NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date:	June 24, 2025
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Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT ADMINISTRATIVE BUILDING 1400 SOUTH LOOP 336 WEST CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

- 1. Call to Order
- 2. Invocation
- 3. Pledge of Allegiance
- 4. Roll Call
- 5. Public Comment
- 6. Special Recognition

District

- 7. Monthly Reports:
 - a. CEO Report to include executive summary, update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, and any other related district matters. Attached reports include:
 - b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
 - c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
 - d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
 - e. Update on Accounting and Billing departments.
- 8. Consider and act on tentative schedule for tax rate and budget hearings. (Mr. Grice, Chairman MCHD Board)
- 9. Consider and act on nominee(s) for consideration for MCAD board of directors. (Mr. Grice, Chairman MCHD Board)
- 10. Consider and act on Station 46 and Phase II Covered Parking Agreement with LaW Construction. (Mr. Walker, Chair PADCOM Committee)

NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT - PAGE 1

- 11. Consider and act on Station 46 and Phase II Covered Parking Amendment 1 to Agreement with LaW Construction. (Mr. Walker, Chair PADCOM Committee)
- 12. Consider and act on the First Amendment to the Interlocal Cooperative Agreement between Montgomery County Texas and Montgomery County Hospital District. (Mrs. Inman, MCHD appointed Public Health Board Member)
- 13. Consider act on purchase of seven Ram 5500 chassis purchased in budget FY26 and completed in FY27. (Mr. Hudson, Chair EMS Committee)
- 14. Consider and act on purchase of budgeted Lucas 3 devices to outfit the remaining fleet. (Mr. Walker, Chair PADCOM Committee)
- 15. Consider and act on purchase of Colo Lockers for Regionals to replace UCapit Machines. (Mr. Walker, Chair PADCOM Committee)
- 16. Consider and act on purchase of 24 Door Standard Locker Assembly for Narcotic exchanges. (Mr. Walker, Chair PADCOM Committee)
- 17. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair Indigent Care Committee)
- Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)
- 19. CFO report of preliminary financials for eight months ended May 31, 2025, and report updates on financial statements and investment.
- 20. Consider and ratify MCAD Quarterly Invoice. (Mr. Shirley, Treasurer MCHD Board)
- 21. Consider and act on ImageTrend Billing Bridge annual invoice. (Mr. Shirley, Treasurer MCHD Board)
- 22. Consider and ratify the one-year contract extension for Blackbaud FE NXT Pro. (Mr. Shirley, Treasurer MCHD Board)
- 23. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Treasurer MCHD Board)
- 24. Consider and act on salvage and surplus. (Mr. Shirley, Treasurer MCHD Board)
- 25. Consider and act on Secretary's Report Minutes from the May 27, 2025 Regular BOD meeting. (Mrs. Williams, Secretary MCHD Board)

Executive Session

- 26. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)
 - b. pursuant to section 551.074 to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; CEO succession planning. (Mr. Grice, Chairman MCHD Board)
- 27. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman MCHD Board)
- 28. Adjourn.

Jackie Williams, Secretary

NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT - PAGE 2 The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).

> NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT - PAGE 3

Agenda Item # 7a



- To: Board of Directors
- From: Randy Johnson, CEO
- Date: June 24, 2025
- Re: CEO Report

Current Significant Activities:

- Reporting on questions from the last Board Meeting: As requested, we will give an update on: Mental Health Services for MCHD staff VA transports and VA payments for EMS transports Baby Box project costs and recommendations Overtime Payroll Tax Relief EMT Training Programs
- **Planning:** EMS command staff and I met to discuss plans, concerns, opportunities, and risks to consider in the three (3) year plan to be presented in the next 60 days. We discussed staffing models, training and education, quality projects and educational opportunities, recruiting, turnover, and the new protocol tool that is ready to soon be implemented at MCHD. We discussed AI (Artificial Intelligence) usage, how and in what way to introduce it into more of our work projects. We decided to study the benefits and concerns of using AI for the next year, and then be in a position to make more informed and safe decisions concerning AI.
- Stations: We believe that for the next several years, we are adequately covering our territory with our existing station locations. In the future we plan to build or expand certain stations to house multiple trucks in growing population cluster areas. For example, we are looking for property in the Willis area to purchase in order to build a station capable of housing one 24-hour truck and two 12-hour trucks. This will allow us to meet peak daytime demand and manage nighttime demand with fewer assets. Station 46 (the fire station we bought on 2854) will also house one 24-hour unit and two 12-hour units. We are looking to expand space for a peak unit in Station 15 in Conroe, and to expand space for a peak unit in Station 43 on 105. We are planning in the future to place a 12-hour unit in station 22 in South County and place an additional 12-hour truck in the new Station 24 in the Woodlands. In the next few years, we plan to build a facility to house two 12-hour units behind station 30 in East County.
- Station 16 on Calvary Road should be completed the fourth quarter of fiscal year 2025, as should Station 24 located in the Woodlands.
- **Ambulances:** We plan to receive a total of five new ambulances and four remounted ambulances by end of September for Fiscal Year 2025. We plan to receive nine new replacement ambulances and four new expansion ambulances in fiscal year 2026.
- **Public Health:** Judge Keough confirmed that \$600,000 for the next fiscal year is in the county preliminary budget. The next Public Health District Board Meeting will be held September 11th.

- VHF: The sixteen-year contract with the Montgomery County Fire Chiefs' Association will end September 30th of 2025. After working with the Fire Chiefs, MCHD and the Fire Chiefs' Association wish to upgrade the VHF system at a cost that does not exceed the current cost for a ten year renewal. The upgrade plan and cost is ready to present to the MCHD Board as soon as the Fire Chiefs' Association work out how the twelve fire departments will split the costs among each department.
- **Purchasing:** Brett Allen and his team, along with the District managers have been working to improve and solidify the purchasing process prior to loading purchasing processes onto the new accounting software system
- Advanced Skills Lab: I attended the advanced skills lab at the Sam Houston DO School. The anatomy and hands-on practice sessions were outstanding. This lab gives our Medics the opportunity to practice and review high-risk/low-frequency skills, further improving our system's quality of care delivered to the county. We are very fortunate to have a strong partnership with the DO School.
- **NEOP:** the Executive Team and I met with the new employees consisting of 15 EMT's and ten administrative and support employees. We gave them an overview of MCHD and talked about our mission, vision and values. I was very impressed with the new hires.
- Alarm: I attended the alarm Captains' meeting and was very impressed with the focus and attention to quality and operations improvement in which each participant was focused. Middle and senior management in Alarm are driven to continuous quality improvement in Alarm.
- **Budget:** We reviewed the preliminary personnel, operations, and capital budget this last month. We will have a more formal review Wednesday, Thursday, and Friday of this week to finalize all budgets before we present them to the the Board Members in the Budget Workshop later this summer.

Plans for the next ninety Days:

- Find a suitable property for a multi-unit station in the Willis Area.
- Complete the FY2026 annual budget
- Finalize the contract with the Montgomery County Fire Chiefs' Association to upgrade the County VHF system.
- Complete the Three Year Plan
- Successfully implement the new accounting software
- Implement the recommendations presented to MCHD by the fleet consultants.

Agenda Item #7b



To: Board of Directors

From: James Campbell

Date: June 24, 2025

RE: EMS Division Report

Executive Summary

- The MCHD EMS overall Customer Service score for May 2025 was 95.38. There were 361 patient surveys
 returned between 5/1/2025 and 5/31/2025. Our overall Top Box score, which represents the percentage of the
 highest possible rating of 'Very Good,' was 86%. In addition, our rolling 12-month score of 95.24 is 1.29 points
 higher than the national database score of 93.95. Nationally, we are ranked 21st out of 248 total agencies, which
 is in the top 10%.
- In May 2025, we responded to 8,529 calls and transported 4,753 patients to the hospital. The data breaks down to 275 responses and 153 transports per day. For reference, this is 244 more transports, total, compared to May of 2024 an approximate 5% increase compared month to month.
- Last month, Mr. Bagley asked for an update on the local high school EMT programs that MCHD discontinued providing teaching support for moving forward. A detailed breakdown of that decision is attached to this report.
- We are actively researching EMS telehealth providers to help manage call volume. When MCHD was a participate
 in the Centers for Medicare & Medicaid Service (CMS) Emergency Triage, Treat, and Transport (ET3) program in
 2023 we used a telehealth platform that was unsuccessful in field operations. Current telehealth providers have
 the patients connected with emergency physicians directly from dispatch, which seems to be a more efficient use
 of time and resources. Our belief is that low acuity non emergent patients could be refereed to telehealth
 providers, which would provide patients with direct video access to physicians and keep ambulances available for
 emergency responses.
- All the departments within EMS are continuing to finalize their FY26 budgets in preparations for our June and July internal planning meetings.
- We have received 4/6 12' ambulances from Frazer. Once they complete all 6 we will start on the next batch of 11 14' trucks. We also hope to finally get our 4 remounts back from Fleet Plus this month, which will help with our fleet as we approach football season in the fall.
- Chief Campbell gave a presentation to the Walden MUD Board on June 11th. We were asked to give an overview of MCHD operations and we discussed growth in Montgomery and our plans over the next 1-3 years. In preparations for that meeting and reviewing data, we respond to the Walden peninsula on average of 2.5 times per day. It is not uncommon for our units to respond to the same area/location more than once per day. For example, we may respond to the same assisted living/nursing home more than once per day.
- Mr. Bagley requested an update on our Mental Health resources that we offer at MCHD. Below is a summary of the most actively used resources across MCHD.
 - Employee Assistance Program (EAP), Utilization Summary below
 - New Partnership with Grace & Guidance Counseling Services
 - MCHD pays for 3 sessions per employee annually
 - Critical Incident Stress Management (CISM) Team
 - Activation for critical incidents
 - Monthly 'Pulse Checks' to visit with crew
 - Fatigue management is component of Mental Health

- Downtime as the EMS system allows, crews are offered 30 minutes of downtime after 5 consecutive hours of work
- Late Shift a Computer Aided Dispatch (CAD) status that allows units to get off work on time, depending on their location and the status of the system
- Continued work to manage growth/increased call volume
- Physical Wellness is a component of Mental Health
 - Wellness reimbursement program includes \$300/employee/year and these funds are used on gym memberships and mental health.

EAP Activity Report

Montgomery County Hospital District

December 01, 2024 - December 31, 2024 on New Cases

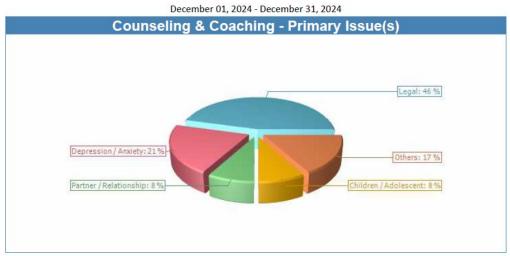
Summary of Services											
	12/2	024 - 12/202	4	1/2024 - 12/2024							
	Mbrs Served	Case/Svc	Activities	Mbrs Served	Case/Svc	Activities					
1- Counseling & Coaching	2	2	8	24	24	170					
2- Self-help Member Resources	26	-	80	151	-	483					
3- Online Trainings Completed	1	-	3	14	-	39					
4- Trauma Response, Supvsr Consult, On-Site Training	-	-	-	-	-	-					
5- Account Management	-	-	-	-	-	7					
6- Information Calls	-	-	-	1	1	1					
Total	29	2	91	190	25	700					

Serviced Utilization Rates

Current YTD Utilization YTD Utilization - Annualized

44.81% 44.81%

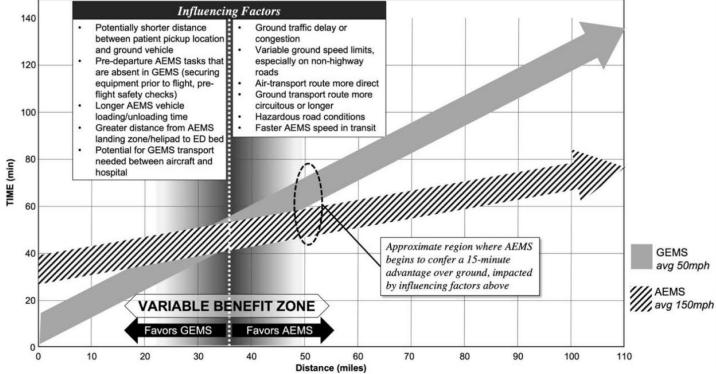
Montgomery County Hospital District



* Pie chart represents YTD information

	12/2024 - 12/2024	1/2024 - 12/2024
Children / Adolescent	0.00%	8.33%
Depression / Anxiety	0.00%	20.83%
Grief / Bereavement	0.00%	4.17%
Legal	100.00%	45.83%
Partner / Relationship	0.00%	8.33%
Personal Assistant	0.00%	4.17%
Stress	0.00%	4.17%
Workplace Stress	0.00%	4.17%
Total	100 %	100 %

Occasionally, we get questions from local providers and the community on our MCHD use of air medical (helicopters) resources. Our data from the early 2000s is difficult to quantify, however we estimated we used air medical approximately 50+ times a year. Since 2021 we have used air medical resources for our patients 6 times. The decrease in air medical transports is secondary to the fortunate hospital growth that has developed in Montgomery County. With local hospitals, we have access to 3 Level II Trauma Centers, 5 Comprehensive Stroke Centers, and 5 Cath Labs. These hospitals in Montgomery County can take care of the most emergent of time sensitive emergencies, keeping our patients in our community. Last month, Dr. Patrick attended a Governor's Emergency & Trauma Advisory Council (GETAC) meeting as part of the Medical Directors Committee, where they shared the below graph of use of air medical vs ground transport. The graphic depicts time and distance away from the destination, and with our local hospitals most of our transports are within 35 miles and 30 minutes.



Assistant Chief Seek's Report

- NEOP began on June 11th for 15 EMTs. Over the next weeks, they will progress through the stages of NEOP to prepare for their roles as Attendant EMTs. This group has shown strong engagement, asking thoughtful questions related to EMS operations and clinical practice. They also appear to have more EMS experience than previous EMT NEOP classes. Most are expected to be released by late July.
- 15 paramedics have joined the EMS team. These individuals were carefully selected as we continue refining our hiring process to bring in medics who align with our values and culture. They are scheduled to begin NEOP on July 16th. The next paramedic hiring process will open August 1st, as we continue to grow in preparation for expanded service in 2026.
- The 9 EMTs who began paramedic school in June 2024 are now completing their paramedic internships, qualifying them to attempt the EMT-Paramedic National Registry Exam. Once internships are completed, they will be placed into Attendant Paramedic vacancies while they schedule and complete testing.
- 10 EMT's began Paramedic training through our partnership with LSC Montgomery in early June. This group is
 intelligent and driven so we expect good things as they progress through the program. Throughout paramedic
 training Amy, the EMT Cohort Supervisor, work closely with LSC Montgomery staff to identify any struggling
 student and support them early to position them best for succuss.
- Amy, our EMT Cohort Supervisor, is preparing EMTs to work on BLS units. EMTs will attend a BLS Bootcamp on July 1st and 2nd prior to release. This effort will help stabilize our EMT workforce to consistently staff 3 BLS units and prepare us for future BLS expansion.

- I have conducted several 120-day interviews with staff hired in January, including both EMTs and paramedics. The purpose of these meetings is to ensure we are being supportive and inclusive, while also giving staff the opportunity to provide honest feedback about their experience at MCHD. It also gives me a chance to learn more about their ambitions, which I truly enjoy. Current themes from the interviews are that MCHD is seen as top-tier, well-structured, welcoming, and has an exceptional onboarding process. One area they suggested for improvement was reducing the time it takes to get hired at MCHD.
- Full-time Staffing Update (current number), (change in last 30 days) Note: Does not include NEOP staff
 - Cohort EMT: (19) (-3)
 - EMT: (15) (-3)
 - Attendant Paramedic: (101) (-7) (please note +5 in IC)
 - In-Charge Paramedic: (101) (+5)
 - Captain: (16) (0)
 - District Chief: (16) (0)
 - Total Full-Time Staff: (278) (-6)
- Percent of positions filled by role (excluding Float Staff personnel):
 - In-Charge/Captain: 116/116 (100%)
 - Attendant Paramedic: 101/116 (87%)
 - Attendant EMT: 15/12 (125%)
 - o Cohort EMT: 19/30 (63%)
 - District Chief: 16/16 (100%)
- EMS Performance Metrics:
 - May was a busy month for EMS with an increase of 404 transports year-over-year a 6% gain. Incidents rose by 244 or 5%.
 - EMS staffed 35 units per day during peak demand with low-coverage periods (8 or fewer paramedic units) occurring only 2.35% of the time, averaging 34 minutes per day.
 Average Unit Hour Utilization (UHU) was 44.8%, or 10 hours and 45 minutes per 24-hour shift, down from 48.2% the previous year. At MCHD we count UHU as anytime the unit is assigned to a response, stand-by event, shop exchange, posting for system coverage, etc.
 - Response time compliance was 86% with and without lights and sirens. We continue to explore ways to improve system performance and response times.
- In May, we collaborated with the EMS Deployment Workgroup to reduce unnecessary posting assignments in a deliberate effort to minimize employee fatigue during shifts while maintaining appropriate EMS coverage. While we've made meaningful progress since revising the overnight posting plan, we continue to explore further efficiencies. Ongoing monitoring and adjustments will be made as needed.
- In May, EMS Leadership visited the San Antonio Fire Department's call center. The visit provided valuable insight
 into their use of Rite Site, a telehealth provider, and Good Sam, a technology platform that enables video
 communication between call-takers and callers via cell phone. Observing their integration of technology into
 EMS dispatch highlighted several opportunities to improve both clinical outcomes and operational efficiency.
 This experience was especially timely as we prepare to integrate an EMS Resource Navigator into ALARM, aimed
 at optimizing response assignments, enhancing decision support, and providing additional clinical oversight for
 BLS responses.
- Congratulations to Jared Simpson, Drew Valdez, Kim Luark, Ashley Dillard, Caleb Dubois, Justin Vincent, Claire Xie, and Annalane Jabloski on their promotion to In-Charge Paramedic. This achievement represents a significant milestone in a career at MCHD and reflects their commitment to leadership and clinical excellence. Year-to-date, we have promoted 13 individuals to the In-Charge Paramedic role, compared to 8 during the same period last year—demonstrating continued investment in the development of our team. Special thanks to Elvia and Amy for coordinating the In-Charge Academy held in March, along with the EMS Captains who supported instruction and mentorship throughout the process. Their combined efforts played a key role in preparing these individuals for success in their new roles.
- For the remainder of June and July, our priorities include onboarding newly hired personnel, advancing EMT development to support BLS unit staffing, and ensuring appropriate mentorship and resources are in place for employees entering paramedic training. We will also initiate preparations for the August paramedic hiring session, onboard the EMS Resource Navigator to enhance operational efficiency, and finalize the strategic plan

for the 2026 Deputy Chief role, including internal communication and alignment. Additionally, we will complete analysis of June Stay Interview data to identify actionable trends, begin collaboration with Human Resources on the 2025 Field Staff Evaluation framework, and continue to monitor system performance metrics to guide resource deployment and operational decisions.

ALARM and Emergency Preparedness

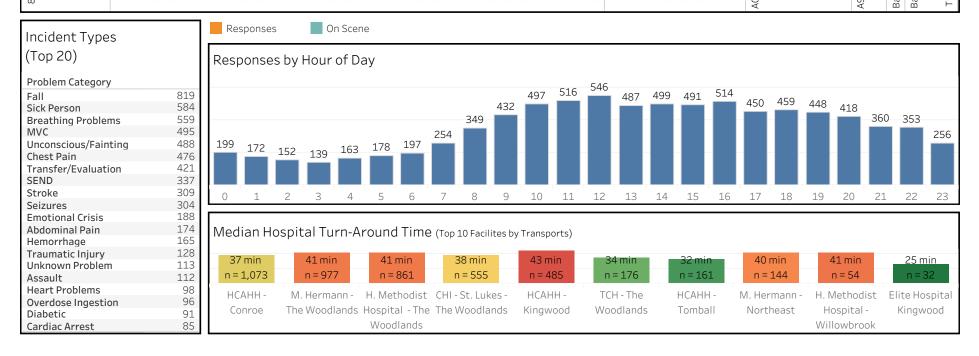
- All 7 of our NEOPS passed Emergency Medical Dispatch (EMD) and Emergency Fire Dispatch (EFD) training.
- The previous NEOP class has 2 that are now Ghosting (operating on their own with someone overlooking their performance) and the remaining 5 are scheduled to start this of training on 6/26
- July 4th Special event planning is in full swing. 3 Large events MCHD will be providing medical coverage for
 - Walden on Lake Conroe 3,000+
 - East County 18,000+
 - The Woodlands 15,000+



Dispatched Incident Review

May 1, 2025 to May 31, 2025

Dispatched			On S	Scen	е								Т	rans	spoi	rts									Re	spor	ıse	Tim	es					
Incidents	(6,732	Incid	ents							6,3	330	In	ncide	nts								4,68	39	Prio	ority 1	1 F	Priorit	:y 2	Prio	rity 3	0	vera	all
Responses	Ę	8,529	Resp	onses	6						6,9	907	Т	ransp	orts	5							4,75	53	80	.75%	{	85.99	9%	84.0	00%	84	4.81	%
Field Chiefs						MI	CU														Pe	eak				ALS	Amt	oulanc	e	BLS	A Ev		Othe	er
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Hospital Patient Transports

05/01/25 - 5/31/2025

Total Transports to All Facilities

4,786

	Sepsis	STEMI	Stroke	Trauma	Grand Total
H. Methodist - The Woodlands	23	4	28		54
HCAHH - Conroe	7	7	26	9	48
M.Hermann - The Woodlands	8	7	22	10	47
CHI - St. Lukes - The Woodlands	6	2	15		23
HCAHH - Kingwood	2	2	6	7	17
M.Hermann - Northeast	3	1	2		6
H.Methodist Hospital - Willowbrook	2		3		5
HCAHH - Tomball	2	1	1		4
M. Hermann – Cypress	1	1			2
TCH - The Woodlands				1	1
M.Hermann - TMC				1	1
HCAHH - Northwest	1				1
Grand Total	55	25	103	28	209

Patients Per Facility

Main Facilities (Count)

Avg. Turnaround Time Main Facilities (Minutes)

M.Hermann - Memorial City	84.50	HCAHH - Conroe	1,086
HCAHH - North Cypress	72.00	M.Hermann - The Woodlands	992
Lyndon B Johnson General	66.50	H. Methodist - The Woodlands	865
M.Hermann - TMC	55.14	CHI - St. Lukes - The Woodlands	555
M.Hermann - Greater Heights	50.00	HCAHH - Kingwood	494
M. Hermann - Children's TMC	48.00	TCH - The Woodlands	177
HCAHH - Kingwood	46.49	HCAHH - Tomball	163
M.Hermann - Northeast	44.96	M.Hermann - Northeast	144
H. Methodist - The Woodlands	43.88	H.Methodist Hospital - Willowbrook	54
CHI - St. Luke's - TMC	43.57	CHI - St. Luke's Vintage	22
CHI - St. Luke's Vintage	43.36	M. Hermann – Cypress	17
M.Hermann - The Woodlands	42.85	MD Anderson Cancer Center - TMC	15
CHI - St. Lukes - The Woodlands	42.20	M.Hermann - TMC	14
H.Methodist Hospital - Willowbrook	42.13	CHI - St. Luke's - TMC	7
ТСН - ТМС	41.29	Michael E. DeBakey VA Medical Center	7
HCAHH - Conroe	39.37	ТСН - ТМС	7
MD Anderson Cancer Center - TMC	39.27	H. Methodist Hospital - TMC	5
Michael E. DeBakey VA Medical Center	36.71	HCAHH - Northwest	3
HCAHH - Tomball	36.02	Lyndon B Johnson General	2
TCH - The Woodlands	34.81	M. Hermann - Children's TMC	2
M. Hermann – Cypress	33.59	M.Hermann - Memorial City	2
HCAHH - Northwest	33.00	Baylor Scott & White College Station	1
H. Methodist Hospital - TMC	32.80	Ben Taub General	1
Ben Taub General	29.00	HCAHH - North Cypress	1
Baylor Scott & White College Station	22.00	M.Hermann - Greater Heights	1

For more information, visit https://hosp.mchd-tx.org/

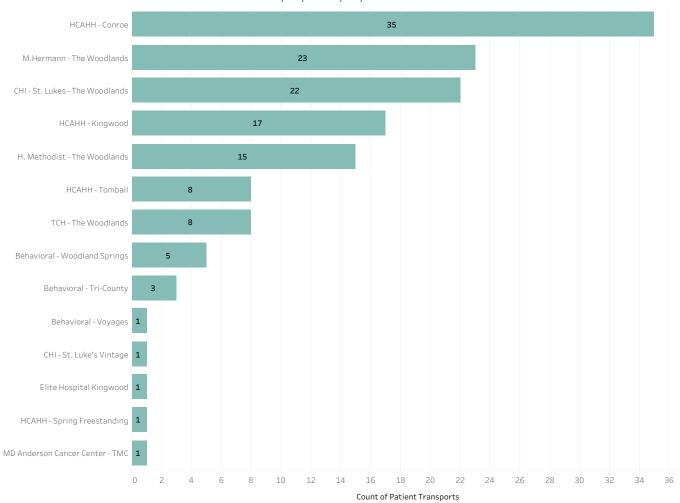
Avg. Turnaround Time Support Facilities (Minutes)

Patients Per Facility Support Facilities (Count)

Behavioral - Voyages	67.00	Elite Hospital Kingwood	33
CHI - St. Joseph - Bryan	32.00	H. Methodist ECC - Magnolia	19
M. Hermann CCC – Kingwood	31.17	HCAHH - Spring Freestanding	18
H. Methodist ECC – The Woodlands	29.43	H. Methodist ECC – The Woodlands	14
H. Methodist Hospital - Cypress	26.71	M.Hermann - Woodlands West	13
Elite Hospital Kingwood	26.61	HCAHH - Cleveland ER	12
CHI - St. Luke's - Springwoods Village	25.33	CHI - St. Luke's - Lakeside	7
CHI - St. Joseph - Grimes	25.00	H. Methodist Hospital - Cypress	7
M.Hermann - Woodlands West	24.92	M. Hermann CCC – Kingwood	6
H. Methodist ECC - Magnolia	24.37	America's ER Magnolia	5
CHI - St. Luke's - Lakeside	23.14	Behavioral - Woodland Springs	5
HCAHH - Spring Freestanding	22.72	Behavioral - Tri-County	3
HCAHH - Cleveland ER	20.75	CHI - St. Luke's - Springwoods Village	3
America's ER Magnolia	16.20	CHI - St. Joseph - Grimes	2
Behavioral - Woodland Springs	15.40	Behavioral - Voyages	1
Behavioral - Tri-County	12.33	CHI - St. Joseph - Bryan	1

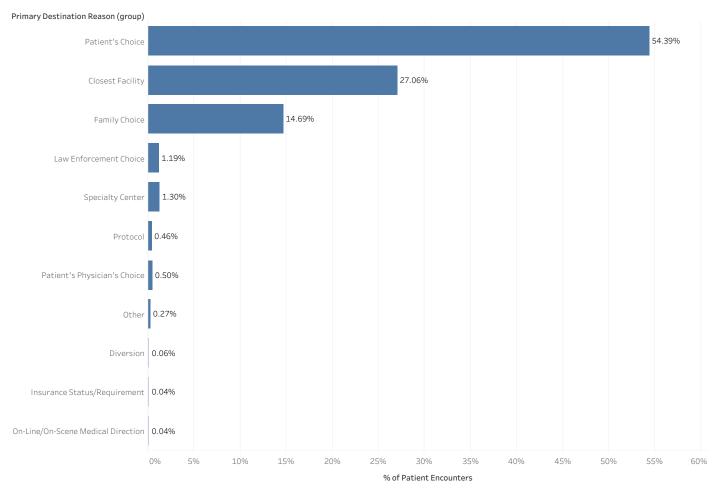
For more information, visit https://hosp.mchd-tx.org/

Psychiatric / Behavioral Patients per Facility 05/01/25 - 5/31/2025



Primary Reason for Destination Choice

05/01/25 - 5/31/2025



MONTGOMERY COUNTY HOSPITAL DISTRICT



MONTGOMERY COUNTY HOSPITAL DISTRICT Department of Clinical Services

MEMORANDUM FROM: Nick Smith, Division Chief – Clinical SUBJECT: Elimination of Adjunct Teaching Staff – Rationale and Summary DATE: 5/31/2025

As part of a strategic review of departmental priorities and resource allocation, the Department of Clinical Services has eliminated the use of adjunct teaching staff. This decision aligns with MCHD's ongoing focus on internal educational development, operational efficiency, and strategic growth. Below is a summary of the roles previously filled by adjuncts and the rationale for their removal.

What Did the Adjuncts Do?

1. High School EMT Adjunct Instructors

• Taught EMT didactic content and psychomotor skills to high school students participating in ISD-sponsored EMT programs.

2. Card Course Instructors (CPR, Advanced Cardiac Life Support, Pediatric Advanced Life Support, etc.)

• Taught certification courses to MCHD employees as part of required continuing education and credential maintenance.

High School EMT Classes

While the objective of introducing high school students to EMS is commendable, it does not fall within the core mission of MCHD's Department of Clinical Services. MCHD already offers EMT classes at headquarters for adult learners, which better support our operational goals and staffing needs. Additionally, the High School EMT programs will continue to operate without a noticeable difference to the student. The significant differences are administrative coordination to be handled by a private education business.

Key points:

• Program Coordination Transitioned: The instructional and administrative coordination of the high school EMT programs has been transitioned to a private company that:

- Provides certified instructors
- Supplies a program medical director
- Manages scheduling and logistics for student ride-outs





• Continuing Clinical Opportunities: High school EMT students will still perform clinicals with MCHD crews. This change does not impact their ability to participate in the program—only the coordination of instruction and logistics has shifted.

• Low Certification Pass Rates: The most recent cohort of high school students had a National Registry pass rate under 50%, which is well below state and national averages and further limits the pipeline value to MCHD.

Card Course Instruction

Adjunct instructors who taught card classes have had minimal teaching activity in recent years. Furthermore, they do not currently work in active 911 systems—limiting their relevance, familiarity with MCHD-specific protocols, and ability to incorporate real-world scenarios into instruction.

Key points:

• Outdated Knowledge Base: Without active 911 experience or current MCHD field exposure, their instruction does not reflect the real-time, protocol-specific needs of our personnel.

• Inefficient Use of Resources: The administrative effort to maintain their employment status exceeds the limited instructional hours they provide.

Building Internal Instructor Capacity

MCHD actively supports and encourages full-time employees to become and remain certified as instructors for courses such as Advanced Cardiac Life Support, Pediatric Advanced Life Support, Pre-Hospital Trauma Life Support, Advanced Medical Life Support, and Tactical Emergency Casualty Care. Eliminating adjunct teaching roles creates more opportunities for our internal staff to:

- Maintain their instructor certifications
- Gain instructional experience

• Provide clinically relevant education that aligns with MCHD's current standards and field expectations

This change strengthens the internal instructor core and promotes continued professional development within our workforce.





Summary

The removal of adjunct teaching roles allows MCHD to realign resources with internal priorities, eliminate inefficiencies, and reinforce internal education capacity. This shift supports both the short-term needs and long-term sustainability of the Department of Clinical Services as we continue to grow and advance the clinical readiness of our organization.



Fleet Summary 2024-2025

Mileage	Ambulance	Supervision	CommandStaff	Support	MonthlyTotal	WeeklyTotal
May 2025	150,927	14,578	2,761	15,919	184,185	46,046
April 2025	142,574	14,302	3,525	15,314	175,715	43,929
March 2025	184,976	18,665	2,297	21,002	226,940	56,735
February 2025	141,058	14,176	2,226	16,468	173,928	43,482
January 2025	140,519	12,318	1,924	15,632	170,393	42,598
December 2024	185,591	17,133	1,974	16,894	221,592	55,398
November 2024	142,033	14,102	2,861	14,757	173,753	43,438
October 2024	146,944	13,217	2,755	17,040	179,956	44,989
September 2024	187,156	16,059	4,738	21,066	229,019	57,255
August 2024	148,293	14,069	3,504	16,088	181,954	45,489
July 2024	200,843	17,015	2,563	22,478	242,899	60,725
June 2024	152,378	15,172	3,158	16,824	187,532	46,883
Total	1,923,292	180,806	34,286	209,482	2,347,866	
Average	160,274	15,067	2,857	17,457	195,656	48,914
Annualized Amount	- -				2,347,866	

Accidents	МСНІ	D-Fault	MCHD Nor	n-Fault	GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
May 2025	5				5
April 2025	13		4		17
March 2025	3				3
February 2025	4				4
January 2025	3		2		5
December 2024	3		3		6
November 2024	2		3		5
October 2024	3		1		4
September 2024	8		1		9
August 2024	3		3		6
July 2024	8		3	1	12
June 2024	5		1		6
Total	60		21		82
Per 100,000 Miles	2.56	-	0.89	-	3.49

Service		
Interuptions	Count	Per 100K mlles
May 2025	6	3.26
April 2025	7	3.98
March 2025	5	2.20
February 2025	6	3.45
January 2025	4	2.35
December 2024	6	2.71
November 2024	7	4.03
October 2024	8	4.45
September 2024	7	3.06
August 2024	6	3.30
July 2024	8	3.29
June 2024	8	4.27
Total	78	3.32

Agenda Item # 7c



To: Board of Directors

From: Melissa Miller, COO

Date: June 24, 2025

Re: COO Report

During the May Board meeting, we were asked about placing a Safe Baby Box at the MCHD Administration Building. WFD Chief Buck happily shared the costs of their Safe Haven Baby Box \$15,000, installation \$7,000 (installed in an existing window) and approximately \$500 per year for maintenance and alarm monitoring.

FACILITIES:

- Station 16 11111 Calvary Road: MCHD shared station at ESD 1 Station 96 updated schedule for occupancy has been pushed back to September 2025. MCHD Medic 16 will have a drive through bay, an EMS storage room and quarters consisting of a day room, work desk area, kitchenette, 3 dorm rooms, 2 baths.
- Station 13 We are actively searching for property to build a multi-bay station in the Willis area.
- Station 24 is a part of WFD Station 5 -8005 McBeth Way, The Woodlands. This station will replace the original WFD Station 5 and is scheduled for completion by calendar year end.
- Station 46 (NEW) 13984 FM 2854: A recommendation was made at the August board meeting to select an architect based on qualifications to enter into contract negotiations. Negotiations for the contract were made and the proposed contract was approved the September BOD meeting. The architect assigned Engineers to the project and they have been on site performing evaluations. We met with the architects and engineers to review construction documents. The deadline for the proposals was extended to April 15th 2025. Proposals were reviewed and Phase I of scoring was completed followed by Phase II of scoring which is GC Interviews was conducted on May 22nd 2025. At the May 2025 Board Meeting the results of the RFP were discussed and the recommendation to begin scope negotiations with LaW Construction was approved. The agreement and amendment 1 of the agreement will be brought to the June 2025 Board Meeting.
- The Covered Ambulance Parking structure (Phase I) has been completed. The Request for Qualifications (RFQ) for Architectural Services that was recommended at the August board meeting includes Phase II of this project. The architect assigned Engineers to the project and they have been on site performing evaluations. From this information, they are developing an accurate electrical one-line drawing for use by the electricians. The deadline for the proposals was extended to April 15th 2025. Proposals were reviewed and Phase I of scoring was completed followed by Phase II of scoring which is GC Interviews was conducted on May 22nd 2025. At the May 2025 Board Meeting the results of the RFP were discussed and the recommendation to begin scope negotiations with LaW Construction was approved. The agreement and amendment one to the agreement will be brought to the June 2025 Board Meeting.
- Now that the Chiller #2 replacement and BAS Replacement projects have been completed, the team is shifting their focus on finalizing a proposal to start the Boiler Replacement project budgeted for FY25, this proposal is planned to be presented at the July Board Meeting.
- The facility team is currently developing a process to track the amp draw, power consumption, and power quality of each medical unit/ambulance during fleet maintenance. This will help establish a baseline for power quality and load for each unit.

- The Budgeted MDF Phase II Power Project has kicked off, a PO has been issued and work is scheduled at this time to begin in July 2025. The MDF (Main Distribution Frame) located in the admin building houses all the critical servers and core network equipment for MCHD.
- The Administration 1st floor office remodel is scheduled to begin on 6/23/2025, this project includes relocating 4 office doors and adding a wall and door to create an additional office space.

RADIO:

- Recently, the Radio Department met with Cy-Fair, ESD 11, and the City of Cleveland to review system updates and improvements each agency is making. These meetings focused on exploring ways to enhance interoperability and radio programming consistency across jurisdictions.
- VHF Project: The latest draft of the Mont. County Fire Chief Association (MCFCA) and MCHD Interlocal Agreement (ILA) for the VHF Simulcast System has been approved by MCHD Legal Counsel and was distributed to each ESD at the MCFCA meeting on April 24th 2025. Each ESD will review the ILA and once the MCFCA and ESDs approve the ILA will be brought to the MCHD Board of Directors to review. The steps following will be execution of the ILA by both parties and the purchase of the VHF Equipment will be brought to the MCHD Board of Directors to vote for approval. At this time, the MCFCA is working on the internal agreement outlining MCFCA members financial responsibility to MCFCA for the VHF ILA payments to MCHD prior to executing the ILA.
- MCECD 911 has approved and funded a feasibility assessment for a computer-aided dispatch (CAD)-to-CAD solution that will integrate all PSAPs in Montgomery County. Justin Evans will lead the coordination among all public safety agencies to evaluate the feasibility of this project and determine its potential benefits to the citizens we serve. This system will be standards-based, incorporating the National Emergency Number Association's (NENA) i3 standards, with a specific focus on the Emergency Incident Data Object (EIDO) specification for the effective formatting and exchange of incident data. Justin Evans will lead the coordination among all public safety agencies to evaluate the feasibility of this project and determine its potential benefits to the citizens we serve.
- Radio Department personnel have also performed multiple inspections and testing of BDA (Bi-Directional Amplifier) and DAS (Distributed Antenna System) installations throughout the county. These tests ensure that all systems are properly installed and functioning in accordance with code requirements and FCC compliance standards. We now have over 100 operational BDA/DAS systems across Montgomery County, helping ensure reliable emergency communication within large structures and critical facilities.
- Radio Department staff conducted an on-site inspection of Shop 21 at Frazier.

INFORMATION TECHNOLOGY, COMPUTER AIDED DISPATCH (CAD) and LASERFICHE:

- CAD Team completed adding over 2200 new ProQA fire determinant codes into the computer aided dispatch system (CAD) in preparation for upgrade in this fire call taking software.
- IT started the US Digital station alerting system firewall project with the Radio department. The first successful installation was completed at North Montgomery County Fire Department Station 94. This budgeted project to replace the firewalls with next generations firewalls for improved cybersecurity.
- To comply with House Bill 3834 (State Government Code 2054.5191), IT has verified that that all employees has completed mandatory annual cybersecurity training and submitted our completion to the Texas Department of Information Resources (TX DIR).
- While completing security updates on our Laserfiche servers, we discovered an issue with .NET on the SQL server. This does not present a security risk, but it does prevent us from utilizing one of the new Laserfiche components (Admin Hub) for server monitoring and may cause other impacts down the road. We are not recommending any action at this time, but want to make the board aware of this issue as we prepare to discuss the Laserfiche servers as part of budget discussions for next year.

• The Laserfiche team is working with Records to continue identifying old/duplicate records and cleaning out the legacy repository (electronic "filing cabinet"). As we move records to the new repositories, we are also working with stakeholders to ensure that the records are searchable, have accurate metadata, and determine any reporting needs or opportunities for improved efficiencies.

