



Montgomery County Hospital District
1400 South Loop 336 West
Conroe, Texas 77304
www.mchd-tx.org

Proposed
Annual Budget
Fiscal Year 2023

Revised August 26, 2022

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Introduction

The Montgomery County Hospital District (MCHD) was created by special legislation in 1977 as a political subdivision of the State of Texas. The primary responsibility of the District's creation, according to enabling legislation, is to provide healthcare to indigent residents of the county. This is a very broad scope, which can include the Healthcare Assistance Program (HCAP), Emergency Medical Services (EMS), some public health services as defined and directed by the MCHD Board.

Through the years, MCHD services have expanded to include a county-wide emergency medical service (EMS), the 911 communication system, the county's Public Health District, and emergency preparedness (with coordination of agency partners).

Budget Overview

The budget for Fiscal Year 2023 advances the District's commitment and ability to serve the citizens of Montgomery County by ensuring adequate funding to provide timely and high quality services next year and future years.

As the Fiscal Year 2023 Budget is presented, it's important to provide context by reviewing past actions the Montgomery County Hospital District's Board of Directors has taken to reduce the tax rate.

Between Fiscal Years 2014 and 2017, MCHD managed to build reserves and committed funds to plan against catastrophic events, uncertainty in the healthcare market place, and for capital infrastructure and replacement while reducing the tax rate by 8.8% from \$0.0729 to \$0.0665 / \$100 valuation.

Upon evaluating the adequacy of reserves, MCHD's Directors sought to return excess reserves to the citizens of Montgomery County by implementing a 20% homestead exemption and further reducing the tax rate another 11.58% from \$0.0665 to \$0.0588 / \$100 valuation and running deficits in Fiscal Years 2019 and 2020.

For Fiscal Years 2021 and 2022, the tax rate was decreased to \$0.0587 and \$0.0567 / \$100 valuation, respectively.

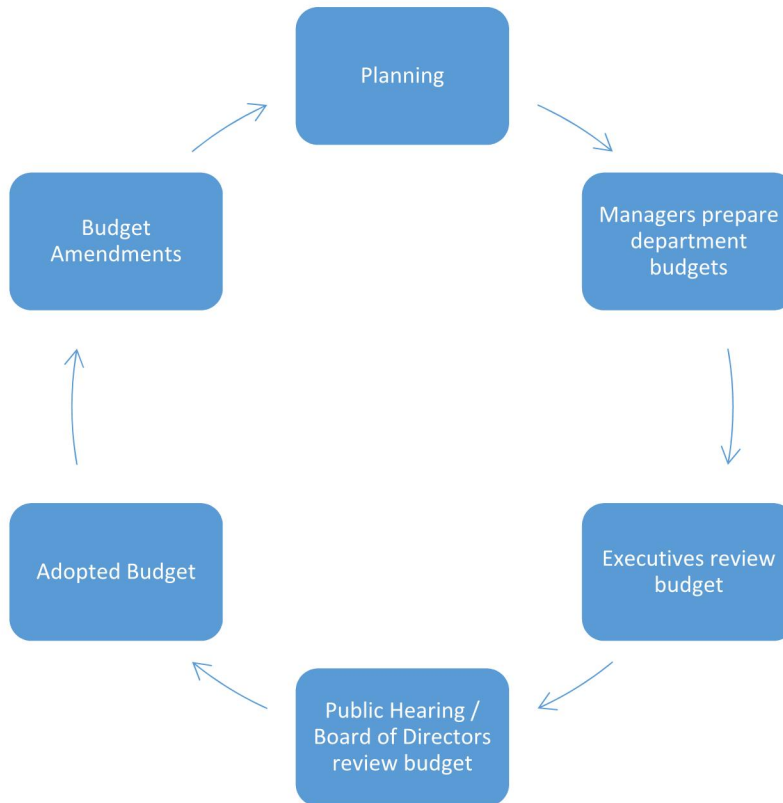
Fiscal Year 2023 is also budgeted at a deficit.

Even though ad valorem property taxes are the District's primary source of revenue, this will be the nineteenth consecutive year the MCHD Board of Directors has decreased the property tax rate. By reducing the tax rate from \$0.0567 to \$0.0502 / \$100 dollar valuation for Fiscal Year 2023, tax revenue is budgeted to be \$42,837,449, which is an increase of 10.7% or \$4.2 million compared to the Fiscal Year 2022 budget. While tax revenue increases 10.7% compared to Fiscal Year 2022, it is 16.1% higher than in Fiscal Year 2017, thus creating only a 2.7% average increase each year of the six-year period. During that same period, population growth and inflation combined have averaged 5.1% annually.

Total Expenditures are budgeted to be \$70,498,750, which represents a 1.0% decrease compared to Fiscal Year 2022 and includes increases in payroll of 0.1% and indigent care of 0.3%. These increases are offset by decreases in operating expenses of 0.6% and capital of 9.9%.

Budgeted revenue over expenses is expected to be a deficit of \$1,716,653.

Budget Process



The budgetary data is established as follows:

1. Prior to September 1, the CEO submits to the District board a proposed budget for the fiscal year commencing the following October 1. The budget includes proposed revenue, expenditures, and capital assets and the means of financing them.
2. Prior to October 1, the budget is legally enacted through passage of a resolution.
3. The CEO may approve a department's request to transfer an unencumbered balance, or portion thereof within any department; however, the board must approve a transfer of funds between departments.
4. The budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles (GAAP).

The most current budgetary data will be reflected in the monthly financial statements.

Budget Timeline

December -
March

- Planning
- Managers meet to discuss budget assumptions and current trends
- Budget templates sent to Department Managers

April-May

- Managers prepare department budgets
- Capital Coordination meetings with Managers and Executives
- Executive review of Operating budgets

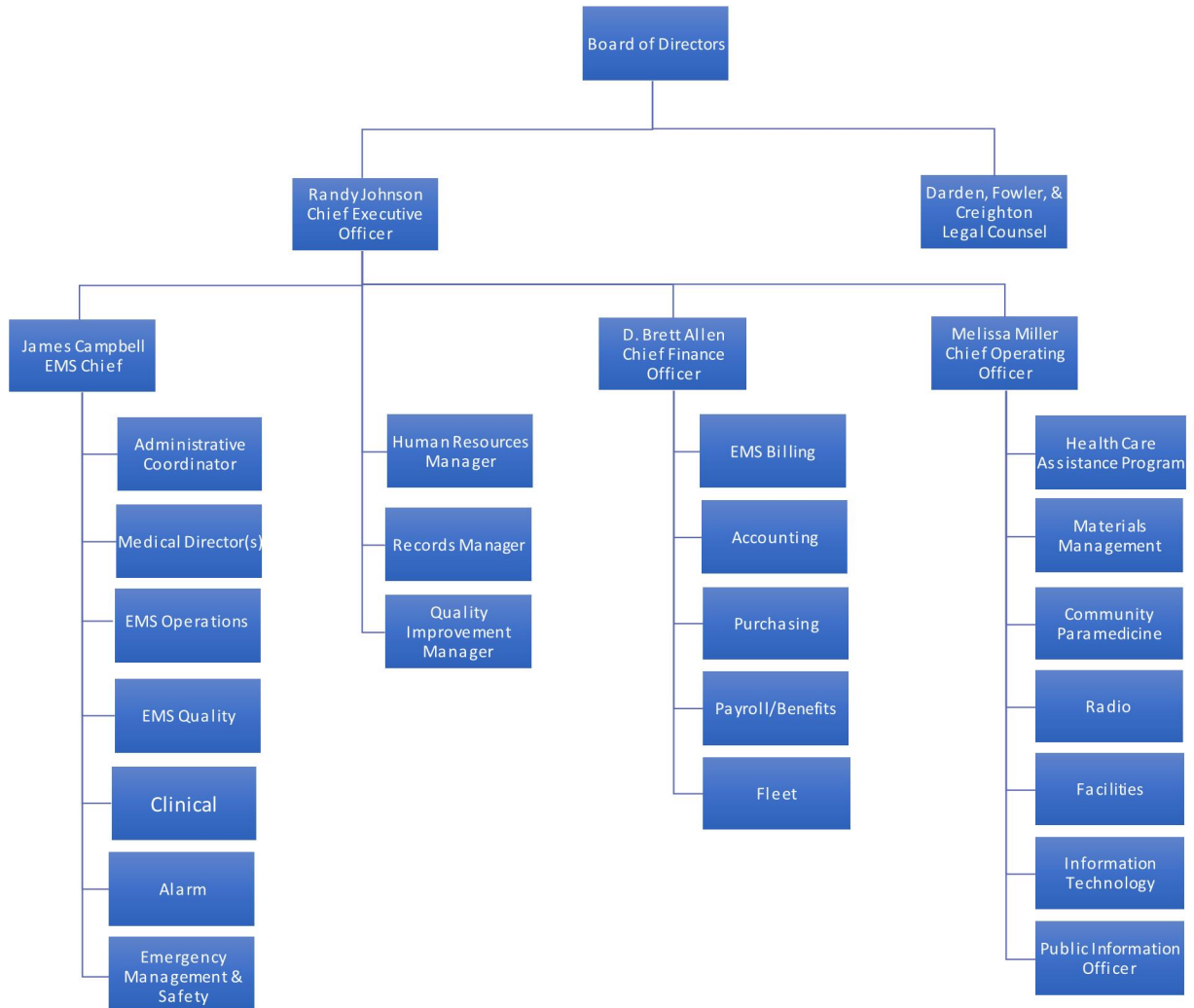
June - July

- Executive Review of Payroll, Operating, and Capital budgets
- Dry Run of budget presentation to Board of Directors
- Public Budget Workshop - Board of Directors review

August -
September

- Publication of the no-new revenue and voter-approval tax rates
- Tax Assessor presentation
- Budget Committee Meeting
- Adopt budget and tax rate

Organization Chart



Population Growth and Personal Consumption Expenditures (PCE)
Inflation

Texas A&M University Real Estate Center		
Year	Population	Growth %
2021	648,886	3.832%
2020	624,938	2.856%
2019	607,583	2.958%
2018	590,127	3.252%
2017	571,542	2.918%
2016	555,338	3.625%
2015	535,913	3.606%
2014	517,262	3.766%

Federal Reserve Bank of Dallas PCE Inflation	
Year	12-month rate
2022	3.72%
2021	1.74%
2020	2.04%
2019	1.96%
2018	1.82%
2017	1.93%
2016	1.64%
2015	1.62%
2014	1.62%

12-month rate as of March

MCHD Validation Test for Tax Growth	
Population Growth	3.832%
PCE Inflation	3.720%
Combined	<u>7.552%</u>

Sources:

Texas A&M University Real Estate Center

https://www.recenter.tamu.edu/data/population#!/state/Texas/county/Montgomery_County

Federal Reserve Bank of Dallas:

<https://www.dallasfed.org/research/pce#tab2>

Budget Assumptions

Revenue

Tax Revenue

- Adopt a tax rate of \$0.0502 / \$100 Valuation.

EMS Net Revenue

- EMS 911 volume increase 4%.
- EMS fee schedule is set at 200% of Medicare Allowable.

Expenses

Payroll

- Employee merit increases will average 3%.
- TCDRS employer match of 200% and a vesting period of 5 years. Employer contribution rate remains at 9.50%.
- Health insurance claims are budgeted with a 5% increase over 2021 spend.
- Dental and Vision insurance premiums are budgeted with a 5% increase over 2021 spend.

Indigent Care Expenses

- Unduplicated clients increase 5%.
- Healthcare inflation is 5.4%.

Capital

- The ambulance fleet will require eight ambulance remounts and one replacement.
- Station #33 Caney Creek will be completed.
- Station #42 Magnolia will be remodeled.
- Construct one radio tower.
- Purchase land for one radio tower.

MONTGOMERY COUNTY HOSPITAL DISTRICT

Budget Summary

	FY 2023 Budget	Original FY 2022 Budget	Amended FY 2022 Budget	Change	Percent Change
Revenue					
Tax Revenue	42,837,449	40,044,364	38,679,992	4,157,457	10.7%
EMS Net Revenue	18,931,942	18,203,790	18,203,790	728,152	4.0%
Other Revenue	7,012,706	5,785,346	7,633,565	(620,859)	-8.1%
Total Revenue	68,782,097	64,033,500	64,517,347	4,264,750	6.6%
Expenses					
Payroll	42,780,234	42,734,638	42,734,638	45,596	0.1%
Operating	16,147,641	16,071,478	16,244,328	(96,687)	-0.6%
Indigent Care	5,110,568	5,094,374	5,094,374	16,194	0.3%
Total Operating Expenses	64,038,443	63,900,490	64,073,340	(34,897)	-0.1%
Capital	6,460,307	4,491,820	7,168,539	(708,232)	-9.9%
Total Expenses	70,498,750	68,392,310	71,241,879	(743,129)	-1.0%
Revenue Over / (Under) Expenses	(1,716,653)	(4,358,810)	(6,724,532)	5,007,879	74.5%

MONTGOMERY COUNTY HOSPITAL DISTRICT

Balance Sheet

	Actual Fund 10 9/30/2021	Projected Fund 10 9/30/2022	Projected Fund 10 9/30/2023
ASSETS			
Cash and Equivalents	\$15,419,432	\$9,876,438	\$8,394,481
Investments	\$26,903,782	\$32,274,425	\$31,274,425
Receivables			
Taxes Receivable, net	\$874,905	\$890,647	\$882,776
EMS Receivable, net	\$5,934,742	\$5,489,945	\$5,709,543
Other Receivable, net	\$4,659,582	\$6,252,971	\$7,126,383
Due from Component Unit	\$152,661	\$166,816	\$0
Inventories	\$924,738	\$1,031,217	\$1,093,090
Prepaid Items	\$236,451	\$212,220	\$224,336
TOTAL ASSETS	\$55,106,293	\$56,194,679	\$54,705,032
LIABILITIES			
Accounts Payable and Accrued Liabilities	\$5,339,254	\$2,979,419	\$3,242,629
Deferred Tax Revenue	\$874,905	\$890,647	\$882,776
Deferred Revenue	\$310,037	\$3,898,716	\$3,982,522
TOTAL LIABILITIES	\$6,524,195	\$7,768,782	\$8,107,927
FUND BALANCE			
Nonspendable - Inventory	\$924,738	\$1,031,217	\$1,093,090
Nonspendable - Prepaids	\$236,451	\$212,220	\$224,336
Committed - Open Purchase Orders	\$2,733,629	\$1,870,454	\$1,438,867
Committed - Uncompensated Care	\$7,500,000	\$7,500,000	\$7,500,000
Committed - Capital Replacement	\$1,900,000	\$1,900,000	\$1,900,000
Committed - Capital Maintenance	\$100,000	\$100,000	\$100,000
Committed - Catastrophic Events	\$5,000,000	\$5,000,000	\$5,000,000
Assigned - Open Purchase Orders	\$533,202	\$458,571	\$421,256
Unassigned Fund Balance-MCHD	\$29,654,078	\$30,353,435	\$28,919,557
TOTAL FUND BALANCE	\$48,582,097	\$48,425,897	\$46,597,105
TOTAL LIABILITIES AND CAPITAL	\$55,106,293	\$56,194,679	\$54,705,032

General Fund Budget

The District maintains one governmental fund, the General Fund. This fund is the District's operating fund and accounts for all financial resources of the District.

	Amended FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	Change	Percent Change
Total Revenue	64,517,347	64,356,523	68,782,097	4,264,750	6.6%
Total Expenses	68,392,310	64,512,723	70,498,750	2,106,440	3.1%
Revenue Over / (Under) Expenses	<u>(3,874,963)</u>	<u>(156,200)</u>	<u>(1,716,653)</u>	<u>2,158,310</u>	-55.7%
Beginning Fund Balance	41,689,784	48,582,097	48,425,897	6,736,113	16.2%
Ending Fund Balance	<u>37,814,821</u>	<u>48,425,897</u>	<u>46,709,244</u>	<u>8,894,423</u>	23.5%

The increase in revenue is primarily due to:

- adopting a tax rate of \$0.0502/ \$100, which increases property tax revenue by \$4.2 million or 10.7%
- EMS net revenue increases based on a projected increase in 911 trip volume

Total Operating Expenses remain relatively flat by decreasing \$96,687.

Capital Expenditures decrease \$708,232.

Tax Rate Scenarios

Tax Rate Information Published by Tax Assessor

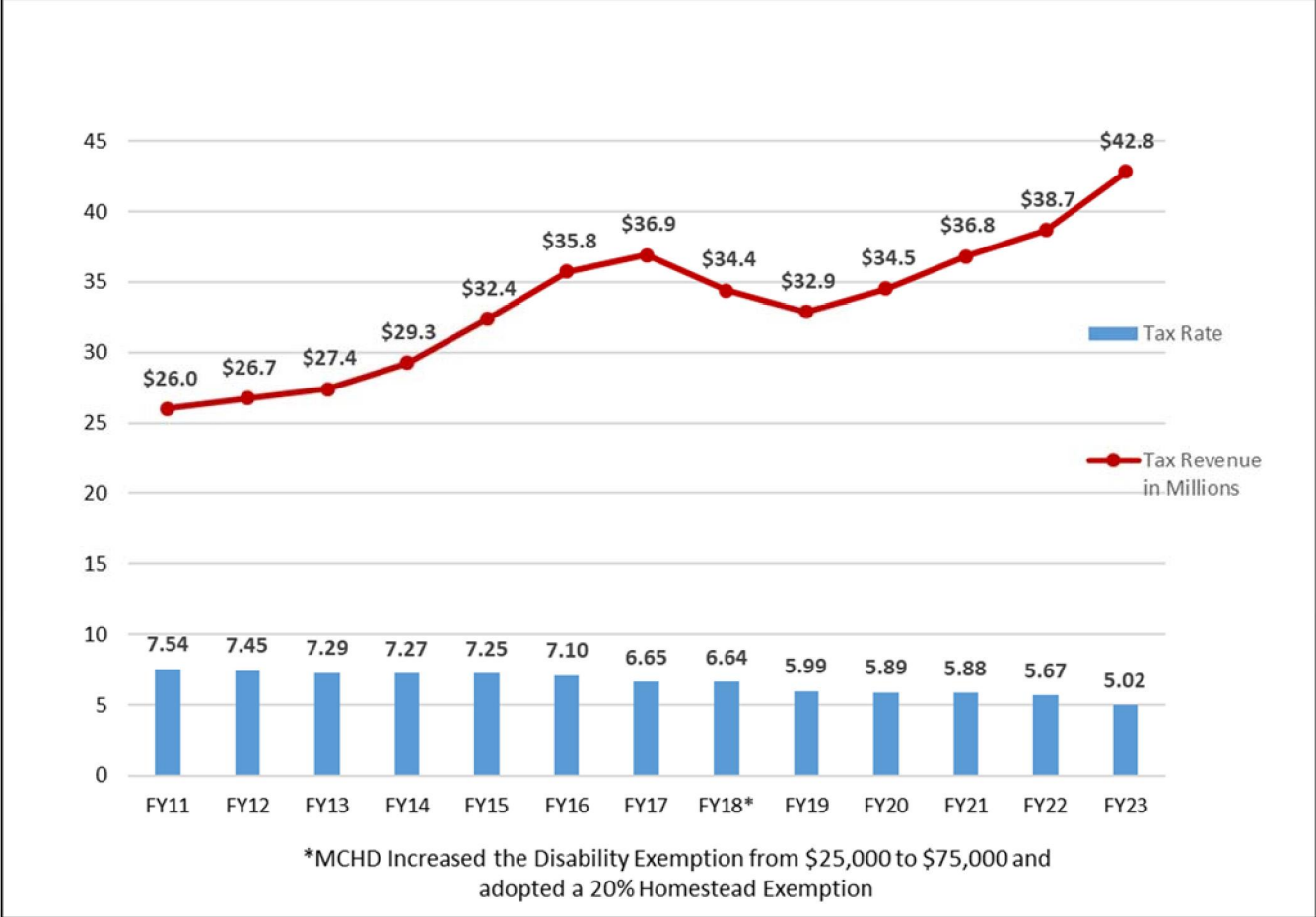
	2022	2022
	No-New Revenue	Voter-Approval Rate
Taxable Value *	\$85,333,563,306	\$85,333,563,306
Rate / \$100 of Valuation	\$0.0462	\$0.0502
Tax Levy	\$39,424,106	\$42,837,449

MCHD Budgeted Tax Rates

	FY 2022	FY 2023		
	Budget	Proposed	Difference	Difference %
		Budget		
Taxable Value *	\$68,218,678,439	\$85,333,563,306	\$17,114,884,867	25.09%
Rate / \$100 of Valuation	\$0.0567	\$0.0502	(\$0.0065)	
Budgeted Tax Revenue	\$38,679,992	\$42,837,449	\$4,157,457	10.75%
Rate / \$100 of Valuation		\$0.0001		
Incremental Tax Revenue		\$85,334		

* The Taxable Values for FY 2023 (Tax Year 2022) reflect the certified tax rolls published by Tammy J. McRae's office on August 7, 2022

Tax Rate and Revenue Trend



Following implementation of the Homestead Exemption and increasing the Disability Exemption in FY 2018, Tax Revenue decreased for several years compared to FY 2017. Even in FY 2021, Tax Revenue was still less than it was four years earlier in FY 2017.

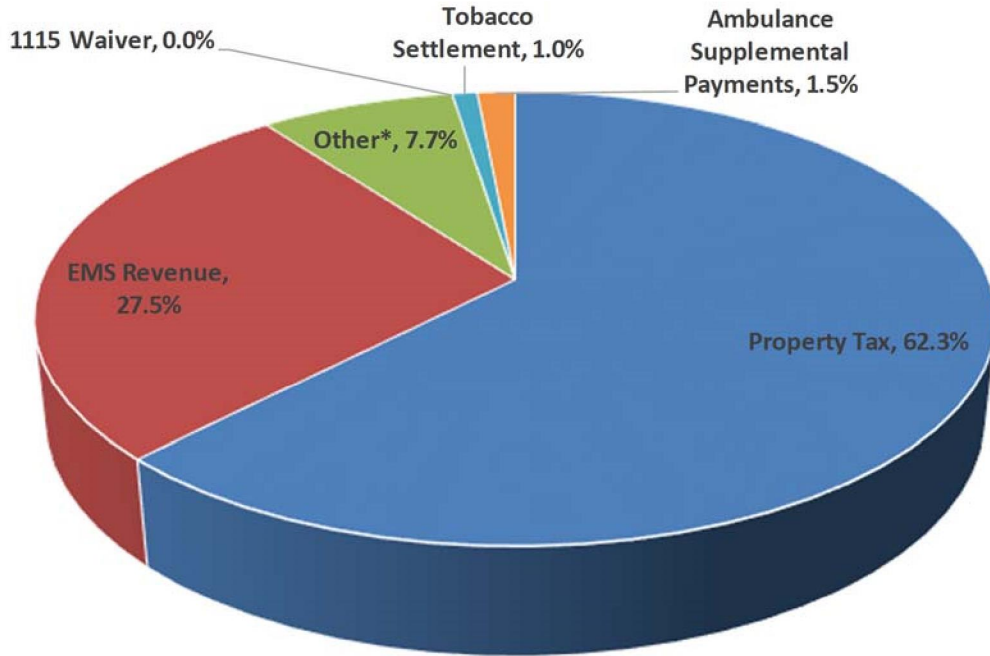
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Debt

According to enabling legislation, the District can issue revenue bonds if authorized by a majority of the district voters in an election held for that purpose.

The District has not issued bonds; therefore, the District does not have any current debt obligations.

Sources of Revenue



	Actual FY 2020	Actual FY 2021	Budget FY 2022	Budget FY 2023	
Property Tax	\$34,546,436	\$36,827,857	\$38,679,992	\$42,837,449	62.3%
EMS Revenue	\$15,016,093	\$18,621,981	\$18,203,790	\$18,931,942	27.5%
Other*	\$4,595,359	\$6,247,609	\$5,354,908	\$5,312,706	7.7%
1115 Waiver	\$1,608,400	\$1,042,400	\$1,080,000	\$0	0.0%
Tobacco Settlement	\$739,420	\$728,945	\$700,000	\$700,000	1.0%
Ambulance Supplemental Payments	\$1,282,578	\$3,870,080	\$498,657	\$1,000,000	1.5%
Total	\$57,788,286	\$67,338,873	\$64,517,347	\$68,782,097	100.0%

*Other income includes Investment Income, Employee Medical Premiums, Education and Training Revenue

Department Descriptions

001 Administration Administration includes the Executive Team, Quality Improvement Manager, and Public Information Officer (PIO). The Executive Team provides direction and management to the District and the Montgomery County Public Health District (Public Health). Quality Improvement is responsible for oversight of continuous performance improvement in all departments. The PIO builds the lines of communication with field and non-field staff, community partners, chambers of commerce, legislators, the media, and the community as a whole.

Property tax revenue, investment income, Tobacco Settlement proceeds, land lease income for the Park Place Professional Building, and Public Health management fees and rental income are recorded in Administration.

002 HCAP (Health Care Assistance Program) HCAP is the District's indigent health care program and is mandated by MCHD's enabling legislation. HCAP does not directly provide medical care, but instead provides the funding mechanism for its members to have access to care through contracted providers. This "membership" program provides healthcare for Montgomery County citizens who meet the eligibility requirements. We contract with hospitals and various pre and post hospital care providers to actively decrease medical cost. This allows MCHD to provide the broadest range of services at the least cost.

004 Radio/Tower System The District in partnership with The City of Conroe is the primary owner/operator of a P25 critical communication network. Additionally, the District and the City have strategically partnered to own and sublease a network of radio towers throughout Montgomery County. The radio system serves approximately 900 users on the 800 MHz system, but the District also supports approximately 1,000 users on the Fire/EMS VHF paging and tactical channel system. The combined systems are the primary and backup communications resources for Fire and EMS First Responders in the County.

005 Accounting The Accounting Department is responsible for payroll, employee benefits, District property and casualty insurance, general accounting, grant accounting and reporting, financial reporting, cost and budget reporting, audit coordination, travel management, accounts payable, and purchase requisitions.

006 Alarm MCHD EMS operates a Communications Center to dispatch its emergency and non-emergency calls. The center is accredited by the National Academy of EMS Dispatchers. In addition to dispatching all of MCHD EMS emergency and non-emergency calls, the center is contracted to provide dispatch services for the Conroe Fire Department and for several communications centers throughout underserved areas of Texas.

