# NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: June 25, 2024

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT

ADMINISTRATIVE BUILDING 1400 SOUTH LOOP 336 WEST

**CONROE, MONTGOMERY COUNTY, TEXAS 77304** 

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

- 1. Call to Order
- 2. Invocation
- 3. Pledge of Allegiance
- 4. Roll Call
- 5. Public Comment
- 6. Special Recognition

#### **District**

- 7. Monthly Reports:
  - a. CEO Report to include executive summary, update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, and any other related district matters. Attached reports include:
  - b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
  - c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
  - d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
  - e. Update on Accounting and Billing departments.
- 8. Consider and act on preparing an RFP for HR Legal Services. (Ms. Whatley, Chair Personnel Committee)
- 9. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mr. Easley, Chair Indigent Care Committee)

- Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mr. Easley, Chair – Indigent Care Committee)
- 11. CFO report of preliminary financials for eight months ended May 31, 2024, and report updates on financial statements and investment.
- 12. Consider and act on tentative schedule for tax rate and budget hearings. (Mr. Thor, Chairman MCHD Board)
- 13. Consider and ratify the payment of the MCAD quarterly invoice. (Mr. Shirley, Treasurer MCHD Board)
- 14. Consider and act on the change from JP Morgan CC to Woodforest CC. (Mr. Shirley, Treasurer MCHD Board)
- 15. Consider and ratify the one-year contract extension for Blackbaud FE NXT Pro. (Mr. Shirley, Treasurer MCHD Board)
- 16. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Treasurer MCHD Board)
- 17. Consider and act on salvage and surplus. (Mr. Shirley, Treasurer MCHD Board)
- 18. Secretary's Report Minutes from the June 4, 2024 MCHD Special BOD meeting and June 4, 2024 Regular BOD meeting. (Ms. Whatley, Secretary MCHD Board)

#### **Executive Session**

- 19. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
  - To confer with legal counsel on potential litigation and other confidential legal matters on policy HR 25-316 EMS Leave of Absence under Section 551.071 of the Texas Government Code. (Mr. Thor, Chairman– MCHD Board)
  - b. To discuss personnel issues under Section 551.074 of the Texas Government Code. (Mr. Thor, Chairman– MCHD Board)
  - c. To discuss real estate under 551.072 of the Texas Government Code. (Mr. Thor, Chairman– MCHD Board)
- 20. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Thor, Chairman– MCHD Board)
- 21. Adjourn.

Georgette Whatley, Secretary	

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).

# Agenda Item # 7a



To: Board of Directors

From: Randy Johnson, CEO

Date: June 25, 2024

Re: CEO Report

### **Executive Summary:**

- MCHD is DNV (Det Norske Veritas) Qualified: MCHD received notice from DNV, the qualifying agency that certifies hospitals, airlines, and various businesses in quality management, risk assessment, and sustainability, that MCHD is the very first the first EMS agency to receive the DNV Qualification in Collaborative High Reliability/Collaborative Just Culture and recognizes that our organization has demonstrated compliance with the Reliability Management Team Qualification requirements! This is great news and a big responsibility to continue to improve our culture of safety and high reliability. We will be seeing promotions of our DNV Qualification status on-line and in various EMS publications.
- DNV/Collaborative Culture Process Update: The Executive Staff had an online meeting with the
  Collaborative Culture and Risk Review team at Tampa General Hospital to review how they
  manage their investigation and risk review process. Tampa General Hospital has been DNV
  Qualified in Collaborative Culture and Risk Review two years longer than we at MCHD have. In
  areas where they differed in their processes, we learned the reason for the changes. Their
  experience in their journey to build a safer organization was extremely valuable to us in
  improving our risk review processes.
- Retirement: MCHD's Education coordinator, Mr. Lee Gillum is retiring the first day of July after twenty-two years of dedicated service to MCHD, both as a paramedic and as the one person who managed all the education content for EMS and Fire employees who provided prehospital care in Montgomery County. In addition, he coordinated multiple EMS teaching programs throughout the county and managed all providers' continuing education requirements for recertification. He is known all across the country for his expertise in EMS education and continuing certification processes. We wish him all the best as he transitions to his new much more relaxing life. Best wishes in retirement Lee.
- Frazer Ambulance Update: Chief Campbell, Brett Allen, Wayde Sullivan, Christion Ford and I traveled to Frazer for an update on our new ambulance manufacture. By end of Fiscal Year 2025, we should have four new 4500 12' remounts, six new 4500 12' replacements, and eleven

new 5500 14' replacements. In Fiscal Year 2026 we plan to have eleven more 5500 14' replacements. At that time, we will have a fleet that includes fourteen 14'Hortons that have two remaining years until end of life, seven 12' Chevys with less than 120,000 miles, and four 14' Frazer's with less than 100,000 miles. At end of year 2026, we should have 55 functional ambulances, which will complete our current fleet needs. At that point, we may only need two or three expansion ambulances for the next two years before we begin replacing our Hortons.

• <u>Staffing update:</u> We recently completed the classroom portion of NEOP for 15 EMT Basics and are now providing classroom NEOP to 21 Paramedics. After this addition of 36 medics to our EMS team, we plan on one more Paramedic and one more EMT NEOP before end of the calendar year.

### Plans for the Coming Quarter:

- Complete the 2025 Budget and set the 2025 Tax Rate
- Complete orientating Jay Roberts, our new EMS Education Supervisor.
- Complete the renovation of Station 47.
- Complete the 105 Tower Build and Radio project.
- Orient Dr. Mike DePasquale, our new Assistant Medical Director.
- Complete replacing the flooring in Station 45.
- Begin renovation of Station 46.
- Increase Alarm Staffing.

Thank	you,

Randy



June 18, 2024

Randy Johnson Chief Executive Officer Montgomery County Hospital District 1400 South Loop 336 West Conroe, TX 77304 Program: Collaborative Just Culture® Program & Reliability

Management Team™ Qualifications

CCN: N/A

Survey Type: Initial

Certificate #: C676979 and C676978 Survey Dates: March 04-06, 2024 Qualification Decision: Approved Effective Date of Approval: 05/20/2024 Expiration Date of Approval: 05/20/2026 Term of Approval: Two (2) years

Dear Mr. Johnson:

DNV Healthcare USA Inc. is pleased to advise you that Montgomery County Hospital District has been found to comply with the requirements of Collaborative Just Culture® Program & Reliability Management Team™ Qualifications. The qualifications are valid for a two (2) year term effective on the date referenced above.

These Collaborative High Reliability<sup>®1</sup> Qualification requirements are evidence-based on socio-technical science. CHR Qualifications are valid for two (two) years. This approval requires a biennial survey and the organization's continual compliance with the DNV Healthcare UŞA Inc. Collaborative Just Culture<sup>®</sup> Program & Reliability Management Team™ Qualification Requirements. Failure to complete these actions may result in a change in your organization's approval status.

Congratulations on this significant achievement.

Sincerely.

Kelly Proctor President

<sup>&</sup>lt;sup>1</sup> Collaborative High Reliability® and Collaborative Just Culture® are registered trademarks of SG Collaborative Solutions, LLC. DNV is authorized to be an independent auditor of the SG Collaborative Solutions' universal model and taxonomy. DNV is the first company globally to offer Collaborative High Reliability® Qualification and Certification programs, providing independent third-party validation that programs, teams, and organizations meet the SG Collaborative Solutions' Collaborative High Reliability® standards.



## HEALTHCARE CERTIFICATE

Certificate no.: C676978 Initial certification date: 20 May, 2024

Valid: 20 May, 2024 – 20 May, 2026

This is to certify that the management system of

## **Montgomery County Hospital District**

1400 South Loop 336 West, Conroe, TX, 77304, USA

has been found to comply with the requirements of the:

# Collaborative High Reliability® Collaborative Just Culture® Program Qualification

The DNV Collaborative High Reliability® Collaborative Just Culture® Program (CJCP) Qualification recognizes that a program or organization has demonstrated compliance with the CJCP Qualification requirements.

The DNV Collaborative Just Culture® Program Qualification requirements are informed by the Collaborative High Reliability® model and taxonomy developed by SG Collaborative Solutions, LLC.

Place and date: Cincinnati, OH, 06 June, 2024



For the issuing office:
DNV Healthcare USA Inc.
4435 Aicholtz Road, Suite 900, Cincinnati,
OH, 45245, USA



Kelly Proctor Management Representative



## HEALTHCARE CERTIFICATE

Certificate no.: C676979

Initial certification date: 20 May, 2024

Valid: 20 May, 2024 – 20 May, 2026

This is to certify that the management system of

## **Montgomery County Hospital District**

1400 South Loop 336 West, Conroe, TX, 77304, USA

has been found to comply with the requirements of the:

# Collaborative High Reliability® Reliability Management Team™ Qualification

The DNV Collaborative High Reliability® Reliability Management Team™ Qualification recognizes that a program, team, or organization has demonstrated compliance with the Reliability Management Team™ Qualification requirements.

The DNV Reliability Management Team™ Qualification requirements are informed by the Collaborative High Reliability® model and taxonomy developed by SG Collaborative Solutions, LLC.

Place and date: Cincinnati, OH, 06 June, 2024



For the issuing office: DNV Healthcare USA Inc. 4435 Aicholtz Road, Suite 900, Cincinnati, OH, 45245, USA



Kelly Proctor Management Representative



Qualification & Certification Services

# QUALIFIED

Reliability Management Team™

Collaborative High Reliability™

# Agenda Item #7b



To: Board of Directors

From: James Campbell

**Date:** June 25, 2024

**RE:** EMS Division Report

### **Executive Summary**

- EMS Survey Team has made recent changes to how they display our customer service scores. They have enhanced their dashboard and graphs, which are attached. Additionally, there will no longer rank EMS services based on "similar size," therefore that part of our reporting will be discontinued. For May 2024 there were 255 patient surveys returned between 5/1/2024 and 5/31/2024. Our overall survey score was 97.21 and 90.20% of responses gave MCHD the highest rating of "very good." In addition, our rolling 12-month score of 94.25 is 0.46 points higher than the national database score of 93.79.
- In May 2024, we responded to 7,772 calls and transported 4,509 patients to the hospital. The data breaks down to 250 responses and 145 transports per day. Historical data shows that May 2024 was the busiest month of May in our history.
- Attached to the EMS Board Report is the 2023 Year End Review report. This is a comprehensive report that highlights and memorializes the work and accomplishments for MCHD EMS in 2023.
- The FY25 budget season is approaching its' peak for meetings and budget finalizations. This month, the EMS
  departments collectively presented their proposed FY25 budgets so we could all see what was planned for each
  department. At the end of June, all the managers will do prep budget meetings to prepare for the MCHD BOD
  budget meetings in July.
- Chief Campbell attended the June GETAC EMS Committee meetings in Austin. DSHS reported that with their new
  recruitment campaign backed by State funding has introduced 8,000 new licensed providers into Texas.
  Although statewide, we are still trying to get back to pre-covid provider numbers, the additionally 8,000
  providers certainly helps bridge that gap. We also discussed whole blood, AI, and statewide stroke response
  challenges

#### **Assistant Chief Seek's Report**

Hiring, Recruitment, and Onboarding

- **EMT NEOP Progress:** The EMT New Employee Orientation Program (NEOP) is progressing well, with participants beginning to be released as EMT attendants. Unfortunately, we have lost 2 of the 17 EMTs who began NEOP in May, one voluntarily and one involuntarily.
- Paramedic NEOP Initiation: The Paramedic NEOP has commenced for 21 paramedics. We are excited to
  welcome them to MCHD and look forward to seeing them in the field soon as they complete the classroom
  portion of NEOP.

#### Operations

Staffing Challenges: Over the past few weeks, day-to-day staffing has been challenging. However, we have
managed to staff an average of 31 units per day during peak times, which is 2 more units than we staffed during
this timeframe in 2023. Staffing will marginally stabilize as EMTs are released as EMT attendants and
significantly improve once the 21 paramedic attendants complete their new hire training.

• **District Chief Promotional Process:** A promotional process was conducted to identify the next District Chief. The job announcement will be made later this week to allow Chief Goodrich time to compile the scores. Once the scores are tallied, the top-ranked candidate, provided they successfully pass the testing, will move on to field training with a District Chief. Upon completion, they will fill the District 1 vacancy created by debit day staffing increases.

## • In-Charge Paramedic Candidate Update:

- Four candidates are in phase 1.
- One candidate is pending testing.

#### Alarm

- o Prepping to open a hiring process in early July, with the hope of onboarding 4 new employees.
- Alarm staff worked out of the backup center at Conroe Police Department, while Facilities finished
   Phase 2 of our I-Wall update project

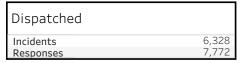
### Staffing

• Nearing 300 Front-Line Providers: With the hiring of 21 paramedics, the number of field staff directly providing patient care is nearly 300, currently at 292. We expect to surpass 300 front-line providers in August following the July paramedic hiring cycle. Overall, our staffing has been stable in terms of retention since October; however, we have not yet fully addressed the staffing deficit created by adding a 4th shift.



## **Dispatched Incident Review**

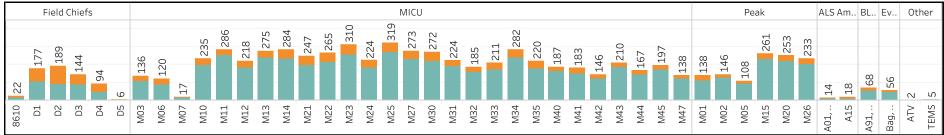
May 1, 2024 to May 31, 2024





Transports	
Incidents	4,438
Transports	4,509

Response Times			
Priority 1	Priority 2 83 93%	Priority 3	Overall 83.30%









## **Hospital Patient Transports**

05/01/24 - 5/31/2024

Total Transports to All Facilities

4,568

	Sepsis	STEMI	Stroke	Trauma	Grand Total
M.Hermann - The Woodlands	23	4	19	16	62
H. Methodist - The Woodlands	21	5	32		58
HCAHH - Conroe	11	7	25	6	49
HCAHH - Kingwood	9	5	14	8	36
CHI - St. Lukes - The Woodlands	3	3	12		18
H.Methodist Hospital - Willowbrook	1	1	7		9
M.Hermann - Northeast	3	1	2		6
HCAHH - Tomball	3	3			6
M.Hermann - TMC				3	3
MD Anderson Cancer Center - TMC	1				1
M. Hermann – Cypress	1				1
CHI - St. Luke's Vintage		1			1
Grand Total	76	30	111	33	250

# Avg. Turnaround Time Main Facilities (Minutes)

# Patients Per Facility Main Facilities (Count)

66.72	HCAHH - Conroe	1,007
52.41	M.Hermann - The Woodlands	934
49.50	H. Methodist - The Woodlands	848
49.42	CHI - St. Lukes - The Woodlands	553
48.10	HCAHH - Kingwood	497
47.78	TCH - The Woodlands	181
46.00	HCAHH - Tomball	165
45.67	M.Hermann - Northeast	110
44.58	H.Methodist Hospital - Willowbrook	51
44.25	CHI - St. Luke's Vintage	37
43.00	M.Hermann - TMC	18
42.27	MD Anderson Cancer Center - TMC	18
41.10	M. Hermann – Cypress	12
38.83	H. Methodist Hospital - TMC	5
38.33	HCAHH - Northwest	4
38.00	TCH - TMC	3
37.65	CHI - St. Luke's - TMC	2
37.00	HCAHH - North Cypress	2
34.61	Michael E. DeBakey VA Medical Center	2
34.50	Ben Taub General	1
34.05	Huntsville Memorial	1
29.00	M. Hermann - Children's TMC	1
20.00	M.Hermann - Memorial City	1
	52.41 49.50 49.42 48.10 47.78 46.00 45.67 44.58 44.25 43.00 42.27 41.10 38.83 38.33 38.00 37.65 37.00 34.61 34.50 34.05 29.00	M.Hermann - The Woodlands  49.50 H. Methodist - The Woodlands  49.42 CHI - St. Lukes - The Woodlands  HCAHH - Kingwood TCH - The Woodlands  HCAHH - Tomball M.Hermann - Northeast H.Methodist Hospital - Willowbrook  HCAHI - St. Luke's Vintage M.Hermann - TMC M.Hermann - TMC M.Hermann - Capress M.Hermann - Cypress M.Hermann - Children's TMC

For more information, visit https://hosp.mchd-tx.org/

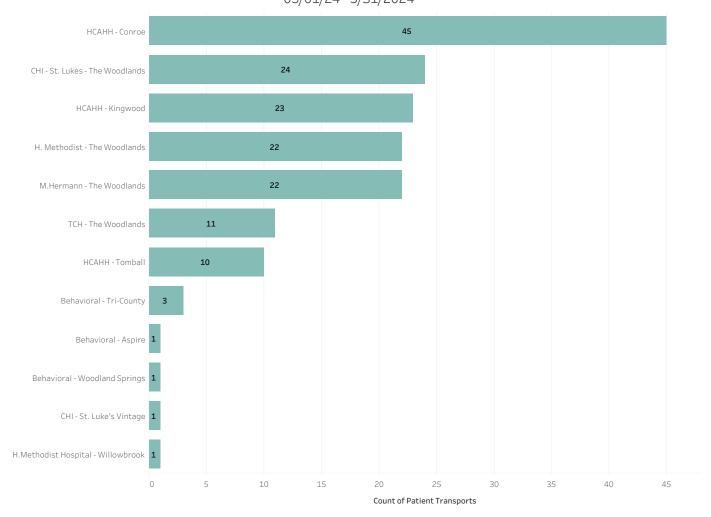
## Avg. Turnaround Time Support Facilities (Minutes)

# Patients Per Facility Support Facilities (Count)

M. Hermann CCC – Kingwood	45.33	Elite Hospital Kingwood	40
M.Hermann - Woodlands West	28.50	H. Methodist ECC - Magnolia	20
Elite Hospital Kingwood	27.05	HCAHH - Cleveland ER	12
M.Hermann CCC - Spring	27.00	M.Hermann - Woodlands West	10
CHI - St. Luke's - Lakeside	26.00	HCAHH - Spring Freestanding	8
CHI - St. Luke's - Memorial Livingston	26.00	CHI - St. Luke's - Springwoods Village	6
CHI - St. Luke's - Springwoods Village	25.50	H. Methodist ECC – The Woodlands	6
H. Methodist ECC – The Woodlands	24.17	Behavioral - Tri-County	3
H. Methodist ECC - Magnolia	24.15	M. Hermann CCC – Kingwood	3
HCAHH - Cleveland ER	22.17	CHI - St. Luke's - Lakeside	2
HCAHH - Spring Freestanding	22.00	America's ER Magnolia	1
Behavioral - Aspire	21.00	Behavioral - Aspire	1
Behavioral - Woodland Springs	16.00	Behavioral - Woodland Springs	1
Behavioral - Tri-County	13.67	CHI - St. Luke's - Memorial Livingston	1
America's ER Magnolia	12.00	M.Hermann CCC - Spring	1

For more information, visit https://hosp.mchd-tx.org/

# Psychiatric / Behavioral Patients per Facility 05/01/24 - 5/31/2024





## Montgomery County Hospital District

**Emergency Medical Services** 

## 2023 Year End Review

A brief summary of notable activities of the EMS Operations, Clinical Services,

Quality & Process Improvement, and the Emergency Management & Safety departments

for calendar year 2023.

## Completed by:

James Campbell

James Seek

Nicholas Smith

Kevin Crocker

Sean Simmonds

Michael Wells

For more information about this report please contact

Division Chief Kevin Crocker

kcrocker@mchd-tx.org

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## **Overview**

The Montgomery County Hospital District (MCHD) EMS had a record breaking and historic year in 2023. From a call volume perspective, 2023 was the busiest year on record for MCHD with over 86,000 responses and 50,000 patient transports to area hospitals — a 9% increase in transports from 2022. Our organizational focus for the year was managing growth while simultaneously focusing on employee retention and recruitment. In order to focus on our employees, a schedule change was made to offer a better work-life balance for our employees. Additionally, MCHD was able to hire more employees to increase our staffing model for 2023. As a result of many of the goals and changes highlighted in this report, MCHD was able to reduce our annual employee turnover rate from 18.75% in 2022, to 11.9% in 2023. Our commitment remains to be a patient centered and employee-focused team. This commitment helps ensure patients receive excellent care because we remain dedicated to providing a healthy work environment for our employees.

## **Operations**

## 2.1 Schedule Change

Through a collaborative initiative involving EMS Operations and multiple internal departments, a shift change was implemented from the traditional nine-day rotation to a Debit Day schedule — increasing our deployment from a three shift rotation to a four shift rotation. This new schedule is now the primary work structure for the organization's twenty-four 24-hour units. This transition to the Debit Day schedule was implemented in January 2023, strategically coordinating with the annual shift bid process. Since the adoption of the debit day schedule, there has been a remarkable improvement in employee satisfaction and retention rates.

## 2.2 Additional Unit added to EMS System

In August 2023, 12-hour Ambulance 4 underwent a conversion into a Debit Day unit, now identified as Medic 47. With notable enhancements in staffing levels, including an increase in overall personnel and the number of qualified In-Charge paramedics, MCHD has successfully deployed Medic 47 at 19530 Keenan Cut-Off Rd on a round-the-clock basis, 365 days a year, operating as a Mobile Intensive Care Unit.

## 2.3 Consistency of EMS Deployment

Through the implementation of Debit Day and leveraging employees on their designated debit day alongside enhanced staffing, the MCHD has achieved a significant stabilization in the daily deployment of units. In early 2023, MCHD averaged a deployment of 27 - 28 units per day, and by December, this figure increased to an average of 31 units per day. This development has played a pivotal role in meeting the rising demand for services, addressing prolonged wait times at emergency departments, and effectively managing employee fatigue.

## 2.4 MedCom

In a collaborative endeavor aimed at alleviating low-levels through meticulous transport management, the MCHD introduced MedCom from January to April. Furthermore, Med-Com micro-managed responses during critical low-level situations, ensuring optimal resource utilization to uphold system integrity for time-sensitive emergencies. Although this initiative was deemed productive, the quantitative data failed to demonstrate a substantial improvement significant enough to justify its continuation. Nonetheless, valuable insights were gleaned during the implementation of MedCom, serving as a foundational reference for Administrative Chiefs to report to Alarm during critical low-level periods to establish MedCom.

## 2.5 Tiering the System and Basic Life Support (BLS) Deployment

In January 2023, the MCHD introduced "Ambulance" units as a strategic measure to address employee shortages resulting from the implementation of the Debit Day schedule. These units were designated to respond to low-acuity non-emergency calls, thereby preserving the Medical Intensive Care Unit (MICU) and In-charge units for critical time-sensitive emergencies. Additionally, on June 1st, MCHD integrated 90 series, or BLS units, into the 911 system. The inclusion of both "Ambulance" and BLS units in the 911 system has contributed significantly to the ongoing stabilization of daily deployment and has played a crucial role in mitigating EMS low-level occurrences and alleviating employee fatigue in the face of increasing call volume.

## 2.6 Operational Data

Refer to appendices for additional reports.

- C Dispatched Incident Review
- D Call Volume Trends
- E Unit Hour Utilization by Unit
- F Overnight Rest Hours by Unit
- G Law Enforcement Awareness Events by Month

Call Volume	86,052 (Responses) / 70,860 (Incidents)
Response Times Compliance	85.01%
Number of Transports	50,302
Customer Satisfaction	94.45 (National Database average 93.2)

## **Clinical and Quality**

The Clinical and Quality Departments have worked hard in 2023 to ensure the success of Debit Day. In the early months much of their focus was on monitoring the changes that were associated with Debit Day and ensure the safe implementation of a Tiered response system. Beyond Debit Day the other areas of focus were on reducing risk and education on identified areas of improvement. The following is a general overview of these departments along with some highlights of these improvement projects.

## 3.1 Medical Direction

MCHD is honored to have two industry-leading Medical Directors providing innovative prehospital medical direction leadership. Both of these talented physicians are invaluable to our organization and each of their unique skill sets ensures that MCHD is exceeding our Core Values of Excellence and Innovation.

Dr. Dickson is responsible for the delivery and quality assurance of health care provided to residents and visitors of Montgomery County, which is provided by over 300 MCHD employees, supported by over 1100 first responders in the county. The medical director ensures the highest quality of care for our patients and families by consistently updating medical protocols to meet or exceed national standards of care and follow an evidence-based approach to providing health care. He is supported by our associate medical director Dr. Casey Patrick.

Dr. Dickson is board certified in emergency medicine and EMS medicine, he holds faculty appointments with Baylor College of Medicine, University of Houston School of Medicine, and Sam Houston Medical School.

Dr. Patrick is responsible for assisting with developing educational resources for the clinical department including both mandatory and non-mandatory content for our providers. He also assists with quality improvement, research, and development of peer-reviewed and non-peer-reviewed industry publications.

Dr. Patrick is board certified in emergency medicine and EMS medicine, he holds aca-

demic appointments at The University of Houston School of Medicine and Sam Houston Medical School.

## Other Duties Performed by Medical Directors:

- Controlled Substance Management and Oversight
- Critical Incident Stress Management (CISM) oversight
- Hotwash and Debriefing Participation
- Annual Dispatch Determinant Review
- Monthly Quality Meetings with The Woodlands Fire Department
- Promotional Process Participation
- Quarterly First Responder Organization Case Review
- Oversight of all initiatives of MCHD Clinical and Quality Departments
- Coordination with MCHD Operations and Alarm
- Participation in the Montgomery County Fire Chiefs Association

Dr. Dickson announced his retirement in the summer of this year and Dr. Patrick was named as the new Medical Director. In the fall Dr. Patrick began his transition into this new full time role. We are grateful for the years that Dr. Dickson has spent in this role and he will be missed. We are excited for Dr. Patrick to step into this role in 2024 and we know that he will carry of the legacy of Dr. Dickson and continue to ensure MCHD is a world class EMS Agency.

## 3.2 Publications

MCHD maintains a strong belief in the importance of quality improvement research and knowledge sharing within our industry. The Department of Clinical Services (DCS) focuses

MCHD's peer-reviewed publications on recently implemented protocols to ensure that patient care is maintained at the utmost standard. This also allows external validation for our most critical clinical initiatives, which reflects quality improvement and assurance at the highest levels. Non-peer-reviewed publications are vital to DCS because they allow us to disseminate our clinical advancements to the "boots on the ground." Outlets such as EMS1 and EMS World are much more widely read than academic journal articles. Our abstracts serve as the foundation for peer-reviewed publications. They are the starting point for projects, guiding us through planning, education, implementation, and initial data collection. These abstract-quality data are instrumental in helping DCS assess the viability of each study idea, ensuring our work is strategic and well-informed. Speaking engagements and podcasts allow our medical directors to share best clinical practices with the EMS industry both regionally and nationally. These forward-facing efforts also aid in recruitment and branding as countless new hire classes are filled with medics who became aware of MCHD through the MCHD Paramedic Podcast. The previous year continued these efforts and we were able to share some of our knowledge and best practices across the industry. Below is a list of the articles that we were able to publish in 2023.

### 3.2.1 Peer Reviewed

Patrick C, Fornage L, Ward B, Wells M, Crocker K, Rogers Keene K, Andrabi S, Dickson R. **Safety of prehospital intravenous bolus dose nitroglycerin in patients with acute pulmonary edema:** A **4-year review**. J Am Coll Emerg Physicians Open. 2023 Dec 8;4(6):e13079.

#### 3.2.2 Non-Peer Reviewed

**EMS World Case of the Quarter: The Terrible Trach** 

Courtney Hill, MD; Robert Dickson, MD; and Casey Patrick, MD

EMS World Case of the Quarter: BRUE<sup>1</sup> in an 8-week-old Infant

Clayton Smith, LP, Robert Dickson, MD, James Seek, LP, and Casey Patrick, MD

<sup>&</sup>lt;sup>1</sup>Brief Resolved Unexplained Event: a situation common in infants in which they appear to stop breathing but spontaneously resume.

EMS1.com - Revolutionizing OHCA<sup>2</sup> response: MCHD's novel use of carotid ultrasound
Ryan Richardson, MD; Casey Patrick, MD; James Seek, LP; Nick Smith, LP; Kevin Crocker, LP;
Himanshu Gupta, MD; Joshua Rasco; Robert Dickson, MD

EMS1.com - Article Bites: Do we need to rush to the cath lab? Examining cardiac care in the absence of STEMI<sup>3</sup> following ROSC<sup>4</sup>

Casey Patrick, MD

EMS1.com - Prehospital treatment options for hyperkalemic emergencies - Montgomery County Hospital District shares 3 years of results of a hyperkalemia treatment protocol Konner Cue, MD; Casey Patrick, MD; Brad Ward, EMT-P; and Robert Dickson, MD

EMS1.com - Traumatic brain injuries: Keep it simple! Avoiding the 3 "H bombs" in patients with TBI significantly improves survival

Devin Shumway, MD; Casey Patrick, MD; and Robert Dickson, MD

#### 3.2.3 Abstracts

Prehospital Surgical Cricothyrotomy in a Ground-Based 911 EMS System: A Retrospective Review

Al Lulla, Robert Dickson, Michael Wells, Matthew Gilbert, Casey Patrick - NAEMSP 2023

Intravenous Acetaminophen Versus Ketorolac for Prehospital Analgesia: A Retrospective Data Review

Kevin Crocker, Remle Crowe, Michael Wells, Robert Dickson, and Casey Patrick - NAEMSP 2023

## Safety of Prehospital Ketamine Sedation for Pediatric Behavioral Agitation

Casey Patrick, Kevin Crocker, Jordan Hanks, and Robert Dickson - EMS World Expo 2023 (K. Crocker - Oral Presentation Award Winner)

<sup>&</sup>lt;sup>2</sup>Out-of-Hospital Cardiac Arrest

<sup>&</sup>lt;sup>3</sup>ST-Elevation Myocardial Infarction: a type of heart attack evident on an EKG.

<sup>&</sup>lt;sup>4</sup>Return of Spontaneous Circulation: an event in which a patient in cardiac arrest regains a pulse.

## 3.2.4 Speaking Engagements

NAEMSP National 2023 – SNORES<sup>5</sup> Sedation Safety Bundle – Dr. Patrick

NAEMSP National 2023 – FEARS<sup>6</sup> High-Risk Refusal Patient Capacity and Documentation

– Dr. Patrick

NAEMSP Texas Chapter 2023 – Evidence-Based Protocol Development – Dr. Patrick

Fort Bend EMS Symposium 2023 – SNORES and Droperidol – Dr. Patrick

MHTW Neuro Symposium 2023 – Intracranial Hemorrhage Basics – Dr. Patrick

MHTW Neuro Symposium 2023 – Ischemic Stroke Updates – Dr. Dickson

ImageTrend Connect 2023 – Improving Operational Efficiency – Chief Seek, Chief Crocker,

Michael Wells

### 3.2.5 Podcasts

**Live From EMS World Expo: Intravenous Acetaminophen for Pain**. Casey Patrick and Kevin Crocker

EMS1.com - STEMI vs. OMI/NOMI<sup>7</sup> - Monday morning quarterbacking a difficult STEMI from the EMS and ED perspective. Casey Patrick, MD

**EMS1.com - Nebulized ketamine - Is there a way to improve ketamine?** Casey Patrick, MD Partnership with Prodigy EMS – Multiple podcast collaboration

### 3.3 Clinical Education

Education is at the core of what sets MCHD apart. MCHD believes in a continuous education process that is rooted in both evidence-based medicine and internal quality improve-

<sup>&</sup>lt;sup>5</sup>SNORES is a sedation safety bundle aimed to reduce the risk of hypoxia or apnea after sedation. It stands for SpO2 Monitoring, Nasal ETCO2 monitoring, Oxygen, Richmond Agitation Sedation Score assessment, EKG acquistion, and Sugar (blood glucose) assessment.

<sup>&</sup>lt;sup>6</sup>FEARS is a mnemonic meant to guide clinicians during patient refusals of transport. It stands for Full exam, Explain real risks, Ask for assistance, Record accurately, and Support

<sup>&</sup>lt;sup>7</sup>ST-Elevation Myocardial Infarction (STEMI) is a type of heart attack evident on an EKG. However, there is discussion in the medical community about changing terms to Occlusive Myocardial Infarction (OMI) and Non-Occlusive Myocardial Infarction (NOMI)

ment. Our continuous education system is rooted in both of these components equally. First, MCHD strives to stay abreast of all relevant prehospital research and implementing best practices that we feel would better serve our citizens. Second, MCHD utilizes its robust quality improvement process to both identify areas of weakness and system trends to drive improvement through education. During 2023, the educational department delivered 43,326 hours of educational content. This excludes education delivered through Podcast. Refer to Appendix A Summary of In-Person Class Offerings for detailed information.

## 3.3.1 Education by the Numbers

99 in-Person Courses Offered1201 Hours of In-Person CE Offered2002 Personnel attended In-Person CE

	Topics	Completions	CE Hours Awarded
TargetSolutions	211	3451	4735
MCHD Authored Content	45	3060	8729
Paramedic Podcast	38	532	532
Total	294	7043	13996

## 3.3.2 Mandatory CE

### • 1Q2023

- Clinical Rounding & Operational Rounding
- Delivering Bad News (Death Notification)
- Safety: Expanding Events, Radio, Situational Awareness, MCI

## • 2Q2023

- Clinical Rounding & Operational Rounding

- Resuscitation Revisited 2023
- CPR Scenario Rounding

## • 3Q2023

- Clinical Rounding & Operational Rounding
- Doc Talk: Why We Do What We Do (The Science Behind the Medicine)
- Safety: Standbys and Tabletop MCI's

## • 4Q2023

- Clinical Rounding & Operational Rounding
- Pediatric Respiratory
- Compliance Fair

## • Other CE Projects

- January 2023: Verbal Judo Train-the-Trainer
- 6/20-6/22/2023: Advanced Skills Lab at Sam Houston State University College of Medicine
- July 2023: ACLS (with CPR Renewal) for 120 Sam Houston State University College of Medicine 3rd Year Students
- August 2023: CPR at Sam Houston State University College of Medicine for 180 incoming 1st Year Medical Students
- July 2023: Completed Texas Department of State Health Services Initial Education Program Renewal

#### 3.3.3 The MCHD Paramedic Podcast

2023 was a banner year for the MCHD Paramedic Podcast as we surpassed **ONE MIL-LION** listens. Additionally, the podcast has been listed as one of the Top EMS Podcasts by EMS1.com and EMS World along with having consistently been in the Top 100 science podcasts on the Apple Podcast Store. We released 16 new podcasts this year. We are proud that the work we have put into this podcast production has allowed us to provide free and open education to providers around the world but most importantly, for our staff and First Responder Organization partners. The podcast continues to be a valuable tool for education, engagement, and recruiting for MCHD.

## 3.3.4 High-Risk Low-Frequency Skills

High Risk Low Frequency Skills are part of our annual recredentialing to ensure patient safety and reduce risk for MCHD. The recredentialing event was held September 18<sup>th</sup> through September 22<sup>nd</sup>. During that time, providers were evaluated for competency in an array of skills according to their certification level.

- EMT: iGel airway placement, intraosseus access and intramuscular epinephrine
- ALL Certifications: Medication Cross Check, MOVES<sup>8</sup>/SNORES Review
- AEMT and Higher: Direct laryngoscopy intubation, King-Vision video laryngoscopy intubation, and IV Pump
- EMT-P/Lic-P: Chest Decompression & Delayed Sequence Intubation Review
- In-Charge & Higher: Simple Thoracostomy & Surgical Airway

### 3.3.5 New Hires and Paramedic Cohort

Five Hiring Processes:

- February (Paramedic) 11 hired, 10 employed
- May (EMT Jan 2024 Cohort) 18 hired, 14 employed
- June (Paramedic) 18 hired, 15 employed

<sup>&</sup>lt;sup>8</sup>MOVES is an mnemonic device which stands for Monitor, Oxygen, Venous Access, Ventilation, Epinephrine, Sugar, and Sedation. It is aimed to help clinicians provide the most critical resuscitative care prior to moving the patient.

• October (Paramedic) 10 hired, 9 employed

November (EMT - June 24 cohort) 13 hired, 12 employed

Paramedic Hiring: 133 approved applications and 46 offers extended

EMT Hiring: 187 approved applications and 34 offers extended with 31 cohort students

accepted

3.3.6 First Responder Organization Training and Engagement

The year in review for first responder organizations (FRO) has seen significant strides in training, collaboration, and operational improvements. Notably, the FRO on-boarding training for new hires has successfully conducted two classes, training a total of 30 firefighters. This comprehensive program covers crucial aspects such as documentation expectations, a team-oriented approach to treatment, medical review, and practical skills including Pit Crew CPR and ambulance operation familiarization. Further enhancing the skill set of first responders, a county-wide in-person training session was held in Q4, focusing on essential

techniques such as MOVES, immersion, and transition to anterior/posterior defibrillation

pad placement.

In terms of collaborations and operational enhancements, there was notable coordination of Active Attack Integrated Response (AAIR) training with Montgomery County Sheriff's Office for MCHD, along with successful field testing of MCHD triage protocols. Moreover, the redesigning of the AAIR course from a two-day to a one-day course has effectively reduced MCHD costs by 50%, showcasing an efficient use of resources and a commitment to continuous improvement.

These accomplishments underscore MCHD's dedication to enhancing the quality, efficiency, and effectiveness of emergency response services, benefiting both the first responders and the communities they serve.

3.3.7 EMS Initial Courses

MCHD hosts several courses each year for initial certification at the EMT and AEMT level. MCHD EMS is responsible for 5 different sites for the EMT Curriculum Delivery including:

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- Grand Oaks High School (Conroe ISD)
- Magnolia High School (Magnolia ISD)
- New Caney High School (New Caney ISD)
- Porter High School (New Caney ISD)
- MCHD EMS Onsite Night Class

MCHD EMS EMT Courses accounts for over 200 EMT students that we oversee annually. Regarding the high school courses, school district personnel teach all high school courses. We provide, Course Coordination, Medical Direction, Clinical Coordination and an Adjunct Instructor. In 2023 we reported to the Texas Department of State Health Services (TDSHS) as part of our program renewal that to address National Registry Pass rates we would be assigning an Adjunct Instructor to round to every campus at least once every two weeks. This has proven beneficial in keeping the school district teachers and students on task, aware of deadlines and consistency in content delivery and skills practice. This approach appears to be promising. Refer to Appendix B for information regarding enrollment and National Registry pass rate.

## 3.4 Clinical and Quality Reviews and Process Improvements

## 3.4.1 Continuous Quality Improvement

Quality review of the care that is provided to our patients is a part of our core mission here at MCHD. The implementation of ImageTrend has dramatically improved our Continuous Quality Improvement (CQI) process. We are able to better report on the data and identify high-risk concerns and areas of improvement. There were several process improvement initiatives that we undertook this year secondary to issues identified in our CQI process. Some of these examples are listed below in the Process Improvements section. Total CQI's Performed- 7,328

### 3.4.2 Medical Director Case Reviews

MD Case Reviews are a powerful CQI tool that we use at MCHD. These non-punitive case reviews allow our providers to have one-on-one discussions with one of our physicians. These case reviews are typically initiated through our routine CQI process. One of the members of the Clinical or Quality Department who identifies a concern brings it to the attention of the MCHD Medical Directors through our regular Quality meetings or the CQI Workflow within ImageTrend. The physicians will decide whether the case warrants a quality case review and if so they are scheduled. These meetings allow our providers to have individual reviews and educational sessions with the Medical Directors. These meetings are an excellent learning opportunity for the Medical Directors and also allow us to learn about potential systems issues that may exist. Most EMS services are unable to provide such quality educational settings for their providers and these meetings allow for a higher quality of care for our citizens. In 2023 our Medical Directors held 41 formal quality case reviews.

## 3.5 Process Improvements

### 3.5.1 ET3 and Tele911 Termination

While MCHD initially embraced the opportunity to participate in the CMS ET3 program with enthusiasm, the journey to make the program a success proved to be challenging. Extensive consultations with other agencies and attendance at national conferences revealed that the difficulties encountered were not unique to our organization. The program's underperformance across the entire county stemmed from a myriad of factors, including deficiencies in the national system design. In the summer of 2023, CMS made the decision to terminate the ET3 program by the end of the year. Recognizing the program's suboptimal return on investment (ROI) and considering the administrative challenges, MCHD determined that continued participation until the program's conclusion would not be beneficial for either the organization or our patients. Consequently, a strategic decision was made to terminate our participation in the ET3 program ahead of schedule. Simultaneously, given

the subpar performance of our Telehealth provider (Tele911) and the absence of the ET3 program, MCHD opted to terminate our Telehealth agreement. This decision was made in alignment with our commitment to optimizing service quality and operational efficiency.

### 3.5.2 Best Practice Site Visits

MCHD takes pride in its standing as a High-Performing EMS agency, yet acknowledges the existence of areas earmarked for improvement. Recognizing the wealth of strengths present in various EMS agencies across Texas and the country, which could prove advantageous for our system and, more significantly, our patients, MCHD proactively seeks collaborative opportunities. In the year 2023, we engaged in Best Practice Site Visits with two esteemed EMS agencies. Notably, we convened with MedStar from Fort Worth, and Northwest EMS reciprocated by visiting MCHD. These meetings served as forums for comprehensive discussions spanning operations, clinical practices, and quality standards. Furthermore, the sessions provided a platform to candidly address prevailing obstacles and share strategies employed in overcoming them. Surprisingly, these interactions revealed that both MedStar and Northwest EMS encountered challenges akin to those faced by MCHD. Leveraging collective insights, we engaged in collaborative problem-solving sessions to devise improvement strategies. The knowledge garnered from these exchanges proved invaluable, but equally significant was the establishment of meaningful relationships with peers from other High-Performing agencies. Recognizing the immeasurable value in spending quality time with counterparts confronting similar challenges nationwide, MCHD perceives these interactions as catalysts for continuous learning and growth. This collective wisdom positions MCHD to consistently deliver exemplary care to our patients, fortified by the collaborative spirit of our peers in the EMS community.

