



Montgomery County Hospital District
1400 South Loop 336 West
Conroe, Texas 77304
www.mchd-tx.org

Annual Budget
Fiscal Year 2026

Adopted
September 2, 2025

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Introduction

By special legislation in 1977, the State of Texas authorized the creation, administration, maintenance, operation, and financing of the Montgomery County Hospital District (MCHD or District). In January 1978, the voters of Montgomery County approved the creation of the District.

According to the enabling legislation, the primary responsibility of the District is to provide healthcare to indigent residents of the county; however, the scope of the mission is broad. Through the years, Montgomery County Hospital District services have expanded to include a county-wide emergency medical service (EMS), the 911 communication system, emergency preparedness (with coordination of agency partners), and management of the county's Public Health District.

The Public Health District promotes a healthy, resilient community through health education, disease prevention, clinical services and public health preparedness. MCHD has managed the Public Health District since 2010.

Effective September 30, 2025, Montgomery County Public Health District will be dissolved, and its activities will be integrated into Montgomery County Hospital District. Although a part of MCHD, Public Health will continue to be funded primarily by federal grants, state grants, and a subsidy from Montgomery County while MCHD will continue to be funded mainly through ad valorem property taxes and revenue generated by the provision of EMS to the county. Since the activities and funding sources will be different, MCHD and Public Health are presented in two different funds.

Budget Overview

General Fund

The budget for Fiscal Year (FY) 2026 advances the District's commitment and ability to serve the citizens of Montgomery County by ensuring adequate funding to provide timely and high-quality services next year and in future years.

Even though ad valorem property taxes are the District's largest source of revenue, this will be the twenty-third consecutive year the MCHD Board of Directors (Board) has decreased the property tax rate.

In addition, the MCHD Board helped taxpayers in FY 2018 by implementing the maximum homestead exemption of 20%. Following the implementation of the homestead exemption, MCHD's tax revenue each year from FY 2018 through FY 2021 was less than the tax revenue in FY 2017.

FY 2026 is budgeted at a deficit with a proposed tax rate of \$0.0495 / \$100 valuation. By reducing the tax rate from \$0.0497 to \$0.0495 / \$100 valuation, Tax Revenue is budgeted at \$54,573,630, which is 7.34% greater than last year's Budgeted Tax Revenue and coincides with the long-standing Board guideline of population growth in the county plus inflation.

Total Expenditures are budgeted to be \$95,365,930, which represents a 4.7% increase compared to the FY 2025 Forecast. The largest increases occur in payroll and indigent care. The higher payroll cost occurs due to an increase in staff required to provide necessary services along with increased healthcare expenses. The higher indigent care expenses are due to increasing healthcare costs.

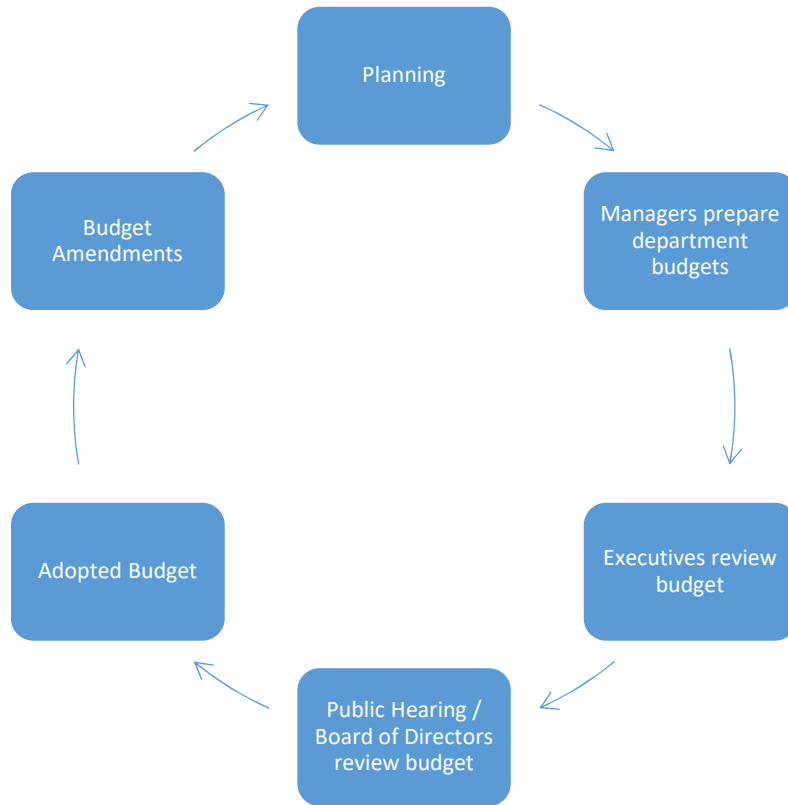
Expenditures are expected to exceed revenue by \$2,010,882.

Public Health Fund

The majority of activities are funded by grants which provide \$828,287 or 52.8% of revenue for Fiscal Year 2026.

Total budgeted revenue is \$1,567,411. Total expenditures are budgeted to be \$1,387,109; therefore, Revenue is budgeted to exceed expenses by \$180,302.

Budget Process



The budgetary data is established as follows:

1. Prior to September 1, the CEO submits to the District board a proposed budget for the fiscal year commencing the following October 1. The budget includes proposed revenue, expenditures, and capital assets and the means of financing them.
2. Prior to October 1, the budget is legally enacted through passage of a resolution.
3. The CEO may approve a department's request to transfer an unencumbered balance, or portion thereof within any department; however, the board must approve a transfer of funds between departments.
4. The budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles (GAAP).

The most current budgetary data will be reflected in the monthly financial statements.

Budget Timeline

December -
March

- Planning
- Managers meet to discuss budget assumptions and current trends
- Budget templates sent to Department Managers

April-May

- Managers prepare department budgets
- Capital Coordination meetings with Managers and Executives
- Executive review of Operating budgets

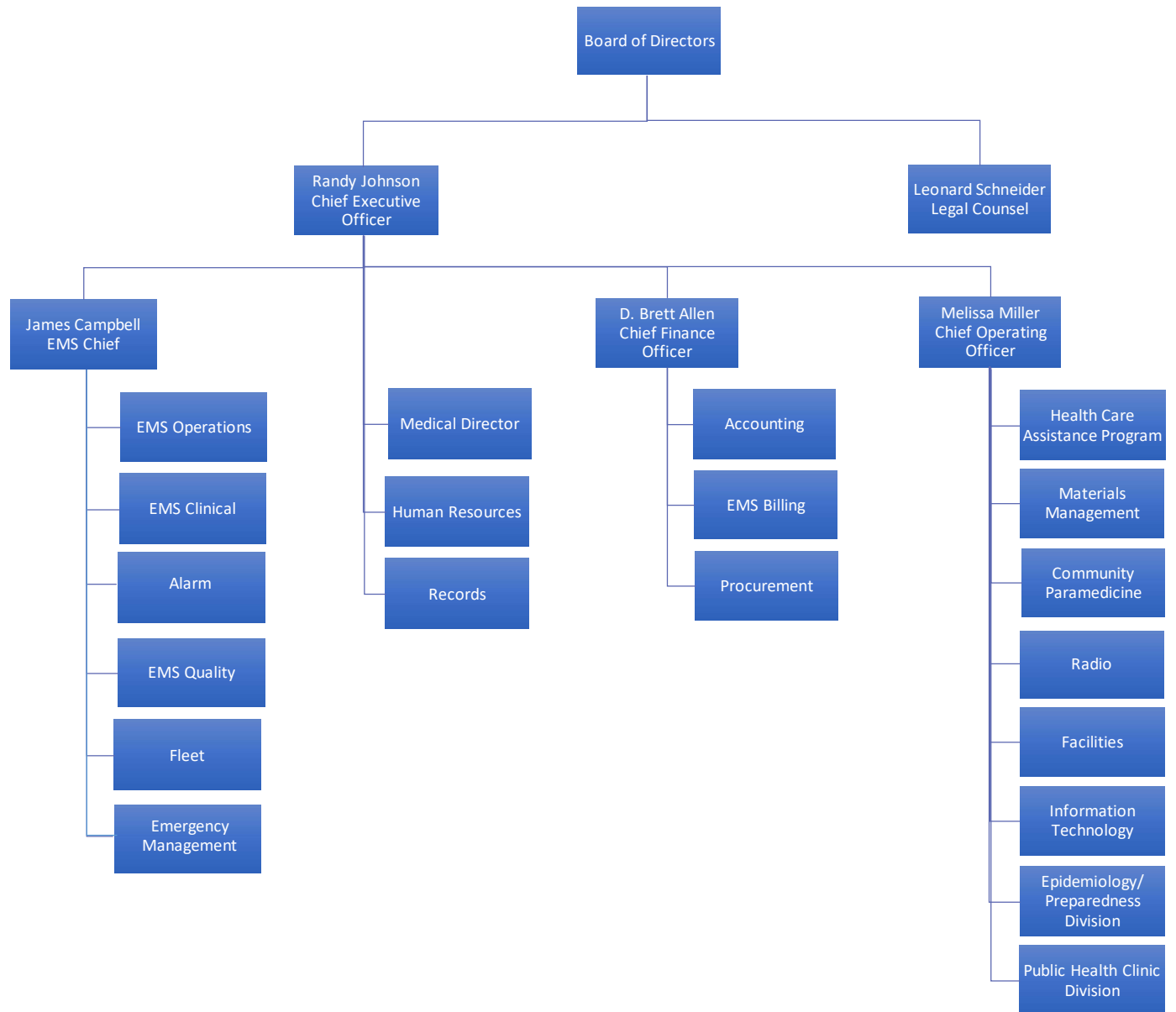
June - July

- Executive Review of Payroll, Operating, and Capital budgets
- Dry Run of budget presentation to Board of Directors
- Public Budget Workshop - Board of Directors review

August -
September

- Publication of the no-new revenue and voter-approval tax rates
- Tax Assessor presentation
- Budget Committee Meeting
- Adopt budget and tax rate

Organization Chart



Population Growth and Personal Consumption Expenditures (PCE) Inflation

Texas A&M University Real Estate Center		
Year	Population	Growth %
2024	749,613	4.790%
2023	715,345	5.070%
2022	680,824	4.588%
2021	650,960	4.084%
2020	625,420	2.936%
2019	607,583	2.958%
2018	590,127	3.252%
2017	571,542	2.918%
2016	555,338	3.625%

Federal Reserve Bank of Dallas PCE Inflation	
Year	12-month rate
2025	2.57%
2024	3.08%
2023	4.88%
2022	3.96%
2021	1.83%
2020	1.85%
2019	2.01%
2018	1.79%
2017	1.84%
12-month rate as of March	

MCHD Validation Test for Tax Growth	
Population Growth	4.790%
PCE Inflation	2.570%
Combined	7.360%

Sources:

Texas A&M University Real Estate Center

https://www.recenter.tamu.edu/data/population#!/state/Texas/county/Montgomery_County

Federal Reserve Bank of Dallas:

<https://www.dallasfed.org/research/pce#tab2>

Budget Assumptions

Revenue

Tax Revenue

- Adopt a tax rate of \$0.0495 / \$100 Valuation

EMS Net Revenue

- EMS 911 volume increases 4.6% from current year
- EMS fee schedule is set at 200% of Medicare Allowable

Public Health

- Montgomery County funding is \$600,000
- Grant funding is reimbursed based on allowed expenses per Texas Department of State Health Services (DSHS)

Expenses

Payroll

- Employee merit increases will average 3%
- TCDRS employer match of 200% and a vesting period of 5 years; employer contribution rate remains at 9.5%
- Health insurance claims budget increases due to higher headcount and inflation

Indigent Care Expenses

- Unduplicated clients increase 2%
- Healthcare inflation is 7.5%

Capital

- Ambulance fleet:
 - 7 Ram 5500 Cab/Chassis replacements
 - 8 fourteen-foot module replacements
 - 4 fourteen-foot module expansions
- Portable Radios
- Corporate Network - Virtualization server platform change
- Direct Current (DC) Power Conversion at tower sites
- Land for Porter Tower Site (Phase 1)
- Station #13 Willis build out and remodel
- Station #16 Calvary Road payment 3 of 3
- Station #24 Branch Crossing payment 2 of 3
- Station #32 Add 2 Bays
- Station #43 Add 1 Bay

Budget Summary-General Fund

	A			B	A - B	
	FY 2026	Original	Amended	FY 2025		Percent
	Budget	FY 2025	FY 2025	Forecast	Change	Change
		Budget	Budget			
Revenue						
Tax Revenue	54,573,630	50,840,782	50,840,782	50,840,782	3,732,848	7.3%
EMS Net Revenue	30,475,425	28,304,713	28,304,713	28,843,232	1,632,193	5.7%
Other Revenue	8,305,993	8,325,248	8,325,248	8,751,705	(445,712)	-5.1%
Total Revenue	93,355,048	87,470,743	87,470,743	88,435,719	4,919,329	5.6%
Expenses						
Payroll	58,461,771	55,713,224	56,056,724	54,353,197	4,108,574	7.6%
Operating	19,547,506	20,669,309	21,248,697	18,691,896	855,610	4.6%
Indigent Care	5,258,520	4,874,563	4,874,563	4,153,876	1,104,644	26.6%
Total Operating Expenses	83,267,797	81,257,096	82,179,984	77,198,969	6,068,828	7.9%
Capital	12,098,133	13,904,212	18,331,587	13,904,028	(1,805,895)	-13.0%
Total Expenses	95,365,930	95,161,308	100,511,571	91,102,997	4,262,933	4.7%
Revenue Over / (Under) Expenses	(2,010,882)	(7,690,565)	(13,040,828)	(2,667,278)	656,396	24.6%

Balance Sheet-General Fund

	Actual 9/30/2024	Projected 9/30/2025	Projected 9/30/2026
ASSETS			
Cash and Equivalents	\$16,698,045	\$12,360,556	\$10,861,478
Investments	\$31,061,239	\$33,609,365	\$32,609,240
Receivables			
Taxes Receivable, net	\$1,065,571	\$1,184,594	\$1,125,083
EMS Receivable, net	\$8,474,344	\$8,542,282	\$8,935,227
Other Receivable, net	\$3,573,493	\$2,710,837	\$3,027,033
Due from Component Unit/Interfund	\$113,150	\$126,255	\$108,658
Inventories	\$1,139,441	\$1,172,337	\$1,242,677
Prepaid Items	\$757,036	\$871,194	\$823,259
TOTAL ASSETS	\$62,882,318	\$60,577,421	\$58,732,655
LIABILITIES			
Accounts Payable and Accrued Liabilities	\$3,528,190	\$4,175,990	\$4,401,618
Deferred Tax Revenue	\$1,065,571	\$1,184,594	\$1,125,083
Deferred Revenue	\$1,995,416	\$1,590,972	\$1,590,972
TOTAL LIABILITIES	\$6,589,177	\$6,951,557	\$7,117,673
FUND BALANCE			
Nonspendable - Inventory	\$1,139,441	\$1,172,337	\$1,242,677
Nonspendable - Prepaids	\$757,036	\$852,906	\$804,971
Committed - Open Purchase Orders	\$5,476,215	\$5,778,089	\$5,627,152
Committed - Uncompensated Care	\$7,500,000	\$7,500,000	\$7,500,000
Committed - Capital Replacement	\$1,900,000	\$1,900,000	\$1,900,000
Committed - Capital Maintenance	\$100,000	\$100,000	\$100,000
Committed - Catastrophic Events	\$5,000,000	\$5,000,000	\$5,000,000
Assigned - Open Purchase Orders	\$664,125	\$642,011	\$653,068
Unassigned Fund Balance-MCHD	\$33,756,325	\$30,680,522	\$28,787,114
TOTAL FUND BALANCE	\$56,293,142	\$53,625,864	\$51,614,982
TOTAL LIABILITIES AND CAPITAL	\$62,882,318	\$60,577,421	\$58,732,655

Fund Balance-General Fund

The General Fund is the District's operating fund and accounts for all financial resources of the District. Public Health is not included in the general fund balance. Per Fund Balance Policy, Unassigned Fund balance should be at least three months of regular, on-going operating expenditures.

	A	B	B - A	
	FY 2025 Forecast	FY 2026 Budget	Change	Percent Change
Total Revenue	88,435,719	93,355,048	4,919,329	5.6%
Total Expenses	91,102,997	95,365,930	4,262,933	4.7%
Revenue Over / (Under) Expenses	(2,667,278)	(2,010,882)	656,396	24.6%
Beginning Fund Balance	56,293,142	53,625,864	(2,667,278)	-4.7%
Ending Fund Balance	53,625,864	51,614,982	(2,010,882)	-3.7%

Budget Summary-Combined

	MCHD	Public Health	Total
Revenue			
Tax Revenue	54,573,630	-	54,573,630
EMS Net Revenue	30,475,425	-	30,475,425
County Funding	-	600,000	600,000
Grant Funding	-	828,287	828,287
Other Revenue	8,305,993	139,124	8,445,117
Total Revenue	93,355,048	1,567,411	94,922,459
Expenses			
Payroll	58,461,771	1,244,157	59,705,928
Operating	19,547,506	107,352	19,654,858
Indigent Care	5,258,520	-	5,258,520
Total Operating Expenses	83,267,797	1,351,509	84,619,306
Capital	12,098,133	35,600	12,133,733
Total Expenses	95,365,930	1,387,109	96,753,039
Revenue Over / (Under) Expenses	(2,010,882)	180,302	(1,830,580)

Tax Rate Scenarios

Tax Rate Information Published by Tax Assessor

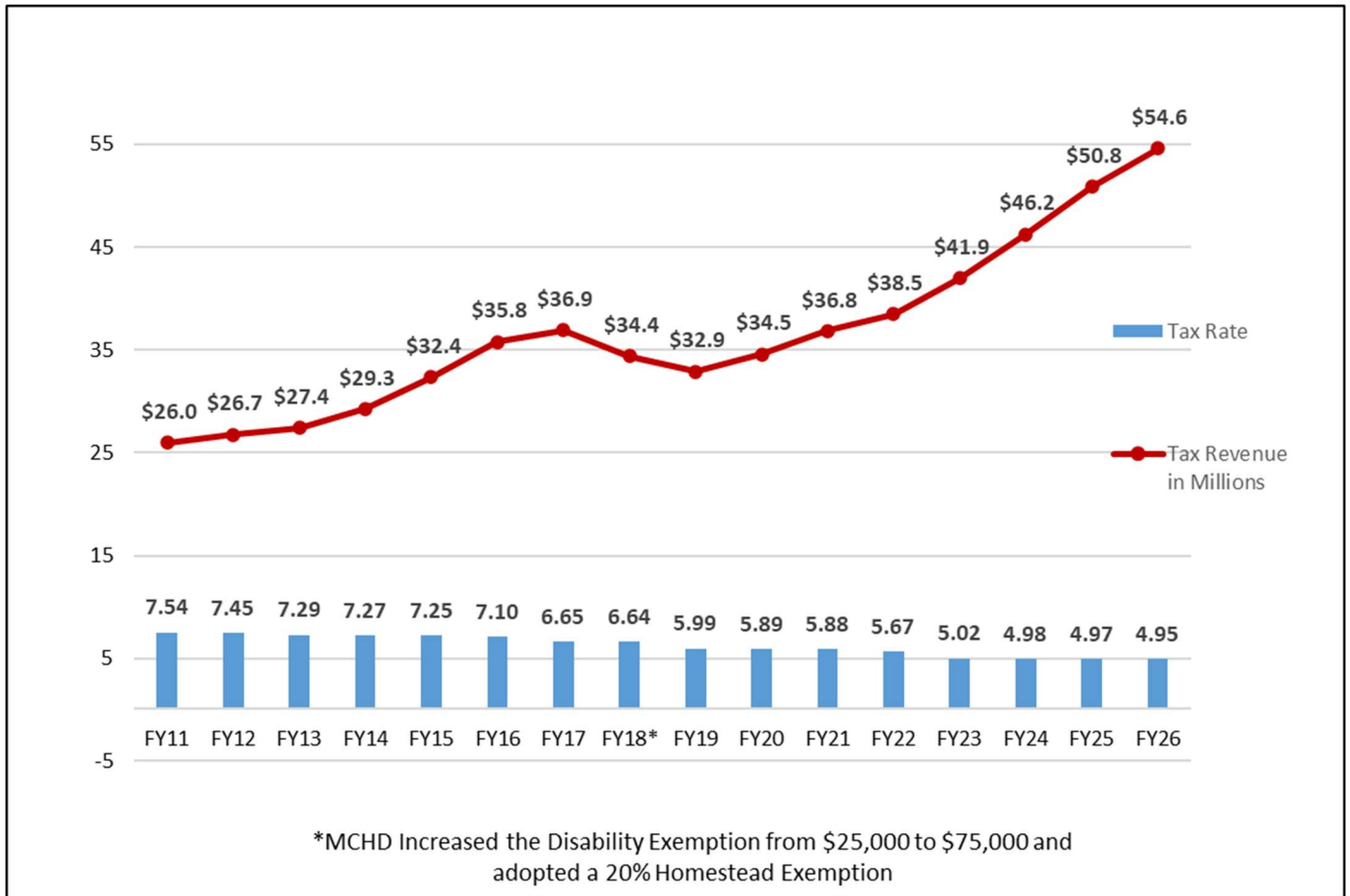
	2026 No-New Revenue	2026 Voter-Approval Rate
Taxable Value *	\$110,249,757,582	\$110,249,757,582
Rate / \$100 of Valuation	\$0.0473	\$0.0518
Tax Levy	\$52,148,135	\$57,109,374

MCHD Budgeted Tax Rates

	FY 2025 Budget	FY 2026 Proposed Budget	Difference	Difference %
Taxable Value *	\$102,295,335,844	\$110,249,757,582	\$7,954,421,738	7.78%
Rate / \$100 of Valuation	\$0.0497	\$0.0495	(\$0.0002)	
Budgeted Tax Revenue	\$50,840,782	\$54,573,630	\$3,732,848	7.34%
Rate / \$100 of Valuation		\$0.0001		
Incremental Tax Revenue		\$110,250		

* The Taxable Values for FY 2026 (Tax Year 2025) reflect the certified tax rolls published by Tammy J. McRae's office on July 29, 2025

Tax Rate and Revenue Trend



After implementing the Homestead Exemption and increasing the Disability Exemption in FY 2018, tax revenue was reduced for several years compared to FY 2017. Even in FY 2021, tax revenue was still less than it was four years earlier in FY 2017.

Budgeted tax revenue for FY 2026 increases by \$3,732,848 or 7.3% to \$54,573,630 while the tax rate decreases from \$0.0497 / \$100 valuation to \$0.0495 / \$100 valuation.

Debt

According to its enabling legislation, the District can issue revenue bonds if authorized by a majority of the district voters in an election held for that purpose.

The District has not issued bonds; therefore, the District does not have any current debt obligations.

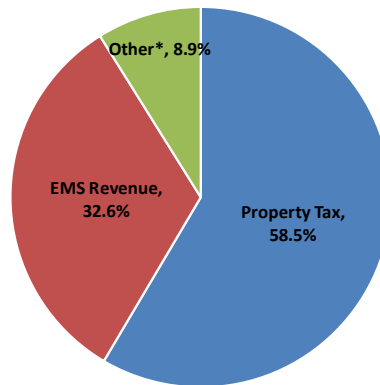
MONTGOMERY COUNTY HOSPITAL DISTRICT

Sources of Revenue

Montgomery County Hospital District - General Fund

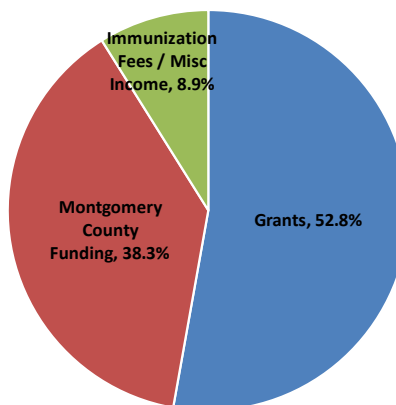
	Actual FY 2023	Actual FY 2024	Budget FY 2025	Budget FY 2026	
Property Tax	\$41,791,705	\$46,448,970	\$50,840,782	\$54,573,630	58.5%
EMS Revenue	\$23,567,868	\$27,685,967	\$28,304,713	\$30,475,425	32.6%
Other*	\$9,388,337	\$11,091,506	\$8,325,248	\$8,305,993	8.9%
Total	\$74,747,910	\$85,226,443	\$87,470,743	\$93,355,048	100.0%

*Other income includes Investment Income, Employee Medical Premiums, Ambulance Supplemental Payment Program, and Tobacco Settlement Proceeds



Public Health

	Actual FY 2023	Actual FY 2024	Budget FY 2025	Budget FY 2026	
Grants	\$1,139,125	\$1,165,176	\$1,152,679	\$828,287	52.8%
Montgomery County Funding	\$90,000	\$90,000	\$600,000	\$600,000	38.3%
Immunization Fees / Misc Income	\$84,699	\$80,325	\$72,843	\$139,124	8.9%
Total	\$1,313,824	\$1,335,501	\$1,825,522	\$1,567,411	100.0%



Department Descriptions

001 Administration Administration includes the Executive Team, Executive Project Coordinator, and Public Information Officer (PIO). The Executive Team provides direction and management to the District and the Montgomery County Public Health District (Public Health). Property tax revenue, investment income, Tobacco Settlement proceeds, land lease income for the Park Place Professional Building, and Public Health management fees and rental income are recorded in Administration.

002 HCAP (Health Care Assistance Program) HCAP is the District's indigent health care program and is mandated by MCHD's enabling legislation. HCAP does not directly provide medical care, but instead provides the funding mechanism for its members to have access to care through contracted providers. This "membership" program provides healthcare for Montgomery County citizens who meet the eligibility requirements. We contract with hospitals and various pre and post hospital care providers to actively decrease medical cost. This allows MCHD to provide the broadest range of services at the least cost.

