

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: **October 24, 2023**

Time: **4:00 P.M.**

Place: **MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304**

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

Items Involving a Visitor

7. Presentation of Investment report for quarter ending September 30, 2023. (Mr. Grice, Treasurer - MCHD Board)

District

8. Monthly Reports:
 - a. CEO Report to include executive summary, update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, and any other related district matters. Attached reports include:
 - b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
 - c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
 - d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
 - e. Report on Billing.
9. Presentation of the Employee Survey results. (Ms. Whatley, Chairperson – MCHD board)
10. Presentation of HR Turnover Report. (Mr. Thor, Chair – Personnel Committee)

11. Presentation of Collaborative High Reliability program. (Mr. Thor, Chair – Personnel Committee)
12. Consider and act on District Policies (Mr. Thor, Chair – Personnel Committee)
 - a. HR 25-304 Leaves of Absence without Pay
 - b. HR 25-424 Collaborative Just Culture Policy
13. Consider and act on the November and December, 2023 MCHD Regular Board of Directors meeting dates and times. (Ms. Whatley, Chairperson – MCHD Board)
14. Consider and act on sole source letter for Lifecast Manikins. (Mr. Hudson, Chair – EMS Committee)
15. Consider and act on the purchase of Education Mannequins. (Mr. Hudson, Chair, EMS Committee)
16. Consider and act on the purchase of 55 budgeted Stryker Power Pro Cots. (Mr. Spratt, Chair – PADCOM Committee)
17. Consider and act on the purchase of 52 budgeted Powered Cot fasteners. (Mr. Spratt, Chair – PADCOM Committee)
18. Consider and act on the \$90,000.00 budgeted Payment 1 of 2 to ESD 2 per the 2023 Amended and Restated Station 52 Housing Agreement. (Mr. Spratt, Chair – PADCOM Committee)
19. Consider and act on rent rate increase at MCHD Station 34. (Mr. Spratt, Chair – PADCOM Committee)
20. Consider and act on sole source letter for EXACOM digital recorder system annual maintenance. (Mr. Spratt, Chair – PADCOM Committee)
21. Consider and act on EXACOM digital recorder system annual maintenance. (Mr. Spratt, Chair – PADCOM Committee)
22. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
23. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)
24. Consider and act on ratification of contracts with additional network providers for indigent care. (Mrs. Wagner, Chair – Indigent Care Committee)
25. CFO report of preliminary financials for twelve months month ended September 30, 2023, and report updates on financial statements and investment.
26. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2023. (Mr. Grice, Treasurer - MCHD Board)
27. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2024. (Mr. Grice, Treasurer - MCHD Board)
28. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
29. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)
30. Secretary's Report – Consider and act on September 26, 2023 MCHD Regular BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)

Executive Session

31. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - a. To discuss and take action if needed on real estate under 551.072 of the Texas Government Code regarding the lease or rental of District Facilities by third party groups and the purchase of real estate ESD #3 Station at 13956 FM 2854 . (Ms. Whatley, Chairperson – MCHD Board)

- b. To confer with District legal counsel concerning confidential legal matters involving the Montgomery County Public Health District as authorized by Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - c. To discuss and take action if needed on personnel issues under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
32. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)
33. Adjourn.

Sandy Wagner, Secretary

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).



QUARTERLY INVESTMENT REPORT

For the Quarter Ended

September 30, 2023

Prepared by

Valley View Consulting, L.L.C.

The investment portfolio of Montgomery County Hospital District is in compliance with the Public Funds Investment Act and the Montgomery County Hospital District Investment Policy.

Chief Executive Officer
Investment Officer,
Montgomery County Hospital District

Chief Financial Officer
Investment Officer,
Montgomery County Hospital District

Treasurer, MCHD Board
Investment Officer,
Montgomery County Hospital District

'Disclaimer: These reports were compiled using information provided by the Montgomery County Hospital District. No procedures were performed to test the accuracy or completeness of this information. The market values included in these reports were obtained by Valley View Consulting, L.L.C. from sources believed to be accurate and represent proprietary valuation. Due to market fluctuations these levels are not necessarily reflective of current liquidation values. Yield calculations are not determined using standard performance formulas, are not representative of total return yields and do not account for investment adviser fees.

Montgomery County Hospital District Annual Comparison of Portfolio Performance

FYE Results by Investment Category:

Asset Type	September 30, 2022			September 30, 2023		
	Ave. Yield	Book Value	Market Value	Ave. Yield	Book Value	Market Value
DDA	0.30%	\$ 3,077,856	\$ 3,077,856	0.41%	\$ 1,069,717	\$ 1,069,717
MMA	2.82%	24,434,691	24,434,691	5.65%	23,649,513	23,649,513
MMF/LGIP	2.36%	306,374	306,374	5.32%	126,254	126,254
CD/Security	2.01%	18,145,450	18,145,450	4.97%	23,734,068	23,734,068
Totals		\$ 45,964,371	\$ 45,964,371		\$ 48,579,552	\$ 48,579,552
Fourth Quarter-End Yield	2.32%			5.20%		

Average Quarter-End Yields (1):

	2022 Fiscal Year	2023 Fiscal Year
Montgomery County Hospital District	0.98%	4.42%
Rolling Three Month Treasury	1.06%	4.95%
Rolling Six Month Treasury	1.01%	4.77%
TexPool	0.90%	4.74%
Fiscal YTD Interest Earnings	\$ 366,057 (Approximate)	\$ 2,359,981 (Approximate)

(1) Average Quarterly Yield calculated using quarter end report average yield and adjusted book value.

Summary

Quarter End Results by Investment Category:

Asset Type	June 30, 2023		September 30, 2023		
	Book Value	Market Value	Book Value	Market Value	Ave. Yield
DDA	\$ 1,245,126	\$ 1,245,126	\$ 1,069,717	\$ 1,069,717	0.41%
MMA	23,906,224	23,906,224	23,649,513	23,649,513	5.65%
MMF/LGIP	6,051,480	6,051,480	126,254	126,254	5.32%
CD/Security	27,773,593	27,773,593	23,734,068	23,734,068	4.97%
Totals	\$ 58,976,423	\$ 58,976,423	\$ 48,579,552	\$ 48,579,552	5.20%

Current Quarter Portfolio Performance: (1)

Average Quarterly Yield	5.20%
Rolling Three Month Treasury	5.54%
Rolling Six Month Treasury	5.38%
TexPool	5.32%

Fiscal Year-to-Date Portfolio Performance: (2)

Average Quarter End Yield	4.42%
Rolling Three Month Treasury	4.95%
Rolling Six Month Treasury	4.77%
TexPool	4.74%

Interest Earnings (Approximate)

Quarterly Interest Earnings	\$ 665,407
Fiscal YTD Interest Earnings	\$ 2,359,981

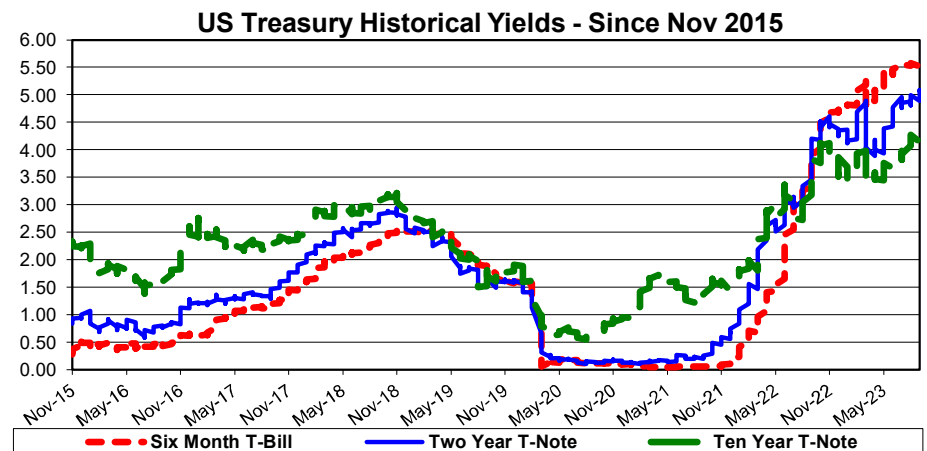
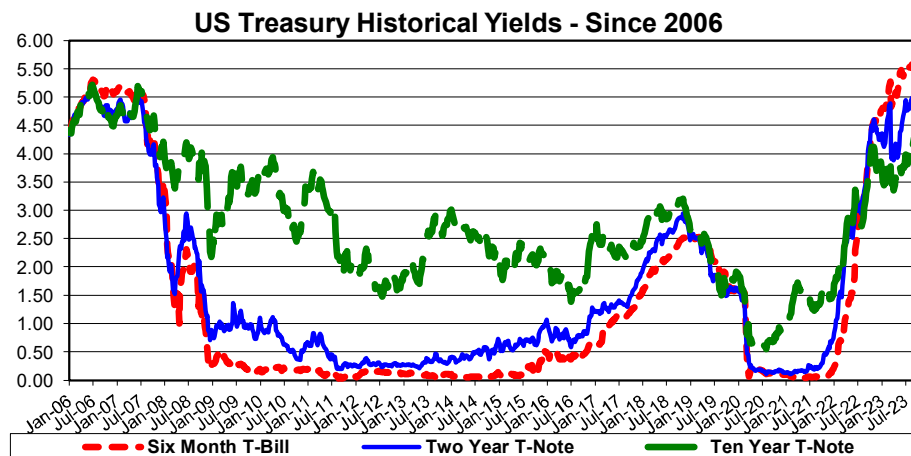
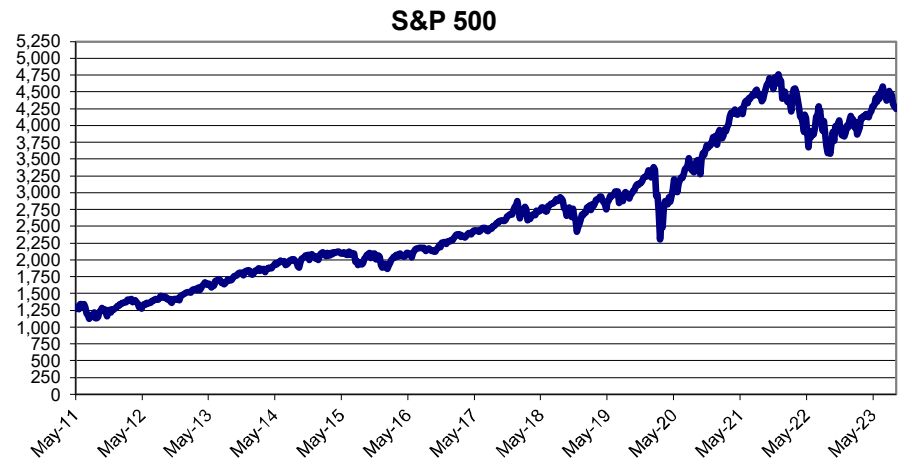
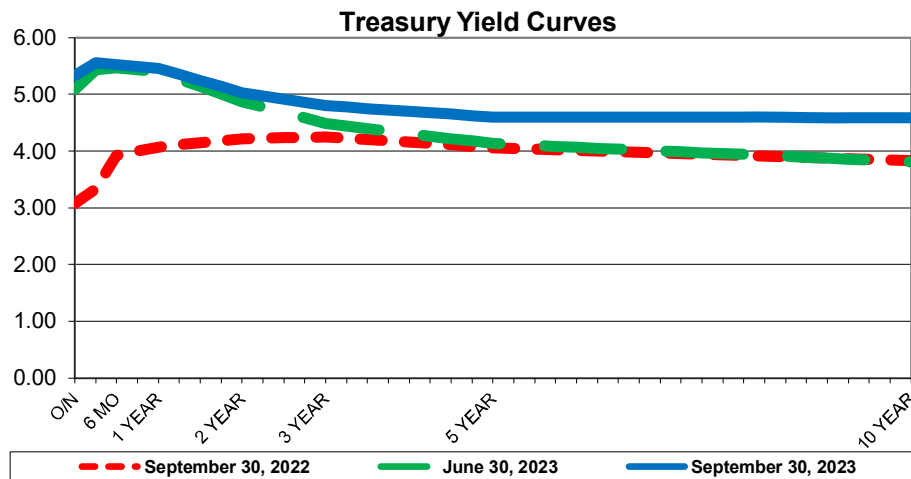
(1) **Current Quarter Average Yield** - based on adjusted book value, realized and unrealized gains/losses and investment advisory fees are not considered. The yield for the reporting month is used for bank, pool, and money market balances.

(2) **Fiscal Year-to-Date Average Yields** - calculated using quarter end report yield and adjusted book values and does not reflect a total return analysis or account for advisory fees.

Economic Overview

9/30/2023

The Federal Open Market Committee (FOMC) maintained the Fed Funds target range 0.25% to 5.25% - 5.50% (Effective Fed Funds are trading +/-5.33%). A pause is projected at least until the September 19-20 meeting, with any future actions data-dependent. Second Quarter 2023 GDP posted 2.1%. September Non-Farm Payroll surged up 336k new jobs, above the 170k projection. The S&P Stock Index continued to slide below 4,300. The yield curve drifted higher on the long end. Crude Oil traded +/- \$85 per barrel. Inflation drifted lower but still over the FOMC 2% target (Core PCE +/-3.9% and CPI +/-3.7%). The slowing China and German economies, Ukrainian/Russian and Israeli/Hamas conflicts continue to weight on future outlooks.



Investment Holdings
September 30, 2023

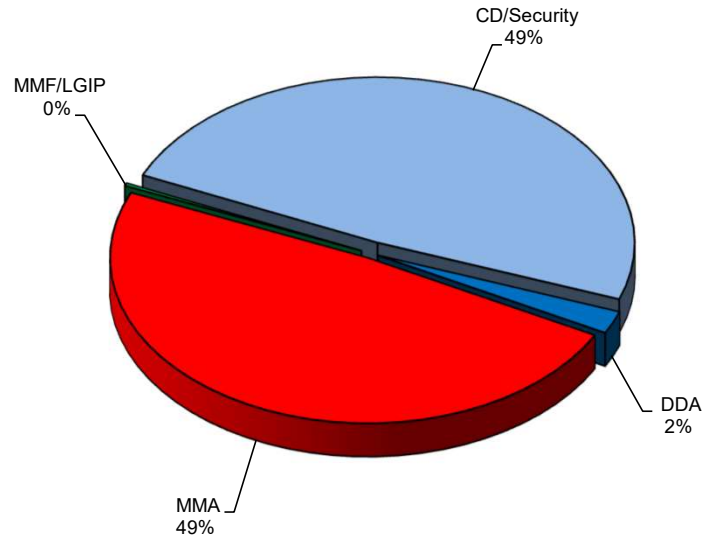
Description	Rating	Coupon/ Discount	Maturity Date	Settlement Date	Original Face\ Par Value	Book Value	Market Price	Market Value	Life (Days)	Yield
Woodforest Bank - DDA		0.41%	10/01/23	09/30/23	\$ 1,069,717	\$ 1,069,717	1.00	\$ 1,069,717	1	0.41%
Woodforest Bank - MMA		5.73%	10/01/23	09/30/23	12,955,854	12,955,854	1.00	12,955,854	1	5.73%
NexBank IntraFi MMA		5.55%	10/01/23	09/30/23	10,693,658	10,693,658	1.00	10,693,658	1	5.55%
TexPool	AAAm	5.32%	10/01/23	09/30/23	69,843	69,843	1.00	69,843	1	5.32%
TexSTAR	AAAm	5.31%	10/01/23	09/30/23	56,411	56,411	1.00	56,411	1	5.31%
East West Bank CD		4.63%	10/27/23	10/27/22	5,241,456	5,241,456	100.00	5,241,456	27	4.74%
East West Bank CD		4.60%	11/15/23	11/15/22	4,198,475	4,198,475	100.00	4,198,475	46	4.71%
Texas Capital Bank CD		4.91%	01/23/24	01/25/23	4,132,768	4,132,768	100.00	4,132,768	115	4.91%
Bank OZK CD		4.88%	03/29/24	03/29/23	2,049,808	2,049,808	101.00	2,049,808	181	5.00%
Texas Capital Bank CD		4.87%	04/23/24	01/25/23	2,065,903	2,065,903	100.00	2,065,903	206	4.87%
Bank OZK CD		4.92%	05/19/24	05/19/23	2,033,434	2,033,434	100.00	2,033,434	232	5.04%
Bank OZK CD		5.41%	08/02/24	08/02/23	2,009,210	2,009,210	100.00	2,009,210	307	5.56%
Bank OZK CDARS		5.50%	09/19/24	09/21/23	2,003,016	2,003,016	100.00	2,003,016	355	5.65%
					\$ 48,579,552	\$ 48,579,552				
									71	5.20%
									(1)	(2)

(1) **Weighted average life** - Pools, Money Market Funds, and Bank Deposits are assumed to have a one day maturity.

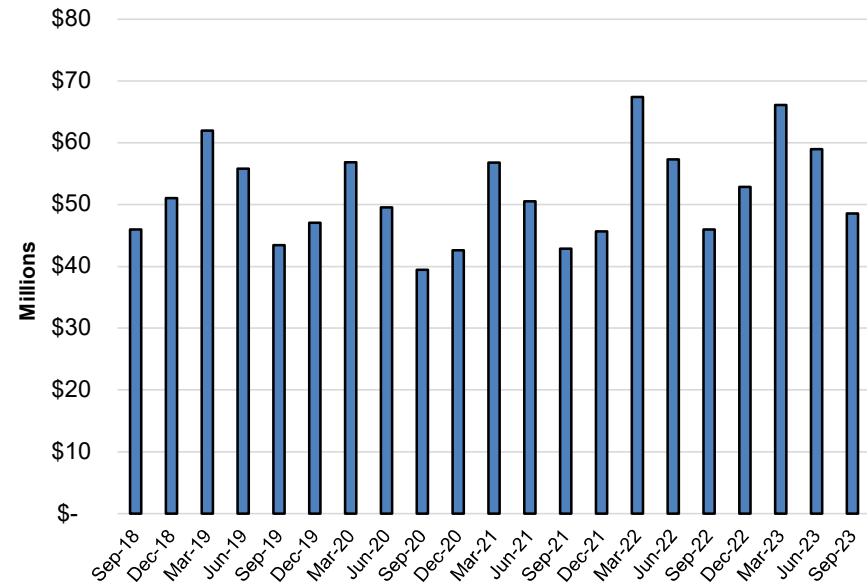
(2) **Weighted average yield to maturity** - The weighted average yield to maturity is based on Book Value, adviser fees and realized and unrealized gains/losses are not considered. The pool and mutual fund yields are the average for the last month of the quarter. Bank deposit yields are estimated from the monthly allocated earnings.

Note: All deposits FDIC insured or collateralized per the Public Funds Collateral Act.

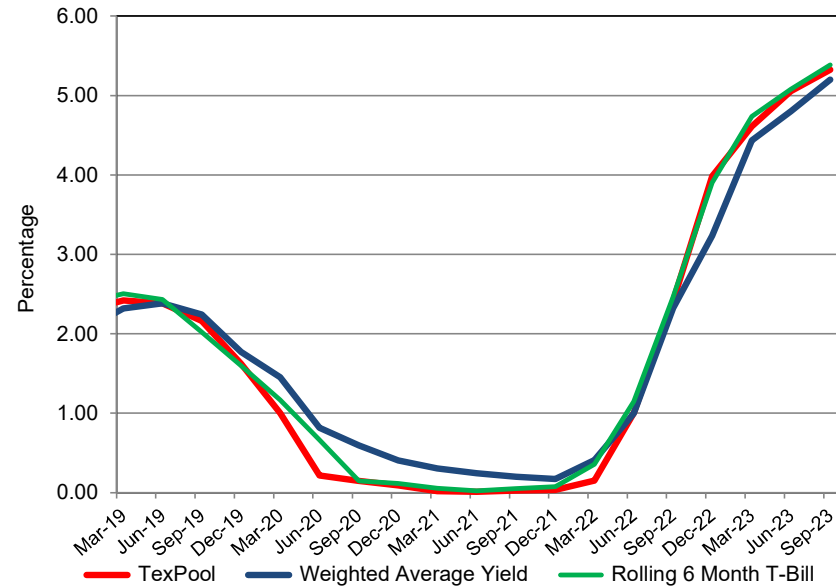
Portfolio Composition



Quarter End Book Value



Total Portfolio Performance



Book & Market Value Comparison

Issuer/Description	Yield	Maturity Date	Book Value 06/30/23	Increases	Decreases	Book Value 09/30/23	Market Value 06/30/23	Change in Market Value	Market Value 09/30/23
Woodforest Bank - DDA	0.41%	10/01/23	\$ 1,245,126	\$ —	\$ (175,410)	\$ 1,069,717	\$ 1,245,126	\$ (175,410)	\$ 1,069,717
Woodforest Bank - MMA	5.73%	10/01/23	13,358,795	—	(402,941)	12,955,854	13,358,795	(402,941)	12,955,854
NexBank IntraFi MMA	5.55%	10/01/23	10,547,429	146,229	—	10,693,658	10,547,429	146,229	10,693,658
TexPool	5.32%	10/01/23	3,032,357	—	(2,962,514)	69,843	3,032,357	(2,962,514)	69,843
TexSTAR	5.31%	10/01/23	3,019,123	—	(2,962,712)	56,411	3,019,123	(2,962,712)	56,411
East West Bank CD	3.10%	07/31/23	2,094,941	—	(2,094,941)	—	2,094,941	(2,094,941)	—
East West Bank CD	3.30%	08/15/23	4,132,491	—	(4,132,491)	—	4,132,491	(4,132,491)	—
East West Bank CD	3.78%	09/15/23	2,059,618	—	(2,059,618)	—	2,059,618	(2,059,618)	—
East West Bank CD	4.74%	10/27/23	5,180,647	60,809	—	5,241,456	5,180,647	60,809	5,241,456
East West Bank CD	4.71%	11/15/23	4,150,079	48,395	—	4,198,475	4,150,079	48,395	4,198,475
Texas Capital Bank CD	4.91%	01/23/24	4,081,991	50,777	—	4,132,768	4,081,991	50,777	4,132,768
Bank OZK CD	5.00%	03/29/24	2,024,751	25,057	—	2,049,808	2,024,751	25,057	2,049,808
Texas Capital Bank CD	4.87%	04/23/24	2,040,700	25,202	—	2,065,903	2,040,700	25,202	2,065,903
Bank OZK CD	5.04%	05/19/24	2,008,374	25,059	—	2,033,434	2,008,374	25,059	2,033,434
Bank OZK CD	5.56%	08/02/24	—	2,009,210	—	2,009,210	—	2,009,210	2,009,210
Bank OZK CDARS	5.65%	09/19/24	—	2,003,016	—	2,003,016	—	2,003,016	2,003,016
TOTAL /AVERAGE	5.20%		\$ 58,976,423	\$ 4,393,755	\$(14,790,626)	\$ 48,579,552	\$ 58,976,423	\$(10,396,871)	\$ 48,579,552

Agenda Item # 8



To: Board of Directors
From: Randy Johnson, CEO
Date: October 24, 2023
Re: CEO Executive Summary and Report

ORGANIZATION EXECUTIVE SUMMARY:

EMS

- In September, we had a celebration dinner for all of our MCHD employees who have been with the organization for 20+ years. It was wonderful to recognize this outstanding group. Overall (field/non-field), we have 28 people who have been with MCHD 20+ years. This is an incredible accomplishment! We had a great turnout for the event, and hope to make this a yearly tradition at MCHD!
- 10 Attendant Paramedics have begun their careers at MCHD. We are excited for the addition of these new team members as we look to expand deployment in 2023 in a response to increased call volume we have sustained thus far this year.
- Currently, we are in the process of recruiting 18 EMTs to augment our staffing and prepare them for enrollment in paramedic training scheduled for June 2024. Our practice of hiring EMTs six months in advance of their paramedic school start date reflects our commitment to investing in individuals who resonate with our values and our dedication to the well-being of our communities.

HCAP

- Outreach endeavors are geared towards identifying and assisting individuals, who potential qualify for HCAP benefits, with completing the application process. In September there were 7 outreach events with the completion of 15 applications completed with 6 of these individuals being approved for benefits.

Radio:

- The Montgomery/Lake Conroe Tower project received approval of the foundation piers and can now move forward with erecting the tower.

IT:

- To improve cybersecurity, the IT team worked to segregate internet devices such as thermostats from the corporate network at the remote EMS stations.

Billing

- Collections during the month of September were \$1,910,344 compared to September 2022 collections of \$1,721,810.

- At September 30th, Days in Accounts Receivable (AR Days) are 89 compared to AR Days of 91 at the end of September 2022.
- Billing hosted Image Trend for a two-day deep dive into their billing software to get a better understanding of its capabilities as part of the effort to explore possible replacements for the current software.

Accounting

- Open enrollment for benefits began October 20th and will last through November 3rd. During that time, three live open enrollment meetings will be held via Webex to provide information about available benefits. A recording of one of the meetings will also be available.
- The ERP consultant delivered an assessment and plan to replace the accounting and purchasing software currently in use. We are currently reviewing the document, which will be used to help develop a request for proposal (RFP).
- Accounting staff has been working on and coordinating an Unclaimed Property project. This has been a large endeavor that has required effort by staff members from a number of departments. The results of this project will be reported to the State by December 17th.

CEO REPORT

Activities Noted this Month:

- We have recently received the results from our Employee Engagement Survey which we shared with all the department managers Wednesday, October 4th. All the employees will review the results of the Employee Engagement Survey at a company-wide level at the Fourth Quarter Compliance meeting coming later this month, and each manager will individually review the departmental results of the Employee Engagement Survey with their employees during November.
- Public Health services will continue to be managed by MCHD for at least the next two years, and a Public Health Employee Orientation will be conducted next month for all the PH employees, serving as a re-orientation to MCHD work rules and practices.
- MCHD representatives met informally with several fire chiefs Tuesday, October 3rd, to discuss how to manage the VHF Simulcast System, since it is nearing end of the sixteen year contract with the Fire Chief's Association (November 2025). The system serves as a reliable back-up alerting and communications system for many ESD's. Justin Evans will review the price of replacing aging modules and will give the Chiefs a cost to continue maintaining the system in the future.
- The proposed lease of Station 31 from ESD 3 will likely require a sprinkler system in order that we may be housed there in the future. Now, the ESD wishes to sell the station to MCHD. We are getting comps for the station and estimates for the work that will need to be done in order to occupy it. We should have a potential proposal for your review by end of year.
- We are waiting on the contract for Station 47 to be finalized by the ESD board.
- Employees may review their benefits plans October 20th through November 3rd.
- We have almost all the chassis on premises for our ambulance build project for 2024. We are placing our orders in que for our 2024 ambulance replacement and expansion plan.

- We are reviewing a new billing software from Imagetrend, our EPCR vender. We are looking for a new billing program that will replace Zoll billing. The Zoll program is over twenty years old and is not efficient to use.
- We had a dinner event to honor our employees who have worked at MCHD twenty years or longer. The event was well attended and was a very enjoyable occasion.
- SETRAC, the regional area council for emergency management, is recommending that all area EMS services provide blood on their units for their patients. Our medical staff believe that blood on our units has not yet been proven to be efficient or effective enough to warrant placing on the units. We are tracking the research and studies closely to assure that we are providing our patients with the most appropriate care for the pre-hospital setting.
- Our awards banquet will be held at the Cynthia Woods-Mitchell Pavilion again this year on December 1st. Invitations will be emailed to all board members and employees in the coming days.

Plans for the Coming Quarter:

- Continue to monitor actual Debit-Day staffing vs. budgeted staffing.
- Continue the ambulance remount process and get the newly designed Frasier 14' ambulance completed and on premises in order that it can be evaluated.
- ESD Station 31 purchase/renovation evaluation.
- FM 105 tower construction.
- Continued recruiting to fill open slots on the ambulances.
- Complete ambulance station expansion needs for FY '24 and '25.
- Continue hard-wiring Collaborative Culture training.
- Work with area fire departments to better coordinate CAD and routing coordination.

Thank you,

Randy

Agenda Item #8b



We Make a Difference!

To: Board of Directors

From: James Campbell

Date: October 24, 2023

RE: EMS Division Report

Executive Summary

- Customer service scores for the third quarter of 2023 ranked MCHD 2nd highest compared to similar EMS systems. There were 1,226 patient surveys returned between 7/1/2023 and 9/30/2023. Our overall survey score was 94.73 and 85.46% of responses gave MCHD the highest rating of “very good.” In addition, our rolling 12-month score of 94.09 is 1.14 points higher than the national database score of 92.95.
- MCHD EMS responded to 7,151 calls and transported 4,168 patients in September 2023. That is an average of 238 responses per day resulting in an average of 139 patient transports per day.
- In September, we had a celebration dinner for all of our MCHD employees who have been with the organization for 20+ years. It was wonderful to recognize this outstanding group. Overall (field/non-field), we have 28 people who have been with MCHD 20+ years. This is an incredible accomplishment! We had a great turnout for the event, and hope to make this a yearly tradition at MCHD!



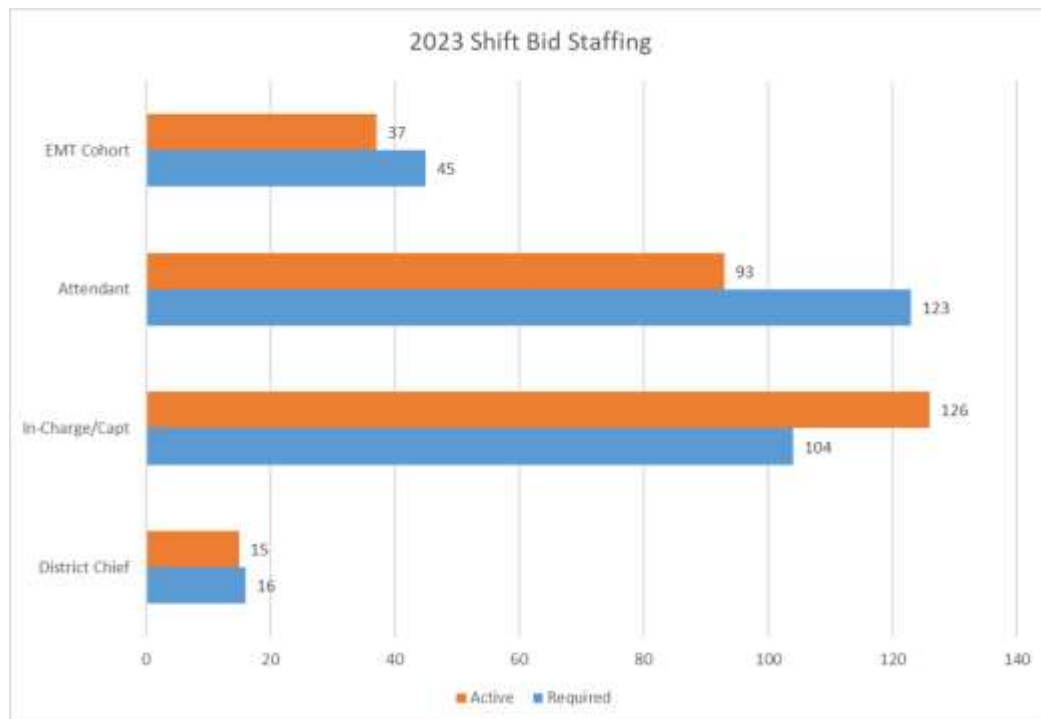
- The work building our Collaborative Culture program is ongoing. We had a meeting with Paul LeSage for a final review of our updated policies and procedures related to Collaborative Culture. To be a highly reliable organization, our policies and procedures have to align with the values of Collaborative Culture. Our BODs have to approve the policies; therefore, at the October board meeting we will present these new policies to our Board for final approval.
- We had the opportunity to review our employee engagement survey results by department, as we continue to share our positive results and look for feedback on where we can improve. Now that all of our MCHD leadership team has had a chance to review the survey, the next major steps will be getting these results out to our front

line team. In EMS, we will be looking at the calendar for Nov/Dec for town-hall style meetings to share our survey results with our crews

- Chief Campbell attended the GETAC EMS Committee workgroup meeting this week to review a best practices document for the state to help with EMS wall-time problems. The plan is to finalize a document for the state that highlights the concerns associated with prolonged EMS wall-times, and offer collaborative solutions for EMS and Hospitals to reference.
- Montgomery FD has approved the remodel plans for Sta. 47. This is good news, and construction to redesign the MCHD space is expected to start soon, as we look to give our crews more space at the station.
- 'Of the Year' award voting took place this month. We are excited to announce the winners at the annual award banquet in December.

Department of Clinical Services, Operations, and Quality and Process Improvement

- EMS Staffing has continued to improve. Below is a snapshot of our current staffing numbers and needs for 2024:



- 10 Attendant Paramedics have begun their careers at MCHD. We are excited for the addition of these new team members as we look to expand deployment in 2023 in a response to increased call volume we have sustained thus far this year.
- Currently, we are in the process of recruiting 18 EMTs to augment our staffing and prepare them for enrollment in paramedic training scheduled for June 2024. Our practice of hiring EMTs six months in advance of their paramedic school start date reflects our commitment to investing in individuals who resonate with our values and our dedication to the well-being of our communities.
- Staffing is continuing to improve allowing us to readily respond to increasing call volume. For the month of September, we averaged 30 units per day. We had our most consistent month for staffing allowing us to have all units (31 Units) staffed for 12 days in September. This is an increase over 8 days in August. Additionally, for September our time per day at low levels, 8 or less units available, continued to decrease falling to 2.66%.
- Interest to promote to In-Charge continues to be strong. Year to date, we have promoted 19 Paramedics to In-Charge Paramedics.
- As part of enhancing our security measures, both of our large narcotic safes have been newly installed in the central supply room. Chief Smith has overseen the secure relocation of all narcotics to these upgraded safes, which will enable more stringent monitoring and control over access to our central supply of narcotics.

- We are pleased to announce that Dr. Patrick officially joined our team as a full-time employee on Sunday, October 8th. This strategic decision, which was meticulously planned and budgeted for several months in advance, aligns seamlessly with our objective of ensuring a smooth transition as Dr. Dickson prepares for his retirement in early 2024.
- In late September, our Operations, DCS, and Quality teams engaged in a productive meeting with our FRO partners to collaborate on future training initiatives and to revisit the tiered EMS deployment system at MCHD. The inclusion of multiple stakeholders in this discussion provided a well-rounded examination of various perspectives and insights.
- Congratulations are in order for Chief Crocker, who received the distinction of Best Oral Presenter - Clinical at the EMS World Expo for his outstanding presentation on Ketamine.
- We attended the inaugural SETRAC Regional Blood Program meeting. The goal of this workgroup is to discuss and develop a regional program that would work for the entire SETRAC region. MCHD will be working in collaboration with this workgroup to develop evidence based guidelines for the region.
- Captain Michael Wells and Spencer Lantz completed our ImageTrend Transition to NEMSIS 3.5. This is a requirement of the State of Texas, but the state has not done a good job of communicating timelines or expectations. These 2 did an excellent job of ensuring we had a smooth transition even though the expectations were not very clear

Alarm

- In early October, Chief Darst and the CAD IT team visited Bexar Metro 9-1-1 for a Summit of the Texas CentralSquare CAD users' group, to collaborate, address shared CAD concerns, and attend a CAD roadmap presentation from the vendor.
- Alarm and other county PSAPs participated in tests of the Rave Panic Button activation process for county schools to test the readiness of the system, which is designed for immediate emergency services notifications in the event of active shooter incidents.
- Alarm Quality submitted our ACE compliance quarterly report and are proud to report that our staff and center are in compliance with ACE standards and on the way to our re-Accreditation with IAED, as an ACE Center.
- An application process is currently open for four Alarm Medic positions, to begin NEOP in Late November
- Alarm will be holding leadership and Communications Training Officer Promotions toward the end of the year.

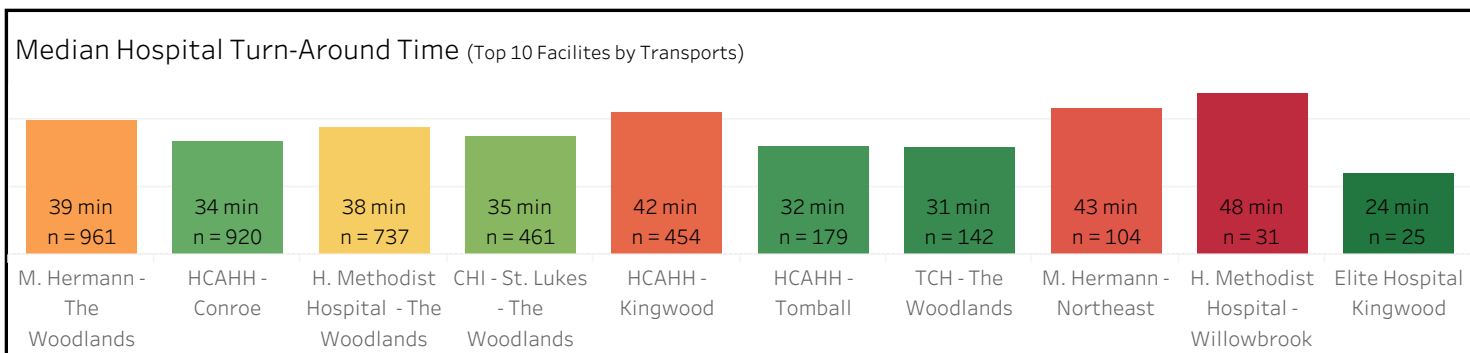
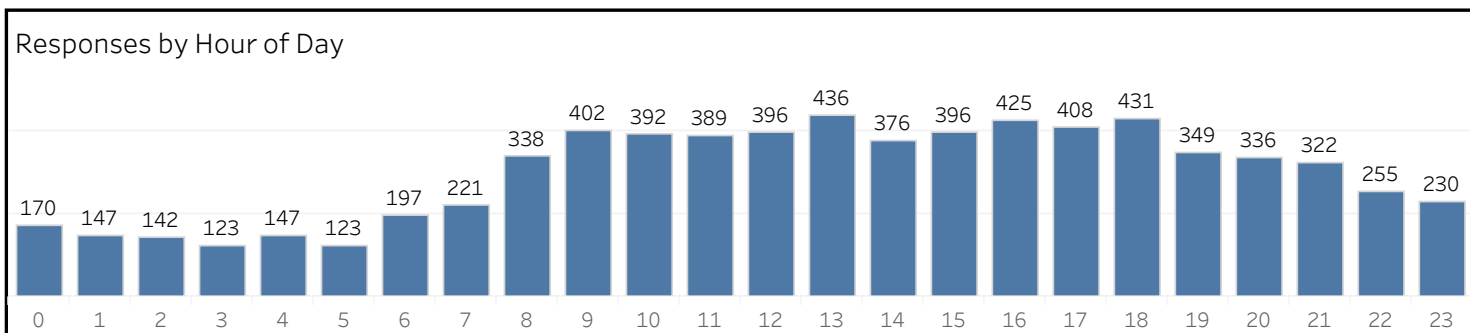
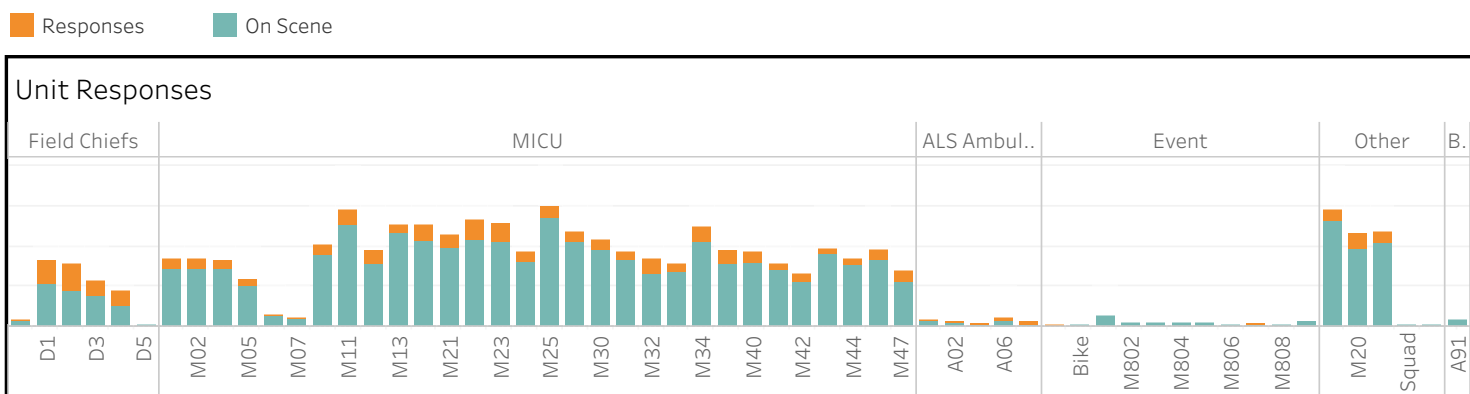


Dispatched Incident Review

September 1, 2023 to September 30, 2023

Dispatched		On Scene		Transports		Response Times			
Incidents	5,941	Incidents	5,586	Incidents	4,112	Priority 1	Priority 2	Priority 3	Overall
Responses	7,151	Responses	6,171	Transports	4,168	79.20%	84.99%	86.96%	85.28%

Incident Types (Top 30)	
Problem Category	
Fall	692
Sick Person	563
MVC	550
Breathing Problems	457
Unconscious/Fainting	427
Chest Pain	411
Transfer/Evaluation	323
SEND	281
Stroke	263
Seizures	200
Abdominal Pain	192
Emotional Crisis	158
Hemorrhage	142
Assault	110
Unknown Problem	104
Traumatic Injury	99
Heart Problems	86
Overdose Ingestion	77
Back Pain	72
Diabetic	60
Cardiac Arrest	56
Medical Alarm	53
Allergic Reaction	50
Structure	42
MVA	34
Choking	28
Obvious/Expected Death	28
Headache	26
Pregnancy/Miscarriage	24
Environmental Exposure	21



Hospital Patient Transports

09/01/23 - 9/30/2023

Total Transports
to All Facilities

4,200

	Sepsis	STEMI	Stroke	Trauma	Grand Total
H. Methodist - The Woodlands	19	4	37		59
M.Hermann - The Woodlands	19	1	18	11	49
HCAHH - Conroe	15	5	5	15	40
HCAHH - Kingwood	11	3	18	6	38
CHI - St. Lukes - The Woodlands	12	3	15		30
HCAHH - Tomball	2	2			4
M.Hermann - Northeast	3				3
H.Methodist Hospital - Willowbrook			1	1	2
CHI - St. Luke's Vintage	1				1
CHI - St. Luke's - Lakeside	1				1
Grand Total	83	18	94	33	227

Avg. Turnaround Time Main Facilities (Minutes)

M. Hermann - Children's TMC	58.00
H.Methodist Hospital - Willowbrook	53.06
H. Methodist Hospital - TMC	52.17
M.Hermann - TMC	45.33
HCAHH - Kingwood	44.48
M.Hermann - Northeast	44.12
M.Hermann - The Woodlands	41.64
CHI - St. Luke's - TMC	41.00
Lyndon B Johnson General	41.00
CHI - St. Luke's Vintage	40.94
M. Hermann - Cypress	40.60
Baylor Scott & White College Station	40.25
H. Methodist - The Woodlands	39.28
TCH - TMC	37.00
HCAHH - Tomball	36.50
HCAHH - Northwest	36.33
CHI - St. Lukes - The Woodlands	36.21
HCAHH - Conroe	35.51
TCH - The Woodlands	35.08
Michael E. DeBakey VA Medical Center	33.80
HCAHH - North Cypress	31.00
MD Anderson Cancer Center - TMC	26.00
Huntsville Memorial	20.50

Patients Per Facility Main Facilities (Count)

M.Hermann - The Woodlands	973
HCAHH - Conroe	932
H. Methodist - The Woodlands	741
CHI - St. Lukes - The Woodlands	463
HCAHH - Kingwood	460
HCAHH - Tomball	180
TCH - The Woodlands	141
M.Hermann - Northeast	104
H.Methodist Hospital - Willowbrook	31
CHI - St. Luke's Vintage	18
M. Hermann - Cypress	10
M.Hermann - TMC	9
H. Methodist Hospital - TMC	6
CHI - St. Luke's - TMC	5
MD Anderson Cancer Center - TMC	5
Michael E. DeBakey VA Medical Center	5
Baylor Scott & White College Station	4
HCAHH - North Cypress	4
HCAHH - Northwest	3
TCH - TMC	3
Huntsville Memorial	2
M. Hermann - Children's TMC	2
Lyndon B Johnson General	1

For more information, visit <https://hosp.mchd-tx.org/>

Avg. Turnaround Time Support Facilities (Minutes)

CHI - St. Joseph - Bryan	42.00
H. Methodist ECC – The Woodlands	31.11
M.Hermann CCC - Spring	29.67
HCAHH - Cleveland ER	27.40
CHI - St. Luke's - Springwoods Village	24.50
M.Hermann - Woodlands West	23.73
H. Methodist ECC - Magnolia	23.15
Elite Hospital Kingwood	22.58
M. Hermann CCC – Kingwood	21.50
CHI - St. Luke's - Lakeside	18.00

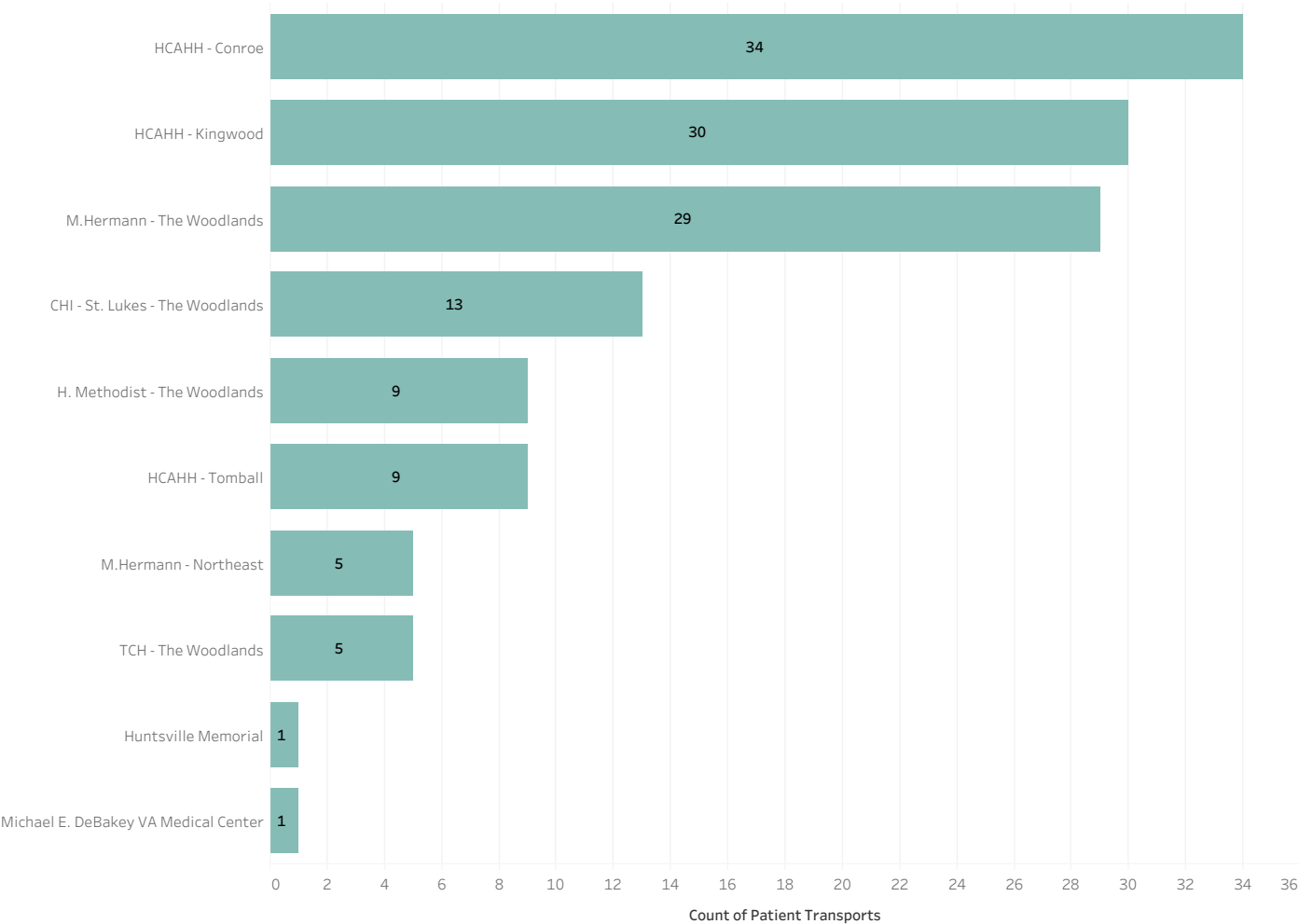
Patients Per Facility Support Facilities (Count)

Elite Hospital Kingwood	26
H. Methodist ECC - Magnolia	20
CHI - St. Luke's - Springwoods Village	16
M.Hermann - Woodlands West	11
H. Methodist ECC – The Woodlands	9
HCAHH - Cleveland ER	5
M. Hermann CCC – Kingwood	4
CHI - St. Luke's - Lakeside	3
M.Hermann CCC - Spring	3
CHI - St. Joseph - Bryan	1

For more information, visit <https://hosp.mchd-tx.org/>

Psychiatric / Behavioral Patients per Facility

09/01/23 - 9/30/2023





September 2023 Professional Development Report

New Hire Process / NEOP

The bustling month of September showcased the strength of our hiring strategies. We are excited to report that a group of 10 Paramedics will embark on their NEOP journey in early October, marking another successful chapter in MCHD's recruitment endeavors. Furthermore, the application window for our EMT-B and AEMT candidates who aspire to join the paramedic cohort opened its doors on the 15th of September. The anticipation is palpable as we gear up for interviews this October and look forward to the onboarding process come November. Reflecting on the year's momentum, the numerous new hire processes have consistently allowed us to engage with our new team members through milestone interviews. Their consistent positive progress is a testament to their dedication and our robust training mechanisms.

Promotion & Reorientation

Promotions have always been an indicator of an organization's internal growth, and September was no exception. Celebrating their hard work and commitment, we congratulate Justin Ward, Rich Serra, Payden Seals, Brady Walding, and Patrick Raymon on their promotions to the rank of Captain. Their elevation stands as an inspiration for others in the ranks. In tandem, we currently have three In-Charge candidates nearing the culmination of their evaluation process, heralding more success stories on the horizon.

Application	Administrative Testing	Field Phase 1	Field Phase 2
3	2	1	0

Paramedic School

The present cohorts continue to exhibit a commendable balance between school, clinical rotations, and work, ensuring their steady growth in the field. Their unwavering dedication stands out, especially when considering the demands of their curriculum. Not to be outdone, our prospective January 2024 cohort has already initiated their application process with Lonestar Montgomery, gearing up for the exciting academic endeavors that await them.

Captain

This month was significant for our Captains with a comprehensive promotional process. The testing process was re-structured, ensuring every candidate was offered a fair and comprehensive evaluation opportunity. The candidates, without exception, displayed commendable ability, reflecting their commitment and expertise. The insights garnered from this process and the invaluable feedback





promise to enrich our future endeavors. Moreover, our Captains can look forward to the Q4 meeting in October, a platform for discussion, reflection, and forward thinking.

Recruiting

Our recruitment drive remains robust and proactive. With invitations to several significant events in the upcoming weeks and months, we anticipate widening our reach and attracting the best talents to MCHD. We remain steadfast in our mission to bring onboard promising candidates and showcase MCHD as the epitome of professional excellence in the EMS community.

