobin	\$408.00

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
TOR102 Esteban Torres	11/5/2025	TOR*10292025	October 2025 Employee of the Month - Field	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - TOR102 Esteban Torres	\$100.00
TOW180 Town Square Publications, LLC	12/1/2025	355834	Advertisement - Recurring Ad in Chamber	10-001-52200	52200 - Advertising	\$699.00
					Total - TOW180 Town Square Publications, LLC	\$699.00
TRA104 Shawn Trainor	12/8/2025	TRA*12082025	2025 IT Employee of the Year Award	10-025-54450	54450 - Employee Recognition	\$100.00
					Total - TRA104 Shawn Trainor	\$100.00
TRA150 Transunion Risk & Alternative Data Solutions, Inc.	12/1/2025	6130832-202511-1	FY26 BPO Monthly service fee for HCAP background checks	10-002-53300	53300 - Contracted Services	\$330.00
	12/1/2025	6130832-202510-1	FY26 BPO Monthly service fee for HCAP background checks	10-002-53300	53300 - Contracted Services	\$330.00
	12/1/2025	6130832-202509-1	FY26 BPO Monthly service fee for HCAP background checks	10-002-53300	53300 - Contracted Services	\$330.00
					Total - TRA150 Transunion Risk & Alternative Data Solutions, Inc.	\$990.00
TRE100 Tanner Treesh	11/14/2025	TRE*11142025B	EXPENSE - Business Licenses	10-015-52700	52700 - Business Licenses	\$10.21
	11/14/2025	TRE*11142025	MILEAGE - Mileage Reimbursements (11/12/2025)	10-015-56200	56200 - Mileage Reimbursements	\$30.38
					Total - TRE100 Tanner Treesh	\$40.59
TRI109 Centralsquare Company-Tritech Software Systems	11/17/2025	451426	1 MDC License for ESD 6 Porter FD	10-015-53075	53075 - Computer Software - MDC Firearms	\$400.00
	12/2/2025	452733	MDC Annual Maintenance	10-015-53075	53075 - Computer Software - MDC Firearms	\$53,328.22
					Total - TRI109 Centralsquare Company-Tritech Software Systems	\$53,728.22
TRI111 Ray Mart, Inc.Dba Tri-Supply Co	12/1/2025	CON0001998130-001	Tri-Supply Q# CON0001994315 Washing Machine	10-016-57750	57750 - Small Equipment & Furniture	\$2,699.98
					Total - TRI111 Ray Mart, Inc.Dba Tri-Supply Co	\$2,699.98
TRO100 Trophy House	11/1/2025	006740	Bill Only- Save Reunion Plaques	10-009-54450	54450 - Employee Recognition	\$135.00
	12/1/2025	006819	Impact Award Brown-Reunion Plaques	10-009-54450	54450 - Employee Recognition	\$135.00
	12/5/2025	006848	This is for the Of The Year Awards for the Awards	10-025-54450	54450 - Employee Recognition	\$700.00
					Total - TRO100 Trophy House	\$970.00
UNI108 United Rentals	12/1/2025	254753396-001	Forklift for Station 32 Generator Delivery	10-016-54500	54500 - Equipment Rental	\$611.66
					Total - UNI108 United Rentals	\$611.66
USA184 US Alarm & Detection Supply LLC	12/30/2025	53086	Smoke Alarms for Stock	10-004-57725	57725 - Shop Supplies	\$276.00
					Total - USA184 US Alarm & Detection Supply LLC	\$276.00
VAS102 Luis Vasquez	12/1/2025	VAS*07182025	TUITION - 12/18/2025	10-025-58625	58625 - Tuition Reimbursement	\$1,158.88
					Total - VAS102 Luis Vasquez	\$1,158.88
VEL107 Velocity Business Products, LLC	12/12/2025	#VBP8697	Velocity Q# VBP8697 Data Office Guest Chairs Rental	10-016-57750	57750 - Small Equipment & Furniture	\$697.10
	12/12/2025	#VBP8697	Velocity Q# VBP8697 Data Office Guest Chairs Rental	10-008-57750	57750 - Small Equipment & Furniture	\$1,649.28
					Total - VEL107 Velocity Business Products, LLC	\$2,346.38
VER104 Verizon Wireless (Pob 660108)	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-007-58200	58200 - Telephones-Cellular	\$1,202.12
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-011-58200	58200 - Telephones-Cellular	\$74.44

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-006-58200	58200 - Telephones-Cellular	\$131.66
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-045-58200	58200 - Telephones-Cellular	\$168.88
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-002-58200	58200 - Telephones-Cellular	\$151.66
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-001-58200	58200 - Telephones-Cellular	\$1,356.09
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-004-58200	58200 - Telephones-Cellular	\$319.30
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-047-58200	58200 - Telephones-Cellular	\$74.44
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-010-58200	58200 - Telephones-Cellular	\$155.42
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-042-58200	58200 - Telephones-Cellular	\$94.44
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-008-58200	58200 - Telephones-Cellular	\$186.10
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-039-58200	58200 - Telephones-Cellular	\$209.65
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-009-58200	58200 - Telephones-Cellular	\$280.54
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-016-58200	58200 - Telephones-Cellular	\$380.84
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-027-58200	58200 - Telephones-Cellular	\$57.22
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-025-58200	58200 - Telephones-Cellular	\$148.88
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-015-58200	58200 - Telephones-Cellular	\$6,946.32
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	10-005-58200	58200 - Telephones-Cellular	\$111.66
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-002-58200	58200 - Telephones-Cellular	\$151.66
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-008-58200	58200 - Telephones-Cellular	\$186.10
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-009-58200	58200 - Telephones-Cellular	\$280.54
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-045-58200	58200 - Telephones-Cellular	\$171.65
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-011-58200	58200 - Telephones-Cellular	\$74.44
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-007-58200	58200 - Telephones-Cellular	\$1,171.36
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-039-58200	58200 - Telephones-Cellular	\$209.65
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-042-58200	58200 - Telephones-Cellular	\$94.44
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-006-58200	58200 - Telephones-Cellular	\$131.66
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-026-58200	58200 - Telephones-Cellular	\$57.07
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-005-58200	58200 - Telephones-Cellular	\$111.66
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-016-58200	58200 - Telephones-Cellular	\$380.84
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-015-58200	58200 - Telephones-Cellular	\$6,462.18
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-025-58200	58200 - Telephones-Cellular	\$148.88
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-001-58200	58200 - Telephones-Cellular	\$206.10
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-004-58200	58200 - Telephones-Cellular	\$339.30
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-010-58200	58200 - Telephones-Cellular	\$155.42
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-027-58200	58200 - Telephones-Cellular	\$77.22
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	10-047-58200	58200 - Telephones-Cellular	\$74.44
Total - VER104 Verizon Wireless (Pob 660108)						\$22,534.27
VF1105 VFIS of Texas / Regnier & Associates	12/1/2025	18910	insuarnce	10-001-54900	54900 - Insurance	\$70,165.00
	12/1/2025	18912	Insurance	10-001-54900	54900 - Insurance	\$70,165.00
	12/1/2025	18911	Insurance	10-001-54900	54900 - Insurance	\$70,165.00
	12/1/2025	22058	Insurance	10-001-54900	54900 - Insurance	\$6,690.00
	12/8/2025	22682	Insurance	10-001-54900	54900 - Insurance	\$5,614.00
Total - VF1105 VFIS of Texas / Regnier & Associates						\$222,799.00
WAL112 Brady Walding	11/13/2025	WAL*111032025	WELLNESS	10-025-54350	54350 - Employee Health/Wellness	\$52.10
	12/9/2025	WAL*12022025	WELLNESS - 12/04/2025	10-025-54350	54350 - Employee Health/Wellness	\$127.10

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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
Total - WAL112 Brady Walding						\$179.20
WAS107 Waste Management of Texas	11/25/2025	5903543-1792-7	Various stations 11/01/25-11/30/25	10-016-58800	58800 - Utilities	\$2,230.18
	11/25/2025	5903861-1792-3	Station 43 11/01/25-11/30/25	10-016-58800	58800 - Utilities	\$176.55
	11/25/2025	5904144-1792-3	Station 14 11/01/25-11/30/25	10-016-58800	58800 - Utilities	\$51.65
	11/25/2025	5904218-1792-5	Station 27 11/01/25-11/30/25	10-016-58800	58800 - Utilities	\$205.06
	11/25/2025	5903863-1792-9	Station 43 11/01/25-11/30/25	10-016-58800	58800 - Utilities	\$175.61
	12/15/2025	5906995-1792-6	Station 43 12/01/25-12/31/25	10-016-58800	58800 - Utilities	\$178.42
	12/15/2025	5907278-1792-6	Station 14 12/01/25-12/31/25	10-016-58800	58800 - Utilities	\$51.65
	12/15/2025	5906684-1792-6	Various stations 12/01/25-12/31/25	10-016-58800	58800 - Utilities	\$2,541.42
	12/15/2025	5906997-1792-2	Station 43 12/01/25-12/31/25	10-016-58800	58800 - Utilities	\$177.47
	12/15/2025	5907352-1792-9	Station 27 12/01/25-12/31/25	10-016-58800	58800 - Utilities	\$207.24
	Total - WAS107 Waste Management of Texas					\$5,995.25
WAY100 Waytek, Inc.	12/1/2025	3949941	Replenish radio dept shop supplies	10-004-57725	57725 - Shop Supplies	\$528.50
Total - WAY100 Waytek, Inc.						\$528.50
WEL102 Shelly Welch	11/6/2025	WEL*10232025	Reimbursement/Meeting Expense	10-011-56100	56100 - Meeting Expenses	\$52.24
Total - WEL102 Shelly Welch						\$52.24
WHI100 Dylan White	12/12/2025	WHI*12122025	MILEAGE (12/11/2025 - 12/11/2025) & WELLNES	10-007-56200	56200 - Mileage Reimbursements	\$13.30
	12/12/2025	WHI*12122025	MILEAGE (12/11/2025 - 12/11/2025) & WELLNES	10-025-54350	54350 - Employee Health/Wellness	\$75.00
Total - WHI100 Dylan White						\$88.30
WIL121 Wilkins Linen & Dust Control Service	11/1/2025	444949	Bill Only- Cleaning of Shop Towels and Replacem	10-010-55100	55100 - Laundry Service & Purchase	\$79.59
	11/13/2025	447488	BI-MONTHLY Shop Towel Cleaning/Replacement	10-010-55100	55100 - Laundry Service & Purchase	\$80.64
	12/1/2025	448734	BI-MONTHLY Shop Towel Cleaning/Replacement	10-010-55100	55100 - Laundry Service & Purchase	\$78.69
	12/25/2025	451237	Bi-Monthly Shop Towel Cleaning/Replacement	10-010-55100	55100 - Laundry Service & Purchase	\$76.75
Total - WIL121 Wilkins Linen & Dust Control Service						\$315.67
WIN156 Winzer Franchise Company	12/1/2025	3616060	Replenish shop supply	10-010-57725	57725 - Shop Supplies	\$25.51
Total - WIN156 Winzer Franchise Company						\$25.51
WOL105 Shannon Woleben	11/5/2025	WOL*10202025C	Per Diem - 2025 GFOAT Fall Conference (11/19/2	10-005-53150	53150 - Conferences - Fees, Travel, &	\$119.00
	12/11/2025	WOL105*12112025	2025 GFOAT Fall Conference/Mileage Expense	10-005-53150	53150 - Conferences - Fees, Travel, &	\$342.30
Total - WOL105 Shannon Woleben						\$461.30
WOO101 The Woodlands Township (23/24/25)	11/14/2025	WOO11/14/2025	Stations 23, 24, 25	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
	12/17/2025	WOO12/17/2025	Stations 23, 24, 25	10-000-14900	14900 - Prepaid Expenses	\$3,000.00
Total - WOO101 The Woodlands Township (23/24/25)						\$6,000.00
ZIL100 Jill Zill	11/9/2025	ZIL*10302025	Mileage - (10/30/2025 - 10/30/2025)	10-007-56200	56200 - Mileage Reimbursements	\$22.40
Total - ZIL100 Jill Zill						\$22.40
ZOL200 Zoll Medical Corporation	11/5/2025	4364540	Zoll - DME Supplies (Cables, Sensors, Tubing, Etc	10-008-54200	54200 - Durable Medical Equipment	\$310.00
	11/13/2025	4369784	Medical Supplies	10-008-53900	53900 - Disposable Medical Supplies	\$11,528.80

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	11/18/2025	4372903	DME RESTOCK for MCESD 2	10-008-54200	54200 - Durable Medical Equipment	\$3,972.56
	12/1/2025	4376906	DME Restock	10-008-54200	54200 - Durable Medical Equipment	\$4,700.00
	12/1/2025	4353029	DME Repair	10-008-57650	57650 - Repair-Equipment	\$862.00
	12/1/2025	4375713	DME Restocking	10-008-54200	54200 - Durable Medical Equipment	\$1,080.00
	12/1/2025	4375714	Zoll - DME Supplies (Cables, Sensors, Tubing, Etc	10-008-54200	54200 - Durable Medical Equipment	\$1,575.00
	12/4/2025	4384688	Zoll - DME Supplies (Cables, Sensors, Tubing, Etc	10-008-54200	54200 - Durable Medical Equipment	\$639.60
	12/4/2025	4384689	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$3,266.06
	12/5/2025	4385364	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$642.60
	12/6/2025	4386267	DME Restocking	10-008-54200	54200 - Durable Medical Equipment	\$1,212.78
	12/6/2025	4386268	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$639.60
	12/9/2025	4388395	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$3,763.70
	12/9/2025	4388394	Zoll - DME Supplies (Cables, Sensors, Tubing, Etc	10-008-54200	54200 - Durable Medical Equipment	\$1,617.04
	12/9/2025	4388396	DME RESTOCK	10-008-54200	54200 - Durable Medical Equipment	\$1,524.60
	12/10/2025	4388716	Non bid items due to contract issues	10-008-53900	53900 - Disposable Medical Supplies	\$1,574.40
Total - ZOL200 Zoll Medical Corporation						\$38,908.74