004 Radio/Tower System The District in partnership with The City of Conroe is the primary owner/operator of a P25 critical communication network. Additionally, the District and the City have strategically partnered to own and sublease a network of radio towers throughout Montgomery County. The radio system serves approximately 900 users on the 800 MHz system, but the District also supports approximately 1,000 users on the Fire/EMS VHF paging and tactical channel system. The combined systems are the primary and backup communications resources for Fire and EMS First Responders in the County.

005 Accounting The Accounting Department is responsible for payroll, employee benefits, District property and casualty insurance, cash management, general accounting, grant accounting and reporting, financial reporting, budgeting and reporting, audit coordination, and accounts payable.

006 Alarm MCHD EMS operates a Communications Center to dispatch its emergency and non-emergency calls. The center is accredited by the National Academy of EMS Dispatchers. In addition to dispatching all of MCHD EMS emergency and non-emergency calls, the center is contracted to provide dispatch services for the Conroe Fire Department and for several communications centers throughout underserved areas of Texas.

007 EMS (Emergency Medical Services) EMS Operations is responsible for recruiting, on-boarding, deploying, staffing, housing, supervising and operating all EMS resources. Revenue includes fees for 911 EMS services and ambulance standby at community events, SETRAC Trauma Fund, and the Ambulance Supplemental Payment Program.

Department Descriptions (Continued)

008 Materials Management Materials Management is the internal service provider responsible for purchasing, receiving, distributing and delivering all supplies and equipment utilized by the District. Materials Management also provides for the maintenance of all biomedical equipment used by EMS.

009 Clinical Services The Department of Clinical Services (DCS) oversees protocol development, then implements and oversees the provision of care by MCHD EMS. This includes the development of internal continuing education which is provided to our paramedics quarterly. The department works closely with the Quality Department to track clinical quality and best practices. In addition, the Department of Clinical Services teaches EMT Basic classes at MCHD headquarters.

010 Fleet The Fleet Department is responsible for maintenance and care of all the District's vehicles. District vehicles log approximately 1.9 million miles each year. The "mission critical" nature of most of the District's vehicles necessitates a rigorous preventive maintenance program. The Fleet Department derives its revenue from the sale of District vehicles that have been declared surplus by the District Board of Directors. Having been designated a Warranty/Recall Center for General Motors Corporation and Dodge/Chrysler Corporation, the Fleet Department receives remuneration for the parts and labor on repairs covered by a vehicle warranty or those involving a vehicle recall. The Fleet Department occasionally does repairs or preventive maintenance for other government entities and generates revenue from those endeavors.

011 EMS Billing MCHD EMS maintains an internal billing department to charge for services provided by EMS. Reimbursements for services provided comes through various payor sources, including Medicare, Medicaid, commercial insurance, and the patients themselves. All Billing staff members are Certified Ambulance Coders and are required to keep their certification current by completing CE throughout the year.

015 Information Technology Information Technology (IT) provides mission critical functions to all departments. Core responsibilities include network infrastructure management, cybersecurity practices, disaster recovery sites and plans, and network resilience. Great care is taken to keep the system performing at peak efficiency while operating a robust, redundant and safe system. While District staff is still extremely active in managing the day-to-day IT operations, MCHD contracts much of the support requiring a high level of specialized skills. The IT budget also includes our Laserfiche program. Laserfiche provides electronic records management, online forms and approvals, and other automated business processes. These are used across all departments to improve efficiency and access to data.

016 Facilities Facilities is responsible for the repair, maintenance, and security of the MCHD campus and EMS stations which are dispersed throughout the county. The department performs most of the duties with in-house personnel and where it makes good economic sense manages vendor relationships with services that are contracted.

Department Descriptions (Continued)

025 Human Resources The Human Resources Department oversees the personnel for both field and office staff. This includes recruitment, hiring, termination, compensation management, performance management, formal personnel disciplinary actions, and employee relations.

026 Records Management The department is responsible for ensuring the District adheres to all state, local and federal regulatory requirements including retention of records created in the course of business in accordance with the Texas State Library and Archive Commission. Records is responsible for responding to request for medical and billing records, district open records requests, contract term review, and coordinating District Elections with the Montgomery County Elections Administrator. Additionally, the Records department is responsible for coordination of MCHD Board meetings along with any correspondence and communication.

027 Emergency Management This department ensures the district and its employees are prepared for local emergencies and regional disasters by coordinating with local, statewide, and federal resources to liaise critical information to MCHD and county stakeholders. Additionally, this department works with other internal and external stakeholders to coordinate local special events and mass gatherings across the county.

039 Community Paramedicine MCHD established its' Community Paramedicine Program in 2013 targeting high utilizers of the 911 EMS system. The program has evolved to better serve our community while the overarching goals of CP remain constant: (1) to seek insurance empanelment; (2) medication reconciliation; (3) provide assistance in housing, utility, transportation, and food security; (4) navigate care for primary and mental health care practitioners; (5) deliver guidance for activities of daily living; (6) present education for both general, disease process and health literacy; and (7) the acquisition of disability and retirement governmental aid. The CP team works to touch each of these goals with all patients, and adapts them where necessary.

040 Buildings MCHD This department includes the purchase and improvement of real property.

042 EMS Tactical Team MCHD EMS has engaged in working relationships with city/county/federal Law Enforcement Agencies to provide Tactical Emergency Medical Support (TEMS) and tactical medical training. The team's members participate in monthly internal and external trainings to continue to develop their skills while simultaneously working with Law Enforcement.

Department Descriptions (Continued)

045 EMS Quality The department works with EMS Operations and ALARM to provide patient-centered care utilizing evidence-based best practices. This is achieved through our continuous quality improvement process which provides both individual provider reviews and feedback along with tracking and trending system performance by working cohesively with the Medical Directors and other EMS departments. The data team within the department is responsible for the maintenance of all EMS specific software's, the largest of which is our Electronic Patient Care Reporting software. They also are responsible for all data collection and provide robust reporting that allows department leaders to be responsive to current performance.

046 EMS Bike Team MCHD EMS Bike Team provides Pre-Hospital Emergency Medicine by highly trained bicycle medics. The use of bikes allows for team deployment in mass gathering community events where larger apparatus cannot make access, which allows for timely access to patients. The team members have specialized training using nationally recognized best practices.

047 Procurement The Procurement Department purchases and ensures that all goods and services are sourced according to policies and procedures. They are responsible for the District's overall procurement process, and maintains compliance with federal, state, and local statutes.

Public Health departments not funded by grant revenue

401 Public Health Clinic The Public Health Clinic provides services in the core public health areas of tuberculosis diagnosis and treatment, provision of childhood and adult immunizations, HIV Testing, screening and treatment of Chlamydia, Gonorrhea and Syphilis.

900 Public Health County Funding Montgomery County, through a cooperative agreement with MCHD, annually contributes \$600,000 to match grants and cover necessary costs for the implementation and/or continuation of programs, services and administrative needs of the departments providing essential public health services.

Funded Activities by Grant

Community Preparedness Section / Public Health Emergency Preparedness (CPS / PHEP)

Funds: Restricted

Expenses

- Salary and fringe for 3 full-time employees
- 10% match required
- Health Authority Contract
- Other Operating Expenses

Activities Allowed

- Public health surveillance and epidemiological Investigations
- Infectious disease preparedness and outbreak response
- Community preparedness initiatives
- Public health emergency operations coordination planning and exercising
- Public health information and warning activities
- Assist with medical counter measure dispensing activities

Public Health Infrastructure Grant

Funds: Restricted

Expenses

- Salary and fringe for 4.5 full-time employees
- Other Operating Expenses

Activities Allowed

- Recruit and hire new public health personnel
- Retain public health staff, strengthen retention incentives, and create promotional opportunities
- Support and sustain the public health workforce and strengthen workplace well-being programs
- Improve the quality and scope of training and professional development opportunities for staff
- Strengthen workforce planning, systems, processes, and policies
- Strengthen support for implementation of this grant

Funded Activities by Grant (continued)

Infectious Disease Control Unit / Surveillance (IDCU/SUR)

Funds: Restricted

Expenses

- Salary and fringe for 1 full-time employee
- Other Operating Expenses

Activities Allowed

- Infectious disease investigation, prevention and outbreak response activities
- Public health surveillance and epidemiological investigations

Cities Readiness Initiative (CRI)

Funds: Restricted

Expenses

- Salary and fringe for 1 full-time employee
- 10% match required
- Other Operating Expenses

Activities Allowed

- Responder safety and health
- Plan for and participate in full-scale exercises
- Point of Dispensing coordination training and exercising
- Community preparedness and recovery
- Emergency operations coordination consistent with National Incident Management System (NIMS)
- Public information alerting
- Public health surveillance and epidemiological investigation

Funded Activities by Grant (continued)

Regional and Local Services System / Local Public Health Systems (RLSS / LPHS)

Funds: Restricted

Expenses

- Salary for 1 full-time employee

Activities Allowed

- Immunizations services - vaccines provided by Texas Vaccines for Children and Adult Safe Net
- Vaccines for uninsured children and adults or Medicaid eligible children
- Vaccines for underinsured (meaning insurance does not cover vaccines)
- Tuberculosis (TB) Services through the assistance of Department of State Health Services (DSHS) TB Program. Test, treat, and monitor active and latent TB patients
- Testing can only be done for those that have TB symptoms, have a high risk of developing TB, high risk medical condition or a population at risk of developing TB
- Sexually Transmitted Disease (STD) Testing and Treatment for Chlamydia, Gonorrhea and Syphilis. HIV testing only and referred out for treatment if positive.

MONTGOMERY COUNTY HOSPITAL DISTRICT

Grant Funding Timeline

		Fiscal Year 2026											
		Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26
Dept	Grant Program Name												
132	CPS / PHIG	\$444,933											
135	CPS / PHEP	\$146,742											
136	EAIDU / SUR	\$84,122											
217	CPS / CRI	\$84,798											
417	RLSS / LPHS	\$67,692											
900	County Funding	\$600,000											

MONTGOMERY COUNTY HOSPITAL DISTRICT

Budgeted Employee Headcount by Department at September 30

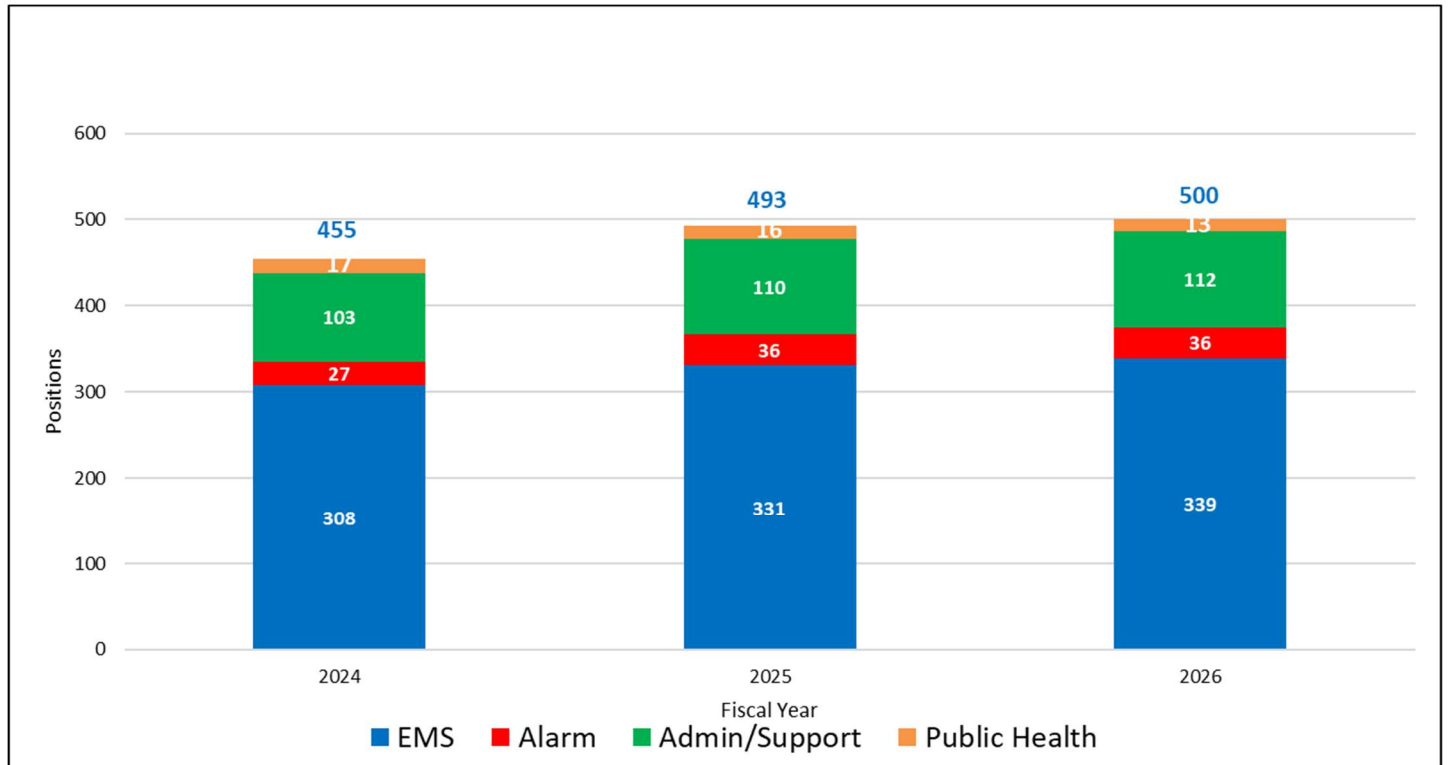
		FY 2024	FY 2025	Budget Amendment	FY 2025	FY 2026	Change FY 25 vs FY 26	% Change
Administrative / Support Staff								
001	Administration	5.0	5.0		5.0	5.0	0.0	
002	HCAP	13.0	13.0		13.0	13.0	0.0	
004	Radio/Tower System	4.5	4.5		4.5	5.5	1.0	1
005	Accounting	8.0	8.0	(1.0)	7.0	7.0	0.0	
008	Materials Management	9.0	9.0		9.0	9.0	0.0	
009	Clinical Services	5.0	5.0	1.0	6.0	6.0	0.0	
010	Fleet	8.0	9.0		9.0	8.0	(1.0)	2
011	EMS Billing	18.0	18.0		18.0	17.0	(1.0)	3
015	Information Technology	7.0	9.0		9.0	10.0	1.0	4
016	Facilities	6.5	6.5		6.5	7.5	1.0	5
025	Human Resources	5.0	4.0	1.0	5.0	5.0	0.0	
026	Records Management	3.0	3.0		3.0	3.0	0.0	
027	Emergency Management & Safety	1.0	1.0		1.0	1.0	0.0	
039	Community Paramedicine	3.0	3.0		3.0	3.0	0.0	
045	EMS Quality	7.0	7.0	2.0	9.0	10.0	1.0	6
047	Procurement	0.0	0.0	2.0	2.0	2.0	0.0	
Subtotal Admin / Support Staff		103.0	105.0	5.0	110.0	112.0	2.0	1.82%
Alarm / EMS Staff								
006	Alarm	27.0	32.0	4.0	36.0	36.0	0.0	0.00%
007	EMS Command / Support Staff	7.0	7.0		7.0	7.0	0.0	
007	Deputy Chief	2.0	2.0		2.0	2.0	0.0	
007	District Chief	16.0	16.0		16.0	16.0	0.0	
007	EMS In Charge	108.0	112.0		112.0	112.0	0.0	
007	Captain	20.0	20.0		20.0	20.0	0.0	
007	EMS Attendant	125.0	132.0		132.0	128.0	(4.0)	7
007	EMT Attendant (non-student)	0.0	12.0		12.0	24.0	12.0	8
007	Student	30.0	30.0		30.0	30.0	0.0	
Subtotal EMS		308.0	331.0	0.0	331.0	339.0	8.0	2.42%
Subtotal Alarm / EMS Staff		335.0	363.0	4.0	367.0	375.0	8.0	2.18%
Total Admin/Support Staff, Alarm, EMS Staff		438.0	468.0	9.0	477.0	487.0	10.0	2.10%
Public Health								
	EAIDU / SUR	1.0	1.0		1.0	1.0	0.0	
	CPS / PHEP	2.5	3.0		3.0	3.0	0.0	
	IDCU / SARS-CoV-2	2.0	1.0		1.0	0.0	(1.0)	9
	Health Disparities	2.0	2.0		2.0	0.0	(2.0)	9
	CPS / PHIG	3.0	3.5		3.5	3.5	0.0	
	CPS / CRI	1.0	1.0		1.0	1.0	0.0	
	UASI Community Preparedness	1.0	0.0		0.0	0.0	0.0	
	Public Health Clinic	3.0	3.5		3.5	3.5	0.0	
	RLSS / LPHS	1.0	1.0		1.0	1.0	0.0	
	Admin / County Funding	0.5	0.0		0.0	0.0	0.0	
Subtotal Public Health		17.0	16.0	0.0	16.0	13.0	(3.0)	-18.75%
Total Montgomery County Hospital District		455.0	484.0	9.0	493.0	500.0	7.0	1.42%

Excludes part-time staff in all years.

Notes:

- 1 Add Communications Tech
- 2 Remove Fleet Technical Coordinator
- 3 Reduction of open position due to new software efficiencies
- 4 Add IT Computer Aided Dispatch (CAD) Specialist
- 5 Add Facilities Maintenance Assistant
- 6 Add Data Specialist
- 7 Remove 4 Float Pool positions
- 8 Add 12 EMT Attendants assigned to A94, A95, A96
- 9 Grant Terminated in March 2025

Budgeted Employee Headcount 2024-2026



MONTGOMERY COUNTY HOSPITAL DISTRICT

Health Care Assistance Program (HCAP) Uncompensated Care

FY 25 PMPY⁽¹⁾ Average Medicaid 1115 Waiver Uncompensated Care Cost:

\$2,819

Healthcare Inflation	Unduplicated Client Count					
	950	1,000	1,098	1,200	1,300	1,400
0.0%	\$2,678,050	\$2,819,000	\$3,093,909	\$3,382,800	\$3,664,700	\$3,946,600
1.0%	\$2,704,831	\$2,847,190	\$3,124,848	\$3,416,628	\$3,701,347	\$3,986,066
2.0%	\$2,731,611	\$2,875,380	\$3,155,787	\$3,450,456	\$3,737,994	\$4,025,532
3.0%	\$2,758,392	\$2,903,570	\$3,186,726	\$3,484,284	\$3,774,641	\$4,064,998
4.0%	\$2,785,172	\$2,931,760	\$3,217,665	\$3,518,112	\$3,811,288	\$4,104,464
5.4%	\$2,822,665	\$2,971,226	\$3,260,980	\$3,565,471	\$3,862,594	\$4,159,716
6.0%	\$2,838,733	\$2,988,140	\$3,279,543	\$3,585,768	\$3,884,582	\$4,183,396
6.5%	\$2,852,123	\$3,002,235	\$3,295,013	\$3,602,682	\$3,902,906	\$4,203,129
7.0%	\$2,865,514	\$3,016,330	\$3,310,483	\$3,619,596	\$3,921,229	\$4,222,862
7.5%	\$2,878,904	\$3,030,425	\$3,325,952	\$3,636,510	\$3,939,553	\$4,242,595
8.0%	\$2,892,294	\$3,044,520	\$3,341,422	\$3,653,424	\$3,957,876	\$4,262,328
8.5%	\$2,905,684	\$3,058,615	\$3,356,891	\$3,670,338	\$3,976,200	\$4,282,061
9.0%	\$2,919,075	\$3,072,710	\$3,372,361	\$3,687,252	\$3,994,523	\$4,301,794
9.5%	\$2,932,465	\$3,086,805	\$3,387,830	\$3,704,166	\$4,012,847	\$4,321,527
10.0%	\$2,945,855	\$3,100,900	\$3,403,300	\$3,721,080	\$4,031,170	\$4,341,260
10.5%	\$2,959,245	\$3,114,995	\$3,418,769	\$3,737,994	\$4,049,494	\$4,360,993
11.0%	\$2,972,636	\$3,129,090	\$3,434,239	\$3,754,908	\$4,067,817	\$4,380,726

Recommended FY 2026 Budget:

\$3,325,952

Assumptions: * The estimated number of unduplicated HCAP clients in FY 2026 is 1,098, which represents the annualized year-to-date 2025 unduplicated clients with a growth factor of 2%.
* Healthcare inflation is projected to be approximately 7.5%.

(1) PMPY = Per Member Per Year

MONTGOMERY COUNTY HOSPITAL DISTRICT

HCAP Specialty Healthcare Providers

FY 25 PMPY(1) Average Medicaid 1115 Waiver Uncompensated Care Cost:

\$1,638

Healthcare Inflation	Unduplicated Client Count					
	950	1,000	1,098	1,200	1,300	1,400
0.0%	\$1,556,100	\$1,638,000	\$1,797,738	\$1,965,600	\$2,129,400	\$2,293,200
1.0%	\$1,571,661	\$1,654,380	\$1,815,715	\$1,985,256	\$2,150,694	\$2,316,132
2.0%	\$1,587,222	\$1,670,760	\$1,833,693	\$2,004,912	\$2,171,988	\$2,339,064
3.0%	\$1,602,783	\$1,687,140	\$1,851,670	\$2,024,568	\$2,193,282	\$2,361,996
4.0%	\$1,618,344	\$1,703,520	\$1,869,647	\$2,044,224	\$2,214,576	\$2,384,928
5.4%	\$1,640,129	\$1,726,452	\$1,894,816	\$2,071,742	\$2,244,388	\$2,417,033
6.0%	\$1,649,466	\$1,736,280	\$1,905,602	\$2,083,535	\$2,257,164	\$2,430,792
6.5%	\$1,657,247	\$1,744,470	\$1,914,591	\$2,093,364	\$2,267,811	\$2,442,258
7.0%	\$1,665,027	\$1,752,660	\$1,923,579	\$2,103,192	\$2,278,458	\$2,453,724
7.5%	\$1,672,808	\$1,760,850	\$1,932,568	\$2,113,020	\$2,289,105	\$2,465,190
8.0%	\$1,680,588	\$1,769,040	\$1,941,557	\$2,122,848	\$2,299,752	\$2,476,656
8.5%	\$1,688,369	\$1,777,230	\$1,950,545	\$2,132,676	\$2,310,399	\$2,488,122
9.0%	\$1,696,149	\$1,785,420	\$1,959,534	\$2,142,504	\$2,321,046	\$2,499,588
9.5%	\$1,703,930	\$1,793,610	\$1,968,523	\$2,152,332	\$2,331,693	\$2,511,054
10.0%	\$1,711,710	\$1,801,800	\$1,977,512	\$2,162,160	\$2,342,340	\$2,522,520
10.5%	\$1,719,491	\$1,809,990	\$1,986,500	\$2,171,988	\$2,352,987	\$2,533,986
11.0%	\$1,727,271	\$1,818,180	\$1,995,489	\$2,181,816	\$2,363,634	\$2,545,452

Recommended FY 2026 Budget:

\$1,932,568

Assumptions: * The estimated number of unduplicated HCAP clients in FY 2026 is 1,098, which represents the annualized year-to-date 2025 unduplicated clients with a growth factor of 2%.
* Healthcare inflation is projected to be approximately 7.5%.

(1) PMPY = Per Member Per Year

Capital Expenditures

Capital expenditures have a major impact on the ability of the District to deliver services. MCHD does not have recurring capital expenditures, so each expenditure requires justification. Managers and executives participate in capital coordination meetings to discuss potential capital projects, their justification, District priorities, available resources, and timing.

Capital expenditures are defined as expenditures that have a cost of \$5,000 or more and a useful life of at least five years.

