



**Montgomery County Hospital District**  
**1400 South Loop 336 West**  
**Conroe, Texas 77304**  
**[www.mchd-tx.org](http://www.mchd-tx.org)**

**Annual Budget**  
**Fiscal Year 2024**

Adopted August 29, 2023

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## Introduction

By special legislation in 1977, the State of Texas authorized the creation, administration, maintenance, operation, and financing of the Montgomery County Hospital District (MCHD). In January 1978, the voters of Montgomery County approved the creation of the District.

According to the enabling legislation, the primary responsibility of the District is to provide healthcare to indigent residents of the county. This is a very broad scope and through the years, MCHD services have expanded to include a county-wide emergency medical service (EMS), the 911 communication system, management of the county's Public Health District, and emergency preparedness (with coordination of agency partners).

## Budget Overview

The budget for Fiscal Year (FY) 2024 advances the District's commitment and ability to serve the citizens of Montgomery County by ensuring adequate funding to provide timely and high quality services next year and in future years.

As the FY 2024 Budget is presented, it is important to provide context by reviewing past actions the Montgomery County Hospital District (MCHD) Board of Directors has taken to reduce taxes.

Even though ad valorem property taxes are the District's largest source of revenue, this will be the twenty-first consecutive year the MCHD Board of Directors has decreased the property tax rate.

The MCHD Board of Directors helped taxpayers in FY 2018 by implementing the maximum homestead exemption of 20%. Following the implementation of the homestead exemption, MCHD's tax revenue each year from FY 2018 through FY 2021 was less than the tax revenue in FY 2017.

FY 2024 is budgeted at a deficit with a proposed tax rate of \$0.0498 / \$100 valuation.

By reducing the tax rate from \$0.0502 to \$0.0498 / \$100 valuation for FY 2024, the tax levy will be \$47,145,265, which is an increase of 10.1% or \$4.3 million compared to the FY 2023 budget.

Due to reductions in taxable value for 2022, Tax Revenue for FY 2023 is projected to be less at \$41,929,837. Similar reductions in the taxable value for 2023 are also expected; thus, expected Tax Revenue for FY 2024 is budgeted to be \$46,212,533, which is less than the tax levy. Budgeted Tax Revenue in FY 2024 compared to projected revenue for FY 2023 is expected to grow \$4,282,696 or 10.2%.

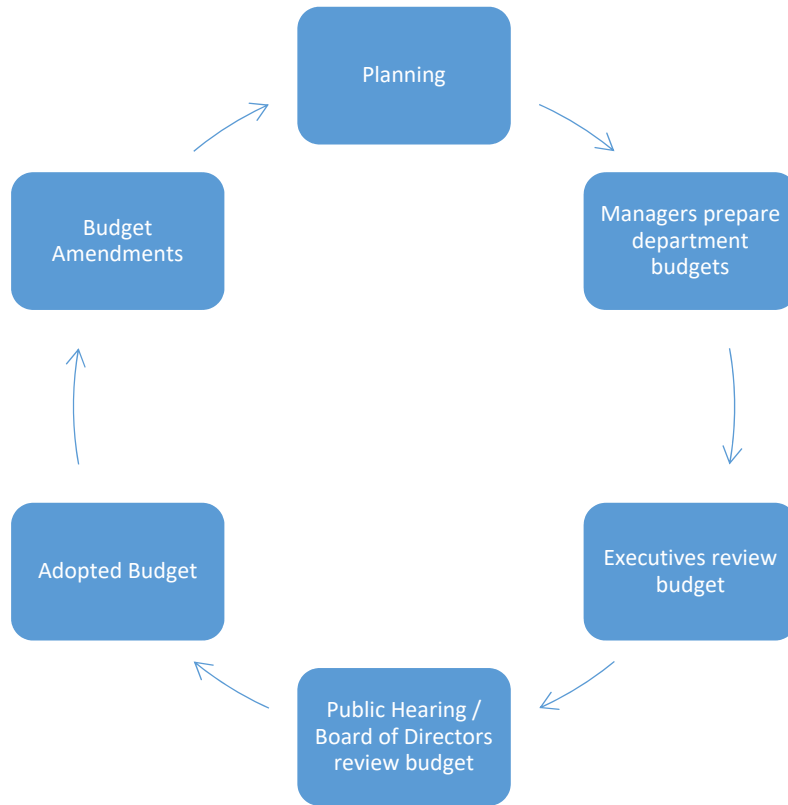
Budgeted Tax Revenue for FY 2024 is \$46,212,533 which is 7.9% greater than budgeted Tax Revenue in FY 2023.

The Total Revenue budget increases to \$79,131,001.

Total Expenditures are budgeted to be \$83,517,667, which represents a 12.9% increase compared to FY 2023. The largest increases occur in payroll and capital. The higher payroll cost occurs due to an increase in staff required to provide necessary services along with increased healthcare expenses. The higher capital costs stem from delaying the purchase of ambulances due to uncertainty related to the pandemic and the need to replace ambulance cots and ventilators due to age.

Expenditures are expected to exceed revenue by \$4,386,666.

## Budget Process



The budgetary data is established as follows:

1. Prior to September 1, the CEO submits to the District board a proposed budget for the fiscal year commencing the following October 1. The budget includes proposed revenue, expenditures, and capital assets and the means of financing them.
2. Prior to October 1, the budget is legally enacted through passage of a resolution.
3. The CEO may approve a department's request to transfer an unencumbered balance, or portion thereof within any department; however, the board must approve a transfer of funds between departments.
4. The budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles (GAAP).

The most current budgetary data will be reflected in the monthly financial statements.

## Budget Timeline

December -  
March

- Planning
- Managers meet to discuss budget assumptions and current trends
- Budget templates sent to Department Managers

April-May

- Managers prepare department budgets
- Capital Coordination meetings with Managers and Executives
- Executive review of Operating budgets

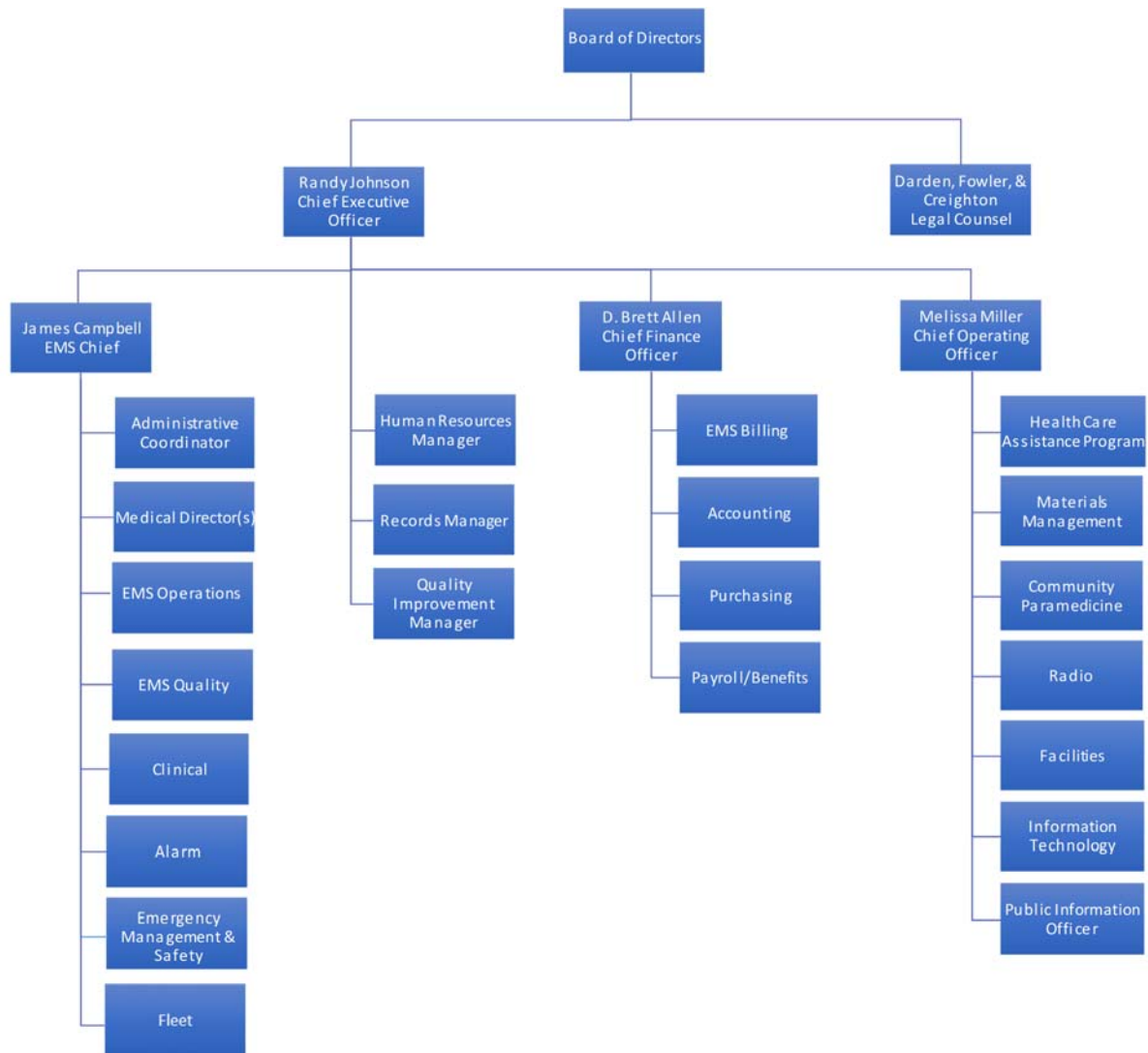
June - July

- Executive Review of Payroll, Operating, and Capital budgets
- Dry Run of budget presentation to Board of Directors
- Public Budget Workshop - Board of Directors review

August -  
September

- Publication of the no-new revenue and voter-approval tax rates
- Tax Assessor presentation
- Budget Committee Meeting
- Adopt budget and tax rate

## Organization Chart



## Population Growth and Personal Consumption Expenditures (PCE) Inflation

Texas A&M University Real Estate Center		
Year	Population	Growth %
2022	678,490	4.341%
2021	650,261	4.001%
2020	625,243	2.907%
2019	607,583	2.958%
2018	590,127	3.252%
2017	571,542	2.918%
2016	555,338	3.625%
2015	535,913	3.606%

Federal Reserve Bank of Dallas PCE Inflation	
Year	12-month rate
2023	4.69%
2022	3.86%
2021	1.82%
2020	1.92%
2019	1.98%
2018	1.88%
2017	1.93%
2016	1.64%
2015	1.62%
12-month rate as of March	

MCHD Validation Test for Tax Growth	
Population Growth	4.341%
PCE Inflation	4.690%
Combined	9.031%

Sources:

Texas A&M University Real Estate Center

[https://www.recenter.tamu.edu/data/population#!/state/Texas/county/Montgomery\\_County](https://www.recenter.tamu.edu/data/population#!/state/Texas/county/Montgomery_County)

Federal Reserve Bank of Dallas:

<https://www.dallasfed.org/research/pce#tab2>



## Budget Assumptions

### Revenue

#### Tax Revenue

- Adopt a tax rate of \$0.0498 / \$100 Valuation

#### EMS Net Revenue

- EMS 911 volume increases 5.6% from current year
- EMS fee schedule is set at 200% of Medicare Allowable

### Expenses

#### Payroll

- Employee merit increases will average 3%
- TCDRS employer match of 200% and a vesting period of 5 years; employer contribution rate remains at 9.50%
- Health insurance claims budget increases due to higher headcount and inflation
- Dental and Vision insurance premiums are budgeted with a 7% increase

#### Indigent Care Expenses

- Unduplicated clients increase 5%
- Healthcare inflation is 5.4%

### Capital

- Ambulance cots and power fastener systems
- Ventilators
- Ambulance fleet:
  - 11 RAM 5500 chassis
  - 10 twelve foot module remounts
  - 1 fourteen foot module replacement
  - 3 expansion ambulances
- Chiller replacement
- Station #16 Calvary Road is scheduled to be built
- Station #42 Magnolia expansion will be completed
- Station #46 Lake Conroe will be remodeled
- Station #47 Keenan Cutoff expansion will be completed

## Budget Summary

	<b>FY 2024 Budget</b>	<b>Original FY 2023 Budget</b>	<b>Amended FY 2023 Budget</b>	<b>Change</b>	<b>Percent Change</b>
Revenue					
Tax Revenue	46,212,533	42,837,449	42,837,449	3,375,084	7.9%
EMS Net Revenue	24,399,296	18,931,942	18,931,942	5,467,354	28.9%
Other Revenue	8,519,172	7,012,706	6,627,253	1,891,919	28.5%
Total Revenue	79,131,001	68,782,097	68,396,644	10,734,357	15.7%
Expenses					
Payroll	48,748,246	42,780,234	43,512,666	5,235,580	12.0%
Operating	17,576,278	16,147,641	16,467,084	1,109,194	6.7%
Indigent Care	5,334,218	5,110,568	5,110,568	223,650	4.4%
Total Operating Expenses	71,658,742	64,038,443	65,090,318	6,568,424	10.1%
Capital	11,858,925	6,460,307	8,857,174	3,001,751	33.9%
Total Expenses	83,517,667	70,498,750	73,947,492	9,570,175	12.9%
Revenue Over / (Under) Expenses	(4,386,666)	(1,716,653)	(5,550,848)	1,164,182	21.0%

## Balance Sheet

	<b>Actual Fund 10 9/30/2022</b>	<b>Projected Fund 10 9/30/2023</b>	<b>Projected Fund 10 9/30/2024</b>
<b>ASSETS</b>			
Cash and Equivalents	\$15,092,428	\$4,053,873	\$3,639,773
Investments	\$30,711,133	\$40,321,022	\$36,321,022
Receivables			
Taxes Receivable, net	\$872,190	\$966,782	\$919,486
EMS Receivable, net	\$6,544,016	\$6,932,691	\$7,209,999
Other Receivable, net	\$3,694,715	\$3,690,036	\$3,575,425
Due from Component Unit	\$179,174	\$128,777	\$0
Inventories	\$855,801	\$920,822	\$976,071
Prepaid Items	\$334,641	\$228,717	\$281,679
<b>TOTAL ASSETS</b>	<b>\$58,284,098</b>	<b>\$57,242,720</b>	<b>\$52,923,455</b>
<b>LIABILITIES</b>			
Accounts Payable and Accrued Liabilities	\$5,520,678	\$3,655,888	\$4,018,462
Deferred Tax Revenue	\$872,190	\$966,782	\$919,486
Deferred Revenue	\$2,157,281	\$2,258,256	\$2,010,379
<b>TOTAL LIABILITIES</b>	<b>\$8,550,150</b>	<b>\$6,880,927</b>	<b>\$6,948,327</b>
<b>FUND BALANCE</b>			
Nonspendable - Inventory	\$855,801	\$920,822	\$976,071
Nonspendable - Prepaids	\$334,952	\$228,717	\$281,679
Committed - Open Purchase Orders	\$3,608,908	\$3,171,269	\$3,051,080
Committed - Uncompensated Care	\$7,500,000	\$7,500,000	\$7,500,000
Committed - Capital Replacement	\$1,900,000	\$1,900,000	\$1,900,000
Committed - Capital Maintenance	\$100,000	\$100,000	\$100,000
Committed - Catastrophic Events	\$5,000,000	\$5,000,000	\$5,000,000
Assigned - Open Purchase Orders	\$443,456	\$488,329	\$488,329
Unassigned Fund Balance-MCHD	\$29,990,831	\$31,052,657	\$26,677,969
<b>TOTAL FUND BALANCE</b>	<b>\$49,733,948</b>	<b>\$50,361,794</b>	<b>\$45,975,128</b>
<b>TOTAL LIABILITIES AND CAPITAL</b>	<b>\$58,284,098</b>	<b>\$57,242,720</b>	<b>\$52,923,455</b>

## General Fund Budget

The District maintains one governmental fund, the General Fund. This fund is the District's operating fund and accounts for all financial resources of the District.

	<b>Amended FY 2023 Budget</b>	<b>FY 2023 Forecast</b>	<b>FY 2024 Budget</b>	<b>Change</b>	<b>Percent Change</b>
Total Revenue	68,396,644	74,346,778	79,131,001	10,734,357	15.7%
Total Expenses	73,947,492	73,740,929	83,517,667	9,570,175	12.9%
Revenue Over / (Under) Expenses	(5,550,848)	605,849	(4,386,666)	1,164,182	21.0%
Beginning Fund Balance	48,425,897	49,755,945	50,361,794	1,935,897	4.0%
Ending Fund Balance	42,875,049	50,361,794	45,975,128	3,100,079	7.2%

## Tax Rate Scenarios

## Tax Rate Information Published by Tax Assessor

	2023 No-New Revenue	2023 Voter-Approval Rate
Taxable Value *	\$94,669,206,287	\$94,669,206,287
Rate / \$100 of Valuation	\$0.0459	\$0.0498
Tax Levy	\$43,453,166	\$47,145,265

## MCHD Budgeted Tax Rates

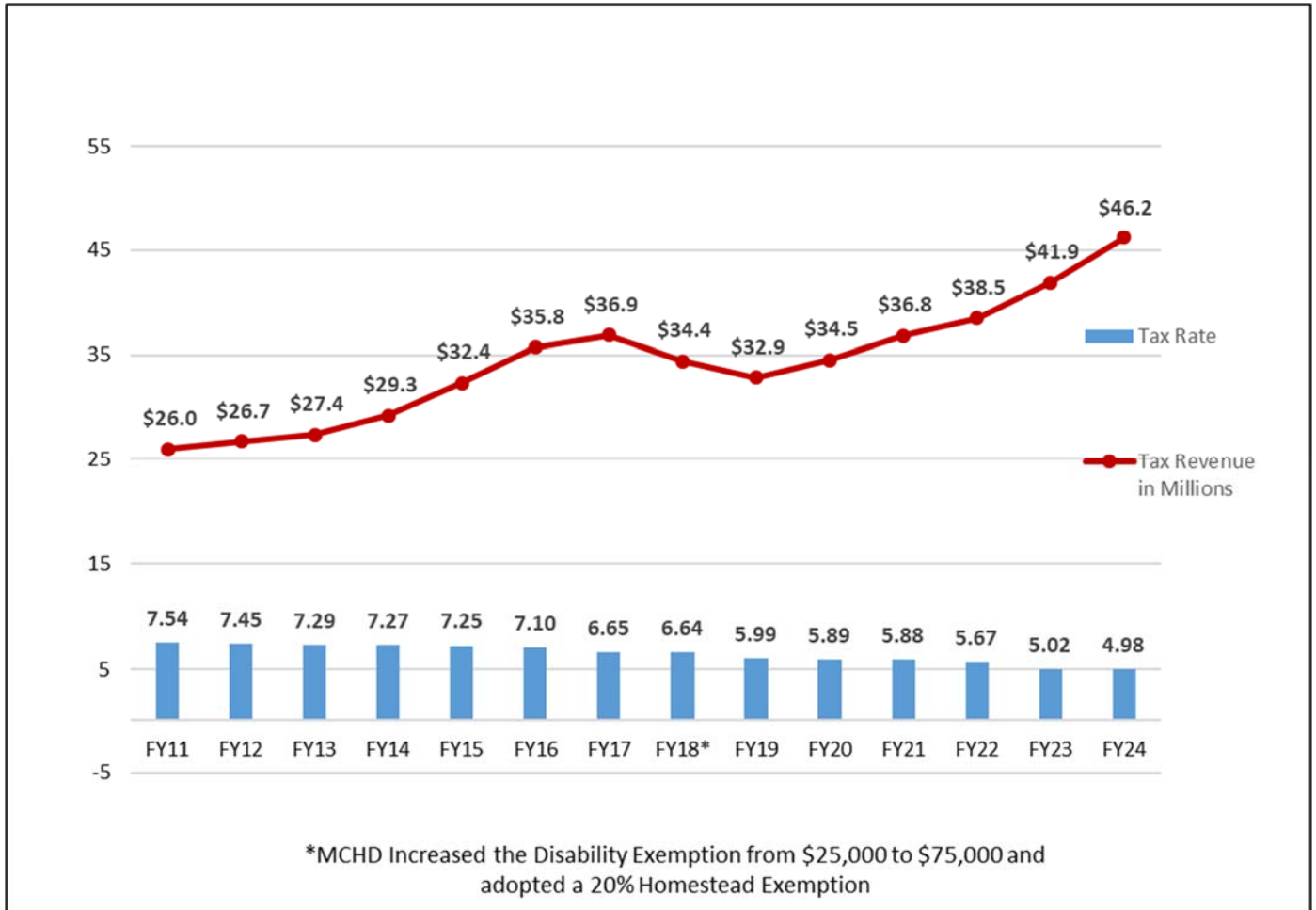
	FY 2023 Budget	FY 2024 Proposed Budget	Difference	Difference %
Taxable Value *	\$85,333,563,306	\$94,669,206,287	\$9,335,642,981	10.94%
Anticipated Adjustment **		(\$1,872,956,020)		
Adjusted Taxable Value		\$92,796,250,267		
Rate / \$100 of Valuation	\$0.0502	\$0.0498	(\$0.0004)	
Budgeted Tax Revenue ***	\$42,837,449	\$46,212,533	\$3,375,084	7.88%
Rate / \$100 of Valuation		\$0.0001		
Incremental Tax Levy		\$94,669		
Incremental Tax Revenue		\$92,796		

\* The Taxable Values for FY 2024 (Tax Year 2023) reflect the certified tax rolls published by Tammy J. McRae's office on August 7, 2023.

\*\* Taxable Values for FY 2023 experienced significant adjustments during the protest process. We are expecting similar adjustments in FY 2024.

\*\*\* FY 2023 Tax Revenue collections are expected to be \$41,929,837, approximately \$1 million less than budget. Tax Revenue collections are expected to grow by 10.2% to \$46,212,533.

## Tax Rate and Revenue Trend



Following implementation of the Homestead Exemption and increasing the Disability Exemption in FY 2018, Tax Revenue decreased for several years compared to FY 2017. Even in FY 2021, Tax Revenue was still less than it was four years earlier in FY 2017.

By reducing the tax rate from \$0.0502 to \$0.0498 / \$100 valuation for FY 2024, the tax levy will be \$47,145,265, which is an increase of 10.1% or \$4.3 million compared to the FY 2023 budget.

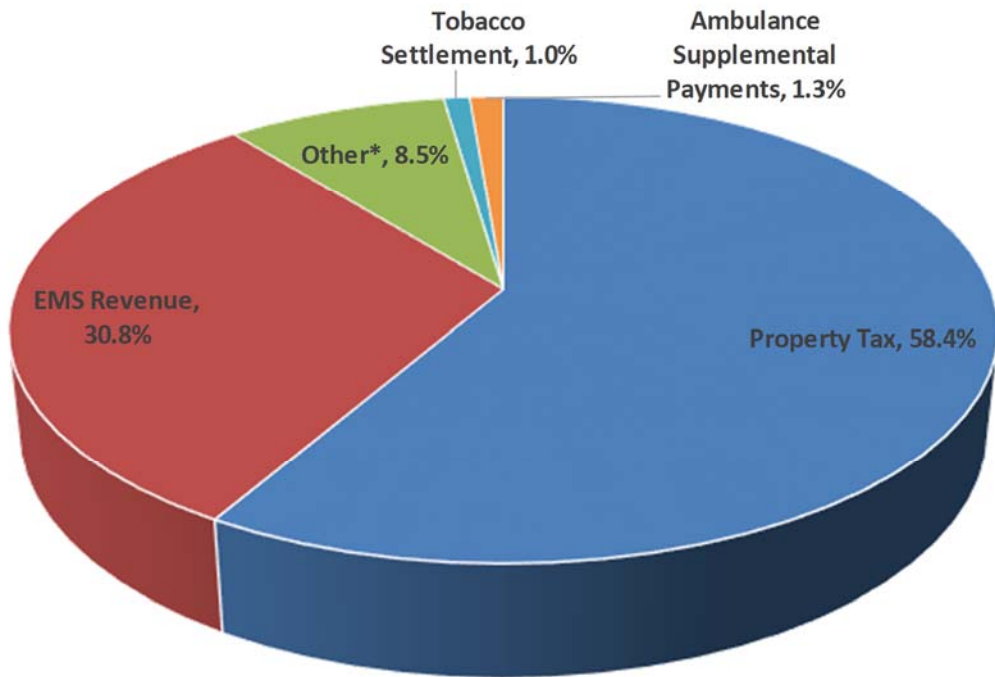
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## Debt

According to its enabling legislation, the District can issue revenue bonds if authorized by a majority of the district voters in an election held for that purpose.

The District has not issued bonds; therefore, the District does not have any current debt obligations.

## Sources of Revenue



	Actual FY 2021	Actual FY 2022	Budget FY 2023	Budget FY 2024	
Property Tax	\$36,827,857	\$38,499,906	\$42,837,449	\$46,212,533	58.4%
EMS Revenue	\$18,621,981	\$19,302,130	\$18,931,942	\$24,399,296	30.8%
Other*	\$6,247,609	\$5,629,901	\$4,927,253	\$6,719,172	8.5%
1115 Waiver	\$1,042,400	\$631,600	\$0	\$0	0.0%
Tobacco Settlement	\$728,945	\$780,843	\$700,000	\$800,000	1.0%
Ambulance Supplemental Payments	\$3,870,080	\$973,423	\$1,000,000	\$1,000,000	1.3%
Total	\$67,338,873	\$65,817,804	\$68,396,644	\$79,131,001	100.0%

\*Other income includes Investment Income, Employee Medical Premiums, Education and Training Revenue



## Department Descriptions

**001 Administration** Administration includes the Executive Team, Quality Improvement Manager, and Public Information Officer (PIO). The Executive Team provides direction and management to the District and the Montgomery County Public Health District (Public Health). Quality Improvement is responsible for oversight of continuous performance improvement in all departments. The PIO builds the lines of communication with field and non-field staff, community partners, chambers of commerce, legislators, the media, and the community as a whole.

Property tax revenue, investment income, Tobacco Settlement proceeds, land lease income for the Park Place Professional Building, and Public Health management fees and rental income are recorded in Administration.

**002 HCAP (Health Care Assistance Program)** HCAP is the District's indigent health care program and is mandated by MCHD's enabling legislation. HCAP does not directly provide medical care, but instead provides the funding mechanism for its members to have access to care through contracted providers. This "membership" program provides healthcare for Montgomery County citizens who meet the eligibility requirements. We contract with hospitals and various pre and post hospital care providers to actively decrease medical cost. This allows MCHD to provide the broadest range of services at the least cost.

**004 Radio/Tower System** The District in partnership with The City of Conroe is the primary owner/operator of a P25 critical communication network. Additionally, the District and the City have strategically partnered to own and sublease a network of radio towers throughout Montgomery County. The radio system serves approximately 900 users on the 800 MHz system, but the District also supports approximately 1,000 users on the Fire/EMS VHF paging and tactical channel system. The combined systems are the primary and backup communications resources for Fire and EMS First Responders in the County.

**005 Accounting** The Accounting Department is responsible for payroll, employee benefits, District property and casualty insurance, general accounting, grant accounting and reporting, financial reporting, cost and budget reporting, audit coordination, travel management, accounts payable, and purchasing.

**006 Alarm** MCHD EMS operates a Communications Center to dispatch its emergency and non-emergency calls. The center is accredited by the National Academy of EMS Dispatchers. In addition to dispatching all of MCHD EMS emergency and non-emergency calls, the center is contracted to provide dispatch services for the Conroe Fire Department and for several communications centers throughout underserved areas of Texas.

## Department Descriptions (Continued)

**007 EMS (Emergency Medical Services)** EMS Operations is responsible for deploying, staffing, housing, supervising and operating all EMS resources. MCHD EMS currently operates twenty-six 24-hour ambulances and four peak units. In addition, MCHD EMS operates four district chief trucks and one deputy chief truck each day. Revenue includes fees for 911 EMS services and ambulance standby at community events, SETRAC Trauma Fund, and the Ambulance Supplemental Payment Program.

**008 Materials Management** Materials Management is the internal service provider responsible for purchasing, receiving, distributing and delivering all supplies and equipment utilized by the District. Materials Management also provides for the maintenance of all biomedical equipment used by EMS.

**009 Clinical Services** The Department of Clinical Services (DCS) oversees protocol development, then implements and oversees the provision of care by MCHD EMS. This includes the development of internal continuing education which is provided to our paramedics quarterly. The department works closely with the Quality Department to track clinical quality and best practices. In addition, DCS oversees EMS hiring and promotion processes as well as field, community, and first responder continuing education. The Department of Clinical Services also teaches EMT Basic classes at area high schools and MCHD headquarters.

**010 Fleet** The Fleet Department is responsible for maintenance and care of all the District's vehicles. District vehicles log in excess of 1.9 million miles each year. The "mission critical" nature of most of the District's vehicles necessitates a rigorous preventive maintenance program. The Fleet Department derives its revenue from the sale of District vehicles that have been declared surplus by the District Board of Directors. Having been designated a Warranty/Recall Center for General Motors Corporation and Dodge/Chrysler Corporation, the Fleet Department receives remuneration for the parts and labor on repairs covered by a vehicle warranty or those involving a vehicle recall. The Fleet Department occasionally does repairs or preventive maintenance for other government entities and generates revenue from those endeavors.

**011 EMS Billing** MCHD EMS maintains an internal billing department to charge for services provided by EMS. Reimbursements for services provided comes through various payor sources, including Medicare, Medicaid, commercial insurance, and the patients themselves. All Billing staff members are Certified Ambulance Coders and are required to keep their certification current by completing CE throughout the year.

## Department Descriptions (Continued)

**015 Information Technology** Information Technology (IT) provides mission critical functions to all departments. Core responsibilities include network infrastructure management, cybersecurity practices, disaster recovery sites and plans, and network resilience. Great care is taken to keep the system performing at peak efficiency while operating a robust, redundant and safe system. While District staff is still extremely active in managing the day to day IT operations, MCHD contracts much of the support requiring a high level of specialized skills.

**016 Facilities** Facilities is responsible for the repair, maintenance, and security of the MCHD campus and EMS stations which are dispersed throughout the county. The department performs most of the duties with in-house personnel and where it makes good economic sense manages vendor relationships with services that are contracted.

**025 Human Resources** The Human Resources Department oversees the personnel for both field and office staff. This includes recruitment, hiring, termination, compensation management, performance management, formal personnel disciplinary actions, and employee relations.

**026 Records Management** The department is responsible for ensuring the District adheres to all state, local and federal regulatory requirements including retention of records created in the course of business. Records is responsible for responding to open records requests, contract term review, and coordinating District Elections with the Montgomery County Elections Administrator. Additionally, Records department is responsible for MCHD Board correspondence and communication.

**027 Emergency Management & Safety** The department's responsibility is the safety and wellbeing of all MCHD employees, encompassing specifically mental and physical wellness. This is primarily achieved by prevention education and follow-up investigation. Additionally, the department ensures the district and its employees are prepared for local emergencies and regional disasters by coordinating with local, statewide, and federal resources to liaise critical information to MCHD and county stakeholders.