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
CUM101 Cummins Southern Plains	12/1/2025	95-251037418	Gen 125	10-016-59720	59720 - Capital Purchase-Equipment	\$50,553.00
					Total - CUM101 Cummins Southern Plains LLC	\$50,553.00
FAI103 Derryberry Jackey	12/11/2025	15	Dozer Work at Lake Conroe Tower Site	10-004-59700	59700 - Capital Purchase-Building/Improvements	\$4,925.00
					Total - FAI103 Derryberry Jackey	\$4,925.00
FRA108 Frazer, Ltd.	11/12/2025	RG261111b	Type 1 14" Module E-4592	10-010-59780	59780 - Capital Purchase-Vehicles	\$246,325.00
	11/20/2025	RG261112	Type I 14' Module (Ambulance) E-4593	10-010-59780	59780 - Capital Purchase-Vehicles	\$313,825.00
	12/4/2025	RG261114	E-4594	10-010-59780	59780 - Capital Purchase-Vehicles	\$313,825.00
					Total - FRA108 Frazer, Ltd.	\$873,975.00
HEN110 Henry Schein, Inc.-Matrx Medical	11/1/2025	44968764	Medical Supplies	10-008-59720	59720 - Capital Purchase-Equipment	\$39,871.95
					Total - HEN110 Henry Schein, Inc.-Matrx Medical	\$39,871.95
KAH100 Kahl Ac, Heating & Refrigeration, Inc.	11/7/2025	2508619	HVAC	10-016-59720	59720 - Capital Purchase-Equipment	\$39,984.00
					Total - KAH100 Kahl Ac, Heating & Refrigeration, Inc.	\$39,984.00
PCT100 Pctel, Inc.	11/1/2025	44724	Spectrum Monitoring/Interference Detection	10-004-59720	59720 - Capital Purchase-Equipment	\$149,519.16
					Total - PCT100 Pctel, Inc.	\$149,519.16
VIA100 Viavi Solutions, Inc.	11/1/2025	2941228047	Radio equipment	10-004-59720	59720 - Capital Purchase-Equipment	\$10.00
	11/1/2025	2941228047	Radio equipment	10-004-59720	59720 - Capital Purchase-Equipment	\$44,604.00
					Total - VIA100 Viavi Solutions, Inc.	\$44,614.00
VIS150 VIS Houston LLC dba Vision Integrated Systems	12/1/2025	2248	Life Safety	10-016-59720	59720 - Capital Purchase-Equipment	\$51,903.49
	12/1/2025	2236	Life Safety	10-016-59720	59720 - Capital Purchase-Equipment	\$105,625.69
					Total - VIS150 VIS Houston LLC dba Vision Integrated Systems	\$157,529.18

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$77,858.88
10-000-14900	14900 - Prepaid Expenses-BS	\$44,692.84
10-001-53150	53150 - Conferences - Fees, Travel, & Meals	\$828.40
10-001-57750	57750 - Small Equipment & Furniture	\$366.83
10-001-58200	58200 - Telephones-Cellular	\$33.47
10-001-57000	57000 - Printing Services	\$13.26
10-001-53050	53050 - Computer Software	\$410.69
10-001-54100	54100 - Dues/Subscriptions	\$47.92
10-001-55500	55500 - Legal Fees	\$5,726.50
10-001-52200	52200 - Advertising	\$699.00
10-001-58200	58200 - Telephones-Cellular	\$1,562.19
10-001-54900	54900 - Insurance	\$222,799.00
10-002-55700	55700 - Management Fees	\$21,321.26
10-002-53050	53050 - Computer Software	\$12,951.27
10-002-53300	53300 - Contracted Services	\$269.00
10-002-53150	53150 - Conferences - Fees, Travel, & Meals	\$2,437.95
10-002-53100	53100 - Computer Supplies/Non-Capital	\$950.00
10-002-53300	53300 - Contracted Services	\$990.00
10-002-58200	58200 - Telephones-Cellular	\$303.32
10-004-53050	53050 - Computer Software	\$15,760.50
10-004-53150	53150 - Conferences - Fees, Travel, & Meals	\$860.33
10-004-54100	54100 - Dues/Subscriptions	\$235.40
10-004-55600	55600 - Maintenance & Repairs-Buildings	\$359.98
10-004-55650	55650 - Maintenance-Equipment	\$39,230.38
10-004-57100	57100 - Professional Fees	\$2,016.50
10-004-57200	57200 - Radio Repairs-Outsourced	\$973.75
10-004-57225	57225 - Radio-Parts	\$12,179.31
10-004-57725	57725 - Shop Supplies	\$4,116.72
10-004-57730	57730 - Shop Tools	\$16.98
10-004-57750	57750 - Small Equipment & Furniture	\$114,338.20
10-004-58200	58200 - Telephones-Cellular	\$709.48
10-004-58310	58310 - Telephones-Service	\$482.20
10-004-58800	58800 - Utilities	\$8,041.43
10-004-59700	59700 - Capital Purchase-Building/Improvements	\$4,925.00
10-004-59720	59720 - Capital Purchase-Equipment	\$194,133.16
10-005-53050	53050 - Computer Software	\$72,164.75
10-005-53150	53150 - Conferences - Fees, Travel, & Meals	\$2,800.98
10-005-58200	58200 - Telephones-Cellular	\$223.32
10-006-54100	54100 - Dues/Subscriptions	\$5,061.00
10-006-54450	54450 - Employee Recognition	\$425.00
10-006-58200	58200 - Telephones-Cellular	\$263.32
10-006-58500	58500 - Training & Continuing Education	\$3,247.24
10-007-53050	53050 - Computer Software	\$1,599.46
10-007-53150	53150 - Conferences - Fees, Travel, & Meals	\$10,075.90
10-007-53300	53300 - Contracted Services	\$999.47
10-007-53500	53500 - Customer Property Damage	\$4,755.22
10-007-53550	53550 - Customer Relations	\$5,624.40
10-007-53900	53900 - Disposable Medical Supplies	\$38.50
10-007-53900	53900 - Disposable Medical Supplies	\$142.00
10-007-54100	54100 - Dues/Subscriptions	\$2,856.98
10-007-54450	54450 - Employee Recognition	\$2,929.04
10-007-56100	56100 - Meeting Expenses	\$15.05
10-007-56200	56200 - Mileage Reimbursements	\$288.26
10-007-57100	57100 - Professional Fees	\$57,361.63
10-007-57300	57300 - Recruit/Investigate	\$4,217.10

Account Summary

Account Number	Description	Net Amount
10-007-58200	58200 - Telephones-Cellular	\$2,373.48
10-007-58500	58500 - Training & Continuing Education	\$11,911.87
10-007-58600	58600 - Travel Expenses	\$2,988.85
10-007-58700	58700 - Uniforms	\$16,038.77
10-008-52500	52500 - Bio-Waste Removal	\$13,227.36
10-008-53800	53800 - Disposable Linen	\$21,027.00
10-008-53900	53900 - Disposable Medical Supplies	\$140,610.39
10-008-54200	54200 - Durable Medical Equipment	\$55,231.23
10-008-55600	55600 - Maintenance & Repairs-Buildings	\$20.37
10-008-56300	56300 - Office Supplies	\$1,855.97
10-008-56600	56600 - Oxygen & Gases	\$14,016.26
10-008-56900	56900 - Postage	\$6,450.61
10-008-57000	57000 - Printing Services	\$80.00
10-008-57650	57650 - Repair-Equipment	\$8,751.36
10-008-57750	57750 - Small Equipment & Furniture	\$2,160.57
10-008-57900	57900 - Station Supplies	\$9,676.66
10-008-58100	58100 - Supplemental Food	\$1,565.77
10-008-58200	58200 - Telephones-Cellular	\$372.20
10-008-58700	58700 - Uniforms	\$2,441.17
10-008-59720	59720 - Capital Purchase-Equipment	\$39,871.95
10-009-52600	52600 - Books/Materials	\$12,621.53
10-009-52700	52700 - Business Licenses	\$933.00
10-009-52950	52950 - Community Education	\$270.00
10-009-53050	53050 - Computer Software	\$19,740.00
10-009-53150	53150 - Conferences - Fees, Travel, & Meals	\$2,424.71
10-009-54000	54000 - Drug Supplies	\$20,309.69
10-009-54100	54100 - Dues/Subscriptions	\$31,224.80
10-009-54450	54450 - Employee Recognition	\$2,135.09
10-009-56100	56100 - Meeting Expenses	\$5,167.89
10-009-57100	57100 - Professional Fees	\$43,683.70
10-009-57750	57750 - Small Equipment & Furniture	\$3,079.90
10-009-58200	58200 - Telephones-Cellular	\$561.08
10-009-58500	58500 - Training & Continuing Education	\$25,890.62
10-010-52000	52000 - Accident Repair	\$1,056.39
10-010-52725	52725 - Capital Lease Expense	\$45,507.08
10-010-54700	54700 - Fuel-Auto	\$150,238.15
10-010-55100	55100 - Laundry Service & Purchase	\$315.67
10-010-56100	56100 - Meeting Expenses	\$58.43
10-010-57725	57725 - Shop Supplies	\$1,602.33
10-010-57730	57730 - Shop Tools	\$669.85
10-010-57750	57750 - Small Equipment & Furniture	\$28.49
10-010-58200	58200 - Telephones-Cellular	\$310.84
10-010-58500	58500 - Training & Continuing Education	\$51.17
10-010-58600	58600 - Travel Expenses	\$960.00
10-010-58900	58900 - Vehicle-Batteries	\$4,048.31
10-010-58950	58950 - Vehicle-Fluids & Additives	\$3,999.11
10-010-58975	58975 - Vehicle-Oil & Lubricants	\$15,840.70
10-010-59000	59000 - Vehicle-Outside Services	\$2,596.29
10-010-59050	59050 - Vehicle-Parts	\$73,649.12
10-010-59100	59100 - Vehicle-Registration	\$76.25
10-010-59150	59150 - Vehicle-Tires	\$7,604.92
10-010-59200	59200 - Vehicle-Towing	\$880.00
10-010-59780	59780 - Capital Purchase-Vehicles	\$873,975.00
10-011-52300	52300 - Bank Charges	\$160.20
10-011-53150	53150 - Conferences - Fees, Travel, & Meals	\$1,396.52

Account Summary

Account Number	Description	Net Amount
10-011-53300	53300 - Contracted Services	\$115,652.26
10-011-54100	54100 - Dues/Subscriptions	\$222.00
10-011-56100	56100 - Meeting Expenses	\$495.10
10-011-58200	58200 - Telephones-Cellular	\$148.88
10-011-58500	58500 - Training & Continuing Education	\$3,000.00
10-015-52700	52700 - Business Licenses	\$718.42
10-015-53000	53000 - Computer Maintenance	\$41,820.39
10-015-53050	53050 - Computer Software	\$228,154.37
10-015-53075	53075 - Computer Software - MDC First Responder	\$53,728.22
10-015-53100	53100 - Computer Supplies/Non-Capital	\$808.03
10-015-53300	53300 - Contracted Services	\$107,775.00
10-015-55400	55400 - Leases/Contracts	\$10,951.80
10-015-56200	56200 - Mileage Reimbursements	\$30.38
10-015-57650	57650 - Repair-Equipment	\$106.08
10-015-57750	57750 - Small Equipment & Furniture	\$58,665.37
10-015-58200	58200 - Telephones-Cellular	\$82,834.18
10-016-53330	53330 - Contractual Obligations-Other	\$45,658.95
10-016-53500	53500 - Customer Property Damage	\$269.95
10-016-54100	54100 - Dues/Subscriptions	\$58.83
10-016-54500	54500 - Equipment Rental	\$611.66
10-016-55600	55600 - Maintenance & Repairs-Buildings	\$37,443.29
10-016-55650	55650 - Maintenance-Equipment	\$3,049.48
10-016-56200	56200 - Mileage Reimbursements	\$21.14
10-016-57725	57725 - Shop Supplies	\$366.96
10-016-57730	57730 - Shop Tools	\$7,415.88
10-016-57750	57750 - Small Equipment & Furniture	\$9,090.14
10-016-58200	58200 - Telephones-Cellular	\$761.68
10-016-58800	58800 - Utilities	\$73,055.14
10-016-59720	59720 - Capital Purchase-Equipment	\$248,066.18
10-025-51700	51700 - Health & Dental	\$185,476.63
10-025-51710	51710 - Health Insurance Claims	\$1,178,638.39
10-025-51720	51720 - Health Insurance Admin Fees	\$73,773.47
10-025-54100	54100 - Dues/Subscriptions	\$5.98
10-025-54350	54350 - Employee Health/Wellness	\$1,478.62
10-025-54450	54450 - Employee Recognition	\$21,866.23
10-025-57100	57100 - Professional Fees	\$1,649.00
10-025-57300	57300 - Recruit/Investigate	\$7,529.94
10-025-58200	58200 - Telephones-Cellular	\$297.76
10-025-58500	58500 - Training & Continuing Education	\$3,504.78
10-025-58625	58625 - Tuition Reimbursement	\$15,240.71
10-025-59350	59350 - Worker's Compensation Insurance	\$128,359.00
10-026-53050	53050 - Computer Software	\$7,924.77
10-026-53150	53150 - Conferences - Fees, Travel, & Meals	\$1,381.58
10-026-56200	56200 - Mileage Reimbursements	\$204.40
10-026-56500	56500 - Other Services	\$1,320.24
10-026-57100	57100 - Professional Fees	\$131.34
10-026-58200	58200 - Telephones-Cellular	\$57.07
10-027-53150	53150 - Conferences - Fees, Travel, & Meals	\$331.08
10-027-57000	57000 - Printing Services	\$2,409.50
10-027-57750	57750 - Small Equipment & Furniture	\$170.99
10-027-57800	57800 - Special Events Supplies	\$2,648.44
10-027-58200	58200 - Telephones-Cellular	\$134.44
10-027-58500	58500 - Training & Continuing Education	\$4,353.65
10-027-58700	58700 - Uniforms	\$10,631.87
10-039-53150	53150 - Conferences - Fees, Travel, & Meals	\$463.04