Department	Category	Description	Qty.	Total	Justification
004-Radio/Tower					
004-Radio/Tower	Equip	Bard Heating, Ventilation, and Air Conditioning (HVAC) Unit Replacement East County Tower	1	25,000.00	Replacement Bard Heating, Ventilation, and Air Conditioning (HVAC) Unit at East County Tower
004-Radio/Tower	Equip	Dispatch Radio Console Hardware Replacement	1	300,000.00	Hardware Replacement, transferring licensing and updating Software (Original Hardware 10 plus years old).
004-Radio/Tower	Equip	US Digital Re-Host	1	32,000.00	USDD Station Alerting Rehost to Virtual Machine. This is the equipment needed to rehost to virtual.
004-Radio/Tower	Equip	Exacomm Re-Host	1	32,000.00	Exacomm - Recorder Rehost to Virtual Machine. This is the equipment needed to rehost to virtual.
004-Radio/Tower	Equip	XL-200 Portable Radio Replacements (Year 3 of 3)	65	585,000.00	Replacement out of Warranty portable radios (Year 3 of 3) \$9,000 per radio without trade-in. \$6,550 per radio with trade-in. The Trade-in is reflected in the revenue of Radio's budget.
004-Radio/Tower	Equip	XL-200 Mobile Radios for Replacement Ambulances	12	157,800.00	New Mobiles for Replacement Ambulances; \$13,150 per radio without trade-in. \$10,650 per radio with trade-in. The trade-in is reflected in the revenue of Radio's budget.
004-Radio/Tower	Equip	XL-200 Mobile Radios for Replacement Tahoes	4	52,600.00	New Mobiles for Replacement Tahoes; \$13,150 per radio without trade-in. \$10,650 per radio with trade-in. The trade-in is reflected in the revenue of Radio's budget.
004-Radio/Tower	Equip	Spectrum monitoring/Interference detection equipment	4	150,000.00	This project funds the deployment of additional PCTEL spectrum monitoring equipment at the remaining tower sites. These units detect and analyze radio frequency interference and jamming attempts that may impact the performance of both of our public safety communication systems.
004-Radio/Tower	Equip	Direct Current (DC) Power Conversion at tower sites	6	450,000.00	Replacement of existing end of life Uninterruptible Power Supply (UPS) systems at Tower sites to Direct Current (DC) plants
004-Radio/Tower	Land	Land for Porter Tower site (Phase 1)	1	750,000.00	Additional tower needs based on growth and coverage study
004-Radio/Tower Total				2,534,400.00	
016-Facilities					
016-Facilities	Equip	Station 10 TryStar Box (Manual Docking Station) with Installation	1	25,000.00	Equipping our critical regional station with the ability to connect a Diesel Powered pull up generator in the event of a generator or natural gas failure.
016-Facilities	Build	Replacement Bay Door Station 31	1	20,000.00	Original door and is extremely heavy causing failures in door hardware due to strain / Multiple failures and repairs
016-Facilities	Equip	Replacement Heating, Ventilation, and Air Conditioning (HVAC) Station 31	1	49,000.00	Equipment is original equipment and needs updated to provide improved indoor air quality
016-Facilities	Equip	Water System Replace essential Components Station 32	1	25,000.00	Identified the system capacity needs upsized the water treatment equipment can't prevent iron crossover
016-Facilities	Equip	6" Fire Suppression Water Main Replacement Station 32	1	9,000.00	The water main feeding the fire system backflow device has deteriorated piping from years of weathering
016-Facilities	Build	Admin Campus Irrigation Replacement (Control Panel & Piping)	1	10,000.00	Existing system controller and field devices are not reliable and need maintenance upgrade
016-Facilities	Equip	Station 20 Heating, Ventilation, and Air Conditioning (HVAC) Replacement	1	65,000.00	Replacement 1 Heating, Ventilation, and Air Conditioning (HVAC) Unit due to age and repairs
016-Facilities	Build	Service Center Roof Clean and Seal	1	25,000.00	Identified from survey windows/parapet walls and canopies need sealing
016-Facilities	Build	Admin Campus Gates and security Addition	1	50,000.00	Additional fencing and gates to ensure safety of facility and employees.
016-Facilities	Equip	Chiller #1 Replacement Admin Building	1	450,000.00	Has exceeded the expected mechanical life span /reliability concern
016-Facilities	Equip	Electrical Testing Equipment	1	9,000.00	Help in troubleshooting unusual occurrences.
016-Facilities Total				737,000.00	

MONTGOMERY COUNTY HOSPITAL DISTRICT

Capital Expenditures (Continued)

Department	Category	Description	Qty.	Total	Justification
008-Materials Management					
008-Materials Management	Equip	PowerPro 2 w/ battery, charger and cord	4	155,922.00	For expansion ambulances
008-Materials Management	Equip	Powerloads	4	135,116.00	For expansion ambulances
008-Materials Management	Equip	LUCAS 3 w/ battery, charger and cord	4	89,176.00	For expansion ambulances
008-Materials Management	Equip	Zoll Monitors w/ cable, battery and case	5	210,905.00	For expansion ambulances and additional Tahoe
008-Materials Management	Equip	Zoll Ventilators w/ cage and backpack	4	43,095.00	For expansion ambulances
008-Materials Management	Equip	Stair Chairs	4	20,000.00	For expansion ambulances
008-Materials Total				654,214.00	
009-Clinical					
009-Clinical	Equip	Difficult Airway Training Manikin	5	26,950.00	Airway manikins we currently have in stock are past end of life
009-Clinical	Equip	Smart Airway Adult Manikin	4	22,400.00	Airway manikins we currently have in stock are past end of life
009-Clinical Total				49,350.00	
010-Fleet					
010-Fleet	Equip	Onan 5.5 Generator for Frazer	1	6,000.00	Shelf spare
010-Fleet	Equip	Frazer air conditioner	1	5,500.00	Shelf spare
010-Fleet	Equip	Horton air conditioner	2	17,000.00	End of life
010-Fleet	Equip	Tire Machine	1	12,000.00	End of life
010-Fleet	Equip	Oil Dispenser for shop	1	16,000.00	We need to add another oil to our bulk dispensing capability. Half the ambulance fleet uses 15W/40 and the other half 10W/30
010-Fleet	Vehicle	RAM 5500 Cab/Chassis	7	486,500.00	Replacements for Horton Ambulances in FY27; Board approved June 2025
010-Fleet	Vehicle	14' Frazer Module for E-4591	1	313,825.00	E-4591 Replace ambulance Module EMS Ops
010-Fleet	Vehicle	14' Frazer Module for E-4592	1	313,825.00	E-4592 Replace ambulance Module EMS Ops
010-Fleet	Vehicle	14' Frazer Module for E-4593	1	313,825.00	E-4593 New ambulance Module EMS Ops
010-Fleet	Vehicle	14' Frazer Module for E-4594	1	313,825.00	E-4594 New ambulance Module EMS Ops
010-Fleet	Vehicle	14' Frazer Module for E-4595	1	313,825.00	E-4595 Replace ambulance Module EMS Ops
010-Fleet	Vehicle	14' Frazer Module for E-4596	1	313,825.00	E-4596 Replace ambulance Module EMS Ops
010-Fleet	Vehicle	14' Frazer Module for E-4597	1	313,825.00	E-4597 New ambulance Module EMS Ops
010-Fleet	Vehicle	14' Frazer Module for E-4598	1	313,825.00	E-4598 New ambulance Module EMS Ops
010-Fleet	Vehicle	14' Frazer Module for E-4760	1	313,825.00	E-4760 Replace ambulance Module EMS Ops
010-Fleet	Vehicle	14' Frazer Module for E-4761	1	313,825.00	E-4761 Replace ambulance Module EMS Ops
010-Fleet	Vehicle	14' Frazer Module for E-4762	1	313,825.00	E-4762 Replace ambulance Module EMS Ops
010-Fleet	Vehicle	14' Frazer Module for E-4763	1	313,825.00	E-4763 Replace ambulance Module EMS Ops
010-Fleet	Lease	Shop 601 (Tahoe)	1	30,000.00	End of life/lease
010-Fleet	Lease	Shop 616 (Tahoe)	1	30,000.00	End of life/lease
010-Fleet	Lease	Shop 619 (Tahoe)	1	30,000.00	End of life/lease
010-Fleet	Lease	Shop 610 (Tahoe Squad)	1	30,000.00	Addition of a squad for EMS Ops
010-Fleet	Lease	Shop 630 (2500 Crew-Cap P/U)	1	47,000.00	End of life/lease
010-Fleet	Lease	Shop 632 (2500 Crew-Cab P/U)	1	47,000.00	End of life/lease
010-Fleet Total				4,522,900.00	
015-I.T.					
015-I.T.	Equip	Replacement of Core 6509 network switches to Next Gen switches	2	150,000.00	Cybersecurity need for better protection; core Switch threshold of bandwidth is approaching capacity; in-use since 2018
015-I.T.	Equip	Border Gateway Routers for internet redundancy	2	35,000.00	End of life; District dependence on multiple internet providers
015-I.T.	Equip	Corporate Network - Virtualization server platform	2	346,000.00	Broadcom changes; servers needed for 2 clusters for 12 hosts
015-I.T. Total				531,000.00	

MONTGOMERY COUNTY HOSPITAL DISTRICT

Capital Expenditures (Continued)

Department	Category	Description	Qty.	Total	Justification
040-Buildings					
040-Buildings	Build	Station 13-Willis	1	1,500,000.00	Build out and remodel
040-Buildings	Build	Station 16-Calvary Road-payment 3 of 3	1	350,000.00	Final payment on new station
040-Buildings	Build	Station 24- Branch Crossing-payment 2 of 3	1	619,269.00	Progress payment on station rebuild
040-Buildings	Build	Station 32-Add 2 Bays	1	300,000.00	Expansion of existing MCHD owned stations to accommodate additional ambulance(s)
040-Buildings	Build	Station 43-Add 1 Bay	1	300,000.00	Expansion of existing MCHD owned stations to accommodate additional ambulance(s)
040-Buildings Total				3,069,269.00	
MCHD Total				12,098,133.00	
217-CPS/CRI					
217-CPS/CRI	Equip	XL- 200 P Multi Band Portable Radios - 2 @ \$8900 each	2	17,800.00	Radio communciation for staff responding with CRI Preparedness Coordinator and Incident Command during disaster or event
217-CPS/CRI	Equip	XL- 200 P Multi Band Portable Radios - 2 @ \$8900 each (County Funding)	2	17,800.00	Radio communciation for staff responding with CRI Preparedness Coordinator and Incident Command during disaster or event.
217-CPS/CRI Total				35,600.00	
Public Health Total				35,600.00	
Grand Total				12,133,733.00	

MONTGOMERY COUNTY HOSPITAL DISTRICT

Project Listing

Capital Projects including Operating Cost

Category	Description	Qty.	Total Capital Cost	Cost of Related Operating Items	Total Project Cost
Equip	Bard Heating, Ventilation, and Air Conditioning (HVAC) Unit Replacement East County Tower	1	\$ 25,000		\$ 25,000
Equip	Dispatch Radio Console Hardware Replacement	1	\$ 300,000		\$ 300,000
Equip	US Digital Re-Host	1	\$ 32,000		\$ 32,000
Equip	Exacomm Re-Host	1	\$ 32,000		\$ 32,000
Equip	XL-200 Portable Radio Replacements (Year 3 of 3)	65	\$ 585,000		\$ 585,000
Equip	XL-200 Mobile Radios for Replacement Ambulances	12	\$ 157,800	\$ 14,400	\$ 172,200
Equip	XL-200 Mobile Radios for Replacement Tahoes	4	\$ 52,600	\$ 4,800	\$ 57,400
Equip	Spectrum monitoring/Interference detection equipment	4	\$ 150,000		\$ 150,000
Equip	Direct Current (DC) Power Conversion at tower sites	6	\$ 450,000		\$ 450,000
Land	Land for Porter Tower site (Phase 1)	1	\$ 750,000		\$ 750,000
Equip	Station 10 TryStar Box (Manual Docking Station) with Installation	1	\$ 25,000		\$ 25,000
Build	Replacement Bay Door Station 31	1	\$ 20,000		\$ 20,000
Equip	Replacement Heating, Ventilation, and Air Conditioning (HVAC) Station 31	1	\$ 49,000		\$ 49,000
Equip	Water System Replace essential Components Station 32	1	\$ 25,000		\$ 25,000
Equip	6" Fire Suppression Water Main Replacement Station 32	1	\$ 9,000		\$ 9,000
Build	Admin Campus Irrigation Replacement (Control Panel and Repairs to lines)	1	\$ 10,000		\$ 10,000
Equip	Station 20 Heating, Ventilation, and Air Conditioning (HVAC) Replacement	1	\$ 65,000		\$ 65,000
Build	Service Center Roof Clean and Seal	1	\$ 25,000		\$ 25,000
Build	Admin Campus Gates and security Addition	1	\$ 50,000		\$ 50,000
Equip	Chiller #1 Replacement Admin Building	1	\$ 450,000		\$ 450,000
Equip	Electrical Testing Equipment	1	\$ 9,000		\$ 9,000
Equip	PowerPro 2 w/ battery, charger and cord	4	\$ 155,922	\$ 35,986	\$ 191,908
Equip	Powerloads	4	\$ 135,116	\$ 53,626	\$ 188,742
Equip	LUCAS 3 w/ battery, charger and cord	4	\$ 89,176		\$ 89,176
Equip	Zoll Monitors w/ cable, battery and case	5	\$ 210,905		\$ 210,905
Equip	Zoll Ventilators w/ cage and backpack	4	\$ 43,095	\$ 10,240	\$ 53,335
Equip	Stair Chairs	4	\$ 20,000		\$ 20,000
Equip	Difficult Airway Training Manikin	5	\$ 26,950		\$ 26,950
Equip	Smart Airway Adult Manikin	4	\$ 22,400		\$ 22,400
Equip	Onan 5.5 Generator for Frazer	1	\$ 6,000		\$ 6,000
Equip	Frazer air conditioner	1	\$ 5,500		\$ 5,500
Equip	Horton air conditioner	2	\$ 17,000		\$ 17,000
Equip	Tire Machine	1	\$ 12,000		\$ 12,000
Equip	Oil Dispenser for shop	1	\$ 16,000		\$ 16,000
Vehicle	RAM 5500 Cab/Chassis	7	\$ 486,500		\$ 486,500
Vehicle	14' Frazer Module for E-4591	1	\$ 313,825		\$ 313,825
Vehicle	14' Frazer Module for E-4592	1	\$ 313,825		\$ 313,825
Vehicle	14' Frazer Module for E-4593	1	\$ 313,825		\$ 313,825
Vehicle	14' Frazer Module for E-4594	1	\$ 313,825		\$ 313,825
Vehicle	14' Frazer Module for E-4595	1	\$ 313,825		\$ 313,825
Vehicle	14' Frazer Module for E-4596	1	\$ 313,825		\$ 313,825
Vehicle	14' Frazer Module for E-4597	1	\$ 313,825		\$ 313,825
Vehicle	14' Frazer Module for E-4598	1	\$ 313,825		\$ 313,825
Vehicle	14' Frazer Module for E-4760	1	\$ 313,825		\$ 313,825
Vehicle	14' Frazer Module for E-4761	1	\$ 313,825		\$ 313,825
Vehicle	14' Frazer Module for E-4762	1	\$ 313,825		\$ 313,825
Vehicle	14' Frazer Module for E-4763	1	\$ 313,825		\$ 313,825
Lease	Shop 601 (Tahoe)	1	\$ 30,000	\$ 1,000	\$ 31,000
Lease	Shop 616 (Tahoe)	1	\$ 30,000	\$ 1,000	\$ 31,000
Lease	Shop 619 (Tahoe)	1	\$ 30,000	\$ 1,000	\$ 31,000
Lease	Shop 610 (Tahoe Squad)	1	\$ 30,000	\$ 3,600	\$ 33,600
Lease	Shop 630 (2500 Crew-Cap P/U)	1	\$ 47,000	\$ 1,000	\$ 48,000
Lease	Shop 632 (2500 Crew-Cab P/U)	1	\$ 47,000	\$ 1,000	\$ 48,000
Equip	Replacement of Core 6509 network switches to Next Gen switches	2	\$ 150,000		\$ 150,000
Equip	Border Gateway Routers for internet redundancy	2	\$ 35,000		\$ 35,000
Equip	Corporate Network - Virtualization server platform change	2	\$ 346,000		\$ 346,000
Build	Station 13-Willis	1	\$ 1,500,000		\$ 1,500,000
Build	Station 16-Calvary Road-payment 3 of 3	1	\$ 350,000		\$ 350,000
Build	Station 24- Branch Crossing-payment 2 of 3	1	\$ 619,269		\$ 619,269
Build	Station 32-Add 2 Bays	1	\$ 300,000		\$ 300,000
Build	Station 43-Add 1 Bay	1	\$ 300,000		\$ 300,000
MCHD Total			\$ 12,098,133	\$ 127,652	\$ 12,225,785
Equip	XL- 200 P Multi Band Portable Radios - 2 @ \$8900 each	2	\$ 17,800		\$ 17,800
Equip	XL- 200 P Multi Band Portable Radios - 2 @ \$8900 each (County Funding)	2	\$ 17,800		\$ 17,800
Public Health Total			\$ 35,600	\$ -	\$ 35,600
Grand Total			\$ 12,133,733	\$ 127,652	\$ 12,261,385

MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History-General Fund

	Actual FY 2022	Actual FY 2023	Actual FY 2024	Budget FY 2025	Budget FY 2026
Revenue					
Tax Revenue					
Tax Revenue	\$37,921,035.45	\$41,350,427.70	\$45,902,599.27	\$49,815,988.00	\$53,483,485.00
Delinquent Tax Revenue	\$266,409.85	\$101,664.90	\$176,438.39	\$559,989.00	\$601,104.00
Penalties and Interest	\$285,871.42	\$325,104.33	\$352,700.10	\$447,745.00	\$480,618.00
Miscellaneous Tax Revenue	\$26,589.13	\$14,508.36	\$17,232.01	\$17,060.00	\$8,423.00
Total Tax Revenue	\$38,499,905.85	\$41,791,705.29	\$46,448,969.77	\$50,840,782.00	\$54,573,630.00
EMS Net Revenue					
Advanced Life Support Revenue	\$39,995,005.05	\$49,606,963.15	\$54,686,258.02	\$56,495,860.00	\$58,824,083.00
Basic Life Support Revenue	\$7,730,353.35	\$7,935,109.50	\$9,065,346.80	\$9,633,326.00	\$10,513,735.00
Transfer Service Fees	\$29,060.99	\$20,085.33	\$8,589.75	\$12,000.00	\$8,052.00
Non-Transport Fees	\$350,227.10	\$375,442.23	\$383,453.97	\$394,320.00	\$425,320.00
Contractual Allowance	(\$16,384,234.01)	(\$20,057,406.96)	(\$20,999,801.69)	(\$22,145,674.00)	(\$22,940,767.00)
Charity Care	(\$9,981,037.62)	(\$11,609,199.57)	(\$12,715,451.91)	(\$13,264,786.00)	(\$13,933,306.00)
Provision for Bad Debt	(\$2,575,128.65)	(\$2,797,408.90)	(\$2,855,921.19)	(\$3,080,041.00)	(\$2,532,692.00)
Recovery of Bad Debt	\$137,883.57	\$94,283.41	\$113,493.54	\$259,708.00	\$111,000.00
Total EMS Net Revenue	\$19,302,129.78	\$23,567,868.19	\$27,685,967.29	\$28,304,713.00	\$30,475,425.00
Other Revenue					
Investment Income - MCHD	\$366,703.47	\$2,343,896.81	\$3,130,932.53	\$2,212,027.00	\$2,200,000.00
Interest Income	\$7,735.76	\$17,880.57	\$7,713.70	\$3,322.00	\$4,800.00
Interest Income-Capital Lease	\$57,615.63	\$69,593.47	\$75,695.03	\$66,515.00	\$61,302.00
Tobacco Settlement Proceeds	\$780,843.48	\$826,825.57	\$893,618.66	\$800,000.00	\$800,000.00
Weyland Bldg. Land Lease	\$25,801.34	\$25,801.36	\$25,801.36	\$25,800.00	\$47,192.00
Miscellaneous Income	\$372,002.85	\$366,926.50	\$356,856.76	\$185,777.00	\$179,540.00
Rx Discount Card Royalties	\$327.50	(\$161.25)	\$0.00	\$0.00	\$0.00
Proceeds from Capital Lease	\$1,653,536.73	\$712,673.39	\$634,342.85	\$195,578.00	\$214,000.00
Proceeds from IT Subscription Assets	\$0.00	\$413,359.75	\$33,927.43	\$0.00	\$0.00
Tenant Rent Income	\$111,581.02	\$111,581.04	\$111,581.04	\$111,580.00	\$0.00
P.A. Processing Fees	\$10.00	\$25.00	\$20.00	\$20.00	\$120.00
Contract Revenue	\$196,261.52	\$198,010.92	\$227,755.72	\$233,856.00	\$209,451.00
1115 Waiver-Paramedicine	\$631,600.00	\$0.00	\$0.00	\$0.00	\$0.00
Education/Training Revenue	\$275,793.09	\$351,281.51	\$230,635.02	\$226,250.00	\$182,448.00
Stand-By Fees	\$90,492.50	\$133,850.00	\$147,018.25	\$130,800.00	\$194,532.00
EMS-Trauma Fund Income	\$37,431.00	\$36,135.00	\$36,742.00	\$30,000.00	\$30,000.00
Ambulance Supplemental Payment Program	\$973,423.26	\$1,257,582.39	\$1,074,010.50	\$1,000,000.00	\$1,000,000.00
Management Fee Revenue	\$99,999.96	\$99,999.96	\$99,999.96	\$100,000.00	\$0.00
Employee Medical Premiums	\$1,239,740.38	\$1,342,351.20	\$1,549,578.26	\$1,621,333.00	\$1,642,020.00
Dispatch Fees	\$240,624.00	\$242,025.00	\$232,917.00	\$236,538.00	\$385,612.00
MDC Revenue-First Responders	\$93,474.96	\$86,465.10	\$88,293.00	\$90,150.00	\$90,150.00
Radio Repair Income	\$0.00	\$8,392.75	\$3,125.29	\$0.00	\$0.00
Inter Local 800 Mhz	\$232,317.00	\$202,348.85	\$227,630.71	\$180,000.00	\$329,996.00
VHF Project Revenue	\$123,236.50	\$124,874.49	\$126,699.64	\$130,420.00	\$0.00
Tower Contract Revenue	\$279,321.09	\$306,507.59	\$310,409.98	\$275,082.00	\$443,080.00

In 2018, MCHD Increased the Disability Exemption from \$25,000 to \$75,000 and adopted a 20% Homestead Exemption

MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History-General Fund (Continued)

	Actual FY 2022	Actual FY 2023	Actual FY 2024	Budget FY 2025	Budget FY 2026
Other Financing Sources	\$0.00	\$0.00	\$640,596.33	\$0.00	\$0.00
Gain/Loss on Sale of Assets	\$125,895.00	\$110,110.00	\$825,605.00	\$470,200.00	\$291,750.00
Total Other Revenue	\$8,015,768.04	\$9,388,336.97	\$11,091,506.02	\$8,325,248.00	\$8,305,993.00
Total Revenues	\$65,817,803.67	\$74,747,910.45	\$85,226,443.08	\$87,470,743.00	\$93,355,048.00
Expenses					
Payroll Expenses					
Regular Pay	\$23,050,386.26	\$26,200,690.72	\$28,823,765.53	\$32,032,161.00	\$33,221,717.00
Overtime Pay	\$2,879,606.66	\$3,039,938.94	\$3,391,372.25	\$3,746,704.00	\$3,682,699.00
Paid Time Off	\$3,012,309.21	\$3,044,995.57	\$3,247,931.14	\$3,515,865.00	\$3,905,642.00
Stipend Pay	\$315,117.26	\$254,761.87	\$286,170.27	\$355,202.00	\$341,034.00
Payroll Taxes	\$2,101,138.63	\$2,349,466.84	\$2,576,321.72	\$2,879,327.00	\$2,976,754.00
TCDRS Plan	\$5,090,107.93	\$3,078,011.06	\$3,377,405.14	\$3,746,609.00	\$3,878,436.00
Health & Dental	\$772,233.54	\$785,711.14	\$981,283.52	\$1,002,376.00	\$1,129,533.00
Health Insurance Claims	\$4,364,008.72	\$5,782,840.45	\$6,519,239.45	\$7,831,860.00	\$8,221,860.00
Health Insurance Admin Fees	\$846,124.78	\$670,927.75	\$567,021.33	\$946,620.00	\$1,104,096.00
Total Payroll Expenses	\$42,431,032.99	\$45,207,344.34	\$49,770,510.35	\$56,056,724.00	\$58,461,771.00
Operating Expenses					
Unemployment Expense	\$15,245.90	\$12,613.02	\$16,963.22	\$18,000.00	\$18,000.00
Accident Repair	\$88,922.79	\$69,308.65	\$94,039.89	\$48,978.00	\$60,000.00
Accounting/Auditing Fees	\$50,200.00	\$57,600.00	\$41,000.00	\$51,500.00	\$53,000.00
Advertising	\$10,431.40	\$8,792.90	\$10,089.03	\$15,732.00	\$16,600.00
Bank Charges	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Credit Card Processing Fee	\$33,377.85	\$20,772.51	\$25,985.09	\$46,460.00	\$56,772.00
Bio-Waste Removal	\$39,893.30	\$44,745.58	\$50,629.76	\$49,452.00	\$50,400.00
Books/Materials	\$175,119.55	\$164,852.51	\$159,467.15	\$211,546.00	\$267,643.00
Business Licenses	\$30,142.59	\$24,827.96	\$28,565.72	\$53,105.00	\$59,963.00
Capital Lease Expense	\$530,936.86	\$567,500.60	\$583,105.31	\$258,387.00	\$275,971.00
Capital Lease Interest Expense	\$36,190.22	\$68,785.43	\$87,170.60	\$85,574.00	\$86,918.00
Capital IT Subscription Assets Interest Expense	\$0.00	\$11,533.51	\$12,600.97	\$9,244.00	\$0.00
Collection Fees	\$36,534.28	\$34,181.83	\$29,987.43	\$41,100.00	\$39,600.00
Community Education	\$2,082.65	\$3,630.05	\$3,490.78	\$12,040.00	\$5,400.00
Computer Maintenance	\$405,783.62	\$439,247.71	\$465,411.44	\$818,201.00	\$859,300.00
Computer Software	\$894,623.99	\$1,096,510.49	\$1,121,577.99	\$1,814,944.00	\$1,652,541.00
Computer Software-MDC First Responder	\$36,229.55	\$36,415.83	\$44,958.85	\$52,100.00	\$56,100.00
Computer Supplies/Non-Capital	\$38,277.64	\$54,446.27	\$30,355.97	\$48,000.00	\$51,805.00
Conferences - Fees, Travel, & Meals	\$106,087.82	\$146,205.79	\$129,362.92	\$220,235.00	\$238,989.00
Contracted Services	\$0.00	\$0.00	\$0.00	\$0.00	\$1,916,399.00
Contractual Obligations-County Appraisal	\$294,330.48	\$305,200.25	\$439,473.85	\$475,551.00	\$486,689.00
Contractual Obligations-Tax Collector Assessc	\$108,096.00	\$118,643.11	\$120,120.39	\$121,077.00	\$130,100.00
Contractual Obligations-Other	\$277,797.11	\$298,536.46	\$244,786.12	\$258,860.00	\$179,428.00
Customer Property Damage	\$2,768.05	\$13,331.17	\$6,059.90	\$18,840.00	\$20,000.00

MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History-General Fund (Continued)

