

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: March 22, 2022

Time: 4:00 P.M. OR IMMEDIATELY FOLLOWING THE SPECIAL MEETING

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

Items involving Visitors

7. Consider and act on ratification of the Weaver engagement letter to include the single audit of the discretely presented component unit, Montgomery County Public Health District. (Mr. Spratt, Treasurer – MCHD Board)
8. Present, consider and act on the Weaver and Tidwell, L.L.P. Audit of Fiscal Year Ended September 30, 2021. (Mr. Spratt, Treasurer – MCHD Board)
9. Present, consider and act on the renewal of the District insurance portfolio. (Mr. Spratt, Treasurer – MCHD Board)

District

10. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
11. Presentation of MCHD's 3 year plan. (Mr. Grice, Chairperson – MCHD Board)

Emergency Medical Services

12. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities,

patient concerns, transport destinations, emergency preparedness and fleet.

13. EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)
14. Consider and act on Proclamation in support of Public Safety Telecommunications Week, April 10-16, 2022. (Mr. Thor, Chair – EMS Committee)

Operations and Health Care Services

15. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
16. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
17. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
18. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Finance

19. Presentation of preliminary Financial Report for five months ended February 28, 2022 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
20. Consider and act on ratification of payment of District invoices. (Mr. Spratt, Treasurer – MCHD Board)
21. Consider and act on salvage and surplus. (Mr. Spratt, Treasurer – MCHD Board)

Other Items

22. Secretary's Report – February 22, 2022 Regular BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)
23. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - To discuss and take action if needed on real estate under Section 551.072 of the Texas Government Code. (Mr. Grice, Chairperson – MCHD Board)
 - To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Mr. Grice, Chairperson – MCHD Board)
 - To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.
24. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairperson – MCHD Board)
25. Adjourn.

Sandy Wagner, Secretary

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).

Agenda Item # 7



To: Board of Directors

From: Brett Allen, CFO

Date: March 22, 2022

Re: Weaver Engagement Letter

Consider and act on ratification of the Weaver engagement letter to include the single audit of the discretely presented component unit, Montgomery County Public Health District. (Mr. Spratt, Treasurer – MCHD Board)



March 10, 2022

To the Board of Directors and Management of
Montgomery County Hospital District
1400 S. Loop 336 West
Conroe, Texas 77304

Dear Board of Directors and Management:

Weaver and Tidwell, L.L.P. ("our" and "we") previously entered into that certain engagement letter dated April 9, 2021 with Montgomery County Hospital District ("District", "you", and "your") concerning the provision of certain services (the "Engagement Letter"). You have requested we perform additional services under the same terms and conditions provided in the Engagement Letter.

We are pleased to confirm our understanding of these additional services we are to perform for you by means of this letter which supplements (but does not replace) the scope of our services described in the Engagement Letter.

Once signed by all of the parties, this letter constitutes an amendment to the Engagement Letter and shall be incorporated therein for all purposes. Except as set forth herein, no other provisions of the Engagement Letter are amended or modified.

Additional Scope of Work

We will audit the District's compliance over major federal award programs for the period ended September 30, 2021.

Supplementary information other than RSI will accompany the District's basic financial statements. We will subject the following supplementary information to the auditing procedures applied in our audit of the basic financial statements and perform certain additional procedures, including comparing and reconciling the supplementary information to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and additional procedures in accordance with U.S. GAAS. We intend to provide an opinion on the following supplementary information in relation to the financial statements as a whole:

1. Schedule of Expenditures of Federal Awards

Audit Objectives

The objective includes reporting on internal control over compliance related to major programs and an opinion (or disclaimer of opinion) on compliance with federal statutes, regulations, and the terms and conditions of federal awards that could have a direct and material effect on each major program in accordance with the Single Audit Act Amendments of 1996 and Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance).

Auditor Responsibilities

Our audit of the District's major federal award program(s) compliance will be conducted in accordance with the requirements of the Single Audit Act, as amended; and the provisions of the Uniform Guidance; and will include tests of accounting records, a determination of major programs in accordance with the Uniform Guidance, and other procedures we consider necessary to enable us to express such an opinion on major federal award program compliance and to render the required reports. We cannot provide assurance that an unmodified opinion on compliance will be expressed. Circumstances may arise in which it is necessary for us to modify our opinion or withdraw from the engagement.

The Uniform Guidance requires that we also plan and perform the audit to obtain reasonable assurance about whether the District has complied with applicable laws and regulations and the provisions of contracts and grant agreements applicable to major federal award programs. Our procedures will consist of determining major federal programs and performing the applicable procedures described in the U.S. Office of Management and Budget OMB Compliance Supplement for the types of compliance requirements that could have a direct and material effect on each of the District's major programs. The purpose of those procedures will be to express an opinion on the District's compliance with requirements applicable to each of its major programs in our report on compliance issued pursuant to the Uniform Guidance.

Also, as required by the Uniform Guidance, we will perform tests of controls to evaluate the effectiveness of the design and operation of controls that we consider relevant to preventing or detecting material noncompliance with compliance requirements applicable to each of the District's major federal award programs. However, our tests will be less in scope than would be necessary to render an opinion on these controls and, accordingly, no opinion will be expressed in our report.

We will issue a report on compliance that will include an opinion or disclaimer of opinion regarding the District's major federal award programs, and a report on internal controls over compliance that will report any significant deficiencies and material weaknesses identified; however, such report will not express an opinion on internal control.

Management Responsibilities

Our audit will be conducted on the basis that management and, when appropriate, those charged with governance, acknowledge and understand that they have responsibility:

- a. To provide us with:
 - i. access to all information of which management is aware that is relevant to the preparation and fair presentation of the Schedule of Expenditures of Federal Awards, and relevant to federal award programs, such as records, documentation, and other matters;
- b. for identifying all federal awards expended during the period including federal awards and funding increments received prior to December 26, 2014, and those received in accordance with the Uniform Guidance generally received after December 26, 2014;
- c. for preparing the schedule of expenditures of federal awards (including notes and noncash assistance received) in accordance with the Uniform Guidance;
- d. for the design, implementation, and maintenance of internal control over compliance;

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- e. For identifying and ensuring that the District complies with laws, regulations, grants, and contracts applicable to its activities and its federal award programs;
- f. For following up and taking corrective action on reported audit findings from prior periods and preparing a summary schedule of prior audit findings;
- g. For following up and taking corrective action on current year audit findings and preparing a corrective action plan for such findings;
- h. For submitting the reporting package and data collection form to the appropriate parties;
- i. For making the auditor aware of any significant vendor relationships where the vendor is responsible for program compliance;
- j. for confirming your understanding of your responsibilities in this letter to us in your management representation letter.

If we agree herein or otherwise to perform any non-attest services (such as tax services or any other non-attest services), you agree to assume all management responsibilities for those services; oversee the services by designating an individual, preferably from senior management, with suitable skill, knowledge, or experience; evaluate the adequacy and results of the services; and accept responsibility for them. The District has designated Brett Allen, Chief Financial Officer, to oversee these services. Such services will include, as applicable:

1. Preparation of the Schedule of Expenditures of Federal Awards and related notes
2. Preparation of the Data Collection Form

These nonaudit/nonattest services do not constitute an audit under GAGAS and such services will not be conducted in accordance with GAGAS.

Additional Resulting Fees

The fees for the above services are estimated to be \$5,500. This estimate (given in accordance with the assumptions described in the Engagement Letter) is our agreed upon estimated increase in fees.

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The Board of Directors and Management of
Montgomery County Hospital District
March 10, 2022

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Please contact Greg Peterson at 936-494-4126 or greg.peterson@weaver.com if you have any questions.

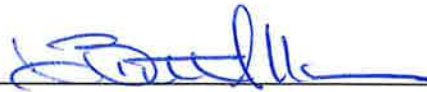
Sincerely,

Weaver and Tidwell, L.L.P.

WEAVER AND TIDWELL, L.L.P.

If the preceding meets with your approval, please sign and return a copy of this letter to indicate your acknowledgment of, and agreement with, the arrangements described herein. By signing below, the signatory also represents that they have been authorized to execute this amendment to the Engagement Letter.

Montgomery County Hospital District

Signature: 
Printed Name: D. BRETT ALLEN
Title: CHIEF FINANCIAL OFFICER
Date: 03/16/2022

Agenda Item # 8



To: Board of Directors

From: Brett Allen, CFO

Date: March 22, 2022

Re: FY 2020/2021 Audit

Present, consider and act on the Weaver and Tidwell, L.L.P. Audit of Fiscal Year Ended September 30, 2021. (Mr. Spratt, Treasurer – MCHD Board)

Montgomery County Hospital District

Annual Financial Report

Year Ended September 30, 2021

Montgomery County Hospital District
 Annual Financial Report
 For the Fiscal Year Ended September 30, 2021
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Financial Section

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Independent Auditor's Report

The Board of Directors of
Montgomery County Hospital District
1400 South Loop 336 West
Conroe, Texas 77304

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the discretely presented component unit, and the major fund of Montgomery County Hospital District (the District), as of and for the year ended September 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

To The Board of Directors of
Montgomery County Hospital District

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, and the major fund of the District, as of September 30, 2021, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Required Supplementary Information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 16, 2022 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Weaver and Tidwell, L.L.P.

WEAVER AND TIDWELL, L.L.P.

Conroe, Texas
March 16, 2022

Management's Discussion and Analysis

This discussion and analysis provides readers of the financial statements of Montgomery County Hospital District, (the "District"), with a narrative overview and analysis of the financial activities of the District for the fiscal year ended September 30, 2021. This discussion should be read in conjunction with the basic financial statements and the notes to the financial statements. This discussion and analysis includes comparative data for the prior year.

Financial Highlights

- The assets and deferred outflows of resources of the District exceeded its liabilities and deferred inflows of resources at September 30, 2021 by \$88,682,702 (net position). As required by the Governmental Accounting Standards Board (GASB) Statement No. 34, net position also includes \$36,051,757 related to its net investment in capital assets. With the presentation of the investment in capital assets, unrestricted net position amounts to \$52,630,945 (unrestricted net position) which may be used to meet the District's ongoing obligations to citizens and creditors.
- The revenues for the District's government-wide activities were \$63,796,311 while expenses were \$61,052,984 resulting in the increase in total net position of \$2,743,327 from operations.
- The District's governmental fund reported an ending fund balance at September 30, 2021 of \$48,582,100, an increase of \$5,214,386 from the prior year. Approximately 61% of the ending balance, \$29,654,080, is unassigned.
- At year-end, the unassigned General Fund balance was 49% of total General Fund expenditures.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains required supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements. The *government-wide financial statements*, which include the Statement of Net Position and the Statement of Activities, are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business. These statements are presented using the full accrual basis of accounting; therefore, revenues are reported when they are earned and expenses are reported when the goods or services are received, regardless of the timing of cash being received or paid.

The Statement of Net Position presents information on all of the District's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as net position. The GASB believes that, over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The Statement of Activities presents information showing how the District's net position changed during the fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave). Because the Statement of Activities separates program revenue (revenue generated by specific programs through tenant rent, fees and program charges for services) from general revenue (revenue provided by taxes and other sources not tied to a particular program), it shows to what extent each function has to rely on general revenues for funding. The governmental activities of the District include administration, healthcare assistance, emergency medical services, radio, facilities, and information technology, public health and emergency preparedness, and interest and fiscal charges.

The government-wide financial operations (*governmental activities*) of the District are principally supported by taxes and emergency medical services.

The government-wide financial statements can be found in the basic financial statements section.

Fund Financial Statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District are presented in its governmental fund.

Governmental Fund. A *governmental fund* is used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. Government-wide financial statements are reported using full accrual accounting while governmental fund financial statements report only inflows and outflows of expendable resources, as well as balances of available resources at the end of the fiscal year. Governmental fund financial statements report revenue when earned, provided it is collectible within the reporting period or soon enough afterward to pay liabilities of the current period. Likewise, liabilities are recognized as expenditures only when payment is due since they must be liquidated with available cash. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. To assist the reader, a comparison between the two bases of accounting is provided. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between the governmental fund and governmental activities.

The District maintained one governmental fund, the General Fund. Information is presented in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balance for the General Fund which is considered to be the major fund.

The District adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the General fund. The budgetary comparison can be used to demonstrate compliance with the budget in its original and final forms.

Notes to Financial Statements. The Notes to Financial Statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. As such, the notes are an integral part of the basic financial statements.

Other Information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information comprised of a comparison between the District's General Fund final budget and actual results, schedule of changes in the net pension liability (assets) and related ratios and schedule of District contributions to Texas County and District Retirement System (TCDRS), which are in the section titled "Required Supplementary Information".

Government-wide Financial Analysis

As noted earlier, the GASB believes net position may, over time, serve as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows of resources exceeded liabilities by \$88,682,702 at September 30, 2021, as shown in the table that follows.

Montgomery County Hospital District's Net Position

	Governmental Activities					
	2021		2020		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Current and other assets	\$ 55,106,295	59	\$ 51,176,617	57	\$ 3,929,678	8
Non-current capital assets	37,752,807	41	39,104,454	43	(1,351,647)	(3)
Total assets	92,859,102	100	90,281,071	100	2,578,031	
Total deferred outflows of resources	6,735,291	100	2,270,427	100	4,464,864	197
Other liabilities	5,349,705	59	3,062,094	60	2,287,611	75
Long-term liabilities	3,785,641	41	2,076,625	40	1,709,016	82
Total liabilities	9,135,346	100	5,138,719	100	3,996,627	
Total deferred inflows of resources	1,776,345	100	1,473,404	100	302,941	21
Net position:						
Net investment in capital assets	36,051,757	41	38,908,675	45	(2,856,918)	(7)
Unrestricted	52,630,945	59	47,030,700	55	5,600,245	12
Total net position	\$ 88,682,702	100	\$ 85,939,375	100	\$ 2,743,327	

The District's total assets of \$92,859,102 are largely comprised of capital assets net of accumulated depreciation of \$37,752,807, or 41% of total assets. Capital assets are non-liquid assets and cannot be used to satisfy the District's obligations. Although the District's net investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt, if any, must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Long-term liabilities of \$3,785,641 or 41% of total liabilities, largely increased from prior fiscal year due to a new capital lease addition during the year. A more in-depth description of long-term liabilities can be found in Note 8 in the notes to the financial statements.

At September 30, 2021, the District's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources by \$88,682,702. Approximately 41% of total net position or \$36,051,757 represents net investments in capital assets. The \$52,630,945 (59%) of unrestricted net position represents resources available to fund the programs of the District's next year.

The District's governmental activities increased net position by \$2,743,327. Key components of this decrease are as follows:

Montgomery County Hospital District's Changes in Net Position

	Governmental Activities					
	2021		2020		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Revenues:						
Program revenues:						
Charges for services:						
Administration	\$ 244,643	-	\$ 227,405	-	\$ 17,238	8
Healthcare assistance	648	-	2,318	-	(1,670)	(72)
Emergency medical services	19,225,085	30	15,552,138	28	3,672,947	24
Radio, facilities, and information technology	473,427	1	325,358	1	148,069	46
Operating grants and contributions:						
Emergency medical services	4,912,480	8	2,890,978	5	2,021,502	70
Public health emergency preparedness	980,556	2	-	-	980,556	100
General revenues:						
Property taxes	36,802,578	58	34,845,239	62	1,957,339	6
Grants and contributions not restricted to a specific program	728,945	1	739,420	1	(10,475)	(1)
Investment earnings	152,195	-	634,222	1	(482,027)	(76)
Miscellaneous	286,777	-	1,175,866	2	(889,089)	(76)
Loss on asset disposal	(11,023)	-	(20,711)	-	9,688	(47)
Total revenues	63,796,311	100	56,372,233	100	7,424,078	
Expenses						
Administration	8,587,720	14	7,871,156	13	716,564	9
Healthcare assistance	6,483,777	11	6,665,592	11	(181,815)	(3)
Emergency medical services	38,300,699	62	36,423,829	63	1,876,870	5
Radio, facilities, and information technology	7,667,660	13	7,369,406	13	298,254	4
Public health and emergency preparedness	-	-	11,640	-	(11,640)	(100)
Interest and fiscal charges	13,128	-	7,289	-	5,839	80
Total expenses	61,052,984	100	58,348,912	100	2,704,072	
Change in net position	2,743,327		(1,976,679)		4,720,006	
Net position - beginning	85,939,375		87,916,054		(1,976,679)	
Net position - ending	\$ 88,682,702		\$ 85,939,375		\$ 2,743,327	

The District's total revenues of \$63,796,311 were all from governmental activities. Property tax revenue accounts for \$36,802,578, or 58%, and emergency medical services revenue accounts for \$24,137,565, or 38% of total government-wide revenues. Total revenues increased \$7,424,078 over the prior year. The increase in revenues resulted from an increase in property tax base and an increase in EMS rates.

Total expenses for the year ended September 30, 2021 totaled \$61,052,984. Administration accounted for \$8,587,720 or 14%, healthcare assistance accounted for \$6,483,777 or 11%, emergency medical services accounted for \$38,300,699, or 62%, and radio, facilities, and information technology accounted for \$7,667,660, or 13% of total government-wide expenses.

Governmental Fund Financial Analysis

The District uses fund accounting to ensure and demonstrate compliance with legal requirements.

The focus of the District's governmental fund is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The general fund is the District's operating fund. At the end of the current fiscal year, unassigned fund balance of the general fund was \$29,654,080 and total fund balance was \$48,582,100. As a measure of the general fund's liquidity, it may be useful to compare unassigned and total fund balance to total fund expenditures. Unassigned and total fund balance represents 49% and 80% of total general fund expenditures, respectively. The fund balance of the District's general fund increased by \$5,214,386 during the current fiscal year. Increases in property tax base and EMS rates were the primary reason for the increase in fund balance.

General Fund Budgetary Highlights

The District's budget is prepared on a modified accrual basis. There were no significant variances in the original budget to final amended budget or between the final amended budget and actual results of the General Fund. Instances in which actual expenditures exceeded budget are disclosed in the notes to the required supplementary information.

Capital Assets and Debt Administration

Capital Assets

The District's investment in capital assets for its governmental activities as of September 30, 2021 amounts to \$37,752,807 (net of accumulated depreciation). This investment in capital assets includes land and improvements, construction in progress, buildings and site improvements, equipment, vehicles, and communication system.

Major capital asset activity during the year included the following:

- Construction in progress additions in the amount of \$1,125,573
- Zoll monitor acquisitions in the amount of \$1,722,325

Montgomery County Hospital District's Capital Assets
(net of depreciation)

	Governmental Activities					
	2021		2020		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Land and improvements	\$ 2,899,759	8	\$ 2,899,759	7	\$ -	-
Construction in progress	455,565	1	1,580,241	4	(1,124,676)	(71)
Buildings and site improvements	21,364,368	56	20,395,778	53	968,590	5
Equipment	4,017,511	11	2,867,070	7	1,150,441	40
Vehicles	3,411,102	9	4,854,613	12	(1,443,511)	(30)
Communication system	5,604,502	15	6,506,993	17	(902,491)	(14)
Totals	\$ 37,752,807	100	\$ 39,104,454	100	\$ (1,351,647)	

Additional information on the District's capital assets can be found in Note 7 of this report.

Long-term Liabilities

At September 30, 2021, the District had total outstanding long-term liabilities in the amount of \$3,785,641, which was related to capital leases, compensated absences, net pension liability and healthcare claims. The following table summarizes the District's long-term liabilities.

Montgomery County Hospital District's Outstanding Long-term Liabilities

	Governmental Activities					
	2021		2020		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Capital leases	\$ 1,701,050	45	\$ 195,779	9	\$ 1,505,271	769
Compensated absences	1,556,322	41	1,641,026	79	(84,704)	(5)
Net pension liability	348,406	9	-	-	348,406	100
Healthcare claims	179,863	5	239,820	12	(59,957)	(25)
Total	\$ 3,785,641	100	\$ 2,076,625	100	\$ 1,709,016	

The District's total long-term liabilities increased by \$1,709,016 during the 2021 fiscal year, mostly due to a new addition for Zoll monitors in the District's capital lease obligations. Additional information on the District's long-term liabilities can be found in Note 8 of this report.

Economic Factors and Next Year's Budgets and Rates

- District staff totals 390 employees, 251 of which are EMS first responders.
- The unemployment rate for Montgomery County is currently 5.1%, which is a decrease from the rate of 7.9% last year due to COVID-19 related events. This compares favorably to the State's average unemployment of 5.6%.
- The population of Montgomery County at September 30, 2021 is approximately 620,000.
- A maintenance and operations tax rate of \$.0567 was adopted for the 2021-2022 fiscal year.

The District's budgeted fund balance for the 2022 fiscal year is expected to decrease by approximately \$4,358,810.

Requests for Information

This financial report is designed to provide a general overview of the District's finances for all those who are interested in the government's financial status. Questions concerning any of the information provided in this report or requests for addition financial information should be addressed to the Montgomery County Hospital District, P.O. Box 478, Conroe, Texas 77305.

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Basic Financial Statements

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Montgomery County Hospital District
Statement of Net Position
September 30, 2021

Exhibit A-1

	Primary Governmental Activities	Component Unit MCPHD
ASSETS		
Cash and cash equivalents	\$ 17,463,319	\$ 2,987,797
Investments	24,859,897	-
Receivables, net	11,469,229	7,500
Intergovernmental receivables	-	134,524
Due from component unit	152,661	-
Inventories	924,738	-
Prepaid items	236,451	-
Capital assets, net of accumulated depreciation		
Land and improvements	2,899,759	-
Construction in progress	455,565	-
Buildings and site improvements	21,364,368	-
Equipment	4,017,511	-
Vehicles	3,411,102	8,093
Communication system	5,604,502	-
Total capital assets	<u>37,752,807</u>	<u>8,093</u>
Total assets	92,859,102	3,137,914
DEFERRED OUTFLOWS OF RESOURCES		
Deferred outflows of resources for pensions	<u>6,735,291</u>	<u>-</u>
Total deferred outflows of resources	6,735,291	-
LIABILITIES		
Accounts payable and accrued liabilities	5,339,253	14,378
Accrued interest	10,452	-
Due to primary government	-	152,661
Noncurrent liabilities		
Due within one year		
Capital lease payable	331,154	-
Compensated absences	1,556,322	-
Healthcare claims	179,863	7,775
Due in more than one year		
Capital lease payable	1,369,896	-
Net pension liability	<u>348,406</u>	<u>-</u>
Total liabilities	9,135,346	174,814
DEFERRED INFLOWS OF RESOURCES		
Deferred inflows of resources for pensions	<u>1,776,345</u>	<u>-</u>
Total deferred inflows of resources	1,776,345	-
NET POSITION		
Net investment in capital assets	36,051,757	8,093
Unrestricted	<u>52,630,945</u>	<u>2,955,007</u>
TOTAL NET POSITION	<u>\$ 88,682,702</u>	<u>\$ 2,963,100</u>

The Notes to Financial Statements are an integral part of this statement.

Montgomery County Hospital District

Statement of Activities

Year Ended September 30, 2021

FUNCTIONS/PROGRAMS	Expenses	Program Revenues	
		Charges for Services	Operating Grants and Contributions
PRIMARY GOVERNMENT			
Governmental activities			
Administration	\$ 8,587,720	\$ 244,643	\$ -
Healthcare assistance	6,483,777	648	-
Emergency medical services	38,300,699	19,225,085	4,912,480
Radio, facilities, and information technology	7,667,660	473,427	-
Public health and emergency preparedness	-	-	980,556
Interest and fiscal charges	13,128	-	-
Total governmental activities	<u>61,052,984</u>	<u>19,943,803</u>	<u>5,893,036</u>
TOTAL PRIMARY GOVERNMENT	<u>\$ 61,052,984</u>	<u>\$ 19,943,803</u>	<u>\$ 5,893,036</u>
COMPONENT UNIT			
Montgomery County Public Health District	<u>\$ 2,477,755</u>	<u>\$ 15,601</u>	<u>\$ 3,273,133</u>

General revenues
Property taxes
Grants and contributions not restricted to a specific program
Investment earnings
Miscellaneous
Loss on asset disposal
Total general revenues
Change in net position
Net position - beginning
NET POSITION - ENDING

The Notes to Financial Statements are an integral part of this statement.

Net (Expense) Revenue and Changes in Net Position		Component Unit
Governmental Activities	Total	MCPHD
\$ (8,343,077)	\$ (8,343,077)	
(6,483,129)	(6,483,129)	
(14,163,134)	(14,163,134)	
(7,194,233)	(7,194,233)	
980,556	980,556	
(13,128)	(13,128)	
<u>(35,216,145)</u>	<u>(35,216,145)</u>	
(35,216,145)	(35,216,145)	
		\$ 810,979
36,802,578	36,802,578	-
728,945	728,945	-
152,195	152,195	-
286,777	286,777	90,018
(11,023)	(11,023)	-
<u>37,959,472</u>	<u>37,959,472</u>	<u>90,018</u>
2,743,327	2,743,327	900,997
<u>85,939,375</u>	<u>85,939,375</u>	<u>2,062,103</u>
<u>\$ 88,682,702</u>	<u>\$ 88,682,702</u>	<u>\$ 2,963,100</u>

Montgomery County Hospital District
 Balance Sheet - Governmental Fund
 September 30, 2021

Exhibit C-1

	<u>General Fund</u>
ASSETS	
Cash and cash equivalents	\$ 17,463,319
Investments	24,859,897
Receivables	
Taxes receivable, net	874,905
EMS receivable, net	5,934,742
Other receivables	4,659,582
Due from component unit	152,661
Inventories	924,738
Prepaid items	236,451
	<hr/>
TOTAL ASSETS	\$ 55,106,295
	<hr/>
LIABILITIES	
Accounts payable and accrued liabilities	\$ 5,339,253
	<hr/>
Total liabilities	5,339,253
 DEFERRED INFLOWS OF RESOURCES	
Unavailable revenue - property taxes	874,905
Unavailable revenue - long-term receivable	310,037
	<hr/>
Total deferred inflows of resources	1,184,942
 FUND BALANCE	
Nonspendable - inventories	924,738
Nonspendable - prepaid items	236,451
Committed - capital replacement	1,900,000
Committed - capital maintenance	100,000
Committed - open purchase orders	2,733,629
Committed - uncompensated care	7,500,000
Committed - catastrophic events	5,000,000
Assigned - open purchase orders	533,202
Unassigned	29,654,080
	<hr/>
Total fund balance	48,582,100
	<hr/>
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCE	\$ 55,106,295
	<hr/>

The Notes to Financial Statements are an integral part of this statement.

Montgomery County Hospital District
 Reconciliation of the Governmental Fund Balance Sheet
 to the Statement of Net Position
 September 30, 2021

Exhibit C-2

TOTAL FUND BALANCE - GOVERNMENTAL FUND BALANCE SHEET \$ 48,582,100

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and therefore, are not reported in the fund. The governmental capital assets at year-end consist of:

Governmental capital assets costs	\$ 69,116,789	
Accumulated depreciation of governmental capital assets	<u>(31,363,982)</u>	37,752,807

Property taxes receivable and long-term receivable will be collected subsequent to year-end, but are not available soon enough to pay expenditures; therefore, these are deferred in the fund. 1,184,942

Long-term liabilities are not due and payable in the current period and therefore, are not reported as liabilities in the fund. Liabilities at year-end related to such items, consist of:

Capital leases	\$ (1,701,050)	
Accrued interest on capital leases	(10,452)	
Compensated absences	(1,556,322)	
Net pension liability	(348,406)	
Healthcare claims	<u>(179,863)</u>	(3,796,093)

Deferred inflows for pension are included in the statement of net position and are not reported in the fund due to they are not current financial liabilities. (1,776,345)

Deferred outflows for pension are included in the statement of net position and are not reported in the fund due to they are not a current financial resource available to pay for current expenditures. 6,735,291

TOTAL NET POSITION - GOVERNMENTAL ACTIVITIES \$ 88,682,702

Montgomery County Hospital District
Statement of Revenues, Expenditures and Changes
in Fund Balance – Governmental Fund
Year Ended September 30, 2021

Exhibit C-3

	<u>General Fund</u>
REVENUES	
Property taxes	\$ 36,827,858
Program revenues	25,070,898
Charges for services	244,643
Intergovernmental	1,709,501
Investment earnings	152,195
Miscellaneous	<u>286,777</u>
Total revenues	64,291,872
EXPENDITURES	
Current	
Administration	8,671,307
Healthcare assistance	6,492,681
Emergency medical services	36,500,398
Radio, facilities, and information technology	5,738,229
Debt service	
Principal retirement	217,054
Interest and fiscal charges	4,342
Capital outlay	<u>3,222,155</u>
Total expenditures	<u>60,846,166</u>
Excess of revenues over expenditures	3,445,706
OTHER FINANCING SOURCES	
Capital lease	1,722,325
Proceeds from sale of capital assets	<u>46,355</u>
Total other financing sources	1,768,680
Net change in fund balance	5,214,386
Fund balance - beginning	<u>43,367,714</u>
FUND BALANCE - ENDING	<u><u>\$ 48,582,100</u></u>

The Notes to Financial Statements are an integral part of this statement.

Montgomery County Hospital District

Exhibit C-4

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Fund to the Statement of Activities Year Ended September 30, 2021

TOTAL NET CHANGES IN FUND BALANCE - GOVERNMENTAL FUND	\$	5,214,386
<p>Amounts reported for governmental activities in the statement of activities are different because:</p>		
Some property taxes and long-term receivables will not be collected for several months after the District's fiscal year end, they are not considered "available" revenues and are deferred in the governmental funds. Deferred tax revenues and charges for services increased (decreased) by this amount this year.		(86,327)
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over the estimated useful lives as depreciation expense.		
Capital outlay	\$ 3,222,155	
Depreciation expense	<u>(4,516,424)</u>	(1,294,269)
The net effect of miscellaneous transactions involving capital assets (transfers, adjustments and dispositions) is a increase (decrease) to net position.		(57,378)
Issuance of a capital lease provides current financial resources to governmental funds, but issuing a capital lease increases long-term liabilities in the statement of net position.		(1,722,325)
Repayment of capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.		217,054
Interest on long-term debt in the statement of activities differs from the amount reported in the governmental fund because interest is recognized as an expenditure in the fund when it is due, and thus requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due. The (increase) decrease in interest reported in the statement of activities consist of the following:		
Accrued interest on capital leases		(10,304)
The (increase) decrease in compensated absences is reported in the statement of activities but does not require the use of current financial resources and, therefore, is not reported as expenditures in the governmental fund.		84,704
The (increase) decrease in self-insured health coverage is reported in the statement of activities but does not require the use of current financial resources and, therefore, is not reported as expenditures in the governmental fund.		59,957
The net change in net pension asset and related deferred inflows and outflows is reported in the statement of activities but does not require the use of, or provide current financial resources and, therefore, is not reported in the governmental fund. The net change consists of the following:		
Deferred inflows (increased) decreased	\$ (302,941)	
Deferred outflows increased (decreased)	4,464,864	
Net pension asset increased (decreased)	<u>(3,824,094)</u>	<u>337,829</u>
CHANGE IN NET POSITION - GOVERNMENTAL ACTIVITIES	\$	<u>2,743,327</u>

The Notes to Financial Statements are an integral part of this statement.

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Montgomery County Hospital District

Notes to the Financial Statements

Note 1. Summary of Significant Accounting Policies

A. Reporting Entity

Montgomery County Hospital District (the District) is a political subdivision created in 1977 by an act of the Texas legislature and a vote of ratification by the residents of Montgomery County, Texas. Originally, the District operated the Medical Center Hospital in Conroe, Texas, which was sold on May 26, 1993 to Health Trust, Inc. (Health Trust). Since 1993, the District has partnered with the new owners of the hospital to provide indigent medical care to the residents of Montgomery County. The District also contracts with other healthcare providers in the county to provide indigent care for the county residents. In addition to indigent care, the District provides emergency medical ambulance services for county residents and has constructed a countywide communication system to facilitate providing healthcare services to the residents. As required by generally accepted accounting principles (GAAP), these financial statements have been prepared based on considerations regarding the potential for inclusion of other entities, organizations or functions, as part of the District's financial reporting entity. Additionally, as the District is considered a primary government for financial reporting purposes, its activities are not considered a part of any other governmental or other type of reporting entity.

Discretely Presented Component Unit

Considerations regarding the potential for inclusion of other entities, organizations or functions in the District's financial reporting entity are based on criteria prescribed by GAAP. These same criteria are evaluated in considering whether the District is a part of any other governmental or type of reporting entity. The overriding elements associated with prescribed criteria considered in determining the District's financial reporting entity status as that of a primary government are: 1) it has a separately elected governing body, 2) it is legally separate and 3) it is fiscally independent of other state and local governments. Additionally prescribed criteria under GAAP include considerations pertaining to other organizations for which the primary government is financially accountable and considerations pertaining to other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Based on these considerations, the District has a discretely presented component unit. The Montgomery County Public Health District (MCPHD) is the result of a Cooperative Agreement between Montgomery County, Texas, the City of Panorama and the City of Conroe. The MCPHD's purpose is to provide essential public health services as defined in Section 121.002 of the Texas Health and Safety Code:

- Monitor the health status of individuals in the community to identify community health problems;
- Diagnose and investigate community health problems and community health hazards;
- Inform, educate, and empower the community with respect to health issues;
- Mobilize community partnerships in identifying and solving community health problems;
- Develop policies and plans that support individual and community efforts to improve health;
- Enforce laws and rules that protect the public health and ensure safety in accordance with those laws and rules;
- Link individuals who have a need for community and personal health services to appropriate community and private providers;
- Ensure a competent workforce for the provision of essential public health services;
- Research new insights and innovative solutions to community health problems;
- Evaluate the effectiveness, accessibility, and quality of personal and population-based services in a community.

The MCPHD has assigned or contracted with the District to administer all programs, services, and administrative needs of the MCPHD.

Montgomery County Hospital District

Notes to the Financial Statements

B. Basis of Presentation – Government-wide Financial Statements

The government-wide financial statements report information on all of the nonfiduciary activities of the District and its component unit. Governmental activities are financed through taxes, charges for services and intergovernmental revenues. The statement of activities reflects the revenues and expenses of the District. The governmental activities column incorporates data from the governmental fund.

As discussed earlier, the government has a discretely presented component unit which is shown in a separate column in the government-wide financial statements.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

C. Basis of Presentation – Fund Financial Statements

The fund financial statements provide information about the District's funds. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. Major individual governmental funds are reported as separate columns in the fund financial statements.

The District reports the following major governmental fund:

The *general fund* is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted in another fund.

D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources or economic resources*. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues, excluding property taxes, to be available if they are collected within 120 days of the end of the current fiscal period. Property taxes are recognized as revenues if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Montgomery County Hospital District

Notes to the Financial Statements

Property taxes and interest associated with the current fiscal period are considered to be susceptible to accrual and so have been recognized as revenues for amounts collected within the availability period. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the availability period for this revenue source (within 120 days of year-end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received within the availability period for this revenue source (within 120 days of year-end). All other revenue items are considered to be measurable and available only when cash is received.

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Cash and Cash Equivalents

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

2. Investments

Investments for the District are reported at fair value (generally based on quoted market prices) except for the position in the qualified investment pools. The carrying value of investment pools is determined by the valuation policy of the investment pool, either at amortized cost or net asset value of the underlying pool shares. The carrying value of the non-negotiable certificates of deposits is reported at cost. The District has adopted a written investment policy regarding the investment of its funds as defined in the Public Funds Investment Act, Chapter 2256, Texas Government Code.

3. Inventories and Prepaid Items

Inventories are valued at cost using the first-in/first-out (FIFO) method and consist of expendable medical supplies, radio repair parts, and vehicle repair parts. The cost of such inventory is recorded as expenditures/expenses when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

4. Capital Assets

Capital assets, which include land and improvements, construction in progress, buildings and improvements, equipment, vehicles, and communication system assets (e.g. radio towers, structures, equipment, and similar items), are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years.

As the District constructs or acquires additional capital assets each period, including communication system assets, they are capitalized and reported at historical cost. The reported value excludes normal maintenance and repairs which are essentially amounts spent in relation to capital assets that do not increase the capacity or efficiency of the item or increase its estimated useful life. Donated capital assets are recorded at their estimated acquisition value at the date of donation.

Montgomery County Hospital District

Notes to the Financial Statements

Land and improvements and construction in progress are not depreciated. The buildings and site improvements, equipment, vehicles, and communication system assets of the primary government are depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Buildings and site improvements	8-30
Equipment	2-15
Vehicles	5-8
Communication system	5-30

5. *Deferred Outflows/Inflows of Resources*

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The District has two items that qualify for reporting in this category. The deferred inflow for pensions results from the difference in projected and actual earnings on plan investments and the effects of actuarial differences and changes in assumptions. The plan's investment earnings difference is amortized over 5 years and the actuarial differences and changes in assumptions is amortized over a period equal to the average of the expected remaining service lives of all employees. The District also recognizes a deferred outflow for contributions made to the plan after the plan's measurement date which are recognized in the subsequent year.

In addition to liabilities, the statement of net position and governmental fund balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position or fund balance that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The District has two types of this item, which arises only under a modified accrual basis of accounting that qualifies for reporting in this category. The governmental fund reports unavailable revenues from property taxes and long-term receivables. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. Additionally, the District has one type of this item which is reported in the government-wide statement of net position. This item is *deferred inflows of resources for pensions*. This deferred resource inflow related to the net pension asset results from differences in expected and actual experience and also includes change in assumptions and projected versus actual earnings in the current fiscal year.

6. *Pensions*

For purposes of measuring the net pension asset (liability), deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the Fiduciary Net Position of the Texas County and District Retirement System (TCDRS) and additions to/deductions from TCERS's Fiduciary Net Position have been determined on the same basis as they are reported by TCERS. For this purpose, plan contributions are recognized in the period that compensation is reported for the employee, which is when contributions are legally due. Benefit payments and refunds are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Montgomery County Hospital District

Notes to the Financial Statements

7. Net Position Policies

Net position of governmental activities and MCPHD is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The District classifies net position as follows:

Net investment in capital assets – the component of net position that reports capital assets, net of accumulated depreciation, and net of related debt, excluding unspent proceeds, that is directly attributable to the acquisition, construction or improvement of these capital assets.

Restricted – the component of net position that is constrained for specific purposes which are externally imposed by providers, such as creditors or amounts restricted due to constitutional provisions or enabling legislation. This classification includes federal and state grants.

Unrestricted – the component of net position that includes the residual difference between assets, deferred outflows of resources, liabilities and deferred inflows of resources that is not classified in the categories mentioned above.

8. Net Position Flow Assumption

Sometimes the District will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied.

It is the District's policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

9. Fund Balance Policies

Fund balance of governmental funds is reported in various classifications based on the nature of any limitations requiring the use of resources for specific purposes. The District classifies governmental fund balance as follows:

Nonspendable – Amounts that cannot be spent either because the underlying resources are not in spendable form or because they are legally or contractually required to be maintained intact, e.g., inventory and prepaid items.

Restricted – Amounts that represent resources subject to externally enforceable constraints, e.g., grants and creditors.

Committed – Amounts that can only be used for specific purposes as imposed by the Board of Directors by formal action and can only be removed by the Board of Directors through similar action. These amounts may be used at Board discretion for unanticipated, non-recurring needs, one-time opportunities, or anticipated future obligations. Committed Fund Balances may also include open purchase orders approved by the Board of Directors.

Assigned – Amounts that represent resources set aside by the District for a particular purpose, such as open purchase orders approved by management. The Board of Directors has by resolution authorized the Chief Executive Officer (CEO) or his designee to assign funds. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

Montgomery County Hospital District

Notes to the Financial Statements

Unassigned – The difference between total fund balance and the nonspendable, restricted, committed, and assigned components. The unassigned fund balance should be at least three months of regular, on-going operating expenditures.

10. Fund Balance Flow Assumptions

Sometimes the District will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the District's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

F. Revenues and Expenditures/Expenses

1. Program Revenues

Amounts reported as *program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. All taxes, including those dedicated for specific purposes, and other internally dedicated resources are reported as general revenues rather than as program revenues.

2. Property Taxes

Property values are determined by the Montgomery Central Appraisal District as of July 31 of each year. Prior to October 1 of each year, the District sets its tax rate thus creating the tax levy. The taxes are levied and payable October 1 on property values assessed as of January 1. Taxes may be paid without penalty before February 1 of the following year and create a tax lien as of July 1 of each year. The tax assessor/collector for Montgomery County bills and collects the property taxes for the District. Property tax revenues are recognized when levied to the extent that they result in current receivables. The combined current tax rate to finance general governmental services for the year ended September 30, 2021 was \$0.0588 per \$100, allocated to the General Fund.

3. Compensated Absences

The District records all vacation, sick leave and holiday benefits as a single benefit called Paid Time Off (PTO). Employees are allowed to carry over the number of hours equal to one year of accrued PTO. Any accrued PTO in excess of the carryover amount will be paid to the employee based on the policies in place at the District.

For the governmental fund, accumulated compensated absences are normally paid from the General Fund and are treated as an expenditure when paid. All compensated absences are accrued when incurred in the government-wide financial statements. A liability for compensated absences is reported in the governmental funds only if they have matured, for example, as a result of employee resignation and retirements.

4. Use of Estimates

The presentation of financial statements, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from those estimates.

Montgomery County Hospital District

Notes to the Financial Statements

G. Implementation of New Accounting Standards

GASB Statement No. 84, *Fiduciary Activities* (GASB 84), establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on 1) whether a government is controlling the assets of the fiduciary activity and 2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. The requirements of this statement were originally effective for reporting periods beginning after December 15, 2018; however, issuance of GASB Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance* (GASB 95), extended the effective date of GASB 84 to reporting periods beginning after December 15, 2019, with earlier application encouraged. GASB 84 was implemented in the District's 2021 financial statements with no impact to amounts reported under previous standards.

Note 2. Stewardship, Compliance, and Accountability

A. Budgetary Data

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

1. Prior to September 1, the CEO submits to the District board a proposed operating budget for the fiscal year commencing the following October 1. The operating budget includes proposed expenditures and the means of financing them.
2. Prior to October 1, the budget is legally enacted through passage of a resolution following the notice and hearing requirements set forth in section 1063.152 of the District's enabling act.
3. The CEO may approve a department's request to transfer an unencumbered balance, or portion thereof within any department; however, the board must approve a transfer of funds between departments.
4. Budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles (GAAP).

B. Encumbrances

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year-end are reported as restricted, committed, or assigned fund balances as appropriate. The encumbrances do not constitute expenditures or liabilities because the commitments will be reappropriated and honored during the subsequent year.

Note 3. Deposits and Investments

Primary Government

At September 30, 2021, the carrying amount of the District's deposits (cash, interest-bearing savings accounts, and money market accounts) was \$17,461,369 and the bank's balances totaled to \$17,977,243. At September 30, 2021, all bank balances were covered by federal deposit insurance, or pledged collateral held by the financial institution in the District's name. The District's investments consisted of local investment pools and certificates of deposit at fiscal year-end.

The District is required by the Government Code Chapter 2256, the Public Funds Investment Act (the Act), to adopt, implement and publicize an investment policy. That policy must address the following areas: (1) safety of principal and liquidity, (2) portfolio diversification, (3) allowable investments, (4) acceptable risk levels, (5) expected rates of return, (6) maximum allowable stated maturity of portfolio investment, (7) maximum average dollar-weighted maturity allowed based on the stated maturity date for the portfolio, (8) investment staff quality and capabilities, and (9) bid solicitation preferences for certificates of deposit.

