



**Montgomery County Hospital District**  
**1400 South Loop 336 West**  
**Conroe, Texas 77304**  
**[www.mchd-tx.org](http://www.mchd-tx.org)**

**Annual Budget**  
**Fiscal Year 2022**

Adopted August 31, 2021

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## Introduction

The Montgomery County Hospital District (MCHD) was created by special legislation in 1977 as a political subdivision of the State of Texas. The primary responsibility of the District's creation, according to enabling legislation, is to provide healthcare to indigent residents of the county. This is a very broad scope, which can include the Healthcare Assistance Program (HCAP), Emergency Medical Services (EMS), some public health services as defined and directed by the MCHD Board.

Through the years, MCHD services have expanded to include a county-wide emergency medical service (EMS), the 911 communication system, the county's Public Health District, and emergency preparedness (with coordination of agency partners).

## Budget Overview

The budget for Fiscal Year 2022 advances the District's commitment and ability to serve the citizens of Montgomery County by ensuring adequate funding to provide timely and high quality services next year and future years.

As the Fiscal Year 2022 Budget is presented, it's important to provide context by reviewing past actions the Montgomery County Hospital District's Board of Directors has taken to reduce the tax rate.

Between Fiscal Years 2014 and 2017, MCHD managed to build reserves and committed funds to plan against catastrophic events, uncertainty in the healthcare market place, and for capital infrastructure and replacement while reducing the tax rate by 8.8% from \$0.0729 to \$0.0665 / \$100 valuation.

Upon evaluating the adequacy of reserves, MCHD's Directors sought to return excess reserves to the citizens of Montgomery County by implementing a 20% homestead exemption and further reducing the tax rate another 11.58% from \$0.0665 to \$0.0588 / \$100 valuation and running deficits in Fiscal Years 2019, 2020, and 2021.

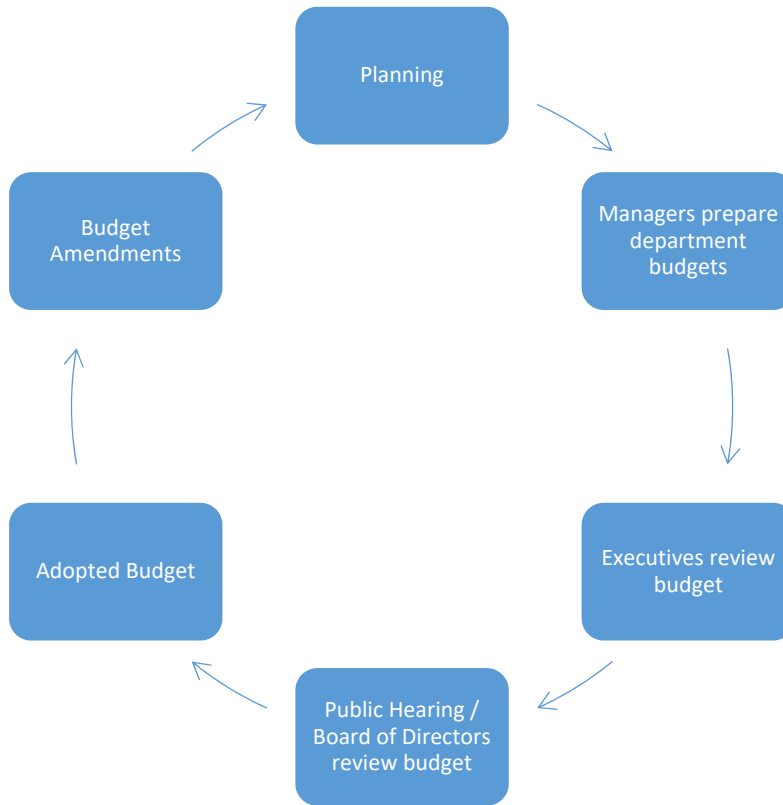
Fiscal Year 2022 is also budgeted at a deficit and will once again return excess reserves to the citizens of Montgomery County.

Even though ad valorem property taxes are the District's primary source of revenue, this will be the nineteenth consecutive year the MCHD Board of Directors has decreased the property tax rate. By reducing the tax rate from \$0.0588 to \$0.0587 / \$100 dollar valuation for Fiscal Year 2022, tax revenue is budgeted to be \$40,044,364, which is an increase of 8.7% or \$3.2 million compared to the Fiscal Year 2021 budget. While tax revenue increases 8.7% compared to Fiscal Year 2021, it only increases by 8.5% over Fiscal Year 2017, thus creating only a 1.7% average increase each year of the five-year period.

Total Expenditures are budgeted to be \$68,392,310, which represents a 2.7% increase compared to Fiscal Year 2021 and includes increases in employee positions of 1.9%, capital of 4.3%, and operating expenses of 6.9%. These increases are offset by a decrease in indigent care of \$3.3 million.

Budgeted revenue over expenses is expected to be a deficit of \$4,358,810.

## Budget Process



The budgetary data is established as follows:

1. Prior to September 1, the CEO submits to the District board a proposed budget for the fiscal year commencing the following October 1. The budget includes proposed revenue, expenditures, and capital assets and the means of financing them.
2. Prior to October 1, the budget is legally enacted through passage of a resolution.
3. The CEO may approve a department's request to transfer an unencumbered balance, or portion thereof within any department; however, the board must approve a transfer of funds between departments.
4. The budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles (GAAP).

The most current budgetary data will be reflected in the monthly financial statements.

## Budget Timeline

December -  
March

- Planning
- Managers meet to discuss budget assumptions and current trends
- Budget templates sent to Department Managers

April-May

- Managers prepare department budgets
- Capital Coordination meetings with Managers and Executives
- Executive review of Operating budgets

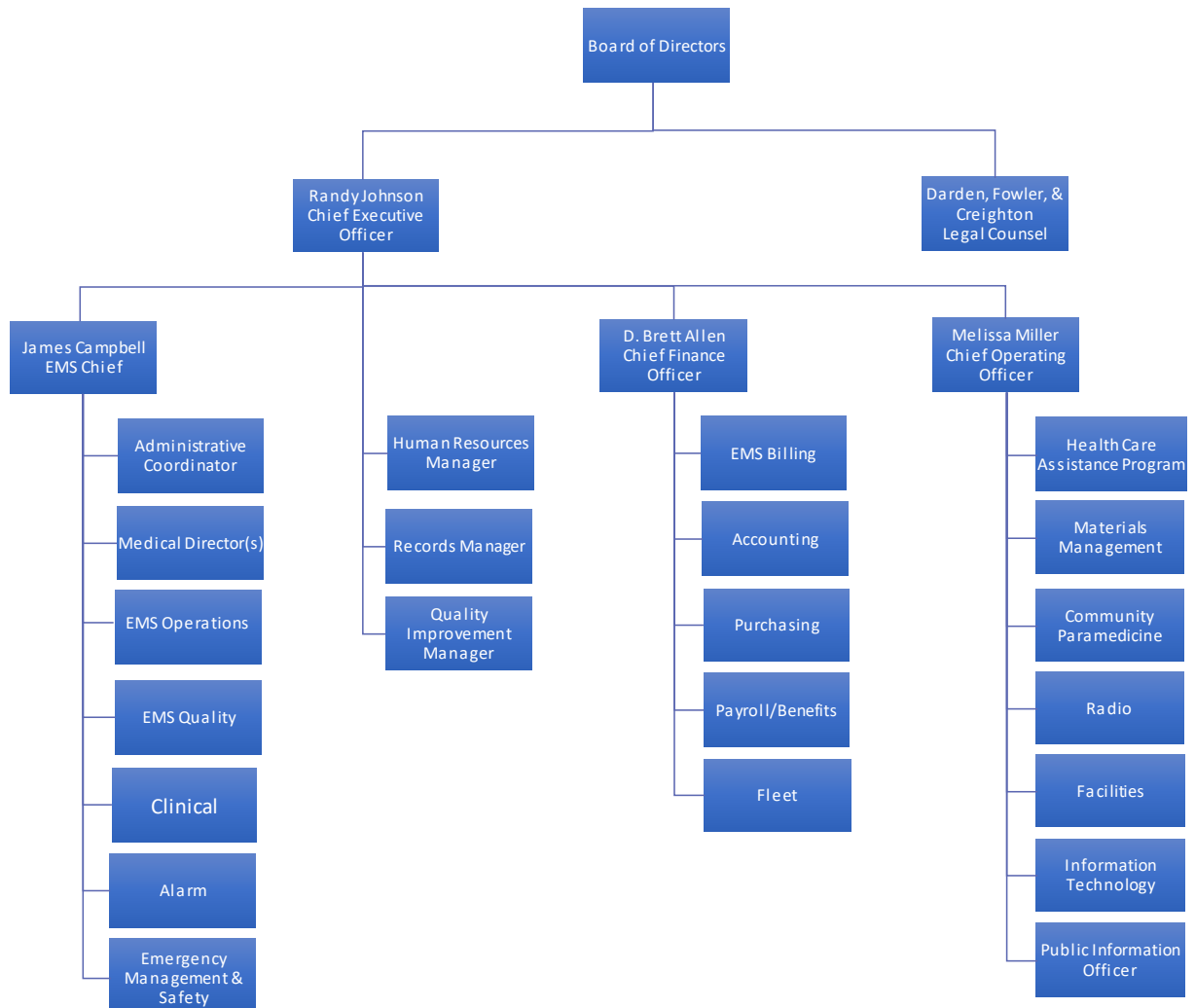
June - July

- Executive Review of Payroll, Operating, and Capital budgets
- Dry Run of budget presentation to Board of Directors
- Public Budget Workshop - Board of Directors review

August -  
September

- Publication of the no-new revenue and voter-approval tax rates
- Tax Assessor presentation
- Budget Committee Meeting
- Adopt budget and tax rate

## Organization Chart



## Population Growth and Personal Consumption Expenditures (PCE) Inflation

Texas A&M University Real Estate Center		
Year	Population	Growth %
2020	626,351	3.089%
2019	607,583	2.958%
2018	590,127	3.252%
2017	571,542	2.918%
2016	555,338	3.625%
2015	535,913	3.606%
2014	517,262	3.766%
2013	498,488	2.854%

Federal Reserve Bank of Dallas PCE Inflation	
Year	12-month rate
2021	1.71%
2020	1.98%
2019	2.01%
2018	1.85%
2017	1.91%
2016	1.63%
2015	1.61%
2014	1.60%
2013	1.57%
12-month rate as of March	

MCHD Validation Test for Tax Growth	
Population Growth	3.089%
PCE Inflation	1.710%
Combined	4.799%

Sources:

Texas A&M University Real Estate Center

[https://www.recenter.tamu.edu/data/population#!/state/Texas/county/Montgomery\\_County](https://www.recenter.tamu.edu/data/population#!/state/Texas/county/Montgomery_County)

Federal Reserve Bank of Dallas:

<https://www.dallasfed.org/research/pce#tab2>



## Budget Assumptions

### Revenue

#### Tax Revenue

- Adopt a tax rate of \$0.0587 / \$100 Valuation, which lowers the rate and produces an 8.7% tax revenue increase over FY 2021 budget.

#### EMS Net Revenue

- EMS 911 volume increases 4% based on linear regression analysis.
- EMS fee schedule is set at 200% of Medicare Allowable.

### Expenses

#### Payroll

- Employee merit increases will average 3%.
- TCDRS employer match of 200% and a vesting period of 5 years. Employer contribution rate increases from 6.54% to 9.50% effective January 1, 2022.
- Health insurance claims are budgeted with a 7.5% increase over 2021 projected spend.
- Dental and Vision insurance premiums are budgeted with a 7% increase over 2021 projected spend.

#### Indigent Care Expenses

- Unduplicated clients increase 8%.
- Healthcare inflation is 5.4%.

### Capital

- The ambulance fleet will require eight new chassis to remount existing ambulance boxes.
- Station #44 Bentwater will be completed.
- Station #33 Caney Creek is planned as a replacement and cohabitation with the fire department.
- Station #13 Willis will be remodeled.
- Land and pre-construction for two towers is planned to better serve west and southeast county.

## Budget Summary

	<b>FY 2022 Budget</b>	<b>Original FY 2021 Budget</b>	<b>Amended FY 2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>
Revenue					
Tax Revenue	40,044,364	36,828,661	36,828,661	3,215,703	8.7%
EMS Net Revenue	18,203,790	15,806,181	17,133,121	1,070,669	6.2%
Other Revenue	5,785,346	5,754,561	7,434,301	(1,648,955)	-22.2%
Total Revenue	64,033,500	58,389,403	61,396,083	2,637,417	4.3%
Expenses					
Payroll	42,734,638	37,420,543	38,925,987	3,808,651	9.8%
Operating	16,071,478	14,056,351	15,031,003	1,040,475	6.9%
Indigent Care	5,094,374	8,359,018	8,359,018	(3,264,644)	-39.1%
Total Operating Expenses	63,900,490	59,835,912	62,316,008	1,584,482	2.5%
Capital	4,491,820	2,069,171	4,306,493	185,327	4.3%
Total Expenses	68,392,310	61,905,083	66,622,501	1,769,809	2.7%
Revenue Over / (Under) Expenses	(4,358,810)	(3,515,680)	(5,226,418)	867,608	16.6%

MONTGOMERY COUNTY HOSPITAL DISTRICT

Balance Sheet

	Actual Fund 10 9/30/2020	Projected Fund 10 9/30/2021	Projected Fund 10 9/30/2022
<b>ASSETS</b>			
Cash and Equivalents	\$15,138,346	\$17,743,519	\$22,876,733
Investments	\$23,707,792	\$19,376,911	\$9,402,043
Receivables			
Taxes Receivable, net	\$900,185	\$761,550	\$734,867
EMS Receivable, net	\$4,166,386	\$5,058,766	\$5,261,117
Other Receivable, net	\$2,361,179	\$1,848,683	\$2,107,639
Due from Component Unit	\$315,838	\$114,106	\$214,972
Inventories	\$896,066	\$944,711	\$982,499
Prepaid Items	\$215,136	\$234,461	\$224,799
<b>TOTAL ASSETS</b>	<b>\$47,700,929</b>	<b>\$46,082,706</b>	<b>\$41,804,669</b>
<b>LIABILITIES</b>			
Accounts Payable and Accrued Liabilities	\$3,061,945	\$3,243,019	\$3,359,109
Deferred Tax Revenue	\$900,185	\$761,550	\$734,867
Deferred Revenue	\$371,084	\$388,353	\$379,719
<b>TOTAL LIABILITIES</b>	<b>\$4,333,214</b>	<b>\$4,392,922</b>	<b>\$4,473,695</b>
<b>FUND BALANCE</b>			
Nonspendable - Inventory	\$896,066	\$944,711	\$982,499
Nonspendable - Prepaids	\$215,136	\$234,461	\$224,799
Committed - Open Purchase Orders	\$1,007,279	\$1,770,987	\$1,389,133
Committed - Uncompensated Care	\$7,500,000	\$7,500,000	\$7,500,000
Committed - Capital Replacement	\$1,900,000	\$1,900,000	\$1,900,000
Committed - Capital Maintenance	\$100,000	\$100,000	\$100,000
Committed - Catastrophic Events	\$5,000,000	\$5,000,000	\$5,000,000
Assigned - Open Purchase Orders	\$383,941	\$304,174	\$344,058
Unassigned Fund Balance-MCHD	\$26,365,291	\$23,935,450	\$19,890,485
<b>TOTAL FUND BALANCE</b>	<b>\$43,367,715</b>	<b>\$41,689,784</b>	<b>\$37,330,974</b>
<b>TOTAL LIABILITIES AND CAPITAL</b>	<b>\$47,700,929</b>	<b>\$46,082,706</b>	<b>\$41,804,669</b>

## General Fund Budget

The District maintains one governmental fund, the General Fund. This fund is the District's operating fund and accounts for all financial resources of the District.

	<b>FY 2021 Budget</b>	<b>FY 2021 Forecast</b>	<b>FY 2022 Budget</b>	<b>Change</b>	<b>Percent Change</b>
Total Revenue	58,389,403	59,502,207	64,033,500	5,644,097	9.7%
Total Expenses	61,905,083	61,180,138	68,392,310	6,487,227	10.5%
Revenue Over / (Under) Expenses	<u>(3,515,680)</u>	<u>(1,677,931)</u>	<u>(4,358,810)</u>	<u>(843,130)</u>	24.0%
Beginning Fund Balance	40,567,997	43,367,715	41,689,784	1,121,787	2.8%
Ending Fund Balance	<u>37,052,317</u>	<u>41,689,784</u>	<u>37,330,974</u>	<u>278,657</u>	0.8%

The increase in revenue is primarily due to:

- adopting a tax rate of \$0.0587/ \$100, which increases property tax revenue by \$3.2 million or 8.7%
- EMS net revenue increases based on a projected increase in 911 trip volume

The increase in expenses is mainly due to an increase in payroll and capital offset by a decrease in indigent care of \$3.6 million.

The 9.8% increase in payroll expenses is comprised of:

- a 43% increase in TCDRS contribution due to revised valuation model
- a 1.9% increase in staff
- an average 3% merit increase
- an increase in healthcare claims and administration fees due to the increase in staff

Operating Expenses increase by 6.9%.

Indigent Care Expenses were lower than budget in FY 2021 due to lower healthcare cost per client combined with fewer clients than expected. FY 2022 includes an 8% increase in unique clients coupled with expected healthcare inflation of 5.4% but represents a 39.1% decrease compared to FY 2021 budget.

## Tax Rate Scenarios

## Tax Rate Information Published by Tax Assessor

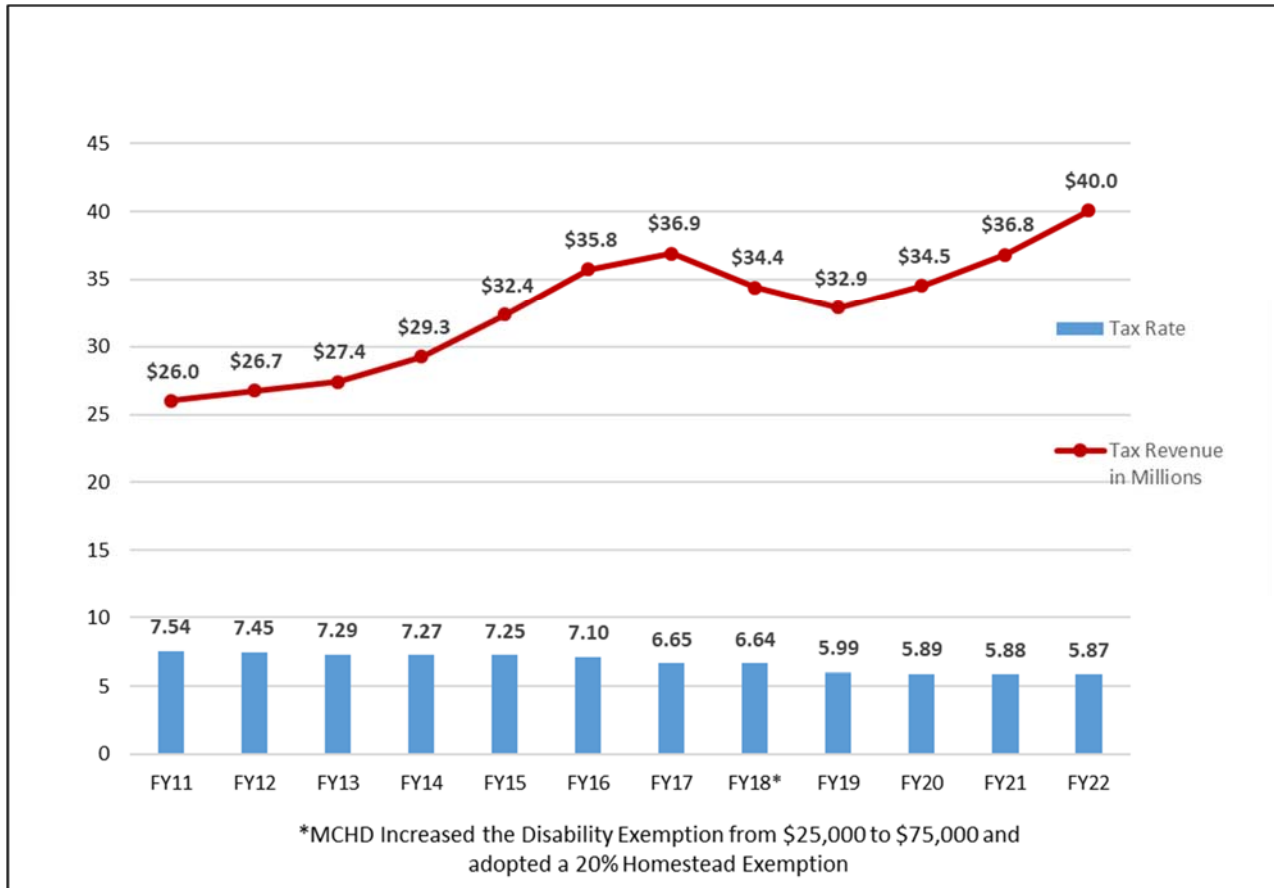
	<b>2021 No-New Revenue</b>	<b>2021 Voter-Approval Rate</b>
Taxable Value *	\$68,218,678,439	\$68,218,678,439
Rate / \$100 of Valuation	\$0.0547	\$0.0597
Tax Levy	\$37,315,617	\$40,726,551

## MCHD Budgeted Tax Rates

	<b>FY 2021 Budget</b>	<b>FY 2022 Proposed Budget</b>	<b>Difference</b>	<b>Difference %</b>
Taxable Value *	\$62,633,777,322	\$68,218,678,439	\$5,584,901,117	8.92%
Rate / \$100 of Valuation	\$0.0588	\$0.0587	(\$0.0001)	
Budgeted Tax Revenue	\$36,828,661	\$40,044,364	\$3,215,703	8.73%
Rate / \$100 of Valuation		\$0.0001		
Incremental Tax Revenue		\$68,219		

\* The Taxable Values for FY 2022 (Tax Year 2021) reflect the certified tax rolls published by Tammy J. McRae's office on August 2, 2021

## Tax Rate and Revenue Trend



Following implementation of the Homestead Exemption and increasing the Disability Exemption in FY 2018, Tax Revenue decreased for several years compared to FY 2017. Even in FY 2021, Tax Revenue was still less than it was four years earlier in FY 2017.

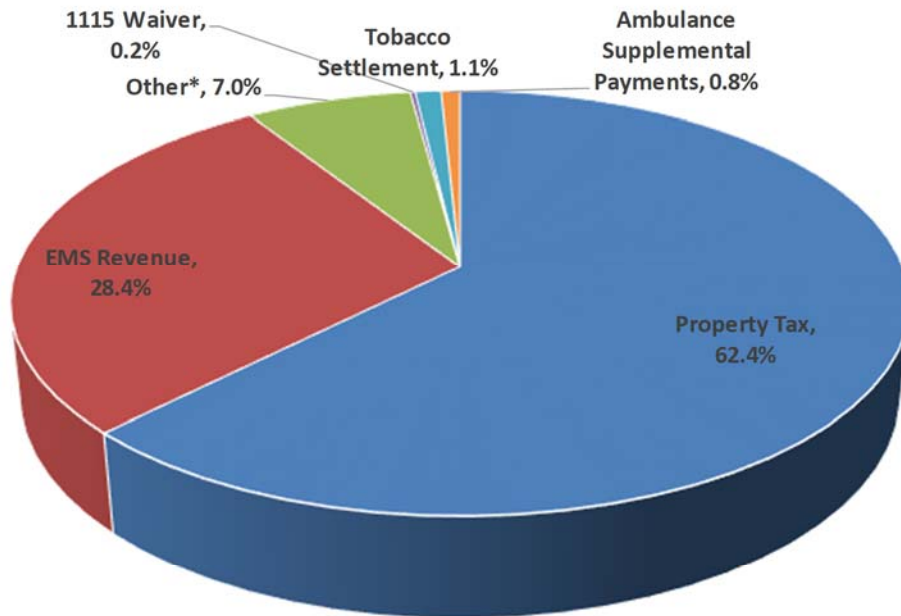
Budgeted Tax Revenue in FY 2022 is 8.5% higher than FY 2017, thus averaging a 1.7% increase each year.

## Debt

According to enabling legislation, the District can issue revenue bonds if authorized by a majority of the district voters in an election held for that purpose.

The District has not issued bonds; therefore, the District does not have any current debt obligations.

# Sources of Revenue



	Actual FY 2019	Actual FY 2020	Budget FY 2021	Budget FY 2022	
Property Tax	\$32,871,968	\$34,546,436	\$36,828,661	\$40,044,364	62.4%
EMS Revenue	\$15,284,375	\$15,016,093	\$17,133,121	\$18,203,790	28.4%
Other*	\$4,917,722	\$4,595,359	\$4,895,644	\$4,478,689	7.0%
1115 Waiver	\$1,266,600	\$1,608,400	\$1,440,000	\$108,000	0.2%
Tobacco Settlement	\$752,605	\$739,420	\$600,000	\$700,000	1.1%
Ambulance Supplemental Payments	\$836,984	\$1,282,578	\$498,657	\$498,657	0.8%
Total	\$55,930,254	\$57,788,286	\$61,396,083	\$64,033,500	99.9%

\*Other income includes Investment Income, Employee Medical Premiums, Education and Training Revenue



## Department Descriptions

**001 Administration** Administration includes the Executive Team, Quality Improvement Manager, and Public Information Officer (PIO). The Executive Team provides direction and management to the District and the Montgomery County Public Health District (Public Health). Quality Improvement is responsible for oversight of continuous performance improvement in all departments. The PIO builds the lines of communication with field and non-field staff, community partners, chambers of commerce, legislators, the media, and the community as a whole.

Property tax revenue, investment income, Tobacco Settlement proceeds, land lease income for the Park Place Professional Building, and Public Health management fees and rental income are recorded in Administration.

**002 HCAP (Health Care Assistance Program)** HCAP is the District's indigent health care program and is mandated by MCHD's enabling legislation. HCAP does not directly provide medical care, but instead provides the funding mechanism for its members to have access to care through contracted providers. This "membership" program provides healthcare for Montgomery County citizens who meet the eligibility requirements. We contract with hospitals and various pre and post hospital care providers to actively decrease medical cost. This allows MCHD to provide the broadest range of services at the least cost.

**004 Radio/Tower System** The District in partnership with The City of Conroe is the primary owner/operator of a P25 critical communication network. Additionally, the District and the City have strategically partnered to own and sublease a network of radio towers throughout Montgomery County. The radio system serves approximately 900 users on the 800 MHz system, but the District also supports approximately 1,000 users on the Fire/EMS VHF paging and tactical channel system. The combined systems are the primary and backup communications resources for Fire and EMS First Responders in the County.

**005 Accounting** The Accounting Department is responsible for payroll, employee benefits, District property and casualty insurance, general accounting, grant accounting and reporting, financial reporting, cost and budget reporting, audit coordination, travel management, accounts payable, and purchase requisitions.