	Actual FY 2022	Actual FY 2023	Actual FY 2024	Budget FY 2025	Budget FY 2026
Customer Relations	\$74,779.37	\$66,852.07	\$68,384.96	\$74,600.00	\$85,400.00
Damages/Uninsured Portion	\$32,977.28	\$4,115.55	\$0.00	\$0.00	\$0.00
Disposable Linen	\$51,127.09	\$57,694.79	\$57,403.65	\$74,124.00	\$67,956.00
Disposable Medical Supplies	\$1,345,450.34	\$1,164,016.64	\$1,643,325.77	\$2,047,748.00	\$1,748,700.00
Drug Supplies	\$301,865.22	\$353,545.77	\$378,517.91	\$425,316.00	\$460,225.00
Dues/Subscriptions	\$61,701.58	\$65,737.95	\$77,234.68	\$120,909.00	\$119,570.00
Durable Medical Equipment	\$213,468.95	\$256,755.53	\$599,538.92	\$817,179.00	\$838,419.00
Election Expenses	\$0.00	\$276,876.00	\$0.00	\$725,000.00	\$0.00
Employee Health/Wellness	\$17,973.21	\$26,507.12	\$24,762.02	\$86,750.00	\$87,000.00
Employee Recognition	\$96,043.25	\$102,572.73	\$132,579.73	\$143,461.00	\$152,125.00
Equipment Rental	\$8,019.84	\$7,138.69	\$11,105.17	\$36,259.00	\$25,000.00
Vehicle-Fluids & Additives	\$29,217.33	\$37,912.65	\$30,651.32	\$39,504.00	\$39,504.00
Fuel-Auto	\$1,042,722.74	\$1,024,017.92	\$1,003,780.00	\$1,657,478.00	\$1,172,352.00
Fuel-Non-Auto	\$0.00	\$0.00	\$6,923.05	\$4,000.00	\$8,000.00
Hazardous Waste Removal	\$2,109.69	\$2,167.41	\$1,746.81	\$2,400.00	\$2,400.00
Insurance	\$645,810.96	\$751,523.31	\$667,668.36	\$1,074,584.00	\$1,030,750.00
Interest Expense	\$41,808.00	\$40,522.37	\$30,836.36	\$61,401.00	\$42,163.00
Laundry Service & Purchase	\$2,123.85	\$1,623.32	\$1,892.21	\$2,100.00	\$2,100.00
Leases/Contracts	\$67,998.61	\$70,929.72	\$75,561.49	\$79,720.00	\$80,436.00
Legal Fees	\$45,362.65	\$72,210.29	\$87,558.74	\$126,600.00	\$159,000.00
Maintenance & Repairs-Buildings	\$441,873.00	\$418,144.52	\$414,550.34	\$440,677.00	\$411,126.00
Maintenance-Equipment	\$426,962.22	\$596,220.41	\$1,416,650.32	\$870,868.00	\$1,028,968.00
Management Fees	\$105,498.46	\$123,336.41	\$111,182.03	\$134,100.00	\$112,200.00
Meals-Business and Travel	\$2,271.99	\$1,566.50	\$1,551.33	\$3,050.00	\$1,250.00
Meeting Expenses	\$22,944.32	\$28,910.13	\$34,021.64	\$42,894.00	\$44,980.00
Mileage Reimbursements	\$3,167.94	\$4,178.17	\$2,625.41	\$6,560.00	\$6,790.00
Office Supplies	\$9,644.56	\$15,480.64	\$17,818.95	\$17,374.00	\$7,800.00
Vehicle-Oil & Lubricants	\$33,207.50	\$31,289.36	\$47,167.82	\$39,000.00	\$51,075.00
Other Services	\$4,409.73	\$11,943.11	\$5,094.19	\$5,700.00	\$6,000.00
Other Services-DSRIP	\$763,455.90	\$0.00	\$0.00	\$0.00	\$0.00
Oxygen & Gases	\$50,166.32	\$69,563.20	\$81,896.68	\$99,541.00	\$100,925.00
Postage	\$26,635.73	\$29,844.88	\$38,629.17	\$27,082.00	\$27,082.00
Printing Services	\$3,534.25	\$6,413.18	\$11,191.51	\$27,980.00	\$11,563.00
Professional Fees	\$1,454,316.15	\$1,524,834.48	\$1,733,018.40	\$2,357,413.00	\$348,288.00
Radio Repairs-Outsourced	\$57,687.27	\$23,552.51	\$25,734.03	\$72,984.00	\$66,000.00
Radio-Parts	\$38,417.87	\$75,734.39	\$55,629.01	\$77,487.00	\$71,938.00
Radios	\$0.00	\$0.00	\$0.00	\$6,000.00	\$73,500.00
Recruit/Investigate	\$77,575.37	\$39,529.35	\$78,876.50	\$72,275.00	\$61,550.00
Rent	\$136,484.97	\$125,930.46	\$127,812.04	\$150,112.00	\$184,328.00
Repair-Equipment	\$46,449.83	\$65,111.42	\$66,229.92	\$91,220.00	\$56,020.00
Shop Tools	\$8,888.01	\$8,317.22	\$11,818.50	\$27,500.00	\$18,210.00
Shop Supplies	\$28,722.59	\$40,809.80	\$52,625.53	\$80,316.00	\$69,520.00
Small Equipment & Furniture	\$503,297.65	\$493,591.21	\$639,936.47	\$796,423.00	\$656,120.00
Special Events Supplies	\$2,550.22	\$2,460.09	\$11,187.28	\$8,800.00	\$9,250.00
Station Supplies	\$48,415.83	\$56,543.09	\$59,059.80	\$53,628.00	\$73,620.00

MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History-General Fund

	Actual FY 2022	Actual FY 2023	Actual FY 2024	Budget FY 2025	Budget FY 2026
Supplemental Food	\$0.00	\$790.84	\$1,135.54	\$3,000.00	\$4,440.00
Telephones-Cellular	\$132,530.26	\$148,897.13	\$154,253.47	\$168,131.00	\$150,324.00
Telephones-Service	\$288,990.62	\$407,242.45	\$366,900.64	\$340,540.00	\$403,200.00
Training & Continuing Education	\$339,158.33	\$344,778.23	\$328,470.19	\$521,271.00	\$433,928.00
Tuition Reimbursement	\$88,628.99	\$58,482.74	\$86,793.80	\$99,000.00	\$99,000.00
Travel Expenses	\$5,361.58	\$6,904.47	\$7,865.13	\$31,660.00	\$31,660.00
Uniforms	\$221,774.05	\$283,167.90	\$298,819.09	\$354,659.00	\$336,575.00
Utilities	\$525,518.72	\$537,364.06	\$494,304.20	\$447,480.00	\$478,320.00
Vehicle-Batteries	\$29,007.81	\$34,272.67	\$22,098.69	\$40,500.00	\$37,500.00
Vehicle-Outside Services	\$15,822.69	\$35,068.10	\$24,911.27	\$30,000.00	\$23,250.00
Vehicle-Parts	\$617,049.42	\$677,390.05	\$772,774.07	\$803,355.00	\$702,000.00
Vehicle-Registration	\$1,660.78	\$1,602.78	\$1,456.26	\$2,496.00	\$2,496.00
Vehicle-Tires	\$65,938.84	\$85,072.83	\$77,711.21	\$88,500.00	\$86,400.00
Vehicle-Towing	\$7,613.50	\$10,237.30	\$11,392.10	\$11,400.00	\$12,000.00
Worker's Compensation Insurance	\$397,777.31	\$404,839.51	\$519,114.11	\$469,662.00	\$545,592.00
Total Operating Expenses	\$14,327,042.19	\$14,809,817.05	\$16,856,980.17	\$21,248,697.00	\$19,547,506.00
Indigent Care Expenses					
1115 Medicaid Waiver-Uncompensated Care	\$2,125,441.50	\$2,207,572.58	\$2,563,080.75	\$2,979,413.00	\$3,325,952.00
Specialty Healthcare Providers	\$2,296,529.47	\$2,085,212.15	\$1,790,931.53	\$1,895,150.00	\$1,932,568.00
Total Indigent Care Expenses	\$4,421,970.97	\$4,292,784.73	\$4,354,012.28	\$4,874,563.00	\$5,258,520.00
Capital Expenditures					
Capital Purchase-Land	\$4,750.00	\$284,829.15	\$83,460.00	\$0.00	\$750,000.00
Capital Purchase-Building/Improvements	\$468,084.92	\$603,855.00	\$1,686,388.08	\$3,209,145.00	\$3,174,269.00
Capital Purchase-Equipment	\$877,123.07	\$526,713.57	\$7,774,610.01	\$8,495,977.00	\$3,707,464.00
Capital Purchase-Vehicles	\$482,412.00	\$1,835,262.80	\$3,506,429.81	\$6,430,887.00	\$4,252,400.00
Capital Purchase-Leases	\$1,653,536.73	\$712,673.39	\$634,342.85	\$195,578.00	\$214,000.00
Capital Purchase-IT Subscription Assets	\$0.00	\$413,359.75	\$33,927.43	\$0.00	\$0.00
Capital Purchase-Site Improvements	\$0.00	\$0.00	\$27,859.38	\$0.00	\$0.00
Total Capital Expenditures	\$3,485,906.72	\$4,376,693.66	\$13,747,017.56	\$18,331,587.00	\$12,098,133.00
Total Expenses	\$64,665,952.87	\$68,686,639.78	\$84,728,520.36	\$100,511,571.00	\$95,365,930.00
Revenue over Expenditures	\$1,151,850.80	\$6,061,270.67	\$497,922.72	(\$13,040,828.00)	(\$2,010,882.00)

MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History-Public Health

	Actual FY 2022	Actual FY 2023	Actual FY 2024	Budget FY 2025	Budget FY 2026
Revenue					
Other Revenue					
Investment Income - MCHD	\$0.00	\$0.00	\$0.00	\$0.00	\$76,000.00
Miscellaneous Income	\$90,054.00	\$90,090.00	\$90,000.00	\$600,216.00	\$600,000.00
Proceeds from Grant Funding	\$1,021,997.00	\$1,139,124.57	\$1,165,175.65	\$1,152,678.58	\$828,287.00
1115 Waiver-Paramedicine	\$1,709,795.43	\$0.00	\$0.00	\$0.00	\$0.00
Immunization Fees	\$21,486.83	\$28,277.10	\$25,562.41	\$25,440.00	\$24,456.00
Employee Medical Premiums	\$63,079.33	\$56,332.56	\$54,763.05	\$47,187.28	\$38,668.00
Total Other Revenue	\$2,906,412.59	\$1,313,824.23	\$1,335,501.11	\$1,825,521.86	\$1,567,411.00
Total Revenues	\$2,906,412.59	\$1,313,824.23	\$1,335,501.11	\$1,825,521.86	\$1,567,411.00
Expenses					
Payroll Expenses					
Regular Pay	\$703,530.84	\$826,556.27	\$806,637.34	\$857,015.63	\$737,215.00
Overtime Pay	\$1,583.90	\$1,568.97	\$2,101.59	\$1,137.29	\$2,855.00
Paid Time Off	\$92,191.72	\$97,699.52	\$124,056.46	\$114,542.82	\$103,637.00
Stipend Pay	\$11,000.00	\$0.00	\$18,994.00	\$14,000.00	\$8,000.00
Payroll Taxes	\$57,113.72	\$66,106.40	\$67,553.04	\$69,352.32	\$63,053.00
TCDRS Plan	\$67,536.85	\$88,098.87	\$90,879.04	\$88,324.45	\$80,949.00
Health & Dental	\$18,291.17	\$27,333.12	\$27,657.30	\$27,618.43	\$27,288.00
Health Insurance Claims	\$221,618.75	\$243,653.55	\$230,703.68	\$231,917.20	\$194,976.00
Health Insurance Admin Fees	\$43,030.89	\$28,302.63	\$20,065.82	\$27,635.27	\$26,184.00
Total Payroll Expenses	\$1,215,897.84	\$1,379,319.33	\$1,388,648.27	\$1,431,543.41	\$1,244,157.00
Operating Expenses					
Accounting/Auditing Fees	\$5,500.00	\$8,375.00	\$42,000.00	\$4,500.00	\$3,100.00
Bank Charges	\$10.00	\$0.00	\$0.00	\$0.00	\$0.00
Credit Card Processing Fee	\$775.21	\$808.36	\$656.65	\$828.00	\$1,344.00
Books/Materials	\$0.00	\$0.00	\$874.66	\$1,450.00	\$500.00
Community Education	\$0.00	\$25.98	\$0.00	\$0.00	\$0.00
Community Preparedness Supplies	\$21,756.83	\$2,934.76	\$3,689.92	\$0.00	\$0.00
Computer Software	\$7,672.17	\$8,689.79	\$10,651.02	\$11,235.00	\$11,640.00
Computer Supplies/Non-Capital	\$12,247.24	\$10,033.21	\$3,556.16	\$13,021.50	\$9,300.00
Conferences - Fees, Travel, & Meals	\$1,209.16	\$11,073.51	\$11,756.86	\$19,265.00	\$11,160.00
Contractual Obligations-Other	\$24,000.00	\$24,000.00	\$24,002.00	\$24,000.00	\$18,495.00
Disposable Medical Supplies	\$6,265.17	\$5,981.01	\$3,158.46	\$4,649.00	\$1,875.00
Dues/Subscriptions	\$0.00	\$180.00	\$508.00	\$3,524.00	\$5,080.00
Durable Medical Equipment	\$417.62	\$163.75	\$375.00	\$970.00	\$200.00
Employee Recognition	\$1,112.50	\$276.30	\$1,229.63	\$2,869.00	\$2,825.00
Fuel-Auto	\$226.05	\$210.76	\$165.10	\$300.00	\$600.00
Insurance	\$8,558.44	\$8,657.07	\$5,318.97	\$8,836.00	\$5,430.00
Legal Fees	\$1,845.00	\$11,335.50	\$2,497.50	\$15,000.00	\$7,000.00
Management Fees	\$99,999.96	\$99,999.96	\$99,999.96	\$86,727.45	\$0.00

MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History-Public Health (Continued)

	Actual FY 2022	Actual FY 2023	Actual FY 2024	Budget FY 2025	Budget FY 2026
Meeting Expenses	\$0.00	\$0.00	\$258.95	\$200.00	\$270.00
Mileage Reimbursements	\$397.33	\$2,466.13	\$2,087.52	\$2,109.32	\$2,462.00
Office Supplies	\$3,919.96	\$4,815.36	\$5,240.54	\$7,944.33	\$5,811.00
Other Services-Community Paramedicine	\$651,600.00	\$40,500.00	\$0.00	\$0.00	\$0.00
Postage	\$0.00	\$0.00	\$235.92	\$0.00	\$0.00
Printing Services	\$4,912.71	\$931.76	\$2,869.30	\$2,850.00	\$650.00
Radios	\$0.00	\$0.00	\$0.00	\$7,500.00	\$0.00
Rent	\$111,581.04	\$111,581.04	\$111,581.04	\$101,066.13	\$0.00
Small Equipment & Furniture	\$5,217.11	\$6,466.35	\$4,128.25	\$8,668.00	\$0.00
Telephones-Cellular	\$7,487.73	\$8,730.91	\$9,342.74	\$10,552.64	\$6,859.00
Training & Continuing Education	\$1,981.05	\$4,250.38	\$946.39	\$11,665.00	\$4,825.00
Travel Expenses	\$0.00	\$1,250.00	\$470.37	\$9,725.00	\$6,693.00
Uniforms	\$0.00	\$0.00	\$1,690.00	\$1,809.00	\$0.00
Worker's Compensation Insurance	\$1,027.69	\$1,930.46	\$1,694.12	\$1,719.08	\$1,233.00
Total Operating Expenses	<u>\$979,719.97</u>	<u>\$375,667.35</u>	<u>\$350,985.03</u>	<u>\$362,983.45</u>	<u>\$107,352.00</u>
Capital Expenditures					
Capital Purchase-Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$35,600.00
Total Capital Expenditures	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$35,600.00</u>
Total Expenses	<u>\$2,195,617.81</u>	<u>\$1,754,986.68</u>	<u>\$1,739,633.30</u>	<u>\$1,794,526.86</u>	<u>\$1,387,109.00</u>
Revenue over Expenditures	<u>\$710,794.78</u>	<u>(\$441,162.45)</u>	<u>(\$404,132.19)</u>	<u>\$30,995.00</u>	<u>\$180,302.00</u>