Montgomery County Hospital District

Notes to the Financial Statements

The Act determines the types of investments which are allowable for the District. These include, with certain restrictions, (1) obligations of the U.S. Treasury, U.S. agencies, and the State of Texas, (2) certificates of deposit, (3) certain municipal securities, (4) securities lending program, (5) repurchase agreements, (6) bankers acceptances, (7) mutual funds, (8) investment pools, (9) guaranteed investment contracts, and (10) commercial paper.

Certain investment types are not required to be measured at fair value; these include money market funds, certain investment pools and non-negotiable certificates of deposits, which are measured at amortized cost or cost, and other investment pools which are measured at the net asset value (NAV) determined by the pool, which approximates fair value. These instruments are exempt from categorization within the fair value hierarchy.

The District’s investments are in investment pools and certificates of deposit as presented in the table below. The investment pools and non-negotiable certificates of deposit are not subject to disclosure regarding the fair value hierarchy. The District’s investment balances and weighted average maturity of such investments are as follows:

Investment Type	Primary Government	Weighted Average Maturity (Days)
Investments measured at cost		
Certificates of deposit - non-negotiable	\$ 17,187,660	113
Investments measured at amortized cost		
External investment pools		
TexPool	3,841,816	37
TexSTAR	3,830,421	43
Total Value	\$ 24,859,897	
Portfolio weighted average maturity		90

TexPool is an external investment pool that measures for financial reporting purposes all of its investments at amortized cost. TexPool has a redemption notice period of one day and no maximum transaction amounts. The investment pool’s authority may only impose restrictions on redemptions in the event of a general suspension of trading on major securities market, general banking moratorium or national or state emergencies.

TexSTAR is an external investment pool that measures for financial reporting purposes all of its investments at amortized cost. TexSTAR has a redemption notice period of one day and no maximum transaction amounts. The investment pool’s authority may only impose restrictions on redemptions in the event of a general suspension of trading on major securities market, general banking moratorium or national or state emergencies.

Interest rate risk. In accordance with its investment policy, the District manages its exposure to declines in fair values by limiting its investments to instruments with shorter-term maturities. The maximum stated maturity of any individual investment shall be no longer than five years, and the dollar-weighted average maturities of any pooled fund shall be no longer than one year.

Montgomery County Hospital District

Notes to the Financial Statements

Concentration of credit risk. The District's investment policy requires the investment portfolio to be diversified in terms of investment instruments, maturity, and financial institutions to reduce risk of loss from over concentration of assets in specific classes of investments, specific maturities or specific issuers. In accordance with the District's policy, the District may meet its obligation to diversify by placing all or part of its investment portfolio in public fund investment pools, money market mutual funds, and certificates of deposit.

Credit risk. For fiscal year 2021, the District invested in TexPool and TexStar. TexPool is duly chartered by the State Comptroller's Office and administered and managed by Federated Investors, Inc. TexStar is duly chartered by the State of Texas Interlocal Cooperation Act and is administered by Hilltop Securities, Inc. and J.P. Morgan Investment Management, Inc. TexPool and TexStar are rated AAAM by Standard and Poor at September 30, 2021. Non-negotiable certificates of deposit are fully insured and collateralized by their respective financial institutions.

Custodial credit risk – deposits. In the case of deposits, this is the risk that in the event of a bank failure, the District's deposits may not be returned to it. As of September 30, 2021, District's deposits were not exposed to custodial credit risk because it was insured and collateralized with securities held by the District's agent and in the District's name.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District is not exposed to custodial risk due to the investments are insured or registered, or securities are held by the District or its agent in the District's name.

TexPool

TexPool was established as a trust company with the Treasurer of the State of Texas as trustee, segregated from all other trustees, investments and activities of the trust company. The State Comptroller of Public Accounts exercises oversight responsibility over TexPool. Oversight includes the ability to significantly influence operations, designation of management, and accountability for fiscal matters. Additionally, the State Comptroller has established an advisory board composed of both participants in TexPool and other persons who do not have a business relationship with TexPool. The advisory board members review the investment policy and management fee structure.

TexSTAR

The Texas Short Term Asset Reserve Fund (TexSTAR) is a local government investment pool organized under the authority of the Interlocal Cooperation Act, Chapter 791, Texas Government Code, and the Public Funds Investment Act, Chapter 2256, Texas Government Code. TexSTAR was created in April 2002 by contract among its participating governmental units and is governed by a board of directors. JPMorgan Fleming Asset Management (USA), Inc. and First Southwest Asset Management, Inc. act as co-administrators, providing investment management services, participant services, and marketing, respectively. JPMorgan Chase Bank and/or its subsidiary, J.P. Morgan Investor Services, Inc., provides custodial, transfer agency, fund accounting, and depository services.

Discretely Presented Component Unit

As of September 30, 2021, the MCPHD bank balance was \$2,987,597 and was insured and collateralized by the bank's agent in the District's name.

Montgomery County Hospital District

Notes to the Financial Statements

Note 4. Receivables

Amounts recorded as receivable in the General Fund, as of September 30, 2021, are as follows:

	Receivables	Less Allowance for Uncollectibles	Net Receivables
Receivables:			
Taxes	\$ 1,172,084	\$ (297,179)	\$ 874,905
Emergency medical service fees	8,499,280	(2,564,538)	5,934,742
Due from State	3,870,080	-	3,870,080
Other	789,502	-	789,502
Totals	\$ 14,330,946	\$ (2,861,717)	\$ 11,469,229

Note 5. Property Taxes

The District is authorized to levy a tax on taxable property located within the District in an amount not to exceed the rollback rate for the purpose of paying operating expenses and for debt service. The current tax rate is approximately \$0.0588 per \$100 valuation. Taxes for fiscal year 2021 were levied on property within the District having an assessed valuation of approximately \$62 billion.

Note 6. Primary Government and Component Unit Activity

The District has several interlocal agreements with MCPHD. The management agreement stipulates that the District will manage employees that serve MCPHD for which the District is reimbursed for the costs associated with the personnel. The District also pays vendor-related expenses on behalf of the MCPHD and is reimbursed for these costs as incurred. The District performs certain administrative, human resources, accounting, information technology and records management functions for MCPHD and charges a monthly management fee of approximately \$8,333 per month.

The District and MCPHD have an interlocal agreement to provide community paramedicine services. The District will provide the services and MCPHD will reimburse the District up to \$300 for each patient encounter. For the year ended September 30, 2021, the District recognized as revenue and MCPHD recognized as expense a total of \$1,042,400 for services rendered.

The District and MCPHD have also entered into a lease agreement whereby MCPHD leases office space from the District for approximately \$111,581 per year.

Amounts receivable and payable between the District and its component unit at September 30, 2021 were as follows:

Primary Government/Component Unit	Receivables	Payables
District - General Fund	\$ 152,661	\$ -
Component unit - MCPHD	-	152,661
Totals	\$ 152,661	\$ 152,661

Montgomery County Hospital District
Notes to the Financial Statements

Note 7. Capital Assets

Government capital assets activity for the year ended September 30, 2021 was as follows:

	Beginning Balance	Additions	Transfers	Retirements	Ending Balance
Governmental activities:					
Capital assets, not being depreciated:					
Land and improvements	\$ 2,899,759	\$ -	\$ -	\$ -	\$ 2,899,759
Construction in progress	1,580,241	1,125,573	(2,250,249)	-	455,565
Total capital assets, not being depreciated	4,480,000	1,125,573	(2,250,249)	-	3,355,324
Capital assets, being depreciated:					
Buildings and site improvements	28,201,332	7,652	1,935,155	-	30,144,139
Equipment	13,426,797	2,072,759	267,187	(304,651)	15,462,092
Vehicles	10,343,463	16,171	47,907	(20,734)	10,386,807
Communication system	9,768,427	-	-	-	9,768,427
Total capital assets being depreciated	61,740,019	2,096,582	2,250,249	(325,385)	65,761,465
Less accumulated depreciation for:					
Buildings and site improvements	(7,805,554)	(974,217)	-	-	(8,779,771)
Equipment	(10,559,727)	(1,132,127)	-	247,273	(11,444,581)
Vehicles	(5,488,850)	(1,507,589)	-	20,734	(6,975,705)
Communication system	(3,261,434)	(902,491)	-	-	(4,163,925)
Total accumulated depreciation	(27,115,565)	(4,516,424)	-	268,007	(31,363,982)
Total capital assets, being depreciated, net	34,624,454	(2,419,842)	2,250,249	(57,378)	34,397,483
Government activities capital assets, net	\$ 39,104,454	\$ (1,294,269)	\$ -	\$ (57,378)	\$ 37,752,807

Depreciation expense was charged to functions/programs for the fiscal year 2021 as follows:

Governmental activities:	
Administration	\$ 341,465
Healthcare assistance	1,629
Emergency medical services	1,692,133
Radio, facilities, and information technology	2,481,197
Total	\$ 4,516,424

Montgomery County Hospital District

Notes to the Financial Statements

Montgomery County Public Health District's capital asset activity for the year ended September 30, 2021 was as follows:

	Beginning Balance	Additions	Transfers	Retirements	Ending Balance
MCPHD activities:					
Capital assets, being depreciated:					
Vehicles	\$ 24,278	\$ -	\$ -	\$ -	\$ 24,278
Total capital assets being depreciated	24,278	-	-	-	24,278
Less accumulated depreciation for:					
Vehicles	(11,330)	(4,855)	-	-	(16,185)
Total accumulated depreciation	(11,330)	(4,855)	-	-	(16,185)
Total capital assets, being depreciated, net	12,948	(4,855)	-	-	8,093
MCPHD activities capital assets, net	\$ 12,948	\$ (4,855)	\$ -	\$ -	\$ 8,093

Depreciation expense was charged \$4,855 for the fiscal year 2021 to the Public Health Department.

Note 8. Long-term Liabilities

A. Changes in Long-term Liabilities

Changes in long-term liabilities for the period ended September 30, 2021 are as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due Within One Year
Governmental activities:					
Capital leases	\$ 195,779	\$ 1,722,325	\$ (217,054)	\$ 1,701,050	\$ 331,154
Compensated absences	1,641,026	1,601,766	(1,686,470)	1,556,322	1,556,322
Healthcare claims	239,820	4,307,342	(4,367,299)	179,863	179,863
Net pension liability (asset)	(3,475,688)	12,195,233	(8,371,139)	348,406	-
Governmental activities long-term liabilities	\$ (1,399,063)	\$ 19,826,666	\$ (14,641,962)	\$ 3,785,641	\$ 2,067,339
Component unit activities:					
Healthcare claims	\$ 6,412	\$ 190,152	\$ (188,789)	\$ 7,775	\$ 7,775
Component unit activities long-term liabilities	\$ 6,412	\$ 190,152	\$ (188,789)	\$ 7,775	\$ 7,775

For governmental activities, capital leases payable, compensated absences, healthcare claims and net pension liability are liquidated by the General Fund.

Montgomery County Hospital District

Notes to the Financial Statements

B. Capital Leases

The District entered into lease agreements for financing the acquisition of vehicles, equipment and the construction of buildings. The following is a summary of changes in the capital leases of the governmental activities for the fiscal year:

Description	Beginning Balance	Additions	Reductions	Ending Balance
EMS Station 43	\$ 157,479	\$ -	\$ (157,479)	\$ -
Vehicle Lease	38,300	-	(9,575)	28,725
Zoll Monitors	-	1,722,325	(50,000)	1,672,325
Totals	\$ 195,779	\$ 1,722,325	\$ (217,054)	\$ 1,701,050

The future debt service requirements for capital leases as of September 30, 2021 are noted below:

Year Ended September 30,	Governmental Activities		
	Principal	Interest	Total
2022	\$ 331,154	\$ 41,808	\$ 372,962
2023	332,440	40,522	372,962
2024	342,126	30,836	372,962
2025	342,527	20,860	363,387
2026	352,803	10,584	363,387
Totals	\$ 1,701,050	\$ 144,610	\$ 1,845,660

Amortization of leased equipment is included with depreciation expense.

Leased buildings and equipment and vehicles under capital leases in capital assets at September 30, 2021, include the following:

Building and site improvements	\$ 1,053,549
Vehicles	38,837
Zoll monitors	1,722,325
Less: Accumulated depreciation	(288,212)
Total	\$ 2,526,499

Note 9. Pension Plan

A. Plan Description

The District's nontraditional defined benefit pension plan, Texas County and District Retirement System (TCDRS), provides pensions for all of its full-time employees. The TCERS Board of Trustees is responsible for the administration of the statewide agent multiple-employer public employee retirement system consisting of nearly 800 nontraditional defined benefit pension plans. TCERS in the aggregate issues a comprehensive annual financial report (CAFR) on a calendar year basis. The most recent CAFR for TCERS can be found at the following link: www.tcders.org.

Montgomery County Hospital District

Notes to the Financial Statements

B. Benefits Provided

TCDRS provides retirement, disability, and death benefits. The plan provisions are adopted by the governing body of the District within the options available in the Texas state statutes governing TCDRS (TCDRS Act). Members can retire with five or more years of service at age 60 and above, with 30 years of service regardless of age, or when the sum of their age and years of service equals 75 or more. Members are vested after five years of service but must leave their accumulated contributions in the plan to receive any employer-financed benefit. Members who withdraw their personal contributions in a lump sum are not entitled to any amounts contributed by the District.

Benefit amounts are determined by the sum of the employee's contribution to the plan, with interest, and employer-financed monetary credits. The level of these monetary credits is adopted by the Board of Directors of the District within the actuarial constraints imposed by the TCDRS Act so that the resulting benefits can be expected to be adequately financed by the employer's commitment to contribute. At retirement, death, or disability, the benefit is calculated by converting the sum of the employee's accumulated deposits and the employer-financed monetary credits to a monthly annuity using annuity purchase rates prescribed by the TCDRS Act.

The Plan is open to new entrants.

C. Employees Covered by Benefit Terms

At the December 31, 2020 valuation and measurement date, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	19
Inactive employees entitled to but not yet receiving benefits	239
Active employees	<u>382</u>
Total	<u><u>640</u></u>

D. Contributions

The District has elected the annually determined contribution rate (Variable Rate) plan provisions of the TCDRS Act. The plan is funded by monthly contributions from both employee members and the employer based on the covered payroll of the employee members. Under the TCDRS Act, the contribution rate of the employer is actuarially determined annually. The District contributed using the actuarially determined rate of 6.54 percent or \$1,882,768 for the calendar year 2020. The District contributed \$1,968,671 in actuarially required and supplemental contributions for the fiscal year ended September 30, 2021.

The deposit rate payable by the employee member for calendar year 2020 was 7.0 percent as adopted by the Board of Directors. The employee deposit rate and the employer contribution rate may be changed by the Board of Directors within the options available in the TCDRS Act.

Montgomery County Hospital District

Notes to the Financial Statements

E. Actuarial Assumptions

The total pension liability in the December 31, 2020 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Payroll growth	2.00%
Real rate of return	5.00%
Long-term investment return	7.50%

The actuarial assumptions that determined the total pension liability as of December 31, 2020, were based on the results of an actuarial experience study for the period January 1, 2013 through December 31, 2016, except where required to be different by GASB 68. In addition, mortality rates were based on the following mortality tables:

Depositing Members	90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.
Service retirees, beneficiaries and Non-depositing Members	130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Healthy Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.
Disabled retirees	130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.

Montgomery County Hospital District

Notes to the Financial Statements

The long-term expected rate of return on TCDRS assets is determined by adding expected inflation to expected long-term real returns, and reflecting expected volatility and correlation. The numbers shown are based on January 2021 information for a 10 year time horizon. The valuation assumption for long-term expected return is re-assessed at a minimum of every four years, and is set based on a 30-year time horizon, the most recent analysis was performed for the period January 1, 2013 – December 31, 2016. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
U.S. equities	11.50 %	4.25%
Global equities	2.50	4.55%
International equities - developed markets	5.00	4.25%
International equities - emerging markets	6.00	4.75%
Investment - grade bonds	3.00	-0.85%
Strategic credit	9.00	2.11%
Direct lending	16.00	6.70%
Distressed debt	4.00	5.70%
REIT equities	2.00	3.45%
Master limited partnerships	2.00	5.10%
Private real estate partnerships	6.00	4.90%
Private equity	25.00	7.25%
Hedge funds	6.00	1.85%
Cash equivalents	2.00	-0.70%
Total	100.00 %	

Discount Rate

The discount rate used to measure the total pension liability was 7.60%. The discount rate was determined using an alternative method to determine the sufficiency of the fiduciary net position in all future years. The alternative method reflects the funding requirements under the funding policy and the legal requirements under the TCDRS Act. TCDRS has a funding policy where the Unfunded Actuarial Accrued Liability (UAAL) shall be amortized as a level percent of pay over 20-year closed layered periods. The employer is legally required to make the contribution specified in the funding policy. The employer's assets are projected to exceed its accrued liabilities in 20 years or less. When this point is reached, the employer is still required to contribute at least the normal cost. Any increased cost due to the adoption of a COLA is required to be funded over a period of 15 years, if applicable. Based on the above assumptions, the projected fiduciary net position is determined to be sufficient compared to projected benefit payments. Based on the expected levels of cash flows and investment returns to the system, the fiduciary net position as a percentage of total pension liability is projected to increase from its current level in future years.

Since the projected fiduciary net position is projected to be sufficient to pay projected benefit payments in all future years, the discount rate for purposes of calculating the total pension liability and net pension liability of the employer is equal to the long-term assumed rate of return on investments. This long-term assumed rate of return should be net of investment expenses, but gross of administrative expenses for GASB 68 purposes. Therefore, a discount rate of 7.60% has been used. This rate reflects the long-term assumed rate of return on assets for funding purposes of 7.50%, net of all expenses, increased by 0.10% to be gross of administrative expenses.

Montgomery County Hospital District

Notes to the Financial Statements

F. Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued TCDRS financial report.

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability/(asset) (a) - (b)
Balance at December 31, 2019	\$ 38,682,528	\$ 42,158,216	\$ (3,475,688)
Changes for the year			
Service cost	3,503,081	-	3,503,081
Interest on total pension liability	3,405,061	-	3,405,061
Effect of economic demographic gains or losses	653,416	-	653,416
Effect of assumptions changes or inputs	4,596,949	-	4,596,949
Refunds of contributions	(139,425)	(139,425)	-
Benefit payments	(162,077)	(162,077)	-
Administrative expense	-	(36,726)	36,726
Member contributions	-	2,015,194	(2,015,194)
Net investment income	-	4,362,576	(4,362,576)
Employer contributions	-	1,882,768	(1,882,768)
Other changes	-	110,601	(110,601)
Net changes	<u>11,857,005</u>	<u>8,032,911</u>	<u>3,824,094</u>
Balance at December 31, 2020	<u>\$ 50,539,533</u>	<u>\$ 50,191,127</u>	<u>\$ 348,406</u>

Sensitivity Analysis

The following presents the net pension liability (asset) of the District, calculated using the discount rate of 7.60%, as well as what the District's net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.60%) or 1-percentage-point higher (8.60%) than the current rate.

	1% Decrease (6.60%)	Current Discount Rate (7.60%)	1% Increase (8.60%)
	District's net pension liability / (asset)	\$ 11,515,090	\$ 348,406

Montgomery County Hospital District

Notes to the Financial Statements

G. Pension Expense/Revenue and Deferred Outflows of Resources Related to Pensions

For the fiscal year ended September 30, 2021, the District recognized pension expense of \$1,618,340.

At September 30, 2021, the District reported deferred inflows and outflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 1,222,235	\$ 475,126
Change in assumptions	4,066,494	41,340
Net difference between projected and actual earnings on pension plan investments	-	1,259,879
Contributions made subsequent to the measurement date	1,446,562	-
Totals	\$ 6,735,291	\$ 1,776,345

The \$1,446,562 reported as deferred outflows of resources related to pensions from District contributions subsequent to the measurement date will be recognized as pension expense in the fiscal year ending September 30, 2022. Other amounts reported as deferred inflows and outflows of resources related to pensions will be recognized in pension expense as follows:

Year ended September 30,	
2022	\$ 291,456
2023	598,545
2024	(20,792)
2025	568,142
2026	706,349
Thereafter	1,368,684
Total	\$ 3,512,384

Note 10. Summary Disclosure of Significant Contingencies

Risk Management

The District is exposed to various risks of loss related to torts; theft, damage and destruction of assets; errors and omissions; injuries to employees; life and health of employees; and natural disasters. The District purchases commercial insurance for property damage and auto, subject to various policy limits and deductibles. The District also purchases commercial insurance for general liability claims with coverage up to \$1 million per occurrence and \$3 million aggregate subject to various deductibles per occurrence.

The District purchases commercial insurance for workers' compensation benefits with a \$1,000,000 occurrence and per employee policy limit. For the last three years, settled claims have not exceeded commercial insurance coverage, nor has there been any reduction in insurance coverage.

Montgomery County Hospital District

Notes to the Financial Statements

Health Insurance

During 2021, employees of the District were covered by a partially self-insured health insurance plan. The District paid administrative fees and the cost of healthcare claims. Participating employees authorized payroll deductions to partially offset the costs paid by the District. All contributions were paid to a third party administrator acting on behalf of the District. The contract between the District and the third party administrator is renewable annually.

The District was protected against catastrophic individual and aggregate loss by stop-loss coverage up to \$100,000 per individual and \$5,097,155 in aggregate through a commercial insurer licensed to do business in Texas in accordance with the Texas Insurance Code. Estimates of claims payable and of claims incurred but not reported at September 30, 2021 and 2020, are reflected as accrued healthcare claims. Because actual claims liabilities depend on such complex factors as inflation, changes in legal requirements and damage awards, the process used in computing claims liability is an estimate.

Changes in balances of healthcare claims are as follows:

	2021	2020
Healthcare claims, beginning of year	\$ 239,820	\$ 347,536
Incurred claims	4,307,342	3,858,858
Claim payments	<u>(4,367,299)</u>	<u>(3,966,574)</u>
Healthcare claims, end of year	<u>\$ 179,863</u>	<u>\$ 239,820</u>

Contingencies

The District participates in a number of federal and state financial assistance programs. These programs are subject to financial and compliance audits by the grantor agencies. These audits could result in questioned costs or refunds to be paid back to the granting agencies.

Note 11. Healthcare Assistance Program

The healthcare assistance program was established by the District to provide health care services to the indigent residents of Montgomery County. The District entered into contracts with various healthcare providers to provide healthcare services to Montgomery County indigents. Qualifications for the program are based on income level, citizenship, county residency, medical need and financial resources. In conjunction with the sale of the Medical Center Hospital in Conroe (now Conroe Regional Medical Center) to Health Trust on May 26, 1993, the District entered into an Indigent Care Agreement with Health Trust and its successors. The terms of the Indigent Care Agreement ended on May 31, 2008. The Indigent Care Agreement was not renewed. As of June 1, 2008, the District is funding a voluntary estimate of medical care expenses to qualified indigents to those providers that previously were participants in the Indigent Care Agreement.

Montgomery County Hospital District

Notes to the Financial Statements

Note 12. Operating Lease

The District, as the lessor, entered into long-term lease agreements of radio communication towers and equipment for periods ranging from 6 to 25 years. The District's cost for this equipment and related depreciation are shown below:

Radio tower communications equipment	\$	5,367,314
Less: Accumulated depreciation		<u>(1,966,131)</u>
Total	\$	<u>3,401,183</u>

The District reports these leases as operating leases based on the terms of the agreements. Accordingly, the assets noted above are recorded in the District's capital assets. Revenue of \$335,661 was recognized in the current year related to the lease of the radio communication towers and equipment plus \$60,000 for management fees and costs.

Minimum future lease payments as of September 30, 2021 are as follows:

Year Ended September 30,	
2022	\$ 337,209
2023	338,774
2024	340,353
2025	285,574
2026	216,766
Thereafter	<u>2,026,122</u>
Totals	\$ <u>3,544,798</u>

Note 13. Recent Accounting Pronouncements

GASB Statement No. 87, *Leases* (GASB 87), establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under GASB 87, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The requirements of this statement were originally effective for reporting periods beginning after December 15, 2019; however, issuance of GASB Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance* (GASB 95), extended the effective date of GASB 87 to reporting periods beginning after June 15, 2021, with earlier application encouraged. GASB 87 will be implemented in the District's fiscal year 2022 financial statements and the impact has not yet been determined.

Required Supplementary Information

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Montgomery County Hospital District
 Schedule of Revenues, Expenditures and Changes
 in Fund Balance – Budget to Actual – General Fund
 Year Ended September 30, 2021

Exhibit D-1

	Budgeted Amounts		Actual	Variance
	Original	Final		Final Budget - Positive (Negative)
REVENUES				
Property taxes	\$ 36,828,661	\$ 36,828,661	\$ 36,827,858	\$ (803)
Program revenues	19,038,391	20,365,331	25,070,898	4,705,567
Charges for Services	243,447	243,447	244,643	1,196
Intergovernmental	600,000	600,000	1,709,501	1,109,501
Investment earnings	85,836	85,836	152,195	66,359
Miscellaneous	207,610	207,610	286,777	79,167
Total revenues	57,003,945	58,330,885	64,291,872	5,960,987
EXPENDITURES				
Current				
Administration	7,860,900	8,746,224	8,671,307	74,917
Healthcare assistance	9,514,812	9,527,416	6,492,681	3,034,735
Emergency medical services	35,127,863	36,354,476	36,500,398	(145,922)
Radio, facilities, and information technology	5,935,034	6,151,999	5,738,229	413,770
Debt service				
Principal retirement	191,528	255,908	217,054	38,854
Interest and fiscal charges	7,513	7,065	4,342	2,723
Capital outlay	2,069,171	3,379,801	3,222,155	157,646
Total expenditures	60,706,821	64,422,889	60,846,166	3,576,723
Excess of expenditures over revenues	(3,702,876)	(6,092,004)	3,445,706	9,537,710
OTHER FINANCING SOURCES				
Capital lease	187,196	1,866,936	1,722,325	(144,611)
Proceeds from sale of capital assets	-	-	46,355	46,355
Total other financing sources	187,196	1,866,936	1,768,680	(98,256)
Net change in fund balance	(3,515,680)	(4,225,068)	5,214,386	9,439,454
Fund balance - beginning	43,367,714	43,367,714	43,367,714	-
FUND BALANCE - ENDING	\$ 39,852,034	\$ 39,142,646	\$ 48,582,100	\$ 9,439,454

The Notes to Required Supplementary Information are an integral part of this schedule.

Montgomery County Hospital District

Schedule of Changes in Net Pension Liability (Asset) and Related Ratios

Year Ended September 30, 2021*

	<u>2021</u>	<u>2020</u>
TOTAL PENSION LIABILITY		
Service cost	\$ 3,503,081	\$ 3,186,897
Interest	3,405,061	2,878,563
Effect of plan changes	-	-
Effect of economic/demographic (gains) or losses	653,416	448,789
Effect of assumptions changes or inputs	4,596,949	-
Refund of contributions	(139,425)	(226,101)
Benefit payments, including refunds of employee contributions	<u>(162,077)</u>	<u>(132,193)</u>
Net change in total pension liability	<u>11,857,005</u>	<u>6,155,955</u>
Total pension liability - beginning	<u>38,682,528</u>	<u>32,526,573</u>
TOTAL PENSION LIABILITY - ENDING (a)	<u><u>\$ 50,539,533</u></u>	<u><u>\$ 38,682,528</u></u>
PLAN FIDUCIARY NET POSITION		
Contributions - district	\$ 1,882,768	\$ 1,878,689
Contributions - employee	2,015,194	1,851,878
Net investment income (loss)	4,362,576	5,455,456
Benefit payments, including refunds of employee contributions	(162,077)	(132,193)
Refund of contributions	(139,425)	(226,101)
Administrative expense	(36,726)	(32,126)
Other	<u>110,601</u>	<u>121,329</u>
Net change in plan fiduciary net position	<u>8,032,911</u>	<u>8,916,932</u>
Plan fiduciary net position - beginning	<u>42,158,216</u>	<u>33,241,284</u>
PLAN FIDUCIARY NET POSITION - ENDING (b)	<u><u>\$ 50,191,127</u></u>	<u><u>\$ 42,158,216</u></u>
NET PENSION LIABILITY (ASSET) - ENDING (a) - (b)	<u><u>\$ 348,406</u></u>	<u><u>\$ (3,475,687)</u></u>
Plan fiduciary net position as a percentage of total pension liability	99.31%	108.99%
Covered payroll	28,788,492	26,455,402
Net pension liability (asset) as a percentage of covered payroll	1.21%	-13.14%

*GASB Statement No. 68 requires 10 years of data; however, we have shown only the years for which the GASB statements have been implemented. Additionally, GASB Statement No. 68 requires that the information on this schedule correspond with the plan's measurement date, December 31.

The Notes to Required Supplementary Information are an integral part of this schedule.

Exhibit E-1

	2019	2018	2017	2016	2015
\$	2,985,032	\$ 2,789,010	\$ 2,759,688	\$ 2,241,909	\$ 1,935,546
	2,458,698	2,068,859	1,662,372	1,439,974	1,105,667
	-	-	-	(124,742)	473,611
	(48,347)	260,230	(510,769)	(1,013,480)	827,063
	-	(82,680)	-	176,666	-
	(398,177)	(333,377)	(260,640)	(103,230)	-
	(68,884)	(38,637)	(26,925)	(18,562)	(193,020)
	<u>4,928,322</u>	<u>4,663,405</u>	<u>3,623,726</u>	<u>2,598,535</u>	<u>4,148,867</u>
	<u>27,598,251</u>	<u>22,934,846</u>	<u>19,311,120</u>	<u>16,712,585</u>	<u>12,563,718</u>
\$	<u>32,526,573</u>	<u>\$ 27,598,251</u>	<u>\$ 22,934,846</u>	<u>\$ 19,311,120</u>	<u>\$ 16,712,585</u>
\$	1,631,063	\$ 1,479,097	\$ 4,539,035	\$ 1,406,230	\$ 1,093,580
	1,679,036	1,524,842	1,385,264	1,333,823	1,190,523
	(543,548)	3,633,221	1,300,958	(197,756)	822,292
	(68,884)	(372,014)	(287,565)	(121,792)	(193,020)
	(398,177)	-	-	-	-
	(26,700)	(20,537)	(14,145)	(11,770)	(10,485)
	87,804	35,077	297,659	270	1,284
	<u>2,360,594</u>	<u>6,279,686</u>	<u>7,221,206</u>	<u>2,409,005</u>	<u>2,904,174</u>
	<u>30,880,690</u>	<u>24,601,004</u>	<u>17,379,798</u>	<u>14,970,793</u>	<u>12,066,619</u>
\$	<u>33,241,284</u>	<u>\$ 30,880,690</u>	<u>\$ 24,601,004</u>	<u>\$ 17,379,798</u>	<u>\$ 14,970,793</u>
\$	<u>(714,711)</u>	<u>\$ (3,282,439)</u>	<u>\$ (1,666,158)</u>	<u>\$ 1,931,322</u>	<u>\$ 1,741,792</u>
	102.20%	111.89%	107.26%	90.00%	89.58%
	23,986,225	21,783,458	19,775,929	19,054,613	17,006,833
	-2.98%	-15.07%	-8.43%	10.14%	10.24%

Montgomery County Hospital District
 Schedule of District Contributions to Texas County
 and District Retirement System (TCDRS)
 Year Ended September 30, 2021*

	<u>2021</u>	<u>2020</u>
Actuarially determined contribution	\$ 1,968,671	\$ 1,848,678
Contributions in relation to the actuarially determined contributions	<u>(1,968,671)</u>	<u>(1,848,678)</u>
CONTRIBUTION DEFICIENCY (EXCESS)	<u>\$ -</u>	<u>\$ -</u>
Covered payroll	\$ 30,101,998	\$ 28,384,921
Contributions as a percentage of covered payroll	6.54%	6.51%

*GASB Statement No. 68 requires 10 years of data; however, we have shown only the years for which the GASB statements have been implemented. Additionally, GASB Statement No. 68 requires that the information on this schedule correspond with the District's fiscal year end, September 30.

<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
\$ 1,680,793	\$ 1,558,054	\$ 1,552,855	\$ 1,611,799	\$ 1,306,500
<u>(1,855,754)</u>	<u>(1,558,054)</u>	<u>(4,385,991)</u>	<u>(1,611,799)</u>	<u>(1,306,500)</u>
<u>\$ (174,961)</u>	<u>\$ -</u>	<u>\$ (2,833,136)</u>	<u>\$ -</u>	<u>\$ -</u>
\$ 25,719,067	\$ 22,920,977	\$ 21,414,773	\$ 19,339,917	\$ 18,236,372
6.54%	6.80%	7.25%	8.33%	7.16%

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Montgomery County Hospital District
 Notes to the Required Supplementary Information

Note 1. Budget

A. Budgetary Information

The District adopts a budget each fiscal year in accordance with Generally Accepted Accounting Principles (GAAP).

Encumbrance accounting is utilized in all governmental fund types. Any encumbered appropriation lapse at year-end must be reappropriated in the following year. Encumbrances for materials, other goods and purchased services are documented by purchase orders or contracts. Encumbrances outstanding at year-end do not constitute expenditures or liabilities under GAAP. The District honors these commitments and records GAAP expenditures in the subsequent year as the transactions are completed. At year end, the District committed a portion of fund balance for outstanding encumbrances of \$2,733,629 and assigned a portion of fund balance for outstanding encumbrances of \$533,202 in the general fund.

There were no significant variances in the general fund between final budget and actual.

Actual expenditures exceeded the final budget as follows:

	Final Budget	Actual Expenditures	Excess
General Fund:			
Emergency medical services	\$ 36,354,476	\$ 36,500,398	\$ (145,922)

Montgomery County Hospital District
Notes to the Required Supplementary Information

B. Pensions

Valuation Date

Actuarially determined contribution rates are calculated on a calendar year basis as of December 31, two years prior to the end of the fiscal year in which the contributions are reported.

Methods and assumptions used to determine contributions rates:

Actuarial cost method	Entry age
Amortization method	Level percentage of payroll, closed
Remaining amortization period	20.0 years (based on the contribution rate calculated in 12/31/2020 valuation)
Asset valuation method	5 year smoothed market
Inflation	2.50%
Salary increases	Varies by age and service. 4.6% average over career including inflation.
Investment rate of return	7.50%, net of administrative and investment expenses, including inflation.
Retirement Age	Members who are eligible for service retirement are assumed to commence receiving benefit payments based on age. The average age at service retirement for recent retirees is 61.
Mortality	130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Healthy Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.
Changes in Assumptions and Methods Reflected in the Schedule of Employer Contributions	2015: New inflation, mortality and other assumptions were reflected. 2017: New mortality assumptions were reflected. 2019: New inflation, mortality and other assumptions were reflected.
Changes in Plan Provisions Reflected in the Schedule of Employer Contributions	2015: Employer contributions reflected that the current services matching rate was increased to 175% for future benefits. 2016: Employer contributions reflected that the current services matching rate was increased to 200%. 2017: New Annuity Purchase Rates were reflected for benefits earned after 2017. 2018: No changes in plan provisions were reflected in the Schedule. 2019: No changes in plan provisions were reflected in the Schedule. 2020: No changes in plan provisions were reflected in the Schedule.

Montgomery County Hospital District

Single Audit Report

For the Year Ended September 30, 2021

Montgomery County Hospital District
Single Audit Report
For the Year Ended September 30, 2021
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Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

The Board of Directors of
Montgomery County Hospital District

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the discretely presented component unit and the major fund of Montgomery County Hospital District (the District) as of and for the year ended September 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated March 16, 2022.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

The Board of Directors of
Montgomery County Hospital District

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Weaver and Tidwell, L.L.P.

WEAVER AND TIDWELL, L.L.P.

Conroe, Texas
March 16, 2022

**Independent Auditor's Report on Compliance for Each Major Federal
Program and Report on Internal Control over Compliance
In Accordance with the Uniform Guidance**

The Board of Directors of
Montgomery County Hospital District

Report on Compliance for Each Major Federal Program

We have audited Montgomery County Hospital District's (the District) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended September 30, 2021. The District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the District's compliance.

Opinion on Each Major Federal Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended September 30, 2021.

Report on Internal Control over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

The Board of Directors of
Montgomery County Hospital District

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, the discretely presented component unit, and the major fund of the District as of and for the year ended September 30, 2021 and the related notes to the financial statements, which collectively comprise the District’s basic financial statements. We issued our report thereon dated March 16, 2022 which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Weaver and Tidwell, L.L.P.

WEAVER AND TIDWELL, L.L.P.

Conroe, Texas
March 16, 2022

Montgomery County Hospital District
 Schedule of Expenditures of Federal Awards
 Montgomery County Public Health District
 For the Year Ended September 30, 2021

Exhibit K-1

Federal Grantor/Pass-Through Grantor Program or Cluster Title	Federal Assistance Listing Number	Pass-Through Entity Identifying Number	Federal Expenditures
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES			
Passed Through Texas Department of State Health Services:			
Medical Reserve Corps Small Grant Program (MRC)	93.008	MRC20-2360	\$ 12,857
Public Health Emergency Preparedness (PHEP)	93.069	537-18-0178-00001 Amendment 4	203,779
Public Health Emergency Preparedness (PHEP)	93.069	537-18-0178-00001 Amendment 5	64,589
Public Health Emergency Preparedness (PHEP) Cities Readiness Initiative	93.069	537-18-0190-00001 Amendment 4	83,972
Public Health Emergency Preparedness (PHEP) Cities Readiness Initiative	93.069	537-18-0190-00001 Amendment 5	25,689
Total Assistance Listing Number 93.074			378,029
COVID-19 Epidemiology and Laboratory Capacity for Infectious Diseases (ELC)	93.323	HHS000812700027	141,296
COVID-19 Public Health Crisis Response	93.354	HHS000769400001	179,060
Preventive Health and Health Services Block Grant	93.991	HHS000485600026	60,545
Preventive Health and Health Services Block Grant	93.991	HHS001028100001	7,154
Total Assistance Listing Number 93.991			67,699
Total U.S. Department of Health and Human Services			778,941
U.S. DEPARTMENT OF HOMELAND SECURITY			
Passed Through Texas Office of the Governor			
Urban Area Security Initiative Program	97.067	2976105	21,244
Urban Area Security Initiative Program	97.067	2986405	279
Urban Area Security Initiative Program	97.067	2976106	56,960
Urban Area Security Initiative Program	97.067	2986406	810
Total Assistance Listing Number 97.067			79,293
Total U.S. Department of Homeland Security			79,293
Total Expenditures of Federal Awards			\$ 858,234

The Notes to Schedule of Expenditures of Federal Awards are an integral part of this schedule.

Montgomery County Hospital District

Notes to Schedule of Expenditures of Federal Awards

Note 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of the Montgomery County Hospital District's (the "District") discretely presented component unit, Montgomery County Public Health District, for the year ended September 30, 2021. The information in this Schedule is presented in accordance with the requirements of *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position, or cash flows of the District.

Note 2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the full accrual basis of accounting. Such expenditures are recognized following, as applicable, the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

Note 3. Relationship to Federal and State Financial Reports

Amounts reported in the Schedule may not agree with the amounts reported in the related Federal financial reports filed with grantor agencies because of accruals which would be included in the next report filed with the agencies.

Note 4. Indirect Cost Rate

The District has elected not to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

Montgomery County Hospital District
 Schedule of Findings and Questioned Costs
 For the Year Ended September 30, 2021

Section 1. Summary of Auditor's Results

Financial Statements

- | | |
|---|---------------|
| 1. Type of auditors' report issued | Unmodified |
| 2. Internal control over financial reporting: | |
| <i>a.</i> Material weakness(es) identified? | No |
| <i>b.</i> Significant deficiency(ies) identified that are not considered to be material weaknesses? | None reported |
| 3. Noncompliance material to financial statements noted? | No |

Federal Awards

- | | |
|---|--|
| 4. Internal control over major programs: | |
| <i>a.</i> Material weakness(es) identified? | No |
| <i>b.</i> Significant deficiency(ies) identified that are not considered to be material weaknesses? | None reported |
| 5. Type of auditors' report issued on compliance with major programs | Unmodified |
| 6. Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance §200.516(a)? | No |
| 7. Identification of Major Federal Programs | Public Health Emergency Preparedness (PHEP)
and Cities Readiness Initiative
93.069 |
| 8. Dollar threshold used to distinguish between Type A and Type B federal programs | \$750,000 |
| 9. Auditee qualified as a low-risk auditee? | No |

Section 2. Financial Statement Findings

None reported

Section 3. Federal Award Findings and Questioned Costs

None reported



March 16, 2022

To the Board of Directors of
Montgomery County Hospital District
Conroe, Texas

We have audited the financial statements of Montgomery County Hospital District (the District) as of and for the year ended September 30, 2021, and have issued our report thereon dated March 16, 2022. Professional standards require that we advise you of the following matters relating to our audit.

Our Responsibility in Relation to the Financial Statement Audit

As communicated in our engagement letter dated April 9, 2021, our responsibility, as described by professional standards, is to form and express opinions about whether the financial statements that have been prepared by management with your oversight are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your respective responsibilities.

Our responsibility, as prescribed by professional standards, is to plan and perform our audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, as part of our audit, we considered the internal control of District solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are also responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures for the purpose of identifying other matters to communicate to you.

Planned Scope and Timing of the Audit

We conducted our audit consistent with the planned scope and timing we previously communicated to you.

Compliance with All Ethics Requirements Regarding Independence

The engagement team, others in our firm, as appropriate, our firm, and our network firms have complied with all relevant ethical requirements regarding independence.

With respect to any nonaudit/nonattest services we perform as previously communicated to you in the engagement letter, the District acknowledges and understands that the District has the responsibility for (a) making all management decisions and performing all management functions; (b) assigning an individual with suitable skills, knowledge, and experience to oversee the services; (c) evaluating the adequacy of the services performed; (d) evaluating and accepting responsibility for the results of the services performed; and (e) establishing and maintaining internal controls, including monitoring ongoing activities. Such nonaudit/nonattest services do not constitute an audit under *Government Auditing Standards* and such services will not be conducted in accordance with *Government Audit Standards*.

Weaver and Tidwell, L.L.P.
1406 Wilson Road, Suite 100 / Conroe, Texas 77304
Main: 936.756.8127

CPAs AND ADVISORS | WEAVER.COM

To the Board of Directors of
Montgomery County Hospital District
March 16, 2022

Qualitative Aspects of the Entity's Significant Accounting Practices

Significant Accounting Policies

Management has the responsibility to select and use appropriate accounting policies. A summary of the significant accounting policies adopted by the District is included in Note 1 to the financial statements. There have been no initial selection of accounting policies and no changes in significant accounting policies or their application during 2021. As described in Note 1. G. to the financial statements, during the year, the entity changed its method of accounting for fiduciary activities by adopting Governmental Accounting Standards Board (GASB) Statement No. 84, Fiduciary Activities, which resulted in no impact to the financial statements.

Significant Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's current judgments. Those judgments are normally based on knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ markedly from management's current judgments.

The most sensitive accounting estimates affecting the financial statements are:

1. *Allowance for uncollectible taxes*
2. *Accrual for claims incurred but not reported related to self-funded health insurance*
3. *Depreciation expense - estimated useful lives of capital assets*
4. *Net pension asset/ liability – actuarial valuation*

Management's estimate of the items noted above is based on historical experience or information provided by third parties or the Texas County and District Retirement System. We evaluated the key factors and assumptions used to develop these estimates and determined that the estimates are reasonable in relation to the basic financial statements taken as a whole and in relation to the applicable opinion units.