Respectfully,

Sarah Cuccia



MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, MI 48096
(517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

Patient Experience Report

September 1, 2023 to September 30, 2023

Your Score

95.05

Your Patients in this Report

365

Total Patients in this Report

4,055

Total EMS Organizations

227





Executive Summary

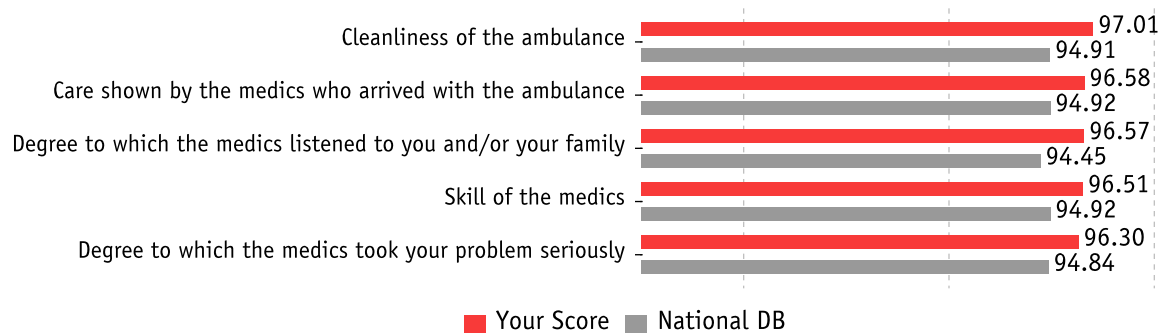
Your overall score for the time period selected is **95.05**. This is a difference of **-0.26** from your previous period's score of **95.31**.

Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **85.81%**.

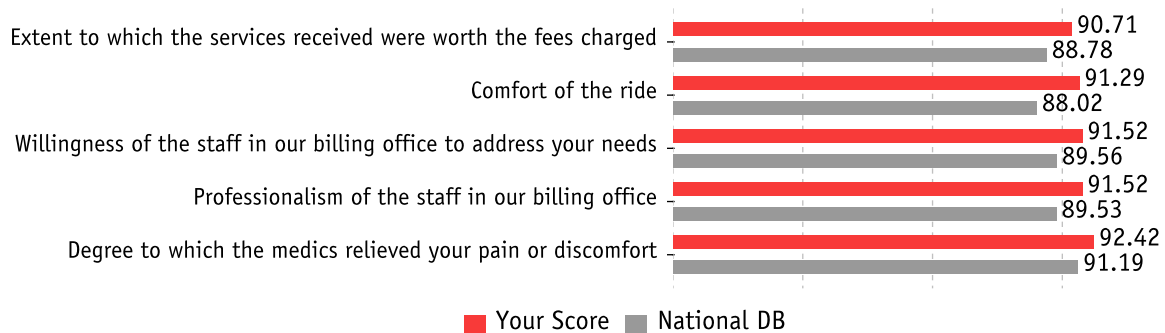
In addition, your rolling 12- month score of **94.18** is a difference of **1.41** from the national database score of **92.77**.

When compared to all organizations in the national database, your score of **94.18** is ranked **27th** and **2nd** for comparably sized organizations.

5 Highest Scores



5 Lowest Scores





Question Analysis

This report shows your current score for the time period selected compared to the corresponding previous time period and the change between the two periods. The national DB score is included for reference

Dispatch Composite

	Current	Previous	(+/-)	National DB
Helpfulness of the person you called for ambulance service	94.94	95.39	-0.45	93.31
Concern shown by the person you called for ambulance service	94.50	95.14	-0.64	92.95
Extent to which you were told what to do until the ambulance arrived	94.54	94.70	-0.16	91.89

Ambulance Composite

	Current	Previous	(+/-)	National DB
Extent to which the ambulance arrived in a timely manner	94.93	95.15	-0.22	92.63
Cleanliness of the ambulance	97.01	96.99	0.02	94.91
Comfort of the ride	91.29	91.70	-0.41	88.02
Skill of the person driving the ambulance	95.81	96.14	-0.33	94.49

Medic Composite

	Current	Previous	(+/-)	National DB
Care shown by the medics who arrived with the ambulance	96.58	96.57	0.01	94.92
Degree to which the medics took your problem seriously	96.30	96.58	-0.28	94.84
Degree to which the medics listened to you and/or your family	96.57	95.96	0.61	94.45
Skill of the medics	96.51	96.59	-0.08	94.92
Extent to which the medics kept you informed about your treatment	95.65	96.16	-0.51	93.55
Extent to which medics included you in the treatment decisions (if applicable)	95.28	95.39	-0.11	92.89
Degree to which the medics relieved your pain or discomfort	92.42	93.46	-1.04	91.19
Medics' concern for your privacy	95.02	96.08	-1.06	93.79
Extent to which medics cared for you as a person	96.12	96.56	-0.44	94.62

Billing Office Staff Composite

	Current	Previous	(+/-)	National DB
Professionalism of the staff in our billing office	91.52	91.06	0.46	89.53
Willingness of the staff in our billing office to address your needs	91.52	90.91	0.61	89.56



Question Analysis (Continued)

Overall Experience Composite

	Current	Previous	(+/-)	National DB
How well did our staff work together to care for you	96.07	96.13	-0.06	94.07
Extent to which our staff eased your entry into the medical facility	95.86	96.02	-0.16	94.47
Appropriateness of Emergency Medical Transportation treatment	95.95	96.36	-0.41	93.99
Extent to which the services received were worth the fees charged	90.71	90.83	-0.12	88.78
Overall rating of the care provided by our Emergency Medical Transportation	95.97	96.35	-0.38	94.05
Likelihood of recommending this ambulance service to others	96.18	95.92	0.26	93.75



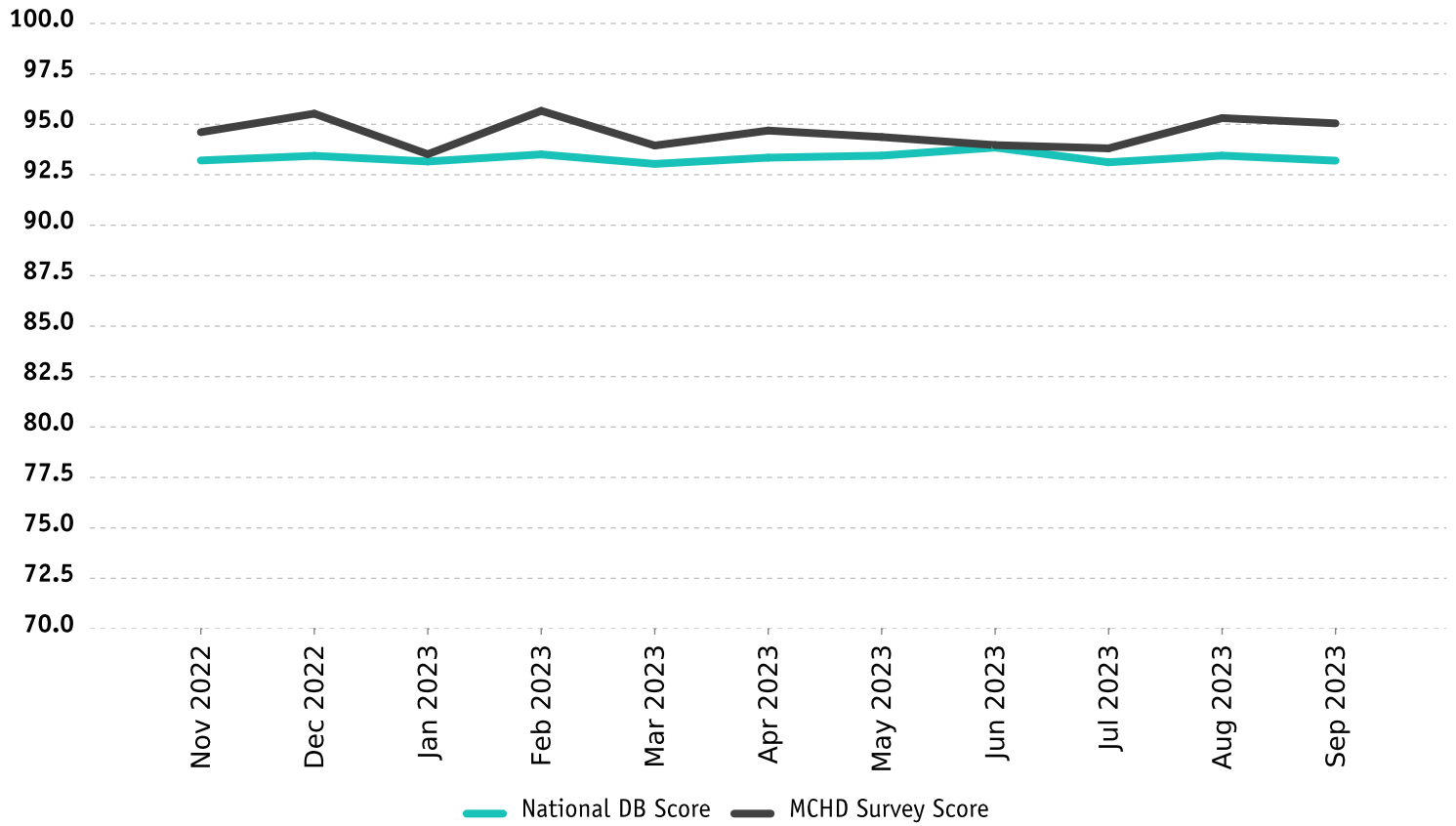
Monthly Breakdown

This report provides individual item scores by month, your overall organization monthly score, and the number of survey respondents.

	Oct 2022	Nov 2022	Dec 2022	Jan 2023	Feb 2023	Mar 2023	Apr 2023	May 2023	Jun 2023	Jul 2023	Aug 2023	Sep 2023
Helpfulness of the person you called for ambulance service	96.37	95.03	96.32	95.22	96.51	95.29	95.53	95.78	94.39	94.78	95.39	94.94
Concern shown by the person you called for ambulance service	94.92	94.79	95.95	95.01	96.37	94.83	94.77	95.13	94.07	95.30	95.14	94.50
Extent to which you were told what to do until the ambulance arrived	95.26	94.15	95.56	93.41	94.48	93.22	94.75	93.58	93.21	94.04	94.70	94.54
Extent to which the ambulance arrived in a timely manner	95.37	94.36	94.76	93.58	94.51	93.32	94.78	94.39	93.64	93.98	95.15	94.93
Cleanliness of the ambulance	96.49	96.76	96.82	95.92	97.41	95.93	96.02	96.49	95.87	96.31	96.99	97.01
Comfort of the ride	90.42	91.63	91.65	90.42	92.46	92.18	89.94	90.27	89.41	90.18	91.70	91.29
Skill of the person driving the ambulance	95.28	96.69	96.48	94.91	96.79	95.23	94.46	95.74	95.21	94.40	96.14	95.81
Care shown by the medics who arrived with the ambulance	96.28	95.91	96.82	94.47	96.89	95.95	96.89	96.30	96.04	95.08	96.57	96.58
Degree to which the medics took your problem seriously	95.98	95.60	96.96	95.26	97.10	95.28	97.05	96.01	95.52	94.76	96.58	96.30
Degree to which the medics listened to you and/or your family	96.17	95.55	97.19	94.17	96.65	94.38	96.18	96.11	95.30	94.74	95.96	96.57
Skill of the medics	96.65	96.36	97.33	95.48	97.30	95.08	96.62	96.56	95.36	95.40	96.59	96.51
Extent to which the medics kept you informed about your treatment	95.45	94.35	96.01	93.21	96.10	94.25	94.38	94.94	93.91	93.97	96.16	95.65
Extent to which medics included you in the treatment decisions (if	95.50	94.41	96.17	93.46	96.17	93.39	94.24	94.81	94.02	93.71	95.39	95.28
Degree to which the medics relieved your pain or discomfort	92.39	92.27	93.18	91.38	93.94	92.95	91.94	92.03	92.20	92.13	93.46	92.42
Medics' concern for your privacy	95.96	94.19	95.75	94.02	96.73	93.84	95.50	94.82	94.87	93.32	96.08	95.02
Extent to which medics cared for you as a person	96.52	95.50	96.58	94.14	96.84	94.83	96.57	96.19	95.03	94.32	96.56	96.12
Professionalism of the staff in our billing office	89.85	89.77	91.28	88.95	91.32	88.89	89.76	89.30	90.40	89.25	91.06	91.52
Willingness of the staff in our billing office to address your needs	89.16	89.61	91.41	88.99	91.57	88.45	89.27	88.87	89.82	89.82	90.91	91.52
How well did our staff work together to care for you	95.50	94.98	96.21	92.91	96.00	94.52	95.41	94.60	95.10	94.39	96.13	96.07
Extent to which our staff eased your entry into the medical facility	96.05	96.05	95.87	93.94	96.53	94.48	95.22	94.15	95.08	94.12	96.02	95.86
Appropriateness of Emergency Medical Transportation treatment	96.73	95.69	96.22	94.09	95.99	94.60	94.82	94.50	93.83	94.99	96.36	95.95
Extent to which the services received were worth the fees charged	89.58	90.08	89.99	88.49	89.91	89.29	90.31	88.68	88.18	88.05	90.83	90.71
Overall rating of the care provided by our Emergency Medical Transportation	96.22	95.75	96.31	93.84	96.27	94.36	95.53	94.61	95.36	94.76	96.35	95.97
Likelihood of recommending this ambulance service to others	96.09	94.95	95.53	92.94	95.69	93.93	95.78	94.34	94.49	94.18	95.92	96.18
Overall Score	95.04	94.61	95.53	93.52	95.67	93.95	94.69	94.37	93.97	93.81	95.31	95.05
Respondents	503	392	423	352	409	371	339	475	330	414	447	365



Monthly Overall Survey Score





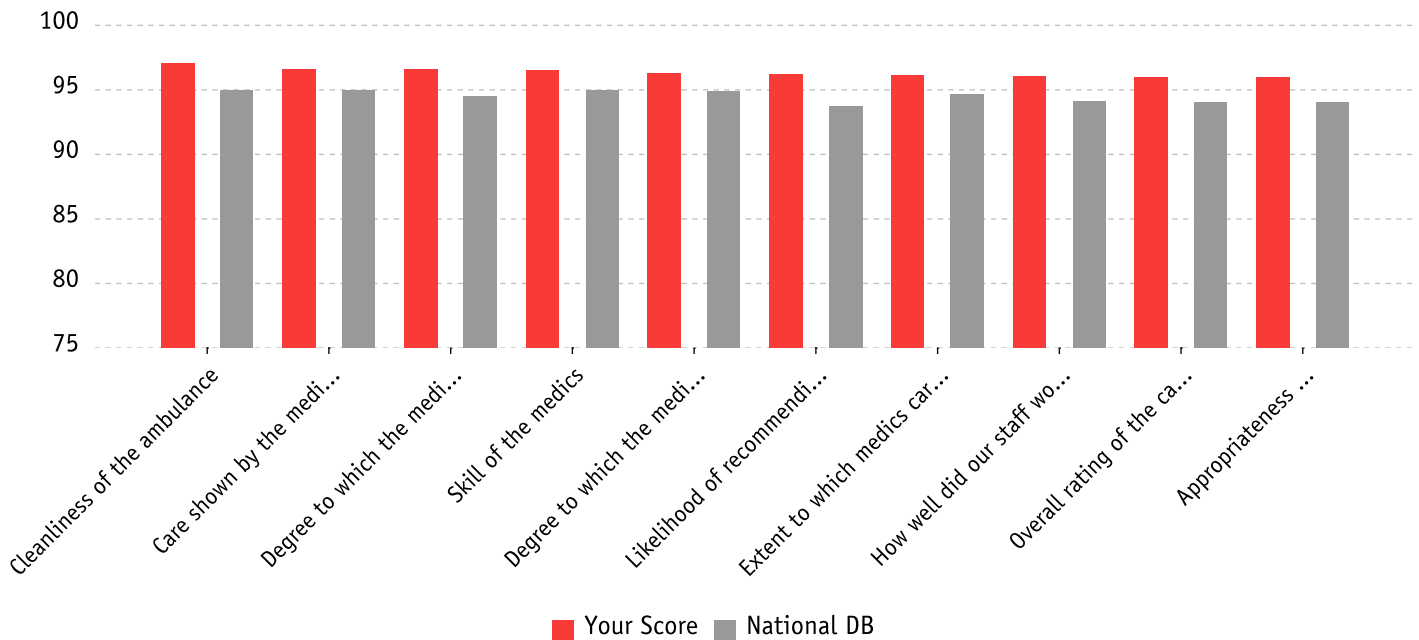
Greatest Increase and Decrease in Scores by Question

Increases	Current	Previous	(+/-)	National DB
Degree to which the medics listened to you and/or your family	96.57	95.96	0.61	94.45
Willingness of the staff in our billing office to address your needs	91.52	90.91	0.61	89.56
Professionalism of the staff in our billing office	91.52	91.06	0.46	89.53
Likelihood of recommending this ambulance service to others	96.18	95.92	0.26	93.75
Cleanliness of the ambulance	97.01	96.99	0.02	94.91
Care shown by the medics who arrived with the ambulance	96.58	96.57	0.01	94.92
Decreases	Current	Previous	(+/-)	National DB
Medics' concern for your privacy	95.02	96.08	-1.05	93.79
Degree to which the medics relieved your pain or discomfort	92.42	93.46	-1.04	91.19
Concern shown by the person you called for ambulance service	94.50	95.14	-0.64	92.95
Extent to which the medics kept you informed about your treatment	95.65	96.16	-0.51	93.55
Helpfulness of the person you called for ambulance service	94.94	95.39	-0.45	93.31
Extent to which medics cared for you as a person	96.12	96.56	-0.44	94.62
Appropriateness of Emergency Medical Transportation treatment	95.95	96.36	-0.42	93.99
Comfort of the ride	91.29	91.70	-0.41	88.02
Overall rating of the care provided by our Emergency Medical Transportation service	95.97	96.35	-0.38	94.05
Skill of the person driving the ambulance	95.81	96.14	-0.33	94.49



Greatest Scores Above Benchmarks by Question

Highest Above Benchmark	Current	(+/-)	National DB
Cleanliness of the ambulance	97.01	2.10	94.91
Care shown by the medics who arrived with the ambulance	96.58	1.66	94.92
Degree to which the medics listened to you and/or your family	96.57	2.12	94.45
Skill of the medics	96.51	1.58	94.92
Degree to which the medics took your problem seriously	96.30	1.47	94.84
Likelihood of recommending this ambulance service to others	96.18	2.43	93.75
Extent to which medics cared for you as a person	96.12	1.50	94.62
How well did our staff work together to care for you	96.07	2.00	94.07
Overall rating of the care provided by our Emergency Medical Transportation service	95.97	1.92	94.05
Appropriateness of Emergency Medical Transportation treatment	95.95	1.95	93.99





Key Drivers — This section shows the relative importance of each question to the respondents' overall satisfaction. The greater the coefficient number, the more important the issue is to your patients' overall satisfaction. The questions are arranged based on their weighted importance value.

Question	Your Score	Correlation Coefficient
How well did our staff work together to care for you	96.07	.931958002
Extent to which the medics kept you informed about your treatment	95.65	.919717347
Extent to which medics cared for you as a person	96.12	.919241175
Medics' concern for your privacy	95.02	.917800704
Appropriateness of Emergency Medical Transportation treatment	95.95	.909065873
Skill of the medics	96.51	.907121083
Degree to which the medics listened to you and/or your family	96.57	.904958302
Extent to which medics included you in the treatment decisions (if applicable)	95.28	.902050534
Degree to which the medics took your problem seriously	96.30	.87749384
Extent to which our staff eased your entry into the medical facility	95.86	.872522018
Care shown by the medics who arrived with the ambulance	96.58	.868395636
Extent to which you were told what to do until the ambulance arrived	94.54	.863087143
Concern shown by the person you called for ambulance service	94.50	.843055708
Degree to which the medics relieved your pain or discomfort	92.42	.830090812
Extent to which the services received were worth the fees charged	90.71	.826405636
Willingness of the staff in our billing office to address your needs	91.52	.806487767
Professionalism of the staff in our billing office	91.52	.795386488
Helpfulness of the person you called for ambulance service	94.94	.762297207
Skill of the person driving the ambulance	95.81	.729841912
Cleanliness of the ambulance	97.01	.69408277
Comfort of the ride	91.29	.656102695
Extent to which the ambulance arrived in a timely manner	94.93	.655063981



Company Comparisons — The following chart gives a comparison of the mean score for each question as scored by comparable companies. Your company is highlighted. There is also a green-shaded highlight of the highest score for each question. This will show how you compare to similar companies.

	Your Company	Comparison Companies					
		A	B	C	D	E	F
Helpfulness of the person you called for ambulance service	94.94	92.00	90.86	0	95.17	94.93	93.75
Concern shown by the person you called for ambulance service	94.50	93.42	89.30	0	93.07	94.93	91.67
Extent to which you were told what to do until the ambulance	94.54	91.24	87.16	0	95.00	92.02	91.67
Extent to which the ambulance arrived in a timely manner	94.93	90.37	84.63	0	90.36	93.56	91.67
Cleanliness of the ambulance	97.01	93.80	90.79	0	95.36	97.35	90.00
Comfort of the ride	91.29	83.71	79.95	0	87.88	94.23	75.00
Skill of the person driving the ambulance	95.81	93.59	90.22	0	95.41	96.50	90.00
Care shown by the medics who arrived with the ambulance	96.58	94.76	89.89	0	94.34	95.90	87.50
Degree to which the medics took your problem seriously	96.30	94.88	89.62	0	93.56	96.33	95.83
Degree to which the medics listened to you and/or your family	96.57	94.21	89.45	0	93.30	96.33	87.50
Skill of the medics	96.51	94.92	91.68	0	94.33	97.88	87.50
Extent to which the medics kept you informed about your	95.65	93.44	86.99	0	92.84	94.32	79.17
Extent to which medics included you in the treatment decisions (if	95.28	92.32	86.44	0	91.80	92.75	85.00
Degree to which the medics relieved your pain or discomfort	92.42	90.06	84.41	0	92.51	92.13	83.33
Medics' concern for your privacy	95.02	92.91	90.15	0	94.11	96.49	87.50
Extent to which medics cared for you as a person	96.12	94.61	89.76	0	94.79	95.43	91.67
Professionalism of the staff in our billing office	91.52	88.98	85.00	0	91.88	91.18	87.50
Willingness of the staff in our billing office to address your needs	91.52	89.06	85.29	0	91.89	91.67	75.00
How well did our staff work together to care for you	96.07	93.14	90.77	0	94.67	96.55	91.67
Extent to which our staff eased your entry into the medical facility	95.86	93.75	90.02	0	95.48	95.51	91.67
Appropriateness of Emergency Medical Transportation treatment	95.95	92.80	87.53	0	93.91	95.78	87.50
Extent to which the services received were worth the fees charged	90.71	87.01	82.89	0	90.59	93.09	80.00
Overall rating of the care provided by our Emergency Medical	95.97	92.87	89.45	0	92.95	95.43	87.50
Likelihood of recommending this ambulance service to others	96.18	93.39	87.34	0	93.61	95.36	93.75
Overall score	95.05	92.31	88.10		93.35	95.02	87.81



Benchmark Comparison

	Your Company	Total DB	Similar Sized	Texas	CAAS	ACE
Helpfulness of the person you called for ambulance service	94.94	93.31	93.21	92.92	93.12	93.27
Concern shown by the person you called for ambulance service	94.50	92.95	92.97	92.40	92.82	92.55
Extent to which you were told what to do until the ambulance	94.54	91.89	92.03	92.31	91.49	92.21
Extent to which the ambulance arrived in a timely manner	94.93	92.63	91.99	92.41	92.08	92.89
Cleanliness of the ambulance	97.01	94.91	94.69	94.75	94.70	95.10
Comfort of the ride	91.29	88.02	87.76	87.86	87.67	88.58
Skill of the person driving the ambulance	95.81	94.49	94.17	93.32	94.15	94.32
Care shown by the medics who arrived with the ambulance	96.58	94.92	94.68	94.80	94.63	95.00
Degree to which the medics took your problem seriously	96.30	94.84	94.61	94.31	94.60	94.66
Degree to which the medics listened to you and/or your family	96.57	94.45	94.35	94.11	94.24	94.35
Skill of the medics	96.51	94.92	94.88	94.79	94.82	95.19
Extent to which the medics kept you informed about your	95.65	93.55	93.38	93.16	93.27	93.62
Extent to which medics included you in the treatment decisions	95.28	92.89	92.65	92.36	92.44	92.26
Degree to which the medics relieved your pain or discomfort	92.42	91.19	90.89	90.37	90.82	90.43
Medics' concern for your privacy	95.02	93.79	93.56	93.40	93.64	93.39
Extent to which medics cared for you as a person	96.12	94.62	94.51	93.95	94.34	94.33
Professionalism of the staff in our billing office	91.52	89.53	89.60	89.09	89.65	88.88
Willingness of the staff in our billing office to address your	91.52	89.56	89.71	89.31	89.81	88.79
How well did our staff work together to care for you	96.07	94.07	93.91	93.76	93.76	93.74
Extent to which our staff eased your entry into the medical	95.86	94.47	94.26	93.68	94.26	94.21
Appropriateness of Emergency Medical Transportation treatment	95.95	93.99	93.60	93.80	93.84	94.31
Extent to which the services received were worth the fees	90.71	88.78	88.17	88.84	88.12	87.98
Overall rating of the care provided by our Emergency Medical	95.97	94.05	93.69	93.65	93.70	93.95
Likelihood of recommending this ambulance service to others	96.18	93.75	93.43	93.48	93.62	93.94
Overall Score	95.05	92.98	92.78	92.62	92.73	92.83



Benchmark Comparison

This section of the report is based off your overall score for the YTD 12-month time period, compared to other benchmark compare groups. An aggregate rolling score is needed to provide stability to the overall score ranking for more meaningful comparisons to other benchmark groups. Each month, the last month in the 12 month period is dropped and the newest month is added. An organization must have a minimum of 100 surveys to be eligible for ranking.

	Your Company	Total DB	Similar Sized	Texas	CAAS	ACE
Number of organizations in compare group		227	57	19	47	13
Minimum Score	1	1.00	1.00	1.00	1.00	1.00
Maximum Score	100	100	100	100	100	100
Mean Score	94.18	92.76	92.28	92.18	91.79	91.28
Your Percentile		69th	96th	N/A	84th	70th
Your Rank		27	2	N/A	6	4

Minimum Score - This is the lowest score in the benchmark group.

Maximum Score - This is the highest score in the benchmark group.

Mean Score - This is where your mean score ranks against others in the compare group.

Your Percentile - This is the percentage of scores that fall below your mean score.

Your Rank - This is where your mean score ranks against others in the compare group.



Cumulative Comparisons

This section lists a synopsis of the information about your individual questions and overall scores over the entire lifetime of the dataset. The first column shows the company score and the second column details the total database score.

	Your Score	Total DB
Overall Facility Rating	94.26	92.45
Dispatch	94.38	92.3
Helpfulness of the person you called for ambulance service	94.66	92.93
Concern shown by the person you called for ambulance service	94.51	92.69
Extent to which you were told what to do until the ambulance	93.96	91.27
Ambulance	94.54	92.07
Extent to which the ambulance arrived in a timely manner	94.85	92.25
Cleanliness of the ambulance	96.27	94.52
Comfort of the ride	91.58	87.67
Skill of the person driving the ambulance	95.47	93.85
Medic	95.04	93.39
Care shown by the medics who arrived with the ambulance	95.88	94.40
Degree to which the medics took your problem seriously	95.79	94.31
Degree to which the medics listened to you and/or your family	95.44	94.00
Skill of the medics	95.91	94.41
Extent to which the medics kept you informed about your treatment	94.50	92.64
Extent to which medics included you in the treatment decisions (if	94.37	92.41
Degree to which the medics relieved your pain or discomfort	92.85	90.71
Medics' concern for your privacy	94.93	93.39
Extent to which medics cared for you as a person	95.66	94.27
Billing Office Staff	90.68	88.78



Cumulative Comparisons (Continued)

	Your Score	Total DB
Overall Facility Rating	94.26	92.45
Billing Office Staff	90.68	88.78
Professionalism of the staff in our billing office	90.66	88.77
Willingness of the staff in our billing office to address your needs	90.71	88.79
Overall Experience	94.02	92.57
How well did our staff work together to care for you	94.93	93.52
Extent to which our staff eased your entry into the medical facility	94.94	93.65
Appropriateness of Emergency Medical Transportation treatment	94.98	93.45
Extent to which the services received were worth the fees charged	89.51	87.97
Overall rating of the care provided by our Emergency Medical	95.07	93.61
Likelihood of recommending this ambulance service to others	94.72	93.22

MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, MI 48096
(517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

Patient Experience Report

July 1, 2023 to September 30, 2023

Your Score

94.73

Your Patients in this Report

1,226

Total Patients in this Report

15,649

Total EMS Organizations

227





Executive Summary

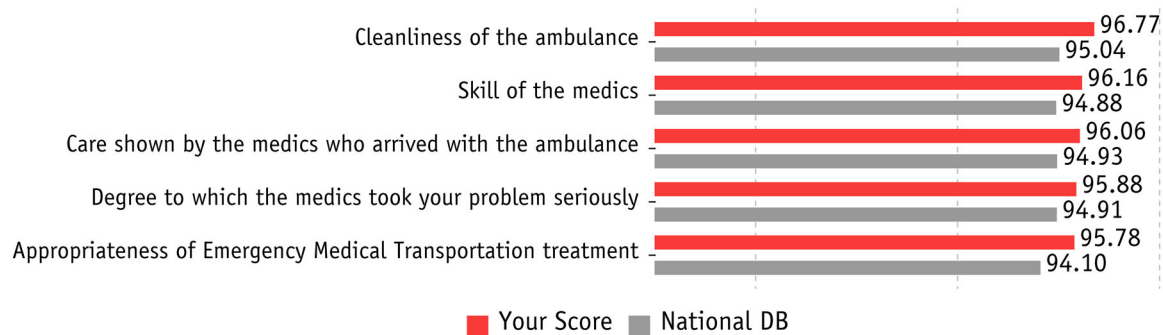
Your overall score for the time period selected is **94.73**. This is a difference of **0.38** from your previous period's score of **94.35**.

Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **85.46%**.

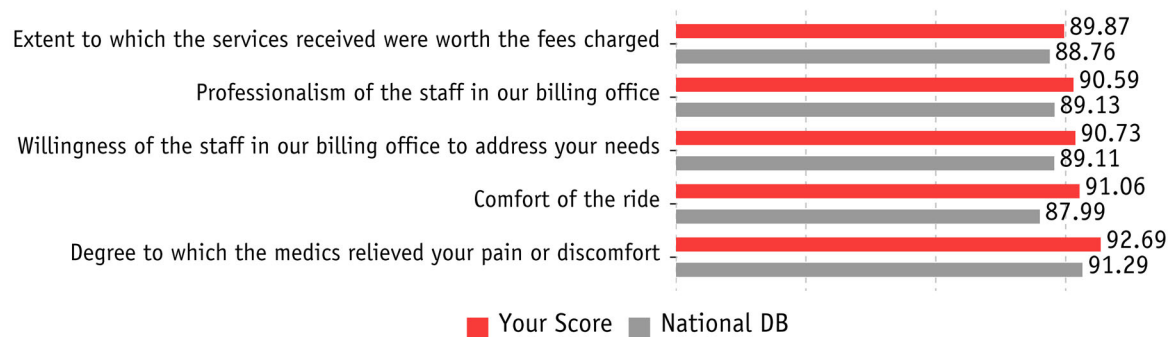
In addition, your rolling 12- month score of **94.09** is a difference of **1.14** from the national database score of **92.95**.

When compared to all organizations in the national database, your score of **94.09** is ranked **28th** and **2nd** for comparably sized organizations.

5 Highest Scores



5 Lowest Scores

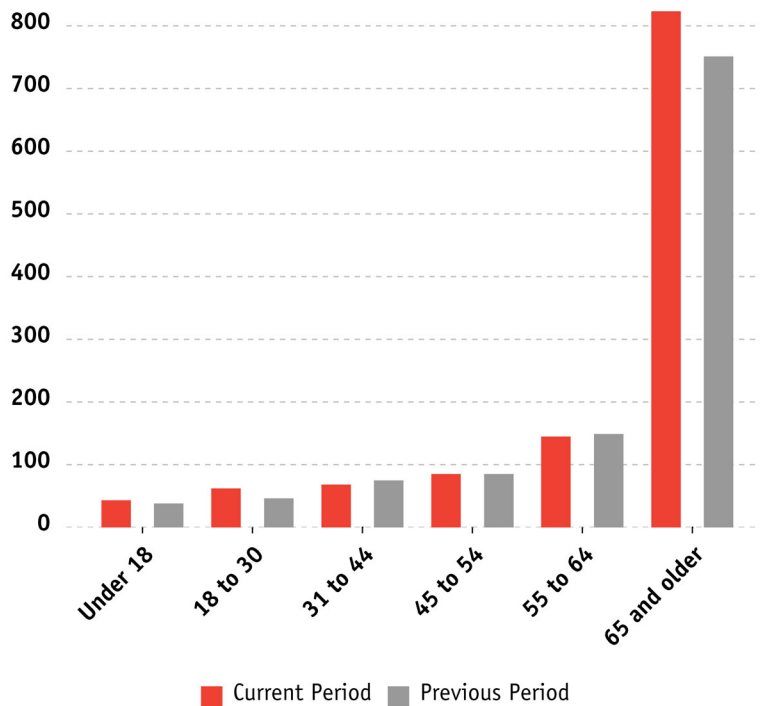




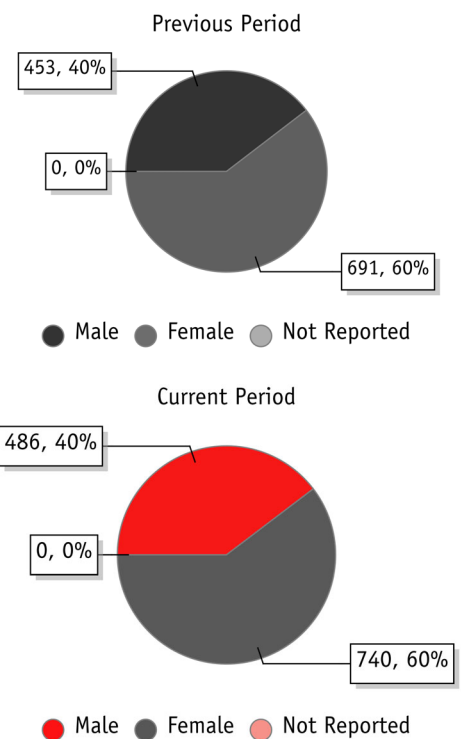
Demographics — This report provides basic information about the patient's age and gender.

	Total	Previous Period			Not Reported	Total	Current Period			Not Reported
		Male	Female				Male	Female		
Under 18	38	21	17	0		43	19	24	0	
18 to 30	46	15	31	0		62	22	40	0	
31 to 44	75	27	48	0		68	18	50	0	
45 to 54	85	33	52	0		85	38	47	0	
55 to 64	149	56	93	0		145	60	85	0	
65 and older	751	301	450	0		823	329	494	0	
Total	1144	453	691	0		1226	486	740	0	

Age Ranges



Gender





Question Analysis

This report shows your current score for the time period selected compared to the corresponding previous time period and the change between the two periods. The national DB score is included for reference

Dispatch Composite

	Current	Previous	(+/-)	National DB
Helpfulness of the person you called for ambulance service	95.05	95.30	-0.25	93.73
Concern shown by the person you called for ambulance service	95.00	94.71	0.29	93.60
Extent to which you were told what to do until the ambulance arrived	94.43	93.81	0.62	92.28

Ambulance Composite

	Current	Previous	(+/-)	National DB
Extent to which the ambulance arrived in a timely manner	94.69	94.29	0.40	92.64
Cleanliness of the ambulance	96.77	96.17	0.60	95.04
Comfort of the ride	91.06	89.92	1.14	87.99
Skill of the person driving the ambulance	95.46	95.21	0.25	94.34

Medic Composite

	Current	Previous	(+/-)	National DB
Care shown by the medics who arrived with the ambulance	96.06	96.40	-0.34	94.93
Degree to which the medics took your problem seriously	95.88	96.17	-0.29	94.91
Degree to which the medics listened to you and/or your family	95.73	95.89	-0.16	94.58
Skill of the medics	96.16	96.23	-0.07	94.88
Extent to which the medics kept you informed about your treatment	95.26	94.48	0.78	93.32
Extent to which medics included you in the treatment decisions (if applicable)	94.79	94.42	0.37	93.10
Degree to which the medics relieved your pain or discomfort	92.69	92.05	0.64	91.29
Medics' concern for your privacy	94.82	95.03	-0.21	93.93
Extent to which medics cared for you as a person	95.67	95.97	-0.30	94.74

Billing Office Staff Composite

	Current	Previous	(+/-)	National DB
Professionalism of the staff in our billing office	90.59	89.76	0.83	89.13
Willingness of the staff in our billing office to address your needs	90.73	89.27	1.46	89.11



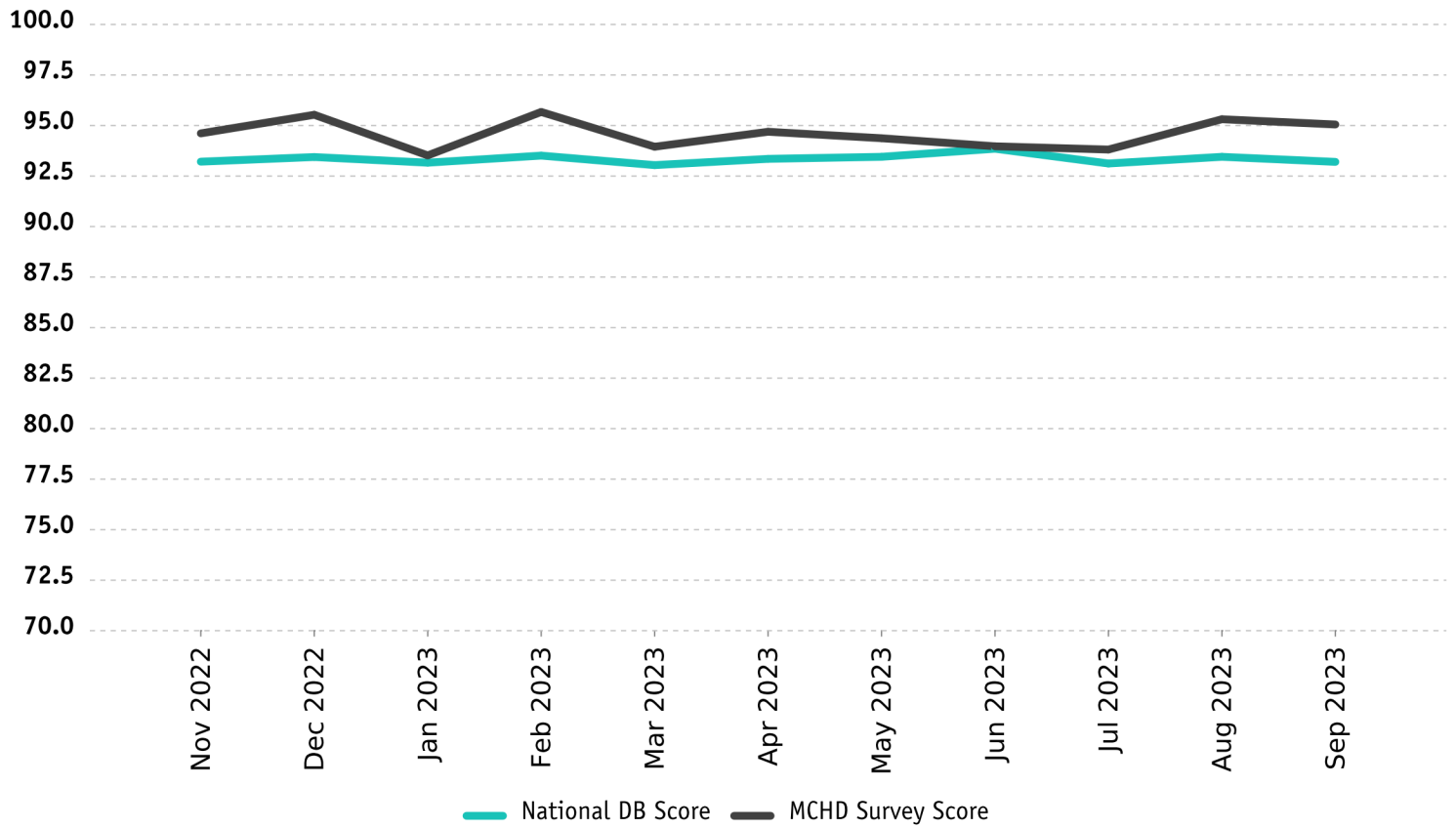
Question Analysis (Continued)

Overall Experience Composite

	Current	Previous	(+/-)	National DB
How well did our staff work together to care for you	95.53	94.98	0.55	94.09
Extent to which our staff eased your entry into the medical facility	95.34	94.73	0.61	94.38
Appropriateness of Emergency Medical Transportation treatment	95.78	94.40	1.38	94.10
Extent to which the services received were worth the fees charged	89.87	89.01	0.86	88.76
Overall rating of the care provided by our Emergency Medical Transportation	95.69	95.10	0.59	94.11
Likelihood of recommending this ambulance service to others	95.40	94.80	0.60	93.60



Monthly Overall Survey Score





Greatest Increase and Decrease in Scores by Question

Increases	Current	Previous	(+/-)	National DB
Willingness of the staff in our billing office to address your needs	90.73	89.27	1.46	89.11
Appropriateness of Emergency Medical Transportation treatment	95.78	94.40	1.38	94.10
Comfort of the ride	91.06	89.92	1.14	87.99
Extent to which the services received were worth the fees charged	89.87	89.01	0.86	88.76
Professionalism of the staff in our billing office	90.59	89.76	0.83	89.13
Extent to which the medics kept you informed about your treatment	95.26	94.48	0.78	93.32
Degree to which the medics relieved your pain or discomfort	92.69	92.05	0.64	91.29
Extent to which you were told what to do until the ambulance arrived	94.43	93.81	0.61	92.28
Extent to which our staff eased your entry into the medical facility	95.34	94.73	0.61	94.38
Likelihood of recommending this ambulance service to others	95.40	94.80	0.60	93.60
Decreases	Current	Previous	(+/-)	National DB
Care shown by the medics who arrived with the ambulance	96.06	96.40	-0.33	94.93
Extent to which medics cared for you as a person	95.67	95.97	-0.29	94.74
Degree to which the medics took your problem seriously	95.88	96.17	-0.29	94.91
Helpfulness of the person you called for ambulance service	95.05	95.30	-0.25	93.73
Medics' concern for your privacy	94.82	95.03	-0.21	93.93
Degree to which the medics listened to you and/or your family	95.73	95.89	-0.17	94.58
Skill of the medics	96.16	96.23	-0.06	94.88



Benchmark Comparison

This section of the report is based off your overall score for the YTD 12-month time period, compared to other benchmark compare groups. An aggregate rolling score is needed to provide stability to the overall score ranking for more meaningful comparisons to other benchmark groups. Each month, the last month in the 12 month period is dropped and the newest month is added. An organization must have a minimum of 100 surveys to be eligible for ranking.

	Your Company	Total DB	Similar Sized	Texas	CAAS	ACE
Number of organizations in compare group		227	57	19	47	13
Minimum Score	1	1.00	1.00	1.00	1.00	1.00
Maximum Score	100	100	100	100	100	100
Mean Score	94.09	92.95	91.30	93.25	91.58	91.20
Your Percentile		69th	97th	N/A	81st	70th
Your Rank		28	2	N/A	7	4

Minimum Score - This is the lowest score in the benchmark group.

Maximum Score - This is the highest score in the benchmark group.

Mean Score - This is where your mean score ranks against others in the compare group.

Your Percentile - This is the percentage of scores that fall below your mean score.

Your Rank - This is where your mean score ranks against others in the compare group.

Fleet Summary 2022-2023

Mileage	Ambulance	Supervisor/Squad	Command Staff	Support	Monthly Total	Weekly Total
September 2023	135,289	13,376	4,744	13,883	167,292	41,823
August 2023	147,887	14,168	3,253	15,319	180,627	45,157
July 2023	174,271	16,832	3,207	18,178	212,488	53,122
June 2023	139,006	15,581	3,180	14,094	171,861	42,965
May 2023	183,315	15,741	1,942	18,743	219,741	54,935
April 2023	138,943	13,138	2,067	17,285	171,433	42,858
March 2023	135,844	13,087	2,446	16,709	168,086	42,022
February 2023	145,872	13,872	3,555	19,067	182,366	45,592
January 2023	158,335	15,588	2,386	19,620	195,929	48,982
December 2022	142,814	13,648	1,776	15,240	173,478	43,370
November 2022	137,250	12,807	2,571	20,194	172,822	43,206
October 2022	172,057	16,806	4,086	26,777	219,726	54,932
Total	1,810,883	174,644	35,213	215,109	2,235,849	
Average	150,907	14,554	2,934	17,926	186,321	46,580
Annualized Amounts					2,235,849	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
September 2023	6		3		9
August 2023	4		2		6
July 2023	5				5
June 2023	3		1		4
May 2023	4				4
April 2023	2		2		4
March 2023	2		1		3
February 2023	5		1		6
January 2023	6		1		7
December 2022	6		1		7
November 2022	2		1		3
October 2022	5		2		7
Total	50		15		65
Per 100,000 Miles	2.24	-	0.67	-	2.91

Service Interruptions	Count	Per 100K miles
September 2023	7	4.18
August 2023	6	3.32
July 2023	9	4.24
June 2023	8	4.65
May 2023	5	2.28
April 2023	11	6.42
March 2023	6	3.57
February 2023	11	6.03
January 2023	6	3.06
December 2022	9	5.19
November 2022	5	2.89
October 2022	5	2.28
Total	88	3.94

Agenda Item # 8c



To: Board of Directors
From: Melissa Miller, COO
Date: October 24, 2023
Re: **COO Report**

FACILITIES:

- Station 42 remodel is on schedule to be completed late in November of 2023.
- Station 47 on Keenan Cutoff- ESD 2 has selected a contractor and the remodel will begin in the next few weeks.
- Station 46 (NEW) MCHD and ESD 3 representatives surveyed the site with staff from the Office of the Fire Marshall to assist in the determination of any updates required prior to occupancy. The Fire Marshall's representative recommended a third party evaluation for Fire and Building Code interpretation. The Consultant provided 2 options to bring the building into compliance for Life Safety: install a fire sprinkler system or replace the existing wall separating the housing area to the bay with a 2 hour fire wall from roof deck to the floor. Installing a Fire Alarm and Sprinkler System will best address both current and future Life Safety needs. Although we have no bids, the cost is estimated to be approximately \$100,000.
- ESD 1, North Montgomery County Fire Department, plan break ground on their new station on Calvary Road between Chambers Creek and Walnut Cove in November. If approved this will be MCHD Station 16.

RADIO:

- Montgomery/Lake Conroe Tower Project: On June 20th, concrete was poured for the 3 foundation piers. A "break test" (testing the foundation under pressure to establish comprehensive strength) is done at the 7, 14, 28 and 56-day marks and must withstand 4,500 PSI. The 7-day, 14-day, 28-day test (4,200 PSI) and the 56-day test registered 4,380 PSI on the initial 5 ft. pour of the South Pier, short of the 4,500 PSI threshold. Sabre Engineers and our third-party Engineering Firm, Malouf Engineering, agreed that the foundation strength meets the support needs of the tower and the project can move forward.

INFORMATION TECHNOLOGY including LASERFICHE:

- Calvin Hon, IT Manager, Shawn Trainor, CAD Program Admin, Alarm Chief T.J. Darst and Michael Wells, Data Reporting attended the Central Square Texas Users Group Conference in San Antonio on October 5. They were able to meet with our Central Square CAD Liaison to discuss issues, take part in CAD/Mobile discussions and network with regional system users.
- IT worked with facilities and EMS to complete the install of the new warehouse narcotics safes. Two of the former narcotics safes will be repurposed for medications in the Public Health Clinic.
- To improve cybersecurity, the IT team worked to segregate internet devices such as thermostats from the corporate network at the remote EMS stations.
- We are expanding our Laserfiche server infrastructure from four servers to five. Some of our highest resource-intensive programs run on the same server currently, so by splitting them up

onto two separate servers, our system will continue to run efficiently. This was planned and is the result of our increasing reliance on Laserfiche processes throughout the organization.

- OCS, Docunav and Laserfiche technical support worked with us to address slowness of the Laserfiche system over the last two weeks of September, and were able to resolve the issue by changing how we back up the system. No problems with speed have been reported since we resolved this issue.
- Last month, we reported to the board that we were investigating an issue with Docunav Shield, the disaster recovery back-up system for Laserfiche. To provide a brief update on that issue, we are paying for additional Docunav Shield back-up storage on a month-to-month basis while working with Docunav and OCS to determine the best long-term solution for our needs.

PUBLIC HEALTH AUDIT:

- October 6, 2023:
 - MCHD uploaded requested PBC documents to the portal provided by Pattillo, Brown and Hill.
 - The audit team now plans to conduct interviews via phone instead of making an onsite visit.
- October 5, 2023:
 - PBH granted access to the portal for document uploads
- October 3, 2023:
 - J. Millsaps signed the Engagement Letter for the MCPHD audit
 - The audit firm of Pattillo, Brown and Hill (PBH) sent the “provided by client” (PBC) document listing to MCHD.
 - Shannon Woleben, MCHD Comptroller, is the MCHD contact lead for the audit.
- September 14, 2023:
 - Pattillo, Brown and Hill provided a planned timeline for the MCPHD Audit
 - October 11-13, 2023 auditors will be onsite
 - Weeks of Oct. 23 and 30 auditors will be testing
 - Findings presented on November 15.

Agenda Item # 8d



To: Board of Directors
From: Ade Moronkeji, HCAP Manager
Date: October 24, 2023
Re: **HCAP Report**

Eligibility Criteria

In order to qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- Residence: Must live in Montgomery county prior to completing an application
- Citizenship: Must be a U.S. citizen or a legal permanent resident
 - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years
- Income: May not exceed the minimum established Federal Poverty Income Level (FPIL) of 150%
This information is updated yearly when the State releases the CIHCP income guidelines.
 - Details per income for each household size can be found on the MCHD website as well as in the HCAP handbooks
- Resources: May not exceed \$2,000 per month or \$3,000 for individuals who are aged or disabled
- Medical Need: There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
 - This criteria is not a state requirement but the District's prerogative.

Program Updates

- Outreach endeavors are geared towards identifying and assisting individuals who potentially qualify for HCAP benefits with the application process. September activities are summarized below:
 - Visit to Conroe House of Prayer (CHOP) and Under Over on September 6 resulted in the completion of four applications
-

- Visit to CHOP, Under Over and Salvation Army on September 13, resulted in the completion of eight applications
- Visit to Under Over on September 20, resulted in the completion of two applications
- Visit to Salvation Army on September 28, resulted in the completion of one application
- At the conclusion of the month, six of these individuals were approved for benefits

Applications

- The total number of applications received for FY23 was 2,396 which is a negligible increase of less than 1% from FY22. Figure 1 depicts a monthly comparison between FY22 and FY23 application numbers.

