### Montgomery County Hospital District Balance Sheet

As of November 30, 2021

		Fund 10 11/30/2021
SSETS		
Cash and Equivalents		
10-000-10100	Petty Cash-AdmBS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$4,326,713.64
10-000-12400	Investments-MMA-BS	\$2,044,360.90
10-000-12500	Investments-MMDA-BS	\$5,122,365.89
10-000-13100	Texpool-District-BS	\$2,341,975.52
10-000-13300	Investments-WF Bank-BS	\$12,949,628.71
10-000-13400	Texstar Investment Pool-BS	\$2,330,464.56
10-000-13500	Investments-BS	\$12,072,479.43
Total Cash and Equiva	alents	\$41,189,938.65
Receivables		
10-000-14100	A/R-EMS Billings-BS	\$7,994,445.90
10-000-14200	Allowance for Bad Debts-BS	(\$2,739,133.76)
10-000-14300	A/R-Other-BS	\$1,201,999.84
10-000-14305	A/R Employee-BS	\$26,352.25
10-000-14450	Capital Lease Receivable-BS	\$3,862,775.75
10-000-14525	Receivable from Component Unit-BS	\$176,262.65
10-000-14605	Interest Receivable - Capital Lease-BS	\$7,705.81
10-000-14700	Taxes Receivable-BS	\$36,475,638.69
10-000-14750	Allowance for bad debt-tax rev-BS	(\$297,179.31)
Total Receivables		\$46,708,867.82
Other Assets		
10-000-14900	Prepaid Expenses-BS	\$204,264.28
10-000-15000	Inventory-BS	\$910,578.20
Total Other Assets		\$1,114,842.48
OTAL ASSETS		\$89,013,648.95
LIABILITIES		
Current Liabilities		
10-000-20500	Accounts Payable-BS	\$894,894.04
10-000-20600	Accounts Payable-Other-BS	\$2,188.43
10-000-21000	Accrued Expenditures-BS	\$1,720,834.24
10-000-21400	Accrued Payroll-BS	\$808,504.25
10-000-21525	P/R-United Way Deductions-BS	\$5,118.25
10-000-21585	P/R-Flexible Spending-BS-BS	\$1,520.79
10-000-21590	P/R-Premium Cancer/Accident-BS	\$117.86
10-000-21595	P/R-Health Savings-BS-BS	\$7,923.46
10-000-21650	TCDRS Defined Benefit Plan-BS	\$348,070.38
10-000-26755	Accrued Interest - Capital Lease Liability-BS	\$2,821.84

Deferred Liabilities

# Montgomery County Hospital District Balance Sheet

As of November 30, 2021

		Fund 10 11/30/2021			
10-000-23000	Deferred Tax Revenue-BS	\$36,178,459.38			
10-000-23200	Deferred Revenue-BS	\$354,479.73			
10-000-23300	Deferred Capital Lease Revenue-BS	\$3,845,149.89			
Total Deferred Liab	vilities	\$40,378,089.00			
TOTAL LIABILITIES		\$44,170,082.54			
CAPITAL					
10-000-30225	Assigned - Open Purchase Orders-BS	\$2,642,828.69			
10-000-30400	Nonspendable - Inventory-BS	\$910,578.20			
10-000-30700	Nonspendable - Prepaids-BS	\$204,264.28			
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00			
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00			
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00			
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00			
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$26,585,895.24			
TOTAL CAPITAL		\$44,843,566.41			
TOTAL LIABILITIES AND	OTAL LIABILITIES AND CAPITAL				

