



**Montgomery County Hospital District**  
**1400 South Loop 336 West**  
**Conroe, Texas 77304**  
**[www.mchd-tx.org](http://www.mchd-tx.org)**

**Annual Budget**  
**Fiscal Year 2025**

Adopted  
September 3, 2024

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## Introduction

By special legislation in 1977, the State of Texas authorized the creation, administration, maintenance, operation, and financing of the Montgomery County Hospital District (District). In January 1978, the voters of Montgomery County approved the creation of the District.

According to the enabling legislation, the primary responsibility of the District is to provide healthcare to indigent residents of the county; however, the scope of the mission is broad. Through the years, Montgomery County Hospital District services have expanded to include a county-wide emergency medical service (EMS), the 911 communication system, management of the county's Public Health District, and emergency preparedness (with coordination of agency partners).

## Budget Overview

The budget for Fiscal Year (FY) 2025 advances the District's commitment and ability to serve the citizens of Montgomery County by ensuring adequate funding to provide timely and high quality services next year and in future years.

As the FY 2025 Budget is presented, it is important to provide context by reviewing past actions the Montgomery County Hospital District (MCHD) Board of Directors has taken to reduce taxes.

Even though ad valorem property taxes are the District's largest source of revenue, this will be the twenty-second consecutive year the MCHD Board of Directors has decreased the property tax rate.

The MCHD Board of Directors helped taxpayers in FY 2018 by implementing the maximum homestead exemption of 20%. Following the implementation of the homestead exemption, MCHD's tax revenue each year from FY 2018 through FY 2021 was less than the tax revenue in FY 2017.

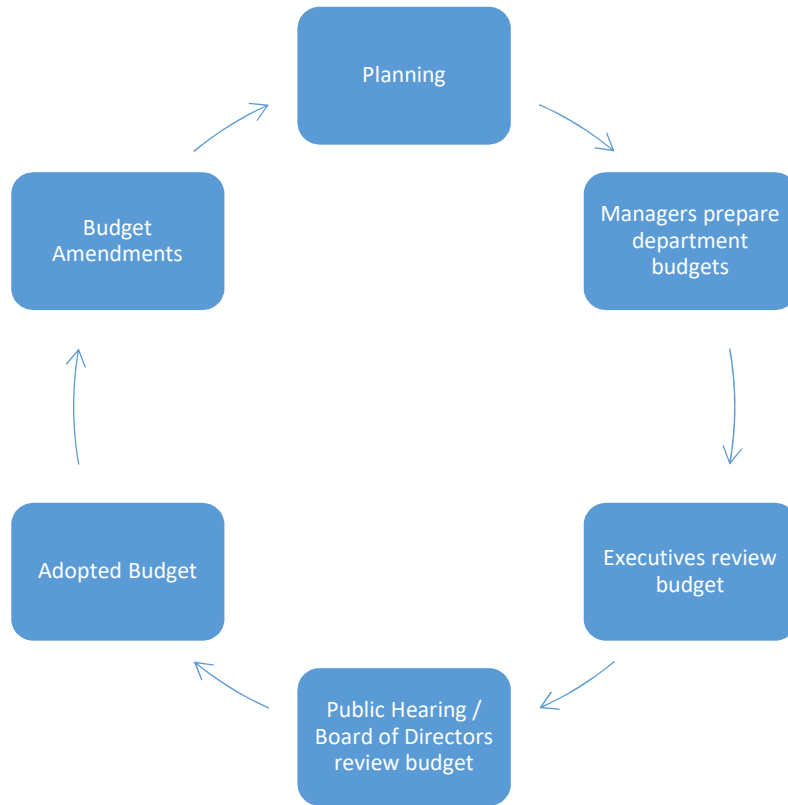
For FY 2024, Tax Revenue was budgeted at \$46,212,533, which was less than the original tax levy of \$47,145,265.

FY 2025 is budgeted at a deficit with a proposed tax rate of \$0.0497 / \$100 valuation. By reducing the tax rate from \$0.0498 to \$0.0497 / \$100 valuation, Tax Revenue is budgeted at \$50,840,782, which is 10.0% greater than last year's Budgeted Tax Revenue and 7.8% greater than last year's original tax levy.

Total Expenditures are budgeted to be \$95,161,308, which represents a 6.4% increase compared to the FY 2024 Forecast. The largest increases occur in payroll and capital. The higher payroll cost occurs due to an increase in staff required to provide necessary services along with increased healthcare expenses. The higher capital costs primarily stem from the need to upgrade VHF equipment, replace ambulances, and invest in EMS stations.

Expenditures are expected to exceed revenue by \$7,690,565.

## Budget Process



The budgetary data is established as follows:

1. Prior to September 1, the CEO submits to the District board a proposed budget for the fiscal year commencing the following October 1. The budget includes proposed revenue, expenditures, and capital assets and the means of financing them.
2. Prior to October 1, the budget is legally enacted through passage of a resolution.
3. The CEO may approve a department's request to transfer an unencumbered balance, or portion thereof within any department; however, the board must approve a transfer of funds between departments.
4. The budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles (GAAP).

The most current budgetary data will be reflected in the monthly financial statements.

## Budget Timeline

December -  
March

- Planning
- Managers meet to discuss budget assumptions and current trends
- Budget templates sent to Department Managers

April-May

- Managers prepare department budgets
- Capital Coordination meetings with Managers and Executives
- Executive review of Operating budgets

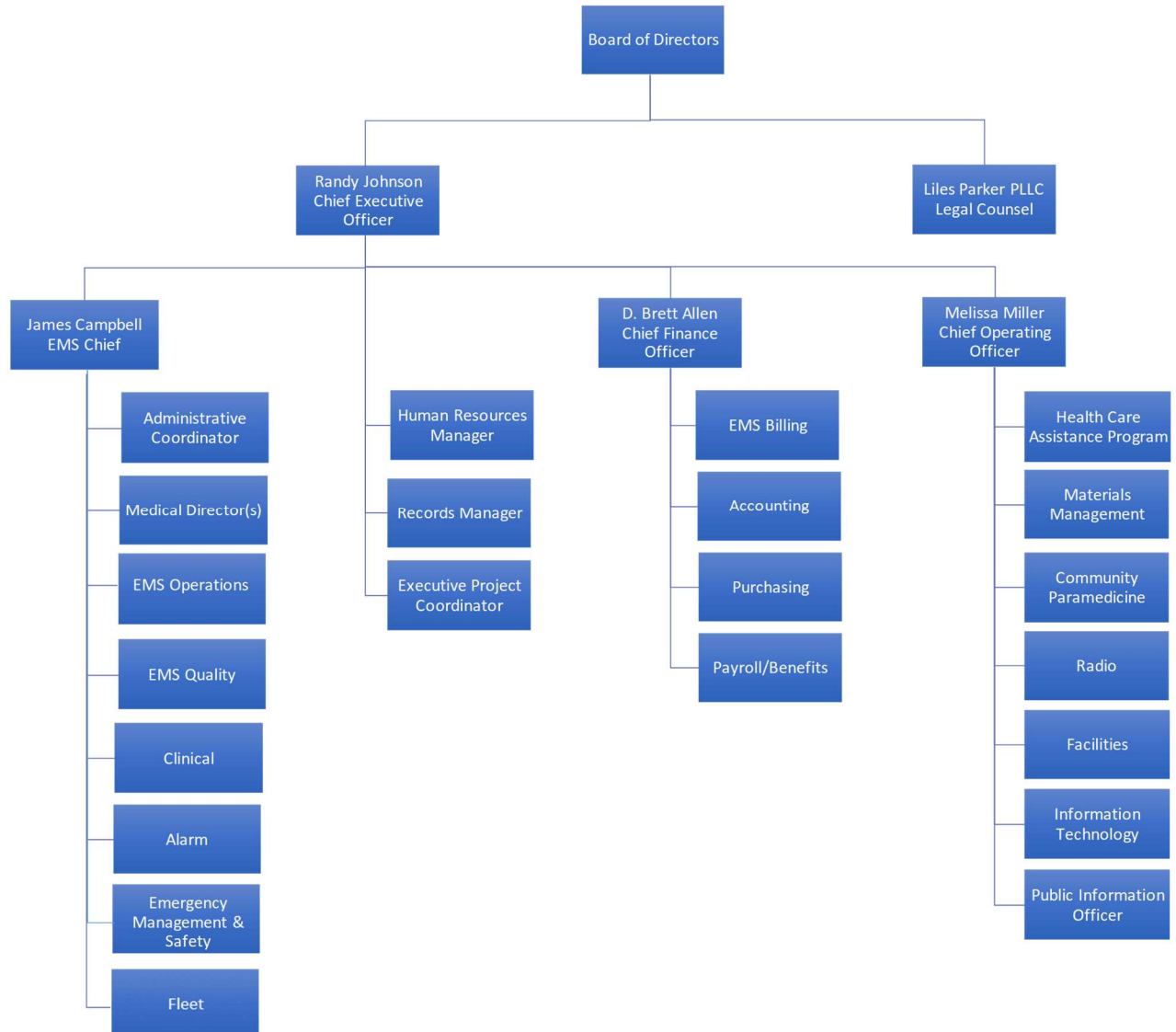
June - July

- Executive Review of Payroll, Operating, and Capital budgets
- Dry Run of budget presentation to Board of Directors
- Public Budget Workshop - Board of Directors review

August -  
September

- Publication of the no-new revenue and voter-approval tax rates
- Tax Assessor presentation
- Budget Committee Meeting
- Adopt budget and tax rate

## Organization Chart



## Population Growth and Personal Consumption Expenditures (PCE) Inflation

Texas A&M University Real Estate Center		
Year	Population	Growth %
2023	711,354	4.680%
2022	679,554	4.425%
2021	650,755	4.072%
2020	625,291	2.914%
2019	607,583	2.958%
2018	590,127	3.252%
2017	571,542	2.918%
2016	555,338	3.625%

Federal Reserve Bank of Dallas PCE Inflation	
Year	12-month rate
2024	3.04%
2023	4.82%
2022	3.99%
2021	1.82%
2020	1.92%
2019	1.98%
2018	1.88%
2017	1.93%
2016	1.64%
12-month rate as of March	

MCHD Validation Test for Tax Growth	
Population Growth	4.680%
PCE Inflation	3.040%
Combined	<u>7.720%</u>

Sources:

Texas A&M University Real Estate Center

[https://www.recenter.tamu.edu/data/population#!/state/Texas/county/Montgomery\\_County](https://www.recenter.tamu.edu/data/population#!/state/Texas/county/Montgomery_County)

Federal Reserve Bank of Dallas:

<https://www.dallasfed.org/research/pce#tab2>



## Budget Assumptions

### Revenue

#### Tax Revenue

- Adopt a tax rate of \$0.0497 / \$100 Valuation

#### EMS Net Revenue

- EMS 911 volume increases 5.6% from current year
- EMS fee schedule is set at 200% of Medicare Allowable

### Expenses

#### Payroll

- Employee merit increases will average 3%
- TCDRS employer match of 200% and a vesting period of 5 years; employer contribution rate remains at 9.50%
- Health insurance claims budget increases due to higher headcount and inflation
- Dental and Vision insurance premiums are budgeted with a 7% increase

#### Indigent Care Expenses

- Unduplicated clients increase 2%
- Healthcare inflation is 5.4%

### Capital

- Lucas Devices
- Video Laryngoscopes
- IV Pumps
- Ambulance fleet:
  - 6 twelve foot module replacements
  - 12 fourteen foot module replacements
  - 2 fourteen foot module expansions
- VHF Equipment Upgrade
- Mobile Radios
- Portable Radios
- Replace Magnolia Tower shelter
- Station #16 Calvary Road building to continue
- Station #24 Branch Crossing will be rebuilt

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Budget Summary

	A			B	A - B	
	FY 2025	Original	Amended	FY 2024		Percent
	Budget	FY 2024	FY 2024	Forecast	Change	Change
	Budget	Budget	Budget	Forecast	Change	Change
Revenue						
Tax Revenue	50,840,782	46,212,533	46,212,533	46,212,533	4,628,249	10.0%
EMS Net Revenue	28,304,713	24,399,296	24,399,296	27,280,992	1,023,721	3.8%
Other Revenue	8,325,248	8,519,172	8,747,069	10,660,050	(2,334,802)	-21.9%
Total Revenue	87,470,743	79,131,001	79,358,898	84,153,575	3,317,168	3.9%
Expenses						
Payroll	55,713,224	48,748,246	48,803,661	49,265,531	6,447,693	13.1%
Operating	20,669,309	17,576,278	18,414,229	17,054,561	3,614,748	21.2%
Indigent Care	4,874,563	5,334,218	5,334,218	5,195,659	(321,096)	-6.2%
Total Operating Expenses	81,257,096	71,658,742	72,552,108	71,515,751	9,741,345	13.6%
Capital	13,904,212	11,858,925	17,796,955	17,884,391	(3,980,179)	-22.3%
Total Expenses	95,161,308	83,517,667	90,349,063	89,400,142	5,761,166	6.4%
Revenue Over / (Under) Expenses	(7,690,565)	(4,386,666)	(10,990,165)	(5,246,567)	(2,443,998)	-46.6%

## Balance Sheet

	Actual Fund 10 9/30/2023	Projected Fund 10 9/30/2024	Projected Fund 10 9/30/2025
<b>ASSETS</b>			
Cash and Equivalents	\$13,903,933	\$9,303,754	\$8,803,754
Investments	\$34,553,981	\$34,858,180	\$26,699,829
Receivables			
Taxes Receivable, net	\$1,011,953	\$1,058,975	\$1,035,464
EMS Receivable, net	\$7,311,523	\$7,547,491	\$7,924,865
Other Receivable, net	\$3,885,860	\$3,254,480	\$3,482,545
Due from Component Unit	\$128,461	\$147,247	\$0
Inventories	\$1,177,341	\$1,051,804	\$1,114,913
Prepaid Items	\$284,079	\$256,874	\$270,476
<b>TOTAL ASSETS</b>	<b>\$62,257,130</b>	<b>\$57,478,805</b>	<b>\$49,331,846</b>
<b>LIABILITIES</b>			
Accounts Payable and Accrued Liabilities	\$3,184,196	\$3,811,398	\$3,378,515
Deferred Tax Revenue	\$1,011,953	\$1,058,975	\$1,035,464
Deferred Revenue	\$2,265,762	\$2,059,780	\$2,059,780
<b>TOTAL LIABILITIES</b>	<b>\$6,461,911</b>	<b>\$6,930,153</b>	<b>\$6,473,759</b>
<b>FUND BALANCE</b>			
Nonspendable - Inventory	\$1,177,341	\$1,051,804	\$1,114,913
Nonspendable - Prepaids	\$284,079	\$256,874	\$270,476
Committed - Open Purchase Orders	\$6,079,962	\$4,844,435	\$5,462,198
Committed - Uncompensated Care	\$7,500,000	\$7,500,000	\$7,500,000
Committed - Capital Replacement	\$1,900,000	\$1,900,000	\$1,900,000
Committed - Capital Maintenance	\$100,000	\$100,000	\$100,000
Committed - Catastrophic Events	\$5,000,000	\$5,000,000	\$5,000,000
Assigned - Open Purchase Orders	\$619,898	\$531,677	\$531,677
Unassigned Fund Balance-MCHD	\$33,133,940	\$29,363,862	\$20,978,823
<b>TOTAL FUND BALANCE</b>	<b>\$55,795,219</b>	<b>\$50,548,652</b>	<b>\$42,858,087</b>
<b>TOTAL LIABILITIES AND CAPITAL</b>	<b>\$62,257,130</b>	<b>\$57,478,805</b>	<b>\$49,331,846</b>

## General Fund Budget

The District maintains one governmental fund, the General Fund. This fund is the District's operating fund and accounts for all financial resources of the District.

	<b>Amended FY 2024 Budget</b>	<b>A FY 2024 Forecast</b>	<b>B FY 2025 Budget</b>	<b>B - A Change</b>	<b>Percent Change</b>
Total Revenue	79,358,898	84,153,575	87,470,743	3,317,168	3.9%
Total Expenses	90,349,063	89,400,142	95,161,308	5,761,166	6.4%
Revenue Over / (Under) Expenses	(10,990,165)	(5,246,567)	(7,690,565)	(2,443,998)	-46.6%
Beginning Fund Balance	50,361,794	55,795,219	50,548,652	(5,246,567)	-9.4%
Ending Fund Balance	39,371,629	50,548,652	42,858,087	(7,690,565)	-15.2%

## Tax Rate Scenarios

## Tax Rate Information Published by Tax Assessor

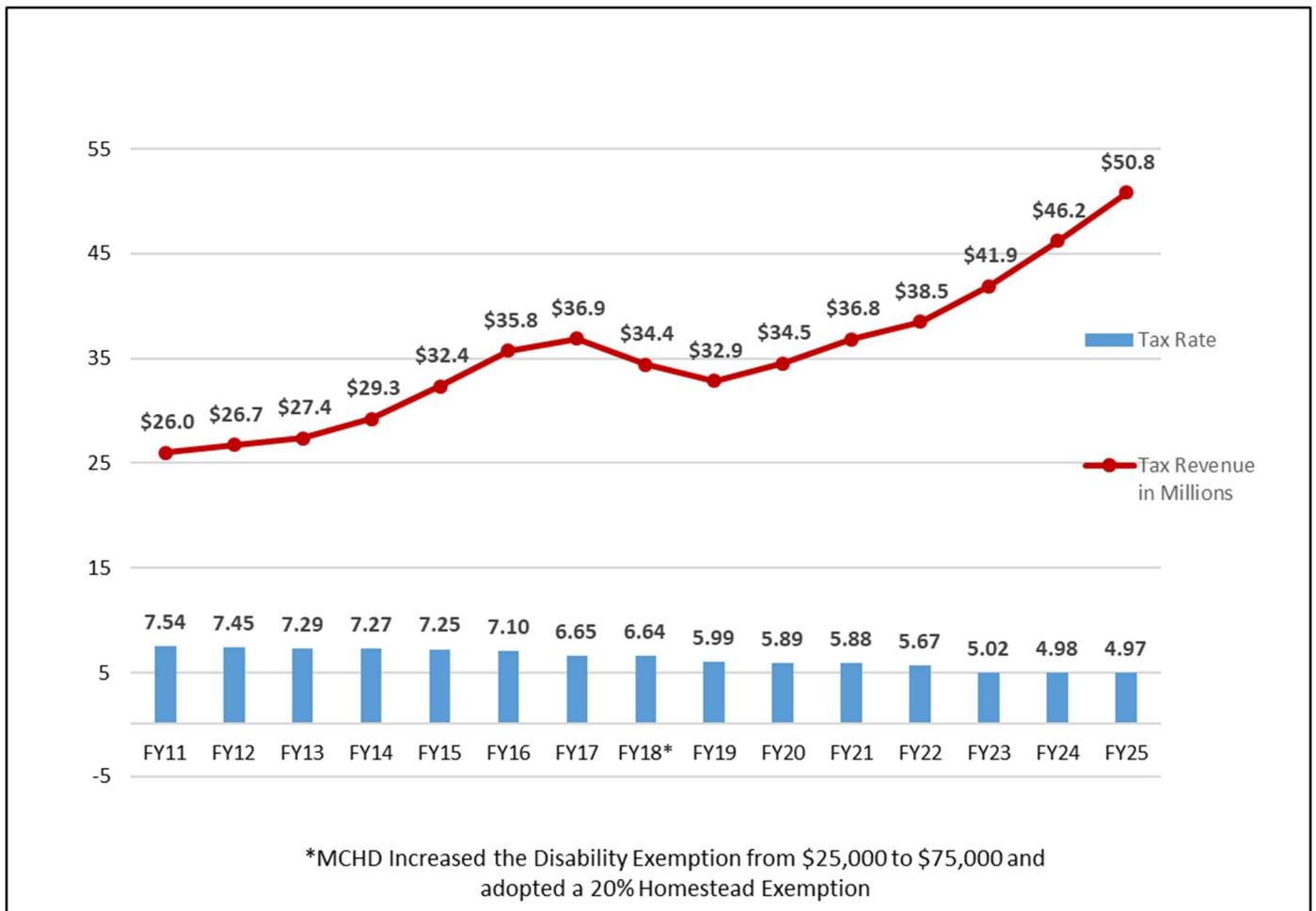
	<b>2025 No-New Revenue</b>	<b>2025 Voter-Approval Rate</b>
Taxable Value *	\$102,295,335,844	\$102,295,335,844
Rate / \$100 of Valuation	\$0.0465	\$0.0508
Tax Levy	\$47,567,331	\$51,966,031

## MCHD Budgeted Tax Rates

	<b>FY 2024 Budget</b>	<b>FY 2025 Proposed Budget</b>	<b>Difference</b>	<b>Difference %</b>
Taxable Value *	\$92,796,250,267	\$102,295,335,844	\$9,499,085,577	10.24%
Rate / \$100 of Valuation	\$0.0498	\$0.0497	(\$0.0001)	
Budgeted Tax Revenue	\$46,212,533	\$50,840,782	\$4,628,249	10.02%
Rate / \$100 of Valuation		\$0.0001		
Incremental Tax Revenue		\$102,295		

\* The Taxable Values for FY 2025 (Tax Year 2024) reflect the certified tax rolls published by Tammy J. McRae's office on July 29, 2024

## Tax Rate and Revenue Trend



After implementing the Homestead Exemption and increasing the Disability Exemption in FY 2018, tax revenue was reduced for several years compared to FY 2017. Even in FY 2021, tax revenue was still less than it was four years earlier in FY 2017.

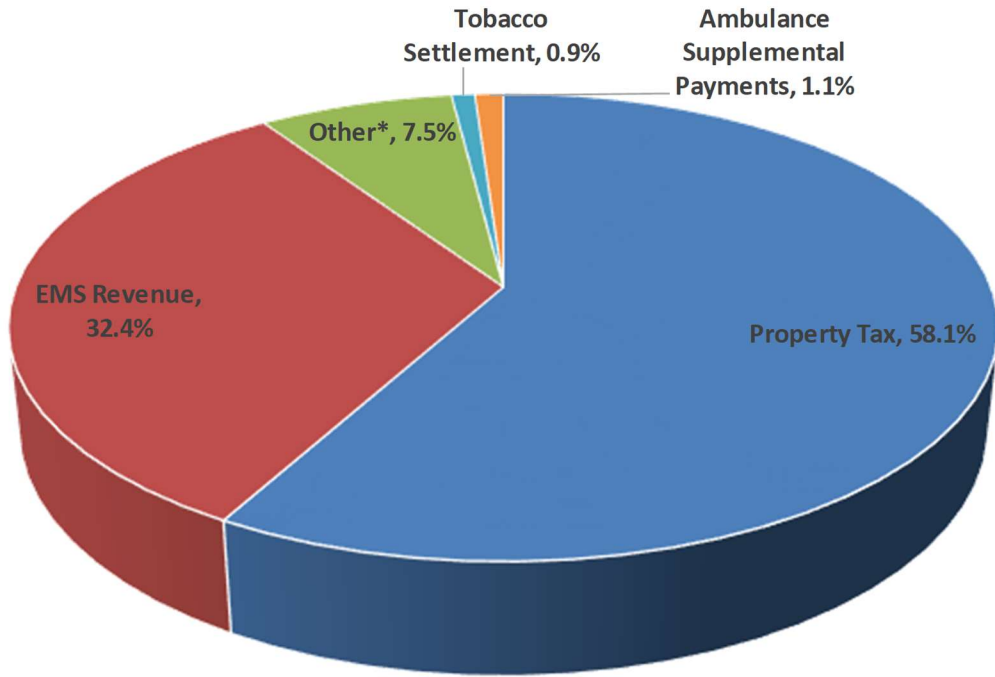
Budgeted tax revenue in FY 2024 was \$46,212,533, which was less than the tax levy of \$47,145,265. By reducing the tax rate from \$0.0498 to \$0.0497 / \$100 valuation for FY 2025, the tax revenue budget is \$50,840,782; thus, tax revenue is budgeted to increase 10% or \$4.6 million compared to the FY 2024 budget and to increase 7.8% or \$3.7 million compared to the tax levy.