**006 Alarm** MCHD EMS operates a Communications Center to dispatch its emergency and non-emergency calls. The center is accredited by the National Academy of EMS Dispatchers. In addition to dispatching all of MCHD EMS emergency and non-emergency calls, the center is contracted to provide dispatch services for the Conroe Fire Department and for several communications centers throughout underserved areas of Texas.

## Department Descriptions (Continued)

**007 EMS (Emergency Medical Services)** EMS Operations is responsible for deploying, staffing, housing, supervising and operating all EMS resources. MCHD EMS currently operates twenty-six 24-hour ambulances and four peak units. In addition, MCHD EMS operates four district chief trucks and one deputy chief truck each day. Revenue includes fees for 911 EMS services and ambulance standby at community events, SETRAC Trauma Fund, and the Ambulance Supplemental Payment Program.

**008 Materials Management** Materials Management is the internal service provider responsible for purchasing, receiving, distributing and delivering all supplies and equipment utilized by the District. Materials Management also provides for the maintenance of all biomedical equipment used by EMS.

**009 Clinical Services** The Department of Clinical Services (DCS) oversees protocol development, then implements and oversees the provision of care by MCHD EMS. This includes the development of internal continuing education which is provided to our paramedics quarterly. The department works closely with the Quality Department to track clinical quality and best practices. In addition, DCS oversees EMS hiring and promotion processes as well as field, community, and first responder continuing education. The Department of Clinical Services also teaches EMT Basic classes at area high schools and MCHD headquarters.

**010 Fleet** The Fleet Department is responsible for maintenance and care of all the District's vehicles. District vehicles log in excess of 1.9 million miles each year. The "mission critical" nature of most of the District's vehicles necessitates a rigorous preventive maintenance program.

The Fleet Department derives its revenue from the sale of District vehicles that have been declared surplus by the District Board of Directors. Having been designated a Warranty/Recall Center for General Motors Corporation and Dodge/Chrysler Corporation, the Fleet Department receives remuneration for the parts and labor on repairs covered by a vehicle warranty or those involving a vehicle recall. The Fleet Department occasionally does repairs or preventive maintenance for other government entities and generates revenue from those endeavors.

**011 EMS Billing** MCHD EMS maintains an internal billing department to charge for services provided by EMS. Reimbursements for services provided comes through various payor sources, including Medicare, Medicaid, commercial insurance, and the patients themselves. All Billing staff members are Certified Ambulance Coders and are required to keep their certification current by completing CE throughout the year.

## Department Descriptions (Continued)

**015 Information Technology** Information Technology (IT) provides mission critical functions to all departments. Core responsibilities include network infrastructure management, cybersecurity practices, disaster recovery sites and plans, and network resilience. Great care is taken to keep the system performing at peak efficiency while operating a robust, redundant and safe system. While District staff is still extremely active in managing the day to day IT operations, MCHD contracts much of the support requiring a high level of specialized skills.

**016 Facilities** Facilities is responsible for the repair, maintenance, and security of the MCHD campus and EMS stations which are dispersed throughout the county. The department performs most of the duties with in-house personnel and where it makes good economic sense manages vendor relationships with services that are contracted.

**025 Human Resources** The Human Resources Department oversees the personnel for both field and office staff. This includes recruitment, hiring, termination, compensation management, performance management, formal personnel disciplinary actions, and employee relations.

**026 Records Management** The department is responsible for ensuring the District adheres to all state, local and federal regulatory requirements including retention of records created in the course of business. Records is responsible for responding to open records requests, contract term review, and coordinating District Elections with the Montgomery County Elections Administrator. Additionally, Records department is responsible for MCHD Board correspondence and communication.

**027 Emergency Management & Safety** The department's responsibility is the safety and wellbeing of all MCHD employees, encompassing specifically mental and physical wellness. This is primarily achieved by prevention education and follow-up investigation. Additionally, the department ensures the district and its employees are prepared for local emergencies and regional disasters by coordinating with local, statewide, and federal resources to liaise critical information to MCHD and county stakeholders.

**039 Community Paramedicine** MCHD established its' Community Paramedicine Program in 2013 targeting high utilizers of the 911 EMS system. In the past 8 years, the program has evolved to better serve our community while the overarching goals of CP remain constant: (1) to seek insurance empanelment; (2) medication reconciliation; (3) provide assistance in housing, utility, transportation, and food security; (4) navigate care for primary and mental health care practitioners; (5) deliver guidance for activities of daily living; (6) present education for both general, disease process and health literacy; and (7) the acquisition of disability and retirement governmental aid. The CP team works to touch each of these goals with all patients, and adapts them where necessary.

## Department Descriptions (Continued)

**040 Buildings MCHD** This department includes the purchase and improvement of real property.

**042 EMS Tactical Team MCHD** EMS has engaged in working relationships with city/county/federal Law Enforcement Agencies to provide Tactical Emergency Medical Support (TEMS) and tactical medical training. The team's members participate in monthly internal and external trainings to continue to develop their skills while simultaneously working with Law Enforcement.

**045 EMS Quality** The department works with EMS to provide patient-centered care utilizing evidence-based best practices. This is achieved through our continuous quality improvement process which provides both individual provider reviews and feedback along with tracking and trending system performance by working cohesively with the Medical Directors and other EMS departments.

**046 EMS Bike Team MCHD** EMS Bike Team provides Pre-Hospital Emergency Medicine by highly trained bicycle medics. The use of bikes allows for team deployment in mass gathering community events where larger apparatus can't make access, which allows for timely access to patients. The bike team consists of twenty-five members who have specialized training in bike riding using nationally recognized best practices.

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Budgeted Employee Headcount by Department at September 30

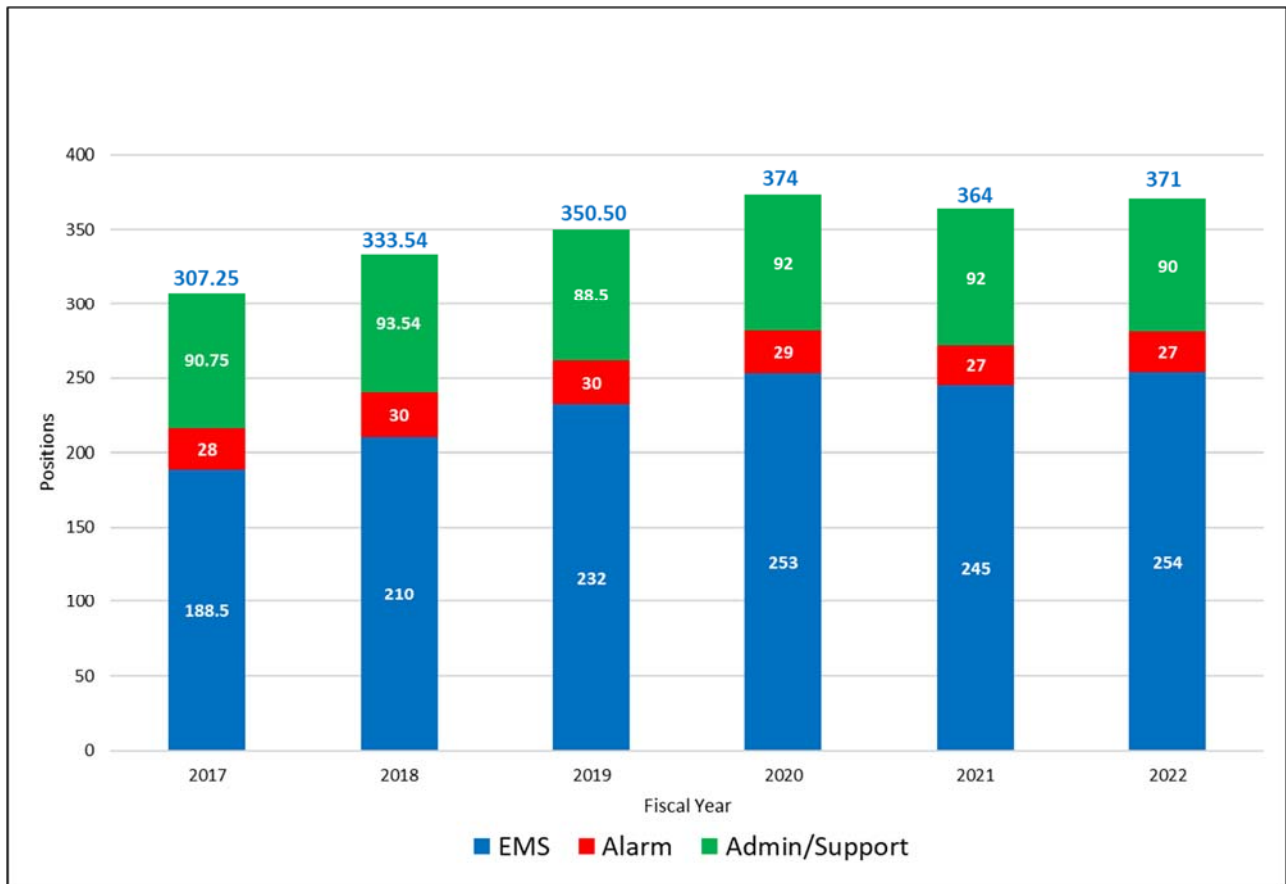
					Budget				Change	
MCHD Administrative / Support Staff		FY 2019	FY 2020	FY 2021	Amendment	FY 2021	FY 2022	FY 21 vs FY 22	% Change	
001	Administration	5.0	5.0	5.0		5.0	4.0	(1.0)		1
002	HCAP	11.0	13.0	13.0		13.0	13.0	0.0		
004	Radio/Tower System	4.0	5.0	4.5		4.5	4.5	0.0		
005	Accounting	7.0	7.0	7.0		7.0	7.0	0.0		
008	Materials Management	6.0	8.0	8.0		8.0	8.0	0.0		
009	Clinical Services	11.0	4.0	5.0		5.0	5.0	0.0		
010	Fleet	7.0	7.0	7.0		7.0	7.0	0.0		
011	EMS Billing	15.0	15.0	15.0		15.0	14.0	(1.0)		2
015	Information Technology	2.5	7.0	8.0		8.0	8.0	0.0		
016	Facilities	6.0	5.0	4.5		4.5	4.5	0.0		
025	Human Resources	3.0	3.0	3.0		3.0	4.0	1.0		3
026	Records Management	3.0	3.0	3.0		3.0	3.0	0.0		
027	Emergency Management & Safety	1.0	0.0	0.0		0.0	1.0	1.0		4
039	Community Paramedicine	4.5	4.0	4.0		4.0	3.0	(1.0)		5
043	Business Analysis Unit	2.5	1.0	0.0		0.0	0.0	0.0		
045	EMS Quality	0.0	5.0	5.0		5.0	4.0	(1.0)		4
Subtotal MCHD Admin / Support Staff		88.5	92.0	92.0	0.0	92.0	90.0	(2.0)	-2.17%	
		FY 2019	FY 2020	FY 2021	Budget	FY 2021	FY 2022	Change	% Change	
MCHD EMS / Transfer / Alarm Staff					Amendment					
006	Alarm	30.0	29.0	27.0		27.0	27.0	0.0	0.00%	
007	EMS Command / Support Staff	4.0	6.0	5.0		5.0	6.0	1.0		6
007	Deputy Chief	3.0	3.0	2.0		2.0	2.0	0.0		
007	District Chief	12.0	12.0	12.0		12.0	12.0	0.0		
007	EMS In Charge	98.0	101.0	86.0		86.0	93.0	7.0		7
007	Captain		5.0	20.0		20.0	20.0	0.0		
007	EMS Attendant	98.0	103.0	103.0		103.0	121.0	18.0		8
007	Student				17.0	17.0		(17.0)		9
Subtotal EMS		215.0	230.0	228.0	17.0	245.0	254.0	9.0	3.67%	
044	Transfer Command	1.0	1.0							
044	Transfer In Charge	8.0	11.0							
044	Transfer Attendant	8.0	11.0							
Subtotal Transfer		17.0	23.0	0.0	0.0	0.0	0.0	0.0	0.00%	
Subtotal MCHD EMS, Transfer, Alarm Staff		262.0	282.0	255.0	17.0	272.0	281.0	9.0	3.31%	
Total: Montgomery County Hospital District		350.5	374.0	347.0	17.0	364.0	371.0	7.0	1.92%	

Excludes part-time staff in all years.

Notes:

- 1 Reduction for planned retirement
- 2 Staff reduction due to efficiencies
- 3 Add Human Resources Generalist
- 4 Transfer Manager of Emergency Management & Safety
- 5 Eliminate Open Position
- 6 Add EMS Resource Scheduler
- 7 Add 5 In Charge for Float Pool
- Add 2 In Charge for Expansion of Debit Day Schedule for 2 Trucks
- 8 Add 10 Attendants for Float Pool
- Add 8 Attendant Positions - Adding 2 Peak BLS Trucks
- 9 Students work on a truck in FY 22

## Budgeted Employee Headcount 2017 -2022



## 1115 Medicaid Waiver Projects

Project	MCHD Contributions <sup>(1)</sup>				MCHD Revenue <sup>(2)</sup>
	Dec-21	Mar-22	Jun-22	Total	Total
Community Paramedicine	93,595		686,040	779,635	1,080,000
Subtotal	93,595		686,040	779,635	1,080,000
HCA Conroe DSRIP Project	80,554		183,403	263,957	
Subtotal	80,554		183,403	263,957	
Ambulance Supplemental Payment Program (UC)		207,774		207,774	498,657
Subtotal		207,774		207,774	498,657
Total	174,149	207,774	869,443	1,251,366	1,578,657

## Notes:

(1) MCHD Contributions represent the amount submitted via Intergovernmental Transfer (IGT) to the state in support of 1115 Waiver Delivery System Reform Incentive Payment (DSRIP) program projects and Uncompensated Care (UC).

(2) MCHD Net Revenue represents Community Paramedicine services billed to Montgomery County Public Health District and payment for Uncompensated Care through the Ambulance Service Supplemental Payment Program.

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Health Care Assistance Program (HCAP) Uncompensated Care

FY 21 PMPY<sup>(1)</sup> Average Medicaid 1115 Waiver Uncompensated Care Cost:

\$1,530

Healthcare Inflation	Unduplicated Client Count					
	1,300	1,400	1,462	1,500	1,600	1,700
0.0%	\$1,989,000	\$2,142,000	\$2,236,860	\$2,295,000	\$2,448,000	\$2,601,000
1.0%	\$2,008,890	\$2,163,420	\$2,259,229	\$2,317,950	\$2,472,480	\$2,627,010
2.0%	\$2,028,780	\$2,184,840	\$2,281,597	\$2,340,900	\$2,496,960	\$2,653,020
3.0%	\$2,048,670	\$2,206,260	\$2,303,966	\$2,363,850	\$2,521,440	\$2,679,030
4.0%	\$2,068,560	\$2,227,680	\$2,326,334	\$2,386,800	\$2,545,920	\$2,705,040
5.4%	\$2,096,406	\$2,257,668	\$2,357,650	\$2,418,930	\$2,580,192	\$2,741,454
6.0%	\$2,108,340	\$2,270,520	\$2,371,072	\$2,432,700	\$2,594,880	\$2,757,060
6.5%	\$2,118,285	\$2,281,230	\$2,382,256	\$2,444,175	\$2,607,120	\$2,770,065
7.0%	\$2,128,230	\$2,291,940	\$2,393,440	\$2,455,650	\$2,619,360	\$2,783,070
8.0%	\$2,148,120	\$2,313,360	\$2,415,809	\$2,478,600	\$2,643,840	\$2,809,080
9.0%	\$2,168,010	\$2,334,780	\$2,438,177	\$2,501,550	\$2,668,320	\$2,835,090
10.0%	\$2,187,900	\$2,356,200	\$2,460,546	\$2,524,500	\$2,692,800	\$2,861,100
11.0%	\$2,207,790	\$2,377,620	\$2,482,915	\$2,547,450	\$2,717,280	\$2,887,110
12.0%	\$2,227,680	\$2,399,040	\$2,505,283	\$2,570,400	\$2,741,760	\$2,913,120
13.0%	\$2,247,570	\$2,420,460	\$2,527,652	\$2,593,350	\$2,766,240	\$2,939,130
14.0%	\$2,267,460	\$2,441,880	\$2,550,020	\$2,616,300	\$2,790,720	\$2,965,140
15.0%	\$2,287,350	\$2,463,300	\$2,572,389	\$2,639,250	\$2,815,200	\$2,991,150

Recommended FY 2022 Budget: \$2,357,650

Assumptions: \* The estimated number of unduplicated HCAP clients in FY 2022 is 1,462, which represents the annualized year-to-date May 2021 unduplicated clients with a growth factor of 8%.

\* Healthcare inflation is projected to be approximately 5.4%.

(1) PMPY = Per Member Per Year



# MONTGOMERY COUNTY HOSPITAL DISTRICT

## HCAP Specialty Healthcare Providers

FY 21 PMPY<sup>(1)</sup> Average Specialty Healthcare Provider Cost:

\$1,776

Healthcare Inflation	Unduplicated Client Count					
	1,300	1,400	1,462	1,500	1,600	1,700
0.0%	\$2,308,800	\$2,486,400	\$2,596,512	\$2,664,000	\$2,841,600	\$3,019,200
1.0%	\$2,331,888	\$2,511,264	\$2,622,477	\$2,690,640	\$2,870,016	\$3,049,392
2.0%	\$2,354,976	\$2,536,128	\$2,648,442	\$2,717,280	\$2,898,432	\$3,079,584
3.0%	\$2,378,064	\$2,560,992	\$2,674,407	\$2,743,920	\$2,926,848	\$3,109,776
4.0%	\$2,401,152	\$2,585,856	\$2,700,372	\$2,770,560	\$2,955,264	\$3,139,968
5.4%	\$2,433,475	\$2,620,666	\$2,736,724	\$2,807,856	\$2,995,046	\$3,182,237
6.0%	\$2,447,328	\$2,635,584	\$2,752,303	\$2,823,839	\$3,012,096	\$3,200,352
6.5%	\$2,458,872	\$2,648,016	\$2,765,285	\$2,837,160	\$3,026,304	\$3,215,448
7.0%	\$2,470,416	\$2,660,448	\$2,778,268	\$2,850,480	\$3,040,512	\$3,230,544
8.0%	\$2,493,504	\$2,685,312	\$2,804,233	\$2,877,120	\$3,068,928	\$3,260,736
9.0%	\$2,516,592	\$2,710,176	\$2,830,198	\$2,903,760	\$3,097,344	\$3,290,928
10.0%	\$2,539,680	\$2,735,040	\$2,856,163	\$2,930,400	\$3,125,760	\$3,321,120
11.0%	\$2,562,768	\$2,759,904	\$2,882,128	\$2,957,040	\$3,154,176	\$3,351,312
12.0%	\$2,585,856	\$2,784,768	\$2,908,093	\$2,983,680	\$3,182,592	\$3,381,504
13.0%	\$2,608,944	\$2,809,632	\$2,934,059	\$3,010,320	\$3,211,008	\$3,411,696
14.0%	\$2,632,032	\$2,834,496	\$2,960,024	\$3,036,960	\$3,239,424	\$3,441,888
15.0%	\$2,655,120	\$2,859,360	\$2,985,989	\$3,063,600	\$3,267,840	\$3,472,080

Recommended FY 2021 Budget: \$2,736,724

Assumptions: \* The estimated number of unduplicated HCAP clients in FY 2022 is 1,462, which represents the annualized year-to-date May 2021 unduplicated clients with a growth factor of 8%.  
\* Healthcare inflation is projected to be approximately 5.4%.

(1) PMPY = Per Member Per Year

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Conferences by Department

MCHD staff attend conferences to implement industry best practices, remain compliant with regulatory standards, enhance skills, and maintain certifications.

Dept.	Conference Description-Attendees	2022 Budget	2021 Budget	Difference	Business Purpose
<b>001-Administration</b>					
	American Ambulance Association x 2	3,259.00	-		AAA is one of the premier national EMS conferences that focuses on EMS leadership, EMS finance, and a variety of EMS operational topics. This conference is geared towards EMS administrative development. It is hosted in Texas this year, and it normally travels around the county.
	EMS Day on the Hill x 1	1,463.00	-		Advocate for and support EMS legislation
	GFOAT Spring Institute x 1	1,272.00	395.00		Compliance, GASB updates
	EMS World x 1	3,200.00	-		Strong MIH track.
	Eagles x 1	1,602.00	-		Clinical development, best practices
	Texas EMS x 3 (Two day passes, one conference)	1,745.00	-		
	Texas EMS Alliance x 1	1,070.00	-		Ambulance Billing/Coding track one-day Federal update
<b>Total 001-Administration</b>		<b>13,611.00</b>	<b>395.00</b>	<b>13,216.00</b>	
<b>002-HCAP</b>					
	Indigent Healthcare Solutions Customer Advisory Conference x 4	2,220.00	-		Receive software updates and training on main software utilized for Indigent Health Care.
<b>Total 002-HCAP</b>		<b>2,220.00</b>	<b>-</b>	<b>2,220.00</b>	
<b>004-Radio</b>					
	Harris Users Group x 1	2,055.00	2,055.00		Gain valuable insights from industry experts
	IWCE x 1	3,005.00	3,005.00		Evaluate, learn, and network with industry leaders
<b>Total 004-Radio</b>		<b>5,060.00</b>	<b>5,060.00</b>	<b>-</b>	
<b>005-Accounting</b>					
	GFOA Annual Conference x 3	6,135.00	495.00		Update on GASB and Accounting - 20 CPE
	TCDRS Conference x 1	1,232.00	-		Pension benefit administration and compliance
	Institute of Finance & Management x 2	5,371.00	-		AP and Purchasing Tracks - Latest trends, technologies, and best practices - 15 CEUs each
<b>Total 005-Accounting</b>		<b>12,738.00</b>	<b>495.00</b>	<b>12,243.00</b>	
<b>006-Alarm</b>					
	National NENA Conference x 2	6,858.00	-		High-tech training and networking for 9-1-1 industry professionals - change to 2
	Texas APCO/NENA x 2	2,740.00	-		Premier event for Public Safety Officials. Platform to address challenges of ever-changing landscape of Public Safety Communications - change to 2
<b>Total 006-Alarm</b>		<b>9,598.00</b>	<b>-</b>	<b>9,598.00</b>	
<b>007- EMS Operations</b>					
	American Ambulance Association x 2	3,738.00			AAA is one of the premier national EMS conferences that focuses on EMS leadership, EMS finance, and a variety of EMS operational topics. This conference is geared towards EMS administrative development. It is hosted in Texas this year, and it normally travels around the county. In addition, Chief Campbell was selected to their inaugural '40 under 40' leaders and should have his registration fee waived.
	Eagles x 2	3,204.00	2,434.00		Clinical development, best practices
	EMS Day on the Hill x 2	2,925.00	-		Advocate for and support EMS legislation
	NAEMSP x 1	4,266.00	-		Continuing medical education.
	Texas EMS x 11 Includes booth fees of \$2,100	16,714.00	1,314.00		EMS Clinical/Operational trends/Employee Recognition/Continuing Improvement. Two presenters.
	Texas EMS Alliance x 2	2,265.00	-		Executive development and networking. One presenter.
<b>Total 007- EMS Operations</b>		<b>33,112.00</b>	<b>3,748.00</b>	<b>29,364.00</b>	

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Conferences by Department (Continued)

Dept.	Conference Description-Attendees	2022 Budget	2021 Budget	Difference	Business Purpose
<b>008 - Materials Management</b>					
	Texas EMS x 1 (Day Pass and Mileage only)	300.00			
<b>Total 008 - Materials Management</b>		<b>300.00</b>	<b>-</b>	<b>300.00</b>	
<b>009-Clinical</b>					
	American Ambulance Association x 1	1,869.00			Requested by CEO so Chief Seek can become more familiar with EMS financial practices
	Eagles x 2	3,204.00	12,416.00		To remain update on best practices and clinical innovation
	EMS World x 3	9,599.00	-		To update on CP and look for opportunities to grow CP. MDs presenting.
	NAEMSP x 1	4,266.00	7,390.00		Continuing medical education for Medical Directors. MDs presenting.
	Texas EMS x 6	8,196.00			Doctors Dickson and Patrick presenting at conference; update on Texas EMS industry
	Texas Chapter NAEMSP X 1	1,307.00			Dr. Dickson on the board of directors
<b>Total 009-Clinical</b>		<b>28,441.00</b>	<b>19,806.00</b>	<b>8,635.00</b>	
<b>010-Fleet</b>					
	Texas EMS x 1 (Day Pass only)	20.00	-		
<b>Total 010-Fleet</b>		<b>20.00</b>	<b>0.00</b>	<b>20.00</b>	
<b>011-EMS Billing</b>					
	American Ambulance Association x 2	3,370.00	-		Federal Compliance for Billing & Coding, cost reporting
	PWW ABC360 x 2	4,399.00	2,530.00		Management and leadership, compliance, recertification.
	TAA Annual Conference x 2	2,918.00	-		Federal - Medicare and State-Medicaid; Billing, Coding & Reimbursement updates
<b>Total 011-EMS Billing</b>		<b>10,687.00</b>	<b>2,530.00</b>	<b>8,157.00</b>	
<b>015-Information Technology</b>					
	Central Square TriCon	-	-		Collaboration and updates on CAD across the entire public safety sector.
	ESRI x 2	3,380.00			Registration included in yearly maintenance. More sessions than one can possibly attend on many different levels from beginner to advanced.
	Laserfiche Empower x 1	699.00	-		Interaction and networking possibilities with fellow CAD users in the same field.
<b>Total 015-Information Technology</b>		<b>4,079.00</b>	<b>0.00</b>	<b>4,079.00</b>	To expand knowledge of Laserfiche products
<b>016-Facilities</b>					
	Texas EMS x 2	330.00	-		EMS request to set up conference booth
<b>Total 016-Facilities</b>		<b>330.00</b>	<b>-</b>	<b>330.00</b>	
<b>025-Human Resources</b>					
	American Ambulance Association x 1	2,116.00	-		Attendance will be based on agenda; better understanding of EMS
	SHRM Annual Conference x 1	-	600.00		Staying up to date on HR matters
	Gulf Coast Symposium x 1	1,106.00	-		Staying up to date on HR matters
<b>Total 025-Human Resources</b>		<b>3,222.00</b>	<b>600.00</b>	<b>2,622.00</b>	
<b>026-Records</b>					
	Texas Open Government x 1 conference fee only	-	400.00		Open Records/EMS/HIPAA
<b>Total 026-Records</b>		<b>-</b>	<b>400.00</b>	<b>(400.00)</b>	

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Conferences by Department (Continued)