Account Summary

Account Number	Description	Net Amount
10-039-58200	58200 - Telephones-Cellular	\$419.30
10-042-58200	58200 - Telephones-Cellular	\$188.88
10-045-53050	53050 - Computer Software	\$197,596.06
10-045-53150	53150 - Conferences - Fees, Travel, & Meals	\$658.78
10-045-58200	58200 - Telephones-Cellular	\$340.53
10-047-53150	53150 - Conferences - Fees, Travel, & Meals	\$536.28
10-047-58200	58200 - Telephones-Cellular	\$148.88
10-047-58500	58500 - Training & Continuing Education	\$280.00
GRAND TOTAL:		<u><u>\$5,652,599.78</u></u>

November 2025 Credit Card Transactions

JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
APPLE.COM/BILL	10/15/2025	ADDITIONAL STORAGE HIPAA COMPLIANCE	.99
MUNICIPAL ONLINE PAYME	11/04/2025	ADMIN 09/16/25-10/15/25 ONLINE PYMT FEE	.85
MUNICIPAL ONLINE PAYME	11/04/2025	STATION 15 09/25/25-10/27/25 ONLINE PYMT FEE	.85
MUNICIPAL ONLINE PAYME	11/04/2025	STATION 10 09/25/25-10/27/25 ONLINE PYMT FEE	.85
CITY OF*CONROE	11/03/2025	STATION 15 09/25/25-10/27/25	149.78
CITY OF*CONROE	11/03/2025	STATION 10 09/25/25-10/27/25	120.00
CITY OF*CONROE	11/03/2025	ADMIN 09/16/25-10/15/25	1,514.92
FEDEX56568288	11/03/2025	SHIPPING CHARGES	34.87
FEDEX56506847	10/27/2025	SHIPPING CHARGES	34.87
FEDEX56443838	10/20/2025	SHIPPING CHARGES	34.95
UNIVERSAL NAT GAS PYMT	10/17/2025	STATION 27 08/29/25-09/30/25	169.23
UPS*BILLING CENTER	10/14/2025	SHIPPING CHARGES	2,763.43
FEDEX56374271	10/13/2025	SHIPPING CHARGES	69.90
NAEMT	11/04/2025	NAEMT INVOICE 022516093041000 COURSE AM-25-16093-04	150.00
DSHS REGULATORY PROG	11/03/2025	K. CULVER 126.00 A. TOM 96.00 RENEWAL 222.00	222.00
REV.COM	10/30/2025	TRANSCRIPTION	131.34
DIGITAL COMPLIANCE	10/08/2025	HIPAA COURSE FOR COMPLIANCE FAIR	3,995.00
THE HOME DEPOT 508	11/05/2025	MUD TO FIX THE BOARDROOM, WALL PAINT AND 1 TOOL	20.96
THE HOME DEPOT #0508	11/05/2025	SUPPLIES TO PATCH HOLE IN BOARDROOM FROM REMOV	7.58
THE HOME DEPOT 508	11/03/2025	STATION 32 SNAKE AWAY AND ANT KILLER	44.94
THE HOME DEPOT 508	10/27/2025	STATION 11 MICROWAVE, COMBO LOCK	349.31
THE HOME DEPOT 508	10/23/2025	STATION 14 DOOR LOCK AND DOOR BELL	109.10
LOWES #00232*	10/21/2025	ELECTRICAL COVER FOR PH FOR MRS. MILLER	49.96
THE HOME DEPOT 508	10/13/2025	STATION 13 DRYER VENT COVER AND DUCT CLEANER TOI	73.41
LOWES #00232*	10/08/2025	STATION 14 CURB REPAIR	39.96
GOOGLE *CLOUD 4X36BZ	11/03/2025	GOOGLE CLOUD SUBSCRIPTION - PO 26-000401	48.58
STARLINK INTERNET	10/28/2025	STARLINK MINI FOR RDT - PO 26-000280	559.00
APPLE.COM/US	10/17/2025	MEDIC 44 IPAD REPAIR - PO 77793	53.04
APPLE.COM/US	10/09/2025	MEDIC 23 IPAD REPAIR - PO 77751	53.04
UBER *TRIP	10/27/2025	EMS WORLD TRANSFER FROM HOTEL TO AIRPORT TIP	3.74
UBER *TRIP	10/24/2025	EMS WORLD TRANSFER FROM HOTEL TO AIRPORT	24.98
UBER *TRIP	10/22/2025	EMS WORLD TRANSFER FROM AIRPORT TO HOTEL	29.91
HOUSTON AIRPORTS RESER	10/21/2025	EMS WORLD AIRPORT PARKING	31.99
THE HOME DEPOT 6819	11/05/2025		34.94
TRACTOR SUPPLY CO #198	11/04/2025		179.99
APPLE.COM/BILL	11/03/2025		9.99
THE HOME DEPOT #0508	10/24/2025		199.98
THE HOME DEPOT #0508	10/22/2025		100.83
CONCRETE CONTRACTOR SU	10/21/2025		69.96
OMNI HOTELS	10/20/2025		250.76
JASONSDELI	11/04/2025	NON-FIELD COMPLIANCE DAY 1	1,334.56
CHICK-FIL-A #03922	10/29/2025	UIL AREA MARCHING BAND DEDICATED STANDBY 0700-010	26.84
BAKED GOODS SALES	10/28/2025	TIFF'S TREATS SAVE REUNION - JOHN BEATY	85.79
JASONSDELI	10/28/2025	NEOP CISM TEAM	203.44
DOUBLETREE	10/27/2025	TIHCA 2025 CONFERENCE HOTEL J. JONES	467.67
DOUBLETREE	10/27/2025	TIHCA 2025 CONFERENCE HOTEL D. CALDERON	517.47
DOUBLETREE	10/27/2025	TIHCA 2025 CONFERENCE HOTEL B. HALLETT	467.67
HAMPTON INN HOTELS	10/27/2025	TX EMTF SMA_26-0001_07.06.25 HOTEL - R. HOOTS - INCLU	2,988.85
DOUBLETREE	10/27/2025	TIHCA 2025 CONFERENCE HOTEL N. GREER	517.47
DOUBLETREE	10/27/2025	TIHCA 2025 CONFERENCE HOTEL Y. VASQUEZ HERNANDE	467.67
HYATT HOTELS	10/24/2025	EMS WORLD HOTEL BALANCE - C. PATRICK	281.97
HYATT HOTELS	10/24/2025	EMS WORLD HOTEL N. SMITH	842.40
EVENT SAFETY ALLIANCE	10/24/2025	MEMBERSHIP AUTO RENEWAL FOR S. SIMMONDS - REFUN	40.00

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VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
HYATT HOTELS	10/24/2025	EMS WORLD HOTEL BALANCE - J. SEEK	561.60
CHICK-FIL-A #03922	10/22/2025	NEOP MEET THE CHIEFS	288.60
HYATT HOTELS	10/22/2025	EMS WORLD HOTEL ONE NIGHT DEPOSIT - J. SEEK	279.63
CHIPOTLE ONLINE	10/22/2025	NEOP MEET THE DOCS	291.94
HYATT HOTELS	10/21/2025	EMS WORLD HOTEL ONE NIGHT DEPOSIT - C. PATRICK	279.63
HILTON	10/20/2025	SETRAC RHPC PREPAREDNESS COALITION SYMPOSIUM H	382.95
HILTON GARDEN INN	10/20/2025	TEXAS ADULT PROTECTIVE SERVICES CONFERENCE HO1	231.52
HILTON GARDEN INN	10/20/2025	TEXAS ADULT PROTECTIVE SERVICES CONFERENCE HO1	231.52
HILTON	10/20/2025	SETRAC RHPC PREPAREDNESS COALITION SYMPOSIUM H	331.08
HILTON	10/20/2025	SETRAC RHPC PREPAREDNESS COALITION SYMPOSIUM H	382.95
HILTON	10/20/2025	SETRAC RHPC PREPAREDNESS COALITION SYMPOSIUM H	382.95
HILTON	10/20/2025	SETRAC RHPC PREPAREDNESS COALITION SYMPOSIUM H	382.95
UNITED AIRLINES	10/13/2025	EMS WORLD FLIGHT ADJUSTMENT J. SEEK	3.22
HILTON	10/13/2025	IMAGETREND BILLING BRIDGE HOTEL R. COTRELL	698.26
HILTON	10/13/2025	IMAGETREND BILLING BRIDGE HOTEL CHARGE ERROR	32.35
HILTON	10/13/2025	IMAGETREND BILLING BRIDGE HOTEL S. WELCH	698.26
HILTON	10/13/2025	IMAGETREND BILLING BRIDGE HOTEL M. WELLS	658.78
EMBASSY SUITES	10/13/2025	CCM WEEK 1 HOTEL S. MCCULLY	1,042.62
EMBASSY SUITES	10/13/2025	CCM WEEK 1 HOTEL K. GONZALEZ	1,042.62
TEXAS PUBLIC PURCHASIN	10/13/2025	TPPA REGISTRATION 11/17-11/19 B. ALLEN	575.00
JASONSDELI	10/09/2025	SAFETY SAFARI DAY 7	141.78
RAISING CANES 0162 MOB	10/08/2025	SAFETY SAFARI DAY 5	105.46
FIREHOUSESUBSCONR699 Q	10/08/2025	SAFETY SAFARI DAY 4	84.57
TEXAS MUNICIPAL LEAGUE	10/07/2025	GFOAT REGISTRATION 11/19/25-11/21 S. RAYBURN	550.00
TEXAS MUNICIPAL LEAGUE	10/07/2025	GFOAT REGISTRATION 11/19/25-11/21 S. WOLEBEN	550.00
APPLE.COM/BILL	11/05/2025	MONTHLY FEE FOR APPLECare+ FOR M. WILLINGHAM (PL	14.31
KROGER GIFT CARDS CS	11/05/2025	26-000331 - \$25 GIFT CARDS FOR EMS EMPLOYEES WORKI	2,722.50
SAMSCLUB.COM	11/03/2025	26-000301 DRINKS AND SNACKS FOR ADMIN. BUILDING VE	571.40
APPLE.COM/BILL	11/03/2025	26-000039 - M. WELLS MONTHLY ICLOUD STORAGE FEE	.99
MICHAELS STORES 1324	11/03/2025	RETURN OF THREE EMPLOYEE OF THE MONTH PLAQUES I	-40.56
	11/03/2025	INTERNATION FEE FOR CURRENCY CONVERSION FROM U	.33
BGP.TOOLS SUB	11/03/2025	SERVICE, USING POWERFUL REAL TIME DATA THAT	32.92
SAMSCLUB.COM	10/31/2025	26-000289 - WAREHOUSE RESTOCKING OF STATION SUPPI	921.26
APPLE.COM/BILL	10/30/2025	MONTHLY ICLOUD STORAGE SUBSCRIPTION FEE FOR M. V	9.99
HOME DECOR HARDWARE	10/28/2025	26-000291 - DOOR PLATE OF J. ROBERTS OFFICE	61.04
MICHAELS STORES 1324	10/28/2025	THREE EMPLOYEE OF THE MONTH PLAQUES	40.56
*PERKSATWORK*FTD	10/28/2025	26-000283 - BEREAVEMENT FLOWES FOR A. CATHCART	83.87
HOUSTON CHRONICLE CIRC	10/27/2025		23.96
*PERKSATWORK*FTD	10/27/2025	26-000276 - NEW BIRTH FLOWERS FOR T. TREESH	80.95
CALIBER COLLISION 0754	10/24/2025	26-000292 - REPAIR TO EMPLOYEE'S VEHICLE DAMAGED B	4,290.28
OLIVE GARDEN 0021782	10/23/2025	26-000256 - ONSITE BILING STAFF MEETING LUNCH FROM I	442.86
NAACINC*	10/22/2025	26-000257 - PURCHASE OF CERTIFIED AMBULANCE CODEF	3,000.00
*PERKSATWORK*FTD	10/22/2025	26-000234 - BEREAVEMENT FLOWERS FOR KJ. MILLER	78.47
BESTBUYCOM807100467272	10/21/2025	26-000211 - 32" TV;S FOR YODECK INSTALLATION (QUANTI	139.99
BESTBUYCOM807100467272	10/21/2025	26-000211 - 32" TV;S FOR YODECK INSTALLATION (QUANTI	699.95
APCO INTERNATIONAL INC	10/20/2025	26-000145 - GROUP MEMBERSHIP FEES 15 FULL AND 35 ON	1,861.00
ARTICULATE GLOBAL, LLC	10/20/2025	26-000508 - SOFTWARE FOR CREATING INTERACTIVE LEAF	3,498.00
WALMART.COM	10/20/2025	26-000175 - RESTOCKING OF VENDING MACHINE SUPPLIES	154.91
THE GALLERY COLLECTION	10/20/2025	26-000171 - HOLIDAY CARDS FOR MCHD EMPLOYESS	995.79
CCI*CONSTANT-CONTACT	10/16/2025	MONTHLY CHARGE FOR E-MAIL MARKETING TOOL FOR M.	94.05
TST* SALATA - CONROE	10/16/2025	NEOP LUNCH FOR B. BRAME (ALONTI DID NOT DELIVER OF	15.05
AED SUPERSTORE	10/16/2025	26-000146 - ZOLL AED PLUS REPLACEMENT LITHIUM BATTI	2,000.00
AAPC	10/16/2025	26-000153 - RENEWAL MEMBERSHIP -INDIVIDUAL FOR AME	222.00

