

**NOTICE OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

**Date:**                      **July 22, 2025**

**Time:**                     **4:00 P.M.**

**Place:**                    **MONTGOMERY COUNTY HOSPITAL DISTRICT  
ADMINISTRATIVE BUILDING  
1400 SOUTH LOOP 336 WEST  
CONROE, MONTGOMERY COUNTY, TEXAS 77304**

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

**Subject:**                The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

**Items Involving Visitors**

7. Presentation of Investment report for quarter ending June 30, 2025. (Mr. Shirley, Treasurer - MCHD Board)

**District**

8. Monthly Reports:
  - a. CEO Report to include executive summary, update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, and any other related district matters. Attached reports include:
  - b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
  - c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
  - d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
  - e. Update on Accounting and Billing departments.
9. Presentation of the HR Turnover Report. (Mrs. Williams, Chair – Personnel Committee)

10. Consider and act on Montgomery County Elections Administrator invoice for the November, 2024 Election. (Mr. Grice, Chairman – MCHD Board)
11. Consider and act on annual review of CEO Communication Plan with Board. (Mr. Grice, Chairman - MCHD Board)
12. Consider and act on District Policies:
  - a. ADM 01-103 Generative Artificial Intelligence Usage. (Mr. Grice, Chairman – MCHD Board)
  - b. ACC 05-005 Banking and Investment Policy. (Mr. Shirley, Treasurer – MCHD Board)
13. Presentation and overview of Matrix Consultant report on Fleet Department. (Mr. Hudson, Chair - EMS Committee)
14. Consider and act on Radio Infrastructure Technician. (Mrs. Williams, Chair – Personnel Committee)
15. Consider and act on Conroe Service Center Tower lease Third Amendment with CenterPoint Energy. (Mr. Walker, Chair – PADCOM Committee)
16. Consider and act on the purchase of budgeted replacement Boilers. (Mr. Walker, Chair – PADCOM Committee)
17. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)
18. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)
19. CFO report of preliminary financials for nine months ended June 30, 2025, and report updates on financial statements and investment.
20. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2025. (Mr. Shirley, Treasurer - MCHD Board)
21. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Treasurer – MCHD Board)
22. Consider and act on salvage and surplus. (Mr. Shirley, Treasurer – MCHD Board)
23. Consider and act on Secretary's Report – Minutes from the June 24, 2025 Regular BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

#### **Executive Session**

24. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
  - a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)
  - b. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding MCHD Two (2) Acres off Thompson Road @ Cell Tower - FM 830 & FM 1097 West. (Mr. Shirley, Treasurer – MCHD Board)
  - c. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property located at 10655 FM 1097 West, Willis, TX. (Mr. Walker, Chair – PADCOM Committee)
  - d. In regards to section 551.074 to deliberate the appointment, employment, evaluation, reassignment, duties, discipline of a public officer or employee; concerned citizen/employee email-CEO. (Mr. Grice, Chairman - MCHD Board)
25. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)

26. Adjourn.

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Jackie Williams, Secretary

**The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).**



## **QUARTERLY INVESTMENT REPORT**

**For the Quarter Ended**

**June 30, 2025**

**Prepared by**

**Valley View Consulting, L.L.C.**

The investment portfolio of Montgomery County Hospital District is in compliance with the Public Funds Investment Act and the Montgomery County Hospital District Investment Policy.

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Chief Executive Officer  
Investment Officer,  
Montgomery County Hospital District

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Chief Financial Officer  
Investment Officer,  
Montgomery County Hospital District

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Treasurer, MCHD Board  
Investment Officer,  
Montgomery County Hospital District

'Disclaimer: These reports were compiled using information provided by the Montgomery County Hospital District. No procedures were performed to test the accuracy or completeness of this information. The market values included in these reports were obtained by Valley View Consulting, L.L.C. from sources believed to be accurate and represent proprietary valuation. Due to market fluctuations these levels are not necessarily reflective of current liquidation values. Yield calculations are not determined using standard performance formulas, are not representative of total return yields and do not account for investment adviser fees.

## Summary

### Quarter End Results by Investment Category:

Asset Type	March 31, 2025		June 30, 2025		
	Book Value	Market Value	Book Value	Market Value	Ave. Yield
DDA	\$ 2,409,724	\$ 2,409,724	\$ 3,003,720	\$ 3,003,720	0.48%
MMA	38,132,816	38,132,816	44,951,782	44,951,782	4.48%
MMF/LGIP	22,920,030	22,920,030	8,276,790	8,276,790	4.29%
CD/Security	9,257,358	9,257,358	9,124,953	9,124,953	4.39%
<b>Totals</b>	<b>\$ 72,719,928</b>	<b>\$ 72,719,928</b>	<b>\$ 65,357,246</b>	<b>\$ 65,357,246</b>	<b>4.26%</b>

#### Current Quarter Portfolio Performance: (1)

Average Quarterly Yield	4.26%
Rolling Three Month Treasury	4.37%
Rolling Six Month Treasury	4.27%
TexPool	4.30%

#### Fiscal Year-to-Date Portfolio Performance: (2)

Average Quarter End Yield	4.38%
Rolling Three Month Treasury	4.42%
Rolling Six Month Treasury	4.42%
TexPool	4.40%

#### Interest Earnings (Approximate)

Quarterly Interest Earnings	\$ 706,343
Fiscal YTD Interest Earnings	\$ 1,958,290

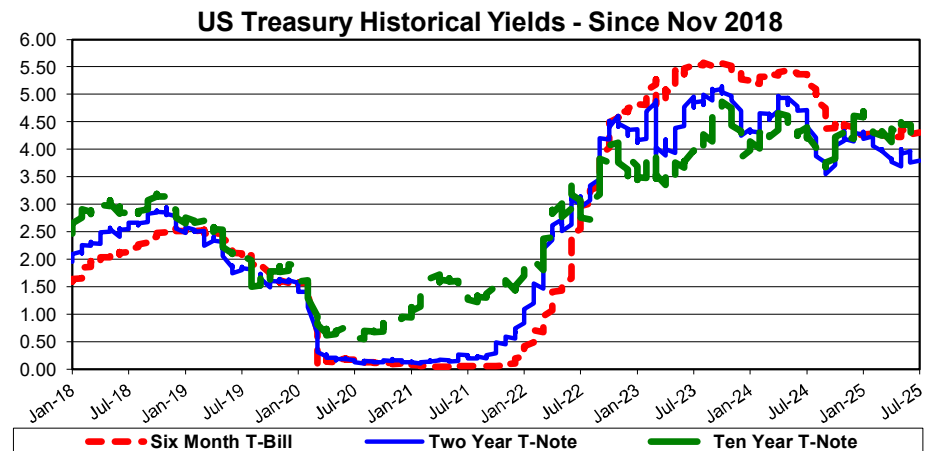
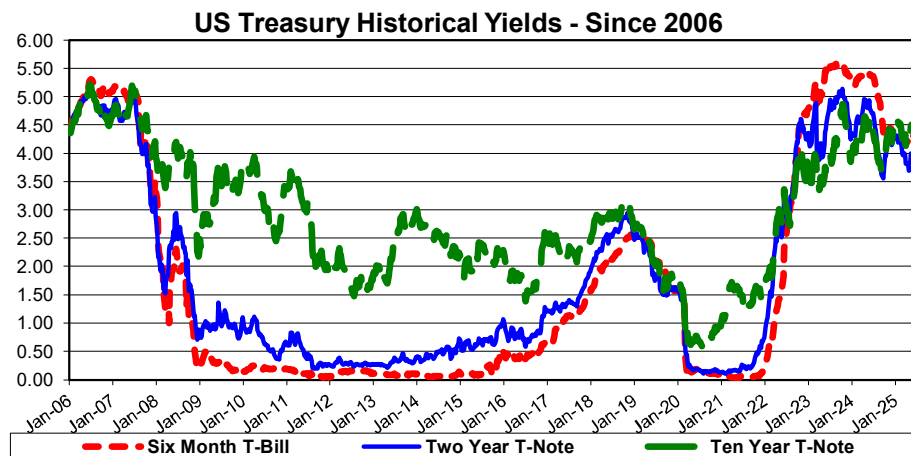
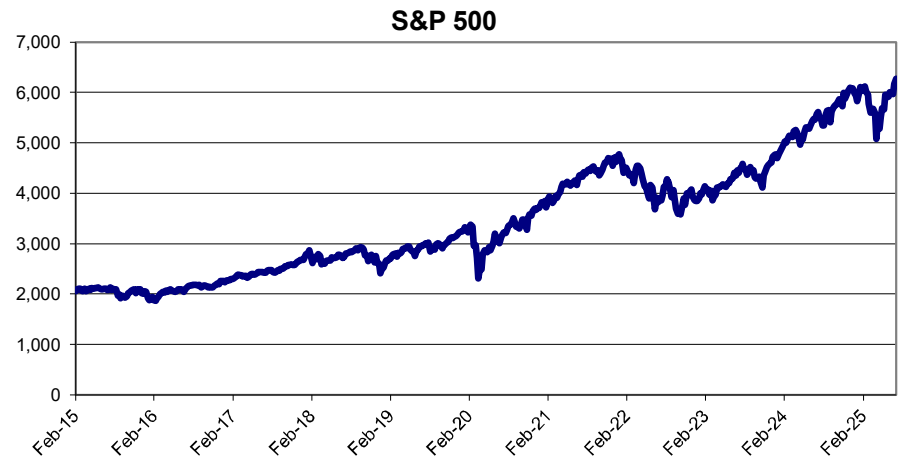
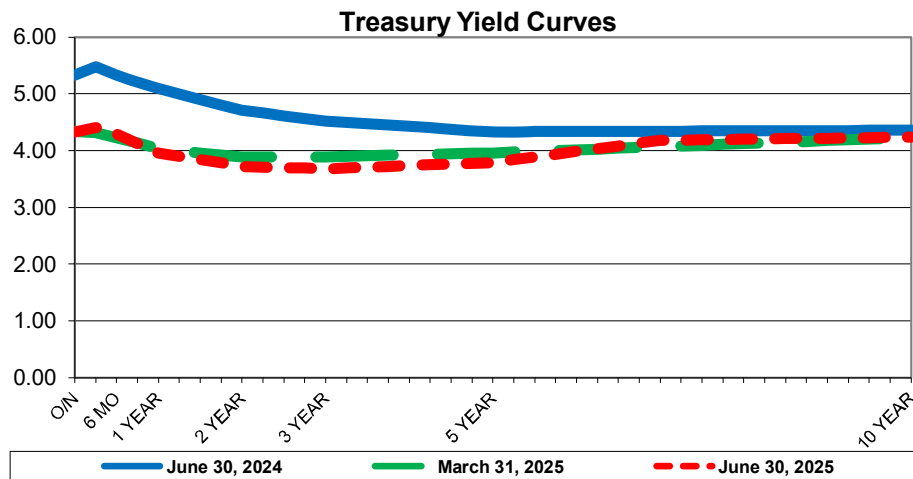
(1) **Current Quarter Average Yield** - based on adjusted book value, realized and unrealized gains/losses and investment advisory fees are not considered. The yield for the reporting month is used for bank, pool, and money market balances.

(2) **Fiscal Year-to-Date Average Yields** - calculated using quarter end report yield and adjusted book values and does not reflect a total return analysis or account for advisory fees.

## Economic Overview

6/30/2025

The Federal Open Market Committee (FOMC) kept the Fed Funds target range at 4.25% - 4.50% (Effective Fed Funds trade +/-4.33%). Expectations for additional rate cuts are volatile with current estimates for two 0.25% cuts projected late 2025. June Non-Farm Payroll added +147k new jobs, prior months' revisions increased the Three Month Rolling Average to +150k (from the previous +135k). First Quarter 2025 final estimate GDP declined slightly to -0.5%. An Import surge increased the trade deficit. The S&P 500 Stock Index reached a new high (+/-6,175) from February's previous high (over 6,115). The yield curve still bottoms out in the 2-3 year maturity section. Crude Oil remains below \$70 per barrel. Inflation continues above the FOMC 2% target (Core PCE +/-2.7% and Core CPI +/-2.8%). Uncertainty abounds throughout global economic outlooks, tariff negotiations and violent political disruptions.



## Investment Holdings

June 30, 2025

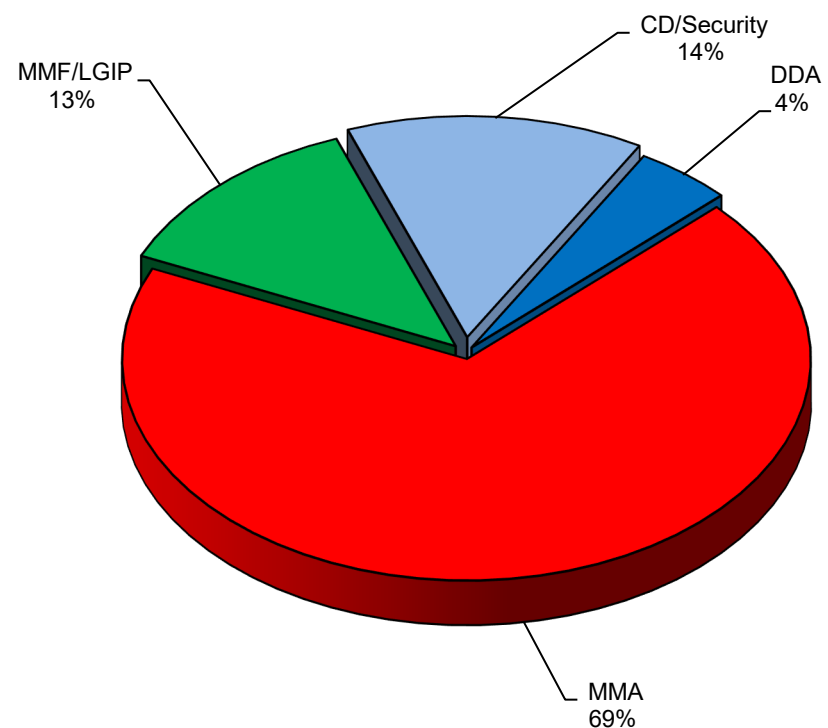
Description	Rating	Coupon/ Discount	Maturity Date	Settlement Date	Original Face\ Par Value	Book Value	Market Price	Market Value	Life (Days)	Yield
Woodforest Bank DDA		0.48%	07/01/25	06/30/25	\$ 3,003,720	\$ 3,003,720	1.00	\$ 3,003,720	1	0.48%
Woodforest Bank MMA		4.49%	07/01/25	06/30/25	20,527,370	20,527,370	1.00	20,527,370	1	4.49%
NexBank IntraFi MMA		4.45%	07/01/25	06/30/25	22,415,354	22,415,354	1.00	22,415,354	1	4.45%
InterBank MMA		4.75%	07/01/25	06/30/25	240,917	240,917	1.00	240,917	1	4.75%
InterBank ICS		4.65%	07/01/25	06/30/25	1,768,141	1,768,141	1.00	1,768,141	1	4.65%
TexPool	AAAm	4.30%	07/01/25	06/30/25	4,147,150	4,147,150	1.00	4,147,150	1	4.30%
TexSTAR	AAAm	4.28%	07/01/25	06/30/25	4,129,640	4,129,640	1.00	4,129,640	1	4.28%
Bank OZK CD		4.25%	11/15/25	11/15/24	5,124,953	5,124,953	100.00	5,124,953	138	4.34%
Origin Bank CD		4.38%	05/19/26	05/19/25	2,000,000	2,000,000	100.00	2,000,000	323	4.45%
Origin Bank CD		4.25%	05/27/26	05/27/25	2,000,000	2,000,000	100.00	2,000,000	331	4.45%
					<b>\$ 65,357,246</b>	<b>\$ 65,357,246</b>				
									<b>32</b>	<b>4.26%</b>
									(1)	(2)

(1) **Weighted average life** - Pools, Money Market Funds, and Bank Deposits are assumed to have a one day maturity.

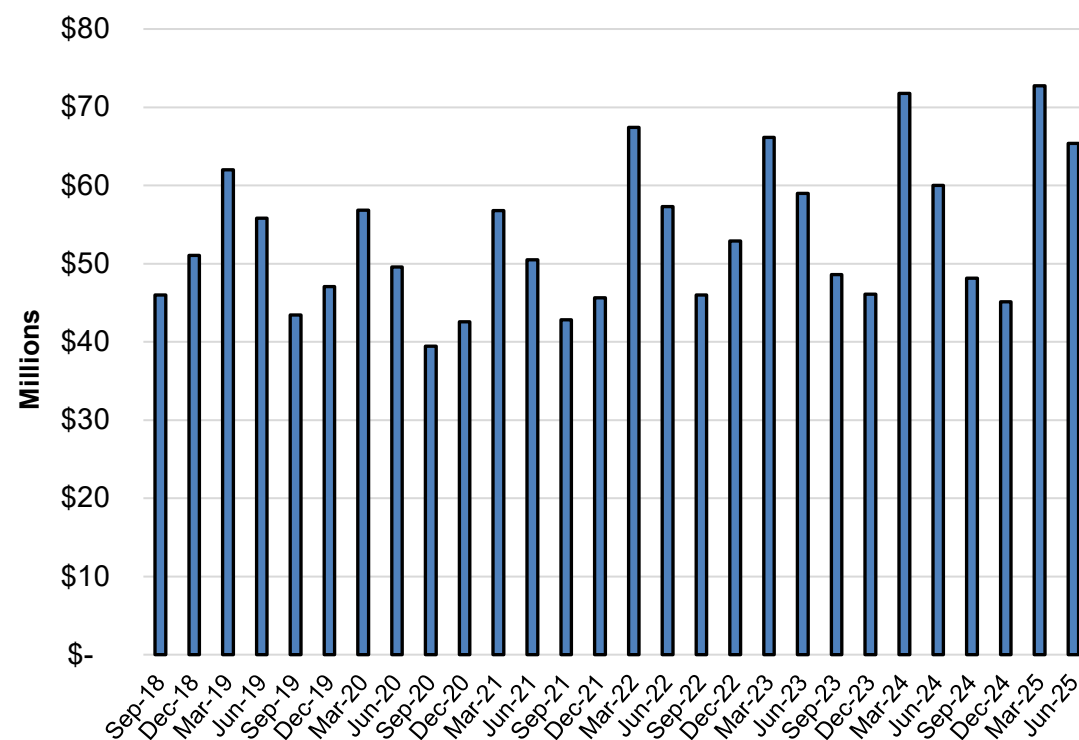
(2) **Weighted average yield to maturity** - The weighted average yield to maturity is based on Book Value, adviser fees and realized and unrealized gains/losses are not considered. The pool and mutual fund yields are the average for the last month of the quarter. Bank deposit yields are estimated from the monthly allocated earnings.

**Note:** All deposits FDIC insured or collateralized per the Public Funds Collateral Act.

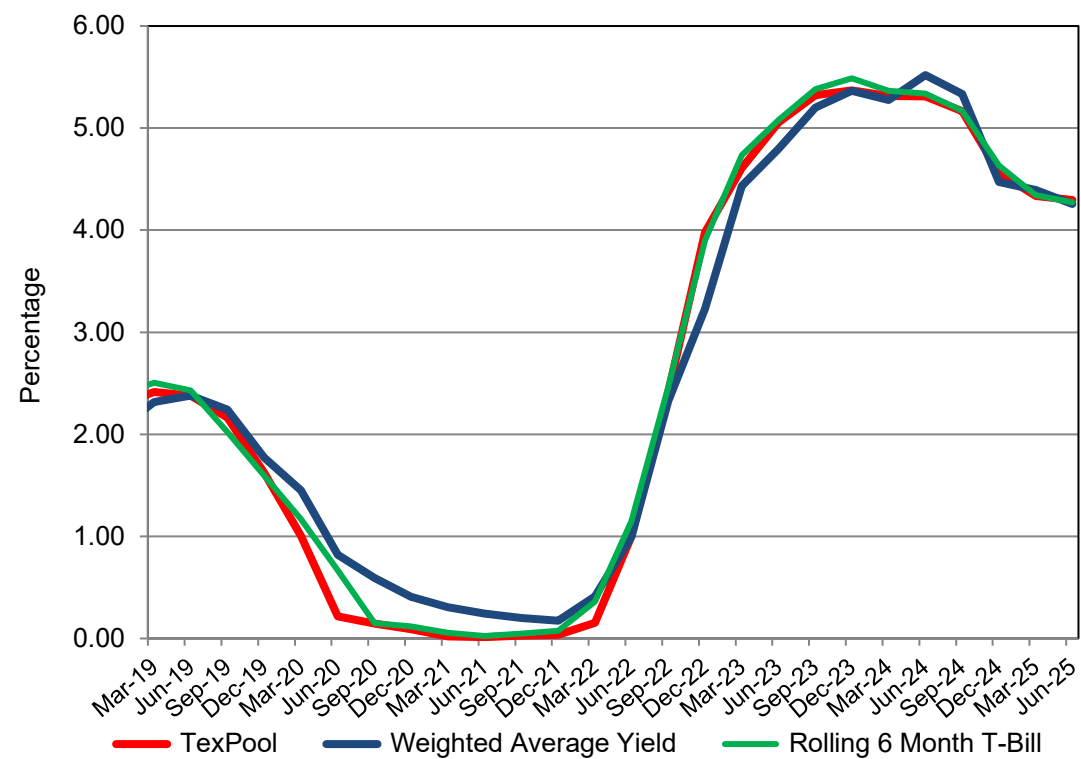
**Portfolio Composition**



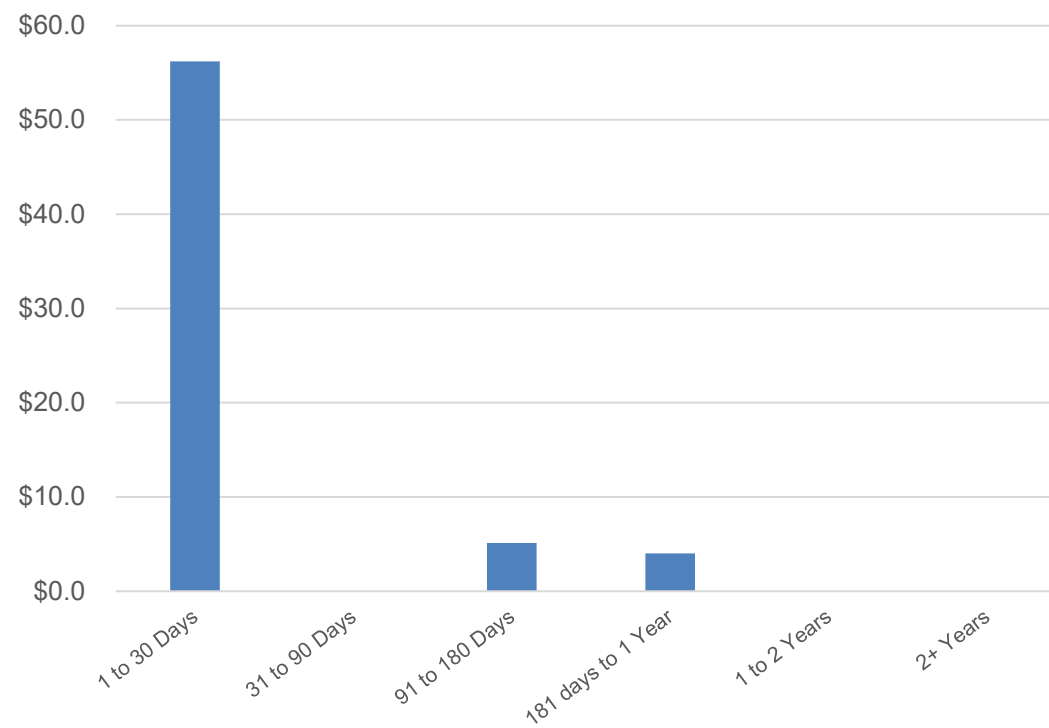
**Quarter End Book Value**



**Total Portfolio Performance**



**Distribution by Maturity (Millions)**





## Book & Market Value Comparison

Issuer/Description	Yield	Maturity Date	Book Value 03/31/25	Increases	Decreases	Book Value 06/30/25	Market Value 03/31/25	Change in Market Value	Market Value 06/30/25
Woodforest Bank DDA	0.48%	07/01/25	\$ 2,409,724	\$ 593,996	\$ —	\$ 3,003,720	\$ 2,409,724	\$ 593,996	\$ 3,003,720
Woodforest Bank MMA	4.49%	07/01/25	15,966,034	4,561,336	—	20,527,370	15,966,034	4,561,336	20,527,370
NexBank IntraFi MMA	4.45%	07/01/25	22,166,782	248,571	—	22,415,354	22,166,782	248,571	22,415,354
InterBank MMA	4.75%	07/01/25	—	240,917	—	240,917	—	240,917	240,917
InterBank ICS	4.65%	07/01/25	—	1,768,141	—	1,768,141	—	1,768,141	1,768,141
TexPool	4.30%	07/01/25	11,467,554	—	(7,320,404)	4,147,150	11,467,554	(7,320,404)	4,147,150
TexSTAR	4.28%	07/01/25	11,452,475	—	(7,322,835)	4,129,640	11,452,475	(7,322,835)	4,129,640
Credit Union of Texas CD	5.33%	05/07/25	2,095,765	—	(2,095,765)	—	2,095,765	(2,095,765)	—
BOK Financial CDARS	5.34%	05/22/25	2,091,244	—	(2,091,244)	—	2,091,244	(2,091,244)	—
Bank OZK CD	4.34%	11/15/25	5,070,349	54,604	—	5,124,953	5,070,349	54,604	5,124,953
Origin Bank CD	4.45%	05/19/26	—	2,000,000	—	2,000,000	—	2,000,000	2,000,000
Origin Bank CD	4.45%	05/27/26	—	2,000,000	—	2,000,000	—	2,000,000	2,000,000
<b>TOTAL /AVERAGE</b>	<b>4.26%</b>		<b>\$ 72,719,928</b>	<b>\$ 11,467,566</b>	<b>\$ (18,830,248)</b>	<b>\$ 65,357,246</b>	<b>\$ 72,719,928</b>	<b>\$ (7,362,682)</b>	<b>\$ 65,357,246</b>

# Agenda Item # 8a



We Make a Difference!

**To:** Board of Directors  
**From:** Randy Johnson, CEO  
**Date:** July 22, 2025  
**Re:** **CEO Report**

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## Current Significant Activities:

- I went one day to the Pinnacle EMS conference for a four and one-half hour discussion regarding transitioning MedStar, a third-service EMS organization that had managed all the EMS emergency and hospital transfer calls in Tarrant County (which houses Fort Worth and surrounding smaller cities for the past thirty (30) years) to merge with the Fort Worth Fire Department as a fire-based EMS service. The merger began July, 2025 and we reviewed the two-year prior journey to make the transition possible. This gave me insight on the similarities and the differences between MedStar and MCHD.
- EMS leadership and I reviewed the issues and benefits of working with the University of Houston Med School and Conroe Regional Hospital in developing an EMS Fellowship Program for Post-Residency physicians to train and work with MCHD's EMS program.
- Last week, MCHD began a NEOP program, orienting 15 paramedics, 2 IT and 1 Procurement Specialist employees.
- I attended a two-day Texas Workforce Commission Human Resource Conference held in The Woodlands that updated attendees on current laws and best practices in employment management.
- Melissa Miller has found a couple of properties for the MCHD replacement Willis station relocation that may be very promising. We are doing due diligence and may be moving forward with one of the properties.
- Senior EMS leadership and I met with RightSite, a telehealth company that is operating in San Antonio and will begin operating in Fort Worth. The initial meeting was very promising and may help us transition eight to fifteen low acuity calls per day to telehealth and save our units for more acute patients.

- Executive staff, accounting staff and department managers have done a thorough review of our budget and project plans for the next fiscal year and are in final preparation to present the budget detail to you in the two-day budget review.
- We have completed our review of fleet operations with Matrix, the contracted fleet consultants who have reviewed and commented on our current fleet operations. A brief description of their findings will be shared at this board meeting.

**Plans for the next Sixty Days:**

- Complete the purchase and building plans for a suitable property for a multi-unit station in the Willis area.
- Complete the FY 2026 annual budget.
- Finalize the contract with the Montgomery County Fire Chief's Association to upgrade the County VHF system.
- Complete the Five Year Plan and present it at the August Board Meeting.
- Successfully implement the new accounting software.
- Implement the recommendations presented to MCHD by the fleet consultants.

Thank you,

Randy

# Agenda Item #8b



We Make a Difference!

**To:** Board of Directors

**From:** James Campbell

**Date:** July 22, 2025

**RE:** EMS Division Report

## Executive Summary

- The MCHD EMS overall Customer Service score for June 2025 was 95.95. There were 394 patient surveys returned between 6/1/2025 and 6/30/2025. Our overall Top Box score, which represents the percentage of the highest possible rating of 'Very Good,' was 86%. In addition, our rolling 12-month score of 95.24 is 1.29 points higher than the national database score of 93.95. Nationally, we are ranked 21<sup>st</sup> out of 248 total agencies, which is in the top 10%.
- In June 2025, we responded to 7,874 calls and transported 4,444 patients to the hospital. The data breaks down to 262 responses and 148 transports per day.
- Quarterly, we like to show a five-year comparison on responses and transports to keep the BOD apprised on growth. Compared to 2024, our call volume is similar, with 413 more transports compared to Q2 last year.

Second Quarter Data from 2020 - 2025					
2020	Responses	Transports	2021	Responses	Transports
April	5421	2678	April	6563	3466
May	6007	3019	May	6574	3559
June	6043	3373	June	6712	3624
2022	Responses	Transports	2023	Responses	Transports
April	6540	3588	January	6975	4008
May	6753	3857	Feb	7405	4412
June	6837	3945	March	7027	4115
2024	Responses	Transports	2025	Responses	Transports
April	7644	4354	April	8296	4475
May	7772	4509	May	8529	4753
June	7461	4396	June	7874	4444

- All the departments within EMS, presented their budgets in preparation for the July budget meetings with the Board. We have presented our justifications, ensured we are requesting purchases that will improve MCHD, and look forward to working with the Board over the coming weeks.
- We have received all 6/6 12' ambulances from Frazer and will start to see replacement 14' ambulances delivered in early August 2025. Additionally, we completed the final inspection on our 4 remounted 12' units that are at Fleet Plus in Tyler, on July 17<sup>th</sup>.
- Chief Campbell gave a presentation to the Conroe – Lake Conroe Chamber on July 17<sup>th</sup>. The presentation focused on an MCHD overview, Conroe specific data, and our continued plans to manage growth over the next 3 -5 years.

## **Assistant Chief Seek's Report**

- 15 Paramedics have begun NEOP on July 16<sup>th</sup>. They are completing the classroom section this week before moving into driving training, Phase 1 and Phase 2 prior to being released.
- 14 EMTs are progressing through phase 1 of NEOP. Most will be released mid-August and will begin filling openings as float pool staff prior to being trained for BLS units.
- Year to date, we have hired 60 EMS providers. 21 Paramedics, 35 EMT – Basics, and 4 Advanced EMTs. In the past hiring picks up in the 3<sup>rd</sup> quarter as we prep for the growth the following year.
- Staffing Update (Current number), (Change in last 30 days), (Includes those in NEOP)
  - Cohort (10), (-9, completed paramedic training and now counted as paramedic attendant)
  - EMT (28), (+14)
  - Paramedic Attendant (121), (+20)
  - In-Charge/Cpt (116), (0)
  - District Chief (16), (0)
- Percent of Positions fill by role (excluding float staff)
  - In-Charge Paramedic 116/116 (100%)
  - Attendant Paramedic 121/116 (104%)
  - Attendant EMT 28/12 (233%)
  - Cohort EMT 10/30 (33%)
  - District Chief 16/16 (100%)
- EMT Performance Metrics in June show a steady month with an increase of 51 transports – a 1% increase year to year. EMS Operations staffed, on average during peak demand hours, 36 units daily. Total out of station calculated Unit Hour Utilization (UHU) was 42.2% down from 48.5% year to year. Low – Levels or times of 8 or less In-Charge Units available was 1.53% or 22 minute per day. Response time compliance holds steady at 86%.
- Elvia and the Recruiting team have completed Stay Interviews. These interviews were structured with an emphasis on improving MCHD from the employee perspective. The interviews are peer-to-peer and blinded to Senior Leadership. We are reviewing the information and determining how to utilize the information. Last CE we communicated the findings of the 1<sup>st</sup> set of interviews and will follow up on the second set of interviews.

## **Emergency Preparedness**

MCHD deployed one ambulance and a District Chief in response to July 4th Flooding Across the Texas Hill Country. Montgomery County Hospital District (MCHD) continues to play a role in emergency medical operations throughout the Texas Hill Country, following severe flooding that began on July 4th.

A dedicated MCHD crew mobilized on the holiday with no advance notice of mission scope or deployment duration, exemplifying the agency's commitment to statewide disaster response. Since arriving, the team has provided Force Protection—a crucial service offering medical support to Urban Search and Rescue (USAR) teams working in regions affected by widespread infrastructure damage.

While deployed, the crew assisted in the evacuation of San Saba, in response to flash flooding and supported relocation efforts for a nursing facility whose residents faced limited transportation options.

As of last week, a relief crew from MCHD has been sent to continue operations. This team is expected to remain deployed through Friday, July 18th, at which point MCHD will conclude its active deployment for this incident. However the operation for state Emergency Medical Task Force (EMTF) will continue.

On July 10th, MCHD also received a request for Medical Incident Support Team (MIST) activation. The district quickly mobilized a qualified member—one of its District Chiefs—to support mission coordination. Since deploying, the Chief has assisted in staging hundreds of emergency vehicles, is currently serving as medical command in Kerrville, and helped facilitate 911 coverage by reallocating other deployed medic units, allowing local EMS teams to rest after continuous operations dating back to July 4th.

Support tasks have also included distributing essential supplies such as dry socks and boots to response personnel who've endured harsh conditions since the day the flooding started.

MCHD is proud to stand beside hundreds of medical professionals, search and rescue teams, and senior staff across Texas in this critical effort. The size and experience of MCHD allows us to be a leader within the Emergency Medical Task Force (EMTF) system and when we are available to help, we bring that experience and compassion to the effected area.

This response echoes the collaborative efforts seen during Hurricane Beryl last year, when MCHD faced unprecedented emergency call volumes and relied on support from EMTF partners across the state. Today, those same principles of mutual aid and community resilience are being carried forward by our MCHD teams.

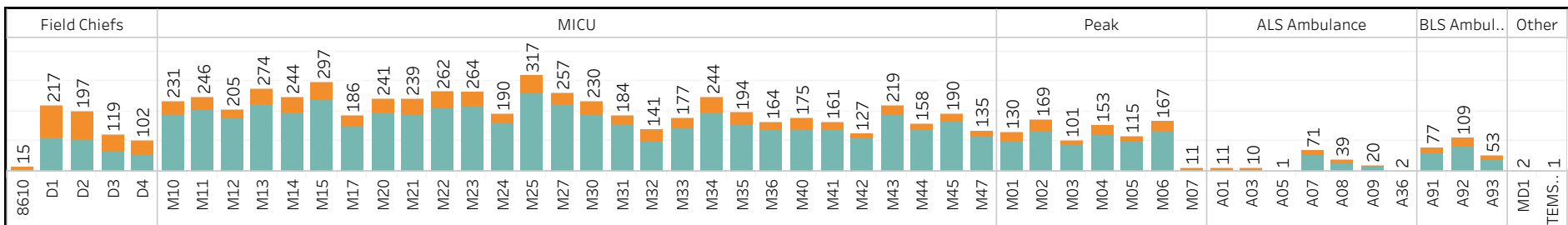
Many thanks to our internal MCHD departments, as a deployment requires collaboration and coordination from many of our department managers so that our teams can have success while they are away.



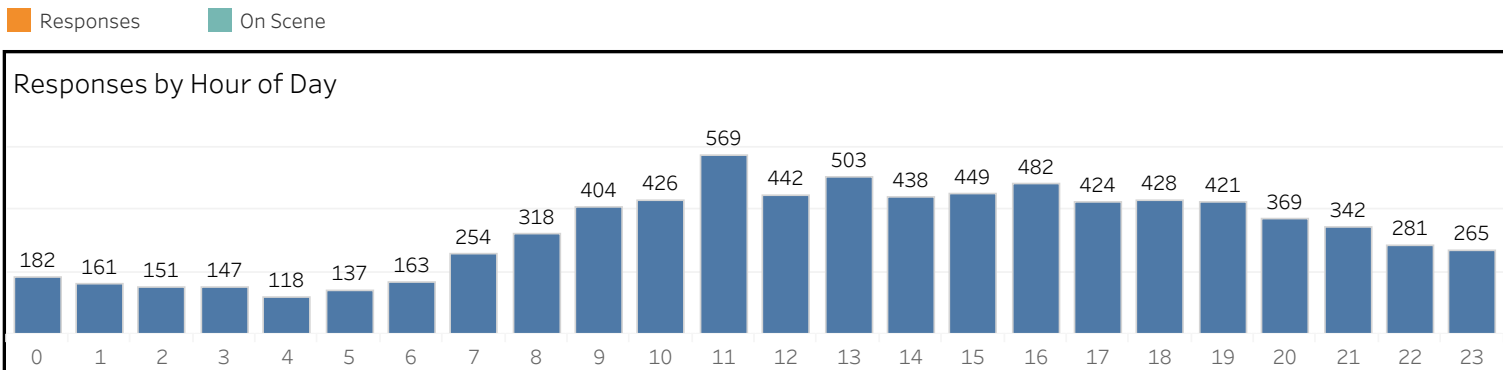
# Dispatched Incident Review

June 1, 2025 to June 30, 2025

Dispatched		On Scene		Transports		Response Times			
Incidents	6,279	Incidents	5,918	Incidents	4,383	Priority 1	Priority 2	Priority 3	Overall
Responses	7,874	Responses	6,429	Transports	4,444	83.19%	88.04%	84.10%	86.08%



Incident Types (Top 20)	
Problem Category	
Fall	839
Sick Person	587
Breathing Problems	460
MVC	459
Unconscious/Fainting	422
Chest Pain	411
Transfer/Evaluation	372
SEND	326
Stroke	313
Seizures	239
Emotional Crisis	175
Hemorrhage	156
Abdominal Pain	139
Assault	132
Traumatic Injury	119
Unknown Problem	105
Heart Problems	93
Overdose Ingestion	89
Cardiac Arrest	80
Medical Alarm	75



Median Hospital Turn-Around Time (Top 10 Facilities by Transports)									
37 min n = 1,042	43 min n = 885	41 min n = 836	37 min n = 519	44 min n = 427	37 min n = 177	30 min n = 154	43 min n = 105	25 min n = 41	40 min n = 34
HCAHH - Conroe	M. Hermann - The Woodlands	H. Methodist Hospital - The Woodlands	CHI - St. Lukes - The Woodlands	HCAHH - Kingwood	HCAHH - Tomball	TCH - The Woodlands	M. Hermann - Northeast	Elite Hospital - Kingwood	H. Methodist Hospital - Willowbrook

# Hospital Patient Transports

06/01/25 - 6/30/2025

Total Transports  
to All Facilities

**4,491**

	Sepsis	STEMI	Stroke	Trauma	Grand Total
H. Methodist - The Woodlands	19	3	33	1	56
HCAHH - Conroe	10	3	26	14	53
M.Hermann - The Woodlands	6	7	22	7	42
HCAHH - Kingwood	1	1	14	5	21
CHI - St. Lukes - The Woodlands	8	3	10		21
M.Hermann - Northeast	6	1	2		9
HCAHH - Tomball	2	2			4
M. Hermann - Cypress	3				3
H. Methodist Hospital - Willowbrook			2		2
TCH - The Woodlands			1		1
M.Hermann - TMC				1	1
Grand Total	55	20	110	28	213

## Avg. Turnaround Time

Main Facilities (Minutes)

HCAHH - Houston Healthcare Medical C..	82.00
Ben Taub General	61.00
Baylor Scott & White College Station	55.00
Lyndon B Johnson General	54.00
M.Hermann - TMC	53.92
HCAHH - Kingwood	51.29
HCAHH - North Cypress	47.50
CHI - St. Luke's Vintage	46.78
M.Hermann - Northeast	45.46
M.Hermann - The Woodlands	44.18
H. Methodist Hospital - Willowbrook	42.97
H. Methodist - The Woodlands	42.72
Michael E. DeBakey VA Medical Center	42.67
HCAHH - Northwest	41.33
CHI - St. Luke's - TMC	40.86
CHI - St. Lukes - The Woodlands	39.92
HCAHH - Conroe	39.44
HCAHH - Tomball	39.32
MD Anderson Cancer Center - TMC	38.75
M. Hermann - Children's TMC	37.00
M. Hermann - Cypress	35.37
M.Hermann - Greater Heights	34.00
TCH - TMC	33.00
TCH - The Woodlands	31.61
H. Methodist Hospital - TMC	31.43

## Patients Per Facility

Main Facilities (Count)

HCAHH - Conroe	1,059
M.Hermann - The Woodlands	895
H. Methodist - The Woodlands	838
CHI - St. Lukes - The Woodlands	522
HCAHH - Kingwood	437
HCAHH - Tomball	177
TCH - The Woodlands	157
M.Hermann - Northeast	105
H. Methodist Hospital - Willowbrook	34
CHI - St. Luke's Vintage	23
M. Hermann - Cypress	19
MD Anderson Cancer Center - TMC	16
M.Hermann - TMC	12
CHI - St. Luke's - TMC	7
H. Methodist Hospital - TMC	7
HCAHH - Northwest	6
Michael E. DeBakey VA Medical Center	3
Ben Taub General	2
HCAHH - North Cypress	2
TCH - TMC	2
Baylor Scott & White College Station	1
HCAHH - Houston Healthcare Medical ..	1
Lyndon B Johnson General	1
M. Hermann - Children's TMC	1
M.Hermann - Greater Heights	1

For more information, visit <https://hosp.mchd-tx.org/>



## Avg. Turnaround Time Support Facilities (Minutes)

CHI - St. Luke's - Lakeside	36.67
H. Methodist Hospital - Cypress	35.41
America's ER Magnolia	30.67
M. Hermann CCC – Kingwood	30.00
CHI - St. Luke's - Springwoods Village	27.83
Elite Hospital Kingwood	27.70
H. Methodist ECC – The Woodlands	27.29
HCAHH - Spring Freestanding	24.94
Behavioral - Voyages	23.67
M.Hermann - Woodlands West	22.27
HCAHH - Cleveland ER	19.33
H. Methodist ECC - Magnolia	18.93
Behavioral - Tri-County	16.75
Behavioral - Woodland Springs	15.00

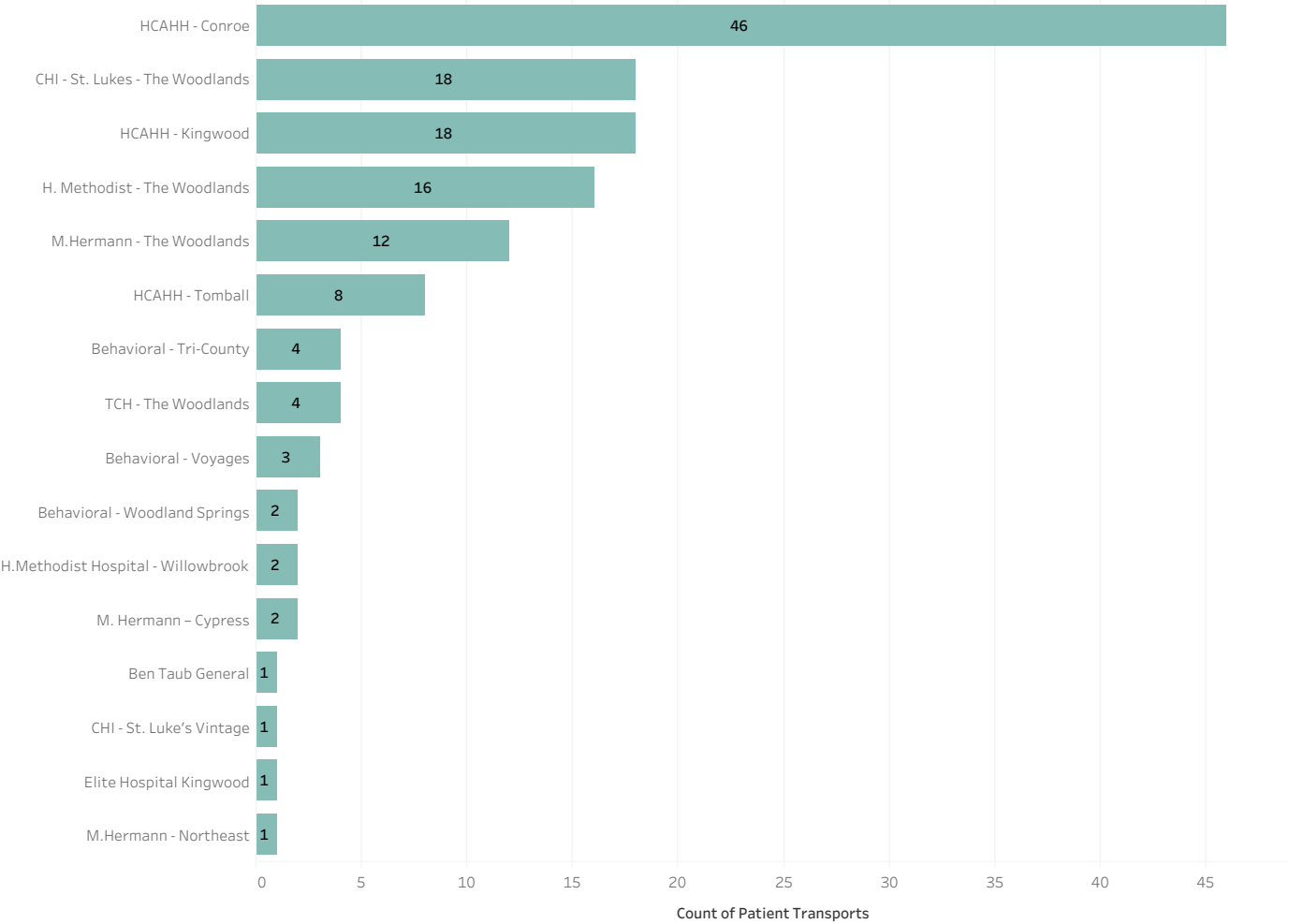
## Patients Per Facility Support Facilities (Count)

Elite Hospital Kingwood	44
H. Methodist Hospital - Cypress	17
HCAHH - Spring Freestanding	16
H. Methodist ECC - Magnolia	15
H. Methodist ECC – The Woodlands	14
HCAHH - Cleveland ER	12
M.Hermann - Woodlands West	11
CHI - St. Luke's - Lakeside	9
CHI - St. Luke's - Springwoods Village	6
M. Hermann CCC – Kingwood	5
Behavioral - Tri-County	4
America's ER Magnolia	3
Behavioral - Voyages	3
Behavioral - Woodland Springs	2