## Debt

According to its enabling legislation, the District can issue revenue bonds if authorized by a majority of the district voters in an election held for that purpose.

The District has not issued bonds; therefore, the District does not have any current debt obligations.

## Sources of Revenue



	Actual FY 2022	Actual FY 2023	Budget FY 2024	Budget FY 2025	
Property Tax	\$38,499,906	\$41,791,705	\$46,212,533	\$50,840,782	58.1%
EMS Revenue	\$19,302,130	\$23,567,868	\$24,399,296	\$28,304,713	32.4%
Other*	\$5,629,901	\$7,303,929	\$6,947,069	\$6,525,248	7.5%
1115 Waiver	\$631,600	\$0	\$0	\$0	0.0%
Tobacco Settlement	\$780,843	\$826,826	\$800,000	\$800,000	0.9%
Ambulance Supplemental Payments	\$973,423	\$1,257,582	\$1,000,000	\$1,000,000	1.1%
Total	<u>\$65,817,804</u>	<u>\$74,747,910</u>	<u>\$79,358,898</u>	<u>\$87,470,743</u>	100.0%

\*Other income includes Investment Income, Employee Medical Premiums, Education and Training Revenue



## Department Descriptions

**001 Administration** Administration includes the Executive Team, Executive Project Coordinator, and Public Information Officer (PIO). The Executive Team provides direction and management to the District and the Montgomery County Public Health District (Public Health). Property tax revenue, investment income, Tobacco Settlement proceeds, land lease income for the Park Place Professional Building, and Public Health management fees and rental income are recorded in Administration.

**002 HCAP (Health Care Assistance Program)** HCAP is the District's indigent health care program and is mandated by MCHD's enabling legislation. HCAP does not directly provide medical care, but instead provides the funding mechanism for its members to have access to care through contracted providers. This "membership" program provides healthcare for Montgomery County citizens who meet the eligibility requirements. We contract with hospitals and various pre and post hospital care providers to actively decrease medical cost. This allows MCHD to provide the broadest range of services at the least cost.

**004 Radio/Tower System** The District in partnership with The City of Conroe is the primary owner/operator of a P25 critical communication network. Additionally, the District and the City have strategically partnered to own and sublease a network of radio towers throughout Montgomery County. The radio system serves approximately 900 users on the 800 MHz system, but the District also supports approximately 1,000 users on the Fire/EMS VHF paging and tactical channel system. The combined systems are the primary and backup communications resources for Fire and EMS First Responders in the County.

**005 Accounting** The Accounting Department is responsible for payroll, employee benefits, District property and casualty insurance, general accounting, grant accounting and reporting, financial reporting, cost and budget reporting, audit coordination, travel management, accounts payable, and purchasing.

**006 Alarm** MCHD EMS operates a Communications Center to dispatch its emergency and non-emergency calls. The center is accredited by the National Academy of EMS Dispatchers. In addition to dispatching all of MCHD EMS emergency and non-emergency calls, the center is contracted to provide dispatch services for the Conroe Fire Department and for several communications centers throughout underserved areas of Texas.

## Department Descriptions (Continued)

**007 EMS (Emergency Medical Services)** EMS Operations is responsible for deploying, staffing, housing, supervising and operating all EMS resources. Revenue includes fees for 911 EMS services and ambulance standby at community events, SETRAC Trauma Fund, and the Ambulance Supplemental Payment Program.

**008 Materials Management** Materials Management is the internal service provider responsible for purchasing, receiving, distributing and delivering all supplies and equipment utilized by the District. Materials Management also provides for the maintenance of all biomedical equipment used by EMS.

**009 Clinical Services** The Department of Clinical Services (DCS) oversees protocol development, then implements and oversees the provision of care by MCHD EMS. This includes the development of internal continuing education which is provided to our paramedics quarterly. The department works closely with the Quality Department to track clinical quality and best practices. In addition, DCS oversees EMS hiring and promotion processes as well as field, community, and first responder continuing education. The Department of Clinical Services also teaches EMT Basic classes at area high schools and MCHD headquarters.

**010 Fleet** The Fleet Department is responsible for maintenance and care of all the District's vehicles. District vehicles log approximately 1.9 million miles each year. The "mission critical" nature of most of the District's vehicles necessitates a rigorous preventive maintenance program. The Fleet Department derives its revenue from the sale of District vehicles that have been declared surplus by the District Board of Directors. Having been designated a Warranty/Recall Center for General Motors Corporation and Dodge/Chrysler Corporation, the Fleet Department receives remuneration for the parts and labor on repairs covered by a vehicle warranty or those involving a vehicle recall. The Fleet Department occasionally does repairs or preventive maintenance for other government entities and generates revenue from those endeavors.

**011 EMS Billing** MCHD EMS maintains an internal billing department to charge for services provided by EMS. Reimbursements for services provided comes through various payor sources, including Medicare, Medicaid, commercial insurance, and the patients themselves. All Billing staff members are Certified Ambulance Coders and are required to keep their certification current by completing CE throughout the year.

## Department Descriptions (Continued)

**015 Information Technology** Information Technology (IT) provides mission critical functions to all departments. Core responsibilities include network infrastructure management, cybersecurity practices, disaster recovery sites and plans, and network resilience. Great care is taken to keep the system performing at peak efficiency while operating a robust, redundant and safe system. While District staff is still extremely active in managing the day to day IT operations, MCHD contracts much of the support requiring a high level of specialized skills.

**016 Facilities** Facilities is responsible for the repair, maintenance, and security of the MCHD campus and EMS stations which are dispersed throughout the county. The department performs most of the duties with in-house personnel and where it makes good economic sense manages vendor relationships with services that are contracted.

**025 Human Resources** The Human Resources Department oversees the personnel for both field and office staff. This includes recruitment, hiring, termination, compensation management, performance management, formal personnel disciplinary actions, and employee relations.

**026 Records Management** The department is responsible for ensuring the District adheres to all state, local and federal regulatory requirements including retention of records created in the course of business. Records is responsible for responding to open records requests, contract term review, and coordinating District Elections with the Montgomery County Elections Administrator. Additionally, Records department is responsible for MCHD Board correspondence and communication.

**027 Emergency Management & Safety** The department's responsibility is the safety and wellbeing of all MCHD employees, encompassing specifically mental and physical wellness. This is primarily achieved by prevention education and follow-up investigation. Additionally, the department ensures the district and its employees are prepared for local emergencies and regional disasters by coordinating with local, statewide, and federal resources to liaise critical information to MCHD and county stakeholders.

**039 Community Paramedicine** MCHD established its' Community Paramedicine Program in 2013 targeting high utilizers of the 911 EMS system. The program has evolved to better serve our community while the overarching goals of CP remain constant: (1) to seek insurance empanelment; (2) medication reconciliation; (3) provide assistance in housing, utility, transportation, and food security; (4) navigate care for primary and mental health care practitioners; (5) deliver guidance for activities of daily living; (6) present education for both general, disease process and health literacy; and (7) the acquisition of disability and retirement governmental aid. The CP team works to touch each of these goals with all patients, and adapts them where necessary.

## Department Descriptions (Continued)

**040 Buildings MCHD** This department includes the purchase and improvement of real property.

**042 EMS Tactical Team** MCHD EMS has engaged in working relationships with city/county/federal Law Enforcement Agencies to provide Tactical Emergency Medical Support (TEMS) and tactical medical training. The team's members participate in monthly internal and external trainings to continue to develop their skills while simultaneously working with Law Enforcement.

**045 EMS Quality** The department works with EMS to provide patient-centered care utilizing evidence-based best practices. This is achieved through our continuous quality improvement process which provides both individual provider reviews and feedback along with tracking and trending system performance by working cohesively with the Medical Directors and other EMS departments.

**046 EMS Bike Team** MCHD EMS Bike Team provides Pre-Hospital Emergency Medicine by highly trained bicycle medics. The use of bikes allows for team deployment in mass gathering community events where larger apparatus cannot make access, which allows for timely access to patients. The team members have specialized training using nationally recognized best practices.

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Budgeted Employee Headcount by Department at September 30

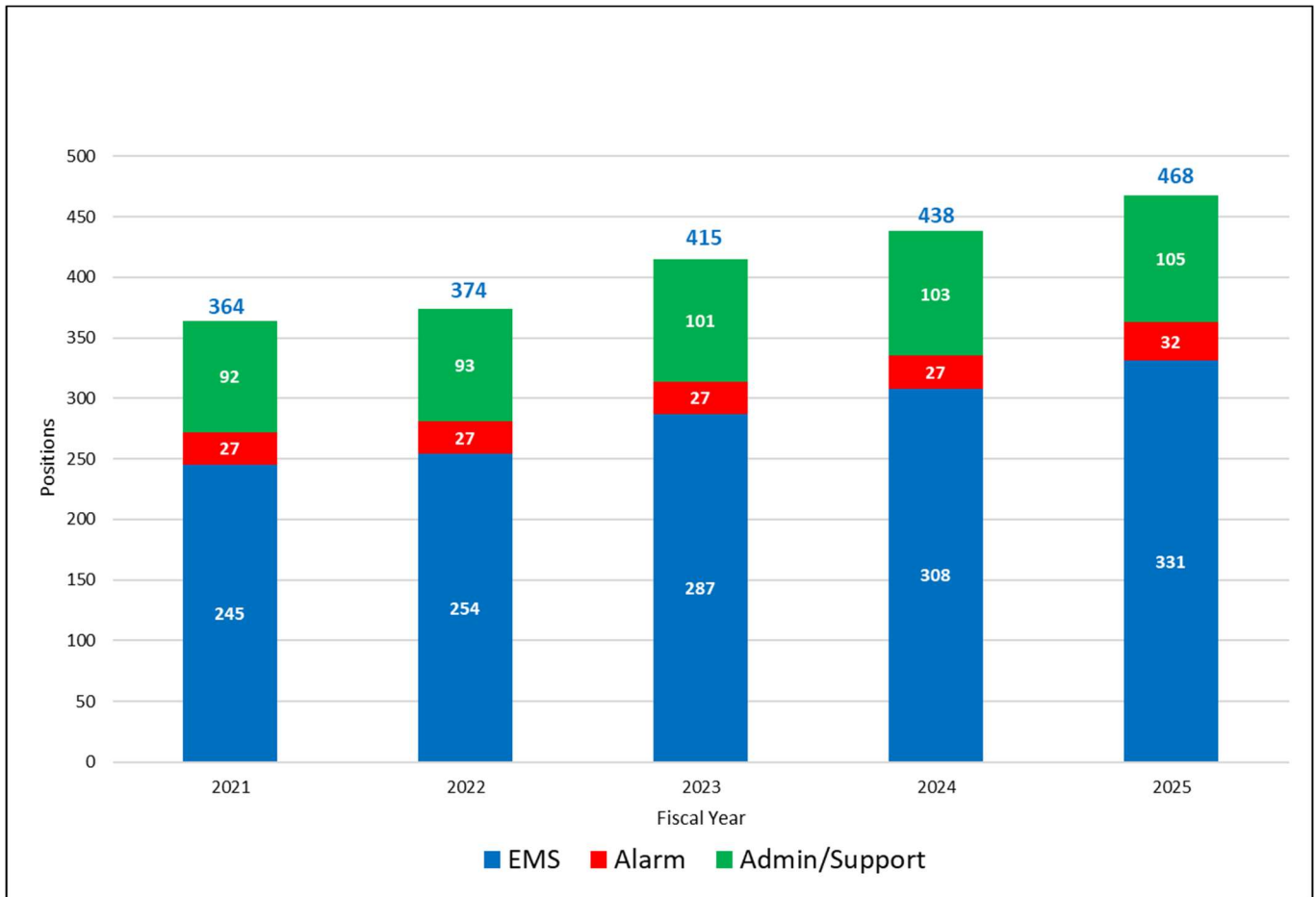
						Change	
MCHD Administrative / Support Staff		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 24 vs FY 25 % Change
001	Administration	5.0	4.0	5.0	5.0	5.0	0.0
002	HCAP	13.0	13.0	13.0	13.0	13.0	0.0
004	Radio/Tower System	4.5	4.5	4.5	4.5	4.5	0.0
005	Accounting	7.0	8.0	8.0	8.0	8.0	0.0
008	Materials Management	8.0	8.0	9.0	9.0	9.0	0.0
009	Clinical Services	5.0	5.0	6.0	5.0	5.0	0.0
010	Fleet	7.0	8.0	8.0	8.0	9.0	1.0
011	EMS Billing	15.0	15.0	18.0	18.0	18.0	0.0
015	Information Technology	8.0	7.0	7.0	7.0	9.0	2.0
016	Facilities	4.5	4.5	5.5	6.5	6.5	0.0
025	Human Resources	3.0	4.0	4.0	5.0	4.0	(1.0)
026	Records Management	3.0	3.0	3.0	3.0	3.0	0.0
027	Emergency Management & Safety	0.0	1.0	1.0	1.0	1.0	0.0
039	Community Paramedicine	4.0	3.0	3.0	3.0	3.0	0.0
045	EMS Quality	5.0	5.0	6.0	7.0	7.0	0.0
Subtotal MCHD Admin / Support Staff		92.0	93.0	101.0	103.0	105.0	2.0 1.94%
MCHD Alarm / EMS Staff		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Change % Change
006	Alarm	27.0	27.0	27.0	27.0	32.0	5.0 18.52%
007	EMS Command / Support Staff	5.0	6.0	5.0	7.0	7.0	0.0
007	Deputy Chief	2.0	2.0	2.0	2.0	2.0	0.0
007	District Chief	12.0	12.0	16.0	16.0	16.0	0.0
007	EMS In Charge	86.0	93.0	89.0	108.0	112.0	4.0
007	Captain	20.0	20.0	20.0	20.0	20.0	0.0
007	EMS Attendant	103.0	121.0	128.0	125.0	132.0	7.0
007	EMT Attendant (non-student)					12.0	12.0
007	Student	17.0		27.0	30.0	30.0	0.0
Subtotal EMS		245.0	254.0	287.0	308.0	331.0	23.0 7.47%
Subtotal MCHD Alarm / EMS Staff		272.0	281.0	314.0	335.0	363.0	28.0 8.36%
Total Montgomery County Hospital District		364.0	374.0	415.0	438.0	468.0	30.0 6.85%

Excludes part-time staff in all years.

Notes:

- 1 Add Fleet Technical Coordinator
- 2 Add IT Technician and Electronic Business Process Specialist
- 3 Remove Occupational Health Specialist (Contract)
- 4 Add 3 Alarm Medic I, 2 Alarm Medic II, 1 Alarm CAD Administrator and Remove 1 District Chief
- 5 Add 4 In-Charge to add (2) 12 hour peak units on A/B peak shift
- 6 Add 7 Attendant to add (2) 12 hour peak units on A/B peak shift, number of 125 for 2024 was an error
- 7 Add 12 EMT Attendant that will be assigned to three BLS units. These employees will not be students

## Budgeted Employee Headcount 2021-2025



# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Health Care Assistance Program (HCAP) Uncompensated Care

FY 24 PMPY<sup>(1)</sup> Average Medicaid 1115 Waiver Uncompensated Care Cost:

\$2,256

Healthcare Inflation	Unduplicated Client Count					
	1,100	1,200	1,253	1,300	1,400	1,500
0.0%	\$2,481,600	\$2,707,200	\$2,826,768	\$2,932,800	\$3,158,400	\$3,384,000
1.0%	\$2,506,416	\$2,734,272	\$2,855,036	\$2,962,128	\$3,189,984	\$3,417,840
2.0%	\$2,531,232	\$2,761,344	\$2,883,303	\$2,991,456	\$3,221,568	\$3,451,680
3.0%	\$2,556,048	\$2,788,416	\$2,911,571	\$3,020,784	\$3,253,152	\$3,485,520
4.0%	\$2,580,864	\$2,815,488	\$2,939,839	\$3,050,112	\$3,284,736	\$3,519,360
5.4%	\$2,615,606	\$2,853,389	\$2,979,413	\$3,091,171	\$3,328,954	\$3,566,736
6.0%	\$2,630,496	\$2,869,632	\$2,996,374	\$3,108,768	\$3,347,904	\$3,587,040
6.5%	\$2,642,904	\$2,883,168	\$3,010,508	\$3,123,432	\$3,363,696	\$3,603,960
7.0%	\$2,655,312	\$2,896,704	\$3,024,642	\$3,138,096	\$3,379,488	\$3,620,880
8.0%	\$2,680,128	\$2,923,776	\$3,052,909	\$3,167,424	\$3,411,072	\$3,654,720
9.0%	\$2,704,944	\$2,950,848	\$3,081,177	\$3,196,752	\$3,442,656	\$3,688,560
10.0%	\$2,729,760	\$2,977,920	\$3,109,445	\$3,226,080	\$3,474,240	\$3,722,400
11.0%	\$2,754,576	\$3,004,992	\$3,137,712	\$3,255,408	\$3,505,824	\$3,756,240
12.0%	\$2,779,392	\$3,032,064	\$3,165,980	\$3,284,736	\$3,537,408	\$3,790,080
13.0%	\$2,804,208	\$3,059,136	\$3,194,248	\$3,314,064	\$3,568,992	\$3,823,920
14.0%	\$2,829,024	\$3,086,208	\$3,222,516	\$3,343,392	\$3,600,576	\$3,857,760
15.0%	\$2,853,840	\$3,113,280	\$3,250,783	\$3,372,720	\$3,632,160	\$3,891,600

Recommended FY 2025 Budget:

\$2,979,413

Assumptions: \* The estimated number of unduplicated HCAP clients in FY 2025 is 1,253, which represents the annualized year-to-date March 2024 unduplicated clients with a growth factor of 2%.  
\* Healthcare inflation is projected to be approximately 5.4%.

(1) PMPY = Per Member Per Year

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## HCAP Specialty Healthcare Providers

FY 24 PMPY<sup>(1)</sup> Average Specialty Healthcare Provider Cost:

\$1,435

Healthcare Inflation	Unduplicated Client Count					
	1,100	1,200	1,253	1,300	1,400	1,500
0.0%	\$1,578,500	\$1,722,000	\$1,798,055	\$1,865,500	\$2,009,000	\$2,152,500
1.0%	\$1,594,285	\$1,739,220	\$1,816,036	\$1,884,155	\$2,029,090	\$2,174,025
2.0%	\$1,610,070	\$1,756,440	\$1,834,016	\$1,902,810	\$2,049,180	\$2,195,550
3.0%	\$1,625,855	\$1,773,660	\$1,851,997	\$1,921,465	\$2,069,270	\$2,217,075
4.0%	\$1,641,640	\$1,790,880	\$1,869,977	\$1,940,120	\$2,089,360	\$2,238,600
5.4%	\$1,663,739	\$1,814,988	\$1,895,150	\$1,966,237	\$2,117,486	\$2,268,735
6.0%	\$1,673,210	\$1,825,320	\$1,905,938	\$1,977,429	\$2,129,540	\$2,281,650
6.5%	\$1,681,103	\$1,833,930	\$1,914,929	\$1,986,758	\$2,139,585	\$2,292,413
7.0%	\$1,688,995	\$1,842,540	\$1,923,919	\$1,996,085	\$2,149,630	\$2,303,175
8.0%	\$1,704,780	\$1,859,760	\$1,941,899	\$2,014,740	\$2,169,720	\$2,324,700
9.0%	\$1,720,565	\$1,876,980	\$1,959,880	\$2,033,395	\$2,189,810	\$2,346,225
10.0%	\$1,736,350	\$1,894,200	\$1,977,861	\$2,052,050	\$2,209,900	\$2,367,750
11.0%	\$1,752,135	\$1,911,420	\$1,995,841	\$2,070,705	\$2,229,990	\$2,389,275
12.0%	\$1,767,920	\$1,928,640	\$2,013,822	\$2,089,360	\$2,250,080	\$2,410,800
13.0%	\$1,783,705	\$1,945,860	\$2,031,802	\$2,108,015	\$2,270,170	\$2,432,325
14.0%	\$1,799,490	\$1,963,080	\$2,049,783	\$2,126,670	\$2,290,260	\$2,453,850
15.0%	\$1,815,275	\$1,980,300	\$2,067,763	\$2,145,325	\$2,310,350	\$2,475,375

Recommended FY 2025 Budget:

\$1,895,150

Assumptions: \* The estimated number of unduplicated HCAP clients in FY 2025 is 1,253, which represents the annualized year-to-date March 2024 unduplicated clients with a growth factor of 2%.  
\* Healthcare inflation is projected to be approximately 5.4%.

(1) PMPY = Per Member Per Year



## Capital Expenditures

Capital expenditures have a major impact on the ability of the District to deliver services. MCHD does not have recurring capital expenditures, so each expenditure requires justification. Managers and executives participate in capital coordination meetings to discuss potential capital projects, their justification, District priorities, available resources, and timing.

Capital expenditures are defined as expenditures that have a cost of \$5,000 or more and a useful life of at least five years.