Dept.	Conference Description-Attendees	2022 Budget	2021 Budget	Difference	Business Purpose
<b>027-Emergency Management and Safety</b>					
	National EMS Summit x 1	2,536.00	-		Conference is the only solely focused EMS safety conference. Conference focuses of creating a safety culture and how to implement best practices. Topics covered: General safety topics, MCI, Mental Health, etc.. Sean has no formal safety training and this would be a great start.
	Texas EMS x 1	1,169.00	-		EMS Clinical/Operational trends
<b>Total 027-Emergency Management and Safety</b>		<b>3,705.00</b>	<b>0.00</b>	<b>3,705.00</b>	
<b>039-Community Paramedicine</b>					
	EMS World x 1	3,200.00	-		CP/MIH track sustainable funding
<b>Total 039-Community Paramedicine</b>		<b>3,200.00</b>	<b>-</b>	<b>3,200.00</b>	
<b>042-EMS Tactical Unit</b>					
	SOMSA Conference x 1	2,593.00	1,500.00		Advanced training and skills building
<b>Total 042-EMS Tactical Unit</b>		<b>2,593.00</b>	<b>1,500.00</b>	<b>1,093.00</b>	
<b>045-EMS Quality</b>					
	American Ambulance Association x 1	1,869.00	-		AAA is one of the premier national EMS conferences that focuses on EMS leadership, EMS finance, and a variety of EMS operational topics. Educational, Quality Improvement, best practice updates, reaccreditation for ACE
	IAED Navigator x 1	2,446.00	-		Quality course completion for Manager, best quality practice updates
	NAEMSP x 1	4,266.00	5,349.00		EMS Clinical/Operational trends
	Texas EMS x 1	1,329.00			
<b>Total 045-EMS Quality</b>		<b>9,910.00</b>	<b>5,349.00</b>	<b>4,561.00</b>	
<b>Total</b>		<b>142,826</b>	<b>39,883</b>	<b>102,943.00</b>	

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Conferences Attended by Multiple Departments

Conference	Departments - # of Attendees	2022 Budget	Business Purpose
<b>American Ambulance Association</b>			
	Admin x 2	3,259.00	Leadership development, best practices patients and operations
	EMS x 2	3,738.00	AAA is one of the premier national EMS conferences that focuses on EMS leadership, EMS finance, and a variety of EMS operational topics. This conference is geared towards EMS administrative development. It is hosted in Texas this year, and it normally travels around the county.
	Clinical x 1	1,869.00	Requested by CEO so Chief Seek can become more familiar with EMS financial practices
	EMS Billing x 2	3,370.00	Federal Compliance for Billing & Coding, cost reporting
	Human Resources x 1	2,116.00	Better understanding of EMS
	EMS Quality & Safety x 1	1,869.00	AAA is one of the premier national EMS conferences that focuses on EMS leadership, EMS finance, and a variety of EMS operational topics. This conference is geared towards EMS administrative development.
<b>Total American Ambulance Association</b>		<b>16,221.00</b>	
<b>Eagles</b>			
	Admin x 1	1,602.00	Clinical development, best practices
	EMS x 2	3,204.00	Clinical development, best practices
	Clinical x 2	3,204.00	Clinical development, best practices
<b>Total Eagles</b>		<b>8,010.00</b>	
<b>EMS Day on the Hill</b>			
	Admin x 1	1,463.00	Advocate for and support EMS legislation
	EMS x 2	2,925.00	Advocate for and support EMS legislation
<b>Total EMS Day on the Hill</b>		<b>4,388.00</b>	
<b>EMS World</b>			
	Admin x 1	3,200.00	Strong MIH track
	Clinical x 3	9,599.00	Recruitment
	CP x 1	3,200.00	CP/MIH track sustainable funding
<b>Total EMS World</b>		<b>15,999.00</b>	
<b>NAEMSP</b>			
	EMS x 1	4,266.00	Continuing medical education
	Clinical x 1	4,266.00	Continuing education for Medical Directors
	EMS Quality & Safety x 1	4,266.00	Leadership development; certification
<b>Total NAEMSP</b>		<b>12,798.00</b>	
<b>RTA User Conference</b>			
	Admin x 1	2,974.00	Fleet software courses and updates
	Fleet x 2	5,848.00	Fleet software courses and updates
<b>Total RTA User Conference</b>		<b>8,822.00</b>	
<b>SETRAC RHPC Preparedness Symposium</b>			
	Emergency Management and Safety x 1	978.00	Compliance, Pension disclosure
	EMS Quality x 1	977.00	Pension benefit administration and compliance
<b>Total SETRAC RHPC Preparedness Symposium</b>		<b>1,955.00</b>	
<b>Texas EMS Alliance</b>			
	Admin x 1	1,070.00	Ambulance Billing/Coding track one-day Federal update
	EMS x 2	2,265.00	Executive development and networking
<b>Total Texas EMS Alliance</b>		<b>3,335.00</b>	
<b>Texas EMS</b>			
	Admin x 3 (Two day passes, one conference)	1,745.00	Two day passes & One Conference
	EMS x 11 (includes booth fees of \$2,100)	16,714.00	EMS Clinical/Operational trends
	Materials Management x 1 (Day Pass and Mileage only)	300.00	Day Pass and Mileage Only
	Clinical x 6	8,196.00	EMS Clinical/Operational trends
	Fleet x 1 (Day Pass only)	20.00	Day Pass Only
	Facilities x 2	330.00	EMS request to set up conference booth
	Emergency Management and Safety x 1	1,169.00	EMS Clinical/Operational trends
	EMS Quality & Safety x 1	1,329.00	EMS Clinical/Operational trends
<b>Total Texas EMS</b>		<b>29,803.00</b>	

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Training and Training Related Expenses by Department

Dept.	Description	2022 Budget	2021 Budget	Difference
<b>001-Administration</b>				
	Management Development Training	10,000.00		
	PFA Training x 3 - Every other year	-	960.00	
<b>Total 001-Administration</b>		<b>10,000.00</b>	<b>960.00</b>	<b>9,040.00</b>
<b>002-HCAP</b>				
	CHES Training	-	348.00	
	CHW Certification CEs - eligibility staff	-	200.00	
	CPC Medical Billing and Coding x 1	2,695.00		
<b>Total 002-HCAP</b>		<b>2,695.00</b>	<b>548.00</b>	<b>2,147.00</b>
<b>004-Radio</b>				
	FPIC/P25UNS x 1	1,495.00	-	
	Harris Online Training System	5,215.00	4,314.00	
	MCM Users Meeting x 2	500.00	-	
	OMAP Mobile Radio Maintenance Training x 1	4,045.00	-	
	P25 System Maintenance Training x 1	4,965.00	4,064.00	
	Regional Network Manager and UAS Training x 1	3,245.00	-	
<b>Total 004-Radio</b>		<b>19,465.00</b>	<b>8,378.00</b>	<b>11,087.00</b>
<b>005-Accounting</b>				
	GFOA Budget Analyst Training Online x 2	-	735.00	
	PFA Training x 1 - Every other year	-	240.00	
<b>Total 005-Accounting</b>		<b>-</b>	<b>975.00</b>	<b>(975.00)</b>
<b>006-Alarm</b>				
	APCO Public Safety Telecommunicator Certification x 1	-	8,000.00	
	Comm Center Management x 1	7,618.00	-	
<b>Total 006-Alarm</b>		<b>7,618.00</b>	<b>8,000.00</b>	<b>(382.00)</b>
<b>007- EMS Operations</b>				
	ImageTrend Connect x 2	3,171.00	5,333.00	
	NEMSMA Testing/Credentialing Online x 4	3,000.00	3,000.00	
	ASM x 4	31,010.00	-	
	Beyond the Streets ( Captains & In Charges)	9,870.00		
	Pinnacle x 3	15,405.00	-	
	Echelon Front Muster x 3	5,761.00		
	District Chief Training	15,000.00		
<b>Total 007- EMS Operations</b>		<b>83,217.00</b>	<b>8,333.00</b>	<b>74,884.00</b>
<b>009-Clinical</b>				
	Target Solutions (Centrelearn)	80,280.00	79,000.00	
	Texas EMS Educator Summit x 2	3,632.00	1,375.00	
	Advanced Skills Lab	12,000.00	8,600.00	
	ImageTrend x 2	3,026.00		
	Paramedic Cohort (18 Students)	180,000.00	156,085.60	
	Pinnacle x 1	5,135.00	-	
	EMT to Paramedic x 18	6,300.00	32,000.00	
	Texas EMS Course Coordinator Course	-	1,692.00	
<b>Total 009-Clinical</b>		<b>290,373.00</b>	<b>278,752.60</b>	<b>11,620.40</b>
<b>010-Fleet</b>				
	ASE Testing and Recertifications	1,200.00	1,200.00	
	EVT Testing and Recertifications	600.00	1,200.00	
	Manufacturer-specific training	300.00	1,500.00	
<b>Total 010-Fleet</b>		<b>2,100.00</b>	<b>3,900.00</b>	<b>(1,800.00)</b>
<b>011-EMS Billing</b>				
	NAAC Online Certified Ambulance Coder Certification x 1	1,155.00	1,155.00	
	NAAC Online Certified Ambulance Compliance Officer x 1	1,050.00	-	
	NAAC Online Mandatory CEU 350.00 X13	4,900.00	4,550.00	
	Certified Ambulance Compliance Officer	1,050.00		
	Certified Ambulance Privacy Officer	1,050.00		
<b>Total 011-EMS Billing</b>		<b>9,205.00</b>	<b>5,705.00</b>	<b>3,500.00</b>

MONTGOMERY COUNTY HOSPITAL DISTRICT

Training and Training Related Expenses by Department (Continued)

Dept.	Description	2022 Budget	2021 Budget	Difference
<b>015-Information Technology</b>				
	Comptia Training x 2	3,000.00	-	
	Datacamp IT Training	1,800.00	-	
	Datacamp Subscription (SQL & Coding Training)	300.00	-	
	GIS Training	-	1,987.00	
	Tableau Training x 1	3,000.00	5,100.00	
	Cyber security training - mandatory state requirement	5,000.00	-	
<b>Total 015-Information Technology</b>		<b>13,100.00</b>	<b>7,087.00</b>	<b>6,013.00</b>
<b>016-Facilities</b>				
	Carrier Chiller Training x 2	1,000.00	775.00	
	Generator Training x 2	1,000.00	770.00	
<b>Total 016-Facilities</b>		<b>2,000.00</b>	<b>1,545.00</b>	<b>455.00</b>
<b>025-Human Resources</b>				
	Compliance lunches	1,500.00	1,000.00	
	New Employee Orientation lunches	4,000.00	4,000.00	
	Training for HR Assistant x 1	450.00	-	
	Training Membership - Lorman	300.00	300.00	
<b>Total 025-Human Resources</b>		<b>6,250.00</b>	<b>5,300.00</b>	<b>950.00</b>
<b>026-Records</b>				
	CACO & CAPO Training Seminar - Fee, Travel, and Per Diem x 1	3,950.00	-	
	CAPO Privacy and renewal of Compliance Cert x 1	-	1,500.00	
	Online HIPAA training - New Employees Only	600.00	1,300.00	
	Online HIPAA training - Compliance Fair ALL Employees	4,000.00	-	
<b>Total 026-Records</b>		<b>8,550.00</b>	<b>2,800.00</b>	<b>5,750.00</b>
<b>027-Emergency Management and Safety</b>				
	Food for Safety Safari instructors	3,000.00	750.00	
	CISM Training x 6	8,500.00	-	
	Traffic cones x 500 (Driver Training)	5,000.00		
	Ambulance Strike Team Leader Training x 8	2,100.00		
	MIST Training x 8	2,100.00		
<b>Total 027-Emergency Management and Safety</b>		<b>20,700.00</b>	<b>750.00</b>	<b>19,950.00</b>
<b>042-EMS Tactical Unit</b>				
	Tactical Medicine CE x 5	3,000.00	-	
	TTPOA x 5	-	3,520.00	
<b>Total 042-EMS Tactical Unit</b>		<b>3,000.00</b>	<b>3,520.00</b>	<b>(520.00)</b>
<b>045-EMS Quality</b>				
	ImageTrend Connect x 1	1,513.00	-	
	Certified Ambulance Documentation Specialist (CADS) Course - Virtual	4,200.00	27,750.00	
	FEMA Quality Management Course x 2	671.00		
	Emergency Number Professional- Brown	-	450.00	
	ePCR Training x 2	-	5,333.00	
	Pinnacle x 1	5,135.00	-	
	NAEMSP EMS Quality and Safety Course Registration x 3	-	1,350.00	
	NAEMSP EMS Quality and Safety Course Other expenses x 3	-	2,212.00	
<b>Total 045-EMS Quality</b>		<b>11,519.00</b>	<b>37,095.00</b>	<b>(25,576.00)</b>
<b>046-EMS Bike Team</b>				
	IPMBA Instructor Course x 1	3,414.00	-	
	IPMBA Maintenance Officer Course x 1	3,269.00	-	
<b>Total 046-EMS Bike Team</b>		<b>6,683.00</b>	<b>-</b>	<b>6,683.00</b>
<b>Total</b>		<b>496,475</b>	<b>373,649</b>	<b>122,826.40</b>

## Capital Expenditures

Capital expenditures have a major impact on the ability of the District to deliver services. MCHD does not have recurring capital expenditures, so each expenditure requires justification. Managers and executives participate in a capital coordination meeting to discuss potential capital projects, their justification, District priorities, available resources, and timing.

Capital expenditures are defined as expenditures that have a cost of \$5,000 or more and a useful life of at least five years.

Department	Category	Description	Qty.	Total	Justification
<b>004-Radio/Tower</b>					
004-Radio/Tower	Equip	Opticoms (about 10 intersections)	10	\$ 90,000	Continue project for traffic control
004-Radio/Tower	Equip	US Digital Station alerting (TBD Station)	1	\$ 30,000	IP Station alerting system for TBD Station
004-Radio/Tower	Equip	Tower Pre-Construction 2 Towers	2	\$ 1,200,000	Phase I of tower construction for 2 towers
004-Radio/Tower	Equip	LTE XL-200 Portables for ET3	4	\$ 22,320	EMS LTE/WiFi field radios for telemedicine and connectivity away from the ambulance.
004-Radio/Tower	Equip	Tower A/C Replacement	3	\$ 24,900	Tower A/C Replacement on R22 Systems (3 Towers)
004-Radio/Tower	Land	Land for 2 towers (300K Each)	2	\$ 600,000	Purchase of two properties for two new towers
<b>004-Radio/Tower Total</b>				<b>\$ 1,967,220.00</b>	
<b>010-Fleet</b>					
010-Fleet	Vehicle	Dodge RAM 4500 Cab/Chassis (\$55K/each)	8	\$ 440,000	For remounts
010-Fleet	Equip	Mobile Column Lift	1	\$ 38,000	Needed for Fleet productivity
010-Fleet	Vehicle	Frazer Remounts (\$176,825.00/each)	8	\$ 1,414,600	Replaces end of life ambulances
<b>010-Fleet Total</b>				<b>\$ 1,892,600</b>	
<b>015-I.T.</b>					
015-I.T.	Equip	SAN expansion	2	\$ 40,000	Annual replacement of 2014 SAN expansion
015-I.T.	Equip	Cybersecurity Equipment - Firewall 5510 replacement for USDD	1	\$ 5,000	Increase protection depends CAD
015-I.T.	Equip	Backup Expansion for Virtual Server project	1	\$ 24,000	More backup space in case of ransomware attack
015-I.T.	Equip	Synology for CPD	1	\$ 8,000	Need for local backups
<b>015-I.T. Total</b>				<b>\$ 77,000</b>	
<b>016-Facilities</b>					
016-Facilities	Building	Admin Rear Door Replacement	1	\$ 25,000	Multiple failures, excessive repairs (original hardware from 2011)
016-Facilities	Building	Electrical for additional ambulance parking - Phase 2	1	\$ 40,000	Part two - secure parking for additional reserve ambulances
016-Facilities	Equip	Replace Chiller Coils	3	\$ 25,000	Preventative - over 10 years old
016-Facilities	Equip	Station 32 1000 Gal Propane Tank	1	\$ 10,000	Additional propane tank to support extended and frequent power outages
<b>016-Facilities Total</b>				<b>\$ 100,000</b>	
<b>027-Emergency</b>					
027-Emergency Management & Safety	Equip	Pull behind Trailer/storage	1	\$ 5,000	Trailer for driver training cones (annual and regional pop up). EM drill equipment
<b>027-Emergency</b>				<b>\$ 5,000</b>	
<b>040-Buildings</b>					
040-Buildings	Building	Station 33 (Caney Creek)	1	\$ 300,000	Payment 1 of 2
040-Buildings	Building	Station 44 (Bentwater)	1	\$ 125,000	Payment 2 of 2
040-Buildings	Building	Station 13 (Willis)	1	\$ 25,000	Remodel MCHD Quarters
<b>040-Buildings Total</b>				<b>\$ 450,000</b>	
<b>Grand Total</b>				<b>\$ 4,491,820</b>	



# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Project Listing

### Capital Projects including Operating Cost

Category	Description	Qty.	Total Capital Cost	Cost of Related Operating Items	Total Project Cost
Equipment	Opticoms (about 10 intersections)	10	\$ 90,000		\$ 90,000
Equipment	US Digital Station alerting (TBD Station)	1	\$ 30,000		\$ 30,000
Equipment	Tower Pre-Construction 2 Towers	2	\$ 1,200,000		\$ 1,200,000
Equipment	LTE XL-200 Portables for ET3	4	\$ 22,320		\$ 22,320
Equipment	Tower A/C Replacement	3	\$ 24,900		\$ 24,900
Land	Land for 2 towers (300K Each)	2	\$ 600,000		\$ 600,000
Vehicle	Dodge RAM 4500 Cab/Chassis (\$55K/each)	8	\$ 440,000		\$ 440,000
Equipment	Mobile Column Lift	1	\$ 38,000		\$ 38,000
Vehicle	Frazer Remounts (\$176,825.00/each)	8	\$ 1,414,600		\$ 1,414,600
Equipment	SAN expansion	2	\$ 40,000	\$ 2,500	\$ 42,500
Equipment	Cybersecurity Equipment - Firewall 5510 replacement for USDD	1	\$ 5,000	\$ 1,500	\$ 6,500
Equipment	Backup Expansion for Virtual Server project	1	\$ 24,000	\$ 2,500	\$ 26,500
Equipment	Synology for CPD	1	\$ 8,000	\$ 1,500	\$ 9,500
Building	Admin Rear Door Replacement	1	\$ 25,000		\$ 25,000
Building	Electrical for additional ambulance parking - Phase 2	1	\$ 40,000		\$ 40,000
Equipment	Replace Chiller Coils	3	\$ 25,000		\$ 25,000
Equipment	Station 32 1000 Gal Propane Tank	1	\$ 10,000		\$ 10,000
Equipment	Pull behind Trailer/storage	1	\$ 5,000		\$ 5,000
Building	Station 33 (Caney Creek)	1	\$ 300,000		\$ 300,000
Building	Station 44 (Bentwater)	1	\$ 125,000		\$ 125,000
Building	Station 13 (Willis)	1	\$ 25,000		\$ 25,000
			\$ 4,491,820	\$ 8,000	\$ 4,499,820

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Budget FY 2022
<b>Revenue</b>						
Tax Revenue						
Tax Revenue	\$36,288,444.59	\$33,832,652.75	\$32,387,483.83	\$34,144,622.50	\$36,098,667.00	\$39,239,665.00
Delinquent Tax Revenue	\$325,951.09	\$304,552.47	\$199,845.85	\$142,085.72	\$405,651.00	\$441,070.00
Penalties and Interest	\$281,785.41	\$270,759.03	\$278,347.24	\$250,323.91	\$324,343.00	\$352,662.00
Miscellaneous Tax Revenue	\$5,607.42	\$9,063.55	\$6,290.69	\$9,403.76	\$0.00	\$10,967.00
Total Tax Revenue	\$36,901,788.51	\$34,417,027.80	\$32,871,967.61	\$34,546,435.89	\$36,828,661.00	\$40,044,364.00
EMS Net Revenue						
Advanced Life Support Revenue	\$19,819,938.03	\$21,783,365.74	\$23,698,359.85	\$23,462,552.35	\$33,415,439.00	\$35,781,651.00
Basic Life Support Revenue	\$4,785,670.25	\$4,634,097.20	\$4,314,410.17	\$4,396,662.85	\$5,938,347.00	\$7,035,093.00
Transfer Service Fees	\$911,832.64	\$2,120,348.62	\$2,894,047.05	\$2,785,486.56	\$979,680.00	\$44,724.00
Non-Transport Fees	\$416,341.65	\$311,346.89	\$257,275.75	\$289,487.18	\$325,375.00	\$377,278.00
Contractual Allowance	(\$6,499,668.38)	(\$7,619,629.17)	(\$7,852,895.97)	(\$7,963,790.36)	(\$13,214,126.00)	(\$14,052,594.00)
Charity Care	\$0.00	\$0.00	\$0.00	\$0.00	(\$7,725,182.00)	(\$8,215,360.00)
Provision for Bad Debt	(\$8,379,664.89)	(\$7,675,274.62)	(\$8,333,969.85)	(\$8,167,601.34)	(\$2,846,120.00)	(\$3,026,710.00)
Recovery of Bad Debt - EMS	\$270,834.64	\$299,392.08	\$307,147.83	\$213,295.38	\$259,708.00	\$259,708.00
Total EMS Net Revenue	\$11,325,283.94	\$13,853,646.74	\$15,284,374.83	\$15,016,092.62	\$17,133,121.00	\$18,203,790.00
Other Revenue						
Investment Income - MCHD	\$302,218.02	\$727,667.56	\$1,176,164.48	\$623,085.81	\$76,216.00	\$66,463.00
Interest Income	\$15,740.01	\$14,016.31	\$12,213.01	\$11,136.22	\$9,620.00	\$8,216.00
Tobacco Settlement Proceeds	\$825,315.48	\$740,365.69	\$752,605.14	\$739,419.56	\$600,000.00	\$700,000.00
Weyland Bldg. Land Lease	\$33,062.04	\$33,062.04	\$33,062.04	\$33,062.04	\$33,064.00	\$33,064.00
Miscellaneous Income	\$442,463.77	\$436,232.90	\$923,580.63	\$1,132,107.45	\$207,610.00	\$248,672.00
Rx Discount Card Royalties	\$6,887.50	\$3,813.75	\$1,831.75	\$958.25	\$960.00	\$660.00
Proceeds from Capital Lease	\$0.00	\$0.00	\$0.00	\$38,486.34	\$1,866,936.00	\$0.00
Proceeds from Grant Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Tenant Rent Income	\$89,775.00	\$89,775.00	\$89,830.65	\$94,343.28	\$110,383.00	\$110,383.00
P.A. Processing Fees	\$3,495.00	\$3,330.00	\$2,870.00	\$1,360.00	\$1,800.00	\$1,500.00
Contract Revenue (Net)	\$88,905.30	\$102,479.97	\$155,058.47	\$168,571.92	\$162,376.00	\$174,151.00
1115 Waiver - Paramedicine	\$1,121,700.00	\$1,142,900.00	\$1,266,600.00	\$1,608,400.00	\$1,440,000.00	\$1,080,000.00
Education/Training Revenue	\$66,236.40	\$133,870.00	\$242,778.90	\$158,046.44	\$219,000.00	\$282,000.00
Stand-By Fees	\$50,800.00	\$71,600.00	\$98,090.00	\$50,770.00	\$18,750.00	\$49,048.00
EMS - Trauma Fund Income	\$21,881.00	\$29,517.00	\$30,960.00	\$30,317.00	\$30,000.00	\$30,000.00
Ambulance Supplemental Payment Program	\$3,418,480.94	\$1,891,644.19	\$836,984.13	\$1,282,577.63	\$498,657.00	\$498,657.00
Management Fee Revenue	\$99,999.96	\$99,999.96	\$99,999.96	\$99,999.96	\$100,000.00	\$100,000.00
Employee Medical Premiums	\$723,744.73	\$1,022,115.03	\$1,098,654.64	\$1,226,532.67	\$1,198,262.00	\$1,384,241.00
Dispatch Fees	\$287,039.00	\$231,255.00	\$234,273.00	\$238,602.00	\$222,500.00	\$251,792.00
MDC Revenue - First Responders	\$53,650.00	\$72,675.00	\$67,055.00	\$82,704.00	\$57,000.00	\$92,550.00
Inter Local 800 Mhz	\$198,463.00	\$197,309.00	\$206,373.00	\$182,653.00	\$180,000.00	\$180,000.00
VHF Project Revenue	\$259,626.47	\$117,087.83	\$118,566.54	\$120,083.56	\$121,640.00	\$123,237.00
Tower Contract Revenue	\$0.00	\$67,923.30	\$305,120.78	\$258,619.83	\$279,527.00	\$306,712.00
Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Gain/Loss on Sale of Assets	\$49,769.00	\$40,115.00	\$21,239.00	\$43,920.00	\$0.00	\$64,000.00
Total Other Revenue	\$8,159,252.62	\$7,268,754.53	\$7,773,911.12	\$8,225,756.96	\$7,434,301.00	\$5,785,346.00
<b>Total Revenues</b>	<b>\$56,386,325.07</b>	<b>\$55,539,429.07</b>	<b>\$55,930,253.56</b>	<b>\$57,788,285.47</b>	<b>\$61,396,083.00</b>	<b>\$64,033,500.00</b>
<b>Expenses</b>						
Payroll Expenses						
Regular Pay	\$14,272,404.82	\$15,046,021.71	\$20,302,448.11	\$22,550,286.77	\$23,570,194.00	\$25,097,059.00
Overtime Pay	\$4,833,909.64	\$5,434,037.38	\$2,559,619.52	\$2,953,545.30	\$2,755,957.00	\$2,961,081.00
Paid Time Off	\$1,651,805.14	\$1,899,286.10	\$2,331,335.18	\$2,412,410.42	\$2,586,298.00	\$2,951,073.00
Stipend Pay	\$380,950.05	\$417,777.82	\$184,306.94	\$213,092.85	\$499,828.00	\$136,704.00
Payroll Taxes	\$1,505,143.38	\$1,611,437.57	\$1,805,034.98	\$1,996,671.08	\$2,179,504.00	\$2,290,441.00
TCDRS Plan	\$4,343,399.75	\$1,528,301.42	\$1,827,322.72	\$1,829,382.67	\$1,901,055.00	\$2,720,572.00
Health & Dental	\$1,280,075.74	\$684,297.61	\$705,844.79	\$739,019.42	\$801,858.00	\$842,344.00
Health Insurance Claims	\$1,860,307.69	\$2,769,704.37	\$3,481,223.96	\$3,966,573.71	\$3,868,114.00	\$4,751,472.00
Health Insurance Admin Fees	\$486,433.67	\$728,486.46	\$700,658.98	\$758,087.81	\$763,179.00	\$983,892.00
Total Payroll Expenses	\$30,614,429.88	\$30,119,350.44	\$33,897,795.18	\$37,419,070.03	\$38,925,987.00	\$42,734,638.00

In 2018, MCHD Increased the Disability Exemption from \$25,000 to \$75,000 and adopted a 20% Homestead Exemption

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History (Continued)