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$2,477,389.19	\$2,047,398.00	\$429,991.19	\$3,151,128.26	\$2,583,883.00	\$567,245.26	\$37,902,334.00	8.31%	\$34,751,205.74
Delinquent Tax Revenue	\$33,535.46	\$33,356.00	\$179.46	\$59,745.15	\$85,564.00	(\$25,818.85)	\$426,044.00	14.02%	\$366,298.85
Penalties and Interest	\$8,599.54	\$11,810.00	(\$3,210.46)	\$19,386.95	\$24,386.00	(\$4,999.05)	\$340,647.00	5.69%	\$321,260.05
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,967.00	0.00%	\$10,967.00
Total Tax Revenue	\$2,519,524.19	\$2,092,564.00	\$426,960.19	\$3,230,260.36	\$2,693,833.00	\$536,427.36	\$38,679,992.00	8.35%	\$35,449,731.64
EMS Net Revenue									
Advanced Life Support Revenue	\$2,781,970.59	\$2,920,083.00	(\$138,112.41)	\$5,582,270.53	\$5,937,537.00	(\$355,266.47)	\$35,781,651.00	15.60%	\$30,199,380.47
Basic Life Support Revenue	\$621,314.95	\$573,333.00	\$47,981.95	\$1,307,078.02	\$1,166,377.00	\$140,701.02	\$7,035,093.00	18.58%	\$5,728,014.98
Transfer Service Fees	\$1,739.52	\$3,700.00	(\$1,960.48)	\$3,824.15	\$7,400.00	(\$3,575.85)	\$44,724.00	8.55%	\$40,899.85
Non-Transport Fees	\$25,125.00	\$30,976.00	(\$5,851.00)	\$54,125.00	\$63,041.00	(\$8,916.00)	\$377,278.00	14.35%	\$323,153.00
Contractual Allowance	(\$1,204,082.25)	(\$1,146,630.00)	(\$57,452.25)	(\$2,406,660.86)	(\$2,331,665.00)	(\$74,995.86)	(\$14,052,594.00)	17.13%	(\$11,645,933.14)
Charity Care	(\$958,419.31)	(\$670,337.00)	(\$288,082.31)	(\$1,662,683.52)	(\$1,363,127.00)	(\$299,556.52)	(\$8,215,360.00)	20.24%	(\$6,552,676.48)
Provision for Bad Debt	(\$171,144.70)	(\$246,966.00)	\$75,821.30	(\$544,453.83)	(\$502,204.00)	(\$42,249.83)	(\$3,026,710.00)	17.99%	(\$2,482,256.17)
Recovery of Bad Debt - EMS	\$9,890.93	\$21,106.00	(\$11,215.07)	\$23,733.47	\$42,917.00	(\$19,183.53)	\$259,708.00	9.14%	\$235,974.53
Total EMS Net Revenue	\$1,106,394.73	\$1,485,265.00	(\$378,870.27)	\$2,357,232.96	\$3,020,276.00	(\$663,043.04)	\$18,203,790.00	12.95%	\$15,846,557.04
Other Revenue									
Investment Income - MCHD	\$5,992.37	\$4,201.00	\$1,791.37	\$12,580.29	\$8,500.00	\$4,080.29	\$66,463.00	18.93%	\$53,882.71
Interest Income	\$729.35	\$735.00	(\$5.65)	\$1,451.87	\$1,482.00	(\$30.13)	\$8,216.00	17.67%	\$6,764.13
Interest Income - Capital Lease	\$7,562.07	\$0.00	\$7,562.07	\$15,155.77	\$0.00	\$15,155.77	\$0.00	0.00%	(\$15,155.77)
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$700,000.00	0.00%	\$700,000.00
Weyland Bldg. Land Lease	\$2,150.11	\$0.00	\$2,150.11	\$4,300.22	\$0.00	\$4,300.22	\$33,064.00	13.01%	\$28,763.78
Miscellaneous Income	\$5,116.76	\$4,200.00	\$916.76	\$10,493.54	\$8,580.00	\$1,913.54	\$248,672.00	4.22%	\$238,178.46
Rx Discount Card Royalties	\$55.00	\$55.00	\$0.00	\$110.00	\$110.00	\$0.00	\$660.00	16.67%	\$550.00
Proceeds from Capital Lease	\$270,466.37	\$0.00	\$270,466.37	\$1,406,087.99	\$0.00	\$1,406,087.99	\$0.00	0.00%	(\$1,406,087.99)
Tenant Rent Income	\$7,351.33	\$9,198.00	(\$1,846.67)	\$14,702.66	\$18,397.00	(\$3,694.34)	\$110,383.00	13.32%	\$95,680.34
P.A. Processing Fees	\$0.00	\$125.00	(\$125.00)	\$0.00	\$250.00	(\$250.00)	\$1,500.00	0.00%	\$1,500.00
Contract Revenue (Net)	\$5,150.46	\$0.00	\$5,150.46	\$10,300.92	\$0.00	\$10,300.92	\$174,151.00	5.91%	\$163,850.08