### 3.5.3 Quality Meeting Changes and Risk Tracking

The Clinical and Quality Departments have been conducting weekly meetings to deliberate on cases for an extended period. In the year 2023, significant modifications were introduced to the meeting format to ensure a thorough evaluation of risk and the system-

atic reporting of our findings to the Chief of EMS. Initially, a comprehensive risk score was incorporated to assess the risk associated with the cases under review. This risk scoring mechanism was derived from established hospital risk assessment tools. Subsequently, the meeting notes underwent a transition to the Laserfiche platform, accompanied by the integration of a workflow into the form. The workflow facilitates the seamless progression of the form, initiating with transmission to the Assistant Chief of EMS. The Assistant Chief of EMS is tasked with supplementing the clinical risk discussion with an operational risk assessment. Once the operational risk assessment is completed, the form advances to the Chief of EMS for final review. The implemented risk score also encompasses guidelines for executive notification. In instances where a high-risk event is identified, a structured process is now in place to promptly notify the Chief of EMS. These adjustments have not only significantly enhanced our communication processes but have also provided a more effective means to monitor and analyze trends in our operations.

## 3.5.4 Monthly Quality Report

Leveraging the expanded capabilities and expertise within our data department, a substantial portion of our operational and quality reports has seamlessly transitioned to an automated framework. This enhancement in operational efficiency has significantly fortified our capacity to meticulously monitor and discern performance trends over time. The culmination of these advancements enables the streamlined generation of an extensive monthly quality report. Moreover, in the year 2023, a pivotal stride was taken with the introduction of a monthly report analysis. This analytical component provides invaluable insights, empowering us to swiftly address identified areas for improvement. This report and analysis is also being sent to our District Chiefs monthly. Now that this refined process is firmly established, the upcoming year, 2024, will witness a strategic augmentation of our process improvement initiatives. This expansion will be marked by an intensified focus on areas pinpointed by our team as prime opportunities for improvement.

### 3.5.5 North Houston EMS Grand Rounds

From 2018 through 2021, MCHD offered a symposium focusing on the continuum of care for our neuro and trauma patients. In 2023 we decided to include more patient populations so as not to limit to such a small scope of patient types. Working very closely with our hospital partners and ESD-11, we also decided to make it an all-day event and involve scheduled speakers and specific topics. The event was held at the Sam Houston State University Nursing School campus and was attended by over 100 people.

### 3.5.6 Montgomery County Medical Advisory Council (MCMAC)

As a way to maintain open lines of communications with our hospital partners in the area, we started the MCMAC program. This is a quarterly meeting that brings hospital representatives to us in order to make it easier to notify them of our system status, upcoming changes to protocols, operations, system status management, etc. It also allowed close collaboration between the facilities in order to further patient care in Montgomery County.

### 3.5.7 SETRAC Blood Program

In the fourth quarter of 2023, MCHD attended several meetings at SETRAC and ESD-48 regarding the establishment of a regional blood program. This program would begin looking at blood exchange programs between local EMS and hospital systems, as well as collaborate on equipment so as to establish and maintain inter-agency uniformity (hospital to hospital, hospital to EMS, EMS to EMS) of warmers, blood tubing, and recycling dates. A workgroup has been created under the SETRAC trauma council and work is ongoing. While MCHD is not actively administering blood products, this program is being designed to implement across the entire region and it is important that MCHD is able to provide input.

### 3.5.8 Mission: Lifeline

Mission: Lifeline is a program designed to showcase EMS systems that adhere to the American Heart Association guidelines for prehospital STEMI and Stroke care. By demonstrating

compliance with treatment recommendations as well as time constraints across all 4 quarters we have earned Mission: Lifeline Gold, the highest level of award. We have the additional honor of being recognized as a Mission: Lifeline Target Heart Attack winner because we partner with both STEMI Receiving Centers as well as STEMI Referring Centers in an effort to offer a comprehensive model of prehospital support to our most urgent subset of cardiovascular patients. We're excited to meet the challenges of treating time-sensitive emergencies moving forward, as the criteria becomes more stringent year after year.

### 3.5.9 **MOVES**

Part of the commitment to Continuous Quality Improvement is identifying areas of clinical risk and developing mitigation strategies that can be applied by front line providers to address said risk. One of the riskiest subsets of patients we encounter are those that are found just before going into cardiac arrest. These patients are medically fragile and are at a high risk for death — even the short time it takes to relocate them from the point of contact to the ambulance may be too long of a duration without treatment. We developed an acronym to guide clinicians in their efforts to resuscitate these patients where they are found. The MOVES bundle consists of Monitor, Oxygen, Venous access, Epinephrine, and Sugar/Sedation. This prompts the provider to address the most urgent needs of the patient where they are found to ensure a safe transition to the ambulance which is the first step in delivering them to definitive care.

### 3.5.10 Captain CQI Process

In an effort to engage the Captain group, prepare them for vertical advancement, and to support the candidates, both successful and not, in the In-charge process, we empower the Captains to participate in chart reviews. Whenever a Captain has an In-charge candidate complete their evaluation process, the Captain has the opportunity to follow the candidate for 6 months and provide mentorship to the successful candidate in their early days of their newfound responsibility. The unsuccessful candidate will also receive 6 months of review geared towards supporting them into their next attempt. We have found that levels

of engagement vary widely between Captains but overall have received positive feedback from both candidates and Captains.

### 3.5.11 Cohort Tutoring

Paramedic school can be difficult to navigate despite the best of intentions. In an effort to support our students through their education, various members of the Quality Team make an effort to step in and offer tutoring and test-prep according to their areas of subject matter expertise. The process of one-on-one engagement provides unique opportunities to reframe and solidify understanding of the new concepts they're being introduced to. This also serves as a checkpoint to ensure that the instruction they receive at school mirrors the MCHD protocols and vision of MCHD Medical Directors.

### 3.6 Alarm Quality

### 3.6.1 2023 Accomplishments

- Merged and updated Alarm Operating Guidelines, Medical Priority Dispatch System,
   Fire Priority Dispatch System, Conroe Fire Policy, and Alarm Training documents
- Accredited Center of Excellence Requirements updated and made available to all
- Training documentation moved to Agency360 platform

#### 3.6.2 Alarm Medical Director Case Review

For numerous years, MCHD Medical Directors have engaged in case reviews with our Field Providers, a practice that has been well-established. However, this service has not been extended to our Alarm Staff until recently. In November, the Quality team flagged a non-compliant case in Alarm, prompting the need for an MD case review. Given that such a review had not been conducted in this context previously, a comprehensive plan was devised to convene with the involved calltaker. The case review unfolded seamlessly through a Webex platform and yielded exceptionally positive outcomes. The informational

exchange proved valuable for the calltaker, quality staff, and Medical Director alike. This process highlighted an existing gap in our service provision for Alarm, prompting the realization that incorporating this service into our routine practices would be advantageous. Subsequently, we have implemented a structured framework to conduct regular case reviews for Alarm staff moving forward. This strategic initiative is anticipated to fortify the care we deliver through Alarm, further enhancing the robustness of our Alarm quality process.

### 3.6.3 Emergency Fire Dispatch (EFD) Re-Accreditation

The Academy ACE certification is valid for three years. Alarm's EFD ACE certification was due to expire on February 2, 2023. The Academy recommends that agencies start the reaccreditation process six months prior to their expiration date. All required paperwork must be electronically submitted to the academy six weeks prior to the expiration date. Alarm started that six months being in a remedial status. You cannot be re-accredited if you have been on remediation in the 3 months succeeding your re-accreditation application. With careful planning, hard work and dedication the ALARM employees were able to turn the tables and come off remediation in October of 2022, this gave us three months to be in compliance. In November, we submitted the renewal application. The next step was to complete the 20 points of accreditation. The 20 points is a total of 92 word documents that display both center and individual compliance, policy, guidelines, protocol standards, dispatch education and 20 random case reviews. Some of the documents required had outdated policy and protocols and did not match or meet ACE requirements. The final 20 points of accreditation were submitted on December 20, 2022. On March 2<sup>nd</sup>, 2023 MCHD ALARM received the honor of being re-accredited as the 28th EFD accredited Center in the world.

### 3.6.4 ALARM AOG

The history of ALARM policy and procedure manuals has been very complex because of the three distinct components of our center Calltaker, System Status Manager of MCHD EMS/CFD and Tactical dispatcher for fire and EMS. Each component requires specialized training and each component has specialized rules and requirements. Finally add in the required expectations from two separate ACE statuses. All of this together resulted in ALARM employees having five individual manuals instructing them on how to perform their job duties. As a call taker, you had to search in three of the manuals to find one specific policy on call taking. This resulted in frustration when trying to train new employees or even do your correctly. In order to organize the training program; which showed as one of our weakest links, we needed to organize our guidelines. The first step was breaking down the structure of the center and defining who we are. We are ALARM Medics who provide patient care: after affirming, this is who we are; we then decided to follow the Field Medics structured outline for Policy, Procedure and Protocol. Our outline consists of eleven categories. Once we completed the categories, we were able to start moving the current guidelines under the correct category and making a clean structured guideline. The final piece is confirming all approved policy, procedures and protocols are in the appropriate categories and present an in person Continuing Dispatch Education to the ALARM medics.

### 3.6.5 ACE 20 points of accreditation

The 20 points of accreditation required for ACE EMD/EFD recertification has always been word documents stored in a private file with limited access. The points of accreditation are supposed to come from your Agency policy. These points should not be hidden; they should be visible in policy and protocol so the employee has a better understanding of why they are required to perform certain steps as part of the daily call taking procedures. With the merger of ALARM Operating Guidelines (AOG) all twenty points have been incorporated and/or merged into the AOG and marked so all employees can see what ACE point the policy or protocol is. By bringing out the 20 points, ALARM leadership now has a better understanding of our ACE expectations and how to put together the ACE renewal process.

### 3.6.6 ALARM Training program A360

The ALARM training program has consistently been re-invented with both high and lows to the different programs over the last 15 years. Documentation of the training completed by the trainers was the largest area of weakness. After learning MCHD field uses A360 to document their trainees, it was confirmed ALARM could also have access to the training program. We started with a blank slate and built the programs out to focus on three areas:

- 1. Onboarding Six Weeks, 93 assigned skills/activities
- 2. Call Taking 942 assigned skills/activities
- 3. Dispatcher 538 assigned skills/activities

On Jan 13 2023, all trainers were assigned to A360 and started training eight new employees under the new format. With each new group of NEOPs we have been able to learn and tweak our new training program. With the finalization of the ALARM AOG project, we will be able to go into each task, list the page number of the AOG the trainer will use to train on that subject. This will bring a huge amount of consistency to the trainers and the information new employees are receiving. This will be a continued project to keep the program fresh and updated.

### 3.7 EMS Data

It has been a very busy 2023 in the EMS Data Department. Significantly, Spencer Lantz was hired as the EMS Software Systems Administrator to help manage EMS technology and provide much-needed redundancy and succession planning to the department. Over the last year, we have responded to 837 Resource Center Tickets with 70% resolved less than 72 hours after submission. 48 new reporting requests and 59 projects were completed. With the restructuring, EMS Data is now responsible for the management of the following systems:

ImageTrend Elite

- DSHS Integration
- CARES Registry Integration
- KNO2 Hospital Integration
- ESO Hospital Integration
- OD Map Integration
- EMS Survey Team Integration
- ImageTrend Slate
- Webex
- Operative IQ
- Pulsara
- PowerFTO (formerly Agency360)
- Active911
- Tableau
  - Live Hospital Dashboard
  - Hospital Data Portal Website
  - Fatigue Monitoring Board
  - Paycom API Time Clock Data
- Zoll Cloud
- Butterfly Ultrasound
- Medixsafe (both new and old systems)

### 3.7.1 Laserfiche Process Improvements

**EMS Quick Call Off Form** - Worked with LF team and EMS Ops management to institute the Call-Off form to better track employee attendance events.

**EMS Quality Notes** - Worked with LF team to design and implement a process that keeps track of all EMS Quality Meeting agenda items, tracks them through full resolution, and saves data for the Risk Reporting dashboard.

Alarm AQUA Case Review Feedback - Worked with LF team to design a process that will automatically extract case review information from the AQUA database, deliver it to the employee, allow the employee to request additional feedback, and then automatically save the records to the quality repository. This process is expected to go live during Q2 2024.

### 3.7.2 PCR / ImageTrend

After delaying for several years, the Texas EMS and Trauma Registry notified of a go-live date for the transition to NEMSIS version 3.5 with only 6 weeks notice. NEMSIS stands for the National EMS Information System and is the governing body for the required fields and format of an EMS Patient Care Report. Due to Spencer's diligent work and exhaustive testing, MCHD was able to be ready for the transition in 4 weeks and had no major issues with the transition. As of early spring 2024, MCHD was the only agency in the Houston area submitting NEMSIS v3.5 data.

This year MCHD began participating in the national ODMap project which aims to reduce morbidity/mortality from substance abuse by rapidly identifying geographic trends in overdoses. This system works in real time to alert EMS, law enforcement, and public health entities of spikes in overdose incidents. This integration was custom code developed by the EMS Data team, saving the District approximately \$10,000 in annual subscription costs for an off-the-shelf solution.

#### 3.7.3 Webex

This year we rolled out Webex Messaging, Video Conferencing, and Events to the entire organization. Webex Video Conferencing has replaced Zoom, and with no license limitations,

has greatly improved the ability for remote meetings and communication. Webex Events is an event management platform that supports Webinars and registration of up to 5000 attendees per event. Webex messaging not only allows employees to communicated in a secure, HIPAA-Compliant, and SB944 Compliant platform in real time, but has also been leveraged for workflow improvements.

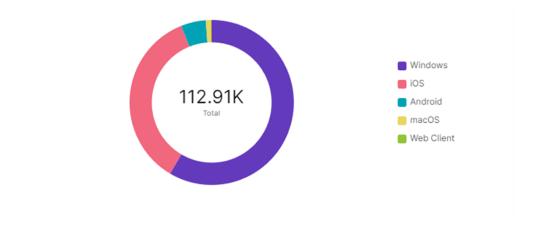


Figure 1: Webex Messages Sent in 2023

- Crew Automated Notifications: Crew members automatically receive dispatch notifications, times, and post notifications to their Webex account without having to manually configure it. The notifications are based off of unit assignment in CAD, so there is no configuration required other than signing into the MDC.
- Administrative Automated Notifications: Several channels have been configured that
  notify appropriate people of events within the 911 system. These include low level
  status, consult requests, posts to Fleet, EM100 dispatches, units at destination > 60
  minutes, and hospital time-out notifications.
- Automated Group Assignment: Leveraging the Webex API, users can automatically be
  assigned to messaging groups. For example, a new employee in the EMS Ops department is automatically added to the "EMS Announcements" and "Schedule Trades/Giveaways"
  groups. Another case is when a field employee signs into an MDC, they are automatically added to a group with everyone in their District so the assigned District Chief
  has a way to rapidly communicate with all employees under their supervision.

 Quality Meeting Agenda: Using the ImageTrend Elite DataMart and the Webex API, whenever a CQI Review needs to add an incident to the Quality Department Meeting Agenda, all they have to do is indicate this on their review in ImageTrend and a link to the chart along with basic information is sent to the Quality Meeting Webex group for all regular attendees to review.

### 3.7.4 Tableau Cloud Transition

Historically, MCHD has used a self-hosted Tableau Server environment to power data analysis and analytics of clinical and operational data. Due to the increasing hardware needs of this service, and the increasing person-hours required for maintenance, we transition to Tableau Cloud in July of 2023. This change not only reduced the workload of the IT and Data departments, but dramatically increased the speed and availability of Tableau for end users. Furthermore, with Tableau Cloud not being limited to the MCHD network, we can now invite external partners to access Tableau and view MCHD data in real time. In addition to the cloud transition, we have also expanded the usage of Tableau across the organization, including to Materials Management, Billing, LaserFiche, and began talks of using it for HCAP data.

### 3.7.5 Alarm KPI's

One of the major data projects this year was to review and refresh the Alarm KPIs. These were transitioned from manual reporting on an Excel spreadsheet to fully automated reporting in Tableau. This includes data from CAD, Aqua (ProQA), and MC911 phone system information.

### 3.7.6 Employee Report Cards

While this project has been in progress for some time, the Employee Report card project for EMS field staff has been completed and was used for annual evaluations this year. The next steps will be to include Driver Scores and then automatically send the report card to the employees monthly.

### 3.7.7 Collaboration & Presentations

This year, the EMS data team continued to network across the industry, learning from other organizations and sharing the MCHD way. Michael Wells, EMS Data Analyst, presented "Awesome Automations: 5 ways to Reduce Human Error in Documentation", a webinar with ImageTrend, to over 200 participants. We met with MedStar, CareFlite, Harris County Emergency Corps, ESD-11, Houston Fire Department, North West EMS, Benton County Fire District (WA), and several others. In the spirit of collaboration with neighboring fire departments, Michael attended the CentralSquare Enterprise CAD API Training to learn how to interact with the CAD system using custom code.

### 3.7.8 Pulsara

This year we reviewed Pulsara workflows and streamlined EKG transmission processes. A system problem was identified in which there were multiple ways EMS crews could send EKGs to the hospitals, and there was no clear direction on which method to use. After collaborating with hospital partners, we developed a single method of EKG transmission that is effective for all of our primary STEMI receiving centers and for transmitting internally for District Chief/MD consults.

Additionally, this year we rolled out the Pulsara patient tracking for a mass-casualty event. This allows for seamless, rapid, and effective documentation and tracking across the entire care continuum from initial triage, casualty collection points, transport, and the hospital.

#### 3.7.9 Slate

Spencer Lantz, EMS Software Administrator, collaborated with stakeholders to create divisions within Slate for Training/Education, Professional Development, the Paramedic Cohort, and for District Meetings. These new divisions ensure each area of the organization is able to schedule offerings with ease and provide accurate time reporting by separating schedules, requiring credentials to pick up specific shifts, and logging the hours worked outside of EMS Operations or Alarm. This change has allowed employees a centralized

location to schedule their shifts, provided District Chiefs a reliable way of verifying and approving overtime hours, and is gathering valuable insights into operational hours for Command Staff.

### 3.8 Professional Development

2023 at MCHD has been a year of robust Professional Development, marked by significant achievements in our New Hire Process, Promotion programs, and continuous growth in our Paramedic Cohort Program. The year witnessed a consistent influx of talented new hires, several successful promotions, and a dedication to continual learning and development across all ranks.

### 3.8.1 NEOP, Promotions and Reorientation

2023 was a year of internal growth and development. We celebrated numerous promotions, including 22 to In-Charge positions, 5 to Captain Positions, and several vital roles like Assistant Chief, Division Chief of Clinical, First Responder Outreach Captain, and EMT Development Coordinator. The In-Charge Academy, In-Charge Skills Lab, Captain's Academy, Captain's promotional processes, Captain Mentorship program and District Chief Promotional Processes were instrumental in nurturing our leaders. Notable promotions include Chief Seek to Assistant Chief, Chief Nick Smith to Division Chief of Clinical, Mr. Jason Gutierrez and Captain Micheal Fischer, several In-Charge promotions, and Mr. Kevin Culver's promotion to District Chief. We were also fortunate to have several employees return to the field and complete re-orientation, maintaining our core values of Excellence and ensuring they remain proficient in skills and ability. We are expecting to see similar promotional successes in 2024, as we dedicate the year on fostering growth and development.

#### 3.8.2 Paramedic School

Our partnership with Lonestar Montgomery continued to flourish, with the January and June 2023 cohorts demonstrating exceptional academic and practical skills. These students balanced their coursework with clinical rotations and work obligations, showing dedication

and a solid commitment to learning and the organization. Our partnership with Lonestar Montgomery continues to grow and evolve with the continued addition of January and June 2024 cohorts to our organization, who are slated to attend the Paramedic program next year. We are excited for Captain Fischer's addition to supporting the groups of employees through their education and transition to attendant Paramedics. Our January and June '23 cohort groups also participated in our newly developed EMT-B unit authorization training this year. This training, with the deployment of BLS units, has allowed us to expand our operational functionality and continue to provide the best patient care to the residents and visitors of Montgomery County.

### 3.8.3 Captains

In 2023, the Captains' group played an instrumental role, engaging in various training sessions and contributing significantly to several promotional processes. A key enhancement to their resources was the introduction of LinkedIn Learning and the Captain Mentorship program, which provided an avenue for continuous professional development and leadership skills enhancement. These programs have been pivotal in developing leadership skills and guiding their career progression. The Captains delivered superior clinical care while embracing additional responsibilities with exceptional dedication.

Quarterly Captain's meetings were hosted, covering carotid and cardiac ultrasound techniques, clinical insights from Dr. Dickson and Dr. Patrick, and operational rounding. These meetings were informative and instrumental in fostering a collaborative environment and enhancing the group's overall capabilities. The Captains' contributions were crucial in the In-Charge Promotion processes, demonstrating their commitment to nurturing the next generation of leaders and significantly supporting the district's continuous growth and development.

### 3.8.4 Recruiting

MCHD's recruitment strategies have continued to be highly effective, leveraging social media and participating in various career fairs and events. We hosted our first Open House

in August in preparation for our October New Hire process, with a fantastic turnout. Our approaches, such as Zoom Q&A sessions, Facebook Live events, open house events, career fairs, etc, have significantly enhanced our recruitment efforts.

## Safety & Emergency Management

### 4.1 Safety

### 4.1.1 Employee Injuries

MCHD leadership recorded 103 employee injuries. The majority of these reports are sprain/strains. A new trend is the prevalence of 'miscellaneous causes', which encompasses mental health.

MCHD leadership are now reporting most high stress incidents as first reports of injury. The purpose is to protect the employee in case there is long term mental health issues because of the call.

### 4.1.2 Fleet Incidents

In 2023, Montgomery County Hospital District vehicles drove an average of almost 162 thousand miles a month. Total, MCHD drivers covered 1,937,343 miles – enough to make more than 8 round trips to the moon and back to earth or 80 complete trips around the equator. Refer to Appendix 7 – Miles Driven By Month.

Over the year, there were 94 fleet incidents recorded. The majority of the incidents were recorded as collisions or striking a stationary objects. A handful of additional fleets were 'vehicle stuck', 'wrong fuel', or 'struck animal'. Refer to Appendix 8 – Fleet Incidents By Month.

## 4.2 Emergency Management

### 4.2.1 Event Planning

The emergency management department worked to increase the readiness for mass gathering events in Montgomery County. A mass gathering by definition is a planned population surge in a single location. MCHD felt it was our responsibility to plan accordingly so that events do not place a strain on the 911 system. Additionally, Texas HB3272 and amend-

ment proposals place responsibility on local emergency officials to review plans for gatherings. MCHD Emergency Management has built a fruitful relationship with Montgomery County Office of Homeland Security and Emergency Management. The partnership allows for a better share of strategic information. MCHD is invited to the initial planning meetings as a critical stakeholder in the planning meetings for any mass gathering in Montgomery County.

#### 4.2.2 National Weather Service

In 2023, the Montgomery County Hospital District joined the National Weather Service to collect data related to heat emergencies. The goal of the research is to evaluate the effectiveness of the heat index and the wet bulb globe temperature. In 2024, researchers will use the data to create communication for the public to relay dangerous heat conditions. Refer to Appendix 9 – Heat-Related 9-1-1 Incidents By Month.

### 4.2.3 Radio System Updates

Montgomery County Hospital District EMS, Safety and Emergency Management, Quality, Clinical, and Radio collaboratively worked to update the layout of the radio channels in the radio systems. The purpose was to condense the most commonly used radio channels for quicker access by the end user. The radio upgrades made the countywide MIR and MCEvent channels easier to access as well. The radios also now have common on the last channel on all the banks, which is a national best practice. There are still some fire departments that have not upgraded their radio systems for the MIR and MCEvent upgrades. In 2024, MCHD will work closely with The Montgomery County Office of Homeland Security and Emergency Management and the Montgomery County Fire Chiefs Association to encourage departments upgrade.

**Appendices** 

# **Summary of In-Person Class Offerings**

Course Name	Classes Offered	Hours	Attendees	Makeup	Total
1Q2023 Mandatory CE	5	4	247	24	271
2Q2023 Mandatory CE	5	4	269	18	287
3Q2023 Mandatory CE	5	4	275	20	295
4Q2023 Mandatory CE	5	4	298	7	305
Low-Frequency					
High-Risk Skills	5	1.5	271	11	282
AAIR	1	16	13		
ACLS/PALS/CPR Renewal	8	5	123		
AMLS Initial Course	4	16	25		
AMLS RENEWAL	2	8	7		
CPR BLS Renewal	4	2	9		
In-Charge Skills Prep	7	4	17		
Advanced Skills & Tissue Lab	6	4	144		
EMS BLS Unit Skill Set	1	25	20		
In-Charge Academy	1	55	9		
Preceptor Course	4	4	12		
Neonatal Resuscitation	12	2	28		
PHTLS Initial	3	7	7		
PHTLS Renewal	4	8	42		
TECC Initial	4	16	14		
TECC RENEWAL	3	8	14		
Verbal Judo	6	12	67		
Verbal Judo Train-the-Trainer	1	24	10		

# **Initial Course Enrollment**

NR: National Registry of EMTs Exam

## **MCHD Hosted Courses**

Course	Enrolled	Completed	Completion Rate	Tested NR	Passed NR	NR Pass Rate
AEMT (10/22-6/23)	25	20	80%	18	18	100%
EMT Spring 2023	26	21	81%	18	18	100%
EMT Fall 2023	25	14	56%	10	9	90%

## **High School Hosted Courses**

School Year	Enrolled	Completed	Completion Rate	Tested NR	Passed NR	NR Pass Rate
Porter HS AM	18	12	75%	7	1	14%
Porter HS PM	8	7	88%	5	5	100%
New Caney HS AM	17	9	53%	9	2	22%
New Caney HS PM	12	9	75%	8	2	25%
Magnolia HS	18	15	83%	14	10	71%
Grand Oaks HS	16	16	100%	15	14	93%
TOTAL	89	68	76%	58	34	59%

## **Dispatched Incident Review**



## Dispatched Incident Review

January 1, 2023 to December 31, 2023

January 1, 2023 to December 31, 2023

Dispatched	
Incidents	70,860
Responses	86,052

Responses

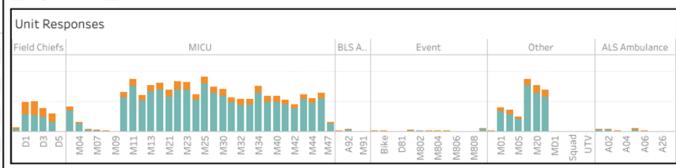
On Scene	
Incidents	66,684
Responses	72,947

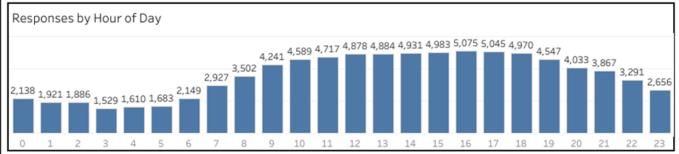
On Scene

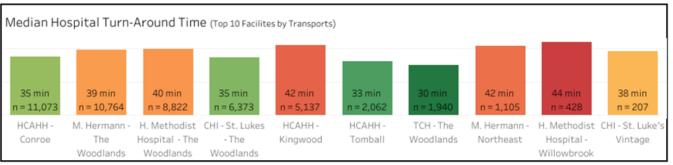
	Transports	
l	Incidents	49,602
	Transports	50,302

Respons	se Times		
Priority 1	Priority 2	Priority 3	Overall
79.08%	85.15%	85.74%	84.94%



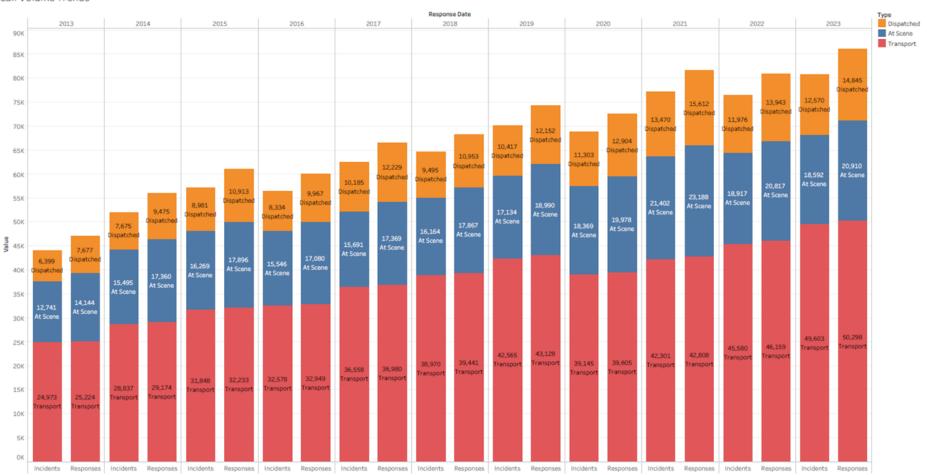






## **Call Volume Trends**

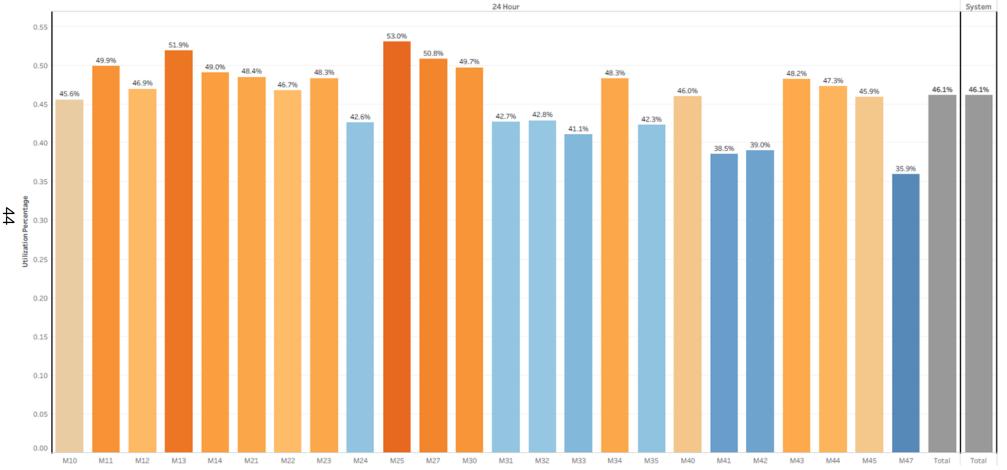
#### Call Volume Trends



## **Unit Hour Utilization**

### UHU by Unit - Ad Hoc

AII - 12/31/2023

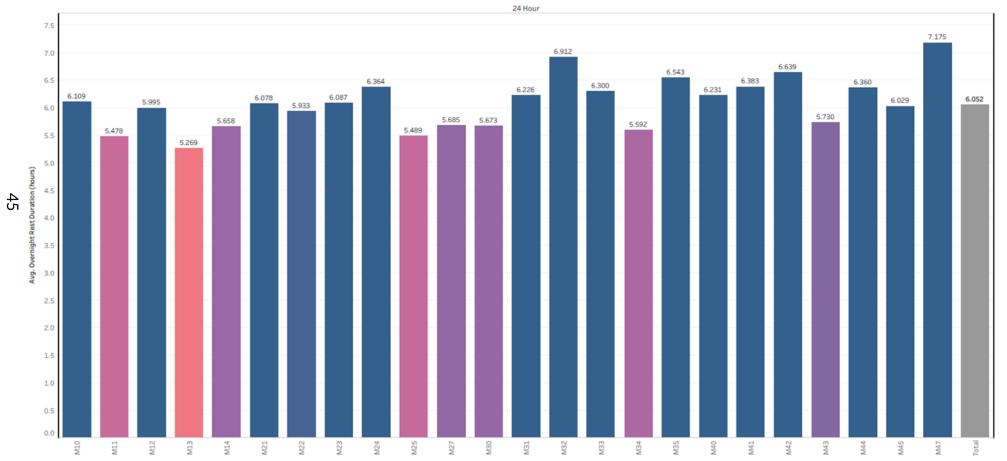


Unit Hour Utilization (UHU) is defined as the time that the unit was busy divided by the total amount of time in the view. A unit is defined as busy if they are in any status other than "Out of Service" or "In-Quarters" at their home station. The following Out of Service reasons also count as busy: "ADMIN-Administration", "CLI - Clinical", "CS - Controlled Substances", "DCR - District Chief Request", "DEC - Crew/Vehicle Decon", "EMP - Employee Illness/Injury", "EQUIP - Equipment", "EXCH - Vehicle Exchange", "FLT - Fleet Accident", "MECH - Vehicle Mechanical", "RAD - Radio", "Train - Training", "DCOU - DC on Unit".

## **Overnight Rest**

## Average Overnight Rest Hours (Ad Hoc)

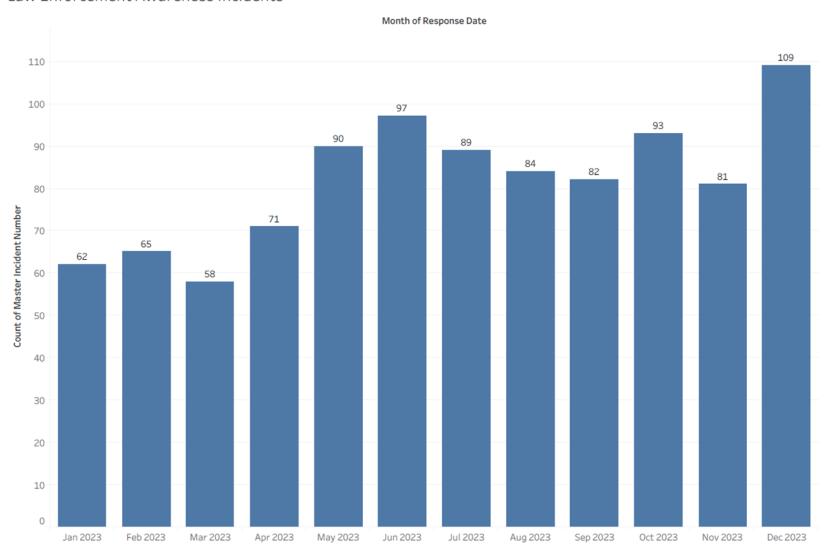
Hours of rest between 2300 and 0700 AII - 12/31/2023



Rest hours is the sum of non-busy time between the hours of 2300 and 0700. A unit is defined as busy: "ADMIN - Administration", "CLI - Clinical", "CS - Controlled Substances", "DCR - District Chief Request", "DEC - Crew/Vehicle Decon", "EMP - Employee Illness/Injury", "EQUIP - Equipment", "EXCH - Vehicle Exchange", "FLT - Fleet Accident", "MECH - Vehicle Mechanical", "RAD - Radio", "Train - Training", "DCOU - DC on Unit".

## **Law Enforcement Awareness Events**

### Law Enforcement Awareness Incidents

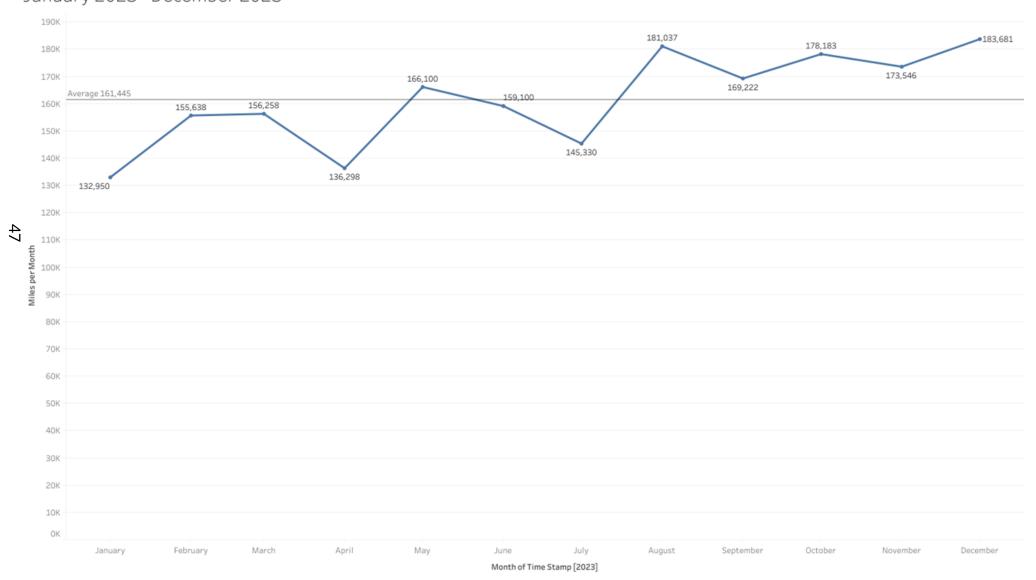


Incidents in which Law Enforcement notifies EMS, but there is no confirmed patient. These calls are not dispatched until Law Enforcement arrives on scene and confirms a patient exists. The vast majority of the time EMS is not needed resulting in no dispatch.

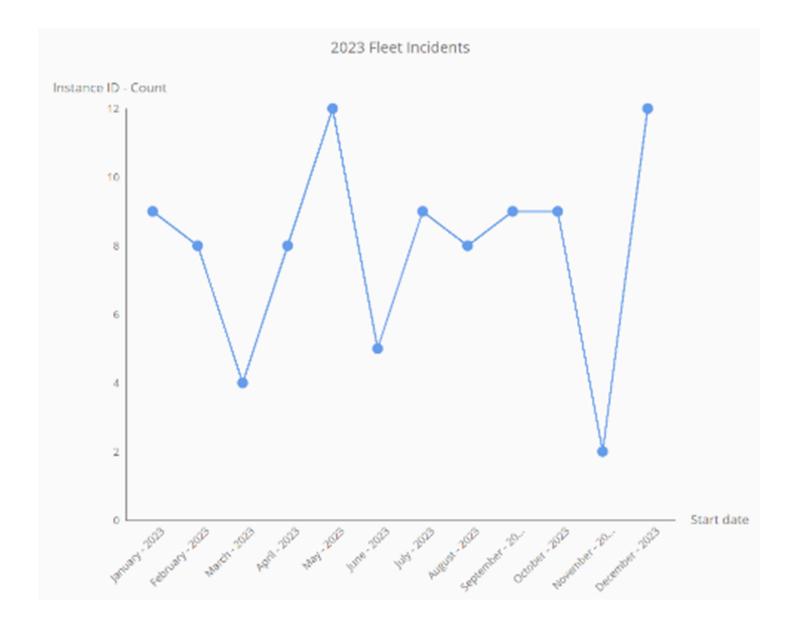
# Miles Driven by Month

## Miles Driven per Month

January 2023 - December 2023

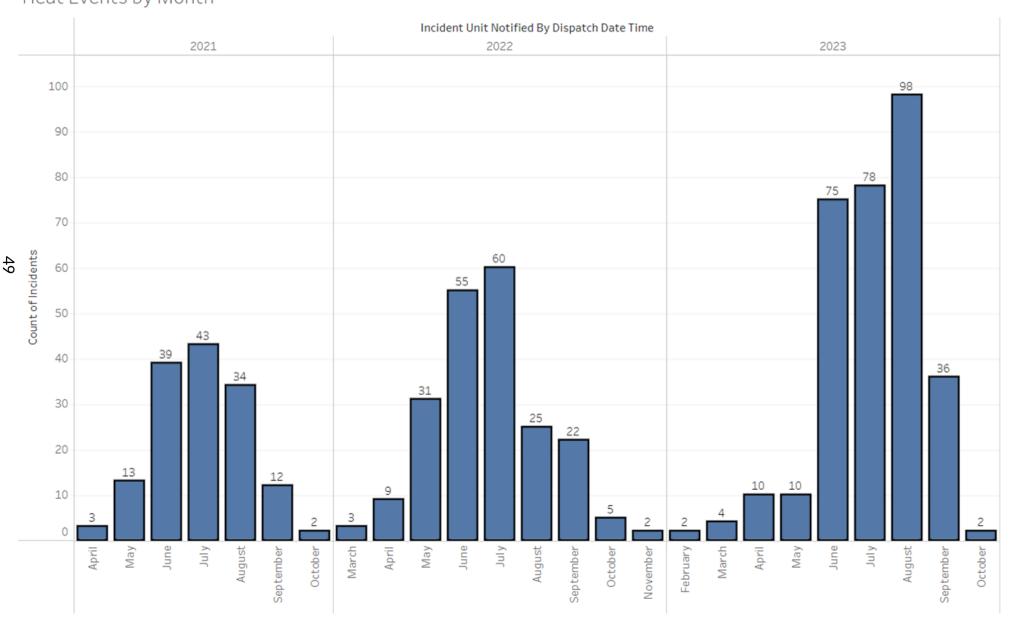


# Fleets by Month



## **Heat-related 9-1-1 Incidents**

Heat Events by Month



## **MCHD**

Conroe, TX Client 6577





1515 Center Street Lansing, MI 48096 (517) 318-3800 support@EMSSurveyTeam.com www.EMSSurveyTeam.com

# **Patient Experience Report**

May 01, 2024 to May 31, 2024 Division:

Your Score

97.21

Your Patients in this Report

255

Total Patients in this Report

4758

**Total EMS Organizations** 

232





## **Executive Summary**

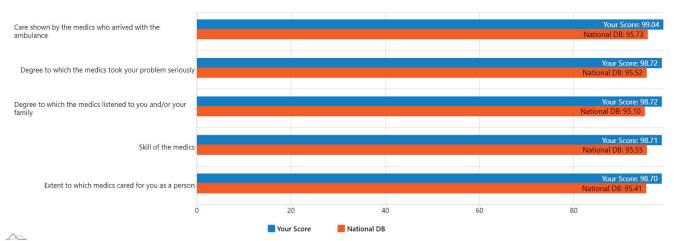
Your overall score for the time period selected is **97.21**. This is a difference of **+2.84** from your previous periods score of **94.37**.

Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **90.20**%. In addition, your rolling **12-** month score of **94.25** is a difference of **+0.46** from the national database score of **93.79**.