Department	Category	Description	Qty.	Total	Justification
<b>004-Radio/Tower</b>					
004-Radio/Tower	Equip	XL-Mobile Radios for Expansions 2 (No Trade in 11,400)	2	22,800	New mobile radios for Expansion Ambulances
004-Radio/Tower	Equip	XL-Mobile Radios for Replacement 18	18	205,200	New Mobiles for Replacement Ambulances - \$2,300 /each will be coded to revenue (9,100/Each after trade in)
004-Radio/Tower	Equip	XL-Mobile Radios for Tahoes 2 (No Trade in 11,400)	2	22,800	New mobile radios for Replacement Tahoes
004-Radio/Tower	Equip	XL-200 Mobile Radio for the Montgomery County EOC (Emergency Operations Center) (No Trade in 11,400)	1	11,400	New mobile radios for the Montgomery County EOC (Emergency Operations Center)
004-Radio/Tower	Equip	XL-200 Mobile Radio for the Woodlands EOC (Emergency Operations Center) (No Trade in 11,400)	1	11,400	New mobile radios for the Woodlands EOC (Emergency Operations Center)
004-Radio/Tower	Equip	XL-200 Mobile Radio for the South Montgomery County Command EOC (Emergency Operations Center) (No Trade in 11,400)	1	11,400	New mobile radios for the South Montgomery County Command EOC (Emergency Operations Center)
004-Radio/Tower	Equip	Portable Radios Medic 16 - New Radios (No Trade in 7,800/Each)	2	15,600	New portable radios for Medic 16
004-Radio/Tower	Equip	XL-Portable Radios - Trade in	75	585,000	Replacement portables for radios out of warranty \$2,200/each will be coded to revenue (5,600/each after trade in)
004-Radio/Tower	Equip	VHF Equipment Upgrade	1	2,500,000	Aging/End of Life VHF Equipment pending Study and MCFA
004-Radio/Tower	Build	Replacement Shelter for Magnolia	1	450,000	Replacement building at Magnolia Tower
004-Radio/Tower	Equip	Service Monitor Replacement	1	50,000	Replacement Service Monitor for Radio Testing
004-Radio/Tower	Equip	Motorola KVL (Key Fill Device)	2	8,000	Replacement for Motorola KVL 4000 - End of Life
004-Radio/Tower	Equip	Station Alerting system for Station 16	1	38,000	Replacement for Station Alerting system for Station 16
<b>004-Radio/Tower</b>				<b>3,931,600</b>	
<b>016-Facilities</b>					
016-Facilities	Equip	Access Control (RFP for main campus)	1	300,000	Current technology is end of life
016-Facilities	Equip	Main Distribution Frame (MDF) Power	1	40,000	Buildout of MDF Required Power Modification
016-Facilities	Equip	AV for Classroom 250	1	25,000	Open request for Audio enhancements
016-Facilities	Equip	Station 32 Exterior Refurb	1	25,000	Exterior repaint, reseal, and drainage repair
016-Facilities	Equip	HVAC Replacement Station 20	2	50,000	Replacement AC 2 Units
016-Facilities	Build	Station 20 Exterior Refurb	1	25,000	Exterior repaint, reseal, and gutter work
016-Facilities	Equip	Fleet Air Conditioners and additional electrical circuits	3	25,035	Needed for employee health, safety and productivity. Additional electric to support 3 additional 20 amp circuits
016-Facilities	Equip	Station 30 Bay doors	2	25,000	Final Replacement of 2 bay doors and motors at station 30
016-Facilities	Equip	Station 32 Generator Replacement	1	55,000	Generator 32 Replacement
016-Facilities	Equip	Boiler Replacement (3)	3	350,000	Admin campus Boiler Replacement
016-Facilities	Build	Station 14 Fire Alarm	1	25,000	Fire Alarm
<b>016-Facilities Total</b>				<b>945,035</b>	

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Capital Expenditures (Continued)

Department	Category	Description	Qty.	Total	Justification
<b>008-Materials</b>					
008-Materials Management	Equip	Controlled medical supply dispensers	5	45,000	Current machines are outdated and this will allow additional items to be stored at regionals to keep trucks in service (shipping and installation)
008-Materials Management	Equip	24-Door Standard Locker Assembly	1	6,436	Lockers for KeyWarden Room for special events radio, iPads and narcotics (Includes stand alone package, shipping and installation)
008-Materials Management	Equip	Lucas Devices	21	417,900	Outfit the remaining fleet with Lucas Devices
008-Materials Management	Equip	Video Laryngoscopes	120	207,900	Old device blades are discontinued
008-Materials Management	Equip	IV Pumps	65	147,038	Unable to update drug library on old pumps
008-Materials Management	Equip	Zoll monitors	2	85,000	Additional monitors for expansion ambulance modules
008-Materials Management	Equip	Zoll ventilators	6	84,000	Additional PowerLoads for ambulance modules and shelf spares
008-Materials Management	Equip	Powerloads	6	198,000	Additional PowerLoads for ambulance modules and shelf spares
008-Materials Management	Equip	PowerPro cots	6	222,000	Additional cots for ambulance modules and shelf spares
<b>008-Materials Total</b>				<b>1,413,274</b>	
<b>010-Fleet</b>					
010-Fleet	Vehicle	Replacement 14' Ambulance Modules (\$285,150 ea)	9	2,568,200	3/4th of the fleet is past end of life. Incl. \$800 BuyBoard fee + \$1,050 change order fee
010-Fleet	Vehicle	Replacement 14' Ambulance Modules (\$313,925 ea) w/price increase	3	941,775	3/4th of the fleet is past end of life.
010-Fleet	Vehicle	Replacement 12' Ambulance Modules (\$289,875 ea)	6	1,769,250	3/4th of the fleet is past end of life. Incl. \$30,000 customer contingency
010-Fleet	Vehicle	Expansion 14' Ambulance Modules (\$285,150 ea)	2	570,300	Increase in population/call volume
010-Fleet	Equip	Mobile Generator / Air Conditioner Lift	1	8,100	Current one is at end of life.
010-Fleet	Equip	Stock Onan Generators (\$5500 ea)	2	11,000	Replaces broken, end of life units.
010-Fleet	Equip	Stock Dometic Air Conditioners (\$4650 ea)	2	9,300	Replaces broken, end of life units.
010-Fleet	Equip	Stock Air Conditioner for Horton (\$8200 ea)	3	24,600	Replaces broken, end of life units.
010-Fleet	Equip	Parts washer	1	12,000	Currently renting
010-Fleet	Lease	Enterprise Lease Truck for Facilities	1	53,398	5 Facilities Positions
010-Fleet	Lease	Enterprise Lease Replacement Tahoes	2	102,180	Replacement Tahoes 617 & 618
010-Fleet	Lease	Enterprise Lease Promaster Van	1	40,000	Replacement Shop 331
<b>010-Fleet Total</b>				<b>6,110,103</b>	
<b>015-I.T.</b>					
015-I.T.	Equip	Replacement of Core 6509 network switches (refurbished)	2	100,000	Replacement of Core 6509 network switches
015-I.T.	Equip	Annual Replacement VMWare Nodes	2	40,000	Annual Replacement VMWare Nodes
015-I.T.	Equip	HP SAN Annual Replacement for Virtual Servers	4	50,000	Annual HP SAN Replacement for Virtual Servers
015-I.T.	Equip	EMS Station Firewalls	22	35,200	EMS Station Firewalls for enhanced cyber security
015-I.T.	Equip	Lake Conroe Tower - Disaster Recovery Site Move and Setup	1	10,000	Move DR Site from Magnolia
015-I.T.	Equip	MDF Expansion Switches	3	24,000	MDF Expansion Switches for new equipment
015-I.T.	Equip	Boardroom - Replace AV and Recording	1	175,000	Replace 13 year old system
015-I.T.	Equip	USDD Fortinet for Fire Dept - PASS Through	10	20,000	Upgrade Firewalls for fire departments using USD station alerting
<b>015-I.T. Total</b>				<b>454,200</b>	
<b>040-Buildings</b>					
040-Buildings	Build	Station 16 Calvary Road (Apartment) Payment 2 of 3	1	300,000	New Station
040-Buildings	Build	Station 24 Branch Crossing Payment 1	1	750,000	Rebuild
<b>040-Buildings Total</b>				<b>1,050,000</b>	
<b>Grand Total</b>				<b>13,904,212</b>	

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Project Listing

### Capital Projects including Operating Cost

Category	Description	Qty.	Total Capital Cost	Cost of Related Operating Items	Total Project Cost
Equip	XL-Mobile Radios for Expansions 2 (No Trade in 11,400)	2	\$ 22,800		\$ 22,800
Equip	XL-Mobile Radios for Replacement 18	18	\$ 205,200		\$ 205,200
Equip	XL-Mobile Radios for Tahoes 2 (No Trade in 11,400)	2	\$ 22,800		\$ 22,800
Equip	XL-200 Mobile Radio for the Montgomery County EOC (Emergency Operations Center)	1	\$ 11,400		\$ 11,400
Equip	XL-200 Mobile Radio for the Woodlands EOC (Emergency Operations Center)	1	\$ 11,400		\$ 11,400
Equip	XL-200 Mobile Radio for the South Montgomery County Command EOC (Emergency Operations Center)	1	\$ 11,400		\$ 11,400
Equip	Portable Radios Medic 16 - New Radios	2	\$ 15,600		\$ 15,600
Equip	XL-Portable Radios - Trade in	75	\$ 585,000		\$ 585,000
Equip	VHF Equipment Upgrade	1	\$ 2,500,000		\$ 2,500,000
Build	Replacement Shelter for Magnolia	1	\$ 450,000		\$ 450,000
Equip	Service Monitor Replacement	1	\$ 50,000		\$ 50,000
Equip	Motorola KVL (Key Fill Device)	2	\$ 8,000		\$ 8,000
Equip	Station Alerting system for Station 16	1	\$ 38,000		\$ 38,000
Equip	Access Control (RFP for main campus)	1	\$ 300,000		\$ 300,000
Equip	Main Distribution Frame (MDF) Power	1	\$ 40,000		\$ 40,000
Equip	AV for Classroom 250	1	\$ 25,000		\$ 25,000
Equip	Station 32 Exterior Refurb	1	\$ 25,000		\$ 25,000
Equip	HVAC Replacement Station 20	2	\$ 50,000		\$ 50,000
Build	Station 20 Exterior Refurb	1	\$ 25,000		\$ 25,000
Equip	Fleet Air Conditioners and additional electrical circuits	3	\$ 25,035		\$ 25,035
Equip	Station 30 Bay doors	2	\$ 25,000		\$ 25,000
Equip	Station 32 Generator Replacement	1	\$ 55,000		\$ 55,000
Equip	Boiler Replacements	3	\$ 350,000		\$ 350,000
Build	Station 14 Fire Alarm	1	\$ 25,000		\$ 25,000
Equip	Controlled medical supply dispensers	5	\$ 45,000		\$ 45,000
Equip	24-Door Standard Locker Assembly	1	\$ 6,436	\$ 7,200	\$ 13,636
Equip	Lucas Devices	21	\$ 417,900	\$ 53,000	\$ 470,900
Equip	Video Laryngoscopes	120	\$ 207,900		\$ 207,900
Equip	IV Pumps	65	\$ 147,038		\$ 147,038
Equip	Zoll monitors	2	\$ 85,000		\$ 85,000
Equip	Zoll ventilators	6	\$ 84,000		\$ 84,000
Equip	Powerloads	6	\$ 198,000	\$ 24,000	\$ 222,000
Equip	PowerPro cots	6	\$ 222,000	\$ 16,000	\$ 238,000
Vehicle	Replacement 14' Ambulance Modules (\$285,150 ea)	9	\$ 2,568,200	\$ 11,475	\$ 2,579,675
Vehicle	Replacement 14' Ambulance Modules (\$313,925 ea) w/price increase	3	\$ 941,775	\$ 3,825	\$ 945,600
Vehicle	Replacement 12' Ambulance Modules (\$289,875 ea)	6	\$ 1,769,250	\$ 17,850	\$ 1,787,100
Vehicle	Expansion 14' Ambulance Modules (\$285,150 ea)	2	\$ 570,300	\$ 15,301	\$ 585,601
Equip	Mobile Generator / Air Conditioner Lift	1	\$ 8,100		\$ 8,100
Equip	Stock Onan Generators (\$5500 ea)	2	\$ 11,000		\$ 11,000
Equip	Stock Dometic Air Conditioners (\$4650 ea)	2	\$ 9,300		\$ 9,300
Equip	Stock Air Conditioner for Horton (\$8200 ea)	3	\$ 24,600		\$ 24,600
Equip	Parts washer	1	\$ 12,000	\$ 300	\$ 12,300
Lease	Enterprise Lease Truck for Facilities	1	\$ 53,398	\$ 32,104	\$ 85,502
Lease	Enterprise Lease Replacement Tahoes	2	\$ 102,180	\$ 51,409	\$ 153,589
Lease	Enterprise Lease Promaster Van	1	\$ 40,000		\$ 40,000
Equip	Replacement of Core 6509 network switches (refurbished)	2	\$ 100,000	\$ 4,600	\$ 104,600
Equip	Annual Replacement VMWare Nodes	2	\$ 40,000	\$ 1,840	\$ 41,840
Equip	HP SAN Annual Replacement for Virtual Servers	4	\$ 50,000	\$ 1,840	\$ 51,840
Equip	EMS Station Firewalls	22	\$ 35,200	\$ 1,840	\$ 37,040
Equip	Lake Conroe Tower - Disaster Recovery Site Move and Setup	1	\$ 10,000	\$ 4,600	\$ 14,600
Equip	MDF Expansion Switches	3	\$ 24,000	\$ 1,840	\$ 25,840
Equip	Boardroom - Replace AV and Recording	1	\$ 175,000	\$ 1,840	\$ 176,840
Equip	USDD Fortinet for Fire Dept - PASS Through	10	\$ 20,000	\$ 920	\$ 20,920
Build	Station 16 Calvary Road (Apartment) Payment 2 of 3	1	\$ 300,000		\$ 300,000
Build	Station 24 Branch Crossing Payment 1	1	\$ 750,000		\$ 750,000
			\$ 13,904,212	\$ 251,784	\$ 14,155,996

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History

	Actual FY 2021	Actual FY 2022	Actual FY 2023	Budget FY 2024	Budget FY 2025
<b>Revenue</b>					
<b>Tax Revenue</b>					
Tax Revenue	\$36,211,791.75	\$37,921,035.45	\$41,350,427.70	\$45,282,155.00	\$49,815,988.00
Delinquent Tax Revenue	\$296,796.74	\$266,409.85	\$101,664.90	\$509,009.00	\$559,989.00
Penalties and Interest	\$308,302.16	\$285,871.42	\$325,104.33	\$406,986.00	\$447,745.00
Miscellaneous Tax Revenue	\$10,966.59	\$26,589.13	\$14,508.36	\$14,383.00	\$17,060.00
Total Tax Revenue	\$36,827,857.24	\$38,499,905.85	\$41,791,705.29	\$46,212,533.00	\$50,840,782.00
<b>EMS Net Revenue</b>					
Advanced Life Support Revenue	\$35,803,989.14	\$39,995,005.05	\$49,606,963.15	\$51,523,732.00	\$56,495,860.00
Basic Life Support Revenue	\$7,452,356.81	\$7,730,353.35	\$7,935,109.50	\$8,258,264.00	\$9,633,326.00
Transfer Service Fees	\$143,233.63	\$29,060.99	\$20,085.33	\$35,134.00	\$12,000.00
Non-Transport Fees	\$291,978.18	\$350,227.10	\$375,442.23	\$381,340.00	\$394,320.00
Contractual Allowance	(\$14,669,271.24)	(\$16,384,234.01)	(\$20,057,406.96)	(\$20,828,672.00)	(\$22,145,674.00)
Charity Care	(\$8,623,347.29)	(\$9,981,037.62)	(\$11,609,199.57)	(\$11,618,304.00)	(\$13,264,786.00)
Provision for Bad Debt	(\$1,923,157.45)	(\$2,575,128.65)	(\$2,797,408.90)	(\$3,611,906.00)	(\$3,080,041.00)
Recovery of Bad Debt - EMS	\$146,198.96	\$137,883.57	\$94,283.41	\$259,708.00	\$259,708.00
Total EMS Net Revenue	\$18,621,980.74	\$19,302,129.78	\$23,567,868.19	\$24,399,296.00	\$28,304,713.00
<b>Other Revenue</b>					
Investment Income - MCHD	\$141,494.38	\$366,703.47	\$2,343,896.81	\$2,212,004.00	\$2,212,027.00
Interest Income	\$10,700.75	\$7,735.76	\$17,880.57	\$3,865.00	\$3,322.00
Interest Income - Capital Lease	\$0.00	\$57,615.63	\$69,593.47	\$70,065.00	\$66,515.00
Tobacco Settlement Proceeds	\$728,945.43	\$780,843.48	\$826,825.57	\$800,000.00	\$800,000.00
Weyland Bldg. Land Lease	\$33,062.04	\$25,801.34	\$25,801.36	\$25,800.00	\$25,800.00
Miscellaneous Income	\$1,267,336.35	\$372,002.85	\$366,926.50	\$218,537.00	\$185,777.00
Rx Discount Card Royalties	\$647.50	\$327.50	(\$161.25)	\$0.00	\$0.00
Proceeds from Capital Lease	\$1,722,324.78	\$1,653,536.73	\$712,673.39	\$468,925.00	\$195,578.00
Proceeds from IT Subscription Assets	\$0.00	\$0.00	\$413,359.75	\$283,928.00	\$0.00
Tenant Rent Income	\$111,581.04	\$111,581.02	\$111,581.04	\$111,581.00	\$111,580.00
P.A. Processing Fees	\$0.00	\$10.00	\$25.00	\$0.00	\$20.00
Contract Revenue (Net)	\$168,114.10	\$196,261.52	\$198,010.92	\$212,665.00	\$233,856.00
1115 Waiver - Paramedicine	\$1,042,400.00	\$631,600.00	\$0.00	\$0.00	\$0.00
Education/Training Revenue	\$164,842.09	\$275,793.09	\$351,281.51	\$222,000.00	\$226,250.00
Stand-By Fees	\$54,750.00	\$90,492.50	\$133,850.00	\$101,696.00	\$130,800.00
EMS - Trauma Fund Income	\$68,530.00	\$37,431.00	\$36,135.00	\$30,000.00	\$30,000.00
Ambulance Supplemental Payment Program	\$3,870,080.12	\$973,423.26	\$1,257,582.39	\$1,000,000.00	\$1,000,000.00
Management Fee Revenue	\$99,999.96	\$99,999.96	\$99,999.96	\$100,000.00	\$100,000.00
Employee Medical Premiums	\$1,278,319.88	\$1,239,740.38	\$1,342,351.20	\$1,449,590.00	\$1,621,333.00
Dispatch Fees	\$258,606.00	\$240,624.00	\$242,025.00	\$240,320.00	\$236,538.00
MDC Revenue - First Responders	\$93,937.50	\$93,474.96	\$86,465.10	\$90,150.00	\$90,150.00
Radio Repair Income	\$0.00	\$0.00	\$8,392.75	\$0.00	\$0.00
Inter Local 800 Mhz	\$318,918.00	\$232,317.00	\$202,348.85	\$180,000.00	\$180,000.00
VHF Project Revenue	\$121,617.91	\$123,236.50	\$124,874.49	\$130,420.00	\$130,420.00
Tower Contract Revenue	\$286,471.99	\$279,321.09	\$306,507.59	\$316,423.00	\$275,082.00

In 2018, MCHD Increased the Disability Exemption from \$25,000 to \$75,000 and adopted a 20% Homestead Exemption



# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History (Continued)

	Actual FY 2021	Actual FY 2022	Actual FY 2023	Budget FY 2024	Budget FY 2025
Gain/Loss on Sale of Assets	\$46,355.00	\$125,895.00	\$110,110.00	\$479,100.00	\$470,200.00
Total Other Revenue	\$11,889,034.82	\$8,015,768.04	\$9,388,336.97	\$8,747,069.00	\$8,325,248.00
<b>Total Revenues</b>	<b>\$67,338,872.80</b>	<b>\$65,817,803.67</b>	<b>\$74,747,910.45</b>	<b>\$79,358,898.00</b>	<b>\$87,470,743.00</b>
<b>Expenses</b>					
Payroll Expenses					
Regular Pay	\$22,784,987.60	\$23,050,386.26	\$26,200,690.72	\$28,669,623.00	\$31,829,661.00
Overtime Pay	\$3,255,601.42	\$2,879,606.66	\$3,039,938.94	\$2,082,968.00	\$3,684,313.00
Paid Time Off	\$3,050,724.02	\$3,012,309.21	\$3,044,995.57	\$3,660,511.00	\$3,481,983.00
Stipend Pay	\$963,977.70	\$315,117.26	\$254,761.87	\$213,156.00	\$360,130.00
Payroll Taxes	\$2,181,616.80	\$2,101,138.63	\$2,349,466.84	\$2,545,983.00	\$2,857,584.00
TCDRS Plan	\$1,961,601.39	\$5,090,107.93	\$3,078,011.06	\$3,290,625.00	\$3,718,697.00
Health & Dental	\$791,312.71	\$772,233.54	\$785,711.14	\$879,419.00	\$1,002,376.00
Health Insurance Claims	\$4,367,299.32	\$4,364,008.72	\$5,782,840.45	\$6,581,813.00	\$7,831,860.00
Health Insurance Admin Fees	\$775,620.60	\$846,124.78	\$670,927.75	\$879,563.00	\$946,620.00
Total Payroll Expenses	\$40,132,741.56	\$42,431,032.99	\$45,207,344.34	\$48,803,661.00	\$55,713,224.00
Operating Expenses					
Unemployment Expense	\$10,477.78	\$15,245.90	\$12,613.02	\$18,000.00	\$18,000.00
Accident Repair	\$54,313.26	\$88,922.79	\$69,308.65	\$59,110.40	\$42,000.00
Accounting/Auditing Fees	\$47,900.00	\$50,200.00	\$57,600.00	\$50,000.00	\$51,500.00
Advertising	\$11,617.40	\$10,431.40	\$8,792.90	\$14,500.00	\$15,732.00
Bank Charges	\$360.48	\$0.00	\$0.00	\$0.00	\$0.00
Credit Card Processing Fee	\$23,208.82	\$33,377.85	\$20,772.51	\$24,500.00	\$46,460.00
Bio-Waste Removal	\$35,672.62	\$39,893.30	\$44,745.58	\$41,412.00	\$49,452.00
Books/Materials	\$89,803.12	\$175,119.55	\$164,852.51	\$210,930.00	\$231,010.00
Business Licenses	\$12,341.93	\$30,142.59	\$24,827.96	\$42,755.00	\$51,505.00
Capital Lease Expense	\$240,485.56	\$530,936.86	\$567,500.60	\$524,666.00	\$258,387.00
Capital Lease Interest Expense	\$0.00	\$36,190.22	\$68,785.43	\$54,860.00	\$85,574.00
Capital IT Subscription Assets Interest Expense	\$0.00	\$0.00	\$11,533.51	\$12,601.00	\$9,244.00
Collection Fees	\$46,804.43	\$36,534.28	\$34,181.83	\$41,100.00	\$41,100.00
Community Education	\$2,671.07	\$2,082.65	\$3,630.05	\$9,060.00	\$12,040.00
Computer Maintenance	\$420,339.47	\$405,783.62	\$439,247.71	\$672,312.06	\$802,050.00
Computer Software	\$909,948.49	\$894,623.99	\$1,096,510.49	\$1,291,765.80	\$1,768,210.00
Computer Software - MDC First Responder	\$39,822.76	\$36,229.55	\$36,415.83	\$46,100.00	\$52,100.00
Computer Supplies/Non-Cap.	\$31,992.06	\$38,277.64	\$54,446.27	\$48,028.30	\$48,000.00
Conferences - Fees, Travel, & Meals	\$18,488.14	\$106,087.82	\$146,205.79	\$181,572.00	\$226,586.00
Contractual Obligations- County Appraisal	\$291,938.64	\$294,330.48	\$305,200.25	\$394,865.00	\$475,551.00
Contractual Obligations- Tax Collector Assess	\$95,180.85	\$108,096.00	\$118,643.11	\$130,000.00	\$121,077.00
Contractual Obligations- Other	\$268,453.52	\$277,797.11	\$298,536.46	\$280,384.00	\$258,860.00
Customer Property Damage	\$3,275.58	\$2,768.05	\$13,331.17	\$18,840.00	\$18,840.00
Customer Relations	\$62,392.10	\$74,779.37	\$66,852.07	\$80,800.00	\$74,600.00
Damages/Uninsured Portion	\$32,389.52	\$32,977.28	\$4,115.55	\$0.00	\$0.00

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History (Continued)