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Budget FY 2022
Operating Expenses						
Unemployment Expense	\$10,134.19	\$52,483.68	\$5,508.70	(\$12,229.02)	\$12,000.00	\$18,000.00
Accident Repair	\$45,878.80	\$29,924.53	\$29,130.45	\$23,234.83	\$30,000.00	\$36,000.00
Accounting/Auditing Fees	\$48,500.00	\$42,400.00	\$44,700.00	\$38,500.00	\$45,900.00	\$54,200.00
Advertising	\$1,766.57	\$4,046.61	\$3,856.24	\$7,959.12	\$10,580.00	\$13,650.00
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	\$207,774.00
Bank Charges	\$23,383.69	\$676.17	\$1,687.23	\$5,336.70	\$5,100.00	\$1,200.00
Credit Card Processing Fee	\$28,858.70	\$24,542.79	\$18,491.79	\$18,020.29	\$21,512.00	\$22,500.00
Bio-Waste Removal	\$33,311.34	\$36,793.32	\$28,292.23	\$28,570.60	\$37,552.00	\$35,416.00
Books/Materials	\$33,407.72	\$28,701.52	\$67,226.19	\$62,147.89	\$195,587.00	\$249,165.00
Business Licenses	\$19,376.57	\$19,438.82	\$23,878.24	\$36,494.25	\$28,823.00	\$40,415.00
Capital Lease Expense	\$1,029,687.52	\$1,058,629.51	\$546,125.16	\$391,139.93	\$190,157.00	\$417,424.00
Collection Fees	\$231,443.22	\$300,201.09	\$93,924.86	\$67,802.76	\$92,910.00	\$75,000.00
Community Education	\$9,600.90	\$8,507.71	\$7,639.82	\$7,183.76	\$15,534.62	\$11,600.00
Computer Maintenance	\$216,158.58	\$369,665.86	\$454,269.73	\$395,449.05	\$479,750.00	\$512,150.00
Computer Software	\$717,480.35	\$944,448.73	\$616,876.01	\$801,037.14	\$1,088,467.00	\$1,087,574.00
Computer Software - MDC First Responder	\$64,818.61	\$46,001.96	\$27,369.63	\$35,267.92	\$55,200.00	\$43,500.00
Computer Supplies/Non-Cap.	\$39,456.61	\$49,651.16	\$46,612.87	\$38,459.06	\$42,265.00	\$45,060.00
Conferences - Fees, Travel, & Meals	\$153,449.51	\$156,063.40	\$141,836.56	\$85,049.18	\$42,281.00	\$142,826.00
Contractual Obligations- County Appraisal	\$317,873.15	\$313,012.00	\$286,055.35	\$288,811.16	\$288,828.00	\$298,976.00
Contractual Obligations- Tax Collector Assn	\$52,989.52	\$59,121.65	\$78,719.45	\$85,199.64	\$94,125.00	\$94,704.00
Contractual Obligations- Other	\$3,600.00	\$10,800.00	\$91,379.25	\$236,257.60	\$296,330.00	\$301,860.00
Customer Property Damage	\$11.00	\$617.83	\$2,365.78	\$10,079.77	\$9,648.00	\$12,840.00
Customer Relations	\$38,187.41	\$36,883.92	\$44,187.38	\$64,174.59	\$72,800.00	\$73,000.00
Damages/Uninsured Portion	\$0.00	\$0.00	\$0.00	\$159,835.04	\$29,444.70	\$0.00
Disposable Linen	\$90,696.61	\$101,798.25	\$59,400.03	\$65,283.20	\$82,920.00	\$55,254.00
Disposable Medical Supplies	\$895,757.19	\$904,669.87	\$877,510.95	\$1,090,420.86	\$1,177,106.48	\$1,083,333.00
Drug Supplies	\$198,696.95	\$259,081.93	\$262,608.59	\$248,231.46	\$307,388.02	\$481,179.00
Dues/Subscriptions	\$36,247.43	\$45,184.37	\$78,377.09	\$52,268.18	\$61,935.00	\$87,214.00
Durable Medical Equipment	\$760,204.47	\$396,856.91	\$347,540.75	\$282,553.59	\$417,360.50	\$382,358.00
Election Expenses	\$215,851.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Employee Health/Wellness	\$13,619.54	\$19,620.03	\$32,855.06	\$17,175.78	\$25,186.00	\$30,500.00
Employee Recognition	\$90,524.99	\$80,249.44	\$76,495.99	\$81,426.81	\$111,608.06	\$115,311.00
Equipment Rental	\$8,862.50	\$26,195.92	\$63,154.14	\$6,753.12	\$13,100.00	\$16,470.00
Fluids & Additives - Auto	\$0.00	\$0.00	\$0.00	\$8,564.96	\$25,000.00	\$30,000.00
Fuel - Auto	\$412,684.52	\$535,446.45	\$592,303.44	\$538,212.86	\$653,232.50	\$1,103,724.00
Fuel - Non-Auto	\$3,670.00	\$155.00	\$327.00	\$1,860.00	\$4,000.00	\$4,000.00
Hazardous Waste Removal	\$568.00	\$990.75	\$1,197.45	\$1,999.40	\$1,920.00	\$2,076.00
Insurance	\$516,176.66	\$540,633.75	\$624,264.16	\$618,338.98	\$656,975.00	\$662,099.00
Interest Expense	\$74,639.16	\$45,753.66	\$18,654.46	\$7,799.87	\$7,167.00	\$72,512.00
Late Fees	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00
Laundry Service & Purchase	\$4,025.18	\$2,549.24	\$2,559.08	\$1,948.86	\$1,800.00	\$1,800.00
Leases/Contracts	\$67,773.36	\$73,941.64	\$78,338.13	\$71,793.46	\$77,440.00	\$76,560.00
Legal Fees	\$78,294.20	\$86,045.20	\$74,650.31	\$90,855.67	\$126,725.00	\$185,060.00
Maintenance & Repairs-Buildings	\$419,178.55	\$403,907.51	\$445,040.12	\$378,660.58	\$386,792.35	\$371,640.00
Maintenance- Equipment	\$228,784.90	\$417,981.90	\$275,626.56	\$429,930.02	\$708,464.00	\$635,000.00
Management Fees	\$423,091.25	\$383,683.58	\$424,772.41	\$165,009.78	\$123,805.00	\$132,000.00
Meals - Business and Travel	\$1,648.78	\$1,135.12	\$1,948.15	\$1,456.94	\$2,060.00	\$1,280.00
Meeting Expenses	\$16,651.61	\$21,157.96	\$35,291.00	\$21,004.93	\$29,700.00	\$32,940.00
Mileage Reimbursements	\$8,067.55	\$7,471.07	\$7,285.45	\$2,914.96	\$9,762.00	\$7,717.00
Office Supplies	\$18,533.35	\$20,234.13	\$17,962.64	\$15,919.79	\$17,620.00	\$18,768.00
Oil & Lubricants	\$32,105.11	\$24,594.83	\$27,548.91	\$30,805.08	\$27,600.00	\$30,984.00
Other Services	\$15,675.81	\$37,521.89	\$129,135.12	\$28,322.46	\$4,500.00	\$4,500.00
Other Services - DSRIP	\$899,588.32	\$945,757.96	\$1,215,304.59	\$1,040,741.56	\$1,117,986.00	\$1,043,592.00
Oxygen & Gases	\$73,615.44	\$38,656.80	\$47,568.21	\$55,285.58	\$55,326.15	\$51,112.00
Paging System	\$7,143.77	\$907.32	\$0.00	\$0.00	\$0.00	\$0.00
Postage	\$28,109.06	\$29,445.21	\$28,613.82	\$25,362.44	\$25,200.00	\$22,320.00
Printing Services	\$17,789.36	\$10,563.94	\$13,956.53	\$7,608.13	\$17,064.50	\$19,967.00
Professional Fees	\$1,566,456.38	\$1,199,069.21	\$1,305,860.63	\$1,466,318.80	\$1,783,038.41	\$1,574,060.00

MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History (Continued)

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Budget FY 2022
Radio Repairs - Outsourced (Depot)	\$18,099.64	\$40,599.13	\$22,078.34	\$19,357.90	\$39,900.00	\$39,900.00
Radio - Parts	\$37,332.66	\$51,177.24	\$82,060.48	\$32,522.40	\$57,300.00	\$57,200.00
Radios	\$329,690.55	\$224,442.49	\$145,062.30	\$143,659.98	\$12,000.00	\$12,000.00
Recruit/Investigate	\$24,239.60	\$38,335.85	\$56,708.31	\$48,619.80	\$56,550.00	\$78,300.00
Rent	\$138,113.17	\$176,708.66	\$192,536.40	\$202,527.52	\$174,212.00	\$174,212.00
Repair-Equipment	\$19,059.78	\$12,507.86	\$27,945.74	\$21,301.85	\$55,200.00	\$69,200.00
Shop Tools	\$8,849.27	\$8,506.27	\$12,260.18	\$11,794.18	\$16,470.00	\$16,470.00
Shop Supplies	\$45,147.78	\$41,373.97	\$56,961.60	\$34,691.39	\$40,660.00	\$59,900.00
Small Equipment & Furniture	\$403,383.37	\$653,853.95	\$869,374.11	\$500,769.10	\$534,924.24	\$574,432.00
Special Events Supplies	\$1,446.63	\$1,963.18	\$2,400.08	\$998.45	\$3,350.00	\$3,350.00
Station Supplies	\$66,065.93	\$64,016.15	\$54,660.59	\$90,927.97	\$81,096.00	\$55,632.00
Supplemental Food	\$2,997.68	\$629.16	\$1,641.63	\$1,197.73	\$3,000.00	\$3,000.00
Telephones-Cellular	\$82,980.07	\$89,912.67	\$82,145.33	\$98,396.05	\$174,453.00	\$136,582.00
Telephones-Service	\$165,672.11	\$158,955.25	\$188,483.17	\$204,316.94	\$210,990.00	\$329,220.00
Telephones - Long Distance	\$9,945.66	\$4,767.33	(\$3.26)	\$0.00	\$0.00	\$0.00
Training/Related Expenses-CE	\$152,935.79	\$141,324.20	\$131,838.20	\$118,049.84	\$373,648.60	\$496,475.00
Tuition Reimbursement	\$78,185.14	\$66,611.24	\$57,585.66	\$108,426.99	\$67,450.00	\$74,150.00
Travel Expenses	\$5,031.73	\$11,860.30	\$22,712.34	\$9,891.85	\$13,330.00	\$13,280.00
Uniforms	\$174,940.35	\$202,490.02	\$197,200.79	\$193,768.85	\$359,943.47	\$318,635.00
Utilities	\$356,244.23	\$395,897.89	\$380,088.08	\$454,882.66	\$419,360.00	\$419,360.00
Vehicle-Batteries	\$5,881.86	\$7,092.83	\$12,825.02	\$38,577.10	\$66,150.00	\$66,150.00
Vehicle-Outside Services	\$32,647.13	\$7,630.84	\$8,133.23	\$14,869.70	\$9,600.00	\$15,000.00
Vehicle-Parts	\$271,520.34	\$366,751.08	\$435,050.29	\$402,075.18	\$444,085.73	\$444,000.00
Vehicle-Registration	\$1,743.96	\$1,696.32	\$1,762.41	\$2,183.34	\$2,496.00	\$2,496.00
Vehicle-Tires	\$45,296.73	\$53,283.74	\$61,584.82	\$48,111.03	\$60,000.00	\$63,000.00
Vehicle-Towing	\$1,630.10	\$4,067.13	\$4,026.00	\$4,115.50	\$7,400.00	\$9,000.00
Miscellaneous Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Worker's Compensation Insurance	\$445,302.19	\$307,411.41	\$382,872.56	\$272,916.80	\$295,084.00	\$410,370.00
Total Operating Expenses	\$13,268,488.41	\$13,387,739.26	\$13,331,278.09	\$12,807,559.47	\$15,031,003.33	\$16,071,478.00
Indigent Care Expenses						
1115 Medicaid Waiver - Uncompensated Care	\$1,697,898.58	\$1,285,461.88	\$2,383,116.79	\$2,917,324.12	\$4,587,467.00	\$2,357,650.00
Specialty Healthcare Providers	\$2,891,124.45	\$2,723,600.15	\$2,953,960.55	\$2,597,553.90	\$3,771,551.00	\$2,736,724.00
Total Indigent Care Expenses	\$4,589,023.03	\$4,009,062.03	\$5,337,077.34	\$5,514,878.02	\$8,359,018.00	\$5,094,374.00
Capital Expenditures						
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00
Capital Purchases - CIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase - Building/Improvements	\$0.00	\$136,200.00	\$1,991,037.06	\$984,848.81	\$1,359,478.68	\$515,000.00
Capital Purchase - Equipment	\$949,505.86	\$1,870,011.79	\$4,077,400.11	\$1,252,203.11	\$2,930,843.00	\$1,522,220.00
Capital Purchase - Vehicles	\$1,130,093.04	\$909,760.03	\$2,135,916.54	\$2,730,127.74	\$16,171.63	\$1,854,600.00
Total Capital Expenditures	\$2,079,598.90	\$2,915,971.82	\$8,204,353.71	\$4,967,179.66	\$4,306,493.31	\$4,491,820.00
<b>Total Expenses</b>	<b>\$50,551,540.22</b>	<b>\$50,432,123.55</b>	<b>\$60,770,504.32</b>	<b>\$60,708,687.18</b>	<b>\$66,622,501.64</b>	<b>\$68,392,310.00</b>
Revenue over Expenditures	\$5,834,784.85	\$5,107,305.52	(\$4,840,250.76)	(\$2,920,401.71)	(\$5,226,418.64)	(\$4,358,810.00)

## Annual Budget Comparison

# Montgomery County Hospital District

## Annual Budget Comparison

For the Fiscal Year Ending September 30, 2022

### Montgomery County Hospital District

	2022 Original Budget	2021 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
<b>Revenue</b>							
Tax Revenue							
Tax Revenue	\$39,239,665.00	\$36,098,667.00	\$3,140,998.00	8.7%	\$36,215,379.83	\$3,024,285.17	8.4%
Delinquent Tax Revenue	\$441,070.00	\$405,651.00	\$35,419.00	8.7%	\$300,523.65	\$140,546.35	46.8%
Penalties and Interest	\$352,662.00	\$324,343.00	\$28,319.00	8.7%	\$308,775.77	\$43,886.23	14.2%
Miscellaneous Tax Revenue	\$10,967.00	\$0.00	\$10,967.00	0.0%	\$10,966.59	\$0.41	0.0%
Total Tax Revenue	\$40,044,364.00	\$36,828,661.00	\$3,215,703.00	8.7%	\$36,835,645.84	\$3,208,718.16	8.7%
<b>EMS Net Revenue</b>							
Advanced Life Support Revenue	\$35,781,651.00	\$33,415,439.00	\$2,366,212.00	7.1%	\$34,282,419.73	\$1,499,231.27	4.4%
Basic Life Support Revenue	\$7,035,093.00	\$5,938,347.00	\$1,096,746.00	18.5%	\$7,075,944.85	(\$40,851.85)	(0.6%)
Transfer Service Fees	\$44,724.00	\$979,680.00	(\$934,956.00)	(95.4%)	\$304,843.30	(\$260,119.30)	(85.3%)
Non-Transport Fees	\$377,278.00	\$325,375.00	\$51,903.00	16.0%	\$272,761.98	\$104,516.02	38.3%
Contractual Allowance	(\$14,052,594.00)	(\$13,214,126.00)	(\$838,468.00)	6.3%	(\$14,152,954.39)	\$100,360.39	(0.7%)
Charity Care	(\$8,215,360.00)	(\$7,725,182.00)	(\$490,178.00)	6.3%	(\$8,264,819.77)	\$49,459.77	(0.6%)
Provision for Bad Debt	(\$3,026,710.00)	(\$2,846,120.00)	(\$180,590.00)	6.3%	(\$2,028,287.15)	(\$998,422.85)	49.2%
Recovery of Bad Debt - EMS	\$259,708.00	\$259,708.00	\$0.00	0.0%	\$164,163.51	\$95,544.49	58.2%
Total EMS Net Revenue	\$18,203,790.00	\$17,133,121.00	\$1,070,669.00	6.2%	\$17,654,072.06	\$549,717.94	3.1%
<b>Other Revenue</b>							
Investment Income - MCHD	\$66,463.00	\$76,216.00	(\$9,753.00)	(12.8%)	\$137,078.80	(\$70,615.80)	(51.5%)
Interest Income	\$8,216.00	\$9,620.00	(\$1,404.00)	(14.6%)	\$10,537.67	(\$2,321.67)	(22.0%)
Tobacco Settlement Proceeds	\$700,000.00	\$600,000.00	\$100,000.00	16.7%	\$728,945.43	(\$28,945.43)	(4.0%)
Weyland Bldg. Land Lease	\$33,064.00	\$33,064.00	\$0.00	0.0%	\$33,062.53	\$1.47	0.0%
Miscellaneous Income	\$248,672.00	\$207,610.00	\$41,062.00	19.8%	\$1,082,892.82	(\$834,220.82)	(77.0%)
Rx Discount Card Royalties	\$660.00	\$960.00	(\$300.00)	(31.3%)	\$724.75	(\$64.75)	(8.9%)
Proceeds from Capital Lease	\$0.00	\$1,866,936.00	(\$1,866,936.00)	(100.0%)	\$1,866,935.72	(\$1,866,935.72)	(100.0%)
Tenant Rent Income	\$110,383.00	\$110,383.00	\$0.00	0.0%	\$111,381.20	(\$998.20)	(0.9%)
P.A. Processing Fees	\$1,500.00	\$1,800.00	(\$300.00)	(16.7%)	\$300.00	\$1,200.00	400.0%
Contract Revenue (Net)	\$174,151.00	\$162,376.00	\$11,775.00	7.3%	\$168,114.10	\$6,036.90	3.6%
1115 Waiver - Paramedicine	\$1,080,000.00	\$1,440,000.00	(\$360,000.00)	(25.0%)	\$1,225,500.00	(\$145,500.00)	(11.9%)
Education/Training Revenue	\$282,000.00	\$219,000.00	\$63,000.00	28.8%	\$171,236.09	\$110,763.91	64.7%
Stand-By Fees	\$49,048.00	\$18,750.00	\$30,298.00	161.6%	\$39,525.00	\$9,523.00	24.1%
EMS - Trauma Fund Income	\$30,000.00	\$30,000.00	\$0.00	0.0%	\$68,530.00	(\$38,530.00)	(56.2%)
Ambulance Supplemental Payment Program	\$498,657.00	\$498,657.00	\$0.00	0.0%	\$498,657.00	\$0.00	0.0%
Management Fee Revenue	\$100,000.00	\$100,000.00	\$0.00	0.0%	\$100,000.30	(\$0.30)	0.0%
Employee Medical Premiums	\$1,384,241.00	\$1,198,262.00	\$185,979.00	15.5%	\$1,259,173.16	\$125,067.84	9.9%
Dispatch Fees	\$251,792.00	\$222,500.00	\$29,292.00	13.2%	\$249,964.00	\$1,828.00	0.7%
MDC Revenue - First Responders	\$92,550.00	\$57,000.00	\$35,550.00	62.4%	\$89,837.50	\$2,712.50	3.0%
Inter Local 800 Mhz	\$180,000.00	\$180,000.00	\$0.00	0.0%	\$180,000.00	\$0.00	0.0%
VHF Project Revenue	\$123,237.00	\$121,640.00	\$1,597.00	1.3%	\$121,617.82	\$1,619.18	1.3%

**Montgomery County Hospital District**

	<b>2022</b>	<b>2021</b>			<b>YTD Actual</b>		
	<b>Original Budget</b>	<b>Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
Tower Contract Revenue	\$306,712.00	\$279,527.00	\$27,185.00	9.7%	\$282,615.55	\$24,096.45	8.5%
Gain/Loss on Sale of Assets	\$64,000.00	\$0.00	\$64,000.00	0.0%	\$46,355.00	\$17,645.00	38.1%
Total Other Revenue	\$5,785,346.00	\$7,434,301.00	(\$1,648,955.00)	(22.2%)	\$8,472,984.44	(\$2,687,638.44)	(31.7%)
<b>Total Revenues</b>	<b>\$64,033,500.00</b>	<b>\$61,396,083.00</b>	<b>\$2,637,417.00</b>	<b>4.3%</b>	<b>\$62,962,702.34</b>	<b>\$1,070,797.66</b>	<b>1.7%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$25,097,059.00	\$23,570,194.00	\$1,526,865.00	6.5%	\$22,813,321.11	\$2,283,737.89	10.0%
Overtime Pay	\$2,961,081.00	\$2,755,957.00	\$205,124.00	7.4%	\$3,182,285.76	(\$221,204.76)	(7.0%)
Paid Time Off	\$2,951,073.00	\$2,586,298.00	\$364,775.00	14.1%	\$3,069,273.53	(\$118,200.53)	(3.9%)
Stipend Pay	\$136,704.00	\$499,828.00	(\$363,124.00)	(72.6%)	\$490,455.86	(\$353,751.86)	(72.1%)
Payroll Taxes	\$2,290,441.00	\$2,179,504.00	\$110,937.00	5.1%	\$2,154,177.89	\$136,263.11	6.3%
TCDRS Plan	\$2,720,572.00	\$1,901,055.00	\$819,517.00	43.1%	\$1,933,167.47	\$787,404.53	40.7%
Health & Dental	\$842,344.00	\$801,858.00	\$40,486.00	5.0%	\$801,132.08	\$41,211.92	5.1%
Health Insurance Claims	\$4,751,472.00	\$3,868,114.00	\$883,358.00	22.8%	\$4,277,051.91	\$474,420.09	11.1%
Health Insurance Admin Fees	\$983,892.00	\$763,179.00	\$220,713.00	28.9%	\$769,102.78	\$214,789.22	27.9%
Total Payroll Expenses	\$42,734,638.00	\$38,925,987.00	\$3,808,651.00	9.8%	\$39,489,968.39	\$3,244,669.61	8.2%
Operating Expenses							
Unemployment Expense	\$18,000.00	\$12,000.00	\$6,000.00	50.0%	\$20,138.41	(\$2,138.41)	(10.6%)
Accident Repair	\$36,000.00	\$30,000.00	\$6,000.00	20.0%	\$47,422.28	(\$11,422.28)	(24.1%)
Accounting/Auditing Fees	\$54,200.00	\$45,900.00	\$8,300.00	18.1%	\$45,900.00	\$8,300.00	18.1%
Advertising	\$13,650.00	\$10,580.00	\$3,070.00	29.0%	\$9,966.90	\$3,683.10	37.0%
Ambulance Supplemental IGT	\$207,774.00	\$207,774.00	\$0.00	0.0%	\$0.00	\$207,774.00	0.0%
Bank Charges	\$1,200.00	\$5,100.00	(\$3,900.00)	(76.5%)	\$1,210.48	(\$10.48)	(0.9%)
Credit Card Processing Fee	\$22,500.00	\$21,512.00	\$988.00	4.6%	\$21,527.13	\$972.87	4.5%
Bio-Waste Removal	\$35,416.00	\$37,552.00	(\$2,136.00)	(5.7%)	\$35,494.44	(\$78.44)	(0.2%)
Books/Materials	\$249,165.00	\$195,587.00	\$53,578.00	27.4%	\$114,756.66	\$134,408.34	117.1%
Business Licenses	\$40,415.00	\$28,823.00	\$11,592.00	40.2%	\$17,700.93	\$22,714.07	128.3%
Capital Lease Expense	\$417,424.00	\$190,157.00	\$227,267.00	119.5%	\$235,766.78	\$181,657.22	77.0%
Collection Fees	\$75,000.00	\$92,910.00	(\$17,910.00)	(19.3%)	\$59,859.05	\$15,140.95	25.3%
Community Education	\$11,600.00	\$15,534.62	(\$3,934.62)	(25.3%)	\$6,239.07	\$5,360.93	85.9%
Computer Maintenance	\$512,150.00	\$479,750.00	\$32,400.00	6.8%	\$462,060.51	\$50,089.49	10.8%
Computer Software	\$1,087,574.00	\$1,088,467.00	(\$893.00)	(0.1%)	\$1,001,635.58	\$85,938.42	8.6%
Computer Software - MDC First Responder	\$43,500.00	\$55,200.00	(\$11,700.00)	(21.2%)	\$43,122.52	\$377.48	0.9%
Computer Supplies/Non-Cap.	\$45,060.00	\$42,265.00	\$2,795.00	6.6%	\$31,850.50	\$13,209.50	41.5%
Conferences - Fees, Travel, & Meals	\$142,826.00	\$42,281.00	\$100,545.00	237.8%	\$19,587.95	\$123,238.05	629.2%
Contractual Obligations- County Appraisal	\$298,976.00	\$288,828.00	\$10,148.00	3.5%	\$291,160.98	\$7,815.02	2.7%
Contractual Obligations- Tax Collector Assess	\$94,704.00	\$94,125.00	\$579.00	0.6%	\$110,850.87	(\$16,146.87)	(14.6%)
Contractual Obligations- Other	\$301,860.00	\$296,330.00	\$5,530.00	1.9%	\$270,859.63	\$31,000.37	11.4%
Customer Property Damage	\$12,840.00	\$9,648.00	\$3,192.00	33.1%	\$6,097.15	\$6,742.85	110.6%
Customer Relations	\$73,000.00	\$72,800.00	\$200.00	0.3%	\$64,046.18	\$8,953.82	14.0%
Damages/Uninsured Portion	\$0.00	\$29,444.70	(\$29,444.70)	(100.0%)	\$34,687.08	(\$34,687.08)	(100.0%)
Disposable Linen	\$55,254.00	\$82,920.00	(\$27,666.00)	(33.4%)	\$63,014.87	(\$7,760.87)	(12.3%)
Disposable Medical Supplies	\$1,083,333.00	\$1,177,106.48	(\$93,773.48)	(8.0%)	\$1,124,592.13	(\$41,259.13)	(3.7%)