When compared to all organizations in the national database, your score of 94.25 is ranked 26th

## **Highest and Lowest Scores**

## **5 Highest Scores**



### **5 Lowest Scores**







## **Question Analysis**

This report shows your current score for the time period selected compared to the corresponding previous time period and the change between the two periods. The national DB score is included for reference

## **Dispatch Composite**

	Client Score	Change	Last Period	Total Score
Helpfulness of the person you called for ambulance service	97.48	+1.70	95.78	94.65
Concern shown by the person you called for ambulance service	96.77	+1.64	95.13	94.19
Extent to which you were told what to do until the ambulance arrived	96.11	+2.53	93.58	92.62
Overall Composite Score	96.79	+1.96	94.83	93.82

## **Ambulance Composite**

	Client Score	Change	Last Period	Total Score
Extent to which the ambulance arrived in a timely manner	96.22	+1.83	94.39	93.38
Cleanliness of the ambulance	97.87	+1.38	96.49	95.38
Comfort of the ride	92.89	+2.62	90.27	88.69
Skill of the person driving the ambulance	97.66	+1.92	95.74	94.86
Overall Composite Score	96.16	+1.94	94.22	93.08

### **Medic Composite**

	Client Score	Change	Last Period	Total Score
Care shown by the medics who arrived with the ambulance	99.04	+2.74	96.3	95.73
Degree to which the medics took your problem seriously	98.72	+2.71	96.01	95.52
Degree to which the medics listened to you and/or your family	98.72	+2.61	96.11	95.1
Skill of the medics	98.71	+2.15	96.56	95.55
Extent to which the medics kept you informed about your treatment	97.78	+2.84	94.94	93.92
Extent to which medics included you in the treatment decisions (if applicable)	97.31	+2.50	94.81	93.86
Degree to which the medics relieved your pain or discomfort	96.09	+4.06	92.03	91.92
Medics' concern for your privacy	97.88	+3.06	94.82	94.43
Extent to which medics cared for you as a person	98.7	+2.51	96.19	95.41
Overall Composite Score	98.11	+2.80	95.31	94.61

### **Billing Office Staff Composite**

	Client Score	Change	Last Period	Total Score
Professionalism of the staff in our billing office	93.75	+4.45	89.3	90.11



	Client Score	Change	Last Period	Total Score
Willingness of the staff in our billing office to address your needs	93	+4.13	88.87	89.5
Overall Composite Score	93.38	+4.29	89.09	89.8

## **Overall Experience Composite**

	Client Score	Change	Last Period	Total Score
How well did our staff work together to care for you	98	+3.40	94.6	94.94
Extent to which our staff eased your entry into the medical facility	98.38	+4.23	94.15	94.92
Appropriateness of Emergency Medical Transportation treatment	98.17	+3.67	94.5	94.75
Extent to which the services received were worth the fees charged	94.44	+5.76	88.68	90.32
Overall rating of the care provided by our Emergency Medical Transportation service	98.06	+3.45	94.61	95
Likelihood of recommending this ambulance service to others	97.32	+2.98	94.34	94.76
Overall Composite Score	97.4	+3.92	93.48	94.11





## **Cumulative Comparisons**

This section lists a synopsis of the information about your individual questions and overall scores over the entire lifetime of the dataset. The first column shows the company score and the second column details the total database score.

Ambulance	Your Score	Total DB
Cleanliness of the ambulance	97.51	94.84
Extent to which the ambulance arrived in a timely manner	95.6	92.67
Comfort of the ride	91.97	87.97
Skill of the person driving the ambulance	97.3	94.24

Medic	Your Score	Total DB
Extent to which medics cared for you as a person	98.48	94.77
Medics' concern for your privacy	97.58	93.79
Skill of the medics	98.48	95.02
Care shown by the medics who arrived with the ambulance	98.88	95.13
Degree to which the medics listened to you and/or your family	98.51	94.45
Extent to which the medics kept you informed about your treatment	97.45	93.19
Degree to which the medics relieved your pain or discomfort	95.61	91.16
Extent to which medics included you in the treatment decisions (if applicable)	96.94	93.19
Degree to which the medics took your problem seriously	98.5	94.87

Overall Experience	Your Score	Total DB
Overall rating of the care provided by our Emergency Medical Transportation service	97.77	94.39
Appropriateness of Emergency Medical Transportation treatment	97.94	94.2
Extent to which our staff eased your entry into the medical facility	98.18	94.37
Extent to which the services received were worth the fees charged	93.94	89.61
How well did our staff work together to care for you	97.73	94.3
Likelihood of recommending this ambulance service to others	96.89	94.06

Dispatch	Your Score	Total DB
Extent to which you were told what to do until the ambulance arrived	95.47	91.81
Helpfulness of the person you called for ambulance service	97.04	94
Concern shown by the person you called for ambulance service	96.24	93.52

Billing Office Staff	Your Score	Total DB
Professionalism of the staff in our billing office	93.55	89.56
Willingness of the staff in our billing office to address your needs	92.71	88.93





## **Benchmark Comparison By Question**

	Your Score	ACE	CAAS	Texas
Appropriateness of Emergency Medical Transportation treatment	98.17	96.93	94.71	95.95
Care shown by the medics who arrived with the ambulance	99.04	97.44	95.65	96.45
Cleanliness of the ambulance	97.87	97.08	95.28	96.30
Comfort of the ride	92.89	91.40	88.07	90.87
Concern shown by the person you called for ambulance service	96.77	95.71	93.98	95.10
Degree to which the medics listened to you and/or your family	98.72	96.79	95.05	95.97
Degree to which the medics relieved your pain or discomfort	96.09	93.34	91.74	92.95
Degree to which the medics took your problem seriously	98.72	97.26	95.47	95.90
Extent to which medics cared for you as a person	98.70	97.14	95.49	96.30
Extent to which medics included you in the treatment decisions (if applicable)	97.31	95.53	93.84	94.90
Extent to which our staff eased your entry into the medical facility	98.38	97.11	94.78	96.02
Extent to which the ambulance arrived in a timely manner	96.22	95.00	92.87	94.47
Extent to which the medics kept you informed about your treatment	97.78	95.70	93.88	94.67
Extent to which the services received were worth the fees charged	94.44	90.86	89.88	92.20
Extent to which you were told what to do until the ambulance arrived	96.11	94.08	92.28	94.16
Helpfulness of the person you called for ambulance service	97.48	95.98	94.38	95.44
How well did our staff work together to care for you	98.00	96.54	94.66	96.30
Likelihood of recommending this ambulance service to others	97.32	96.01	94.62	96.13
Medics' concern for your privacy	97.88	96.23	94.26	95.31
Overall rating of the care provided by our Emergency Medical Transportation service	98.06	96.56	94.88	96.13
Professionalism of the staff in our billing office	93.75	90.49	90.16	90.36
Skill of the medics	98.71	97.73	95.27	96.24
Skill of the person driving the ambulance	97.66	96.45	94.81	95.63
Willingness of the staff in our billing office to address your needs	93.00	89.20	89.40	89.65
Overall Score	97.04	95.27	93.56	94.73



## Fleet Summary 2023-2024

Mileage	Ambulance	ıpervisor/Squ	CommandSta	Support	MonthlyTotal	WeeklyTotal
May 2024	151,564	13,829	2,924	14,889	183,206	45,802
April 2024	183,034	17,396	4,121	20,897	225,448	56,362
March 2024	136,509	13,582	3,615	14,698	168,404	42,101
February 2024	141,254	13,273	3,514	15,292	173,333	43,333
January 2024	176,464	17,121	6,225	17,850	217,660	54,415
December 2023	146,210	13,962	3,723	12,306	176,201	44,050
November 2023	138,184	12,624	3,140	14,184	168,132	42,033
October 2023	170,267	16,005	3,728	18,824	208,824	52,206
September 2023	135,289	13,376	4,744	13,883	167,292	41,823
August 2023	147,887	14,168	3,253	15,319	180,627	45,157
July 2023	174,271	16,832	3,207	18,178	212,488	53,122
June 2023	139,006	15,581	3,180	14,094	171,861	42,965
Total	1,839,939	177,749	45,374	190,414	2,253,476	
Average	153,328	14,812	3,781	15,868	187,790	46,947
Annualized Amounts	s				2,253,476	

Accidents	MCHD-	Fault	MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non- injury	Injury	
May 2024	7		2		9
April 2024	4		2		6
March 2024	3		3		6
February 2024	3		1		4
January 2024	5	1	1		7
December 2023	3		2		5
November 2023	2				2
October 2023	3		1		4
September 2023	6		3		9
August 2023	4		2		6
July 2023	5				5
June 2023	3		1		4
Total	48		18		67
Per 100,000 Miles	2.13	-	0.80	-	2.97

Service		Per 100K
Interuptions	Count	mlles
May 2024	7	3.82
April 2024	6	2.66
March 2024	7	4.16
February 2024	9	5.19
January 2024	9	4.13
December 2023	7	3.97
November 2023	6	3.57
October 2023	6	2.87
September 2023	7	4.18
August 2023	6	3.32
July 2023	9	4.24
June 2023	8	4.65
Total	87	3.86

# Agenda Item #7c



To: Board of Directors

From: Melissa Miller, COO

Date: June 25, 2024

Re: COO Report

#### **FACILITIES:**

- Station 46 (NEW) 13984 FM 2854: We are reviewing bids for the needed repairs and refurbishment of the existing station. Concrete demo in the driveway is pending, and then drainage will be addressed before the concrete pour. All utilities are connected to our on-site mobile home, which will house crews once both the driveway and shorelines are complete.
- Station 45: The flooring is scheduled for replacement on 6/24. Crews will remain onsite in a temporary trailer.
- The Covered Ambulance Parking structure is complete. We installed monitoring gear to the existing electrical
  panels in order to have an accurate load analysis that will be used to obtain bids on completing the final stage of
  electrical.
- The final phase of the Alarm I-Wall project is complete.
- Work continues to complete the department operations and compensation budgets for FY 25. We look forward to Executive and Board reviews to finalize next year's budget.

### **RADIO:**

- The Radio System Department is currently deploying a third radio to every station to service the demand for NEOP and IC/Captain Training etc., which has increased in volume. This will improve accountability for assets and will be tracked for EMS in Operative IQ.
- Montgomery/Lake Conroe Tower Project: On 4/17/2024, the final 2 pieces were stacked which completed the building stage of the project. We are working on a solution to ensure proper water flow to avoid erosion in the future, installation of the perimeter fence will follow. The third party tower inspection has been complete; action items following that inspection will be addressed. Power was connected to the shelter on 6/10. The generator start up, commissioning and training was completed on 6/11. A third party inspection on the shelter was completed on 6/19, action items following the inspection will be addressed. Microwave equipment install is scheduled to begin mid-July.
- Work continues to complete the department operations and compensation budgets for FY 25. We look forward to Executive and Board reviews to finalize next year's budget.

### **MATERIALS MANAGEMENT:**

- Removed all supplies and equipment from four (4) ambulances that will be sent for remount.
- New Cots and Powerloads continue to have issues. We will meet with Stryker representatives on 6/24 to address these ongoing problems.
- Upcoming PM Service for the IV Pumps will take place on July 8<sup>th</sup> 12<sup>th</sup>. We will be collaborating with Clinical for pump medication changes.

- The open MRT position has been filled with the new hire starting June 24.
- Work continues to complete the department operations and compensation budgets for FY 25. We look forward to Executive and Board reviews to finalize next year's budget.

#### **INFORMATION TECHNOLOGY:**

- The IT department completed the implementation of a new web filtering product that will provide better insight to monitor our internet traffic through our firewalls.
- CAD team worked with MC 911 to update our 911 data feed to the EMS and Fire dispatch system for new Nextgen 911 being deployed by Montgomery County 911 staff.
- IT security team attended the RFP (request for proposal) process for Enterprise Resource Planning software to help evaluate the cybersecurity and network compatibility of their proposed product
- Work continues to complete the department operations and compensation budgets for FY 25. We look forward to Executive and Board reviews to finalize next year's budget.

# Agenda Item #7d



To: Board of Directors

From: Ade Moronkeji, HCAP Manager

Date: June 25, 2024

Re: HCAP Report

### **Eligibility Criteria**

In order to qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- Residence: Must live in Montgomery county prior to completing an application
- <u>Citizenship:</u> Must be a U.S. citizen or a legal permanent resident
  - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years
- Income: May not exceed the minimum established Federal Poverty Income Level (FPIL) of 150%. This information is updated yearly when the State releases the CIHCP income guidelines.
  - o Details per income for each household size can be found on the MCHD website as well as in the HCAP handbooks
- Resources: May not exceed \$2,000 per month or \$3,000 for individuals who are aged or disabled
- Medical Need: There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
  - o This criteria is not a state requirement but the District's prerogative.

#### **Program Updates**

I am pleased to announce that we have filled the open case manager position. Heather Sneed, LVN, joined the team on May 29th, and is currently undergoing the required trainings to be fully equipped to fulfill her duties and obligations. • The eligibility team made visits to Salvation Army, Under Over and Conroe House of Prayer on the 1st, 8th, 15th, 22nd and 29th of May. They assisted 11 individuals with the HCAP application and eight received coverage.

#### **Eligibility Updates**

#### **Applications**

The total number of applications received and processed in May was 178, bringing the fiscal year total to 1,373. This represents an increase of 15% from FY23 numbers. 22 of the applications received were from HCA Conroe. Figure 1 depicts a monthly comparison between FY23 and FY24 application numbers.

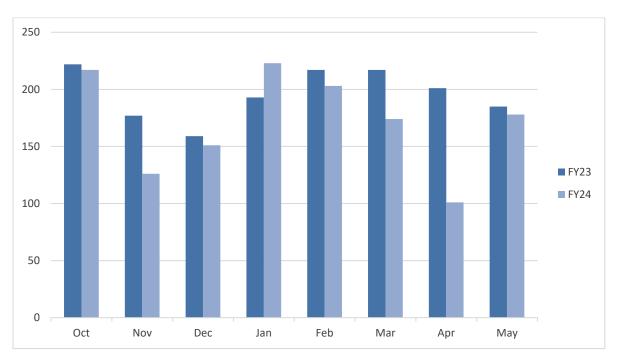


Figure 1 – Monthly Application Volume FY23 V. FY24

 Our office received 80 online applications in May, which is the highest usage since the implementation of the application. The corresponding graph is a comparison between FY23 and FY24.

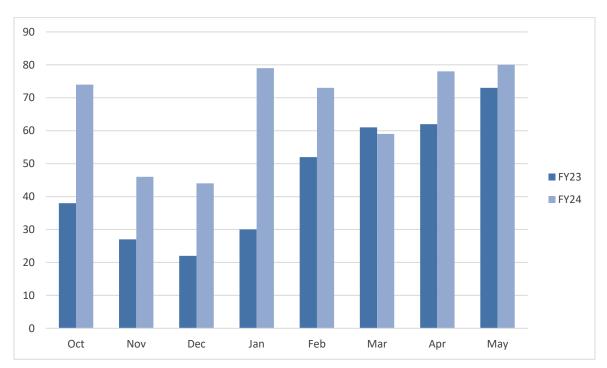


Figure 2 – Monthly Online Application Volume FY23 V. FY24

## **Enrollment**

- 325 clients were enrolled in May, which is a 4% decrease from the previous month numbers.
- Figure 3 compares FY23 and FY24 enrollment numbers while figure 4 compares the number of clients enrolled in the three HCAP program classification for FY23 and FY24. MCICP clients who represent the lower income bracket of 0-21% of the FPIL are the largest group on the program.



Figure 3 - Active Clients FY23 V. FY24

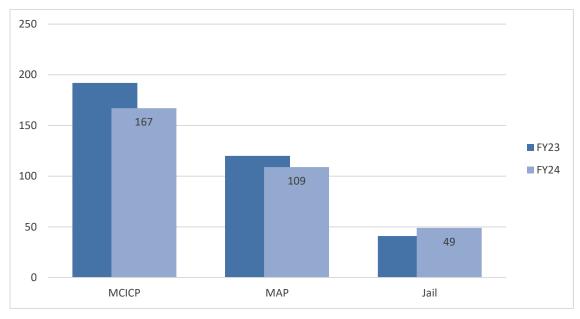


Figure 4 – May HCAP Program Breakdown FY23 V. FY24

## New Clients

The graph below shows the number of new clients added to the program on a monthly basis. 22 new clients were enrolled in May.

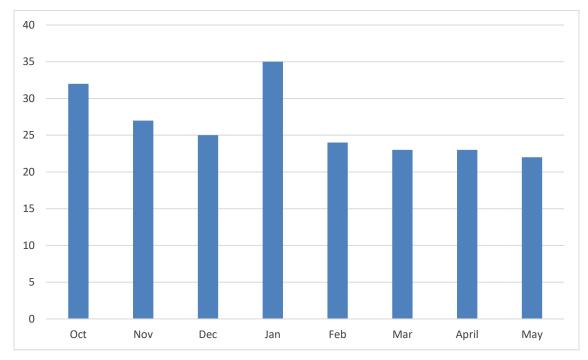


Figure 5 – Monthly New Clients

## **Bill Pay Updates**

## Claims Administration

■ The team received 700 medical claims in May which is a 16% decrease from claims received in April. Figure 6 shows a monthly comparison between the volumes of medical claims received FY23 over FY24.

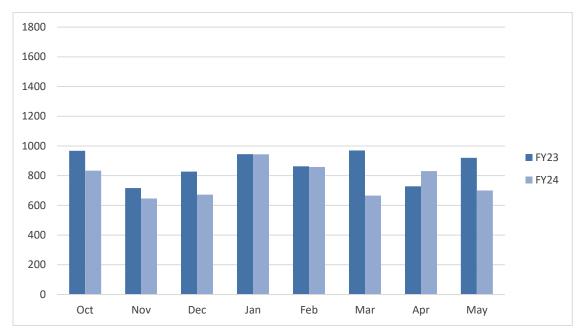


Figure 6 - Volume of Medical Claims FY23 V. FY24

Total number of claims denied in May was 132, which is 15% of all claims processed by the bill pay team. The main denial reasons are depicted in Figure 7. This information guides relevant conversations with providers.

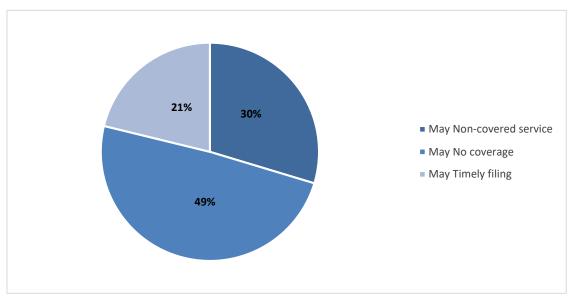


Figure 7 – Main Reasons for Denied Claims

#### Provider Utilization

- Figure 8 represents the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients utilize for their health care needs, while figure 9 shows the amount spent on each of the most utilized provider types/group.
  - UC hospital inpatient and outpatient refers to HCA Houston Healthcare Conroe, Tomball,
     and Kingwood hospitals
  - o Inpatient/outpatient hospital with the IHC designation refers to CHI St. Luke's The Woodlands and other non HCA local hospitals
- UC hospital inpatient and outpatient services represent our highest expenditures for claims processed in May.

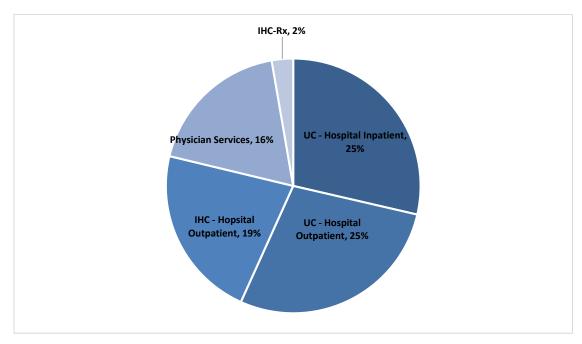


Figure 8 - Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients in May

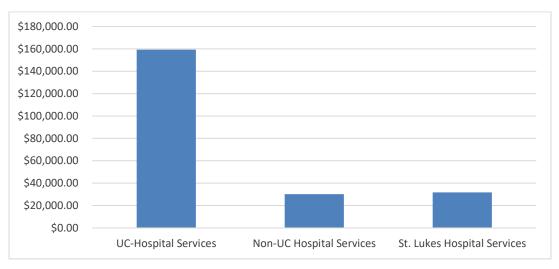


Figure 9 – Reimbursement Amount for Top Providers

#### **Case Management Updates**

#### **Education**

This is a tool the case managers use to assist clients with chronic disease management. The goal is to encourage the adoption and maintenance of healthy behaviors needed for health stabilization. Our team emphasizes care plans implemented by primary care providers, and also conduct well checks with clients to foster compliance. Well checks are critical as they alert our staff to cases needing immediate medical attention. Below is a graph summary.

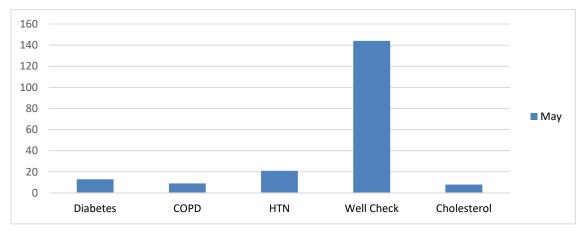


Figure 10 - Client Education

### Top Five Diagnoses

The diagnoses below were extracted from claims processed in May. The following graphs provide a visual of the average cost of each claim for the top 5 diagnoses and the corresponding reimbursement amount for provider services.

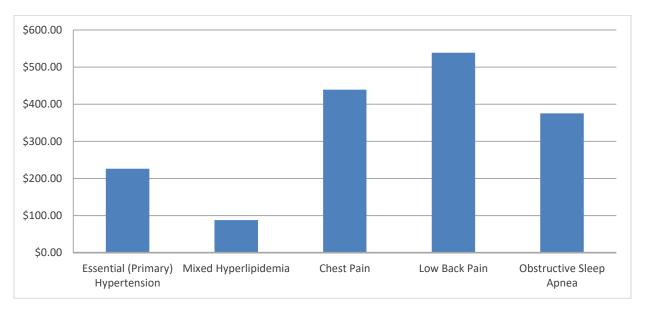


Figure 11 – Average Cost per Claim for Top 5 Diagnoses

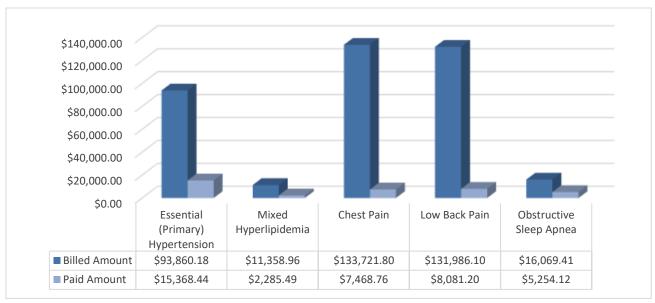


Figure 12 – Amount Billed V. Amount Paid for Top 5 diagnoses

#### **Maximum Liability**

Figure 13 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year and figure 14 depicts the number of clients who reached their maximum liability due to a cancer diagnosis for FY23. 10 clients have exhausted their benefits for the fiscal year.



Figure 13 – Maximum Liability Exhausted FY20-24



Figure 14- Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

## **Prescription Benefit Updates:**

Table 1

Month	Applying Clients	Total Applications	Monthly Savings=  (ACQ + Dispensing Fee + 2%)
May-24	13	13	\$26,834.11
Apr-24	10	12	\$22,786.11
Mar-24	11	12	\$73,583.49
Feb-24	15	18	\$71,685.10
Jan-24	13	18	\$15,346.96
Dec-23	11	11	\$16,110.03
Nov-23	11	13	13,853.10
Oct-23	9	12	\$9,714.36
Sep-23	10	11	\$15,943.17
Aug-23	14	17	\$24,977.64
Jul-23	19	24	\$65,526.13

Jun-23	13	13	\$26,834.11
May-23	13	19	\$13,000.87

<sup>\*</sup>Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine

Figure 15 indicates the total number of RX's dispensed in a month. 696 claims were filled in May which is an increase of 4% from April. 684 of the claims filled were generic and 12 brand. This high percentage of generic claims helps produce a lower cost for clients as well as MCHD. The HCAP Pharmacy Representatives triage prescriptions daily to obtain this outcome.

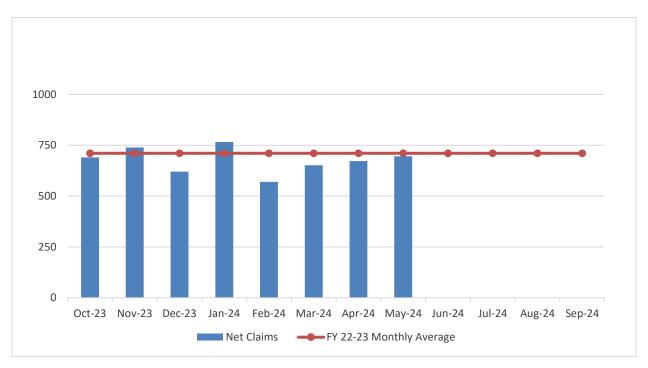


Figure 15 – Monthly Volume of Claims

# Agenda Item #8



To: Board of Directors

From: Randy Johnson, CEO

**Date:** June 25, 2024

Re: RFP - HR Legal Services

Consider and act on preparing an RFP for HR Legal Services. (Mr. Thor, Chairman – MCHD Board)

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

## Montgomery County Hospital District Summary of Claims Processed For the Period 04/03/24 to 05/29/2024

Disbursement Date	<b>Board Reviewed</b>	•	ents Made to All Other endors (Non-UPL)
April			
April 3, 2024	Yes	\$	9,174.04
April 10, 2024	Yes	\$	70,154.27
April 17, 2024	Yes	\$	22,004.20
April 24, 2024	Yes	\$	33,146.99
Total April Payments - MTD		\$	134,479.50
Monthly Budget - April 2024		\$	218,996.00
May			
May 1, 2024	No	\$	32,319.42
May 8, 2024	No	\$	32,493.87
May 15, 2024	No	\$	44,117.31
May 22, 2024	No	\$	17,606.02
May 29, 2024	No	\$	23,527.03
Total May Payments - MTD		\$	150,063.65
Monthly Budget - May 2024		\$	218,996.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

Board Mtg: 06/25/24

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

## Montgomery County Hospital District Summary of Claims Processed For the Period 06/01/24 through 06/30/24

Disbursement Date	Provid	Value of Services Provided by HCA and Affiliated Providers		
June June Voluntary Contribution for Medicaid 1115 Waiver Program	\$	311,276.00		
Budgeted Amount June 2024	\$	225,522.00		
Over / (Under) Budget	\$	85,754.00		

## **Montgomery County Hospital District**

## **Financial Dashboard for**

May 2024

(dollars expressed in 000's)

	May 2024	May 2023	Var	Var %	
Cash and Investments	62,851	61,007	1,844	3.0%	

	Legend
Green	Favorable Variance
Red	Unfavorable Variance

Board Mtg.: 06/25/2024

	May 2024				Year to Date			
Income Statement	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	79	332	(253)	-76.3%	45,879	45,435	444	1.0%
EMS Net Revenue	2,359	2,072	287	13.9%	17,644	16,245	1,400	8.6%
Other Revenue	1,669	1,418	251	17.7%	7,614	6,115	1,500	24.5%
Total Revenue	4,107	3,822	286	7.5%	71,138	67,795	3,343	4.9%
Expenses								
Payroll	4,268	4,145	123	3.0%	32,617	32,499	118	0.4%
Operating	1,118	1,244	(126)	-10.2%	11,574	13,131	(1,557)	-11.9%
Indigent Healthcare	821	445	377	84.7%	3,410	3,556	(146)	-4.1%
Total Operating Expenses	6,206	5,833	373	6.4%	47,601	49,186	(1,585)	-3.2%
Capital	1,464	0	1,464		10,431	10,891	(460)	-4.2%
Total Expenditures	7,670	5,833	1,837	31.5%	58,032	60,077	(2,045)	-3.4%
Revenue Over / (Under) Expenses	(3,563)	(2,012)	(1,551)	-77.1%	13,106	7,718	5,388	69.8%

Total Tax Revenue: Year-to-date, Total Tax Revenue is \$444k or 1.0% greater than budget. Of the total Tax Revenue budget for the year, 99.3% has been collected. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$1.4M greater than budget. EMS billable trips per day are 1.3 or 0.8% fewer than expected; however, the average gross charge per trip is \$52.66 more than budgeted due to a shift from Non-Transports to BLS compared to budget and the allowable Medicare charge increasing 2.2% compared to the 1.0% expected.

Other Revenue: Year-to-Date, Other Revenue is \$1.5M greater than budget primarily due to Investment Income, Other Financing Sources and Tobacco Settlement Proceeds being more than expected. Timing differences negatively affect Proceeds from Capital Lease.

- \* Investment Income Interest rates are higher than expected
- \* Other Financing Sources Positive effect of entries related to the purchase of 56 Zoll ventilators financed over five years.
- \* Tobacco Settlement Proceeds Amount received was \$94k greater than budgeted.

Payroll: Year-to-date, overall payroll expenses are \$118k greater than budget. Total wages are \$446k more than budget while taxes and benefits are \$328k less than budget. Wages are over budget in the EMS department by \$920k offset by favorable variances in most of the other departments. Benefits are under budget primarily due to claims being less than expected and a \$150k renewal credit from Blue Cross Blue Shield.

Operating Expenses: Operating Expenses are \$1.6M less than budget. Generally, Operating Expenses are less than expected across the board primarily due to timing differences between the actual expenditure and the month budgeted.

Indigent Care Expenses: Indigent Care Expenses are \$146k favorable to budget.

Capital: Capital Expenditures are \$460k less than budget, primarily due to timing differences related to remounts, new ambulances, and construction of the Lake Conroe tower.

# Montgomery County Hospital District Balance Sheet

As of 05/31/2024

		Fund 10 05/31/2024
ASSETS		
Cash and Equivalents		
10-000-10100	Petty Cash-AdmBS	\$1,750.00
10-000-11401	Operating Account-WF-BS	\$880,418.98
10-000-12500	Investments-MMDA-BS	\$21,260,277.00
10-000-13100	Texpool-District-BS	\$5,993,269.25
10-000-13300	Investments-WF Bank-BS	\$15,396,133.21
10-000-13400	Texstar Investment Pool-BS	\$5,978,713.81
10-000-13450	Investments-CDARS-BS	\$9,250,084.67
10-000-13500	Investments-BS	\$4,090,012.91
Total Cash and Equiva	alents	\$62,850,659.83
Receivables		
10-000-14100	A/R-EMS Billings-BS	\$11,643,025.74
10-000-14200	Allowance for Bad Debts-BS	(\$3,709,544.83)
10-000-14300	A/R-Other-BS	\$1,523,663.72
10-000-14305	A/R Employee-BS	\$22,073.41
10-000-14450	Capital Lease Receivable-BS	\$2,030,174.77
10-000-14525	Receivable from Component Unit-BS	\$117,453.17
10-000-14605	Interest Receivable - Capital Lease-BS	\$10,707.64
10-000-14700	Taxes Receivable-BS	\$2,155,706.42
10-000-14750	Allowance for bad debt-tax rev-BS	(\$347,358.92)
Total Receivables		\$13,445,901.12
Other Assets		
10-000-14900	Prepaid Expenses-BS	\$294,453.19
10-000-15000	Inventory-BS	\$1,034,239.61
Total Other Assets		\$1,328,692.80
TOTAL ASSETS		<u>\$77,625,253.75</u>
LIABILITIES		
Current Liabilities		
10-000-20500	Accounts Payable-BS	\$458,462.53
10-000-20600	Accounts Payable-Other-BS	\$197,469.58
10-000-21000	Accrued Expenditures-BS	\$2,114,798.43
10-000-21400	Accrued Payroll-BS	\$1,414,687.70
10-000-21525	P/R-United Way Deductions-BS	\$6,112.06
10-000-21585	P/R-Flexible Spending-BS-BS	(\$7,480.67)
10-000-21590	P/R-Premium Cancer/Accident-BS	(\$70.84)
10-000-21595	P/R-Health Savings-BS-BS	\$485.00
10-000-21650	TCDRS Defined Benefit Plan-BS	\$605,003.17
Total Current Liabi	lities	\$4,789,466.96
Deferred Liabilities		
10-000-23000	Deferred Tax Revenue-BS	\$1,808,347.50

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# Montgomery County Hospital District Balance Sheet

As of 05/31/2024

		Fund 10 05/31/2024
10-000-23200	Deferred Revenue-BS	\$192,370.61
10-000-23300	Deferred Capital Lease Revenue-BS	\$1,934,584.02
Total Deferred Liab	ilities	\$3,935,302.13
TOTAL LIABILITIES		\$8,724,769.09
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$5,060,327.77
10-000-30400	Nonspendable - Inventory-BS	\$1,034,239.61
10-000-30700	Nonspendable - Prepaids-BS	\$294,453.19
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$48,011,464.09
TOTAL CAPITAL		\$68,900,484.66
TOTAL LIABILITIES AND	CAPITAL	\$77,625,253.75

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	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$116,041.98	\$261,579.00	(\$145,537.02)	\$45,487,424.78	\$44,755,001.00	\$732,423.78	\$45,282,155.00	100.45%	(\$205,269.78)
Delinquent Tax Revenue	(\$77,154.51)	\$32,662.00	(\$109,816.51)	\$130,760.53	\$389,005.00	(\$258,244.47)	\$509,009.00	25.69%	\$378,248.47
Penalties and Interest	\$39,876.22	\$37,706.00	\$2,170.22	\$243,832.58	\$276,576.00	(\$32,743.42)	\$406,986.00	59.91%	\$163,153.42
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$17,059.85	\$14,383.00	\$2,676.85	\$14,383.00	118.61%	(\$2,676.85)
Total Tax Revenue	\$78,763.69	\$331,947.00	(\$253,183.31)	\$45,879,077.74	\$45,434,965.00	\$444,112.74	\$46,212,533.00	99.28%	\$333,455.26
EMS Net Revenue									
Advanced Life Support Revenue	\$4,663,303.68	\$4,375,328.00	\$287,975.68	\$35,375,543.07	\$34,303,908.00	\$1,071,635.07	\$51,523,732.00	68.66%	\$16,148,188.93
Basic Life Support Revenue	\$809,444.39	\$701,064.00	\$108,380.39	\$6,054,211.81	\$5,497,343.00	\$556,868.81	\$8,258,264.00	73.31%	\$2,204,052.19
Transfer Service Fees	\$0.00	\$3,145.00	(\$3,145.00)	\$7,398.85	\$24,441.00	(\$17,042.15)	\$35,134.00	21.06%	\$27,735.15
Non-Transport Fees	\$37,109.78	\$32,315.00	\$4,794.78	\$248,971.73	\$254,380.00	(\$5,408.27)	\$381,340.00	65.29%	\$132,368.27
Contractual Allowance	(\$1,736,778.16)	(\$1,768,701.00)	\$31,922.84	(\$13,877,462.70)	(\$13,867,706.00)	(\$9,756.70)	(\$20,828,672.00)	66.63%	(\$6,951,209.30)
Charity Care	(\$1,163,770.43)	(\$986,587.00)	(\$177,183.43)	(\$8,311,237.57)	(\$7,735,454.00)	(\$575,783.57)	(\$11,618,304.00)	71.54%	(\$3,307,066.43)
Provision for Bad Debt	(\$260,248.12)	(\$306,711.00)	\$46,462.88	(\$1,931,574.43)	(\$2,404,803.00)	\$473,228.57	(\$3,611,906.00)	53.48%	(\$1,680,331.57)
Recovery of Bad Debt - EMS	\$10,211.97	\$22,140.00	(\$11,928.03)	\$78,469.68	\$172,580.00	(\$94,110.32)	\$259,708.00	30.21%	\$181,238.32
Total EMS Net Revenue	\$2,359,273.11	\$2,071,993.00	\$287,280.11	\$17,644,320.44	\$16,244,689.00	\$1,399,631.44	\$24,399,296.00	72.31%	\$6,754,975.56
Other Revenue									
Investment Income - MCHD	\$297,573.30	\$200,000.00	\$97,573.30	\$2,122,388.42	\$1,412,004.00	\$710,384.42	\$2,212,004.00	95.95%	\$89,615.58
Interest Income	\$1,415.38	\$304.00	\$1,111.38	\$4,830.34	\$2,766.00	\$2,064.34	\$3,865.00	124.98%	(\$965.34)
Interest Income - Capital Lease	\$6,200.84	\$5,703.00	\$497.84	\$51,396.99	\$47,695.00	\$3,701.99	\$70,065.00	73.36%	\$18,668.01
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$893,618.66	\$800,000.00	\$93,618.66	\$800,000.00	111.70%	(\$93,618.66)
Weyland Bldg. Land Lease	\$2,150.12	\$2,150.00	\$0.12	\$17,200.91	\$17,200.00	\$0.91	\$25,800.00	66.67%	\$8,599.09
Miscellaneous Income	(\$717.01)	\$6,033.00	(\$6,750.01)	\$165,849.19	\$92,903.00	\$72,946.19	\$168,537.00	98.41%	\$2,687.81
Proceeds from Capital Lease	\$0.00	\$0.00	\$0.00	\$99,313.26	\$318,317.00	(\$219,003.74)	\$318,317.00	31.20%	\$219,003.74
Proceeds from IT Subscription Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250,000.00	0.00%	\$250,000.00
Tenant Rent Income	\$9,298.42	\$9,299.00	(\$0.58)	\$74,387.36	\$74,387.00	\$0.36	\$111,581.00	66.67%	\$37,193.64
P.A. Processing Fees	\$0.00	\$0.00	\$0.00	\$10.00	\$0.00	\$10.00	\$0.00	0.00%	(\$10.00)
Contract Revenue (Net)	\$6,786.83	\$6,211.00	\$575.83	\$212,730.89	\$187,819.00	\$24,911.89	\$212,665.00	100.03%	(\$65.89)

For the Period Ended 05/31/2024

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Education/Training Revenue	\$10,041.00	\$7,454.00	\$2,587.00	\$163,863.91	\$171,638.00	(\$7,774.09)	\$222,000.00	73.81%	\$58,136.09
Stand-By Fees	\$17,369.00	\$8,512.00	\$8,857.00	\$85,206.50	\$67,648.00	\$17,558.50	\$101,696.00	83.79%	\$16,489.50
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$36,742.00	\$30,000.00	\$6,742.00	\$30,000.00	122.47%	(\$6,742.00)
Ambulance Supplemental Payment Program	\$1,000,000.00	\$1,000,000.00	\$0.00	\$1,000,000.00	\$1,000,000.00	\$0.00	\$1,000,000.00	100.00%	\$0.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$66,666.64	\$66,666.00	\$0.64	\$100,000.00	66.67%	\$33,333.36
Employee Medical Premiums	\$122,086.24	\$111,507.00	\$10,579.24	\$991,931.36	\$947,809.00	\$44,122.36	\$1,449,590.00	68.43%	\$457,658.64
Dispatch Fees	\$7,956.00	\$8,485.00	(\$529.00)	\$64,173.00	\$67,880.00	(\$3,707.00)	\$240,320.00	26.70%	\$176,147.00
MDC Revenue - First Responders	\$0.00	\$0.00	\$0.00	\$85,593.00	\$86,450.00	(\$857.00)	\$90,150.00	94.95%	\$4,557.00
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,563.85	\$10,868.00	(\$304.15)	\$84,180.56	\$86,947.00	(\$2,766.44)	\$130,420.00	64.55%	\$46,239.44
Tower Contract Revenue	\$25,562.61	\$22,838.00	\$2,724.61	\$208,422.88	\$182,713.00	\$25,709.88	\$316,423.00	65.87%	\$108,000.12
Other Financing Sources	\$0.00	\$0.00	\$0.00	\$640,596.33	\$0.00	\$640,596.33	\$0.00	0.00%	(\$640,596.33)
Gain/Loss on Sale of Assets	\$144,500.00	\$10,000.00	\$134,500.00	\$545,305.00	\$454,100.00	\$91,205.00	\$479,100.00	113.82%	(\$66,205.00)
Total Other Revenue	\$1,669,119.91	\$1,417,697.00	\$251,422.91	\$7,614,407.20	\$6,114,942.00	\$1,499,465.20	\$8,512,533.00	89.45%	\$898,125.80
Total Revenues	\$4,107,156.71	\$3,821,637.00	\$285,519.71	\$71,137,805.38	\$67,794,596.00	\$3,343,209.38	\$79,124,362.00	89.91%	\$7,986,556.62
Expenses									
Payroll Expenses									
Regular Pay	\$2,520,167.55	\$2,455,762.00	\$64,405.55	\$18,957,567.95	\$19,081,973.00	(\$124,405.05)	\$28,669,623.00	66.12%	\$9,712,055.05
Overtime Pay	\$337,422.73	\$179,746.00	\$157,676.73	\$2,218,882.47	\$1,416,545.00	\$802,337.47	\$2,082,968.00	106.53%	(\$135,914.47)
Paid Time Off	\$290,057.63	\$309,387.00	(\$19,329.37)	\$2,110,788.16	\$2,368,247.00	(\$257,458.84)	\$3,660,511.00	57.66%	\$1,549,722.84
Stipend Pay	\$32,127.84	\$17,763.00	\$14,364.84	\$167,524.12	\$142,104.00	\$25,420.12	\$213,156.00	78.59%	\$45,631.88
Payroll Taxes	\$231,008.17	\$218,645.00	\$12,363.17	\$1,685,448.61	\$1,689,660.00	(\$4,211.39)	\$2,545,983.00	66.20%	\$860,534.39
TCDRS Plan	\$301,159.84	\$280,693.00	\$20,466.84	\$2,209,705.34	\$2,189,534.00	\$20,171.34	\$3,290,625.00	67.15%	\$1,080,919.66
Health & Dental	\$43,751.39	\$60,785.00	(\$17,033.61)	\$693,655.91	\$636,279.00	\$57,376.91	\$879,419.00	78.88%	\$185,763.09
Health Insurance Claims	\$451,598.53	\$548,484.00	(\$96,885.47)	\$4,259,867.58	\$4,387,872.00	(\$128,004.42)	\$6,581,813.00	64.72%	\$2,321,945.42
Health Insurance Admin Fees	\$60,166.62	\$73,297.00	(\$13,130.38)	\$313,528.33	\$586,376.00	(\$272,847.67)	\$879,563.00	35.65%	\$566,034.67
Total Payroll Expenses	\$4,267,460.30	\$4,144,562.00	\$122,898.30	\$32,616,968.47	\$32,498,590.00	\$118,378.47	\$48,803,661.00	66.83%	\$16,186,692.53