Annual Budget Comparison-General Fund

Montgomery County Hospital District

Annual Budget Comparison

For the Fiscal Year Ending September 30, 2026

Montgomery County Hospital District						
				YTD Actual June 30+		
2026 Budget	2025 Budget	Change	Percent Change	Remaining Budget	Change	Percent Change
\$53,483,485.00	\$49,815,988.00	\$3,667,497.00	7.4%	\$49,787,299.21	\$3,696,185.79	7.4%
\$601,104.00	\$559,989.00	\$41,115.00	7.3%	\$405,556.27	\$195,547.73	48.2%
\$480,618.00	\$447,745.00	\$32,873.00	7.3%	\$380,020.56	\$100,597.44	26.5%
\$8,423.00	\$17,060.00	(\$8,637.00)	(50.6%)	\$8,422.53	\$0.47	0.0%
\$54,573,630.00	\$50,840,782.00	\$3,732,848.00	7.3%	\$50,581,298.57	\$3,992,331.43	7.9%
\$58,824,083.00	\$56,495,860.00	\$2,328,223.00	4.1%	\$56,000,966.24	\$2,823,116.76	5.0%
\$10,513,735.00	\$9,633,326.00	\$880,409.00	9.1%	\$9,895,158.16	\$618,576.84	6.3%
\$8,052.00	\$12,000.00	(\$3,948.00)	(32.9%)	\$10,990.35	(\$2,938.35)	(26.7%)
\$425,320.00	\$394,320.00	\$31,000.00	7.9%	\$403,591.23	\$21,728.77	5.4%
(\$22,940,767.00)	(\$22,145,674.00)	(\$795,093.00)	3.6%	(\$21,868,456.39)	(\$1,072,310.61)	4.9%
(\$13,933,306.00)	(\$13,264,786.00)	(\$668,520.00)	5.0%	(\$13,236,180.75)	(\$697,125.25)	5.3%
(\$2,532,692.00)	(\$3,080,041.00)	\$547,349.00	(17.8%)	(\$2,577,508.66)	\$44,816.66	(1.7%)
\$111,000.00	\$259,708.00	(\$148,708.00)	(57.3%)	\$154,799.02	(\$43,799.02)	(28.3%)
\$30,475,425.00	\$28,304,713.00	\$2,170,712.00	7.7%	\$28,783,359.20	\$1,692,065.80	5.9%
\$2,200,000.00	\$2,212,027.00	(\$12,027.00)	(0.5%)	\$2,558,289.96	(\$358,289.96)	(14.0%)
\$4,800.00	\$3,322.00	\$1,478.00	44.5%	\$6,045.40	(\$1,245.40)	(20.6%)
\$61,302.00	\$66,515.00	(\$5,213.00)	(7.8%)	\$53,795.77	\$7,506.23	14.0%
\$800,000.00	\$800,000.00	\$0.00	0.0%	\$1,108,126.97	(\$308,126.97)	(27.8%)
\$47,192.00	\$25,800.00	\$21,392.00	82.9%	\$39,828.39	\$7,363.61	18.5%
\$179,540.00	\$185,777.00	(\$6,237.00)	(3.4%)	\$248,694.49	(\$69,154.49)	(27.8%)
\$214,000.00	\$195,578.00	\$18,422.00	9.4%	\$114,863.07	\$99,136.93	86.3%
\$0.00	\$111,580.00	(\$111,580.00)	(100.0%)	\$111,371.24	(\$111,371.24)	(100.0%)
\$120.00	\$20.00	\$100.00	500.0%	\$130.00	(\$10.00)	(7.7%)
\$209,451.00	\$233,856.00	(\$24,405.00)	(10.4%)	\$134,823.89	\$74,627.11	55.4%
\$182,448.00	\$226,250.00	(\$43,802.00)	(19.4%)	\$202,257.76	(\$19,809.76)	(9.8%)
\$194,532.00	\$130,800.00	\$63,732.00	48.7%	\$174,397.39	\$20,134.61	11.5%
\$30,000.00	\$30,000.00	\$0.00	0.0%	\$39,104.00	(\$9,104.00)	(23.3%)
\$1,000,000.00	\$1,000,000.00	\$0.00	0.0%	\$943,964.00	\$56,036.00	5.9%
\$0.00	\$100,000.00	(\$100,000.00)	(100.0%)	\$99,999.97	(\$99,999.97)	(100.0%)
\$1,642,020.00	\$1,621,333.00	\$20,687.00	1.3%	\$1,613,072.99	\$28,947.01	1.8%
\$385,612.00	\$236,538.00	\$149,074.00	63.0%	\$254,494.00	\$131,118.00	51.5%
\$90,150.00	\$90,150.00	\$0.00	0.0%	\$97,663.00	(\$7,513.00)	(7.7%)
\$329,996.00	\$180,000.00	\$149,996.00	83.3%	\$180,000.00	\$149,996.00	83.3%
\$0.00	\$130,420.00	(\$130,420.00)	(100.0%)	\$128,650.10	(\$128,650.10)	(100.0%)
\$443,080.00	\$275,082.00	\$167,998.00	61.1%	\$299,433.05	\$143,646.95	48.0%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Gain/Loss on Sale of Assets	\$291,750.00	\$470,200.00	(\$178,450.00)	(38.0%)	\$342,700.00	(\$50,950.00)	(14.9%)
Total Other Revenue	\$8,305,993.00	\$8,325,248.00	(\$19,255.00)	(0.2%)	\$8,751,705.44	(\$445,712.44)	(5.1%)
Total Revenues	\$93,355,048.00	\$87,470,743.00	\$5,884,305.00	6.7%	\$88,116,363.21	\$5,238,684.79	5.9%
Expenses							
Payroll Expenses							
Regular Pay	\$33,221,717.00	\$32,032,161.00	\$1,189,556.00	3.7%	\$31,021,822.99	\$2,199,894.01	7.1%
Overtime Pay	\$3,682,699.00	\$3,746,704.00	(\$64,005.00)	(1.7%)	\$3,500,980.83	\$181,718.17	5.2%
Paid Time Off	\$3,905,642.00	\$3,515,865.00	\$389,777.00	11.1%	\$3,505,644.91	\$399,997.09	11.4%
Stipend Pay	\$341,034.00	\$355,202.00	(\$14,168.00)	(4.0%)	\$251,748.73	\$89,285.27	35.5%
Payroll Taxes	\$2,976,754.00	\$2,879,327.00	\$97,427.00	3.4%	\$2,763,938.96	\$212,815.04	7.7%
TCDRS Plan	\$3,878,436.00	\$3,746,609.00	\$131,827.00	3.5%	\$3,611,469.36	\$266,966.64	7.4%
Health & Dental	\$1,129,533.00	\$1,002,376.00	\$127,157.00	12.7%	\$1,105,417.75	\$24,115.25	2.2%
Health Insurance Claims	\$8,221,860.00	\$7,831,860.00	\$390,000.00	5.0%	\$7,734,284.25	\$487,575.75	6.3%
Health Insurance Admin Fees	\$1,104,096.00	\$946,620.00	\$157,476.00	16.6%	\$857,888.93	\$246,207.07	28.7%
Total Payroll Expenses	\$58,461,771.00	\$56,056,724.00	\$2,405,047.00	4.3%	\$54,353,196.71	\$4,108,574.29	7.6%
Operating Expenses							
Unemployment Expense	\$18,000.00	\$18,000.00	\$0.00	0.0%	\$14,297.70	\$3,702.30	25.9%
Accident Repair	\$60,000.00	\$48,978.00	\$11,022.00	22.5%	\$67,878.01	(\$7,878.01)	(11.6%)
Accounting/Auditing Fees	\$53,000.00	\$51,500.00	\$1,500.00	2.9%	\$48,500.00	\$4,500.00	9.3%
Advertising	\$16,600.00	\$15,732.00	\$868.00	5.5%	\$8,407.00	\$8,193.00	97.5%
Credit Card Processing Fee	\$56,772.00	\$46,460.00	\$10,312.00	22.2%	\$57,221.05	(\$449.05)	(0.8%)
Bio-Waste Removal	\$50,400.00	\$49,452.00	\$948.00	1.9%	\$51,735.18	(\$1,335.18)	(2.6%)
Books/Materials	\$267,643.00	\$211,546.00	\$56,097.00	26.5%	\$127,292.39	\$140,350.61	110.3%
Business Licenses	\$59,963.00	\$53,105.00	\$6,858.00	12.9%	\$24,124.97	\$35,838.03	148.6%
Capital Lease Expense	\$275,971.00	\$258,387.00	\$17,584.00	6.8%	\$290,811.68	(\$14,840.68)	(5.1%)
Capital Lease Interest Expense	\$86,918.00	\$85,574.00	\$1,344.00	1.6%	\$92,295.48	(\$5,377.48)	(5.8%)
Capital IT Subscription Assets Interest Expense	\$0.00	\$9,244.00	(\$9,244.00)	(100.0%)	\$9,243.66	(\$9,243.66)	(100.0%)
Collection Fees	\$39,600.00	\$41,100.00	(\$1,500.00)	(3.6%)	\$38,926.43	\$673.57	1.7%
Community Education	\$5,400.00	\$12,040.00	(\$6,640.00)	(55.1%)	\$2,844.64	\$2,555.36	89.8%
Computer Maintenance	\$859,300.00	\$818,201.00	\$41,099.00	5.0%	\$778,363.75	\$80,936.25	10.4%
Computer Software	\$1,652,541.00	\$1,814,944.00	(\$162,403.00)	(8.9%)	\$1,496,735.02	\$155,805.98	10.4%
Computer Software-MDC First Responder	\$56,100.00	\$52,100.00	\$4,000.00	7.7%	\$56,420.20	(\$320.20)	(0.6%)
Computer Supplies/Non-Capital	\$51,805.00	\$48,000.00	\$3,805.00	7.9%	\$35,829.84	\$15,975.16	44.6%
Conferences - Fees, Travel, & Meals	\$238,989.00	\$220,235.00	\$18,754.00	8.5%	\$163,480.05	\$75,508.95	46.2%
Contracted Services	\$1,916,399.00	\$0.00	\$1,916,399.00	0.0%	\$0.00	\$1,916,399.00	0.0%
Contractual Obligations-County Appraisal	\$486,689.00	\$475,551.00	\$11,138.00	2.3%	\$466,251.00	\$20,438.00	4.4%
Contractual Obligations-Tax Collector Assessments	\$130,100.00	\$121,077.00	\$9,023.00	7.5%	\$122,119.99	\$7,980.01	6.5%
Contractual Obligations-Other	\$179,428.00	\$258,860.00	(\$79,432.00)	(30.7%)	\$274,607.64	(\$95,179.64)	(34.7%)
Customer Property Damage	\$20,000.00	\$18,840.00	\$1,160.00	6.2%	\$27,696.91	(\$7,696.91)	(27.8%)
Customer Relations	\$85,400.00	\$74,600.00	\$10,800.00	14.5%	\$71,697.82	\$13,702.18	19.1%
Disposable Linen	\$67,956.00	\$74,124.00	(\$6,168.00)	(8.3%)	\$67,161.20	\$794.80	1.2%
Disposable Medical Supplies	\$1,748,700.00	\$2,047,748.00	(\$299,048.00)	(14.6%)	\$1,760,079.22	(\$11,379.22)	(0.6%)
Drug Supplies	\$460,225.00	\$425,316.00	\$34,909.00	8.2%	\$394,664.90	\$65,560.10	16.6%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Dues/Subscriptions	\$119,570.00	\$120,909.00	(\$1,339.00)	(1.1%)	\$84,127.34	\$35,442.66	42.1%
Durable Medical Equipment	\$838,419.00	\$817,179.00	\$21,240.00	2.6%	\$782,978.71	\$55,440.29	7.1%
Election Expenses	\$0.00	\$725,000.00	(\$725,000.00)	(100.0%)	\$824,270.00	(\$824,270.00)	(100.0%)
Employee Health/Wellness	\$87,000.00	\$86,750.00	\$250.00	0.3%	\$23,794.58	\$63,205.42	265.6%
Employee Recognition	\$152,125.00	\$143,461.00	\$8,664.00	6.0%	\$118,169.19	\$33,955.81	28.7%
Equipment Rental	\$25,000.00	\$36,259.00	(\$11,259.00)	(31.1%)	\$22,094.77	\$2,905.23	13.1%
Vehicle-Fluids & Additives	\$39,504.00	\$39,504.00	\$0.00	0.0%	\$28,298.91	\$11,205.09	39.6%
Fuel-Auto	\$1,172,352.00	\$1,657,478.00	(\$485,126.00)	(29.3%)	\$1,072,104.90	\$100,247.10	9.4%
Fuel-Non-Auto	\$8,000.00	\$4,000.00	\$4,000.00	100.0%	\$5,279.15	\$2,720.85	51.5%
Hazardous Waste Removal	\$2,400.00	\$2,400.00	\$0.00	0.0%	\$1,437.50	\$962.50	67.0%
Insurance	\$1,030,750.00	\$1,074,584.00	(\$43,834.00)	(4.1%)	\$1,020,961.41	\$9,788.59	1.0%
Interest Expense	\$42,163.00	\$61,401.00	(\$19,238.00)	(31.3%)	\$61,401.44	(\$19,238.44)	(31.3%)
Laundry Service & Purchase	\$2,100.00	\$2,100.00	\$0.00	0.0%	\$1,928.55	\$171.45	8.9%
Leases/Contracts	\$80,436.00	\$79,720.00	\$716.00	0.9%	\$69,447.24	\$10,988.76	15.8%
Legal Fees	\$159,000.00	\$126,600.00	\$32,400.00	25.6%	\$88,592.68	\$70,407.32	79.5%
Maintenance & Repairs-Buildings	\$411,126.00	\$440,677.00	(\$29,551.00)	(6.7%)	\$376,746.27	\$34,379.73	9.1%
Maintenance-Equipment	\$1,028,968.00	\$870,868.00	\$158,100.00	18.2%	\$718,861.33	\$310,106.67	43.1%
Management Fees	\$112,200.00	\$134,100.00	(\$21,900.00)	(16.3%)	\$114,522.51	(\$2,322.51)	(2.0%)
Meals-Business and Travel	\$1,250.00	\$3,050.00	(\$1,800.00)	(59.0%)	\$838.00	\$412.00	49.2%
Meeting Expenses	\$44,980.00	\$42,894.00	\$2,086.00	4.9%	\$34,340.76	\$10,639.24	31.0%
Mileage Reimbursements	\$6,790.00	\$6,560.00	\$230.00	3.5%	\$4,800.54	\$1,989.46	41.4%
Office Supplies	\$7,800.00	\$17,374.00	(\$9,574.00)	(55.1%)	\$11,681.70	(\$3,881.70)	(33.2%)
Vehicle-Oil & Lubricants	\$51,075.00	\$39,000.00	\$12,075.00	31.0%	\$48,648.51	\$2,426.49	5.0%
Other Services	\$6,000.00	\$5,700.00	\$300.00	5.3%	\$4,770.32	\$1,229.68	25.8%
Oxygen & Gases	\$100,925.00	\$99,541.00	\$1,384.00	1.4%	\$97,114.07	\$3,810.93	3.9%
Postage	\$27,082.00	\$27,082.00	\$0.00	0.0%	\$28,667.52	(\$1,585.52)	(5.5%)
Printing Services	\$11,563.00	\$27,980.00	(\$16,417.00)	(58.7%)	\$14,656.79	(\$3,093.79)	(21.1%)
Professional Fees	\$348,288.00	\$2,357,413.00	(\$2,009,125.00)	(85.2%)	\$2,158,580.79	(\$1,810,292.79)	(83.9%)
Radio Repairs-Outsourced	\$66,000.00	\$72,984.00	(\$6,984.00)	(9.6%)	\$66,048.81	(\$48.81)	(0.1%)
Radio-Parts	\$71,938.00	\$77,487.00	(\$5,549.00)	(7.2%)	\$66,121.25	\$5,816.75	8.8%
Radios	\$73,500.00	\$6,000.00	\$67,500.00	1,125.0%	\$1,500.00	\$72,000.00	4,800.0%
Recruit/Investigate	\$61,550.00	\$72,275.00	(\$10,725.00)	(14.8%)	\$79,307.19	(\$17,757.19)	(22.4%)
Rent	\$184,328.00	\$150,112.00	\$34,216.00	22.8%	\$149,265.09	\$35,062.91	23.5%
Repair-Equipment	\$56,020.00	\$91,220.00	(\$35,200.00)	(38.6%)	\$66,641.57	(\$10,621.57)	(15.9%)
Shop Tools	\$18,210.00	\$27,500.00	(\$9,290.00)	(33.8%)	\$14,212.76	\$3,997.24	28.1%
Shop Supplies	\$69,520.00	\$80,316.00	(\$10,796.00)	(13.4%)	\$74,056.95	(\$4,536.95)	(6.1%)
Small Equipment & Furniture	\$656,120.00	\$796,423.00	(\$140,303.00)	(17.6%)	\$692,347.79	(\$36,227.79)	(5.2%)
Special Events Supplies	\$9,250.00	\$8,800.00	\$450.00	5.1%	\$2,556.58	\$6,693.42	261.8%
Station Supplies	\$73,620.00	\$53,628.00	\$19,992.00	37.3%	\$61,523.73	\$12,096.27	19.7%
Supplemental Food	\$4,440.00	\$3,000.00	\$1,440.00	48.0%	\$473.35	\$3,966.65	838.0%
Telephones-Cellular	\$150,324.00	\$168,131.00	(\$17,807.00)	(10.6%)	\$160,743.24	(\$10,419.24)	(6.5%)
Telephones-Service	\$403,200.00	\$340,540.00	\$62,660.00	18.4%	\$401,212.97	\$1,987.03	0.5%
Training & Continuing Education	\$433,928.00	\$521,271.00	(\$87,343.00)	(16.8%)	\$309,909.24	\$124,018.76	40.0%
Tuition Reimbursement	\$99,000.00	\$99,000.00	\$0.00	0.0%	\$86,697.28	\$12,302.72	14.2%
Travel Expenses	\$31,660.00	\$31,660.00	\$0.00	0.0%	\$18,997.43	\$12,662.57	66.7%
Uniforms	\$336,575.00	\$354,659.00	(\$18,084.00)	(5.1%)	\$227,321.12	\$109,253.88	48.1%
Utilities	\$478,320.00	\$447,480.00	\$30,840.00	6.9%	\$469,722.86	\$8,597.14	1.8%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Vehicle-Batteries	\$37,500.00	\$40,500.00	(\$3,000.00)	(7.4%)	\$39,639.58	(\$2,139.58)	(5.4%)
Vehicle-Outside Services	\$23,250.00	\$30,000.00	(\$6,750.00)	(22.5%)	\$19,017.40	\$4,232.60	22.3%
Vehicle-Parts	\$702,000.00	\$803,355.00	(\$101,355.00)	(12.6%)	\$660,500.95	\$41,499.05	6.3%
Vehicle-Registration	\$2,496.00	\$2,496.00	\$0.00	0.0%	\$1,485.25	\$1,010.75	68.1%
Vehicle-Tires	\$86,400.00	\$88,500.00	(\$2,100.00)	(2.4%)	\$74,835.50	\$11,564.50	15.5%
Vehicle-Towing	\$12,000.00	\$11,400.00	\$600.00	5.3%	\$12,025.30	(\$25.30)	(0.2%)
Worker's Compensation Insurance	\$545,592.00	\$469,662.00	\$75,930.00	16.2%	\$548,838.99	(\$3,246.99)	(0.6%)
Total Operating Expenses	\$19,547,506.00	\$21,248,697.00	(\$1,701,191.00)	(8.0%)	\$18,672,803.39	\$874,702.61	4.7%
Indigent Care Expenses							
1115 Medicaid Waiver-Uncompensated Care	\$3,325,952.00	\$2,979,413.00	\$346,539.00	11.6%	\$2,437,486.49	\$888,465.51	36.5%
Specialty Healthcare Providers	\$1,932,568.00	\$1,895,150.00	\$37,418.00	2.0%	\$1,716,389.38	\$216,178.62	12.6%
Total Indigent Care Expenses	\$5,258,520.00	\$4,874,563.00	\$383,957.00	7.9%	\$4,153,875.87	\$1,104,644.13	26.6%
Capital Expenditures							
Capital Purchase-Land	\$750,000.00	\$0.00	\$750,000.00	0.0%	\$0.00	\$750,000.00	0.0%
Capital Purchase-Building/Improvements	\$3,174,269.00	\$3,209,145.00	(\$34,876.00)	(1.1%)	\$4,340,904.75	(\$1,166,635.75)	(26.9%)
Capital Purchase-Equipment	\$3,707,464.00	\$8,495,977.00	(\$4,788,513.00)	(56.4%)	\$8,472,493.80	(\$4,765,029.80)	(56.2%)
Capital Purchase-Vehicles	\$4,252,400.00	\$6,430,887.00	(\$2,178,487.00)	(33.9%)	\$5,809,300.00	(\$1,556,900.00)	(26.8%)
Capital Purchase-Leases	\$214,000.00	\$195,578.00	\$18,422.00	9.4%	\$114,863.07	\$99,136.93	86.3%
Capital Purchase-Site Improvements	\$0.00	\$0.00	\$0.00	0.0%	\$6,872.50	(\$6,872.50)	(100.0%)
Total Capital Expenditures	\$12,098,133.00	\$18,331,587.00	(\$6,233,454.00)	(34.0%)	\$18,744,434.12	(\$6,646,301.12)	(35.5%)
Total Expenses	\$95,365,930.00	\$100,511,571.00	(\$5,145,641.00)	(5.1%)	\$95,924,310.09	(\$558,380.09)	(0.6%)
Revenue over Expenditures	(\$2,010,882.00)	(\$13,040,828.00)	\$11,029,946.00	(84.6%)	(\$7,807,946.88)	\$5,797,064.88	(74.2%)

Annual Budget Comparison by Department-General Fund

Montgomery County Hospital District

Annual Budget Comparison

For the Fiscal Year Ending September 30, 2026

	Montgomery County Hospital District						
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
001 - Administration							
Revenue							
Tax Revenue							
Tax Revenue	\$53,483,485.00	\$49,815,988.00	\$3,667,497.00	7.4%	\$49,787,299.21	\$3,696,185.79	7.4%
Delinquent Tax Revenue	\$601,104.00	\$559,989.00	\$41,115.00	7.3%	\$405,556.27	\$195,547.73	48.2%
Penalties and Interest	\$480,618.00	\$447,745.00	\$32,873.00	7.3%	\$380,020.56	\$100,597.44	26.5%
Miscellaneous Tax Revenue	\$8,423.00	\$17,060.00	(\$8,637.00)	(50.6%)	\$8,422.53	\$0.47	0.0%
Total Tax Revenue	\$54,573,630.00	\$50,840,782.00	\$3,732,848.00	7.3%	\$50,581,298.57	\$3,992,331.43	7.9%
Other Revenue							
Investment Income - MCHD	\$2,200,000.00	\$2,212,027.00	(\$12,027.00)	(0.5%)	\$2,558,289.96	(\$358,289.96)	(14.0%)
Interest Income-Capital Lease	\$12,808.00	\$11,223.00	\$1,585.00	14.1%	(\$1,347.78)	\$14,155.78	1,050.3%
Tobacco Settlement Proceeds	\$800,000.00	\$800,000.00	\$0.00	0.0%	\$1,108,126.97	(\$308,126.97)	(27.8%)
Weyland Bldg. Land Lease	\$47,192.00	\$25,800.00	\$21,392.00	82.9%	\$39,828.39	\$7,363.61	18.5%
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$4,304.17	(\$4,304.17)	(100.0%)
Tenant Rent Income	\$0.00	\$111,580.00	(\$111,580.00)	(100.0%)	\$111,371.24	(\$111,371.24)	(100.0%)
Management Fee Revenue	\$0.00	\$100,000.00	(\$100,000.00)	(100.0%)	\$99,999.97	(\$99,999.97)	(100.0%)
Total Other Revenue	\$3,060,000.00	\$3,260,630.00	(\$200,630.00)	(6.2%)	\$3,920,572.92	(\$860,572.92)	(22.0%)
Total Revenues	\$57,633,630.00	\$54,101,412.00	\$3,532,218.00	6.5%	\$54,501,871.49	\$3,131,758.51	5.7%
Expenses							
Payroll Expenses							
Regular Pay	\$780,826.00	\$755,623.00	\$25,203.00	3.3%	\$764,110.96	\$16,715.04	2.2%
Paid Time Off	\$129,120.00	\$107,556.00	\$21,564.00	20.0%	\$127,447.92	\$1,672.08	1.3%
Payroll Taxes	\$61,838.00	\$58,720.00	\$3,118.00	5.3%	\$56,844.46	\$4,993.54	8.8%
TCDRS Plan	\$84,857.00	\$80,918.00	\$3,939.00	4.9%	\$83,094.90	\$1,762.10	2.1%
Total Payroll Expenses	\$1,056,641.00	\$1,002,817.00	\$53,824.00	5.4%	\$1,031,498.24	\$25,142.76	2.4%
Operating Expenses							
Advertising	\$0.00	\$1,628.00	(\$1,628.00)	(100.0%)	\$407.00	(\$407.00)	(100.0%)
Community Education	\$1,300.00	\$5,000.00	(\$3,700.00)	(74.0%)	\$1,321.64	(\$21.64)	(1.6%)
Computer Software	\$2,909.00	\$3,795.00	(\$886.00)	(23.3%)	\$2,624.22	\$284.78	10.9%
Conferences - Fees, Travel, & Meals	\$13,511.00	\$15,806.00	(\$2,295.00)	(14.5%)	\$11,629.54	\$1,881.46	16.2%
Contracted Services	\$38,000.00	\$0.00	\$38,000.00	0.0%	\$0.00	\$38,000.00	0.0%
Contractual Obligations-County Appraisal	\$486,689.00	\$475,551.00	\$11,138.00	2.3%	\$466,251.00	\$20,438.00	4.4%
Contractual Obligations-Tax Collector Assessc	\$130,100.00	\$121,077.00	\$9,023.00	7.5%	\$122,119.99	\$7,980.01	6.5%
Dues/Subscriptions	\$19,634.00	\$21,553.00	(\$1,919.00)	(8.9%)	\$16,102.64	\$3,531.36	21.9%
Employee Recognition	\$2,100.00	\$2,175.00	(\$75.00)	(3.4%)	\$0.00	\$2,100.00	0.0%
Insurance	\$1,030,750.00	\$1,074,584.00	(\$43,834.00)	(4.1%)	\$1,020,961.41	\$9,788.59	1.0%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Legal Fees	\$159,000.00	\$126,600.00	\$32,400.00	25.6%	\$88,592.68	\$70,407.32	79.5%
Meals-Business and Travel	\$0.00	\$1,250.00	(\$1,250.00)	(100.0%)	\$350.00	(\$350.00)	(100.0%)
Meeting Expenses	\$2,700.00	\$1,500.00	\$1,200.00	80.0%	\$1,145.29	\$1,554.71	135.7%
Mileage Reimbursements	\$720.00	\$720.00	\$0.00	0.0%	\$737.43	(\$17.43)	(2.4%)
Printing Services	\$50.00	\$0.00	\$50.00	0.0%	\$22.66	\$27.34	120.7%
Professional Fees	\$0.00	\$62,484.00	(\$62,484.00)	(100.0%)	\$37,897.09	(\$37,897.09)	(100.0%)
Small Equipment & Furniture	\$449.00	\$0.00	\$449.00	0.0%	\$0.00	\$449.00	0.0%
Telephones-Cellular	\$2,376.00	\$3,396.00	(\$1,020.00)	(30.0%)	\$2,826.01	(\$450.01)	(15.9%)
Training & Continuing Education	\$3,340.00	\$6,080.00	(\$2,740.00)	(45.1%)	\$780.00	\$2,560.00	328.2%
Travel Expenses	\$0.00	\$0.00	\$0.00	0.0%	\$138.47	(\$138.47)	(100.0%)
Total Operating Expenses	\$1,893,628.00	\$1,923,199.00	(\$29,571.00)	(1.5%)	\$1,773,907.07	\$119,720.93	6.7%
Total Expenses	\$2,950,269.00	\$2,926,016.00	\$24,253.00	0.8%	\$2,805,405.31	\$144,863.69	5.2%
Revenue over Expenditures	\$54,683,361.00	\$51,175,396.00	\$3,507,965.00	6.9%	\$51,696,466.18	\$2,986,894.82	5.8%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
002 - HCAP							
Revenue							
Other Revenue							
P.A. Processing Fees	\$120.00	\$20.00	\$100.00	500.0%	\$130.00	(\$10.00)	(7.7%)
Total Other Revenue	\$120.00	\$20.00	\$100.00	500.0%	\$130.00	(\$10.00)	(7.7%)
Total Revenues	\$120.00	\$20.00	\$100.00	500.0%	\$130.00	(\$10.00)	(7.7%)
Expenses							
Payroll Expenses							
Regular Pay	\$749,624.00	\$771,373.00	(\$21,749.00)	(2.8%)	\$695,964.87	\$53,659.13	7.7%
Overtime Pay	\$83.00	\$383.00	(\$300.00)	(78.3%)	\$145.28	(\$62.28)	(42.9%)
Paid Time Off	\$108,137.00	\$105,530.00	\$2,607.00	2.5%	\$105,936.85	\$2,200.15	2.1%
Payroll Taxes	\$63,483.00	\$64,919.00	(\$1,436.00)	(2.2%)	\$58,000.78	\$5,482.22	9.5%
TCDRS Plan	\$81,494.00	\$83,342.00	(\$1,848.00)	(2.2%)	\$76,186.48	\$5,307.52	7.0%
Total Payroll Expenses	\$1,002,821.00	\$1,025,547.00	(\$22,726.00)	(2.2%)	\$936,234.26	\$66,586.74	7.1%
Operating Expenses							
Advertising	\$6,000.00	\$6,000.00	\$0.00	0.0%	\$6,000.00	\$0.00	0.0%
Business Licenses	\$250.00	\$430.00	(\$180.00)	(41.9%)	\$363.88	(\$113.88)	(31.3%)
Community Education	\$400.00	\$940.00	(\$540.00)	(57.4%)	\$400.00	\$0.00	0.0%
Computer Software	\$164,424.00	\$166,424.00	(\$2,000.00)	(1.2%)	\$160,642.43	\$3,781.57	2.4%
Computer Supplies/Non-Capital	\$400.00	\$400.00	\$0.00	0.0%	\$0.00	\$400.00	0.0%
Conferences - Fees, Travel, & Meals	\$4,354.00	\$5,056.00	(\$702.00)	(13.9%)	\$6,439.60	(\$2,085.60)	(32.4%)
Contracted Services	\$6,960.00	\$0.00	\$6,960.00	0.0%	\$0.00	\$6,960.00	0.0%
Dues/Subscriptions	\$775.00	\$775.00	\$0.00	0.0%	\$730.00	\$45.00	6.2%
Employee Recognition	\$900.00	\$900.00	\$0.00	0.0%	\$627.42	\$272.58	43.4%
Management Fees	\$112,200.00	\$134,100.00	(\$21,900.00)	(16.3%)	\$114,522.51	(\$2,322.51)	(2.0%)
Meeting Expenses	\$300.00	\$300.00	\$0.00	0.0%	\$0.00	\$300.00	0.0%
Mileage Reimbursements	\$150.00	\$150.00	\$0.00	0.0%	\$25.00	\$125.00	500.0%
Printing Services	\$250.00	\$508.00	(\$258.00)	(50.8%)	\$507.90	(\$257.90)	(50.8%)
Professional Fees	\$0.00	\$6,960.00	(\$6,960.00)	(100.0%)	\$6,122.00	(\$6,122.00)	(100.0%)
Small Equipment & Furniture	\$0.00	\$1,500.00	(\$1,500.00)	(100.0%)	\$0.00	\$0.00	0.0%
Telephones-Cellular	\$1,848.00	\$2,880.00	(\$1,032.00)	(35.8%)	\$2,426.10	(\$578.10)	(23.8%)
Training & Continuing Education	\$50.00	\$170.00	(\$120.00)	(70.6%)	\$129.00	(\$79.00)	(61.2%)
Total Operating Expenses	\$299,261.00	\$327,493.00	(\$28,232.00)	(8.6%)	\$298,935.84	\$325.16	0.1%
Indigent Care Expenses							
1115 Medicaid Waiver-Uncompensated Care	\$3,325,952.00	\$2,979,413.00	\$346,539.00	11.6%	\$2,437,486.49	\$888,465.51	36.5%
Specialty Healthcare Providers	\$1,932,568.00	\$1,895,150.00	\$37,418.00	2.0%	\$1,716,389.38	\$216,178.62	12.6%
Total Indigent Care Expenses	\$5,258,520.00	\$4,874,563.00	\$383,957.00	7.9%	\$4,153,875.87	\$1,104,644.13	26.6%
Total Expenses	\$6,560,602.00	\$6,227,603.00	\$332,999.00	5.3%	\$5,389,045.97	\$1,171,556.03	21.7%
Revenue over Expenditures	(\$6,560,482.00)	(\$6,227,583.00)	(\$332,899.00)	5.3%	(\$5,388,915.97)	(\$1,171,566.03)	21.7%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
004 - Radio / Tower System							
Revenue							
Other Revenue							
Interest Income	\$0.00	\$2,122.00	(\$2,122.00)	(100.0%)	\$2,141.69	(\$2,141.69)	(100.0%)
Interest Income-Capital Lease	\$44,402.00	\$50,420.00	(\$6,018.00)	(11.9%)	\$50,398.44	(\$5,996.44)	(11.9%)
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$48.00	(\$48.00)	(100.0%)
Inter Local 800 Mhz	\$329,996.00	\$180,000.00	\$149,996.00	83.3%	\$180,000.00	\$149,996.00	83.3%
VHF Project Revenue	\$0.00	\$130,420.00	(\$130,420.00)	(100.0%)	\$128,650.10	(\$128,650.10)	(100.0%)
Tower Contract Revenue	\$443,080.00	\$275,082.00	\$167,998.00	61.1%	\$299,433.05	\$143,646.95	48.0%
Gain/Loss on Sale of Assets	\$199,250.00	\$185,700.00	\$13,550.00	7.3%	\$273,100.00	(\$73,850.00)	(27.0%)
Total Other Revenue	\$1,016,728.00	\$823,744.00	\$192,984.00	23.4%	\$933,771.28	\$82,956.72	8.9%
Total Revenues	\$1,016,728.00	\$823,744.00	\$192,984.00	23.4%	\$933,771.28	\$82,956.72	8.9%
Expenses							
Payroll Expenses							
Regular Pay	\$421,659.00	\$358,256.00	\$63,403.00	17.7%	\$350,370.57	\$71,288.43	20.3%
Overtime Pay	\$6,075.00	\$4,876.00	\$1,199.00	24.6%	\$4,601.64	\$1,473.36	32.0%
Paid Time Off	\$64,964.00	\$54,153.00	\$10,811.00	20.0%	\$63,119.13	\$1,844.87	2.9%
Stipend Pay	\$18,600.00	\$21,000.00	(\$2,400.00)	(11.4%)	\$18,800.40	(\$200.40)	(1.1%)
Payroll Taxes	\$37,836.00	\$32,432.00	\$5,404.00	16.7%	\$34,416.56	\$3,419.44	9.9%
TCDRS Plan	\$48,573.00	\$41,636.00	\$6,937.00	16.7%	\$40,877.29	\$7,695.71	18.8%
Total Payroll Expenses	\$597,707.00	\$512,353.00	\$85,354.00	16.7%	\$512,185.59	\$85,521.41	16.7%
Operating Expenses							
Advertising	\$1,000.00	\$0.00	\$1,000.00	0.0%	\$0.00	\$1,000.00	0.0%
Computer Maintenance	\$242,000.00	\$242,000.00	\$0.00	0.0%	\$321,501.82	(\$79,501.82)	(24.7%)
Computer Software	\$68,250.00	\$80,776.00	(\$12,526.00)	(15.5%)	\$37,450.53	\$30,799.47	82.2%
Computer Supplies/Non-Capital	\$0.00	\$2,400.00	(\$2,400.00)	(100.0%)	\$0.00	\$0.00	0.0%
Conferences - Fees, Travel, & Meals	\$12,362.00	\$8,352.00	\$4,010.00	48.0%	\$10,046.02	\$2,315.98	23.1%
Contracted Services	\$295,638.00	\$0.00	\$295,638.00	0.0%	\$0.00	\$295,638.00	0.0%
Contractual Obligations-Other	\$4,428.00	\$70,560.00	(\$66,132.00)	(93.7%)	\$70,560.00	(\$66,132.00)	(93.7%)
Dues/Subscriptions	\$7,510.00	\$3,030.00	\$4,480.00	147.9%	\$1,970.75	\$5,539.25	281.1%
Employee Recognition	\$375.00	\$300.00	\$75.00	25.0%	\$0.00	\$375.00	0.0%
Equipment Rental	\$3,000.00	\$13,000.00	(\$10,000.00)	(76.9%)	\$11,322.54	(\$8,322.54)	(73.5%)
Fuel-Non-Auto	\$5,000.00	\$4,000.00	\$1,000.00	25.0%	\$5,279.15	(\$279.15)	(5.3%)
Maintenance & Repairs-Buildings	\$38,630.00	\$32,602.00	\$6,028.00	18.5%	\$29,742.05	\$8,887.95	29.9%
Maintenance-Equipment	\$386,468.00	\$443,414.00	(\$56,946.00)	(12.8%)	\$419,702.84	(\$33,234.84)	(7.9%)
Meals-Business and Travel	\$150.00	\$150.00	\$0.00	0.0%	\$38.00	\$112.00	294.7%
Mileage Reimbursements	\$200.00	\$110.00	\$90.00	81.8%	\$224.52	(\$24.52)	(10.9%)
Printing Services	\$1,098.00	\$1,098.00	\$0.00	0.0%	\$273.00	\$825.00	302.2%
Professional Fees	\$53,000.00	\$416,387.00	(\$363,387.00)	(87.3%)	\$418,750.82	(\$365,750.82)	(87.3%)
Radio Repairs-Outsourced	\$66,000.00	\$72,984.00	(\$6,984.00)	(9.6%)	\$66,048.81	(\$48.81)	(0.1%)
Radio-Parts	\$71,938.00	\$77,487.00	(\$5,549.00)	(7.2%)	\$66,121.25	\$5,816.75	8.8%
Radios	\$73,500.00	\$6,000.00	\$67,500.00	1,125.0%	\$1,500.00	\$72,000.00	4,800.0%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Repair-Equipment	\$10,300.00	\$4,800.00	\$5,500.00	114.6%	\$9,598.00	\$702.00	7.3%
Shop Tools	\$4,050.00	\$4,050.00	\$0.00	0.0%	\$748.49	\$3,301.51	441.1%
Shop Supplies	\$17,100.00	\$17,100.00	\$0.00	0.0%	\$15,253.55	\$1,846.45	12.1%
Small Equipment & Furniture	\$97,050.00	\$121,104.00	(\$24,054.00)	(19.9%)	\$115,475.06	(\$18,425.06)	(16.0%)
Station Supplies	\$0.00	\$1,500.00	(\$1,500.00)	(100.0%)	\$116.61	(\$116.61)	(100.0%)
Telephones-Cellular	\$4,080.00	\$3,756.00	\$324.00	8.6%	\$3,351.69	\$728.31	21.7%
Telephones-Service	\$7,200.00	\$7,200.00	\$0.00	0.0%	\$4,208.00	\$2,992.00	71.1%
Training & Continuing Education	\$28,000.00	\$31,675.00	(\$3,675.00)	(11.6%)	\$0.00	\$28,000.00	0.0%
Utilities	\$66,000.00	\$66,000.00	\$0.00	0.0%	\$58,347.24	\$7,652.76	13.1%
Vehicle-Batteries	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$1,046.60	\$453.40	43.3%
Total Operating Expenses	\$1,565,827.00	\$1,733,335.00	(\$167,508.00)	(9.7%)	\$1,668,677.34	(\$102,850.34)	(6.2%)
Capital Expenditures							
Capital Purchase-Land	\$750,000.00	\$0.00	\$750,000.00	0.0%	\$0.00	\$750,000.00	0.0%
Capital Purchase-Building/Improvements	\$0.00	\$900,000.00	(\$900,000.00)	(100.0%)	\$908,258.30	(\$908,258.30)	(100.0%)
Capital Purchase-Equipment	\$1,784,400.00	\$4,863,354.00	(\$3,078,954.00)	(63.3%)	\$6,014,398.14	(\$4,229,998.14)	(70.3%)
Capital Purchase-Site Improvements	\$0.00	\$0.00	\$0.00	0.0%	\$6,872.50	(\$6,872.50)	(100.0%)
Total Capital Expenditures	\$2,534,400.00	\$5,763,354.00	(\$3,228,954.00)	(56.0%)	\$6,929,528.94	(\$4,395,128.94)	(63.4%)
Total Expenses	\$4,697,934.00	\$8,009,042.00	(\$3,311,108.00)	(41.3%)	\$9,110,391.87	(\$4,412,457.87)	(48.4%)
Revenue over Expenditures	(\$3,681,206.00)	(\$7,185,298.00)	\$3,504,092.00	(48.8%)	(\$8,176,620.59)	\$4,495,414.59	(55.0%)