Financial Statement Disclosures

The financial statement disclosures are neutral, consistent, and clear.

Significant Difficulties Encountered during the Audit

We encountered no significant difficulties in dealing with management relating to the performance of the audit.

Uncorrected and Corrected Misstatements

For purposes of this communication, professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that we believe are trivial, and communicate them to the appropriate level of management. Further, professional standards require us to also communicate the effect of uncorrected misstatements related to prior periods on the relevant classes of transactions, account balances or disclosures, and the financial statements as a whole and each applicable opinion unit. Management has corrected all identified misstatements.

To the Board of Directors of
Montgomery County Hospital District
March 16, 2022

In addition, professional standards require us to communicate to you all material, corrected misstatements that were brought to the attention of management as a result of our audit procedures. None of the misstatements identified by us as a result of our audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole or applicable opinion units.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter, which could be significant to the District's financial statements or the auditor's report. No such disagreements arose during the course of the audit.

Representations Requested from Management

We have requested certain written representations from management, which are included in a separate letter dated March 16, 2022.

Management's Consultations with Other Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters. Management informed us that, and to our knowledge, there were no consultations with other accountants regarding auditing and accounting matters.

Other Significant Matters, Findings, or Issues

In the normal course of our professional association with the District, we generally discuss a variety of matters, including the application of accounting principles and auditing standards, operating and regulatory conditions affecting the entity, and operational plans and strategies that may affect the risks of material misstatement. None of the matters discussed resulted in a condition to our retention as the District's auditors.

Other Information in Documents Containing Audited Financial Statements

Pursuant to professional standards, our responsibility as auditors for other information in documents containing the District's audited financial statements does not extend beyond the financial information identified in the audit report, and we are not required to perform any procedures to corroborate such other information. However, in accordance with such standards, with respect to the required supplementary information accompanying the financial statements, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Our responsibility also includes communicating to you any information which we believe is a material misstatement of fact. Nothing came to our attention that caused us to believe that such information, or its manner of presentation, is materially inconsistent with the information, or manner of its presentation, appearing in the financial statements.

To the Board of Directors of
Montgomery County Hospital District
March 16, 2022

This report is intended solely for the information and use of the Board of Directors and management of the District and is not intended to be and should not be used by anyone other than these specified parties.

Weaver and Tidwell, L.L.P.

WEAVER AND TIDWELL, L.L.P.

Conroe, Texas

Agenda Item # 9



To: Board of Directors

From: Brett Allen, CFO

Date: March 22, 2022

Re: District Insurance Portfolio

We Make a Difference!

Present, consider and act on the renewal of the District insurance portfolio. (Mr. Spratt, Treasurer – MCHD Board)

“Will be presented at the board meeting”

Agenda Item # 10



To: Board of Directors

From: Randy Johnson, CEO

Date: March 22, 2022

Re: **CEO Report**

We Make a Difference!

March Report

Since the February Board Meeting, I have been focused on the following:

- The EMS Command Staff and Karen Webb have successfully implemented the ET3 program. This is a program where EMS patients who may be lower level urgent patients are optioned with having a virtual visit with an emergency physician and possibly be treated at home in lieu of being transported to the Emergency Department of a local hospital. From March 3rd through March 15th, we have conducted 26 ET3 Calls. Twenty percent of the calls were taken to the closest ED. Eighteen percent of the calls resulted in the patients going against medical advice. Almost fifty percent of the patients were successfully treated in place and did not have to be taken to the ED. Fifteen percent of the calls could not be continued at home due to connectivity issues. The program is improving each week as a result of weekly call and process reviews. Currently we are using ET3 for about two calls per day. Our goal is to soon increase to an average of five calls per day.
- The Senior Management at Memorial Hermann The Woodlands Medical Center brought a hot lunch to the Command Staff to celebrate MCHD EMS winning the “EMS Provider of the Year” award last November at the annual Texas EMS Conference held in Austin. It was very kind of Memorial Hermann to recognize MCHD EMS as a quality EMS provider.
- Met with the Senior Management at Conroe Regional Medical Center concerning staffing issues they have been having in the CT lab. This staffing issues have caused the CT lab to closed intermittently which makes managing level II trauma patients very difficult and creates confusion with our EMS crews regarding dates and times the CT program is operating. The hospital senior management stated that the CT lab is now covered 96% of the time and they plan to have full-time coverage by end of March.
- Executive staff and managers are meeting to review and improve the MCHD requisition and purchasing process. The first review meeting was held earlier in March, and the next process review meeting will be held this Friday.
- Station 44 adjacent to Bentwater is operational and we are planning an open house in mid-April. We will be sending open house announcements to the Board very soon.
- Brett Allen, Wayde Sullivan, and I had a fleet replacement review. We can no longer purchase Dodge Chassis’ and are awaiting Chevy Chassis’ to begin arriving late May. At that time, we will begin remounting eight Fraser boxes. We can send no more than two remounts to Fraser at one time. The remount process takes about two months for each box. Therefore, at best case, we will be re-mounting at least two of our boxes at least two months into the 2023 budget year.

Next year, we plan on remounting eight more Fraser boxes and purchasing one new ambulance, make and model has not yet been determined.

- Chief Campbell and I met with The Woodlands Fire Chiefs to discuss: 1) that we are now planning to replace our CAD, and wanted to notify them because at present, MCHD shares the current CAD with The Woodlands Fire department. We discussed their needs and plans and noted that we were going to a CAD conference being held in Plano, Texas soon and would gain intelligence there. From there, we could prepare and send out a Request for Information. Following that, we will be able to send a Request for Pricing to all potential vendors. 2) The Woodlands is going to soon be involved in station rebuilding at two of their stations and wanted to know to what extent we would be interested in planning space for our crews in those stations and how much we could contribute for the station rebuilds. This was a very preliminary meeting and we said that we would need to receive more information from them and review our future plans before we could respond.
- I attended the monthly County Fire Chiefs' meeting and learned that Chief Adams from Woodlands Fire Department had replaced Chief Hudson on the Montgomery County 911 Board. Chief Adams reported that 911 is giving money to county PSAPS to aid the cost of call taking, but no accountability metrics are being attached to the grants. Chief Adams may aid the 911 board and Executive team in requiring the County PSAPS to be more accountable for call taking and routing emergency vehicles to 911 calls.
- We had the quarterly Public Health District Board meeting last week. Public Health District business is beginning to normalize since the COVID cases are continuing to reduce in the County. Mr. Duke Coon, Public Health District Board Member who represents City of Conroe is stepping down due to his term as Conroe City Councilman is expiring. Dr. Richard Calvin will replace him on the Public Health Board. Also, discussion ensued about the Medicaid 1115 funding that the Public Health District receives may go away. In the event that the 1115 funding did cease this June, we predict that the Public Health District would have negative cash flow as early as January, 2024. A Medicaid 1115 funding announcement is scheduled March 30th. Following that announcement, we will report to the MCHD Board regarding MCHD's potential involvement in managing the Public Health District in the future in the event 1115 funding for Public Health ceases.

Third Quarter 2022 Plans:

- Begin 2023 budget planning.
- Complete RFI for CAD.
- Complete plans for Debit Day schedule expansion, to begin January 2023. Note: we need nine (9) additional In-Charges to successfully manage a debit day schedule for one fourth of the county.
- Begin process to determine ambulance brand and type to be used in the future.
- Provide ongoing management and supervisory training.
- Reengage and hardwire the quality and risk reporting process.
- Aggressively recruit.

Thank you,

Randy Johnson, CEO

Agenda Item # 11



We Make a Difference!

To: Board of Directors

From: Randy Johnson

Date: March 22, 2022

Re: MCHD 3 Year Plan

Presentation of MCHD's 3 year plan. (Mr. Grice, Chairperson – MCHD Board)

"Plan will be presented at the board meeting"

Agenda Item # 12



We Make a Difference!

To: Board of Directors
From: James Campbell
Date: March 22, 2022
RE: EMS Division Report

Executive Summary

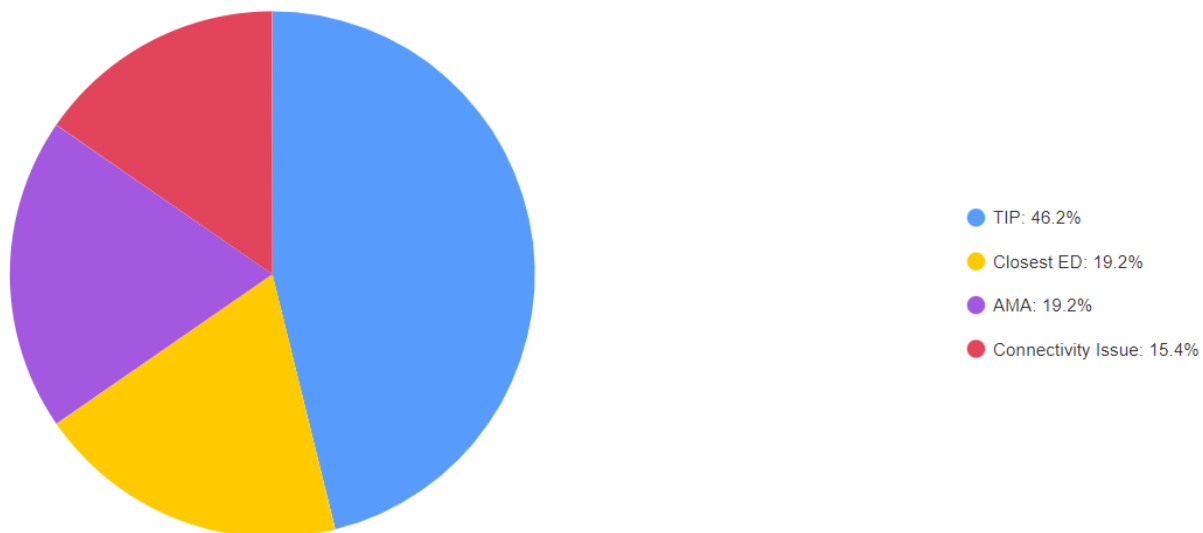
- Customer service scores for February 2022 rank MCHD 2nd compared to other similar EMS systems. There were 484 patient surveys returned between 2/1/2022 and 2/28/2022. Our average survey score was 95.30 and 85.78% of responses gave MCHD the highest rating of “very good.” In addition, our rolling 12-month score of 94.77 is a difference of 2.01 points higher than that national database score of 92.76.
- EMS Survey Team statistical ranking breakdown:

	Your Company	Total DB	Similar Sized	Texas	CAAS	ACE
Number of organizations in compare group		192	27	19	47	13
Minimum Score	16.52	1.00	1.00	1.00	1.00	1.00
Maximum Score	100	100	100	100	100	100
Mean Score	94.77	92.76	92.96	93.40	92.69	92.84
Your Percentile		76th	94th	N/A	78th	60th
Your Rank		21	2	N/A	9	5

- MCHD EMS responded to 5,915 responses and transported 3,236 patients in February 2022. That is an average of 211 responses per day resulting in an average of 115 patient transport per day.
- Overall staffing continues to slowly improve. For February 2022, we averaged 2.5 units shut down per day, and for the year we are averaging 2.8 units shut down per day.
- Ten administrative personnel are qualified to work in the field. Each person is required to work a minimum of 12 hours per month in the field, which is a combined total of 120 hours per month. For February 2022, administrative personnel worked a combined total of 210 hours in the field.
- Chief Campbell, Dr. Dickson, and Mr. Johnson met with HCA Conroe’s leadership team this month to discuss their continued staffing problems in their CT room. They are working to hire and train personnel, and they estimate there will not be a permanent solution in place until early April. HCA Conroe does recognize and was apologetic that this situation has strained our EMS operations and been challenging for us to navigate every day.
- Mrs. Misti and the recruitment team have been working on making some upgrades and edits to our 2019 recruitment video. The filming is complete, and the video is being editing. While waiting for the final video to be completed, Mrs. Misti and the team are working on updating the EMS recruitment website.
- We continue to work on our future Debit Day staffing models. We presented some of these options in Q1CE and discussed our need to get more In Charges so that this desirable schedule can be expanded in 2023.

Department of Clinical Services and Quality and Process Improvement

- Our next NEOP class will begin March 30th and this group of ten is made up of seven paramedics and three that will test for paramedic in the next 120 days.
- The 2022 MCHD Cohort successfully completed their first 8 week course in the Blinn paramedic program and have started their clinical training rotations.
- We had two In-Charge paramedic promotions in March. There are four In-Charge candidates in phase 1 and one waiting to take the written exam. In addition to testing, we had six attendants attend the In-Charge academy skills sessions on 3/15 and 3/16.
- 1st Quarter CE is complete. We had a focus on reducing patient risk and the introduction of Tele-medicine.
- EMS Field Training and Evaluation Program (FTEP) will be hosted at MCHD March 28 – April 1. In an effort to grow our employees professionally the course has been offered to District Chiefs, Captains and In-Charge Preceptors.
- EMS – Captain testing will begin April 5th. The EMS – Captain promotional process will consist of a comprehensive written exam, professional interview, scenario and oral board cases with Dr. Dickson and Dr. Patrick.
- Captain Wells-Whitworth has developed a system to automatically update District Chiefs when one of their staff members has an Open PCR. This improvement will reduce the number of open calls and reduce the overall completion times of PCRs.
- A new hospital Dashboard has been created to allow our hospital partners to access their MCHD patient data on transport volumes, Turnaround Times, and Activations. We have always been transparent with our partners but this new dashboard will improve their ability to access this data in real-time.
- ET3 went live on March 3rd after training was completed at Q1 CE. This new program was well received by our staff during training. As with any new program, we will closely monitor the program and make adjustments to ensure we are as effective and efficient as possible. Going forward we will be having Bi-Weekly meetings with our ET3 partner to review cases and make improvements to the program.
- At the time of this writing, there has been a total of 26 telehealth calls. Below is a snapshot of our ET3 dashboard. In total, 46% of the responses have been treat in place, we are optimistic and hopeful utilization will continue to increase.



Operations, Emergency Management, and Safety

- MCHD has partnered with Fitch & Associates to bring the leadership-training program named “Beyond the Streets” to Conroe in June 2022! This is an entry level leadership develop program that we hope to send 30-40 personnel to for continued leadership and professional development.
- On March 5th we provided medical standby for The Woodlands Marathon. This was our first major event of the year, and it went well. The After Action Report has been completed, and is available upon request.

- April 23rd is the 2022 Ironman Race and preparations are picking up. We have worked with IT, CAD, Radio, and ImageTrend to ensure we have a good plan in place for the race.
- Sean Simmonds organized a regional safety officers meeting where MCHD, ESD11, and HFD and discussed stretcher safety, vehicle security, and violence against responders.

Alarm

- On February 22nd, MCHD Alarm was re-accredited at the 11th Medical ACE in the world! This is a tremendous accomplishment, especially considering the challenges we faced in the last two years. This is our 6th EMD ACE renewal.
- Alarm's newest trainees are in their "ghosting" phase of call taking. Which means that they are no longer tethered to their trainer, and require very little assistance. The Alarm center has done a great job all working together to help onboard this new group.
- As part of the EMS Committee and in Q1CE, we discussed no longer staging for responses where the call comes from a 3rd/4th party caller. That response plan is now active.

EMS Committee Update

- We had a tenured employee sub-committee meeting on March 14th to discuss thoughts and ideas regarding retirement plans. In addition, we are looking at creative ways to bridge the gap to retirement.
- Next meeting is March 22, 2022 at 2pm.



Dispatched Incident Review

Last Month

2/1/2022 - 2/28/2022

Dispatched	
Incidents	5,018
Responses	5,915

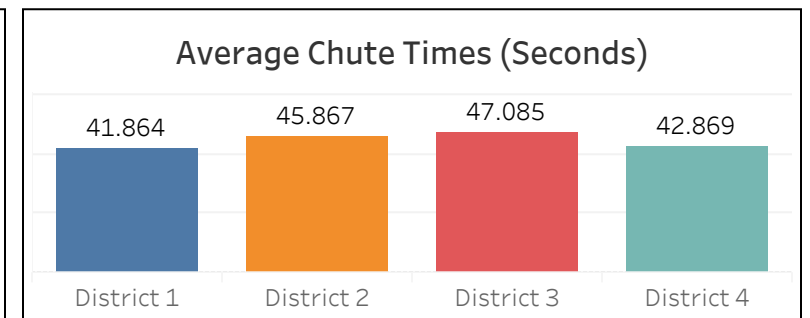
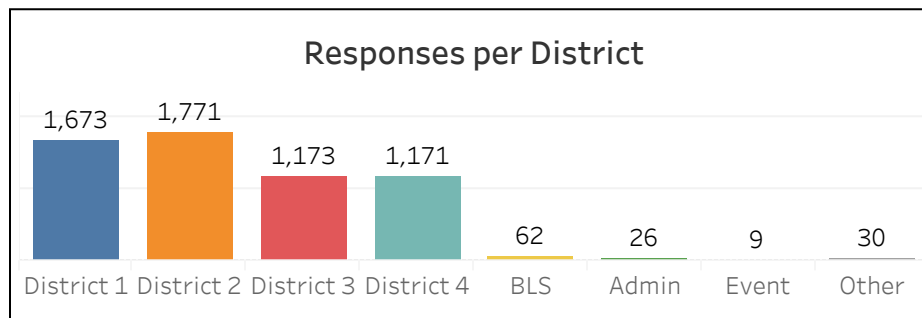
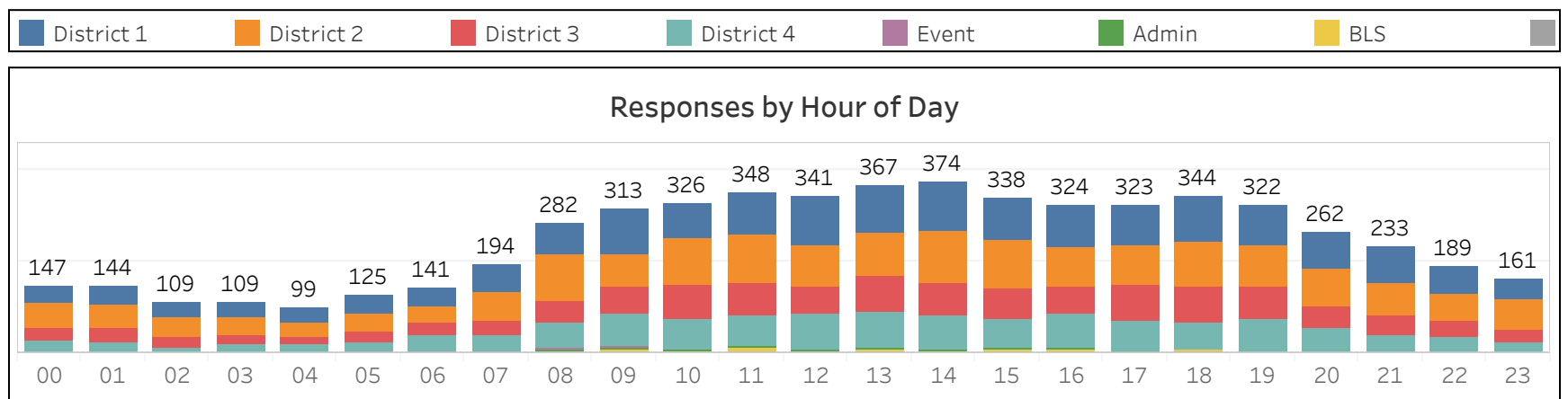
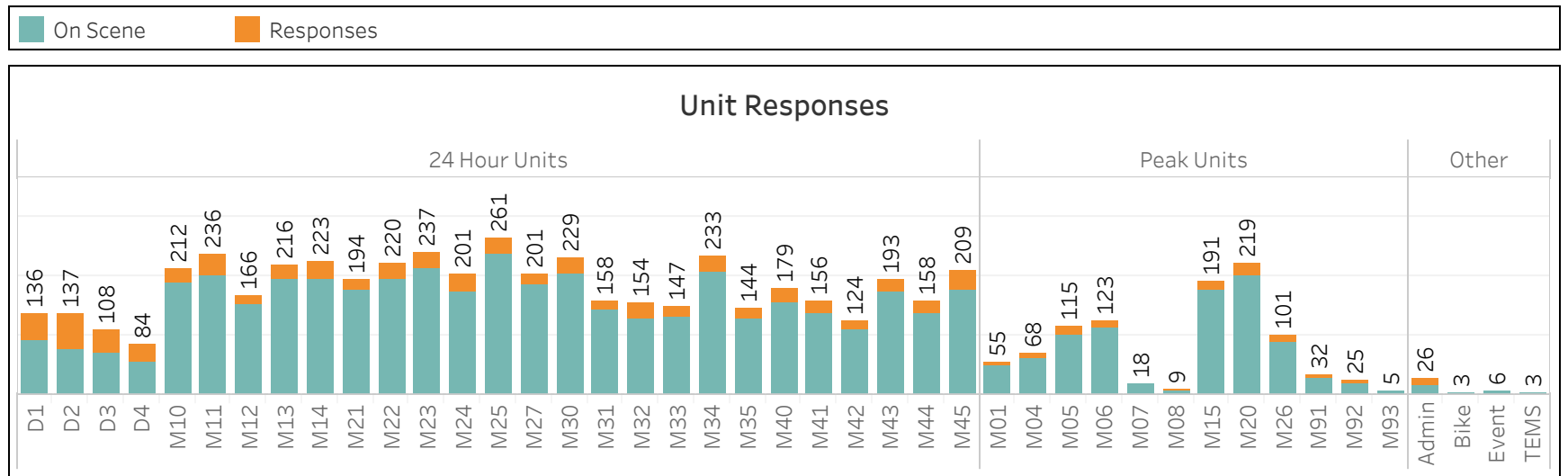
On Scene	
Incidents	4,714
Responses	5,077

Transported	
Incidents	3,206
Transports	3,236

Response Times			
Priority 1	Priority 2	Priority 3	Overall
92.4%	95.9%	94.3%	93.6%

Incident Types (Top 30)

Fall	582
Sick Person	513
Breathing Problems	455
MVC	443
Unconscious/Fainting	380
Transfer/Evaluation	338
Chest Pain	300
Emotional Crisis	189
Stroke	180
Seizures	175
SEND	160
Abdominal Pain	134
Hemorrhage	134
Assault	123
Unknown Problem	110
Diabetic	89
Overdose Ingestion	87
Medical Alarm	77
Structure Fire	74
Heart Problems	73
Back Pain	67
Traumatic Injury	53
Cardiac Arrest	52
Obvious/Expected Dea..	37
Allergic Reaction	27
Choking	25
Headache	19
Pregnancy/Miscarriage	19
Penetrating Trauma	16
Dedicated Standby	14



Hospital Patient Transports

2/1/2022 - 2/28/2022

Total Transports
to All Facilities

3,303

	Sepsis	STEMI	Stroke	Trauma	Grand Total
H. Methodist - The Woodlands	15	1	23		39
M.Hermann - The Woodlands	14	1	9	13	37
CHI - St. Luke's - The Woodlands	10	5	16		31
HCAHH - Conroe	11	3	4	7	25
HCAHH - Kingwood	7	1	5	4	17
HCAHH - Tomball	5	2	4		11
H.Methodist Hospital - Willowbrook		1	2		3
CHI - St. Luke's Vintage	1		1		2
Grand Total	63	14	64	24	165

Avg. Turnaround Time Main Facilities (Minutes)

Patients Per Facility Main Facilities (Count)

HCAHH - Northwest	54.92	HCAHH - Conroe	768
Baylor Scott & White College Station	52.38	M.Hermann - The Woodlands	685
Ben Taub General	50.99	CHI - St. Luke's - The Woodlands	502
H. Methodist Hospital - TMC	48.40	H. Methodist - The Woodlands	485
H.Methodist Hospital - Willowbrook	47.47	HCAHH - Kingwood	310
M.Hermann - TMC	45.78	HCAHH - Tomball	132
HCAHH - Kingwood	44.63	M.Hermann - Northeast	95
MD Anderson Cancer Center - TMC	43.78	TCH - The Woodlands	93
H. Methodist - The Woodlands	43.49	H.Methodist Hospital - Willowbrook	27
M.Hermann - Northeast	42.75	CHI - St. Luke's Vintage	14
M.Hermann - The Woodlands	41.22	M. Hermann - Cypress	9
Lyndon B Johnson General	40.59	MD Anderson Cancer Center - TMC	7
HCAHH - Tomball	38.95	M.Hermann - TMC	6
HCAHH - Conroe	38.01	HCAHH - Northwest	6
CHI - St. Luke's - TMC	37.85	CHI - St. Luke's - TMC	6
CHI - St. Luke's - The Woodlands	36.64	Michael E. DeBakey VA Medical Center	5
CHI - St. Luke's Vintage	36.55	H. Methodist Hospital - TMC	4
HCAHH - North Cypress	36.27	Huntsville Memorial	3
Huntsville Memorial	31.06	TCH - TMC	2
TCH - TMC	30.40	Lyndon B Johnson General	2
TCH - The Woodlands	29.30	Ben Taub General	2
M. Hermann - Cypress	28.25	HCAHH - North Cypress	1
Michael E. DeBakey VA Medical Center	27.11	Baylor Scott & White College Station	1

Avg. Turnaround Time Support Facilities (Minutes)

Patients Per Facility Support Facilities (Count)

CHI - St. Joseph - Bryan	50.00	HCAHH - Magnolia ER	25
H. Methodist ECC - 1488	29.22	M.Hermann - Woodlands West	22
CHI - St. Luke's - Memorial Livingston	25.57	M. Hermann CCC - Kingwood	20
M. Hermann - Children's TMC	25.42	H. Methodist ECC - 1488	19
CHI - St. Luke's - Springwoods Village	24.90	CHI - St. Luke's - Springwoods Village	15
HCAHH - Cleveland ER	24.69	HCAHH - Cleveland ER	14
CHI - St. Luke's - Lakeside	22.02	CHI - St. Luke's - Lakeside	9
M.Hermann - Woodlands West	21.97	Behavioral - Tri-County	6
HCAHH - Magnolia ER	21.52	America's ER Magnolia	6
America's ER Magnolia	19.57	M. Hermann - Children's TMC	1
M. Hermann CCC - Kingwood	19.48	CHI - St. Luke's - Memorial Livingston	1
Behavioral - Tri-County	11.41	CHI - St. Joseph - Bryan	1
Behavioral - Woodland Springs	10.12	Behavioral - Woodland Springs	1

MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, MI 48096
(517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

Patient Experience Report

February 1, 2022 to February 28, 2022

Your Score

95.30

Your Patients in this Report

484

Total Patients in this Report

6,596

Total EMS Organizations

192





Executive Summary

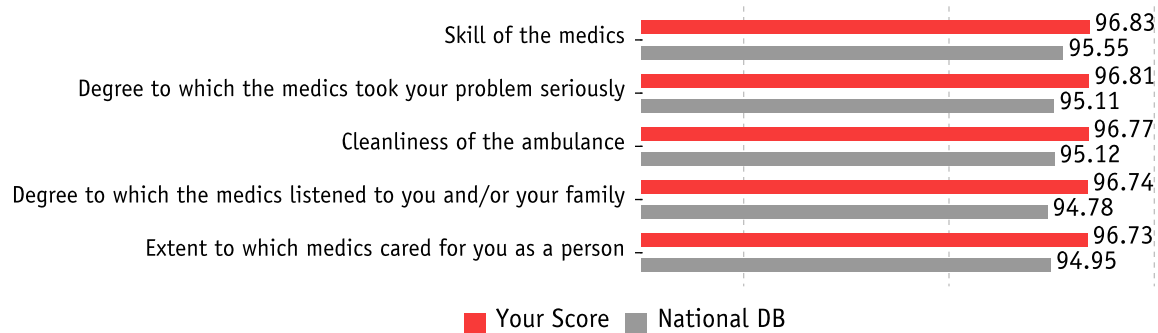
Your overall score for the time period selected is **95.30**. This is a difference of **-0.54** from your previous period's score of **95.84**.

Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **85.78%**.

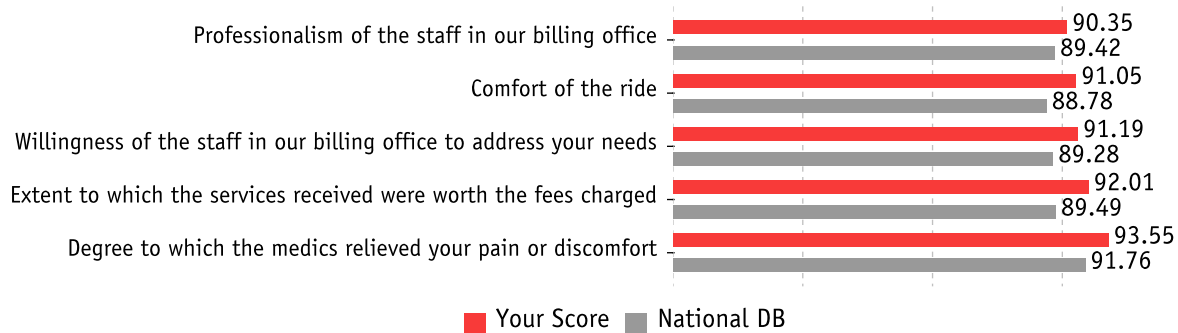
In addition, your rolling 12- month score of **94.77** is a difference of **2.01** from the national database score of **92.76**.

When compared to all organizations in the national database, your score of **94.77** is ranked **21st** and **2nd** for comparably sized organizations.

5 Highest Scores



5 Lowest Scores

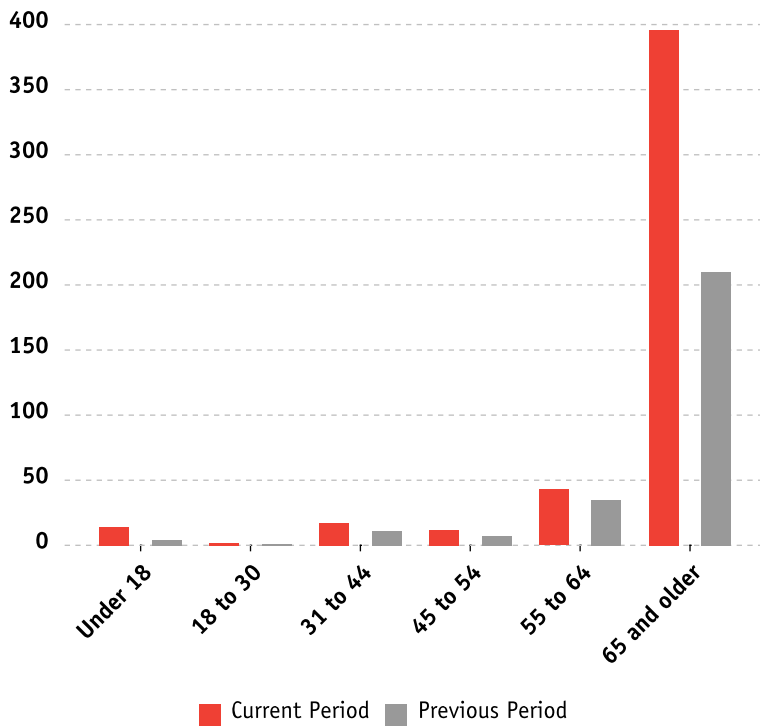




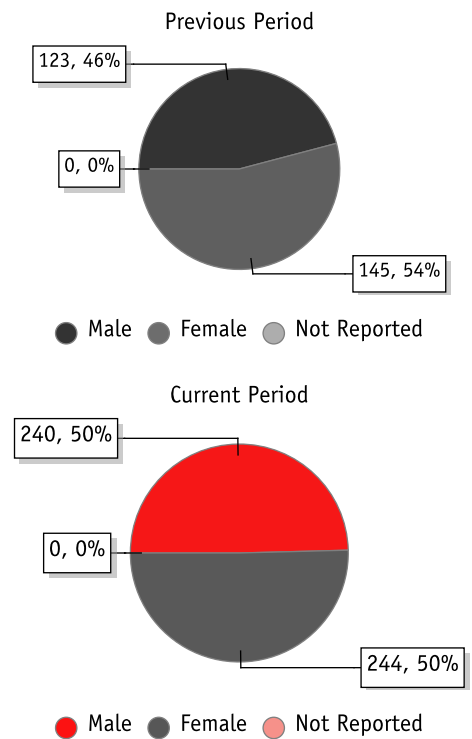
Demographics — This report provides basic information about the patient's age and gender.

	Total	Previous Period			Total	Current Period		
		Male	Female	Not Reported		Male	Female	Not Reported
Under 18	4	2	2	0	14	6	8	0
18 to 30	1	0	1	0	2	1	1	0
31 to 44	11	6	5	0	17	10	7	0
45 to 54	7	4	3	0	12	7	5	0
55 to 64	35	20	15	0	43	19	24	0
65 and older	210	91	119	0	396	197	199	0
Total	268	123	145	0	484	240	244	0

Age Ranges



Gender





Question Analysis

This report shows your current score for the time period selected compared to the corresponding previous time period and the change between the two periods. The national DB score is included for reference

Dispatch Composite	Current	Previous	(+/-)	National DB
Helpfulness of the person you called for ambulance service	95.34	96.07	-0.73	93.89
Concern shown by the person you called for ambulance service	95.14	96.18	-1.04	93.74
Extent to which you were told what to do until the ambulance arrived	94.17	95.60	-1.43	92.48
Ambulance Composite	Current	Previous	(+/-)	National DB
Extent to which the ambulance arrived in a timely manner	95.41	96.07	-0.66	92.85
Cleanliness of the ambulance	96.77	97.78	-1.01	95.12
Comfort of the ride	91.05	93.43	-2.38	88.78
Skill of the person driving the ambulance	95.82	96.29	-0.47	94.49
Medic Composite	Current	Previous	(+/-)	National DB
Care shown by the medics who arrived with the ambulance	96.45	96.85	-0.40	95.23
Degree to which the medics took your problem seriously	96.81	96.94	-0.13	95.11
Degree to which the medics listened to you and/or your family	96.74	96.81	-0.07	94.78
Skill of the medics	96.83	96.78	0.05	95.55
Extent to which the medics kept you informed about your treatment	96.01	95.59	0.42	93.51
Extent to which medics included you in the treatment decisions (if applicable)	95.14	95.90	-0.76	93.28
Degree to which the medics relieved your pain or discomfort	93.55	94.11	-0.56	91.76
Medics' concern for your privacy	95.13	96.97	-1.84	94.17
Extent to which medics cared for you as a person	96.73	95.43	1.30	94.95
Billing Office Staff Composite	Current	Previous	(+/-)	National DB
Professionalism of the staff in our billing office	90.35	93.75	-3.40	89.42
Willingness of the staff in our billing office to address your needs	91.19	94.95	-3.76	89.28

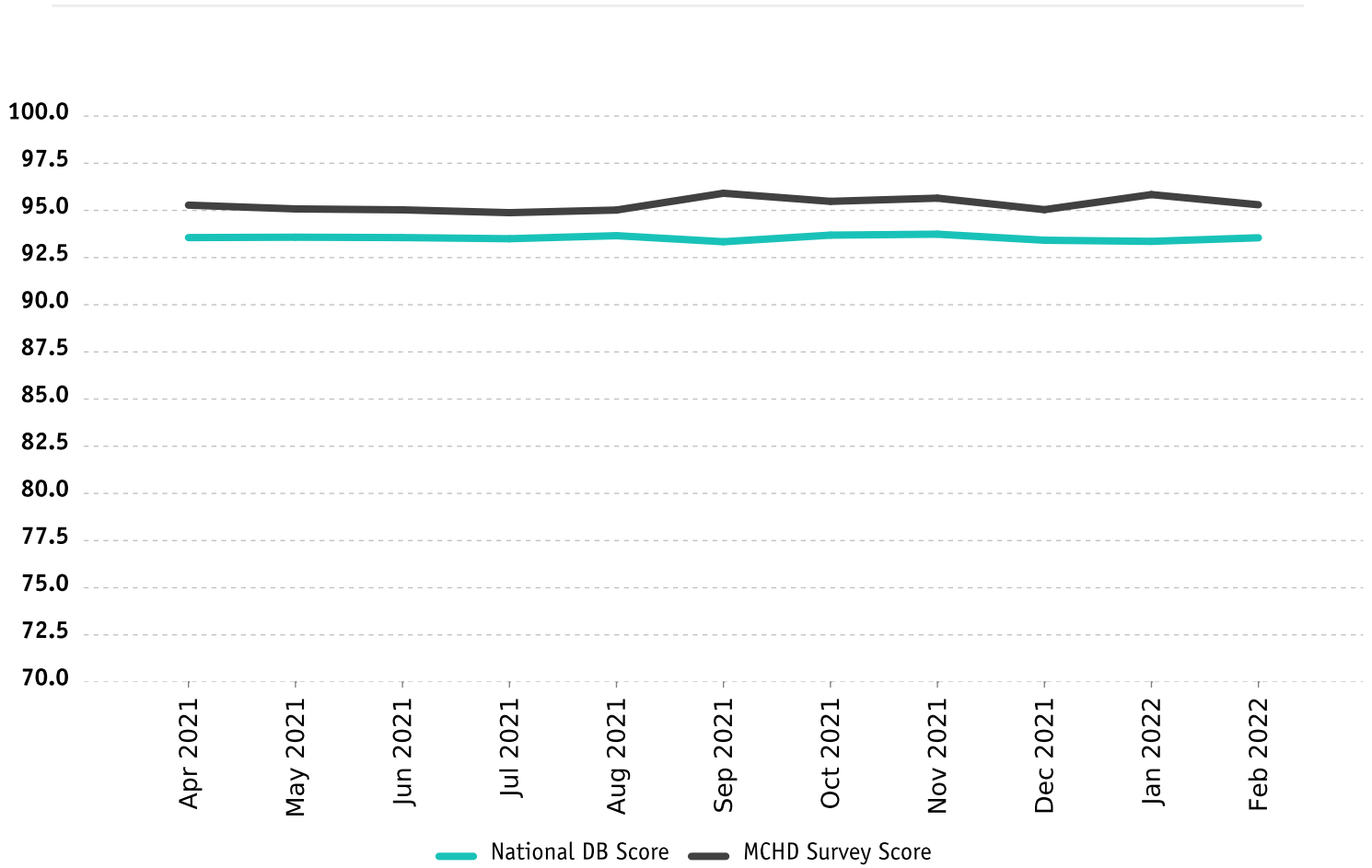


Question Analysis (Continued)

Overall Experience Composite	Current	Previous	(+/-)	National DB
How well did our staff work together to care for you	96.13	96.29	-0.16	94.24
Extent to which our staff eased your entry into the medical facility	95.52	96.78	-1.26	94.15
Appropriateness of Emergency Medical Transportation treatment	96.32	95.80	0.52	94.31
Extent to which the services received were worth the fees charged	92.01	91.60	0.41	89.49
Overall rating of the care provided by our Emergency Medical Transportation	96.05	95.97	0.08	94.23
Likelihood of recommending this ambulance service to others	95.80	95.44	0.36	94.10



Monthly Overall Survey Score





Greatest Increase and Decrease in Scores by Question

Increases	Current	Previous	(+/-)	National DB
Extent to which medics cared for you as a person	96.73	95.43	1.30	94.95
Appropriateness of Emergency Medical Transportation treatment	96.32	95.80	0.51	94.31
Extent to which the medics kept you informed about your treatment	96.01	95.59	0.43	93.51
Extent to which the services received were worth the fees charged	92.01	91.60	0.42	89.49
Likelihood of recommending this ambulance service to others	95.80	95.44	0.36	94.10
Overall rating of the care provided by our Emergency Medical Transportation service	96.05	95.97	0.07	94.23
Skill of the medics	96.83	96.78	0.05	95.55
Decreases	Current	Previous	(+/-)	National DB
Willingness of the staff in our billing office to address your needs	91.19	94.95	-3.76	89.28
Professionalism of the staff in our billing office	90.35	93.75	-3.40	89.42
Comfort of the ride	91.05	93.43	-2.38	88.78
Medics' concern for your privacy	95.13	96.97	-1.84	94.17
Extent to which you were told what to do until the ambulance arrived	94.17	95.60	-1.43	92.48
Extent to which our staff eased your entry into the medical facility	95.52	96.78	-1.26	94.15
Concern shown by the person you called for ambulance service	95.14	96.18	-1.04	93.74
Cleanliness of the ambulance	96.77	97.78	-1.01	95.12
Extent to which medics included you in the treatment decisions (if applicable)	95.14	95.90	-0.76	93.28
Helpfulness of the person you called for ambulance service	95.34	96.07	-0.74	93.89

Fleet Summary 2021-2022

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
February 2022	126,268	13,542	3,756	15,460	159,026	39,757
January 2022	164,528	14,821	4,318	18,982	202,649	50,662
December 2021	131,195	12,824	3,071	11,453	158,543	39,636
November 2021	151,040	14,004	4,322	18,795	188,161	47,040
October 2021	123,360	11,029	4,848	15,459	154,696	38,674
September 2021	133,126	12,558	4,130	13,909	163,723	40,931
August 2021	209,963	18,845	5,125	17,113	251,046	62,762
July 2021	136,613	13,303	4,285	16,124	170,325	42,581
June 2021	130,766	12,841	3,566	14,903	162,076	40,519
May 2021	154,598	16,236	6,849	18,070	195,753	48,938
April 2021	126,641	15,050	5,458	15,896	163,045	40,761
March 2021	144,784	14,758	6,471	17,789	183,802	45,951
Total	1,732,882	169,811	56,199	193,953	2,152,845	
Average	144,407	14,151	4,683	16,163	179,404	44,851
Annualized Amounts					2,152,845	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
February 2022	4		1		5
January 2022	3		1		4
December 2021	4		2		6
November 2021			2		2
October 2021	1		3		4
September 2021	2		1		3
August 2021	4				4
July 2021	4		1		5
June 2021	2		1		3
May 2021	2		1		3
April 2021	3		1		4
March 2021	4		2		6
Total	33		16		49
Per 100,000 Miles	1.53	-	0.74	-	2.28

Service Interruptions	Count	Per 100K miles
February 2022	3	1.89
January 2022	7	3.45
December 2021	6	3.78
November 2021	4	2.13
October 2021	6	3.88
September 2021	8	4.89
August 2021	8	3.19
July 2021	4	2.35
June 2021	6	3.70
May 2021	4	2.04
April 2021	4	2.45
March 2021	1	0.54
Total	61	2.83

Agenda Item # 13



To: Board of Directors

From: Scott Pelczar, EMS Committee Chair

Date: March 22, 2022

Re: EMS Advisory Committee

EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)

“Update will be given to the board at the board meeting”

PROCLAMATION

To designate the Week of April 10-16, 2022 as National Public Safety Telecommunicators Week

WHEREAS, the Montgomery County Hospital District provides 9-1-1 dispatchers who work daily to protect and promote the public safety to the citizens of Montgomery County, Texas; and

WHEREAS, dispatchers are more than a calm and reassuring voice at the other end of the phone. They are knowledgeable and highly trained individuals who work closely with other medical, police and fire personnel. They offer quality care that dramatically improves the survival and recovery rate of those who experience sudden illness or injury; and

WHEREAS, the members of emergency dispatchers and other communications specialists, who help to protect our health and safety and engage in thousands of hours of specialized training and continuing education to enhance their lifesaving skills; and

WHEREAS, the Montgomery County Hospital District Board of Directors hereby supports and recognizes the Montgomery County Hospital District Communications Personnel as an integral partner to the citizens of Montgomery County.