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	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Operating Expenses									
Unemployment Expense	\$1,500.00	\$1,500.00	\$0.00	\$8,095.54	\$12,000.00	(\$3,904.46)	\$18,000.00	44.98%	\$9,904.46
Accident Repair	\$18,520.38	\$0.00	\$18,520.38	\$69,014.78	\$59,110.40	\$9,904.38	\$59,110.40	116.76%	(\$9,904.38)
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$31,000.00	\$31,000.00	\$0.00	\$50,000.00	62.00%	\$19,000.00
Advertising	\$307.30	\$850.00	(\$542.70)	\$2,657.65	\$5,950.00	(\$3,292.35)	\$14,500.00	18.33%	\$11,842.35
Credit Card Processing Fee	\$3,547.33	\$2,221.00	\$1,326.33	\$12,791.58	\$16,155.00	(\$3,363.42)	\$24,500.00	52.21%	\$11,708.42
Bio-Waste Removal	\$5,265.41	\$3,451.00	\$1,814.41	\$29,926.33	\$27,608.00	\$2,318.33	\$41,412.00	72.26%	\$11,485.67
Books/Materials	\$30,938.87	\$43,225.00	(\$12,286.13)	\$123,168.13	\$163,380.00	(\$40,211.87)	\$210,930.00	58.39%	\$87,761.87
Business Licenses	\$894.00	\$1,665.00	(\$771.00)	\$21,865.60	\$35,195.00	(\$13,329.40)	\$42,755.00	51.14%	\$20,889.40
Capital Lease Expense	\$19,916.43	\$15,423.00	\$4,493.43	\$506,661.62	\$465,418.00	\$41,243.62	\$524,666.00	96.57%	\$18,004.38
Capital Lease Interest Expense	\$6,011.41	\$4,605.00	\$1,406.41	\$51,101.75	\$36,967.00	\$14,134.75	\$54,860.00	93.15%	\$3,758.25
Capital IT Subscription Assets Interest Expense	\$1,307.06	\$0.00	\$1,307.06	\$7,352.87	\$0.00	\$7,352.87	\$0.00	0.00%	(\$7,352.87)
Collection Fees	\$4,642.99	\$3,450.00	\$1,192.99	\$21,079.25	\$27,000.00	(\$5,920.75)	\$41,100.00	51.29%	\$20,020.75
Community Education	\$374.50	\$200.00	\$174.50	\$3,490.78	\$8,160.00	(\$4,669.22)	\$9,060.00	38.53%	\$5,569.22
Computer Maintenance	\$1,358.12	\$50,000.00	(\$48,641.88)	\$443,813.00	\$553,312.06	(\$109,499.06)	\$672,312.06	66.01%	\$228,499.06
Computer Software	\$43,161.53	\$72,911.00	(\$29,749.47)	\$719,001.57	\$893,059.80	(\$174,058.23)	\$1,291,765.80	55.66%	\$572,764.23
Computer Software - MDC First Responder	\$0.00	\$0.00	\$0.00	\$42,558.85	\$43,600.00	(\$1,041.15)	\$46,100.00	92.32%	\$3,541.15
Computer Supplies/Non-Cap.	\$90.00	\$3,550.00	(\$3,460.00)	\$26,493.24	\$37,643.30	(\$11,150.06)	\$48,028.30	55.16%	\$21,535.06
Conferences - Fees, Travel, & Meals	\$9,348.79	\$7,418.00	\$1,930.79	\$81,629.54	\$112,536.00	(\$30,906.46)	\$181,572.00	44.96%	\$99,942.46
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$216,575.00	\$182,455.00	\$34,120.00	\$394,865.00	54.85%	\$178,290.00
Contractual Obligations- Tax Collector Assess	\$16.84	\$0.00	\$16.84	\$120,077.54	\$130,000.00	(\$9,922.46)	\$130,000.00	92.37%	\$9,922.46
Contractual Obligations- Other	\$22,290.06	\$32,046.00	(\$9,755.94)	\$155,355.98	\$105,876.00	\$49,479.98	\$280,384.00	55.41%	\$125,028.02
Customer Property Damage	\$269.54	\$70.00	\$199.54	\$5,339.54	\$560.00	\$4,779.54	\$18,840.00	28.34%	\$13,500.46
Customer Relations	\$5,632.70	\$6,100.00	(\$467.30)	\$44,414.92	\$56,400.00	(\$11,985.08)	\$80,800.00	54.97%	\$36,385.08
Disposable Linen	\$7,786.25	\$6,092.00	\$1,694.25	\$46,974.25	\$48,736.00	(\$1,761.75)	\$73,104.00	64.26%	\$26,129.75
Disposable Medical Supplies	\$117,407.86	\$112,584.00	\$4,823.86	\$1,220,763.41	\$959,206.79	\$261,556.62	\$1,424,542.79	85.70%	\$203,779.38
Drug Supplies	\$37,158.69	\$32,335.00	\$4,823.69	\$258,481.41	\$287,881.76	(\$29,400.35)	\$417,221.76	61.95%	\$158,740.35
Dues/Subscriptions	\$1,121.35	\$1,676.00	(\$554.65)	\$61,591.15	\$72,669.00	(\$11,077.85)	\$83,997.00	73.33%	\$22,405.85
Durable Medical Equipment	\$45,803.21	\$25,000.00	\$20,803.21	\$496,321.06	\$420,715.85	\$75,605.21	\$520,715.85	95.32%	\$24,394.79
Employee Health/Wellness	\$433.13	\$1,500.00	(\$1,066.87)	\$17,815.86	\$37,500.00	(\$19,684.14)	\$43,500.00	40.96%	\$25,684.14
Employee Recognition	\$30,212.42	\$2,378.00	\$27,834.42	\$96,025.68	\$109,124.00	(\$13,098.32)	\$125,256.00	76.66%	\$29,230.32

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Equipment Rental	\$4,936.49	\$600.00	\$4,336.49	\$5,724.36	\$11,869.99	(\$6,145.63)	\$16,369.99	34.97%	\$10,645.63
Fluids & Additives - Auto	(\$13,616.24)	\$2,830.00	(\$16,446.24)	\$16,059.49	\$22,640.00	(\$6,580.51)	\$33,960.00	47.29%	\$17,900.51
Fuel - Auto	\$89,055.63	\$111,426.00	(\$22,370.37)	\$656,241.29	\$891,408.00	(\$235,166.71)	\$1,337,116.00	49.08%	\$680,874.71
Fuel - Non-Auto	\$0.00	\$400.00	(\$400.00)	\$0.00	\$2,400.00	(\$2,400.00)	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$197.00	\$207.00	(\$10.00)	\$1,244.38	\$1,656.00	(\$411.62)	\$2,484.00	50.10%	\$1,239.62
Insurance	\$5,645.44	\$59,000.00	(\$53,354.56)	\$352,708.36	\$554,268.00	(\$201,559.64)	\$790,268.00	44.63%	\$437,559.64
Interest Expense	\$0.00	\$0.00	\$0.00	\$30,836.36	\$30,837.00	(\$0.64)	\$30,837.00	100.00%	\$0.64
Laundry Service & Purchase	\$0.00	\$175.00	(\$175.00)	\$1,147.43	\$1,400.00	(\$252.57)	\$2,100.00	54.64%	\$952.57
Leases/Contracts	\$5,326.86	\$5,615.00	(\$288.14)	\$44,404.57	\$44,920.00	(\$515.43)	\$76,650.00	57.93%	\$32,245.43
Legal Fees	\$7,871.63	\$4,167.00	\$3,704.63	\$73,601.78	\$58,381.00	\$15,220.78	\$100,064.00	73.55%	\$26,462.22
Maintenance & Repairs-Buildings	\$20,099.12	\$37,818.00	(\$17,718.88)	\$231,954.85	\$321,291.54	(\$89,336.69)	\$481,562.54	48.17%	\$249,607.69
Maintenance- Equipment	\$14,427.99	\$5,700.00	\$8,727.99	\$944,215.21	\$1,676,925.48	(\$732,710.27)	\$1,856,767.98	50.85%	\$912,552.77
Management Fees	\$8,765.71	\$12,803.00	(\$4,037.29)	\$70,528.79	\$102,420.00	(\$31,891.21)	\$153,630.00	45.91%	\$83,101.21
Meals - Business and Travel	\$735.13	\$242.00	\$493.13	\$1,300.75	\$1,949.00	(\$648.25)	\$2,730.00	47.65%	\$1,429.25
Meeting Expenses	\$1,185.79	\$550.00	\$635.79	\$16,591.27	\$24,124.00	(\$7,532.73)	\$45,684.00	36.32%	\$29,092.73
Mileage Reimbursements	\$170.74	\$475.00	(\$304.26)	\$2,415.72	\$4,250.00	(\$1,834.28)	\$6,347.00	38.06%	\$3,931.28
Office Supplies	\$683.54	\$1,300.00	(\$616.46)	\$9,936.78	\$10,600.00	(\$663.22)	\$15,650.00	63.49%	\$5,713.22
Oil & Lubricants	\$754.25	\$2,900.00	(\$2,145.75)	\$26,075.53	\$23,200.00	\$2,875.53	\$34,800.00	74.93%	\$8,724.47
Other Services	\$358.91	\$450.00	(\$91.09)	\$3,142.68	\$3,600.00	(\$457.32)	\$5,400.00	58.20%	\$2,257.32
Oxygen & Gases	\$5,099.39	\$6,771.00	(\$1,671.61)	\$47,542.12	\$51,528.80	(\$3,986.68)	\$78,642.80	60.45%	\$31,100.68
Postage	\$3,567.21	\$1,000.00	\$2,567.21	\$25,816.09	\$9,782.00	\$16,034.09	\$14,764.00	174.86%	(\$11,052.09)
Printing Services	\$40.00	\$1,837.00	(\$1,797.00)	\$3,432.66	\$12,133.00	(\$8,700.34)	\$17,608.00	19.49%	\$14,175.34
Professional Fees	\$188,882.37	\$180,373.00	\$8,509.37	\$1,152,883.82	\$1,181,679.00	(\$28,795.18)	\$1,774,760.00	64.96%	\$621,876.18
Radio Repairs - Outsourced (Depot)	\$646.25	\$6,300.00	(\$5,653.75)	\$12,652.67	\$40,800.00	(\$28,147.33)	\$66,000.00	19.17%	\$53,347.33
Radio - Parts	\$2,333.53	\$10,200.00	(\$7,866.47)	\$39,772.17	\$36,479.37	\$3,292.80	\$67,118.37	59.26%	\$27,346.20
Radios	\$0.00	\$1,500.00	(\$1,500.00)	\$0.00	\$4,500.00	(\$4,500.00)	\$6,000.00	0.00%	\$6,000.00
Recruit/Investigate	\$5,428.77	\$2,800.00	\$2,628.77	\$56,121.50	\$30,400.00	\$25,721.50	\$54,750.00	102.51%	(\$1,371.50)
Rent	\$10,928.31	\$6,940.00	\$3,988.31	\$85,740.52	\$76,007.00	\$9,733.52	\$103,900.00	82.52%	\$18,159.48
Repair-Equipment	\$2,022.68	\$4,576.00	(\$2,553.32)	\$57,598.43	\$47,238.56	\$10,359.87	\$78,463.56	73.41%	\$20,865.13
Shop Tools	\$361.64	\$2,267.00	(\$1,905.36)	\$7,437.67	\$14,670.34	(\$7,232.67)	\$21,338.34	34.86%	\$13,900.67
Shop Supplies	\$4,968.47	\$6,486.00	(\$1,517.53)	\$33,155.74	\$28,767.02	\$4,388.72	\$63,830.02	51.94%	\$30,674.28

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Small Equipment & Furniture	\$28,972.48	\$62,900.00	(\$33,927.52)	\$434,433.47	\$711,787.20	(\$277,353.73)	\$896,037.20	48.48%	\$461,603.73
Special Events Supplies	\$100.65	\$150.00	(\$49.35)	\$7,525.96	\$4,200.00	\$3,325.96	\$4,800.00	156.79%	(\$2,725.96)
Station Supplies	\$8,989.95	\$5,112.00	\$3,877.95	\$38,840.85	\$37,844.24	\$996.61	\$55,292.24	70.25%	\$16,451.39
Supplemental Food	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0.00%	\$3,000.00
Telephones-Cellular	\$12,555.28	\$13,465.00	(\$909.72)	\$100,358.47	\$107,788.00	(\$7,429.53)	\$161,633.00	62.09%	\$61,274.53
Telephones-Service	\$23,337.85	\$28,195.00	(\$4,857.15)	\$253,431.91	\$225,560.00	\$27,871.91	\$338,340.00	74.90%	\$84,908.09
Training/Related Expenses-CE	\$27,459.32	\$22,522.00	\$4,937.32	\$183,729.29	\$302,416.00	(\$118,686.71)	\$463,897.00	39.61%	\$280,167.71
Tuition Reimbursement	\$4,087.68	\$10,167.00	(\$6,079.32)	\$49,303.18	\$66,334.00	(\$17,030.82)	\$99,000.00	49.80%	\$49,696.82
Travel Expenses	\$1,431.28	\$1,540.00	(\$108.72)	\$5,544.40	\$9,770.00	(\$4,225.60)	\$13,580.00	40.83%	\$8,035.60
Uniforms	\$49,106.52	\$43,013.00	\$6,093.52	\$183,103.94	\$226,375.83	(\$43,271.89)	\$326,577.83	56.07%	\$143,473.89
Utilities	\$41,176.02	\$38,611.00	\$2,565.02	\$315,229.51	\$292,444.00	\$22,785.51	\$447,480.00	70.45%	\$132,250.49
Vehicle-Batteries	\$8,540.01	\$4,200.00	\$4,340.01	\$15,796.43	\$36,164.00	(\$20,367.57)	\$52,964.00	29.82%	\$37,167.57
Vehicle-Outside Services	\$7,924.00	\$1,700.00	\$6,224.00	\$20,773.97	\$13,600.00	\$7,173.97	\$20,400.00	101.83%	(\$373.97)
Vehicle-Parts	\$36,454.82	\$62,722.00	(\$26,267.18)	\$465,212.93	\$511,985.83	(\$46,772.90)	\$797,273.83	58.35%	\$332,060.90
Vehicle-Registration	\$92.50	\$208.00	(\$115.50)	\$989.26	\$1,664.00	(\$674.74)	\$2,496.00	39.63%	\$1,506.74
Vehicle-Tires	(\$1,117.30)	\$7,020.00	(\$8,137.30)	\$42,371.30	\$55,240.00	(\$12,868.70)	\$83,200.00	50.93%	\$40,828.70
Vehicle-Towing	\$1,205.00	\$950.00	\$255.00	\$8,568.50	\$7,050.00	\$1,518.50	\$10,800.00	79.34%	\$2,231.50
Worker's Compensation Insurance	\$81,296.70	\$33,666.00	\$47,630.70	\$497,497.88	\$259,710.00	\$237,787.88	\$394,377.00	126.15%	(\$103,120.88)
Total Operating Expenses	\$1,117,805.54	\$1,244,099.00	(\$126,293.46)	\$11,574,432.12	\$13,131,277.16	(\$1,556,845.04)	\$18,438,641.66	62.77%	\$6,864,209.54
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$636,805.00	\$225,523.00	\$411,282.00	\$2,252,060.49	\$1,804,178.00	\$447,882.49	\$2,706,267.00	83.22%	\$454,206.51
Specialty Healthcare Providers	\$184,284.47	\$218,996.00	(\$34,711.53)	\$1,157,912.06	\$1,751,967.00	(\$594,054.94)	\$2,627,951.00	44.06%	\$1,470,038.94
Total Indigent Care Expenses	\$821,089.47	\$444,519.00	\$376,570.47	\$3,409,972.55	\$3,556,145.00	(\$146,172.45)	\$5,334,218.00	63.93%	\$1,924,245.45
Capital Expenditures									
Capital Purchase - Land	\$0.00	\$0.00	\$0.00	\$74,230.00	\$0.00	\$74,230.00	\$0.00	0.00%	(\$74,230.00)
Capital Purchase - Building/Improvements	\$350,266.04	\$0.00	\$350,266.04	\$1,538,125.92	\$986,300.00	\$551,825.92	\$1,676,300.00	91.76%	\$138,174.08
Capital Purchase - Equipment	\$111,216.40	\$0.00	\$111,216.40	\$5,342,162.60	\$5,644,074.77	(\$301,912.17)	\$9,436,011.69	56.61%	\$4,093,849.09
Capital Purchase - Vehicles	\$1,002,392.00	\$0.00	\$1,002,392.00	\$3,377,334.62	\$3,925,793.12	(\$548,458.50)	\$3,925,793.12	86.03%	\$548,458.50
Capital Purchase - Capital Leases	\$0.00	\$0.00	\$0.00	\$99,313.26	\$334,902.00	(\$235,588.74)	\$334,902.00	29.65%	\$235,588.74

For the Period Ended 05/31/2024

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Capital Purchase - IT Subscription Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250,000.00	0.00%	\$250,000.00
Total Capital Expenditures	\$1,463,874.44	\$0.00	\$1,463,874.44	\$10,431,166.40	\$10,891,069.89	(\$459,903.49)	\$15,623,006.81	66.77%	\$5,191,840.41
Total Expenses	\$7,670,229.75	\$5,833,180.00	\$1,837,049.75	\$58,032,539.54	\$60,077,082.05	(\$2,044,542.51)	\$88,199,527.47	65.80%	\$30,166,987.93
Revenue over Expeditures	(\$3,563,073.04)	(\$2,011,543.00)	(\$1,551,530.04)	\$13,105,265.84	\$7,717,513.95	\$5,387,751.89	(\$9,075,165.47)	(144.41%)	(\$22,180,431.31)

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## Montgomery County Hospital District Year-Over-Year Income Statement Comparison

For the Period Ended 05/31/2024

	Current Month Actual	Last Year Month Actual	Month Variance	%Month Variance	YTD Actual	Last Year YTD Actual	YTD Variance	%YTD Variance	Total Annual Budget
Revenue			_						
Tax Revenue	\$78,763.69	\$220,557.34	(\$141,793.65)	(64.29%)	\$45,879,077.74	\$41,270,750.16	\$4,608,327.58	11.17%	\$46,212,533.00
EMS Net Revenue	\$2,359,273.11	\$2,174,640.80	\$184,632.31	8.49%	\$17,644,320.44	\$15,178,834.59	\$2,465,485.85	16.24%	\$24,399,296.00
Other Revenue	\$1,669,119.91	\$1,513,542.81	\$155,577.10	10.28%	\$7,614,407.20	\$6,063,187.39	\$1,551,219.81	25.58%	\$8,512,533.00
Total Revenues	\$4,107,156.71	\$3,908,740.95	\$198,415.76	5.08%	\$71,137,805.38	\$62,512,772.14	\$8,625,033.24	13.80%	\$79,124,362.00
Expenses									
Payroll Expenses	\$4,267,460.30	\$3,741,504.20	\$525,956.10	14.06%	\$32,616,968.47	\$29,193,319.10	\$3,423,649.37	11.73%	\$48,803,661.00
Operating Expenses	\$1,117,805.54	\$1,012,572.54	\$105,233.00	10.39%	\$11,574,432.12	\$9,543,829.21	\$2,030,602.91	21.28%	\$18,438,641.66
Indigent Care Expenses	\$821,089.47	\$382,596.65	\$438,492.82	114.61%	\$3,409,972.55	\$3,142,547.45	\$267,425.10	8.51%	\$5,334,218.00
Capital Expenditures	\$1,463,874.44	\$818,373.52	\$645,500.92	78.88%	\$10,431,166.40	\$3,187,843.21	\$7,243,323.19	227.22%	\$15,623,006.81
Total Expenses	\$7,670,229.75	\$5,955,046.91	\$1,715,182.84	28.80%	\$58,032,539.54	\$45,067,538.97	\$12,965,000.57	28.77%	\$88,199,527.47
Revenue over Expeditures	(\$3,563,073.04)	(\$2,046,305.96)	(\$1,516,767.08)	74.12%	\$13,105,265.84	\$17,445,233.17	(\$4,339,967.33)	(24.88%)	(\$9,075,165.47)

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AGENDA ITEM # 11 Board Mtg.: 06/25/24

### **Montgomery County Hospital District Accounts Receivable Analysis**

#### **Days in Accounts Receivable**

					_							
	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-23
A/R Balance	9,944,404	9,841,012	9,744,564	9,807,290	9,582,066	9,761,614	9,894,140	10,404,086	10,656,500	10,727,858	10,791,021	10,929,906
Charges	3,280,660	3,335,515	3,502,437	3,279,743	3,244,672	3,288,651	3,522,402	3,715,292	3,332,708	3,511,154	3,606,763	3,791,992
Total 6-Mo Charges	19,245,421	19,406,268	19,922,235	19,922,278	16,643,027	19,931,679	20,173,421	20,553,198	20,383,469	20,614,879	20,976,970	21,480,311
Avg Charge / Day *	106,919	107,813	110,679	110,679	92,461	110,732	112,075	114,184	113,241	114,527	116,539	119,335
A/R Days	93	91	88	89	104	88	88	91	94	94	93	92

<sup>\*</sup> Accounts are aged from date of service.

**Accounts Receivable Aging by Dollars** 

				Day	ys				
Month	Current	31-60	61-90	91-120	121-180	>180	Total	> 90 Days	> 120 Days
Jun-23	3,192,364	1,849,604	1,450,926	1,311,873	1,239,800	1,592,934	10,637,500	4,144,607	2,832,734
Jul-23	3,202,588	1,842,144	1,563,537	1,253,802	1,051,262	1,642,819	10,556,151	3,947,883	2,694,081
Aug-23	3,347,759	1,742,623	1,490,983	1,297,062	1,007,640	1,540,384	10,426,450	3,845,085	2,548,023
Sep-23	3,343,576	1,979,435	1,442,193	1,292,283	1,026,106	1,458,627	10,542,219	3,777,015	2,484,733
Oct-23	3,211,019	1,841,602	1,624,830	1,273,023	969,037	1,398,846	10,318,358	3,640,907	2,367,884
Nov-23	3,351,153	1,801,234	1,523,246	1,344,031	988,551	1,419,048	10,427,263	3,751,629	2,407,599
Dec-23	3,452,693	1,814,718	1,442,050	1,293,595	1,078,822	1,445,746	10,527,624	3,818,163	2,524,568
Jan-24	3,693,789	1,933,281	1,496,627	1,266,240	1,143,770	1,488,754	11,022,460	3,898,763	2,632,524
Feb-24	3,382,235	2,334,237	1,614,527	1,332,557	1,100,251	1,540,843	11,304,650	3,973,651	2,641,095
Mar-24	3,255,614	2,132,651	1,908,711	1,448,897	1,076,425	1,570,874	11,393,172	4,096,196	2,647,299
Apr-24	3,426,318	2,008,889	1,781,237	1,532,918	1,170,242	1,546,965	11,466,569	4,250,125	2,717,207
May-24	2,500,955	2,377,438	1,848,651	1,587,315	1,586,537	1,739,199	11,640,095	4,913,051	3,325,736

Accounts Receivable Aging by Percentage

		-							
				Da	ys				
Month	Current	31-60	61-90	91-120	121-180	>180	Total	> 90 Days	> 120 Days
Jun-23	30%	17%	14%	12%	12%	15%	100%	39%	27%
Jul-23	30%	17%	15%	12%	10%	16%	100%	37%	26%
Aug-23	32%	17%	14%	12%	10%	15%	100%	37%	24%
Sep-23	32%	19%	14%	12%	10%	14%	100%	36%	24%
Oct-23	31%	18%	16%	12%	9%	14%	100%	35%	23%
Nov-23	32%	17%	15%	13%	9%	14%	100%	36%	23%
Dec-23	33%	17%	14%	12%	10%	14%	100%	36%	24%
Jan-24	34%	18%	14%	11%	10%	14%	100%	35%	24%
Feb-24	30%	21%	14%	12%	10%	14%	100%	35%	23%
Mar-24	29%	19%	17%	13%	9%	14%	100%	36%	23%
Apr-24	30%	18%	16%	13%	10%	13%	100%	37%	24%
May-24	21%	20%	16%	14%	14%	15%	100%	42%	29%

<sup>\*\*</sup> Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.
\*\*\* Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

## Montgomery County Hospital District Payer Mix and Service Mix

## Payer Mix

													12-Month
Payer	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Total
Medicare	2,301,824	2,459,843	2,474,422	2,347,081	2,332,830	2,368,336	2,717,201	2,745,616	2,409,064	2,600,078	2,493,736	2,493,676	29,743,705
Medicaid	552,717	573,124	594,961	587,834	521,597	528,365	452,518	489,651	437,192	488,879	479,625	518,697	6,225,160
Insurance	1,114,408	1,088,867	1,189,495	1,092,573	1,068,505	1,170,752	1,159,827	1,303,001	1,172,840	1,235,359	1,297,477	1,343,890	14,236,994
Facility Contract	3,478	0	1,178	1,650	0				0		1,124		7,430
Bill Patient	975,207	968,239	1,033,305	937,655	982,201	869,737	1,006,016	1,009,863	907,587	947,574	1,050,854	1,165,281	11,853,520
Standby	7,038	15,163	15,388	19,638	24,488	16,525	1,200		3,638	3,513	16,050	15,894	138,532
Total	4,954,672	5,105,236	5,308,749	4,986,430	4,929,620	4,953,714	5,336,761	5,548,131	4,930,321	5,275,403	5,338,866	5,537,439	62,205,341

													12-Month
Payer	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	%
Medicare	46.5%	48.1%	46.6%	47.1%	47.3%	47.8%	50.9%	49.5%	48.8%	49.3%	46.7%	45.0%	47.9%
Medicaid	11.2%	11.2%	11.2%	11.8%	10.6%	10.7%	8.5%	8.8%	8.9%	9.3%	9.0%	9.4%	10.1%
Insurance	22.5%	21.3%	22.4%	21.9%	21.7%	23.6%	21.7%	23.5%	23.8%	23.4%	24.3%	24.3%	22.9%
Facility Contract	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%
Bill Patient	19.7%	19.0%	19.5%	18.8%	19.9%	17.6%	18.9%	18.2%	18.4%	18.0%	19.7%	21.0%	19.1%
Standby	0.1%	0.3%	0.3%	0.4%	0.5%	0.3%	0.0%	0.0%	0.1%	0.1%	0.3%	0.3%	0.3%
Total	100.1%	99.9%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.1%	100.0%	100.0%	100%

## Service Mix

													12-Month
Payer	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Total
ALS	3,515	3,628	3,816	3,550	3,506	3,460	3,757	3,828	3,416	3,619	3,714	3,801	43,610
BLS	714	711	692	685	687	745	789	817	702	786	708	798	8,834
Other	265	289	287	262	267	233	256	232	231	227	254	301	3,104
Transfer	0	0	0	2	0	1	1				3		7
Standby	13	21	25	55	49	30	4		3	6	26	24	256
Total	4,507	4,649	4,820	4,554	4,509	4,469	4,807	4,877	4,352	4,638	4,705	4,924	55,811

Payer	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	12-Month %
ALS	78.0%	78.0%	79.2%	77.9%	77.8%	77.4%	78.2%	78.5%	78.5%	78.0%	78.9%	77.2%	78.2%
BLS	15.8%	15.3%	14.4%	15.0%	15.2%	16.7%	16.4%	16.8%	16.1%	16.9%	15.0%	16.2%	15.8%
Other	5.9%	6.2%	6.0%	5.8%	5.9%	5.2%	5.3%	4.8%	5.3%	4.9%	5.4%	6.1%	5.6%
Transfer	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%
Standby	0.3%	0.5%	0.5%	1.2%	1.1%	0.7%	0.1%	0.0%	0.1%	0.1%	0.6%	0.5%	0.5%
Total	100.0%	100.0%	100.1%	99.9%	100.0%	100.0%	100.0%	100.1%	100.0%	99.9%	100.0%	100.0%	100.1%

## AGENDA ITEM # 11

## **Montgomery County Hospital District Accounts Payable Analysis**

## **Accounts Payable Aging by Dollars**

		Accounts 1 ay	able riging b	y Donars			
				Days			\$ Total
Month	Current	31-60	61-90	> 90	Credits	Total	minus Credits
Jun-23	278,615	-	-	2	(2)	442,222	278,617
Jul-23	589,421	-	-	2	(2)	392,663	589,423
Aug-23	314,959	-	-	2	(2)	392,663	314,961
Sep-23	459,911	-	-	2	(2)	291,676	459,913
Oct-23	1,070,433	-	-	2	(2)	291,676	1,070,435
Nov-23	477,979	-	-	2	(2)	734,124	477,981
Dec-23	681,202	-	-	2	(2)	894,894	681,204
Jan-24	150,794	-	-	2	(2)	220,840	150,796
Feb-24	151,833	-	-	2	(2)	175,378	151,835
Mar-24	142,178	-	-	2	(2)	645,695	142,180
Apr-24	1,416,258	-	-	2	(2)	352,435	1,416,260
May-24	458,463	-	-	2	(2)	458,463	458,465

Board Mtg.: 06/25/24

## **Accounts Payable Aging by Percentage without Credits**

		<i>5 V</i>	Days	
Month	Current	31-60	61-90	> 90
Jun-23	100%	0%	0%	0%
Jul-23	100%	0%	0%	0%
Aug-23	100%	0%	0%	0%
Sep-23	100%	0%	0%	0%
Oct-23	100%	0%	0%	0%
Nov-23	100%	0%	0%	0%
Dec-23	100%	0%	0%	0%
Jan-24	100%	0%	0%	0%
Feb-24	100%	0%	0%	0%
Mar-24	100%	0%	0%	0%
Apr-24	100%	0%	0%	0%
May-24	100%	0%	0%	0%

# Agenda Item # 12



To: Board of Directors

From: Brett Allen, CFO

**Date:** June 25, 2024

Re: Tax Calendar

Consider and act on tentative schedule for tax rate and budget hearings. (Mr. Thor, Chairman - MCHD Board)

			August 2024			
Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1	2	3
4	5	6	Publication of effective & rollback Tax Rates by MoCo Tax office	8	9	10
11	12	13 Special Meeting "Tammy McRae" Presentation 3:00 p.m.	14	15	16	17
18	19	Budget Committee 4:00 p.m.	21	22	Ad in Courier for Notice of Budget Mtg (sec. 1063.152 must be at least 10 days before Budget Adoption)	24
25	26	Public Tax Hearing 3:55 p.m. August Regular BOD meeting 4:00 p.m.	28	29	30	31

		S	eptember 20	24		
Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2 Labor Day Holiday	Adopt Budget 4:00 p.m. Adopt Tax Rate 4:05 p.m.	4	5	6	7
8	9	10	11	Public Health BOD meeting 3:30 p.m.	13	14
15	16	17	18	19	Deadline to Adopt Tax Rate	21
22	23	September Regular BOD Meeting 4:00 p.m.	25	26	27	28
29	30		·	•	•	

# Agenda Item # 13



To: Board of Directors

From: Brett Allen, CFO

Date: June 25, 2024

Re: MCAD Quarterly Invoice

Consider and ratify the payment of the Montgomery County Appraisal District (MCAD) quarterly invoice. (Mr. Shirley, Treasurer – MCHD Board)

The MCAD quarterly invoice is in the amount of \$108,204. The projected annual cost is \$432,983 versus the budget of \$394,865, which will create a variance of \$38,118.

The budget was based in the MCAD 2024 Proposed Budget.

Yes I	No N	<b>1/A</b>	
X			Budgeted item?
	X		Within budget?
	X		Renewal contract?
	X		Special request?





Date:	6/1/2024
Account:	HM1

Montgomery Central Appraisal District RECEIVED
Operating Account

Operating Account PO Box 2233 (936)756-3354

JUN 0 4 2024

MONTGOMERY CO HOSPITAL	. DIST
------------------------	--------

P O BOX 478 CONROE TX 77305-0478 Due Date 06/30/2024

^Please return this portion with your payment^

Document No.	Date	Code	Description	Amount
SALES000000008568	6/1/2024	SLS	Quarterly Billing	\$108,204.00
				10-001-53310

Mail to: MCAD

PO Box 2233

Conroe, TX 77305

**Amount Due:** 

\$108,204.00

If a taxing unit fails to pay its appraisal district costs when due, that payment becomes delinquent. A delinquent payment incurs a penalty of 5% of the amount due, plus 10% per annum interest. (Section 6.06(e), Property Tax Code).

The MCAD BOD requires a jurisdiction to request a waiver of interest in writing. Interest will be applied if no written waiver is received.

# Agenda Item # 14



To: Board of Directors

From: Brett Allen, CFO

**Date:** June 25, 2024

Re: Woodforest Credit Card

Consider and act on the change from JP Morgan credit card to Woodforest credit card. (Mr. Shirley, Treasurer – MCHD Board)

The primary reason to change credit card vendors is for a more user-friendly expense reporting platform for end users and administrators.

There are no annual fees.

- Better security since we can generate a virtual credit card number (one-time use)
- Easier to block Merchant Category Codes per user to restrict certain businesses
- Easier administration
- Administrator user interface provides better reports and supporting documents

Yes	No 1	N/A	
		X	Budgeted item?
		X	Within budget?
	X		Renewal contract?
X			Special request?

## Agenda Item # 15



**To:** Board of Directors **From:** Brett Allen, CFO

Date: June 25, 2024

Re: Blackbaud Accounting Software Renewal

Consider and ratify the one-year contract extension for Blackbaud FE NXT Pro. (Mr. Shirley, Treasurer – MCHD Board)

This renewal is for the period 10/01/2024 through 09/30/2025. The renewal cost is \$51,053.31, which represents a 20% increase over the current year's cost. This will be within budget for Fiscal Year 2025.

We are currently evaluating RFP responses for Enterprise Resource Planning (ERP) software to replace Blackbaud FE NXT Pro. The planned implementation date of the new software is 10/01/2025.

Yes	No N	N/A	
X			Budgeted item?
X			Within budget?
X			Renewal contract?
П	X	П	Special request?



65 Fairchild Street, Charleston, SC 29492

## Renewal Form

Site ID: 21243 Order Number: Q-520770

PO Number:

Purchased By: Quoted Fees Valid 07/31/2024

Until:

Brett Allen Brett Allen Effective Date: 10/01/2024

Montgomery County Hospital District Currency: USD

1400 S. Loop 336 West Payment Terms: Net 30 Conroe.TX 77304 USA

## **Subscriptions**

Montgomery County Hospital

1400 S. Loop 336 West Conroe, TX 77304 USA

Bill To:

District

## Net Selling Price

FE NXT Pro Offer Year 1: \$51,053.31

8 Users 10 View Only 10 Web Portal

Included: Purchase Orders, Cash Receipts, Accounting Forms, Queue, Fixed Assets, Web Portal, eLibrary, View Only, FE NXT Expense Management, Budget Management, Advanced Security, Cash Management, General Ledger, Project Grant Endowment, Accounts Payable

Billed: Annual

Contract term: 12 months Start Date: 10/1/2024 End Date: 9/30/2025

## **Renewal Order Totals:**

\$51,053.31

#### **General Terms**

Enter text here to overwrite the above PO Number or add a note to the invoice:

The fees and terms on this Order Form are valid if executed by You on or before 07/31/2024. This Order Form is governed by the <u>Blackbaud Solutions Agreement</u> and by all other applicable terms and conditions in the <u>Online Terms and Conditions Center</u>. By signing this Order Form, you agree to these terms.

#### Renewals:

Unless You notify Blackbaud in writing of Your desire to cancel on or before the deadline of forty-five (45) days prior to the start of the upcoming renewal term, (i) Your Subscription shall renew for consecutive terms of at least thirty-six (36) months; or (ii) if You are on a term greater than thirty-six (36) months, Your Subscription shall renew for a term equal to your current term. Recurring fees are subject to an annual adjustment. A Renewal Notice, including any changes to recurring fees, will be sent to You at least ninety (90) days prior to the start of the upcoming renewal term.

Expenses, Invoicing and Payment:

- a. Expenses. If Blackbaud incurs reasonable travel and living expenses to perform Your Services, You are required to reimburse Blackbaud for such expenses pursuant to Blackbaud's then-current travel policy, available to You upon request.
- b. Invoices. Blackbaud has the right to invoice You for Your initial Subscription term immediately following Order Form signature. Blackbaud's process is to issue all annual invoices for Subscription fees according to the payment terms on this Order Form. For example, if Your net payment terms are the standard 30 days, Your invoice is issued 30 days before it is due. All invoices for Services will be issued in accordance with the applicable SOW.
- c. Payments and Late Payments. Payment is due as stated in this Order Form. All payments are non-refundable except in the event of Our uncured material default under this agreement. If You believe an invoice is inaccurate, You must notify Blackbaud in writing within thirty (30) days from the date of such invoice. Except for amounts subject to a good faith dispute, We may invoice You an interest rate allowable under applicable laws for any outstanding invoice not paid when due.

Our records indicate that you are taxable. Blackbaud may charge sales tax on all or a portion of this purchase, depending on state law. If you provide a valid exemption certificate at a later date, you will not receive a credit for sales tax billed prior to receipt of the exemption certificate.

You acknowledge that certain aspects of Our Solutions interface with and share client content with partner applications purchased by You from third parties ("Partner Applications"). We make no warranty with respect to any Partner Applications, and We shall have no liability should client content become unavailable from such Partner Applications for any reason. Your use and remedies with respect to such Partner Applications shall be pursuant to the applicable third-party agreements in place between You and the third-party provider of the Partner Application.

As a Financial Edge NXT customer you benefit from the SKY API capability. Should you choose to use this capability, you can make up to 25,000 calls to the SKY API per day with a global rate limit of 5 calls per second. For additional calls per day, you must purchase additional usage from Blackbaud. Once you have made your allotted number of calls, you will not be permitted to make any more calls that day.

This Order Form is effective as of 10/01/2024 (the "Effective Date") and continues for the term set forth herein. Subscriptions are billed according to the schedule set forth above.

#### Signatures:

IN WITNESS WHEREOF, the parties have caused this Order Form to be executed by their duly authorized representatives.

#### AGREED:

Client: Montgomery County Hospital

District

By: D & Allen

Blackbaud Inc.

Name: David Benjamin

Title: EVP, Chief Commercial Officer

Date: 06/10/2024

Title: Chief Financial Offic

Name: DBAllen

Date: Jun 14, 2024

Blackbaud Confidential | 65 Fairchild Street, Charleston, SC 29492

e mutually agreed to in writing.		