**039 Community Paramedicine** MCHD established its' Community Paramedicine Program in 2013 targeting high utilizers of the 911 EMS system. In the past 8 years, the program has evolved to better serve our community while the overarching goals of CP remain constant: (1) to seek insurance empanelment; (2) medication reconciliation; (3) provide assistance in housing, utility, transportation, and food security; (4) navigate care for primary and mental health care practitioners; (5) deliver guidance for activities of daily living; (6) present education for both general, disease process and health literacy; and (7) the acquisition of disability and retirement governmental aid. The CP team works to touch each of these goals with all patients, and adapts them where necessary.

## Department Descriptions (Continued)

**040 Buildings MCHD** This department includes the purchase and improvement of real property.

**042 EMS Tactical Team** MCHD EMS has engaged in working relationships with city/county/federal Law Enforcement Agencies to provide Tactical Emergency Medical Support (TEMS) and tactical medical training. The team's members participate in monthly internal and external trainings to continue to develop their skills while simultaneously working with Law Enforcement.

**045 EMS Quality** The department works with EMS to provide patient-centered care utilizing evidence-based best practices. This is achieved through our continuous quality improvement process which provides both individual provider reviews and feedback along with tracking and trending system performance by working cohesively with the Medical Directors and other EMS departments.

**046 EMS Bike Team** MCHD EMS Bike Team provides Pre-Hospital Emergency Medicine by highly trained bicycle medics. The use of bikes allows for team deployment in mass gathering community events where larger apparatus can't make access, which allows for timely access to patients. The bike team consists of twenty-five members who have specialized training in bike riding using nationally recognized best practices.

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Budgeted Employee Headcount by Department at September 30

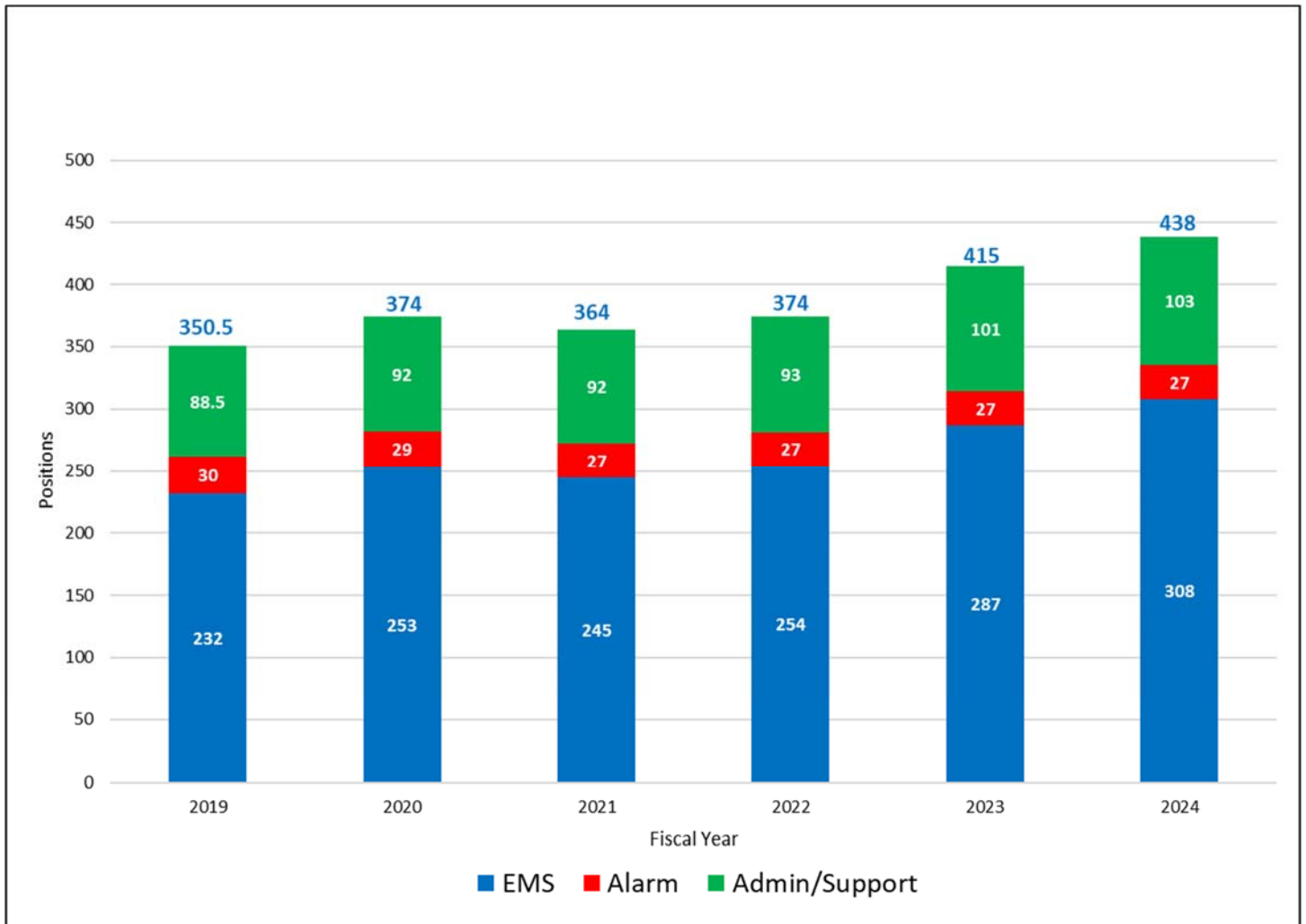
		Budget			Change			
MCHD Administrative / Support Staff	FY 2021	FY 2022	FY 2023	Amendment	FY 2023	FY 2024	FY 23 vs FY 24	% Change
001 Administration	5.0	4.0	5.0		5.0	5.0	0.0	
002 HCAP	13.0	13.0	13.0		13.0	13.0	0.0	
004 Radio/Tower System	4.5	4.5	4.5		4.5	4.5	0.0	
005 Accounting	7.0	8.0	8.0		8.0	8.0	0.0	
008 Materials Management	8.0	8.0	9.0		9.0	9.0	0.0	
009 Clinical Services	5.0	5.0	6.0		6.0	5.0	(1.0)	1
010 Fleet	7.0	8.0	8.0		8.0	8.0	0.0	
011 EMS Billing	15.0	15.0	17.0	1.0	18.0	18.0	0.0	2
015 Information Technology	8.0	7.0	7.0		7.0	7.0	0.0	
016 Facilities	4.5	4.5	4.5	1.0	5.5	6.5	1.0	3
025 Human Resources	3.0	4.0	4.0		4.0	5.0	1.0	4
026 Records Management	3.0	3.0	3.0		3.0	3.0	0.0	
027 Emergency Management & Safety	0.0	1.0	1.0		1.0	1.0	0.0	
039 Community Paramedicine	4.0	3.0	3.0		3.0	3.0	0.0	
045 EMS Quality	5.0	5.0	5.0	1.0	6.0	7.0	1.0	5, 6
Subtotal MCHD Admin / Support Staff	92.0	93.0	98.0	3.0	101.0	103.0	2.0	1.98%
		Budget			Change			
MCHD Alarm / EMS Staff	FY 2021	FY 2022	FY 2023	Amendment	FY 2023	FY 2024	Change	% Change
006 Alarm	27.0	27.0	27.0		27.0	27.0	0.0	0.00%
007 EMS Command / Support Staff	5.0	6.0	5.0		5.0	7.0	2.0	1, 7
007 Deputy Chief	2.0	2.0	2.0		2.0	2.0	0.0	
007 District Chief	12.0	12.0	16.0		16.0	16.0	0.0	
007 EMS In Charge	86.0	93.0	89.0		89.0	108.0	19.0	8
007 Captain	20.0	20.0	20.0		20.0	20.0	0.0	
007 EMS Attendant	103.0	121.0	128.0		128.0	125.0	(3.0)	8
007 Student	17.0		27.0		27.0	30.0	3.0	9
Subtotal EMS	245.0	254.0	287.0	0.0	287.0	308.0	21.0	7.32%
Subtotal MCHD Alarm / EMS Staff	272.0	281.0	314.0	0.0	314.0	335.0	21.0	6.69%
Total Montgomery County Hospital District	364.0	374.0	412.0	3.0	415.0	438.0	23.0	5.54%

Excludes part-time staff in all years.

Notes:

- 1 Transfer Captain Professional Development From Clinical to EMS
- 2 Added Billing Representative I - Additional position effective 5/1/23 (BOD approved 2/28/23)
- 3 Added Support Services Dispatch/Scheduler - Additional position effective 6/1/23 (BOD approved 5/23/23)  
Add Facilities Technician III
- 4 Add Occupational Health Specialist
- 5 Added EMS Software Systems Administrator - Additional position effective 6/1/23 (BOD approved 5/23/23)
- 6 Add Alarm Quality Cardiac/Trauma EMD
- 7 Add EMT Chief
- 8 EMS Truck Expansion
- 9 Add Cohort (target 15 per class)

## Budgeted Employee Headcount 2019 -2024



# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Health Care Assistance Program (HCAP) Uncompensated Care

FY 23 PMPY<sup>(1)</sup> Average Medicaid 1115 Waiver Uncompensated Care Cost:

\$1,866

Healthcare Inflation	Unduplicated Client Count					
	1,200	1,300	1,376	1,400	1,500	1,600
0.0%	\$2,239,200	\$2,425,800	\$2,567,616	\$2,612,400	\$2,799,000	\$2,985,600
1.0%	\$2,261,592	\$2,450,058	\$2,593,292	\$2,638,524	\$2,826,990	\$3,015,456
2.0%	\$2,283,984	\$2,474,316	\$2,618,968	\$2,664,648	\$2,854,980	\$3,045,312
3.0%	\$2,306,376	\$2,498,574	\$2,644,644	\$2,690,772	\$2,882,970	\$3,075,168
4.0%	\$2,328,768	\$2,522,832	\$2,670,321	\$2,716,896	\$2,910,960	\$3,105,024
5.4%	\$2,360,117	\$2,556,793	\$2,706,267	\$2,753,470	\$2,950,146	\$3,146,822
6.0%	\$2,373,552	\$2,571,348	\$2,721,673	\$2,769,144	\$2,966,940	\$3,164,736
6.5%	\$2,384,748	\$2,583,477	\$2,734,511	\$2,782,206	\$2,980,935	\$3,179,664
7.0%	\$2,395,944	\$2,595,606	\$2,747,349	\$2,795,268	\$2,994,930	\$3,194,592
8.0%	\$2,418,336	\$2,619,864	\$2,773,025	\$2,821,392	\$3,022,920	\$3,224,448
9.0%	\$2,440,728	\$2,644,122	\$2,798,701	\$2,847,516	\$3,050,910	\$3,254,304
10.0%	\$2,463,120	\$2,668,380	\$2,824,378	\$2,873,640	\$3,078,900	\$3,284,160
11.0%	\$2,485,512	\$2,692,638	\$2,850,054	\$2,899,764	\$3,106,890	\$3,314,016
12.0%	\$2,507,904	\$2,716,896	\$2,875,730	\$2,925,888	\$3,134,880	\$3,343,872
13.0%	\$2,530,296	\$2,741,154	\$2,901,406	\$2,952,012	\$3,162,870	\$3,373,728
14.0%	\$2,552,688	\$2,765,412	\$2,927,082	\$2,978,136	\$3,190,860	\$3,403,584
15.0%	\$2,575,080	\$2,789,670	\$2,952,758	\$3,004,260	\$3,218,850	\$3,433,440

Recommended FY 2024 Budget: \$2,706,267

Assumptions: \* The estimated number of unduplicated HCAP clients in FY 2024 is 1,376, which represents the annualized year-to-date March 2023 unduplicated clients with a growth factor of 5%.

\* Healthcare inflation is projected to be approximately 5.4%.

(1) PMPY = Per Member Per Year

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## HCAP Specialty Healthcare Providers

FY 23 PMPY<sup>(1)</sup> Average Specialty Healthcare Provider Cost:

\$1,812

Healthcare Inflation	Unduplicated Client Count					
	1,200	1,300	1,376	1,400	1,500	1,600
0.0%	\$2,174,400	\$2,355,600	\$2,493,312	\$2,536,800	\$2,718,000	\$2,899,200
1.0%	\$2,196,144	\$2,379,156	\$2,518,245	\$2,562,168	\$2,745,180	\$2,928,192
2.0%	\$2,217,888	\$2,402,712	\$2,543,178	\$2,587,536	\$2,772,360	\$2,957,184
3.0%	\$2,239,632	\$2,426,268	\$2,568,111	\$2,612,904	\$2,799,540	\$2,986,176
4.0%	\$2,261,376	\$2,449,824	\$2,593,044	\$2,638,272	\$2,826,720	\$3,015,168
5.4%	\$2,291,818	\$2,482,802	\$2,627,951	\$2,673,787	\$2,864,772	\$3,055,757
6.0%	\$2,304,864	\$2,496,936	\$2,642,911	\$2,689,007	\$2,881,080	\$3,073,152
6.5%	\$2,315,736	\$2,508,714	\$2,655,377	\$2,701,692	\$2,894,670	\$3,087,648
7.0%	\$2,326,608	\$2,520,492	\$2,667,844	\$2,714,376	\$2,908,260	\$3,102,144
8.0%	\$2,348,352	\$2,544,048	\$2,692,777	\$2,739,744	\$2,935,440	\$3,131,136
9.0%	\$2,370,096	\$2,567,604	\$2,717,710	\$2,765,112	\$2,962,620	\$3,160,128
10.0%	\$2,391,840	\$2,591,160	\$2,742,643	\$2,790,480	\$2,989,800	\$3,189,120
11.0%	\$2,413,584	\$2,614,716	\$2,767,576	\$2,815,848	\$3,016,980	\$3,218,112
12.0%	\$2,435,328	\$2,638,272	\$2,792,509	\$2,841,216	\$3,044,160	\$3,247,104
13.0%	\$2,457,072	\$2,661,828	\$2,817,443	\$2,866,584	\$3,071,340	\$3,276,096
14.0%	\$2,478,816	\$2,685,384	\$2,842,376	\$2,891,952	\$3,098,520	\$3,305,088
15.0%	\$2,500,560	\$2,708,940	\$2,867,309	\$2,917,320	\$3,125,700	\$3,334,080

Recommended FY 2024 Budget: \$2,627,951

Assumptions: \* The estimated number of unduplicated HCAP clients in FY 2024 is 1,376, which represents the annualized year-to-date March 2023 unduplicated clients with a growth factor of 5%.

\* Healthcare inflation is projected to be approximately 5.4%.

(1) PMPY = Per Member Per Year



# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Conferences by Department

MCHD staff attend conferences to implement industry best practices, remain compliant with regulatory standards, enhance skills, and maintain certifications.

Dept.	Conference Description-Attendees	2024 Budget	2023 Budget	Difference	Business Purpose
<b>001-Administration</b>					
	GFOAT Spring Institute x 1	1,639	1,608		Compliance, GASB updates
	NAEMSP x 1	3,221			Clinical development, best practices
	Texas EMS x 1	1,183	1,152		PIO presenting
	Adobe Max x 1 (Virtual)	4,500			Improve skills, reduce outsourcing
	PWW: XI and ABC360 X 1	4,120			Billing compliance
	Eagles x 1		1,988		Clinical development, best practices
	American Ambulance Association x 1		2,390		Billing compliance
	EMS World x 1		2,380		PIO presenting
	SHRM Gulf Coast Symposium x 1		950		Texas-specific HR updates
<b>Total 001-Administration</b>		<b>14,663</b>	<b>10,468</b>	<b>4,195</b>	
<b>002-HCAP</b>					
	Texas Indigent Health Care Association (TIHCA) - 6 employees	2,754			Obtain Indigent Health Care updates and best practices
	Customer Advisory Conference (I.H.S.) - 6 employees	2,250	2,220		Obtain software and state updates
	Indigent Healthcare Solutions Customer Advisory Conference x 3		1,102		Understand program updates implemented at the state and local levels. Garner best and promising practices from peers in the field to inform program improvement & obtain technical support.
<b>Total 002-HCAP</b>		<b>5,004</b>	<b>3,322</b>	<b>1,682</b>	
<b>004-Radio</b>					
	Harris Users Group x 1	4,300	2,055		Gain valuable insights from industry experts
	International Wireless Communications Expo (IWCE) x 1	1,150	3,005		Panelist-evaluate, learn, and network with industry leaders
	Association of Public Safety Communications Officers (APCO) x 1	3,244			Panelist-providing complete expertise, professional development, technical assistance, advocacy and outreach
<b>Total 004-Radio</b>		<b>8,694</b>	<b>5,060</b>	<b>3,634</b>	
<b>005-Accounting</b>					
	Government Finance Officers Association (GFOA) x 1	2,027	2,830		Update on GASB and Accounting - 20 CPE
	GFOA Texas Spring Institute x 1	1,639	1,982		Update on GASB and Accounting - 12 CPE
	Institute of Finance & Management	6,859			AP and Purchasing Tracks - Latest trends, technologies, and best practices - 15 CEUs each
	GFOAT Fall Conference x 1		1,710		Update on GASB and Accounting - 12 CPE
	TCDRS Conference x 1		1,366		Pension benefit administration and compliance
<b>Total 005-Accounting</b>		<b>10,525</b>	<b>7,888</b>	<b>2,637</b>	
<b>006-Alarm</b>					
	National NENA Conference x 1	3,678	5,774		Premier training and networking for 9-1-1 dispatchers
	National APCO x 1	3,244	7,802		Join leaders in Public Safety Communications for professional development and technical assistance.
	International CAD Consortium x 1	2,376	1,675		Learn about best practices to help with our RFP process
	IAED Navigator x 2	7,391	4,522		Standards and Best practices conference, recognition for dispatcher of the year, and ACE collaboration
<b>Total 006-Alarm</b>		<b>16,689</b>	<b>19,773</b>	<b>(3,084)</b>	

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Conferences by Department (Continued)

Dept.	Conference Description-Attendees	2024 Budget	2023 Budget	Difference	Business Purpose
<b>007- EMS Operations</b>					
	Eagles x 1	1,897	5,611		Research on clinical best practices and investigation into innovative clinical incentives.
	NAEMSP x 3	9,663	5,265		Continuing medical education.
	Texas EMS Alliance x 2	2,364	2,265		Research on industry practices focused on Texas EMS Industry. Recruiting, hiring, Controlled Substance management refresher
	Texas EMS x 10 Includes booth fees of \$3,000	14,830	14,020		Texas EMS industry update, Texas Clinical update, active recruitment during conference. Positive Branding for MCHD.
	International CAD Consortium x 1	2,376	1,675		Investigating new CAD software to improve efficiency and accuracy of dispatch.
	EMS World x 3	7,445	6,000		Clinical research for innovative practices and best practices. EMS industry updates on recruitment, and management
	American Ambulance Association x 1	4,061			EMS industry updates on business practices and industry changes that could impact MCHD
	EMS Day on the Hill x 2		3,226		Advocate for and support EMS legislation
	ImageTrend Connect x 1		2,095		ePCR update, Data analytics update to reduce risk and increase efficiency, possible presenter
	SHRM Gulf Coast Symposium x 1		950		
<b>Total 007- EMS Operations</b>		<b>42,636</b>	<b>41,107</b>	<b>1,529</b>	
<b>009-Clinical</b>					
	Eagles x 1	1,897	4,706		To remain update on best practices and clinical innovation
	EMS World x 2	4,963	6,708		To update on CP and look for opportunities to grow CP. MD presenting.
	NAEMSP x 2	6,442	13,162		Continuing medical education for Medical Directors. MDs presenting.
	Texas EMS x 6	7,098	6,336		Doctors Dickson and Patrick presenting at conference; update on Texas EMS industry
	Texas Chapter NAEMSP X 1	3,098			Dr. Dickson on the board of directors
	ImageTrend Connect x 1		2,095		ePCR update, Data analytics update to reduce risk and increase efficiency, possible presenter
<b>Total 009-Clinical</b>		<b>23,498</b>	<b>33,007</b>	<b>(9,509)</b>	
<b>010-Fleet</b>					
	Texas EMS x 1 (Exhibit Hall only)	368	368		Exhibit Hall only
	EVT Conference x 3	3,738	3,738		Course work and certification testing
	RTA Conference x 2	2,100	2,100		Fleet Software
	Government Fleet x 1		1,800		National Fleet conference for benchmarks
<b>Total 010-Fleet</b>		<b>6,206</b>	<b>8,006</b>	<b>(1,800)</b>	
<b>011-EMS Billing</b>					
	PWW ABC360 x 3	12,290	10,692		Management and leadership, compliance, recertification.
	TAA Annual Conference x 2	3,370	3,370		Federal - Medicare and State-Medicaid; Billing, Coding & Reimbursement updates
	American Ambulance Association x 1		2,390		Federal Compliance for Billing & Coding, cost reporting
	Texas EMS Alliance x 1		1,133		
<b>Total 011-EMS Billing</b>		<b>15,660</b>	<b>17,585</b>	<b>(1,925)</b>	
<b>015-Information Technology</b>					
	Laserfiche Empower x 2	4,655	1,551		Laserfiche training & learning about coming features
	International CAD Consortium x 2	5,475			CAD knowledge settings
	CAD Vendor Conference x 2	5,690			Either Current or new CAD
	ImageTrend Connect x 1		2,095		ImageTrend networking
	International Public Safety Consortium x 2		3,350		CAD
	ESRI x 2				Registration included in yearly maintenance. More sessions than one can possibly attend on many different levels from beginner to advanced. Interaction and networking possibilities with fellow CAD users in the same field.
<b>Total 015-Information Technology</b>		<b>15,820</b>	<b>6,996</b>	<b>8,824</b>	

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Conferences by Department (Continued)

Dept.	Conference Description-Attendees	2024 Budget	2023 Budget	Difference	Business Purpose
<b>016-Facilities</b>					
	Texas EMS x 2 (Booth set-up only)	918	918		EMS request to set up conference booth
<b>Total 016-Facilities</b>		<b>918</b>	<b>918</b>	<b>-</b>	
<b>025-Human Resources</b>					
	I4CP Conference	1,595			Continuing education for up to date knowledge.
	TWC Conference x 2	450			Continuing education for up to date knowledge.
	Gulf Coast Symposium x 1	950	950		Staying up to date on HR matters
	SHRM Annual Conference x 1		1,595		Staying up to date on HR matters
<b>Total 025-Human Resources</b>		<b>2,995</b>	<b>2,545</b>	<b>450</b>	
<b>027-Emergency Management and Safety</b>					
	Texas EMS x 1	1,183	1,152		EMS Clinical/Operational trends
	EMS World x 1	2,482	3,833		Presenting
	NCS4	2,236			NCS4 is the event management and spectator safety program. The conference provides CE, certification exams, and event safety networking.
	SETRAC RHPC x 1	942	942		Regional Healthcare Preparedness Coalition Board Member; Proposed Presenting
	ImageTrend Connect x 1		2,095		
<b>Total 027-Emergency Management and Safety</b>		<b>6,843</b>	<b>8,022</b>	<b>(1,179)</b>	
<b>042-EMS Tactical Unit</b>					
	SOMSA Conference x 2		4,352		Advanced training and skills building
<b>Total 042-EMS Tactical Unit</b>		<b>-</b>	<b>4,352</b>	<b>(4,352)</b>	
<b>045-EMS Quality</b>					
	Texas EMS x 3	3,549	2,304		EMS Clinical/Operational trends
	TX EMS Alliance x 1	1,272			Research on industry best practices with a focus on Texas EMS industry.
	AHA Stroke Conf.	4,025			AHA is leader in stroke care education. MCHD should receive the AHA Mission Life line recognition for stroke care this year (new). Conference will provide most recent AHA guideline changes and evidence based best practice care for stroke patients.
	Texas APCO/NENA	2,575			Texas Chapter of APCO/NENA conference. This conference focuses on Emergency Telecommunicator and not just EMD/EMD protocol. Discuss local and statewide issues and updates for Telecommunicators. Local networking and recruiting opportunity.
	Eagles x 1		1,988		Best Medical Director driven conference discussing best practice, clinical updates, ET3 updates
	EMS World x 1		1,917		Clinical Updates, ET3 implementation success updates, Possible presenter, abstract submission/presenter
	PWW ABC360 X 1		3,564		Leadership track, industry best practices for billing and compliance
	International CAD Consortium x 1		1,675		CAD best practices and information sharing.
	ImageTrend Connect x 3		6,284		Needed for considering changing CADS ePCR update, Data analytics update to reduce risk and increase efficiency, possible presenter
	American Ambulance Association				AAA is one of the premier national EMS conferences that focuses on EMS leadership, EMS finance, and a variety of EMS operational topics.
	IAED Navigator				Educational, Quality Improvement, best practice updates, reaccreditation for ACE
	NAEMSP		-		Quality course completion for Manager, best quality practice updates
<b>Total 045-EMS Quality</b>		<b>11,421</b>	<b>17,732</b>	<b>(6,311)</b>	
<b>Total</b>		<b>181,572</b>	<b>186,781</b>	<b>(5,209)</b>	

## Conferences Attended by Multiple Departments

Conference	Departments - # of Attendees	2024 Budget	Business Purpose
<b>Association of Public Safety Communications Officers (APCO)</b>			
	Radio x 1	3,244	Panelist - APCO Emergency Communications by providing complete expertise, professional development, technical assistance, advocacy and outreach
	Alarm x 1	3,244	Join leaders in Public Safety Communications for professional development and technical assistance.
<b>Total Association of Public Safety Communications Officers (APCO)</b>		<b>6,488</b>	
<b>Eagles</b>			
	EMS Operations x 1	1,897	Research on clinical best practices and investigation into innovative clinical incentives.
	Clinical x 1	1,897	To remain updated on best practices and clinical innovation
<b>Total Eagles</b>		<b>3,794</b>	
<b>EMS World</b>			
	EMS Operations x 3	7,445	Clinical research for innovative practices and best practices. EMS industry updates on recruitment, and management
	Clinical x 2	4,963	To update on CP and look for opportunities to grow CP. MD presenting.
	Emergency Management and Safety x 1	2,482	Presenting
<b>Total EMS World</b>		<b>14,890</b>	
<b>GFOA Texas Spring Institute</b>			
	Admin x 1	1,639	Compliance, GASB updates
	Accounting x 1	1,639	Update on GASB and Accounting - 12 CPE
<b>Total GFOA Texas Spring Institute</b>		<b>3,278</b>	
<b>International CAD Consortium</b>			
	Alarm x 1	2,376	Learn about best practices to help with our RFP process
	EMS Operations x 1	2,376	Investigating new CAD software to improve efficiency and accuracy of dispatch.
	Information Technology x 2	5,475	CAD knowledge settings
<b>Total International CAD Consortium</b>		<b>10,227</b>	
<b>NAEMSP</b>			
	Admin x 1	3,221	Research on clinical best practices and investigation into innovative clinical practices. Networking for crowd sourcing industry clinical issues
	EMS Operations x 3	9,663	Research on clinical best practices and investigation into innovative clinical practices. Networking for crowd sourcing industry clinical issues
	Clinical x 2	6,442	Continuing medical education for Medical Directors. MDs presenting.
<b>Total NAEMSP</b>		<b>19,326</b>	
<b>PWW ABC360</b>			
	Admin x 1	4,120	Billing compliance
	EMS Billing x 3	12,290	Management and leadership, compliance, recertification.
<b>Total PWW ABC360</b>		<b>16,410</b>	
<b>Texas EMS</b>			
	Admin x 1	1,183	PIO presenting
	EMS x 10 (includes booth fees of \$3,000)	14,830	Texas EMS industry update, Texas Clinical update, active recruitment during conference. Positive Branding for MCHD.
	Clinical x 6	7,098	Doctors Dickson and Patrick presenting at conference; update on Texas EMS industry
	Fleet x 1 (Exhibit Hall only)	368	Exhibit Hall only
	Facilities x 2 (Booth set-up only)	918	EMS request to set up conference booth
	Emergency Management and Safety x 1	1,183	EMS Clinical/Operational trends
	EMS Quality x 3	3,549	EMS Clinical/Operational trends
<b>Total Texas EMS</b>		<b>29,129</b>	
<b>Texas EMS Alliance</b>			
	EMS Operations x 2	2,364	Texas EMS industry update, Texas Clinical update, active recruitment during conference. Positive Branding for MCHD.
	EMS Quality x 1	1,272	Research on industry best practices with a focus on Texas EMS industry.
<b>Total Texas EMS Alliance</b>		<b>3,636</b>	

MONTGOMERY COUNTY HOSPITAL DISTRICT

Training and Training Related Expenses by Department

Dept.	Description	2024 Budget	2023 Budget	Difference
<b>001-Administration</b>				
	Collabrative Culture High Reliability team expenses	600		
	Paul LeSage travel expenses for on-site training	3,500		
	Team visit to Tampa, FL (5 people)	6,208		
	Team visit to Boston, MA (5 people)	7,383		
	Employee Training/Mentoring		20,000	
	PFIA Training x 2 - Every other year		480	
<b>Total 001-Administration</b>		<b>17,691</b>	<b>20,480</b>	<b>(2,789)</b>
<b>002-HCAP</b>				
	CE for Case Manager License Renewal	110	129	
	Mental Health Training for Outreach Employee		300	
	CPC Medical Billing and Coding x 1			
<b>Total 002-HCAP</b>		<b>110</b>	<b>429</b>	<b>(319)</b>
<b>004-Radio</b>				
	FPIC/P25UNS x 1	1,495	1,495	
	Harris Online Training System	5,215	5,215	
	MCM Users Meeting x 2	500	500	
	OMAP Mobile Radio Maintenance Training x 1	4,045	4,045	
	P25 System Maintenance Training x 1	4,965	4,965	
	Regional Network Manager and UAS Training x 1	3,245	3,245	
	IWA Technical services Gen Comm Technician		15,000	
<b>Total 004-Radio</b>		<b>19,465</b>	<b>34,465</b>	<b>(15,000)</b>
<b>005-Accounting</b>				
	AICPA GASB Training x 1	186		
	TXCPA CPE Webcast Cluster (16 CPE) x 1	596		
	GFOA Finance Training	85		
	GFOA Budget Document Basics x 1	210		
	GFOA Accounting for Capital Assets x 1	280		
	Annual Campus Pass Excel University x 3	1,260	1,194	
	PFIA Training x 1 - Every other year		240	
	Local Government Budgeting (virtual) x 1		490	
	IOFM Vendor Master File Maintenance x 1		195	
	IOFM Internal Control & Risk Management x 1		195	
<b>Total 005-Accounting</b>		<b>2,617</b>	<b>2,314</b>	<b>303</b>
<b>006-Alarm</b>				
	Comm Center Management x 1		1,285	
	APCO CTO x 2	1,676	878	
	APCO Comm Center Supervisor x 2	854	878	
	APCO Public Safety Telecommunicator Certification x 5	1,795	498	
	APCO Active Shooter Online Course x 10	2,490	4,350	
	NENA Emergency Number Professional x 1	435	369	
	NENA Emergency Number Professional Recert x 1	175	-	
	APCO CTO Instructor x 2		1,018	
	APCO Registered Public Safety Leader x 1		995	
<b>Total 006-Alarm</b>		<b>7,425</b>	<b>10,271</b>	<b>(2,846)</b>