Department Descriptions (Continued)

007 EMS (Emergency Medical Services) EMS Operations is responsible for deploying, staffing, housing, supervising and operating all EMS resources. MCHD EMS currently operates twenty-six 24-hour ambulances and four peak units. In addition, MCHD EMS operates four district chief trucks and one deputy chief truck each day. Revenue includes fees for 911 EMS services and ambulance standby at community events, SETRAC Trauma Fund, and the Ambulance Supplemental Payment Program.

008 Materials Management Materials Management is the internal service provider responsible for purchasing, receiving, distributing and delivering all supplies and equipment utilized by the District. Materials Management also provides for the maintenance of all biomedical equipment used by EMS.

009 Clinical Services The Department of Clinical Services (DCS) oversees protocol development, then implements and oversees the provision of care by MCHD EMS. This includes the development of internal continuing education which is provided to our paramedics quarterly. The department works closely with the Quality Department to track clinical quality and best practices. In addition, DCS oversees EMS hiring and promotion processes as well as field, community, and first responder continuing education. The Department of Clinical Services also teaches EMT Basic classes at area high schools and MCHD headquarters.

010 Fleet The Fleet Department is responsible for maintenance and care of all the District's vehicles. District vehicles log in excess of 1.9 million miles each year. The "mission critical" nature of most of the District's vehicles necessitates a rigorous preventive maintenance program.

The Fleet Department derives its revenue from the sale of District vehicles that have been declared surplus by the District Board of Directors. Having been designated a Warranty/Recall Center for General Motors Corporation and Dodge/Chrysler Corporation, the Fleet Department receives remuneration for the parts and labor on repairs covered by a vehicle warranty or those involving a vehicle recall. The Fleet Department occasionally does repairs or preventive maintenance for other government entities and generates revenue from those endeavors.

011 EMS Billing MCHD EMS maintains an internal billing department to charge for services provided by EMS. Reimbursements for services provided comes through various payor sources, including Medicare, Medicaid, commercial insurance, and the patients themselves. All Billing staff members are Certified Ambulance Coders and are required to keep their certification current by completing CE throughout the year.

Department Descriptions (Continued)

015 Information Technology Information Technology (IT) provides mission critical functions to all departments. Core responsibilities include network infrastructure management, cybersecurity practices, disaster recovery sites and plans, and network resilience. Great care is taken to keep the system performing at peak efficiency while operating a robust, redundant and safe system. While District staff is still extremely active in managing the day to day IT operations, MCHD contracts much of the support requiring a high level of specialized skills.

016 Facilities Facilities is responsible for the repair, maintenance, and security of the MCHD campus and EMS stations which are dispersed throughout the county. The department performs most of the duties with in-house personnel and where it makes good economic sense manages vendor relationships with services that are contracted.

025 Human Resources The Human Resources Department oversees the personnel for both field and office staff. This includes recruitment, hiring, termination, compensation management, performance management, formal personnel disciplinary actions, and employee relations.

026 Records Management The department is responsible for ensuring the District adheres to all state, local and federal regulatory requirements including retention of records created in the course of business. Records is responsible for responding to open records requests, contract term review, and coordinating District Elections with the Montgomery County Elections Administrator. Additionally, Records department is responsible for MCHD Board correspondence and communication.

027 Emergency Management & Safety The department's responsibility is the safety and wellbeing of all MCHD employees, encompassing specifically mental and physical wellness. This is primarily achieved by prevention education and follow-up investigation. Additionally, the department ensures the district and its employees are prepared for local emergencies and regional disasters by coordinating with local, statewide, and federal resources to liaise critical information to MCHD and county stakeholders.

039 Community Paramedicine MCHD established its' Community Paramedicine Program in 2013 targeting high utilizers of the 911 EMS system. In the past 8 years, the program has evolved to better serve our community while the overarching goals of CP remain constant: (1) to seek insurance empanelment; (2) medication reconciliation; (3) provide assistance in housing, utility, transportation, and food security; (4) navigate care for primary and mental health care practitioners; (5) deliver guidance for activities of daily living; (6) present education for both general, disease process and health literacy; and (7) the acquisition of disability and retirement governmental aid. The CP team works to touch each of these goals with all patients, and adapts them where necessary.

Department Descriptions (Continued)

040 Buildings MCHD This department includes the purchase and improvement of real property.

042 EMS Tactical Team MCHD EMS has engaged in working relationships with city/county/federal Law Enforcement Agencies to provide Tactical Emergency Medical Support (TEMS) and tactical medical training. The team's members participate in monthly internal and external trainings to continue to develop their skills while simultaneously working with Law Enforcement.

045 EMS Quality The department works with EMS to provide patient-centered care utilizing evidence-based best practices. This is achieved through our continuous quality improvement process which provides both individual provider reviews and feedback along with tracking and trending system performance by working cohesively with the Medical Directors and other EMS departments.

046 EMS Bike Team MCHD EMS Bike Team provides Pre-Hospital Emergency Medicine by highly trained bicycle medics. The use of bikes allows for team deployment in mass gathering community events where larger apparatus can't make access, which allows for timely access to patients. The bike team consists of twenty-five members who have specialized training in bike riding using nationally recognized best practices.

MONTGOMERY COUNTY HOSPITAL DISTRICT

Budgeted Employee Headcount by Department at September 30

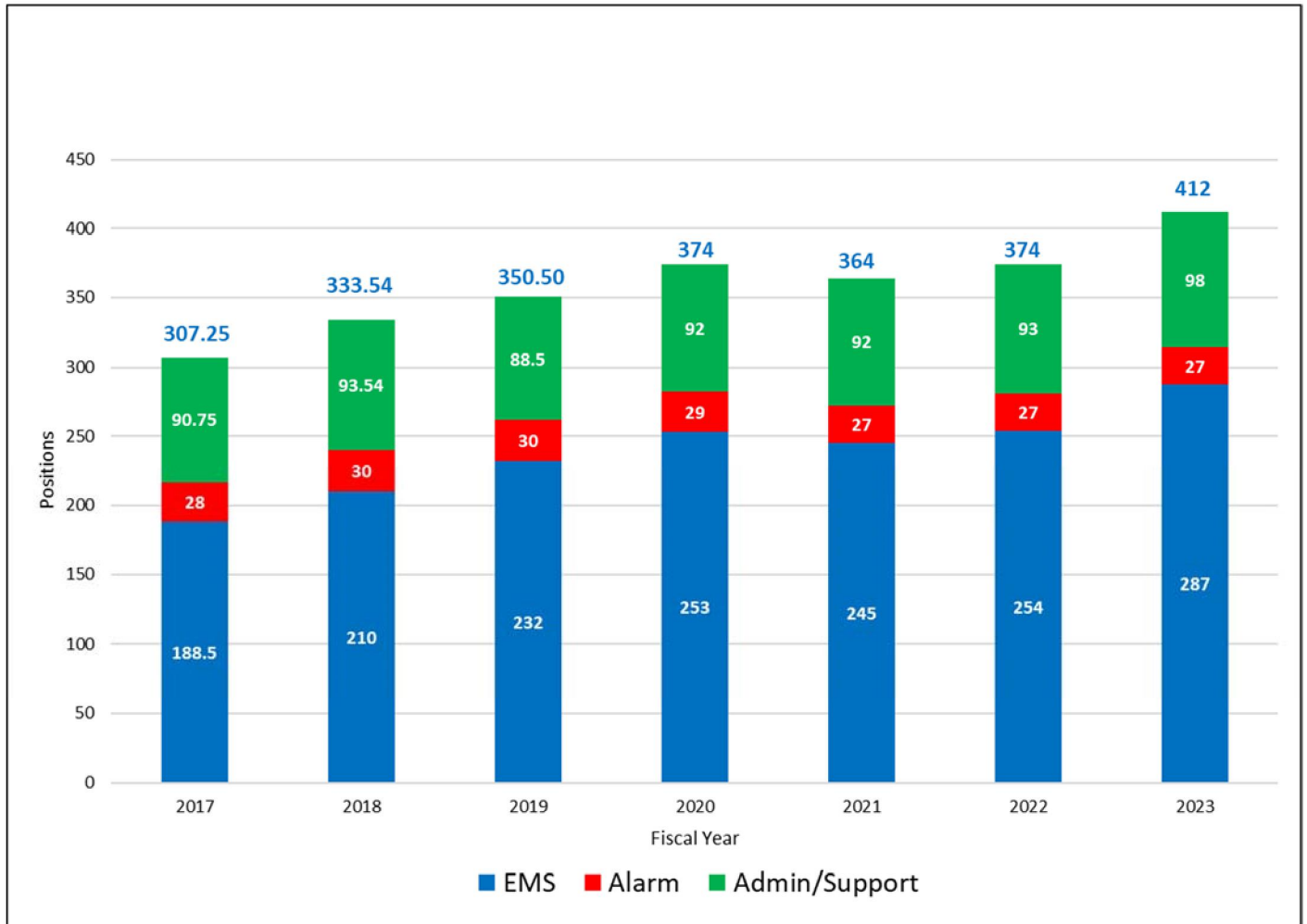
		FY 2019	FY 2020	FY 2021	FY 2022	Budget Amendment	FY 2022	FY 2023	Change	
MCHD Administrative / Support Staff									FY 22 vs FY 23	% Change
001	Administration	5.0	5.0	5.0	4.0		4.0	5.0	1.0	1
002	HCAP	11.0	13.0	13.0	13.0		13.0	13.0	0.0	
004	Radio/Tower System	4.0	5.0	4.5	4.5		4.5	4.5	0.0	
005	Accounting	7.0	7.0	7.0	7.0	1.0	8.0	8.0	0.0	2
008	Materials Management	6.0	8.0	8.0	8.0		8.0	9.0	1.0	3
009	Clinical Services	11.0	4.0	5.0	5.0		5.0	6.0	1.0	4
010	Fleet	7.0	7.0	7.0	7.0	1.0	8.0	8.0	0.0	5
011	EMS Billing	15.0	15.0	15.0	14.0	1.0	15.0	17.0	2.0	6
015	Information Technology	2.5	7.0	8.0	8.0	(1.0)	7.0	7.0	0.0	7
016	Facilities	6.0	5.0	4.5	4.5		4.5	4.5	0.0	
025	Human Resources	3.0	3.0	3.0	4.0		4.0	4.0	0.0	
026	Records Management	3.0	3.0	3.0	3.0		3.0	3.0	0.0	
027	Emergency Management & Safety	1.0	0.0	0.0	1.0		1.0	1.0	0.0	
039	Community Paramedicine	4.5	4.0	4.0	3.0		3.0	3.0	0.0	
043	Business Analysis Unit	2.5	1.0	0.0	0.0		0.0	0.0	0.0	
045	EMS Quality	0.0	5.0	5.0	4.0	1.0	5.0	5.0	0.0	7
Subtotal MCHD Admin / Support Staff		88.5	92.0	92.0	90.0	3.0	93.0	98.0	5.0	5.38%
MCHD EMS / Transfer / Alarm Staff		FY 2019	FY 2020	FY 2021	FY 2022	Budget Amendment	FY 2022	FY 2023	Change	% Change
006	Alarm	30.0	29.0	27.0	27.0		27.0	27.0	0.0	0.00%
007	EMS Command / Support Staff	4.0	6.0	5.0	6.0		6.0	5.0	(1.0)	8
007	Deputy Chief	3.0	3.0	2.0	2.0		2.0	2.0	0.0	
007	District Chief	12.0	12.0	12.0	12.0		12.0	16.0	4.0	9
007	EMS In Charge	98.0	101.0	86.0	93.0		93.0	89.0	(4.0)	9
007	Captain		5.0	20.0	20.0		20.0	20.0	0.0	
007	EMS Attendant	98.0	103.0	103.0	121.0		121.0	128.0	7.0	9
007	Student			17.0			0.0	27.0	27.0	10
Subtotal EMS		215.0	230.0	245.0	254.0	0.0	254.0	287.0	33.0	12.99%
044	Transfer Command	1.0	1.0							
044	Transfer In Charge	8.0	11.0							
044	Transfer Attendant	8.0	11.0							
Subtotal Transfer		17.0	23.0	0.0	0.0	0.0	0.0	0.0	0.0	0.00%
Subtotal MCHD EMS, Transfer, Alarm Staff		262.0	282.0	272.0	281.0	0.0	281.0	314.0	33.0	11.74%
Total: Montgomery County Hospital District		350.5	374.0	364.0	371.0	3.0	374.0	412.0	38.0	10.16%

Excludes part-time staff in all years.

Notes:

- 1 Add Quality Improvement Manager
- 2 Added Financial Analyst in FY 2022
- 3 Add Equipment Service Specialist
- 4 Add Education Specialist
- 5 Added Install Technician in FY 2022
- 6 Added Billing Representative II in FY 2022
Add Billing Representative
Add EMS/Billing Liaison
- 7 Transfer EMS Data Analyst from IT in FY 2022
- 8 Eliminate Community Outreach position
- 9 Debit Day expansion
- 10 2 paramedic cohorts a year (January and June)

Budgeted Employee Headcount 2017 -2023



MONTGOMERY COUNTY HOSPITAL DISTRICT

Health Care Assistance Program (HCAP) Uncompensated Care

FY 22 PMPY⁽¹⁾ Average Medicaid 1115 Waiver Uncompensated Care Cost: \$2,170

Healthcare Inflation	Unduplicated Client Count					
	900	1,000	1,086	1,100	1,200	1,300
0.0%	\$1,953,000	\$2,170,000	\$2,355,969	\$2,387,000	\$2,604,000	\$2,821,000
1.0%	\$1,972,530	\$2,191,700	\$2,379,529	\$2,410,870	\$2,630,040	\$2,849,210
2.0%	\$1,992,060	\$2,213,400	\$2,403,088	\$2,434,740	\$2,656,080	\$2,877,420
3.0%	\$2,011,590	\$2,235,100	\$2,426,648	\$2,458,610	\$2,682,120	\$2,905,630
4.0%	\$2,031,120	\$2,256,800	\$2,450,208	\$2,482,480	\$2,708,160	\$2,933,840
5.4%	\$2,058,462	\$2,287,180	\$2,483,191	\$2,515,898	\$2,744,616	\$2,973,334
6.0%	\$2,070,180	\$2,300,200	\$2,497,327	\$2,530,220	\$2,760,240	\$2,990,260
6.5%	\$2,079,945	\$2,311,050	\$2,509,107	\$2,542,155	\$2,773,260	\$3,004,365
7.0%	\$2,089,710	\$2,321,900	\$2,520,887	\$2,554,090	\$2,786,280	\$3,018,470
8.0%	\$2,109,240	\$2,343,600	\$2,544,447	\$2,577,960	\$2,812,320	\$3,046,680
9.0%	\$2,128,770	\$2,365,300	\$2,568,006	\$2,601,830	\$2,838,360	\$3,074,890
10.0%	\$2,148,300	\$2,387,000	\$2,591,566	\$2,625,700	\$2,864,400	\$3,103,100
11.0%	\$2,167,830	\$2,408,700	\$2,615,126	\$2,649,570	\$2,890,440	\$3,131,310
12.0%	\$2,187,360	\$2,430,400	\$2,638,685	\$2,673,440	\$2,916,480	\$3,159,520
13.0%	\$2,206,890	\$2,452,100	\$2,662,245	\$2,697,310	\$2,942,520	\$3,187,730
14.0%	\$2,226,420	\$2,473,800	\$2,685,805	\$2,721,180	\$2,968,560	\$3,215,940
15.0%	\$2,245,950	\$2,495,500	\$2,709,364	\$2,745,050	\$2,994,600	\$3,244,150

Recommended FY 2023 Budget: \$2,483,191

- Assumptions: * The estimated number of unduplicated HCAP clients in FY 2023 is 1,086, which represents the annualized year-to-date May 2022 unduplicated clients with a growth factor of 5%.
 * Healthcare inflation is projected to be approximately 5.4%.

(1) PMPY = Per Member Per Year

MONTGOMERY COUNTY HOSPITAL DISTRICT

HCAP Specialty Healthcare Providers

FY 22 PMPY⁽¹⁾ Average Specialty Healthcare Provider Cost:

\$2,296

Healthcare Inflation	Unduplicated Client Count					
	900	1,000	1,086	1,100	1,200	1,300
0.0%	\$2,066,400	\$2,296,000	\$2,492,767	\$2,525,600	\$2,755,200	\$2,984,800
1.0%	\$2,087,064	\$2,318,960	\$2,517,695	\$2,550,856	\$2,782,752	\$3,014,648
2.0%	\$2,107,728	\$2,341,920	\$2,542,623	\$2,576,112	\$2,810,304	\$3,044,496
3.0%	\$2,128,392	\$2,364,880	\$2,567,550	\$2,601,368	\$2,837,856	\$3,074,344
4.0%	\$2,149,056	\$2,387,840	\$2,592,478	\$2,626,624	\$2,865,408	\$3,104,192
5.4%	\$2,177,986	\$2,419,984	\$2,627,377	\$2,661,982	\$2,903,981	\$3,145,979
6.0%	\$2,190,384	\$2,433,760	\$2,642,333	\$2,677,135	\$2,920,512	\$3,163,888
6.5%	\$2,200,716	\$2,445,240	\$2,654,797	\$2,689,764	\$2,934,288	\$3,178,812
7.0%	\$2,211,048	\$2,456,720	\$2,667,261	\$2,702,392	\$2,948,064	\$3,193,736
8.0%	\$2,231,712	\$2,479,680	\$2,692,189	\$2,727,648	\$2,975,616	\$3,223,584
9.0%	\$2,252,376	\$2,502,640	\$2,717,116	\$2,752,904	\$3,003,168	\$3,253,432
10.0%	\$2,273,040	\$2,525,600	\$2,742,044	\$2,778,160	\$3,030,720	\$3,283,280
11.0%	\$2,293,704	\$2,548,560	\$2,766,972	\$2,803,416	\$3,058,272	\$3,313,128
12.0%	\$2,314,368	\$2,571,520	\$2,791,899	\$2,828,672	\$3,085,824	\$3,342,976
13.0%	\$2,335,032	\$2,594,480	\$2,816,827	\$2,853,928	\$3,113,376	\$3,372,824
14.0%	\$2,355,696	\$2,617,440	\$2,841,755	\$2,879,184	\$3,140,928	\$3,402,672
15.0%	\$2,376,360	\$2,640,400	\$2,866,682	\$2,904,440	\$3,168,480	\$3,432,520

Recommended FY 2023 Budget: \$2,627,377

- Assumptions:
- * The estimated number of unduplicated HCAP clients in FY 2023 is 1,086, which represents the annualized year-to-date May 2022 unduplicated clients with a growth factor of 5%.
 - * Healthcare inflation is projected to be approximately 5.4%.

(1) PMPY = Per Member Per Year

MONTGOMERY COUNTY HOSPITAL DISTRICT

Conferences by Department

Dept.	Conference Description-Attendees	2023 Budget	2022 Budget	Difference	Business Purpose
001-Administration					
	American Ambulance Association x 1	2,390.00	3,259.00		Billing compliance
	GFOAT Spring Institute x 1	1,608.00	1,272.00		Compliance, GASB updates
	EMS World x 1	2,380.00	3,200.00		PIO presenting
	Eagles x 1	1,988.00	1,602.00		Clinical development, best practices
	Texas EMS x 1	1,152.00	1,745.00		PIO presenting
	SHRM Gulf Coast Symposium x 1	950.00			Texas-specific HR updates
	Adobe Max x 1 (Virtual)	-	-		Improve skills, reduce outsourcing
	EMS Day on the Hill	-	1,463.00		Advocate for and support EMS legislation
	Texas EMS Alliance	-	1,070.00		Ambulance Billing/Coding track one-day Federal update
Total 001-Administration		10,468.00	13,611.00	(3,143.00)	
002-HCAP					
	Indigent Healthcare Solutions Customer Advisory Conference x 3	1,102.00	2,220.00		Understand program updates implemented at the state and local levels. Garner best and promising practices from peers in the field to inform program improvement & obtain technical support.
Total 002-HCAP		1,102.00	2,220.00	(1,118.00)	
004-Radio					
	Harris Users Group x 1	2,055.00	2,055.00		Gain valuable insights from industry experts
	IWCE x 1	3,005.00	3,005.00		Evaluate, learn, and network with industry leaders. Panelist.
Total 004-Radio		5,060.00	5,060.00	-	
005-Accounting					
	GFOA Annual Conference x 1	2,830.00	6,135.00		Update on GASB and Accounting - 20 CPE
	TCDRS Conference x 1	1,366.00	1,232.00		Pension benefit administration and compliance
	GFOAT Spring Institute x 1	1,982.00	-		Update on GASB and Accounting - 12 CPE
	GFOAT Fall Conference x 1	1,710.00	-		Update on GASB and Accounting - 12 CPE
	Institute of Finance & Management	-	5,371.00		AP and Purchasing Tracks - Latest trends, technologies, and best practices - 15 CEUs each
Total 005-Accounting		7,888.00	12,738.00	(4,850.00)	
006-Alarm					
	National NENA Conference x 2	5,774.00	6,858.00		Premier training and networking for 9-1-1 dispatchers
	National APCO x 2	7,802.00			Join leaders in Public Safety Communications for professional development and technical assistance.
	Navigator x 1	4,522.00			Network, collaborate, recertification EMF/EFD CDE
	International CAD Consortium x 1	1,675.00			Learn about best practices to help with our RFP process
	Texas APCO/NENA	-	2,740.00		Premier event for Public Safety Officials. Platform to address challenges of ever-changing landscape of Public Safety Communications - change to 2
Total 006-Alarm		19,773.00	9,598.00	10,175.00	
007- EMS Operations					
	Eagles x 3	5,611.00	3,204.00		Clinical development, best practices
	EMS Day on the Hill x 2	3,226.00	2,925.00		Advocate for and support EMS legislation
	NAEMSP x 1	5,265.00	4,266.00		Continuing medical education.
	Texas EMS x 10 Includes booth fees of \$2,500	14,020.00	16,714.00		EMS Clinical/Operational trends/Employee Recognition/Continuing Improvement. Two presenters.
	International CAD Consortium x 1	1,675.00	-		United States CAD user group conference to learn about best practices to help with our RFP process
	EMS World x 3	6,000.00			Recruitment, presenters at venue, clinical update, clinical competition team, Community
	Texas EMS Alliance x 2	2,265.00	2,265.00		Paramedicine update
	SHRM Gulf Coast Symposium x 1	950.00	-		Executive development and networking. One presenter.
	ImageTrend Connect x 1	2,095.00	-		ePCR update, Data analytics update to reduce risk and increase efficiency, possible presenter
	American Ambulance Association x 2	-	3,738.00		AAA is one of the premier national EMS conferences that focuses on EMS leadership, EMS finance, and a variety of EMS operational topics.
Total 007- EMS Operations		41,107.00	33,112.00	7,995.00	

MONTGOMERY COUNTY HOSPITAL DISTRICT

Conferences by Department (Continued)

Dept.	Conference Description-Attendees	2023 Budget	2022 Budget	Difference	Business Purpose
008 - Materials Management					
	Texas EMS	-	300.00		Day pass and mileage only
Total 008 - Materials Management		-	300.00	(300.00)	
009-Clinical					
	Eagles x 2 + 1/2 MD2	4,706.00	3,204.00		To remain update on best practices and clinical innovation
	EMS World x 3 + 1/2 MD2	6,708.00	9,599.00		To update on CP and look for opportunities to grow CP. MDs presenting.
	NAEMSP x 2 + 1/2 MD2	13,162.00	4,266.00		Continuing medical education for Medical Directors. MDs presenting.
	Texas EMS x 5 + 1/2 MD2	6,336.00	8,196.00		Doctors Dickson and Patrick presenting at conference; update on Texas EMS industry
	ImageTrend Connect x 1	2,095.00			ePCR update, Data analytics update to reduce risk and increase efficiency, possible presenter
	Texas Chapter NAEMSP X 1	-	1,307.00		Dr. Dickson on the board of directors
	American Ambulance Association x 1	-	1,869.00		Requested by CEO so Chief Seek can become more familiar with EMS financial practices
Total 009-Clinical		33,007.00	28,441.00	4,566.00	
010-Fleet					
	Texas EMS x 1 (Exhibit Hall only)	368.00	20.00		Exhibit Hall only
	EVT Conference x 3	3,738.00	-		Course work and certification testing
	RTA Conference x 2	2,100.00	-		Fleet Software
	Government Fleet x 1	1,800.00	-		National Fleet conference for benchmarks
Total 010-Fleet		8,006.00	20.00	7,986.00	
011-EMS Billing					
	American Ambulance Association x 1	2,390.00	3,370.00		Federal Compliance for Billing & Coding, cost reporting
	PWW ABC360 x 3	10,692.00	4,399.00		Management and leadership, compliance, recertification.
	TAA Annual Conference x 2	3,370.00	2,918.00		Federal - Medicare and State-Medicaid; Billing, Coding & Reimbursement updates
	Texas EMS Alliance x 1	1,133.00	-		
Total 011-EMS Billing		17,585.00	10,687.00	6,898.00	
015-Information Technology					
	Laserfiche Empower x 2	1,551.00	699.00		Laserfiche training & learning about coming features
	ImageTrend Connect x 1	2,095.00			ImageTrend networking
	International Public Safety Consortium x 2	3,350.00	-		CAD
	ESRI x 2	-	3,380.00		Registration included in yearly maintenance. More sessions than one can possibly attend on many different levels from beginner to advanced. Interaction and networking possibilities with fellow CAD users in the same field.
Total 015-Information Technology		6,996.00	4,079.00	2,917.00	
016-Facilities					
	Texas EMS x 2 (Booth set-up only)	918.00	330.00		EMS request to set up conference booth
Total 016-Facilities		918.00	330.00	588.00	
025-Human Resources					
	SHRM Annual Conference x 1	1,595.00			Staying up to date on HR matters
	Gulf Coast Symposium x 1	950.00	1,106.00		Staying up to date on HR matters
	American Ambulance Association	-	2,116.00		Attendance will be based on agenda; better understanding of EMS
Total 025-Human Resources		2,545.00	3,222.00	(677.00)	
026-Records					
	Texas Open Government	-			Open Records/EMS/HIPAA
Total 026-Records		-	-	-	

MONTGOMERY COUNTY HOSPITAL DISTRICT

Conferences by Department (Continued)