# Renewal - Montgomery County Hospital District - FENXT

Final Audit Report 2024-06-14

Created: 2024-06-10

By: Lilli Butterfield (Lilli.Butterfield@blackbaud.com)

Status: Signed

Transaction ID: CBJCHBCAABAA0ISXIovm7\_F7wyuq24UuXLXBkv51B0-O

# "Renewal - Montgomery County Hospital District - FENXT" History

- Document created by Lilli Butterfield (Lilli.Butterfield@blackbaud.com) 2024-06-10 3:48:22 PM GMT- IP address: 13.110.74.8
- Document emailed to D B Allen (ballen@mchd-tx.org) for signature 2024-06-10 3:48:39 PM GMT
- Email viewed by D B Allen (ballen@mchd-tx.org) 2024-06-12 3:05:11 AM GMT- IP address: 18.224.94.182
- Document e-signed by D B Allen (ballen@mchd-tx.org)

  Signature Date: 2024-06-14 8:10:52 PM GMT Time Source: server- IP address: 74.51.200.56
- Agreement completed. 2024-06-14 - 8:10:52 PM GMT



Consider and act on payment of District invoices (Charles Shirley, Treasurer-MCHD Board)

## TOTAL FOR

**INVOICES** 

\$4,512,275.26

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
ALLEN'S SAFE AND LOCK	5/1/2024 4162	4JA2	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$612.15
					Totals for ALLEN'S SAFE AND LOCK:	\$612.15
ALONTI CAFE & CATERING	5/2/2024 2006	5462	TRAINING/RELATED	10-025-58500	Training/Related Expenses-CE-Human	\$446.89
					Totals for ALONTI CAFE & CATERING:	\$446.89
AMBASSADOR SERVICES, LLC	5/1/2024 INV	101790	JANITORIAL SERVICE FOR APRIL 2024	10-016-53330	Contractual Obligations- Other-Facil	\$6,938.06
				-	Totals for AMBASSADOR SERVICES, LLC:	\$6,938.06
AMERICAN HEART ASSOCIATION INC. (ALIA)	5/1/2024 SCD	D166490	ECARDS	10-000-14900	Dunnid Evenness DC	\$8,584.50
AMERICAN HEART ASSOCIATION, INC. (AHA)	5/1/2024 SCP	K100489	ECARDS		Prepaid Expenses-BS	\$8,584.50
				lotals for AMER	RICAN HEART ASSOCIATION, INC. (AHA):	\$8,384.30
AMERICAN TIRE DISTRIBUTORS INC	5/1/2024 S192	2791745	TIRES	10-010-59150	Vehicle-Tires-Fleet	\$3,914.30
	5/10/2024 S195	5495078	TIRES	10-010-59150	Vehicle-Tires-Fleet	\$9,394.32
	5/8/2024 S195	5401444	TIRES	10-010-59150	Vehicle-Tires-Fleet	\$4,697.16
				Totals	for AMERICAN TIRE DISTRIBUTORS INC:	\$18,005.78
AMERITAS LIFE INSURANCE CORP	5/1/2024_010	048743 05.01.24	ACCT 010-048743-00002 VISION PREMIUMS APR	I 10 025 51700	Health & Dental-Human	\$4,764.93
AMERITAS EIFE INSURANCE CORI	3/1/2024 010-	040743 03.01.24	ACCT 010-040/45-00002 VISION I REMICINIS AT R		s for AMERITAS LIFE INSURANCE CORP:	\$4,764.93
				Total	S IOI AMENITAS LIFE INSURANCE CORF.	\$4,704.93
BCBS OF TEXAS (DENTAL)	5/1/2024 1236	511 5.1.24(COBRA)	BILL PERIOD: 05-01-2024 TO 06-01-2024	10-025-51700	Health & Dental-Human	\$274.96
	5/1/2024 1236	511 05.01.24	BILL PERIOD: 05-01-2024 TO 06-01-2024	10-025-51700	Health & Dental-Human	\$23,752.32
					Totals for BCBS OF TEXAS (DENTAL):	\$24,027.28
BCBS OF TEXAS (POB 731428)	5/5/2024 5233	329422383	BCBS PPO & HSA CLAIMS 04/27/2024-05/03/2024	10-025-51710	Health Insurance Claims-Human	\$129,133.35
( ==)	5/1/2024 1316		ADMINISTRIVE FEE 04/01/202-04/30/2024	10-025-51720	Health Insurance Admin Fees-Human	\$60,883.68
	5/12/2024 5233		BCBS PPO & HSA CLAIMS 05/04/2024-05/10/2024		Health Insurance Claims-Human	\$139,699.77
	5/19/2024 5233		BCBS PPO & HSA CLAIMS 05/11/2024-05/17/2024		Health Insurance Claims-Human	\$129,976.37
	5/26/2024 5233		BCBS PPO & HSA CLAIMS 05/18/2024-05/24/2024		Health Insurance Claims-Human	\$115,626.43
	3/20/2024 3233	20010415	BCB5 11 0 & 115A CLAINIS 03/16/2024-03/24/2024		Totals for BCBS OF TEXAS (POB 731428):	\$575,319.60
						ψε,ε,ε19.00
BERLEHNER, ERIC	5/9/2024 BER	*05092024	Years of Service 30 Years	10-025-54450	Employee Recognition-Human	\$600.00
					Totals for BERLEHNER, ERIC:	\$600.00
BIDDLE CONSULTING GROUP, INC.	5/1/2024 7795	i9	TESTGENIUS ONLINE CRITICAL ANNUAL SOFT	T 10-006-53050	Computer Software-Alarm	\$3,988.95
BIBBEE CONSCERNA GROOF, INC.	3/1/2021 ///3		TEST GENTES ON ENVE CRITTERIE TRANSPIE SOT		s for BIDDLE CONSULTING GROUP, INC.:	\$3,988.95
				rotais	I SI BIBBLE GONGGETING GROOF, INC	\$3,766.73
BLUE TRITON BRANDS INC dba READYREFRE	5/1/2024 04De	6708394113	STATION 10 - ACCT #6708394113	10-008-57900	Station Supplies-Mater	\$119.97
	5/1/2024 04De	6708394151	ADMIN - ACCT #6708394151	10-008-57900	Station Supplies-Mater	\$142.33
	5/1/2024 04De	6708394182	STATION 15 - ACCT #6708394182	10-008-57900	Station Supplies-Mater	\$108.79
	5/1/2024 04De	6708394193	STATION 20 - ACCT #6708394193	10-008-57900	Station Supplies-Mater	\$131.15
	5/1/2024 04De	6708394198	STATION 21 - ACCT #6708394198	10-008-57900	Station Supplies-Mater	\$119.97
	5/1/2024 04De	6708394210	STATION 22 - ACCT #6708394210	10-008-57900	Station Supplies-Mater	\$164.69
	5/1/2024 04De	6708394221	STATION 24 - ACCT #6708394221	10-008-57900	Station Supplies-Mater	\$122.83
	5/1/2024 04De	6708394225	STATION 25 - ACCT #6708394225	10-008-57900	Station Supplies-Mater	\$119.97
	5/1/2024 04De	6708394229	STATION 27 - ACCT #6708394229	10-008-57900	Station Supplies-Mater	\$122.83

	5/1/2024 04D6708394237 5/1/2024 04D6708394241 5/1/2024 04D6708394247 5/1/2024 04D6708394250 5/1/2024 04D6708394255 5/1/2024 04D6708394258 5/1/2024 04D6708394304 5/1/2024 04D6708394307	STATION 31 - ACCT #6708394237 STATION 32 - ACCT #6708394241 STATION 33 - ACCT #6708394247 STATION 34 - ACCT #6708394250 STATION 35 - ACCT #6708394255 STATION 40 - ACCT #6708394258 STATION 41 - ACCT #6708394304	10-008-57900 10-008-57900 10-008-57900 10-008-57900 10-008-57900 10-008-57900	Station Supplies-Mater Station Supplies-Mater Station Supplies-Mater Station Supplies-Mater Station Supplies-Mater	\$68.01 \$119.97 \$119.97 \$119.97
	5/1/2024 04D6708394247 5/1/2024 04D6708394250 5/1/2024 04D6708394255 5/1/2024 04D6708394258 5/1/2024 04D6708394304 5/1/2024 04D6708394307	STATION 33 - ACCT #6708394247 STATION 34 - ACCT #6708394250 STATION 35 - ACCT #6708394255 STATION 40 - ACCT #6708394258	10-008-57900 10-008-57900 10-008-57900	Station Supplies-Mater Station Supplies-Mater	\$119.97 \$119.97
	5/1/2024 04D6708394250 5/1/2024 04D6708394255 5/1/2024 04D6708394258 5/1/2024 04D6708394304 5/1/2024 04D6708394307	STATION 34 - ACCT #6708394250 STATION 35 - ACCT #6708394255 STATION 40 - ACCT #6708394258	10-008-57900 10-008-57900	Station Supplies-Mater	\$119.97
	5/1/2024 04D6708394255 5/1/2024 04D6708394258 5/1/2024 04D6708394304 5/1/2024 04D6708394307	STATION 35 - ACCT #6708394255 STATION 40 - ACCT #6708394258	10-008-57900	==	•
	5/1/2024 04D6708394258 5/1/2024 04D6708394304 5/1/2024 04D6708394307	STATION 40 - ACCT #6708394258		Station Supplies-Mater	6100 (=
	5/1/2024 04D6708394304 5/1/2024 04D6708394307		10-008-57900		\$190.67
	5/1/2024 04D6708394307	STATION 41 - ACCT #6708394304		Station Supplies-Mater	\$207.97
			10-008-57900	Station Supplies-Mater	\$112.73
	5 11 12 0 2 4 0 4 D 6 E 0 0 2 0 4 2 0 0	STATION 42 - ACCT #6708394307	10-008-57900	Station Supplies-Mater	\$138.71
	5/1/2024 04D6708394309	STATION 45 - ACCT #6708394309	10-008-57900	Station Supplies-Mater	\$127.62
	5/1/2024 04C6708403395	SERVICE CENTER - ACCT #6708403395	10-008-57900	Station Supplies-Mater	\$109.79
	5/1/2024 04C6708403396	SERVICE CENTER - ACCT #6708403396	10-008-57900	Station Supplies-Mater	\$109.79
	5/1/2024 04D6708403397	SERVICE CENTER - ACCT #6708403397	10-008-57900	Station Supplies-Mater	\$113.35
	5/1/2024 04D6708394140	STATION 11 - ACCT #6708394140	10-008-57900	Station Supplies-Mater	\$119.97
	5/1/2024 04D6708394216	ADMIN - ACCT #6708394216	10-008-57900	Station Supplies-Mater	\$108.79
	5/1/2024 04D6708394166	STATION 14 - ACCT #6708394166	10-008-57900	Station Supplies-Mater	\$142.33
	5/1/2024 04E6708394113	STATION 10 - ACCT #6708394113	10-008-57900	Station Supplies-Mater	\$48.01
	5/1/2024 04E6708394140	STATION 11 - ACCT #6708394140	10-008-57900	Station Supplies-Mater	\$48.01
	5/1/2024 04E6708394166	STATION 14 - ACCT #6708394166	10-008-57900	Station Supplies-Mater	\$14.47
	5/1/2024 04E6708394182	STATION 15 - ACCT #6708394182	10-008-57900	Station Supplies-Mater	\$36.83
	5/1/2024 04E6708394193	STATION 20 - ACCT #6708394193	10-008-57900	Station Supplies-Mater	\$59.19
	5/1/2024 04E6708394198	STATION 21 - ACCT #6708394198	10-008-57900	Station Supplies-Mater	\$48.01
	5/1/2024 04E6708394210	STATION 22 - ACCT #6708394210	10-008-57900	Station Supplies-Mater	\$48.01
	5/1/2024 04E6708394221	STATION 24 - ACCT #6708394221	10-008-57900	Station Supplies-Mater Station Supplies-Mater	\$92.73
	5/1/2024 04E6708394225	STATION 25 - ACCT #6708394225	10-008-57900	Station Supplies-Mater Station Supplies-Mater	\$48.01
	5/1/2024 04E6708394229	STATION 27 - ACCT #6708394229	10-008-57900	Station Supplies-Mater Station Supplies-Mater	\$48.01
	5/1/2024 04E6708394227 5/1/2024 04E6708394237	STATION 31 - ACCT #6708394237	10-008-57900	Station Supplies-Mater Station Supplies-Mater	\$48.01
	5/1/2024 04E6708394237 5/1/2024 04E6708394241	STATION 31 - ACCT #6708364241	10-008-57900	Station Supplies-Mater Station Supplies-Mater	\$92.73
	5/1/2024 04E6708394241 5/1/2024 04E6708394247	STATION 32 - ACCT #6708394247	10-008-57900	Station Supplies-Mater	\$48.01
	5/1/2024 04E6708394247 5/1/2024 04E6708394250	STATION 33 - ACCT #6708394247 STATION 34 - ACCT #6708394250	10-008-57900	Station Supplies-Mater Station Supplies-Mater	\$48.01
	5/1/2024 04E6708394255	STATION 34 - ACCT #6708364250 STATION 35 - ACCT #6708364255	10-008-57900	==	\$48.01
	5/1/2024 04E6708394258	STATION 40 - ACCT #6708364258	10-008-57900	Station Supplies-Mater	\$48.01
	5/1/2024 04E6708394238 5/1/2024 04E6708394304		10-008-57900	Station Supplies-Mater	\$48.01
		STATION 41 - ACCT #6708394304		Station Supplies-Mater	
	5/1/2024 04E6708394307	STATION 42 - ACCT #6708394307	10-008-57900	Station Supplies-Mater	\$48.01
	5/1/2024 04E6708394309	STATION 45 - ACCT #6708394309	10-008-57900	Station Supplies-Mater	\$14.74
	5/1/2024 04E6708394151	ADMIN - ACCT #6708364151	10-008-57900	Station Supplies-Mater	\$90.00
	5/1/2024 04E6708394216	ADMIN - ACCT #6708394216	10-008-57900	Station Supplies-Mater	\$39.69
	5/1/2024 04E6708403397	SERVICE CENTER - ACCT #6708403397	10-008-57900	Station Supplies-Mater	\$37.10
	5/1/2024 04E6708403395	SERVICE CENTER - ACCT #6708403395	10-008-57900	Station Supplies-Mater	\$37.10
	5/1/2024 04E6708403396	SERVICE CENTER - ACCT #6708403396	10-008-57900	Station Supplies-Mater	\$37.10
			Totals for BLUE TRIT	FON BRANDS INC dba READYREFRESH:	\$4,237.98
BOON-CHAPMAN (Prime DX)	5/1/2024 S0030006270	APRIL 2024 PRIMEDX FEES	10-002-55700	Management Fees-HCAP	\$7,928.96
	5/1/2024 S0030006269	MARCH 2024 PRIMEDX FEES	10-002-55700	Management Fees-HCAP	\$6,865.59
				Totals for BOON-CHAPMAN (Prime DX):	\$14,794.55
BOUND TREE MEDICAL, LLC	5/1/2024 70348671	CREDIT/PO 69453	10-009-54000	Drug Supplies-Dept	(\$643.98)

Vendor Name	Invoice Date Invoice No	o. Invoice Description	Account No.	Account Description	Amoun
	5/1/2024 85179867	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$643.98
	5/1/2024 65686752	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$583.98
	5/2/2024 85334885	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$203.52
	5/1/2024 85329565	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$2,129.85
	5/8/2024 85341249	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$468.93
	5/9/2024 85342723	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$407.04
	5/9/2024 85342724	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$9,206.88
			10-009-54000	Drug Supplies-Dept	\$792.00
			10-008-53800	Disposable Linen-Mater	\$1,353.90
	5/9/2024 85342725	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$1,982.91
	5/8/2024 85341250	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$84.00
	5/13/2024 85345609	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$416.88
	5/15/2024 85348852	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$148.50
	5/14/2024 85347278	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$12,836.40
			10-009-54000	Drug Supplies-Dept	\$3,114.78
			10-008-53800	Disposable Linen-Mater	\$987.00
				Totals for BOUND TREE MEDICAL, LLC:	\$34,716.57
BRYANT'S SIGNS	5/17/2024 2024-2452	MCHD INSTALL GRAPHICS KIT	10-010-59000	Vehicle-Outside Services-Fleet	\$1,030.00
	5/17/2024 2024-2448	MCHD INSTALL GRAPHICS KIT	10-010-59000	Vehicle-Outside Services-Fleet	\$1,183.00
	5/17/2024 2024-2451	MCHD INSTALL GRAPHICS KIT	10-010-59000	Vehicle-Outside Services-Fleet	\$619.00
	5/17/2024 2024-2450	MCHD INSTALL GRAPHICS KIT	10-010-59000	Vehicle-Outside Services-Fleet	\$755.00
	5/17/2024 2024-2449	MCHD INSTALL GRAPHICS KIT	10-010-59000	Vehicle-Outside Services-Fleet	\$360.00
	0.1,1202.1201.19	mend monned end mines in i	10 010 33000	Totals for BRYANT'S SIGNS:	\$3,947.00
BUCKALEW CHEVROLET	5/1/2024 590217	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$49.08
	5/1/2024 589685	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$215.90
				Totals for BUCKALEW CHEVROLET:	\$264.98
BUD GRIFFIN SUPPORT, INC.	5/1/2024 10000700	AC PREVENTIVE MAINTENANCE	10-016-55650	Maintenance- Equipment-Facil	\$750.00
				Totals for BUD GRIFFIN SUPPORT, INC.:	\$750.00
BUTTERFLY NETWORK, INC.	5/11/2024 INV-BF-173590	TRADE IN PROGRAM FOR BUTTERLY U	JLTRASO 10-008-54200	Durable Medical Equipment-Mater	\$16,944.00
				Totals for BUTTERFLY NETWORK, INC.:	\$16,944.00
CARRIER CORPORATION	5/1/2024 90360428	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,200.00
				Totals for CARRIER CORPORATION:	\$4,200.00
CDW GOVERNMENT, INC.	5/1/2024 QP18251	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$5,050.08
	5/1/2024 QS70903	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$489.72
	5/7/2024 RD34003	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Facil	\$1,020.43
	5/7/2024 RD33994	EQUIPMENT REPAIR	10-015-57650	Repair-Equipment-Infor	\$1,203.18
	5/9/2024 RF56865	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$997.15
	5/19/2024 RJ75191	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$524.30
	5/17/2024 RJ67570	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$698.80
				Totals for CDW GOVERNMENT, INC.:	\$9,983.66

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
CENTERPOINT ENERGY (REL109)	5/1/2024 92	2013168 05.01.24	STATION 30 03/26/24-04/24/24	10-016-58800	Utilities-Facil	\$29.25
, ,	5/9/2024 88	3820089 05.09.24	STATION 10 04/04/24-05/03/24	10-016-58800	Utilities-Facil	\$82.34
	5/9/2024 64	1018941639 05.09.24	STATION 15 04/05/24-05/07/24	10-016-58800	Utilities-Facil	\$56.90
	5/16/2024 98	3116148 05.16.24	STATION 14 04/11/24-05/10/24	10-016-58800	Utilities-Facil	\$34.95
	5/13/2024 88	3589239 05.13.24	ADMIN 04/02/24-05/01/24	10-016-58800	Utilities-Facil	\$2,695.70
		1013049610 05.16.24	STATION 45 04/11/24-05/10/24	10-016-58800	Utilities-Facil	\$29.00
		1006986422 05.01.24	03/13/24-04/11/2024	10-016-58800	Utilities-Facil	\$41.62
	5/1/2024 88	3796735 05.01.24	STATION 20 03/28/24-04/26/24	10-016-58800	Utilities-Facil	\$54.53
		1006986422 05.16.24	STATION 43 04/11/24-05/13/24	10-016-58800	Utilities-Facil	\$32.87
		1015806066 05.01.24	ROBINSTON TOWER 03/26/24-04/24/24	10-004-58800	Utilities-Radio	\$30.79
					als for CENTERPOINT ENERGY (REL109):	\$3,087.95
CHAMBERLIN HOUSTON, LLC dba CHAMBERL	5/1/2024 24	110-1303	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$660.00
em mazitem me es ren, zze usu em mazite	5/1/2024 24		MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$850.00
	5, 1, 2, 2 , 2 ,	.10 1305			AMBERLIN ROOFING AND WATERPROO:	\$1,510.00
COLONIAL LIFE	5/1/2024 33	8876100412031	CONTROL NO. E3387610 PREMIUMS 04/0	1/2024-0.10-000-21590	P/R-Premium Cancer/Accident-BS	\$3,712.53
COESTAIL EN E	3/1/2021 33	7070100112031	CONTROL NO. ESSO, OTO TREMICING ONO	172021 0 10 000 21390	Totals for COLONIAL LIFE:	\$3,712.53
COLORTECH DIRECT & IMPACT PRINTING	5/10/2024 40	0021	BUSINESS CARDS	10-008-57000	Printing Services-Mater	\$40.00
	5,10,2021 10		Boom (Boo et Mass		DLORTECH DIRECT & IMPACT PRINTING:	\$40.00
COMCAST CORPORATION (POB 60533)	5/1/2024 20	080546356 05.01.24	STATION 21 05/05/24-06/04/24	10-015-58310	Telephones-Service-Infor	\$85.53
				Totals for	COMCAST CORPORATION (POB 60533):	\$85.53
CONROE TRUCK & TRAILER INC.	5/1/2024 32	29012-00	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,664.40
				То	tals for CONROE TRUCK & TRAILER INC.:	\$1,664.40
CONSOLIDATED COMMUNICATIONS-TXU	5/1/2024 93	3653911600 05.01.24	ADMIN 04/21/24-05/20/24	10-015-58310	Telephones-Service-Infor	\$16,094.53
				Totals for C	ONSOLIDATED COMMUNICATIONS-TXU:	\$16,094.53
CRAWFORD ELECTRIC SUPPLY COMPANY, IN	5/14/2024 S0	)12848506.001	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$410.40
				Totals for CRAWFO	ORD ELECTRIC SUPPLY COMPANY, INC.:	\$410.40
CUMMINS SOUTHERN PLAINS LLC	5/1/2024 U	С	CREDIT	10-010-59050	Vehicle-Parts-Fleet	(\$1,558.00)
	5/1/2024 85	5-75729	MAINTENANCE & REPAIRS	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$2,938.28
	5/14/2024 85	5-77351	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$877.08
	5/15/2024 85	5-77507	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$9,853.79
				Tota	ls for CUMMINS SOUTHERN PLAINS LLC:	\$12,111.15
CWS PROPANE, LLC	5/3/2024 37	72152	PROPANE FILL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$988.56
					Totals for CWS PROPANE, LLC:	\$988.56
DAILEY WELLS COMMUNICATION INC.	5/1/2024 00	0077271	RADIO REPAIR S/N 96012839	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$118.75
	5/1/2024 00	0077290	RADIO REPAIR S/N 96012850	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$527.50

Vendor Name	Invoice Date Invoice No.	Invoice Description	Account No.	Account Description	Amount
	5/13/2024 24CC050304	SMALL EQUIPMENT	10-004-57750	Small Equipment & Furniture-Radio	\$1,296.80
	5/15/2024 24CC051305	RADIO PARTS	10-004-57225	Radio - Parts-Radio	\$690.00
	5/13/2024 24CC050603	INSTALL	10-004-53050	Computer Software-Radio	\$2,667.00
			10-004-57100	Professional Fees-Radio	\$2,650.00
			Totals fo	r DAILEY WELLS COMMUNICATION INC.:	\$7,950.05
DEARBORN NATIONAL LIFE INS CO KNOWN A	5/1/2024 F021753 05.01.24	LIFE/DISABILITY 05/01/2024-05/31/2024	10-025-51700	Health & Dental-Human	\$32,042.79
				ATIONAL LIFE INS CO KNOWN AS BCBS:	\$32,042.79
DEMONTROND	5/1/2024 CM90740	CREDIT	10-010-59050	Vehicle-Parts-Fleet	(\$20.04)
	5/1/2024 92361	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$8,962.17
			10-010-54550	Fluids & Additives - Auto-Fleet	\$96.68
	5/1/2024 92661	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$80.64
	5/1/2024 92856	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$205.70
	5/2/2024 92768	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,805.02
	5/1/2024 92840	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$185.02
	5/1/2024 92842	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$583.00
	5/1/2024 92729	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$145.24
	5/1/2024 92584	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$521.55
	5/1/2024 91817	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,079.86
	3/1/2021 7101/	VEHICLETTIKTS	10-010-54550	Fluids & Additives - Auto-Fleet	\$208.60
	5/1/2024 92204	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$55.00
	5/1/2024 91827	VEHICLE PARTS  VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$156.20
	5/1/2024 90740	VEHICLE PARTS  VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$20.04
	5/10/2024 93265				
		VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,654.00
	5/9/2024 93197	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,406.50
	5/9/2024 93146	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,447.60
	5/7/2024 93088	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$25.19
	5/8/2024 92970	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,291.81
	5/9/2024 93002	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$6,159.00
	5/7/2024 92966	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$7,384.50
	5/3/2024 92872	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$170.52
	5/7/2024 92969	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$7,813.00
	5/9/2024 93200	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$78.54
	5/9/2024 93199	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$390.39
	5/3/2024 92900	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$513.70
	5/15/2024 92954	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,001.96
	5/15/2024 93349	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,651.67
	5/17/2024 93510	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,402.40
				Totals for DEMONTROND:	\$61,475.46
DIRECTV	5/12/2024 017903440X240512	MASTER BILL ACCOUNT 017903440 AP	RIL & MA 10-016-58800	Utilities-Facil	\$2,688.06
			10-016-58800	Utilities-Facil	\$2,231.59
				Totals for DIRECTV:	\$4,919.65
ELLIOTT ELECTRIC SUPPLY, INC	5/9/2024 69-68770-01	RADIO PARTS	10-004-57225	Radio - Parts-Radio	\$1,609.38

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	. Account Description	Amount
				To	otals for ELLIOTT ELECTRIC SUPPLY, INC:	\$1,609.38
EMS SURVEY TEAM	5/1/2024 24	264	MCHD MAIL & TEXT SURVEYS MARCH 2024	10-007-53550	Customer Relations-EMS	\$4,170.30
					Totals for EMS SURVEY TEAM:	\$4,170.30
ENTERGY TEXAS, LLC	5/2/2024 29	00006035052	STATION 32 04/01/24-04/30/24	10-016-58800	Utilities-Facil	\$487.43
	5/2/2024 50	0008942719	ADMIN 04/01/24-04/30/24	10-016-58800	Utilities-Facil	\$17,083.07
	5/1/2024 45	0003361092	ROBINSON TOWER 03/28/24-04/26/24	10-004-58800	Utilities-Radio	\$507.06
	5/1/2024 42	0003280108	ROBINSON TOWER 03/28/24-04/26/24	10-004-58800	Utilities-Radio	\$39.14
	5/6/2024 41	0003182348	STATION 15 04/03/24-05/02/24	10-016-58800	Utilities-Facil	\$304.14
	5/9/2024 40	0009072449	STATION 20 04/08/24-05/07/24	10-016-58800	Utilities-Facil	\$839.12
	5/7/2024 17	5007476304	STATION 14 04/04/24-05/03/24	10-016-58800	Utilities-Facil	\$284.17
	5/23/2024 18	5007654715	GRANGERLAND TOWER 04/19/24-05/21/24	10-004-58800	Utilities-Radio	\$1,037.88
	5/21/2024 12	5007649261	STATION 10 04/17/24-05/17/24	10-016-58800	Utilities-Facil	\$759.65
	5/21/2024 31		STATION 43 04/17/24-05/17/24	10-016-58800	Utilities-Facil	\$397.52
	5/15/2024 12		THOMPSON TOWER 04/12/24-05/13/24	10-004-58800	Utilities-Radio	\$733.41
	5/17/2024 28		STATION 31 04/15/24-05/14/24	10-016-58800	Utilities-Facil	\$617.90
	5/10/2024 70		SPLENDORA TOWER 04/09/24-05/08/24	10-004-58800	Utilities-Radio	\$732.49
	5/14/2024 42		STATION 30 04/11/24-05/10/24	10-016-58800	Utilities-Facil	\$758.98
					Totals for ENTERGY TEXAS, LLC:	\$24,581.96
ENTERPRISE FM TRUST dba ENTERPRISE FLEE	5/1/2024 FI	3N5030664	MONTHLY LEASE CHARGES	10-010-52725	Capital Lease Expense-Fleet	\$21,987.55
			Totals for ENTERPRISE F	M TRUST dba ENT	ERPRISE FLEET MGNT EXCHANGE INC.:	\$21,987.55
EPCOR	5/9/2024 08	84279 05.09.24	STATION 40 03/25/24-04/25/24	10-016-58800	Utilities-Facil	\$118.22
	5/9/2024 08	884642 05.09.24	STATION 40 03/25/24-04/29/24	10-016-58800	Utilities-Facil	\$56.86
					Totals for EPCOR:	\$175.08
ETHERSTACK INC.	5/1/2024 42	2160	AGENCY ON BOARD KEY MANAGEMENT & S	UI 10-004-57100	Professional Fees-Radio	\$16,560.00
					Totals for ETHERSTACK INC.:	\$16,560.00
ETHICS UNLIMITED, LLC dba VERIFY COMPLY	5/10/2024 V	C-134184	PORTAL PRO MONTHLY 05/10/24-06/09/24	10-026-57100	Professional Fees-Recor	\$296.35
				Totals for ETHIC	CS UNLIMITED, LLC dba VERIFY COMPLY:	\$296.35
FIGUEROA, VIOLETA	5/2/2024 FI	G05022024	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$100.00
					Totals for FIGUEROA, VIOLETA:	\$100.00
FIVE STAR SEPTIC SOLUTIONS, LLC	5/1/2024 16	530	500 GALLON TANK PUMP OUT	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$500.00
				Totals	for FIVE STAR SEPTIC SOLUTIONS, LLC:	\$500.00
FRAZER, LTD.	5/1/2024 94	741	VEHICLE PARTS	10-010-52000	Accident Repair-Fleet	\$2,454.19
	5/3/2024 94	883	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,365.21
	5/7/2024 94	907	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$268.80
	5/20/2024 95	5116	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,027.30
	5/15/2024 95	070	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$729.30
					Totals for FRAZER, LTD.:	\$10,844.80

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account N	o. Account Description	Amount
GALVEZ, ELSY	5/1/2024 GAI	L*04262024	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-009-58500	Training/Related Expenses-CE-Dept	\$95.00
					Totals for GALVEZ, ELSY:	\$95.00
GRAINGER	5/1/2024 9673	3369550	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$14.50
	5/1/2024 9725	5992250	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$98.00
	5/1/2024 9725	5992268	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$24.48
	5/1/2024 9977	7109215	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$288.90
	5/1/2024 9103	3098555	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$118.66
	5/13/2024 9117	7386327	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$515.88
	5/14/2024 9117	7934480	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,192.25
					Totals for GRAINGER:	\$2,252.67
GRAYBAR	5/1/2024 9333	5783842	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$884.40
					Totals for GRAYBAR:	\$884.40
HARRIS CORPORATION - PSPC	5/1/2024 9342	29332	WEB-BASED TRAINING	10-004-58500	Training/Related Expenses-CE-Radio	\$5,215.00
					Totals for HARRIS CORPORATION - PSPC:	\$5,215.00
HEALTH CARE LOGISTICS, INC	5/6/2024 3094	446710	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$2,776.53
					Totals for HEALTH CARE LOGISTICS, INC:	\$2,776.53
HEALTH PROMOTIONS NOW	5/15/2024 725	188	EMPLOYEE RECOGNITION	10-007-54450	Employee Recognition-EMS	\$5,017.00
					Totals for HEALTH PROMOTIONS NOW:	\$5,017.00
HENRY SCHEIN, INCMATRX MEDICAL	5/3/2024 8535	54041	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$427.05
	5/2/2024 8517	70573	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$713.64
	5/2/2024 8522	23366	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$237.88
	5/1/2024 8390	03730	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$202.80
	5/1/2024 8404	49894	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$4,348.92
				10-009-54000	Drug Supplies-Dept	\$2,571.36
	5/1/2024 8372	25322	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$4,234.50
				10-009-54000	Drug Supplies-Dept	\$2,096.53
	5/10/2024 8654	44122	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$3,776.75
				10-008-53900	Disposable Medical Supplies-Mater	\$4,224.86
	5/20/2024 8766	60448	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$170.82
	5/17/2024 8745	52553	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$1,435.56
	5/16/2024 871	12574	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,428.00
	5/13/2024 8657	75160	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$216.58
				Totals	for HENRY SCHEIN, INCMATRX MEDICAL:	\$26,085.25
HON, CALVIN	5/1/2024 HO	N*04302024	EXPENSE - TRAVEL EXPENSES	10-015-58600	Travel Expenses-Infor	\$44.50
	5/1/2024 HO	N*04302024B	EXPENSE - TRAVEL EXPENSES	10-015-58600	Travel Expenses-Infor	\$5.40
	5/1/2024 HO	N*04302024C	MILEAGE - (04/21/2024 - 04/21/2024)	10-015-56200	Mileage Reimbursements-Infor	\$39.73
	5/7/2024 HO	N*05072024	PER DIEM - CENTRALSQUARE ENGAGE (05/05/2	2(10-015-53150	Conferences - Fees, Travel, & Meals-Infor	\$142.50
					Totals for HON, CALVIN:	\$232.13

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
HOUSTON COMMUNITY NEWSPAPERS	5/1/2024 34	328685	LEGAL AD FOR MCHD BOARD REPLACEMENT	10-001-52200	Advertising-Admin	\$307.30
HOODTON COMMONITY NEWSTALEAS	3/1/2021 31	320003	EBONE ND FOR MOND BONKS REFERENCENT		HOUSTON COMMUNITY NEWSPAPERS:	\$307.30
						,
IBS OF GREATER CONROE & INTERSTATE BA'	5/10/2024 50	4117587	BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$5,880.00
	5/8/2024 46	0057523	BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$1,235.05
	5/1/2024 14	0855	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,203.10
	5/14/2024 50	4117590	BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$2,203.10
			Totals for IBS C	F GREATER CONF	ROE & INTERSTATE BATTERY SYSTEM:	\$11,521.25
IKARD, DAVID	5/1/2024 IK	A*05012024	MILEAGE - (05/01/2024 - 05/01/2024)	10-007-56200	Mileage Reimbursements-EMS	\$3.02
112 1125, 211 112		A*05012024B	MILEAGE - (05/01/2024 - 05/01/2024)	10-007-56200	Mileage Reimbursements-EMS	\$3.02
	5/1/2021 111	000120212	(05/01/2021 05/01/2021)	10 007 50200	Totals for IKARD, DAVID:	\$6.04
					,	****
IMPAC FLEET	5/1/2024 SQ	QLCD-952577	FUEL PURCHASE FOR APRIL 2024	10-010-54700	Fuel - Auto-Fleet	\$88,837.81
				10-010-59100	Vehicle-Registration-Fleet	\$32.50
					Totals for IMPAC FLEET:	\$88,870.31
IMPACT PROMOTIONAL SERVICES dba GOT YO	5/1/2024 IN	V88141	UNIFORMS	10-007-58700	Uniforms-EMS	\$10.00
	5/2/2024 IN	V88630	UNIFORMS	10-007-58700	Uniforms-EMS	\$492.96
	5/2/2024 IN	V88634	UNIFORMS	10-007-58700	Uniforms-EMS	\$248.17
	5/2/2024 IN	V88633	UNIFORMS	10-007-58700	Uniforms-EMS	\$89.24
	5/2/2024 IN	V88632	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,321.50
	5/2/2024 IN	V88635	UNIFORMS	10-007-58700	Uniforms-EMS	\$136.00
	5/2/2024 IN	V88638	UNIFORMS	10-007-58700	Uniforms-EMS	\$247.70
	5/2/2024 IN	V88681	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.96
	5/2/2024 IN	V88683	UNIFORMS	10-007-58700	Uniforms-EMS	\$969.35
	5/2/2024 IN	V88689	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.96
	5/2/2024 IN	V88690	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.96
	5/2/2024 IN	V88198	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,127.60
	5/9/2024 IN	V88197	UNIFORMS	10-007-58700	Uniforms-EMS	\$936.06
	5/9/2024 IN	V89200	UNIFORMS	10-007-58700	Uniforms-EMS	\$114.71
	5/9/2024 IN	V89196	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,124.55
	5/9/2024 IN	V89195	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,139.55
	5/9/2024 IN	V89134	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,357.05
	5/9/2024 IN	V89131	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,208.84
	5/9/2024 IN	V89189	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,022.59
	5/9/2024 IN	V89136	UNIFORMS	10-007-58700	Uniforms-EMS	\$148.75
	5/9/2024 IN	V89191	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,948.29
	5/9/2024 IN	V89192	UNIFORMS	10-007-58700	Uniforms-EMS	\$930.81
	5/9/2024 IN	V89194	UNIFORMS	10-007-58700	Uniforms-EMS	\$18.68
	5/9/2024 IN	V89193	UNIFORMS	10-007-58700	Uniforms-EMS	\$825.57
	5/9/2024 IN	V89129	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,357.05
	5/9/2024 IN	V89128	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,357.05
	5/9/2024 IN	V89121	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,357.05
	5/9/2024 IN	V89119	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,357.05

Vendor Name	Invoice Date Invoi	ce No. Invoice Description	Account No.	Account Description	Amount
	5/9/2024 INV89122	UNIFORMS	10-007-58700	Uniforms-EMS	\$106.25
	5/9/2024 INV89123	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,238.09
	5/9/2024 INV89124	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,335.80
	5/9/2024 INV89125	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,352.80
	5/9/2024 INV89127	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,340.05
	5/9/2024 INV89126	UNIFORMS	10-007-58700	Uniforms-EMS	\$956.06
	5/14/2024 INV89391	UNIFORMS	10-007-58700	Uniforms-EMS	\$546.06
	5/16/2024 INV89718	UNIFORMS	10-007-58700	Uniforms-EMS	\$130.24
	5/14/2024 INV89425	UNIFORMS	10-007-58700	Uniforms-EMS	\$14.37
	5/16/2024 INV89719	UNIFORMS	10-007-58700	Uniforms-EMS	\$110.49
	5/14/2024 INV90183	UNIFORMS	10-007-58700	Uniforms-EMS	\$331.46
	5/16/2024 INV89756	UNIFORMS	10-007-58700	Uniforms-EMS	\$497.19
	5/16/2024 INV89722	UNIFORMS	10-007-58700	Uniforms-EMS	\$215.50
	5/16/2024 INV89723	UNIFORMS	10-007-58700	Uniforms-EMS	\$165.73
	5/16/2024 INV89724	UNIFORMS	10-007-58700	Uniforms-EMS	\$730.61
	5/16/2024 INV89725	UNIFORMS	10-007-58700	Uniforms-EMS	\$439.39
	5/16/2024 INV89727	UNIFORMS	10-007-58700	Uniforms-EMS	\$165.73
	5/16/2024 INV89726	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.97
	5/16/2024 INV89745	UNIFORMS	10-007-58700	Uniforms-EMS	\$353.41
	5/16/2024 INV89747	UNIFORMS	10-007-58700	Uniforms-EMS	\$411.17
	5/16/2024 INV89752	UNIFORMS	10-007-58700	Uniforms-EMS	\$178.48
	5/16/2024 INV89749	UNIFORMS	10-007-58700	Uniforms-EMS	\$620.81
	5/16/2024 INV89754	UNIFORMS	10-007-58700	Uniforms-EMS	\$114.71
	5/16/2024 INV89720	UNIFORMS	10-007-58700	Uniforms-EMS	\$577.94
	5/16/2024 INV89721	UNIFORMS	10-007-58700	Uniforms-EMS	\$302.72
		Totals for IMPACT	PROMOTIONAL SERVICES da	oa GOT YOU COVERED WORK WEAR &:	\$33,699.08
INDIGENT HEALTHCARE SOLUTIONS	5/1/2024 77738	PROFESSIONAL SERVICES FOR JUNE	E 2024 10-000-14900	Prepaid Expenses-BS	\$12,676.27
INDIGENT HEADTHOME SOCIOTIONS	3/1/2021 77/30	TROLESSIONAL SERVICES FORGONI		or INDIGENT HEALTHCARE SOLUTIONS:	\$12,676.27
INTEGRATED PRESCRIPTION MANAGEMENT	5/1/2024 1177579	SUPPLEMENTAL FEE	10-002-55700	Management Fees-HCAP	\$1,050.00
INTEGRATED TRESCRIPTION MANAGEMENT	3/1/2024 11//3/9	SOLI LEWIENTAL PEE		ED PRESCRIPTION MANAGEMENT INC:	\$1,050.00
			TOTALS TO THE LEGISLAT	ED FRESCRIFTION MANAGEMENT INC.	\$1,030.00
IT'S MUFFLER TIME, ABEL GONZALES	5/1/2024 51719	REPAIRS	10-010-59000	Vehicle-Outside Services-Fleet	\$25.00
			Totals for	IT'S MUFFLER TIME, ABEL GONZALES:	\$25.00
JAMES L. MILLER MECHANICAL, LLC	5/1/2024 008606	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$475.00
			Totals f	or JAMES L. MILLER MECHANICAL, LLC:	\$475.00
JOHN WRIGHT ASSOCIATES, INC.dba MARKET	5/20/2024 55379	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$818.00
,				dba MARKETING & SERVICE ASSOCIAT:	\$818.00
JONES AND BARTLETT LEARNING, LLC	5/1/2024 880609-1	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$44.21
vol.25 12.5 Bintibbii Bhinting, Bbc	5/9/2024 911661	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$3,486.95
	5/9/2024 911593	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$567.00
	5/9/2024 911572	BOOKS/MATERIALS  BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept  Books/Materials-Dept	\$9,298.52
	31312024 311372	DOOKS/MATERIALS	10-003-32000	Doorg/Matchais-Dept	97,470.34

/endor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amour
	5/10/2024 912214		BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$1,428.00
	5/10/2024 911589		BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$5,103.22
	5/13/2024 912208		BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$6,998.21
	5/14/2024 912220		BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$3,884.76
				Totals for J	ONES AND BARTLETT LEARNING, LLC:	\$30,810.87
IP MORGAN CHASE BANK	5/5/2024 0003674	11 05.05.24	JPM CREDIT CARD TRANSACTION	S FOR MAY 2(10-000-14900	Prepaid Expenses-BS	\$642.66
				10-001-53050	Computer Software-Admin	\$101.25
				10-001-54100	Dues/Subscriptions-Admin	(\$152.41
				10-025-54350	Employee Health\Wellness-Human	\$27.06
				10-001-55900	Meals - Business and Travel-Admin	\$688.62
				10-001-56100	Meeting Expenses-Admin	\$42.00
				10-001-58500	Training/Related Expenses-CE-Admin	\$24.06
				10-004-54100	Dues/Subscriptions-Radio	\$8.76
				10-004-57225	Radio - Parts-Radio	\$34.15
				10-004-57700	Shop Tools-Radio	\$47.49
				10-000-14900	Prepaid Expenses-BS	\$268.00
				10-005-53150	Conferences - Fees, Travel, & Meals-Accoi	\$302.50
				10-005-54450	Employee Recognition-Accou	\$525.00
				10-000-14900	Prepaid Expenses-BS	\$690.00
				10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$1,951.28
				10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$913.32
				10-006-54450	Employee Recognition-Alarm	\$855.80
				10-000-14900	Prepaid Expenses-BS	\$5,650.60
				10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$1,504.16
				10-007-54100	Dues/Subscriptions-EMS	\$0.99
				10-007-56100	Meeting Expenses-EMS	\$29.71
				10-007-57800	Special Events Supplies-EMS	\$2,460.96
				10-007-58700	Uniforms-EMS	\$181.99
				10-009-52700	Business Licenses-Dept	\$382.00
				10-008-56900	Postage-Mater	\$2,184.73
				10-008-57750	Small Equipment & Furniture-Mater	\$63.70
				10-008-57900	Station Supplies-Mater	\$2,889.79
				10-008-58700	Uniforms-Mater	\$249.93
				10-009-52600	Books/Materials-Dept	\$3,241.00
				10-009-52700	Business Licenses-Dept	\$696.00
				10-009-57750	Small Equipment & Furniture-Dept	\$1,965.60
				10-009-58500	Training/Related Expenses-CE-Dept	\$1,052.25
				10-010-54450	Employee Recognition-Fleet	\$525.00
				10-010-58500	Training/Related Expenses-CE-Fleet	\$112.50
				10-010-58600	Travel Expenses-Fleet	\$480.00
				10-010-59050	Vehicle-Parts-Fleet	\$307.95
				10-010-59100	Vehicle-Registration-Fleet	\$58.50
				10-000-14900	Prepaid Expenses-BS	\$8,250.00
				10-011-57100	Professional Fees-EMS B	\$34.20
				10 011 0/100		Ψ5 1.20