For more information, visit <https://hosp.mchd-tx.org/>

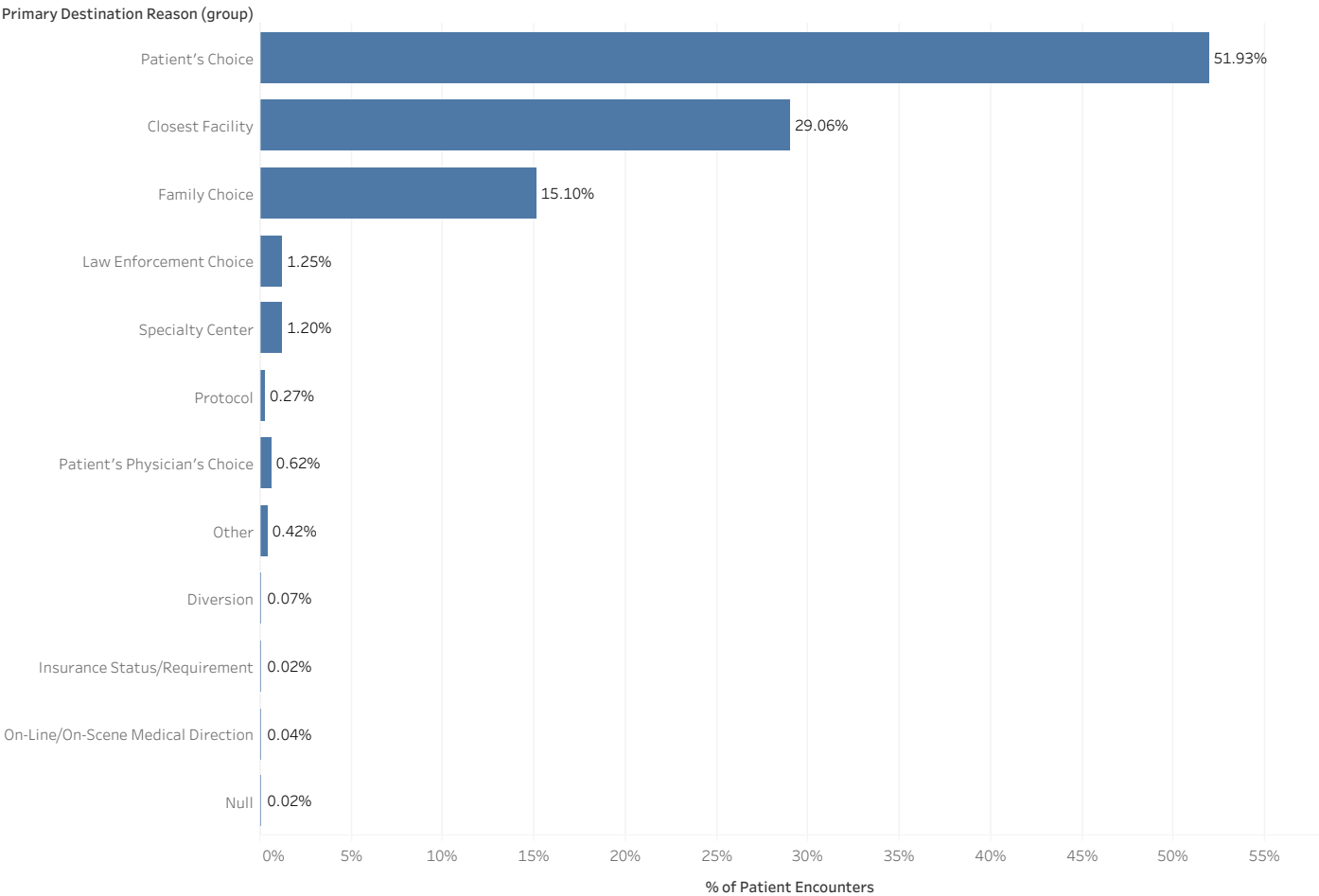
# Psychiatric / Behavioral Patients per Facility

06/01/25 - 6/30/2025



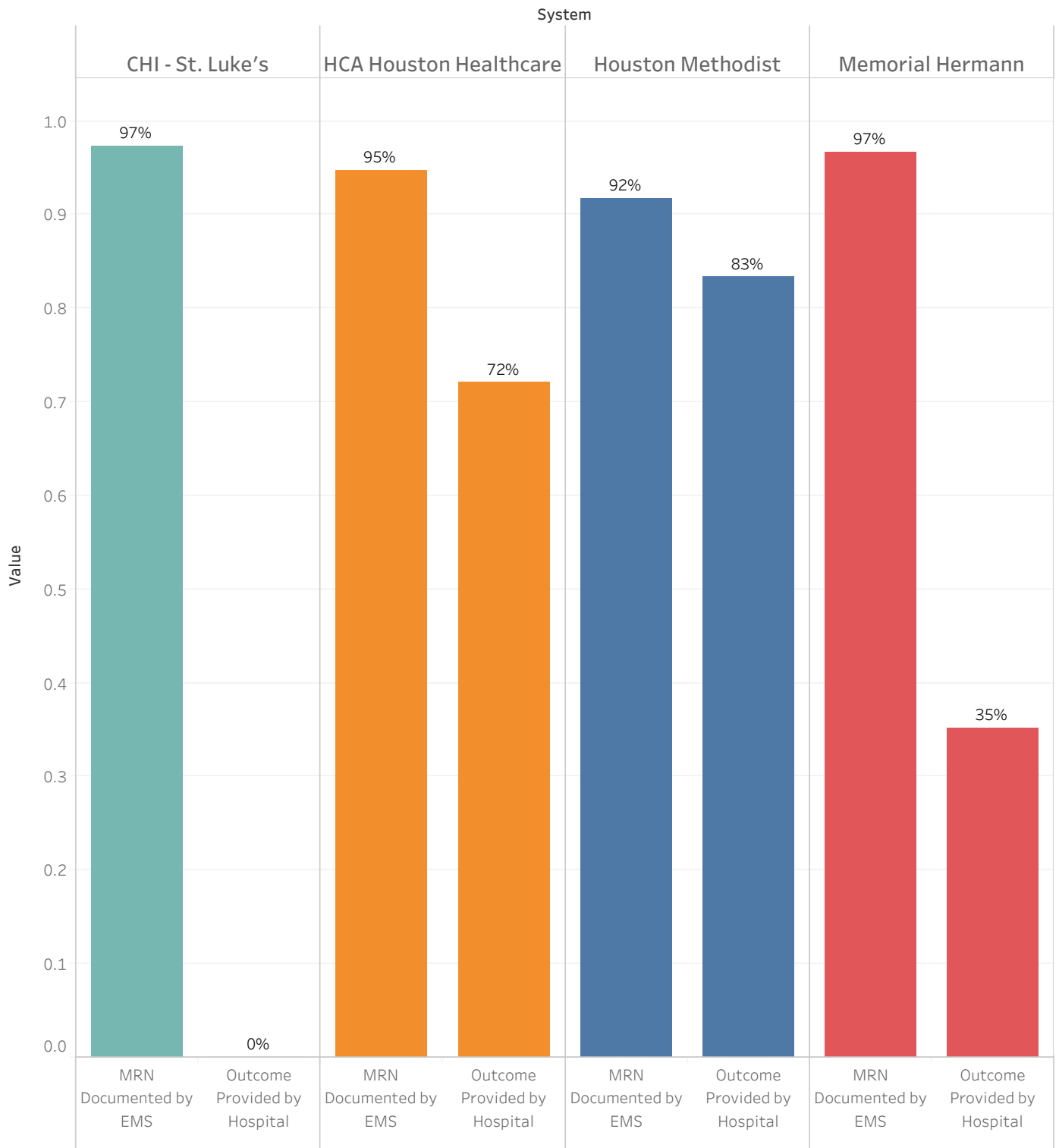
# Primary Reason for Destination Choice

06/01/25 - 6/30/2025



# Hospital Outcome Returned Performance By Hospital System

January 1, 2025 to June 30, 2025



The MRN must be documented in the PCR for it to automatically import into the hospital EMR and for outcome data to be returned to EMS. MCHD emphasizes the importance of MRN documentation to the field providers to ensure the hospital record is transmitted in a timely and automated manor. The measure of "Automated Outcome Provided by Hospital" shows the effectiveness of the hospital EMR at returning data when EMS has met the requirements of documenting the MRN. Outcome data is considered to be obtained when either eOutcome.01 or eOutcome.02 are received into the EMS record.

MCHD

Conroe, TX

Client 6577



1515 Center Street

Lansing, MI 48096

(517) 318-3800

support@EMSSurveyTeam.com

www.EMSSurveyTeam.com

# Patient Experience Report

June 01, 2025 to June 30, 2025

Your Score

**95.95**

Your Patients in this Report

**394**

Number of National Database Patients in this Report

**4375**

Total EMS Organizations

**248**



## Executive Summary

Your overall score for the period selected is **95.38**, a difference of **-1.83**, compared to your score from the previous year, **97.21**.

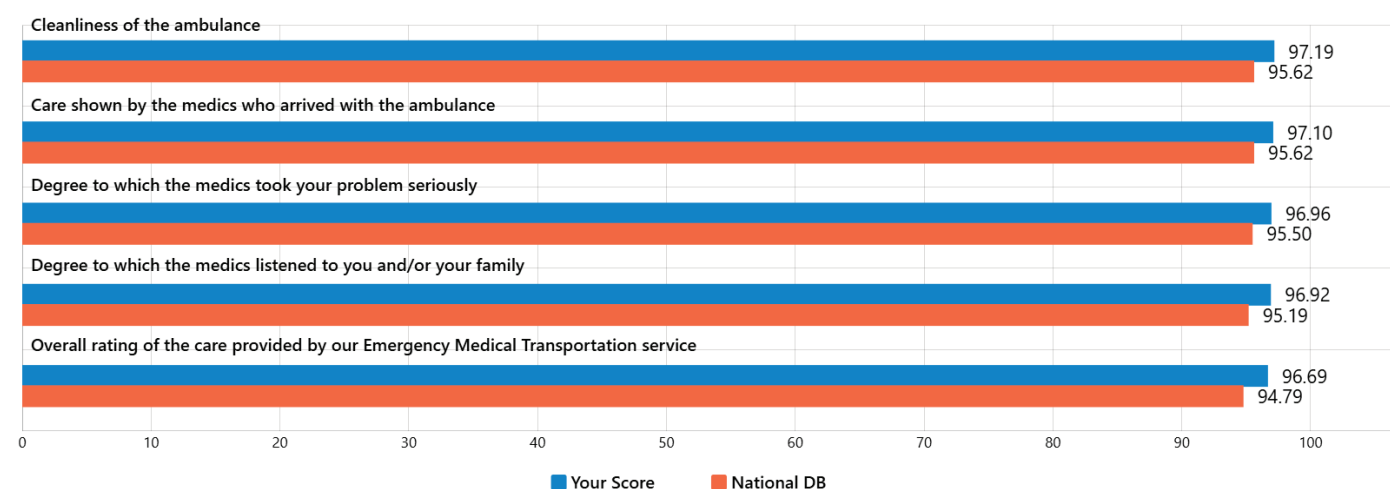
Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **86%**.

In addition, your rolling **12-** month score of **95.24** is a difference of **+1.29** from the national database score of **93.95**.

When compared to all organizations in the national database, your score of **95.24** is ranked **21st**.

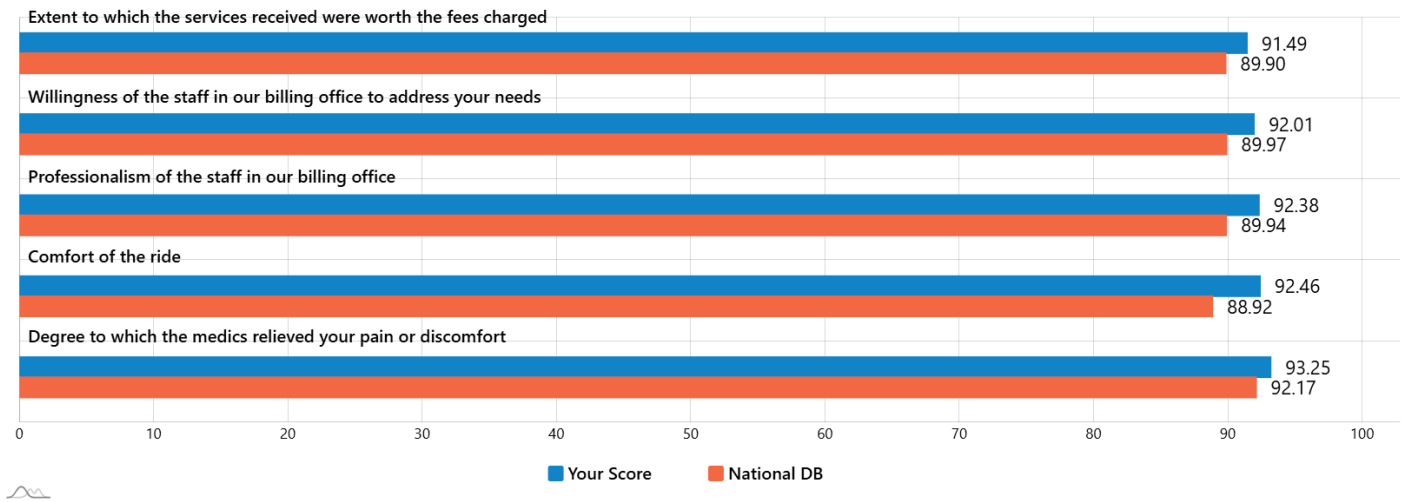
## Highest and Lowest Scores

### 5 Highest Scores



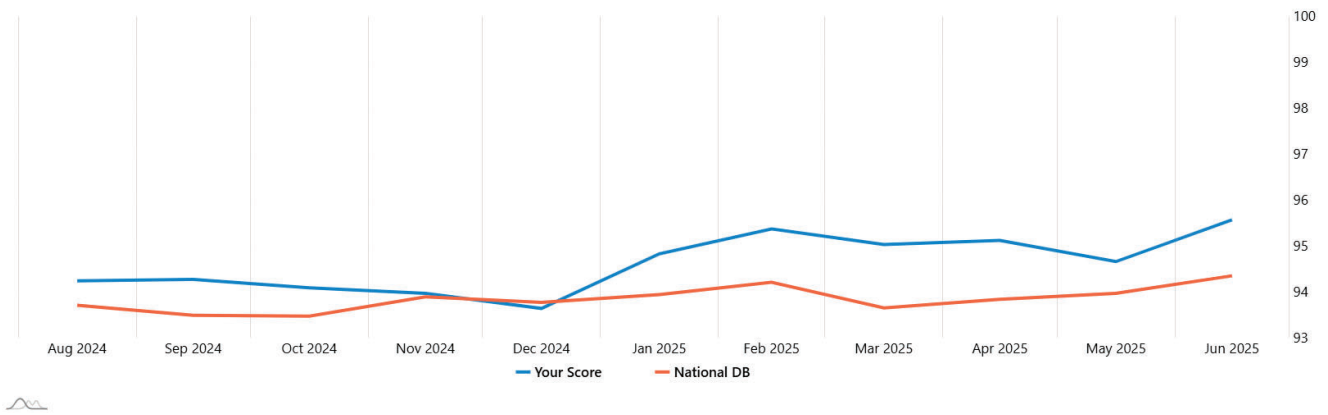


## 5 Lowest Scores





## Monthly Overall Score Trend







## Cumulative Comparisons

This section lists a synopsis of the information about your individual questions and overall scores over the dataset's lifetime. The first column shows your score, and the second details the National DB score.

Medic	Your Score	National DB
Extent to which the medics kept you informed about your treatment	93.95	92.97
Degree to which the medics took your problem seriously	96.29	94.83
Extent to which medics cared for you as a person	95.97	94.68
Skill of the medics	95.93	94.88
Extent to which medics included you in the treatment decisions (if applicable)	93.38	92.86
Degree to which the medics listened to you and/or your family	96.32	94.55
Degree to which the medics relieved your pain or discomfort	92.51	91.34
Care shown by the medics who arrived with the ambulance	96.48	94.98
Medics' concern for your privacy	95.13	93.66

Ambulance	Your Score	National DB
Cleanliness of the ambulance	96.60	95.20
Skill of the person driving the ambulance	95.20	94.60
Comfort of the ride	91.51	88.29
Extent to which the ambulance arrived in a timely manner	94.08	92.87

Billing Office Staff	Your Score	National DB
Willingness of the staff in our billing office to address your needs	91.67	89.54
Professionalism of the staff in our billing office	92.07	89.47

Dispatch	Your Score	National DB
Extent to which you were told what to do until the ambulance arrived	94.33	92.25
Concern shown by the person you called for ambulance service	94.78	93.58
Helpfulness of the person you called for ambulance service	94.16	93.69

Overall Experience	Your Score	National DB
Extent to which our staff eased your entry into the medical facility	95.08	94.18
Extent to which the services received were worth the fees charged	90.75	89.00
How well did our staff work together to care for you	95.44	94.20
Appropriateness of Emergency Medical Transportation treatment	95.04	94.09
Likelihood of recommending this ambulance service to others	95.07	93.83
Overall rating of the care provided by our Emergency Medical Transportation service	96.01	94.16



## Benchmark Comparison By Question

	Your Score	ACE	CAAS	Texas
Helpfulness of the person you called for ambulance service	94.88	94.84	93.91	95.57
Concern shown by the person you called for ambulance service	95.54	94.78	93.96	95.22
Extent to which you were told what to do until the ambulance arrived	95.13	93.99	92.70	94.52
Extent to which the ambulance arrived in a timely manner	94.93	94.03	92.57	95.22
Cleanliness of the ambulance	97.19	96.36	95.04	96.76
Comfort of the ride	92.46	91.03	87.83	92.17
Skill of the person driving the ambulance	96.02	95.95	94.50	96.23
Care shown by the medics who arrived with the ambulance	97.10	96.33	95.01	96.62
Degree to which the medics took your problem seriously	96.96	96.25	94.84	96.72
Degree to which the medics listened to you and/or your family	96.92	96.14	94.71	96.79
Skill of the medics	96.60	96.23	94.85	96.59
Extent to which the medics kept you informed about your treatment	94.74	94.55	93.32	95.13
Extent to which medics included you in the treatment decisions (if applicable)	94.10	94.44	93.12	95.07
Degree to which the medics relieved your pain or discomfort	93.25	92.93	91.35	93.94
Medics' concern for your privacy	95.79	95.20	93.90	95.78
Extent to which medics cared for you as a person	96.63	96.18	94.76	96.56
Professionalism of the staff in our billing office	92.38	89.77	89.47	92.29
Willingness of the staff in our billing office to address your needs	92.01	89.33	89.68	92.18
How well did our staff work together to care for you	96.10	95.51	94.31	96.35
Extent to which our staff eased your entry into the medical facility	95.78	95.37	94.25	95.95
Appropriateness of Emergency Medical Transportation treatment	95.75	95.35	94.12	95.74
Extent to which the services received were worth the fees charged	91.49	90.62	88.88	92.49
Overall rating of the care provided by our Emergency Medical Transportation service	96.69	95.95	94.14	96.34
Likelihood of recommending this ambulance service to others	95.79	95.46	93.86	96.23
<b>Overall Score</b>	<b>95.18</b>	<b>94.44</b>	<b>93.13</b>	<b>95.27</b>



## Benchmark Comparison

This section of the report is based off your overall score for the YTD 12-month time period, compared to other benchmark compare groups. An aggregate rolling score is needed to provide stability to the overall score ranking for more meaningful comparisons to other benchmark groups. Each month, the last month in the 12 month period is dropped and the newest month is added. An organization must have a minimum of 100 surveys to be eligible for ranking.

	Your Company	National DB
Number of organizations in compare group		248
Minimum score	58.18	1.00
Maximum score	100.00	100.00
Mean score	95.24	93.95
Your Percentile		75th
Your rank		21

Minimum Score - This is the lowest score in the benchmark group.

Maximum Score - This is the highest score in the benchmark group.

Mean Score - This is where your mean score ranks against others in the compare group.

Your Percentile - This is the percentage of scores that fall below your mean score.

Your Rank - This is where your mean score ranks against others in the compare group.

## Fleet Summary 2024-2025

Mileage	Ambulance	Supervision	CommandStaff	Support	MonthlyTotal	WeeklyTotal
June 2025	176,035	17,022	1,825	20,874	215,756	53,939
May 2025	150,927	14,578	2,761	15,919	184,185	46,046
April 2025	142,574	14,302	3,525	15,314	175,715	43,929
March 2025	184,976	18,665	2,297	21,002	226,940	56,735
February 2025	141,058	14,176	2,226	16,468	173,928	43,482
January 2025	140,519	12,318	1,924	15,632	170,393	42,598
December 2024	185,591	17,133	1,974	16,894	221,592	55,398
November 2024	142,033	14,102	2,861	14,757	173,753	43,438
October 2024	146,944	13,217	2,755	17,040	179,956	44,989
September 2024	187,156	16,059	4,738	21,066	229,019	57,255
August 2024	148,293	14,069	3,504	16,088	181,954	45,489
July 2024	200,843	17,015	2,563	22,478	242,899	60,725
Total	1,946,949	182,656	32,953	213,532	2,376,090	
Average	162,246	15,221	2,746	17,794	198,008	49,502
Annualized Amounts					2,376,090	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
June 2025	5		3		8
May 2025	5				5
April 2025	13		4		17
March 2025	3				3
February 2025	4				4
January 2025	3		2		5
December 2024	3		3		6
November 2024	2		3		5
October 2024	3		1		4
September 2024	8		1		9
August 2024	3		3		6
July 2024	8		3	1	12
Total	60		23		84
Per 100,000 Miles	2.53	-	0.97	-	3.54

Service Interruptions	Count	Per 100K milles
June 2025	7	3.24
May 2025	6	3.26
April 2025	7	3.98
March 2025	5	2.20
February 2025	6	3.45
January 2025	4	2.35
December 2024	6	2.71
November 2024	7	4.03
October 2024	8	4.45
September 2024	7	3.06
August 2024	6	3.30
July 2024	8	3.29
Total	77	3.24

# Agenda Item # 8c



We Make a Difference!

**To:** Board of Directors  
**From:** Melissa Miller, COO  
**Date:** July 22, 2025  
**Re:** COO Report

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## FACILITIES:

- Station 16 - 11111 Calvary Road: MCHD shared station at ESD 1 Station 96 updated schedule for occupancy has been pushed back to September 2025. HVAC system install is scheduled to complete by the end of the month MCHD Medic 16 will have a drive through bay, an EMS storage room and quarters consisting of a day room, work desk area, kitchenette, 3 dorm rooms, 2 baths.



- Station 13 – We will present a property at this Board meeting that meets our current and future needs.
- Station 24 is a part of WFD Station 5 -8005 McBeth Way, The Woodlands. This station will replace the original WFD Station 5 and is scheduled for completion by calendar year end.
- Station 46 (NEW) 13984 FM 2854: Contract negotiations continue with and LaW Construction, RFP selected contractor. Once the contract is signed, the contractors will have 245 days to complete the project.
- The Covered Ambulance Parking structure (Phase I) has been completed. Phase II- Contract negotiations continue with and LaW Construction, RFP selected contractor. Once the contract is signed, the contractors will have 245 days to complete the project.
- Now that the Chiller #2 replacement and BAS Replacement projects have been completed, the team is shifting their focus on finalizing a proposal to start the Boiler Replacement project budgeted for FY25, this proposal is planned to be presented at the July Board Meeting.

- The Budgeted MDF Phase II Power Project has kicked off, a PO has been issued and work began July 16, 2025. The MDF (Main Distribution Frame) located in the admin building houses all the critical servers and core network equipment for MCHD.
- The Administration 1<sup>st</sup> floor office remodel is complete and EMS Clinical staff (currently on the second floor) will be moved into their new first floor offices over the next two weeks.

#### **RADIO:**

- VHF Project: The latest draft of the Mont. County Fire Chief Association (MCFCA) and MCHD Interlocal Agreement (ILA) for the VHF Simulcast System has been approved by MCHD Legal Counsel and was distributed to each ESD at the MCFCA meeting on April 24<sup>th</sup> 2025. We are still pending the completion of the MCFCA internal agreement outlining each members financial responsibility to MCFCA for the VHF ILA payments, then we can move forward with executing the MCHD Interlocal Agreement with the MCFCA. The steps following will be execution of the ILA by both parties and the purchase of the VHF Equipment will be brought to the MCHD Board of Directors to vote for approval.
- MCHD will attend the next ESD #6, Porter Fire Department, Board meeting to discuss options for tower placement on ESD property.
- MCECD 911 has approved and funded a feasibility assessment for a computer-aided dispatch (CAD)-to-CAD solution that will integrate all PSAPs in Montgomery County. Justin Evans will lead the coordination among all public safety agencies to evaluate the feasibility of this project and determine its potential benefits to the citizens we serve. This system will be standards-based, incorporating the National Emergency Number Association's (NENA) i3 standards, with a specific focus on the Emergency Incident Data Object (EIDO) specification for the effective formatting and exchange of incident data. Justin Evans will lead the coordination among all public safety agencies to evaluate the feasibility of this project and determine its potential benefits to the citizens we serve.

#### **INFORMATION TECHNOLOGY, COMPUTER AIDED DISPATCH (CAD) and LASERFICHE:**

- The department welcomed 2 new IT team members, Tanner Treesh and Justin Braml this month. Both have prior customer service experience and demonstrated eagerness to learn.
- The IT Department is beta testing a new station computer with the EMS District Chiefs and Deputy Chiefs. This is a budgeted computer replacement for the stations. The new station computers will provide for better connection and experience for online education classes.
- The CAD Team and Woodlands Fire Dispatch Management participated in meeting with Central Square, the vendor for our computer aided dispatch program. We discussed outstanding open tickets and received an update on an outstanding project for the fire departments.
- Laserfiche is working with Public Health on several projects currently. We are continuing to work with the Epidemiology team on a measles investigation process, which we are building in a way that it could be copied and adjusted easily for use investigating other diseases in the future. The Epi team also recently requested an online form for county health facilities to report communicable respiratory illnesses (previously the "weekly flu report") – this will assist with timely data submission, reporting, and process efficiency. Finally, we are working with clinic staff to use Laserfiche to streamline a very time-consuming and cumbersome process to reach out to people who have been referred to Public Health after testing positive for TB. We are excited to help the clinic find ways to shorten the time between referral and scheduling them for further testing/treatment, as this will help patients start treatment earlier or avoid developing active (contagious) TB, thereby also keeping our community healthier.
- We have also been working closely with EMS, especially the training and data teams, on a more efficient process for employees (and in the future new hires) to provide training and other professional development certificates. This process will ensure timely notification of HR when needed, automatically file into employee records, and provide data to EMS to ensure that field employees are properly credentialled.

- We are working with DocuNav to schedule planned minor updates in August, to keep us up to date with our software.
- Finally, we are also continuing to monitor storage space usage and support Records Management as they disposition records.

#### **Public Health District:**

- July 1- MCHD received notice via email that the federal grant funding for Public Health Emergency Preparedness (PHEP) Base from the CDC is being partially funded at 72% or a \$86,474 cut in funds to MCPHD. The PHEP program works with local health departments (LHDs) to improve their ability to respond to a range of public health threats, including but not limited to infectious diseases, natural disasters, and biological, chemical, nuclear, and radiological events. This grant period began July 1st. In order to operate within the new funding, cuts were made to conferences, supplies and sadly the elimination of the Chief Epidemiologist Position. The new grant budget with these changes is pending State approval.
- June 5- Amanda Carter, County Budget Officer, Judge Keough and Jason Millsaps confirmed the \$600,000/year paid at \$50,000/month is in the counties preliminary budget.
- June - Meghna Bhatt and Melissa Miller have been working with the MCPHD DSHS Grant Contract Managers for the past year to develop a transition plan to change the Applicant Agency (Grantee) from MCPHD to MCHD. In late May we received the following updates:
  - *DSHS is in receipt of the documents provided. We will work internally to review and will provide additional guidance once we have determined next steps or if additional questions arise. Please note that the contracts will continue with their normal terms, i.e., July/September 2025 effective dates, until official documentation and contract modifications occur and are executed.* From: PHEP and CRI Contract Manager
  - *I have talked with other contract managers that manage other programs, and we have discussed starting the process in July to get everything ready for October 1<sup>st</sup>. We have a team meeting tomorrow and I have it on the agenda to talk with our supervisors about the process of getting everything ready. I will reach out with more information after that meeting.* From: RLSS-LPHS Contract Manager
  - *DSHS Contract Management Section is aware of Montgomery County's transition to a hospital district and new TIN that will take place in this coming October. Once all renewals prior to October are in place, CMS' contract managers will begin drafting a new contract with a new contract number to replace the current contracts.* From: IDCU Contract Manager

We have yet to receive a written response from the PHIG Contract Manager.

- May – Meghna Bhatt, Epidemiology Division Manager and I continue to push our grant contract managers for answers related to move the MCPHD grants into MCHD prior to October 1. The next MCPHD Board meeting will be held Thursday, June 12 at 3:30 pm.
- April – Grant budgets are in the approval process; we were informed that the “Legal Name of Applicant Agency for the PHEP and CRI grants cannot change as of the renewal date of July 1, 2025. We are pending follow-up information to ensure they will be changed to MCHD by October 1, 2025. In late March, the clinic welcomed the new Clinic Manager, Jonathan Hopkins, RN and Mariah Masha, TB Medical Assistant.
- March – Grant budgets are being submitted with the “Legal Name of Applicant Agency” changing from MCPHD to MCHD. The Amended and Restated Montgomery County Public Health District Cooperative Agreement and Interlocal Cooperative Agreement between Montgomery County, Texas and MCHD for the Provision of Essential Health Services have been submitted with the renewals to each Contract Manager.
- January and February – The Preparedness staff has an extensively planned Point of Dispensing (POD site) Public Health Drill on February 22. This drill provides deliverables required by the Cities Readiness Initiative and Public Health Emergency Preparedness Grants. DSHS representatives, MC Office of Homeland Security and Emergency Management, SHSU Nursing School, and Salvation Army are among those participating in the drill.

# Agenda Item # 8d

**To:** Board of Directors  
**From:** Ade Moronkeji, HCAP Manager  
**Date:** July 22, 2025  
**Re:** **HCAP Report**

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## Eligibility Criteria

To qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- Residence: Must live in Montgomery County prior to completing an application
- Citizenship: Must be a U.S. citizen or a legal permanent resident
  - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years
- Income: May not exceed the minimum established Federal Poverty Income Level (FPIIL) of 150%  
This information is updated yearly when the State releases the CIHCP income guidelines.
  - Details per income for each household size can be found on the MCHD website as well as in the HCAP handbooks
- Resources: May not exceed \$2,000 per month or \$3,000 for individuals who are aged or disabled
- Medical Need: There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
  - This criterion is not a state requirement but the District's prerogative.

## Program Updates

- On June 3rd, Ade attended the Texas Indigent Health Care Association (TIHCA) board meeting, which included representatives from Texas indigent healthcare programs. Key discussion points included 2025 conference planning, legislative updates from the 89th session, and the implications of recent legislation on indigent healthcare. Due to significant Medicaid cuts, programs anticipate a potential increase in enrollment, which will subsequently lead to a rise people losing coverage. HCAP will continue to track changes in the healthcare environment to inform decision making and provide relevant updates.
-



- On June 6th, HCAP staff and community paramedics attended a presentation by Family and Youth Services and Support (FYSS). FYSS is a navigational program that connects individuals to community resources to address food insecurity, housing instability, and financial hardship. By leveraging a thorough understanding of local resources, staff can provide more effective support for clients in need.
- The eligibility team made visits to Salvation Army, Under Over and Conroe House of Prayer on the 4th, 18th, and 25th of June. They assisted six individuals with the HCAP application and three were approved for coverage.

## Eligibility Updates

### Applications

- The total number of applications received in June was 175, bringing the fiscal year total to 1,497; a 3% decrease from FY24 numbers. 22% of the applications received were from local hospitals specifically, HCA Conroe, with 30 submitted applications, and nine applications from HCA Kingwood. Figure 1 depicts a monthly comparison between FY24 and FY25 application numbers.

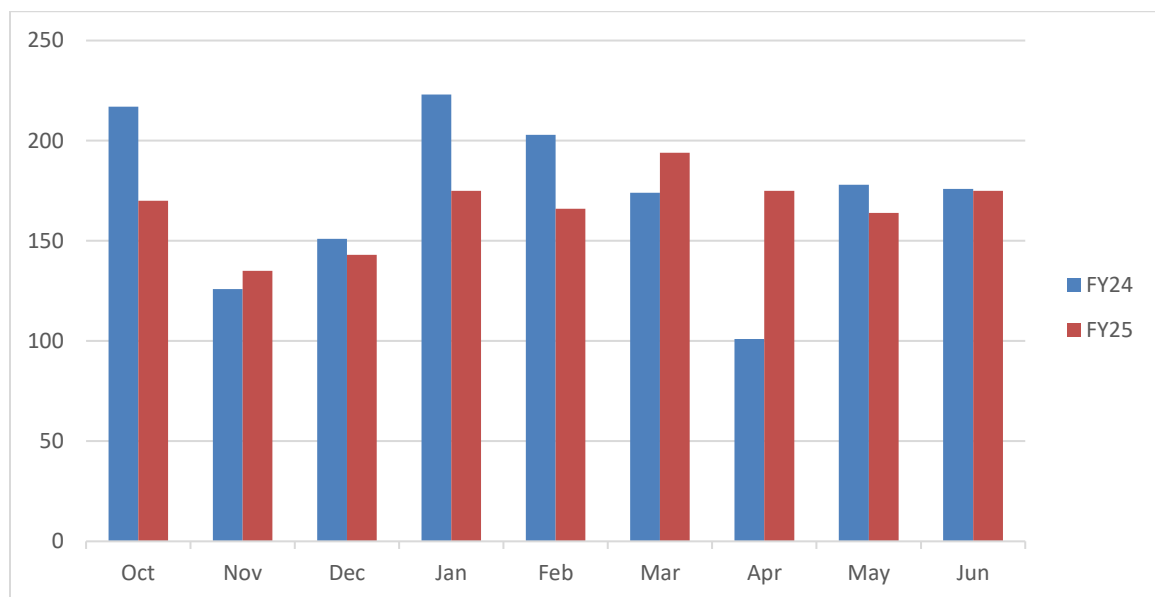


Figure 1 – Monthly Application Volume FY24 V. FY25

- 73 of the applications received were submitted through Laserfiche, an online application tool designed to facilitate easier accessibility to HCAP information. The corresponding graph is a comparison between the volumes of applications received in FY24 versus FY25.

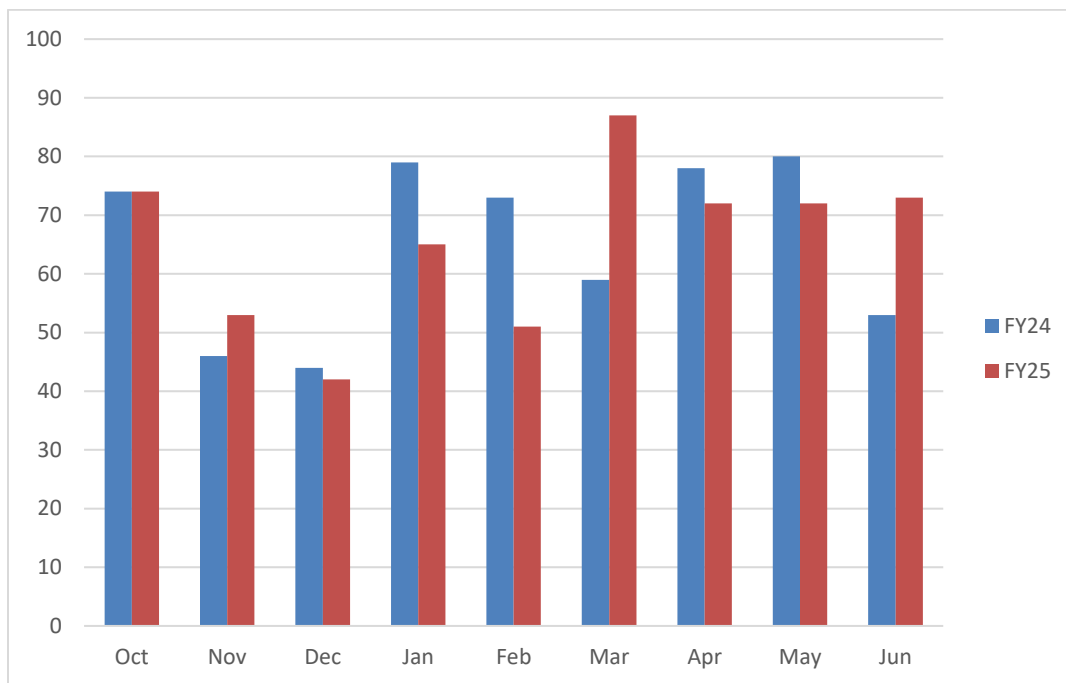


Figure 2 – Monthly Online Application Volume FY24 V. FY25

### Enrollment

- June concluded with 302 active clients, a modest 1% increase over May's volume.
- Medical service utilization in June was 57%, down from the FY24 average of 63%. Tracking medical utilization allows for critical adjustments and informs decisions to appropriately deploy resources for best client outcomes.
- Figure 3 compares FY24 and FY25 enrollment numbers while figure 4 compares the number of clients enrolled in the three HCAP program classification for FY24 and FY25. MCICP clients who represent the lower income bracket of 0-21% of the FPIL continue to represent the largest group on the program.



Figure 3 - Active Clients FY24 V. FY25

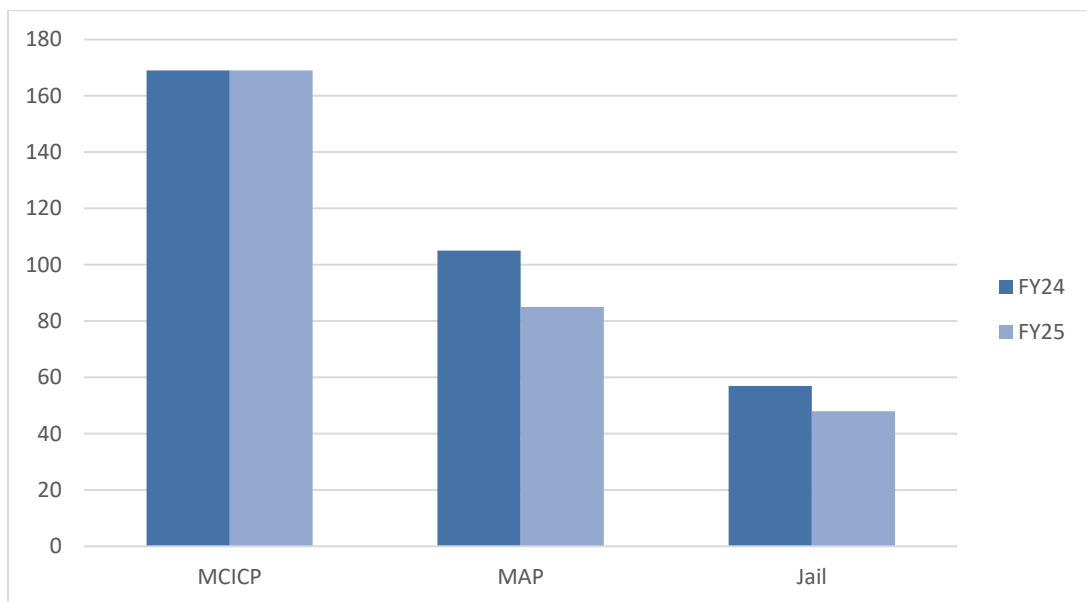


Figure 4 – June HCAP Program Breakdown FY24 V. FY25

### New Clients

41 new clients were added to the program in June. The graph below depicts the current trend by showing the number of new clients added to the program monthly.

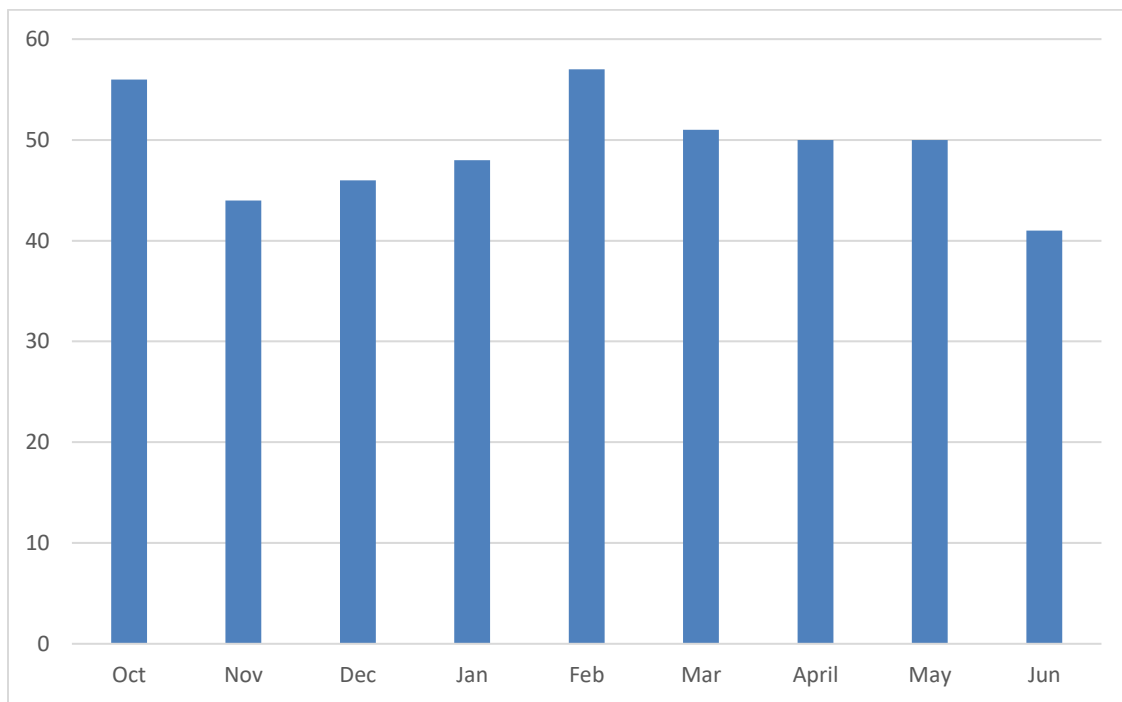


Figure 5 – Monthly New Clients

## Bill Pay Updates

### Claims Administration

- The team received 694 medical claims in June, which is an increase of 11% from the volume of claims received in May. Figure 6 shows a monthly comparison between the volumes of medical claims received FY24 over FY25.

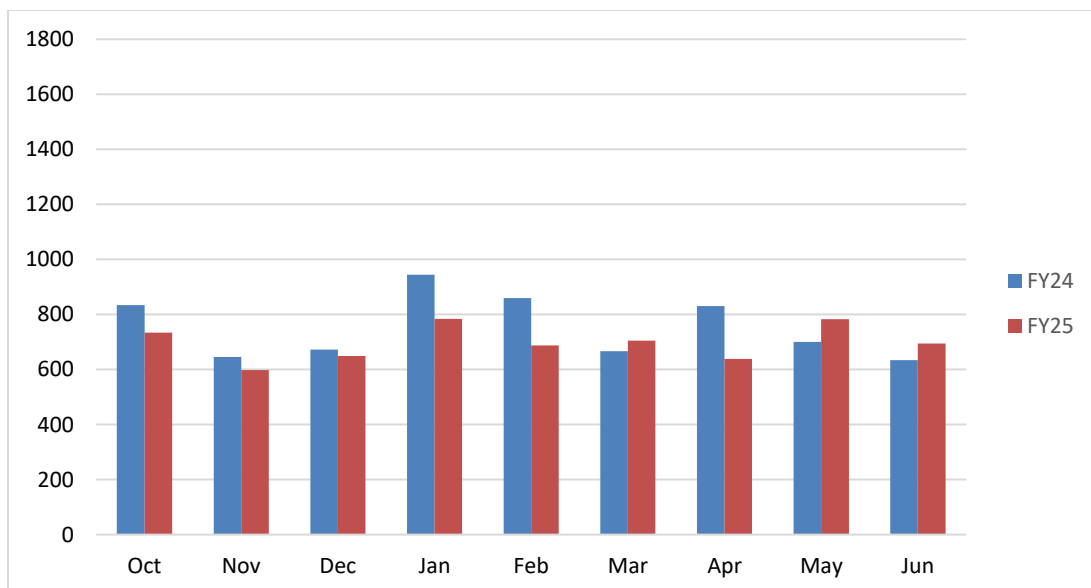


Figure 6 – Volume of Medical Claims FY24 V. FY25

- Total number of claims denied in June was 184; 26% of all claims processed by the bill pay team. The main denial reasons are depicted in Figure 7. This information guides relevant conversations with providers.

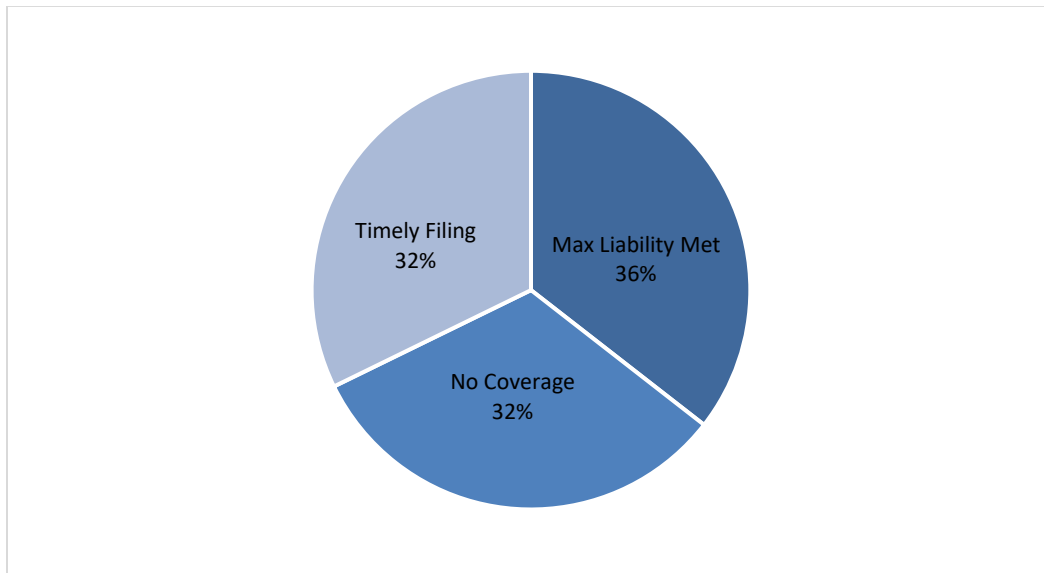


Figure 7 – Main Reasons for Denied Claims

#### Provider Utilization

- Figure 8 represents the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients utilize for their health care needs, while figure 9 shows the amount spent on each of the most utilized provider types/group.
  - UC hospital inpatient and outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals
  - Inpatient/outpatient hospital with the IHC designation refers to CHI St. Luke's The Woodlands and other non-HCA local hospitals
- UC hospital outpatient and inpatient services constitute our highest expenditures for claims processed in June.