## MONTGOMERY COUNTY HOSPITAL DISTRICT

## Training and Training Related Expenses by Department (Continued)

Dept.	Description	2024 Budget	2023 Budget	Difference
<b>007- EMS Operations</b>				
	NEMSMA Testing/Credentialing Online x 2	3,000	3,000	
	ASM x 3	22,334	32,536	
	Pinnacle x 4	15,030	5,528	
	Echelon Front Muster x 3	5,563	7,458	
	District Chief Training	15,000	15,000	
	Gulf Coast HR Symposium	1,219		
	Scott Griffith Collaborative Culture (Just Culture) training		30,484	
	Leadership Book Library		500	
<b>Total 007- EMS Operations</b>		<b>62,146</b>	<b>94,506</b>	<b>(32,360)</b>
<b>009-Clinical</b>				
	Target Solutions (Centrelearn)	95,000	84,420	
	Pinnacle x 2	10,020	4,146	
	ASM x 1	7,445		
	Texas EMS Educator Summit x 1	2,073	2,923	
	Texas EMS Educator Summit Coordinator Course	2,748		
	Advanced Skills Lab	15,000	15,000	
	Paramedic tuition (30 Students x \$4000)	120,000	99,000	
	30 EMT to Paramedic (uniform, Castle Branch)	9,000	9,000	
	Verbal De-escalation train the trainer		25,000	
<b>Total 009-Clinical</b>		<b>261,286</b>	<b>239,489</b>	<b>21,797</b>
<b>010-Fleet</b>				
	ASE Testing and Recertifications	1,500	1,200	
	EVT Testing and Recertifications	900	600	
	Manufacturer-specific training		300	
<b>Total 010-Fleet</b>		<b>2,400</b>	<b>2,100</b>	<b>300</b>
<b>011-EMS Billing</b>				
	NAAC Online Certified Ambulance Coder Certification x 1		2,310	
	NAAC Online Certified Ambulance Compliance Officer x 3		3,150	
	NAAC Online Mandatory CEU x 16	6,000	4,900	
	NAAC Online Certified Ambulance Privacy Officer x 3		3,150	
	NAAC Online Certified Ambulance Documentation Specialist x 3		594	
	Certified Ambulance Compliance Officer			
<b>Total 011-EMS Billing</b>		<b>6,000</b>	<b>14,104</b>	<b>(8,104)</b>
<b>015-Information Technology</b>				
	Cyber security training - mandatory state requirement	5,500	5,000	
	IT Training - Microsoft or CompTIA	2,500	2,500	
	Docunav User Group x 2	1,070	1,070	
<b>Total 015-Information Technology</b>		<b>9,070</b>	<b>8,570</b>	<b>500</b>
<b>016-Facilities</b>				
	Carrier Chiller Training x 2	1,000	1,000	
	Generator Training x 2	1,000	1,000	
<b>Total 016-Facilities</b>		<b>2,000</b>	<b>2,000</b>	<b>-</b>
<b>025-Human Resources</b>				
	Compliance lunches	1,750	1,500	
	New Employee Orientation lunches	5,200	4,000	
	Online Trainings	1,500	1,200	
<b>Total 025-Human Resources</b>		<b>8,450</b>	<b>6,700</b>	<b>1,750</b>

## MONTGOMERY COUNTY HOSPITAL DISTRICT

## Training and Training Related Expenses by Department (Continued)

Dept.	Description	2024 Budget	2023 Budget	Difference
<b>026-Records</b>				
	CACO & CAPO Training Seminar - Fee, Travel, and Per Diem x 1	5,500	5,150	
	Online HIPAA training - New Employees Only	2,700	2,500	
	HIPAA Training - MCHD Board	2,500	2,000	
	Online HIPAA training - Compliance Fair ALL Employees		3,700	
<b>Total 026-Records</b>		<b>10,700</b>	<b>13,350</b>	<b>(2,650)</b>
<b>027-Emergency Management and Safety</b>				
	Food for Safety Safari instructors	5,000	3,500	
	Certified Sport Security Professional Exam & Certification	585		
	Ambulance Strike Team Leader Training x 3		2,100	
	ASSIST Course x 5		2,100	
	Rescue Training International x 1		5,000	
<b>Total 027-Emergency Management and Safety</b>		<b>5,585</b>	<b>12,700</b>	<b>(7,115)</b>
<b>039-Community Paramedicine</b>				
	Falls Training x 4	796		
<b>Total 039-Community Paramedicine</b>		<b>796</b>	<b>-</b>	<b>796</b>
<b>042-EMS Tactical Unit</b>				
	911 Tactical Medicine Basic	10,661		
	911 Tactical Medicine Adv	7,110		
	TTPOA x 2		1,648	
	NTOA x 2		1,464	
	SOA-TMP x 1		3,550	
<b>Total 042-EMS Tactical Unit</b>		<b>17,771</b>	<b>6,662</b>	<b>11,109</b>
<b>045-EMS Quality</b>				
	ImageTrend Connect	7,676		
	DataCamp Subscription	600	600	
	ESO Research Forum	1,599		
	Tableau Certified Data Analyst x 1	250	250	
	Tableau E-Learning	100		
	Emergency Telecommunicator(ETC)	300		
	ETC Instructor Course/Navigator	3,171		
	Priority Dispatch AI SkillLab	5,000		
	Pinnacle	5,010		
	Project management certifications		3,555	
	Tableau Server Certified Associate x 1		250	
<b>Total 045-EMS Quality</b>		<b>23,706</b>	<b>4,655</b>	<b>19,051</b>
<b>046-EMS Bike Team</b>				
	IPMBA Maintenance Officer Course x 1	3,269	3,269	
	IPMBA Training Manuals (15)	750		
	IPMBA		6,683	
<b>Total 046-EMS Bike Team</b>		<b>4,019</b>	<b>9,952</b>	<b>(5,933)</b>
<b>Total</b>		<b>461,237</b>	<b>482,747</b>	<b>(21,510)</b>

## Capital Expenditures

Capital expenditures have a major impact on the ability of the District to deliver services. MCHD does not have recurring capital expenditures, so each expenditure requires justification. Managers and executives participate in a capital coordination meeting to discuss potential capital projects, their justification, District priorities, available resources, and timing.

Capital expenditures are defined as expenditures that have a cost of \$5,000 or more and a useful life of at least five years. Effective 10/1/23, assets purchased in aggregate that are at least \$5,000 are included in capital.

Department	Category	Description	Qty.	Total	Justification
<b>004-Radio/Tower</b>					
004-Radio/Tower	Equip	XL-Mobile Radios for remounts and new Ambulances	15	150,000	Remounts and New Trucks (8) Replacement, (3) expansions
004-Radio/Tower	Equip	XL- Mobile Radios for replacement Tahoes	2	20,000	Replacement Tahoes (2)
004-Radio/Tower	Equip	XL-Portable Radios - Trade In	23	128,800	Replacement XL-200 from RFP - 5 year Warranty Expired - Radios to be Traded for a discounted price
004-Radio/Tower	Equip	XL-Portable Radios - New Radios	4	31,200	Replacement XL-200 from RFP - 4 Additional Radios for TEMS
004-Radio/Tower	Equip	Cisco Phone Server hardware refresh	1	20,000	Hardware is original to VOIP System and was purchased in 2017
004-Radio/Tower	Building	Replace building at Conroe Service Center Tower	1	450,000	Replace building at Conroe Service Center Tower
<b>004-Radio/Tower Total</b>				<b>800,000</b>	
<b>016-Facilities</b>					
016-Facilities	Equip	A/C Replacement Station 30	1	25,000	Replacement A/C for Station 30
016-Facilities	Equip	Station 10 Generator	1	65,000	Replacement Generator for Station 10 after multiple failures
016-Facilities	Equip	Station 30 Garage door replacement project	2	16,000	Replace garage doors, motors, and reinforce garage walls
016-Facilities	Building	Station 41 Fence Rebuild	1	20,000	Current fence is deteriorating
016-Facilities	Equip	Chiller #2 Replacement	1	450,000	Replacement of critical infrastructure equipment that runs 24/7 365 for 10 plus years
016-Facilities	Equip	Station 30 Generator Replacement	1	75,000	Replacement after multiple failures, extended down time and parts availability challenges due to non-standard generator windings
016-Facilities	Equip	Cubicles for Billing Department	3	12,000	Build workstations in the Billing Department suite
<b>016-Facilities Total</b>				<b>663,000</b>	
<b>005-Accounting</b>					
005-Accounting	SBITA	ERP Software	1	250,000	Blackbaud contract has expired
<b>005-Accounting Total</b>				<b>250,000</b>	
<b>008-Materials Management</b>					
008-Materials Management	Equip	Powered cot fastener systems	52	1,491,323	Majority of Stryker Powerloads at end of life
008-Materials Management	Equip	Ambulance cots	55	1,726,923	Majority of Stryker Power Pro cots at end of life
008-Materials Management	Equip	Accessories & freight for cots and fastener systems		167,127	Batteries, chargers, power cords for initial deployment of ambulance cots and fastener systems
008-Materials Management	Equip	Ventilators	58	1,065,845	The current ventilators were purchased from a vendor in Canada, and we have a difficult time getting correspondence from the manufacturer about repairs and PM services
<b>008-Materials Total</b>				<b>4,451,218</b>	
<b>009-Clinical</b>					
009-Clinical	Equip	High Fidelity Mannequins	5	98,275	Replacement mannequins needed due to current degradation of equipment; will be utilized during the In-Charge Academy, practice scenarios, and LFHR situations
<b>009-Clinical Total</b>				<b>98,275</b>	



# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Capital Expenditures (Continued)

Department	Category	Description	Qty.	Total	Justification
<b>010-Fleet</b>					
010-Fleet	Equip	Mobile Column Lift and Jack Stands	1	54,010	Required for productivity
010-Fleet	Vehicle	Dodge Ram 5500 chassis	11	797,500	Trucks are reaching end of life
010-Fleet	Vehicle	Remounts onto Dodge 4500 chassis	10	1,850,000	Remount boxes onto Dodge 4500 chassis
010-Fleet	Vehicle	Expansion ambulances	3	885,525	Fleet expansion
010-Fleet	Vehicle	Replacement ambulance	1	295,175	Replacement ambulance
010-Fleet	Equip	ToughPad GM Scanner (Replacement)	1	6,500	Required to have by GM
010-Fleet	Lease	Enterprise Tahoes 3 yr lease	2	51,990	Replacements of 619 (D4) and 624 (D1)
010-Fleet	Lease	Enterprise Facilities 2500 4x4 Crew Cab 8 ft. box 5 yr lease	1	53,652	Replacement of 635 (from the 9.30.23 Budget)
010-Fleet	Lease	Enterprise Facilities Shop 635 8 ft. Dakota body upfitting	1	16,585	Upfitting for Shop 635 not included in lease
010-Fleet	Lease	Enterprise Facilities/Radio 2500 4x4 Crew Cab 8 ft. box 5 yr lease	1	54,801	Additional Facilities/Radio truck Shop 637 (from the 9.30.23 Budget)
010-Fleet	Lease	Enterprise Materials Management Vans 4 yr lease	2	76,094	Replacements of 330 (137,504 miles) and 331 (124,136 miles) (from the 9.30.23 Budget)
<b>010-Fleet Total</b>				<b>4,141,832</b>	
<b>011-Billing</b>					
011-Billing	SBITA	ERP/Billing Software	1	300,000	Contract expires November 2024
<b>011-Billing Total</b>				<b>300,000</b>	
<b>015-I.T.</b>					
015-I.T.	Equip	Annual Replacement VMWare Nodes	2	30,000	Annual replace of Core VMWare Host servers nodes
015-I.T.	Equip	Fortinet Firewall and Switches	4	50,000	Replace core Cisco network equipment NexGen for Cybersecurity
015-I.T.	Equip	Station Firewalls	27	24,300	Cybersecurity
015-I.T.	Equip	Lake Conroe Tower - Disaster Recovery Site	1	10,000	Moving location from Magnolia to Lake Conroe
015-I.T.	Equip	Tower network switches	8	12,000	End of life
015-I.T.	Equip	Physical Server for Monitoring Software	1	12,000	Software was on virtual server, now needs a physical server
<b>015-I.T. Total</b>				<b>138,300</b>	
<b>040-Buildings</b>					
040-Buildings	Building	Station 16 Calvary Road (Apartment)	1	350,000	New Station, no contract or bids available
040-Buildings	Building	Station 42 (Magnolia) remodel payment 2 of 2	1	336,300	Final payment for remodel
040-Buildings	Building	Station 46 (Lake Conroe FD)	1	150,000	Leasehold Improvement
040-Buildings	Building	Expansion Station 47 (Keenan Cutoff) payment 2 of 2	1	180,000	Expanded quarters for 24 hour truck
<b>040-Buildings Total</b>				<b>1,016,300</b>	
<b>Grand Total</b>				<b>11,858,925</b>	

## MONTGOMERY COUNTY HOSPITAL DISTRICT

## Project Listing

## Capital Projects including Operating Cost

Category	Description	Qty.	Total Capital Cost	Cost of Related Operating Items	Total Project Cost
Equipment	XL-Mobile Radios for remounts and new Ambulances	15	\$ 150,000		\$ 150,000
Equipment	XL- Mobile Radios for replacement Tahoes	2	\$ 20,000		\$ 20,000
Equipment	XL-Portable Radios - Trade In	23	\$ 128,800		\$ 128,800
Equipment	XL-Portable Radios - New Radios	4	\$ 31,200		\$ 31,200
Equipment	Cisco Phone Server hardware refresh	1	\$ 20,000		\$ 20,000
Building	Conroe Service Center Tower	1	\$ 450,000		\$ 450,000
IT Subscription	ERP Software	1	\$ 250,000	\$ 43,800	\$ 293,800
Equipment	Powered cot fastener systems	52	\$ 1,491,323		\$ 1,491,323
Equipment	Ambulance cots	55	\$ 1,726,923		\$ 1,726,923
Equipment	Accessories & freight for cots and fastener systems		\$ 167,127		\$ 167,127
Equipment	Ventilators	58	\$ 1,065,845		\$ 1,065,845
Equipment	High Fidelity Mannequins	5	\$ 98,275		\$ 98,275
Equipment	Mobile Column Lift and Jack Stands	1	\$ 54,010		\$ 54,010
Vehicle	Dodge Ram 5500 chassis	11	\$ 797,500		\$ 797,500
Vehicle	Remounts onto Dodge 4500 chassis	10	\$ 1,850,000		\$ 1,850,000
Vehicle	Expansion ambulances	3	\$ 885,525		\$ 885,525
Vehicle	Replacement ambulance	1	\$ 295,175		\$ 295,175
Equipment	ToughPad GM Scanner (Replacement)	1	\$ 6,500		\$ 6,500
Lease	Enterprise Tahoes 3 yr lease	2	\$ 51,990	\$ 6,670	\$ 58,660
Lease	Enterprise Facilities 2500 4x4 Crew Cab 8 ft. box 5 yr lease	1	\$ 53,652	\$ 135	\$ 53,787
Lease	Facilities Shop 635 8 ft. Dakota body upfitting	1	\$ 16,585	\$ 13,000	\$ 29,585
Lease	Enterprise Facilities/Radio 2500 4x4 Crew Cab 8 ft. box 5 yr lease	1	\$ 54,801	\$ 1,135	\$ 55,936
Lease	Enterprise Materials Management Vans 4 yr lease	2	\$ 76,094	\$ 10,270	\$ 86,364
IT Subscription	Billing Software	1	\$ 300,000		\$ 300,000
Equipment	Annual Replacement VMWare Nodes	2	\$ 30,000	\$ 1,840	\$ 31,840
Equipment	Fortinet Firewall and Switches	4	\$ 50,000	\$ 1,840	\$ 51,840
Equipment	Station Firewalls	27	\$ 24,300		\$ 24,300
Equipment	Lake Conroe Tower - Disaster Recovery Site	1	\$ 10,000		\$ 10,000
Equipment	Tower network switches	8	\$ 12,000	\$ 1,840	\$ 13,840
Equipment	Physical Server for Monitoring Software	1	\$ 12,000		\$ 12,000
Equipment	A/C Replacement Station 10	1	\$ 25,000		\$ 25,000
Equipment	Station 10 Generator	1	\$ 65,000		\$ 65,000
Equipment	Station 30 Garage door replacement project	2	\$ 16,000		\$ 16,000
Building	Station 41 Fence Rebuild	1	\$ 20,000		\$ 20,000
Equipment	Chiller #2 Replacement	1	\$ 450,000		\$ 450,000
Equipment	Station 30 Generator Replacement	1	\$ 75,000		\$ 75,000
Equipment	Cubicles for Billing Department	3	\$ 12,000		\$ 12,000
Building	Station 16 Calvary Road (Apartment)	1	\$ 350,000		\$ 350,000
Building	Station 42 (Magnolia) remodel payment 2 of 2	1	\$ 336,300		\$ 336,300
Building	Station 46 (Lake Conroe FD)	1	\$ 150,000		\$ 150,000
Building	Expansion Station 47 (Keenan Cutoff) payment 2 of 2	1	\$ 180,000		\$ 180,000
			\$ 11,858,925	\$ 80,530	\$11,939,455

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Actual FY 2022	Budget FY 2023	Budget FY 2024
<b>Revenue</b>						
Tax Revenue						
Tax Revenue	\$32,387,483.83	\$34,144,622.50	\$36,211,791.75	\$37,921,035.45	\$41,961,765.00	\$45,282,155.00
Delinquent Tax Revenue	\$199,845.85	\$142,085.72	\$296,796.74	\$266,409.85	\$471,835.00	\$509,009.00
Penalties and Interest	\$278,347.24	\$250,323.91	\$308,302.16	\$285,871.42	\$377,260.00	\$406,986.00
Miscellaneous Tax Revenue	\$6,290.69	\$9,403.76	\$10,966.59	\$26,589.13	\$26,589.00	\$14,383.00
Total Tax Revenue	\$32,871,967.61	\$34,546,435.89	\$36,827,857.24	\$38,499,905.85	\$42,837,449.00	\$46,212,533.00
EMS Net Revenue						
Advanced Life Support Revenue	\$23,698,359.85	\$23,462,552.35	\$35,803,989.14	\$39,995,005.05	\$37,212,917.00	\$51,523,732.00
Basic Life Support Revenue	\$4,314,410.17	\$4,396,662.85	\$7,452,356.81	\$7,730,353.35	\$7,316,497.00	\$8,258,264.00
Transfer Service Fees	\$2,894,047.05	\$2,785,486.56	\$143,233.63	\$29,060.99	\$46,513.00	\$35,134.00
Non-Transport Fees	\$257,275.75	\$289,487.18	\$291,978.18	\$350,227.10	\$392,369.00	\$381,340.00
Contractual Allowance	(\$7,852,895.97)	(\$7,963,790.36)	(\$14,669,271.24)	(\$16,384,234.01)	(\$14,614,698.00)	(\$20,828,672.00)
Charity Care	\$0.00	\$0.00	(\$8,623,347.29)	(\$9,981,037.62)	(\$8,543,974.00)	(\$11,618,304.00)
Provision for Bad Debt	(\$8,333,969.85)	(\$8,167,601.34)	(\$1,923,157.45)	(\$2,575,128.65)	(\$3,147,778.00)	(\$3,611,906.00)
Recovery of Bad Debt - EMS	\$307,147.83	\$213,295.38	\$146,198.96	\$137,883.57	\$270,096.00	\$259,708.00
Total EMS Net Revenue	\$15,284,374.83	\$15,016,092.62	\$18,621,980.74	\$19,302,129.78	\$18,931,942.00	\$24,399,296.00
Other Revenue						
Investment Income - MCHD	\$1,176,164.48	\$623,085.81	\$141,494.38	\$366,703.47	\$360,000.00	\$2,212,004.00
Interest Income	\$12,213.01	\$11,136.22	\$10,700.75	\$7,735.76	\$6,386.00	\$3,865.00
Interest Income - Capital Lease	\$0.00	\$0.00	\$0.00	\$57,615.63	\$84,130.00	\$70,065.00
Tobacco Settlement Proceeds	\$752,605.14	\$739,419.56	\$728,945.43	\$780,843.48	\$700,000.00	\$800,000.00
Weyland Bldg. Land Lease	\$33,062.04	\$33,062.04	\$33,062.04	\$25,801.34	\$25,800.00	\$25,800.00
Miscellaneous Income	\$923,580.63	\$1,132,107.45	\$1,267,336.35	\$372,002.85	\$201,706.00	\$168,537.00
Rx Discount Card Royalties	\$1,831.75	\$958.25	\$647.50	\$327.50	\$300.00	\$0.00
Proceeds from Capital Lease	\$0.00	\$38,486.34	\$1,722,324.78	\$1,653,536.73	\$758,442.00	\$236,537.00
Proceeds from IT Subscription Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$229,581.00	\$550,000.00
Tenant Rent Income	\$89,830.65	\$94,343.28	\$111,581.04	\$111,581.02	\$88,229.00	\$0.00
P.A. Processing Fees	\$2,870.00	\$1,360.00	\$0.00	\$10.00	\$240.00	\$0.00
Contract Revenue (Net)	\$155,058.47	\$168,571.92	\$168,114.10	\$196,261.52	\$241,367.00	\$212,665.00
1115 Waiver - Paramedicine	\$1,266,600.00	\$1,608,400.00	\$1,042,400.00	\$631,600.00	\$0.00	\$0.00
Education/Training Revenue	\$242,778.90	\$158,046.44	\$164,842.09	\$275,793.09	\$312,000.00	\$222,000.00
Stand-By Fees	\$98,090.00	\$50,770.00	\$54,750.00	\$90,492.50	\$79,975.00	\$101,696.00
EMS - Trauma Fund Income	\$30,960.00	\$30,317.00	\$68,530.00	\$37,431.00	\$30,000.00	\$30,000.00
Ambulance Supplemental Payment Program	\$836,984.13	\$1,282,577.63	\$3,870,080.12	\$973,423.26	\$1,000,000.00	\$1,000,000.00
Management Fee Revenue	\$99,999.96	\$99,999.96	\$99,999.96	\$99,999.96	\$99,996.00	\$0.00
Employee Medical Premiums	\$1,098,654.64	\$1,226,532.67	\$1,278,319.88	\$1,239,740.38	\$1,422,148.00	\$1,449,590.00
Dispatch Fees	\$234,273.00	\$238,602.00	\$258,606.00	\$240,624.00	\$232,820.00	\$240,320.00
MDC Revenue - First Responders	\$67,055.00	\$82,704.00	\$93,937.50	\$93,474.96	\$90,150.00	\$90,150.00
Inter Local 800 Mhz	\$206,373.00	\$182,653.00	\$318,918.00	\$232,317.00	\$180,000.00	\$180,000.00
VHF Project Revenue	\$118,566.54	\$120,083.56	\$121,617.91	\$123,236.50	\$124,875.00	\$130,420.00
Tower Contract Revenue	\$305,120.78	\$258,619.83	\$286,471.99	\$279,321.09	\$311,108.00	\$316,423.00
Gain/Loss on Sale of Assets	\$21,239.00	\$43,920.00	\$46,355.00	\$125,895.00	\$48,000.00	\$479,100.00
Total Other Revenue	\$7,773,911.12	\$8,225,756.96	\$11,889,034.82	\$8,015,768.04	\$6,627,253.00	\$8,519,172.00
<b>Total Revenues</b>	<b>\$55,930,253.56</b>	<b>\$57,788,285.47</b>	<b>\$67,338,872.80</b>	<b>\$65,817,803.67</b>	<b>\$68,396,644.00</b>	<b>\$79,131,001.00</b>

In 2018, MCHD Increased the Disability Exemption from \$25,000 to \$75,000 and adopted a 20% Homestead Exemption

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History (Continued)

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Actual FY 2022	Budget FY 2023	Budget FY 2024
<b>Expenses</b>						
Payroll Expenses						
Regular Pay	\$20,302,448.11	\$22,550,286.77	\$22,784,987.60	\$23,050,386.26	\$25,916,548.00	\$28,639,853.00
Overtime Pay	\$2,559,619.52	\$2,953,545.30	\$3,255,601.42	\$2,879,606.66	\$1,926,934.00	\$2,082,968.00
Paid Time Off	\$2,331,335.18	\$2,412,410.42	\$3,050,724.02	\$3,012,309.21	\$3,249,575.00	\$3,642,886.00
Stipend Pay	\$184,306.94	\$213,092.85	\$963,977.70	\$315,117.26	\$149,826.00	\$213,156.00
Payroll Taxes	\$1,805,034.98	\$1,996,671.08	\$2,181,616.80	\$2,101,138.63	\$2,297,405.00	\$2,542,473.00
TCDRS Plan	\$1,827,322.72	\$1,829,382.67	\$1,961,601.39	\$5,090,107.93	\$2,955,045.00	\$3,286,115.00
Health & Dental	\$705,844.79	\$739,019.42	\$791,312.71	\$772,233.54	\$830,878.00	\$879,419.00
Health Insurance Claims	\$3,481,223.96	\$3,966,573.71	\$4,367,299.32	\$4,364,008.72	\$5,173,859.00	\$6,581,813.00
Health Insurance Admin Fees	\$700,658.98	\$758,087.81	\$775,620.60	\$846,124.78	\$1,012,596.00	\$879,563.00
Total Payroll Expenses	\$33,897,795.18	\$37,419,070.03	\$40,132,741.56	\$42,431,032.99	\$43,512,666.00	\$48,748,246.00
Operating Expenses						
Unemployment Expense	\$5,508.70	(\$12,229.02)	\$10,477.78	\$15,245.90	\$18,000.00	\$18,000.00
Accident Repair	\$29,130.45	\$23,234.83	\$54,313.26	\$88,922.79	\$40,000.00	\$40,000.00
Accounting/Auditing Fees	\$44,700.00	\$38,500.00	\$47,900.00	\$50,200.00	\$48,600.00	\$50,000.00
Advertising	\$3,856.24	\$7,959.12	\$11,617.40	\$10,431.40	\$18,450.00	\$14,500.00
Bank Charges	\$1,687.23	\$5,336.70	\$360.48	\$0.00	\$0.00	\$0.00
Credit Card Processing Fee	\$18,491.79	\$18,020.29	\$23,208.82	\$33,377.85	\$41,945.00	\$24,500.00
Bio-Waste Removal	\$28,292.23	\$28,570.60	\$35,672.62	\$39,893.30	\$39,532.00	\$41,412.00
Books/Materials	\$67,226.19	\$62,147.89	\$89,803.12	\$175,119.55	\$250,275.00	\$210,930.00
Business Licenses	\$23,878.24	\$36,494.25	\$12,341.93	\$30,142.59	\$38,603.00	\$42,548.00
Capital Lease Expense	\$546,125.16	\$391,139.93	\$240,485.56	\$530,936.86	\$472,897.00	\$524,666.00
Capital Lease Interest Expense	\$0.00	\$0.00	\$0.00	\$36,190.22	\$48,586.00	\$54,860.00
Collection Fees	\$93,924.86	\$67,802.76	\$46,804.43	\$36,534.28	\$41,100.00	\$41,100.00
Community Education	\$7,639.82	\$7,183.76	\$2,671.07	\$2,082.65	\$11,700.00	\$9,060.00
Computer Maintenance	\$454,269.73	\$395,449.05	\$420,339.47	\$405,783.62	\$522,650.00	\$671,600.00
Computer Software	\$616,876.01	\$801,037.14	\$909,948.49	\$894,623.99	\$1,161,978.00	\$1,258,872.00
Computer Software - MDC First Responder	\$27,369.63	\$35,267.92	\$39,822.76	\$36,229.55	\$43,100.00	\$46,100.00
Computer Supplies/Non-Cap.	\$46,612.87	\$38,459.06	\$31,992.06	\$38,277.64	\$45,594.00	\$48,245.00
Conferences - Fees, Travel, & Meals	\$141,836.56	\$85,049.18	\$18,488.14	\$106,087.82	\$186,781.00	\$181,572.00
Contractual Obligations- County Appraisal	\$286,055.35	\$288,811.16	\$291,938.64	\$294,330.48	\$300,000.00	\$305,000.00
Contractual Obligations- Tax Collector Assn	\$78,719.45	\$85,199.64	\$95,180.85	\$108,096.00	\$117,534.00	\$130,000.00
Contractual Obligations- Other	\$91,379.25	\$236,257.60	\$268,453.52	\$277,797.11	\$275,860.00	\$280,384.00
Customer Property Damage	\$2,365.78	\$10,079.77	\$3,275.58	\$2,768.05	\$12,840.00	\$18,840.00
Customer Relations	\$44,187.38	\$64,174.59	\$62,392.10	\$74,779.37	\$78,600.00	\$80,800.00
Damages/Uninsured Portion	\$0.00	\$159,835.04	\$32,389.52	\$32,977.28	\$0.00	\$0.00
Disposable Linen	\$59,400.03	\$65,283.20	\$60,014.82	\$51,127.09	\$61,824.00	\$73,104.00
Disposable Medical Supplies	\$877,510.95	\$1,090,420.86	\$1,219,893.37	\$1,345,450.34	\$1,487,441.00	\$1,381,758.00
Drug Supplies	\$262,608.59	\$248,231.46	\$299,575.63	\$301,865.22	\$436,398.00	\$438,020.00
Dues/Subscriptions	\$78,377.09	\$52,268.18	\$70,103.20	\$61,701.58	\$70,817.00	\$83,997.00
Durable Medical Equipment	\$347,540.75	\$282,553.59	\$181,776.23	\$213,468.95	\$399,583.00	\$360,575.00
Election Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$375,000.00	\$0.00
Employee Health/Wellness	\$32,855.06	\$17,175.78	\$20,022.17	\$17,973.21	\$42,950.00	\$43,500.00
Employee Recognition	\$76,495.99	\$81,426.81	\$94,657.56	\$96,043.25	\$129,538.00	\$125,256.00
Equipment Rental	\$63,154.14	\$6,753.12	\$4,275.37	\$8,019.84	\$16,519.00	\$16,200.00
Fluids & Additives - Auto	\$0.00	\$8,564.96	\$26,414.42	\$29,217.33	\$32,342.00	\$33,960.00
Fuel - Auto	\$592,303.44	\$538,212.86	\$618,667.10	\$1,042,722.74	\$1,337,116.00	\$1,337,116.00
Fuel - Non-Auto	\$327.00	\$1,860.00	\$0.00	\$0.00	\$4,000.00	\$4,000.00
Hazardous Waste Removal	\$1,197.45	\$1,999.40	\$2,153.20	\$2,109.69	\$2,160.00	\$2,484.00

MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History (Continued)