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
				10-015-53050	Computer Software-Infor	\$199.99
				10-015-53100	Computer Supplies/Non-CapInfor	\$728.45
				10-015-53150	Conferences - Fees, Travel, & Meals-Infor	\$1,888.27
				10-015-57650	Repair-Equipment-Infor	\$53.04
				10-015-57750	Small Equipment & Furniture-Infor	\$1,447.38
				10-015-58200	Telephones-Cellular-Infor	\$652.62
				10-016-55600	Maintenance & Repairs-Buildings-Facil	\$649.72
				10-016-55650	Maintenance- Equipment-Facil	\$9.99
				10-016-57700	Shop Tools-Facil	\$265.69
				10-016-57725	Shop Supplies-Facil	\$1,507.99
				10-016-57750	Small Equipment & Furniture-Facil	\$1,347.15
				10-016-58800	Utilities-Facil	\$2,001.54
				10-000-14900	Prepaid Expenses-BS	\$675.00
				10-025-54350	Employee Health\Wellness-Human	\$194.10
				10-025-54450	Employee Recognition-Human	\$333.38
				10-025-57300	Recruit/Investigate-Human	\$160.75
				10-026-57100	Professional Fees-Recor	\$69.00
				10-026-58500	Training/Related Expenses-CE-Recor	\$449.50
				10-027-56100	Meeting Expenses-Emerg	(\$438.45)
				10-000-14900	Prepaid Expenses-BS	\$4,500.00
				10-045-53050	Computer Software-EMS Q	\$337.93
				10-045-53150	Conferences - Fees, Travel, & Meals-EMS	\$2,197.60
				10-045-56100	Meeting Expenses-EMS Q	(\$44.02)
				10-046-58700	Uniforms-EMS B	\$191.56
				10-006-54450	Employee Recognition-Alarm	\$43.52
				10 000 21.50	Totals for JP MORGAN CHASE BANK:	\$58,942.80
VALUE AC HEATING & DEEDICED ATION INC.	5/1/2024 24041	50	MAINTENANCE & REPAIRS	10.016.55600	Maintanana & Danaira Duildinas Facil	\$120.00
KAHL AC, HEATING & REFRIGERATION, INC.	5/1/2024 24041	32	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$129.00 \$129.00
				lotals for Kahl	. AC, HEATING & REFRIGERATION, INC.:	\$129.00
KATHLEEN A RYSZ dba RYSZ STORAGE BATT	5/9/2024 18921	3	BATTERIES	10-008-54200	Durable Medical Equipment-Mater	\$557.84
				Totals for KATHLEEN A R	YSZ dba RYSZ STORAGE BATTERY CO.:	\$557.84
VEV DED FOR A LYGE DETD OF EVA	5/1/2024 11/20		DDF DVVVD VOVOVA DD	10.010.54550	71.11.0.1111	0742.62
KEY PERFORMANCE PETROLEUM	5/1/2024 11639:		DEF FLUID NOXGUARD	10-010-54550	Fluids & Additives - Auto-Fleet	\$743.63
	5/1/2024 I1639:	50-24	DEF FLUID NOXGUARD	10-010-54550	Fluids & Additives - Auto-Fleet	\$729.30
				Total	s for KEY PERFORMANCE PETROLEUM:	\$1,472.93
LAKE SOUTH WATER SUPPLY CORPORATION	5/1/2024 19124	1000019000 4.24	STATION 45 04/24/2024-05/01/2024	10-016-58800	Utilities-Facil	\$319.88
				Totals for LAKE S	OUTH WATER SUPPLY CORPORATION:	\$319.88
						400000
LANGE DISTRIBUTING COMPANY, INC.	5/13/2024 32916	4	STATION 44 ACCOUNT # 007345	10-008-57900	Station Supplies-Mater	\$82.94
	5/21/2024 33237	5	STATION 43 ACCOUNT # 005368	10-008-57900	Station Supplies-Mater	\$11.99
	5/16/2024 33153	0	STATION 47	10-008-57900	Station Supplies-Mater	\$109.85
				Totals for	LANGE DISTRIBUTING COMPANY, INC.:	\$204.78
LEONARD V SCHNEIDER DRA LV ES BARVES	5/1/2024 2615		DDOFFGGIONAL GERNIGES ARRY 2024	10.001.55500	Your Down Admin	62.012.00
LEONARD V SCHNEIDER DBA LILES PARKER	5/1/2024 2617		PROFESSIONAL SERVICES APRIL 2024	10-001-55500	Legal Fees-Admin	\$3,912.00

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No	D. Account Description	Amount
				Totals for LEONARI	V SCHNEIDER DBA LILES PARKER PLLC:	\$3,912.00
LEXISNEXIS RISK DATA MGMT, INC	5/1/2024 11	71610-20240430	REAL TIME SEARCHES APRIL 2024	10-011-57100	Professional Fees-EMS B	\$1,139.10
				Tot	als for LEXISNEXIS RISK DATA MGMT, INC:	\$1,139.10
LIFE-ASSIST, INC.	5/20/2024 14	37405	CREDIT	10-008-53900	Disposable Medical Supplies-Mater	(\$863.00)
				10-009-54000	Drug Supplies-Dept	(\$97.90)
	5/2/2024 14	31744	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$279.50
	5/1/2024 14	30262	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,906.56
	5/1/2024 14	30263	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,906.56
	5/1/2024 14	30246	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$567.00
				10-009-54000	Drug Supplies-Dept	\$610.20
	5/1/2024 14	29997	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$2,193.00
	5/10/2024 14	34600	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$77.20
	5/13/2024 14	34916	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$3,243.08
				10-008-53900	Disposable Medical Supplies-Mater	\$9,207.90
				10-008-53800	Disposable Linen-Mater	\$600.00
	5/14/2024 14	35207	VEHICLE PARTS	10-008-53900	Disposable Medical Supplies-Mater	\$378.00
				10-009-54000	Drug Supplies-Dept	\$522.72
	5/14/2024 14	35133	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$720.00
	5/17/2024 14	36713	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$863.00
				10-009-54000	Drug Supplies-Dept	\$97.90
	5/14/2024 14	35173	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$387.50
	5/15/2024 14	35722	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$242.60
	5/24/2024 14	39187	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$668.70
				10-008-53900	Disposable Medical Supplies-Mater	\$9,240.00
					Totals for LIFE-ASSIST, INC.:	\$32,750.52
LIFESTYLES MEDIA GROUP, LLC	5/15/2024 19	74	HOSTING ANNUAL	10-015-57100	Professional Fees-Infor	\$2,100.00
				٦	Totals for LIFESTYLES MEDIA GROUP, LLC:	\$2,100.00
LIQUIDSPRING LLC	5/9/2024 00	64963-IN	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$9,733.50
					Totals for LIQUIDSPRING LLC:	\$9,733.50
LONE STAR COLLEGE SYSTEM DISTRICT dba I	5/1/2024 00	00011246	COHORT Master Service Agreement Da	ates: April 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,189.00
	5/1/2024 00	00011278	COHORT Master Service Agreement Da	ates: April 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,189.00
	5/1/2024 00	00011257	COHORT Master Service Agreement Da	ates: April 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,189.00
	5/1/2024 00	00011258	COHORT Master Service Agreement Da	ates: April 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,189.00
	5/1/2024 00	00011260	COHORT Master Service Agreement Da	ates: April 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$2,597.00
	5/1/2024 00	00011263	COHORT Master Service Agreement Da	ates: April 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,189.00
	5/1/2024 00	00011267	COHORT Master Service Agreement Da		Training/Related Expenses-CE-Dept	\$1,189.00
	5/1/2024 00		COHORT Master Service Agreement Da	•	Training/Related Expenses-CE-Dept	\$1,189.00
	5/1/2024 00	00011274	COHORT Master Service Agreement Da	•	Training/Related Expenses-CE-Dept	\$1,189.00
	5/1/2024 00		COHORT Master Service Agreement Da		Training/Related Expenses-CE-Dept	\$2,597.00
	5/1/2024 00		COHORT Master Service Agreement Da		Training/Related Expenses-CE-Dept	\$2,597.00
	5/1/2024 00		COHORT Master Service Agreement Da		Training/Related Expenses-CE-Dept	\$2,597.00
			g	1 -/	5 1	- /

Vendor Name	Invoice Date Invoice No	. Invoice Description	Account No.	Account Description	Amount
	5/1/2024 0000011247	COHORT Master Service Agreement Dates: Ap	oril 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,189.00
	5/1/2024 0000011249	COHORT Master Service Agreement Dates: Ap	oril 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,181.00
	5/1/2024 0000011253	COHORT Master Service Agreement Dates: Ap	oril 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,181.00
	5/1/2024 0000011254	COHORT Master Service Agreement Dates: Ap	oril 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,181.00
	5/1/2024 0000011255	COHORT Master Service Agreement Dates: Ap	oril 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,181.00
	5/1/2024 0000011256	COHORT Master Service Agreement Dates: Ap	oril 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,181.00
	5/1/2024 0000011259	COHORT Master Service Agreement Dates: Ap	oril 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$2,589.00
	5/1/2024 0000011261	COHORT Master Service Agreement Dates: Ap	oril 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,181.00
	5/1/2024 0000011262	COHORT Master Service Agreement Dates: Ap	oril 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,181.00
	5/1/2024 0000011264	COHORT Master Service Agreement Dates: Ap	oril 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,181.00
	5/1/2024 0000011265	COHORT Master Service Agreement Dates: Ap	oril 28, 210-009-58500	Training/Related Expenses-CE-Dept	\$1,181.00
	5/1/2024 0000011273	COHORT Master Service Agreement Dates: Ap		Training/Related Expenses-CE-Dept	\$1,181.00
	5/1/2024 0000011248	COHORT Master Service Agreement Dates: Ap		Training/Related Expenses-CE-Dept	\$515.00
	5/1/2024 0000011251	COHORT Master Service Agreement Dates: Ap		Training/Related Expenses-CE-Dept	\$515.00
	5/1/2024 0000011252	COHORT Master Service Agreement Dates: Ap		Training/Related Expenses-CE-Dept	\$1,155.00
	5/1/2024 0000011269	COHORT Master Service Agreement Dates: Ap		Training/Related Expenses-CE-Dept	\$515.00
	5/1/2024 0000011270	COHORT Master Service Agreement Dates: Ap		Training/Related Expenses-CE-Dept	\$1,155.00
	5/1/2024 0000011271	COHORT Master Service Agreement Dates: Ap		Training/Related Expenses-CE-Dept	\$1,155.00
	5/1/2024 0000011272	COHORT Master Service Agreement Dates: Ap		Training/Related Expenses-CE-Dept	\$1,155.00
	5/1/2024 0000011272	COHORT Master Service Agreement Dates: Ap		Training/Related Expenses-CE-Dept	\$1,189.00
	3/1/2024 0000011230			DISTRICT dba LONE STAR COLLEGE SYS:	\$42,842.00
					\$ 12,0 12.00
				Maintenance- Equipment-Fleet	\$444.00
LYTX, INC.	5/1/2024 INV-154686	DRIVECAM ALLIANCE LICENSE	10-010-55650	Totals for LYTX, INC.:	\$444.00
				Employee Recognition-Human	\$800.00
MADDOX, JACK	5/9/2024 MAD*05092024	Years of Service 40 Years	10-025-54450	Totals for MADDOX, JACK:	\$800.00
				Books/Materials-Dept	\$160.00
MAPLES, JASON	5/7/2024 MAP*04242024B	NREMT Paramedic certification cohort January	2023/R 10-009-52600	Totals for MAPLES, JASON:	\$160.00
				Legal Fees-Admin	\$250.50
MARTIN, DISIERE, JEFFERSON & WISDOM, LL	5/1/2024 249201	LEGAL FEES 02/02/23	10-001-55500	ISIERE, JEFFERSON & WISDOM, LLP:	\$250.50
MCGRIFF INSURANCE SERVICES INC	5/1/2024 5263380	RENEWAL - DIRECTORS & OFFICERS	10-001-54900	Insurance-Admin	\$3,614.00
	5/1/2024 5263377	RENEWAL - CRIME	10-001-54900	Insurance-Admin	\$4,204.00
	5/1/2024 5263384	POLICY RENEWAL - CYBER COVERAGE O	CL 04/1 10-001-54900	Insurance-Admin	\$45,528.55
	5/1/2024 5263385	POLICY RENEWAL - DIRECTORS & OFFIC	ERS CI 10-001-54900	Insurance-Admin	\$44,083.00
	5/1/2024 5166444	RENEWAL - PUBLIC OFFICIALS BOND SA		Insurance-Admin	\$100.00
	5/21/2024 5276115	RENEWAL - PUBLIC OFFICIALS BOND AF		Insurance-Admin	\$100.00
	5/1/2024 5166114	RENEWAL - PUBLIC OFFICIALS BOND BE		Insurance-Admin	\$100.00
	5/1/2024 5166410	RENEWAL - PUBLIC OFFICIALS BOND GE		Insurance-Admin	\$100.00
	5/1/2024 5166487	RENEWAL - PUBLIC OFFICIALS BOND CH		Insurance-Admin	\$100.00
	J/1/4047 J10070/	RENEWAL - I OBLIC OFFICIALS BOND CI	11(15 (3) 10-001-5-700	mourance-Aumin	
	5/1/2024 5166523	RENEWAL - DURI IC OFFICIALS BOND DO	ORERT 10-001 54000	Insurance-Admin	\$100.00
	5/1/2024 5166523 5/1/2024 5166540	RENEWAL - PUBLIC OFFICIALS BOND RO RENEWAL - PUBLIC OFFICIALS BOND CF		Insurance-Admin Insurance-Admin	\$100.00 \$100.00

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
MCKESSON GENERAL MEDICAL CORP.	5/13/2024 22	099065	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,927.50
	5/13/2024 22	098986	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$608.31
				Totals for	MCKESSON GENERAL MEDICAL CORP.:	\$2,535.81
MEDLINE INDUSTRIES, INC	5/2/2024 23	17475843	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,911.80
	5/13/2024 23	18746690	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$106.50
	5/16/2024 23	19231471	MEDICAL SUPPLIES/LINEN	10-008-53900	Disposable Medical Supplies-Mater	\$1,766.94
				10-008-53800	Disposable Linen-Mater	\$1,277.85
	5/14/2024 23	18862834	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$965.37
					Totals for MEDLINE INDUSTRIES, INC:	\$6,028.46
MICRO INTEGRATION & PROGRAMMING SOL	5/1/2024 24	0192	MILESTONE CARE PLUS RENEWAL 202	4 10-016-55650	Maintenance- Equipment-Facil	\$8,284.00
	5/1/2024 24	0134	OPEN OPTIONS AND DNA FUSION RENI	EWAL FC 10-016-55650	Maintenance- Equipment-Facil	\$4,940.00
	5/13/2024 24	0210	ADDITIONAL EXTERIOR CAMERAS FOR	R STATIC 10-016-57750	Small Equipment & Furniture-Facil	\$7,040.00
			Tot	als for MICRO INTEGRATION	ON & PROGRAMMING SOLUTIONS, INC.:	\$20,264.00
MID-SOUTH SYNERGY	5/10/2024 31:	3046001 04/24/24	STATION 45 03/24/24-04/24/24	10-016-58800	Utilities-Facil	\$265.00
	5/10/2024 31	3046002 04/24/24	STATION 03/24/24-04/24/24	10-016-58800	Utilities-Facil	\$86.00
					Totals for MID-SOUTH SYNERGY:	\$351.00
MILLER TOWING & RECOVERY, LLC	5/17/2024 24	-10940	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$330.00
				Totals	for MILLER TOWING & RECOVERY, LLC:	\$330.00
MISSION CRITICAL PARTNERS, LLC	5/6/2024 21	469	LAKE CONROE TOWER RFP SUPPORT	10-004-57100	Professional Fees-Radio	\$224.00
				Totals	for MISSION CRITICAL PARTNERS, LLC:	\$224.00
MOBILE ELECTRIC POWER SOLUTIONS, INC d	5/1/2024 21	056	REPAIR OF GENERATOR - #18076080	10-010-59000	Vehicle-Outside Services-Fleet	\$1,224.00
	5/1/2024 21	054	REPAIR OF GENERATOR - #19116737	10-010-59000	Vehicle-Outside Services-Fleet	\$1,224.00
	5/1/2024 21	055	REPAIR OF GENERATOR - #19096689	10-010-59000	Vehicle-Outside Services-Fleet	\$1,054.00
			Totals for N	MOBILE ELECTRIC POWE	R SOLUTIONS, INC dba MOBILE POWER:	\$3,502.00
MONTGOMERY COUNTY ESD #1 (STN 13)	5/14/2024 JU	NE 2024-085	STATION 12 AND 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
				10-000-14900	Prepaid Expenses-BS	\$1,100.00
				Totals for Mo	ONTGOMERY COUNTY ESD #1 (STN 13):	\$2,200.00
MONTGOMERY COUNTY ESD #10, STN 42	5/14/2024 JU	NE 2024-208	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
				Totals for MO	ONTGOMERY COUNTY ESD #10, STN 42:	\$950.00
MONTGOMERY COUNTY ESD #2	5/14/2024 JU	NE 2024-065	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
	5/14/2024 JU	NE 2024-031	STATION 44 RENT	10-000-14900	Prepaid Expenses-BS	\$1,500.00
				То	tals for MONTGOMERY COUNTY ESD #2:	\$2,500.00
MONTGOMERY COUNTY ESD #6, STN 34 & 35	5/14/2024 JU	NE 2024-231	STATION 34 AND 35 RENT	10-000-14900	Prepaid Expenses-BS	\$1,500.00
				10-000-14900	Prepaid Expenses-BS	\$1,500.00
				Totals for MONT	GOMERY COUNTY ESD #6, STN 34 & 35:	\$3,000.00

MONTGOMERY COUNTY ESD #9, STN 31   5142024 JUNE 2024-229   STATION 33 RENT   10-000-1400   Propulal Expenses-BS   \$1,000.00	Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
NONTGOMERY COUNTY ESD #9 STN 33	MONTGOMERY COUNTY ESD #8, STN 21/22	5/14/2024 JUI	NE 2024-233	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$1,600.00
NONTGOMERY COUNTY ESD#3 (STNT-46)   5/14/2024 JUNE 2024-112   RENT STATION 46   10-000-1-4000   Perpuid Expressed-Sis   540000   Totals for MONTGOMERY COUNTY ESD#3 (STNT-46)   500000   Totals for MONTGOMERY COUNTY ESD#3 (STNT-46)   500000   Totals for MONTGOMERY COUNTY ESD#3 (STNT-46)   500000   Mileage Reimburscenter-Facil   510.26   510.26   Totals for MONTGOMERY COUNTY ESD#3 (STNT-46)   510.26   Totals for MONTGOM					Totals for MON	NTGOMERY COUNTY ESD #8, STN 21/22:	\$1,600.00
MONTGOMERY COUNTY ISD63 (STNT 46) 5142024 JUNE 2024-112 RENT STATION 46 10-400-14900 Preprint Fryncisch IS 5000.00 Totals for MONTGOMERY COUNTY ESD83 (STNT 46): \$600.00 MONTGOMERY COUNTY ESD83 (STNT 46): \$600.00 MONTGOMERY COUNTY ESD83 (STNT 46): \$600.00 Montgo Statistics of Montgo	MONTGOMERY COUNTY ESD #9, STN 33	5/14/2024 JUI	NE 2024-229	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
MOUTE, KATELYN \$13,2024 MOD*95933024 MILEAGE - (04252024 - 04252024) 10-016-56200 Mileage Reimbursements-Pacil \$10.05					Totals for M	IONTGOMERY COUNTY ESD #9, STN 33:	\$1,000.00
MOOTE, KATELYN \$32024 MOO96932024 MILEAGE - (04/25/2024 - 04/30/2024) 10-016-56/200 Mileage Reimburs-ments-Pacil \$10.26	MONTGOMERY COUNTY ESD#3 (STNT 46)	5/14/2024 JUI	NE 2024-112	RENT STATION 46			
MILEAGE - (04/30/2024 - 04/30/2024) 10-016-56200 Mileage Reimbursements-Facil S10/26 Totals for MODTE, KATELYN: S20/52 MID 939 528/2024 10000901 04/30/24 STATION 20/03/124-04/30/24 10-016-58800 Utilines-Facil Totals for MID #399 598/5.54 STATION 20/03/124-04/30/24 10-010-58900 Vehicle-Parts-Facet \$49,000 10-010-5900 Vehicle-Parts-Facet \$40,000 10-010-5900 V					Totals for MC	ONTGOMERY COUNTY ESD#3 (STNT 46):	\$600.00
MUD /89	MOOTE, KATELYN	5/3/2024 MC	OO*05032024			2	
MUD 839 5/28/2024 10000901 04/30/24 STATION 20 03/31/24-04/30/24 10-016-58800 Utilinies-Facil S985.54  NAPA AUTO PARTS 5/12/024 513935 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S49.00 5/12/024 515660 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S476.38 10-010-59050 Vehicle-Parts-Fleet S19.41.50 5/12/024 516643 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S19.41.50 5/12/024 516962 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S19.41.50 5/12/024 516962 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S19.41.50 5/12/024 492842 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S19.68.50 5/12/024 492842 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S19.68.50 5/12/024 492842 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S26.50 Totals for NAPA AUTO PARTS S19.00 5/12/024 492842 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S26.50 Totals for NAPA AUTO PARTS S19.00 5/12/024 492842 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S26.50 Totals for NAPA AUTO PARTS S19.00 5/12/024 492842 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S26.50 Totals for NAPA AUTO PARTS S19.00 5/12/024 DVM051524 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet S26.50 Totals for NAPA AUTO PARTS S19.00 5/12/024 DVM051524 VEHICLE PARTS 10-010-21590 PR-Premium Cancer/accident-BS S26.50 Totals for NAPA AUTO PARTS S19.00 5/12/024 DVM051524 VEHICLE PARTS 10-010-5800 Unifice-Facil S34.58 Totals for NAPA AUTO PARTS S19.00 5/12/024 DVM051524 S19.00 5/12/024 DVM05		5/3/2024 MC	OO*05032024B	MILEAGE - (04/30/2024 - 04/30/2024)	10-016-56200	Mileage Reimbursements-Facil	
NAPA AUTO PARTS    5/1/2024   5193935   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$49,00     5/1/2024   515600   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$49,00     5/1/2024   515600   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$49,00     5/1/2024   516603   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$15,045     5/1/2024   516603   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$1,941,50     5/1/2024   516603   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$15,041,50     5/1/2024   516902   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$15,040     5/1/2024   492842   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$10,040     5/1/2024   104862600 043024   STATION 30 03/20/24-04/18/24   10-010-59050   Vehicle-Parts-Fleet   \$10,040     5/1/2024   104862600 043024   STATION 30 03/20/24-04/18/24   10-010-59050   Uniforms-EMS   \$10,040     5/1/2024   104862600 043024   STATION 30 03/20/24-04/18/24   10-016-5800   Uniforms-EMS   \$10,040     5/1/2024   104862600 043024   STATION 30 03/20/24-04/18/24   10-016-5800   Uniforms-EMS   \$10,040     5/1/2024   10486302   TRAINING MATERIALS   10-047-5800   Uniforms-EMS   \$10,040     5/1/2024   10486302   PARTS-FREET   10-047-5800   Uniforms-EMS   \$10,040     5/1/2024   10486302   MILEAGE - (05/11/2024 - 05/11/2024)   10-007-5800   Mileage Reim						Totals for MOOTE, KATELYN:	\$20.52
NAPA AUTO PARTS    5/1/2024   513935   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$476.88   59/2024   516643   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$476.88   59/2024   51643   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$150.25   51/2024   516982   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$176.14   57/22024   518246   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$176.14   57/22024   518246   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$1510.89   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$1510.89   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$1510.89   VEHICLE PARTS   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$1510.89   VEHICLE PARTS   VEHICLE PART	MUD #39	5/28/2024 100	000901 04/30/24	STATION 20 03/31/24-04/30/24	10-016-58800	Utilities-Facil	\$985.54
S/1/2024   515660   VEHICLE PARTS FLUIDS & ADDITIVES   10-010-59050   Vehicle-Parts-Fleet   S150.25						Totals for MUD #39:	\$985.54
10-010-54550   Fluids & Additives - Auto-Fleet   \$150.25     59/2024 516431   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$176.14     51/5/2024 516982   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$176.14     51/2024 518246   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$510.80     51/2024 492842   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   \$526.50     Totals for NAPA AUTO PARTS:   \$330.57     NATIONWIDE INSURANCE DVM INSURANCE   51/2024 DVM051524   VETERINARY PET INSURANCE GROUP 4620/APF 10-000-21590   PR. Premium Cancer/Accident-BS   \$2,665.46     Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):   \$2,665.46     NEW CANEY MUD   5/13/2024 1042826200 04/30/24   STATION 30 03/2024-04/18/24   10-016-5880   Utilities-Facil   \$544.88     NORTH AMERICAN RESCUE, LLC   5/15/2024 IN806302   TRAINING MATERIALS   10-042-58500   Training/Related Expenses-CE-EMS T   \$40.00     Totals for NORTH AMERICAN RESCUE, LLC   5/15/2024 906189119   PRESCRIPTION EYEWEAR   10-007-58700   Uniforms-EMS   \$150.00     Totals for NORTH AMERICAN RESCUE, LLC   \$2,318.78     NORTHERN SAFETY CO, INC   5/6/2024 906189118   PRESCRIPTION EYEWEAR   10-007-58700   Uniforms-EMS   \$150.00     Totals for NORTHERN SAFETY CO, INC   \$325.500     ODDOM, TRAVIS   5/11/2024 ODD*05112024   MILEAGE - (05/05/2024 - 05/05/2024)   10-007-56200   Mileage Reimbursements-EMS   \$14.07     Totals for ODOM, TRAVIS   \$22.11     ONE DIVERSIFIED, LLC   5/17/2024 CINV-000029484   MONITORS   10-1016-57750   Small Equipment & Furniture-Facil   \$2,2410.00     South Additional Company of the Part Premium Cancer Action   \$2,2410.00     South Additional Company of the Part Premium Cancer Action   \$10-007-56200   Mileage Reimbursements-EMS   \$14.07     Totals for NORTH AMERICAN RESCUE, LLC   \$2,2110     South Additional Company of the Part Premium Cancer Action   \$10-007-56200   Mileage Reimbursements-EMS   \$14.07     South Additional Company of the Part Premium Cancer Action   \$10-007-56200   Mileage Reimbursements-EMS   \$14.07	NAPA AUTO PARTS	5/1/2024 513	3935	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$49.00
5/9/2024 516643   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   51,941.50     5/12/024 516982   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   5176.14     5/12/024 518246   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   521.680     5/12/024 492842   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   526.50     Totals for NAPA AUTO PARTS   526.50     Totals for NAPA AUTO PARTS   53,330.57     NATIONWIDE INSURANCE DVM INSURANCE   5/12/024 DVM051524   VETERINARY PET INSURANCE GROUP 4620/APF 10-000-21590   P/R-Premium Cancer/Accident-BS   52,665.46     Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET)   52,665.46     Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET)   52,665.46     NEW CANEY MUD		5/1/2024 515	5660	VEHICLE PARTS/FLUIDS & ADDITIVES	10-010-59050	Vehicle-Parts-Fleet	\$476.38
S175/2024 518246   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S176.14     S272/2024 518246   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S26.56     S176.00					10-010-54550	Fluids & Additives - Auto-Fleet	\$150.25
		5/9/2024 516	5643	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,941.50
S		5/15/2024 516	5982	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$176.14
NATIONWIDE INSURANCE DVM INSURANCE   5/1/2024 DVM051524 VETERINARY PET INSURANCE GROUP 4620/APF 10-000-21590 P/R-Premium Cancer/Accident-BS \$2,665.46 Totals for NATIONWIDE INSURANCE AGENCY (PET): \$2,665.46 Totals for NEW CANEY MUD \$54.58 Totals for NEW CANEY MUD: \$54.58 Totals for NORTH AMERICAN RESCUE, LLC: \$2,278.78 Totals for NORTH AMERICAN RESCUE, LLC: \$2,278.78 Totals for NORTH AMERICAN RESCUE, LLC: \$2,318.78 Totals for NORTHERN SAFETY CO, INC: \$3,000 Totals for NORTHERN S		5/22/2024 518	3246	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$510.80
NATIONWIDE INSURANCE DVM INSURANCE   5/1/2024 DVM051524   VETERINARY PET INSURANCE GROUP 4620/APF 10-000-21590   P/R-Premium Cancer/Accident-BS   \$2,665.46   Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):   \$2,665.46		5/1/2024 492	2842	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$26.50
NEW CANEY MUD 5/13/2024 1042826200 04/30/24 STATION 30 03/20/24-04/18/24 10-016-58800 Utilities-Facil Totals for NEW CANEY MUD: \$54.58  NORTH AMERICAN RESCUE, LLC 5/15/2024 IN806302 TRAINING MATERIALS 10-042-58500 Training/Related Expenses-CE-EMS T 7 totals for NORTH AMERICAN RESCUE, LLC 10-042-58500 Training/Related Expenses-CE-EMS T 7 totals for NORTH AMERICAN RESCUE, LLC: \$2,218.78  NORTHEN SAFETY CO, INC 5/6/2024 906189119 PRESCRIPTION EYEWEAR 10-007-58700 Uniforms-EMS \$150.00  5/6/2024 906189118 PRESCRIPTION EYEWEAR 10-007-58700 Uniforms-EMS \$175.00  Totals for NORTHERN SAFETY CO, INC 5/11/2024 906189119 PRESCRIPTION EYEWEAR 10-007-58700 Uniforms-EMS \$175.00  Totals for NORTHERN SAFETY CO, INC \$325.00  DODM, TRAVIS 5/11/2024 ODO*05112024 MILEAGE - (05/11/2024 - 05/11/2024) 10-007-56200 Mileage Reimbursements-EMS \$8.04  5/11/2024 ODO*05112024 MILEAGE - (05/05/2024 - 05/05/2024) 10-007-56200 Mileage Reimbursements-EMS \$14.07  Totals for ODOM, TRAVIS \$22.11  ONE DIVERSIFIED, LLC 5/17/2024 CINV-000029484 MONITORS 10-016-57750 Small Equipment & Furniture-Facil \$2,410.00						Totals for NAPA AUTO PARTS:	\$3,330.57
NORTH AMERICAN RESCUE, LLC  5/15/2024 1N806302  TRAINING MATERIALS  10-042-58500  Training/Related Expenses-CE-EMS T 10-042-58500  Totals for NORTH AMERICAN RESCUE, LLC:  \$2,278.78  10-042-58500  Training/Related Expenses-CE-EMS T 10-042-58500  Totals for NORTH AMERICAN RESCUE, LLC:  \$2,318.78  NORTHERN SAFETY CO, INC  5/6/2024 906189119  PRESCRIPTION EYEWEAR  10-007-58700  Uniforms-EMS 10-007-58700  Uniforms-EMS 175.00  Totals for NORTHERN SAFETY CO, INC:  \$325.00  DODM, TRAVIS  5/11/2024 ODO*05112024  MILEAGE - (05/11/2024 - 05/11/2024)  MILEAGE - (05/05/2024 - 05/05/2024)  MILEAGE - (05/05/2024 - 05/05/2024)  Totals for ODOM, TRAVIS:  \$2.410.00  S22.11  ONE DIVERSIFIED, LLC  5/17/2024 CINV-000029484  MONITORS  10-016-57750  Small Equipment & Furniture-Facil  \$2.410.00	NATIONWIDE INSURANCE DVM INSURANCE A	5/1/2024 DV	M051524	VETERINARY PET INSURANCE GROUP 462	20/APF 10-000-21590	P/R-Premium Cancer/Accident-BS	\$2,665.46
NORTH AMERICAN RESCUE, LLC  5/15/2024 IN806302  TRAINING MATERIALS  10-042-58500  Training/Related Expenses-CE-EMS T \$2,278.78 10-042-58500  Totals for NORTH AMERICAN RESCUE, LLC:  \$2,318.78  NORTHERN SAFETY CO, INC  5/6/2024 906189119  PRESCRIPTION EYEWEAR  10-007-58700  Uniforms-EMS  5/6/2024 906189118  PRESCRIPTION EYEWEAR  10-007-58700  Uniforms-EMS  10-007-58700  Uniforms-EMS  175.00  Totals for NORTHERN SAFETY CO, INC:  \$325.00  DODOM, TRAVIS  5/11/2024 ODO*05112024  MILEAGE - (05/11/2024 - 05/11/2024)  MILEAGE - (05/05/2024 - 05/05/2024)  Totals for ODOM, TRAVIS:  \$2.410.00  Small Equipment & Furniture-Facil  \$2,410.00				Totals f	or NATIONWIDE INSUR	RANCE DVM INSURANCE AGENCY (PET):	\$2,665.46
NORTH AMERICAN RESCUE, LLC  5/15/2024 IN806302  TRAINING MATERIALS  10-042-58500  Training/Related Expenses-CE-EMS T 10-042-58500  Uniforms-EMS 1150.00  Totals for NORTH AMERICAN RESCUE, LLC: \$2,318.78  10-007-58700  Uniforms-EMS 1175.00  Totals for NORTHERN SAFETY CO, INC: \$325.00  ODOM, TRAVIS  5/11/2024 ODO*05112024  MILEAGE - (05/11/2024 - 05/11/2024)  MILEAGE - (05/05/2024 - 05/05/2024)  10-007-56200  Mileage Reimbursements-EMS 14.07  Totals for ODOM, TRAVIS: \$2.211  ONE DIVERSIFIED, LLC  5/17/2024 CINV-000029484  MONITORS  10-016-57750  Small Equipment & Furniture-Facil \$2,410.00	NEW CANEY MUD	5/13/2024 104	42826200 04/30/24	STATION 30 03/20/24-04/18/24	10-016-58800	Utilities-Facil	\$54.58
10-042-58500   Training/Related Expenses-CE-EMS T   \$40.00						Totals for NEW CANEY MUD:	\$54.58
NORTHERN SAFETY CO, INC  5/6/2024 906189119 PRESCRIPTION EYEWEAR PRESCRI	NORTH AMERICAN RESCUE, LLC	5/15/2024 IN8	806302	TRAINING MATERIALS	10-042-58500	Training/Related Expenses-CE-EMS T	\$2,278.78
NORTHERN SAFETY CO, INC    S					10-042-58500	Training/Related Expenses-CE-EMS T	\$40.00
5/6/2024 906189118   PRESCRIPTION EYEWEAR   10-007-58700   Uniforms-EMS   \$175.00   Totals for NORTHERN SAFETY CO, INC:   \$325.00					Tot	als for NORTH AMERICAN RESCUE, LLC:	\$2,318.78
DODM, TRAVIS  5/11/2024 ODO*05112024 MILEAGE - (05/11/2024 - 05/11/2024) 5/11/2024 ODO*05112024 MILEAGE - (05/05/2024 - 05/05/2024) MILEAG	NORTHERN SAFETY CO, INC	5/6/2024 906	5189119	PRESCRIPTION EYEWEAR	10-007-58700	Uniforms-EMS	\$150.00
ODOM, TRAVIS  5/11/2024 ODO*05112024 MILEAGE - (05/11/2024 - 05/11/2024) 10-007-56200 Mileage Reimbursements-EMS \$8.04 5/11/2024 ODO*05112024B MILEAGE - (05/05/2024 - 05/05/2024) 10-007-56200 Mileage Reimbursements-EMS \$14.07 Totals for ODOM, TRAVIS: \$22.11  ONE DIVERSIFIED, LLC  5/17/2024 CINV-000029484 MONITORS 10-016-57750 Small Equipment & Furniture-Facil \$2,410.00		5/6/2024 906	5189118	PRESCRIPTION EYEWEAR	10-007-58700	Uniforms-EMS	\$175.00
5/11/2024 ODO*05112024B         MILEAGE - (05/05/2024 - 05/05/2024)         10-007-56200         Mileage Reimbursements-EMS Totals for ODOM, TRAVIS:         \$14.07           ONE DIVERSIFIED, LLC         5/17/2024 CINV-000029484         MONITORS         10-016-57750         Small Equipment & Furniture-Facil         \$2,410.00						Totals for NORTHERN SAFETY CO, INC:	\$325.00
ONE DIVERSIFIED, LLC         5/17/2024 CINV-000029484         MONITORS         10-016-57750         Small Equipment & Furniture-Facil         \$2,410.00	ODOM, TRAVIS	5/11/2024 OD	OO*05112024	MILEAGE - (05/11/2024 - 05/11/2024)	10-007-56200	Mileage Reimbursements-EMS	\$8.04
ONE DIVERSIFIED, LLC 5/17/2024 CINV-000029484 MONITORS 10-016-57750 Small Equipment & Furniture-Facil \$2,410.00		5/11/2024 OD	O*05112024B	MILEAGE - (05/05/2024 - 05/05/2024)	10-007-56200	Mileage Reimbursements-EMS	\$14.07
						Totals for ODOM, TRAVIS:	\$22.11
Totals for ONE DIVERSIFIED, LLC: \$2,410.00	ONE DIVERSIFIED, LLC	5/17/2024 CI	NV-000029484	MONITORS	10-016-57750	Small Equipment & Furniture-Facil	\$2,410.00
						Totals for ONE DIVERSIFIED, LLC:	\$2,410.00

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
OPTIMUM COMPUTER SOLUTIONS, INC.	5/1/2024 IN	IV0000115858	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$11,270.00
	5/1/2024 IN	IV0000115958	DUO MFA LICENSE	10-015-53050	Computer Software-Infor	\$114.00
	5/1/2024 IN	IV0000116032	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,516.25
	5/5/2024 IN	IV0000116064	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$10,321.25
	5/1/2024 IN	IV0000115541	PROGRAMMING	10-015-57100	Professional Fees-Infor	\$3,392.50
	5/7/2024 IN	IV0000116038	CISCO CATALYST	10-015-57750	Small Equipment & Furniture-Infor	\$3,058.82
	5/12/2024 IN	IV0000116199	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$11,040.00
				Totals for C	PTIMUM COMPUTER SOLUTIONS, INC.:	\$48,712.82
OPTIMUM	5/2/2024 12	28957-01-3 04/21/24	ADMIN 04/21/24-05/20/24	10-016-58800	Utilities-Facil	\$212.80
	5/13/2024 10	9949-01-3 05/01/24	STATION 13 05/01/24-05/31/24	10-016-58800	Utilities-Facil	\$60.51
	5/13/2024 32	27463-07-7 05/02/24	STATION 15 05/02/24-06/01/24	10-016-58800	Utilities-Facil	\$77.91
	5/29/2024 12	28957-01-3 05/21/24	ADMIN 05/21/24-06/20/24	10-016-58800	Utilities-Facil	\$212.80
					Totals for OPTIMUM:	\$564.02
OPTIQUEST INTERNET SERVICES, INC.	5/5/2024 83	3970	REMOTE APPLICATION MONTHLY FEES - PA	ARA 10-015-53050	Computer Software-Infor	\$286.40
	5/5/2024 84	1011	HOSTING NETWORK MONITORING SYSTEM	10-015-53050	Computer Software-Infor	\$29.95
				Totals for	OPTIQUEST INTERNET SERVICES, INC.:	\$316.35
O'REILLY AUTO PARTS	5/9/2024 04	108-162990	VEHICLE PARTS/BUTANE	10-010-56600	Oxygen & Gases-Fleet	\$27.96
				10-010-59050	Vehicle-Parts-Fleet	\$419.54
					Totals for O'REILLY AUTO PARTS:	\$447.50
PANORAMA, CITY OF	5/10/2024 10	020159006 04/29/24	STATION 14 03/22/24-04/22/24	10-016-58800	Utilities-Facil	\$92.15
					Totals for PANORAMA, CITY OF:	\$92.15
PARKER, MICHAEL	5/6/2024 PA	AR*05062024	MILEAGE - (05/06/2024 - 05/06/2024)	10-007-56200	Mileage Reimbursements-EMS	\$8.11
					Totals for PARKER, MICHAEL:	\$8.11
PERFORMANCE TINTERS	5/1/2024 32	2231	WINDOW TINT -CERAMIC	10-010-59000	Vehicle-Outside Services-Fleet	\$350.00
	5/1/2024 32	2231 A	WINDOW TINT - CERAMIC	10-010-59000	Vehicle-Outside Services-Fleet	\$125.00
					Totals for PERFORMANCE TINTERS:	\$475.00
PITNEY BOWES INC (POB 371874)postage	5/7/2024 04	765611 03/27/24	ACCT #8000-9090-0476-5611 03/27/24	10-008-56900	Postage-Mater	\$1,000.00
	5/7/2024 04	765611 04/11/24	ACCT #8000-9090-0476-5611 04/11/24	10-008-56900	Postage-Mater	\$1,015.00
	5/31/2024 04	765611 04/29/24	ACCT #8000-9090-0476-5611 04/29/24	10-008-56900	Postage-Mater	\$1,000.00
	5/31/2024 04	765611 05/14/24	ACCT #8000-9090-0476-5611 05/14/24	10-008-56900	Postage-Mater	\$1,024.75
				Totals for PI	TNEY BOWES INC (POB 371874)postage:	\$4,039.75
PROFESSIONAL AMBULANCE SALES & SERVI	5/1/2024 IN	IV107-1338	END CAPS	10-010-52000	Accident Repair-Fleet	\$221.55
				10-010-52000	Accident Repair-Fleet	\$17.56
			Totals for PROF	FESSIONAL AMBULAN	NCE SALES & SERVICE, LLC dba SERVS:	\$239.11
PS LIGHTWAVE, INC DBA PURE SPEED LIGHT	5/1/2024 26	5170	STATION 31 - JUNE 2024	10-015-58310	Telephones-Service-Infor	\$832.92
			Т	otals for PS LIGHTWA	VE, INC DBA PURE SPEED LIGHTWAVE:	\$832.92