For the Period Ended November 30, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
1115 Waiver - Paramedicine	\$70,900.00	\$90,000.00	(\$19,100.00)	\$201,500.00	\$180,000.00	\$21,500.00	\$1,080,000.00	18.66%	\$878,500.00
Education/Training Revenue	\$6,692.65	\$10,250.00	(\$3,557.35)	\$63,659.32	\$46,000.00	\$17,659.32	\$282,000.00	22.57%	\$218,340.68
Stand-By Fees	\$12,705.00	\$10,382.00	\$2,323.00	\$28,955.00	\$20,820.00	\$8,135.00	\$49,048.00	59.03%	\$20,093.00
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00%	\$30,000.00
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$498,657.00	0.00%	\$498,657.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$16,666.66	\$16,666.00	\$0.66	\$100,000.00	16.67%	\$83,333.34
Employee Medical Premiums	\$93,860.78	\$101,817.00	(\$7,956.22)	\$188,085.56	\$203,634.00	(\$15,548.44)	\$1,384,241.00	13.59%	\$1,196,155.44
Dispatch Fees	\$9,273.00	\$9,441.00	(\$168.00)	\$19,263.00	\$18,882.00	\$381.00	\$251,792.00	7.65%	\$232,529.00
MDC Revenue - First Responders	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$92,550.00	0.00%	\$92,550.00
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,219.27	\$10,219.00	\$0.27	\$20,427.43	\$20,428.00	(\$0.57)	\$123,237.00	16.58%	\$102,809.57
Tower Contract Revenue	\$25,115.98	\$25,447.00	(\$331.02)	\$50,301.01	\$50,836.00	(\$534.99)	\$306,712.00	16.40%	\$256,410.99
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$64,000.00	0.00%	\$64,000.00
Total Other Revenue	\$541,673.83	\$284,403.00	\$257,270.83	\$2,064,041.24	\$594,585.00	\$1,469,456.24	\$5,785,346.00	35.68%	\$3,721,304.76
Total Revenues	\$4,167,592.75	\$3,862,232.00	\$305,360.75	\$7,651,534.56	\$6,308,694.00	\$1,342,840.56	\$62,669,128.00	12.21%	\$55,017,593.44
Expenses									
Payroll Expenses									
Regular Pay	\$1,816,411.71	\$2,027,186.00	(\$210,774.29)	\$3,713,991.42	\$4,113,274.00	(\$399,282.58)	\$25,097,059.00	14.80%	\$21,383,067.58
Overtime Pay	\$218,682.99	\$247,376.00	(\$28,693.01)	\$428,540.25	\$474,906.00	(\$46,365.75)	\$2,961,081.00	14.47%	\$2,532,540.75
Paid Time Off	\$275,926.38	\$265,327.00	\$10,599.38	\$448,805.88	\$445,478.00	\$3,327.88	\$2,951,073.00	15.21%	\$2,502,267.12
Stipend Pay	\$15,574.44	\$11,392.00	\$4,182.44	\$180,482.26	\$22,784.00	\$157,698.26	\$136,704.00	132.02%	(\$43,778.26)
Payroll Taxes	\$160,768.95	\$186,222.00	(\$25,453.05)	\$336,195.53	\$369,142.00	(\$32,946.47)	\$2,290,441.00	14.68%	\$1,954,245.47
TCDRS Plan	\$151,518.83	\$165,258.00	(\$13,739.17)	\$302,643.74	\$327,569.00	(\$24,925.26)	\$2,720,572.00	11.12%	\$2,417,928.26
Health & Dental	\$44,281.85	\$56,446.00	(\$12,164.15)	\$86,339.01	\$112,892.00	(\$26,552.99)	\$842,344.00	10.25%	\$756,004.99
Health Insurance Claims	\$482,353.99	\$375,070.00	\$107,283.99	\$856,864.27	\$750,140.00	\$106,724.27	\$4,751,472.00	18.03%	\$3,894,607.73
Health Insurance Admin Fees	\$62,206.53	\$62,448.00	(\$241.47)	\$126,833.44	\$124,896.00	\$1,937.44	\$983,892.00	12.89%	\$857,058.56
Total Payroll Expenses	\$3,227,725.67	\$3,396,725.00	(\$168,999.33)	\$6,480,695.80	\$6,741,081.00	(\$260,385.20)	\$42,734,638.00	15.17%	\$36,253,942.20