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Actual FY 2022	Budget FY 2023	Budget FY 2024
Insurance	\$624,264.16	\$618,338.98	\$632,971.62	\$645,810.96	\$679,636.00	\$790,268.00
Interest Expense	\$18,654.46	\$7,799.87	\$4,341.01	\$41,808.00	\$40,522.00	\$30,837.00
Late Fees	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Laundry Service & Purchase	\$2,559.08	\$1,948.86	\$1,856.72	\$2,123.85	\$2,100.00	\$2,100.00
Leases/Contracts	\$78,338.13	\$71,793.46	\$76,561.60	\$67,998.61	\$75,048.00	\$76,650.00
Legal Fees	\$74,650.31	\$90,855.67	\$131,700.35	\$45,362.65	\$100,060.00	\$100,064.00
Maintenance & Repairs-Buildings	\$445,040.12	\$378,660.58	\$449,208.39	\$441,873.00	\$418,681.00	\$392,001.00
Maintenance- Equipment	\$275,626.56	\$429,930.02	\$568,807.85	\$426,962.22	\$872,035.00	\$1,708,202.00
Management Fees	\$424,772.41	\$165,009.78	\$95,472.51	\$105,498.46	\$138,600.00	\$153,630.00
Meals - Business and Travel	\$1,948.15	\$1,456.94	\$150.26	\$2,271.99	\$2,330.00	\$2,730.00
Meeting Expenses	\$35,291.00	\$21,004.93	\$14,708.85	\$22,944.32	\$36,840.00	\$45,290.00
Mileage Reimbursements	\$7,285.45	\$2,914.96	\$1,940.03	\$3,167.94	\$6,755.00	\$6,297.00
Office Supplies	\$17,962.64	\$15,919.79	\$13,702.14	\$9,644.56	\$11,462.00	\$15,600.00
Oil & Lubricants	\$27,548.91	\$30,805.08	\$23,684.97	\$33,207.50	\$35,000.00	\$34,800.00
Other Services	\$129,135.12	\$28,322.46	\$3,149.46	\$4,409.73	\$4,800.00	\$5,400.00
Other Services - DSRIP	\$1,215,304.59	\$1,040,741.56	\$880,749.48	\$763,455.90	\$0.00	\$0.00
Oxygen & Gases	\$47,568.21	\$55,285.58	\$59,138.11	\$50,166.32	\$50,258.00	\$77,822.00
Paging System	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Postage	\$28,613.82	\$25,362.44	\$25,029.86	\$26,635.73	\$19,920.00	\$14,764.00
Printing Services	\$13,956.53	\$7,608.13	\$4,104.62	\$3,534.25	\$20,834.00	\$17,323.00
Professional Fees	\$1,305,860.63	\$1,466,318.80	\$1,656,298.60	\$1,454,316.15	\$1,479,798.00	\$1,719,111.00
Radio Repairs - Outsourced (Depot)	\$22,078.34	\$19,357.90	\$22,714.49	\$57,687.27	\$68,180.00	\$66,000.00
Radio - Parts	\$82,060.48	\$32,522.40	\$86,751.15	\$38,417.87	\$51,835.00	\$65,229.00
Radios	\$145,062.30	\$143,659.98	\$0.00	\$0.00	\$6,000.00	\$6,000.00
Recruit/Investigate	\$56,708.31	\$48,619.80	\$34,512.00	\$77,575.37	\$53,750.00	\$54,750.00
Rent	\$192,536.40	\$202,527.52	\$164,812.00	\$136,484.97	\$135,785.00	\$103,900.00
Repair-Equipment	\$27,945.74	\$21,301.85	\$23,307.02	\$46,449.83	\$67,700.00	\$75,200.00
Shop Tools	\$12,260.18	\$11,794.18	\$14,584.95	\$8,888.01	\$19,624.00	\$19,500.00
Shop Supplies	\$56,961.60	\$34,691.39	\$17,129.34	\$28,722.59	\$72,707.00	\$60,752.00
Small Equipment & Furniture	\$869,374.11	\$500,769.10	\$307,925.83	\$503,297.65	\$719,803.00	\$693,343.00
Special Events Supplies	\$2,400.08	\$998.45	\$1,600.95	\$2,550.22	\$5,600.00	\$4,800.00
Station Supplies	\$54,660.59	\$90,927.97	\$69,537.22	\$48,415.83	\$57,816.00	\$52,644.00
Supplemental Food	\$1,641.63	\$1,197.73	\$1,108.04	\$0.00	\$3,000.00	\$3,000.00
Telephones-Cellular	\$82,145.33	\$98,396.05	\$155,999.18	\$132,530.26	\$151,934.00	\$161,428.00
Telephones-Service	\$188,483.17	\$204,316.94	\$248,171.57	\$288,990.62	\$262,035.00	\$338,340.00
Telephones - Long Distance	(\$3.26)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Training/Related Expenses-CE	\$131,838.20	\$118,049.84	\$280,152.86	\$339,158.33	\$482,747.00	\$461,237.00
Tuition Reimbursement	\$57,585.66	\$108,426.99	\$99,994.07	\$88,628.99	\$99,000.00	\$99,000.00
Travel Expenses	\$22,712.34	\$9,891.85	\$9,583.04	\$5,361.58	\$13,880.00	\$13,580.00
Uniforms	\$197,200.79	\$193,768.85	\$254,603.28	\$221,774.05	\$318,213.00	\$314,410.00
Utilities	\$380,088.08	\$454,882.66	\$474,684.39	\$525,518.72	\$433,920.00	\$447,480.00
Vehicle-Batteries	\$12,825.02	\$38,577.10	\$51,003.50	\$29,007.81	\$61,350.00	\$51,500.00
Vehicle-Outside Services	\$8,133.23	\$14,869.70	\$15,742.52	\$15,822.69	\$17,514.00	\$20,400.00
Vehicle-Parts	\$435,050.29	\$402,075.18	\$544,235.78	\$617,049.42	\$684,238.00	\$787,064.00
Vehicle-Registration	\$1,762.41	\$2,183.34	\$1,802.19	\$1,660.78	\$2,496.00	\$2,496.00
Vehicle-Tires	\$61,584.82	\$48,111.03	\$65,710.54	\$65,938.84	\$68,988.00	\$83,200.00
Vehicle-Towing	\$4,026.00	\$4,115.50	\$9,151.50	\$7,613.50	\$9,600.00	\$10,800.00
Worker's Compensation Insurance	\$382,872.56	\$272,916.80	\$448,616.95	\$397,777.31	\$394,377.00	\$394,377.00
Total Operating Expenses	\$13,331,278.09	\$12,807,559.47	\$13,394,441.46	\$14,327,042.19	\$16,467,084.00	\$17,576,278.00

# MONTGOMERY COUNTY HOSPITAL DISTRICT

## Annual Budget History (Continued)

	Actual FY 2019	Actual FY 2020	Actual FY 2021	Actual FY 2022	Budget FY 2023	Budget FY 2024
Indigent Care Expenses						
1115 Medicaid Waiver - Uncompensated Care	\$2,383,116.79	\$2,917,324.12	\$2,938,425.28	\$2,125,441.50	\$2,483,191.00	\$2,706,267.00
Specialty Healthcare Providers	\$2,953,960.55	\$2,597,553.90	\$2,436,727.45	\$2,296,529.47	\$2,627,377.00	\$2,627,951.00
Total Indigent Care Expenses	\$5,337,077.34	\$5,514,878.02	\$5,375,152.73	\$4,421,970.97	\$5,110,568.00	\$5,334,218.00
Capital Expenditures						
Capital Purchase - Land	\$0.00	\$0.00	\$0.00	\$4,750.00	\$600,000.00	\$0.00
Capital Purchase - Building/Improvements	\$1,991,037.06	\$984,848.81	\$1,004,983.67	\$468,084.92	\$794,617.00	\$1,486,300.00
Capital Purchase - Equipment	\$4,077,400.11	\$1,252,203.11	\$2,200,999.16	\$877,123.07	\$4,210,386.00	\$5,741,303.00
Capital Purchase - Vehicles	\$2,135,916.54	\$2,730,127.74	\$16,171.48	\$482,412.00	\$2,264,148.00	\$3,828,200.00
Capital Purchase - Capital Leases	\$0.00	\$0.00	\$0.00	\$1,653,536.73	\$758,442.00	\$253,122.00
Capital Purchase - IT Subscription Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$229,581.00	\$550,000.00
Total Capital Expenditures	\$8,204,353.71	\$4,967,179.66	\$3,222,154.31	\$3,485,906.72	\$8,857,174.00	\$11,858,925.00
<b>Total Expenses</b>	<b>\$60,770,504.32</b>	<b>\$60,708,687.18</b>	<b>\$62,124,490.06</b>	<b>\$64,665,952.87</b>	<b>\$73,947,492.00</b>	<b>\$83,517,667.00</b>
Revenue over Expenditures	(\$4,840,250.76)	(\$2,920,401.71)	\$5,214,382.74	\$1,151,850.80	(\$5,550,848.00)	(\$4,386,666.00)

## Annual Budget Comparison

# Montgomery County Hospital District

## Annual Budget Comparison

For the Fiscal Year Ending September 30, 2024

Montgomery County Hospital District									
	2024 Original Budget	2023 Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>Revenue</b>									
Tax Revenue									
Tax Revenue	\$45,282,155.00	\$41,961,765.00	\$3,320,390.00	7.9%	\$41,171,893.22	\$279,417.00	\$41,451,310.22	\$3,830,844.78	9.2%
Delinquent Tax Revenue	\$509,009.00	\$471,835.00	\$37,174.00	7.9%	\$72,923.59	\$83,882.00	\$156,805.59	\$352,203.41	224.6%
Penalties and Interest	\$406,986.00	\$377,260.00	\$29,726.00	7.9%	\$265,437.19	\$73,884.00	\$339,321.19	\$67,664.81	19.9%
Miscellaneous Tax Revenue	\$14,383.00	\$26,589.00	(\$12,206.00)	(45.9%)	\$14,508.36	\$0.00	\$14,508.36	(\$125.36)	(0.9%)
Total Tax Revenue	\$46,212,533.00	\$42,837,449.00	\$3,375,084.00	7.9%	\$41,524,762.36	\$437,183.00	\$41,961,945.36	\$4,250,587.64	10.1%
EMS Net Revenue									
Advanced Life Support Revenue	\$51,523,732.00	\$37,212,917.00	\$14,310,815.00	38.5%	\$36,458,840.22	\$9,379,694.00	\$45,838,534.22	\$5,685,197.78	12.4%
Basic Life Support Revenue	\$8,258,264.00	\$7,316,497.00	\$941,767.00	12.9%	\$5,876,781.89	\$1,844,158.00	\$7,720,939.89	\$537,324.11	7.0%
Transfer Service Fees	\$35,134.00	\$46,513.00	(\$11,379.00)	(24.5%)	\$15,576.21	\$11,726.00	\$27,302.21	\$7,831.79	28.7%
Non-Transport Fees	\$381,340.00	\$392,369.00	(\$11,029.00)	(2.8%)	\$272,896.41	\$98,899.00	\$371,795.41	\$9,544.59	2.6%
Contractual Allowance	(\$20,828,672.00)	(\$14,614,698.00)	(\$6,213,974.00)	42.5%	(\$14,737,713.48)	(\$3,683,706.00)	(\$18,421,419.48)	(\$2,407,252.52)	13.1%
Charity Care	(\$11,618,304.00)	(\$8,543,974.00)	(\$3,074,330.00)	36.0%	(\$8,383,112.05)	(\$2,153,549.00)	(\$10,536,661.05)	(\$1,081,642.95)	10.3%
Provision for Bad Debt	(\$3,611,906.00)	(\$3,147,778.00)	(\$464,128.00)	14.7%	(\$2,345,377.38)	(\$793,412.00)	(\$3,138,789.38)	(\$473,116.62)	15.1%
Recovery of Bad Debt - EMS	\$259,708.00	\$270,096.00	(\$10,388.00)	(3.8%)	\$66,666.29	\$68,076.00	\$134,742.29	\$124,965.71	92.7%
Total EMS Net Revenue	\$24,399,296.00	\$18,931,942.00	\$5,467,354.00	28.9%	\$17,224,558.11	\$4,771,886.00	\$21,996,444.11	\$2,402,851.89	10.9%
Other Revenue									
Investment Income - MCHD	\$2,212,004.00	\$360,000.00	\$1,852,004.00	514.4%	\$1,687,221.66	\$90,000.00	\$1,777,221.66	\$434,782.34	24.5%
Interest Income	\$3,865.00	\$6,386.00	(\$2,521.00)	(39.5%)	\$15,736.50	\$1,441.00	\$17,177.50	(\$13,312.50)	(77.5%)
Interest Income - Capital Lease	\$70,065.00	\$84,130.00	(\$14,065.00)	(16.7%)	\$50,209.67	\$19,856.00	\$70,065.67	(\$0.67)	(0.0%)
Tobacco Settlement Proceeds	\$800,000.00	\$700,000.00	\$100,000.00	14.3%	\$826,825.57	\$0.00	\$826,825.57	(\$26,825.57)	(3.2%)
Weyland Bldg. Land Lease	\$25,800.00	\$25,800.00	\$0.00	0.0%	\$19,351.02	\$6,450.00	\$25,801.02	(\$1.02)	(0.0%)
Miscellaneous Income	\$168,537.00	\$201,706.00	(\$33,169.00)	(16.4%)	\$225,873.96	\$18,600.00	\$244,473.96	(\$75,936.96)	(31.1%)
Rx Discount Card Royalties	\$0.00	\$300.00	(\$300.00)	(100.0%)	(\$161.25)	\$75.00	(\$86.25)	\$86.25	(100.0%)
Proceeds from Capital Lease	\$236,537.00	\$758,442.00	(\$521,905.00)	(68.8%)	\$287,854.27	\$528,357.00	\$816,211.27	(\$579,674.27)	(71.0%)
Proceeds from IT Subscription Assets	\$550,000.00	\$229,581.00	\$320,419.00	139.6%	\$229,579.51	\$229,581.00	\$459,160.51	\$90,839.49	19.8%
Tenant Rent Income	\$0.00	\$88,229.00	(\$88,229.00)	(100.0%)	\$83,685.78	\$23,713.00	\$107,398.78	(\$107,398.78)	(100.0%)
P.A. Processing Fees	\$0.00	\$240.00	(\$240.00)	(100.0%)	\$10.00	\$60.00	\$70.00	(\$70.00)	(100.0%)
Contract Revenue (Net)	\$212,665.00	\$241,367.00	(\$28,702.00)	(11.9%)	\$181,723.34	\$62,010.00	\$243,733.34	(\$31,068.34)	(12.7%)
Education/Training Revenue	\$222,000.00	\$312,000.00	(\$90,000.00)	(28.8%)	\$294,928.01	\$57,000.00	\$351,928.01	(\$129,928.01)	(36.9%)
Stand-By Fees	\$101,696.00	\$79,975.00	\$21,721.00	27.2%	\$71,350.00	\$12,996.00	\$84,346.00	\$17,350.00	20.6%
EMS - Trauma Fund Income	\$30,000.00	\$30,000.00	\$0.00	0.0%	\$36,135.00	\$0.00	\$36,135.00	(\$6,135.00)	(17.0%)
Ambulance Supplemental Payment Program	\$1,000,000.00	\$1,000,000.00	\$0.00	0.0%	\$1,000,000.00	\$0.00	\$1,000,000.00	\$0.00	0.0%
Management Fee Revenue	\$0.00	\$99,996.00	(\$99,996.00)	(100.0%)	\$74,999.97	\$24,999.00	\$99,998.97	(\$99,998.97)	(100.0%)
Employee Medical Premiums	\$1,449,590.00	\$1,422,148.00	\$27,442.00	1.9%	\$967,852.89	\$382,886.00	\$1,350,738.89	\$98,851.11	7.3%
Dispatch Fees	\$240,320.00	\$232,820.00	\$7,500.00	3.2%	\$162,943.00	\$71,380.00	\$234,323.00	\$5,997.00	2.6%
MDC Revenue - First Responders	\$90,150.00	\$90,150.00	\$0.00	0.0%	\$85,065.10	\$3,700.00	\$88,765.10	\$1,384.90	1.6%
Inter Local 800 Mhz	\$180,000.00	\$180,000.00	\$0.00	0.0%	\$0.00	\$180,000.00	\$180,000.00	\$0.00	0.0%
VHF Project Revenue	\$130,420.00	\$124,875.00	\$5,545.00	4.4%	\$93,500.01	\$31,374.00	\$124,874.01	\$5,545.99	4.4%
Tower Contract Revenue	\$316,423.00	\$311,108.00	\$5,315.00	1.7%	\$229,367.62	\$78,362.00	\$307,729.62	\$8,693.38	2.8%
Gain/Loss on Sale of Assets	\$479,100.00	\$48,000.00	\$431,100.00	898.1%	\$53,000.00	\$6,000.00	\$59,000.00	\$420,100.00	712.0%
Total Other Revenue	\$8,519,172.00	\$6,627,253.00	\$1,891,919.00	28.5%	\$6,677,051.63	\$1,828,840.00	\$8,505,891.63	\$13,280.37	0.2%
<b>Total Revenues</b>	<b>\$79,131,001.00</b>	<b>\$68,396,644.00</b>	<b>\$10,734,357.00</b>	<b>15.7%</b>	<b>\$65,426,372.10</b>	<b>\$7,037,909.00</b>	<b>\$72,464,281.10</b>	<b>\$6,666,719.90</b>	<b>9.2%</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$28,639,853.00	\$25,916,548.00	\$2,723,305.00	10.5%	\$19,128,933.97	\$6,698,166.00	\$25,827,099.97	\$2,812,753.03	10.9%
Overtime Pay	\$2,082,968.00	\$1,926,934.00	\$156,034.00	8.1%	\$2,231,457.20	\$486,836.00	\$2,718,293.20	(\$635,325.20)	(23.4%)
Paid Time Off	\$3,642,886.00	\$3,249,575.00	\$393,311.00	12.1%	\$2,165,971.80	\$924,461.00	\$3,090,432.80	\$552,453.20	17.9%
Stipend Pay	\$213,156.00	\$149,826.00	\$63,330.00	42.3%	\$192,688.02	\$39,732.00	\$232,420.02	(\$19,264.02)	(8.3%)
Payroll Taxes	\$2,542,473.00	\$2,297,405.00	\$245,068.00	10.7%	\$1,710,833.59	\$598,761.00	\$2,309,594.59	\$232,878.41	10.1%
TCDRS Plan	\$3,286,115.00	\$2,955,045.00	\$331,070.00	11.2%	\$2,238,583.39	\$772,613.00	\$3,011,196.39	\$274,918.61	9.1%
Health & Dental	\$879,419.00	\$830,878.00	\$48,541.00	5.8%	\$627,770.12	\$170,218.00	\$797,988.12	\$81,430.88	10.2%
Health Insurance Claims	\$6,581,813.00	\$5,173,859.00	\$1,407,954.00	27.2%	\$4,463,900.41	\$1,293,464.00	\$5,757,364.41	\$824,448.59	14.3%
Health Insurance Admin Fees	\$879,563.00	\$1,012,596.00	(\$133,033.00)	(13.1%)	\$486,839.20	\$253,149.00	\$739,988.20	\$139,574.80	18.9%
Total Payroll Expenses	\$48,748,246.00	\$43,512,666.00	\$5,235,580.00	12.0%	\$33,246,977.70	\$11,237,400.00	\$44,484,377.70	\$4,263,868.30	9.6%
Operating Expenses									
Unemployment Expense	\$18,000.00	\$18,000.00	\$0.00	0.0%	\$9,410.81	\$4,500.00	\$13,910.81	\$4,089.19	29.4%
Accident Repair	\$40,000.00	\$40,000.00	\$0.00	0.0%	\$48,675.13	\$0.00	\$48,675.13	(\$8,675.13)	(17.8%)
Accounting/Auditing Fees	\$50,000.00	\$48,600.00	\$1,400.00	2.9%	\$38,600.00	\$10,000.00	\$48,600.00	\$1,400.00	2.9%



**Montgomery County Hospital District**

	2024	2023			YTD Actual	Remaining	YTD Actual		
	Original Budget	Budget	Change	Percent Change	June 30+	Budget	June 30+	Change	Percent Change
Advertising	\$14,500.00	\$18,450.00	(\$3,950.00)	(21.4%)	\$2,537.00	\$7,800.00	\$10,337.00	\$4,163.00	40.3%
Credit Card Processing Fee	\$24,500.00	\$41,945.00	(\$17,445.00)	(41.6%)	\$17,179.25	\$11,305.00	\$28,484.25	(\$3,984.25)	(14.0%)
Bio-Waste Removal	\$41,412.00	\$39,532.00	\$1,880.00	4.8%	\$36,079.75	\$9,883.00	\$45,962.75	(\$4,550.75)	(9.9%)
Books/Materials	\$210,930.00	\$250,275.00	(\$39,345.00)	(15.7%)	\$105,764.61	\$53,500.00	\$159,264.61	\$51,665.39	32.4%
Business Licenses	\$42,548.00	\$38,603.00	\$3,945.00	10.2%	\$17,802.35	\$11,793.00	\$29,595.35	\$12,952.65	43.8%
Capital Lease Expense	\$524,666.00	\$472,897.00	\$51,769.00	10.9%	\$463,431.20	\$46,670.00	\$510,101.20	\$14,564.80	2.9%
Capital Lease Interest Expense	\$54,860.00	\$48,586.00	\$6,274.00	12.9%	\$39,583.92	\$12,608.00	\$52,191.92	\$2,668.08	5.1%
Capital IT Subscription Assets Interest Expense	\$0.00	\$0.00	\$0.00	0.0%	\$9,550.64	\$0.00	\$9,550.64	(\$9,550.64)	(100.0%)
Collection Fees	\$41,100.00	\$41,100.00	\$0.00	0.0%	\$25,405.80	\$10,485.00	\$35,890.80	\$5,209.20	14.5%
Community Education	\$9,060.00	\$11,700.00	(\$2,640.00)	(22.6%)	\$484.19	\$2,680.00	\$3,164.19	\$5,895.81	186.3%
Computer Maintenance	\$671,600.00	\$522,650.00	\$148,950.00	28.5%	\$385,992.44	\$97,250.00	\$483,242.44	\$188,357.56	39.0%
Computer Software	\$1,258,872.00	\$1,161,978.00	\$96,894.00	8.3%	\$799,764.11	\$113,032.00	\$912,796.11	\$346,075.89	37.9%
Computer Software - MDC First Responder	\$46,100.00	\$43,100.00	\$3,000.00	7.0%	\$34,997.34	\$3,700.00	\$38,697.34	\$7,402.66	19.1%
Computer Supplies/Non-Cap.	\$48,245.00	\$45,594.00	\$2,651.00	5.8%	\$48,742.91	\$2,950.00	\$51,692.91	(\$3,447.91)	(6.7%)
Conferences - Fees, Travel, & Meals	\$181,572.00	\$186,781.00	(\$5,209.00)	(2.8%)	\$96,372.57	\$30,004.00	\$126,376.57	\$55,195.43	43.7%
Contractual Obligations- County Appraisal	\$305,000.00	\$300,000.00	\$5,000.00	1.7%	\$228,910.19	\$75,000.00	\$303,910.19	\$1,089.81	0.4%
Contractual Obligations- Tax Collector Assessor	\$130,000.00	\$117,534.00	\$12,466.00	10.6%	\$118,619.17	\$0.00	\$118,619.17	\$11,380.83	9.6%
Contractual Obligations- Other	\$280,384.00	\$275,860.00	\$4,524.00	1.6%	\$214,848.32	\$65,933.00	\$280,781.32	(\$397.32)	(0.1%)
Customer Property Damage	\$18,840.00	\$12,840.00	\$6,000.00	46.7%	\$12,411.18	\$252.00	\$12,663.18	\$6,176.82	48.8%
Customer Relations	\$80,800.00	\$78,600.00	\$2,200.00	2.8%	\$49,829.35	\$19,104.00	\$68,933.35	\$11,866.65	17.2%
Damages/Uninsured Portion	\$0.00	\$0.00	\$0.00	0.0%	\$4,115.55	\$0.00	\$4,115.55	(\$4,115.55)	(100.0%)
Disposable Linen	\$73,104.00	\$61,824.00	\$11,280.00	18.2%	\$42,952.09	\$15,456.00	\$58,408.09	\$14,695.91	25.2%
Disposable Medical Supplies	\$1,381,758.00	\$1,487,441.00	(\$105,683.00)	(7.1%)	\$918,085.77	\$383,629.00	\$1,301,714.77	\$80,043.23	6.1%
Drug Supplies	\$438,020.00	\$436,398.00	\$1,622.00	0.4%	\$257,623.29	\$130,045.00	\$387,668.29	\$50,351.71	13.0%
Dues/Subscriptions	\$83,997.00	\$70,817.00	\$13,180.00	18.6%	\$59,200.46	\$6,924.00	\$66,124.46	\$17,872.54	27.0%
Durable Medical Equipment	\$360,575.00	\$399,583.00	(\$39,008.00)	(9.8%)	\$199,799.66	\$101,196.00	\$300,995.66	\$59,579.34	19.8%
Election Expenses	\$0.00	\$375,000.00	(\$375,000.00)	(100.0%)	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
Employee Health/Wellness	\$43,500.00	\$42,950.00	\$550.00	1.3%	\$19,352.82	\$12,255.00	\$31,607.82	\$11,892.18	37.6%
Employee Recognition	\$125,256.00	\$129,538.00	(\$4,282.00)	(3.3%)	\$79,927.72	\$14,577.00	\$94,504.72	\$30,751.28	32.5%
Equipment Rental	\$16,200.00	\$16,519.00	(\$319.00)	(1.9%)	\$6,886.30	\$9,499.00	\$16,385.30	(\$185.30)	(1.1%)
Fluids & Additives - Auto	\$33,960.00	\$32,342.00	\$1,618.00	5.0%	\$22,819.13	\$8,139.00	\$30,958.13	\$3,001.87	9.7%
Fuel - Auto	\$1,337,116.00	\$1,337,116.00	\$0.00	0.0%	\$750,934.64	\$334,279.00	\$1,085,213.64	\$251,902.36	23.2%
Fuel - Non-Auto	\$4,000.00	\$4,000.00	\$0.00	0.0%	\$0.00	\$4,000.00	\$4,000.00	\$0.00	0.0%
Hazardous Waste Removal	\$2,484.00	\$2,160.00	\$324.00	15.0%	\$1,517.11	\$556.00	\$2,073.11	\$410.89	19.8%
Insurance	\$790,268.00	\$679,636.00	\$110,632.00	16.3%	\$596,914.19	\$136,084.00	\$732,998.19	\$57,269.81	7.8%
Interest Expense	\$30,837.00	\$40,522.00	(\$9,685.00)	(23.9%)	\$40,522.37	\$0.00	\$40,522.37	(\$9,685.37)	(23.9%)
Laundry Service & Purchase	\$2,100.00	\$2,100.00	\$0.00	0.0%	\$1,123.24	\$525.00	\$1,648.24	\$451.76	27.4%
Leases/Contracts	\$76,650.00	\$75,048.00	\$1,602.00	2.1%	\$53,878.37	\$16,404.00	\$70,282.37	\$6,367.63	9.1%
Legal Fees	\$100,064.00	\$100,060.00	\$4.00	0.0%	\$52,649.53	\$37,513.00	\$90,162.53	\$9,901.47	11.0%
Maintenance & Repairs-Buildings	\$392,001.00	\$418,681.00	(\$26,680.00)	(6.4%)	\$259,779.59	\$137,633.00	\$397,412.59	(\$5,411.59)	(1.4%)
Maintenance- Equipment	\$1,708,202.00	\$872,035.00	\$836,167.00	95.9%	\$528,148.07	\$227,691.00	\$755,839.07	\$952,362.93	126.0%
Management Fees	\$153,630.00	\$138,600.00	\$15,030.00	10.8%	\$94,030.36	\$34,650.00	\$128,680.36	\$24,949.64	19.4%
Meals - Business and Travel	\$2,730.00	\$2,330.00	\$400.00	17.2%	\$822.41	\$1,130.00	\$1,952.41	\$777.59	39.8%
Meeting Expenses	\$45,290.00	\$36,840.00	\$8,450.00	22.9%	\$19,846.48	\$11,212.00	\$31,058.48	\$14,231.52	45.8%
Mileage Reimbursements	\$6,297.00	\$6,755.00	(\$458.00)	(6.8%)	\$2,920.53	\$1,651.00	\$4,571.53	\$1,725.47	37.7%
Office Supplies	\$15,600.00	\$11,462.00	\$4,138.00	36.1%	\$8,954.40	\$2,788.00	\$11,742.40	\$3,857.60	32.9%
Oil & Lubricants	\$34,800.00	\$35,000.00	(\$200.00)	(0.6%)	\$18,836.43	\$9,435.00	\$28,271.43	\$6,528.57	23.1%
Other Services	\$5,400.00	\$4,800.00	\$600.00	12.5%	\$6,745.90	\$1,200.00	\$7,945.90	(\$2,545.90)	(32.0%)
Oxygen & Gases	\$77,822.00	\$50,258.00	\$27,564.00	54.8%	\$50,556.76	\$9,550.00	\$60,106.76	\$17,715.24	29.5%
Postage	\$14,764.00	\$19,920.00	(\$5,156.00)	(25.9%)	\$19,910.92	\$3,730.00	\$23,640.92	(\$8,876.92)	(37.5%)
Printing Services	\$17,323.00	\$20,834.00	(\$3,511.00)	(16.9%)	\$4,531.05	\$7,142.00	\$11,673.05	\$5,649.95	48.4%
Professional Fees	\$1,719,111.00	\$1,479,798.00	\$239,313.00	16.2%	\$1,123,066.84	\$389,595.00	\$1,512,661.84	\$206,449.16	13.6%
Radio Repairs - Outsourced (Depot)	\$66,000.00	\$68,180.00	(\$2,180.00)	(3.2%)	\$18,379.39	\$21,000.00	\$39,379.39	\$26,620.61	67.6%
Radio - Parts	\$65,229.00	\$51,835.00	\$13,394.00	25.8%	\$57,847.26	\$11,811.00	\$69,658.26	(\$4,429.26)	(6.4%)
Radios	\$6,000.00	\$6,000.00	\$0.00	0.0%	\$0.00	\$6,000.00	\$6,000.00	\$0.00	0.0%
Recruit/Investigate	\$54,750.00	\$53,750.00	\$1,000.00	1.9%	\$30,722.13	\$9,600.00	\$40,322.13	\$14,427.87	35.8%
Rent	\$103,900.00	\$135,785.00	(\$31,885.00)	(23.5%)	\$94,824.19	\$33,872.00	\$128,696.19	(\$24,796.19)	(19.3%)
Repair-Equipment	\$75,200.00	\$67,700.00	\$7,500.00	11.1%	\$47,215.24	\$20,315.00	\$67,530.24	\$7,669.76	11.4%
Shop Tools	\$19,500.00	\$19,624.00	(\$124.00)	(0.6%)	\$5,297.61	\$9,150.00	\$14,447.61	\$5,052.39	35.0%
Shop Supplies	\$60,752.00	\$72,707.00	(\$11,955.00)	(16.4%)	\$29,126.23	\$37,948.00	\$67,074.23	(\$6,322.23)	(9.4%)
Small Equipment & Furniture	\$693,343.00	\$719,803.00	(\$26,460.00)	(3.7%)	\$401,853.25	\$320,754.00	\$722,607.25	(\$29,264.25)	(4.0%)
Special Events Supplies	\$4,800.00	\$5,600.00	(\$800.00)	(14.3%)	\$2,460.09	\$1,480.00	\$3,940.09	\$859.91	21.8%
Station Supplies	\$52,644.00	\$57,816.00	(\$5,172.00)	(8.9%)	\$36,615.72	\$15,369.00	\$51,984.72	\$659.28	1.3%
Supplemental Food	\$3,000.00	\$3,000.00	\$0.00	0.0%	\$0.00	\$3,000.00	\$3,000.00	\$0.00	0.0%
Telephones-Cellular	\$161,428.00	\$151,934.00	\$9,494.00	6.2%	\$111,755.08	\$37,976.00	\$149,731.08	\$11,696.92	7.8%
Telephones-Service	\$338,340.00	\$262,035.00	\$76,305.00	29.1%	\$311,564.45	\$56,923.00	\$368,487.45	(\$30,147.45)	(8.2%)
Training/Related Expenses-CE	\$461,237.00	\$482,747.00	(\$21,510.00)	(4.5%)	\$219,852.60	\$121,685.00	\$341,537.60	\$119,699.40	35.0%
Tuition Reimbursement	\$99,000.00	\$99,000.00	\$0.00	0.0%	\$44,835.94	\$21,500.00	\$66,335.94	\$32,664.06	49.2%
Travel Expenses	\$13,580.00	\$13,880.00	(\$300.00)	(2.2%)	\$4,013.17	\$3,830.00	\$7,843.17	\$5,736.83	73.1%
Uniforms	\$314,410.00	\$318,213.00	(\$3,803.00)	(1.2%)	\$157,997.67	\$95,068.00	\$253,065.67	\$61,344.33	24.2%
Utilities	\$447,480.00	\$433,920.00	\$13,560.00	3.1%	\$394,251.95	\$101,919.00	\$496,170.95	(\$48,690.95)	(9.8%)