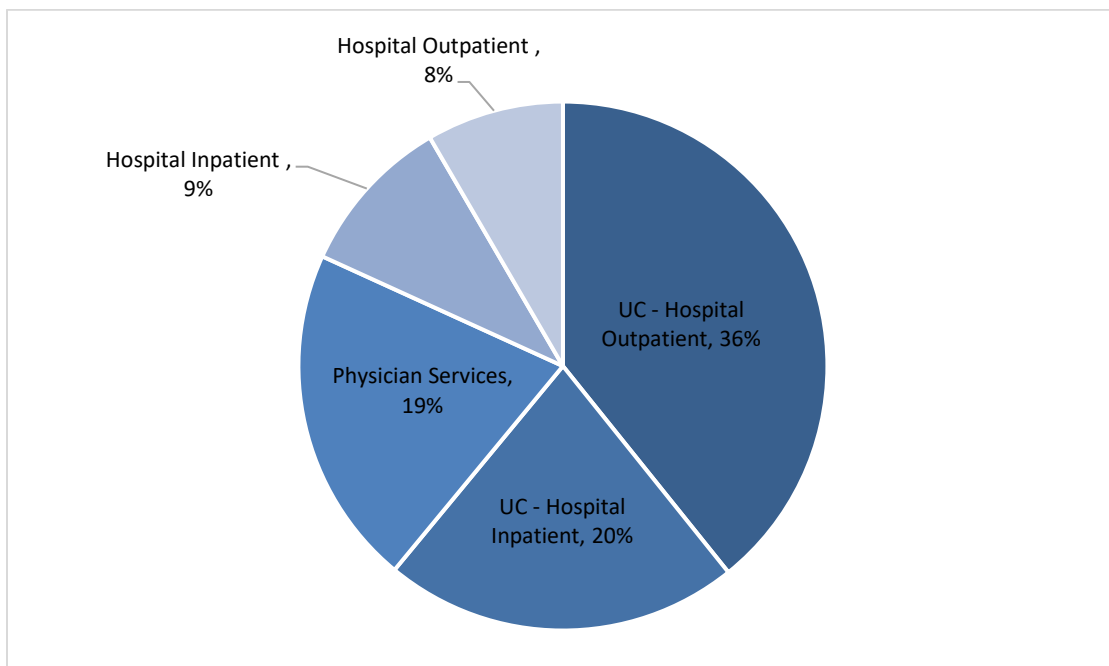


Figure 8 - Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients in June

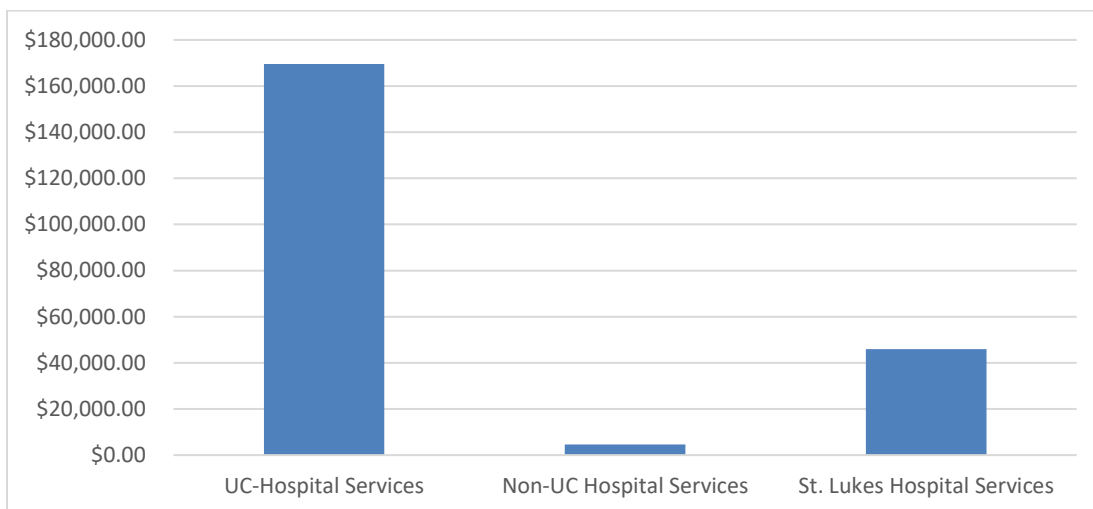


Figure 9 – Reimbursement Amount for Top Providers

## Case Management Updates

### Education

This is a tool the case managers use to address chronic disease management. The goal is to encourage the adoption and maintenance of healthy behaviors needed for health stabilization. Our team emphasize care plans implemented by primary care providers, and conduct well checks with clients to foster

compliance. Well checks are critical as they alert our staff to cases needing immediate medical attention.

Below is a comparison graph of education efforts for the reporting month and the previous month.

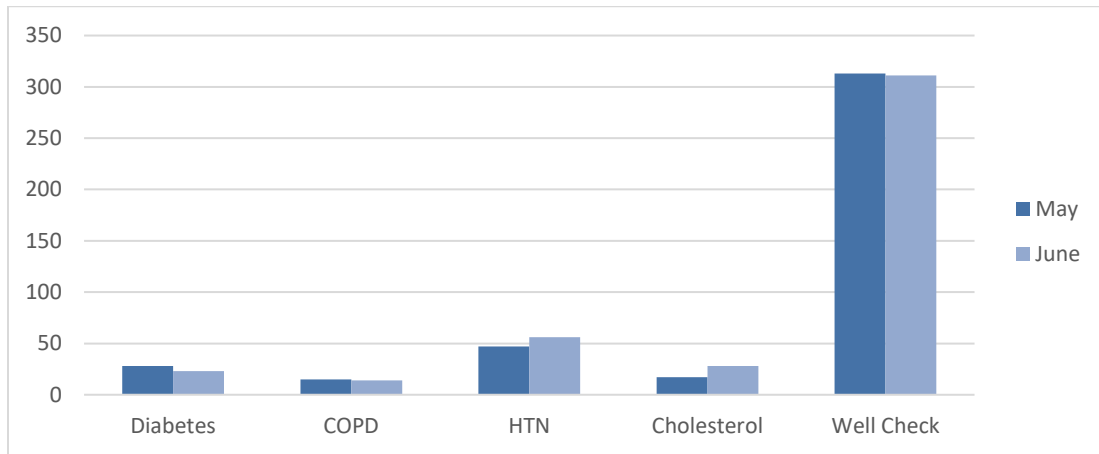


Figure 10 - Client Education

### Top Five Diagnoses

The diagnoses below were extracted from claims processed in June. The following graphs provide a visual of the average cost of each claim for the top 5 diagnoses, and the corresponding reimbursement amount for services provided.

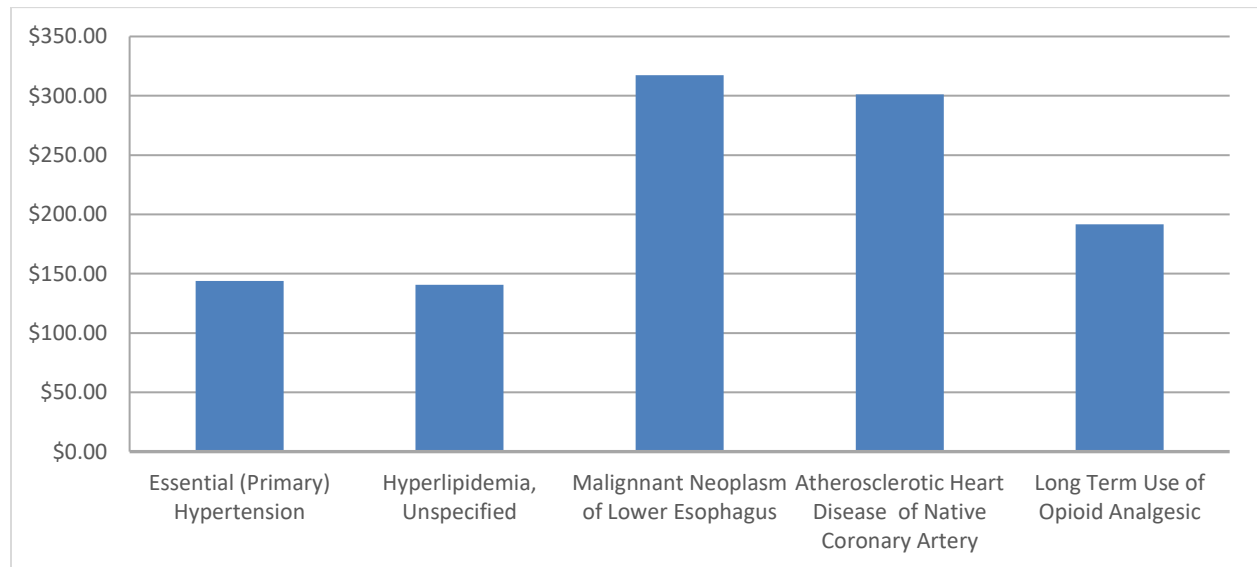


Figure 11 – Average Cost per Claim for Top 5 Diagnoses

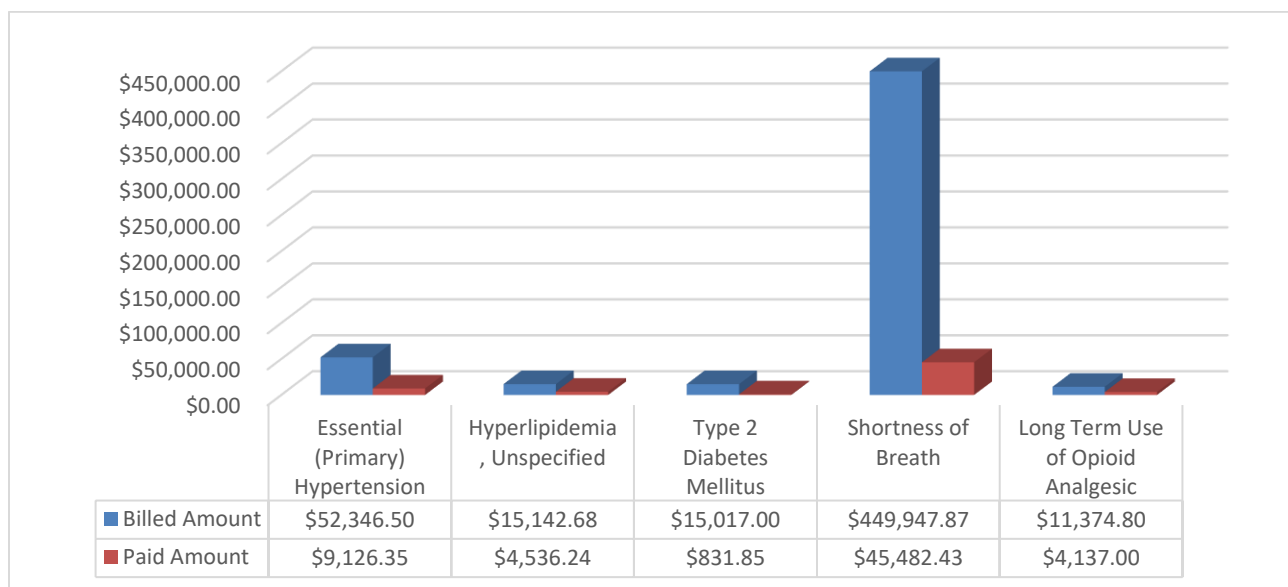


Figure 12 – Amount Billed V. Amount Paid for Top 5 diagnoses

### Maximum Liability

Figure 13 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year, and figure 14 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. Eight clients have reached the maximum liability for the fiscal year.

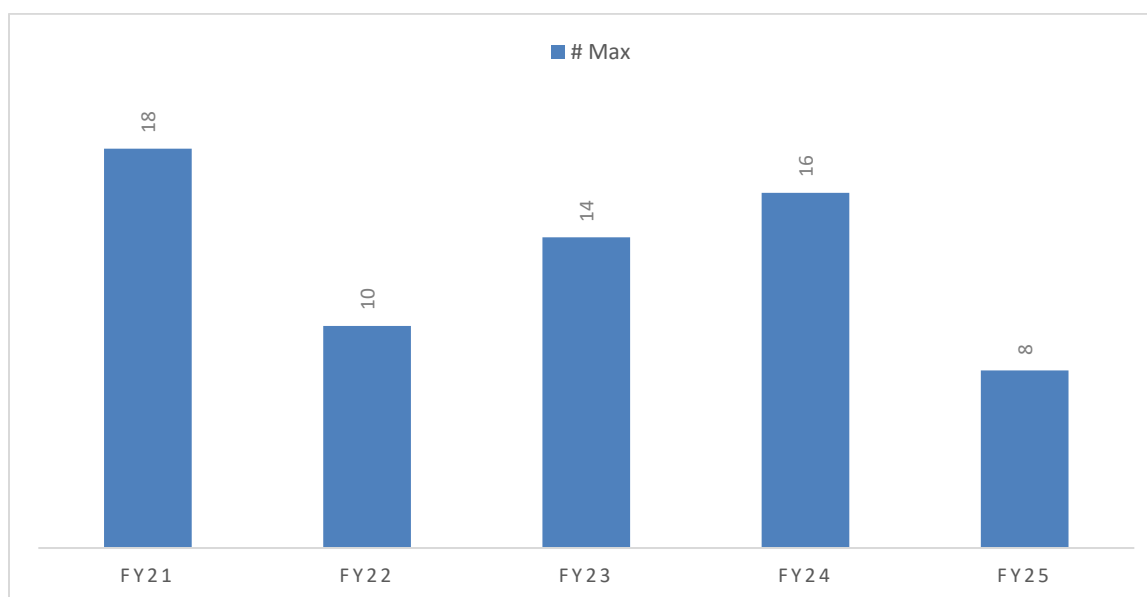


Figure 13 – Maximum Liability Exhausted FY21-25



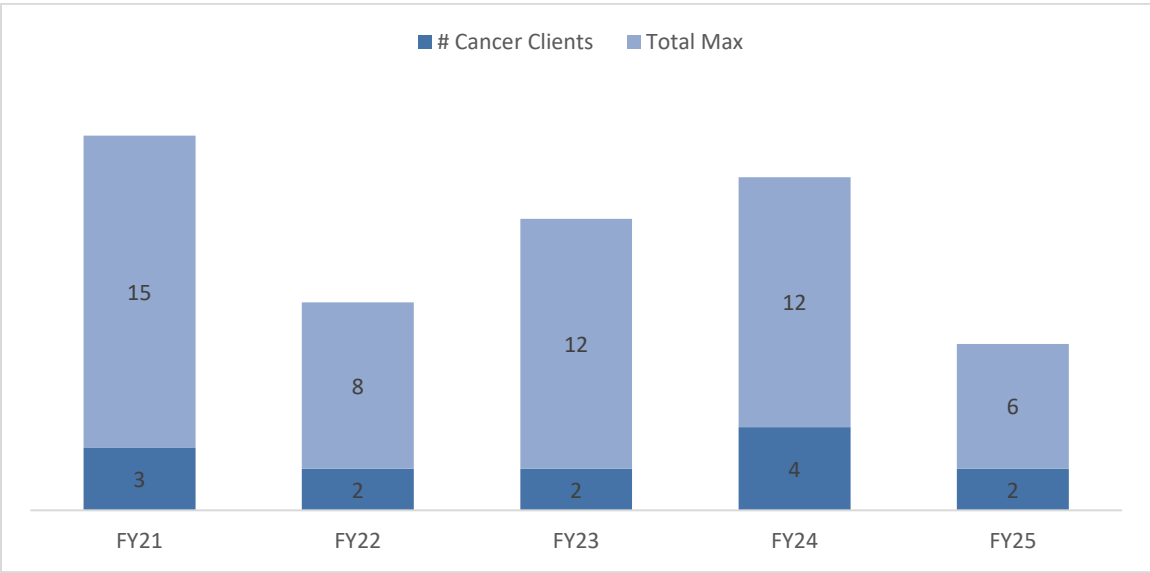


Figure 14 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

**Prescription Benefit Updates:**

Table 1

Month	Applying Clients	Total Applications	Monthly Savings= (ACQ + Dispensing Fee + 2%)
Jun-25	8	9	\$35,071.41
May-25	9	10	\$26,888.55
Apr-25	11	20	\$10,098.03
Mar-25	19	23	\$47,865.70
Feb-25	9	10	\$28,729.73
Jan-25	12	20	\$17,304.34
Dec-24	7	8	\$9,882.53
Nov-24	6	6	\$10,852.05
Oct-24	11	12	\$29,082.96
Sep-24	12	12	\$39,259.82
Aug-24	7	9	\$3,464.00
Jul-24	12	12	\$34,047.20
Jun-24	19	24	\$65,526.13

\*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine

---

572 claims were filled in June, a 7% increase from May's volume. 566 of the claims filled were generic and six brand. This high percentage of generic claims helps produce a lower cost for clients as well as MCHD. The HCAP Pharmacy Representatives triage prescriptions daily to obtain this outcome. Figure 15 indicates the total number of RX's dispensed in a month and Figure 16 is MCHD's monthly cost for all RX's.

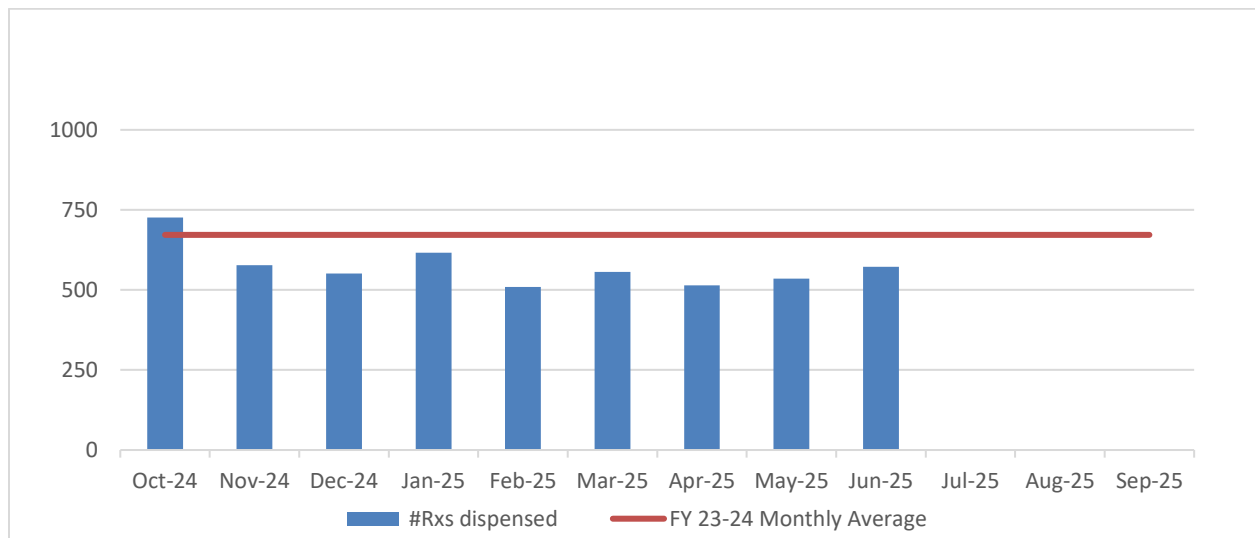


Figure 15 – Monthly Volume of Claims

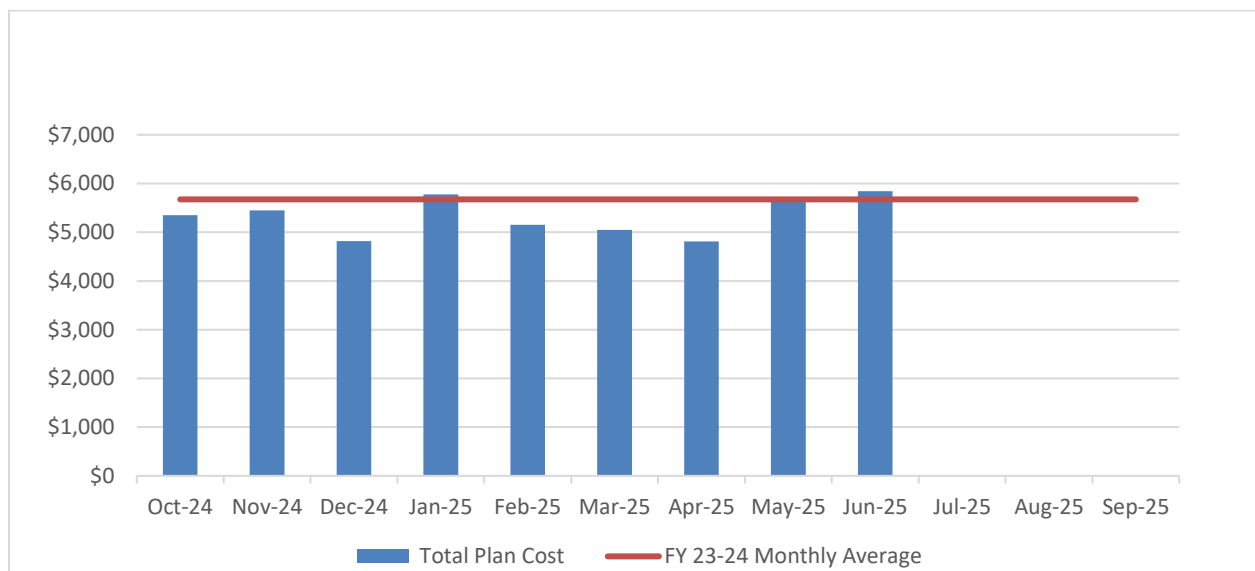


Figure 16 – Total Plan Cost

# Agenda Item # 8e



**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** July 22, 2025

**Re:** Update on Accounting and Billing Departments

---

## Accounting

- FY 2026 Budget: We met June 25<sup>th</sup>, 26<sup>th</sup>, and 27<sup>th</sup> for managers to present their budgets and for the executive team to see a preliminary aggregate budget. Public Hearings for the Board to review budget details are scheduled for July 23<sup>rd</sup> and 24<sup>th</sup>.
- Accounting System Conversion: User Acceptance Testing is ongoing and will continue until the middle of September.
- Annual Audit: Weaver began interim audit work in July. Accounting provided information to the auditors in preparation for the interim work and will address any questions generated from that work.

## Billing

- Billing Software Conversion: ImageTrend Billing Bridge software went live beginning with EMS dates of service beginning March 1<sup>st</sup>. The Billing team has “caught up” following the demands of implementation. They can now really start working on reports that will help manage accounts receivable and improve billing processes.
- Collections
  - Collections for the month of June 2025: \$3,100,280
  - Collections for the month of June 2024: \$2,294,225



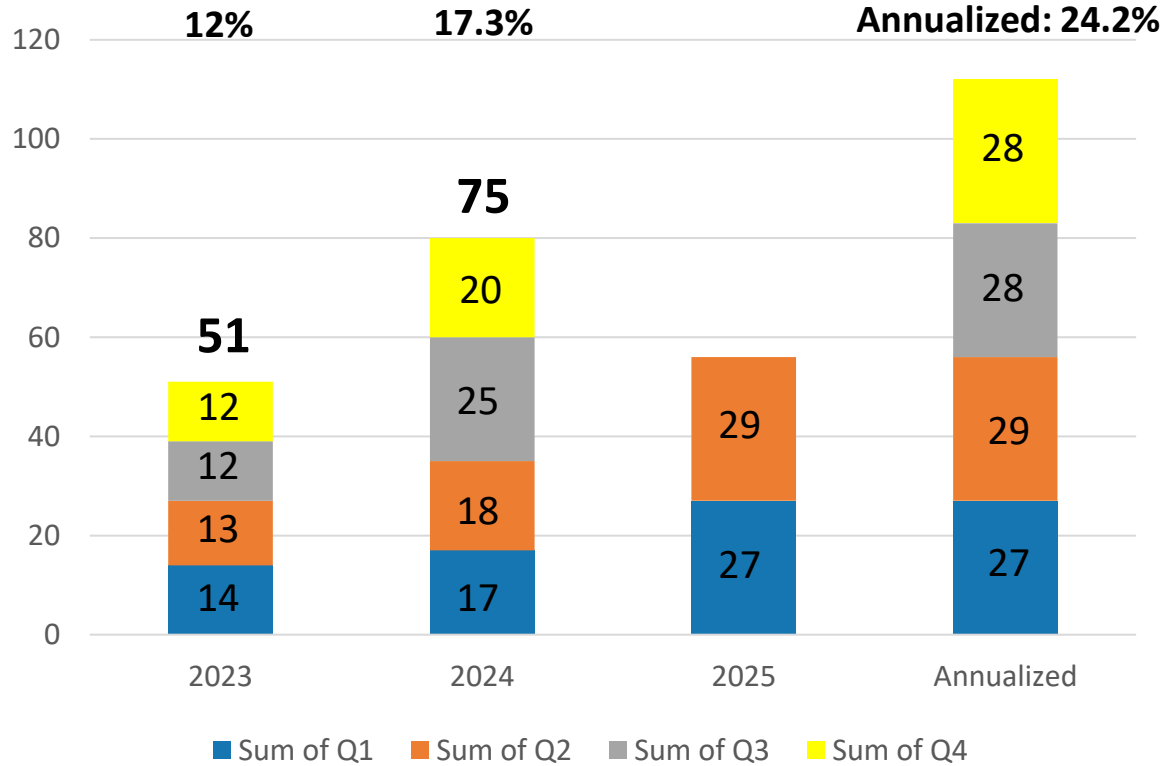
# Turnover Report

## 4/1/2025 – 6/30/2025

*Human Resources*  
*July 2025*

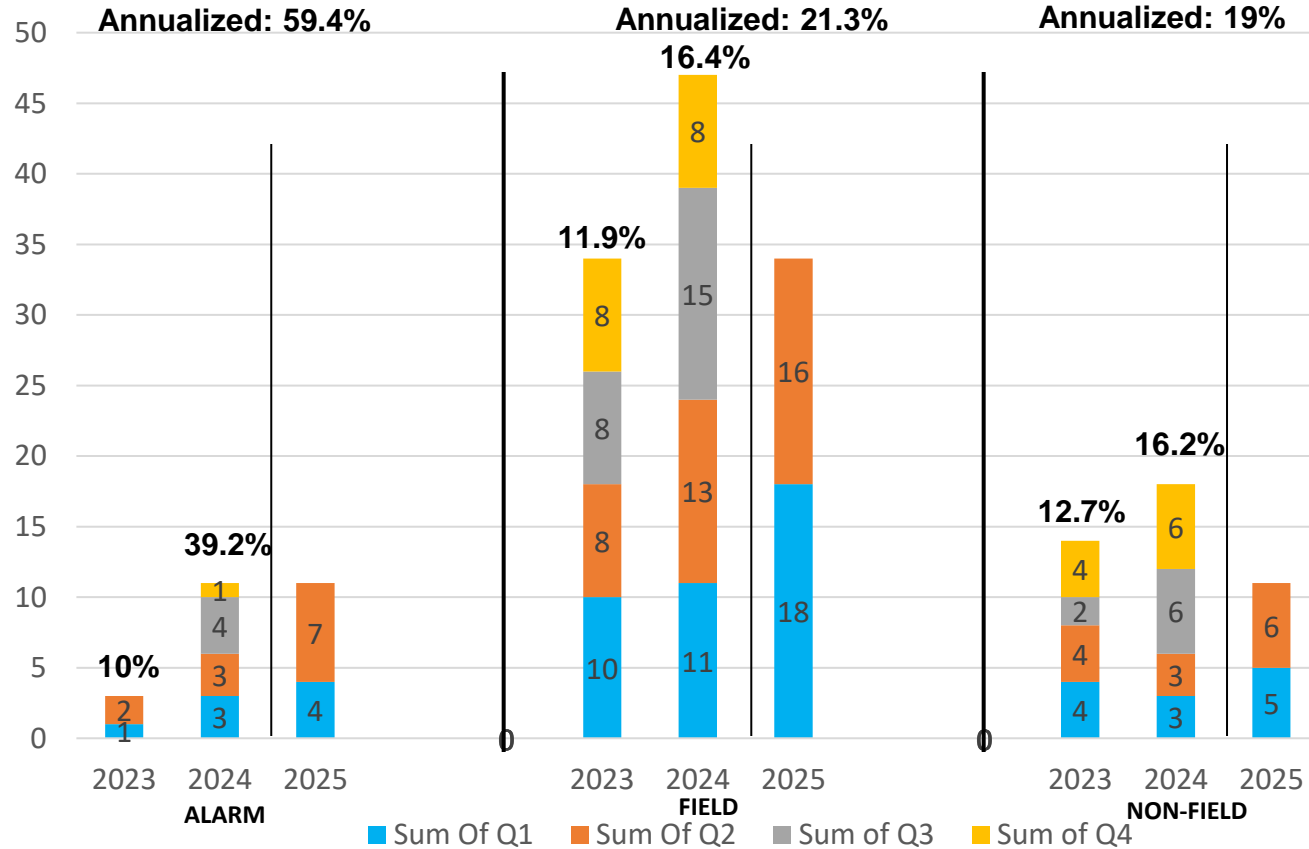


## 4/1 – 6/30 TURNOVER REPORT

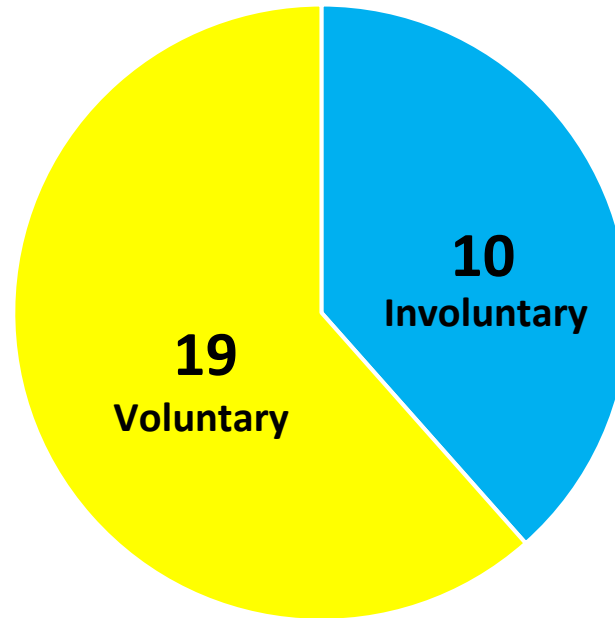




## 4/1 – 6/30 TURNOVER BY DEPARTMENT



## 4/1 – 6/30 Voluntary VS Involuntary Turnover







## Voluntary Reasons

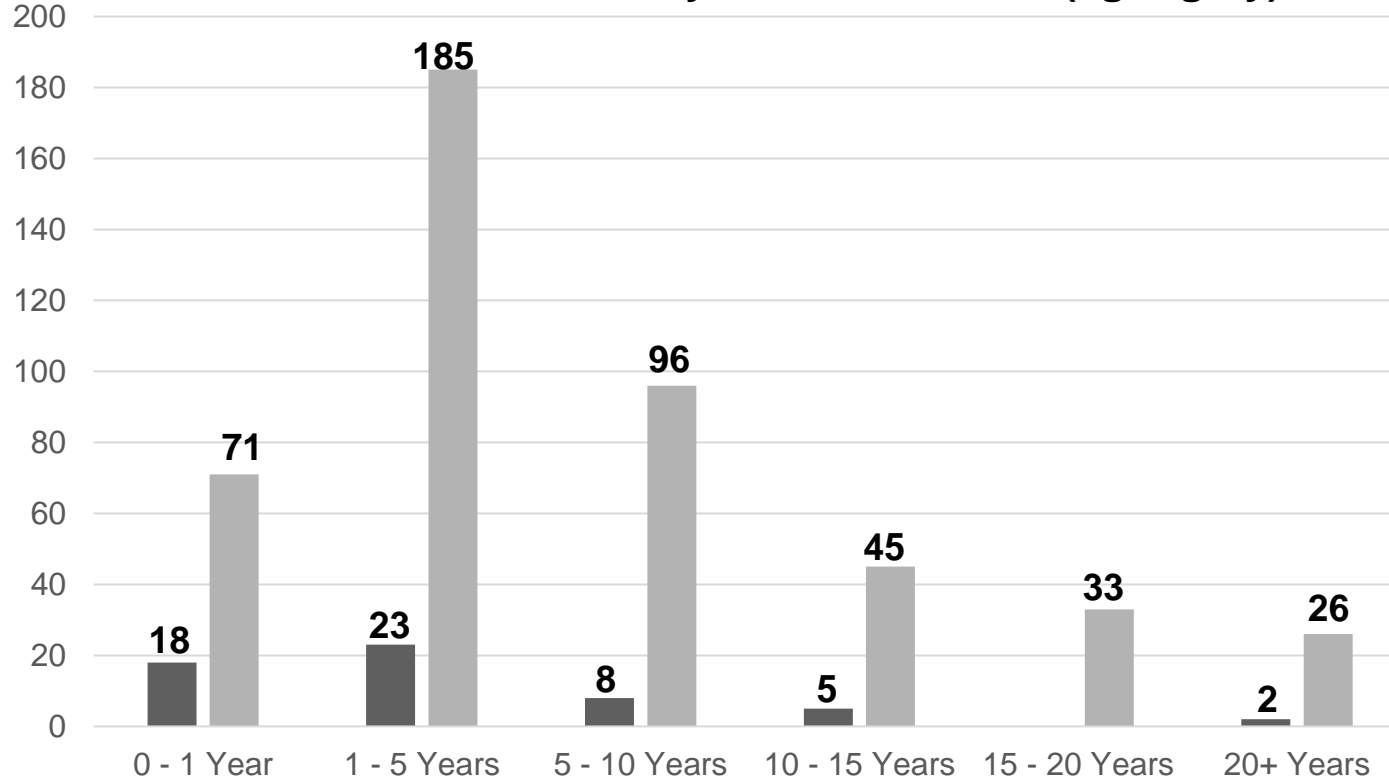
April 1, 2025 – June 30, 2025

19 Voluntarily left

- **1 Non Field – Moving** (Moving to Virginia to be with family)
- **1 Non Field – Stated the job was not for him.**
- **2 Alarm – Could not meet part time hours**
- **1 Alarm – Moving** (Moving to Colorado to be closer to family)
- **3 Field – Took another job opportunity** (St. Joes EMS in Madisonville, Austin County EMS, & a search and rescue position with the national park service.)
- **4 Field – Going back to school** (Two were accepted in to medical school and two were accepted in to nursing school)
- **1 Field – Moving** (overseas to help care for a family member)
- **6 Field - Personal Reasons** (One was for personal health & family, two were specific to their personal health, one would like to gain experience elsewhere as this was their first EMT job, one had been commuting from Tyler and just welcomed a new baby & one had a variety of personal reasons)



**Current Turnover Workforce by Years of Service (dark gray)  
&  
Current Workforce by Years of Service (light gray)**



# Agenda Item # 10



We Make a Difference!

**To:** Board of Directors

**From:** Radny Johnson, CEO

**Date:** July 22, 2025

**Re: November 4, 2025 Election Invoice**

---

Consider and act on Montgomery County Elections Administrator invoice for the November, 2024 Election. (Mr. Grice, Chairman – MCHD Board)

Conversation with Suzie Harvey – Low participation from Jurisdictions for the 2024 election. Several examples:

- MCHD for 2024 election was in 113 of 113 polling locations versus in 2022 Election was in 53 of 111 polling locations.
- Lone Star College System for 2024 Election was in only 4 of 113 polling locations versus in 2022 Election was in 54 of 111 polling locations.
- Lone Star GRD did not participate in the 2024 election versus 2022 election they were in 36 of 111 polling locations in 2022.

Budgeted \$725,000.00 versus invoice of \$824,270.00

Yes No N/A

- |                                     |                                     |                                     |                   |
|-------------------------------------|-------------------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/>            | Budgeted item?    |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/>            | Within budget?    |
| <input type="checkbox"/>            | <input type="checkbox"/>            | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/>            | <input type="checkbox"/>            | <input checked="" type="checkbox"/> | Special request?  |

November 5, 2024 Joint Election  
Montgomery County Election Services Agreement  
Final Invoice

Actual Cost					
	Units	Per Unit	Equally Shared	Pro Rata	Location / Jurisdiction - Specific*
Personnel					
Early Voting Poll Workers	10	\$51,226	\$512,257		\$18,890 <sup>1</sup>
Election Day Judges	113	\$448		\$50,650	
Election Day Clerks	1,104	\$286		\$315,452	
Full Time Staff Overtime and Temporary/Seasonal			\$635,018		\$39,500 <sup>A</sup>
Total Personnel Cost			\$1,147,275	\$366,102	\$58,390
Equipment and Location Rental					
Election Voting System Equipment: Controller	238	\$465.00	\$46,965	\$63,705	
Voting System Used: Hart InterCivic Verity Voting System Version 2.5	Scan	237	\$610.00	\$60,390	\$84,180
	Duo	1,675	\$395.00	\$174,985	\$486,640
	AutoBallot Kit	207	\$44.50	\$3,160	\$6,052
	ATI (Access)	207	\$52.00	\$3,692	\$7,072
	Duo Go	306	\$150.00	\$13,200	\$32,700
	Data/Build Workstation	1	\$590.00	\$590	
	Central Workstation	1	\$590.00	\$590	
	Count Workstation	1	\$590.00	\$590	
	Central Scanner	1	\$1,000.00	\$1,000	
	Ballot Printer	1	\$950.00	\$950	
	vDrive	475	\$6.60	\$1,320	\$1,815
	Verity Key	35	\$10.90	\$382	
Early Voting Cell Phones & Tablets	31	\$100	\$3,000		\$100 <sup>1</sup>
Technician, Help Desk, and Election Day Cell Phones	145	\$50	\$1,600	\$5,650	
Voter Registration computer, fax, label printer, locking cabinets	33	\$300	\$10,200		\$300 <sup>1</sup>
Election Day polling location rental and charges				\$1,065	
Total Equipment and Location Rental Cost			\$322,614	\$688,879	\$400
Services and Supplies					
Delivery and pickup of equipment by moving company			\$8,716	\$36,929	
Communications			\$20,411		
Mileage			\$3,841		
Publication of legal notices - public test and joint election, election advertising			\$12,061		
Supply Kits: Early Voting including Early Voting Ballot Board	13	\$100	\$1,100		\$100 <sup>1</sup>
Election Day including Central Counting Station	114	\$50	\$50	\$5,650	
Ballot By Mail - Ballot By Mail envelopes, forms, printing of ballots, postage	12,991	\$3	\$38,973		
Thermal Ballot Paper - Voting by Personal Appearance	296,985	\$0.235	\$56,222	\$13,569	
Miscellaneous items			\$1,200		
Total Services and Supplies Cost			\$142,574	\$56,148	\$100
Total Costs			\$1,612,463	\$1,111,129	\$58,890
Adjusted Total Costs*			\$1,612,463	\$1,111,129	
Divided by Number of Precincts			418 County Precincts	113 Election Day Precincts	
Per Precinct Amount			\$3,858	\$9,833	

\*Location/Jurisdiction-Specific Costs and Cost Adjustments: Also see Cost Adjustments and Jurisdiction-Specific Costs column on page 2.

<sup>A</sup> Cost of Election Programming, Audio, and Count for each Participating Entity, included on page 2.

<sup>1</sup> Cost of Limited Ballots for individual Participating Entities, included on page 2.

MONTGOMERY COUNTY ELECTION SERVICES AGREEMENT - November 5, 2024 Final Invoice

Invoice Date 7/14/2025

Payment Due 8/13/2025

Make Checks Payable To:  
Montgomery County Elections Administrator  
P. O. Box 2646, Conroe, TX 77305-2646  
9159 Airport Road, Conroe, TX 77303

Actual Cost														Polling Places			Judges and Clerks		
Jurisdiction	Number of County Election Precincts	Number of Voting Precincts	Election Day Precincts Pro Rata Share	Number of Races	Election Programming and Audio	Tally	Equally Shared Costs (Page 1 Per Precinct Amount X # of County Precincts)	(Page 1 Per Precinct Amount X Election Day Precincts Pro Rata Share)	Cost Adjustments and Jurisdiction-Specific Costs*	Shared Costs + Programming and Tally Costs	Plus 10% Admin. Cost	Total Final Cost	Balance Due	Early Voting	Election Day	Total	Early Voting	Election Day	Total
Montgomery County	113	113	31.667	35	\$5,000	\$500	\$435,954	\$311,382	\$13,451 <sup>1, 2</sup>	\$766,287		\$766,287		10	113	123	324	1,170	1,494
MCHD	113	113	31.667	4	\$1,500	\$500	\$435,954	\$311,382		\$749,336	\$74,934	\$824,270	\$824,270	10	113	123	316	1,170	1,486
Lone Star College System	4	4	0.950	1	\$1,500	\$500	\$15,432	\$9,341	\$439 <sup>1</sup>	\$27,212	\$2,721	\$29,933	\$29,933	10	4	14	324	46	370
Conroe ISD	76	76	20.600	4	\$1,500	\$500	\$293,208	\$202,560		\$497,768	\$49,777	\$547,545	\$547,545	10	76	86	316	810	1,126
Magnolia ISD	24	24	6.083	1	\$1,500	\$500	\$92,592	\$59,814		\$154,406	\$15,441	\$169,847	\$169,847	10	24	34	316	229	545
Montgomery ISD	18	18	4.583	1	\$1,500	\$500	\$69,444	\$45,065		\$116,509	\$11,651	\$128,160	\$128,160	10	18	28	316	212	528
New Caney ISD	14	14	3.867	3	\$1,500	\$500	\$54,012	\$38,024	\$1,538 <sup>1</sup>	\$95,574	\$9,557	\$105,131	\$105,131	10	14	24	324	123	447
Richards ISD	1	1	0.250	3	\$1,500	\$500	\$3,858	\$2,458	\$110 <sup>1</sup>	\$8,426	\$843	\$9,269	\$9,269	10	1	11	324	2	326
Tomball ISD	3	3	0.750	3	\$1,500	\$500	\$11,574	\$7,375	\$329 <sup>1</sup>	\$21,278	\$2,128	\$23,406	\$23,406	10	3	13	324	29	353
Willis ISD	11	11	3.067	3	\$1,500	\$500	\$42,438	\$30,158	\$1,208 <sup>1</sup>	\$75,804	\$7,580	\$83,384	\$83,384	10	11	21	324	122	446
City of Montgomery	5	5	1.150	2	\$1,500	\$500	\$19,290	\$11,308		\$32,598	\$3,260	\$35,858	\$35,858	10	5	15	316	54	370
City of Roman Forest	2	2	0.367	3	\$1,500	\$500	\$7,716	\$3,609		\$13,325	\$1,333	\$14,658	\$14,658	10	2	12	316	19	335
City of Splendor	2	2	0.583	3	\$1,500	\$500	\$7,716	\$5,733		\$15,449	\$1,545	\$16,994	\$16,994	10	2	12	316	21	337
City of Woodbranch Village	2	2	0.367	3	\$1,500	\$500	\$7,716	\$3,609		\$13,325	\$1,333	\$14,658	\$14,658	10	2	12	316	19	335
The Woodlands Township	26	26	6.150	4	\$1,500	\$500	\$100,308	\$60,473	\$2,915 <sup>1</sup>	\$165,696	\$16,570	\$182,266	\$182,266	10	26	36	324	276	600
Chateau Woods MUD	2	2	0.450	1	\$1,500	\$500	\$7,716	\$4,425		\$14,141	\$1,414	\$15,555	\$15,555	10	2	12	316	17	333
MC MUD No. 238	1	1	0.200	3	\$1,500	\$500	\$3,858	\$1,967		\$7,825	\$783	\$8,608	\$8,608	10	1	11	316	9	325
Point Aquarius MUD	1	1	0.250	1	\$1,500	\$500	\$3,858	\$2,458		\$8,316	\$832	\$9,148	\$9,148	10	1	11	316	8	324
Number of Precincts	418		113.0																
Number of Jurisdictions	18																		

\*Cost Adjustments and Jurisdiction-Specific Costs

<sup>1</sup> Cost of Limited Ballots for individual Participating Entities.  
<sup>2</sup> Cost of delivery of documents for individual Participating Entities.

**2024 Election**

Total MCHD Cost \$824,270

Total Voting Precincts – 113 of 113

4 positions - Precinct 1, 2 and At Large No. 1, 3

**2022 Election**

Total MCHD Cost \$276,878

Total Voting Precincts – 53 of 111

2 positions – Precinct 3 and 4 only

(At Large No. 2 – Unopposed so exempt from election)

**2020 Election**

No Election

**2018 Election**

No Election

**2016 Election**

Total MCHD Cost \$288,534

Total Voting Precincts – 90 of 90

4 positions - Precinct 1, 2 and At Large No. 1, 3

**2014 Election**

Total MCHD Cost \$167,430

Total Voting Precincts – 89 of 89

3 positions – Precinct 3, 4 and At Large No. 2

**2012 Election**

No Election

# Agenda Item # 11



We Make a Difference!

**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** July 22, 2025

**Re: CEO Communication Plan**

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Consider and act on annual review of CEO Communication Plan with Board. (Mr. Grice, Chairman - MCHD Board)

Annual Review



## CEO Communication Plan

### I. Communication to the Board

#### A. Emergencies – If the county experiences a mass casualty incident (MCI) or emergent event that may extraordinarily affect MCHD personnel, the news media, the CEO or their designee will:

- 1.) First gather information from the EMS Chief to ensure scene is safe, a command post is established, and support crews are organized. Notify PIO for media management.
- 2.) Call the Board Chairman and text the board members to notify them of the event and initial information once the immediate scene management is accomplished.
  - If the Board Chairman cannot immediately be reached, CEO will reach out to the Vice-Chairman, then Personnel Committee Chairman, in that order.
- 3.) Ensure employees, patients, patient families, media and other necessary parties of the scene are taken care of and responded to appropriately.
- 4.) Follow up with Board Chairman and board members with any additional information at regular intervals, or as the situation significantly changes, or as more is known about the circumstances of the event.

Note: At no time will a patient's name or any identifying information be given to any board member until that information has been made public by the patient or media.

#### B. Large-Scale Events – Anytime the county experiences a major event, whether it be positive or negative, the CEO or their designee will:

- 1.) First gather information from the EMS Chief and manage MCHD response. Notify PIO for media management if needed.
- 2.) ~~Call~~ Communicate with Board Chairman and text board members to notify them of the event.
- 3.) ~~Email~~ Communicate with board members with appropriate and timely information as needed as the event continues.

Note: At no time will a patient's name or any identifying information be given to any board member until that information has been made public by the patient or media.