Public Health District:

- June 5- Amanda Carter, County Budget Officer, Judge Keough and Jason Millsaps confirmed the \$600,000/year paid at \$50,000/month is in the counties preliminary budget.
- June Meghna Bhatt and Melissa Miller have been working with the MCPHD DSHS Grant Contract Managers for the past year to develop a transition plan to change the Applicant Agency (Grantee) from MCPHD to MCHD. In late May we received the following updates:
 - DSHS is in receipt of the documents provided. We will work internally to review and will provide additional guidance once we have determined next steps or if additional questions arise. Please note that the contracts will continue with their normal terms, i.e., July/September 2025 effective dates, until official documentation and contract modifications occur and are executed. From: PHEP and CRI Contract Manager
 - I have talked with other contract managers that manage other programs, and we have discussed starting the process in July to get everything ready for October 1st. We have a team meeting tomorrow and I have it on the agenda to talk with our supervisors about the process of getting everything ready. I will reach out with more information after that meeting. From: RLSS-LPHS Contract Manager
 - DSHS Contract Management Section is aware of Montgomery County's transition to a hospital district and new TIN that will take place in this coming October. Once all renewals prior to October are in place, CMS' contract managers will begin drafting a new contract with a new contract number to replace the current contracts. From: IDCU Contract Manager

We have yet to receive a written response from the PHIG Contract Manager.

- May Meghna Bhatt, Epidemiology Division Manager and I continue to push our grant contract managers for answers related to move the MCPHD grants into MCHD prior to October 1. The next MCPHD Board meeting will be held Thursday, June 12 at 3:30 pm.
- April Grant budgets are in the approval process; we were informed that the "Legal Name of Applicant Agency for the PHEP and CRI grants cannot change as of the renewal date of July 1, 2025. We are pending follow-up information to ensure they will be changed to MCHD by October 1, 2025. In late March, the clinic welcomed the new Clinic Manager, Jonathan Hopkins, RN and Mariah Masha, TB Medical Assistant.
- March Grant budgets are being submitted with the "Legal Name of Applicant Agency" changing from MCPHD to MCHD. The Amended and Restated Montgomery County Public Health District Cooperative Agreement and Interlocal Cooperative Agreement between Montgomery County, Texas and MCHD for the Provision of Essential Health Services have been submitted with the renewals to each Contract Manager.
- January and February The Preparedness staff has an extensively planned Point of Dispensing (POD site) Public Health Drill on February 22. This drill provides deliverables required by the Cities Readiness Initiative and Public Health Emergency Preparedness Grants. DSHS representatives, MC Office of Homeland Security and Emergency Management, SHSU Nursing School, and Salvation Army are among those participating in the drill.

Agenda Item # 7d



To: Board of DirectorsFrom: Ade Moronkeji, HCAP ManagerDate: June 24, 2025

Re: HCAP Report

Eligibility Criteria

To qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- <u>Residence</u>: Must live in Montgomery County prior to completing an application
- <u>Citizenship:</u> Must be a U.S. citizen or a legal permanent resident
 - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years
- Income: May not exceed the minimum established Federal Poverty Income Level (FPIL) of 150%
 This information is updated yearly when the State releases the CIHCP income guidelines.
 - Details per income for each household size can be found on the MCHD website as well as in the HCAP handbooks
- Resources: May not exceed \$2,000 per month or \$3,000 for individuals who are aged or disabled
- <u>Medical Need</u>: There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
 - This criterion is not a state requirement but the District's prerogative.

Program Updates

- Specific members of the team attended a live training webinar hosted by Indigent Healthcare Solutions (IHS) on May 20th. The session was an opportunity for staff to obtain eligibility updates, understand best practices for case and claim processing, as well as acquire skills for navigating the I.H.S. software.
- The team continues to work closely with the Community Paramedics (CP) to establish HCAP presence within the community. We have identified two new outreach opportunities that may

enable us to reach more people in critical parts of the county. We will report on the details once we are able to implement a successful outreach event.

 The eligibility team made visits to Salvation Army, Under Over and Conroe House of Prayer on May 7th, and 21st. They assisted eight individuals with the HCAP application and three were approved for coverage.

Eligibility Updates

Applications

The total number of applications received in May was 164, bringing the fiscal year total to 1,322;
 a 4% decrease from FY24 numbers. 19% of the applications received were from local hospitals
 specifically, HCA Conroe, with 31 submitted applications, and one application each from HCA
 Kingwood and Tomball. Figure 1 depicts a monthly comparison between FY24 and FY25
 application numbers.



Figure 1 – Monthly Application Volume FY24 V. FY25

 72 of the applications received were submitted through Laserfiche and this number mirrors volume from the previous month. Laserfiche is an online application tool designed to facilitate easier accessibility to HCAP information. The corresponding graph is a comparison between the volumes of applications received in FY24 versus FY25.

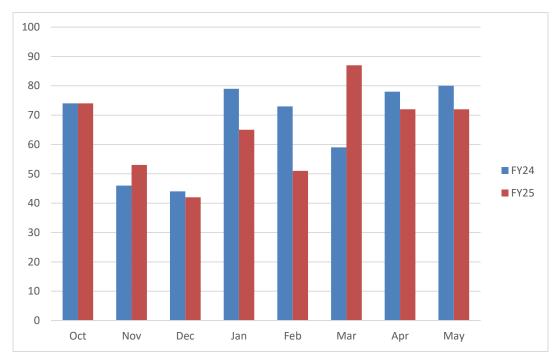


Figure 2 – Monthly Online Application Volume FY24 V. FY25

Enrollment

- We closed out the month of May with 299 active clients, which represents a 2% drop from April volume and our lowest number recorded since the beginning of the fiscal year. This decline may be a result of seasonal factors, competing priorities, and an increase in the number of incomplete applications. The team reviews enrollment numbers weekly and attempts to implement appropriate measures to minimize rate of decrease. We will continue active monitoring of HCAP numbers and respond appropriately within the purview of the program's responsibilities.
- Utilization of medical services for May was at 52%, a lower percentage than utilization for FY24 which was at 70%. Factors affecting utilization may include lack of availability of health care resources, and transportation limitations. Tracking medical utilization allows for critical adjustments and informs decisions to appropriately deploy resources for best client outcomes.
- Figure 3 compares FY24 and FY25 enrollment numbers while figure 4 compares the number of clients enrolled in the three HCAP program classification for FY24 and FY25. MCICP clients who represent the lower income bracket of 0-21% of the FPIL are the largest group on the program.

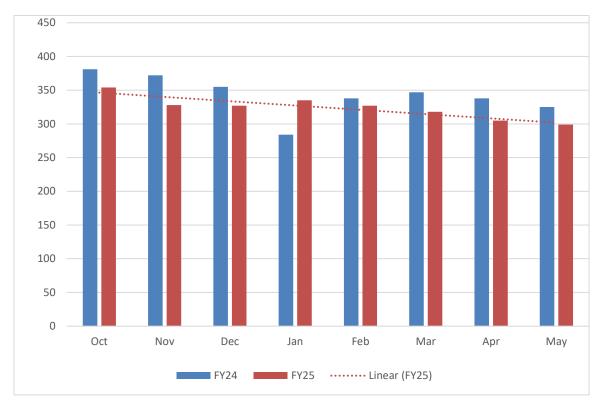
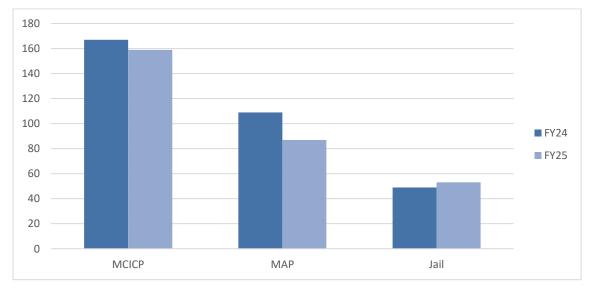


Figure 3 - Active Clients FY24 V. FY25





New Clients

50 new clients were added to the program in May. The graph below depicts the current trend by showing the number of new clients added to the program monthly.

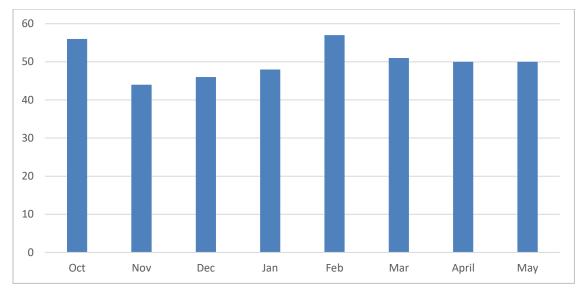
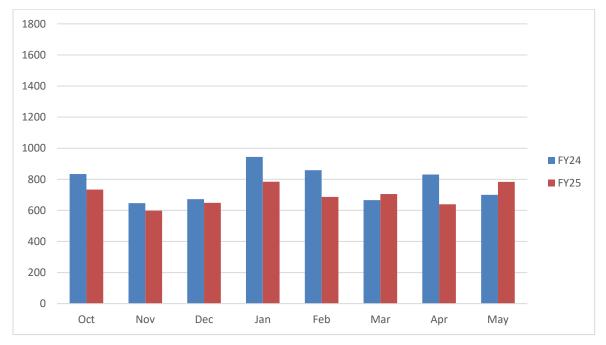


Figure 5 – Monthly New Clients

Bill Pay Updates

Claims Administration

 The team received 783 medical claims in May, which is a significant increase of 23% from the volume of claims received in April. Figure 6 shows a monthly comparison between the volumes of medical claims received FY24 over FY25.





Total number of claims denied in May was 158; 25% of all claims processed by the bill pay team.
 The main denial reasons are depicted in Figure 7. This information guides relevant conversations with providers.

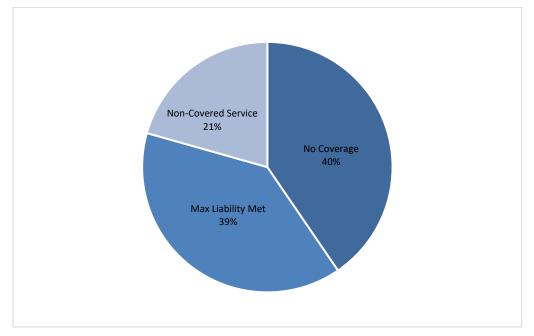


Figure 7 – Main Reasons for Denied Claims

Provider Utilization

- Figure 8 represents the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients utilize for their health care needs, while figure 9 shows the amount spent on each of the most utilized provider types/group.
 - UC hospital inpatient and outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals
 - Inpatient/outpatient hospital with the IHC designation refers to CHI St. Luke's The Woodlands and other non-HCA local hospitals
- UC hospital inpatient and outpatient services constitute our highest expenditures for claims processed in May.

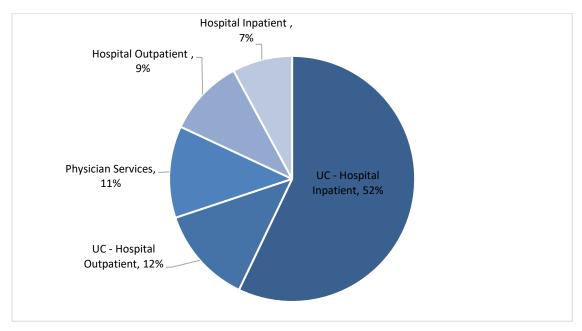


Figure 8 - Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients in May

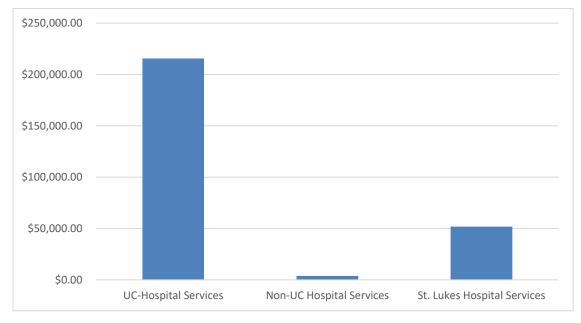


Figure 9 – Reimbursement Amount for Top Providers

Case Management Updates

Education

This is a tool the case managers use to address chronic disease management. The goal is to encourage the adoption and maintenance of healthy behaviors needed for health stabilization. Our team emphasize care plans implemented by primary care providers, and conduct well checks with clients to foster compliance. Well checks are critical as they alert our staff to cases needing immediate medical attention. Below is a comparison graph of education efforts for the reporting month and the previous month.

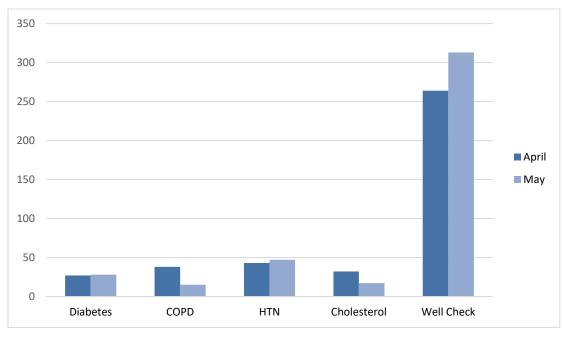


Figure 10 - Client Education

Top Five Diagnoses

The diagnoses below were extracted from claims processed in May. The following graphs provide a visual of the average cost of each claim for the top 5 diagnoses, and the corresponding reimbursement amount for services provided.

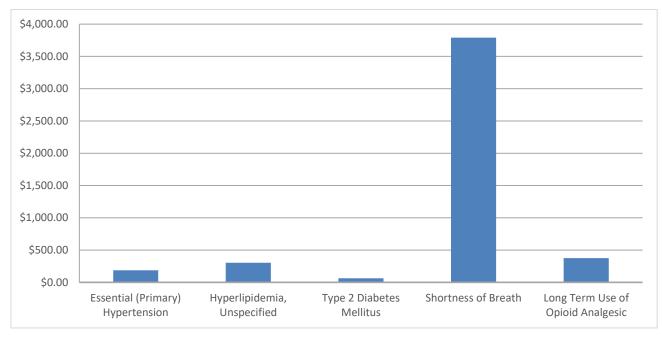


Figure 11 – Average Cost per Claim for Top 5 Diagnoses

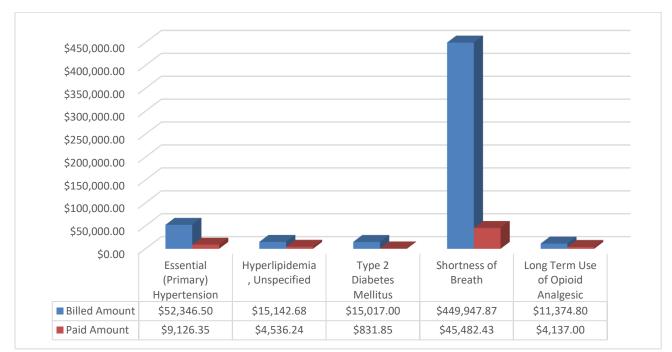


Figure 12 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability

Figure 13 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year, and figure 14 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. Seven clients have reached the maximum liability for the fiscal year.

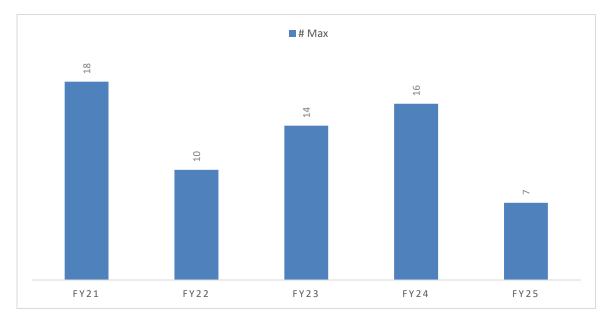


Figure 13 – Maximum Liability Exhausted FY21-25

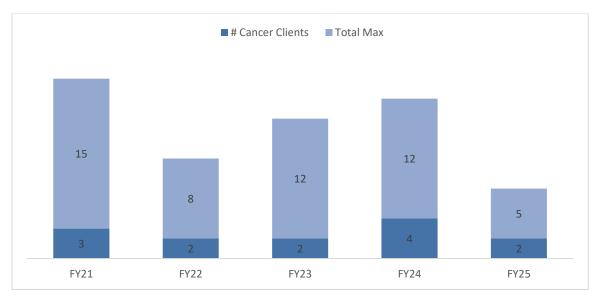


Figure 14 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

Prescription Benefit Updates:

Month	Applying Clients	Total Applications	Monthly Savings=
			(ACQ + Dispensing Fee + 2%)
May-25	9	10	\$26,888.55
Apr-25	11	20	\$10,098.03
Mar-25	19	23	\$47,865.70
Feb-25	9	10	\$28,729.73
Jan-25	12	20	\$17,304.34
Dec-24	7	8	\$9,882.53
Nov-24	6	6	\$10,852.05
Oct-24	11	12	\$29,082.96
Sep-24	12	12	\$39,259.82
Aug-24	7	9	\$3,464.00
Jul-24	12	12	\$34,047.20
Jun-24	19	24	\$65,526.13
May-24	13	13	\$26,834.11

Tabl	е	1
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*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine

535 claims were filled in May which is a 4% increase from the filled volume in April. 527 of the claims filled were generic and eight brand. This high percentage of generic claims helps produce a lower cost for clients as well as MCHD. The HCAP Pharmacy Representatives triage prescriptions daily to obtain this outcome. Figure 15 indicates the total number of RX's dispensed in a month and Figure 16 is MCHD's monthly cost for all RX's.

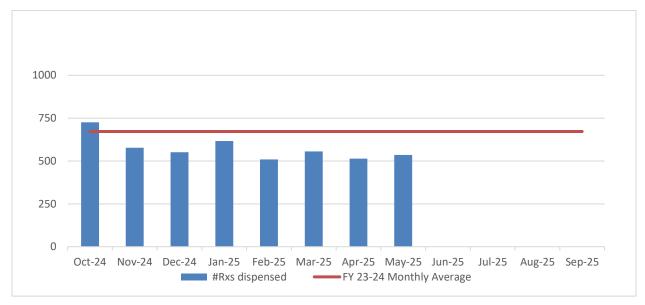




Figure 15 – Monthly Volume of Claims

Figure 16 – Total Plan Cost

Agenda Item # 7e



To: Board of Directors

From: Brett Allen, CFO

Date: June 24, 2025

Re: Update on Accounting and Billing Departments

Accounting

- FY 2026 Budget: The budget process is progressing. We meet this week on Wednesday through Friday to review the department budgets.
- Accounting System Conversion: Oracle is still working to complete the data uploads. Accounting attended core user training on scheduled to occur June 10th through June 12th. User Acceptance Testing will continue until the middle of September.

Billing

- Billing Software Conversion: ImageTrend Billing Bridge software went live beginning with EMS dates of service beginning March 1st. The implementation has gone well, but we will continue to adjust workflow and work through minor issues for the next few months.
- Collections
 - Collections for the month of May 2025: \$2,775,813
 - Collections for the month of May 2024: \$2,305,741
- Update Regarding Veterans Administration (VA) Transports:
 - Only about 6% of total VA patients are transported to the Michael E.
 DeBakey VA Medical Center (VA hospital).
 - The average number of days in accounts receivable for VA patients is 55 days.
 - Most VA patients are taken to the closest / nearest facility due to the emergent nature of the calls.
 - For the three-year period ending 12/31/2024:
 - Total Charges = \$2,830,136
 - Total Payments = \$2,203,036
 - Payment Percentage = 78%

- Some VA patients insist upon going to the VA hospital.
 - For the three-year period ending 12/31/2024:
 - Total Charges = \$290,272
 - Total Payments = \$195,238
 - Payment Percentage = 67%
- Update Regarding Payroll Taxes on Overtime:
 - The elimination of payroll taxes on overtime is included in the proposed "One Big Beautiful Bill."
 - Specifically, the premium portion of overtime pay is targeted.
 - Overtime pay is paid at "time and a half."
 - The premium portion of overtime pay is the "half."
 - Example: If someone makes \$10 per hour, their overtime rate would be \$15 per hour, but the premium portion of that \$15 is only \$5.
 - It the \$5 that would not be subject to federal income tax.
 - At the May 27th Board Meeting, the question was asked about MCHD's ability to handle the proposed tax change.
 - MCHD uses a third party to process payroll.
 - Until the proposed change is adopted, the following is speculative.
 - If the change is retroactive to January 1, 2025, an adjustment to the taxpayers' adjusted gross income would be required when filing their income tax for 2025.
 - Going forward, the third-party payroll processor would likely adjust the formulas calculating tax withholding in the payroll software.





To: Board of Directors

From: Brett Allen, CFO

Date: June 24, 2025

Re: Schedule for Tax and Budget hearings

Consider and act on tentative schedule for tax rate and budget hearings. (Mr. Grice, Chairman – MCHD Board)

◀ Jul 2025			August 202	5		Sep 2025 ►
Sun	Mon	Tue	Wed	Thu	Fri 1	Sat 2
3	4	5	6	7 Publication of effective & rollback tax by MoCo office	8	9
10	11	12 Special Meeting "Tammy McRae" Presentation 4:00 p.m.	13	14	15	16
17	18	19 Budget Committee 4:00 p.m.	20	21	22 Ad in Courier for Notice of Budget Mtg (sec. 1063.152 must be at least 10 days before Budget Adoption)	23
24	25	26 Public Tax Hearing 3:55 p.m. August Regular BOD meeting 4:00 p.m.	27	28	29	30
31		- · ·	1	, 	1	

September 2025						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1 Labor Day Holiday	2 Adopt Budget 4:00 p.m. Adopt Tax Rate 4:05 p.m.	3	4	5	6
7	8	9	10	11 Public Health BOD meeting 3:30 p.m.	12	13
14	15	16	17	18	19 Deadline to Adopt Tax Rate	20
21	22	23 September Regular BOD Meeting 4:00 p.m.	24	25	26	27
28	29	30		1	1	1

Agenda Item #9



To: Board of Directors

From: Randy Johnson, CEO

Date: June 24, 2025

Re: MCAD Nominees

Consider and act on nominee(s) for consideration for MCAD board of directors. (Mr. Grice, Chairman - MCHD Board)



MONTGOMERY CENTRAL APPRAISAL DISTRICT



MONTGOMERY CENTRAL APPRAISAL DISTRICT SHERRY C. HUNTER, RPA, CCA CHIEF APPRAISER

Montgomery Co Hospital District Chairman Chris Grice PO BOX 478 Conroe, Texas 77305-0478

May 28, 2025

Re: REQUEST FOR NOMINATIONS FROM THE PRESIDING OFFICERS OF CONSERVATION AND RECLAMATION DISTRICTS FOR THE MONTGOMERY CENTRAL APPRAISAL DISTRICT'S BOARD OF DIRECTORS ELECTION

Pursuant to the Texas Property Tax Code, there will be a vote this year to appoint two members to the Montgomery Central Appraisal District's Board of Directors. Each conservation and reclamation district entitled to vote may nominate one candidate. The nomination should be made by resolution adopted by the district's governing body.

To assist you in the nomination process, enclosed you will find the eligibility requirements for a board member and a sample resolution. All nomination resolutions must be submitted to my attention **before July 15, 2025.** <u>Please include a brief biography of the nominee</u> with the submission.

After nominations are received and prior to August 1, 2025, a nominating ballot, listing the names of the nominated candidates, will be prepared and delivered to the presiding officer of your district's board of directors. Your board will then select, by resolution, a nominee from the nominating ballot and submit that resolution to me **before August 15, 2025.** The nominee who receives the most votes and at least 10 percent of the votes entitled to be cast shall be the candidate for the conservation and reclamation districts appearing on the Official Ballot for the appointment of MCAD board members.

Prior to October 30, 2025, the Official Ballot will be distributed to all taxing units entitled to vote. Resolutions supporting your district's vote on the Official Ballot must be returned to me before **December 15, 2025.** Please schedule your agenda accordingly so you may participate in the vote for the MCAD Board of Directors.

If you have any questions concerning the election, please email us at MCADBOD@mcad-tx.org.

Sincerely,

Sherry C. Hunter, RPA, CCA Chief Appraiser Enclosures: Eligibility Requirements for Director Resolution for Nomination

MONTGOMERY CENTRAL APPRAISAL DISTRICT ELIGIBILITY REQUIREMENTS FOR BOARD OF DIRECTORS

To be eligible to be a candidate for, or elected to, the MONTGOMERY CENTRAL APPRAISAL DISTRICT ("MCAD") Board of Directors, under the Texas Elections Code § 141.001, a person must:

- 1) be a United States citizen;
- 2) be 18 years of age or older on the first day of term;
- have not been determined by a final judgement of a court exercising probate jurisdiction to be:
 a. totally mentally incapacitated; or
 - b. partially mentally incapacitated without the right to vote;
- 4) have not been finally convicted of a felony from which the person has not been pardoned or otherwise released from the resulting disabilities;
- 5) have been a resident of Montgomery County and must have resided in Montgomery County for at least two years immediately preceding the date the individual takes office;
- 6) be registered to vote in Montgomery County; and
- 7) satisfy any other eligibility requirements prescribed by law for the office.

To be eligible to be a candidate for, or elected to, the MCAD Board of Directors, under the Texas Property Tax Code:

- 1) The individual must be resident of the district (county) and must have resided in the district (county) for at least two years immediately preceding the date the individual takes office;
- 2) An individual who is otherwise eligible to serve on the board is not ineligible because of membership on the governing body of a taxing unit. (An employee of a taxing unit that participates in the district is not eligible to serve on the board unless the individual is also a member of the governing body or an elected official of a taxing unit that participates in the district).

A person <u>IS NOT ELIGIBLE</u> to be a candidate for, or elected to, the MCAD Board of Directors, under the Texas Property Tax Code, if the person:

- 1) is an employee of a taxing unit that participates in Montgomery County;
- 2) has served as a member of the Board of Directors for all or part of five terms, unless:
 - a. the individual was the county assessor-collector at the time the individual served as a board member; or
 - b. the appraisal district is established in a county with a population of less than 120,000;
- 3) is related within the second degree of consanguinity (blood) or affinity (marriage), as determined under Chapter 573, Government Code, to an individual who is engaged in the business of appraising property for compensation for use in proceedings under the Texas Property Tax Code or of representing property owners for compensation in proceedings under the Texas Property Tax Code within Montgomery County;
- 4) owns property on which delinquent taxes have been owed to a taxing unit for more than 60 days after the date the individual knew or should have known of the delinquency unless:
 - a. the delinquent taxes and any penalties and interest are being paid under an installment payment agreement under § 33.02 of the Texas Property Tax Code: or
 - b. a lawsuit to collect the delinquent taxes is deferred or abated under Property Tax Code Section §§ 33.06 or 33.065;
- 5) has engaged in the business of appraising property for compensation for use in proceedings under the Texas Property Tax Code at any time during the preceding three years;

- 6) has engaged in the business of representing property owners for compensation in proceedings under the Texas Property Tax Code in Montgomery County at any time during the preceding three years; or
- 7) has been an employee of the Montgomery Appraisal District at any time during the preceding three years.
- 8) has a substantial interest in a business entity that is party to a contract or the individual is a party to a contract with the CAD. This prohibition also applies to contracts with a taxing unit that participates in the CAD if the contract relates to the performance of an activity governed by the Tax Code. Tax Code § 6.036(a). An individual has a substantial business interest in a business entity if:
 - a. the combined ownership of the director and directors spouse is at least 10 percent of the voting stock or shares of the business entity; or
 - b. the director or directors spouse is a partner, limited partner or officer of the business entity.

The authority and duties of the board are prescribed by the Texas Property Tax Code. Their responsibilities include establishing the appraisal district office, hiring a chief appraiser, appointing the taxpayer liaison officer, appointing the Appraisal Review Board, adopting the district's biennial reappraisal plan, and adopting the district's annual operating budget.

RESOLUTION NO.

A RESOLUTION OF THE GOVERNING BODY OF

(A CONSERVATION & RECLAMATION DISTRICT)

NOMINATING THE FOLLOWING PERSON AS THE DISTRICT'S NOMINEE FOR SELECTION OF A CONSERVATION & RECLAMATION DISTRICT NOMINEE TO APPEAR AS A CANDIDATE ON THE GENERAL BALLOT OF DIRECTORS FOR THE MONTGOMERY CENTRAL APPRAISAL DISTRICT'S BOARD OF DIRECTORS

WHEREAS, pursuant to the Texas Property Tax Code, the District is entitled to nominate one candidate for the Board of Directors of the Montgomery Central Appraisal District; and

WHEREAS, this Conservation & Reclamation district deems it appropriate and in the public interest to nominate the person named herein to appear on the nominating ballot of conservation & reclamation district's for the purpose of selecting a candidate to represent conservation & reclamation districts on the Official Ballot for appointment of directors to the MCAD Board of Directors;

NOW THEREFORE BE IT RESOLVED THAT:

Section 1. This conservation & reclamation district nominates the following person:

Printed name of nominee

<u>Section 2</u>. The presiding officer is hereby authorized and directed to deliver or cause to be delivered an executed or certified copy of this resolution to the Chief Appraiser of the Montgomery Central Appraisal District before July 15, 2025.

PASSED AND APPROVED this ______ day of ______, 2025.

Presiding Officer

Secretary

Agenda Item # 10



To: Board of Directors

From: Justin Evans

Date: June 24, 2025

Re: Station 46 and Phase II Covered Parking Agreement with LaW Construction

Consider and Act on Station 46 and Phase II Covered Parking Agreement with LaW Construction. Agreement subject to legal review.

Yes I	No N	J/A	
X			Budgeted item?
	Χ		Within budget?
		X	Renewal contract?
		Χ	Special request?

BID PROPOSAL FORM

Date: _4/15/25

Bid of LaW Construction & Consulting, LLC

(company legal name),

which is a Limited Liability Company

(type of legal entity),

for the construction of:

Montgomery County Hospital District

PROPOSAL FORM PART A

Pursuant to the published Request for Competitive Sealed Proposals for Construction Services, the undersigned Bidder hereby proposes to perform all the work and furnish all necessary superintendence, labor, machinery, equipment, tools and materials, and whatever else may be necessary to complete all the work described in or reasonably inferable from the Contract Documents for the construction of the **MCHD** with all related appurtenances, complete, tested, and operational, in accordance with the Plans and Specifications prepared by Martinez Architects, 900 Rockmead Dr, Suite 250, Kingwood, Texas 77339.

This Bid Proposal Form represents Selection Criteria "B" from the Request for Competitive Sealed Proposals for Construction Services (RFP), and shall be submitted in a separate, sealed envelope along with the requested copies of the RFP Response, as outlined in the RFP.

The Bidder binds themselves, upon acceptance of his proposal, to execute the Standard Form of Agreement (AIA Document 201) as modified by Montgomery County Hospital District, and furnish an acceptable Performance and Payment Bond in the amount of One Hundred Percent (100%) of the total Contract Price for performing and completing the said work within the time stated and for the prices stated in Part B of this proposal along with all required insurance in the required amounts, per the Supplementary Conditions, Section 00 73 00.

The undersigned Bidder agrees to commence work within 10 days of the date of a written Notice to Proceed. It is understood that the Work is to be Substantially Complete within **Three-Hundred Four (304) Days** after the date of the Notice to Proceed. Time for Substantial Completion shall begin on the date established by the Notice to Proceed. The Contractor will pay Liquidated Damages in the amount(s) specified in the Supplementary Conditions, Section 00 73 00, in the event the Work is not Substantially Complete within the Contract Time.

The undersigned agrees that the amounts bid in this Bid Proposal will not be withdrawn or modified for **Forty-Five (45) Days** following date of Bid Proposal opening, or such longer period as may be agreed to in writing by the Montgomery County Hospital District and theBidder. The Proposer shall secure and submit with Bid Proposal Form a Bid Bond in the amount of Five Percent (5%) of the Total Bid Amount.

The Successful Bidder is required to enter into the Standard Form of Agreement (AIA Document 201) as modified by Montgomery County Hospital District and furnish an acceptable Performance and Payment Bond and Maintenance Bond, each in the amount of One Hundred (100) Percent of the Contract Price, along with all required insurance in the stated amounts within Ten (10) Days of the Notice of Award. Unless otherwise expressly provided herein, all references to "day(s)" shall mean calendar day(s).

The Bidder acknowledges that the following Addenda have been received. The modifications to the Bidding Documents noted therein have been considered and all costs thereto are included in the Bid Proposal prices.

Addendum No.: 1	Date: <u>3/14/25</u>	Addendum No.: <u>3</u>	Date: <u>4/4/25</u>
Addendum No.: <u>2</u>	Date: 3/21/25	Addendum No.: 4	Date:
Addebdum No. <u>5</u>	Date: <u>4/11/25</u>		

Bidder hereby represents that the only person or parties interested in this offer as principals are those named. Bidder has not directly or indirectly entered into any agreement, participated in any collusion, or otherwise taken any action in restraint of free competitive bidding.

Firm Name: LaW Construction & Consulting, LLC	By:
Jacob Pillion	
Title: <u>Owner</u>	
Address: 31580 Reids Prairie Rd.	
Phone No: 281-900-4459	
ATTEST:	
Jacob Pillion	(Seal, if Bidder is a Corporation)
(Typed or Printed Name)	(,
Signature	
Date: 4/15/25	

PROPOSAL FORM PART B

Bidder hereby proposes to perform all the work and furnish all necessary superintendence, labor, machinery, equipment, tools and materials, and whatever else may be necessary to complete all the work described in or reasonably inferable from the Contract Documents for the construction of the **MCHD** with all related appurtenances, complete, tested, and operational, in accordance with the Plans and Specifications, including all addenda, prepared by Martinez Architects, 900 Rockmead Dr, Suite 250, Kingwood, Texas 77339.

Proposal Amount:

		Three Million And S	Seven Thousand	Dollars
(\$_	3,007,000.00)		

Add Alternate 1:

Three Hundred Forty-Two Thousand, Six Hundred Forty-Seven Dollars

(\$_342,647.00 _____)

Add Alternate 2: Three Hundred Forty Thousand, Fifty Four Dollars

\$340,054.00

IT IS UNDERSTOOD that Proposal Amount listed above represents Selection Criteria "B" from the Request for Competitive Sealed Proposals for Construction Services (RFP), and will be considered along with other criteria established in the RFP, according to the point scale assigned in the RFP.

Montgomery County Hospital District will award the project based on the highest scoring respondent to the RFP.

MCHD reserves the right to reject any or all proposals for any or all products and/or services covered in this proposal and/ or to waive informalities in such proposals. MCHD further reserves the right to accept any proposals deemed to be the Best Value to the District.

Offeror's Authorized Signature

BID BOND

Any singular reference to Contractor, Surety, Owner or other party shall be considered plural where applicable.

CONTRACTOR: (Name, legal status and address) LaW Construction & Consulting, LLC 31580 Reid's Prairie Rd Waller, TX 77484

SURETY:

(Name, legal status and principal place of business): Pennsylvania Insurance Company 10805 Old Mill Road Omaha, Nebraska 68154

OWNER: (Name, legal status and address)

Montgomery County Hospital District 1400 South Loop 336 West Conroe, Texas 77304

BOND AMOUNT: \$ Five percent (5%) of the Total Bid Amount

PROJECT:

(Name, location or address, and Project number, if any)

EMS Station 46 Renovation & Covered Parking Electrical

13956 FM 2854 Rd

Conroe, TX 77304

The Contractor and Surety are bound to the Owner in the amount set forth above, for the payment of which the Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, as provided herein. The conditions of this Bond are such that if the Owner accepts the bid of the Contractor within the time specified in the bid documents, or within such time period as may be agreed to by the Owner and Contractor, and the Contractor either (1) enters into a contract with the Owner in accordance with the terms of such bid, and gives such bond or bonds as may be specified in the bidding or Contract Documents, with a Surety admitted in the jurisdiction of the Project and otherwise acceptable to the Owner, for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof; or (2) pays to the Owner the difference, not to exceed the amount of this Bond, between the amount specified in said bid and such larger amount for which the Owner may in good faith contract with another party to perform the work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect. The Surety hereby waives any notice of an agreement between the Owner and Contractor to extend the time in which the Owner may accept the bid. Waiver of notice by the Surety shall not apply to any extension exceeding sixty (60) days in the aggregate beyond the time for acceptance of bids specified in the bid documents, and the Owner and Contractor shall obtain the Surety's consent for an extension beyond sixty (60) days.

If this Bond is issued in connection with a subcontractor's bid to a Contractor, the term Contractor in this Bond shall be deemed to be Subcontractor and the term Owner shall be deemed to be Contractor.

When this Bond has been furnished to comply with a statutory or other legal requirement in the location of the Project, any provision in this Bond conflicting with said statutory or legal requirement shall be deemed deleted herefrom and provisions conforming to such statutory or other legal requirements shall be deemed incorporated herein. When so furnished, the intent is that this Bond shall be construed as a statutory bond and not as a common law bond.

Signed and sealed this <u>9th</u> day of <u>April</u>, <u>2025</u>.

(Witness)

(Witness) Tamara Layman

LaW Construction & Consulting, LLC

(Seal

(Seal)

(Principal)

Jacob Pillion (Title) Managing Member

Pennsylvania Insurance Company

(Surety)

(Attorney-in-Fact) David M. Layman

The Company executing this bond vouches that this document conforms to American Institute of Architects Document A310 - 2010 Edition

California Insurance Company · Continental Indemnity Company · Illinois Insurance Company · Pennsylvania Insurance Company

10805 Old Mill Road · Omaha, Nebraska 68154

POWER OF ATTORNEY NO. SWSTEX01 0323

KNOW ALL MEN BY THESE PRESENTS: That the California Insurance Company, duly organized and existing under the laws of the State of California and having its principal office in the County of San Matco, California, and Continental Indemnity Company, Illinois Insurance Company and Pennsylvania Insurance Company, corporations duly organized and existing under the laws of the State of New Mexico and

having their principal office in the County of Santa Fe, New Mexico does herby nominate, constitute and appoint:

David M. Layman

Its true and lawful agent and attorney-in-fact, to make, execute, seal and deliver for and on its behalf as surety, and its act and deed any and all bonds, contracts, agreements of indemnity and other undertakings in suretyship (NOT INCLUDING bonds without a fixed penalty or financial guarantee) provided, however, that the penal sum of any one such instrument executed hereunder shall not exceed the sum of:

"Unlimited"

This Power of Attorney is granted and is signed and sealed under and by the authority of the following Resolution adopted by the Board of Directors of California Insurance Company, Continental Indemnity Company, Illinois Insurance Company and Pennsylvania Insurance Company.

"RESOLVED, That the President, Senior Vice President, Vice President, Assisted Vice President, Secretary, Treasurer and each of them hereby is authorized to execute powers of attorney, and such authority can be executed by use of facsimile signature, which may be attested or acknowledged by any officer or attorney of the Company, qualifying the attorney or attorneys named in given power of attorney, to execute in behalf of, and acknowledge as the act and deed of the California Insurance Company, Continental Indemnity Company, Illinois Insurance Company and Pennsylvania Insurance Company, all bond undertakings and contracts of suretyship, and to affix the corporate scal thereto."

IN WITNESS WHEREOF, California Insurance Company, Continental Indemnity Company, Illinois Insurance Company and Pennsylvania Insurance Company, has caused its official seal to be hereunto affixed and these presents to be signed by its duly authorized officer the 16th day of August 2023.

> California Insurance Company, Continental Indemnity Company, Illinois Insurance Company, Pennsylvania Insurance Company

By Jeffrey A. Silver, Secretary

STATE OF NEBRASKA COUNTY OF DOUGLAS SS:

On this 16th day of August A.D. 20 23, before mea Notary Public of the State of Nebraska, in and for the County of Douglas, duly commissioned and qualified, came THE ABOVE OFFICER OF THE COMPANY, to me personally known to be the individual and officer described in, and who executed the preceding instrument, and he acknowledged the execution of the same, and being by me duly sworn, deposed and said that he is the officer of the said Company aforesaid, and that the seal affixed to the preceding instrument is the Corporate Seal of said Company, and the said Corporate seal and his signature as officer were duly affixed and subscribed to the said instrument by the authority and direction of the said corporation, and that Resolution adopted by the Board of Directors of said Company, referred to in the preceding instrument is now in force.

IN TESTIMONY WHEREOF, I have hereunto set my hand, and affixed my Official Seal at the County of Do Hgtas, the day and year figt above written.

GENERAL NOTARY - State of Nebraska LINDA S. DAVIS My Comm. Exp. September 1, 2027

(Notary Public)

I, the undersigned Officer of the California Insurance Company, a California Corporation of Foster City, California, Continental Indemnity Company, Illinois Insurance Company and Pennsylvania Insurance Company, New Mexico Corporations of Santa Fe, New Mexico, do herby certify that the original POWER OF ATTORNEY of which the foregoing is full, true and correct copy is still in full force and effect and has not been revoked.