Montgomery County Hospital District									
	2024	2023			YTD Actual	Remaining	YTD Actual		
	Original Budget	Budget	Change	Percent Change	June 30+	Budget	June 30+	Change	Percent Change
Vehicle-Batteries	\$51,500.00	\$61,350.00	(\$9,850.00)	(16.1%)	\$18,788.79	\$18,350.00	\$37,138.79	\$14,361.21	38.7%
Vehicle-Outside Services	\$20,400.00	\$17,514.00	\$2,886.00	16.5%	\$16,252.78	\$2,750.00	\$19,002.78	\$1,397.22	7.4%
Vehicle-Parts	\$787,064.00	\$684,238.00	\$102,826.00	15.0%	\$513,801.42	\$168,750.00	\$682,551.42	\$104,512.58	15.3%
Vehicle-Registration	\$2,496.00	\$2,496.00	\$0.00	0.0%	\$1,041.18	\$636.00	\$1,677.18	\$818.82	48.8%
Vehicle-Tires	\$83,200.00	\$68,988.00	\$14,212.00	20.6%	\$62,016.06	\$10,747.00	\$72,763.06	\$10,436.94	14.3%
Vehicle-Towing	\$10,800.00	\$9,600.00	\$1,200.00	12.5%	\$8,509.30	\$2,100.00	\$10,609.30	\$190.70	1.8%
Worker's Compensation Insurance	\$394,377.00	\$394,377.00	\$0.00	0.0%	\$321,902.73	\$101,001.00	\$422,903.73	(\$28,526.73)	(6.7%)
Total Operating Expenses	\$17,576,278.00	\$16,467,084.00	\$1,109,194.00	6.7%	\$10,962,368.44	\$3,870,471.00	\$14,832,839.44	\$2,743,438.56	18.5%
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$2,706,267.00	\$2,483,191.00	\$223,076.00	9.0%	\$1,842,718.07	\$620,794.00	\$2,463,512.07	\$242,754.93	9.9%
Specialty Healthcare Providers	\$2,627,951.00	\$2,627,377.00	\$574.00	0.0%	\$1,645,544.48	\$656,845.00	\$2,302,389.48	\$325,561.52	14.1%
Total Indigent Care Expenses	\$5,334,218.00	\$5,110,568.00	\$223,650.00	4.4%	\$3,488,262.55	\$1,277,639.00	\$4,765,901.55	\$568,316.45	11.9%
Capital Expenditures									
Capital Purchase - Land	\$0.00	\$600,000.00	(\$600,000.00)	(100.0%)	\$274,849.15	\$325,150.00	\$599,999.15	(\$599,999.15)	(100.0%)
Capital Purchase - Building/Improvements	\$1,486,300.00	\$794,617.00	\$691,683.00	87.0%	\$599,955.00	\$190,000.00	\$789,955.00	\$696,345.00	88.2%
Capital Purchase - Equipment	\$5,741,303.00	\$4,210,386.00	\$1,530,917.00	36.4%	\$386,512.14	\$3,832,580.00	\$4,219,092.14	\$1,522,210.86	36.1%
Capital Purchase - Vehicles	\$3,828,200.00	\$2,264,148.00	\$1,564,052.00	69.1%	\$1,656,771.99	\$1,088,395.00	\$2,745,166.99	\$1,083,033.01	39.5%
Capital Purchase - Capital Leases	\$253,122.00	\$758,442.00	(\$505,320.00)	(66.6%)	\$287,854.27	\$528,357.00	\$816,211.27	(\$563,089.27)	(69.0%)
Capital Purchase - IT Subscription Assets	\$550,000.00	\$229,581.00	\$320,419.00	139.6%	\$229,579.51	\$229,581.00	\$459,160.51	\$90,839.49	19.8%
Total Capital Expenditures	\$11,858,925.00	\$8,857,174.00	\$3,001,751.00	33.9%	\$3,435,522.06	\$6,194,063.00	\$9,629,585.06	\$2,229,339.94	23.2%
<b>Total Expenses</b>	<b>\$83,517,667.00</b>	<b>\$73,947,492.00</b>	<b>\$9,570,175.00</b>	<b>12.9%</b>	<b>\$51,133,130.75</b>	<b>\$22,579,573.00</b>	<b>\$73,712,703.75</b>	<b>\$9,804,963.25</b>	<b>13.3%</b>
Revenue over Expenditures	(\$4,386,666.00)	(\$5,550,848.00)	\$1,164,182.00	(21.0%)	\$14,293,241.35	(\$15,541,664.00)	(\$1,248,422.65)	(\$3,138,243.35)	251.4%

## Annual Budget Comparison by Department

# Montgomery County Hospital District

## Annual Budget Comparison

For the Fiscal Year Ending September 30, 2024

Montgomery County Hospital District								
	2024	2023				YTD Actual		
	Original Budget	Budget	Change	Percent Change	June 30+	Remaining Budget	June 30+ Remaining Budget	Percent Change
<b>001 - Administration</b>								
<b>Revenue</b>								
Tax Revenue								
Tax Revenue	\$45,282,155.00	\$41,961,765.00	\$3,320,390.00	7.9%	\$41,171,893.22	\$279,417.00	\$41,451,310.22	\$3,830,844.78 9.2%
Delinquent Tax Revenue	\$509,009.00	\$471,835.00	\$37,174.00	7.9%	\$72,923.59	\$83,882.00	\$156,805.59	\$352,203.41 224.6%
Penalties and Interest	\$406,986.00	\$377,260.00	\$29,726.00	7.9%	\$265,437.19	\$73,884.00	\$339,321.19	\$67,664.81 19.9%
Miscellaneous Tax Revenue	\$14,383.00	\$26,589.00	(\$12,206.00)	(45.9%)	\$14,508.36	\$0.00	\$14,508.36	(\$125.36) (0.9%)
Total Tax Revenue	\$46,212,533.00	\$42,837,449.00	\$3,375,084.00	7.9%	\$41,524,762.36	\$437,183.00	\$41,961,945.36	\$4,250,587.64 10.1%
<b>Other Revenue</b>								
Investment Income - MCHD	\$2,212,004.00	\$360,000.00	\$1,852,004.00	514.4%	\$1,687,221.66	\$90,000.00	\$1,777,221.66	\$434,782.34 24.5%
Interest Income - Capital Lease	\$11,865.00	\$32,686.00	(\$20,821.00)	(63.7%)	\$9,425.05	\$6,321.00	\$15,746.05	(\$3,881.05) (24.6%)
Tobacco Settlement Proceeds	\$800,000.00	\$700,000.00	\$100,000.00	14.3%	\$826,825.57	\$0.00	\$826,825.57	(\$26,825.57) (3.2%)
Weyland Bldg. Land Lease	\$25,800.00	\$25,800.00	\$0.00	0.0%	\$19,351.02	\$6,450.00	\$25,801.02	(\$1.02) (0.0%)
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$3,259.68	\$0.00	\$3,259.68	(\$3,259.68) (100.0%)
Tenant Rent Income	\$0.00	\$88,229.00	(\$88,229.00)	(100.0%)	\$83,685.78	\$23,713.00	\$107,398.78	(\$107,398.78) (100.0%)
Management Fee Revenue	\$0.00	\$99,996.00	(\$99,996.00)	(100.0%)	\$74,999.97	\$24,999.00	\$99,998.97	(\$99,998.97) (100.0%)
Total Other Revenue	\$3,049,669.00	\$1,306,711.00	\$1,742,958.00	133.4%	\$2,704,768.73	\$151,483.00	\$2,856,251.73	\$193,417.27 6.8%
<b>Total Revenues</b>	<b>\$49,262,202.00</b>	<b>\$44,144,160.00</b>	<b>\$5,118,042.00</b>	<b>11.6%</b>	<b>\$44,229,531.09</b>	<b>\$588,666.00</b>	<b>\$44,818,197.09</b>	<b>\$4,444,004.91 9.9%</b>
<b>Expenses</b>								
<b>Payroll Expenses</b>								
Regular Pay	\$840,710.00	\$727,811.00	\$112,899.00	15.5%	\$545,853.10	\$191,326.00	\$737,179.10	\$103,530.90 14.0%
Paid Time Off	\$119,001.00	\$111,782.00	\$7,219.00	6.5%	\$88,142.33	\$37,646.00	\$125,788.33	(\$6,787.33) (5.4%)
Payroll Taxes	\$65,863.00	\$57,611.00	\$8,252.00	14.3%	\$40,090.64	\$15,789.00	\$55,879.64	\$9,983.36 17.9%
TCDRS Plan	\$90,089.00	\$78,798.00	\$11,291.00	14.3%	\$59,511.03	\$21,752.00	\$81,263.03	\$8,825.97 10.9%
Total Payroll Expenses	\$1,115,663.00	\$976,002.00	\$139,661.00	14.3%	\$733,597.10	\$266,513.00	\$1,000,110.10	\$115,552.90 11.6%
<b>Operating Expenses</b>								
Advertising	\$950.00	\$900.00	\$50.00	5.6%	\$2,537.00	\$0.00	\$2,537.00	(\$1,587.00) (62.6%)
Community Education	\$5,000.00	\$4,000.00	\$1,000.00	25.0%	\$0.00	\$0.00	\$0.00	\$5,000.00 0.0%
Computer Software	\$1,455.00	\$1,482.00	(\$27.00)	(1.8%)	\$1,335.81	\$93.00	\$1,428.81	\$26.19 1.8%
Conferences - Fees, Travel, & Meals	\$14,663.00	\$10,468.00	\$4,195.00	40.1%	\$7,073.55	\$0.00	\$7,073.55	\$7,589.45 107.3%
Contractual Obligations- County Appraisal	\$305,000.00	\$300,000.00	\$5,000.00	1.7%	\$228,910.19	\$75,000.00	\$303,910.19	\$1,089.81 0.4%
Contractual Obligations- Tax Collector Assessor	\$130,000.00	\$117,534.00	\$12,466.00	10.6%	\$118,619.17	\$0.00	\$118,619.17	\$11,380.83 9.6%
Dues/Subscriptions	\$19,597.00	\$18,937.00	\$660.00	3.5%	\$15,345.59	\$619.00	\$15,964.59	\$3,632.41 22.8%
Employee Recognition	\$2,100.00	\$2,025.00	\$75.00	3.7%	\$661.48	\$0.00	\$661.48	\$1,438.52 217.5%
Insurance	\$790,268.00	\$679,636.00	\$110,632.00	16.3%	\$596,914.19	\$136,084.00	\$732,998.19	\$57,269.81 7.8%
Legal Fees	\$100,004.00	\$100,000.00	\$4.00	0.0%	\$52,649.53	\$37,498.00	\$90,147.53	\$9,856.47 10.9%
Meals - Business and Travel	\$1,000.00	\$600.00	\$400.00	66.7%	\$498.13	\$600.00	\$1,098.13	(\$98.13) (8.9%)
Meeting Expenses	\$1,500.00	\$1,500.00	\$0.00	0.0%	(\$35.00)	\$1,000.00	\$965.00	\$535.00 55.4%
Mileage Reimbursements	\$720.00	\$600.00	\$120.00	20.0%	\$553.67	\$150.00	\$703.67	\$16.33 2.3%
Professional Fees	\$64,484.00	\$28,000.00	\$36,484.00	130.3%	\$23,342.33	\$7,000.00	\$30,342.33	\$34,141.67 112.5%
Small Equipment & Furniture	\$0.00	\$300.00	(\$300.00)	(100.0%)	\$0.00	\$0.00	\$0.00	\$0.00 0.0%
Telephones-Cellular	\$2,904.00	\$2,424.00	\$480.00	19.8%	\$2,831.59	\$606.00	\$3,437.59	(\$533.59) (15.5%)
Training/Related Expenses-CE	\$17,691.00	\$20,480.00	(\$2,789.00)	(13.6%)	\$1,144.00	\$0.00	\$1,144.00	\$16,547.00 1,446.4%
Total Operating Expenses	\$1,457,336.00	\$1,288,886.00	\$168,450.00	13.1%	\$1,052,381.23	\$258,650.00	\$1,311,031.23	\$146,304.77 11.2%
<b>Total Expenses</b>	<b>\$2,572,999.00</b>	<b>\$2,264,888.00</b>	<b>\$308,111.00</b>	<b>13.6%</b>	<b>\$1,785,978.33</b>	<b>\$525,163.00</b>	<b>\$2,311,141.33</b>	<b>\$261,857.67 11.3%</b>
Revenue over Expenditures	\$46,689,203.00	\$41,879,272.00	\$4,809,931.00	11.5%	\$42,443,552.76	\$63,503.00	\$42,507,055.76	\$4,182,147.24 9.8%

Montgomery County Hospital District								
	2024	2023				YTD Actual		
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	YTD Actual June 30+ Remaining Budget	Percent Change
<b>002 - HCAP</b>								
<b>Revenue</b>								
Other Revenue								
Rx Discount Card Royalties	\$0.00	\$300.00	(\$300.00)	(100.0%)	(\$161.25)	\$75.00	(\$86.25)	\$86.25 (100.0%)
P.A. Processing Fees	\$0.00	\$240.00	(\$240.00)	(100.0%)	\$10.00	\$60.00	\$70.00	(\$70.00) (100.0%)
Total Other Revenue	\$0.00	\$540.00	(\$540.00)	(100.0%)	(\$151.25)	\$135.00	(\$16.25)	\$16.25 (100.0%)
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$540.00</b>	<b>(\$540.00)</b>	<b>(100.0%)</b>	<b>(\$151.25)</b>	<b>\$135.00</b>	<b>(\$16.25)</b>	<b>\$16.25 (100.0%)</b>
<b>Expenses</b>								
Payroll Expenses								
Regular Pay	\$728,823.00	\$705,462.00	\$23,361.00	3.3%	\$478,134.89	\$185,028.00	\$663,162.89	\$65,660.11 9.9%
Overtime Pay	\$287.00	\$208.00	\$79.00	38.0%	\$164.98	\$54.00	\$218.98	\$68.02 31.1%
Paid Time Off	\$99,105.00	\$97,541.00	\$1,564.00	1.6%	\$80,636.30	\$24,755.00	\$105,391.30	(\$6,286.30) (6.0%)
Payroll Taxes	\$61,287.00	\$59,445.00	\$1,842.00	3.1%	\$40,284.50	\$15,531.00	\$55,815.50	\$5,471.50 9.8%
TCDRS Plan	\$78,679.00	\$76,303.00	\$2,376.00	3.1%	\$53,099.04	\$19,934.00	\$73,033.04	\$5,645.96 7.7%
Total Payroll Expenses	\$968,181.00	\$938,959.00	\$29,222.00	3.1%	\$652,319.71	\$245,302.00	\$897,621.71	\$70,559.29 7.9%
Operating Expenses								
Advertising	\$6,000.00	\$10,000.00	(\$4,000.00)	(40.0%)	\$0.00	\$6,000.00	\$6,000.00	\$0.00 0.0%
Business Licenses	\$120.00	\$306.00	(\$186.00)	(60.8%)	\$108.64	\$0.00	\$108.64	\$11.36 10.5%
Community Education	\$860.00	\$600.00	\$260.00	43.3%	\$0.00	\$200.00	\$200.00	\$660.00 330.0%
Computer Software	\$163,124.00	\$163,124.00	\$0.00	0.0%	\$114,461.43	\$42,031.00	\$156,492.43	\$6,631.57 4.2%
Computer Supplies/Non-Cap.	\$400.00	\$800.00	(\$400.00)	(50.0%)	\$400.00	\$400.00	\$800.00	(\$400.00) (50.0%)
Conferences - Fees, Travel, & Meals	\$5,004.00	\$3,322.00	\$1,682.00	50.6%	\$2,727.86	\$1,102.00	\$3,829.86	\$1,174.14 30.7%
Dues/Subscriptions	\$775.00	\$775.00	\$0.00	0.0%	\$500.00	\$0.00	\$500.00	\$275.00 55.0%
Employee Recognition	\$900.00	\$900.00	\$0.00	0.0%	\$676.75	\$223.00	\$899.75	\$0.25 0.0%
Management Fees	\$153,630.00	\$138,600.00	\$15,030.00	10.8%	\$94,030.36	\$34,650.00	\$128,680.36	\$24,949.64 19.4%
Meeting Expenses	\$1,250.00	\$200.00	\$1,050.00	525.0%	\$60.00	\$200.00	\$260.00	\$990.00 380.8%
Mileage Reimbursements	\$150.00	\$300.00	(\$150.00)	(50.0%)	\$29.86	\$100.00	\$129.86	\$20.14 15.5%
Office Supplies	\$0.00	\$100.00	(\$100.00)	(100.0%)	\$0.00	\$0.00	\$0.00	\$0.00 0.0%
Printing Services	\$1,000.00	\$0.00	\$1,000.00	0.0%	\$0.00	\$0.00	\$0.00	\$1,000.00 0.0%
Professional Fees	\$7,080.00	\$6,360.00	\$720.00	11.3%	\$4,249.00	\$1,590.00	\$5,839.00	\$1,241.00 21.3%
Small Equipment & Furniture	\$0.00	\$200.00	(\$200.00)	(100.0%)	\$0.00	\$0.00	\$0.00	\$0.00 0.0%
Telephones-Cellular	\$2,880.00	\$2,928.00	(\$48.00)	(1.6%)	\$2,168.85	\$732.00	\$2,900.85	(\$20.85) (0.7%)
Training/Related Expenses-CE	\$110.00	\$429.00	(\$319.00)	(74.4%)	\$116.10	\$0.00	\$116.10	(\$6.10) (5.3%)
Total Operating Expenses	\$343,283.00	\$328,944.00	\$14,339.00	4.4%	\$219,528.85	\$87,228.00	\$306,756.85	\$36,526.15 11.9%
Indigent Care Expenses								
1115 Medicaid Waiver - Uncompensated Care	\$2,706,267.00	\$2,483,191.00	\$223,076.00	9.0%	\$1,842,718.07	\$620,794.00	\$2,463,512.07	\$242,754.93 9.9%
Specialty Healthcare Providers	\$2,627,951.00	\$2,627,377.00	\$574.00	0.0%	\$1,645,544.48	\$656,845.00	\$2,302,389.48	\$325,561.52 14.1%
Total Indigent Care Expenses	\$5,334,218.00	\$5,110,568.00	\$223,650.00	4.4%	\$3,488,262.55	\$1,277,639.00	\$4,765,901.55	\$568,316.45 11.9%
<b>Total Expenses</b>	<b>\$6,645,682.00</b>	<b>\$6,378,471.00</b>	<b>\$267,211.00</b>	<b>4.2%</b>	<b>\$4,360,111.11</b>	<b>\$1,610,169.00</b>	<b>\$5,970,280.11</b>	<b>\$675,401.89 11.3%</b>
Revenue over Expenditures	(\$6,645,682.00)	(\$6,377,931.00)	(\$267,751.00)	4.2%	(\$4,360,262.36)	(\$1,610,034.00)	(\$5,970,296.36)	(\$675,385.64) 11.3%

Montgomery County Hospital District									
	2024	2023		Percent	YTD Actual	Remaining	YTD Actual		Percent
	Original Budget	Budget	Change	Change	June 30+	Budget	June 30+ Remaining Budget	Change	Change
<b>004 - Radio / Tower System</b>									
<b>Revenue</b>									
Other Revenue									
Interest Income	\$3,865.00	\$5,546.00	(\$1,681.00)	(30.3%)	\$4,314.78	\$1,231.00	\$5,545.78	(\$1,680.78)	(30.3%)
Interest Income - Capital Lease	\$54,914.00	\$47,584.00	\$7,330.00	15.4%	\$37,982.76	\$12,739.00	\$50,721.76	\$4,192.24	8.3%
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$354.00	\$0.00	\$354.00	(\$354.00)	(100.0%)
Inter Local 800 Mhz	\$180,000.00	\$180,000.00	\$0.00	0.0%	\$0.00	\$180,000.00	\$180,000.00	\$0.00	0.0%
VHF Project Revenue	\$130,420.00	\$124,875.00	\$5,545.00	4.4%	\$93,500.01	\$31,374.00	\$124,874.01	\$5,545.99	4.4%
Tower Contract Revenue	\$316,423.00	\$311,108.00	\$5,315.00	1.7%	\$229,367.62	\$78,362.00	\$307,729.62	\$8,693.38	2.8%
Gain/Loss on Sale of Assets	\$50,600.00	\$0.00	\$50,600.00	0.0%	\$0.00	\$0.00	\$0.00	\$50,600.00	0.0%
Total Other Revenue	\$736,222.00	\$669,113.00	\$67,109.00	10.0%	\$365,519.17	\$303,706.00	\$669,225.17	\$66,996.83	10.0%
<b>Total Revenues</b>	<b>\$736,222.00</b>	<b>\$669,113.00</b>	<b>\$67,109.00</b>	<b>10.0%</b>	<b>\$365,519.17</b>	<b>\$303,706.00</b>	<b>\$669,225.17</b>	<b>\$66,996.83</b>	<b>10.0%</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$344,292.00	\$336,508.00	\$7,784.00	2.3%	\$241,318.47	\$88,206.00	\$329,524.47	\$14,767.53	4.5%
Overtime Pay	\$2,908.00	\$3,799.00	(\$891.00)	(23.5%)	\$2,232.38	\$962.00	\$3,194.38	(\$286.38)	(9.0%)
Paid Time Off	\$48,776.00	\$53,145.00	(\$4,369.00)	(8.2%)	\$35,437.35	\$19,170.00	\$54,607.35	(\$5,831.35)	(10.7%)
Stipend Pay	\$15,252.00	\$11,736.00	\$3,516.00	30.0%	\$12,444.00	\$2,934.00	\$15,378.00	(\$126.00)	(0.8%)
Payroll Taxes	\$30,431.00	\$29,987.00	\$444.00	1.5%	\$23,056.15	\$8,236.00	\$31,292.15	(\$861.15)	(2.8%)
TCDRS Plan	\$39,066.00	\$38,493.00	\$573.00	1.5%	\$27,714.01	\$10,572.00	\$38,286.01	\$779.99	2.0%
Total Payroll Expenses	\$480,725.00	\$473,668.00	\$7,057.00	1.5%	\$342,202.36	\$130,080.00	\$472,282.36	\$8,442.64	1.8%
Operating Expenses									
Computer Maintenance	\$237,000.00	\$114,500.00	\$122,500.00	107.0%	\$83,399.66	\$24,500.00	\$107,899.66	\$129,100.34	119.6%
Computer Software	\$60,847.00	\$65,932.00	(\$5,085.00)	(7.7%)	\$27,741.28	\$40,047.00	\$67,788.28	(\$6,941.28)	(10.2%)
Computer Supplies/Non-Cap.	\$2,400.00	\$2,400.00	\$0.00	0.0%	\$0.00	\$2,400.00	\$2,400.00	\$0.00	0.0%
Conferences - Fees, Travel, & Meals	\$8,694.00	\$5,060.00	\$3,634.00	71.8%	\$4,020.39	\$0.00	\$4,020.39	\$4,673.61	116.2%
Contractual Obligations - Other	\$70,560.00	\$70,560.00	\$0.00	0.0%	\$52,920.00	\$17,640.00	\$70,560.00	\$0.00	0.0%
Dues/Subscriptions	\$1,330.00	\$1,120.00	\$210.00	18.8%	\$79.92	\$1,030.00	\$1,109.92	\$220.08	19.8%
Employee Recognition	\$300.00	\$300.00	\$0.00	0.0%	\$0.00	\$300.00	\$300.00	\$0.00	0.0%
Equipment Rental	\$3,000.00	\$3,000.00	\$0.00	0.0%	\$0.00	\$3,000.00	\$3,000.00	\$0.00	0.0%
Fuel - Non-Auto	\$4,000.00	\$4,000.00	\$0.00	0.0%	\$0.00	\$4,000.00	\$4,000.00	\$0.00	0.0%
Maintenance & Repairs-Buildings	\$36,001.00	\$46,774.00	(\$10,773.00)	(23.0%)	\$56,961.54	\$5,365.00	\$62,326.54	(\$26,325.54)	(42.2%)
Maintenance- Equipment	\$264,000.00	\$271,500.00	(\$7,500.00)	(2.8%)	\$215,499.50	\$46,500.00	\$261,999.50	\$2,000.50	0.8%
Meals - Business and Travel	\$80.00	\$80.00	\$0.00	0.0%	\$0.00	\$80.00	\$80.00	\$0.00	0.0%
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	0.0%	\$29.93	\$0.00	\$29.93	(\$29.93)	(100.0%)
Printing Services	\$1,098.00	\$1,100.00	(\$2.00)	(0.2%)	\$0.00	\$1,100.00	\$1,100.00	(\$2.00)	(0.2%)
Professional Fees	\$288,638.00	\$285,456.00	\$3,182.00	1.1%	\$132,506.39	\$160,795.00	\$293,301.39	(\$4,663.39)	(1.6%)
Radio Repairs - Outsourced (Depot)	\$66,000.00	\$68,180.00	(\$2,180.00)	(3.2%)	\$18,379.39	\$21,000.00	\$39,379.39	\$26,620.61	67.6%
Radio - Parts	\$65,229.00	\$51,835.00	\$13,394.00	25.8%	\$57,847.26	\$11,811.00	\$69,658.26	(\$4,429.26)	(6.4%)
Radios	\$6,000.00	\$6,000.00	\$0.00	0.0%	\$0.00	\$6,000.00	\$6,000.00	\$0.00	0.0%
Repair-Equipment	\$4,800.00	\$4,800.00	\$0.00	0.0%	\$0.00	\$4,800.00	\$4,800.00	\$0.00	0.0%
Shop Tools	\$4,050.00	\$4,050.00	\$0.00	0.0%	\$209.00	\$3,840.00	\$4,049.00	\$1.00	0.0%
Shop Supplies	\$17,100.00	\$17,100.00	\$0.00	0.0%	\$3,609.07	\$10,133.00	\$13,742.07	\$3,357.93	24.4%
Small Equipment & Furniture	\$111,500.00	\$162,859.00	(\$51,359.00)	(31.5%)	\$84,490.96	\$129,413.00	\$213,903.96	(\$102,403.96)	(47.9%)
Station Supplies	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$32.14	\$450.00	\$482.14	\$1,017.86	211.1%
Telephones-Cellular	\$3,756.00	\$3,756.00	\$0.00	0.0%	\$2,481.69	\$954.00	\$3,435.69	\$320.31	9.3%
Telephones-Service	\$7,200.00	\$7,200.00	\$0.00	0.0%	\$2,156.13	\$1,800.00	\$3,956.13	\$3,243.87	82.0%
Training/Related Expenses-CE	\$19,465.00	\$34,465.00	(\$15,000.00)	(43.5%)	\$20,215.00	\$14,250.00	\$34,465.00	(\$15,000.00)	(43.5%)
Utilities	\$66,000.00	\$52,440.00	\$13,560.00	25.9%	\$38,939.68	\$12,814.00	\$51,753.68	\$14,246.32	27.5%
Vehicle-Batteries	\$1,500.00	\$1,350.00	\$150.00	11.1%	\$1,977.85	\$0.00	\$1,977.85	(\$477.85)	(24.2%)
Total Operating Expenses	\$1,352,048.00	\$1,287,317.00	\$64,731.00	5.0%	\$803,496.78	\$524,022.00	\$1,327,518.78	\$24,529.22	1.8%
Capital Expenditures									
Capital Purchase - Land	\$0.00	\$600,000.00	(\$600,000.00)	(100.0%)	\$274,849.15	\$325,150.00	\$599,999.15	(\$599,999.15)	(100.0%)
Capital Purchase - Building/Improvements	\$450,000.00	\$0.00	\$450,000.00	0.0%	\$0.00	\$0.00	\$0.00	\$450,000.00	0.0%
Capital Purchase - Equipment	\$350,000.00	\$3,618,720.00	(\$3,268,720.00)	(90.3%)	\$164,939.31	\$3,457,280.00	\$3,622,219.31	(\$3,272,219.31)	(90.3%)
Total Capital Expenditures	\$800,000.00	\$4,218,720.00	(\$3,418,720.00)	(81.0%)	\$439,788.46	\$3,782,430.00	\$4,222,218.46	(\$3,422,218.46)	(81.1%)
<b>Total Expenses</b>	<b>\$2,632,773.00</b>	<b>\$5,979,705.00</b>	<b>(\$3,346,932.00)</b>	<b>(56.0%)</b>	<b>\$1,585,487.60</b>	<b>\$4,436,532.00</b>	<b>\$6,022,019.60</b>	<b>(\$3,389,246.60)</b>	<b>(56.3%)</b>
Revenue over Expenditures	(\$1,896,551.00)	(\$5,310,592.00)	\$3,414,041.00	(64.3%)	(\$1,219,968.43)	(\$4,132,826.00)	(\$5,352,794.43)	\$3,456,243.43	(64.6%)