**Montgomery County Hospital District**

					YTD Actual July 31+		
	2022 Original Budget	2021 Budget	Change	Percent Change	Remaining Budget	Change	Percent Change
Drug Supplies	\$481,179.00	\$307,388.02	\$173,790.98	56.5%	\$311,035.12	\$170,143.88	54.7%
Dues/Subscriptions	\$87,214.00	\$61,935.00	\$25,279.00	40.8%	\$55,560.89	\$31,653.11	57.0%
Durable Medical Equipment	\$382,358.00	\$417,360.50	(\$35,002.50)	(8.4%)	\$236,710.26	\$145,647.74	61.5%
Employee Health\Wellness	\$30,500.00	\$25,186.00	\$5,314.00	21.1%	\$17,411.57	\$13,088.43	75.2%
Employee Recognition	\$115,311.00	\$111,608.06	\$3,702.94	3.3%	\$89,237.69	\$26,073.31	29.2%
Equipment Rental	\$16,470.00	\$13,100.00	\$3,370.00	25.7%	\$10,708.10	\$5,761.90	53.8%
Fluids & Additives - Auto	\$30,000.00	\$25,000.00	\$5,000.00	20.0%	\$23,334.13	\$6,665.87	28.6%
Fuel - Auto	\$1,103,724.00	\$653,232.50	\$450,491.50	69.0%	\$591,686.93	\$512,037.07	86.5%
Fuel - Non-Auto	\$4,000.00	\$4,000.00	\$0.00	0.0%	\$1,600.00	\$2,400.00	150.0%
Hazardous Waste Removal	\$2,076.00	\$1,920.00	\$156.00	8.1%	\$1,906.20	\$169.80	8.9%
Insurance	\$662,099.00	\$656,975.00	\$5,124.00	0.8%	\$648,276.62	\$13,822.38	2.1%
Interest Expense	\$72,512.00	\$7,167.00	\$65,345.00	911.7%	\$4,735.47	\$67,776.53	1,431.3%
Laundry Service & Purchase	\$1,800.00	\$1,800.00	\$0.00	0.0%	\$1,773.46	\$26.54	1.5%
Leases/Contracts	\$76,560.00	\$77,440.00	(\$880.00)	(1.1%)	\$67,184.64	\$9,375.36	14.0%
Legal Fees	\$185,060.00	\$126,725.00	\$58,335.00	46.0%	\$106,286.29	\$78,773.71	74.1%
Maintenance & Repairs-Buildings	\$371,640.00	\$386,792.35	(\$15,152.35)	(3.9%)	\$377,295.16	(\$5,655.16)	(1.5%)
Maintenance- Equipment	\$635,000.00	\$708,464.00	(\$73,464.00)	(10.4%)	\$597,194.95	\$37,805.05	6.3%
Management Fees	\$132,000.00	\$123,805.00	\$8,195.00	6.6%	\$97,047.33	\$34,952.67	36.0%
Meals - Business and Travel	\$1,280.00	\$2,060.00	(\$780.00)	(37.9%)	\$294.16	\$985.84	335.1%
Meeting Expenses	\$32,940.00	\$29,700.00	\$3,240.00	10.9%	\$21,416.04	\$11,523.96	53.8%
Mileage Reimbursements	\$7,717.00	\$9,762.00	(\$2,045.00)	(20.9%)	\$5,290.75	\$2,426.25	45.9%
Office Supplies	\$18,768.00	\$17,620.00	\$1,148.00	6.5%	\$14,938.83	\$3,829.17	25.6%
Oil & Lubricants	\$30,984.00	\$27,600.00	\$3,384.00	12.3%	\$24,738.71	\$6,245.29	25.2%
Other Services	\$4,500.00	\$4,500.00	\$0.00	0.0%	\$3,899.46	\$600.54	15.4%
Other Services - DSRIP	\$1,043,592.00	\$1,117,986.00	(\$74,394.00)	(6.7%)	\$880,749.48	\$162,842.52	18.5%
Oxygen & Gases	\$51,112.00	\$55,326.15	(\$4,214.15)	(7.6%)	\$55,001.30	(\$3,889.30)	(7.1%)
Postage	\$22,320.00	\$25,200.00	(\$2,880.00)	(11.4%)	\$25,116.57	(\$2,796.57)	(11.1%)
Printing Services	\$19,967.00	\$17,064.50	\$2,902.50	17.0%	\$9,261.79	\$10,705.21	115.6%
Professional Fees	\$1,574,060.00	\$1,783,038.41	(\$208,978.41)	(11.7%)	\$1,385,091.82	\$188,968.18	13.6%
Radio Repairs - Outsourced (Depot)	\$39,900.00	\$39,900.00	\$0.00	0.0%	\$23,754.13	\$16,145.87	68.0%
Radio - Parts	\$57,200.00	\$57,300.00	(\$100.00)	(0.2%)	\$63,032.29	(\$5,832.29)	(9.3%)
Radios	\$12,000.00	\$12,000.00	\$0.00	0.0%	\$4,800.00	\$7,200.00	150.0%
Recruit/Investigate	\$78,300.00	\$56,550.00	\$21,750.00	38.5%	\$36,726.87	\$41,573.13	113.2%
Rent	\$174,212.00	\$174,212.00	\$0.00	0.0%	\$164,812.00	\$9,400.00	5.7%
Repair-Equipment	\$69,200.00	\$55,200.00	\$14,000.00	25.4%	\$34,153.43	\$35,046.57	102.6%
Shop Tools	\$16,470.00	\$16,470.00	\$0.00	0.0%	\$14,831.65	\$1,638.35	11.0%
Shop Supplies	\$59,900.00	\$40,660.00	\$19,240.00	47.3%	\$23,496.64	\$36,403.36	154.9%
Small Equipment & Furniture	\$574,432.00	\$534,924.24	\$39,507.76	7.4%	\$381,324.44	\$193,107.56	50.6%
Special Events Supplies	\$3,350.00	\$3,350.00	\$0.00	0.0%	\$1,600.95	\$1,749.05	109.3%
Station Supplies	\$55,632.00	\$81,096.00	(\$25,464.00)	(31.4%)	\$68,208.93	(\$12,576.93)	(18.4%)
Supplemental Food	\$3,000.00	\$3,000.00	\$0.00	0.0%	\$852.28	\$2,147.72	252.0%
Telephones-Cellular	\$136,582.00	\$174,453.00	(\$37,871.00)	(21.7%)	\$162,050.64	(\$25,468.64)	(15.7%)
Telephones-Service	\$329,220.00	\$210,990.00	\$118,230.00	56.0%	\$227,319.45	\$101,900.55	44.8%
Training/Related Expenses-CE	\$496,475.00	\$373,648.60	\$122,826.40	32.9%	\$342,565.37	\$153,909.63	44.9%
Tuition Reimbursement	\$74,150.00	\$67,450.00	\$6,700.00	9.9%	\$95,903.65	(\$21,753.65)	(22.7%)
Travel Expenses	\$13,280.00	\$13,330.00	(\$50.00)	(0.4%)	\$11,084.87	\$2,195.13	19.8%
Uniforms	\$318,635.00	\$359,943.47	(\$41,308.47)	(11.5%)	\$241,045.15	\$77,589.85	32.2%



**Montgomery County Hospital District**

	<b>2022</b>	<b>2021</b>			<b>YTD Actual</b>		
	<b>Original Budget</b>	<b>Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
Utilities	\$419,360.00	\$419,360.00	\$0.00	0.0%	\$457,722.57	(\$38,362.57)	(8.4%)
Vehicle-Batteries	\$66,150.00	\$66,150.00	\$0.00	0.0%	\$61,086.24	\$5,063.76	8.3%
Vehicle-Outside Services	\$15,000.00	\$9,600.00	\$5,400.00	56.3%	\$9,599.33	\$5,400.67	56.3%
Vehicle-Parts	\$444,000.00	\$444,085.73	(\$85.73)	0.0%	\$458,468.72	(\$14,468.72)	(3.2%)
Vehicle-Registration	\$2,496.00	\$2,496.00	\$0.00	0.0%	\$1,841.87	\$654.13	35.5%
Vehicle-Tires	\$63,000.00	\$60,000.00	\$3,000.00	5.0%	\$62,153.43	\$846.57	1.4%
Vehicle-Towing	\$9,000.00	\$7,400.00	\$1,600.00	21.6%	\$8,446.50	\$553.50	6.6%
Worker's Compensation Insurance	\$410,370.00	\$295,084.00	\$115,286.00	39.1%	\$346,329.74	\$64,040.26	18.5%
Total Operating Expenses	<u>\$16,071,478.00</u>	<u>\$15,031,003.33</u>	<u>\$1,040,474.67</u>	<u>6.9%</u>	<u>\$13,107,542.94</u>	<u>\$2,963,935.06</u>	<u>22.6%</u>
Indigent Care Expenses							
1115 Medicaid Waiver - Uncompensated Care	\$2,357,650.00	\$4,587,467.00	(\$2,229,817.00)	(48.6%)	\$3,396,623.63	(\$1,038,973.63)	(30.6%)
Specialty Healthcare Providers	\$2,736,724.00	\$3,771,551.00	(\$1,034,827.00)	(27.4%)	\$2,740,771.65	(\$4,047.65)	(0.1%)
Total Indigent Care Expenses	<u>\$5,094,374.00</u>	<u>\$8,359,018.00</u>	<u>(\$3,264,644.00)</u>	<u>(39.1%)</u>	<u>\$6,137,395.28</u>	<u>(\$1,043,021.28)</u>	<u>(17.0%)</u>
Capital Expenditures							
Capital Purchases - Land	\$600,000.00	\$0.00	\$600,000.00	0.0%	\$0.00	\$600,000.00	0.0%
Capital Purchase - Building/Improvements	\$515,000.00	\$1,359,478.68	(\$844,478.68)	(62.1%)	\$1,359,023.11	(\$844,023.11)	(62.1%)
Capital Purchase - Equipment	\$1,522,220.00	\$2,930,843.00	(\$1,408,623.00)	(48.1%)	\$2,890,702.50	(\$1,368,482.50)	(47.3%)
Capital Purchase - Vehicles	\$1,854,600.00	\$16,171.63	\$1,838,428.37	11,368.2%	\$16,171.48	\$1,838,428.52	11,368.3%
Total Capital Expenditures	<u>\$4,491,820.00</u>	<u>\$4,306,493.31</u>	<u>\$185,326.69</u>	<u>4.3%</u>	<u>\$4,265,897.09</u>	<u>\$225,922.91</u>	<u>5.3%</u>
<b>Total Expenses</b>	<b><u>\$68,392,310.00</u></b>	<b><u>\$66,622,501.64</u></b>	<b><u>\$1,769,808.36</u></b>	<b><u>2.7%</u></b>	<b><u>\$63,000,803.70</u></b>	<b><u>\$5,391,506.30</u></b>	<b><u>8.6%</u></b>
Revenue over Expenditures	<u>(\$4,358,810.00)</u>	<u>(\$5,226,418.64)</u>	<u>\$867,608.64</u>	<u>(16.6%)</u>	<u>(\$38,101.36)</u>	<u>(\$4,320,708.64)</u>	<u>11,340.0%</u>

## Annual Budget Comparison by Department

# Montgomery County Hospital District

## Annual Budget Comparison

For the Fiscal Year Ending September 30, 2022

### Montgomery County Hospital District

	2022 Original Budget	2021 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
<b>001 - Administration</b>							
<b>Revenue</b>							
Tax Revenue							
Tax Revenue	\$39,239,665.00	\$36,098,667.00	\$3,140,998.00	8.7%	\$36,215,379.83	\$3,024,285.17	8.4%
Delinquent Tax Revenue	\$441,070.00	\$405,651.00	\$35,419.00	8.7%	\$300,523.65	\$140,546.35	46.8%
Penalties and Interest	\$352,662.00	\$324,343.00	\$28,319.00	8.7%	\$308,775.77	\$43,886.23	14.2%
Miscellaneous Tax Revenue	\$10,967.00	\$0.00	\$10,967.00	0.0%	\$10,966.59	\$0.41	0.0%
Total Tax Revenue	\$40,044,364.00	\$36,828,661.00	\$3,215,703.00	8.7%	\$36,835,645.84	\$3,208,718.16	8.7%
Other Revenue							
Investment Income - MCHD	\$66,463.00	\$76,216.00	(\$9,753.00)	(12.8%)	\$137,078.80	(\$70,615.80)	(51.5%)
Tobacco Settlement Proceeds	\$700,000.00	\$600,000.00	\$100,000.00	16.7%	\$728,945.43	(\$28,945.43)	(4.0%)
Weyland Bldg. Land Lease	\$33,064.00	\$33,064.00	\$0.00	0.0%	\$33,062.53	\$1.47	0.0%
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$8,490.22	(\$8,490.22)	(100.0%)
Tenant Rent Income	\$110,383.00	\$110,383.00	\$0.00	0.0%	\$111,381.20	(\$998.20)	(0.9%)
Management Fee Revenue	\$100,000.00	\$100,000.00	\$0.00	0.0%	\$100,000.30	(\$0.30)	0.0%
Total Other Revenue	\$1,009,910.00	\$919,663.00	\$90,247.00	9.8%	\$1,118,958.48	(\$109,048.48)	(9.7%)
<b>Total Revenues</b>	<b>\$41,054,274.00</b>	<b>\$37,748,324.00</b>	<b>\$3,305,950.00</b>	<b>8.8%</b>	<b>\$37,954,604.32</b>	<b>\$3,099,669.68</b>	<b>8.2%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$681,698.00	\$666,736.00	\$14,962.00	2.2%	\$665,443.66	\$16,254.34	2.4%
Paid Time Off	\$94,339.00	\$91,560.00	\$2,779.00	3.0%	\$95,582.40	(\$1,243.40)	(1.3%)
Stipend Pay	\$0.00	\$4,000.00	(\$4,000.00)	(100.0%)	\$4,000.00	(\$4,000.00)	(100.0%)
Payroll Taxes	\$52,897.00	\$56,421.00	(\$3,524.00)	(6.2%)	\$49,990.90	\$2,906.10	5.8%
TCDRS Plan	\$67,656.00	\$49,594.00	\$18,062.00	36.4%	\$50,145.35	\$17,510.65	34.9%
Total Payroll Expenses	\$896,590.00	\$868,311.00	\$28,279.00	3.3%	\$865,162.31	\$31,427.69	3.6%
Operating Expenses							
Advertising	\$900.00	\$600.00	\$300.00	50.0%	\$2,841.90	(\$1,941.90)	(68.3%)
Bank Charges	\$1,200.00	\$5,100.00	(\$3,900.00)	(76.5%)	\$1,210.48	(\$10.48)	(0.9%)
Books/Materials	\$0.00	\$900.00	(\$900.00)	(100.0%)	\$100.00	(\$100.00)	(100.0%)
Community Education	\$4,500.00	\$4,000.00	\$500.00	12.5%	\$1,049.66	\$3,450.34	328.7%
Computer Software	\$1,432.00	\$1,504.00	(\$72.00)	(4.8%)	\$921.75	\$510.25	55.4%
Conferences - Fees, Travel, & Meals	\$13,611.00	\$1,740.00	\$11,871.00	682.2%	\$3,792.71	\$9,818.29	258.9%
Contractual Obligations- County Appraisal	\$298,976.00	\$288,828.00	\$10,148.00	3.5%	\$291,160.98	\$7,815.02	2.7%
Contractual Obligations- Tax Collector Assess	\$94,704.00	\$94,125.00	\$579.00	0.6%	\$110,850.87	(\$16,146.87)	(14.6%)
Customer Relations	\$200.00	\$0.00	\$200.00	0.0%	\$0.00	\$200.00	0.0%
Dues/Subscriptions	\$18,340.00	\$5,440.00	\$12,900.00	237.1%	\$3,805.26	\$14,534.74	382.0%

**Montgomery County Hospital District**

	<b>2022</b>	<b>2021</b>			<b>YTD Actual</b>		
	<b>Original Budget</b>	<b>Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
Employee Recognition	\$1,650.00	\$1,725.00	(\$75.00)	(4.3%)	\$0.00	\$1,650.00	0.0%
Insurance	\$662,099.00	\$656,975.00	\$5,124.00	0.8%	\$648,276.62	\$13,822.38	2.1%
Legal Fees	\$140,000.00	\$81,600.00	\$58,400.00	71.6%	\$73,672.67	\$66,327.33	90.0%
Meals - Business and Travel	\$0.00	\$780.00	(\$780.00)	(100.0%)	\$212.16	(\$212.16)	(100.0%)
Meeting Expenses	\$1,500.00	\$600.00	\$900.00	150.0%	\$1,072.43	\$427.57	39.9%
Mileage Reimbursements	\$1,200.00	\$1,200.00	\$0.00	0.0%	\$200.00	\$1,000.00	500.0%
Printing Services	\$0.00	\$300.00	(\$300.00)	(100.0%)	\$0.00	\$0.00	0.0%
Professional Fees	\$3,000.00	\$0.00	\$3,000.00	0.0%	\$1,920.00	\$1,080.00	56.3%
Small Equipment & Furniture	\$250.00	\$0.00	\$250.00	0.0%	\$0.00	\$250.00	0.0%
Telephones-Cellular	\$2,897.00	\$2,928.00	(\$31.00)	(1.1%)	\$2,686.03	\$210.97	7.9%
Training/Related Expenses-CE	\$10,000.00	\$960.00	\$9,040.00	941.7%	\$720.00	\$9,280.00	1,288.9%
Travel Expenses	\$0.00	\$120.00	(\$120.00)	(100.0%)	\$20.00	(\$20.00)	(100.0%)
Total Operating Expenses	<u>\$1,256,459.00</u>	<u>\$1,149,425.00</u>	<u>\$107,034.00</u>	<u>9.3%</u>	<u>\$1,144,513.52</u>	<u>\$111,945.48</u>	<u>9.8%</u>
<b>Total Expenses</b>	<b><u>\$2,153,049.00</u></b>	<b><u>\$2,017,736.00</u></b>	<b><u>\$135,313.00</u></b>	<b><u>6.7%</u></b>	<b><u>\$2,009,675.83</u></b>	<b><u>\$143,373.17</u></b>	<b><u>7.1%</u></b>
 Revenue over Expenditures	 <u>\$38,901,225.00</u>	 <u>\$35,730,588.00</u>	 <u>\$3,170,637.00</u>	 <u>8.9%</u>	 <u>\$35,944,928.49</u>	 <u>\$2,956,296.51</u>	 <u>8.2%</u>

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>002 - HCAP</b>							
<b>Revenue</b>							
Other Revenue							
Rx Discount Card Royalties	\$660.00	\$960.00	(\$300.00)	(31.3%)	\$724.75	(\$64.75)	(8.9%)
P.A. Processing Fees	\$1,500.00	\$1,800.00	(\$300.00)	(16.7%)	\$300.00	\$1,200.00	400.0%
Total Other Revenue	\$2,160.00	\$2,760.00	(\$600.00)	(21.7%)	\$1,024.75	\$1,135.25	110.8%
<b>Total Revenues</b>	<b>\$2,160.00</b>	<b>\$2,760.00</b>	<b>(\$600.00)</b>	<b>(21.7%)</b>	<b>\$1,024.75</b>	<b>\$1,135.25</b>	<b>110.8%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$670,707.00	\$641,038.00	\$29,669.00	4.6%	\$606,750.08	\$63,956.92	10.5%
Overtime Pay	\$1,140.00	\$1,119.00	\$21.00	1.9%	\$727.03	\$412.97	56.8%
Paid Time Off	\$91,685.00	\$90,350.00	\$1,335.00	1.5%	\$116,150.37	(\$24,465.37)	(21.1%)
Stipend Pay	\$0.00	\$12,000.00	(\$12,000.00)	(100.0%)	\$12,000.00	(\$12,000.00)	(100.0%)
Payroll Taxes	\$56,502.00	\$55,123.00	\$1,379.00	2.5%	\$53,055.42	\$3,446.58	6.5%
TCDRS Plan	\$66,932.00	\$47,906.00	\$19,026.00	39.7%	\$48,228.76	\$18,703.24	38.8%
Total Payroll Expenses	\$886,966.00	\$847,536.00	\$39,430.00	4.7%	\$836,911.66	\$50,054.34	6.0%
Operating Expenses							
Advertising	\$10,000.00	\$7,530.00	\$2,470.00	32.8%	\$6,525.00	\$3,475.00	53.3%
Business Licenses	\$915.00	\$1,529.00	(\$614.00)	(40.2%)	\$931.93	(\$16.93)	(1.8%)
Community Education	\$0.00	\$950.00	(\$950.00)	(100.0%)	\$246.26	(\$246.26)	(100.0%)
Computer Software	\$163,124.00	\$155,124.00	\$8,000.00	5.2%	\$152,116.70	\$11,007.30	7.2%
Computer Supplies/Non-Cap.	\$810.00	\$1,740.00	(\$930.00)	(53.4%)	\$389.92	\$420.08	107.7%
Conferences - Fees, Travel, & Meals	\$2,220.00	\$0.00	\$2,220.00	0.0%	\$0.00	\$2,220.00	0.0%
Dues/Subscriptions	\$850.00	\$930.00	(\$80.00)	(8.6%)	\$725.00	\$125.00	17.2%
Durable Medical Equipment	\$3,306.00	\$1,246.00	\$2,060.00	165.3%	\$1,138.00	\$2,168.00	190.5%
Employee Recognition	\$2,925.00	\$900.00	\$2,025.00	225.0%	\$791.97	\$2,133.03	269.3%
Management Fees	\$132,000.00	\$123,805.00	\$8,195.00	6.6%	\$97,047.33	\$34,952.67	36.0%
Meeting Expenses	\$200.00	\$560.00	(\$360.00)	(64.3%)	\$380.00	(\$180.00)	(47.4%)
Mileage Reimbursements	\$400.00	\$480.00	(\$80.00)	(16.7%)	\$150.00	\$250.00	166.7%
Office Supplies	\$0.00	\$420.00	(\$420.00)	(100.0%)	\$419.36	(\$419.36)	(100.0%)
Printing Services	\$0.00	\$200.00	(\$200.00)	(100.0%)	\$0.00	\$0.00	0.0%
Professional Fees	\$7,560.00	\$18,000.00	(\$10,440.00)	(58.0%)	\$13,941.85	(\$6,381.85)	(45.8%)
Small Equipment & Furniture	\$6,956.00	\$5,480.00	\$1,476.00	26.9%	\$4,779.96	\$2,176.04	45.5%
Telephones-Cellular	\$2,496.00	\$2,082.00	\$414.00	19.9%	\$1,646.52	\$849.48	51.6%
Training/Related Expenses-CE	\$2,695.00	\$548.00	\$2,147.00	391.8%	\$0.00	\$2,695.00	0.0%
Total Operating Expenses	\$336,457.00	\$321,524.00	\$14,933.00	4.6%	\$281,229.80	\$55,227.20	19.6%
Indigent Care Expenses							
1115 Medicaid Waiver - Uncompensated Care	\$2,357,650.00	\$4,587,467.00	(\$2,229,817.00)	(48.6%)	\$3,396,623.63	(\$1,038,973.63)	(30.6%)
Specialty Healthcare Providers	\$2,736,724.00	\$3,771,551.00	(\$1,034,827.00)	(27.4%)	\$2,740,771.65	(\$4,047.65)	(0.1%)
Total Indigent Care Expenses	\$5,094,374.00	\$8,359,018.00	(\$3,264,644.00)	(39.1%)	\$6,137,395.28	(\$1,043,021.28)	(17.0%)

Montgomery County Hospital District

	2022 Original Budget	2021 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
<b>Total Expenses</b>	<b>\$6,317,797.00</b>	<b>\$9,528,078.00</b>	<b>(\$3,210,281.00)</b>	<b>(33.7%)</b>	<b>\$7,255,536.74</b>	<b>(\$937,739.74)</b>	<b>(12.9%)</b>
Revenue over Expenditures	(\$6,315,637.00)	(\$9,525,318.00)	\$3,209,681.00	(33.7%)	(\$7,254,511.99)	\$938,874.99	(12.9%)

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>004 - Radio / Tower System</b>							
<b>Revenue</b>							
Other Revenue							
Interest Income	\$7,184.00	\$8,780.00	(\$1,596.00)	(18.2%)	\$8,801.28	(\$1,617.28)	(18.4%)
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$28,212.50	(\$28,212.50)	(100.0%)
Inter Local 800 Mhz	\$180,000.00	\$180,000.00	\$0.00	0.0%	\$180,000.00	\$0.00	0.0%
VHF Project Revenue	\$123,237.00	\$121,640.00	\$1,597.00	1.3%	\$121,617.82	\$1,619.18	1.3%
Tower Contract Revenue	\$306,712.00	\$279,527.00	\$27,185.00	9.7%	\$282,615.55	\$24,096.45	8.5%
Total Other Revenue	\$617,133.00	\$589,947.00	\$27,186.00	4.6%	\$621,247.15	(\$4,114.15)	(0.7%)
<b>Total Revenues</b>	<b>\$617,133.00</b>	<b>\$589,947.00</b>	<b>\$27,186.00</b>	<b>4.6%</b>	<b>\$621,247.15</b>	<b>(\$4,114.15)</b>	<b>(0.7%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$363,552.00	\$304,520.00	\$59,032.00	19.4%	\$307,669.84	\$55,882.16	18.2%
Overtime Pay	\$34,169.00	\$7,700.00	\$26,469.00	343.8%	\$19,280.91	\$14,888.09	77.2%
Paid Time Off	\$50,107.00	\$41,393.00	\$8,714.00	21.1%	\$42,622.68	\$7,484.32	17.6%
Stipend Pay	\$19,668.00	\$23,408.00	(\$3,740.00)	(16.0%)	\$20,064.40	(\$396.40)	(2.0%)
Payroll Taxes	\$34,597.00	\$27,912.00	\$6,685.00	24.0%	\$30,247.11	\$4,349.89	14.4%
TCDRS Plan	\$41,063.00	\$24,330.00	\$16,733.00	68.8%	\$25,491.62	\$15,571.38	61.1%
Total Payroll Expenses	\$543,156.00	\$429,263.00	\$113,893.00	26.5%	\$445,376.56	\$97,779.44	22.0%
Operating Expenses							
Business Licenses	\$0.00	\$2,000.00	(\$2,000.00)	(100.0%)	\$1,000.00	(\$1,000.00)	(100.0%)
Capital Lease Expense	\$0.00	\$7,902.00	(\$7,902.00)	(100.0%)	\$7,593.47	(\$7,593.47)	(100.0%)
Computer Maintenance	\$115,000.00	\$120,000.00	(\$5,000.00)	(4.2%)	\$111,862.15	\$3,137.85	2.8%
Computer Software	\$42,350.00	\$52,309.00	(\$9,959.00)	(19.0%)	\$30,518.57	\$11,831.43	38.8%
Computer Supplies/Non-Cap.	\$2,400.00	\$2,400.00	\$0.00	0.0%	\$800.00	\$1,600.00	200.0%
Conferences - Fees, Travel, & Meals	\$5,060.00	\$5,060.00	\$0.00	0.0%	\$2,055.00	\$3,005.00	146.2%
Contractual Obligations- Other	\$70,560.00	\$75,360.00	(\$4,800.00)	(6.4%)	\$70,560.00	\$0.00	0.0%
Dues/Subscriptions	\$1,120.00	\$1,000.00	\$120.00	12.0%	\$59.96	\$1,060.04	1,767.9%
Employee Recognition	\$300.00	\$300.00	\$0.00	0.0%	\$249.93	\$50.07	20.0%
Equipment Rental	\$3,000.00	\$3,400.00	(\$400.00)	(11.8%)	\$684.40	\$2,315.60	338.3%
Fuel - Non-Auto	\$4,000.00	\$4,000.00	\$0.00	0.0%	\$1,600.00	\$2,400.00	150.0%
Interest Expense	\$0.00	\$1,326.00	(\$1,326.00)	(100.0%)	\$1,297.57	(\$1,297.57)	(100.0%)
Maintenance & Repairs-Buildings	\$24,000.00	\$19,000.00	\$5,000.00	26.3%	\$12,308.95	\$11,691.05	95.0%
Maintenance- Equipment	\$269,500.00	\$262,284.00	\$7,216.00	2.8%	\$247,453.79	\$22,046.21	8.9%
Meals - Business and Travel	\$80.00	\$80.00	\$0.00	0.0%	\$32.00	\$48.00	150.0%
Mileage Reimbursements	\$0.00	\$72.00	(\$72.00)	(100.0%)	\$71.71	(\$71.71)	(100.0%)
Printing Services	\$1,100.00	\$1,689.50	(\$589.50)	(34.9%)	\$1,489.50	(\$389.50)	(26.1%)
Professional Fees	\$304,520.00	\$361,270.09	(\$56,750.09)	(15.7%)	\$202,240.06	\$102,279.94	50.6%
Radio Repairs - Outsourced (Depot)	\$39,900.00	\$39,900.00	\$0.00	0.0%	\$23,754.13	\$16,145.87	68.0%
Radio - Parts	\$57,200.00	\$57,300.00	(\$100.00)	(0.2%)	\$63,032.29	(\$5,832.29)	(9.3%)
Radios	\$12,000.00	\$12,000.00	\$0.00	0.0%	\$4,800.00	\$7,200.00	150.0%
Repair-Equipment	\$7,200.00	\$7,200.00	\$0.00	0.0%	\$4,590.00	\$2,610.00	56.9%