	Actual FY 2021	Actual FY 2022	Actual FY 2023	Budget FY 2024	Budget FY 2025
Disposable Linen	\$60,014.82	\$51,127.09	\$57,694.79	\$73,104.00	\$74,124.00
Disposable Medical Supplies	\$1,219,893.37	\$1,345,450.34	\$1,164,016.64	\$1,424,542.79	\$2,039,490.00
Drug Supplies	\$299,575.63	\$301,865.22	\$353,545.77	\$417,221.76	\$420,000.00
Dues/Subscriptions	\$70,103.20	\$61,701.58	\$65,737.95	\$83,997.00	\$115,819.00
Durable Medical Equipment	\$181,776.23	\$213,468.95	\$256,755.53	\$520,715.85	\$817,179.00
Election Expenses	\$0.00	\$0.00	\$276,876.00	\$0.00	\$725,000.00
Employee Health/Wellness	\$20,022.17	\$17,973.21	\$26,507.12	\$43,500.00	\$86,750.00
Employee Recognition	\$94,657.56	\$96,043.25	\$102,572.73	\$125,256.00	\$144,111.00
Equipment Rental	\$4,275.37	\$8,019.84	\$7,138.69	\$16,369.99	\$25,300.00
Fluids & Additives - Auto	\$26,414.42	\$29,217.33	\$37,912.65	\$33,960.00	\$39,504.00
Fuel - Auto	\$618,667.10	\$1,042,722.74	\$1,024,017.92	\$1,327,108.00	\$1,657,478.00
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,000.00
Hazardous Waste Removal	\$2,153.20	\$2,109.69	\$2,167.41	\$2,484.00	\$2,400.00
Insurance	\$632,971.62	\$645,810.96	\$751,523.31	\$790,268.00	\$1,074,584.00
Interest Expense	\$4,341.01	\$41,808.00	\$40,522.37	\$30,837.00	\$61,401.00
Laundry Service & Purchase	\$1,856.72	\$2,123.85	\$1,623.32	\$2,100.00	\$2,100.00
Leases/Contracts	\$76,561.60	\$67,998.61	\$70,929.72	\$76,650.00	\$79,720.00
Legal Fees	\$131,700.35	\$45,362.65	\$72,210.29	\$100,064.00	\$126,600.00
Maintenance & Repairs-Buildings	\$449,208.39	\$441,873.00	\$418,144.52	\$481,562.54	\$395,258.00
Maintenance- Equipment	\$568,807.85	\$426,962.22	\$596,220.41	\$1,856,767.98	\$704,412.00
Management Fees	\$95,472.51	\$105,498.46	\$123,336.41	\$153,630.00	\$134,100.00
Meals - Business and Travel	\$150.26	\$2,271.99	\$1,566.50	\$2,730.00	\$3,050.00
Meeting Expenses	\$14,708.85	\$22,944.32	\$28,910.13	\$45,684.00	\$43,100.00
Mileage Reimbursements	\$1,940.03	\$3,167.94	\$4,178.17	\$6,347.00	\$6,470.00
Office Supplies	\$13,702.14	\$9,644.56	\$15,480.64	\$15,650.00	\$17,268.00
Oil & Lubricants	\$23,684.97	\$33,207.50	\$31,289.36	\$34,800.00	\$39,000.00
Other Services	\$3,149.46	\$4,409.73	\$11,943.11	\$5,400.00	\$5,700.00
Other Services - DSRIP	\$880,749.48	\$763,455.90	\$0.00	\$0.00	\$0.00
Oxygen & Gases	\$59,138.11	\$50,166.32	\$69,563.20	\$78,642.80	\$99,541.00
Postage	\$25,029.86	\$26,635.73	\$29,844.88	\$14,764.00	\$27,082.00
Printing Services	\$4,104.62	\$3,534.25	\$6,413.18	\$19,683.00	\$26,658.00
Professional Fees	\$1,656,298.60	\$1,454,316.15	\$1,524,834.48	\$1,757,159.00	\$2,314,044.00
Radio Repairs - Outsourced (Depot)	\$22,714.49	\$57,687.27	\$23,552.51	\$66,000.00	\$66,000.00
Radio - Parts	\$86,751.15	\$38,417.87	\$75,734.39	\$67,118.37	\$75,138.00
Radios	\$0.00	\$0.00	\$0.00	\$6,000.00	\$6,000.00
Recruit/Investigate	\$34,512.00	\$77,575.37	\$39,529.35	\$54,750.00	\$71,700.00
Rent	\$164,812.00	\$136,484.97	\$125,930.46	\$103,900.00	\$150,112.00
Repair-Equipment	\$23,307.02	\$46,449.83	\$65,111.42	\$78,463.56	\$91,220.00
Shop Tools	\$14,584.95	\$8,888.01	\$8,317.22	\$21,338.34	\$27,500.00
Shop Supplies	\$17,129.34	\$28,722.59	\$40,809.80	\$63,830.02	\$69,550.00
Small Equipment & Furniture	\$307,925.83	\$503,297.65	\$493,591.21	\$879,557.20	\$604,112.00
Special Events Supplies	\$1,600.95	\$2,550.22	\$2,460.09	\$9,800.00	\$8,800.00
Station Supplies	\$69,537.22	\$48,415.83	\$56,543.09	\$55,292.24	\$53,628.00
Supplemental Food	\$1,108.04	\$0.00	\$790.84	\$3,000.00	\$3,000.00
Telephones-Cellular	\$155,999.18	\$132,530.26	\$148,897.13	\$161,633.00	\$167,034.00



MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History (Continued)

	Actual FY 2021	Actual FY 2022	Actual FY 2023	Budget FY 2024	Budget FY 2025
Telephones-Service	\$248,171.57	\$288,990.62	\$407,242.45	\$338,340.00	\$340,540.00
Training/Related Expenses-CE	\$280,152.86	\$339,158.33	\$344,778.23	\$463,897.00	\$505,264.00
Tuition Reimbursement	\$99,994.07	\$88,628.99	\$58,482.74	\$99,000.00	\$99,000.00
Travel Expenses	\$9,583.04	\$5,361.58	\$6,904.47	\$13,580.00	\$31,660.00
Uniforms	\$254,603.28	\$221,774.05	\$283,167.90	\$326,577.83	\$347,892.00
Utilities	\$474,684.39	\$525,518.72	\$537,364.06	\$447,480.00	\$447,480.00
Vehicle-Batteries	\$51,003.50	\$29,007.81	\$34,272.67	\$52,964.00	\$40,500.00
Vehicle-Outside Services	\$15,742.52	\$15,822.69	\$35,068.10	\$20,400.00	\$30,000.00
Vehicle-Parts	\$544,235.78	\$617,049.42	\$677,390.05	\$797,273.83	\$792,000.00
Vehicle-Registration	\$1,802.19	\$1,660.78	\$1,602.78	\$2,496.00	\$2,496.00
Vehicle-Tires	\$65,710.54	\$65,938.84	\$85,072.83	\$83,200.00	\$88,500.00
Vehicle-Towing	\$9,151.50	\$7,613.50	\$10,237.30	\$10,800.00	\$11,400.00
Worker's Compensation Insurance	\$448,616.95	\$397,777.31	\$404,839.51	\$394,377.00	\$469,662.00
Total Operating Expenses	\$13,394,441.46	\$14,327,042.19	\$14,809,817.05	\$18,414,228.66	\$20,669,309.00
Indigent Care Expenses					
1115 Medicaid Waiver - Uncompensated Care	\$2,938,425.28	\$2,125,441.50	\$2,207,572.58	\$2,706,267.00	\$2,979,413.00
Specialty Healthcare Providers	\$2,436,727.45	\$2,296,529.47	\$2,085,212.15	\$2,627,951.00	\$1,895,150.00
Total Indigent Care Expenses	\$5,375,152.73	\$4,421,970.97	\$4,292,784.73	\$5,334,218.00	\$4,874,563.00
Capital Expenditures					
Capital Purchase - Land	\$0.00	\$4,750.00	\$284,829.15	\$0.00	\$0.00
Capital Purchase - CIP	\$0.00	\$0.00	\$0.00	\$74,230.00	\$0.00
Capital Purchase - Building/Improvements	\$1,004,983.67	\$468,084.92	\$603,855.00	\$3,352,070.00	\$1,550,000.00
Capital Purchase - Equipment	\$2,200,999.16	\$877,123.07	\$526,713.57	\$9,646,416.69	\$6,309,109.00
Capital Purchase - Vehicles	\$16,171.48	\$482,412.00	\$1,835,262.80	\$3,954,801.12	\$5,849,525.00
Capital Purchase - Capital Leases	\$0.00	\$1,653,536.73	\$712,673.39	\$485,510.00	\$195,578.00
Capital Purchase - IT Subscription Assets	\$0.00	\$0.00	\$413,359.75	\$283,928.00	\$0.00
Total Capital Expenditures	\$3,222,154.31	\$3,485,906.72	\$4,376,693.66	\$17,796,955.81	\$13,904,212.00
<b>Total Expenses</b>	<b>\$62,124,490.06</b>	<b>\$64,665,952.87</b>	<b>\$68,686,639.78</b>	<b>\$90,349,063.47</b>	<b>\$95,161,308.00</b>
Revenue over Expenditures	\$5,214,382.74	\$1,151,850.80	\$6,061,270.67	(\$10,990,165.47)	(\$7,690,565.00)

## Annual Budget Comparison



# Montgomery County Hospital District

## Annual Budget Comparison

For the Fiscal Year Ending September 30, 2025

Montgomery County Hospital District						
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Percent Change
<b>Revenue</b>						
Tax Revenue						
Tax Revenue	\$49,815,988.00	\$45,282,155.00	\$4,533,833.00	10.0%	\$45,971,555.70	\$3,844,432.30 8.4%
Delinquent Tax Revenue	\$559,989.00	\$509,009.00	\$50,980.00	10.0%	\$237,863.44	\$322,125.56 135.4%
Penalties and Interest	\$447,745.00	\$406,986.00	\$40,759.00	10.0%	\$356,947.37	\$90,797.63 25.4%
Miscellaneous Tax Revenue	\$17,060.00	\$14,383.00	\$2,677.00	18.6%	\$17,232.01	(\$172.01) (1.0%)
Total Tax Revenue	\$50,840,782.00	\$46,212,533.00	\$4,628,249.00	10.0%	\$46,583,598.52	\$4,257,183.48 9.1%
EMS Net Revenue						
Advanced Life Support Revenue	\$56,495,860.00	\$51,523,732.00	\$4,972,128.00	9.7%	\$53,043,812.21	\$3,452,047.79 6.5%
Basic Life Support Revenue	\$9,633,326.00	\$8,258,264.00	\$1,375,062.00	16.7%	\$8,809,250.31	\$824,075.69 9.4%
Transfer Service Fees	\$12,000.00	\$35,134.00	(\$23,134.00)	(65.8%)	\$15,593.47	(\$3,593.47) (23.0%)
Non-Transport Fees	\$394,320.00	\$381,340.00	\$12,980.00	3.4%	\$376,826.73	\$17,493.27 4.6%
Contractual Allowance	(\$22,145,674.00)	(\$20,828,672.00)	(\$1,317,002.00)	6.3%	(\$20,833,324.13)	(\$1,312,349.87) 6.3%
Charity Care	(\$13,264,786.00)	(\$11,618,304.00)	(\$1,646,482.00)	14.2%	(\$12,370,520.01)	(\$894,265.99) 7.2%
Provision for Bad Debt	(\$3,080,041.00)	(\$3,611,906.00)	\$531,865.00	(14.7%)	(\$3,000,214.54)	(\$79,826.46) 2.7%
Recovery of Bad Debt - EMS	\$259,708.00	\$259,708.00	\$0.00	0.0%	\$150,812.46	\$108,895.54 72.2%
Total EMS Net Revenue	\$28,304,713.00	\$24,399,296.00	\$3,905,417.00	16.0%	\$26,192,236.50	\$2,112,476.50 8.1%
Other Revenue						
Investment Income - MCHD	\$2,212,027.00	\$2,212,004.00	\$23.00	0.0%	\$2,993,248.90	(\$781,221.90) (26.1%)
Interest Income	\$3,322.00	\$3,865.00	(\$543.00)	(14.0%)	\$6,423.85	(\$3,101.85) (48.3%)
Interest Income - Capital Lease	\$66,515.00	\$70,065.00	(\$3,550.00)	(5.1%)	\$74,264.06	(\$7,749.06) (10.4%)
Tobacco Settlement Proceeds	\$800,000.00	\$800,000.00	\$0.00	0.0%	\$893,618.66	(\$93,618.66) (10.5%)
Weyland Bldg. Land Lease	\$25,800.00	\$25,800.00	\$0.00	0.0%	\$25,801.02	(\$1.02) 0.0%
Miscellaneous Income	\$185,777.00	\$218,537.00	(\$32,760.00)	(15.0%)	\$265,433.41	(\$79,656.41) (30.0%)
Proceeds from Capital Lease	\$195,578.00	\$468,925.00	(\$273,347.00)	(58.3%)	\$351,375.57	(\$155,797.57) (44.3%)
Proceeds from IT Subscription Assets	\$0.00	\$283,928.00	(\$283,928.00)	(100.0%)	\$283,927.43	(\$283,927.43) (100.0%)
Tenant Rent Income	\$111,580.00	\$111,581.00	(\$1.00)	0.0%	\$111,581.78	(\$1.78) 0.0%
P.A. Processing Fees	\$20.00	\$0.00	\$20.00	0.0%	\$20.00	\$0.00 0.0%
Contract Revenue (Net)	\$233,856.00	\$212,665.00	\$21,191.00	10.0%	\$238,151.72	(\$4,295.72) (1.8%)
Education/Training Revenue	\$226,250.00	\$222,000.00	\$4,250.00	1.9%	\$213,261.87	\$12,988.13 6.1%
Stand-By Fees	\$130,800.00	\$101,696.00	\$29,104.00	28.6%	\$120,485.75	\$10,314.25 8.6%
EMS - Trauma Fund Income	\$30,000.00	\$30,000.00	\$0.00	0.0%	\$36,742.00	(\$6,742.00) (18.3%)
Ambulance Supplemental Payment Program	\$1,000,000.00	\$1,000,000.00	\$0.00	0.0%	\$1,000,000.00	\$0.00 0.0%
Management Fee Revenue	\$100,000.00	\$100,000.00	\$0.00	0.0%	\$99,999.97	\$0.03 0.0%
Employee Medical Premiums	\$1,621,333.00	\$1,449,590.00	\$171,743.00	11.8%	\$1,504,846.30	\$116,486.70 7.7%
Dispatch Fees	\$236,538.00	\$240,320.00	(\$3,782.00)	(1.6%)	\$235,901.00	\$637.00 0.3%
MDC Revenue - First Responders	\$90,150.00	\$90,150.00	\$0.00	0.0%	\$88,693.00	\$1,457.00 1.6%
Inter Local 800 Mhz	\$180,000.00	\$180,000.00	\$0.00	0.0%	\$180,000.00	\$0.00 0.0%
VHF Project Revenue	\$130,420.00	\$130,420.00	\$0.00	0.0%	\$127,361.28	\$3,058.72 2.4%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Tower Contract Revenue	\$275,082.00	\$316,423.00	(\$41,341.00)	(13.1%)	\$344,791.26	(\$69,709.26)	(20.2%)
Other Financing Sources	\$0.00	\$0.00	\$0.00	0.0%	\$640,596.33	(\$640,596.33)	(100.0%)
Gain/Loss on Sale of Assets	\$470,200.00	\$479,100.00	(\$8,900.00)	(1.9%)	\$560,305.00	(\$90,105.00)	(16.1%)
Total Other Revenue	\$8,325,248.00	\$8,747,069.00	(\$421,821.00)	(4.8%)	\$10,396,830.16	(\$2,071,582.16)	(19.9%)
<b>Total Revenues</b>	<b>\$87,470,743.00</b>	<b>\$79,358,898.00</b>	<b>\$8,111,845.00</b>	<b>10.2%</b>	<b>\$83,172,665.18</b>	<b>\$4,298,077.82</b>	<b>5.2%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$31,829,661.00	\$28,669,623.00	\$3,160,038.00	11.0%	\$28,589,626.55	\$3,240,034.45	11.3%
Overtime Pay	\$3,684,313.00	\$2,082,968.00	\$1,601,345.00	76.9%	\$2,976,422.51	\$707,890.49	23.8%
Paid Time Off	\$3,481,983.00	\$3,660,511.00	(\$178,528.00)	(4.9%)	\$3,367,289.90	\$114,693.10	3.4%
Stipend Pay	\$360,130.00	\$213,156.00	\$146,974.00	69.0%	\$245,191.98	\$114,938.02	46.9%
Payroll Taxes	\$2,857,584.00	\$2,545,983.00	\$311,601.00	12.2%	\$2,546,575.33	\$311,008.67	12.2%
TCDRS Plan	\$3,718,697.00	\$3,290,625.00	\$428,072.00	13.0%	\$3,321,312.23	\$397,384.77	12.0%
Health & Dental	\$1,002,376.00	\$879,419.00	\$122,957.00	14.0%	\$944,436.83	\$57,939.17	6.1%
Health Insurance Claims	\$7,831,860.00	\$6,581,813.00	\$1,250,047.00	19.0%	\$6,455,734.01	\$1,376,125.99	21.3%
Health Insurance Admin Fees	\$946,620.00	\$879,563.00	\$67,057.00	7.6%	\$603,942.58	\$342,677.42	56.7%
Total Payroll Expenses	\$55,713,224.00	\$48,803,661.00	\$6,909,563.00	14.2%	\$49,050,531.92	\$6,662,692.08	13.6%
Operating Expenses							
Unemployment Expense	\$18,000.00	\$18,000.00	\$0.00	0.0%	\$14,095.54	\$3,904.46	27.7%
Accident Repair	\$42,000.00	\$59,110.40	(\$17,110.40)	(28.9%)	\$89,880.89	(\$47,880.89)	(53.3%)
Accounting/Auditing Fees	\$51,500.00	\$50,000.00	\$1,500.00	3.0%	\$50,000.00	\$1,500.00	3.0%
Advertising	\$15,732.00	\$14,500.00	\$1,232.00	8.5%	\$10,457.65	\$5,274.35	50.4%
Credit Card Processing Fee	\$46,460.00	\$24,500.00	\$21,960.00	89.6%	\$21,914.88	\$24,545.12	112.0%
Bio-Waste Removal	\$49,452.00	\$41,412.00	\$8,040.00	19.4%	\$44,643.61	\$4,808.39	10.8%
Books/Materials	\$231,010.00	\$210,930.00	\$20,080.00	9.5%	\$174,844.83	\$56,165.17	32.1%
Business Licenses	\$51,505.00	\$42,755.00	\$8,750.00	20.5%	\$28,989.99	\$22,515.01	77.7%
Capital Lease Expense	\$258,387.00	\$524,666.00	(\$266,279.00)	(50.8%)	\$576,319.36	(\$317,932.36)	(55.2%)
Capital Lease Interest Expense	\$85,574.00	\$54,860.00	\$30,714.00	56.0%	\$75,365.58	\$10,208.42	13.5%
Capital IT Subscription Assets Interest Expense	\$9,244.00	\$12,601.00	(\$3,357.00)	(26.6%)	\$12,147.84	(\$2,903.84)	(23.9%)
Collection Fees	\$41,100.00	\$41,100.00	\$0.00	0.0%	\$35,692.31	\$5,407.69	15.2%
Community Education	\$12,040.00	\$9,060.00	\$2,980.00	32.9%	\$4,090.78	\$7,949.22	194.3%
Computer Maintenance	\$802,050.00	\$672,312.06	\$129,737.94	19.3%	\$526,984.00	\$275,066.00	52.2%
Computer Software	\$1,768,210.00	\$1,291,765.80	\$476,444.20	36.9%	\$1,167,112.15	\$601,097.85	51.5%
Computer Software - MDC First Responder	\$52,100.00	\$46,100.00	\$6,000.00	13.0%	\$45,058.85	\$7,041.15	15.6%
Computer Supplies/Non-Cap.	\$48,000.00	\$48,028.30	(\$28.30)	(0.1%)	\$37,291.37	\$10,708.63	28.7%
Conferences - Fees, Travel, & Meals	\$226,586.00	\$181,572.00	\$45,014.00	24.8%	\$138,153.25	\$88,432.75	64.0%
Contractual Obligations- County Appraisal	\$475,551.00	\$394,865.00	\$80,686.00	20.4%	\$430,984.00	\$44,567.00	10.3%
Contractual Obligations- Tax Collector Assessments	\$121,077.00	\$130,000.00	(\$8,923.00)	(6.9%)	\$120,089.53	\$987.47	0.8%
Contractual Obligations- Other	\$258,860.00	\$280,384.00	(\$21,524.00)	(7.7%)	\$329,908.04	(\$71,048.04)	(21.5%)
Customer Property Damage	\$18,840.00	\$18,840.00	\$0.00	0.0%	\$23,549.54	(\$4,709.54)	(20.0%)
Customer Relations	\$74,600.00	\$80,800.00	(\$6,200.00)	(7.7%)	\$68,440.02	\$6,159.98	9.0%
Disposable Linen	\$74,124.00	\$73,104.00	\$1,020.00	1.4%	\$68,017.94	\$6,106.06	9.0%
Disposable Medical Supplies	\$2,039,490.00	\$1,424,542.79	\$614,947.21	43.2%	\$1,679,326.55	\$360,163.45	21.4%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Drug Supplies	\$420,000.00	\$417,221.76	\$2,778.24	0.7%	\$362,695.12	\$57,304.88	15.8%
Dues/Subscriptions	\$115,819.00	\$83,997.00	\$31,822.00	37.9%	\$73,604.09	\$42,214.91	57.4%
Durable Medical Equipment	\$817,179.00	\$520,715.85	\$296,463.15	56.9%	\$597,825.68	\$219,353.32	36.7%
Election Expenses	\$725,000.00	\$0.00	\$725,000.00	0.0%	\$0.00	\$725,000.00	0.0%
Employee Health/Wellness	\$86,750.00	\$43,500.00	\$43,250.00	99.4%	\$23,220.77	\$63,529.23	273.6%
Employee Recognition	\$144,111.00	\$125,256.00	\$18,855.00	15.1%	\$119,769.31	\$24,341.69	20.3%
Equipment Rental	\$25,300.00	\$16,369.99	\$8,930.01	54.6%	\$9,924.36	\$15,375.64	154.9%
Fluids & Additives - Auto	\$39,504.00	\$33,960.00	\$5,544.00	16.3%	\$28,515.90	\$10,988.10	38.5%
Fuel - Auto	\$1,657,478.00	\$1,327,108.00	\$330,370.00	24.9%	\$1,073,534.63	\$583,943.37	54.4%
Fuel - Non-Auto	\$4,000.00	\$4,000.00	\$0.00	0.0%	\$1,200.00	\$2,800.00	233.3%
Hazardous Waste Removal	\$2,400.00	\$2,484.00	(\$84.00)	(3.4%)	\$2,132.61	\$267.39	12.5%
Insurance	\$1,074,584.00	\$790,268.00	\$284,316.00	36.0%	\$655,692.36	\$418,891.64	63.9%
Interest Expense	\$61,401.00	\$30,837.00	\$30,564.00	99.1%	\$30,836.36	\$30,564.64	99.1%
Laundry Service & Purchase	\$2,100.00	\$2,100.00	\$0.00	0.0%	\$1,902.01	\$197.99	10.4%
Leases/Contracts	\$79,720.00	\$76,650.00	\$3,070.00	4.0%	\$66,538.35	\$13,181.65	19.8%
Legal Fees	\$126,600.00	\$100,064.00	\$26,536.00	26.5%	\$117,461.40	\$9,138.60	7.8%
Maintenance & Repairs-Buildings	\$395,258.00	\$481,562.54	(\$86,304.54)	(17.9%)	\$405,812.36	(\$10,554.36)	(2.6%)
Maintenance- Equipment	\$704,412.00	\$1,856,767.98	(\$1,152,355.98)	(62.1%)	\$1,526,023.96	(\$821,611.96)	(53.8%)
Management Fees	\$134,100.00	\$153,630.00	(\$19,530.00)	(12.7%)	\$118,483.37	\$15,616.63	13.2%
Meals - Business and Travel	\$3,050.00	\$2,730.00	\$320.00	11.7%	\$1,940.75	\$1,109.25	57.2%
Meeting Expenses	\$43,100.00	\$45,684.00	(\$2,584.00)	(5.7%)	\$35,273.38	\$7,826.62	22.2%
Mileage Reimbursements	\$6,470.00	\$6,347.00	\$123.00	1.9%	\$3,213.70	\$3,256.30	101.3%
Office Supplies	\$17,268.00	\$15,650.00	\$1,618.00	10.3%	\$14,247.55	\$3,020.45	21.2%
Oil & Lubricants	\$39,000.00	\$34,800.00	\$4,200.00	12.1%	\$43,864.93	(\$4,864.93)	(11.1%)
Other Services	\$5,700.00	\$5,400.00	\$300.00	5.6%	\$5,152.80	\$547.20	10.6%
Oxygen & Gases	\$99,541.00	\$78,642.80	\$20,898.20	26.6%	\$82,329.74	\$17,211.26	20.9%
Postage	\$27,082.00	\$14,764.00	\$12,318.00	83.4%	\$32,661.63	(\$5,579.63)	(17.1%)
Printing Services	\$26,658.00	\$19,683.00	\$6,975.00	35.4%	\$10,895.66	\$15,762.34	144.7%
Professional Fees	\$2,314,044.00	\$1,757,159.00	\$556,885.00	31.7%	\$1,739,606.73	\$574,437.27	33.0%
Radio Repairs - Outsourced (Depot)	\$66,000.00	\$66,000.00	\$0.00	0.0%	\$32,774.85	\$33,225.15	101.4%
Radio - Parts	\$75,138.00	\$67,118.37	\$8,019.63	11.9%	\$68,921.79	\$6,216.21	9.0%
Radios	\$6,000.00	\$6,000.00	\$0.00	0.0%	\$1,500.00	\$4,500.00	300.0%
Recruit/Investigate	\$71,700.00	\$54,750.00	\$16,950.00	31.0%	\$87,071.68	(\$15,371.68)	(17.7%)
Rent	\$150,112.00	\$103,900.00	\$46,212.00	44.5%	\$115,839.22	\$34,272.78	29.6%
Repair-Equipment	\$91,220.00	\$78,463.56	\$12,756.44	16.3%	\$81,396.58	\$9,823.42	12.1%
Shop Tools	\$27,500.00	\$21,338.34	\$6,161.66	28.9%	\$12,893.96	\$14,606.04	113.3%
Shop Supplies	\$69,550.00	\$63,830.02	\$5,719.98	9.0%	\$64,677.82	\$4,872.18	7.5%
Small Equipment & Furniture	\$604,112.00	\$879,557.20	(\$275,445.20)	(31.3%)	\$678,509.29	(\$74,397.29)	(11.0%)
Special Events Supplies	\$8,800.00	\$9,800.00	(\$1,000.00)	(10.2%)	\$12,975.96	(\$4,175.96)	(32.2%)
Station Supplies	\$53,628.00	\$55,292.24	(\$1,664.24)	(3.0%)	\$55,444.36	(\$1,816.36)	(3.3%)
Supplemental Food	\$3,000.00	\$3,000.00	\$0.00	0.0%	\$3,658.92	(\$658.92)	(18.0%)
Telephones-Cellular	\$167,034.00	\$161,633.00	\$5,401.00	3.3%	\$153,439.33	\$13,594.67	8.9%
Telephones-Service	\$340,540.00	\$338,340.00	\$2,200.00	0.7%	\$361,767.29	(\$21,227.29)	(5.9%)
Training/Related Expenses-CE	\$505,264.00	\$463,897.00	\$41,367.00	8.9%	\$287,763.32	\$217,500.68	75.6%
Tuition Reimbursement	\$99,000.00	\$99,000.00	\$0.00	0.0%	\$84,815.31	\$14,184.69	16.7%
Travel Expenses	\$31,660.00	\$13,580.00	\$18,080.00	133.1%	\$9,004.90	\$22,655.10	251.6%
Uniforms	\$347,892.00	\$326,577.83	\$21,314.17	6.5%	\$301,970.15	\$45,921.85	15.2%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Utilities	\$447,480.00	\$447,480.00	\$0.00	0.0%	\$477,827.74	(\$30,347.74)	(6.4%)
Vehicle-Batteries	\$40,500.00	\$52,964.00	(\$12,464.00)	(23.5%)	\$31,759.13	\$8,740.87	27.5%
Vehicle-Outside Services	\$30,000.00	\$20,400.00	\$9,600.00	47.1%	\$26,773.97	\$3,226.03	12.0%
Vehicle-Parts	\$792,000.00	\$797,273.83	(\$5,273.83)	(0.7%)	\$763,872.44	\$28,127.56	3.7%
Vehicle-Registration	\$2,496.00	\$2,496.00	\$0.00	0.0%	\$1,676.01	\$819.99	48.9%
Vehicle-Tires	\$88,500.00	\$83,200.00	\$5,300.00	6.4%	\$75,806.76	\$12,693.24	16.7%
Vehicle-Towing	\$11,400.00	\$10,800.00	\$600.00	5.6%	\$12,468.50	(\$1,068.50)	(8.6%)
Worker's Compensation Insurance	\$469,662.00	\$394,377.00	\$75,285.00	19.1%	\$632,055.23	(\$162,393.23)	(25.7%)
Total Operating Expenses	\$20,669,309.00	\$18,414,228.66	\$2,255,080.34	12.2%	\$17,394,382.52	\$3,274,926.48	18.8%
Indigent Care Expenses							
1115 Medicaid Waiver - Uncompensated Care	\$2,979,413.00	\$2,706,267.00	\$273,146.00	10.1%	\$3,239,903.49	(\$260,490.49)	(8.0%)
Specialty Healthcare Providers	\$1,895,150.00	\$2,627,951.00	(\$732,801.00)	(27.9%)	\$1,955,755.75	(\$60,605.75)	(3.1%)
Total Indigent Care Expenses	\$4,874,563.00	\$5,334,218.00	(\$459,655.00)	(8.6%)	\$5,195,659.24	(\$321,096.24)	(6.2%)
Capital Expenditures							
Capital Purchase - Land	\$0.00	\$0.00	\$0.00	0.0%	\$74,230.00	(\$74,230.00)	(100.0%)
Capital Purchase - CIP	\$0.00	\$74,230.00	(\$74,230.00)	(100.0%)	\$0.00	\$0.00	0.0%
Capital Purchase - Building/Improvements	\$1,550,000.00	\$3,352,070.00	(\$1,802,070.00)	(53.8%)	\$3,449,273.92	(\$1,899,273.92)	(55.1%)
Capital Purchase - Equipment	\$6,309,109.00	\$9,646,416.69	(\$3,337,307.69)	(34.6%)	\$9,503,156.14	(\$3,194,047.14)	(33.6%)
Capital Purchase - Vehicles	\$5,849,525.00	\$3,954,801.12	\$1,894,723.88	47.9%	\$3,439,383.81	\$2,410,141.19	70.1%
Capital Purchase - Capital Leases	\$195,578.00	\$485,510.00	(\$289,932.00)	(59.7%)	\$351,375.57	(\$155,797.57)	(44.3%)
Capital Purchase - IT Subscription Assets	\$0.00	\$283,928.00	(\$283,928.00)	(100.0%)	\$283,927.43	(\$283,927.43)	(100.0%)
Total Capital Expenditures	\$13,904,212.00	\$17,796,955.81	(\$3,892,743.81)	(21.9%)	\$17,101,346.87	(\$3,197,134.87)	(18.7%)
<b>Total Expenses</b>	<b>\$95,161,308.00</b>	<b>\$90,349,063.47</b>	<b>\$4,812,244.53</b>	<b>5.3%</b>	<b>\$88,741,920.55</b>	<b>\$6,419,387.45</b>	<b>7.2%</b>
Revenue over Expenditures	(\$7,690,565.00)	(\$10,990,165.47)	\$3,299,600.47	(30.0%)	(\$5,569,255.37)	(\$2,121,309.63)	38.1%