Dept.	Conference Description-Attendees	2023 Budget	2022 Budget	Difference	Business Purpose
027-Emergency Management and Safety					
	Texas EMS x 1	1,152.00	1,169.00		EMS Clinical/Operational trends
	EMS World x 2	3,833.00	-		Presenting
	SETRAC RHPC x 1	942.00	-		Regional Healthcare Preparedness Coalition Board Member; Proposed Presenting
	ImageTrend Connect x 1	2,095.00	-		
	National EMS Summit	-	2,536.00		Conference is the only solely focused EMS safety conference. Conference focuses of creating a safety culture and how to implement best practices. Topics covered: General safety topics, MCI, Mental Health, etc.. Sean has no formal safety training and this would be a great start.
Total 027-Emergency Management and Safety		8,022.00	3,705.00	4,317.00	
039-Community Paramedicine					
	EMS World	-	3,200.00		CP/MIH track sustainable funding
Total 039-Community Paramedicine		-	3,200.00	(3,200.00)	
042-EMS Tactical Unit					
	SOMSA Conference x 2	4,352.00	2,593.00		Advanced training and skills building
Total 042-EMS Tactical Unit		4,352.00	2,593.00	1,759.00	
045-EMS Quality					
	Texas EMS x 2	2,304.00	1,329.00		EMS Clinical/Operational trends
	EMS World x 1	1,917.00	-		Clinical Updates, ET3 implementation success updates, Possible presenter, abstract submission/presenter
	Eagles x 1	1,988.00	-		Best Medical Director driven conference discussing best practice, clinical updates, ET3 updates
	PWW ABC360 X 1	3,564.00	-		Leadership track, industry best practices for billing and compliance
	International CAD Consortium x 1	1,675.00	-		CAD best practices and information sharing. Needed for considering changing CADS
	ImageTrend Connect x 3	6,284.00	-		ePCR update, Data analytics update to reduce risk and increase efficiency, possible presenter
	American Ambulance Association	-	1,869.00		AAA is one of the premier national EMS conferences that focuses on EMS leadership, EMS finance, and a variety of EMS operational topics.
	IAED Navigator	-	2,446.00		Educational, Quality Improvement, best practice updates, reaccreditation for ACE
	NAEMSP	-	4,266.00		Quality course completion for Manager, best quality practice updates
Total 045-EMS Quality		17,732.00	9,910.00	7,822.00	
Total		184,561	142,826	41,735.00	

MONTGOMERY COUNTY HOSPITAL DISTRICT

Conferences Attended by Multiple Departments

Conference	Departments - # of Attendees	2023 Budget	Business Purpose
American Ambulance Association			
	Admin x 1	2,390.00	Billing compliance
	EMS Billing x 1	2,390.00	Federal Compliance for Billing & Coding, cost reporting
Total	American Ambulance Association	4,780.00	
Eagles			
	Admin x 1	1,988.00	Clinical development, best practices
	EMS x 3	5,611.00	Clinical development, best practices
	Clinical x 2 + 1/2 MD2	4,706.00	Clinical development, best practices
	EMS Quality x 1	1,988.00	Best Medical Director driven conference discussing best practice, clinical updates, ET3 updates
Total	Eagles	14,293.00	
EMS World			
	Admin x 1	1,988.00	PIO presenting
	EMS x 3	6,000.00	Recruitment, presenters at venue, clinical update, clinical competition team, Community Paramedicine update
	Clinical x 3 + 1/2 MD2	6,708.00	To update on CP and look for opportunities to grow CP. MDs presenting.
	Emergency Management and Safety x 2	3,833.00	Presenting
	EMS Quality x 1	1,917.00	Clinical Updates, ET3 implementation success updates, Possible presenter, abstract submission/presenter
Total	EMS World	20,746.00	
GFOAT Spring Institute			
	Admin x 1 (No transportation costs; carpooling)	1,608.00	Compliance, GASB updates
	Accounting x 1	1,982.00	Update on GASB and Accounting - 12 CPE
Total	GFOAT Spring Institute	3,590.00	
ImageTrend Connect			
	EMS x 1	2,095.00	ePCR update, Data analytics update to reduce risk and increase efficiency, possible presenter
	Clinical x 1	2,095.00	ePCR update, Data analytics update to reduce risk and increase efficiency, possible presenter
	Information Technology x 1	2,095.00	ImageTrend networking
	Emergency Management and Safety x 1	2,095.00	Implementation of CrewCare and possibly presenting
	EMS Quality x 3	6,284.00	ePCR update, Data analytics update to reduce risk and increase efficiency, possible presenter
Total	ImageTrend Connect	14,664.00	
International CAD Consortium			
	EMS x 1	1,675.00	United States CAD user group conference to learn about best practices to help with our RFP process
	Alarm x 1	1,675.00	Learn about best practices to help with our RFP process
	Information Technology x 2	3,350.00	CAD
	EMS Quality x 1	1,675.00	CAD best practices and information sharing. Needed for considering changing CADs
Total	International CAD Consortium	8,375.00	

MONTGOMERY COUNTY HOSPITAL DISTRICT

Conferences Attended by Multiple Departments (Continued)

Conference	Departments - # of Attendees	2023 Budget	Business Purpose
NAEMSP			
	EMS x 1	5,265.00	Continuing medical education
	Clinical x 2 + 1/2 MD2	13,162.00	Continuing medical education for Medical Directors. MDs presenting.
Total NAEMSP		18,427.00	
PWW ABC360			
	EMS Billing x 3	10,692.00	Management and leadership, compliance, recertification.
	EMS Quality x 1	3,564.00	Leadership track, industry best practices for billing and compliance
Total PWW ABC360		14,256.00	
SHRM Gulf Coast Symposium			
	Admin x 1	950.00	Texas-specific HR updates
	EMS x 1	950.00	Staying up to date on HR matters
	Human Resources x 1	950.00	Staying up to date on HR matters
Total SHRM Gulf Coast Symposium		2,850.00	
Texas EMS Alliance			
	EMS x 2	2,265.00	Executive development and networking. One presenter.
	EMS Billing x 1	1,133.00	
Total Texas EMS Alliance		3,398.00	
Texas EMS			
	Admin x 1	1,152.00	PIO presenting
	EMS x 10 (includes booth fees of \$2,500)	14,020.00	EMS Clinical/Operational trends/Employee Recognition/Continuing Improvement. Two presenters.
	Clinical x 5 + 1/2 MD2	6,336.00	Doctors Dickson and Patrick presenting at conference; update on Texas EMS industry
	Fleet x 1 (Exhibit Hall only)	368.00	Exhibit Hall only
	Facilities x 2 (Booth set-up only)	918.00	EMS request to set up conference booth
	Emergency Management and Safety x 1	1,152.00	EMS Clinical/Operational trends
	EMS Quality x 2	2,304.00	EMS Clinical/Operational trends
Total Texas EMS		26,250.00	

MONTGOMERY COUNTY HOSPITAL DISTRICT

Training and Training Related Expenses by Department

Dept.	Description	2023 Budget	2022 Budget	Difference
001-Administration				
	PFIA Training x 2 - Every other year	480.00	-	
	Employee Training/Mentoring	20,000.00	-	
	Management Development Training	-	10,000.00	
Total 001-Administration		20,480.00	10,000.00	10,480.00
002-HCAP				
	CE for Case Manager License Renewal	129.00	-	
	Mental Health Training for Outreach Employee	300.00	-	
	CPC Medical Billing and Coding x 1	-	695.00	
Total 002-HCAP		429.00	695.00	(266.00)
004-Radio				
	FPIC/P25UNS x 1	1,495.00	1,495.00	
	Harris Online Training System	5,215.00	5,215.00	
	MCM Users Meeting x 2	500.00	500.00	
	OMAP Mobile Radio Maintenance Training x 1	4,045.00	4,045.00	
	P25 System Maintenance Training x 1	4,965.00	4,965.00	
	Regional Network Manager and UAS Training x 1	3,245.00	3,245.00	
Total 004-Radio		19,465.00	19,465.00	-
005-Accounting				
	PFIA Training x 1 - Every other year	240.00	-	
	Local Government Budgeting (virtual) x 1	490.00	-	
	IOFM Vendor Master File Maintenance x 1	195.00	-	
	IOFM Internal Control & Risk Management x 1	195.00	-	
	Annual Campus Pass Excel University x 3	1,194.00	-	
	American Institute of CPA Training x 3	-	2,460.00	
	Accounts Payable Specialist Certification	-	676.00	
Total 005-Accounting		2,314.00	3,136.00	(822.00)
006-Alarm				
	Comm Center Management x 1	1,285.00	7,618.00	
	APCO CTO x 2	878.00	-	
	APCO CTO Instructor x 2	1,018.00	-	
	APCO Comm Center Supervisor x 2	878.00	-	
	APCO Public Safety Telecommunicator Certification x 5	498.00	-	
	APCO Active Shooter Online Course x 10	4,350.00	-	
	APCO Registered Public Safety Leader x 1	995.00	-	
	NENA Emergency Number Professional x 1	369.00	-	
Total 006-Alarm		10,271.00	7,618.00	2,653.00
007- EMS Operations				
	NEMSMA Testing/Credentialing Online x 4	3,000.00	3,000.00	
	ASM x 4	32,536.00	31,010.00	
	Pinnacle x 4	5,528.00	15,405.00	
	Echelon Front Muster x 3	7,458.00	5,761.00	
	District Chief Training	15,000.00	15,000.00	
	Leadership Book Library	500.00	-	
	ImageTrend Connect	-	3,171.00	
	Beyond the Streets (Captains & In Charges)	-	9,870.00	
Total 007- EMS Operations		64,022.00	83,217.00	(19,195.00)

MONTGOMERY COUNTY HOSPITAL DISTRICT

Training and Training Related Expenses by Department (Continued)

Dept.	Description	2023 Budget	2022 Budget	Difference
009-Clinical				
	Target Solutions (Centrelearn)	84,420.00	80,280.00	
	Pinnacle x 3	4,146.00	5,135.00	
	Texas EMS Educator Summit x 1	2,923.00	3,632.00	
	Advanced Skills Lab	15,000.00	12,000.00	
	Paramedic Cohort (30 Students)	99,000.00	180,000.00	
	EMT to Paramedic x 30	9,000.00	6,300.00	
	Verbal De-escalation train the trainer	25,000.00	-	
	ImageTrend Connect	-	3,026.00	
	Total 009-Clinical	239,489.00	290,373.00	(50,884.00)
010-Fleet				
	ASE Testing and Recertifications	1,200.00	1,200.00	
	EVT Testing and Recertifications	600.00	600.00	
	Manufacturer-specific training	300.00	300.00	
	Total 010-Fleet	2,100.00	2,100.00	-
011-EMS Billing				
	NAAC Online Certified Ambulance Coder Certification x 2	2,310.00	1,155.00	
	NAAC Online Certified Ambulance Compliance Officer x 3	3,150.00	1,050.00	
	NAAC Online Mandatory CEU x 14	4,900.00	4,900.00	
	NAAC Online Certified Ambulance Privacy Officer x 3	3,150.00	1,050.00	
	NAAC Online Certified Ambulance Documentation Specialist x 3	594.00	-	
	Certified Ambulance Compliance Officer	-	1,050.00	
	Total 011-EMS Billing	14,104.00	9,205.00	4,899.00
015-Information Technology				
	Cyber security training - mandatory state requirement	5,000.00	5,000.00	
	IT Training - Microsoft server and networks	2,500.00	-	
	Docunav User Group x 2	1,070.00	-	
	Comptia Training x 2	-	3,000.00	
	DataCamp IT Training	-	2,100.00	
	Esri Class	-	1,500.00	
	Tableau Training x 1	-	3,000.00	
	Total 015-Information Technology	8,570.00	14,600.00	(6,030.00)
016-Facilities				
	Carrier Chiller Training x 2	1,000.00	1,000.00	
	Generator Training x 2	1,000.00	1,000.00	
	Total 016-Facilities	2,000.00	2,000.00	-
025-Human Resources				
	Compliance lunches	1,500.00	1,500.00	
	New Employee Orientation lunches	4,000.00	4,000.00	
	Online Trainings	1,200.00	-	
	Training for HR Assistant x 1	-	450.00	
	Training Membership - Lorman	-	300.00	
	Total 025-Human Resources	6,700.00	6,250.00	450.00
026-Records				
	CACO & CAPO Training Seminar - Fee, Travel, and Per Diem x 1	5,150.00	3,950.00	
	Online HIPAA training - New Employees Only	2,500.00	600.00	
	Online HIPAA training - Compliance Fair ALL Employees	3,700.00	4,000.00	
	HIPAA Training - MCHD Board	2,000.00	-	
	Total 026-Records	13,350.00	8,550.00	4,800.00

MONTGOMERY COUNTY HOSPITAL DISTRICT

Training and Training Related Expenses by Department (Continued)

Dept.	Description	2023 Budget	2022 Budget	Difference
027-Emergency Management and Safety				
	Food for Safety Safari instructors	3,500.00	3,000.00	
	Ambulance Strike Team Leader Training x 3	2,100.00	2,100.00	
	ASSIST Course x 5	2,100.00	-	
	Rescue Training International x 1	5,000.00	-	
	CISM Training x 6	-	8,500.00	
	Traffic cones x 500 (Driver Training)	-	5,000.00	
	MIST Training x 8	-	2,100.00	
Total 027-Emergency Management and Safety		12,700.00	20,700.00	(8,000.00)
042-EMS Tactical Unit				
	TTPOA x 2	1,648.00	-	
	NTOA x 2	1,464.00	-	
	SOA-TMP x 1	3,550.00	-	
	Tactical Medicine CE x 5	-	3,000.00	
Total 042-EMS Tactical Unit		6,662.00	3,000.00	3,662.00
045-EMS Quality				
	Tableau Certified Data Analyst x 1	250.00	-	
	Tableau Server Certified Associate x 1	250.00	-	
	DataCamp Subscription	600.00	-	
	ImageTrend Connect	-	1,513.00	
	Certified Ambulance Documentation Specialist (CADS) Course - Virtual	-	4,200.00	
	FEMA Quality Management Course x 2	-	671.00	
	Pinnacle x 1	-	5,135.00	
Total 045-EMS Quality		1,100.00	11,519.00	(10,419.00)
046-EMS Bike Team				
	IPMBA Maintenance Officer Course x 1	3,269.00	3,269.00	
	IPMBA Instructor Course x 1	-	3,414.00	
Total 046-EMS Bike Team		3,269.00	6,683.00	(3,414.00)
Total		427,025	499,111	(72,086.00)

MONTGOMERY COUNTY HOSPITAL DISTRICT

Capital Expenditures

Capital expenditures have a major impact on the ability of the District to deliver services. MCHD does not have recurring capital expenditures, so each expenditure requires justification. Managers and executives participate in a capital coordination meeting to discuss potential capital projects, their justification, District priorities, available resources, and timing.

Capital expenditures are defined as expenditures that have a cost of \$5,000 or more and a useful life of at least five years.

Department	Category	Description	Qty.	Total	Justification
004-Radio/Tower					
004-Radio/Tower	Equip	Tower Construction	1	\$ 1,700,000	Tower construction for 1 Tower
004-Radio/Tower	Equip	Tower A/C Replacement (Control Point)	1	\$ 15,000	Control Point A/C Replacement
004-Radio/Tower	Equip	FAA Tower Lighting Kit Replacement	2	\$ 37,000	Tower Lighting kit replacement for Control Point and Magnolia
004-Radio/Tower	Equip	Interference/GPS Jamming Detection	3	\$ 90,000	Replacement for Doppler System from 2000
004-Radio/Tower	Equip	XL-200 Mobiles	9	\$ 90,000	Radios for 8 Remounts and 1 new replacement (Shop 11 trade-in)
004-Radio/Tower	Equip	XL-200 Portable	10	\$ 50,000	Radios for EMS
004-Radio/Tower	Equip	USDD to P25 Radio Alerting	1	\$ 75,000	Alerting of P25 radios from USDD
004-Radio/Tower	Land	Land for additional tower	1	\$ 300,000	Purchase of property for new tower
004-Radio/Tower				\$ 2,357,000	
008-Materials					
008-Materials Management	Equip	Zoll X-Series (TWFd)	2	\$ 80,406	Monitors to lease to TWFd
008-Materials Total				\$ 80,406	
009-Clinical					
009-Clinical	Equip	iSimulate Cardiac Monitor Trainer	2	\$ 18,000	Increase need for additional trainer monitors for card courses, employee training opportunities, increased number of employees. Will be combining ACLS, CPR and PALS into one course benefiting the employee and as a cost-savings benefit for MCHD
009-Clinical Total				\$ 18,000	
010-Fleet					
010-Fleet	Vehicle	GM cab/chassis \$48K/ea.	8	\$ 384,000	Scheduled ambulance remounts
010-Fleet	Vehicle	GM cab/chassis	1	\$ 48,000	New replacement ambulance needed (Shop 11 trade-in)
010-Fleet	Vehicle	8 Remounts (\$176,825.00/ea.)	8	\$ 1,414,600	Scheduled ambulance remounts
010-Fleet	Vehicle	New Ambulance (Shop 11 trade-in)	1	\$ 230,825	New replacement ambulance needed (Shop 11 trade-in)
010-Fleet	Lease	Enterprise Tahoes	7	\$ 345,261	Enterprise replacement plan for Tahoes approved at April Board meeting
010-Fleet	Lease	Enterprise ProMaster Vans	2	\$ 79,984	Enterprise replacement plan for Materials Management vans approved at April Board meeting
010-Fleet	Lease	Enterprise EM 2500 4x4 long-bed	1	\$ 47,197	Enterprise replacement plan approved at April Board meeting; includes upfitting costs of \$3,335
010-Fleet	Lease	Enterprise Facility 2500 4x4	1	\$ 60,272	Enterprise replacement plan approved at April Board meeting; includes upfitting costs of \$16,410
010-Fleet Total				\$ 2,610,139	

MONTGOMERY COUNTY HOSPITAL DISTRICT

Capital Expenditures (Continued)

Department	Category	Description	Qty.	Total	Justification
015-I.T.					
015-I.T.	Equip	Annual Replacement VMWare Nodes	2	\$ 30,000	Annual replacement of VMWare Host Nodes
015-I.T.	Equip	Refresh current CAD Hardware / Software	1	\$ 100,000	Needed if CAD is still in production environment; 4 year refresh cycle
015-I.T.	Equip	Fabric fiber Switch for CAD	2	\$ 12,000	End of life August 2023
015-I.T.	Equip	Fabric fiber Switch for Internal	2	\$ 38,000	End of life August 2023
015-I.T. Total				\$ 180,000	
016-Facilities					
016-Facilities	Equip	A/C Replacement Station 20	1	\$ 17,000	Multiple Failures
016-Facilities	Equip	A/C Replacement Station 45	1	\$ 15,000	unit need to be replaced
016-Facilities	Equip	A/C Replacement Station 30	1	\$ 17,000	unit need to be replaced
016-Facilities	Equip	Replacement Generator Station 20	1	\$ 60,000	Multiple Failures
016-Facilities	Building	Ambulance Parking Cover	1	\$ 150,000	Covered parking by Service Center for Ambulance Cover
016-Facilities	Equip	I-WALL Replacement	1	\$ 175,000	End of Life (Manufacturer no longer supports.) Requesting Quotes
016-Facilities	Lease	Station 33 lease	1	\$ 180,762	Rental lease agreement (GASB 87)
016-Facilities Total				\$ 614,762	
040-Buildings					
040-Buildings	Building	Station 33 (Caney Creek) new building Payment 2 of 2		\$ 300,000	Final payment for new building
040-Buildings	Building	Station 42 (Magnolia) remodel payment 1 of 2		\$ 250,000	Remodel of space
040-Buildings	Building	Trailer during station 42 construction		\$ 50,000	Temporary housing during station remodel
040-Buildings Total				\$ 600,000	
Grand Total				\$ 6,460,307	

MONTGOMERY COUNTY HOSPITAL DISTRICT

Project Listing

Capital Projects including Operating Cost

Category	Description	Qty.	Total Capital Cost	Cost of Related Operating Items	Total Project Cost
Building	Ambulance Parking Cover	1	\$ 150,000		\$ 150,000
Building	Station 42 (Magnolia) remodel and trailer	1	\$ 300,000	\$ 11,400	\$ 311,400
Building/Lease	Station 33 completion and lease	1	\$ 480,762	\$ 11,988	\$ 492,750
Equipment	Tower Construction	1	\$ 1,700,000		\$ 1,700,000
Equipment	Tower A/C Replacement (Control Point)	1	\$ 15,000		\$ 15,000
Equipment	FAA Tower Lighting Kit Replacement	2	\$ 37,000		\$ 37,000
Equipment	Interference/GPS Jamming Detection	3	\$ 90,000		\$ 90,000
Equipment	XL-200 Mobiles	9	\$ 90,000		\$ 90,000
Equipment	XL-200 Portable	10	\$ 50,000		\$ 50,000
Equipment	USDD to P25 Radio Alerting	1	\$ 75,000		\$ 75,000
Equipment	A/C Replacement Station 20	1	\$ 17,000		\$ 17,000
Equipment	A/C Replacement Station 45	1	\$ 15,000		\$ 15,000
Equipment	A/C Replacement Station 30	1	\$ 17,000		\$ 17,000
Equipment	Replacement Generator Station 20	1	\$ 60,000		\$ 60,000
Equipment	I-WALL Replacement	1	\$ 175,000		\$ 175,000
Equipment	Zoll X-Series (TWFD)	2	\$ 80,406		\$ 80,406
Equipment	iSimulate Cardiac Monitor Trainer	2	\$ 18,000		\$ 18,000
Equipment	Annual Replacement VMWare Nodes	2	\$ 30,000	\$ 1,840	\$ 31,840
Equipment	Refresh current CAD Hardware / Software	1	\$ 100,000	\$ 1,840	\$ 101,840
Equipment	Fabric fiber Switch for CAD	2	\$ 12,000	\$ 1,840	\$ 13,840
Equipment	Fabric fiber Switch for Internal	2	\$ 38,000	\$ 1,840	\$ 39,840
Land	Land for additional tower	1	\$ 300,000		\$ 300,000
Lease	Enterprise Tahoes	7	\$ 345,261	\$ 16,357	\$ 361,618
Lease	Enterprise ProMaster Vans	2	\$ 79,984	\$ 102	\$ 80,086
Lease	Enterprise EM 2500 4x4 long-bed	1	\$ 47,197	\$ 51	\$ 47,248
Lease	Enterprise Facility 2500 4x4	1	\$ 60,272	\$ 51	\$ 60,323
Vehicle	Remounts w/chassis	8	\$ 1,798,600		\$ 1,798,600
Vehicle	New Ambulance (Shop 11 trade-in) w/chassis	1	\$ 278,825		\$ 278,825
			\$ 6,460,307	\$ 47,309	\$ 6,507,616

MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budget FY 2022	Budget FY 2023
Revenue						
Tax Revenue						
Tax Revenue	\$33,832,652.75	\$32,387,483.83	\$34,144,622.50	\$36,211,791.75	\$37,902,334.00	\$41,961,765.00
Delinquent Tax Revenue	\$304,552.47	\$199,845.85	\$142,085.72	\$296,796.74	\$426,044.00	\$471,835.00
Penalties and Interest	\$270,759.03	\$278,347.24	\$250,323.91	\$308,302.16	\$340,647.00	\$377,260.00
Miscellaneous Tax Revenue	\$9,063.55	\$6,290.69	\$9,403.76	\$10,966.59	\$10,967.00	\$26,589.00
Total Tax Revenue	\$34,417,027.80	\$32,871,967.61	\$34,546,435.89	\$36,827,857.24	\$38,679,992.00	\$42,837,449.00
EMS Net Revenue						
Advanced Life Support Revenue	\$21,783,365.74	\$23,698,359.85	\$23,462,552.35	\$35,803,989.14	\$35,781,651.00	\$37,212,917.00
Basic Life Support Revenue	\$4,634,097.20	\$4,314,410.17	\$4,396,662.85	\$7,452,356.81	\$7,035,093.00	\$7,316,497.00
Transfer Service Fees	\$2,120,348.62	\$2,894,047.05	\$2,785,486.56	\$143,233.63	\$44,724.00	\$46,513.00
Non-Transport Fees	\$311,346.89	\$257,275.75	\$289,487.18	\$291,978.18	\$377,278.00	\$392,369.00
Contractual Allowance	(\$7,619,629.17)	(\$7,852,895.97)	(\$7,963,790.36)	(\$14,669,271.24)	(\$14,052,594.00)	(\$14,614,698.00)
Charity Care	\$0.00	\$0.00	\$0.00	(\$8,623,347.29)	(\$8,215,360.00)	(\$8,543,974.00)
Provision for Bad Debt	(\$7,675,274.62)	(\$8,333,969.85)	(\$8,167,601.34)	(\$1,923,157.45)	(\$3,026,710.00)	(\$3,147,778.00)
Recovery of Bad Debt - EMS	\$299,392.08	\$307,147.83	\$213,295.38	\$146,198.96	\$259,708.00	\$270,096.00
Total EMS Net Revenue	\$13,853,646.74	\$15,284,374.83	\$15,016,092.62	\$18,621,980.74	\$18,203,790.00	\$18,931,942.00
Other Revenue						
Investment Income - MCHD	\$727,667.56	\$1,176,164.48	\$623,085.81	\$141,494.38	\$66,463.00	\$360,000.00
Interest Income	\$14,016.31	\$12,213.01	\$11,136.22	\$10,700.75	\$8,216.00	\$6,386.00
Interest Income - Capital Lease	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$84,130.00
Tobacco Settlement Proceeds	\$740,365.69	\$752,605.14	\$739,419.56	\$728,945.43	\$700,000.00	\$700,000.00
Weyland Bldg. Land Lease	\$33,062.04	\$33,062.04	\$33,062.04	\$33,062.04	\$33,064.00	\$25,800.00
Miscellaneous Income	\$436,232.90	\$923,580.63	\$1,132,107.45	\$1,267,336.35	\$248,672.00	\$201,706.00
Rx Discount Card Royalties	\$3,813.75	\$1,831.75	\$958.25	\$647.50	\$660.00	\$300.00
Proceeds from Capital Lease	\$0.00	\$0.00	\$38,486.34	\$1,722,324.78	\$1,848,219.00	\$713,476.00
Proceeds from Grant Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Tenant Rent Income	\$89,775.00	\$89,830.65	\$94,343.28	\$111,581.04	\$110,383.00	\$88,229.00
P.A. Processing Fees	\$3,330.00	\$2,870.00	\$1,360.00	\$0.00	\$1,500.00	\$240.00
Contract Revenue (Net)	\$102,479.97	\$155,058.47	\$168,571.92	\$168,114.10	\$174,151.00	\$241,367.00
1115 Waiver - Paramedicine	\$1,142,900.00	\$1,266,600.00	\$1,608,400.00	\$1,042,400.00	\$1,080,000.00	\$660,000.00
Education/Training Revenue	\$133,870.00	\$242,778.90	\$158,046.44	\$164,842.09	\$282,000.00	\$312,000.00
Stand-By Fees	\$71,600.00	\$98,090.00	\$50,770.00	\$54,750.00	\$49,048.00	\$79,975.00
EMS - Trauma Fund Income	\$29,517.00	\$30,960.00	\$30,317.00	\$68,530.00	\$30,000.00	\$30,000.00
Ambulance Supplemental Payment Program	\$1,891,644.19	\$836,984.13	\$1,282,577.63	\$3,870,080.12	\$498,657.00	\$1,000,000.00
Management Fee Revenue	\$99,999.96	\$99,999.96	\$99,999.96	\$99,999.96	\$100,000.00	\$99,996.00
Employee Medical Premiums	\$1,022,115.03	\$1,098,654.64	\$1,226,532.67	\$1,278,319.88	\$1,384,241.00	\$1,422,148.00
Dispatch Fees	\$231,255.00	\$234,273.00	\$238,602.00	\$258,606.00	\$251,792.00	\$232,820.00
MDC Revenue - First Responders	\$72,675.00	\$67,055.00	\$82,704.00	\$93,937.50	\$92,550.00	\$90,150.00
Inter Local 800 Mhz	\$197,309.00	\$206,373.00	\$182,653.00	\$318,918.00	\$180,000.00	\$180,000.00
VHF Project Revenue	\$117,087.83	\$118,566.54	\$120,083.56	\$121,617.91	\$123,237.00	\$124,875.00
Tower Contract Revenue	\$67,923.30	\$305,120.78	\$258,619.83	\$286,471.99	\$306,712.00	\$311,108.00
Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Gain/Loss on Sale of Assets	\$40,115.00	\$21,239.00	\$43,920.00	\$46,355.00	\$64,000.00	\$48,000.00
Total Other Revenue	\$7,268,754.53	\$7,773,911.12	\$8,225,756.96	\$11,889,034.82	\$7,633,565.00	\$7,012,706.00
Total Revenues	\$55,539,429.07	\$55,930,253.56	\$57,788,285.47	\$67,338,872.80	\$64,517,347.00	\$68,782,097.00
Expenses						
Payroll Expenses						
Regular Pay	\$15,046,021.71	\$20,302,448.11	\$22,550,286.77	\$22,784,987.60	\$25,138,939.00	\$25,385,114.00
Overtime Pay	\$5,434,037.38	\$2,559,619.52	\$2,953,545.30	\$3,255,601.42	\$2,961,369.00	\$1,879,785.00
Paid Time Off	\$1,899,286.10	\$2,331,335.18	\$2,412,410.42	\$3,050,724.02	\$2,957,261.00	\$3,210,935.00
Stipend Pay	\$417,777.82	\$184,306.94	\$213,092.85	\$963,977.70	\$136,704.00	\$140,724.00
Payroll Taxes	\$1,611,437.57	\$1,805,034.98	\$1,996,671.08	\$2,181,616.80	\$2,294,121.00	\$2,250,795.00
TCDRS Plan	\$1,528,301.42	\$1,827,322.72	\$1,829,382.67	\$1,961,601.39	\$2,725,298.00	\$2,895,548.00
Health & Dental	\$684,297.61	\$705,844.79	\$739,019.42	\$791,312.71	\$842,344.00	\$830,878.00
Health Insurance Claims	\$2,769,704.37	\$3,481,223.96	\$3,966,573.71	\$4,367,299.32	\$4,751,472.00	\$5,173,859.00
Health Insurance Admin Fees	\$728,486.46	\$700,658.98	\$758,087.81	\$775,620.60	\$983,892.00	\$1,012,596.00
Total Payroll Expenses	\$30,119,350.44	\$33,897,795.18	\$37,419,070.03	\$40,132,741.56	\$42,791,400.00	\$42,780,234.00