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VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
BT *NYRP	10/16/2025	26-000147 - STEMS FOR ICE WASH STATIONS	153.79
WWW.CVS.COM	10/15/2025	REUNION PHOTOS FOR PUBLIC INFORMATION OFFICER	1.61
CLICKUP	10/13/2025	RENEWAL OF PROJECT MANAGEMENT PLATFORM	864.00
APPLE.COM/BILL	10/13/2025	APPLE MUSIC CHARGE IN ERROR (PAYROLL DEDUCTION \$	11.90
SAMSClub.COM	10/13/2025	26-000121 - RESTOCKING OF WAREHOUSE STATION SUPP	1,590.58
OFFICE DEPOT #1127	10/10/2025	26-000064 - GLASS WHITEBOARDS FOR EMS OFFICES (E. M	2,000.55
LUME CUBE I	10/10/2025	26-000102 - CORDLESS RING LIGHT PRO FOR PUBLIC INFO	267.83
WWW.APIC.ORG	10/10/2025	26-000241 - ONLINE TRAINING FOR E. PIRON (VIRTUAL LTC	800.00
20B SOFTWARE SERVICES	10/09/2025	26-000105 - SPEEDEXAM TESTING SOFTWARE FOR CLINIC,	240.00
APPLE.COM/BILL	10/08/2025	APPLECARE+ WITH THEFT AND LOSS FOR M. WILLINGHAM	14.31
OVERLEAF SHARELATEX	10/08/2025	26-000040 - SUBSCRIPTION RENEWAL FOR COLLABORATIV	199.00
STARLINK INTERNET	10/08/2025	MONTHLY INTERNET SERVICES (MOBILE SATELLITE) - STA	540.00
APPLE.COM/BILL	10/08/2025	FOR E. FITZGERALD IPHONE (HR)	2.99
MAGNUM ELECTRONICS INC	10/07/2025	REFUND FOR SALES TAX CHARGED TO KUSSMAUL USB-A/	-87.96
AMAZON.COM*NK54Y45N2	11/05/2025	26-000352 - UNIFORM FOR FLEET PERSONNEL: A. LEDWIG	206.61
AMAZON MKTPL*NK6N015H2	11/05/2025	26-000351 - UNIFORM FOR COMMUNITY PARAMEDICINE S.	235.92
AMAZON.COM*NK2BY6PQ2	11/04/2025	26-000333 - GIFT CARDS FOR EMPLOYEE HALLOWEEN PUM	150.00
AMAZON MKTPL*NK3CT1DU0	11/03/2025	26-000281 -DIGITAL FRIDGE THERMOMETERS FOR PREVEN	31.99
AMAZON.COM*NK3XO7680	11/03/2025	26-000326 - WAREHOUSE AND OFFICE SUPPLIES (INSURAN	416.76
AMAZON.COM*NK0C81VV0	11/03/2025	26-000323 - HEALTH CLAIM INSURANCE ENVELOPES	177.63
AMAZON MKTPL*N42ME27V2	11/03/2025	26-000281 -DIGITAL FRIDGE THERMOMETERS FOR PREVEN	31.99
AMAZON MKTPL*N43X40242	11/03/2025	26-000326 - WAREHOUSE AND OFFICE SUPPLIES (SHOE PC	107.90
AMAZON MKTPL*NK3AR3090	10/31/2025	26-000299 - RIGHT ANGLE SCREWDRIVER TOOL	16.98
AMAZON MKTPL*NK0OT9N10	10/30/2025	26-000281 -DIGITAL FRIDGE THERMOMETERS FOR PREVEN	31.99
AMAZON MKTPL*NK2O45N90	10/30/2025	26000296 - 10 PACK LC FIBER OPTICS ATTENUATORS	62.68
AMAZON MKTPL*N461P50Z2	10/29/2025	26-000285 - STARLINK CASE WITH BATTERY FOR RAPID DE	249.95
AMAZON MKTPL*N443E1N30	10/27/2025	26-000261 - URINE COLLECTION CUPS FOR PUBLIC HEALTH	96.00
AMAZON MKTPL*NU8VS6H12	10/27/2025	26-000268 - FLEET SUPPLIES (LUBRICANT, CONVERTER/CH	67.71
AMAZON MKTPL*N402N3ZN0	10/27/2025	26-000263 - FLEET SUPPLIES (REAR AXLE SPINDLE HUB BE	107.90
AMAZON MKTPL*NU3GU2XI2	10/27/2025	26-000173 - PROBODY PILATES EXERCISE BALLS FOR ADM	59.05
AMAZON MKTPL*N49PI6ZX1	10/27/2025	26-000268 - FLEET SUPPLIES (LUBRICANT, CONVERTER/CH	704.85
AMAZON MKTPL*NU87W69P2	10/27/2025	26-000268 - FLEET SUPPLIES (LUBRICANT, CONVERTER/CH	188.87
AMAZON MKTPL*NU0Y766I2	10/27/2025	26-000268 - 26-000268 - FLEET SUPPLIES (LUBRICANT, CON	67.71
AMAZON MKTPL*N47KN7XA1	10/27/2025	26-000268 - FLEET SUPPLIES (LUBRICANT, CONVERTER/CH	499.98
AMAZON MKTPL*NU82H31T2	10/24/2025	26-000249 - NIGHTSTAND FOR STATION 11 AND STOCK	216.54
AMAZON MKTPL*NU37S7RD0	10/23/2025	26-000238 - BEDSIDE LAMPS FOR STATION 11 AND STOCK	151.96
AMAZON MKTPL*NU4GJ9IT0	10/23/2025	26-000200 - KETTLE GRYPs FOR WEIGHTS IN ADMIN GYN	69.90
AMAZON.COM*NU2EM89D1	10/23/2025	26-000169 - DISHWASHER FILTER FOR STATION 10	20.37
AMAZON MKTPL*NU4JT47Z1	10/23/2025	26-000239 - 10 SETS OF 2PK IPAD SCREEN PROTECTORS F	148.39
AMAZON.COM	10/21/2025	26-000157 - CREDIT FOR ONE REPLACEMENT KETTLE BLOC	-136.01
AMAZON.COM	10/21/2025	26-000157 - CREDIT FOR ONE REPLACEMENT KETTLE BLOC	-136.01
AMAZON MKTPL*NM39W5Y41	10/20/2025	26-000086 - FISH TAPE, GLOW RODS, AND LAPTOP CHARGE	300.75
AMAZON.COM*NM9HG5RT0	10/17/2025	26-000185 - POST-IT STICKY TABS FOR RESOURCE TICKET	75.40
AMAZON MKTPL*NM2998352	10/17/2025	26-000150 - CAMERA FOR EDUCATION CONTENT	1,298.00
AMAZON.COM*NM1X47X11	10/15/2025	26-000157 - REPLACEMENT KETTLE BLOCKS FOR ADMIN G	298.00
AMAZON MKTPL*NF0FS02E2	10/14/2025	26-000123 - DRAWSTRING WELCOME BAGS FOR FIELD NEV	29.94
AMAZON MKTPL*NF0P28HS1	10/13/2025	26-000066 - NARCOTICS GO BAG ACCESSORIES (REFLECT	1,070.62
AMAZON MKTPL*NF96N3XI2	10/13/2025	26-000066 - NARCOTICS GO BAG ACCESSORIES (REFLECT	512.28
AMAZON.COM	10/10/2025	77673 - CREDIT FOR SYNOLOGY 4-BAY RACKSTATION RS8;	-1,349.99
AMAZON MKTPL*NF34H8X41	10/10/2025	26-000108 - PHONE CASE AND SCREEN PROTECTOR FOR F	33.47
AMAZON MKTPL*NF7YU7JD1	10/09/2025	26-0000103 - MINI MICROPHONE WITH CHARGING CASE FO	99.00
AMAZON MKTPL*NF5EE3O31	10/08/2025	26-000079 - DISPLAY PORT CABLE RESTOCK FOR ALARM C	156.84
AMAZON MKTPL*NF5NH1CG1	10/08/2025	26-000084 - SCREEN PROTECTORS FOR EMS PCS IPADS	567.72

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VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON MKTPL*NV36V4QO2	10/08/2025	26-000095 - RESTOCKING OF FIBER PENS FOR IT	49.38
CHICK-FIL-A #03922	10/08/2025	26-000094 - ALARM NEW HIRE ORIENTATION LUNCH ON 10/	82.32
AMAZON MKTPL*NV3FI0PJ2	10/07/2025	26-000071 - BACKPACKS AND TOOLS FOR IT SUPPORT TEC	250.99
POCKET NURSE	10/07/2025	76796 - DEMO DOSE FOR TRAINING OF EPINEPHRINE AMPI	1,526.45
AMAZON MKTPL*NF9PB4TC0	10/07/2025	26-000043 - REPLACEMENT CHAIR FOR J. GUTIERREZ OFFI	170.99
AMAZON MKTPL*NF01J8AF0	10/07/2025	26-000057 - EYE CHART FOR PUBLIC HEALTH	5.93
APPLE.COM/BILL	10/08/2025	ADDITIONAL STORAGE HIPAA COMPLIANCE	.99
SHIPLEYDO-NUTS	10/31/2025	MONTHLY TEAM MEETING	58.43
MONTGOMERY CO TX MV -	10/29/2025	VEHICLE REGISTRATION SHOP 29 AND SHOP 43	16.50
HCTRA EZ TAG REBILL	10/24/2025	TOLL ACCOUNT REBILL	480.00
MONTGOMERY VEHREG	10/17/2025	VEHICLE REGISTRATION SHOP 616	10.25
TX.GOV*SERVICEFEE-DIR	10/16/2025	VEHICLE REGISTRATION SHOP 616 PROCESSING FEE	2.00
TOTAL			68,400.16

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VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
OMNI HOTELS	11/28/2025	TEXAS EMS CONFERENCE ROOM J. BRIGGS	543.50
HAMPTON INN HOTELS	11/21/2025	HAMPTON INN MIST PARKING R. HOOTS	10.80
TXDOT CRASH REPORT	12/04/2025	LAW ENFORCEMENT ACCIDENT REPORT FROM M20'S FLE	6.39
APPLE.COM/BILL	11/14/2025	ADDITIONAL STORAGE HIPAA COMPLIANCE	.99
MUNICIPAL ONLINE PAYME	12/03/2025	STATION 15 09/25/25-10/27/25 ONLINE PYMT FEE	.85
CITY OF*CONROE	12/03/2025	STATION 15 09/25/25-10/27/25	149.78
CITY OF*CONROE	12/03/2025	STATION 10 09/25/25-10/27/28	120.00
MUNICIPAL ONLINE PAYME	12/03/2025	STATION 10 09/25/25-10/27/25 ONLINE PYMT FEE	.85
MUNICIPAL ONLINE PAYME	12/02/2025	ADMIN 10/15/25-11/17/25 ONLINE PYMT FEE	.85
CITY OF*CONROE	12/02/2025	ADMIN 10/15/25-11/17/25	1,761.76
FEDEX56842642	12/01/2025	SHIPPING CHARGES	35.02
FEDEX56772514	11/24/2025	SHIPPING CHARGES	34.95
FEDEX56705164	11/17/2025	SHIPPING CHARGES	34.87
UNIVERSAL NAT GAS PYMT	11/17/2025	STATION 27 09/30/25-10/30/25	171.00
UPS*BILLING CENTER	11/11/2025	SHIPPING CHARGES	338.45
FEDEX56633726	11/10/2025	SHIPPING CHARGES	34.80
KROGER #0136	12/03/2025	SAVE REUNION DRINKS	51.88
DSHS REGULATORY PROG	12/02/2025	A. SCOTT RENEWAL	141.00
DSHS REGULATORY PROG	11/24/2025	M. POWELL RENEWAL	126.00
DSHS REGULATORY PROG	11/13/2025	M. GARCIA RENEWAL	96.00
DSHS REGULATORY PROG	11/13/2025	J. GUTIERREZ RENEWAL	96.00
DSHS REGULATORY PROG	11/06/2025	A. BELONZI 126.00 M. HEINRICH 126.00 RENEWAL	252.00
THE HOME DEPOT 6819	12/04/2025	STATION 40 MICROWAVE	243.66
THE HOME DEPOT 6523	11/28/2025	STATION 30 MICROWAVE	99.00
THE HOME DEPOT #0508	11/21/2025	TOOLS FOR TRUCK AND STOCK	251.96
CRAWFORD CONROE	11/21/2025	CARPET COVER	475.00
THE HOME DEPOT #0508	11/19/2025	MICROWAVE FOR STATION 12	129.00
THE HOME DEPOT #0508	11/19/2025	SCREWS FOR YO-DECK INSTALLS	58.43
LOWES #00232*	11/11/2025	SUPPLIES FOR REPAIRS AT STATIONS - RELIEF VALVE FOI	76.26
THE HOME DEPOT 508	11/07/2025	TOOLS AND SUPPLIES	80.54
PELICAN WIRELESS	11/06/2025	SUBSCRIPTION RENEWAL	2.99
PELICAN WIRELESS	11/06/2025	SUBSCRIPTION RENEWAL	5.98
PELICAN WIRELESS	11/06/2025	SUBSCRIPTION RENEWAL	5.98
PELICAN WIRELESS	11/06/2025	SUBSCRIPTION RENEWAL	5.98
PELICAN WIRELESS	11/06/2025	SUBSCRIPTION RENEWAL	5.98
PELICAN WIRELESS	11/06/2025	SUBSCRIPTION RENEWAL	8.97
BGP.TOOLS SUB	12/03/2025	BGP TOOLS (PO#26-000776)	33.19
BGP.TOOLS SUB	12/03/2025	INTERNATIONAL TRANSACTION FEE FOR BGP TOOLS (PO#	.33
GOOGLE *CLOUD 2WZFSM	12/02/2025	GOOGLE CLOUD SUBSCRIPTION FOR EMS TRACKER (PO#:	36.41
2COCOM*EVE-NG LTD	11/28/2025	EVE-NG - LAB SOFTWARE LICENSES (PO#26-000589) LICEN	140.35
2COCOM*EVE-NG LTD	11/28/2025	EVE-NG - LAB SOFTWARE LICENSES (PO#26-000589) LICEN	140.35
STARLINK INTERNET	11/28/2025	RDT STARLINK - PRORATED CHARGE (PO#26-000765)	22.23
APPLE.COM/BILL	12/03/2025	ICLOUD STORAGE	9.99
THE HOME DEPOT #0508	11/21/2025	LEVER NUT SPLICING	52.94
THE HOME DEPOT #0508	11/20/2025	NUTS/WASHERS	35.72
THE HOME DEPOT #0508	11/17/2025	WASHER	8.29
LOWES #00232*	11/13/2025	TOOL - SCREWDRIVER	27.10
TRACTOR-SUPPLY-CO #048	11/10/2025	VEGETATION KILLER FOR TOWERS	359.98
PROJECT MANAGEMENT INS	11/07/2025	K. MOOTE PROJECT MANAGEMENT RENEWAL	215.42
OMNI FT WORTH ONLINE S	12/05/2025	TEXAS EMS ROOM RATE ADJUSTMENT	-595.46
OMNI FT WORTH ONLINE S	12/05/2025	TEXAS EMS ROOM RATE ADJUSTMENT	-537.00
OMNI FT WORTH ONLINE S	12/05/2025	TEXAS EMS ROOM RATE ADJUSTMENT	-595.46
OMNI FT WORTH ONLINE S	12/05/2025	TEXAS EMS ROOM RATE ADJUSTMENT	-2,400.24