## Annual Budget Comparison by Department

# Montgomery County Hospital District

## Annual Budget Comparison

For the Fiscal Year Ending September 30, 2025

	Montgomery County Hospital District						
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
001 - Administration							
Revenue							
Tax Revenue							
Tax Revenue	\$49,815,988.00	\$45,282,155.00	\$4,533,833.00	10.0%	\$45,971,555.70	\$3,844,432.30	8.4%
Delinquent Tax Revenue	\$559,989.00	\$509,009.00	\$50,980.00	10.0%	\$237,863.44	\$322,125.56	135.4%
Penalties and Interest	\$447,745.00	\$406,986.00	\$40,759.00	10.0%	\$356,947.37	\$90,797.63	25.4%
Miscellaneous Tax Revenue	\$17,060.00	\$14,383.00	\$2,677.00	18.6%	\$17,232.01	(\$172.01)	(1.0%)
Total Tax Revenue	\$50,840,782.00	\$46,212,533.00	\$4,628,249.00	10.0%	\$46,583,598.52	\$4,257,183.48	9.1%
Other Revenue							
Investment Income - MCHD	\$2,212,027.00	\$2,212,004.00	\$23.00	0.0%	\$2,993,248.90	(\$781,221.90)	(26.1%)
Interest Income - Capital Lease	\$11,223.00	\$11,865.00	(\$642.00)	(5.4%)	\$11,865.70	(\$642.70)	(5.4%)
Tobacco Settlement Proceeds	\$800,000.00	\$800,000.00	\$0.00	0.0%	\$893,618.66	(\$93,618.66)	(10.5%)
Weyland Bldg. Land Lease	\$25,800.00	\$25,800.00	\$0.00	0.0%	\$25,801.02	(\$1.02)	0.0%
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$4,527.47	(\$4,527.47)	(100.0%)
Tenant Rent Income	\$111,580.00	\$111,581.00	(\$1.00)	0.0%	\$111,581.78	(\$1.78)	0.0%
Management Fee Revenue	\$100,000.00	\$100,000.00	\$0.00	0.0%	\$99,999.97	\$0.03	0.0%
Total Other Revenue	\$3,260,630.00	\$3,261,250.00	(\$620.00)	0.0%	\$4,140,643.50	(\$880,013.50)	(21.3%)
Total Revenues	\$54,101,412.00	\$49,473,783.00	\$4,627,629.00	9.4%	\$50,724,242.02	\$3,377,169.98	6.7%
Expenses							
Payroll Expenses							
Regular Pay	\$755,623.00	\$840,710.00	(\$85,087.00)	(10.1%)	\$736,369.77	\$19,253.23	2.6%
Overtime Pay	\$0.00	\$0.00	\$0.00	0.0%	\$155.17	(\$155.17)	(100.0%)
Paid Time Off	\$107,556.00	\$119,001.00	(\$11,445.00)	(9.6%)	\$115,871.03	(\$8,315.03)	(7.2%)
Payroll Taxes	\$58,720.00	\$65,863.00	(\$7,143.00)	(10.8%)	\$52,984.10	\$5,735.90	10.8%
TCDRS Plan	\$80,918.00	\$90,089.00	(\$9,171.00)	(10.2%)	\$79,497.83	\$1,420.17	1.8%
Total Payroll Expenses	\$1,002,817.00	\$1,115,663.00	(\$112,846.00)	(10.1%)	\$984,877.90	\$17,939.10	1.8%
Operating Expenses							
Advertising	\$1,628.00	\$950.00	\$678.00	71.4%	\$2,657.65	(\$1,029.65)	(38.7%)
Community Education	\$5,000.00	\$5,000.00	\$0.00	0.0%	\$126.99	\$4,873.01	3,837.3%
Computer Software	\$3,795.00	\$3,040.00	\$755.00	24.8%	\$2,401.64	\$1,393.36	58.0%
Conferences - Fees, Travel, & Meals	\$15,806.00	\$14,663.00	\$1,143.00	7.8%	\$5,386.39	\$10,419.61	193.4%
Contractual Obligations- County Appraisal	\$475,551.00	\$394,865.00	\$80,686.00	20.4%	\$430,984.00	\$44,567.00	10.3%
Contractual Obligations- Tax Collector Assessm	\$121,077.00	\$130,000.00	(\$8,923.00)	(6.9%)	\$120,089.53	\$987.47	0.8%
Dues/Subscriptions	\$21,553.00	\$19,597.00	\$1,956.00	10.0%	\$13,769.32	\$7,783.68	56.5%
Employee Recognition	\$2,175.00	\$2,100.00	\$75.00	3.6%	\$2,232.89	(\$57.89)	(2.6%)
Insurance	\$1,074,584.00	\$790,268.00	\$284,316.00	36.0%	\$655,692.36	\$418,891.64	63.9%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Legal Fees	\$126,600.00	\$100,004.00	\$26,596.00	26.6%	\$117,446.40	\$9,153.60	7.8%
Meals - Business and Travel	\$1,250.00	\$1,000.00	\$250.00	25.0%	\$1,454.24	(\$204.24)	(14.0%)
Meeting Expenses	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$1,225.28	\$274.72	22.4%
Mileage Reimbursements	\$720.00	\$720.00	\$0.00	0.0%	\$189.17	\$530.83	280.6%
Professional Fees	\$62,484.00	\$64,484.00	(\$2,000.00)	(3.1%)	\$66,376.20	(\$3,892.20)	(5.9%)
Telephones-Cellular	\$3,396.00	\$2,904.00	\$492.00	16.9%	\$2,928.82	\$467.18	16.0%
Training/Related Expenses-CE	\$6,080.00	\$16,106.00	(\$10,026.00)	(62.3%)	\$26,272.78	(\$20,192.78)	(76.9%)
Total Operating Expenses	\$1,923,199.00	\$1,547,201.00	\$375,998.00	24.3%	\$1,449,233.66	\$473,965.34	32.7%
<b>Total Expenses</b>	<b>\$2,926,016.00</b>	<b>\$2,662,864.00</b>	<b>\$263,152.00</b>	<b>9.9%</b>	<b>\$2,434,111.56</b>	<b>\$491,904.44</b>	<b>20.2%</b>
Revenue over Expenditures	\$51,175,396.00	\$46,810,919.00	\$4,364,477.00	9.3%	\$48,290,130.46	\$2,885,265.54	6.0%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>002 - HCAP</b>							
<b>Revenue</b>							
Other Revenue							
P.A. Processing Fees	\$20.00	\$0.00	\$20.00	0.0%	\$20.00	\$0.00	0.0%
Total Other Revenue	\$20.00	\$0.00	\$20.00	0.0%	\$20.00	\$0.00	0.0%
<b>Total Revenues</b>	<b>\$20.00</b>	<b>\$0.00</b>	<b>\$20.00</b>	<b>0.0%</b>	<b>\$20.00</b>	<b>\$0.00</b>	<b>0.0%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$771,373.00	\$728,823.00	\$42,550.00	5.8%	\$640,086.30	\$131,286.70	20.5%
Overtime Pay	\$383.00	\$287.00	\$96.00	33.4%	\$265.33	\$117.67	44.3%
Paid Time Off	\$105,530.00	\$99,105.00	\$6,425.00	6.5%	\$108,490.97	(\$2,960.97)	(2.7%)
Payroll Taxes	\$64,919.00	\$61,287.00	\$3,632.00	5.9%	\$55,052.72	\$9,866.28	17.9%
TCDRS Plan	\$83,342.00	\$78,679.00	\$4,663.00	5.9%	\$71,139.58	\$12,202.42	17.2%
Total Payroll Expenses	\$1,025,547.00	\$968,181.00	\$57,366.00	5.9%	\$875,034.90	\$150,512.10	17.2%
Operating Expenses							
Advertising	\$6,000.00	\$6,000.00	\$0.00	0.0%	\$6,000.00	\$0.00	0.0%
Business Licenses	\$430.00	\$226.00	\$204.00	90.3%	\$105.85	\$324.15	306.2%
Community Education	\$940.00	\$860.00	\$80.00	9.3%	\$574.50	\$365.50	63.6%
Computer Software	\$166,424.00	\$163,124.00	\$3,300.00	2.0%	\$156,275.52	\$10,148.48	6.5%
Computer Supplies/Non-Cap.	\$400.00	\$400.00	\$0.00	0.0%	\$0.00	\$400.00	0.0%
Conferences - Fees, Travel, & Meals	\$5,056.00	\$5,004.00	\$52.00	1.0%	\$5,018.98	\$37.02	0.7%
Dues/Subscriptions	\$775.00	\$775.00	\$0.00	0.0%	\$1,050.00	(\$275.00)	(26.2%)
Employee Recognition	\$900.00	\$900.00	\$0.00	0.0%	\$734.63	\$165.37	22.5%
Management Fees	\$134,100.00	\$153,630.00	(\$19,530.00)	(12.7%)	\$118,483.37	\$15,616.63	13.2%
Meeting Expenses	\$300.00	\$1,144.00	(\$844.00)	(73.8%)	\$251.39	\$48.61	19.3%
Mileage Reimbursements	\$150.00	\$150.00	\$0.00	0.0%	\$25.00	\$125.00	500.0%
Printing Services	\$0.00	\$1,000.00	(\$1,000.00)	(100.0%)	\$0.00	\$0.00	0.0%
Professional Fees	\$6,960.00	\$7,080.00	(\$120.00)	(1.7%)	\$6,200.00	\$760.00	12.3%
Small Equipment & Furniture	\$1,500.00	\$0.00	\$1,500.00	0.0%	\$0.00	\$1,500.00	0.0%
Telephones-Cellular	\$2,880.00	\$2,880.00	\$0.00	0.0%	\$2,851.50	\$28.50	1.0%
Training/Related Expenses-CE	\$170.00	\$110.00	\$60.00	54.5%	\$0.00	\$170.00	0.0%
Total Operating Expenses	\$326,985.00	\$343,283.00	(\$16,298.00)	(4.7%)	\$297,570.74	\$29,414.26	9.9%
Indigent Care Expenses							
1115 Medicaid Waiver - Uncompensated Care	\$2,979,413.00	\$2,706,267.00	\$273,146.00	10.1%	\$3,239,903.49	(\$260,490.49)	(8.0%)
Specialty Healthcare Providers	\$1,895,150.00	\$2,627,951.00	(\$732,801.00)	(27.9%)	\$1,955,755.75	(\$60,605.75)	(3.1%)
Total Indigent Care Expenses	\$4,874,563.00	\$5,334,218.00	(\$459,655.00)	(8.6%)	\$5,195,659.24	(\$321,096.24)	(6.2%)
<b>Total Expenses</b>	<b>\$6,227,095.00</b>	<b>\$6,645,682.00</b>	<b>(\$418,587.00)</b>	<b>(6.3%)</b>	<b>\$6,368,264.88</b>	<b>(\$141,169.88)</b>	<b>(2.2%)</b>
Revenue over Expenditures	(\$6,227,075.00)	(\$6,645,682.00)	\$418,607.00	(6.3%)	(\$6,368,244.88)	\$141,169.88	(2.2%)



Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>004 - Radio / Tower System</b>							
<b>Revenue</b>							
Other Revenue							
Interest Income	\$2,122.00	\$3,865.00	(\$1,743.00)	(45.1%)	\$3,864.51	(\$1,742.51)	(45.1%)
Interest Income - Capital Lease	\$50,420.00	\$54,914.00	(\$4,494.00)	(8.2%)	\$56,027.87	(\$5,607.87)	(10.0%)
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$2,159.80	(\$2,159.80)	(100.0%)
Inter Local 800 Mhz	\$180,000.00	\$180,000.00	\$0.00	0.0%	\$180,000.00	\$0.00	0.0%
VHF Project Revenue	\$130,420.00	\$130,420.00	\$0.00	0.0%	\$127,361.28	\$3,058.72	2.4%
Tower Contract Revenue	\$275,082.00	\$316,423.00	(\$41,341.00)	(13.1%)	\$344,791.26	(\$69,709.26)	(20.2%)
Gain/Loss on Sale of Assets	\$185,700.00	\$50,600.00	\$135,100.00	267.0%	\$103,000.00	\$82,700.00	80.3%
Total Other Revenue	\$823,744.00	\$736,222.00	\$87,522.00	11.9%	\$817,204.72	\$6,539.28	0.8%
<b>Total Revenues</b>	<b>\$823,744.00</b>	<b>\$736,222.00</b>	<b>\$87,522.00</b>	<b>11.9%</b>	<b>\$817,204.72</b>	<b>\$6,539.28</b>	<b>0.8%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$358,256.00	\$344,292.00	\$13,964.00	4.1%	\$346,838.31	\$11,417.69	3.3%
Overtime Pay	\$4,876.00	\$2,908.00	\$1,968.00	67.7%	\$6,442.72	(\$1,566.72)	(24.3%)
Paid Time Off	\$54,153.00	\$48,776.00	\$5,377.00	11.0%	\$51,869.98	\$2,283.02	4.4%
Stipend Pay	\$21,000.00	\$15,252.00	\$5,748.00	37.7%	\$21,189.00	(\$189.00)	(0.9%)
Payroll Taxes	\$32,432.00	\$30,431.00	\$2,001.00	6.6%	\$32,869.32	(\$437.32)	(1.3%)
TCDRS Plan	\$41,636.00	\$39,066.00	\$2,570.00	6.6%	\$39,811.92	\$1,824.08	4.6%
Total Payroll Expenses	\$512,353.00	\$480,725.00	\$31,628.00	6.6%	\$499,021.25	\$13,331.75	2.7%
Operating Expenses							
Computer Maintenance	\$242,000.00	\$237,000.00	\$5,000.00	2.1%	\$137,811.31	\$104,188.69	75.6%
Computer Software	\$60,847.00	\$68,243.30	(\$7,396.30)	(10.8%)	\$37,092.38	\$23,754.62	64.0%
Computer Supplies/Non-Cap.	\$2,400.00	\$2,400.00	\$0.00	0.0%	\$0.00	\$2,400.00	0.0%
Conferences - Fees, Travel, & Meals	\$8,352.00	\$8,694.00	(\$342.00)	(3.9%)	\$7,544.00	\$808.00	10.7%
Contractual Obligations- Other	\$70,560.00	\$70,560.00	\$0.00	0.0%	\$70,560.00	\$0.00	0.0%
Dues/Subscriptions	\$3,030.00	\$1,330.00	\$1,700.00	127.8%	\$2,072.52	\$957.48	46.2%
Employee Recognition	\$300.00	\$300.00	\$0.00	0.0%	\$200.00	\$100.00	50.0%
Equipment Rental	\$3,000.00	\$3,000.00	\$0.00	0.0%	\$900.00	\$2,100.00	233.3%
Fuel - Non-Auto	\$4,000.00	\$4,000.00	\$0.00	0.0%	\$1,200.00	\$2,800.00	233.3%
Maintenance & Repairs-Buildings	\$29,558.00	\$36,701.00	(\$7,143.00)	(19.5%)	\$24,287.70	\$5,270.30	21.7%
Maintenance- Equipment	\$310,000.00	\$379,119.98	(\$69,119.98)	(18.2%)	\$228,777.27	\$81,222.73	35.5%
Meals - Business and Travel	\$150.00	\$80.00	\$70.00	87.5%	\$66.51	\$83.49	125.5%
Mileage Reimbursements	\$110.00	\$0.00	\$110.00	0.0%	\$0.00	\$110.00	0.0%
Printing Services	\$1,098.00	\$1,098.00	\$0.00	0.0%	\$273.00	\$825.00	302.2%
Professional Fees	\$323,638.00	\$344,412.00	(\$20,774.00)	(6.0%)	\$224,482.18	\$99,155.82	44.2%
Radio Repairs - Outsourced (Depot)	\$66,000.00	\$66,000.00	\$0.00	0.0%	\$32,774.85	\$33,225.15	101.4%
Radio - Parts	\$75,138.00	\$67,118.37	\$8,019.63	11.9%	\$68,921.79	\$6,216.21	9.0%
Radios	\$6,000.00	\$6,000.00	\$0.00	0.0%	\$1,500.00	\$4,500.00	300.0%
Repair-Equipment	\$4,800.00	\$4,800.00	\$0.00	0.0%	\$4,800.00	\$0.00	0.0%
Shop Tools	\$4,050.00	\$5,888.34	(\$1,838.34)	(31.2%)	\$2,541.89	\$1,508.11	59.3%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Shop Supplies	\$17,100.00	\$18,503.72	(\$1,403.72)	(7.6%)	\$22,521.81	(\$5,421.81)	(24.1%)
Small Equipment & Furniture	\$106,650.00	\$161,507.94	(\$54,857.94)	(34.0%)	\$181,477.91	(\$74,827.91)	(41.2%)
Station Supplies	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$43.95	\$1,456.05	3,313.0%
Telephones-Cellular	\$3,756.00	\$3,756.00	\$0.00	0.0%	\$3,338.25	\$417.75	12.5%
Telephones-Service	\$7,200.00	\$7,200.00	\$0.00	0.0%	\$3,722.88	\$3,477.12	93.4%
Training/Related Expenses-CE	\$20,000.00	\$19,465.00	\$535.00	2.7%	\$6,906.15	\$13,093.85	189.6%
Utilities	\$66,000.00	\$66,000.00	\$0.00	0.0%	\$51,129.75	\$14,870.25	29.1%
Vehicle-Batteries	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$0.00	\$1,500.00	0.0%
Total Operating Expenses	\$1,438,737.00	\$1,586,177.65	(\$147,440.65)	(9.3%)	\$1,114,946.10	\$323,790.90	29.0%
Capital Expenditures							
Capital Purchase - Building/Improvements	\$450,000.00	\$450,000.00	\$0.00	0.0%	\$5,152.06	\$444,847.94	8,634.4%
Capital Purchase - Equipment	\$3,481,600.00	\$3,832,120.69	(\$350,520.69)	(9.1%)	\$5,080,301.34	(\$1,598,701.34)	(31.5%)
Total Capital Expenditures	\$3,931,600.00	\$4,282,120.69	(\$350,520.69)	(8.2%)	\$5,085,453.40	(\$1,153,853.40)	(22.7%)
<b>Total Expenses</b>	<b>\$5,882,690.00</b>	<b>\$6,349,023.34</b>	<b>(\$466,333.34)</b>	<b>(7.3%)</b>	<b>\$6,699,420.75</b>	<b>(\$816,730.75)</b>	<b>(12.2%)</b>
Revenue over Expenditures	(\$5,058,946.00)	(\$5,612,801.34)	\$553,855.34	(9.9%)	(\$5,882,216.03)	\$823,270.03	(14.0%)