In 2018, MCHD Increased the Disability Exemption from \$25,000 to \$75,000 and adopted a 20% Homestead Exemption

MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History (Continued)

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budget FY 2022	Budget FY 2023
Operating Expenses						
Unemployment Expense	\$52,483.68	\$5,508.70	(\$12,229.02)	\$10,477.78	\$18,000.00	\$18,000.00
Accident Repair	\$29,924.53	\$29,130.45	\$23,234.83	\$54,313.26	\$36,000.00	\$40,000.00
Accounting/Auditing Fees	\$42,400.00	\$44,700.00	\$38,500.00	\$47,900.00	\$54,200.00	\$48,600.00
Advertising	\$4,046.61	\$3,856.24	\$7,959.12	\$11,617.40	\$10,150.00	\$18,450.00
Bank Charges	\$676.17	\$1,687.23	\$5,336.70	\$360.48	\$1,200.00	\$0.00
Credit Card Processing Fee	\$24,542.79	\$18,491.79	\$18,020.29	\$23,208.82	\$22,500.00	\$41,945.00
Bio-Waste Removal	\$36,793.32	\$28,292.23	\$28,570.60	\$35,672.62	\$35,416.00	\$39,532.00
Books/Materials	\$28,701.52	\$67,226.19	\$62,147.89	\$89,803.12	\$249,165.00	\$257,425.00
Business Licenses	\$19,438.82	\$23,878.24	\$36,494.25	\$12,341.93	\$40,415.00	\$36,403.00
Capital Lease Expense	\$1,058,629.51	\$546,125.16	\$391,139.93	\$240,485.56	\$417,424.00	\$472,897.00
Capital Lease Interest Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$36,687.00	\$48,586.00
Collection Fees	\$300,201.09	\$93,924.86	\$67,802.76	\$46,804.43	\$75,000.00	\$41,100.00
Community Education	\$8,507.71	\$7,639.82	\$7,183.76	\$2,671.07	\$12,261.75	\$11,700.00
Computer Maintenance	\$369,665.86	\$454,269.73	\$395,449.05	\$420,339.47	\$512,150.00	\$522,650.00
Computer Software	\$944,448.73	\$616,876.01	\$801,037.14	\$909,948.49	\$1,085,074.00	\$1,105,874.00
Computer Software - MDC First Responder	\$46,001.96	\$27,369.63	\$35,267.92	\$39,822.76	\$43,500.00	\$43,100.00
Computer Supplies/Non-Cap.	\$49,651.16	\$46,612.87	\$38,459.06	\$31,992.06	\$46,102.74	\$45,525.00
Conferences - Fees, Travel, & Meals	\$156,063.40	\$141,836.56	\$85,049.18	\$18,488.14	\$142,826.00	\$184,561.00
Contractual Obligations- County Appraisal	\$313,012.00	\$286,055.35	\$288,811.16	\$291,938.64	\$298,976.00	\$300,000.00
Contractual Obligations- Tax Collector Assi	\$59,121.65	\$78,719.45	\$85,199.64	\$95,180.85	\$94,704.00	\$94,704.00
Contractual Obligations- Other	\$10,800.00	\$91,379.25	\$236,257.60	\$268,453.52	\$301,860.00	\$275,860.00
Customer Property Damage	\$617.83	\$2,365.78	\$10,079.77	\$3,275.58	\$12,840.00	\$12,840.00
Customer Relations	\$36,883.92	\$44,187.38	\$64,174.59	\$62,392.10	\$73,000.00	\$78,600.00
Damages/Uninsured Portion	\$0.00	\$0.00	\$159,835.04	\$32,389.52	\$0.00	\$0.00
Disposable Linen	\$101,798.25	\$59,400.03	\$65,283.20	\$60,014.82	\$55,327.16	\$61,824.00
Disposable Medical Supplies	\$904,669.87	\$877,510.95	\$1,090,420.86	\$1,219,893.37	\$1,121,610.33	\$1,482,900.00
Drug Supplies	\$259,081.93	\$262,608.59	\$248,231.46	\$299,575.63	\$484,880.00	\$431,180.00
Dues/Subscriptions	\$45,184.37	\$78,377.09	\$52,268.18	\$70,103.20	\$87,214.00	\$68,603.00
Durable Medical Equipment	\$396,856.91	\$347,540.75	\$282,553.59	\$181,776.23	\$386,495.08	\$377,052.00
Election Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$375,000.00
Employee Health/Wellness	\$19,620.03	\$32,855.06	\$17,175.78	\$20,022.17	\$30,500.00	\$42,950.00
Employee Recognition	\$80,249.44	\$76,495.99	\$81,426.81	\$94,657.56	\$113,311.00	\$117,831.00
Equipment Rental	\$26,195.92	\$63,154.14	\$6,753.12	\$4,275.37	\$17,485.00	\$16,200.00
Fluids & Additives - Auto	\$0.00	\$0.00	\$8,564.96	\$26,414.42	\$30,000.00	\$31,500.00
Fuel - Auto	\$535,446.45	\$592,303.44	\$538,212.86	\$618,667.10	\$1,099,020.00	\$1,337,116.00
Fuel - Non-Auto	\$155.00	\$327.00	\$1,860.00	\$0.00	\$4,000.00	\$4,000.00
Hazardous Waste Removal	\$990.75	\$1,197.45	\$1,999.40	\$2,153.20	\$2,076.00	\$2,160.00
Insurance	\$540,633.75	\$624,264.16	\$618,338.98	\$632,971.62	\$662,099.00	\$679,636.00
Interest Expense	\$45,753.66	\$18,654.46	\$7,799.87	\$4,341.01	\$72,512.00	\$40,522.00
Late Fees	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Laundry Service & Purchase	\$2,549.24	\$2,559.08	\$1,948.86	\$1,856.72	\$1,800.00	\$2,100.00
Leases/Contracts	\$73,941.64	\$78,338.13	\$71,793.46	\$76,561.60	\$74,010.00	\$75,048.00
Legal Fees	\$86,045.20	\$74,650.31	\$90,855.67	\$131,700.35	\$185,060.00	\$100,060.00
Maintenance & Repairs-Buildings	\$403,907.51	\$445,040.12	\$378,660.58	\$449,208.39	\$469,845.73	\$378,640.00
Maintenance- Equipment	\$417,981.90	\$275,626.56	\$429,930.02	\$568,807.85	\$637,022.39	\$829,252.00
Management Fees	\$383,683.58	\$424,772.41	\$165,009.78	\$95,472.51	\$132,000.00	\$138,600.00
Meals - Business and Travel	\$1,135.12	\$1,948.15	\$1,456.94	\$150.26	\$1,280.00	\$2,330.00
Meeting Expenses	\$21,157.96	\$35,291.00	\$21,004.93	\$14,708.85	\$32,940.00	\$36,840.00
Mileage Reimbursements	\$7,471.07	\$7,285.45	\$2,914.96	\$1,940.03	\$7,717.00	\$6,755.00
Office Supplies	\$20,234.13	\$17,962.64	\$15,919.79	\$13,702.14	\$18,768.00	\$11,412.00
Oil & Lubricants	\$24,594.83	\$27,548.91	\$30,805.08	\$23,684.97	\$30,984.00	\$35,000.00
Other Services	\$37,521.89	\$129,135.12	\$28,322.46	\$3,149.46	\$4,500.00	\$4,800.00
Other Services - DSRIP	\$945,757.96	\$1,215,304.59	\$1,040,741.56	\$880,749.48	\$1,043,592.00	\$0.00
Oxygen & Gases	\$38,656.80	\$47,568.21	\$55,285.58	\$59,138.11	\$51,255.12	\$49,900.00

MONTGOMERY COUNTY HOSPITAL DISTRICT

Annual Budget History (Continued)

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Actual FY 2021	Budget FY 2022	Budget FY 2023
Paging System	\$907.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Postage	\$29,445.21	\$28,613.82	\$25,362.44	\$25,029.86	\$22,320.00	\$19,920.00
Printing Services	\$10,563.94	\$13,956.53	\$7,608.13	\$4,104.62	\$19,967.00	\$18,792.00
Professional Fees	\$1,199,069.21	\$1,305,860.63	\$1,466,318.80	\$1,656,298.60	\$1,596,373.00	\$1,584,842.00
Radio Repairs - Outsourced (Depot)	\$40,599.13	\$22,078.34	\$19,357.90	\$22,714.49	\$42,080.00	\$66,000.00
Radio - Parts	\$51,177.24	\$82,060.48	\$32,522.40	\$86,751.15	\$60,710.05	\$48,070.00
Radios	\$224,442.49	\$145,062.30	\$143,659.98	\$0.00	\$12,000.00	\$6,000.00
Recruit/Investigate	\$38,335.85	\$56,708.31	\$48,619.80	\$34,512.00	\$78,300.00	\$53,750.00
Rent	\$176,708.66	\$192,536.40	\$202,527.52	\$164,812.00	\$144,779.00	\$135,785.00
Repair-Equipment	\$12,507.86	\$27,945.74	\$21,301.85	\$23,307.02	\$69,200.00	\$67,700.00
Shop Tools	\$8,506.27	\$12,260.18	\$11,794.18	\$14,584.95	\$16,470.00	\$19,350.00
Shop Supplies	\$41,373.97	\$56,961.60	\$34,691.39	\$17,129.34	\$61,658.17	\$59,996.00
Small Equipment & Furniture	\$653,853.95	\$869,374.11	\$500,769.10	\$307,925.83	\$708,068.85	\$598,242.00
Special Events Supplies	\$1,963.18	\$2,400.08	\$998.45	\$1,600.95	\$3,350.00	\$5,600.00
Station Supplies	\$64,016.15	\$54,660.59	\$90,927.97	\$69,537.22	\$55,632.00	\$57,816.00
Supplemental Food	\$629.16	\$1,641.63	\$1,197.73	\$1,108.04	\$3,000.00	\$3,000.00
Telephones-Cellular	\$89,912.67	\$82,145.33	\$98,396.05	\$155,999.18	\$136,582.00	\$151,934.00
Telephones-Service	\$158,955.25	\$188,483.17	\$204,316.94	\$248,171.57	\$329,220.00	\$262,035.00
Telephones - Long Distance	\$4,767.33	(\$3.26)	\$0.00	\$0.00	\$0.00	\$0.00
Training/Related Expenses-CE	\$141,324.20	\$131,838.20	\$118,049.84	\$280,152.86	\$499,111.00	\$427,025.00
Tuition Reimbursement	\$66,611.24	\$57,585.66	\$108,426.99	\$99,994.07	\$74,150.00	\$99,000.00
Travel Expenses	\$11,860.30	\$22,712.34	\$9,891.85	\$9,583.04	\$13,280.00	\$13,880.00
Uniforms	\$202,490.02	\$197,200.79	\$193,768.85	\$254,603.28	\$327,438.24	\$309,110.00
Utilities	\$395,897.89	\$380,088.08	\$454,882.66	\$474,684.39	\$419,360.00	\$433,920.00
Vehicle-Batteries	\$7,092.83	\$12,825.02	\$38,577.10	\$51,003.50	\$66,150.00	\$61,350.00
Vehicle-Outside Services	\$7,630.84	\$8,133.23	\$14,869.70	\$15,742.52	\$15,000.00	\$16,500.00
Vehicle-Parts	\$366,751.08	\$435,050.29	\$402,075.18	\$544,235.78	\$451,745.28	\$675,000.00
Vehicle-Registration	\$1,696.32	\$1,762.41	\$2,183.34	\$1,802.19	\$2,496.00	\$2,496.00
Vehicle-Tires	\$53,283.74	\$61,584.82	\$48,111.03	\$65,710.54	\$63,000.00	\$68,988.00
Vehicle-Towing	\$4,067.13	\$4,026.00	\$4,115.50	\$9,151.50	\$9,000.00	\$9,600.00
Miscellaneous Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Worker's Compensation Insurance	\$307,411.41	\$382,872.56	\$272,916.80	\$448,616.95	\$410,370.00	\$394,377.00
Total Operating Expenses	\$13,387,739.26	\$13,331,278.09	\$12,807,559.47	\$13,394,441.46	\$16,187,565.89	\$16,147,641.00
Indigent Care Expenses						
1115 Medicaid Waiver - Uncompensated Care	\$1,285,461.88	\$2,383,116.79	\$2,917,324.12	\$2,938,425.28	\$2,357,650.00	\$2,483,191.00
Specialty Healthcare Providers	\$2,723,600.15	\$2,953,960.55	\$2,597,553.90	\$2,436,727.45	\$2,736,724.00	\$2,627,377.00
Total Indigent Care Expenses	\$4,009,062.03	\$5,337,077.34	\$5,514,878.02	\$5,375,152.73	\$5,094,374.00	\$5,110,568.00
Capital Expenditures						
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00	\$300,000.00
Capital Purchases - CIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase - Building/Improvements	\$136,200.00	\$1,991,037.06	\$984,848.81	\$1,004,983.67	\$542,175.51	\$750,000.00
Capital Purchase - Equipment	\$1,870,011.79	\$4,077,400.11	\$1,252,203.11	\$2,200,999.16	\$2,147,800.98	\$2,619,406.00
Capital Purchase - Vehicles	\$909,760.03	\$2,135,916.54	\$2,730,127.74	\$16,171.48	\$2,030,344.00	\$2,077,425.00
Capital Purchase - Capital Leases	\$0.00	\$0.00	\$0.00	\$0.00	\$1,848,219.00	\$713,476.00
Total Capital Expenditures	\$2,915,971.82	\$8,204,353.71	\$4,967,179.66	\$3,222,154.31	\$7,168,539.49	\$6,460,307.00
Total Expenses	\$50,432,123.55	\$60,770,504.32	\$60,708,687.18	\$62,124,490.06	\$71,241,879.38	\$70,498,750.00
Revenue over Expenditures	\$5,107,305.52	(\$4,840,250.76)	(\$2,920,401.71)	\$5,214,382.74	(\$6,724,532.38)	(\$1,716,653.00)

Annual Budget Comparison

Montgomery County Hospital District

Annual Budget Comparison

For the Fiscal Year Ending September 30, 2023

Montgomery County Hospital District							
	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
Revenue							
Tax Revenue							
Tax Revenue	\$41,961,765.00	\$37,902,334.00	\$4,059,431.00	10.7%	\$37,921,664.83	\$4,040,100.17	10.7%
Delinquent Tax Revenue	\$471,835.00	\$426,044.00	\$45,791.00	10.7%	\$290,244.99	\$181,590.01	62.6%
Penalties and Interest	\$377,260.00	\$340,647.00	\$36,613.00	10.7%	\$294,924.76	\$82,335.24	27.9%
Miscellaneous Tax Revenue	\$26,589.00	\$10,967.00	\$15,622.00	142.4%	\$26,589.13	(\$0.13)	0.0%
Total Tax Revenue	\$42,837,449.00	\$38,679,992.00	\$4,157,457.00	10.7%	\$38,533,423.71	\$4,304,025.29	11.2%
EMS Net Revenue							
Advanced Life Support Revenue	\$37,212,917.00	\$35,781,651.00	\$1,431,266.00	4.0%	\$38,654,097.58	(\$1,441,180.58)	(3.7%)
Basic Life Support Revenue	\$7,316,497.00	\$7,035,093.00	\$281,404.00	4.0%	\$7,670,091.35	(\$353,594.35)	(4.6%)
Transfer Service Fees	\$46,513.00	\$44,724.00	\$1,789.00	4.0%	\$35,138.77	\$11,374.23	32.4%
Non-Transport Fees	\$392,369.00	\$377,278.00	\$15,091.00	4.0%	\$355,392.72	\$36,976.28	10.4%
Contractual Allowance	(\$14,614,698.00)	(\$14,052,594.00)	(\$562,104.00)	4.0%	(\$15,813,534.84)	\$1,198,836.84	(7.6%)
Charity Care	(\$8,543,974.00)	(\$8,215,360.00)	(\$328,614.00)	4.0%	(\$9,762,581.58)	\$1,218,607.58	(12.5%)
Provision for Bad Debt	(\$3,147,778.00)	(\$3,026,710.00)	(\$121,068.00)	4.0%	(\$2,408,564.98)	(\$739,213.02)	30.7%
Recovery of Bad Debt - EMS	\$270,096.00	\$259,708.00	\$10,388.00	4.0%	\$149,555.63	\$120,540.37	80.6%
Total EMS Net Revenue	\$18,931,942.00	\$18,203,790.00	\$728,152.00	4.0%	\$18,879,594.65	\$52,347.35	0.3%
Other Revenue							
Investment Income - MCHD	\$360,000.00	\$66,463.00	\$293,537.00	441.7%	\$214,414.95	\$145,585.05	67.9%
Interest Income	\$6,386.00	\$8,216.00	(\$1,830.00)	(22.3%)	\$7,868.59	(\$1,482.59)	(18.8%)
Interest Income - Capital Lease	\$84,130.00	\$0.00	\$84,130.00	0.0%	\$82,979.67	\$1,150.33	1.4%
Tobacco Settlement Proceeds	\$700,000.00	\$700,000.00	\$0.00	0.0%	\$780,843.48	(\$80,843.48)	(10.4%)
Weyland Bldg. Land Lease	\$25,800.00	\$33,064.00	(\$7,264.00)	(22.0%)	\$29,767.11	(\$3,967.11)	(13.3%)
Miscellaneous Income	\$201,706.00	\$248,672.00	(\$46,966.00)	(18.9%)	\$324,752.00	(\$123,046.00)	(37.9%)
Rx Discount Card Royalties	\$300.00	\$660.00	(\$360.00)	(54.5%)	\$405.25	(\$105.25)	(26.0%)
Proceeds from Capital Lease	\$713,476.00	\$1,848,219.00	(\$1,134,743.00)	(61.4%)	\$1,837,820.29	(\$1,124,344.29)	(61.2%)
Tenant Rent Income	\$88,229.00	\$110,383.00	(\$22,154.00)	(20.1%)	\$91,910.31	(\$3,681.31)	(4.0%)
P.A. Processing Fees	\$240.00	\$1,500.00	(\$1,260.00)	(84.0%)	\$250.00	(\$10.00)	(4.0%)
Contract Revenue (Net)	\$241,367.00	\$174,151.00	\$67,216.00	38.6%	\$185,960.61	\$55,406.39	29.8%
1115 Waiver - Paramedicine	\$660,000.00	\$1,080,000.00	(\$420,000.00)	(38.9%)	\$744,100.00	(\$84,100.00)	(11.3%)
Education/Training Revenue	\$312,000.00	\$282,000.00	\$30,000.00	10.6%	\$343,540.49	(\$31,540.49)	(9.2%)
Stand-By Fees	\$79,975.00	\$49,048.00	\$30,927.00	63.1%	\$75,730.00	\$4,245.00	5.6%
EMS - Trauma Fund Income	\$30,000.00	\$30,000.00	\$0.00	0.0%	\$37,431.00	(\$7,431.00)	(19.9%)
Ambulance Supplemental Payment Program	\$1,000,000.00	\$498,657.00	\$501,343.00	100.5%	\$498,657.00	\$501,343.00	100.5%
Management Fee Revenue	\$99,996.00	\$100,000.00	(\$4.00)	0.0%	\$100,000.30	(\$4.30)	0.0%
Employee Medical Premiums	\$1,422,148.00	\$1,384,241.00	\$37,907.00	2.7%	\$1,257,085.94	\$165,062.06	13.1%
Dispatch Fees	\$232,820.00	\$251,792.00	(\$18,972.00)	(7.5%)	\$242,174.00	(\$9,354.00)	(3.9%)
MDC Revenue - First Responders	\$90,150.00	\$92,550.00	(\$2,400.00)	(2.6%)	\$92,724.96	(\$2,574.96)	(2.8%)
Inter Local 800 Mhz	\$180,000.00	\$180,000.00	\$0.00	0.0%	\$180,000.00	\$0.00	0.0%

Montgomery County Hospital District

					YTD Actual		
	2023	2022		Percent	July 31+		Percent
	Original Budget	Budget	Change	Change	Remaining Budget	Change	Change
VHF Project Revenue	\$124,875.00	\$123,237.00	\$1,638.00	1.3%	\$123,236.47	\$1,638.53	1.3%
Tower Contract Revenue	\$311,108.00	\$306,712.00	\$4,396.00	1.4%	\$280,960.53	\$30,147.47	10.7%
Gain/Loss on Sale of Assets	\$48,000.00	\$64,000.00	(\$16,000.00)	(25.0%)	\$91,150.00	(\$43,150.00)	(47.3%)
Total Other Revenue	\$7,012,706.00	\$7,633,565.00	(\$620,859.00)	(8.1%)	\$7,623,762.95	(\$611,056.95)	(8.0%)
Total Revenues	\$68,782,097.00	\$64,517,347.00	\$4,264,750.00	6.6%	\$65,036,781.31	\$3,745,315.69	5.8%
Expenses							
Payroll Expenses							
Regular Pay	\$25,385,114.00	\$25,138,939.00	\$246,175.00	1.0%	\$23,307,131.78	\$2,077,982.22	8.9%
Overtime Pay	\$1,879,785.00	\$2,961,369.00	(\$1,081,584.00)	(36.5%)	\$2,872,368.18	(\$992,583.18)	(34.6%)
Paid Time Off	\$3,210,935.00	\$2,957,261.00	\$253,674.00	8.6%	\$3,005,069.64	\$205,865.36	6.9%
Stipend Pay	\$140,724.00	\$136,704.00	\$4,020.00	2.9%	\$313,818.34	(\$173,094.34)	(55.2%)
Payroll Taxes	\$2,250,795.00	\$2,294,121.00	(\$43,326.00)	(1.9%)	\$2,125,276.27	\$125,518.73	5.9%
TCDRS Plan	\$2,895,548.00	\$2,725,298.00	\$170,250.00	6.2%	\$2,609,076.59	\$286,471.41	11.0%
Health & Dental	\$830,878.00	\$842,344.00	(\$11,466.00)	(1.4%)	\$776,924.66	\$53,953.34	6.9%
Health Insurance Claims	\$5,173,859.00	\$4,751,472.00	\$422,387.00	8.9%	\$4,360,872.99	\$812,986.01	18.6%
Health Insurance Admin Fees	\$1,012,596.00	\$983,892.00	\$28,704.00	2.9%	\$874,319.74	\$138,276.26	15.8%
Total Payroll Expenses	\$42,780,234.00	\$42,791,400.00	(\$11,166.00)	0.0%	\$40,244,858.19	\$2,535,375.81	6.3%
Operating Expenses							
Unemployment Expense	\$18,000.00	\$18,000.00	\$0.00	0.0%	\$7,764.00	\$10,236.00	131.8%
Accident Repair	\$40,000.00	\$36,000.00	\$4,000.00	11.1%	\$54,929.94	(\$14,929.94)	(27.2%)
Accounting/Auditing Fees	\$48,600.00	\$54,200.00	(\$5,600.00)	(10.3%)	\$49,900.00	(\$1,300.00)	(2.6%)
Advertising	\$18,450.00	\$10,150.00	\$8,300.00	81.8%	\$10,606.50	\$7,843.50	73.9%
Bank Charges	\$0.00	\$1,200.00	(\$1,200.00)	(100.0%)	\$200.00	(\$200.00)	(100.0%)
Credit Card Processing Fee	\$41,945.00	\$22,500.00	\$19,445.00	86.4%	\$30,222.18	\$11,722.82	38.8%
Bio-Waste Removal	\$39,532.00	\$35,416.00	\$4,116.00	11.6%	\$39,246.58	\$285.42	0.7%
Books/Materials	\$257,425.00	\$249,165.00	\$8,260.00	3.3%	\$162,756.41	\$94,668.59	58.2%
Business Licenses	\$36,403.00	\$40,415.00	(\$4,012.00)	(9.9%)	\$30,468.00	\$5,935.00	19.5%
Capital Lease Expense	\$472,897.00	\$417,424.00	\$55,473.00	13.3%	\$416,232.37	\$56,664.63	13.6%
Capital Lease Interest Expense	\$48,586.00	\$36,687.00	\$11,899.00	32.4%	\$36,685.37	\$11,900.63	32.4%
Collection Fees	\$41,100.00	\$75,000.00	(\$33,900.00)	(45.2%)	\$45,073.37	(\$3,973.37)	(8.8%)
Community Education	\$11,700.00	\$12,261.75	(\$561.75)	(4.6%)	\$3,182.65	\$8,517.35	267.6%
Computer Maintenance	\$522,650.00	\$512,150.00	\$10,500.00	2.1%	\$468,868.50	\$53,781.50	11.5%
Computer Software	\$1,105,874.00	\$1,085,074.00	\$20,800.00	1.9%	\$887,153.67	\$218,720.33	24.7%
Computer Software - MDC First Responder	\$43,100.00	\$43,500.00	(\$400.00)	(0.9%)	\$36,229.47	\$6,870.53	19.0%
Computer Supplies/Non-Cap.	\$45,525.00	\$46,102.74	(\$577.74)	(1.3%)	\$34,916.91	\$10,608.09	30.4%
Conferences - Fees, Travel, & Meals	\$184,561.00	\$142,826.00	\$41,735.00	29.2%	\$104,785.70	\$79,775.30	76.1%
Contractual Obligations- County Appraisal	\$300,000.00	\$298,976.00	\$1,024.00	0.3%	\$295,491.86	\$4,508.14	1.5%
Contractual Obligations- Tax Collector Assess	\$94,704.00	\$94,704.00	\$0.00	0.0%	\$108,076.22	(\$13,372.22)	(12.4%)
Contractual Obligations- Other	\$275,860.00	\$301,860.00	(\$26,000.00)	(8.6%)	\$298,477.81	(\$22,617.81)	(7.6%)
Customer Property Damage	\$12,840.00	\$12,840.00	\$0.00	0.0%	\$9,179.96	\$3,660.04	39.9%
Customer Relations	\$78,600.00	\$73,000.00	\$5,600.00	7.7%	\$75,629.37	\$2,970.63	3.9%
Damages/Uninsured Portion	\$0.00	\$0.00	\$0.00	0.0%	\$27,321.20	(\$27,321.20)	(100.0%)
Disposable Linen	\$61,824.00	\$55,327.16	\$6,496.84	11.7%	\$51,945.37	\$9,878.63	19.0%