NOW, THEREFORE BE IT RESOLVED that the Montgomery County Hospital District Board of Directors of Montgomery County, Texas does hereby proclaim the week of April 10-16, 2022 as:

**“NATIONAL PUBLIC SAFETY TELECOMMUNICATORS
WEEK”**

Agenda Item # 15



To: Board of Directors

From: Melissa Miller, COO

Date: March 22, 2022

Re: **COO Report**

FACILITIES:

- Station 44 – Grand Opening is scheduled April 13th at 5:30 pm. Please join us for a station tour.
- Station 42 Remodel – MCHD met with Magnolia Fire Dept. and the architect to discuss needs for a potential remodel of MCHD Station 42. We received schematics of the proposed remodel and are waiting on pricing to present to the board.
- Stations 23 and 25 installation of controlled access to medical supply room is complete. Station 24 is scheduled for April, which will complete this project.
- Station 20 roof repairs are complete.
- Station 10 – The two west bay doors have been replaced.

RADIO:

- Justin Evans is a presenter at the International Wireless Communication Expo conference the week of March 21st. He is speaking on the following 5 topics: P25 on Steroids Case Studies, P25 New Standards & Public Safety Communications Security, Standards-Based Interoperability and LMR-LTE Integration.
- The West County Tower is nearing completion and closing on the property is planned for May. The RFP to build the tower(s) is scheduled to release by the end of summer, pending the Terragon environmental report.

MATERIALS MANAGEMENT:

- Materials Management is finalizing the database upload to Operative IQ Warehouse. Staff training was moved from mid-March to early April.
- Materials Management is preparing the Supply Bid for release in June.

INFORMATION TECHNOLOGY:

- IT built a new website for the billing department to accommodate a new customer payment portal with the current vendor.
- Calvin Hon is working with stakeholders to develop a RFI for a replacement CAD.
- The IT team is working to streamline windows updates, security patch installations, and hardware updates due to the recent increase of cybersecurity threats.
- IT is coordinating with EMS and PIO on updating the recruiting website.
- Annual cybersecurity training has launched with a due date of May 2022. This is a mandatory training for Texas government employees to comply with House Bill 3834.
- The Employee Expense Report team (Laserfiche, Human Resources, and Accounting) is completing final internal testing and adjustments to the Employee Expense Report process in Laserfiche. This was our first time “sharing” project development responsibilities with Docunav to control costs while still getting work completed to expectations and on time, and the collaboration has worked very well. We anticipate launching to the entire company by April 1.

COMMUNITY PARAMEDICINE:

- Morgan Clark, Community Paramedic, coordinated a community outreach event that was held February 24 at Mission North East in New Caney. Lone Star Family Medical, Tri-County, MCHD Community Paramedics (Morgan Clark, Nivea Wheat and Sergio Borrego) and HCAP staff (Dustie Klein and Genesis Hale) attended. Lone Star and HCAP staff were able to enroll clients into their perspective programs during the event. Lone Star stated that this was the most successful outreach event in years. Future coordinated outreach events are in the planning stage.



Agenda Item # 16



We Make a Difference!

To: Board of Directors
From: Ade Moronkeji, HCAP Manager
Date: March 22, 2022
Re: **HCAP Report**

Eligibility Criteria

In order to qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- **Residence:** Must live in Montgomery county prior to completing an application
- **Citizenship:** Must be a U.S. citizen or a legal permanent resident
 - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years
- **Income:** May not exceed the minimum established Federal Poverty Income Level (FPIIL) of 150%. This information is updated yearly when the State releases the CIHCP income guidelines.
 - Details per income for each household size can be found on the MCHD website as well as in the HCAP handbooks
- **Resources:** May not exceed \$2,000 per month or \$3,000 for individuals who are aged or disabled
- **Medical Need:** There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
 - This criteria is not a state requirement but the District's prerogative

Program Updates

On February 25, Ade Moronkeji gave a presentation on HCAP to five medical residents in the Underserved track, and a faculty physician at Lone Star Family Health Center. These residents are being trained in family medicine and want to work with medically underserved populations. They engage in rotations that involves community outreach, so knowledge about HCAP will give them an additional resource that could potentially help their clients.

Eligibility Updates

Outreach

- On February 24, members of the eligibility team, Dustie Klein and Genesis Hale partnered with the Community Paramedics to conduct an outreach at The Mission Northeast in New Caney. This partnership was also in conjunction with other local organizations such as Lone Star Family Health Center, to assist residents who do not have health care coverage. Our team was able to assist five individuals with the completion of the HCAP application and also collected some of the relevant paperwork to determine their eligibility.
- The eligibility team also resumed weekly outreach to The Mission in Conroe. They initiated their first visit on February 23 and assisted two individuals experiencing homelessness with the HCAP application. These two were subsequently approved for HCAP benefits.

Applications

- The total number of applications received and processed FY to date is 821. Below is a month to month comparison between FY21 and FY22:

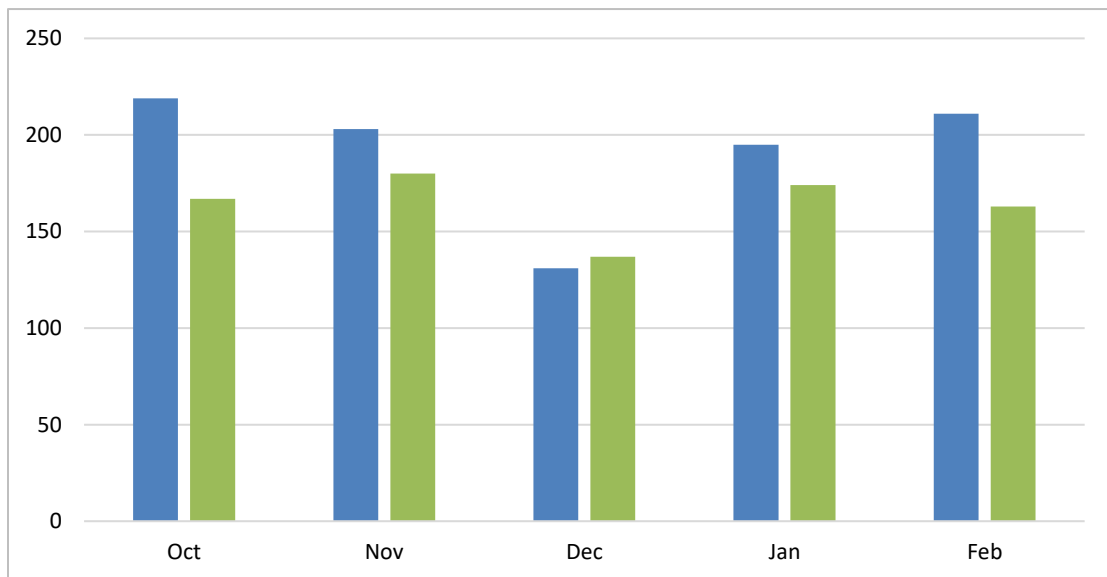


Figure 1 – Monthly Application FY21 V. FY22

Enrollment

- Figure 2 helps to visualize and compare the trends in enrollment between FY21 and FY22 and figure 3 shows the program comparison between the two fiscal years specifically for month of February.

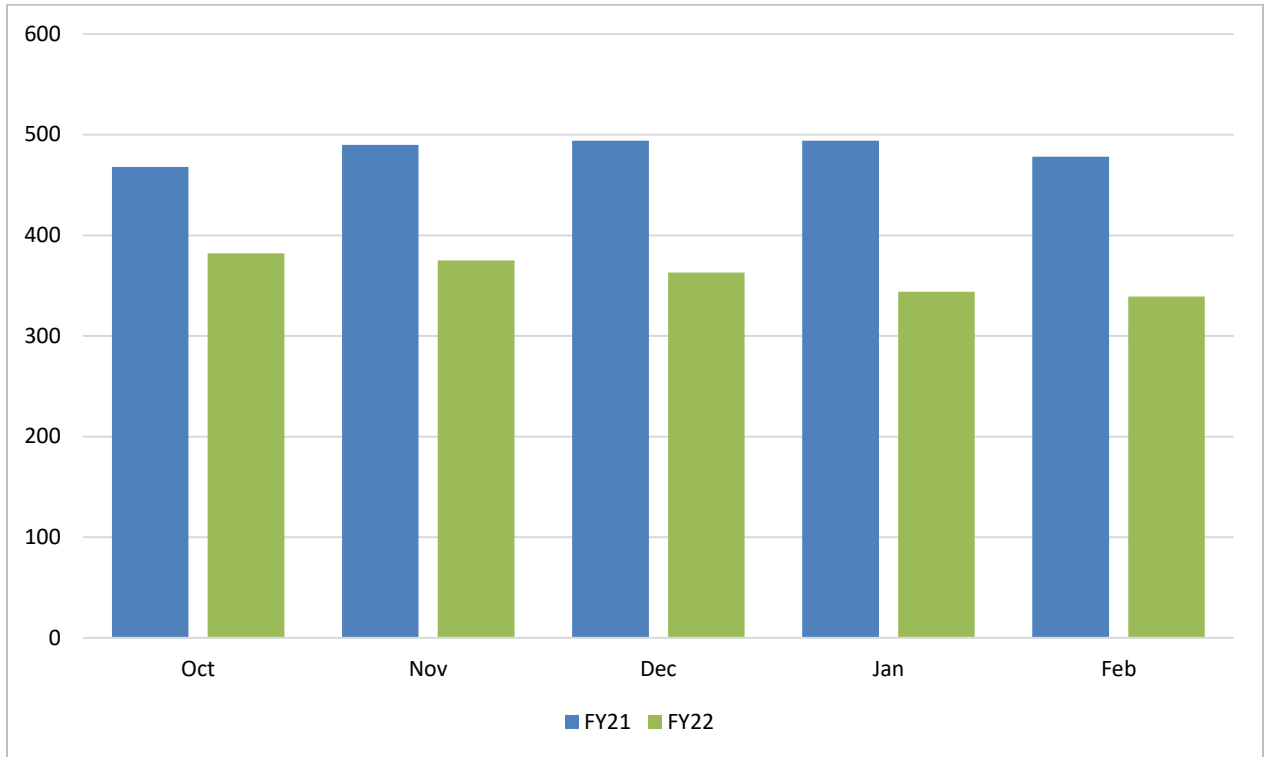


Figure 2 - Active Clients FY21 V. FY22

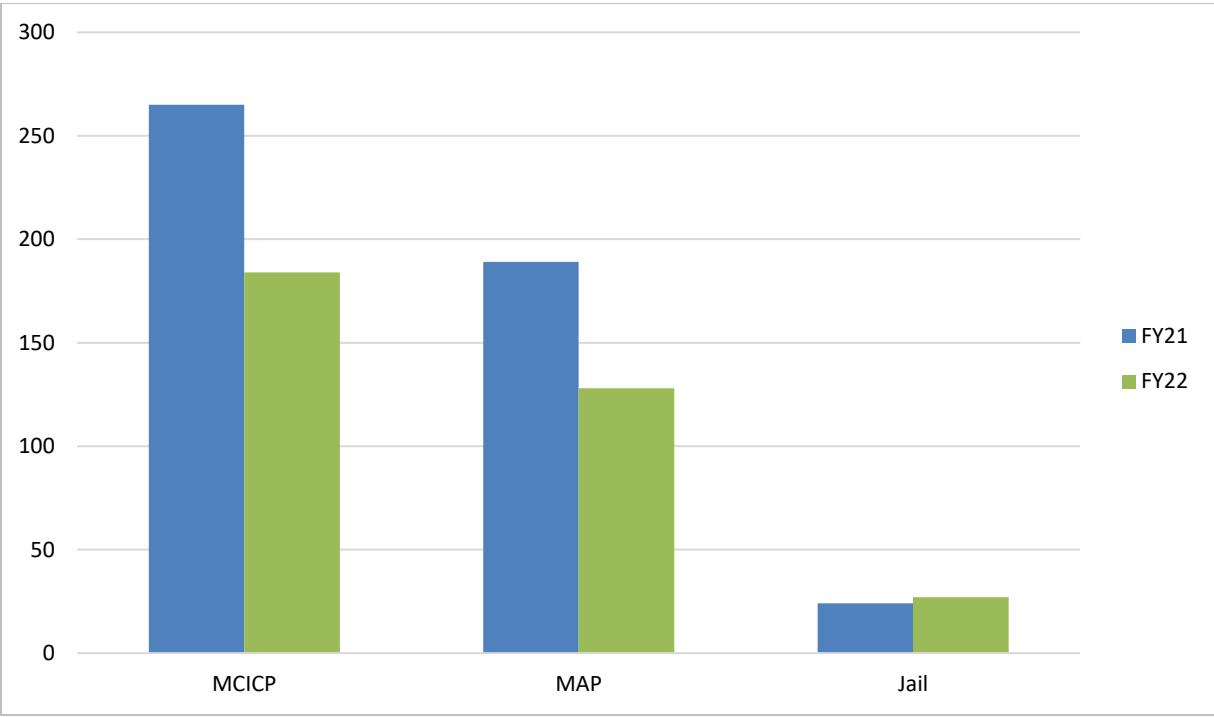


Figure 3 – February HCAP Program breakdown FY21 V. FY22

New Client Trend

Figure 4 represents the number of new clients added to the program on a monthly basis and also highlights the trend in contrast to the projection for the fiscal year. 24 new clients were added to the program in February. The additional clients are a result of eligibility outreach efforts, increased access via the online application and application pipeline from the hospitals and word of mouth in the community.

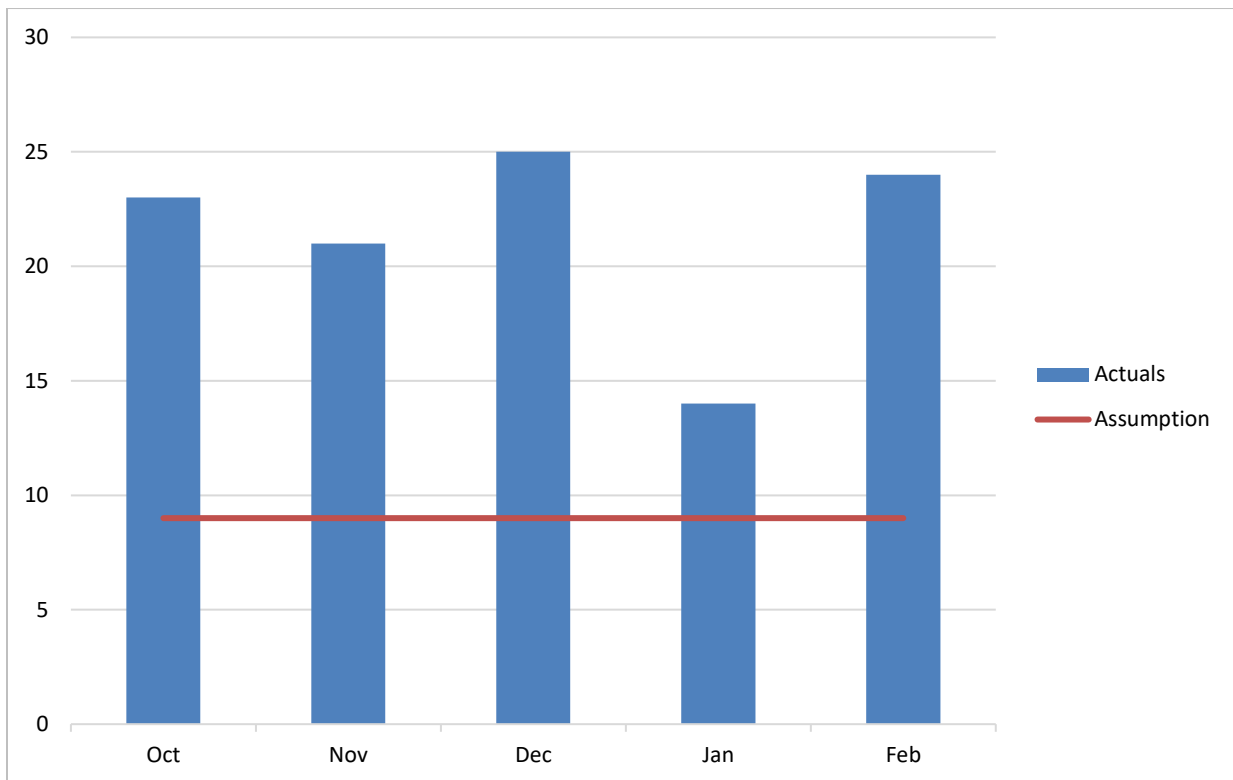


Figure 4 – Monthly New Clients V. Assumption

Bill Pay Updates

Claims Administration

- In the month of February, the bill pay team processed 868 medical claims.
- Figure 5 shows a monthly comparison between the volumes of medical claims received FY21 over FY22.

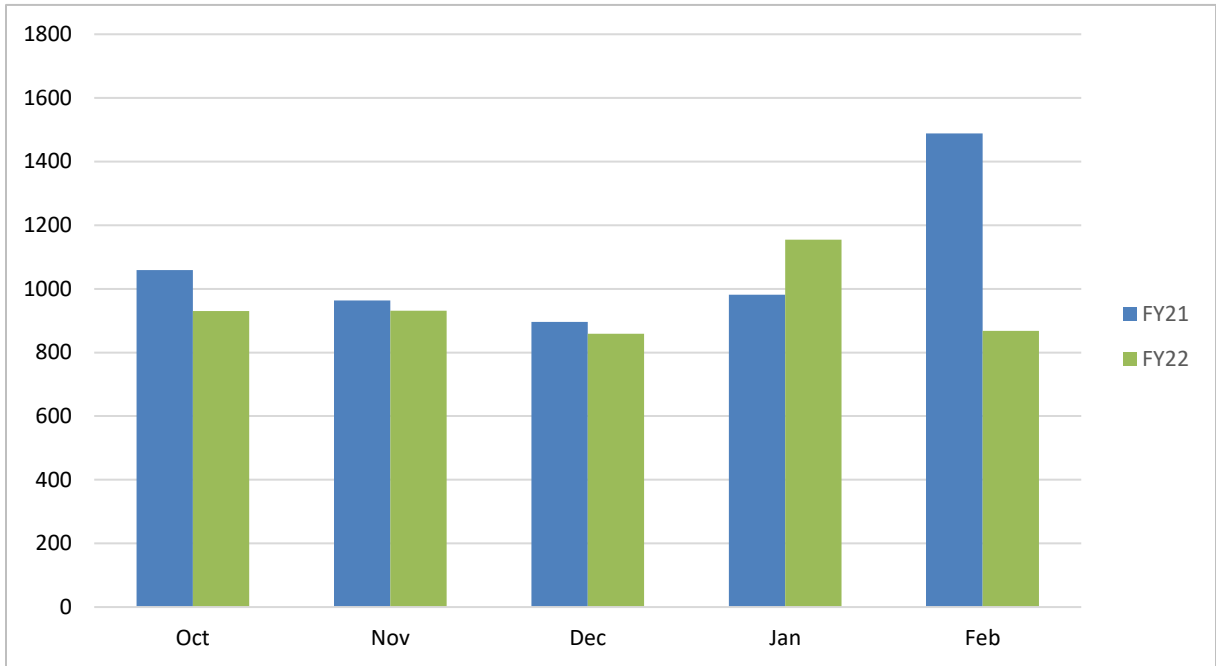


Figure 5 – Volume of Medical Claims FY21 V. FY22

- The graph below represents the types of calls managed by the claims representatives in February.

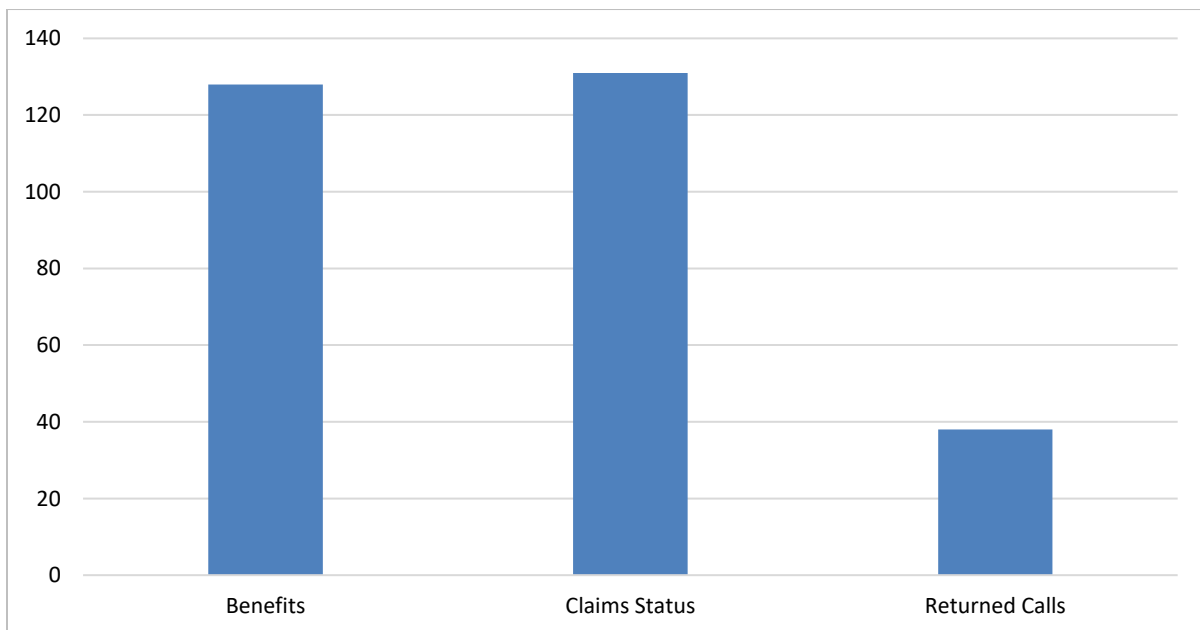


Figure 6 – February Provider Calls

- Calls pertaining to status of claims represent the highest call volume.
- Figure 7 represent the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients are using for their health care needs
 - UC hospital inpatient/outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals.
 - Inpatient/outpatient hospital without the UC designation refers to CHI St. Luke’s The Woodlands and other non HCA local hospitals.
- UC hospital inpatient and UC hospital outpatient services represent our highest expenditures for claims processed in February.

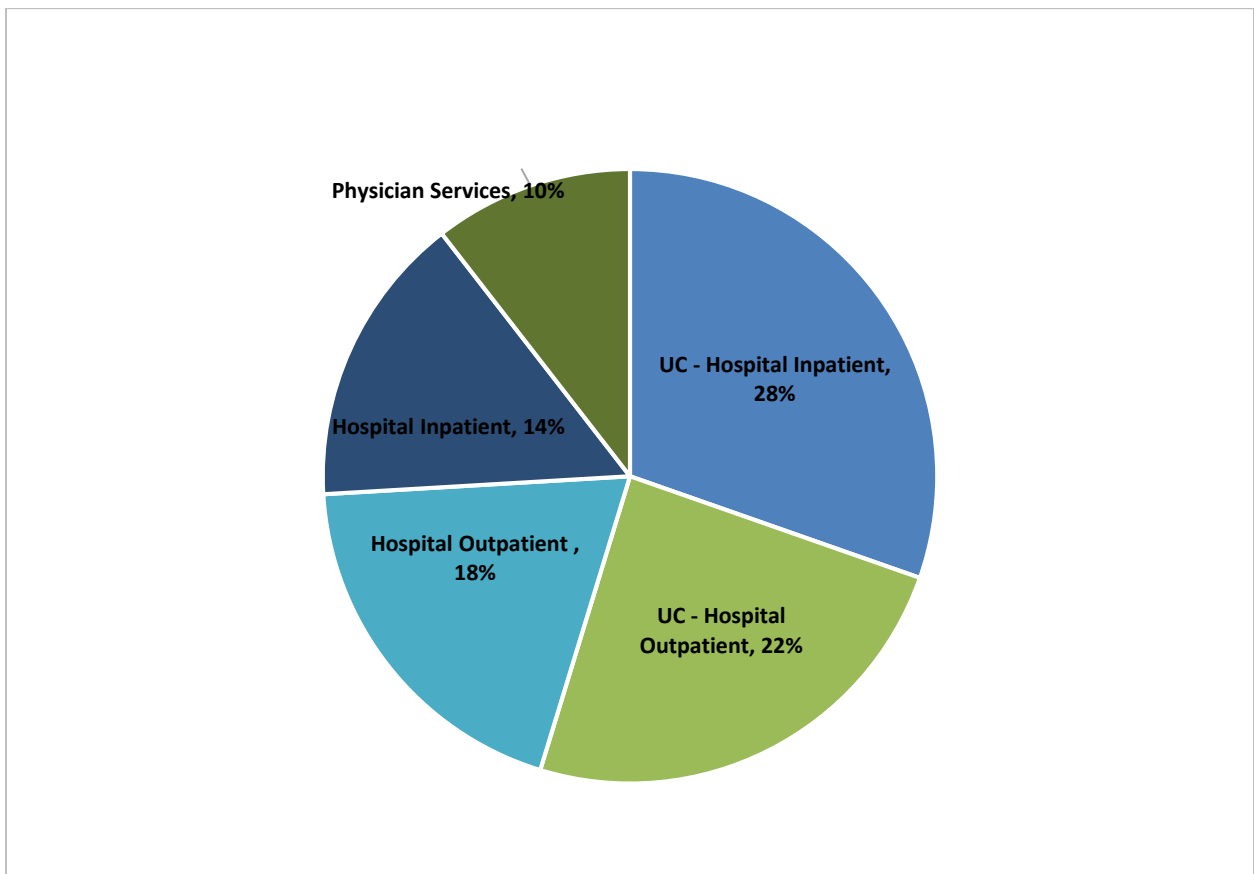


Figure 7 – February Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients

Case Management Updates

Internal Collaboration

In February, the case managers worked with bill pay to resolve 39 high dollar claims received from providers.

- These are inpatient and outpatient claims with billed amounts that exceed \$25,000.
- These claims were initially pended for medical review per current HCAP process. The case managers were able to successfully request medical records from relevant providers and liaise with Prime Dx to initiate the review for medical necessity.
- The precise implementation of this process is critical because it ensures timely reimbursement for providers prior to exhaustion of the client's maximum liability for the fiscal year. Furthermore, it mitigates the risk of reimbursing providers for hospital days that were not authorized.

Education efforts for February

- 56 clients received the diabetes self-management education
 - 18 clients received COPD education to improve disease self-management
 - 70 clients received education on hypertension management
 - 280 clients received wellness calls
-

Top 5 Diagnoses

The diagnoses below were extracted from claims processed in specific months of the year. Based on ICD10 codes, the main health issues within the HCAP population for claims processed in February include:

- Essential Hypertension (I10)
- Hyperlipidemia, Unspecified (E78.5)
- Chronic Obstructive Pulmonary Disease (J44.9)
- Obstructive sleep apnea (G47.33)
- Shortness of Breath (R06.02)

The graphs below provide a visual of the average cost of each claim for the top 5 diagnoses and the reimbursement amount for the services.

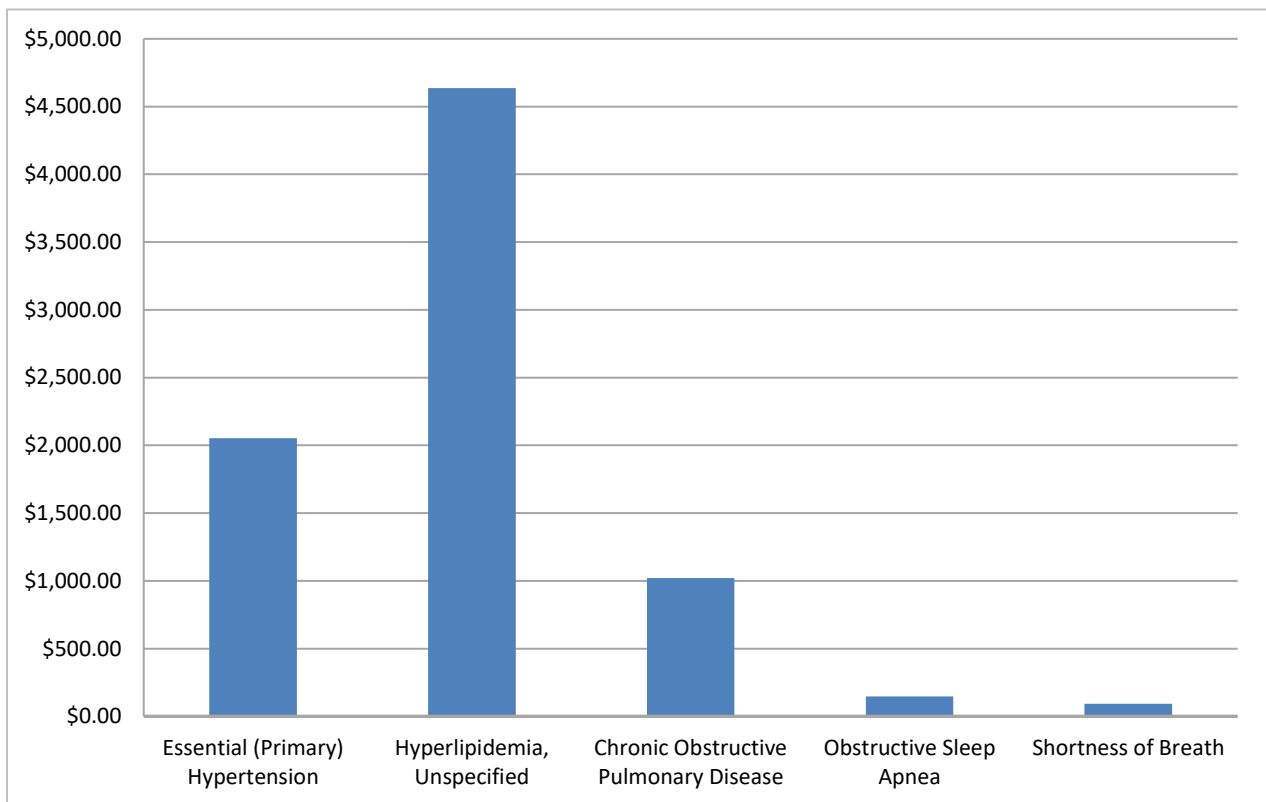


Figure 8 – Average Cost per Claim for Top 5 Diagnoses

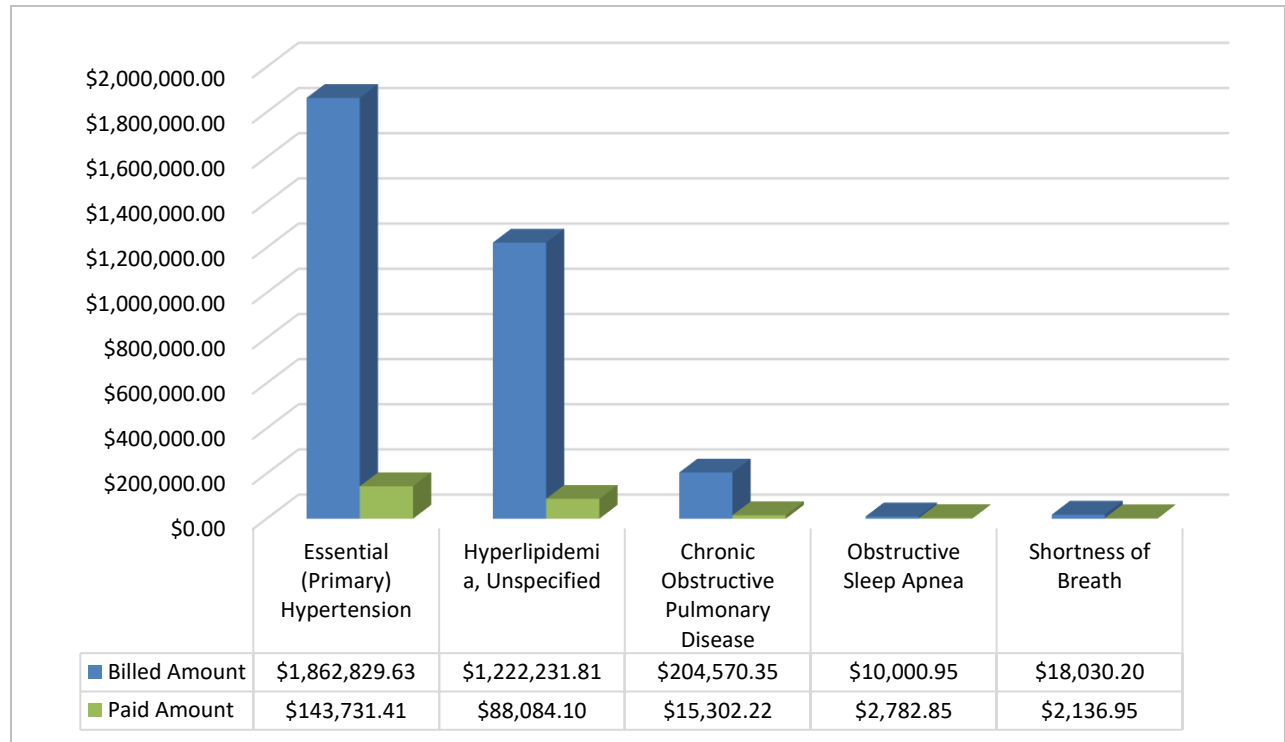


Figure 9 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability

Figure 10 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year while figure 11 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. Six clients have exhausted their maximum liability for FY22. Four of the clients were on MCICP (0-21% FPIL) and the other two on MAP (21% - 150% FPIL).

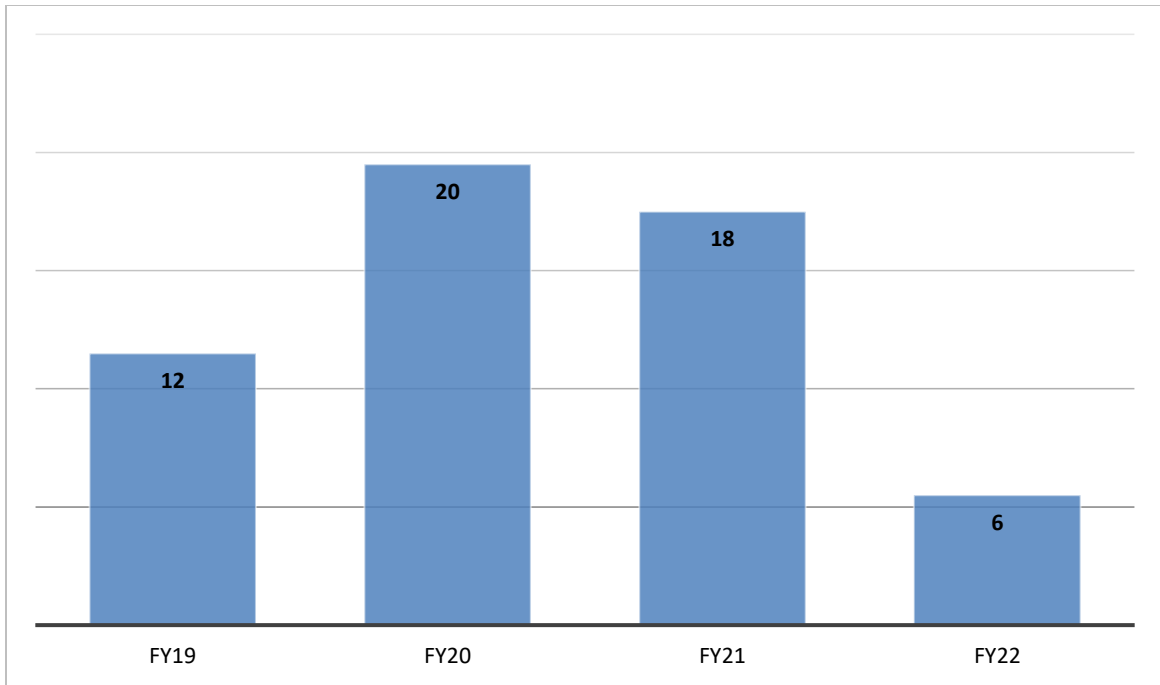


Figure 10 – Maximum Liability Exhausted FY19-22

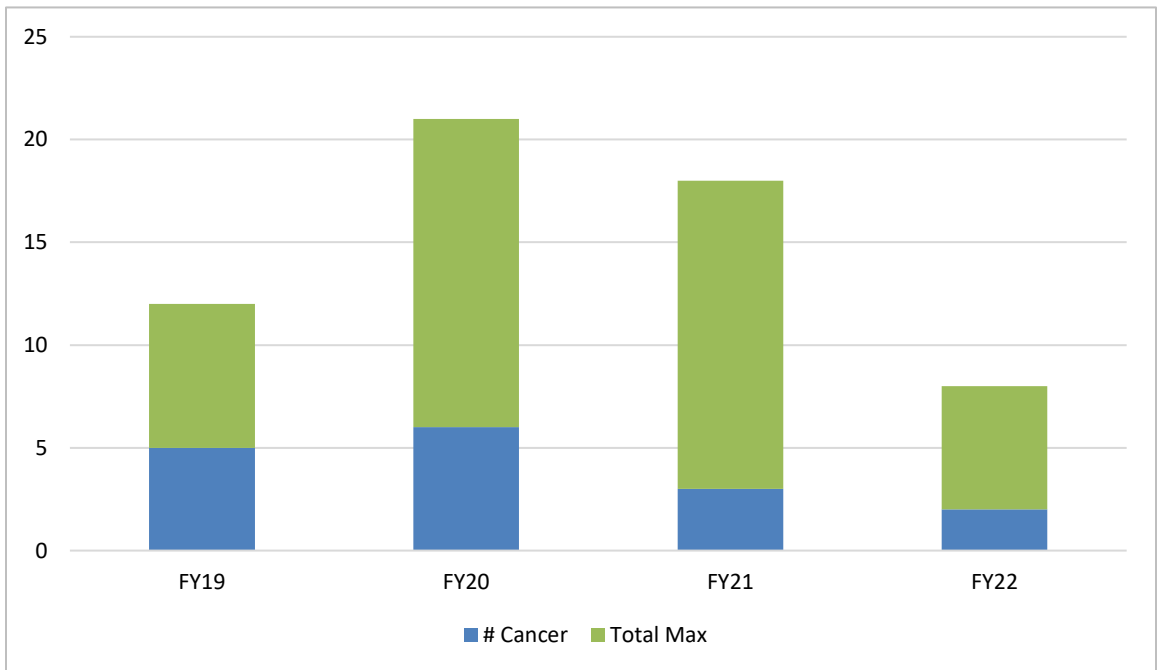


Figure 11 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

Prescription Benefits Services:

Table 1

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Feb-22	19	23	\$10,852.80
Jan-21	13	16	\$19,352.55
Dec-21	12	13	\$33,876.28
Nov-21	13	20	\$7,956.45
Oct-21	13	17	\$7,898.41
Sep-21	19	24	\$22,039.47
Aug-21	13	18	\$21,749.87
Jul-21	13	19	\$27,892.16
Jun-21	14	17	\$40,87.97
May-21	25	40	\$59,459.99
Apr-21	15	27	\$23,202.47
Mar-21	28	39	\$14,211.45
Feb-21	14	19	\$61,427.67

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

Montgomery County Indigent

*Top 25 Therapy Classes by Billed Amount
For Period Ending February 28, 2022*

Rank	Therapy Class	Billed Amount
1	Anticonvulsants - Misc.	\$1,771.05
2	Sympathomimetics	\$1,663.35
3	Insulin	\$930.28
4	Opioid Agonists	\$766.57
5	Fluoroquinolones	\$522.36
6	Central Muscle Relaxants	\$457.29
7	Calcium Channel Blockers	\$388.20
8	Thyroid Hormones	\$337.35
9	Nonsteroidal Anti-inflammatory Agents (NSAIDs)	\$305.31
10	Angiotensin II Receptor Antagonists	\$287.15
11	Beta Blockers Cardio-Selective	\$274.07
12	ACE Inhibitors	\$243.31
13	HMG CoA Reductase Inhibitors	\$242.29
14	Laxative Combinations	\$239.91
15	Proton Pump Inhibitors	\$233.38
16	Antiparkinson Dopaminergics	\$229.96
17	Valproic Acid	\$208.15
18	Alkalinizers	\$200.73
19	Antifungals - Topical	\$182.32
20	Antispasmodics	\$174.67
21	Antihypertensive Combinations	\$159.02
22	Antiarrhythmics Type III	\$140.90
23	Corticosteroids - Topical	\$139.17
24	Antianxiety Agents - Misc.	\$128.64
25	Glucocorticosteroids	\$128.10
Grand Total		\$10,353.53

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 1/5/2022 to 2/23/2022**

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>January</u>			
January 5, 2022	Yes	\$	15,147.21
January 12, 2022	Yes	\$	85,729.46
January 19, 2022	Yes	\$	79,205.25
January 26, 2022	Yes	\$	75,868.37
Total January Payments - MTD		\$	255,950.29
Monthly Budget - January 2022		\$	228,060.00
<u>February</u>			
February 2, 2022	No	\$	32,942.55
February 9, 2022	No	\$	92,780.25
February 16, 2022	No	\$	86,863.54
February 23, 2022	No	\$	16,041.41
Total February Payments - MTD		\$	228,627.75
Monthly Budget - February 2022		\$	228,060.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 18

Board Mtg: 3/22/22

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 3/1/22 through 3/31/22

<u>Disbursement Date</u>	<u>Value of Services Provided by HCA and Affiliated Providers</u>
<u>March</u>	
March Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 196,471.00
Budgeted Amount March 2022	\$ 196,471.00
Over / (Under) Budget	\$ -

AGENDA ITEM # 19

Board Mtg.: 3/22/2022

Montgomery County Hospital District Financial Dashboard for February 2022 (dollars expressed in 000's)

	Feb 2022	Feb 2021	Var	Var %
Cash and Investments	65,753	59,752	6,001	10.0%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	February 2022				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	4,466	3,661	805	22.0%	36,774	36,892	(118)	-0.3%
EMS Net Revenue	1,459	1,400	59	4.2%	6,978	7,505	(527)	-7.0%
Other Revenue	506	513	(8)	-1.5%	3,198	3,194	4	0.1%
Total Revenue	6,431	5,575	857	15.4%	46,949	47,591	(641)	-1.3%
Expenses								
Payroll	2,671	3,304	(633)	-19.2%	15,686	17,311	(1,624)	-9.4%
Operating	1,236	1,366	(131)	-9.6%	5,395	6,208	(813)	-13.1%
Indigent Healthcare	472	425	48	11.2%	1,930	2,123	(192)	-9.1%
Total Operating Expenses	4,379	5,095	(716)	-14.1%	23,012	25,641	(2,629)	-10.3%
Capital	57	47	10	20.3%	2,519	2,479	40	1.6%
Total Expenditures	4,436	5,142	(706)	-13.7%	25,531	28,120	(2,589)	-9.2%
Revenue Over / (Under) Expenses	1,996	433	1,563	361.2%	21,419	19,471	1,948	-10.0%

Total Tax Revenue: Year-to-date, Total Tax Revenue is lower than budget by \$118k or 0.3%. As of February 28th, 95% of annual budgeted tax revenue has been collected. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$527k lower than budget.