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Operating Expenses									
Unemployment Expense	\$1,500.00	\$1,500.00	\$0.00	\$3,000.00	\$3,000.00	\$0.00	\$18,000.00	16.67%	\$15,000.00
Accident Repair	\$0.00	\$0.00	\$0.00	\$1,336.90	\$1,400.00	(\$63.10)	\$36,000.00	3.71%	\$34,663.10
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$54,200.00	0.00%	\$54,200.00
Advertising	\$0.00	\$625.00	(\$625.00)	\$1,095.00	\$625.00	\$470.00	\$13,650.00	8.02%	\$12,555.00
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	0.00%	\$207,774.00
Bank Charges	\$0.00	\$100.00	(\$100.00)	\$0.00	\$200.00	(\$200.00)	\$1,200.00	0.00%	\$1,200.00
Credit Card Processing Fee	\$2,669.98	\$2,525.00	\$144.98	\$4,885.22	\$4,725.00	\$160.22	\$22,500.00	21.71%	\$17,614.78
Bio-Waste Removal	\$3,369.49	\$2,868.00	\$501.49	\$7,271.70	\$5,986.00	\$1,285.70	\$35,416.00	20.53%	\$28,144.30
Books/Materials	\$8,346.79	\$9,245.00	(\$898.21)	\$8,940.49	\$13,315.00	(\$4,374.51)	\$249,165.00	3.59%	\$240,224.51
Business Licenses	\$4,194.00	\$3,790.00	\$404.00	\$4,174.00	\$5,565.00	(\$1,391.00)	\$40,415.00	10.33%	\$36,241.00
Capital Lease Expense	\$3,854.03	\$2,903.00	\$951.03	\$5,648.19	\$5,793.00	(\$144.81)	\$417,424.00	1.35%	\$411,775.81
Capital Lease Interest Expense	\$2,626.63	\$0.00	\$2,626.63	\$4,784.20	\$0.00	\$4,784.20	\$0.00	0.00%	(\$4,784.20)
Collection Fees	\$3,352.00	\$5,500.00	(\$2,148.00)	\$7,573.92	\$11,000.00	(\$3,426.08)	\$75,000.00	10.10%	\$67,426.08
Community Education	\$85.24	\$1,800.00	(\$1,714.76)	\$746.99	\$3,761.75	(\$3,014.76)	\$12,261.75	6.09%	\$11,514.76
Computer Maintenance	(\$6,872.00)	\$1,130.00	(\$8,002.00)	\$78,404.30	\$104,630.00	(\$26,225.70)	\$512,150.00	15.31%	\$433,745.70
Computer Software	\$72,942.24	\$89,930.00	(\$16,987.76)	\$175,150.13	\$190,839.00	(\$15,688.87)	\$1,087,574.00	16.10%	\$912,423.87
Computer Software - MDC First Responder	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$43,500.00	0.00%	\$43,500.00
Computer Supplies/Non-Cap.	\$2,765.34	\$3,105.00	(\$339.66)	\$6,561.86	\$7,297.74	(\$735.88)	\$46,102.74	14.23%	\$39,540.88
Conferences - Fees, Travel, & Meals	\$20,917.00	\$43,908.00	(\$22,991.00)	\$24,619.20	\$66,422.00	(\$41,802.80)	\$142,826.00	17.24%	\$118,206.80
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$298,976.00	0.00%	\$298,976.00
Contractual Obligations- Tax Collector Assess	\$72,342.00	\$70,366.00	\$1,976.00	\$106,058.34	\$94,177.00	\$11,881.34	\$94,704.00	111.99%	(\$11,354.34)
Contractual Obligations- Other	\$16,637.58	\$16,640.00	(\$2.42)	\$44,561.75	\$46,524.00	(\$1,962.25)	\$301,860.00	14.76%	\$257,298.25
Customer Property Damage	\$0.00	\$650.00	(\$650.00)	\$650.00	\$650.00	\$0.00	\$12,840.00	5.06%	\$12,190.00
Customer Relations	\$5,400.00	\$5,800.00	(\$400.00)	\$10,800.00	\$13,200.00	(\$2,400.00)	\$73,000.00	14.79%	\$62,200.00
Damages/Uninsured Portion	\$2,298.44	\$0.00	\$2,298.44	\$4,596.88	\$0.00	\$4,596.88	\$0.00	0.00%	(\$4,596.88)
Disposable Linen	\$4,373.40	\$4,465.00	(\$91.60)	\$6,105.00	\$6,197.00	(\$92.00)	\$55,327.16	11.03%	\$49,222.16
Disposable Medical Supplies	\$77,490.58	\$83,326.20	(\$5,835.62)	\$143,919.32	\$155,437.62	(\$11,518.30)	\$1,121,610.33	12.83%	\$977,691.01
Drug Supplies	\$20,343.88	\$21,765.00	(\$1,421.12)	\$54,605.03	\$57,231.00	(\$2,625.97)	\$484,880.00	11.26%	\$430,274.97
Dues/Subscriptions	\$9,131.72	\$22,367.00	(\$13,235.28)	\$11,052.71	\$24,567.00	(\$13,514.29)	\$87,214.00	12.67%	\$76,161.29
Durable Medical Equipment	\$8,342.24	\$37,579.74	(\$29,237.50)	\$22,355.05	\$51,597.08	(\$29,242.03)	\$386,495.08	5.78%	\$364,140.03