Montgomery County Hospital District						
2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
\$0.00	\$250,000.00	(\$250,000.00)	(100.0%)	\$250,000.00	(\$250,000.00)	(100.0%)
\$0.00	\$250,000.00	(\$250,000.00)	(100.0%)	\$250,000.00	(\$250,000.00)	(100.0%)
\$0.00	\$250,000.00	(\$250,000.00)	(100.0%)	\$250,000.00	(\$250,000.00)	(100.0%)
\$551,890.00	\$543,947.00	\$7,943.00	1.5%	\$527,804.13	\$24,085.87	4.6%
\$2,621.00	\$3,047.00	(\$426.00)	(14.0%)	\$3,204.13	(\$583.13)	(18.2%)
\$75,793.00	\$74,458.00	\$1,335.00	1.8%	\$69,330.45	\$6,462.55	9.3%
\$96.00	\$96.00	\$0.00	0.0%	\$108.00	(\$12.00)	(11.1%)
\$46,649.00	\$45,992.00	\$657.00	1.4%	\$43,747.40	\$2,901.60	6.6%
\$59,890.00	\$59,047.00	\$843.00	1.4%	\$57,009.70	\$2,880.30	5.1%
\$736,939.00	\$726,587.00	\$10,352.00	1.4%	\$701,203.81	\$35,735.19	5.1%
\$51,500.00	\$50,000.00	\$1,500.00	3.0%	\$50,000.00	\$1,500.00	3.0%
\$0.00	\$300.00	(\$300.00)	(100.0%)	\$207.60	(\$207.60)	(100.0%)
\$345,298.00	\$160,254.00	\$185,044.00	115.5%	\$161,223.88	\$184,074.12	114.2%
\$22,413.00	\$10,525.00	\$11,888.00	113.0%	\$9,460.20	\$12,952.80	136.9%
\$3,724.00	\$3,215.00	\$509.00	15.8%	\$3,452.00	\$272.00	7.9%
\$450.00	\$525.00	(\$75.00)	(14.3%)	\$525.00	(\$75.00)	(14.3%)
\$500.00	\$500.00	\$0.00	0.0%	\$301.20	\$198.80	66.0%
\$100.00	\$100.00	\$0.00	0.0%	\$98.93	\$1.07	1.1%
\$1,880.00	\$940.00	\$940.00	100.0%	\$290.00	\$1,590.00	548.3%
\$205,800.00	\$44,596.00	\$161,204.00	361.5%	\$44,254.16	\$161,545.84	365.0%
\$0.00	\$2,105.04	(\$2,105.04)	(100.0%)	\$1,561.40	(\$1,561.40)	(100.0%)
\$1,476.00	\$1,189.00	\$287.00	24.1%	\$1,182.43	\$293.57	24.8%
\$2,942.00	\$1,862.00	\$1,080.00	58.0%	\$843.96	\$2,098.04	248.6%
\$636,083.00	\$276,111.04	\$359,971.96	130.4%	\$273,400.76	\$362,682.24	132.7%
\$0.00	\$250,000.00	(\$250,000.00)	(100.0%)	\$250,000.00	(\$250,000.00)	(100.0%)
\$0.00	\$250,000.00	(\$250,000.00)	(100.0%)	\$250,000.00	(\$250,000.00)	(100.0%)
\$1,373,022.00	\$1,252,698.04	\$120,323.96	9.6%	\$1,224,604.57	\$148,417.43	12.1%
(\$1,373,022.00)	(\$1,002,698.04)	(\$370,323.96)	36.9%	(\$974,604.57)	(\$398,417.43)	40.9%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>006 - Alarm</b>							
<b>Revenue</b>							
Other Revenue							
Dispatch Fees	\$236,538.00	\$240,320.00	(\$3,782.00)	(1.6%)	\$235,901.00	\$637.00	0.3%
Total Other Revenue	\$236,538.00	\$240,320.00	(\$3,782.00)	(1.6%)	\$235,901.00	\$637.00	0.3%
<b>Total Revenues</b>	<b>\$236,538.00</b>	<b>\$240,320.00</b>	<b>(\$3,782.00)</b>	<b>(1.6%)</b>	<b>\$235,901.00</b>	<b>\$637.00</b>	<b>0.3%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$1,848,713.00	\$1,545,640.00	\$303,073.00	19.6%	\$1,592,574.89	\$256,138.11	16.1%
Overtime Pay	\$126,161.00	\$91,136.00	\$35,025.00	38.4%	\$112,019.76	\$14,141.24	12.6%
Paid Time Off	\$260,543.00	\$221,929.00	\$38,614.00	17.4%	\$184,161.26	\$76,381.74	41.5%
Stipend Pay	\$55,416.00	\$44,244.00	\$11,172.00	25.3%	\$51,449.02	\$3,966.98	7.7%
Payroll Taxes	\$169,521.00	\$140,819.00	\$28,702.00	20.4%	\$140,626.28	\$28,894.72	20.5%
TCDRS Plan	\$217,630.00	\$180,779.00	\$36,851.00	20.4%	\$181,927.47	\$35,702.53	19.6%
Total Payroll Expenses	\$2,677,984.00	\$2,224,547.00	\$453,437.00	20.4%	\$2,262,758.68	\$415,225.32	18.4%
Operating Expenses							
Business Licenses	\$9,260.00	\$9,548.00	(\$288.00)	(3.0%)	\$4,348.02	\$4,911.98	113.0%
Computer Software	\$34,000.00	\$33,795.00	\$205.00	0.6%	\$33,988.95	\$11.05	0.0%
Computer Supplies/Non-Cap.	\$3,800.00	\$6,235.00	(\$2,435.00)	(39.1%)	\$6,927.38	(\$3,127.38)	(45.1%)
Conferences - Fees, Travel, & Meals	\$22,027.00	\$16,689.00	\$5,338.00	32.0%	\$13,316.63	\$8,710.37	65.4%
Customer Relations	\$1,000.00	\$1,000.00	\$0.00	0.0%	\$0.00	\$1,000.00	0.0%
Dues/Subscriptions	\$5,350.00	\$3,400.00	\$1,950.00	57.4%	\$3,388.00	\$1,962.00	57.9%
Employee Recognition	\$4,600.00	\$4,225.00	\$375.00	8.9%	\$3,184.13	\$1,415.87	44.5%
Meeting Expenses	\$1,800.00	\$2,000.00	(\$200.00)	(10.0%)	\$888.81	\$911.19	102.5%
Mileage Reimbursements	\$300.00	\$600.00	(\$300.00)	(50.0%)	\$150.00	\$150.00	100.0%
Printing Services	\$0.00	\$1,085.00	(\$1,085.00)	(100.0%)	\$1,085.00	(\$1,085.00)	(100.0%)
Professional Fees	\$1,300.00	\$1,300.00	\$0.00	0.0%	\$0.00	\$1,300.00	0.0%
Small Equipment & Furniture	\$10,000.00	\$8,000.00	\$2,000.00	25.0%	\$6,295.45	\$3,704.55	58.8%
Telephones-Cellular	\$2,424.00	\$1,968.00	\$456.00	23.2%	\$1,919.67	\$504.33	26.3%
Training/Related Expenses-CE	\$5,904.00	\$7,425.00	(\$1,521.00)	(20.5%)	\$455.00	\$5,449.00	1,197.6%
Total Operating Expenses	\$101,765.00	\$97,270.00	\$4,495.00	4.6%	\$75,947.04	\$25,817.96	34.0%
<b>Total Expenses</b>	<b>\$2,779,749.00</b>	<b>\$2,321,817.00</b>	<b>\$457,932.00</b>	<b>19.7%</b>	<b>\$2,338,705.72</b>	<b>\$441,043.28</b>	<b>18.9%</b>
Revenue over Expenditures	(\$2,543,211.00)	(\$2,081,497.00)	(\$461,714.00)	22.2%	(\$2,102,804.72)	(\$440,406.28)	20.9%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>007 - EMS</b>							
<b>Revenue</b>							
EMS Net Revenue							
Advanced Life Support Revenue	\$56,495,860.00	\$51,523,732.00	\$4,972,128.00	9.7%	\$53,043,812.21	\$3,452,047.79	6.5%
Basic Life Support Revenue	\$9,633,326.00	\$8,258,264.00	\$1,375,062.00	16.7%	\$8,809,250.31	\$824,075.69	9.4%
Transfer Service Fees	\$12,000.00	\$35,134.00	(\$23,134.00)	(65.8%)	\$15,593.47	(\$3,593.47)	(23.0%)
Non-Transport Fees	\$394,320.00	\$381,340.00	\$12,980.00	3.4%	\$376,826.73	\$17,493.27	4.6%
Contractual Allowance	(\$22,145,674.00)	(\$20,828,672.00)	(\$1,317,002.00)	6.3%	(\$20,833,324.13)	(\$1,312,349.87)	6.3%
Charity Care	(\$13,264,786.00)	(\$11,618,304.00)	(\$1,646,482.00)	14.2%	(\$12,370,520.01)	(\$894,265.99)	7.2%
Provision for Bad Debt	(\$3,080,041.00)	(\$3,611,906.00)	\$531,865.00	(14.7%)	(\$3,000,214.54)	(\$79,826.46)	2.7%
Recovery of Bad Debt - EMS	\$259,708.00	\$259,708.00	\$0.00	0.0%	\$150,812.46	\$108,895.54	72.2%
Total EMS Net Revenue	\$28,304,713.00	\$24,399,296.00	\$3,905,417.00	16.0%	\$26,192,236.50	\$2,112,476.50	8.1%
Other Revenue							
Interest Income	\$1,200.00	\$0.00	\$1,200.00	0.0%	\$2,559.34	(\$1,359.34)	(53.1%)
Miscellaneous Income	\$9,660.00	\$0.00	\$9,660.00	0.0%	\$0.02	\$9,659.98	99,900.0%
Stand-By Fees	\$130,800.00	\$101,696.00	\$29,104.00	28.6%	\$120,485.75	\$10,314.25	8.6%
Ambulance Supplemental Payment Program	\$1,000,000.00	\$1,000,000.00	\$0.00	0.0%	\$1,000,000.00	\$0.00	0.0%
Total Other Revenue	\$1,141,660.00	\$1,101,696.00	\$39,964.00	3.6%	\$1,123,045.11	\$18,614.89	1.7%
<b>Total Revenues</b>	<b>\$29,446,373.00</b>	<b>\$25,500,992.00</b>	<b>\$3,945,381.00</b>	<b>15.5%</b>	<b>\$27,315,281.61</b>	<b>\$2,131,091.39</b>	<b>7.8%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$22,335,080.00	\$19,651,228.00	\$2,683,852.00	13.7%	\$20,082,857.50	\$2,252,222.50	11.2%
Overtime Pay	\$3,396,836.00	\$1,826,758.00	\$1,570,078.00	85.9%	\$2,716,386.22	\$680,449.78	25.0%
Paid Time Off	\$2,168,232.00	\$2,370,037.00	(\$201,805.00)	(8.5%)	\$2,116,848.19	\$51,383.81	2.4%
Stipend Pay	\$196,290.00	\$53,244.00	\$143,046.00	268.7%	\$75,376.28	\$120,913.72	160.4%
Payroll Taxes	\$2,029,531.00	\$1,762,609.00	\$266,922.00	15.1%	\$1,821,169.18	\$208,361.82	11.4%
TCDRS Plan	\$2,650,148.00	\$2,262,810.00	\$387,338.00	17.1%	\$2,367,207.62	\$282,940.38	12.0%
Total Payroll Expenses	\$32,776,117.00	\$27,926,686.00	\$4,849,431.00	17.4%	\$29,179,844.99	\$3,596,272.01	12.3%
Operating Expenses							
Books/Materials	\$2,000.00	\$0.00	\$2,000.00	0.0%	\$0.00	\$2,000.00	0.0%
Business Licenses	\$200.00	\$12,100.00	(\$11,900.00)	(98.3%)	\$9,870.00	(\$9,670.00)	(98.0%)
Community Education	\$0.00	\$1,700.00	(\$1,700.00)	(100.0%)	\$959.00	(\$959.00)	(100.0%)
Computer Software	\$6,500.00	\$13,000.00	(\$6,500.00)	(50.0%)	\$13,000.00	(\$6,500.00)	(50.0%)
Conferences - Fees, Travel, & Meals	\$59,953.00	\$42,636.00	\$17,317.00	40.6%	\$37,872.58	\$22,080.42	58.3%
Contractual Obligations- Other	\$13,300.00	\$13,300.00	\$0.00	0.0%	\$820.00	\$12,480.00	1,522.0%
Customer Property Damage	\$840.00	\$840.00	\$0.00	0.0%	\$356.00	\$484.00	136.0%
Customer Relations	\$72,000.00	\$78,600.00	(\$6,600.00)	(8.4%)	\$67,592.43	\$4,407.57	6.5%
Dues/Subscriptions	\$25,430.00	\$6,950.00	\$18,480.00	265.9%	\$8,856.91	\$16,573.09	187.1%
Employee Recognition	\$41,650.00	\$32,625.00	\$9,025.00	27.7%	\$31,067.17	\$10,582.83	34.1%
Meals - Business and Travel	\$1,650.00	\$1,650.00	\$0.00	0.0%	\$420.00	\$1,230.00	292.9%
Meeting Expenses	\$10,300.00	\$9,200.00	\$1,100.00	12.0%	\$9,210.96	\$1,089.04	11.8%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Mileage Reimbursements	\$3,000.00	\$3,400.00	(\$400.00)	(11.8%)	\$1,649.22	\$1,350.78	81.9%
Printing Services	\$960.00	\$1,000.00	(\$40.00)	(4.0%)	\$500.00	\$460.00	92.0%
Professional Fees	\$121,000.00	\$75,000.00	\$46,000.00	61.3%	\$60,000.00	\$61,000.00	101.7%
Recruit/Investigate	\$10,000.00	\$10,000.00	\$0.00	0.0%	\$10,238.37	(\$238.37)	(2.3%)
Special Events Supplies	\$600.00	\$4,800.00	(\$4,200.00)	(87.5%)	\$7,975.96	(\$7,375.96)	(92.5%)
Telephones-Cellular	\$16,272.00	\$17,232.00	(\$960.00)	(5.6%)	\$14,080.23	\$2,191.77	15.6%
Training/Related Expenses-CE	\$171,773.00	\$62,146.00	\$109,627.00	176.4%	\$49,060.07	\$122,712.93	250.1%
Travel Expenses	\$15,860.00	\$7,100.00	\$8,760.00	123.4%	\$2,535.00	\$13,325.00	525.6%
Uniforms	\$325,364.00	\$296,942.89	\$28,421.11	9.6%	\$294,177.77	\$31,186.23	10.6%
Total Operating Expenses	\$898,652.00	\$690,221.89	\$208,430.11	30.2%	\$620,241.67	\$278,410.33	44.9%
<b>Total Expenses</b>	<b>\$33,674,769.00</b>	<b>\$28,616,907.89</b>	<b>\$5,057,861.11</b>	<b>17.7%</b>	<b>\$29,800,086.66</b>	<b>\$3,874,682.34</b>	<b>13.0%</b>
Revenue over Expenditures	(\$4,228,396.00)	(\$3,115,915.89)	(\$1,112,480.11)	35.7%	(\$2,484,805.05)	(\$1,743,590.95)	70.2%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>008 - Materials Management</b>							
<b>Revenue</b>							
Other Revenue							
Interest Income - Capital Lease	\$4,872.00	\$3,286.00	\$1,586.00	48.3%	\$6,370.49	(\$1,498.49)	(23.5%)
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$818.40	(\$818.40)	(100.0%)
Contract Revenue (Net)	\$73,856.00	\$74,538.00	(\$682.00)	(0.9%)	\$78,915.30	(\$5,059.30)	(6.4%)
Other Financing Sources	\$0.00	\$0.00	\$0.00	0.0%	\$640,596.33	(\$640,596.33)	(100.0%)
Gain/Loss on Sale of Assets	\$0.00	\$348,500.00	(\$348,500.00)	(100.0%)	\$168,500.00	(\$168,500.00)	(100.0%)
Total Other Revenue	\$78,728.00	\$426,324.00	(\$347,596.00)	(81.5%)	\$895,200.52	(\$816,472.52)	(91.2%)
<b>Total Revenues</b>	<b>\$78,728.00</b>	<b>\$426,324.00</b>	<b>(\$347,596.00)</b>	<b>(81.5%)</b>	<b>\$895,200.52</b>	<b>(\$816,472.52)</b>	<b>(91.2%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$405,016.00	\$366,018.00	\$38,998.00	10.7%	\$322,849.58	\$82,166.42	25.5%
Overtime Pay	\$889.00	\$1,337.00	(\$448.00)	(33.5%)	\$1,456.80	(\$567.80)	(39.0%)
Paid Time Off	\$57,033.00	\$50,194.00	\$6,839.00	13.6%	\$53,095.85	\$3,937.15	7.4%
Payroll Taxes	\$34,256.00	\$30,899.00	\$3,357.00	10.9%	\$27,674.67	\$6,581.33	23.8%
TCDRS Plan	\$43,978.00	\$39,668.00	\$4,310.00	10.9%	\$35,560.34	\$8,417.66	23.7%
Total Payroll Expenses	\$541,172.00	\$488,116.00	\$53,056.00	10.9%	\$440,637.24	\$100,534.76	22.8%
Operating Expenses							
Bio-Waste Removal	\$49,452.00	\$41,412.00	\$8,040.00	19.4%	\$44,643.61	\$4,808.39	10.8%
Capital Lease Expense	\$0.00	\$332,551.00	(\$332,551.00)	(100.0%)	\$332,550.64	(\$332,550.64)	(100.0%)
Computer Software	\$7,200.00	\$9,300.00	(\$2,100.00)	(22.6%)	\$9,300.00	(\$2,100.00)	(22.6%)
Disposable Linen	\$74,124.00	\$73,104.00	\$1,020.00	1.4%	\$68,017.94	\$6,106.06	9.0%
Disposable Medical Supplies	\$2,035,740.00	\$1,423,792.79	\$611,947.21	43.0%	\$1,679,326.55	\$356,413.45	21.2%
Dues/Subscriptions	\$0.00	\$509.00	(\$509.00)	(100.0%)	\$289.00	(\$289.00)	(100.0%)
Durable Medical Equipment	\$817,179.00	\$520,715.85	\$296,463.15	56.9%	\$597,825.68	\$219,353.32	36.7%
Employee Recognition	\$600.00	\$600.00	\$0.00	0.0%	\$0.00	\$600.00	0.0%
Interest Expense	\$61,401.00	\$30,837.00	\$30,564.00	99.1%	\$30,836.36	\$30,564.64	99.1%
Maintenance- Equipment	\$99,500.00	\$1,181,901.00	(\$1,082,401.00)	(91.6%)	\$1,055,898.60	(\$956,398.60)	(90.6%)
Office Supplies	\$15,468.00	\$13,826.00	\$1,642.00	11.9%	\$13,128.25	\$2,339.75	17.8%
Oxygen & Gases	\$98,916.00	\$78,472.80	\$20,443.20	26.1%	\$81,890.82	\$17,025.18	20.8%
Postage	\$27,082.00	\$14,764.00	\$12,318.00	83.4%	\$32,661.63	(\$5,579.63)	(17.1%)
Printing Services	\$5,635.00	\$9,985.00	(\$4,350.00)	(43.6%)	\$5,211.86	\$423.14	8.1%
Repair-Equipment	\$73,400.00	\$59,519.00	\$13,881.00	23.3%	\$68,544.48	\$4,855.52	7.1%
Small Equipment & Furniture	\$16,370.00	\$10,013.72	\$6,356.28	63.5%	\$8,000.28	\$8,369.72	104.6%
Station Supplies	\$52,128.00	\$53,792.24	(\$1,664.24)	(3.1%)	\$55,400.41	(\$3,272.41)	(5.9%)
Supplemental Food	\$3,000.00	\$3,000.00	\$0.00	0.0%	\$3,658.92	(\$658.92)	(18.0%)
Telephones-Cellular	\$2,460.00	\$2,972.00	(\$512.00)	(17.2%)	\$2,552.61	(\$92.61)	(3.6%)
Uniforms	\$17,350.00	\$20,704.94	(\$3,354.94)	(16.2%)	\$4,666.65	\$12,683.35	271.8%
Total Operating Expenses	\$3,457,005.00	\$3,881,772.34	(\$424,767.34)	(10.9%)	\$4,094,404.29	(\$637,399.29)	(15.6%)
Capital Expenditures							

	Montgomery County Hospital District						
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Capital Purchase - Equipment	\$1,413,274.00	\$4,451,218.00	(\$3,037,944.00)	(68.2%)	\$3,670,896.73	(\$2,257,622.73)	(61.5%)
Total Capital Expenditures	\$1,413,274.00	\$4,451,218.00	(\$3,037,944.00)	(68.2%)	\$3,670,896.73	(\$2,257,622.73)	(61.5%)
<b>Total Expenses</b>	<b>\$5,411,451.00</b>	<b>\$8,821,106.34</b>	<b>(\$3,409,655.34)</b>	<b>(38.7%)</b>	<b>\$8,205,938.26</b>	<b>(\$2,794,487.26)</b>	<b>(34.1%)</b>
Revenue over Expenditures	(\$5,332,723.00)	(\$8,394,782.34)	\$3,062,059.34	(36.5%)	(\$7,310,737.74)	\$1,978,014.74	(27.1%)



Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>009 - Dept of Clinical Services</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$12,000.00	\$12,000.00	\$0.00	0.0%	\$17,355.00	(\$5,355.00)	(30.9%)
Education/Training Revenue	\$226,250.00	\$222,000.00	\$4,250.00	1.9%	\$213,261.87	\$12,988.13	6.1%
Total Other Revenue	\$238,250.00	\$234,000.00	\$4,250.00	1.8%	\$230,616.87	\$7,633.13	3.3%
<b>Total Revenues</b>	<b>\$238,250.00</b>	<b>\$234,000.00</b>	<b>\$4,250.00</b>	<b>1.8%</b>	<b>\$230,616.87</b>	<b>\$7,633.13</b>	<b>3.3%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$839,847.00	\$752,052.00	\$87,795.00	11.7%	\$746,939.45	\$92,907.55	12.4%
Overtime Pay	\$44,400.00	\$4,111.00	\$40,289.00	980.0%	\$19,958.50	\$24,441.50	122.5%
Paid Time Off	\$108,998.00	\$135,240.00	(\$26,242.00)	(19.4%)	\$147,224.30	(\$38,226.30)	(26.0%)
Stipend Pay	\$18,300.00	\$25,704.00	(\$7,404.00)	(28.8%)	\$34,267.66	(\$15,967.66)	(46.6%)
Payroll Taxes	\$74,855.00	\$63,268.00	\$11,587.00	18.3%	\$64,846.25	\$10,008.75	15.4%
TCDRS Plan	\$96,096.00	\$97,808.00	(\$1,712.00)	(1.8%)	\$83,989.11	\$12,106.89	14.4%
Total Payroll Expenses	\$1,182,496.00	\$1,078,183.00	\$104,313.00	9.7%	\$1,097,225.27	\$85,270.73	7.8%
Operating Expenses							
Credit Card Processing Fee	\$8,000.00	\$8,000.00	\$0.00	0.0%	\$5,436.62	\$2,563.38	47.2%
Books/Materials	\$220,050.00	\$202,050.00	\$18,000.00	8.9%	\$170,226.54	\$49,823.46	29.3%
Business Licenses	\$16,920.00	\$17,180.00	(\$260.00)	(1.5%)	\$11,107.00	\$5,813.00	52.3%
Community Education	\$1,700.00	\$0.00	\$1,700.00	0.0%	\$0.00	\$1,700.00	0.0%
Computer Software	\$35,925.00	\$15,330.00	\$20,595.00	134.3%	\$13,571.45	\$22,353.55	164.7%
Conferences - Fees, Travel, & Meals	\$35,272.00	\$23,498.00	\$11,774.00	50.1%	\$13,312.78	\$21,959.22	164.9%
Customer Relations	\$1,600.00	\$1,200.00	\$400.00	33.3%	\$847.59	\$752.41	88.8%
Drug Supplies	\$420,000.00	\$417,221.76	\$2,778.24	0.7%	\$362,695.12	\$57,304.88	15.8%
Dues/Subscriptions	\$34,195.00	\$29,471.00	\$4,724.00	16.0%	\$28,950.71	\$5,244.29	18.1%
Employee Recognition	\$7,300.00	\$5,400.00	\$1,900.00	35.2%	\$6,204.54	\$1,095.46	17.7%
Meeting Expenses	\$23,600.00	\$24,000.00	(\$400.00)	(1.7%)	\$16,137.26	\$7,462.74	46.2%
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	0.0%	\$4.02	(\$4.02)	(100.0%)
Office Supplies	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$841.69	\$658.31	78.2%
Printing Services	\$13,200.00	\$3,275.00	\$9,925.00	303.1%	\$2,505.80	\$10,694.20	426.8%
Professional Fees	\$200,200.00	\$31,100.00	\$169,100.00	543.7%	\$23,938.08	\$176,261.92	736.3%
Small Equipment & Furniture	\$1,500.00	\$10,082.55	(\$8,582.55)	(85.1%)	\$6,202.97	(\$4,702.97)	(75.8%)
Telephones-Cellular	\$2,928.00	\$2,723.00	\$205.00	7.5%	\$3,033.97	(\$105.97)	(3.5%)
Training/Related Expenses-CE	\$177,621.00	\$261,286.00	(\$83,665.00)	(32.0%)	\$148,980.65	\$28,640.35	19.2%
Travel Expenses	\$5,200.00	\$0.00	\$5,200.00	0.0%	\$0.00	\$5,200.00	0.0%
Uniforms	\$0.00	\$0.00	\$0.00	0.0%	\$184.73	(\$184.73)	(100.0%)
Total Operating Expenses	\$1,206,711.00	\$1,053,317.31	\$153,393.69	14.6%	\$814,181.52	\$392,529.48	48.2%
Capital Expenditures							
Capital Purchase - Equipment	\$0.00	\$82,985.00	(\$82,985.00)	(100.0%)	\$79,259.99	(\$79,259.99)	(100.0%)
Total Capital Expenditures	\$0.00	\$82,985.00	(\$82,985.00)	(100.0%)	\$79,259.99	(\$79,259.99)	(100.0%)