Montgomery County Hospital District									
	2024	2023				YTD Actual			
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>005 - Accounting</b>									
<b>Revenue</b>									
Other Revenue									
Proceeds from IT Subscription Assets	\$250,000.00	\$11,048.00	\$238,952.00	2,162.9%	\$11,047.17	\$11,048.00	\$22,095.17	\$227,904.83	1,031.5%
Total Other Revenue	\$250,000.00	\$11,048.00	\$238,952.00	2,162.9%	\$11,047.17	\$11,048.00	\$22,095.17	\$227,904.83	1,031.5%
<b>Total Revenues</b>	<b>\$250,000.00</b>	<b>\$11,048.00</b>	<b>\$238,952.00</b>	<b>2,162.9%</b>	<b>\$11,047.17</b>	<b>\$11,048.00</b>	<b>\$22,095.17</b>	<b>\$227,904.83</b>	<b>1,031.5%</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$543,947.00	\$505,881.00	\$38,066.00	7.5%	\$347,863.48	\$132,855.00	\$480,718.48	\$63,228.52	13.2%
Overtime Pay	\$3,047.00	\$942.00	\$2,105.00	223.5%	\$1,481.57	\$240.00	\$1,721.57	\$1,325.43	77.0%
Paid Time Off	\$74,458.00	\$70,308.00	\$4,150.00	5.9%	\$46,292.67	\$18,904.00	\$65,196.67	\$9,261.33	14.2%
Stipend Pay	\$96.00	\$0.00	\$96.00	0.0%	\$60.00	\$0.00	\$60.00	\$36.00	60.0%
Payroll Taxes	\$45,992.00	\$42,712.00	\$3,280.00	7.7%	\$28,198.77	\$11,250.00	\$39,448.77	\$6,543.23	16.6%
TCDRS Plan	\$59,047.00	\$54,827.00	\$4,220.00	7.7%	\$37,619.74	\$14,441.00	\$52,060.74	\$6,986.26	13.4%
Total Payroll Expenses	\$726,587.00	\$674,670.00	\$51,917.00	7.7%	\$461,516.23	\$177,690.00	\$639,206.23	\$87,380.77	13.7%
Operating Expenses									
Accounting/Auditing Fees	\$50,000.00	\$48,600.00	\$1,400.00	2.9%	\$38,600.00	\$10,000.00	\$48,600.00	\$1,400.00	2.9%
Credit Card Processing Fee	\$300.00	\$305.00	(\$5.00)	(1.6%)	\$212.43	\$75.00	\$287.43	\$12.57	4.4%
Capital IT Subscription Assets Interest Expense	\$0.00	\$0.00	\$0.00	0.0%	\$260.82	\$0.00	\$260.82	(\$260.82)	(100.0%)
Computer Software	\$160,254.00	\$40,512.00	\$119,742.00	295.6%	\$37,008.43	\$3,240.00	\$40,248.43	\$120,005.57	298.2%
Conferences - Fees, Travel, & Meals	\$10,525.00	\$7,888.00	\$2,637.00	33.4%	\$3,822.73	\$3,664.00	\$7,486.73	\$3,038.27	40.6%
Dues/Subscriptions	\$3,215.00	\$3,014.00	\$201.00	6.7%	\$845.00	\$2,504.00	\$3,349.00	(\$134.00)	(4.0%)
Employee Recognition	\$525.00	\$525.00	\$0.00	0.0%	\$521.40	\$0.00	\$521.40	\$3.60	0.7%
Mileage Reimbursements	\$50.00	\$120.00	(\$70.00)	(58.3%)	\$0.00	\$40.00	\$40.00	\$10.00	25.0%
Printing Services	\$940.00	\$1,042.00	(\$102.00)	(9.8%)	\$0.00	\$1,042.00	\$1,042.00	(\$102.00)	(9.8%)
Professional Fees	\$44,596.00	\$1,194.00	\$43,402.00	3,635.0%	\$356.21	\$837.00	\$1,193.21	\$43,402.79	3,637.5%
Small Equipment & Furniture	\$0.00	\$4,000.00	(\$4,000.00)	(100.0%)	\$0.00	\$4,000.00	\$4,000.00	(\$4,000.00)	(100.0%)
Telephones-Cellular	\$984.00	\$1,008.00	(\$24.00)	(2.4%)	\$723.52	\$252.00	\$975.52	\$8.48	0.9%
Training/Related Expenses-CE	\$2,617.00	\$2,314.00	\$303.00	13.1%	\$1,734.65	\$490.00	\$2,224.65	\$392.35	17.6%
Total Operating Expenses	\$274,006.00	\$110,522.00	\$163,484.00	147.9%	\$84,085.19	\$26,144.00	\$110,229.19	\$163,776.81	148.6%
Capital Expenditures									
Capital Purchase - IT Subscription Assets	\$250,000.00	\$11,048.00	\$238,952.00	2,162.9%	\$11,047.17	\$11,048.00	\$22,095.17	\$227,904.83	1,031.5%
Total Capital Expenditures	\$250,000.00	\$11,048.00	\$238,952.00	2,162.9%	\$11,047.17	\$11,048.00	\$22,095.17	\$227,904.83	1,031.5%
<b>Total Expenses</b>	<b>\$1,250,593.00</b>	<b>\$796,240.00</b>	<b>\$454,353.00</b>	<b>57.1%</b>	<b>\$556,648.59</b>	<b>\$214,882.00</b>	<b>\$771,530.59</b>	<b>\$479,062.41</b>	<b>62.1%</b>
Revenue over Expenditures	(\$1,000,593.00)	(\$785,192.00)	(\$215,401.00)	27.4%	(\$545,601.42)	(\$203,834.00)	(\$749,435.42)	(\$251,157.58)	33.5%

Montgomery County Hospital District									
	2024	2023				YTD Actual			
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	June 30+ Remaining Budget	Change	Percent Change
<b>006 - Alarm Revenue</b>									
Other Revenue									
Dispatch Fees	\$240,320.00	\$232,820.00	\$7,500.00	3.2%	\$162,943.00	\$71,380.00	\$234,323.00	\$5,997.00	2.6%
Total Other Revenue	\$240,320.00	\$232,820.00	\$7,500.00	3.2%	\$162,943.00	\$71,380.00	\$234,323.00	\$5,997.00	2.6%
<b>Total Revenues</b>	<b>\$240,320.00</b>	<b>\$232,820.00</b>	<b>\$7,500.00</b>	<b>3.2%</b>	<b>\$162,943.00</b>	<b>\$71,380.00</b>	<b>\$234,323.00</b>	<b>\$5,997.00</b>	<b>2.6%</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$1,545,640.00	\$1,649,621.00	(\$103,981.00)	(6.3%)	\$1,096,193.63	\$422,348.00	\$1,518,541.63	\$27,098.37	1.8%
Overtime Pay	\$91,136.00	\$147,069.00	(\$55,933.00)	(38.0%)	\$86,470.19	\$36,902.00	\$123,372.19	(\$32,236.19)	(26.1%)
Paid Time Off	\$221,929.00	\$207,804.00	\$14,125.00	6.8%	\$98,110.19	\$53,621.00	\$151,731.19	\$70,197.81	46.3%
Stipend Pay	\$44,244.00	\$1,728.00	\$42,516.00	2,460.4%	\$59,468.93	\$432.00	\$59,900.93	(\$15,656.93)	(26.1%)
Payroll Taxes	\$140,819.00	\$148,474.00	(\$7,655.00)	(5.2%)	\$96,534.11	\$37,991.00	\$134,525.11	\$6,293.89	4.7%
TCDRS Plan	\$180,779.00	\$190,591.00	(\$9,812.00)	(5.1%)	\$124,227.91	\$48,762.00	\$172,989.91	\$7,789.09	4.5%
Total Payroll Expenses	\$2,224,547.00	\$2,345,287.00	(\$120,740.00)	(5.1%)	\$1,561,004.96	\$600,056.00	\$2,161,060.96	\$63,486.04	2.9%
Operating Expenses									
Books/Materials	\$0.00	\$300.00	(\$300.00)	(100.0%)	\$99.00	\$200.00	\$299.00	(\$299.00)	(100.0%)
Business Licenses	\$9,548.00	\$18,411.00	(\$8,863.00)	(48.1%)	\$11,976.71	\$6,160.00	\$18,136.71	(\$8,588.71)	(47.4%)
Computer Software	\$33,795.00	\$33,795.00	\$0.00	0.0%	\$26,835.00	\$0.00	\$26,835.00	\$6,960.00	25.9%
Computer Supplies/Non-Cap.	\$6,520.00	\$250.00	\$6,270.00	2,508.0%	\$0.00	\$150.00	\$150.00	\$6,370.00	4,246.7%
Conferences - Fees, Travel, & Meals	\$16,689.00	\$19,773.00	(\$3,084.00)	(15.6%)	\$9,432.39	\$7,802.00	\$17,234.39	(\$545.39)	(3.2%)
Customer Relations	\$1,000.00	\$1,000.00	\$0.00	0.0%	\$0.00	\$384.00	\$384.00	\$616.00	160.4%
Dues/Subscriptions	\$3,400.00	\$3,192.00	\$208.00	6.5%	\$3,319.00	\$0.00	\$3,319.00	\$81.00	2.4%
Employee Recognition	\$4,225.00	\$4,150.00	\$75.00	1.8%	\$3,412.40	\$360.00	\$3,772.40	\$452.60	12.0%
Meeting Expenses	\$2,000.00	\$1,000.00	\$1,000.00	100.0%	\$220.67	\$300.00	\$520.67	\$1,479.33	284.1%
Mileage Reimbursements	\$600.00	\$550.00	\$50.00	9.1%	\$0.00	\$165.00	\$165.00	\$435.00	263.6%
Printing Services	\$800.00	\$0.00	\$800.00	0.0%	\$0.00	\$0.00	\$0.00	\$800.00	0.0%
Professional Fees	\$1,300.00	\$16,420.00	(\$15,120.00)	(92.1%)	\$2,900.00	\$15,120.00	\$18,020.00	(\$16,720.00)	(92.8%)
Small Equipment & Furniture	\$8,000.00	\$10,000.00	(\$2,000.00)	(20.0%)	\$1,678.03	\$7,780.00	\$9,458.03	(\$1,458.03)	(15.4%)
Telephones-Cellular	\$1,968.00	\$2,928.00	(\$960.00)	(32.8%)	\$1,549.53	\$732.00	\$2,281.53	(\$313.53)	(13.7%)
Training/Related Expenses-CE	\$7,425.00	\$10,271.00	(\$2,846.00)	(27.7%)	\$2,212.48	\$0.00	\$2,212.48	\$5,212.52	235.6%
Total Operating Expenses	\$97,270.00	\$122,040.00	(\$24,770.00)	(20.3%)	\$63,635.21	\$39,153.00	\$102,788.21	(\$5,518.21)	(5.4%)
<b>Total Expenses</b>	<b>\$2,321,817.00</b>	<b>\$2,467,327.00</b>	<b>(\$145,510.00)</b>	<b>(5.9%)</b>	<b>\$1,624,640.17</b>	<b>\$639,209.00</b>	<b>\$2,263,849.17</b>	<b>\$57,967.83</b>	<b>2.6%</b>
Revenue over Expenditures	(\$2,081,497.00)	(\$2,234,507.00)	\$153,010.00	(6.8%)	(\$1,461,697.17)	(\$567,829.00)	(\$2,029,526.17)	(\$51,970.83)	2.6%



Montgomery County Hospital District								
	2024	2023				YTD Actual		
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	YTD Actual June 30+ Remaining Budget	Percent Change
007 - EMS								
Revenue								
EMS Net Revenue								
Advanced Life Support Revenue	\$51,523,732.00	\$37,212,917.00	\$14,310,815.00	38.5%	\$36,458,840.22	\$9,379,694.00	\$45,838,534.22	\$5,685,197.78 12.4%
Basic Life Support Revenue	\$8,258,264.00	\$7,316,497.00	\$941,767.00	12.9%	\$5,876,781.89	\$1,844,158.00	\$7,720,939.89	\$537,324.11 7.0%
Transfer Service Fees	\$35,134.00	\$46,513.00	(\$11,379.00)	(24.5%)	\$15,576.21	\$11,726.00	\$27,302.21	\$7,831.79 28.7%
Non-Transport Fees	\$381,340.00	\$392,369.00	(\$11,029.00)	(2.8%)	\$272,896.41	\$98,899.00	\$371,795.41	\$9,544.59 2.6%
Contractual Allowance	(\$20,828,672.00)	(\$14,614,698.00)	(\$6,213,974.00)	42.5%	(\$14,737,713.48)	(\$3,683,706.00)	(\$18,421,419.48)	(\$2,407,252.52) 13.1%
Charity Care	(\$11,618,304.00)	(\$8,543,974.00)	(\$3,074,330.00)	36.0%	(\$8,383,112.05)	(\$2,153,549.00)	(\$10,536,661.05)	(\$1,081,642.95) 10.3%
Provision for Bad Debt	(\$3,611,906.00)	(\$3,147,778.00)	(\$464,128.00)	14.7%	(\$2,345,377.38)	(\$793,412.00)	(\$3,138,789.38)	(\$473,116.62) 15.1%
Recovery of Bad Debt - EMS	\$259,708.00	\$270,096.00	(\$10,388.00)	(3.8%)	\$66,666.29	\$68,076.00	\$134,742.29	\$124,965.71 92.7%
Total EMS Net Revenue	\$24,399,296.00	\$18,931,942.00	\$5,467,354.00	28.9%	\$17,224,558.11	\$4,771,886.00	\$21,996,444.11	\$2,402,851.89 10.9%
Other Revenue								
Interest Income	\$0.00	\$840.00	(\$840.00)	(100.0%)	\$11,421.72	\$210.00	\$11,631.72	(\$11,631.72) (100.0%)
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	(\$0.01)	\$0.00	(\$0.01)	\$0.01 (100.0%)
Stand-By Fees	\$101,696.00	\$79,975.00	\$21,721.00	27.2%	\$71,350.00	\$12,996.00	\$84,346.00	\$17,350.00 20.6%
Ambulance Supplemental Payment Program	\$1,000,000.00	\$1,000,000.00	\$0.00	0.0%	\$1,000,000.00	\$0.00	\$1,000,000.00	\$0.00 0.0%
Total Other Revenue	\$1,101,696.00	\$1,080,815.00	\$20,881.00	1.9%	\$1,082,771.71	\$13,206.00	\$1,095,977.71	\$5,718.29 0.5%
Total Revenues	\$25,500,992.00	\$20,012,757.00	\$5,488,235.00	27.4%	\$18,307,329.82	\$4,785,092.00	\$23,092,421.82	\$2,408,570.18 10.4%
Expenses								
Payroll Expenses								
Regular Pay	\$19,651,228.00	\$17,415,307.00	\$2,235,921.00	12.8%	\$13,226,903.86	\$4,459,320.00	\$17,686,223.86	\$1,965,004.14 11.1%
Overtime Pay	\$1,826,758.00	\$1,669,869.00	\$156,889.00	9.4%	\$2,059,819.43	\$423,016.00	\$2,482,835.43	(\$656,077.43) (26.4%)
Paid Time Off	\$2,370,037.00	\$2,052,357.00	\$317,680.00	15.5%	\$1,389,841.61	\$580,729.00	\$1,970,570.61	\$399,466.39 20.3%
Stipend Pay	\$53,244.00	\$58,740.00	(\$5,496.00)	(9.4%)	\$66,021.08	\$14,685.00	\$80,706.08	(\$27,462.08) (34.0%)
Payroll Taxes	\$1,762,609.00	\$1,568,713.00	\$193,896.00	12.4%	\$1,219,980.65	\$405,436.00	\$1,625,416.65	\$137,192.35 8.4%
TCDRS Plan	\$2,262,810.00	\$2,013,646.00	\$249,164.00	12.4%	\$1,585,851.21	\$520,387.00	\$2,106,238.21	\$156,571.79 7.4%
Total Payroll Expenses	\$27,926,686.00	\$24,778,632.00	\$3,148,054.00	12.7%	\$19,548,417.84	\$6,403,573.00	\$25,951,990.84	\$1,974,695.16 7.6%
Operating Expenses								
Business Licenses	\$12,100.00	\$0.00	\$12,100.00	0.0%	\$0.00	\$0.00	\$0.00	\$12,100.00 0.0%
Community Education	\$1,700.00	\$5,600.00	(\$3,900.00)	(69.6%)	\$327.00	\$1,680.00	\$2,007.00	(\$307.00) (15.3%)
Computer Software	\$13,000.00	\$111,935.00	(\$98,935.00)	(88.4%)	\$89,978.49	\$0.00	\$89,978.49	(\$76,978.49) (85.6%)
Conferences - Fees, Travel, & Meals	\$42,636.00	\$41,107.00	\$1,529.00	3.7%	\$26,871.88	\$2,265.00	\$29,136.88	\$13,499.12 46.3%
Contractual Obligations- Other	\$13,300.00	\$13,300.00	\$0.00	0.0%	\$9,066.00	\$0.00	\$9,066.00	\$4,234.00 46.7%
Customer Property Damage	\$840.00	\$840.00	\$0.00	0.0%	\$0.00	\$252.00	\$252.00	\$588.00 233.3%
Customer Relations	\$78,600.00	\$75,200.00	\$3,400.00	4.5%	\$49,233.96	\$18,000.00	\$67,233.96	\$11,366.04 16.9%
Dues/Subscriptions	\$6,950.00	\$8,500.00	(\$1,550.00)	(18.2%)	\$6,889.56	\$2,450.00	\$9,339.56	(\$2,389.56) (25.6%)
Employee Recognition	\$32,625.00	\$31,316.00	\$1,309.00	4.2%	\$11,188.85	\$0.00	\$11,188.85	\$21,436.15 191.6%
Meals - Business and Travel	\$1,650.00	\$1,650.00	\$0.00	0.0%	\$121.50	\$450.00	\$571.50	\$1,078.50 188.7%
Meeting Expenses	\$9,200.00	\$6,400.00	\$2,800.00	43.8%	\$2,688.52	\$1,920.00	\$4,608.52	\$4,591.48 99.6%
Mileage Reimbursements	\$3,400.00	\$3,300.00	\$100.00	3.0%	\$1,550.72	\$869.00	\$2,419.72	\$980.28 40.5%
Printing Services	\$1,000.00	\$5,000.00	(\$4,000.00)	(80.0%)	\$100.63	\$1,635.00	\$1,735.63	(\$735.63) (42.4%)
Professional Fees	\$75,000.00	\$75,000.00	\$0.00	0.0%	\$61,807.91	\$0.00	\$61,807.91	\$13,192.09 21.3%
Recruit/Investigate	\$10,000.00	\$0.00	\$10,000.00	0.0%	\$0.00	\$0.00	\$0.00	\$10,000.00 0.0%
Special Events Supplies	\$4,800.00	\$4,600.00	\$200.00	4.3%	\$2,460.09	\$480.00	\$2,940.09	\$1,859.91 63.3%
Telephones-Cellular	\$17,232.00	\$13,572.00	\$3,660.00	27.0%	\$9,234.96	\$3,393.00	\$12,627.96	\$4,604.04 36.5%
Training/Related Expenses-CE	\$62,146.00	\$94,506.00	(\$32,360.00)	(34.2%)	\$51,358.82	\$23,296.00	\$74,654.82	(\$12,508.82) (16.8%)
Travel Expenses	\$7,100.00	\$7,400.00	(\$300.00)	(4.1%)	\$0.00	\$2,100.00	\$2,100.00	\$5,000.00 238.1%
Uniforms	\$287,280.00	\$295,481.00	(\$8,201.00)	(2.8%)	\$152,260.77	\$81,139.00	\$233,399.77	\$53,880.23 23.1%
Total Operating Expenses	\$680,559.00	\$794,707.00	(\$114,148.00)	(14.4%)	\$475,139.66	\$139,929.00	\$615,068.66	\$65,490.34 10.6%
Total Expenses	\$28,607,245.00	\$25,573,339.00	\$3,033,906.00	11.9%	\$20,023,557.50	\$6,543,502.00	\$26,567,059.50	\$2,040,185.50 7.7%
Revenue over Expenditures	(\$3,106,253.00)	(\$5,560,582.00)	\$2,454,329.00	(44.1%)	(\$1,716,227.68)	(\$1,758,410.00)	(\$3,474,637.68)	\$368,384.68 (10.6%)

Montgomery County Hospital District									
	2024	2023				YTD Actual			
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	June 30+ Remaining Budget	Change	Percent Change
<b>008 - Materials Management Revenue</b>									
Other Revenue									
Interest Income - Capital Lease	\$3,286.00	\$3,860.00	(\$574.00)	(14.9%)	\$2,801.86	\$796.00	\$3,597.86	(\$311.86)	(8.7%)
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$267.00	\$0.00	\$267.00	(\$267.00)	(100.0%)
Contract Revenue (Net)	\$74,538.00	\$74,857.00	(\$319.00)	(0.4%)	\$46,354.13	\$18,710.00	\$65,064.13	\$9,473.87	14.6%
Gain/Loss on Sale of Assets	\$348,500.00	\$0.00	\$348,500.00	0.0%	\$0.00	\$0.00	\$0.00	\$348,500.00	0.0%
Total Other Revenue	\$426,324.00	\$78,717.00	\$347,607.00	441.6%	\$49,422.99	\$19,506.00	\$68,928.99	\$357,395.01	518.5%
<b>Total Revenues</b>	<b>\$426,324.00</b>	<b>\$78,717.00</b>	<b>\$347,607.00</b>	<b>441.6%</b>	<b>\$49,422.99</b>	<b>\$19,506.00</b>	<b>\$68,928.99</b>	<b>\$357,395.01</b>	<b>518.5%</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$366,018.00	\$366,272.00	(\$254.00)	(0.1%)	\$233,082.95	\$96,024.00	\$329,106.95	\$36,911.05	11.2%
Overtime Pay	\$1,337.00	\$690.00	\$647.00	93.8%	\$670.98	\$175.00	\$845.98	\$491.02	58.0%
Paid Time Off	\$50,194.00	\$49,606.00	\$588.00	1.2%	\$30,070.44	\$12,172.00	\$42,242.44	\$7,951.56	18.8%
Payroll Taxes	\$30,899.00	\$30,828.00	\$71.00	0.2%	\$18,916.91	\$8,021.00	\$26,937.91	\$3,961.09	14.7%
TCDRS Plan	\$39,668.00	\$39,574.00	\$94.00	0.2%	\$24,981.53	\$10,297.00	\$35,278.53	\$4,389.47	12.4%
Total Payroll Expenses	\$488,116.00	\$486,970.00	\$1,146.00	0.2%	\$307,722.81	\$126,689.00	\$434,411.81	\$53,704.19	12.4%
Operating Expenses									
Bio-Waste Removal	\$41,412.00	\$39,532.00	\$1,880.00	4.8%	\$36,079.75	\$9,883.00	\$45,962.75	(\$4,550.75)	(9.9%)
Capital Lease Expense	\$332,551.00	\$322,865.00	\$9,686.00	3.0%	\$324,578.95	\$0.00	\$324,578.95	\$7,972.05	2.5%
Computer Software	\$9,300.00	\$9,300.00	\$0.00	0.0%	\$9,300.00	\$0.00	\$9,300.00	\$0.00	0.0%
Disposable Linen	\$73,104.00	\$61,824.00	\$11,280.00	18.2%	\$42,952.09	\$15,456.00	\$58,408.09	\$14,695.91	25.2%
Disposable Medical Supplies	\$1,381,008.00	\$1,485,941.00	(\$104,933.00)	(7.1%)	\$918,085.77	\$383,629.00	\$1,301,714.77	\$79,293.23	6.1%
Dues/Subscriptions	\$509.00	\$224.00	\$285.00	127.2%	\$179.00	\$0.00	\$179.00	\$330.00	184.4%
Durable Medical Equipment	\$360,575.00	\$399,583.00	(\$39,008.00)	(9.8%)	\$199,799.66	\$101,196.00	\$300,995.66	\$59,579.34	19.8%
Employee Recognition	\$600.00	\$600.00	\$0.00	0.0%	\$190.96	\$180.00	\$370.96	\$229.04	61.7%
Interest Expense	\$30,837.00	\$40,522.00	(\$9,685.00)	(23.9%)	\$40,522.37	\$0.00	\$40,522.37	(\$9,685.37)	(23.9%)
Maintenance- Equipment	\$1,156,902.00	\$287,140.00	\$869,762.00	302.9%	\$130,820.65	\$4,691.00	\$135,511.65	\$1,021,390.35	753.7%
Office Supplies	\$13,800.00	\$10,562.00	\$3,238.00	30.7%	\$8,559.13	\$2,628.00	\$11,187.13	\$2,612.87	23.4%
Oxygen & Gases	\$77,652.00	\$50,158.00	\$27,494.00	54.8%	\$50,492.84	\$9,550.00	\$60,042.84	\$17,609.16	29.3%
Postage	\$14,764.00	\$19,920.00	(\$5,156.00)	(25.9%)	\$19,910.92	\$3,730.00	\$23,640.92	(\$8,876.92)	(37.5%)
Printing Services	\$9,985.00	\$12,292.00	(\$2,307.00)	(18.8%)	\$4,327.82	\$3,005.00	\$7,332.82	\$2,652.18	36.2%
Repair-Equipment	\$57,500.00	\$50,000.00	\$7,500.00	15.0%	\$38,211.13	\$12,018.00	\$50,229.13	\$7,270.87	14.5%
Small Equipment & Furniture	\$9,978.00	\$4,879.00	\$5,099.00	104.5%	\$4,226.45	\$700.00	\$4,926.45	\$5,051.55	102.5%
Station Supplies	\$51,144.00	\$56,316.00	(\$5,172.00)	(9.2%)	\$36,583.58	\$14,919.00	\$51,502.58	(\$358.58)	(0.7%)
Supplemental Food	\$3,000.00	\$3,000.00	\$0.00	0.0%	\$0.00	\$3,000.00	\$3,000.00	\$0.00	0.0%
Telephones-Cellular	\$2,972.00	\$2,030.00	\$942.00	46.4%	\$1,523.80	\$500.00	\$2,023.80	\$948.20	46.9%
Uniforms	\$18,200.00	\$18,102.00	\$98.00	0.5%	\$4,666.39	\$12,540.00	\$17,206.39	\$993.61	5.8%
Total Operating Expenses	\$3,645,793.00	\$2,874,790.00	\$771,003.00	26.8%	\$1,871,011.26	\$577,625.00	\$2,448,636.26	\$1,197,156.74	48.9%
Capital Expenditures									
Capital Purchase - Equipment	\$4,451,218.00	\$80,406.00	\$4,370,812.00	5,435.9%	\$78,750.76	\$0.00	\$78,750.76	\$4,372,467.24	5,552.3%
Total Capital Expenditures	\$4,451,218.00	\$80,406.00	\$4,370,812.00	5,435.9%	\$78,750.76	\$0.00	\$78,750.76	\$4,372,467.24	5,552.3%
<b>Total Expenses</b>	<b>\$8,585,127.00</b>	<b>\$3,442,166.00</b>	<b>\$5,142,961.00</b>	<b>149.4%</b>	<b>\$2,257,484.83</b>	<b>\$704,314.00</b>	<b>\$2,961,798.83</b>	<b>\$5,623,328.17</b>	<b>189.9%</b>
Revenue over Expenditures	(\$8,158,803.00)	(\$3,363,449.00)	(\$4,795,354.00)	142.6%	(\$2,208,061.84)	(\$684,808.00)	(\$2,892,869.84)	(\$5,265,933.16)	182.0%

Montgomery County Hospital District									
	2024	2023				YTD Actual			
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	June 30+ Remaining Budget	Change	Percent Change
<b>009 - Dept of Clinical Services</b>									
<b>Revenue</b>									
Other Revenue									
Miscellaneous Income	\$12,000.00	\$12,000.00	\$0.00	0.0%	\$2,218.16	\$2,000.00	\$4,218.16	\$7,781.84	184.5%
Education/Training Revenue	\$222,000.00	\$312,000.00	(\$90,000.00)	(28.8%)	\$294,928.01	\$57,000.00	\$351,928.01	(\$129,928.01)	(36.9%)
Total Other Revenue	\$234,000.00	\$324,000.00	(\$90,000.00)	(27.8%)	\$297,146.17	\$59,000.00	\$356,146.17	(\$122,146.17)	(34.3%)
<b>Total Revenues</b>	<b>\$234,000.00</b>	<b>\$324,000.00</b>	<b>(\$90,000.00)</b>	<b>(27.8%)</b>	<b>\$297,146.17</b>	<b>\$59,000.00</b>	<b>\$356,146.17</b>	<b>(\$122,146.17)</b>	<b>(34.3%)</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$722,282.00	\$831,916.00	(\$109,634.00)	(13.2%)	\$550,653.60	\$234,640.00	\$785,293.60	(\$63,011.60)	(8.0%)
Overtime Pay	\$4,111.00	\$2,208.00	\$1,903.00	86.2%	\$2,900.35	\$558.00	\$3,458.35	\$652.65	18.9%
Paid Time Off	\$117,615.00	\$100,103.00	\$17,512.00	17.5%	\$61,805.67	\$31,150.00	\$92,955.67	\$24,659.33	26.5%
Stipend Pay	\$25,704.00	\$27,306.00	(\$1,602.00)	(5.9%)	\$18,075.01	\$9,102.00	\$27,177.01	(\$1,473.01)	(5.4%)
Payroll Taxes	\$59,758.00	\$63,299.00	(\$3,541.00)	(5.6%)	\$42,324.76	\$17,147.00	\$59,471.76	\$286.24	0.5%
TCDRS Plan	\$93,298.00	\$82,402.00	\$10,896.00	13.2%	\$56,191.48	\$24,607.00	\$80,798.48	\$12,499.52	15.5%
Total Payroll Expenses	\$1,022,768.00	\$1,107,234.00	(\$84,466.00)	(7.6%)	\$731,950.87	\$317,204.00	\$1,049,154.87	(\$26,386.87)	(2.5%)
Operating Expenses									
Credit Card Processing Fee	\$8,000.00	\$3,840.00	\$4,160.00	108.3%	\$3,880.35	\$300.00	\$4,180.35	\$3,819.65	91.4%
Books/Materials	\$202,050.00	\$241,400.00	(\$39,350.00)	(16.3%)	\$103,790.98	\$53,150.00	\$156,940.98	\$45,109.02	28.7%
Business Licenses	\$17,180.00	\$17,220.00	(\$40.00)	(0.2%)	\$5,062.00	\$4,898.00	\$9,960.00	\$7,220.00	72.5%
Computer Software	\$11,350.00	\$10,900.00	\$450.00	4.1%	\$9,162.12	\$0.00	\$9,162.12	\$2,187.88	23.9%
Conferences - Fees, Travel, & Meals	\$23,498.00	\$33,007.00	(\$9,509.00)	(28.8%)	\$20,635.43	\$2,095.00	\$22,730.43	\$767.57	3.4%
Customer Relations	\$1,200.00	\$2,400.00	(\$1,200.00)	(50.0%)	\$595.39	\$720.00	\$1,315.39	(\$115.39)	(8.8%)
Drug Supplies	\$438,020.00	\$436,398.00	\$1,622.00	0.4%	\$257,623.29	\$130,045.00	\$387,668.29	\$50,351.71	13.0%
Dues/Subscriptions	\$29,471.00	\$17,165.00	\$12,306.00	71.7%	\$16,758.78	\$0.00	\$16,758.78	\$12,712.22	75.9%
Employee Recognition	\$5,400.00	\$6,275.00	(\$875.00)	(13.9%)	\$2,399.31	\$1,500.00	\$3,899.31	\$1,500.69	38.5%
Meeting Expenses	\$24,000.00	\$24,000.00	\$0.00	0.0%	\$15,879.13	\$6,500.00	\$22,379.13	\$1,620.87	7.2%
Mileage Reimbursements	\$0.00	\$500.00	(\$500.00)	(100.0%)	\$0.00	\$150.00	\$150.00	(\$150.00)	(100.0%)
Office Supplies	\$1,500.00	\$500.00	\$1,000.00	200.0%	\$341.88	\$70.00	\$411.88	\$1,088.12	264.2%
Printing Services	\$1,200.00	\$1,200.00	\$0.00	0.0%	\$0.00	\$360.00	\$360.00	\$840.00	233.3%
Professional Fees	\$31,100.00	\$98,420.00	(\$67,320.00)	(68.4%)	\$98,099.00	\$0.00	\$98,099.00	(\$66,999.00)	(68.3%)
Recruit/Investigate	\$0.00	\$10,000.00	(\$10,000.00)	(100.0%)	\$1,384.96	\$3,000.00	\$4,384.96	(\$4,384.96)	(100.0%)
Small Equipment & Furniture	\$5,900.00	\$119,100.00	(\$113,200.00)	(95.0%)	\$110,700.68	\$471.00	\$111,171.68	(\$105,271.68)	(94.7%)
Telephones-Cellular	\$2,723.00	\$3,900.00	(\$1,177.00)	(30.2%)	\$2,519.29	\$975.00	\$3,494.29	(\$771.29)	(22.1%)
Training/Related Expenses-CE	\$261,286.00	\$239,489.00	\$21,797.00	9.1%	\$101,575.33	\$74,751.00	\$176,326.33	\$84,959.67	48.2%
Total Operating Expenses	\$1,063,878.00	\$1,265,714.00	(\$201,836.00)	(15.9%)	\$750,407.92	\$278,985.00	\$1,029,392.92	\$34,485.08	3.4%
Capital Expenditures									
Capital Purchase - Equipment	\$98,275.00	\$18,000.00	\$80,275.00	446.0%	\$17,990.00	\$0.00	\$17,990.00	\$80,285.00	446.3%
Total Capital Expenditures	\$98,275.00	\$18,000.00	\$80,275.00	446.0%	\$17,990.00	\$0.00	\$17,990.00	\$80,285.00	446.3%
<b>Total Expenses</b>	<b>\$2,184,921.00</b>	<b>\$2,390,948.00</b>	<b>(\$206,027.00)</b>	<b>(8.6%)</b>	<b>\$1,500,348.79</b>	<b>\$596,189.00</b>	<b>\$2,096,537.79</b>	<b>\$88,383.21</b>	<b>4.2%</b>
Revenue over Expenditures	(\$1,950,921.00)	(\$2,066,948.00)	\$116,027.00	(5.6%)	(\$1,203,202.62)	(\$537,189.00)	(\$1,740,391.62)	(\$210,529.38)	12.1%