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Employee Health\Wellness	\$332.08	\$1,750.00	(\$1,417.92)	\$271.62	\$3,000.00	(\$2,728.38)	\$30,500.00	0.89%	\$30,228.38
Employee Recognition	\$4,485.46	\$7,153.00	(\$2,667.54)	\$5,495.32	\$8,076.00	(\$2,580.68)	\$115,311.00	4.77%	\$109,815.68
Equipment Rental	\$433.41	\$320.00	\$113.41	\$433.41	\$320.00	\$113.41	\$17,485.00	2.48%	\$17,051.59
Fluids & Additives - Auto	\$2,300.37	\$2,100.00	\$200.37	\$5,605.55	\$5,400.00	\$205.55	\$30,000.00	18.69%	\$24,394.45
Fuel - Auto	\$59,262.29	\$91,977.00	(\$32,714.71)	\$122,274.04	\$183,954.00	(\$61,679.96)	\$1,103,724.00	11.08%	\$981,449.96
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$240.80	\$200.00	\$40.80	\$516.20	\$476.00	\$40.20	\$2,076.00	24.87%	\$1,559.80
Insurance	\$45,688.68	\$52,198.00	(\$6,509.32)	\$90,354.68	\$104,394.00	(\$14,039.32)	\$662,099.00	13.65%	\$571,744.32
Interest Expense	\$0.00	\$492.00	(\$492.00)	\$0.00	\$996.00	(\$996.00)	\$72,512.00	0.00%	\$72,512.00
Laundry Service & Purchase	\$157.65	\$150.00	\$7.65	\$314.73	\$300.00	\$14.73	\$1,800.00	17.49%	\$1,485.27
Leases/Contracts	\$3,936.67	\$5,630.00	(\$1,693.33)	\$9,107.25	\$11,260.00	(\$2,152.75)	\$76,560.00	11.90%	\$67,452.75
Legal Fees	\$13,265.03	\$11,260.00	\$2,005.03	\$26,351.68	\$22,510.00	\$3,841.68	\$185,060.00	14.24%	\$158,708.32
Maintenance & Repairs-Buildings	\$35,986.47	\$75,843.25	(\$39,856.78)	\$79,378.94	\$119,239.73	(\$39,860.79)	\$469,845.73	16.89%	\$390,466.79
Maintenance- Equipment	\$163,540.02	\$165,457.00	(\$1,916.98)	\$166,943.52	\$169,076.00	(\$2,132.48)	\$637,022.39	26.21%	\$470,078.87
Management Fees	\$10,146.80	\$11,000.00	(\$853.20)	\$11,028.57	\$22,000.00	(\$10,971.43)	\$132,000.00	8.36%	\$120,971.43
Meals - Business and Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,280.00	0.00%	\$1,280.00
Meeting Expenses	\$505.31	\$360.00	\$145.31	\$758.30	\$720.00	\$38.30	\$32,940.00	2.30%	\$32,181.70
Mileage Reimbursements	\$213.92	\$736.00	(\$522.08)	\$213.92	\$1,132.00	(\$918.08)	\$7,717.00	2.77%	\$7,503.08
Office Supplies	\$86.40	\$90.00	(\$3.60)	\$543.54	\$554.00	(\$10.46)	\$18,768.00	2.90%	\$18,224.46
Oil & Lubricants	\$2,878.92	\$2,584.00	\$294.92	\$7,192.50	\$6,866.00	\$326.50	\$30,984.00	23.21%	\$23,791.50
Other Services	\$0.00	\$375.00	(\$375.00)	\$0.00	\$750.00	(\$750.00)	\$4,500.00	0.00%	\$4,500.00
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,043,592.00	0.00%	\$1,043,592.00
Oxygen & Gases	\$0.00	\$4,432.00	(\$4,432.00)	\$2,079.08	\$6,683.00	(\$4,603.92)	\$51,255.12	4.06%	\$49,176.04
Postage	\$1,599.45	\$1,700.00	(\$100.55)	\$3,083.16	\$3,400.00	(\$316.84)	\$22,320.00	13.81%	\$19,236.84
Printing Services	\$70.80	\$75.00	(\$4.20)	\$184.30	\$189.00	(\$4.70)	\$19,967.00	0.92%	\$19,782.70
Professional Fees	\$105,368.49	\$97,693.00	\$7,675.49	\$211,166.14	\$200,997.00	\$10,169.14	\$1,611,105.00	13.11%	\$1,399,938.86
Radio Repairs - Outsourced (Depot)	\$19,234.00	\$19,234.00	\$0.00	\$21,929.00	\$21,929.00	\$0.00	\$42,080.00	52.11%	\$20,151.00
Radio - Parts	\$5,436.95	\$5,437.00	(\$0.05)	\$10,378.01	\$10,339.05	\$38.96	\$60,710.05	17.09%	\$50,332.04
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	0.00%	\$12,000.00
Recruit/Investigate	\$964.82	\$4,244.00	(\$3,279.18)	\$1,803.70	\$10,029.00	(\$8,225.30)	\$78,300.00	2.30%	\$76,496.30
Rent	\$12,923.30	\$14,426.00	(\$1,502.70)	\$24,424.30	\$29,477.00	(\$5,052.70)	\$174,212.00	14.02%	\$149,787.70