IN WITNESS WHEREOF, I have hereunto set my hand, and affixed the Seal of said Company, on the 9th day of April , 20 25

Jeffrey A. Silver, Secretary

IMPORTANT NOTICE

To obtain information or make a complaint:

You may call SiriusPoint America Insurance Company, Continental Indemnity Company, Illinois Insurance Company, Pennsylvania Insurance Company, California Insurance Company and its affiliates by telephone for information or to make a complaint:

> Please send all notices of claim on this bond to: Applied Surety Underwriters - Surety Claims (281) 384-7136

10805 Old Mill Road Omaha, NE 68154

You may contact the Texas Department of Insurance to obtain information on companies, coverages, rights or complaints at:

1-800-252-3439

You may write the Texas Department of Insurance:

P. O. Box 149104 Austin, TX 78714-9104 Fax: (512) 475-1771 Web: <u>http://www.tdi.state.tx.us</u> E-mail: <u>ConsumerProtection@tdi.state.tx.us</u>

PREMIUM OR CLAIM DISPUTES:

Should you have a dispute concerning your premium or about a claim you should contact your agent or Applied Surety Underwriters first. If the dispute is not resolved, you may contact the Texas Department of Insurance.

ATTACH THIS NOTICE TO YOUR BOND:

This notice is for information only and does not become a part or condition of the attached document and is given to comply with Texas legal and regulatory requirements.

Agenda Item #11



- To: Board of Directors
- From: Justin Evans
- Date: June 24, 2025
- Re: Station 46 and Phase II Covered Parking Change Order 1 to Agreement with LaW Construction

Consider and Act on Station 46 and Phase II Covered Parking Change Order 1 to Agreement with LaW Construction. Agreement subject to legal review.

Yes No N/A

 X
 Budgeted item?

 X
 Within budget?

 X
 Renewal contract?

 X
 Special request?



Change Order

PROJECT: (Name and address) MCHD EMS 46 & EMS 11 EMS Station 46 - Renovation 13956 FM 2854 Rd. Conroe, TX 77304 EMS Station 11 - Covered Parking 1300 S Loop 336 W. Conroe, TX 77304 **CONTRACT INFORMATION:** Contract For: General Construction Date: May, 27th, 2025 CHANGE ORDER INFORMATION: Change Order Number: 001 Date: June, 24th, 2025

OWNER: (*Name and address*) Montgomery County Hospital District 1400 S Loop 336 West Conroe, Texas 77304 **ARCHITECT:** (*Name and address*) Martinez Architects, LP 900 Rockmead, Suite 250 Houston, Texas 77339 **CONTRACTOR:** (*Name and address*) LaW Construction & Consulting, LLC 31580 Reid's Prairie Rd. Waller, Texas 77484

1

THE CONTRACT IS CHANGED AS FOLLOWS:

(Insert a detailed description of the change and, if applicable, attach or reference specific exhibits. Also include agreed upon adjustments attributable to executed Construction Change Directives.)

Per Owner, Design Team, and GC's VE worksheet dated 6-16-25

The original Contract Sum was	\$ 3,007,000.00
The net change by previously authorized Change Orders	\$ 0.00
The Contract Sum prior to this Change Order was	\$ 3,007,000.00
The Contract Sum will be decreased by this Change Order in the amount of	\$ 502,017.00
The new Contract Sum including this Change Order will be	\$ 2,504,983.00

The Contract Time will be unchanged by Zero (0) days. The new date of Substantial Completion will be

NOTE: This Change Order does not include adjustments to the Contract Sum or Guaranteed Maximum Price, or the Contract Time, that have been authorized by Construction Change Directive until the cost and time have been agreed upon by both the Owner and Contractor, in which case a Change Order is executed to supersede the Construction Change Directive.

NOT VALID UNTIL SIGNED BY THE ARCHITECT, CONTRACTOR AND OWNER.

Martinez Architects, LP ARCHITECT (Firm name)	LaW Construction & Consulting, LLC CONTRACTOR (Firm name)	Montgomery County Hospital District OWNER (Firm name)
SIGNATURE	SIGNATURE	SIGNATURE
PRINTED NAME AND TITLE	PRINTED NAME AND TITLE	PRINTED NAME AND TITLE
DATE	DATE	DATE

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To: Board of Directors

From: Melissa Miller, COO

Date: June 24, 2025

Re: First Amendment ILA with Montgomery County

Consider and act on the First Amendment to the Montgomery County, Texas and MCHD Interlocal Agreement for the Provision of Essential Public Health Services. (Mrs. Inman - MCHD appointed Public Health Board Member)

FIRST AMENDMENT TO THE INTERLOCAL COOPERATIVE AGREEMENT BETWEEN MONTGOMERY COUNTY, TEXAS AND MONTGOMERY COUNTY HOSPITAL DISTRICT FOR PROVISION OF ESSENTIAL PUBLIC HEALTH SERVICES

This First Amendment to the Interlocal Cooperative Agreement (this "First Amendment") is made between Montgomery County, Texas (hereinafter "County") a political subdivision of the State of Texas and the Montgomery County Hospital District (hereinafter "District" or "Hospital District") a political subdivision of the State of Texas, for the Provision of Essential Public Health Services. The County and District are sometimes referred to in this Agreement individually as "Party" and collectively as the "Parties".

RECITALS

WHEREAS, the County and Hospital District previously entered into that certain *Interlocal Cooperative Agreement for the Provision of Essential Public Health* (the "Agreement") on October 1, 2023; and

WHEREAS, the County and Hospital District have determined that the Agreement should be amended by this First Amendment.

NOW THEREFORE, in consideration of the premises, mutual promises, covenants, obligations and benefits herein contained, the County and Hospital District agree as follows:

FIRST AMENDMENT

1. The recitals set forth above are declared true and correct and are hereby incorporated as part of this Amendment.

2. Article I, Section 1.1.8 is amended as follows as shown below and incorporated herein for all purposes:

1.1.8 "Emergency Contingency Threshold" shall mean a threshold of One Million Nine Hundred Thousand Dollars (\$1,900,000.00) held in the Operating and Investment Accounts dedicated to the provision of essential Public health Services.

3. Section 2.2 and 2.4 are Amended as shown below and incorporated herein for all purposes:

2.2. Emergency Contingency Threshold. As of February 28, 2025, there is over Two Million Five Hundred dollars (\$2,500,000.00) in the Montgomery County Public Health District's Operating and Investment Accounts. The Parties agree that there should always be emergency contingency funds available to the Hospital District in the event of a pandemic or other unforeseen major public health crisis. Therefore, the Parties agree that funds in the operating and investment accounts of the District's fund designated for the Provision of Essential Public Health Services should remain at or above One Million Nine Hundred Thousand Dollars (\$1,900,000.00), herein "the Emergency Contingency Threshold". In the event of a public health crisis that causes the level of these funds to drop below the Emergency contingency Threshold, the District will notify the County so that the Parties can address the shortfall.

2.4 **County Obligations**. Beginning October 1, 2025, County will annually provide and pay to the District funding in the amount of \$600,000.00 (\$50,000.00/month) to match grants and cover necessary costs for the implementation and/or continuation of programs, services, and administrative needs of the departments providing essential public health services.

It is further understood and agreed that this Agreement is not intended (nor shall it be construed) to obligate County in any manner whatsoever outside of the agreed to essential public health services set forth herein and that the County shall have no liability whatsoever to the District other than to pay the District the money set out in this Agreement.

4. Except as specifically amended in this First Amendment, the Agreement shall remain in full force and effect in accordance with its original terms and conditions.

5. The Effective Date of this First Amendment is October 1, 2025.

IN WITNESS WHEREOF, the undersigned parties have executed this First Amendment to be effective as of the Effective Date first written above.

ATTEST

ATTEST

MONTGOMERY COUNTY

County Clerk

Montgomery County Judge

MONTGOMERY COUNTY HOSPITAL DISTRICT

Records Manager

Chief Executive Officer

#2 8N46 OCT 10 2023

INTERLOCAL COOPERATIVE AGREEMENT BETWEEN MONTGOMERY COUNTY, TEXAS AND MONTGOMERY COUNTY HOSPITAL DISTRICT FOR PROVISION OF ESSENTIAL PUBLIC HEALTH SERVICES

This Interlocal Cooperative Agreement ("Agreement") is made and entered into by and between Montgomery County, Texas (hereinafter "County"), a political subdivision of the State of Texas acting by and through its Commissioners Court, and the Montgomery County Hospital District, (hereinafter "District" or "Hospital District") a political subdivision of the State of Texas acting by and through its Board of Directors ("Board"). The County and District are sometimes referred to in this Agreement individually as "Party" and collectively as the "Parties".

RECITALS

Whereas, County and MCHD are each units of local government within the meaning of the Interlocal Cooperation Act of Chapter 791 of the Texas Government Code, which Chapter authorizes contracts between counties and other local government bodies for the performance of government functions in which the parties are mutually interested, including services for essential public health and welfare; and Sec. 1063.116, Chapter 1063, Special District Local Laws Code, Subtitle A, further authorizes the Board to contract with governmental entities for services for the welfare needs of District inhabitants; and

Whereas, the Parties believe that it would benefit the citizens of Montgomery County for each entity to cooperate with each other toward public health preparedness and certain other essential public health related activities such as screening for tuberculosis and sexually transmitted diseases, epidemiology, and immunizations for the benefit of the health and general welfare of the residents of Montgomery County; and

Whereas, on July 30, 2010, Montgomery County and the cities of Conroe and Panorama Village, Texas, entered into a *Montgomery County Public Health District Cooperative Agreement*, as amended, by which these governmental entities established the Montgomery County Public Health District ("MCPHD") with the Hospital District serving as the manager of the MCPHD; and

Whereas, on July 30, 2010, the MCPHD and the Hospital District entered into a second interlocal cooperative agreement by which the District serves as the manager of the essential public health services and activities provided to the citizens of Montgomery County by the Public Health District: and

Whereas, previous funding received by MCPHD through the Texas Medicare 1115 Waiver DSRIP Program terminated in 2022; and

Whereas, on March 9, 2023, the County and the Public Health District entered into an Interlocal Cooperation Agreement by which a full-time Medical Reserve Corps (MRC) Coordinator is employed by the County, at the County's Office of Homeland Security and Emergency Management, to provide certain health-related services on behalf of the Public Health District, with the MRC Coordinator's salary and benefits reimbursed by the MCPHD through December 31, 2023; and

Whereas, concurrently executed with this Agreement on or about October 1, 2023, the County and the cities of Conroe and Panorama Village, Texas have entered into an *Amended and Restated Montgomery County Public Health District Cooperative Agreement* by which the District is authorized to continue managing the Montgomery County Public Health District on September 30, 2025 ("MCPHD Cooperative Agreement"); and

Whereas, the Parties acknowledge that the grant funds and other sources acquired by the District for the essential public health services to be provided under this Agreement will not be sufficient to meet the needs of the citizens of Montgomery County; and

Whereas, subject to the Non-Appropriation provisions set out herein, the Commencement Date of this Agreement shall be October 1, 2025; and

Whereas, the Parties to this Agreement desire that the Hospital District continue providing the MCPHD's essential public health services after the dissolution of the Public Health District, subject to the terms and conditions set out in this Agreement; and

NOW THEREFORE, in consideration for the above recitals and their mutual promises and agreements, Montgomery County and the Montgomery County Hospital District, by and through their respective governing bodies, agree to the terms of the following Agreement:

ARTICLE I

DEFINITIONS

1.1 Definitions

- 1.1.1 "Act" means the Local Public Health Reorganization Act.
- 1.1.2 "Board" means the Montgomery County Hospital District Board of Directors.
- 1.1.3 "Commencement Date" means the commencement of the terms of this Agreement on October 1, 2025.
- 1.1.4 "Commissioners Court" means the Montgomery County Commissioners Court.

- 1.1.5 "County" means Montgomery County, Texas
- 1.1.6 "District" or "Hospital District" means the Montgomery County Hospital District.
- 1.1.7 "Effective Date" of this Agreement means October 1, 2023.
- 1.1.8 "Emergency Contingency Threshold" shall mean a threshold of \$2,500,000.00 of those cash funds necessary for the Hospital District to meet the minimum threshold to serve essential public health services to the people of Montgomery County, Texas under the terms of this Agreement.
- 1.1.9 "Essential public health services" means those services defined in the Act at Section 121.002(1) of the Texas Health and Safety Code.
- 1.1.10 "Governing bodies" means the Montgomery County Commissioners Court and the Montgomery County Hospital District Board of Directors.

1.1.11 "MCPHD" means the Montgomery County Public Health District.

ARTICLE II COOPERATIVE AGREEMENT

2.1 **District Obligations**. Upon the dissolution of the MCPHD on September 30, 2025, the Hospital District will assume and continue providing the same essential public health services currently provided the MCPHD for the citizens of Montgomery County under the above-referenced *MCPHD Cooperative Agreement*, as it may be amended. The District will create a new District department to provide these services and provide, at its cost, the necessary administrative support and space for such services.

It is further understood and agreed that this Agreement is not intended (nor shall it be construed) to obligate the District in any manner whatsoever outside of the agreed essential public health services set forth herein, and that the District shall have no liability whatsoever to the County other than to manage the essential public health services set out in this Agreement.

2.2 **Emergency Contingency Threshold.** As of October 1, 2023, there is a surplus in the MCPHD operating and investment accounts of over Three Million Dollars (\$3,000,000.00). The Parties agree that there should always be emergency contingency surplus funds available to the District in the event of a pandemic or other unforeseen major public health crisis. Therefore, the Parties agree that funds in the designated District department's operating account should remain at or above Two Million Five Hundred Thousand Dollars (\$2,500,000.00), herein "the Emergency Contingency Threshold." In the event of a public health crisis that causes the level of these funds

to drop below the Emergency Contingency Threshold, the District will notify the County so that the Parties can address the shortfall.

2.3 **Public Health Services Grants.** The District will continue to apply for selected federal and state public health services grants and seek other public and private funding sources in order to continue to provide essential public health services to the citizens of Montgomery County.

2.4 **County Obligations.** County will annually pay the District \$600,000.00 (\$50,000.00 per month) as a management fee for MCHD's expenses for the provision of the essential public health services provided by this Agreement.

It is further understood and agreed that this Agreement is not intended (nor shall it be construed) to obligate County in any manner whatsoever outside of the agreed to essential public health services set forth herein, and that the County shall have no liability whatsoever to the District other than to pay the District the money set out in this Agreement.

2.5 Health Functions To Remain With County. County will continue to manage Vital Statistics collection and Sanitary Law Enforcement which will not be assigned to the Hospital District.

2.6 Accounting. The District agrees that it will keep accurate records of the services and expenditures related to the essential public health services provided pursuant to this Agreement. Upon request by the County, the District shall make available to the County its books and records of such services and expenditures for its review and inspection at a mutually agreed time.

2.7 Non-Appropriation. No debt shall be incurred by County or District under and pursuant to this Agreement. To the extent either Party's performance under this Agreement is, or later becomes, dependent upon appropriation of funding, notwithstanding anything to the contrary herein, if the governing body of the Party(ies) fails to appropriate funding for this Agreement during budget planning and adoption of the budget for any of the following fiscal year(s) from the Effective Date of this Agreement, Montgomery County may terminate this Agreement upon thirty (30) days written notice to District and/or District may terminate this Agreement upon thirty (30) days written notice to Montgomery County. Said failure to provide funding for this Agreement, and consequent termination of the Agreement, shall not by itself be deemed or construed as a default or breach by either Party under this Agreement, but all previously incurred expenditures with County's associated payment obligations, and any refund obligations, under this Agreement shall survive termination.

ARTICLE III TERM AND TERMINATION

3.1 **Duration.** This Agreement shall commence on the Effective Date and shall continue from year to year unless terminated earlier by either Party as provided in this Agreement or by law.

3.2 **Termination.** Notwithstanding any other provision, it is expressly understood that this Agreement may be terminated by either Party as provided in this section.

3.2.1 By Mutual Agreement. This Agreement may be terminated by mutual agreement of both Parties, as evidenced by a written termination agreement.

3.2.2 For Cause. Subject to the provisions of the dispute resolution process, either Party may terminate this Agreement for cause in the event either Party fails to perform any of its obligations as set forth herein after providing written notice to the other Party and a reasonable opportunity to cure such defect in performance.

3.2.3 As a Result of Lapse of Grant Funding. The Parties may terminate this Agreement due to the lapse or unavailability of grants or other funding in amounts necessary the District to carry out its duties as set forth herein. In such event, the County or the District shall provide written notice to the other Party not less than 120 days prior to the termination date.

3.2.4 **County Termination**. The County may at any time, after 120 days' written notice to the District, terminate this Agreement and assume management and responsibility for the essential public health services as set forth herein.

3.2.5 **District Termination.** The District may at any time, after 120 days' written notice to the County, terminate this Agreement and return management of and responsibility for the essential public health services set forth herein to the County or to the County's designated manager.

3.2.6 Emergency Contingency Threshold. Upon termination of this Agreement by either Party as set out above, the balance of funds in the Emergency Contingency Threshold shall be transferred to the County after all liabilities related to the provision of essential public health services have been paid.

3.2.7 **Reconciliation of Payments.** In the event this Agreement terminates, time shall be allowed for the Parties to effectuate and complete all payments or reimbursements hereto. Notwithstanding such date of termination, in the event during the course of the Agreement, and following the termination of the Agreement, an amount paid to the District is found to be in excess of the aforementioned amounts, such amount(s) shall be reimbursed to the County by the District or credited to a future billing, and correspondingly, if any amounts are due remaining but unpaid to the District by the County as of the date of termination, such shall be paid to District by County

promptly and the Agreement shall be deemed extended beyond the termination date until all mutual obligations herein are fulfilled.

ARTICLE IV DISPUTE RESOLUTION PROCESS

4.1 **Dispute Resolution Process.** Before commencing formal legal proceedings concerning any dispute arising under or relating to this Agreement, or any breach thereof, the Parties individually and collectively agree to observe the following procedures.

4.2 Notice. The aggrieved Party shall notify the other Party of the dispute, by way of a writing which contains sufficient detail to clearly identify the problems giving rise to the dispute, and the responding Party shall have a reasonable opportunity to respond.

4.3 First Resolution Meeting. After consulting with and obtaining input from the appropriate individuals so as to facilitate a complete discussion and proposed solution of the problem, the Parties shall schedule a meeting and designate representatives to attend such meeting to attempt to affect an agreed resolution of the issue.

4.4 Second Resolution Meeting. If the Party's designated representatives reach an impasse concerning the dispute, the following representative(s) shall meet to discuss the dispute: the County's authorized designee and the District's Chief Executive Officer or designee.

4.5 **Successful Resolution.** If the Parties reach an accord at any stage of the meeting, they shall reduce their agreement to writing. Such writing shall be presented for approval by the Party's respective governing boards. If approval of the writing is obtained, such writing shall constitute an amendment to this Agreement with respect to the subject matter of the notice of the dispute. The terms and conditions of such amendment shall not supersede the terms and conditions of this Agreement with respect to any matter other the subject matter resolved under the Dispute Resolution Process.

4.6 Unsuccessful Resolution. If the Parties are unable to reach a resolution of the dispute within a reasonable time, either Party may pursue such legal and equitable remedies as are available to it under Texas law.

ARTICLE V MISCELLANEOUS PROVISIONS

5.1 Notice. Any notice required to be given hereunder may be delivered to the County at the Office of the County Judge, 501 N. Thompson, Suite 401, Conroe, Texas, 77301 with a copy to Montgomery County Attorney, 501 N. Thompson, Suite 300, Conroe, Texas, 77301; and to District, Attention: Chief Executive Officer, 1400 South Loop 336 West, Conroe, Texas 77304.

Required notices hereunder shall be hand-delivered or sent by certified mail return receipt requested.

5.2 **Prorated Payments.** If the period or term of this Agreement is terminated at any time other that at the end of the contract month, the monthly portion or payment for such contract month shall be prorated.

5.3 **Commencement Date**. This Agreement is to commence on October 1, 2025 as stated herein with payments to the District by the County to commence monthly by the 15th day of each month and shall continue in effect until date of termination as provided herein. In any event, County may terminate this Agreement as provided herein due to the lapse or unavailability of funds in amounts necessary to carry out County's obligations as set forth herein.

5.4 Entire Agreement. The terms and provisions of this Agreement constitute the entire agreement between the County and District, and no modification of this Agreement shall be effective unless in writing, signed by both Parties.

5.5 **Governing Law and Venue.** Both Parties shall comply with all applicable laws in relation to this Agreement. This Agreement shall be governed by the laws of the State of Texas. Venue for any claims arising out of or related to this Agreement shall be in a court of competent jurisdiction in Montgomery County, Texas.

5.6 **Severability Clause.** If any provision of this Agreement shall be deemed void, illegal, or otherwise unenforceable for any reason, such provision shall be severed from the remainder of the Agreement, which shall remain in full force and effect.

5.7 **Superseding Clause.** This Agreement supersedes all other agreements between the Parties currently in effect specifically related to the subject matters covered by this Agreement. The Parties hereby terminate all other such agreements not yet expired and waive against each other any claims or remedies they may have under such agreements, except that invoices received after this Agreement commences for services performed before this Agreement commences shall be issued, processed, and paid as if the former agreements had not been terminated.

5.8 **Non-appropriation.** To the extent funding for this Agreement is dependent upon funding approval by County, if the Commissioners Court of County fails to appropriate funding for this Agreement for any of the following fiscal years from the Effective Date herein, either Party hereto may terminate this Agreement with a thirty (30) days written notice to the other Party, which termination shall not be deemed a breach or default herein. In the event of such non-appropriation, the County's monetary obligations to MCHD hereto shall cease as of the last day that funding was approved for this Agreement by the Commissioners Court and the essential public health services provided herein by the District shall be assumed by the County.

Insurance. The Parties shall each maintain customary insurance coverages, applicable to 5.9 services under this Agreement throughout the Agreement's course, and each Party reserves its sovereign rights to immunity as provided by law.

IN NO EVENT SHALL EITHER PARTY HEREIN BE DEEMED TO HAVE WAIVED ANY IMMUNITY, DEFENSE OR LIABILITY CAP AVAILABLE TO IT BY LAW.

Executed in duplicate originals and made effective on the 1st day of October 2023.

MONTGOMERY COUNTY, TEXAS

MONIGSIONER MONIGSIONER By: Mark J. Keough County Jud Attest: L. Brandon Steinmann, County Clerk minimum MONTGOMIARY COUNTY HOSPITAL DISTRICT

By: Randy Johnson, Chief Executive Officer

Agenda Item #13



To: Board of Directors

From: Wayde Sullivan

Date: June 24, 2025

Re: Seven RAM 5500 chassis purchased in budget FY26 and completed in FY27.

We are seeking approval to order seven RAM 5500 cab/chassis. The order bank usually opens in July of this year and delivery will likely be late Spring or early Summer next year. These chassis are needed to reserve our place in the production line at Frazer.

These chassis will be included in the FY26 capital budget.

Yes No N/A X D Budgeted item? X D Within budget? X D X Renewal contract? Special request?



FREEDOM DODGE

815 E CAMP WISDOM RD DUNCANVILLE, TEXAS 75116 972-707-9474 fax 214-350-0085

QUOTE 🗕

Cus	tomer				$\overline{}$
Name	Montgomery County Hosp Díst		Date	6/24/2025	
Address			Order No.	MCHD26-8	
Cíty	State TX ZIP	_	Rep	BDS	
Phone		_)	FOB	Inc	—

Qty	Description	Unit Price	TOTAL
Ŧ	2026 Tradesman Regular Cab Chassís, 192 W/B, 108CA	\$ 79,600.00	\$557,200.00
	6.7 Díesel, 6-SPD auto Alsín, whíte exteríor, cloth 40-20-40		
	power 2-way lumbar driver, ambulance prep, chrome apperance		
	group, extra keys Tradesman 1 group, full size spare and black		
	Síde steps.		
	HGAC FS12-23		
	PLEASE MAKE CHECK PAYABLE TO:		
	FREEDOM DODGE		
	815 E CAMP WISDOM RD		
	DUNCANVILLE, TX. 75116		
	TERMS: NET 30		
		Subtotal	\$557,200.00
Pa	shippi	ng ξ Handlíng	\$4,200.00
	Cash Taxes	State	
	Check	Díscount	(\$84,000.00)
	Credit Card	TOTAL	\$477,400.00
Name			
CC #		ice Use Only	
	Expíres		

PLEASE REMIT PAYMENT TO FREEDOM DODGE

Agenda Item #14



To: Board of Directors

From: Ashley Peachee

Date: June 24, 2025

Re: Lucas 3 Devices

Consider and act on purchase of budgeted Lucas 3 devices to outfit the remaining fleet. (Mr. Walker, Chair - PADCOM Committee)

Yes	No	N/A	
X			Budgeted item?
X			Within budget?
	X		Renewal contract?
	X		Special request?

stryker

Lucas Sourcewell 041823-STY

Quote Number: Version:	10906144		
		2	
Prepared For:	MONTGOMERY COUNTY HOSP DISTRICT EMS	Rep:	Lauren Stowers
	Attn:	Email:	lauren.stowers@stryker.com
		Phone Number:	
		Mobile:	281-217-9301
Quote Date:	06/20/2025		
Expiration Date:	09/18/2025		

Delivery Address		Bill To Account		
Name:	MONTGOMERY COUNTY HOSP DISTRICT EMS	Name:	MONTGOMERY COUNTY HOSP DIST	
Account #:	20046433	Account #:	20154572	
Address:	1300 S LOOP 336 W	Address:	POBox 478	
	CONROE		CONROE	
	Texas 77304-3316		Texas 77305-0478	

Equipment Products:

#	Product	Description	Qty	Sell Price	Total	
1.0	99576-000063	LUCAS 3, v3.1 Chest Compression System, Includes Hard Shell Case, Slim Back Plate, (2) Patient Straps, (1) Stabilization Strap, (2) Suction Cups, (1) Rechargeable Battery and Instructions for use With Each Device	21	\$18,230.08	\$382,831.68	
2.0	11576-000060	LUCAS Desk-Top Battery Charger	21	\$1,045.85	\$21,962.85	
3.0	11576-000071	LUCAS External Power Supply	21	\$330.85	\$6,947.85	
			Equipm	nent Total:	\$411,742.38	
Trade In Credit:		. ()				

Product	Description	Qty	Credit Ea.	Total Credit
Price Totals:				
		Estimat	ed Sales Tax (0.000%): \$0.00
		Freight/	Shipping:	\$5,941.74
		Grand T	otal:	\$417,684.12

Prices: In effect for 30 days

stryker

Lucas Sourcewell 041823-STY

Quote Number: 10906144 Version: 1 Prepared For: MONTGOMERY COUNTY HOSP DISTRICT EMS Lauren Stowers Rep: Email: lauren.stowers@stryker.com Attn: Phone Number: Mobile: 281-217-9301 Quote Date: 06/20/2025 Expiration Date: 09/18/2025

Terms: Net 30 Days

Terms and Conditions:

Deal Consummation: This is a quote and not a commitment. This quote is subject to final credit, pricing, and documentation approval. Legal documentation must be signed before your equipment can be delivered. Documentation will be provided upon completion of our review process and your selection of a payment schedule. Confidentiality Notice: Recipient will not disclose to any third party the terms of this quote or any other information, including any pricing or discounts, offered to be provided by Stryker to Recipient in connection with this quote, without Stryker's prior written approval, except as may be requested by law or by lawful order of any applicable government agency. A copy of Stryker Medical's terms and conditions can be found at https://techweb.stryker.com/Terms_Conditions/index.html.

Agenda Item #15



To: Board of Directors

From: Ashley Peachee

Date: June 24, 2025

Re: CoLo Lockers

Consider and act on purchase of Colo Lockers for Regionals to replace UCapit Machines. (Mr. Walker, Chair - PADCOM Committee)

Yes	No	N/A	
Χ			Budgeted item?
X			Within budget?
	X		Renewal contract?
	Χ		Special request?

HENRY SCHEIN®

_	Bill To	o: 01228573		Ship To: 01228575				
ſ	Montgomery Co Hosp Dist		p Dist	Montgomery Co Hosp Dist	Sent:	Sent:		
	Montgomery Co Hosp Dist Po Box 478 Conroe, TX 773050478			Montgomery Co Hosp Dist 1300 S Loop 336 W Conroe, TX 773043316		Reference#: QT200541720250620085522 Note:		
	Qty	Product	Description		UOM	Unit Price	Extended Price	
	5	7020747	Combo Locker/Coi	I Machine Ea	EA	6,274.39	31,371.95	
	5	7021658	Shipping cost Each piece of eq EA		EA	850.00	4,250.00	
	5	7022778	Installation/Onsite	Installation/Onsite Training Ea		850.00	4,250.00	

Sub Total:

39,871.95

Agenda Item # 16



To: Board of Directors

From: Ashley Peachee

Date: June 24, 2025

Re: Door Locker Assembly for Narcotics

Consider and act on purchase of 24 Door Standard Locker Assembly for Narcotic exchanges. (Mr. Walker, Chair - PADCOM Committee)

Yes	No	N/A	
X			Budgeted item?
	X		Within budget?
	X		Renewal contract?
	Χ		Special request?

QUOTE

HENRY SCHEIN®

Bill To: 01228573				Ship To: 01228575						
	Montgomery Co Hosp Dist			Montgomery Co Hosp Dist	Sent:	Sent:				
	Montgomery Co Hosp Dist Po Box 478 Conroe, TX 773050478			Montgomery Co Hosp Dist 1300 S Loop 336 W Conroe, TX 773043316		Reference#: QT200541720250620085649 Note:				
-	Qty	Product	Description		UOM	Unit Price	Extended Price			
	1	7021658	Shipping cost Each	piece of eq EA	EA	850.00	850.00			
	1	7022778	Installation/Onsite	Training Ea	EA	850.00	850.00			
	1	7020743	24 Door Standard I	_ocker Ea	EA	3,795.00	3,795.00			
	1	7020764	EMS One Year Sof	tware License Ea	EA	1,333.00	1,333.00			
	1	7020755	Standalone Locker	Door-36 Ea	EA	1,175.00	1,175.00			

Sub Total:

8,003.00

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 04/02/25 to 05/28/25

Disbursement Date	Board Reviewed	Pay	ments Made to All Other Vendors (Non-UPL)
April			
April 2, 2025	Yes	\$	28,696.94
April 9, 2025	Yes	\$	13,713.78
April 16, 2025	Yes	\$	40,529.96
April 23, 2025	Yes	\$	37,619.52
April 30, 2025	Yes	\$	59,186.40
Total April Payments - MTD		\$	179,746.60
Monthly Budget - April 2025		\$	157,929.00
May			
May 7, 2025	No	\$	25,994.08
May 14, 2025	No	\$	26,187.14
May 21, 2025	No	\$	36,803.41
May 28, 2025	No	\$	30,571.78
Total May Payments - MTD		\$	119,556.41
Monthly Budget - May 2025		\$	157,929.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 06/01/25 through 06/30/25

Disbursement Date	Value of Services Provided by HCA and Affiliated Providers		
June June Voluntary Contribution for Medicaid 1115 Waiver Program	\$	248,284.00	
Budgeted Amount June 2025	\$	248,284.00	
Over / (Under) Budget	\$	-	

Montgomery County Hospital District

Financial Dashboard for	May 2025
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(dollars expressed in 000's)

	May 2025	May 2024	Var	Var %
Cash and Investments	66,206	62,828	3,379	5.4%

		May 202	25	Year to Date				
Income Statement	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	390	332	58	17.4%	49,851	50,009	(159)	-0.3%
EMS Net Revenue	2,430	2,410	20	0.8%	19,063	18,821	242	1.3%
Other Revenue	1,558	1,508	51	3.4%	6,401	6,028	373	6.2%
Total Revenue	4,379	4,250	129	3.0%	75,315	74,859	456	0.6%
Expenses								
Payroll	4,553	4,981	(429)	-8.6%	35,845	37,229	(1,385)	-3.7%
Operating	1,553	1,440	113	7.8%	11,521	14,777	(3,256)	-22.0%
Indigent Healthcare	343	406	(64)	-15.6%	2,600	3,250	(650)	-20.0%
Total Operating Expenses	6,448	6,827	(379)	-5.6%	49,965	55,256	(5,290)	-9.6%
Capital	1,213	0	1,213		8,155	8,427	(272)	-3.2%
Total Expenditures	7,662	6,827	834	12.2%	58,120	63,683	(5,562)	-8.7%
Revenue Over / (Under) Expenses	(3,283)	(2,578)	(705)	-27.4%	17,195	11,176	6,018	53.9%

Total Tax Revenue: Year-to-date, Total Tax Revenue is \$159k or 0.3% less than budget. In other words, 99.7% has been collected year-to-date. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Net Revenue is \$242k or 1.3% greater than budget.

Other Revenue: Year-to-Date, Other Revenue is \$373k or 6.2% greater than budget. Investment Income and the Tobacco Settlement Proceeds are more than expected compared to budget, but are offset by Proceeds from Capital Lease, Contract Revenue, Ambulance Supplemental Payment Program, and Gain/Loss on Sale of Assets, which are less than budget.

Payroll: Year-to-date, overall payroll expenses are \$1.4M lower than budget with most of that variance occurring in EMS Operations and Alarm.

Operating Expenses: Operating Expenses are \$3.3M less than budget primarily due to a timing difference in Election Expenses along with expenses being less than expected in the following accounts:

* Computer Software

- * Professional Fees
- * Disposable Medical Supplies

* Maintenance - Equipment

* Fuel - Auto

- * Training & Continuing Education
- * Vehicle Parts
- * Uniforms

Indigent Care Expenses: Year-to-data, Indigent Care Expenses are \$650k less than budget. Expenses related to uncompensated care have been less than expected.

Capital: Year-to-date, Capital Expenditures are \$272k or 3.2% less than budget.

Montgomery County Hospital District Balance Sheet

As of 05/31/2025

		Fund 10 05/31/2025
SETS		
Cash and Equivalents	5	
10-000-10100	Petty Cash-Admin-BS	\$1,400.0
10-000-11401	Operating Account-WF-BS	\$1,514,289.5
10-000-12500	Investments-MMA/ICS-BS	\$24,334,920.7
10-000-13100	Texpool-District-BS	\$6,778,871.0
10-000-13300	Investments-WF Bank-BS	\$17,708,989.5
10-000-13400	Texstar Investment Pool-BS	\$6,761,478.7
10-000-13500	Investments-BS	\$9,106,488.64
Total Cash and Equiv	alents	\$66,206,438.1
Receivables		
10-000-14100	A/R-EMS Billings-BS	\$12,501,230.4
10-000-14200	Allowance for Bad Debt-BS	(\$3,995,397.60
10-000-14300	A/R-Other-BS	\$1,439,924.2
10-000-14305	A/R Employee-BS	\$19,731.0
10-000-14450	Capital Lease Receivable-BS	\$1,809,367.0
10-000-14525	Receivable from Component Unit-BS	\$123,471.2
10-000-14605	Capital Lease Interest Receivable-BS	\$8,924.3
10-000-14700	Taxes Receivable-BS	\$2,540,987.1
10-000-14750	Allowance for Bad Debt-Tax Rev-BS	(\$383,277.41
Total Receivables		\$14,064,960.4
Other Assets		
10-000-14800	Deposits-BS	\$18,288.0
10-000-14900	Prepaid Expenses-BS	\$670,378.4
10-000-15000	Inventory-BS	\$1,164,890.9
Total Other Assets		\$1,853,557.4
OTAL ASSETS		\$82,124,956.0
LIABILITIES		
Current Liabilities		
10-000-20500	Accounts Payable-BS	\$493,520.4
10-000-20600	Accounts Payable-Other-BS	\$5,482.9
10-000-21000	Accrued Expenditures-BS	\$1,963,194.7
10-000-21400	Accrued Payroll-BS	\$1,604,739.9
10-000-21525	P/R-Charitable Deductions-BS	\$7,799.7
10-000-21585	P/R-Flexible Spending-BS	\$4,896.0
10-000-21590	P/R-Supplemental Insurance Premiums-BS	\$195.3
10-000-21650		\$631,158.9
Total Current Liab	ilities	\$4,710,988.1
Deferred Liabilitie	S	
10-000-23000		\$2,157,709.7
10-000-23000		

Montgomery County Hospital District Balance Sheet

As of 05/31/2025

		Fund 10 05/31/2025
10-000-23300	Deferred Capital Lease Revenue-BS	\$1,675,707.83
Total Deferred Lial	bilities	\$3,926,188.91
TOTAL LIABILITIES		\$8,637,177.07
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$7,920,457.72
10-000-30400	Nonspendable - Inventory-BS	\$1,164,890.88
10-000-30700	Nonspendable - Prepaids-BS	\$670,378.45
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$49,232,051.95
TOTAL CAPITAL		\$73,487,779.00
TOTAL LIABILITIES ANI	D CAPITAL	\$82,124,956.07

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$318,946.89	\$262,115.00	\$56,831.89	\$49,314,699.30	\$49,275,035.00	\$39,664.30	\$49,815,988.00	98.99%	\$501,288.70
Delinquent Tax Revenue	\$28,498.41	\$26,299.00	\$2,199.41	\$273,763.40	\$405,809.00	(\$132,045.60)	\$559,989.00	48.89%	\$286,225.60
Penalties and Interest	\$42,867.65	\$44,034.00	(\$1,166.35)	\$253,684.28	\$311,211.00	(\$57,526.72)	\$447,745.00	56.66%	\$194,060.72
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$8,422.53	\$17,060.00	(\$8,637.47)	\$17,060.00	49.37%	\$8,637.47
Total Tax Revenue	\$390,312.95	\$332,448.00	\$57,864.95	\$49,850,569.51	\$50,009,115.00	(\$158,545.49)	\$50,840,782.00	98.05%	\$990,212.49
EMS Net Revenue									
Advanced Life Support Revenue	\$4,851,505.77	\$4,810,076.00	\$41,429.77	\$37,554,542.28	\$37,566,240.00	(\$11,697.72)	\$56,495,860.00	66.47%	\$18,941,317.72
Basic Life Support Revenue	\$939,307.74	\$820,326.00	\$118,981.74	\$6,656,423.21	\$6,406,778.00	\$249,645.21	\$9,633,326.00	69.10%	\$2,976,902.79
Transfer Service Fees	\$0.00	\$1,000.00	(\$1,000.00)	\$7,990.35	\$8,000.00	(\$9.65)	\$12,000.00	66.59%	\$4,009.65
Non-Transport Fees	\$38,881.46	\$33,480.00	\$5,401.46	\$269,519.23	\$262,384.00	\$7,135.23	\$394,320.00	68.35%	\$124,800.77
Contractual Allowance	(\$1,916,518.46)	(\$1,885,506.00)	(\$31,012.46)	(\$14,625,632.22)	(\$14,725,965.00)	\$100,332.78	(\$22,145,674.00)	66.04%	(\$7,520,041.78)
Charity Care	(\$1,171,375.28)	(\$1,129,378.00)	(\$41,997.28)	(\$8,939,183.39)	(\$8,820,538.00)	(\$118,645.39)	(\$13,264,786.00)	67.39%	(\$4,325,602.61)
Provision for Bad Debt	(\$320,321.54)	(\$262,238.00)	(\$58,083.54)	(\$1,934,591.09)	(\$2,048,101.00)	\$113,509.91	(\$3,080,041.00)	62.81%	(\$1,145,449.91)
Recovery of Bad Debt	\$8,761.80	\$22,140.00	(\$13,378.20)	\$73,838.48	\$172,580.00	(\$98,741.52)	\$259,708.00	28.43%	\$185,869.52
Total EMS Net Revenue	\$2,430,241.49	\$2,409,900.00	\$20,341.49	\$19,062,906.85	\$18,821,378.00	\$241,528.85	\$28,304,713.00	67.35%	\$9,241,806.15
Other Revenue									
Investment Income - MCHD	\$241,011.99	\$200,000.00	\$41,011.99	\$1,745,513.44	\$1,412,027.00	\$333,486.44	\$2,212,027.00	78.91%	\$466,513.56
Interest Income	\$235.30	\$260.00	(\$24.70)	\$5,003.02	\$2,402.00	\$2,601.02	\$3,322.00	150.60%	(\$1,681.02)
Interest Income-Capital Lease	\$5,404.51	\$5,407.00	(\$2.49)	\$45,227.87	\$45,373.00	(\$145.13)	\$66,515.00	68.00%	\$21,287.13
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$1,108,126.97	\$800,000.00	\$308,126.97	\$800,000.00	138.52%	(\$308,126.97)
Weyland Bldg. Land Lease	\$2,150.11	\$2,150.00	\$0.11	\$8,935.39	\$17,200.00	(\$8,264.61)	\$25,800.00	34.63%	\$16,864.61
Miscellaneous Income	\$28,196.34	\$13,705.00	\$14,491.34	\$149,798.89	\$112,787.00	\$37,011.89	\$185,777.00	80.63%	\$35,978.11
Proceeds from Capital Lease	\$54,922.12	\$0.00	\$54,922.12	\$40,067.04	\$155,578.00	(\$115,510.96)	\$195,578.00	20.49%	\$155,510.96
Tenant Rent Income	\$9,263.33	\$9,299.00	(\$35.67)	\$74,211.91	\$74,386.00	(\$174.09)	\$111,580.00	66.51%	\$37,368.09
P.A. Processing Fees	\$0.00	\$0.00	\$0.00	\$125.00	\$10.00	\$115.00	\$20.00	625.00%	(\$105.00)
Contract Revenue	\$1,636.37	\$1,636.00	\$0.37	\$127,610.99	\$227,312.00	(\$99,701.01)	\$233,856.00	54.57%	\$106,245.01
Education/Training Revenue	\$3,654.50	\$8,704.00	(\$5,049.50)	\$149,779.71	\$171,638.00	(\$21,858.29)	\$226,250.00	66.20%	\$76,470.29