C. Personnel Changes – Anytime there are any personnel changes at or above the position of manager or chief (hires, promotions, resignations), the CEO or their designee will:

- 1.) ~~Communicate with-Call~~ the Board Chairman and Personnel Committee Chairman.
- 2.) ~~Email electronic reports to all board members every quarter with the available information.~~

D. Board Preparation – In anticipation of a board meeting, the CEO or their designee will:

- 1.) Review and approve the board agenda with the Board Chairman no later than the Friday (4 days prior) to a regular Tuesday board meeting.
- 2.) Contact board members to discuss relevant board agenda items and wait for responses.
- 3.) ~~If necessary, C~~contact the Board Chairman to discuss any proposed changes.
- 4.) ~~If necessary, C~~contact other board members to communicate Board Chairman's wishes on any proposed changes.
- 5.) Present provisional board agenda to Secretary for his/her approval by ~~10:00 a.m.~~2:00 p.m. the ~~Friday~~Wednesday before the board meeting.

IV. Review – The CEO will review this plan with the Board of Directors annually.



## **CEO Communication Plan**

### **I. Communication to the Board**

#### **A. Emergencies – If the county experiences a mass casualty incident (MCI) or emergent event that may extraordinarily affect MCHD personnel, the news media, the CEO or their designee will:**

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- 4.) Follow up with Board Chairman and board members with any additional information at regular intervals, or as the situation significantly changes, or as more is known about the circumstances of the event.

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- 3.) Communicate with board members with appropriate and timely information as needed as the event continues.

**Note:** At no time will a patient's name or any identifying information be given to any board member until that information has been made public by the patient or media.

- C. Personnel Changes – Anytime there are any personnel changes at or above the position of manager or chief (hires, promotions, resignations), the CEO or their designee will:
  - 1.) Communicate with the Board Chairman and Personnel Committee Chairman.
  - 2.) .
- D. Board Preparation – In anticipation of a board meeting, the CEO or their designee will:
  - 1.) Review and approve the board agenda with the Board Chairman no later than the Friday (4 days prior) to a regular Tuesday board meeting.
  - 2.) Contact board members to discuss relevant board agenda items and wait for responses.
  - 3.) If necessary, contact the Board Chairman to discuss any proposed changes.
  - 4.) If necessary, contact other board members to communicate Board Chairman's wishes on any proposed changes.
  - 5.) Present provisional board agenda to Secretary for his/her approval by 2:00 p.m. the Wednesday before the board meeting.

IV. Review – The CEO will review this plan with the Board of Directors annually.

**Chart 1 – Example without holiday**

Notice Date	Business Day 1	Business Day 2	Business Day 3	Meeting Date
Tuesday	Wednesday	Thursday	Friday	Monday
Wednesday	Thursday	Friday	Monday	Tuesday
Thursday	Friday	Monday	Tuesday	Wednesday
Friday	Monday	Tuesday	Wednesday	Thursday
Monday	Tuesday	Wednesday	Thursday	Friday

**Chart 2 – Example including holiday: *Veterans Day, Tuesday, November 11, 2025***

Notice Date	Business Day 1	Business Day 2	Business Day 3	Meeting Date
Wed., 11/5	Thurs., 11/6	Fri., 11/7	Mon., 11/10	Wed., 11/12
Thur., 11/6	Fri., 11/7	Mon., 11/10	Wed., 11/12	Thurs., 11/13
Fri., 11/7	Mon., 11/10	Wed., 11/12	Thurs., 11/13	Fri., 11/14
Mon., 11/10	Wed., 11/12	Thur., 11/13	Fri., 11/14	Mon., 11/17

# Agenda Item # 12



We Make a Difference!

**To:** Board of Directors

**From:** Melissa Miller, COO and Brett Allen, CFO


**Date:** July 22, 2025

**Re: District Policies**

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Consider and act on District Policies:

- a. ADM 01-103 Generative Artificial Intelligence Usage. (Mr. Grice, Chairman – MCHD Board)
- b. ACC 05-005 Banking and Investment Policy. (Mr. Shirley, Treasurer – MCHD Board)

 <b>Montgomery County Hospital District</b>	<b>General Artificial Intelligence (AI) Usage</b>	<b>Page 1 of 2</b>
<b>Department</b>	<b>Policy Number</b>	<b>CAAS Reference Number</b>
<b>Administration</b>	<b>ADMIN 01-103</b>	

## **I. PURPOSE**

With the increasing popularity of generative AI tools such as OpenAI's ChatGPT and Google's Gemini, it has become necessary to outline the proper use of such tools while working at Montgomery County Hospital District (MCHD). While we remain committed to adopting new technologies to aid our mission when possible, we also understand the risks and limitations of generative AI and want to ensure responsible use. Our goal is to protect employees, patients, clients, suppliers and the District from harm.

There are, however, risks in using this technology, including uncertainty about who owns the AI-created content and security/privacy concerns with inputting proprietary District information, Protected Health Information (PHI) or other sensitive information about an employee, patient, customer, etc., into an AI tool. Additionally, the accuracy of the content created by these technologies must be verified, as the information may be outdated, misleading or in some cases fabricated.

## **II. POLICY**

This policy applies to all employees of MCHD and to all work associated with MCHD that those employees perform, whether on or off company premises.

Due to the risks described above, all use of generative AI tools while performing work for MCHD requires prior authorization. Company email addresses, credentials or phone numbers cannot be used to create an account with these technologies, and no company data of any kind may be submitted (copied, typed, etc.) into these platforms.


Limited use of generative AI tools may be allowed while performing work for MCHD with written approval of your service line Executive (Chief of EMS, Chief Financial Officer or Chief Operating Officer) and Chief Executive Officer. Employees wishing to use generative AI must submit a written request, with a specific outline of how the tool will be used, to the Executive of their service line, if approved the request will be sent to the Chief Executive Officer for final determination. Request will be approved or denied within 30 days.

All AI-generated content must be reviewed for accuracy before relying on it for work purposes. If a reliable source cannot be found to verify factual information generated by the tool, that information cannot be used for work purposes.

### **Acceptable uses include:**

- For general-knowledge questions meant to enhance your understanding on a work-related topic.
- To brainstorm ideas related to projects you are working on.
- To create formulas for Excel spreadsheets or similar programs.
- To draft an email or letter.

Original Date 06/2025  
Review/Revision Date 06/2025  
Supersedes all Previous  
Approved By Compliance 06/18/2025  
Date Approved by the Board of Directors 07/22/2025

 <b>Montgomery County Hospital District</b>	<b>General Artificial Intelligence (AI) Usage</b>	<b>Page 2 of 2</b>
<b>Department</b> <b>Administration</b>	<b>Policy Number</b> <b>ADMIN 01-103</b>	<b>CAAS Reference Number</b>

- To summarize online research or to create outlines for content projects to assist in full coverage of a topic. **Note: Only content written by employees may be included in a final product.**

**Unacceptable uses include:**

- Using any text created by an AI tool in final work products of any kind.
- Copying and pasting, typing, or in any way submitting company content or data of any kind into the AI tool.
- Failing to properly cite an AI tool when used as a resource.

Any violation of this policy will result in disciplinary action, up to and including termination.

**Ethical Use**

Employees must use generative AI tools in accordance with all MCHD's conduct and anti-discrimination policies. These technologies must not be used to create content that is inappropriate, discriminatory or otherwise harmful to others or the company. Such use will result in disciplinary action, up to and including termination.

**Monitoring**

MCHD's Computer Use Policy and relevant monitoring policies still apply when using generative AI tools with company equipment.

## MONTGOMERY COUNTY HOSPITAL DISTRICT

### Banking and Investment Policy

This banking and investment policy (“Investment Policy”) is adopted to meet the District’s responsibilities under the Public Funds Investment Act, Chapter 2256, Texas Government Code (hereinafter “Government Code”). This Policy applies to all funds represented in the Annual Financial Report, with the exception of any retirement, endowment or trust funds.

Effective cash management is recognized as essential to good fiscal management. Investment interest is a source of revenue to District funds. The District’s investment portfolio shall be designed and managed in a manner intended to maximize this revenue source, to be responsive to public trust, and to be in compliance with legal requirements and limitations.

Investments shall be made with the following primary objectives, listed in order of priority:

- \* **Safety** and preservation of principal
- \* Maintenance of sufficient **liquidity** to meet operating needs
- \* **Public trust** from prudent investment activities
- \* Optimization of **interest earnings** on the portfolio

1. **DEFINITIONS** For purposes of this Investment Policy, the following definitions shall apply:

- a. The “District” means Montgomery County Hospital District.
- b. “Bond Proceeds” means the proceeds from the sale of bonds, notes and any other obligations issued by the District, and reserves and funds maintained by the District for debt service purposes.
- c. “Book Value” means the original acquisition cost of an investment plus or minus the accrued amortization or accretion.
- d. “Funds” means public funds in the custody of the District that the District is authorized to invest.
- e. “Investment Pool” means an entity created under the Government Code as set forth in §§2256.016 to invest public funds jointly on behalf of the entities that participate in the pool and whose investment objectives in order of priority are: (i) preservation and safety of principal; (ii) liquidity; and (iii) yield.
- f. “Market Value” means the current face or par value of an investment multiplied by the net selling price of the security as quoted by a recognized market pricing source quoted on the valuation date.
- g. “Qualified Representative” means a person who holds a position with a business organization, who is authorized to act on behalf of the business organization and who is one of the following:
  - (1) for a business organization doing business that is regulated or registered with a securities commission, a person who is registered under the rules of the Financial Industry Regulatory Authority (FINRA);



- (2) for a state or federal bank, a savings bank, or a state or federal credit union, a member of the loan committee for the bank or branch of the bank or a person authorized by a corporate resolution to act on behalf of and bind the banking institution; or
- (3) for an Investment Pool, the person authorized by the elected official or board with authority to administer the activities of the Investment Pool to sign the written instrument on behalf of the Investment Pool.

2. **INVESTMENT OFFICERS** The Chief Executive Officer (“CEO”), Chief Financial Officer (“CFO”), and Treasurer of the Board of Directors shall serve as Investment Officers of the District, shall recommend appropriate legally authorized and adequately secured investments, and shall invest District Funds as directed by the Board and this Investment Policy. In making investment decisions pertaining to investments of District funds, the Investment Officers shall exercise the judgment and care under prevailing circumstances that a prudent person would exercise in the management of his or her own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. When deciding whether an Investment Officer’s actions were prudent, the determination should be based upon the total investment portfolio, rather than an individual investment in the portfolio, provided deviations from expectations are reported in a timely fashion. However, an investment transaction not consistent with this Investment Policy would not be considered prudent.

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3. **WITHDRAWAL & TRANSFER AUTHORITY** The CEO, CFO, or the Treasurer of the Board of Directors is authorized to withdraw, transfer, and reinvest the District’s investments as prescribed in this Investment Policy. Any other employee or representative of the District will be permitted to perform these functions by express written authority of the Board or the CEO (see Exhibit “B”).

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#### 4. **CHECKS, DRAFTS, ETC.**

- a. Except as otherwise provided herein, all checks, drafts, notes or other orders for payment of money issued in the name of the District shall be signed (i) by the CEO, CFO, COO, or by one (1) member of the Board for dollar amounts up to \$50,000; or (ii) by the CEO, CFO, or COO and by one (1) member of the Board for dollar amounts totaling greater than \$50,000.
- b. Due to an extended and/or unexpected absence of the CFO, all checks, drafts, notes or other orders for payment of money issued in the name of the District shall be signed (i) by the CEO, acting CFO, COO, or by one (1) member of the Board for dollar amounts up to \$50,000; or (ii) by the CEO, acting CFO, or COO and by one (1) member of the Board, or by a combination of any three (3) members of the Board for dollar amounts totaling greater than \$50,000.
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Drafts to the District’s bank accounts for certain expenditures may be made through electronic signatures, electronic payments, and/or other automated arrangements not requiring a physical signature of a District representative.

5. **APPROVED INVESTMENTS** The District is authorized to invest its Funds in only the investment types, consistent with the strategies and maturities defined in this Investment Policy and chapter 2256 of the Government Code. The maximum stated maturity of any individual investment should be no longer than ~~two (2) 5~~-years, and the maximum dollar-weighted average maturity of any pooled fund should be no longer than one year.

The following investments will be permitted:

- a. Obligations, including letters of credit, of the United States or its agencies or instrumentalities, including the Federal Home Loan Banks;
- b. Other obligations, the principal and interest on which are unconditionally guaranteed or insured by, or backed by the full faith and credit of the United States or its agencies and instrumentalities, including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC) or by the explicit full faith and credit of the United States;
- c. Obligations of the State of Texas or its agencies and instrumentalities, and obligations of counties, cities, and other political subdivisions of this State rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent;
- d. Fully insured or collateralized deposits at eligible depositories placed in compliance with this Policy and the Government Code;
- e. Repurchase agreements placed in compliance with the Government Code.
- f. No load money market mutual funds regulated by the Securities and Exchange Commission whose investment objectives include maintaining a stable \$1.0000 share value and that meet the requirements of the Government Code.
- g. Local government investment pools, either state-administered or through joint powers statutes and other intergovernmental agreement legislation authorized in compliance with the Government Code.

The investments set forth in Government Code § 2256.009(b), are not considered authorized investments.

The District is not required to liquidate investments that were authorized at the time of purchase. At least quarterly, the Investment Officers shall monitor the rating of any investment required by the Government Code to maintain a minimum credit rating. All prudent measures will be taken to liquidate an investment that is downgraded to less than the required minimum rating.

6. **SAFETY AND INVESTMENT MANAGEMENT** The Investment Officers shall observe financial market indicators, study financial trends, and utilize available educational tools in order to maintain appropriate managerial expertise. Investments shall be made in a manner that ensures the preservation of capital in the overall portfolio and offsets, during a 12-month period, any market price losses resulting from interest-rate fluctuations by income received from the balance of the portfolio.

The Investment Officers shall create a competitive environment for all individual security purchases and sales, financial institution deposit placements, and money market mutual fund and local government investment pool selections. The Investment Officers shall develop and maintain procedures for ensuring a competitive environment.

7. **LIQUIDITY AND MATURITY**

- a. Unless otherwise prohibited by law, assets of the District shall be invested in instruments whose maturities do not exceed ~~two five~~ (25) years from the time of purchase.
- b. The District's Investment portfolio shall have sufficient liquidity to meet anticipated cash flow requirements.

8. **DIVERSITY** Where appropriate, the investment portfolio shall be diversified in terms of investment instruments, maturity, scheduling, and financial institutions to reduce risk of loss resulting from over concentration of assets in a specific class of investments, specific maturity, or specific issuer. The District may achieve some diversification by placing part of its investment portfolio in a Local Government Investment Pool meeting the requirements of Government Code § 2256.016, if the Board authorizes the investment in the particular pool by resolution.
9. **FUNDS/STRATEGIES** Investments of the following fund categories shall be consistent with this policy and in accordance with the strategy defined below:

**OPERATING FUNDS:**

1. Suitability - Any investment eligible in the Investment Policy is suitable for Operating Funds (including debt service and other pooled funds).
  2. Safety of Principal - All investments shall be high quality with no perceived default risk. Market price fluctuations will occur. However, managing the maximum weighted average days to maturity for the Operating Fund's portfolio to ~~less than 365~~ 90 days and restricting the maximum allowable maturity to two years will minimize the price volatility of the overall portfolio.
  3. Liquidity - The Operating Fund requires the greatest short-term liquidity of any of the Fund types. Short-term deposits, investment pools, and money market mutual funds will provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.
  4. Marketability - Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash flow requirement. Historical market "spreads" between the bid and offer prices of a particular security-type of less than a quarter of a percentage point will define an efficient secondary market.
  5. Diversification - Investment maturities should be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the District. Diversifying the appropriate maturity structure out through two years will reduce market cycle risk.
  6. Yield - Attaining a competitive market yield for comparable investment-types and portfolio restrictions is the desired objective. The yield of an equally weighted, rolling six-month Treasury Bill portfolio will be the minimum yield objective.
10. **SAFEKEEPING and CUSTODY:** All trades, where applicable, will be executed by delivery versus payment (DVP) to ensure that securities are deposited with an eligible safekeeping agent prior to the release of funds. District-owned securities will be evidenced by safekeeping receipts issued by the agent. The District may designate an eligible and authorized financial institution or broker/dealer as custodian for FDIC or National Credit Union Share Insurance Fund (NCUSIF) insured deposit placements as per the Government Code.

All financial institution deposits shall be insured or collateralized in compliance with applicable State law. Pledged collateral shall maintain a market value equal to or greater than 102% of the deposits plus accrued interest, less any amount insured by the FDIC or NCUSIF. The District reserves the right, in its sole discretion, to accept or reject any form of insurance or collateralization pledged towards deposits. Financial institutions will be required to sign a depository agreement. The collateralized deposit portion of the agreement shall define the District's rights to the collateral in case of default, bankruptcy, or closing, and shall establish a perfected security interest in compliance with Federal and State regulations, including:

- a. The agreement must be in writing;
- b. The agreement has to be executed by the financial institution and the District contemporaneously with the acquisition of the asset;
- c. The agreement must be approved by the Board of Directors or designated committee of the financial institutions and a copy of the meeting minutes must be delivered to the District; and
- d. The agreement must be part of the financial institution's "official record" continuously since its execution.

Securities pledged as collateral shall be held by an independent third party governed by a custodial agreement acceptable to the District. The agreement is to specify the acceptable investment securities as collateral, including provisions relating to possession of the collateral, the substitution or release of investment securities, ownership of securities, and the method of valuation of securities. The agreement must clearly state that the custodian is instructed to release pledged collateral to the District in the event the District has determined that the financial institution has failed to pay on any matured investments, or has determined that the funds of the District are in jeopardy for whatever reason, including involuntary closure or change of ownership. A clearly marked evidence of the pledge must be supplied to the District and retained by the Investment Officers.

11. **BROKER/DEALERS** Broker/dealers must submit information as requested by the District and be in good standing with the Financial Industry Regulatory Authority ("FINRA"). Representatives of brokers/dealers shall be registered with the Texas State Securities Board. The Board, at least annually, shall review, revise and adopt a list of qualified broker/dealers that are authorized to engage in investment transactions with the District. The Board of Directors acknowledges the "List of Authorized, Qualified Broker/Dealers" as set forth in the document appended hereto as Appendix 1, ~~which has been previously approved by the Board of Directors.~~
12. **INVESTMENT PROVIDERS** A written copy of this Investment Policy shall be presented to any person offering to engage in an investment transaction with the District.

Local Government Investment Pools and Discretionary Investment Management Firms shall execute a written instrument stating:

- a. The business organization has received and reviewed the District's Investment Policy; and
- b. Has acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District's Investment Policy, except to the extent that this authorization requires an analysis of the District's entire portfolio or requires an interpretation of subjective investment standards, or relates to investment transactions of the entity that are not made through accounts or other contractual arrangements over which the business organization has accepted discretionary investment authority.

~~An example of the written instrument is attached as Exhibit "A".~~ The Investment Officers may not acquire or otherwise obtain any authorized investment described in this policy from a person who has not delivered to the District ~~the written an instrument that is substantially in this form.~~

13. **INVESTMENT TRAINING** In order to provide qualified and capable investment management, the Investment Officers of the District shall: (1) attend training, accumulating at least 10 hours, relating to the Treasurer's or Investment Officers' responsibilities under the Government Code within 12

**Commented [JH3]:** Exhibit A and this reference removed as Business Organizations have their own certification template.

months after taking office or assuming duties; and (2) attend training with each two-year period aligned with the District's fiscal year and accumulating not less than 10 hours of instruction relating to investment responsibilities under the Government Code. The training must include education in investment controls, security risks, strategy risks, market risks, diversification of investment portfolios, and compliance with the Government Code.

The Board approves the following independent sources of training:

- a. Government Treasurers' Organization of Texas
- b. Government Finance Officers Association (National and Texas)
- c. American Institute of Certified Public Accountants
- d. University of North Texas
- e. Texas State University
- f. Councils of Government

14. **STANDARD OF CARE** Investments shall be made with judgment and care, under prevailing circumstances that a person of prudence, discretion, and intelligence would exercise in the management of his or her own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investments shall be governed by the objectives specified in Government Code 2256.006, in the order of priority specified therein.

In determining whether an Investment Officer has exercised prudence with respect to an investment decision, the following shall be taken into consideration:

- a. The investment of all Funds, rather than the prudence of a single investment, over which the officer had responsibility.
- b. Whether the investment decision was consistent with this Investment Policy.

15. **PERSONAL INTEREST** An Investment Officer who has a personal business relationship with a business organization offering to engage in an investment transaction for the District or who is related within the second degree by affinity or consanguinity, as determined by Government Code, Chapter 573, to an individual seeking to sell an investment to the District shall file a statement disclosing that relationship with the Board and with the Texas Ethics Commission, and shall abstain from participation in the District's decision whether to engage the business organization or individual with which the Investment Officer has a relationship.

An Investment Officer has a personal business relationship with a business organization if:

- a. the Investment Officer owns 10 percent or more of the voting stock or shares of the business organizations or owns \$5,000 or more of the Fair Market Value of the business organization;
- b. Funds received by the Investment Officer from the business organization exceed 10 percent of the Investment Officer's gross income for the previous year; or
- c. The Investment Officer has acquired from the business organization investments with a Book Value of \$2,500 or more for the personal account of the Investment Officer.

16. **QUARTERLY REPORTS** The Investment Officers shall prepare and submit to the Board a written report in compliance with the requirements of the Government Code. This report shall be presented to the Board not less than quarterly, within a reasonable time after the end of the period. The report must:

- a. Contain a detailed description of the investment position of the District on the date of the report.
- b. Contain a summary statement of each pooled funds group that states:
  - (1) Beginning Market Value for the reporting period.
  - (2) Additions and changes to the Market Value during the period.
  - (3) Ending Market Value for the period.
  - (4) Fully accrued interest for the reporting period.
- c. State the Book Value and Market Value of each separately invested asset at the beginning and end of the reporting period by the type of asset and fund type invested.
- d. State the maturity date of each separately invested asset that has a maturity date.
- e. State the account or fund or pooled group fund in the District for which each individual investment was acquired.
- f. State the compliance of the investment portfolio of the District as it relates to the District's investment strategy expressed in the District's Investment Policy and relevant provisions of law.
- g. Record the signatures of each Investment Officer attesting to its compliance as required in item.

Market values will be obtained at least quarterly from sources deemed to be reliable and not affiliated with the original transaction acquiring the investment.

- 17. **ANNUAL REVIEW** The Investment Policy, and incorporated the investment strategies, shall be reviewed not less than annually by the Board. The Board shall affirmatively, by written resolution, state that it has reviewed the Investment Policy and investment strategies, and such resolution shall record any changes made in the Investment Policy or investment strategies.
- 18. **ANNUAL AUDIT** The Board shall perform or have conducted a compliance audit of management controls on investments and adherence to the Board's established investment policies. The compliance audit shall be performed in conjunction with the annual financial audit by the District's independent auditing firm. If the District invests in other than money market mutual funds, Investment Pools or deposits offered by its depository bank, the reports prepared by the Investment Officers shall be formally reviewed at least annually by an independent auditor, and the result of the review shall be reported to the Board by that auditor.
- 20. **ELECTRONIC FUNDS TRANSFER** The District may use electronic means to transfer or invest all Funds collected or controlled by the District.
- 21. **AUTHORIZATION** Unless authorized by this Policy, (including the appendices hereto) a person may not deposit, withdraw, transfer, or manage in any other manner the Funds of the District.
- 22. **COMPLIANCE** All investments made by the District must comply with the Texas Public Funds Investment Act and all federal, state and local statutes, rule or regulations.

MONTGOMERY COUNTY HOSPITAL DISTRICT

**Banking and Investment Policy**  
(Signature Page)

The undersigned hereby acknowledge that he/she has received and reviewed the District's Investment Policy:

\_\_\_\_\_  
~~Chris Grice~~~~Brent Thor~~, Chairman, MCHD Board of Directors

\_\_\_\_\_  
~~Bob Bagley~~~~Chris Grice~~, Vice-Chairman, MCHD Board of Directors

\_\_\_\_\_  
Charles Shirley, Treasurer, MCHD Board of Directors

\_\_\_\_\_  
~~Jackie Williams~~~~Georgette Whatley~~, Secretary, MCHD Board of Directors

\_\_\_\_\_  
~~Kelly Inman~~~~Brad Spratt~~, Member, MCHD Board of Directors

\_\_\_\_\_  
Robert Hudson, Member, MCHD Board of Directors

\_\_\_\_\_  
~~Jason Walker~~~~Arnette Easley~~, Member, MCHD Board of Directors

\_\_\_\_\_  
Randy Johnson, MCHD Chief Executive Officer

\_\_\_\_\_  
D. Brett Allen, MCHD Chief Financial Officer

\_\_\_\_\_  
Date

**EXHIBIT A**

**Example of Statement by Investment Provider**

**My name is \_\_\_\_\_, I am a Qualified Representative of \_\_\_\_\_ (the "Business Organization"). This statement is provided to meet the requirements of the Public Funds Investment Act.**

**I hereby certify that**

- 1. \_\_\_\_\_ I have received and reviewed the District's Investment Policy;**
- 2. \_\_\_\_\_ The Business Organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the Organization that are not authorized by the District's Investment Policy, except to the extent that this authorization is dependent on an analysis of the make-up of the District's entire portfolio, or requires an interpretation of subjective investment standards, or relates to investment transactions of the District that are not made through accounts or other contractual arrangements over which the business organization has accepted discretionary investment authority; and**
- 3. \_\_\_\_\_ The statements, representations and declarations made in this document are true and correct.**

\_\_\_\_\_  
**Qualified Representative**

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**Appendix 1**

**List of Authorized Broker/Dealers**

<b><u>Institution</u></b>	<b><u>Representative</u></b>
FHN Financial	Buddy Saragusa
Raymond James Financial Services	<del>Rudy Wentzler</del> <del>Fred Greene</del>
Wells Fargo Securities	Chuck Landry

The District is approving institution name. Representative data is for informational purposes only.

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Banking and Investment Policy

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- c. Obligations of the State of Texas or its agencies and instrumentalities, and obligations of counties, cities, and other political subdivisions of this State rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent;
- d. Fully insured or collateralized deposits at eligible depositories placed in compliance with this Policy and the Government Code;
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The District is not required to liquidate investments that were authorized at the time of purchase. At least quarterly, the Investment Officers shall monitor the rating of any investment required by the Government Code to maintain a minimum credit rating. All prudent measures will be taken to liquidate an investment that is downgraded to less than the required minimum rating.

6. **SAFETY AND INVESTMENT MANAGEMENT** The Investment Officers shall observe financial market indicators, study financial trends, and utilize available educational tools in order to maintain appropriate managerial expertise. Investments shall be made in a manner that ensures the preservation of capital in the overall portfolio and offsets, during a 12-month period, any market price losses resulting from interest-rate fluctuations by income received from the balance of the portfolio.

The Investment Officers shall create a competitive environment for all individual security purchases and sales, financial institution deposit placements, and money market mutual fund and local government investment pool selections. The Investment Officers shall develop and maintain procedures for ensuring a competitive environment.

7. **LIQUIDITY AND MATURITY**

- a. Unless otherwise prohibited by law, assets of the District shall be invested in instruments whose maturities do not exceed two (2) years from the time of purchase.
- b. The District's Investment portfolio shall have sufficient liquidity to meet anticipated cash flow requirements.

8. **DIVERSITY** Where appropriate, the investment portfolio shall be diversified in terms of investment instruments, maturity, scheduling, and financial institutions to reduce risk of loss resulting from over concentration of assets in a specific class of investments, specific maturity, or specific issuer. The District may achieve some diversification by placing part of its investment portfolio in a Local Government Investment Pool meeting the requirements of Government Code § 2256.016, if the Board authorizes the investment in the particular pool by resolution.
9. **FUNDS/STRATEGIES** Investments of the following fund categories shall be consistent with this policy and in accordance with the strategy defined below:

**OPERATING FUNDS:**

1. Suitability - Any investment eligible in the Investment Policy is suitable for Operating Funds (including debt service and other pooled funds).
  2. Safety of Principal - All investments shall be high quality with no perceived default risk. Market price fluctuations will occur. However, managing the maximum weighted average days to maturity for the Operating Fund's portfolio to 365 days and restricting the maximum allowable maturity to two years will minimize the price volatility of the overall portfolio.
  3. Liquidity - The Operating Fund requires the greatest short-term liquidity of any of the Fund types. Short-term deposits, investment pools, and money market mutual funds will provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.
  4. Marketability - Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash flow requirement. Historical market "spreads" between the bid and offer prices of a particular security-type of less than a quarter of a percentage point will define an efficient secondary market.
  5. Diversification - Investment maturities should be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the District. Diversifying the appropriate maturity structure out through two years will reduce market cycle risk.
  6. Yield - Attaining a competitive market yield for comparable investment-types and portfolio restrictions is the desired objective. The yield of an equally weighted, rolling six-month Treasury Bill portfolio will be the minimum yield objective.
10. **SAFEKEEPING and CUSTODY:** All trades, where applicable, will be executed by delivery versus payment (DVP) to ensure that securities are deposited with an eligible safekeeping agent prior to the release of funds. District-owned securities will be evidenced by safekeeping receipts issued by the agent. The District may designate an eligible and authorized financial institution or broker/dealer as custodian for FDIC or National Credit Union Share Insurance Fund (NCUSIF) insured deposit placements as per the Government Code.

All financial institution deposits shall be insured or collateralized in compliance with applicable State law. Pledged collateral shall maintain a market value equal to or greater than 102% of the deposits plus accrued interest, less any amount insured by the FDIC or NCUSIF. The District reserves the right, in its sole discretion, to accept or reject any form of insurance or collateralization pledged towards deposits. Financial institutions will be required to sign a depository agreement. The collateralized deposit portion of the agreement shall define the District's rights to the collateral in case of default, bankruptcy, or closing, and shall establish a perfected security interest in compliance with Federal and State regulations, including:

- a. The agreement must be in writing;
- b. The agreement has to be executed by the financial institution and the District contemporaneously with the acquisition of the asset;
- c. The agreement must be approved by the Board of Directors or designated committee of the financial institutions and a copy of the meeting minutes must be delivered to the District; and
- d. The agreement must be part of the financial institution's "official record" continuously since its execution.

Securities pledged as collateral shall be held by an independent third party governed by a custodial agreement acceptable to the District. The agreement is to specify the acceptable investment securities as collateral, including provisions relating to possession of the collateral, the substitution or release of investment securities, ownership of securities, and the method of valuation of securities. The agreement must clearly state that the custodian is instructed to release pledged collateral to the District in the event the District has determined that the financial institution has failed to pay on any matured investments, or has determined that the funds of the District are in jeopardy for whatever reason, including involuntary closure or change of ownership. A clearly marked evidence of the pledge must be supplied to the District and retained by the Investment Officers.

11. **BROKER/DEALERS** Broker/dealers must submit information as requested by the District and be in good standing with the Financial Industry Regulatory Authority ("FINRA"). Representatives of brokers/dealers shall be registered with the Texas State Securities Board. The Board, at least annually, shall review, revise and adopt a list of qualified broker/dealers that are authorized to engage in investment transactions with the District. The Board of Directors acknowledges the "List of Authorized, Qualified Broker/Dealers" as set forth in the document appended hereto as Appendix 1, as approved by the Board of Directors.
12. **INVESTMENT PROVIDERS** A written copy of this Investment Policy shall be presented to any person offering to engage in an investment transaction with the District.

Local Government Investment Pools and Discretionary Investment Management Firms shall execute a written instrument stating:

- a. The business organization has received and reviewed the District's Investment Policy; and
- b. Has acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District's Investment Policy, except to the extent that this authorization requires an analysis of the District's entire portfolio or requires an interpretation of subjective investment standards, or relates to investment transactions of the entity that are not made through accounts or other contractual arrangements over which the business organization has accepted discretionary investment authority.

The Investment Officers may not acquire or otherwise obtain any authorized investment described in this policy from a person who has not delivered to the District the written instrument.

13. **INVESTMENT TRAINING** In order to provide qualified and capable investment management, the Investment Officers of the District shall: (1) attend training, accumulating at least 10 hours, relating to the Treasurer's or Investment Officers' responsibilities under the Government Code within 12 months after taking office or assuming duties; and (2) attend training with each two-year period aligned with the District's fiscal year and accumulating not less than 10 hours of instruction relating

to investment responsibilities under the Government Code. The training must include education in investment controls, security risks, strategy risks, market risks, diversification of investment portfolios, and compliance with the Government Code.

The Board approves the following independent sources of training:

- a. Government Treasurers' Organization of Texas
- b. Government Finance Officers Association (National and Texas)
- c. American Institute of Certified Public Accountants
- d. University of North Texas
- e. Texas State University
- f. Councils of Government

14. **STANDARD OF CARE** Investments shall be made with judgment and care, under prevailing circumstances that a person of prudence, discretion, and intelligence would exercise in the management of his or her own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investments shall be governed by the objectives specified in Government Code 2256.006, in the order of priority specified therein.

In determining whether an Investment Officer has exercised prudence with respect to an investment decision, the following shall be taken into consideration:

- a. The investment of all Funds, rather than the prudence of a single investment, over which the officer had responsibility.
- b. Whether the investment decision was consistent with this Investment Policy.

15. **PERSONAL INTEREST** An Investment Officer who has a personal business relationship with a business organization offering to engage in an investment transaction for the District or who is related within the second degree by affinity or consanguinity, as determined by Government Code, Chapter 573, to an individual seeking to sell an investment to the District shall file a statement disclosing that relationship with the Board and with the Texas Ethics Commission, and shall abstain from participation in the District's decision whether to engage the business organization or individual with which the Investment Officer has a relationship.

An Investment Officer has a personal business relationship with a business organization if:

- a. the Investment Officer owns 10 percent or more of the voting stock or shares of the business organizations or owns \$5,000 or more of the Fair Market Value of the business organization;
- b. Funds received by the Investment Officer from the business organization exceed 10 percent of the Investment Officer's gross income for the previous year; or
- c. The Investment Officer has acquired from the business organization investments with a Book Value of \$2,500 or more for the personal account of the Investment Officer.

16. **QUARTERLY REPORTS** The Investment Officers shall prepare and submit to the Board a written report in compliance with the requirements of the Government Code. This report shall be presented to the Board not less than quarterly, within a reasonable time after the end of the period. The report must:

- a. Contain a detailed description of the investment position of the District on the date of the report.

- b. Contain a summary statement of each pooled funds group that states:
  - (1) Beginning Market Value for the reporting period.
  - (2) Additions and changes to the Market Value during the period.
  - (3) Ending Market Value for the period.
  - (4) Fully accrued interest for the reporting period.
- c. State the Book Value and Market Value of each separately invested asset at the beginning and end of the reporting period by the type of asset and fund type invested.
- d. State the maturity date of each separately invested asset that has a maturity date.
- e. State the account or fund or pooled group fund in the District for which each individual investment was acquired.
- f. State the compliance of the investment portfolio of the District as it relates to the District's investment strategy expressed in the District's Investment Policy and relevant provisions of law.
- g. Record the signatures of each Investment Officer attesting to its compliance as required in item.

Market values will be obtained at least quarterly from sources deemed to be reliable and not affiliated with the original transaction acquiring the investment.

- 17. **ANNUAL REVIEW** The Investment Policy, and incorporated the investment strategies, shall be reviewed not less than annually by the Board. The Board shall affirmatively, by written resolution, state that it has reviewed the Investment Policy and investment strategies, and such resolution shall record any changes made in the Investment Policy or investment strategies.
- 18. **ANNUAL AUDIT** The Board shall perform or have conducted a compliance audit of management controls on investments and adherence to the Board's established investment policies. The compliance audit shall be performed in conjunction with the annual financial audit by the District's independent auditing firm. If the District invests in other than money market mutual funds, Investment Pools or deposits offered by its depository bank, the reports prepared by the Investment Officers shall be formally reviewed at least annually by an independent auditor, and the result of the review shall be reported to the Board by that auditor.
- 20. **ELECTRONIC FUNDS TRANSFER** The District may use electronic means to transfer or invest all Funds collected or controlled by the District.
- 21. **AUTHORIZATION** Unless authorized by this Policy, (including the appendices hereto) a person may not deposit, withdraw, transfer, or manage in any other manner the Funds of the District.
- 22. **COMPLIANCE** All investments made by the District must comply with the Texas Public Funds Investment Act and all federal, state and local statutes, rule or regulations.



**MONTGOMERY COUNTY HOSPITAL DISTRICT**

**Banking and Investment Policy**  
**(Signature Page)**

The undersigned hereby acknowledge that he/she has received and reviewed the District's Investment Policy:

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Chris Grice, Chairman, MCHD Board of Directors

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Bob Bagley, Vice-Chairman, MCHD Board of Directors

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Charles Shirley, Treasurer, MCHD Board of Directors

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Jackie Williams, Secretary, MCHD Board of Directors

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Kelly Inman, Member, MCHD Board of Directors

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Robert Hudson, Member, MCHD Board of Directors

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Jason Walker, Member, MCHD Board of Directors

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Randy Johnson, MCHD Chief Executive Officer

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D. Brett Allen, MCHD Chief Financial Officer

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Date

## Appendix 1

### List of Authorized Broker/Dealers

<b><u>Institution</u></b>	<b><u>Representative</u></b>
FHN Financial	Buddy Saragusa
Raymond James Financial Services	Rudy Wentzler
Wells Fargo Securities	Chuck Landry

The District is approving institution name. Representative data is for informational purposes only.

# Agenda Item # 13



**To: Mr. Robert Hudson, Chair – EMS Committee**

**From: Chief James Campbell**

**Date: July 22, 2025**

**Re: Matrix Consultant report on Fleet Department**

---

Chief Campbell will present the overview and action items that were noted from Matrix, our Fleet Consultant, during their review of the MCHD Fleet Department.

Fiscal Impact: Nominal

Yes	No	N/A	
<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Budgeted item?
<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Within budget?
<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Renewal contract?
<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Special request?

# Agenda Item # 14



**To:** Board of Directors  
**From:** Justin Evans  
**Date:** July 22, 2025  
**Re:** Radio Infrastructure Technician

---

The Radio Department is requesting the addition of a Radio Infrastructure Technician in paygrade 203.

The Radio Infrastructure Technician will be responsible for:

- Maintaining the MCHD Radio System Infrastructure/Equipment including but not limited to:
  - VHF Simulcast System,
  - Public Safety P25 Simulcast System,
  - Microwave Network.
- Scheduling/Coordination services including but not limited to:
  - Backup power (generators),
  - HVAC,
  - UPS Power,
  - Grounds Maintenance,
  - Physical Security
  - Tower Crews.

## Fiscal Impact:

Yes   No   N/A

- |                                     |                                     |                          |                   |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Budgeted item?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Within budget?    |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Special request?  |

# Agenda Item # 15



**To:** Board of Directors

**From:** Justin Evans

**Date:** July 22<sup>nd</sup>, 2025

**Re:** Conroe Service Center Tower lease Third Amendment with Centerpoint Energy

---

Consider and act on Conroe Service Center tower lease Third Amendment with Centerpoint Energy.

Yes   No   N/A

- |                          |                          |                                     |                   |
|--------------------------|--------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Budgeted item?    |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget?    |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request?  |

## THIRD AMENDMENT TO LEASE AGREEMENT

This Second Amendment is made by and between **THE MONTGOMERY COUNTY HOSPITAL DISTRICT, THE CITY OF CONROE, TEXAS**, both of which are jointly referred as ("Licensor") and **CenterPoint Energy Houston Electric, LLC** ("Licensee").

### R E C I T A L S

WHEREAS, Licensor and Licensee entered into a Tower License Agreement dated November 09, 2012 (the Lease Agreement);

WHEREAS, Licensor and Licensee entered into an Amendment to the Lease Agreement (the Amendment) dated September 18, 2018; and

WHEREAS, Licensor and Licensee entered into an Amendment to the Lease Agreement (the Amendment) dated September 18, 2023; and

WHEREAS, the Licensor and Licensee desire to amend the terms and conditions in the Lease Agreement and the Amendment hereinafter provided:

- 1. Article IV - Term.** The lease term is amended and renewed by this Third Amendment. The lease term shall end on September 17, 2023, and a new term shall commence on September 18, 2025 (the Term Commencement Date) and shall continue for a period of one (1) years and zero (0) months, expiring on September 17, 2026.
- 2. Article IV - Fees** The monthly rent is Six Thousand Five Hundred and Sixty Six Dollars and Twenty cents (\$6,566.20) per month adjusted on the anniversary thereafter of the Term Commencement Date. The annual escalator shall be 3% per year. Payment of the monthly license fee shall be made and subject to the Texas Prompt Payment Act, Chapter 2251 of the Texas Government Code.
- 3. Lease Provisions Incorporated.** Except to the extent of any conflict with the provisions of this Third Amendment, the terms and conditions of the Lease Agreement and Second Amendment made by and between Licensor and Licensee are hereby ratified and adopted.

Signature Page To Follow

**“LICENSOR”**

Montgomery County Hospital District, a  
political subdivision of the State of Texas

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

The City of Conroe, a political subdivision  
of the State of Texas

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

**“LICENSEE”**

CenterPoint Energy Houston  
Electric, LLC

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

# Agenda Item # 16



**To:** Board of Directors

**From:** Justin Evans

**Date:** June 22<sup>nd</sup>, 2025

**Re: Replacement Boilers**

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Consider and Act on the purchase of budgeted replacement Boilers original to the construction of the Admin Campus.

Proposal is quoted through TIPS Contract #23010401

Estimated lead time for all equipment is 8 Weeks.

FY2025 Budget Amount	\$350,000.00
Proposal Amount	\$310,702.93

Yes No N/A

- |                                     |                          |                                     |                   |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/>            | Budgeted item?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/>            | Within budget?    |
| <input type="checkbox"/>            | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/>            | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request?  |



July 22, 2025

Montgomery County Hospital District  
1400 South Loop 336 West  
Conroe, TX 77304

**Proposal# 334218**  
**TIPS #23010401**

Attn: Justin Evans / Katelyn Moote

**Reference: Boiler replacements and hot water pump**  
**Building: 1400 South Loop 336 West Conroe Tx**

Pursuant to your request, APS Building Services, Inc is pleased to estimate the following work at the above referenced property. Please find our services and associated cost as follows:

**Scope of Work: Boilers and Pump**

- Shut down existing gas line feeding boiler room
- Disconnect existing electrical and piping to three existing boilers
- Demo and remove three existing boilers
- Cut and remove section of gas line in boiler room
- Remove existing expansion tank
- Install new Taco expansion tank to match existing
- Install (3) three new 850,000 BTU Condensing RBI boilers on existing concrete pads
- Install three new in line pumps
- Install new Hot Water supply and return header
- Install new gas regulators and new gas piping to new boilers
- Install new Pro Press copper piping from existing valves to new inlet and outlet connections on new boilers
- Install new stack for each boiler
- Install three new condensate boxes and pipe to closest drains
- Install new PRV piping from each boiler and run to closest drain
- Connect electrical to three new boilers
- Remove existing make up water stations outside of boiler room
- Install two new PRV valves with bypass lines inside of boiler room and mount on wall
- Install new makeup water piping inside boiler room and connect to existing make up water line
- Insulate all new piping to match existing
- Install new control panel for new controls in boiler room
- Connect new controls to new boilers
- Install new CO Monitor in boiler room
- Disconnect existing electrical from hot water pump
- Remove existing hot water pump.
- Install new ARMSTRONG 7.5 hp pump on existing concrete pad.
- Install new suction diffuser.
- Install new nuts bolts gaskets.
- Connect existing electrical to new pump.
- Start pump check complete operation.
- Lead time on pump is 5-7 weeks
- Old hot water pump will be left with customer
- Start up new boilers and check complete operation
- Factory start up is included in price
- All work to be done during normal business hours
- Customer to provide all electrical needed inside boiler room

**Scope of Work: Automation**

- Integrate newly installed boilers via BACnet/MSTP to BACnet/IP using router – **Total of 1**
- Create new schedule for newly installed boilers
- Create sequence of operation from existing programming within existing equipment controller
  - Create alarms and trends from points provided by the newly installed boilers
- Create navigation to newly installed chillers in the BAS using existing graphical interface
- Verify operational functionality

**Estimated Cost of ...\$ 310,702.93**

**Material Cost pumps boilers piping insulation \$ 230,568.52**

**Controls cost \$ 13,763.30**

**Labor Cost \$ 60,794.11**

**Performance and payment bond \$ 5,577.00**

**Price includes 1 year full parts and 10 year heat exchanger warranty there is no additional warranty offered any factory defects are covered by Goes Heating for 5 years**

\*\* Due to volatile, ever-changing market conditions along with supply chain disruptions our industry is facing we are only able to offer a 15-day firm quote at this time \*\*

This estimated cost is for the services to be performed during regular business hours unless otherwise noted above. Excluded from this amount are sales taxes, permits, freight, restocking fees, and any additional parts, repairs or services not listed. This quote is effective for a period of 15 days.

Upon acceptance of this proposal, APS reserves the right to bill for the equipment and material costs when it ships from the manufacturer. The labor and any additional material will be progressively billed monthly based on the duration of the project. The remainder of the balance will be billed at the completion of the project and in accordance with our billing terms unless otherwise specified and agreed upon between APS and the customer.

APS Building Services, Inc. appreciates the opportunity to provide you with a quality service on which to rely. If you have any questions or concerns, please do not hesitate to contact me at 713-979-0720.

Sincerely,

**APS Building Services, Inc.**

Lee Harvey / Account Manager / jm

Approved by: \_\_\_\_\_

Date: \_\_\_\_\_

**TIPS #23010401**

## AGENDA ITEM # 17

Board Mtg: 07/22/25

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair-Indigent Care Committee)

### Montgomery County Hospital District Summary of Claims Processed For the Period 05/07/25 to 06/25/25

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>May</u>			
May 7, 2025	Yes	\$	25,994.08
May 14, 2025	Yes	\$	26,187.14
May 21, 2025	Yes	\$	36,803.41
May 28, 2025	Yes	\$	30,571.78
Total May Payments - MTD		\$	119,556.41
Monthly Budget - May 2025		\$	157,929.00
<u>June</u>			
June 4, 2025	No	\$	50,667.14
June 18, 2025	No	\$	59,570.72
June 25, 2025	No	\$	17,033.81
Total June Payments - MTD		\$	127,271.67
Monthly Budget - June 2025		\$	157,929.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

## AGENDA ITEM # 18

**Board Mtg: 07/22/25**

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Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

**Montgomery County Hospital District  
Summary of Claims Processed  
For the Period 07/01/25 through 07/31/25**

<b><u>Disbursement Date</u></b>	<b><u>Value of Services Provided by HCA and Affiliated Providers</u></b>
<b><u>July</u></b>	
July Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 248,285.00
Budgeted Amount July 2025	\$ 248,285.00
Over / (Under) Budget	\$ -

# AGENDA ITEM # 19

Board Mtg.: 07/22/2025

## Montgomery County Hospital District Financial Dashboard for June 2025 (dollars expressed in 000's)

	Jun 2025	Jun 2024	Var	Var %
Cash and Investments	63,468	59,728	3,740	6.3%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	June 2025				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	246	347	(101)	-29.1%	50,097	50,356	(260)	-0.5%
EMS Net Revenue	2,570	2,332	237	10.2%	21,632	21,154	479	2.3%
Other Revenue	643	582	61	10.5%	7,037	6,610	427	6.5%
Total Revenue	3,459	3,262	197	6.0%	78,766	78,121	646	0.8%
Expenses								
Payroll	4,263	4,582	(319)	-7.0%	40,108	41,811	(1,704)	-4.1%
Operating	2,234	1,559	675	43.3%	13,755	16,331	(2,576)	-15.8%
Indigent Healthcare	335	406	(71)	-17.4%	2,935	3,656	(721)	-19.7%
Total Operating Expenses	6,833	6,548	285	4.4%	56,798	61,798	(5,000)	-8.1%
Capital	930	245	685	279.5%	9,085	8,672	413	4.8%
Total Expenditures	7,763	6,793	970	14.3%	65,883	70,470	(4,587)	-6.5%
Revenue Over / (Under) Expenses	(4,304)	(3,531)	(773)	-21.9%	12,883	7,651	5,233	68.4%

Total Tax Revenue: Year-to-date, Total Tax Revenue is \$260k or 0.5% less than budget. In other words, 99.7% has been collected year-to-date. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Net Revenue is \$479k or 2.3% greater than budget.