Other Revenue: Year-to-Date, Other Revenue is \$4k more than budget.

Payroll: Overall, Payroll Expenses are \$1,624k less than budget.

Operating Expenses: Operating Expenses are under budget by \$813k. Generally, Operating Expenses are less than expected across the board.

Indigent Care Expenses: Indigent Care Expenses are under budget by \$192k.

Capital: Capital Expenditures are over budget by \$40k.

Montgomery County Hospital District

Balance Sheet

As of February 28, 2022

Fund 10
02/28/2022

ASSETS

Cash and Equivalents

10-000-10100	Petty Cash-Adm.-BS	\$1,850.00
10-000-11401	Operating Account-WF-BS	\$4,020,406.02
10-000-12400	Investments-MMA-BS	\$2,045,085.75
10-000-12500	Investments-MMDA-BS	\$5,127,420.15
10-000-13100	Texpool-District-BS	\$14,268,099.26
10-000-13300	Investments-WF Bank-BS	\$13,956,747.41
10-000-13400	Texstar Investment Pool-BS	\$14,255,698.92
10-000-13500	Investments-BS	\$12,077,497.71

Total Cash and Equivalents		\$65,752,805.22
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Receivables

10-000-14100	A/R-EMS Billings-BS	\$8,280,977.86
10-000-14200	Allowance for Bad Debts-BS	(\$2,567,989.54)
10-000-14300	A/R-Other-BS	\$957,853.23
10-000-14305	A/R Employee-BS	\$23,165.63
10-000-14450	Capital Lease Receivable-BS	\$3,794,334.23
10-000-14525	Receivable from Component Unit-BS	\$121,666.52
10-000-14605	Interest Receivable - Capital Lease-BS	\$10,118.50
10-000-14700	Taxes Receivable-BS	\$3,004,498.00
10-000-14750	Allowance for bad debt-tax rev-BS	(\$297,179.31)

Total Receivables		\$13,327,445.12
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Other Assets

10-000-14900	Prepaid Expenses-BS	\$248,324.72
10-000-15000	Inventory-BS	\$827,884.74

Total Other Assets		\$1,076,209.46
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TOTAL ASSETS

\$80,156,459.80

LIABILITIES

Current Liabilities

10-000-20500	Accounts Payable-BS	\$645,694.81
10-000-20600	Accounts Payable-Other-BS	\$2,188.43
10-000-21000	Accrued Expenditures-BS	\$992,517.55
10-000-21400	Accrued Payroll-BS	\$1,261,245.38
10-000-21525	P/R-United Way Deductions-BS	\$5,118.25
10-000-21585	P/R-Flexible Spending-BS-BS	\$10,115.90
10-000-21590	P/R-Premium Cancer/Accident-BS	\$13.24
10-000-21595	P/R-Health Savings-BS-BS	(\$611.61)
10-000-21650	TCDRS Defined Benefit Plan-BS	\$477,260.69
10-000-26755	Accrued Interest - Capital Lease Liability-BS	\$1,539.30

Total Current Liabilities		\$3,395,081.94
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Deferred Liabilities

Montgomery County Hospital District

Balance Sheet

As of February 28, 2022

		Fund 10
		02/28/2022
10-000-23000	Deferred Tax Revenue-BS	\$2,707,318.69
10-000-23200	Deferred Revenue-BS	\$306,160.00
10-000-23300	Deferred Capital Lease Revenue-BS	\$3,747,296.87
Total Deferred Liabilities		\$6,760,775.56
TOTAL LIABILITIES		\$10,155,857.50
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$2,671,710.20
10-000-30400	Nonspendable - Inventory-BS	\$827,884.74
10-000-30700	Nonspendable - Prepaids-BS	\$248,324.72
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$51,752,682.64
TOTAL CAPITAL		\$70,000,602.30
TOTAL LIABILITIES AND CAPITAL		\$80,156,459.80

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended February 28, 2022

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$4,368,401.34	\$3,543,577.00	\$824,824.34	\$36,510,762.10	\$36,525,784.00	(\$15,021.90)	\$37,902,334.00	96.33%	\$1,391,571.90
Delinquent Tax Revenue	\$28,849.79	\$53,069.00	(\$24,219.21)	\$149,982.41	\$251,878.00	(\$101,895.59)	\$426,044.00	35.20%	\$276,061.59
Penalties and Interest	\$42,564.59	\$53,691.00	(\$11,126.41)	\$86,321.31	\$103,346.00	(\$17,024.69)	\$340,647.00	25.34%	\$254,325.69
Miscellaneous Tax Revenue	\$26,555.73	\$10,924.00	\$15,631.73	\$26,555.73	\$10,924.00	\$15,631.73	\$10,967.00	242.14%	(\$15,588.73)
Total Tax Revenue	\$4,466,371.45	\$3,661,261.00	\$805,110.45	\$36,773,621.55	\$36,891,932.00	(\$118,310.45)	\$38,679,992.00	95.07%	\$1,906,370.45
EMS Net Revenue									
Advanced Life Support Revenue	\$2,928,759.76	\$2,751,371.00	\$177,388.76	\$15,019,146.50	\$14,752,636.00	\$266,510.50	\$35,781,651.00	41.97%	\$20,762,504.50
Basic Life Support Revenue	\$586,599.30	\$541,250.00	\$45,349.30	\$3,258,325.03	\$2,899,943.00	\$358,382.03	\$7,035,093.00	46.32%	\$3,776,767.97
Transfer Service Fees	\$482.29	\$3,736.00	(\$3,253.71)	\$9,174.15	\$18,572.00	(\$9,397.85)	\$44,724.00	20.51%	\$35,549.85
Non-Transport Fees	\$29,750.00	\$28,919.00	\$831.00	\$154,004.50	\$156,090.00	(\$2,085.50)	\$377,278.00	40.82%	\$223,273.50
Contractual Allowance	(\$1,237,587.59)	(\$1,080,715.00)	(\$156,872.59)	(\$6,358,065.99)	(\$5,793,853.00)	(\$564,212.99)	(\$14,052,594.00)	45.24%	(\$7,694,528.01)
Charity Care	(\$856,976.39)	(\$631,802.00)	(\$225,174.39)	(\$4,265,306.89)	(\$3,387,175.00)	(\$878,131.89)	(\$8,215,360.00)	51.92%	(\$3,950,053.11)
Provision for Bad Debt	(\$1,433.33)	(\$232,769.00)	\$231,335.67	(\$903,258.23)	(\$1,247,905.00)	\$344,646.77	(\$3,026,710.00)	29.84%	(\$2,123,451.77)
Recovery of Bad Debt - EMS	\$9,549.07	\$20,008.00	(\$10,458.93)	\$63,967.73	\$106,876.00	(\$42,908.27)	\$259,708.00	24.63%	\$195,740.27
Total EMS Net Revenue	\$1,459,143.11	\$1,399,998.00	\$59,145.11	\$6,977,986.80	\$7,505,184.00	(\$527,197.20)	\$18,203,790.00	38.33%	\$11,225,803.20
Other Revenue									
Investment Income - MCHD	\$7,294.04	\$7,069.00	\$225.04	\$31,854.48	\$27,158.00	\$4,696.48	\$66,463.00	47.93%	\$34,608.52
Interest Income	\$716.99	\$702.00	\$14.99	\$3,571.58	\$3,620.00	(\$48.42)	\$8,216.00	43.47%	\$4,644.42
Interest Income - Capital Lease	\$8,529.25	\$0.00	\$8,529.25	\$39,776.57	\$0.00	\$39,776.57	\$0.00	0.00%	(\$39,776.57)
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$700,000.00	0.00%	\$700,000.00
Weyland Bldg. Land Lease	\$2,150.11	\$0.00	\$2,150.11	\$10,750.55	\$8,266.00	\$2,484.55	\$33,064.00	32.51%	\$22,313.45
Miscellaneous Income	\$6,942.81	\$5,750.00	\$1,192.81	\$71,315.69	\$42,030.00	\$29,285.69	\$248,672.00	28.68%	\$177,356.31
Rx Discount Card Royalties	\$23.50	\$55.00	(\$31.50)	\$196.50	\$275.00	(\$78.50)	\$660.00	29.77%	\$463.50
Proceeds from Capital Lease	\$0.00	\$0.00	\$0.00	\$1,428,218.17	\$1,428,219.00	(\$0.83)	\$1,848,219.00	77.28%	\$420,000.83
Tenant Rent Income	\$7,351.33	\$9,199.00	(\$1,847.67)	\$36,756.65	\$45,993.00	(\$9,236.35)	\$110,383.00	33.30%	\$73,626.35
P.A. Processing Fees	\$0.00	\$125.00	(\$125.00)	\$0.00	\$625.00	(\$625.00)	\$1,500.00	0.00%	\$1,500.00
Contract Revenue (Net)	\$139,606.49	\$117,776.00	\$21,830.49	\$160,208.33	\$117,776.00	\$42,432.33	\$174,151.00	91.99%	\$13,942.67

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended February 28, 2022

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
1115 Waiver - Paramedicine	\$41,600.00	\$90,000.00	(\$48,400.00)	\$316,800.00	\$450,000.00	(\$133,200.00)	\$1,080,000.00	29.33%	\$763,200.00
Education/Training Revenue	\$64,259.52	\$35,750.00	\$28,509.52	\$179,962.59	\$122,250.00	\$57,712.59	\$282,000.00	63.82%	\$102,037.41
Stand-By Fees	\$0.00	\$2,075.00	(\$2,075.00)	\$36,617.50	\$24,945.00	\$11,672.50	\$49,048.00	74.66%	\$12,430.50
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$37,431.00	\$30,000.00	\$7,431.00	\$30,000.00	124.77%	(\$7,431.00)
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$498,657.00	0.00%	\$498,657.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$41,666.65	\$41,666.00	\$0.65	\$100,000.00	41.67%	\$58,333.35
Employee Medical Premiums	\$95,674.95	\$109,932.00	(\$14,257.05)	\$473,224.74	\$525,315.00	(\$52,090.26)	\$1,384,241.00	34.19%	\$911,016.26
Dispatch Fees	\$7,272.00	\$9,441.00	(\$2,169.00)	\$42,855.00	\$47,205.00	(\$4,350.00)	\$251,792.00	17.02%	\$208,937.00
MDC Revenue - First Responders	\$80,399.96	\$81,550.00	(\$1,150.04)	\$83,899.96	\$84,050.00	(\$150.04)	\$92,550.00	90.65%	\$8,650.04
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,252.75	\$10,253.00	(\$0.25)	\$51,152.16	\$51,153.00	(\$0.84)	\$123,237.00	41.51%	\$72,084.84
Tower Contract Revenue	\$25,251.21	\$25,447.00	(\$195.79)	\$126,054.64	\$127,180.00	(\$1,125.36)	\$306,712.00	41.10%	\$180,657.36
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$25,610.00	\$16,000.00	\$9,610.00	\$64,000.00	40.02%	\$38,390.00
Total Other Revenue	\$505,658.24	\$513,457.00	(\$7,798.76)	\$3,197,922.76	\$3,193,726.00	\$4,196.76	\$7,633,565.00	41.89%	\$4,435,642.24
Total Revenues	\$6,431,172.80	\$5,574,716.00	\$856,456.80	\$46,949,531.11	\$47,590,842.00	(\$641,310.89)	\$64,517,347.00	72.77%	\$17,567,815.89
Expenses									
Payroll Expenses									
Regular Pay	\$1,759,807.04	\$1,961,486.00	(\$201,678.96)	\$9,042,405.41	\$10,216,245.00	(\$1,173,839.59)	\$25,097,059.00	36.03%	\$16,054,653.59
Overtime Pay	\$183,166.58	\$210,592.00	(\$27,425.42)	\$1,142,406.33	\$1,235,605.00	(\$93,198.67)	\$2,961,081.00	38.58%	\$1,818,674.67
Paid Time Off	\$147,765.53	\$170,192.00	(\$22,426.47)	\$1,259,374.71	\$1,186,643.00	\$72,731.71	\$2,951,073.00	42.68%	\$1,691,698.29
Stipend Pay	\$8,073.27	\$11,392.00	(\$3,318.73)	\$213,041.18	\$56,960.00	\$156,081.18	\$136,704.00	155.84%	(\$76,337.18)
Payroll Taxes	\$152,634.21	\$174,172.00	(\$21,537.79)	\$830,169.87	\$931,744.00	(\$101,574.13)	\$2,290,441.00	36.25%	\$1,460,271.13
TCDRS Plan	\$198,996.22	\$223,596.00	(\$24,599.78)	\$916,931.14	\$972,313.00	(\$55,381.86)	\$2,720,572.00	33.70%	\$1,803,640.86
Health & Dental	\$56,420.35	\$60,945.00	(\$4,524.65)	\$391,895.15	\$415,729.00	(\$23,833.85)	\$842,344.00	46.52%	\$450,448.85
Health Insurance Claims	\$92,668.73	\$402,918.00	(\$310,249.27)	\$1,559,018.52	\$1,931,046.00	(\$372,027.48)	\$4,751,472.00	32.81%	\$3,192,453.48
Health Insurance Admin Fees	\$71,244.90	\$88,505.00	(\$17,260.10)	\$331,185.56	\$364,354.00	(\$33,168.44)	\$983,892.00	33.66%	\$652,706.44
Total Payroll Expenses	\$2,670,776.83	\$3,303,798.00	(\$633,021.17)	\$15,686,427.87	\$17,310,639.00	(\$1,624,211.13)	\$42,734,638.00	36.71%	\$27,048,210.13

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended February 28, 2022

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Operating Expenses									
Unemployment Expense	\$264.00	\$1,500.00	(\$1,236.00)	\$6,264.00	\$7,500.00	(\$1,236.00)	\$18,000.00	34.80%	\$11,736.00
Accident Repair	\$0.00	\$0.00	\$0.00	\$16,237.05	\$16,210.00	\$27.05	\$36,000.00	45.10%	\$19,762.95
Accounting/Auditing Fees	\$15,500.00	\$14,500.00	\$1,000.00	\$31,000.00	\$30,000.00	\$1,000.00	\$54,200.00	57.20%	\$23,200.00
Advertising	\$0.00	\$4,200.00	(\$4,200.00)	\$1,794.00	\$5,475.00	(\$3,681.00)	\$13,650.00	13.14%	\$11,856.00
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	0.00%	\$207,774.00
Bank Charges	\$0.00	\$100.00	(\$100.00)	\$0.00	\$500.00	(\$500.00)	\$1,200.00	0.00%	\$1,200.00
Credit Card Processing Fee	\$2,104.74	\$1,750.00	\$354.74	\$11,529.65	\$10,975.00	\$554.65	\$22,500.00	51.24%	\$10,970.35
Bio-Waste Removal	\$2,388.03	\$2,868.00	(\$479.97)	\$17,786.45	\$14,840.00	\$2,946.45	\$35,416.00	50.22%	\$17,629.55
Books/Materials	\$11,074.87	\$15,298.00	(\$4,223.13)	\$46,539.11	\$77,383.00	(\$30,843.89)	\$249,165.00	18.68%	\$202,625.89
Business Licenses	\$772.00	\$1,600.00	(\$828.00)	\$6,383.00	\$9,765.00	(\$3,382.00)	\$40,415.00	15.79%	\$34,032.00
Capital Lease Expense	\$2,633.02	\$6,269.00	(\$3,635.98)	\$39,792.69	\$22,970.00	\$16,822.69	\$417,424.00	9.53%	\$377,631.31
Capital Lease Interest Expense	\$2,648.31	\$2,648.00	\$0.31	\$14,164.16	\$14,164.00	\$0.16	\$36,687.00	38.61%	\$22,522.84
Collection Fees	\$5,827.86	\$6,000.00	(\$172.14)	\$20,408.14	\$28,000.00	(\$7,591.86)	\$75,000.00	27.21%	\$54,591.86
Community Education	\$0.00	\$550.00	(\$550.00)	\$746.99	\$4,911.75	(\$4,164.76)	\$12,261.75	6.09%	\$11,514.76
Computer Maintenance	\$270,864.51	\$272,000.00	(\$1,135.49)	\$360,171.43	\$387,480.00	(\$27,308.57)	\$512,150.00	70.33%	\$151,978.57
Computer Software	\$29,687.78	\$46,708.00	(\$17,020.22)	\$424,672.93	\$537,413.00	(\$112,740.07)	\$1,087,574.00	39.05%	\$662,901.07
Computer Software - MDC First Responder	\$29,229.27	\$32,500.00	(\$3,270.73)	\$31,229.35	\$35,000.00	(\$3,770.65)	\$43,500.00	71.79%	\$12,270.65
Computer Supplies/Non-Cap.	\$1,742.38	\$1,450.00	\$292.38	\$8,902.44	\$10,727.74	(\$1,825.30)	\$46,102.74	19.31%	\$37,200.30
Conferences - Fees, Travel, & Meals	\$8,084.03	\$2,919.00	\$5,165.03	\$47,374.77	\$82,139.00	(\$34,764.23)	\$142,826.00	33.17%	\$95,451.23
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$73,582.62	\$74,744.00	(\$1,161.38)	\$298,976.00	24.61%	\$225,393.38
Contractual Obligations- Tax Collector Assessm	\$309.99	\$0.00	\$309.99	\$106,913.32	\$94,704.00	\$12,209.32	\$94,704.00	112.89%	(\$12,209.32)
Contractual Obligations- Other	\$16,637.58	\$16,638.00	(\$0.42)	\$94,474.49	\$96,438.00	(\$1,963.51)	\$301,860.00	31.30%	\$207,385.51
Customer Property Damage	\$485.31	\$581.00	(\$95.69)	\$1,685.31	\$1,865.00	(\$179.69)	\$12,840.00	13.13%	\$11,154.69
Customer Relations	\$14,939.37	\$5,800.00	\$9,139.37	\$36,589.37	\$30,650.00	\$5,939.37	\$73,000.00	50.12%	\$36,410.63
Damages/Uninsured Portion	\$2,840.54	\$0.00	\$2,840.54	\$13,118.50	\$0.00	\$13,118.50	\$0.00	0.00%	(\$13,118.50)
Disposable Linen	\$6,984.49	\$7,965.00	(\$980.51)	\$24,524.37	\$23,092.00	\$1,432.37	\$55,327.16	44.33%	\$30,802.79
Disposable Medical Supplies	\$185,806.29	\$164,923.00	\$20,883.29	\$614,587.23	\$592,206.62	\$22,380.61	\$1,121,610.33	54.80%	\$507,023.10
Drug Supplies	\$32,444.44	\$26,765.00	\$5,679.44	\$142,253.34	\$149,526.00	(\$7,272.66)	\$484,880.00	29.34%	\$342,626.66
Dues/Subscriptions	\$1,640.62	\$1,115.00	\$525.62	\$26,554.42	\$38,586.00	(\$12,031.58)	\$87,214.00	30.45%	\$60,659.58
Durable Medical Equipment	\$8,593.55	\$37,079.00	(\$28,485.45)	\$58,360.97	\$136,834.08	(\$78,473.11)	\$386,495.08	15.10%	\$328,134.11

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended February 28, 2022

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Employee Health\Wellness	(\$496.61)	\$1,400.00	(\$1,896.61)	\$12,424.93	\$18,200.00	(\$5,775.07)	\$30,500.00	40.74%	\$18,075.07
Employee Recognition	\$334.71	\$658.00	(\$323.29)	\$45,705.68	\$48,904.00	(\$3,198.32)	\$115,311.00	39.64%	\$69,605.32
Equipment Rental	\$54.00	\$100.00	(\$46.00)	\$5,190.06	\$5,076.00	\$114.06	\$17,485.00	29.68%	\$12,294.94
Fluids & Additives - Auto	\$2,993.72	\$2,500.00	\$493.72	\$12,718.64	\$12,500.00	\$218.64	\$30,000.00	42.40%	\$17,281.36
Fuel - Auto	\$66,896.68	\$91,977.00	(\$25,080.32)	\$324,199.97	\$459,031.00	(\$134,831.03)	\$1,099,020.00	29.50%	\$774,820.03
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$210.00	\$200.00	\$10.00	\$1,012.90	\$996.00	\$16.90	\$2,076.00	48.79%	\$1,063.10
Insurance	\$0.00	\$4,007.00	(\$4,007.00)	\$180,198.68	\$209,488.00	(\$29,289.32)	\$662,099.00	27.22%	\$481,900.32
Interest Expense	\$0.00	\$1,076.00	(\$1,076.00)	\$0.00	\$3,654.00	(\$3,654.00)	\$72,512.00	0.00%	\$72,512.00
Laundry Service & Purchase	\$159.36	\$160.00	(\$0.64)	\$792.25	\$760.00	\$32.25	\$1,800.00	44.01%	\$1,007.75
Leases/Contracts	\$9,395.40	\$5,364.00	\$4,031.40	\$23,646.22	\$27,034.00	(\$3,387.78)	\$74,010.00	31.95%	\$50,363.78
Legal Fees	\$1,091.00	\$11,250.00	(\$10,159.00)	\$29,352.51	\$68,760.00	(\$39,407.49)	\$185,060.00	15.86%	\$155,707.49
Maintenance & Repairs-Buildings	\$26,068.62	\$26,469.00	(\$400.38)	\$171,429.56	\$211,654.57	(\$40,225.01)	\$469,845.73	36.49%	\$298,416.17
Maintenance- Equipment	\$91,642.81	\$94,450.00	(\$2,807.19)	\$264,229.14	\$271,476.39	(\$7,247.25)	\$637,022.39	41.48%	\$372,793.25
Management Fees	(\$121.27)	\$11,000.00	(\$11,121.27)	\$41,227.75	\$55,000.00	(\$13,772.25)	\$132,000.00	31.23%	\$90,772.25
Meals - Business and Travel	\$355.28	\$330.00	\$25.28	\$1,135.12	\$1,090.00	\$45.12	\$1,280.00	88.68%	\$144.88
Meeting Expenses	\$478.33	\$928.00	(\$449.67)	\$6,516.40	\$7,238.00	(\$721.60)	\$32,940.00	19.78%	\$26,423.60
Mileage Reimbursements	(\$36.02)	\$540.00	(\$576.02)	\$334.34	\$2,722.00	(\$2,387.66)	\$7,717.00	4.33%	\$7,382.66
Office Supplies	\$2,155.81	\$1,933.00	\$222.81	\$3,909.26	\$5,905.00	(\$1,995.74)	\$18,768.00	20.83%	\$14,858.74
Oil & Lubricants	\$2,000.90	\$2,532.00	(\$531.10)	\$12,171.50	\$12,860.00	(\$688.50)	\$30,984.00	39.28%	\$18,812.50
Other Services	\$1,627.11	\$375.00	\$1,252.11	\$1,936.29	\$1,875.00	\$61.29	\$4,500.00	43.03%	\$2,563.71
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$67,368.28	\$68,000.00	(\$631.72)	\$1,043,592.00	6.46%	\$976,223.72
Oxygen & Gases	\$10,263.85	\$5,433.00	\$4,830.85	\$19,929.61	\$19,124.12	\$805.49	\$51,255.12	38.88%	\$31,325.51
Postage	\$3,013.91	\$2,180.00	\$833.91	\$10,372.08	\$9,460.00	\$912.08	\$22,320.00	46.47%	\$11,947.92
Printing Services	\$100.00	\$1,174.00	(\$1,074.00)	\$914.20	\$2,478.00	(\$1,563.80)	\$19,967.00	4.58%	\$19,052.80
Professional Fees	\$104,835.20	\$122,368.00	(\$17,532.80)	\$555,361.56	\$584,472.00	(\$29,110.44)	\$1,611,105.00	34.47%	\$1,055,743.44
Radio Repairs - Outsourced (Depot)	\$122.50	\$123.00	(\$0.50)	\$37,522.36	\$37,523.00	(\$0.64)	\$42,080.00	89.17%	\$4,557.64
Radio - Parts	\$1,466.69	\$1,467.00	(\$0.31)	\$18,001.11	\$17,963.05	\$38.06	\$60,710.05	29.65%	\$42,708.94
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	0.00%	\$12,000.00
Recruit/Investigate	\$13,945.92	\$4,900.00	\$9,045.92	\$23,262.46	\$25,827.00	(\$2,564.54)	\$78,300.00	29.71%	\$55,037.54
Rent	\$10,089.62	\$11,291.00	(\$1,201.38)	\$57,572.75	\$60,357.00	(\$2,784.25)	\$144,779.00	39.77%	\$87,206.25

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended February 28, 2022

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Repair-Equipment	\$510.21	\$845.00	(\$334.79)	\$9,291.85	\$9,085.00	\$206.85	\$69,200.00	13.43%	\$59,908.15
Shop Tools	\$776.93	\$750.00	\$26.93	\$2,386.35	\$2,397.00	(\$10.65)	\$16,470.00	14.49%	\$14,083.65
Shop Supplies	\$6,041.15	\$5,959.48	\$81.67	\$13,247.13	\$13,200.17	\$46.96	\$61,658.17	21.48%	\$48,411.04
Small Equipment & Furniture	\$28,724.49	\$24,484.00	\$4,240.49	\$209,432.07	\$307,795.33	(\$98,363.26)	\$711,204.85	29.45%	\$501,772.78
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,350.00	0.00%	\$3,350.00
Station Supplies	\$3,872.76	\$4,784.00	(\$911.24)	\$20,205.26	\$20,644.00	(\$438.74)	\$55,632.00	36.32%	\$35,426.74
Supplemental Food	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0.00%	\$3,000.00
Telephones-Cellular	\$10,984.46	\$11,408.00	(\$423.54)	\$56,980.09	\$56,948.00	\$32.09	\$136,582.00	41.72%	\$79,601.91
Telephones-Service	\$20,146.40	\$27,135.00	(\$6,988.60)	\$90,197.54	\$135,675.00	(\$45,477.46)	\$329,220.00	27.40%	\$239,022.46
Training/Related Expenses-CE	\$16,061.56	\$24,968.09	(\$8,906.53)	\$36,749.04	\$77,959.09	(\$41,210.05)	\$497,975.00	7.38%	\$461,225.96
Tuition Reimbursement	\$0.00	\$4,000.00	(\$4,000.00)	\$46,419.45	\$32,150.00	\$14,269.45	\$74,150.00	62.60%	\$27,730.55
Travel Expenses	\$470.00	\$1,155.00	(\$685.00)	\$1,452.22	\$5,090.00	(\$3,637.78)	\$13,280.00	10.94%	\$11,827.78
Uniforms	\$15,337.11	\$27,980.25	(\$12,643.14)	\$43,218.63	\$103,818.64	(\$60,600.01)	\$327,438.24	13.20%	\$284,219.61
Utilities	\$38,796.49	\$39,829.00	(\$1,032.51)	\$202,097.38	\$203,949.00	(\$1,851.62)	\$419,360.00	48.19%	\$217,262.62
Vehicle-Batteries	\$480.64	\$6,150.00	(\$5,669.36)	\$12,640.51	\$21,750.00	(\$9,109.49)	\$66,150.00	19.11%	\$53,509.49
Vehicle-Outside Services	\$1,209.00	\$1,350.00	(\$141.00)	\$4,989.35	\$5,850.00	(\$860.65)	\$15,000.00	33.26%	\$10,010.65
Vehicle-Parts	\$51,364.63	\$67,000.00	(\$15,635.37)	\$237,336.34	\$232,745.28	\$4,591.06	\$451,745.28	52.54%	\$214,408.94
Vehicle-Registration	\$189.12	\$233.00	(\$43.88)	\$661.28	\$865.00	(\$203.72)	\$2,496.00	26.49%	\$1,834.72
Vehicle-Tires	\$6,510.21	\$6,250.00	\$260.21	\$31,108.60	\$30,250.00	\$858.60	\$63,000.00	49.38%	\$31,891.40
Vehicle-Towing	\$0.00	\$0.00	\$0.00	\$2,525.00	\$2,600.00	(\$75.00)	\$9,000.00	28.06%	\$6,475.00
Worker's Compensation Insurance	\$32,178.88	\$32,262.00	(\$83.12)	\$167,865.65	\$161,310.00	\$6,555.65	\$410,370.00	40.91%	\$242,504.35
Total Operating Expenses	\$1,235,804.54	\$1,366,453.82	(\$130,649.28)	\$5,394,879.45	\$6,207,608.83	(\$812,729.38)	\$16,420,071.89	32.86%	\$11,025,192.44
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$139,753.57	\$196,471.00	(\$56,717.43)	\$925,637.57	\$982,355.00	(\$56,717.43)	\$2,357,650.00	39.26%	\$1,432,012.43
Specialty Healthcare Providers	\$332,544.32	\$228,060.00	\$104,484.32	\$1,004,720.54	\$1,140,300.00	(\$135,579.46)	\$2,736,724.00	36.71%	\$1,732,003.46
Total Indigent Care Expenses	\$472,297.89	\$424,531.00	\$47,766.89	\$1,930,358.11	\$2,122,655.00	(\$192,296.89)	\$5,094,374.00	37.89%	\$3,164,015.89
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$4,750.00	\$0.00	\$4,750.00	\$600,000.00	0.79%	\$595,250.00
Capital Purchase - Building/Improvements	\$0.00	\$0.00	\$0.00	\$425,000.00	\$425,000.00	\$0.00	\$542,175.51	78.39%	\$117,175.51

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended February 28, 2022

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Capital Purchase - Equipment	\$56,831.19	\$47,243.00	\$9,588.19	\$661,392.56	\$626,165.98	\$35,226.58	\$2,147,800.98	30.79%	\$1,486,408.42
Capital Purchase - Vehicles	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,854,600.00	0.00%	\$1,854,600.00
Capital Purchase - Capital Leases	\$0.00	\$0.00	\$0.00	\$1,428,218.17	\$1,428,219.00	(\$0.83)	\$1,848,219.00	77.28%	\$420,000.83
Total Capital Expenditures	\$56,831.19	\$47,243.00	\$9,588.19	\$2,519,360.73	\$2,479,384.98	\$39,975.75	\$6,992,795.49	36.03%	\$4,473,434.76
Total Expenses	\$4,435,710.45	\$5,142,025.82	(\$706,315.37)	\$25,531,026.16	\$28,120,287.81	(\$2,589,261.65)	\$71,241,879.38	35.84%	\$45,710,853.22
Revenue over Expenditures	\$1,995,462.35	\$432,690.18	\$1,562,772.17	\$21,418,504.95	\$19,470,554.19	\$1,947,950.76	(\$6,724,532.38)	(318.51%)	(\$28,143,037.33)

AGENDA ITEM # 19

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22
A/R Balance	6,940,222	7,002,770	7,166,646	7,400,123	7,341,138	7,409,507	7,875,400	7,746,363	7,363,267	7,146,302	7,693,191	7,568,753
Total 6-Mo Charges	13,241,929	13,763,607	13,937,078	14,185,371	14,563,518	15,492,327	15,965,488	15,898,313	15,703,760	15,756,266	15,802,843	15,027,446
Avg Charge / Day *	73,566	76,464	77,428	78,808	80,908	86,068	88,697	88,324	87,243	87,535	87,794	83,486
A/R Days	94	92	93	94	91	86	89	88	84	82	88	91

* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days						Total	> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180			
Mar-21	2,122,259	1,468,290	1,144,373	943,473	503,557	1,363,554	7,545,505	2,810,584	1,867,111
Apr-21	2,235,270	1,376,109	1,175,564	953,692	532,747	1,339,573	7,612,955	2,826,012	1,872,320
May-21	2,378,352	1,455,751	1,139,026	948,419	556,804	1,304,632	7,782,984	2,809,855	1,861,436
Jun-21	2,423,147	1,414,838	1,164,416	1,019,157	677,948	1,316,918	8,016,424	3,014,023	1,994,866
Jul-21	2,350,697	1,440,380	1,189,151	1,058,275	717,238	1,205,083	7,960,824	2,980,597	1,922,321
Aug-21	2,750,737	1,360,835	1,231,145	1,019,338	495,968	1,164,272	8,022,295	2,679,579	1,660,241
Sep-21	2,666,165	1,643,697	1,167,577	1,146,811	710,095	1,166,667	8,501,012	3,023,573	1,876,762
Oct-21	2,217,004	1,629,537	1,402,797	1,105,323	828,774	1,211,882	8,395,317	3,145,979	2,040,656
Nov-21	2,102,646	1,261,292	1,410,832	1,312,697	706,117	1,200,490	7,994,073	3,219,303	1,906,607
Dec-21	2,296,820	1,170,785	1,081,995	1,278,980	749,927	1,208,287	7,786,794	3,237,194	1,958,214
Jan-22	2,677,737	1,414,763	1,051,323	1,008,717	979,261	1,214,000	8,345,801	3,201,978	2,193,261
Feb-22	2,440,953	1,739,920	1,167,148	941,289	743,550	1,247,895	8,280,755	2,932,735	1,991,446

Accounts Receivable Aging by Percentage

Month	Days						Total	> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180			
Mar-21	28%	19%	15%	13%	7%	18%	100%	37%	25%
Apr-21	29%	18%	15%	13%	7%	18%	100%	37%	25%
May-21	31%	19%	15%	12%	7%	17%	100%	36%	24%
Jun-21	30%	18%	15%	13%	8%	16%	100%	38%	25%
Jul-21	30%	18%	15%	13%	9%	15%	100%	37%	24%
Aug-21	34%	17%	15%	13%	6%	15%	100%	33%	21%
Sep-21	31%	19%	14%	13%	8%	14%	100%	36%	22%
Oct-21	26%	19%	17%	13%	10%	14%	100%	37%	24%
Nov-21	26%	16%	18%	16%	9%	15%	100%	40%	24%
Dec-21	29%	15%	14%	16%	10%	16%	100%	42%	25%
Feb-22	29%	21%	14%	11%	9%	15%	100%	35%	24%

Montgomery County Hospital District
Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days			Credits	Total	\$ Total minus Credits
		31-60	61-90	> 90			
Mar-21	348,921	-	-	2	(2)	348,921	348,923
Apr-21	197,666	-	-	2	(2)	197,666	197,668
May-21	442,222	-	-	2	(2)	442,222	442,224
Jun-21	392,663	-	-	2	(2)	392,663	392,665
Jul-21	392,663	-	-	2	(2)	392,663	392,665
Aug-21	291,676	-	-	2	(2)	291,676	291,678
Sep-21	291,676	-	-	2	(2)	291,676	291,678
Oct-21	734,124	-	-	2	(2)	734,124	734,126
Nov-21	894,894	-	-	2	(2)	894,894	894,896
Dec-21	220,840	-	-	2	(2)	220,840	220,842
Jan-22	175,378	-	-	2	(2)	175,378	175,380
Feb-22	645,695	-	-	2	(2)	645,695	645,697

Accounts Payable Aging by Percentage without Credits

Month	Current	Days		
		31-60	61-90	> 90
Mar-21	100%	0%	0%	0%
Apr-21	100%	0%	0%	0%
May-21	100%	0%	0%	0%
Jun-21	100%	0%	0%	0%
Jul-21	100%	0%	0%	0%
Aug-21	100%	0%	0%	0%
Sep-21	100%	0%	0%	0%
Oct-21	100%	0%	0%	0%
Nov-21	100%	0%	0%	0%
Dec-21	100%	0%	0%	0%
Jan-22	100%	0%	0%	0%
Feb-22	100%	0%	0%	0%

AGENDA ITEM # 20

Consider and act on payment of District invoices (Mr. Spratt, Treasurer-MCHD Board)

TOTAL FOR

INVOICES

\$2,073,200.36

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 03/23/2022 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Descriptio	Amount
ACCONTEMPS a Robert Half Company	2/1/2022	59323785	6966	02/02/22	TEMP POSITION WK END DATE 01/28/22	10-005-57100	Professional Fees-Acc	\$1,700.00
	2/7/2022	59350379	7032	02/09/22	TEMP POSITION WK END DATE 02/04/2022	10-005-57100	Professional Fees-Acc	\$1,360.00
	2/15/2022	59407685	7085	02/17/22	TEMP POSITION WK END DATE 02/11/2022	10-005-57100	Professional Fees-Acc	\$1,060.80
	2/21/2022	59441947	7215	03/02/22	TEMP POSITION WK END 02/18/2022	10-005-57100	Professional Fees-Acc	\$1,768.00
	Totals for ACCONTEMPS a Robert Half Company:							
ALLEN'S SAFE AND LOCK	2/2/2022	59677	7087	02/17/22	DETEX DOOR CLOSER	10-016-55600	Maintenance & Repair:	\$445.92
Totals for ALLEN'S SAFE AND LOCK:								\$445.92
ALONTI CAFE & CATERING	2/1/2022	1808523	7033	02/09/22	GETAC MEETING 01.28.2022	10-009-56100	Meeting Expenses-Dep	\$272.26
	2/1/2022	1806491	7146	02/23/22	CAPTAIN PROF DEVELOP INTERVIEWS 01.06.2022	10-009-56100	Meeting Expenses-Dep	\$83.92
	2/1/2022	1807334	7146	02/23/22	ALARM INTERVIEWS	10-006-56100	Meeting Expenses-Alai	\$62.32
	2/1/2022	1807150	7146	02/23/22	ALARM INTERVIEWS	10-006-56100	Meeting Expenses-Alai	\$59.83
	Totals for ALONTI CAFE & CATERING:							
AMAZON.COM LLC	2/9/2022	435765353854	111682	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$913.20
	2/9/2022	436363636999	111682	02/17/22	SMALL EQUIPMENT	10-015-57750	Small Equipment & Fu	\$238.06
	2/9/2022	443394657568	111682	02/17/22	UNIFORMS	10-008-58700	Uniforms-Mater	\$361.25
	2/9/2022	443496586779	111682	02/17/22	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$33.86
	2/9/2022	444558998978	111682	02/17/22	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$60.98
	2/9/2022	445899343687	111682	02/17/22	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$10.99
	2/9/2022	446356555478	111682	02/17/22	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$62.89
	2/9/2022	454478576776	111682	02/17/22	SMALL EQUIPMENT	10-008-57750	Small Equipment & Fu	\$101.02
	2/9/2022	455478647989	111682	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$359.00
	2/9/2022	458678597673	111682	02/17/22	SMALL EQUIPMENT	10-015-57750	Small Equipment & Fu	\$160.64
	2/9/2022	463333675675	111682	02/17/22	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$41.18
	2/9/2022	466375388993	111683	02/17/22	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$87.21
	2/9/2022	477537974475	111683	02/17/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$278.06
	2/9/2022	483634774878	111683	02/17/22	SMALL EQUIPMENT	10-008-57750	Small Equipment & Fu	\$489.98
	2/9/2022	549656379673	111683	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$854.70
	2/9/2022	553347567493	111683	02/17/22	UNIFORMS	10-008-58700	Uniforms-Mater	\$73.17
	2/9/2022	665539447998	111683	02/17/22	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repair:	\$49.96
	2/9/2022	567479473595	111683	02/17/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$17.98
	2/9/2022	574674676536	111683	02/17/22	SMALL EQUIPMENT	10-015-57750	Small Equipment & Fu	\$46.59
	2/9/2022	579758778757	111683	02/17/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$84.95
	2/9/2022	634375476695	111683	02/17/22	SMALL EQUIPMENT	10-015-57750	Small Equipment & Fu	\$167.92
	2/9/2022	647494545799	111683	02/17/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$170.97
	2/9/2022	668847458545	111684	02/17/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$817.77
	2/9/2022	746556874355	111684	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,574.00
	2/9/2022	746598477996	111684	02/17/22	RADIO PARTS	10-004-57725	Shop Supplies-Radio	\$59.94
	2/9/2022	767783739876	111684	02/17/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$34.65
	2/9/2022	768593738543	111684	02/17/22	SHOP TOOLS	10-004-57700	Shop Tools-Radio	\$49.96
	2/9/2022	779697398443	111684	02/17/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$141.51
	2/9/2022	844598455846	111732	02/23/22	HOT WATER VALVE ACTUATOR	10-016-55600	Maintenance & Repair:	\$168.53
	2/9/2022	845386867734	111684	02/17/22	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$61.24
	2/9/2022	856955376589	111684	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$110.00
	2/9/2022	865455645878	111684	02/17/22	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$13.28

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 03/23/2022 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Descriptio	Amount
	2/9/2022	878388565963	111684	02/17/22	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$30.00
	2/9/2022	885343349385	111684	02/17/22	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$60.99
	2/9/2022	899646933844	111686	02/17/22	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$16.73
	2/9/2022	945735344933	111686	02/17/22	SMALL EQUIPMENT	10-015-57750	Small Equipment & Fu	\$289.00
	2/9/2022	947738996456	111686	02/17/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$4.95
	2/9/2022	959534965979	111686	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,664.00
	2/9/2022	433968483539	111686	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$858.00
	2/9/2022	969574883749	111686	02/17/22	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$163.89
							Totals for AMAZON.COM LLC:	\$12,783.00
AMBASSADOR SERVICES, LLC	2/1/2022	91444	7034	02/09/22	JANITORIAL SERVICE- JAN 2022	10-016-53330	Contractual Obligation	\$6,938.06
	2/1/2022	91773	7213	03/02/22	JANITORIAL SERVICE FOR JAN 2022	10-016-53330	Contractual Obligation	\$6,938.06
							Totals for AMBASSADOR SERVICES, LLC:	\$13,876.12
AMERICAN HEART ASSOCIATION, INC. (AHA)	2/1/2022	SCPR76798	7035	02/09/22	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$1,700.00
	2/12/2022	SCPR79088	7147	02/23/22	BLS PROVIDER CARDS	10-009-52600	Books/Materials-Dept	\$3,008.60
	2/1/2022	SCPR76690	7203	03/02/22	PEDIATRIC FIRST AID CPR ECARDS	10-009-52600	Books/Materials-Dept	\$425.00
	2/26/2022	SCPR80977	7237	03/09/22	PEDIATRIC FIRST AID CPR AED ECARDS	10-009-52600	Books/Materials-Dept	\$1,700.00
							Totals for AMERICAN HEART ASSOCIATION, INC. (AHA):	\$6,833.60
AMERITAS LIFE INSURANCE CORP	2/1/2022	010-48743 02.01.20	6611	02/01/22	ACCT 010-048743-00002 VISION PREMIUMS JAN 22	10-025-51700	Health & Dental-Huma	\$4,200.10
							Totals for AMERITAS LIFE INSURANCE CORP:	\$4,200.10
AT&T (105414)	2/1/2022	7131652005 1.21.2	111588	02/09/22	HISD T1 ISSI 01/21/22-02/20/22	10-004-58310	Telephones-Service-Ra	\$239.11
	2/13/2022	2812599426 02.13.	111795	03/02/22	STATION 41 FIRE PANEL 02/13/22-03/12/22	10-016-58800	Utilities-Facil	\$192.01
							Totals for AT&T (105414):	\$431.12
AT&T (U-VERSE)	2/1/2022	150883685 1.22.22	111589	02/09/22	STATION 41 01/23/22-02/22/22	10-015-58310	Telephones-Service-Int	\$123.05
	2/11/2022	145685137 02.11.2	111734	02/23/22	STATION 24 01/12/21-02/11/22	10-015-58310	Telephones-Service-Int	\$123.05
							Totals for AT&T (U-VERSE):	\$246.10
AYRES, MITCHELL	2/7/2022	AYR020722	7036	02/09/22	TDEM DEPLOYMENT/REIMBURSEMENT 04/22/21-04/22/22	10-007-55900	Meals - Business and T	\$186.51
							Totals for AYRES, MITCHELL:	\$186.51
BARNES & NOBLE EDUCATION, INC.	2/7/2022	952074	111688	02/17/22	TRAINING/RELATED	10-009-58500	Training/Related Exper	\$5,815.44
							Totals for BARNES & NOBLE EDUCATION, INC.:	\$5,815.44
BATTERIES PLUS LLC	2/1/2022	P47403377	7088	02/17/22	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$1,796.09
							Totals for BATTERIES PLUS LLC:	\$1,796.09
BCBS OF TEXAS (DENTAL)								
BCBS OF TEXAS (DENTAL)	2/1/2022	123611 2.1.22 COE	6613	02/01/22	BILL PERIOD: 02-01-2022 TO 03-01-2022	10-025-51700	Health & Dental-Huma	\$32.88
	2/1/2022	123611 02.01.2022	6615	02/01/22	BILL PERIOD: 02-01-2022 TO 03-01-2022	10-025-51700	Health & Dental-Huma	\$22,378.60
							Totals for BCBS OF TEXAS (DENTAL):	\$22,411.48