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Stand-By Fees	\$20,397.00	\$11,400.00	\$8,997.00	\$131,546.14	\$88,800.00	\$42,746.14	\$130,800.00	100.57%	(\$746.14)
EMS-Trauma Fund Income	\$39,104.00	\$30,000.00	\$9,104.00	\$39,104.00	\$30,000.00	\$9,104.00	\$30,000.00	130.35%	(\$9,104.00)
Ambulance Supplemental Payment Program	\$943,964.00	\$1,000,000.00	(\$56,036.00)	\$943,964.00	\$1,000,000.00	(\$56,036.00)	\$1,000,000.00	94.40%	\$56,036.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$66,666.64	\$66,666.00	\$0.64	\$100,000.00	66.67%	\$33,333.36
Employee Medical Premiums	\$121,085.40	\$129,515.00	(\$8,429.60)	\$1,037,942.12	\$1,038,515.00	(\$572.88)	\$1,621,333.00	64.02%	\$583,390.88
Dispatch Fees	\$7,842.00	\$8,175.00	(\$333.00)	\$61,974.00	\$65,400.00	(\$3,426.00)	\$236,538.00	26.20%	\$174,564.00
MDC Revenue-First Responders	\$0.00	\$0.00	\$0.00	\$94,563.00	\$86,450.00	\$8,113.00	\$90,150.00	104.90%	(\$4,413.00)
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,707.97	\$10,868.00	(\$160.03)	\$85,324.96	\$86,947.00	(\$1,622.04)	\$130,420.00	65.42%	\$45,095.04
Tower Contract Revenue	\$25,494.48	\$23,128.00	\$2,366.48	\$203,952.56	\$181,857.00	\$22,095.56	\$275,082.00	74.14%	\$71,129.44
Gain/Loss on Sale of Assets	\$35,000.00	\$45,000.00	(\$10,000.00)	\$282,000.00	\$364,900.00	(\$82,900.00)	\$470,200.00	59.97%	\$188,200.00
Total Other Revenue	\$1,558,402.75	\$1,507,580.00	\$50,822.75	\$6,401,437.65	\$6,028,248.00	\$373,189.65	\$8,325,248.00	76.89%	\$1,923,810.35
Total Revenues	\$4,378,957.19	\$4,249,928.00	\$129,029.19	\$75,314,914.01	\$74,858,741.00	\$456,173.01	\$87,470,743.00	86.10%	\$12,155,828.99
Expenses									
Payroll Expenses									
Regular Pay	\$2,626,892.17	\$2,862,809.00	(\$235,916.83)	\$20,288,099.57	\$21,193,905.00	(\$905,805.43)	\$32,032,161.00	63.34%	\$11,744,061.43
Overtime Pay	\$295,623.95	\$370,337.00	(\$74,713.05)	\$2,332,385.66	\$2,499,179.00	(\$166,793.34)	\$3,746,704.00	62.25%	\$1,414,318.34
Paid Time Off	\$271,438.18	\$320,577.00	(\$49,138.82)	\$2,339,468.74	\$2,333,879.00	\$5,589.74	\$3,515,865.00	66.54%	\$1,176,396.26
Stipend Pay	\$23,439.55	\$25,384.00	(\$1,944.45)	\$147,447.29	\$233,720.00	(\$86,272.71)	\$355,202.00	41.51%	\$207,754.71
Payroll Taxes	\$232,582.81	\$262,252.00	(\$29,669.19)	\$1,806,798.14	\$1,906,662.00	(\$99,863.86)	\$2,879,327.00	62.75%	\$1,072,528.86
TCDRS Plan	\$306,713.25	\$339,879.00	(\$33,165.75)	\$2,365,184.99	\$2,481,389.00	(\$116,204.01)	\$3,746,609.00	63.13%	\$1,381,424.01
Health & Dental	\$33,119.45	\$68,550.00	(\$35,430.55)	\$781,434.97	\$728,176.00	\$53,258.97	\$1,002,376.00	77.96%	\$220,941.03
Health Insurance Claims	\$694,963.71	\$652,655.00	\$42,308.71	\$5,232,888.54	\$5,221,240.00	\$11,648.54	\$7,831,860.00	66.82%	\$2,598,971.46
Health Insurance Admin Fees	\$67,869.82	\$78,885.00	(\$11,015.18)	\$550,855.72	\$631,080.00	(\$80,224.28)	\$946,620.00	58.19%	\$395,764.28
Total Payroll Expenses	\$4,552,642.89	\$4,981,328.00	(\$428,685.11)	\$35,844,563.62	\$37,229,230.00	(\$1,384,666.38)	\$56,056,724.00	63.94%	\$20,212,160.38
Operating Expenses Unemployment Expense	\$5,121.66	\$1,500.00	\$3,621.66	\$8,297.70	\$12,000.00	(\$3,702.30)	\$18,000.00	46.10%	\$9,702.30

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Accident Repair	\$1,825.11	\$3,500.00	(\$1,674.89)	\$23,153.71	\$34,978.00	(\$11,824.29)	\$48,978.00	47.27%	\$25,824.29
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$33,000.00	\$33,000.00	\$0.00	\$51,500.00	64.08%	\$18,500.00
Advertising	\$0.00	\$957.00	(\$957.00)	\$0.00	\$6,675.00	(\$6,675.00)	\$15,732.00	0.00%	\$15,732.00
Credit Card Processing Fee	\$4,553.95	\$4,011.00	\$542.95	\$39,955.05	\$30,940.00	\$9,015.05	\$46,460.00	86.00%	\$6,504.95
Bio-Waste Removal	\$4,787.67	\$4,158.00	\$629.67	\$34,859.39	\$32,820.00	\$2,039.39	\$49,452.00	70.49%	\$14,592.61
Books/Materials	\$11,085.06	\$31,713.00	(\$20,627.94)	\$80,182.03	\$151,684.00	(\$71,501.97)	\$211,546.00	37.90%	\$131,363.97
Business Licenses	\$5,579.40	\$1,470.00	\$4,109.40	\$16,130.34	\$44,230.00	(\$28,099.66)	\$53,105.00	30.37%	\$36,974.66
Capital Lease Expense	\$21,410.49	\$21,939.00	(\$528.51)	\$203,842.72	\$169,731.00	\$34,111.72	\$258,387.00	78.89%	\$54,544.28
Capital Lease Interest Expense	\$8,698.88	\$7,027.00	\$1,671.88	\$63,753.44	\$58,712.00	\$5,041.44	\$85,574.00	74.50%	\$21,820.56
Capital IT Subscription Assets Interest Expense	\$874.23	\$874.00	\$0.23	\$8,421.24	\$8,422.00	(\$0.76)	\$9,244.00	91.10%	\$822.76
Collection Fees	\$4,156.04	\$3,425.00	\$731.04	\$25,663.36	\$27,400.00	(\$1,736.64)	\$41,100.00	62.44%	\$15,436.64
Community Education	\$123.00	\$400.00	(\$277.00)	\$1,444.64	\$10,340.00	(\$8,895.36)	\$12,040.00	12.00%	\$10,595.36
Computer Maintenance	\$18,188.60	\$82,000.00	(\$63,811.40)	\$547,166.64	\$555,701.00	(\$8,534.36)	\$818,201.00	66.87%	\$271,034.36
Computer Software	\$109,679.51	\$69,853.00	\$39,826.51	\$949,518.23	\$1,287,882.00	(\$338,363.77)	\$1,814,944.00	52.32%	\$865,425.77
Computer Software-MDC First Responder	\$0.00	\$0.00	\$0.00	\$53,320.20	\$48,400.00	\$4,920.20	\$52,100.00	102.34%	(\$1,220.20)
Computer Supplies/Non-Capital	\$304.31	\$3,650.00	(\$3,345.69)	\$21,367.31	\$36,540.00	(\$15,172.69)	\$48,000.00	44.52%	\$26,632.69
Conferences - Fees, Travel, & Meals	\$18,507.21	\$18,025.00	\$482.21	\$126,143.30	\$159,043.00	(\$32,899.70)	\$226,586.00	55.67%	\$100,442.70
Contractual Obligations-County Appraisal	\$0.00	\$0.00	\$0.00	\$231,618.00	\$237,776.00	(\$6,158.00)	\$475,551.00	48.71%	\$243,933.00
Contractual Obligations-Tax Collector Assessc	\$26.22	\$17.00	\$9.22	\$122,077.81	\$121,029.00	\$1,048.81	\$121,077.00	100.83%	(\$1,000.81)
Contractual Obligations-Other	\$39,755.79	\$20,464.00	\$19,291.79	\$193,127.58	\$177,007.00	\$16,120.58	\$258,860.00	74.61%	\$65,732.42
Customer Property Damage	\$2,686.65	\$70.00	\$2,616.65	\$8,786.91	\$560.00	\$8,226.91	\$18,840.00	46.64%	\$10,053.09
Customer Relations	\$5,590.83	\$5,900.00	(\$309.17)	\$48,273.42	\$50,800.00	(\$2,526.58)	\$74,600.00	64.71%	\$26,326.58
Disposable Linen	\$2,798.80	\$6,177.00	(\$3,378.20)	\$43,603.24	\$49,416.00	(\$5,812.76)	\$74,124.00	58.82%	\$30,520.76
Disposable Medical Supplies	\$86,193.43	\$167,145.00	(\$80,951.57)	\$1,049,952.34	\$1,364,168.00	(\$314,215.66)	\$2,047,748.00	51.27%	\$997,795.66
Drug Supplies	\$46,291.22	\$35,000.00	\$11,291.22	\$268,406.13	\$285,316.00	(\$16,909.87)	\$425,316.00	63.11%	\$156,909.87
Dues/Subscriptions	\$3,285.93	\$1,996.00	\$1,289.93	\$74,924.41	\$91,558.00	(\$16,633.59)	\$120,909.00	61.97%	\$45,984.59
Durable Medical Equipment	\$373,238.73	\$30,000.00	\$343,238.73	\$680,459.27	\$697,179.00	(\$16,719.73)	\$817,179.00	83.27%	\$136,719.73
Election Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$725,000.00	(\$725,000.00)	\$725,000.00	0.00%	\$725,000.00
Employee Health/Wellness	\$2,318.79	\$1,500.00	\$818.79	\$24,439.73	\$80,750.00	(\$56,310.27)	\$86,750.00	28.17%	\$62,310.27
Employee Recognition	\$6,097.59	\$27,888.00	(\$21,790.41)	\$67,501.34	\$120,991.00	(\$53,489.66)	\$144,218.00	46.81%	\$76,716.66
Equipment Rental	\$0.00	\$300.00	(\$300.00)	\$14,255.77	\$31,100.00	(\$16,844.23)	\$36,259.00	39.32%	\$22,003.23

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Vehicle-Fluids & Additives	\$3,257.44	\$3,292.00	(\$34.56)	\$17,631.90	\$26,336.00	(\$8,704.10)	\$39,504.00	44.63%	\$21,872.10
Fuel-Auto	\$77,391.37	\$138,123.00	(\$60,731.63)	\$584,395.19	\$1,104,984.00	(\$520,588.81)	\$1,657,478.00	35.26%	\$1,073,082.81
Fuel-Non-Auto	\$0.00	\$400.00	(\$400.00)	\$4,079.15	\$2,400.00	\$1,679.15	\$4,000.00	101.98%	(\$79.15)
Hazardous Waste Removal	\$90.00	\$200.00	(\$110.00)	\$657.50	\$1,600.00	(\$942.50)	\$2,400.00	27.40%	\$1,742.50
Insurance	\$93,087.71	\$85,758.00	\$7,329.71	\$693,522.41	\$731,552.00	(\$38,029.59)	\$1,074,584.00	64.54%	\$381,061.59
Interest Expense	\$20,859.91	\$0.00	\$20,859.91	\$61,401.44	\$61,401.00	\$0.44	\$61,401.00	100.00%	(\$0.44)
Laundry Service & Purchase	\$239.30	\$175.00	\$64.30	\$1,324.62	\$1,400.00	(\$75.38)	\$2,100.00	63.08%	\$775.38
Leases/Contracts	\$4,920.61	\$5,810.00	(\$889.39)	\$37,171.93	\$46,480.00	(\$9,308.07)	\$79,720.00	46.63%	\$42,548.07
Legal Fees	\$2,907.05	\$4,300.00	(\$1,392.95)	\$47,617.53	\$84,400.00	(\$36,782.47)	\$126,600.00	37.61%	\$78,982.47
Maintenance & Repairs-Buildings	\$42,684.15	\$37,311.00	\$5,373.15	\$223,124.79	\$261,484.00	(\$38,359.21)	\$440,677.00	50.63%	\$217,552.21
Maintenance-Equipment	\$9,827.57	\$6,000.00	\$3,827.57	\$362,259.37	\$575,458.00	(\$213,198.63)	\$870,868.00	41.60%	\$508,608.63
Management Fees	\$4,589.69	\$11,050.00	(\$6,460.31)	\$73,696.59	\$89,400.00	(\$15,703.41)	\$134,100.00	54.96%	\$60,403.41
Meals-Business and Travel	\$0.00	\$255.00	(\$255.00)	\$45.00	\$1,965.00	(\$1,920.00)	\$3,050.00	1.48%	\$3,005.00
Meeting Expenses	\$371.44	\$1,080.00	(\$708.56)	\$10,334.61	\$21,701.00	(\$11,366.39)	\$43,651.00	23.68%	\$33,316.39
Mileage Reimbursements	\$564.08	\$445.00	\$119.08	\$3,859.12	\$4,615.00	(\$755.88)	\$6,560.00	58.83%	\$2,700.88
Office Supplies	\$1,688.34	\$1,439.00	\$249.34	\$6,321.14	\$11,703.00	(\$5,381.86)	\$17,309.00	36.52%	\$10,987.86
Vehicle-Oil & Lubricants	\$5,590.63	\$3,250.00	\$2,340.63	\$36,770.35	\$26,000.00	\$10,770.35	\$39,000.00	94.28%	\$2,229.65
Other Services	\$315.15	\$475.00	(\$159.85)	\$3,022.71	\$3,800.00	(\$777.29)	\$5,700.00	53.03%	\$2,677.29
Oxygen & Gases	\$8,235.93	\$8,243.00	(\$7.07)	\$64,146.67	\$66,544.00	(\$2,397.33)	\$99,541.00	64.44%	\$35,394.33
Postage	\$3,719.07	\$2,000.00	\$1,719.07	\$20,135.07	\$17,684.00	\$2,451.07	\$27,082.00	74.35%	\$6,946.93
Printing Services	\$0.00	\$842.00	(\$842.00)	\$7,717.13	\$21,390.00	(\$13,672.87)	\$27,980.00	27.58%	\$20,262.87
Professional Fees	\$181,097.19	\$196,429.00	(\$15,331.81)	\$1,472,009.81	\$1,712,219.00	(\$240,209.19)	\$2,376,571.00	61.94%	\$904,561.19
Radio Repairs-Outsourced	\$3,321.50	\$6,300.00	(\$2,978.50)	\$46,209.81	\$47,784.00	(\$1,574.19)	\$72,984.00	63.32%	\$26,774.19
Radio-Parts	\$3,588.23	\$6,000.00	(\$2,411.77)	\$36,797.10	\$48,402.00	(\$11,604.90)	\$77,487.00	47.49%	\$40,689.90
Radios	\$0.00	\$1,500.00	(\$1,500.00)	\$0.00	\$4,500.00	(\$4,500.00)	\$6,000.00	0.00%	\$6,000.00
Recruit/Investigate	\$2,364.01	\$5,500.00	(\$3,135.99)	\$56,617.34	\$58,775.00	(\$2,157.66)	\$72,275.00	78.34%	\$15,657.66
Rent	\$12,456.07	\$12,551.00	(\$94.93)	\$98,867.74	\$99,621.00	(\$753.26)	\$150,112.00	65.86%	\$51,244.26
Repair-Equipment	\$2,157.04	\$7,006.00	(\$4,848.96)	\$38,385.68	\$57,280.00	(\$18,894.32)	\$91,220.00	42.08%	\$52,834.32
Shop Tools	\$399.98	\$2,346.00	(\$1,946.02)	\$9,008.65	\$21,414.00	(\$12,405.35)	\$27,500.00	32.76%	\$18,491.35
Shop Supplies	\$7,243.91	\$7,803.00	(\$559.09)	\$25,309.71	\$32,219.00	(\$6,909.29)	\$80,316.00	31.51%	\$55,006.29
Small Equipment & Furniture	\$10,779.07	\$16,190.00	(\$5,410.93)	\$389,043.93	\$445,234.00	(\$56,190.07)	\$788,558.00	49.34%	\$399,514.07

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Special Events Supplies	\$1,869.47	\$50.00	\$1,819.47	\$2,406.58	\$8,600.00	(\$6,193.42)	\$8,800.00	27.35%	\$6,393.42
Station Supplies	\$6,151.22	\$5,094.00	\$1,057.22	\$47,762.36	\$36,252.00	\$11,510.36	\$53,628.00	89.06%	\$5,865.64
Supplemental Food	(\$554.41)	\$3,000.00	(\$3,554.41)	(\$1,724.23)	\$3,000.00	(\$4,724.23)	\$3,000.00	(57.47%)	\$4,724.23
Telephones-Cellular	\$12,987.89	\$13,932.00	(\$944.11)	\$106,923.49	\$112,103.00	(\$5,179.51)	\$168,131.00	63.60%	\$61,207.51
Telephones-Service	\$41,441.66	\$28,295.00	\$13,146.66	\$279,818.73	\$226,360.00	\$53,458.73	\$340,540.00	82.17%	\$60,721.27
Training & Continuing Education	\$41,061.29	\$43,046.50	(\$1,985.21)	\$184,541.20	\$348,331.00	(\$163,789.80)	\$521,271.00	35.40%	\$336,729.80
Tuition Reimbursement	\$13,555.82	\$10,167.00	\$3,388.82	\$60,703.54	\$66,334.00	(\$5,630.46)	\$99,000.00	61.32%	\$38,296.46
Travel Expenses	\$1,516.98	\$2,965.00	(\$1,448.02)	\$4,889.67	\$18,130.00	(\$13,240.33)	\$31,660.00	15.44%	\$26,770.33
Uniforms	\$10,177.44	\$49,750.00	(\$39,572.56)	\$145,800.48	\$275,459.00	(\$129,658.52)	\$354,659.00	41.11%	\$208,858.52
Utilities	\$37,614.23	\$38,611.00	(\$996.77)	\$308,410.52	\$292,444.00	\$15,966.52	\$447,480.00	68.92%	\$139,069.48
Vehicle-Batteries	(\$606.41)	\$3,250.00	(\$3,856.41)	\$16,676.24	\$27,500.00	(\$10,823.76)	\$40,500.00	41.18%	\$23,823.76
Vehicle-Outside Services	\$993.96	\$2,500.00	(\$1,506.04)	\$7,534.40	\$20,000.00	(\$12,465.60)	\$30,000.00	25.11%	\$22,465.60
Vehicle-Parts	\$43,355.78	\$66,000.00	(\$22,644.22)	\$420,036.64	\$539,355.00	(\$119,318.36)	\$803,355.00	52.29%	\$383,318.36
Vehicle-Registration	\$139.00	\$208.00	(\$69.00)	\$840.00	\$1,664.00	(\$824.00)	\$2,496.00	33.65%	\$1,656.00
Vehicle-Tires	\$14,663.05	\$7,375.00	\$7,288.05	\$50,374.03	\$59,000.00	(\$8,625.97)	\$88,500.00	56.92%	\$38,125.97
Vehicle-Towing	\$137.50	\$950.00	(\$812.50)	\$7,855.30	\$7,600.00	\$255.30	\$11,400.00	68.91%	\$3,544.70
Worker's Compensation Insurance	\$41,421.20	\$41,527.00	(\$105.80)	\$382,822.33	\$303,554.00	\$79,268.33	\$469,662.00	81.51%	\$86,839.67
Total Operating Expenses	\$1,552,851.21	\$1,439,752.50	\$113,098.71	\$11,520,800.52	\$14,776,579.00	(\$3,255,778.48)	\$21,267,790.00	54.17%	\$9,746,989.48
Indigent Care Expenses									
1115 Medicaid Waiver-Uncompensated Care	\$248,285.00	\$248,285.00	\$0.00	\$1,444,349.49	\$1,986,276.00	(\$541,926.51)	\$2,979,413.00	48.48%	\$1,535,063.51
Specialty Healthcare Providers	\$94,395.94	\$157,929.00	(\$63,533.06)	\$1,155,435.22	\$1,263,433.00	(\$107,997.78)	\$1,895,150.00	60.97%	\$739,714.78
Total Indigent Care Expenses	\$342,680.94	\$406,214.00	(\$63,533.06)	\$2,599,784.71	\$3,249,709.00	(\$649,924.29)	\$4,874,563.00	53.33%	\$2,274,778.29
Capital Expenditures									
Capital Purchase-Building/Improvements	\$326,416.37	\$0.00	\$326,416.37	\$1,175,785.51	\$50,000.00	\$1,125,785.51	\$3,209,145.00	36.64%	\$2,033,359.49
Capital Purchase-Equipment	\$238,808.01	\$0.00	\$238,808.01	\$2,920,252.65	\$2,732,208.00	\$188,044.65	\$8,495,977.00	34.37%	\$5,575,724.35
Capital Purchase-Vehicles	\$591,250.00	\$0.00	\$591,250.00	\$4,012,150.00	\$5,489,112.00	(\$1,476,962.00)	\$6,430,887.00	62.39%	\$2,418,737.00
Capital Purchase-Leases	\$54,922.12	\$0.00 \$0.00	\$54,922.12	\$40,067.04	\$155,578.00	(\$115,510.96)	\$195,578.00	20.49%	\$155,510.96
Capital Purchase-Site Improvements	\$1,880.00	\$0.00	\$1,880.00	\$6,872.50	\$133,378.00	\$6,872.50	\$0.00	0.00%	(\$6,872.50)
Total Capital Expenditures	\$1,213,276.50	\$0.00	\$1,213,276.50	\$8,155,127.70	\$8,426,898.00	(\$271,770.30)	\$18,331,587.00	44.49%	\$10,176,459.30
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	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Total Expenses	\$7,661,451.54	\$6,827,294.50	\$834,157.04	\$58,120,276.55	\$63,682,416.00	(\$5,562,139.45)	\$100,530,664.00	57.81%	\$42,410,387.45
Revenue over Expeditures	(\$3,282,494.35)	(\$2,577,366.50)	(\$705,127.85)	\$17,194,637.46	\$11,176,325.00	\$6,018,312.46	(\$13,059,921.00)	(131.66%)	(\$30,254,558.46)

Montgomery County Hospital District Year-Over-Year Income Statement Comparison

	Current Month Actual	Last Year Month Actual	Month Variance	%Month Variance	YTD Actual	Last Year YTD Actual	YTD Variance	%YTD Variance	Total Annual Budget
Revenue									
Tax Revenue	\$390,312.95	\$78,763.69	\$311,549.26	395.55%	\$49,850,569.51	\$45,879,077.74	\$3,971,491.77	8.66%	\$50,840,782.00
EMS Net Revenue	\$2,430,241.49	\$2,359,273.11	\$70,968.38	3.01%	\$19,062,906.85	\$17,644,320.44	\$1,418,586.41	8.04%	\$28,304,713.00
Other Revenue	\$1,558,402.75	\$1,669,119.91	(\$110,717.16)	(6.63%)	\$6,401,437.65	\$7,623,607.20	(\$1,222,169.55)	(16.03%)	\$8,325,248.00
Total Revenues	\$4,378,957.19	\$4,107,156.71	\$271,800.48	6.62%	\$75,314,914.01	\$71,147,005.38	\$4,167,908.63	5.86%	\$87,470,743.00
Expenses									
Payroll Expenses	\$4,552,642.89	\$4,267,460.30	\$285,182.59	6.68%	\$35,844,563.62	\$32,616,968.47	\$3,227,595.15	9.90%	\$56,056,724.00
Operating Expenses	\$1,552,851.21	\$1,117,805.54	\$435,045.67	38.92%	\$11,520,800.52	\$11,574,432.12	(\$53,631.60)	(0.46%)	\$21,267,790.00
Indigent Care Expenses	\$342,680.94	\$821,089.47	(\$478,408.53)	(58.27%)	\$2,599,784.71	\$3,409,972.55	(\$810,187.84)	(23.76%)	\$4,874,563.00
Capital Expenditures	\$1,213,276.50	\$1,463,874.44	(\$250,597.94)	(17.12%)	\$8,155,127.70	\$10,440,366.40	(\$2,285,238.70)	(21.89%)	\$18,331,587.00
Total Expenses	\$7,661,451.54	\$7,670,229.75	(\$8,778.21)	(0.11%)	\$58,120,276.55	\$58,041,739.54	\$78,537.01	0.14%	\$100,530,664.00
Revenue over Expeditures	(\$3,282,494.35)	(\$3,563,073.04)	\$280,578.69	(7.87%)	\$17,194,637.46	\$13,105,265.84	\$4,089,371.62	31.20%	(\$13,059,921.00)

Board Mtg.: 06/24/2025

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-24	May-25
A/R Balance	11,044,380	11,183,898	11,183,608	11,562,218	11,529,674	11,498,893	11,817,258	11,926,256	11,926,943	13,958,444	14,977,093	15,032,526
Charges	3,694,008	4,123,831	3,838,228	3,767,621	3,783,976	3,615,925	3,899,670	3,752,553	3,504,044	5,649,947	4,429,903	3,940,873
Total 6-Mo Charges	21,651,917	22,060,456	22,565,976	22,822,443	22,999,656	22,823,589	23,029,251	22,657,973	22,323,789	24,206,115	24,852,042	25,176,990
Avg Charge / Day *	120,288	122,558	125,367	126,791	127,776	126,798	127,940	125,878	124,021	134,478	138,067	139,872
A/R Days	92	91	89	91	90	91	92	95	96	104	108	107

* Accounts are aged from date of service.

** Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents. *** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Current	31-60	61-90	91-120	121-180	>180	Total	> 90 Days	> 120 Days
Jun-24	3,614,811	2,167,383	1,779,126	1,263,981	1,295,299	1,655,479	11,776,078	4,214,759	2,950,778
Jul-24	3,952,085	2,051,978	1,811,246	1,220,017	1,107,049	1,792,813	11,935,187	4,119,879	2,899,861
Aug-24	3,772,263	2,197,956	1,713,435	1,334,843	1,080,268	1,860,612	11,959,378	4,275,724	2,940,881
Sep-24	3,919,408	2,211,577	1,833,121	1,374,217	1,107,491	1,892,339	12,338,153	4,374,047	2,999,830
Oct-24	3,698,099	2,170,124	1,699,578	1,543,533	1,199,952	1,975,907	12,287,194	4,719,392	3,175,860
Nov-24	3,674,889	2,050,491	1,772,617	1,436,774	1,309,782	2,007,123	12,251,677	4,753,680	3,316,906
Dec-24	3,914,830	2,035,430	1,587,471	1,519,048	1,395,046	2,110,902	12,562,728	5,024,996	3,505,949
Jan-25	3,821,294	2,374,804	1,638,488	1,354,263	1,356,619	2,040,156	12,585,624	4,751,038	3,396,775
Feb-25	3,910,467	2,403,282	1,782,004	1,301,428	1,096,479	2,061,176	12,554,835	4,459,083	3,157,655
Mar-25	5,747,078	2,189,516	1,790,669	1,447,440	1,144,538	2,093,362	14,412,603	4,685,340	3,237,900
Apr-25	6,885,259	2,015,060	1,691,768	1,357,182	1,174,269	2,050,812	15,174,351	4,582,263	3,225,081
May-25	6,894,981	2,313,940	1,289,644	1,383,364	1,369,527	1,954,159	15,205,616	4,707,050	3,323,686

Accounts Receivable Aging by Percentage

Month	Current	31-60	61-90	91-120	121-180	>180	Total	> 90 Days	> 120 Days
Jun-24	31%	18%	15%	11%	11%	14%	100%	36%	25%
Jul-24	33%	17%	15%	10%	9%	15%	100%	35%	24%
Aug-24	32%	18%	14%	11%	9%	16%	100%	36%	25%
Sep-24	32%	18%	15%	11%	9%	15%	100%	35%	24%
Oct-24	30%	18%	14%	13%	10%	16%	100%	38%	26%
Nov-24	30%	17%	14%	12%	11%	16%	100%	39%	27%
Dec-24	31%	16%	13%	12%	11%	17%	100%	40%	28%
Jan-25	30%	19%	13%	11%	11%	16%	100%	38%	27%
Feb-25	31%	19%	14%	10%	9%	16%	100%	36%	25%
Mar-25	40%	15%	12%	10%	8%	15%	100%	33%	22%
Apr-25	45%	13%	11%	9%	8%	14%	100%	30%	21%
May-25	45%	15%	8%	9%	9%	13%	100%	31%	22%

Board Mtg.: 06/24/2025

100%

99.9%

Montgomery County Hospital District Payer Mix and Service Mix

100.0%

Total

100.0%

100.0%

100.0%

100.0%

Payer Mix													
Payer	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	12-Month Total
Medicare	2,520,198	2,858,462	2,610,364	2,461,263	2,469,349	2,482,283	2,667,268	2,792,186	2,758,211	2,862,045	2,676,858	2,815,333	31,973,820
Medicaid	474,881	537,479	516,819	454,714	558,561	456,275	484,105	495,314	463,573	574,305	533,251	569,783	6,119,060
Insurance	1,308,480	1,505,871	1,392,720	1,396,111	1,345,184	1,283,039	1,477,012	1,396,860	1,258,676	1,476,601	1,497,994	1,572,392	16,910,940
Facility Contract		0		1,200				2,474					3,674
Bill Patient	1,093,629	1,142,488	1,134,123	1,088,907	1,110,857	1,073,116	1,074,475	945,575	832,256	849,744	834,049	880,949	12,060,167
Standby	7,493	7,621	16,101	25,434	30,533	23,116	2,350	-2,318	3,419	12,727	33,685	20,397	180,558
Total	5,404,681	6,051,921	5,670,128	5,427,629	5,514,484	5,317,829	5,705,209	5,630,091	5,316,134	5,775,422	5,575,836	5,858,854	67,248,219
Payer	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	12-Month %
Medicare	46.7%	47.2%	46.0%	45.3%	44.8%	46.7%	46.8%	49.6%	51.8%	49.6%	48.0%	48.1%	47.6%
Medicaid	8.8%	8.9%	9.1%	8.4%	10.1%	8.6%	8.5%	8.8%	8.7%	9.9%	9.6%	9.7%	9.1%
Insurance	24.2%	24.9%	24.6%	25.7%	24.4%	24.1%	25.9%	24.8%	23.7%	25.6%	26.9%	26.8%	25.2%
Facility Contract	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%
Bill Patient	20.2%	18.9%	20.0%	20.1%	20.1%	20.2%	18.8%	16.8%	15.7%	14.7%	15.0%	15.0%	18.0%
Standby	0.1%	0.1%	0.3%	0.5%	0.6%	0.4%	0.0%	0.0%	0.1%	0.2%	0.6%	0.3%	0.3%

· · · · · · · · · · · · · · · · · · ·	Service Mix												
Payer	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	12-Month Total
ALS	3,810	4,269	3,936	3,730	3,764	3,640	3,975	3,820	3,442	3,830	3,702	3,904	45,822
BLS	663	749	775	791	806	769	761	769	700	861	849	909	9,402
Other	259	298	297	234	243	268	252	279	267	273	285	314	3,269
Transfer	1	0	1	0			1	3					6
Standby	13	12	23	44	56	43	5	2	2	16	29	22	267
Total	4,746	5,328	5,032	4,799	4,869	4,720	4,994	4,873	4,411	4,980	4,865	5,149	58,766

100.0%

100.0%

100.0%

100.0%

100.0%

100.1%

Paver	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	12-Month %
ALS	80.3%	80.1%	78.2%	77.7%	77.3%	77.1%	79.6%	78.4%	78.0%	76.9%	76.1%	75.9%	78.0%
BLS	14.0%	14.1%	15.4%	16.5%	16.6%	16.3%	15.2%	15.8%	15.9%	17.3%	17.5%	17.7%	16.0%
Other	5.5%	5.6%	5.9%	4.9%	5.0%	5.7%	5.0%	5.7%	6.1%	5.5%	5.9%	6.1%	5.6%
Transfer	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%
Standby	0.3%	0.2%	0.5%	0.9%	1.2%	0.9%	0.1%	0.0%	0.0%	0.3%	0.6%	0.4%	0.5%
Total	100.1%	100.0%	100.0%	100.0%	100.1%	100.0%	99.9%	100.0%	100.0%	100.0%	100.1%	100.1%	100.1%

Montgomery County Hospital District Accounts Payable Analysis

Days \$Total											
Month	Current	31-60	61-90	> 90	Credits	Total	minus Credits				
Jun-24	720,776	-	_	2	(2)	442,222	720,778				
Jul-24	204,951	-	-	2	(2)	392,663	204,953				
Aug-24	1,514,620	-	-	2	(2)	392,663	1,514,622				
Sep-24	555,744	-	-	(2)	(2)	291,676	555,742				
Oct-24	830,634	-	-	(2)	(2)	291,676	830,632				
Nov-24	334,817	-	-	(2)	(2)	734,124	334,815				
Dec-24	902,594	-	-	(2)	(2)	894,894	902,592				
Jan-25	778,860	-	-	(2)	(2)	220,840	778,858				
Feb-25	197,880	-	-	(2)	(2)	175,378	197,878				
Mar-25	898,003	-	-	(2)	(2)	645,695	898,002				
Apr-25	382,313	-	-	(2)	(2)	352,435	382,311				
May-25	493,520	-	-	(2)	(2)	493,517	493,519				

Accounts Payable Aging by Dollars

Accounts Payable Aging by Percentage without Credits

			Days	
Month	Current	31-60	61-90	> 90
Jun-24	100%	0%	0%	0%
Jul-24	100%	0%	0%	0%
Aug-24	100%	0%	0%	0%
Sep-24	100%	0%	0%	0%
Oct-24	100%	0%	0%	0%
Nov-24	100%	0%	0%	0%
Dec-24	100%	0%	0%	0%
Jan-25	100%	0%	0%	0%
Feb-25	100%	0%	0%	0%
Mar-25	100%	0%	0%	0%
Apr-25	100%	0%	0%	0%
May-25	100%	0%	0%	0%

Agenda Item # 20



To: Board of Directors

From: Brett Allen, CFO

Date: June 24, 2025

Re: MCAD Quarterly Invoice

Consider and act on the payment of the MCAD quarterly invoice. (Mr. Shirley, Treasurer – MCHD Board

The MCAD quarterly invoice is in the amount of \$115,746. The current projected annual cost is \$463,152 versus the budgeted amount of \$475,551.

The budget was based on the MCAD proposed budget.

Yes	No I	N/A	
X			Budgeted item?
Χ			Within budget?
		X	Renewal contract?
		Х	Special request?

INVOICE

6/1/2025 Date: Account: HM1



Montgomery Central Appraisal District **Operating Account** PO Box 2233 (936)756-3354

MONTGOMERY COUNTY HOSPITAL DIST ACCOUNTS PAYABLE P O BOX 478 CONROE TX 77305-0478

Due Date 06/30/2025

Document No.	Date	Code	Description	Stewards Minestered	Amount
Document No. SALES00000009851	Date 6/1/2025	SLS	Description 3Q25 JR BILLING		Amount \$115,746.0
nil to: MCAD PO Box 223				Amount Due:	\$115,746.00

^Please return this portion with your payment^

PO Box 2233 Conroe, TX 77305

If a taxing unit fails to pay its appraisal district costs when due, that payment becomes delinquent. A delinquent payment incurs a penalty of 5% of the amount due, plus 10% per annum interest. (Section 6.06(e), Property Tax Code).

The MCAD BOD requires a jurisdiction to request a waiver of interest in writing. Interest will be applied if no written waiver is received.

Agenda Item #21



To: Board of Directors

From: Brett Allen, CFO

Date: June 24, 2025

Re: Billing Bridge Invoice

Consider and act on ImageTrend Billing Bridge annual invoice. (Mr. Shirley, Treasurer – MCHD Board)

Yes	No N	J/A	
X			Budgeted item?
X			Within budget?
		X	Renewal contract?
		Χ	Special request?



Invoice PS-INV114531

March 24, 2025

Montgomery County Hospital District

Calvin Hon 1400 South Loop 336 West Conroe, TX 77304 USA

Customer ID	Customer PO	Schedule N	umber	Due Date	Payment	Terms
2913		20456 (03 03/27/26		April 23, 2025	Net 30	
No. 153	lmage Bridg	iption eTrend Billing e™ inghouse - Base	Quantity 1	Comment Annual Fee	Тах % О	Line Amount 6 Excl. Tax 113,398.11
Notes:				<u>c </u>		113,398.11
				Subtotal		
				Total Tax		0.00

Total \$ Incl. Tax 113,398.11





Agenda Item # 22



To: Board of Directors

From: D. Brett Allen, CFO

Date: June 24, 2025

Re: FE NXT Renewal

Consider and act on the one year renewal for Blackbaud FE NXT Pro accounting software. (Mr. Shirley, Treasurer – MCHD Board)

This request is for \$61,263.97 from October 1, 2025 through September 30, 2026.

Although Netsuite for Government is planned to go-live on October 1, 2025 there will not be detailed vendor data in the new system which is needed for audits and researching vendor questions and statements.

Yes	No N	I/A	
X			Budgeted item?
X			Within budget?
X			Renewal contract?
	X		Special request?