Montgomery County Hospital District									
	2024	2023		Percent	YTD Actual	Remaining	YTD Actual		Percent
	Original Budget	Budget	Change	Change	June 30+	Budget	June 30+ Remaining Budget	Change	Change
<b>010 - Fleet</b>									
<b>Revenue</b>									
Other Revenue									
Miscellaneous Income	\$30,900.00	\$30,900.00	\$0.00	0.0%	\$153,519.61	\$400.00	\$153,919.61	(\$123,019.61)	(79.9%)
Proceeds from Capital Lease	\$236,537.00	\$450,261.00	(\$213,724.00)	(47.5%)	\$26,310.52	\$400,938.00	\$427,248.52	(\$190,711.52)	(44.6%)
EMS - Trauma Fund Income	\$30,000.00	\$30,000.00	\$0.00	0.0%	\$36,135.00	\$0.00	\$36,135.00	(\$6,135.00)	(17.0%)
Gain/Loss on Sale of Assets	\$80,000.00	\$48,000.00	\$32,000.00	66.7%	\$53,000.00	\$6,000.00	\$59,000.00	\$21,000.00	35.6%
Total Other Revenue	\$377,437.00	\$559,161.00	(\$181,724.00)	(32.5%)	\$268,965.13	\$407,338.00	\$676,303.13	(\$298,866.13)	(44.2%)
<b>Total Revenues</b>	<b>\$377,437.00</b>	<b>\$559,161.00</b>	<b>(\$181,724.00)</b>	<b>(32.5%)</b>	<b>\$268,965.13</b>	<b>\$407,338.00</b>	<b>\$676,303.13</b>	<b>(\$298,866.13)</b>	<b>(44.2%)</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$486,675.00	\$464,103.00	\$22,572.00	4.9%	\$336,285.56	\$121,718.00	\$458,003.56	\$28,671.44	6.3%
Overtime Pay	\$8,291.00	\$6,724.00	\$1,567.00	23.3%	\$6,241.71	\$1,737.00	\$7,978.71	\$312.29	3.9%
Paid Time Off	\$72,143.00	\$65,211.00	\$6,932.00	10.6%	\$52,748.52	\$19,282.00	\$72,030.52	\$112.48	0.2%
Stipend Pay	\$12,792.00	\$12,276.00	\$516.00	4.2%	\$8,992.00	\$3,069.00	\$12,061.00	\$731.00	6.1%
Payroll Taxes	\$42,915.00	\$40,579.00	\$2,336.00	5.8%	\$28,115.25	\$10,792.00	\$38,907.25	\$4,007.75	10.3%
TCDRS Plan	\$55,091.00	\$52,089.00	\$3,002.00	5.8%	\$37,566.38	\$13,852.00	\$51,418.38	\$3,672.62	7.1%
Total Payroll Expenses	\$677,907.00	\$640,982.00	\$36,925.00	5.8%	\$469,949.42	\$170,450.00	\$640,399.42	\$37,507.58	5.9%
Operating Expenses									
Accident Repair	\$40,000.00	\$40,000.00	\$0.00	0.0%	\$48,675.13	\$0.00	\$48,675.13	(\$8,675.13)	(17.8%)
Capital Lease Expense	\$192,115.00	\$150,032.00	\$42,083.00	28.0%	\$138,852.25	\$46,670.00	\$185,522.25	\$6,592.75	3.6%
Capital Lease Interest Expense	\$9,547.00	\$11,794.00	(\$2,247.00)	(19.1%)	\$5,081.37	\$3,431.00	\$8,512.37	\$1,034.63	12.2%
Computer Software	\$7,500.00	\$8,025.00	(\$525.00)	(6.5%)	\$7,058.70	\$0.00	\$7,058.70	\$441.30	6.3%
Conferences - Fees, Travel, & Meals	\$6,206.00	\$8,006.00	(\$1,800.00)	(22.5%)	\$560.00	\$0.00	\$560.00	\$5,646.00	1,008.2%
Dues/Subscriptions	\$10,949.00	\$10,650.00	\$299.00	2.8%	\$9,616.00	\$0.00	\$9,616.00	\$1,333.00	13.9%
Employee Recognition	\$525.00	\$525.00	\$0.00	0.0%	\$0.00	\$225.00	\$225.00	\$300.00	133.3%
Equipment Rental	\$1,200.00	\$1,200.00	\$0.00	0.0%	\$765.46	\$300.00	\$1,065.46	\$134.54	12.6%
Fluids & Additives - Auto	\$33,960.00	\$32,342.00	\$1,618.00	5.0%	\$22,819.13	\$8,139.00	\$30,958.13	\$3,001.87	9.7%
Fuel - Auto	\$1,337,116.00	\$1,337,116.00	\$0.00	0.0%	\$750,934.64	\$334,279.00	\$1,085,213.64	\$251,902.36	23.2%
Hazardous Waste Removal	\$2,484.00	\$2,160.00	\$324.00	15.0%	\$1,517.11	\$556.00	\$2,073.11	\$410.89	19.8%
Laundry Service & Purchase	\$2,100.00	\$2,100.00	\$0.00	0.0%	\$1,123.24	\$525.00	\$1,648.24	\$451.76	27.4%
Maintenance- Equipment	\$113,200.00	\$108,112.00	\$5,088.00	4.7%	\$105,691.99	\$0.00	\$105,691.99	\$7,508.01	7.1%
Meeting Expenses	\$500.00	\$400.00	\$100.00	25.0%	\$331.48	\$30.00	\$361.48	\$138.52	38.3%
Mileage Reimbursements	\$900.00	\$700.00	\$200.00	28.6%	\$701.23	\$0.00	\$701.23	\$198.77	28.3%
Oil & Lubricants	\$34,800.00	\$35,000.00	(\$200.00)	(0.6%)	\$18,836.43	\$9,435.00	\$28,271.43	\$6,528.57	23.1%
Oxygen & Gases	\$170.00	\$100.00	\$70.00	70.0%	\$63.92	\$0.00	\$63.92	\$106.08	166.0%
Repair-Equipment	\$5,700.00	\$5,700.00	\$0.00	0.0%	\$3,685.44	\$1,697.00	\$5,382.44	\$317.56	5.9%
Shop Tools	\$7,950.00	\$7,800.00	\$150.00	1.9%	\$2,500.47	\$2,700.00	\$5,200.47	\$2,749.53	52.9%
Shop Supplies	\$15,852.00	\$15,096.00	\$756.00	5.0%	\$11,423.89	\$3,774.00	\$15,197.89	\$654.11	4.3%
Small Equipment & Furniture	\$65,600.00	\$74,625.00	(\$9,025.00)	(12.1%)	\$30,730.76	\$24,900.00	\$55,630.76	\$9,969.24	17.9%
Telephones-Cellular	\$2,424.00	\$1,476.00	\$948.00	64.2%	\$1,085.28	\$369.00	\$1,454.28	\$969.72	66.7%
Training/Related Expenses-CE	\$2,400.00	\$2,100.00	\$300.00	14.3%	\$1,578.48	\$200.00	\$1,778.48	\$621.52	34.9%
Travel Expenses	\$6,480.00	\$6,480.00	\$0.00	0.0%	\$4,013.17	\$1,730.00	\$5,743.17	\$736.83	12.8%
Vehicle-Batteries	\$50,000.00	\$60,000.00	(\$10,000.00)	(16.7%)	\$16,810.94	\$18,350.00	\$35,160.94	\$14,839.06	42.2%
Vehicle-Outside Services	\$20,400.00	\$17,514.00	\$2,886.00	16.5%	\$16,252.78	\$2,750.00	\$19,002.78	\$1,397.22	7.4%
Vehicle-Parts	\$787,064.00	\$684,238.00	\$102,826.00	15.0%	\$513,801.42	\$168,750.00	\$682,551.42	\$104,512.58	15.3%
Vehicle-Registration	\$2,496.00	\$2,496.00	\$0.00	0.0%	\$1,041.18	\$636.00	\$1,677.18	\$818.82	48.8%
Vehicle-Tires	\$83,200.00	\$68,988.00	\$14,212.00	20.6%	\$62,016.06	\$10,747.00	\$72,763.06	\$10,436.94	14.3%
Vehicle-Towing	\$10,800.00	\$9,600.00	\$1,200.00	12.5%	\$8,509.30	\$2,100.00	\$10,609.30	\$190.70	1.8%
Total Operating Expenses	\$2,853,638.00	\$2,704,375.00	\$149,263.00	5.5%	\$1,786,077.25	\$642,293.00	\$2,428,370.25	\$425,267.75	17.5%
Capital Expenditures									
Capital Purchase - Equipment	\$60,510.00	\$0.00	\$60,510.00	0.0%	\$0.00	\$0.00	\$0.00	\$60,510.00	0.0%
Capital Purchase - Vehicles	\$3,828,200.00	\$2,264,148.00	\$1,564,052.00	69.1%	\$1,656,771.99	\$1,088,395.00	\$2,745,166.99	\$1,083,033.01	39.5%
Capital Purchase - Capital Leases	\$253,122.00	\$450,261.00	(\$197,139.00)	(43.8%)	\$26,310.52	\$400,938.00	\$427,248.52	(\$174,126.52)	(40.8%)
Total Capital Expenditures	\$4,141,832.00	\$2,714,409.00	\$1,427,423.00	52.6%	\$1,683,082.51	\$1,489,333.00	\$3,172,415.51	\$969,416.49	30.6%
<b>Total Expenses</b>	<b>\$7,673,377.00</b>	<b>\$6,059,766.00</b>	<b>\$1,613,611.00</b>	<b>26.6%</b>	<b>\$3,939,109.18</b>	<b>\$2,302,076.00</b>	<b>\$6,241,185.18</b>	<b>\$1,432,191.82</b>	<b>22.9%</b>
Revenue over Expenditures	(\$7,295,940.00)	(\$5,500,605.00)	(\$1,795,335.00)	32.6%	(\$3,670,144.05)	(\$1,894,738.00)	(\$5,564,882.05)	(\$1,731,057.95)	31.1%

Montgomery County Hospital District								
	2024	2023				YTD Actual		
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	YTD Actual June 30+ Remaining Budget	Percent Change
<b>011 - EMS Billing</b>								
<b>Revenue</b>								
Other Revenue								
Proceeds from IT Subscription Assets	\$300,000.00	\$218,533.00	\$81,467.00	37.3%	\$218,532.34	\$218,533.00	\$437,065.34	(31.4%)
Total Other Revenue	\$300,000.00	\$218,533.00	\$81,467.00	37.3%	\$218,532.34	\$218,533.00	\$437,065.34	(31.4%)
<b>Total Revenues</b>	<b>\$300,000.00</b>	<b>\$218,533.00</b>	<b>\$81,467.00</b>	<b>37.3%</b>	<b>\$218,532.34</b>	<b>\$218,533.00</b>	<b>\$437,065.34</b>	<b>(31.4%)</b>
<b>Expenses</b>								
Payroll Expenses								
Regular Pay	\$989,915.00	\$872,817.00	\$117,098.00	13.4%	\$674,418.52	\$234,391.00	\$908,809.52	8.9%
Overtime Pay	\$37,862.00	\$9,425.00	\$28,437.00	301.7%	\$28,694.57	\$2,604.00	\$31,298.57	21.0%
Paid Time Off	\$145,893.00	\$161,644.00	(\$15,751.00)	(9.7%)	\$77,612.21	\$42,598.00	\$120,210.21	21.4%
Payroll Taxes	\$86,339.00	\$74,821.00	\$11,518.00	15.4%	\$54,463.65	\$20,694.00	\$75,157.65	14.9%
TCDRS Plan	\$110,837.00	\$96,046.00	\$14,791.00	15.4%	\$74,063.01	\$26,561.00	\$100,624.01	10.1%
Total Payroll Expenses	\$1,370,846.00	\$1,214,753.00	\$156,093.00	12.8%	\$909,251.96	\$326,848.00	\$1,236,099.96	10.9%
Operating Expenses								
Credit Card Processing Fee	\$15,900.00	\$37,500.00	(\$21,600.00)	(57.6%)	\$13,086.47	\$10,840.00	\$23,926.47	(33.5%)
Books/Materials	\$1,205.00	\$875.00	\$330.00	37.7%	\$0.00	\$0.00	\$0.00	0.0%
Capital IT Subscription Assets Interest Expense	\$0.00	\$0.00	\$0.00	0.0%	\$9,289.82	\$0.00	\$9,289.82	(100.0%)
Collection Fees	\$41,100.00	\$41,100.00	\$0.00	0.0%	\$25,405.80	\$10,485.00	\$35,890.80	14.5%
Computer Software	\$100,000.00	\$0.00	\$100,000.00	0.0%	\$0.00	\$0.00	\$0.00	0.0%
Conferences - Fees, Travel, & Meals	\$15,660.00	\$17,585.00	(\$1,925.00)	(10.9%)	\$2,620.00	\$1,133.00	\$3,753.00	317.3%
Dues/Subscriptions	\$705.00	\$700.00	\$5.00	0.7%	\$733.87	\$0.00	\$733.87	(3.9%)
Employee Recognition	\$1,275.00	\$1,125.00	\$150.00	13.3%	\$0.00	\$375.00	\$375.00	240.0%
Legal Fees	\$60.00	\$60.00	\$0.00	0.0%	\$0.00	\$15.00	\$15.00	300.0%
Meeting Expenses	\$1,600.00	\$1,000.00	\$600.00	60.0%	\$0.00	\$300.00	\$300.00	433.3%
Professional Fees	\$359,600.00	\$267,975.00	\$91,625.00	34.2%	\$212,516.17	\$63,280.00	\$275,796.17	30.4%
Small Equipment & Furniture	\$3,480.00	\$18,192.00	(\$14,712.00)	(80.9%)	\$15,669.81	\$775.00	\$16,444.81	(78.8%)
Telephones-Cellular	\$984.00	\$984.00	\$0.00	0.0%	\$723.52	\$246.00	\$969.52	1.5%
Training/Related Expenses-CE	\$6,000.00	\$14,104.00	(\$8,104.00)	(57.5%)	\$2,940.00	\$2,298.00	\$5,238.00	14.5%
Total Operating Expenses	\$547,569.00	\$401,200.00	\$146,369.00	36.5%	\$282,985.46	\$89,747.00	\$372,732.46	46.9%
Capital Expenditures								
Capital Purchase - IT Subscription Assets	\$300,000.00	\$218,533.00	\$81,467.00	37.3%	\$218,532.34	\$218,533.00	\$437,065.34	(31.4%)
Total Capital Expenditures	\$300,000.00	\$218,533.00	\$81,467.00	37.3%	\$218,532.34	\$218,533.00	\$437,065.34	(31.4%)
<b>Total Expenses</b>	<b>\$2,218,415.00</b>	<b>\$1,834,486.00</b>	<b>\$383,929.00</b>	<b>20.9%</b>	<b>\$1,410,769.76</b>	<b>\$635,128.00</b>	<b>\$2,045,897.76</b>	<b>8.4%</b>
Revenue over Expenditures	(\$1,918,415.00)	(\$1,615,953.00)	(\$302,462.00)	18.7%	(\$1,192,237.42)	(\$416,595.00)	(\$1,608,832.42)	19.2%

Montgomery County Hospital District									
	2024	2023				YTD Actual			
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	June 30+ Remaining Budget	Change	Percent Change
<b>015 - Information Technology</b>									
<b>Revenue</b>									
Other Revenue									
Miscellaneous Income	\$637.00	\$606.00	\$31.00	5.1%	\$606.38	\$0.00	\$606.38	\$30.62	5.0%
Contract Revenue (Net)	\$138,127.00	\$166,510.00	(\$28,383.00)	(17.0%)	\$135,369.21	\$43,300.00	\$178,669.21	(\$40,542.21)	(22.7%)
MDC Revenue - First Responders	\$90,150.00	\$90,150.00	\$0.00	0.0%	\$85,065.10	\$3,700.00	\$88,765.10	\$1,384.90	1.6%
Total Other Revenue	\$228,914.00	\$257,266.00	(\$28,352.00)	(11.0%)	\$221,040.69	\$47,000.00	\$268,040.69	(\$39,126.69)	(14.6%)
<b>Total Revenues</b>	<b>\$228,914.00</b>	<b>\$257,266.00</b>	<b>(\$28,352.00)</b>	<b>(11.0%)</b>	<b>\$221,040.69</b>	<b>\$47,000.00</b>	<b>\$268,040.69</b>	<b>(\$39,126.69)</b>	<b>(14.6%)</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$511,723.00	\$489,674.00	\$22,049.00	4.5%	\$339,280.55	\$128,525.00	\$467,805.55	\$43,917.45	9.4%
Overtime Pay	\$1,814.00	\$912.00	\$902.00	98.9%	\$1,321.98	\$231.00	\$1,552.98	\$261.02	16.8%
Paid Time Off	\$80,799.00	\$76,249.00	\$4,550.00	6.0%	\$58,105.55	\$26,217.00	\$84,322.55	(\$3,523.55)	(4.2%)
Stipend Pay	\$16,416.00	\$17,700.00	(\$1,284.00)	(7.3%)	\$9,793.00	\$4,425.00	\$14,218.00	\$2,198.00	15.5%
Payroll Taxes	\$45,195.00	\$43,259.00	\$1,936.00	4.5%	\$28,551.55	\$11,796.00	\$40,347.55	\$4,847.45	12.0%
TCDRS Plan	\$58,021.00	\$55,531.00	\$2,490.00	4.5%	\$37,650.48	\$15,143.00	\$52,793.48	\$5,227.52	9.9%
Total Payroll Expenses	\$713,968.00	\$683,325.00	\$30,643.00	4.5%	\$474,703.11	\$186,337.00	\$661,040.11	\$52,927.89	8.0%
Operating Expenses									
Books/Materials	\$100.00	\$50.00	\$50.00	100.0%	\$30.42	\$0.00	\$30.42	\$69.58	228.7%
Business Licenses	\$3,560.00	\$2,626.00	\$934.00	35.6%	\$655.00	\$695.00	\$1,350.00	\$2,210.00	163.7%
Capital Lease Interest Expense	\$413.00	\$1,782.00	(\$1,369.00)	(76.8%)	\$1,376.74	\$327.00	\$1,703.74	(\$1,290.74)	(75.8%)
Computer Maintenance	\$434,600.00	\$408,150.00	\$26,450.00	6.5%	\$302,592.78	\$72,750.00	\$375,342.78	\$59,257.22	15.8%
Computer Software	\$437,794.00	\$432,597.00	\$5,197.00	1.2%	\$345,744.92	\$17,726.00	\$363,470.92	\$74,323.08	20.4%
Computer Software - MDC First Responder	\$46,100.00	\$43,100.00	\$3,000.00	7.0%	\$34,997.34	\$3,700.00	\$38,697.34	\$7,402.66	19.1%
Computer Supplies/Non-Cap.	\$38,750.00	\$38,769.00	(\$19.00)	(0.0%)	\$45,400.18	\$0.00	\$45,400.18	(\$6,650.18)	(14.6%)
Conferences - Fees, Travel, & Meals	\$15,820.00	\$6,996.00	\$8,824.00	126.1%	\$7,793.83	\$0.00	\$7,793.83	\$8,026.17	103.0%
Employee Recognition	\$450.00	\$450.00	\$0.00	0.0%	\$0.00	\$135.00	\$135.00	\$315.00	233.3%
Leases/Contracts	\$67,380.00	\$65,778.00	\$1,602.00	2.4%	\$44,330.27	\$16,404.00	\$60,734.27	\$6,645.73	10.9%
Meeting Expenses	\$240.00	\$240.00	\$0.00	0.0%	\$40.56	\$72.00	\$112.56	\$127.44	113.2%
Mileage Reimbursements	\$120.00	\$240.00	(\$120.00)	(50.0%)	\$14.25	\$60.00	\$74.25	\$45.75	61.6%
Professional Fees	\$661,500.00	\$521,500.00	\$140,000.00	26.8%	\$436,178.36	\$96,700.00	\$532,878.36	\$128,621.64	24.1%
Repair-Equipment	\$7,200.00	\$7,200.00	\$0.00	0.0%	\$5,318.67	\$1,800.00	\$7,118.67	\$81.33	1.1%
Small Equipment & Furniture	\$355,135.00	\$94,849.00	\$260,286.00	274.4%	\$70,944.77	\$3,945.00	\$74,889.77	\$280,245.23	374.2%
Telephones-Cellular	\$108,507.00	\$104,394.00	\$4,113.00	3.9%	\$76,402.27	\$26,091.00	\$102,493.27	\$6,013.73	5.9%
Telephones-Service	\$331,140.00	\$254,835.00	\$76,305.00	29.9%	\$309,408.32	\$55,123.00	\$364,531.32	(\$33,391.32)	(9.2%)
Training/Related Expenses-CE	\$9,070.00	\$8,570.00	\$500.00	5.8%	\$12,956.17	\$0.00	\$12,956.17	(\$3,886.17)	(30.0%)
Utilities	\$600.00	\$600.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	\$600.00	0.0%
Total Operating Expenses	\$2,518,479.00	\$1,992,726.00	\$525,753.00	26.4%	\$1,694,184.85	\$295,528.00	\$1,989,712.85	\$528,766.15	26.6%
Capital Expenditures									
Capital Purchase - Equipment	\$138,300.00	\$209,260.00	(\$70,960.00)	(33.9%)	\$116,132.07	\$100,000.00	\$216,132.07	(\$77,832.07)	(36.0%)
Total Capital Expenditures	\$138,300.00	\$209,260.00	(\$70,960.00)	(33.9%)	\$116,132.07	\$100,000.00	\$216,132.07	(\$77,832.07)	(36.0%)
<b>Total Expenses</b>	<b>\$3,370,747.00</b>	<b>\$2,885,311.00</b>	<b>\$485,436.00</b>	<b>16.8%</b>	<b>\$2,285,020.03</b>	<b>\$581,865.00</b>	<b>\$2,866,885.03</b>	<b>\$503,861.97</b>	<b>17.6%</b>
Revenue over Expenditures	(\$3,141,833.00)	(\$2,628,045.00)	(\$513,788.00)	19.6%	(\$2,063,979.34)	(\$534,865.00)	(\$2,598,844.34)	(\$542,988.66)	20.9%

Montgomery County Hospital District									
	2024	2023				YTD Actual			
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>016 - Facilities</b>									
<b>Revenue</b>									
Other Revenue									
Proceeds from Capital Lease	\$0.00	\$308,181.00	(\$308,181.00)	(100.0%)	\$261,543.75	\$127,419.00	\$388,962.75	(\$388,962.75)	(100.0%)
Total Other Revenue	\$0.00	\$308,181.00	(\$308,181.00)	(100.0%)	\$261,543.75	\$127,419.00	\$388,962.75	(\$388,962.75)	(100.0%)
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$308,181.00</b>	<b>(\$308,181.00)</b>	<b>(100.0%)</b>	<b>\$261,543.75</b>	<b>\$127,419.00</b>	<b>\$388,962.75</b>	<b>(\$388,962.75)</b>	<b>(100.0%)</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$326,759.00	\$203,632.00	\$123,127.00	60.5%	\$127,315.69	\$53,314.00	\$180,629.69	\$146,129.31	80.9%
Overtime Pay	\$9,372.00	\$3,723.00	\$5,649.00	151.7%	\$5,048.80	\$972.00	\$6,020.80	\$3,351.20	55.7%
Paid Time Off	\$42,241.00	\$26,821.00	\$15,420.00	57.5%	\$19,149.43	\$6,759.00	\$25,908.43	\$16,332.57	63.0%
Stipend Pay	\$18,408.00	\$12,276.00	\$6,132.00	50.0%	\$9,212.00	\$3,069.00	\$12,281.00	\$6,127.00	49.9%
Payroll Taxes	\$29,362.00	\$18,239.00	\$11,123.00	61.0%	\$11,532.37	\$4,746.00	\$16,278.37	\$13,083.63	80.4%
TCDRS Plan	\$37,693.00	\$23,412.00	\$14,281.00	61.0%	\$15,262.97	\$6,091.00	\$21,353.97	\$16,339.03	76.5%
Total Payroll Expenses	\$463,835.00	\$288,103.00	\$175,732.00	61.0%	\$187,521.26	\$74,951.00	\$262,472.26	\$201,362.74	76.7%
Operating Expenses									
Books/Materials	\$150.00	\$150.00	\$0.00	0.0%	\$0.00	\$150.00	\$150.00	\$0.00	0.0%
Business Licenses	\$40.00	\$40.00	\$0.00	0.0%	\$0.00	\$40.00	\$40.00	\$0.00	0.0%
Capital Lease Interest Expense	\$44,900.00	\$35,010.00	\$9,890.00	28.2%	\$33,125.81	\$8,850.00	\$41,975.81	\$2,924.19	7.0%
Computer Software	\$10,000.00	\$0.00	\$10,000.00	0.0%	\$0.00	\$0.00	\$0.00	\$10,000.00	0.0%
Conferences - Fees, Travel, & Meals	\$918.00	\$918.00	\$0.00	0.0%	\$1,062.90	\$0.00	\$1,062.90	(\$144.90)	(13.6%)
Contractual Obligations- Other	\$196,524.00	\$192,000.00	\$4,524.00	2.4%	\$152,862.32	\$48,293.00	\$201,155.32	(\$4,631.32)	(2.3%)
Customer Property Damage	\$18,000.00	\$12,000.00	\$6,000.00	50.0%	\$12,411.18	\$0.00	\$12,411.18	\$5,588.82	45.0%
Damages/Uninsured Portion	\$0.00	\$0.00	\$0.00	0.0%	\$4,115.55	\$0.00	\$4,115.55	(\$4,115.55)	(100.0%)
Dues/Subscriptions	\$430.00	\$228.00	\$202.00	88.6%	\$46.75	\$228.00	\$274.75	\$155.25	56.5%
Employee Recognition	\$300.00	\$300.00	\$0.00	0.0%	\$143.49	\$155.00	\$298.49	\$1.51	0.5%
Equipment Rental	\$12,000.00	\$12,319.00	(\$319.00)	(2.6%)	\$6,120.84	\$6,199.00	\$12,319.84	(\$319.84)	(2.6%)
Maintenance & Repairs-Buildings	\$356,000.00	\$371,907.00	(\$15,907.00)	(4.3%)	\$202,818.05	\$132,268.00	\$335,086.05	\$20,913.95	6.2%
Maintenance- Equipment	\$174,100.00	\$205,283.00	(\$31,183.00)	(15.2%)	\$76,135.93	\$176,500.00	\$252,635.93	(\$78,535.93)	(31.1%)
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	0.0%	\$40.87	\$0.00	\$40.87	(\$40.87)	(100.0%)
Rent	\$103,900.00	\$135,785.00	(\$31,885.00)	(23.5%)	\$94,824.19	\$33,872.00	\$128,696.19	(\$24,796.19)	(19.3%)
Shop Tools	\$7,500.00	\$7,774.00	(\$274.00)	(3.5%)	\$2,588.14	\$2,610.00	\$5,198.14	\$2,301.86	44.3%
Shop Supplies	\$27,800.00	\$40,511.00	(\$12,711.00)	(31.4%)	\$14,093.27	\$24,041.00	\$38,134.27	(\$10,334.27)	(27.1%)
Small Equipment & Furniture	\$118,620.00	\$212,769.00	(\$94,149.00)	(44.2%)	\$69,211.01	\$148,770.00	\$217,981.01	(\$99,361.01)	(45.6%)
Telephones-Cellular	\$3,996.00	\$3,012.00	\$984.00	32.7%	\$2,815.56	\$753.00	\$3,568.56	\$427.44	12.0%
Training/Related Expenses -CE	\$2,000.00	\$2,000.00	\$0.00	0.0%	\$0.00	\$2,000.00	\$2,000.00	\$0.00	0.0%
Utilities	\$380,880.00	\$380,880.00	\$0.00	0.0%	\$355,312.27	\$89,105.00	\$444,417.27	(\$63,537.27)	(14.3%)
Total Operating Expenses	\$1,458,058.00	\$1,612,886.00	(\$154,828.00)	(9.6%)	\$1,027,728.13	\$673,834.00	\$1,701,562.13	(\$243,504.13)	(14.3%)
Capital Expenditures									
Capital Purchase - Building/Improvements	\$20,000.00	\$190,000.00	(\$170,000.00)	(89.5%)	\$0.00	\$190,000.00	\$190,000.00	(\$170,000.00)	(89.5%)
Capital Purchase - Equipment	\$643,000.00	\$284,000.00	\$359,000.00	126.4%	\$8,700.00	\$275,300.00	\$284,000.00	\$359,000.00	126.4%
Capital Purchase - Capital Leases	\$0.00	\$308,181.00	(\$308,181.00)	(100.0%)	\$261,543.75	\$127,419.00	\$388,962.75	(\$388,962.75)	(100.0%)
Total Capital Expenditures	\$663,000.00	\$782,181.00	(\$119,181.00)	(15.2%)	\$270,243.75	\$592,719.00	\$862,962.75	(\$199,962.75)	(23.2%)
<b>Total Expenses</b>	<b>\$2,584,893.00</b>	<b>\$2,683,170.00</b>	<b>(\$98,277.00)</b>	<b>(3.7%)</b>	<b>\$1,485,493.14</b>	<b>\$1,341,504.00</b>	<b>\$2,826,997.14</b>	<b>(\$242,104.14)</b>	<b>(8.6%)</b>
Revenue over Expenditures	(\$2,584,893.00)	(\$2,374,989.00)	(\$209,904.00)	8.8%	(\$1,223,949.39)	(\$1,214,085.00)	(\$2,438,034.39)	(\$146,858.61)	6.0%