Other Revenue: Year-to-Date, Other Revenue is \$427k or 6.5% greater than budget. Investment Income and the Tobacco Settlement Proceeds are more than expected compared to budget, but are offset by Proceeds from Capital Lease, Contract Revenue, Ambulance Supplemental Payment Program, and Gain/Loss on Sale of Assets, which are less than budget.

Payroll: Year-to-date, overall payroll expenses are \$1.7M lower than budget with most of that variance occurring in EMS Operations and Alarm.

Operating Expenses: Operating Expenses are \$2.6M less than budget primarily due to expenses being less than expected in the following accounts:

- \* Computer Software
- \* Disposable Medical Supplies
- \* Fuel - Auto
- \* Maintenance - Equipment
- \* Professional Fees
- \* Small Equipment and Furniture
- \* Training & Continuing Education
- \* Vehicle Parts
- \* Uniforms

Indigent Care Expenses: Year-to-date, Indigent Care Expenses are \$721k less than budget. Expenses related to uncompensated care have been less than expected.

Capital: Year-to-date, Capital Expenditures are \$413k or 4.8% greater than budget.

# Montgomery County Hospital District

## Balance Sheet

As of 06/30/2025

**Fund 10**  
**06/30/2025**

### ASSETS

#### Cash and Equivalents

10-000-10100	Petty Cash-Admin-BS	\$1,400.00
10-000-11401	Operating Account-WF-BS	\$2,113,168.03
10-000-12500	Investments-MMA/ICS-BS	\$24,424,411.89
10-000-13100	Texpool-District-BS	\$3,147,149.85
10-000-13300	Investments-WF Bank-BS	\$20,527,370.19
10-000-13400	Texstar Investment Pool-BS	\$4,129,640.04
10-000-13500	Investments-BS	\$9,124,953.19

Total Cash and Equivalents		\$63,468,093.19
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#### Receivables

10-000-14100	A/R-EMS Billings-BS	\$11,710,427.36
10-000-14200	Allowance for Bad Debt-BS	(\$3,666,473.67)
10-000-14300	A/R-Other-BS	\$1,431,981.30
10-000-14305	A/R Employee-BS	\$22,205.00
10-000-14450	Capital Lease Receivable-BS	\$1,660,524.86
10-000-14525	Receivable from Component Unit-BS	\$128,186.13
10-000-14605	Capital Lease Interest Receivable-BS	\$7,363.10
10-000-14700	Taxes Receivable-BS	\$2,390,955.87
10-000-14750	Allowance for Bad Debt-Tax Rev-BS	(\$383,277.41)

Total Receivables		\$13,301,892.54
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#### Other Assets

10-000-14800	Deposits-BS	\$18,288.00
10-000-14900	Prepaid Expenses-BS	\$697,007.34
10-000-15000	Inventory-BS	\$1,149,482.24

Total Other Assets		\$1,864,777.58
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### TOTAL ASSETS

**\$78,634,763.31**

### LIABILITIES

#### Current Liabilities

10-000-20500	Accounts Payable-BS	\$501,634.37
10-000-20600	Accounts Payable-Other-BS	\$5,482.91
10-000-21000	Accrued Expenditures-BS	\$2,983,233.31
10-000-21400	Accrued Payroll-BS	\$1,698,411.25
10-000-21525	P/R-Charitable Deductions-BS	\$7,799.77
10-000-21585	P/R-Flexible Spending-BS	\$2,906.79
10-000-21590	P/R-Supplemental Insurance Premiums-BS	\$387.71
10-000-21650	TCDRS Defined Benefit Plan-BS	\$648,161.44

Total Current Liabilities		\$5,848,017.55
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#### Deferred Liabilities

10-000-23000	Deferred Tax Revenue-BS	\$2,007,678.46
10-000-23200	Deferred Revenue-BS	\$64,232.86

# Montgomery County Hospital District

## Balance Sheet

As of 06/30/2025

		<b>Fund 10</b>
		<b>06/30/2025</b>
10-000-23300	Deferred Capital Lease Revenue-BS	\$1,538,313.28
Total Deferred Liabilities		\$3,610,224.60
TOTAL LIABILITIES		\$9,458,242.15
<b>CAPITAL</b>		
10-000-30225	Assigned - Open Purchase Orders-BS	\$7,017,900.80
10-000-30400	Nonspendable - Inventory-BS	\$1,149,482.24
10-000-30700	Nonspendable - Prepaids-BS	\$697,007.34
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$45,812,130.78
TOTAL CAPITAL		\$69,176,521.16
<b>TOTAL LIABILITIES AND CAPITAL</b>		<b>\$78,634,763.31</b>

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended 06/30/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
<b>Revenue</b>									
Tax Revenue									
Tax Revenue	\$176,744.91	\$245,098.00	(\$68,353.09)	\$49,491,444.21	\$49,520,133.00	(\$28,688.79)	\$49,815,988.00	99.35%	\$324,543.79
Delinquent Tax Revenue	\$26,135.87	\$48,523.00	(\$22,387.13)	\$299,899.27	\$454,332.00	(\$154,432.73)	\$559,989.00	53.55%	\$260,089.73
Penalties and Interest	\$43,441.28	\$53,639.00	(\$10,197.72)	\$297,125.56	\$364,850.00	(\$67,724.44)	\$447,745.00	66.36%	\$150,619.44
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$8,422.53	\$17,060.00	(\$8,637.47)	\$17,060.00	49.37%	\$8,637.47
Total Tax Revenue	\$246,322.06	\$347,260.00	(\$100,937.94)	\$50,096,891.57	\$50,356,375.00	(\$259,483.43)	\$50,840,782.00	98.54%	\$743,890.43
EMS Net Revenue									
Advanced Life Support Revenue	\$4,172,151.96	\$4,655,348.00	(\$483,196.04)	\$41,726,694.24	\$42,221,588.00	(\$494,893.76)	\$56,495,860.00	73.86%	\$14,769,165.76
Basic Life Support Revenue	\$806,148.95	\$793,962.00	\$12,186.95	\$7,462,572.16	\$7,200,740.00	\$261,832.16	\$9,633,326.00	77.47%	\$2,170,753.84
Transfer Service Fees	\$0.00	\$1,000.00	(\$1,000.00)	\$7,990.35	\$9,000.00	(\$1,009.65)	\$12,000.00	66.59%	\$4,009.65
Non-Transport Fees	\$34,500.00	\$32,364.00	\$2,136.00	\$304,019.23	\$294,748.00	\$9,271.23	\$394,320.00	77.10%	\$90,300.77
Contractual Allowance	(\$1,647,964.17)	(\$1,824,849.00)	\$176,884.83	(\$16,273,596.39)	(\$16,550,814.00)	\$277,217.61	(\$22,145,674.00)	73.48%	(\$5,872,077.61)
Charity Care	(\$945,795.36)	(\$1,093,046.00)	\$147,250.64	(\$9,884,978.75)	(\$9,913,584.00)	\$28,605.25	(\$13,264,786.00)	74.52%	(\$3,379,807.25)
Provision for Bad Debt	\$135,220.43	(\$253,802.00)	\$389,022.43	(\$1,799,370.66)	(\$2,301,903.00)	\$502,532.34	(\$3,080,041.00)	58.42%	(\$1,280,670.34)
Recovery of Bad Debt	\$15,256.54	\$21,424.00	(\$6,167.46)	\$89,095.02	\$194,004.00	(\$104,908.98)	\$259,708.00	34.31%	\$170,612.98
Total EMS Net Revenue	\$2,569,518.35	\$2,332,401.00	\$237,117.35	\$21,632,425.20	\$21,153,779.00	\$478,646.20	\$28,304,713.00	76.43%	\$6,672,287.80
Other Revenue									
Investment Income - MCHD	\$212,776.52	\$200,000.00	\$12,776.52	\$1,958,289.96	\$1,612,027.00	\$346,262.96	\$2,212,027.00	88.53%	\$253,737.04
Interest Income	\$370.38	\$248.00	\$122.38	\$5,373.40	\$2,650.00	\$2,723.40	\$3,322.00	161.75%	(\$2,051.40)
Interest Income-Capital Lease	\$5,707.18	\$5,363.00	\$344.18	\$38,016.77	\$50,736.00	(\$12,719.23)	\$66,515.00	57.16%	\$28,498.23
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$1,108,126.97	\$800,000.00	\$308,126.97	\$800,000.00	138.52%	(\$308,126.97)
Weyland Bldg. Land Lease	\$19,265.83	\$2,150.00	\$17,115.83	\$33,378.39	\$19,350.00	\$14,028.39	\$25,800.00	129.37%	(\$7,578.39)
Miscellaneous Income	\$60,195.60	\$34,290.00	\$25,905.60	\$209,994.49	\$147,077.00	\$62,917.49	\$185,777.00	113.04%	(\$24,217.49)
Proceeds from Capital Lease	\$34,796.03	\$0.00	\$34,796.03	\$74,863.07	\$155,578.00	(\$80,714.93)	\$195,578.00	38.28%	\$120,714.93
Tenant Rent Income	\$9,263.33	\$9,298.00	(\$34.67)	\$83,475.24	\$83,684.00	(\$208.76)	\$111,580.00	74.81%	\$28,104.76
P.A. Processing Fees	\$0.00	\$5.00	(\$5.00)	\$125.00	\$15.00	\$110.00	\$20.00	625.00%	(\$105.00)
Contract Revenue	\$2,304.90	\$1,636.00	\$668.90	\$129,915.89	\$228,948.00	(\$99,032.11)	\$233,856.00	55.55%	\$103,940.11
Education/Training Revenue	\$6,570.05	\$8,704.00	(\$2,133.95)	\$156,349.76	\$180,342.00	(\$23,992.24)	\$226,250.00	69.10%	\$69,900.24



# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended 06/30/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Stand-By Fees	\$11,051.25	\$10,200.00	\$851.25	\$142,597.39	\$99,000.00	\$43,597.39	\$130,800.00	109.02%	(\$11,797.39)
EMS-Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$39,104.00	\$30,000.00	\$9,104.00	\$30,000.00	130.35%	(\$9,104.00)
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$943,964.00	\$1,000,000.00	(\$56,036.00)	\$1,000,000.00	94.40%	\$56,036.00
Management Fee Revenue	\$8,333.33	\$8,334.00	(\$0.67)	\$74,999.97	\$75,000.00	(\$0.03)	\$100,000.00	75.00%	\$25,000.03
Employee Medical Premiums	\$121,827.87	\$129,515.00	(\$7,687.13)	\$1,159,769.99	\$1,168,030.00	(\$8,260.01)	\$1,621,333.00	71.53%	\$461,563.01
Dispatch Fees	\$114,557.00	\$93,175.00	\$21,382.00	\$176,531.00	\$158,575.00	\$17,956.00	\$236,538.00	74.63%	\$60,007.00
MDC Revenue-First Responders	\$0.00	\$600.00	(\$600.00)	\$94,563.00	\$87,050.00	\$7,513.00	\$90,150.00	104.90%	(\$4,413.00)
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,720.14	\$10,868.00	(\$147.86)	\$96,045.10	\$97,815.00	(\$1,769.90)	\$130,420.00	73.64%	\$34,374.90
Tower Contract Revenue	\$25,494.49	\$23,239.00	\$2,255.49	\$229,447.05	\$205,096.00	\$24,351.05	\$275,082.00	83.41%	\$45,634.95
Gain/Loss on Sale of Assets	\$0.00	\$44,600.00	(\$44,600.00)	\$282,000.00	\$409,500.00	(\$127,500.00)	\$470,200.00	59.97%	\$188,200.00
Total Other Revenue	\$643,233.90	\$582,225.00	\$61,008.90	\$7,036,930.44	\$6,610,473.00	\$426,457.44	\$8,325,248.00	84.53%	\$1,288,317.56
<b>Total Revenues</b>	<b>\$3,459,074.31</b>	<b>\$3,261,886.00</b>	<b>\$197,188.31</b>	<b>\$78,766,247.21</b>	<b>\$78,120,627.00</b>	<b>\$645,620.21</b>	<b>\$87,470,743.00</b>	<b>90.05%</b>	<b>\$8,704,495.79</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$2,528,808.42	\$2,633,341.00	(\$104,532.58)	\$22,816,907.99	\$23,827,246.00	(\$1,010,338.01)	\$32,032,161.00	71.23%	\$9,215,253.01
Overtime Pay	\$226,971.17	\$305,901.00	(\$78,929.83)	\$2,559,356.83	\$2,805,080.00	(\$245,723.17)	\$3,746,704.00	68.31%	\$1,187,347.17
Paid Time Off	\$251,603.17	\$267,413.00	(\$15,809.83)	\$2,591,071.91	\$2,601,292.00	(\$10,220.09)	\$3,515,865.00	73.70%	\$924,793.09
Stipend Pay	\$17,094.44	\$34,275.00	(\$17,180.56)	\$164,541.73	\$267,995.00	(\$103,453.27)	\$355,202.00	46.32%	\$190,660.27
Payroll Taxes	\$219,850.82	\$235,375.00	(\$15,524.18)	\$2,026,648.96	\$2,142,037.00	(\$115,388.04)	\$2,879,327.00	70.39%	\$852,678.04
TCDRS Plan	\$286,888.37	\$305,824.00	(\$18,935.63)	\$2,652,073.36	\$2,787,213.00	(\$135,139.64)	\$3,746,609.00	70.79%	\$1,094,535.64
Health & Dental	\$118,332.78	\$68,550.00	\$49,782.78	\$899,767.75	\$796,726.00	\$103,041.75	\$1,002,376.00	89.76%	\$102,608.25
Health Insurance Claims	\$543,430.71	\$652,655.00	(\$109,224.29)	\$5,776,319.25	\$5,873,895.00	(\$97,575.75)	\$7,831,860.00	73.75%	\$2,055,540.75
Health Insurance Admin Fees	\$70,378.21	\$78,885.00	(\$8,506.79)	\$621,233.93	\$709,965.00	(\$88,731.07)	\$946,620.00	65.63%	\$325,386.07
Total Payroll Expenses	\$4,263,358.09	\$4,582,219.00	(\$318,860.91)	\$40,107,921.71	\$41,811,449.00	(\$1,703,527.29)	\$56,056,724.00	71.55%	\$15,948,802.29
Operating Expenses									
Unemployment Expense	\$1,500.00	\$1,500.00	\$0.00	\$9,797.70	\$13,500.00	(\$3,702.30)	\$18,000.00	54.43%	\$8,202.30

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended 06/30/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Accident Repair	\$34,224.30	\$3,500.00	\$30,724.30	\$57,378.01	\$38,478.00	\$18,900.01	\$48,978.00	117.15%	(\$8,400.01)
Accounting/Auditing Fees	(\$3,000.00)	\$0.00	(\$3,000.00)	\$30,000.00	\$33,000.00	(\$3,000.00)	\$51,500.00	58.25%	\$21,500.00
Advertising	\$0.00	\$650.00	(\$650.00)	\$0.00	\$7,325.00	(\$7,325.00)	\$15,732.00	0.00%	\$15,732.00
Credit Card Processing Fee	\$5,626.00	\$3,880.00	\$1,746.00	\$45,581.05	\$34,820.00	\$10,761.05	\$46,460.00	98.11%	\$878.95
Bio-Waste Removal	\$4,401.79	\$4,158.00	\$243.79	\$39,261.18	\$36,978.00	\$2,283.18	\$49,452.00	79.39%	\$10,190.82
Books/Materials	\$10,731.36	\$23,483.00	(\$12,751.64)	\$90,913.39	\$175,167.00	(\$84,253.61)	\$211,546.00	42.98%	\$120,632.61
Business Licenses	\$709.63	\$1,590.00	(\$880.37)	\$16,839.97	\$45,820.00	(\$28,980.03)	\$53,105.00	31.71%	\$36,265.03
Capital Lease Expense	\$20,334.96	\$22,022.00	(\$1,687.04)	\$224,177.68	\$191,753.00	\$32,424.68	\$258,387.00	86.76%	\$34,209.32
Capital Lease Interest Expense	\$8,584.04	\$6,904.00	\$1,680.04	\$72,337.48	\$65,616.00	\$6,721.48	\$85,574.00	84.53%	\$13,236.52
Capital IT Subscription Assets Interest Expense	\$822.42	\$822.00	\$0.42	\$9,243.66	\$9,244.00	(\$0.34)	\$9,244.00	100.00%	\$0.34
Collection Fees	\$2,988.07	\$3,425.00	(\$436.93)	\$28,651.43	\$30,825.00	(\$2,173.57)	\$41,100.00	69.71%	\$12,448.57
Community Education	\$0.00	\$300.00	(\$300.00)	\$1,444.64	\$10,640.00	(\$9,195.36)	\$12,040.00	12.00%	\$10,595.36
Computer Maintenance	\$22,697.11	\$54,000.00	(\$31,302.89)	\$569,863.75	\$609,701.00	(\$39,837.25)	\$818,201.00	69.65%	\$248,337.25
Computer Software	\$117,721.79	\$97,567.00	\$20,154.79	\$1,067,240.02	\$1,385,449.00	(\$318,208.98)	\$1,814,944.00	58.80%	\$747,703.98
Computer Software-MDC First Responder	\$0.00	\$600.00	(\$600.00)	\$53,320.20	\$49,000.00	\$4,320.20	\$52,100.00	102.34%	(\$1,220.20)
Computer Supplies/Non-Capital	\$5,432.53	\$2,430.00	\$3,002.53	\$26,799.84	\$38,970.00	(\$12,170.16)	\$48,000.00	55.83%	\$21,200.16
Conferences - Fees, Travel, & Meals	\$12,884.75	\$40,189.00	(\$27,304.25)	\$139,028.05	\$195,783.00	(\$56,754.95)	\$220,235.00	63.13%	\$81,206.95
Contractual Obligations-County Appraisal	\$115,746.00	\$118,888.00	(\$3,142.00)	\$347,364.00	\$356,664.00	(\$9,300.00)	\$475,551.00	73.04%	\$128,187.00
Contractual Obligations-Tax Collector Assessc	\$6.18	\$12.00	(\$5.82)	\$122,083.99	\$121,041.00	\$1,042.99	\$121,077.00	100.83%	(\$1,006.99)
Contractual Obligations-Other	\$20,090.06	\$20,463.00	(\$372.94)	\$213,217.64	\$197,470.00	\$15,747.64	\$258,860.00	82.37%	\$45,642.36
Customer Property Damage	\$700.00	\$70.00	\$630.00	\$9,486.91	\$630.00	\$8,856.91	\$18,840.00	50.36%	\$9,353.09
Customer Relations	\$5,624.40	\$6,000.00	(\$375.60)	\$53,897.82	\$56,800.00	(\$2,902.18)	\$74,600.00	72.25%	\$20,702.18
Disposable Linen	\$5,026.96	\$6,177.00	(\$1,150.04)	\$48,630.20	\$55,593.00	(\$6,962.80)	\$74,124.00	65.61%	\$25,493.80
Disposable Medical Supplies	\$201,191.88	\$174,645.00	\$26,546.88	\$1,251,144.22	\$1,538,813.00	(\$287,668.78)	\$2,047,748.00	61.10%	\$796,603.78
Drug Supplies	\$21,258.77	\$35,000.00	(\$13,741.23)	\$289,664.90	\$320,316.00	(\$30,651.10)	\$425,316.00	68.11%	\$135,651.10
Dues/Subscriptions	\$1,887.93	\$22,036.00	(\$20,148.07)	\$76,812.34	\$113,594.00	(\$36,781.66)	\$120,909.00	63.53%	\$44,096.66
Durable Medical Equipment	\$12,519.44	\$30,000.00	(\$17,480.56)	\$692,978.71	\$727,179.00	(\$34,200.29)	\$817,179.00	84.80%	\$124,200.29
Election Expenses	\$824,270.00	\$0.00	\$824,270.00	\$824,270.00	\$725,000.00	\$99,270.00	\$725,000.00	113.69%	(\$99,270.00)
Employee Health/Wellness	(\$5,145.15)	\$1,500.00	(\$6,645.15)	\$19,294.58	\$82,250.00	(\$62,955.42)	\$86,750.00	22.24%	\$67,455.42
Employee Recognition	\$29,173.85	\$1,733.00	\$27,440.85	\$96,675.19	\$121,967.00	(\$25,291.81)	\$143,461.00	67.39%	\$46,785.81
Equipment Rental	\$2,980.00	\$300.00	\$2,680.00	\$17,235.77	\$31,400.00	(\$14,164.23)	\$36,259.00	47.54%	\$19,023.23

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended 06/30/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Vehicle-Fluids & Additives	\$791.01	\$3,292.00	(\$2,500.99)	\$18,422.91	\$29,628.00	(\$11,205.09)	\$39,504.00	46.64%	\$21,081.09
Fuel-Auto	\$73,339.71	\$138,124.00	(\$64,784.29)	\$657,734.90	\$1,243,108.00	(\$585,373.10)	\$1,657,478.00	39.68%	\$999,743.10
Fuel-Non-Auto	\$0.00	\$400.00	(\$400.00)	\$4,079.15	\$2,800.00	\$1,279.15	\$4,000.00	101.98%	(\$79.15)
Hazardous Waste Removal	\$180.00	\$200.00	(\$20.00)	\$837.50	\$1,800.00	(\$962.50)	\$2,400.00	34.90%	\$1,562.50
Insurance	\$70,165.00	\$85,758.00	(\$15,593.00)	\$763,687.41	\$817,310.00	(\$53,622.59)	\$1,074,584.00	71.07%	\$310,896.59
Interest Expense	\$0.00	\$0.00	\$0.00	\$61,401.44	\$61,401.00	\$0.44	\$61,401.00	100.00%	(\$0.44)
Laundry Service & Purchase	\$78.93	\$175.00	(\$96.07)	\$1,403.55	\$1,575.00	(\$171.45)	\$2,100.00	66.84%	\$696.45
Leases/Contracts	\$4,845.31	\$5,810.00	(\$964.69)	\$42,017.24	\$52,290.00	(\$10,272.76)	\$79,720.00	52.71%	\$37,702.76
Legal Fees	\$3,075.15	\$4,300.00	(\$1,224.85)	\$50,692.68	\$88,700.00	(\$38,007.32)	\$126,600.00	40.04%	\$75,907.32
Maintenance & Repairs-Buildings	\$11,740.48	\$37,312.00	(\$25,571.52)	\$234,865.27	\$298,796.00	(\$63,930.73)	\$440,677.00	53.30%	\$205,811.73
Maintenance-Equipment	\$63,691.96	\$2,500.00	\$61,191.96	\$425,951.33	\$577,958.00	(\$152,006.67)	\$870,868.00	48.91%	\$444,916.67
Management Fees	\$7,175.92	\$11,050.00	(\$3,874.08)	\$80,872.51	\$100,450.00	(\$19,577.49)	\$134,100.00	60.31%	\$53,227.49
Meals-Business and Travel	\$0.00	\$292.00	(\$292.00)	\$45.00	\$2,257.00	(\$2,212.00)	\$3,050.00	1.48%	\$3,005.00
Meeting Expenses	\$7,856.15	\$5,800.00	\$2,056.15	\$18,190.76	\$26,744.00	(\$8,553.24)	\$42,894.00	42.41%	\$24,703.24
Mileage Reimbursements	(\$489.58)	\$514.00	(\$1,003.58)	\$3,369.54	\$5,129.00	(\$1,759.46)	\$6,560.00	51.36%	\$3,190.46
Office Supplies	\$1,128.56	\$1,439.00	(\$310.44)	\$7,449.70	\$13,142.00	(\$5,692.30)	\$17,309.00	43.04%	\$9,859.30
Vehicle-Oil & Lubricants	\$2,128.16	\$3,250.00	(\$1,121.84)	\$38,898.51	\$29,250.00	\$9,648.51	\$39,000.00	99.74%	\$101.49
Other Services	\$322.61	\$475.00	(\$152.39)	\$3,345.32	\$4,275.00	(\$929.68)	\$5,700.00	58.69%	\$2,354.68
Oxygen & Gases	\$8,238.40	\$8,268.00	(\$29.60)	\$72,385.07	\$74,812.00	(\$2,426.93)	\$99,541.00	72.72%	\$27,155.93
Postage	\$1,634.45	\$2,500.00	(\$865.55)	\$21,769.52	\$20,184.00	\$1,585.52	\$27,082.00	80.38%	\$5,312.48
Printing Services	\$1,351.66	\$1,002.00	\$349.66	\$9,068.79	\$22,392.00	(\$13,323.21)	\$27,980.00	32.41%	\$18,911.21
Professional Fees	\$200,990.98	\$159,614.00	\$41,376.98	\$1,673,000.79	\$1,871,833.00	(\$198,832.21)	\$2,376,571.00	70.40%	\$703,570.21
Radio Repairs-Outsourced	\$939.00	\$6,300.00	(\$5,361.00)	\$47,148.81	\$54,084.00	(\$6,935.19)	\$72,984.00	64.60%	\$25,835.19
Radio-Parts	\$1,739.15	\$1,500.00	\$239.15	\$38,536.25	\$49,902.00	(\$11,365.75)	\$77,487.00	49.73%	\$38,950.75
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$4,500.00	(\$4,500.00)	\$6,000.00	0.00%	\$6,000.00
Recruit/Investigate	\$12,189.85	\$3,000.00	\$9,189.85	\$68,807.19	\$61,775.00	\$7,032.19	\$72,275.00	95.20%	\$3,467.81
Rent	\$12,484.35	\$12,578.00	(\$93.65)	\$111,352.09	\$112,199.00	(\$846.91)	\$150,112.00	74.18%	\$38,759.91
Repair-Equipment	\$1,350.89	\$7,035.00	(\$5,684.11)	\$39,736.57	\$64,315.00	(\$24,578.43)	\$91,220.00	43.56%	\$51,483.43
Shop Tools	\$639.11	\$1,521.00	(\$881.89)	\$9,647.76	\$22,935.00	(\$13,287.24)	\$27,500.00	35.08%	\$17,852.24
Shop Supplies	\$7,053.24	\$6,403.00	\$650.24	\$32,362.95	\$38,622.00	(\$6,259.05)	\$80,316.00	40.29%	\$47,953.05
Small Equipment & Furniture	\$22,113.86	\$69,999.00	(\$47,885.14)	\$411,157.79	\$515,233.00	(\$104,075.21)	\$796,423.00	51.63%	\$385,265.21

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended 06/30/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Special Events Supplies	\$0.00	\$50.00	(\$50.00)	\$2,406.58	\$8,650.00	(\$6,243.42)	\$8,800.00	27.35%	\$6,393.42
Station Supplies	\$729.37	\$4,344.00	(\$3,614.63)	\$48,491.73	\$40,596.00	\$7,895.73	\$53,628.00	90.42%	\$5,136.27
Supplemental Food	\$2,197.58	\$0.00	\$2,197.58	\$473.35	\$3,000.00	(\$2,526.65)	\$3,000.00	15.78%	\$2,526.65
Telephones-Cellular	\$11,795.75	\$14,004.00	(\$2,208.25)	\$118,719.24	\$126,107.00	(\$7,387.76)	\$168,131.00	70.61%	\$49,411.76
Telephones-Service	\$35,509.24	\$28,295.00	\$7,214.24	\$315,327.97	\$254,655.00	\$60,672.97	\$340,540.00	92.60%	\$25,212.03
Training & Continuing Education	\$11,336.54	\$58,908.50	(\$47,571.96)	\$195,877.74	\$407,239.50	(\$211,361.76)	\$521,271.00	37.58%	\$325,393.26
Tuition Reimbursement	\$4,493.74	\$11,166.00	(\$6,672.26)	\$65,197.28	\$77,500.00	(\$12,302.72)	\$99,000.00	65.86%	\$33,802.72
Travel Expenses	\$1,127.76	\$550.00	\$577.76	\$6,017.43	\$18,680.00	(\$12,662.57)	\$31,660.00	19.01%	\$25,642.57
Uniforms	\$19,670.64	\$17,350.00	\$2,320.64	\$165,471.12	\$292,809.00	(\$127,337.88)	\$354,659.00	46.66%	\$189,187.88
Utilities	\$44,887.34	\$38,611.00	\$6,276.34	\$353,297.86	\$331,055.00	\$22,242.86	\$447,480.00	78.95%	\$94,182.14
Vehicle-Batteries	\$13,213.34	\$3,250.00	\$9,963.34	\$29,889.58	\$30,750.00	(\$860.42)	\$40,500.00	73.80%	\$10,610.42
Vehicle-Outside Services	\$3,983.00	\$2,500.00	\$1,483.00	\$11,517.40	\$22,500.00	(\$10,982.60)	\$30,000.00	38.39%	\$18,482.60
Vehicle-Parts	\$42,464.31	\$66,000.00	(\$23,535.69)	\$462,500.95	\$605,355.00	(\$142,854.05)	\$803,355.00	57.57%	\$340,854.05
Vehicle-Registration	\$21.25	\$208.00	(\$186.75)	\$861.25	\$1,872.00	(\$1,010.75)	\$2,496.00	34.51%	\$1,634.75
Vehicle-Tires	\$2,336.47	\$7,375.00	(\$5,038.53)	\$52,710.50	\$66,375.00	(\$13,664.50)	\$88,500.00	59.56%	\$35,789.50
Vehicle-Towing	\$1,320.00	\$950.00	\$370.00	\$9,175.30	\$8,550.00	\$625.30	\$11,400.00	80.49%	\$2,224.70
Worker's Compensation Insurance	\$41,435.66	\$41,527.00	(\$91.34)	\$424,257.99	\$345,081.00	\$79,176.99	\$469,662.00	90.33%	\$45,404.01
Total Operating Expenses	\$2,234,265.37	\$1,559,343.50	\$674,921.87	\$13,755,065.89	\$16,330,959.50	(\$2,575,893.61)	\$21,267,790.00	64.68%	\$7,512,724.11
Indigent Care Expenses									
1115 Medicaid Waiver-Uncompensated Care	\$248,284.00	\$248,284.00	\$0.00	\$1,692,633.49	\$2,234,560.00	(\$541,926.51)	\$2,979,413.00	56.81%	\$1,286,779.51
Specialty Healthcare Providers	\$87,166.16	\$157,929.00	(\$70,762.84)	\$1,242,601.38	\$1,421,362.00	(\$178,760.62)	\$1,895,150.00	65.57%	\$652,548.62
Total Indigent Care Expenses	\$335,450.16	\$406,213.00	(\$70,762.84)	\$2,935,234.87	\$3,655,922.00	(\$720,687.13)	\$4,874,563.00	60.22%	\$1,939,328.13
Capital Expenditures									
Capital Purchase-Building/Improvements	\$5,974.24	\$0.00	\$5,974.24	\$1,181,759.75	\$50,000.00	\$1,131,759.75	\$3,209,145.00	36.82%	\$2,027,385.25
Capital Purchase-Equipment	\$33,372.15	\$244,900.00	(\$211,527.85)	\$2,953,624.80	\$2,977,108.00	(\$23,483.20)	\$8,495,977.00	34.77%	\$5,542,352.20
Capital Purchase-Vehicles	\$855,375.00	\$0.00	\$855,375.00	\$4,867,525.00	\$5,489,112.00	(\$621,587.00)	\$6,430,887.00	75.69%	\$1,563,362.00
Capital Purchase-Leases	\$34,796.03	\$0.00	\$34,796.03	\$74,863.07	\$155,578.00	(\$80,714.93)	\$195,578.00	38.28%	\$120,714.93
Capital Purchase-Site Improvements	\$0.00	\$0.00	\$0.00	\$6,872.50	\$0.00	\$6,872.50	\$0.00	0.00%	(\$6,872.50)
Total Capital Expenditures	\$929,517.42	\$244,900.00	\$684,617.42	\$9,084,645.12	\$8,671,798.00	\$412,847.12	\$18,331,587.00	49.56%	\$9,246,941.88

# **Montgomery County Hospital District** **Preliminary Income Statement - Actual vs. Budget** For the Period Ended 06/30/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Total Expenses	\$7,762,591.04	\$6,792,675.50	\$969,915.54	\$65,882,867.59	\$70,470,128.50	(\$4,587,260.91)	\$100,530,664.00	65.54%	\$34,647,796.41
Revenue over Expeditures	(\$4,303,516.73)	(\$3,530,789.50)	(\$772,727.23)	\$12,883,379.62	\$7,650,498.50	\$5,232,881.12	(\$13,059,921.00)	(98.65%)	(\$25,943,300.62)

# Montgomery County Hospital District

## Year-Over-Year Income Statement Comparison

For the Period Ended 06/30/2025

	Current Month Actual	Last Year Month Actual	Month Variance	%Month Variance	YTD Actual	Last Year YTD Actual	YTD Variance	%YTD Variance	Total Annual Budget
<b>Revenue</b>									
Tax Revenue	\$246,322.06	\$221,612.78	\$24,709.28	11.15%	\$50,096,891.57	\$46,100,690.52	\$3,996,201.05	8.67%	\$50,840,782.00
EMS Net Revenue	\$2,569,518.35	\$2,398,616.06	\$170,902.29	7.13%	\$21,632,425.20	\$20,042,936.50	\$1,589,488.70	7.93%	\$28,304,713.00
Other Revenue	\$643,233.90	\$887,880.96	(\$244,647.06)	(27.55%)	\$7,036,930.44	\$8,511,488.16	(\$1,474,557.72)	(17.32%)	\$8,325,248.00
<b>Total Revenues</b>	<b>\$3,459,074.31</b>	<b>\$3,508,109.80</b>	<b>(\$49,035.49)</b>	<b>(1.40%)</b>	<b>\$78,766,247.21</b>	<b>\$74,655,115.18</b>	<b>\$4,111,132.03</b>	<b>5.51%</b>	<b>\$87,470,743.00</b>
<b>Expenses</b>									
Payroll Expenses	\$4,263,358.09	\$4,047,061.45	\$216,296.64	5.34%	\$40,107,921.71	\$36,664,029.92	\$3,443,891.79	9.39%	\$56,056,724.00
Operating Expenses	\$2,234,265.37	\$1,750,262.90	\$484,002.47	27.65%	\$13,755,065.89	\$13,324,695.02	\$430,370.87	3.23%	\$21,267,790.00
Indigent Care Expenses	\$335,450.16	\$452,131.69	(\$116,681.53)	(25.81%)	\$2,935,234.87	\$3,862,104.24	(\$926,869.37)	(24.00%)	\$4,874,563.00
Capital Expenditures	\$929,517.42	\$689,380.55	\$240,136.87	34.83%	\$9,084,645.12	\$11,129,746.95	(\$2,045,101.83)	(18.38%)	\$18,331,587.00
<b>Total Expenses</b>	<b>\$7,762,591.04</b>	<b>\$6,938,836.59</b>	<b>\$823,754.45</b>	<b>11.87%</b>	<b>\$65,882,867.59</b>	<b>\$64,980,576.13</b>	<b>\$902,291.46</b>	<b>1.39%</b>	<b>\$100,530,664.00</b>
Revenue over Expeditures	(\$4,303,516.73)	(\$3,430,726.79)	(\$872,789.94)	25.44%	\$12,883,379.62	\$9,674,539.05	\$3,208,840.57	33.17%	(\$13,059,921.00)

# AGENDA ITEM # 19

Board Mtg.: 07/22/2025

## Montgomery County Hospital District Accounts Receivable Analysis

### Days in Accounts Receivable

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-24	May-25	Jun-25
A/R Balance	11,183,898	11,183,608	11,562,218	11,529,674	11,498,893	11,817,258	11,926,256	11,926,943	13,958,444	14,977,093	15,032,526	13,530,740
Charges	4,123,831	3,838,228	3,767,621	3,783,976	3,615,925	3,899,670	3,752,553	3,504,044	5,649,947	4,429,903	3,940,873	2,758,641
Total 6-Mo Charges	22,060,456	22,565,976	22,822,443	22,999,656	22,823,589	23,029,251	22,657,973	22,323,789	24,206,115	24,852,042	25,176,990	24,035,961
Avg Charge / Day *	122,558	125,367	126,791	127,776	126,798	127,940	125,878	124,021	134,478	138,067	139,872	133,533
A/R Days	91	89	91	90	91	92	95	96	104	108	107	101

\* Accounts are aged from date of service.

\*\* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

\*\*\* Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

### Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Jun-24	3,614,811	2,167,383	1,779,126	1,263,981	1,295,299	1,655,479	11,776,078	4,214,759	2,950,778
Aug-24	3,772,263	2,197,956	1,713,435	1,334,843	1,080,268	1,860,612	11,959,378	4,275,724	2,940,881
Sep-24	3,919,408	2,211,577	1,833,121	1,374,217	1,107,491	1,892,339	12,338,153	4,374,047	2,999,830
Oct-24	3,698,099	2,170,124	1,699,578	1,543,533	1,199,952	1,975,907	12,287,194	4,719,392	3,175,860
Nov-24	3,674,889	2,050,491	1,772,617	1,436,774	1,309,782	2,007,123	12,251,677	4,753,680	3,316,906
Dec-24	3,914,830	2,035,430	1,587,471	1,519,048	1,395,046	2,110,902	12,562,728	5,024,996	3,505,949
Jan-25	3,821,294	2,374,804	1,638,488	1,354,263	1,356,619	2,040,156	12,585,624	4,751,038	3,396,775
Feb-25	3,910,467	2,403,282	1,782,004	1,301,428	1,096,479	2,061,176	12,554,835	4,459,083	3,157,655
Mar-25	5,747,078	2,189,516	1,790,669	1,447,440	1,144,538	2,093,362	14,412,603	4,685,340	3,237,900
Apr-25	6,885,259	2,015,060	1,691,768	1,357,182	1,174,269	2,050,812	15,174,351	4,582,263	3,225,081
May-25	6,894,981	2,313,940	1,289,644	1,383,364	1,369,527	1,954,159	15,205,616	4,707,050	3,323,686
Jul-25	6,188,758	2,062,862	1,621,732	491,258	1,339,925	2,010,468	13,715,003	3,841,651	3,350,393

### Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Jul-25	45%	15%	12%	4%	10%	15%	100%	28%	24%
Aug-24	32%	18%	14%	11%	9%	16%	100%	36%	25%
Sep-24	32%	18%	15%	11%	9%	15%	100%	35%	24%
Oct-24	30%	18%	14%	13%	10%	16%	100%	38%	26%
Nov-24	30%	17%	14%	12%	11%	16%	100%	39%	27%
Dec-24	31%	16%	13%	12%	11%	17%	100%	40%	28%
Jan-25	30%	19%	13%	11%	11%	16%	100%	38%	27%
Feb-25	31%	19%	14%	10%	9%	16%	100%	36%	25%
Mar-25	40%	15%	12%	10%	8%	15%	100%	33%	22%
Apr-25	45%	13%	11%	9%	8%	14%	100%	30%	21%
May-25	45%	15%	8%	9%	9%	13%	100%	31%	22%
Jul-25	31%	18%	15%	11%	11%	14%	100%	36%	25%

# AGENDA ITEM # 19

**Board Mtg.: 07/22/2025**

## Montgomery County Hospital District Accounts Payable Analysis

### Accounts Payable Aging by Dollars

Month	Current	Days					\$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
Jul-24	204,951	-	-	2	(2)	442,222	204,953
Aug-24	1,514,620	-	-	2	(2)	392,663	1,514,622
Sep-24	555,744	-	-	(2)	(2)	392,663	555,742
Oct-24	830,634	-	-	(2)	(2)	291,676	830,632
Nov-24	334,817	-	-	(2)	(2)	291,676	334,815
Dec-24	902,594	-	-	(2)	(2)	734,124	902,592
Jan-25	778,860	-	-	(2)	(2)	894,894	778,858
Feb-25	197,880	-	-	(2)	(2)	220,840	197,878
Mar-25	898,003	-	-	(2)	(2)	175,378	898,002
Apr-25	382,313	-	-	(2)	(2)	645,695	382,311
May-25	493,520	-	-	(2)	(2)	352,435	493,519
Jun-25	501,634	-	-	(2)	(2)	501,631	501,633

### Accounts Payable Aging by Percentage without Credits

Month	Current	Days		
		31-60	61-90	> 90
Jul-24	100%	0%	0%	0%
Aug-24	100%	0%	0%	0%
Sep-24	100%	0%	0%	0%
Oct-24	100%	0%	0%	0%
Nov-24	100%	0%	0%	0%
Dec-24	100%	0%	0%	0%
Jan-25	100%	0%	0%	0%
Feb-25	100%	0%	0%	0%
Mar-25	100%	0%	0%	0%
Apr-25	100%	0%	0%	0%
May-25	100%	0%	0%	0%
Jun-25	100%	0%	0%	0%



Agenda Item # 20

Montgomery County Hospital District  
 Budget Amendment - Fiscal Year Ending September 30, 2025  
 Supplement to the Amendment Presented to the Board on July 22, 2025

Account	Description	Total	Notes	Impact
<b>Compensation Budget Adjustment</b>				
10-005-51100	Regular Pay	(13,952.00)	Move Procurement Manager to new department	Decrease Expense
10-005-51300	Paid Time Off	(1,567.00)	Move Procurement Manager to new department	Decrease Expense
10-005-51500	Payroll Taxes	(1,147.00)	Move Procurement Manager to new department	Decrease Expense
10-005-51650	TCDRS Plan	(1,475.00)	Move Procurement Manager to new department	Decrease Expense
10-005-57100	Professional Fees	(19,093.00)	Move Procurement Mgr and Add Procurement Specialist to new department	Decrease Expense
10-047-51100	Regular Pay	26,524.00	Move Procurement Mgr and Add Procurement Specialist to new department	Increase Expense
10-047-51200	Overtime Pay	76.00	Move Procurement Mgr and Add Procurement Specialist to new department	Increase Expense
10-047-51300	Paid Time Off	5,251.00	Move Procurement Mgr and Add Procurement Specialist to new department	Increase Expense
10-047-51500	Payroll Taxes	2,358.00	Move Procurement Mgr and Add Procurement Specialist to new department	Increase Expense
10-047-51650	TCDRS Plan	3,025.00	Move Procurement Mgr and Add Procurement Specialist to new department	Increase Expense
<b>Total Compensation Budget Adjustment</b>		<b>0.00</b>		
<b>Total Expense</b>		<b>0.00</b>	<b>Decrease in Expense</b>	
Increase / (Decrease) Net Revenue over Expenses		0.00		
FY 2025 Budgeted Net Revenue over Expenses		(13,059,921.00)		
FY 2025 Amended Budgeted Net Revenue over Expenses		(13,059,921.00)		

AGENDA ITEM # 21

Consider and act on payment of District invoices (Charles Shirley, Treasurer-MCHD Board)

TOTAL FOR  
INVOICES

\$3,616,328.78

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 07/22/2025 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
ACCESS WIRELESS DATA SOLUTIONS	06/01/2025	INV-51594	SIERRA WIRELESS ALMS 1 YR SERVICE 07/01/25-06/30/26	10-015-53050	Computer Software-Infor	\$2,890.60
Totals for ACCESS WIRELESS DATA SOLUTIONS:						\$2,890.60
ACEVEDO, JESICA	06/12/2025	ACE*06122025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$50.00
Totals for ACEVEDO, JESICA:						\$50.00
ALONTI CAFE & CATERING	06/01/2025	2072618	NEOP DAY 1 02.24.2025	10-025-58500	Training & Continuing Education-Huma	\$98.20
	06/01/2025	2059373	VERBAL JUDO LUNCH 12.18.2024	10-009-56100	Meeting Expenses-Clini	\$242.79
	06/12/2025	2099845	NEOP LUNCHEON 06.12.2025	10-025-58500	Training & Continuing Education-Huma	\$265.74
	06/01/2025	2071444	Q1 CE DAY 2 02.25.2025	10-009-56100	Meeting Expenses-Clini	\$692.42
	06/11/2025	2099528	NEOP LUNCH FOR JUNE 1 2025	10-025-58500	Training & Continuing Education-Huma	\$493.69
	06/01/2025	2071451	Q1 CE DAY 5 02.28.2025	10-009-56100	Meeting Expenses-Clini	\$589.38
	06/01/2025	2071448	Q1 CE DAY 4 02.27.2025	10-009-56100	Meeting Expenses-Clini	\$819.63
	06/30/2025	2071445	Q1 CE DAY 2 02.26.2025	10-009-56100	Meeting Expenses-Clini	\$692.42
Totals for ALONTI CAFE & CATERING:						\$3,894.27
AMBASSADOR SERVICES, LLC	06/01/2025	INV107081	ADMIN JANITORIAL SRVICS JUNE 2025	10-016-53330	Contractual Obligations-Other-Facil	\$6,938.06
Totals for AMBASSADOR SERVICES, LLC:						\$6,938.06
AMERICAN HEART ASSOCIATION, INC. (AHA)	06/07/2025	SCPR212978	BLS PROVIDER MANUALS	10-009-52600	Books/Materials-Clini	\$5,346.24
	06/14/2025	SCPR214405	STUDENT WORKBOOK	10-009-52600	Books/Materials-Clini	\$189.18
Totals for AMERICAN HEART ASSOCIATION, INC. (AHA):						\$5,535.42
ASTUDILLO, OSCAR	06/23/2025	AST*06232025	EXPENSE - BUSINESS LICENSES	10-009-52700	Business Licenses-Clini	\$96.00
Totals for ASTUDILLO, OSCAR:						\$96.00
AT&T (5001)	06/01/2025	7131652005 06.01.25	HISD T1 ISSI 05/21/25-06/20/25	10-004-58310	Telephones-Service-Radio	\$240.80
	06/21/2025	7131652005 06.21.25	HISD T1 ISSI 06/21/25-07/20/25	10-004-58310	Telephones-Service-Radio	\$240.80
Totals for AT&T (5001):						\$481.60
AT&T MOBILITY-ROC (6463)	06/19/2025	287283884314X062725A	ACCT# 287283884314 05/20/25-06/19/25	10-015-58200	Telephones-Cellular-Infor	\$310.51
				10-004-58200	Telephones-Cellular-Radio	\$50.87
BATES, LAUREN	06/01/2025	ABE*11152024	PER DIEM - GFOA NATIONAL CONFERENCE (06/28-06/30/25)	10-005-53150	Conferences-Fees, Travel, & Meals-Acc	\$362.00
Totals for BATES, LAUREN:						\$362.00
BATTERIES PLUS LLC	06/01/2025	P83034007	BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$5,959.20
	06/25/2025	P83541722	VEHICLE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$5,959.20
Totals for BATTERIES PLUS LLC:						\$11,918.40
BCBS OF TEXAS (POB 731428)	06/01/2025	523327897256	BCBS PPO & HSA CLAIMS 05/24/25-05/30/25	10-025-51710	Health Insurance Claims-Human	\$190,603.49
	06/08/2025	523321683207	BCBS PPO & HSA CLAIMS 05/31/25-06/06/25	10-025-51710	Health Insurance Claims-Human	\$148,671.23
	06/15/2025	523321198189	BCBS PPO & HSA CLAIMS 06/07/25-06/13/25	10-025-51710	Health Insurance Claims-Human	\$101,928.32
	06/22/2025	523320007138	BCBS PPO & HSA CLAIMS 06/14/25-06/20/25	10-025-51710	Health Insurance Claims-Human	\$174,880.48
	06/29/2025	523323826973	BCBS PPO & HSA CLAIMS 06/21/25-06/27/25	10-025-51710	Health Insurance Claims-Human	\$147,224.58
Totals for BCBS OF TEXAS (POB 731428):						\$763,308.10