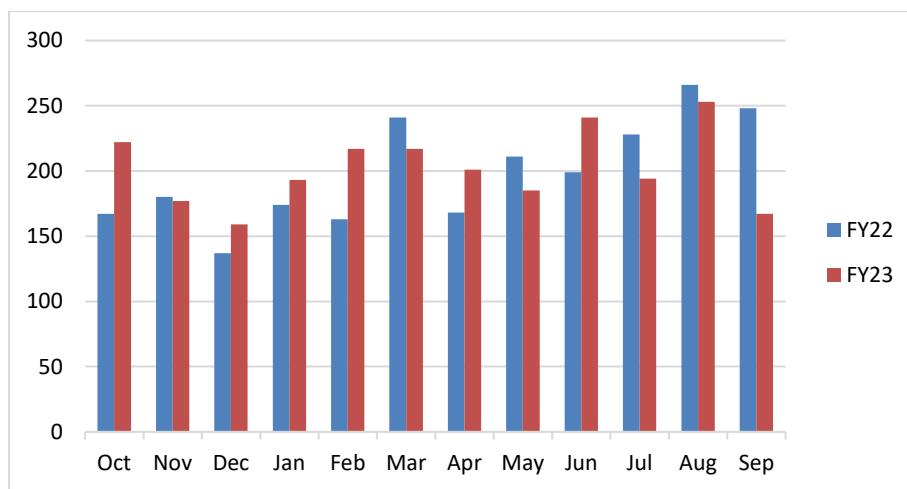


Figure 1 – Monthly Application Volume FY22 V. FY23

- Our office received 61 online applications in September, bringing the fiscal year total to 691. The graph below depicts the volume received each month.

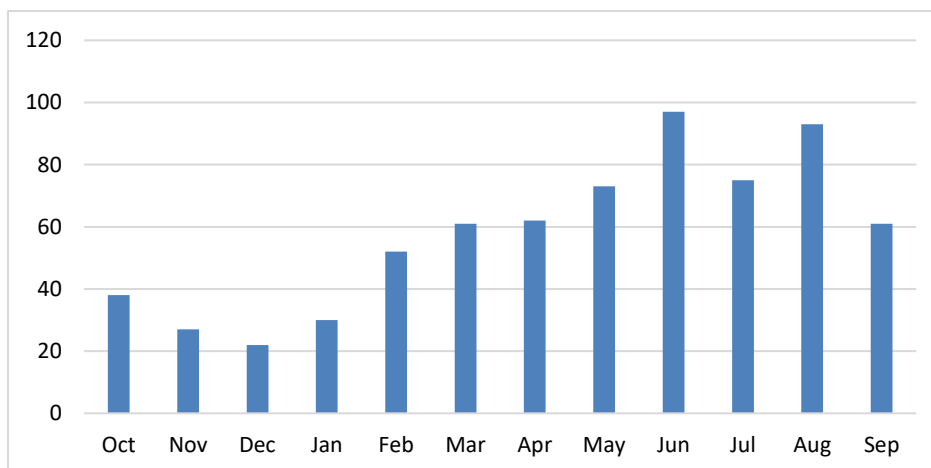


Figure 2 – Monthly Online Application Volume FY23

Enrollment

- HCAP data showed that 369 clients were active on the program at the end of September, which represents an increase of 8% from August numbers. Figure 3 compares the trends in FY22 and FY23 enrollment numbers while figure 4 shows the number of clients enrolled in the three HCAP program classifications.

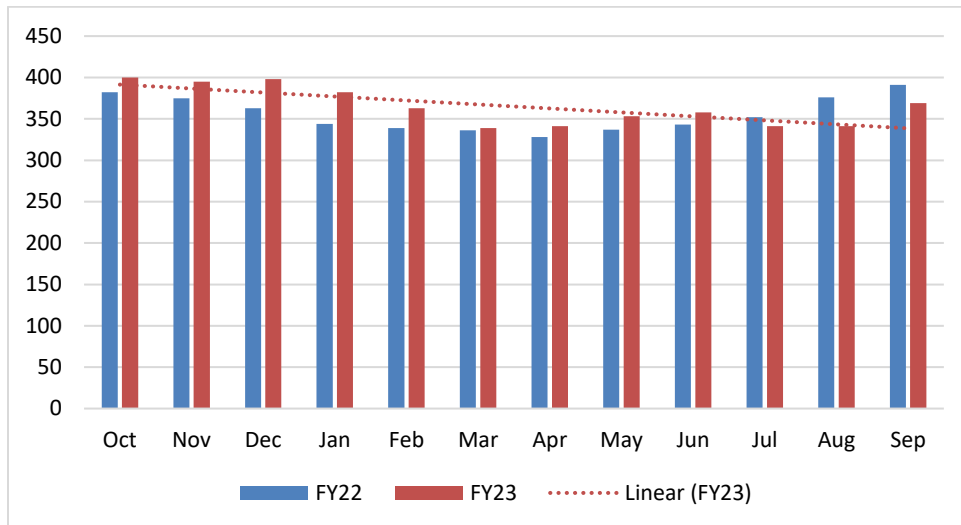


Figure 3 - Active Clients FY22 V. FY23

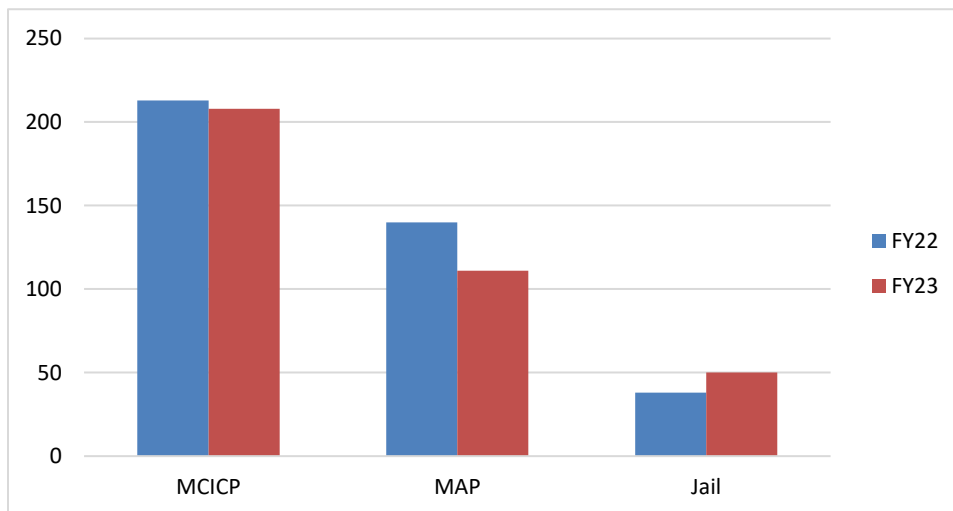


Figure 4 – September HCAP Program Breakdown FY22 V. FY23

New Clients

43 new clients were enrolled in September, which is identical to our numbers for August. Figure 5 depicts the number of new clients added to the program on a monthly basis.

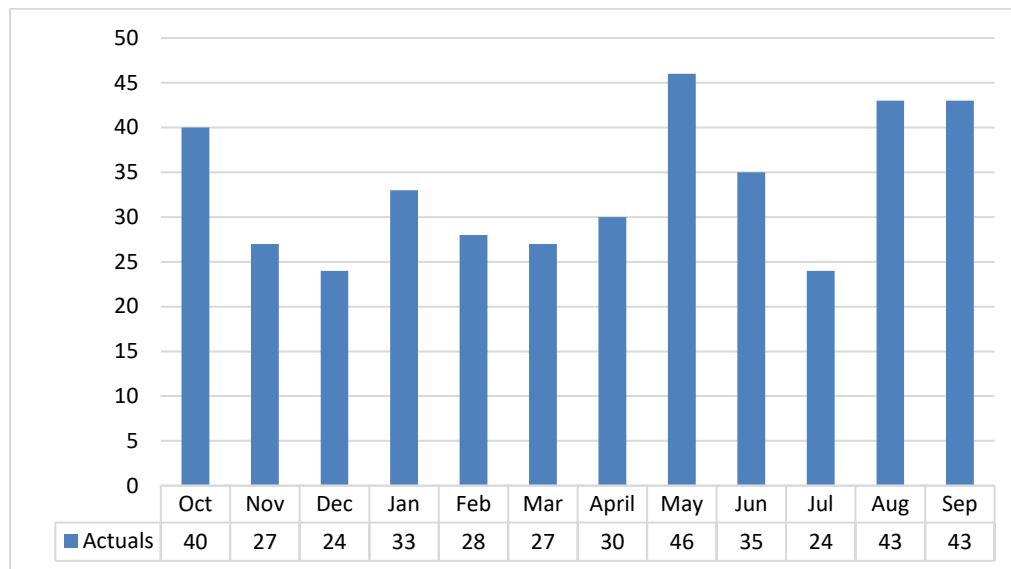


Figure 5 – Monthly New Clients

Bill Pay Updates

Claims Administration

- The team received 804 medical claims in September. Turn-around-time for processing claims was 6 days; this length of time includes the time HCAP staff receives the claims from providers via email, fax or mail, to the time it is adjudicated and closed out. Figure 6 shows a monthly comparison between the volumes of medical claims received FY22 over FY23.

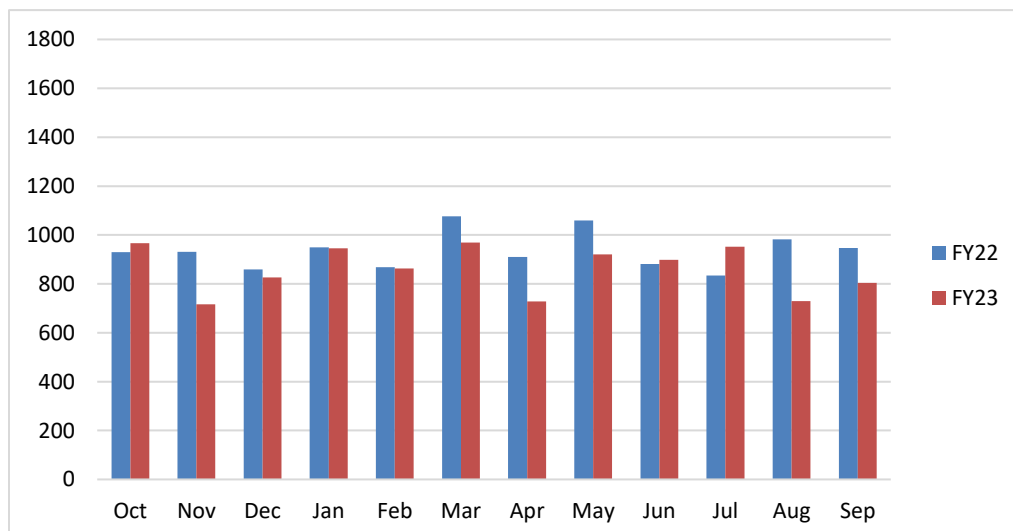


Figure 6 – Volume of Medical Claims FY22 V. FY23

- Total number of medical claims denied was 218. This represents 27% of all claims processed. Figure 7 highlights the main reasons for those denials. This information is used to guide conversations with relevant providers.

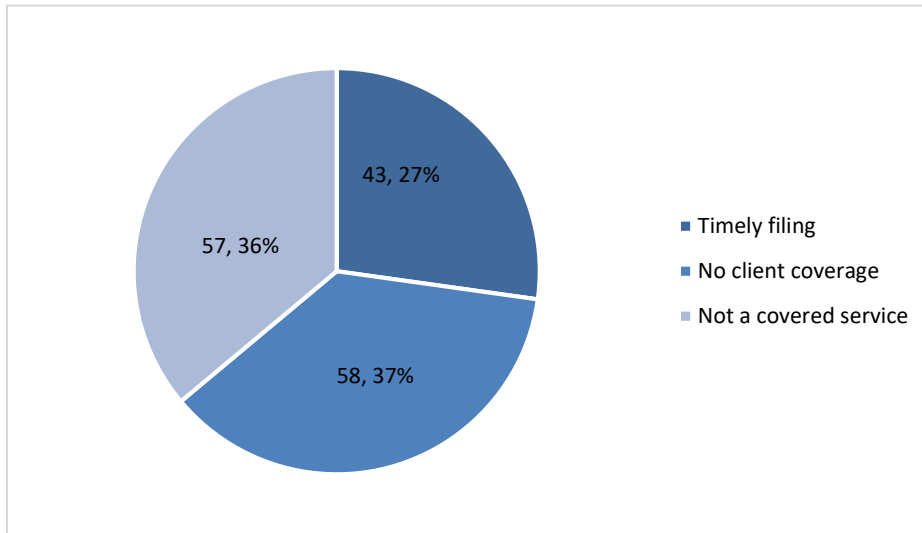


Figure 7 – Main Reasons for Denied Claims

Provider Utilization

- Figure 8 represents the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients are using for their health care needs each month. Figure 9 shows the amount spent on each of the frequently utilized provider type/group.
 - UC hospital inpatient and outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals
 - Inpatient/outpatient hospital without the UC designation refers to CHI St. Luke's The Woodlands and other non HCA local hospitals

UC hospital outpatient and inpatient services represent our highest expenditures for claims processed in September.

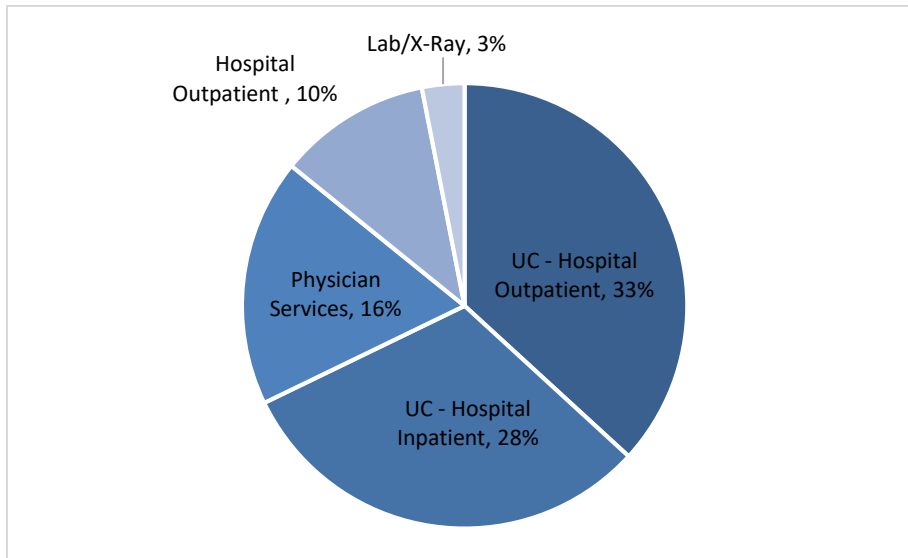


Figure 8 - Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients

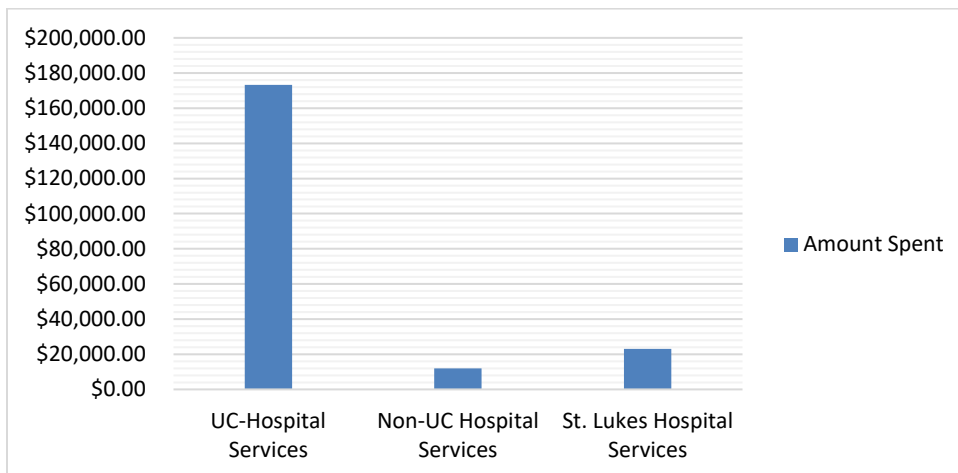


Figure 9 – Amount Spent on Top Providers

Case Management Updates

Education

This is a tool the case managers utilize to assist clients with chronic disease management. The goal is to encourage clients to adopt and maintain healthy behaviors needed for health stabilization. Our team emphasizes care plans implemented by primary care providers, and also conduct well checks with clients to foster compliance. The graph below shows the education efforts initiated in September. Our sole case manager continues to effectively collaborate with Prime DX case management team to address the needs of the HCAP population.

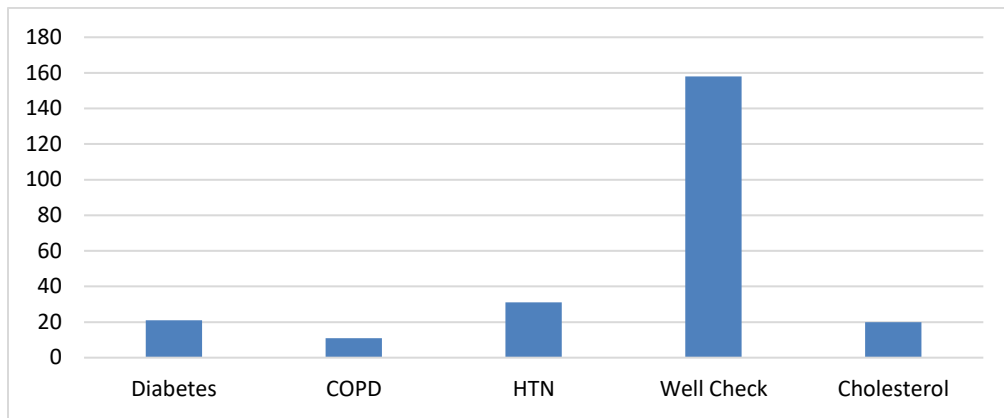


Figure 10 - Client Education

Top Five Diagnoses

The diagnoses below were extracted from claims processed in September. Subsequent graphs below provide a visual of the average cost of each claim for the top 5 diagnoses and the corresponding reimbursement amount for provider services.

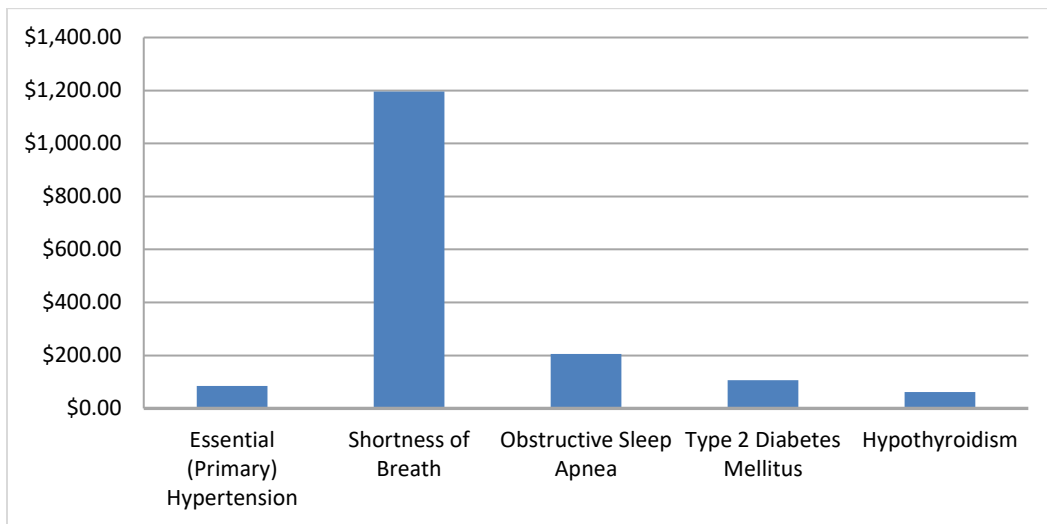


Figure 11 – Average Cost per Claim for Top 5 Diagnoses

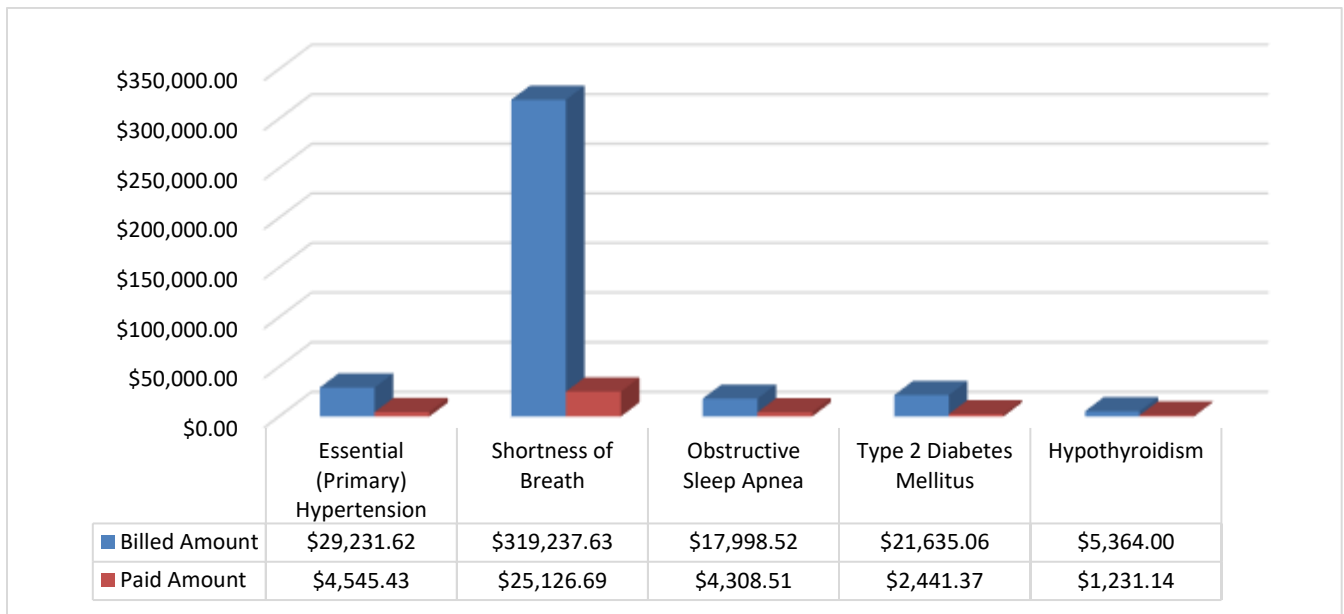


Figure 12 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability

Figure 13 shows the number of clients who reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year and figure 14 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. Concluding data for the fiscal year show that 14 clients exhausted their benefits for FY23.

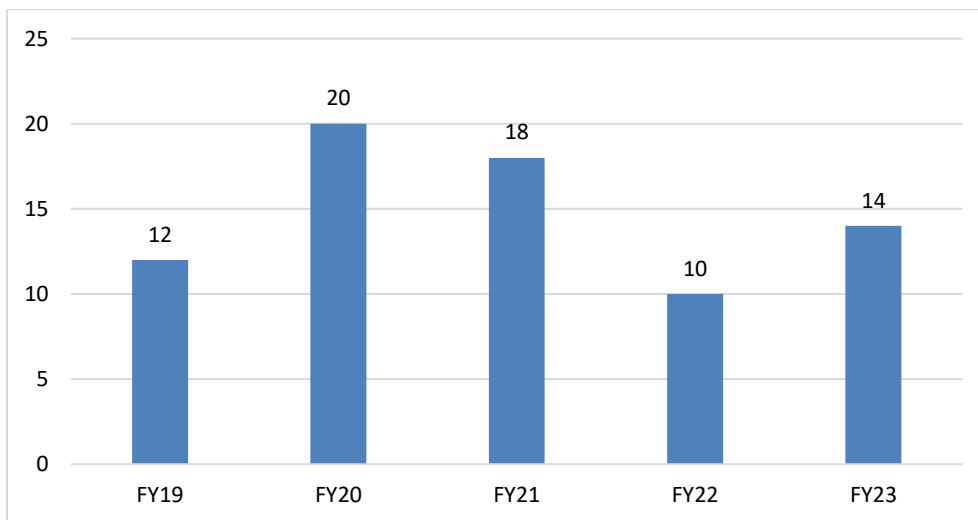


Figure 13 – Maximum Liability Exhausted FY19-22

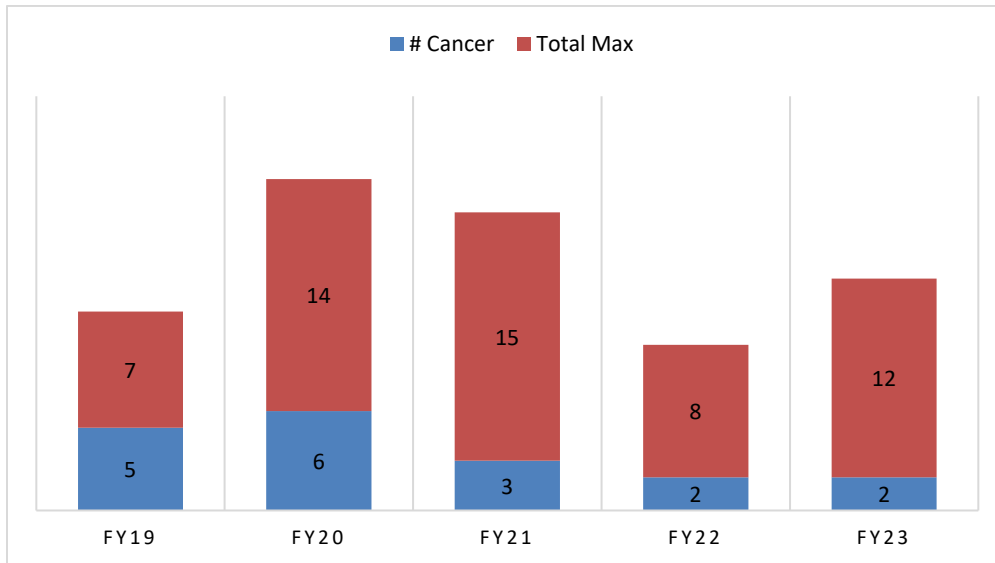


Figure 14 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

Prescription Benefit Updates

Table 1

Month	Applying Clients	Total Applications	Monthly Savings= (ACQ + Dispensing Fee + 2%)
Sep-23	10	11	\$15,943.17
Aug-23	14	17	\$24,977.64
Jul-23	19	24	\$65,526.13
Jun-23	13	13	\$26,834.11
May-23	13	19	\$13,000.87
Apr-23	16	19	\$28,613.03
Mar-23	26	35	\$13,882.58
Feb-23	31	43	\$27,050.20
Jan-23	24	29	\$34,451.38
Dec-22	21	25	\$32,634.12
Nov-22	17	22	\$14,141.37
Oct-22	18	24	\$25,813.61

Sep-22	22	37	\$17,611.11
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*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

Figure 15 indicates the total number of RX's dispensed in a month. For this reporting month, a total of 737 claims were filled which is less than 1% increase from the previous month fills. 728 of claims filled were generic and 9 were brand. This high percentage of generic claims helps produce a lower cost for clients as well as MCHD. The HCAP Pharmacy Representatives triage prescriptions daily to obtain this outcome.

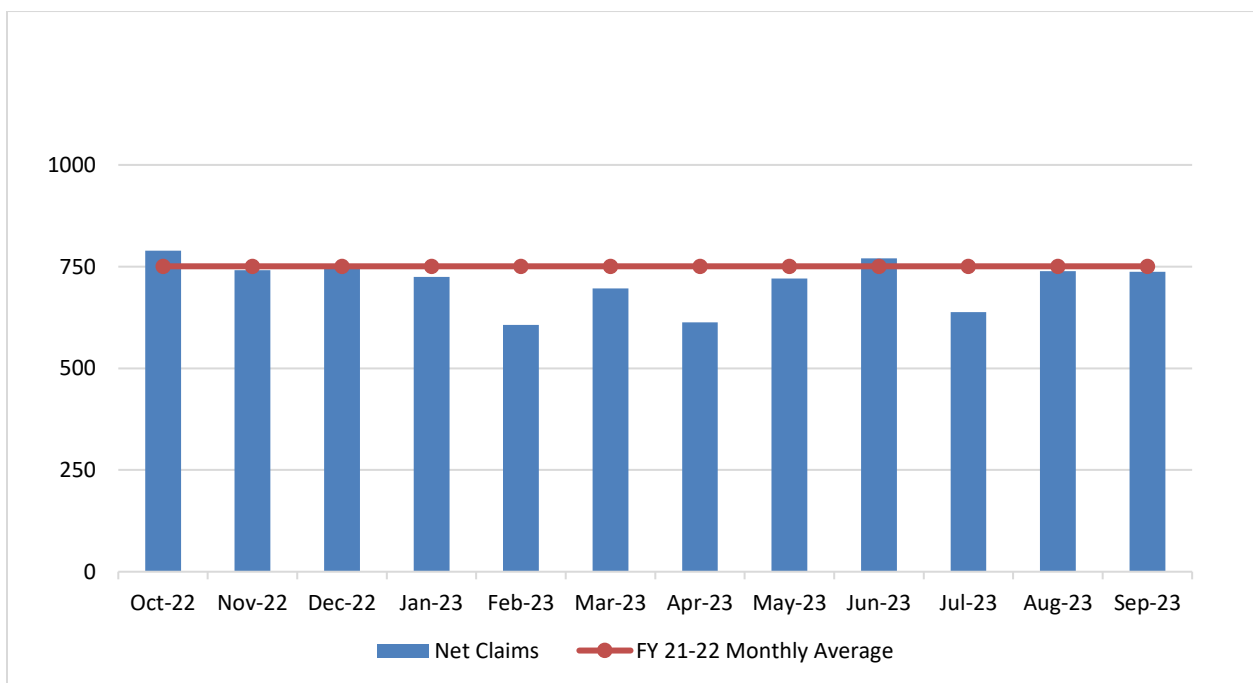


Figure 15 – Monthly Volume of RX Claims

Agenda Item # 9



We Make a Difference!

To: Board of Directors
From: Randy Johnson, CEO
Date: October 24, 2023
Re: Employee Survey

Presentation of the Employee Survey results. (Ms. Whatley, Chairperson – MCHD board)

“Presentation will be given at the board meeting”



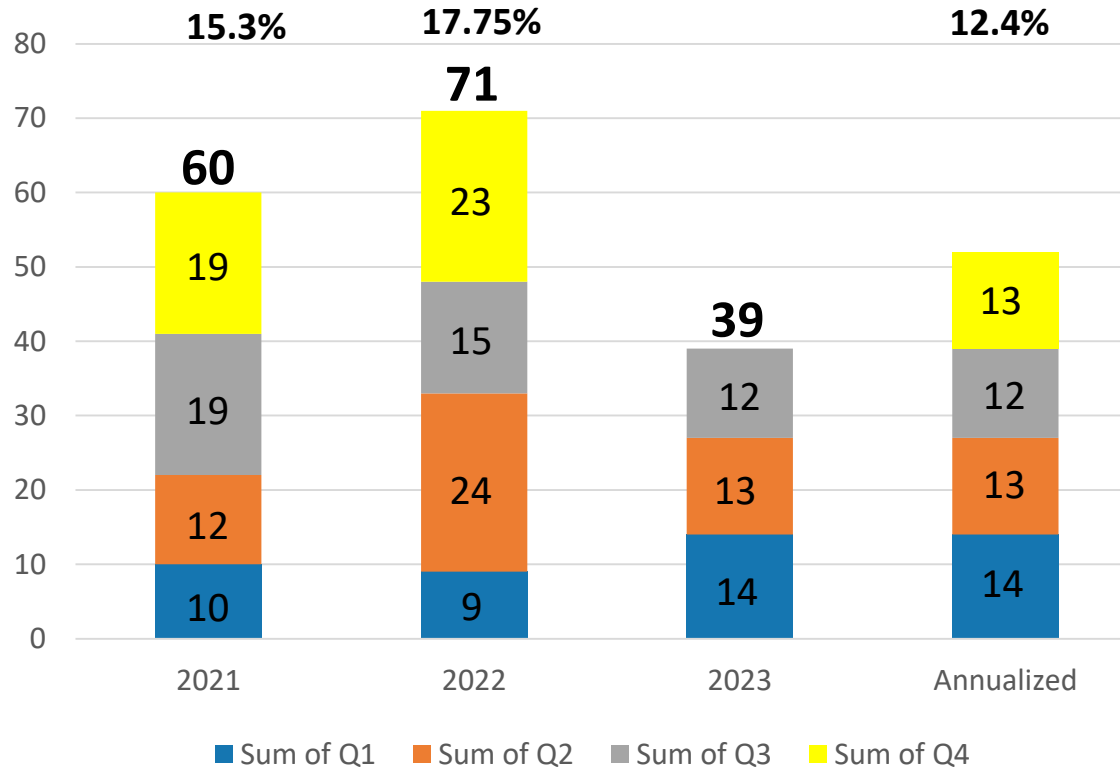
Turnover Report

7/1/2023 – 9/30/2023

Human Resources
October 2023

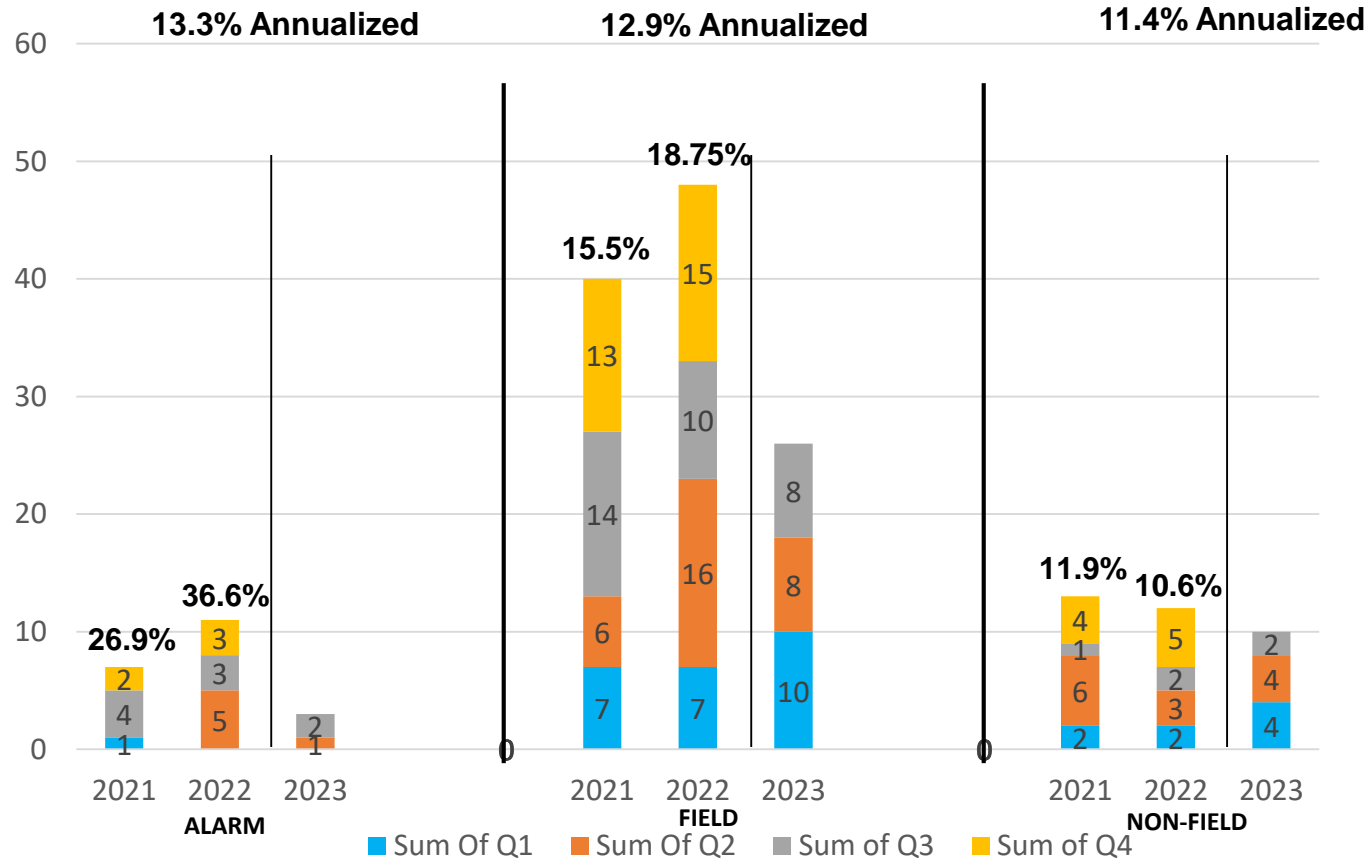


7/1 – 9/30 TURNOVER REPORT

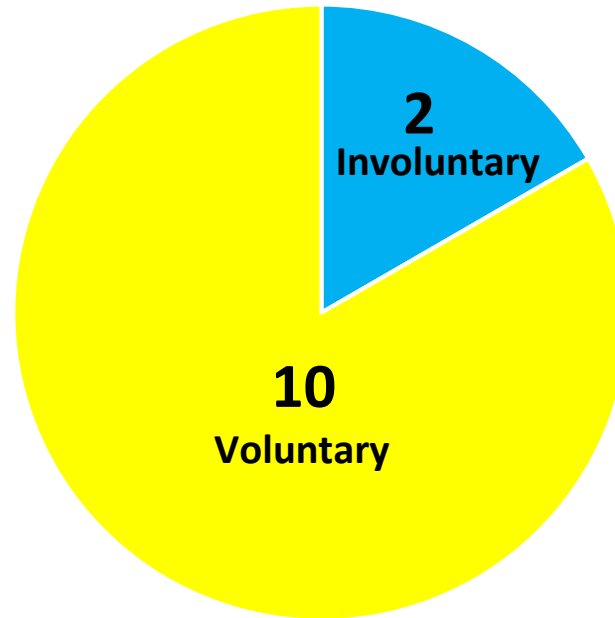




7/1 – 9/30 TURNOVER BY DEPARTMENT



7/1 – 9/30 Voluntary VS Involuntary Turnover





Voluntary Reasons

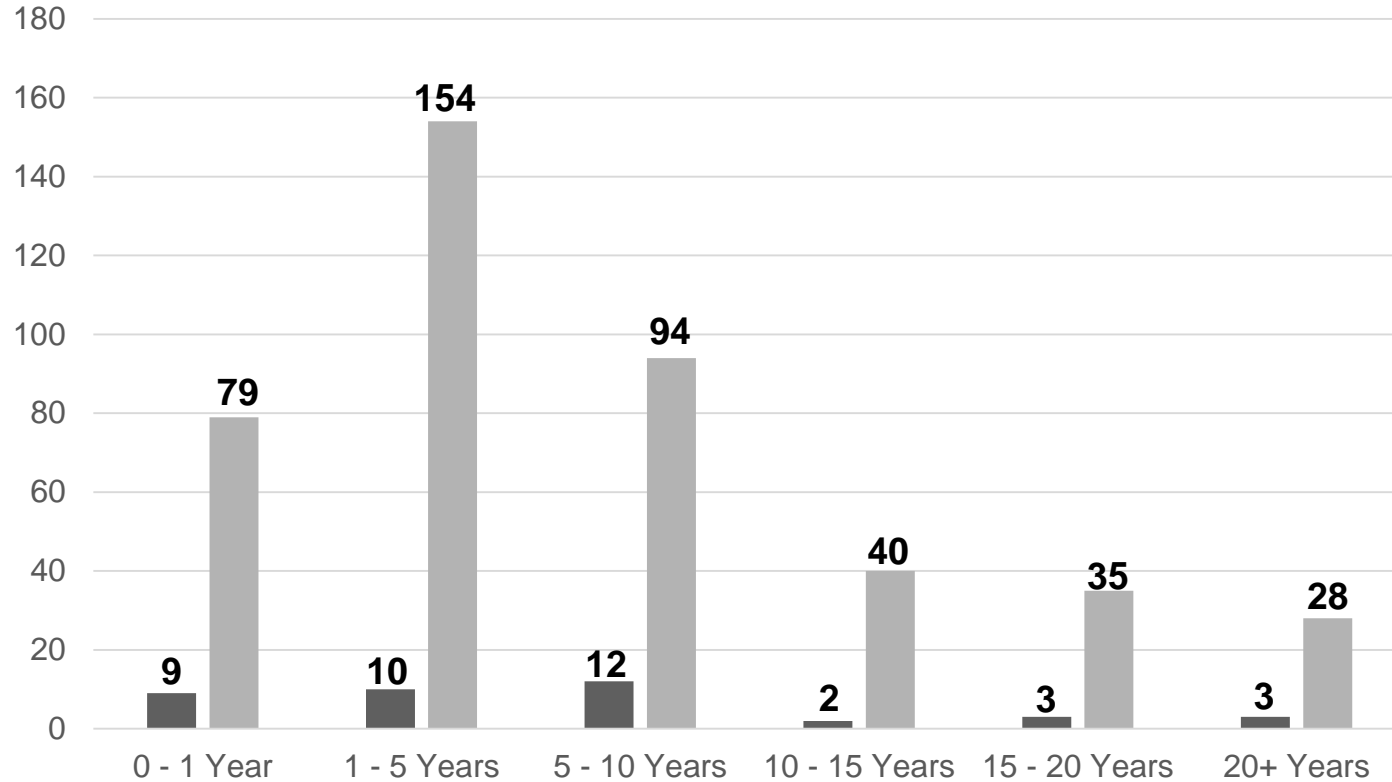
July 1 – September 30, 2023

10 Voluntarily left

- 3 Field, 1 Alarm, & 1 Non Field – Took another job opportunity
 - Moving to California, Chief position at another EMS agency, position at a transfer service, & career changes
- 1 Alarm – Moving to Oklahoma to go to school full time
- 1 Field – Retired
- 1 Field – Couldn't meet part time requirements (attending school full time)
- 2 Field – Personal Reasons

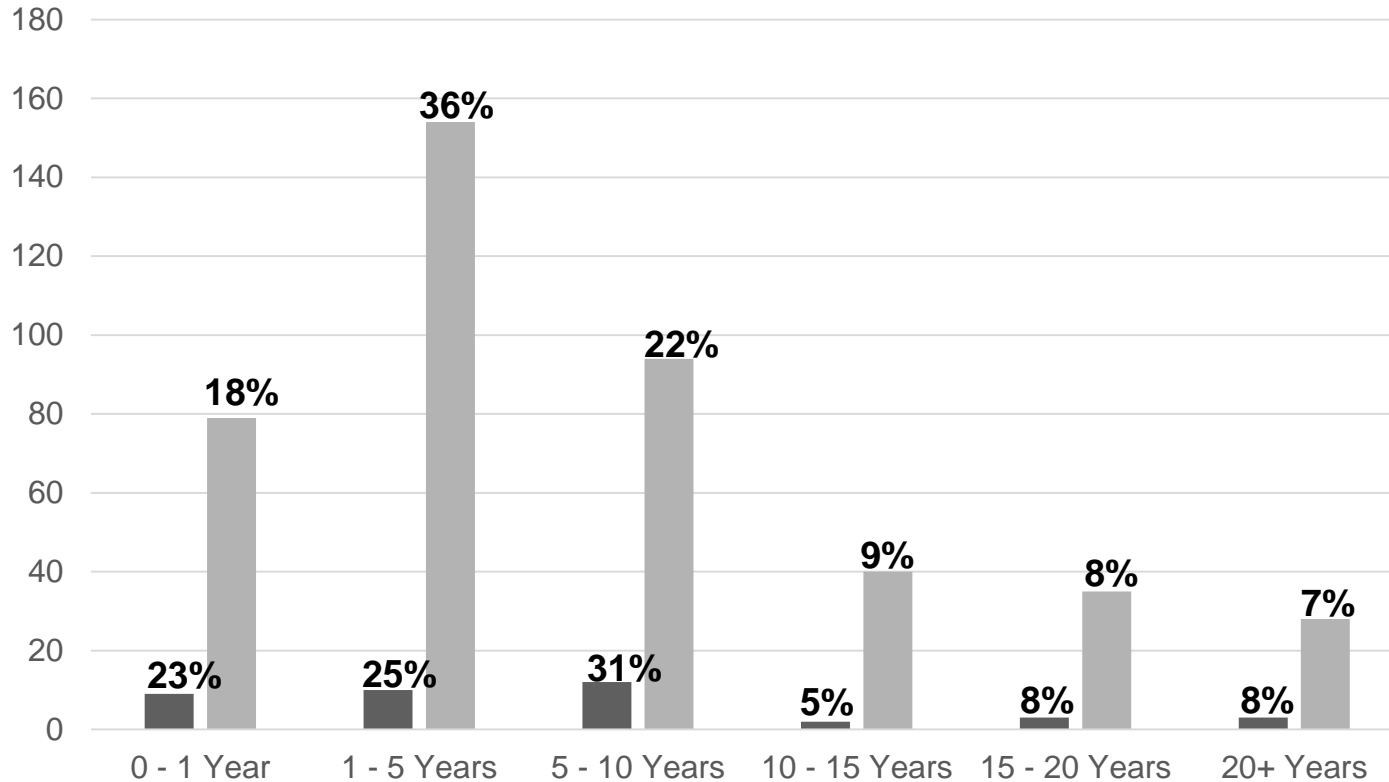


Current Turnover Workforce by Years of Service (dark gray) & Current Workforce by Years of Service (light gray)





Current Turnover Workforce by Years of Service (dark gray) & Current Workforce by Years of Service (light gray)



Agenda Item # 11



To: Board of Directors
From: Shawn Hennes
Date: October 24, 2023
Re: **Collaborative High Reliability program**

Presentation of Collaborative High Reliability program. (Mr. Thor, Chair – Personnel Committee)

“Video presentation that is under 7 minutes will be made during the board meeting”


Agenda Item # 12



To: Board of Directors
From: Randy Johnson, CEO
Date: October 24, 2023
Re: District Policies

Consider and act on District Policies (Mr. Thor, Chair – Personnel Committee)

- a. HR 25-304 Leaves of Absence without Pay
- b. HR 25-424 Collaborative Just Culture Policy

 Montgomery County Hospital District	LEAVES OF ABSENCE WITHOUT PAY	Page 1 of 2
Department	Policy Number	CAAS Reference Number
Human Resources	HR 25-304	

I. DEFINITIONS

Leave of absence is an excused absence without pay beyond five working days. An absence involving paid time off (i.e., jury duty, sick leave or bereavement leave) is not considered a leave of absence, nor is personal time off up to five days. FMLA is separate from this policy.

II. POLICY

Leaves of absence without pay may be granted to fulltime employees to maintain continuity of service only in instances where unusual or unavoidable circumstances require prolonged absence. (See Definition above) If employed less than one year, the employee's circumstance will be reviewed on a case by case basis.

No loss of service credit with MCHD will occur as a result of the leave of absence, but no benefit credit will accrue toward TCDRS or ~~vacation and~~ personal time off entitlement for the duration of the leave. The employee is responsible for 100% of employee benefit premiums during the first consecutive 28 calendar days of absence from work. After more than 28 ~~34~~ consecutive calendar days of a requested leave of absence, the employee will be responsible for paying the entire cost of his or her group health insurance coverage and that of his or her dependents. In circumstances not under other provision of these policies, an employee may request a leave of absence without pay under this provision. Request for leave of absence or an extension thereof must be submitted in writing to the supervisor two weeks prior to the commencement date. The Human Resource Manager will be responsible for determining eligibility.

1. Military Reserve Training

A regular employee on active military reserve status may use accrued PTO. If PTO is unavailable or the employee elects, he/she may take up to two weeks per year and one weekend per month of unpaid leave a year for military reserve training.

Employees who elect to take a leave of absence for military reserve training will accrue PTO and other benefits as if they were working in their regular position during that period.

Title of Policy Leaves of Absence Without Pay	Policy Number HR 25-304	Page 2 of 2
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2. Military or Other Federal Activation

MCHD will honor calls to active duty for military reservists and other personnel that might be activated by the Federal Government. Federal statute and regulations regarding job protection will be observed.

3. Personal Leave of Absence

A personal leave of absence to handle compelling personal business (including but not limited to education or family responsibility) may be granted to regular, full time employees. Length of a personal leave of absence may range from five to 180 consecutive calendar days. To be eligible, the employee must have maintained a satisfactory record of employment with the ~~District company~~ for a minimum of one year. Employees must use all accrued ~~vacation-paid time off~~ before a personal leave of absence commences.


A personal leave of absence is approved at the discretion of the employee's Manager for Non-Field or Assistant Chief of EMS for Field ~~immediate supervisor~~ with the concurrence of the Human Resources Department. ~~one higher level of management.~~

The employee must be available to return to regular employment on or before the expiration date of the leave. Upon return from a personal leave of absence, employees will be reinstated in the same or similar position if available. If no work is available, the employee will be separated.

References: Previously Policy # 10-304

Original Date ~~MM/YYYY~~04/2011
Review/Revision Date 04/201110/2023
X Supersedes all Previous

Date Approved by Compliance Committee – Date 10/10/2023
Date Approved by the Board of Directors - Date
04/26/201110/24/2023

 Montgomery County Hospital District	LEAVES OF ABSENCE WITHOUT PAY	Page 1 of 2
Department	Policy Number	CAAS Reference Number
Human Resources	HR 25-304	

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Title of Policy Leaves of Absence Without Pay	Policy Number HR 25-304	Page 2 of 2
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References: Previously Policy # 10-304

Original Date 04/2011
Review/Revision Date 10/2023
X Supersedes all Previous

Date Approved by Compliance Committee – Date 10/10/2023
Date Approved by the Board of Directors – Date 10/24/2023

MCHD Policies and Procedures

[illegible]

 Montgomery County Hospital District	COLLABORATIVE JUST CULTURE POLICY	Page 1 of 4
Department	Policy Number	CAAS Reference Number
	HR 25-424	

I. PURPOSE

Collaborative Just Culture™ (CJC) is a documented program to assist Montgomery County Hospital District (MCHD) in achieving sustainable reliability through workplace justice and collaboration. Collaborative Just Culture™ (CJC) supports our shared Mission, Vision and Values as well as multiple attributes that make MCHD a Highly Reliable Organization, including, but not limited to: Safety and Security (this includes the physical, psychological, and emotional well-being of patients, clients, employees, contractors, and visitors); Quality and Compassionate Care; Protection of Privacy; Diversity, Equity, and Inclusion; and Operational Integrity and Financial Responsibility.

Collaborative Just Culture™ (CJC) provides guidance for the identification and management of risk within the dynamic operational and clinical environment of this organization.

MCHD Commits to:

- A proactive, preventative approach to seeing, understanding, and managing risk.
- Continuous improvement of systems, policies, processes, procedures, and guidelines.
- Provide employees with the systems, tools, processes, education, and training to perform their duties to the best of their abilities.
- Provide clear expectations of how to see, understand, and manage risk.
- Utilize reliable processes of fact-gathering, analysis, and response to risk.
- A fair and equitable response to employees and contractors, including a policy (HR 25-403) to deter and protect against retaliation when employees escalate risk concerns in good faith.

Employees Are Expected to:

- Fully utilize the resources made available by MCHD within their level of credentialing and their job responsibilities in the performance of their duties.
- To see, understand, report, and manage risk within the capacity of their job responsibilities.

Title of Policy COLLABORATIVE JUST CULTURE POLICY	Policy Number HR 25-424	Page 2 of 4
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- Participate in fact-gathering and improvement processes when called upon.
- Participate in Collaborative Risk Reviews™ (CRR) and Analysis when requested to do so by the organization's Reliability Management Team™ (RMT).
- Report to the appropriate level of leadership in a timely fashion when a significant risk is recognized, and harm may occur.
- Escalate risk concerns to the appropriate leadership in good faith.
- Uphold responsibilities for their individual knowledge, skills, abilities, proficiency and other professional requirements.