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
PVW SERVICES	5/1/2024 552	203841	APRIL LAWN MAINTENANCE	10-016-53330	Contractual Obligations- Other-Facil	\$3,500.00
	5/1/2024 552	203840	APRIL LAWN MAINTENANCE	10-016-53330	Contractual Obligations- Other-Facil	\$5,972.00
				10-004-55600	Maintenance & Repairs-Buildings-Radio	\$864.00
					Totals for PVW SERVICES:	\$10,336.00
RELIANT ENERGY	5/3/2024 161	1003998154	STATION 40 OUTDOOR LIGHTING	10-016-58800	Utilities-Facil	\$83.83
	5/14/2024 167	7003814235	STATION 27 04/01/24-04/30/24	10-016-58800	Utilities-Facil	\$460.33
	5/14/2024 310	0001963597	STATION 40 04/02/24-05/01/24	10-016-58800	Utilities-Facil	\$599.21
	5/14/2024 420	0000449813	MAGNOLIA TOWER 04/02/24-05/01/24	10-004-58800	Utilities-Radio	\$558.55
	5/20/2024 420	0000449812	MAGNOLIA TOWER SECURITY 04/02/24-05/01/2	24 10-004-58800	Utilities-Radio	\$452.63
	5/20/2024 175	5003577917	STATION 41 04/04/24-05/05/24	10-016-58800	Utilities-Facil	\$447.89
					Totals for RELIANT ENERGY:	\$2,602.44
REVSPRING, INC.	5/8/2024 IN	V1348139	MAILING FEE/ ACCT PPMCHD01 04/01/24-04/30	0/2: 10-011-57100	Professional Fees-EMS B	\$14,486.23
					Totals for REVSPRING, INC.:	\$14,486.23
RODGERS, DAVID	5/6/2024 RO	D*05062024	EXPENSE - UNIFORMS	10-009-58700	Uniforms-Dept	\$91.33
	5/6/2024 RO	D*05062024B	EXPENSE - UNIFORMS	10-009-58700	Uniforms-Dept	\$93.40
					Totals for RODGERS, DAVID:	\$184.73
ROGUE WASTE RECOVERY & ENVIRONMENT	5/1/2024 234	428A	DISPOSAL OF USED OIL FILTERS	10-010-54800	Hazardous Waste Removal-Fleet	\$90.00
	5/8/2024 240	080A	RECYCLABLE FUEL/USED OIL FILTERS	10-010-54800	Hazardous Waste Removal-Fleet	\$145.00
			Tota	ls for ROGUE WAST	TE RECOVERY & ENVIRONMENTAL, INC:	\$235.00
S.A.F.E. DRUG TESTING	5/1/2024 116	60514	EMPLOYEE TESTING 04/01/24-04/30/24	10-025-57300	Recruit/Investigate-Human	\$2,890.00
					Totals for S.A.F.E. DRUG TESTING:	\$2,890.00
SCIENS LLC	5/1/2024 220	0950	BIDDERS CONFERENCE AND PROPOSAL EVA	LU 10-005-57100	Professional Fees-Accou	\$6,800.00
					Totals for SCIENS LLC:	\$6,800.00
SCROGGINS, ANDREW	5/9/2024 SC	R*05092024	Years of Service 5 Years	10-025-54450	Employee Recognition-Human	\$100.00
					Totals for SCROGGINS, ANDREW:	\$100.00
SEALS, PAYDEN	5/13/2024 SE.	A*05132024	TUITION - 2024	10-025-58550	Tuition Reimbursement-Human	\$2,374.56
					Totals for SEALS, PAYDEN:	\$2,374.56
SHAKUN SOLUTIONS, LLC dba ALPHAGRAPHI	5/16/2024 102	284	POST CARDS	10-002-52950	Community Education-HCAP	\$374.50
			Totals for SHA	AKUN SOLUTIONS,	LLC dba ALPHAGRAPHICS OF CONROE:	\$374.50
SHI GOVERNMENT SOLUTIONS, INC.	5/1/2024 GB	300524534	NETALLY ALLYCARE SUPPORT - EXTENDED	SE 10-015-57750	Small Equipment & Furniture-Infor	\$486.10
	5/1/2024 GB	300524315	CLICKSHARE BAR	10-015-57750	Small Equipment & Furniture-Infor	\$2,314.44
	5/6/2024 GB	300524951	DOCUMENT SCANNER	10-015-57750	Small Equipment & Furniture-Infor	\$1,011.37
	5/1/2024 GB	300521811	HPE POINTNEXT TECH CARE ESSENTIAL SER	VI 10-015-53000	Computer Maintenance-Infor	\$1,358.12
				Totals fo	or SHI GOVERNMENT SOLUTIONS, INC.:	\$5,170.03

Vendor Name	Invoice Date Invoice No	o. Invoice Description	Account No.	Account Description	Amount
SMARSH, INC	5/1/2024 INV-167392	WEBEX TEAMS - PROFESSIONAL ARC	CHIVE NUC 10-015-53050	Computer Software-Infor	\$555.75
				Totals for SMARSH, INC:	\$555.75
SMITH, NICOLAS	5/11/2024 SMI*05112024	EXPENSE - MEETING EXPENSES	10-045-56100	Meeting Expenses-EMS Q	\$30.00
				Totals for SMITH, NICOLAS:	\$30.00
SMITH, SARAH	5/11/2024 SAR*05112024	EXPENSE - UNIFORMS	10-007-58700	Uniforms-EMS	\$210.00
				Totals for SMITH, SARAH:	\$210.00
SPARKLETTS AND SIERRA SPRINGS	5/1/2024 3677798 032224	ACCT #21767323677798	10-008-57900	Station Supplies-Mater	\$28.98
			10-008-57900	Station Supplies-Mater	\$28.98
			10-008-57900	Station Supplies-Mater	\$7.50
			10-008-57900	Station Supplies-Mater	\$3.75
			10-008-57900	Station Supplies-Mater	\$7.50
			10-008-57900	Station Supplies-Mater	\$179.02
			10-008-57900	Station Supplies-Mater	\$7.50
			10-008-57900	Station Supplies-Mater	\$34.60
			10-008-57900	Station Supplies-Mater	\$68.32
			10-008-57900	Station Supplies-Mater	\$28.98
			10-008-57900	Station Supplies-Mater	\$40.22
			10-008-57900	Station Supplies-Mater	\$32.73
			10-008-57900	Station Supplies-Mater	\$40.22
			10-008-57900	Station Supplies-Mater	\$3.75
			10-008-57900	Station Supplies-Mater	\$34.60
			10-008-57900	Station Supplies-Mater	\$4.06
			10-008-57900	Station Supplies-Mater	\$23.36
			10-008-57900	Station Supplies-Mater	\$7.50
			10-008-57900	Station Supplies-Mater	\$3.75
			10-008-57900	Station Supplies-Mater	\$176.41
			10-008-57900	Station Supplies-Mater	\$68.63
			10-008-57900	Station Supplies-Mater	\$23.67
			10-008-57900	Station Supplies-Mater	\$10.06
			10-008-57900	Station Supplies-Mater	\$32.73
			10-008-57900	Station Supplies-Mater	\$25.23
			10-008-57900	Station Supplies-Mater	\$28.98
			10-008-57900	Station Supplies-Mater	\$62.70
				or SPARKLETTS AND SIERRA SPRINGS:	\$1,013.73
SPLENDORA, CITY OF	5/20/2024 06370301 04/29/24	STATION 31 03/28/24-04/29/24	10-016-58800	Utilities-Facil	\$41.35
,				Totals for SPLENDORA, CITY OF:	\$41.35
STANLEY LAKE M.U.D.	5/13/2024 00009836 04/29/24	STATION 43 03/29/24-04/29/24	10-016-58800	Utilities-Facil	\$7.78
	5/13/2024 00009834 04/29/24	STATION 43 03/29/24-04/29/24	10-016-58800	Utilities-Facil	\$314.64
				Totals for STANLEY LAKE M.U.D.:	\$322.42
STAPLES ADVANTAGE	5/1/2024 6001874413	STATION/OFFICE SUPPLIES	10-008-57900	Station Supplies-Mater	\$722.80

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account N	o. Account Description	Amount
				10-008-56300	Office Supplies-Mater	\$1,203.32
					Totals for STAPLES ADVANTAGE:	\$1,926.12
STERICYCLE, INC	5/1/2024 800	06877675	SERVICE DATE 03/27/24	10-026-56500	Other Services-Recor	\$358.91
					Totals for STERICYCLE, INC:	\$358.91
CTENA DE ODC ANIZA TION DIC	5/1/2024 22	45050	A CCT	4 10 015 55400		@1 222 20
STEWART ORGANIZATION INC.	5/1/2024 234	45050	ACCT #1110518 COPIER USAGE 03/25/24-04/24/2-	4 10-015-55400	Leases/Contracts-Infor Totals for STEWART ORGANIZATION INC.:	\$1,323.39 \$1,323.39
						ψ1,323.33
STIBBS & CO. P.C.	5/1/2024 354	427	ATTORNEY SERVICES 04/29/24, 04/30/24	10-001-55500	Legal Fees-Admin	\$1,170.27
					Totals for STIBBS & CO. P.C.:	\$1,170.27
STICKLE, KARL	5/13/2024 ST	T*05132024	Property damage run # 24-020742 SI # SI-2024-03-16	5 10-016-53500	Customer Property Damage-Facil	\$269.54
,					Totals for STICKLE, KARL:	\$269.54
STRYKER SALES CORPORATION	5/1/2024 920	05987823	PROCARE SERVICES	10-008-55650	Maintenance- Equipment-Mater  Totals for STRYKER SALES CORPORATION:	\$602,799.60
					TOTAL STATE OF THE PROPERTY OF	\$002,777.00
SUPERIOR LIGHTING	5/2/2024 202	274544	LIGHT PANELS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,217.20
					Totals for SUPERIOR LIGHTING:	\$1,217.20
TARGETSOLUTIONS LEARNING (CENTRELEAL	5/14/2024 IN	V94142	RECORDS MANAGEMENT PACKAGE 06/09/24-0	07. 10-000-14900	Prepaid Expenses-BS	\$8,216.02
			Totals for TARGETS	SOLUTIONS LEA	RNING (CENTRELEARN SOLUTIONS, LLC):	\$8,216.02
TCDRS	5/15/2024 TC	PD051524	TCDRS TRANSMISSION APRIL 2024	10 000 21(50	TCDRS Defined Benefit Plan-BS	¢105 019 02
ICDRS	3/13/2024 TC	D051524	TCDRS TRANSMISSION APRIL 2024	10-000-21650 10-000-21650	TCDRS Defined Benefit Plan-BS TCDRS Defined Benefit Plan-BS	\$195,918.02 \$265,888.74
					Totals for TCDRS:	\$461,806.76
TEDDVDEDDY COMBANY LLC	5/1/2024 02	20110	30TH ANNIVERSARY RING	10-025-54450	Employee Desconition Hymen	\$2,116,00
TERRYBERRY COMPANY, LLC	5/1/2024 Q3	00119	SUITI AINNIVERSART RING	10-025-34430	Employee Recognition-Human  Totals for TERRYBERRY COMPANY, LLC:	\$2,116.99 \$2,116.99
					·	, ,
TEXAS AIR FILTRATION INC.	5/1/2024 793	305	AIR FILTER REPLACEMENTS-SC, ADMIN & STA	A' 10-016-55600	Maintenance & Repairs-Buildings-Facil	\$711.72
					Totals for TEXAS AIR FILTRATION INC.:	\$711.72
TEXAS MUTUAL INSURANCE COMPANY	5/10/2024 100	05648218	INITIAL PREMIUM, INSTALLMENT DOWN PAY	/N 10-025-59350	Worker's Compensation Insurance-Human	\$145,531.32
				Totals for	or TEXAS MUTUAL INSURANCE COMPANY:	\$145,531.32
TEXAS WORKFORCE COMMISSION	5/1/2024 00	-991956-1 MAR'24 A	UNEMPLOYMENT QUARTER ENDING 03/31/24	10-025-51800	Unemployment Expense-Human	\$5,791.64
TEAAS WORKFORCE COMMISSION		-991956-1 FEB'24	UNEMPLOYMENT QUARTER ENDING 12/31/23	10-025-51800	Unemployment Expense-Human	\$721.30
			•	Tot	als for TEXAS WORKFORCE COMMISSION:	\$6,512.94
THE STRONG FIRM R.C.	5/10/2024 22	742	ATTORNEY CERVICES 04/01/04 04/00/04	10 001 55500	Lord Free Admir	£1 225 12
THE STRONG FIRM P.C.	5/10/2024 32	/43	ATTORNEY SERVICES 04/01/24, 04/08/24	10-001-55500	Legal Fees-Admin  Totals for THE STRONG FIRM P.C.:	\$1,225.13 \$1,225.13
						Ψ1,223.13
THE WOODLANDS TOWNSHIP (23/24/29)	5/14/2024 JU	NE 2024-228	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
				10-000-14900	Prepaid Expenses-BS	\$1,000.00

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
				10-000-14900	Prepaid Expenses-BS	\$1,000.00
				Totals for T	HE WOODLANDS TOWNSHIP (23/24/29):	\$3,000.00
TOMMY'S PAINT & BODY INC dba TOMMY'S W	5/1/2024 25	283	REPAIR OF 2021 RAM CARGO VAN - SHOP 333	10-010-52000	Accident Repair-Fleet	\$2,299.49
	5/1/2024 25	387	REPAIR OF SHOP 19	10-010-52000	Accident Repair-Fleet	\$13,527.59
	5/1/2024 74	70	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$105.00
			Totals	for TOMMY'S PAIN	T & BODY INC dba TOMMY'S WRECKER:	\$15,932.08
TRAINOR, SHAWN	5/7/2024 TF	A*05072024	PER DIEM - CENTRALSQUARE ENGAGE (05/05/	/2(10-015-53150	Conferences - Fees, Travel, & Meals-Infor	\$142.50
					Totals for TRAINOR, SHAWN:	\$142.50
TRIZETTO PROVIDER SOLUTIONS	5/1/2024 12	1Y052400	INTEGRATED ELIG/QUICK POSTED REMITS/EI	LE 10-011-57100	Professional Fees-EMS B	\$1,709.75
				Total	ls for TRIZETTO PROVIDER SOLUTIONS:	\$1,709.75
TROPHY HOUSE	5/23/2024 00	4297	IMPACT REUNION PLAQUES	10-009-54450	Employee Recognition-Dept	\$115.50
	5/1/2024 00	4186	CERTIFICATE FRAMES	10-025-54450	Employee Recognition-Human	\$360.00
					Totals for TROPHY HOUSE:	\$475.50
ULINE	5/7/2024 17	7881512	STACK BINS/ DIVIDERS	10-008-57750	Small Equipment & Furniture-Mater	\$341.39
					Totals for ULINE:	\$341.39
UNITED RENTALS	5/1/2024 23	1262988-001	BOOM 46-50" TOWABLE ELECTRIC	10-016-54500	Equipment Rental-Facil	\$2,135.00
	5/1/2024 22	9957362-002	MINI EXCAVATOR	10-016-54500	Equipment Rental-Facil	\$2,006.67
	5/1/2024 23	0260673-001	SKID STEER BREAKER	10-016-54500	Equipment Rental-Facil	\$794.82
					Totals for UNITED RENTALS:	\$4,936.49
VALIC COLLECTIONS	5/10/2024 VA	AL051024	EMPLOYEE CONTRIBUTIONS FOR 05/10/24	10-000-21600	Employee Deferred CompBS	\$10,356.42
	5/24/2024 VA	AL052424	EMPLOYEE CONTRIBUTIONS FOR 05/24/24	10-000-21600	Employee Deferred CompBS	\$9,525.17
					Totals for VALIC COLLECTIONS:	\$19,881.59
VASQUEZ, LUIS	5/15/2024 VA	AS*05152024	TUITION - 2024	10-025-58550	Tuition Reimbursement-Human	\$1,713.12
					Totals for VASQUEZ, LUIS:	\$1,713.12
VELOCITY BUSINESS PRODUCTS, LLC	5/16/2024 VI	3P6016	DESK FOR STATION 47	10-016-57750	Small Equipment & Furniture-Facil	\$1,330.64
				Totals for	VELOCITY BUSINESS PRODUCTS, LLC:	\$1,330.64
VERIZON WIRELESS (POB 660108)	5/9/2024 99	63738488	ACCOUNT #920161350-00001 APR 10 - MAY 09	9 10-005-58200	Telephones-Cellular-Accou	\$124.63
				10-001-58200	Telephones-Cellular-Admin	\$394.67
				10-011-58200	Telephones-Cellular-EMS B	\$80.42
				10-006-58200	Telephones-Cellular-Alarm	\$158.62
				10-004-58200	Telephones-Cellular-Radio	\$277.03
				10-007-58200	Telephones-Cellular-EMS	\$1,156.57
				10-016-58200	Telephones-Cellular-Facil	\$353.01
				10-010-58200	Telephones-Cellular-Fleet	\$196.61
				10-002-58200	Telephones-Cellular-HCAP	\$236.82
				10-015-58200	Telephones-Cellular-Infor	\$7,832.23

	Invoice Date Invoice No.	Invoice Description	Account No.	Account Description	Amount
			10-008-58200	Telephones-Cellular-Mater	\$201.05
			10-009-58200	Telephones-Cellular-Dept	\$279.25
			10-039-58200	Telephones-Cellular-Commu	\$232.38
			10-027-58200	Telephones-Cellular-Emerg	\$116.19
			10-042-58200	Telephones-Cellular-EMS T	\$80.42
			10-025-58200	Telephones-Cellular-Human	\$120.63
			10-045-58200	Telephones-Cellular-EMS Q	\$198.83
			Totals	s for VERIZON WIRELESS (POB 660108):	\$12,039.36
VFIS OF TEXAS / REGNIER & ASSOCIATES	5/1/2024 12820	VFNU-CM-0002796 ADD '23 CHEV FIRST RE	SPON 10-001-54900	Insurance-Admin	\$710.44
	5/1/2024 12837	VFNU-CM-0002796 - DN PYMT, THEFT; VFN	TU-CN 10-001-54900	Insurance-Admin	\$192,598.00
	5/1/2024 12822	AMEND VALUES FOR 2 VEHICLES	10-001-54900	Insurance-Admin	\$203.00
	5/1/2024 12821	ADD 2 DODGE AMBULANCE VEHICLES/TH	IEFT I 10-001-54900	Insurance-Admin	\$4,032.00
			Totals for VFIS	S OF TEXAS / REGNIER & ASSOCIATES:	\$197,543.44
WALDING, BRADY	5/2/2024 WAL*05022024	MILEAGE - (05/02/2024 - 05/02/2024)	10-007-56200	Mileage Reimbursements-EMS	\$9.38
				Totals for WALDING, BRADY:	\$9.38
WASTE MANAGEMENT OF TEXAS	5/28/2024 5843458-1792-1	STATION 27 05/01/24-05/31/24	10-016-58800	Utilities-Facil	\$137.58
	5/28/2024 5842930-1792-0	STATION 41 05/01/24-05/31/24	10-016-58800	Utilities-Facil	\$144.23
	5/28/2024 5842928-1792-4	STATION 43 05/01/24-05/31/24	10-016-58800	Utilities-Facil	\$144.17
	5/28/2024 5843355-1792-9	STATION 14 05/01/24-05/31/24	10-016-58800	Utilities-Facil	\$49.77
	5/28/2024 5842533-1792-2	VARIOUS STATIONS 05/01/24-05/31/24	10-016-58800	Utilities-Facil	\$139.82
			10-016-58800	Utilities-Facil	\$135.73
			10-016-58800	Utilities-Facil	\$8.50
			10-016-58800	Utilities-Facil	\$178.88
			10-016-58800	Utilities-Facil	\$842.54
			10-016-58800	Utilities-Facil	\$135.73
			10-016-58800	Utilities-Facil	\$141.12
			10-016-58800	Utilities-Facil	\$136.99
			10-016-58800	Utilities-Facil	\$135.64
	5/28/2024 1459328-1792-0	MCHD 04/01/24-04/15/24	10-016-58800	Utilities-Facil	\$856.13
			Total	s for WASTE MANAGEMENT OF TEXAS:	\$3,186.83
WAYTEK, INC.	5/1/2024 3701900	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$821.78
	5/1/2024 3706317	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$114.13
	5/10/2024 3711815	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$1,640.17
				Totals for WAYTEK, INC.:	\$2,576.08
WELLS, MICHAEL	5/6/2024 WEL*05062024	EXPENSE - TRAVEL EXPENSES	10-045-53150	Conferences - Fees, Travel, & Meals-EMS	\$29.00
	5/6/2024 WEL*05062024B	EXPENSE - TRAVEL EXPENSES	10-045-53150	Conferences - Fees, Travel, & Meals-EMS	\$2.70
	5/6/2024 WEL*05062024C	EXPENSE - TRAVEL EXPENSES	10-045-53150	Conferences - Fees, Travel, & Meals-EMS	\$2.70
	5/6/2024 WEL*05062024D	EXPENSE - TRAVEL EXPENSES	10-045-53150	Conferences - Fees, Travel, & Meals-EMS	\$35.03
			10-045-53150	, ,	
	5/6/2024 WEL*05062024E	EXPENSE - TRAVEL EXPENSES		Conferences - Fees, Travel, & Meals-EMS	310.57
	5/6/2024 WEL*05062024E 5/6/2024 WEL*05062024F	EXPENSE - TRAVEL EXPENSES EXPENSE - TRAVEL EXPENSES	10-045-53150	Conferences - Fees, Travel, & Meals-EMS	\$10.57 \$10.73

Vendor Name		voice No.	Invoice Description	Account No	O. Account Description	Amount
	5/6/2024 WEL*0506	62024H	MILEAGE - (05/02/2024 - 05/04/2024)	10-045-56200	Mileage Reimbursements-EMS Q	\$40.60
	5/10/2024 WEL*0510	02024	PER DIEM - ESO RESEARCH FORUM (05/21/2024	1-(10-045-58500	Training/Related Expenses-CE-EMS Q	\$42.00
					Totals for WELLS, MICHAEL:	\$195.13
WEST MARINE PRODUCTS, INC	5/14/2024 1808949		VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$58.48
	5/14/2024 1808807		VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$51.60
	5/14/2024 1808479		VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$48.16
	5/14/2024 1811040		VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$13.76
	5/15/2024 1812272		VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$34.40
					Totals for WEST MARINE PRODUCTS, INC:	\$206.40
WESTWOOD N. WATER SUPPLY	5/1/2024 1885 04/30	0/24	STATION 27 03/22/24-04/19/24 2" FIRE METER	10-016-58800	Utilities-Facil	\$191.15
	5/1/2024 1520 04/30	)/24	STATION 27 03/22/24-04/19/24 1" COMM METER	10-016-58800	Utilities-Facil	\$79.17
				-	Totals for WESTWOOD N. WATER SUPPLY:	\$270.32
WEX HEALTH, INC.	5/1/2024 FSA 04.30	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$30.00
	5/2/2024 FSA 05.01	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$468.13
	5/3/2024 FSA 05.02	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$40.00
	5/6/2024 FSA 05.03	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$392.51
	5/7/2024 FSA 05.06	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$355.00
	5/7/2024 FSA 05.05	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$74.38
	5/9/2024 FSA 05.08	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$175.44
	5/8/2024 FSA 05.07	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$287.84
	5/13/2024 FSA 05.10	.24	MEDICAL FSA 01/01/04-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$202.31
	5/10/2024 FSA 05.09	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$320.00
	5/14/2024 FSA 05.12	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$121.89
	5/14/2024 FSA 05.11	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$351.12
	5/14/2024 FSA 05.13	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$163.90
	5/15/2024 FSA 05.14		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$14.47
	5/16/2024 FSA 05.15		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$57.52
	5/13/2024 HSA 05.10		HSA PLAN FUNDING 05/10/24	10-000-21595	P/R-Health Savings-BS-BS	\$11,955.16
	5/17/2024 FSA 05.16		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$779.24
	5/22/2024 FSA 05.21		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$81.99
	5/21/2024 FSA 05.19		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$691.42
	5/21/2024 FSA 05.18		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$411.39
	5/21/2024 FSA 05.20		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$97.49
	5/20/2024 FSA 05.17		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$775.55
	5/23/2024 FSA 05.22		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$276.00
	5/28/2024 FSA 05.24		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$283.05
	5/28/2024 HSA 05.24	1.24	HSA PLAN FUNDING 05/24/24	10-025-51700	Health & Dental-Human	\$13,734.01
	E/20/2024 PG 1 05 20	24	MEDICAL ECA 01/01/04 10/01/04	10-000-21595	P/R-Health Savings-BS-BS	\$12,055.16
	5/29/2024 FSA 05.28		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$12.07
	5/29/2024 000194319		FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$785.35
	5/30/2024 FSA 05.27		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$5.00
	5/30/2024 FSA 05.26		MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$256.46
	5/30/2024 FSA 05.25	.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$542.31

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No	o. Account Description	Amount
-	5/24/2024 FS	SA 05.23.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$94.00
	5/30/2024 FS	SA 05.29.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$97.35
	5/31/2024 FS	SA 05.30.24	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS-BS	\$238.29
					Totals for WEX HEALTH, INC.:	\$46,225.80
WINZER FRANCHISE COMPANY	5/1/2024 20	069586	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$362.58
					Totals for WINZER FRANCHISE COMPANY:	\$362.58
WOLEBEN, SHANNON	5/9/2024 W	OL*05092024	EXPENSE - DUES/SUBSCRIPTIONS	10-005-54100	Dues/Subscriptions-Accou	\$465.00
					Totals for WOLEBEN, SHANNON:	\$465.00
WOOD, RICKY E JR	5/3/2024 W	OO*05032024	MILEAGE - (05/03/2024 - 05/03/2024)	10-007-56200	Mileage Reimbursements-EMS	\$24.25
					Totals for WOOD, RICKY E JR:	\$24.25
ZOLL DATA SYSTEMS	5/1/2024 IN	IV00172830	HOSTED BILLING PRO - 3 YEAR (06/01/2	24-06/30/2 10-011-57100	Professional Fees-EMS B	\$10,501.31
					Totals for ZOLL DATA SYSTEMS:	\$10,501.31
ZOLL MEDICAL CORPORATION	5/1/2024 39	062409	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$2,952.00
	5/1/2024 39	61901	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,569.48
	5/1/2024 39	62783	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$861.00
	5/1/2024 39	64843	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$457.56
	5/10/2024 39	71954	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,569.48
	5/1/2024 39	60374	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$15,898.05
	5/2/2024 39	65927	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$3,180.10
	5/1/2024 39	57638	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,338.24
	5/13/2024 39	72057	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$414.00
	5/13/2024 39	72037	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,047.96
	5/10/2024 39	71560	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$3,781.84
	5/16/2024 39	74930	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$4,470.84
					Totals for ZOLL MEDICAL CORPORATION:	\$37,540.55

#### CAPITAL PURCHASES

Vendor Name	Invoice Date Invoice No	o. Invoice Description	Account No.	Account Description	Amount
ASA BUILDERS	5/23/2024 ASA0528202	4 COVERED PARKING STRUCTURE FINAL I	B 10-016-52753	Capital Purchase - Building/Improvements-Facil	\$42,000.00
				Totals for ASA BUILDERS:	\$42,000.00
CDW GOVERNMENT, INC.	5/4/2024 RC69361	HPE PROLIANT DL360 GEN 10 PLUS	10-015-52754	Capital Purchase - Equipment-Infor	\$11,514.28
	5/1/2024 QX94979	CISCO CATALYST 9200 ESSENTIAL EDITI	(10-016-52754	Capital Purchase - Equipment-Facil	\$847.74
	5/7/2024 RD63791	CISCO CATALYST 9200 ESSENTIAL EDITI	(10-015-52754	Capital Purchase - Equipment-Infor	\$1,625.54
	5/15/2024 RH34843	HPE GREENLAKE	10-015-52754	Capital Purchase - Equipment-Infor	\$310.50
				Totals for CDW GOVERNMENT, INC.:	\$14,298.06
CONSOLIDATED TRAFFIC CONTROL	5/1/2024 61180	OPTICOMS	10-016-52754	Capital Purchase - Equipment-Facil	\$60,784.00
				Totals for CONSOLIDATED TRAFFIC CONTROLS, INC.:	\$60,784.00
CWS PROPANE, LLC	5/28/2024 375465	PROPANE	10-004-52754	Capital Purchase - Equipment-Radio	\$2,873.89
				Totals for CWS PROPANE, LLC:	\$2,873.89
ED MORSE AUTOMOTIVE, LLC dba F	5/13/2024 FRE04242024	4 2024 TRADESMAN REGULAR CAB CHASI:	S 10-010-52755	Capital Purchase - Vehicles-Fleet	\$797,500.00
		Tota	ls for ED MORSE	E AUTOMOTIVE, LLC dba FREEDOM CHEVROLET BUICK BY ED:	\$797,500.00
JOHN E PERSON dba JEP TELECOM L	5/1/2024 20240430-M0	CIPROFESSIONAL FEES	10-004-52754	Capital Purchase - Equipment-Radio	\$75.00
				for JOHN E PERSON dba JEP TELECOM LICENSING SERVICES:	\$75.00
LSE CONTRACTORS, LLC	5/1/2024 12026	INSTALL MULE TAPE IN CONDUITS	10-004-52753	Capital Purchase - Building/Improvements-Radio	\$1,320.00
				Totals for LSE CONTRACTORS, LLC:	\$1,320.00
MICRO INTEGRATION & PROGRAM	5/1/2024 240191	CAMERAS FOR STATION 2854	10-016-52754	Capital Purchase - Equipment-Facil	\$8,850.00
			Totals	for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:	\$8,850.00
MISSION CRITICAL PARTNERS, LLC	5/1/2024 21030	PHASE 2 LAKE CONROE TOWER RFP SUP	F 10-004-52754	Capital Purchase - Equipment-Radio	\$3,192.00
				Totals for MISSION CRITICAL PARTNERS, LLC:	\$3,192.00
MONTGOMERY COUNTY ESD #1 (ST	5/1/2024 100	CONTRIBUTION PAYMENT #1-STATION 9	(10-040-52753	Capital Purchase - Building/Improvements-Build	\$300,000.00
				Totals for MONTGOMERY COUNTY ESD #1 (STN 13):	\$300,000.00
MORRISON PLUMBING SERVICES, L	5/7/2024 13024-01	PLUMBING FOR TEMPORARY TRIALER	10-016-52753	Capital Purchase - Building/Improvements-Facil	\$3,153.98
				Totals for MORRISON PLUMBING SERVICES, LLC:	\$3,153.98
PROFESSIONAL AMBULANCE SALES	5/7/2024 SO107-1387	DEPOSIT FOR 4 2023 RAM REMOUNTS	10-010-52755	Capital Purchase - Vehicles-Fleet	\$204,892.00
			Totals for PR	DFESSIONAL AMBULANCE SALES & SERVICE, LLC dba SERVS:	\$204,892.00
STRYKER SALES CORPORATION	5/1/2024 9205956034	LOYALTY DISCOUNT	10-008-52754	Capital Purchase - Equipment-Mater	(\$144,500.00)
				Totals for STRYKER SALES CORPORATION:	(\$144,500.00)

#### **Account Summary**

10-000-14100 10-000-14900 10-000-21400 10-000-21585 10-000-21590 10-000-21595 10-000-21600	Patient Refunds-BS Prepaid Expenses-BS Accrued Payroll-BS P/R-Flexible Spending-BS-BS P/R-Premium Cancer/Accident-BS	\$24,617.83 \$65,003.05 \$100.00 \$7,696.12
10-000-21400 10-000-21585 10-000-21590 10-000-21595	Accrued Payroll-BS P/R-Flexible Spending-BS-BS P/R-Premium Cancer/Accident-BS	\$100.00
10-000-21585 10-000-21590 10-000-21595	P/R-Flexible Spending-BS-BS P/R-Premium Cancer/Accident-BS	
10-000-21590 10-000-21595	P/R-Premium Cancer/Accident-BS	\$7,606,12
10-000-21595		\$7,090.12
	D/D II14, Ci DC DC	\$6,377.99
10-000-21600	P/R-Health Savings-BS-BS	\$24,010.32
	Employee Deferred CompBS	\$19,881.59
10-000-21650	TCDRS Defined Benefit Plan-BS	\$461,806.76
10-001-52200	Advertising-Admin	\$307.30
10-001-53050	Computer Software-Admin	\$101.25
10-001-54100	Dues/Subscriptions-Admin	(\$152.41)
10-001-54900	Insurance-Admin	\$295,672.99
10-001-55500	Legal Fees-Admin	\$6,557.90
10-001-55900	Meals - Business and Travel-Admin	\$688.62
10-001-56100	Meeting Expenses-Admin	\$42.00
10-001-58200	Telephones-Cellular-Admin	\$394.67
10-001-58500	Training/Related Expenses-CE-Admin	\$24.06
10-002-52950	Community Education-HCAP	\$374.50
10-002-55700	Management Fees-HCAP	\$15,844.55
10-002-58200	Telephones-Cellular-HCAP	\$236.82
10-002-58200	Capital Purchase - Building/Improvements-Radio	\$1,320.00
10-004-52754	Capital Purchase - Equipment-Radio	\$6,140.89
10-004-53050	Computer Software-Radio	\$2,667.00
10-004-54100	Dues/Subscriptions-Radio	\$8.76
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$3,802.28
10-004-57100	Professional Fees-Radio	\$19,434.00
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$646.25
10-004-57225	Radio - Parts-Radio	\$2,333.53
10-004-57700	Shop Tools-Radio	\$47.49
10-004-57725	Shop Supplies-Radio	\$1,820.31
10-004-57750	Small Equipment & Furniture-Radio	\$1,296.80
10-004-58200	Telephones-Cellular-Radio	\$277.03
10-004-58500	Training/Related Expenses-CE-Radio	\$5,215.00
10-004-58800	Utilities-Radio	\$4,091.95
10-005-53150	Conferences - Fees, Travel, & Meals-Accou	\$302.50
10-005-54100	Dues/Subscriptions-Accou	\$465.00
10-005-54450	Employee Recognition-Accou	\$525.00
10-005-57100	Professional Fees-Accou	\$6,800.00
10-005-58200	Telephones-Cellular-Accou	\$124.63
10-006-53050	Computer Software-Alarm	\$3,988.95
10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$2,864.60
10-006-54450	Employee Recognition-Alarm	\$899.32
10-006-58200	Telephones-Cellular-Alarm	\$158.62
10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$1,504.16
10-007-53550	Customer Relations-EMS	\$4,170.30
10-007-54100	Dues/Subscriptions-EMS	\$0.99
10-007-54450	Employee Recognition-EMS	\$5,017.00
10-007-56100	Meeting Expenses-EMS	\$29.71
10-007-56200	Mileage Reimbursements-EMS	\$69.89
10-007-57800	Special Events Supplies-EMS	\$2,460.96
10-007-58200	Telephones-Cellular-EMS	\$1,156.57
10-007-58700	Uniforms-EMS	
10-007-38700	Capital Purchase - Equipment-Mater	\$34,416.07 (\$144,500.00)

#### **Account Summary**

Account Number	Description	Net Amount		
10-008-53800	Disposable Linen-Mater	\$6,799.25		
10-008-53900	Disposable Medical Supplies-Mater	\$88,968.20		
10-008-54200	Durable Medical Equipment-Mater	\$38,990.64		
10-008-55650	Maintenance- Equipment-Mater	\$602,799.60		
10-008-56300	Office Supplies-Mater	\$1,203.32		
10-008-56900	Postage-Mater	\$6,224.48		
10-008-57000	Printing Services-Mater	\$40.00		
10-008-57750	Small Equipment & Furniture-Mater	\$405.09		
10-008-57900	Station Supplies-Mater	\$9,584.96		
10-008-58200	Telephones-Cellular-Mater	\$201.05		
10-008-58700	Uniforms-Mater	\$249.93		
10-009-52600	Books/Materials-Dept	\$34,211.87		
10-009-52700	Business Licenses-Dept	\$1,078.00		
10-009-54000	Drug Supplies-Dept	\$25,177.44		
10-009-54450	Employee Recognition-Dept	\$115.50		
10-009-57750	Small Equipment & Furniture-Dept	\$1,965.60		
10-009-58200	Telephones-Cellular-Dept	\$279.25		
10-009-58500	Training/Related Expenses-CE-Dept	\$43,989.25		
10-009-58700	Uniforms-Dept	\$184.73		
10-010-52000	Accident Repair-Fleet	\$18,520.38		
10-010-52725	Capital Lease Expense-Fleet	\$21,987.55		
10-010-52755	Capital Purchase - Vehicles-Fleet	\$1,002,392.00		
10-010-54450	Employee Recognition-Fleet	\$525.00		
10-010-54550	Fluids & Additives - Auto-Fleet	\$1,928.46		
10-010-54700	Fuel - Auto-Fleet	\$88,837.81		
10-010-54800	Hazardous Waste Removal-Fleet	\$235.00		
10-010-55650	Maintenance- Equipment-Fleet	\$444.00		
10-010-56600	Oxygen & Gases-Fleet	\$27.96		
10-010-57725	Shop Supplies-Fleet	\$1,640.17		
10-010-58200	Telephones-Cellular-Fleet	\$196.61		
10-010-58500	Training/Related Expenses-CE-Fleet	\$112.50		
10-010-58600	Travel Expenses-Fleet	\$480.00		
10-010-58900	Vehicle-Batteries-Fleet	\$9,318.15		
10-010-59000	Vehicle-Outside Services-Fleet	\$7,949.00		
10-010-59050	Vehicle-Parts-Fleet	\$98,106.68		
10-010-59100	Vehicle-Registration-Fleet	\$91.00		
10-010-59150	Vehicle-Tires-Fleet	\$18,005.78		
10-010-59200	Vehicle-Towing-Fleet	\$435.00		
10-011-57100	Professional Fees-EMS B	\$27,870.59		
10-011-58200	Telephones-Cellular-EMS B	\$80.42		
10-011-58500	Training/Related Expenses-CE-EMS B	\$230.00		
10-011-38300	Capital Purchase - Equipment-Infor	\$13,450.32		
10-015-53000	Computer Maintenance-Infor	\$1,358.12		
10-015-53050	Computer Maintenance-Infor  Computer Software-Infor	\$6,236.17		
	•	\$728.45		
10-015-53100	Computer Supplies/Non-CapInfor			
10-015-53150	Conferences - Fees, Travel, & Meals-Infor Leases/Contracts-Infor	\$2,173.27 \$1,323.30		
10-015-55400		\$1,323.39 \$39.73		
10-015-56200	Mileage Reimbursements-Infor			
10-015-57100	Professional Fees-Infor	\$47,640.00		
10-015-57650	Repair-Equipment-Infor	\$1,256.22		
10-015-57750	Small Equipment & Furniture-Infor	\$9,804.98		
10-015-58200	Telephones-Cellular-Infor	\$8,484.85		
10-015-58310	Telephones-Service-Infor	\$17,012.98		

#### **Account Summary**

Account Number	Description	Net Amount		
10-015-58600	Travel Expenses-Infor	\$49.90		
10-016-52753	Capital Purchase - Building/Improvements-Facil	\$45,153.98		
10-016-52754	Capital Purchase - Equipment-Facil	\$70,481.74		
10-016-53330	Contractual Obligations- Other-Facil	\$16,410.06		
10-016-53500	Customer Property Damage-Facil	\$269.54		
10-016-54500	Equipment Rental-Facil	\$4,936.49		
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$14,151.39		
10-016-55650	Maintenance- Equipment-Facil	\$13,983.99		
10-016-56200	Mileage Reimbursements-Facil	\$20.52		
10-016-57700	Shop Tools-Facil	\$265.69		
10-016-57725	Shop Supplies-Facil	\$1,507.99		
10-016-57750	Small Equipment & Furniture-Facil	\$13,148.22		
10-016-58200	Telephones-Cellular-Facil	\$353.01		
10-016-58800	Utilities-Facil	\$39,464.76		
10-025-51700	Health & Dental-Human	\$74,569.01		
10-025-51710	Health Insurance Claims-Human	\$514,435.92		
10-025-51720	Health Insurance Admin Fees-Human	\$60,883.68		
10-025-51800	Unemployment Expense-Human	\$6,512.94		
10-025-54350	Employee Health\Wellness-Human	\$221.16		
10-025-54450	Employee Recognition-Human	\$4,310.37		
10-025-57100	Professional Fees-Human	\$785.35		
10-025-57300	Recruit/Investigate-Human	\$3,050.75		
10-025-58200	Telephones-Cellular-Human	\$120.63		
10-025-58500	Training/Related Expenses-CE-Human	\$446.89		
10-025-58550	Tuition Reimbursement-Human	\$4,087.68		
10-025-59350	Worker's Compensation Insurance-Human	\$145,531.32		
10-026-56500	Other Services-Recor	\$358.91		
10-026-57100	Professional Fees-Recor	\$365.35		
10-026-58500	Training/Related Expenses-CE-Recor	\$449.50		
10-027-56100	Meeting Expenses-Emerg	(\$438.45)		
10-027-58200	Telephones-Cellular-Emerg	\$116.19		
10-039-58200	Telephones-Cellular-Commu	\$232.38		
10-040-52753	Capital Purchase - Building/Improvements-Build	\$300,000.00		
10-042-58200	Telephones-Cellular-EMS T	\$80.42		
10-042-58500	Training/Related Expenses-CE-EMS T	\$2,318.78		
10-045-53050	Computer Software-EMS Q	\$337.93		
10-045-53150	Conferences - Fees, Travel, & Meals-EMS Q	\$2,310.13		
10-045-56100	Meeting Expenses-EMS Q	(\$14.02)		
10-045-56200	Mileage Reimbursements-EMS Q	\$40.60		
10-045-58200	Telephones-Cellular-EMS Q	\$198.83		
10-045-58500	Training/Related Expenses-CE-EMS Q	\$42.00		
10-046-58700	Uniforms-EMS B	\$191.56		