Montgomery County Hospital District						
2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
\$0.00	\$0.00	\$0.00	0.0%	\$1,170.33	(\$1,170.33)	(100.0%)
\$0.00	\$0.00	\$0.00	0.0%	\$1,170.33	(\$1,170.33)	(100.0%)
\$0.00	\$0.00	\$0.00	0.0%	\$1,170.33	(\$1,170.33)	(100.0%)
\$514,718.00	\$551,890.00	(\$37,172.00)	(6.7%)	\$563,915.38	(\$49,197.38)	(8.7%)
\$2,782.00	\$2,621.00	\$161.00	6.1%	\$4,370.90	(\$1,588.90)	(36.4%)
\$76,214.00	\$75,793.00	\$421.00	0.6%	\$81,189.51	(\$4,975.51)	(6.1%)
\$96.00	\$96.00	\$0.00	0.0%	\$84.00	\$12.00	14.3%
\$43,940.00	\$46,649.00	(\$2,709.00)	(5.8%)	\$47,273.88	(\$3,333.88)	(7.1%)
\$56,411.00	\$59,890.00	(\$3,479.00)	(5.8%)	\$61,559.07	(\$5,148.07)	(8.4%)
\$694,161.00	\$736,939.00	(\$42,778.00)	(5.8%)	\$758,392.74	(\$64,231.74)	(8.5%)
\$53,000.00	\$51,500.00	\$1,500.00	2.9%	\$48,500.00	\$4,500.00	9.3%
\$131,044.00	\$359,498.00	(\$228,454.00)	(63.5%)	\$306,646.45	(\$175,602.45)	(57.3%)
\$13,826.00	\$22,413.00	(\$8,587.00)	(38.3%)	\$13,147.11	\$678.89	5.2%
\$1,800.00	\$0.00	\$1,800.00	0.0%	\$0.00	\$1,800.00	0.0%
\$3,262.00	\$3,724.00	(\$462.00)	(12.4%)	\$3,752.00	(\$490.00)	(13.1%)
\$450.00	\$525.00	(\$75.00)	(14.3%)	\$525.00	(\$75.00)	(14.3%)
\$500.00	\$980.00	(\$480.00)	(49.0%)	\$667.23	(\$167.23)	(25.1%)
\$0.00	\$190.00	(\$190.00)	(100.0%)	\$99.86	(\$99.86)	(100.0%)
\$0.00	\$65.00	(\$65.00)	(100.0%)	\$65.00	(\$65.00)	(100.0%)
\$1,880.00	\$1,880.00	\$0.00	0.0%	\$605.62	\$1,274.38	210.4%
\$0.00	\$183,383.00	(\$183,383.00)	(100.0%)	\$51,152.70	(\$51,152.70)	(100.0%)
\$0.00	\$2,450.00	(\$2,450.00)	(100.0%)	\$591.18	(\$591.18)	(100.0%)
\$1,368.00	\$1,640.00	(\$272.00)	(16.6%)	\$1,565.19	(\$197.19)	(12.6%)
\$1,390.00	\$2,942.00	(\$1,552.00)	(52.8%)	\$2,304.00	(\$914.00)	(39.7%)
\$208,520.00	\$631,190.00	(\$422,670.00)	(67.0%)	\$429,621.34	(\$221,101.34)	(51.5%)
\$902,681.00	\$1,368,129.00	(\$465,448.00)	(34.0%)	\$1,188,014.08	(\$285,333.08)	(24.0%)
(\$902,681.00)	(\$1,368,129.00)	\$465,448.00	(34.0%)	(\$1,186,843.75)	\$284,162.75	(23.9%)

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
006 - Alarm							
Revenue							
Other Revenue							
Dispatch Fees	\$385,612.00	\$236,538.00	\$149,074.00	63.0%	\$254,494.00	\$131,118.00	51.5%
Total Other Revenue	\$385,612.00	\$236,538.00	\$149,074.00	63.0%	\$254,494.00	\$131,118.00	51.5%
Total Revenues	\$385,612.00	\$236,538.00	\$149,074.00	63.0%	\$254,494.00	\$131,118.00	51.5%
Expenses							
Payroll Expenses							
Regular Pay	\$2,120,958.00	\$2,006,802.00	\$114,156.00	5.7%	\$1,890,152.79	\$230,805.21	12.2%
Overtime Pay	\$135,791.00	\$171,305.00	(\$35,514.00)	(20.7%)	\$164,210.25	(\$28,419.25)	(17.3%)
Paid Time Off	\$290,001.00	\$295,358.00	(\$5,357.00)	(1.8%)	\$193,000.21	\$97,000.79	50.3%
Stipend Pay	\$45,960.00	\$50,488.00	(\$4,528.00)	(9.0%)	\$49,393.74	(\$3,433.74)	(7.0%)
Payroll Taxes	\$191,861.00	\$186,772.00	\$5,089.00	2.7%	\$168,721.38	\$23,139.62	13.7%
TCDRS Plan	\$246,307.00	\$239,775.00	\$6,532.00	2.7%	\$216,812.62	\$29,494.38	13.6%
Total Payroll Expenses	\$3,030,878.00	\$2,950,500.00	\$80,378.00	2.7%	\$2,682,290.99	\$348,587.01	13.0%
Operating Expenses							
Business Licenses	\$16,483.00	\$10,860.00	\$5,623.00	51.8%	\$9,608.09	\$6,874.91	71.6%
Computer Software	\$34,500.00	\$34,000.00	\$500.00	1.5%	\$35,000.00	(\$500.00)	(1.4%)
Computer Supplies/Non-Capital	\$5,955.00	\$3,800.00	\$2,155.00	56.7%	\$200.00	\$5,755.00	2,877.5%
Conferences - Fees, Travel, & Meals	\$17,281.00	\$15,676.00	\$1,605.00	10.2%	\$11,669.61	\$5,611.39	48.1%
Contracted Services	\$1,300.00	\$0.00	\$1,300.00	0.0%	\$0.00	\$1,300.00	0.0%
Customer Relations	\$1,000.00	\$1,000.00	\$0.00	0.0%	\$0.00	\$1,000.00	0.0%
Dues/Subscriptions	\$8,350.00	\$5,350.00	\$3,000.00	56.1%	\$7,585.99	\$764.01	10.1%
Employee Recognition	\$4,900.00	\$3,843.00	\$1,057.00	27.5%	\$2,719.96	\$2,180.04	80.1%
Meeting Expenses	\$3,100.00	\$1,043.00	\$2,057.00	197.2%	\$788.54	\$2,311.46	293.1%
Mileage Reimbursements	\$300.00	\$300.00	\$0.00	0.0%	\$123.94	\$176.06	142.1%
Professional Fees	\$0.00	\$1,300.00	(\$1,300.00)	(100.0%)	\$0.00	\$0.00	0.0%
Small Equipment & Furniture	\$10,800.00	\$15,265.00	(\$4,465.00)	(29.2%)	\$3,567.63	\$7,232.37	202.7%
Telephones-Cellular	\$2,064.00	\$2,424.00	(\$360.00)	(14.9%)	\$1,995.72	\$68.28	3.4%
Training & Continuing Education	\$9,320.00	\$6,904.00	\$2,416.00	35.0%	\$2,856.78	\$6,463.22	226.2%
Total Operating Expenses	\$115,353.00	\$101,765.00	\$13,588.00	13.4%	\$76,116.26	\$39,236.74	51.5%
Total Expenses	\$3,146,231.00	\$3,052,265.00	\$93,966.00	3.1%	\$2,758,407.25	\$387,823.75	14.1%
Revenue over Expenditures	(\$2,760,619.00)	(\$2,815,727.00)	\$55,108.00	(2.0%)	(\$2,503,913.25)	(\$256,705.75)	10.3%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
007 - EMS							
Revenue							
EMS Net Revenue							
Advanced Life Support Revenue	\$58,824,083.00	\$56,495,860.00	\$2,328,223.00	4.1%	\$56,000,966.24	\$2,823,116.76	5.0%
Basic Life Support Revenue	\$10,513,735.00	\$9,633,326.00	\$880,409.00	9.1%	\$9,895,158.16	\$618,576.84	6.3%
Transfer Service Fees	\$8,052.00	\$12,000.00	(\$3,948.00)	(32.9%)	\$10,990.35	(\$2,938.35)	(26.7%)
Non-Transport Fees	\$425,320.00	\$394,320.00	\$31,000.00	7.9%	\$403,591.23	\$21,728.77	5.4%
Contractual Allowance	(\$22,940,767.00)	(\$22,145,674.00)	(\$795,093.00)	3.6%	(\$21,868,456.39)	(\$1,072,310.61)	4.9%
Charity Care	(\$13,933,306.00)	(\$13,264,786.00)	(\$668,520.00)	5.0%	(\$13,236,180.75)	(\$697,125.25)	5.3%
Provision for Bad Debt	(\$2,532,692.00)	(\$3,080,041.00)	\$547,349.00	(17.8%)	(\$2,577,508.66)	\$44,816.66	(1.7%)
Recovery of Bad Debt	\$111,000.00	\$259,708.00	(\$148,708.00)	(57.3%)	\$154,799.02	(\$43,799.02)	(28.3%)
Total EMS Net Revenue	\$30,475,425.00	\$28,304,713.00	\$2,170,712.00	7.7%	\$28,783,359.20	\$1,692,065.80	5.9%
Other Revenue							
Interest Income	\$4,800.00	\$1,200.00	\$3,600.00	300.0%	\$3,903.71	\$896.29	23.0%
Miscellaneous Income	\$9,660.00	\$9,660.00	\$0.00	0.0%	\$4,830.00	\$4,830.00	100.0%
Stand-By Fees	\$194,532.00	\$130,800.00	\$63,732.00	48.7%	\$174,397.39	\$20,134.61	11.5%
Ambulance Supplemental Payment Program	\$1,000,000.00	\$1,000,000.00	\$0.00	0.0%	\$943,964.00	\$56,036.00	5.9%
Total Other Revenue	\$1,208,992.00	\$1,141,660.00	\$67,332.00	5.9%	\$1,127,095.10	\$81,896.90	7.3%
Total Revenues	\$31,684,417.00	\$29,446,373.00	\$2,238,044.00	7.6%	\$29,910,454.30	\$1,773,962.70	5.9%
Expenses							
Payroll Expenses							
Regular Pay	\$22,980,867.00	\$22,335,080.00	\$645,787.00	2.9%	\$21,720,411.16	\$1,260,455.84	5.8%
Overtime Pay	\$3,394,314.00	\$3,396,836.00	(\$2,522.00)	(0.1%)	\$3,180,669.97	\$213,644.03	6.7%
Paid Time Off	\$2,419,702.00	\$2,168,232.00	\$251,470.00	11.6%	\$2,238,424.15	\$181,277.85	8.1%
Stipend Pay	\$196,290.00	\$196,290.00	\$0.00	0.0%	\$98,928.33	\$97,361.67	98.4%
Payroll Taxes	\$2,090,180.00	\$2,029,531.00	\$60,649.00	3.0%	\$1,972,352.99	\$117,827.01	6.0%
TCDRS Plan	\$2,729,443.00	\$2,650,148.00	\$79,295.00	3.0%	\$2,574,453.42	\$154,989.58	6.0%
Total Payroll Expenses	\$33,810,796.00	\$32,776,117.00	\$1,034,679.00	3.2%	\$31,785,240.02	\$2,025,555.98	6.4%
Operating Expenses							
Books/Materials	\$1,500.00	\$2,000.00	(\$500.00)	(25.0%)	\$1,729.73	(\$229.73)	(13.3%)
Business Licenses	\$400.00	\$200.00	\$200.00	100.0%	\$572.00	(\$172.00)	(30.1%)
Computer Software	\$6,500.00	\$6,500.00	\$0.00	0.0%	\$1,416.98	\$5,083.02	358.7%
Conferences - Fees, Travel, & Meals	\$46,357.00	\$59,953.00	(\$13,596.00)	(22.7%)	\$35,746.38	\$10,610.62	29.7%
Contracted Services	\$90,000.00	\$0.00	\$90,000.00	0.0%	\$0.00	\$90,000.00	0.0%
Contractual Obligations-Other	\$0.00	\$13,300.00	(\$13,300.00)	(100.0%)	\$20,860.00	(\$20,860.00)	(100.0%)
Customer Property Damage	\$2,000.00	\$840.00	\$1,160.00	138.1%	\$1,836.00	\$164.00	8.9%
Customer Relations	\$82,600.00	\$72,000.00	\$10,600.00	14.7%	\$70,562.68	\$12,037.32	17.1%
Dues/Subscriptions	\$8,580.00	\$25,430.00	(\$16,850.00)	(66.3%)	\$3,807.92	\$4,772.08	125.3%
Employee Recognition	\$43,075.00	\$41,650.00	\$1,425.00	3.4%	\$35,120.57	\$7,954.43	22.6%
Meals-Business and Travel	\$1,100.00	\$1,650.00	(\$550.00)	(33.3%)	\$450.00	\$650.00	144.4%
Meeting Expenses	\$5,300.00	\$10,300.00	(\$5,000.00)	(48.5%)	\$7,073.89	(\$1,773.89)	(25.1%)

Montgomery County Hospital District

					YTD Actual June 30+ Remaining Budget		
	2026 Budget	2025 Budget	Change	Percent Change		Change	Percent Change
Mileage Reimbursements	\$2,400.00	\$3,000.00	(\$600.00)	(20.0%)	\$2,188.47	\$211.53	9.7%
Printing Services	\$800.00	\$4,477.00	(\$3,677.00)	(82.1%)	\$3,766.49	(\$2,966.49)	(78.8%)
Professional Fees	\$0.00	\$121,000.00	(\$121,000.00)	(100.0%)	\$63,183.84	(\$63,183.84)	(100.0%)
Recruit/Investigate	\$6,000.00	\$10,000.00	(\$4,000.00)	(40.0%)	\$7,208.21	(\$1,208.21)	(16.8%)
Small Equipment & Furniture	\$0.00	\$398.00	(\$398.00)	(100.0%)	\$397.86	(\$397.86)	(100.0%)
Special Events Supplies	\$600.00	\$600.00	\$0.00	0.0%	\$339.50	\$260.50	76.7%
Telephones-Cellular	\$14,436.00	\$16,272.00	(\$1,836.00)	(11.3%)	\$14,750.22	(\$314.22)	(2.1%)
Training & Continuing Education	\$168,499.00	\$171,773.00	(\$3,274.00)	(1.9%)	\$53,419.54	\$115,079.46	215.4%
Travel Expenses	\$15,860.00	\$15,860.00	\$0.00	0.0%	\$7,653.88	\$8,206.12	107.2%
Uniforms	\$298,100.00	\$329,673.00	(\$31,573.00)	(9.6%)	\$219,019.54	\$79,080.46	36.1%
Total Operating Expenses	<u>\$794,107.00</u>	<u>\$906,876.00</u>	<u>(\$112,769.00)</u>	<u>(12.4%)</u>	<u>\$551,103.70</u>	<u>\$243,003.30</u>	<u>44.1%</u>
Total Expenses	<u>\$34,604,903.00</u>	<u>\$33,682,993.00</u>	<u>\$921,910.00</u>	<u>2.7%</u>	<u>\$32,336,343.72</u>	<u>\$2,268,559.28</u>	<u>7.0%</u>
Revenue over Expeditures	<u>(\$2,920,486.00)</u>	<u>(\$4,236,620.00)</u>	<u>\$1,316,134.00</u>	<u>(31.1%)</u>	<u>(\$2,425,889.42)</u>	<u>(\$494,596.58)</u>	<u>20.4%</u>

	Montgomery County Hospital District						
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
008 - Materials Management							
Revenue							
Other Revenue							
Interest Income-Capital Lease	\$4,092.00	\$4,872.00	(\$780.00)	(16.0%)	\$4,745.11	(\$653.11)	(13.8%)
Contract Revenue	\$42,956.00	\$73,856.00	(\$30,900.00)	(41.8%)	\$6,272.33	\$36,683.67	584.8%
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	0.0%	\$4,000.00	(\$4,000.00)	(100.0%)
Total Other Revenue	\$47,048.00	\$78,728.00	(\$31,680.00)	(40.2%)	\$15,017.44	\$32,030.56	213.3%
Total Revenues	\$47,048.00	\$78,728.00	(\$31,680.00)	(40.2%)	\$15,017.44	\$32,030.56	213.3%
Expenses							
Payroll Expenses							
Regular Pay	\$397,971.00	\$405,016.00	(\$7,045.00)	(1.7%)	\$392,564.99	\$5,406.01	1.4%
Overtime Pay	\$1,093.00	\$889.00	\$204.00	22.9%	\$844.89	\$248.11	29.4%
Paid Time Off	\$57,339.00	\$57,033.00	\$306.00	0.5%	\$59,972.91	(\$2,633.91)	(4.4%)
Payroll Taxes	\$33,774.00	\$34,256.00	(\$482.00)	(1.4%)	\$32,721.02	\$1,052.98	3.2%
TCDRS Plan	\$43,361.00	\$43,978.00	(\$617.00)	(1.4%)	\$43,071.55	\$289.45	0.7%
Total Payroll Expenses	\$533,538.00	\$541,172.00	(\$7,634.00)	(1.4%)	\$529,175.36	\$4,362.64	0.8%
Operating Expenses							
Bio-Waste Removal	\$50,400.00	\$49,452.00	\$948.00	1.9%	\$51,735.18	(\$1,335.18)	(2.6%)
Computer Software	\$7,200.00	\$7,200.00	\$0.00	0.0%	\$0.00	\$7,200.00	0.0%
Disposable Linen	\$67,956.00	\$74,124.00	(\$6,168.00)	(8.3%)	\$67,161.20	\$794.80	1.2%
Disposable Medical Supplies	\$1,748,700.00	\$2,043,998.00	(\$295,298.00)	(14.4%)	\$1,760,079.22	(\$11,379.22)	(0.6%)
Dues/Subscriptions	\$0.00	\$0.00	\$0.00	0.0%	\$179.00	(\$179.00)	(100.0%)
Durable Medical Equipment	\$838,419.00	\$817,179.00	\$21,240.00	2.6%	\$782,787.71	\$55,631.29	7.1%
Employee Recognition	\$600.00	\$600.00	\$0.00	0.0%	\$600.00	\$0.00	0.0%
Interest Expense	\$42,163.00	\$61,401.00	(\$19,238.00)	(31.3%)	\$61,401.44	(\$19,238.44)	(31.3%)
Maintenance-Equipment	\$311,900.00	\$99,500.00	\$212,400.00	213.5%	\$6,162.00	\$305,738.00	4,961.7%
Office Supplies	\$6,300.00	\$15,509.00	(\$9,209.00)	(59.4%)	\$10,531.06	(\$4,231.06)	(40.2%)
Oxygen & Gases	\$100,800.00	\$98,916.00	\$1,884.00	1.9%	\$97,114.07	\$3,685.93	3.8%
Postage	\$27,082.00	\$27,082.00	\$0.00	0.0%	\$28,667.52	(\$1,585.52)	(5.5%)
Printing Services	\$5,135.00	\$5,635.00	(\$500.00)	(8.9%)	\$4,643.46	\$491.54	10.6%
Repair-Equipment	\$32,700.00	\$73,400.00	(\$40,700.00)	(55.4%)	\$49,055.43	(\$16,355.43)	(33.3%)
Shop Supplies	\$0.00	\$0.00	\$0.00	0.0%	\$20.82	(\$20.82)	(100.0%)
Small Equipment & Furniture	\$54,813.00	\$16,370.00	\$38,443.00	234.8%	\$4,705.65	\$50,107.35	1,064.8%
Station Supplies	\$73,620.00	\$52,128.00	\$21,492.00	41.2%	\$61,407.12	\$12,212.88	19.9%
Supplemental Food	\$4,440.00	\$3,000.00	\$1,440.00	48.0%	\$473.35	\$3,966.65	838.0%
Telephones-Cellular	\$2,388.00	\$2,460.00	(\$72.00)	(2.9%)	\$2,403.90	(\$15.90)	(0.7%)
Training & Continuing Education	\$0.00	\$0.00	\$0.00	0.0%	\$365.00	(\$365.00)	(100.0%)
Uniforms	\$17,975.00	\$19,808.00	(\$1,833.00)	(9.3%)	\$8,360.27	\$9,614.73	115.0%
Total Operating Expenses	\$3,392,591.00	\$3,467,762.00	(\$75,171.00)	(2.2%)	\$2,997,853.40	\$394,737.60	13.2%
Capital Expenditures							
Capital Purchase-Equipment	\$654,214.00	\$1,413,274.00	(\$759,060.00)	(53.7%)	\$850,405.20	(\$196,191.20)	(23.1%)