II. DEFINITIONS

Collaborative Risk Review™ (CRR) – a participatory, majority consensus-based process involving individuals from multiple departments for the purpose of seeing, understanding, and managing risk.

Reliability Management Team™ (RMT) – A cross-departmental team comprised of employees representing multiple levels of the organization who are trained in Collaborative Just Culture™ (CJC) and Collaborative High Reliability™ (CHR).

Rules – All written guidance provided by MCHD to employees about how to perform their duties, including policies, procedures, guidelines, protocols, job descriptions, and operational bulletins.

Triad Team– A group of three people, comprised of one (1) management representative, one (1) HR representative, and an additional RMT member. These representatives are utilized as a resource to guide and assist operational departmental leaders in sustaining reliability. Triad team members are accountable for Triad reviews and for producing findings and recommendations, when applicable. Triad Team decisions must be unanimous.

III. POLICY

Collaborative Just Culture™ (CJC) Training

All employees will receive introductory training in Collaborative Just Culture™ (CJC) within ninety (90) days of hire.

Original Date 10/2023 Review/Revision Date MM/YYYY X Supersedes all Previous Approved by Compliance: Date: 10/11/2023 Approved by Board of Directors: Date 10/24/2023

Title of Policy COLLABORATIVE JUST CULTURE POLICY	Policy Number HR 25-424	Page 3 of 4
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Any employee in a supervisory role will be trained to Operational Proficiency within ninety (90) days of hire or promotion.

Trainers and employees assigned to the Reliability Management Team™ (RMT) or Triad Team, along with all employees with Human Resources, Quality, or Safety roles, will be trained to Subject Matter Expert Proficiency within ninety (90) days of hire, promotion, or assignment.

Collaborative Just Culture™ (CJC) Program Evaluation

In accordance with high reliability principles, MCHD's Collaborative Just Culture™ (CJC) program is continuously documented, monitored, and measured for effectiveness. A program review shall be performed and documented by the Compliance Committee at least quarterly, with an annual evaluation of the effectiveness of the CJC program objectives and measures. Additionally, the Collaborative Just Culture™ (CJC) program will be examined independently every two years for program qualification under Collaborative High Reliability™ (CHR) standards.

Collaborative Just Culture™ (CJC) Risk Reporting and Escalation

We expect that every employee will face circumstances in the workplace where multiple values and competing priorities exist. When such circumstances occur, it is our expectation that individuals report their concerns in a timely manner, up to and including the highest-ranking authority available at the time, whether that authority is in close proximity to the risk or not.

We pledge to support any employee and/or contractor who escalates a concern in good faith, and we will be guided by the Collaborative Just Culture™ (CJC) policy in support of those individuals.

Using the Collaborative Just Culture™ (CJC) Process to Conduct a Collaborative Risk Review™ (CRR)

All departments will use the Collaborative Just Culture™ (CJC) process to conduct a Collaborative Risk Review™ (CRR) to analyze any risk, including policy and procedural violations, system failures, and human performance issues that may have contributed to risk.

Results will be reported and entered into the Risk Register.

Title of Policy COLLABORATIVE JUST CULTURE POLICY	Policy Number HR 25-424	Page 4 of 4
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Members of MCHD’s Reliability Management Team™ (RMT) will be engaged as Collaborative Just Culture™ (CJC) and Collaborative High Reliability experts to assist in the analysis of any risk event. High-risk events will be reviewed formally by the Reliability Management Team™ (RMT).


Any corrective action or remediation should follow current HR policy.

Appeals

Employees can appeal to the Reliability Management Team™ (RMT) if they disagree with the findings or recommendations of a departmental Collaborative Risk Review™ (CRR). An employee can appeal to the Triad if they disagree with the findings or recommendations of the Reliability Management Team™ (RMT), regardless of whether they have already appealed an earlier step to the Reliability Management Team™ (RMT).

Nothing in this policy affects employees’ rights and responsibilities under HR 25-504 Disciplinary and Grievance Procedure.

***CJC Procedures & Charter for
information purposes only***

	COLLABORATIVE JUST CULTURE™ (CJC) PROCEDURE	Page 1 of 6
Department	Policy Referenced HR 25-424A	CAAS Reference Number

I. PURPOSE

Collaborative Just Culture™ (CJC) provides guidance for the identification and management of risk within the dynamic operational and/or clinical environment of this organization.

This procedure provides guidance for:

- Reporting responsibility
- Determining the correct level of review by level of risk
- Initiating a Collaborative Risk Review™ (CRR)
- Convening and conducting a Collaborative Risk Review™ (CRR) or Triad Review using the Reliability Response Guide™ (RRG)
- Responsibility for maintaining a Risk Register for the organization

II. DEFINITIONS

Performance Management – an organizational approach to managing human performance, including managing:

- Knowledge, Skills, Abilities, and Proficiencies (KSAPs)
- System influences (training, environment, policies and procedures, equipment, etc.)
- Personal influences (health issues, past experiences, perceptions of risk, etc.)
- Cultural influences
- Perceptions of risk
- Competing priorities

Note: Performance management is non-disciplinary and must be applied and reviewed in sequence before behavior management. Performance improvement (or remediation) plans are used to improve performance to meet organizational tolerances. If an individual fails to successfully complete a performance improvement plan, actions up to and including termination of employment may result. These actions are documented as risk management decision, not as a disciplinary discharge.

Behavior – actions or inactions. Behaviors are grouped into two main categories: 1) choices, and 2) human errors.

Original Date 10/2023
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X Supersedes all Previous

Approved by Compliance: Date: 10/11/2023

Title of Procedure COLLABORATIVE JUST CULTURE PROCEDURE	Policy Referenced HR 25-424A	Page 2 of 6
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Behavior Management – an organizational approach to managing choices and/or human errors after Performance Shaping factors have been examined and Performance Management applied, if applicable. There are eight human behaviors identified in the Reliability Response Guide:¹

- **Choice Where the Organization’s Behavioral Expectations Were Not Made Clear**
- **Choice Where the Expectations** (including a rule, policy, or procedure) **Were Impossible to Meet under the Circumstances** (e.g., weather, physical limitation, or other extenuating event or condition).
- **Human Error**² – an inadvertent action – a cognitive or physical slip or lapse: doing other than what was intended (e.g., a slip), or forgetting or not doing something that was intended (e.g., a lapse).
- **Justifiable Choice** – A choice that the organization deems justifiable, even if the action deviates from a rule, policy, procedure, or other expectation.
- **At-Risk Behavior** – A behavior choice that increases risk where risk is not recognized, or is mistakenly believed to be justified.
- **Reckless Behavior** – A conscious disregard of substantial and unjustifiable risk of causing harm.
- **Knowingly Causing Unjustifiable Risk or Harm** – a choice where unjustifiable harm is practically certain to occur.
- **Purposely Causing Unjustifiable Risk or Harm** – a choice where the purpose of the behavior is to cause unjustifiable harm.

Behavioral Choice – usually a conscious choice, and often associated with an expectation to follow an organizational Rule or expectation.

Collaborative Risk Review™ (CRR) – a cross-departmental, participatory, majority consensus-based process for seeing, understanding, and managing risk.

¹ The terms used in the Reliability Response Guide™ (RRG) as behavioral review standards are for internal use only to determine organizational response to identified behaviors. These identifying terms bear no relation to and shall not be construed to constitute admission to same or similar legal standards.

² Mistakes are sometimes used to describe either: 1) an inadvertent human error, or 2) a poor behavioral choice. This term is NOT recommended for use in the Collaborative Just Culture™ (CJC) program because it can lead to confusion and improper organizational response.

Title of Procedure COLLABORATIVE JUST CULTURE PROCEDURE	Policy Referenced HR 25-424A	Page 3 of 6
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Disciplinary Action – an organizational response to an employee used as a behavioral deterrent. Note: Disciplinary is not used in Performance Management, which is remedial. Examples of disciplinary action include deterrents such as verbal/written warnings and actions having an economic impact on the individuals such as suspension without pay and/or termination of employment.

Findings and Recommendations – The output of Triad Team reviews are documented findings and recommendations, to be monitored and measured as an indicator of Collaborative Just Culture™ (CJC) program effectiveness.

Proficiency – Competency sustained over time. A proficiency evaluation is a time based, independent assessment of competency.

Reliability Management Team™ (RMT) – A cross-departmental team comprised of employees representing multiple levels of the organization who are trained in Collaborative Just Culture™ (CJC) and Collaborative High Reliability™ (CHR) and guide MCHD's efforts to external qualification and certification.

Rules – All written guidance provided by MCHD to employees about how to perform their duties, including policies, procedures, guidelines, protocols, job descriptions, and bulletins.

Triad Team– A group of three people, comprised of one (1) management representative, one (1) HR representative, and an additional Triad-trained Reliability Management Team™ (RMT) member representing Risk Management, Quality, or frontline employees who is trained to Collaborative Just Culture™ (CJC) operational proficiency and has received additional Triad role-specific training. In addition, they are trained and authorized to perform Triads. The representatives are utilized as a resource to guide and assist operational departmental leaders in sustaining reliability. Triad team members are accountable for Triad reviews and for producing findings and recommendations, when applicable. Triad Team decisions must be unanimous.

III. PROCEDURE

Collaborative Just Culture™ (CJC) Risk Reporting and Escalation:

We expect that every employee will face circumstances in the workplace where multiple values and competing priorities exist. When such circumstances occur, it is our expectation that individuals report their concerns in a timely manner, up to

Original Date	10/2023
Review/Revision Date	MM/YYYY
X Supersedes all Previous	
Approved by Compliance: Date: 10/11/2023	

Title of Procedure COLLABORATIVE JUST CULTURE PROCEDURE	Policy Referenced HR 25-424A	Page 4 of 6
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and including the highest-ranking authority available at the time, whether that authority is in close proximity to the risk or not.

Using the Collaborative Just Culture™ (CJC) Process to Conduct a Collaborative Risk Review™ (CRR):

All departments will use the Collaborative Just Culture™ (CJC) process to conduct a Collaborative Risk Review™ (CRR), using the Reliability Response Guide™ (RRG) to analyze any risk, including policy and procedural violations, system failures, and human performance issues that may have contributed to risk. Guidelines on conducting a CCR can be found in the Collaborative Risk Review™ Procedure Manual.

Results will be reported to the Chief Operations Officer and entered into the Risk Register.

MCHD's Reliability Management Team™ (RMT – see Reliability Management Team™ Charter) will be engaged as Collaborative Just Culture™ (CJC) and Collaborative High Reliability™ (CHR) experts to assist in the analysis of any risk event. Any department who needs additional trained personnel to facilitate or participate in a CRR will reach out to the Reliability Management Team™ (RMT) Leader to request support. Reliability Management Team™ (RMT) members are available to assist and support other departments as needed.

Classifying Risk Events and Determining the Correct Level of Review

MCHD uses a three-dimensional risk matrix to determine an event's Risk Category. Each dimension will be scored on a 5-point scale, and the sum of the three numbers will be used to determine the Risk Category, which in turn will guide the level of review for the event. Any event or risk may be escalated to the next risk category at the discretion of the fact-gatherer or any member of the RMT, but no event or risk may be downgraded.

Score	Likelihood	Impact	Time Duration (specific risk/single system)	Ability to Respond (complex event/multiple systems)
1	Rare	Minimal	New	Ready
2	Unlikely/infrequent	Small	Recent	Mostly prepared
3	Moderate	Significant	Persistent	Limited
4	Probable	Large	Extended	Minimally prepared
5	Almost certain	Maximum	Chronic	Unprepared

Original Date 10/2023
Review/Revision Date MM/YYYY
X Supersedes all Previous

Approved by Compliance: Date: 10/11/2023



Risk Category	Response
Green: 3-5	<p>A CJC-qualified front-line District Chief, Supervisor or Manager will:</p> <ul style="list-style-type: none"> • conduct a Collaborative Risk Review™ (CRR) according to the CRR Procedure Manual, • report the resulting information (Risks, Competing Priorities, System Issues and Suggestions, Human Performance Factors and Behavioral Contributors) for inclusion in the Risk Register, • in collaboration with Human Resources, <ul style="list-style-type: none"> • develop, present, and manage individual employee Performance Improvement Plans, and • evaluate Behaviors using the RRG, and • apply any appropriate disciplinary actions. <p>Any corrective action or remediation should follow current HR policy.</p>

Title of Procedure COLLABORATIVE JUST CULTURE PROCEDURE	Policy Referenced HR 25-424A	Page 6 of 6
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Yellow: 6-11	<p>A CJC-qualified front-line District Chief, Supervisor or Manager, <i>with assistance from one or more members of the RMT and/or Human Resources</i> will:</p> <ul style="list-style-type: none"> conduct a Collaborative Risk Review™ (CRR) according to the CRR Procedure Manual, report the resulting information (Risks, Competing Priorities, System Issues and Suggestions, Human Performance Factors and Behavioral Contributors) for inclusion in the Risk Register, in collaboration with Human Resources, <ul style="list-style-type: none"> develop, present, and manage individual employee Performance Improvement Plans, and/or evaluate Behaviors using the RRG, and apply any appropriate disciplinary actions. <p>Any corrective action or remediation should follow current HR policy.</p>
Red: 12-15	<p>These will be referred to the Reliability Management Team™ (RMT) and/or a subset of the RMT, who will:</p> <ul style="list-style-type: none"> conduct a Collaborative Risk Review™ (CRR) according to the CRR Procedure Manual, report the resulting information (Risks, Competing Priorities, System Issues and Suggestions, Human Performance Factors and Behavioral Contributors) for inclusion in the Risk Register. <p>When Human Performance Factors and/or Behaviors are identified as risk contributors, the front-line Supervisor, District Chief, or Manager, in collaboration with Human Resources, is responsible for:</p> <ul style="list-style-type: none"> developing, presenting, and managing individual employee Performance Improvement Plans, evaluate Behaviors using the RRG, and apply any appropriate corrective actions. <p>Any corrective action or remediation should follow current HR policy.</p>

Appealing Collaborative Risk Review™ (CRR) Findings and/or Recommendations

If an employee disagrees with the findings and/or recommendations of departmental CRR (for a “Green” or “Yellow” risk from the table above), the employee must file in writing, a request to appeal with the Human Resources

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Manager within five (5) business days of the date of the CRR. This request must state the specific finding(s) and/or recommendation(s) (Risks, Competing Priorities, System Issues and Suggestions, Human Performance Factors and Behavioral Contributors) that the employee is contesting. THE FAILURE OF AN EMPLOYEE TO TIMELY REQUEST A REVIEW BY THE RMT WITHIN THE TIME PERIOD SET FORTH IN THIS PROCEDURE SHALL RESULT IN THE IMMEDIATE DISMISSAL OF THE MATTER AND A BAR TO FURTHER PROCEEDINGS ON SUCH MATTER. The RMT shall conduct a review within ten (10) business days of the request. A written report of the RMT's findings and recommendations will be submitted within fifteen (15) business days after the CRR.

PROCEEDURE

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	TRIAD REVIEW PROCEDURE	Page 1 of 6
Department	Policy Referenced	CAAS Reference Number
	HR 25-424B	

I. PURPOSE

The Triad Review Process comprises a three person committee designated to review and make recommendations for the resolution of risk and events. It is a vital component of the Collaborative Just Culture™ (CJC) & Collaborative High Reliability™ (CHR) Program, ensuring reliable organization response to all team members and contractors involved in risk and events. The Triad process provides a balanced organizational response to human performance and behaviors, while recognizing the contributing influences of systems, culture, and the environment.

II. DEFINITIONS

Performance Management – an organizational approach to managing human performance, including managing:

- Knowledge, Skills, Abilities, and Proficiencies (KSAPs)
- System influences (training, environment, policies and procedures, equipment, etc.)
- Personal influences (health issues, past experiences, perceptions of risk, etc.)
- Cultural influences
- Perceptions of risk
- Competing priorities

Note: Performance management is non-disciplinary and must be applied and reviewed in sequence before behavior management. Performance improvement (or remediation) plans are used to improve performance to meet organizational tolerances. If an individual fails to successfully complete a performance improvement plan, reassignment or termination of employment may result. These actions are documented as risk management decision, not as a disciplinary discharge.

Behavior – actions or inactions. Behaviors are grouped into two main categories: 1) choices, and 2) human errors.

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Behavioral Choice – usually a conscious choice, and often associated with an expectation to follow a policy, rule, procedure, or other organizational expectation.

Behavior Management – an organizational approach to managing choices and/or human errors after Performance Shaping factors have been examined and Performance Management applied, if applicable. There are eight human behaviors identified in the Reliability Response Guide:¹

- **Choice Where the Organization’s Behavioral Expectations Were Not Made Clear**
- **Choice Where the Expectations** (including a rule, policy, or procedure) **Were Impossible to Meet under the Circumstances** (e.g., weather, physical limitation, or other extenuating event or condition).
- **Human Error**² – an inadvertent action – a cognitive or physical slip or lapse: doing other than what was intended (e.g., a slip), or forgetting or not doing something that was intended (e.g., a lapse).
- **Justifiable Choice** – A choice that the organization deems justifiable, even if the action deviates from a rule, policy, procedure, or other expectation.
- **At-Risk Behavior** – A behavior choice that increases risk where risk is not recognized, or is mistakenly believed to be justified.
- **Reckless Behavior** – A conscious disregard of substantial and unjustifiable risk of causing harm.
- **Knowingly Causing Unjustifiable Risk or Harm** – a choice where unjustifiable harm is practically certain to occur.
- **Purposely Causing Unjustifiable Risk or Harm** – a choice where the purpose of the behavior is to cause unjustifiable harm.

¹ The terms used in the Reliability Response Guide™ as behavioral review standards are for internal use only to determine organizational response to identified behaviors. These identifying terms bear no relation to and shall not be construed to constitute admission to same or similar legal standards.

² Mistakes are sometimes used to describe either: 1) an inadvertent human error, or 2) a poor behavioral choice. This term is NOT recommended for use in the Collaborative Just Culture program because it can lead to confusion and improper organizational response.

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Disciplinary Action – an organizational response to a team member, physician, or contractor used as a behavioral deterrent. Note: Disciplinary is not used in Performance Management, which is remedial. Examples of disciplinary action include deterrents such as verbal warnings or a letter in a personnel file and actions having an economic impact on the individuals such as suspension without pay and/or termination of employment.

Collaborative Risk Review™ (CRR) – a participatory, majority consensus-based process involving individuals from multiple departments and work groups for the purpose of seeing, understanding, and managing risk.

Proficiency – Competency sustained over time. A proficiency evaluation is a time based, independent assessment of competency, usually designated by a qualification.

Reliability Management Team™ (RMT) – A cross-departmental team comprised of leaders and team members who are trained in Collaborative Just Culture™ (CJC) and Collaborative High Reliability™ (CHR).

Triad Team Member – An operational division leader, Human Resources representative, Safety/Quality/Risk department member, or front-line employee who is trained to Collaborative Just Culture™ (CJC) proficiency and qualification. In addition, they are trained and authorized to perform Triads. The representatives are utilized as a resource to guide and assist operational departmental leaders in sustaining reliability. Triad team members are accountable for Triad reviews and for producing findings and recommendations, when applicable.

Findings and Recommendations – The output of Triad Team reviews are documented findings and recommendations, to be monitored and measured as an indicator of Collaborative Just Culture™ (CJC) program effectiveness.

III. PROCEDURE

Appealing RMT Findings and/or Recommendations for Triad Review

If an employee disagrees with the findings and/or recommendations of the Reliability Management Team™ (RMT), the employee must file in writing, a request to appeal with the Human Resources Manager within five (5) business days

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of the date of the RMT decision. This request must state the specific finding(s) and/or recommendation(s) by the RMT that the employee is contesting. THE FAILURE OF AN EMPLOYEE TO TIMELY REQUEST A TRIAD APPEAL WITHIN THE TIME PERIOD SET FORTH IN THIS PROCEDURE SHALL RESULT IN THE IMMEDIATE DISMISSAL OF THE MATTER AND A BAR TO FURTHER PROCEEDINGS ON SUCH MATTER. The Triad shall conduct a review within ten (10) business days of the request, following the procedure set forth below. A written report of the Triad's findings and recommendations will be submitted within fifteen (15) business days after the Triad Review.

The Triad Review Process and Threshold for Initiating a Review

The Collaborative Just Culture™ (CJC) Triad Review Process helps ensure management actions involving employees is consistent with the Collaborative Just Culture™ (CJC) policy and program. The Triad Review Process utilizes the Reliability Response Guide™ as an operational tool to apply Collaborative Just Culture™ (CJC) principles reliably.

The Triad convenes when a significant organizational risk is recognized and warrants further review. The Triad meets in person or via other media, such as a phone bridge or video conference. The threshold for Triad meetings may involve risk and events involving significant changes to socio-technical systems where system improvements and/or disciplinary actions may be warranted, and the operational manager and/or the Reliability Management Team™ (RMT) has not reached a consensus. Examples of Triad reviews include but are not limited to:

- A significant change to an operating system, process, or device is proposed, and the Reliability Management Team™ (RMT) cannot reach consensus on a strategy, such as:
 - System changes modifying operational processes or having multi-divisional impact;
 - System or Human Performance proposals impacting front-line workload
- Potential action involving economic impact to an employee or contractor is considered, up to and including termination of employment and/or restrictions of privileges, and there is disagreement or non-consensus

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among Human Resources, Safety/Quality, and/or the Departmental Supervisor (Manager, Chief) regarding the level of action

- An employee involved in the incident appeals findings or recommendations issued by the RMT

Triad Review Team Composition, Roles, and Responsibilities

The Triad review process is a partnership that depends on the balanced participation of diverse participants with independent perspectives and areas of expertise. Only qualified individuals who have been trained to proficiency in the Sequence of Reliability™ and the use of the Reliability Response Guide™ (RRG) will participate in the review process (Triad Team members need not be members of the Reliability Management Team™ (RMT). The Triad composition – along with roles and responsibilities – are listed below:

- **Facilitator – Reliability Management Team Leader or Qualified Facilitator**
 - Facilitates and guides the Triad Review Team meeting process
 - Procures resources, including subject matter experts, witnesses, and other contributors to participate as required
 - Documents and reports all findings and recommendations, as needed, to the appropriate organizational executive and/or leadership team
 - Not a voting member of the Triad

A. Management Representative

Provides the management viewpoint responsible for managing the systems and human performance of the work environment(s) being reviewed.

When multiple departments are involved, the management representative may collaborate with multiple other operational individuals, but only one management viewpoint may be documented in the final determination of unanimous consensus of agreement on each of the findings and recommendations.

B. Human Resources Representative

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Provides the HR perspective to ensure workplace fairness and to monitor culture and team member relations throughout the review process. The People and Talent team member may collaborate with multiple other HR individuals, but only one HR viewpoint may be documented in the final determination of unanimous consensus of agreement on each of the findings and recommendations.

C. Reliability Management Team Representative

The third Triad member will be an experienced, qualified Reliability Team Member, who provides a system-based perspective, independent from the views of the operations and HR members.

Avoiding Conflicts of Interest and Biases

Triad members must avoid any conflicts of interest in a Triad Review (e.g., personal relationships extending beyond the professional; financial or service referral ties). To the extent possible, the Triad must also recognize, guard against, and manage a range of individual and organizational biases, including, but not limited to: racial, gender, ethnic, or faith-based biases; outcome and hindsight bias; professional bias; manager's/team member's bias; normalcy bias; confirmation bias; and fundamental attribution bias.

Use of Internal and External Experts

The Triad is encouraged to use internal and/or external subject matter experts as needed. These subject matter experts, however, are not counted as representatives on the Triad and their viewpoints are not binding with respect to the Triad requirement for unanimous consensus.

Achieving a Unanimous Consensus

The success of the Triad review process depends on the team achieving unanimous consensus of agreement on all findings and recommendations resulting from the review. The Reliability Response Guide™ (RRG) will yield reliable results when applied consistently through collaboration. An optimized viewpoint is achieved when members of the Team bring differing perspectives and expertise into alignment, each adding value to seeing, understanding, and managing organizational risk.

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Findings and Recommendations


The Triad must be careful to acknowledge where clinical and/or technical expertise may be required beyond the experience of the Triad Team, particularly in cases involving system design risk. In such cases, Triad findings are preferred over recommendations. The difference being that the Triad may legitimately assess risk and produce a related finding, without exceeding their clinical and/or technical knowledge and expertise. This has the advantage of permitting the operational and domain experts to assess and develop solutions for managing risk, with the goal of producing optimal solutions.

Triad Review Escalation Process

In the event a Triad Review Team fails to reach a unanimous consensus of agreement on all findings and recommendations, the Triad facilitator shall report the non-agreement to the Chief Executive Officer (or his/her designee) for escalated review and resolution (The designee must be trained in the Sequence of Reliability™ methods).

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 Montgomery County Hospital District	COLLABORATIVE JUST CULTURE TRAINING PROCEDURE	Page 1 of 2
Department	Policy Referenced	CAAS Reference Number
	HR 25-424C	

I. PURPOSE

Collaborative Just Culture™ (CJC) provides guidance for the identification and management of risk within the dynamic operational and clinical environment of this organization.

This procedure provides guidance for:

- New employee onboarding expectations related to the Collaborative Just Culture™ (CJC) Program
- Newly promoted or hired Supervisor, Manager, or Leader expectations related to completing training in Collaborative Just Culture™ (CJC) and using the Reliability Response Guide™ (RRG)
- Training for employees with special roles in the Collaborative Just Culture™ (CJC) program, including Human Resources, Quality, Safety, and members of the Reliability Management Team™ (RMT) and/or Triad

All training will be provided by MCHD and records will be kept in employees' personnel training files.

II. PROCEDURE

Collaborative Just Culture™ (CJC) Introduction Training

Newly hired employees will participate in Collaborative Just Culture™ (CJC) introductory training within ninety (90) days of employment. This training may be conducted by a qualified MCHD trainer or may be viewed online. The introduction training will include, at a minimum:

- identification of risk;
- outcome biases and how to avoid them;
- an introduction to system contributors to risk, including the difference between system effectiveness and system resilience; and

References

Reliability Response Guide™ and Manual

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- an introduction to human contributors to risk, including performance vs behavior, human error, at-risk actions, reckless actions, and higher culpable actions.

Collaborative Just Culture™ (CJC) Operational Proficiency Training

Newly hired or promoted Supervisors, Managers, Chiefs, and all others in a supervisory position, as well as members of the Human Resources, Quality, and Safety departments or divisions, will participate in Collaborative Just Culture™ (CJC) training to operational proficiency within ninety (90) days of hire or promotion. This training may be completed by watching assigned videos and participating in interactive scenario-based practice sessions with current Reliability Management Team™ (RMT) members. Operational proficiency training will include, at a minimum:

- identification of risk;
- outcome biases and how to avoid them;
- system contributors to risk, including the difference between system effectiveness and system resilience, and influences on system reliability;
- human contributors to risk, including performance vs behavior;
- recognizing the difference between system and personal influences on human performance and human behavior;
- recognizing and providing the appropriate organizational response to individuals who are unclear about organizational expectations, situations where it is impossible for individuals to meet organizational expectations, justifiable deviations from organizational expectations and rules, human error, and higher culpable actions;
- use of the Reliability Response Guide™ (RRG) and Sequence of Reliability; and
- role-specific training for Fact-Gatherers.

Collaborative Just Culture™ (CJC) Subject Matter Expert (SME) Proficiency Training

Trainers and members of MCHD's Reliability Management Team™ (RMT) and Triad Team will complete operational proficiency training in addition to role-specific training within ninety (90) days of hire, promotion, or assignment to the team. This training may be conducted by an MCHD trainer or an outside

References

Reliability Response Guide™ and Manual

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Collaborative Just Culture™ (CJC) consultant contracted by MCHD for this purpose.


PROCEDURE

References

Reliability Response Guide™ and Manual

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	HR 25-424D	

I. PURPOSE

The organization is currently undertaking a lengthy process to re-evaluate current “Rules” (written expectations, policies, procedures, guidelines and practices). The *stated expectations in every current Rule remain valid* – however, starting immediately, every Rule violation (Choice or Error) will be evaluated using our Collaborative Just Culture™ (CJC) Policy and method. Where current Rules include a defined punitive response, the performance and behavioral expectations remain in place; however, the organizational response (whether coaching, remedial, punitive, or otherwise) *will no longer be determined solely by the specific Rule*, rather in conjunction with the use of the Reliability Response Guide™ (RRG) by a trained team and/or supervisor. We commit to analyzing events with the goal of understanding how our systems, personal performance, and behavioral choices led to an unacceptable risk or outcome, and to developing sustainable, proactive mitigation strategies.

II. PROCEDURE

RISK BEING MANAGED:

Over time as an organization, we have adopted policies, procedures, protocols, guidelines, and other methods (“Rules”) to ensure we meet our mission, goals, and objectives while maintaining a safe and supportive work environment. These Rules are intended to guide us in our everyday work, and it is our desire that each employee understand the expectations associated with the Rules that provide guidance in their daily tasks, particularly those that are directly related to the safe and effective completion of our mission.

However, we recognize that over time, some of these Rules may no longer be aligned with the organization’s mission, vision, and values, nor are they integrated into our response and actions. We also recognize the risk that Rules are weak barriers between our front-line operators and potential harm. Therefore, in our Collaborative High Reliability™ (CHR) approach, we will focus on the “socio-technical system”. In other words, we will look at how our systems and expected behaviors work together to provide a safe, effective workplace.

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METHODS:

When there is an undesirable outcome, a policy or procedural violation, or there is a situation that creates risk, a Supervisor, Manager, or Leader trained and qualified in Collaborative High Reliability™ (CHR) and responsible for the analysis will engage in a review using the Reliability Response Guide™ (RRG) following the Collaborative Just Culture™ (CJC) Policy (HR 25-424) and associated procedures.

PROCEDURE

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Reliability Management Team™ (RMT) Charter

Date Formed January 1, 2024

Executive Sponsor EMS Chief

Purpose: The Reliability Management Team™ (RMT) shall guide the organization to see, understand, and manage risks using *Collaborative High Reliability™ (CHR)* methods, and assist in development of a Reliability Management System™. They will serve as internal subject matter experts in analyzing risk using the *Sequence of Reliability™* and be change agents to lead the organization in the journey toward Collaborative High Reliability™ (CHR).

Scope: The Reliability Management Team™ (RMT) reports directly to the Executive Team Sponsor. The RMT does not replace any existing legal, regulatory, or operational committee.

Team Leader(s): The function of an RMT leader is to guide, coordinate, and oversee all RMT responsibilities. The Executive Sponsor will designate a Team Leader, and may elect to designate an Assistant Team Leader. If an Assistant Team Leader is designated, one of the two should work in a non-EMS department.

Team Composition: The RMT shall be a cross-departmental and cross-functional team representing leaders and change agents from various departments, roles, and responsibilities within the organization. RMT members shall include representatives from:

- Safety
- Human Resources
- EMS – Operations, Clinical Services, Quality, and Alarm will each be represented
- Support Departments (IT, Materials Management, Facilities/Radio, Fleet, Records, Billing, Accounting, and/or HCAP) may all be represented by a single team member or may have multiple team members
- Front-line Staff (those with no supervisory authority)

For the MRT to perform a CRR (case review) and provide official findings & recommendations, a minimum of five (5) team members must be present, representing the following departments or roles:

- Human Resources
- Safety/Quality
- EMS
- Support Departments
- Front-line Staff

Employees who have been previously trained (or are currently being trained) to RMT Operational Proficiency may be placed on a back-up team roster. The Team Leader is responsible for ensuring that back-up members have the opportunity to meet regularly to practice their CRR skills and maintain proficiency. These back-up team members may also be asked to fill in for a single CRR or to fill a vacancy on the team.

Some RMT members (or back-up team members) will be assigned to serve or support specific team roles that are required for external Qualification and Certification as a Collaborative High Reliability™ Organization, including:

- High Reliability Instructor
- High Reliability Mentor
- Fact-Gatherer
- Collaborative Risk Review™ (CRR) Facilitator

RMT Proficiency:

- Basic training requirements as outlined in the CJC Training Procedure.
- Participation in a minimum of four (4) Collaborative Risk Reviews per year. Alternatively, participation in six (6) case review practice sessions per year.

RMT Meeting Schedule

The RMT shall meet on a monthly basis, either face-to-face or by video platform (or a hybrid model). Additional meetings may be called by the Team Leader or Assistant Team Leader as needed.

RMT Responsibilities & Objectives

- **Apply the Sequence of Reliability™ to guide the organization in seeing, understanding, and managing risks:**
 - Utilize a **Collaborative Risk Review™** process to review specific risk events or an identified risk. Work to ensure the institution learns constructively from error by identifying contributors to risk and improves patient and staff safety through proactive management of systems, performance, and behavior contributors. CHR Decision Tools and methods shall be used when examining all manner of risk, quality, and safety issues.
 - Initiate, develop, implement, and facilitate a Collaborative Just Culture™ program including:
 - Human Performance and Behavior Management which has a consistent and fair organizational response to identified risks (e.g. Performance Improvement Plans, Disciplinary Action Plans, Triad Review Process)
 - Foster an environment where all employees feel safe to report issues without fear of retaliation. Improve teamwork and diminish the effect of power gradients.
- **Lead efforts to educate Department Leaders in CHR principles**
 - Ensure there is a process where new employees and new leaders and managers are trained in CHR methods and taxonomy and informed of their role within a CHR system.
 - Serve as support for other departments when their supervisors, managers, or leaders need assistance in evaluating and managing a perceived risk.
 - Assist in alignment and integration within the organization
 - Policy and procedural development
 - On-boarding of new employees
 - Promotion or hiring of new leaders
 - Case analyses
 - Huddles and other quality and safety techniques
- **Assist in the Monitoring and Management of Risk**

- Tracking and trending identified risks
- Assess and evaluate areas of institutional vulnerability – conduct vulnerability assessments with various departments so each department understands how to see, understand, and manage risk effectively
- Share examples and best practices across all hospital domains with the goal of learning through experience.

CHAPTER

- **Develop RMT Sustainment Plans**
 - Maintain records of initial and recurrent training of all RMT members
 - Perform annual internal evaluations of the RMT, including opportunities for improvement and reported to executive leadership and the governing body
- **Initiate a Plan to Align and Integrate, Audit the Plan:**
 - Align and Integrate organizational sub-systems including (at minimum):
 - Safety
 - Quality Improvement
 - Performance Improvement
 - Risk Management
 - Human Resources
 - Succession Planning
 - Oversee efforts to standardize taxonomy and approach to system, human performance, and behavioral risk throughout the organization.

Measures/Metrics:

- RMT will review at least six cases per quarter. These may include real and practice cases.

Term Lengths of RMT Members and Recusal Situations:

- Members should serve rotating three (3)-year terms, with the membership lengths staggered to ensure an appropriate level of experience is always present within the team.
- Terms shall be reassessed annually, with the Team Leader and Sponsor determining whether to call for additional members or limit any particular term.
- New member candidates are encouraged to attend team meetings and other trainings, and they may participate in discussions. Any participant must sign the confidentiality agreement.
- Members who are directly or tangentially involved in any risk or incident under review by the RMT shall recuse themselves if requested to do so by the Team Leader or Facilitator. This includes incidents or risks that involve family members, close friends, or other personal or professional associations that may call the Member's objectivity into question.
- Members who are under any type of Performance or Behavioral review, practice limitation, or investigation by the organization should be suspended from the RMT (including any analyses being conducted) until the outstanding issue has been resolved. The final determination shall be made by the Executive Sponsor.
- Members who behave in any way that can be construed as manipulative, intimidating, or disruptive may be suspended from the RMT and any RMT analyses on the recommendation of the Team Leader. All RMT Members should be afforded due process per the organization's policies and procedures guiding such matters.

Confidentiality

- All work conducted by the RMT, and its members shall be confidential. This pertains to business that is conducted in formal meetings, during on-site or off-site risk analyses, and shall include all materials and notes including interviews, statements, audio and video recordings, documents, and other resources accessed for the purpose of analyzing a risk incident. Team members will be required to sign a general confidentiality agreement covering their work with the RMT.

- This confidentiality expectation extends to the members of the RMT *even after they no longer serve as designated members of the RMT*. Once introduced to material during an analysis, none of that may be released in any form (verbal, in writing, print, electronically, social media, etc.) without the express written permission of the RMT Executive Sponsor (or their official designee) or MCHD's legal counsel.
- This confidentiality expectation and requirement to sign a confidentiality agreement shall also extend to any employee or non-employee who may be asked by the RMT to conduct, facilitate, or assist in a risk or incident review. This includes persons who, from time to time, may be called as subject matter experts (SMEs) to assist the RMT in its work. Employees who are engaged in risk or incident analyses will be reminded that they are to maintain confidentiality related to all proceedings.
- RMT members agree that breaching this confidentiality agreement, during or after assignment as a team member, constitutes a behavioral choice that, if discovered, will be analyzed using the High Reliability system, and that such a behavioral choice may lead to disciplinary actions.

CHARTER

Agenda Item # 13



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: October 24, 2023

Re: Proposed MCHD November and December meeting dates

Consider and act on the November and December, 2023 MCHD Regular Board of Directors meeting dates and times. (Ms. Whatley, Chairperson – MCHD Board)

Proposed combined meeting:

December 12, 2023 at 4:00 p.m. – MCHD Regular BOD meeting

November 2023

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	30 Nonfield Compliance Fair	31	1 Nonfield Compliance Fair	2	3	4
5	6	7	8	9	10 Veterans Day Holiday	11
12	13	14	15	16	17	18
19	20	21	22	23 Thanksgiving Day Holiday	24 Thanksgiving Holiday	25
26	27	28	19	30		

December 2023

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
					1	2
3	4 4 th Qtr Field CE Compliance Fair	5 4 th Qtr Field CE Compliance Fair	6 4 th Qtr Field CE Compliance Fair	7 4 th Qtr Field CE Compliance Fair	8 4 th Qtr Field CE Compliance Fair	9
10	11	12 Proposed MCHD Nov/Dec BOD Meeting	13	14	15	16
17	18	19	20	21	22	23
24	25 Christmas Holiday	26 Christmas Holiday	27 Christmas Holiday	28	29 New Year Holiday	30
31	1 New Year Holiday					

Agenda Item # 14



We Make a Difference!

To: Board of Directors

From: Nicolas Smith, Division Chief – Clinical

Date: October 24, 2023

Re: Sole Source Education Mannequin Systems

Consider and act on sole source letter for Lifecast Manikins. (Mr. Hudson, Chair – EMS Committee)

Yes No N/A

- | | | | |
|--------------------------|--------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |

Echo Healthcare, Inc.
6407 Parkland Drive
Sarasota, FL 34243
info@echosimulation.com

October 3, 2023

To whom it may concern,

This letter represents sole source documentation for the Lifecast Body Simulation product line from our company, Echo Healthcare. Lifecast Body Simulation products are a unique mixture of silicones and proprietary mixtures that create the most realistic looking and feeling medical training simulators and manikins in the world. The process and design of the Lifecast product line is unique to Lifecast and is not replicated anywhere else in the world. Echo Healthcare manufactures, prepares, and ships these products from our facility in Sarasota, Florida.

Lifecast products are the most realistic training aids available, allowing for real movement, advanced airway procedures (supraglottic, as well as ETT and mechanical ventilation), IO access with fluid output, and the ability to create unique features for your patient profile with ethnicity, pathologies, and disease. The products are based on actual scans of human bodies, including internal airway anatomy.

Echo Healthcare proudly represents, and is the exclusive licensor, manufacturer, and distributor of Lifecast Body Simulation products throughout the world. Echo Healthcare offers a unique one-of-a-kind service plan (MeLiSA) to service them throughout the Americas.

We appreciate your institution's desire to train health care students utilizing the latest technology from our company.

Sincerely,

Kevin King, CEO
Echo Healthcare, Inc.

Agenda Item # 15



To: Board of Directors

From: Nicolas Smith, Division Chief – Clinical

Date: October 24, 2023

Re: Education Mannequin Systems

Consider and act on the purchase of Education Mannequins. (Mr. Hudson, Chair, EMS Committee)

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request? |



QUOTE

Expiration Date 11/17/2023
Quote Number 00011412

Payment Terms Advance Deposit - 50% prior to Shipment,
Remainder on Delivery
Payment Terms Payment terms approved per Zoriana
Additional Details Kaluzny-VP of Global Sales and Marketing.

BILL TO:

Montgomery County Hospital District EMS
1400 South Loop 336 West
Conroe, Texas 77304
United States

SHIP TO:

Montgomery County Hospital District EMS
1400 South Loop 336 West
Conroe, Texas 77304
United States

Account Name Montgomery County Hospital District EMS

Prepared By Marcus Antcliff
Email mantcliff@echosimulation.com

Product	Product Code	Product Description	Line Item Description	Quantity	Total Price
Water Rescue-Thoracic Trauma Toddler	EchoToddler-001-WR	Special Toddler with Hydrostatic squeeze effect allowing for realistic simulated 'wet' or 'dry' lung water rescue and resuscitation to be performed. Various thoracic foaming, bleeding and vomiting effects can also be produced. Covered by MeLiSA service and support for 1 year.		1.00	USD 13,880.00
Elderly Female - African American	EchoElderlyFemale-002	Standard Specifications Include: Step wise airway management with Mouth, Nostrils, Upper Airway & Lungs enabling use of NP Airway, Bag Valve Mask, Supraglottic Airway & Endotracheal Tube. CPR Compatible Needle Decompression Intraosseus Access - Bilateral Humeral Head & Tibia Closed Eyelids with Manual Opening Removeable False Teeth Standard Weight 30Kg (approx.) Covered by MeLiSA service and support for 1 year.		1.00	USD 21,175.00
Echo Baby	EchoBaby-001-Bendy	Full Term Baby, bendy articulating limbs Standard Specifications Include: Step wise airway management with Mouth, Upper Airway & Lungs enabling use of Bag Valve Mask, Supraglottic Airway & Endotracheal Tube. CPR Compatible Umbilical Cord with Fluid Reservoir (5ml) Standard Weight 2.2Kg (approx.) Covered by MeLiSA service and support for 1 year.		1.00	USD 8,995.00
		Standard Specifications Include: Step wise airway management with Mouth, Nostrils, Upper Airway & Lungs enabling use of NP Airway, Bag Valve Mask, Supraglottic Airway & Endotracheal Tube.			



QUOTE

Expiration Date 11/17/2023

Quote Number 00011412

Payment Terms Advance Deposit - 50% prior to Shipment,
Remainder on Delivery

Payment Terms Payment terms approved per Zoriana
Additional Details Kaluzny-VP of Global Sales and Marketing.

Adult Male	EchoAdultMale-001	CPR Compatible Needle Decompression Intraosseus Access - Bilateral Humeral Head & Tibia Closed Eyelids with Manual Opening Standard Weight 37Kg (approx.) Covered by MeLiSA service and support for 1 year.		1.00	USD 22,175.00
Additional IO's for pediatrics (bilateral/femoral)	LEVEL-203	LEVEL 2 - Lifecast Feature	Distal femoral baby toodler, femor adult	3.00	USD 2,550.00
EchoMask	ECHMSK-001	Medical grade silicone, mesh reinforced mask to be used on existing patient simulators or with standardized patients. 30 day manufacturer warranty included.		3.00	USD 7,485.00
Simology	SIM-001	TBC		1.00	USD 1,645.00
Shipping - 4 Manikins	SHIP-006	Shipping - 4 Lifecast Manikins	Please ship EchoMask and Simology with manikins.	1.00	USD 3,850.00

Subtotal	USD 81,755.00
Discount	0.00%
Total Price	USD 81,755.00
Grand Total	USD 81,755.00

Terms and Conditions

Pricing: All quoted prices are in United States Dollars unless otherwise stated. The prices quoted are valid through the date listed on the quote above.

Taxes are not included in this quote, if taxes are required to be itemized in this quote please notify the sender.

Return & Refund Policy: All sales are final.

Exchange/Repair: At the sole discretion of Echo Healthcare, the exclusive remedy of the Buyer shall be the repair of a defective product or replacement of defective hardware MeLiSA product.

Shipping: Standard shipping terms are FOB Shipping Point.

Payment Terms: Standard payment terms are due upon order acceptance by Buyer and Seller. Net terms must be approved based on the customer's credit and may result in a finance charge being added to the overall order.

Accepted Payment Methods: Wire transfer, certified check, credit card and ACH.

Canadian Tax Registration Information:

Federal Canada GST/HST: 70425 8110
Manitoba PST: 704258110MR0001
British Columbia PST: PST-1251-7270
Saskatchewan PST: 7290786
Quebec QST: 1228180021 TQ0001

For additional Terms & Conditions, please visit www.echo.healthcare/support and refer to the SLA <https://melisasupport.com/terms-of-service>

Agenda Item # 16



We Make a Difference!

To: Board of Directors

From: Melissa Miller, COO

Date: October 24, 2023

Re: 55 Budgeted Stryker Power Pro Cots – **WILL BE TABLED**

Consider and act on the purchase of 55 budgeted Stryker Power Pro Cots. (Mr. Spratt, Chair – PADCOM Committee)

Our current Stryker Power Pro cot systems, which include the cots, accessories and truck mounted Power Loads, are at or near their 7-year end-of-life. This year we will replace all the cots in our fleet. The order is for 55 new Stryker Power Pro 2 Cots, 51 installed in our fleet and 4 back-ups.

These cots with the required accessories have a minimum 16-week lead-time. This purchase will be a total of \$82,069.83 under budget.

55 Ambulance Cots:

Quote: \$1,628,952.00 (\$1,761,452 – 132,500 trade-in at \$2,500/unit)
1 yr. PM: \$ 15,097.50
Freight: \$ 45,913.17 (cots, accessories and loading system)
Total: \$1,689,962.67
Budget: \$1,726,923.00
Cost vs. Budget: (\$36,960.33)

55 Ambulance Cot Accessories (battery, battery charger and charger power cord):

Quote: \$122,017.50
Budget: \$167,127.00
Cost vs. Budget: (\$45,109.50)

Fiscal Impact:

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request? |



55 Power Pro 2 and 52 Power Loads

Quote Number:	10803462	Rep:	Lauren Kuhner
Version:	1	Email:	lauren.kuhner@stryker.com
Prepared For:	MONTGOMERY COUNTY HOSP DISTRICT EMS	Phone Number:	
Attn:		Mobile:	281-217-9301
		Service Rep:	Bryan Gomez
		Email:	bryan.gomez@stryker.com
Quote Date:	10/19/2023		
Expiration Date:	11/17/2023		
Contract Start:	10/18/2023		
Contract End:	10/17/2024		

Delivery Address		Bill To Account	
Name:	MONTGOMERY COUNTY HOSP DISTRICT EMS	Name:	MONTGOMERY COUNTY HOSP DIST
Account #:	20046433	Account #:	20154572
Address:	1300 S LOOP 336 W	Address:	POBox 478
	CONROE		
	Texas 77304-3316		77305-0478

Equipment Products:

#	Product	Description	U/M	Qty	Sell Price	Total
1.0	639005550001	MTS POWER LOAD *INCLUDES FLOOR PLATE*	PCE	52	\$29,252.90	\$1,521,150.80
2.0	650705550001	6507 POWER PRO 2, HIGH CONFIG	PCE	55	\$32,026.40	\$1,761,452.00
3.0	650700450301	ASSEMBLY, BATTERY CHARGER	PCE	55	\$1,288.60	\$70,873.00
4.0	650700450102	ASSEMBLY, POWER CORD, NORTH AM	PCE	55	\$29.75	\$1,636.25
5.0	650707000002	Lithium-Ion Battery	PCE	55	\$900.15	\$49,508.25
Equipment Total:						\$3,404,620.30

Trade In Credit:

Product	Description	Qty	Credit Ea.	Total Credit
TR-SPL-PL	TRADE-IN-STRYKER POWER LOAD TOWARDS PURCHASE OF POWERLOAD	52	-\$4,000.00	-\$208,000.00
TR-SPL-PP2	TR-SYK POWER LOAD TO PP2	3	-\$4,000.00	-\$12,000.00
TR-SPCOT-PP2	TR-SYK PCOT TO PP2	53	-\$2,500.00	-\$132,500.00

ProCare Products:



55 Power Pro 2 and 52 Power Loads

Quote Number: 10803462

Version: 1

Prepared For: MONTGOMERY COUNTY HOSP DISTRICT EMS

Attn:

Rep: Lauren Kuhner

Email: lauren.kuhner@stryker.com

Phone Number:

Mobile: 281-217-9301

Service Rep: Bryan Gomez

Email: bryan.gomez@stryker.com

Quote Date: 10/19/2023

Expiration Date: 11/17/2023

Contract Start: 10/18/2023

Contract End: 10/17/2024

#	Product	Description	Qty	Sell Price	Total
9.1	POWERLOAD-PROCARE	Power Load for MTS POWER LOAD *INCLUDES FLOOR PLATE*	52	\$438.30	\$22,791.60
		10/20/2023 - 10/19/2024			
		Preventative Maintenance			
9.2	POWERPRO-PROCARE	Power Pro 2 for 6507 POWER PRO 2, HIGH CONFIG	55	\$274.50	\$15,097.50
		10/20/2023 - 10/19/2024			
		Preventative Maintenance			
ProCare Total:					\$37,889.10

Price Totals:

Estimated Sales Tax (0.000%):	\$0.00
Freight/Shipping:	\$45,913.17
Grand Total:	\$3,135,922.57

Prices: In effect for 30 days

Terms: Net 30 Days

Terms and Conditions:
Deal Consummation: This is a quote and not a commitment. This quote is subject to final credit, pricing, and documentation approval. Legal documentation must be signed before your equipment can be delivered. Documentation will be provided upon completion of our review process and your selection of a payment schedule. Confidentiality Notice: Recipient will not disclose to any third party the terms of this quote or any other information, including any pricing or discounts, offered to be provided by Stryker to Recipient in connection with this quote, without Stryker’s prior written approval, except as may be requested by law or by lawful order of any applicable government agency. A copy of Stryker Medical's terms and conditions can be found at www.stryker.com/stnc.



55 Power Pro 2 and 52 Power Loads

Quote Number:	10803462	Rep:	Lauren Kuhner
Version:	1	Email:	lauren.kuhner@stryker.com
Prepared For:	MONTGOMERY COUNTY HOSP DISTRICT EMS	Phone Number:	
Attn:		Mobile:	281-217-9301
		Service Rep:	Bryan Gomez
		Email:	bryan.gomez@stryker.com
Quote Date:	10/19/2023		
Expiration Date:	11/17/2023		
Contract Start:	10/18/2023		
Contract End:	10/17/2024		

Delivery Address		Bill To Account	
Name:	MONTGOMERY COUNTY HOSP DISTRICT EMS	Name:	MONTGOMERY COUNTY HOSP DIST
Account #:	20046433	Account #:	20154572
Address:	1300 S LOOP 336 W	Address:	POBox 478
	CONROE		
	Texas 77304-3316		77305-0478

Equipment Products:

#	Product	Description	U/M	Qty	Sell Price	Total
1.0	639005550001	MTS POWER LOAD *INCLUDES FLOOR PLATE*	PCE	52	\$29,252.90	\$1,521,150.80
2.0	650705550001	6507 POWER PRO 2, HIGH CONFIG	PCE	55	\$32,026.40	\$1,761,452.00
3.0	650700450301	ASSEMBLY, BATTERY CHARGER	PCE	55	\$1,288.60	\$70,873.00
4.0	650700450102	ASSEMBLY, POWER CORD, NORTH AM	PCE	55	\$29.75	\$1,636.25
5.0	650707000002	Lithium-Ion Battery	PCE	55	\$900.15	\$49,508.25
Equipment Total:						\$3,404,620.30

Trade In Credit:

Product	Description	Qty	Credit Ea.	Total Credit
TR-SPL-PL	TRADE-IN-STRYKER POWER LOAD TOWARDS PURCHASE OF POWERLOAD	52	-\$4,000.00	-\$208,000.00
TR-SPL-PP2	TR-SYK POWER LOAD TO PP2	3	-\$4,000.00	-\$12,000.00
TR-SPCOT-PP2	TR-SYK PCOT TO PP2	53	-\$2,500.00	-\$132,500.00

ProCare Products:

Agenda Item # 17



To: Board of Directors

From: Melissa Miller, COO

Date: October 24, 2023

Re: 52 Budgeted Powered Cot Fastener Systems – WILL BE TABLED

Consider and act on the purchase of 52 budgeted powered cot fastener systems. (Mr. Spratt, Chair – PADCOM Committee)

Our current Stryker Power Loads (powered cot fastener system) mounted in our ambulances are at or near their 7-year end-of-life. This year we will replace all Power Loads in our fleet. The order is for 52 new Stryker Power Loads, 51 installed in our fleet and 1 reserve.