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BLUE TRITON BRANDS INC dba READYREFRESH	06/01/2025	15D6708394140	STATION 11	10-008-57900	Station Supplies-Mater	\$42.42
	06/01/2025	15D6708394166	STATION 14	10-008-57900	Station Supplies-Mater	\$14.47
	06/01/2025	15D6708403395	SERVICE CENTER-FL 2 KITCHEN	10-008-57900	Station Supplies-Mater	\$7.93
	06/01/2025	15D6708403396	SERVICE CENTER - FLEET BAY	10-008-57900	Station Supplies-Mater	\$24.43
	06/12/2025	05F6708394151	ADMIN-RM 208	10-008-57900	Station Supplies-Mater	\$3.29
	06/12/2025	05F6708394113	STATION 10	10-008-57900	Station Supplies-Mater	\$118.38
	06/12/2025	05F6708394182	STATION 15	10-008-57900	Station Supplies-Mater	\$14.47
	06/12/2025	05F6708394193	STATION 20	10-008-57900	Station Supplies-Mater	\$59.19
	06/12/2025	05F6708394198	STATION 21	10-008-57900	Station Supplies-Mater	\$3.29
	06/12/2025	05F6708394221	STATION 24	10-008-57900	Station Supplies-Mater	\$3.29
	06/12/2025	05F6708394233	STATION 30	10-008-57900	Station Supplies-Mater	\$59.19
	06/12/2025	05F6708394210	STATION 22	10-008-57900	Station Supplies-Mater	\$25.65
	06/12/2025	05F6708394225	STATION 25	10-008-57900	Station Supplies-Mater	\$20.06
	06/12/2025	05F6708394247	STATION 33	10-008-57900	Station Supplies-Mater	\$75.96
	06/12/2025	05F6708394229	STATION 27	10-008-57900	Station Supplies-Mater	\$48.01
	06/12/2025	05F6708394304	STATION 41	10-008-57900	Station Supplies-Mater	\$36.83
	06/12/2025	05F6708394250	STATION 34	10-008-57900	Station Supplies-Mater	\$3.29
	06/12/2025	05F6708403397	SERVICE CENTER-1ST FLR BREAKROOM	10-008-57900	Station Supplies-Mater	\$3.56
	06/12/2025	05F6708394307	STATION 42	10-008-57900	Station Supplies-Mater	\$14.47
	06/12/2025	05F6708394255	STATION 35	10-008-57900	Station Supplies-Mater	\$14.47
	06/12/2025	05F6708394241	STATION 32	10-008-57900	Station Supplies-Mater	\$3.29
	06/12/2025	05F6708394309	STATION 45	10-008-57900	Station Supplies-Mater	\$3.56
	06/12/2025	05F6708394258	STATION 40	10-008-57900	Station Supplies-Mater	\$48.01
	06/01/2025	15D6708394216	ADMIN-RM 250	10-008-57900	Station Supplies-Mater	\$3.29
	06/20/2025	05F6708394140	STATION 11	10-008-57900	Station Supplies-Mater	\$59.19
	06/20/2025	05F6708394166	STATION 14	10-008-57900	Station Supplies-Mater	\$14.47
	06/18/2025	05F6708579806	ADMIN-1ST FLOOR	10-008-57900	Station Supplies-Mater	\$22.36
	<i>Totals for BLUE TRITON BRANDS INC dba READYREFRESH:</i>					<u>\$746.82</u>
BONHAM, HEDDI	06/01/2025	BON*02132025	PER DIEM - NIGP FORUM 2025 (07/26/2025-07/31	10-005-53150	Conferences-Fees, Travel, & Meals-Acc	\$393.00
					<i>Totals for BONHAM, HEDDI:</i>	<u>\$393.00</u>
BOON-CHAPMAN (Prime DX)	06/01/2025	S0030006592	MAY 2025 PRIMEDX FEES	10-002-55700	Management Fees-HCAP	\$6,256.00
					<i>Totals for BOON-CHAPMAN (Prime DX):</i>	<u>\$6,256.00</u>
BORSKI, MICHAEL	06/10/2025	BOR*06102025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$266.40
					<i>Totals for BORSKI, MICHAEL:</i>	<u>\$266.40</u>
BOUND TREE MEDICAL, LLC	06/01/2025	85783186	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$1,645.00
				10-008-53900	Disposable Medical Supplies-Mater	\$18,861.60
	06/01/2025	85782287	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$4,698.00
	06/06/2025	85799271	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,076.00
	06/02/2025	85791597	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$768.00
	06/01/2025	85772849	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$4,050.00
	06/11/2025	85804932	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$192.00

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	06/09/2025	85801167	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$61.50
	06/03/2025	85793782	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$192.00
	06/03/2025	85793781	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$134.50
	06/01/2025	85786212	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$129.00
	06/12/2025	85806476	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$813.60
	06/12/2025	85806475	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$1,272.00
	06/13/2025	85808044	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$61.50
	06/19/2025	85814787	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$900.00
	06/16/2025	85809707	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$27,094.20
				10-009-54000	Drug Supplies-Clini	\$3,147.32
				10-008-53800	Disposable Linen-Mater	\$1,974.00
				10-008-53900	Disposable Medical Supplies-Mater	\$84.00
				<i>Totals for BOUND TREE MEDICAL, LLC:</i>		<i>\$67,154.22</i>
	06/16/2025	BUR*06162025	MILEAGE - (06/15/2025 - 06/15/2025)	10-007-56200	Mileage Reimbursements-EMS	\$8.40
					<i>Totals for BURT, MICHAEL:</i>	<i>\$8.40</i>
	06/17/2025	CAM*06172025	PER DIEM - PINNACLE (07/14/2025-07/16/2025)	10-007-53150	Conferences-Fees, Travel, & Meals-EMS	\$215.00
					<i>Totals for CAMPBELL, JAMES:</i>	<i>\$215.00</i>
	06/19/2025	41209676	CONTRACT CHARGE 06/01/2025-06/30/2025	10-015-55400	Leases/Contracts-Infor	\$4,608.00
					<i>Totals for CANON FINANCIAL SERVICES, INC.:</i>	<i>\$4,608.00</i>
CENTERPOINT ENERGY (REL109)	06/02/2025	64015806066 06.02.25	ROBINSON TOWER 04/25/25-05/27/25	10-004-58800	Utilities-Radio	\$30.00
	06/01/2025	98116148 06.01.25	STATION 14 04/11/25-05/13/25	10-016-58800	Utilities-Facil	\$39.28
	06/01/2025	92013168 06.01.25	STATION 30 04/24/25-05/27/25	10-016-58800	Utilities-Facil	\$45.66
	06/11/2025	88820089 06.11.25	STATION 10/05/06/25-06/05/25	10-016-58800	Utilities-Facil	\$46.61
	06/09/2025	88589239 06.09.25	ADMIN / 05/02/25-06/03/25	10-016-58800	Utilities-Facil	\$489.08
	06/18/2025	64006986422 06.18.25	STATION 43 05/14/25-06/12/25	10-016-58800	Utilities-Facil	\$38.79
	06/18/2025	64013049610 06.18.25	STATION 45 05/13/25-06/12/25	10-016-58800	Utilities-Facil	\$37.05
	06/03/2025	88796735 06.03.2025	STATION 20 04/28/25-05/28/25	10-016-58800	Utilities-Facil	\$77.07
	06/11/2025	64018941639 06.11.25	STATION 15 05/06/25-06/05/25	10-016-58800	Utilities-Facil	\$85.37
					<i>Totals for CENTERPOINT ENERGY (REL109):</i>	<i>\$888.91</i>
	06/01/2025	70104	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
					<i>Totals for CHASE PEST CONTROL, INC.:</i>	<i>\$155.00</i>
COBURN SUPPLY COMPANY, INC.	06/03/2025	506265341	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$211.42
	06/19/2025	506266231	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$28.83
	<i>Totals for COBURN SUPPLY COMPANY, INC.:</i>					<i>\$240.25</i>
COLORTECH DIRECT & IMPACT PRINTING	06/05/2025	41617	BUSINESS CARDS	10-008-57000	Printing Services-Mater	\$65.00
					<i>Totals for COLORTECH DIRECT &amp; IMPACT PRINTING:</i>	<i>\$65.00</i>
COMCAST (POB 37601)	06/01/2025	241378260	ACCT# 980899942 05/15/25-06/14/25	10-015-58310	Telephones-Service-Infor	\$3,346.96
	06/26/2025	245505898	ACCT# 932705907 06/01/25-03/31/25	10-015-58310	Telephones-Service-Infor	\$1,522.58

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<i>Totals for COMCAST (POB 37601):</i>						<i>\$4,869.54</i>
COMCAST CORPORATION (POB 60533)	06/01/2025	2080546356 06.01.25	STATION 21 06/05/25-07/04/25	10-015-58310	Telephones-Service-Infor	\$79.62
<i>Totals for COMCAST CORPORATION (POB 60533):</i>						<i>\$79.62</i>
CONROE TRUCK & TRAILER INC.	06/25/2025	344887-00	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$672.98
<i>Totals for CONROE TRUCK &amp; TRAILER INC.:</i>						<i>\$672.98</i>
CONROE WELDING SUPPLY, INC.	06/01/2025	R05251066	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$37.50
	06/01/2025	R05251069	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	06/01/2025	R05251070	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	06/01/2025	R05251071	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	06/01/2025	R05251072	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	06/01/2025	R05251074	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	06/01/2025	R05251076	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	06/01/2025	R05251077	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	06/01/2025	R05251079	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	06/01/2025	R05251080	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	06/01/2025	R05251082	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	06/01/2025	R05251085	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	06/01/2025	R05251086	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$57.69
	06/01/2025	R05251089	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$160.20
	06/01/2025	R05251613	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$72.20
	06/01/2025	PS542489	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.94
	06/01/2025	PS542491	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$117.92
	06/01/2025	PS542492	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$51.99
	06/01/2025	PS542487	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$68.16
	06/01/2025	PS542864	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$51.99
	06/01/2025	PS542862	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.92
	06/01/2025	PS542861	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$84.96
	06/01/2025	PS544213	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$73.96
	06/01/2025	PS544214	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$161.87
	06/01/2025	PS544215	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.98
	06/01/2025	PS544211	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$56.25
	06/01/2025	PS544565	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.90
	06/01/2025	PS544564	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.95
	06/01/2025	PS544563	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.95
	06/01/2025	PS544798	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$80.09
	06/01/2025	PS544872	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$84.97
	06/01/2025	PS544873	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$73.96
	06/01/2025	PS544874	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.96
	06/02/2025	PS545144	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.98
	06/02/2025	PS545141	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.94
	06/02/2025	PS545139	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$139.93
	06/02/2025	PS545135	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$56.25
	06/09/2025	PS545518	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.98

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	06/09/2025	PS545517	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$128.89
	06/09/2025	PS545516	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.95
	06/01/2025	CT272100	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$293.85
	06/01/2025	CT272272	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$150.92
	06/01/2025	CT272306	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$391.26
	06/01/2025	CT272353	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$359.75
	06/01/2025	CT272405	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$84.97
	06/01/2025	CT272505	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.86
	06/01/2025	CT272970	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$183.89
	06/01/2025	CT272993	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.93
	06/01/2025	CT276094	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$150.86
	06/01/2025	CT276143	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$227.85
	06/01/2025	CT276282	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$139.93
	06/01/2025	CT276364	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$117.95
	06/01/2025	CT276447	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$326.74
	06/01/2025	CT276921	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$392.72
	06/01/2025	CT277027	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$50.40
	06/01/2025	CT277121	ICE DRY CUBES	10-008-56600	Oxygen & Gases-Mater	\$23.29
	06/01/2025	CT277178	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$128.93
	06/01/2025	CT277213	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$128.89
	06/01/2025	CT277297	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.93
	06/01/2025	CT277490	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$172.88
	06/01/2025	CT277509	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$282.75
	06/01/2025	CT277618	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$139.90
	06/01/2025	CT277658	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$583.93
	06/01/2025	CT277669	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$183.89
	06/01/2025	CT277820	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$73.96
	06/01/2025	CT277905	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$150.91
	06/01/2025	CT277910	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$151.92
	06/01/2025	CT278018	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$73.98
	06/01/2025	CT278020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$50.40
	06/01/2025	CT278619	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$216.87
	06/01/2025	CT278293	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.94
	06/04/2025	CT279051	PROPANE	10-008-56600	Oxygen & Gases-Mater	\$83.09
	06/03/2025	CT279360	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.93
	06/03/2025	CT279439	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$370.74
	06/03/2025	CT279508	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$205.85
	06/01/2025	CT278593	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$183.87
	06/01/2025	CT278597	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.93
	06/01/2025	CT278632	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$31.38
	06/01/2025	CT278633	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$117.95
	06/01/2025	CT278645	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.95
	06/01/2025	CT278912	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$161.90
	06/05/2025	CT278971	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$164.87
	06/01/2025	CT279134	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$150.42
	06/05/2025	CT279647	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$228.08

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	06/09/2025	CT279670	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$64.01
	06/05/2025	CT279682	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$205.81
	06/06/2025	CT279927	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$161.89
	06/13/2025	CT280814	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$84.97
	06/01/2025	R05251067	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	06/01/2025	PS544561	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$56.25
	06/01/2025	CT276294	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$128.95
	06/01/2025	P1228416	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$51.99
	06/01/2025	CT275889	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$535.76
	06/01/2025	CT275801	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$227.86
	06/01/2025	CT275899	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$326.77
	06/01/2025	CT276045	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$116.07
	06/01/2025	CT274295	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$139.93
	06/01/2025	CT274266	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$139.90
	06/01/2025	CT274091	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$61.38
	06/01/2025	CT274089	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$87.92
	06/01/2025	CT272469	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$128.93
	06/12/2025	CT280581	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$183.83
	06/12/2025	CT280701	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$117.92
	06/23/2025	CT282120	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$1,017.44
	06/23/2025	PS546129	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$117.94
	06/23/2025	PS546128	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.97
	06/23/2025	PS546127	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.94
	06/20/2025	CT281465	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$73.95
	06/16/2025	PS545829	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.93
	06/16/2025	PS545830	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$84.97
	06/19/2025	CT281463	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$74.99
	06/17/2025	CT281267	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$194.87
					<i>Totals for CONROE WELDING SUPPLY, INC.:</i>	<u>\$14,946.93</u>
CONSOLIDATED COMMUNICATIONS-TXU	06/01/2025	93653911600 06.01.25	ADMIN 05/21/25-06/20/25	10-015-58310	Telephones-Service-Infor	\$17,279.48
					<i>Totals for CONSOLIDATED COMMUNICATIONS-TXU:</i>	<u>\$17,279.48</u>
COREBRIDGE FINANCIAL	06/05/2025	COR06052025	EMPLOYEE CONTRIBUTIONS FOR 06/05/2025	10-000-21600	Employee Deferred Comp.-BS	\$10,273.04
	06/19/2025	COR06202025	EMPLOYEE CONTRIBUTIONS FOR 06/20/2025	10-000-21600	Employee Deferred Comp.-BS	\$9,736.48
					<i>Totals for COREBRIDGE FINANCIAL:</i>	<u>\$20,009.52</u>
CRAIG, JOE	06/02/2025	CRA*06022025	EXPENSE - MEETING EXPENSES	10-009-56100	Meeting Expenses-Clini	\$108.84
					<i>Totals for CRAIG, JOE:</i>	<u>\$108.84</u>
CRAWFORD ELECTRIC SUPPLY COMPANY, INC.	06/01/2025	S013983673.001	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$228.00
	06/26/2025	S014104997.001	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$3,451.98
					<i>Totals for CRAWFORD ELECTRIC SUPPLY COMPANY, INC.:</i>	<u>\$3,679.98</u>
CROCKER, JAMES KEVIN	06/26/2025	CRO*06262025	EXPENSE - CONFERENCES - FEES TRAVEL & MEAL	10-045-53150	Conferences-Fees, Travel, & Meals-EMS	\$63.75
					<i>Totals for CROCKER, JAMES KEVIN:</i>	<u>\$63.75</u>



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CULLIGAN OF HOUSTON	06/01/2025	1881895	CI SVC CONT - LEVEL 3 05/01 TO 05/31	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$299.00
	06/01/2025	1888120	CI SVC CONT - LEVEL 3 06/01 TO 06/30	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$81.21
					<i>Totals for CULLIGAN OF HOUSTON:</i>	<u>\$380.21</u>
CUMMINS SOUTHERN PLAINS LLC	06/01/2025	85-250424454	FULL SERVICE/ITEM 11	10-004-55650	Maintenance-Equipment-Radio	\$775.88
	06/06/2025	85-250628542	FULL SERVICE/ITEM 1	10-004-55650	Maintenance-Equipment-Radio	\$992.77
	06/01/2025	85-250526833	FULL SERVICE/ITEM 7	10-016-55650	Maintenance-Equipment-Facil	\$1,469.43
	06/01/2025	85-250526831	FULL SERVICE/ITEM 11	10-016-55650	Maintenance-Equipment-Facil	\$1,111.81
	06/01/2025	85-250526829	FULL SERVICE/ITEM 41	10-004-55650	Maintenance-Equipment-Radio	\$1,124.26
	06/01/2025	85-250524916	FULL SERVICE/ITEM 45	10-016-55650	Maintenance-Equipment-Facil	\$1,111.82
	06/01/2025	85-250424506	ATS INSPECTION/ITEM 20	10-016-55650	Maintenance-Equipment-Facil	\$91.27
	06/01/2025	85-250527024	INSPECTION & COOLANT HOSES REPLACEMENT/I	10-016-55650	Maintenance-Equipment-Facil	\$6,614.70
	06/02/2025	85-250628020	FULL SERVICE/ITEM 36	10-016-55650	Maintenance-Equipment-Facil	\$3,244.66
	06/01/2025	85-250526622	FULL SERVICE/ITEM 35	10-016-55650	Maintenance-Equipment-Facil	\$3,244.66
	06/01/2025	85-250527021	INSPECTION & COOLANT HOSES REPLACEMENT/I	10-016-55650	Maintenance-Equipment-Facil	\$6,614.70
					<i>Totals for CUMMINS SOUTHERN PLAINS LLC:</i>	<u>\$26,395.96</u>
DAILEY WELLS COMMUNICATION INC.	06/01/2025	25MCHD08	ON SITE SUPPORT MAY 2025	10-004-57100	Professional Fees-Radio	\$12,628.17
	06/01/2025	25MCHD07	ON SITE SYSTEM SUPPORT APRIL 2025	10-004-57100	Professional Fees-Radio	\$12,628.17
	06/01/2025	00079798	RADIO REPAIRS S/N 1288700164	10-004-57200	Radio Repairs-Outsourced-Radio	\$170.00
	06/01/2025	25CC030702	COMPUTER MAINTENANCE	10-004-53000	Computer Maintenance-Radio	\$5,104.11
					<i>Totals for DAILEY WELLS COMMUNICATION INC.:</i>	<u>\$30,530.45</u>
DEARBORN NATIONAL LIFE INS CO KNOWN AS	06/01/2025	F021753 05.01.2025	LIFE/DISABILITY 05/01/25-05/31/25	10-025-51700	Health & Dental-Human	\$40,008.98
	06/01/2025	F021753 06.01.2025	LIFE/DISABILITY 06/01/25-06/31/25	10-025-51700	Health & Dental-Human	\$39,555.67
					<i>Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS:</i>	<u>\$79,564.65</u>
DEMONTROND AUTO COUNTRY	06/01/2025	112157	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$57.70
	06/01/2025	111911	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,991.28
	06/01/2025	112415	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$334.40
	06/02/2025	112654	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$81.95
	06/16/2025	113486	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$603.90
	06/18/2025	113528	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,632.62
	06/17/2025	113563	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$124.30
	06/01/2025	111356	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$415.40
	06/01/2025	112352	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,308.00
	06/06/2025	112801	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,788.63
	06/05/2025	112783	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,503.60
	06/02/2025	112506	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,718.81
	06/01/2025	112382	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$556.60
	06/02/2025	112622	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,887.60
	06/17/2025	113564	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$124.30
					<i>Totals for DEMONTROND AUTO COUNTRY:</i>	<u>\$28,129.09</u>
DIRECTV	06/01/2025	017903440X250612	MASER BILL ACCOUNT 017903440	10-016-58800	Utilities-Facil	\$173.99

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				10-016-58800	Utilities-Facil	\$202.98			
				10-016-58800	Utilities-Facil	\$158.78			
				10-016-58800	Utilities-Facil	\$173.99			
				10-016-58800	Utilities-Facil	\$202.98			
				10-016-58800	Utilities-Facil	\$180.98			
				10-016-58800	Utilities-Facil	\$157.99			
				10-016-58800	Utilities-Facil	\$157.99			
				10-016-58800	Utilities-Facil	\$173.99			
				10-016-58800	Utilities-Facil	\$157.99			
				10-016-58800	Utilities-Facil	\$157.99			
				10-016-58800	Utilities-Facil	\$315.98			
				Totals for DIRECTV:					\$2,215.63
				DREAMSEATS LLC	06/01/2025	4780263	RECLINER DILLON BLACK	10-016-57750	Small Equipment & Furniture-Facil
06/03/2025	4780557	RELAX RECLINER DILLON BLACK	10-016-57750		Small Equipment & Furniture-Facil	\$1,244.00			
Totals for DREAMSEATS LLC:					\$5,466.07				
EMS SURVEY TEAM	06/01/2025	25338	MAILED AND TEXT SURVEYS	10-007-53550	Customer Relations-EMS	\$5,624.40			
					Totals for EMS SURVEY TEAM:				
ENTERGY TEXAS, LLC	06/02/2025	75008600564	ROBINSON TOWER 04/28/25-05/29/25	10-004-58800	Utilities-Radio	\$66.97			
	06/02/2025	75008600564A	ROBINSON TOWER 04/28/25-05/29/25	10-004-58800	Utilities-Radio	\$27.84			
	06/02/2025	170006946988	ROBINSON TOWER 04/28/25-05/29/25	10-004-58800	Utilities-Radio	\$617.23			
	06/04/2025	20010260389	ADMIN/ 04/30/25-06/02/25	10-016-58800	Utilities-Facil	\$19,359.30			
	06/04/2025	105008235706	STATION 32/ 04/30/25-06/02/25	10-016-58800	Utilities-Facil	\$469.32			
	06/06/2025	365005421634	STATION 15/ 05/02/25-06/04/25	10-016-58800	Utilities-Facil	\$427.74			
	06/09/2025	35008864111	STATION 14/ 05/05/25-06/05/25	10-016-58800	Utilities-Facil	\$401.70			
	06/12/2025	10020110950	SPLENDORA TOWER 05/08/25-06/10/25	10-004-58800	Utilities-Radio	\$969.84			
	06/11/2025	25009007124	STATION 20 05/07/25-06/09/25	10-016-58800	Utilities-Facil	\$1,084.92			
	06/16/2025	225007466143	STATION 30 05/12/25-06/12/25	10-016-58800	Utilities-Facil	\$940.88			
	06/20/2025	145008108883	STATION 20 05/19/25-06/18/25	10-016-58800	Utilities-Facil	\$1,043.15			
	06/17/2025	65008660061	LAKE CONROE 05/13/25-06/13/25	10-004-58800	Utilities-Radio	\$678.00			
	06/20/2025	470003558797	STATION 43 05/19/25-06/18/25	10-016-58800	Utilities-Facil	\$449.70			
	06/17/2025	395005198713	THOMPSON RD 05/13/25-06/13/25	10-004-58800	Utilities-Radio	\$866.35			
	06/18/2025	140007009657	STATION 31 05/14/25-06/16/25	10-016-58800	Utilities-Facil	\$603.75			
	06/24/2025	145008112164	GRANGERLAND TOWER 05/21/25-06/20/25	10-004-58800	Utilities-Radio	\$1,276.81			
	Totals for ENTERGY TEXAS, LLC:					\$29,283.50			
ENTERPRISE FM TRUST dba ENTERPRISE FLEET M	06/01/2025	FBN5355853	MONTHLY LEASE CHARGES	10-010-52725	Capital Lease Expense-Fleet	\$23,516.36			
					Totals for ENTERPRISE FM TRUST dba ENTERPRISE FLEET MGNT EXCHANGE INC.:				
EPCOR	06/01/2025	0884279 06.01.25	STATION 40 04/28/25-05/23/25	10-016-58800	Utilities-Facil	\$142.71			
	06/01/2025	0884642 06.01.25	STATION 40 04/28/25-05/23/25	10-016-58800	Utilities-Facil	\$64.53			
	Totals for EPCOR:					\$207.24			
ESO SOLUTIONS, INC.	06/01/2025	ESO-169671	HDE-ePCR CONNECTION 07/01/2025-06/30/26	10-000-14900	Prepaid Expenses-BS	\$2,995.00			

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					Totals for ESO SOLUTIONS, INC.:	\$2,995.00
ETHICS UNLIMITED, LLC dba VERIFY COMPLY	06/10/2025	VC-150336	PORTAL PRO MONTHLY 06/10/25-07/09/25	10-026-57100	Professional Fees-Recor	\$285.79
					Totals for ETHICS UNLIMITED, LLC dba VERIFY COMPLY:	\$285.79
EXPERIAN HEALTH INC	06/01/2025	INV1096175	MONTHLY CLAIMS BASED FEE	10-011-57100	Professional Fees-EMS B	\$7,433.85
					Totals for EXPERIAN HEALTH INC:	\$7,433.85
EZEE FIBER TEXAS, LLC dba ICTX LLC OR WAVE M	06/01/2025	20250601	ETHERNET MRR	10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$750.00
				10-015-58310	Telephones-Service-Infor	\$750.00
				10-015-58310	Telephones-Service-Infor	\$750.00
				10-015-58310	Telephones-Service-Infor	\$750.00
				10-015-58310	Telephones-Service-Infor	\$995.00
				10-015-58310	Telephones-Service-Infor	\$300.00
					Totals for EZEE FIBER TEXAS, LLC dba ICTX LLC OR WAVE MEDIA:	\$10,535.00
FIGUEROA, VIOLETA	06/24/2025	FIG*06242025	Won June Non-Field Employee of the Month	10-025-54450	Employee Recognition-Human	\$100.00
					Totals for FIGUEROA, VIOLETA:	\$100.00
FILLMORE, ASHLEY	06/11/2025	FIL*06112025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$300.00
					Totals for FILLMORE, ASHLEY:	\$300.00
FIRST RESPONSE FAMILY CLINIC	06/02/2025	2025-006-005	PRE-EMPLOYMENT PHYSICALS FOR MAY 2025	10-025-57300	Recruit/Investigate-Human	\$3,500.00
	06/16/2025	2025-005-00007	PRE-EMPLOYMENT PHYSICALS	10-025-57300	Recruit/Investigate-Human	\$600.00
					Totals for FIRST RESPONSE FAMILY CLINIC:	\$4,100.00
FISCHER, MICHEAL	06/10/2025	FIS*06102025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$1,352.00
					Totals for FISCHER, MICHEAL:	\$1,352.00
FIVE STAR SEPTIC SOLUTIONS, LLC	06/19/2025	2004	PUMPED OUT TANKS 06/05/2025	10-016-58800	Utilities-Facil	\$475.00
					Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:	\$475.00
FRAZER, LTD.	06/01/2025	100564	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$79.15

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	06/19/2025	101071	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,136.38
					<i>Totals for FRAZER, LTD.:</i>	<i>\$1,215.53</i>
FUDGE, STEPHANIE	06/03/2025	FUD*06032025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$90.00
					<i>Totals for FUDGE, STEPHANIE:</i>	<i>\$90.00</i>
GEO-COMM, INC.	06/25/2025	INV195145	GIS DATA LAYERS MAINTENANCE SERVICES 07/01	10-000-14900	Prepaid Expenses-BS	\$44,372.97
					<i>Totals for GEO-COMM, INC.:</i>	<i>\$44,372.97</i>
GEORGE, LINDSEY	06/22/2025	GEO*06222025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$25.00
					<i>Totals for GEORGE, LINDSEY:</i>	<i>\$25.00</i>
GLASS AND MIRROR OF THE WOODLANDS, INC	06/01/2025	3760	WINDSHIELD REPLACEMENT	10-010-59000	Vehicle-Outside Services-Fleet	\$325.00
	06/26/2025	3953	WINDSHIELD TINT	10-010-59000	Vehicle-Outside Services-Fleet	\$395.00
					<i>Totals for GLASS AND MIRROR OF THE WOODLANDS, INC.:</i>	<i>\$720.00</i>
GOODRICH, CHRIS	06/25/2025	GOO*06252025	PER DIEM - PINNACLE (07/14/2025-07/18/2025)	10-007-53150	Conferences-Fees, Travel, & Meals-EMS	\$387.00
					<i>Totals for GOODRICH, CHRIS:</i>	<i>\$387.00</i>
GRACE & GUIDANCE PLLC	06/04/2025	MCHD11	COUNSELING SERVICES	10-025-54350	Employee Health\Wellness-Human	\$375.00
	06/09/2025	MCHD12	COUNSELING SERVICES	10-025-54350	Employee Health\Wellness-Human	\$375.00
	06/24/2025	MCHD13	EMPLOYEE COUNSELING SERVICES	10-025-54350	Employee Health\Wellness-Human	\$250.00
					<i>Totals for GRACE &amp; GUIDANCE PLLC:</i>	<i>\$1,000.00</i>
GRAINGER	06/01/2025	9509644952	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$140.22
	06/09/2025	9534159901	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$273.60
					<i>Totals for GRAINGER:</i>	<i>\$413.82</i>
GRAYBAR	06/11/2025	9342373149	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$578.32
	06/12/2025	9300065883	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$520.12
					<i>Totals for GRAYBAR:</i>	<i>\$1,098.44</i>
GRIFFINS DOOR SERVICES LLC	06/19/2025	2025-043	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,100.00
					<i>Totals for GRIFFINS DOOR SERVICES LLC:</i>	<i>\$1,100.00</i>
HAJOCA CORPORATION (MOORE SUPPLY)	06/01/2025	S175547278.001	WATER HEATER REPLACEMENT	10-016-57750	Small Equipment & Furniture-Facil	\$1,859.87
					<i>Totals for HAJOCA CORPORATION (MOORE SUPPLY):</i>	<i>\$1,859.87</i>
HALL, MICHAEL	06/02/2025	HAL*06022025	Property Damage	10-016-53500	Customer Property Damage-Facil	\$700.00
					<i>Totals for HALL, MICHAEL:</i>	<i>\$700.00</i>
HENRY SCHEIN, INC.-MATRX MEDICAL	06/01/2025	41754025	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$9,479.80
				10-009-54000	Drug Supplies-Clini	\$201.00
	06/04/2025	42261308	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$1,540.80
	06/09/2025	42536355	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$271.73
	06/10/2025	42568175	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$815.19

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Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	06/11/2025	42603160	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$477.92
	06/05/2025	42385254	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$212.72
	06/05/2025	42356573	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$6,017.40
				10-009-54000	Drug Supplies-Clini	\$4,035.78
	06/05/2025	42355479	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$928.42
	06/20/2025	43049340	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$271.73
	06/13/2025	42747398	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$3,607.59
				10-009-54000	Drug Supplies-Clini	\$1,471.44
				<i>Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:</i>		<u>\$29,331.52</u>
HOOTS, REBECCA	06/30/2025	HOO*06302025	PER DIEM - MEDICAL INCIDENT SUPPORT TEAM (1	10-007-58500	Training & Continuing Education-EMS	\$185.00
					<i>Totals for HOOTS, REBECCA:</i>	<u>\$185.00</u>
HOYT, ALEISTER	06/01/2025	HOY*05222025	MILEAGE - (05/21/2025 - 05/21/2025)	10-007-56200	Mileage Reimbursements-EMS	\$26.60
					<i>Totals for HOYT, ALEISTER:</i>	<u>\$26.60</u>
IBRAHIM, SYED	06/17/2025	IBR*06172025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$25.00
					<i>Totals for IBRAHIM, SYED:</i>	<u>\$25.00</u>
IBS OF GREATER CONROE & INTERSTATE BATTER	06/10/2025	50119410	VEHICLE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$1,089.33
					<i>Totals for IBS OF GREATER CONROE &amp; INTERSTATE BATTERY SYSTEM:</i>	<u>\$1,089.33</u>
IMAGE TREND INC.	06/01/2025	PS-INV114532	ELITE EMS ADD-ON AGENCY SaaS ANNUAL FEE	10-045-53050	Computer Software-EMS Q	\$393.75
	06/01/2025	PS-INV111863	ELITE RESUCE ADD-ON AGENCY-SaaS 11/11/24-11	10-045-53050	Computer Software-EMS Q	\$5,682.18
					<i>Totals for IMAGE TREND INC.:</i>	<u>\$6,075.93</u>
IMPAC FLEET	06/03/2025	SQLCD-1086752 (22)	FUEL PURCHASES FOR MAY 2025	22-900-54700	Fuel-Auto-MCPHD	\$42.56
	06/03/2025	SQLCD-1086752	FUEL PURCHASES FOR MAY 2025	10-010-54700	Fuel-Auto-Fleet	\$74,288.32
					<i>Totals for IMPAC FLEET:</i>	<u>\$74,330.88</u>
IMPACT PROMOTIONAL SERVICES dba GOT YOL	06/01/2025	INV130846	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	06/01/2025	INV130845	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	06/01/2025	INV130844	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	06/01/2025	INV130843	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	06/01/2025	INV130842	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	06/01/2025	INV130841	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	06/01/2025	INV130839	UNIFORMS	10-007-58700	Uniforms-EMS	\$216.72
	06/01/2025	INV130838	UNIFORMS	10-007-58700	Uniforms-EMS	\$165.73
	06/01/2025	INV130837	UNIFORMS	10-007-58700	Uniforms-EMS	\$254.97
	06/01/2025	INV130836	UNIFORMS	10-007-58700	Uniforms-EMS	\$192.92
	06/01/2025	INV130835	UNIFORMS	10-007-58700	Uniforms-EMS	\$215.50
	06/01/2025	INV130834	UNIFORMS	10-007-58700	Uniforms-EMS	\$89.24
	06/01/2025	INV130833	UNIFORMS	10-007-58700	Uniforms-EMS	\$192.92
	06/01/2025	INV130832	UNIFORMS	10-007-58700	Uniforms-EMS	\$255.81
	06/01/2025	INV130831	UNIFORMS	10-007-58700	Uniforms-EMS	\$358.65
	06/01/2025	INV130830	UNIFORMS	10-007-58700	Uniforms-EMS	\$331.46

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	06/01/2025	INV130829	UNIFORMS	10-007-58700	Uniforms-EMS	\$185.69
	06/01/2025	INV130828	UNIFORMS	10-007-58700	Uniforms-EMS	\$907.90
	06/01/2025	INV130827	UNIFORMS	10-007-58700	Uniforms-EMS	\$169.98
	06/01/2025	INV130826	UNIFORMS	10-007-58700	Uniforms-EMS	\$27.19
	06/01/2025	INV130825	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	06/01/2025	INV112264A	UNIFORMS	10-007-58700	Uniforms-EMS	\$4,581.64
	06/04/2025	INV132056	UNIFORMS	10-007-58700	Uniforms-EMS	\$14.37
	06/04/2025	INV132113	UNIFORMS	10-007-58700	Uniforms-EMS	\$14.37
	06/04/2025	INV131424	UNIFORMS	10-007-58700	Uniforms-EMS	\$698.98
	06/01/2025	INV131435	UNIFORMS	10-007-58700	Uniforms-EMS	\$349.96
	06/01/2025	INV131437	UNIFORMS	10-007-58700	Uniforms-EMS	\$169.98
	06/01/2025	INV131439	UNIFORMS	10-007-58700	Uniforms-EMS	\$122.25
	06/01/2025	INV131459	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,240.86
	06/01/2025	INV131407	UNIFORMS	10-007-58700	Uniforms-EMS	\$106.99
	06/01/2025	INV131410	UNIFORMS	10-007-58700	Uniforms-EMS	\$81.99
	06/05/2025	INV132251	UNIFORMS	10-007-58700	Uniforms-EMS	\$37.94
	06/05/2025	INV132253	UNIFORMS	10-007-58700	Uniforms-EMS	\$148.75
	06/05/2025	INV132254	UNIFORMS	10-007-58700	Uniforms-EMS	\$117.30
	06/05/2025	INV132255	UNIFORMS	10-007-58700	Uniforms-EMS	\$53.91
	06/05/2025	INV132256	UNIFORMS	10-007-58700	Uniforms-EMS	\$644.43
	06/05/2025	INV132257	UNIFORMS	10-007-58700	Uniforms-EMS	\$335.71
	06/05/2025	INV132258	UNIFORMS	10-007-58700	Uniforms-EMS	\$391.79
	06/05/2025	INV132259	UNIFORMS	10-007-58700	Uniforms-EMS	\$178.48
	06/05/2025	INV132260	UNIFORMS	10-007-58700	Uniforms-EMS	\$106.25
	06/05/2025	INV132261	UNIFORMS	10-007-58700	Uniforms-EMS	\$178.49
	06/05/2025	INV132262	UNIFORMS	10-007-58700	Uniforms-EMS	\$110.50
	06/05/2025	INV132263	UNIFORMS	10-007-58700	Uniforms-EMS	\$98.59
	06/12/2025	INV132897	UNIFORMS	10-007-58700	Uniforms-EMS	\$595.11
	06/12/2025	INV132896	UNIFORMS	10-007-58700	Uniforms-EMS	\$148.75
	06/12/2025	INV132899	UNIFORMS	10-007-58700	Uniforms-EMS	\$165.73
	06/12/2025	INV132898	UNIFORMS	10-007-58700	Uniforms-EMS	\$385.92
	06/12/2025	INV132900	UNIFORMS	10-007-58700	Uniforms-EMS	\$358.65
	06/12/2025	INV132903	UNIFORMS	10-007-58700	Uniforms-EMS	\$586.50
	06/12/2025	INV132904	UNIFORMS	10-007-58700	Uniforms-EMS	\$739.50
	06/12/2025	INV132905	UNIFORMS	10-007-58700	Uniforms-EMS	\$586.50
	06/12/2025	INV132906	UNIFORMS	10-007-58700	Uniforms-EMS	\$7.00
	06/12/2025	INV132907	UNIFORMS	10-007-58700	Uniforms-EMS	\$148.75
	06/12/2025	INV132908	UNIFORMS	10-007-58700	Uniforms-EMS	\$20.00
	06/12/2025	INV132909	UNIFORMS	10-007-58700	Uniforms-EMS	\$144.50
	06/12/2025	INV132910	UNIFORMS	10-007-58700	Uniforms-EMS	\$331.46
	06/12/2025	INV132726	UNIFORMS	10-007-58700	Uniforms-EMS	\$466.80
	06/05/2025	INV132414	UNIFORMS	10-007-58700	Uniforms-EMS	\$14.37
	06/01/2025	INV128487	UNIFORMS	10-007-58700	Uniforms-EMS	\$367.22
	06/01/2025	INV128509	UNIFORMS	10-007-58700	Uniforms-EMS	\$91.99
	06/01/2025	INV128522	UNIFORMS	10-007-58700	Uniforms-EMS	\$148.75
	06/01/2025	INV130090	UNIFORMS	10-007-58700	Uniforms-EMS	\$187.00

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	06/20/2025	INV134047	UNIFORMS	10-007-58700	Uniforms-EMS	\$488.83
	06/20/2025	INV134052	UNIFORMS	10-007-58700	Uniforms-EMS	\$14.37
	06/20/2025	INV134054	UNIFORMS	10-007-58700	Uniforms-EMS	\$15.56
	06/20/2025	INV134059	UNIFORMS	10-007-58700	Uniforms-EMS	\$690.96
	06/20/2025	INV134066	UNIFORMS	10-007-58700	Uniforms-EMS	\$28.74
	06/20/2025	INV134070	UNIFORMS	10-007-58700	Uniforms-EMS	\$148.75
	06/01/2025	INV123485A	UNIFORMS	10-007-58700	Uniforms-EMS	\$92.24
<i>Totals for IMPACT PROMOTIONAL SERVICES dba GOT YOU COVERED WORK WEAR &amp;:</i>						<u>\$20,560.09</u>
INDIGENT HEALTHCARE SOLUTIONS	06/01/2025	80034	POWER SEARCH SERVICES MAY 2025	10-002-57100	Professional Fees-HCAP	\$218.00
	06/01/2025	79971	PROFESSIONAL SERVICES JULY 2025	10-002-53050	Computer Software-HCAP	\$12,951.27
<i>Totals for INDIGENT HEALTHCARE SOLUTIONS:</i>						<u>\$13,169.27</u>
JP MORGAN CHASE BANK	06/05/2025	00036741 06.05.25	JPM CREDIT CARD TRANSATIONS JUNE 2025	10-000-14900	Prepaid Expenses-BS	\$801.86
				10-001-53050	Computer Software-Admin	\$108.89
				10-001-54100	Dues/Subscriptions-Admin	\$23.96
				10-004-54100	Dues/Subscriptions-Radio	\$9.99
				10-004-55600	Maintenance & Repairs-Buildings-Radic	\$115.86
				10-000-14900	Prepaid Expenses-BS	\$575.00
				10-005-54100	Dues/Subscriptions-Accou	\$475.00
				10-006-54450	Employee Recognition-Alarm	\$135.65
				10-006-58500	Training & Continuing Education-Alarm	\$35.00
				10-000-14900	Prepaid Expenses-BS	\$107.96
				10-007-54100	Dues/Subscriptions-EMS	\$0.99
				10-007-54450	Employee Recognition-EMS	\$27,329.57
				10-007-56100	Meeting Expenses-EMS	\$102.98
				10-007-58600	Travel Expenses-EMS	\$323.88
				10-008-56300	Office Supplies-Mater	\$409.59
				10-008-56900	Postage-Mater	\$421.38
				10-008-57750	Small Equipment & Furniture-Mater	\$528.32
				10-008-57900	Station Supplies-Mater	\$2,449.47
				10-008-58700	Uniforms-Mater	\$486.48
				10-009-52600	Books/Materials-Clini	\$242.37
				10-009-52700	Business Licenses-Clini	\$583.00
				10-009-53150	Conferences-Fees, Travel, & Meals-Clini	\$592.11
				10-009-54450	Employee Recognition-Clini	\$313.63
				10-009-56100	Meeting Expenses-Clini	\$4,251.69
				10-009-58600	Travel Expenses-Clini	\$161.94
				10-010-53050	Computer Software-Fleet	\$300.61
				10-010-53100	Computer Supplies/Non-Capital-Fleet	\$79.90
				10-010-54100	Dues/Subscriptions-Fleet	\$549.00
				10-010-54450	Employee Recognition-Fleet	\$235.00
				10-010-57650	Repair-Equipment-Fleet	\$114.84
				10-010-57700	Shop Tools-Fleet	\$167.71
				10-010-58600	Travel Expenses-Fleet	\$480.00
				10-010-59050	Vehicle-Parts-Fleet	\$580.67

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				10-010-59100	Vehicle-Registration-Fleet	\$21.25
				10-011-52350	Credit Card Processing Fee-EMS B	\$43.50
				10-015-53000	Computer Maintenance-Infor	\$1,305.78
				10-015-53050	Computer Software-Infor	\$2,073.37
				10-015-53100	Computer Supplies/Non-Capital-Infor	\$1,277.03
				10-015-53150	Conferences-Fees, Travel, & Meals-Infor	\$2,495.49
				10-015-57650	Repair-Equipment-Infor	\$106.08
				10-015-57750	Small Equipment & Furniture-Infor	\$2,839.09
				10-015-58200	Telephones-Cellular-Infor	\$719.99
				10-015-58800	Utilities-Infor	\$1,900.00
				10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,311.94
				10-016-57700	Shop Tools-Facil	\$471.40
				10-016-57750	Small Equipment & Furniture-Facil	\$891.12
				10-016-58800	Utilities-Facil	\$1,259.34
				10-000-14900	Prepaid Expenses-BS	\$2.99
				10-025-54100	Dues/Subscriptions-Human	\$598.00
				10-025-54350	Employee Health\Wellness-Human	\$77.75
				10-026-57100	Professional Fees-Recor	\$117.41
				10-026-58500	Training & Continuing Education-Recor	\$269.70
				10-027-53150	Conferences-Fees, Travel, & Meals-Eme	\$1,414.78
				10-045-54100	Dues/Subscriptions-EMS Q	\$0.99
				10-045-54450	Employee Recognition-EMS Q	\$600.00
				10-045-58600	Travel Expenses-EMS Q	\$161.94
				10-046-57750	Small Equipment & Furniture-EMS B	\$946.79
				10-046-58500	Training & Continuing Education-EMS E	\$1,691.55
					<i>Totals for JP MORGAN CHASE BANK:</i>	<u>\$66,691.58</u>
KAHL AC, HEATING & REFRIGERATION, INC.	06/22/2025	2506626	MAINTENANCE & REPAIRS	10-004-55600	Maintenance & Repairs-Buildings-Radic	\$430.00
					<i>Totals for KAHL AC, HEATING &amp; REFRIGERATION, INC.:</i>	<u>\$430.00</u>
KARSKY, SEAN	06/25/2025	KAR*06252025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$96.00
					<i>Totals for KARSKY, SEAN:</i>	<u>\$96.00</u>
KC KEATING, LLC dba KEATING CHEVROLET	06/01/2025	86913	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,479.30
	06/01/2025	86517	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,590.15
	06/01/2025	86517A	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$329.05
	06/01/2025	83517A	VEHICLE PARTS/BAL DUE	10-010-59050	Vehicle-Parts-Fleet	\$288.44
	06/13/2025	87510	VEHICLEPARTS	10-010-59050	Vehicle-Parts-Fleet	\$105.99
	06/16/2025	87553	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$105.99
	06/13/2025	87516	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$131.81
					<i>Totals for KC KEATING, LLC dba KEATING CHEVROLET:</i>	<u>\$5,030.73</u>
KEY PERFORMANCE PETROLEUM	06/04/2025	I183757-25	CLEAR LOW SULFUR DIESEL	10-010-54700	Fuel-Auto-Fleet	\$2,067.90
	06/20/2025	I184677-25	VEHICLE OIL & LUBRICANTS	10-010-56400	Vehicle-Oil & Lubricants-Fleet	\$2,247.65
					<i>Totals for KEY PERFORMANCE PETROLEUM:</i>	<u>\$4,315.55</u>