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BCBS OF TEXAS (POB 731428)	2/6/2022	523322852150	6587	02/06/22	BCBS PPO & HSA CLAIMS 01/29/2022-02/04/2022	10-025-51710	Health Insurance Clair	\$37,010.77	
	2/13/2022	523326524417	6616	02/13/22	BCBS PPO & HSA CLAIMS 02/05/2022-02/11/2022	10-025-51710	Health Insurance Clair	\$39,591.72	
	2/20/2022	523320295931	6632	02/20/22	BCBS PPO & HSA CLAIMS 02/12/2022-02/18/2022	10-025-51710	Health Insurance Clair	\$25,932.47	
	2/1/2022	131645849841	6649	02/01/22	ADMINISTRIVE FEE 12/01/2021-12/31/2021	10-025-51720	Health Insurance Admi	\$64,781.82	
	2/27/2022	523324093180	6650	02/27/22	BCBS PPO & HSA CLAIMS 02/19/2022-02/25/2022	10-025-51710	Health Insurance Clair	\$10,853.49	
	2/1/2022	131643153448B	6682	03/04/22	ADMINISTRIVE FEE 11/01/2021-11/30/2021	10-025-51720	Health Insurance Admi	\$75,500.98	
	Totals for BCBS OF TEXAS (POB 731428):								\$253,671.25
BIOQUELL INC.	2/8/2022	50-063792	111739	02/23/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$3,486.00	
	Totals for BIOQUELL INC.:								\$3,486.00
BOUND TREE MEDICAL, LLC	2/2/2022	84389280	7075	02/09/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$235.20	
	2/1/2022	84387627	7075	02/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$1,250.00	
	2/2/2022	84389279	7075	02/09/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$539.52	
	2/1/2022	84383296	7075	02/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$6,580.00	
	2/1/2022	84383295	7075	02/09/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$84.00	
	2/1/2022	84387626	7075	02/09/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$290.00	
	2/1/2022	84383297	7075	02/09/22	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mate	\$2,299.69	
						10-009-54000	Drug Supplies-Dept	\$3,818.59	
						10-008-53900	Disposable Medical Su	\$13,705.94	
	2/7/2022	84394357	7089	02/17/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$145.60	
	2/9/2022	84398415	7089	02/17/22	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equip	\$419.94	
	2/1/2022	84339722	7089	02/17/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,693.65	
	2/1/2022	84321128	7089	02/17/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$501.05	
	2/16/2022	84407359	7148	02/23/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$89.60	
	2/17/2022	84409341	7148	02/23/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$649.60	
	2/17/2022	84409342	7204	03/02/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$3,051.80	
						10-008-53900	Disposable Medical Su	\$10,705.80	
	2/21/2022	84413084	7238	03/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$708.00	
	2/18/2022	84411354	7204	03/02/22	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equip	\$1,881.09	
	2/18/2022	84411355	7238	03/09/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$799.20	
	Totals for BOUND TREE MEDICAL, LLC:								\$49,448.27
	BUCKEYE INTERNATIONAL INC.	2/1/2022	90386716	7037	02/09/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$650.96
Totals for BUCKEYE INTERNATIONAL INC.:								\$650.96	
CANON FINANCIAL SERVICES, INC.	2/1/2022	27957395	7149	02/23/22	SCHEDULE # 001-0824246-001/CONTRACT NO. DIR-C 10-015-55400		Leases/Contracts-Infor	\$4,228.70	
	2/9/2022	28098800	7149	02/23/22	SCHEDULE # 001-0824246-001/CONTRACT NO. DIR-C 10-015-55400		Leases/Contracts-Infor	\$4,228.70	
	Totals for CANON FINANCIAL SERVICES, INC.:								\$8,457.40
CARTER, RUSSELL	2/15/2022	CAR021522	7090	02/17/22	TDEM DEPLOYMENT/04/02/21-04/07/21	10-007-55900	Meals - Business and T	\$88.71	
Totals for CARTER, RUSSELL:								\$88.71	
CBP EMERGENCY CARE PLLC	2/8/2022	CBP020822	7038	02/09/22	REIMBURSEMENT - PODCAST TSHIRTS & TEXAS EM	10-009-57300	Recruit/Investigate-Dej	\$1,060.85	
						10-009-53150	Conferences - Fees, Tr	\$292.00	

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	2/3/2022	CBP020322	7091	02/17/22	ASSISTANT MEDICAL DIRECTOR/MD TERM ON CAI	10-009-57100	Professional Fees-Dept	\$11,675.00
	Totals for CBP EMERGENCY CARE PLLC:							\$13,027.85
CDW GOVERNMENT, INC.	2/1/2022	R497462	7039	02/09/22	LOGITECH SLM FOLIO CASE	10-015-57750	Small Equipment & Fu	\$509.94
	2/9/2022	S008092	7092	02/17/22	HP 3YR NBD ADP DT ONLY	10-004-57750	Small Equipment & Fu	\$172.80
	2/3/2022	R731669	7092	02/17/22	SEAGATE IRONWOLF 10TB	10-015-57750	Small Equipment & Fu	\$2,692.72
	2/4/2022	R822027	7092	02/17/22	HP SB 800	10-004-57750	Small Equipment & Fu	\$7,258.62
	2/1/2022	Q940849	7092	02/17/22	CISCO SMARTNET	10-015-53050	Computer Software-Inf	\$366.00
	2/17/2022	S383040	7205	03/02/22	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/No	\$1,868.12
	2/20/2022	S457799	7240	03/09/22	LVO 3YR PROTECTION	10-015-53100	Computer Supplies/No	\$153.61
	2/14/2022	S169482	7205	03/02/22	HPE MSA 16GB	10-015-53100	Computer Supplies/No	\$1,742.38
	Totals for CDW GOVERNMENT, INC.:							\$14,764.19
CENTERPOINT ENERGY (REL109)	2/1/2022	92013168 02.01.22	6589	02/16/22	STATION 30 12/21/21-01/25/22	10-016-58800	Utilities-Facil	\$24.74
	2/2/2022	64015806066 02.02	6590	02/17/22	ROBINSON TOWER 12/27/21-01/26/22	10-004-58800	Utilities-Radio	\$30.53
	2/11/2022	88820089 02.11.20	6633	02/28/22	STATION 10 01/06/22-02/04/22	10-016-58800	Utilities-Facil	\$24.46
	2/9/2022	88589239 02.09.22	6634	02/24/22	ADMIN 01/04/22-02/02/22	10-016-58800	Utilities-Facil	\$2,431.99
	2/3/2022	88796735 02.03.20	6651	02/18/22	STATION 20 12/28/21-01/27/22	10-016-58800	Utilities-Facil	\$543.96
	2/11/2022	64018941639 02.11	6652	02/28/22	STATION 15 01/07/22-02/07/22	10-016-58800	Utilities-Facil	\$21.05
	2/18/2022	98116148 02.18.22	6653	03/07/22	STATION 14 01/14/2022-02/11/2022	10-016-58800	Utilities-Facil	\$61.94
	2/18/2022	64013049610 02.18	6654	03/07/22	STATION 45 01/13/22-02/11/22	10-016-58800	Utilities-Facil	\$25.60
	Totals for CENTERPOINT ENERGY (REL109):							\$3,164.27
CENTRALSQUARE COMPANY-TRITECH SOFTWARE	2/11/2022	346334	7151	02/23/22	ENTERPRISE MOBILE BASE POSITION LICENSE FEE	10-015-53075	Computer Software - M	\$1,000.04
	2/1/2022	344870	7197	03/02/22	VISINET ANNUAL MAINTENCE FEE 02/01/22-01/31/22	10-015-53050	Computer Software-Inf	\$28,229.23
	2/1/2022	344871	7197	03/02/22	INFORM CAD API ANNUAL MAINTENANCE FEE 02/01/22-01/31/22	10-015-53075	Computer Software - M	\$270,864.51
	Totals for CENTRALSQUARE COMPANY-TRITECH SOFTWARE SYSTEMS:							\$300,093.78
CHASE PEST CONTROL, INC.	2/2/2022	33257	7040	02/09/22	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repair	\$145.00
	2/2/2022	33256	7040	02/09/22	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repair	\$95.00
	2/2/2022	33258	7040	02/09/22	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repair	\$155.00
	2/2/2022	33067	7040	02/09/22	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repair	\$155.00
	2/2/2022	33066	7040	02/09/22	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repair	\$200.00
	2/2/2022	33259	7040	02/09/22	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repair	\$155.00
	2/2/2022	33239	7040	02/09/22	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repair	\$155.00
	Totals for CHASE PEST CONTROL, INC.:							\$1,060.00
COLONIAL LIFE	2/1/2022	33876100107027B	6655	02/01/22	CONTROL NO. E3387610 PREMIUMS 01/01/2022-01/31/22	10-000-21590	P/R-Premium Cancer/A	\$4,685.88
	Totals for COLONIAL LIFE:							\$4,685.88
COLORTECH DIRECT & IMPACT PRINTING	2/1/2022	36170	7041	02/09/22	BUSINESS CARDS/CUCCIA	10-008-57000	Printing Services-Mate	\$75.00
	Totals for COLORTECH DIRECT & IMPACT PRINTING:							\$75.00
COMCAST CORPORATION (POB 60533)	2/1/2022	1591231326 02.01.	111593	02/09/22	STATION 23 01/30/22-02/28/22	10-015-58310	Telephones-Service-Inf	\$116.35
	2/1/2022	2080546356 02.01.	111742	02/23/22	STATION 21 02/05/22-03/04/22	10-016-58800	Utilities-Facil	\$59.95
						10-015-58310	Telephones-Service-Inf	\$107.81

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	2/1/2022	2080776359 02.01.	111743	02/23/22	STATION 34 02/06/22-03/05/22	10-015-58310	Telephones-Service-Inf	\$203.90
Totals for COMCAST CORPORATION (POB 60533):								\$488.01
CONROE COURIER (THE COURIER)	2/15/2022	570511153 02.13.2	111744	02/23/22	CONROE COURIER THRU DATE 02/13/2021	10-001-54100	Dues/Subscriptions-Ad	\$17.00
Totals for CONROE COURIER (THE COURIER):								\$17.00
CONROE WELDING SUPPLY, INC.	2/1/2022	CT112615	7066	02/09/22	CABLE WELDING TOUGH	10-008-56600	Oxygen & Gases-Mate	\$634.52
	2/1/2022	R01221191	7066	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$32.70
	2/1/2022	R01221192	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$3.00
	2/1/2022	R01221193	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$3.00
	2/1/2022	R01221194	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$3.00
	2/1/2022	R01221195	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$6.00
	2/1/2022	R01221196	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$6.00
	2/1/2022	R01221198	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$6.00
	2/1/2022	R01221200	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$9.00
	2/1/2022	R01221201	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$6.00
	2/1/2022	R01221202	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$9.00
	2/1/2022	R01221203	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$3.00
	2/1/2022	R01221204	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$3.00
	2/1/2022	R01221206	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$9.00
	2/1/2022	R01221211	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$6.00
	2/1/2022	R01221212	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$50.15
	2/1/2022	R01221216	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$52.05
	2/1/2022	R01221789	7065	02/09/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$62.95
	2/1/2022	CT110614	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$222.40
	2/1/2022	CT110650	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$128.60
	2/1/2022	CT110689	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$243.00
	2/1/2022	CT110749	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$97.55
	2/1/2022	CT110697	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$134.40
	2/1/2022	CT110949	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$235.20
	2/1/2022	CT111759	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$217.60
	2/1/2022	CT112123	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$144.20
	2/1/2022	CT112751	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$89.40
	2/1/2022	CT112723	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$196.00
	2/1/2022	PS487145	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$35.60
	2/1/2022	PS487146	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$79.60
	2/1/2022	PS487147	7066	02/09/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$29.01
	2/1/2022	R10211780	7103	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$62.95
	2/1/2022	R10211214	7103	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$52.05
	2/1/2022	R10211210	7103	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$50.15
	2/1/2022	R10211209	7103	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$6.00
	2/1/2022	R10211202	7104	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$3.00
	2/1/2022	R10211201	7104	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$3.00
	2/1/2022	R10211199	7104	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$6.00
	2/1/2022	R10211198	7104	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$9.00
	2/1/2022	R10211196	7104	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$6.00

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	2/1/2022	R10211194	7104	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$6.00
	2/1/2022	R10211193	7104	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$6.00
	2/1/2022	R10211192	7104	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$3.00
	2/1/2022	R10211191	7104	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$3.00
	2/1/2022	R10211190	7104	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$3.00
	2/1/2022	R10211189	7104	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$54.50
	2/1/2022	R10211203	7103	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$9.00
	2/1/2022	R10211206	7103	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$9.00
	2/1/2022	R10211215	7103	02/17/22	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mate	\$9.00
	2/1/2022	CT110096	7106	02/17/22	NEW REGULATOR FOR NITROGEN TANK	10-010-57700	Shop Tools-Fleet	\$196.86
	2/1/2022	CT110074	7106	02/17/22	PROPANE AND NITROGEN FOR SHOP USE	10-008-56600	Oxygen & Gases-Mate	\$51.45
	2/7/2022	PS487491	7103	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$38.54
	2/7/2022	PS487492	7103	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$45.40
	2/7/2022	PS487144	7103	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$45.40
	2/7/2022	CT114335	7103	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$279.20
	2/7/2022	CT114425	7103	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$92.40
	2/8/2022	CT114614	7103	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$213.60
	2/2/2022	CT113777	7103	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$400.40
	2/2/2022	CT113676	7103	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$114.80
	2/1/2022	PS486120	7104	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$44.40
	2/1/2022	PS486119	7104	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$38.54
	2/1/2022	PS486118	7104	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$63.00
	2/1/2022	PS485776	7104	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$89.40
	2/1/2022	PS485775	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$53.20
	2/1/2022	PS485774	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$63.00
	2/1/2022	PS485772	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$29.01
	2/1/2022	CT110182	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$115.80
	2/1/2022	CT110255	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$124.60
	2/1/2022	CT110134	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$123.60
	2/1/2022	CT109984	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$143.20
	2/1/2022	CT109978	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$128.60
	2/1/2022	CT109658	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$98.20
	2/1/2022	CT109324	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$108.00
	2/1/2022	CT109203	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$164.00
	2/1/2022	CT100671	7107	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$73.80
	2/1/2022	CT100554	7107	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$125.60
	2/1/2022	CT100085	7107	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$152.00
	2/1/2022	CT101183	7107	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$125.60
	2/1/2022	CT103020	7107	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$178.40
	2/1/2022	CT105522	7107	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$88.40
	2/1/2022	CT105701	7107	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$108.00
	2/1/2022	CT105707	7107	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$107.00
	2/1/2022	CT105763	7107	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$135.40
	2/1/2022	CT106458	7107	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$71.40
	2/1/2022	CT106485	7107	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$115.40
	2/1/2022	CT106677	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$219.60
	2/1/2022	CT106736	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$99.20

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	2/1/2022	CT106789	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$97.20
	2/1/2022	CT107464	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$129.60
	2/1/2022	CT107978	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$89.40
	2/1/2022	CT96627	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$116.80
	2/1/2022	CT91516	7106	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$161.12
	2/1/2022	CT95521	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$107.00
	2/1/2022	CT96450	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$98.20
	2/1/2022	CT96628	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$123.60
	2/1/2022	CT96735	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$324.20
	2/1/2022	CT96754	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$205.80
	2/1/2022	CT99090	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$153.00
	2/1/2022	CT99322	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$249.80
	2/1/2022	CT99223	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$150.80
	2/1/2022	CT99413	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$106.00
	2/1/2022	PS485014	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$63.00
	2/1/2022	PS484339	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$38.54
	2/1/2022	PS480667	7105	02/17/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$44.40
	2/10/2022	CT114966	7169	02/23/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$151.00
	2/10/2022	CT114930	7169	02/23/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$90.00
	2/10/2022	CT114871	7169	02/23/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$88.40
	2/11/2022	CT115109	7169	02/23/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$99.20
	2/14/2022	CT115248	7169	02/23/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$86.65
	2/14/2022	PS487832	7169	02/23/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$44.40
	2/14/2022	PS487831	7169	02/23/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$63.00
	2/14/2022	PS487617	7169	02/23/22	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mate	\$39.62
							Totals for CONROE WELDING SUPPLY, INC.:	\$10,460.71
CONSOLIDATED COMMUNICATIONS-TXU	2/16/2022	00096001460 02.10	111801	03/02/22	ADMIN 02/16/22-03/15/22	10-015-58310	Telephones-Service-Int	\$879.02
							Totals for CONSOLIDATED COMMUNICATIONS-TXU:	\$879.02
CRAWFORD ELECTRIC SUPPLY COMPANY, IN	2/11/2022	S010771543.001	111745	02/23/22	LIGHT BULBS FOR STOCK	10-016-55600	Maintenance & Repair	\$270.00
							Totals for CRAWFORD ELECTRIC SUPPLY COMPANY, INC.:	\$270.00
CROWN PAPER AND CHEMICAL	2/1/2022	146563	7094	02/17/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$486.14
	2/1/2022	146676	7094	02/17/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$191.00
	2/1/2022	146382 B/O	7152	02/23/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$26.50
							Totals for CROWN PAPER AND CHEMICAL:	\$703.64
CUMMINS SOUTHERN PLAINS LLC	2/10/2022	85-80491	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$2,111.85
	2/10/2022	85-80490	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$2,411.40
	2/10/2022	85-80489	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$1,970.70
	2/10/2022	85-80487	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$2,568.00
	2/10/2022	85-80486	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$92.55
	2/10/2022	85-80485	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$2,531.65
	2/10/2022	85-80484	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$164.55
	2/10/2022	85-80483	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$2,219.85
	2/10/2022	85-80482	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$2,464.85

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	2/10/2022	85-80481	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80480	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80479	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80478	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80477	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80476	7165	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80475	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80474	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80473	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80472	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80471	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80470	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80469	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$2,009.20
	2/10/2022	85-80468	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$173.55
	2/10/2022	85-80467	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$134.85
	2/10/2022	85-80466	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$10,653.56
	2/10/2022	85-80465	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$10,653.56
	2/10/2022	85-80464	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$2,124.90
	2/10/2022	85-80463	7166	02/23/22	GENERATOR FULL SERVICE	10-016-55650	Maintenance- Equipme	\$2,124.90
	2/10/2022	85-80444	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$140.70
	2/10/2022	85-80445	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$140.70
	2/10/2022	85-80446	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$140.70
	2/10/2022	85-80447	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$1,843.47
	2/10/2022	85-80448	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$1,843.47
	2/10/2022	85-80449	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$1,843.47
	2/10/2022	85-80450	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$90.45
	2/10/2022	85-80451	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$1,756.16
	2/10/2022	85-80452	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$1,843.47
	2/10/2022	85-80453	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$2,050.03
	2/10/2022	85-80454	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$140.70
	2/10/2022	85-80455	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$140.70
	2/10/2022	85-80456	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$1,843.47
	2/10/2022	85-80457	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$140.70
	2/10/2022	85-80458	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$140.70
	2/10/2022	85-80459	7167	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$140.70
	2/10/2022	85-80460	7166	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$140.70
	2/10/2022	85-80461	7166	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$1,843.46
	2/10/2022	85-80462	7166	02/23/22	GENERATOR PREVENTIVE MAINTENANCE	10-004-55650	Maintenance- Equipme	\$2,050.04
	2/10/2022	85-80442	7168	02/23/22	TOWER GENERATOR 3 YR AGREEMENT	10-004-55650	Maintenance- Equipme	\$1,404.56
	2/10/2022	85-80439	7168	02/23/22	TOWER GENERATOR 3 YR AGREEMENT	10-004-55650	Maintenance- Equipme	\$1,404.56
	2/10/2022	85-80443	7168	02/23/22	TOWER GENERATOR 3 YR AGREEMENT	10-004-55650	Maintenance- Equipme	\$1,437.56
	2/10/2022	85-80441	7168	02/23/22	TOWER GENERATOR 3 YR AGREEMENT	10-004-55650	Maintenance- Equipme	\$1,488.59
	2/10/2022	85-80440	7168	02/23/22	TOWER GENERATOR 3 YR AGREEMENT	10-004-55650	Maintenance- Equipme	\$1,404.56
	2/10/2022	85-80438	7168	02/23/22	TOWER GENERATOR 3 YR AGREEMENT	10-004-55650	Maintenance- Equipme	\$1,404.56
	2/10/2022	85-80437	7168	02/23/22	TOWER GENERATOR 3 YR AGREEMENT	10-004-55650	Maintenance- Equipme	\$1,404.56

Totals for CUMMINS SOUTHERN PLAINS LLC: \$73,718.06

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DAILEY WELLS COMMUNICATION INC.	2/1/2022	00072185	7045	02/09/22	RADIO REPAIR S/N A40204003207	10-004-57200	Radio Repairs - Outsou	\$122.50
	2/1/2022	21MCHD13	7095	02/17/22	SYSTEM SUPPORT & MAINTENANCE JAN 2022	10-004-57100	Professional Fees-Radi	\$11,000.00
	2/9/2022	22CC020206	7153	02/23/22	RADIO PARTS	10-004-57225	Radio - Parts-Radio	\$662.69
Totals for DAILEY WELLS COMMUNICATION INC.:								\$11,785.19
DARDEN FOWLER & CREIGHTON	2/1/2022	21478	7154	02/23/22	PROFESSIONAL SERVICES JAN 2022	10-001-55500	Legal Fees-Admin	\$1,597.50
Totals for DARDEN FOWLER & CREIGHTON:								\$1,597.50
DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS	2/1/2022	F021753 02.01.202	6618	02/01/22	LIFE/DISABILITY 02/01/22-02/28/22	10-025-51700	Health & Dental-Huma	\$28,243.21
Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS:								\$28,243.21
DEMONTROND	2/2/2022	42508	7042	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$224.40
	2/2/2022	42381	7042	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,260.10
	2/1/2022	42316	7042	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,757.51
	2/1/2022	42389	7042	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$133.32
	2/1/2022	41923	7042	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,668.72
	2/1/2022	42013	7042	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$417.60
	2/1/2022	42014	7042	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$417.60
	2/1/2022	42414	7042	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,080.40
	2/7/2022	42717	7096	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$338.64
	2/7/2022	42716	7096	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$598.40
	2/8/2022	42768	7096	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$7,113.61
	2/8/2022	42895	7096	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$540.20
	2/8/2022	42896	7096	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$128.70
	2/17/2022	43488	7155	02/23/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$422.40
	2/16/2022	43179	7155	02/23/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,858.50
	2/18/2022	43673	7234	03/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,200.00
	2/21/2022	43489	7234	03/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$279.35
	2/11/2022	43148	7216	03/02/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$695.20
	2/10/2022	43028	7216	03/02/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$378.40
	2/17/2022	41062	7216	03/02/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,300.00
2/10/2022	43073	7216	03/02/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$128.70	
2/1/2022	36700	7216	03/02/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$74.07	
2/1/2022	37499B	7216	03/02/22	VEHICLE PARTS/BAL DUE	10-010-59050	Vehicle-Parts-Fleet	\$450.00	
Totals for DEMONTROND:								\$39,504.50
DOCUNAV SOLUTIONS	2/1/2022	43794	7198	03/02/22	PRIORITY SUPPORT RENEWAL 04/22-04/23	10-000-14900	Prepaid Expenses-BS	\$68,161.16
Totals for DOCUNAV SOLUTIONS:								\$68,161.16
DOMETIC CORPORATION	2/1/2022	60817106	7156	02/23/22	SMALL EQUIPMENT	10-010-57750	Small Equipment & Fu	\$1,390.00
Totals for DOMETIC CORPORATION:								\$1,390.00
EKRAN SYSTEMS, INC.	2/16/2022	EK20220216	7157	02/23/22	1 YEAR SUPPORT AND UPDATE	10-015-53050	Computer Software-Inf	\$5,800.00
Totals for EKRAN SYSTEMS, INC.:								\$5,800.00
EMS SURVEY TEAM	2/1/2022	21367	7043	02/09/22	MCHD MAILED SURVEYS-JAN 2022	10-009-53550	Customer Relations-De	\$5,400.00
Totals for EMS SURVEY TEAM:								\$5,400.00

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EMS TECHNOLOGY SOLUTIONS, LLC	2/10/2022	43129	111746	02/23/22	NARCOTICS BARCODE SOFTWARE	10-009-53050	Computer Software-De	\$180.00
Totals for EMS TECHNOLOGY SOLUTIONS, LLC:								\$180.00
ENERGY TEXAS, LLC	2/1/2022	480002938357	6591	02/09/22	STATION 43 12/16/21-01/19/22	10-016-58800	Utilities-Facil	\$386.12
	2/1/2022	270005131908	6593	02/07/22	ROBINSON TOWER 12/29/21-01/28/22	10-004-58800	Utilities-Radio	\$528.24
	2/1/2022	250005071838	6594	02/11/22	GRANGERLAND 12/20/21-01/21/22	10-004-58800	Utilities-Radio	\$783.03
	2/1/2022	2024385691	6595	02/11/22	STATION 31 12/31/21-01/12/22	10-016-58800	Utilities-Facil	\$411.52
	2/1/2022	95006693788	6596	02/07/22	STATION 10 12/13/21-11/12/21	10-016-58800	Utilities-Facil	\$157.15
	2/3/2022	300003592955	6620	03/07/22	STATION 32 12/31/21-02/01/22	10-016-58800	Utilities-Facil	\$711.05
	2/3/2022	75006891144	6621	03/07/22	ADMIN 12/31/21-02/01/22	10-016-58800	Utilities-Facil	\$14,312.09
	2/10/2022	50007570561	6635	03/07/22	STATION 20 01/10/2022-02/08/22	10-016-58800	Utilities-Facil	\$757.61
	2/11/2022	45007059624	6636	02/28/22	SPLENDORW TOWER 01/11/2022-02/09/22	10-004-58800	Utilities-Radio	\$644.85
	2/8/2022	90006934657	6637	03/07/22	STATION 14 01/06/22-02/04/22	10-016-58800	Utilities-Facil	\$169.18
	2/8/2022	455004022758	6638	03/07/22	STATION 15 01/06/22-02/06/22	10-016-58800	Utilities-Facil	\$280.61
	2/16/2022	260005126670	6656	03/07/22	THOMPSON TOWER 01/14/22-02/14/22	10-004-58800	Utilities-Radio	\$700.05
	2/17/2022	225006088998	6657	03/07/22	STATION 31 01/12/22-02/15/22	10-016-58800	Utilities-Facil	\$761.64
	2/17/2022	290005141869	6658	03/07/22	STATION 30 01/13/22-02/11/22	10-016-58800	Utilities-Facil	\$903.49
Totals for ENERGY TEXAS, LLC:								\$21,542.45
ENTERPRISE FM TRUST dba ENTERPRISE FLEE	2/3/2022	FBN4402844	7097	02/17/22	MONTHLY LEASE CHARGES	10-010-52725	Capital Lease Expense-	\$2,891.22
Totals for ENTERPRISE FM TRUST dba ENTERPRISE FLEET MGMT EXCHANGE INC.:								\$2,891.22
EPCOR	2/7/2022	0884279 02.07.22	111747	02/23/22	STATION 40 12/27/21-01/25/22	10-016-58800	Utilities-Facil	\$451.59
	2/7/2022	0884642B 02.07.22	111792	02/24/22	STATION 40 12/27/21-01/25/22	10-016-58800	Utilities-Facil	\$60.48
Totals for EPCOR:								\$512.07
FIREFIGHTER SAFETY CENTER	2/11/2022	28770	7158	02/23/22	UNIFORMS/BOOTS	10-007-58700	Uniforms-EMS	\$248.35
Totals for FIREFIGHTER SAFETY CENTER:								\$248.35
FIVE STAR SEPTIC SOLUTIONS, LLC	2/1/2022	1040	7044	02/09/22	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
	2/18/2022	1058	7212	03/02/22	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:								\$950.00
FORD AUDIO-VIDEO SYSTEMS, LLC	2/10/2022	308005863	7098	02/17/22	ON SITE LABOR	10-015-57650	Repair-Equipment-Info	\$320.00
Totals for FORD AUDIO-VIDEO SYSTEMS, LLC:								\$320.00
FOSTER FENCE LTD	2/16/2022	116817	7159	02/23/22	MAINTENANCE AND REPAIRS	10-016-55600	Maintenance & Repairs	\$3,395.00
Totals for FOSTER FENCE LTD:								\$3,395.00
FRAZER, LTD.	2/2/2022	83607	7046	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,079.25
	2/9/2022	83753	7099	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$369.97
	2/9/2022	83752	7099	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$490.77
	2/9/2022	83751	7099	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,360.23
	2/1/2022	83551	7099	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$860.83
Totals for FRAZER, LTD.:								\$6,592.68

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GALLS, LLC dba MILLER UNIFORMS	2/1/2022	020259697	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$109.20
	2/1/2022	020259662	7078	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$299.96
	2/1/2022	020259670	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$57.36
	2/1/2022	020259663	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.98
	2/1/2022	020259693	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.99
	2/1/2022	020259671	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$299.96
	2/1/2022	020259654	7078	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	2/1/2022	020259672	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$299.96
	2/1/2022	020259655	7078	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$104.99
	2/1/2022	020259657	7078	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	2/1/2022	020259673	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.98
	2/1/2022	020259674	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$299.96
	2/1/2022	020259694	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.99
	2/1/2022	020259659	7078	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	2/1/2022	020259695	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.99
	2/1/2022	020259658	7078	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	2/1/2022	020259664	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$299.96
	2/1/2022	020344243	7077	02/09/22	UNIFORMS	10-008-58700	Uniforms-Mater	\$98.25
	2/1/2022	020300104	7077	02/09/22	UNIFORMS	10-008-58700	Uniforms-Mater	\$271.96
	2/1/2022	020318328	7077	02/09/22	UNIFORMS	10-042-58700	Uniforms-EMS T	\$273.99
	2/1/2022	020330502	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	2/1/2022	020330503	7077	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	2/1/2022	020330508	7109	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$104.99
	2/1/2022	019213944B	7109	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$491.91
	2/1/2022	019365180B	7109	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$249.25
	2/8/2022	020394389	7109	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$104.99
	2/8/2022	020394388	7109	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$104.99
	2/8/2022	020394409	7109	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	2/8/2022	020394387	7109	02/17/22	UNIFORMS	10-008-58700	Uniforms-Mater	\$111.36
	2/1/2022	020259656	7109	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$188.55
	2/1/2022	020299169	7109	02/17/22	UNIFORMS	10-008-58700	Uniforms-Mater	\$58.99
	2/1/2022	020318943	7109	02/17/22	UNIFORMS	10-008-58700	Uniforms-Mater	\$280.00
	2/9/2022	020412076	7109	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$116.84
	2/9/2022	020412077	7109	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$116.84
	2/10/2022	020421555	7171	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$75.00
	2/16/2022	020458281	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$264.61
	2/16/2022	020458272	7171	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$159.98
	2/16/2022	020458292	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$116.84
	2/16/2022	020458295	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$116.84
	2/16/2022	020458282	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$487.82
	2/17/2022	020458289	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$199.99
	2/16/2022	020458275	7170	02/23/22	UNIFORMS	10-009-58700	Uniforms-Dept	\$49.07
	2/16/2022	020458298	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$24.30
	2/16/2022	020458277	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$159.98
	2/16/2022	020458276	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$249.98
	2/16/2022	020458280	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$79.99
	2/16/2022	020458278	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$317.83

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	2/16/2022	020458273	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$184.28
	2/16/2022	020458299	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$79.99
	2/16/2022	020458288	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$405.83
	2/16/2022	020458291	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$79.99
	2/16/2022	020458287	7170	02/23/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$175.98
	2/11/2022	020425750	7171	02/23/22	UNIFORMS	10-008-58700	Uniforms-Mater	\$52.99
	2/18/2022	020479983	7231	03/09/22	UNIFORMS	10-008-58700	Uniforms-Mater	\$120.00
	2/18/2022	020479994	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$157.85
	2/18/2022	020479949	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$345.96
	2/22/2022	020504239	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$45.86
	2/22/2022	020504200	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$157.85
	2/22/2022	020504211	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$196.83
	2/22/2022	020504197	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$435.91
	2/22/2022	020504199	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$460.21
	2/22/2022	020504201	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$87.99
	2/22/2022	020504203	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$159.98
	2/22/2022	020504202	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$159.98
	2/22/2022	020504213	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$517.74
	2/22/2022	020504212	7231	03/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$344.60
							Totals for GALLS, LLC dba MILLER UNIFORMS:	\$12,183.45
GOVERNMENT FINANCE OFFICERS ASSOCAT	2/21/2022	57646 02.21.22	111749	02/23/22	MEMBERSHIP DUES/B.ALLEN	10-001-54100	Dues/Subscriptions-Ad	\$80.00
							Totals for GOVERNMENT FINANCE OFFICERS ASSOCIATIONOF TEXAS:	\$80.00
GRAINGER	2/3/2022	9201051894	7100	02/17/22	HAND WARNER	10-008-57750	Small Equipment & Fu	\$85.04
	2/1/2022	9192205061	7100	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$47.40
						10-010-57725	Shop Supplies-Fleet	\$323.44
	2/14/2022	9211659900	7160	02/23/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$124.70
	2/18/2022	9217976704	7210	03/02/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$474.00
	2/10/2022	9209209304	7210	03/02/22	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repair:	\$1,282.90
							Totals for GRAINGER:	\$2,337.48
GREATER MAGNOLIA CHAMBER OF COMMEI	2/1/2022	8157391	7047	02/09/22	1 YEAR MEMBERSHIP DUES/R JOHNSON	10-001-54100	Dues/Subscriptions-Ad	\$300.00
							Totals for GREATER MAGNOLIA CHAMBER OF COMMERCE:	\$300.00
GREYWARE AUTOMATION PRODUCTS, INC.	2/1/2022	148509	7048	02/09/22	DOMAIN TIME II RENEWAL SOFTWARE	10-015-53050	Computer Software-Inf	\$567.07
							Totals for GREYWARE AUTOMATION PRODUCTS, INC.:	\$567.07
GRIFFINS DOOR SERVICES LLC	2/7/2022	2022-113	7049	02/09/22	BAY DOOR HINGES FOR STOCK	10-016-55600	Maintenance & Repair:	\$408.00
	2/1/2022	2022-108	7049	02/09/22	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repair:	\$655.00
							Totals for GRIFFINS DOOR SERVICES LLC:	\$1,063.00
HARRIS COUNTY EMERGENCY CORPS	2/1/2022	02489	111704	02/17/22	ACLS/PALS CARDS	10-009-52600	Books/Materials-Dept	\$1,980.00
	2/14/2022	02509	111750	02/23/22	ACLS CARDS	10-009-52600	Books/Materials-Dept	\$39.60
	2/11/2022	02508	111750	02/23/22	PALS CARDS	10-009-52600	Books/Materials-Dept	\$79.20
	2/16/2022	02511	111750	02/23/22	ALCS CARDS	10-009-52600	Books/Materials-Dept	\$26.40
	2/1/2022	02487	111750	02/23/22	ACLS INSTRUCTOR CARDS	10-009-52600	Books/Materials-Dept	\$52.80

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	2/1/2022	02485	111750	02/23/22	INSTRUCTOR CARDS	10-009-52600	Books/Materials-Dept	\$59.40
	Totals for HARRIS COUNTY EMERGENCY CORPS:							\$2,250.60
HEALTH CARE LOGISTICS, INC	2/11/2022	308356106	111751	02/23/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$8,081.60
	Totals for HEALTH CARE LOGISTICS, INC:							\$8,081.60
HEAT TRANSFER SOLUTIONS, INC.	2/9/2022	192205	111752	02/23/22	MAINTENANCE AND REPAIRS	10-016-55600	Maintenance & Repair:	\$350.00
	Totals for HEAT TRANSFER SOLUTIONS, INC.:							\$350.00
HEATH, LAUREL	2/16/2022	HEA021622	7101	02/17/22	PARAMEDICA SCHOOL EXPENSE 01/13/22-01/19/22	10-009-58500	Training/Related Exper	\$194.25
						10-009-58500	Training/Related Exper	\$88.40
						10-007-58700	Uniforms-EMS	\$94.98
	Totals for HEATH, LAUREL:							\$377.63
HENRY SCHEIN, INC.-MATRX MEDICAL	2/1/2022	15817648	7050	02/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$539.58
	2/1/2022	15981356	7050	02/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$3,814.80
						10-009-54000	Drug Supplies-Dept	\$2,204.20
	2/18/2022	13603443	7239	03/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$982.16
	2/9/2022	16728031	7211	03/02/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$2,578.30
						10-008-53900	Disposable Medical Su	\$3,557.18
	2/9/2022	16808322	7211	03/02/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$785.52
	2/17/2022	17136982	7211	03/02/22	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equip	\$771.42
	2/16/2022	17076859	7211	03/02/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$2,279.20
						10-009-54000	Drug Supplies-Dept	\$2,248.08
	Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:							\$19,760.44
HJM CONSTRUCTION, LLC	2/1/2022	2132	7051	02/09/22	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligation	\$1,810.04
	2/1/2022	2128	7102	02/17/22	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligation	\$1,024.80
	2/1/2022	2129	7102	02/17/22	LANDSCAPE MAINTENANCE SERVICE	10-004-55600	Maintenance & Repair:	\$300.00
	2/1/2022	2130	7102	02/17/22	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligation	\$672.26
	2/1/2022	2131	7102	02/17/22	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligation	\$312.42
	Totals for HJM CONSTRUCTION, LLC:							\$4,119.52
HUMBLE TEXAS SIGNS, LLC DBA HUMBLE SIGN CO.	2/23/2022	27293B	111774	02/23/22	25%/LOGO SIGN DESIGN, FAB & INSTALL	10-016-57750	Small Equipment & Fu	\$1,008.90
	Totals for HUMBLE TEXAS SIGNS, LLC DBA HUMBLE SIGN CO.:							\$1,008.90
HYDE, JEROD	2/3/2022	HYD020322	111587	02/03/22	PROPERTY DAMAGE	10-016-53500	Customer Property Dar	\$350.00
	Totals for HYDE, JEROD:							\$350.00
IBRAHIM, SYED	2/21/2022	IBR022122	7161	02/23/22	WELLNESS PROGRAM/MASSAGES	10-025-54350	Employee Health/Welli	\$50.00
	Totals for IBRAHIM, SYED:							\$50.00
IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM	2/4/2022	7603	7110	02/17/22	VEHICLE BATTERIES FOR STOCK	10-010-58900	Vehicle-Batteries-Fleet	\$1,336.50
	Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:							\$1,336.50
IMAGE TREND INC.	2/1/2022	133509	7111	02/17/22	ET3 INTEGRATION ANNUAL FEE	10-009-57100	Professional Fees-Dept	\$5,000.00
	Totals for IMAGE TREND INC.:							\$5,000.00

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IMPAC FLEET	2/1/2022	SQLCD-735361	6622	02/11/22	FUEL PURCHASE FOR JAN 2022	10-010-54700	Fuel - Auto-Fleet	\$65,210.12					
						10-010-59100	Vehicle-Registration-F	\$67.50					
						Totals for IMPAC FLEET:		\$65,277.62					
INDIGENT HEALTHCARE SOLUTIONS	2/2/2022	73255	7052	02/09/22	JAN 2022 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCA	\$158.00					
						Totals for INDIGENT HEALTHCARE SOLUTIONS:		\$158.00					
IT'S MUFFLER TIME, ABEL GONZALES	2/9/2022	46212	7162	02/23/22	TAILPIPE REPAIR SHOP 47	10-010-59000	Vehicle-Outside Servic	\$120.00					
						Totals for IT'S MUFFLER TIME, ABEL GONZALES:		\$120.00					
JAMES L. MILLER MECHANICAL, LLC	2/1/2022	008009	111808	03/02/22	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repair	\$485.84					
						Totals for JAMES L. MILLER MECHANICAL, LLC:		\$485.84					
JEP TELECOM LICENSING SERVICES	2/1/2022	20220131-MCHD	7053	02/09/22	ASR AND FASS TOWER LICENSING	10-004-57100	Professional Fees-Radi	\$150.00					
						2/1/2022	20211231-MCHD	7053	02/09/22	FAA AND FCC TOWER LICENSING	10-004-57100	Professional Fees-Radi	\$75.00
											Totals for JEP TELECOM LICENSING SERVICES:		\$225.00
JOHNSON, PHILLIS	2/24/2022	JOH022422	111793	02/24/22	RELEASE OF LIABILITY PROPERTY DAMAGE	10-016-53500	Customer Property Dar	\$135.31					
						Totals for JOHNSON, PHILLIS:		\$135.31					
JONES AND BARTLETT LEARNING, LLC	2/1/2022	428187	7163	02/23/22	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$1,023.67					
						Totals for JONES AND BARTLETT LEARNING, LLC:		\$1,023.67					
JP MORGAN CHASE BANK	2/5/2022	00036741 02.05.22	6660	02/20/22	JPM CREDIT CARD TRANSACTIONS FOR FEB 2022	10-001-53050	Computer Software-Ad	\$76.49					
						10-001-54100	Dues/Subscriptions-Ad	\$12.95					
						10-004-54100	Dues/Subscriptions-Ra	\$9.99					
						10-000-14900	Prepaid Expenses-BS	\$4,792.73					
						10-005-57100	Professional Fees-Accc	\$179.20					
						10-007-53150	Conferences - Fees, Tr	\$2,546.67					
						10-007-54100	Dues/Subscriptions-EM	\$200.99					
						10-008-54100	Dues/Subscriptions-Ma	\$179.00					
						10-008-54200	Durable Medical Equip	\$1,288.50					
						10-008-56900	Postage-Mater	\$778.25					
						10-008-57650	Repair-Equipment-Mat	\$140.21					
						10-008-57900	Station Supplies-Mater	\$1,087.12					
						10-009-52600	Books/Materials-Dept	\$60.00					
						10-009-52700	Business Licenses-Dep	\$702.00					
						10-009-53150	Conferences - Fees, Tr	\$3,325.24					
						10-009-53550	Customer Relations-De	\$179.37					
						10-009-54100	Dues/Subscriptions-De	\$200.00					
						10-010-57700	Shop Tools-Fleet	\$43.29					
						10-010-57750	Small Equipment & Fu	\$1,390.00					
						10-010-58600	Travel Expenses-Fleet	\$480.00					
10-010-58900	Vehicle-Batteries-Fleet	\$238.14											
10-010-59050	Vehicle-Parts-Fleet	\$42.50											
10-010-59100	Vehicle-Registration-F	\$84.36											