These Power Loads (powered cot fastener systems) have a minimum 16-week lead-time. This purchase will be a total of \$167,380.60 under budget.

52 Powered Cot fastener systems with floor plates:

Quote: \$1,301,150.80 (\$1,521,150.80 - 220,000 trade-in at \$4,000/unit)

1 yr. PM: \$ 22,791.60

Total: \$1,323,942.40

Budget: \$1,491,323.00

Cost vs. Budget: (\$167,380.60)

Fiscal Impact:

Yes No N/A

☒ ☐ ☐ Budgeted item?

☒ ☐ ☐ Within budget?

☐ ☒ ☐ Renewal contract?

☐ ☒ ☐ Special request?



55 Power Pro 2 and 52 Power Loads

Quote Number: 10803462

Version: 1

Prepared For: MONTGOMERY COUNTY HOSP DISTRICT EMS

Attn:

Rep: Lauren Kuhner

Email: lauren.kuhner@stryker.com

Phone Number:

Mobile: 281-217-9301

Service Rep: Bryan Gomez

Email: bryan.gomez@stryker.com

Quote Date: 10/19/2023

Expiration Date: 11/17/2023

Contract Start: 10/18/2023

Contract End: 10/17/2024

#	Product	Description	Qty	Sell Price	Total
9.1	POWERLOAD-PROCARE	Power Load for MTS POWER LOAD *INCLUDES FLOOR PLATE*	52	\$438.30	\$22,791.60
		10/20/2023 - 10/19/2024			
		Preventative Maintenance			
9.2	POWERPRO-PROCARE	Power Pro 2 for 6507 POWER PRO 2, HIGH CONFIG	55	\$274.50	\$15,097.50
		10/20/2023 - 10/19/2024			
		Preventative Maintenance			
ProCare Total:					\$37,889.10

Price Totals:

Estimated Sales Tax (0.000%):	\$0.00
Freight/Shipping:	\$45,913.17
Grand Total:	\$3,135,922.57

Prices: In effect for 30 days

Terms: Net 30 Days

Terms and Conditions:
Deal Consummation: This is a quote and not a commitment. This quote is subject to final credit, pricing, and documentation approval. Legal documentation must be signed before your equipment can be delivered. Documentation will be provided upon completion of our review process and your selection of a payment schedule. Confidentiality Notice: Recipient will not disclose to any third party the terms of this quote or any other information, including any pricing or discounts, offered to be provided by Stryker to Recipient in connection with this quote, without Stryker’s prior written approval, except as may be requested by law or by lawful order of any applicable government agency. A copy of Stryker Medical's terms and conditions can be found at www.stryker.com/stnc.

Agenda Item # 18



We Make a Difference!

To: Board of Directors

From: Melissa Miller, COO

Date: October 24, 2023

Re: Payment 1 of 2 to ESD - \$90,000.00

Consider and act on the \$90,000.00 budgeted Payment 1 of 2 to ESD 2 per the 2023 Amended and Restated Station 52 Housing Agreement. (Mr. Spratt, Chair – PADCOM Committee)

MCHD entered into a housing agreement with ESD 2, Montgomery Fire Department, to remodel the classroom and bathroom at ESD 2 Station 52 (MCHD 47) to become the new MCHD quarters. Per section 2.4 of the agreement, MCHD will make a "Contribution Payment" of \$180,000.00. MCHD shall pay 50% of the contribution payment to the ESD as of the effective date of the agreement (9/28/2023) and the remainder upon completion and acceptance of the facilities.

Fiscal Impact:

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request? |



Montgomery County ESD#2
Montgomery Fire Department

20590 Eva Street
Montgomery, Texas 77356
936-597-4455

INVOICE

Invoice #: **2023-1018**

Invoice Date: **10/18/2023**

Due Date: *Upon receive*

Bill To:

Montgomery County Hospital District
1400 South Loop 336 West
Conroe, TX 77304
936-523-5000

DESCRIPTION	TOTAL
Station 52 Amended Housing Agreement	
Per Section 2.4 Contribution Payment (Signed 9/27/2023)	
Contribution Payment \$180,000	
50% - Effective Date	\$90,000.00
50% - Final completion and acceptance	

Balance Due **\$ 90,000.00**

Remit To:

MCESD#2
20590 Eva Street
Montgomery, TX 77356

Agenda Item # 19



We Make a Difference!

To: Board of Directors
From: Melissa Miller, COO
Date: October 24, 2023
Re: **MCHD Station 34**

MCHD entered into a housing agreement with ESD 6, Porter Fire Department, in 2018. Section 2.4 states "Rents may be adjusted by the parties by mutual agreement of the Parties."

The ESD 6 Board is requesting an increase to the original rent of \$900.00/month to \$1,500/month with an effective date of January 1, 2024. The requested increase to \$1,500/month rental rate is consistent with our Station 35 rent which is also shared ESD 6.

	Contract	Effective	Term	MCHD	Monthly	Leased	
Station	Signed	Date	Years	Contribution	Rent	Facilities	Notes
34	01/29/18	01/01/18	20	\$225,000	\$900	2,115	Leased Facilities includes housing space plus one ambulance bay. In addition, includes shared use of dayroom, kitchen, bath facilities, exercise room, emergency medical supply storage space, parking spaces, etc. Rents may be adjusted by mutual agreement
35	05/27/20	05/01/20	20	\$500,000	\$1,500	2,032	Leased facilities includes housing space and one ambulance bay. In addition, includes shared use of dayroom, kitchen, bath facilities, exercise room, emergency medical supply storage space, parking spaces, etc. Rents may be adjusted by mutual agreement

Fiscal Impact:

Yes No N/A

- ☐ ☒ ☐ Budgeted item?
☐ ☒ ☐ Within budget?
☐ ☒ ☐ Renewal contract?
☒ ☐ ☐ Special request?

Agenda Item # 20



To: Board of Directors

From: Justin Evans

Date: October 24, 2023

Re: Sole source letter for EXACOM Digital Logging Recorder

Consider and act on sole source letter for EXACOM digital recorder system annual maintenance

Yes No N/A

- | | | | |
|--------------------------|--------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |



October 19, 2023

To:

Montgomery County Hospital District
1400 S Loop 336 West
Conroe, TX 77304
936.523.1120
E-Mail: chon@mchd-tx.org

This letter is pursuant to our discussion regarding the requested refresh, service and support for your Exacom "Hindsight" Recorders and "EARS" Recorders. Since Montgomery County Hospital District is utilizing specific integrations combined with the proposal that EXACOM has provided, EXACOM is **the sole source** for contractually providing warranty and support services. Exacom is committed to providing ongoing software development, maintenance and support for the Hindsight and EARS product line. We maintain a stock of spare parts and provide technical support backed up by the Hindsight product development team. In addition to our regional Texas support office, we further complement our national support program through a coordinated network of local third-party service providers, should the need arise to provide and/or supplement on-site service maintenance.

Please call me if you require any additional information regarding support services for Exacom products.

Respectfully,

A handwritten signature in black ink, appearing to read "Don Bustamante", with a stylized flourish extending to the right.

Don Bustamante - Director of Sales

Agenda Item # 21



We Make a Difference!

To: Board of Directors

From: Justin Evans

Date: October 24, 2023

Re: EXACOM Digital Logging Recorder Maintenance Contract Renewal

EXACOM system is used for digital audio recording in multiple Departments: ALARM, HCAP, and Billing. This tool has direct interfaces with multiple systems to capture all P25 radio recordings, 9-1-1 Audio recordings, and selective phone recordings at administration.

Consider and act on purchase of EXACOM Digital Logging Recorder System Maintenance Contract Renewal. Quote is for \$38,083.02 budget is \$40,000.00

Yes No N/A

- | | | | |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |

Maintenance Support Quotation

Quote No: EXA-01577-Y7V1
Date: 10/18/2023
Quote Effective Until: 11/18/2023

End Customer:
MCHD-Conroe, TX

Purchaser:
Justin Evans
Montgomery County Hospital District, TX
(936) 521-3500
jevans@mchd-tx.org

This quote is for maintenance coverage from **11/19/2023** to **11/18/2024** for serial number(s) **2491, 2492, 2493, E400175** and any related system add-ons. Some maintenance dues may have been pro-rated to get all your items onto a single renewal cycle.

Maintenance Record UZL2927SSZ111911182024

Qty	Part No	Model No	Description	Amount
1	9004000R	HS-SUP-E	ExaCare Extended Warranty and Support Services (Essentials) <ul style="list-style-type: none">• Supports Existing Exacom Recorder• Covers All Hardware• Software Assurance Included• Support Provided Remotely Via Telephone & Email	\$38,083.02
Reinstatement Fee (if any):				\$0.00
Quote Total:				\$38,083.02

Submitted By: Barbara Taif

Date: 10/18/2023

Approved By: _____

Date: _____

AGENDA ITEM # 22

Board Mtg: 10/24/23

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 08/02/2023 to 09/27/2023

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>August</u>			
August 2, 2023	Yes	\$	17,089.91
August 9, 2023	Yes	\$	36,708.40
August 16, 2023	Yes	\$	16,194.51
August 23, 2023	Yes	\$	60,947.82
August 30, 2023	Yes	\$	68,518.73
Total August Payments - MTD		\$	199,459.37
Monthly Budget - August 2023		\$	218,948.00
<u>September</u>			
September 6, 2023	No	\$	34,280.25
September 13, 2023	No	\$	16,815.76
September 20, 2023	No	\$	24,281.19
September 27, 2023	No	\$	30,491.53
Total September Payments - MTD		\$	105,868.73
Monthly Budget - September 2023		\$	218,949.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 23

Board Mtg: 10/24/23

Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 10/01/23 through 10/31/23**

Disbursement Date	Value of Services Provided by HCA and Affiliated Providers
<u>October</u>	
October Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 225,522.00
Budgeted Amount October 2023	\$ 225,522.00
Over / (Under) Budget	\$ -

New Provider Contract to Present to BOD

New Agreements
OTA's
Renewals
New Provider-Existing Facility Agreement
Existing Provider - New Facility Agreement

<u>BOD Meeting</u>	<u>Provider</u>	<u>Date Signed</u>		<u>Specialty</u>	<u>Primary Location</u>	<u>Affiliations</u>
October 2023	Joint Healthcare Services Inc	10/3/2023	RJ	Home Health Care	6430 Evening Rose Lane, Katy, TX 77449	N/A

AGENDA ITEM # 25

Board Mtg.: October 24, 2023

Montgomery County Hospital District Financial Dashboard for September 2023 (dollars expressed in 000's)

	Sep 2023	Sep 2022	Var	Var %
Cash and Investments	48,459	45,804	2,655	5.8%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	September 2023				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	(13)	61	(74)	-122.0%	41,792	42,837	(1,046)	-2.4%
EMS Net Revenue	2,062	1,556	506	32.5%	23,568	18,932	4,636	24.5%
Other Revenue	1,148	821	327	39.8%	9,158	6,627	2,530	38.2%
Total Revenue	3,196	2,438	758	31.1%	74,517	68,397	6,120	8.9%
Expenses								
Payroll	3,852	3,872	(20)	-0.5%	45,029	43,555	1,474	3.4%
Operating	1,053	1,952	(899)	-46.0%	14,737	16,487	(1,750)	-10.6%
Indigent Healthcare	308	426	(117)	-27.6%	4,489	5,111	(621)	-12.2%
Total Operating Expenses	5,214	6,249	(1,036)	-16.6%	64,256	65,153	(897)	-1.4%
Capital	365	4,817	(4,452)	-92.4%	4,150	8,794	(4,644)	-52.8%
Total Expenditures	5,579	11,066	(5,487)	-49.6%	68,406	73,947	(5,541)	-7.5%
Revenue Over / (Under) Expenses	(2,383)	(8,628)	6,246	72.4%	6,111	(5,552)	11,662	210.1%

Total Tax Revenue: Year-to-date, Total Tax Revenue is \$1M or 2.4% under budget. Of the annual budgeted tax revenue, 97.56% has been collected. Delayed valuation protests negatively impacted total tax revenue collections for FY 2023. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$4.6M more than budget. Year-to-date, Billable Trips per Day are greater than expected. In addition, the service mix has shifted to include more Advanced Life Support trips as a percent of all billable trips than expected; thus, increasing the average charge per billable trip.

Payroll: Overall, Payroll Expenses are \$1.5M higher than budget. Year-to-date, wages and healthcare expenses are \$1.1M and \$200k more than budget, respectively.

Operating Expenses: Operating Expenses are under budget by \$1.7M primarily due to variances in the following accounts:

Computer Software	\$74k	Fuel - Auto	\$96k
Disposable Medical Supplies	\$262k	Maintenance - Equipment	\$299k
Durable Medical Equipment	\$160k	Small Equipment & Furniture	\$228k
Election Expenses	\$85k	Training/Related Expenses - CE	\$95k

Indigent Care Expenses: Indigent Care Expenses are under budget by \$621k.

Capital: Capital Expenditures are under budget by \$4.6M. \$3.5M is related to Radio projects delayed to FY 2024.

Montgomery County Hospital District

Balance Sheet

As of 09/30/2023

Fund 10
09/30/2023

ASSETS

Cash and Equivalents

10-000-10100	Petty Cash-Adm.-BS	\$1,750.00
10-000-11401	Operating Account-WF-BS	\$946,941.88
10-000-12500	Investments-MMDA-BS	\$10,693,658.37
10-000-13100	Texpool-District-BS	\$69,843.35
10-000-13300	Investments-WF Bank-BS	\$12,955,854.14
10-000-13400	Texstar Investment Pool-BS	\$56,410.74
10-000-13450	Investments-CDARS-BS	\$2,003,015.71
10-000-13500	Investments-BS	\$21,731,052.65

Total Cash and Equivalents		<u>\$48,458,526.84</u>
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Receivables

10-000-14100	A/R-EMS Billings-BS	\$10,546,419.30
10-000-14200	Allowance for Bad Debts-BS	(\$3,234,896.00)
10-000-14300	A/R-Other-BS	\$1,713,352.67
10-000-14305	A/R Employee-BS	\$15,176.69
10-000-14450	Capital Lease Receivable-BS	\$2,154,224.78
10-000-14525	Receivable from Component Unit-BS	\$128,460.96
10-000-14605	Interest Receivable - Capital Lease-BS	\$6,697.95
10-000-14700	Taxes Receivable-BS	\$1,359,311.69
10-000-14750	Allowance for bad debt-tax rev-BS	(\$347,358.92)

Total Receivables		<u>\$12,341,389.12</u>
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Other Assets

10-000-14900	Prepaid Expenses-BS	\$284,078.79
10-000-15000	Inventory-BS	\$1,177,340.53

Total Other Assets		<u>\$1,461,419.32</u>
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TOTAL ASSETS

\$62,261,335.28

LIABILITIES

Current Liabilities

10-000-20500	Accounts Payable-BS	\$459,911.11
10-000-20600	Accounts Payable-Other-BS	\$61,695.73
10-000-21000	Accrued Expenditures-BS	\$1,122,451.70
10-000-21400	Accrued Payroll-BS	\$715,545.16
10-000-21525	P/R-United Way Deductions-BS	\$6,112.06
10-000-21585	P/R-Flexible Spending-BS-BS	\$6,307.28
10-000-21590	P/R-Premium Cancer/Accident-BS	(\$99.32)
10-000-21595	P/R-Health Savings-BS-BS	\$9,891.00
10-000-21600	Employee Deferred Comp.-BS	\$11,103.10
10-000-21650	TCDRS Defined Benefit Plan-BS	\$745,944.45

Total Current Liabilities		<u>\$3,138,862.27</u>
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Deferred Liabilities

Montgomery County Hospital District

Balance Sheet

As of 09/30/2023

		Fund 10
		09/30/2023
10-000-23000	Deferred Tax Revenue-BS	\$1,011,952.77
10-000-23200	Deferred Revenue-BS	\$181,332.86
10-000-23300	Deferred Capital Lease Revenue-BS	\$2,084,429.32
Total Deferred Liabilities		\$3,277,714.95
TOTAL LIABILITIES		\$6,416,577.22
CAPITAL		
10-000-30200	Committed - Open Purchase Orders-BS	\$6,079,961.65
10-000-30225	Assigned - Open Purchase Orders-BS	\$619,897.53
10-000-30400	Nonspendable - Inventory-BS	\$1,177,340.53
10-000-30700	Nonspendable - Prepaids-BS	\$284,078.79
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$33,183,479.56
TOTAL CAPITAL		\$55,844,758.06
TOTAL LIABILITIES AND CAPITAL		\$62,261,335.28

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended 09/30/2023

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	(\$29,592.27)	\$20,752.00	(\$50,344.27)	\$41,350,427.70	\$41,961,765.00	(\$611,337.30)	\$41,961,765.00	98.54%	\$611,337.30
Delinquent Tax Revenue	\$1,141.74	\$21,266.00	(\$20,124.26)	\$101,664.90	\$471,835.00	(\$370,170.10)	\$471,835.00	21.55%	\$370,170.10
Penalties and Interest	\$15,007.77	\$18,904.00	(\$3,896.23)	\$325,104.33	\$377,260.00	(\$52,155.67)	\$377,260.00	86.18%	\$52,155.67
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$14,508.36	\$26,589.00	(\$12,080.64)	\$26,589.00	54.57%	\$12,080.64
Total Tax Revenue	(\$13,442.76)	\$60,922.00	(\$74,364.76)	\$41,791,705.29	\$42,837,449.00	(\$1,045,743.71)	\$42,837,449.00	97.56%	\$1,045,743.71
EMS Net Revenue									
Advanced Life Support Revenue	\$4,243,004.87	\$3,058,596.00	\$1,184,408.87	\$49,606,963.15	\$37,212,917.00	\$12,394,046.15	\$37,212,917.00	133.31%	(\$12,394,046.15)
Basic Life Support Revenue	\$674,003.69	\$601,356.00	\$72,647.69	\$7,935,109.50	\$7,316,497.00	\$618,612.50	\$7,316,497.00	108.46%	(\$618,612.50)
Transfer Service Fees	\$2,995.10	\$3,826.00	(\$830.90)	\$20,085.33	\$46,513.00	(\$26,427.67)	\$46,513.00	43.18%	\$26,427.67
Non-Transport Fees	\$31,270.82	\$32,251.00	(\$980.18)	\$375,442.23	\$392,369.00	(\$16,926.77)	\$392,369.00	95.69%	\$16,926.77
Contractual Allowance	(\$1,711,464.54)	(\$1,201,210.00)	(\$510,254.54)	(\$20,057,406.96)	(\$14,614,698.00)	(\$5,442,708.96)	(\$14,614,698.00)	137.24%	\$5,442,708.96
Charity Care	(\$1,070,726.32)	(\$702,243.00)	(\$368,483.32)	(\$11,609,199.57)	(\$8,543,974.00)	(\$3,065,225.57)	(\$8,543,974.00)	135.88%	\$3,065,225.57
Provision for Bad Debt	(\$115,884.19)	(\$258,720.00)	\$142,835.81	(\$2,797,408.90)	(\$3,147,778.00)	\$350,369.10	(\$3,147,778.00)	88.87%	(\$350,369.10)
Recovery of Bad Debt - EMS	\$8,375.83	\$22,196.00	(\$13,820.17)	\$94,283.41	\$270,096.00	(\$175,812.59)	\$270,096.00	34.91%	\$175,812.59
Total EMS Net Revenue	\$2,061,575.26	\$1,556,052.00	\$505,523.26	\$23,567,868.19	\$18,931,942.00	\$4,635,926.19	\$18,931,942.00	124.49%	(\$4,635,926.19)
Other Revenue									
Investment Income - MCHD	\$208,985.20	\$30,000.00	\$178,985.20	\$2,343,896.81	\$360,000.00	\$1,983,896.81	\$360,000.00	651.08%	(\$1,983,896.81)
Interest Income	\$539.34	\$469.00	\$70.34	\$17,880.57	\$6,386.00	\$11,494.57	\$6,386.00	280.00%	(\$11,494.57)
Interest Income - Capital Lease	\$6,540.54	\$6,785.00	(\$244.46)	\$69,593.47	\$84,130.00	(\$14,536.53)	\$84,130.00	82.72%	\$14,536.53
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$826,825.57	\$700,000.00	\$126,825.57	\$700,000.00	118.12%	(\$126,825.57)
Weyland Bldg. Land Lease	\$2,150.11	\$2,150.00	\$0.11	\$25,801.36	\$25,800.00	\$1.36	\$25,800.00	100.01%	(\$1.36)
Miscellaneous Income	\$46,215.60	\$5,400.00	\$40,815.60	\$366,926.50	\$201,706.00	\$165,220.50	\$201,706.00	181.91%	(\$165,220.50)
Rx Discount Card Royalties	\$0.00	\$25.00	(\$25.00)	(\$161.25)	\$300.00	(\$461.25)	\$300.00	(53.75%)	\$461.25
Proceeds from Capital Lease	\$335,651.56	\$351,615.00	(\$15,963.44)	\$665,707.98	\$758,442.00	(\$92,734.02)	\$758,442.00	87.77%	\$92,734.02
Proceeds from IT Subscription Assets	\$0.00	\$0.00	\$0.00	\$229,579.51	\$229,581.00	(\$1.49)	\$229,581.00	100.00%	\$1.49
Tenant Rent Income	\$9,298.42	\$7,920.00	\$1,378.42	\$111,581.04	\$88,229.00	\$23,352.04	\$88,229.00	126.47%	(\$23,352.04)
P.A. Processing Fees	\$5.00	\$20.00	(\$15.00)	\$25.00	\$240.00	(\$215.00)	\$240.00	10.42%	\$215.00

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended 09/30/2023

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Contract Revenue (Net)	\$5,986.66	\$6,233.00	(\$246.34)	\$198,010.92	\$241,367.00	(\$43,356.08)	\$241,367.00	82.04%	\$43,356.08
Education/Training Revenue	\$9,591.25	\$10,000.00	(\$408.75)	\$351,281.51	\$312,000.00	\$39,281.51	\$312,000.00	112.59%	(\$39,281.51)
Stand-By Fees	\$27,212.50	\$6,554.00	\$20,658.50	\$133,850.00	\$79,975.00	\$53,875.00	\$79,975.00	167.36%	(\$53,875.00)
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$36,135.00	\$30,000.00	\$6,135.00	\$30,000.00	120.45%	(\$6,135.00)
Ambulance Supplemental Payment Program	\$257,582.39	\$0.00	\$257,582.39	\$1,257,582.39	\$1,000,000.00	\$257,582.39	\$1,000,000.00	125.76%	(\$257,582.39)
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$99,999.96	\$99,996.00	\$3.96	\$99,996.00	100.00%	(\$3.96)
Employee Medical Premiums	\$107,061.12	\$109,396.00	(\$2,334.88)	\$1,342,351.20	\$1,422,148.00	(\$79,796.80)	\$1,422,148.00	94.39%	\$79,796.80
Dispatch Fees	\$61,694.00	\$59,317.00	\$2,377.00	\$242,025.00	\$232,820.00	\$9,205.00	\$232,820.00	103.95%	(\$9,205.00)
MDC Revenue - First Responders	\$1,400.00	\$400.00	\$1,000.00	\$86,465.10	\$90,150.00	(\$3,684.90)	\$90,150.00	95.91%	\$3,684.90
Radio Repair Income	\$8,392.75	\$0.00	\$8,392.75	\$8,392.75	\$0.00	\$8,392.75	\$0.00	0.00%	(\$8,392.75)
Inter Local 800 Mhz	(\$26,974.15)	\$180,000.00	(\$206,974.15)	\$202,348.85	\$180,000.00	\$22,348.85	\$180,000.00	112.42%	(\$22,348.85)
VHF Project Revenue	\$20,927.95	\$10,470.00	\$10,457.95	\$124,874.49	\$124,875.00	(\$0.51)	\$124,875.00	100.00%	\$0.51
Tower Contract Revenue	\$37,496.53	\$26,136.00	\$11,360.53	\$306,507.59	\$311,108.00	(\$4,600.41)	\$311,108.00	98.52%	\$4,600.41
Gain/Loss on Sale of Assets	\$20,165.00	\$0.00	\$20,165.00	\$110,110.00	\$48,000.00	\$62,110.00	\$48,000.00	229.40%	(\$62,110.00)
Total Other Revenue	\$1,148,255.10	\$821,223.00	\$327,032.10	\$9,157,591.32	\$6,627,253.00	\$2,530,338.32	\$6,627,253.00	138.18%	(\$2,530,338.32)
Total Revenues	\$3,196,387.60	\$2,438,197.00	\$758,190.60	\$74,517,164.80	\$68,396,644.00	\$6,120,520.80	\$68,396,644.00	108.95%	(\$6,120,520.80)
Expenses									
Payroll Expenses									
Regular Pay	\$2,314,371.09	\$2,209,176.00	\$105,195.09	\$26,200,690.72	\$26,062,167.00	\$138,523.72	\$26,062,167.00	100.53%	(\$138,523.72)
Overtime Pay	\$273,111.14	\$168,802.00	\$104,309.14	\$3,039,938.94	\$2,041,319.00	\$998,619.94	\$2,041,319.00	148.92%	(\$998,619.94)
Paid Time Off	\$231,753.83	\$414,593.00	(\$182,839.17)	\$2,896,075.14	\$3,016,473.00	(\$120,397.86)	\$3,016,473.00	96.01%	\$120,397.86
Stipend Pay	\$20,342.54	\$18,728.00	\$1,614.54	\$254,761.87	\$153,620.00	\$101,141.87	\$153,620.00	165.84%	(\$101,141.87)
Payroll Taxes	\$207,199.32	\$204,895.00	\$2,304.32	\$2,338,074.44	\$2,287,472.00	\$50,602.44	\$2,287,472.00	102.21%	(\$50,602.44)
TCDRS Plan	\$272,092.20	\$269,170.00	\$2,922.20	\$3,063,863.61	\$2,957,735.00	\$106,128.61	\$2,957,735.00	103.59%	(\$106,128.61)
Health & Dental	\$52,378.82	\$65,188.00	(\$12,809.18)	\$782,256.29	\$782,257.00	(\$0.71)	\$782,257.00	100.00%	\$0.71
Health Insurance Claims	\$419,847.81	\$465,264.00	(\$45,416.19)	\$5,782,840.45	\$5,583,162.00	\$199,678.45	\$5,583,162.00	103.58%	(\$199,678.45)
Health Insurance Admin Fees	\$61,076.00	\$55,911.00	\$5,165.00	\$670,927.75	\$670,928.00	(\$0.25)	\$670,928.00	100.00%	\$0.25
Total Payroll Expenses	\$3,852,172.75	\$3,871,727.00	(\$19,554.25)	\$45,029,429.21	\$43,555,133.00	\$1,474,296.21	\$43,555,133.00	103.38%	(\$1,474,296.21)

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended 09/30/2023

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Operating Expenses									
Unemployment Expense	\$1,500.00	\$647.00	\$853.00	\$7,767.31	\$7,768.00	(\$0.69)	\$7,768.00	99.99%	\$0.69
Accident Repair	\$1,457.60	\$0.00	\$1,457.60	\$69,308.65	\$88,420.00	(\$19,111.35)	\$88,420.00	78.39%	\$19,111.35
Accounting/Auditing Fees	\$0.00	\$12,000.00	(\$12,000.00)	\$57,600.00	\$57,600.00	\$0.00	\$57,600.00	100.00%	\$0.00
Advertising	\$195.00	\$8,873.00	(\$8,678.00)	\$8,792.90	\$14,668.00	(\$5,875.10)	\$14,668.00	59.95%	\$5,875.10
Credit Card Processing Fee	\$1,013.96	\$4,334.00	(\$3,320.04)	\$20,772.51	\$21,074.00	(\$301.49)	\$21,074.00	98.57%	\$301.49
Bio-Waste Removal	\$577.68	\$3,461.00	(\$2,883.32)	\$44,745.58	\$44,746.00	(\$0.42)	\$44,746.00	100.00%	\$0.42
Books/Materials	\$10,604.80	\$28,150.00	(\$17,545.20)	\$164,852.51	\$234,187.00	(\$69,334.49)	\$234,187.00	70.39%	\$69,334.49
Business Licenses	\$5,400.00	\$2,343.00	\$3,057.00	\$24,827.96	\$37,522.00	(\$12,694.04)	\$37,522.00	66.17%	\$12,694.04
Capital Lease Expense	\$50,351.30	\$23,450.00	\$26,901.30	\$567,966.62	\$567,967.00	(\$0.38)	\$567,967.00	100.00%	\$0.38
Capital Lease Interest Expense	\$17,790.31	\$4,878.00	\$12,912.31	\$68,319.41	\$68,321.00	(\$1.59)	\$68,321.00	100.00%	\$1.59
Capital IT Subscription Assets Interest Expense	\$614.27	\$348.00	\$266.27	\$11,533.51	\$11,534.00	(\$0.49)	\$11,534.00	100.00%	\$0.49
Collection Fees	\$3,167.00	\$3,495.00	(\$328.00)	\$34,181.83	\$34,182.00	(\$0.17)	\$34,182.00	100.00%	\$0.17
Community Education	\$3,145.86	\$427.00	\$2,718.86	\$3,630.05	\$5,927.00	(\$2,296.95)	\$5,927.00	61.25%	\$2,296.95
Computer Maintenance	\$0.00	\$10,500.00	(\$10,500.00)	\$439,247.71	\$439,961.00	(\$713.29)	\$439,961.00	99.84%	\$713.29
Computer Software	\$75,218.35	\$39,271.00	\$35,947.35	\$1,096,510.49	\$1,170,839.00	(\$74,328.51)	\$1,170,839.00	93.65%	\$74,328.51
Computer Software - MDC First Responder	\$1,291.58	\$400.00	\$891.58	\$36,415.83	\$36,416.00	(\$0.17)	\$36,416.00	100.00%	\$0.17
Computer Supplies/Non-Cap.	\$3,892.86	\$50.00	\$3,842.86	\$54,446.27	\$55,597.00	(\$1,150.73)	\$55,597.00	97.93%	\$1,150.73
Conferences - Fees, Travel, & Meals	\$14,741.42	\$5,368.00	\$9,373.42	\$146,205.79	\$178,957.00	(\$32,751.21)	\$178,957.00	81.70%	\$32,751.21
Contractual Obligations- County Appraisal	\$76,290.06	\$80,201.00	(\$3,910.94)	\$305,200.25	\$305,201.00	(\$0.75)	\$305,201.00	100.00%	\$0.75
Contractual Obligations- Tax Collector Assessments	\$3.32	\$1,110.00	(\$1,106.68)	\$118,643.11	\$118,644.00	(\$0.89)	\$118,644.00	100.00%	\$0.89
Contractual Obligations- Other	\$25,064.43	\$21,979.00	\$3,085.43	\$298,536.46	\$299,237.00	(\$700.54)	\$299,237.00	99.77%	\$700.54
Customer Property Damage	\$450.00	\$1,332.00	(\$882.00)	\$13,331.17	\$13,332.00	(\$0.83)	\$13,332.00	99.99%	\$0.83
Customer Relations	\$5,811.39	\$6,368.00	(\$556.61)	\$66,852.07	\$68,983.00	(\$2,130.93)	\$68,983.00	96.91%	\$2,130.93
Damages/Uninsured Portion	\$0.00	\$4,116.00	(\$4,116.00)	\$4,115.55	\$4,116.00	(\$0.45)	\$4,116.00	99.99%	\$0.45
Disposable Linen	\$5,334.90	\$5,152.00	\$182.90	\$57,694.79	\$61,824.00	(\$4,129.21)	\$61,824.00	93.32%	\$4,129.21
Disposable Medical Supplies	(\$50,480.32)	\$123,450.00	(\$173,930.32)	\$1,164,016.64	\$1,426,021.00	(\$262,004.36)	\$1,426,021.00	81.63%	\$262,004.36
Drug Supplies	\$23,910.51	\$42,015.00	(\$18,104.49)	\$353,545.77	\$436,398.00	(\$82,852.23)	\$436,398.00	81.01%	\$82,852.23
Dues/Subscriptions	\$2,784.87	\$5,293.00	(\$2,508.13)	\$65,737.95	\$69,161.00	(\$3,423.05)	\$69,161.00	95.05%	\$3,423.05
Durable Medical Equipment	\$27,615.00	\$33,732.00	(\$6,117.00)	\$256,755.53	\$416,897.00	(\$160,141.47)	\$416,897.00	61.59%	\$160,141.47

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended 09/30/2023

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Election Expenses	\$0.00	\$0.00	\$0.00	\$276,876.00	\$361,580.00	(\$84,704.00)	\$361,580.00	76.57%	\$84,704.00
Employee Health/Wellness	\$4,097.63	\$4,085.00	\$12.63	\$26,507.12	\$37,915.00	(\$11,407.88)	\$37,915.00	69.91%	\$11,407.88
Employee Recognition	\$14,573.60	\$7,268.00	\$7,305.60	\$98,772.73	\$108,669.00	(\$9,896.27)	\$108,669.00	90.89%	\$9,896.27
Equipment Rental	\$0.00	\$3,171.00	(\$3,171.00)	\$7,138.69	\$10,491.00	(\$3,352.31)	\$10,491.00	68.05%	\$3,352.31
Fluids & Additives - Auto	\$1,302.72	\$2,525.00	(\$1,222.28)	\$37,912.65	\$32,342.00	\$5,570.65	\$32,342.00	117.22%	(\$5,570.65)
Fuel - Auto	\$91,771.21	\$111,427.00	(\$19,655.79)	\$1,024,017.92	\$1,120,218.00	(\$96,200.08)	\$1,120,218.00	91.41%	\$96,200.08
Fuel - Non-Auto	\$0.00	\$1,993.00	(\$1,993.00)	\$0.00	\$1,993.00	(\$1,993.00)	\$1,993.00	0.00%	\$1,993.00
Hazardous Waste Removal	\$371.20	\$180.00	\$191.20	\$2,167.41	\$2,168.00	(\$0.59)	\$2,168.00	99.97%	\$0.59
Insurance	(\$22,114.88)	\$58,340.00	(\$80,454.88)	\$692,615.31	\$692,616.00	(\$0.69)	\$692,616.00	100.00%	\$0.69
Interest Expense	\$0.00	\$0.00	\$0.00	\$40,522.37	\$40,523.00	(\$0.63)	\$40,523.00	100.00%	\$0.63
Laundry Service & Purchase	\$0.00	\$175.00	(\$175.00)	\$1,623.32	\$2,100.00	(\$476.68)	\$2,100.00	77.30%	\$476.68
Leases/Contracts	\$6,479.94	\$5,747.00	\$732.94	\$70,929.72	\$70,931.00	(\$1.28)	\$70,931.00	100.00%	\$1.28
Legal Fees	\$2,468.81	\$29,166.00	(\$26,697.19)	\$72,210.29	\$79,040.00	(\$6,829.71)	\$79,040.00	91.36%	\$6,829.71
Maintenance & Repairs-Buildings	\$67,114.91	\$77,943.00	(\$10,828.09)	\$418,144.52	\$507,007.00	(\$88,862.48)	\$507,007.00	82.47%	\$88,862.48
Maintenance- Equipment	\$25,200.00	\$188,058.00	(\$162,858.00)	\$596,220.41	\$896,040.00	(\$299,819.59)	\$896,040.00	66.54%	\$299,819.59
Management Fees	\$10,088.34	\$11,550.00	(\$1,461.66)	\$123,336.41	\$138,600.00	(\$15,263.59)	\$138,600.00	88.99%	\$15,263.59
Meals - Business and Travel	\$414.97	\$926.00	(\$511.03)	\$1,566.50	\$1,648.00	(\$81.50)	\$1,648.00	95.05%	\$81.50
Meeting Expenses	\$5,913.81	\$4,694.00	\$1,219.81	\$28,910.13	\$31,118.00	(\$2,207.87)	\$31,118.00	92.90%	\$2,207.87
Mileage Reimbursements	\$262.12	\$1,200.00	(\$937.88)	\$4,178.17	\$5,721.00	(\$1,542.83)	\$5,721.00	73.03%	\$1,542.83
Office Supplies	\$803.39	\$906.00	(\$102.61)	\$15,480.64	\$16,012.00	(\$531.36)	\$16,012.00	96.68%	\$531.36
Oil & Lubricants	\$5,349.54	\$3,145.00	\$2,204.54	\$31,289.36	\$35,000.00	(\$3,710.64)	\$35,000.00	89.40%	\$3,710.64
Other Services	\$741.15	\$7,544.00	(\$6,802.85)	\$11,943.11	\$11,944.00	(\$0.89)	\$11,944.00	99.99%	\$0.89
Oxygen & Gases	\$8,145.18	\$3,850.00	\$4,295.18	\$69,563.20	\$70,421.00	(\$857.80)	\$70,421.00	98.78%	\$857.80
Postage	\$4,346.74	\$1,000.00	\$3,346.74	\$29,844.88	\$29,845.00	(\$0.12)	\$29,845.00	100.00%	\$0.12
Printing Services	(\$110.46)	\$1,205.00	(\$1,315.46)	\$6,413.18	\$14,385.00	(\$7,971.82)	\$14,385.00	44.58%	\$7,971.82
Professional Fees	\$172,844.35	\$273,700.00	(\$100,855.65)	\$1,524,834.48	\$1,609,918.00	(\$85,083.52)	\$1,609,918.00	94.72%	\$85,083.52
Radio Repairs - Outsourced (Depot)	\$1,555.00	\$0.00	\$1,555.00	\$23,552.51	\$23,553.00	(\$0.49)	\$23,553.00	100.00%	\$0.49
Radio - Parts	\$4,185.35	\$35,650.00	(\$31,464.65)	\$75,734.39	\$77,624.00	(\$1,889.61)	\$77,624.00	97.57%	\$1,889.61
Radios	\$0.00	\$6,000.00	(\$6,000.00)	\$0.00	\$6,000.00	(\$6,000.00)	\$6,000.00	0.00%	\$6,000.00
Recruit/Investigate	\$926.49	\$3,000.00	(\$2,073.51)	\$39,529.35	\$48,075.00	(\$8,545.65)	\$48,075.00	82.22%	\$8,545.65
Rent	\$10,388.19	\$11,308.00	(\$919.81)	\$125,930.46	\$125,931.00	(\$0.54)	\$125,931.00	100.00%	\$0.54

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended 09/30/2023

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Repair-Equipment	\$3,255.78	\$9,125.00	(\$5,869.22)	\$65,111.42	\$71,780.00	(\$6,668.58)	\$71,780.00	90.71%	\$6,668.58
Shop Tools	\$1,429.46	\$4,440.00	(\$3,010.54)	\$8,317.22	\$15,628.00	(\$7,310.78)	\$15,628.00	53.22%	\$7,310.78
Shop Supplies	\$2,069.42	\$10,391.00	(\$8,321.58)	\$40,809.80	\$52,644.00	(\$11,834.20)	\$52,644.00	77.52%	\$11,834.20
Small Equipment & Furniture	\$23,156.18	\$287,545.00	(\$264,388.82)	\$489,079.06	\$716,835.00	(\$227,755.94)	\$716,835.00	68.23%	\$227,755.94
Special Events Supplies	\$0.00	\$1,160.00	(\$1,160.00)	\$2,460.09	\$3,461.00	(\$1,000.91)	\$3,461.00	71.08%	\$1,000.91
Station Supplies	\$6,916.76	\$5,123.00	\$1,793.76	\$56,543.09	\$60,553.00	(\$4,009.91)	\$60,553.00	93.38%	\$4,009.91
Supplemental Food	\$790.84	\$3,000.00	(\$2,209.16)	\$790.84	\$3,000.00	(\$2,209.16)	\$3,000.00	26.36%	\$2,209.16
Telephones-Cellular	\$12,379.89	\$14,277.00	(\$1,897.11)	\$148,897.13	\$150,956.00	(\$2,058.87)	\$150,956.00	98.64%	\$2,058.87
Telephones-Service	\$28,689.05	\$18,991.00	\$9,698.05	\$407,242.45	\$272,884.00	\$134,358.45	\$272,884.00	149.24%	(\$134,358.45)
Training/Related Expenses-CE	\$47,173.67	\$77,161.00	(\$29,987.33)	\$344,778.23	\$439,296.00	(\$94,517.77)	\$439,296.00	78.48%	\$94,517.77
Tuition Reimbursement	\$6,343.80	\$7,166.00	(\$822.20)	\$58,482.74	\$58,483.00	(\$0.26)	\$58,483.00	100.00%	\$0.26
Travel Expenses	\$1,375.80	\$540.00	\$835.80	\$6,904.47	\$6,972.00	(\$67.53)	\$6,972.00	99.03%	\$67.53
Uniforms	\$27,521.80	\$34,776.00	(\$7,254.20)	\$283,167.90	\$305,608.00	(\$22,440.10)	\$305,608.00	92.66%	\$22,440.10
Utilities	\$50,859.67	\$34,905.00	\$15,954.67	\$536,751.17	\$537,140.00	(\$388.83)	\$537,140.00	99.93%	\$388.83
Vehicle-Batteries	\$5,064.51	\$8,078.00	(\$3,013.49)	\$34,272.67	\$61,978.00	(\$27,705.33)	\$61,978.00	55.30%	\$27,705.33
Vehicle-Outside Services	\$6,180.57	\$0.00	\$6,180.57	\$35,068.10	\$35,069.00	(\$0.90)	\$35,069.00	100.00%	\$0.90
Vehicle-Parts	\$61,592.64	\$56,250.00	\$5,342.64	\$677,390.05	\$687,600.00	(\$10,209.95)	\$687,600.00	98.52%	\$10,209.95
Vehicle-Registration	\$433.24	\$208.00	\$225.24	\$1,602.78	\$2,496.00	(\$893.22)	\$2,496.00	64.21%	\$893.22
Vehicle-Tires	\$9,185.82	\$5,249.00	\$3,936.82	\$85,072.83	\$85,073.00	(\$0.17)	\$85,073.00	100.00%	\$0.17
Vehicle-Towing	\$440.00	\$700.00	(\$260.00)	\$10,237.30	\$10,238.00	(\$0.70)	\$10,238.00	99.99%	\$0.70
Worker's Compensation Insurance	\$33,572.97	\$44,132.00	(\$10,559.03)	\$404,839.51	\$404,840.00	(\$0.49)	\$404,840.00	100.00%	\$0.49
Total Operating Expenses	\$1,053,297.32	\$1,951,716.00	(\$898,418.68)	\$14,737,138.30	\$16,487,462.00	(\$1,750,323.70)	\$16,487,462.00	89.38%	\$1,750,323.70
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$206,928.00	\$206,928.00	\$0.00	\$2,404,115.07	\$2,483,191.00	(\$79,075.93)	\$2,483,191.00	96.82%	\$79,075.93
Specialty Healthcare Providers	\$101,543.49	\$218,949.00	(\$117,405.51)	\$2,085,212.15	\$2,627,377.00	(\$542,164.85)	\$2,627,377.00	79.36%	\$542,164.85
Total Indigent Care Expenses	\$308,471.49	\$425,877.00	(\$117,405.51)	\$4,489,327.22	\$5,110,568.00	(\$621,240.78)	\$5,110,568.00	87.84%	\$621,240.78
Capital Expenditures									
Capital Purchase - Land	\$0.00	\$264,165.00	(\$264,165.00)	\$284,829.15	\$539,015.00	(\$254,185.85)	\$539,015.00	52.84%	\$254,185.85
Capital Purchase - Building/Improvements	\$0.00	\$190,000.00	(\$190,000.00)	\$603,855.00	\$798,517.00	(\$194,662.00)	\$798,517.00	75.62%	\$194,662.00

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended 09/30/2023

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Capital Purchase - Equipment	\$30,663.62	\$3,710,678.00	(\$3,680,014.38)	\$531,225.72	\$4,219,414.00	(\$3,688,188.28)	\$4,219,414.00	12.59%	\$3,688,188.28
Capital Purchase - Vehicles	(\$900.00)	\$300,476.00	(\$301,376.00)	\$1,835,262.80	\$2,264,148.00	(\$428,885.20)	\$2,264,148.00	81.06%	\$428,885.20
Capital Purchase - Capital Leases	\$335,651.56	\$351,615.00	(\$15,963.44)	\$665,707.98	\$743,654.00	(\$77,946.02)	\$743,654.00	89.52%	\$77,946.02
Capital Purchase - IT Subscription Assets	\$0.00	\$0.00	\$0.00	\$229,579.51	\$229,581.00	(\$1.49)	\$229,581.00	100.00%	\$1.49
Total Capital Expenditures	\$365,415.18	\$4,816,934.00	(\$4,451,518.82)	\$4,150,460.16	\$8,794,329.00	(\$4,643,868.84)	\$8,794,329.00	47.19%	\$4,643,868.84
Total Expenses	\$5,579,356.74	\$11,066,254.00	(\$5,486,897.26)	\$68,406,354.89	\$73,947,492.00	(\$5,541,137.11)	\$73,947,492.00	92.51%	\$5,541,137.11
Revenue over Expeditures	(\$2,382,969.14)	(\$8,628,057.00)	\$6,245,087.86	\$6,110,809.91	(\$5,550,848.00)	\$11,661,657.91	(\$5,550,848.00)	(110.09%)	(\$11,661,657.91)

Montgomery County Hospital District

Year-Over-Year Income Statement Comparison

For the Period Ended 09/30/2023

	Current Month Actual	Last Year Month Actual	Month Variance	%Month Variance	YTD Actual	Last Year YTD Actual	YTD Variance	%YTD Variance	Total Annual Budget
Revenue									
Tax Revenue	(\$13,442.76)	\$35,077.77	(\$48,520.53)	(138.32%)	\$41,791,705.29	\$38,499,905.85	\$3,291,799.44	8.55%	\$0.00
EMS Net Revenue	\$2,061,575.26	\$1,782,684.73	\$278,890.53	15.64%	\$23,567,868.19	\$19,302,129.78	\$4,265,738.41	22.10%	\$0.00
Other Revenue	\$1,148,255.10	\$1,033,152.57	\$115,102.53	11.14%	\$9,157,591.32	\$8,015,768.04	\$1,141,823.28	14.24%	\$0.00
Total Revenues	\$3,196,387.60	\$2,850,915.07	\$345,472.53	12.12%	\$74,517,164.80	\$65,817,803.67	\$8,699,361.13	13.22%	\$0.00
Expenses									
Payroll Expenses	\$3,852,172.75	\$6,127,610.67	(\$2,275,437.92)	(37.13%)	\$45,029,429.21	\$42,431,032.99	\$2,598,396.22	6.12%	\$0.00
Operating Expenses	\$1,053,297.32	\$1,320,890.79	(\$267,593.47)	(20.26%)	\$14,737,138.30	\$14,327,042.19	\$410,096.11	2.86%	\$0.00
Indigent Care Expenses	\$308,471.49	\$186,154.55	\$122,316.94	65.71%	\$4,489,327.22	\$4,421,970.97	\$67,356.25	1.52%	\$0.00
Capital Expenditures	\$365,415.18	\$277,707.31	\$87,707.87	31.58%	\$4,150,460.16	\$3,485,906.72	\$664,553.44	19.06%	\$0.00
Total Expenses	\$5,579,356.74	\$7,912,363.32	(\$2,333,006.58)	(29.49%)	\$68,406,354.89	\$64,665,952.87	\$3,740,402.02	5.78%	\$0.00
Revenue over Expeditures	(\$2,382,969.14)	(\$5,061,448.25)	\$2,678,479.11	(52.92%)	\$6,110,809.91	\$1,151,850.80	\$4,958,959.11	430.52%	\$0.00

Montgomery County Hospital District
Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days			Credits	Total	\$ Total minus Credits
		31-60	61-90	> 90			
Oct-22	420,109	-	-	2	(2)	442,222	420,111
Nov-22	521,523	-	-	2	(2)	392,663	521,525
Dec-22	445,670	-	-	2	(2)	392,663	445,672
Jan-23	304,440	-	-	2	(2)	291,676	304,442
Feb-23	349,457	-	-	2	(2)	291,676	349,459
Mar-23	177,390	-	-	2	(2)	734,124	177,392
Apr-23	476,726	-	-	2	(2)	894,894	476,728
May-23	137,333	-	-	2	(2)	220,840	137,335
Jun-23	278,615	-	-	2	(2)	175,378	278,617
Jul-23	589,421	-	-	2	(2)	645,695	589,423
Aug-23	314,959	-	-	2	(2)	352,435	314,961
Sep-23	459,911	-	-	2	(2)	459,911	459,913

Accounts Payable Aging by Percentage without Credits

Month	Current	Days		
		31-60	61-90	> 90
Oct-22	100%	0%	0%	0%
Nov-22	100%	0%	0%	0%
Dec-22	100%	0%	0%	0%
Jan-23	100%	0%	0%	0%
Feb-23	100%	0%	0%	0%
Mar-23	100%	0%	0%	0%
Apr-23	100%	0%	0%	0%
May-23	100%	0%	0%	0%
Jun-23	100%	0%	0%	0%
Jul-23	100%	0%	0%	0%
Aug-23	100%	0%	0%	0%
Sep-23	100%	0%	0%	0%

Montgomery County Hospital District Payer Mix and Service Mix

Payer Mix

Service Mix

[illegible]

AGENDA ITEM # 25

Board Mtg.: 10/24/2023

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23
A/R Balance	8,891,330	8,910,409	8,898,584	9,624,118	9,875,852	9,910,885	9,933,768	10,069,032	9,944,404	9,841,012	9,744,564	9,807,290
Charges	2,867,497	2,939,016	2,998,711	3,174,668	2,986,470	3,279,700	3,136,521	3,387,402	3,280,660	3,335,515	3,502,437	3,279,743
Total 6-Mo Charges	17,537,134	17,631,416	17,708,560	17,781,331	17,904,113	18,246,062	18,515,086	18,963,472	19,245,421	19,406,268	19,922,235	19,922,278
Avg Charge / Day *	97,429	97,952	98,381	98,785	99,467	101,367	102,862	105,353	106,919	107,813	110,679	110,679
A/R Days	91	91	90	97	99	98	97	96	93	91	88	89

* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Oct-22	2,823,212	1,785,565	1,372,692	1,346,007	1,059,328	1,289,973	9,676,776	3,695,307	2,349,300
Nov-22	2,955,451	1,641,707	1,497,599	1,190,312	1,000,221	1,413,602	9,698,891	3,604,135	2,413,823
Dec-22	3,006,823	1,694,079	1,357,180	1,180,814	894,568	1,537,789	9,671,253	3,613,171	2,432,357
Jan-23	3,225,937	1,904,565	1,402,865	1,199,525	1,041,947	1,634,666	10,409,505	3,876,139	2,676,613
Feb-23	3,193,596	2,048,108	1,439,865	1,180,998	1,010,597	1,699,844	10,573,008	3,891,439	2,710,441
Mar-23	3,039,554	1,918,370	1,756,278	1,281,297	1,061,441	1,682,677	10,739,617	4,025,415	2,744,118
Apr-23	3,101,814	1,877,982	1,627,301	1,429,779	1,064,846	1,691,784	10,793,507	4,186,410	2,756,630
May-23	3,323,729	1,779,123	1,572,539	1,411,243	1,192,015	1,635,879	10,914,528	4,239,137	2,827,894
Jun-23	3,192,364	1,849,604	1,450,926	1,311,873	1,239,800	1,592,934	10,637,500	4,144,607	2,832,734
Jul-23	3,202,588	1,842,144	1,563,537	1,253,802	1,051,262	1,642,819	10,556,151	3,947,883	2,694,081
Aug-23	3,347,759	1,742,623	1,490,983	1,297,062	1,007,640	1,540,384	10,426,450	3,845,085	2,548,023
Sep-23	3,343,576	1,979,435	1,442,193	1,292,283	1,026,106	1,458,627	10,542,219	3,777,015	2,484,733

Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Oct-22	29%	18%	14%	14%	11%	13%	100%	38%	24%
Nov-22	30%	17%	15%	12%	10%	15%	100%	37%	25%
Dec-22	31%	18%	14%	12%	9%	16%	100%	37%	25%
Jan-23	31%	18%	13%	12%	10%	16%	100%	37%	26%
Feb-23	30%	19%	14%	11%	10%	16%	100%	37%	26%
Mar-23	28%	18%	16%	12%	10%	16%	100%	37%	26%
Apr-23	29%	17%	15%	13%	10%	16%	100%	39%	26%
May-23	30%	16%	14%	13%	11%	15%	100%	39%	26%
Jun-23	30%	17%	14%	12%	12%	15%	100%	39%	27%
Jul-23	30%	17%	15%	12%	10%	16%	100%	37%	26%
Aug-23	32%	17%	14%	12%	10%	15%	100%	37%	24%
Sep-23	32%	19%	14%	12%	10%	14%	100%	36%	24%

Agenda Item # 26

Montgomery County Hospital District
Budget Amendment - Fiscal Year Ending September 30, 2023
Supplement to the Amendment Presented to the Board on October 24, 2023

Account	Description	Total	Notes	Impact
Revenue				
		<u>Total Revenue</u>		
		0.00		
	Total Revenue	<u>0.00</u>	Increase in Revenue	
FY 2023 Budget Carryover				
10-004-52754	Capital Purchase-Equipment - Radio	(3,455,161.69)	Budget carryover and open purchase orders	Decrease expense
10-004-53050	Computer Software - Radio	(7,396.30)	Open purchase orders	Decrease expense
10-004-55650	Maintenance-Equipment - Radio	(135,052.48)	Open purchase orders	Decrease expense
10-004-57100	Professional Fees - Radio	(82,733.00)	Open purchase orders	Decrease expense
10-004-57225	Radio-Parts - Radio	(1,889.37)	Open purchase orders	Decrease expense
10-004-57700	Shop Tools - Radio	(1,838.34)	Open purchase orders	Decrease expense
10-004-57725	Shop Supplies - Radio	(1,403.72)	Open purchase orders	Decrease expense
10-004-57750	Small Equipment & Furniture - Radio	(50,007.94)	Open purchase orders	Decrease expense
10-005-57750	Small Equipment & Furniture - Accounting	(2,105.04)	Open purchase orders	Decrease expense
10-007-58700	Uniforms - EMS	(9,662.89)	Open purchase orders	Decrease expense
10-008-53900	Disposable Medical Supplies - Materials Mgt.	(42,784.79)	Open purchase orders	Decrease expense
10-008-54200	Durable Medical Equipment - Materials Mgt.	(160,140.85)	Open purchase orders	Decrease expense
10-008-55650	Maintenance-Equipment - Materials Mgt.	(24,999.00)	Open purchase orders	Decrease expense
10-008-56300	Office Supplies - Materials Mgt.	(26.00)	Open purchase orders	Decrease expense
10-008-56600	Oxygen & Gases - Materials Mgt.	(820.80)	Open purchase orders	Decrease expense
10-008-57650	Repair-Equipment - Materials Mgt.	(2,019.00)	Open purchase orders	Decrease expense
10-008-57750	Small Equipment & Furniture - Materials Mgt.	(35.72)	Open purchase orders	Decrease expense
10-008-57900	Station Supplies - Materials Mgt.	(2,648.24)	Open purchase orders	Decrease expense
10-008-58700	Uniforms - Materials Mgt.	(2,504.94)	Open purchase orders	Decrease expense
10-009-54000	Drug Supplies - Clinical	(29,201.76)	Open purchase orders	Decrease expense
10-009-57750	Small Equipment & Furniture - Clinical	(362.55)	Open purchase orders	Decrease expense
10-010-52000	Accident Repair - Fleet	(19,110.40)	Open purchase orders	Decrease expense
10-010-52755	Capital Purchase-Vehicles - Fleet	(97,593.12)	Open purchase orders	Decrease expense
10-010-57650	Maintenance-Equipment - Fleet	(834.00)	Open purchase orders	Decrease expense
10-010-57750	Small Equipment & Furniture - Fleet	(23,925.00)	Open purchase orders	Decrease expense
10-010-58900	Vehicle-Batteries - Fleet	(1,464.00)	Open purchase orders	Decrease expense
10-010-59050	Vehicle-Parts - Fleet	(10,209.83)	Open purchase orders	Decrease expense
10-015-53000	Computer Maintenance - Information Technology	(712.06)	Open purchase orders	Decrease expense
10-015-53100	Computer Supplies - Information Technology	(68.30)	Open purchase orders	Decrease expense
10-015-57650	Repair-Equipment - Information Technology	(410.56)	Open purchase orders	Decrease expense
10-015-58500	Training/Related Expenses-CE - Information Technology	(2,500.00)	Open purchase orders	Decrease expense
10-016-52753	Capital Purchase-Building/Improvements - Facilities	(190,000.00)	Budget carryover	Decrease expense
10-016-52754	Capital Purchase-Equipment - Facilities	(223,283.00)	Open purchase orders	Decrease expense
10-016-53330	Contractual Obligations - Facilities	(700.00)	Open purchase orders	Decrease expense
10-016-54500	Equipment Rental - Facilities	(169.99)	Open purchase orders	Decrease expense
10-016-55600	Maintenance & Repairs-Buildings - Facilities	(88,861.54)	Open purchase orders	Decrease expense
10-016-55650	Maintenance-Equipment - Facilities	(8,447.00)	Open purchase orders	Decrease expense
10-016-57725	Shop Supplies - Facilities	(1,674.30)	Open purchase orders	Decrease expense
10-016-57750	Small Equipment & Furniture - Facilities	(124,957.95)	Budget carryover and open purchase orders	Decrease expense
10-045-58500	Training/Related Expenses-CE - Facilities	(2,500.00)	Open purchase orders	Decrease expense
	Total FY 2023 Budget Carryover	<u>(4,810,215.47)</u>		
FY 2023 Expense Reclassification				
10-006-51100	Regular Pay - Alarm	(73,206.00)	Reclassification of expense	Decrease expense
10-006-51400	Stipend Pay - Alarm	73,206.00	Reclassification of expense	Increase expense
10-008-53900	Disposable Medical Supplies - Materials Mgt.	(218,463.00)	Reclassification of expense	Decrease expense
10-008-55650	Maintenance-Equipment - Materials Mgt.	(125,469.00)	Reclassification of expense	Decrease expense
10-010-54550	Fluids & Additives - Fleet	5,571.00	Reclassification of expense	Increase expense
10-015-58310	Telephones-Service - Information Technology	138,682.00	Reclassification of expense	Increase expense
10-025-51710	Health Insurance Claims - Human Resources	199,679.00	Reclassification of expense	Increase expense
	Total FY 2023 Expense Reclassification	<u>0.00</u>		

Montgomery County Hospital District
Budget Amendment - Fiscal Year Ending September 30, 2023
Supplement to the Amendment Presented to the Board on October 24, 2023

Account	Description	Total	Notes	Impact
FY 2023 PTO Payout				
10-001-51300	Paid Time Off - Admin	15,430.00	Annual PTO payout	Increase expense
10-001-51500	Payroll Taxes - Admin	1,181.00	Annual PTO payout	Increase expense
10-001-51650	TCDRS Plan - Admin	1,466.00	Annual PTO payout	Increase expense
10-004-51100	Regular Pay - Radio	(887.00)	Reclassification of expense	Decrease expense
10-004-51300	Paid Time Off - Radio	327.00	Annual PTO payout	Increase expense
10-004-51500	Payroll Taxes - Radio	560.00	Annual PTO payout	Increase expense
10-005-51300	Paid Time Off - Accounting	2,290.00	Annual PTO payout	Increase expense
10-005-51500	Payroll Taxes - Accounting	(2,290.00)	Reclassification of expense	Decrease expense
10-006-51100	Regular Pay - Alarm	(35,553.00)	Reclassification of expense	Decrease expense
10-006-51200	Overtime Pay - Alarm	(103,913.00)	Reclassification of expense	Decrease expense
10-007-51300	Paid Time Off - EMS	81,150.00	Annual PTO payout	Increase expense
10-007-51500	Payroll Taxes - EMS	6,208.00	Annual PTO payout	Increase expense
10-007-51650	TCDRS Plan - EMS	7,710.00	Annual PTO payout	Increase expense
10-008-51100	Regular Pay - Materials Mgt.	(5,164.00)	Reclassification of expense	Decrease expense
10-010-51300	Paid Time Off - Fleet	6,755.00	Annual PTO payout	Increase expense
10-010-51400	Stipend Pay - Fleet	(120.00)	Reclassification of expense	Decrease expense
10-010-51500	Payroll Taxes - Fleet	(422.00)	Reclassification of expense	Decrease expense
10-010-51650	TCDRS Plan - Fleet	(80.00)	Reclassification of expense	Decrease expense
10-011-51300	Paid Time Off - EMS Billing	8,456.00	Annual PTO payout	Increase expense
10-011-51500	Payroll Taxes - EMS Billing	647.00	Annual PTO payout	Increase expense
10-011-51650	TCDRS Plan - EMS Billing	804.00	Annual PTO payout	Increase expense
10-015-51300	Paid Time Off - Information Technology	11,355.00	Annual PTO payout	Increase expense
10-015-51500	Payroll Taxes - Information Technology	869.00	Annual PTO payout	Increase expense
10-015-51650	TCDRS Plan - Information Technology	1,079.00	Annual PTO payout	Increase expense
10-016-51300	Paid Time Off - Facilities	1,219.00	Annual PTO payout	Increase expense
10-016-51500	Payroll Taxes - Facilities	94.00	Annual PTO payout	Increase expense
10-016-51650	TCDRS Plan - Facilities	116.00	Annual PTO payout	Increase expense
10-025-51300	Paid Time Off - Human Resources	608.00	Annual PTO payout	Increase expense
10-025-51500	Payroll Taxes - Human Resources	47.00	Annual PTO payout	Increase expense
10-025-51650	TCDRS Plan - Human Resources	58.00	Annual PTO payout	Increase expense
10-026-51100	Regular Pay - Records	(532.00)	Reclassification of expense	Decrease expense
10-026-51300	Paid Time Off - Records	532.00	Annual PTO payout	Increase expense
10-045-51100	Regular Pay - EMS Quality	(5,339.00)	Reclassification of expense	Decrease expense
10-045-51300	Paid Time Off - EMS Quality	5,339.00	Annual PTO payout	Increase expense
Total FY 2023 PTO Payout		<u>0.00</u>		
Total Expense		<u>(4,810,215.47)</u>	Increase in Expense	
Increase / (Decrease) Net Revenue over Expenses		4,810,215.47		
FY 2023 Budgeted Net Revenue over Expenses		(5,550,848.00)		
FY 2023 Amended Budgeted Net Revenue over Expenses		<u>(740,632.53)</u>		

Agenda Item # 27

Montgomery County Hospital District
 Budget Amendment - Fiscal Year Ending September 30, 2024
 Supplement to the Amendment Presented to the Board on October 24, 2023

Account	Description	Total	Notes	Impact
FY 2023 Budget Carryover to FY 2024				
10-004-52754	Capital Purchase-Equipment - Radio	3,455,161.69	Budget carryover and open purchase orders	Increase expense
10-004-53050	Computer Software - Radio	7,396.30	Open purchase orders	Increase expense
10-004-55650	Maintenance-Equipment - Radio	135,052.48	Open purchase orders	Increase expense
10-004-57100	Professional Fees - Radio	82,733.00	Open purchase orders	Increase expense
10-004-57225	Radio-Parts - Radio	1,889.37	Open purchase orders	Increase expense
10-004-57700	Shop Tools - Radio	1,838.34	Open purchase orders	Increase expense
10-004-57725	Shop Supplies - Radio	1,403.72	Open purchase orders	Increase expense
10-004-57750	Small Equipment & Furniture - Radio	50,007.94	Open purchase orders	Increase expense
10-005-57750	Small Equipment & Furniture - Accounting	2,105.04	Open purchase orders	Increase expense
10-007-58700	Uniforms - EMS	9,662.89	Open purchase orders	Increase expense
10-008-53900	Disposable Medical Supplies - Materials Mgt.	42,784.79	Open purchase orders	Increase expense
10-008-54200	Durable Medical Equipment - Materials Mgt.	160,140.85	Open purchase orders	Increase expense
10-008-55650	Maintenance-Equipment - Materials Mgt.	24,999.00	Open purchase orders	Increase expense
10-008-56300	Office Supplies - Materials Mgt.	26.00	Open purchase orders	Increase expense
10-008-56600	Oxygen & Gases - Materials Mgt.	820.80	Open purchase orders	Increase expense
10-008-57650	Repair-Equipment - Materials Mgt.	2,019.00	Open purchase orders	Increase expense
10-008-57750	Small Equipment & Furniture - Materials Mgt.	35.72	Open purchase orders	Increase expense
10-008-57900	Station Supplies - Materials Mgt.	2,648.24	Open purchase orders	Increase expense
10-008-58700	Uniforms - Materials Mgt.	2,504.94	Open purchase orders	Increase expense
10-009-54000	Drug Supplies - Clinical	29,201.76	Open purchase orders	Increase expense
10-009-57750	Small Equipment & Furniture - Clinical	362.55	Open purchase orders	Increase expense
10-010-52000	Accident Repair - Fleet	19,110.40	Open purchase orders	Increase expense
10-010-52755	Capital Purchase-Vehicles - Fleet	97,593.12	Open purchase orders	Increase expense
10-010-57650	Maintenance-Equipment - Fleet	834.00	Open purchase orders	Increase expense
10-010-57750	Small Equipment & Furniture - Fleet	23,925.00	Open purchase orders	Increase expense
10-010-58900	Vehicle-Batteries - Fleet	1,464.00	Open purchase orders	Increase expense
10-010-59050	Vehicle-Parts - Fleet	10,209.83	Open purchase orders	Increase expense
10-015-53000	Computer Maintenance - Information Technology	712.06	Open purchase orders	Increase expense
10-015-53100	Computer Supplies - Information Technology	68.30	Open purchase orders	Increase expense
10-015-57650	Repair-Equipment - Information Technology	410.56	Open purchase orders	Increase expense
10-015-58500	Training/Related Expenses-CE - Information Technology	2,500.00	Open purchase orders	Increase expense
10-016-52753	Capital Purchase-Building/Improvements - Facilities	190,000.00	Budget carryover	Increase expense
10-016-52754	Capital Purchase-Equipment - Facilities	223,283.00	Open purchase orders	Increase expense
10-016-53330	Contractual Obligations - Facilities	700.00	Open purchase orders	Increase expense
10-016-54500	Equipment Rental - Facilities	169.99	Open purchase orders	Increase expense
10-016-55600	Maintenance & Repairs-Buildings - Facilities	88,861.54	Open purchase orders	Increase expense
10-016-55650	Maintenance-Equipment - Facilities	8,447.00	Open purchase orders	Increase expense
10-016-57725	Shop Supplies - Facilities	1,674.30	Open purchase orders	Increase expense
10-016-57750	Small Equipment & Furniture - Facilities	124,957.95	Budget carryover and open purchase orders	Increase expense
10-045-58500	Training/Related Expenses-CE - Facilities	2,500.00	Open purchase orders	Increase expense
Total FY 2023 Budget Carryover to FY 2024		4,810,215.47		
Total Expense		4,810,215.47	Increase in Expense	
Increase / (Decrease) Net Revenue over Expenses		(4,810,215.47)		
FY 2024 Budgeted Net Revenue over Expenses		(4,386,666.00)		
FY 2024 Amended Budgeted Net Revenue over Expenses		(9,196,881.47)		

AGENDA ITEM #28

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR
INVOICES

\$2,254,651.24

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting October 24, 2023 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
AIRTHINGS AMERICA INC.	9/1/2023	INVU40000365	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Faci	\$142.06
					Totals for AIRTHINGS AMERICA INC.:	\$142.06
ALONTI CAFE & CATERING	9/1/2023	1944794	CE 08/24/2023	10-009-56100	Meeting Expenses-Dept	\$403.21
	9/1/2023	1944792	CE 08/22/2023	10-009-56100	Meeting Expenses-Dept	\$716.30
	9/1/2023	1944793	CE 08/23/2023	10-009-56100	Meeting Expenses-Dept	\$626.51
	9/1/2023	1944687	CE 08/21/2023	10-009-56100	Meeting Expenses-Dept	\$1,011.42
	9/1/2023	1944795	CE 08/25/2023	10-009-56100	Meeting Expenses-Dept	\$706.40
					Totals for ALONTI CAFE & CATERING:	\$3,463.84
AMBASSADOR SERVICES, LLC	9/1/2023	98922	JANITORIAL SERVICE SEPT 2023	10-016-53330	Contractual Obligations- Other-Fac	\$6,938.06
					Totals for AMBASSADOR SERVICES, LLC:	\$6,938.06
AMERICAN HEART ASSOCIATION, INC. (A	9/16/2023	SCPR143519	BOOKS/MATERIALS	10-000-14900	Prepaid Expenses-BS	\$6,785.15
					Totals for AMERICAN HEART ASSOCIATION, INC. (AHA):	\$6,785.15
AMERITAS LIFE INSURANCE CORP	9/1/2023	01048743 09.01.23	ACCT 010-048743-00002 VISION PREMIUMS AUG 23	10-025-51700	Health & Dental-Human	\$4,595.02
					Totals for AMERITAS LIFE INSURANCE CORP:	\$4,595.02
ARCHIVESOCIAL, LLC	9/18/2023	273816	SOCIAL MEDIA ARCHIVING 10/01/23-09/30/24	10-026-53050	Computer Software-Recor	\$7,188.00
					Totals for ARCHIVESOCIAL, LLC:	\$7,188.00
AT&T (105414)	9/13/2023	2812599426 09.13	STATION 41 09/13/23-10/12/23	10-015-58310	Telephones-Service-Infor	\$309.08
	9/21/2023	7131652005 09.21	HISD T1 IDDI 09/21/23-10/20/23	10-004-58310	Telephones-Service-Radio	\$240.36
					Totals for AT&T (105414):	\$549.44
BCBS OF TEXAS (DENTAL)	9/1/2023	123611 9.1.23	COEBILL PERIOD: 09-01-2023 TO 10-01-2023	10-025-51700	Health & Dental-Human	\$16.44
	9/1/2023	123611 09.01.23	BILL PERIOD: 09-01-2023 TO 10-01-2023	10-025-51700	Health & Dental-Human	\$23,864.96
					Totals for BCBS OF TEXAS (DENTAL):	\$23,881.40
BCBS OF TEXAS (POB 731428)	9/1/2023	131646721896	ADMINISTRIVE FEE 08/01/2023-08/31/2023	10-025-51720	Health Insurance Admin Fees-Hur	\$66,226.31
	9/3/2023	523321521966	BCBS PPO & HSA CLAIMS 08/26/2023-09/01/2023	10-025-51710	Health Insurance Claims-Human	\$125,812.91
	9/10/2023	523329053007	BCBS PPO & HSA CLAIMS 09/02/2023-09/08/2023	10-025-51710	Health Insurance Claims-Human	\$51,072.88
	9/17/2023	523322536219	BCBS PPO & HSA CLAIMS 09/09/2023-09/15/2023	10-025-51710	Health Insurance Claims-Human	\$78,578.49
	9/24/2023	523325514450	BCBS PPO & HSA CLAIMS 09/16/2023-09/22/2023	10-025-51710	Health Insurance Claims-Human	\$132,742.22
					Totals for BCBS OF TEXAS (POB 731428):	\$454,432.81
BEASLEY, ALINA	9/30/2023	BEA*10022023	TUITION - 2023	10-025-58550	Tuition Reimbursement-Human	\$5,128.00
					Totals for BEASLEY, ALINA:	\$5,128.00
BIRD ELECTRONIC COPRORATION	9/1/2023	CD99008342	CALIBRATION AND REPAIR	10-004-57200	Radio Repairs - Outsourced (Depot	\$1,425.00
					Totals for BIRD ELECTRONIC COPRORATION:	\$1,425.00
BLACKBAUD, INC.	9/1/2023	INV-0000314350	FE NXT PRO RENEWAL 10/01/23-09/30/24	10-005-53050	Computer Software-Accou	\$42,544.42
	9/1/2023	INV-0000314050	FE NXT LEARN MORE	10-005-53050	Computer Software-Accou	\$5,697.44
					Totals for BLACKBAUD, INC.:	\$48,241.86

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting October 24, 2023 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
BOUND TREE MEDICAL, LLC	9/1/2023	85070113	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$2,818.00
	9/1/2023	85076506	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$2,224.88
				10-008-53900	Disposable Medical Supplies-Mate	\$11,792.26
				10-008-53800	Disposable Linen-Mater	\$987.00
	9/1/2023	85074872	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$4,536.00
	9/1/2023	85074873	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$2,088.00
	9/1/2023	85073366	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$4,536.00
	9/1/2023	85071761	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$22,201.04
				10-008-53800	Disposable Linen-Mater	\$1,316.00
				10-009-54000	Drug Supplies-Dept	\$47.52
	9/1/2023	85073367	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$1,230.00
	9/1/2023	85073368	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$1,295.82
	9/6/2023	85080070	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$2,324.85
	9/6/2023	85080072	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,699.80
	9/6/2023	85080073	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$669.90
	9/11/2023	85085044	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$4,238.04
	9/12/2023	85086719	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$1,600.00
	9/14/2023	85089980	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$774.95
	9/14/2023	85089981	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,549.90
	9/19/2023	85094468	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$7,990.50
				10-009-54000	Drug Supplies-Dept	\$4,542.38
				10-008-53800	Disposable Linen-Mater	\$1,517.60
	9/19/2023	85094469	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$217.98
				Totals for BOUND TREE MEDICAL, LLC:		\$82,198.42
BRADSHAW CONSULTING SERVICES, INC	9/15/2023	9437	MARVLIS LICENSE	10-015-53050	Computer Software-Infor	\$1,000.00
				Totals for BRADSHAW CONSULTING SERVICES, INC.:		\$1,000.00
BRYANT'S SIGNS	9/26/2023	2023-78	MCHD MAGNET	10-010-59000	Vehicle-Outside Services-Fleet	\$144.00
	9/26/2023	2023-79	MCHD 2022 TAHOE STRIP KIT	10-010-57750	Small Equipment & Furniture-Flee	\$2,060.00
				Totals for BRYANT'S SIGNS:		\$2,204.00
BUCKALEW CHEVROLET	9/1/2023	582421	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$722.50
	9/1/2023	582423	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$24.19
	9/1/2023	582640	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$72.57
				Totals for BUCKALEW CHEVROLET:		\$819.26
BURT, MICHAEL	9/8/2023	BUR*08092023	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$1,671.19
				Totals for BURT, MICHAEL:		\$1,671.19
CARRIER CORPORATION	9/1/2023	90296112	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-	\$28,500.00
				Totals for CARRIER CORPORATION:		\$28,500.00
CDW GOVERNMENT, INC.	9/1/2023	LR51508	EQUIPMENT REPAIR	10-015-57650	Repair-Equipment-Infor	\$244.86
	9/1/2023	LQ51418	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,227.54

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting October 24, 2023 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	9/5/2023	LS18476	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$3,694.60
					Totals for CDW GOVERNMENT, INC.:	\$5,167.00
CENTERPOINT ENERGY (REL109)	9/7/2023	88589239	09.07.23 ADMIN 08/01/23-08/30/23	10-016-58800	Utilities-Facil	\$527.79
	9/18/2023	98116148	09.18.23 STATION 14 08/14/23-09/11/23	10-016-58800	Utilities-Facil	\$36.84
	9/18/2023	64013049610	09.18.23 STATION 45 08/11/23-09/11/23	10-016-58800	Utilities-Facil	\$28.95
	9/11/2023	88820089	09.11.23 STATION 10 08/03/23-09/01/23	10-016-58800	Utilities-Facil	\$28.23
	9/11/2023	64018941639	9.11 STATION 15 08/03/23-09/05/23	10-016-58800	Utilities-Facil	\$35.96
	9/1/2023	64006986422	09.0 STATION 43 07/12/23-08/11/23	10-016-58800	Utilities-Facil	\$39.57
	9/1/2023	64015806066	09.0 ROBINSON TOWER 07/25/23-08/24/23	10-004-58800	Utilities-Radio	\$36.36
	9/1/2023	88796735	09.01.23 STATION 20 07/26/23-08/28/23	10-016-58800	Utilities-Facil	\$55.18
	9/28/2023	92013168	09.28.23 STATION 30 08/23/23-09/22/23	10-016-58800	Utilities-Facil	\$28.23
					Totals for CENTERPOINT ENERGY (REL109):	\$817.11
CENTRALSQUARE COMPANY-TRITECH SC	9/18/2023	392095	PSJE ENTERPRISE MOBILE BASE ANNUAL FEE	10-015-53075	Computer Software - MDC First R	\$400.00
	9/18/2023	392094	PSJE ENTERPRISE MOBILE BASE ANNUAL FEE	10-015-53075	Computer Software - MDC First R	\$400.00
	9/18/2023	392096	PSJE ENTERPRISE MOBILE AVL ANNUAL FEE	10-015-53075	Computer Software - MDC First R	\$400.00
					Totals for CENTRALSQUARE COMPANY-TRITECH SOFTWARE SYSTEMS:	\$1,200.00
CHAPA, IDA	9/26/2023	CHA*09262023	EXPENSE - EMPLOYEE RECOGNITION	10-002-54450	Employee Recognition-HCAP	\$55.60
	9/26/2023	CHA*09262023B	EXPENSE - EMPLOYEE RECOGNITION	10-002-54450	Employee Recognition-HCAP	\$29.45
					Totals for CHAPA, IDA:	\$85.05
CHASE PEST CONTROL, INC.	9/8/2023	50964	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-	\$195.00
	9/8/2023	50951	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-	\$155.00
	9/8/2023	50940	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-	\$155.00
	9/8/2023	50974	EXTERIOR SERVICE - BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-	\$185.00
	9/8/2023	50975	EXTERIOR SERVICE - BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-	\$155.00
	9/8/2023	50976	EXTERIOR SERVICE - BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-	\$175.00
	9/19/2023	51321	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-	\$145.00
	9/19/2023	51290	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-	\$155.00
	9/19/2023	51305	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-	\$155.00
	9/19/2023	51286	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-	\$155.00
					Totals for CHASE PEST CONTROL, INC.:	\$1,630.00
COLONIAL LIFE	9/1/2023	33876100804027	CONTROL NO. E3387610 PREMIUMS 08/01/2023-08/31/2023	10-000-21590	P/R-Premium Cancer/Accident-BS	\$4,038.76
					Totals for COLONIAL LIFE:	\$4,038.76
COLORTECH DIRECT & IMPACT PRINTINC	9/15/2023	39038	POSTER	10-045-57000	Printing Services-EMS Q	\$35.40
					Totals for COLORTECH DIRECT & IMPACT PRINTING:	\$35.40
COMCAST CORPORATION (POB 60533)	9/1/2023	2080546356	09.01 STATION 21 09/05/23-10/04/23	10-015-58310	Telephones-Service-Infor	\$79.79
					Totals for COMCAST CORPORATION (POB 60533):	\$79.79
CONROE WELDING SUPPLY, INC.	9/1/2023	R08231765	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$72.20
	9/1/2023	R08231185	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$53.61

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Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	9/1/2023	R08231181	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$57.69
	9/1/2023	R08231180	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/1/2023	R08231175	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	9/1/2023	R08231173	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	9/1/2023	R08231172	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	9/1/2023	R08231171	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	9/1/2023	R08231169	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	9/1/2023	R08231170	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/1/2023	R08231167	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/1/2023	R08231165	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/1/2023	R08231164	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/1/2023	R08231163	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/1/2023	R08231162	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	9/1/2023	R08231160	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	9/1/2023	R08231159	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$37.50
	9/5/2023	CT189746	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$143.32
	9/5/2023	PS514287	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.58
	9/5/2023	PS514288	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$96.26
	9/5/2023	PS514289	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$64.44
	9/6/2023	CT189986	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$156.54
	9/6/2023	CT189107	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.14
	9/1/2023	PS512997	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$44.72
	9/1/2023	CT185922	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$176.26
	9/1/2023	PS512908	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$37.75
	9/1/2023	CT185913	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$90.88
	9/1/2023	CT186997	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$186.12
	9/1/2023	CT186990	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$144.44
	9/1/2023	PS512998	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$45.84
	9/1/2023	CT185952	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$145.56
	9/1/2023	CT185066	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$84.16
	9/7/2023	CT190166	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$156.54
	9/7/2023	CT190012	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$135.70
	9/7/2023	CT190167	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$193.74
	9/7/2023	CT189883	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$135.70
	9/1/2023	CT185430	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$103.88
	9/1/2023	CT185912	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$198.22
	9/11/2023	PS514546	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$55.70
	9/11/2023	PS514544	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$76.54
	9/11/2023	PS514543	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$45.84
	9/11/2023	PS514285	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$48.42
	9/8/2023	CT189985	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$244.16
	9/9/2023	CT190711	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$114.06
	9/11/2023	CT190467	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$124.72
	9/13/2023	CT191012	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.12
	9/13/2023	CT190975	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$108.36
	9/13/2023	CT190743	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$107.24

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	9/13/2023	CT190531	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$137.54
	9/15/2023	CT191403	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.14
	9/18/2023	PS514872	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$44.72
	9/18/2023	PS514870	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$64.44
	9/18/2023	PS514866	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$48.42
	9/19/2023	CT191679	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$135.70
	9/19/2023	CT191757	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$275.98
	9/22/2023	CT192436	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$144.44
	9/22/2023	CT192309	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$185.00
	9/22/2023	CT192068	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$90.98
	9/25/2023	PS514868	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$64.44
	9/25/2023	PS515160	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$74.30
	9/25/2023	PS515161	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.58
	9/25/2023	CT192847	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$187.24
	9/26/2023	CT192853	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$94.02
	9/26/2023	CT192811	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$134.58
	9/26/2023	CT192653	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$266.12
	9/28/2023	CT193205	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$125.84
	9/30/2023	R09231160	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$37.50
	9/30/2023	R09231161	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	9/30/2023	R09231163	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	9/30/2023	R09231164	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/30/2023	R09231165	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/30/2023	R09231166	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/30/2023	R09231168	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/30/2023	R09231170	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	9/30/2023	R09231171	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/30/2023	R09231172	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	9/30/2023	R09231173	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	9/30/2023	R09231174	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	9/30/2023	R09231176	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	9/30/2023	R09231181	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	9/30/2023	R09231182	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$57.69
	9/30/2023	R09231186	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$59.88
	9/30/2023	R09231762	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$72.20
				Totals for CONROE WELDING SUPPLY, INC.:		\$6,365.20
CONROE/LAKE CONROE CHAMBER OF CC	9/1/2023	110681	MEMBERSHIP DUE	10-001-54100	Dues/Subscriptions-Admin	\$165.00
				Totals for CONROE/LAKE CONROE CHAMBER OF COMMERCE:		\$165.00
CONSOLIDATED COMMUNICATIONS-TXU	9/16/2023	00096001460 09.1	ADMIN 09/16/23-10/12/23	10-015-58310	Telephones-Service-Infor	\$883.97
	9/21/2023	93653911600 09.2	ADMIN 09/21/23-10/20/23	10-015-58310	Telephones-Service-Infor	\$17,457.34
				Totals for CONSOLIDATED COMMUNICATIONS-TXU:		\$18,341.31
CRO, LLC	9/15/2023	SI236000055	MEDIUM BLEEDER	10-042-57750	Small Equipment & Furniture-EM	\$1,825.00
				Totals for CRO, LLC:		\$1,825.00

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Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
CROCKER, JAMES KEVIN	9/14/2023	CRO*09142023	EXPENSE - MEETING EXPENSES	10-045-56100	Meeting Expenses-EMS Q	\$135.31
	9/14/2023	CRO*09142023B	EXPENSE - MEETING EXPENSES	10-045-56100	Meeting Expenses-EMS Q	\$3.44
	9/18/2023	CRO*09182023	PER DIEM - EMS WORLD 2023 (09/19/2023-09/22/2023)	10-045-53150	Conferences - Fees, Travel, & Mea	\$259.00
					Totals for CROCKER, JAMES KEVIN:	\$397.75
CUCCIA, SARAH	9/18/2023	CUC*09182023	PER DIEM - EMS WORLD 2023 (09/19/2023-09/22/2023)	10-009-53150	Conferences - Fees, Travel, & Mea	\$259.00
					Totals for CUCCIA, SARAH:	\$259.00
CULLIGAN OF HOUSTON	9/1/2023	1712054	CI SVC CONT LEVEL 3 08/01 TO 08/31	10-016-55600	Maintenance & Repairs-Buildings-	\$299.00
	9/1/2023	1721097	CI SVC CONT LEVEL 3 09/01 TO 09/30	10-016-55600	Maintenance & Repairs-Buildings-	\$299.00
	9/17/2023	1729560	CI SVC CONT LEVEL 3 10/01 TO 10/31	10-000-14900	Prepaid Expenses-BS	\$299.00
					Totals for CULLIGAN OF HOUSTON:	\$897.00
CUMMINS SOUTHERN PLAINS LLC	9/18/2023	85-51373	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-	\$5,905.01
					Totals for CUMMINS SOUTHERN PLAINS LLC:	\$5,905.01
DAILEY WELLS COMMUNICATION INC.	9/1/2023	21MCHD32	SYSTEM SUPPORT & MAINTENANCE AUG 2023	10-004-57100	Professional Fees-Radio	\$11,000.00
	9/1/2023	00075832	RADIO REPAIR S/N A40300015187	10-004-57200	Radio Repairs - Outsourced (Depot	\$130.00
					Totals for DAILEY WELLS COMMUNICATION INC.:	\$11,130.00
DARDEN FOWLER & CREIGHTON	9/6/2023	22077	PROFESSIONAL SERVICES AUG 2023	10-001-55500	Legal Fees-Admin	\$5,062.50
					Totals for DARDEN FOWLER & CREIGHTON:	\$5,062.50
DAVENPORT, RYAN	9/14/2023	DAV*09142023	PER DIEM - EMS WORLD 2023 (09/19/2023-09/22/2023)	10-007-53150	Conferences - Fees, Travel, & Mea	\$259.00
	9/26/2023	DAV*09262023B	EXPENSE - CONFERENCES - FEES TRAVEL & MEALS	10-007-53150	Conferences - Fees, Travel, & Mea	\$151.80
	9/26/2023	DAV*09262023	EXPENSE - FUEL - AUTO-FLEET	10-010-54700	Fuel - Auto-Fleet	\$65.21
	9/30/2023	DAV*10032023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$275.00
					Totals for DAVENPORT, RYAN:	\$751.01
DEARBORN NATIONAL LIFE INS CO KNOV	9/1/2023	F021753 09.01.23	LIFE/DISABILITY 09/01/2023-09/30/2023	10-025-51700	Health & Dental-Human	\$37,039.36
					Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS:	\$37,039.36
DELANEY, TAYLOR	9/6/2023	DEL09062023	SERVICE YEAR AWARDS	10-025-54450	Employee Recognition-Human	\$100.00
					Totals for DELANEY, TAYLOR:	\$100.00
DEMONTROND	9/1/2023	78736	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$426.80
	9/1/2023	78721	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,556.50
	9/1/2023	78696	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$105.60
	9/1/2023	78615	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,310.14
	9/14/2023	79462	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,407.90
				10-010-54550	Fluids & Additives - Auto-Fleet	\$41.27
	9/15/2023	79596	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$522.70
	9/1/2023	78414	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$257.89
	9/7/2023	78931	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$6,479.03
	9/1/2023	78457	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$35.75

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Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	9/1/2023	78346	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$7,889.55
	9/1/2023	78618	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$16.50
	9/11/2023	79289	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,174.70
	9/11/2023	79244	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$739.18
	9/11/2023	79245	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$50.99
	9/7/2023	79143	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$18.21
	9/6/2023	78879	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$424.71
					Totals for DEMONTROND:	\$27,457.42
DICKSON, ROBERT DR. (MEDICAL DIRECT	9/18/2023	DIC*09182023	PER DIEM - EMS WORLD 2023 (09/19/2023-09/22/2023)	10-009-53150	Conferences - Fees, Travel, & Mea	\$259.00
	9/30/2023	DIC*08252023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$250.00
	9/26/2023	DIC*09262023	EXPENSE - CONFERENCES - FEES TRAVEL & MEALS	10-009-53150	Conferences - Fees, Travel, & Mea	\$132.00
					Totals for DICKSON, ROBERT DR. (MEDICAL DIRECTOR):	\$641.00
DISCOUNT TIRE/AMERICA'S TIRE	9/1/2023	4205731	TIRES	10-010-59150	Vehicle-Tires-Fleet	\$4,833.60
	9/19/2023	4208476	TIRES	10-010-59150	Vehicle-Tires-Fleet	\$4,833.60
					Totals for DISCOUNT TIRE/AMERICA'S TIRE:	\$9,667.20
DOMETIC CORPORATION	9/12/2023	DUPLICATE 02/0 DUPLICATE PAYMENT		10-010-59050	Vehicle-Parts-Fleet	(\$1,390.00)
	9/12/2023	61519012	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,173.52
					Totals for DOMETIC CORPORATION:	\$1,783.52
ENTERGY TEXAS, LLC	9/5/2023	415004539263	ROBINSON TOWER 07/27/23-08/28/23	10-004-58800	Utilities-Radio	\$679.55
	9/5/2023	225006714772	ROBINSON TOWER 07/27/23-08/28/23	10-004-58800	Utilities-Radio	\$102.28
	9/1/2023	2025725588	ADMIN 07/31/23-08/30/23	10-016-58800	Utilities-Facil	\$20,680.62
	9/5/2023	275006258698	STATION 32 07/31/23-08/30/23	10-016-58800	Utilities-Facil	\$506.23
	9/6/2023	355005137910	STATION 15 08/02/2023-09/01/2023	10-016-58800	Utilities-Facil	\$412.82
	9/15/2023	180006228635	THOMPSON 08/11/2023-09/13/2023	10-004-58800	Utilities-Radio	\$807.33
	9/12/2023	30008925889	SPLENDORA 08/08/2023-09/08/2023	10-004-58800	Utilities-Radio	\$794.46
	9/7/2023	80007742483	STATION 14 08/03/2023-09/05/2023	10-016-58800	Utilities-Facil	\$552.40
	9/11/2023	40008649602	STATION 20 08/07/23-09/07/23	10-016-58800	Utilities-Facil	\$1,351.35
	9/21/2023	200005520792	STATION 10 08/17/23-09/18/23	10-016-58800	Utilities-Facil	\$1,145.58
	9/21/2023	260005771973	STATION 43 08/17/23-09/18/23	10-016-58800	Utilities-Facil	\$636.96
	9/19/2023	75007712337	STATION 31 08/14/23-09/14/23	10-016-58800	Utilities-Facil	\$711.69
	9/14/2023	280005780909	STATION 30 08/10/23-09/12/23	10-016-58800	Utilities-Facil	\$1,351.19
	9/25/2023	425004501673	MAGNOLIA TOWER 08/21/23-09/20/23	10-004-58800	Utilities-Radio	\$915.10
					Totals for ENTERGY TEXAS, LLC:	\$30,647.56
ENTERPRISE FM TRUST dba ENTERPRISE F	9/6/2023	FBN4834388	MONTHLY LEASE CHARGES	10-010-52725	Capital Lease Expense-Fleet	\$53,778.96
					Totals for ENTERPRISE FM TRUST dba ENTERPRISE FLEET MGNT EXCHANGE INC.:	\$53,778.96
ETHICS UNLIMITED, LLC dba VERIFY COM	9/10/2023	VC-125272	PORTAL PRO MONTHLY 09/10/23-10/09/23	10-026-57100	Professional Fees-Recor	\$291.87
					Totals for ETHICS UNLIMITED, LLC dba VERIFY COMPLY:	\$291.87
EZEE FIBER TEXAS, LLC dba ICTX LLC OR	9/1/2023	INV2142	METRO ETHERNET LIT R-1 GB TRANSPORT CIRCUIT	10-015-58310	Telephones-Service-Infor	\$4,295.00
					Totals for EZEE FIBER TEXAS, LLC dba ICTX LLC OR WAVE MEDIA:	\$4,295.00

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Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
FEAZELL, BRIANNAH	9/1/2023	FEA*06062023	EXPENSE - TRAINING/RELATED EXPENSES-CE	10-009-58500	Training/Related Expenses-CE-Dej	\$196.95
					Totals for FEAZELL, BRIANNAH:	\$196.95
FILLMORE, ASHLEY	9/15/2023	FIL*09152023	PER DIEM - EMS WORLD 2023 (09/19/2023-09/22/2023)	10-007-53150	Conferences - Fees, Travel, & Mea	\$259.00
					Totals for FILLMORE, ASHLEY:	\$259.00
FIRST SPECIALITY ENTERPRISES, LLC dba	9/1/2023	3137_2472	REPAIR	10-008-57650	Repair-Equipment-Mater	\$96.25
					Totals for FIRST SPECIALITY ENTERPRISES, LLC dba:	\$96.25
FIVE STAR SEPTIC SOLUTIONS, LLC	9/11/2023	1484	PUMP OUT LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
					Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:	\$475.00
FOSTER FENCE LTD	9/1/2023	124319	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-	\$11,157.00
					Totals for FOSTER FENCE LTD:	\$11,157.00
FOXWORTH, ANGELA	9/1/2023	FOX*09012023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$100.00
					Totals for FOXWORTH, ANGELA:	\$100.00
FRAZER, LTD.	9/13/2023	91305	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,124.38
					Totals for FRAZER, LTD.:	\$1,124.38
GARMAN, LISA	9/12/2023	GAR*09122023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$40.00
					Totals for GARMAN, LISA:	\$40.00
GLAXOSMITHKLINE FINANCIAL, INC.	9/1/2023	8254112936	FLUARIX	10-009-54000	Drug Supplies-Dept	\$14,992.93
					Totals for GLAXOSMITHKLINE FINANCIAL, INC.:	\$14,992.93
GONZALES, KELLIE	9/1/2023	ERW*08252023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$250.00
	9/8/2023	ERW*09082023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$50.00
					Totals for GONZALES, KELLIE:	\$300.00
GORDON, DARLA	9/11/2023	GOR*09112023	Property Damage	10-016-53500	Customer Property Damage-Facil	\$450.00
					Totals for GORDON, DARLA:	\$450.00
GRAINGER	9/1/2023	9793116931	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,219.46
	9/11/2023	9833856132	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$374.40
	9/18/2023	9842224462	VEHICLE PARTS	10-008-57900	Station Supplies-Mater	\$1,286.40
					Totals for GRAINGER:	\$2,880.26
GREER, NIKKI	9/19/2023	GRE*09192023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$50.00
	9/19/2023	GRE*09192023B	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$250.00
					Totals for GREER, NIKKI:	\$300.00
HEALTH CARE LOGISTICS, INC	9/14/2023	309130834	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$5,453.00
					Totals for HEALTH CARE LOGISTICS, INC:	\$5,453.00

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HENRY SCHEIN, INC.-MATRX MEDICAL	9/1/2023	53323807	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,286.75
	9/8/2023	54156338	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$695.00
	9/7/2023	54002981	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$1,879.12
	9/7/2023	53909493	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$5,405.00
				10-009-54000	Drug Supplies-Dept	\$371.18
	9/14/2023	55239696	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$5,303.28
	9/12/2023	54596448	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$5,609.20
				Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:		\$20,549.53
HJM CONSTRUCTION & MAINTENANCE	9/6/2023	2634	LANDSCAPE MAINTENANCE	10-016-53330	Contractual Obligations- Other-Fac	\$787.50
	9/6/2023	2633	LANDSCAPE MAINTENANCE	10-016-53330	Contractual Obligations- Other-Fac	\$9,988.65
				Totals for HJM CONSTRUCTION & MAINTENANCE:		\$10,776.15
IBS OF GREATER CONROE & INTERSTATE	9/1/2023	50116945	BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$190.80
	9/12/2023	50117012	BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$2,049.19
				Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:		\$2,239.99
IMPAC FLEET	9/1/2023	SQLCD-867357	FUEL PURCHASE FOR AUGUST 2023	10-010-54700	Fuel - Auto-Fleet	\$97,298.61
				10-010-59100	Vehicle-Registration-Fleet	\$114.00
				Totals for IMPAC FLEET:		\$97,412.61
IMPACT PROMOTIONAL SERVICES dba GO	9/1/2023	INV64936	UNIFORMS	10-007-58700	Uniforms-EMS	\$55.24
	9/1/2023	INV59980	UNIFORMS	10-007-58700	Uniforms-EMS	\$57.48
	9/1/2023	INV60664	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV60662	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV60661	UNIFORMS	10-007-58700	Uniforms-EMS	\$783.12
	9/1/2023	INV60659	UNIFORMS	10-007-58700	Uniforms-EMS	\$723.65
	9/1/2023	INV60657	UNIFORMS	10-007-58700	Uniforms-EMS	\$899.95
	9/1/2023	INV60656	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV60654	UNIFORMS	10-007-58700	Uniforms-EMS	\$50.20
	9/1/2023	INV60652	UNIFORMS	10-007-58700	Uniforms-EMS	\$307.65
	9/1/2023	INV60282	UNIFORMS	10-007-58700	Uniforms-EMS	\$28.74
	9/1/2023	INV60597	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV60594	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV60595	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV60590	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV60592	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV60601	UNIFORMS	10-007-58700	Uniforms-EMS	\$195.83
	9/1/2023	INV60649	UNIFORMS	10-007-58700	Uniforms-EMS	\$67.99
	9/1/2023	INV60616	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV60613	UNIFORMS	10-007-58700	Uniforms-EMS	\$274.96
	9/1/2023	INV60611	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,103.90
	9/1/2023	INV60608	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV60606	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV60604	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99

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	9/1/2023	INV60603	UNIFORMS	10-007-58700	Uniforms-EMS	\$122.71
	9/1/2023	INV60599	UNIFORMS	10-007-58700	Uniforms-EMS	\$237.98
	9/1/2023	INV61038	UNIFORMS	10-007-58700	Uniforms-EMS	\$28.74
	9/1/2023	INV61006	UNIFORMS	10-007-58700	Uniforms-EMS	\$114.96
	9/1/2023	INV61160	UNIFORMS	10-007-58700	Uniforms-EMS	\$51.35
	9/1/2023	INV60602	UNIFORMS	10-007-58700	Uniforms-EMS	\$33.99
	9/1/2023	INV61169	UNIFORMS	10-007-58700	Uniforms-EMS	\$117.30
	9/1/2023	INV61168	UNIFORMS	10-007-58700	Uniforms-EMS	\$401.16
	9/1/2023	INV61167	UNIFORMS	10-007-58700	Uniforms-EMS	\$136.00
	9/1/2023	INV61166	UNIFORMS	10-007-58700	Uniforms-EMS	\$110.50
	9/1/2023	INV61165	UNIFORMS	10-007-58700	Uniforms-EMS	\$110.50
	9/1/2023	INV61164	UNIFORMS	10-007-58700	Uniforms-EMS	\$170.69
	9/1/2023	INV61163	UNIFORMS	10-007-58700	Uniforms-EMS	\$2,673.00
	9/1/2023	INV61162	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.49
	9/1/2023	INV61161	UNIFORMS	10-007-58700	Uniforms-EMS	\$157.25
	9/1/2023	INV61211	UNIFORMS	10-007-58700	Uniforms-EMS	\$27.19
	9/1/2023	INV61215	UNIFORMS	10-007-58700	Uniforms-EMS	\$256.75
	9/1/2023	INV61213	UNIFORMS	10-007-58700	Uniforms-EMS	\$51.35
	9/1/2023	INV61212	UNIFORMS	10-007-58700	Uniforms-EMS	\$242.25
	9/1/2023	INV61748	UNIFORMS	10-007-58700	Uniforms-EMS	\$479.45
	9/1/2023	INV61747	UNIFORMS	10-007-58700	Uniforms-EMS	\$183.24
	9/1/2023	INV62605	UNIFORMS	10-007-58700	Uniforms-EMS	\$161.50
	9/1/2023	INV62606	UNIFORMS	10-007-58700	Uniforms-EMS	\$271.96
	9/1/2023	INV62604	UNIFORMS	10-007-58700	Uniforms-EMS	\$288.96
	9/1/2023	INV62603	UNIFORMS	10-007-58700	Uniforms-EMS	\$14.37
	9/1/2023	INV62607	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.49
	9/1/2023	INV62976	UNIFORMS	10-007-58700	Uniforms-EMS	\$97.71
	9/1/2023	INV62975	UNIFORMS	10-007-58700	Uniforms-EMS	\$220.85
	9/1/2023	INV62974	UNIFORMS	10-007-58700	Uniforms-EMS	\$560.92
	9/1/2023	INV62973	UNIFORMS	10-007-58700	Uniforms-EMS	\$322.96
	9/1/2023	INV62972	UNIFORMS	10-007-58700	Uniforms-EMS	\$97.71
	9/1/2023	INV62971	UNIFORMS	10-007-58700	Uniforms-EMS	\$86.74
	9/1/2023	INV62697	UNIFORMS	10-007-58700	Uniforms-EMS	\$203.97
	9/1/2023	INV62693	UNIFORMS	10-007-58700	Uniforms-EMS	\$322.96
	9/1/2023	INV62690	UNIFORMS	10-007-58700	Uniforms-EMS	\$161.50
	9/1/2023	INV63944	UNIFORM	10-007-58700	Uniforms-EMS	\$14.37
	9/1/2023	INV63034	UNIFORM	10-007-58700	Uniforms-EMS	\$97.71
	9/1/2023	INV63681	UNIFORM	10-007-58700	Uniforms-EMS	\$363.95
	9/1/2023	INV63545	UNIFORM	10-007-58700	Uniforms-EMS	\$403.75
	9/1/2023	INV63544	UNIFORM	10-007-58700	Uniforms-EMS	\$106.24
	9/1/2023	INV63543	UNIFORM	10-007-58700	Uniforms-EMS	\$27.19
	9/1/2023	INV63542	UNIFORM	10-007-58700	Uniforms-EMS	\$286.49
	9/1/2023	INV63541	UNIFORM	10-007-58700	Uniforms-EMS	\$416.97
	9/1/2023	INV63038	UNIFORM	10-007-58700	Uniforms-EMS	\$157.25
	9/1/2023	INV63036	UNIFORM	10-007-58700	Uniforms-EMS	\$80.75
	9/1/2023	INV63945	UNIFORM	10-007-58700	Uniforms-EMS	\$14.37