Montgomery County Hospital District

	2023	2022			YTD Actual		
	Original Budget	Budget	Change	Percent Change	July 31+ Remaining Budget	Change	Percent Change
Disposable Medical Supplies	\$1,482,900.00	\$1,121,610.33	\$361,289.67	32.2%	\$1,128,321.81	\$354,578.19	31.4%
Drug Supplies	\$431,180.00	\$484,880.00	(\$53,700.00)	(11.1%)	\$314,063.51	\$117,116.49	37.3%
Dues/Subscriptions	\$68,603.00	\$87,214.00	(\$18,611.00)	(21.3%)	\$60,387.78	\$8,215.22	13.6%
Durable Medical Equipment	\$377,052.00	\$386,495.08	(\$9,443.08)	(2.4%)	\$234,420.40	\$142,631.60	60.8%
Election Expenses	\$375,000.00	\$0.00	\$375,000.00	0.0%	\$0.00	\$375,000.00	0.0%
Employee Health/Wellness	\$42,950.00	\$30,500.00	\$12,450.00	40.8%	\$19,899.54	\$23,050.46	115.8%
Employee Recognition	\$117,831.00	\$113,311.00	\$4,520.00	4.0%	\$93,964.45	\$23,866.55	25.4%
Equipment Rental	\$16,200.00	\$17,485.00	(\$1,285.00)	(7.3%)	\$14,225.86	\$1,974.14	13.9%
Fluids & Additives - Auto	\$31,500.00	\$30,000.00	\$1,500.00	5.0%	\$27,347.77	\$4,152.23	15.2%
Fuel - Auto	\$1,337,116.00	\$1,099,020.00	\$238,096.00	21.7%	\$1,030,150.87	\$306,965.13	29.8%
Fuel - Non-Auto	\$4,000.00	\$4,000.00	\$0.00	0.0%	\$4,000.00	\$0.00	0.0%
Hazardous Waste Removal	\$2,160.00	\$2,076.00	\$84.00	4.0%	\$2,219.75	(\$59.75)	(2.7%)
Insurance	\$679,636.00	\$662,099.00	\$17,537.00	2.6%	\$633,097.85	\$46,538.15	7.4%
Interest Expense	\$40,522.00	\$72,512.00	(\$31,990.00)	(44.1%)	\$45,293.00	(\$4,771.00)	(10.5%)
Laundry Service & Purchase	\$2,100.00	\$1,800.00	\$300.00	16.7%	\$1,877.41	\$222.59	11.9%
Leases/Contracts	\$75,048.00	\$74,010.00	\$1,038.00	1.4%	\$69,228.45	\$5,819.55	8.4%
Legal Fees	\$100,060.00	\$185,060.00	(\$85,000.00)	(45.9%)	\$74,649.77	\$25,410.23	34.0%
Maintenance & Repairs-Buildings	\$378,640.00	\$469,845.73	(\$91,205.73)	(19.4%)	\$417,451.16	(\$38,811.16)	(9.3%)
Maintenance- Equipment	\$829,252.00	\$637,022.39	\$192,229.61	30.2%	\$489,496.81	\$339,755.19	69.4%
Management Fees	\$138,600.00	\$132,000.00	\$6,600.00	5.0%	\$108,740.80	\$29,859.20	27.5%
Meals - Business and Travel	\$2,330.00	\$1,280.00	\$1,050.00	82.0%	\$2,158.48	\$171.52	7.9%
Meeting Expenses	\$36,840.00	\$32,940.00	\$3,900.00	11.8%	\$24,372.11	\$12,467.89	51.2%
Mileage Reimbursements	\$6,755.00	\$7,717.00	(\$962.00)	(12.5%)	\$3,151.11	\$3,603.89	114.4%
Office Supplies	\$11,412.00	\$18,768.00	(\$7,356.00)	(39.2%)	\$11,629.58	(\$217.58)	(1.9%)
Oil & Lubricants	\$35,000.00	\$30,984.00	\$4,016.00	13.0%	\$32,483.58	\$2,516.42	7.7%
Other Services	\$4,800.00	\$4,500.00	\$300.00	6.7%	\$2,686.29	\$2,113.71	78.7%
Other Services - DSRIP	\$0.00	\$1,043,592.00	(\$1,043,592.00)	(100.0%)	\$771,830.85	(\$771,830.85)	(100.0%)
Oxygen & Gases	\$49,900.00	\$51,255.12	(\$1,355.12)	(2.6%)	\$48,900.62	\$999.38	2.0%
Postage	\$19,920.00	\$22,320.00	(\$2,400.00)	(10.8%)	\$24,665.87	(\$4,745.87)	(19.2%)
Printing Services	\$18,792.00	\$19,967.00	(\$1,175.00)	(5.9%)	\$9,780.32	\$9,011.68	92.1%
Professional Fees	\$1,584,842.00	\$1,596,373.00	(\$11,531.00)	(0.7%)	\$1,446,597.62	\$138,244.38	9.6%
Radio Repairs - Outsourced (Depot)	\$66,000.00	\$42,080.00	\$23,920.00	56.8%	\$46,991.19	\$19,008.81	40.5%
Radio - Parts	\$48,070.00	\$60,710.05	(\$12,640.05)	(20.8%)	\$52,045.43	(\$3,975.43)	(7.6%)
Radios	\$6,000.00	\$12,000.00	(\$6,000.00)	(50.0%)	\$4,800.00	\$1,200.00	25.0%
Recruit/Investigate	\$53,750.00	\$78,300.00	(\$24,550.00)	(31.4%)	\$89,488.60	(\$35,738.60)	(39.9%)
Rent	\$135,785.00	\$144,779.00	(\$8,994.00)	(6.2%)	\$141,506.35	(\$5,721.35)	(4.0%)
Repair-Equipment	\$67,700.00	\$69,200.00	(\$1,500.00)	(2.2%)	\$42,808.58	\$24,891.42	58.1%
Shop Tools	\$19,350.00	\$16,470.00	\$2,880.00	17.5%	\$9,782.48	\$9,567.52	97.8%
Shop Supplies	\$59,996.00	\$61,658.17	(\$1,662.17)	(2.7%)	\$39,645.85	\$20,350.15	51.3%
Small Equipment & Furniture	\$598,242.00	\$708,068.85	(\$109,826.85)	(15.5%)	\$469,485.27	\$128,756.73	27.4%
Special Events Supplies	\$5,600.00	\$3,350.00	\$2,250.00	67.2%	\$2,550.22	\$3,049.78	119.6%
Station Supplies	\$57,816.00	\$55,632.00	\$2,184.00	3.9%	\$49,159.32	\$8,656.68	17.6%
Supplemental Food	\$3,000.00	\$3,000.00	\$0.00	0.0%	\$1,500.00	\$1,500.00	100.0%
Telephones-Cellular	\$151,934.00	\$136,582.00	\$15,352.00	11.2%	\$131,867.06	\$20,066.94	15.2%
Telephones-Service	\$262,035.00	\$329,220.00	(\$67,185.00)	(20.4%)	\$278,868.37	(\$16,833.37)	(6.0%)
Training/Related Expenses-CE	\$427,025.00	\$499,111.00	(\$72,086.00)	(14.4%)	\$362,576.09	\$64,448.91	17.8%
Tuition Reimbursement	\$99,000.00	\$74,150.00	\$24,850.00	33.5%	\$87,924.88	\$11,075.12	12.6%

Montgomery County Hospital District

	2023	2022			YTD Actual		
	Original Budget	Budget	Change	Percent Change	July 31+ Remaining Budget	Change	Percent Change
Travel Expenses	\$13,880.00	\$13,280.00	\$600.00	4.5%	\$6,236.58	\$7,643.42	122.6%
Uniforms	\$309,110.00	\$327,438.24	(\$18,328.24)	(5.6%)	\$258,952.32	\$50,157.68	19.4%
Utilities	\$433,920.00	\$419,360.00	\$14,560.00	3.5%	\$472,036.27	(\$38,116.27)	(8.1%)
Vehicle-Batteries	\$61,350.00	\$66,150.00	(\$4,800.00)	(7.3%)	\$28,058.01	\$33,291.99	118.7%
Vehicle-Outside Services	\$16,500.00	\$15,000.00	\$1,500.00	10.0%	\$13,090.27	\$3,409.73	26.0%
Vehicle-Parts	\$675,000.00	\$451,745.28	\$223,254.72	49.4%	\$518,847.59	\$156,152.41	30.1%
Vehicle-Registration	\$2,496.00	\$2,496.00	\$0.00	0.0%	\$1,732.33	\$763.67	44.1%
Vehicle-Tires	\$68,988.00	\$63,000.00	\$5,988.00	9.5%	\$65,438.67	\$3,549.33	5.4%
Vehicle-Towing	\$9,600.00	\$9,000.00	\$600.00	6.7%	\$8,442.00	\$1,158.00	13.7%
Worker's Compensation Insurance	\$394,377.00	\$410,370.00	(\$15,993.00)	(3.9%)	\$434,107.91	(\$39,730.91)	(9.2%)
Total Operating Expenses	\$16,147,641.00	\$16,187,565.89	(\$39,924.89)	(0.2%)	\$14,050,378.47	\$2,097,262.53	14.9%
Indigent Care Expenses							
1115 Medicaid Waiver - Uncompensated Care	\$2,483,191.00	\$2,357,650.00	\$125,541.00	5.3%	\$2,906,971.57	(\$423,780.57)	(14.6%)
Specialty Healthcare Providers	\$2,627,377.00	\$2,736,724.00	(\$109,347.00)	(4.0%)	\$2,440,171.65	\$187,205.35	7.7%
Total Indigent Care Expenses	\$5,110,568.00	\$5,094,374.00	\$16,194.00	0.3%	\$5,347,143.22	(\$236,575.22)	(4.4%)
Capital Expenditures							
Capital Purchases - Land	\$300,000.00	\$600,000.00	(\$300,000.00)	(50.0%)	\$604,750.00	(\$304,750.00)	(50.4%)
Capital Purchase - Building/Improvements	\$750,000.00	\$542,175.51	\$207,824.49	38.3%	\$533,084.92	\$216,915.08	40.7%
Capital Purchase - Equipment	\$2,619,406.00	\$2,147,800.98	\$471,605.02	22.0%	\$838,249.26	\$1,781,156.74	212.5%
Capital Purchase - Vehicles	\$2,077,425.00	\$2,030,344.00	\$47,081.00	2.3%	\$550,160.00	\$1,527,265.00	277.6%
Capital Purchase - Capital Leases	\$713,476.00	\$1,848,219.00	(\$1,134,743.00)	(61.4%)	\$1,837,820.29	(\$1,124,344.29)	(61.2%)
Total Capital Expenditures	\$6,460,307.00	\$7,168,539.49	(\$708,232.49)	(9.9%)	\$4,364,064.47	\$2,096,242.53	48.0%
Total Expenses	\$70,498,750.00	\$71,241,879.38	(\$743,129.38)	(1.0%)	\$64,006,444.35	\$6,492,305.65	10.1%
Revenue over Expenditures	(\$1,716,653.00)	(\$6,724,532.38)	\$5,007,879.38	(74.5%)	\$1,030,336.96	(\$2,746,989.96)	(266.6%)

Annual Budget Comparison by Department

Montgomery County Hospital District

Annual Budget Comparison

For the Fiscal Year Ending September 30, 2023

Montgomery County Hospital District							
	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
001 - Administration							
Revenue							
Tax Revenue							
Tax Revenue	\$41,961,765.00	\$37,902,334.00	\$4,059,431.00	10.7%	\$37,921,664.83	\$4,040,100.17	10.7%
Delinquent Tax Revenue	\$471,835.00	\$426,044.00	\$45,791.00	10.7%	\$290,244.99	\$181,590.01	62.6%
Penalties and Interest	\$377,260.00	\$340,647.00	\$36,613.00	10.7%	\$294,924.76	\$82,335.24	27.9%
Miscellaneous Tax Revenue	\$26,589.00	\$10,967.00	\$15,622.00	142.4%	\$26,589.13	(\$0.13)	0.0%
Total Tax Revenue	\$42,837,449.00	\$38,679,992.00	\$4,157,457.00	10.7%	\$38,533,423.71	\$4,304,025.29	11.2%
Other Revenue							
Investment Income - MCHD	\$360,000.00	\$66,463.00	\$293,537.00	441.7%	\$214,414.95	\$145,585.05	67.9%
Interest Income - Capital Lease	\$32,686.00	\$0.00	\$32,686.00	0.0%	\$43,147.37	(\$10,461.37)	(24.2%)
Tobacco Settlement Proceeds	\$700,000.00	\$700,000.00	\$0.00	0.0%	\$780,843.48	(\$80,843.48)	(10.4%)
Weyland Bldg. Land Lease	\$25,800.00	\$33,064.00	(\$7,264.00)	(22.0%)	\$29,767.11	(\$3,967.11)	(13.3%)
Tenant Rent Income	\$88,229.00	\$110,383.00	(\$22,154.00)	(20.1%)	\$91,910.31	(\$3,681.31)	(4.0%)
Management Fee Revenue	\$99,996.00	\$100,000.00	(\$4.00)	0.0%	\$100,000.30	(\$4.30)	0.0%
Total Other Revenue	\$1,306,711.00	\$1,009,910.00	\$296,801.00	29.4%	\$1,260,083.52	\$46,627.48	3.7%
Total Revenues	\$44,144,160.00	\$39,689,902.00	\$4,454,258.00	11.2%	\$39,793,507.23	\$4,350,652.77	10.9%
Expenses							
Payroll Expenses							
Regular Pay	\$713,451.00	\$681,698.00	\$31,753.00	4.7%	\$660,866.87	\$52,584.13	8.0%
Paid Time Off	\$111,464.00	\$94,339.00	\$17,125.00	18.2%	\$99,876.10	\$11,587.90	11.6%
Payroll Taxes	\$56,517.00	\$52,897.00	\$3,620.00	6.8%	\$48,953.87	\$7,563.13	15.4%
TCDRS Plan	\$77,404.00	\$67,656.00	\$9,748.00	14.4%	\$66,313.30	\$11,090.70	16.7%
Total Payroll Expenses	\$958,836.00	\$896,590.00	\$62,246.00	6.9%	\$876,010.14	\$82,825.86	9.5%
Operating Expenses							
Advertising	\$900.00	\$900.00	\$0.00	0.0%	\$4,006.50	(\$3,106.50)	(77.5%)
Bank Charges	\$0.00	\$1,200.00	(\$1,200.00)	(100.0%)	\$200.00	(\$200.00)	(100.0%)
Community Education	\$4,000.00	\$4,500.00	(\$500.00)	(11.1%)	\$250.00	\$3,750.00	1,500.0%
Computer Software	\$1,482.00	\$1,432.00	\$50.00	3.5%	\$1,038.95	\$443.05	42.6%
Conferences - Fees, Travel, & Meals	\$10,468.00	\$13,611.00	(\$3,143.00)	(23.1%)	\$10,544.33	(\$76.33)	(0.7%)
Contractual Obligations- County Appraisal	\$300,000.00	\$298,976.00	\$1,024.00	0.3%	\$295,491.86	\$4,508.14	1.5%
Contractual Obligations- Tax Collector Assess	\$94,704.00	\$94,704.00	\$0.00	0.0%	\$108,076.22	(\$13,372.22)	(12.4%)
Customer Relations	\$0.00	\$200.00	(\$200.00)	(100.0%)	\$9,460.00	(\$9,460.00)	(100.0%)
Dues/Subscriptions	\$18,862.00	\$18,305.00	\$557.00	3.0%	\$4,502.81	\$14,359.19	318.9%
Employee Recognition	\$2,025.00	\$1,650.00	\$375.00	22.7%	\$61.34	\$1,963.66	3,201.3%
Insurance	\$679,636.00	\$662,099.00	\$17,537.00	2.6%	\$633,097.85	\$46,538.15	7.4%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
Legal Fees	\$100,000.00	\$140,000.00	(\$40,000.00)	(28.6%)	\$56,840.50	\$43,159.50	75.9%
Meals - Business and Travel	\$600.00	\$0.00	\$600.00	0.0%	\$564.60	\$35.40	6.3%
Meeting Expenses	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$331.52	\$1,168.48	352.5%
Mileage Reimbursements	\$600.00	\$1,200.00	(\$600.00)	(50.0%)	\$462.08	\$137.92	29.8%
Professional Fees	\$28,000.00	\$3,000.00	\$25,000.00	833.3%	\$2,750.00	\$25,250.00	918.2%
Small Equipment & Furniture	\$300.00	\$250.00	\$50.00	20.0%	\$164.97	\$135.03	81.9%
Telephones-Cellular	\$2,424.00	\$2,897.00	(\$473.00)	(16.3%)	\$3,485.59	(\$1,061.59)	(30.5%)
Training/Related Expenses-CE	\$20,480.00	\$10,000.00	\$10,480.00	104.8%	\$0.00	\$20,480.00	0.0%
Total Operating Expenses	\$1,265,981.00	\$1,256,424.00	\$9,557.00	0.8%	\$1,131,329.12	\$134,651.88	11.9%
Total Expenses	\$2,224,817.00	\$2,153,014.00	\$71,803.00	3.3%	\$2,007,339.26	\$217,477.74	10.8%
Revenue over Expenditures	\$41,919,343.00	\$37,536,888.00	\$4,382,455.00	11.7%	\$37,786,167.97	\$4,133,175.03	10.9%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
002 - HCAP							
Revenue							
Other Revenue							
Rx Discount Card Royalties	\$300.00	\$660.00	(\$360.00)	(54.5%)	\$405.25	(\$105.25)	(26.0%)
P.A. Processing Fees	\$240.00	\$1,500.00	(\$1,260.00)	(84.0%)	\$250.00	(\$10.00)	(4.0%)
Total Other Revenue	\$540.00	\$2,160.00	(\$1,620.00)	(75.0%)	\$655.25	(\$115.25)	(17.6%)
Total Revenues	\$540.00	\$2,160.00	(\$1,620.00)	(75.0%)	\$655.25	(\$115.25)	(17.6%)
Expenses							
Payroll Expenses							
Regular Pay	\$694,046.00	\$670,707.00	\$23,339.00	3.5%	\$595,004.90	\$99,041.10	16.6%
Overtime Pay	\$203.00	\$1,140.00	(\$937.00)	(82.2%)	\$376.45	(\$173.45)	(46.1%)
Paid Time Off	\$95,991.00	\$91,685.00	\$4,306.00	4.7%	\$105,479.53	(\$9,488.53)	(9.0%)
Stipend Pay	\$0.00	\$0.00	\$0.00	0.0%	\$150.00	(\$150.00)	(100.0%)
Payroll Taxes	\$58,479.00	\$56,502.00	\$1,977.00	3.5%	\$50,537.85	\$7,941.15	15.7%
TCDRS Plan	\$75,071.00	\$66,932.00	\$8,139.00	12.2%	\$61,224.51	\$13,846.49	22.6%
Total Payroll Expenses	\$923,790.00	\$886,966.00	\$36,824.00	4.2%	\$812,773.24	\$111,016.76	13.7%
Operating Expenses							
Advertising	\$10,000.00	\$6,500.00	\$3,500.00	53.8%	\$6,000.00	\$4,000.00	66.7%
Business Licenses	\$306.00	\$915.00	(\$609.00)	(66.6%)	\$140.00	\$166.00	118.6%
Community Education	\$600.00	\$661.75	(\$61.75)	(9.3%)	\$661.75	(\$61.75)	(9.3%)
Computer Software	\$163,124.00	\$160,624.00	\$2,500.00	1.6%	\$153,116.70	\$10,007.30	6.5%
Computer Supplies/Non-Cap.	\$800.00	\$810.00	(\$10.00)	(1.2%)	\$790.00	\$10.00	1.3%
Conferences - Fees, Travel, & Meals	\$1,102.00	\$2,220.00	(\$1,118.00)	(50.4%)	\$0.00	\$1,102.00	0.0%
Dues/Subscriptions	\$775.00	\$850.00	(\$75.00)	(8.8%)	\$725.00	\$50.00	6.9%
Durable Medical Equipment	\$0.00	\$3,306.00	(\$3,306.00)	(100.0%)	\$2,106.00	(\$2,106.00)	(100.0%)
Employee Recognition	\$900.00	\$925.00	(\$25.00)	(2.7%)	\$922.09	(\$22.09)	(2.4%)
Management Fees	\$138,600.00	\$132,000.00	\$6,600.00	5.0%	\$108,740.80	\$29,859.20	27.5%
Meeting Expenses	\$200.00	\$200.00	\$0.00	0.0%	\$200.00	\$0.00	0.0%
Mileage Reimbursements	\$300.00	\$400.00	(\$100.00)	(25.0%)	\$100.00	\$200.00	200.0%
Office Supplies	\$100.00	\$0.00	\$100.00	0.0%	\$0.00	\$100.00	0.0%
Professional Fees	\$6,360.00	\$7,560.00	(\$1,200.00)	(15.9%)	\$6,135.20	\$224.80	3.7%
Small Equipment & Furniture	\$200.00	\$6,956.00	(\$6,756.00)	(97.1%)	\$2,330.82	(\$2,130.82)	(91.4%)
Telephones-Cellular	\$2,928.00	\$2,496.00	\$432.00	17.3%	\$1,947.84	\$980.16	50.3%
Training/Related Expenses-CE	\$429.00	\$695.00	(\$266.00)	(38.3%)	\$0.00	\$429.00	0.0%
Total Operating Expenses	\$326,724.00	\$327,118.75	(\$394.75)	(0.1%)	\$283,916.20	\$42,807.80	15.1%
Indigent Care Expenses							
1115 Medicaid Waiver - Uncompensated Care	\$2,483,191.00	\$2,357,650.00	\$125,541.00	5.3%	\$2,906,971.57	(\$423,780.57)	(14.6%)
Specialty Healthcare Providers	\$2,627,377.00	\$2,736,724.00	(\$109,347.00)	(4.0%)	\$2,440,171.65	\$187,205.35	7.7%
Total Indigent Care Expenses	\$5,110,568.00	\$5,094,374.00	\$16,194.00	0.3%	\$5,347,143.22	(\$236,575.22)	(4.4%)
Total Expenses	\$6,361,082.00	\$6,308,458.75	\$52,623.25	0.8%	\$6,443,832.66	(\$82,750.66)	(1.3%)

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
Revenue over Expenditures	(\$6,360,542.00)	(\$6,306,298.75)	(\$54,243.25)	0.9%	(\$6,443,177.41)	\$82,635.41	(1.3%)