Consider and act on payment of District invoices (Charles Shirley, Treasurer-MCHD Board)

TOTAL FOR INVOICES \$4,349,681.62

Montgomery County Hospital District Invoice Expense Allocation Report Board Meeting 06/24/2025 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
ABLE GLASS & MIRROR CO, INC.	05/01/2025	2-6735	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$805.60
					Totals for ABLE GLASS & MIRROR CO, INC.:	\$805.60
ADAMS, ANDREW	05/29/2025	ADA*05292025	15 Year Service Award	10-025-54450	Employee Recognition-Human	\$300.00
					Totals for ADAMS, ANDREW:	\$300.00
AHMED, RUBINA	05/21/2025	AHM*05212025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$25.00
					Totals for AHMED, RUBINA:	\$25.00
AIR PERFORMANCE SERVICE OF HOUSTON, LLC	05/01/2025	175434	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,137.24
	05/01/2025	174777	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$3,049.00
				Totals for AIR	PERFORMANCE SERVICE OF HOUSTON, LLC:	\$7,186.24
ALLEN'S SAFE AND LOCK	05/20/2025	66374	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$144.00
					Totals for ALLEN'S SAFE AND LOCK:	\$144.00
ALONTI CAFE & CATERING	05/19/2025	2094456	NEW HIRE LUNCHEON FOR ALARM EMPLOYEES	10-025-58500	Training & Continuing Education-Humar	\$133.82
					Totals for ALONTI CAFE & CATERING:	\$133.82
ALR3 ENTERPRISES dba ALL GATES & DOORS	05/06/2025	10871	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,345.00
				Totals for A	LR3 ENTERPRISES dba ALL GATES & DOORS:	\$1,345.00
AMBASSADOR SERVICES, LLC	05/01/2025	INV106194	JANITORIAL SERVICES APRIL 2025	10-016-53330	Contractual Obligations-Other-Facil	\$6,938.06
	05/01/2025	INV106607	JANITORIAL SERVICES MAY 2025	10-016-53330	Contractual Obligations-Other-Facil	\$6,938.06
					Totals for AMBASSADOR SERVICES, LLC:	\$13,876.12
AMERICAN HEART ASSOCIATION, INC. (AHA)	05/17/2025	SCPR210708	BLS PROVIDER ECARDS	10-000-14900	Prepaid Expenses-BS	\$10,324.00
				Totals for A	MERICAN HEART ASSOCIATION, INC. (AHA):	\$10,324.00
ASTORGA, JASMIN	05/01/2025	AST*04292025	MILEAGE - (04/26/2025 - 04/26/2025)	10-007-56200	Mileage Reimbursements-EMS	\$4.27
					Totals for ASTORGA, JASMIN:	\$4.27
AT&T (5001)	05/01/2025	7131652005 05.01.25	HISD T1 ISSI 04/21/25-05/20/25	10-004-58310	Telephones-Service-Radio	\$240.80
					Totals for AT&T (5001):	\$240.80
AT&T MOBILITY-ROC (6463)	05/19/2025	287283884314X052725	ACCT# 287283884314 03/20/25-04/19/25	10-015-58200	Telephones-Cellular-Infor	\$310.51
				10-004-58200	Telephones-Cellular-Radio	\$50.87
					Totals for AT&T MOBILITY-ROC (6463):	\$361.38
AYALA, DANYA	05/22/2025	AYA*05222025	EXPENSE - BUSINESS LICENSES	10-006-52700	Business Licenses-Alarm	\$10.21
					Totals for AYALA, DANYA:	\$10.21
BAILEY, KAREN	05/13/2025	BAI05132025A	MONIES OWED TO EMPLOYEE/REISSUE	10-000-21400	Accrued Payroll-BS	\$16.38
					Totals for BAILEY, KAREN:	\$16.38

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
BALL CHAIN MANUFACTURING CO. INC.	05/12/2025	89801	EMPLOYEE RECOGNITION	10-007-54450	Employee Recognition-EMS	\$3,541.00
				Totals fo	or BALL CHAIN MANUFACTURING CO. INC.:	\$3,541.00
BCBS OF TEXAS (POB 731428)	05/11/2025	523326115278	BCBS PPO & HSA CLAIMS 05/03/25 - 05/09/25	10-025-51710	Health Insurance Claims-Human	\$81,227.41
	05/04/2025	523324046019	BCBS PPO & HSA CLAIMS 04/26/25 - 05/02/25	10-025-51710	Health Insurance Claims-Human	\$235,635.77
	05/18/2025	523327676892	BCBS PPO & HSA CLAIMS 05/10/25-05/16/25	10-025-51710	Health Insurance Claims-Human	\$179,938.42
	05/25/2025	523324078531	BCBS PPO & HSA CLAIMS 05/17/25-05/23/25	10-025-51710	Health Insurance Claims-Human	\$176,675.26
	05/31/2025	131642068895	ADMINISTRATION FEE 05/01/25-05/31/25	10-025-51720	Health Insurance Admin Fees-Human	\$69,900.11
					Totals for BCBS OF TEXAS (POB 731428):	\$743,376.97
BLUE TRITON BRANDS INC dba READYREFRESH	05/14/2025	15D6708403397	SERVICE CENTER	10-008-57900	Station Supplies-Mater	\$20.33
	05/14/2025	15D6708394113	STATION 10	10-008-57900	Station Supplies-Mater	\$36.83
	05/14/2025	15D6708394151	ADMIN - ROOM 208	10-008-57900	Station Supplies-Mater	\$3.29
	05/14/2025	15D6708394182	STATION 15	10-008-57900	Station Supplies-Mater	\$25.65
	05/14/2025	15D6708394193	STATION 20	10-008-57900	Station Supplies-Mater	\$64.78
	05/14/2025	15D6708394198	STATION 21	10-008-57900	Station Supplies-Mater	\$3.29
	05/14/2025	15D6708394210	STATION 22	10-008-57900	Station Supplies-Mater	\$53.60
	05/14/2025	15D6708394221	STATION 24	10-008-57900	Station Supplies-Mater	\$53.60
	05/14/2025	15D6708394225	STATION 25	10-008-57900	Station Supplies-Mater	\$42.42
	05/14/2025	15D6708394229	STATION 27	10-008-57900	Station Supplies-Mater	\$3.29
	05/14/2025	15D6708394233	STATION 30	10-008-57900	Station Supplies-Mater	\$59.19
	05/14/2025	15D6708394237	STATION 31	10-008-57900	Station Supplies-Mater	\$20.06
	05/14/2025	15D6708394241	STATION 32	10-008-57900	Station Supplies-Mater	\$48.01
	05/14/2025	15D6708394247	STATION 33	10-008-57900	Station Supplies-Mater	\$53.60
	05/14/2025	15D6708394250	STATION 34	10-008-57900	Station Supplies-Mater	\$20.06
	05/14/2025	15D6708394255	STATION 35	10-008-57900	Station Supplies-Mater	\$14.47
	05/14/2025	15D6708394258	STATION 40	10-008-57900	Station Supplies-Mater	\$98.32
	05/14/2025	15D6708394304	STATION 41	10-008-57900	Station Supplies-Mater	\$14.47
	05/14/2025	15D6708394307	STATION 42	10-008-57900	Station Supplies-Mater	\$14.47
	05/14/2025	15D6708394309	STATION 45	10-008-57900	Station Supplies-Mater	\$31.51
	05/14/2025	15D6708577782	ADMIN - SUITE 350	10-008-57900	Station Supplies-Mater	\$16.77
	05/20/2025	15D6708579806	ADMIN - 1ST FLOOR	10-008-57900	Station Supplies-Mater	\$61.49
	00,20,2020				TRITON BRANDS INC dba READYREFRESH:	\$759.50
BOON-CHAPMAN (Prime DX)	05/01/2025	S0030006553	PRIMEDX FEES APRIL 2025	10-002-55700	Management Fees-HCAP	\$7,085.33
					Totals for BOON-CHAPMAN (Prime DX):	\$7,085.33
BORSKI, MICHAEL	05/18/2025	BOR*05182025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$96.00
					Totals for BORSKI, MICHAEL:	\$96.00
BOUND TREE MEDICAL, LLC	05/13/2025	85769517	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$320.00
	05/05/2025	85758663	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$8,906.82
	05/06/2025	85760690	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$676.50
	05/06/2025	85760689	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$299.00
	05/02/2025	85756957	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$134.50

5/12/2025 5/12/2025 5/09/2025 5/01/2025 5/01/2025 5/16/2025 5/16/2025 5/16/2025 5/21/2025 5/21/2025 5/21/2025 5/21/2025	85767549 85767550 85765877 85733662 85774214 857774214 85777553 85771270 85689127 10010581 INV-BF-213617 CAL*05212025	MEDICAL SUPPLIES MEDICAL SUPPLIES BOOKS/MATERIAL MEDICAL SUPPLIES DRUG SUPPLIES DME SUPPLIES MEDICAL SUPPLIES MEDICAL SUPPLIES MEDICAL SUPPLIES MEDICAL SUPPLIES	10-008-53900 10-009-54000 10-008-53900 10-008-53800 10-042-52600 10-009-54000 10-009-54000 10-008-54200 10-008-53900 10-008-53900 10-016-55650	Disposable Medical Supplies-Mater Drug Supplies-Clini Disposable Medical Supplies-Mater Disposable Linen-Mater Disposable Medical Supplies-Mater Books/Materials-EMS T Drug Supplies-Clini Drug Supplies-Clini Durable Medical Equipment-Mater Disposable Medical Supplies-Mater Disposable Medical Supplies-Mater <i>Totals for BOUND TREE MEDICAL, LLC:</i> Maintenance-Equipment-Facil <i>Totals for BUD GRIFFIN SUPPORT, INC.:</i> Durable Medical Equipment-Mater <i>Totals for BUD GRIFFIN SUPPORT, INC.:</i>	\$1,495.00 \$11,198.56 \$10,865.70 \$1,316.00 \$992.00 \$9,796.00 \$579.84 \$3,916.80 \$1,881.00 \$126.00 \$53,041.72 \$862.50 \$862.50 \$862.59
5/09/2025 5/01/2025 5/16/2025 5/20/2025 5/20/2025 5/14/2025 5/01/2025 5/21/2025 5/01/2025	85765877 85733662 85747062 85774214 85777553 85771270 85689127 10010581 INV-BF-213617 CAL*05212025	MEDICAL SUPPLIES BOOKS/MATERIAL MEDICAL SUPPLIES DRUG SUPPLIES DME SUPPLIES MEDICAL SUPPLIES AC PREVENTIVE MAINTENANCE MEDICAL SUPPLIES	10-008-53900 10-008-53800 10-042-52600 10-009-54000 10-009-54000 10-008-54200 10-008-53900 10-008-53900 10-016-55650	Disposable Medical Supplies-Mater Disposable Linen-Mater Disposable Medical Supplies-Mater Books/Materials-EMS T Drug Supplies-Clini Drug Supplies-Clini Durable Medical Equipment-Mater Disposable Medical Supplies-Mater <i>Totals for BOUND TREE MEDICAL, LLC:</i> Maintenance-Equipment-Facil <i>Totals for BUD GRIFFIN SUPPORT, INC.:</i> Durable Medical Equipment-Mater	\$10,865.70 \$1,316.00 \$538.00 \$9,796.00 \$579.84 \$3,916.80 \$1,881.00 \$126.00 \$53,041.72 \$862.50 \$862.50 \$862.50
5/01/2025 5/01/2025 5/16/2025 5/20/2025 5/14/2025 5/01/2025 5/21/2025 5/01/2025	85733662 85747062 85774214 85777553 85771270 85689127 10010581 INV-BF-213617 CAL*05212025	BOOKS/MATERIAL MEDICAL SUPPLIES DRUG SUPPLIES DME SUPPLIES MEDICAL SUPPLIES AC PREVENTIVE MAINTENANCE MEDICAL SUPPLIES	10-008-53800 10-008-53900 10-042-52600 10-009-54000 10-008-54200 10-008-53900 10-008-53900 10-016-55650	Disposable Linen-Mater Disposable Medical Supplies-Mater Books/Materials-EMS T Drug Supplies-Clini Drug Supplies-Clini Durable Medical Equipment-Mater Disposable Medical Supplies-Mater <i>Totals for BOUND TREE MEDICAL, LLC:</i> Maintenance-Equipment-Facil <i>Totals for BUD GRIFFIN SUPPORT, INC.:</i> Durable Medical Equipment-Mater	\$1,316.00 \$538.00 \$992.00 \$9,796.00 \$579.84 \$3,916.80 \$1,881.00 \$126.00 \$53,041.72 \$862.50 \$862.50 \$862.50
5/01/2025 5/01/2025 5/16/2025 5/20/2025 5/14/2025 5/01/2025 5/21/2025 5/01/2025	85733662 85747062 85774214 85777553 85771270 85689127 10010581 INV-BF-213617 CAL*05212025	BOOKS/MATERIAL MEDICAL SUPPLIES DRUG SUPPLIES DME SUPPLIES MEDICAL SUPPLIES AC PREVENTIVE MAINTENANCE MEDICAL SUPPLIES	10-008-53900 10-042-52600 10-009-54000 10-008-54200 10-008-53900 10-008-53900 10-008-53900	Disposable Medical Supplies-Mater Books/Materials-EMS T Drug Supplies-Clini Drug Supplies-Clini Durable Medical Equipment-Mater Disposable Medical Supplies-Mater <i>Totals for BOUND TREE MEDICAL, LLC:</i> Maintenance-Equipment-Facil <i>Totals for BUD GRIFFIN SUPPORT, INC.:</i> Durable Medical Equipment-Mater	\$538.00 \$992.00 \$9,796.00 \$579.84 \$3,916.80 \$1,881.00 \$126.00 \$53,041.72 \$862.50 \$862.50 \$862.50
5/01/2025 5/01/2025 5/16/2025 5/20/2025 5/14/2025 5/01/2025 5/21/2025 5/01/2025	85733662 85747062 85774214 85777553 85771270 85689127 10010581 INV-BF-213617 CAL*05212025	BOOKS/MATERIAL MEDICAL SUPPLIES DRUG SUPPLIES DME SUPPLIES MEDICAL SUPPLIES AC PREVENTIVE MAINTENANCE MEDICAL SUPPLIES	10-042-52600 10-009-54000 10-008-54200 10-008-53900 10-008-53900 10-008-53900	Books/Materials-EMS T Drug Supplies-Clini Drug Supplies-Clini Durable Medical Equipment-Mater Disposable Medical Supplies-Mater <i>Totals for BOUND TREE MEDICAL, LLC:</i> Maintenance-Equipment-Facil <i>Totals for BUD GRIFFIN SUPPORT, INC.:</i> Durable Medical Equipment-Mater	\$992.00 \$9,796.00 \$579.84 \$3,916.80 \$1,881.00 \$126.00 \$53,041.72 \$862.50 \$862.50 \$862.50
5/01/2025 5/16/2025 5/20/2025 5/14/2025 5/01/2025 5/21/2025 5/01/2025 5/21/2025	85747062 85774214 85777553 85771270 85689127 10010581 INV-BF-213617 CAL*05212025	MEDICAL SUPPLIES DRUG SUPPLIES DME SUPPLIES MEDICAL SUPPLIES AC PREVENTIVE MAINTENANCE MEDICAL SUPPLIES	10-009-54000 10-009-54000 10-008-54200 10-008-53900 10-008-53900 10-016-55650	Drug Supplies-Clini Drug Supplies-Clini Durable Medical Equipment-Mater Disposable Medical Supplies-Mater <i>Totals for BOUND TREE MEDICAL, LLC:</i> Maintenance-Equipment-Facil <i>Totals for BUD GRIFFIN SUPPORT, INC.:</i> Durable Medical Equipment-Mater	\$9,796.00 \$579.84 \$3,916.80 \$1,881.00 \$126.00 \$53,041.72 \$862.50 \$862.50 \$862.50
5/16/2025 5/20/2025 5/14/2025 5/01/2025 5/21/2025 5/01/2025 5/21/2025	85774214 85777553 85771270 85689127 10010581 INV-BF-213617 CAL*05212025	DRUG SUPPLIES DME SUPPLIES MEDICAL SUPPLIES AC PREVENTIVE MAINTENANCE MEDICAL SUPPLIES	10-009-54000 10-008-54200 10-008-53900 10-008-53900 10-016-55650	Drug Supplies-Clini Durable Medical Equipment-Mater Disposable Medical Supplies-Mater Disposable Medical Supplies-Mater <i>Totals for BOUND TREE MEDICAL, LLC:</i> Maintenance-Equipment-Facil <i>Totals for BUD GRIFFIN SUPPORT, INC.:</i> Durable Medical Equipment-Mater	\$579.84 \$3,916.80 \$1,881.00 \$53,041.72 \$862.50 \$862.50 \$865.99
5/20/2025 5/14/2025 5/01/2025 5/21/2025 5/01/2025 5/21/2025	85777553 85771270 85689127 10010581 INV-BF-213617 CAL*05212025	DME SUPPLIES MEDICAL SUPPLIES MEDICAL SUPPLIES AC PREVENTIVE MAINTENANCE MEDICAL SUPPLIES	10-008-54200 10-008-53900 10-008-53900 10-016-55650	Durable Medical Equipment-Mater Disposable Medical Supplies-Mater Disposable Medical Supplies-Mater <i>Totals for BOUND TREE MEDICAL, LLC:</i> Maintenance-Equipment-Facil <i>Totals for BUD GRIFFIN SUPPORT, INC.:</i> Durable Medical Equipment-Mater	\$3,916.80 \$1,881.00 \$126.00 \$53,041.72 \$862.50 \$862.50 \$862.59
5/14/2025 5/01/2025 5/21/2025 5/01/2025 5/21/2025	85771270 85689127 10010581 INV-BF-213617 CAL*05212025	MEDICAL SUPPLIES MEDICAL SUPPLIES AC PREVENTIVE MAINTENANCE MEDICAL SUPPLIES	10-008-53900 10-008-53900 10-016-55650	Disposable Medical Supplies-Mater Disposable Medical Supplies-Mater <i>Totals for BOUND TREE MEDICAL, LLC:</i> Maintenance-Equipment-Facil <i>Totals for BUD GRIFFIN SUPPORT, INC.:</i> Durable Medical Equipment-Mater	\$1,881.00 \$126.00 \$53,041.72 \$862.50 \$862.50 \$805.99
5/01/2025 5/21/2025 5/01/2025 5/21/2025	85689127 10010581 INV-BF-213617 CAL*05212025	MEDICAL SUPPLIES AC PREVENTIVE MAINTENANCE MEDICAL SUPPLIES	10-008-53900 10-016-55650	Disposable Medical Supplies-Mater <i>Totals for BOUND TREE MEDICAL, LLC:</i> Maintenance-Equipment-Facil <i>Totals for BUD GRIFFIN SUPPORT, INC.:</i> Durable Medical Equipment-Mater	\$126.00 \$53,041.72 \$862.50 \$862.50 \$805.99
5/21/2025 5/01/2025 5/21/2025	10010581 INV-BF-213617 CAL*05212025	AC PREVENTIVE MAINTENANCE MEDICAL SUPPLIES	10-016-55650	Totals for BOUND TREE MEDICAL, LLC: Maintenance-Equipment-Facil Totals for BUD GRIFFIN SUPPORT, INC.: Durable Medical Equipment-Mater	\$53,041.72 \$862.50 \$862.50 \$805.99
5/01/2025 5/21/2025	INV-BF-213617 CAL*05212025	MEDICAL SUPPLIES		Maintenance-Equipment-Facil Totals for BUD GRIFFIN SUPPORT, INC.: Durable Medical Equipment-Mater	\$862.50 \$862.50 \$805.99
5/01/2025 5/21/2025	INV-BF-213617 CAL*05212025	MEDICAL SUPPLIES		Totals for BUD GRIFFIN SUPPORT, INC.: Durable Medical Equipment-Mater	\$862.50 \$805.99
5/21/2025	CAL*05212025		10-008-54200	Durable Medical Equipment-Mater	\$805.99
5/21/2025	CAL*05212025		10-008-54200		
		WELLNESS		Totals for BUTTERFLY NETWORK, INC.:	¢ 005 00
		WELLNESS			\$605.99
5/21/2025			10-025-54350	Employee Health\Wellness-Human	\$100.00
	CAL*05212025B	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$100.00
				Totals for CALDERON, DAISY:	\$200.00
5/19/2025	CAM*05192025	PER DIEM - SAFD BEST PRACTICE SITE VISIT (0)5/13/ 10-007-53150	Conferences-Fees, Travel, & Meals-EMS	\$111.00
5/27/2025	CAM*05272025	PER DIEM - AAA ANNUAL CONFERENCE (06/2	21/20210-007-53150	Conferences-Fees, Travel, & Meals-EMS	\$196.00
				Totals for CAMPBELL, JAMES:	\$307.00
5/12/2025	40527059	CONTRACT CHARGE 05/01/25-05/31/25	10-015-55400	Leases/Contracts-Infor	\$4,608.00
			То	otals for CANON FINANCIAL SERVICES, INC.:	\$4,608.00
5/15/2025	CAT*05152025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human Totals for CATTOOR, JEREMY:	\$1,195.20 \$ <i>1,195.20</i>
5/12/2025	4517020		10 010 59050	Vahiela Parte Floot	\$1,491.70
)/12/2023	AETIDSQ	VEHICLE PARTS	10-010-39030	Totals for CDW GOVERNMENT, INC.:	\$1,491.70
5/12/2025	88820089 05 12 25	STATION 10 04/04/25-05/06/25	10-016-58800	Utilities-Facil	\$56.10
			10-016-58800	Utilities-Facil	\$50.45
					\$371.48
					\$33.47
					\$30.87
					\$65.85
					\$108.29
					\$100.23
					\$30.00
	5/27/2025 5/12/2025 5/15/2025 5/12/2025 5/12/2025 5/08/2025 5/08/2025 5/19/2025 5/19/2025 5/01/2025 5/01/2025	5/27/2025 CAM*05272025 5/12/2025 40527059 5/15/2025 CAT*05152025 5/12/2025 AE1TD3Q 5/12/2025 64018941639 05.12.25 5/12/2025 64018941639 05.12.25 5/08/2025 88589239 05.08.25 5/19/2025 64006986422 05.19.25 5/19/2025 64013049610 05.19.25 5/01/2025 92013168 05.01.25 5/01/2025 98116148 05.01.25	5/27/2025 CAM*05272025 PER DIEM - AAA ANNUAL CONFERENCE (06/2 5/12/2025 40527059 CONTRACT CHARGE 05/01/25-05/31/25 5/15/2025 CAT*05152025 TUITION - 2025 5/12/2025 AE1TD3Q VEHICLE PARTS 5/12/2025 64018941639 05.12.25 STATION 10 04/04/25-05/06/25 5/12/2025 64018941639 05.12.25 STATION 15 04/04/25-05/06/25 5/08/2025 88589239 05.08.25 ADMIN 04/03/25-05/02/25 5/19/2025 64006986422 05.19.25 STATION 43 04/11/25-05/14/25 5/19/2025 64013049610 05.19.25 STATION 45 04/11/25-05/13/25 5/01/2025 92013168 05.01.25 STATION 30 03/25/25-04/24/25 5/02/2025 88796735 05.02.25 STATION 14 03/13/25-04/11/25	5/27/2025 CAM*05272025 PER DIEM - AAA ANNUAL CONFERENCE (06/21/202 10-007-53150 5/12/2025 40527059 CONTRACT CHARGE 05/01/25-05/31/25 10-015-55400 5/15/2025 CAT*05152025 TUITION - 2025 10-025-58550 5/12/2025 AE1TD3Q VEHICLE PARTS 10-010-59050 5/12/2025 64018941639 05.12.25 STATION 10 04/04/25-05/06/25 10-016-58800 5/12/2025 64018941639 05.12.25 STATION 15 04/04/25-05/06/25 10-016-58800 5/12/2025 64018941639 05.12.25 STATION 15 04/04/25-05/06/25 10-016-58800 5/12/2025 64018941639 05.12.25 STATION 15 04/04/25-05/06/25 10-016-58800 5/08/2025 88589239 05.08.25 ADMIN 04/03/25-05/02/25 10-016-58800 5/19/2025 64013049610 05.19.25 STATION 432 04/11/25-05/13/25 10-016-58800 5/01/2025 92013168 05.01.25 STATION 30 03/25/25-04/24/25 10-016-58800 5/01/2025 92013168 05.01.25 STATION 20 03/28/25-04/28/25 10-016-58800 5/01/2025 98116148 05.01.25 STATION 14 03/13/25-04/11/25 10-016-58800	5/27/2025 CAM*05272025 PER DIEM - AAA ANNUAL CONFERENCE (06/21/202 10-007-53150 Conferences-Fees, Travel, & Meals-EMS Totals for CAMPBELL, JAMES: 5/12/2025 40527059 CONTRACT CHARGE 05/01/25-05/31/25 10-015-55400 Leases/Contracts-Infor Totals for CAMON FINANCIAL SERVICES, INC: 5/15/2025 CAT*05152025 TUITION - 2025 10-025-58550 Tuition Reimbursement-Human Totals for CATTOOR, JEREMY: 5/12/2025 AE1TD3Q VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet Totals for CDW GOVERNMENT, INC: 5/12/2025 88820089 05.12.25 STATION 10 04/04/25-05/06/25 10-016-58800 Utilities-Facil 5/12/2025 64018941639 05.12.25 STATION 15 04/04/25-05/06/25 10-016-58800 Utilities-Facil 5/12/2025 64006986422 05.19.25 STATION 15 04/04/25-05/06/25 10-016-58800 Utilities-Facil 5/12/2025 640018941639 05.12.25 STATION 15 04/04/25-05/06/25 10-016-58800 Utilities-Facil 5/12/2025 640018941639 05.12.25 STATION 10 04/04/25-05/06/25 10-016-58800 Utilities-Facil 5/12/2025 640018941639 05.12.25 STATION 15 04/04/25-05/06/25 10-016-58800 Utilities-Facil 5/19/2025 640018041630 05.12.25 STATION 43 04

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
					Totals for CENTERPOINT ENERGY (REL109):	\$788.68
CERBERUS, LLC	05/01/2025	0045503	EXT-SUB-ENT-3-A YEAR 3 OF 3 05/10/2025-0)5/10/210-015-53050	Computer Software-Infor	\$2,499.00
					Totals for CERBERUS, LLC:	\$2,499.00
CHASE PEST CONTROL, INC.	05/14/2025	70287	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$200.00
	05/14/2025	70286	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	05/09/2025	70068	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	05/09/2025	70069	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	05/23/2025	70730	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	05/23/2025	70729	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	05/23/2025	70728	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$145.00
	05/23/2025	70727	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	05/09/2025	70108	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$185.00
	05/09/2025	70106	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$195.00
	05/09/2025	70105	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$175.00
	03/03/2023	10105		10 010 0000	Totals for CHASE PEST CONTROL, INC.:	\$1,830.00
CITY OF CONROE - CONORE FIRE DEPARTMENT	05/22/2025	236	UTV FEE IRONMAN MARATHON	10-007-53330	Contractual Obligations-Other-EMS	\$2,720.00
	00,22,2020	200			OF CONROE - CONORE FIRE DEPARTMENT:	\$2,720.00
COBURN SUPPLY COMPANY, INC.	05/12/2025	506264158	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$59.59
	05/14/2025	506264287	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$181.64
					Totals for COBURN SUPPLY COMPANY, INC.:	\$241.23
COLVIN, THOMAS	05/29/2025	COL*05292025	Was May Employee of the Month.	10-025-54450	Employee Recognition-Human	\$100.00
					Totals for COLVIN, THOMAS:	\$100.00
COMCAST (POB 37601)	05/01/2025	240485682	ACCT# 932705907 05/01/25-05/31/25	10-015-58310	Telephones-Service-Infor	\$1,522.58
	05/01/2025	238876432	ACCT# 980899942 04/15/25-05/14/25	10-015-58310	Telephones-Service-Infor	\$3,346.96
					Totals for COMCAST (POB 37601):	\$4,869.54
COMCAST CORPORATION (POB 60533)	05/05/2025	2080546356 05.05.25	STATION 21 05/05/25-06/04/25	10-015-58310	Telephones-Service-Infor	\$79.59
				Totals	for COMCAST CORPORATION (POB 60533):	\$79.59
CONROE TRUCK & TRAILER INC.	05/14/2025	344034-00	VEHICLE OUTSIDE SERVICES	10-010-59000	Vehicle-Outside Services-Fleet	\$993.96
					Totals for CONROE TRUCK & TRAILER INC.:	\$993.96
CONROE WELDING SUPPLY, INC.	05/01/2025	R04251059	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$37.50
	05/01/2025	R04251060	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	05/01/2025	R04251062	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	05/01/2025	R04251063	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	05/01/2025	R04251064	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	05/01/2025	R04251065	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	05/01/2025	R04251069	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	05/01/2025	R04251070	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	05/01/2025	R04251072	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	05/01/2025	R04251073	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	05/01/2025	R04251075	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	05/01/2025	R04251078	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	05/01/2025	R04251079	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$57.69
	05/01/2025	R04251082	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$153.93
	05/01/2025	R04251606	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$72.20
	05/01/2025	CT275156	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$139.94
	05/01/2025	CT274902	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$249.84
	05/01/2025	CT274888	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$128.93
	05/01/2025	CT274073	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$1,113.78
	05/01/2025	CT273202	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$128.95
	05/01/2025	CT273198	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$73.98
	05/01/2025	CT272663	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$271.82
	05/01/2025	CT272363	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$51.96
	05/01/2025	CT273185	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$50.40
	05/01/2025	CT273963	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$381.71
	05/01/2025	CT273355	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.92
	05/01/2025	PS542859	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$91.97
	05/01/2025	PS543165	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$73.96
	05/01/2025	PS543166	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$172.91
	05/01/2025	PS543167	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$40.99
	05/01/2025	CT273148	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$117.95
	05/01/2025	CT273551	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$128.92
	05/01/2025	CT274114	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$128.93
	05/01/2025	CT272830	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$210.90
	05/01/2025	PS543534	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$56.28
	05/01/2025	PS543537	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.94
	05/01/2025	PS543538	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.95
	05/01/2025	CT274198	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$9.11
	05/01/2025	CT274667	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$150.88
	05/05/2025	PS543851	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$80.05
	05/02/2025	CT275378	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$197.41
	05/01/2025	CT275082	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$128.90
	05/05/2025	PS543855	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$40.99
	05/05/2025	PS543854	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$40.99
	05/05/2025	PS543853	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$84.96
	05/05/2025	P3543655	OXIGEN MEDICAL		Totals for CONROE WELDING SUPPLY, INC.:	\$5,090.86
CONSOLIDATED COMMUNICATIONS-TXU	05/01/2025	93653911600 05.01.25	ADMIN 04/21/25-05/20/25	10-015-58310	Telephones-Service-Infor	\$16,840.47
	00,01,2020	113333 . 1000 03.0 hES			CONSOLIDATED COMMUNICATIONS-TXU:	\$16,840.47
				, 51415 [0]		<i>\$10,010.11</i>
COREBRIDGE FINANCIAL	05/08/2025	COR05082025	EMPLOYEE CONTRIBUTIONS FOR 05/08/2025	10-000-21600	Employee Deferred CompBS	\$9,371.45

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	05/22/2025	COR05222025	EMPLOYEE CONTRIBUTIONS FOR 05/22/2025	10-000-21600	Employee Deferred CompBS	\$8,396.57
					Totals for COREBRIDGE FINANCIAL:	\$17,768.02
CRAWFORD ELECTRIC SUPPLY COMPANY, INC.	05/12/2025	S013939827.001	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,048.00
	05/28/2025	S014030710.001	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$410.40
				Totals for CRA	WFORD ELECTRIC SUPPLY COMPANY, INC.:	\$1,458.40
CROCKER, JAMES KEVIN	05/13/2025	CRO*05132025	PER DIEM - SAFD BEST PRACTICE SITE VISIT (05/	/13/ 10-045-58600	Travel Expenses-EMS Q	\$111.00
	05/15/2025	CRO*05152025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$26.40
	05/15/2025	CRO*05152025B	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$28.86
	05/15/2025	CRO*05152025C	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$83.84
	05/15/2025	CRO*05152025D	MILEAGE - (04/28/2025 - 05/02/2025)	10-045-56200	Mileage Reimbursements-EMS Q	\$26.81
	05/27/2025	CRO*05272025	PER DIEM - AAA ANNUAL CONFERENCE (06/21/	/20210-045-53150	Conferences-Fees, Travel, & Meals-EMS (\$196.00
					Totals for CROCKER, JAMES KEVIN:	\$472.91
CULLIGAN OF HOUSTON	05/01/2025	1872937	CI SVC CONT LEVEL 3 04/01 TO 04/30	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$299.00
					Totals for CULLIGAN OF HOUSTON:	\$299.00
CUMMINS SOUTHERN PLAINS LLC	05/01/2025	85-250423309	FULL SERVICE & LOAD BANK TEST 2 HOUR/ITEN	A 3110-016-55650	Maintenance-Equipment-Facil	\$1,459.86
	05/01/2025	85-250424080	FULL SERVICE & LOAD BANK TEST 2 HOUR/ITEN	A 4310-016-55650	Maintenance-Equipment-Facil	\$975.57
	05/01/2025	85-250424363	ATS INSPECTION/ITEM 5	10-004-55650	Maintenance-Equipment-Radio	\$91.27
	05/01/2025	85-250421842	PM S/N B080154319	10-004-55650	Maintenance-Equipment-Radio	\$221.98
	05/01/2025	85-250424664	FULL SERVICE/ITEM 17	10-004-55650	Maintenance-Equipment-Radio	\$775.88
	05/01/2025	85-250424570	MAINTENANCE EQUIPMENT	10-016-55650	Maintenance-Equipment-Facil	\$1,459.86
	05/01/2025	85-250424016	MAINTENANCE EQUIPMENT	10-016-55650	Maintenance-Equipment-Facil	\$91.27
	05/01/2025	85-250424211	MAINTENANCE EQUIPMENT	10-016-55650	Maintenance-Equipment-Facil	\$91.27
	05/01/2025	85-250424214	MAINTENANCE EQUIPMENT	10-016-55650	Maintenance-Equipment-Facil	\$91.27
	05/01/2025	85-250424212	MAINTENACE EQUIPMENT	10-016-55650	Maintenance-Equipment-Facil	\$91.27
	05/01/2025	85-250423429	MAINTENANCE EQUIPMENT	10-016-55650	Maintenance-Equipment-Facil	\$1,012.65
	05/01/2025	85-250424504	MAINTENANCE EQUIPMENT	10-016-55650	Maintenance-Equipment-Facil	\$91.27
	05/01/2025	85-250422111	MAINTENANCE EQUIPMENT	10-004-55650	Maintenance-Equipment-Radio	\$775.88
	05/01/2025	85-250424507	MAINTENANCE EQUIPMENT	10-016-55650	Maintenance-Equipment-Facil	\$91.27
	05/01/2025	85-250423422	FULL SERVICE & LOAD BANK TEST/ITEM 23	10-016-55650	Maintenance-Equipment-Facil	\$1,459.86
	05/01/2025	85-250424213	ATS INSPECTION/ITEM 3	10-016-55650	Maintenance-Equipment-Facil	\$91.27
	05/01/2025	85-250424509	ATS INSPECTION/ITEM 21	10-016-55650	Maintenance-Equipment-Facil	\$93.37
					otals for CUMMINS SOUTHERN PLAINS LLC:	\$8,965.07
DAILEY WELLS COMMUNICATION INC.	05/01/2025	00078861	RADIO REPAIRS S/N A40300100214	10-004-57200	Radio Repairs-Outsourced-Radio	\$1,063.75
	05/01/2025	00079034	RADIO REPAIRS S/N A40300003348	10-004-57200	Radio Repairs-Outsourced-Radio	\$1,072.75
	05/06/2025	25CC042503	SMALL EQUIPMENT	10-004-57750	Small Equipment & Furniture-Radio	\$1,116.03
	05/01/2025	24CC110603	VHF ANTENNA REPLACEMENT	10-004-57100	Professional Fees-Radio	\$24,513.16
	05/19/2025	25CC050807	RADIO PARTS	10-004-57225	Radio-Parts-Radio	\$1,582.00
	, -,				s for DAILEY WELLS COMMUNICATION INC.:	\$29,347.69
DEMONTROND AUTO COUNTRY	05/01/2025	109447	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$204.12

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	05/01/2025	107819	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$126.50
	05/01/2025	107815	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$126.50
	05/01/2025	110154	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,943.26
	05/01/2025	110741	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$462.00
	05/01/2025	109548	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$671.55
	05/15/2025	111523	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,162.38
	05/09/2025	111256	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,061.10
	05/12/2025	111335	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$636.51
	05/01/2025	110238	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$605.00
	05/01/2025	110846	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$9,844.44
	05/01/2025	110761	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$36.30
	05/22/2025	112039	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$36.58
					Totals for DEMONTROND AUTO COUNTRY:	\$20,916.24
DIRECTV	05/01/2025	017903440X250512	MASER BILL ACCOUNT 017903440	10-016-58800	Utilities-Facil	\$173.99
				10-016-58800	Utilities-Facil	\$202.98
				10-016-58800	Utilities-Facil	\$158.78
				10-016-58800	Utilities-Facil	\$173.99
				10-016-58800	Utilities-Facil	\$202.98
				10-016-58800	Utilities-Facil	\$180.98
				10-016-58800	Utilities-Facil	\$157.99
				10-016-58800	Utilities-Facil	\$157.99
				10-016-58800	Utilities-Facil	\$173.99
				10-016-58800	Utilities-Facil	\$157.99
				10-016-58800	Utilities-Facil	\$157.99
				10-016-58800	Utilities-Facil	\$315.98
					Totals for DIRECTV:	\$2,215.63
EMS SURVEY TEAM	05/01/2025	25193	MAIL AND TEXT SURVEYS MARCH 2025	10-007-53550	Customer Relations-EMS	\$5,624.40
	05/01/2025	25264	MAIL AND TEXT SURVEYS FOR APRIL 2025	10-007-53550	Customer Relations-EMS	\$5,624.40
					Totals for EMS SURVEY TEAM:	\$11,248.80
ENTERGY TEXAS, LLC	05/01/2025	115008146945	GRANGERLAND TOWER 03/21/25-04/21/25	10-016-58800	Utilities-Facil	\$949.42
	05/02/2025	200006232286	STATION 32 04/01/25-04/30/25	10-016-58800	Utilities-Facil	\$415.00
	05/01/2025	150006945072	ROBINSON TOWER 03/28/25-04/28/25	10-004-58800	Utilities-Radio	\$27.84
	05/02/2025	70008711301	ADMIN 04/01/25-04/30/25	10-016-58800	Utilities-Facil	\$16,548.52
	05/01/2025	435004729572	ROBINSON TOWER 03/28/25-04/28/25	10-004-58800	Utilities-Radio	\$550.74
	05/12/2025	10020014600	SPLENDORA TOWER 04/09/25-05/08/25	10-004-58800	Utilities-Radio	\$798.50
	05/15/2025	45008752777	LAKE CONROE TOWER 04/14/25-05/13/25	10-004-58800	Utilities-Radio	\$586.99
	05/15/2025	140006966763	THOMPSON TOWER 04/14/25-05/13/25	10-004-58800	Utilities-Radio	\$787.05
	05/16/2025	120007031571	STATION 30 04/11/25-05/12/25	10-016-58800	Utilities-Facil	\$773.75
	05/16/2025	135008073837	STATION 31 04/15/25-05/14/25	10-016-58800	Utilities-Facil	\$476.95
	05/06/2025	350004386082	STATION 15 04/03/25-05/02/25	10-016-58800	Utilities-Facil	\$335.19
	05/09/2025	365005407165	STATION 20 04/08/25-05/07/25	10-016-58800	Utilities-Facil	\$827.94

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	05/23/2025	75008590769	GRANGERLAND 04/21/25-05/21/25	10-004-58800	Utilities-Radio	\$1,211.73
	05/21/2025	425004795759	STATION 43 04/17/25-05/19/25	10-016-58800	Utilities-Facil	\$438.89
	05/21/2025	45008758939	STATION 10 04/17/25-05/19/25	10-016-58800	Utilities-Facil	\$964.15
	05/01/2025	395005156938A	ROBINSON TOWER 02/27/25-03/28/25	10-004-58800	Utilities-Radio	\$34.15
	05/01/2025	420003453256A	ROBINSON TOWER 02/27/25-03/28/25	10-004-58800	Utilities-Radio	\$449.29
					Totals for ENTERGY TEXAS, LLC:	\$26,481.00
ENTERPRISE FM TRUST dba ENTERPRISE FLEET M(05/03/2025	FBN5328395	MONTHLY LEASE CHARGES	10-010-52725	Capital Lease Expense-Fleet	\$24,659.19
			Totals for ENT	ERPRISE FM TRUST dba	ENTERPRISE FLEET MGNT EXCHANGE INC.:	\$24,659.19
EPCOR	05/09/2025	0884642 05.09.25	STATION 40 03/27/25-04/28/25	10-016-58800	Utilities-Facil	\$60.61
	05/09/2025	0884279 05.09.2025	STATION 40 03/27/25-04/28/25	10-016-58800	Utilities-Facil	\$139.40
					Totals for EPCOR:	\$200.01
EPPINETTE, CASSIDY	05/22/2025	EPP*05222025	EXPENSE - BUSINESS LICENSES	10-006-52700	Business Licenses-Alarm	\$10.21
					Totals for EPPINETTE, CASSIDY:	\$10.21
ERIKS, JESSICA	05/20/2025	ERI*05202025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$532.80
					Totals for ERIKS, JESSICA:	\$532.80
ETHICS UNLIMITED, LLC dba VERIFY COMPLY	05/10/2025	VC-149036	PORTAL PRO MONTHLY 05/10/25-06/09/25	10-026-57100	Professional Fees-Recor	\$283.67
				Totals for ET	HICS UNLIMITED, LLC dba VERIFY COMPLY:	\$283.67
EXPERIAN HEALTH INC	05/01/2025	INV1087268	MONTHLY CLAIMS BASED FEES	10-011-57100	Professional Fees-EMS B	\$7,428.83
	05/01/2025	INV1091705	MONTHLY CLAIMS BASED FEES APRIL 2025	10-011-57100	Professional Fees-EMS B	\$7,437.53
					Totals for EXPERIAN HEALTH INC:	\$14,866.36
EZEE FIBER TEXAS, LLC dba ICTX LLC OR WAVE MI	05/01/2025	20240501	CREDIT	10-015-58310	Telephones-Service-Infor	(\$3,360.00)
	05/01/2025	INV6279	ETHERNET MRR	10-015-58310	Telephones-Service-Infor	\$480.00
	05/01/2025	20250501	ETHERNET MRR	10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$480.00
				10-015-58310	Telephones-Service-Infor	\$750.00
				10-015-58310	Telephones-Service-Infor	\$750.00