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	9/1/2023	INV64280	UNIFORM	10-007-58700	Uniforms-EMS	\$110.50
	9/1/2023	INV64278	UNIFORM	10-007-58700	Uniforms-EMS	\$59.49
	9/1/2023	INV64277	UNIFORM	10-007-58700	Uniforms-EMS	\$124.90
	9/1/2023	INV64276	UNIFORM	10-007-58700	Uniforms-EMS	\$192.92
	9/1/2023	INV64275	UNIFORM	10-007-58700	Uniforms-EMS	\$171.67
	9/1/2023	INV64274	UNIFORM	10-007-58700	Uniforms-EMS	\$59.49
	9/1/2023	INV64273	UNIFORM	10-007-58700	Uniforms-EMS	\$101.74
	9/1/2023	INV64006	UNIFORM	10-007-58700	Uniforms-EMS	\$28.74
	9/1/2023	INV63946	UNIFORM	10-007-58700	Uniforms-EMS	\$28.74
	9/1/2023	INV64367	UNIFORM	10-007-58700	Uniforms-EMS	\$635.12
	9/1/2023	INV64937	UNIFORMS	10-007-58700	Uniforms-EMS	\$157.25
	9/1/2023	INV64938	UNIFORMS	10-007-58700	Uniforms-EMS	\$144.48
	9/1/2023	INV64939	UNIFORMS	10-007-58700	Uniforms-EMS	\$322.97
	9/1/2023	INV64940	UNIFORMS	10-007-58700	Uniforms-EMS	\$577.94
	9/1/2023	INV64941	UNIFORMS	10-007-58700	Uniforms-EMS	\$214.17
	9/1/2023	INV64581	UNIFORMS	10-007-58700	Uniforms-EMS	\$28.74
	9/1/2023	INV64281	UNIFORMS	10-007-58700	Uniforms-EMS	\$15.26
	9/1/2023	INV64282	UNIFORMS	10-007-58700	Uniforms-EMS	\$157.25
	9/1/2023	INV64283	UNIFORMS	10-007-58700	Uniforms-EMS	\$85.00
	9/1/2023	INV64284	UNIFORMS	10-007-58700	Uniforms-EMS	\$227.97
	9/1/2023	INV64345	UNIFORMS	10-007-58700	Uniforms-EMS	\$206.89
	9/1/2023	INV64349	UNIFORMS	10-007-58700	Uniforms-EMS	\$361.22
	9/1/2023	INV64347	UNIFORMS	10-007-58700	Uniforms-EMS	\$258.17
	9/1/2023	INV64365	UNIFORMS	10-007-58700	Uniforms-EMS	\$301.72
Totals for IMPACT PROMOTIONAL SERVICES dba GOT YOU COVERED WORK WEAR &:						<u>\$20,135.42</u>
INDIGENT HEALTHCARE SOLUTIONS	9/1/2023	76405	PROFESSIONAL SERVICES FOR OCT 2023	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	9/25/2023	76635	POWER SEARCH SERVICES FOR SEPT 2023	10-002-57100	Professional Fees-HCAP	<u>\$156.00</u>
Totals for INDIGENT HEALTHCARE SOLUTIONS:						<u>\$12,832.27</u>
INTEGRATED PRESCRIPTION MANAGEME	9/1/2023	1167097	SUPPLEMENTAL FEE	10-002-55700	Management Fees-HCAP	<u>\$1,050.00</u>
Totals for INTEGRATED PRESCRIPTION MANAGEMENT INC:						<u>\$1,050.00</u>
JP MORGAN CHASE BANK	9/5/2023	00036741 09.05.23	JPM CREDIT CARD TRANSACTIONS FOR SEPT 2023	10-001-53050	Computer Software-Admin	\$86.94
				10-001-53150	Conferences - Fees, Travel, & Mea	\$482.45
				10-001-54100	Dues/Subscriptions-Admin	\$16.95
				10-001-55900	Meals - Business and Travel-Admi	\$223.10
				10-010-59000	Vehicle-Outside Services-Fleet	\$18.00
				10-004-54100	Dues/Subscriptions-Radio	\$9.99
				10-006-53150	Conferences - Fees, Travel, & Mea	\$1,107.50
				10-006-58500	Training/Related Expenses-CE-Ala	\$125.00
				10-007-53150	Conferences - Fees, Travel, & Mea	\$928.96
				10-007-54100	Dues/Subscriptions-EMS	\$0.99
				10-007-56100	Meeting Expenses-EMS	\$64.92
				10-007-58500	Training/Related Expenses-CE-EM	\$803.40
				10-007-58700	Uniforms-EMS	<u>\$1,591.35</u>

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KAIN, JACQUELINE	9/17/2023	KAI*09172023	MILEAGE - (09/17/2023 - 09/17/2023)	10-008-54200	Durable Medical Equipment-Mater	\$2,307.31
				10-008-56300	Office Supplies-Mater	\$15.00
				10-008-56900	Postage-Mater	\$387.05
				10-008-57900	Station Supplies-Mater	\$1,631.81
				10-008-58100	Supplemental Food-Mater	\$790.84
				10-008-58700	Uniforms-Mater	\$519.18
				10-009-52600	Books/Materials-Dept	\$275.98
				10-009-52700	Business Licenses-Dept	\$386.00
				10-009-53150	Conferences - Fees, Travel, & Mea	\$696.72
				10-009-56100	Meeting Expenses-Dept	\$632.78
				10-009-57300	Recruit/Investigate-Dept	\$69.76
				10-010-57700	Shop Tools-Fleet	\$19.49
				10-010-57725	Shop Supplies-Fleet	\$72.84
				10-010-58500	Training/Related Expenses-CE-Fle	\$227.00
				10-010-58600	Travel Expenses-Fleet	\$480.00
				10-010-58900	Vehicle-Batteries-Fleet	\$785.97
				10-010-59000	Vehicle-Outside Services-Fleet	\$10.99
				10-010-59050	Vehicle-Parts-Fleet	\$134.70
				10-010-59100	Vehicle-Registration-Fleet	\$85.25
				10-011-57100	Professional Fees-EMS B	\$44.32
				10-011-58500	Training/Related Expenses-CE-EM	\$2,922.00
				10-015-53050	Computer Software-Infor	\$120.00
				10-015-53100	Computer Supplies/Non-Cap.-Infor	\$47.64
				10-015-57650	Repair-Equipment-Infor	\$277.06
				10-015-57750	Small Equipment & Furniture-Info	\$344.22
				10-015-58200	Telephones-Cellular-Infor	\$578.70
				10-016-55600	Maintenance & Repairs-Buildings-	\$1,726.46
				10-008-56900	Postage-Mater	\$59.20
				10-016-57700	Shop Tools-Facil	\$416.94
				10-016-57725	Shop Supplies-Facil	\$161.58
				10-016-57750	Small Equipment & Furniture-Faci	\$785.28
				10-016-58800	Utilities-Facil	\$6,838.88
				10-025-54350	Employee Health\Wellness-Human	\$1,425.93
				10-025-54450	Employee Recognition-Human	\$7,312.24
				10-025-57300	Recruit/Investigate-Human	\$345.73
				10-025-58500	Training/Related Expenses-CE-Hu	\$295.00
				10-026-57100	Professional Fees-Recor	\$51.00
				10-027-56100	Meeting Expenses-Emerg	\$52.75
				10-042-52600	Books/Materials-EMS T	\$274.20
				10-042-58500	Training/Related Expenses-CE-EM	\$1,313.32
				10-045-53050	Computer Software-EMS Q	\$239.28
				10-045-53150	Conferences - Fees, Travel, & Mea	\$232.24
				Totals for JP MORGAN CHASE BANK:		\$40,852.19
				10-007-56200	Mileage Reimbursements-EMS	\$4.85
				Totals for KAIN, JACQUELINE:		\$4.85

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KATHLEEN A RYSZ dba RYSZ STORAGE B.	9/1/2023	182154	LITHIUM COIN BATTERIES	10-008-54200	Durable Medical Equipment-Mater	\$453.69
Totals for KATHLEEN A RYSZ dba RYSZ STORAGE BATTERY CO.:						\$453.69
KENNETH DININO dba QUALITY COLLISIO	9/29/2023	QUA09292023	ACCIDENT REPAIR	10-010-52000	Accident Repair-Fleet	\$1,457.60
Totals for KENNETH DININO dba QUALITY COLLISION:						\$1,457.60
KEY PERFORMANCE PETROLEUM	9/18/2023	I153324-23	OILS & LUBRICANTS	10-010-54550	Fluids & Additives - Auto-Fleet	\$729.25
				10-010-56400	Oil & Lubricants-Fleet	\$2,247.70
Totals for KEY PERFORMANCE PETROLEUM:						\$2,976.95
KOETTER FIRE PROTECTION OF HOUSTON	9/8/2023	125531	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-	\$1,994.98
	9/1/2023	125309	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-	\$5,135.00
Totals for KOETTER FIRE PROTECTION OF HOUSTON, LLC:						\$7,129.98
KORP, HAYLEE	9/7/2023	KOR*09072023	MILEAGE - (08/18/2023 - 08/18/2023)	10-007-56200	Mileage Reimbursements-EMS	\$13.76
Totals for KORP, HAYLEE:						\$13.76
LAFFERTY, DESTINY	9/1/2023	LAF*08292023	MILEAGE - (12/29/2022 - 05/16/2023)	10-007-56200	Mileage Reimbursements-EMS	\$16.58
Totals for LAFFERTY, DESTINY:						\$16.58
LEXISNEXIS RISK DATA MGMT, INC	9/1/2023	1171610-20230831	OFFICIAL RECORDS SEARCH 08/01/2023-08/31/2023	10-011-57100	Professional Fees-EMS B	\$1,272.25
Totals for LEXISNEXIS RISK DATA MGMT, INC:						\$1,272.25
LIFE-ASSIST, INC.	9/1/2023	1359326	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$1,220.00
	9/1/2023	1358722	MEDICAL SUPPLIES	10-027-53900	Disposable Medical Supplies-Emer	\$743.75
	9/7/2023	1361440	MEEICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$8,080.00
	9/12/2023	1362919	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$13,127.80
	9/12/2023	1362947	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$2,000.00
	9/13/2023	1363245	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$148.20
	9/19/2023	1364593	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$9,957.90
				10-009-54000	Drug Supplies-Dept	\$825.00
Totals for LIFE-ASSIST, INC.:						\$36,102.65
LONE STAR COLLEGE SYSTEM DISTRICT	9/1/2023	0000010934	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,296.00
	9/1/2023	0000010953	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,193.00
	9/1/2023	0000010936	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,296.00
	9/1/2023	0000010937	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,193.00
	9/1/2023	0000010938	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$2,832.00
	9/1/2023	0000010939	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,193.00
	9/1/2023	0000010940	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,193.00
	9/1/2023	0000010941	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$2,601.00
	9/1/2023	0000010942	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,193.00
	9/1/2023	0000010943	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$2,601.00
	9/1/2023	0000010944	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,193.00
	9/1/2023	0000010945	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,193.00

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	9/1/2023	0000010946	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,193.00
	9/1/2023	0000010947	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,193.00
	9/1/2023	0000010948	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,193.00
	9/1/2023	0000010949	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,296.00
	9/1/2023	0000010950	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$2,832.00
	9/1/2023	0000010951	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$2,832.00
	9/1/2023	0000010952	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$2,832.00
	9/1/2023	0000010935	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dej	\$1,193.00
Totals for LONE STAR COLLEGE SYSTEM DISTRICT dba LONE STAR COLLEGE SYS:						\$33,541.00
LSE CONTRACTORS, LLC	9/18/2023	11217	MAINTENANCE & REPAIRS	10-004-57100	Professional Fees-Radio	\$10,460.12
Totals for LSE CONTRACTORS, LLC:						\$10,460.12
MANSELL, MICHAEL T.	9/1/2023	MAN*08172023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$300.00
Totals for MANSELL, MICHAEL T.:						\$300.00
MCKESSON GENERAL MEDICAL CORP.	9/6/2023	21067411	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$1,906.50
Totals for MCKESSON GENERAL MEDICAL CORP.:						\$1,906.50
MED ONE EQUIPMENT SERVICES LLC	9/26/2023	ES15977	ALARIS TUBING (100)	10-008-53900	Disposable Medical Supplies-Mate	\$9,000.00
				10-008-53900	Disposable Medical Supplies-Mate	\$390.00
Totals for MED ONE EQUIPMENT SERVICES LLC:						\$9,390.00
MEDLINE INDUSTRIES, INC	9/8/2023	2283890933	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$437.76
	9/13/2023	2284576957	MEDICAL SUPPLIES/LINEN/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$256.14
				10-008-53800	Disposable Linen-Mater	\$1,095.30
				10-009-54000	Drug Supplies-Dept	\$2,563.80
	9/18/2023	2285253275	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$2,563.80
	9/22/2023	2285871996	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$3,472.92
Totals for MEDLINE INDUSTRIES, INC:						\$10,389.72
MICRO INTEGRATION & PROGRAMMING :	9/1/2023	230344	PTZ CAMERA	10-004-57750	Small Equipment & Furniture-Rad	\$13,770.00
Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:						\$13,770.00
MID-SOUTH SYNERGY	9/14/2023	313046001 08/24/2	STATION 45 07/24/23-08/24/23	10-016-58800	Utilities-Facil	\$392.00
Totals for MID-SOUTH SYNERGY:						\$392.00
MIDWEST MOTOR SUPPLY CO, INC dba KIM	9/15/2023	101446054	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$45.01
Totals for MIDWEST MOTOR SUPPLY CO, INC dba KIMBALL MIDWEST:						\$45.01
MLADENKA, JACKIE	9/1/2023	MLA*08072023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$300.00
Totals for MLADENKA, JACKIE:						\$300.00
MONTGOMERY CENTRAL APPRAISAL DIS	9/1/2023	HM1 09/01/23	SALES000000007195 QUARTERLY BILLING	10-001-53310	Contractual Obligations- County A	\$76,290.06

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Totals for MONTGOMERY CENTRAL APPRAISAL DISTRICT:						\$76,290.06
MONTGOMERY COUNTY ESD # 1, (STN 12)	9/8/2023	OCT 2023-224	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):						\$1,100.00
MONTGOMERY COUNTY ESD #1 (STN 13)	9/8/2023	OCT 2023-077	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
Totals for MONTGOMERY COUNTY ESD #1 (STN 13):						\$1,100.00
MONTGOMERY COUNTY ESD #10, STN 42	9/8/2023	OCT 2023-200	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
Totals for MONTGOMERY COUNTY ESD #10, STN 42:						\$950.00
MONTGOMERY COUNTY ESD #2	9/8/2023	OCT 2023-057	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
	9/8/2023	OCT 2023-023	STATION 44 RENT	10-000-14900	Prepaid Expenses-BS	\$1,500.00
Totals for MONTGOMERY COUNTY ESD #2:						\$2,500.00
MONTGOMERY COUNTY ESD #6, STN 34 &	9/8/2023	OCT 2023-223	STATION 34 AND 35 RENT	10-000-14900	Prepaid Expenses-BS	\$2,400.00
Totals for MONTGOMERY COUNTY ESD #6, STN 34 & 35:						\$2,400.00
MONTGOMERY COUNTY ESD #8, STN 21/2	9/8/2023	OCT 2023-225	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$1,600.00
Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:						\$1,600.00
MONTGOMERY COUNTY ESD #9, STN 33	9/8/2023	OCT 2023-221	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
Totals for MONTGOMERY COUNTY ESD #9, STN 33:						\$1,000.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	9/8/2023	OCT 2023-104	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):						\$600.00
MUD #39	9/13/2023	10000901	08/31/23 STATION 20 07/31/23-08/31/23	10-016-58800	Utilities-Facil	\$373.67
Totals for MUD #39:						\$373.67
MURPHY, JOHN DAVID	9/1/2023	MUR*08292023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$300.00
Totals for MURPHY, JOHN DAVID:						\$300.00
NAPA AUTO PARTS	9/6/2023	487508	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$70.27
	9/11/2023	488232	VEHICLE PARTS/SHOP SUPPLIES	10-010-59050	Vehicle-Parts-Fleet	\$975.93
				10-010-57725	Shop Supplies-Fleet	\$67.08
Totals for NAPA AUTO PARTS:						\$1,113.28
NATIONWIDE INSURANCE DVM INSURAN	9/1/2023	DVM091523	VETERINARY PET INSURANCE GROUP 4620/AUGUST '23	10-000-21590	P/R-Premium Cancer/Accident-BS	\$2,630.26
Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):						\$2,630.26
NEW CANEY MUD	9/11/2023	1042826200	08/31. STATION 30 07/19/23-08/17/23	10-016-58800	Utilities-Facil	\$54.58
Totals for NEW CANEY MUD:						\$54.58
NEWBART PRODUCTS, INC.	9/1/2023	INV15042305	HID FARGO PRINTER	10-009-52600	Books/Materials-Dept	\$3,808.94
Totals for NEWBART PRODUCTS, INC.:						\$3,808.94

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ODOM, TRAVIS	9/7/2023	ODO*09072023	MILEAGE - (09/07/2023 - 09/07/2023)	10-007-56200	Mileage Reimbursements-EMS	\$7.21
	9/7/2023	ODO*09072023B	MILEAGE - (09/07/2023 - 09/07/2023)	10-007-56200	Mileage Reimbursements-EMS	\$7.21
					Totals for ODOM, TRAVIS:	\$14.42
OPTIMUM COMPUTER SOLUTIONS, INC.	9/1/2023	81891	HOSTING - REMOTE BACKUP	10-015-53050	Computer Software-Infor	\$24,339.00
	9/1/2023	INV0000112921	DUO MFA LICENSE	10-015-53050	Computer Software-Infor	\$16,056.00
	9/3/2023	INV0000112991	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,573.75
	9/10/2023	INV0000113012	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$7,388.75
	9/28/2023	INV0000113176	FORTINET SUBSCRIPTION LICENSE	10-015-53050	Computer Software-Infor	\$548.55
	9/24/2023	INV0000113164	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,631.25
	9/17/2023	INV0000113126	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$8,251.25
					Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:	\$75,788.55
OPTIMUM	9/11/2023	327463-07-7 09/02	STATION 15 09/02/23-10/01/23	10-016-58800	Utilities-Facil	\$79.02
	9/11/2023	109949-01-3 09/01	STATION 13 09/01/23-09/30/23	10-016-58800	Utilities-Facil	\$61.47
	9/28/2023	128957-01-3 09/21	ADMIN 09/21/23-10/20/23	10-016-58800	Utilities-Facil	\$212.80
					Totals for OPTIMUM:	\$353.29
OPTIQUEST INTERNET SERVICES, INC.	9/8/2023	82050	REGISTRATION/RENEWAL-SSL CERTIFICATE	10-015-52700	Business Licenses-Infor	\$65.00
	9/3/2023	81971	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$331.15
					Totals for OPTIQUEST INTERNET SERVICES, INC.:	\$396.15
PANORAMA, CITY OF	9/25/2023	1020159006 09/25	STATION 14 08/22/23-09/21/23	10-016-58800	Utilities-Facil	\$86.91
					Totals for PANORAMA, CITY OF:	\$86.91
PARENT, AMANDA	9/6/2023	PAR*09062023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$190.00
					Totals for PARENT, AMANDA:	\$190.00
PARKER, TAMMY	9/12/2023	PAR*09122023	EXPENSE - EMPLOYEE RECOGNITION	10-025-54450	Employee Recognition-Human	\$60.00
					Totals for PARKER, TAMMY:	\$60.00
PEACHEE, ASHLEY	9/18/2023	PRE*09182023	TUITION - 2023	10-025-58550	Tuition Reimbursement-Human	\$1,215.80
	9/21/2023	PRE*09212023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$95.00
	9/27/2023	PRE*09272023	MILEAGE - (07/06/2023 - 07/07/2023)	10-001-56200	Mileage Reimbursements-Admin	\$69.69
					Totals for PEACHEE, ASHLEY:	\$1,380.49
PERFORMANCE TINTERS	9/1/2023	30278	BEDLINER SPRAY SERVICE	10-010-59000	Vehicle-Outside Services-Fleet	\$675.00
	9/1/2023	29754	WINDOW TINT	10-010-59000	Vehicle-Outside Services-Fleet	\$265.00
					Totals for PERFORMANCE TINTERS:	\$940.00
PIRON, ELIZABETH	9/5/2023	PIR*09052023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$25.00
					Totals for PIRON, ELIZABETH:	\$25.00
PITNEY BOWES INC (POB 371874)postage	9/13/2023	04765611 08/14/23	ACCT #8000-9090-0476-5611 08/14/23	10-008-56900	Postage-Mater	\$1,075.00
	9/13/2023	04765611 07/26/23	ACCT #8000-9090-0476-5611 07/26/23	10-008-56900	Postage-Mater	\$1,050.47

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Totals for PITNEY BOWES INC (POB 371874)postage:						\$2,125.47
PLASTIX PLUS, LLC	9/1/2023	18438	REAR CARGO MODIFICATIONS/CUSTOM PLASTIC BOX CON	10-010-57750	Small Equipment & Furniture-Flee	\$1,760.00
Totals for PLASTIX PLUS, LLC:						\$1,760.00
PRIORITY DISPATCH NATIONAL ACADEM	9/18/2023	SIN348091	COURSE TRAINING & CERTIFICATION	10-006-52700	Business Licenses-Alarm	\$1,825.00
	9/11/2023	SIN347130	COURSE TRAINING & CERTIFICATION	10-006-52700	Business Licenses-Alarm	\$550.00
	9/1/2023	SIN344390	COURSE TRAINING & CERTIFICATION	10-006-52700	Business Licenses-Alarm	\$365.00
	9/1/2023	SIN341936	RETEST FEE	10-006-52700	Business Licenses-Alarm	\$30.00
	9/1/2023	SIN313382	Q PLUS FOR EMD (12 MONTHS)	10-006-57100	Professional Fees-Alarm	\$15,120.00
Totals for PRIORITY DISPATCH NATIONAL ACADEMIES OF EMERGENCY DISPTACH:						\$17,890.00
PROMOTION CAPITAL LLC dba CORE IMA	9/1/2023	162854	UNIFORMS	10-008-58700	Uniforms-Mater	\$2,020.55
Totals for PROMOTION CAPITAL LLC dba CORE IMAGE GROUP:						\$2,020.55
PS LIGHTWAVE, INC DBA PURE SPEED LIC	9/10/2023	RC00095435	STATION 31 - OCTOBER 2023	10-015-58310	Telephones-Service-Infor	\$720.00
Totals for PS LIGHTWAVE, INC DBA PURE SPEED LIGHTWAVE:						\$720.00
PUTNAM, LOCHLYN	9/1/2023	PUT*08112023	MILEAGE - (08/10/2023 - 08/10/2023)	10-007-56200	Mileage Reimbursements-EMS	\$12.45
Totals for PUTNAM, LOCHLYN:						\$12.45
RELIANT ENERGY	9/11/2023	421222360666	STATION 27 07/30/23-08/28/23	10-016-58800	Utilities-Facil	\$642.09
	9/11/2023	408000393672	STATION 41 07/04/23-08/02/23	10-016-58800	Utilities-Facil	\$665.86
	9/12/2023	173003540873	MAGNOLIA TOWER 07/31/23-08/29/23	10-004-58800	Utilities-Radio	\$689.09
	9/12/2023	347001036624	STATION 40 07/31/23-08/29/23	10-016-58800	Utilities-Facil	\$989.13
	9/25/2023	222000352513	STATION 41 08/02/23-08/31/23	10-016-58800	Utilities-Facil	\$608.15
	9/25/2023	173003540872	MAGNOLIA TOWER SECURITY 07/31/23-08/29/23	10-004-58800	Utilities-Radio	\$520.65
	9/26/2023	171003633872	STATION 40 OUTDOOR LIGHTING	10-016-58800	Utilities-Facil	\$65.40
Totals for RELIANT ENERGY:						\$4,180.37
REVSPRING, INC.	9/11/2023	DSH1334821	MAILING FEE/ ACCT PPMCHD01 08/01/23-08/31/23	10-011-57100	Professional Fees-EMS B	\$13,171.35
Totals for REVSPRING, INC.:						\$13,171.35
ROGUE WASTE RECOVERY & ENVIRONMI	9/7/2023	19892A	HAZARDOUS WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Removal-Fleet	\$240.20
Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC:						\$240.20
RON TURLEY ASSOCIATES, INC	9/1/2023	65643	ANNUAL SAAS RENEWAL FEE	10-010-53050	Computer Software-Fleet	\$7,765.00
Totals for RON TURLEY ASSOCIATES, INC:						\$7,765.00
S.A.F.E. DRUG TESTING	9/1/2023	1153731	EMPLOYEE TESTING 08/01/23-08/30/23	10-025-57300	Recruit/Investigate-Human	\$3,135.00
Totals for S.A.F.E. DRUG TESTING:						\$3,135.00
SANCHEZ, JAMIE	9/1/2023	CHA*08312023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$190.00
	9/14/2023	CHA*09142023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$75.00
Totals for SANCHEZ, JAMIE:						\$265.00

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SCHAEFFER MANUFACTURING COMPANY	9/12/2023	CRJ4364-INV1	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$3,050.68
				Totals for SCHAEFFER MANUFACTURING COMPANY:		\$3,050.68
SCIENS LLC	9/5/2023	220859	DATA GATHERING/ON SITE INTERVIEWS	10-005-57100	Professional Fees-Accou	\$22,650.00
						Totals for SCIENS LLC: \$22,650.00
SCOTT GRIFFITH COLLABORATIVE SOLU	9/1/2023	MCHD 2023-09-Y LMS ACCESS 09/01/23-08/31/24		10-000-14900	Prepaid Expenses-BS	\$28,500.00
						Totals for SCOTT GRIFFITH COLLABORATIVE SOLUTIONS, LLC dba SG COLLABORA: \$28,500.00
SEEK, JAMES	9/18/2023	SEE*09182023	PER DIEM - EMS WORLD 2023 (09/19/2023-09/22/2023)	10-007-53150	Conferences - Fees, Travel, & Mea	\$259.00
	9/26/2023	SEE*09262023	EXPENSE - CONFERENCES - FEES TRAVEL & MEALS	10-007-53150	Conferences - Fees, Travel, & Mea	\$151.80
					Totals for SEEK, JAMES:	\$410.80
SHI GOVERNMENT SOLUTIONS, INC.	9/1/2023	GB00497699	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$875.90
				Totals for SHI GOVERNMENT SOLUTIONS, INC.:		\$875.90
SMITH, NICOLAS	9/19/2023	SMI*09192023	PER DIEM - EMS WORLD 2023 (09/19/2023-09/22/2023)	10-009-53150	Conferences - Fees, Travel, & Mea	\$259.00
	9/28/2023	SMI*09282023	EXPENSE - CONFERENCES - FEES TRAVEL & MEALS	10-009-53150	Conferences - Fees, Travel, & Mea	\$132.00
	9/28/2023	SMI*09282023B	EXPENSE - MEETING EXPENSES	10-009-56100	Meeting Expenses-Dept	\$29.16
					Totals for SMITH, NICOLAS:	\$420.16
SOLT, SHANNON	9/21/2023	SOL*09212023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$100.00
					Totals for SOLT, SHANNON:	\$100.00
SPARKLETTS AND SIERRA SPRINGS	9/12/2023	3677798 082223	ACCT #21767323677798	10-008-57900	Station Supplies-Mater	\$20.61
				10-008-57900	Station Supplies-Mater	\$80.56
				10-008-57900	Station Supplies-Mater	\$3.75
				10-008-57900	Station Supplies-Mater	\$30.65
				10-008-57900	Station Supplies-Mater	\$133.01
				10-008-57900	Station Supplies-Mater	\$35.60
				10-008-57900	Station Supplies-Mater	\$14.99
				10-008-57900	Station Supplies-Mater	\$127.39
				10-008-57900	Station Supplies-Mater	\$26.23
				10-008-57900	Station Supplies-Mater	\$20.61
				10-008-57900	Station Supplies-Mater	\$35.60
				10-008-57900	Station Supplies-Mater	\$26.23
				10-008-57900	Station Supplies-Mater	\$26.23
				10-008-57900	Station Supplies-Mater	\$743.96
				10-008-57900	Station Supplies-Mater	\$3.75
				10-008-57900	Station Supplies-Mater	\$72.91
				10-008-57900	Station Supplies-Mater	\$20.61
				10-008-57900	Station Supplies-Mater	\$150.18
				10-008-57900	Station Supplies-Mater	\$35.60
				10-008-57900	Station Supplies-Mater	\$15.30
				10-008-57900	Station Supplies-Mater	\$31.85

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Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
				10-008-57900	Station Supplies-Mater	\$20.61
				10-008-57900	Station Supplies-Mater	\$32.16
				10-008-57900	Station Supplies-Mater	\$20.61
				10-008-57900	Station Supplies-Mater	\$49.40
				10-008-57900	Station Supplies-Mater	\$43.09
				10-008-57900	Station Supplies-Mater	\$9.37
				Totals for SPARKLETTS AND SIERRA SPRINGS:		
SPLENDORA, CITY OF	9/1/2023	06370301	08/31/23 STATION 31 07/25/23-08/28/23	10-016-58800	Utilities-Facil	\$30.74
				Totals for SPLENDORA, CITY OF:		
STANLEY LAKE M.U.D.	9/1/2023	00009834	9/1/23 STATION 43 08/01/23-08/23/23	10-016-58800	Utilities-Facil	\$241.18
	9/1/2023	00009836	9/1/23 STATION 43 08/01/23-08/31/23	10-016-58800	Utilities-Facil	\$5.77
	Totals for STANLEY LAKE M.U.D.:					\$246.95
STERICYCLE, INC	9/1/2023	4011933502	ACCT #2055356	10-008-52500	Bio-Waste Removal-Mater	\$588.90
				Totals for STERICYCLE, INC:		
STEWART ORGANIZATION INC.	9/1/2023	2236770	ACCT #1110518 COPIER USAGE 08/25/23-09/24/23	10-015-55400	Leases/Contracts-Infor	\$1,226.59
	9/30/2023	2250270	ACCT #1110518 SCANNER USAGE 09/25/23-10/24/23	10-015-55400	Leases/Contracts-Infor	\$155.00
	Totals for STEWART ORGANIZATION INC.:					\$1,381.59
STRYKER SALES CORPORATION	9/11/2023	9204626910	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$159.90
				Totals for STRYKER SALES CORPORATION:		
SUPERIOR SHEETMETAL, INC.	9/12/2023	21938	MODIFY 2 PANELS	10-010-59000	Vehicle-Outside Services-Fleet	\$450.00
				Totals for SUPERIOR SHEETMETAL, INC.:		
TARGETSOLUTIONS LEARNING (CENTREI	9/1/2023	INV81713	RECORDS MANAGEMENT PACKAGE 10/09/23-11/08/23	10-000-14900	Prepaid Expenses-BS	\$7,075.80
				Totals for TARGETSOLUTIONS LEARNING (CENTRELEARN SOLUTIONS, LLC):		
TCDRS	9/15/2023	TCD091523	TCDRS TRANSMISSION FOR AUGUST 2023	10-000-21650	TCDRS Defined Benefit Plan-BS	\$187,394.53
				10-000-21650	TCDRS Defined Benefit Plan-BS	\$254,321.30
				Totals for TCDRS:		
TELEFLEX LLC	9/15/2023	9507461544	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mate	\$24,966.00
				Totals for TELEFLEX LLC:		
TESSCO TECHNOLOGIES INC.	9/5/2023	9400134174	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$712.44
	9/13/2023	9400139028	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$93.10
	9/12/2023	9400138153	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$266.85
	9/11/2023	9400137447	ANTENNAS	10-004-57225	Radio - Parts-Radio	\$756.27
	9/1/2023	9400125555	ANTENNAS FOR NEW TRUCKS & STOCK	10-004-57225	Radio - Parts-Radio	\$756.27
	Totals for TESSCO TECHNOLOGIES INC.:					\$2,584.93
TEXAS AIR FILTRATION INC.	9/1/2023	78425	AIR FILTERS FOR PMS	10-016-55600	Maintenance & Repairs-Buildings-	\$682.80

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Totals for TEXAS AIR FILTRATION INC.:						\$682.80
TEXAS EMS ALLIANCE, INC.	9/1/2023	2154	2024 BASE MEMBERSHIP	10-007-54100	Dues/Subscriptions-EMS	\$2,250.00
Totals for TEXAS EMS ALLIANCE, INC.:						\$2,250.00
THE STRONG FIRM P.C.	9/13/2023	31199	ATTORNEY SERVICES 08/01/23-08/29/23	10-001-55500	Legal Fees-Admin	\$860.64
Totals for THE STRONG FIRM P.C.:						\$860.64
THE WOODLANDS TOWNSHIP (23/24/29)	9/8/2023	OCT 2023-220	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
				10-000-14900	Prepaid Expenses-BS	\$1,000.00
				10-000-14900	Prepaid Expenses-BS	\$1,000.00
Totals for THE WOODLANDS TOWNSHIP (23/24/29):						\$3,000.00
THOMAS, RACHAEL	9/1/2023	THO*08302023B	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$100.00
Totals for THOMAS, RACHAEL:						\$100.00
TK ELEVATOR CORPORATION	9/1/2023	3007459725	ELEVATOR MAINTENANCE 09/01/23-11/30/23	10-016-55600	Maintenance & Repairs-Buildings-	\$1,873.32
Totals for TK ELEVATOR CORPORATION:						\$1,873.32
TOBIN, NICHOLAS	9/29/2023	TOB*09292023	MILEAGE - (03/18/2023 - 08/05/2023)	10-007-56200	Mileage Reimbursements-EMS	\$100.22
Totals for TOBIN, NICHOLAS:						\$100.22
TRIZETTO PROVIDER SOLUTIONS	9/1/2023	121Y092300	INTEGRATED ELIG/QUICK POSTED REMITS/ELECTRONIC CL	10-011-57100	Professional Fees-EMS B	\$1,618.80
				10-011-57100	Professional Fees-EMS B	\$1,479.90
Totals for TRIZETTO PROVIDER SOLUTIONS:						\$3,098.70
VALENTINE, HENRIETTA SOCORRO	9/21/2023	VAL092123	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$18,264.16
Totals for VALENTINE, HENRIETTA SOCORRO:						\$18,264.16
VALIC COLLECTIONS	9/1/2023	VAL090123	EMPLOYEE CONTRIBUTIONS FOR 09/01/23	10-000-21600	Employee Deferred Comp.-BS	\$10,237.27
				10-000-21600	Employee Deferred Comp.-BS	\$10,943.59
Totals for VALIC COLLECTIONS:						\$21,180.86
VERIZON WIRELESS (POB 660108)	9/9/2023	9944023762	ACCOUNT # 920161350-00001 AUG 10 - SEP 09	10-001-58200	Telephones-Cellular-Admin	\$236.70
				10-002-58200	Telephones-Cellular-HCAP	\$236.70
				10-004-58200	Telephones-Cellular-Radio	\$317.06
				10-005-58200	Telephones-Cellular-Accou	\$80.36
				10-006-58200	Telephones-Cellular-Alarm	\$158.53
				10-007-58200	Telephones-Cellular-EMS	\$1,075.44
				10-008-58200	Telephones-Cellular-Mater	\$200.90
				10-009-58200	Telephones-Cellular-Dept	\$279.07
				10-010-58200	Telephones-Cellular-Fleet	\$196.52
				10-011-58200	Telephones-Cellular-EMS B	\$80.36
				10-015-58200	Telephones-Cellular-Infor	\$7,416.19
				10-016-58200	Telephones-Cellular-Facil	\$274.69
				10-025-58200	Telephones-Cellular-Human	\$120.54

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				10-027-58200	Telephones-Cellular-Emerg	\$116.16
				10-039-58200	Telephones-Cellular-Commu	\$348.48
				10-042-58200	Telephones-Cellular-EMS T	\$40.18
				10-045-58200	Telephones-Cellular-EMS Q	\$198.71
				Totals for VERIZON WIRELESS (POB 660108):		\$11,376.59
VFIS OF TEXAS / REGNIER & ASSOCIATES	9/14/2023	9006	ADD DODGE AMBULANCE CHASSIS/THEFT FEE	10-001-54900	Insurance-Admin	\$36,793.12
				Totals for VFIS OF TEXAS / REGNIER & ASSOCIATES:		\$36,793.12
WALDING, BRADY	9/8/2023	WAL*09082023	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$21.02
				Totals for WALDING, BRADY:		\$21.02
WARD, BRADLEY	9/15/2023	WAR*09152023	PER DIEM - EMS WORLD 2023 (09/19/2023-09/22/2023)	10-007-53150	Conferences - Fees, Travel, & Mea	\$259.00
				Totals for WARD, BRADLEY:		\$259.00
WASTE MANAGEMENT OF TEXAS	9/12/2023	5817608-1792-3	STATION 27 09/01/23-09/30/23	10-016-58800	Utilities-Facil	\$122.75
	9/12/2023	5817487-1792-2	STATION 14 09/01/23-09/30/23	10-016-58800	Utilities-Facil	\$48.46
	9/12/2023	5817005-1792-2	STATION 43 09/01/23-09/30/23	10-016-58800	Utilities-Facil	\$125.62
	9/12/2023	5817007-1792-8	STATION 41 09/01/23-09/30/23	10-016-58800	Utilities-Facil	\$120.29
	9/12/2023	5816546-1792-6	VARIOUS STATIONS 09/01/23-09/30/23	10-016-58800	Utilities-Facil	\$115.15
				10-016-58800	Utilities-Facil	\$111.79
				10-016-58800	Utilities-Facil	\$8.50
				10-016-58800	Utilities-Facil	\$153.24
				10-016-58800	Utilities-Facil	\$727.42
				10-016-58800	Utilities-Facil	\$111.79
				10-016-58800	Utilities-Facil	\$118.08
				10-016-58800	Utilities-Facil	\$118.00
				10-016-58800	Utilities-Facil	\$117.12
				Totals for WASTE MANAGEMENT OF TEXAS:		\$1,998.21
WESTWOOD N. WATER SUPPLY	9/1/2023	1520 08/30/23	STATION 27 07/20/23-08/22/23 1" COMM METER	10-016-58800	Utilities-Facil	\$58.97
	9/1/2023	1885 08/30/23	STATION 27 07/20/23-08/22/23 2" FIRE METER	10-016-58800	Utilities-Facil	\$196.20
				Totals for WESTWOOD N. WATER SUPPLY:		\$255.17
WEX HEALTH, INC.	9/5/2023	HSA 09.01.23	HSA PLAN FUNDING 09/01/23	10-000-21595	P/R-Health Savings-BS-BS	\$9,224.04
	9/5/2023	FSA 09.01.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$274.31
	9/6/2023	FSA 09.02.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$20.00
	9/6/2023	FSA 09.04.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$324.90
	9/6/2023	FSA 09.03.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$50.00
	9/11/2023	FSA 09.08.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$165.95
	9/8/2023	FSA 09.07.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$578.00
	9/12/2023	FSA 09.10.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$49.00
	9/12/2023	FSA 09.09.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$132.00
	9/12/2023	FSA 09.11.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$969.24
	9/14/2023	FSA 09.13.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$108.76
	9/15/2023	FSA 09.14.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$72.18

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	9/18/2023	HSA 09.15.23	HSA PLAN FUNDING 09/15/23	10-025-57100	Professional Fees-Human	\$562.50
				10-000-21595	P/R-Health Savings-BS-BS	\$9,254.04
	9/19/2023	FSA 09.16.23	MEDICAL FSA 01/0/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$90.15
	9/19/2023	FSA 09.17.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$663.71
	9/18/2023	FSA 09.15.23A	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$104.36
	9/19/2023	FSA 09.15.23B	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$192.31
	9/20/2023	FSA 09.19.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$309.99
	9/25/2023	FSA 09.22.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$286.40
	9/25/2023	0001801579-IN	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$716.80
	9/21/2023	FSA 09.20.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$64.99
	9/22/2023	FSA 09.21.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,344.04
	9/26/2023	FSA 09.24.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$90.00
	9/26/2023	FSA 09.23.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$64.21
	9/28/2023	FSA 09.27.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$20.00
	9/29/2023	FSA 09.28.23	MEDICAL FSA 01/01/23-12/31/23	10-000-21585	P/R-Flexible Spending-BS-BS	\$35.00
					Totals for WEX HEALTH, INC.:	\$25,766.88
WILLINGHAM, MISTI	9/11/2023	WIL*09112023	MILEAGE - (08/31/2023 - 08/31/2023)	10-001-56200	Mileage Reimbursements-Admin	\$30.15
					Totals for WILLINGHAM, MISTI:	\$30.15
WINZER FRANCHISE COMPANY	9/13/2023	1442818	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$196.38
	9/18/2023	1455994	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$37.88
					Totals for WINZER FRANCHISE COMPANY:	\$234.26
WOODLAND OAKS UTILITY CO	9/11/2023	1055082501	08/30. STATION 27 07/17/23-08/23/23	10-016-58800	Utilities-Facil	\$89.72
					Totals for WOODLAND OAKS UTILITY CO:	\$89.72
ZOLL DATA SYSTEMS	9/1/2023	INV00151775	HOSTED BILLING PRO - 3 YEAR (10/01/23-10/31/23)	10-011-57100	Professional Fees-EMS B	\$9,320.00
					Totals for ZOLL DATA SYSTEMS:	\$9,320.00
ZOLL MEDICAL CORPORATION	9/6/2023	3807795	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,684.36
	9/12/2023	3812400	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$13,304.20
	9/15/2023	3815681	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$2,444.80
					Totals for ZOLL MEDICAL CORPORATION:	\$17,433.36

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
DAILEY WELLS COMMUNICATION INC.	9/1/2023	23CC080205	XL-200 MULTI BAND MOBILE RADIO	10-004-52754	Capital Purchase - Equipment-Radio	\$7,637.78
	9/1/2023	23CC080204	XL-200 MULTI BAND MOBILE RADIO	10-004-52754	Capital Purchase - Equipment-Radio	\$7,637.78
	9/1/2023	23CC080207	XL-200 MULTI BAND MOBILE RADIO	10-004-52754	Capital Purchase - Equipment-Radio	\$7,637.78
	9/1/2023	23CC080206	XL-200 MULTI BAND MOBILE RADIO	10-004-52754	Capital Purchase - Equipment-Radio	\$7,637.78
Totals for DAILEY WELLS COMMUNICATION INC.:						\$30,551.12

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$21,119.03
10-000-14900	Prepaid Expenses-BS	\$69,586.22
10-000-21400	Accrued Payroll-BS	\$19,935.35
10-000-21585	P/R-Flexible Spending-BS-BS	\$6,009.50
10-000-21590	P/R-Premium Cancer/Accident-BS	\$6,669.02
10-000-21595	P/R-Health Savings-BS-BS	\$18,478.08
10-000-21600	Employee Deferred Comp.-BS	\$21,180.86
10-000-21650	TCDRS Defined Benefit Plan-BS	\$441,715.83
10-001-53050	Computer Software-Admin	\$86.94
10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$482.45
10-001-53310	Contractual Obligations- County Appraisal-Admin	\$76,290.06
10-001-54100	Dues/Subscriptions-Admin	\$181.95
10-001-54900	Insurance-Admin	\$36,793.12
10-001-55500	Legal Fees-Admin	\$5,923.14
10-001-55900	Meals - Business and Travel-Admin	\$223.10
10-001-56200	Mileage Reimbursements-Admin	\$99.84
10-001-58200	Telephones-Cellular-Admin	\$236.70
10-002-54450	Employee Recognition-HCAP	\$85.05
10-002-55700	Management Fees-HCAP	\$1,050.00
10-002-57100	Professional Fees-HCAP	\$156.00
10-002-58200	Telephones-Cellular-HCAP	\$236.70
10-004-52754	Capital Purchase - Equipment-Radio	\$30,551.12
10-004-54100	Dues/Subscriptions-Radio	\$9.99
10-004-57100	Professional Fees-Radio	\$21,460.12
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$1,555.00
10-004-57225	Radio - Parts-Radio	\$1,512.54
10-004-57725	Shop Supplies-Radio	\$1,072.39
10-004-57750	Small Equipment & Furniture-Radio	\$13,770.00
10-004-58200	Telephones-Cellular-Radio	\$317.06
10-004-58310	Telephones-Service-Radio	\$240.36
10-004-58800	Utilities-Radio	\$4,544.82
10-005-53050	Computer Software-Accou	\$48,241.86
10-005-57100	Professional Fees-Accou	\$22,650.00
10-005-58200	Telephones-Cellular-Accou	\$80.36
10-006-52700	Business Licenses-Alarm	\$2,770.00
10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$1,107.50
10-006-57100	Professional Fees-Alarm	\$15,120.00
10-006-58200	Telephones-Cellular-Alarm	\$158.53
10-006-58500	Training/Related Expenses-CE-Alarm	\$125.00
10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$2,268.56
10-007-54100	Dues/Subscriptions-EMS	\$2,250.99
10-007-56100	Meeting Expenses-EMS	\$64.92
10-007-56200	Mileage Reimbursements-EMS	\$162.28
10-007-58200	Telephones-Cellular-EMS	\$1,075.44
10-007-58500	Training/Related Expenses-CE-EMS	\$803.40
10-007-58700	Uniforms-EMS	\$21,726.77
10-008-52500	Bio-Waste Removal-Mater	\$588.90
10-008-53800	Disposable Linen-Mater	\$4,915.90
10-008-53900	Disposable Medical Supplies-Mater	\$159,334.88
10-008-54200	Durable Medical Equipment-Mater	\$22,855.08

Account Summary

Account Number	Description	Net Amount
10-008-56300	Office Supplies-Mater	\$15.00
10-008-56600	Oxygen & Gases-Mater	\$6,365.20
10-008-56900	Postage-Mater	\$2,571.72
10-008-57650	Repair-Equipment-Mater	\$96.25
10-008-57900	Station Supplies-Mater	\$4,749.07
10-008-58100	Supplemental Food-Mater	\$790.84
10-008-58200	Telephones-Cellular-Mater	\$200.90
10-008-58700	Uniforms-Mater	\$2,539.73
10-009-52600	Books/Materials-Dept	\$4,084.92
10-009-52700	Business Licenses-Dept	\$386.00
10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$1,737.72
10-009-54000	Drug Supplies-Dept	\$38,293.50
10-009-56100	Meeting Expenses-Dept	\$4,125.78
10-009-57300	Recruit/Investigate-Dept	\$69.76
10-009-58200	Telephones-Cellular-Dept	\$279.07
10-009-58500	Training/Related Expenses-CE-Dept	\$33,737.95
10-010-52000	Accident Repair-Fleet	\$1,457.60
10-010-52725	Capital Lease Expense-Fleet	\$53,778.96
10-010-53050	Computer Software-Fleet	\$7,765.00
10-010-54550	Fluids & Additives - Auto-Fleet	\$770.52
10-010-54700	Fuel - Auto-Fleet	\$97,363.82
10-010-54800	Hazardous Waste Removal-Fleet	\$240.20
10-010-56400	Oil & Lubricants-Fleet	\$5,298.38
10-010-57700	Shop Tools-Fleet	\$89.76
10-010-57725	Shop Supplies-Fleet	\$419.19
10-010-57750	Small Equipment & Furniture-Fleet	\$3,820.00
10-010-58200	Telephones-Cellular-Fleet	\$196.52
10-010-58500	Training/Related Expenses-CE-Fleet	\$227.00
10-010-58600	Travel Expenses-Fleet	\$480.00
10-010-58900	Vehicle-Batteries-Fleet	\$3,025.96
10-010-59000	Vehicle-Outside Services-Fleet	\$1,562.99
10-010-59050	Vehicle-Parts-Fleet	\$34,007.70
10-010-59100	Vehicle-Registration-Fleet	\$199.25
10-010-59150	Vehicle-Tires-Fleet	\$9,667.20
10-011-57100	Professional Fees-EMS B	\$26,906.62
10-011-58200	Telephones-Cellular-EMS B	\$80.36
10-011-58500	Training/Related Expenses-CE-EMS B	\$2,922.00
10-015-52700	Business Licenses-Infor	\$65.00
10-015-53050	Computer Software-Infor	\$46,965.20
10-015-53075	Computer Software - MDC First Responder-Infor	\$1,200.00
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,275.18
10-015-55400	Leases/Contracts-Infor	\$1,381.59
10-015-57100	Professional Fees-Infor	\$34,845.00
10-015-57650	Repair-Equipment-Infor	\$521.92
10-015-57750	Small Equipment & Furniture-Infor	\$344.22
10-015-58200	Telephones-Cellular-Infor	\$7,994.89
10-015-58310	Telephones-Service-Infor	\$23,745.18
10-016-53330	Contractual Obligations- Other-Facil	\$17,714.21
10-016-53500	Customer Property Damage-Facil	\$450.00
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$59,202.57

Account Summary

Account Number	Description	Net Amount
10-016-57700	Shop Tools-Facil	\$416.94
10-016-57725	Shop Supplies-Facil	\$161.58
10-016-57750	Small Equipment & Furniture-Facil	\$927.34
10-016-58200	Telephones-Cellular-Facil	\$274.69
10-016-58800	Utilities-Facil	\$42,295.34
10-025-51700	Health & Dental-Human	\$65,515.78
10-025-51710	Health Insurance Claims-Human	\$388,206.50
10-025-51720	Health Insurance Admin Fees-Human	\$66,226.31
10-025-54350	Employee Health\Wellness-Human	\$4,386.95
10-025-54450	Employee Recognition-Human	\$7,472.24
10-025-57100	Professional Fees-Human	\$1,279.30
10-025-57300	Recruit/Investigate-Human	\$3,480.73
10-025-58200	Telephones-Cellular-Human	\$120.54
10-025-58500	Training/Related Expenses-CE-Human	\$295.00
10-025-58550	Tuition Reimbursement-Human	\$6,343.80
10-026-53050	Computer Software-Recor	\$7,188.00
10-026-57100	Professional Fees-Recor	\$342.87
10-027-53900	Disposable Medical Supplies-Emerg	\$743.75
10-027-56100	Meeting Expenses-Emerg	\$52.75
10-027-58200	Telephones-Cellular-Emerg	\$116.16
10-039-58200	Telephones-Cellular-Commu	\$348.48
10-042-52600	Books/Materials-EMS T	\$274.20
10-042-57750	Small Equipment & Furniture-EMS T	\$1,825.00
10-042-58200	Telephones-Cellular-EMS T	\$40.18
10-042-58500	Training/Related Expenses-CE-EMS T	\$1,313.32
10-045-53050	Computer Software-EMS Q	\$239.28
10-045-53150	Conferences - Fees, Travel, & Meals-EMS Q	\$491.24
10-045-56100	Meeting Expenses-EMS Q	\$138.75
10-045-57000	Printing Services-EMS Q	\$35.40
10-045-58200	Telephones-Cellular-EMS Q	\$198.71
TOTAL		<u><u>\$2,254,651.24</u></u>