	Montgomery County Hospital District						
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Total Capital Expenditures	\$654,214.00	\$1,413,274.00	(\$759,060.00)	(53.7%)	\$850,405.20	(\$196,191.20)	(23.1%)
Total Expenses	\$4,580,343.00	\$5,422,208.00	(\$841,865.00)	(15.5%)	\$4,377,433.96	\$202,909.04	4.6%
Revenue over Expenditures	(\$4,533,295.00)	(\$5,343,480.00)	\$810,185.00	(15.2%)	(\$4,362,416.52)	(\$170,878.48)	3.9%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
009 - Clinical Services							
Revenue							
Other Revenue							
Miscellaneous Income	\$5,985.00	\$12,000.00	(\$6,015.00)	(50.1%)	\$780.20	\$5,204.80	667.1%
Education/Training Revenue	\$182,448.00	\$226,250.00	(\$43,802.00)	(19.4%)	\$202,257.76	(\$19,809.76)	(9.8%)
Total Other Revenue	\$188,433.00	\$238,250.00	(\$49,817.00)	(20.9%)	\$203,037.96	(\$14,604.96)	(7.2%)
Total Revenues	\$188,433.00	\$238,250.00	(\$49,817.00)	(20.9%)	\$203,037.96	(\$14,604.96)	(7.2%)
Expenses							
Payroll Expenses							
Regular Pay	\$721,762.00	\$678,165.00	\$43,597.00	6.4%	\$695,426.03	\$26,335.97	3.8%
Overtime Pay	\$40,701.00	\$44,400.00	(\$3,699.00)	(8.3%)	\$29,266.03	\$11,434.97	39.1%
Paid Time Off	\$99,063.00	\$86,927.00	\$12,136.00	14.0%	\$64,343.72	\$34,719.28	54.0%
Stipend Pay	\$18,252.00	\$18,300.00	(\$48.00)	(0.3%)	\$17,205.00	\$1,047.00	6.1%
Payroll Taxes	\$57,350.00	\$61,256.00	(\$3,906.00)	(6.4%)	\$54,977.98	\$2,372.02	4.3%
TCDRS Plan	\$78,972.00	\$78,640.00	\$332.00	0.4%	\$71,200.39	\$7,771.61	10.9%
Total Payroll Expenses	\$1,016,100.00	\$967,688.00	\$48,412.00	5.0%	\$932,419.15	\$83,680.85	9.0%
Operating Expenses							
Credit Card Processing Fee	\$6,000.00	\$8,000.00	(\$2,000.00)	(25.0%)	\$11,385.92	(\$5,385.92)	(47.3%)
Books/Materials	\$255,898.00	\$200,586.00	\$55,312.00	27.6%	\$120,959.80	\$134,938.20	111.6%
Business Licenses	\$21,060.00	\$16,920.00	\$4,140.00	24.5%	\$8,712.00	\$12,348.00	141.7%
Community Education	\$1,700.00	\$1,700.00	\$0.00	0.0%	\$523.00	\$1,177.00	225.0%
Computer Software	\$38,010.00	\$35,925.00	\$2,085.00	5.8%	\$32,470.64	\$5,539.36	17.1%
Conferences - Fees, Travel, & Meals	\$36,308.00	\$35,272.00	\$1,036.00	2.9%	\$24,886.87	\$11,421.13	45.9%
Contracted Services	\$20,000.00	\$0.00	\$20,000.00	0.0%	\$0.00	\$20,000.00	0.0%
Customer Relations	\$1,800.00	\$1,600.00	\$200.00	12.5%	\$1,135.14	\$664.86	58.6%
Drug Supplies	\$460,225.00	\$425,316.00	\$34,909.00	8.2%	\$394,664.90	\$65,560.10	16.6%
Dues/Subscriptions	\$48,725.00	\$39,285.00	\$9,440.00	24.0%	\$35,130.38	\$13,594.62	38.7%
Durable Medical Equipment	\$0.00	\$0.00	\$0.00	0.0%	\$191.00	(\$191.00)	(100.0%)
Employee Recognition	\$9,775.00	\$7,300.00	\$2,475.00	33.9%	\$7,311.28	\$2,463.72	33.7%
Meeting Expenses	\$25,000.00	\$23,600.00	\$1,400.00	5.9%	\$20,477.09	\$4,522.91	22.1%
Office Supplies	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$820.00	\$680.00	82.9%
Printing Services	\$1,950.00	\$10,497.00	(\$8,547.00)	(81.4%)	\$1,052.66	\$897.34	85.2%
Professional Fees	\$275,288.00	\$219,200.00	\$56,088.00	25.6%	\$213,600.00	\$61,688.00	28.9%
Small Equipment & Furniture	\$23,125.00	\$4,651.00	\$18,474.00	397.2%	\$1,002.00	\$22,123.00	2,207.9%
Telephones-Cellular	\$3,648.00	\$3,411.00	\$237.00	6.9%	\$3,350.34	\$297.66	8.9%
Training & Continuing Education	\$146,367.00	\$177,621.00	(\$31,254.00)	(17.6%)	\$176,165.78	(\$29,798.78)	(16.9%)
Travel Expenses	\$5,200.00	\$5,200.00	\$0.00	0.0%	\$612.16	\$4,587.84	749.5%
Total Operating Expenses	\$1,381,579.00	\$1,217,584.00	\$163,995.00	13.5%	\$1,054,450.96	\$327,128.04	31.0%
Capital Expenditures							
Capital Purchase-Equipment	\$49,350.00	\$0.00	\$49,350.00	0.0%	\$0.00	\$49,350.00	0.0%
Total Capital Expenditures	\$49,350.00	\$0.00	\$49,350.00	0.0%	\$0.00	\$49,350.00	0.0%

	Montgomery County Hospital District						
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Total Expenses	\$2,447,029.00	\$2,185,272.00	\$261,757.00	12.0%	\$1,986,870.11	\$460,158.89	23.2%
Revenue over Expenditures	(\$2,258,596.00)	(\$1,947,022.00)	(\$311,574.00)	16.0%	(\$1,783,832.15)	(\$474,763.85)	26.6%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
010 - Fleet							
Revenue							
Other Revenue							
Miscellaneous Income	\$63,480.00	\$63,480.00	\$0.00	0.0%	\$122,771.61	(\$59,291.61)	(48.3%)
Proceeds from Capital Lease	\$214,000.00	\$195,578.00	\$18,422.00	9.4%	\$114,863.07	\$99,136.93	86.3%
EMS-Trauma Fund Income	\$30,000.00	\$30,000.00	\$0.00	0.0%	\$39,104.00	(\$9,104.00)	(23.3%)
Gain/Loss on Sale of Assets	\$92,500.00	\$284,500.00	(\$192,000.00)	(67.5%)	\$65,600.00	\$26,900.00	41.0%
Total Other Revenue	\$399,980.00	\$573,558.00	(\$173,578.00)	(30.3%)	\$342,338.68	\$57,641.32	16.8%
Total Revenues	\$399,980.00	\$573,558.00	(\$173,578.00)	(30.3%)	\$342,338.68	\$57,641.32	16.8%
Expenses							
Payroll Expenses							
Regular Pay	\$539,026.00	\$541,898.00	(\$2,872.00)	(0.5%)	\$524,784.78	\$14,241.22	2.7%
Overtime Pay	\$12,530.00	\$12,702.00	(\$172.00)	(1.4%)	\$17,139.97	(\$4,609.97)	(26.9%)
Paid Time Off	\$81,833.00	\$75,317.00	\$6,516.00	8.7%	\$79,664.98	\$2,168.02	2.7%
Stipend Pay	\$12,792.00	\$12,792.00	\$0.00	0.0%	\$11,670.60	\$1,121.40	9.6%
Payroll Taxes	\$47,815.00	\$47,560.00	\$255.00	0.5%	\$44,923.38	\$2,891.62	6.4%
TCDRS Plan	\$61,387.00	\$61,058.00	\$329.00	0.5%	\$59,505.33	\$1,881.67	3.2%
Total Payroll Expenses	\$755,383.00	\$751,327.00	\$4,056.00	0.5%	\$737,689.04	\$17,693.96	2.4%
Operating Expenses							
Accident Repair	\$60,000.00	\$48,978.00	\$11,022.00	22.5%	\$67,878.01	(\$7,878.01)	(11.6%)
Books/Materials	\$0.00	\$600.00	(\$600.00)	(100.0%)	\$526.11	(\$526.11)	(100.0%)
Capital Lease Expense	\$275,971.00	\$258,387.00	\$17,584.00	6.8%	\$290,811.68	(\$14,840.68)	(5.1%)
Capital Lease Interest Expense	\$27,661.00	\$31,085.00	(\$3,424.00)	(11.0%)	\$28,746.76	(\$1,085.76)	(3.8%)
Computer Software	\$10,000.00	\$10,000.00	\$0.00	0.0%	\$300.61	\$9,699.39	3,226.6%
Computer Supplies/Non-Capital	\$0.00	\$0.00	\$0.00	0.0%	\$79.90	(\$79.90)	(100.0%)
Conferences - Fees, Travel, & Meals	\$10,675.00	\$9,038.00	\$1,637.00	18.1%	\$7,258.17	\$3,416.83	47.1%
Dues/Subscriptions	\$10,600.00	\$10,100.00	\$500.00	5.0%	\$4,545.00	\$6,055.00	133.2%
Employee Recognition	\$600.00	\$600.00	\$0.00	0.0%	\$685.00	(\$85.00)	(12.4%)
Equipment Rental	\$0.00	\$300.00	(\$300.00)	(100.0%)	\$269.24	(\$269.24)	(100.0%)
Vehicle-Fluids & Additives	\$39,504.00	\$39,504.00	\$0.00	0.0%	\$28,298.91	\$11,205.09	39.6%
Fuel-Auto	\$1,172,352.00	\$1,657,478.00	(\$485,126.00)	(29.3%)	\$1,072,104.90	\$100,247.10	9.4%
Hazardous Waste Removal	\$2,400.00	\$2,400.00	\$0.00	0.0%	\$1,437.50	\$962.50	67.0%
Laundry Service & Purchase	\$2,100.00	\$2,100.00	\$0.00	0.0%	\$1,928.55	\$171.45	8.9%
Maintenance-Equipment	\$119,500.00	\$115,812.00	\$3,688.00	3.2%	\$107,686.53	\$11,813.47	11.0%
Meeting Expenses	\$400.00	\$400.00	\$0.00	0.0%	\$140.93	\$259.07	183.8%
Mileage Reimbursements	\$2,100.00	\$1,500.00	\$600.00	40.0%	\$1,084.53	\$1,015.47	93.6%
Vehicle-Oil & Lubricants	\$51,075.00	\$39,000.00	\$12,075.00	31.0%	\$48,648.51	\$2,426.49	5.0%
Oxygen & Gases	\$125.00	\$125.00	\$0.00	0.0%	\$0.00	\$125.00	0.0%
Professional Fees	\$0.00	\$40,000.00	(\$40,000.00)	(100.0%)	\$40,540.00	(\$40,540.00)	(100.0%)
Repair-Equipment	\$7,020.00	\$7,020.00	\$0.00	0.0%	\$5,104.06	\$1,915.94	37.5%
Shop Tools	\$6,660.00	\$6,950.00	(\$290.00)	(4.2%)	\$7,225.94	(\$565.94)	(7.8%)
Shop Supplies	\$19,620.00	\$19,650.00	(\$30.00)	(0.2%)	\$13,647.45	\$5,972.55	43.8%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Small Equipment & Furniture	\$36,380.00	\$65,341.00	(\$28,961.00)	(44.3%)	\$15,640.80	\$20,739.20	132.6%
Telephones-Cellular	\$2,340.00	\$2,388.00	(\$48.00)	(2.0%)	\$2,395.93	(\$55.93)	(2.3%)
Training & Continuing Education	\$2,850.00	\$2,850.00	\$0.00	0.0%	\$1,277.50	\$1,572.50	123.1%
Travel Expenses	\$6,600.00	\$6,600.00	\$0.00	0.0%	\$5,985.00	\$615.00	10.3%
Vehicle-Batteries	\$36,000.00	\$39,000.00	(\$3,000.00)	(7.7%)	\$38,592.98	(\$2,592.98)	(6.7%)
Vehicle-Outside Services	\$23,250.00	\$30,000.00	(\$6,750.00)	(22.5%)	\$19,017.40	\$4,232.60	22.3%
Vehicle-Parts	\$702,000.00	\$803,355.00	(\$101,355.00)	(12.6%)	\$660,500.95	\$41,499.05	6.3%
Vehicle-Registration	\$2,496.00	\$2,496.00	\$0.00	0.0%	\$1,485.25	\$1,010.75	68.1%
Vehicle-Tires	\$86,400.00	\$88,500.00	(\$2,100.00)	(2.4%)	\$74,835.50	\$11,564.50	15.5%
Vehicle-Towing	\$12,000.00	\$11,400.00	\$600.00	5.3%	\$12,025.30	(\$25.30)	(0.2%)
Total Operating Expenses	\$2,728,679.00	\$3,352,957.00	(\$624,278.00)	(18.6%)	\$2,560,704.90	\$167,974.10	6.6%
Capital Expenditures							
Capital Purchase-Equipment	\$56,500.00	\$118,500.00	(\$62,000.00)	(52.3%)	\$97,753.90	(\$41,253.90)	(42.2%)
Capital Purchase-Vehicles	\$4,252,400.00	\$6,430,887.00	(\$2,178,487.00)	(33.9%)	\$5,809,300.00	(\$1,556,900.00)	(26.8%)
Capital Purchase-Leases	\$214,000.00	\$195,578.00	\$18,422.00	9.4%	\$114,863.07	\$99,136.93	86.3%
Total Capital Expenditures	\$4,522,900.00	\$6,744,965.00	(\$2,222,065.00)	(32.9%)	\$6,021,916.97	(\$1,499,016.97)	(24.9%)
Total Expenses	\$8,006,962.00	\$10,849,249.00	(\$2,842,287.00)	(26.2%)	\$9,320,310.91	(\$1,313,348.91)	(14.1%)
Revenue over Expenditures	(\$7,606,982.00)	(\$10,275,691.00)	\$2,668,709.00	(26.0%)	(\$8,977,972.23)	\$1,370,990.23	(15.3%)

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
011 - EMS Billing							
Expenses							
Payroll Expenses							
Regular Pay	\$1,011,014.00	\$1,022,073.00	(\$11,059.00)	(1.1%)	\$1,002,701.27	\$8,312.73	0.8%
Overtime Pay	\$38,301.00	\$39,109.00	(\$808.00)	(2.1%)	\$40,705.64	(\$2,404.64)	(5.9%)
Paid Time Off	\$139,665.00	\$135,202.00	\$4,463.00	3.3%	\$135,457.35	\$4,207.65	3.1%
Stipend Pay	\$3,816.00	\$5,196.00	(\$1,380.00)	(26.6%)	\$4,519.00	(\$703.00)	(15.6%)
Payroll Taxes	\$88,268.00	\$88,917.00	(\$649.00)	(0.7%)	\$83,855.19	\$4,412.81	5.3%
TCDRS Plan	\$113,314.00	\$114,153.00	(\$839.00)	(0.7%)	\$112,411.35	\$902.65	0.8%
Total Payroll Expenses	\$1,394,378.00	\$1,404,650.00	(\$10,272.00)	(0.7%)	\$1,379,649.80	\$14,728.20	1.1%
Operating Expenses							
Credit Card Processing Fee	\$50,472.00	\$37,860.00	\$12,612.00	33.3%	\$45,430.75	\$5,041.25	11.1%
Books/Materials	\$1,190.00	\$1,260.00	(\$70.00)	(5.6%)	\$1,260.00	(\$70.00)	(5.6%)
Capital IT Subscription Assets Interest Expense	\$0.00	\$9,244.00	(\$9,244.00)	(100.0%)	\$9,243.66	(\$9,243.66)	(100.0%)
Collection Fees	\$39,600.00	\$41,100.00	(\$1,500.00)	(3.6%)	\$38,926.43	\$673.57	1.7%
Computer Software	\$152,869.00	\$234,500.00	(\$81,631.00)	(34.8%)	\$92,075.00	\$60,794.00	66.0%
Conferences - Fees, Travel, & Meals	\$9,155.00	\$13,336.00	(\$4,181.00)	(31.4%)	\$4,550.00	\$4,605.00	101.2%
Contracted Services	\$329,148.00	\$0.00	\$329,148.00	0.0%	\$0.00	\$329,148.00	0.0%
Dues/Subscriptions	\$710.00	\$710.00	\$0.00	0.0%	\$710.00	\$0.00	0.0%
Employee Recognition	\$1,200.00	\$1,275.00	(\$75.00)	(5.9%)	\$0.00	\$1,200.00	0.0%
Meeting Expenses	\$2,040.00	\$2,160.00	(\$120.00)	(5.6%)	\$883.14	\$1,156.86	131.0%
Professional Fees	\$0.00	\$316,054.00	(\$316,054.00)	(100.0%)	\$332,251.21	(\$332,251.21)	(100.0%)
Small Equipment & Furniture	\$2,008.00	\$1,380.00	\$628.00	45.5%	\$200.00	\$1,808.00	904.0%
Telephones-Cellular	\$864.00	\$984.00	(\$120.00)	(12.2%)	\$961.56	(\$97.56)	(10.1%)
Training & Continuing Education	\$4,875.00	\$6,054.00	(\$1,179.00)	(19.5%)	\$5,730.00	(\$855.00)	(14.9%)
Total Operating Expenses	\$594,131.00	\$665,917.00	(\$71,786.00)	(10.8%)	\$532,221.75	\$61,909.25	11.6%
Total Expenses	\$1,988,509.00	\$2,070,567.00	(\$82,058.00)	(4.0%)	\$1,911,871.55	\$76,637.45	4.0%
Revenue over Expenditures	(\$1,988,509.00)	(\$2,070,567.00)	\$82,058.00	(4.0%)	(\$1,911,871.55)	(\$76,637.45)	4.0%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
015 - Information Technology							
Revenue							
Other Revenue							
Miscellaneous Income	\$2,137.00	\$637.00	\$1,500.00	235.5%	\$3,336.00	(\$1,199.00)	(35.9%)
Contract Revenue	\$166,495.00	\$160,000.00	\$6,495.00	4.1%	\$128,551.56	\$37,943.44	29.5%
MDC Revenue-First Responders	\$90,150.00	\$90,150.00	\$0.00	0.0%	\$97,663.00	(\$7,513.00)	(7.7%)
Total Other Revenue	\$258,782.00	\$250,787.00	\$7,995.00	3.2%	\$229,550.56	\$29,231.44	12.7%
Total Revenues	\$258,782.00	\$250,787.00	\$7,995.00	3.2%	\$229,550.56	\$29,231.44	12.7%
Expenses							
Payroll Expenses							
Regular Pay	\$678,185.00	\$608,756.00	\$69,429.00	11.4%	\$544,305.11	\$133,879.89	24.6%
Overtime Pay	\$2,573.00	\$1,773.00	\$800.00	45.1%	\$2,028.51	\$544.49	26.8%
Paid Time Off	\$108,496.00	\$92,284.00	\$16,212.00	17.6%	\$86,275.69	\$22,220.31	25.8%
Stipend Pay	\$20,508.00	\$13,308.00	\$7,200.00	54.1%	\$15,178.80	\$5,329.20	35.1%
Payroll Taxes	\$59,923.00	\$52,992.00	\$6,931.00	13.1%	\$47,121.34	\$12,801.66	27.2%
TCDRS Plan	\$76,926.00	\$68,030.00	\$8,896.00	13.1%	\$60,299.38	\$16,626.62	27.6%
Total Payroll Expenses	\$946,611.00	\$837,143.00	\$109,468.00	13.1%	\$755,208.83	\$191,402.17	25.3%
Operating Expenses							
Books/Materials	\$150.00	\$100.00	\$50.00	50.0%	\$0.00	\$150.00	0.0%
Business Licenses	\$21,730.00	\$24,655.00	(\$2,925.00)	(11.9%)	\$4,829.00	\$16,901.00	350.0%
Capital Lease Interest Expense	\$7,784.00	\$0.00	\$7,784.00	0.0%	\$8,212.81	(\$428.81)	(5.2%)
Computer Maintenance	\$617,300.00	\$576,201.00	\$41,099.00	7.1%	\$456,861.93	\$160,438.07	35.1%
Computer Software	\$642,625.00	\$585,619.00	\$57,006.00	9.7%	\$637,339.67	\$5,285.33	0.8%
Computer Software-MDC First Responder	\$56,100.00	\$52,100.00	\$4,000.00	7.7%	\$56,420.20	(\$320.20)	(0.6%)
Computer Supplies/Non-Capital	\$45,450.00	\$41,400.00	\$4,050.00	9.8%	\$35,549.94	\$9,900.06	27.8%
Conferences - Fees, Travel, & Meals	\$22,790.00	\$16,593.00	\$6,197.00	37.3%	\$12,391.37	\$10,398.63	83.9%
Contracted Services	\$936,980.00	\$0.00	\$936,980.00	0.0%	\$0.00	\$936,980.00	0.0%
Employee Recognition	\$600.00	\$600.00	\$0.00	0.0%	\$244.85	\$355.15	145.0%
Leases/Contracts	\$69,936.00	\$69,720.00	\$216.00	0.3%	\$59,447.24	\$10,488.76	17.6%
Meeting Expenses	\$240.00	\$240.00	\$0.00	0.0%	\$60.00	\$180.00	300.0%
Mileage Reimbursements	\$120.00	\$120.00	\$0.00	0.0%	\$20.00	\$100.00	500.0%
Professional Fees	\$0.00	\$783,950.00	(\$783,950.00)	(100.0%)	\$801,693.44	(\$801,693.44)	(100.0%)
Rent	\$30,000.00	\$0.00	\$30,000.00	0.0%	\$0.00	\$30,000.00	0.0%
Repair-Equipment	\$6,000.00	\$6,000.00	\$0.00	0.0%	\$2,884.08	\$3,115.92	108.0%
Small Equipment & Furniture	\$278,271.00	\$282,994.00	(\$4,723.00)	(1.7%)	\$233,015.67	\$45,255.33	19.4%
Telephones-Cellular	\$99,720.00	\$113,622.00	(\$13,902.00)	(12.2%)	\$110,443.95	(\$10,723.95)	(9.7%)
Telephones-Service	\$396,000.00	\$333,340.00	\$62,660.00	18.8%	\$397,004.97	(\$1,004.97)	(0.3%)
Training & Continuing Education	\$16,750.00	\$20,852.00	(\$4,102.00)	(19.7%)	\$14,891.90	\$1,858.10	12.5%
Travel Expenses	\$0.00	\$0.00	\$0.00	0.0%	\$180.01	(\$180.01)	(100.0%)
Utilities	\$600.00	\$600.00	\$0.00	0.0%	\$1,900.00	(\$1,300.00)	(68.4%)
Total Operating Expenses	\$3,249,146.00	\$2,908,706.00	\$340,440.00	11.7%	\$2,833,391.03	\$415,754.97	14.7%

	Montgomery County Hospital District						
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Capital Expenditures							
Capital Purchase-Equipment	\$531,000.00	\$454,200.00	\$76,800.00	16.9%	\$83,397.90	\$447,602.10	536.7%
Total Capital Expenditures	\$531,000.00	\$454,200.00	\$76,800.00	16.9%	\$83,397.90	\$447,602.10	536.7%
Total Expenses	\$4,726,757.00	\$4,200,049.00	\$526,708.00	12.5%	\$3,671,997.76	\$1,054,759.24	28.7%
Revenue over Expeditures	(\$4,467,975.00)	(\$3,949,262.00)	(\$518,713.00)	13.1%	(\$3,442,447.20)	(\$1,025,527.80)	29.8%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
016 - Facilities							
Revenue							
Other Revenue							
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$479.20	(\$479.20)	(100.0%)
Total Other Revenue	\$0.00	\$0.00	\$0.00	0.0%	\$479.20	(\$479.20)	(100.0%)
Total Revenues	\$0.00	\$0.00	\$0.00	0.0%	\$479.20	(\$479.20)	(100.0%)
Expenses							
Payroll Expenses							
Regular Pay	\$357,371.00	\$313,676.00	\$43,695.00	13.9%	\$278,173.71	\$79,197.29	28.5%
Overtime Pay	\$10,267.00	\$8,996.00	\$1,271.00	14.1%	\$8,475.46	\$1,791.54	21.1%
Paid Time Off	\$48,576.00	\$40,331.00	\$8,245.00	20.4%	\$30,456.78	\$18,119.22	59.5%
Stipend Pay	\$12,276.00	\$12,276.00	\$0.00	0.0%	\$12,105.00	\$171.00	1.4%
Payroll Taxes	\$31,709.00	\$27,769.00	\$3,940.00	14.2%	\$23,811.22	\$7,897.78	33.2%
TCDRS Plan	\$40,706.00	\$35,653.00	\$5,053.00	14.2%	\$31,274.94	\$9,431.06	30.2%
Total Payroll Expenses	\$500,905.00	\$438,701.00	\$62,204.00	14.2%	\$384,297.11	\$116,607.89	30.3%
Operating Expenses							
Books/Materials	\$150.00	\$150.00	\$0.00	0.0%	\$83.75	\$66.25	79.1%
Business Licenses	\$40.00	\$40.00	\$0.00	0.0%	\$40.00	\$0.00	0.0%
Capital Lease Interest Expense	\$51,473.00	\$54,489.00	(\$3,016.00)	(5.5%)	\$55,335.91	(\$3,862.91)	(7.0%)
Computer Software	\$7,500.00	\$19,365.00	(\$11,865.00)	(61.3%)	\$19,365.00	(\$11,865.00)	(61.3%)
Conferences - Fees, Travel, & Meals	\$3,000.00	\$0.00	\$3,000.00	0.0%	\$3,695.24	(\$695.24)	(18.8%)
Contractual Obligations-Other	\$175,000.00	\$175,000.00	\$0.00	0.0%	\$183,187.64	(\$8,187.64)	(4.5%)
Customer Property Damage	\$18,000.00	\$18,000.00	\$0.00	0.0%	\$25,860.91	(\$7,860.91)	(30.4%)
Dues/Subscriptions	\$550.00	\$550.00	\$0.00	0.0%	\$316.75	\$233.25	73.6%
Employee Recognition	\$525.00	\$300.00	\$225.00	75.0%	\$0.00	\$525.00	0.0%
Equipment Rental	\$22,000.00	\$22,959.00	(\$959.00)	(4.2%)	\$10,502.99	\$11,497.01	109.5%
Fuel-Non-Auto	\$3,000.00	\$0.00	\$3,000.00	0.0%	\$0.00	\$3,000.00	0.0%
Maintenance & Repairs-Buildings	\$372,496.00	\$408,075.00	(\$35,579.00)	(8.7%)	\$347,004.22	\$25,491.78	7.3%
Maintenance-Equipment	\$211,100.00	\$212,142.00	(\$1,042.00)	(0.5%)	\$185,309.96	\$25,790.04	13.9%
Mileage Reimbursements	\$200.00	\$110.00	\$90.00	81.8%	\$92.32	\$107.68	116.6%
Professional Fees	\$20,000.00	\$0.00	\$20,000.00	0.0%	\$0.00	\$20,000.00	0.0%
Rent	\$154,328.00	\$150,112.00	\$4,216.00	2.8%	\$149,265.09	\$5,062.91	3.4%
Shop Tools	\$7,500.00	\$16,500.00	(\$9,000.00)	(54.5%)	\$6,238.33	\$1,261.67	20.2%
Shop Supplies	\$32,800.00	\$43,566.00	(\$10,766.00)	(24.7%)	\$45,135.13	(\$12,335.13)	(27.3%)
Small Equipment & Furniture	\$137,550.00	\$264,573.00	(\$127,023.00)	(48.0%)	\$304,781.15	(\$167,231.15)	(54.9%)
Telephones-Cellular	\$4,632.00	\$4,776.00	(\$144.00)	(3.0%)	\$4,511.02	\$120.98	2.7%
Training & Continuing Education	\$2,000.00	\$2,000.00	\$0.00	0.0%	\$0.00	\$2,000.00	0.0%
Utilities	\$411,720.00	\$380,880.00	\$30,840.00	8.1%	\$409,475.62	\$2,244.38	0.5%
Total Operating Expenses	\$1,635,564.00	\$1,773,587.00	(\$138,023.00)	(7.8%)	\$1,750,201.03	(\$114,637.03)	(6.5%)
Capital Expenditures							
Capital Purchase-Building/Improvements	\$105,000.00	\$1,259,145.00	(\$1,154,145.00)	(91.7%)	\$1,332,646.45	(\$1,227,646.45)	(92.1%)