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HOLT TRUCKS CENTER - H	12/05/2025	SHOP 23 TRANSMISSION REPLACEMENT	2,396.29
AT&T HOTEL ROOMS DEQPS	12/05/2025	OPEN GOV HOTEL DD	745.58
OMNI HOTELS	12/05/2025	TEXAS EMS ROOM RATE ADJUSTMENT	-536.99
OMNI FT WORTH ONLINE S	12/05/2025	TEXAS EMS ROOM RATE ADJUSTMENT	-536.99
OMNI FT WORTH ONLINE S	12/04/2025	TEXAS EMS ROOM RATE ADJUSTMENT	-343.18
OMNI ORLANDO ONLINE SR	12/04/2025	FPIC HOTEL CANCELLATION REFUND	-501.52
PARIS LAS VEGAS HOTEL	12/04/2025	PWW ABC360/XI HOTEL DEPOSIT DD 04/09/26	174.61
HILTON	12/02/2025	ERROR CHARGE REVERSAL	-32.35
BAKED GOODS SALES	12/02/2025	TIFF'S TREATS IMPACT REUNION - JERRICKA BROWN	60.79
CHICK-FIL-A #03321	11/24/2025	Q4 CE BREAKFAST DAY 5	608.65
OMNI FT WORTH ONLINE S	11/24/2025	OMNI TEXAS EMS ROOMS GROUP 2	983.08
OMNI FT WORTH ONLINE S	11/24/2025	OMNI TEXAS EMS ROOMS GROUP 1	10,076.57
EMBASSY SUITES	11/24/2025	EMBASSY SUITES GFOAT HOTEL SR	392.34
EMBASSY SUITES	11/24/2025	EMBASSY SUITES GFOAT HOTEL SW	392.34
CHICK-FIL-A #03321	11/24/2025	Q4 CE BREAKFAST DAY 4	608.65
SLADEK CONFERENCE SERV	11/21/2025	TEXAS EMS REGISTRATION REFUND TC	-395.00
CHICK-FIL-A #03321	11/21/2025	Q4 CE BREAKFAST DAY 3	608.65
HAMPTON INN HOTELS	11/21/2025	HAMPTON INN MIST TRAINING BH	255.08
CHICK-FIL-A #03321	11/20/2025	Q4 CE BREAKFAST DAY 2	608.65
EMBASSY SUITES	11/20/2025	TEXAS PUBLIC PURCHASING ASSOCIATION FALL CONFERI	277.00
SLADEK CONFERENCE SERV	11/20/2025	TEXAS EMS CONFERENCE REGISTRATION	1,580.00
EVENT SAFETY ALLIANCE	11/19/2025	EAS MEMBERSHIP REFUND	-40.00
HOLIDAY INNS	11/19/2025	TEXAS PUBLIC PURCHASING ASSOCIATION FALL CONFERI	253.40
CHICK-FIL-A #03321	11/19/2025	Q4 CE BREAKFAST DAY 1	608.65
JASONSDELI	11/18/2025	NEOP CISM TEAM LUNCH	469.74
CHICK-FIL-A #03922	11/17/2025	CHICK FIL A - CISM PULSE CHECK	120.75
BAKED GOODS SALES	11/13/2025	TIFF'S TREATS SAVE REUNION - JOHN BEATY FAILED DELI	-85.79
CHICK-FIL-A #03922	11/12/2025	NEOP MEET THE CHIEFS BREAKFAST	324.93
SLADEK CONFERENCE SERV	11/11/2025	TEXAS EMS REGISTRATION REFUND CP	-250.00
CHIPOTLE ONLINE	11/11/2025	NEOP MEET THE DOCS LUNCH	358.16
UNITED AIRLINES	11/10/2025	FPIC FLIGHT AISLE SEAT PREMIUM - J. EVANS	35.46
OMNI ORLANDO ONLINE SR	11/10/2025	FPIC HOTEL BALANCE - J. EVANS	501.52
UNITED AIRLINES	11/10/2025	FPIC FLIGHT - J. EVANS	528.97
UNITED AIRLINES	11/10/2025	FPIC FLIGHT AISLE SEAT PREMIUM - J. EVANS	45.14
JASONSDELI	11/07/2025	NON-FIELD COMPLIANCE DAY 2	1,177.90
	12/03/2025		-1,000.00
WALMART.COM 8009256278	12/05/2025	26-000644 - RESTOCKING OF GARDEN WATER HOSES FOR	199.70
KROGER #0136	12/05/2025	26-000708 - GIFT CARDS FOR PRIZES AT ANNUAL AWARDS	1,000.00
APPLE.COM/BILL	12/05/2025	MONTHLY CHARGE FOR APPLECare+ WITH THEFT AND LO	14.31
AUTHORIZE.NET	12/04/2025	MONTHLY CHARGE FOR PAYMENT GATEWAY TO ALLOW B	77.90
WWW.CVS.COM	12/04/2025	PHOTOS FOR REUNION PLAQUES FOR PUBLIC INFORMATI	4.85
SAMS CLUB.COM	12/03/2025	26-000635 - RESTOCKING STATION SUPPLIES (PAPER TOW	749.60
APPLE.COM/BILL	12/02/2025	M. WELLS MONTHLY ICLOUD STORAGE FEE	.99
SAMS CLUB.COM	12/02/2025	26-000616 - STATION SUPPLIES (TOILET TISSUE) AND VEN	273.66
APPLE.COM/BILL	12/01/2025	MONTHLY APPLE STORAGE FEE FOR M. WILLINGHAM IPHC	9.99
SOUNDSTRIPE	11/28/2025	SUBSCRIPTION RENEWAL FOR M. WILLINGHAM TO USE CC	145.80
THE HOME DEPOT #0508	11/26/2025	26-000576 - SALT FOR STATION 32 WATER SYSTEM	509.80
SAMS CLUB.COM	11/26/2025	26-000585 - WAREHOUSE RESTOCK FOR STATIONS AND VI	839.46
KROGER #0136	11/26/2025	26-000493 - TWO ADDITIONAL \$25 KROGER GIFT CARDS F	50.00
HOUSTON CHRONICLE CIRC	11/24/2025	MONTHLY CHARGE FOR DIGITAL CONROE COURIER FOR	23.96
YODECK.COM FLIPNODE	11/24/2025	26-000545 - YO DECK SUBSCRIPTION FOR 11 FIRE STATION	1,599.46
CLICKUP	11/21/2025	ANNUAL RENEWAL FOR CLICKUP (NOTE: THIS AMOUNT WI	1,008.00
LOWES #00907*	11/20/2025		398.00

December 2025 Credit Card Transactions

JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
SIMPLE BOOTH	11/20/2025	26-000535 - PHOTOBOOTH SUBSCRIPTION APP FOR 2025 M	49.00
WALMART.COM 8009256278	11/20/2025	26-000494 - FANS FOR SLEEPING QUARTERS AND WAREHO	203.34
APCO INTERNATIONAL INC	11/19/2025	26-000387 - RECERTIFICATION CTO INSTRUCTOR - K. GONZ	100.00
*PERKSATWORK*FTD	11/19/2025	26-000526 - BEREAVEMENT FLOWERS - J. WESTERFIELD	83.10
*PERKSATWORK*FTD	11/19/2025	26-000525 - NEW BIRTH FLOWERS FOR S. SANDERS	83.87
JUSTAWARDMEDALSCOM	11/18/2025	26-000393 - WOOD CERTIFICATE HOLDER/PLAQUE FOR RE	1,899.00
CCI*CONSTANT-CONTACT	11/17/2025	MONTHLY CHARGE FOR E-MAIL MARKETING TOOL FOR M.	94.05
SAMSClub.COM	11/17/2025	26-000438 - WAREHOUSE RESTOCK OF STATION/OFFICE S	652.05
HARBOR FREIGHT TOOLSMO	11/17/2025	26-000478 - B. ARITA TOOL STIPEND (4-DRAWER TECH CAF	253.93
SAMS CLUB.COM	11/17/2025	26-000489 - 6-TIER SHELVEING FOR STATION #16	327.00
KROGER #0136	11/17/2025	26-000329 - FIFTEEN \$25 KROGER GIFT CARDS FOR EMPLI	375.00
WWW.CVS.COM	11/14/2025	PHOTO PRINTS FOR REUNION PLAQUES	6.80
WWW.APIC.ORG	11/10/2025	26-000469 - EXAM PREP MATERIAL FOR CBIC'S CERTIFICA1	828.00
ULINE *SHIP SUPPLIES	11/10/2025	26-000290 AND 26-000423 (FREIGHT) - 42" ROUND TABLE FC	362.90
STARLINK	11/10/2025	STARLINK MONTHLY MONTHLY CHARGE FOR SATELLITE IN	540.00
CALIBER COLLISION 0754	11/10/2025	FINAL INVOICE FOR REPAIR TO EMPLOYEE PROPERTY DA	269.95
APPLE.COM/BILL	11/07/2025	FOR E. FITZGERALD IPHONE (HR)	2.99
APCO INTERNATIONAL INC	11/06/2025	26-000387 - RECERTIFICATION CTO INSTRUCTOR - A. PARE	100.00
AUTHORIZE.NET	11/06/2025	MONTHLY CHARGE FOR PAYMENT GATEWAY TO ALLOW B	82.30
AMAZON MKTPL*BI8WA3Q12	12/05/2025	26-000634 - STATION SUPPLIES (STORAGE CLIPBOARD, SH	82.15
AMAZON MKTPL*BI8846SH2	12/05/2025	26-000649 - CLEAR PLASTIC BINS FOR SHOPS	39.98
AMAZON MKTPL*BI6KG8QQ2	12/05/2025	26-000614 - REPLENISH FLEET SUPPLY STOCK OF STAINLE	299.80
AMAZON MKTPL*BI30542X2	12/05/2025	26-000649 - TOILET BRUSHES FOR STATIONS AND STOCK	19.98
AMAZON MKTPL*BB6NO6RM0	12/04/2025	26-00065 - DINING ROOM TABLE AND CHAIRS FOR STATION	249.86
AMAZON MKTPL*BI6MU43K2	12/03/2025	26-000614 - FOR FLEET SUPPLY STOCK (LYNCH PIN AND SI	28.98
AMAZON.COM*BB7AL78Y1	12/02/2025	26-000588 - SYNOLOGY RAIL KITS FOR IT	209.98
AMAZON.COM*BB9SB2XL1	12/01/2025	26-000611 - MULTIMETER FOR IT	99.00
AMAZON MKTPL*BB4T12ES2	12/01/2025	26-000573 - MAGNETIC DRY ERASE WHITE BOARD FOR ST/	159.95
AMAZON MKTPL*BB8650FD1	12/01/2025	26-000611 - ETHERNET ADAPTERS FOR IT	23.98
AMAZON MKTPL*BB0Q288N2	12/01/2025	26-000602 - TV MOUNT FOR MONITORING SOFTWARE DISP	28.49
AMAZON MKTPL*BB1H62FY2	11/28/2025	26-000610 - IPAD POWER BRICK RESTOCK FOR IT	314.65
AMAZON MKTPL*B20XB1BM2	11/26/2025	26-000572 - MILWAUKEE TOOL ORGANIZERS FOR RADIO TF	18.99
AMAZON MKTPL*B23AG8B02	11/26/2025	26-000572 - MILWAUKEE TOOL ORGANIZERS FOR RADIO TF	18.99
AMAZON MKTPL*B29IC2BR2	11/26/2025	26-000572 - MILWAUKEE TOOL ORGANIZERS FOR RADIO TF	18.99
AMAZON.COM*B29700811	11/26/2025	26-000524 - UNIFORM (SHOES) N. WHEAT	75.00
AMAZON MKTPL*B24J101E0	11/26/2025	26-000562 - TOOL STIPEND FOR C. GILBERT (ROLLING CAR	236.96
AMAZON.COM*B21DS0PA0	11/26/2025	26-000577 - OFFICE CHAIR FOR K. COCHRAN (FACILITIES)	79.98
AMAZON MKTPL*B260G3012	11/25/2025	26-000534 - PRIZED AND SUPPLIES FOR AWARDS BANQUE	1,762.79
AMAZON MKTPL*B202P2320	11/25/2025	26-000565 - OFFICE SUPPLIES FOR PUBLIC HEALTH CLINIC	185.54
AMAZON MKTPL*B29C69LL2	11/24/2025	26-000479 - STATION #16 SUPPLIES (BATHROOM RUGS)	15.19
AMAZON MKTPL*B21HV2LD2	11/24/2025	26-000534 - PRIZES FOR AWARDS BANQUET (SLUSHIE MAC	377.98
AMAZON.COM*B01YU86R0	11/24/2025	26-00565 - OFFICE SUPPLIES FOR PUBLIC HEALTH CLINIC (282.07
AMAZON MKTPL*B05LE0HK0	11/24/2025	26-000534 - PRIZES AND SUPPLIES FOR AWARDS BANQUE'	487.83
AMAZON MKTPL*B04M24SF2	11/24/2025	26-000534 - PRIZES FOR AWARDS BANQUET (PORTABLE H,	119.99
AMAZON MKTPL*B01ZQ2XC0	11/21/2025	26-000534 - PRIZES FOR AWARDS BANQUET (SHARK AI RO	429.98
AMAZON MKTPL*B02BB0MF2	11/21/2025	26-000534 - PRIZES FOR AWARDS BANQUET (TWO BLACKS	599.98
AMAZON MKTPL*B01K02H02	11/21/2025	26-000555 - SLOAN TOILET REPAIR KITS FOR STOCK	276.40
AMAZON MKTPL*B028K6HL2	11/21/2025	26-000553 -WATER FILTERS FOR PREVENTATIVE MAINTEN.	273.36
AMAZON MKTPL*B06X61SW1	11/21/2025	26-000557 - ARCHITECTURAL SCALE RULER FOR RADIO	9.99
AMAZON MKTPL*B045U4100	11/20/2025	26-000531 - F. HARRIS TOOL STIPEND (PLIERS, BIT SOCKET	178.96
AMAZON MKTPL*B00OI9GF1	11/20/2025	26-000510 - RESEARCH WOUND CUBE FOR STOP THE BLEI	235.19
AMAZON MKTPL*B07HR2EY0	11/20/2025	26-000504 - WATER JUG RACKS FOR STATIONS	519.96
AMAZON.COM*B03887JG2	11/19/2025	26-000515 - UNIFORM (SHOES) FOR R. ESPARZA	75.99