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
– Repair-Equipment	\$2,475.00	\$2,477.00	(\$2.00)	\$5,523.39	\$4,927.00	\$596.39	\$69,200.00	7.98%	\$63,676.61
Shop Tools	\$843.65	\$828.00	\$15.65	\$1,162.38	\$1,147.00	\$15.38	\$16,470.00	7.06%	\$15,307.62
Shop Supplies	\$2,961.66	\$2,828.00	\$133.66	\$5,263.73	\$5,136.95	\$126.78	\$61,658.17	8.54%	\$56,394.44
Small Equipment & Furniture	\$17,560.34	\$20,694.00	(\$3,133.66)	\$32,085.76	\$61,038.62	(\$28,952.86)	\$711,204.85	4.51%	\$679,119.09
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,350.00	0.00%	\$3,350.00
Station Supplies	\$4,499.79	\$4,783.00	(\$283.21)	\$5,667.32	\$6,294.00	(\$626.68)	\$55,632.00	10.19%	\$49,964.68
Supplemental Food	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0.00%	\$3,000.00
Telephones-Cellular	\$11,022.84	\$11,370.00	(\$347.16)	\$22,201.36	\$22,773.00	(\$571.64)	\$136,582.00	16.26%	\$114,380.64
Telephones-Service	\$19,137.32	\$26,895.00	(\$7,757.68)	\$28,647.91	\$54,030.00	(\$25,382.09)	\$329,220.00	8.70%	\$300,572.09
Training/Related Expenses-CE	(\$10,590.08)	\$10,740.00	(\$21,330.08)	(\$3,900.49)	\$29,625.00	(\$33,525.49)	\$497,975.00	(0.78%)	\$501,875.49
Tuition Reimbursement	\$8,144.60	\$8,000.00	\$144.60	\$8,144.60	\$10,150.00	(\$2,005.40)	\$74,150.00	10.98%	\$66,005.40
Travel Expenses	\$0.00	\$1,095.00	(\$1,095.00)	\$0.00	\$1,695.00	(\$1,695.00)	\$13,280.00	0.00%	\$13,280.00
Uniforms	\$4,072.31	\$12,265.83	(\$8,193.52)	\$10,829.78	\$19,357.55	(\$8,527.77)	\$327,438.24	3.31%	\$316,608.46
Utilities	\$41,547.95	\$41,549.00	(\$1.05)	\$84,436.96	\$84,446.00	(\$9.04)	\$419,360.00	20.13%	\$334,923.04
Vehicle-Batteries	\$1,183.60	\$1,400.00	(\$216.40)	\$5,583.60	\$5,800.00	(\$216.40)	\$66,150.00	8.44%	\$60,566.40
Vehicle-Outside Services	\$740.00	\$750.00	(\$10.00)	\$740.00	\$750.00	(\$10.00)	\$15,000.00	4.93%	\$14,260.00
Vehicle-Parts	\$56,092.95	\$52,070.76	\$4,022.19	\$105,315.97	\$100,093.98	\$5,221.99	\$451,745.28	23.31%	\$346,429.31
Vehicle-Registration	\$220.89	\$211.00	\$9.89	\$275.72	\$266.00	\$9.72	\$2,496.00	11.05%	\$2,220.28
Vehicle-Tires	\$11,423.58	\$10,250.00	\$1,173.58	\$14,707.44	\$14,250.00	\$457.44	\$63,000.00	23.35%	\$48,292.56
Vehicle-Towing	\$1,000.00	\$1,000.00	\$0.00	\$1,800.00	\$1,800.00	\$0.00	\$9,000.00	20.00%	\$7,200.00
Worker's Compensation Insurance	\$39,138.28	\$32,262.00	\$6,876.28	\$71,316.48	\$64,524.00	\$6,792.48	\$410,370.00	17.38%	\$339,053.52
Total Operating Expenses	\$1,036,643.35	\$1,250,272.78	(\$213,629.43)	\$1,940,529.55	\$2,306,311.07	(\$365,781.52)	\$16,420,071.89	11.82%	\$14,479,542.34
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$196,471.00	\$196,471.00	\$0.00	\$392,942.00	\$392,942.00	\$0.00	\$2,357,650.00	16.67%	\$1,964,708.00
Specialty Healthcare Providers	\$118,663.54	\$228,060.00	(\$109,396.46)	\$257,502.66	\$456,120.00	(\$198,617.34)	\$2,736,724.00	9.41%	\$2,479,221.34
Total Indigent Care Expenses	\$315,134.54	\$424,531.00	(\$109,396.46)	\$650,444.66	\$849,062.00	(\$198,617.34)	\$5,094,374.00	12.77%	\$4,443,929.34
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00	0.00%	\$600,000.00
Capital Purchase - Building/Improvements	\$425,000.00	\$425,000.00	\$0.00	\$425,000.00	\$425,000.00	\$0.00	\$542,175.51	78.39%	\$117,175.51