	Montgomery County Hospital District						
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Total Expenses	\$2,389,207.00	\$2,214,485.31	\$174,721.69	7.9%	\$1,990,666.78	\$398,540.22	20.0%
Revenue over Expenditures	(\$2,150,957.00)	(\$1,980,485.31)	(\$170,471.69)	8.6%	(\$1,760,049.91)	(\$390,907.09)	22.2%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>010 - Fleet</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$63,480.00	\$30,900.00	\$32,580.00	105.4%	\$92,255.34	(\$28,775.34)	(31.2%)
Proceeds from Capital Lease	\$195,578.00	\$236,537.00	(\$40,959.00)	(17.3%)	\$118,988.42	\$76,589.58	64.4%
EMS - Trauma Fund Income	\$30,000.00	\$30,000.00	\$0.00	0.0%	\$36,742.00	(\$6,742.00)	(18.3%)
Gain/Loss on Sale of Assets	\$284,500.00	\$80,000.00	\$204,500.00	255.6%	\$288,805.00	(\$4,305.00)	(1.5%)
Total Other Revenue	\$573,558.00	\$377,437.00	\$196,121.00	52.0%	\$536,790.76	\$36,767.24	6.8%
<b>Total Revenues</b>	<b>\$573,558.00</b>	<b>\$377,437.00</b>	<b>\$196,121.00</b>	<b>52.0%</b>	<b>\$536,790.76</b>	<b>\$36,767.24</b>	<b>6.8%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$541,898.00	\$486,675.00	\$55,223.00	11.3%	\$486,616.97	\$55,281.03	11.4%
Overtime Pay	\$12,702.00	\$8,291.00	\$4,411.00	53.2%	\$14,531.70	(\$1,829.70)	(12.6%)
Paid Time Off	\$75,317.00	\$72,143.00	\$3,174.00	4.4%	\$73,908.51	\$1,408.49	1.9%
Stipend Pay	\$12,792.00	\$12,792.00	\$0.00	0.0%	\$12,113.00	\$679.00	5.6%
Payroll Taxes	\$47,560.00	\$42,915.00	\$4,645.00	10.8%	\$41,978.25	\$5,581.75	13.3%
TCDRS Plan	\$61,058.00	\$55,091.00	\$5,967.00	10.8%	\$55,219.17	\$5,838.83	10.6%
Total Payroll Expenses	\$751,327.00	\$677,907.00	\$73,420.00	10.8%	\$684,367.60	\$66,959.40	9.8%
Operating Expenses							
Accident Repair	\$42,000.00	\$59,110.40	(\$17,110.40)	(28.9%)	\$89,880.89	(\$47,880.89)	(53.3%)
Books/Materials	\$600.00	\$0.00	\$600.00	0.0%	\$0.00	\$600.00	0.0%
Capital Lease Expense	\$258,387.00	\$192,115.00	\$66,272.00	34.5%	\$243,768.72	\$14,618.28	6.0%
Capital Lease Interest Expense	\$31,085.00	\$9,547.00	\$21,538.00	225.6%	\$26,970.64	\$4,114.36	15.3%
Computer Software	\$10,000.00	\$7,500.00	\$2,500.00	33.3%	\$7,500.00	\$2,500.00	33.3%
Conferences - Fees, Travel, & Meals	\$9,038.00	\$6,206.00	\$2,832.00	45.6%	\$1,377.00	\$7,661.00	556.4%
Dues/Subscriptions	\$10,100.00	\$10,949.00	(\$849.00)	(7.8%)	\$4,796.00	\$5,304.00	110.6%
Employee Recognition	\$600.00	\$525.00	\$75.00	14.3%	\$1,050.00	(\$450.00)	(42.9%)
Equipment Rental	\$300.00	\$1,200.00	(\$900.00)	(75.0%)	\$1,087.87	(\$787.87)	(72.4%)
Fluids & Additives - Auto	\$39,504.00	\$33,960.00	\$5,544.00	16.3%	\$28,515.90	\$10,988.10	38.5%
Fuel - Auto	\$1,657,478.00	\$1,327,108.00	\$330,370.00	24.9%	\$1,073,534.63	\$583,943.37	54.4%
Hazardous Waste Removal	\$2,400.00	\$2,484.00	(\$84.00)	(3.4%)	\$2,132.61	\$267.39	12.5%
Laundry Service & Purchase	\$2,100.00	\$2,100.00	\$0.00	0.0%	\$1,902.01	\$197.99	10.4%
Maintenance- Equipment	\$115,812.00	\$113,200.00	\$2,612.00	2.3%	\$107,633.55	\$8,178.45	7.6%
Meeting Expenses	\$400.00	\$500.00	(\$100.00)	(20.0%)	\$199.38	\$200.62	100.6%
Mileage Reimbursements	\$1,500.00	\$900.00	\$600.00	66.7%	\$748.32	\$751.68	100.4%
Oil & Lubricants	\$39,000.00	\$34,800.00	\$4,200.00	12.1%	\$43,864.93	(\$4,864.93)	(11.1%)
Oxygen & Gases	\$125.00	\$170.00	(\$45.00)	(26.5%)	\$438.92	(\$313.92)	(71.5%)
Professional Fees	\$40,000.00	\$0.00	\$40,000.00	0.0%	\$0.00	\$40,000.00	0.0%
Repair-Equipment	\$7,020.00	\$6,534.00	\$486.00	7.4%	\$3,997.07	\$3,022.93	75.6%
Shop Tools	\$6,950.00	\$7,950.00	(\$1,000.00)	(12.6%)	\$5,168.68	\$1,781.32	34.5%
Shop Supplies	\$19,650.00	\$15,852.00	\$3,798.00	24.0%	\$13,984.41	\$5,665.59	40.5%
Small Equipment & Furniture	\$55,761.00	\$70,525.00	(\$14,764.00)	(20.9%)	\$57,941.32	(\$2,180.32)	(3.8%)

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Telephones-Cellular	\$2,388.00	\$2,424.00	(\$36.00)	(1.5%)	\$2,380.10	\$7.90	0.3%
Training/Related Expenses-CE	\$2,850.00	\$2,400.00	\$450.00	18.8%	\$2,315.50	\$534.50	23.1%
Travel Expenses	\$6,600.00	\$6,480.00	\$120.00	1.9%	\$6,420.00	\$180.00	2.8%
Vehicle-Batteries	\$39,000.00	\$51,464.00	(\$12,464.00)	(24.2%)	\$31,759.13	\$7,240.87	22.8%
Vehicle-Outside Services	\$30,000.00	\$20,400.00	\$9,600.00	47.1%	\$26,773.97	\$3,226.03	12.0%
Vehicle-Parts	\$792,000.00	\$797,273.83	(\$5,273.83)	(0.7%)	\$763,872.44	\$28,127.56	3.7%
Vehicle-Registration	\$2,496.00	\$2,496.00	\$0.00	0.0%	\$1,676.01	\$819.99	48.9%
Vehicle-Tires	\$88,500.00	\$83,200.00	\$5,300.00	6.4%	\$75,806.76	\$12,693.24	16.7%
Vehicle-Towing	\$11,400.00	\$10,800.00	\$600.00	5.6%	\$12,468.50	(\$1,068.50)	(8.6%)
Total Operating Expenses	\$3,325,044.00	\$2,880,173.23	\$444,870.77	15.4%	\$2,639,965.26	\$685,078.74	26.0%
Capital Expenditures							
Capital Purchase - Equipment	\$65,000.00	\$60,510.00	\$4,490.00	7.4%	\$0.00	\$65,000.00	0.0%
Capital Purchase - Vehicles	\$5,849,525.00	\$3,954,801.12	\$1,894,723.88	47.9%	\$3,439,383.81	\$2,410,141.19	70.1%
Capital Purchase - Capital Leases	\$195,578.00	\$253,122.00	(\$57,544.00)	(22.7%)	\$118,988.42	\$76,589.58	64.4%
Total Capital Expenditures	\$6,110,103.00	\$4,268,433.12	\$1,841,669.88	43.1%	\$3,558,372.23	\$2,551,730.77	71.7%
<b>Total Expenses</b>	<b>\$10,186,474.00</b>	<b>\$7,826,513.35</b>	<b>\$2,359,960.65</b>	<b>30.2%</b>	<b>\$6,882,705.09</b>	<b>\$3,303,768.91</b>	<b>48.0%</b>
Revenue over Expenditures	(\$9,612,916.00)	(\$7,449,076.35)	(\$2,163,839.65)	29.0%	(\$6,345,914.33)	(\$3,267,001.67)	51.5%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>011 - EMS Billing</b>							
<b>Revenue</b>							
Other Revenue							
Proceeds from IT Subscription Assets	\$0.00	\$33,928.00	(\$33,928.00)	(100.0%)	\$33,927.43	(\$33,927.43)	(100.0%)
Total Other Revenue	\$0.00	\$33,928.00	(\$33,928.00)	(100.0%)	\$33,927.43	(\$33,927.43)	(100.0%)
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$33,928.00</b>	<b>(\$33,928.00)</b>	<b>(100.0%)</b>	<b>\$33,927.43</b>	<b>(\$33,927.43)</b>	<b>(100.0%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$1,022,073.00	\$989,915.00	\$32,158.00	3.2%	\$977,392.13	\$44,680.87	4.6%
Overtime Pay	\$39,109.00	\$37,862.00	\$1,247.00	3.3%	\$36,683.19	\$2,425.81	6.6%
Paid Time Off	\$135,202.00	\$145,893.00	(\$10,691.00)	(7.3%)	\$146,350.07	(\$11,148.07)	(7.6%)
Stipend Pay	\$5,196.00	\$0.00	\$5,196.00	0.0%	\$700.00	\$4,496.00	642.3%
Payroll Taxes	\$88,917.00	\$86,339.00	\$2,578.00	3.0%	\$82,163.66	\$6,753.34	8.2%
TCDRS Plan	\$114,153.00	\$110,837.00	\$3,316.00	3.0%	\$110,064.01	\$4,088.99	3.7%
Total Payroll Expenses	\$1,404,650.00	\$1,370,846.00	\$33,804.00	2.5%	\$1,353,353.06	\$51,296.94	3.8%
Operating Expenses							
Credit Card Processing Fee	\$37,860.00	\$15,900.00	\$21,960.00	138.1%	\$16,195.66	\$21,664.34	133.8%
Books/Materials	\$1,260.00	\$1,205.00	\$55.00	4.6%	\$43.29	\$1,216.71	2,810.6%
Capital IT Subscription Assets Interest Expense	\$9,244.00	\$12,601.00	(\$3,357.00)	(26.6%)	\$12,147.84	(\$2,903.84)	(23.9%)
Collection Fees	\$41,100.00	\$41,100.00	\$0.00	0.0%	\$35,692.31	\$5,407.69	15.2%
Computer Software	\$234,500.00	\$100,000.00	\$134,500.00	134.5%	\$207,998.20	\$26,501.80	12.7%
Conferences - Fees, Travel, & Meals	\$13,336.00	\$15,660.00	(\$2,324.00)	(14.8%)	\$10,887.74	\$2,448.26	22.5%
Dues/Subscriptions	\$710.00	\$705.00	\$5.00	0.7%	\$705.00	\$5.00	0.7%
Employee Recognition	\$1,275.00	\$1,275.00	\$0.00	0.0%	\$1,295.00	(\$20.00)	(1.5%)
Legal Fees	\$0.00	\$60.00	(\$60.00)	(100.0%)	\$15.00	(\$15.00)	(100.0%)
Meeting Expenses	\$2,160.00	\$1,600.00	\$560.00	35.0%	\$902.48	\$1,257.52	139.3%
Professional Fees	\$316,054.00	\$346,999.00	(\$30,945.00)	(8.9%)	\$340,650.11	(\$24,596.11)	(7.2%)
Small Equipment & Furniture	\$1,380.00	\$3,480.00	(\$2,100.00)	(60.3%)	\$259.99	\$1,120.01	430.8%
Telephones-Cellular	\$984.00	\$984.00	\$0.00	0.0%	\$969.84	\$14.16	1.5%
Training/Related Expenses-CE	\$6,054.00	\$6,000.00	\$54.00	0.9%	\$1,730.00	\$4,324.00	249.9%
Total Operating Expenses	\$665,917.00	\$547,569.00	\$118,348.00	21.6%	\$629,492.46	\$36,424.54	5.8%
Capital Expenditures							
Capital Purchase - IT Subscription Assets	\$0.00	\$33,928.00	(\$33,928.00)	(100.0%)	\$33,927.43	(\$33,927.43)	(100.0%)
Total Capital Expenditures	\$0.00	\$33,928.00	(\$33,928.00)	(100.0%)	\$33,927.43	(\$33,927.43)	(100.0%)
<b>Total Expenses</b>	<b>\$2,070,567.00</b>	<b>\$1,952,343.00</b>	<b>\$118,224.00</b>	<b>6.1%</b>	<b>\$2,016,772.95</b>	<b>\$53,794.05</b>	<b>2.7%</b>
Revenue over Expenditures	(\$2,070,567.00)	(\$1,918,415.00)	(\$152,152.00)	7.9%	(\$1,982,845.52)	(\$87,721.48)	4.4%

	Montgomery County Hospital District						
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>015 - Information Technology</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$637.00	\$637.00	\$0.00	0.0%	\$748.96	(\$111.96)	(14.9%)
Contract Revenue (Net)	\$160,000.00	\$138,127.00	\$21,873.00	15.8%	\$159,236.42	\$763.58	0.5%
MDC Revenue - First Responders	\$90,150.00	\$90,150.00	\$0.00	0.0%	\$88,693.00	\$1,457.00	1.6%
Total Other Revenue	\$250,787.00	\$228,914.00	\$21,873.00	9.6%	\$248,678.38	\$2,108.62	0.8%
<b>Total Revenues</b>	<b>\$250,787.00</b>	<b>\$228,914.00</b>	<b>\$21,873.00</b>	<b>9.6%</b>	<b>\$248,678.38</b>	<b>\$2,108.62</b>	<b>0.8%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$608,756.00	\$511,723.00	\$97,033.00	19.0%	\$466,576.31	\$142,179.69	30.5%
Overtime Pay	\$1,773.00	\$1,814.00	(\$41.00)	(2.3%)	\$1,037.87	\$735.13	70.8%
Paid Time Off	\$92,284.00	\$80,799.00	\$11,485.00	14.2%	\$71,978.97	\$20,305.03	28.2%
Stipend Pay	\$13,308.00	\$16,416.00	(\$3,108.00)	(18.9%)	\$15,720.17	(\$2,412.17)	(15.3%)
Payroll Taxes	\$52,992.00	\$45,195.00	\$7,797.00	17.3%	\$40,149.48	\$12,842.52	32.0%
TCDRS Plan	\$68,030.00	\$58,021.00	\$10,009.00	17.3%	\$51,588.93	\$16,441.07	31.9%
Total Payroll Expenses	\$837,143.00	\$713,968.00	\$123,175.00	17.3%	\$647,051.73	\$190,091.27	29.4%
Operating Expenses							
Books/Materials	\$100.00	\$100.00	\$0.00	0.0%	\$0.00	\$100.00	0.0%
Business Licenses	\$24,655.00	\$3,560.00	\$21,095.00	592.6%	\$3,459.00	\$21,196.00	612.8%
Capital Lease Interest Expense	\$0.00	\$413.00	(\$413.00)	(100.0%)	\$411.96	(\$411.96)	(100.0%)
Computer Maintenance	\$560,050.00	\$435,312.06	\$124,737.94	28.7%	\$389,172.69	\$170,877.31	43.9%
Computer Software	\$582,379.00	\$437,794.00	\$144,585.00	33.0%	\$275,490.21	\$306,888.79	111.4%
Computer Software - MDC First Responder	\$52,100.00	\$46,100.00	\$6,000.00	13.0%	\$45,058.85	\$7,041.15	15.6%
Computer Supplies/Non-Cap.	\$41,400.00	\$38,818.30	\$2,581.70	6.7%	\$30,295.05	\$11,104.95	36.7%
Conferences - Fees, Travel, & Meals	\$16,593.00	\$15,820.00	\$773.00	4.9%	\$16,658.90	(\$65.90)	(0.4%)
Employee Recognition	\$600.00	\$450.00	\$150.00	33.3%	\$75.00	\$525.00	700.0%
Leases/Contracts	\$69,720.00	\$67,380.00	\$2,340.00	3.5%	\$66,538.35	\$3,181.65	4.8%
Meeting Expenses	\$240.00	\$240.00	\$0.00	0.0%	\$126.51	\$113.49	89.7%
Mileage Reimbursements	\$120.00	\$120.00	\$0.00	0.0%	\$79.83	\$40.17	50.3%
Professional Fees	\$776,930.00	\$661,500.00	\$115,430.00	17.4%	\$793,870.84	(\$16,940.84)	(2.1%)
Repair-Equipment	\$6,000.00	\$7,610.56	(\$1,610.56)	(21.2%)	\$4,055.03	\$1,944.97	48.0%
Small Equipment & Furniture	\$248,721.00	\$355,135.00	(\$106,414.00)	(30.0%)	\$291,541.38	(\$42,820.38)	(14.7%)
Telephones-Cellular	\$113,172.00	\$108,507.00	\$4,665.00	4.3%	\$104,174.75	\$8,997.25	8.6%
Telephones-Service	\$333,340.00	\$331,140.00	\$2,200.00	0.7%	\$358,044.41	(\$24,704.41)	(6.9%)
Training/Related Expenses-CE	\$20,852.00	\$11,570.00	\$9,282.00	80.2%	\$4,147.25	\$16,704.75	402.8%
Travel Expenses	\$0.00	\$0.00	\$0.00	0.0%	\$49.90	(\$49.90)	(100.0%)
Utilities	\$600.00	\$600.00	\$0.00	0.0%	\$0.00	\$600.00	0.0%
Total Operating Expenses	\$2,847,572.00	\$2,522,169.92	\$325,402.08	12.9%	\$2,383,249.91	\$464,322.09	19.5%
Capital Expenditures							
Capital Purchase - Equipment	\$454,200.00	\$138,300.00	\$315,900.00	228.4%	\$109,856.17	\$344,343.83	313.4%

	Montgomery County Hospital District						
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Total Capital Expenditures	\$454,200.00	\$138,300.00	\$315,900.00	228.4%	\$109,856.17	\$344,343.83	313.4%
Total Expenses	\$4,138,915.00	\$3,374,437.92	\$764,477.08	22.7%	\$3,140,157.81	\$998,757.19	31.8%
Revenue over Expenditures	(\$3,888,128.00)	(\$3,145,523.92)	(\$742,604.08)	23.6%	(\$2,891,479.43)	(\$996,648.57)	34.5%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>016 - Facilities</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$0.00	\$50,000.00	(\$50,000.00)	(100.0%)	\$50,169.25	(\$50,169.25)	(100.0%)
Proceeds from Capital Lease	\$0.00	\$232,388.00	(\$232,388.00)	(100.0%)	\$232,387.15	(\$232,387.15)	(100.0%)
Total Other Revenue	\$0.00	\$282,388.00	(\$282,388.00)	(100.0%)	\$282,556.40	(\$282,556.40)	(100.0%)
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$282,388.00</b>	<b>(\$282,388.00)</b>	<b>(100.0%)</b>	<b>\$282,556.40</b>	<b>(\$282,556.40)</b>	<b>(100.0%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$313,676.00	\$326,759.00	(\$13,083.00)	(4.0%)	\$269,173.21	\$44,502.79	16.5%
Overtime Pay	\$8,996.00	\$9,372.00	(\$376.00)	(4.0%)	\$8,619.71	\$376.29	4.4%
Paid Time Off	\$40,331.00	\$42,241.00	(\$1,910.00)	(4.5%)	\$30,940.73	\$9,390.27	30.3%
Stipend Pay	\$12,276.00	\$18,408.00	(\$6,132.00)	(33.3%)	\$13,686.00	(\$1,410.00)	(10.3%)
Payroll Taxes	\$27,769.00	\$29,362.00	(\$1,593.00)	(5.4%)	\$22,942.93	\$4,826.07	21.0%
TCDRS Plan	\$35,653.00	\$37,693.00	(\$2,040.00)	(5.4%)	\$30,645.82	\$5,007.18	16.3%
Total Payroll Expenses	\$438,701.00	\$463,835.00	(\$25,134.00)	(5.4%)	\$376,008.40	\$62,692.60	16.7%
Operating Expenses							
Books/Materials	\$150.00	\$150.00	\$0.00	0.0%	\$0.00	\$150.00	0.0%
Business Licenses	\$40.00	\$40.00	\$0.00	0.0%	\$0.00	\$40.00	0.0%
Capital Lease Interest Expense	\$54,489.00	\$44,900.00	\$9,589.00	21.4%	\$47,982.98	\$6,506.02	13.6%
Computer Software	\$10,000.00	\$10,000.00	\$0.00	0.0%	\$10,000.00	\$0.00	0.0%
Conferences - Fees, Travel, & Meals	\$0.00	\$918.00	(\$918.00)	(100.0%)	\$0.00	\$0.00	0.0%
Contractual Obligations- Other	\$175,000.00	\$196,524.00	(\$21,524.00)	(11.0%)	\$258,528.04	(\$83,528.04)	(32.3%)
Customer Property Damage	\$18,000.00	\$18,000.00	\$0.00	0.0%	\$23,193.54	(\$5,193.54)	(22.4%)
Dues/Subscriptions	\$550.00	\$430.00	\$120.00	27.9%	\$722.45	(\$172.45)	(23.9%)
Employee Recognition	\$300.00	\$300.00	\$0.00	0.0%	\$250.00	\$50.00	20.0%
Equipment Rental	\$22,000.00	\$12,169.99	\$9,830.01	80.8%	\$7,936.49	\$14,063.51	177.2%
Maintenance & Repairs-Buildings	\$365,700.00	\$444,861.54	(\$79,161.54)	(17.8%)	\$381,524.66	(\$15,824.66)	(4.1%)
Maintenance- Equipment	\$179,100.00	\$182,547.00	(\$3,447.00)	(1.9%)	\$133,714.54	\$45,385.46	33.9%
Mileage Reimbursements	\$110.00	\$0.00	\$110.00	0.0%	\$141.61	(\$31.61)	(22.3%)
Rent	\$150,112.00	\$103,900.00	\$46,212.00	44.5%	\$115,839.22	\$34,272.78	29.6%
Shop Tools	\$16,500.00	\$7,500.00	\$9,000.00	120.0%	\$5,183.39	\$11,316.61	218.3%
Shop Supplies	\$32,800.00	\$29,474.30	\$3,325.70	11.3%	\$28,171.60	\$4,628.40	16.4%
Small Equipment & Furniture	\$147,680.00	\$243,577.95	(\$95,897.95)	(39.4%)	\$123,943.75	\$23,736.25	19.2%
Telephones-Cellular	\$4,776.00	\$3,996.00	\$780.00	19.5%	\$4,155.09	\$620.91	14.9%
Training/Related Expenses-CE	\$2,000.00	\$2,000.00	\$0.00	0.0%	\$0.00	\$2,000.00	0.0%
Utilities	\$380,880.00	\$380,880.00	\$0.00	0.0%	\$426,697.99	(\$45,817.99)	(10.7%)
Total Operating Expenses	\$1,560,187.00	\$1,682,168.78	(\$121,981.78)	(7.3%)	\$1,567,985.35	(\$7,798.35)	(0.5%)
Capital Expenditures							
Capital Purchase - Building/Improvements	\$50,000.00	\$1,429,855.00	(\$1,379,855.00)	(96.5%)	\$1,588,427.49	(\$1,538,427.49)	(96.9%)
Capital Purchase - Equipment	\$895,035.00	\$1,081,283.00	(\$186,248.00)	(17.2%)	\$562,841.91	\$332,193.09	59.0%