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LAKE SOUTH WATER SUPPLY CORPORATION	06/23/2025	LS-1108 05/27/25	STATION 45 04/18/25-05/19/25	10-016-58800	Utilities-Facil	\$484.57
					<i>Totals for LAKE SOUTH WATER SUPPLY CORPORATION:</i>	<i>\$484.57</i>
LAM, FRANCINNE	06/27/2025	LAM*06272025	MILEAGE - (06/27/2025 - 06/27/2025)	10-007-56200	Mileage Reimbursements-EMS	\$11.90
					<i>Totals for LAM, FRANCINNE:</i>	<i>\$11.90</i>
LANGE DISTRIBUTING COMPANY, INC.	06/01/2025	420725	5 GAL PURE LIFE/ACCT 007345/44	10-008-57900	Station Supplies-Mater	\$46.94
	06/01/2025	413737	5 GAL PURE LIFE/ACCT 007345/44	10-008-57900	Station Supplies-Mater	\$46.94
	06/01/2025	424324	MONTHLY RENTAL - JUNE ACCT 007345/44	10-008-57900	Station Supplies-Mater	\$6.99
	06/01/2025	424326	MONTHLY RENTAL - JUNE ACCT 007346/46	10-008-57900	Station Supplies-Mater	\$6.99
	06/01/2025	424325	MONTHLY RENTAL - JUNE ACCT 007346/47	10-008-57900	Station Supplies-Mater	\$6.99
	06/01/2025	423959	MONTHLY RENTAL - JUNE ACCT 005368/43	10-008-57900	Station Supplies-Mater	\$6.99
	06/01/2025	423961	MONTHLY RENTAL - JUNE ACCT 005376/13	10-008-57900	Station Supplies-Mater	\$6.99
	06/01/2025	422401	5 GAL PURE LIFE ACCT 007347/46	10-008-57900	Station Supplies-Mater	\$46.94
	06/01/2025	422817	5 GAL PURE LIFE ACCT 005376/13	10-008-57900	Station Supplies-Mater	\$18.98
	06/01/2025	422924	5 GAL PURE LIFE ACCT 007346/47	10-008-57900	Station Supplies-Mater	\$46.94
					<i>Totals for LANGE DISTRIBUTING COMPANY, INC.:</i>	<i>\$241.69</i>
LANTZ, SPENCER	06/12/2025	LAN*06122025	PER DIEM - IMAGETREND REGIONAL USER MEETIN	10-045-56100	Meeting Expenses-EMS Q	\$178.00
					<i>Totals for LANTZ, SPENCER:</i>	<i>\$178.00</i>
LASHOMB, MICHAEL	06/27/2025	LAS*06272025	MILEAGE - (06/27/2025 - 06/27/2025)	10-007-56200	Mileage Reimbursements-EMS	\$27.30
					<i>Totals for LASHOMB, MICHAEL:</i>	<i>\$27.30</i>
LEONARD V SCHNEIDER dbaLAW OFFICES OF LE	06/01/2025	2812	PROFESSIONAL SERVICES MAY 2025	10-001-55500	Legal Fees-Admin	\$2,807.70
					<i>Totals for LEONARD V SCHNEIDER dbaLAW OFFICES OF LEONARD SCHNEIDER PLLC:</i>	<i>\$2,807.70</i>
LEXISNEXIS RISK DATA MGMT, INC	06/01/2025	1100147078	DEOMOGRAPHIC VERIFICATIONS	10-011-57100	Professional Fees-EMS B	\$1,021.00
					<i>Totals for LEXISNEXIS RISK DATA MGMT, INC:</i>	<i>\$1,021.00</i>
LIFE-ASSIST, INC.	06/01/2025	1604802	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$9,802.80
	06/01/2025	1604803	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$32.32
	06/05/2025	1606888	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,307.04
	06/04/2025	1606263	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$27,377.05
	06/20/2025	1611483	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$500.00
	06/20/2025	1611482	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$16,464.40
				10-009-54000	Drug Supplies-Clini	\$1,671.00
	06/18/2025	1610697	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$5,228.16
	06/04/2025	1606147	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$1,960.00
					<i>Totals for LIFE-ASSIST, INC.:</i>	<i>\$64,342.77</i>
LIQUIDSPRING LLC	06/01/2025	0075752-IN	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$119.38
					<i>Totals for LIQUIDSPRING LLC:</i>	<i>\$119.38</i>
LIVELY, INC.	06/02/2025	LIV06022025	HSA PLAN FUNDING 05.23.2025	10-025-51700	Health & Dental-Human	\$1,306.25
	06/06/2025	LIV06062025	HSA PLAN FUNDING 06.06.2025	10-000-21595	P/R-Health Savings-BS	\$18,257.40

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	06/19/2025	LIV06192025	HSA PLAN FUNDING 06.19.2025	10-025-51700	Health & Dental-Human	\$3,300.00
				10-000-21595	P/R-Health Savings-BS	\$17,715.10
				10-025-51700	Health & Dental-Human	\$20,143.75
	06/05/2025	LIV06052025	PLAN FUND REPLENISHMENT	10-000-21585	P/R-Flexible Spending-BS	\$9,901.82
	06/20/2025	1287292	ADMIN FEES 05/01/25-05/31/25	10-025-57100	Professional Fees-Human	\$990.25
<i>Totals for LIVELY, INC.:</i>						<u>\$71,614.57</u>
LSE CONTRACTORS, LLC	06/01/2025	13066	SUPPLY AND INSTALL 2 VFD 15HP 480V	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$14,500.00
	06/06/2025	13136	ELECTRICAL/SUPPLY AND INSTALL CONDUIT & W	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$3,500.00
	<i>Totals for LSE CONTRACTORS, LLC:</i>					<u>\$18,000.00</u>
LYTX, INC.	06/16/2025	5874844	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$400.00
	06/01/2025	INV-230688	LYTX DRIVECAM (VER) ALLIANCE LICENSE	10-010-55650	Maintenance-Equipment-Fleet	\$37,296.00
	<i>Totals for LYTX, INC.:</i>					<u>\$37,696.00</u>
MALDONADO, MARY	06/01/2025	MAL*05282025	MILEAGE - (01/05/2025 - 01/11/2025)	10-005-53150	Conferences-Fees, Travel, & Meals-Acc	\$32.76
	06/01/2025	MAL*11152024	PER DIEM - GFOA NATIONAL CONFERENCE (06/28	10-005-53150	Conferences-Fees, Travel, & Meals-Acc	\$362.00
	<i>Totals for MALDONADO, MARY:</i>					<u>\$394.76</u>
MARTIN, DISIERE, JEFFERSON & WISDOM, LLP	06/01/2025	308899	LEGAL FEES 04/07/25	10-001-55500	Legal Fees-Admin	\$75.00
		308899 A	LEGAL FEES 04/27/25	10-001-55500	Legal Fees-Admin	\$10.00
	<i>Totals for MARTIN, DISIERE, JEFFERSON &amp; WISDOM, LLP:</i>					<u>\$85.00</u>
MARTINEZ, JUDITH	06/10/2025	MAR*06102025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$1,584.00
					<i>Totals for MARTINEZ, JUDITH:</i>	<u>\$1,584.00</u>
MATRIX CONSULTING GROUP, LTD	06/01/2025	1542-24 #4	FLEET MANAGEMENT - FINAL INVOICE	10-010-57100	Professional Fees-Fleet	\$3,900.00
					<i>Totals for MATRIX CONSULTING GROUP, LTD:</i>	<u>\$3,900.00</u>
MCKESSON MEDICAL-SURGICAL GOVERNMENT	06/02/2025	23851380	DRUG SUPPLIES	10-009-54000	Drug Supplies-Clini	\$1,396.60
	06/09/2025	23884505	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$812.16
	06/01/2025	23824991	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$526.60
	<i>Totals for MCKESSON MEDICAL-SURGICAL GOVERNMENT SOLUTIONS LLC:</i>					<u>\$2,735.36</u>
MED ONE EQUIPMENT SERVICES LLC	06/11/2025	ES17941	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$24,750.00
				10-008-53900	Disposable Medical Supplies-Mater	\$550.00
				<i>Totals for MED ONE EQUIPMENT SERVICES LLC:</i>		<u>\$25,300.00</u>
MEDLINE INDUSTRIES, INC	06/12/2025	2374639161	MEDICAL SUPPLIES/LINEN	10-008-53800	Disposable Linen-Mater	\$1,095.30
				10-008-53900	Disposable Medical Supplies-Mater	\$2,613.30
				<i>Totals for MEDLINE INDUSTRIES, INC:</i>		<u>\$3,708.60</u>
MENDELOW, SAM	06/01/2025	MEN*05282025	MILEAGE - (05/28/2025 - 05/28/2025)	10-007-56200	Mileage Reimbursements-EMS	\$5.39
					<i>Totals for MENDELOW, SAM:</i>	<u>\$5.39</u>
MENDOZA, ANDRES	06/01/2025	MEN*05272025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$95.00

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	06/01/2025	MEN*05272025B	MILEAGE - (05/25/2025 - 05/25/2025)	10-007-56200	Mileage Reimbursements-EMS	\$13.30
					<i>Totals for MENDOZA, ANDRES:</i>	<u>\$108.30</u>
METROPOLITAN LIFE INSURANCE COMPANY (M	06/05/2025	MET06052025	DENTAL AND VISION PREMIUMS FOR JUNE 2025	10-025-51700	Health & Dental-Human	\$29,374.36
					<i>Totals for METROPOLITAN LIFE INSURANCE COMPANY (METLIFE):</i>	<u>\$29,374.36</u>
MICHAEL DEPASQUALE dba NO PULSE NO PROE	06/09/2025	250006	MEDICAL DIRECTION SERVICES 4/27/25-5/31/25	10-009-57100	Professional Fees-Clini	\$17,600.00
				10-009-58500	Training & Continuing Education-Clini	\$326.34
					<i>Totals for MICHAEL DEPASQUALE dba NO PULSE NO PROBLEM LLC:</i>	<u>\$17,926.34</u>
MID-SOUTH SYNERGY	06/16/2025	313046001 05/24/25	STATION 45 04/24/25-05/24/25	10-016-58800	Utilities-Facil	\$341.00
	06/16/2025	313046002 05/24/25	STATION 46 04/24/25-05/24/25	10-016-58800	Utilities-Facil	\$236.00
	06/16/2025	313046003 05/24/25	STATION 47 WATER TAP FEE 04/24/25-05/24/25	10-016-58800	Utilities-Facil	\$53.39
					<i>Totals for MID-SOUTH SYNERGY:</i>	<u>\$630.39</u>
MILLER TOWING & RECOVERY, LLC	06/11/2025	25-13460	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$440.00
	06/18/2025	25-13518	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$440.00
	06/18/2025	25-13520	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$440.00
					<i>Totals for MILLER TOWING &amp; RECOVERY, LLC:</i>	<u>\$1,320.00</u>
MISSION CRITICAL PARTNERS, LLC	06/19/2025	25118	PROFESSIONAL SERVICES-BIRCH, MACDONALD 04/24/25-05/24/25	10-004-57100	Professional Fees-Radio	\$5,516.00
	06/01/2025	24767	PROFESSIONAL SERVICES-BIRCH, KREBS 03/30/25-05/24/25	10-004-57100	Professional Fees-Radio	\$2,160.00
	06/01/2025	24648	PROFESSIONAL SERVICES - HARRISON,CHRISTIAN 04/24/25-05/24/25	10-004-57100	Professional Fees-Radio	\$3,299.00
					<i>Totals for MISSION CRITICAL PARTNERS, LLC:</i>	<u>\$10,975.00</u>
MOAK, NOAH	06/01/2025	MOA*05222025	EXPENSE - BUSINESS LICENSES	10-006-52700	Business Licenses-Alarm	\$10.21
					<i>Totals for MOAK, NOAH:</i>	<u>\$10.21</u>
MOBILE ELECTRIC POWER SOLUTIONS, INC dba	06/17/2025	23082	BEARING SERVICE ROADPOWER GENERATOR	10-010-59000	Vehicle-Outside Services-Fleet	\$1,317.00
	06/16/2025	23074	BEARING SERVICE ROADPOWER GENERATOR	10-010-59000	Vehicle-Outside Services-Fleet	\$1,555.00
	06/16/2025	23075	BEARING SERVICE ROADPOWER GENERATOR	10-010-59050	Vehicle-Parts-Fleet	\$948.00
	06/18/2025	23089	BEARING SERVICE ROADPOWER GENERATOR	10-010-59000	Vehicle-Outside Services-Fleet	\$371.00
	06/18/2025	23091	BEARING SERVICE ROADPOWER GENERATOR - SH	10-010-59000	Vehicle-Outside Services-Fleet	\$20.00
					<i>Totals for MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER:</i>	<u>\$4,211.00</u>
MONTGOMERY CENTRAL APPRAISAL DISTRICT	06/01/2025	HM1 6/1/2025	3Q25 JR BILLING	10-001-53310	Contractual Obligations-County Apprais	\$115,746.00
					<i>Totals for MONTGOMERY CENTRAL APPRAISAL DISTRICT:</i>	<u>\$115,746.00</u>
MONTGOMERY COUNTY ESD #1 (STN 12 & 13)	06/13/2025	JULY 2025-098	STATION 12 AND 13 RENT (\$1500.00 each)	10-000-14900	Prepaid Expenses-BS	\$1,500.00
				10-000-14900	Prepaid Expenses-BS	\$1,500.00
					<i>Totals for MONTGOMERY COUNTY ESD #1 (STN 12 &amp; 13):</i>	<u>\$3,000.00</u>
MONTGOMERY COUNTY ESD #10, STN 42	06/13/2025	JULY 2025-221	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
					<i>Totals for MONTGOMERY COUNTY ESD #10, STN 42:</i>	<u>\$950.00</u>
MONTGOMERY COUNTY ESD #2	06/13/2025	JULY 2025-078	STATION 44 AND 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00

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				10-000-14900	Prepaid Expenses-BS	\$1,500.00
					<i>Totals for MONTGOMERY COUNTY ESD #2:</i>	<u>\$2,500.00</u>
MONTGOMERY COUNTY ESD #6, STN 34 & 35	06/13/2025	JULY 2025-244	STATION 34 AND 35 RENT	10-000-14900	Prepaid Expenses-BS	\$1,500.00
				10-000-14900	Prepaid Expenses-BS	\$1,500.00
					<i>Totals for MONTGOMERY COUNTY ESD #6, STN 34 &amp; 35:</i>	<u>\$3,000.00</u>
MONTGOMERY COUNTY ESD #8, STN 21/22	06/03/2025	APRIL-2025-263	UTV/STAND BY SERVICES - 2025 IRONMAN	10-007-53330	Contractual Obligations-Other-EMS	\$1,300.00
	06/13/2025	JULY 2025-246	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$3,000.00
					<i>Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:</i>	<u>\$4,300.00</u>
MONTGOMERY COUNTY ESD #9, STN 33	06/13/2025	JULY 2025-242	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
					<i>Totals for MONTGOMERY COUNTY ESD #9, STN 33:</i>	<u>\$1,000.00</u>
MONTGOMERY COUNTY ESD#3 (STNT 46)		JULY 2025-125	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
	JULY 2025-125				<i>Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):</i>	<u>\$600.00</u>
MORONKEJI, ADEOLU	06/09/2025	MOR*06092025	EXPENSE - DUES/SUBSCRIPTIONS	10-002-54100	Dues/Subscriptions-HCAP	\$230.00
					<i>Totals for MORONKEJI, ADEOLU:</i>	<u>\$230.00</u>
MUSIL, CHRISTIAN	06/11/2025	MUS*06112025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$96.00
	06/11/2025	MUS*06112025B	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$175.00
					<i>Totals for MUSIL, CHRISTIAN:</i>	<u>\$271.00</u>
NAPA AUTO PARTS	06/02/2025	562620	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$930.06
	06/02/2025	562624	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$302.50
	06/12/2025	563778	VEHICLE PARTS	10-010-57650	Repair-Equipment-Fleet	\$579.97
	06/05/2025	563070	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$457.24
	06/09/2025	563471	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,177.03
	06/17/2025	564258	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$160.18
					<i>Totals for NAPA AUTO PARTS:</i>	<u>\$3,606.98</u>
NEW CANEY MUD	06/09/2025	1042826200 05/30/25	STATION 30 04/18/25-05/16/25	10-016-58800	Utilities-Facil	\$62.10
					<i>Totals for NEW CANEY MUD:</i>	<u>\$62.10</u>
OPTIMUM COMPUTER SOLUTIONS, INC.	06/01/2025	120399	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$4,830.00
	06/11/2025	120491	FORTINET FORTICARE 07/17/25-07/17/26	10-015-53050	Computer Software-Infor	\$14,566.89
	06/01/2025	120551	STANDARD SERVICE LABOR/PROGRAMMING	10-015-57100	Professional Fees-Infor	\$10,698.75
	06/15/2025	120663	STANDARD PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$12,656.25
	06/08/2025	120662	STANDARD SERVICE LABOR/PROGRAMMING	10-015-57100	Professional Fees-Infor	\$11,677.50
	06/05/2025	120595	CISCO CATALYST/JUNIPER NETWORKS	10-015-57750	Small Equipment & Furniture-Infor	\$1,728.00
	06/01/2025	120397	STANDARD SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$11,913.75
					<i>Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:</i>	<u>\$68,071.14</u>
OPTIMUM	06/09/2025	109949-01-3 06/01/25	STATION 13 06/01/25-06/30/25	10-016-58800	Utilities-Facil	\$60.51
	06/09/2025	327463-07-7 06/02/25	STATION 15 06/02/25-07/01/25	10-016-58800	Utilities-Facil	\$79.07

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	06/26/2025	128957-01-3 06/21/25	ADMIN 06/21/25-07/20/25	10-016-58800	Utilities-Facil	\$212.80
					<i>Totals for OPTIMUM:</i>	\$352.38
OPTIQUEST INTERNET SERVICES, INC.	06/01/2025	86768	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$487.20
	06/01/2025	87245	REMOTE APPLICATION MONTHLY FEE - PARALLEL	10-015-53050	Computer Software-Infor	\$273.35
					<i>Totals for OPTIQUEST INTERNET SERVICES, INC.:</i>	\$760.55
ORACLE AMERICA, INC	06/01/2025	101952493	TIME AND MATERIALS LABOR 04/24/25-05/23/25	10-005-53050	Computer Software-Accou	\$6,401.80
					<i>Totals for ORACLE AMERICA, INC:</i>	\$6,401.80
OVERSTREET, DAVID F	06/26/2025	OVE*06262025	MILEAGE - (06/25/2025 - 06/25/2025)	10-007-56200	Mileage Reimbursements-EMS	\$26.18
					<i>Totals for OVERSTREET, DAVID F:</i>	\$26.18
PANORAMA, CITY OF	06/17/2025	1020159006 05/27/25	STATION 14 04/23/25-05/22/25	10-016-58800	Utilities-Facil	\$100.47
					<i>Totals for PANORAMA, CITY OF:</i>	\$100.47
PARSON, ANTHONY	06/06/2025	PAR*06062025	MILEAGE - (06/06/2025 - 06/06/2025)	10-007-56200	Mileage Reimbursements-EMS	\$4.41
					<i>Totals for PARSON, ANTHONY:</i>	\$4.41
PATRICK, CASEY B	06/14/2025	PAT*06142025	PER DIEM - PINNACLE (07/14/2025-07/16/2025)	10-009-53150	Conferences-Fees, Travel, & Meals-Clini	\$215.00
					<i>Totals for PATRICK, CASEY B:</i>	\$215.00
PEACHEE, ASHLEY	06/10/2025	PRE*06102025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$1,291.34
					<i>Totals for PEACHEE, ASHLEY:</i>	\$1,291.34
PIRON, ELIZABETH	06/26/2025	PIR*06262025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$279.00
					<i>Totals for PIRON, ELIZABETH:</i>	\$279.00
PITNEY BOWES INC (POB 371874)postage	06/06/2025	04765611 05/08/25	ACCT #8000-9090-0476-5611 05/08/25	10-008-56900	Postage-Mater	\$1,024.75
	06/06/2025	04765611 04/21/25	ACCT #8000-9090-0476-5611 04/21/25	10-008-56900	Postage-Mater	\$1,000.00
					<i>Totals for PITNEY BOWES INC (POB 371874)postage:</i>	\$2,024.75
PLASTIX PLUS, LLC	06/01/2025	22519	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$110.33
					<i>Totals for PLASTIX PLUS, LLC:</i>	\$110.33
POPE, CALISTA	06/01/2025	POP*05312025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$40.00
					<i>Totals for POPE, CALISTA:</i>	\$40.00
PROFESSIONAL AMBULANCE SALES & SERVICE,	06/04/2025	INV107-2567	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,418.65
				10-010-59050	Vehicle-Parts-Fleet	\$54.21
					<i>Totals for PROFESSIONAL AMBULANCE SALES &amp; SERVICE, LLC dba SERV:</i>	\$3,472.86
PUCCI, ANTHONY	06/01/2025	PUC*05222025	EXPENSE - BUSINESS LICENSES	10-006-52700	Business Licenses-Alarm	\$10.21
					<i>Totals for PUCCI, ANTHONY:</i>	\$10.21
PVW SERVICES	06/02/2025	55207023	MAY LAWN MAINTENANCE	10-016-53330	Contractual Obligations-Other-Facil	\$5,972.00

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				10-004-55600	Maintenance & Repairs-Buildings-Radic	\$864.00
					<i>Totals for PVW SERVICES:</i>	<u>\$6,836.00</u>
REDMOND, ALLISON	06/24/2025	RED*06242025	MILEAGE - (06/24/2025 - 06/24/2025)	10-007-56200	Mileage Reimbursements-EMS	\$5.25
					<i>Totals for REDMOND, ALLISON:</i>	<u>\$5.25</u>
RELIANT ENERGY	06/16/2025	403000652735	MAGNOLIA TOWER 05/04/25-06/03/25	10-004-58800	Utilities-Radio	\$656.61
	06/16/2025	328001446767	STATION 40 05/04/25-06/03/25	10-016-58800	Utilities-Facil	\$713.76
	06/16/2025	228000399208	STATION 27 05/01/25-06/02/25	10-016-58800	Utilities-Facil	\$467.53
	06/16/2025	363001159088	STATION 41 05/06/25-06/05/25	10-016-58800	Utilities-Facil	\$529.36
	06/25/2025	403000652734	MAGNOLIA TOWER SECURITY 05/04/25-06/03/25	10-004-58800	Utilities-Radio	\$519.33
	06/25/2025	199001493241	STATION 40 OUTDOOR LIGHTING 05/05/25-06/04	10-016-58800	Utilities-Facil	\$55.42
					<i>Totals for RELIANT ENERGY:</i>	<u>\$2,942.01</u>
REVSPRING, INC.	06/10/2025	INV1388943	MAILING FEE/ACCT PPMCHD01 05/01/25-05/31/2.	10-011-57100	Professional Fees-EMS B	\$8,339.59
					<i>Totals for REVSPRING, INC.:</i>	<u>\$8,339.59</u>
ROGUE WASTE RECOVERY & ENVIRONMENTAL,	06/23/2025	32460A	DISPOSAL OF RECYCLABLE FUEL	10-010-54800	Hazardous Waste Removal-Fleet	\$180.00
					<i>Totals for ROGUE WASTE RECOVERY &amp; ENVIRONMENTAL, INC.:</i>	<u>\$180.00</u>
S.A.F.E. DRUG TESTING	06/02/2025	11613057	EMPLOYEE TESTING 05/01/25-05/31/25	10-025-57300	Recruit/Investigate-Human	\$2,930.00
	06/01/2025	11612942	EMPLOYEE TESTING 04/01/25-04/30/25	10-025-57300	Recruit/Investigate-Human	\$4,875.00
					<i>Totals for S.A.F.E. DRUG TESTING:</i>	<u>\$7,805.00</u>
SAFETY VISION, LLC	06/19/2025	INV19528	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$361.98
					<i>Totals for SAFETY VISION, LLC:</i>	<u>\$361.98</u>
SANDERS, SCOTT	06/16/2025	SAN*06162025	EXPENSE - BOOKS/MATERIALS	10-046-58500	Training & Continuing Education-EMS E	\$17.95
	06/16/2025	SAN*06162025B	EXPENSE - BOOKS/MATERIALS	10-009-52600	Books/Materials-Clini	\$41.95
	06/24/2025	SAN*06242025	Won June Field Employee of the Month	10-025-54450	Employee Recognition-Human	\$100.00
					<i>Totals for SANDERS, SCOTT:</i>	<u>\$159.90</u>
SCHAEFFER MANUFACTURING COMPANY	06/19/2025	CRJ4957-INV1	VEHICLE OIL	10-010-56400	Vehicle-Oil & Lubricants-Fleet	\$3,050.68
					<i>Totals for SCHAEFFER MANUFACTURING COMPANY:</i>	<u>\$3,050.68</u>
SHAKUN SOLUTIONS, LLC dba ALPHAGRAPHICS	06/01/2025	11281	1ST RESPONDER INCIDENT FORMS	10-008-57000	Printing Services-Mater	\$1,286.66
					<i>Totals for SHAKUN SOLUTIONS, LLC dba ALPHAGRAPHICS OF CONROE:</i>	<u>\$1,286.66</u>
SHEWBART, CHRISTINE	06/01/2025	SHE*05222025	EXPENSE - BUSINESS LICENSES	10-006-52700	Business Licenses-Alarm	\$10.21
					<i>Totals for SHEWBART, CHRISTINE:</i>	<u>\$10.21</u>
SHI GOVERNMENT SOLUTIONS, INC.	06/01/2025	GB00557325	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$1,883.62
	06/01/2025	GB00558595	COMPUTER MAINTENANCE	10-015-53000	Computer Maintenance-Infor	\$16,287.22
	06/05/2025	GB00561263	MONITOR	10-015-57750	Small Equipment & Furniture-Infor	\$307.38
	06/04/2025	GB00561174	MINI DESKTOP	10-015-57750	Small Equipment & Furniture-Infor	\$1,058.31
	06/12/2025	GB00561692	RACKSTATION/RACK RAIL KIT	10-015-57750	Small Equipment & Furniture-Infor	\$2,867.76

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
 Board Meeting 07/22/2025 Paid Invoices

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**Montgomery County Hospital District**  
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Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$125.31
					<i>Totals for STERICYCLE, INC.:</i>	<u>\$4,731.85</u>
STIBBS & CO. P.C.	06/01/2025	40355	LEGAL FEES	10-001-55500	Legal Fees-Admin	\$794.76
					<i>Totals for STIBBS &amp; CO. P.C.:</i>	<u>\$794.76</u>
STRYKER SALES CORPORATION	06/02/2025	9209417453	REMOVAL & INSTALLATION OF POWERLOAD	10-008-57650	Repair-Equipment-Mater	\$550.00
					<i>Totals for STRYKER SALES CORPORATION:</i>	<u>\$550.00</u>
TCDRS	06/16/2025	TCD061525	TCDRS TRANSMISSION MAY 2025	10-000-21650	TCDRS Defined Benefit Plan-BS	\$206,288.21
				10-000-21650	TCDRS Defined Benefit Plan-BS	\$279,962.83
					<i>Totals for TCDRS:</i>	<u>\$486,251.04</u>
TESSCO TECHNOLOGIES INC.	06/01/2025	9400432091	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$188.52
					<i>Totals for TESSCO TECHNOLOGIES INC.:</i>	<u>\$188.52</u>
THE WOODLANDS TOWNSHIP (23/24/25)	06/13/2025	JULY 2025-241	STATION 23, 24, & 25 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
				10-000-14900	Prepaid Expenses-BS	\$1,000.00
				10-000-14900	Prepaid Expenses-BS	\$1,000.00
					<i>Totals for THE WOODLANDS TOWNSHIP (23/24/25):</i>	<u>\$3,000.00</u>
TRANSUNION RISK & ALTERNATIVE DATASOLUT	06/01/2025	6130832-202505-1	05/01/25-05/31/25	10-002-57100	Professional Fees-HCAP	\$330.00
					<i>Totals for TRANSUNION RISK &amp; ALTERNATIVE DATASOLUTIONS, INC.:</i>	<u>\$330.00</u>
TRIZETTO PROVIDER SOLUTIONS	06/01/2025	5HAV062500	WORK COMP/PAPER CLAIMS PRINTED/ELECTRON	10-011-57100	Professional Fees-EMS B	\$1,862.89
					<i>Totals for TRIZETTO PROVIDER SOLUTIONS:</i>	<u>\$1,862.89</u>
UNITED RENTALS	06/01/2025	246874420-001	LIFT RENTAL FOR VARIOUS REPAIRS	10-016-54500	Equipment Rental-Facil	\$2,980.00
					<i>Totals for UNITED RENTALS:</i>	<u>\$2,980.00</u>
UNUM LIFE INSURANCE COMPANY OF AMERICA	06/01/2025	33876100606033	CONTROL NO. E338761 JUNE 2025	10-000-21590	P/R-Supplemental Insurance Premiums-	\$3,406.06
					<i>Totals for UNUM LIFE INSURANCE COMPANY OF AMERICA (COLONIAL LIFE):</i>	<u>\$3,406.06</u>
US ALARM & DETECTION SUPPLY LLC	06/01/2025	51381	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$1,375.00
					<i>Totals for US ALARM &amp; DETECTION SUPPLY LLC:</i>	<u>\$1,375.00</u>
VELOCITY BUSINESS PRODUCTS, LLC	06/05/2025	108874	GUEST CHAIR (2)	10-005-57750	Small Equipment & Furniture-Accou	\$289.52
					<i>Totals for VELOCITY BUSINESS PRODUCTS, LLC:</i>	<u>\$289.52</u>
VERIZON WIRELESS (POB 660108)	06/01/2025	6113118017	ACCT# 92016135-001 APRIL 10 MAY 09	10-001-58200	Telephones-Cellular-Admin	\$236.12
				10-002-58200	Telephones-Cellular-HCAP	\$196.67
				10-004-58200	Telephones-Cellular-Radio	\$257.72
				10-005-58200	Telephones-Cellular-Accou	\$120.67
				10-006-58200	Telephones-Cellular-Alarm	\$158.68
				10-007-58200	Telephones-Cellular-EMS	\$1,275.58



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Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
				10-008-58200	Telephones-Cellular-Mater	\$201.15
				10-009-58200	Telephones-Cellular-Clini	\$277.57
				10-010-58200	Telephones-Cellular-Fleet	\$201.67
				10-011-58200	Telephones-Cellular-EMS B	\$80.46
				10-015-58200	Telephones-Cellular-Infor	\$7,967.72
				10-016-58200	Telephones-Cellular-Facil	\$413.57
				10-025-58200	Telephones-Cellular-Human	\$157.88
				10-027-58200	Telephones-Cellular-Emerg	\$78.22
				10-039-58200	Telephones-Cellular-Commu	\$307.62
				10-045-58200	Telephones-Cellular-EMS Q	\$195.89
				10-016-58200	Telephones-Cellular-Facil	\$80.46
	06/01/2025	6115627259	ACCT# 92016135-001 MAY 10 - JUN 09	10-001-58200	Telephones-Cellular-Admin	\$197.72
				10-002-58200	Telephones-Cellular-HCAP	\$132.74
				10-004-58200	Telephones-Cellular-Radio	\$275.22
				10-005-58200	Telephones-Cellular-Accou	\$107.83
				10-007-58200	Telephones-Cellular-EMS	\$1,101.44
				10-008-58200	Telephones-Cellular-Mater	\$179.70
				10-009-58200	Telephones-Cellular-Clini	\$265.32
				10-010-58200	Telephones-Cellular-Fleet	\$188.80
				10-011-58200	Telephones-Cellular-EMS B	\$71.88
				10-015-58200	Telephones-Cellular-Infor	\$7,127.31
				10-016-58200	Telephones-Cellular-Facil	\$390.88
				10-025-58200	Telephones-Cellular-Human	\$145.04
				10-027-58200	Telephones-Cellular-Emerg	\$48.40
				10-039-58200	Telephones-Cellular-Commu	\$222.45
				10-045-58200	Telephones-Cellular-EMS Q	\$157.49
				10-000-14900	Prepaid Expenses-BS	\$71.88
				<i>Totals for VERIZON WIRELESS (POB 660108):</i>		<u>\$23,012.03</u>
VIAVI SOLUTIONS, INC.	06/03/2025	2941212764	CALIBRATION OF AEROFLEX	10-004-57200	Radio Repairs-Outsourced-Radio	\$769.00
				<i>Totals for VIAVI SOLUTIONS, INC.:</i>		<u>\$769.00</u>
WALDING, BRADY	06/23/2025	WAL*06232025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$52.10
				<i>Totals for WALDING, BRADY:</i>		<u>\$52.10</u>
WALTON, ELLIE	06/20/2025	WAL*06202025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$186.82
	06/20/2025	WAL*06202025B	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$95.00
	06/20/2025	WAL*06202025C	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$90.00
				<i>Totals for WALTON, ELLIE:</i>		<u>\$371.82</u>
WASTE MANAGEMENT OF TEXAS	06/16/2025	5888161-1792-7	STATION 14 06/01/25-06/30/25	10-016-58800	Utilities-Facil	\$51.65
	06/16/2025	5887831-1792-6	STATION 41 06/01/25-06/30/25	10-016-58800	Utilities-Facil	\$175.07
	06/16/2025	5887484-1792-4	VARIOUS STATIONS 06/01/25-06/30/25	10-016-58800	Utilities-Facil	\$171.58
				10-016-58800	Utilities-Facil	\$166.57
				10-016-58800	Utilities-Facil	\$8.50
				10-016-58800	Utilities-Facil	\$167.51

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Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
				10-016-58800	Utilities-Facil	\$1,039.76
				10-016-58800	Utilities-Facil	\$166.57
				10-016-58800	Utilities-Facil	\$167.51
				10-016-58800	Utilities-Facil	\$167.51
	06/16/2025	5888236-1792-7	STATION 27 06/01/25-06/30/25	10-016-58800	Utilities-Facil	\$167.51
	06/16/2025	5887829-1792-0	STATION 43 06/01/25-06/30/25	10-016-58800	Utilities-Facil	\$167.79
						\$176.01
					<i>Totals for WASTE MANAGEMENT OF TEXAS:</i>	<u>\$2,793.54</u>
WELLS, MICHAEL	06/12/2025	WEL*06122025	PER DIEM - IMAGETREND REGIONAL USER MEETIN	10-045-56100	Meeting Expenses-EMS Q	\$178.00
					<i>Totals for WELLS, MICHAEL:</i>	<u>\$178.00</u>
WESTWOOD N. WATER SUPPLY	06/01/2025	1520 05/29/25	STATION 27 04/21/25-05/20/25 1" COMM METER	10-016-58800	Utilities-Facil	\$68.97
	06/01/2025	1885 05/29/25	STATION 27 04/21/25-05/20/25 2" FIRE METER	10-016-58800	Utilities-Facil	\$205.56
					<i>Totals for WESTWOOD N. WATER SUPPLY:</i>	<u>\$274.53</u>
WILKINS LINEN & DUST CONTROL SERVICE	06/12/2025	433106	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$78.93
					<i>Totals for WILKINS LINEN &amp; DUST CONTROL SERVICE:</i>	<u>\$78.93</u>
WINZER FRANCHISE COMPANY	06/01/2025	2868210	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$241.95
	06/01/2025	3014566	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$526.83
	06/01/2025	2717390	SHOP SUPPLIES	10-010-57750	Small Equipment & Furniture-Fleet	\$355.78
	06/01/2025	2542829	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$297.11
	06/01/2025	3073421	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$283.20
	06/16/2025	3414507	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$303.94
					<i>Totals for WINZER FRANCHISE COMPANY:</i>	<u>\$2,008.81</u>
WOODLANDS WATER (MUD #39)	06/16/2025	3021061 05/31/25	STATION 20 04/30/25-05/31/25	10-016-58800	Utilities-Facil	\$70.42
					<i>Totals for WOODLANDS WATER (MUD #</i>	<u>\$70.42</u>
ZOLL DATA SYSTEMS	06/02/2025	INV00203528	HOSTED BILLING PRO - 3 YEAR (07/31/25-07/31/2	10-011-57100	Professional Fees-EMS B	\$10,501.31
					<i>Totals for ZOLL DATA SYSTEMS:</i>	<u>\$10,501.31</u>
ZOLL MEDICAL CORPORATION	06/03/2025	4214479	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,936.42
	06/03/2025	4213745	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$968.00
	06/11/2025	4220144	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$4,542.30
	06/16/2025	4222414	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$4,088.07
	06/10/2025	4219240	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$3,179.61
	06/01/2025	4154778	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$4,747.60
					<i>Totals for ZOLL MEDICAL CORPORATION:</i>	<u>\$19,462.00</u>

## CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
BOUND TREE MEDICAL, LLC	06/01/2025	85749956	SAPPHIRE MULTI-THERAPY INFUSION PUMP	10-008-52754	Capital Purchase-Equipment-Mater	\$1,850.00
					<i>Totals for BOUND TREE MEDICAL, LLC:</i>	<u>\$1,850.00</u>
DOMETIC CORPORATION	06/06/2025	61912581	DOMETIC AMBULANCE AIR CONDITIONER	10-010-52754	Capital Purchase-Equipment-Fleet	\$12,795.90
					<i>Totals for DOMETIC CORPORATION:</i>	<u>\$12,795.90</u>
ELLIOTT ELECTRIC SUPPLY, INC	06/01/2025	69-94420-01	TINNED COPPER FOR LAKE CONROE TOWER	10-004-52753	Capital Purchase-Building/Improvements-Radio	\$1,728.24
					<i>Totals for ELLIOTT ELECTRIC SUPPLY, INC:</i>	<u>\$1,728.24</u>
FRAZER, LTD.	06/12/2025	PG514307	TYPE I 12' MODULE S/N PG514307 E-4579	10-010-52755	Capital Purchase-Vehicles-Fleet	\$285,125.00
	06/27/2025	PG514310	TYPE I 12" AMBULANCE MODULE S/N 51431	10-010-52755	Capital Purchase-Vehicles-Fleet	\$285,125.00
	06/27/2025	PG515946	TYPE 1 12" AMBULANCE MODULE SN 51594	10-010-52755	Capital Purchase-Vehicles-Fleet	\$285,125.00
					<i>Totals for FRAZER, LTD.:</i>	<u>\$855,375.00</u>
JACKEY DERRYBERRY dba FAIRWAY CC	06/01/2025	14	BACKFILLING RETAINING WALL/DRAINAGE \	10-004-52753	Capital Purchase-Building/Improvements-Radio	\$2,700.00
					<i>Totals for JACKEY DERRYBERRY dba FAIRWAY CONSTRUCTION:</i>	<u>\$2,700.00</u>
LAKE CONROE OVERHEAD DOOR COM	06/01/2025	S04308	FURNISH & INSTALL 2 BAY DOORS & 2 NEW	10-016-52754	Capital Purchase-Equipment-Facil	\$19,975.00
					<i>Totals for LAKE CONROE OVERHEAD DOOR COMPANY dba OVERHEAD DOOR CO OF:</i>	<u>\$19,975.00</u>
MARTINEZ ARCHITECTS, LP	06/01/2025	24022-3 INV	FIRE HYDRANT PRESSURE TESTS & INSPECTI	10-016-52753	Capital Purchase-Building/Improvements-Facil	\$660.00
					<i>Totals for MARTINEZ ARCHITECTS, LP:</i>	<u>\$660.00</u>
UNITED RENTALS	06/01/2025	230916136-010	WASTE HOLDING TANK 11/08/24-12/06/24	10-016-52753	Capital Purchase-Building/Improvements-Facil	\$443.00
	06/01/2025	230916136-012	WASTE HOLDING TANK 12/06/24-01/03/25	10-016-52753	Capital Purchase-Building/Improvements-Facil	\$443.00
					<i>Totals for UNITED RENTALS:</i>	<u>\$886.00</u>

## Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$57,363.66
10-000-14900	Prepaid Expenses-BS	\$65,977.66
10-000-21585	P/R-Flexible Spending-BS	\$9,901.82
10-000-21590	P/R-Supplemental Insurance Premiums-BS	\$3,406.06
10-000-21595	P/R-Health Savings-BS	\$35,972.50
10-000-21600	Employee Deferred Comp.-BS	\$20,009.52
10-000-21650	TCDRS Defined Benefit Plan-BS	\$486,251.04
10-001-53050	Computer Software-Admin	\$108.89
10-001-53310	Contractual Obligations-County Appraisal-Admin	\$115,746.00
10-001-54100	Dues/Subscriptions-Admin	\$23.96
10-001-55500	Legal Fees-Admin	\$3,687.46
10-001-58200	Telephones-Cellular-Admin	\$433.84
10-002-53050	Computer Software-HCAP	\$12,951.27
10-002-54100	Dues/Subscriptions-HCAP	\$230.00
10-002-55700	Management Fees-HCAP	\$6,256.00
10-002-57100	Professional Fees-HCAP	\$548.00
10-002-58200	Telephones-Cellular-HCAP	\$329.41
10-004-52753	Capital Purchase-Building/Improvements-Radio	\$4,428.24
10-004-53000	Computer Maintenance-Radio	\$5,104.11
10-004-54100	Dues/Subscriptions-Radio	\$9.99
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$1,409.86
10-004-55650	Maintenance-Equipment-Radio	\$2,892.91
10-004-57100	Professional Fees-Radio	\$36,231.34
10-004-57200	Radio Repairs-Outsourced-Radio	\$939.00
10-004-57725	Shop Supplies-Radio	\$188.52
10-004-58200	Telephones-Cellular-Radio	\$583.81
10-004-58310	Telephones-Service-Radio	\$481.60
10-004-58800	Utilities-Radio	\$5,708.98
10-005-53050	Computer Software-Accou	\$6,401.80
10-005-53150	Conferences-Fees, Travel, & Meals-Accou	\$1,149.76
10-005-54100	Dues/Subscriptions-Accou	\$475.00
10-005-57750	Small Equipment & Furniture-Accou	\$289.52
10-005-58200	Telephones-Cellular-Accou	\$228.50
10-006-52700	Business Licenses-Alarm	\$30.63
10-006-54450	Employee Recognition-Alarm	\$135.65
10-006-58200	Telephones-Cellular-Alarm	\$278.96
10-006-58500	Training & Continuing Education-Alarm	\$35.00
10-007-53150	Conferences-Fees, Travel, & Meals-EMS	\$602.00
10-007-53330	Contractual Obligations-Other-EMS	\$1,300.00
10-007-53550	Customer Relations-EMS	\$5,624.40
10-007-54100	Dues/Subscriptions-EMS	\$0.99
10-007-54450	Employee Recognition-EMS	\$27,329.57
10-007-56100	Meeting Expenses-EMS	\$102.98
10-007-56200	Mileage Reimbursements-EMS	\$156.80
10-007-58200	Telephones-Cellular-EMS	\$2,377.02
10-007-58500	Training & Continuing Education-EMS	\$1,148.82
10-007-58600	Travel Expenses-EMS	\$323.88
10-007-58700	Uniforms-EMS	\$20,560.09
10-008-52500	Bio-Waste Removal-Mater	\$4,401.79
10-008-52754	Capital Purchase-Equipment-Mater	\$1,850.00
10-008-53800	Disposable Linen-Mater	\$4,714.30
10-008-53900	Disposable Medical Supplies-Mater	\$179,184.22
10-008-54200	Durable Medical Equipment-Mater	\$11,230.36

## Account Summary

Account Number	Description	Net Amount
10-008-56300	Office Supplies-Mater	\$409.59
10-008-56600	Oxygen & Gases-Mater	\$14,946.93
10-008-56900	Postage-Mater	\$2,446.13
10-008-57000	Printing Services-Mater	\$1,351.66
10-008-57650	Repair-Equipment-Mater	\$550.00
10-008-57750	Small Equipment & Furniture-Mater	\$528.32
10-008-57900	Station Supplies-Mater	\$3,437.98
10-008-58200	Telephones-Cellular-Mater	\$380.85
10-008-58700	Uniforms-Mater	\$486.48
10-009-52600	Books/Materials-Clini	\$5,819.74
10-009-52700	Business Licenses-Clini	\$679.00
10-009-53150	Conferences-Fees, Travel, & Meals-Clini	\$807.11
10-009-54000	Drug Supplies-Clini	\$17,955.53
10-009-54450	Employee Recognition-Clini	\$313.63
10-009-56100	Meeting Expenses-Clini	\$7,397.17
10-009-57100	Professional Fees-Clini	\$17,600.00
10-009-58200	Telephones-Cellular-Clini	\$542.89
10-009-58500	Training & Continuing Education-Clini	\$326.34
10-009-58600	Travel Expenses-Clini	\$161.94
10-010-52000	Accident Repair-Fleet	\$34,224.30
10-010-52725	Capital Lease Expense-Fleet	\$23,516.36
10-010-52754	Capital Purchase-Equipment-Fleet	\$12,795.90
10-010-52755	Capital Purchase-Vehicles-Fleet	\$855,375.00
10-010-53050	Computer Software-Fleet	\$300.61
10-010-53100	Computer Supplies/Non-Capital-Fleet	\$79.90
10-010-54100	Dues/Subscriptions-Fleet	\$549.00
10-010-54450	Employee Recognition-Fleet	\$235.00
10-010-54700	Fuel-Auto-Fleet	\$76,356.22
10-010-54800	Hazardous Waste Removal-Fleet	\$180.00
10-010-55100	Laundry Service & Purchase-Fleet	\$78.93
10-010-55650	Maintenance-Equipment-Fleet	\$37,296.00
10-010-56400	Vehicle-Oil & Lubricants-Fleet	\$5,298.33
10-010-57100	Professional Fees-Fleet	\$3,900.00
10-010-57650	Repair-Equipment-Fleet	\$694.81
10-010-57700	Shop Tools-Fleet	\$167.71
10-010-57725	Shop Supplies-Fleet	\$1,653.03
10-010-57750	Small Equipment & Furniture-Fleet	\$355.78
10-010-58200	Telephones-Cellular-Fleet	\$390.47
10-010-58600	Travel Expenses-Fleet	\$480.00
10-010-58900	Vehicle-Batteries-Fleet	\$13,007.73
10-010-59000	Vehicle-Outside Services-Fleet	\$3,983.00
10-010-59050	Vehicle-Parts-Fleet	\$44,342.16
10-010-59100	Vehicle-Registration-Fleet	\$21.25
10-010-59200	Vehicle-Towing-Fleet	\$1,320.00
10-011-52350	Credit Card Processing Fee-EMS B	\$43.50
10-011-57100	Professional Fees-EMS B	\$29,158.64
10-011-58200	Telephones-Cellular-EMS B	\$152.34
10-015-53000	Computer Maintenance-Infor	\$17,593.00
10-015-53050	Computer Software-Infor	\$45,875.88
10-015-53100	Computer Supplies/Non-Capital-Infor	\$2,267.03
10-015-53150	Conferences-Fees, Travel, & Meals-Infor	\$2,495.49
10-015-55400	Leases/Contracts-Infor	\$4,608.00
10-015-57100	Professional Fees-Infor	\$46,946.25