GRAND TOTAL: \$4,512,275.26

### May 2024 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT	
CHICK-FIL-A #03922	04/15/2024	CHICK-FIL-A #03922	\$ 46	6.51
THE CROCKETT HOTEL	04/08/2024	THE CROCKETT HOTEL	\$ 596	.15
APPLE.COM/BILL	05/06/2024	70926-BLANKET PURCHASE ORDER FOR APPLECARE FOR	\$ 14	1.31
APPLE.COM/BILL	04/30/2024	71015-BLANKET PURCHASE ORDER TO ALLOW FOR MONTH	\$ 9	9.99
EIG*CONSTANTCONTACT.CO	04/16/2024	70448-MONTHLY BILL FOR EMAIL MARKETING TOOL FOR M	\$ 76	6.95
THE BUSINESS JOURNALS	04/18/2024	72296-CREDIT FOR CANCELLATION OF SERVICE AT THE RE	\$ (173	.36)
HOUSTON CHRONICLE CIRC	04/15/2024	71987-BLANKET PURCHASE ORDER FOR DIGITAL SUBSCRI	\$ 19	9.96
APPLE.COM/BILL	04/12/2024	ADDITIONAL STORAGE HIPAA COMPLIANCE	\$ 0	).99
KROGER #0136	04/24/2024	FLOWERS FOR SANDY WAGNER RETIREMENT	\$ 27	7.06
SQ *CONROE ISD EDUCATI	05/01/2024	RANDY JOHNSON BREAKFAST WITH CONROE ISD STATE (	\$ 250	0.00
TST* SIXTY VINES - WOO	04/26/2024	MEETING TO VET MD2 PROSPECT	\$ 438	3.62
TIFF'S TREATS HOUSTON	04/08/2024	PUBLIC HEALTH WEEK TREATS	\$ 42	2.00
LYFT *RIDE WED 4PM	04/18/2024	FDIC AIRPORT TO HOTEL C. FORD	\$ 24	1.06
APPLE.COM/BILL	04/15/2024	APPLE.COM/BILL	\$ 8	3.76
AMZN MKTP US*1B2642WN3	04/18/2024	72300-VIP CONSOLE HEADSET	\$ 34	1.15
AMZN MKTP US*ZB1012K63	05/01/2024	72466-REPLACEMENT LAPTOP BAG FOR J. AUSBIE	\$ 47	7.49
UNITED AIRLINES	04/25/2024	UNITED CHECKED BAG - L. BATES	\$ 35	5.00
UNITED AIRLINES	04/25/2024	UNITED CHECKED BAG - L. BATES	\$ 35	5.00
UNITED AIRLINES	04/25/2024	UNITED L. BATES CLASS CHANGE FROM BASIC ECONOMY	\$ 49	9.50
UNITED AIRLINES	04/25/2024	UNITED L. BATES CLASS CHANGE FROM BASIC ECONOMY	\$ 49	9.50
UNITED AIRLINES	04/22/2024	L. BEDAIR CLASS CHANGE FROM BASIC ECONOMY TO REC	\$ 49	9.50
UNITED AIRLINES	04/22/2024	L. BEDAIR CLASS CHANGE FROM BASIC ECONOMY TO REC	\$ 49	9.50
KALAHARI RESORT - TX	04/15/2024	B. ALLEN GFOAT ROOM BALANCE	\$ 302	
TARGET.COM *	04/10/2024	72223-EMPLOYEE APPRECIATION - TARGET GIFT CARDS F	·	5.00
TARGET.COM *	04/10/2024	72223-EMPLOYEE APPRECIATION - TARGET GIFT CARDS F	·	5.00
TARGET.COM *	04/10/2024	72223-EMPLOYEE APPRECIATION - TARGET GIFT CARDS F	·	5.00
AMAZON.COM*H73SK0TE3	04/10/2024	72223-EMPLOYEE APPRECIATION - AMAZON GIFT CARDS F	·	
TARGET.COM *	04/10/2024	72223-EMPLOYEE APPRECIATION - TARGET GIFT CARDS F	·	5.00
NENA ONLINE	05/02/2024	NENA REGISTRATION T. DARST	\$ 690	
KROGER #0136	05/03/2024	KROGER		3.52
HAMPTON INN & SUITES N	04/22/2024	NAVIGATOR HOTEL T. DARST	\$ 913	
MARRIOTT	04/29/2024	CAD HOTEL RATE ADJUSTMENT	·	0.02
LYFT *RIDE FRI 12AM	04/26/2024	LYFT CAD AIRPORT TO HOME T. DARST	·	0.68
LYFT *RIDE THU 12PM	04/26/2024	LYFT CAD HOTEL TO AIRPORT T. DARST	·	7.68
LYFT *CANCEL FEE	04/22/2024	CAD AIRPORT TO HOTEL T. DARST CANCELLATION	,	3.00
LYFT *RIDE THU 1PM	04/19/2024	IAED NAVIGATOR FROM HOTEL TO AIRPORT T. DARST	·	2.19
LYFT *RIDE MON 1PM	04/16/2024	IAED NAVIGATOR FROM AIRPORT TO HOTEL TD	·	5.65
MARRIOTT	04/10/2024	T. DARST INTERNATIONAL CAD CONFERENCE	\$ 888	
HAMPTON INN & SUITES N	04/22/2024	NAVIGATOR HOTEL J. DILLARD	\$ 913	
SAMSCLUB.COM	04/15/2024	72267-ALARM WEEK (FOOD SUPPLIES)	\$ 855	
HMP COMMUNICATIONS	04/11/2024	EMS WORLD REGISTRATION	\$ 760	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$ 178	
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### May 2024 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMC	DUNT
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$	178.60
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$	178.60
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$	178.60
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$	178.60
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$	178.60
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$	178.60
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$	178.60
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$	178.60
OMNI HOTELS	04/08/2024	TEXAS EMS 1 NIGHT DEPOSIT NOV	\$	178.60
HMP COMMUNICATIONS	04/08/2024	EMS WORLD REGISTRATION	\$	1,140.00
LYFT *2 RIDES 04-25	04/29/2024	CAD CAMPBELL HOTEL - AIRPORT 64.15 CAMPBELL AIRPO	\$	122.69
LYFT *2 RIDES 04-24	04/26/2024	CAD CONFERENCE CAMPBELL DINNER - HOTEL 8.68 CAM	F \$	17.44
LYFT *1 RIDE 04-21	04/23/2024	INTERNATIONAL CAD CONSORTIUM - CAMPBELL-DARST-H	\$	34.75
LYFT *2 RIDES 04-18	04/22/2024	FDIC CAMPBELL-FORD FDIC-HOTEL 19.57 CAMPBELL-FOR	\$	31.04
LYFT *3 RIDES 04-17	04/19/2024	CAMPBELL-FORD DINNER - HOTEL 19.44 CAMPBELL-FORD	\$	47.23
LYFT *1 RIDE 04-15	04/17/2024	JEMS - FDIC CAMPBELL AIRPORT HOTEL 38.86	\$	38.86
SHERATON	05/03/2024	J. SEEK ROOM REFUND WAKE COUNTY VISIT	\$	(327.13)
MARRIOTT	04/19/2024	JEMS / FDIC ROOM J. CAMPBELL	\$	650.52
MARRIOTT	04/29/2024	CAD HOTEL RATE ADJUSTMENT	\$	0.02
MARRIOTT	04/10/2024	J. CAMPBELL INTERNATIONAL CAD CONFERENCE	\$	888.74
APPLE.COM/BILL	04/16/2024	ADDITIONAL STORAGE HIPAA COMPLIANCE	\$	0.99
DOLLAR RENT A CAR	04/08/2024	WAKE COUNTY VISIT CAR RENTAL BALANCE DUE AT PICK	١\$	29.71
JASON'S DELI CTX 189	04/29/2024	ALARM IRONMAN DINNER	\$	53.44
JASON'S DELI CTX 189	04/29/2024	ALARM IRONMAN LUNCH	\$	47.21
JASONS DELI WLD #039	04/29/2024	IRONMAN LUNCH - FIELD	\$	1,116.70
PIZZA HUT 039275	04/29/2024	IRONMAN DINNER - FIELD	\$	354.43
SAMSCLUB.COM	04/29/2024	72434-SUPPLIES FOR IRON MAN TRIATHLON FOR PERSON	\$	889.18
REDBACK, USA	04/22/2024	72060-BOOTS FOR M. AIELLO (UNIFORM)	\$	185.00
AMZN MKTP US	04/25/2024	72045-CREDIT FOR N. BUCHANAN BOOTS (UNIFORM)	\$	(140.01)
AMZN MKTP US*K69ON1P93	04/12/2024	72246-D. BAGWELL BOOT ORDER (UNIFORM)	\$	137.00
DSHS REGULATORY PROG	05/03/2024	72690-DSHS CERTIFICATION RENEWALS (P. STUBBS, D. BA	\$	382.00
UPS*BILLING CENTER	04/16/2024	SHIPPING CHARGES	\$	2,134.82
FEDEX51800011	04/08/2024	SHIPPING CHARGES	\$	49.91
AMZN MKTP US*II67Q5TS3	04/22/2024	72333-PUBLIC HEALTH MAIL LOCKBOX	\$	63.70
SAMSCLUB.COM	04/22/2024	72287-SAM'S MATERIALS MANAGEMENT RESTOCKING (TR	\$	316.06
SAMSCLUB.COM	04/19/2024	72287-SAM'S MATERIALS MANAGEMENT RESTOCKING (TR		148.44
SAMSCLUB.COM	04/11/2024	72286 - RESTOCKING OF STATION SUPPLIES.	\$	2,002.89
AMZN MKTP US*CU86434D3	05/02/2024	72468-72468-STATION 46; RESOURCE TICKET AND STOCK		418.48
AMZN MKTP US*ES9PL30Q3	05/02/2024	72468-STATION 46: RESOURCE TICKET AND STOCK	\$	99.53
AMZN MKTP US*3E8BL6143	05/01/2024	72468-RESOURCE TICKETS AND STOCK FOR MATERIALS N		66.99
AMAZON.COM	04/25/2024	72118-CREDIT FOR DICKIE SHORTS FOR H. TUTT (UNIFORI		(108.40)
AMAZON.COM	04/25/2024	72118-CREDIT FOR DICKIE SHORTS FOR H. TUTT (UNIFORI		(54.20)
AMAZON.COM*B45SR3M63	05/02/2024	72481A-REORDER OF R. ESPARZA BOOTS (UNIFORM) AS T		94.99
AMAZON.COM*UA1DM5ST3	05/01/2024	72481-ORDER OF R. ESPARZA BOOTS (UNIFORM)	\$	94.99
AMZN MKTP US*5W9Q17OJ3	04/15/2024	72158-K. LEE SHOE ORDER (UNIFORM)	\$	59.95
NATIONAL REGISTRY EMT	04/25/2024	NREMT INVOICE NUMBER 1026586 JANUARY 23 COHORT	\$	1,120.00
NAEMT	04/25/2024	NAEMT INVOICE NO. 022408644041000 COURSE - AM-24-08		45.00
NATIONAL REGISTRY EMT	04/24/2024	NREMT MAGNOLIA HS NREMT CODES	\$	1,040.00
NAEMT	04/17/2024	NAEMT INVOICE 022408091141000 COURSE AM-24-08091-1		40.00
NATIONAL REGISTRY EMT	04/15/2024	GRAND OAKS HIGH SCHOOL TEST VOUCHERS	\$	936.00
NAEMT	04/10/2024	NAEMT INVOICE 102408089041000 INV. TE-24-08089-04 TEC		60.00
DSHS REGULATORY PROG	05/01/2024	K. KING RENEWAL	\$ \$	126.00
DSHS REGULATORY PROG	04/30/2024	J. MAPLES EMT TO LP 126.00 Z. THIMS EMT TO EMTP 96.00		222.00
DOLIO INCODENTORY FROM	0-1001202 <del>-1</del>	5. IVITAL LEG LIVIT TO LE 120.00 Z. ITAIVIO LIVIT TO LIVITE 90.00	Ψ	222.00

### May 2024 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT	
DSHS REGULATORY PROG	04/29/2024	S. CUCCIA RENEWAL 126.00 K. MIFFLIN RENEWAL 126.00	\$ 252.0	)0
DSHS REGULATORY PROG	04/09/2024	O. MANCIA RENEWAL	\$ 96.0	)0
AMAZON.COM*GE27H9233	04/22/2024	72325-CAPTAIN IPADS AND CASES (10TH GENERATION)	\$ 1,965.6	30
MOODY GARDENS HOTEL	04/23/2024	J. ROBERTS TEXAS EMS EDUCATOR SUMMIT ONE NIGHT [	\$ 629.0	)5
HOMEWOOD SUITES	04/22/2024	L. GILLUM TEXAS EMS EDUCATOR SUMMIT ONE NIGHT DE	\$ 228.8	35
MOODY GARDENS HOTEL	04/16/2024	J. ROBERTS TEXAS EMS EDUCATOR SUMMIT ONE NIGHT [	\$ 194.3	35
WAL-MART #0400	04/15/2024	72272-FLEET EMPLOYEE APPRECIATION GIFT CARDS FOR	\$ 75.0	)0
HARBOR FREIGHT TOOLS 7	04/15/2024	72272-FLEET EMPLOYEE APPRECIATION GIFT CARD FOR F	\$ 75.0	)0
LOWES #00232*	04/15/2024	72272-FLEET EMPLOYEE APPRECIATION GIFT CARDS FOR	\$ 375.0	)0
EVT CERTIFICATION	05/03/2024	EVT COURSE REGISTRATION FOR J MCMINN	\$ 112.5	50
HCTRA EZTAG REBILL	04/30/2024	AUTO CHARGE	\$ 480.0	)0
AMZN MKTP US*939AA1IJ3	04/26/2024	72369-72369-REPLACEMENT HOSE AND SWIVEL FITTINGS	\$ 133.8	30
AMZN MKTP US*RE5074423	04/25/2024	72369-REPLACEMENT HOSE AND SWIVEL FITTINGS FOR D	\$ 89.2	20
AMZN MKTP US*0Z5898LI3	04/25/2024	72369-REPLACEMENT HOSE AND SWIVEL FITTINGS FOR D	\$ 84.9	<b>}</b> 5
MONTGOMERY VEHREG	04/11/2024	REGISTRATION OF SHOPS 20,21,40, 617 AND 402.	\$ 46.5	50
TX.GOV*SERVICEFEE-DIR	04/10/2024	REGISTRATION OF SHOPS 20,21,40, 617 AND 402	\$ 12.0	)0
PWWMINC	04/18/2024	BILLING TEAM ABC360 XI REGISTRATION - VIRTUAL	\$ 8,250.0	)0
GOOGLE *CLOUD 5VBCQ3	05/02/2024	GOOGLE MAPS API MILEAGE VERIFICATION	\$ 34.2	20
NAACINC	05/02/2024	72497-CEU ONLINE COURSES FOR S. SOLT	\$ 230.0	)0
FS *TECHSMITH	04/15/2024	72273-TECHSMITH ASSETS FOR CAMTASIA (YEARLY SUBS	\$ 199.9	99
AMAZON.COM*9S72U1LX3	04/30/2024	72324-BLUETOOTH ADAPTER FOR IT	\$ 12.9	<b>)</b> 7
AMZN MKTP US*UQ7EQ0B03	04/29/2024	72437-DISPLAY PORT TO HDMI ADAPTERS FOR ALARM WA	\$ 35.9	<del>)</del> 5
AMZN MKTP US*M609G8Y03	04/22/2024	72332-IPAD SUPPLIES FOR IT CLOSET	\$ 637.8	34
AMZN MKTP US*XY6S09B03	04/12/2024	72229-10 PACK OF FLASH DRIVES FOR DCS	\$ 41.6	39
MARRIOTT	04/29/2024	CAD HOTEL RATE ADJUSTMENT	\$ 0.0	)2
MARRIOTT	04/29/2024	CAD HOTEL RATE ADJUSTMENT	\$ 0.0	)2
LYFT *RIDE THU 12PM	04/26/2024	LASERFICHE HOTEL TO AIRPORT S. HENNERS - C. FIGUER	\$ 38.0	)3
LYFT *RIDE MON 2PM	04/23/2024	LASERFICHE AIRPORT TO HOTEL S. HENNERS	\$ 27.5	52
LYFT *CANCEL FEE	04/22/2024	CAD AIRPORT TO HOTEL C. HON CANCELLATION	\$ 5.0	)0
LYFT *RIDE FRI 12PM	04/22/2024	LASERFICHE AIRPORT TO HOTEL C. FIGUEROA	\$ 40.2	20
MARRIOTT	04/10/2024	C. HON INTERNATIONAL CAD CONFERENCE	\$ 888.7	<b>7</b> 4
MARRIOTT	04/10/2024	S. TRAINOR INTERNATIONAL CAD CONFERENCE	\$ 888.7	<b>7</b> 4
APPLE.COM/US	04/10/2024	72144-IPAD REPAIR - APPLE-IPAD REPAIR - SERIAL NO.X1V	\$ 53.0	)4
BESTBUYCOM806932583734	04/24/2024	72366-NEW STARLINK FOR IT, THAT WAS BEING USED AT	\$ 599.9	)9
AMZN MKTP US*216UY1AX3	04/18/2024	72315-HD HOMERUN TV TUNER FOR ALARM	\$ 199.9	99
AMZN MKTP US*278WM5AW3	04/12/2024	72216-PROTECTIVE MATS FOR IT WORKROOM	\$ 79.9	98
AMAZON.COM*0M6282MU3	04/10/2024	72224-IPAD CASE RESTOCK FOR IT CLOSET	\$ 567.4	<del>1</del> 2
STARLINK INTERNET	04/24/2024	72705-STARLINK PRORATED FOR FIRST MONTH OF NEW S	\$ 118.6	34
STARLINK INTERNET	04/16/2024	71032-MONTHLY BILL FOR MOBILE SATELLITE COVERAGE	\$ 500.0	)0
AMZN MKTP US*861769C53	04/30/2024	72449-IPHONE CASES AND SCREEN PROTECTORS	\$ 33.9	98
THE HOME DEPOT #0508	05/06/2024	RAIN GEAR FOR CHRIS	\$ 56.9	32
LOWES #00232*	04/30/2024	SIGN POST AT ADMIN	\$ 39.7	′3
THE HOME DEPOT #6523	04/29/2024	STATION 30 BUCKETS AND TAPE FOR S. SIMMONS	\$ 41.2	22
THE HOME DEPOT #0508	04/26/2024	STATION 32 SALT & SUPPLIES	\$ 167.8	38
LOWES #00232*	04/26/2024	STATION 10 VERIZON EXTENDER	\$ 14.5	6
THE HOME DEPOT #0508	04/25/2024	STATION 46 (NEW) REPAIRS	\$ 26.2	29
THE HOME DEPOT #0508	04/22/2024	STATION 14 TOILET FLAPPERS	\$ 13.9	
LOWES #00232*	04/17/2024	ELECTRICAL PIPE FOR ADMIN	\$ 39.9	
LOWES #00232*	04/15/2024	REPAIRS AT SC	\$ 59.9	98
THE HOME DEPOT #0508	04/15/2024	REPAIRS AT ADMIN	\$ 15.4	15
THE HOME DEPOT #0508	04/11/2024	REPAIRS AT ADMIN	\$ 34.8	38
THE HOME DEPOT #0508	04/11/2024	REPAIRS AT ADMIN	\$ 13.8	
THE HOME DEPOT #0508	04/10/2024	CONDUIT FOR ADMIN	\$ 77.3	30

### May 2024 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOU	NT
THE HOME DEPOT #0508	04/08/2024	STATION 46 TELECOM	\$	47.72
THE HOME DEPOT #0508	05/03/2024	THE HOME DEPOT #0508	\$	9.99
CRAWFORD CONROE	04/08/2024	TRUCK 635 TOOLS	\$	65.75
AMAZON.COM*ZL6091TN3	05/02/2024	72467-KLEIN TOOL BACKPACK FOR FACILITIES TECHNICIAI	\$	199.94
THE HOME DEPOT #0508	05/02/2024	STOCK SUPPLIES	\$	62.34
THE HOME DEPOT #0508	04/24/2024	SUPPLIES	\$	261.49
SQ *ALLEN'S SAFE & LOC	04/24/2024	MORTISE LOCK SPACER RINGS	\$	71.75
THE HOME DEPOT #0508	04/22/2024	STOCK SUPPLIES	\$	98.88
THE HOME DEPOT #0508	04/19/2024	NEW STATION 46 (2854) REMODELING SUPPLIES	\$	283.29
LOWES #00232*	04/11/2024	SUPPLIES FOR ADMIN	\$	26.92
AMZN MKTP US*745771I43	05/01/2024	72465-FUES FOR STOCK FOR FACILITIES; COOPER BUSSM	\$	703.32
LOWES #00232*	04/25/2024	STATION 10 PICNIC TABLE	\$	139.00
AMAZON.COM*651MX11Z3	05/06/2024	72354A-REORDER OF WHITE BOARDS FOR C. FORD ADMIN	\$	708.86
AMAZON.COM	05/02/2024	72354-CREDIT FOR WHITE BOARDS AT ADMIN 319 THAT WE	\$	(354.43)
AMAZON.COM	05/02/2024	72354-CREDIT FOR WHITE BOARDS THAT WERE NOT DELI\	\$	(354.43)
AMZN MKTP US*AI0RU59G3	05/01/2024	72298-40" COMPUTER DESK AND MULTIPLE STATIONS	\$	237.35
AMAZON.COM*690TY13E3	04/29/2024	72354-WHITE BOARD FOR C. FORD'S ADMIN OFFICE 319	\$	708.86
AMZN MKTP US*6U55U7JF3	04/24/2024	72355-STATION 14 REPLACEMENT OFFICE CHAIR FOR TICK	\$	44.97
AMZN MKTP US*296TT5BT3	04/18/2024	72299-ADJUSTABLE TV MOUNT FOR CONFERENCE ROOM :	\$	216.97
MUNICIPAL ONLINE PAYME	05/06/2024	STATION 10 - FEE	\$	0.85
MUNICIPAL ONLINE PAYME	05/06/2024	ADMIN - FEE	\$	0.85
MUNICIPAL ONLINE PAYME	05/06/2024	STATION 15 - FEE	\$	0.85
CITY OF CONROE UTILITY	05/03/2024	STATION 10	\$	122.51
CITY OF CONROE UTILITY	05/03/2024	ADMIN	\$	1,528.08
CITY OF CONROE UTILITY	05/03/2024	STATION 15	\$	120.09
SWWC MONARCH01	04/19/2024	STATION 27	\$	107.66
UNIVERSAL NAT GAS PYMT	04/17/2024	STATION 27	\$	120.65
EEOC TRAINING INST	04/18/2024	EEOC MASTERING COMPLIANCE WORKSHOP EF 275.00	\$	275.00
TX BUSINESS CONF TWC	04/10/2024	TEXAS CONF. FOR EMPLOYERS REGISTRATION - VIRTUAL	\$	200.00
TX BUSINESS CONF TWC	04/10/2024	TEXAS CONF. FOR EMPLOYERS REGISTRATION - VIRTUAL	\$	200.00
AVAS FLOWERS	04/11/2024	72702-BEREAVEMENT FLOWERS FOR R. JOHNSON	\$	107.08
*PERKSATWORK*FTD	04/08/2024	72212 BEREAVEMENT FLOWERS; C. LUTTRELL	\$	87.02
AMZN MKTP US*GF93V17U3	05/01/2024	72323-RETIREMENT PARTY SUPPLIES (PHOTO ALBUMS AN	\$	59.96
AMAZON.COM*NN78A0TI3	04/12/2024	72240-SHADOW BOXES 8" X 10" FOR UPCOMING RETIREME	\$	74.97
AMZN MKTP US*2Y8AG7LE3	04/10/2024	72215-PACK OF 4 REUSABLE ICE PACKS FOR BREASTMILK	\$	38.97
KROGER #0136	04/25/2024	K. GUNSELMAN'S RETIREMENT LUNCH. ATTENDED BY K G	\$	159.48
FACEBK* 5Y8Z9ZP242	05/01/2024	72143 AND 72444-FACEBOOK BOOST FOR ATTENDANT PAF	\$	160.75
REV.COM	04/25/2024	MCHD BOD TRANSCRIPTION	\$	69.00
DIGITAL COMPLIANCE	04/30/2024	HIPPA ONLINE COURSES FOR NEOP	\$	449.50
JERSEY MIKES ONLINE OR	05/01/2024	APP ISSUE REFUND	\$	(87.69)
JERSEY MIKES ONLINE OR	05/01/2024	APP ISSUE REFUND	\$	(87.69)
JERSEY MIKES ONLINE OR	05/01/2024	APP ISSUE REFUND	\$	(87.69)
JERSEY MIKES ONLINE OR	04/22/2024	APP ISSUE REFUND	\$	(87.69)
JERSEY MIKES ONLINE OR	04/22/2024	APP ISSUE REFUND	\$	(87.69)
SOARESCUE.COM	04/22/2024	REGISTRATION Z. MANCHESTER	\$	1,500.00
SOARESCUE.COM	04/22/2024	REGISTRATION R. MARTINEZ	\$	1,500.00
SOARESCUE.COM	04/22/2024	REGISTRATION J. MAPLES	\$	1,500.00
YODECK.COM FLIPNODE	05/06/2024	#82711164124000007667390	\$	(188.12)
CLICKUP	04/25/2024	72731-CLICKUP SUBSCRIPTION FOR R, AHMED	\$	53.47
WWW.TANGO.US	04/16/2024	72313-ADDITIONAL SOFTWARE LICENSE FOR J. ROBERTS	\$	96.34
YODECK.COM FLIPNODE	04/09/2024	72197-DIGITAL SIGNAGE SOFTWARE SUBSCRIPTION (SING	\$	188.12
YODECK.COM FLIPNODE	04/09/2024	SOFTWARE SUBSCRIPTION (SINGLE TRIAL) FOR M.	\$	188.12
HILTON	05/06/2024	FAIRFAX COUNTY DATA ANALYST SYMPOSIUM	\$	370.96

### May 2024 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMO	UNT
HAMPTON INN & SUITES N	04/22/2024	NAVIGATOR HOTEL L. LINDGREN	\$	913.32
HAMPTON INN & SUITES N	04/22/2024	NAVIGATOR HOTEL S. MCCULLY	\$	913.32
SHERATON	04/16/2024	WAKE COUNTY EMS VISIT RATE ADJUSTMENT	\$	(0.01)
SHERATON	04/16/2024	WAKE COUNTY EMS VISIT RATE ADJUSTMENT	\$	(44.01)
AMZN MKTP US*TT2GR0IE3	04/08/2024	72161-BIKE TEAM NEW SHOES AND BIKE CLEATS	\$	191.56
		TOTAL	\$	58,942.80

# Montgomery County Hospital District Bank Register - Operating Acct-WF Patient Refunds - One Time Checks (05/01/2024 - 05/31/2024)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
118684	Computer Check	5/13/2024	20-31502 A	PATIENT REFUND	\$25.00	TRUE	5/13/2024
118766	Computer Check	5/20/2024	20-59298 A	COMMUNITY HEALTH CHOICE (POB 4626)	\$125.00	TRUE	5/20/2024
118689	Computer Check	5/13/2024	20-61511 C	PATIENT REFUND	\$25.00	FALSE	5/13/2024
118774	Computer Check	5/20/2024	20-63959 A	NALC	\$89.17	FALSE	5/20/2024
118639	Computer Check	5/6/2024	21-27990	PATIENT REFUND	\$751.57	TRUE	5/6/2024
118762	Computer Check	5/20/2024	21-37136	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$255.63	TRUE	5/20/2024
118760	Computer Check	5/28/2024	22-27410 B	BCBS OF TEXAS	\$277.16	TRUE	5/28/2024
118756	Computer Check	5/20/2024	22-30726	AETNA (POB 14079)	\$175.94	FALSE	5/20/2024
118778	Computer Check	5/20/2024	22-350	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$100.00	TRUE	5/20/2024
118758	Computer Check	5/20/2024	23-11920	AMBETTER FROM SUPERIOR HEALTHPLAN	\$275.00	TRUE	5/20/2024
118770	Computer Check	5/28/2024	23-13416 C	FRIDAY HEALTH PLANS	\$889.88	FALSE	5/28/2024
118767	Computer Check	5/20/2024	23-16277	COTIVITI	\$1,226.23	FALSE	5/20/2024
118767	Computer Check	5/20/2024	23-19443	COTIVITI	\$1,106.53	FALSE	5/20/2024
118765	Computer Check	5/28/2024	23-26032	CIGNA (POB 188012)	\$798.79	FALSE	5/28/2024
118645	Computer Check	5/6/2024	23-32991	HUMANA	\$264.76	TRUE	5/6/2024
118683	Computer Check	5/13/2024	23-33775	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,104.19	TRUE	5/13/2024
118783	Computer Check	5/28/2024	23-33861	WELLPOINT	\$73.70	TRUE	5/28/2024
118699	Computer Check	5/13/2024	23-35774	PATIENT REFUND	\$335.04	TRUE	5/13/2024
118757	Computer Check	5/20/2024	23-42401	AETNA	\$428.90	FALSE	5/20/2024
118647	Computer Check	5/6/2024	23-43029	PATIENT REFUND	\$496.60	TRUE	5/6/2024
118655	Computer Check	5/6/2024	23-43146	UMR	\$763.96	TRUE	5/6/2024
118640	Computer Check	5/6/2024	23-44706	BCBS OF TEXAS	\$806.55	TRUE	5/6/2024
118709	Computer Check	5/13/2024	23-45999	PATIENT REFUND'	\$255.00	TRUE	5/13/2024
118701	Computer Check	5/13/2024	23-46949	PATIENT REFUND'	\$234.01	TRUE	5/13/2024
118652	Computer Check	5/6/2024	23-46983	OPTUM FINANCIAL	\$50.87	FALSE	5/6/2024
118686	Computer Check	5/13/2024	23-48637	COTIVITI	\$913.18	TRUE	5/13/2024
118644	Computer Check	5/6/2024	23-49335	CIGNA (POB 188012)	\$982.41	TRUE	5/6/2024
118776	Computer Check	5/28/2024	23-50128 B	PATIENT REFUND'	\$216.25	FALSE	5/28/2024
118637	Computer Check	5/6/2024	23-50472	AETNA	\$365.99	TRUE	5/6/2024
118654	Computer Check	5/6/2024	23-50555	PATIENT REFUND	\$301.51	TRUE	5/6/2024
118646	Computer Check	5/6/2024	23-50994	PATIENT REFUND	\$100.54	TRUE	5/6/2024
118641	Computer Check	5/6/2024	23-51280	BCBS OF TEXAS	\$644.97	TRUE	5/6/2024
118781	Computer Check	5/20/2024	23-51639	UNITED HEALTHCARE (POB 101760)	\$50.00	TRUE	5/20/2024
118692	Computer Check	5/13/2024	23-5203 A	PATIENT REFUND	\$25.00	FALSE	5/13/2024
118638	Computer Check	5/6/2024	23-52156	AMBETTER FROM SUPERIOR HEALTHPLAN	\$6.10	TRUE	5/6/2024
118653	Computer Check	5/6/2024	23-54952	PATIENT REFUND	\$100.00	TRUE	5/6/2024
118693	Computer Check	5/13/2024	23-54959	PATIENT REFUND	\$4.69	FALSE	5/13/2024
118688	Computer Check	5/13/2024	24-10995	PATIENT REFUND	\$555.94	TRUE	5/13/2024
118707	Computer Check	5/13/2024	24-10995	TRICARE FOR LIFE (7928)	\$111.19	TRUE	5/13/2024
118651	Computer Check	5/6/2024	24-11008	PATIENT REFUND	\$300.00	TRUE	5/6/2024
118700	Computer Check	5/13/2024	24-12836	PATIENT REFUND	\$302.59	FALSE	5/13/2024
118761	Computer Check	5/20/2024	24-13163	PATIENT REFUND	\$2.52	FALSE	5/20/2024
118768	Computer Check	5/20/2024	24-13476	PATIENT REFUND	\$227.86	FALSE	5/20/2024
118702	Computer Check	5/13/2024	24-1497	PATIENT REFUND	\$434.03	TRUE	5/13/2024
118648	Computer Check	5/6/2024	24-2327	PATIENT REFUND	\$1,052.87	TRUE	5/6/2024
118657	Computer Check	5/6/2024	24-3153	PATIENT REFUND	\$27.98	TRUE	5/6/2024
118771	Computer Check	5/20/2024	24-4512	PATIENT REFUND	\$30.61	FALSE	5/20/2024
118687	Computer Check	5/13/2024	24-4728	PATIENT REFUND	\$100.00	TRUE	5/13/2024
118759	Computer Check	5/20/2024	24-5530	AMBETTER FROM SUPERIOR HEALTHPLAN	\$978.73	TRUE	5/20/2024
118710	Computer Check	5/13/2024	24-5898	YOLLICK LAW FIRM	\$1,598.28	TRUE	5/13/2024
118682	Computer Check	5/13/2024	24-6988	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,624.40	TRUE	5/13/2024
118656	Computer Check	5/6/2024	24-7027	UNITED HEALTHCARE (POB 101760)	\$1,110.67	TRUE	5/6/2024
118687	Computer Check	5/13/2024	24-7311	PATIENT REFUND	\$100.00	TRUE	5/13/2024
118636	Computer Check	5/6/2024	24-795	AETNA	\$574.23	TRUE	5/6/2024
118764	Computer Check	5/20/2024	24-8916	CIGNA (POB 188012)	\$840.81	FALSE	5/20/2024

TOTAL \$24,617.83

#### MCHD Surplus/Salvage June 2024

Qty	Serial Number	MCHD Tag	Product Description	s/s	Reason	Submitter
1 each	K12623	NCA21130	EZ IO DRIVER	SALVAGE	END OF LIFE	D.SANDEL
1 each	C11712A200775	CAP30604	KING VISION LARYNGOSCOPE HANDLE	SALVAGE	END OF LIFE	D.SANDEL

#### **AGENDA ITEM #17**

## **Montgomery County Hospital District Proceeds from Sale of Assets**

10/01/2022 - 05/31/2024

Account Name	Shop No.	Description	Mileage	Engine Hrs	Sale Date	Sale of Surplus	
Vehicles	37	2014 Dodge Ram 3500	284,218	16,564	01/04/23	11,920.00	
Vehicles	23	2014 Dodge Ram 3500	270,734	15,416	03/22/23	8,720.00	
Vehicles	48	2009 Dodge Ram 3500	213,527	14,491	04/12/23	8,500.00	
Vehicles	610	2009 Chevy Tahoe	183,812	1,753	04/19/23	5,765.00	
Vehicles	604	2009 Chevy Tahoe	159,591	1,286	05/17/23	6,845.00	
Vehicles	40	2015 Dodge Ram 3500	299,997	17,397	05/02/23	11,250.00	
Vehicles	615	2015 Chevy Tahoe LS	146,156	3,869	07/12/23	10,750.00	
Vehicles	631	2001 Ford F350 SD	279,967	N/A	07/12/23	4,900.00	
Vehicles	611	2011 Chevy Tahoe LS	105,434	5,780	07/12/23	4,350.00	
Vehicles	613	2011 Chevy Tahoe LS	102,366	2,663	08/16/23	6,475.00	
Vehicles	620	2012 Chevy Tahoe LS	142,089	7,188	09/06/23	5,905.00	
Vehicles	614	2012 Chevy Tahoe LS	168,805	9,253	09/13/23	4,505.00	
Vehicles	19	2015 Dodge Ram 3500 SLT	306,623	13,849	09/20/23	9,755.00	
Vehicles	N/A	2022 Chevrolet 4500	33	0	12/04/23	51,600.00	
Vehicles	N/A	2022 Chevrolet 4500	46	0	12/04/23	51,700.00	
Vehicles	N/A	2022 Chevrolet 4500	128	0	12/04/23	50,000.00	
Vehicles	N/A	2022 Chevrolet 4500	120	0	12/04/23	51,500.00	
Vehicles	N/A	2022 Chevrolet 4500	158	0	12/04/23	52,000.00	
Vehicles	42	2014 Dodge Ram 3500	251,371	13,706	01/03/24	6,700.00	
Vehicles	27	2015 Dodge Ram 3500	305,763	14,882	01/03/24	5,700.00	
Vehicles	612	2014 Chevy Tahoe	124,436	7,383	01/03/24	4,605.00	
		Vehicles Total				373,445.00	
Total Proceeds							

Board Mtg.: 06/25/2024

#### MINUTES OF A SPECIAL MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 3:45 p.m., June 4, 2024, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

	0.114.0.1		
I.	Call to Order		

Meeting called to order at 3:45 p.m.

#### 2. Roll Call

#### **Present**

Brad Spratt Georgette Whatley Brent Thor Chris Grice Charles Shirley Robert Hudson

3. Swearing-in ceremony for the Honorable Arnette Easley as Montgomery County Hospital District Board of Directors member representing the Commissioner, Pct. 1.

Colleen Jarosek as a Notary swore in the Honorable Arnette Easley as Montgomery County Hospital District Board of Directors member representing the Precinct 1.

#### 4. Adjourn

The board adjourned at 3:48 p.m
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#### MINUTES OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., June 4, 2024 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

#### 1. Call to Order

Meeting called to order at 4:00 p.m.

#### 2. Invocation

Led by Mr. Easley

#### 3. Pledge of Allegiance

Led by Mr. Spratt

#### 4. Roll Call

#### **Present:**

Brad Spratt Georgette Whatley Arnette Easley Brent Thor Chris Grice Charles Shirley Robert Hudson

#### 5. Public Comment

No one made a comment from the public.

#### 6. Special Recognition

**MCHD Service Awards** 

Field Employee – Jacob Peterson

Non-Field Employee – Bailey Hallett, Valerie Castillo and Melissa Stone

**5 Year Award** – Andrew Scroggins

30 Year Award – Eric Berlehner

#### 7. Monthly Reports:

- a. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
- b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
- c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.

- d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
- e. Accounting looking at new software.

Mr. Randy Johnson, CEO presented the CEO report to the board.

Mr. James Campbell Chief of Operations presented the EMS report to the board.

Mrs. Melissa, Miller, COO presented the COO report to the board.

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report.

Mr. Brett Allen, CFO presented Billing and Accounting report.

## 8. Consider and act on purchase of six (6) new 12' ambulance modules and fourteen (14) new 14' ambulance modules from Frazer to be budgeted in FY 2025. (Mr. Hudson, Chair – EMS Committee)

Mr. Hudson made a motion to consider and act on purchase of six (6) new 12' ambulance modules and fourteen (14) new 14' ambulance modules from Frazer to be budgeted in FY 2025. Ms. Whatley offered a second. After board discussion motion passed unanimously.

### 9. Consider and act on approving Dr. Mike Depasquale to fulfil the Assistant Medical Director contract. (Mr. Hudson, Chair EMS Committee)

Mr. Hudson made a motion to consider and act on approving Dr. Mike Depasquale to fulfil the Assistant Medical Director contract. Mr. Thor offered a second and motion passed unanimously.

#### 10. Consider and act on ImageTrend annual renewal. (Mr. Hudson, Chair – EMS Committee)

Mr. Hudson made a motion to consider and act on ImageTrend annual renewal. Mr. Shirley offered a second and motion passed unanimously.

### 11. Discuss and approve the purchase of a set of mobile column lifts. (Mr. Hudson, Chair – EMS Committee)

Mr. Hudson made a motion to discuss and approve the purchase of a set of mobile column lifts. Mr. Easley offered a second and motion passed unanimously.

### 12. Consider and act on Station 30 HVAC replacement (both units). (Mr. Grice, PADCOM Committee)

Mr. Grice made a motion to consider and act on the Station 30 HVAC replacement. (MCHD staff approved replacing both units rather than just the one unit that was budgeted). Mr. Easley offered a second and motion passed unanimously.

### 13. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mr. Easley, Chair – Indigent Care Committee)

Mr. Easley made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Spratt offered a second and motion passed unanimously.

14. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mr. Thor, Chairman – MCHD Board)

Mr. Easley made a motion to consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Spratt offered a second and motion passed unanimously.

15. CFO report of preliminary financials for seven months ended April 30, 2024, and report updates on financial statements and investment.

Mr. Brett Allen, CFO presented the Financial Report to the board.

16. Consider and take action to update the signers on the Woodforest National Bank accounts. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and take action to update the signers on the Woodforest National Bank accounts. Ms. Whatley offered a second and motion passed unanimously.

17. Consider and act on Paycom Renewal. (Mr. Charles Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on Paycom Renewal. Mr. Thor offered a second and motion passed unanimously.

18. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on ratification of District invoices. Ms. Whatley offered a second and motion passed unanimously.

19. Consider and act on salvage and surplus. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on salvage and surplus. Mr. Grice offered a second and motion passed unanimously.

20. Secretary's Report – Minutes from the April 23, 2024 MCHD Special BOD meeting and April 23, 2024 Regular BOD meeting. (Ms. Whatley, Secretary – MCHD Board)

Ms. Whatley made a motion to consider and act on minutes from the April 23, 2024 MCHD Special BOD meeting. Mr. Spratt offered a second and motion unanimously.

Ms. Whatley made a motion to consider and act on minutes from the April 23, 2024 MCHD Regular BOD meeting. Mr. Spratt offered a second and motion unanimously.

- 21. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
  - a. To confer with legal counsel on Legal Firm for HR Services with Stibbs and Co. potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Mr. Thor, Chairman– MCHD Board)
  - b. To discuss personnel issues under Section 551.074 of the Texas Government Code. (Mr. Thor, Chairman– MCHD Board)
  - c. To discuss real estate under 551.072 of the Texas Government Code. (Mr. Thor, Chairman– MCHD Board)

Mr. Thor advised that an executive session was not needed.

22.	Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Thor, Chairman – MCHD Board)
	No executive session occurred.
23.	Adjourn.
	The board adjourned at 4:49 p.m.
	Georgette Whatley, Secretary

### Agenda Item # 19



To: Board of Directors

From: Randy Johnson, CEO

**Date:** June 25, 2024

Re: Convene into Executive Session

Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To confer with legal counsel on potential litigation and other confidential legal matters on policy HR 25-316 EMS Leave of Absence under Section 551.071 of the Texas Government Code. (Mr. Thor, Chairman

  — MCHD Board)
- b. To discuss personnel issues under Section 551.074 of the Texas Government Code. (Mr. Thor, Chairman– MCHD Board)
- c. To discuss real estate under 551.072 of the Texas Government Code. (Mr. Thor, Chairman– MCHD Board)

### Agenda Item #20



To: Board of Directors

From: Randy Johnson, CEO

**Date:** June 25, 2024

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Thor, Chairman - MCHD Board)