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
004 - Radio / Tower System							
Revenue							
Other Revenue							
Interest Income	\$5,546.00	\$7,184.00	(\$1,638.00)	(22.8%)	\$7,183.63	(\$1,637.63)	(22.8%)
Interest Income - Capital Lease	\$47,584.00	\$0.00	\$47,584.00	0.0%	\$37,575.51	\$10,008.49	26.6%
Inter Local 800 Mhz	\$180,000.00	\$180,000.00	\$0.00	0.0%	\$180,000.00	\$0.00	0.0%
VHF Project Revenue	\$124,875.00	\$123,237.00	\$1,638.00	1.3%	\$123,236.47	\$1,638.53	1.3%
Tower Contract Revenue	\$311,108.00	\$306,712.00	\$4,396.00	1.4%	\$280,960.53	\$30,147.47	10.7%
Total Other Revenue	\$669,113.00	\$617,133.00	\$51,980.00	8.4%	\$628,956.14	\$40,156.86	6.4%
Total Revenues	\$669,113.00	\$617,133.00	\$51,980.00	8.4%	\$628,956.14	\$40,156.86	6.4%
Expenses							
Payroll Expenses							
Regular Pay	\$331,210.00	\$363,552.00	(\$32,342.00)	(8.9%)	\$309,697.63	\$21,512.37	6.9%
Overtime Pay	\$3,784.00	\$34,169.00	(\$30,385.00)	(88.9%)	\$8,587.37	(\$4,803.37)	(55.9%)
Paid Time Off	\$52,373.00	\$50,107.00	\$2,266.00	4.5%	\$59,107.61	(\$6,734.61)	(11.4%)
Stipend Pay	\$11,736.00	\$19,668.00	(\$7,932.00)	(40.3%)	\$13,914.20	(\$2,178.20)	(15.7%)
Payroll Taxes	\$29,534.00	\$34,597.00	(\$5,063.00)	(14.6%)	\$30,354.78	(\$820.78)	(2.7%)
TCDRS Plan	\$37,915.00	\$41,063.00	(\$3,148.00)	(7.7%)	\$34,406.14	\$3,508.86	10.2%
Total Payroll Expenses	\$466,552.00	\$543,156.00	(\$76,604.00)	(14.1%)	\$456,067.73	\$10,484.27	2.3%
Operating Expenses							
Computer Maintenance	\$114,500.00	\$115,000.00	(\$500.00)	(0.4%)	\$95,826.30	\$18,673.70	19.5%
Computer Software	\$57,847.00	\$42,350.00	\$15,497.00	36.6%	\$32,034.89	\$25,812.11	80.6%
Computer Supplies/Non-Cap.	\$2,400.00	\$2,400.00	\$0.00	0.0%	\$1,000.00	\$1,400.00	140.0%
Conferences - Fees, Travel, & Meals	\$5,060.00	\$5,060.00	\$0.00	0.0%	\$6,028.63	(\$968.63)	(16.1%)
Contractual Obligations- Other	\$70,560.00	\$70,560.00	\$0.00	0.0%	\$70,156.50	\$403.50	0.6%
Dues/Subscriptions	\$1,120.00	\$1,120.00	\$0.00	0.0%	\$1,119.90	\$0.10	0.0%
Employee Recognition	\$300.00	\$300.00	\$0.00	0.0%	\$300.00	\$0.00	0.0%
Equipment Rental	\$3,000.00	\$3,000.00	\$0.00	0.0%	\$3,000.00	\$0.00	0.0%
Fuel - Non-Auto	\$4,000.00	\$4,000.00	\$0.00	0.0%	\$4,000.00	\$0.00	0.0%
Maintenance & Repairs-Buildings	\$24,000.00	\$24,000.00	\$0.00	0.0%	\$27,031.51	(\$3,031.51)	(11.2%)
Maintenance- Equipment	\$271,500.00	\$271,522.39	(\$22.39)	0.0%	\$268,045.99	\$3,454.01	1.3%
Meals - Business and Travel	\$80.00	\$80.00	\$0.00	0.0%	\$80.00	\$0.00	0.0%
Printing Services	\$1,100.00	\$1,100.00	\$0.00	0.0%	\$1,100.00	\$0.00	0.0%
Professional Fees	\$304,520.00	\$341,565.00	(\$37,045.00)	(10.8%)	\$220,204.00	\$84,316.00	38.3%
Radio Repairs - Outsourced (Depot)	\$66,000.00	\$42,080.00	\$23,920.00	56.8%	\$46,991.19	\$19,008.81	40.5%
Radio - Parts	\$48,070.00	\$60,710.05	(\$12,640.05)	(20.8%)	\$52,045.43	(\$3,975.43)	(7.6%)
Radios	\$6,000.00	\$12,000.00	(\$6,000.00)	(50.0%)	\$4,800.00	\$1,200.00	25.0%
Repair-Equipment	\$4,800.00	\$7,200.00	(\$2,400.00)	(33.3%)	\$6,210.00	(\$1,410.00)	(22.7%)
Shop Tools	\$4,050.00	\$4,050.00	\$0.00	0.0%	\$3,075.83	\$974.17	31.7%
Shop Supplies	\$17,100.00	\$17,100.00	\$0.00	0.0%	\$8,541.63	\$8,558.37	100.2%
Small Equipment & Furniture	\$74,800.00	\$180,975.83	(\$106,175.83)	(58.7%)	\$76,944.67	(\$2,144.67)	(2.8%)
Station Supplies	\$1,500.00	\$1,500.00	\$0.00	0.0%	\$1,500.00	\$0.00	0.0%

Montgomery County Hospital District

	2023	2022			YTD Actual		
	Original Budget	Budget	Change	Percent Change	July 31+ Remaining Budget	Change	Percent Change
Telephones-Cellular	\$3,756.00	\$4,100.00	(\$344.00)	(8.4%)	\$4,122.99	(\$366.99)	(8.9%)
Telephones-Service	\$7,200.00	\$6,480.00	\$720.00	11.1%	\$4,407.56	\$2,792.44	63.4%
Training/Related Expenses-CE	\$19,465.00	\$19,465.00	\$0.00	0.0%	\$12,851.00	\$6,614.00	51.5%
Utilities	\$52,440.00	\$46,680.00	\$5,760.00	12.3%	\$44,822.68	\$7,617.32	17.0%
Vehicle-Batteries	\$1,350.00	\$1,350.00	\$0.00	0.0%	\$1,078.80	\$271.20	25.1%
Total Operating Expenses	\$1,166,518.00	\$1,285,748.27	(\$119,230.27)	(9.3%)	\$997,319.50	\$169,198.50	17.0%
Capital Expenditures							
Capital Purchases - Land	\$300,000.00	\$600,000.00	(\$300,000.00)	(50.0%)	\$604,750.00	(\$304,750.00)	(50.4%)
Capital Purchase - Equipment	\$2,057,000.00	\$1,923,276.82	\$133,723.18	7.0%	\$634,056.60	\$1,422,943.40	224.4%
Total Capital Expenditures	\$2,357,000.00	\$2,523,276.82	(\$166,276.82)	(6.6%)	\$1,238,806.60	\$1,118,193.40	90.3%
Total Expenses	\$3,990,070.00	\$4,352,181.09	(\$362,111.09)	(8.3%)	\$2,692,193.83	\$1,297,876.17	48.2%
Revenue over Expenditures	(\$3,320,957.00)	(\$3,735,048.09)	\$414,091.09	(11.1%)	(\$2,063,237.69)	(\$1,257,719.31)	61.0%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
005 - Accounting							
Expenses							
Payroll Expenses							
Regular Pay	\$496,637.00	\$422,952.00	\$73,685.00	17.4%	\$426,533.67	\$70,103.33	16.4%
Overtime Pay	\$926.00	\$3,645.00	(\$2,719.00)	(74.6%)	\$3,465.38	(\$2,539.38)	(73.3%)
Paid Time Off	\$70,097.00	\$59,546.00	\$10,551.00	17.7%	\$55,112.11	\$14,984.89	27.2%
Stipend Pay	\$0.00	\$0.00	\$0.00	0.0%	\$1,457.28	(\$1,457.28)	(100.0%)
Payroll Taxes	\$42,006.00	\$35,974.00	\$6,032.00	16.8%	\$35,074.13	\$6,931.87	19.8%
TCDRS Plan	\$53,927.00	\$42,779.00	\$11,148.00	26.1%	\$43,424.67	\$10,502.33	24.2%
Total Payroll Expenses	\$663,593.00	\$564,896.00	\$98,697.00	17.5%	\$565,067.24	\$98,525.76	17.4%
Operating Expenses							
Accounting/Auditing Fees	\$48,600.00	\$54,200.00	(\$5,600.00)	(10.3%)	\$49,900.00	(\$1,300.00)	(2.6%)
Credit Card Processing Fee	\$305.00	\$300.00	\$5.00	1.7%	\$307.47	(\$2.47)	(0.8%)
Computer Software	\$40,512.00	\$37,648.00	\$2,864.00	7.6%	\$37,647.45	\$2,864.55	7.6%
Conferences - Fees, Travel, & Meals	\$7,888.00	\$12,738.00	(\$4,850.00)	(38.1%)	\$5,634.44	\$2,253.56	40.0%
Dues/Subscriptions	\$3,014.00	\$3,014.00	\$0.00	0.0%	\$1,864.00	\$1,150.00	61.7%
Employee Recognition	\$525.00	\$450.00	\$75.00	16.7%	\$450.00	\$75.00	16.7%
Mileage Reimbursements	\$120.00	\$132.00	(\$12.00)	(9.1%)	\$22.00	\$98.00	445.5%
Printing Services	\$1,042.00	\$1,042.00	\$0.00	0.0%	\$1,111.94	(\$69.94)	(6.3%)
Professional Fees	\$1,194.00	\$72,156.00	(\$70,962.00)	(98.3%)	\$48,178.52	(\$46,984.52)	(97.5%)
Small Equipment & Furniture	\$4,000.00	\$13,664.00	(\$9,664.00)	(70.7%)	\$8,669.99	(\$4,669.99)	(53.9%)
Telephones-Cellular	\$1,008.00	\$984.00	\$24.00	2.4%	\$566.02	\$441.98	78.1%
Training/Related Expenses-CE	\$2,314.00	\$3,136.00	(\$822.00)	(26.2%)	\$2,994.75	(\$680.75)	(22.7%)
Total Operating Expenses	\$110,522.00	\$199,464.00	(\$88,942.00)	(44.6%)	\$157,346.58	(\$46,824.58)	(29.8%)
Total Expenses	\$774,115.00	\$764,360.00	\$9,755.00	1.3%	\$722,413.82	\$51,701.18	7.2%
Revenue over Expenditures	(\$774,115.00)	(\$764,360.00)	(\$9,755.00)	1.3%	(\$722,413.82)	(\$51,701.18)	7.2%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
006 - Alarm							
Revenue							
Other Revenue							
Miscellaneous Income	\$0.00	\$44,000.00	(\$44,000.00)	(100.0%)	\$0.00	\$0.00	0.0%
Dispatch Fees	\$232,820.00	\$251,792.00	(\$18,972.00)	(7.5%)	\$242,174.00	(\$9,354.00)	(3.9%)
Total Other Revenue	\$232,820.00	\$295,792.00	(\$62,972.00)	(21.3%)	\$242,174.00	(\$9,354.00)	(3.9%)
Total Revenues	\$232,820.00	\$295,792.00	(\$62,972.00)	(21.3%)	\$242,174.00	(\$9,354.00)	(3.9%)
Expenses							
Payroll Expenses							
Regular Pay	\$1,626,754.00	\$1,587,700.00	\$39,054.00	2.5%	\$1,495,024.90	\$131,729.10	8.8%
Overtime Pay	\$145,689.00	\$142,035.00	\$3,654.00	2.6%	\$129,888.71	\$15,800.29	12.2%
Paid Time Off	\$204,911.00	\$181,347.00	\$23,564.00	13.0%	\$190,430.01	\$14,480.99	7.6%
Stipend Pay	\$1,728.00	\$1,728.00	\$0.00	0.0%	\$9,583.46	(\$7,855.46)	(82.0%)
Payroll Taxes	\$146,452.00	\$141,548.00	\$4,904.00	3.5%	\$134,974.24	\$11,477.76	8.5%
TCDRS Plan	\$188,013.00	\$167,535.00	\$20,478.00	12.2%	\$162,492.05	\$25,520.95	15.7%
Total Payroll Expenses	\$2,313,547.00	\$2,221,893.00	\$91,654.00	4.1%	\$2,122,393.37	\$191,153.63	9.0%
Operating Expenses							
Books/Materials	\$300.00	\$300.00	\$0.00	0.0%	\$138.91	\$161.09	116.0%
Business Licenses	\$16,211.00	\$10,400.00	\$5,811.00	55.9%	\$8,847.00	\$7,364.00	83.2%
Computer Software	\$33,795.00	\$31,500.00	\$2,295.00	7.3%	\$26,210.00	\$7,585.00	28.9%
Computer Supplies/Non-Cap.	\$250.00	\$4,650.00	(\$4,400.00)	(94.6%)	\$794.68	(\$544.68)	(68.5%)
Conferences - Fees, Travel, & Meals	\$19,773.00	\$9,598.00	\$10,175.00	106.0%	\$3,332.46	\$16,440.54	493.3%
Customer Relations	\$1,000.00	\$0.00	\$1,000.00	0.0%	\$0.00	\$1,000.00	0.0%
Dues/Subscriptions	\$3,192.00	\$3,192.00	\$0.00	0.0%	\$3,192.00	\$0.00	0.0%
Employee Recognition	\$4,150.00	\$2,575.00	\$1,575.00	61.2%	\$2,838.10	\$1,311.90	46.2%
Meeting Expenses	\$1,000.00	\$1,000.00	\$0.00	0.0%	\$372.15	\$627.85	168.7%
Mileage Reimbursements	\$550.00	\$550.00	\$0.00	0.0%	\$146.68	\$403.32	275.0%
Printing Services	\$0.00	\$400.00	(\$400.00)	(100.0%)	\$80.00	(\$80.00)	(100.0%)
Professional Fees	\$16,420.00	\$16,300.00	\$120.00	0.7%	\$15,770.00	\$650.00	4.1%
Small Equipment & Furniture	\$10,000.00	\$35,797.99	(\$25,797.99)	(72.1%)	\$23,141.69	(\$13,141.69)	(56.8%)
Telephones-Cellular	\$2,928.00	\$2,874.00	\$54.00	1.9%	\$2,876.58	\$51.42	1.8%
Training/Related Expenses-CE	\$10,271.00	\$7,618.00	\$2,653.00	34.8%	\$2,746.59	\$7,524.41	274.0%
Total Operating Expenses	\$119,840.00	\$126,754.99	(\$6,914.99)	(5.5%)	\$90,486.84	\$29,353.16	32.4%
Total Expenses	\$2,433,387.00	\$2,348,647.99	\$84,739.01	3.6%	\$2,212,880.21	\$220,506.79	10.0%
Revenue over Expenditures	(\$2,200,567.00)	(\$2,052,855.99)	(\$147,711.01)	7.2%	(\$1,970,706.21)	(\$229,860.79)	11.7%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
007 - EMS							
Revenue							
EMS Net Revenue							
Advanced Life Support Revenue	\$37,212,917.00	\$35,781,651.00	\$1,431,266.00	4.0%	\$38,654,097.58	(\$1,441,180.58)	(3.7%)
Basic Life Support Revenue	\$7,316,497.00	\$7,035,093.00	\$281,404.00	4.0%	\$7,670,091.35	(\$353,594.35)	(4.6%)
Transfer Service Fees	\$46,513.00	\$44,724.00	\$1,789.00	4.0%	\$35,138.77	\$11,374.23	32.4%
Non-Transport Fees	\$392,369.00	\$377,278.00	\$15,091.00	4.0%	\$355,392.72	\$36,976.28	10.4%
Contractual Allowance	(\$14,614,698.00)	(\$14,052,594.00)	(\$562,104.00)	4.0%	(\$15,813,534.84)	\$1,198,836.84	(7.6%)
Charity Care	(\$8,543,974.00)	(\$8,215,360.00)	(\$328,614.00)	4.0%	(\$9,762,581.58)	\$1,218,607.58	(12.5%)
Provision for Bad Debt	(\$3,147,778.00)	(\$3,026,710.00)	(\$121,068.00)	4.0%	(\$2,408,564.98)	(\$739,213.02)	30.7%
Recovery of Bad Debt - EMS	\$270,096.00	\$259,708.00	\$10,388.00	4.0%	\$149,555.63	\$120,540.37	80.6%
Total EMS Net Revenue	\$18,931,942.00	\$18,203,790.00	\$728,152.00	4.0%	\$18,879,594.65	\$52,347.35	0.3%
Other Revenue							
Interest Income	\$840.00	\$1,032.00	(\$192.00)	(18.6%)	\$684.96	\$155.04	22.6%
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$22,284.77	(\$22,284.77)	(100.0%)
Stand-By Fees	\$79,975.00	\$49,048.00	\$30,927.00	63.1%	\$75,730.00	\$4,245.00	5.6%
Ambulance Supplemental Payment Program	\$1,000,000.00	\$498,657.00	\$501,343.00	100.5%	\$498,657.00	\$501,343.00	100.5%
Total Other Revenue	\$1,080,815.00	\$548,737.00	\$532,078.00	97.0%	\$597,356.73	\$483,458.27	80.9%
Total Revenues	\$20,012,757.00	\$18,752,527.00	\$1,260,230.00	6.7%	\$19,476,951.38	\$535,805.62	2.8%
Expenses							
Payroll Expenses							
Regular Pay	\$17,110,887.00	\$17,375,606.00	(\$264,719.00)	(1.5%)	\$15,956,237.00	\$1,154,650.00	7.2%
Overtime Pay	\$1,626,144.00	\$2,633,352.00	(\$1,007,208.00)	(38.2%)	\$2,632,610.27	(\$1,006,466.27)	(38.2%)
Paid Time Off	\$2,023,108.00	\$1,833,938.00	\$189,170.00	10.3%	\$1,915,235.15	\$107,872.85	5.6%
Stipend Pay	\$58,740.00	\$49,008.00	\$9,732.00	19.9%	\$214,450.64	(\$155,710.64)	(72.6%)
Payroll Taxes	\$1,540,597.00	\$1,620,001.00	(\$79,404.00)	(4.9%)	\$1,504,357.45	\$36,239.55	2.4%
TCDRS Plan	\$1,977,794.00	\$1,918,240.00	\$59,554.00	3.1%	\$1,837,493.84	\$140,300.16	7.6%
Total Payroll Expenses	\$24,337,270.00	\$25,430,145.00	(\$1,092,875.00)	(4.3%)	\$24,060,384.35	\$276,885.65	1.2%
Operating Expenses							
Business Licenses	\$0.00	\$12,100.00	(\$12,100.00)	(100.0%)	\$9,220.00	(\$9,220.00)	(100.0%)
Community Education	\$5,600.00	\$5,600.00	\$0.00	0.0%	\$1,500.00	\$4,100.00	273.3%
Computer Software	\$111,935.00	\$311,420.00	(\$199,485.00)	(64.1%)	\$218,137.72	(\$106,202.72)	(48.7%)
Conferences - Fees, Travel, & Meals	\$41,107.00	\$33,112.00	\$7,995.00	24.1%	\$30,493.55	\$10,613.45	34.8%
Contractual Obligations- Other	\$13,300.00	\$13,300.00	\$0.00	0.0%	\$10,050.00	\$3,250.00	32.3%
Customer Property Damage	\$840.00	\$840.00	\$0.00	0.0%	\$180.00	\$660.00	366.7%
Customer Relations	\$75,200.00	\$3,200.00	\$72,000.00	2,250.0%	\$0.00	\$75,200.00	0.0%
Dues/Subscriptions	\$6,500.00	\$29,475.00	(\$22,975.00)	(77.9%)	\$21,263.72	(\$14,763.72)	(69.4%)
Employee Recognition	\$31,200.00	\$37,850.00	(\$6,650.00)	(17.6%)	\$33,901.78	(\$2,701.78)	(8.0%)
Meals - Business and Travel	\$1,650.00	\$1,200.00	\$450.00	37.5%	\$1,445.72	\$204.28	14.1%
Meeting Expenses	\$6,400.00	\$2,400.00	\$4,000.00	166.7%	\$710.24	\$5,689.76	801.1%
Mileage Reimbursements	\$3,300.00	\$3,300.00	\$0.00	0.0%	\$1,258.49	\$2,041.51	162.2%

Montgomery County Hospital District

	2023	2022			YTD Actual		
	Original Budget	Budget	Change	Percent Change	July 31+ Remaining Budget	Change	Percent Change
Other Services - DSRIP	\$0.00	\$1,043,592.00	(\$1,043,592.00)	(100.0%)	\$771,830.85	(\$771,830.85)	(100.0%)
Printing Services	\$5,000.00	\$5,000.00	\$0.00	0.0%	\$1,795.50	\$3,204.50	178.5%
Professional Fees	\$75,000.00	\$15,000.00	\$60,000.00	400.0%	\$6,000.00	\$69,000.00	1,150.0%
Recruit/Investigate	\$0.00	\$10,000.00	(\$10,000.00)	(100.0%)	\$4,725.00	(\$4,725.00)	(100.0%)
Small Equipment & Furniture	\$0.00	\$1,056.00	(\$1,056.00)	(100.0%)	\$0.00	\$0.00	0.0%
Special Events Supplies	\$4,600.00	\$3,350.00	\$1,250.00	37.3%	\$2,258.47	\$2,341.53	103.7%
Telephones-Cellular	\$13,572.00	\$12,337.00	\$1,235.00	10.0%	\$11,098.31	\$2,473.69	22.3%
Training/Related Expenses-CE	\$64,022.00	\$83,217.00	(\$19,195.00)	(23.1%)	\$48,282.30	\$15,739.70	32.6%
Travel Expenses	\$7,400.00	\$6,800.00	\$600.00	8.8%	\$1,100.00	\$6,300.00	572.7%
Uniforms	\$287,280.00	\$304,633.66	(\$17,353.66)	(5.7%)	\$239,712.57	\$47,567.43	19.8%
Total Operating Expenses	<u>\$753,906.00</u>	<u>\$1,938,782.66</u>	<u>(\$1,184,876.66)</u>	<u>(61.1%)</u>	<u>\$1,414,964.22</u>	<u>(\$661,058.22)</u>	<u>(46.7%)</u>
Total Expenses	<u>\$25,091,176.00</u>	<u>\$27,368,927.66</u>	<u>(\$2,277,751.66)</u>	<u>(8.3%)</u>	<u>\$25,475,348.57</u>	<u>(\$384,172.57)</u>	<u>(1.5%)</u>
Revenue over Expenditures	<u>(\$5,078,419.00)</u>	<u>(\$8,616,400.66)</u>	<u>\$3,537,981.66</u>	<u>(41.1%)</u>	<u>(\$5,998,397.19)</u>	<u>\$919,978.19</u>	<u>(15.3%)</u>

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
008 - Materials Management							
Revenue							
Other Revenue							
Interest Income - Capital Lease	\$3,860.00	\$0.00	\$3,860.00	0.0%	\$2,256.79	\$1,603.21	71.0%
Miscellaneous Income	\$0.00	\$0.00	\$0.00	0.0%	\$64.08	(\$64.08)	(100.0%)
Contract Revenue (Net)	\$74,857.00	\$56,375.00	\$18,482.00	32.8%	\$51,504.58	\$23,352.42	45.3%
Total Other Revenue	\$78,717.00	\$56,375.00	\$22,342.00	39.6%	\$53,825.45	\$24,891.55	46.2%
Total Revenues	\$78,717.00	\$56,375.00	\$22,342.00	39.6%	\$53,825.45	\$24,891.55	46.2%
Expenses							
Payroll Expenses							
Regular Pay	\$360,557.00	\$309,263.00	\$51,294.00	16.6%	\$293,105.72	\$67,451.28	23.0%
Overtime Pay	\$680.00	\$7,549.00	(\$6,869.00)	(91.0%)	\$1,818.29	(\$1,138.29)	(62.6%)
Paid Time Off	\$49,249.00	\$47,471.00	\$1,778.00	3.7%	\$45,833.70	\$3,415.30	7.5%
Payroll Taxes	\$30,375.00	\$26,955.00	\$3,420.00	12.7%	\$24,555.69	\$5,819.31	23.7%
TCDRS Plan	\$38,996.00	\$31,991.00	\$7,005.00	21.9%	\$30,259.99	\$8,736.01	28.9%
Total Payroll Expenses	\$479,857.00	\$423,229.00	\$56,628.00	13.4%	\$395,573.39	\$84,283.61	21.3%
Operating Expenses							
Bio-Waste Removal	\$39,532.00	\$35,416.00	\$4,116.00	11.6%	\$39,246.58	\$285.42	0.7%
Capital Lease Expense	\$322,865.00	\$307,380.00	\$15,485.00	5.0%	\$321,579.00	\$1,286.00	0.4%
Computer Software	\$9,300.00	\$21,075.00	(\$11,775.00)	(55.9%)	\$21,075.00	(\$11,775.00)	(55.9%)
Conferences - Fees, Travel, & Meals	\$0.00	\$300.00	(\$300.00)	(100.0%)	\$0.00	\$0.00	0.0%
Disposable Linen	\$61,824.00	\$55,327.16	\$6,496.84	11.7%	\$51,945.37	\$9,878.63	19.0%
Disposable Medical Supplies	\$1,481,400.00	\$1,121,110.33	\$360,289.67	32.1%	\$1,127,946.19	\$353,453.81	31.3%
Dues/Subscriptions	\$224.00	\$174.00	\$50.00	28.7%	\$179.00	\$45.00	25.1%
Durable Medical Equipment	\$377,052.00	\$383,189.08	(\$6,137.08)	(1.6%)	\$232,314.40	\$144,737.60	62.3%
Employee Recognition	\$600.00	\$525.00	\$75.00	14.3%	\$175.00	\$425.00	242.9%
Interest Expense	\$40,522.00	\$56,009.00	(\$15,487.00)	(27.7%)	\$41,808.00	(\$1,286.00)	(3.1%)
Maintenance- Equipment	\$287,140.00	\$159,500.00	\$127,640.00	80.0%	\$56,883.00	\$230,257.00	404.8%
Office Supplies	\$10,512.00	\$17,568.00	(\$7,056.00)	(40.2%)	\$11,315.49	(\$803.49)	(7.1%)
Oxygen & Gases	\$49,800.00	\$51,155.12	(\$1,355.12)	(2.6%)	\$48,870.26	\$929.74	1.9%
Postage	\$19,920.00	\$22,320.00	(\$2,400.00)	(10.8%)	\$24,665.87	(\$4,745.87)	(19.2%)
Printing Services	\$10,250.00	\$8,425.00	\$1,825.00	21.7%	\$3,108.48	\$7,141.52	229.7%
Professional Fees	\$0.00	\$3,600.00	(\$3,600.00)	(100.0%)	\$250.00	(\$250.00)	(100.0%)
Repair-Equipment	\$50,000.00	\$50,000.00	\$0.00	0.0%	\$28,362.27	\$21,637.73	76.3%
Small Equipment & Furniture	\$4,200.00	\$6,850.00	(\$2,650.00)	(38.7%)	\$2,857.73	\$1,342.27	47.0%
Station Supplies	\$56,316.00	\$54,132.00	\$2,184.00	4.0%	\$47,659.32	\$8,656.68	18.2%
Supplemental Food	\$3,000.00	\$3,000.00	\$0.00	0.0%	\$1,500.00	\$1,500.00	100.0%
Telephones-Cellular	\$2,030.00	\$2,029.00	\$1.00	0.0%	\$2,024.10	\$5.90	0.3%
Uniforms	\$17,200.00	\$14,774.58	\$2,425.42	16.4%	\$13,626.46	\$3,573.54	26.2%
Total Operating Expenses	\$2,843,687.00	\$2,373,859.27	\$469,827.73	19.8%	\$2,077,391.52	\$766,295.48	36.9%
Capital Expenditures							