**Montgomery County Hospital District**

	<b>2022</b>	<b>2021</b>			<b>YTD Actual</b>		
	<b>Original Budget</b>	<b>Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
Shop Tools	\$4,050.00	\$4,050.00	\$0.00	0.0%	\$2,438.46	\$1,611.54	66.1%
Shop Supplies	\$17,100.00	\$12,100.00	\$5,000.00	41.3%	\$4,778.61	\$12,321.39	257.8%
Small Equipment & Furniture	\$71,500.00	\$153,888.87	(\$82,388.87)	(53.5%)	\$36,066.55	\$35,433.45	98.2%
Station Supplies	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$500.00	\$1,000.00	200.0%
Telephones-Cellular	\$4,100.00	\$4,387.00	(\$287.00)	(6.5%)	\$4,433.03	(\$333.03)	(7.5%)
Telephones-Service	\$6,480.00	\$6,480.00	\$0.00	0.0%	\$3,467.10	\$3,012.90	86.9%
Training/Related Expenses-CE	\$19,465.00	\$8,378.00	\$11,087.00	132.3%	\$13,022.00	\$6,443.00	49.5%
Utilities	\$46,680.00	\$46,680.00	\$0.00	0.0%	\$44,550.97	\$2,129.03	4.8%
Vehicle-Batteries	\$1,350.00	\$1,350.00	\$0.00	0.0%	\$1,350.00	\$0.00	0.0%
<b>Total Operating Expenses</b>	<b>\$1,131,515.00</b>	<b>\$1,274,666.46</b>	<b>(\$143,151.46)</b>	<b>(11.2%)</b>	<b>\$898,660.20</b>	<b>\$232,854.80</b>	<b>25.9%</b>
Capital Expenditures							
Capital Purchases - Land	\$600,000.00	\$0.00	\$600,000.00	0.0%	\$0.00	\$600,000.00	0.0%
Capital Purchase - Equipment	\$1,367,220.00	\$657,805.00	\$709,415.00	107.8%	\$642,150.74	\$725,069.26	112.9%
Capital Purchase - Vehicles	\$0.00	\$16,171.63	(\$16,171.63)	(100.0%)	\$16,171.48	(\$16,171.48)	(100.0%)
<b>Total Capital Expenditures</b>	<b>\$1,967,220.00</b>	<b>\$673,976.63</b>	<b>\$1,293,243.37</b>	<b>191.9%</b>	<b>\$658,322.22</b>	<b>\$1,308,897.78</b>	<b>198.8%</b>
<b>Total Expenses</b>	<b>\$3,641,891.00</b>	<b>\$2,377,906.09</b>	<b>\$1,263,984.91</b>	<b>53.2%</b>	<b>\$2,002,358.98</b>	<b>\$1,639,532.02</b>	<b>81.9%</b>
Revenue over Expenditures	(\$3,024,758.00)	(\$1,787,959.09)	(\$1,236,798.91)	69.2%	(\$1,381,111.83)	(\$1,643,646.17)	119.0%



**Montgomery County Hospital District**

	<b>2022</b>	<b>2021</b>			<b>YTD Actual</b>		
	<b>Original Budget</b>	<b>Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>005 - Accounting Expenses</b>							
Payroll Expenses							
Regular Pay	\$405,993.00	\$397,149.00	\$8,844.00	2.2%	\$392,264.34	\$13,728.66	3.5%
Overtime Pay	\$3,357.00	\$2,094.00	\$1,263.00	60.3%	\$2,213.53	\$1,143.47	51.7%
Paid Time Off	\$55,636.00	\$54,898.00	\$738.00	1.3%	\$58,116.97	(\$2,480.97)	(4.3%)
Stipend Pay	\$0.00	\$7,000.00	(\$7,000.00)	(100.0%)	\$7,000.00	(\$7,000.00)	(100.0%)
Payroll Taxes	\$34,409.00	\$34,142.00	\$267.00	0.8%	\$33,252.07	\$1,156.93	3.5%
TCDRS Plan	\$40,769.00	\$29,700.00	\$11,069.00	37.3%	\$30,186.26	\$10,582.74	35.1%
Total Payroll Expenses	<u>\$540,164.00</u>	<u>\$524,983.00</u>	<u>\$15,181.00</u>	<u>2.9%</u>	<u>\$523,033.17</u>	<u>\$17,130.83</u>	<u>3.3%</u>
Operating Expenses							
Accounting/Auditing Fees	\$54,200.00	\$45,900.00	\$8,300.00	18.1%	\$45,900.00	\$8,300.00	18.1%
Credit Card Processing Fee	\$300.00	\$312.00	(\$12.00)	(3.8%)	\$351.80	(\$51.80)	(14.7%)
Books/Materials	\$0.00	\$40.00	(\$40.00)	(100.0%)	\$37.49	(\$37.49)	(100.0%)
Computer Software	\$37,648.00	\$37,648.00	\$0.00	0.0%	\$37,648.00	\$0.00	0.0%
Conferences - Fees, Travel, & Meals	\$12,738.00	\$495.00	\$12,243.00	2,473.3%	\$495.00	\$12,243.00	2,473.3%
Dues/Subscriptions	\$3,014.00	\$3,014.00	\$0.00	0.0%	\$3,024.00	(\$10.00)	(0.3%)
Employee Recognition	\$450.00	\$450.00	\$0.00	0.0%	\$450.00	\$0.00	0.0%
Mileage Reimbursements	\$132.00	\$0.00	\$132.00	0.0%	\$16.01	\$115.99	724.5%
Printing Services	\$1,042.00	\$1,002.00	\$40.00	4.0%	\$1,050.31	(\$8.31)	(0.8%)
Professional Fees	\$96,888.00	\$2,030.00	\$94,858.00	4,672.8%	\$667.18	\$96,220.82	14,422.0%
Small Equipment & Furniture	\$16,800.00	\$0.00	\$16,800.00	0.0%	\$0.00	\$16,800.00	0.0%
Telephones-Cellular	\$984.00	\$765.00	\$219.00	28.6%	\$467.38	\$516.62	110.5%
Training/Related Expenses-CE	\$0.00	\$975.00	(\$975.00)	(100.0%)	\$0.00	\$0.00	0.0%
Total Operating Expenses	<u>\$224,196.00</u>	<u>\$92,631.00</u>	<u>\$131,565.00</u>	<u>142.0%</u>	<u>\$90,107.17</u>	<u>\$134,088.83</u>	<u>148.8%</u>
<b>Total Expenses</b>	<u><b>\$764,360.00</b></u>	<u><b>\$617,614.00</b></u>	<u><b>\$146,746.00</b></u>	<u><b>23.8%</b></u>	<u><b>\$613,140.34</b></u>	<u><b>\$151,219.66</b></u>	<u><b>24.7%</b></u>
Revenue over Expenditures	<u>(\$764,360.00)</u>	<u>(\$617,614.00)</u>	<u>(\$146,746.00)</u>	<u>23.8%</u>	<u>(\$613,140.34)</u>	<u>(\$151,219.66)</u>	<u>24.7%</u>

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>006 - Alarm</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$44,000.00	\$0.00	\$44,000.00	0.0%	\$0.00	\$44,000.00	0.0%
Dispatch Fees	\$251,792.00	\$222,500.00	\$29,292.00	13.2%	\$249,964.00	\$1,828.00	0.7%
Total Other Revenue	\$295,792.00	\$222,500.00	\$73,292.00	32.9%	\$249,964.00	\$45,828.00	18.3%
<b>Total Revenues</b>	<b>\$295,792.00</b>	<b>\$222,500.00</b>	<b>\$73,292.00</b>	<b>32.9%</b>	<b>\$249,964.00</b>	<b>\$45,828.00</b>	<b>18.3%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$1,587,700.00	\$1,521,394.00	\$66,306.00	4.4%	\$1,452,814.26	\$134,885.74	9.3%
Overtime Pay	\$142,035.00	\$138,810.00	\$3,225.00	2.3%	\$152,810.50	(\$10,775.50)	(7.1%)
Paid Time Off	\$181,347.00	\$174,693.00	\$6,654.00	3.8%	\$195,847.22	(\$14,500.22)	(7.4%)
Stipend Pay	\$1,728.00	\$25,000.00	(\$23,272.00)	(93.1%)	\$25,839.00	(\$24,111.00)	(93.3%)
Payroll Taxes	\$141,548.00	\$137,696.00	\$3,852.00	2.8%	\$134,733.30	\$6,814.70	5.1%
TCDRS Plan	\$167,535.00	\$120,002.00	\$47,533.00	39.6%	\$119,505.44	\$48,029.56	40.2%
Total Payroll Expenses	\$2,221,893.00	\$2,117,595.00	\$104,298.00	4.9%	\$2,081,549.72	\$140,343.28	6.7%
Operating Expenses							
Books/Materials	\$300.00	\$432.00	(\$132.00)	(30.6%)	\$300.13	(\$0.13)	0.0%
Business Licenses	\$10,400.00	\$9,480.00	\$920.00	9.7%	\$7,088.00	\$3,312.00	46.7%
Computer Software	\$31,500.00	\$28,700.00	\$2,800.00	9.8%	\$31,295.00	\$205.00	0.7%
Computer Supplies/Non-Cap.	\$4,650.00	\$500.00	\$4,150.00	830.0%	\$387.80	\$4,262.20	1,099.1%
Conferences - Fees, Travel, & Meals	\$9,598.00	\$0.00	\$9,598.00	0.0%	\$0.00	\$9,598.00	0.0%
Dues/Subscriptions	\$3,192.00	\$3,192.00	\$0.00	0.0%	\$3,192.00	\$0.00	0.0%
Employee Recognition	\$2,575.00	\$2,566.00	\$9.00	0.4%	\$2,565.39	\$9.61	0.4%
Meeting Expenses	\$1,000.00	\$1,000.00	\$0.00	0.0%	\$400.00	\$600.00	150.0%
Mileage Reimbursements	\$550.00	\$500.00	\$50.00	10.0%	\$168.00	\$382.00	227.4%
Printing Services	\$400.00	\$0.00	\$400.00	0.0%	\$0.00	\$400.00	0.0%
Professional Fees	\$16,300.00	\$15,650.00	\$650.00	4.2%	\$15,639.79	\$660.21	4.2%
Small Equipment & Furniture	\$35,640.00	\$5,178.00	\$30,462.00	588.3%	\$5,128.72	\$30,511.28	594.9%
Telephones-Cellular	\$2,874.00	\$2,976.00	(\$102.00)	(3.4%)	\$2,887.80	(\$13.80)	(0.5%)
Training/Related Expenses-CE	\$7,618.00	\$8,000.00	(\$382.00)	(4.8%)	\$7,042.00	\$576.00	8.2%
Total Operating Expenses	\$126,597.00	\$78,174.00	\$48,423.00	61.9%	\$76,094.63	\$50,502.37	66.4%
<b>Total Expenses</b>	<b>\$2,348,490.00</b>	<b>\$2,195,769.00</b>	<b>\$152,721.00</b>	<b>7.0%</b>	<b>\$2,157,644.35</b>	<b>\$190,845.65</b>	<b>8.8%</b>
Revenue over Expenditures	(\$2,052,698.00)	(\$1,973,269.00)	(\$79,429.00)	4.0%	(\$1,907,680.35)	(\$145,017.65)	7.6%

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>007 - EMS</b>							
<b>Revenue</b>							
EMS Net Revenue							
Advanced Life Support Revenue	\$35,781,651.00	\$33,415,439.00	\$2,366,212.00	7.1%	\$34,282,419.73	\$1,499,231.27	4.4%
Basic Life Support Revenue	\$7,035,093.00	\$5,938,347.00	\$1,096,746.00	18.5%	\$7,075,944.85	(\$40,851.85)	(0.6%)
Transfer Service Fees	\$44,724.00	\$979,680.00	(\$934,956.00)	(95.4%)	\$304,843.30	(\$260,119.30)	(85.3%)
Non-Transport Fees	\$377,278.00	\$325,375.00	\$51,903.00	16.0%	\$272,761.98	\$104,516.02	38.3%
Contractual Allowance	(\$14,052,594.00)	(\$13,214,126.00)	(\$838,468.00)	6.3%	(\$14,152,954.39)	\$100,360.39	(0.7%)
Charity Care	(\$8,215,360.00)	(\$7,725,182.00)	(\$490,178.00)	6.3%	(\$8,264,819.77)	\$49,459.77	(0.6%)
Provision for Bad Debt	(\$3,026,710.00)	(\$2,846,120.00)	(\$180,590.00)	6.3%	(\$2,028,287.15)	(\$998,422.85)	49.2%
Recovery of Bad Debt - EMS	\$259,708.00	\$259,708.00	\$0.00	0.0%	\$164,163.51	\$95,544.49	58.2%
Total EMS Net Revenue	\$18,203,790.00	\$17,133,121.00	\$1,070,669.00	6.2%	\$17,654,072.06	\$549,717.94	3.1%
Other Revenue							
Interest Income	\$1,032.00	\$840.00	\$192.00	22.9%	\$1,736.39	(\$704.39)	(40.6%)
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$689,741.70	(\$689,741.70)	(100.0%)
Stand-By Fees	\$49,048.00	\$18,750.00	\$30,298.00	161.6%	\$39,525.00	\$9,523.00	24.1%
Ambulance Supplemental Payment Program	\$498,657.00	\$498,657.00	\$0.00	0.0%	\$498,657.00	\$0.00	0.0%
Total Other Revenue	\$548,737.00	\$518,247.00	\$30,490.00	5.9%	\$1,229,660.09	(\$680,923.09)	(55.4%)
<b>Total Revenues</b>	<b>\$18,752,527.00</b>	<b>\$17,651,368.00</b>	<b>\$1,101,159.00</b>	<b>6.2%</b>	<b>\$18,883,732.15</b>	<b>(\$131,205.15)</b>	<b>(0.7%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$17,375,606.00	\$16,056,581.00	\$1,319,025.00	8.2%	\$15,818,475.92	\$1,557,130.08	9.8%
Overtime Pay	\$2,633,352.00	\$2,471,823.00	\$161,529.00	6.5%	\$2,879,027.38	(\$245,675.38)	(8.5%)
Paid Time Off	\$1,833,938.00	\$1,616,498.00	\$217,440.00	13.5%	\$2,000,598.71	(\$166,660.71)	(8.3%)
Stipend Pay	\$49,008.00	\$302,866.00	(\$253,858.00)	(83.8%)	\$299,541.69	(\$250,533.69)	(83.6%)
Payroll Taxes	\$1,620,001.00	\$1,515,839.00	\$104,162.00	6.9%	\$1,541,505.08	\$78,495.92	5.1%
TCDRS Plan	\$1,918,240.00	\$1,322,063.00	\$596,177.00	45.1%	\$1,375,362.43	\$542,877.57	39.5%
Total Payroll Expenses	\$25,430,145.00	\$23,285,670.00	\$2,144,475.00	9.2%	\$23,914,511.21	\$1,515,633.79	6.3%
Operating Expenses							
Ambulance Supplemental IGT	\$207,774.00	\$207,774.00	\$0.00	0.0%	\$0.00	\$207,774.00	0.0%
Business Licenses	\$12,100.00	\$0.00	\$12,100.00	0.0%	\$0.00	\$12,100.00	0.0%
Capital Lease Expense	\$0.00	\$15,186.00	(\$15,186.00)	(100.0%)	\$2,580.00	(\$2,580.00)	(100.0%)
Community Education	\$5,600.00	\$8,084.62	(\$2,484.62)	(30.7%)	\$4,693.15	\$906.85	19.3%
Computer Software	\$311,420.00	\$30,000.00	\$281,420.00	938.1%	\$30,000.00	\$281,420.00	938.1%
Conferences - Fees, Travel, & Meals	\$33,112.00	\$3,748.00	\$29,364.00	783.5%	\$3,534.07	\$29,577.93	836.9%
Contractual Obligations- Other	\$13,300.00	\$2,970.00	\$10,330.00	347.8%	\$0.00	\$13,300.00	0.0%
Customer Property Damage	\$840.00	\$850.00	(\$10.00)	(1.2%)	\$375.98	\$464.02	123.4%
Customer Relations	\$3,200.00	\$3,200.00	\$0.00	0.0%	\$0.00	\$3,200.00	0.0%
Dues/Subscriptions	\$29,475.00	\$4,160.00	\$25,315.00	608.5%	\$3,216.98	\$26,258.02	816.2%
Employee Recognition	\$37,850.00	\$37,507.30	\$342.70	0.9%	\$27,916.51	\$9,933.49	35.6%
Interest Expense	\$0.00	\$2,508.00	(\$2,508.00)	(100.0%)	\$370.00	(\$370.00)	(100.0%)

**Montgomery County Hospital District**

	<b>2022</b>	<b>2021</b>			<b>YTD Actual</b>		
	<b>Original Budget</b>	<b>Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
Meals - Business and Travel	\$1,200.00	\$1,200.00	\$0.00	0.0%	\$50.00	\$1,150.00	2,300.0%
Meeting Expenses	\$2,400.00	\$1,200.00	\$1,200.00	100.0%	\$1,547.75	\$852.25	55.1%
Mileage Reimbursements	\$3,300.00	\$3,300.00	\$0.00	0.0%	\$1,341.81	\$1,958.19	145.9%
Other Services - DSRIP	\$1,043,592.00	\$1,117,986.00	(\$74,394.00)	(6.7%)	\$880,749.48	\$162,842.52	18.5%
Printing Services	\$5,000.00	\$5,000.00	\$0.00	0.0%	\$2,442.50	\$2,557.50	104.7%
Professional Fees	\$15,000.00	\$268,637.32	(\$253,637.32)	(94.4%)	\$15,566.86	(\$566.86)	(3.6%)
Recruit/Investigate	\$10,000.00	\$4,800.00	\$5,200.00	108.3%	\$1,600.00	\$8,400.00	525.0%
Small Equipment & Furniture	\$1,056.00	\$24,626.37	(\$23,570.37)	(95.7%)	\$22,177.17	(\$21,121.17)	(95.2%)
Special Events Supplies	\$3,350.00	\$3,350.00	\$0.00	0.0%	\$1,600.95	\$1,749.05	109.3%
Telephones-Cellular	\$12,337.00	\$12,600.00	(\$263.00)	(2.1%)	\$11,740.58	\$596.42	5.1%
Training/Related Expenses-CE	\$83,217.00	\$8,333.00	\$74,884.00	898.6%	\$2,506.00	\$80,711.00	3,220.7%
Travel Expenses	\$6,800.00	\$6,730.00	\$70.00	1.0%	\$6,511.49	\$288.51	4.4%
Uniforms	\$297,280.00	\$341,668.55	(\$44,388.55)	(13.0%)	\$231,426.06	\$65,853.94	28.5%
Total Operating Expenses	<u>\$2,139,203.00</u>	<u>\$2,115,419.16</u>	<u>\$23,783.84</u>	<u>1.1%</u>	<u>\$1,251,947.34</u>	<u>\$887,255.66</u>	<u>70.9%</u>
<b>Total Expenses</b>	<b><u>\$27,569,348.00</u></b>	<b><u>\$25,401,089.16</u></b>	<b><u>\$2,168,258.84</u></b>	<b><u>8.5%</u></b>	<b><u>\$25,166,458.55</u></b>	<b><u>\$2,402,889.45</u></b>	<b><u>9.5%</u></b>
Revenue over Expenditures	<u>(\$8,816,821.00)</u>	<u>(\$7,749,721.16)</u>	<u>(\$1,067,099.84)</u>	<u>13.8%</u>	<u>(\$6,282,726.40)</u>	<u>(\$2,534,094.60)</u>	<u>40.3%</u>

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>008 - Materials Management</b>							
<b>Revenue</b>							
Other Revenue							
Proceeds from Capital Lease	\$0.00	\$1,866,936.00	(\$1,866,936.00)	(100.0%)	\$1,866,935.72	(\$1,866,935.72)	(100.0%)
Contract Revenue (Net)	\$56,375.00	\$56,376.00	(\$1.00)	0.0%	\$56,375.01	(\$0.01)	0.0%
Total Other Revenue	\$56,375.00	\$1,923,312.00	(\$1,866,937.00)	(97.1%)	\$1,923,310.73	(\$1,866,935.73)	(97.1%)
<b>Total Revenues</b>	<b>\$56,375.00</b>	<b>\$1,923,312.00</b>	<b>(\$1,866,937.00)</b>	<b>(97.1%)</b>	<b>\$1,923,310.73</b>	<b>(\$1,866,935.73)</b>	<b>(97.1%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$309,263.00	\$298,988.00	\$10,275.00	3.4%	\$275,720.64	\$33,542.36	12.2%
Overtime Pay	\$7,549.00	\$1,623.00	\$5,926.00	365.1%	\$4,038.18	\$3,510.82	86.9%
Paid Time Off	\$47,471.00	\$41,404.00	\$6,067.00	14.7%	\$48,436.85	(\$965.85)	(2.0%)
Stipend Pay	\$0.00	\$7,000.00	(\$7,000.00)	(100.0%)	\$12,570.00	(\$12,570.00)	(100.0%)
Payroll Taxes	\$26,955.00	\$25,849.00	\$1,106.00	4.3%	\$25,766.86	\$1,188.14	4.6%
TCDRS Plan	\$31,991.00	\$22,368.00	\$9,623.00	43.0%	\$22,754.33	\$9,236.67	40.6%
Total Payroll Expenses	\$423,229.00	\$397,232.00	\$25,997.00	6.5%	\$389,286.86	\$33,942.14	8.7%
Operating Expenses							
Bio-Waste Removal	\$35,416.00	\$37,552.00	(\$2,136.00)	(5.7%)	\$35,494.44	(\$78.44)	(0.2%)
Capital Lease Expense	\$307,380.00	\$5,193.00	\$302,187.00	5,819.1%	\$64,052.78	\$243,327.22	379.9%
Computer Software	\$21,075.00	\$6,000.00	\$15,075.00	251.3%	\$4,800.00	\$16,275.00	339.1%
Conferences - Fees, Travel, & Meals	\$300.00	\$0.00	\$300.00	0.0%	\$0.00	\$300.00	0.0%
Disposable Linen	\$55,254.00	\$82,920.00	(\$27,666.00)	(33.4%)	\$63,014.87	(\$7,760.87)	(12.3%)
Disposable Medical Supplies	\$1,082,833.00	\$1,177,106.48	(\$94,273.48)	(8.0%)	\$1,124,592.13	(\$41,759.13)	(3.7%)
Dues/Subscriptions	\$174.00	\$234.00	(\$60.00)	(25.6%)	\$179.00	(\$5.00)	(2.8%)
Durable Medical Equipment	\$379,052.00	\$416,114.50	(\$37,062.50)	(8.9%)	\$235,572.26	\$143,479.74	60.9%
Employee Recognition	\$525.00	\$525.00	\$0.00	0.0%	\$385.00	\$140.00	36.4%
Interest Expense	\$56,009.00	\$858.00	\$55,151.00	6,427.9%	\$661.00	\$55,348.00	8,373.4%
Maintenance- Equipment	\$159,500.00	\$288,980.00	(\$129,480.00)	(44.8%)	\$187,134.49	(\$27,634.49)	(14.8%)
Office Supplies	\$17,568.00	\$16,000.00	\$1,568.00	9.8%	\$13,898.95	\$3,669.05	26.4%
Oxygen & Gases	\$51,012.00	\$55,226.15	(\$4,214.15)	(7.6%)	\$54,902.30	(\$3,890.30)	(7.1%)
Postage	\$22,320.00	\$25,200.00	(\$2,880.00)	(11.4%)	\$25,116.57	(\$2,796.57)	(11.1%)
Printing Services	\$8,425.00	\$6,650.00	\$1,775.00	26.7%	\$3,231.32	\$5,193.68	160.7%
Professional Fees	\$3,600.00	\$2,325.00	\$1,275.00	54.8%	\$2,325.00	\$1,275.00	54.8%
Repair-Equipment	\$50,000.00	\$32,000.00	\$18,000.00	56.3%	\$15,873.92	\$34,126.08	215.0%
Small Equipment & Furniture	\$6,850.00	\$16,570.00	(\$9,720.00)	(58.7%)	\$10,697.43	(\$3,847.43)	(36.0%)
Station Supplies	\$54,132.00	\$79,596.00	(\$25,464.00)	(32.0%)	\$67,708.93	(\$13,576.93)	(20.1%)
Supplemental Food	\$3,000.00	\$3,000.00	\$0.00	0.0%	\$852.28	\$2,147.72	252.0%
Telephones-Cellular	\$2,029.00	\$2,130.00	(\$101.00)	(4.7%)	\$2,056.90	(\$27.90)	(1.4%)
Uniforms	\$13,325.00	\$12,644.92	\$680.08	5.4%	\$6,712.16	\$6,612.84	98.5%
Total Operating Expenses	\$2,329,779.00	\$2,266,825.05	\$62,953.95	2.8%	\$1,919,261.73	\$410,517.27	21.4%
Capital Expenditures							

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
Capital Purchase - Equipment	\$0.00	\$1,866,936.00	(\$1,866,936.00)	(100.0%)	\$1,866,935.72	(\$1,866,935.72)	(100.0%)
Total Capital Expenditures	\$0.00	\$1,866,936.00	(\$1,866,936.00)	(100.0%)	\$1,866,935.72	(\$1,866,935.72)	(100.0%)
<b>Total Expenses</b>	<b>\$2,753,008.00</b>	<b>\$4,530,993.05</b>	<b>(\$1,777,985.05)</b>	<b>(39.2%)</b>	<b>\$4,175,484.31</b>	<b>(\$1,422,476.31)</b>	<b>(34.1%)</b>
Revenue over Expenditures	(\$2,696,633.00)	(\$2,607,681.05)	(\$88,951.95)	3.4%	(\$2,252,173.58)	(\$444,459.42)	19.7%