December 2025 Credit Card Transactions

JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON MKTPL*B03VL3JT2	11/19/2025	26-000509 - MICROPHONE SYSTEM FOR CONTINUING EDUCATION	199.00
AMAZON MKTPL*B81A178Q2	11/17/2025	26-000482 - USB-C CABLES FOR BOARDROOM REMODEL	27.53
AMAZON MKTPL*B87AO02R1	11/17/2025	26-000479 - BEDSIDE LAMPS, RUGS, AND TOASTER FOR STATION #23	176.26
AMAZON MKTPL*B88SM4X01	11/14/2025	26-000433 - BEDDING WATERPROOF MATTRESS PROTECTIVE COVER	356.97
AMAZON.COM*B80JZ3OY2	11/14/2025	26-000426 - OFFICE CHAIR FOR STATION #23	124.99
AMAZON.COM*B81B425E0	11/14/2025	26-000441 - LIQUID HAND SOAP FOR STATIONS	21.16
AMAZON.COM*B882U85S1	11/14/2025	26-000462 - SHOES (UNIFORM) FOR J. COLLINS	85.15
AMAZON MKTPL*B80CV1HK1	11/14/2025	26-000460 - LASER TRANSPARENCY FILM	67.96
AMAZON.COM*B828S0XI0	11/14/2025	26-000442 - COMMAND SMALL WIRE TOGGLE HOOKS FOR INTERCOM	48.44
AMAZON MKTPL*B81KR34B2	11/14/2025	26-000447 - STAINLESS STEEL METAL PLATES FOR FLEET	29.98
AMAZON MKTPL*B83Z57GG0	11/13/2025	26-000205 - DIGITAL THERMOMETERS FOR REFRIGERATOR	31.99
AMAZON.COM*B83172JN1	11/12/2025	26-000431 - TC TRAYS (SET OF 5) FOR STATION #12	55.21
AMAZON MKTPL*B84FE63Q1	11/12/2025	26-000432 - BOOKSHELF ORGANIZER W/ STORAGE CUBES FOR STATION #12	77.28
AMAZON MKTPL*BT19F9PN2	11/10/2025	26-000428 - DISPLAY CABLES FOR BOARDROOM UPGRADE	77.57
AMAZON MKTPL*BT3N21LJ1	11/06/2025	26-000378 - MONITOR MOUNT FOR BOARDROOM LECTERN	18.99
AMAZON.COM*BT3WI6N20	11/06/2025	26-000021 - HEALTH CLAIM INSURANCE ENVELOPES	259.00
OCEAN EXPRESS CAR WASH	11/17/2025	TAHOE CARWASH	20.00
APPLE.COM/BILL	11/10/2025	HIPAA COMPLIANCE ADDITIONAL STORAGE	.99
HCTRA EZ TAG REBILL	11/19/2025	HCTRA TOLL ACCOUNT	480.00
BMW MINI_THE WOODLAND	11/19/2025	REPAIR OF FRONT FENDER AND SIDE MIRROR TO CIVILIAN	1,050.00
MONTGOMERY VEHREG	11/17/2025	VEHICLE REGISTRATIONS S11-S637-S31-S13-S10	37.50
TX.GOV*SERVICEFEE-DIR	11/14/2025	VEHICLE REGISTRATIONS S11-S637-S31-S13-S10 STATE FEES	10.00
ASE TEST FEES	11/10/2025	A. LEDWIG ASE RECERTIFICATION	51.17
TOTAL			47,245.50

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (11/01/2025 - 12/31/2025)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount
122286	Computer Check	11/5/2025	Refund	\$64.54
122287	Computer Check	11/5/2025	Refund	\$1,621.13
122288	Computer Check	11/5/2025	Refund	\$2,731.79
122289	Computer Check	11/5/2025	Refund	\$728.19
122290	Computer Check	11/5/2025	Refund	\$857.39
122291	Computer Check	11/5/2025	Refund	\$381.79
122292	Computer Check	11/5/2025	Refund	\$109.28
122293	Computer Check	11/5/2025	Refund	\$413.30
122294	Computer Check	11/5/2025	Refund	\$2,502.81
122295	Computer Check	11/5/2025	Refund	\$458.79
122296	Computer Check	11/5/2025	Refund	\$138.56
122297	Computer Check	11/5/2025	Refund	\$602.67
122298	Computer Check	11/5/2025	Refund	\$115.32
122299	Computer Check	11/5/2025	Refund	\$100.00
122300	Computer Check	11/5/2025	Refund	\$662.39
122301	Computer Check	11/5/2025	Refund	\$80.56
122302	Computer Check	11/5/2025	Refund	\$92.99
122303	Computer Check	11/5/2025	Refund	\$90.00
122304	Computer Check	11/5/2025	Refund	\$100.00
122305	Computer Check	11/5/2025	Refund	\$275.00
122306	Computer Check	11/5/2025	Refund	\$275.00
122307	Computer Check	11/5/2025	Refund	\$96.33
122308	Computer Check	11/5/2025	Refund	\$466.14
122309	Computer Check	11/5/2025	Refund	\$1,154.99
122310	Computer Check	11/5/2025	Refund	\$44.74
122311	Computer Check	11/5/2025	Refund	\$414.05
122312	Computer Check	11/5/2025	Refund	\$116.23
122313	Computer Check	11/5/2025	Refund	\$265.56
122314	Computer Check	11/5/2025	Refund	\$370.92
122315	Computer Check	11/5/2025	Refund	\$486.47
122316	Computer Check	11/5/2025	Refund	\$260.83
122317	Computer Check	11/5/2025	Refund	\$467.36
122318	Computer Check	11/5/2025	Refund	\$357.88
122319	Computer Check	11/5/2025	Refund	\$645.95
122320	Computer Check	11/5/2025	Refund	\$466.97
122321	Computer Check	11/5/2025	Refund	\$1,032.01
122322	Computer Check	11/5/2025	Refund	\$115.87
122323	Computer Check	11/5/2025	Refund	\$365.49
122324	Computer Check	11/5/2025	Refund	\$1,140.35
122325	Computer Check	11/5/2025	Refund	\$142.60
122326	Computer Check	11/5/2025	Refund	\$967.48
122357	Computer Check	11/12/2025	Refund	\$891.79
122358	Computer Check	11/12/2025	Refund	\$913.02
122359	Computer Check	11/12/2025	Refund	\$542.44
122360	Computer Check	11/12/2025	Refund	\$360.04
122361	Computer Check	11/12/2025	Refund	\$396.23
122362	Computer Check	11/12/2025	Refund	\$110.11
122363	Computer Check	11/12/2025	Refund	\$934.24
122364	Computer Check	11/12/2025	Refund	\$527.38

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (11/01/2025 - 12/31/2025)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount
122365	Computer Check	11/12/2025	Refund	\$300.00
122366	Computer Check	11/12/2025	Refund	\$1,451.45
122367	Computer Check	11/12/2025	Refund	\$287.48
122368	Computer Check	11/12/2025	Refund	\$569.73
122369	Computer Check	11/12/2025	Refund	\$300.00
122370	Computer Check	11/12/2025	Refund	\$513.22
122371	Computer Check	11/12/2025	Refund	\$125.00
122372	Computer Check	11/12/2025	Refund	\$300.00
122373	Computer Check	11/12/2025	Refund	\$780.03
122374	Computer Check	11/12/2025	Refund	\$184.98
122375	Computer Check	11/12/2025	Refund	\$131.00
122376	Computer Check	11/12/2025	Refund	\$1,020.11
122377	Computer Check	11/12/2025	Refund	\$147.71
122378	Computer Check	11/12/2025	Refund	\$1,005.47
122379	Computer Check	11/12/2025	Refund	\$290.00
122380	Computer Check	11/12/2025	Refund	\$29.42
122381	Computer Check	11/12/2025	Refund	\$193.69
122382	Computer Check	11/12/2025	Refund	\$132.15
122383	Computer Check	11/12/2025	Refund	\$32.76
122384	Computer Check	11/12/2025	Refund	\$201.08
122385	Computer Check	11/12/2025	Refund	\$382.87
122386	Computer Check	11/12/2025	Refund	\$581.03
122387	Computer Check	11/12/2025	Refund	\$884.07
122388	Computer Check	11/12/2025	Refund	\$959.72
122389	Computer Check	11/12/2025	Refund	\$42.09
122390	Computer Check	11/12/2025	Refund	\$661.67
122391	Computer Check	11/12/2025	Refund	\$82.36
122392	Computer Check	11/12/2025	Refund	\$517.16
122393	Computer Check	11/12/2025	Refund	\$218.99
122394	Computer Check	11/12/2025	Refund	\$525.92
122421	Computer Check	11/18/2025	Refund	\$40.26
122422	Computer Check	11/18/2025	Refund	\$992.80
122423	Computer Check	11/18/2025	Refund	\$110.11
122424	Computer Check	11/18/2025	Refund	\$250.00
122425	Computer Check	11/18/2025	Refund	\$151.37
122426	Computer Check	11/18/2025	Refund	\$172.72
122427	Computer Check	11/18/2025	Refund	\$214.96
122428	Computer Check	11/18/2025	Refund	\$904.82
122429	Computer Check	11/18/2025	Refund	\$345.50
122430	Computer Check	11/18/2025	Refund	\$125.00
122431	Computer Check	11/18/2025	Refund	\$28.66
122432	Computer Check	11/18/2025	Refund	\$600.00
122433	Computer Check	11/18/2025	Refund	\$124.17
122434	Computer Check	11/18/2025	Refund	\$495.80
122435	Computer Check	11/18/2025	Refund	\$789.78
122436	Computer Check	11/18/2025	Refund	\$380.64
122437	Computer Check	11/18/2025	Refund	\$300.32
122438	Computer Check	11/18/2025	Refund	\$200.00
122439	Computer Check	11/18/2025	Refund	\$869.03

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (11/01/2025 - 12/31/2025)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount
122440	Computer Check	11/18/2025	Refund	\$689.69
122441	Computer Check	11/18/2025	Refund	\$144.61
122442	Computer Check	11/18/2025	Refund	\$163.53
122443	Computer Check	11/18/2025	Refund	\$300.00
122444	Computer Check	11/18/2025	Refund	\$332.60
122445	Computer Check	11/18/2025	Refund	\$329.64
122446	Computer Check	11/18/2025	Refund	\$515.99
122447	Computer Check	11/18/2025	Refund	\$522.02
122448	Computer Check	11/18/2025	Refund	\$570.43
122475	Computer Check	11/24/2025	Refund	\$339.13
122476	Computer Check	11/24/2025	Refund	\$1,464.26
122477	Computer Check	11/24/2025	Refund	\$238.71
122478	Computer Check	11/24/2025	Refund	\$689.69
122479	Computer Check	11/24/2025	Refund	\$766.31
122480	Computer Check	11/24/2025	Refund	\$40.00
122481	Computer Check	11/24/2025	Refund	\$253.41
122482	Computer Check	11/24/2025	Refund	\$116.41
122483	Computer Check	11/24/2025	Refund	\$879.69
122484	Computer Check	11/24/2025	Refund	\$886.00
122485	Computer Check	11/24/2025	Refund	\$107.90
122486	Computer Check	11/24/2025	Refund	\$40.00
122509	Computer Check	12/2/2025	Refund	\$103.88
122510	Computer Check	12/2/2025	Refund	\$1,123.88
122511	Computer Check	12/2/2025	Refund	\$109.93
122512	Computer Check	12/2/2025	Refund	\$574.91
122513	Computer Check	12/2/2025	Refund	\$622.17
122514	Computer Check	12/2/2025	Refund	\$290.00
122515	Computer Check	12/2/2025	Refund	\$1,238.42
122516	Computer Check	12/2/2025	Refund	\$566.00
122517	Computer Check	12/2/2025	Refund	\$1,000.00
122518	Computer Check	12/2/2025	Refund	\$1,118.63
122519	Computer Check	12/2/2025	Refund	\$35.74
122520	Computer Check	12/2/2025	Refund	\$275.98
122521	Computer Check	12/2/2025	Refund	\$225.00
122522	Computer Check	12/2/2025	Refund	\$356.91
122523	Computer Check	12/2/2025	Refund	\$119.81
122524	Computer Check	12/2/2025	Refund	\$140.20
122525	Computer Check	12/2/2025	Refund	\$121.17
122526	Computer Check	12/2/2025	Refund	\$250.00
122527	Computer Check	12/2/2025	Refund	\$187.19
122528	Computer Check	12/2/2025	Refund	\$113.30
122529	Computer Check	12/2/2025	Refund	\$125.00
122530	Computer Check	12/2/2025	Refund	\$70.50
122531	Computer Check	12/2/2025	Refund	\$822.32
122532	Computer Check	12/2/2025	Refund	\$522.69
122533	Computer Check	12/2/2025	Refund	\$753.42
122534	Computer Check	12/2/2025	Refund	\$423.38
122535	Computer Check	12/2/2025	Refund	\$891.79
122600	Computer Check	12/16/2025	Refund	\$222.62