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
Capital Purchase - Equipment	\$80,406.00	\$0.00	\$80,406.00	0.0%	\$0.00	\$80,406.00	0.0%
Total Capital Expenditures	\$80,406.00	\$0.00	\$80,406.00	0.0%	\$0.00	\$80,406.00	0.0%
Total Expenses	\$3,403,950.00	\$2,797,088.27	\$606,861.73	21.7%	\$2,472,964.91	\$930,985.09	37.6%
Revenue over Expenditures	(\$3,325,233.00)	(\$2,740,713.27)	(\$584,519.73)	21.3%	(\$2,419,139.46)	(\$906,093.54)	37.5%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
009 - Dept of Clinical Services							
Revenue							
Other Revenue							
Miscellaneous Income	\$12,000.00	\$12,000.00	\$0.00	0.0%	\$11,349.60	\$650.40	5.7%
Education/Training Revenue	\$312,000.00	\$282,000.00	\$30,000.00	10.6%	\$343,540.49	(\$31,540.49)	(9.2%)
Total Other Revenue	\$324,000.00	\$294,000.00	\$30,000.00	10.2%	\$354,890.09	(\$30,890.09)	(8.7%)
Total Revenues	\$324,000.00	\$294,000.00	\$30,000.00	10.2%	\$354,890.09	(\$30,890.09)	(8.7%)
Expenses							
Payroll Expenses							
Regular Pay	\$748,038.00	\$660,195.00	\$87,843.00	13.3%	\$657,040.07	\$90,997.93	13.8%
Overtime Pay	\$2,208.00	\$6,107.00	(\$3,899.00)	(63.8%)	\$1,407.05	\$800.95	56.9%
Paid Time Off	\$99,955.00	\$88,205.00	\$11,750.00	13.3%	\$76,140.23	\$23,814.77	31.3%
Stipend Pay	\$18,204.00	\$18,204.00	\$0.00	0.0%	\$17,874.00	\$330.00	1.8%
Payroll Taxes	\$56,402.00	\$49,781.00	\$6,621.00	13.3%	\$45,920.02	\$10,481.98	22.8%
TCDRS Plan	\$73,558.00	\$61,612.00	\$11,946.00	19.4%	\$61,786.81	\$11,771.19	19.1%
Total Payroll Expenses	\$998,365.00	\$884,104.00	\$114,261.00	12.9%	\$860,168.18	\$138,196.82	16.1%
Operating Expenses							
Credit Card Processing Fee	\$3,840.00	\$1,500.00	\$2,340.00	156.0%	\$3,708.64	\$131.36	3.5%
Books/Materials	\$250,400.00	\$241,940.00	\$8,460.00	3.5%	\$158,220.66	\$92,179.34	58.3%
Business Licenses	\$17,220.00	\$13,360.00	\$3,860.00	28.9%	\$10,446.00	\$6,774.00	64.8%
Computer Software	\$10,900.00	\$10,412.00	\$488.00	4.7%	\$10,878.68	\$21.32	0.2%
Conferences - Fees, Travel, & Meals	\$33,007.00	\$28,441.00	\$4,566.00	16.1%	\$17,306.42	\$15,700.58	90.7%
Customer Relations	\$2,400.00	\$69,600.00	(\$67,200.00)	(96.6%)	\$66,169.37	(\$63,769.37)	(96.4%)
Drug Supplies	\$431,180.00	\$484,880.00	(\$53,700.00)	(11.1%)	\$314,063.51	\$117,116.49	37.3%
Dues/Subscriptions	\$17,165.00	\$16,915.00	\$250.00	1.5%	\$12,565.00	\$4,600.00	36.6%
Employee Recognition	\$6,275.00	\$600.00	\$5,675.00	945.8%	\$525.00	\$5,750.00	1,095.2%
Meals - Business and Travel	\$0.00	\$0.00	\$0.00	0.0%	\$68.16	(\$68.16)	(100.0%)
Meeting Expenses	\$24,000.00	\$24,000.00	\$0.00	0.0%	\$20,253.54	\$3,746.46	18.5%
Mileage Reimbursements	\$500.00	\$500.00	\$0.00	0.0%	\$240.47	\$259.53	107.9%
Office Supplies	\$500.00	\$1,200.00	(\$700.00)	(58.3%)	\$314.09	\$185.91	59.2%
Printing Services	\$1,200.00	\$2,000.00	(\$800.00)	(40.0%)	\$584.40	\$615.60	105.3%
Professional Fees	\$184,400.00	\$213,600.00	(\$29,200.00)	(13.7%)	\$168,625.00	\$15,775.00	9.4%
Recruit/Investigate	\$10,000.00	\$0.00	\$10,000.00	0.0%	\$1,060.85	\$8,939.15	842.6%
Small Equipment & Furniture	\$119,100.00	\$12,832.00	\$106,268.00	828.1%	\$8,647.61	\$110,452.39	1,277.3%
Telephones-Cellular	\$3,900.00	\$2,876.00	\$1,024.00	35.6%	\$2,983.59	\$916.41	30.7%
Training/Related Expenses-CE	\$239,489.00	\$290,373.00	(\$50,884.00)	(17.5%)	\$255,708.74	(\$16,219.74)	(6.3%)
Travel Expenses	\$0.00	\$0.00	\$0.00	0.0%	(\$10.00)	\$10.00	(100.0%)
Total Operating Expenses	\$1,355,476.00	\$1,415,029.00	(\$59,553.00)	(4.2%)	\$1,052,359.73	\$303,116.27	28.8%
Capital Expenditures							
Capital Purchase - Equipment	\$18,000.00	\$0.00	\$18,000.00	0.0%	\$0.00	\$18,000.00	0.0%
Total Capital Expenditures	\$18,000.00	\$0.00	\$18,000.00	0.0%	\$0.00	\$18,000.00	0.0%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
Total Expenses	\$2,371,841.00	\$2,299,133.00	\$72,708.00	3.2%	\$1,912,527.91	\$459,313.09	24.0%
Revenue over Expenditures	(\$2,047,841.00)	(\$2,005,133.00)	(\$42,708.00)	2.1%	(\$1,557,637.82)	(\$490,203.18)	31.5%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
010 - Fleet							
Revenue							
Other Revenue							
Miscellaneous Income	\$30,900.00	\$25,100.00	\$5,800.00	23.1%	\$135,960.21	(\$105,060.21)	(77.3%)
Proceeds from Capital Lease	\$532,714.00	\$548,214.00	(\$15,500.00)	(2.8%)	\$537,815.44	(\$5,101.44)	(0.9%)
EMS - Trauma Fund Income	\$30,000.00	\$30,000.00	\$0.00	0.0%	\$37,431.00	(\$7,431.00)	(19.9%)
Gain/Loss on Sale of Assets	\$48,000.00	\$64,000.00	(\$16,000.00)	(25.0%)	\$91,150.00	(\$43,150.00)	(47.3%)
Total Other Revenue	\$641,614.00	\$667,314.00	(\$25,700.00)	(3.9%)	\$802,356.65	(\$160,742.65)	(20.0%)
Total Revenues	\$641,614.00	\$667,314.00	(\$25,700.00)	(3.9%)	\$802,356.65	(\$160,742.65)	(20.0%)
Expenses							
Payroll Expenses							
Regular Pay	\$456,307.00	\$439,158.00	\$17,149.00	3.9%	\$418,444.55	\$37,862.45	9.0%
Overtime Pay	\$6,506.00	\$23,893.00	(\$17,387.00)	(72.8%)	\$9,530.31	(\$3,024.31)	(31.7%)
Paid Time Off	\$65,064.00	\$61,306.00	\$3,758.00	6.1%	\$64,952.61	\$111.39	0.2%
Stipend Pay	\$12,276.00	\$13,272.00	(\$996.00)	(7.5%)	\$12,571.40	(\$295.40)	(2.3%)
Payroll Taxes	\$39,971.00	\$39,885.00	\$86.00	0.2%	\$35,282.27	\$4,688.73	13.3%
TCDRS Plan	\$51,314.00	\$47,535.00	\$3,779.00	7.9%	\$44,520.29	\$6,793.71	15.3%
Total Payroll Expenses	\$631,438.00	\$625,049.00	\$6,389.00	1.0%	\$585,301.43	\$46,136.57	7.9%
Operating Expenses							
Accident Repair	\$40,000.00	\$36,000.00	\$4,000.00	11.1%	\$54,929.94	(\$14,929.94)	(27.2%)
Capital Lease Expense	\$150,032.00	\$110,044.00	\$39,988.00	36.3%	\$94,653.37	\$55,378.63	58.5%
Capital Lease Interest Expense	\$11,794.00	\$4,704.00	\$7,090.00	150.7%	\$4,703.72	\$7,090.28	150.7%
Computer Software	\$8,025.00	\$7,500.00	\$525.00	7.0%	\$6,380.00	\$1,645.00	25.8%
Conferences - Fees, Travel, & Meals	\$8,006.00	\$20.00	\$7,986.00	39,930.0%	\$0.00	\$8,006.00	0.0%
Dues/Subscriptions	\$10,650.00	\$9,250.00	\$1,400.00	15.1%	\$8,910.00	\$1,740.00	19.5%
Employee Recognition	\$525.00	\$450.00	\$75.00	16.7%	\$250.00	\$275.00	110.0%
Equipment Rental	\$1,200.00	\$1,470.00	(\$270.00)	(18.4%)	\$1,362.74	(\$162.74)	(11.9%)
Fluids & Additives - Auto	\$31,500.00	\$30,000.00	\$1,500.00	5.0%	\$27,347.77	\$4,152.23	15.2%
Fuel - Auto	\$1,337,116.00	\$1,099,020.00	\$238,096.00	21.7%	\$1,030,150.87	\$306,965.13	29.8%
Hazardous Waste Removal	\$2,160.00	\$2,076.00	\$84.00	4.0%	\$2,219.75	(\$59.75)	(2.7%)
Interest Expense	\$0.00	\$16,503.00	(\$16,503.00)	(100.0%)	\$3,485.00	(\$3,485.00)	(100.0%)
Laundry Service & Purchase	\$2,100.00	\$1,800.00	\$300.00	16.7%	\$1,877.41	\$222.59	11.9%
Maintenance- Equipment	\$108,112.00	\$43,500.00	\$64,612.00	148.5%	\$43,169.99	\$64,942.01	150.4%
Meeting Expenses	\$400.00	\$400.00	\$0.00	0.0%	\$254.19	\$145.81	57.4%
Mileage Reimbursements	\$700.00	\$600.00	\$100.00	16.7%	\$579.30	\$120.70	20.8%
Oil & Lubricants	\$35,000.00	\$30,984.00	\$4,016.00	13.0%	\$32,483.58	\$2,516.42	7.7%
Oxygen & Gases	\$100.00	\$100.00	\$0.00	0.0%	\$30.36	\$69.64	229.4%
Repair-Equipment	\$5,700.00	\$4,200.00	\$1,500.00	35.7%	\$4,167.06	\$1,532.94	36.8%
Shop Tools	\$7,800.00	\$4,920.00	\$2,880.00	58.5%	\$2,634.90	\$5,165.10	196.0%
Shop Supplies	\$15,096.00	\$15,104.22	(\$8.22)	(0.1%)	\$14,411.76	\$684.24	4.7%
Small Equipment & Furniture	\$73,200.00	\$236,695.00	(\$163,495.00)	(69.1%)	\$162,350.56	(\$89,150.56)	(54.9%)
Telephones-Cellular	\$1,476.00	\$968.00	\$508.00	52.5%	\$966.04	\$509.96	52.8%

Montgomery County Hospital District

	2023	2022			YTD Actual		
	Original Budget	Budget	Change	Percent Change	July 31+ Remaining Budget	Change	Percent Change
Training/Related Expenses-CE	\$2,100.00	\$2,100.00	\$0.00	0.0%	\$1,781.79	\$318.21	17.9%
Travel Expenses	\$6,480.00	\$6,480.00	\$0.00	0.0%	\$5,146.58	\$1,333.42	25.9%
Vehicle-Batteries	\$60,000.00	\$64,800.00	(\$4,800.00)	(7.4%)	\$26,979.21	\$33,020.79	122.4%
Vehicle-Outside Services	\$16,500.00	\$15,000.00	\$1,500.00	10.0%	\$13,090.27	\$3,409.73	26.0%
Vehicle-Parts	\$675,000.00	\$451,745.28	\$223,254.72	49.4%	\$518,847.59	\$156,152.41	30.1%
Vehicle-Registration	\$2,496.00	\$2,496.00	\$0.00	0.0%	\$1,732.33	\$763.67	44.1%
Vehicle-Tires	\$68,988.00	\$63,000.00	\$5,988.00	9.5%	\$65,438.67	\$3,549.33	5.4%
Vehicle-Towing	\$9,600.00	\$9,000.00	\$600.00	6.7%	\$8,442.00	\$1,158.00	13.7%
Total Operating Expenses	<u>\$2,691,856.00</u>	<u>\$2,270,929.50</u>	<u>\$420,926.50</u>	<u>18.5%</u>	<u>\$2,138,776.75</u>	<u>\$553,079.25</u>	<u>25.9%</u>
Capital Expenditures							
Capital Purchase - Equipment	\$0.00	\$38,000.00	(\$38,000.00)	(100.0%)	\$37,000.00	(\$37,000.00)	(100.0%)
Capital Purchase - Vehicles	\$2,077,425.00	\$2,030,344.00	\$47,081.00	2.3%	\$550,160.00	\$1,527,265.00	277.6%
Capital Purchase - Capital Leases	\$532,714.00	\$548,214.00	(\$15,500.00)	(2.8%)	\$537,815.44	(\$5,101.44)	(0.9%)
Total Capital Expenditures	<u>\$2,610,139.00</u>	<u>\$2,616,558.00</u>	<u>(\$6,419.00)</u>	<u>(0.2%)</u>	<u>\$1,124,975.44</u>	<u>\$1,485,163.56</u>	<u>132.0%</u>
Total Expenses	<u>\$5,933,433.00</u>	<u>\$5,512,536.50</u>	<u>\$420,896.50</u>	<u>7.6%</u>	<u>\$3,849,053.62</u>	<u>\$2,084,379.38</u>	<u>54.2%</u>
Revenue over Expenditures	<u>(\$5,291,819.00)</u>	<u>(\$4,845,222.50)</u>	<u>(\$446,596.50)</u>	<u>9.2%</u>	<u>(\$3,046,696.97)</u>	<u>(\$2,245,122.03)</u>	<u>73.7%</u>

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
011 - EMS Billing							
Expenses							
Payroll Expenses							
Regular Pay	\$840,799.00	\$744,327.00	\$96,472.00	13.0%	\$704,333.95	\$136,465.05	19.4%
Overtime Pay	\$8,267.00	\$19,899.00	(\$11,632.00)	(58.5%)	\$23,403.77	(\$15,136.77)	(64.7%)
Paid Time Off	\$159,846.00	\$140,956.00	\$18,890.00	13.4%	\$134,772.88	\$25,073.12	18.6%
Stipend Pay	\$0.00	\$0.00	\$0.00	0.0%	\$41.66	(\$41.66)	(100.0%)
Payroll Taxes	\$72,225.00	\$64,551.00	\$7,674.00	11.9%	\$61,050.09	\$11,174.91	18.3%
TCDRS Plan	\$92,723.00	\$76,258.00	\$16,465.00	21.6%	\$76,221.55	\$16,501.45	21.6%
Total Payroll Expenses	\$1,173,860.00	\$1,045,991.00	\$127,869.00	12.2%	\$999,823.90	\$174,036.10	17.4%
Operating Expenses							
Credit Card Processing Fee	\$37,500.00	\$20,700.00	\$16,800.00	81.2%	\$26,009.77	\$11,490.23	44.2%
Books/Materials	\$875.00	\$875.00	\$0.00	0.0%	\$101.84	\$773.16	759.2%
Collection Fees	\$41,100.00	\$75,000.00	(\$33,900.00)	(45.2%)	\$45,073.37	(\$3,973.37)	(8.8%)
Conferences - Fees, Travel, & Meals	\$17,585.00	\$10,687.00	\$6,898.00	64.5%	\$8,730.70	\$8,854.30	101.4%
Dues/Subscriptions	\$700.00	\$400.00	\$300.00	75.0%	\$180.00	\$520.00	288.9%
Employee Recognition	\$1,125.00	\$975.00	\$150.00	15.4%	\$405.05	\$719.95	177.7%
Legal Fees	\$60.00	\$60.00	\$0.00	0.0%	\$59.00	\$1.00	1.7%
Meeting Expenses	\$1,000.00	\$800.00	\$200.00	25.0%	\$532.99	\$467.01	87.6%
Professional Fees	\$267,975.00	\$248,680.00	\$19,295.00	7.8%	\$276,978.61	(\$9,003.61)	(3.3%)
Small Equipment & Furniture	\$18,192.00	\$2,850.00	\$15,342.00	538.3%	\$1,164.98	\$17,027.02	1,461.6%
Telephones-Cellular	\$984.00	\$1,222.00	(\$238.00)	(19.5%)	\$938.92	\$45.08	4.8%
Training/Related Expenses-CE	\$14,104.00	\$9,205.00	\$4,899.00	53.2%	\$3,705.00	\$10,399.00	280.7%
Total Operating Expenses	\$401,200.00	\$371,454.00	\$29,746.00	8.0%	\$363,880.23	\$37,319.77	10.3%
Total Expenses	\$1,575,060.00	\$1,417,445.00	\$157,615.00	11.1%	\$1,363,704.13	\$211,355.87	15.5%
Revenue over Expenditures	(\$1,575,060.00)	(\$1,417,445.00)	(\$157,615.00)	11.1%	(\$1,363,704.13)	(\$211,355.87)	15.5%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
015 - Information Technology							
Revenue							
Other Revenue							
Miscellaneous Income	\$606.00	\$550.00	\$56.00	10.2%	\$976.50	(\$370.50)	(37.9%)
Proceeds from Capital Lease	\$0.00	\$138,754.00	(\$138,754.00)	(100.0%)	\$138,753.85	(\$138,753.85)	(100.0%)
Contract Revenue (Net)	\$166,510.00	\$117,776.00	\$48,734.00	41.4%	\$134,456.03	\$32,053.97	23.8%
MDC Revenue - First Responders	\$90,150.00	\$92,550.00	(\$2,400.00)	(2.6%)	\$92,724.96	(\$2,574.96)	(2.8%)
Total Other Revenue	\$257,266.00	\$349,630.00	(\$92,364.00)	(26.4%)	\$366,911.34	(\$109,645.34)	(29.9%)
Total Revenues	\$257,266.00	\$349,630.00	(\$92,364.00)	(26.4%)	\$366,911.34	(\$109,645.34)	(29.9%)
Expenses							
Payroll Expenses							
Regular Pay	\$481,165.00	\$459,306.00	\$21,859.00	4.8%	\$439,091.62	\$42,073.38	9.6%
Overtime Pay	\$902.00	\$2,213.00	(\$1,311.00)	(59.2%)	\$1,673.82	(\$771.82)	(46.1%)
Paid Time Off	\$75,641.00	\$67,773.00	\$7,868.00	11.6%	\$72,145.05	\$3,495.95	4.8%
Stipend Pay	\$17,700.00	\$15,816.00	\$1,884.00	11.9%	\$13,056.90	\$4,643.10	35.6%
Payroll Taxes	\$42,579.00	\$40,339.00	\$2,240.00	5.6%	\$37,274.97	\$5,304.03	14.2%
TCDRS Plan	\$54,664.00	\$47,824.00	\$6,840.00	14.3%	\$45,965.02	\$8,698.98	18.9%
Total Payroll Expenses	\$672,651.00	\$633,271.00	\$39,380.00	6.2%	\$609,207.38	\$63,443.62	10.4%
Operating Expenses							
Books/Materials	\$50.00	\$50.00	\$0.00	0.0%	\$0.00	\$50.00	0.0%
Business Licenses	\$2,626.00	\$3,600.00	(\$974.00)	(27.1%)	\$1,775.00	\$851.00	47.9%
Capital Lease Interest Expense	\$1,782.00	\$2,550.00	(\$768.00)	(30.1%)	\$2,549.08	(\$767.08)	(30.1%)
Computer Maintenance	\$408,150.00	\$397,150.00	\$11,000.00	2.8%	\$373,042.20	\$35,107.80	9.4%
Computer Software	\$429,886.00	\$452,620.00	(\$22,734.00)	(5.0%)	\$380,634.28	\$49,251.72	12.9%
Computer Software - MDC First Responder	\$43,100.00	\$43,500.00	(\$400.00)	(0.9%)	\$36,229.47	\$6,870.53	19.0%
Computer Supplies/Non-Cap.	\$38,700.00	\$38,242.74	\$457.26	1.2%	\$32,332.23	\$6,367.77	19.7%
Conferences - Fees, Travel, & Meals	\$6,996.00	\$4,079.00	\$2,917.00	71.5%	\$6,755.89	\$240.11	3.6%
Employee Recognition	\$450.00	\$450.00	\$0.00	0.0%	\$180.00	\$270.00	150.0%
Leases/Contracts	\$65,778.00	\$65,010.00	\$768.00	1.2%	\$59,958.45	\$5,819.55	9.7%
Meeting Expenses	\$240.00	\$240.00	\$0.00	0.0%	\$70.00	\$170.00	242.9%
Mileage Reimbursements	\$240.00	\$240.00	\$0.00	0.0%	\$201.44	\$38.56	19.1%
Professional Fees	\$521,500.00	\$522,500.00	(\$1,000.00)	(0.2%)	\$548,125.31	(\$26,625.31)	(4.9%)
Repair-Equipment	\$7,200.00	\$7,800.00	(\$600.00)	(7.7%)	\$4,069.25	\$3,130.75	76.9%
Shop Tools	\$0.00	\$0.00	\$0.00	0.0%	\$7.89	(\$7.89)	(100.0%)
Small Equipment & Furniture	\$94,720.00	\$109,844.51	(\$15,124.51)	(13.8%)	\$89,643.13	\$5,076.87	5.7%
Telephones-Cellular	\$104,394.00	\$91,632.00	\$12,762.00	13.9%	\$87,770.58	\$16,623.42	18.9%
Telephones-Service	\$254,835.00	\$322,740.00	(\$67,905.00)	(21.0%)	\$274,460.81	(\$19,625.81)	(7.2%)
Training/Related Expenses-CE	\$8,570.00	\$14,600.00	(\$6,030.00)	(41.3%)	\$3,600.00	\$4,970.00	138.1%
Utilities	\$600.00	\$2,000.00	(\$1,400.00)	(70.0%)	\$920.00	(\$320.00)	(34.8%)
Total Operating Expenses	\$1,989,817.00	\$2,078,848.25	(\$89,031.25)	(4.3%)	\$1,902,325.01	\$87,491.99	4.6%
Capital Expenditures							

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
Capital Purchase - Equipment	\$180,000.00	\$121,601.16	\$58,398.84	48.0%	\$120,955.34	\$59,044.66	48.8%
Capital Purchase - Capital Leases	\$0.00	\$138,754.00	(\$138,754.00)	(100.0%)	\$138,753.85	(\$138,753.85)	(100.0%)
Total Capital Expenditures	\$180,000.00	\$260,355.16	(\$80,355.16)	(30.9%)	\$259,709.19	(\$79,709.19)	(30.7%)
Total Expenses	\$2,842,468.00	\$2,972,474.41	(\$130,006.41)	(4.4%)	\$2,771,241.58	\$71,226.42	2.6%
Revenue over Expenditures	(\$2,585,202.00)	(\$2,622,844.41)	\$37,642.41	(1.4%)	(\$2,404,330.24)	(\$180,871.76)	7.5%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
016 - Facilities							
Revenue							
Other Revenue							
Proceeds from Capital Lease	\$180,762.00	\$1,161,251.00	(\$980,489.00)	(84.4%)	\$1,161,251.00	(\$980,489.00)	(84.4%)
Total Other Revenue	\$180,762.00	\$1,161,251.00	(\$980,489.00)	(84.4%)	\$1,161,251.00	(\$980,489.00)	(84.4%)
Total Revenues	\$180,762.00	\$1,161,251.00	(\$980,489.00)	(84.4%)	\$1,161,251.00	(\$980,489.00)	(84.4%)
Expenses							
Payroll Expenses							
Regular Pay	\$200,732.00	\$208,557.00	(\$7,825.00)	(3.8%)	\$187,900.17	\$12,831.83	6.8%
Overtime Pay	\$3,539.00	\$15,074.00	(\$11,535.00)	(76.5%)	\$6,474.72	(\$2,935.72)	(45.3%)
Paid Time Off	\$26,821.00	\$23,915.00	\$2,906.00	12.2%	\$21,526.51	\$5,294.49	24.6%
Stipend Pay	\$12,276.00	\$16,368.00	(\$4,092.00)	(25.0%)	\$13,124.40	(\$848.40)	(6.5%)
Payroll Taxes	\$18,009.00	\$19,530.00	(\$1,521.00)	(7.8%)	\$16,232.26	\$1,776.74	10.9%
TCDRS Plan	\$23,119.00	\$23,134.00	(\$15.00)	(0.1%)	\$20,577.44	\$2,541.56	12.4%
Total Payroll Expenses	\$284,496.00	\$306,578.00	(\$22,082.00)	(7.2%)	\$265,835.50	\$18,660.50	7.0%
Operating Expenses							
Books/Materials	\$150.00	\$150.00	\$0.00	0.0%	\$60.00	\$90.00	150.0%
Business Licenses	\$40.00	\$40.00	\$0.00	0.0%	\$40.00	\$0.00	0.0%
Capital Lease Interest Expense	\$35,010.00	\$29,433.00	\$5,577.00	18.9%	\$29,432.57	\$5,577.43	18.9%
Conferences - Fees, Travel, & Meals	\$918.00	\$330.00	\$588.00	178.2%	\$489.94	\$428.06	87.4%
Contractual Obligations- Other	\$192,000.00	\$218,000.00	(\$26,000.00)	(11.9%)	\$218,271.31	(\$26,271.31)	(12.0%)
Customer Property Damage	\$12,000.00	\$12,000.00	\$0.00	0.0%	\$8,999.96	\$3,000.04	33.3%
Damages/Uninsured Portion	\$0.00	\$0.00	\$0.00	0.0%	\$27,321.20	(\$27,321.20)	(100.0%)
Dues/Subscriptions	\$228.00	\$208.00	\$20.00	9.6%	\$274.66	(\$46.66)	(17.0%)
Employee Recognition	\$300.00	\$300.00	\$0.00	0.0%	\$300.00	\$0.00	0.0%
Equipment Rental	\$12,000.00	\$13,015.00	(\$1,015.00)	(7.8%)	\$9,863.12	\$2,136.88	21.7%
Maintenance & Repairs-Buildings	\$354,640.00	\$445,845.73	(\$91,205.73)	(20.5%)	\$390,419.65	(\$35,779.65)	(9.2%)
Maintenance- Equipment	\$162,500.00	\$162,500.00	\$0.00	0.0%	\$121,397.83	\$41,102.17	33.9%
Rent	\$135,785.00	\$144,779.00	(\$8,994.00)	(6.2%)	\$141,506.35	(\$5,721.35)	(4.0%)
Shop Tools	\$7,500.00	\$7,500.00	\$0.00	0.0%	\$4,063.86	\$3,436.14	84.6%
Shop Supplies	\$27,800.00	\$29,453.95	(\$1,653.95)	(5.6%)	\$16,692.46	\$11,107.54	66.5%
Small Equipment & Furniture	\$181,500.00	\$91,203.23	\$90,296.77	99.0%	\$89,530.65	\$91,969.35	102.7%
Telephones-Cellular	\$3,012.00	\$3,367.00	(\$355.00)	(10.5%)	\$3,592.99	(\$580.99)	(16.2%)
Training/Related Expenses-CE	\$2,000.00	\$2,000.00	\$0.00	0.0%	\$2,000.00	\$0.00	0.0%
Utilities	\$380,880.00	\$370,680.00	\$10,200.00	2.8%	\$426,293.59	(\$45,413.59)	(10.7%)
Total Operating Expenses	\$1,508,263.00	\$1,530,804.91	(\$22,541.91)	(1.5%)	\$1,490,550.14	\$17,712.86	1.2%
Capital Expenditures							
Capital Purchase - Building/Improvements	\$150,000.00	\$92,175.51	\$57,824.49	62.7%	\$83,084.92	\$66,915.08	80.5%
Capital Purchase - Equipment	\$284,000.00	\$35,000.00	\$249,000.00	711.4%	\$21,314.32	\$262,685.68	1,232.4%
Capital Purchase - Capital Leases	\$180,762.00	\$1,161,251.00	(\$980,489.00)	(84.4%)	\$1,161,251.00	(\$980,489.00)	(84.4%)
Total Capital Expenditures	\$614,762.00	\$1,288,426.51	(\$673,664.51)	(52.3%)	\$1,265,650.24	(\$650,888.24)	(51.4%)