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
				10-015-58310	Telephones-Service-Infor	\$750.00
				10-015-58310	Telephones-Service-Infor	\$995.00
				10-015-58310	Telephones-Service-Infor	\$300.00
	05/01/2025	20240501	ETHERNET MRR MAY 2024	10-015-58310	Telephones-Service-Infor	\$6,240.00
	05/01/2025	INV3584	ETHERNET MRR MAY 2024	10-015-58310	Telephones-Service-Infor	\$4,295.00
				Totals for EZEE FIBER	TEXAS, LLC dba ICTX LLC OR WAVE MEDIA:	\$18,190.00
FILLMORE, ASHLEY	05/15/2025	FIL*05152025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$729.60
					Totals for FILLMORE, ASHLEY:	\$729.60
FIRST SPECIALITY ENTERPRISES, LLC dba	05/01/2025	3137_3206	REPAIRS	10-008-57650	Repair-Equipment-Mater	\$38.00
	05/01/2025	3137_3205	REPAIRS	10-008-57650	Repair-Equipment-Mater	\$270.00
				Totals f	or FIRST SPECIALITY ENTERPRISES, LLC dba:	\$308.00
FIVE STAR SEPTIC SOLUTIONS, LLC	05/01/2025	1980	PUMPED 2000 GAL TANK 05.01.25	10-016-58800	Utilities-Facil	\$475.00
	05/20/2025	1986	PUMPED 2000 GAL TANK 05.19.25	10-016-58800	Utilities-Facil	\$475.00
				Тс	otals for FIVE STAR SEPTIC SOLUTIONS, LLC:	\$950.00
FORD, CHRISTIAN	05/15/2025	FOR*05152025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$180.00
					Totals for FORD, CHRISTIAN:	\$180.00
FRAZER, LTD.	05/21/2025	CR0001920	INVOICE 99669	10-010-59050	Vehicle-Parts-Fleet	(\$1,211.84)
	05/12/2025	100471	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$293.98
	05/01/2025	100157	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,762.17
	05/01/2025	99742	VEHICLE PARTS	10-010-52000	Accident Repair-Fleet	\$637.53
	05/19/2025	100609	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$485.60
	05/19/2025	100593	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$56.37
	05/15/2025	100552	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$207.16
	00,10,2020				Totals for FRAZER, LTD.:	\$2,230.97
FUDGE, STEPHANIE	05/10/2025	FUD*05102025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$101.00
	00,10,2020	102 03102023			Totals for FUDGE, STEPHANIE:	\$101.00
GEORGE, LINDSEY	05/02/2025	GEO*05022025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$90.00
	05/02/2025	GEO*05022025B	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$95.00
	05/20/2025	GEO*05202025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$50.00
	05/26/2025	GEO*05262025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$25.00
					Totals for GEORGE, LINDSEY:	\$260.00
GONZALES, KELLIE	05/29/2025	ERW*05292025	Was May Employee of the Month.	10-025-54450	Employee Recognition-Human	\$100.00
-,			· y · y · · y · · · · · · · · · · · · · · · · · · ·		Totals for GONZALES, KELLIE:	\$100.00
	0.5 (0.7 (0.0.0.5			10 025 54250		¢ 275 00
GRACE & GUIDANCE PLLC	05/07/2025	MCHD07	COUNSELING SERVICES	10-025-54350	Employee Health\Wellness-Human	\$375.00
GRACE & GUIDANCE PLLC	05/07/2025 05/16/2025	MCHD07 MCHD08	COUNSELING SERVICES COUNSELING SERVICES	10-025-54350 10-025-54350	Employee Health\Wellness-Human Employee Health\Wellness-Human	\$375.00 \$375.00

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	05/27/2025	MCHD10	COUNSELING SERVICES	10-025-54350	Employee Health\Wellness-Human	\$250.00
					Totals for GRACE & GUIDANCE PLLC:	\$1,375.00
GRAINGER	05/07/2025	9499492990	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$119.21
	05/01/2025	9471610486	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$605.10
	05/14/2025	9506908293	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$273.60
					Totals for GRAINGER:	\$997.91
GRASTEN TECHNOLOGIES, LLC dba GRASTEN PO\	05/01/2025	INV-007144	TRIP CHARGE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$175.00
			Totals for GRAS	STEN TECHNOLOGIES,	LLC dba GRASTEN POWER TECHNOLOGIES:	\$175.00
GRAYBAR	05/01/2025	9341892248	RADIO PARTS	10-004-57225	Radio-Parts-Radio	\$83.55
	05/07/2025	9341951134	SMALL EQUIPMENT	10-004-57750	Small Equipment & Furniture-Radio	\$456.59
	05/01/2025	9341740278	SMALL EQUIPMENT	10-004-57750	Small Equipment & Furniture-Radio	\$358.25
					Totals for GRAYBAR:	\$898.39
GREER, NIKKI	05/06/2025	GRE*05062025	EXPENSE - BUSINESS LICENSES	10-002-52700	Business Licenses-HCAP	\$123.98
	05/06/2025	GRE*05062025B	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-002-58500	Training & Continuing Education-HCAP	\$129.00
					Totals for GREER, NIKKI:	\$252.98
GUTIERREZ, JASON	05/12/2025	GUT*05122025	PER DIEM - TDEM CONFERENCE (05/26/2025-05	/3010-027-53150	Conferences-Fees, Travel, & Meals-Emerg	\$338.00
					Totals for GUTIERREZ, JASON:	\$338.00
HAMMOND, MARANDA	05/02/2025	HAM*05022025	MILEAGE - (04/26/2025 - 04/26/2025)	10-007-56200	Mileage Reimbursements-EMS	\$14.70
					Totals for HAMMOND, MARANDA:	\$14.70
HARRIES, SYVANNAH	05/22/2025	HAR*05222025	EXPENSE - BUSINESS LICENSES	10-006-52700	Business Licenses-Alarm	\$10.00
					Totals for HARRIES, SYVANNAH:	\$10.00
HENDERSON, KAILEA	05/06/2025	HEN*05062025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$95.00
	05/06/2025	HEN*05062025B	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$50.00
	05/26/2025	HEN*05262025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$90.00
					Totals for HENDERSON, KAILEA:	\$235.00
HENRY SCHEIN, INCMATRX MEDICAL	05/01/2025	40687376	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$42.14
	05/01/2025	40707411	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$304.54
	05/01/2025	40687314	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$3,664.80
	05/01/2025	40776427	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$631.28
				10-008-53900	Disposable Medical Supplies-Mater	\$1,116.00
	05/02/2025	40881224	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$1,218.16
	05/06/2025	41017568	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$3,687.60
	05/09/2025	41187394	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$917.20
	05/20/2025	41613107	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$458.60
	05/21/2025	65303352	PARKER NAMMI NITRONOX FIELD UNIT	10-008-54200	Durable Medical Equipment-Mater	\$7,875.88
	05/22/2025	41754028	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$24.25

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	05/29/2025	41994161	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$2,244.40
				Totals	for HENRY SCHEIN, INCMATRX MEDICAL:	\$22,184.85
HON, CALVIN	05/20/2025	HON*05202025	EXPENSE - TRAVEL EXPENSES	10-015-58600	Travel Expenses-Infor	\$48.75
	05/20/2025	HON*05202025B	EXPENSE - TRAVEL EXPENSES	10-015-58600	Travel Expenses-Infor	\$2.43
	05/20/2025	HON*05202025C	EXPENSE - TRAVEL EXPENSES	10-015-58600	Travel Expenses-Infor	\$2.43
	05/20/2025	HON*05202025D	MILEAGE - (05/04/2025 -)	10-015-56200	Mileage Reimbursements-Infor	\$39.78
	05/20/2025	HON*05202025E	EXPENSE - TRAVEL EXPENSES	10-015-58600	Travel Expenses-Infor	\$39.40
	05/20/2025	HON*05202025F	EXPENSE - TRAVEL EXPENSES	10-015-58600	Travel Expenses-Infor	\$7.00
	05/20/2025	HON*05202025G	EXPENSE - TRAVEL EXPENSES	10-015-58600	Travel Expenses-Infor	\$40.00
	05/20/2025	HON*05202025H	EXPENSE - TRAVEL EXPENSES	10-015-58600	Travel Expenses-Infor	\$40.00
	05/20/2025	HON*05202025I	MILEAGE - (04/29/2025 - 05/02/2025)	10-015-56200	Mileage Reimbursements-Infor	\$41.72
	05/27/2025	HON*05272025	IMAGE TREND CONNECT 25/MODIFICATION	1 DINI10-015-58500	Training & Continuing Education-Infor	\$38.00
					Totals for HON, CALVIN:	\$299.51
HOSLER, KASEY	05/06/2025	HOS*05062025	EXPENSE - BUSINESS LICENSES	10-007-52700	Business Licenses-EMS	\$96.00
	03/00/2023	1103 03002023		10 007 52700	Totals for HOSLER, KASEY:	\$96.00
	05 (20 (2025			10.007.5000	Miles a Deiseles and FMC	¢10.00
IUDANISH, BAILEY	05/20/2025	HUD*05202025	MILEAGE - (05/16/2025 - 05/16/2025)	10-007-56200	Mileage Reimbursements-EMS	\$18.90
					Totals for HUDANISH, BAILEY:	\$18.90
BRAHIM, SYED	05/13/2025	IBR*05132025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$25.00
					Totals for IBRAHIM, SYED:	\$25.00
BS OF GREATER CONROE & INTERSTATE BATTER	05/12/2025	140018771	VEHICLE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$907.09
				Totals for IBS OF GREATER	CONROE & INTERSTATE BATTERY SYSTEM:	\$907.09
MPAC FLEET	05/01/2025	SQLCD-1073647	FUEL PURCHASES FOR APRIL 2025	10-010-54700	Fuel-Auto-Fleet	\$72,252.45
					Totals for IMPAC FLEET:	\$72,252.45
MPACT PROMOTIONAL SERVICES dba GOT YOU	05/21/2025	CM3576	UNIFORMS PO 73593	10-007-58700	Uniforms-EMS	(\$129.95)
	05/21/2025	CM3559	PO 73580	10-007-58700	Uniforms-EMS	(\$131.75)
	05/21/2025	CM3482	PO 73124	10-007-58700	Uniforms-EMS	(\$157.25)
	05/21/2025	CM3203	PO 72422	10-007-58700	Uniforms-EMS	(\$178.48)
	05/21/2025	CM3202	PO 72400	10-007-58700	Uniforms-EMS	(\$85.00)
	05/21/2025	CM4174	PO 75348	10-007-58700	Uniforms-EMS	(\$10.00)
	05/01/2025	INV128502	UNIFORMS	10-007-58700	Uniforms-EMS	\$198.98
	05/01/2025	INV128488	UNIFORMS	10-007-58700	Uniforms-EMS	\$246.48
	05/01/2025	INV128454	UNIFORMS	10-007-58700	Uniforms-EMS	\$91.99
	05/01/2025	INV127745	UNIFORMS	10-007-58700	Uniforms-EMS	\$14.37
	05/01/2025	INV127744	UNIFORMS	10-007-58700	Uniforms-EMS	\$14.37
						¢170.00
	05/01/2025	INV126081	UNIFORMS	10-007-58700	Uniforms-EMS	\$170.00
	05/01/2025 05/01/2025	INV126081 INV126664	UNIFORMS UNIFORMS	10-007-58700 10-007-58700	Uniforms-EMS Uniforms-EMS	\$170.00 \$4,581.64

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	05/05/2025	INV128793	UNIFORMS	10-007-58700	Uniforms-EMS	\$327.26
	05/01/2025	INV123107	UNIFORMS	10-007-58700	Uniforms-EMS	\$3,910.00
	05/01/2025	INV125444	UNIFORMS	10-007-58700	Uniforms-EMS	\$91.99
	05/01/2025	INV128526	UNIFORMS	10-007-58700	Uniforms-EMS	\$91.99
	05/19/2025	INV310100	UNIFORMS	10-007-58700	Uniforms-EMS	\$85.00
	05/19/2025	INV130101	UNIFORMS	10-007-58700	Uniforms-EMS	\$27.19
	05/19/2025	INV130105	UNIFORMS	10-008-58700	Uniforms-Mater	\$72.05
	05/19/2025	INV130145	UNIFORMS	10-007-58700	Uniforms-EMS	\$27.19
			Totals for IMPACT PR	COMOTIONAL SERVICE	S dba GOT YOU COVERED WORK WEAR &:	\$9,521.51
INDIGENT HEALTHCARE SOLUTIONS	05/01/2025	79800	PROFESSIONAL SERVICES FOR JUNE 2025	10-000-14900	Prepaid Expenses-BS	\$12,951.27
				Toto	Is for INDIGENT HEALTHCARE SOLUTIONS:	\$12,951.27
JAMES L. MILLER MECHANICAL, LLC	05/01/2025	008083	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,995.00
				То	tals for JAMES L. MILLER MECHANICAL, LLC:	\$1,995.00
JP MORGAN CHASE BANK	05/01/2025	00036741 05.01.25	JPM CREDIT CARD TRANSACTIONS MAY 2025	10-000-14900	Prepaid Expenses-BS	\$949.64
				10-000-14900	Prepaid Expenses-BS	\$659.76
				10-001-53050	Computer Software-Admin	\$107.90
				10-001-53150	Conferences-Fees, Travel, & Meals-Admi	\$2,354.27
				10-001-54100	Dues/Subscriptions-Admin	\$23.96
				10-001-58500	Training & Continuing Education-Admin	\$480.00
				10-006-54100	Dues/Subscriptions-Alarm	\$9.99
				10-004-57225	Radio-Parts-Radio	\$658.44
				10-004-57750	Small Equipment & Furniture-Radio	\$39.79
				10-000-14900	Prepaid Expenses-BS	\$963.98
				10-006-53150	Conferences-Fees, Travel, & Meals-Alarm	\$2,376.00
				10-006-54450	Employee Recognition-Alarm	\$464.80
				10-006-56100	Meeting Expenses-Alarm	\$68.48
				10-006-57750	Small Equipment & Furniture-Alarm	\$1,164.00
				10-000-14900	Prepaid Expenses-BS	\$10,258.88
				10-007-53050	Computer Software-EMS	\$497.93
				10-007-53150	Conferences-Fees, Travel, & Meals-EMS	\$1,251.91
				10-007-54100	Dues/Subscriptions-EMS	\$0.99
				10-007-58500	Training & Continuing Education-EMS	\$2,100.00
				10-007-58700	Uniforms-EMS	\$153.88
				10-008-56300	Office Supplies-Mater	\$81.60
				10-008-56900	Postage-Mater	\$545.75
				10-008-57900	Station Supplies-Mater	\$3,210.19
				10-008-58700	Uniforms-Mater	\$502.05
				10-000-14900	Prepaid Expenses-BS	\$1,449.68
				10-009-52600	Books/Materials-Clini	\$5,621.84
				10-009-52700	Business Licenses-Clini	\$158.00
				10-009-52950	Community Education-Clini	\$123.00
				10-009-53150	Conferences-Fees, Travel, & Meals-Clini	\$592.11

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
				10-009-54450	Employee Recognition-Clini	\$85.79
				10-009-58500	Training & Continuing Education-Clini	\$1,144.00
				10-010-52600	Books/Materials-Fleet	\$526.11
				10-010-57700	Shop Tools-Fleet	\$343.87
				10-010-58600	Travel Expenses-Fleet	\$960.00
				10-010-59050	Vehicle-Parts-Fleet	\$99.35
				10-010-59100	Vehicle-Registration-Fleet	\$139.00
				10-011-53150	Conferences-Fees, Travel, & Meals-EMS I	\$4,550.00
				10-011-57100	Professional Fees-EMS B	\$53.62
				10-015-53050	Computer Software-Infor	\$25.60
				10-015-53050	Computer Software-Infor	\$7,284.33
				10-015-53100	Computer Supplies/Non-Capital-Infor	\$304.31
				10-015-53150	Conferences-Fees, Travel, & Meals-Infor	\$78.36
				10-015-57650	Repair-Equipment-Infor	\$53.04
				10-015-57750	Small Equipment & Furniture-Infor	\$448.81
				10-015-58200	Telephones-Cellular-Infor	\$508.86
				10-015-58500	Training & Continuing Education-Infor	\$557.52
				10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,832.06
				10-016-57700	Shop Tools-Facil	\$44.54
				10-016-57725	Shop Supplies-Facil	\$480.45
				10-016-57750	Small Equipment & Furniture-Facil	\$2,480.00
				10-016-58800	Utilities-Facil	\$1,332.33
				10-025-54350	Employee Health\Wellness-Human	\$242.19
				10-025-54450	Employee Recognition-Human	\$1,086.60
				10-025-58500	Training & Continuing Education-Human	\$145.00
				10-026-57100	Professional Fees-Recor	\$236.40
				10-027-56100	Meeting Expenses-Emerg	\$302.96
				10-027-57800	Special Events Supplies-Emerg	\$1,869.47
				10-000-14900	Prepaid Expenses-BS	\$578.36
				10-045-53050	Computer Software-EMS Q	\$900.00
				10-045-53150	Conferences-Fees, Travel, & Meals-EMS (\$5,222.48
				10-045-54100	Dues/Subscriptions-EMS Q	\$0.99
				10-045-58500	Training & Continuing Education-EMS Q	\$1,115.04
				10-000-14305	A/R Employee-BS	\$3.24
					Totals for JP MORGAN CHASE BANK:	\$71,903.50
KC KEATING, LLC dba KEATING CHEVROLET	05/09/2025	86196	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$343.15
	05/01/2025	85791	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$49.58
	05/13/2025	86355	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$86.81
	05/01/2025	85560	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$267.54
	05/01/2025	85392	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$702.93
	05/09/2025	86197	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,213.27
	05/22/2025	86685	VEHICLE PARTS	10-010-54550	Vehicle-Fluids & Additives-Fleet	\$48.96
				10-010-59050	Vehicle-Parts-Fleet	\$10.79
					C KEATING, LLC dba KEATING CHEVROLET:	\$3,723.03

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
KENNETH DININO dba QUALITY COLLISION	05/20/2025	467 05.20.25	ACCIDENT REPAIRS	10-010-52000	Accident Repair-Fleet	\$1,187.58
				Totals for K	ENNETH DININO dba QUALITY COLLISION:	\$1,187.58
KEY PERFORMANCE PETROLEUM	05/08/2025	1182404-25	FUEL	10-010-54700	Fuel-Auto-Fleet	\$3,103.05
	05/12/2025	1182786-25	DEF FLUID 32.5%	10-010-54550	Vehicle-Fluids & Additives-Fleet	\$499.14
	05/12/2025	1182785-25	DEF FLUID 32.5%	10-010-54550	Vehicle-Fluids & Additives-Fleet	\$463.92
	05/12/2025	1182783-25	DEF FLUID 32.5%	10-010-54550	Vehicle-Fluids & Additives-Fleet	\$749.98
	05/12/2025	1182784-25	DEF FLUID 32.5%	10-010-54550	Vehicle-Fluids & Additives-Fleet	\$437.54
					Totals for KEY PERFORMANCE PETROLEUM:	\$5,253.63
LAKE SOUTH WATER SUPPLY CORPORATION	05/21/2025	LS-1108 04/24/25	STATION 45 03/19/25-04/17/25	10-016-58800	Utilities-Facil	\$470.86
				Totals for LA	KE SOUTH WATER SUPPLY CORPORATION:	\$470.86
LANGE DISTRIBUTING COMPANY, INC.	05/01/2025	408808	5 GAL PURE LIFE/ACCT# 007346/STN 47	10-008-57900	Station Supplies-Mater	\$46.94
	05/01/2025	408701	5 GAL PURE LIFE/ACCT# 005376/STN 13	10-008-57900	Station Supplies-Mater	\$18.98
	05/01/2025	410693	5 GAL PURE LIFE/ACCT# 005368/STN 43	10-008-57900	Station Supplies-Mater	\$18.98
	05/01/2025	415326	5 GAL PURE LIFE/ACCT# 007347/STN 46	10-008-57900	Station Supplies-Mater	\$46.94
	05/01/2025	417286	MONTHLY RENTAL - MAY ACCT 007346/47	10-008-57900	Station Supplies-Mater	\$6.99
	05/01/2025	417285	MONTHLY RENTAL - MAY ACCT 007347/44	10-008-57900	Station Supplies-Mater	\$6.99
	05/01/2025	416920	MONTHLY RENTAL - MAY ACCT 00576/13	10-008-57900	Station Supplies-Mater	\$6.99
	05/01/2025	416918	MONTHLY RENTAL - MAY ACCT 005368/43	10-008-57900	Station Supplies-Mater	\$6.99
	05/01/2025	415854	5 GAL PURE LIFE ACCT 007346/47	10-008-57900	Station Supplies-Mater	\$46.94
	05/01/2025	415748	5 GAL PURE LIFE ACCT 005375/13	10-008-57900	Station Supplies-Mater	\$25.97
	05/01/2025	419171	5 GAL PURE LIFE ACCT 005368/43	10-008-57900	Station Supplies-Mater	\$18.98
	05/01/2025	417287	MONTHLY RENTAL - MAY ACCT 007346/46	10-008-57900	Station Supplies-Mater	\$6.99
	00,01,2020				for LANGE DISTRIBUTING COMPANY, INC.:	\$258.68
LANTZ, SPENCER	05/15/2025	LAN*05152025	EXPENSE - TRAVEL EXPENSES	10-045-58600	Travel Expenses-EMS Q	\$52.13
	05/15/2025	LAN*05152025B	EXPENSE - TRAVEL EXPENSES	10-045-58600	Travel Expenses-EMS Q	\$102.84
	, -,				Totals for LANTZ, SPENCER:	\$154.97
LARSON, GARETT	05/15/2025	LAR*05152025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-006-58500	Training & Continuing Education-Alarm	\$1,704.78
	,,				Totals for LARSON, GARETT:	\$1,704.78
LEONARD V SCHNEIDER dbaLAW OFFICES OF LEC	05/01/2025	2796	PROFESSIONAL SERVICES APRIL 2025	10-001-55500	Legal Fees-Admin	\$3,282.50
			Totals for LEONARE	O V SCHNEIDER dbaLA	W OFFICES OF LEONARD SCHNEIDER PLLC:	\$3,282.50
LEXISNEXIS RISK DATA MGMT, INC	05/01/2025	1100132851	DEMOGRAPHICS VERIFICATIONS	10-011-57100	Professional Fees-EMS B	\$1,160.60
				Тс	tals for LEXISNEXIS RISK DATA MGMT, INC:	\$1,160.60
LIFE-ASSIST, INC.	05/01/2025	1552187	MEDCIAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$52.50
	05/05/2025	1596658	MED	10-008-53900	Disposable Medical Supplies-Mater	\$942.04
	05/02/2025	1596035	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$387.50
	05/07/2025	1597756	MEDICAL SUPPLIES	10-008-53900	, Disposable Medical Supplies-Mater	\$1,777.50

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	05/09/2025	1598435	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$345.60
	05/16/2025	1600610	DRUG SUPPLIES	10-009-54000	Drug Supplies-Clini	\$4,036.50
	05/16/2025	1600609	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$4,574.64
	05/22/2025	1602486	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$17,056.74
	05/01/2025	1590334	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$1,290.00
	05/01/2025	1592832	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$1,954.48
	05/22/2025	1602625	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$139.74
					Totals for LIFE-ASSIST, INC.:	\$32,557.24
LIFESTYLES MEDIA GROUP, LLC	05/15/2025	2669	HOSTING (ANNUAL)	10-015-57100	Professional Fees-Infor	\$2,100.00
					Totals for LIFESTYLES MEDIA GROUP, LLC:	\$2,100.00
LINEBARGER GOGGAN BLAIR & SAMPSON, LLP	05/01/2025	EMMOR01 01.01.25A	COLLECTION FEE/REVISED DECEMBER 2024	10-011-52900	Collection Fees	\$1,474.12
	05/01/2025	EMMOR01 02.01.25	COLLECTION FEE/JAN 2025	10-011-52900	Collection Fees	\$2,646.35
	05/01/2025	EMMOR01 03.01.25	COLLECTION FEES/ FEB 2025	10-011-52900	Collection Fees	\$3,072.36
				Totals for LINE	BARGER GOGGAN BLAIR & SAMPSON, LLP:	\$7,192.83
LIQUIDSPRING LLC	05/12/2025	0075390-IN	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,110.09
					Totals for LIQUIDSPRING LLC:	\$1,110.09
LIVELY, INC.	05/01/2025	LIV05012025	PLAN FUND REPLENISHMENT	10-000-21585	P/R-Flexible Spending-BS	\$9,929.40
	05/05/2025	1254828	ADMIN FEES 04/01/25-04/30/25	10-025-57100	Professional Fees-Human	\$979.75
	05/09/2025	LIV05092025	HSA PLAN FUNDING 05.09.2025	10-000-21595	P/R-Health Savings-BS	\$18,400.73
	05/27/2025	LIV05232025	HSA PLAN FUNDING 05.23.2025	10-000-21595	P/R-Health Savings-BS	\$18,435.73
				10-025-51700	Health & Dental-Human	\$18,287.50
					Totals for LIVELY, INC.:	\$66,033.11
LONE STAR COLLEGE SYSTEM DISTRICT dba LONE	05/01/2025	1099041 11979	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$1,158.00
	05/01/2025	7050651 11981	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$555.00
	05/01/2025	7186052 11982	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$1,158.00
	05/01/2025	7212566 11983	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$1,158.00
	05/01/2025	7224564 11984	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$1,158.00
	05/01/2025	7402900 11985	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$1,158.00
	05/01/2025	7423144 11986	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$555.00
	05/01/2025	7425953 11987	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$555.00
	05/01/2025	7466337 11988	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$1,158.00
	05/01/2025	7659250 11989	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$555.00
	05/01/2025	7801064 11990	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$555.00
	05/01/2025	7939072 11992	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$1,245.00
	05/01/2025	7939178 11993	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$1,245.00
	05/01/2025	7939284 11994	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$1,245.00
	05/01/2025	7939701 11995	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$555.00
	05/01/2025	7972634 11996	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$2,538.00
	05/01/2025	7973382 11997	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$1,158.00

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	05/01/2025	7939060 11991	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$555.00
	05/01/2025	1063772 11978	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$555.00
	05/01/2025	1148853 11980	MCHD-TX>1251 01/13/25-05/11/25	10-009-58500	Training & Continuing Education-Clini	\$555.00
			Totals for LONE	STAR COLLEGE SYST	EM DISTRICT dba LONE STAR COLLEGE SYS:	\$20,532.00
MALDONADO, MARY	05/22/2025	MAL*05222025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$44.00
					Totals for MALDONADO, MARY:	\$44.00
MARSH & MCLENNAN COMPANIES dba MCGRIFF	05/01/2025	5488207	POLICY RENEWAL - PROFESSIONAL LIABILITY	10-001-54900	Insurance-Admin	\$5,420.72
			Totals for MARSH & M	ICLENNAN COMPAN	IIES dba MCGRIFF, A MARSH & MCLENNAN:	\$5,420.72
MARTIN, DISIERE, JEFFERSON & WISDOM, LLP	05/08/2025	306769	LEGAL FEES - 03/11/25	10-001-55500	Legal Fees-Admin	\$75.00
				Totals for MA	RTIN, DISIERE, JEFFERSON & WISDOM, LLP:	\$75.00
MATRIX CONSULTING GROUP, LTD	05/01/2025	1542-24 #3	FLEET MANAGEMENT REVIEW - 30%	10-010-57100	Professional Fees-Fleet	\$4,212.00
				То	tals for MATRIX CONSULTING GROUP, LTD:	\$4,212.00
MEDLINE INDUSTRIES, INC	05/10/2025	2370198502	LINEN/MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$1,095.30
				10-008-53900	Disposable Medical Supplies-Mater	\$3,048.85
	05/15/2025	2370858862	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,282.65
	05/16/2025	2371009190	DRUG SUPPLIES	10-009-54000	Drug Supplies-Clini	\$1,779.85
	05/19/2025	2371389693	DRUG SUPPLIES	10-009-54000	Drug Supplies-Clini	\$355.97
	05/16/2025	2371009189	DRUG SUPPLIES	10-009-54000	Drug Supplies-Clini	\$3,559.70
	05/17/2025	2371121152	DRUG SUPPLIES	10-009-54000	Drug Supplies-Clini	\$711.94
	05/20/2025	2371546928	DRUG SUPPLIES	10-009-54000	Drug Supplies-Clini	\$711.94
	05/17/2025	2371121153	DRUG SUPPLIES	10-009-54000	Drug Supplies-Clini	\$2,135.82
	, ,				Totals for MEDLINE INDUSTRIES, INC:	\$14,682.02
MEJIA, NORMA	05/22/2025	MEJ*05222025	EXPENSE - BUSINESS LICENSES	10-006-52700	Business Licenses-Alarm	\$10.00
					Totals for MEJIA, NORMA:	\$10.00
METROPOLITAN LIFE INSURANCE COMPANY (ME	05/07/2025	MET05072025	DENTAL AND VISION PREMIUMS FOR MAY 2025	10-025-51700	Health & Dental-Human	\$30,693.35
			To	otals for METROPOLI	TAN LIFE INSURANCE COMPANY (METLIFE):	\$30,693.35
MICHAEL DEPASQUALE dba NO PULSE NO PROBI	05/02/2025	250005	MEDICAL DIRECTION SERVICE 3/30/24-4/26/25 O	N 10-009-57100	Professional Fees-Clini	\$14,300.00
				10-009-53150	Conferences-Fees, Travel, & Meals-Clini	\$1,358.11
			Toto	als for MICHAEL DEP	ASQUALE dba NO PULSE NO PROBLEM LLC:	\$15,658.11
MICHAEL V POWELL DBA MVP ROOFING & CONS	05/07/2025	1308	ROOF - ADDITIONAL MATERIALS TO OMIT PENET	R, 10-016-55600	Maintenance & Repairs-Buildings-Facil	\$787.07
			Totals for M	1ICHAEL V POWELL D	BA MVP ROOFING & CONSTRUCTION LLC:	\$787.07
MICRO INTEGRATION & PROGRAMMING SOLUTI	05/07/2025	240737	ACCESS CONTROL - STATION 27	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,974.00
	05/01/2025	240714	ACCESS CONTROL - STATION 41	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$3,977.00
	05/09/2025	240744	ACCESS CONTROL - STATION 14	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,814.00
			Totals	s for MICRO INTEGRA	TION & PROGRAMMING SOLUTIONS, INC.:	\$9,765.00

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No	D. Account Description	Amount
MID-SOUTH SYNERGY	05/19/2025	313046001 04/24/25	STATION 45 03/24/25-04/24/25	10-016-58800	Utilities-Facil	\$301.00
	05/19/2025	313046002 04/24/25	STATION 46 03/24/25-04/24/25	10-016-58800	Utilities-Facil	\$147.00
	05/19/2025	313046003 04/24/25	STATION 47 WATER TAP FEE 03/24/25-04/24/25	10-016-58800	Utilities-Facil	\$53.39
					Totals for MID-SOUTH SYNERGY:	\$501.39
MILLER TOWING & RECOVERY, LLC	05/15/2025	25-13258	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$137.50
					Totals for MILLER TOWING & RECOVERY, LLC:	\$137.50
MISSION CRITICAL PARTNERS, LLC	05/01/2025	24441	CAD TO CAD FEASIBILITY ASSESSMENT 2/23/25-3/	/210-004-57100	Professional Fees-Radio	\$4,016.00
					Totals for MISSION CRITICAL PARTNERS, LLC:	\$4,016.00
MONTGOMERY COUNTY ESD #1 (STN 12 & 13)	05/13/2025	JUNE 2025-097	STATION 12 AND 13 RENT (\$1500.00 each)	10-000-14900	Prepaid Expenses-BS	\$1,500.00
				10-000-14900	Prepaid Expenses-BS	\$1,500.00
				Totals for M	ONTGOMERY COUNTY ESD #1 (STN 12 & 13):	\$3,000.00
MONTGOMERY COUNTY ESD #10, STN 42	05/13/2025	JUNE 2025-220	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
				Totals (for MONTGOMERY COUNTY ESD #10, STN 42:	\$950.00
MONTGOMERY COUNTY ESD #2	05/13/2025	JUNE 2025-077	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
	05/13/2025	JUNE 2025-043	STATION 44 RENT	10-000-14900	Prepaid Expenses-BS	\$1,500.00
	05/21/2025	2025-426	MEMORIAL HERMANN IRONMAN 2025 - REHAB A	\$ 10-007-53330	Contractual Obligations-Other-EMS	\$1,360.00
					Totals for MONTGOMERY COUNTY ESD #2:	\$3,860.00
MONTGOMERY COUNTY ESD #6, STN 34 & 35	05/13/2025	JUNE 2025-243	STATION 34 AND 35 RENT	10-000-14900	Prepaid Expenses-BS	\$1,500.00
				10-000-14900	Prepaid Expenses-BS	\$1,500.00
	05/22/2025	2025-100	STANDBY FOR IRONMAN MARATHON	10-007-53330	Contractual Obligations-Other-EMS	\$1,300.00
				Totals for M	10NTGOMERY COUNTY ESD #6, STN 34 & 35:	\$4,300.00
MONTGOMERY COUNTY ESD #8, STN 21/22	05/13/2025	JUNE 2025-245	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$3,000.00
				Totals for	MONTGOMERY COUNTY ESD #8, STN 21/22:	\$3,000.00
MONTGOMERY COUNTY ESD #9, STN 33	05/13/2025	JUNE 2025-241	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
				Totals	for MONTGOMERY COUNTY ESD #9, STN 33:	\$1,000.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	05/13/2025	JUNE 2025-124	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
				Totals f	for MONTGOMERY COUNTY ESD#3 (STNT 46):	\$600.00
MONTGOMERY COUNTY ESD#4	05/21/2025	25-001	ATV USAGE	10-007-53330	Contractual Obligations-Other-EMS	\$1,360.00
					Totals for MONTGOMERY COUNTY ESD#4:	\$1,360.00
MOSLEY FIRE AND SAFETY, INC	05/19/2025	13074	FIRE EXTINGUISHER - ANNUAL INSPECTION/TAGS	10-008-57650	Repair-Equipment-Mater	\$354.00
					Totals for MOSLEY FIRE AND SAFETY, INC:	\$354.00
NAPA AUTO PARTS	05/06/2025	559584	VEHICLE PARTS/OILS & LUBRICANTS	10-010-59050	Vehicle-Parts-Fleet	\$1,467.83

Montgomery County Hospital District Invoice Expense Allocation Report Board Meeting 06/24/2025 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
				10-010-54550	Vehicle-Fluids & Additives-Fleet	\$19.74
				10-010-56400	Vehicle-Oil & Lubricants-Fleet	\$84.84
	05/07/2025	559719	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$286.00
	05/14/2025	560490	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$813.69
	05/14/2025	560491	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$143.48
	05/21/2025	561419	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,157.32
					Totals for NAPA AUTO PARTS:	\$3,972.90
NATIONWIDE INSURANCE DVM INSURANCE AGE	05/01/2025	DVM051525	VETERINARY PET INSURANCE GROUP 4620/APR '	25 10-000-21590	P/R-Supplemental Insurance Premiums-E	\$3,302.60
			Totals	s for NATIONWIDE IN	SURANCE DVM INSURANCE AGENCY (PET):	\$3,302.60
NETWORK TECHNOLOGIES INC	05/14/2025	259180	PROBE-STYLE TEMP/HUMIDITY/DEW POINT SENG	OR 10-015-57750	Small Equipment & Furniture-Infor	\$1,044.60
					Totals for NETWORK TECHNOLOGIES INC:	\$1,044.60
NEW CANEY MUD	05/09/2025	1042826200 04/30/25	STATION 30 03/19/25-04/17/25	10-016-58800	Utilities-Facil	\$53.38
					Totals for NEW CANEY MUD:	\$53.38
OPTIMUM COMPUTER SOLUTIONS, INC.	05/01/2025	120149	FORTINET POWER ADAPTER	10-015-57750	Small Equipment & Furniture-Infor	\$1,069.50
	05/12/2025	120285	FORTINET FORTIGATE SECURITY APPLIANCE	10-015-57750	Small Equipment & Furniture-Infor	\$1,402.50
	05/01/2025	120229	STANDARD SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$12,352.50
	05/04/2025	120326	STANDARD SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$10,631.25
	05/11/2025	120327	STANDARD SERVICE LABOR/	10-015-57100	Professional Fees-Infor	\$10,023.75
	05/01/2025	119868	FORTICLOUD MANAGEMENT	10-015-53050	Computer Software-Infor	\$8,363.09
	05/18/2025	120359	STANDARD SERVICE LABOR 05/12/25-05/18/25	10-015-57100	Professional Fees-Infor	\$13,128.75
				Totals f	or OPTIMUM COMPUTER SOLUTIONS, INC.:	\$56,971.34
OPTIMUM	05/09/2025	327463-07-7 05/02/25	STATION 15 05/02/25-06/01/25	10-016-58800	Utilities-Facil	\$79.07
	05/09/2025	109949-01-3	STATION 13 05/01/25-05/31/25	10-016-58800	Utilities-Facil	\$60.51
	05/29/2025	128957-01-3 05/21/25	ADMIN 05/21/25-06/20/25	10-016-58800	Utilities-Facil	21280%
					Totals for OPTIMUM:	35238%
OPTIQUEST INTERNET SERVICES, INC.	05/01/2025	87011	HOSTING NETWORK MONITORING SYSTEM 04/2	9/¦10-015-53050	Computer Software-Infor	\$40.50
	05/01/2025	87012	REMOTE APPLICATION MONTHLY FEE - PARALLE	LS 10-015-53050	Computer Software-Infor	\$358.20
	05/08/2025	87064	SSL CERTIFICATION - REGISTRATION OR RENEWA	AL 10-015-52700	Business Licenses-Infor	\$510.00
	05/21/2025	87296	SSL CERTIFICATION REGISTRATION/RENEWAL 05,	/2(10-015-52700	Business Licenses-Infor	\$95.00
				Tota	ls for OPTIQUEST INTERNET SERVICES, INC.:	\$1,003.70
PANORAMA, CITY OF	05/08/2025	1020159006 04/29/25	STATION 14 03/20/25-04/23/25	10-016-58800	Utilities-Facil	\$139.73
					Totals for PANORAMA, CITY OF:	\$139.73
PATRICK, CASEY B	05/27/2025	PAT*05272025	PER DIEM - AAA ANNUAL CONFERENCE (06/21/2	20210-000-14900	Prepaid Expenses-BS	\$196.00
					Totals for PATRICK, CASEY B:	\$196.00
PITNEY BOWES INC (POB 371874)postage	05/07/2025	04765611 04/01/25	ACCT #8000-9090-0476-5611 04/01/25	10-008-56900	Postage-Mater	\$1,009.75
				Totals for	PITNEY BOWES INC (POB 371874)postage:	\$1,009.75