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (11/01/2025 - 12/31/2025)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount
122601	Computer Check	12/16/2025	Refund	\$707.19
122602	Computer Check	12/16/2025	Refund	\$996.78
122603	Computer Check	12/16/2025	Refund	\$250.07
122604	Computer Check	12/16/2025	Refund	\$117.15
122605	Computer Check	12/16/2025	Refund	\$1,224.50
122606	Computer Check	12/16/2025	Refund	\$142.59
122607	Computer Check	12/16/2025	Refund	\$614.91
122608	Computer Check	12/16/2025	Refund	\$2,339.26
122609	Computer Check	12/16/2025	Refund	\$26.29
122610	Computer Check	12/16/2025	Refund	\$125.00
122611	Computer Check	12/16/2025	Refund	\$40.00
122612	Computer Check	12/16/2025	Refund	\$290.00
122613	Computer Check	12/16/2025	Refund	\$232.66
122614	Computer Check	12/16/2025	Refund	\$232.66
122615	Computer Check	12/16/2025	Refund	\$232.66
122616	Computer Check	12/16/2025	Refund	\$25.61
122617	Computer Check	12/16/2025	Refund	\$232.66
122618	Computer Check	12/16/2025	Refund	\$104.75
122619	Computer Check	12/16/2025	Refund	\$20.00
122620	Computer Check	12/16/2025	Refund	\$156.86
122621	Computer Check	12/16/2025	Refund	\$31.66
122622	Computer Check	12/16/2025	Refund	\$232.66
122623	Computer Check	12/16/2025	Refund	\$50.00
122624	Computer Check	12/16/2025	Refund	\$232.66
122625	Computer Check	12/16/2025	Refund	\$218.88
122626	Computer Check	12/16/2025	Refund	\$125.00
122627	Computer Check	12/16/2025	Refund	\$107.00
122628	Computer Check	12/16/2025	Refund	\$552.49
				\$77,858.88

Montgomery County Hospital District
Expense Allocation Report
Board Meeting 01/29/2026 PH Paid Invoices

Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
ATT103 AT&T Mobility-Roc (6463)	10/1/2025	287283884314X092	08/20/25-09/19/25	22-200-58200	58200 - Telephones-Cellular	\$30.00
	10/19/2025	287283884314X102	09/20/25-10/19/25	22-200-58200	58200 - Telephones-Cellular	\$30.00
	12/1/2025	287283884314X112	10/29/25-11/19/25	22-200-58200-1000	58200 - Telephones-Cellular	\$30.00
	Total - ATT103 AT&T Mobility-Roc (6463)					\$90.00
BHA100 Meghna Bhatt	10/1/2025	BHA*10012025	PER DIEM - RHPC PREPAREDNESS CO.	22-206-53150-1010	53150 - Conferences - Fees, Travel, & Meals	\$165.00
	11/3/2025	BHA*10242025	Mileage (10/13/205- 10/13/2025)	22-206-56200-1010	56200 - Mileage Reimbursements	\$50.40
	11/3/2025	BHA*10242025	Mileage (10/13/205- 10/13/2025)	22-206-53150-1010	53150 - Conferences - Fees, Travel, & Meals	\$125.51
	11/20/2025	BHA*11222025	Per Diem - TACCHO Meeting	22-206-58600-1010	58600 - Travel Expenses	\$120.00
	12/1/2025	BHA*12142025	EXPENSE - December TACCHO Meeting	22-206-53150-1010	53150 - Conferences - Fees, Travel, & Meals	\$212.80
	12/16/2025	BHA*10222025	EXPENSE - RHPC Preparedness Coalition	22-206-53150-1010	53150 - Conferences - Fees, Travel, & Meals	\$125.51
	Total - BHA100 Meghna Bhatt					\$799.22
CHA119 Jamie Sanchez	12/2/2025	CHA*12022025	MILEAGE (11/18/2025)	22-205-56200-1011	56200 - Mileage Reimbursements	\$63.28
	Total - CHA119 Jamie Sanchez					\$63.28
DEA110 Dearborn National Life Ins Co Known As BCBS	10/1/2025	F021753 10.01.25	Life /Disability 10/01/25 - 10/31/25	22-200-51700-1000	51700 - Health & Dental	\$171.21
	10/1/2025	F021753 10.01.25	Life /Disability 10/01/25 - 10/31/25	22-205-51700-1011	51700 - Health & Dental	\$86.48
	10/1/2025	F021753 10.01.25	Life /Disability 10/01/25 - 10/31/25	22-204-51700-1012	51700 - Health & Dental	\$107.28
	10/1/2025	F021753 10.01.25	Life /Disability 10/01/25 - 10/31/25	22-206-51700-1010	51700 - Health & Dental	\$213.90
	10/1/2025	F021753 10.01.25	Life /Disability 10/01/25 - 10/31/25	22-203-51700-1013	51700 - Health & Dental	\$124.42
	10/1/2025	F021753 10.01.25	Life /Disability 10/01/25 - 10/31/25	22-202-51700-1014	51700 - Health & Dental	\$88.54
	11/3/2025	F021753 11.01.25	11/01/2025 - 11/30/2025	22-205-51700-1011	51700 - Health & Dental	\$86.48
	11/3/2025	F021753 11.01.25	11/01/2025 - 11/30/2025	22-202-51700-1014	51700 - Health & Dental	\$90.34
	11/3/2025	F021753 11.01.25	11/01/2025 - 11/30/2025	22-206-51700-1010	51700 - Health & Dental	\$213.90
	11/3/2025	F021753 11.01.25	11/01/2025 - 11/30/2025	22-204-51700-1012	51700 - Health & Dental	\$107.28
	11/3/2025	F021753 11.01.25	11/01/2025 - 11/30/2025	22-200-51700-1000	51700 - Health & Dental	\$178.11
	11/3/2025	F021753 11.01.25	11/01/2025 - 11/30/2025	22-203-51700-1013	51700 - Health & Dental	\$124.42
	12/2/2025	F021753 12.01.25	12/01/2025 - 12/31/2025	22-205-51700-1011	51700 - Health & Dental	\$106.00
	12/2/2025	F021753 12.01.25	12/01/2025 - 12/31/2025	22-203-51700-1013	51700 - Health & Dental	\$124.42
	12/2/2025	F021753 12.01.25	12/01/2025 - 12/31/2025	22-204-51700-1012	51700 - Health & Dental	\$112.92
	12/2/2025	F021753 12.01.25	12/01/2025 - 12/31/2025	22-200-51700-1000	51700 - Health & Dental	\$291.83
	12/2/2025	F021753 12.01.25	12/01/2025 - 12/31/2025	22-202-51700-1014	51700 - Health & Dental	\$89.44
	12/2/2025	F021753 12.01.25	12/01/2025 - 12/31/2025	22-206-51700-1010	51700 - Health & Dental	\$219.52
	Total - DEA110 Dearborn National Life Ins Co					\$2,536.49
HEN110 Henry Schein, Inc.-Matrx Medical	11/6/2025	49283466	Request for Kelli-James Miller	22-200-53900-1000	53900 - Disposable Medical Supplies	\$20.22
	Total - HEN110 Henry Schein, Inc.-Matrx Mec					\$20.22
JPM100 JP Morgan Chase Bank	10/17/2025	0003 6741 10.05.25	CC transactions for Sept 2025	22-200-56900	56900 - Postage	\$189.79
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	22-206-58500-1010	58500 - Training & Continuing Education	\$800.00
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	22-206-53150-1010	53150 - Conferences - Fees, Travel, & Meals	\$765.90
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	22-201-53900-1001	53900 - Disposable Medical Supplies	\$5.93
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	22-203-53150-1013	53150 - Conferences - Fees, Travel, & Meals	\$382.95
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	22-200-53900-1000	53900 - Disposable Medical Supplies	\$96.00

Montgomery County Hospital District
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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	11/5/2025	0003 6741 11.05.25	CC transactions for November 2025	22-205-53150-1011	53150 - Conferences - Fees, Travel, & Meals	\$382.95
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	22-200-56300-1000	56300 - Office Supplies	\$467.61
	12/5/2025	0006741 12.05.25	CC transactions for December 2025	22-206-58500-1010	58500 - Training & Continuing Education	\$828.00
					Total - JPM100 JP Morgan Chase Bank	\$3,919.13
LAN106 Language Line Services, Ltd Db						
	10/1/2025	11723699	August 2025 bill for Language Line Service	22-206-53050-1010	53050 - Computer Software	\$147.18
	11/14/2025	11761751	Communications services	22-206-53050-1010	53050 - Computer Software	\$169.56
	12/11/2025	11776150	Communications services for public health	22-206-53050-1010	53050 - Computer Software	\$280.94
					Total - LAN106 Language Line Services, Ltd	\$597.68
LEA110 Rene Leal						
	10/2/2025	LEA*10022025	PER DIEM - RHPC PREPAREDNESS CO,	22-203-53150-1013	53150 - Conferences - Fees, Travel, & Meals	\$165.00
	11/3/2025	LEA*10232025	Mileage (10/14/2025 - 10/17/2025)	22-203-53150-1013	53150 - Conferences - Fees, Travel, & Meals	\$102.34
	11/3/2025	LEA*10232025	Mileage (10/14/2025 - 10/17/2025)	22-203-56200-1013	56200 - Mileage Reimbursements	\$26.18
					Total - LEA110 Rene Leal	\$293.52
MET185 Metropolitan Life Insurance Company						
	10/6/2025	87236769 (22)	Dental and vision premiums - October 202	22-200-51700-1000	51700 - Health & Dental	\$79.79
	10/6/2025	87236769 (22)	Dental and vision premiums - October 202	22-202-51700-1014	51700 - Health & Dental	\$43.76
	10/6/2025	87236769 (22)	Dental and vision premiums - October 202	22-206-51700-1010	51700 - Health & Dental	\$136.63
	10/6/2025	87236769 (22)	Dental and vision premiums - October 202	22-203-51700-1013	51700 - Health & Dental	\$163.85
	10/6/2025	87236769 (22)	Dental and vision premiums - October 202	22-205-51700-1011	51700 - Health & Dental	\$163.85
	10/6/2025	87236769 (22)	Dental and vision premiums - October 202	22-204-51700-1012	51700 - Health & Dental	\$68.79
	11/17/2025	87598126 (22)	Dental and vision premiums for November	22-204-51700-1012	51700 - Health & Dental	\$68.79
	11/17/2025	87598126 (22)	Dental and vision premiums for November	22-200-51700-1000	51700 - Health & Dental	\$79.79
	11/17/2025	87598126 (22)	Dental and vision premiums for November	22-206-51700-1010	51700 - Health & Dental	\$136.63
	11/17/2025	87598126 (22)	Dental and vision premiums for November	22-203-51700-1013	51700 - Health & Dental	\$163.85
	11/17/2025	87598126 (22)	Dental and vision premiums for November	22-202-51700-1014	51700 - Health & Dental	\$43.66
	11/17/2025	87598126 (22)	Dental and vision premiums for November	22-205-51700-1011	51700 - Health & Dental	\$163.85
	12/8/2025	87942306 (22)	Dental & vision premiums for December 20	22-204-51700-1012	51700 - Health & Dental	\$68.79
	12/8/2025	87942306 (22)	Dental & vision premiums for December 20	22-202-51700-1014	51700 - Health & Dental	\$43.66
	12/8/2025	87942306 (22)	Dental & vision premiums for December 20	22-203-51700-1013	51700 - Health & Dental	\$163.85
	12/8/2025	87942306 (22)	Dental & vision premiums for December 20	22-200-51700-1000	51700 - Health & Dental	\$79.79
	12/8/2025	87942306 (22)	Dental & vision premiums for December 20	22-206-51700-1010	51700 - Health & Dental	\$136.63
	12/8/2025	87942306 (22)	Dental & vision premiums for December 20	22-205-51700-1011	51700 - Health & Dental	\$163.85
					Total - MET185 Metropolitan Life Insurance C	\$1,969.81
NIE102 Zane Niemand						
	10/1/2025	NIE*10012025	PER DIEM - RHPC PREPAREDNESS CO,	22-205-53150-1011	53150 - Conferences - Fees, Travel, & Meals	\$165.00
	10/20/2025	NIE*10202025	Mileage - (10/14/2025 - 10/17/2025)	22-205-56200-1011	56200 - Mileage Reimbursements	\$47.32
	10/20/2025	NIE*10202025	Mileage - (10/14/2025 - 10/17/2025)	22-205-53150-1011	53150 - Conferences - Fees, Travel, & Meals	\$121.10
	12/3/2025	NIE*11202025	MILEAGE - Mileage Reimbursements (11/	22-205-56200-1011	56200 - Mileage Reimbursements	\$53.06
					Total - NIE102 Zane Niemand	\$386.48
OPT100 Optiquet Internet Services, Inc.						
	11/1/2025	88456	FY26 BPO - Monthly EHR Records Hosting	22-200-53050-1000	53050 - Computer Software	\$400.00
	11/1/2025	88181	FY26 BPO - Monthly EHR Records Hosting	22-200-53050-1000	53050 - Computer Software	\$400.00
					Total - OPT100 Optiquet Internet Services, I	\$800.00
SIM109 Sims, Charles R M.D.						
	10/1/2025	SIM*09202025	MCPHD Medical Director	22-205-53330-1011	53330 - Contractual Obligations-Other	\$1,835.00