	Montgomery County Hospital District								
	2024 Original Budget	2023 Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	YTD Actual June 30+ Remaining Budget	Change	Percent Change
025 - Human Resources									
Revenue									
Other Revenue									
Miscellaneous Income	\$50,000.00	\$100,000.00	(\$50,000.00)	(50.0%)	\$9,622.75	\$0.00	\$9,622.75	\$40,377.25	419.6%
Employee Medical Premiums	\$1,449,590.00	\$1,422,148.00	\$27,442.00	1.9%	\$967,852.89	\$382,886.00	\$1,350,738.89	\$98,851.11	7.3%
Total Other Revenue	\$1,499,590.00	\$1,522,148.00	(\$22,558.00)	(1.5%)	\$977,475.64	\$382,886.00	\$1,360,361.64	\$139,228.36	10.2%
Total Revenues	\$1,499,590.00	\$1,522,148.00	(\$22,558.00)	(1.5%)	\$977,475.64	\$382,886.00	\$1,360,361.64	\$139,228.36	10.2%
Expenses									
Payroll Expenses									
Regular Pay	\$310,861.00	\$254,205.00	\$56,656.00	22.3%	\$190,832.60	\$66,757.00	\$257,589.60	\$53,271.40	20.7%
Overtime Pay	\$964.00	\$215.00	\$749.00	348.4%	\$360.39	\$57.00	\$417.39	\$546.61	131.0%
Paid Time Off	\$49,042.00	\$38,667.00	\$10,375.00	26.8%	\$22,050.12	\$8,992.00	\$31,042.12	\$17,999.88	58.0%
Payroll Taxes	\$26,703.00	\$21,688.00	\$5,015.00	23.1%	\$15,176.59	\$5,610.00	\$20,786.59	\$5,916.41	28.5%
TCDRS Plan	\$34,282.00	\$27,844.00	\$6,438.00	23.1%	\$20,258.04	\$7,201.00	\$27,459.04	\$6,822.96	24.8%
Health & Dental	\$879,419.00	\$830,878.00	\$48,541.00	5.8%	\$627,770.12	\$170,218.00	\$797,988.12	\$81,430.88	10.2%
Health Insurance Claims	\$6,581,813.00	\$5,173,859.00	\$1,407,954.00	27.2%	\$4,463,900.41	\$1,293,464.00	\$5,757,364.41	\$824,448.59	14.3%
Health Insurance Admin Fees	\$879,563.00	\$1,012,596.00	(\$133,033.00)	(13.1%)	\$486,839.20	\$253,149.00	\$739,988.20	\$139,574.80	18.9%
Total Payroll Expenses	\$8,762,647.00	\$7,359,952.00	\$1,402,695.00	19.1%	\$5,827,187.47	\$1,805,448.00	\$7,632,635.47	\$1,130,011.53	14.8%
Operating Expenses									
Unemployment Expense	\$18,000.00	\$18,000.00	\$0.00	0.0%	\$9,410.81	\$4,500.00	\$13,910.81	\$4,089.19	29.4%
Advertising	\$7,150.00	\$7,150.00	\$0.00	0.0%	\$0.00	\$1,400.00	\$1,400.00	\$5,750.00	410.7%
Conferences - Fees, Travel, & Meals	\$2,995.00	\$2,545.00	\$450.00	17.7%	\$465.56	\$0.00	\$465.56	\$2,529.44	543.3%
Dues/Subscriptions	\$5,312.00	\$4,762.00	\$550.00	11.5%	\$4,261.99	\$0.00	\$4,261.99	\$1,050.01	24.6%
Employee Health/Wellness	\$35,500.00	\$29,000.00	\$6,500.00	22.4%	\$18,581.78	\$4,200.00	\$22,781.78	\$12,718.22	55.8%
Employee Recognition	\$74,606.00	\$79,772.00	(\$5,166.00)	(6.5%)	\$60,243.08	\$10,869.00	\$71,112.08	\$3,493.92	4.9%
Meals - Business and Travel	\$0.00	\$0.00	\$0.00	0.0%	\$202.78	\$0.00	\$202.78	(\$202.78)	(100.0%)
Mileage Reimbursements	\$237.00	\$225.00	\$12.00	5.3%	\$0.00	\$57.00	\$57.00	\$180.00	315.8%
Professional Fees	\$172,773.00	\$172,273.00	\$500.00	0.3%	\$146,690.17	\$42,473.00	\$189,163.17	(\$16,390.17)	(8.7%)
Recruit/Investigate	\$44,750.00	\$43,750.00	\$1,000.00	2.3%	\$29,337.17	\$6,600.00	\$35,937.17	\$8,812.83	24.5%
Telephones-Cellular	\$2,016.00	\$1,512.00	\$504.00	33.3%	\$1,201.44	\$378.00	\$1,579.44	\$436.56	27.6%
Training/Related Expenses-CE	\$8,450.00	\$6,700.00	\$1,750.00	26.1%	\$5,192.14	\$200.00	\$5,392.14	\$3,057.86	56.7%
Tuition Reimbursement	\$99,000.00	\$99,000.00	\$0.00	0.0%	\$44,835.94	\$21,500.00	\$66,335.94	\$32,664.06	49.2%
Worker's Compensation Insurance	\$394,377.00	\$394,377.00	\$0.00	0.0%	\$321,902.73	\$101,001.00	\$422,903.73	(\$28,526.73)	(6.7%)
Total Operating Expenses	\$865,166.00	\$859,066.00	\$6,100.00	0.7%	\$642,325.59	\$193,178.00	\$835,503.59	\$29,662.41	3.6%
Total Expenses	\$9,627,813.00	\$8,219,018.00	\$1,408,795.00	17.1%	\$6,469,513.06	\$1,998,626.00	\$8,468,139.06	\$1,159,673.94	13.7%
Revenue over Expenditures	(\$8,128,223.00)	(\$6,696,870.00)	(\$1,431,353.00)	21.4%	(\$5,492,037.42)	(\$1,615,740.00)	(\$7,107,777.42)	(\$1,020,445.58)	14.4%



Montgomery County Hospital District								
	2024	2023				YTD Actual		
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	YTD Actual June 30+ Remaining Budget	Percent Change
<b>026 - Records Management</b>								
<b>Revenue</b>								
Other Revenue								
Miscellaneous Income	\$70,000.00	\$53,200.00	\$16,800.00	31.6%	\$56,026.39	\$13,800.00	\$69,826.39	\$173.61 0.2%
Total Other Revenue	\$70,000.00	\$53,200.00	\$16,800.00	31.6%	\$56,026.39	\$13,800.00	\$69,826.39	\$173.61 0.2%
<b>Total Revenues</b>	<b>\$70,000.00</b>	<b>\$53,200.00</b>	<b>\$16,800.00</b>	<b>31.6%</b>	<b>\$56,026.39</b>	<b>\$13,800.00</b>	<b>\$69,826.39</b>	<b>\$173.61 0.2%</b>
<b>Expenses</b>								
Payroll Expenses								
Regular Pay	\$188,906.00	\$190,449.00	(\$1,543.00)	(0.8%)	\$135,011.70	\$49,989.00	\$185,000.70	\$3,905.30 2.1%
Overtime Pay	\$59.00	\$37.00	\$22.00	59.5%	\$135.71	\$9.00	\$144.71	(\$85.71) (59.2%)
Paid Time Off	\$26,594.00	\$28,920.00	(\$2,326.00)	(8.0%)	\$17,890.32	\$9,471.00	\$27,361.32	(\$767.32) (2.8%)
Payroll Taxes	\$15,950.00	\$16,237.00	(\$287.00)	(1.8%)	\$10,728.97	\$4,401.00	\$15,129.97	\$820.03 5.4%
TCDRS Plan	\$20,480.00	\$20,847.00	(\$367.00)	(1.8%)	\$14,424.07	\$5,649.00	\$20,073.07	\$406.93 2.0%
Total Payroll Expenses	\$251,989.00	\$256,490.00	(\$4,501.00)	(1.8%)	\$178,190.77	\$69,519.00	\$247,709.77	\$4,279.23 1.7%
Operating Expenses								
Advertising	\$400.00	\$400.00	\$0.00	0.0%	\$0.00	\$400.00	\$400.00	\$0.00 0.0%
Computer Software	\$7,500.00	\$6,900.00	\$600.00	8.7%	\$5,988.00	\$6,900.00	\$12,888.00	(\$5,388.00) (41.8%)
Election Expenses	\$0.00	\$375,000.00	(\$375,000.00)	(100.0%)	\$0.00	\$0.00	\$0.00	\$0.00 0.0%
Employee Recognition	\$150.00	\$150.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	\$150.00 0.0%
Mileage Reimbursements	\$120.00	\$120.00	\$0.00	0.0%	\$0.00	\$30.00	\$30.00	\$90.00 300.0%
Other Services	\$5,400.00	\$4,800.00	\$600.00	12.5%	\$6,745.90	\$1,200.00	\$7,945.90	(\$2,545.90) (32.0%)
Professional Fees	\$8,040.00	\$7,200.00	\$840.00	11.7%	\$4,421.30	\$1,800.00	\$6,221.30	\$1,818.70 29.2%
Telephones-Cellular	\$390.00	\$390.00	\$0.00	0.0%	\$285.00	\$90.00	\$375.00	\$15.00 4.0%
Training/Related Expenses-CE	\$10,700.00	\$13,350.00	(\$2,650.00)	(19.9%)	\$3,119.50	\$0.00	\$3,119.50	\$7,580.50 243.0%
Total Operating Expenses	\$32,700.00	\$408,310.00	(\$375,610.00)	(92.0%)	\$20,559.70	\$10,420.00	\$30,979.70	\$1,720.30 5.6%
<b>Total Expenses</b>	<b>\$284,689.00</b>	<b>\$664,800.00</b>	<b>(\$380,111.00)</b>	<b>(57.2%)</b>	<b>\$198,750.47</b>	<b>\$79,939.00</b>	<b>\$278,689.47</b>	<b>\$5,999.53 2.2%</b>
Revenue over Expenditures	(\$214,689.00)	(\$611,600.00)	\$396,911.00	(64.9%)	(\$142,724.08)	(\$66,139.00)	(\$208,863.08)	(\$5,825.92) 2.8%

Montgomery County Hospital District									
	2024	2023					YTD Actual		
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	June 30+ Remaining Budget	Change	Percent Change
<b>027 - Emergency Management &amp; Safety</b>									
<b>Revenue</b>									
Other Revenue									
Miscellaneous Income	\$5,000.00	\$5,000.00	\$0.00	0.0%	\$0.00	\$2,400.00	\$2,400.00	\$2,600.00	108.3%
Total Other Revenue	\$5,000.00	\$5,000.00	\$0.00	0.0%	\$0.00	\$2,400.00	\$2,400.00	\$2,600.00	108.3%
<b>Total Revenues</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>0.0%</b>	<b>\$0.00</b>	<b>\$2,400.00</b>	<b>\$2,400.00</b>	<b>\$2,600.00</b>	<b>108.3%</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$121,827.00	\$123,202.00	(\$1,375.00)	(1.1%)	\$60,284.49	\$31,772.00	\$92,056.49	\$29,770.51	32.3%
Overtime Pay	\$21,204.00	\$24,832.00	(\$3,628.00)	(14.6%)	\$16,441.41	\$6,003.00	\$22,444.41	(\$1,240.41)	(5.5%)
Paid Time Off	\$14,357.00	\$15,183.00	(\$826.00)	(5.4%)	\$5,466.17	\$5,210.00	\$10,676.17	\$3,680.83	34.5%
Stipend Pay	\$15,000.00	\$0.00	\$15,000.00	0.0%	\$0.00	\$0.00	\$0.00	\$15,000.00	0.0%
Payroll Taxes	\$12,758.00	\$12,078.00	\$680.00	5.6%	\$5,863.72	\$3,182.00	\$9,045.72	\$3,712.28	41.0%
TCDRS Plan	\$16,377.00	\$15,506.00	\$871.00	5.6%	\$7,808.31	\$4,084.00	\$11,892.31	\$4,484.69	37.7%
Total Payroll Expenses	\$201,523.00	\$190,801.00	\$10,722.00	5.6%	\$95,864.10	\$50,251.00	\$146,115.10	\$55,407.90	37.9%
Operating Expenses									
Credit Card Processing Fee	\$300.00	\$300.00	\$0.00	0.0%	\$0.00	\$90.00	\$90.00	\$210.00	233.3%
Books/Materials	\$600.00	\$600.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	\$600.00	0.0%
Computer Software	\$3,705.00	\$3,705.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	\$3,705.00	0.0%
Conferences - Fees, Travel, & Meals	\$6,843.00	\$8,022.00	(\$1,179.00)	(14.7%)	\$3,312.89	\$2,095.00	\$5,407.89	\$1,435.11	26.5%
Disposable Medical Supplies	\$750.00	\$1,500.00	(\$750.00)	(50.0%)	\$0.00	\$0.00	\$0.00	\$750.00	0.0%
Dues/Subscriptions	\$550.00	\$550.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	\$550.00	0.0%
Employee Health/Wellness	\$8,000.00	\$13,950.00	(\$5,950.00)	(42.7%)	\$771.04	\$8,055.00	\$8,826.04	(\$826.04)	(9.4%)
Employee Recognition	\$600.00	\$600.00	\$0.00	0.0%	\$190.00	\$160.00	\$350.00	\$250.00	71.4%
Meeting Expenses	\$800.00	\$1,100.00	(\$300.00)	(27.3%)	\$375.12	\$470.00	\$845.12	(\$45.12)	(5.3%)
Office Supplies	\$300.00	\$0.00	\$300.00	0.0%	\$0.00	\$0.00	\$0.00	\$300.00	0.0%
Printing Services	\$1,300.00	\$0.00	\$1,300.00	0.0%	\$0.00	\$0.00	\$0.00	\$1,300.00	0.0%
Professional Fees	\$5,000.00	\$0.00	\$5,000.00	0.0%	\$0.00	\$0.00	\$0.00	\$5,000.00	0.0%
Small Equipment & Furniture	\$3,000.00	\$9,600.00	(\$6,600.00)	(68.8%)	\$9,983.76	\$0.00	\$9,983.76	(\$6,983.76)	(70.0%)
Special Events Supplies	\$0.00	\$1,000.00	(\$1,000.00)	(100.0%)	\$0.00	\$1,000.00	\$1,000.00	(\$1,000.00)	(100.0%)
Telephones-Cellular	\$1,404.00	\$1,404.00	\$0.00	0.0%	\$929.42	\$351.00	\$1,280.42	\$123.58	9.7%
Training/Related Expenses-CE	\$5,585.00	\$12,700.00	(\$7,115.00)	(56.0%)	\$3,626.44	\$4,200.00	\$7,826.44	(\$2,241.44)	(28.6%)
Total Operating Expenses	\$38,737.00	\$55,031.00	(\$16,294.00)	(29.6%)	\$19,188.67	\$16,421.00	\$35,609.67	\$3,127.33	8.8%
<b>Total Expenses</b>	<b>\$240,260.00</b>	<b>\$245,832.00</b>	<b>(\$5,572.00)</b>	<b>(2.3%)</b>	<b>\$115,052.77</b>	<b>\$66,672.00</b>	<b>\$181,724.77</b>	<b>\$58,535.23</b>	<b>32.2%</b>
Revenue over Expenditures	(\$235,260.00)	(\$240,832.00)	\$5,572.00	(2.3%)	(\$115,052.77)	(\$64,272.00)	(\$179,324.77)	(\$55,935.23)	31.2%

Montgomery County Hospital District									
	2024	2023					YTD Actual		
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	June 30+ Remaining Budget	Change	Percent Change
<b>039 - Community Paramedicine Expenses</b>									
Payroll Expenses									
Regular Pay	\$238,706.00	\$228,691.00	\$10,015.00	4.4%	\$159,028.43	\$60,072.00	\$219,100.43	\$19,605.57	8.9%
Overtime Pay	\$1,932.00	\$1,515.00	\$417.00	27.5%	\$1,485.68	\$389.00	\$1,874.68	\$57.32	3.1%
Paid Time Off	\$31,573.00	\$29,763.00	\$1,810.00	6.1%	\$31,694.63	\$6,817.00	\$38,511.63	(\$6,938.63)	(18.0%)
Payroll Taxes	\$20,143.00	\$19,239.00	\$904.00	4.7%	\$13,551.25	\$4,979.00	\$18,530.25	\$1,612.75	8.7%
TCDRS Plan	\$25,861.00	\$24,696.00	\$1,165.00	4.7%	\$18,259.85	\$6,391.00	\$24,650.85	\$1,210.15	4.9%
Total Payroll Expenses	\$318,215.00	\$303,904.00	\$14,311.00	4.7%	\$224,019.84	\$78,648.00	\$302,667.84	\$15,547.16	5.1%
Operating Expenses									
Community Education	\$750.00	\$500.00	\$250.00	50.0%	\$0.00	\$500.00	\$500.00	\$250.00	50.0%
Employee Recognition	\$225.00	\$225.00	\$0.00	0.0%	\$0.00	\$0.00	\$0.00	\$225.00	0.0%
Leases/Contracts	\$9,270.00	\$9,270.00	\$0.00	0.0%	\$9,548.10	\$0.00	\$9,548.10	(\$278.10)	(2.9%)
Telephones-Cellular	\$2,880.00	\$2,844.00	\$36.00	1.3%	\$3,137.74	\$711.00	\$3,848.74	(\$968.74)	(25.2%)
Training/Related Expenses-CE	\$796.00	\$0.00	\$796.00	0.0%	\$0.00	\$0.00	\$0.00	\$796.00	0.0%
Total Operating Expenses	\$13,921.00	\$12,839.00	\$1,082.00	8.4%	\$12,685.84	\$1,211.00	\$13,896.84	\$24.16	0.2%
<b>Total Expenses</b>	<b>\$332,136.00</b>	<b>\$316,743.00</b>	<b>\$15,393.00</b>	<b>4.9%</b>	<b>\$236,705.68</b>	<b>\$79,859.00</b>	<b>\$316,564.68</b>	<b>\$15,571.32</b>	<b>4.9%</b>
Revenue over Expenditures	(\$332,136.00)	(\$316,743.00)	(\$15,393.00)	4.9%	(\$236,705.68)	(\$79,859.00)	(\$316,564.68)	(\$15,571.32)	4.9%

Montgomery County Hospital District									
	2024	2023				YTD Actual			
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	June 30+ Remaining Budget	Change	Percent Change
<b>040 - Buildings MCHD</b>									
<b>Expenses</b>									
Capital Expenditures									
Capital Purchase - Building/Improvements	\$1,016,300.00	\$604,617.00	\$411,683.00	68.1%	\$599,955.00	\$0.00	\$599,955.00	\$416,345.00	69.4%
Total Capital Expenditures	\$1,016,300.00	\$604,617.00	\$411,683.00	68.1%	\$599,955.00	\$0.00	\$599,955.00	\$416,345.00	69.4%
<b>Total Expenses</b>	<b>\$1,016,300.00</b>	<b>\$604,617.00</b>	<b>\$411,683.00</b>	<b>68.1%</b>	<b>\$599,955.00</b>	<b>\$0.00</b>	<b>\$599,955.00</b>	<b>\$416,345.00</b>	<b>69.4%</b>
Revenue over Expenditures	(\$1,016,300.00)	(\$604,617.00)	(\$411,683.00)	68.1%	(\$599,955.00)	\$0.00	(\$599,955.00)	(\$416,345.00)	69.4%

Montgomery County Hospital District									
	2024	2023					YTD Actual		
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	June 30+ Remaining Budget	Change	Percent Change
<b>042 - EMS Tactical Team Expenses</b>									
Payroll Expenses									
Regular Pay	\$111,060.00	\$71,315.00	\$39,745.00	55.7%	\$44,339.55	\$17,970.00	\$62,309.55	\$48,750.45	78.2%
Overtime Pay	\$55,536.00	\$35,200.00	\$20,336.00	57.8%	\$8,678.37	\$8,790.00	\$17,468.37	\$38,067.63	217.9%
Stipend Pay	\$12,000.00	\$8,064.00	\$3,936.00	48.8%	\$8,622.00	\$2,016.00	\$10,638.00	\$1,362.00	12.8%
Payroll Taxes	\$13,212.00	\$8,478.00	\$4,734.00	55.8%	\$4,376.36	\$2,130.00	\$6,506.36	\$6,705.64	103.1%
TCDRS Plan	\$16,968.00	\$10,886.00	\$6,082.00	55.9%	\$5,855.84	\$2,733.00	\$8,588.84	\$8,379.16	97.6%
Total Payroll Expenses	\$208,776.00	\$133,943.00	\$74,833.00	55.9%	\$71,872.12	\$33,639.00	\$105,511.12	\$103,264.88	97.9%
Operating Expenses									
Books/Materials	\$6,825.00	\$6,850.00	(\$25.00)	(0.4%)	\$1,800.00	\$0.00	\$1,800.00	\$5,025.00	279.2%
Conferences - Fees, Travel, & Meals	\$0.00	\$4,352.00	(\$4,352.00)	(100.0%)	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
Dues/Subscriptions	\$0.00	\$250.00	(\$250.00)	(100.0%)	\$300.00	\$0.00	\$300.00	(\$300.00)	(100.0%)
Small Equipment & Furniture	\$7,200.00	\$2,000.00	\$5,200.00	260.0%	\$864.93	\$0.00	\$864.93	\$6,335.07	732.4%
Telephones-Cellular	\$984.00	\$492.00	\$492.00	100.0%	\$352.67	\$123.00	\$475.67	\$508.33	106.9%
Training/Related Expenses-CE	\$17,771.00	\$6,662.00	\$11,109.00	166.8%	\$6,889.30	\$0.00	\$6,889.30	\$10,881.70	158.0%
Uniforms	\$5,300.00	\$1,000.00	\$4,300.00	430.0%	\$511.94	\$300.00	\$811.94	\$4,488.06	552.8%
Total Operating Expenses	\$38,080.00	\$21,606.00	\$16,474.00	76.2%	\$10,718.84	\$423.00	\$11,141.84	\$26,938.16	241.8%
<b>Total Expenses</b>	<b>\$246,856.00</b>	<b>\$155,549.00</b>	<b>\$91,307.00</b>	<b>58.7%</b>	<b>\$82,590.96</b>	<b>\$34,062.00</b>	<b>\$116,652.96</b>	<b>\$130,203.04</b>	<b>111.6%</b>
Revenue over Expenditures	(\$246,856.00)	(\$155,549.00)	(\$91,307.00)	58.7%	(\$82,590.96)	(\$34,062.00)	(\$116,652.96)	(\$130,203.04)	111.6%

Montgomery County Hospital District									
	2024	2023				YTD Actual			
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	YTD Actual June 30+ Remaining Budget	Change	Percent Change
<b>045 - EMS Quality Expenses</b>									
Payroll Expenses									
Regular Pay	\$577,791.00	\$447,505.00	\$130,286.00	29.1%	\$312,274.22	\$117,306.00	\$429,580.22	\$148,210.78	34.5%
Overtime Pay	\$0.00	\$3,736.00	(\$3,736.00)	(100.0%)	\$220.22	\$944.00	\$1,164.22	(\$1,164.22)	(100.0%)
Paid Time Off	\$79,129.00	\$64,471.00	\$14,658.00	22.7%	\$50,918.29	\$20,968.00	\$71,886.29	\$7,242.71	10.1%
Payroll Taxes	\$48,611.00	\$38,163.00	\$10,448.00	27.4%	\$26,229.99	\$10,304.00	\$36,533.99	\$12,077.01	33.1%
TCDRS Plan	\$62,408.00	\$48,994.00	\$13,414.00	27.4%	\$34,538.39	\$13,225.00	\$47,763.39	\$14,644.61	30.7%
Total Payroll Expenses	\$767,939.00	\$602,869.00	\$165,070.00	27.4%	\$424,181.11	\$162,747.00	\$586,928.11	\$181,010.89	30.8%
Operating Expenses									
Books/Materials	\$0.00	\$50.00	(\$50.00)	(100.0%)	\$44.21	\$0.00	\$44.21	(\$44.21)	(100.0%)
Computer Software	\$239,248.00	\$273,771.00	(\$34,523.00)	(12.6%)	\$125,149.93	\$2,995.00	\$128,144.93	\$111,103.07	86.7%
Computer Supplies/Non-Cap.	\$175.00	\$3,375.00	(\$3,200.00)	(94.8%)	\$2,942.73	\$0.00	\$2,942.73	(\$2,767.73)	(94.1%)
Conferences - Fees, Travel, & Meals	\$11,421.00	\$17,732.00	(\$6,311.00)	(35.6%)	\$5,973.16	\$9,848.00	\$15,821.16	(\$4,400.16)	(27.8%)
Dues/Subscriptions	\$564.00	\$510.00	\$54.00	10.6%	\$250.00	\$93.00	\$343.00	\$221.00	64.4%
Employee Recognition	\$450.00	\$300.00	\$150.00	50.0%	\$300.00	\$95.00	\$395.00	\$55.00	13.9%
Meeting Expenses	\$4,200.00	\$1,000.00	\$3,200.00	320.0%	\$286.00	\$420.00	\$706.00	\$3,494.00	494.9%
Mileage Reimbursements	\$0.00	\$100.00	(\$100.00)	(100.0%)	\$0.00	\$30.00	\$30.00	(\$30.00)	(100.0%)
Office Supplies	\$0.00	\$300.00	(\$300.00)	(100.0%)	\$53.39	\$90.00	\$143.39	(\$143.39)	(100.0%)
Printing Services	\$0.00	\$200.00	(\$200.00)	(100.0%)	\$102.60	\$0.00	\$102.60	(\$102.60)	(100.0%)
Telephones-Cellular	\$2,424.00	\$2,880.00	(\$456.00)	(15.8%)	\$1,788.95	\$720.00	\$2,508.95	(\$84.95)	(3.4%)
Training/Related Expenses-CE	\$23,706.00	\$4,655.00	\$19,051.00	409.3%	\$3,594.19	\$0.00	\$3,594.19	\$20,111.81	559.6%
Total Operating Expenses	\$282,188.00	\$304,873.00	(\$22,685.00)	(7.4%)	\$140,485.16	\$14,291.00	\$154,776.16	\$127,411.84	82.3%
<b>Total Expenses</b>	<b>\$1,050,127.00</b>	<b>\$907,742.00</b>	<b>\$142,385.00</b>	<b>15.7%</b>	<b>\$564,666.27</b>	<b>\$177,038.00</b>	<b>\$741,704.27</b>	<b>\$308,422.73</b>	<b>41.6%</b>
Revenue over Expenditures	(\$1,050,127.00)	(\$907,742.00)	(\$142,385.00)	15.7%	(\$564,666.27)	(\$177,038.00)	(\$741,704.27)	(\$308,422.73)	41.6%

Montgomery County Hospital District								
	2024	2023				YTD Actual		
	Original Budget	Budget	Change	Percent Change	YTD Actual June 30+	Remaining Budget	Remaining Budget	Percent Change
<b>046 - EMS Bike Team</b>								
<b>Expenses</b>								
Payroll Expenses								
Regular Pay	\$32,690.00	\$32,177.00	\$513.00	1.6%	\$29,858.68	\$6,605.00	\$36,463.68	(\$3,773.68) (10.3%)
Overtime Pay	\$16,350.00	\$15,830.00	\$520.00	3.3%	\$9,088.48	\$3,193.00	\$12,281.48	\$4,068.52 33.1%
Payroll Taxes	\$3,627.00	\$3,555.00	\$72.00	2.0%	\$2,857.40	\$726.00	\$3,583.40	\$43.60 1.2%
TCDRS Plan	\$4,661.00	\$4,560.00	\$101.00	2.2%	\$3,700.10	\$931.00	\$4,631.10	\$29.90 0.6%
Total Payroll Expenses	\$57,328.00	\$56,122.00	\$1,206.00	2.1%	\$45,504.66	\$11,455.00	\$56,959.66	\$368.34 0.6%
Operating Expenses								
Community Education	\$750.00	\$1,000.00	(\$250.00)	(25.0%)	\$157.19	\$300.00	\$457.19	\$292.81 64.0%
Dues/Subscriptions	\$240.00	\$240.00	\$0.00	0.0%	\$75.00	\$0.00	\$75.00	\$165.00 220.0%
Small Equipment & Furniture	\$4,930.00	\$6,430.00	(\$1,500.00)	(23.3%)	\$3,352.09	\$0.00	\$3,352.09	\$1,577.91 47.1%
Training/Related Expenses-CE	\$4,019.00	\$9,952.00	(\$5,933.00)	(59.6%)	\$1,600.00	\$0.00	\$1,600.00	\$2,419.00 151.2%
Uniforms	\$3,630.00	\$3,630.00	\$0.00	0.0%	\$558.57	\$1,089.00	\$1,647.57	\$1,982.43 120.3%
Total Operating Expenses	\$13,569.00	\$21,252.00	(\$7,683.00)	(36.2%)	\$5,742.85	\$1,389.00	\$7,131.85	\$6,437.15 90.3%
<b>Total Expenses</b>	<b>\$70,897.00</b>	<b>\$77,374.00</b>	<b>(\$6,477.00)</b>	<b>(8.4%)</b>	<b>\$51,247.51</b>	<b>\$12,844.00</b>	<b>\$64,091.51</b>	<b>\$6,805.49 10.6%</b>
Revenue over Expeditures	(\$70,897.00)	(\$77,374.00)	\$6,477.00	(8.4%)	(\$51,247.51)	(\$12,844.00)	(\$64,091.51)	(\$6,805.49) 10.6%