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
PRIORITY DISPATCH NATIONAL ACADEMIES OF E	05/01/2025	SIN395631	COURSE TRAINING AND CERTIFICATION - EMDQ 0	10-045-58500 ⁻	Training & Continuing Education-EMS Q	\$1,310.00
	05/01/2025	SIN397003	COURSE TRAINING AND CERTIFICATION - EFDQ 01	,10-045-58500	Training & Continuing Education-EMS Q	\$1,310.00
	05/01/2025	SIN395631 A	EMDQ COURSE TRAINING & CERTIFICATION	10-006-52700	Business Licenses-Alarm	\$655.00
	05/01/2025	SIN397003 A	EFDQ COURSE TRAINING & CERTIFICATION	10-006-52700	Business Licenses-Alarm	\$655.00
	05/01/2025	SIN402240	EMD COURSE TRAINING & CERTIFICATION 3/3/25-	10-006-52700	Business Licenses-Alarm	\$1,575.00
	05/01/2025	SIN402795	EFD COURSE TRAINING & CERTIFICATION 3/11/25-	10-006-52700	Business Licenses-Alarm	\$1,575.00
			Totals for PRIORITY	DISPATCH NATION	AL ACADEMIES OF EMERGENCY DISPTACH:	\$7,080.00
PROFESSIONAL AMBULANCE SALES & SERVICE, LI	05/01/2025	INV107-2376	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,081.69
				10-010-59050	Vehicle-Parts-Fleet	\$32.64
			Totals for I	PROFESSIONAL AME	BULANCE SALES & SERVICE, LLC dba SERVS:	\$5,114.33
PS LIGHTWAVE, INC DBA PURE SPEED LIGHTWAV	05/10/2025	38646	STATION 31 - JUNE 2025	10-015-58310	Telephones-Service-Infor	\$741.26
				Totals for PS LIGH	TWAVE, INC DBA PURE SPEED LIGHTWAVE:	\$741.26
PVW SERVICES	05/03/2025	55206737	APRIL LAWN MAINTENANCE	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$864.00
				10-016-53330	Contractual Obligations-Other-Facil	\$11,269.00
					Totals for PVW SERVICES:	\$12,133.00
QUEST DIAGNOSTIC	05/01/2025	9215124252	EMPLOYEE TESTING 03/28/25	10-025-57300	Recruit/Investigate-Human	\$152.08
	05/27/2025	9215562870	EMPLOYEE TESTING	10-025-57300	Recruit/Investigate-Human	\$81.25
					Totals for QUEST DIAGNOSTIC:	\$233.33
QUIDDITY ENGINEERING, LLC dba JONES & CART	05/01/2025	ARIV1035951	SURVEY FOR THOMPSON RD TOWER	10-004-57100	Professional Fees-Radio	\$7,000.00
			Invoice	for QUIDDITY ENG	INEERING, LLC dba JONES & CARTER, INC.:	\$7,000.00
RAY MART, INC.dba TRI-SUPPLY CO	05/01/2025	CON0001887644-01	REFRIGERATOR FOR STATION 16	10-016-57750	Small Equipment & Furniture-Facil	\$1,199.00
				Tot	als for RAY MART, INC.dba TRI-SUPPLY CO:	\$1,199.00
RAYBURN, SHELENE	05/29/2025	RAY*05292025	Was April Employee of the Month.	10-025-54450	Employee Recognition-Human	\$100.00
					Totals for RAYBURN, SHELENE:	\$100.00
RELIANT ENERGY	05/20/2025	190002033357	STATION 41 04/06/25-05/06/25	10-016-58800	Utilities-Facil	\$429.62
	05/20/2025	170003811681	STATION 27 04/01/25-05/01/25	10-016-58800	Utilities-Facil	\$423.30
	05/20/2025	344001335872	STATION 40 04/02/25-05/04/25	10-016-58800	Utilities-Facil	\$671.52
	05/20/2025	167003926386	MAGNOLIA TOWER 04/02/25-05/04/25	10-004-58800	Utilities-Radio	\$631.79
	05/28/2025	416000560229	STATION 40 OUTDOOR LIGHTING 04/03/25-05/05/		Utilities-Facil	\$55.42
	05/28/2025	167003926385	MAGNOLIA TOWER SECURITY 04/02/25-05/04/25	10-004-58800	Utilities-Radio Totals for RELIANT ENERGY:	\$513.78 <i>\$2,725.43</i>
REVSPRING, INC.	05/09/2025	INV1383778	MAILING FEE/ACCT PPMCHD01 04/01/25-04/30/25	10-011-57100	Professional Fees-EMS B	\$10,886.77
					Totals for REVSPRING, INC.:	\$10,886.77
REYES, ARMANDO	05/15/2025	REY*05152025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$1,593.60

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
					Totals for REYES, ARMANDO:	\$1,593.60
RINCON, JESSE	05/16/2025	RIN*05162025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$80.00
	05/22/2025	RIN*05222025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$30.00
	05/26/2025	RIN*05262025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$155.00
	05/27/2025	RIN*05272025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-007-58500	Training & Continuing Education-EMS	\$90.00
					Totals for RINCON, JESSE:	\$355.00
ROGUE WASTE RECOVERY & ENVIRONMENTAL, II	05/05/2025	31308A	HAZARD WASTE REMOVAL	10-010-54800	Hazardous Waste Removal-Fleet	\$90.00
				Totals for ROGUE W	ASTE RECOVERY & ENVIRONMENTAL, INC:	\$90.00
RYMAL, RYAN	05/13/2025	RYM*05132025	MILEAGE - (04/27/2025 - 04/30/2025)	10-015-56200	Mileage Reimbursements-Infor	\$42.00
					Totals for RYMAL, RYAN:	\$42.00
S.A.F.E. DRUG TESTING	05/01/2025	11612818	EMPLOYEE TESTING 03/01/25-03/31/25	10-025-57300	Recruit/Investigate-Human	\$2,211.50
					Totals for S.A.F.E. DRUG TESTING:	\$2,211.50
SAFRAN TRUSTED 4D INC	05/06/2025	RI41890	CTCSS FILTER/GPS RECEIVER REPAIR	10-004-57200	Radio Repairs-Outsourced-Radio	\$1,185.00
					Totals for SAFRAN TRUSTED 4D INC:	\$1,185.00
SANDERS, SCOTT	05/01/2025	SAN*02162025	EXPENSE - BOOKS/MATERIALS	10-007-52600	Books/Materials-EMS	\$19.99
	,-,				Totals for SANDERS, SCOTT:	\$19.99
SCHAEFFER MANUFACTURING COMPANY	05/01/2025	CRJ4906-INV1	OIL & LUBRICANTS/FLIDS	10-010-56400	Vehicle-Oil & Lubricants-Fleet	\$1,794.23
				10-010-54550	Vehicle-Fluids & Additives-Fleet	\$2,459.92
				Totals for	SCHAEFFER MANUFACTURING COMPANY:	\$4,254.15
SEEK, JAMES	05/12/2025	SEE*05122025	PER DIEM - SAFD BEST PRACTICE SITE VISIT (05/1	3/ 10-007-53150	Conferences-Fees, Travel, & Meals-EMS	\$111.00
					Totals for SEEK, JAMES:	\$111.00
SHI GOVERNMENT SOLUTIONS, INC.	05/01/2025	GB00555809	COMPUTER MAINTENANCE 03/01/25-02/28/26	10-015-53000	Computer Maintenance-Infor	\$6,021.00
	05/01/2025	GB00555808	COMPUTER MAINTENCE 04/01/25-03/31/26	10-015-53000	Computer Maintenance-Infor	\$4,017.00
	05/01/2025	GB00554688	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$48,205.50
	05/01/2025	GB00556362	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$834.41
	05/01/2025	GB00556206	COMPUTER MAINTENANCE	10-015-53000	Computer Maintenance-Infor	\$8,150.60
	05/01/2025	GB0557561	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$8,034.25
				Toto	als for SHI GOVERNMENT SOLUTIONS, INC.:	\$75,262.76
SHIRLEY, KIM	05/06/2025	SHI*05062025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$21.00
					Totals for SHIRLEY, KIM:	\$21.00
SMARSH, INC	05/01/2025	INV-266474	WEBEX TEAMS 04/01/2-04/30/25	10-015-53050	Computer Software-Infor	\$579.41
	05/01/2025	INV-260369	WEBEX TEAMS - 03/01/25-03/31/25	10-015-53050	Computer Software-Infor	\$739.50
					Totals for SMARSH, INC:	\$1,318.91

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
SMITH, JOSHUA	05/01/2025	SMI*05012025	MILEAGE - (04/27/2025 - 04/27/2025)	10-007-56200	Mileage Reimbursements-EMS	\$8.40
					Totals for SMITH, JOSHUA:	\$8.40
SMITH, NICOLAS	05/14/2025	SMI*05142025	PER DIEM - SAFD BEST PRACTICE SITE VISIT (05/13/ 10-009-58600	Travel Expenses-Clini	\$111.00
	05/27/2025	SMI*05272025	PER DIEM - AAA ANNUAL CONFERENCE (06/	21/20210-009-53150	Conferences-Fees, Travel, & Meals-Clini	\$196.00
					Totals for SMITH, NICOLAS:	\$307.00
SPECK, MEGAN	05/15/2025	SPE*05152025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$2,970.40
					Totals for SPECK, MEGAN:	\$2,970.40
SPLENDORA, CITY OF	05/20/2025	06370301 04/29/25	STATION 31 03/26/25-04/25/25	10-016-58800	Utilities-Facil	\$21.65
					Totals for SPLENDORA, CITY OF:	\$21.65
STANLEY LAKE M.U.D.	05/09/2025	00009836 05/01/25	STATION 43 03/31/25-04/30/25	10-016-58800	Utilities-Facil	\$8.12
	05/09/2025	00009834 05/01/25	STATION 43 03/31/25-04/30/25	10-016-58800	Utilities-Facil	\$37.63
					Totals for STANLEY LAKE M.U.D.:	\$45.75
STAPLES ADVANTAGE	05/01/2025	6023074273	OFFICE/STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$614.16
				10-008-56300	Office Supplies-Mater	\$578.72
					Totals for STAPLES ADVANTAGE:	\$1,192.88
STERICYCLE, INC	05/19/2025	8010551279	SERVICE DATE 03/26/25	10-026-56500	Other Services-Recor	\$330.06
	05/27/2025	8010638846	STERI-SAFE OSHA COMPLIANCE SUSCRIPTIO	N 05/010-008-52500	Bio-Waste Removal-Mater	\$311.67
				10-008-52500	Bio-Waste Removal-Mater	\$1,268.75
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$125.31
				10-008-52500	Bio-Waste Removal-Mater	\$125.31
				10-008-52500	Bio-Waste Removal-Mater	\$125.31
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$125.31
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$125.31
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$318.25

Montgomery County Hospital District Invoice Expense Allocation Report Board Meeting 06/24/2025 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$118.73
				10-008-52500	Bio-Waste Removal-Mater	\$125.31
					Totals for STERICYCLE, INC:	\$5,117.73
STEWART ORGANIZATION INC.	05/31/2025	2521506	ACCT #1110518 SCANNER USAGE 05/25/25-06/	24/ 10-015-55400	Leases/Contracts-Infor	\$155.00
					Totals for STEWART ORGANIZATION INC.:	\$155.00
STIBBS & CO. P.C.	05/01/2025	39965	LEGAL FEES 04/01/25-04/30/25	10-001-55500	Legal Fees-Admin	\$614.14
					Totals for STIBBS & CO. P.C.:	\$614.14
STORINO, GEENA	05/07/2025	STO*05072025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$25.00
					Totals for STORINO, GEENA:	\$25.00
SULLIVAN, WAYDE	05/12/2025	SUL*05122025	MILEAGE - (04/14/2025 - 04/28/2025)	10-010-56200	Mileage Reimbursements-Fleet	\$158.90
					Totals for SULLIVAN, WAYDE:	\$158.90
T & W TIRE LLC	05/01/2025	2200001152	VEHICLE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$8,160.72
	05/01/2025	2200001096	VEHICLE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$4,080.36
					Totals for T & W TIRE LLC:	\$12,241.08
TARGETSOLUTIONS LEARNING (CENTRELEARN SC	05/01/2025	INV6396	RECORDS MANAGEMENT 06/09/25-07/08/25	10-000-14900	Prepaid Expenses-BS	\$8,461.86
			Totals for	TARGETSOLUTIONS L	EARNING (CENTRELEARN SOLUTIONS, LLC):	\$8,461.86
TCDRS	05/19/2025	TCD051525	TCDRS TRANSMISSION APRIL 2025	10-000-21650	TCDRS Defined Benefit Plan-BS	\$207,808.16
				10-000-21650	TCDRS Defined Benefit Plan-BS	\$282,025.53
					Totals for TCDRS:	\$489,833.69
TELEFLEX LLC	05/09/2025	9509979678	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$26,280.00
					Totals for TELEFLEX LLC:	\$26,280.00
TESSCO TECHNOLOGIES INC.	05/29/2025	9400432090	GPS ANTENNAS, ALL IN ONE ANTENNAS & RAII	N C 10-004-57225	Radio-Parts-Radio	\$1,247.20
				10-004-57225	Radio-Parts-Radio	\$17.04
	05/14/2025	9400425944	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$165.00
				10-010-59050	Vehicle-Parts-Fleet	\$14.52
	05/28/2025	94000431412	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$33.00
				10-010-59050	Vehicle-Parts-Fleet	\$12.54
					Totals for TESSCO TECHNOLOGIES INC.:	\$1,489.30
TEXAS AIR FILTRATION INC.	05/01/2025	80380	AIR FILTER REPLACEMENTS FOR APRIL 2025	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$441.00
					Totals for TEXAS AIR FILTRATION INC.:	\$441.00
TEXAS MUTUAL INSURANCE COMPANY	05/09/2025	1006834133	INITIAL PREMIUM, INSTALLMENT DOWN PAYME	ENT 10-025-59350	Worker's Compensation Insurance-Huma	\$160,433.90
				Totals	for TEXAS MUTUAL INSURANCE COMPANY:	\$160,433.90

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No	. Account Description	Amount
TEXAS WORKFORCE COMMISSION	05/01/2025	99-991956-1 04/11/25	UNEMPLOYMENT QUARTER ENDING 03/31/25	10-025-51800	Unemployment Expense-Human	\$8,121.66
					Totals for TEXAS WORKFORCE COMMISSION:	\$8,121.66
THE HEIGHTS ON VALLEY RANCH	05/05/2025	THE*05052025	Property Damage	10-016-53500	Customer Property Damage-Facil	\$500.00
					Totals for THE HEIGHTS ON VALLEY RANCH:	\$500.00
THE WOODLANDS TOWNSHIP (23/24/25)	05/13/2025	JUNE 2025-240	STATION 23, 24, & 25 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
				10-000-14900	Prepaid Expenses-BS	\$1,000.00
				10-000-14900	Prepaid Expenses-BS	\$1,000.00
				Totals f	for THE WOODLANDS TOWNSHIP (23/24/25):	\$3,000.00
TIMBER LAKES VOLUNTEER FIRE DEPARTMENT IN	05/22/2025	TIM*05222025	Property Damage	10-016-53500	Customer Property Damage-Facil	\$2,186.65
				Totals for TIMBE	R LAKES VOLUNTEER FIRE DEPARTMENT INC.:	\$ <i>2,18</i> 6.65
TRAINOR, SHAWN	05/14/2025	TRA*05142025	EXPENSE - CONFERENCES - FEES TRAVEL & MEALS	S 10-015-53150	Conferences-Fees, Travel, & Meals-Infor	\$53.46
	05/14/2025	TRA*05142025B	EXPENSE - CONFERENCES - FEES TRAVEL & MEALS	S 10-015-53150	Conferences-Fees, Travel, & Meals-Infor	\$33.61
	05/14/2025	TRA*05142025C	MILEAGE - (04/27/2025 - 04/30/2025)	10-015-56200	Mileage Reimbursements-Infor	\$61.60
					Totals for TRAINOR, SHAWN:	\$148.67
TRANSUNION RISK & ALTERNATIVE DATASOLUTI	05/01/2025	6130832-202504-1	04/01/25-04/30/25	10-002-57100	Professional Fees-HCAP	\$330.00
			Totals	for TRANSUNION	RISK & ALTERNATIVE DATASOLUTIONS, INC.:	\$330.00
TRIZETTO PROVIDER SOLUTIONS	05/01/2025	5HAV052500	INSTAMED FEE/INTEGRATED ELIG/WORK COMP/EI	LI 10-011-57100	Professional Fees-EMS B	\$1,606.74
					Totals for TRIZETTO PROVIDER SOLUTIONS:	\$1,606.74
TROPHY HOUSE	05/01/2025	005239	ENGRAVING PORTABLE RADIOS	10-004-57100	Professional Fees-Radio	\$1,155.00
	05/20/2025	005964	PLAQUE	10-009-54450	Employee Recognition-Clini	\$123.00
	05/01/2025	005751	PLAQUE	10-009-54450	Employee Recognition-Clini	\$123.00
	05/01/2025	005752	NAME PLATES	10-008-56300	Office Supplies-Mater	\$40.50
	05/01/2025	005614	IMPACT PLAQUE	10-009-54450	Employee Recognition-Clini	\$160.00
	05/01/2025	005236	PLAQUE W/ GAVEL	10-001-57100	Professional Fees-Admin	\$868.00
	05/01/2025	005348	WOOD GRAIN NAME PLATE	10-001-57100	Professional Fees-Admin	\$54.00
	05/01/2025	005315	WOOD GRAIN NAME PLATE	10-001-57100	Professional Fees-Admin	\$13.50
	05/01/2025	005235	OF THE YEAR BLACK AND GOLD METAL PLAQUES	10-025-54450	Employee Recognition-Human	\$700.00
					Totals for TROPHY HOUSE:	\$3,237.00
TWR LIGHTING, INC	05/08/2025	0195087-IN	REPLACEMENT BATTERIES - TOWER LIGHTING	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$910.00
				10-004-55600	Maintenance & Repairs-Buildings-Radio	\$42.30
					Totals for TWR LIGHTING, INC:	\$952.30
UNUM LIFE INSURANCE COMPANY OF AMERICA	05/01/2025	33876100411025	CONTROL NO. E338761 APRIL 2025	10-000-21590	P/R-Supplemental Insurance Premiums-E	\$3,424.18
	05/30/2025	33876100509776	CONTROL NO. E338761 MAY 2025	10-000-21590	P/R-Supplemental Insurance Premiums-E	\$3,406.06
			Totals for UN	IUM LIFE INSURAN	ICE COMPANY OF AMERICA (COLONIAL LIFE):	\$6,830.24

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
VALLEY VIEW CONSULTING, LLC	05/05/2025	4257	INVESTMENT ADVISORY SERVICES (JAN-MAR 202	25) 10-001-57100	Professional Fees-Admin	\$7,391.01
					Totals for VALLEY VIEW CONSULTING, LLC:	\$7,391.01
VASQUEZ, LUIS	05/15/2025	VAS*05152025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$2,440.48
					Totals for VASQUEZ, LUIS:	\$2,440.48
VFIS OF TEXAS / REGNIER & ASSOCIATES	05/01/2025	18915	1 of 10 MONTHLY INSTALLMENTS/THEFT FEE	10-001-54900	Insurance-Admin	\$214,548.00
	05/01/2025	18905	2 OF 10 MONTHLY INSTALLMENTS	10-001-54900	Insurance-Admin	\$70,165.00
	05/07/2025	18583	POLICY #VFNU-CM-0002796 AMEND USE & VAL	UE 10-001-54900	Insurance-Admin	\$9,173.99
	05/07/2025	19046	POLICY #VFNU-CM-0002796 AMEND USE & VAL	UE 10-001-54900	Insurance-Admin	\$7,606.00
	05/23/2025	19084	POLICY #VFNU-CM-0002796 ADD 2025 CHEVY/T	HE 10-001-54900	Insurance-Admin	\$722.00
				Totals	for VFIS OF TEXAS / REGNIER & ASSOCIATES:	\$302,214.99
VINCENT, JUSTIN	05/15/2025	VIN*05152025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$1,332.64
					Totals for VINCENT, JUSTIN:	\$1,332.64
WALDING, BRADY	05/13/2025	WAL*05132025	PER DIEM - IPMBA ANNUAL CONFERENCE (06/01	1/2 10-046-58500	Training & Continuing Education-EMS B	\$408.00
	05/13/2025	WAL*05132025B	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-046-58500	Training & Continuing Education-EMS B	\$75.00
					Totals for WALDING, BRADY:	\$483.00
WALSH, PATRICK	05/06/2025	WAL*05062025	EXPENSE - BUSINESS LICENSES	10-007-52700	Business Licenses-EMS	\$96.00
	05/06/2025	WAL*05062025B	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$250.00
					Totals for WALSH, PATRICK:	\$346.00
WASTE MANAGEMENT OF TEXAS	05/22/2025	5884252-1792-8	VARIOUS STATIONS 05/01/25-05/31/25	10-016-58800	Utilities-Facil	\$138.28
				10-016-58800	Utilities-Facil	\$134.24
				10-016-58800	Utilities-Facil	\$8.50
				10-016-58800	Utilities-Facil	\$134.24
				10-016-58800	Utilities-Facil	\$833.26
				10-016-58800	Utilities-Facil	\$134.24
				10-016-58800	Utilities-Facil	\$134.24
				10-016-58800	Utilities-Facil	\$134.24
				10-016-58800	Utilities-Facil	\$134.24
	05/22/2025	5884957-1792-2	STATION 27 05/01/25-05/31/25	10-016-58800	Utilities-Facil	\$168.07
	05/22/2025	5884586-1792-9	STATION 43 05/01/25-05/31/25	10-016-58800	Utilities-Facil	\$142.74
	05/22/2025	5884588-1792-5	STATION 41 04/01/25-04/30/25	10-016-58800	Utilities-Facil	\$142.74
	05/22/2025	5884882-1792-2	STATION 14 05/01/25-05/31/25	10-016-58800	Utilities-Facil	\$51.65
					Totals for WASTE MANAGEMENT OF TEXAS:	\$2,290.68
WAYTEK, INC.	05/01/2025	3860157	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$1,013.79
					Totals for WAYTEK, INC.:	\$1,013.79
WELLS, MICHAEL	05/13/2025	WEL*05132025	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$40.00
	05/13/2025	WEL*05132025B	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$7.00
	05/13/2025	WEL*05132025C	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$81.20

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	05/13/2025	WEL*05132025D	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$29.70
	05/13/2025	WEL*05132025E	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$19.22
	05/13/2025	WEL*05132025F	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$16.96
	05/13/2025	WEL*05132025G	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$9.95
	05/13/2025	WEL*05132025H	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$10.09
	05/13/2025	WEL*05132025I	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$37.19
	05/13/2025	WEL*05132025J	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-045-58500	Training & Continuing Education-EMS Q	\$4.86
	05/13/2025	WEL*05132025K	MILEAGE - (04/24/2025 - 05/02/2025)	10-045-56200	Mileage Reimbursements-EMS Q	\$43.12
					Totals for WELLS, MICHAEL:	\$299.29
WESTWOOD N. WATER SUPPLY	05/01/2025	1885 04/30/25	STATION 27 03/20/25-04/21/25 2" FIRE METER	10-016-58800	Utilities-Facil	\$205.02
	05/01/2025	1520 04/30/25	STATION 27 03/20/25-04/21/25 1" COMM METER	10-016-58800	Utilities-Facil	\$58.97
					Totals for WESTWOOD N. WATER SUPPLY:	\$263.99
WILKINS LINEN & DUST CONTROL SERVICE	05/01/2025	429103	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$80.19
	05/15/2025	430466	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$79.52
					Totals for WILKINS LINEN & DUST CONT	\$159.71
WINZER FRANCHISE COMPANY	05/29/2025	3367390	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$242.75
					Totals for WINZER FRANCHISE COMPANY:	\$242.75
WOODLANDS WATER (MUD #39)	05/20/2025	3021061 04/30/25	STATION 20 03/31/25-04/30/25	10-016-58800	Utilities-Facil	\$70.42
					Totals for WOODLANDS WATER (MUD #39):	\$70.42
XIE, CLAIRE	05/15/2025	XIE*05152025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$2,581.10
					Totals for XIE, CLAIRE:	\$2,581.10
ZOLL DATA SYSTEMS	05/01/2025	INV00201384	HOSTED BILLING PRO - 3 YEAR (06/01/25-06/30/2	5 10-011-57100	Professional Fees-EMS B	\$10,501.31
					Totals for ZOLL DATA SYSTEMS:	\$10,501.31
ZOLL MEDICAL CORPORATION	05/09/2025	4199403	EQUIPMENT REPAIR	10-008-57650	Repair-Equipment-Mater	\$1,442.00
	05/13/2025	4201304	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$672.30
	05/13/2025	4201560	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$2,135.56
	05/14/2025	4202696	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$3,888.00
	05/15/2025	4203271	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$2,829.68
	05/20/2025	4205638	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$2,710.40
	05/20/2025	4205778	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$229.08
	05/22/2025	4207562	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$2,393.72
	05/01/2025	2387135-5	ZOLL X-SERIES MONITOR/DEFIBRILLATOR - YEAR S	5 10-008-54200	Durable Medical Equipment-Mater	\$342,527.23
				10-008-55025	Interest Expense-Mater	\$20,859.91
	05/23/2025	4208510	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$2,550.59
					Totals for ZOLL MEDICAL CORPORATION:	\$382,238.47
		7011+05012025		10 007 5000		¢11.00
ZOUTIS, CHRISTIAN	05/01/2025	ZOU*05012025	MILEAGE - (05/01/2025 - 05/01/2025)	10-007-56200	Mileage Reimbursements-EMS	\$11.90

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	05/01/2025	ZOU*05012025C	MILEAGE - (03/28/2025 - 03/28/2025)	10-007-56200	Mileage Reimbursements-EMS	\$17.50
	05/01/2025	ZOU*05012025D	MILEAGE - (04/13/2025 - 04/13/2025)	10-007-56200	Mileage Reimbursements-EMS	\$23.10
	05/01/2025	ZOU*05012025E	MILEAGE - (03/30/2025 - 03/30/2025)	10-007-56200	Mileage Reimbursements-EMS	\$4.48
	05/25/2025	ZOU*05252025	MILEAGE - (05/09/2025 - 05/09/2025)	10-007-56200	Mileage Reimbursements-EMS	\$13.30
					Totals for ZOUTIS, CHRISTIAN:	\$103.88

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
AIR PERFORMANCE SERVICE OF HOUS	05/01/2025	158825	CARRIER CHILLER AND BAS REPLACEMENT	10-016-52754	Capital Purchase-Equipment-Facil	\$160,194.09
					Totals for AIR PERFORMANCE SERVICE OF HOUSTON, LLC:	\$160,194.09
BOUND TREE MEDICAL, LLC	05/01/2025	85737464	MEDICAL SUPPLIES	10-008-52754	Capital Purchase-Equipment-Mater	\$1,850.00
					Totals for BOUND TREE MEDICAL, LLC:	\$1,850.00
ELLIOTT ELECTRIC SUPPLY, INC	05/01/2025	69-93963-01	TINNED COPPER	10-004-52753	Capital Purchase-Building/Improvements-Radio	\$1,678.12
	05/01/2025	69-93380-01	CONDUIT FOR LAKE CONROE TOWER AFTER	R 10-004-52753	Capital Purchase-Building/Improvements-Radio	\$639.94
					Totals for ELLIOTT ELECTRIC SUPPLY, INC:	\$2,318.06
FRAZER, LTD.	05/01/2025	PG515944	TYPE I 12' MODULE/S/N 515944/E-4577	10-010-52755	Capital Purchase-Vehicles-Fleet	\$285,125.00
	05/13/2025	100503	GENERATOR & AIR CONDITIONER	10-010-52755	Capital Purchase-Vehicles-Fleet	\$21,000.00
	05/15/2025	PG514306	TYPE I 12' MODULE/SN PG514306/E-4578	10-010-52755	Capital Purchase-Vehicles-Fleet	\$285,125.00
					Totals for FRAZER, LTD.:	\$591,250.00
MICHAEL V POWELL DBA MVP ROOFIN	05/07/2025	1310	STATION 32 ROOF REPLACEMENT	10-016-52753	Capital Purchase-Building/Improvements-Facil	\$16,461.48
				Totals fo	or MICHAEL V POWELL DBA MVP ROOFING & CONSTRUCTION LLC:	\$16,461.48
MONTGOMERY COUNTY ESD #1 (STN	05/28/2025	140	PAYMENT TWO OF 3 CONTRIBUTION FOR S	10-040-52753	Capital Purchase-Building/Improvements-Build	\$300,000.00
					Totals for MONTGOMERY COUNTY ESD #1 (STN 12 & 13):	\$300,000.00
MSEC ENTERPRISES, INC.	05/01/2025	10000830	INSTALL 4" FIRE LANE AT 13956 FM 2854	10-016-52753	Capital Purchase-Building/Improvements-Facil	\$7,636.83
					Totals for MSEC ENTERPRISES, INC.:	\$7,636.83
ONE DIVERSIFIED, LLC	05/06/2025	PRIN-00005098	5 MCHD ADMIN BUILDING BOARD ROOM UP	10-015-52754	Capital Purchase-Equipment-Infor	\$74,643.92
					Totals for ONE DIVERSIFIED, LLC:	\$74,643.92

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$24,346.63
10-000-14305	A/R Employee-BS	\$3.24
10-000-14900	Prepaid Expenses-BS	\$63,843.43
10-000-21400	Accrued Payroll-BS	\$16.38
10-000-21585	P/R-Flexible Spending-BS	\$9,929.40
10-000-21590	P/R-Supplemental Insurance Premiums-BS	\$10,132.84
10-000-21595	P/R-Health Savings-BS	\$36,836.46
10-000-21600	Employee Deferred CompBS	\$17,768.02
10-000-21650	TCDRS Defined Benefit Plan-BS	\$489,833.69
10-001-53050	Computer Software-Admin	\$107.90
10-001-53150	Conferences-Fees, Travel, & Meals-Admin	\$2,354.27
10-001-54100	Dues/Subscriptions-Admin	\$23.96
10-001-54900	Insurance-Admin	\$307,635.71
10-001-55500	Legal Fees-Admin	\$3,971.64
10-001-57100	Professional Fees-Admin	\$8,326.51
10-001-58500	Training & Continuing Education-Admin	\$480.00
10-002-52700	Business Licenses-HCAP	\$123.98
10-002-55700	Management Fees-HCAP	\$7,085.33
10-002-57100	Professional Fees-HCAP	\$330.00
10-002-58500	Training & Continuing Education-HCAP	\$129.00
10-004-52753	Capital Purchase-Building/Improvements-Radio	\$2,318.06
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$1,816.30
10-004-55650	Maintenance-Equipment-Radio	\$1,865.01
10-004-57100	Professional Fees-Radio	\$36,684.16
10-004-57200	Radio Repairs-Outsourced-Radio	\$3,321.50
10-004-57225	Radio-Parts-Radio	\$3,588.23
10-004-57750	Small Equipment & Furniture-Radio	\$1,970.66
10-004-58200	Telephones-Cellular-Radio	\$50.87
10-004-58310	Telephones-Service-Radio	\$240.80
10-004-58800	Utilities-Radio	\$5,621.86
10-006-52700	Business Licenses-Alarm	\$4,500.42
10-006-53150	Conferences-Fees, Travel, & Meals-Alarm	\$2,376.00
10-006-54100	Dues/Subscriptions-Alarm	\$9.99
10-006-54450	Employee Recognition-Alarm	\$464.80
10-006-56100	Meeting Expenses-Alarm	\$68.48
10-006-57750	Small Equipment & Furniture-Alarm	\$1,164.00
10-006-58500	Training & Continuing Education-Alarm	\$1,704.78
10-007-52600	Books/Materials-EMS	\$19.99
10-007-52700	Business Licenses-EMS	\$192.00
10-007-53050	Computer Software-EMS	\$497.93
10-007-53150	Conferences-Fees, Travel, & Meals-EMS	\$1,669.91
10-007-53330	Contractual Obligations-Other-EMS	\$6,740.00
10-007-53550	Customer Relations-EMS	\$11,248.80
10-007-54100	Dues/Subscriptions-EMS	\$0.99
10-007-54450	Employee Recognition-EMS	\$3,541.00
10-007-56200	Mileage Reimbursements-EMS	\$150.15
10-007-58500	Training & Continuing Education-EMS	\$3,122.00
10-007-58700	Uniforms-EMS	\$9,603.34
10-008-52500	Bio-Waste Removal-Mater	\$4,787.67
10-008-52754	Capital Purchase-Equipment-Mater	\$1,850.00
10-008-53800	Disposable Linen-Mater	\$2,798.80
10-008-53900	Disposable Medical Supplies-Mater	\$86,167.63
10-008-54200	Durable Medical Equipment-Mater	\$373,238.73

Account Summary

Account Number	Description	Net Amount
10-008-55025	Interest Expense-Mater	\$20,859.91
10-008-56300	Office Supplies-Mater	\$700.82
10-008-56600	Oxygen & Gases-Mater	\$5,090.86
10-008-56900	Postage-Mater	\$1,555.50
10-008-57650	Repair-Equipment-Mater	\$2,104.00
10-008-57900	Station Supplies-Mater	\$4,961.74
10-008-58700	Uniforms-Mater	\$574.10
10-009-52600	Books/Materials-Clini	\$5,621.84
10-009-52700	Business Licenses-Clini	\$158.00
10-009-52950	Community Education-Clini	\$123.00
10-009-53150	Conferences-Fees, Travel, & Meals-Clini	\$2,146.22
10-009-54000	Drug Supplies-Clini	\$46,291.22
10-009-54450	Employee Recognition-Clini	\$491.79
10-009-57100	Professional Fees-Clini	\$14,300.00
10-009-58500	Training & Continuing Education-Clini	\$21,676.00
10-009-58600	Travel Expenses-Clini	\$111.00
10-010-52000	Accident Repair-Fleet	\$1,825.11
10-010-52600	Books/Materials-Fleet	\$526.11
10-010-52725	Capital Lease Expense-Fleet	\$24,659.19
10-010-52755	Capital Purchase-Vehicles-Fleet	\$591,250.00
10-010-54550	Vehicle-Fluids & Additives-Fleet	\$4,679.20
10-010-54700	Fuel-Auto-Fleet	\$75,355.50
10-010-54800	Hazardous Waste Removal-Fleet	\$90.00
10-010-55100	Laundry Service & Purchase-Fleet	\$159.71
10-010-56200	Mileage Reimbursements-Fleet	\$158.90
10-010-56400	Vehicle-Oil & Lubricants-Fleet	\$1,879.07
10-010-57100	Professional Fees-Fleet	\$4,212.00
10-010-57700	Shop Tools-Fleet	\$343.87
10-010-57725	Shop Supplies-Fleet	\$1,861.64
10-010-58600	Travel Expenses-Fleet	\$960.00
10-010-58900	Vehicle-Batteries-Fleet	\$907.09
10-010-59000	Vehicle-Outside Services-Fleet	\$993.96
10-010-59050	Vehicle-Parts-Fleet	\$38,366.20
10-010-59100	Vehicle-Registration-Fleet	\$139.00
10-010-59150	Vehicle-Tires-Fleet	\$12,241.08
10-010-59200	Vehicle-Towing-Fleet	\$137.50
10-011-52900	Collection Fees	\$7,192.83
10-011-53150	Conferences-Fees, Travel, & Meals-EMS B	\$4,550.00
10-011-57100	Professional Fees-EMS B	\$39,075.40
10-015-52700	Business Licenses-Infor	\$605.00
10-015-52754	Capital Purchase-Equipment-Infor	\$74,643.92
10-015-53000	Computer Maintenance-Infor	\$18,188.60
10-015-53050	Computer Software-Infor	\$76,963.79
10-015-53100	Computer Supplies/Non-Capital-Infor	\$304.31
10-015-53150	Conferences-Fees, Travel, & Meals-Infor	\$165.43
10-015-55400	Leases/Contracts-Infor	\$4,763.00
10-015-56200	Mileage Reimbursements-Infor	\$185.10
10-015-57100	Professional Fees-Infor	\$48,236.25
10-015-57650	Repair-Equipment-Infor	\$53.04
10-015-57750	Small Equipment & Furniture-Infor	\$3,965.41
10-015-58200	Telephones-Cellular-Infor	\$819.37
10-015-58310	Telephones-Service-Infor	\$40,720.86
10-015-58500	Training & Continuing Education-Infor	\$595.52

Account Summary

Account Number	Description	Net Amount
10-015-58600	Travel Expenses-Infor	\$180.01
10-016-52753	Capital Purchase-Building/Improvements-Facil	\$24,098.31
10-016-52754	Capital Purchase-Equipment-Facil	\$160,194.09
10-016-53330	Contractual Obligations-Other-Facil	\$25,145.12
10-016-53500	Customer Property Damage-Facil	\$2,686.65
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$28,304.60
10-016-55650	Maintenance-Equipment-Facil	\$7,962.56
10-016-57700	Shop Tools-Facil	\$44.54
10-016-57725	Shop Supplies-Facil	\$480.45
10-016-57750	Small Equipment & Furniture-Facil	\$3,679.00
10-016-58800	Utilities-Facil	\$33,281.45
10-025-51700	Health & Dental-Human	\$48,980.85
10-025-51710	Health Insurance Claims-Human	\$673,476.86
10-025-51720	Health Insurance Admin Fees-Human	\$69,900.11
10-025-51800	Unemployment Expense-Human	\$8,121.66
10-025-54350	Employee Health\Wellness-Human	\$2,232.19
10-025-54450	Employee Recognition-Human	\$2,386.60
10-025-57100	Professional Fees-Human	\$979.75
10-025-57300	Recruit/Investigate-Human	\$2,444.83
10-025-58500	Training & Continuing Education-Human	\$278.82
10-025-58550	Tuition Reimbursement-Human	\$13,555.82
10-025-59350	Worker's Compensation Insurance-Human	\$160,433.90
10-026-56500	Other Services-Recor	\$330.06
10-026-57100	Professional Fees-Recor	\$520.07
10-027-53150	Conferences-Fees, Travel, & Meals-Emerg	\$338.00
10-027-56100	Meeting Expenses-Emerg	\$302.96
10-027-57800	Special Events Supplies-Emerg	\$1,869.47
10-040-52753	Capital Purchase-Building/Improvements-Build	\$300,000.00
10-042-52600	Books/Materials-EMS T	\$992.00
10-045-53050	Computer Software-EMS Q	\$900.00
10-045-53150	Conferences-Fees, Travel, & Meals-EMS Q	\$5,418.48
10-045-54100	Dues/Subscriptions-EMS Q	\$0.99
10-045-56200	Mileage Reimbursements-EMS Q	\$69.93
10-045-58500	Training & Continuing Education-EMS Q	\$4,130.31
10-045-58600	Travel Expenses-EMS Q	\$265.97
10-046-58500	Training & Continuing Education-EMS B	\$483.00
	GRAND TOTAL:	\$4,349,681.62