## Account Summary

Account Number	Description	Net Amount
10-015-57650	Repair-Equipment-Infor	\$106.08
10-015-57750	Small Equipment & Furniture-Infor	\$9,898.98
10-015-58200	Telephones-Cellular-Infor	\$16,125.53
10-015-58310	Telephones-Service-Infor	\$32,763.64
10-015-58800	Utilities-Infor	\$1,900.00
10-016-52753	Capital Purchase-Building/Improvements-Facil	\$1,546.00
10-016-52754	Capital Purchase-Equipment-Facil	\$19,975.00
10-016-53330	Contractual Obligations-Other-Facil	\$12,910.06
10-016-53500	Customer Property Damage-Facil	\$700.00
10-016-54500	Equipment Rental-Facil	\$2,980.00
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$22,555.62
10-016-55650	Maintenance-Equipment-Facil	\$23,503.05
10-016-57700	Shop Tools-Facil	\$471.40
10-016-57725	Shop Supplies-Facil	\$4,826.98
10-016-57750	Small Equipment & Furniture-Facil	\$8,217.06
10-016-58200	Telephones-Cellular-Facil	\$884.91
10-016-58800	Utilities-Facil	\$36,456.86
10-025-51700	Health & Dental-Human	\$133,689.01
10-025-51710	Health Insurance Claims-Human	\$763,308.10
10-025-54100	Dues/Subscriptions-Human	\$598.00
10-025-54350	Employee Health\Wellness-Human	\$1,829.85
10-025-54450	Employee Recognition-Human	\$200.00
10-025-57100	Professional Fees-Human	\$990.25
10-025-57300	Recruit/Investigate-Human	\$11,905.00
10-025-58200	Telephones-Cellular-Human	\$302.92
10-025-58500	Training & Continuing Education-Human	\$857.63
10-025-58550	Tuition Reimbursement-Human	\$4,493.74
10-026-56500	Other Services-Recor	\$330.06
10-026-57100	Professional Fees-Recor	\$403.20
10-026-58500	Training & Continuing Education-Recor	\$269.70
10-027-53150	Conferences-Fees, Travel, & Meals-Emerg	\$1,414.78
10-027-58200	Telephones-Cellular-Emerg	\$126.62
10-039-58200	Telephones-Cellular-Commu	\$530.07
10-045-53050	Computer Software-EMS Q	\$6,075.93
10-045-53150	Conferences-Fees, Travel, & Meals-EMS Q	\$63.75
10-045-54100	Dues/Subscriptions-EMS Q	\$0.99
10-045-54450	Employee Recognition-EMS Q	\$600.00
10-045-56100	Meeting Expenses-EMS Q	\$356.00
10-045-58200	Telephones-Cellular-EMS Q	\$353.38
10-045-58600	Travel Expenses-EMS Q	\$161.94
10-046-57750	Small Equipment & Furniture-EMS B	\$946.79
10-046-58500	Training & Continuing Education-EMS B	\$1,709.50
<b>GRAND TOTAL:</b>		<b>\$3,616,328.78</b>

## June 2025 Credit Card Transactions

### JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
PINNACLE EMS	06/05/2025	PINNACLE REGISTRATION - R. JOHNSON 07/13-07/14	\$450.00
UNITED AIRLINES	06/05/2025	PINNACLE FLIGHT - R. JOHNSON 07/13-07/14	\$351.86
APPLE.COM/BILL	06/05/2025	APPLECARE+ WITH THEFT AND LOSS FOR M. WILLINGHAM IPHC	\$14.31
APPLE.COM/BILL	05/29/2025	MONTHLY APPLE STORAGE FEE FOR M. WILLINGHAM IPHONE (N	\$9.99
EIG*CONSTANTCONTACT.C	05/16/2025	MONTHLY CHARGE FOR E-MAIL MARKETING TOOL FOR M. WILL	\$83.60
APPLE.COM/BILL	05/08/2025	ADDITIONAL STORAGE HIPAA COMPLIANCE	\$0.99
HOUSTON CHRONICLE CIRC	05/12/2025	MONTHLY CHARGE FOR DIGITAL CONROE COURIER FOR M. WILI	\$23.96
APPLE.COM/BILL	06/03/2025	APPLE.COM/BILL	\$9.99
THE HOME DEPOT 508	05/16/2025	THE HOME DEPOT 508	\$115.86
TEXAS PUBLIC PURCHASIN	05/29/2025	TPPA REGISTRATION H. BONHAM 11/17-11/20	\$575.00
TXCPA	05/22/2025	76471-TX SOCIETY OF CERTIFIED PUBLIC ACCOUNTANTS MEMBI	\$475.00
TEXAS ROADHOUSE #2145	05/12/2025	ALARM TC WEEK MISSED STAFF MEAL	\$135.65
APCO INTERNATIONAL INC	06/04/2025	CTO RENEWAL A. PARENT	\$35.00
AMERICAN AMBULANCE ASC	05/19/2025	CONFERENCE REGISTRATION REFUND J. SEEK	(\$999.00)
UNITED AIRLINES	05/19/2025	PINNACLE BAGS - C. GOODRICH 07/14-07/18	\$35.00
UNITED AIRLINES	05/19/2025	PINNACLE FLIGHT - C. GOODRICH 07/14-07/18	\$296.96
UNITED AIRLINES	05/19/2025	PINNACLE BAGS - C. GOODRICH 07/14-07/18	\$35.00
PINNACLE EMS	05/16/2025	PINNACLE REGISTRATION - C. GOODRICH 07/14-07/18	\$740.00
APPLE.COM/BILL	05/14/2025	ADDITIONAL STORAGE HIPAA COMPLIANCE	\$0.99
CHIPOTLE ONLINE	05/26/2025	Q2 CE LUNCH - DAY 5 EMS WEEK	\$863.09
CHICK-FIL-A #01071	05/26/2025	Q2 CE BREAKFAST - DAY 5 TAX REFUND NOT SHOWN ON RECEI	\$658.75
CHICK-FIL-A #01071	05/26/2025	Q2 CE BREAKFAST - DAY 4 TAX REFUND NOT SHOWN ON RECEI	\$713.10
CHIPOTLE ONLINE	05/23/2025	Q2 CE LUNCH - DAY 4 EMS WEEK	\$863.09
CHICK-FIL-A #01071	05/23/2025	Q2 CE BREAKFAST - DAY 3 TAX REFUND NOT SHOWN ON RECEI	\$658.75
AMAZON MKTPL*NZ5WM8IB2	05/20/2025	76428-CORE VALUE CHALLENGE COIN DISPLAY CASE	\$22.79
AMAZON.COM*N10MO7S20	05/13/2025	76356-\$75 AMAZON GIFT CARDS FOR EMS EMPLOYEES FOR EM	\$23,550.00
JASONSDELI	06/05/2025	NEW HIRE INTERVIEWS	\$52.65
JASONSDELI	06/03/2025	NEW HIRE INTERVIEWS	\$50.33
EMBASSY SUITES	05/15/2025	SAFD BEST PRACTICE VISIT HOTEL - J. CAMPBELL	\$161.94
EMBASSY SUITES	05/15/2025	SAFD BEST PRACTICE VISIT HOTEL - J. SEEK	\$161.94
WALMART.COM 8009256278	05/15/2025	76366-OFFICE SUPPLIES FOR RESOURCE CENTER TICKET #72773	\$36.67
AMAZON.COM*NN23J0Y30	06/02/2025	76558-WAREHOUSE RESTOCK OF INSURANCE CLAIM ENVELOPE	\$172.10
AMAZON MKTPL*NN7JP0T90	05/29/2025	76496-TENT CARDS FOR HR (RESOURCE TICKET #73945)	\$56.40
AMAZON MKTPL*NN26W9P41	05/29/2025	76497-CALENDARS FOR BILLING DEPT. (RESOURCE TICKET #675	\$64.44
AMAZON.COM*N610C2CY2	05/28/2025	76489-LABEL MAKER FOR ALARM	\$79.98
UPS*BILLING CENTER	05/13/2025	SHIPPING CHARGES	\$421.38
AMAZON MKTPL*NW85X0PJ1	05/19/2025	76416-WAVE MESH CHAIR BIG AND TALL CHAIR FOR DEPUTY CH	\$528.32
SAMSClub.COM	05/26/2025	76463-RESTOCKING OF VENDING MACHINES ITEMS (DRINKS, CH	\$222.40
SAMSClub.COM	05/26/2025	76468-RESTOCKING OF WAREHOUSE SUPPLIES (COFFEE, PLASTIC	\$617.17
SAMSClub.COM	05/16/2025	76367-RESTOCKING OF STATION SUPPLIES (PLASTIC WARE AND	\$135.61
SAMSClub.COM	05/12/2025	76332-WAREHOUSE RESTOCKING OF SUPPLIES (COFFEE, PAPER	\$393.10
SAMSClub.COM	05/12/2025	SAM'S CLUB ORDER FOR RESTOCKING STATION FREEZERS FOR E	\$487.05
SAMSClub.COM	05/08/2025	76258 - WAREHOUSE RESTOCKING OF CREAMER, SUGAR, TRASH	\$227.24
AMAZON MKTPL*NN44K50Y2	05/26/2025	76465-WAREHOUSE RESTOCKING OF ECO SPRAY BOTTLES AND	\$98.37
AMAZON.COM*NZ61M6MF1	05/23/2025	76459-VENDING MACHINE SNACKS RESTOCKING (CANDY BARS,	\$227.84
AMAZON.COM*N14PH35M1	05/12/2025	76330-SOFTSOAP LIQUID HAND SOAP (6 PACKS) FOR WAREHO	\$22.32
WAL-MART #0351	06/02/2025	REPLACEMENT RESISTANCE BANDS FOR ADMIN GYM	\$18.37
AMAZON.COM*N60WK5TA2	05/30/2025	76538-SHOES FOR A. CHAVEZ (ORIGINAL ORDER LOST)	\$80.00
AMAZON MKTPL*NN69T3CK2	05/21/2025	76429-SCRUBS OF N. GREER (UNIFORM)	\$36.99
AMAZON MKTPL*NZ2KA7OC0	05/21/2025	76429-SCRUBS OF N. GREER (UNIFORM)	\$31.99
AMAZON MKTPL*N164B3RU0	05/14/2025	76364-UNIFORM SUPPLIES FOR M. TIBBETS (PANTS)	\$337.50
NATIONAL REGISTRY EMT	05/09/2025	NAEMT NEW CANEY ISD EMT VOUCHERS	\$104.00
AMAZON MKTPL*N66IF4H81	06/04/2025	76577-BODNO HEAVY DUTY DESKTOP ID BADGE SLOT PUNCH	\$99.98

## June 2025 Credit Card Transactions

### JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON MKTPL*NZ8LP5LP1	05/21/2025	76344-TRIPOD PHONE MOUNT AND AND MINI CAMERA TRIPOD	\$38.39
NAEMT	06/04/2025	NAEMT INVOICE 102509259121000 COURSE NO TE-25-09259-12	\$60.00
NAEMT	06/04/2025	NAEMT INVOICE 102507701021000 COURSE NO TE-25-07701-02	\$45.00
DSHS REGULATORY PROG	05/30/2025	R. GARCIA EMT TO EMTF	\$96.00
DSHS REGULATORY PROG	05/22/2025	T. MANSELL RENEWAL	\$126.00
DSHS REGULATORY PROG	05/20/2025	H. KORP EMTF TO LP 126.00 T. MANSELL EDUCATOR RENEWAL	\$256.00
TEXAS A&M HOTEL & CC	05/12/2025	TEXAS NAEMSP HOTEL C. PATRICK	\$592.11
KROGER #0136	05/06/2025	SAVE REUNION DRINKS	\$53.38
MONTGOMERY BAKEHOUSE	05/09/2025	SAVE REUNION COOKIES	\$35.25
AMAZON.COM*NI8O26R81	05/14/2025	76369-\$75 AMAZON GIFT CARDS FOR CLINICAL EMPLOYEE APPI	\$225.00
JASONSDELI	06/04/2025	NEW HIRE INTERVIEWS	\$56.27
JASONSDELI	06/04/2025	EFTA STUDENTS LUNCH DAY 2	\$129.15
CHIPOTLE ONLINE	06/03/2025	EFTA STUDENTS LUNCH DAY 1	\$159.50
CHICK-FIL-A #01071	05/22/2025	Q2 CE BREAKFAST - DAY 2 TAX REFUND NOT SHOWN ON RECEI	\$658.75
CHIPOTLE ONLINE	05/22/2025	Q2 CE LUNCH - DAY 3	\$863.09
CHICK-FIL-A #01071	05/21/2025	Q2 CE BREAKFAST - DAY 1 TAX REFUND NOT SHOWN ON RECEI	\$658.75
CHIPOTLE ONLINE	05/21/2025	Q2 CE LUNCH- DAY 2	\$863.09
CHIPOTLE ONLINE	05/20/2025	Q2 CE LUNCH - DAY 1	\$863.09
EMBASSY SUITES	05/15/2025	SAFD BEST PRACTICE VISIT HOTEL - N. SMITH	\$161.94
BOX, INC.	05/12/2025	COLLABORATION, AND FILE SHARING TOOLS SOFTWARE. (BOX,	\$300.61
AMAZON MKTPL*NZ3NA7VW2	05/19/2025	76403-SCREEN PROTECTOR RESTOCK FOR IT CLOSET	\$79.90
NAFA FLEET MGMT ASSOC	05/22/2025	NAFA MEMBERSHIP	\$549.00
ASE	05/26/2025	BLUE SEAL OF EXCELLENCE APPLICATION FEE	\$235.00
AMAZON MKTPL*NW2O70NK0	05/16/2025	76388-EMERGENCY SHUT OFF SWITCH FOR ROTARY LIFTS IN FLI	\$114.84
AMAZON MKTPL*NN2WN63L1	05/28/2025	76484-SHOP TOOLS FOR CAM REPLACEMENT OF (VEHICLE 622)	\$27.75
AMAZON MKTPL*NI1Y275Q1	05/12/2025	76339-AIR BLOW GUN KIT WITH 16' PNEUMATIC HOSE FOR PAR	\$15.98
AMAZON MKTPL*NW7YG8MO2	05/12/2025	76345-TOOL STIPEND FOR FLOYD HARRIS (1/2" ANGLE IMPACT '	\$123.98
HCTRA EZ TAG REBILL	05/29/2025	HCTRA AUTO CHARGE	\$480.00
AMAZON MKTPL*N66QL4PY0	06/05/2025	76583A-2 PIECE STAINLESS SHEET METAL PLATES FOR FLEET	\$179.88
AMAZON MKTPL*NH8ZC2AI2	06/05/2025	76583-PIECE STAINLESS SHEET METAL PLATES FOR FLEET (2ND C	\$179.88
AMAZON MKTPL*NZ4I28L61	05/21/2025	76447-4 PACKS OF 2 OF 6" X 12" STAINLESS METAL BACKING PL	\$63.96
AMAZON MKTPL*NI7V59KL0	05/13/2025	76339-FLOOR MATS FOR FLEET STOCK	\$156.95
MONTGOMERY CO TX MV -	05/29/2025	REGISTRATION OF SHOP 26.	\$9.00
MONTGOMERY VEHREG	05/15/2025	REGISTRATION OF SHOP 605.	\$10.25
TX.GOV*SERVICEFEE-DIR	05/14/2025	REGISTRATION OF SHOP 605.	\$2.00
AUTHORIZE.NET	06/05/2025	GATEWAY SERVICE THAT ALLOWS BUSINESSES TO ACCEPT	\$43.50
AMAZON MKTPL*NH29B0EH2	06/05/2025	76592-6X FORTIGATE 40F FIREWALLS FOR USDD FIRE DEPARTMI	\$1,305.78
ACCESSIBE.COM	06/04/2025	ACCESSIBE - ADA COMPLIANCE FOR NEW WEBSITE	\$1,490.00
GOOGLE *CLOUD XS64NQ	06/02/2025	RDP GOOGLE API (ESTIMATED MONTHLY COST) - BLANKET 12/2	\$36.24
CODETWO	05/07/2025	QUO#1602447 - ANNUAL RENEWAL CODETWO EXCHANGE RUL	\$513.00
BGP.TOOLS SUB	06/03/2025	MONTHLY CHARGE FOR BGP MONITORING AS A SERVICE, USIN	\$33.79
	06/03/2025	CONVERSION FEE FROM POUNDS STERLING TO US DOLLARS FC	\$0.34
AMAZON.COM*NW6R20GC0	05/19/2025	76417-MONITOR RESTOCK FOR IT CLOSET	\$455.97
AMAZON MKTPL*NW0CA6M30	05/19/2025	76403-SCREEN PROTECTOR RESTOCK FOR IT CLOSET	\$27.86
AMAZON MKTPL*NZ1UR8AR2	05/16/2025	76396-CHARGER CABLE RESTOCK FOR IT CLOSET	\$593.40
AMAZON MKTPL*NW93B3J30	05/16/2025	76397-CHARGER CABLES RESTOCK FOR IT CLOSET	\$199.80
WESTIN	05/21/2025	DIN HOTEL J. SANCHEZ 5/20-5/23	\$489.46
LYFT *RIDE THU 9AM	05/12/2025	INTERNATIONAL CAD CONSORTIUM HOTEL TO AIRPORT	\$44.99
HILTON	05/09/2025	INTERNATIONAL CAD CONSORTIUM HOTEL RESORT FEE C. HON	\$68.72
HILTON	05/09/2025	INTERNATIONAL CAD CONSORTIUM HOTEL C. HON 5/4-5/8	\$911.80
HILTON	05/09/2025	INTERNATIONAL CAD CONSORTIUM HOTEL S. TRAINOR 5/4-5/8	\$980.52
APPLE.COM/US	06/05/2025	APPLE IPAD REPAIR (MEDIC 21)	\$53.04
APPLE.COM/US	06/05/2025	APPLE IPAD REPAIR (D1 SPARE 1)	\$53.04



## June 2025 Credit Card Transactions

### JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON.COM*N63KU9OZ0	06/03/2025	76551-10X APC UPS BATTERY REPLACEMENTS	\$729.90
AMAZON.COM*NZ52Y4J52	05/16/2025	76402-MEDIC AND SHOP IPAD CASE RESTOCK FOR IT CLOSET	\$843.13
AMAZON MKTPL*N610M9YG1	05/09/2025	76317-MEDIC IPAD CASE RESTOCK FOR IT CLOSET	\$1,247.26
AMAZON MKTPL*N65J94B51	05/06/2025	76272-DYMO LABELS FOR SALVAGE INVENTORY	\$18.80
WP*BRYDGE_ONLINE_STORE	05/28/2025	BRYDGE IPAD CASE FOR EMERGENCY PREPAREDNESS MANAGEF	\$179.99
STARLINK INTERNET	05/08/2025	74859-MONTHLY INTERNET SERVICES (MOBILE SATELLITE) - STAI	\$540.00
IN *SIERRA SHRED, LLC	06/03/2025	SIERRA SHRED QUO#N/A - HARD DRIVE DESTRUCTION	\$1,900.00
THE HOME DEPOT 508	06/05/2025	SUPPLIES FOR STATION 20	\$54.25
THE HOME DEPOT 508	06/05/2025	SUPPLIES FOR STATION 30 A/C DRAIN PIPE REPAIR	\$68.94
LOWES #00232*	06/05/2025	SUPPLIES FOR STATION 30 A/C REPAIR	\$23.58
LOWES #00232*	05/30/2025	SUPPLIES FOR WATER HEATER SWITCH OUT AT STATION 32	\$30.29
LOWES #00232*	05/29/2025	CORD FOR S. HENNERS OFFICE RC TICKET# 74011	\$18.98
THE HOME DEPOT 508	05/26/2025	DRAIN PAN FOR STATION 45	\$75.91
LOWES #00232*	05/22/2025	SUPPLIES FOR INSTALLATION OF HEPA FILTRATION SYSTEM IN F	\$155.10
THE HOME DEPOT 508	05/22/2025	SUPPLIES FOR STATION 32 WATER HEATER	\$164.82
SQ *ALLEN'S SAFE & LOC	05/21/2025	DOOR LOCKS FOR STATION 22	\$144.00
MINER LTD	05/12/2025	SERVICE CALL FEE FOR EMERGENCY ONE TIME SERVICE ON GAR	\$627.00
THE HOME DEPOT 508	05/12/2025	STATION 32 SALT	\$109.84
ALL SEASONS ACE	05/07/2025	STATION 13 HOT WATER HEATER PART	\$21.51
THE HOME DEPOT #0508	05/14/2025	76353-SALT FOR WATER SYSTEM AT STATION 32	\$529.80
AMAZON MKTPL*N66069NB2	05/29/2025	76501-WIRE FERRULES TERMINAL CONNECTOR KITS FOR SHORE	\$14.99
AMAZON MKTPL*NN9VA85Z1	05/29/2025	76519-6FT CORD COVER AND CABLE PROTECTOR FOR LASERFIC	\$15.95
AMAZON MKTPL*NN3UU5XV1	05/29/2025	76500-POWER CORDS FOR DESK LIGHTS FOR ALARMS	\$19.98
AMAZON MKTPL*NW3SM73O0	05/16/2025	76407-BULB FOR STATION 32 WATER SYSTEM	\$55.98
AMAZON MKTPL*NW4KO3NS1	05/16/2025	76408-PVC PIPE FITTINGS FOR FACILITIES STOCK	\$39.44
AMAZON MKTPL*NI8OY7ZS1	05/12/2025	76318-BULB REPLACEMENTS FOR STATION 32 WATER SYSTEM	\$141.58
HOMEDPOT.COM	05/09/2025	76300-TOOLS AND TESTING EQUIPMENT FOR FACILITIES III - SY	\$320.11
HOMEDPOT.COM	05/09/2025	76300-TOOLS AND TESTING EQUIPMENT FOR FACILITIES III - SY	\$19.97
THE HOME DEPOT #0508	05/08/2025	76300-TOOLS AND TESTING EQUIPMENT FOR FACILITIES III - SY	\$9.28
AMAZON MKTPL*N631N65T0	06/05/2025	76587-SOLDERING IRON FOR FACILITIES SYSTEMS TECHNICIAN	\$39.99
AMAZON MKTPL*N65OL2LH2	05/29/2025	76502-KITS FOR SHORELINE REBUILDS FOR FACILITY TECHNICIA	\$82.05
THE HOME DEPOT 508	06/04/2025	MICROWAVE FOR MATERIALS MANAGEMENT BREAKROOM	\$239.00
LOWES #00232*	05/07/2025	STATION 13 HOT WATER HEATER	\$652.12
CITY OF CONROE UTILITY	06/04/2025	STATION 10 04/24/25-05/28/25	\$125.31
CITY OF CONROE UTILITY	06/04/2025	STATION 15 04/24/25-05/28/25	\$130.30
MUNICIPAL ONLINE PAYME	06/03/2025	STATION 15 04/24/25-05/28/25 ONLINE PAYMENT FEE	\$0.85
MUNICIPAL ONLINE PAYME	06/03/2025	ADMIN 04/14/25-05/15/25 ONLINE PAYMENT FEE	\$0.85
CITY OF CONROE UTILITY	06/03/2025	ADMIN 04/14/25-05/15/25	\$831.95
MUNICIPAL ONLINE PAYME	06/03/2025	STATION 10 04/24/25-05/28/25 ONLINE PAYMENT FEE	\$0.85
UNIVERSAL NAT GAS PYMT	05/19/2025	STATION 27 03/31/25-04/30/25	\$169.23
APPLE.COM/BILL	05/07/2025	MONTHLY CHARGE FOR ICLOUD+ WITH 200 GB STORAGE FOR E	\$2.99
SOCIETYFORHUMANRESOURC	06/02/2025	ANNUAL MEMBERSHIP DUES FOR E. FITZGERALD FOR SOCIETY F	\$299.00
SOCIETYFORHUMANRESOURC	06/02/2025	ANNUAL MEMBERSHIP DUES FOR K. MCDONALD FOR SOCIETY I	\$299.00
*PERKSATWORK*FTD	05/07/2025	76391 - SYMPATHY FLOWERS FOR D. KLEIN	\$77.75
REV.COM	06/03/2025	TRANSCRIPTION	\$31.84
REV.COM	05/29/2025	TRANSCRIPTION	\$85.57
DIGITAL COMPLIANCE	05/30/2025	HIPAA COURSE	\$269.70
OMNI HOTELS	06/02/2025	TDEM CONFERENCE - WIFI MCHD HOT SPOT WOULD NOT COI	\$29.90
OMNI FT WORTH ONLINE S	05/21/2025	TDEM CONF HOTEL J. GUTIERREZ	\$1,084.88
TDEM - STATE OF TEXAS	05/14/2025	TDEM CONF REGISTRATION J. GUTIERREZ	\$300.00
APPLE.COM/BILL	06/02/2025	MONTHLY CHARGE FOR M. WELLS IPHONE STORAGE (50 GB)	\$0.99
AMAZON.COM*NI30Y0YO0	05/14/2025	76365-\$75 AMAZON GIFT CARDS FOR QUALITY DEPT EMPLOYEE	\$600.00
EMBASSY SUITES	05/15/2025	SAFD BEST PRACTICE VISIT HOTEL - K. CROCKER	\$161.94
AMAZON MKTPL*NI7U55930	05/14/2025	76271-SUPPLIES FOR BIKE TEAM (MINERAL OIL)	\$26.39
AMAZON MKTPL*NI79A12Q1	05/14/2025	76271-SUPPLIES FOR THE BIKE TEAM (CABLE END CAPS X 100)	\$9.99
AMAZON MKTPL*NI4J06292	05/07/2025	76271-SUPPLIES FOR BIKE TEAM (BRAKE CABLE END CAPS, INNE	\$274.61
AMAZON MKTPL*N67FA8QY0	05/06/2025	76271-BIKE TEAM SUPPLIES ( REAR POLICE PATROL BIKE LIGHT -	\$159.95
AMAZON MKTPL*N66NP1M30	05/06/2025	76271-SUPPLIES FOR THE BIKE TEAM ( CANNONDALE EILEEN 2 K	\$44.00
AMAZON MKTPL*NI87P68Q2	05/06/2025	76271-SUPPLIES FOR THE BIKE TEAM ( REAR POLICE PATROL BIK	\$143.95

**June 2025 Credit Card Transactions**  
**JP Morgan Chase Bank**

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON MKTPL*NI8O96872	05/06/2025	76271-SUPPLIES FOR THE BIKE TEAM ( REAR POLICE PATROL BIK	\$143.95
AMAZON MKTPL*NB2C508G1	05/06/2025	76271-SUPPLIES FOR THE BIKE TEAM ( REAR POLICE PATROL BIK	\$143.95
HAMPTON INN HOTELS	06/05/2025	IPMBA HOTEL - B. WALDING	\$570.72
HAMPTON INN HOTELS	06/02/2025	IPMBA HOTEL HALF-WAY - B. WALDING	\$124.88
IPMBA	05/14/2025	IPMBA CONF./ TRAINING REGISTRATION	\$950.00
AMAZON.COM*NN9ZE7AZ1	05/28/2025	76476-PUBLIC SAFETY CYCLE THE COMPLETE GUIDE FOR THE BI	\$45.95
TOTAL			<b>\$66,691.58</b>

**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Patient Refunds - One Time Checks (06/01/2025 - 06/30/2025)**

Payment number	Payment type	Invoice date	Vendor name	Invoice amount	Cleared?	Post date
121261	Computer Check	6/2/2025	PATIENT REFUND	\$145.00	Yes	6/2/2025
121244	Computer Check	6/2/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,816.94	Yes	6/2/2025
121307	Computer Check	6/16/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,211.72	No	6/16/2025
121333	Computer Check	6/16/2025	TMHP FINANCIAL DEPT	\$108.91	Yes	6/16/2025
121384	Computer Check	6/23/2025	TEXAS CHILDREN'S HEALTH (POB 841976)	\$288.09	No	6/23/2025
121245	Computer Check	6/2/2025	PATIENT REFUND	\$26.32	Yes	6/2/2025
121259	Computer Check	6/2/2025	PATIENT REFUND	\$112.44	Yes	6/2/2025
121323	Computer Check	6/16/2025	PATIENT REFUND	\$315.00	No	6/16/2025
121433	Computer Check	6/30/2025	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$483.02	No	6/30/2025
121250	Computer Check	6/2/2025	PATIENT REFUND	\$126.94	No	6/2/2025
121382	Computer Check	6/23/2025	KELSEY SEYBOLD	\$1,056.44	No	6/23/2025
121255	Computer Check	6/2/2025	PATIENT REFUND	\$169.64	No	6/2/2025
121330	Computer Check	6/16/2025	PATIENT REFUND	\$138.92	No	6/16/2025
121436	Computer Check	6/30/2025	KELSEY SEYBOLD	\$579.08	No	6/30/2025
121436	Computer Check	6/30/2025	KELSEY SEYBOLD	\$643.00	No	6/30/2025
121443	Computer Check	6/30/2025	PATIENT REFUND	\$673.94	No	6/30/2025
121319	Computer Check	6/16/2025	PATIENT REFUND	\$450.00	No	6/16/2025
121237	Computer Check	6/2/2025	AETNA MEDICARE	\$207.00	No	6/2/2025
121308	Computer Check	6/16/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,078.13	Yes	6/16/2025
121436	Computer Check	6/30/2025	KELSEY SEYBOLD	\$581.05	No	6/30/2025
121382	Computer Check	6/23/2025	KELSEY SEYBOLD	\$1,056.44	No	6/23/2025
121257	Computer Check	6/2/2025	PATIENT REFUND	\$290.00	No	6/2/2025
121436	Computer Check	6/30/2025	KELSEY SEYBOLD	\$827.74	No	6/30/2025
121296	Computer Check	6/9/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$714.31	Yes	6/9/2025
121312	Computer Check	6/16/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$872.76	Yes	6/16/2025
121436	Computer Check	6/30/2025	KELSEY SEYBOLD	\$581.05	No	6/30/2025
121273	Computer Check	6/2/2025	PATIENT REFUND	\$250.00	No	6/2/2025
121253	Computer Check	6/2/2025	PATIENT REFUND	\$250.00	No	6/2/2025
121263	Computer Check	6/2/2025	PATIENT REFUND	\$899.18	No	6/2/2025
121297	Computer Check	6/9/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$799.00	Yes	6/9/2025
121387	Computer Check	6/23/2025	UNITED HEALTHCARE (POB 101760)	\$1,051.15	No	6/23/2025
121243	Computer Check	6/2/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,371.13	Yes	6/2/2025
121441	Computer Check	6/30/2025	UNITED HEALTHCARE (POB 101760)	\$563.05	No	6/30/2025
121252	Computer Check	6/2/2025	GOLD COAST HEALTH PLAN	\$220.80	No	6/2/2025
121382	Computer Check	6/23/2025	KELSEY SEYBOLD	\$1,090.42	No	6/23/2025
121444	Computer Check	6/30/2025	PATIENT REFUND	\$963.61	No	6/30/2025
121295	Computer Check	6/9/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$175.61	Yes	6/9/2025
121429	Computer Check	6/30/2025	PATIENT REFUND	\$142.48	No	6/30/2025
121264	Computer Check	6/2/2025	MEMORIAL HERMANN HEALTH PLAN	\$745.68	Yes	6/2/2025
121390	Computer Check	6/23/2025	WELLCARE	\$250.00	No	6/23/2025
121382	Computer Check	6/23/2025	KELSEY SEYBOLD	\$1,054.66	No	6/23/2025
121438	Computer Check	6/30/2025	TMHP FINANCIAL DEPT	\$139.08	No	6/30/2025
121293	Computer Check	6/9/2025	AETNA MEDICARE	\$274.91	No	6/9/2025
121382	Computer Check	6/23/2025	KELSEY SEYBOLD	\$1,508.88	No	6/23/2025
121306	Computer Check	6/16/2025	AETNA MEDICARE	\$543.40	Yes	6/16/2025
121303	Computer Check	6/9/2025	WPS/TRICARE FOR LIFE	\$250.00	No	6/9/2025
121254	Computer Check	6/2/2025	PATIENT REFUND	\$308.68	No	6/2/2025
121389	Computer Check	6/23/2025	WELLCARE	\$500.00	No	6/23/2025
121242	Computer Check	6/2/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$597.06	Yes	6/2/2025
121382	Computer Check	6/23/2025	KELSEY SEYBOLD	\$581.05	No	6/23/2025
121309	Computer Check	6/16/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$802.09	Yes	6/16/2025
121311	Computer Check	6/16/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$872.76	Yes	6/16/2025
121260	Computer Check	6/2/2025	PATIENT REFUND	\$112.62	Yes	6/2/2025
121294	Computer Check	6/9/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,044.06	Yes	6/9/2025
121265	Computer Check	6/2/2025	MOLINA HEALTHCARE TEXAS	\$62.20	Yes	6/2/2025
121386	Computer Check	6/23/2025	UNITED HEALTHCARE (POB 101760)	\$841.95	No	6/23/2025
121304	Computer Check	6/16/2025	AETNA MEDICARE	\$937.07	Yes	6/16/2025
121305	Computer Check	6/16/2025	AETNA MEDICARE	\$572.48	Yes	6/16/2025
121246	Computer Check	6/2/2025	CHAMP VA (POB 469062)	\$58.56	No	6/2/2025
121374	Computer Check	6/23/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,194.12	No	6/23/2025
121382	Computer Check	6/23/2025	KELSEY SEYBOLD	\$1,056.44	No	6/23/2025
121375	Computer Check	6/23/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$940.21	No	6/23/2025
121378	Computer Check	6/23/2025	CIGNA HEALTHCARE	\$359.39	No	6/23/2025
121437	Computer Check	6/30/2025	PATIENT REFUND	\$1,108.06	No	6/30/2025
121439	Computer Check	6/30/2025	TMHP FINANCIAL DEPT	\$114.40	No	6/30/2025
121272	Computer Check	6/2/2025	UNITED HEALTHCARE (POB 101760)	\$441.64	Yes	6/2/2025
121299	Computer Check	6/9/2025	PATIENT REFUND	\$2.00	No	6/9/2025
121241	Computer Check	6/2/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,372.92	Yes	6/2/2025

**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Patient Refunds - One Time Checks (06/01/2025 - 06/30/2025)**

Payment number	Payment type	Invoice date	Vendor name	Invoice amount	Cleared?	Post date
121301	Computer Check	6/9/2025	PATIENT REFUND	\$125.00	No	6/9/2025
121237	Computer Check	6/2/2025	AETNA MEDICARE	\$221.29	No	6/2/2025
121385	Computer Check	6/23/2025	TRICARE WEST	\$108.14	No	6/23/2025
121436	Computer Check	6/30/2025	KELSEY SEYBOLD	\$1,056.44	No	6/30/2025
121255	Computer Check	6/2/2025	PATIENT REFUND	\$169.64	No	6/2/2025
121371	Computer Check	6/23/2025	BANKERS FIDELITY LIFE INSURANCE CO	\$109.42	No	6/23/2025
121377	Computer Check	6/23/2025	PATIENT REFUND	\$250.00	No	6/23/2025
121373	Computer Check	6/23/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,195.91	No	6/23/2025
121269	Computer Check	6/2/2025	PATIENT REFUND	\$25.00	Yes	6/2/2025
121376	Computer Check	6/23/2025	BPN LAW	\$869.22	No	6/23/2025
121314	Computer Check	6/16/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$875.86	Yes	6/16/2025
121238	Computer Check	6/2/2025	PATIENT REFUND	\$300.00	No	6/2/2025
121302	Computer Check	6/9/2025	TMHP FINANCIAL DEPT	\$104.02	Yes	6/9/2025
121425	Computer Check	6/30/2025	PATIENT REFUND	\$942.30	No	6/30/2025
121253	Computer Check	6/2/2025	PATIENT REFUND	\$391.76	No	6/2/2025
121262	Computer Check	6/2/2025	PATIENT REFUND	\$593.17	Yes	6/2/2025
121442	Computer Check	6/30/2025	UNITED HEALTHCARE (POB 101760)	\$385.03	No	6/30/2025
121267	Computer Check	6/2/2025	PATIENT REFUND	\$50.00	Yes	6/2/2025
121388	Computer Check	6/23/2025	UNITED HEALTHCARE (POB 101760)	\$1,083.33	No	6/23/2025
121428	Computer Check	6/30/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$81.00	No	6/30/2025
121332	Computer Check	6/16/2025	TMHP FINANCIAL DEPT	\$52.44	No	6/16/2025
121298	Computer Check	6/9/2025	PATIENT REFUND	\$25.00	No	6/9/2025
121310	Computer Check	6/16/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,044.06	No	6/16/2025
121430	Computer Check	6/30/2025	CIGNA HEALTHCARE	\$796.36	No	6/30/2025
121313	Computer Check	6/16/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$872.76	Yes	6/16/2025
121372	Computer Check	6/23/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$701.92	No	6/23/2025
121274	Computer Check	6/2/2025	WPS/TRICARE FOR LIFE	\$170.94	Yes	6/2/2025
121315	Computer Check	6/16/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,098.20	Yes	6/16/2025
121382	Computer Check	6/23/2025	KELSEY SEYBOLD	\$1,056.44	No	6/23/2025
121247	Computer Check	6/2/2025	CIGNA HEALTHSPRING	\$1,523.93	No	6/2/2025
121249	Computer Check	6/2/2025	EMPLOYERS MUTUAL, LLC	\$108.40	No	6/2/2025
<b>TOTAL</b>				<b>\$57,363.66</b>		

MCHD Surplus/Salvage  
July 2025

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter
1	G26800	9385	EZ IO DRIVER	SALVAGE	END OF LIFE	A. MATHEWS
1	12972516	20431	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A. MATHEWS
1	12420715	20519	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A. MATHEWS
1	FCH2141FC0V	N/A	CISCO 8811 Phone	SALVAGE	Broken Hook Switch - Beyond Repair	K. Moote

AGENDA ITEM # 22

Board Mtg.: 07/22/2025

Montgomery County Hospital District  
Proceeds from Sale of Vehicles  
10/01/2024 - 06/30/2025

Account Name	Shop No.	Description	Mileage	Engine Hrs	Sale Date	Sale of Surplus
Vehicles	635	2015 Dodge Ram 2500	141,309	5,095	10/22/24	20,100.00
Vehicles	10	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	386,334	18,279	04/28/25	8,000.00
Vehicles	13	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	384,390	19,831	04/28/25	8,000.00
Vehicles	16	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	379,955	19,717	05/13/25	7,500.00
Vehicles	49	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	381,181	20,427	05/13/25	7,500.00
Vehicles Total						51,100.00
Total Proceeds						51,100.00

**MINUTES OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., June 24, 2025 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

**1. Call to Order**

Meeting called to order at 4:00 p.m.

**2. Invocation**

Led by Mr. Walker

**3. Pledge of Allegiance**

Led by Mrs. Inman

**4. Roll Call**

**Present:**

Robert Hudson  
Charles Shirley  
Kelly Inman  
Chris Grice  
Jackie Williams  
Jason Walker  
Bob Bagley

**5. Public Comment**

Mr. Jim Becka made a public comment to the board.

**6. Special Recognition**

**Field Employee** – Scott Sanders

**NonField Employee** – Carlos Figueroa

**Medical Clinical Excellence Award** – Lori Fikac, In-Charge Paramedic  
Taylor McGillvray, Attendant Paramedic

**7. Monthly Reports:**

- a. **CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**
- b. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**
- c. **COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.**
- d. **Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.**
- e. **Update on Accounting and Billing departments.**

Mr. Randy Johnson, CEO presented the CEO report to the board.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

Mrs. Melissa Miller, COO presented the COO report to the board.

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report.

Mr. Brett Allen, CFO presented Accounting and Billing report.

**8. Consider and act on tentative schedule for tax rate and budget hearings. (Mr. Grice, Chairman – MCHD Board)**

Mr. Grice made a motion to consider and act on tentative tax rate and budget hearings. Mr. Bagley offered a second and motion passed unanimously.

**9. Consider and act on nominee(s) for consideration for MCAD board of directors. (Mr. Grice, Chairman - MCHD Board)**

Mr. Grice advised agenda item 9 to be pulled from the agenda.

**10. Consider and act on Station 46 and Phase II Covered Parking Agreement with LaW Construction. (Mr. Walker, Chair – PADCOM Committee)**

Mr. Justin Evans, Radio Systems Manager and Mr. Richard Martinez with Martinez Architects gave a presentation to the board.

Mr. Walker made a motion to consider and act on Station 46 and Phase II Covered Parking Agreement with LaW Construction subject to legal review. Mr. Bagley offered a second. After board discussion motion passed unanimously.

**11. Consider and act on Station 46 and Phase II Covered Parking Amendment 1 to Agreement with LaW Construction. (Mr. Walker, Chair – PADCOM Committee)**

Mr. Walker made a motion to consider and act on Station 46 and Phase II Covered Parking Amendment I to Agreement with LaW Construction subject to legal review. Mr. Bagley offered a second. After board discussion motion passed unanimously.

**12. Consider and act on the First Amendment to the Interlocal Cooperative Agreement between Montgomery County Texas and Montgomery County Hospital District. (Mrs. Inman, MCHD appointed Public Health Board Member)**

Mrs. Inman made a motion to consider and act on ratification on the First Amendment to the Interlocal Cooperative Agreement between Montgomery County Texas and Montgomery County Hospital District. Mr. Bagley offered a second. After board discussion motion passed unanimously.

**13. Consider act on purchase of seven Ram 5500 chassis purchased in budget FY26 and completed in FY27. (Mr. Hudson, Chair - EMS Committee)**

Mr. Hudson made a motion to consider act on purchase of seven Ram 5500 chassis purchased in budget FY26 in amount not to exceed per unit and shipping cost and to be completed in FY27. Mr. Shirley offered a second. After board discussion motion passed unanimously.



**14. Consider and act on purchase of budgeted Lucas 3 devices to outfit the remaining fleet. (Mr. Walker, Chair - PADCOM Committee)**

Mr. Walker made a motion to consider and act on purchase of budgeted Lucas 3 devices to outfit the remaining fleet. Mrs. Williams offered a second. After board discussion motion passed unanimously.

**15. Consider and act on purchase of Colo Lockers for Regionals to replace UCapit Machines. (Mr. Walker, Chair - PADCOM Committee)**

Mr. Walker made a motion to consider and act on purchase of Colo Lockers for Regionals to replace UCapit Machines. Mr. Bagley offered a second. After board discussion motion passed unanimously.

**16. Consider and act on purchase of 24 Door Standard Locker Assembly for Narcotic exchanges. (Mr. Walker, Chair - PADCOM Committee)**

Mr. Walker made a motion to consider and act on purchase of 24 Door Standard Locker Assembly for Narcotic exchanges. Mr. Bagley offered a second. After board discussion motion passed unanimously.

**17. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)**

Mrs. Inman made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Shirley offered a second and motion passed unanimously.

**18. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)**

Mrs. Inman made a motion to consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Shirley offered a second and motion passed unanimously.

**19. CFO report of preliminary financials for eight months ended May 31, 2025, and report updates on financial statements and investment.**

Mr. Brett Allen, CFO presented the Financial Report to the board.

**20. Consider and ratify MCAD Quarterly Invoice. (Mr. Shirley, Treasurer – MCHD Board)**

Mr. Shirley made a motion to consider and ratify MCAD Quarterly Invoice. Mrs. Williams offered a second and motion passed unanimously.

**21. Consider and act on ImageTrend Billing Bridge annual invoice. (Mr. Shirley, Treasurer – MCHD Board)**

Mr. Shirley made a motion to consider and act on ImageTrend Billing Bridge annual invoice. Mrs. Williams offered a second and motion passed unanimously.

**22. Consider and ratify the one-year contract extension for Blackbaud FE NXT Pro. (Mr. Shirley, Treasurer – MCHD Board)**

Mr. Shirley made a motion to consider and ratify the one-year contract extension for Blackbaud FE NXT Pro. Mr. Bagley offered a second and motion passed unanimously.

**23. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Treasurer – MCHD Board)**

Mr. Shirley made a motion to consider and act on ratification of District invoices. Mrs. Inman offered a second and motion passed unanimously.

**24. Consider and act on salvage and surplus. (Mr. Shirley, Treasurer – MCHD Board)**

Mr. Shirley made a motion to consider and act on salvage and surplus. Mr. Bagley offered a second and motion passed unanimously.

**25. Consider and act on Secretary's Report – Minutes from the May 27, 2025 Regular BOD meeting. (Mrs. Williams, Secretary – MCHD Board)**

Mrs. Williams made a motion to consider and act on Minutes from the May 27, 2025 Regular BOD meeting. Mr. Bagley offered a second and motion passed unanimously.

**26. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)**
- b. pursuant to section 551.074 to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; CEO succession planning. (Mr. Grice, Chairman - MCHD Board)**

The Board of Directors convened into executive session at 5:33 p.m. as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)
- b. pursuant to section 551.074 to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; CEO succession planning. (Mr. Grice, Chairman - MCHD Board)

**27. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)**

Mr. Grice reconvened the board from executive session at 5:57 p.m.

No action to be taken

**28. Adjourn.**

The board adjourned 5:57 p.m.

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Jackie Williams, Secretary

# Agenda Item # 24



We Make a Difference!

**To:** Board of Directors  
**From:** Randy Johnson, CEO  
**Date:** July 22, 2025  
**Re: Convene into Executive Session**

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Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)
- b. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding MCHD Two (2) Acres off Thompson Road @ Cell Tower - FM 830 & FM 1097 West. (Mr. Shirley, Treasurer – MCHD Board)
- c. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding property located at 10655 FM 1097 West, Willis, TX. (Mr. Walker, Chair – PADCOM Committee)
- d. In regards to section 551.074 to deliberate the appointment, employment, evaluation, reassignment, duties, discipline of a public officer or employee; concerned citizen/employee email-CEO. (Mr. Grice, Chairman - MCHD Board)

# Agenda Item # 25



We Make a Difference!

**To:** Board of Directors  
**From:** Randy Johnson, CEO  
**Date:** July 22, 2025  
**Re: Reconvene from Executive Session**

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Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)