Montgomery County Hospital District
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Vendor Name	Date	No.	Description	Account No.	Account Description	Amount
	10/1/2025	SIM*09202025B	MCPHD Medical Director	22-200-53330-1000	53330 - Contractual Obligations-Other	\$165.00
	11/3/2025	SIM*10202025	MCPHD Medical Director	22-205-53330-1011	53330 - Contractual Obligations-Other	\$1,835.00
	11/3/2025	SIM*10202025	MCPHD Medical Director	22-200-53330-1000	53330 - Contractual Obligations-Other	\$165.00
	12/3/2025	SIM*11202025	Medical Director November 2025	22-205-53330-1011	53330 - Contractual Obligations-Other	\$1,835.00
	12/3/2025	SIM*11202025	Medical Director November 2025	22-200-53330-1000	53330 - Contractual Obligations-Other	\$165.00
	Total - SIM109 Sims, Charles R M.D.					\$6,000.00
STI103 Stibbs & Co. P.C.	10/1/2025	287283884314X092	08/20/25-09/19/25	22-200-58200-1000	58200 - Telephones-Cellular	\$30.00
	Total - STI103 Stibbs & Co. P.C.					\$30.00
THO113 Rachael Thomas	10/1/2025	THO*10012025	PER DIEM - RHPC PREPAREDNESS CO,	22-206-58600-1010	58600 - Travel Expenses	\$165.00
	11/3/2025	THO*10212025	Mileage (10/14/2025 -10/14/2025)	22-203-53150-1013	53150 - Conferences - Fees, Travel, & Meals	\$135.66
	12/2/2025	THO*12022025	MILEAGE - Mileage Reimbursements	22-204-56200-1012	56200 - Mileage Reimbursements	\$58.52
	Total - THO113 Rachael Thomas					\$359.18
VER104 Verizon Wireless (Pob 660108)	10/9/2025	6125610997	09/10/25-10/09/25	22-200-58200-1000	58200 - Telephones-Cellular	\$95.53
	10/9/2025	6125610997	09/10/25-10/09/25	22-206-58200-1005	58200 - Telephones-Cellular	\$225.63
	10/9/2025	6125610997	09/10/25-10/09/25	22-205-58200-1011	58200 - Telephones-Cellular	\$150.42
	10/9/2025	6125610997	09/10/25-10/09/25	22-204-58200-1012	58200 - Telephones-Cellular	\$75.21
	10/9/2025	6125610997	09/10/25-10/09/25	22-203-58200-1013	58200 - Telephones-Cellular	\$75.21
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	22-205-58200-1011	58200 - Telephones-Cellular	\$160.12
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	22-203-58200-1013	58200 - Telephones-Cellular	\$75.21
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	22-206-58200-1010	58200 - Telephones-Cellular	\$225.63
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	22-204-58200-1012	58200 - Telephones-Cellular	\$75.21
	11/10/2025	6128103767	Monthly Charge 10/10/25-11/09/25	22-200-58200-1000	58200 - Telephones-Cellular	\$74.44
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	22-205-58200-1011	58200 - Telephones-Cellular	\$150.42
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	22-204-58200-1012	58200 - Telephones-Cellular	\$75.21
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	22-203-58200-1013	58200 - Telephones-Cellular	\$75.21
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	22-200-58200-1000	58200 - Telephones-Cellular	\$74.44
	12/10/2025	6130614405B	Monthly Charge 11/10/25-12/09/25	22-206-58200-1010	58200 - Telephones-Cellular	\$225.63
	Total - VER104 Verizon Wireless (Pob 660108)					\$1,833.52
Total						\$19,698.53

Account Summary

Fund	Department	Account Description	Total
22 - MCPHD General Fund	200 - PH Clinic	58200 - Telephones-Cellular	\$90.00
22 - MCPHD General Fund	206 - CPS/PHIG	56200 - Mileage Reimbursements	\$50.40
22 - MCPHD General Fund	206 - CPS/PHIG	53150 - Conferences - Fees, Travel, & Meals	\$628.82
22 - MCPHD General Fund	206 - CPS/PHIG	58600 - Travel Expenses	\$120.00
22 - MCPHD General Fund	205 - CPS/PHEP	56200 - Mileage Reimbursements	\$63.28
22 - MCPHD General Fund	206 - CPS/PHIG	51700 - Health & Dental	\$647.32
22 - MCPHD General Fund	203 - CPS/CRI	51700 - Health & Dental	\$373.26
22 - MCPHD General Fund	200 - PH Clinic	51700 - Health & Dental	\$641.15
22 - MCPHD General Fund	204 - EAIDU/SUR	51700 - Health & Dental	\$327.48
22 - MCPHD General Fund	205 - CPS/PHEP	51700 - Health & Dental	\$278.96
22 - MCPHD General Fund	202 - RLSS/LPHS	51700 - Health & Dental	\$268.32
22 - MCPHD General Fund	200 - PH Clinic	53900 - Disposable Medical Supplies	\$20.22
22 - MCPHD General Fund	200 - PH Clinic	56300 - Office Supplies	\$467.61
22 - MCPHD General Fund	206 - CPS/PHIG	58500 - Training & Continuing Education	\$1,628.00
22 - MCPHD General Fund	201 - MCPHD County Funding	53900 - Disposable Medical Supplies	\$5.93
22 - MCPHD General Fund	203 - CPS/CRI	53150 - Conferences - Fees, Travel, & Meals	\$382.95
22 - MCPHD General Fund	200 - PH Clinic	53900 - Disposable Medical Supplies	\$96.00
22 - MCPHD General Fund	205 - CPS/PHEP	53150 - Conferences - Fees, Travel, & Meals	\$382.95
22 - MCPHD General Fund	200 - PH Clinic	56900 - Postage	\$189.79
22 - MCPHD General Fund	206 - CPS/PHIG	53150 - Conferences - Fees, Travel, & Meals	\$765.90
22 - MCPHD General Fund	206 - CPS/PHIG	53050 - Computer Software	\$597.68
22 - MCPHD General Fund	203 - CPS/CRI	53150 - Conferences - Fees, Travel, & Meals	\$267.34
22 - MCPHD General Fund	203 - CPS/CRI	56200 - Mileage Reimbursements	\$26.18
22 - MCPHD General Fund	202 - RLSS/LPHS	51700 - Health & Dental	\$131.08
22 - MCPHD General Fund	206 - CPS/PHIG	51700 - Health & Dental	\$409.89
22 - MCPHD General Fund	204 - EAIDU/SUR	51700 - Health & Dental	\$206.37
22 - MCPHD General Fund	200 - PH Clinic	51700 - Health & Dental	\$239.37
22 - MCPHD General Fund	203 - CPS/CRI	51700 - Health & Dental	\$491.55
22 - MCPHD General Fund	205 - CPS/PHEP	51700 - Health & Dental	\$491.55
22 - MCPHD General Fund	205 - CPS/PHEP	56200 - Mileage Reimbursements	\$100.38
22 - MCPHD General Fund	205 - CPS/PHEP	53150 - Conferences - Fees, Travel, & Meals	\$286.10
22 - MCPHD General Fund	200 - PH Clinic	53050 - Computer Software	\$800.00
22 - MCPHD General Fund	205 - CPS/PHEP	53330 - Contractual Obligations-Other	\$5,505.00
22 - MCPHD General Fund	200 - PH Clinic	53330 - Contractual Obligations-Other	\$495.00
22 - MCPHD General Fund	200 - PH Clinic	58200 - Telephones-Cellular	\$30.00
22 - MCPHD General Fund	204 - EAIDU/SUR	56200 - Mileage Reimbursements	\$58.52
22 - MCPHD General Fund	203 - CPS/CRI	53150 - Conferences - Fees, Travel, & Meals	\$135.66
22 - MCPHD General Fund	206 - CPS/PHIG	58600 - Travel Expenses	\$165.00
22 - MCPHD General Fund	203 - CPS/CRI	58200 - Telephones-Cellular	\$225.63
22 - MCPHD General Fund	206 - CPS/PHIG	58200 - Telephones-Cellular	\$676.89
22 - MCPHD General Fund	205 - CPS/PHEP	58200 - Telephones-Cellular	\$460.96
22 - MCPHD General Fund	204 - EAIDU/SUR	58200 - Telephones-Cellular	\$225.63
22 - MCPHD General Fund	200 - PH Clinic	58200 - Telephones-Cellular	\$244.41
Total		TOTAL	\$19,698.53

MCHD Surplus/Salvage
January 2026

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	HRS/ Miles
1	3C7WRKBL4JG218753	Old Shop 43	Ram 4500 Ambulance	Surplus	End of Life	C. Ford	302,031
1	3C7WRKBL3JG218758	Old Shop 29	Ram 4500 Ambulance	Surplus	End of Life	C. Ford	309,045
1	3C7WRKBL8JG218755	Old Shop 14	Ram 4500 Ambulance	Surplus	End of Life	C. Ford	309,717
1	3C7WRKBL1HG579979	Old Shop 22	Ram 4500 Ambulance	Surplus	End of Life	C. Ford	317,153
1	3C7WRKBL3HG572466	Old Shop 39	Ram 4500 Ambulance	Surplus	End of Life	C. Ford	364,368
1	3C7WRMCL0JG338933	Shop 62	Ram 5500 Ambulance	Surplus	Totaled in Accident	C. Ford	176,614

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., December 9, 2025 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mr. Grice

3. Pledge of Allegiance

Led by Mr. Bagley

4. Roll Call

Present:

Robert Hudson
Charles Shirley
Chris Grice
Jackie Williams
Bob Bagley

Not Present:

Kelly Inman
Jason Walker

5. Public Comment

No one from the public made a comment.

6. Special Recognition

Service Award – 25 Years – Chad Thacker

Field Employee – Sean Karsky

NonField Employee – Amy Sewell

7. Monthly Reports:

- a. **CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**
- b. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**
- c. **COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.**

- d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.**
- e. Update on Accounting and Billing departments.**

Mr. Randy Johnson, CEO presented the CEO report to the board.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

Mrs. Melissa Miller, COO presented the COO report to the board.

Mrs. Melissa Miller, COO presented the HCAP report to the board.

Mr. Brett Allen, CFO presented Accounting and Billing report to the board.

8. Consider and act on Wage and Salary Survey. (Mrs. Williams, Chair – Personnel Committee)

Mrs. Williams made a motion to consider and act on Wage and Salary Survey and noted for the record that it does not include the Medical Director and Executive Staff positions. Mr. Shirley offered a second.

Mr. Randy Johnson, CEO and Mrs. Melissa Miller, COO made a presentation to the board.

After board discussion, Mrs. Williams made an amendment to her original motion to approve a 7% wage and salary increase for all employees with exceptions that were noted in her original motion. Mr. Bagley offered a second and motion unanimously.

9. Consider and act on District Policy HR 25-508 District Provided Communication. (Mrs. Williams, Chair – Personnel Committee)

Mrs. Williams made a motion to consider and act on District Policy HR 25-508 District Provided Communication. Mr. Shirley offered a second and motion passed unanimously.

10. Consider and act on the purchase of (4) 14' units from Frazer. (Mr. Hudson, Chair – EMS Committee)

Mr. Hudson made a motion to consider and act on the purchase of (4) 14' units from Frazer. Mr. Bagley offered a second and motion passed unanimously.

11. Consider and act on the purchase of 1 additional Dodge 5500 chassis to replace Shop 62. (Mr. Hudson, Chair – EMS Committee)

Mr. Hudson made a motion to consider and act on the purchase of 1 additional Dodge 5500 chassis to replace Shop 62. Mr. Shirley offered a second and motion passed unanimously.

12. Consider and act on a LOI for the purchase of 8 units from Frazer in FY 2027. (Mr. Hudson, Chair – EMS Committee)

Mr. Hudson made a motion to consider and act on a LOI for the purchase of 8 units from Frazer in FY 2027. Mr. Bagley offered a second and motion passed unanimously.

13. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)

Mr. Grice made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mrs. Williams offered a second and motion passed unanimously.

- 14. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)**

Mr. Grice made a motion to consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Shirley offered a second and motion passed unanimously.

- 15. CFO report of preliminary financials for twelve months ended September 30, 2025, and report updates on financial statements and investment.**

Mr. Brett Allen, CFO presented Financial Report on twelve months ended September 30, 2025.

- 16. CFO report of preliminary financials for one month ended October 31, 2025, and report updates on financial statements and investment.**

Mr. Brett Allen, CFO presented Financial Report on one month ended October 31, 2025.

- 17. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2025. (Mr. Shirley, Treasurer - MCHD Board)**

Mr. Shirley made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2025. Mrs. Williams offered a second and motion passed unanimously.

- 18. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2026. (Mr. Shirley, Treasurer - MCHD Board)**

Mr. Shirley made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2026. Mr. Bagley offered a second and motion passed unanimously.

- 19. Consider and act on 2026 EMS Fee Schedule. (Mr. Shirley, Treasurer – MCHD Board)**

Mr. Shirley made a motion to consider and act on 2026 EMS Fee Schedule. Mr. Bagley offered a second and motion passed unanimously.

- 20. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Treasurer – MCHD Board)**

Mr. Shirley made a motion to consider and act on ratification of District invoices. Mr. Bagley offered a second and motion passed unanimously.

- 21. Consider and act on salvage and surplus. (Mr. Shirley, Treasurer – MCHD Board)**

Mr. Shirley made a motion to consider and act on salvage and surplus. Mr. Bagley offered a second and motion passed unanimously.

- 22. Consider and act on Secretary's Report – Minutes from the October 28, 2025 MCHD Regular BOD meeting.**

Mrs. Williams made a motion to approve the Minutes from the October 28, 2025 MCHD Regular BOD meeting. Mr. Shirley offered a second and motion passed unanimously.

- 23. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**

- a. **In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Grice, Chairman – MCHD Board)**

Mr. Grice convened the board into executive session at 5:00 p.m. as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Grice, Chairman – MCHD Board)

24. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)

Mr. Grice reconvened the board into open session at 5:11 p.m.

Mr. Grice made a motion to request a joint board meeting for ESD1, Willis Fire Department to coincide with their next board meeting. Mrs. Williams offered a second and motion passed unanimously.

25. Adjourn.

The board adjourned at 5:12 p.m.

Jackie Williams, Secretary

Agenda Item # 25



We Make a Difference!

To: Board of Directors
From: Randy Johnson, CEO
Date: January 27, 2026
Re: **Convene into Executive Session**

Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property on 200 South Kennedy, Willis, TX and other comparable properties. (Mr. Grice, Chairman – MCHD Board)
- b. In regards to section 551.071 of the Texas Government code to receive legal advice, in regard to Texas Department of State Health Services complaint. (Mr. Grice, Chairman – MCHD Board)

Agenda Item # 26



To: Board of Directors

From: Randy Johnson, CEO

Date: January 27, 2026

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)