INVOICE DATE	DESCRIPTION AM	OUNT
04/17/2025	ACCIDENTAL CHARGE FOR APPLE TV ON M. WILLINGHAM'S IPH	\$3.24
05/05/2025	THE HOME DEPOT 508	\$11.57
05/05/2025	THE HOME DEPOT 508	\$50.25
05/02/2025	THE HOME DEPOT #1349	\$37.37
04/30/2025	THE HOME DEPOT #1349	\$36.95
04/16/2025	THE HOME DEPOT 508	\$190.96
04/08/2025	LOWES #00232*	\$622.54
05/05/2025	NACCHO PREPAREDNESS SUMMIT HOTEL Z. NIEMAND	\$659.76
05/05/2025	MONTHLY CHARGE FOR M. WILLINGHAM APPLE CARE + FOR IPI	\$14.31
04/29/2025	(NOTE: MISTI NO LONGER RECEIVES AN EMAIL ABOUT THE	\$9.99
04/16/2025	MONTHLY CHARGE FOR E-MAIL MARKETING TOOL FOR M. WILL	\$83.60
	76267-PWW REMOTE CONFERENCE REGISTRATION FOR B. ALLEI	\$1,415.00
	ADDITIONAL STORAGE HIPAA COMPLIANCE	\$0.99
		\$869.31
		\$14.71
		\$13.92
		\$11.98
		\$12.99
		\$12.33
		\$13.37
		\$480.00
		\$480.00
	-	
		\$559.20
		\$99.24
		\$39.79
		\$35.00
		\$35.00
		\$35.00
		\$35.00
		\$411.99
05/02/2025		\$411.99
04/14/2025	IAED NAVIGATOR HOTEL K. GONZALES	\$1,188.00
04/14/2025	IAED NAVIGATOR HOTEL C. HANELINE	\$1,188.00
04/21/2025	TC WEEK DINNER DAY 2	\$47.25
04/21/2025	TC WEEK LUNCH DAY 2	\$60.94
04/18/2025	TC WEEK DINNER DAY 1	\$47.25
04/18/2025	TC WEEK LUNCH DAY 1	\$62.18
04/14/2025	76058 - FOOD FOR TELECOMMUNICATOR WEEK	\$247.18
04/24/2025	ALARM INTERVIEWS	\$68.48
04/29/2025	76230-13" WIDE DOUBLE TIER STANDARD LOCKERS FOR ALARM	\$1,164.00
04/14/2025	AAA FLIGHT J. CAMPBELL JUNE 22-24	\$547.36
04/14/2025	AAA FLIGHT J. SEEK JUNE 22-24	\$547.36
04/14/2025	AAA REGISTRATION J. CAMPBELL - J. SEEK - N. SMITH - C. PATRI	\$4,995.00
04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
		\$193.81
		\$193.81
04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
	04/17/2025 05/05/2025 05/02/2025 04/30/2025 04/16/2025 04/08/2025 05/05/2025 04/08/2025 04/16/2025 04/16/2025 04/16/2025 04/16/2025 04/14/2025 04/14/2025 04/11/2025 04/11/2025 04/11/2025 04/11/2025 04/11/2025 04/11/2025 04/12/2025 04/15/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 05/02/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/14/2025 04/09/2025	04/17/2025 ACCIDENTAL CHARGE FOR APPLE TV ON M. WILLINGHAM'S IPH 05/05/2025 THE HOME DEPOT 508 05/02/2025 THE HOME DEPOT 13349 04/30/2025 NACCHO PREPAREDNESS SUMMIT HOTEL Z. NIEMAND 05/05/2025 NACCHO PREPAREDNESS SUMMIT HOTEL Z. NIEMAND 05/05/2025 MONTHLY CHARGE FOR E-MAIL MARKETING TOOL FOR M. WILL 04/16/2025 MONTHLY CHARGE FOR E-MAIL MARKETING TOOL FOR M. WILL 05/05/2025 T6267-PWW REMOTE CONFERENCE REGISTRATION FOR B. ALLEI 04/16/2025 ADDITIONAL STORAGE HIPAA COMPLIANCE 04/14/2025 FDIC HOTEL - C. FORD 04/14/2025 FDIC HOTEL TO CONFERENCE C. FORD 04/11/2025 FDIC CONFERENCE TO HOTEL C. FORD 04/11/2025 FDIC CONFERENCE C. FORD 04/11/2025 FDIC AIRPORT TO HOTEL C. FORD 04/11/2025 FDIC AIRPORT TO HOTEL C. FORD 04/11/2025 FDIC AIRPORT TO HOTEL C. FORD 04/12/2025 FDIC AIRPORT TO HOTEL C. FORD 04/12/2025 FDIC AIRPORT TO HOTEL C. FORD

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
OMNI HOTELS	04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
OMNI HOTELS	04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
OMNI HOTELS	04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
OMNI HOTELS	04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
OMNI HOTELS	04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
OMNI HOTELS	04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
OMNI HOTELS	04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
OMNI HOTELS	04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
OMNI HOTELS	04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
OMNI HOTELS	04/09/2025	TEXAS EMS CONF. HOTEL ONE NIGHT DEPOSIT	\$193.81
UNITED AIRLINES	04/30/2025	PINNACLE FLIGHT J. CAMPBELL JULY 14-16	\$292.96
YODECK.COM FLIPNODE	04/09/2025	76117-YODECK DIGITAL SIGNAGE ANNUAL SOFTWARE SUBSCRI	\$497.93
UBER *TRIP	04/30/2025	TEXAS NAEMSP HOTEL TO DINNER	\$9.13
UBER *TRIP	04/11/2025	JEMS/FDIC HOTEL TO AIRPORT TIP	\$5.00
UBER *TRIP	04/11/2025	JEMS/FDIC HOTEL TO AIRPORT	\$25.99
UBER *TRIP	04/10/2025	JEMS/FDIC AIRPORT TO HOTEL TIP	\$3.60
UBER *TRIP	04/08/2025	JEMS/FDIC AIRPORT TO HOTEL	\$23.97
TEXAS A AND M HOTEL AN	05/01/2025	TEXAS NAEMSP HOTEL J. CAMPBELL	\$592.11
TEXAS A AND M HOTEL AN	05/01/2025	TEXAS NAEMSP HOTEL J. SEEK	\$592.11
APPLE.COM/BILL	04/14/2025	HIPPA COMPLIANCE ADDITIONAL STORAGE	\$0.99
NATIONAL REGISTRY EMT	04/24/2025	76302-FEE VOUCHER FOR PARAMEDIC CERTIFICATION EXAMINA	
AMAZON MKTPL*NZ4JC0IH3	04/22/2025	76146 - PANTS ORDER FOR S. LANTZ (UNIFORM)	\$153.88
AMAZON MKTPL 1124JC0113 AMAZON MKTPL*YV6KT7MV3	04/25/2025	76188 - CUBICLE WALL HOOKS AND WHITE CODING LABELS FOI	
UPS*BILLING CENTER	04/15/2025	SHIPPING CHARGES	\$545.75
SAMSCLUB.COM	05/01/2025	76228-VENDING MACHINE RESTOCKING OF SUPPLIES	\$394.24
SAMSCLUB.COM	05/01/2025	76200-RESTOCKING OF STATION SUPPLIES (COFFEE, DETERGENT	
WALMART.COM	04/30/2025	RESTOCKING OF VENDING MACHINE SUPPLIES (COFFEE, DETENDENT	\$38.61
WALMART.COM 8009256278			
	04/28/2025	76195-WAREHOUSE RESTOCKING OF LASKO OSCILLATING FANS	
SAMSCLUB.COM	04/28/2025	76087-WAREHOUSE RESTOCKING OF STATION SUPPLIES (COFFE	
	04/21/2025	76087- RESTOCKING OF WAREHOUSE SUPPLIES (COFFEE, TOILET	
AMAZON MKTPL*PI7NX7QM3	04/29/2025	76192 - LIQUID HAND SOAP AND SHOE POLISH FOR WAREHOU	
AMAZON.COM*240TI4C23	04/17/2025	76114 - BUNN COMMERCIAL COFFEE POTS RESTOCK OF STATIO	
AMAZON MKTPL*L115974S3	04/14/2025	76075 - STATION SUPPLIES/WAREHOUSE RESTOCKING (GARDEN	
AMAZON.COM*I65KJ3V23	04/11/2025	76071 - SHARPIE MARKERS AND LIQUID HAND SOCK FOR WARE	
AMAZON MKTPL*BR0H65M63	04/11/2025	76071 - STATION AND OFFICE SUPPLIES/WAREHOUSE RESTOCK	
AMAZON.COM*VC7G05KK3	04/08/2025	75990-VENDING MACHINE RESTOCKING AND BOOTS FOR C. NI	
ACADEMY SPORTS #38	04/28/2025	REPLACEMENT RESISTANCE BANDS FOR ADMIN GYM	\$37.87
AMAZON.COM	04/15/2025	75990 - RETURN OF BOOTS FOR C. NIXON	-\$38.00
AMAZON MKTPL*ZU33V9X93	04/14/2025	76076 - BOOTS FOR A. SHORT (UNIFORM)	\$107.15
AMAZON MKTPL*GZ20987Y3	04/14/2025	76072 - SHOE ORDERS FOR R. ESPARZA AND C. NIXON (UNIFOR	
AMAZON MKTPL*EJ8E51KZ3	04/09/2025	76023 - SHOES FOR C. GILBERT (UNIFORM)	\$59.95
AMAZON.COM*AM4SE0D73	04/09/2025	76014 - SHOES FOR W. HARRIS (UNIFORM)	\$84.95
DELTA	04/23/2025	AAA FLIGHT C. PATRICK JUNE 22-24	\$578.36
DELTA	04/23/2025	AAA FLIGHT N. SMITH JUNE 22-24	\$578.36
UNITED AIRLINES	04/30/2025	PINNACLE FLIGHT C. PATRICK JULY 14-16	\$292.96
NATIONAL REGISTRY EMT	05/01/2025	NREMT MAGNOLIA ISD TESTING VOUCHERS	\$312.00
NATIONAL REGISTRY EMT	05/01/2025	76266-FEE VOUCHER FOR CERTIFICATION FOR NATIONAL REGIS	\$2,080.00
MENTIMETER PRO	04/30/2025	SUBSCRIPTION FOR ONE LICENSE FOR ONLINE PLATFORM USED	\$115.36
NATIONAL REGISTRY EMT	04/28/2025	76253-FEE VOUCHER FOR CERTIFICATION FOR NATIONAL REGIS	\$1,040.00
AMAZON MKTPL*NB45L0PW0	05/05/2025	76251 - HEAVY DUTY STAPLER ID BADGE SLOT HOLE PUNCH FO	\$128.64
AMAZON MKTPL*NI8G92JP2	05/05/2025	76261 - GENUINE FARGO 45200 YMCKO COLOR RIBBON FOR BA	\$1,045.00
AMAZON MKTPL*NB1FR1JH1	05/05/2025	76261 - 76261 - GENUINE FARGO 45200 YMCKO COLOR RIBBON	
AMAZON MKTPL*N280Q0IR0	05/02/2025	76261 - BODNO PREMIUM CR80 30 MIL PVC CARDS/500PK FOR	\$375.84

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
DSHS REGULATORY PROG	04/24/2025	FALL 2025 EMT INITIAL COURSE APPLICATION FEE	\$32.00
DSHS REGULATORY PROG	04/15/2025	J. O'NEILL RENEWAL	\$126.00
SAFE SITTER INC	04/23/2025	SAFE SITTER INSTRUCTOR COURSE - M. BURT	\$123.00
TEXAS A AND M HOTEL AN	05/01/2025	TEXAS NAEMSP HOTEL N. SMITH	\$592.11
TIFF'S TREATS	04/23/2025	TIFF'S MCHD IMPACT REUNION - ANNETTE INGRAM	\$85.79
NATIONAL REGISTRY EMT	04/24/2025	FEE VOUCHER FOR CERTIFICATION FOR NATIONAL REGISTRY OF	\$1,144.00
ENDEAVOR BUSINESS MED	04/21/2025	ASE STUDY GUIDES	\$526.11
AMAZON MKTPL*934XQ08O3	04/14/2025	76103 - TOOL STIPEND FOR F. HARRIS (AIR IMPACT WRENCH, IM	
THE HOME DEPOT #0508	04/14/2025	STIPEND FOR K. LEE	\$239.00
HCTRA EZ TAG REBILL	05/05/2025	HCTRA-AUTO CHARGE-APRIL	\$480.00
HCTRA EZ TAG REBILL	04/08/2025	HCTRA-AUTO CHARGE	\$480.00
THE HOME DEPOT 508	04/18/2025	DRAIN VALVES FOR SHOP 45 AND STOCK.	\$99.35
MONTGOMERY CO TX MV -	05/02/2025	REGISTRATION OF SHOP 30.	\$9.00
MONTGOMERY CO TX MV CN	04/29/2025	REGISTRATION OF SHOP 18.	\$7.50
MONTGOMERY CO TX MV CN	04/29/2025	REGISTRATION OF SHOP 18.	\$1.50
MONTGOMERY VEHREG	04/24/2025	REGISTRATION OF SHOPS 29, 36, 401, 601, 618 AND 621.	\$56.00
TX.GOV*SERVICEFEE-DIR	04/23/2025	REGISTRATION OF SHOPS 29, 36, 401, 601, 618 AND 621.	\$12.00
MONTGOMERY VEHREG	04/14/2025	REGISTRATION OF SHOPS 21, 40, 50, 617 AND 402.	\$43.00
TX.GOV*SERVICEFEE-DIR	04/11/2025	REGISTRATION OF SHOPS 21, 40, 50, 617 AND 402.	\$10.00
PWWMINC*	05/05/2025	76288-PWW REMOTE CONFERENCE REGISTRATION FOR FOUR E	\$4,550.00
GOOGLE *CLOUD ZLCZZT	05/02/2025	GOOGLE MAPS API MILEAGE VERIFICATION	\$53.62
		MONTHLY CHARGER FOR AUTHORIZE.NET A PAYMENT	
		GATEWAY SERVICE THAT ALLOWS BUSINESSES TO ACCEPT	
		CREDIT CARD AND ELECTRONIC CHECK PAYMENT.	¢25.60
	05/05/2025		\$25.60
PAYPAL *THINKSTAPPL TH	04/25/2025	INV#2025-0490 - THINKST CANARY SUBSCRIPTION ANNUAL REI	
BGP.TOOLS SUB BGP.TOOLS SUB	05/05/2025 05/05/2025	CONVERSION FEE FROM POUND STERLING TO US DOLLARS FOF MONTHLY CHARGE FOR BGP MONITORING AS A SERVICE, USIN	
FS *TECHSMITH	04/14/2025	ADD-ON ASSET FOR CAMTASIA USED BY THE EDUCATION DEPT	
	04/14/2023		\$155.55
		75728-CLOUD-BASED CONTENT MANAGEMENT,	
BOX, INC.	04/14/2025	COLLABORATION, AND FILE SHARING TOOLS SOFTWARE. (BOX,	\$300.61
AMAZON MKTPL*F25CS8T13	04/28/2025	INC.) 76120 - IT EQUIPMENT RESTOCK (MICE, REMOTES, AND USB HL	
AMAZON.COM*A19X16A73	04/25/2025	76189 - 1TB USB-C FLASH DRIVE FOR IT	\$84.99
AMAZON MKTPL*ST74P8C13	04/24/2025	76120 - IT EQUIPMENT RESTOCK (MICE, REMOTES, AND USB HL	
LYFT *RIDE TUE 12PM	04/30/2025	4-29 LYFT IMAGETREND HOTEL TO AIRPORT C. HON 26.44	\$26.44
LYFT *RIDE THU 1PM	04/18/2025	EMPOWER 2025 HOTEL TO AIRPORT - S. HENNER - C. FIGUEROR	
LYFT *RIDE SUN 4PM	04/14/2025	EMPOWER 2025 AIRPORT TO HOTEL - S. HENNER - C. FIGUEROR	
APPLE.COM/US	04/30/2025	APPLE-IPAD REPAIR - SERIAL NO. F0YFF9WYD6- MEDIC 3 - PO 7	
AMAZON MKTPL*RS6ZF0753	04/28/2025	76193 - FOUR PACK OF RETRACTABLE HEAVY DUTY BADGE HOL	\$24.97
AMAZON MKTPL*FN51G3SJ3	04/22/2025	76160 - IPAD CASE FOR FACILITIES DEPARTMENT	\$83.97
AMAZON MKTPL*QS07U4EE3	04/18/2025	75689 - CLEAR PLASTIC TABLECLOTH PROTECTORS FOR IT	\$34.86
AMAZON MKTPL*AV6KD5SJ3	04/14/2025	76090 - SHOP IPAD CHARGER CORD RESTOCK FOR IT CLOSET	\$341.70
AMAZON MKTPLACE PMTS	04/10/2025	75689 - CREDIT FOR CLEAR PLASTIC TABLECLOTH PROTECTORS	-\$36.69
STARLINK INTERNET	04/08/2025	74859-MONTHLY FEE FOR CELLULAR INTERNET SERVICES	\$500.00
AMAZON MKTPL*NB2HC7PF0	05/05/2025	76262 - IPHONE SCREEN PROTECTORS FOR IT CLOSET	\$8.86
HAMPTON INN HOTELS	05/05/2025	IMAGETREND CONNECT HOTEL C. HON	\$557.52
THE HOME DEPOT 508	04/30/2025	ANT AND SPIDER SPRAY AND SNAKE AWAY AT ST. 32	\$96.79
COBURN SUPPLY CO. 53	04/25/2025	SUPPLIES FOR REPAIRS AT ADMIN	\$162.76
TRUDOOR LLC	04/25/2025	BACKSET DEADLATCH FOR DOOR LOCKS	\$45.09
THE HOME DEPOT 6819	04/24/2025	ST. 27 SUPPLIES FOR PAINTING KITCHEN CEILING AND WASHING	\$158.68
THE HOME DEPOT 508	04/23/2025	SUPPLIES FOR STATION 32 REPAIRS	\$123.12
THE HOME DEPOT 508	04/18/2025	ELECTRICAL SUPPLIES FOR ST. 30 GARAGE DOORS	\$124.14
SHERWIN-WILLIAMS727015	04/15/2025	PAINT FOR POLES FOR STATION LIGHTS	\$182.23
THE HOME DEPOT 508	04/14/2025	VOLTAGE METER FOR J. MACEWAN DRILL BITS AND SAWBLADE	\$91.91
TRACTOR-SUPPLY-CO #048	04/11/2025	FIRE SUPPRESSION VALVE REPAIR	\$14.99
CONROE BOLT & FASTENER	04/11/2025	ZUMRO WHEEL REPLACEMENT	\$6.20
THE HOME DEPOT 508	04/10/2025	LIGHTS FOR ST. 32 SIGN	\$186.57
BATTERIES PLUS 530 CRAWFORD CONROE	04/09/2025 04/09/2025	BATTERIES FOR STATION 30 FIRE PANEL 2 DIMMERS FOR L. PRATERS OFFICE	\$85.00 \$154.62

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
THE HOME DEPOT 508	04/09/2025	HDMI CABLE IN HR	\$19.51
COBURN SUPPLY CO. 50	04/08/2025	VALVE FOR TOILET REPAIR	\$3.18
WALMART.COM 8009256278	05/02/2025	76299-HANGERS FOR EMS UNIFORMS	\$37.40
AMAZON MKTPL*WC6P76EP3	04/17/2025	76113 - COMCAST REPLACEMENT REMOTE CONTROL FOR STAT	\$15.16
AMAZON MKTPL*FC2SV8GY3	04/14/2025	76010 - EXIT SIGN NICAD BATTERY REPLACEMENTS	\$230.23
AMAZON MKTPL*2Q8SF2OR3	04/09/2025	76011 - BALL AIR PUMP FOR ADMINISTRATION GYM	\$12.99
AMAZON MKTPL*I88SH2BS3	04/09/2025	76012 - URINAL DROP-IN REPAIR KITS FOR FACILITIES STOCK	\$81.49
NTE 5665	04/17/2025	TOOL SUPPLIES FOR SHOP 638	\$28.98
THE HOME DEPOT #0508	04/14/2025	LOCKNUT FOR TRAILER	\$15.56
AMAZON MKTPL*TL1BT9KE3	04/14/2025	76102 - COOPER BUSSMAN CUBEFUSES FOR FACILITIES STOCK	\$418.00
AMAZON MKTPL*3S9EW96V3	04/11/2025	76066 - TOILET SHUT OFF VALVES FOR FACILITIES STOCK	\$62.45
WALMART.COM	04/09/2025	76030-55" HISENSE TVS FOR STOCK/ STATION 20 YO DECK	\$2,480.00
MUNICIPAL ONLINE PAYME	05/05/2025	STATION 10 03/24/25-04/24/25 - ONLINE PYMT FEE	\$0.85
MUNICIPAL ONLINE PAYME	05/05/2025	ADMIN 03/17/25-04/10/25 - ONLINE PYMT FEE	\$0.85
CITY OF CONROE UTILITY	05/05/2025	STATION 15 03/24/25-04/24/25	\$130.30
CITY OF CONROE UTILITY	05/05/2025	STATION 10 03/24/25-04/24/25	\$125.31
CITY OF CONROE UTILITY	05/05/2025	ADMIN 03/17/25-04/10/25	\$903.95
MUNICIPAL ONLINE PAYME	05/05/2025	STATION 15 03/24/25-04/24/25 - ONLINE PYMT FEE	\$0.85
UNIVERSAL NAT GAS PYMT	04/17/2025	STATION 27 02/27/25-03/31/25	\$170.22
AMAZON MKTPL*IH35S3XM3	04/16/2025	76049 - STANDIN DESK REQUEST BY HR FOR EMPLOYEE	\$242.19
CFA SERVCO INC	04/09/2025	76051-CHICK-FIL-A GIFT CARDS FOR EMPLOYEE BIRTHDAYS (\$1(
THE FLOWER SHOP	04/08/2025	76060-BEREAVEMENT FLOWERS FOR J. SANCHEZ	\$86.60
TRAINHR	05/02/2025	WEBINAR TRAINING - TRANSITION FROM PEER TO SUPERVISOR	
REV.COM	04/24/2025	APRIL BOD TRANSCRIPTION	\$87.56
REV.COM	04/11/2025	PUBLIC HEALTH TRANSCRIPTION	\$45.36
REV.COM	04/11/2025	PUBLIC HEALTH TRANSCRIPTION	\$47.76
REV.COM	04/08/2025	BILLING TRANSCRIPTION	\$55.72
HYATT HOTELS	04/16/2025	EMERGENCY PREPAREDNESS MANAGER CANDIDATE HOTEL	\$137.86
CHIPOTLE ONLINE	04/15/2025	EMERGENCY PREPAREDNESS MANAGER CANDIDATE INTERVIEW	
PIZZA HUT 039275	04/28/2025	IRONMAN DINNER - FIELD	\$385.58
JASON'S DELI-WLD-039	04/28/2025	IRONMAN LUNCH - FIELD	\$1,340.55
JASONSDELI	04/28/2025	ALARM IRONMAN DINNER ALARM	\$68.70
JASONSDELI	04/28/2025	ALARM IRONMAN LUNCH ALARM	\$74.64
DELTA	04/23/2025	AAA FLIGHT K. CROCKER JUNE 22-24	\$578.36
DOCUMIZE	04/09/2025	SUBSCRIPTION FOR NEW EMPLOYEE INTERNAL WEBSITE (RECEIF	•
HILTON	04/28/2025	FAIRFAX NCR SYMPOSIUM	\$386.64
MARRIOTT	04/21/2025	IAED NAVIGATOR HOTEL S. MCCULLY	\$1,485.00
MARRIOTT	04/21/2025	IAED NAVIGATOR HOTEL S. MCCULLY RATE ADJUSTMENT	-\$4.36
MARRIOTT	04/14/2025	IAED NAVIGATOR HOTEL L. LINDGREN	\$891.00
MARRIOTT	04/14/2025	IAED NAVIGATOR HOTEL M. WELLS	\$891.00
HAMPTON INN HOTELS	05/05/2025	IMAGETREND HOTEL K. CROCKER	\$786.60
HAMPTON INN HOTELS	05/05/2025	IMAGETREND HOTEL S. LANTZ	\$786.60
APPLE.COM/BILL	05/02/2025	M. WELLS MONTHLY ICLOUD STORAGE	\$0.99
HAMPTON INN HOTELS	05/05/2025	IMAGETREND CONNECT HOTEL M. WELLS	\$1,115.04

TOTAL

\$71,903.50

Montgomery County Hospital District Bank Register - Operating Acct-WF Patient Refunds - One Time Checks (05/01/2025 - 05/31/2025)

ayment number	Payment type	Invoice date	Vendor name	Invoice amount	Cleared?	Post date
121124	Computer Check	5/12/2025	PATIENT REFUND	\$200.00	Yes	5/12/2025
121101	Computer Check	5/5/2025	WELLCARE	\$343.63	No	5/5/2025
121196	Computer Check	5/27/2025	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$1,170.88	No	5/27/2025
121088	Computer Check	5/5/2025	KELSEY SEYBOLD	\$640.86	Yes	5/5/2025
121100	Computer Check	5/5/2025	UNITED HEALTHCARE (POB 101760)	\$519.56	Yes	5/5/2025
121209	Computer Check	5/27/2025	PATIENT REFUND	\$260.00	No	5/27/2025
121089	Computer Check	5/5/2025	PATIENT REFUND	\$50.00	Yes	5/5/2025
121126	Computer Check	5/12/2025	PATIENT REFUND	\$250.00	Yes	5/12/2025
121144	Computer Check	5/12/2025	PATIENT REFUND	\$250.00	No	5/12/2025
121172	Computer Check	5/19/2025	PATIENT REFUND	\$35.00	No	5/19/2025
121123	Computer Check	5/12/2025	PATIENT REFUND	\$118.80	No	5/12/2025
121123	Computer Check	5/12/2025	PATIENT REFUND	\$1,106.51	No	5/12/2025
121201	Computer Check	5/27/2025	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$469.26	No	5/27/2025
121179	Computer Check	5/19/2025	PATIENT REFUND	\$78.69	No	5/19/2025
121079	Computer Check	5/5/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,171.00	Yes	5/5/2025
121093	Computer Check	5/5/2025	PATIENT REFUND	\$60.00	Yes	5/5/2025
121093	Computer Check	5/27/2025	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$428.58	No	5/27/2025
121198	Computer Check	5/12/2025	PATIENT REFUND	\$33.34	No	5/12/2025
				\$250.00		
121124	Computer Check	5/12/2025	PATIENT REFUND		Yes	5/12/2025
121074	Computer Check	5/5/2025	AETNA MEDICARE	\$434.92	No	5/5/2025
121202	Computer Check	5/27/2025	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$1,047.50	No	5/27/2025
121136	Computer Check	5/12/2025	PATIENT REFUND	\$741.29	Yes	5/12/202:
121091	Computer Check	5/5/2025	PATIENT REFUND	\$274.91	No	5/5/2025
121124	Computer Check	5/12/2025	PATIENT REFUND	\$69.34	Yes	5/12/2025
121080	Computer Check	5/5/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,171.00	Yes	5/5/2025
121139	Computer Check	5/12/2025	PATIENT REFUND	\$234.57	No	5/12/2025
121170	Computer Check	5/19/2025	PATIENT REFUND	\$290.00	No	5/19/2025
121097	Computer Check	5/5/2025	TMHP FINANCIAL DEPT	\$15.73	Yes	5/5/2025
121081	Computer Check	5/5/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,381.52	Yes	5/5/2025
121077	Computer Check	5/5/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,195.91	No	5/5/2025
121094	Computer Check	5/5/2025	PATIENT REFUND	\$290.00	No	5/5/2025
121127	Computer Check	5/12/2025	PATIENT REFUND	\$250.00	Yes	5/12/2023
121140	Computer Check	5/12/2025	PATIENT REFUND	\$40.69	Yes	5/12/2023
121129	Computer Check	5/12/2025	PATIENT REFUND	\$250.00	No	5/12/2025
121197	Computer Check	5/27/2025	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$1,129.75	No	5/27/2025
121165	Computer Check	5/19/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$836.32	Yes	5/19/2025
121090	Computer Check	5/5/2025	LAW OFFICE OF LYNDA BURCHETT, PLLC	\$10.00	Yes	5/5/2025
121177	Computer Check	5/19/2025	PATIENT REFUND	\$290.00	Yes	5/19/202:
121102	Computer Check	5/5/2025	WELLCARE	\$302.39	Yes	5/5/2025
121078	Computer Check	5/5/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$987.78	Yes	5/5/2025
121205	Computer Check	5/27/2025	PATIENT REFUND	\$25.00	No	5/27/2023
121200	Computer Check	5/27/2025	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$491.78	No	5/27/202
121200	Computer Check	5/12/2025	PATIENT REFUND	\$111.19	Yes	5/12/2025
121083	Computer Check	5/5/2025	CIGNA HEALTHCARE	\$26.36	No	5/5/2025
121085	Computer Check	5/5/2025	HUMANA HEALTH CARE PLANS (POB 931655)	\$20.30	Yes	5/5/2025
121080	Computer Check	5/19/2025	PATIENT REFUND	\$125.00	No	5/19/2025
	Computer Check	5/5/2025	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$1,271.00		5/5/2025
121084					No	
121142	Computer Check	5/12/2025	PATIENT REFUND	\$250.00 \$455.70	No	5/12/202
121203	Computer Check	5/27/2025	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$455.70	No	5/27/202
121082	Computer Check	5/5/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,374.71	Yes	5/5/2025
121092	Computer Check	5/5/2025	PAYMENT RESOLUTION SERVICES	\$765.54	Yes	5/5/2025
121199	Computer Check	5/27/2025	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$439.84	No	5/27/2025

TOTAL

\$24,346.63

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	Miles/Hrs
1	FCH2624444Y	N/A	CISCO 8811 PHONE	SALVAGE	BROKEN HOOK SWITCH/BEYOND REPAIR	KMOOTE	
1	FCH2141FC0N	N/A	CISCO 8811 PHONE	SALVAGE	BROKEN HOOK SWITCH/BEYOND REPAIR	КМООТЕ	
1	J91914	NCA 21005	EZ IO DRIVER	SALVAGE	END OF LIFE	A.MATHEWS	
1	K36850	NCA 21221	EZ IO DRIVER	SALVAGE	END OF LIFE	A.MATHEWS	
1	3C7WRKBL1GG277882	Shop 47	2016 RAM 4500	Surplus	End of life	htutt	373,096/20,117
1	3C7WRKBLXHG579978	Shop 21	2017 RAM 4500	Surplus	End of life	htutt	368,399/18,978
1	310990161	7430	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	908287892	8296	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	403091799	7123	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	407231962	7487	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	1101049283	20045	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	403091688	7125	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	101020911	7135	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	103082003	7137	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	505152450	7117	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	103081874	7116	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	705162041	6964	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	401030710	7319	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	111990760	9547	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	504119390	6956	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	111990788	9565	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	302055493	7133	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	700009247	20055	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	1000015665	6974	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	70269221	7103	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	111990764	9563	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	505152274	7101	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	1102076422	6958	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	605156542	7154	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	902073251	7157	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	1202079102	7156	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	102051169	6979	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	502062750	7303	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	60515919	6969	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	301027720	20041	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	C12G-	10007	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	Miles/Hrs
1	503092665	6961	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	206184612	7927	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	111890098	9568	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	1000013790	7112	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	606195606	7102	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	604120525	7153	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	103082461	20184	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	800009629	6962	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	7010800612	7106	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	A12L-02452	20085	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	A12L-02379	20084	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	202054713	GNT 20219	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	1110991264	GNT 20213	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	202054636	GNT 20214	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	202054630	GNT 20128	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	302055502	GNT 20124	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	202054761	GNT 20218	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	1110991338	GNT 20125	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	202054703	GNT 20126	FR2 AED	SALVAGE	END OF LIFE	A.MATHEWS	
1	A391612	20101	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A246126	9579	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A352699	20039	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A246125	9592	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A239742	9577	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A207135	9424	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A246156	9585	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	4
1	A13420	9869	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	-
1	A372479	20048	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A239749	9595	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A246145	9591	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A246127	9494	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A239764	9578	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	4
1	A293441	10002	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	4
1	A409706	20172	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	1
1	A395088 A291083	20103 10001	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	1
1	A291083 A425658	20123	TEMPORAL ARTERY THERM. TAT-5000 TEMPORAL ARTERY THERM. TAT-5000	SALVAGE SALVAGE	END OF LIFE END OF LIFE	A.MATHEWS A.MATHEWS	1
L	A420000	20123	TEIVIPORAL AKTERT IMERIVI. TAT-5000	SALVAGE	END OF LIFE	A.IVIATHEWS	1

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	Miles/Hrs
1	A206929	9598	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A322522	20033	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A434831	20174	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A2251195	9785	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A313107	20034	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A378416	20056	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A419637	20122	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A279913	9867	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A264733	9789	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A260816	9786	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A399408	20107	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A246194	9599	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A239948	9865	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A413643	20170	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A246335	9580	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A523110	20196	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A246115	9582	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A379982	20057	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A207138	9381	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A477068	20192	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A246175	9597	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A253798	9783	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	A403939	20091	TEMPORAL ARTERY THERM. TAT-5000	SALVAGE	END OF LIFE	A.MATHEWS	
1	12419121	NCA20420	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12422685	NCA20454	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12425300	NCA20445	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12425511	NCA20435	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12426214	NCA20427	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12429520	NCA20441	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12432193	NCA20425	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12432380	NCA20436	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12433378	NCA20437	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12496271	NCA20424	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12571845	NCA20434	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12656687	NCA20447	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12656695	NCA20442	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12656718	NCA20455	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12656751	NCA20452	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	

Qty	Serial Number	MCHD Tag	Product Description	s/s	Reason	Submitter	Miles/Hrs
1	12656773	NCA20423	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12657195	NCA20416	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12667526	NCA20453	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12671951	NCA20428	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12671981	NCA20415	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12672076	NCA20439	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12672364	NCA20444	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12672967	NCA20422	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12672971	NCA20440	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12673015	NCA20451	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12673048	NCA20426	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12673062	NCA20438	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12673132	NCA20450	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12673211	NCA20449	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12673266	NCA20419	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12673267	NCA20433	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12673238	NCA20448	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12674308	NCA20432	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12962500	NCA20421	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13011148	NCA20429	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13383150	NCA20446	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13384234	NCA20430	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13385171	NCA20417	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13385603	NCA20443	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13448395	NCA20263	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13454183	NCA20264	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13454426	NCA20283	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13011541	NCA20599	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13382669	NCA20680	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13384833	NCA20681	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13386028	NCA20682	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	13426493	NCA20683	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12426140	NCA20707	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12422608	NCA21030	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12422324	NCA21031	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12422677	NCA21032	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12431300	NCA21033	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12579607	NCA21150	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	

Qty	Serial Number	MCHD Tag	Product Description	s/s	Reason	Submitter	Miles/Hrs
1	12588666	NCA21151	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12422680	NCA21477	ALARIS 8015 PCU	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	9905089	NCA20534	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	9905616	NCA20532	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	9906389	NCA20456	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	9924203	NCA20285	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12380708	NCA20554	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12392608	NCA20538	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12393285	NCA20550	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12393711	NCA20265	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12394747	NCA20555	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12396206	NCA20266	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12396924	NCA20536	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12397605	NCA20533	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12399512	NCA20544	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12399897	NCA20552	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12400481	NCA20524	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12400558	NCA20556	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12400574	NCA20459	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12400596	NCA20527	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12401049	NCA20537	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12401202	NCA20518	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12401453	NCA20546	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12401514	NCA20551	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
1	12401567	NCA20522	ALARIS 8100 IPM	SURPLUS	PURCHASED NEW PUMPS	A.MATHEWS	
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Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	Miles/Hrs
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1	C11729A232926	20695	KING VISION VIDEO LARYNGOSCOPE	SURPLUS	DISCONTINUED	A.MATHEWS	
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1	C11712A200668	30594	KING VISION VIDEO LARYNGOSCOPE	SURPLUS	DISCONTINUED	A.MATHEWS	l
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1	C11550A167437	20259	KING VISION VIDEO LARYNGOSCOPE	SURPLUS	DISCONTINUED	A.MATHEWS	l
1	C11313A058747	20535	KING VISION VIDEO LARYNGOSCOPE	SURPLUS	DISCONTINUED	A.MATHEWS	l
1	C12231A343145	21406	KING VISION VIDEO LARYNGOSCOPE	SURPLUS	DISCONTINUED	A.MATHEWS	l
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1	C11831A291659	21166	KING VISION VIDEO LARYNGOSCOPE	SURPLUS	DISCONTINUED	A.MATHEWS	

AGENDA ITEM # 24

Montgomery County Hospital District Proceeds from Sale of Vehicles 10/01/2024 - 05/31/2025

_	Account Name	Shop No.	Description	Mileage	Engine Hrs	Sale Date	Sale of Surplus	
-	Vehicles	635	2015 Dodge Ram 2500	141,309	5,095	10/22/24	20,100.00	
	Vehicles	10	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	386,334	18,279	04/28/25	8,000.00	
	Vehicles	13	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	384,390	19,831	04/28/25	8,000.00	
	Vehicles	16	2016 Dodge Ram 4500 Frazer Type 1 Ambulance	379,955	19,717	05/13/25	7,500.00	
	Vehicles	49	2017 Dodge Ram 4500 Frazer Type 1 Ambulance	381,181	20,427	05/13/25	7,500.00	
	Vehicles Total							
	Total Proceeds							

MINUTES OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., May 27, 2025 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mr. Walker

3. Pledge of Allegiance

Led by Mr. Grice

4. Roll Call

Present:

Bob Bagley Jason Walker Chris Grice Kelly Inman Charles Shirley Robert Hudson

Not Present

Jackie Williams

5. Public Comment

No one from the public made a comment.

6. Special Recognition

Field Employee – Thomas Colvin

NonField Employee - Kellie Gonzalez

Service Awards:

15 Years - Andy Adams

7. Monthly Reports:

- a. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
- **b.** Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.

- c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
- d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
- e. Update on Accounting and Billing departments.

Mr. Randy Johnson, CEO presented the CEO report to the board.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

Mrs. Melissa Miller, COO presented the COO report to the board.

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report.

Mr. Brett Allen, CFO presented Accounting and Billing report.

8. Consider and act on recommendation(s) from RFP for Station 46 and covered parking. (Mr. Walker, Chair -PADCOM Committee)

Mr. Justin Evans, Radio Systems Manager presented recommendations from the RFP for Station 46 and Phase II of covered parking to the board.

Mr. Walker made a motion to move forward on contract negotiations with LaW Construction for RFP for Station 46 and Phase II covered parking. Mr. Grice offered a second. After board discussion motion passed unanimously.

9. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)

Mrs. Inman made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Shirley offered a second and motion passed unanimously.

10. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

Mrs. Inman made a motion to consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Bagley offered a second and motion passed unanimously.

11. Consider and act on revisions and modifications to Healthcare Assistance Program (HCAP) which is comprised of the Montgomery County Indigent Care Plan and the Medical Assistance Plan Handbooks. (Mrs. Inman, Chair – Indigent Care Committee)

Mrs. Inman made a motion to consider and act on revisions and modifications to Healthcare Assistance Program (HCAP) which is comprised of the Montgomery County Indigent Care Plan and the Medical Assistance Plan Handbooks. Mr. Bagley offered a second and motion passed unanimously.

12. CFO report of preliminary financials for seven months ended April 30, 2025, and report updates on financial statements and investment.

Mr. Brett Allen, CFO presented the Financial Report to the board.

13. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on ratification of District invoices. Mr. Bagley offered a second. After board discussion motion passed unanimously.

14. Consider and act on salvage and surplus. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on salvage and surplus. Mr. Bagley offered a second and motion passed unanimously.

15. Consider and act on Secretary's Report – Minutes from the April 22, 2025 Regular BOD meeting and May 20, 2025 Special BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

Mr. Grice made a motion to consider and act on Minutes from the April 22, 2025 Regular BOD meeting. Mrs. Inman offered a second and motion passed unanimously.

Mr. Grice made a motion to consider and act on Minutes May 20, 2025 Special BOD meeting. Mr. Walker offered a second and motion passed unanimously.

- 16. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)
 - b. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the property located at 315 Industrial Park Blvd., Willis, Texas 77378 and Comps. (Mr. Grice, Chairman - MCHD Board)

The Board of Directors convened into executive session at 4:40 p.m. as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)
- b. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the property located at 315 Industrial Park Blvd., Willis, Texas 77378 and Comps. (Mr. Grice, Chairman MCHD Board)

17. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)

Mr. Grice reconvened the board from executive session at 5:09 p.m.

Mr. Grice made a motion to approve the Release Agreement between MCHD and Park Place Professional Building, LLC. Mr. Walker offered a second and motion passed unanimously.

18. Consideration and possible action to approve letter agreement with Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304. (Mr. Grice, Chairman - MCHD Board)

Mr. Grice made a motion to consider and act to approve letter agreement with Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304. Mr. Shirley offered a second and motion passed unanimously.

Consideration and possible action to approve 2nd Amendment to the Lease Agreement for the property located at 100 Medical Center Blvd, Conroe, Texas 77304. (Mr. Grice, Chairman - MCHD Board)

Mr. Grice made a motion to consider and act to approve 2nd Amendment to the Lease Agreement for the property located at 100 Medical Center Blvd, Conroe, Texas 77304. Mrs. Inman offered a second and motion passed unanimously.

20. Adjourn.

The board adjourned 5:10 p.m.

Jackie Williams, Secretary

Agenda Item #26



To: Board of Directors

From: Randy Johnson, CEO

Date: June 24, 2025

Re: Convene into Executive Session

Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)
- b. pursuant to section 551.074 to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; CEO succession planning. (Mr. Grice, Chairman - MCHD Board)

Agenda Item #27



To: Board of Directors

From: Randy Johnson, CEO

Date: June 24, 2025

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)