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VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
*PERKSATWORK*FTD	08/30/2023	PO 69916 GET WELL SOON FLOWER PIPER JOHNSON	\$ 91.35
*PERKSATWORK*FTD	08/16/2023	PO 69765 FTD K. MOOTE BABY	\$ 93.08
*PERKSATWORK*FTD	08/15/2023	PO 69723 FTD N. GREER SYMPATHY FLOWERS	\$ 92.22
5.11, INC.	09/04/2023	PO 69886 M. RODRIGUEZ BOOTS	\$ 116.00
AIRTIME.COM	08/28/2023	CLOUD PLUS YEARLY SUBSCRIPTION	\$ 120.00
AMAZON.COM	09/04/2023	PO 69812 T. PHILOGENE AUG 2023 BOOT ORDER RETURN	\$ (115.26)
AMAZON.COM*T376N6R81	09/04/2023	PO 69929 EMPLOYEE APPRECIATION	\$ 11.98
AMAZON.COM*T38MG3661	08/31/2023	PO 69921 FIRST AID KIT REFILLS - FLEET	\$ 36.21
AMAZON.COM*TL4Z80EE2	09/04/2023	PO 69929 EMPLOYEE APPRECIATION	\$ 138.99
AMAZON.COM*TL7EG95Q0	09/05/2023	PO 69940 N. WHEAT SCRUBS	\$ 83.48
AMAZON.COM*TL9KK0TQ1	09/05/2023	PO 69933 RETIREMENT SHADOW BOX	\$ 24.99
AMAZON.COM*TO1J74840	08/16/2023	PO 69697 C. ORTON AUG 23 BOOT ORDER	\$ 121.45
AMAZON.COM*TO79G2ZF1	08/14/2023	PO 69688 FLEET REQUEST FOR UNIFORMS / J.MCMINN/K. GUNSELMAN/ K. LEE	\$ 265.03
AMAZON.COM*TO7RS2QI0	08/16/2023	PO 69745 DIAPERS - WHITEBOARD MAGNETS - SAFE SITTER	\$ 7.27
AMAZON.COM*TQ1EB79I0	08/24/2023	PO 69841 ORDER# 082123 DEVICE COVER FOR ADMIN BLDG	\$ 6.36
AMAZON.COM*TQ1ZT6ZK2	08/17/2023	PO 69759 IPHONE CASE RESTOCK	\$ 70.74
AMAZON.COM*TQ31226H0	08/23/2023	PO 69809 B. THAI AUG 2023 BOOT ORDER	\$ 97.11
AMAZON.COM*TQ6YB8QU0	08/23/2023	PO 69812 T. PHILOGENE AUG 2023 BOOT ORDER	\$ 115.26
AMAZON.COM*TQ7NR3JH2	08/18/2023	PO 69734 RESOURCE CENTER TICKETS	\$ 269.35
AMZN MKTP US	08/31/2023	ORIGINAL PANTS WERE TOO BIG. RETURNED ITEMS AND USED THE SAME PO (69690) TO	\$ (57.98)
AMZN MKTP US	08/28/2023	PO 69696 T. DELANEY AUG 2023 BOOT ORDER EMPLOYEE ORDERED BOOT IN MEN'S SIZE	\$ (146.95)
AMZN MKTP US*T305V7RP2	08/30/2023	PO 69904 USB FLASH DRIVE RESTOCK	\$ 47.64
AMZN MKTP US*T30A780N1	08/29/2023	PO 69890 ELECTROCARDIOGRAM CALIPER BLACK CALIPERS ELECTROCARDIOGRAM - L&S	\$ 87.50
AMZN MKTP US*T30S247A0	08/31/2023	PO 69889 J. GREEN BOOT ORDER AUG 2023	\$ 142.67
AMZN MKTP US*T31GQ21M0	08/28/2023	PO 69860 JS TOOLS 15 PIECES MALE AIR COUPLER PLUG AIR TOOL ADAPTERS FOR SHOP	\$ 9.88
AMZN MKTP US*T32579U32	08/30/2023	PO 69898 KAWIHEN KEYLESS ENTRY REMOTE KEY FOB SKIN REPLACEMENT DODGE KEY	\$ 134.70
AMZN MKTP US*T347J40S1	08/29/2023	PO 69890 ELECTROCARDIOGRAM CALIPER BLACK CALIPERS ELECTROCARDIOGRAM - L&S	\$ 26.25
AMZN MKTP US*T362Q0BM0	08/29/2023	PO 69895 MONITOR PRIVACY SCREENS FOR DEPUTY CHIEF OFFICE	\$ 67.16
AMZN MKTP US*T37DT4IY0	08/31/2023	PO 69899 PUBLIC HEALTH CLINIC SUPPLIES	\$ 467.33
AMZN MKTP US*T382E0YK2	08/31/2023	PO 69912 LABELS FOR TEST STRIPS	\$ 15.00
AMZN MKTP US*TA0U30I72	08/09/2023	PO 69663 TEMS PURCHASE FOR TRAINING	\$ 84.80
AMZN MKTP US*TA49Y3RB1	08/14/2023	PO 69663 TEMS PURCHASE FOR TRAINING	\$ 189.40
AMZN MKTP US*TA5AI6981	08/11/2023	PO 69680 EMPLOYEE BIRTHDAY CARDS	\$ 47.80
AMZN MKTP US*TL17Z50K0	09/04/2023	PO 69960 ORDER# 08-25-23 (2) KITCHEN TABLE SETS W/ CHAIRS FOR ALARM BREAKROOM	\$ 399.92
AMZN MKTP US*TL3YF3832	09/04/2023	PO 69959 BADGE REELS	\$ 72.87
AMZN MKTP US*TL4IW0EC1	09/05/2023	PO 69813 HR BADGE REELS	\$ 72.87
AMZN MKTP US*TL4YW4DN2	09/05/2023	PO 69929 EMPLOYEE APPRECIATION	\$ 673.99
AMZN MKTP US*TL58R1E82	09/04/2023	PO 69939 B. BELL BOOT ORDER AUG 2023	\$ 144.99
AMZN MKTP US*TL61C9OR2	08/31/2023	PO 69921 FIRST AID KIT REFILLS - FLEET	\$ 20.03
AMZN MKTP US*TL67223F1	09/05/2023	PO 69924 LUCAS BACKPACK FOR D1	\$ 148.00
AMZN MKTP US*TL6SN7TO2	09/04/2023	PO 69743 ODYSSEY BATTERIES PC310 POWERPORTS BATTERY FOR STOCK	\$ 523.98
AMZN MKTP US*TL73B50E2	09/04/2023	PO 69921 FIRST AID KIT REFILLS - FLEET	\$ 6.72
AMZN MKTP US*TO04209T0	08/17/2023	PO 69760 SCREEN PROTECTOR FOR PIO PHONE	\$ 7.96
AMZN MKTP US*TO0DY2V81	08/16/2023	PO 69689 BODY BAGS FOR TRUCKS - ADDITIONAL CHARGE FOR SHIPPING APPROVED BY	\$ 2,159.31
AMZN MKTP US*TO0N10H90	08/15/2023	PO 69699 J. MAPLES BOOTS ORDER	\$ 118.65
AMZN MKTP US*TO2HK9QT0	08/16/2023	ORIGINAL PANTS WERE TOO BIG. RETURNED ITEMS AND USED THE SAME PO (69690) TO	\$ 57.98
AMZN MKTP US*TO3D96V51	08/16/2023	69743 ODYSSEY BATTERIES PC310 POWERPORTS BATTERY FOR STOCK	\$ 261.99
AMZN MKTP US*TO40T7TY0	08/14/2023	PO 69690 S. BORREGO UNIFORM ORDER	\$ 50.74
AMZN MKTP US*TO41H1VN1	08/16/2023	PO 69696 T. DELANEY AUG 2023 BOOT ORDER EMPLOYEE ORDERED BOOT IN MEN'S SIZE	\$ 146.95
AMZN MKTP US*TO59Z9KM2	08/15/2023	PO 69690 S. BORREGO UNIFORM ORDER	\$ 57.98
AMZN MKTP US*TO5MP1X62	08/14/2023	PO 69677 HOSL 100-PACK 6" CLEAR PLASTIC LUGGAGE TAG LOOPS	\$ 25.98
AMZN MKTP US*TO7EZ6W82	08/16/2023	PO 69745 DIAPERS - WHITEBOARD MAGNETS - SAFE SITTER	\$ 23.98
AMZN MKTP US*TO8JW9A11	08/15/2023	PO 69698 J. VINCENT AUG 2023 BOOT ORDER	\$ 199.95
AMZN MKTP US*TO9HI8VM0	08/15/2023	PO 69696 T. DELANEY AUG 2023 BOOT ORDER	\$ 146.95
AMZN MKTP US*TQ13A8BF0	08/23/2023	PO 69810 M. PARKER AUG 2023 BOOT ORDER	\$ 199.95
AMZN MKTP US*TQ45W2681	08/24/2023	PO 69798 WAREHOUSE RESTOCK 8-18-23	\$ 338.06
AMZN MKTP US*TQ4L13ON0	08/18/2023	PO 69767 EMPLOYEE APPRECIATION GIFTS	\$ 329.22
AMZN MKTP US*TQ6BN2VM1	08/23/2023	PO 69814 B. ALEXANDER BOOT ORDER AUG 2023	\$ 176.95
AMZN MKTP US*TQ7X11JH1	08/21/2023	PO 69782 OMT R134A QUICK COUPLER, ADJUSTABLE R134A ADAPTERS	\$ 19.49
AMZN MKTP US*TQ9AX9RT2	08/23/2023	PO 69811 J. HARRIS AUG 2023 BOOT ORDER	\$ 126.68
ANYTHING WIRELESS	08/23/2023	Service call to station 14 No Signal on 1 Receiver	\$ 199.00
APCO INTERNATIONAL INC	08/31/2023	T. DARST REGISTRATION	\$ 1,105.00
APCO INTERNATIONAL INC	08/21/2023	APCO L. LINDGREN EMD AND EMDI RECERTIFICATIONS	\$ 125.00
APPLE.COM/BILL	08/15/2023	ADDITIONAL STORAGE HIPAA COMPLIANCE	\$ 0.99
APPLE.COM/BILL	09/05/2023	APPLE STORAGE	\$ 9.99

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VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
APPLE.COM/BILL	08/30/2023	ADDITIONAL STROAGE	\$ 9.99
APPLE.COM/BILL	08/11/2023	ADDITIONAL STORAGE	\$ 0.99
APPLE.COM/US	09/01/2023	PO 69911 APPLE-IPAD REPAIR - SERIAL NO. H9GFC0NHQ1KV - IT SPARE 1	\$ 277.06
APPLE.COM/US	08/10/2023	PO 69825 APPLE-IPAD REPAIR - SERIAL NO. FFKHK01DQ1KV- MEDIC 15	\$ 277.06
ASE TEST FEES	08/28/2023	ASE RECERT APP FOR A.LEDWIG, C. GILBERT, J. MCMINN AND K. LEE.	\$ 192.00
ATT*BUS PHONE PMT	08/18/2023	STATION 30 FIRE PANEL (07/23/23 - 08/22/23)	\$ 699.59
ATT*BUS PHONE PMT	08/08/2023	STATION 40 FIRE PANEL (07/13/23 - 08/12/23)	\$ 1,318.96
AUTOZONE #1596	09/04/2023	Exhaust Fans Belts for strn 31 & 32	\$ 29.77
BENTWATER YACHT AND CO	08/28/2023	MEETING WITH BOARD MEMBER TO DISCUSS BUDGET, PUBLIC HEALTH, AND HUSBAND	\$ 64.96
BITWARDEN	08/15/2023	PO 69724 S. LANTZ ANNUAL SUBSCRIPTION	\$ 10.00
CFA SERVCO INC	08/11/2023	PO 69684 EMPLOYEE BIRTHDAY GIFT CARDS	\$ 1,000.00
CHIPOTLE ONLINE	09/01/2023	CAPTAINS PROMOTIONAL TESTING	\$ 220.40
CHIPOTLE ONLINE	08/31/2023	CAPTAINS PROMOTIONAL TESTING	\$ 220.40
CITY OF CONROE UTILITY	09/05/2023	ADMIN (07/17/23 - 08/15/23)	\$ 3,327.80
CITY OF CONROE UTILITY	09/04/2023	STATION 10 (07/25/23 - 08/25/23)	\$ 116.80
CITY OF CONROE UTILITY	09/04/2023	STATION 15 (07/25/23 - 08/25/23)	\$ 114.36
CLICKUP	08/10/2023	BUSINESS PLAN (YEARLY) 8/9/23 - 10/10/23	\$ 37.28
DSHS REGULATORY PROG	08/18/2023	R. MORRIS RENEWAL	\$ 96.00
DSHS REGULATORY PROG	08/14/2023	A. LAPINSKIE RENEWAL	\$ 96.00
DSHS REGULATORY PROG	08/08/2023	J. FLORES 64.00 M. MAREKS 96.00 RENEWALS	\$ 160.00
DSHS REGULATORY PROG	08/08/2023	M. AYRES EDUCATOR RENEWAL	\$ 34.00
DTV*DIRECTV SERVICE	09/01/2023	STATION 27 (08/29/23 - 09/28/23)	\$ 197.98
DTV*DIRECTV SERVICE	08/28/2023	STATION 12 (08/25/23 - 09/24/23)	\$ 197.98
DTV*DIRECTV SERVICE	08/24/2023	STATION 11 (08/21/23 - 09/20/23)	\$ 79.99
DTV*DIRECTV SERVICE	08/23/2023	STATION 14 (08/13/23 - 09/12/23)	\$ 153.76
EB 2023 PREPAREDNESS	09/04/2023	SETRAC REGISTRATION J. SANCHEZ 10/25-10-27	\$ 400.00
EB 2023 PREPAREDNESS	08/30/2023	SETRAC REGISTRATION M. BHATT 10/25-10-27	\$ 400.00
EB 2023 PREPAREDNESS	08/30/2023	SETRAC REGISTRATION R. LEAL 10/25-10-27	\$ 400.00
EEOC MISCELLANEOUS COL	08/30/2023	PO 69917 EEOC - E. FITZGERALD TRAINING	\$ 295.00
EIG*CONSTANTCONTACT.CO	08/16/2023	CONSTANT CONTACT AUG 2023	\$ 76.95
EVT CERTIFICATION	08/23/2023	EVT RECERT FOR A LEDWIG	\$ 35.00
FACEBK P8ZYXQ3242	09/01/2023	9-1 FACEBOOK AD BOOST 199.99	\$ 199.99
FBS FEE	08/21/2023	STATION 45 - (07/17/23 - 08/17/23)FEE	\$ 14.49
FBS LAKE SOUTH WATER S	08/21/2023	STATION 45 (07/17/23 - 08/17/23)	\$ 482.89
FEDEX50073124	08/14/2023	EXPRESS SERVICES	\$ 59.20
GOOGLE *CLOUD B9CMH8	09/04/2023	GOOGLE MAPS API MILEAGE VERIFICATION	\$ 44.32
HCTRA EZ TAG REBILL	09/04/2023	HCTRA AUTO CHARGE	\$ 480.00
H-E-B CAR WASH #686	08/09/2023	CARWASH FOR TAHOE	\$ 10.99
HELLO FLOWERS	08/31/2023	PO 70193 JOHN WAGNER	\$ 149.28
HOLIDAY INNS	08/21/2023	A. RESHKOVSKY SOA HOTEL	\$ 648.66
HOLIDAY INNS	08/21/2023	G. LARA SOA HOTEL	\$ 648.66
HOUSTON CHRONICLE CIRC	09/04/2023	CONROE COURIER SUBSCRIPTION	\$ 15.96
IN *DONUT JUNKIE, LLC	08/16/2023	PO 70198 EMPLOYEE APPRECIATION	\$ 1,005.01
JASON'S DELI CTX 189	09/04/2023	NEW HIRE INTERVIEWS	\$ 60.31
JASON'S DELI CTX 189	09/04/2023	NEW HIRE INTERVIEWS	\$ 69.51
JASON'S DELI CTX 189	09/04/2023	NEW HIRE INTERVIEWS	\$ 62.16
KROGER #0136	08/22/2023		\$ 150.00
KROGER #0136	08/24/2023	OPEN HOUSE REFRESHMENTS	\$ 69.76
LOWES #00232*	08/31/2023	Fleet FCB Leak- Parts room water leak in ceiling	\$ 40.26
LOWES #00232*	08/09/2023	Station 45 - Battery for CO alarm	\$ 43.96
LOWES #00232*	08/09/2023	Station 45 - Shop Supplies	\$ 58.92
LOWES #00232*	08/28/2023	Shop Tools \$169 to 57700; Shop Supplies \$28.96 to 57725	\$ 169.00
LOWES #00232*	08/28/2023	Shop Tools \$169 to 57700; Shop Supplies \$28.96 to 57725	\$ 28.96
LOWES #00907*	08/21/2023	PO 69794 REPLACEMENT DISHWASHER FOR STATION 43	\$ 379.00
MCCOYS #113	08/23/2023	Stn 10 Fire Caulk	\$ 24.27
MONTGOMERY CO SVC FEE	08/24/2023	REGISTRATION OF SHOPS 19 AND 612.	\$ 1.50
MONTGOMERY CO TX MV CN	08/24/2023	REGISTRATION OF SHOPS 19 AND 612.	\$ 15.75
MONTGOMERY VEHREG	08/21/2023	REGISTRATION OF SHOPS 612,17,55,632 AND 630.	\$ 54.00
MUNICIPAL ONLINE PAYME	09/05/2023	STATION 10 (07/25/23 - 08/25/23) FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	09/05/2023	ADMIN (07/17/23 - 08/15/23) FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	09/04/2023	STATION 15 (07/25/23 - 08/25/23) FEE	\$ 0.85
NAAC	08/10/2023	NAAC INV. INVOICE 2023-1365 CADS VOUCHERS - MANDATORY CEU PACKAGE	\$ 2,922.00
NAEMT	08/16/2023	NAEMT INVOICE 102311494041000 COURSE TE-23-11494-04	\$ 105.00
OCEAN EXPRESS CAR WASH	08/21/2023	CARWASH FOR TAHOE	\$ 18.00
OMNI HOTELS	08/11/2023	EMS WORLD HOTEL ONE NIGHT DEPOSIT J. SEEK	\$ 232.24

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VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
OMNI HOTELS	08/11/2023	EMS WORLD HOTEL ONE NIGHT DEPOSIT B. WARD	\$ 232.24
OMNI HOTELS	08/11/2023	EMS WORLD HOTEL ONE NIGHT DEPOSIT S. CUCCIA	\$ 232.24
OMNI HOTELS	08/11/2023	EMS WORLD HOTEL ONE NIGHT DEPOSIT R. DAVENPORT	\$ 232.24
OMNI HOTELS	08/11/2023	EMS WORLD HOTEL ONE NIGHT DEPOSIT N. SMITH	\$ 232.24
OMNI HOTELS	08/11/2023	EMS WORLD HOTEL ONE NIGHT DEPOSIT K. CROCKER	\$ 232.24
OMNI HOTELS	08/11/2023	EMS WORLD HOTEL ONE NIGHT DEPOSIT A. FILLMORE	\$ 232.24
OMNI HOTELS	08/11/2023	EMS WORLD HOTEL ONE NIGHT DEPOSIT R DICKSON	\$ 232.24
PELICAN WIRELESS	08/18/2023	Station 10 Paint	\$ 5.98
RESIDENCE INN	08/11/2023	T. DARST APCO ROOM TAX ADJUSTMENT	\$ 2.50
REV.COM	08/24/2023	TRANSCRIPTION	\$ 51.00
SALTGRASS CONROE	08/28/2023	DISCUSS RADIO END OF CONTRACT WITH FIRE DEPARTMENTS	\$ 135.12
SAMSLUB.COM	08/24/2023	EMERGENCY FOOD	\$ 790.84
SAMSLUB.COM	08/23/2023	WAREHOUSE RESTOCK 8-18-23	\$ 1,012.44
SEATGEEK EVENT TICKETS	08/23/2023	PO 70198 EMPLOYEE APPRECIATION	\$ 162.65
SEATGEEK EVENT TICKETS	08/22/2023	PO 70198 EMPLOYEE APPRECIATION	\$ 199.11
SHELL OIL 57544713902	09/04/2023	ICE WAS PURCHASED FOR INCIDENT 23-065458	\$ 11.96
SHERWIN WILLIAMS 72701	08/24/2023	Toilet kit	\$ 20.69
SHERWIN WILLIAMS 72701	08/11/2023	Station 45 Station Supplies (Paint & supplies)	\$ 64.68
SQ *ALLEN'S SAFE & LOC	08/23/2023	Keys for Public Health	\$ 42.00
SQ *CHURROLOGY	08/17/2023	PO 70198 EMPLOYEE APPRECIATION	\$ 962.50
SQ *FRENCH CORNER	08/16/2023	PO 70198 EMPLOYEE APPRECIATION	\$ 1,320.00
SQ *RED BIRD CREAMERY	08/16/2023	PO 70198 EMPLOYEE APPRECIATION	\$ 836.00
SQ *REFILL STATION	08/16/2023	PO 70198 EMPLOYEE APPRECIATION	\$ 1,600.00
STARLINK INTERNET	08/17/2023	PO 69671 STARLINK INTERNET SERVICE MONTHLY AUGUST	\$ 500.00
TACO CABANA 20149 CAT	08/24/2023	PO 70194 COLLABORATIVE CULTURE 8-22 MEETING	\$ 64.92
THE HOME DEPOT #0508	08/23/2023	Stn 10 Cleaning supplies	\$ 21.97
THE HOME DEPOT #0508	08/09/2023	Stn 43 Pipe for the new hot water heater	\$ 23.72
THE HOME DEPOT #0508	08/25/2023	Door knob	\$ 29.93
THE HOME DEPOT #0508	08/23/2023	Toilet Repair kit	\$ 39.46
THE HOME DEPOT #0508	08/18/2023	Keys Made	\$ 47.64
THE HOME DEPOT #0508	08/14/2023	Boards	\$ 57.59
THE HOME DEPOT #0508	09/04/2023	Tool boxes for shop 633	\$ 69.94
THE HOME DEPOT #0508	08/14/2023	Gloves, WD 40 and Nautrals salt	\$ 79.97
THE HOME DEPOT #0508	08/14/2023	fans and sealant	\$ 86.93
THE HOME DEPOT #0508	08/17/2023	Supplies for stock	\$ 147.65
THE HOME DEPOT #0508	08/17/2023	Back flow valve for Stn 40 (Sprinkler system and fittings)	\$ 183.26
THE HOME DEPOT #0508	09/04/2023	Electrical supplies for stock	\$ 205.32
THE HOME DEPOT #0508	08/10/2023	Station 45 Station fixtures, doors	\$ 355.27
THE HOME DEPOT #6523	08/18/2023	Locks for tower at porter	\$ 78.84
TST* EL BOSQUE - CONRO	08/21/2023	CISM MEAL	\$ 52.75
TST* WHISTLE STOP CAFE	08/10/2023	MEET WITH CHIEF FLANNELY AND JAMES CAMPBELL	\$ 23.02
TX.GOV*SERVICEFEE-DIR	08/21/2023	REGISTRATION OF SHOPS 612,17,55,632 AND 630.	\$ 14.00
UNITED AIRLINES	09/04/2023	ASM WEEK 1 FLIGHT K. KING	\$ 267.80
UNITED AIRLINES	09/04/2023	ASM WEEK 1 FLIGHT A. FILLMORE	\$ 267.80
UNITED AIRLINES	09/04/2023	ASM WEEK 1 FLIGHT - S. SANDERS	\$ 267.80
UNITED AIRLINES	08/31/2023	A. RESHKOVSKY SOA CHECKED BAG REFUND	\$ (30.00)
UNITED AIRLINES	08/31/2023	G. LARA SOA CHECKED BAG REFUND	\$ (30.00)
UNITED AIRLINES	08/14/2023	A. RESHKOVSKY SOA CHECKED BAG	\$ 30.00
UNITED AIRLINES	08/14/2023	A. RESHKOVSKY SOA CHECKED BAG	\$ 30.00
UNITED AIRLINES	08/14/2023	G. LARA SOA CHECKED BAG	\$ 30.00
UNITED AIRLINES	08/14/2023	G. LARA SOA CHECKED BAG	\$ 30.00
UNITED AIRLINES	08/31/2023	SOA REFUND	\$ (25.00)
UNITED AIRLINES	08/31/2023	SOA REFUND	\$ (19.00)
UNITED AIRLINES	08/10/2023	M. WILLINGHAM ADOBE MAX CONF. OCT 9	\$ 482.45
UNIVERSAL NAT GAS PYMT	08/17/2023	STATION 27 (06/28/23 - 07/31/23)	\$ 131.73
UPS*BILLING CENTER	08/15/2023	POSTAGE	\$ 387.05
WILLIAMSON-DICKIE	08/25/2023	PO 69803 DICKIES SCRUB ORDER N. WHEAT	\$ 61.95
WWW.TANGO.US	08/23/2023	TANGO PRO AUG 15, 2023 – AUG 15, 2024 TAX REFUND	\$ (12.67)
WWW.TANGO.US	08/16/2023	TANGO PRO AUG 15, 2023 – AUG 15, 2024	\$ 204.67
TOTAL			\$ 42,519.52

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (09/01/2023 - 09/30/2023)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
116645	Computer Check	9/4/2023	22-38608	AETNA (POB 14079)	\$701.20	FALSE	9/6/2023
116755	Computer Check	9/11/2023	23-24995	AETNA (POB 14079)	\$535.77	FALSE	9/13/2023
116646	Computer Check	9/4/2023	23-26608	AETNA MEDICARE	\$393.20	FALSE	9/6/2023
116647	Computer Check	9/4/2023	22-42621	BCBS OF TEXAS (POB 120695)	\$180.50	TRUE	9/6/2023
116756	Computer Check	9/11/2023	23-19004	BCBS OF TEXAS (POB 120695)	\$113.79	TRUE	9/13/2023
116757	Computer Check	9/11/2023	23-15140	BCBS OF TEXAS (POB 120695)	\$687.17	TRUE	9/13/2023
116758	Computer Check	9/11/2023	23-19950	BCBS OF TEXAS (POB 120695)	\$931.36	TRUE	9/13/2023
116759	Computer Check	9/11/2023	23-30238	PATIENT REFUND	\$87.12	TRUE	9/13/2023
116760	Computer Check	9/11/2023	23-12550	CIGNA (POB 188012)	\$598.83	TRUE	9/13/2023
116761	Computer Check	9/11/2023	23-19291	COMMAND TUBULAR PRODUCTS	\$566.28	TRUE	9/13/2023
116762	Computer Check	9/11/2023	22-8406	COVITI	\$825.30	TRUE	9/13/2023
116650	Computer Check	9/4/2023	23-17332	DEVOTED HEALTH, INC.	\$457.83	TRUE	9/6/2023
116824	Computer Check	9/18/2023	23-20606	PATIENT REFUND	\$8.79	FALSE	9/20/2023
116651	Computer Check	9/4/2023	22-48354	PATIENT REFUND	\$20.00	FALSE	9/6/2023
116826	Computer Check	9/18/2023	23-17602	PATIENT REFUND	\$75.00	TRUE	9/20/2023
116653	Computer Check	9/4/2023	23-27299	HUMANA HEALTH CARE PLANS (POB 931655)	\$409.83	TRUE	9/6/2023
116654	Computer Check	9/4/2023	23-23849	INTEGRANET HEALTH	\$165.22	TRUE	9/6/2023
116655	Computer Check	9/4/2023	23-21870	INTEGRANET HEALTH	\$243.50	TRUE	9/6/2023
116827	Computer Check	9/18/2023	22-18993	PATIENT REFUND	\$974.78	TRUE	9/20/2023
116656	Computer Check	9/4/2023	23-19521	PATIENT REFUND	\$125.00	TRUE	9/6/2023
116657	Computer Check	9/4/2023	23-20253	KELSEYCAR ADVANTAGE (POB 841649)	\$76.85	FALSE	9/6/2023
116766	Computer Check	9/11/2023	23-28217	PATIENT REFUND	\$288.81	TRUE	9/13/2023
116828	Computer Check	9/18/2023	23-20059	PATIENT REFUND	\$20.07	TRUE	9/20/2023
116767	Computer Check	9/11/2023	22-35882	PATIENT REFUND	\$55.48	FALSE	9/13/2023
116831	Computer Check	9/18/2023	22-39743	PATIENT REFUND	\$98.60	FALSE	9/20/2023
116833	Computer Check	9/18/2023	22-28601B	PATIENT REFUND	\$183.90	TRUE	9/20/2023
116834	Computer Check	9/18/2023	23-24556	PATIENT REFUND	\$29.88	FALSE	9/20/2023
116835	Computer Check	9/18/2023	23-24338	PATIENT REFUND	\$315.08	TRUE	9/20/2023
116839	Computer Check	9/18/2023	23-15384	PATIENT REFUND	\$28.66	FALSE	9/20/2023
116840	Computer Check	9/18/2023	23-18535	PATIENT REFUND	\$100.00	FALSE	9/20/2023
116841	Computer Check	9/18/2023	22-49302	PATIENT REFUND	\$250.00	FALSE	9/20/2023
116842	Computer Check	9/18/2023	23-21011	PATIENT REFUND	\$290.00	FALSE	9/20/2023
116843	Computer Check	9/18/2023	22-30580	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$91.70	TRUE	9/20/2023
116844	Computer Check	9/18/2023	22-42100	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$131.96	TRUE	9/20/2023
116845	Computer Check	9/18/2023	22-43750	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$112.07	TRUE	9/20/2023
116846	Computer Check	9/18/2023	22-46058	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$100.36	TRUE	9/20/2023
116847	Computer Check	9/18/2023	22-33267	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$98.12	TRUE	9/20/2023
116848	Computer Check	9/18/2023	22-40964	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$93.14	TRUE	9/20/2023
116849	Computer Check	9/18/2023	22-42002	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$82.35	TRUE	9/20/2023
116850	Computer Check	9/18/2023	22-37828	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$103.57	TRUE	9/20/2023
116851	Computer Check	9/18/2023	22-30908	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$106.14	TRUE	9/20/2023
116852	Computer Check	9/18/2023	22-46127	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$104.85	TRUE	9/20/2023
116853	Computer Check	9/18/2023	22-49283	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$205.90	TRUE	9/20/2023

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (09/01/2023 - 09/30/2023)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
116854	Computer Check	9/18/2023	22-43900	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$213.34	TRUE	9/20/2023
116855	Computer Check	9/18/2023	22-41218	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$94.11	TRUE	9/20/2023
116856	Computer Check	9/18/2023	22-38753	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$102.29	TRUE	9/20/2023
116857	Computer Check	9/18/2023	22-29676	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$106.14	TRUE	9/20/2023
116858	Computer Check	9/18/2023	22-26086	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$96.51	TRUE	9/20/2023
116859	Computer Check	9/18/2023	22-25394B	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$107.16	TRUE	9/20/2023
116860	Computer Check	9/18/2023	22-40755	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$99.56	TRUE	9/20/2023
116861	Computer Check	9/18/2023	22-26358	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$189.28	TRUE	9/20/2023
116862	Computer Check	9/18/2023	22-30780	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$91.70	TRUE	9/20/2023
116863	Computer Check	9/18/2023	22-38592	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$126.83	TRUE	9/20/2023
116776	Computer Check	9/11/2023	22-9470	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$195.70	TRUE	9/13/2023
116777	Computer Check	9/11/2023	22-47966	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$114.64	TRUE	9/13/2023
116778	Computer Check	9/11/2023	22-21243	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$148.77	TRUE	9/13/2023
116779	Computer Check	9/11/2023	22-9901	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$102.93	TRUE	9/13/2023
116780	Computer Check	9/11/2023	22-12945	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$189.28	TRUE	9/13/2023
116781	Computer Check	9/11/2023	22-13201	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$109.34	TRUE	9/13/2023
116782	Computer Check	9/11/2023	22-6468	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$167.93	TRUE	9/13/2023
116783	Computer Check	9/11/2023	22-14949	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$123.78	TRUE	9/13/2023
116784	Computer Check	9/11/2023	22-21753	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$112.55	TRUE	9/13/2023
116785	Computer Check	9/11/2023	22-26977	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$151.98	TRUE	9/13/2023
116786	Computer Check	9/11/2023	22-25121	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$110.95	TRUE	9/13/2023
116787	Computer Check	9/11/2023	22-24442	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$80.43	TRUE	9/13/2023
116788	Computer Check	9/11/2023	23-21790	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$89.74	TRUE	9/13/2023
116789	Computer Check	9/11/2023	22-17256	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$99.72	TRUE	9/13/2023
116790	Computer Check	9/11/2023	22-6196	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$194.09	TRUE	9/13/2023
116791	Computer Check	9/11/2023	22-18885	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$184.47	TRUE	9/13/2023
116792	Computer Check	9/11/2023	22-16440	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$115.76	TRUE	9/13/2023
116664	Computer Check	9/4/2023	22-6382	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$200.51	TRUE	9/6/2023
116665	Computer Check	9/4/2023	22-11610	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$120.57	TRUE	9/6/2023
116666	Computer Check	9/4/2023	22-5089	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$198.90	TRUE	9/6/2023
116667	Computer Check	9/4/2023	22-2259	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$326.86	TRUE	9/6/2023
116668	Computer Check	9/4/2023	22-17008	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$143.03	TRUE	9/6/2023
116669	Computer Check	9/4/2023	22-11357	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$110.95	TRUE	9/6/2023
116670	Computer Check	9/4/2023	22-3545	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$200.50	TRUE	9/6/2023
116671	Computer Check	9/4/2023	22-27395	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$110.32	TRUE	9/6/2023
116672	Computer Check	9/4/2023	22-25260	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$110.95	TRUE	9/6/2023
116673	Computer Check	9/4/2023	22-19895	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$110.95	FALSE	9/6/2023
116674	Computer Check	9/4/2023	22-25042	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$110.95	FALSE	9/6/2023
116675	Computer Check	9/4/2023	22-18203	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$104.53	FALSE	9/6/2023
116676	Computer Check	9/4/2023	22-7138	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$214.94	FALSE	9/6/2023
116677	Computer Check	9/4/2023	22-18902	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$131.80	FALSE	9/6/2023
116678	Computer Check	9/4/2023	22-46250	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$131.48	FALSE	9/6/2023
116679	Computer Check	9/4/2023	22-42719	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$133.72	FALSE	9/6/2023

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (09/01/2023 - 09/30/2023)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
116680	Computer Check	9/4/2023	22-4076	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$165.74	FALSE	9/6/2023
116681	Computer Check	9/4/2023	22-38831	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$111.11	FALSE	9/6/2023
116682	Computer Check	9/4/2023	22-7478	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$110.95	FALSE	9/6/2023
116683	Computer Check	9/4/2023	22-8208	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$178.05	FALSE	9/6/2023
116684	Computer Check	9/4/2023	22-1192	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$189.28	FALSE	9/6/2023
116685	Computer Check	9/4/2023	22-17060	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$106.14	FALSE	9/6/2023
116686	Computer Check	9/4/2023	22-12059	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$91.70	FALSE	9/6/2023
116687	Computer Check	9/4/2023	22-682B	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$189.28	FALSE	9/6/2023
116688	Computer Check	9/4/2023	22-35772	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$89.93	FALSE	9/6/2023
116689	Computer Check	9/4/2023	22-33131	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$83.64	FALSE	9/6/2023
116690	Computer Check	9/4/2023	22-30844	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$82.03	FALSE	9/6/2023
116691	Computer Check	9/4/2023	22-19439	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$96.51	FALSE	9/6/2023
116692	Computer Check	9/4/2023	22-16508	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$98.07	FALSE	9/6/2023
116693	Computer Check	9/4/2023	22-45011	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$96.99	FALSE	9/6/2023
116694	Computer Check	9/4/2023	22-11050	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$144.17	FALSE	9/6/2023
116695	Computer Check	9/4/2023	22-41896	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$98.60	FALSE	9/6/2023
116793	Computer Check	9/11/2023	23-18484	THE RAWLINGS COMPANY LLC (POB 589)	\$525.32	FALSE	9/13/2023
116794	Computer Check	9/11/2023	23-26097	THE RAWLINGS COMPANY LLC (POB 589)	\$493.44	FALSE	9/13/2023
116698	Computer Check	9/4/2023	23-27123	UNITED HEALTHCARE (POB 101760)	\$263.02	FALSE	9/6/2023
116797	Computer Check	9/11/2023	23-13848	UNITED HEALTHCARE (POB 101760)	\$25.66	TRUE	9/13/2023
116798	Computer Check	9/11/2023	23-6910	UNITED HEALTHCARE (POB 101760)	\$46.04	TRUE	9/13/2023
116799	Computer Check	9/11/2023	22-44046	UNITED HEALTHCARE INSURANCE	\$96.35	TRUE	9/13/2023
116800	Computer Check	9/11/2023	23-24264	PATIENT REFUND	\$260.00	FALSE	9/13/2023
116699	Computer Check	9/4/2023	22-111	WELLMED MEDICAL MANAGEMENT	\$429.11	FALSE	9/6/2023
TOTAL					\$21,119.03		

MCHD Surplus/Salvage
October 2023

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	HRS/Miles	Submitter
1	1GNLC2E06ER185609	Shop 612	2014 Chevy Defender/Tahoe	Surplus	Replaced by Enterprise.	7,383hrs/124,390miles	H. Tutt
1	C120312950	Gen33	Onan Generator 5.5Kw	Salvage	End of life. Age and Hrs.	19,003 Hours	H. Tutt
1	E130499126	GEN70	Onan Generator 5.5Kw	Salvage	End of life. Age and Hrs.	12,801	H. Tutt
1	S05282	7810	SSCOR suction unit	Salvage	End of life	N/A	D.Sandel
1	C11306A055029	GNT20121	King Vision laryngoscope	Salvage	End of life	N/A	D.Sandel
1	J74934	NCA20675	EZ IO Driver	Salvage	End of life	N/A	D.Sandel
1	J95896	NCA21103	EZ IO Driver	Salvage	End of life	N/A	D.Sandel
1	X15L800965	CAP30270	AED Plus device	Salvage	End of life	N/A	D.Sandel
1	161239115	CAP30405	Stairchair	Salvage	End of life	N/A	D.Sandel
1	54223	8312	EZ IO Driver	Salvage	End of life	N/A	D.Sandel
1	K17274	NCA21145	EZ IO Driver	Salvage	End of life	N/A	D.Sandel
1	C11712A200724	CAP30579	King Vision laryngoscope	Salvage	End of life	N/A	D.Sandel
1	15201131	NCA20231	SureTemp Plus	Salvage	End of life	N/A	D.Sandel
1	15191687	NCA20220	SureTemp Plus	Salvage	End of life	N/A	D.Sandel
1	03HUHCJJ500113J	NA	Samsung 24' Monitor	Salvage	Broken	N/A	Megan Speck
1	03HUHCJJ500124M	N/A	Samsung 24' Monitor	Salvage	Broken	N/A	Megan Speck
1	RWS124362361	N/A	ViewSonic 24' Monitor	Salvage	Broken	N/A	Megan Speck
1	FOC1035Z57L	N/A	Cisco Catalyst 2950 24 Port Switch	Salvage	End of Life	N/A	Megan Speck
1	Z1IHFHCLZ605885E	N/A	Samsung 24' Monitor	Salvage	Broken	N/A	Megan Speck
1	JHN7FB2	CAP30369	Forcepoint Security Appliance	Salvage	End of Life	N/A	Megan Speck
1	FOC1504W6EY	9209	Cisco Catalyst 3560G 48Port Switch	Salvage	End of Life	N/A	Megan Speck
1	2M2213100ED	9808	HP ProLiant DL380 G7 Server	Salvage	Broken	N/A	Megan Speck
1	DNI1420B204	9282	Cisco 24-Port 10/100 Switch	Salvage	Broken	N/A	Megan Speck
1	FDO1623Z10D	CAP20513	Cisco Catalyst 3560-x Series 48Port Switch	Salvage	End of Life	N/A	Megan Speck
1	DNI241708MI	N/A	Cisco SF250 24-Port 10/100 PoE Smart Switch	Salvage	End of Life	N/A	Megan Speck
1	FOC1303W0QE	N/A	Cisco Catalyst 3506G PoE-24 Switch	Salvage	Broken	N/A	Megan Speck
1	510181733	CAP30031	Avocent Autoview 3200 KVM Switch	Salvage	End of Life	N/A	Megan Speck
1	510191279	CAP30032	Avocent Autoview 3200 KVM Switch	Salvage	End of Life	N/A	Megan Speck
1	CNM7Y3PBRA	7515	Cisco PIX 515E Firewall	Salvage	End of Life	N/A	Megan Speck
1	MY19H9LS617295W	8508	Samsung 24' Monitor	Salvage	Broken	N/A	Megan Speck
1	2408CCPCB706100070	N/A	Tripplite Rack Monitoring Console	Salvage	End of Life	N/A	Megan Speck
1	129	N/A	Exacom Console Extension	Salvage	End of Life	N/A	Megan Speck
1	136	N/A	Exacom Console Extension	Salvage	End of Life	N/A	Megan Speck
1	2963	N/A	Exacom Converter	Salvage	End of Life	N/A	Megan Speck
1	2962	N/A	Exacom Converter	Salvage	End of Life	N/A	Megan Speck
1	2961	N/A	Exacom Converter	Salvage	End of Life	N/A	Megan Speck
1	FDO1213X1K0	N/A	Cisco Catalyst 3750 12 Port Switch	Salvage	End of Life	N/A	Megan Speck

MCHD Surplus/Salvage
October 2023

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	HRS/Miles	Submitter
1	3GB437E00016E	N/A	Netgear Network Storage Rack	Salvage	End of Life	N/A	Megan Speck
1	94XQPD2	N/A	Dell Optiplex 7040 Tower	Salvage	End of Life	N/A	Megan Speck
1	94WRPD2	N/A	Dell Optiplex 7040 Tower	Salvage	End of Life	N/A	Megan Speck
1	5RKWSK1	CAP20299	Dell Optiplex 960 Tower	Salvage	End of Life	N/A	Megan Speck
1	94YLPD2	N/A	Dell Optiplex 7040 Tower	Salvage	End of Life	N/A	Megan Speck
1	GCGFTF1	9343	Dell Optiplex 755 Tower	Salvage	End of Life	N/A	Megan Speck
1	6CGVHS1	9893	Dell Optiplex 990 Tower	Salvage	End of Life	N/A	Megan Speck
1	7YRQLM1	9077	Dell Optiplex 960 Tower	Salvage	End of Life	N/A	Megan Speck
1	HBBHTR1	N/A	Dell Optiplex 990 Tower	Salvage	End of Life	N/A	Megan Speck
1	D2R1WK1	9016	Dell Optiplex 960 Tower	Salvage	End of Life	N/A	Megan Speck
1	GFQKPN1	9275	Dell Optiplex 960 Tower	Salvage	End of Life	N/A	Megan Speck
1	B2R1WK1	8728	Dell Optiplex 960 Tower	Salvage	End of Life	N/A	Megan Speck
1	PK-0BGX6	N/A	Lenovo X1 Carbon Laptop	Salvage	Broken	N/A	Megan Speck
1	R9-07JCB5	CAP30030	Lenovo X1 Carbon Laptop	Salvage	End of Life	N/A	Megan Speck
1	CN42370WPC	N/A	HP 19' Monitor	Salvage	Broken	N/A	Megan Speck
1	R90MD8DR	CAP307031	Lenovo X1 Yoga Laptop	Salvage	End of Life	N/A	Megan Speck

AGENDA ITEM # 29

Board Mtg.: 10/24/2023

Montgomery County Hospital District

Proceeds from Sale of Assets

10/01/2022 - 09/30/2023

Account Name	Shop No.	Description	Mileage	Engine Hrs	Sale Date	Sale of Surplus
Vehicles	37	2014 Dodge Ram 3500	284,218	16,564	01/04/23	11,920.00
Vehicles	23	2014 Dodge Ram 3500	270,734	15,416	03/22/23	8,720.00
Vehicles	48	2009 Dodge Ram 3500	213,527	14,491	04/12/23	8,500.00
Vehicles	610	2009 Chevy Tahoe	183,812	1,753	04/19/23	5,765.00
Vehicles	604	2009 Chevy Tahoe	159,591	1,286	05/17/23	6,845.00
Vehicles	40	2015 Dodge Ram 3500	299,997	17,397	05/02/23	11,250.00
Vehicles	615	2015 Chevy Tahoe LS	146,156	3,869	07/12/23	10,750.00
Vehicles	631	2001 Ford F350 SD	279,967	N/A	07/12/23	4,900.00
Vehicles	611	2011 Chevy Tahoe LS	105,434	5,780	07/12/23	4,350.00
Vehicles	613	2011 Chevy Tahoe LS	102,366	2,663	08/16/23	6,475.00
Vehicles	620	2012 Chevy Tahoe LS	142,089	7,188	09/06/23	5,905.00
Vehicles	614	2012 Chevy Tahoe LS	168,805	9,253	09/13/23	4,505.00
Vehicles	19	2015 Dodge Ram 3500 SLT	306,623	13,849	09/20/23	9,755.00
Vehicles Total						99,640.00
Total Proceeds						99,640.00

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., September 26, 2023 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mr. Grice

3. Pledge of Allegiance

Led by Mr. Spratt

4. Roll Call

Present:

Brad Spratt
Brent Thor
Sandy Wagner
Georgette Whatley
Chris Grice
Charles Shirley
Robert Hudson

5. Public Comment

No one made a comment from the public.

6. Special Recognition

Field - Adam Reshkovsky

MCHD Service Awards –

5 year awards – Katlyn McDonald

15 year awards – Oscar Mancia

7. Consider and act on renewal of the employee health related benefits, including employee health insurance. (Mr. Thor, Chair – Personnel Committee)

Mr. John Bass with McGriff presented the renewal on employee health benefits, including employee health insurance to the board.

Mr. Thor made a motion to consider and act on the renewal of the employee health related benefits, including employee health insurance. Mr. Grice offered a second and motion passed unanimously.

8. Monthly Reports:

- a. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**
- b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**
- c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.**
- d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.**
- e. Report on Billing.**

Mr. Randy Johnson, CEO gave the board an executive overview of all monthly reports.

9. Consider and act on District Policies (Mr. Thor, Chair – Personnel Committee)

- a. HR 25-304 Leaves of Absence without Pay**
- b. PH 22-101 Language Line Translation Services**

Mr. Thor advised that agenda item 9a. HR 25-304 Leaves of Absence without Pay will be tabled for approval at a future board meeting.

Mr. Thor made a motion to consider and act on District Policy, PH 22-101 Language Line Translation Services. Mr. Spratt offered a second and motion passed unanimously.

10. Consider and act on nominee(s) for consideration for MCAD board of directors. (Ms. Whatley, Chairperson – MCHD Board)

Mr. Shirley made a motion to consider and act on Brent Thor as a nominee for consideration for MCAD board of directors. Mr. Spratt offered a second. After board discussion motion passed unanimously

11. Consider and act on purchase of replacement Bike Team trailer. (Mr. Hudson, Chair – EMS Committee)

Mr. Hudson made a motion to consider and act on purchase of replacement Bike Team trailer. Mr. Spratt offered a second. After board discussion motion passed unanimously.

12. Consider and act on the trade in of (6) Lucas 2 Chest Compression System devices for Lucas 3 Chest Compression System devices. (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on the trade in of (6) Lucas 2 Chest Compression System devices for Lucas 3 Chest Compression System devices. Mr. Grice offered a second and motion passed unanimously.

13. Consider and act on the purchase of 2 Lucas Chest Compression Systems for an Interlocal Lease to North Montgomery County Fire ESD 1. (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on the purchase of 2 Lucas Chest Compression Systems for an Interlocal Lease to North Montgomery County Fire ESD 1. Mr. Thor offered a second and motion passed unanimously.

14. Consider and act on purchase of Apple iPads for EMS Field Patient Documentation. (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on purchase of Apple iPads for EMS Field Patient Documentation. Mr. Grice offered a second and motion passed unanimously.

15. Consider and act on approval of Dispatch Video Equipment (HGAC Contract EC07-23). (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on approval of Dispatch Video Equipment (HGAC Contract EC07-23). Mr. Grice offered a second and motion passed unanimously.

16. Consider and act on approval of Sole-Source Letter for IP Station Alerting System. (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on approval of Sole-Source Letter for IP Station Alerting System. Mr. Thor offered a second and motion passed unanimously.

17. Consider and act on approval of the Annual Service Agreement for USDD IP Station Alerting System. (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on approval of the Annual Service Agreement for USDD IP Station Alerting System. Mr. Thor offered a second and motion passed unanimously.

18. Consider and act on approval of Sole-Source Letter for IP Station Alerting System interface integration. (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on approval of Sole-Source Letter for IP Station Alerting System interface integration. Mr. Grice offered a second and motion passed unanimously.

19. Consider and act on approval of for the IP Station Alerting System Interface Integration to P25 Dispatch Equipment. (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on approval of for the IP Station Alerting System Interface Integration to P25 Dispatch Equipment. Mr. Thor offered a second and motion passed unanimously.

20. Consider and act on approval of P25Dispatch Equipment (RFP contract FY2023-04-02). (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on approval of P25Dispatch Equipment (RFP contract FY2023-04-02). Mr. Grice offered a second and motion passed unanimously.

21. Consider and act on approval of L3 Harris Software and SUMS Agreement (RFP contract FY2023-04-02). (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on approval of L3 Harris Software and SUMS Agreement (RFP contract FY2023-04-02). Mr. Shirley offered a second and motion passed unanimously.

22. Consider and act on approval of P25Portable Radio Equipment (RFP contract FY2023-04-02). (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on approval of P25Portable Radio Equipment (RFP contract FY2023-04-02). Mr. Hudson offered a second and motion passed unanimously.

23. Consider and act on approval of P25Mobile Radio Equipment (RFP contract FY2023-04-02). (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on approval of P25Mobile Radio Equipment (RFP contract FY2023-04-02). Mr. Hudson offered a second and motion passed unanimously.

24. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee.)

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Thor offered a second and motion passed unanimously.

25. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Thor offered a second and motion passed unanimously.

26. Consider and act on ratification of contracts with additional network providers for indigent care. (Mrs. Wagner, Chair – Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on ratification of contracts with additional network providers for indigent care. Mr. Thor offered a second and motion passed unanimously.

27. CFO report of preliminary financials for eleven months month ended August 31, 2023, and report updates on financial statements and investment.

Mr. Brett Allen, CFO presented the Financial Report to the board.

28. Consider and act on the one year renewal for Blackbaud FX NXT Pro account software. (Mr. Grice, Treasurer – MCHD Board)

Mr. Grice made a motion to consider and act on the one year renewal for Blackbaud FX NXT Pro account software. Mr. Spratt offered a second and motion passed unanimously.

29. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)

Mr. Grice made a motion to consider and act on ratification of District invoices. Mr. Thor offered a second and motion passed unanimously.

30. Secretary's Report – Consider and act on the August 22, 2023 Public Tax Hearing, August 22, 2023 MCHD Regular BOD meeting, August 29, 2023 Public Budget Hearing, August 29, 2023 Special BOD meeting and September 12, 2023 Special BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)

Mrs. Wagner made a motion to consider and act on minutes from the August 22, 2023 Public Tax Hearing. Mr. Grice offered a second and motion passed unanimously.

Mrs. Wagner made a motion to consider and act on minutes from the August 22, 2023 MCHD Regular BOD meeting. Mr. Hudson offered a second and motion passed unanimously.

Mrs. Wagner made a motion to consider and act on minutes from the August 29, 2023 Public Budget Hearing. Mr. Hudson offered a second and motion passed unanimously.

Mrs. Wagner made a motion to consider and act on minutes from the August 29, 2023 Special BOD meeting. Mr. Mr. Hudson offered a second and motion passed unanimously.

Mrs. Wagner made a motion to consider and act on minutes from the September 12, 2023 Special BOD meeting. Mr. Thor offered a second and motion passed unanimously.

- 31. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**
- a. To discuss and take action if needed on real estate under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
 - b. To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters for Public Health under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
 - c. To discuss and take action if needed on personnel issues under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**

Ms. Whatley advised that an executive session was not needed.

- 32. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)**

Not applicable

- 33. Adjourn.**

The board adjourned at 4:35 p.m.

Sandy Wagner, Secretary

Agenda Item # 31



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: October 24, 2023

Re: Convene into Executive Session

Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. To discuss and take action if needed on real estate under 551.072 of the Texas Government Code regarding the lease or rental of District Facilities by third party groups and the purchase of real estate ESD #3 Station at 13956 FM 2854 . (Ms. Whatley, Chairperson – MCHD Board)
- b. To confer with District legal counsel concerning confidential legal matters involving the Montgomery County Public Health District as authorized by Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- c. To discuss and take action if needed on personnel issues under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)

Agenda Item # 32



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: October 24, 2023

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)