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>009 - Dept of Clinical Services</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$12,000.00	\$7,000.00	\$5,000.00	71.4%	\$15,388.15	(\$3,388.15)	(22.0%)
Education/Training Revenue	\$282,000.00	\$219,000.00	\$63,000.00	28.8%	\$171,236.09	\$110,763.91	64.7%
Total Other Revenue	\$294,000.00	\$226,000.00	\$68,000.00	30.1%	\$186,624.24	\$107,375.76	57.5%
<b>Total Revenues</b>	<b>\$294,000.00</b>	<b>\$226,000.00</b>	<b>\$68,000.00</b>	<b>30.1%</b>	<b>\$186,624.24</b>	<b>\$107,375.76</b>	<b>57.5%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$660,195.00	\$654,962.00	\$5,233.00	0.8%	\$619,756.40	\$40,438.60	6.5%
Overtime Pay	\$6,107.00	\$25,438.00	(\$19,331.00)	(76.0%)	\$33,602.22	(\$27,495.22)	(81.8%)
Paid Time Off	\$88,205.00	\$80,486.00	\$7,719.00	9.6%	\$76,553.45	\$11,651.55	15.2%
Stipend Pay	\$18,204.00	\$23,500.00	(\$5,296.00)	(22.5%)	\$23,170.00	(\$4,966.00)	(21.4%)
Payroll Taxes	\$49,781.00	\$58,058.00	(\$8,277.00)	(14.3%)	\$48,836.23	\$944.77	1.9%
TCDRS Plan	\$61,612.00	\$50,956.00	\$10,656.00	20.9%	\$45,758.86	\$15,853.14	34.6%
Total Payroll Expenses	\$884,104.00	\$893,400.00	(\$9,296.00)	(1.0%)	\$847,677.16	\$36,426.84	4.3%
Operating Expenses							
Credit Card Processing Fee	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$1,443.55	\$56.45	3.9%
Books/Materials	\$241,940.00	\$191,940.00	\$50,000.00	26.0%	\$113,849.01	\$128,090.99	112.5%
Business Licenses	\$13,360.00	\$11,080.00	\$2,280.00	20.6%	\$7,116.00	\$6,244.00	87.7%
Computer Software	\$10,412.00	\$30,397.00	(\$19,985.00)	(65.7%)	\$25,613.49	(\$15,201.49)	(59.3%)
Conferences - Fees, Travel, & Meals	\$28,441.00	\$19,806.00	\$8,635.00	43.6%	\$4,275.98	\$24,165.02	565.1%
Customer Relations	\$69,600.00	\$69,600.00	\$0.00	0.0%	\$64,046.18	\$5,553.82	8.7%
Drug Supplies	\$481,179.00	\$307,388.02	\$173,790.98	56.5%	\$311,035.12	\$170,143.88	54.7%
Dues/Subscriptions	\$16,915.00	\$16,105.00	\$810.00	5.0%	\$14,996.14	\$1,918.86	12.8%
Employee Recognition	\$600.00	\$300.00	\$300.00	100.0%	\$297.94	\$302.06	101.4%
Meeting Expenses	\$24,000.00	\$23,500.00	\$500.00	2.1%	\$15,692.96	\$8,307.04	52.9%
Mileage Reimbursements	\$500.00	\$500.00	\$0.00	0.0%	\$227.00	\$273.00	120.3%
Office Supplies	\$1,200.00	\$1,200.00	\$0.00	0.0%	\$620.52	\$579.48	93.4%
Printing Services	\$2,000.00	\$2,173.00	(\$173.00)	(8.0%)	\$1,000.00	\$1,000.00	100.0%
Professional Fees	\$213,600.00	\$218,200.00	(\$4,600.00)	(2.1%)	\$200,180.03	\$13,419.97	6.7%
Small Equipment & Furniture	\$12,832.00	\$480.00	\$12,352.00	2,573.3%	\$160.00	\$12,672.00	7,920.0%
Telephones-Cellular	\$2,876.00	\$2,928.00	(\$52.00)	(1.8%)	\$2,210.46	\$665.54	30.1%
Training/Related Expenses-CE	\$290,373.00	\$278,752.60	\$11,620.40	4.2%	\$265,845.61	\$24,527.39	9.2%
Total Operating Expenses	\$1,411,328.00	\$1,175,849.62	\$235,478.38	20.0%	\$1,028,609.99	\$382,718.01	37.2%
<b>Total Expenses</b>	<b>\$2,295,432.00</b>	<b>\$2,069,249.62</b>	<b>\$226,182.38</b>	<b>10.9%</b>	<b>\$1,876,287.15</b>	<b>\$419,144.85</b>	<b>22.3%</b>
Revenue over Expenditures	(\$2,001,432.00)	(\$1,843,249.62)	(\$158,182.38)	8.6%	(\$1,689,662.91)	(\$311,769.09)	18.5%

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>010 - Fleet</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$25,100.00	\$25,100.00	\$0.00	0.0%	\$40,682.33	(\$15,582.33)	(38.3%)
EMS - Trauma Fund Income	\$30,000.00	\$0.00	\$30,000.00	0.0%	\$0.00	\$30,000.00	0.0%
Gain/Loss on Sale of Assets	\$64,000.00	\$0.00	\$64,000.00	0.0%	\$46,355.00	\$17,645.00	38.1%
Total Other Revenue	\$119,100.00	\$25,100.00	\$94,000.00	374.5%	\$87,037.33	\$32,062.67	36.8%
<b>Total Revenues</b>	<b>\$119,100.00</b>	<b>\$25,100.00</b>	<b>\$94,000.00</b>	<b>374.5%</b>	<b>\$87,037.33</b>	<b>\$32,062.67</b>	<b>36.8%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$414,237.00	\$437,435.00	(\$23,198.00)	(5.3%)	\$378,341.84	\$35,895.16	9.5%
Overtime Pay	\$23,893.00	\$11,740.00	\$12,153.00	103.5%	\$18,958.33	\$4,934.67	26.0%
Paid Time Off	\$59,028.00	\$61,050.00	(\$2,022.00)	(3.3%)	\$63,807.99	(\$4,779.99)	(7.5%)
Stipend Pay	\$13,272.00	\$20,522.00	(\$7,250.00)	(35.3%)	\$19,237.20	(\$5,965.20)	(31.0%)
Payroll Taxes	\$37,770.00	\$39,294.00	(\$1,524.00)	(3.9%)	\$34,484.92	\$3,285.08	9.5%
TCDRS Plan	\$44,819.00	\$34,235.00	\$10,584.00	30.9%	\$31,455.19	\$13,363.81	42.5%
Total Payroll Expenses	\$593,019.00	\$604,276.00	(\$11,257.00)	(1.9%)	\$546,285.47	\$46,733.53	8.6%
Operating Expenses							
Accident Repair	\$36,000.00	\$30,000.00	\$6,000.00	20.0%	\$47,422.28	(\$11,422.28)	(24.1%)
Books/Materials	\$0.00	\$15.00	(\$15.00)	(100.0%)	\$15.00	(\$15.00)	(100.0%)
Capital Lease Expense	\$110,044.00	\$0.00	\$110,044.00	0.0%	\$0.00	\$110,044.00	0.0%
Computer Software	\$7,500.00	\$6,380.00	\$1,120.00	17.6%	\$6,380.00	\$1,120.00	17.6%
Conferences - Fees, Travel, & Meals	\$20.00	\$0.00	\$20.00	0.0%	\$0.00	\$20.00	0.0%
Dues/Subscriptions	\$9,250.00	\$9,456.00	(\$206.00)	(2.2%)	\$8,660.00	\$590.00	6.8%
Employee Recognition	\$450.00	\$450.00	\$0.00	0.0%	\$300.00	\$150.00	50.0%
Equipment Rental	\$1,470.00	\$1,700.00	(\$230.00)	(13.5%)	\$1,572.98	(\$102.98)	(6.5%)
Fluids & Additives - Auto	\$30,000.00	\$25,000.00	\$5,000.00	20.0%	\$23,334.13	\$6,665.87	28.6%
Fuel - Auto	\$1,103,724.00	\$653,232.50	\$450,491.50	69.0%	\$591,686.93	\$512,037.07	86.5%
Hazardous Waste Removal	\$2,076.00	\$1,920.00	\$156.00	8.1%	\$1,906.20	\$169.80	8.9%
Interest Expense	\$16,503.00	\$0.00	\$16,503.00	0.0%	\$0.00	\$16,503.00	0.0%
Laundry Service & Purchase	\$1,800.00	\$1,800.00	\$0.00	0.0%	\$1,773.46	\$26.54	1.5%
Maintenance- Equipment	\$43,500.00	\$51,500.00	(\$8,000.00)	(15.5%)	\$54,132.95	(\$10,632.95)	(19.6%)
Meeting Expenses	\$400.00	\$400.00	\$0.00	0.0%	\$136.00	\$264.00	194.1%
Mileage Reimbursements	\$600.00	\$1,900.00	(\$1,300.00)	(68.4%)	\$1,700.50	(\$1,100.50)	(64.7%)
Oil & Lubricants	\$30,984.00	\$27,600.00	\$3,384.00	12.3%	\$24,738.71	\$6,245.29	25.2%
Oxygen & Gases	\$100.00	\$100.00	\$0.00	0.0%	\$99.00	\$1.00	1.0%
Repair-Equipment	\$4,200.00	\$4,000.00	\$200.00	5.0%	\$4,874.97	(\$674.97)	(13.8%)
Shop Tools	\$4,920.00	\$4,920.00	\$0.00	0.0%	\$4,948.50	(\$28.50)	(0.6%)
Shop Supplies	\$15,000.00	\$15,000.00	\$0.00	0.0%	\$10,548.13	\$4,451.87	42.2%
Small Equipment & Furniture	\$222,305.00	\$43,050.00	\$179,255.00	416.4%	\$40,801.69	\$181,503.31	444.8%
Telephones-Cellular	\$968.00	\$1,008.00	(\$40.00)	(4.0%)	\$972.76	(\$4.76)	(0.5%)
Training/Related Expenses-CE	\$2,100.00	\$3,900.00	(\$1,800.00)	(46.2%)	\$3,900.00	(\$1,800.00)	(46.2%)



**Montgomery County Hospital District**

	<b>2022</b>	<b>2021</b>			<b>YTD Actual</b>		
	<b>Original Budget</b>	<b>Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
Travel Expenses	\$6,480.00	\$6,480.00	\$0.00	0.0%	\$4,553.38	\$1,926.62	42.3%
Vehicle-Batteries	\$64,800.00	\$64,800.00	\$0.00	0.0%	\$59,736.24	\$5,063.76	8.5%
Vehicle-Outside Services	\$15,000.00	\$9,600.00	\$5,400.00	56.3%	\$9,599.33	\$5,400.67	56.3%
Vehicle-Parts	\$444,000.00	\$444,085.73	(\$85.73)	0.0%	\$458,468.72	(\$14,468.72)	(3.2%)
Vehicle-Registration	\$2,496.00	\$2,496.00	\$0.00	0.0%	\$1,841.87	\$654.13	35.5%
Vehicle-Tires	\$63,000.00	\$60,000.00	\$3,000.00	5.0%	\$62,153.43	\$846.57	1.4%
Vehicle-Towing	\$9,000.00	\$7,400.00	\$1,600.00	21.6%	\$8,446.50	\$553.50	6.6%
Total Operating Expenses	<u>\$2,248,690.00</u>	<u>\$1,478,193.23</u>	<u>\$770,496.77</u>	<u>52.1%</u>	<u>\$1,434,703.66</u>	<u>\$813,986.34</u>	<u>56.7%</u>
Capital Expenditures							
Capital Purchase - Equipment	\$38,000.00	\$0.00	\$38,000.00	0.0%	\$0.00	\$38,000.00	0.0%
Capital Purchase - Vehicles	<u>\$1,854,600.00</u>	<u>\$0.00</u>	<u>\$1,854,600.00</u>	<u>0.0%</u>	<u>\$0.00</u>	<u>\$1,854,600.00</u>	<u>0.0%</u>
Total Capital Expenditures	<u>\$1,892,600.00</u>	<u>\$0.00</u>	<u>\$1,892,600.00</u>	<u>0.0%</u>	<u>\$0.00</u>	<u>\$1,892,600.00</u>	<u>0.0%</u>
<b>Total Expenses</b>	<b><u>\$4,734,309.00</u></b>	<b><u>\$2,082,469.23</u></b>	<b><u>\$2,651,839.77</u></b>	<b><u>127.3%</u></b>	<b><u>\$1,980,989.13</u></b>	<b><u>\$2,753,319.87</u></b>	<b><u>139.0%</u></b>
Revenue over Expeditures	<u>(\$4,615,209.00)</u>	<u>(\$2,057,369.23)</u>	<u>(\$2,557,839.77)</u>	<u>124.3%</u>	<u>(\$1,893,951.80)</u>	<u>(\$2,721,257.20)</u>	<u>143.7%</u>

**Montgomery County Hospital District**

	<b>2022</b>	<b>2021</b>			<b>YTD Actual</b>		
	<b>Original Budget</b>	<b>Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>011 - EMS Billing</b>							
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$744,327.00	\$723,843.00	\$20,484.00	2.8%	\$696,072.92	\$48,254.08	6.9%
Overtime Pay	\$19,899.00	\$20,888.00	(\$989.00)	(4.7%)	\$12,329.81	\$7,569.19	61.4%
Paid Time Off	\$140,956.00	\$98,070.00	\$42,886.00	43.7%	\$107,783.35	\$33,172.65	30.8%
Stipend Pay	\$0.00	\$15,000.00	(\$15,000.00)	(100.0%)	\$15,041.67	(\$15,041.67)	(100.0%)
Payroll Taxes	\$64,551.00	\$63,519.00	\$1,032.00	1.6%	\$59,348.79	\$5,202.21	8.8%
TCDRS Plan	\$76,258.00	\$55,120.00	\$21,138.00	38.3%	\$54,687.56	\$21,570.44	39.4%
<b>Total Payroll Expenses</b>	<b>\$1,045,991.00</b>	<b>\$976,440.00</b>	<b>\$69,551.00</b>	<b>7.1%</b>	<b>\$945,264.10</b>	<b>\$100,726.90</b>	<b>10.7%</b>
Operating Expenses							
Credit Card Processing Fee	\$20,700.00	\$19,700.00	\$1,000.00	5.1%	\$19,731.78	\$968.22	4.9%
Books/Materials	\$875.00	\$1,085.00	(\$210.00)	(19.4%)	\$100.69	\$774.31	769.0%
Collection Fees	\$75,000.00	\$92,910.00	(\$17,910.00)	(19.3%)	\$59,859.05	\$15,140.95	25.3%
Conferences - Fees, Travel, & Meals	\$10,687.00	\$2,530.00	\$8,157.00	322.4%	\$2,743.80	\$7,943.20	289.5%
Dues/Subscriptions	\$400.00	\$13,300.00	(\$12,900.00)	(97.0%)	\$13,075.00	(\$12,675.00)	(96.9%)
Employee Recognition	\$975.00	\$1,050.00	(\$75.00)	(7.1%)	\$700.00	\$275.00	39.3%
Legal Fees	\$60.00	\$125.00	(\$65.00)	(52.0%)	\$45.00	\$15.00	33.3%
Meeting Expenses	\$800.00	\$700.00	\$100.00	14.3%	\$608.65	\$191.35	31.4%
Professional Fees	\$248,680.00	\$231,414.00	\$17,266.00	7.5%	\$230,891.26	\$17,788.74	7.7%
Small Equipment & Furniture	\$2,850.00	\$22,960.00	(\$20,110.00)	(87.6%)	\$19,384.03	(\$16,534.03)	(85.3%)
Telephones-Cellular	\$1,222.00	\$960.00	\$262.00	27.3%	\$942.28	\$279.72	29.7%
Training/Related Expenses-CE	\$9,205.00	\$5,705.00	\$3,500.00	61.3%	\$3,529.00	\$5,676.00	160.8%
<b>Total Operating Expenses</b>	<b>\$371,454.00</b>	<b>\$392,439.00</b>	<b>(\$20,985.00)</b>	<b>(5.3%)</b>	<b>\$351,610.54</b>	<b>\$19,843.46</b>	<b>5.6%</b>
<b>Total Expenses</b>	<b>\$1,417,445.00</b>	<b>\$1,368,879.00</b>	<b>\$48,566.00</b>	<b>3.5%</b>	<b>\$1,296,874.64</b>	<b>\$120,570.36</b>	<b>9.3%</b>
Revenue over Expenditures	(\$1,417,445.00)	(\$1,368,879.00)	(\$48,566.00)	3.5%	(\$1,296,874.64)	(\$120,570.36)	9.3%

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>015 - Information Technology</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$550.00	\$0.00	\$550.00	0.0%	\$379.00	\$171.00	45.1%
Contract Revenue (Net)	\$117,776.00	\$106,000.00	\$11,776.00	11.1%	\$111,739.09	\$6,036.91	5.4%
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	0.0%	\$31,611.00	(\$31,611.00)	(100.0%)
MDC Revenue - First Responders	\$92,550.00	\$57,000.00	\$35,550.00	62.4%	\$89,837.50	\$2,712.50	3.0%
Total Other Revenue	\$210,876.00	\$163,000.00	\$47,876.00	29.4%	\$233,566.59	(\$22,690.59)	(9.7%)
<b>Total Revenues</b>	<b>\$210,876.00</b>	<b>\$163,000.00</b>	<b>\$47,876.00</b>	<b>29.4%</b>	<b>\$233,566.59</b>	<b>(\$22,690.59)</b>	<b>(9.7%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$523,796.00	\$551,620.00	(\$27,824.00)	(5.0%)	\$422,444.97	\$101,351.03	24.0%
Overtime Pay	\$2,213.00	\$2,627.00	(\$414.00)	(15.8%)	\$6,477.82	(\$4,264.82)	(65.8%)
Paid Time Off	\$75,149.00	\$71,242.00	\$3,907.00	5.5%	\$75,546.21	(\$397.21)	(0.5%)
Stipend Pay	\$18,456.00	\$25,164.00	(\$6,708.00)	(26.7%)	\$21,851.50	(\$3,395.50)	(15.5%)
Payroll Taxes	\$45,851.00	\$48,164.00	(\$2,313.00)	(4.8%)	\$38,356.42	\$7,494.58	19.5%
TCDRS Plan	\$54,884.00	\$42,162.00	\$12,722.00	30.2%	\$34,809.95	\$20,074.05	57.7%
Total Payroll Expenses	\$720,349.00	\$740,979.00	(\$20,630.00)	(2.8%)	\$599,486.87	\$120,862.13	20.2%
Operating Expenses							
Books/Materials	\$50.00	\$75.00	(\$25.00)	(33.3%)	\$49.90	\$0.10	0.2%
Business Licenses	\$3,600.00	\$4,445.00	(\$845.00)	(19.0%)	\$1,505.00	\$2,095.00	139.2%
Computer Maintenance	\$397,150.00	\$359,750.00	\$37,400.00	10.4%	\$350,198.36	\$46,951.64	13.4%
Computer Software	\$452,620.00	\$733,900.00	(\$281,280.00)	(38.3%)	\$677,549.57	(\$224,929.57)	(33.2%)
Computer Software - MDC First Responder	\$43,500.00	\$55,200.00	(\$11,700.00)	(21.2%)	\$43,122.52	\$377.48	0.9%
Computer Supplies/Non-Cap.	\$37,200.00	\$37,200.00	\$0.00	0.0%	\$29,958.82	\$7,241.18	24.2%
Conferences - Fees, Travel, & Meals	\$4,079.00	\$0.00	\$4,079.00	0.0%	\$0.00	\$4,079.00	0.0%
Employee Recognition	\$450.00	\$450.00	\$0.00	0.0%	\$350.00	\$100.00	28.6%
Leases/Contracts	\$67,560.00	\$67,140.00	\$420.00	0.6%	\$67,184.64	\$375.36	0.6%
Meeting Expenses	\$240.00	\$240.00	\$0.00	0.0%	\$77.96	\$162.04	207.9%
Mileage Reimbursements	\$240.00	\$240.00	\$0.00	0.0%	\$130.15	\$109.85	84.4%
Professional Fees	\$512,500.00	\$502,000.00	\$10,500.00	2.1%	\$529,531.45	(\$17,031.45)	(3.2%)
Repair-Equipment	\$7,800.00	\$12,000.00	(\$4,200.00)	(35.0%)	\$8,814.54	(\$1,014.54)	(11.5%)
Small Equipment & Furniture	\$109,685.00	\$172,760.00	(\$63,075.00)	(36.5%)	\$145,389.57	(\$35,704.57)	(24.6%)
Telephones-Cellular	\$91,632.00	\$128,814.00	(\$37,182.00)	(28.9%)	\$121,407.99	(\$29,775.99)	(24.5%)
Telephones-Service	\$322,740.00	\$204,510.00	\$118,230.00	57.8%	\$223,852.35	\$98,887.65	44.2%
Training/Related Expenses-CE	\$13,100.00	\$7,087.00	\$6,013.00	84.8%	\$1,200.00	\$11,900.00	991.7%
Utilities	\$2,000.00	\$2,000.00	\$0.00	0.0%	\$790.00	\$1,210.00	153.2%
Total Operating Expenses	\$2,066,146.00	\$2,287,811.00	(\$221,665.00)	(9.7%)	\$2,201,112.82	(\$134,966.82)	(6.1%)
Capital Expenditures							
Capital Purchase - Equipment	\$77,000.00	\$181,102.00	(\$104,102.00)	(57.5%)	\$160,676.04	(\$83,676.04)	(52.1%)
Total Capital Expenditures	\$77,000.00	\$181,102.00	(\$104,102.00)	(57.5%)	\$160,676.04	(\$83,676.04)	(52.1%)

Montgomery County Hospital District

	2022 Original Budget	2021 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
<b>Total Expenses</b>	<b>\$2,863,495.00</b>	<b>\$3,209,892.00</b>	<b>(\$346,397.00)</b>	<b>(10.8%)</b>	<b>\$2,961,275.73</b>	<b>(\$97,780.73)</b>	<b>(3.3%)</b>
Revenue over Expeditures	(\$2,652,619.00)	(\$3,046,892.00)	\$394,273.00	(12.9%)	(\$2,727,709.14)	\$75,090.14	(2.8%)

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>016 - Facilities</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$2,000.00	(\$2,000.00)	(100.0%)
Total Other Revenue	\$0.00	\$0.00	\$0.00	0.0%	\$2,000.00	(\$2,000.00)	(100.0%)
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>0.0%</b>	<b>\$2,000.00</b>	<b>(\$2,000.00)</b>	<b>(100.0%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$208,557.00	\$203,512.00	\$5,045.00	2.5%	\$197,005.89	\$11,551.11	5.9%
Overtime Pay	\$15,074.00	\$7,407.00	\$7,667.00	103.5%	\$14,419.86	\$654.14	4.5%
Paid Time Off	\$23,915.00	\$25,338.00	(\$1,423.00)	(5.6%)	\$23,882.18	\$32.82	0.1%
Stipend Pay	\$16,368.00	\$20,368.00	(\$4,000.00)	(19.6%)	\$16,140.40	\$227.60	1.4%
Payroll Taxes	\$19,530.00	\$19,001.00	\$529.00	2.8%	\$17,632.63	\$1,897.37	10.8%
TCDRS Plan	\$23,134.00	\$16,522.00	\$6,612.00	40.0%	\$16,453.76	\$6,680.24	40.6%
Total Payroll Expenses	\$306,578.00	\$292,148.00	\$14,430.00	4.9%	\$285,534.72	\$21,043.28	7.4%
Operating Expenses							
Books/Materials	\$150.00	\$0.00	\$150.00	0.0%	\$0.00	\$150.00	0.0%
Business Licenses	\$40.00	\$40.00	\$0.00	0.0%	\$0.00	\$40.00	0.0%
Capital Lease Expense	\$0.00	\$4,162.00	(\$4,162.00)	(100.0%)	\$4,062.13	(\$4,062.13)	(100.0%)
Conferences - Fees, Travel, & Meals	\$330.00	\$0.00	\$330.00	0.0%	\$0.00	\$330.00	0.0%
Contractual Obligations- Other	\$218,000.00	\$218,000.00	\$0.00	0.0%	\$200,299.63	\$17,700.37	8.8%
Customer Property Damage	\$12,000.00	\$8,798.00	\$3,202.00	36.4%	\$5,721.17	\$6,278.83	109.7%
Damages/Uninsured Portion	\$0.00	\$29,444.70	(\$29,444.70)	(100.0%)	\$34,687.08	(\$34,687.08)	(100.0%)
Dues/Subscriptions	\$208.00	\$208.00	\$0.00	0.0%	\$207.19	\$0.81	0.4%
Employee Recognition	\$300.00	\$300.00	\$0.00	0.0%	\$295.98	\$4.02	1.4%
Equipment Rental	\$12,000.00	\$8,000.00	\$4,000.00	50.0%	\$8,450.72	\$3,549.28	42.0%
Interest Expense	\$0.00	\$976.00	(\$976.00)	(100.0%)	\$911.24	(\$911.24)	(100.0%)
Maintenance & Repairs-Buildings	\$347,640.00	\$367,792.35	(\$20,152.35)	(5.5%)	\$364,986.21	(\$17,346.21)	(4.8%)
Maintenance- Equipment	\$162,500.00	\$105,700.00	\$56,800.00	53.7%	\$108,473.72	\$54,026.28	49.8%
Rent	\$174,212.00	\$174,212.00	\$0.00	0.0%	\$164,812.00	\$9,400.00	5.7%
Shop Tools	\$7,500.00	\$7,500.00	\$0.00	0.0%	\$7,444.69	\$55.31	0.7%
Shop Supplies	\$27,800.00	\$13,560.00	\$14,240.00	105.0%	\$8,169.90	\$19,630.10	240.3%
Small Equipment & Furniture	\$81,000.00	\$82,660.00	(\$1,660.00)	(2.0%)	\$88,029.63	(\$7,029.63)	(8.0%)
Telephones-Cellular	\$3,367.00	\$3,515.00	(\$148.00)	(4.2%)	\$3,649.12	(\$282.12)	(7.7%)
Training/Related Expenses-CE	\$2,000.00	\$1,545.00	\$455.00	29.4%	\$500.00	\$1,500.00	300.0%
Utilities	\$370,680.00	\$370,680.00	\$0.00	0.0%	\$412,381.60	(\$41,701.60)	(10.1%)
Total Operating Expenses	\$1,419,727.00	\$1,397,093.05	\$22,633.95	1.6%	\$1,413,082.01	\$6,644.99	0.5%
Capital Expenditures							
Capital Purchase - Building/Improvements	\$65,000.00	\$52,500.00	\$12,500.00	23.8%	\$52,500.00	\$12,500.00	23.8%
Capital Purchase - Equipment	\$35,000.00	\$225,000.00	(\$190,000.00)	(84.4%)	\$220,940.00	(\$185,940.00)	(84.2%)
Total Capital Expenditures	\$100,000.00	\$277,500.00	(\$177,500.00)	(64.0%)	\$273,440.00	(\$173,440.00)	(63.4%)