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Capital Purchase - Equipment	\$509,621.82	\$509,621.82	\$0.00	\$550,497.13	\$526,321.82	\$24,175.31	\$2,147,800.98	25.63%	\$1,597,303.85
Capital Purchase - Vehicles	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,854,600.00	0.00%	\$1,854,600.00
Capital Purchase - Capital Leases	\$270,466.37	\$0.00	\$270,466.37	\$1,406,087.99	\$0.00	\$1,406,087.99	\$0.00	0.00%	(\$1,406,087.99)
Total Capital Expenditures	\$1,205,088.19	\$934,621.82	\$270,466.37	\$2,381,585.12	\$951,321.82	\$1,430,263.30	\$5,144,576.49	46.29%	\$2,762,991.37
Total Expenses	\$5,784,591.75	\$6,006,150.60	(\$221,558.85)	\$11,453,255.13	\$10,847,775.89	\$605,479.24	\$69,393,660.38	16.50%	\$57,940,405.25
Revenue over Expeditures	(\$1,616,999.00)	(\$2,143,918.60)	\$526,919.60	(\$3,801,720.57)	(\$4,539,081.89)	\$737,361.32	(\$6,724,532.38)	56.54%	(\$2,922,811.81)

For the Period Ended November 30, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
001 - Administration									
Revenue									
Tax Revenue									
Tax Revenue	\$2,477,389.19	\$2,047,398.00	\$429,991.19	\$3,151,128.26	\$2,583,883.00	\$567,245.26	\$37,902,334.00	8.31%	\$34,751,205.74
Delinquent Tax Revenue	\$33,535.46	\$33,356.00	\$179.46	\$59,745.15	\$85,564.00	(\$25,818.85)	\$426,044.00	14.02%	\$366,298.85
Penalties and Interest	\$8,599.54	\$11,810.00	(\$3,210.46)	\$19,386.95	\$24,386.00	(\$4,999.05)	\$340,647.00	5.69%	\$321,260.05
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,967.00	0.00%	\$10,967.00
Total Tax Revenue	\$2,519,524.19	\$2,092,564.00	\$426,960.19	\$3,230,260.36	\$2,693,833.00	\$536,427.36	\$38,679,992.00	8.35%	\$35,449,731.64
Other Revenue									
Investment Income - MCHD	\$5,992.37	\$4,201.00	\$1,791.37	\$12,580.29	\$8,500.00	\$4,080.29	\$66,463.00	18.93%	\$53,882.71
Interest Income - Capital Lease	\$3,610.83	\$0.00	\$3,610.83	\$7,234.04	\$0.00	\$7,234.04	\$0.00	0.00%	(\$7,234.04)
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$700,000.00	0.00%	\$700,000.00
Weyland Bldg. Land Lease	\$2,150.11	\$0.00	\$2,150.11	\$4,300.22	\$0.00	\$4,300.22	\$33,064.00	13.01%	\$28,763.78