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
Total Expenses	\$2,407,521.00	\$3,125,809.42	(\$718,288.42)	(23.0%)	\$3,022,035.88	(\$614,514.88)	(20.3%)
Revenue over Expenditures	(\$2,226,759.00)	(\$1,964,558.42)	(\$262,200.58)	13.3%	(\$1,860,784.88)	(\$365,974.12)	19.7%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
025 - Human Resources							
Revenue							
Other Revenue							
Miscellaneous Income	\$100,000.00	\$117,822.00	(\$17,822.00)	(15.1%)	\$92,704.59	\$7,295.41	7.9%
Employee Medical Premiums	\$1,422,148.00	\$1,384,241.00	\$37,907.00	2.7%	\$1,257,085.94	\$165,062.06	13.1%
Total Other Revenue	\$1,522,148.00	\$1,502,063.00	\$20,085.00	1.3%	\$1,349,790.53	\$172,357.47	12.8%
Total Revenues	\$1,522,148.00	\$1,502,063.00	\$20,085.00	1.3%	\$1,349,790.53	\$172,357.47	12.8%
Expenses							
Payroll Expenses							
Regular Pay	\$249,584.00	\$244,222.00	\$5,362.00	2.2%	\$221,596.86	\$27,987.14	12.6%
Overtime Pay	\$203.00	\$525.00	(\$322.00)	(61.3%)	\$208.22	(\$5.22)	(2.5%)
Paid Time Off	\$38,503.00	\$36,939.00	\$1,564.00	4.2%	\$26,073.39	\$12,429.61	47.7%
Payroll Taxes	\$21,331.00	\$20,846.00	\$485.00	2.3%	\$17,837.99	\$3,493.01	19.6%
TCDRS Plan	\$27,388.00	\$25,010.00	\$2,378.00	9.5%	\$22,281.05	\$5,106.95	22.9%
Health & Dental	\$830,878.00	\$842,344.00	(\$11,466.00)	(1.4%)	\$776,924.66	\$53,953.34	6.9%
Health Insurance Claims	\$5,173,859.00	\$4,751,472.00	\$422,387.00	8.9%	\$4,360,872.99	\$812,986.01	18.6%
Health Insurance Admin Fees	\$1,012,596.00	\$983,892.00	\$28,704.00	2.9%	\$874,319.74	\$138,276.26	15.8%
Total Payroll Expenses	\$7,354,342.00	\$6,905,250.00	\$449,092.00	6.5%	\$6,300,114.90	\$1,054,227.10	16.7%
Operating Expenses							
Unemployment Expense	\$18,000.00	\$18,000.00	\$0.00	0.0%	\$7,764.00	\$10,236.00	131.8%
Advertising	\$7,150.00	\$2,350.00	\$4,800.00	204.3%	\$200.00	\$6,950.00	3,475.0%
Conferences - Fees, Travel, & Meals	\$2,545.00	\$3,222.00	(\$677.00)	(21.0%)	\$2,430.00	\$115.00	4.7%
Dues/Subscriptions	\$4,762.00	\$3,635.00	\$1,127.00	31.0%	\$4,825.00	(\$63.00)	(1.3%)
Employee Health/Wellness	\$29,000.00	\$28,000.00	\$1,000.00	3.6%	\$17,399.54	\$11,600.46	66.7%
Employee Recognition	\$68,181.00	\$65,061.00	\$3,120.00	4.8%	\$53,267.59	\$14,913.41	28.0%
Legal Fees	\$0.00	\$45,000.00	(\$45,000.00)	(100.0%)	\$17,750.27	(\$17,750.27)	(100.0%)
Mileage Reimbursements	\$225.00	\$225.00	\$0.00	0.0%	\$0.00	\$225.00	0.0%
Professional Fees	\$172,273.00	\$147,912.00	\$24,361.00	16.5%	\$151,439.66	\$20,833.34	13.8%
Recruit/Investigate	\$43,750.00	\$54,350.00	(\$10,600.00)	(19.5%)	\$60,346.76	(\$16,596.76)	(27.5%)
Telephones-Cellular	\$1,512.00	\$1,344.00	\$168.00	12.5%	\$1,222.01	\$289.99	23.7%
Training/Related Expenses-CE	\$6,700.00	\$6,250.00	\$450.00	7.2%	\$2,340.80	\$4,359.20	186.2%
Tuition Reimbursement	\$99,000.00	\$74,150.00	\$24,850.00	33.5%	\$87,924.88	\$11,075.12	12.6%
Worker's Compensation Insurance	\$394,377.00	\$410,370.00	(\$15,993.00)	(3.9%)	\$434,107.91	(\$39,730.91)	(9.2%)
Total Operating Expenses	\$847,475.00	\$859,869.00	(\$12,394.00)	(1.4%)	\$841,018.42	\$6,456.58	0.8%
Total Expenses	\$8,201,817.00	\$7,765,119.00	\$436,698.00	5.6%	\$7,141,133.32	\$1,060,683.68	14.9%
Revenue over Expenditures	(\$6,679,669.00)	(\$6,263,056.00)	(\$416,613.00)	6.7%	(\$5,791,342.79)	(\$888,326.21)	15.3%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
026 - Records Management							
Revenue							
Other Revenue							
Miscellaneous Income	\$53,200.00	\$49,200.00	\$4,000.00	8.1%	\$54,764.75	(\$1,564.75)	(2.9%)
Total Other Revenue	\$53,200.00	\$49,200.00	\$4,000.00	8.1%	\$54,764.75	(\$1,564.75)	(2.9%)
Total Revenues	\$53,200.00	\$49,200.00	\$4,000.00	8.1%	\$54,764.75	(\$1,564.75)	(2.9%)
Expenses							
Payroll Expenses							
Regular Pay	\$187,136.00	\$168,132.00	\$19,004.00	11.3%	\$169,380.19	\$17,755.81	10.5%
Overtime Pay	\$36.00	\$219.00	(\$183.00)	(83.6%)	\$88.86	(\$52.86)	(59.5%)
Paid Time Off	\$28,818.00	\$25,076.00	\$3,742.00	14.9%	\$28,859.61	(\$41.61)	(0.1%)
Stipend Pay	\$0.00	\$0.00	\$0.00	0.0%	\$3,518.40	(\$3,518.40)	(100.0%)
Payroll Taxes	\$15,982.00	\$14,314.00	\$1,668.00	11.7%	\$14,549.61	\$1,432.39	9.8%
TCDRS Plan	\$20,522.00	\$16,971.00	\$3,551.00	20.9%	\$17,645.06	\$2,876.94	16.3%
Total Payroll Expenses	\$252,494.00	\$224,712.00	\$27,782.00	12.4%	\$234,041.73	\$18,452.27	7.9%
Operating Expenses							
Advertising	\$400.00	\$400.00	\$0.00	0.0%	\$400.00	\$0.00	0.0%
Computer Software	\$6,900.00	\$4,788.00	\$2,112.00	44.1%	\$0.00	\$6,900.00	0.0%
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	0.0%	\$962.80	(\$962.80)	(100.0%)
Election Expenses	\$375,000.00	\$0.00	\$375,000.00	0.0%	\$0.00	\$375,000.00	0.0%
Employee Recognition	\$150.00	\$150.00	\$0.00	0.0%	\$0.00	\$150.00	0.0%
Mileage Reimbursements	\$120.00	\$120.00	\$0.00	0.0%	\$20.00	\$100.00	500.0%
Other Services	\$4,800.00	\$4,500.00	\$300.00	6.7%	\$2,686.29	\$2,113.71	78.7%
Professional Fees	\$7,200.00	\$4,500.00	\$2,700.00	60.0%	\$2,141.32	\$5,058.68	236.2%
Telephones-Cellular	\$390.00	\$360.00	\$30.00	8.3%	\$375.00	\$15.00	4.0%
Training/Related Expenses-CE	\$13,350.00	\$8,550.00	\$4,800.00	56.1%	\$6,313.01	\$7,036.99	111.5%
Total Operating Expenses	\$408,310.00	\$23,368.00	\$384,942.00	1,647.3%	\$12,898.42	\$395,411.58	3,065.6%
Total Expenses	\$660,804.00	\$248,080.00	\$412,724.00	166.4%	\$246,940.15	\$413,863.85	167.6%
Revenue over Expenditures	(\$607,604.00)	(\$198,880.00)	(\$408,724.00)	205.5%	(\$192,175.40)	(\$415,428.60)	216.2%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
027 - Emergency Management & Safety							
Revenue							
Other Revenue							
Miscellaneous Income	\$5,000.00	\$0.00	\$5,000.00	0.0%	\$6,647.50	(\$1,647.50)	(24.8%)
Total Other Revenue	\$5,000.00	\$0.00	\$5,000.00	0.0%	\$6,647.50	(\$1,647.50)	(24.8%)
Total Revenues	\$5,000.00	\$0.00	\$5,000.00	0.0%	\$6,647.50	(\$1,647.50)	(24.8%)
Expenses							
Payroll Expenses							
Regular Pay	\$121,769.00	\$120,292.00	\$1,477.00	1.2%	\$95,436.60	\$26,332.40	27.6%
Overtime Pay	\$24,500.00	\$22,599.00	\$1,901.00	8.4%	\$21,755.24	\$2,744.76	12.6%
Paid Time Off	\$15,183.00	\$76,194.00	(\$61,011.00)	(80.1%)	\$16,902.18	(\$1,719.18)	(10.2%)
Payroll Taxes	\$11,947.00	\$16,214.00	(\$4,267.00)	(26.3%)	\$9,766.52	\$2,180.48	22.3%
TCDRS Plan	\$15,338.00	\$18,981.00	(\$3,643.00)	(19.2%)	\$11,972.23	\$3,365.77	28.1%
Total Payroll Expenses	\$188,737.00	\$254,280.00	(\$65,543.00)	(25.8%)	\$155,832.77	\$32,904.23	21.1%
Operating Expenses							
Credit Card Processing Fee	\$300.00	\$0.00	\$300.00	0.0%	\$196.30	\$103.70	52.8%
Books/Materials	\$600.00	\$600.00	\$0.00	0.0%	\$200.00	\$400.00	200.0%
Computer Software	\$3,705.00	\$3,705.00	\$0.00	0.0%	\$0.00	\$3,705.00	0.0%
Conferences - Fees, Travel, & Meals	\$8,022.00	\$3,705.00	\$4,317.00	116.5%	\$1,285.58	\$6,736.42	524.0%
Disposable Medical Supplies	\$1,500.00	\$500.00	\$1,000.00	200.0%	\$375.62	\$1,124.38	299.3%
Dues/Subscriptions	\$550.00	\$0.00	\$550.00	0.0%	\$0.00	\$550.00	0.0%
Employee Health/Wellness	\$13,950.00	\$2,500.00	\$11,450.00	458.0%	\$2,500.00	\$11,450.00	458.0%
Employee Recognition	\$600.00	\$600.00	\$0.00	0.0%	\$164.00	\$436.00	265.9%
Meeting Expenses	\$1,100.00	\$1,400.00	(\$300.00)	(21.4%)	\$981.63	\$118.37	12.1%
Printing Services	\$0.00	\$2,000.00	(\$2,000.00)	(100.0%)	\$2,000.00	(\$2,000.00)	(100.0%)
Recruit/Investigate	\$0.00	\$13,950.00	(\$13,950.00)	(100.0%)	\$23,355.99	(\$23,355.99)	(100.0%)
Small Equipment & Furniture	\$9,600.00	\$1,278.00	\$8,322.00	651.2%	\$0.00	\$9,600.00	0.0%
Special Events Supplies	\$1,000.00	\$0.00	\$1,000.00	0.0%	\$291.75	\$708.25	242.8%
Telephones-Cellular	\$1,404.00	\$1,396.00	\$8.00	0.6%	\$1,706.69	(\$302.69)	(17.7%)
Training/Related Expenses-CE	\$12,700.00	\$20,700.00	(\$8,000.00)	(38.6%)	\$15,873.01	(\$3,173.01)	(20.0%)
Uniforms	\$0.00	\$500.00	(\$500.00)	(100.0%)	\$500.00	(\$500.00)	(100.0%)
Total Operating Expenses	\$55,031.00	\$52,834.00	\$2,197.00	4.2%	\$49,430.57	\$5,600.43	11.3%
Capital Expenditures							
Capital Purchase - Equipment	\$0.00	\$5,000.00	(\$5,000.00)	(100.0%)	\$0.00	\$0.00	0.0%
Total Capital Expenditures	\$0.00	\$5,000.00	(\$5,000.00)	(100.0%)	\$0.00	\$0.00	0.0%
Total Expenses	\$243,768.00	\$312,114.00	(\$68,346.00)	(21.9%)	\$205,263.34	\$38,504.66	18.8%
Revenue over Expenditures	(\$238,768.00)	(\$312,114.00)	\$73,346.00	(23.5%)	(\$198,615.84)	(\$40,152.16)	20.2%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
039 - Community Paramedicine							
Revenue							
Other Revenue							
1115 Waiver - Paramedicine	\$660,000.00	\$1,080,000.00	(\$420,000.00)	(38.9%)	\$744,100.00	(\$84,100.00)	(11.3%)
Total Other Revenue	\$660,000.00	\$1,080,000.00	(\$420,000.00)	(38.9%)	\$744,100.00	(\$84,100.00)	(11.3%)
Total Revenues	\$660,000.00	\$1,080,000.00	(\$420,000.00)	(38.9%)	\$744,100.00	(\$84,100.00)	(11.3%)
Expenses							
Payroll Expenses							
Regular Pay	\$224,386.00	\$232,972.00	(\$8,586.00)	(3.7%)	\$213,999.28	\$10,386.72	4.9%
Overtime Pay	\$1,481.00	\$12,426.00	(\$10,945.00)	(88.1%)	\$5,347.49	(\$3,866.49)	(72.3%)
Paid Time Off	\$29,763.00	\$28,097.00	\$1,666.00	5.9%	\$33,298.34	(\$3,535.34)	(10.6%)
Payroll Taxes	\$18,916.00	\$20,240.00	(\$1,324.00)	(6.5%)	\$18,293.80	\$622.20	3.4%
TCDRS Plan	\$24,284.00	\$23,977.00	\$307.00	1.3%	\$22,482.11	\$1,801.89	8.0%
Total Payroll Expenses	\$298,830.00	\$317,712.00	(\$18,882.00)	(5.9%)	\$293,421.02	\$5,408.98	1.8%
Operating Expenses							
Community Education	\$500.00	\$1,000.00	(\$500.00)	(50.0%)	\$85.24	\$414.76	486.6%
Conferences - Fees, Travel, & Meals	\$0.00	\$3,200.00	(\$3,200.00)	(100.0%)	\$0.00	\$0.00	0.0%
Employee Recognition	\$225.00	\$225.00	\$0.00	0.0%	\$0.00	\$225.00	0.0%
Leases/Contracts	\$9,270.00	\$9,000.00	\$270.00	3.0%	\$9,270.00	\$0.00	0.0%
Telephones-Cellular	\$2,844.00	\$4,248.00	(\$1,404.00)	(33.1%)	\$4,193.46	(\$1,349.46)	(32.2%)
Total Operating Expenses	\$12,839.00	\$17,673.00	(\$4,834.00)	(27.4%)	\$13,548.70	(\$709.70)	(5.2%)
Total Expenses	\$311,669.00	\$335,385.00	(\$23,716.00)	(7.1%)	\$306,969.72	\$4,699.28	1.5%
Revenue over Expenditures	\$348,331.00	\$744,615.00	(\$396,284.00)	(53.2%)	\$437,130.28	(\$88,799.28)	(20.3%)

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
040 - Buildings MCHD							
Expenses							
Capital Expenditures							
Capital Purchase - Building/Improvements	\$600,000.00	\$450,000.00	\$150,000.00	33.3%	\$450,000.00	\$150,000.00	33.3%
Capital Purchase - Equipment	\$0.00	\$24,923.00	(\$24,923.00)	(100.0%)	\$24,923.00	(\$24,923.00)	(100.0%)
Total Capital Expenditures	\$600,000.00	\$474,923.00	\$125,077.00	26.3%	\$474,923.00	\$125,077.00	26.3%
Total Expenses	\$600,000.00	\$474,923.00	\$125,077.00	26.3%	\$474,923.00	\$125,077.00	26.3%
Revenue over Expenditures	(\$600,000.00)	(\$474,923.00)	(\$125,077.00)	26.3%	(\$474,923.00)	(\$125,077.00)	26.3%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
042 - EMS Tactical Team							
Expenses							
Payroll Expenses							
Regular Pay	\$70,396.00	\$41,804.00	\$28,592.00	68.4%	\$62,132.02	\$8,263.98	13.3%
Overtime Pay	\$35,200.00	\$20,902.00	\$14,298.00	68.4%	\$15,844.86	\$19,355.14	122.2%
Stipend Pay	\$8,064.00	\$0.00	\$8,064.00	0.0%	\$13,488.00	(\$5,424.00)	(40.2%)
Payroll Taxes	\$8,410.00	\$4,638.00	\$3,772.00	81.3%	\$6,159.19	\$2,250.81	36.5%
TCDRS Plan	\$10,799.00	\$5,437.00	\$5,362.00	98.6%	\$8,011.60	\$2,787.40	34.8%
Total Payroll Expenses	\$132,869.00	\$72,781.00	\$60,088.00	82.6%	\$105,635.67	\$27,233.33	25.8%
Operating Expenses							
Books/Materials	\$5,050.00	\$5,250.00	(\$200.00)	(3.8%)	\$4,035.00	\$1,015.00	25.2%
Conferences - Fees, Travel, & Meals	\$4,352.00	\$2,593.00	\$1,759.00	67.8%	\$1,145.21	\$3,206.79	280.0%
Dues/Subscriptions	\$250.00	\$125.00	\$125.00	100.0%	\$150.00	\$100.00	66.7%
Small Equipment & Furniture	\$2,000.00	\$2,886.29	(\$886.29)	(30.7%)	\$2,199.03	(\$199.03)	(9.1%)
Telephones-Cellular	\$492.00	\$0.00	\$492.00	0.0%	\$0.00	\$492.00	0.0%
Training/Related Expenses-CE	\$6,662.00	\$3,000.00	\$3,662.00	122.1%	\$2,034.50	\$4,627.50	227.5%
Uniforms	\$1,000.00	\$3,900.00	(\$2,900.00)	(74.4%)	\$3,661.29	(\$2,661.29)	(72.7%)
Total Operating Expenses	\$19,806.00	\$17,754.29	\$2,051.71	11.6%	\$13,225.03	\$6,580.97	49.8%
Total Expenses	\$152,675.00	\$90,535.29	\$62,139.71	68.6%	\$118,860.70	\$33,814.30	28.4%
Revenue over Expenditures	(\$152,675.00)	(\$90,535.29)	(\$62,139.71)	68.6%	(\$118,860.70)	(\$33,814.30)	28.4%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
045 - EMS Quality							
Expenses							
Payroll Expenses							
Regular Pay	\$439,688.00	\$377,248.00	\$62,440.00	16.6%	\$376,129.78	\$63,558.22	16.9%
Overtime Pay	\$3,736.00	\$0.00	\$3,736.00	0.0%	\$163.87	\$3,572.13	2,179.9%
Paid Time Off	\$64,148.00	\$50,367.00	\$13,781.00	27.4%	\$59,324.63	\$4,823.37	8.1%
Stipend Pay	\$0.00	\$2,640.00	(\$2,640.00)	(100.0%)	\$588.00	(\$588.00)	(100.0%)
Payroll Taxes	\$37,557.00	\$31,838.00	\$5,719.00	18.0%	\$31,516.74	\$6,040.26	19.2%
TCDRS Plan	\$48,221.00	\$38,248.00	\$9,973.00	26.1%	\$38,738.08	\$9,482.92	24.5%
Total Payroll Expenses	\$593,350.00	\$500,341.00	\$93,009.00	18.6%	\$506,461.10	\$86,888.90	17.2%
Operating Expenses							
Computer Software	\$228,463.00	\$0.00	\$228,463.00	0.0%	\$0.00	\$228,463.00	0.0%
Computer Supplies/Non-Cap.	\$3,375.00	\$0.00	\$3,375.00	0.0%	\$0.00	\$3,375.00	0.0%
Conferences - Fees, Travel, & Meals	\$17,732.00	\$9,910.00	\$7,822.00	78.9%	\$9,645.75	\$8,086.25	83.8%
Dues/Subscriptions	\$371.00	\$371.00	\$0.00	0.0%	\$576.69	(\$205.69)	(35.7%)
Employee Recognition	\$300.00	\$225.00	\$75.00	33.3%	\$224.50	\$75.50	33.6%
Meeting Expenses	\$1,000.00	\$1,000.00	\$0.00	0.0%	\$665.85	\$334.15	50.2%
Mileage Reimbursements	\$100.00	\$450.00	(\$350.00)	(77.8%)	\$120.65	(\$20.65)	(17.1%)
Office Supplies	\$300.00	\$0.00	\$300.00	0.0%	\$0.00	\$300.00	0.0%
Printing Services	\$200.00	\$0.00	\$200.00	0.0%	\$0.00	\$200.00	0.0%
Telephones-Cellular	\$2,880.00	\$1,452.00	\$1,428.00	98.3%	\$1,996.35	\$883.65	44.3%
Training/Related Expenses-CE	\$1,100.00	\$11,519.00	(\$10,419.00)	(90.5%)	\$2,344.60	(\$1,244.60)	(53.1%)
Total Operating Expenses	\$255,821.00	\$24,927.00	\$230,894.00	926.3%	\$15,574.39	\$240,246.61	1,542.6%
Total Expenses	\$849,171.00	\$525,268.00	\$323,903.00	61.7%	\$522,035.49	\$327,135.51	62.7%
Revenue over Expenditures	(\$849,171.00)	(\$525,268.00)	(\$323,903.00)	61.7%	(\$522,035.49)	(\$327,135.51)	62.7%

Montgomery County Hospital District

	2023 Original Budget	2022 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
046 - EMS Bike Team							
Expenses							
Payroll Expenses							
Regular Pay	\$31,572.00	\$31,248.00	\$324.00	1.0%	\$25,176.00	\$6,396.00	25.4%
Overtime Pay	\$15,781.00	\$15,622.00	\$159.00	1.0%	\$9,723.50	\$6,057.50	62.3%
Payroll Taxes	\$3,506.00	\$3,471.00	\$35.00	1.0%	\$2,584.80	\$921.20	35.6%
TCDRS Plan	\$4,498.00	\$4,115.00	\$383.00	9.3%	\$3,260.85	\$1,237.15	37.9%
Total Payroll Expenses	\$55,357.00	\$54,456.00	\$901.00	1.7%	\$40,745.15	\$14,611.85	35.9%
Operating Expenses							
Community Education	\$1,000.00	\$500.00	\$500.00	100.0%	\$685.66	\$314.34	45.8%
Dues/Subscriptions	\$240.00	\$180.00	\$60.00	33.3%	\$60.00	\$180.00	300.0%
Small Equipment & Furniture	\$6,430.00	\$4,930.00	\$1,500.00	30.4%	\$1,839.44	\$4,590.56	249.6%
Training/Related Expenses-CE	\$3,269.00	\$6,683.00	(\$3,414.00)	(51.1%)	\$0.00	\$3,269.00	0.0%
Uniforms	\$3,630.00	\$3,630.00	\$0.00	0.0%	\$1,452.00	\$2,178.00	150.0%
Total Operating Expenses	\$14,569.00	\$15,923.00	(\$1,354.00)	(8.5%)	\$4,037.10	\$10,531.90	260.9%
Total Expenses	\$69,926.00	\$70,379.00	(\$453.00)	(0.6%)	\$44,782.25	\$25,143.75	56.1%
Revenue over Expenditures	(\$69,926.00)	(\$70,379.00)	\$453.00	(0.6%)	(\$44,782.25)	(\$25,143.75)	56.1%