	Montgomery County Hospital District						
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Capital Purchase-Equipment	\$632,000.00	\$1,646,649.00	(\$1,014,649.00)	(61.6%)	\$1,426,538.66	(\$794,538.66)	(55.7%)
Total Capital Expenditures	\$737,000.00	\$2,905,794.00	(\$2,168,794.00)	(74.6%)	\$2,759,185.11	(\$2,022,185.11)	(73.3%)
Total Expenses	\$2,873,469.00	\$5,118,082.00	(\$2,244,613.00)	(43.9%)	\$4,893,683.25	(\$2,020,214.25)	(41.3%)
Revenue over Expenditures	(\$2,873,469.00)	(\$5,118,082.00)	\$2,244,613.00	(43.9%)	(\$4,893,204.05)	\$2,019,735.05	(41.3%)

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
025 - Human Resources							
Revenue							
Other Revenue							
Miscellaneous Income	\$22,288.00	\$23,000.00	(\$712.00)	(3.1%)	\$30,849.31	(\$8,561.31)	(27.8%)
Employee Medical Premiums	\$1,642,020.00	\$1,621,333.00	\$20,687.00	1.3%	\$1,613,072.99	\$28,947.01	1.8%
Total Other Revenue	\$1,664,308.00	\$1,644,333.00	\$19,975.00	1.2%	\$1,643,922.30	\$20,385.70	1.2%
Total Revenues	\$1,664,308.00	\$1,644,333.00	\$19,975.00	1.2%	\$1,643,922.30	\$20,385.70	1.2%
Expenses							
Payroll Expenses							
Regular Pay	\$352,293.00	\$321,778.00	\$30,515.00	9.5%	\$316,891.24	\$35,401.76	11.2%
Overtime Pay	\$1,092.00	\$940.00	\$152.00	16.2%	\$873.06	\$218.94	25.1%
Paid Time Off	\$58,324.00	\$50,109.00	\$8,215.00	16.4%	\$41,830.30	\$16,493.70	39.4%
Payroll Taxes	\$30,466.00	\$27,588.00	\$2,878.00	10.4%	\$25,995.90	\$4,470.10	17.2%
TCDRS Plan	\$39,111.00	\$35,420.00	\$3,691.00	10.4%	\$34,162.26	\$4,948.74	14.5%
Health & Dental	\$1,129,533.00	\$1,002,376.00	\$127,157.00	12.7%	\$1,105,417.75	\$24,115.25	2.2%
Health Insurance Claims	\$8,221,860.00	\$7,831,860.00	\$390,000.00	5.0%	\$7,734,284.25	\$487,575.75	6.3%
Health Insurance Admin Fees	\$1,104,096.00	\$946,620.00	\$157,476.00	16.6%	\$857,888.93	\$246,207.07	28.7%
Total Payroll Expenses	\$10,936,775.00	\$10,216,691.00	\$720,084.00	7.0%	\$10,117,343.69	\$819,431.31	8.1%
Operating Expenses							
Unemployment Expense	\$18,000.00	\$18,000.00	\$0.00	0.0%	\$14,297.70	\$3,702.30	25.9%
Advertising	\$7,650.00	\$7,654.00	(\$4.00)	(0.1%)	\$1,550.00	\$6,100.00	393.5%
Credit Card Processing Fee	\$300.00	\$300.00	\$0.00	0.0%	\$329.38	(\$29.38)	(8.9%)
Computer Software	\$0.00	\$0.00	\$0.00	0.0%	\$2.99	(\$2.99)	(100.0%)
Conferences - Fees, Travel, & Meals	\$3,950.00	\$3,140.00	\$810.00	25.8%	\$0.00	\$3,950.00	0.0%
Contracted Services	\$172,273.00	\$0.00	\$172,273.00	0.0%	\$0.00	\$172,273.00	0.0%
Dues/Subscriptions	\$6,080.00	\$5,712.00	\$368.00	6.4%	\$5,628.00	\$452.00	8.0%
Employee Health/Wellness	\$87,000.00	\$86,750.00	\$250.00	0.3%	\$23,794.58	\$63,205.42	265.6%
Employee Recognition	\$85,900.00	\$82,536.00	\$3,364.00	4.1%	\$69,253.77	\$16,646.23	24.0%
Meeting Expenses	\$600.00	\$0.00	\$600.00	0.0%	\$0.00	\$600.00	0.0%
Mileage Reimbursements	\$240.00	\$240.00	\$0.00	0.0%	\$60.00	\$180.00	300.0%
Professional Fees	\$0.00	\$197,995.00	(\$197,995.00)	(100.0%)	\$186,836.24	(\$186,836.24)	(100.0%)
Recruit/Investigate	\$55,550.00	\$62,275.00	(\$6,725.00)	(10.8%)	\$72,098.98	(\$16,548.98)	(23.0%)
Telephones-Cellular	\$1,824.00	\$1,968.00	(\$144.00)	(7.3%)	\$1,633.80	\$190.20	11.6%
Training & Continuing Education	\$9,850.00	\$9,600.00	\$250.00	2.6%	\$4,073.94	\$5,776.06	141.8%
Tuition Reimbursement	\$99,000.00	\$99,000.00	\$0.00	0.0%	\$86,697.28	\$12,302.72	14.2%
Worker's Compensation Insurance	\$545,592.00	\$469,662.00	\$75,930.00	16.2%	\$548,838.99	(\$3,246.99)	(0.6%)
Total Operating Expenses	\$1,093,809.00	\$1,044,832.00	\$48,977.00	4.7%	\$1,015,095.65	\$78,713.35	7.8%
Total Expenses	\$12,030,584.00	\$11,261,523.00	\$769,061.00	6.8%	\$11,132,439.34	\$898,144.66	8.1%
Revenue over Expenditures	(\$10,366,276.00)	(\$9,617,190.00)	(\$749,086.00)	7.8%	(\$9,488,517.04)	(\$877,758.96)	9.3%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
026 - Records Management							
Revenue							
Other Revenue							
Miscellaneous Income	\$75,000.00	\$72,000.00	\$3,000.00	4.2%	\$80,125.67	(\$5,125.67)	(6.4%)
Total Other Revenue	\$75,000.00	\$72,000.00	\$3,000.00	4.2%	\$80,125.67	(\$5,125.67)	(6.4%)
Total Revenues	\$75,000.00	\$72,000.00	\$3,000.00	4.2%	\$80,125.67	(\$5,125.67)	(6.4%)
Expenses							
Payroll Expenses							
Regular Pay	\$208,516.00	\$197,213.00	\$11,303.00	5.7%	\$199,968.88	\$8,547.12	4.3%
Overtime Pay	\$340.00	\$238.00	\$102.00	42.9%	\$186.87	\$153.13	81.9%
Paid Time Off	\$34,420.00	\$29,940.00	\$4,480.00	15.0%	\$31,851.23	\$2,568.77	8.1%
Payroll Taxes	\$18,003.00	\$16,830.00	\$1,173.00	7.0%	\$16,490.31	\$1,512.69	9.2%
TCDRS Plan	\$23,110.00	\$21,601.00	\$1,509.00	7.0%	\$21,609.01	\$1,500.99	6.9%
Total Payroll Expenses	\$284,389.00	\$265,822.00	\$18,567.00	7.0%	\$270,106.30	\$14,282.70	5.3%
Operating Expenses							
Advertising	\$450.00	\$450.00	\$0.00	0.0%	\$450.00	\$0.00	0.0%
Computer Software	\$9,000.00	\$8,200.00	\$800.00	9.8%	\$15,747.40	(\$6,747.40)	(42.8%)
Conferences - Fees, Travel, & Meals	\$8,000.00	\$0.00	\$8,000.00	0.0%	\$0.00	\$8,000.00	0.0%
Contracted Services	\$8,700.00	\$0.00	\$8,700.00	0.0%	\$0.00	\$8,700.00	0.0%
Election Expenses	\$0.00	\$725,000.00	(\$725,000.00)	(100.0%)	\$824,270.00	(\$824,270.00)	(100.0%)
Employee Recognition	\$150.00	\$150.00	\$0.00	0.0%	\$0.00	\$150.00	0.0%
Mileage Reimbursements	\$120.00	\$120.00	\$0.00	0.0%	\$30.00	\$90.00	300.0%
Other Services	\$6,000.00	\$5,700.00	\$300.00	5.3%	\$4,770.32	\$1,229.68	25.8%
Professional Fees	\$0.00	\$8,700.00	(\$8,700.00)	(100.0%)	\$6,553.45	(\$6,553.45)	(100.0%)
Telephones-Cellular	\$390.00	\$390.00	\$0.00	0.0%	\$390.00	\$0.00	0.0%
Training & Continuing Education	\$8,500.00	\$11,000.00	(\$2,500.00)	(22.7%)	\$2,902.40	\$5,597.60	192.9%
Total Operating Expenses	\$41,310.00	\$759,710.00	(\$718,400.00)	(94.6%)	\$855,113.57	(\$813,803.57)	(95.2%)
Total Expenses	\$325,699.00	\$1,025,532.00	(\$699,833.00)	(68.2%)	\$1,125,219.87	(\$799,520.87)	(71.1%)
Revenue over Expenditures	(\$250,699.00)	(\$953,532.00)	\$702,833.00	(73.7%)	(\$1,045,094.20)	\$794,395.20	(76.0%)

Montgomery County Hospital District						
2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
\$0.00	\$5,000.00	(\$5,000.00)	(100.0%)	\$0.00	\$0.00	0.0%
\$0.00	\$5,000.00	(\$5,000.00)	(100.0%)	\$0.00	\$0.00	0.0%
\$0.00	\$5,000.00	(\$5,000.00)	(100.0%)	\$0.00	\$0.00	0.0%
\$94,486.00	\$81,802.00	\$12,684.00	15.5%	\$69,307.06	\$25,178.94	36.3%
\$5,134.00	\$20,322.00	(\$15,188.00)	(74.7%)	\$11,433.37	(\$6,299.37)	(55.1%)
\$13,301.00	\$13,332.00	(\$31.00)	(0.2%)	\$17,748.02	(\$4,447.02)	(25.1%)
\$0.00	\$15,000.00	(\$15,000.00)	(100.0%)	\$7,570.00	(\$7,570.00)	(100.0%)
\$8,355.00	\$9,653.00	(\$1,298.00)	(13.4%)	\$7,688.79	\$666.21	8.7%
\$10,727.00	\$12,392.00	(\$1,665.00)	(13.4%)	\$10,075.36	\$651.64	6.5%
\$132,003.00	\$152,501.00	(\$20,498.00)	(13.4%)	\$123,822.60	\$8,180.40	6.6%
\$0.00	\$300.00	(\$300.00)	(100.0%)	\$75.00	(\$75.00)	(100.0%)
\$0.00	\$2,400.00	(\$2,400.00)	(100.0%)	\$600.00	(\$600.00)	(100.0%)
\$4,200.00	\$3,960.00	\$240.00	6.1%	\$0.00	\$4,200.00	0.0%
\$2,763.00	\$4,116.00	(\$1,353.00)	(32.9%)	\$2,965.61	(\$202.61)	(6.8%)
\$15,600.00	\$0.00	\$15,600.00	0.0%	\$0.00	\$15,600.00	0.0%
\$0.00	\$3,750.00	(\$3,750.00)	(100.0%)	\$0.00	\$0.00	0.0%
\$0.00	\$740.00	(\$740.00)	(100.0%)	\$40.00	(\$40.00)	(100.0%)
\$0.00	\$32.00	(\$32.00)	(100.0%)	\$31.34	(\$31.34)	(100.0%)
\$3,300.00	\$800.00	\$2,500.00	312.5%	\$1,248.65	\$2,051.35	164.3%
\$0.00	\$300.00	(\$300.00)	(100.0%)	\$265.64	(\$265.64)	(100.0%)
\$400.00	\$3,885.00	(\$3,485.00)	(89.7%)	\$3,785.00	(\$3,385.00)	(89.4%)
\$869.00	\$1,300.00	(\$431.00)	(33.2%)	\$0.00	\$869.00	0.0%
\$8,650.00	\$8,200.00	\$450.00	5.5%	\$2,217.08	\$6,432.92	290.2%
\$936.00	\$1,404.00	(\$468.00)	(33.3%)	\$1,135.45	(\$199.45)	(17.6%)
\$5,000.00	\$14,300.00	(\$9,300.00)	(65.0%)	\$7,159.49	(\$2,159.49)	(30.2%)
\$13,000.00	\$0.00	\$13,000.00	0.0%	(\$58.69)	\$13,058.69	2,250.3%
\$54,718.00	\$45,487.00	\$9,231.00	20.3%	\$19,464.57	\$35,253.43	181.1%
\$186,721.00	\$197,988.00	(\$11,267.00)	(5.7%)	\$143,287.17	\$43,433.83	30.3%
(\$186,721.00)	(\$192,988.00)	\$6,267.00	(3.2%)	(\$143,287.17)	(\$43,433.83)	30.3%

Montgomery County Hospital District						
2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
\$237,938.00	\$226,644.00	\$11,294.00	5.0%	\$202,607.97	\$35,330.03	17.4%
\$519.00	\$495.00	\$24.00	4.8%	\$1,788.44	(\$1,269.44)	(71.0%)
\$34,050.00	\$30,348.00	\$3,702.00	12.2%	\$37,118.00	(\$3,068.00)	(8.3%)
\$0.00	\$0.00	\$0.00	0.0%	\$75.00	(\$75.00)	(100.0%)
\$20,166.00	\$19,052.00	\$1,114.00	5.8%	\$17,224.43	\$2,941.57	17.1%
\$25,888.00	\$24,461.00	\$1,427.00	5.8%	\$22,951.39	\$2,936.61	12.8%
\$318,561.00	\$301,000.00	\$17,561.00	5.8%	\$281,765.23	\$36,795.77	13.1%
\$500.00	\$500.00	\$0.00	0.0%	\$0.00	\$500.00	0.0%
\$2,949.00	\$936.00	\$2,013.00	215.1%	\$2,445.84	\$503.16	20.6%
\$225.00	\$225.00	\$0.00	0.0%	\$0.00	\$225.00	0.0%
\$10,500.00	\$10,000.00	\$500.00	5.0%	\$10,000.00	\$500.00	5.0%
\$0.00	\$500.00	(\$500.00)	(100.0%)	\$0.00	\$0.00	0.0%
\$0.00	\$320.00	(\$320.00)	(100.0%)	\$0.00	\$0.00	0.0%
\$2,280.00	\$2,952.00	(\$672.00)	(22.8%)	\$3,374.67	(\$1,094.67)	(32.4%)
\$16,454.00	\$15,433.00	\$1,021.00	6.6%	\$15,820.51	\$633.49	4.0%
\$335,015.00	\$316,433.00	\$18,582.00	5.9%	\$297,585.74	\$37,429.26	12.6%
(\$335,015.00)	(\$316,433.00)	(\$18,582.00)	5.9%	(\$297,585.74)	(\$37,429.26)	12.6%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
040 - Buildings MCHD							
Expenses							
Capital Expenditures							
Capital Purchase-Building/Improvements	\$3,069,269.00	\$1,050,000.00	\$2,019,269.00	192.3%	\$2,100,000.00	\$969,269.00	46.2%
Total Capital Expenditures	\$3,069,269.00	\$1,050,000.00	\$2,019,269.00	192.3%	\$2,100,000.00	\$969,269.00	46.2%
Total Expenses	\$3,069,269.00	\$1,050,000.00	\$2,019,269.00	192.3%	\$2,100,000.00	\$969,269.00	46.2%
Revenue over Expeditures	(\$3,069,269.00)	(\$1,050,000.00)	(\$2,019,269.00)	192.3%	(\$2,100,000.00)	(\$969,269.00)	46.2%

Montgomery County Hospital District						
2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
\$71,157.00	\$83,374.00	(\$12,217.00)	(14.7%)	\$71,097.35	\$59.65	0.1%
\$12,540.00	\$12,892.00	(\$352.00)	(2.7%)	\$11,690.97	\$849.03	7.3%
\$12,444.00	\$10,456.00	\$1,988.00	19.0%	\$11,643.86	\$800.14	6.9%
\$7,120.00	\$7,902.00	(\$782.00)	(9.9%)	\$6,992.89	\$127.11	1.8%
\$9,134.00	\$10,103.00	(\$969.00)	(9.6%)	\$8,962.41	\$171.59	1.9%
\$112,395.00	\$124,727.00	(\$12,332.00)	(9.9%)	\$110,387.48	\$2,007.52	1.8%
\$7,555.00	\$6,850.00	\$705.00	10.3%	\$2,733.00	\$4,822.00	176.4%
\$4,800.00	\$11,847.00	(\$7,047.00)	(59.5%)	\$12,024.00	(\$7,224.00)	(60.1%)
\$1,632.00	\$984.00	\$648.00	65.9%	\$881.10	\$750.90	85.2%
\$11,109.00	\$16,638.00	(\$5,529.00)	(33.2%)	\$14,311.50	(\$3,202.50)	(22.4%)
\$6,000.00	\$3,000.00	\$3,000.00	100.0%	\$0.00	\$6,000.00	0.0%
\$31,096.00	\$39,319.00	(\$8,223.00)	(20.9%)	\$29,949.60	\$1,146.40	3.8%
\$143,491.00	\$164,046.00	(\$20,555.00)	(12.5%)	\$140,337.08	\$3,153.92	2.2%
(\$143,491.00)	(\$164,046.00)	\$20,555.00	(12.5%)	(\$140,337.08)	(\$3,153.92)	2.2%

Montgomery County Hospital District						
2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
\$838,304.00	\$743,583.00	\$94,721.00	12.7%	\$715,125.26	\$123,178.74	17.2%
\$7,234.00	\$16,969.00	(\$9,735.00)	(57.4%)	\$12,141.01	(\$4,907.01)	(40.4%)
\$123,919.00	\$98,420.00	\$25,499.00	25.9%	\$111,808.16	\$12,110.84	10.8%
\$0.00	\$0.00	\$0.00	0.0%	\$4,575.00	(\$4,575.00)	(100.0%)
\$71,738.00	\$63,565.00	\$8,173.00	12.9%	\$62,002.74	\$9,735.26	15.7%
\$92,100.00	\$81,603.00	\$10,497.00	12.9%	\$79,700.69	\$12,399.31	15.6%
\$1,133,295.00	\$1,004,140.00	\$129,155.00	12.9%	\$985,352.86	\$147,942.14	15.0%
\$1,200.00	\$0.00	\$1,200.00	0.0%	\$0.00	\$1,200.00	0.0%
\$373,510.00	\$259,182.00	\$114,328.00	44.1%	\$155,653.10	\$217,856.90	140.0%
\$26,807.00	\$10,548.00	\$16,259.00	154.1%	\$16,608.69	\$10,198.31	61.4%
\$3,870.00	\$3,725.00	\$145.00	3.9%	\$3,628.91	\$241.09	6.6%
\$675.00	\$450.00	\$225.00	50.0%	\$1,050.00	(\$375.00)	(35.7%)
\$1,500.00	\$1,571.00	(\$71.00)	(4.5%)	\$1,856.00	(\$356.00)	(19.2%)
\$0.00	\$0.00	\$0.00	0.0%	\$114.47	(\$114.47)	(100.0%)
\$2,520.00	\$2,424.00	\$96.00	4.0%	\$2,346.59	\$173.41	7.4%
\$10,602.00	\$30,012.00	(\$19,410.00)	(64.7%)	\$21,386.91	(\$10,784.91)	(50.4%)
\$4,000.00	\$4,000.00	\$0.00	0.0%	\$4,427.91	(\$427.91)	(9.7%)
\$424,684.00	\$311,912.00	\$112,772.00	36.2%	\$207,072.58	\$217,611.42	105.1%
\$1,557,979.00	\$1,316,052.00	\$241,927.00	18.4%	\$1,192,425.44	\$365,553.56	30.7%
(\$1,557,979.00)	(\$1,316,052.00)	(\$241,927.00)	18.4%	(\$1,192,425.44)	(\$365,553.56)	30.7%

	Montgomery County Hospital District						
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
046 - EMS Bike Team							
Expenses							
Payroll Expenses							
Regular Pay	\$22,446.00	\$29,159.00	(\$6,713.00)	(23.0%)	\$23,943.61	(\$1,497.61)	(6.3%)
Overtime Pay	\$10,966.00	\$10,958.00	\$8.00	0.1%	\$10,408.57	\$557.43	5.4%
Payroll Taxes	\$2,460.00	\$2,964.00	(\$504.00)	(17.0%)	\$2,523.72	(\$63.72)	(2.5%)
TCDRS Plan	\$3,176.00	\$3,808.00	(\$632.00)	(16.6%)	\$3,261.52	(\$85.52)	(2.6%)
Total Payroll Expenses	\$39,048.00	\$46,889.00	(\$7,841.00)	(16.7%)	\$40,137.42	(\$1,089.42)	(2.7%)
Operating Expenses							
Community Education	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$0.00	\$1,500.00	0.0%
Dues/Subscriptions	\$225.00	\$225.00	\$0.00	0.0%	\$0.00	\$225.00	0.0%
Small Equipment & Furniture	\$10,005.00	\$6,930.00	\$3,075.00	44.4%	\$946.79	\$9,058.21	956.7%
Training & Continuing Education	\$3,850.00	\$10,800.00	(\$6,950.00)	(64.4%)	\$2,155.50	\$1,694.50	78.6%
Uniforms	\$1,500.00	\$2,178.00	(\$678.00)	(31.1%)	\$0.00	\$1,500.00	0.0%
Total Operating Expenses	\$17,080.00	\$21,633.00	(\$4,553.00)	(21.0%)	\$3,102.29	\$13,977.71	450.6%
Total Expenses	\$56,128.00	\$68,522.00	(\$12,394.00)	(18.1%)	\$43,239.71	\$12,888.29	29.8%
Revenue over Expenditures	(\$56,128.00)	(\$68,522.00)	\$12,394.00	(18.1%)	(\$43,239.71)	(\$12,888.29)	29.8%

Montgomery County Hospital District							
	2026 Budget	2025 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
047 - Procurement							
Revenue							
Other Revenue							
Miscellaneous Income	\$990.00	\$0.00	\$990.00	0.0%	\$0.00	\$990.00	0.0%
Total Other Revenue	\$990.00	\$0.00	\$990.00	0.0%	\$0.00	\$990.00	0.0%
Total Revenues	\$990.00	\$0.00	\$990.00	0.0%	\$0.00	\$990.00	0.0%
Expenses							
Payroll Expenses							
Regular Pay	\$122,596.00	\$0.00	\$122,596.00	0.0%	\$0.00	\$122,596.00	0.0%
Overtime Pay	\$364.00	\$0.00	\$364.00	0.0%	\$0.00	\$364.00	0.0%
Paid Time Off	\$18,518.00	\$0.00	\$18,518.00	0.0%	\$0.00	\$18,518.00	0.0%
Payroll Taxes	\$10,469.00	\$0.00	\$10,469.00	0.0%	\$0.00	\$10,469.00	0.0%
TCDRS Plan	\$13,439.00	\$0.00	\$13,439.00	0.0%	\$0.00	\$13,439.00	0.0%
Total Payroll Expenses	\$165,386.00	\$0.00	\$165,386.00	0.0%	\$0.00	\$165,386.00	0.0%
Operating Expenses							
Advertising	\$1,500.00	\$0.00	\$1,500.00	0.0%	\$0.00	\$1,500.00	0.0%
Conferences - Fees, Travel, & Meals	\$4,901.00	\$0.00	\$4,901.00	0.0%	\$0.00	\$4,901.00	0.0%
Dues/Subscriptions	\$699.00	\$0.00	\$699.00	0.0%	\$0.00	\$699.00	0.0%
Employee Recognition	\$75.00	\$0.00	\$75.00	0.0%	\$0.00	\$75.00	0.0%
Mileage Reimbursements	\$240.00	\$0.00	\$240.00	0.0%	\$0.00	\$240.00	0.0%
Telephones-Cellular	\$978.00	\$0.00	\$978.00	0.0%	\$0.00	\$978.00	0.0%
Training & Continuing Education	\$1,576.00	\$0.00	\$1,576.00	0.0%	\$0.00	\$1,576.00	0.0%
Total Operating Expenses	\$9,969.00	\$0.00	\$9,969.00	0.0%	\$0.00	\$9,969.00	0.0%
Total Expenses	\$175,355.00	\$0.00	\$175,355.00	0.0%	\$0.00	\$175,355.00	0.0%
Revenue over Expenditures	(\$174,365.00)	\$0.00	(\$174,365.00)	0.0%	\$0.00	(\$174,365.00)	0.0%