	Montgomery County Hospital District						
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
Capital Purchase - Capital Leases	\$0.00	\$232,388.00	(\$232,388.00)	(100.0%)	\$232,387.15	(\$232,387.15)	(100.0%)
Total Capital Expenditures	\$945,035.00	\$2,743,526.00	(\$1,798,491.00)	(65.6%)	\$2,383,656.55	(\$1,438,621.55)	(60.4%)
<b>Total Expenses</b>	<b>\$2,943,923.00</b>	<b>\$4,889,529.78</b>	<b>(\$1,945,606.78)</b>	<b>(39.8%)</b>	<b>\$4,327,650.30</b>	<b>(\$1,383,727.30)</b>	<b>(32.0%)</b>
Revenue over Expenditures	(\$2,943,923.00)	(\$4,607,141.78)	\$1,663,218.78	(36.1%)	(\$4,045,093.90)	\$1,101,170.90	(27.2%)

Montgomery County Hospital District						
2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
\$23,000.00	\$50,000.00	(\$27,000.00)	(54.0%)	\$23,287.16	(\$287.16)	(1.2%)
\$1,621,333.00	\$1,449,590.00	\$171,743.00	11.8%	\$1,504,846.30	\$116,486.70	7.7%
\$1,644,333.00	\$1,499,590.00	\$144,743.00	9.7%	\$1,528,133.46	\$116,199.54	7.6%
\$1,644,333.00	\$1,499,590.00	\$144,743.00	9.7%	\$1,528,133.46	\$116,199.54	7.6%
\$281,110.00	\$310,861.00	(\$29,751.00)	(9.6%)	\$276,654.97	\$4,455.03	1.6%
\$662.00	\$964.00	(\$302.00)	(31.3%)	\$633.59	\$28.41	4.5%
\$45,730.00	\$49,042.00	(\$3,312.00)	(6.8%)	\$40,934.53	\$4,795.47	11.7%
\$24,235.00	\$26,703.00	(\$2,468.00)	(9.2%)	\$22,842.47	\$1,392.53	6.1%
\$31,115.00	\$34,282.00	(\$3,167.00)	(9.2%)	\$30,173.53	\$941.47	3.1%
\$1,002,376.00	\$879,419.00	\$122,957.00	14.0%	\$944,436.83	\$57,939.17	6.1%
\$7,831,860.00	\$6,581,813.00	\$1,250,047.00	19.0%	\$6,455,734.01	\$1,376,125.99	21.3%
\$946,620.00	\$879,563.00	\$67,057.00	7.6%	\$603,942.58	\$342,677.42	56.7%
\$10,163,708.00	\$8,762,647.00	\$1,401,061.00	16.0%	\$8,375,352.51	\$1,788,355.49	21.4%
\$18,000.00	\$18,000.00	\$0.00	0.0%	\$14,095.54	\$3,904.46	27.7%
\$7,654.00	\$7,150.00	\$504.00	7.0%	\$1,400.00	\$6,254.00	446.7%
\$300.00	\$0.00	\$300.00	0.0%	\$0.00	\$300.00	0.0%
\$3,140.00	\$2,995.00	\$145.00	4.8%	\$675.00	\$2,465.00	365.2%
\$5,712.00	\$5,312.00	\$400.00	7.5%	\$4,535.00	\$1,177.00	26.0%
\$86,750.00	\$35,500.00	\$51,250.00	144.4%	\$21,456.13	\$65,293.87	304.3%
\$82,536.00	\$74,606.00	\$7,930.00	10.6%	\$71,813.71	\$10,722.29	14.9%
\$240.00	\$237.00	\$3.00	1.3%	\$57.00	\$183.00	321.1%
\$250,978.00	\$172,773.00	\$78,205.00	45.3%	\$174,562.29	\$76,415.71	43.8%
\$61,700.00	\$44,750.00	\$16,950.00	37.9%	\$76,833.31	(\$15,133.31)	(19.7%)
\$1,968.00	\$2,016.00	(\$48.00)	(2.4%)	\$1,589.76	\$378.24	23.8%
\$9,600.00	\$8,450.00	\$1,150.00	13.6%	\$5,553.59	\$4,046.41	72.9%
\$99,000.00	\$99,000.00	\$0.00	0.0%	\$84,815.31	\$14,184.69	16.7%
\$469,662.00	\$394,377.00	\$75,285.00	19.1%	\$632,055.23	(\$162,393.23)	(25.7%)
\$1,097,240.00	\$865,166.00	\$232,074.00	26.8%	\$1,089,441.87	\$7,798.13	0.7%
\$11,260,948.00	\$9,627,813.00	\$1,633,135.00	17.0%	\$9,464,794.38	\$1,796,153.62	19.0%
(\$9,616,615.00)	(\$8,128,223.00)	(\$1,488,392.00)	18.3%	(\$7,936,660.92)	(\$1,679,954.08)	21.2%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>026 - Records Management</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$72,000.00	\$70,000.00	\$2,000.00	2.9%	\$74,112.01	(\$2,112.01)	(2.8%)
Total Other Revenue	\$72,000.00	\$70,000.00	\$2,000.00	2.9%	\$74,112.01	(\$2,112.01)	(2.8%)
<b>Total Revenues</b>	<b>\$72,000.00</b>	<b>\$70,000.00</b>	<b>\$2,000.00</b>	<b>2.9%</b>	<b>\$74,112.01</b>	<b>(\$2,112.01)</b>	<b>(2.8%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$197,213.00	\$188,906.00	\$8,307.00	4.4%	\$189,667.40	\$7,545.60	4.0%
Overtime Pay	\$238.00	\$59.00	\$179.00	303.4%	\$140.21	\$97.79	69.7%
Paid Time Off	\$29,940.00	\$26,594.00	\$3,346.00	12.6%	\$27,725.09	\$2,214.91	8.0%
Payroll Taxes	\$16,830.00	\$15,950.00	\$880.00	5.5%	\$15,479.77	\$1,350.23	8.7%
TCDRS Plan	\$21,601.00	\$20,480.00	\$1,121.00	5.5%	\$20,344.27	\$1,256.73	6.2%
Total Payroll Expenses	\$265,822.00	\$251,989.00	\$13,833.00	5.5%	\$253,356.74	\$12,465.26	4.9%
Operating Expenses							
Advertising	\$450.00	\$400.00	\$50.00	12.5%	\$400.00	\$50.00	12.5%
Business Licenses	\$0.00	\$101.00	(\$101.00)	(100.0%)	\$100.12	(\$100.12)	(100.0%)
Computer Software	\$8,200.00	\$7,500.00	\$700.00	9.3%	\$7,500.00	\$700.00	9.3%
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	0.0%	\$2,175.39	(\$2,175.39)	(100.0%)
Election Expenses	\$725,000.00	\$0.00	\$725,000.00	0.0%	\$0.00	\$725,000.00	0.0%
Employee Recognition	\$150.00	\$150.00	\$0.00	0.0%	\$0.00	\$150.00	0.0%
Mileage Reimbursements	\$120.00	\$120.00	\$0.00	0.0%	\$30.00	\$90.00	300.0%
Office Supplies	\$0.00	\$24.00	(\$24.00)	(100.0%)	\$23.61	(\$23.61)	(100.0%)
Other Services	\$5,700.00	\$5,400.00	\$300.00	5.6%	\$5,152.80	\$547.20	10.6%
Professional Fees	\$8,700.00	\$7,915.00	\$785.00	9.9%	\$5,272.87	\$3,427.13	65.0%
Telephones-Cellular	\$390.00	\$390.00	\$0.00	0.0%	\$375.00	\$15.00	4.0%
Training/Related Expenses-CE	\$11,000.00	\$10,700.00	\$300.00	2.8%	\$4,944.50	\$6,055.50	122.5%
Total Operating Expenses	\$759,710.00	\$32,700.00	\$727,010.00	2,223.3%	\$25,974.29	\$733,735.71	2,824.9%
<b>Total Expenses</b>	<b>\$1,025,532.00</b>	<b>\$284,689.00</b>	<b>\$740,843.00</b>	<b>260.2%</b>	<b>\$279,331.03</b>	<b>\$746,200.97</b>	<b>267.1%</b>
Revenue over Expenditures	(\$953,532.00)	(\$214,689.00)	(\$738,843.00)	344.1%	(\$205,219.02)	(\$748,312.98)	364.6%

Montgomery County Hospital District							
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>027 - Emergency Management &amp; Safety</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$5,000.00	\$5,000.00	\$0.00	0.0%	\$0.00	\$5,000.00	0.0%
Total Other Revenue	\$5,000.00	\$5,000.00	\$0.00	0.0%	\$0.00	\$5,000.00	0.0%
<b>Total Revenues</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>0.0%</b>	<b>\$0.00</b>	<b>\$5,000.00</b>	<b>0.0%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$81,802.00	\$121,827.00	(\$40,025.00)	(32.9%)	\$92,518.63	(\$10,716.63)	(11.6%)
Overtime Pay	\$20,322.00	\$21,204.00	(\$882.00)	(4.2%)	\$19,080.50	\$1,241.50	6.5%
Paid Time Off	\$13,332.00	\$14,357.00	(\$1,025.00)	(7.1%)	\$15,775.62	(\$2,443.62)	(15.5%)
Stipend Pay	\$15,000.00	\$15,000.00	\$0.00	0.0%	\$9,482.00	\$5,518.00	58.2%
Payroll Taxes	\$9,653.00	\$12,758.00	(\$3,105.00)	(24.3%)	\$9,832.59	(\$179.59)	(1.8%)
TCDRS Plan	\$12,392.00	\$16,377.00	(\$3,985.00)	(24.3%)	\$12,970.08	(\$578.08)	(4.5%)
Total Payroll Expenses	\$152,501.00	\$201,523.00	(\$49,022.00)	(24.3%)	\$159,659.42	(\$7,158.42)	(4.5%)
Operating Expenses							
Credit Card Processing Fee	\$300.00	\$300.00	\$0.00	0.0%	\$75.00	\$225.00	300.0%
Books/Materials	\$0.00	\$600.00	(\$600.00)	(100.0%)	\$0.00	\$0.00	0.0%
Community Education	\$2,400.00	\$0.00	\$2,400.00	0.0%	\$0.00	\$2,400.00	0.0%
Computer Software	\$3,960.00	\$3,705.00	\$255.00	6.9%	\$0.00	\$3,960.00	0.0%
Conferences - Fees, Travel, & Meals	\$4,116.00	\$6,843.00	(\$2,727.00)	(39.9%)	\$3,394.47	\$721.53	21.3%
Disposable Medical Supplies	\$3,750.00	\$750.00	\$3,000.00	400.0%	\$0.00	\$3,750.00	0.0%
Dues/Subscriptions	\$740.00	\$550.00	\$190.00	34.5%	\$264.18	\$475.82	180.1%
Employee Health/Wellness	\$0.00	\$8,000.00	(\$8,000.00)	(100.0%)	\$1,764.64	(\$1,764.64)	(100.0%)
Employee Recognition	\$0.00	\$600.00	(\$600.00)	(100.0%)	\$387.24	(\$387.24)	(100.0%)
Meeting Expenses	\$800.00	\$800.00	\$0.00	0.0%	\$1,203.67	(\$403.67)	(33.5%)
Office Supplies	\$300.00	\$300.00	\$0.00	0.0%	\$254.00	\$46.00	18.1%
Printing Services	\$3,885.00	\$1,300.00	\$2,585.00	198.8%	\$1,030.00	\$2,855.00	277.2%
Small Equipment & Furniture	\$1,300.00	\$3,000.00	(\$1,700.00)	(56.7%)	\$0.00	\$1,300.00	0.0%
Special Events Supplies	\$8,200.00	\$5,000.00	\$3,200.00	64.0%	\$5,000.00	\$3,200.00	64.0%
Telephones-Cellular	\$1,404.00	\$1,404.00	\$0.00	0.0%	\$1,396.99	\$7.01	0.5%
Training/Related Expenses-CE	\$14,300.00	\$5,585.00	\$8,715.00	156.0%	\$7,047.89	\$7,252.11	102.9%
Total Operating Expenses	\$45,455.00	\$38,737.00	\$6,718.00	17.3%	\$21,818.08	\$23,636.92	108.3%
<b>Total Expenses</b>	<b>\$197,956.00</b>	<b>\$240,260.00</b>	<b>(\$42,304.00)</b>	<b>(17.6%)</b>	<b>\$181,477.50</b>	<b>\$16,478.50</b>	<b>9.1%</b>
Revenue over Expenditures	(\$192,956.00)	(\$235,260.00)	\$42,304.00	(18.0%)	(\$181,477.50)	(\$11,478.50)	6.3%

Montgomery County Hospital District						
2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
\$226,644.00	\$238,706.00	(\$12,062.00)	(5.1%)	\$182,688.14	\$43,955.86	24.1%
\$495.00	\$1,932.00	(\$1,437.00)	(74.4%)	\$1,150.91	(\$655.91)	(57.0%)
\$30,348.00	\$31,573.00	(\$1,225.00)	(3.9%)	\$30,907.50	(\$559.50)	(1.8%)
\$19,052.00	\$20,143.00	(\$1,091.00)	(5.4%)	\$15,318.05	\$3,733.95	24.4%
\$24,461.00	\$25,861.00	(\$1,400.00)	(5.4%)	\$20,287.22	\$4,173.78	20.6%
\$301,000.00	\$318,215.00	(\$17,215.00)	(5.4%)	\$250,351.82	\$50,648.18	20.2%
\$500.00	\$750.00	(\$250.00)	(33.3%)	\$0.00	\$500.00	0.0%
\$936.00	\$0.00	\$936.00	0.0%	\$0.00	\$936.00	0.0%
\$225.00	\$225.00	\$0.00	0.0%	\$0.00	\$225.00	0.0%
\$10,000.00	\$9,270.00	\$730.00	7.9%	\$0.00	\$10,000.00	0.0%
\$500.00	\$0.00	\$500.00	0.0%	\$0.00	\$500.00	0.0%
\$320.00	\$0.00	\$320.00	0.0%	\$0.00	\$320.00	0.0%
\$2,952.00	\$2,880.00	\$72.00	2.5%	\$3,174.72	(\$222.72)	(7.0%)
\$0.00	\$796.00	(\$796.00)	(100.0%)	\$796.00	(\$796.00)	(100.0%)
\$15,433.00	\$13,921.00	\$1,512.00	10.9%	\$3,970.72	\$11,462.28	288.7%
\$316,433.00	\$332,136.00	(\$15,703.00)	(4.7%)	\$254,322.54	\$62,110.46	24.4%
(\$316,433.00)	(\$332,136.00)	\$15,703.00	(4.7%)	(\$254,322.54)	(\$62,110.46)	24.4%

	Montgomery County Hospital District						
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
040 - Buildings MCHD							
Expenses							
Capital Expenditures							
Capital Purchase - Land	\$0.00	\$0.00	\$0.00	0.0%	\$74,230.00	(\$74,230.00)	(100.0%)
Capital Purchase - CIP	\$0.00	\$74,230.00	(\$74,230.00)	(100.0%)	\$0.00	\$0.00	0.0%
Capital Purchase - Building/Improvements	\$1,050,000.00	\$1,472,215.00	(\$422,215.00)	(28.7%)	\$1,855,694.37	(\$805,694.37)	(43.4%)
Total Capital Expenditures	\$1,050,000.00	\$1,546,445.00	(\$496,445.00)	(32.1%)	\$1,929,924.37	(\$879,924.37)	(45.6%)
Total Expenses	\$1,050,000.00	\$1,546,445.00	(\$496,445.00)	(32.1%)	\$1,929,924.37	(\$879,924.37)	(45.6%)
Revenue over Expenditures	(\$1,050,000.00)	(\$1,546,445.00)	\$496,445.00	(32.1%)	(\$1,929,924.37)	\$879,924.37	(45.6%)

Montgomery County Hospital District						
2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
\$83,374.00	\$111,060.00	(\$27,686.00)	(24.9%)	\$88,620.30	(\$5,246.30)	(5.9%)
\$12,892.00	\$55,536.00	(\$42,644.00)	(76.8%)	\$23,352.99	(\$10,460.99)	(44.8%)
\$10,456.00	\$12,000.00	(\$1,544.00)	(12.9%)	\$10,600.85	(\$144.85)	(1.4%)
\$7,902.00	\$13,212.00	(\$5,310.00)	(40.2%)	\$9,076.69	(\$1,174.69)	(12.9%)
\$10,103.00	\$16,968.00	(\$6,865.00)	(40.5%)	\$11,621.69	(\$1,518.69)	(13.1%)
\$124,727.00	\$208,776.00	(\$84,049.00)	(40.3%)	\$143,272.52	(\$18,545.52)	(12.9%)
\$6,850.00	\$6,825.00	\$25.00	0.4%	\$4,575.00	\$2,275.00	49.7%
\$6,000.00	\$7,200.00	(\$1,200.00)	(16.7%)	\$0.00	\$6,000.00	0.0%
\$984.00	\$984.00	\$0.00	0.0%	\$940.01	\$43.99	4.7%
\$13,306.00	\$17,771.00	(\$4,465.00)	(25.1%)	\$7,148.48	\$6,157.52	86.1%
\$3,000.00	\$5,300.00	(\$2,300.00)	(43.4%)	\$2,749.44	\$250.56	9.1%
\$30,140.00	\$38,080.00	(\$7,940.00)	(20.9%)	\$15,412.93	\$14,727.07	95.6%
\$154,867.00	\$246,856.00	(\$91,989.00)	(37.3%)	\$158,685.45	(\$3,818.45)	(2.4%)
(\$154,867.00)	(\$246,856.00)	\$91,989.00	(37.3%)	(\$158,685.45)	\$3,818.45	(2.4%)

Montgomery County Hospital District						
2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
\$578,158.00	\$577,791.00	\$367.00	0.1%	\$535,001.36	\$43,156.64	8.1%
\$81,661.00	\$79,129.00	\$2,532.00	3.2%	\$81,876.85	(\$215.85)	(0.3%)
\$0.00	\$0.00	\$0.00	0.0%	\$500.00	(\$500.00)	(100.0%)
\$48,827.00	\$48,611.00	\$216.00	0.4%	\$44,894.31	\$3,932.69	8.8%
\$62,685.00	\$62,408.00	\$277.00	0.4%	\$58,481.64	\$4,203.36	7.2%
\$771,331.00	\$767,939.00	\$3,392.00	0.4%	\$720,754.16	\$50,576.84	7.0%
\$259,182.00	\$259,180.50	\$1.50	0.0%	\$231,769.92	\$27,412.08	11.8%
\$0.00	\$175.00	(\$175.00)	(100.0%)	\$68.94	(\$68.94)	(100.0%)
\$10,548.00	\$11,421.00	(\$873.00)	(7.6%)	\$11,073.19	(\$525.19)	(4.7%)
\$3,725.00	\$564.00	\$3,161.00	560.5%	\$603.00	\$3,122.00	517.7%
\$450.00	\$450.00	\$0.00	0.0%	\$750.00	(\$300.00)	(40.0%)
\$1,500.00	\$4,200.00	(\$2,700.00)	(64.3%)	\$4,826.44	(\$3,326.44)	(68.9%)
\$0.00	\$0.00	\$0.00	0.0%	\$40.60	(\$40.60)	(100.0%)
\$2,424.00	\$2,424.00	\$0.00	0.0%	\$2,395.59	\$28.41	1.2%
\$30,012.00	\$26,206.00	\$3,806.00	14.5%	\$20,478.00	\$9,534.00	46.6%
\$4,000.00	\$0.00	\$4,000.00	0.0%	\$0.00	\$4,000.00	0.0%
\$311,841.00	\$304,620.50	\$7,220.50	2.4%	\$272,005.68	\$39,835.32	14.6%
\$1,083,172.00	\$1,072,559.50	\$10,612.50	1.0%	\$992,759.84	\$90,412.16	9.1%
(\$1,083,172.00)	(\$1,072,559.50)	(\$10,612.50)	1.0%	(\$992,759.84)	(\$90,412.16)	9.1%



	Montgomery County Hospital District						
	2025 Budget	2024 Budget	Change	Percent Change	YTD Actual June 30+ Remaining Budget	Change	Percent Change
046 - EMS Bike Team							
Expenses							
Payroll Expenses							
Regular Pay	\$29,159.00	\$32,690.00	(\$3,531.00)	(10.8%)	\$28,397.20	\$761.80	2.7%
Overtime Pay	\$10,958.00	\$16,350.00	(\$5,392.00)	(33.0%)	\$11,303.21	(\$345.21)	(3.1%)
Payroll Taxes	\$2,964.00	\$3,627.00	(\$663.00)	(18.3%)	\$2,927.21	\$36.79	1.3%
TCDRS Plan	\$3,808.00	\$4,661.00	(\$853.00)	(18.3%)	\$3,772.30	\$35.70	0.9%
Total Payroll Expenses	\$46,889.00	\$57,328.00	(\$10,439.00)	(18.2%)	\$46,399.92	\$489.08	1.1%
Operating Expenses							
Community Education	\$1,500.00	\$750.00	\$750.00	100.0%	\$2,430.29	(\$930.29)	(38.3%)
Dues/Subscriptions	\$225.00	\$240.00	(\$15.00)	(6.3%)	\$150.00	\$75.00	50.0%
Small Equipment & Furniture	\$6,930.00	\$4,930.00	\$2,000.00	40.6%	\$1,284.84	\$5,645.16	439.4%
Training/Related Expenses-CE	\$10,800.00	\$4,019.00	\$6,781.00	168.7%	\$1,083.50	\$9,716.50	896.8%
Uniforms	\$2,178.00	\$3,630.00	(\$1,452.00)	(40.0%)	\$191.56	\$1,986.44	1,037.0%
Total Operating Expenses	\$21,633.00	\$13,569.00	\$8,064.00	59.4%	\$5,140.19	\$16,492.81	320.9%
Total Expenses	\$68,522.00	\$70,897.00	(\$2,375.00)	(3.3%)	\$51,540.11	\$16,981.89	32.9%
Revenue over Expenditures	(\$68,522.00)	(\$70,897.00)	\$2,375.00	(3.3%)	(\$51,540.11)	(\$16,981.89)	32.9%