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						10-010-59150	Vehicle-Tires-Fleet	\$5,031.04
						10-015-58310	Telephones-Service-Inf	\$4,306.60
						10-016-54500	Equipment Rental-Faci	\$54.00
						10-016-55600	Maintenance & Repair:	\$510.36
						10-016-57700	Shop Tools-Facil	\$46.45
						10-016-57725	Shop Supplies-Facil	\$462.83
						10-016-57750	Small Equipment & Fu	\$223.46
						10-016-58800	Utilities-Facil	\$7,463.29
						10-025-54350	Employee Health/Well:	\$278.39
						10-025-57300	Recruit/Investigate-Hu	\$33.53
						10-026-57100	Professional Fees-Recc	\$164.89
						10-045-54100	Dues/Subscriptions-EM	\$190.69
						10-045-53150	Conferences - Fees, Tr	\$1,285.12
						10-001-55900	Meals - Business and T	\$25.00
						Totals for JP MORGAN CHASE BANK:		\$38,112.65
KENNETH DININO dba QUALITY COLLISION	2/10/2022	QUA021022	7112	02/17/22	DOOR HINGE FOR DODGE TRUCK	10-010-59050	Vehicle-Parts-Fleet	\$224.50
						Totals for KENNETH DININO dba QUALITY COLLISION:		\$224.50
KEY PERFORMANCE PETROLEUM	2/1/2022	1127461-22	7054	02/09/22	DEF FLUID-NOXGUARD	10-010-54550	Fluids & Additives - A	\$2,245.80
	2/11/2022	1128314-22	7164	02/23/22	SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$498.75
						10-010-56400	Oil & Lubricants-Fleet	\$2,015.25
						Totals for KEY PERFORMANCE PETROLEUM:		\$4,759.80
KOETTER FIRE PROTECTION OF HOUSTON, LI	2/1/2022	233	7172	02/23/22	ANNUAL FIRE ALARM INSPECTION	10-016-55600	Maintenance & Repair:	\$4,000.00
	2/1/2022	232	7172	02/23/22	ANNUAL FIRE EXTINGUISHER INSPECTION	10-016-55600	Maintenance & Repair:	\$1,500.00
	2/1/2022	231	7172	02/23/22	BACKFLOW ANNUAL INSPECTION	10-016-55600	Maintenance & Repair:	\$6,600.00
	2/1/2022	235	7172	02/23/22	BACKFLOW ANNUAL FIRE & SPRINKLER INSPECTI	10-016-55600	Maintenance & Repair:	\$500.00
						Totals for KOETTER FIRE PROTECTION OF HOUSTON, LLC:		\$12,600.00
KOLOR KOATED, INC.	2/3/2022	16490	7055	02/09/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$47.57
	2/1/2022	16484	7113	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$873.85
	2/1/2022	16485	7113	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$31.50
	2/7/2022	16491	7113	02/17/22	UNIFORMS/BADGES	10-007-58700	Uniforms-EMS	\$1,111.30
	2/9/2022	16493	7113	02/17/22	UNIFORMS	10-007-58700	Uniforms-EMS	\$31.82
						Totals for KOLOR KOATED, INC.:		\$2,096.04
LAERDAL MEDICAL CORP.	2/1/2022	2022/2000004380	7056	02/09/22	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$268.15
	2/1/2022	2022/2000004918	7056	02/09/22	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$468.85
						Totals for LAERDAL MEDICAL CORP.:		\$737.00
LEXISNEXIS RISK DATA MGMT, INC	2/1/2022	1171610-20220131	111809	03/02/22	OFFICIAL RECORDS SEARCH 01/01/22-01/31/22	10-011-57100	Professional Fees-EMS	\$750.25
						Totals for LEXISNEXIS RISK DATA MGMT, INC:		\$750.25
LIBERTY TIRE RECYCLING, LLC	2/1/2022	2203127	7057	02/09/22	CAR TIRE EACH OFF RIM	10-010-54800	Hazardous Waste Remo	\$123.20
						Totals for LIBERTY TIRE RECYCLING, LLC:		\$123.20

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LIFE-ASSIST, INC.	2/1/2022	1113261			CREDIT	10-008-53900	Disposable Medical Su	(\$1,620.00)
	2/1/2022	1160073			CREDIT	10-008-53900	Disposable Medical Su	(\$50.00)
	2/1/2022	1153277			CREDIT	10-008-53900	Disposable Medical Su	(\$504.71)
	2/1/2022	1171414	7076	02/09/22	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equip	\$314.24
	2/1/2022	1171155	7076	02/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$24,167.98
						10-009-54000	Drug Supplies-Dept	\$356.40
	2/2/2022	1170281	7076	02/09/22	BOOKS AND MATERIALS	10-009-52600	Books/Materials-Dept	\$170.00
	2/1/2022	1173579	7114	02/17/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,558.80
	2/2/2022	1173923	7114	02/17/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$186.70
	2/1/2022	1172899	7114	02/17/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$15,496.40
						10-008-53800	Disposable Linen-Mate	\$2,124.00
						10-009-54000	Drug Supplies-Dept	\$436.45
	2/7/2022	1175124	7173	02/23/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$4,140.00
	2/8/2022	1176014	7173	02/23/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$149.36
	2/4/2022	1174747	7173	02/23/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$74.68
	2/9/2022	1176164	7173	02/23/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$112.02
	2/10/2022	1176781	7173	02/23/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$405.60
	2/10/2022	1176609	7173	02/23/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$811.20
	2/1/2022	1162912	7173	02/23/22	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mate	\$1,416.00
	2/1/2022	1156262	7173	02/23/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$345.96
	2/16/2022	1178518	7206	03/02/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$15,679.45
						10-009-54000	Drug Supplies-Dept	\$4,835.00
	2/16/2022	1178644	7206	03/02/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$619.75
	2/15/2022	1177961	7206	03/02/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$298.72
	2/16/2022	1178346	7206	03/02/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$112.02
	2/17/2022	1178721	7206	03/02/22	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$3,344.40
	Totals for LIFE-ASSIST, INC.:							
LSE CONTRACTORS, LLC	2/18/2022	9704	7214	03/02/22	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repair:	\$740.00
	Totals for LSE CONTRACTORS, LLC:							
LUXURY AIR COMMERCIAL SERVICES	2/1/2022	1219	7115	02/17/22	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repair:	\$803.31
	Totals for LUXURY AIR COMMERCIAL SERVICES:							
MANCIA, OSCAR	2/21/2022	MAN022122	7174	02/23/22	WELLNESS PROGRAM/GYM MEMBERSHIP	10-025-54350	Employee Health/Well:	\$25.00
	Totals for MANCIA, OSCAR:							
MARTIN, DISIERE, JEFFERSON & WISDOM, LL	2/17/2022	229170	7218	03/02/22	LEGAL FEES 01/04/22-01/12/22	10-025-55500	Legal Fees-Human	\$434.00
	Totals for MARTIN, DISIERE, JEFFERSON & WISDOM, LLP:							
MARTIN, SHELBI	2/28/2022	MAR022821	7202	03/02/22	SETRAC DEPLOYMENT HURRICAN MARCO 08/30/20	10-007-55900	Meals - Business and T	\$55.06
	Totals for MARTIN, SHELBI:							
MATTHIS, KYLE	2/2/2022	MAT093017 \$85.0	7058	02/09/22	WELLNESS PROGRAM/REISSUECK 94340	10-025-54350	Employee Health/Well:	\$85.00
	Totals for MATTHIS, KYLE:							
MCKESSON GENERAL MEDICAL CORP.	2/1/2022	18651085	7116	02/17/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$423.36

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	2/1/2022	18820291	7116	02/17/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$193.03
	2/1/2022	66380551	7116	02/17/22	DRUG SUPPLIES	10-009-54200	Durable Medical Equip	\$106.50
							Totals for MCKESSON GENERAL MEDICAL CORP.:	<u>\$722.89</u>
MED ONE EQUIPMENT SERVICES LLC	2/1/2022	ES13913	7117	02/17/22	ALARIS TUBING SET (60)	10-008-53900	Disposable Medical Su	\$5,100.00
						10-008-53900	Disposable Medical Su	\$160.00
	2/16/2022	ES13929	7175	02/23/22	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equip	\$1,820.00
							Totals for MED ONE EQUIPMENT SERVICES LLC:	<u>\$7,080.00</u>
MEDLINE INDUSTRIES, INC	2/1/2022	1979530827	7059	02/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$85.14
	2/1/2022	1979530827A	7059	02/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$85.14
	2/7/2022	1986516968	7118	02/17/22	PILLOWS	10-008-53800	Disposable Linen-Mate	\$414.60
	2/10/2022	1987016684	7118	02/17/22	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$382.24
	2/8/2022	1986602530	7118	02/17/22	PILLOWS	10-008-53800	Disposable Linen-Mate	\$730.20
	2/26/2022	1989294520	7241	03/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$1,704.20
							Totals for MEDLINE INDUSTRIES, INC:	<u>\$3,401.52</u>
MEYER, WESLEY	2/4/2022	MEY020422	7030	02/04/22	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$1,273.62
							Totals for MEYER, WESLEY:	<u>\$1,273.62</u>
MICRO INTEGRATION & PROGRAMMING SOL	2/11/2022	221698	7119	02/17/22	DESK PHONES	10-004-57750	Small Equipment & Fu	\$503.40
	2/24/2022	222056	7235	03/09/22	PROX CARDS FOR STOCK	10-016-57725	Shop Supplies-Facil	\$1,772.00
	2/24/2022	221693	7235	03/09/22	MEDICAL SUPPLY STORAGE ACCESS CONTROL - S	10-016-57750	Small Equipment & Fu	\$2,816.00
						10-004-57750	Small Equipment & Fu	\$988.00
							Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:	<u>\$6,079.40</u>
MID-SOUTH SYNERGY	2/1/2022	313046001 01/24/2	111710	02/17/22	STATION 45 12/24/21-01/24/22	10-016-58800	Utilities-Facil	\$292.00
							Totals for MID-SOUTH SYNERGY:	<u>\$292.00</u>
MIDWEST MOTOR SUPPLY CO, INC dba KIMBA	2/1/2022	9570628	7060	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,501.30
							Totals for MIDWEST MOTOR SUPPLY CO, INC dba KIMBALL MIDWEST:	<u>\$1,501.30</u>
MOBILE ELECTRIC POWER SOLUTIONS, INC d	2/8/2022	17426	111812	03/02/22	BEARING SERVICE	10-010-59000	Vehicle-Outside Servic	\$264.00
	2/23/2022	17489	111899	03/09/22	BEARING SERVICE	10-010-59050	Vehicle-Parts-Fleet	\$264.00
							Totals for MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER:	<u>\$528.00</u>
MONTGOMERY COUNTY ESD # 1, (STN 12)	2/16/2022	MARCH 2022-205	7120	02/17/22	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
							Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):	<u>\$1,100.00</u>
MONTGOMERY COUNTY ESD #1 (STN 13)	2/16/2022	MARCH 2022-058	7121	02/17/22	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
							Totals for MONTGOMERY COUNTY ESD #1 (STN 13):	<u>\$1,100.00</u>
MONTGOMERY COUNTY ESD #10, STN 42	2/16/2022	MARCH 2022-181	111711	02/17/22	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
							Totals for MONTGOMERY COUNTY ESD #10, STN 42:	<u>\$950.00</u>

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MONTGOMERY COUNTY ESD #2	2/16/2022	MARCH 2022-038	7122	02/17/22	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
	2/16/2022	MARCH 2022-004	7122	02/17/22	STATION 44 RENT	10-000-14900	Prepaid Expenses-BS	\$1,500.00
						Totals for MONTGOMERY COUNTY ESD #2:		\$2,500.00
MONTGOMERY COUNTY ESD #6, STN 34 & 35	2/16/2022	MARCH 2022-204	111712	02/17/22	STATION 34 AND 35 RENT	10-000-14900	Prepaid Expenses-BS	\$2,400.00
						Totals for MONTGOMERY COUNTY ESD #6, STN 34 & 35:		\$2,400.00
MONTGOMERY COUNTY ESD #8, STN 21/22	2/16/2022	MARCH 2022-206	111713	02/17/22	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$1,600.00
						Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:		\$1,600.00
MONTGOMERY COUNTY ESD #9, STN 33	2/16/2022	MARCH 2022-202	7123	02/17/22	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
						Totals for MONTGOMERY COUNTY ESD #9, STN 33:		\$850.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	2/16/2022	MARCH 2022-085	7124	02/17/22	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
						Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):		\$600.00
MOSLEY FIRE AND SAFETY, INC	2/16/2022	11755	7176	02/23/22	ANNUAL MAINTENANCE & RETAG OF FIRE EXTINC	10-008-57650	Repair-Equipment-Mat	\$50.00
						Totals for MOSLEY FIRE AND SAFETY, INC:		\$50.00
MUD #39	2/2/2022	10000901 01/27/22	6597	02/02/22	STATION 20 12/20/21-01/20/22	10-016-58800	Utilities-Facil	\$266.37
						Totals for MUD #39:		\$266.37
NAPA AUTO PARTS	2/1/2022	416495			CREDIT/415855	10-010-59050	Vehicle-Parts-Fleet	(\$428.48)
	2/7/2022	417965	111714	02/17/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,412.52
	2/15/2022	418765	111754	02/23/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$896.42
	2/14/2022	418612	111754	02/23/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$184.76
	2/19/2022	419292		03/19/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$399.50
	2/25/2022	419989	111900	03/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$375.18
						Totals for NAPA AUTO PARTS:		\$2,839.90
NATIONWIDE INSURANCE DVM INSURANCE .	2/1/2022	DVM021522	7061	02/09/22	VETERINARY PET INSURANCE GROUP 4620/JANUA	10-000-21590	P/R-Premium Cancer/A	\$2,538.28
						Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):		\$2,538.28
NEW CANEY MUD	2/1/2022	1042826200 01/31/	111597	02/09/22	STATION 30 12/21/21-01/19/22	10-016-58800	Utilities-Facil	\$36.42
						Totals for NEW CANEY MUD:		\$36.42
OPTIMUM COMPUTER SOLUTIONS, INC.	2/1/2022	INV0000105458	7063	02/09/22	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,775.00
	2/2/2022	INV0000105555	7063	02/09/22	ANNUAL SUBSCRIPTION FEE FOR MANAGEENGINE	10-015-53050	Computer Software-Inf	\$203.00
	2/6/2022	INV0000105702	7177	02/23/22	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,746.25
	2/13/2022	INV0000105746	7177	02/23/22	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$7,791.25
						Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:		\$27,515.50
O'REILLY AUTO PARTS	2/3/2022	0408-246625	7062	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$405.42
	2/16/2022	0408-251359	7200	03/02/22	SHOP TOOLS/VEHICLE PARTS	10-010-57700	Shop Tools-Fleet	\$139.95
						Totals for O'REILLY AUTO PARTS:		\$545.37

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Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Descriptio	Amount
	2/21/2022	0408-253381A	7236	03/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$360.76
	2/21/2022	0408-253381B	7236	03/09/22	CORE CHARGE	10-010-59050	Vehicle-Parts-Fleet	\$100.00
					Totals for O'REILLY AUTO PARTS:			\$1,045.93
ORR SAFETY CORPORATION	2/16/2022	INV5673017	7178	02/23/22	SAFETY GLASSES	10-008-53900	Disposable Medical Su	\$4,869.00
						10-008-53900	Disposable Medical Su	\$85.00
					Totals for ORR SAFETY CORPORATION:			\$4,954.00
OWEN, CHRISTINA	2/4/2022	OWE020422	7031	02/04/22	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$8,524.31
					Totals for OWEN, CHRISTINA:			\$8,524.31
PAGE, WOLFBERG & WIRTH, LLC	2/10/2022	25156	7125	02/17/22	HIPAA TRAINING FOR MCHD BOARD	10-026-58500	Training/Related Expen	\$1,000.00
					Totals for PAGE, WOLFBERG & WIRTH, LLC:			\$1,000.00
PANORAMA, CITY OF	2/1/2022	1020159006 01/31/	111598	02/09/22	STATION 14 12/27/21-01/25/22	10-016-58800	Utilities-Facil	\$89.57
					Totals for PANORAMA, CITY OF:			\$89.57
PERFORMANCE TINTERS	2/8/2022	24708	7219	03/02/22	WESTIN STEPS	10-010-59000	Vehicle-Outside Servic	\$330.00
	2/4/2022	24676	7219	03/02/22	WINDOW TINT AND BED LINER	10-010-59000	Vehicle-Outside Servic	\$495.00
	2/16/2022	24778	7219	03/02/22	HEADACHE RACK	10-010-59050	Vehicle-Parts-Fleet	\$700.00
					Totals for PERFORMANCE TINTERS:			\$1,525.00
PITNEY BOWES GLOBAL FINANCIAL SVCS LL	2/1/2022	3314705554	111599	02/09/22	LEASING CHARGES 09/30/21-12/29/21	10-008-56900	Postage-Mater	\$478.71
	2/24/2022	3315245290			LEASING CHARGES 12/30/21-03/29/22	10-008-56900	Postage-Mater	\$478.71
					Totals for PITNEY BOWES GLOBAL FINANCIAL SVCS LLC (TAX/LEASE):			\$957.42
PITNEY BOWES INC (POB 371874)postage	2/16/2022	04765611 02/08/22	111757	02/23/22	ACCT #8000-9090-0476-5611 02/08/22	10-008-56900	Postage-Mater	\$1,015.00
	2/16/2022	04765611 01/21/22	111757	02/23/22	ACCT #8000-9090-0476-5611 01/21/22	10-008-56900	Postage-Mater	\$1,000.00
					Totals for PITNEY BOWES INC (POB 371874)postage:			\$2,015.00
POSTMASTER	2/7/2022	BR78004-001B 1.0	111716	02/17/22	BRM PERMIT# BR78004001 FEE/EMS	10-008-56900	Postage-Mater	\$265.00
					Totals for POSTMASTER:			\$265.00
PRESS GANEY ASSOCIATES, INC.	2/1/2022	IN000517405	111717	02/17/22	JAN 22-DEC 22 EMPLOYEE SURVEY CONTRACT FEE	10-001-53550	Customer Relations-Ac	\$9,360.00
					Totals for PRESS GANEY ASSOCIATES, INC.:			\$9,360.00
PROFESSIONAL AMBULANCE SALES & SERVI	2/25/2022	5280			VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,458.78
	2/25/2022	5278			VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,386.16
					Totals for PROFESSIONAL AMBULANCE SALES & SERVICE, LLC dba SERVS:			\$3,844.94
RAY MART, INC.dba TRI-SUPPLY CO	2/23/2022	CON0001453916-C	111816	03/02/22	REFRIGERATOR - SERVICE CENTER KITCHEN	10-016-57750	Small Equipment & Fu	\$2,512.98
	2/23/2022	CON0001459250-C	111816	03/02/22	WASHER AND DRYER FOR STOCK	10-016-57750	Small Equipment & Fu	\$2,598.99
					Totals for RAY MART, INC.dba TRI-SUPPLY CO:			\$5,111.97
REED CLAYMON MEEKER & HARGETT PLLC	2/22/2022	25118	7233	03/09/22	LEGAL FEES 01/05/22	10-001-55500	Legal Fees-Admin	\$108.00
					Totals for REED CLAYMON MEEKER & HARGETT PLLC:			\$108.00

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RELIANT ENERGY	2/10/2022	393000445468	6623	02/10/22	STATION 41 01/03/22-02/02/22	10-016-58800	Utilities-Facil	\$726.24
	2/10/2022	388000457012	6624	02/10/22	STATION 27 12/28/21-01/30/22	10-016-58800	Utilities-Facil	\$518.00
	2/10/2022	378000528816	6625	02/10/22	MAGNOLIA TOWER 12/29/21-01/31/22	10-004-58800	Utilities-Radio	\$584.32
	2/10/2022	378000528815	6626	02/10/22	MAGNOLIA TOWER SECURITY 12/29/21-01/31/22	10-004-58800	Utilities-Radio	\$410.41
	2/10/2022	356000677477	6639	02/10/22	STATION 40 12/29/21-01/31/22	10-016-58800	Utilities-Facil	\$203.51
	2/23/2022	303003234694	6661	02/23/22	STATION 40 OUTDOOR LIGHTING	10-016-58800	Utilities-Facil	\$60.24
Totals for RELIANT ENERGY:								\$2,502.72
REVSPRING, INC.	2/8/2022	DSI1306358	7179	02/23/22	MAILING FEE/ ACCT PPMCHD01 01/01/22-01/31/22	10-011-57100	Professional Fees-EMS	\$8,500.05
Totals for REVSPRING, INC.:								\$8,500.05
RODRIGUEZ, MICHELLE	2/14/2022	ROD021422	7126	02/17/22	UNIFORM/BLINN	10-009-58700	Uniforms-Dept	\$94.98
Totals for RODRIGUEZ, MICHELLE:								\$94.98
ROGUE WASTE RECOVERY & ENVIRONMENT	2/9/2022	10752A	7127	02/17/22	WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Rem	\$70.00
	2/24/2022	10895A	7201	03/02/22	WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Rem	\$52.00
Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC:								\$122.00
S.A.F.E. DRUG TESTING	2/1/2022	1151226	7008	02/02/22	EMPLOYEE DRUG TESTING 01/01/22-01/31/22	10-025-57300	Recruit/Investigate-Hu	\$1,920.00
Totals for S.A.F.E. DRUG TESTING:								\$1,920.00
SANSON, BRANDON	2/2/2022	SAN021119 \$91.50	111602	02/09/22	PER DIEM/REISSUE/CK 100575	10-007-53150	Conferences - Fees, Tr	\$91.50
Totals for SANSON, BRANDON:								\$91.50
SCHAEFFER MANUFACTURING COMPANY	2/15/2022	CRJ3758-INV1	7180	02/23/22	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,313.62
Totals for SCHAEFFER MANUFACTURING COMPANY:								\$1,313.62
SHAUL, ISAAC	2/16/2022	SHA021622	7128	02/17/22	MILEAGE REIMBURSEMENT/01/05/20222	10-007-56200	Mileage Reimbursemer	\$2.41
Totals for SHAUL, ISAAC:								\$2.41
SHRED-IT USA LLC	2/1/2022	8000225281	111758	02/23/22	SERVICE DATE 08/16/21 & 09/13/21	10-026-56500	Other Services-Recor	\$579.24
	2/1/2022	8000423272	111758	02/23/22	SERVICE DATE 10/11/21 & 11/08/21	10-026-56500	Other Services-Recor	\$429.51
	2/1/2022	8000802763	111758	02/23/22	SERVICE DATE 01/04/22	10-026-56500	Other Services-Recor	\$309.18
	2/18/2022	8001002118	111911	03/09/22	SERVICE DATE 01/31/22	10-026-56500	Other Services-Recor	\$309.18
Totals for SHRED-IT USA LLC:								\$1,627.11
SOLARWINDS, INC	2/16/2022	IN552406	111759	02/23/22	COMPUTER SOFTWARE	10-015-53050	Computer Software-Inf	\$399.00
Totals for SOLARWINDS, INC:								\$399.00
SPLENDORA, CITY OF	2/10/2022	2013901000 01/26/	6627	02/10/22	STATION 31 12/28/21-01/26/22	10-016-58800	Utilities-Facil	\$8.50
Totals for SPLENDORA, CITY OF:								\$8.50
STANLEY LAKE M.U.D.	2/1/2022	00009836 01/31/22	111603	02/09/22	STATION 43 12/27/21-01/25/22 SPRINKLER SYSTEM	10-016-58800	Utilities-Facil	\$3.40
	2/1/2022	00009834 01/31/22	111603	02/09/22	STATION 43 12/27/21-01/25/22 REG COMMERCIAL LI	10-016-58800	Utilities-Facil	\$34.18
Totals for STANLEY LAKE M.U.D.:								\$37.58
STAPLES ADVANTAGE	2/1/2022	3498712778	7069	02/09/22	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$536.80

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	2/1/2022	3498712776	7069	02/09/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$27.68
	2/1/2022	3498712779	7069	02/09/22	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$260.59
	2/26/2022	3501189734			OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$320.32
	2/26/2022	3501189737			OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$270.29
	2/26/2022	3501189736			OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$27.58
	2/26/2022	3501189731			OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$394.80
	2/26/2022	3501189729			OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$263.20
					Totals for STAPLES ADVANTAGE:			\$2,101.26
STERICYCLE, INC	2/1/2022	4010631499	6598	02/01/22	ACCT #2055356	10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$1,139.22
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$320.25
						10-008-52500	Bio-Waste Removal-M	\$80.06
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$80.06
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$160.13
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$80.06
						10-008-52500	Bio-Waste Removal-M	\$80.06
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$106.75
						10-008-52500	Bio-Waste Removal-M	\$80.06
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$69.38
						10-008-52500	Bio-Waste Removal-M	\$66.08
						10-008-52500	Bio-Waste Removal-M	\$69.38
						Totals for STERICYCLE, INC:		\$3,233.43
STEWART ORGANIZATION INC.	2/1/2022	1989074	7129	02/17/22	ACCT #1110518 COPIER USAGE 01/25/22-02/24/22	10-015-55400	Leases/Contracts-Infor	\$570.53
	2/1/2022	1977020	7129	02/17/22	ACCT #1110518 COPIER USAGE 12/25/21-01/24/22	10-015-55400	Leases/Contracts-Infor	\$633.81
					Totals for STEWART ORGANIZATION INC.:			\$1,204.34
STRYKER SALES CORPORATION	2/1/2022	2942787M			CREDIT/2198398	10-008-54200	Durable Medical Equip	(\$772.80)
	2/1/2022	3234415M			CREDIT/3136513	10-008-54200	Durable Medical Equip	(\$8,095.40)
	2/2/2022	3661434M	7070	02/09/22	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equip	\$3,576.20
	2/17/2022	3676109M		03/17/22	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equip	\$1,965.60
						10-008-54200	Durable Medical Equip	\$140.56
	2/18/2022	3676626M	7207	03/02/22	DME SERVICE CONTRACT FOR COTS	10-008-55650	Maintenance- Equipme	\$15,450.00
	2/24/2022	3683129M	7242	03/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,070.30

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Totals for STRYKER SALES CORPORATION:								\$15,334.46
SUDDENLINK	2/7/2022	327463-07-7 02/02	6599	02/07/22	STATION 15 02/02/22-03/01/22	10-016-58800	Utilities-Facil	\$78.64
	2/7/2022	109949-01-3 02/01	6600	02/07/22	STATION 13 02/01/22-02/28/22	10-016-58800	Utilities-Facil	\$64.90
						10-015-58310	Telephones-Service-Int	\$104.95
	2/7/2022	104249-01-0 02/01	6601	02/07/22	STATION 30 02/01/22-02/28/22	10-015-58310	Telephones-Service-Int	\$161.56
	2/28/2022	128957-01-3 02/21	6662	02/28/22	ADMIN 02/21/22-03/20/22	10-016-58800	Utilities-Facil	\$212.68
	2/28/2022	133511-01-0 02/21	6663	02/28/22	STATION 14 02/21/22-03/20/22	10-016-58800	Utilities-Facil	\$115.25
Totals for SUDDENLINK:								\$737.98
SUPERIOR LIGHTING	2/8/2022	20227302	111760	02/23/22	LED LIGHTS FOR SERVICE CENTER KITCHEN	10-016-55600	Maintenance & Repair	\$1,018.80
	2/15/2022	20227887	111760	02/23/22	PARKING LOT LIGHT REPLACEMENTS	10-016-55600	Maintenance & Repair	\$1,225.00
Totals for SUPERIOR LIGHTING:								\$2,243.80
TARGETSOLUTIONS LEARNING (CENTRELEA	2/9/2022	INV41011	7130	02/17/22	RECORDS MANAGEMENT PACKAGE 02/09/22-03/08/22	10-009-58500	Training/Related Exper	\$6,870.49
	2/16/2022	INV42311	7181	02/23/22	RECORDS MANAGEMENT PACKAGE 03/09/22-04/08/22	10-009-58500	Training/Related Exper	\$6,870.49
Totals for TARGETSOLUTIONS LEARNING (CENTRELEARN SOLUTIONS, LLC):								\$13,740.98
TCDRS	2/15/2022	TCD021522	6640	02/15/22	TCDRS TRANSMISSON JANUARY 2022	10-000-21650	TCDRS Defined Benef	\$154,037.05
						10-000-21650	TCDRS Defined Benef	\$209,050.42
Totals for TCDRS:								\$363,087.47
TELEFLEX LLC	2/1/2022	9505002138	7079	02/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$21,024.00
	2/16/2022	9505098391	7217	03/02/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$21,024.00
Totals for TELEFLEX LLC:								\$42,048.00
TEXAS DEPARTMENT OF STATE HEALTH SER	2/15/2022	537RG1151307PRI	6641	02/23/22	LICENSING RENEWAL	10-007-52700	Business Licenses-EM:	\$70.00
Totals for TEXAS DEPARTMENT OF STATE HEALTH SERVICES (5425 POLK):								\$70.00
THE STRONG FIRM P.C.	2/9/2022	27230	111723	02/17/22	ATTORNEY SERVICES 01/05/22	10-025-55500	Legal Fees-Human	\$117.50
Totals for THE STRONG FIRM P.C.:								\$117.50
THE WOODLANDS TOWNSHIP (23/24/29)	2/16/2022	MARCH 2022-201	111724	02/17/22	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
Totals for THE WOODLANDS TOWNSHIP (23/24/29):								\$3,000.00
TRANSUNION RISK & ALTERNATIVE DATASC	2/1/2022	6130832-202201-1	111768	02/23/22	01/01/2022-01/31/2022	10-002-57100	Professional Fees-HCA	\$303.00
Totals for TRANSUNION RISK & ALTERNATIVE DATASOLUTIONS, INC.:								\$303.00
TRIZETTO PROVIDER SOLUTIONS	2/1/2022	121Y022200	111769	02/23/22	INTEGRATED ELIG/QUICK POSTED REMITS/ELECTIF	10-011-52900	Collection Fees-EMS E	\$1,470.99
Totals for TRIZETTO PROVIDER SOLUTIONS:								\$1,470.99
TROPHY HOUSE	2/15/2022	33842	111822	03/02/22	NAME PLATE - T. MOSLEY	10-008-57000	Printing Services-Mate	\$12.50
	2/15/2022	33841	111770	02/23/22	NAME PLATE - S. CUCCIA	10-008-57000	Printing Services-Mate	\$12.50
Totals for TROPHY HOUSE:								\$25.00

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TUTT, HOWARD	2/7/2022	TUT020722	7071	02/09/22	MILEAGE REIMBURSEMENT/02/02/22	10-010-56200	Mileage Reimburseme	\$24.34
							Totals for TUTT, HOWARD:	\$24.34
TWR LIGHTING, INC	2/1/2022	0182173-IN	111727	02/17/22	CAPACITORS FOR TOWERS	10-004-57225	Radio - Parts-Radio	\$804.00
							Totals for TWR LIGHTING, INC:	\$804.00
ULINE	2/7/2022	144726400	7131	02/17/22	TRAINING TABLE FOR SERVICE CENTER	10-016-57750	Small Equipment & Fu	\$1,058.70
							Totals for ULINE:	\$1,058.70
VALENTINE, HENRIETTA SOCORRO	2/21/2022	VAL022122	7182	02/23/22	CPHQ/MEMBERSHIP DUES	10-001-54100	Dues/Subscriptions-Ad	\$450.00
							Totals for VALENTINE, HENRIETTA SOCORRO:	\$450.00
VALIC COLLECTIONS	2/4/2022	VAL020422B	6642	02/04/22	EMPLOYEE CONTRIBUTIONS FOR 02/04/22	10-000-21600	Employee Deferred Co	\$10,841.93
	2/22/2022	VAL022222	6664	02/22/22	EMPLOYEE CONTRIBUTIONS FOR 02/22/22	10-000-21600	Employee Deferred Co	\$10,961.75
							Totals for VALIC COLLECTIONS:	\$21,803.68
VERIZON WIRELESS (POB 660108)	2/9/2022	9899175154	111772	02/23/22	ACCOUNT # 920161350-00001 JAN 10 - FEB 09	10-001-58200	Telephones-Cellular-A	\$236.74
						10-002-58200	Telephones-Cellular-H	\$120.57
						10-004-58200	Telephones-Cellular-R	\$238.94
						10-005-58200	Telephones-Cellular-A	\$40.19
						10-006-58200	Telephones-Cellular-A	\$317.12
						10-007-58200	Telephones-Cellular-EI	\$945.09
						10-008-58200	Telephones-Cellular-M	\$200.95
						10-009-58200	Telephones-Cellular-D	\$268.75
						10-010-58200	Telephones-Cellular-FI	\$80.38
						10-011-58200	Telephones-Cellular-EI	\$78.18
						10-015-58200	Telephones-Cellular-In	\$7,581.02
						10-016-58200	Telephones-Cellular-Fc	\$312.72
						10-025-58200	Telephones-Cellular-H	\$80.38
						10-027-58200	Telephones-Cellular-Er	\$116.17
						10-039-58200	Telephones-Cellular-Cr	\$348.51
						10-045-58200	Telephones-Cellular-EI	\$198.75
							Totals for VERIZON WIRELESS (POB 660108):	\$11,164.46
WASTE MANAGEMENT OF TEXAS	2/10/2022	5753268-1792-2	6628	02/10/22	STATION 27 02/01/22-02/28/22	10-016-58800	Utilities-Facil	\$94.17
	2/10/2022	5752507-1792-4	6628	02/10/22	STATION 41 02/01/22-02/28/22	10-016-58800	Utilities-Facil	\$96.14
	2/10/2022	5752505-1792-8	6628	02/10/22	STATION 43 02/01/22-02/28/22	10-016-58800	Utilities-Facil	\$96.32
	2/10/2022	5753114-1792-8	6628	02/10/22	STATION 14 02/01/22-02/28/22	10-016-58800	Utilities-Facil	\$46.15
	2/10/2022	5751958-1792-0	6628	02/10/22	VARIOUS STATIONS 02/01/22-02/28/22	10-016-58800	Utilities-Facil	\$90.26
						10-016-58800	Utilities-Facil	\$87.64
						10-016-58800	Utilities-Facil	\$8.50
						10-016-58800	Utilities-Facil	\$114.88
						10-016-58800	Utilities-Facil	\$627.32
						10-016-58800	Utilities-Facil	\$87.64
						10-016-58800	Utilities-Facil	\$88.54
						10-016-58800	Utilities-Facil	\$88.46
						10-016-58800	Utilities-Facil	\$87.82

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 Board Meeting 03/23/2022 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Descriptio	Amount
Totals for WASTE MANAGEMENT OF TEXAS:								\$1,613.84
WAVEMEDIA, INC	2/1/2022	492949	7072	02/09/22	METRO ETHERNET/INTERNET SERVICES/2 STRAND	10-015-58310	Telephones-Service-Int	\$4,295.00
Totals for WAVEMEDIA, INC:								\$4,295.00
WAYTEK, INC.	2/7/2022	3302621	111773	02/23/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$234.00
						10-010-59050	Vehicle-Parts-Fleet	\$15.30
	2/17/2022	3308910	111823	03/02/22	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$1,128.10
Totals for WAYTEK, INC.:								\$1,377.40
WEAVER AND TIDWELL, LLP	2/25/2022	10697292	7208	03/02/22	2021 ANNUAL AUDIT	10-005-52100	Accounting/Auditing F	\$15,500.00
Totals for WEAVER AND TIDWELL, LLP:								\$15,500.00
WESTWOOD N. WATER SUPPLY	2/1/2022	1520 01/28/22	111608	02/09/22	STATION 27 12/20/21-01/200/22 1' COMM METER	10-016-58800	Utilities-Facil	\$83.42
	2/1/2022	1885 01/28/22	111608	02/09/22	STATION 27 12/20/22-01/20/22	10-016-58800	Utilities-Facil	\$186.10
Totals for WESTWOOD N. WATER SUPPLY:								\$269.52
WEX HEALTH, INC.	2/1/2022	FSA 01.30.22	6565	02/01/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$747.30
	2/1/2022	FSA 01.31.22	6567	02/01/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$8.01
	2/2/2022	FSA 02.01.22	6568	02/02/22	MEDICAL FSA 01/01/2022-12/13/2022	10-000-21585	P/R-Flexible Spending-	\$6.53
	2/8/2022	FSA 02.05.22	6569	02/08/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$74.19
	2/3/2022	FSA 02.02.22	6573	02/03/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$260.79
	2/7/2022	FSA 02.04.22	6576	02/07/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$236.21
	2/9/2022	FSA 02.08.22	6629	02/09/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$464.96
	2/14/2022	FSA 02.11.22	6630	02/14/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21595	P/R-Health Savings-BS	\$61.47
	2/14/2022	FSA 02.10.22	6631	02/14/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$314.00
	2/15/2022	FSA 02.13.22	6643	02/15/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$60.00
	2/15/2022	FSA 02.12.22	6644	02/15/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$474.02
	2/8/2022	FSA 02.07.22	6645	02/08/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$199.00
	2/7/2022	HSA 02.04.22	6646	02/07/22	HSA PLAN FUNDING 02/04/22	10-025-51700	Health & Dental-Huma	\$1,625.00
	2/16/2022	FSA 02.15.22	6647	02/16/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21595	P/R-Health Savings-BS	\$386.44
	2/10/2022	FSA 02.09.22	6648	02/10/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21595	P/R-Health Savings-BS	\$216.99
	2/18/2022	FSA 02.17.22	6665	02/18/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$88.71
	2/23/2022	FSA 02.19.22	6666	02/23/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$238.41
	2/22/2022	FSA 02.20.22	6667	02/22/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$426.39
	2/17/2022	FSA 02.16.22	6668	02/17/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$266.83
	2/23/2022	FSA 02.21.22	6669	02/23/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$10.00
	2/22/2022	HSA 02.18.22	6670	02/22/22	HSA PLAN FUNDING 02/18/22	10-025-51700	Health & Dental-Huma	\$10,937.50
	2/24/2022	FSA 02.23.22	6671	02/24/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$21.36
	2/23/2022	FSA 02.22.22	6672	02/23/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$245.21
	2/22/2022	FSA 02.18.22	6673	02/22/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$1,150.03
	2/28/2022	FSA 02.25.22	6674	02/28/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$183.44
	2/25/2022	0001473181-IN	6675	02/25/22	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Hum	\$648.90
	2/25/2022	FSA 02.24.22	6676	02/25/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21585	P/R-Flexible Spending-	\$41.83
	2/8/2022	HSA 02.04.22B	6677	02/08/22	HSA PLAN FUNDING 02/04/22	10-025-51700	Health & Dental-Huma	\$812.50
	2/4/2022	FSA 02.04.22C	6678	02/04/22	MEDICAL FSA 01/01/22-12/31/22	10-000-21595	P/R-Health Savings-BS	\$4.41
Totals for WEX HEALTH, INC.:								\$38,343.75

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 03/23/2022 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Descriptio	Amount
WIESNER, INC.	2/1/2022	653258A	7073	02/09/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,131.88
	2/1/2022	653258B	7073	02/09/22	CORE CHARGE - INVOICE #653258A	10-010-59050	Vehicle-Parts-Fleet	\$80.00
	2/14/2022	665760	7183	02/23/22	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$27.33
							Totals for WIESNER, INC.:	\$1,239.21
WILKINS LINEN & DUST CONTROL SERVICE	2/3/2022	300969	7074	02/09/22	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Pur	\$78.83
	2/17/2022	302520	7184	02/23/22	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Pur	\$80.53
							Totals for WILKINS LINEN & DUST CONTROL SERVICE:	\$159.36
WILLIAMS SCOTSMAN	2/5/2022	9012994575	111730	02/17/22	TEMPORARY TRAILER RENT - STATION 33 2/5/22-3/4/22	10-016-53600	Damages/Uninsured Pc	\$2,840.54
								Totals for WILLIAMS SCOTSMAN:
WILLIAMS, ALICIA	2/21/2022	WILL022122	7185	02/23/22	WELLNESS PROGRAM/MASSAGES	10-025-54350	Employee Health/Well	\$50.00
								Totals for WILLIAMS, ALICIA:
WOODLAND OAKS UTILITY CO	2/4/2022	1055082501 01/26/22	6586	02/04/22	STATION 27 12/15/21-01/17/22	10-016-58800	Utilities-Facil	\$112.44
								Totals for WOODLAND OAKS UTILITY CO:
ZOLL DATA SYSTEMS	2/1/2022	INV00104001	7132	02/17/22	QUARTERLY MAINTENANCE 02/01/22-04/30/22	10-015-53050	Computer Software-Inf	\$9,419.95
	2/1/2022	INV00103886	7186	02/23/22	AR CONSULTING	10-011-57100	Professional Fees-EMS	\$1,676.16
	2/1/2022	INV00106042	7186	02/23/22	HOSTED BILLING PRO 3 YEAR (03/01/22-03/31/22)	10-011-57100	Professional Fees-EMS	\$9,320.00
							Totals for ZOLL DATA SYSTEMS:	\$20,416.11
ZOLL MEDICAL CORPORATION	2/5/2022	3446243	7133	02/17/22	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equip	\$1,578.16
	2/10/2022	3449702	7187	02/23/22	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equip	\$1,944.64
	2/18/2022	3454857	7232	03/09/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$10,901.52
	2/17/2022	3453901	7199	03/02/22	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Su	\$5,747.25
	2/21/2022	3456157	7232	03/09/22	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equip	\$1,761.40
							Totals for ZOLL MEDICAL CORPORATION:	\$21,932.97

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CDW GOVERNMENT, INC.	2/11/2022	S134080	7092	02/17/22	EQUIPMENT	10-015-52754	Capital Purchase - Equipment	\$6,749.41
	2/18/2022	S443759	7205	03/02/22	HPE DL360 GEN10 KIT	10-015-52754	Capital Purchase - Equipment	\$592.71
							Totals for CDW GOVERNMENT, INC.:	\$7,342.12
CUMMINS SOUTHERN PLAINS LLC	2/9/2022	95-37294	7168	02/23/22	STATION 15 GENERATOR	10-040-52754	Capital Purchase - Equipment	\$24,923.00
								Totals for CUMMINS SOUTHERN PLAINS LLC:
DAILEY WELLS COMMUNICATION INC.	2/14/2022	22CC011207	7153	02/23/22	EMS LTE/WIFI FIELD RADIOS FOR ET	10-004-52754	Capital Purchase - Equipment	\$21,459.47
								Totals for DAILEY WELLS COMMUNICATION INC.:
SERVER SUPPLY, INC.	2/1/2022	3870691	111721	02/17/22	HARD DRIVE	10-015-52754	Capital Purchase - Equipment	\$3,106.60
								Totals for SERVER SUPPLY, INC.:

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$24,791.28
10-000-14900	Prepaid Expenses-BS	\$87,053.89
10-000-21400	Accrued Payroll-BS	\$9,797.93
10-000-21585	P/R-Flexible Spending-BS-BS	\$5,561.22
10-000-21590	P/R-Premium Cancer/Accident-BS	\$7,224.16
10-000-21595	P/R-Health Savings-BS-BS	\$18,758.63
10-000-21600	Employee Deferred Comp.-BS	\$21,803.68
10-000-21650	TCDRS Defined Benefit Plan-BS	\$363,087.47
10-001-53050	Computer Software-Admin	\$76.49
10-001-53550	Customer Relations-Admin	\$9,360.00
10-001-54100	Dues/Subscriptions-Admin	\$859.95
10-001-55500	Legal Fees-Admin	\$1,705.50
10-001-55900	Meals - Business and Travel-Admin	\$25.00
10-001-58200	Telephones-Cellular-Admin	\$236.74
10-002-57100	Professional Fees-HCAP	\$461.00
10-002-58200	Telephones-Cellular-HCAP	\$120.57
10-004-52754	Capital Purchase - Equipment-Radio	\$21,459.47
10-004-54100	Dues/Subscriptions-Radio	\$9.99
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$300.00
10-004-55650	Maintenance- Equipment-Radio	\$28,222.74
10-004-57100	Professional Fees-Radio	\$11,225.00
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$122.50
10-004-57225	Radio - Parts-Radio	\$1,466.69
10-004-57700	Shop Tools-Radio	\$49.96
10-004-57725	Shop Supplies-Radio	\$59.94
10-004-57750	Small Equipment & Furniture-Radio	\$8,922.82
10-004-58200	Telephones-Cellular-Radio	\$238.94
10-004-58310	Telephones-Service-Radio	\$239.11
10-004-58800	Utilities-Radio	\$3,717.25
10-005-52100	Accounting/Auditing Fees-Accou	\$15,500.00
10-005-57100	Professional Fees-Accou	\$6,068.00
10-005-58200	Telephones-Cellular-Accou	\$40.19
10-006-56100	Meeting Expenses-Alarm	\$122.15
10-006-58200	Telephones-Cellular-Alarm	\$317.12
10-007-52700	Business Licenses-EMS	\$70.00
10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$2,638.17
10-007-54100	Dues/Subscriptions-EMS	\$200.99
10-007-55900	Meals - Business and Travel-EMS	\$330.28
10-007-56200	Mileage Reimbursements-EMS	\$2.41
10-007-58200	Telephones-Cellular-EMS	\$945.09
10-007-58700	Uniforms-EMS	\$13,767.91
10-008-52500	Bio-Waste Removal-Mater	\$3,233.43
10-008-53800	Disposable Linen-Mater	\$6,984.49
10-008-53900	Disposable Medical Supplies-Mater	\$185,806.29
10-008-54100	Dues/Subscriptions-Mater	\$179.00
10-008-54200	Durable Medical Equipment-Mater	\$8,593.55
10-008-55650	Maintenance- Equipment-Mater	\$15,450.00
10-008-56300	Office Supplies-Mater	\$2,155.81
10-008-56600	Oxygen & Gases-Mater	\$10,263.85
10-008-56900	Postage-Mater	\$4,015.67

Account Summary

Account Number	Description	Net Amount
10-008-57000	Printing Services-Mater	\$100.00
10-008-57650	Repair-Equipment-Mater	\$190.21
10-008-57750	Small Equipment & Furniture-Mater	\$676.04
10-008-57900	Station Supplies-Mater	\$4,405.53
10-008-58200	Telephones-Cellular-Mater	\$200.95
10-008-58700	Uniforms-Mater	\$1,435.27
10-009-52600	Books/Materials-Dept	\$11,074.87
10-009-52700	Business Licenses-Dept	\$702.00
10-009-53050	Computer Software-Dept	\$180.00
10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$3,617.24
10-009-53550	Customer Relations-Dept	\$5,579.37
10-009-54000	Drug Supplies-Dept	\$32,337.94
10-009-54100	Dues/Subscriptions-Dept	\$200.00
10-009-54200	Durable Medical Equipment-Dept	\$106.50
10-009-56100	Meeting Expenses-Dept	\$356.18
10-009-57100	Professional Fees-Dept	\$16,675.00
10-009-57300	Recruit/Investigate-Dept	\$1,060.85
10-009-58200	Telephones-Cellular-Dept	\$268.75
10-009-58500	Training/Related Expenses-CE-Dept	\$19,839.07
10-009-58700	Uniforms-Dept	\$144.05
10-010-52725	Capital Lease Expense-Fleet	\$2,891.22
10-010-54550	Fluids & Additives - Auto-Fleet	\$2,245.80
10-010-54700	Fuel - Auto-Fleet	\$65,210.12
10-010-54800	Hazardous Waste Removal-Fleet	\$245.20
10-010-55100	Laundry Service & Purchase-Fleet	\$159.36
10-010-56200	Mileage Reimbursements-Fleet	\$24.34
10-010-56400	Oil & Lubricants-Fleet	\$3,328.87
10-010-57700	Shop Tools-Fleet	\$680.52
10-010-57725	Shop Supplies-Fleet	\$1,950.29
10-010-57750	Small Equipment & Furniture-Fleet	\$2,780.00
10-010-58200	Telephones-Cellular-Fleet	\$80.38
10-010-58600	Travel Expenses-Fleet	\$480.00
10-010-58900	Vehicle-Batteries-Fleet	\$1,574.64
10-010-59000	Vehicle-Outside Services-Fleet	\$1,209.00
10-010-59050	Vehicle-Parts-Fleet	\$69,364.41
10-010-59100	Vehicle-Registration-Fleet	\$151.86
10-010-59150	Vehicle-Tires-Fleet	\$5,031.04
10-011-52900	Collection Fees-EMS B	\$1,470.99
10-011-57100	Professional Fees-EMS B	\$20,246.46
10-011-58200	Telephones-Cellular-EMS B	\$78.18
10-015-52754	Capital Purchase - Equipment-Infor	\$10,448.72
10-015-53050	Computer Software-Infor	\$44,984.25
10-015-53075	Computer Software - MDC First Responder-Infor	\$271,864.55
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$3,764.11
10-015-55400	Leases/Contracts-Infor	\$9,661.74
10-015-57100	Professional Fees-Infor	\$27,312.50
10-015-57650	Repair-Equipment-Infor	\$320.00
10-015-57750	Small Equipment & Furniture-Infor	\$4,104.87
10-015-58200	Telephones-Cellular-Infor	\$7,581.02
10-015-58310	Telephones-Service-Infor	\$10,421.29

Account Summary

<u>Account Number</u>	<u>Description</u>	<u>Net Amount</u>
10-016-53330	Contractual Obligations- Other-Facil	\$17,695.64
10-016-53500	Customer Property Damage-Facil	\$485.31
10-016-53600	Damages/Uninsured Portion-Facil	\$2,840.54
10-016-54500	Equipment Rental-Facil	\$54.00
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$25,468.62
10-016-55650	Maintenance- Equipment-Facil	\$47,970.07
10-016-57700	Shop Tools-Facil	\$46.45
10-016-57725	Shop Supplies-Facil	\$4,030.92
10-016-57750	Small Equipment & Furniture-Facil	\$10,219.03
10-016-58200	Telephones-Cellular-Facil	\$312.72
10-016-58800	Utilities-Facil	\$35,867.22
10-025-51700	Health & Dental-Human	\$68,229.79
10-025-51710	Health Insurance Claims-Human	\$113,388.45
10-025-51720	Health Insurance Admin Fees-Human	\$140,282.80
10-025-54350	Employee Health\Wellness-Human	\$488.39
10-025-55500	Legal Fees-Human	\$551.50
10-025-57100	Professional Fees-Human	\$648.90
10-025-57300	Recruit/Investigate-Human	\$1,953.53
10-025-58200	Telephones-Cellular-Human	\$80.38
10-026-56500	Other Services-Recor	\$1,627.11
10-026-57100	Professional Fees-Recor	\$164.89
10-026-58500	Training/Related Expenses-CE-Recor	\$1,000.00
10-027-58200	Telephones-Cellular-Emerg	\$116.17
10-039-58200	Telephones-Cellular-Commu	\$348.51
10-040-52754	Capital Purchase - Equipment-Build	\$24,923.00
10-042-58700	Uniforms-EMS T	\$273.99
10-045-53150	Conferences - Fees, Travel, & Meals-EMS Q	\$1,285.12
10-045-54100	Dues/Subscriptions-EMS Q	\$190.69
10-045-58200	Telephones-Cellular-EMS Q	\$198.75
	GRAND TOTAL:	<u><u>\$2,073,200.36</u></u>

JP Morgan Chase Bank
February 2022 Credit Card Transactions

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
1-800-FLOWERS.COM,INC.	02/01/2022	PO#63752 FLOWER ORDER VERONICA TORRES FAMILY	\$ 69.04
AATRIX SOFTWARE	01/28/2022	1099 NEC EFILING FOR 2021 PO 63720	\$ 179.20
ACC ANNUAL MEETING REG	01/26/2022	B. WARD ACC CONFERENCE REGISTRATION APRIL 2-4	\$ 199.00
ACC P1/P9	01/13/2022	B. WARD ACC MEMBERSHIP - APPLICATION	\$ 125.00
AED SUPERSTORE	01/21/2022	PO#63602 ZBATTERIES FOR ZOLL AED'S	\$ 1,288.50
APPLE.COM/BILL	01/31/2022	PO#63729 ICLOUD STORAGE FOR MISTI W	\$ 9.99
APPLE.COM/BILL	01/11/2022	HIPAA COMPLIANCE ADDITIONAL STORAGE	\$ 0.99
APPLE.COM/BILL	02/07/2022	APPLE STORAGE	\$ 9.99
APPLE.COM/BILL	01/17/2022	HIPPA COMPLIANT ADDITIONAL STORAGE	\$ 0.99
ATT*BILL PAYMENT	01/06/2022	STATION 24 11/12/21-12/11/21	\$ 133.04
ATT*BUS PHONE PMT	01/21/2022	STATION 31 FIRE PANEL 281.689.6865 12/23/21-01/22/22	\$ 1,383.74
ATT*BUS PHONE PMT	01/20/2022	STATION 30 FIRE PANEL 281.689.3247	\$ 409.14
ATT*BUS PHONE PMT	01/10/2022	STATION 40 FIRE PANEL 12/13/21-01/12/22	\$ 685.36
AUTOZONE #3967	02/02/2022	BATTERY FOR STRYKER POWER LOAD	\$ 238.14
B2B PRIME*801HK3303	01/07/2022	PO#63203 AMAZON PRIME MEMBERSHIP	\$ 179.00
CITY OF CONROE UTILITY	02/03/2022	STATION 10 12/29/21-01/25/22	\$ 91.68
CITY OF CONROE UTILITY	02/03/2022	STATION 15 12/29/21-01/25/22	\$ 112.26
CITY OF CONROE UTILITY	02/02/2022	ADMIN 12/15/21-01/14/22	\$ 2,247.66
CLICKUP	02/02/2022	TASK MANAGEMENT AND PROCESS CHANGE TRACKING	\$ 65.69
COMCAST BUSINESS	02/01/2022	INVOICE 001000238790	\$ 4,173.56
COUNTRY CO* COUNTRY CO	01/25/2022	PO#63669 FLOWER ORDER FOR SHELENE RAYBURN	\$ 55.15
CYPRESS FLOWERS & GIFT	01/06/2022	PO#63466 FLOWER ORDER SHEEHAN FAMILY	\$ 70.31
DISCOUNT-TIRE-CO TXH-5	01/21/2022	16 AMBULANCE TIRES	\$ 5,031.04
DOMETIC CORP 365	01/28/2022	PO#60776 SPARE A/C PART FOR FLEET	\$ 1,390.00
DSHS REGULATORY PROG	01/19/2022	O. KAUFFMAN RENEWAL	\$ 96.00
DSHS REGULATORY PROG	01/14/2022	T. COLVIN RENEWAL	\$ 96.00
DSHS REGULATORY PROG	01/14/2022	C. PYLES EMT TO EMT 96.00 L. JOHNSON RENEWAL 126.00 222.00	\$ 222.00
DSHS REGULATORY PROG	01/11/2022	J. RAMPY RENEWAL	\$ 96.00
DSHS REGULATORY PROG	01/11/2022	S. HANCOCK RENEWAL	\$ 96.00
DSHS REGULATORY PROG	01/28/2022	H. MOODY RENEWAL	\$ 96.00
DTV*DIRECTV SERVICE	02/01/2022	STATION 27 INV 211230 12/29/21-01/28/22	\$ 186.98
DTV*DIRECTV SERVICE	01/28/2022	STATION 12 INV 211226 12/26/21-01/24/22	\$ 186.98
DTV*DIRECTV SERVICE	01/24/2022	STATION 11 INV 220122 01/21/22-02/20/22	\$ 58.99
DTV*DIRECTV SERVICE	01/17/2022	STATION 14 INV 211214 12/13/21-01/12/22	\$ 147.77
DTV*DIRECTV SERVICE	01/14/2022	INVOICE 017903440X220112	\$ 1,526.89
ECHELON FRONT, LLC	02/03/2022	J. SHAW, S. HALL, R. DAVENPORT REGISTRATION MARCH 24-25	\$ 3,000.00
EIG*CONSTANTCONTACT.CO	01/11/2022	PO#63520 JAN 2022 MONTHLY FEE	\$ 66.50
FACEBK *3KQ7N93342	02/01/2022	PO#63668 JOB POSTING FOR ATTENDANT PARAMEDIC	\$ 33.53
FBS FEE	01/21/2022	STATION 45 10/18/21-11/17/21 FEE	\$ 10.89
FBS LAKE SOUTH WATER S	01/21/2022	STATION 45 10/18/21-11/17/21	\$ 363.02
FEDEX 97157667	01/07/2022	SHIPPING CHARGES INVOICE 759064399	\$ 17.57
GOVERNMENT FINANCE OFF	01/25/2022	GFOA 6/05/22-06/08/22 LAUREN BATES	\$ 475.00
GREATER EAST MONTGOMER	02/02/2022	RANDY'S LUNCH	\$ 25.00
HCTRA EZTAG STOREFRONT	02/01/2022	HCTRA AUTO-CHARGE	\$ 480.00
HOUSTON AIRPORT SYSTEM	01/12/2022	PARKING NAEMSP	\$ 80.00
HOUSTON AIRPORT SYSTEM	01/13/2022	J. SEEK NAEMSP PARKING	\$ 80.00
HOUSTON CHRONICLE CIRC	01/24/2022	PO#63701 MONTHLY ONLINE SUBSCRIPTION FOR MISTI W	\$ 11.96
HYATT HOTELS	01/18/2022	NAEMSP HOTEL - J. SHAW	\$ 1,240.12
HYATT HOTELS	01/18/2022	NAEMSP HOTEL R. DICKSON	\$ 1,285.12
HYATT HOTELS	01/18/2022	NAEMSP HOTEL J. SEEK	\$ 1,240.12
HYATT HOTELS	01/18/2022	K. CROCKER NAEMSP HOTEL	\$ 1,285.12
JOHNSON SUPPLY SPRING	01/17/2022	SHOP TOOL	\$ 21.50
LOWES #00232*	01/19/2022	STATION 14 SUPPLIES	\$ 30.90
LOWES #00232*	01/27/2022	STATION 44 REPAIRS	\$ 40.10
LOWES #00232*	01/21/2022	ADMIN REPAIRS	\$ 66.20
LOWES #01515*	02/02/2022	MINI FRIDGE STATION 44	\$ 223.46
MARGARITA & PEPPERS ME	01/12/2022	QUARTERLY MEETING WITH MAGNOLIA FD	\$ 52.00
MED ONE EQUIPMENT SERV	01/06/2022	EQUIPMENT REPAIR PO 61613	\$ 140.21
MONTGOMERY VEHREG	02/07/2022	REGISTRATION	\$ 0.36
MONTGOMERY VEHREG	02/07/2021	REGISTRATION	\$ 16.75
MONTGOMERY VEHREG	01/21/2022	REGISTRATION OF SHOPS 331, 18, 39, 45, 46, 53 AND 54.	\$ 53.25
MUNICIPAL ONLINE PAYME	02/04/2022	STATION 15 12/29/21-01/25/22 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	02/04/2022	STATION 10 12/29/21-01/25/22 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	02/02/2022	ADMIN 12/15/21-01/14/22 FEE	\$ 0.85
MVP MEDIA NETWORK	01/19/2022	SOCIAL MEDIA STRATEGIES SUMMIT FOR FIRST RESPONDERS 5/09/22- 5/1	\$ 449.00
NAEMSP-2	01/07/2022	J. SHAW NAEMSP REGISTRATION	\$ 720.00

JP Morgan Chase Bank
February 2022 Credit Card Transactions

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
NAEMSP-2	01/06/2022	J. SHAW MEMBERSHIP	\$ 200.00
NAEMSP-2	01/06/2022	J. SEEK NAEMSP REGISTRATION	\$ 720.00
NAEMSP-2	01/06/2022	J. SEEK NAEMSP MEMEBERSHIP	\$ 200.00
NAEMT	01/28/2022	NAEMT INVOICE NO. 022202949041000 COURSE AM-22-02949-04 PROVIDEF	\$ 60.00
O'REILLY AUTO PARTS 40	01/28/2022	ADMIN COFFEE MAKER REPAIR	\$ 6.99
O'REILLY AUTO PARTS 43	01/11/2022	STATION 30 GENERATOR BATTERY CABLE	\$ 10.99
PAYPAL *TEMPROTECT	01/20/2022	PO#63607 BATTERY REPLACEMENT FOR PUBLIC HEALTH DATA LOGGERS	\$ 45.00
REV.COM	01/26/2022	RANDYS' LUNCH TO GREATER EAST MONTGOMERY COUNTY CHAMBER	\$ 77.50
SAMSLUB.COM	01/25/2022	PO#63636 WAREHOUSE RESTOCK ORDER	\$ 1,087.12
SHERWIN WILLIAMS 72701	01/19/2022	STATION 14 PAINT SUPPLIES	\$ 115.45
SLADEK CONFERENCE SERV	01/14/2022	J. CAMPBELL TNAEMSP REGISTRATION	\$ 475.00
SOI*SBS KENOSHA	01/10/2022	MOPAR TOOL FOR RAM RECALL.	\$ 43.29
TEXAS APCO NENA JOINT	02/01/2022	S. MCCULLY - S. PARKER TEXAS APCO-NENA REGISTRATION APRIL 3-6	\$ 650.00
THE HOME DEPOT #0508	01/10/2022	ELECTRICAL BREAKER FOR SHOP 53.	\$ 42.50
THE HOME DEPOT #0508	01/31/2022	CREDIT	\$ (65.36)
THE HOME DEPOT #0508	01/10/2022	ADMIN CONFERENCE 333 TABLE SUPPLIES	\$ 9.97
THE HOME DEPOT #0508	02/04/2022	STATION 31 SHOWER LIGHT	\$ 36.23
THE HOME DEPOT #0508	01/31/2022	STATION 10 SHOWER LIGHT	\$ 98.41
THE HOME DEPOT #0508	01/24/2022	STATION 14 REPAIRS	\$ 160.48
THE HOME DEPOT #0508	01/31/2022	SHOP TOOLS	\$ 24.95
THE HOME DEPOT #0508	01/07/2022	SHOP SUPPLIES	\$ 245.55
THE HOME DEPOT #0508	02/07/2022	SHOP SUPPLIES	\$ 217.28
THE TOASTED YOLK 4	01/20/2022	QUARTERLY MEETING WITH PORTER FD	\$ 94.76
TRANSCRIPTIONPUPPY	01/13/2022	TRANSCRIPTION MCHD JANUARY BOD MEETING	\$ 55.20
TRANSCRIPTIONPUPPY	01/12/2022	TRANSCRIPTION	\$ 32.19
TRIBUTE STORE	01/28/2022	PO#63702 FLOWER ORDER FAMILY OF KELLIE ERWIN	\$ 83.89
TST* WHISTLE STOP CAFE	01/26/2022	QUARTERLY MEETING WITH THE WOODLANDS FD	\$ 32.61
TX.GOV*SERVICEFEE-DIR	01/20/2022	REGISTRATION OF SHOPS 331, 18, 39, 45, 46, 53 AND 54.	\$ 14.00
UBER TRIP	01/17/2022	NAEMSP RIDE TO DINNER	\$ 9.77
UBER TRIP	01/17/2022	NAEMSP RIDE TO LUNCH	\$ 11.56
UBER TRIP	01/14/2022	NAEMSP RIDE TO DINNER	\$ 9.22
UBER TRIP	01/14/2022	NAEMSP RIDE TO DINNER - TIP	\$ 1.00
UNITED AIRLINES	01/31/2022	B. WARD ACC CONFERENCE FLIGHT 04-01-2022	\$ 19.73
UNITED RENTALS #018727	01/14/2022	DRAIN SNAKE FOR STATION 43	\$ 54.00
UNIVERSAL NAT GAS PYMT	01/19/2022	STATION 27 12/02/21-12/29/21	\$ 49.38
UPS*BILLING CENTER	01/11/2022	SHIPPING CHARGES INV 0000A690R4012	\$ 448.68
USPS PO BOXES ONLINE	01/17/2022	POB 478 RENEWAL	\$ 312.00
TOTAL			\$ 38,157.65

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (02/01/2022 - 02/28/2022)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
111753	Computer Check	2/1/2022	19-69943B	PATIENT REFUND	\$22.05	FALSE	2/1/2022
111604	Computer Check	2/7/2022	21-31352	TEXAS MEDICAID & HEALTHCARE PARTNI	\$50.00	TRUE	2/7/2022
111605	Computer Check	2/7/2022	21-31839	TEXAS MEDICAID & HEALTHCARE PARTNI	\$50.00	TRUE	2/7/2022
111590	Computer Check	2/7/2022	21-31468	BCBS OF TEXAS (POB 120695)	\$440.09	TRUE	2/7/2022
111591	Computer Check	2/7/2022	21-46749	BCBS OF TEXAS (POB 120695)	\$712.70	TRUE	2/7/2022
111607	Computer Check	2/7/2022	20-6965	WELLCARE HEALTH PLANS, INC	\$593.22	TRUE	2/7/2022
111606	Computer Check	2/7/2022	21-46890	UNITED HEALTHCARE (POB 101760)	\$459.20	TRUE	2/7/2022
111595	Computer Check	2/7/2022	21-38582	MOLINA HEALTHCARE TEXAS	\$364.95	TRUE	2/7/2022
111592	Computer Check	2/7/2022	21-44457	PATIENT REFUND	\$85.69	TRUE	2/7/2022
111696	Computer Check	2/14/2022	21-44023	PATIENT REFUND	\$40.00	TRUE	2/14/2022
111728	Computer Check	2/14/2022	21-47077	UNITED HEALTHCARE (740804)	\$748.32	TRUE	2/14/2022
111697	Computer Check	2/14/2022	22-61	COMMUNITY FIRST HEALTH PLAN	\$340.08	TRUE	2/14/2022
111708	Computer Check	2/14/2022	21-38309	KELSEYCARE ADVANTAGE (POB 841649)	\$29.75	TRUE	2/14/2022
111692	Computer Check	2/14/2022	22-670	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$815.77	TRUE	2/14/2022
111680	Computer Check	2/14/2022	21-39524	PATIENT REFUND	\$24.63	FALSE	2/14/2022
111681	Computer Check	2/14/2022	21-42210	PATIENT REFUND	\$250.17	TRUE	2/14/2022
111690	Computer Check	2/14/2022	18-44190	PATIENT REFUND	\$100.00	FALSE	2/14/2022
111691	Computer Check	2/14/2022	21-34925	PATIENT REFUND	\$125.00	FALSE	2/14/2022
111694	Computer Check	2/14/2022	21-46362	PATIENT REFUND	\$108.62	TRUE	2/14/2022
111695	Computer Check	2/14/2022	21-47780	PATIENT REFUND	\$85.54	TRUE	2/14/2022
111698	Computer Check	2/14/2022	20-15097	PATIENT REFUND	\$11.00	TRUE	2/14/2022
111699	Computer Check	2/14/2022	21-41696	PATIENT REFUND	\$13.01	TRUE	2/14/2022
111700	Computer Check	2/14/2022	21-43351	PATIENT REFUND	\$25.00	FALSE	2/14/2022
111701	Computer Check	2/14/2022	21-52399	PATIENT REFUND	\$92.56	FALSE	2/14/2022
111702	Computer Check	2/14/2022	21-48195	PATIENT REFUND	\$125.00	TRUE	2/14/2022
111703	Computer Check	2/14/2022	21-39125	PATIENT REFUND	\$470.09	TRUE	2/14/2022
111705	Computer Check	2/14/2022	21-52682	PATIENT REFUND	\$294.89	TRUE	2/14/2022
111707	Computer Check	2/14/2022	21-28368	PATIENT REFUND	\$105.00	TRUE	2/14/2022
111718	Computer Check	2/14/2022	21-38883	PATIENT REFUND	\$125.00	FALSE	2/14/2022
111719	Computer Check	2/14/2022	21-19052	PATIENT REFUND	\$25.00	FALSE	2/14/2022
111720	Computer Check	2/14/2022	21-36615	PATIENT REFUND	\$100.00	TRUE	2/14/2022
111722	Computer Check	2/14/2022	21-44623	PATIENT REFUND	\$797.14	TRUE	2/14/2022
111725	Computer Check	2/14/2022	21-20043	PATIENT REFUND	\$382.65	TRUE	2/14/2022
111726	Computer Check	2/14/2022	21-19635	PATIENT REFUND	\$40.00	FALSE	2/14/2022
111729	Computer Check	2/14/2022	21-47839	PATIENT REFUND	\$53.76	FALSE	2/14/2022
111689	Computer Check	2/14/2022	21-44097	PATIENT REFUND	\$255.52	TRUE	2/14/2022
111715	Computer Check	2/14/2022	21-48751	PATIENT REFUND	\$25.00	TRUE	2/14/2022
111709	Computer Check	2/14/2022	21-50796	PATIENT REFUND	\$472.90	TRUE	2/14/2022
111706	Computer Check	2/14/2022	19-50090	PATIENT REFUND	\$564.46	FALSE	2/14/2022
111693	Computer Check	2/14/2022	21-47146	PATIENT REFUND	\$892.33	TRUE	2/14/2022
111761	Computer Check	2/21/2022	21-36525	TEXAS MEDICAID & HEALTHCARE PARTNI	\$87.26	TRUE	2/21/2022
111762	Computer Check	2/21/2022	21-32792	TEXAS MEDICAID & HEALTHCARE PARTNI	\$127.55	TRUE	2/21/2022
111763	Computer Check	2/21/2022	21-34805	TEXAS MEDICAID & HEALTHCARE PARTNI	\$100.23	TRUE	2/21/2022
111764	Computer Check	2/21/2022	20-56120	TEXAS MEDICAID & HEALTHCARE PARTNI	\$264.02	TRUE	2/21/2022
111765	Computer Check	2/21/2022	21-34299	TEXAS MEDICAID & HEALTHCARE PARTNI	\$87.26	TRUE	2/21/2022
111766	Computer Check	2/21/2022	21-35213	TEXAS MEDICAID & HEALTHCARE PARTNI	\$87.26	TRUE	2/21/2022

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (02/01/2022 - 02/28/2022)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
111735	Computer Check	2/21/2022	21-23353	BCBS OF TEXAS (POB 120695)	\$1,232.70	TRUE	2/21/2022
111736	Computer Check	2/21/2022	21-21998	BCBS OF TEXAS (POB 120695)	\$968.70	TRUE	2/21/2022
111737	Computer Check	2/21/2022	21-33440	BCBS OF TEXAS (POB 120695)	\$112.03	TRUE	2/21/2022
111738	Computer Check	2/21/2022	21-45725	BCBS OF TEXAS (POB 120695)	\$439.33	TRUE	2/21/2022
111740	Computer Check	2/21/2022	21-24869B	BOON-CHAPMAN (Prime DX)	\$472.77	TRUE	2/21/2022
111741	Computer Check	2/21/2022	21-41681	BOON-CHAPMAN (Prime DX)	\$466.10	TRUE	2/21/2022
111756	Computer Check	2/21/2022	21-34654	NOVITAS SOLUTIONS (POB 3106)	\$605.22	TRUE	2/21/2022
111731	Computer Check	2/21/2022	21-50695	AETNA MEDICARE	\$220.21	FALSE	2/21/2022
111733	Computer Check	2/21/2022	21-45402	ANTHEM BCBS	\$89.65	TRUE	2/21/2022
111755	Computer Check	2/21/2022	21-48458	PATIENT REFUND	\$25.00	TRUE	2/21/2022
111767	Computer Check	2/21/2022	21-37226	PATIENT REFUND	\$953.44	TRUE	2/21/2022
111799	Computer Check	2/28/2022	21-39240	CIGNA (POB 188012)	\$279.17	FALSE	2/28/2022
111800	Computer Check	2/28/2022	21-41061A	CIGNA (POB 188012)	\$62.69	FALSE	2/28/2022
111802	Computer Check	2/28/2022	20-15097B	PATIENT REFUND	\$14.00	FALSE	2/28/2022
111811	Computer Check	2/28/2022	21-27110	PATIENT REFUND	\$40.00	TRUE	2/28/2022
111821	Computer Check	2/28/2022	21-41061B	TRAVELERS	\$820.92	TRUE	2/28/2022
111813	Computer Check	2/28/2022	21-31173B	PATIENT REFUND	\$60.00	TRUE	2/28/2022
111796	Computer Check	2/28/2022	21-41337	PATIENT REFUND	\$34.39	FALSE	2/28/2022
111814	Computer Check	2/28/2022	18-45676	PATIENT REFUND	\$2,258.97	FALSE	2/28/2022
111797	Computer Check	2/28/2022	21-9684	PATIENT REFUND	\$225.00	TRUE	2/28/2022
111798	Computer Check	2/28/2022	21-43602	PATIENT REFUND	\$10.97	FALSE	2/28/2022
111804	Computer Check	2/28/2022	21-20727	PATIENT REFUND	\$59.58	TRUE	2/28/2022
111805	Computer Check	2/28/2022	21-37124	PATIENT REFUND	\$50.00	FALSE	2/28/2022
111806	Computer Check	2/28/2022	21-38582	PATIENT REFUND	\$150.00	TRUE	2/28/2022
111794	Computer Check	2/28/2022	21-16817	PATIENT REFUND	\$25.00	FALSE	2/28/2022
111807	Computer Check	2/28/2022	21-31518	PATIENT REFUND	\$50.00	FALSE	2/28/2022
111810	Computer Check	2/28/2022	21-52938	PATIENT REFUND	\$125.00	TRUE	2/28/2022
111815	Computer Check	2/28/2022	21-40528	PATIENT REFUND	\$290.00	FALSE	2/28/2022
111826	Computer Check	2/28/2022	21-31808	WOODLANDS CRAB PARTNERS LLC	\$901.55	FALSE	2/28/2022
111828	Computer Check	2/28/2022	21-31808	WOODLANDS CRAB PARTNERS LLC	\$901.55	FALSE	2/28/2022
111817	Computer Check	2/28/2022	21-48302	PATIENT REFUND	\$75.01	FALSE	2/28/2022
111818	Computer Check	2/28/2022	22-319	PATIENT REFUND	\$533.12	TRUE	2/28/2022
111819	Computer Check	2/28/2022	21-53714	PATIENT REFUND	\$332.37	FALSE	2/28/2022
111820	Computer Check	2/28/2022	21-50539	PATIENT REFUND	\$100.00	TRUE	2/28/2022
111824	Computer Check	2/28/2022	21-49323	PATIENT REFUND	\$200.00	FALSE	2/28/2022
111825	Computer Check	2/28/2022	21-43099	PATIENT REFUND	\$210.00	FALSE	2/28/2022
111827	Computer Check	2/28/2022	21-43099	PATIENT REFUND	\$210.00	FALSE	2/28/2022
111803	Computer Check	2/28/2022	21-26091B	PATIENT REFUND	\$117.17	TRUE	2/28/2022
TOTAL					\$24,791.28		

MCHD Surplus/Salvage
March 2022

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter
1 each	J10377	NCA20251	EZ IO driver	Salvage	end-of life	Diane Sandel
1	NCA 20186	1102076353	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	9538	111990790	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20059	506193707	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20047	604121588	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	007315	202053803	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	007322	805163090	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	CAP 20243	508275919	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	007326	703096881	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	007488	407232231	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	007327	505152486	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20188	1202079498	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	009573	0111990784	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	009544	0111990847	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	007316	0802069944	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	CAP 20248	0104109915	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	007314	0403091314	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20035	0111990152	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	005686	0505152469	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20169	0502062259	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20183	0103080419	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20051	1200018723	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	009570	1210990812	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20050	1200018824	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	007120	0103081990	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20173	1102076761	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20167	1205175388	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20042	0301026533	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	CAP 20246	0104109869	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	009543	0111990781	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20046	0604121421	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	009572	0111990769	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20053	0501034656	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20185	1006212175	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20180	0203085261	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	007302	0101020412	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	007462	1202078124	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20182	0103079867	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	009549	0111990755	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter
1	007937	0305146681	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20052	0501034210	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA20181	1110990038	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20036	1200019256	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	NCA 20124	0801041490	AED	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/O Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	ARC CPR Manikin W/O Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	CPR Manikin W/Bag	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	AMBU CPR Manikin	Salvage	Donated Equipment, Out of Date	Lee Gillum
1	N/A	N/A	Infant Intubation Head	Salvage	Latex Mannikin is Breaking Down, unable to repair/replace	Lee Gillum
1	N/A	N/A	Infant Intubation Head	Salvage	Latex Mannikin is Breaking Down, unable to repair/replace	Lee Gillum
1	N/A	N/A	Infant IV (Scalp Veins)	Salvage	Latex Mannikin is Breaking Down, unable to repair/replace	Lee Gillum
1	N/A	N/A	Infant IV (Scalp Veins)	Salvage	Latex Mannikin is Breaking Down, unable to repair/replace	Lee Gillum
1	N/A	N/A	Infant Umbilicalcord Access	Salvage	Latex Mannikin is Breaking Down, unable to repair/replace	Lee Gillum
1	N/A	N/A	Infant Umbilicalcord Access	Salvage	Latex Mannikin is Breaking Down, unable to repair/replace	Lee Gillum
1	N/A	N/A	Manikin Head	Salvage	Latex Mannikin is Breaking Down, unable to repair/replace	Lee Gillum
1	005776	N/A	Infant IV Manikin	Salvage	Latex Mannikin is Breaking Down, unable to repair/replace	Lee Gillum
1	002333	N/A	Laeral Cardiac Rhythm simulator	Salvage	Out of date. No longer supported by Manufacturer	Lee Gillum
1	N/A	3935	Laerdal SimMan (Pre 2002)	Salvage	Simulator Manikin Pre 2002; Manufacture no longer supports	Lee Gillum

AGENDA ITEM # 21

Board Mtg.: 03/22/2022

Montgomery County Hospital District

Proceeds from Sale of Assets

01/01/2020 - 02/28/2022

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	Frazer Box E-1597/X-819	5/28/2020	1,000.00
Vehicles	Frazer Box E-1755/X-802	6/2/2020	1,000.00
Vehicles	Frazer Box E-1075/X-794	6/2/2020	1,000.00
Vehicles	Frazer Box E-1076/X-491	6/2/2020	1,000.00
Vehicles	Frazer Box E-1706/X-836	6/2/2020	1,000.00
Vehicles	Frazer Box E-1074/X-416/X-828	6/2/2020	1,000.00
Vehicles	2012 Dodge Ram 3500 - 217,597 miles	6/3/2020	7,265.00
Vehicles	2002 Ford E250 Van Econoline - 210,919 miles	6/24/2020	2,020.00
Vehicles	2012 Dodge Ram 3500 - 209,981 miles	7/22/2020	7,195.00
Vehicles	2015 Dodge Ram 3500 - 215,076 miles	9/30/2020	11,470.00
Vehicles	2012 Dodge Ram 3500 - 212,065 miles	9/30/2020	9,970.00
Vehicles	2012 Dodge Ram 3500 - 213,159 miles	10/7/2020	9,045.00
Vehicles	2012 Dodge Ram 3500 - 208,436 miles	10/21/2020	10,265.00
Vehicles	2010 Dodge Ram 2500 - 199,754 miles	2/6/2021	9,460.00
Vehicles	2008 Chevy G2500 Van - 178,259 miles	5/5/2021	10,105.00
Vehicles	2003 Ford F350 - 321,100 miles	6/30/2021	7,480.00
Vehicles	2015 Chevy Tahoe LS - 192,793 miles	12/8/2021	13,570.00
Vehicles	2015 Chevy Tahoe LS - 210,442 miles	12/8/2021	12,040.00
	Vehicles Total		115,885.00
	Total Proceeds		115,885.00

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., February 22, 2022 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mr. Grice

3. Pledge of Allegiance

Led by Mr. Bagley

4. Roll Call

Present:

Justin Chance
Brent Thor
Sandy Wagner
Georgette Whatley
Brad Spratt
Chris Grice
Bob Bagley

5. Public Comment

No one made a comment from the public.

6. Special Recognition

Field - Nikki Buchanan and Chelsie Bilger

7. Consider and take action on the annual election of Board officers. (Ms. Whatley, Chairperson – MCHD Board)

Chair Georgette Whatley called for nominations from the board for Chairperson for 2022. Mrs. Wagner nominated Ms. Whatley as Chairperson. Mr. Spratt nominated Mr. Grice as Chairperson. Mr. Chance nominated Mr. Bagley as Chairperson.

Ms. Whatley then called for a vote for Chairperson. Two votes were cast for Ms. Whatley. (Mrs. Wagner and Ms. Whatley) Two votes were cast for Mr. Grice. (Mr. Spratt and Mr. Grice) Three votes were cast for Mr. Bagley. (Mr. Chance, Mr. Thor and Mr. Bagley) It was declared that no person had received a majority vote for Chairperson.

Larry Foerster, MCHD Legal Counsel, advised that there must a winner by a majority vote, which is four votes cast for one candidate. He advised that the By-Laws do not address a 2-2-3 split, so his recommendation was to vote on the tie breaker between Ms. Whatley and Mr. Grice who each received two votes.. The board would then cast its vote for Chairman between the winner of the tie-breaker and Mr. Bagley.

Thereupon, Ms. Whatley withdrew her name for consideration as Chairperson. Upon Ms. Whatley's withdrawal, a second vote was called for Chairperson. Mr. Grice received four votes for Chairperson (Mrs. Wagner, Ms. Whatley, Mr. Spratt and Mr. Grice). Mr. Bagley received three votes (Mr. Chance, Mr. Thor, and Mr. Bagley). Mr. Grice was declared the winner by a vote of four to three. Ms. Whatley then handed over control of the board meeting to Mr. Grice.

Nominations for Vice-Chairman were requested. Mr. Chance nominated Mr. Bagley as Vice-Chairman. There was no other nomination, and Mr. Bagley was elected Vice-Chair with a unanimous vote.

Nominations for Treasurer were requested. Mr. Chance nominated Mr. Spratt as Treasurer and Mr. Bagley nominated Ms. Whatley as Treasurer. There were no other nominations, and Mr. Spratt was elected Treasurer by a unanimous vote.

Nominations for Secretary were requested. Mr. Chance nominated Mrs. Wagner as Secretary. There were no other nominations for Secretary, and Mrs. Wagner was elected Secretary by unanimous vote.

8. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

Mr. Randy Johnson, CEO presented a report to the board.

9. Consider and act on the proposed 3.5% COLA increase. (Mr. Chance, Chair – Personnel Committee)

“Mr. Grice stated for the record that Mr. Spratt left the boardroom at 4:18 p.m.”

Mr. Brett Allen, CFO presented the requested information on the proposed 3.5% COLA increase to the board.

Mr. Chance made a motion to consider and act on the proposed 3.5% COLA increase with a start date of March 13, 2022. Mr. Thor offered a second. After board discussion motion passed unanimously

“Mr. Grice stated for the record that Mr. Spratt returned to the boardroom at 4:20 p.m.”

10. Consider and act on pay scale adjustment in conjunction with COLA increase. (Mr. Chance, Chair – Personnel Committee)

Mr. Chance made a motion to consider and act on pay scale adjustment in conjunction with COLA increase. Mr. Thor offered a second and motion passed unanimously.

11. Consider and act on the observance of the Juneteenth National Independence Day. (Ms. Whatley, Chairperson – MCHD Board)

Randy Johnson, CEO gave an update of options for Juneteenth National Independence Day.

Mr. Grice made a motion to consider and act on the observance of the Juneteenth National Independence Day. Mr. Chance offered a second.

Mr. Chance offered an amendment for the board to accept staff's recommendation of option one, in which MCHD will recognize Juneteenth as a National Holiday with no holiday pay for staff. MCHD Staff will be eligible to take their own PTO if they are wanting to take the day off. Mr. Grice offered a second. After board discussion motion passed unanimously.

12. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

13. EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)

Mr. Scott Pelczar, Chairman of EMS Committee gave a brief update on the EMS Advisory Committee to the board.

14. COO Report to include updates on facilities, radio system, materials management, staff activities, community paramedicine, and IT.

Mrs. Melissa Miller, COO presented a report to the board.

15. Consider and act on approval of corrected invoices for CAD and MCHD annual renewals with CentralSquare. (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to consider and act on approval of corrected invoices for CAD and MCHD annual renewals with CentralSquare. Mr. Thor offered a second and motion passed unanimously.

16. Consider and act on annual GIS services contract for CAD operations. (Mr. Spratt, Chair – PADCOM Committee)

Mr. Grice made a motion to consider and act on annual GIS services contract for CAD operations. Mr. Chance offered a second offered a second and motion passed unanimously.

17. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report to the board.

18. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Thor offered a second and motion passed unanimously.

19. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Chance offered a second and motion passed unanimously.

20. Presentation of preliminary Financial Report for four months ended, January 31, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.

Mr. Brett Allen, CFO presented the financial report to the board.

21. Consider and act on Valley View Agreement. (Mr. Grice, Treasurer – MCHD Board)

Mr. Grice made a motion to consider and act on Valley View Agreement. Mr. Spratt offered a second. After board discussion motion passed unanimously.

22. Consider and act on ratification of Harris County Department of Education agreement from March/2009. (Ms. Whatley, Chairperson MCHD Board)

Mr. Grice made a motion to consider and act on ratification of Harris County Department of Education agreement from March/2009. Mr. Chance offered a second motion and passed unanimously.

23. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2022. (Mr. Grice, Treasurer - MCHD Board)

Mr. Grice made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2022. Mr. Chance offered a second motion passed unanimously.

24. Consider and act on ratification payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)

Mr. Spratt made a motion to consider and act on ratification of payment of District invoices. Mr. Chance offered a second and motion passed unanimously.

25. Consider and act on Salvage and Surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Spratt made a motion to consider and act on Salvage and Surplus. Mr. Chance offered a second and motion passed unanimously.

26. Secretary's Report – January 25, 2022 MCHD Regular BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)

Mrs. Wagner made a motion to consider and act on the minutes for January 25, 2022 MCHD Regular BOD meeting. Mr. Chance offered a second and motion passed. Mr. Grice and Mr. Thor abstained from vote.

27. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- **To discuss and take action if needed on real estate under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
- **To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
- **To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**

Mr. Grice advised that no executive session would be needed for this meeting.

28. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)

Not applicable.

29. Adjourn.

The board adjourned at 4:43 p.m.

Sandy Wagner, Secretary

Agenda Item # 23



To: Board of Directors

From: Randy Johnson, CEO

Date: March 22, 2022

Re: Convene into Executive Session

Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss and take action if needed on real estate under Section 551.072 of the Texas Government Code. (Mr. Grice, Chairperson – MCHD Board)
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Mr. Grice, Chairperson – MCHD Board)
- To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Mr. Grice, Chairperson – MCHD Board)

Agenda Item # 24



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: March 22, 2022

Re: **Reconvene from Executive Session**

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairperson – MCHD Board)