Montgomery County Hospital District

	2022 Original Budget	2021 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
<b>Total Expenses</b>	<b>\$1,826,305.00</b>	<b>\$1,966,741.05</b>	<b>(\$140,436.05)</b>	<b>(7.1%)</b>	<b>\$1,972,056.73</b>	<b>(\$145,751.73)</b>	<b>(7.4%)</b>
Revenue over Expeditures	(\$1,826,305.00)	(\$1,966,741.05)	\$140,436.05	(7.1%)	(\$1,970,056.73)	\$143,751.73	(7.3%)

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>025 - Human Resources</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$117,822.00	\$127,510.00	(\$9,688.00)	(7.6%)	\$156,518.36	(\$38,696.36)	(24.7%)
Employee Medical Premiums	\$1,384,241.00	\$1,198,262.00	\$185,979.00	15.5%	\$1,259,173.16	\$125,067.84	9.9%
Total Other Revenue	\$1,502,063.00	\$1,325,772.00	\$176,291.00	13.3%	\$1,415,691.52	\$86,371.48	6.1%
<b>Total Revenues</b>	<b>\$1,502,063.00</b>	<b>\$1,325,772.00</b>	<b>\$176,291.00</b>	<b>13.3%</b>	<b>\$1,415,691.52</b>	<b>\$86,371.48</b>	<b>6.1%</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$244,222.00	\$175,658.00	\$68,564.00	39.0%	\$159,393.61	\$84,828.39	53.2%
Overtime Pay	\$525.00	\$250.00	\$275.00	110.0%	\$259.40	\$265.60	102.4%
Paid Time Off	\$36,939.00	\$28,725.00	\$8,214.00	28.6%	\$37,471.52	(\$532.52)	(1.4%)
Stipend Pay	\$0.00	\$3,000.00	(\$3,000.00)	(100.0%)	\$3,000.00	(\$3,000.00)	(100.0%)
Payroll Taxes	\$20,846.00	\$15,373.00	\$5,473.00	35.6%	\$14,686.32	\$6,159.68	41.9%
TCDRS Plan	\$25,010.00	\$13,382.00	\$11,628.00	86.9%	\$13,087.51	\$11,922.49	91.1%
Health & Dental	\$842,344.00	\$801,858.00	\$40,486.00	5.0%	\$801,132.08	\$41,211.92	5.1%
Health Insurance Claims	\$4,751,472.00	\$3,868,114.00	\$883,358.00	22.8%	\$4,277,051.91	\$474,420.09	11.1%
Health Insurance Admin Fees	\$983,892.00	\$763,179.00	\$220,713.00	28.9%	\$769,102.78	\$214,789.22	27.9%
Total Payroll Expenses	\$6,905,250.00	\$5,669,539.00	\$1,235,711.00	21.8%	\$6,075,185.13	\$830,064.87	13.7%
Operating Expenses							
Unemployment Expense	\$18,000.00	\$12,000.00	\$6,000.00	50.0%	\$20,138.41	(\$2,138.41)	(10.6%)
Advertising	\$2,350.00	\$1,650.00	\$700.00	42.4%	\$200.00	\$2,150.00	1,075.0%
Conferences - Fees, Travel, & Meals	\$3,222.00	\$600.00	\$2,622.00	437.0%	\$0.00	\$3,222.00	0.0%
Dues/Subscriptions	\$3,600.00	\$3,600.00	\$0.00	0.0%	\$3,271.36	\$328.64	10.0%
Employee Health\Wellness	\$28,000.00	\$25,186.00	\$2,814.00	11.2%	\$17,411.57	\$10,588.43	60.8%
Employee Recognition	\$65,061.00	\$64,334.76	\$726.24	1.1%	\$54,709.97	\$10,351.03	18.9%
Legal Fees	\$45,000.00	\$45,000.00	\$0.00	0.0%	\$32,568.62	\$12,431.38	38.2%
Mileage Reimbursements	\$225.00	\$250.00	(\$25.00)	(10.0%)	\$50.00	\$175.00	350.0%
Printing Services	\$0.00	\$50.00	(\$50.00)	(100.0%)	\$48.16	(\$48.16)	(100.0%)
Professional Fees	\$147,912.00	\$159,112.00	(\$11,200.00)	(7.0%)	\$172,689.54	(\$24,777.54)	(14.3%)
Recruit/Investigate	\$54,350.00	\$51,750.00	\$2,600.00	5.0%	\$35,126.87	\$19,223.13	54.7%
Telephones-Cellular	\$1,344.00	\$1,008.00	\$336.00	33.3%	\$972.76	\$371.24	38.2%
Training/Related Expenses-CE	\$6,250.00	\$5,300.00	\$950.00	17.9%	\$1,000.00	\$5,250.00	525.0%
Tuition Reimbursement	\$74,150.00	\$67,450.00	\$6,700.00	9.9%	\$95,903.65	(\$21,753.65)	(22.7%)
Worker's Compensation Insurance	\$410,370.00	\$295,084.00	\$115,286.00	39.1%	\$346,329.74	\$64,040.26	18.5%
Total Operating Expenses	\$859,834.00	\$732,374.76	\$127,459.24	17.4%	\$780,420.65	\$79,413.35	10.2%
<b>Total Expenses</b>	<b>\$7,765,084.00</b>	<b>\$6,401,913.76</b>	<b>\$1,363,170.24</b>	<b>21.3%</b>	<b>\$6,855,605.78</b>	<b>\$909,478.22</b>	<b>13.3%</b>
Revenue over Expenditures	(\$6,263,021.00)	(\$5,076,141.76)	(\$1,186,879.24)	23.4%	(\$5,439,914.26)	(\$823,106.74)	15.1%

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>026 - Records Management</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$49,200.00	\$48,000.00	\$1,200.00	2.5%	\$49,586.81	(\$386.81)	(0.8%)
Total Other Revenue	\$49,200.00	\$48,000.00	\$1,200.00	2.5%	\$49,586.81	(\$386.81)	(0.8%)
<b>Total Revenues</b>	<b>\$49,200.00</b>	<b>\$48,000.00</b>	<b>\$1,200.00</b>	<b>2.5%</b>	<b>\$49,586.81</b>	<b>(\$386.81)</b>	<b>(0.8%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$168,132.00	\$166,007.00	\$2,125.00	1.3%	\$159,987.94	\$8,144.06	5.1%
Overtime Pay	\$219.00	\$623.00	(\$404.00)	(64.8%)	\$162.03	\$56.97	35.2%
Paid Time Off	\$25,076.00	\$23,719.00	\$1,357.00	5.7%	\$28,550.57	(\$3,474.57)	(12.2%)
Stipend Pay	\$0.00	\$3,000.00	(\$3,000.00)	(100.0%)	\$3,000.00	(\$3,000.00)	(100.0%)
Payroll Taxes	\$14,314.00	\$14,316.00	(\$2.00)	0.0%	\$13,869.03	\$444.97	3.2%
TCDRS Plan	\$16,971.00	\$12,453.00	\$4,518.00	36.3%	\$12,537.73	\$4,433.27	35.4%
Total Payroll Expenses	\$224,712.00	\$220,118.00	\$4,594.00	2.1%	\$218,107.30	\$6,604.70	3.0%
Operating Expenses							
Advertising	\$400.00	\$800.00	(\$400.00)	(50.0%)	\$400.00	\$0.00	0.0%
Computer Software	\$4,788.00	\$2,800.00	\$1,988.00	71.0%	\$1,800.00	\$2,988.00	166.0%
Conferences - Fees, Travel, & Meals	\$0.00	\$400.00	(\$400.00)	(100.0%)	\$149.00	(\$149.00)	(100.0%)
Employee Recognition	\$150.00	\$150.00	\$0.00	0.0%	\$75.00	\$75.00	100.0%
Mileage Reimbursements	\$120.00	\$120.00	\$0.00	0.0%	\$35.57	\$84.43	237.4%
Other Services	\$4,500.00	\$4,500.00	\$0.00	0.0%	\$3,899.46	\$600.54	15.4%
Professional Fees	\$4,500.00	\$4,400.00	\$100.00	2.3%	(\$501.20)	\$5,001.20	(997.8%)
Telephones-Cellular	\$360.00	\$360.00	\$0.00	0.0%	\$375.00	(\$15.00)	(4.0%)
Training/Related Expenses-CE	\$8,550.00	\$2,800.00	\$5,750.00	205.4%	\$2,197.50	\$6,352.50	289.1%
Total Operating Expenses	\$23,368.00	\$16,330.00	\$7,038.00	43.1%	\$8,430.33	\$14,937.67	177.2%
<b>Total Expenses</b>	<b>\$248,080.00</b>	<b>\$236,448.00</b>	<b>\$11,632.00</b>	<b>4.9%</b>	<b>\$226,537.63</b>	<b>\$21,542.37</b>	<b>9.5%</b>
Revenue over Expenditures	(\$198,880.00)	(\$188,448.00)	(\$10,432.00)	5.5%	(\$176,950.82)	(\$21,929.18)	12.4%



**Montgomery County Hospital District**

	<b>2022</b>	<b>2021</b>			<b>YTD Actual</b>		
	<b>Original Budget</b>	<b>Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>027 - Emergency Management &amp; Safety Expenses</b>							
Payroll Expenses							
Regular Pay	\$120,292.00	\$0.00	\$120,292.00	0.0%	\$0.00	\$120,292.00	0.0%
Overtime Pay	\$22,599.00	\$0.00	\$22,599.00	0.0%	\$0.00	\$22,599.00	0.0%
Paid Time Off	\$76,194.00	\$0.00	\$76,194.00	0.0%	\$0.00	\$76,194.00	0.0%
Payroll Taxes	\$16,214.00	\$0.00	\$16,214.00	0.0%	\$0.00	\$16,214.00	0.0%
TCDRS Plan	\$18,981.00	\$0.00	\$18,981.00	0.0%	\$0.00	\$18,981.00	0.0%
<b>Total Payroll Expenses</b>	<b>\$254,280.00</b>	<b>\$0.00</b>	<b>\$254,280.00</b>	<b>0.0%</b>	<b>\$0.00</b>	<b>\$254,280.00</b>	<b>0.0%</b>
Operating Expenses							
Books/Materials	\$600.00	\$0.00	\$600.00	0.0%	\$0.00	\$600.00	0.0%
Computer Software	\$3,705.00	\$0.00	\$3,705.00	0.0%	\$0.00	\$3,705.00	0.0%
Conferences - Fees, Travel, & Meals	\$3,705.00	\$0.00	\$3,705.00	0.0%	\$0.00	\$3,705.00	0.0%
Disposable Medical Supplies	\$500.00	\$0.00	\$500.00	0.0%	\$0.00	\$500.00	0.0%
Employee Health\Wellness	\$2,500.00	\$0.00	\$2,500.00	0.0%	\$0.00	\$2,500.00	0.0%
Employee Recognition	\$600.00	\$0.00	\$600.00	0.0%	\$0.00	\$600.00	0.0%
Meeting Expenses	\$1,400.00	\$0.00	\$1,400.00	0.0%	\$0.00	\$1,400.00	0.0%
Printing Services	\$2,000.00	\$0.00	\$2,000.00	0.0%	\$0.00	\$2,000.00	0.0%
Recruit/Investigate	\$13,950.00	\$0.00	\$13,950.00	0.0%	\$0.00	\$13,950.00	0.0%
Small Equipment & Furniture	\$1,278.00	\$0.00	\$1,278.00	0.0%	\$0.00	\$1,278.00	0.0%
Telephones-Cellular	\$1,396.00	\$0.00	\$1,396.00	0.0%	\$0.00	\$1,396.00	0.0%
Training/Related Expenses-CE	\$20,700.00	\$0.00	\$20,700.00	0.0%	\$0.00	\$20,700.00	0.0%
Uniforms	\$500.00	\$0.00	\$500.00	0.0%	\$0.00	\$500.00	0.0%
<b>Total Operating Expenses</b>	<b>\$52,834.00</b>	<b>\$0.00</b>	<b>\$52,834.00</b>	<b>0.0%</b>	<b>\$0.00</b>	<b>\$52,834.00</b>	<b>0.0%</b>
Capital Expenditures							
Capital Purchase - Equipment	\$5,000.00	\$0.00	\$5,000.00	0.0%	\$0.00	\$5,000.00	0.0%
<b>Total Capital Expenditures</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$5,000.00</b>	<b>0.0%</b>	<b>\$0.00</b>	<b>\$5,000.00</b>	<b>0.0%</b>
<b>Total Expenses</b>	<b>\$312,114.00</b>	<b>\$0.00</b>	<b>\$312,114.00</b>	<b>0.0%</b>	<b>\$0.00</b>	<b>\$312,114.00</b>	<b>0.0%</b>
Revenue over Expenditures	(\$312,114.00)	\$0.00	(\$312,114.00)	0.0%	\$0.00	(\$312,114.00)	0.0%

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>039 - Community Paramedicine</b>							
<b>Revenue</b>							
Other Revenue							
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$91,893.75	(\$91,893.75)	(100.0%)
1115 Waiver - Paramedicine	\$1,080,000.00	\$1,440,000.00	(\$360,000.00)	(25.0%)	\$1,225,500.00	(\$145,500.00)	(11.9%)
Total Other Revenue	\$1,080,000.00	\$1,440,000.00	(\$360,000.00)	(25.0%)	\$1,317,393.75	(\$237,393.75)	(18.0%)
<b>Total Revenues</b>	<b>\$1,080,000.00</b>	<b>\$1,440,000.00</b>	<b>(\$360,000.00)</b>	<b>(25.0%)</b>	<b>\$1,317,393.75</b>	<b>(\$237,393.75)</b>	<b>(18.0%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$232,972.00	\$300,567.00	(\$67,595.00)	(22.5%)	\$232,446.56	\$525.44	0.2%
Overtime Pay	\$12,426.00	\$14,941.00	(\$2,515.00)	(16.8%)	\$13,909.68	(\$1,483.68)	(10.7%)
Paid Time Off	\$28,097.00	\$36,454.00	(\$8,357.00)	(22.9%)	\$48,029.55	(\$19,932.55)	(41.5%)
Stipend Pay	\$0.00	\$3,000.00	(\$3,000.00)	(100.0%)	\$3,000.00	(\$3,000.00)	(100.0%)
Payroll Taxes	\$20,240.00	\$26,275.00	(\$6,035.00)	(23.0%)	\$21,365.79	(\$1,125.79)	(5.3%)
TCDRS Plan	\$23,977.00	\$23,019.00	\$958.00	4.2%	\$19,460.48	\$4,516.52	23.2%
Total Payroll Expenses	\$317,712.00	\$404,256.00	(\$86,544.00)	(21.4%)	\$338,212.06	(\$20,500.06)	(6.1%)
Operating Expenses							
Community Education	\$1,000.00	\$2,000.00	(\$1,000.00)	(50.0%)	\$0.00	\$1,000.00	0.0%
Conferences - Fees, Travel, & Meals	\$3,200.00	\$0.00	\$3,200.00	0.0%	\$0.00	\$3,200.00	0.0%
Employee Recognition	\$225.00	\$300.00	(\$75.00)	(25.0%)	\$0.00	\$225.00	0.0%
Leases/Contracts	\$9,000.00	\$10,300.00	(\$1,300.00)	(12.6%)	\$0.00	\$9,000.00	0.0%
Telephones-Cellular	\$4,248.00	\$5,520.00	(\$1,272.00)	(23.0%)	\$3,448.67	\$799.33	23.2%
Total Operating Expenses	\$17,673.00	\$18,120.00	(\$447.00)	(2.5%)	\$3,448.67	\$14,224.33	412.5%
<b>Total Expenses</b>	<b>\$335,385.00</b>	<b>\$422,376.00</b>	<b>(\$86,991.00)</b>	<b>(20.6%)</b>	<b>\$341,660.73</b>	<b>(\$6,275.73)</b>	<b>(1.8%)</b>
Revenue over Expenditures	\$744,615.00	\$1,017,624.00	(\$273,009.00)	(26.8%)	\$975,733.02	(\$231,118.02)	(23.7%)

**Montgomery County Hospital District**

	<b>2022</b>	<b>2021</b>			<b>YTD Actual</b>		
	<b>Original Budget</b>	<b>Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>040 - Buildings MCHD</b>							
<b>Expenses</b>							
Operating Expenses							
Capital Lease Expense	\$0.00	\$157,714.00	(\$157,714.00)	(100.0%)	\$157,478.40	(\$157,478.40)	(100.0%)
Interest Expense	\$0.00	\$1,499.00	(\$1,499.00)	(100.0%)	\$1,495.66	(\$1,495.66)	(100.0%)
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	0.0%	\$5,678.68	(\$5,678.68)	(100.0%)
Total Operating Expenses	\$0.00	\$159,213.00	(\$159,213.00)	(100.0%)	\$164,652.74	(\$164,652.74)	(100.0%)
Capital Expenditures							
Capital Purchase - Building/Improvements	\$450,000.00	\$1,306,978.68	(\$856,978.68)	(65.6%)	\$1,306,523.11	(\$856,523.11)	(65.6%)
Total Capital Expenditures	\$450,000.00	\$1,306,978.68	(\$856,978.68)	(65.6%)	\$1,306,523.11	(\$856,523.11)	(65.6%)
<b>Total Expenses</b>	<b>\$450,000.00</b>	<b>\$1,466,191.68</b>	<b>(\$1,016,191.68)</b>	<b>(69.3%)</b>	<b>\$1,471,175.85</b>	<b>(\$1,021,175.85)</b>	<b>(69.4%)</b>
Revenue over Expenditures	(\$450,000.00)	(\$1,466,191.68)	\$1,016,191.68	(69.3%)	(\$1,471,175.85)	\$1,021,175.85	(69.4%)

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>042 - EMS Tactical Team</b>							
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$41,804.00	\$65,228.00	(\$23,424.00)	(35.9%)	\$52,905.66	(\$11,101.66)	(21.0%)
Overtime Pay	\$20,902.00	\$32,614.00	(\$11,712.00)	(35.9%)	\$12,618.15	\$8,283.85	65.7%
Payroll Taxes	\$4,638.00	\$7,238.00	(\$2,600.00)	(35.9%)	\$4,814.59	(\$176.59)	(3.7%)
TCDRS Plan	\$5,437.00	\$6,398.00	(\$961.00)	(15.0%)	\$4,285.10	\$1,151.90	26.9%
Total Payroll Expenses	<u>\$72,781.00</u>	<u>\$111,478.00</u>	<u>(\$38,697.00)</u>	<u>(34.7%)</u>	<u>\$74,623.50</u>	<u>(\$1,842.50)</u>	<u>(2.5%)</u>
Operating Expenses							
Books/Materials	\$5,250.00	\$0.00	\$5,250.00	0.0%	\$0.00	\$5,250.00	0.0%
Conferences - Fees, Travel, & Meals	\$2,593.00	\$1,500.00	\$1,093.00	72.9%	\$1,498.23	\$1,094.77	73.1%
Dues/Subscriptions	\$125.00	\$125.00	\$0.00	0.0%	\$125.00	\$0.00	0.0%
Small Equipment & Furniture	\$500.00	\$1,815.00	(\$1,315.00)	(72.5%)	\$0.00	\$500.00	0.0%
Training/Related Expenses-CE	\$3,000.00	\$3,520.00	(\$520.00)	(14.8%)	\$2,384.26	\$615.74	25.8%
Uniforms	\$3,900.00	\$2,000.00	\$1,900.00	95.0%	\$1,130.00	\$2,770.00	245.1%
Total Operating Expenses	<u>\$15,368.00</u>	<u>\$8,960.00</u>	<u>\$6,408.00</u>	<u>71.5%</u>	<u>\$5,137.49</u>	<u>\$10,230.51</u>	<u>199.1%</u>
<b>Total Expenses</b>	<u><b>\$88,149.00</b></u>	<u><b>\$120,438.00</b></u>	<u><b>(\$32,289.00)</b></u>	<u><b>(26.8%)</b></u>	<u><b>\$79,760.99</b></u>	<u><b>\$8,388.01</b></u>	<u><b>10.5%</b></u>
Revenue over Expenditures	<u>(\$88,149.00)</u>	<u>(\$120,438.00)</u>	<u>\$32,289.00</u>	<u>(26.8%)</u>	<u>(\$79,760.99)</u>	<u>(\$8,388.01)</u>	<u>10.5%</u>

**Montgomery County Hospital District**

	<b>2022 Original Budget</b>	<b>2021 Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>YTD Actual July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>045 - EMS Quality</b>							
<b>Revenue</b>							
Other Revenue							
EMS - Trauma Fund Income	\$0.00	\$30,000.00	(\$30,000.00)	(100.0%)	\$36,919.00	(\$36,919.00)	(100.0%)
Total Other Revenue	\$0.00	\$30,000.00	(\$30,000.00)	(100.0%)	\$36,919.00	(\$36,919.00)	(100.0%)
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$30,000.00</b>	<b>(\$30,000.00)</b>	<b>(100.0%)</b>	<b>\$36,919.00</b>	<b>(\$36,919.00)</b>	<b>(100.0%)</b>
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$312,758.00	\$372,443.00	(\$59,685.00)	(16.0%)	\$363,580.18	(\$50,822.18)	(14.0%)
Overtime Pay	\$0.00	\$0.00	\$0.00	0.0%	\$7,733.52	(\$7,733.52)	(100.0%)
Paid Time Off	\$42,991.00	\$50,418.00	(\$7,427.00)	(14.7%)	\$50,293.51	(\$7,302.51)	(14.5%)
Stipend Pay	\$0.00	\$5,000.00	(\$5,000.00)	(100.0%)	\$5,000.00	(\$5,000.00)	(100.0%)
Payroll Taxes	\$26,326.00	\$31,677.00	(\$5,351.00)	(16.9%)	\$31,052.99	(\$4,726.99)	(15.2%)
TCDRS Plan	\$31,188.00	\$27,656.00	\$3,532.00	12.8%	\$27,913.03	\$3,274.97	11.7%
Total Payroll Expenses	\$413,263.00	\$487,194.00	(\$73,931.00)	(15.2%)	\$485,573.23	(\$72,310.23)	(14.9%)
Operating Expenses							
Books/Materials	\$0.00	\$1,100.00	(\$1,100.00)	(100.0%)	\$304.44	(\$304.44)	(100.0%)
Business Licenses	\$0.00	\$249.00	(\$249.00)	(100.0%)	\$60.00	(\$60.00)	(100.0%)
Computer Software	\$0.00	\$3,705.00	(\$3,705.00)	(100.0%)	\$2,992.50	(\$2,992.50)	(100.0%)
Computer Supplies/Non-Cap.	\$0.00	\$425.00	(\$425.00)	(100.0%)	\$313.96	(\$313.96)	(100.0%)
Conferences - Fees, Travel, & Meals	\$9,910.00	\$6,402.00	\$3,508.00	54.8%	\$1,044.16	\$8,865.84	849.1%
Dues/Subscriptions	\$371.00	\$1,111.00	(\$740.00)	(66.6%)	\$1,024.00	(\$653.00)	(63.8%)
Employee Recognition	\$225.00	\$300.00	(\$75.00)	(25.0%)	\$150.00	\$75.00	50.0%
Meeting Expenses	\$1,000.00	\$1,500.00	(\$500.00)	(33.3%)	\$1,500.29	(\$500.29)	(33.3%)
Mileage Reimbursements	\$450.00	\$1,200.00	(\$750.00)	(62.5%)	\$1,200.00	(\$750.00)	(62.5%)
Small Equipment & Furniture	\$0.00	\$426.00	(\$426.00)	(100.0%)	\$361.46	(\$361.46)	(100.0%)
Telephones-Cellular	\$1,452.00	\$2,472.00	(\$1,020.00)	(41.3%)	\$2,153.36	(\$701.36)	(32.6%)
Training/Related Expenses-CE	\$11,519.00	\$37,845.00	(\$26,326.00)	(69.6%)	\$38,719.00	(\$27,200.00)	(70.2%)
Total Operating Expenses	\$24,927.00	\$56,735.00	(\$31,808.00)	(56.1%)	\$49,823.17	(\$24,896.17)	(50.0%)
<b>Total Expenses</b>	<b>\$438,190.00</b>	<b>\$543,929.00</b>	<b>(\$105,739.00)</b>	<b>(19.4%)</b>	<b>\$535,396.40</b>	<b>(\$97,206.40)</b>	<b>(18.2%)</b>
Revenue over Expenditures	(\$438,190.00)	(\$513,929.00)	\$75,739.00	(14.7%)	(\$498,477.40)	\$60,287.40	(12.1%)

**Montgomery County Hospital District**

	<b>2022</b>	<b>2021</b>			<b>YTD Actual</b>		
	<b>Original Budget</b>	<b>Budget</b>	<b>Change</b>	<b>Percent Change</b>	<b>July 31+ Remaining Budget</b>	<b>Change</b>	<b>Percent Change</b>
<b>046 - EMS Bike Team</b>							
<b>Expenses</b>							
Payroll Expenses							
Regular Pay	\$31,248.00	\$32,513.00	(\$1,265.00)	(3.9%)	\$12,246.40	\$19,001.60	155.2%
Overtime Pay	\$15,622.00	\$16,260.00	(\$638.00)	(3.9%)	\$3,717.41	\$11,904.59	320.2%
Payroll Taxes	\$3,471.00	\$3,607.00	(\$136.00)	(3.8%)	\$1,179.44	\$2,291.56	194.3%
TCDRS Plan	\$4,115.00	\$3,189.00	\$926.00	29.0%	\$1,044.11	\$3,070.89	294.1%
Total Payroll Expenses	<u>\$54,456.00</u>	<u>\$55,569.00</u>	<u>(\$1,113.00)</u>	<u>(2.0%)</u>	<u>\$18,187.36</u>	<u>\$36,268.64</u>	<u>199.4%</u>
Operating Expenses							
Community Education	\$500.00	\$500.00	\$0.00	0.0%	\$250.00	\$250.00	100.0%
Dues/Subscriptions	\$180.00	\$60.00	\$120.00	200.0%	\$0.00	\$180.00	0.0%
Small Equipment & Furniture	\$4,930.00	\$5,030.00	(\$100.00)	(2.0%)	\$2,669.55	\$2,260.45	84.7%
Training/Related Expenses-CE	\$6,683.00	\$0.00	\$6,683.00	0.0%	\$0.00	\$6,683.00	0.0%
Uniforms	\$3,630.00	\$3,630.00	\$0.00	0.0%	\$1,776.93	\$1,853.07	104.3%
Total Operating Expenses	<u>\$15,923.00</u>	<u>\$9,220.00</u>	<u>\$6,703.00</u>	<u>72.7%</u>	<u>\$4,696.48</u>	<u>\$11,226.52</u>	<u>239.0%</u>
<b>Total Expenses</b>	<u><b>\$70,379.00</b></u>	<u><b>\$64,789.00</b></u>	<u><b>\$5,590.00</b></u>	<u><b>8.6%</b></u>	<u><b>\$22,883.84</b></u>	<u><b>\$47,495.16</b></u>	<u><b>207.5%</b></u>
Revenue over Expeditures	<u>(\$70,379.00)</u>	<u>(\$64,789.00)</u>	<u>(\$5,590.00)</u>	<u>8.6%</u>	<u>(\$22,883.84)</u>	<u>(\$47,495.16)</u>	<u>207.5%</u>