Tenant Rent Income	\$7,351.33	\$9,198.00	(\$1,846.67)	\$14,702.66	\$18,397.00	(\$3,694.34)	\$110,383.00	13.32%	\$95,680.34
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$16,666.66	\$16,666.00	\$0.66	\$100,000.00	16.67%	\$83,333.34
Total Other Revenue	\$27,437.97	\$21,732.00	\$5,705.97	\$55,483.87	\$43,563.00	\$11,920.87	\$1,009,910.00	5.49%	\$954,426.13
Total Revenues	\$2,546,962.16	\$2,114,296.00	\$432,666.16	\$3,285,744.23	\$2,737,396.00	\$548,348.23	\$39,689,902.00	8.28%	\$36,404,157.77
Expenses									
Payroll Expenses									
Regular Pay	\$50,797.07	\$52,407.00	(\$1,609.93)	\$108,837.62	\$110,637.00	(\$1,799.38)	\$681,698.00	15.97%	\$572,860.38
Paid Time Off	\$13,255.78	\$11,646.00	\$1,609.78	\$16,731.27	\$14,558.00	\$2,173.27	\$94,339.00	17.74%	\$77,607.73
Payroll Taxes	\$1,861.01	\$3,616.00	(\$1,754.99)	\$3,912.94	\$7,068.00	(\$3,155.06)	\$52,897.00	7.40%	\$48,984.06
TCDRS Plan	\$4,189.03	\$4,189.00	\$0.03	\$7,202.50	\$8,188.00	(\$985.50)	\$67,656.00	10.65%	\$60,453.50
Total Payroll Expenses	\$70,102.89	\$71,858.00	(\$1,755.11)	\$136,684.33	\$140,451.00	(\$3,766.67)	\$896,590.00	15.24%	\$759,905.67

**Operating Expenses** 

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Advertising	\$0.00	\$0.00	\$0.00	\$1,095.00	\$0.00	\$1,095.00	\$900.00	121.67%	(\$195.00)
Bank Charges	\$0.00	\$100.00	(\$100.00)	\$0.00	\$200.00	(\$200.00)	\$1,200.00	0.00%	\$1,200.00
Community Education	\$0.00	\$1,500.00	(\$1,500.00)	\$0.00	\$1,500.00	(\$1,500.00)	\$4,500.00	0.00%	\$4,500.00
Computer Software	\$77.21	\$31.00	\$46.21	\$77.21	\$62.00	\$15.21	\$1,432.00	5.39%	\$1,354.79
Conferences - Fees, Travel, & Meals	\$4,367.76	\$5,004.00	(\$636.24)	\$4,367.76	\$8,204.00	(\$3,836.24)	\$13,611.00	32.09%	\$9,243.24
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$298,976.00	0.00%	\$298,976.00
Contractual Obligations- Tax Collector Assess	\$72,342.00	\$70,366.00	\$1,976.00	\$106,058.34	\$94,177.00	\$11,881.34	\$94,704.00	111.99%	(\$11,354.34)
Customer Relations	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%	\$200.00
Dues/Subscriptions	\$206.98	\$13,120.00	(\$12,913.02)	\$567.98	\$13,260.00	(\$12,692.02)	\$18,340.00	3.10%	\$17,772.02
Employee Recognition	\$0.00	\$0.00	\$0.00	\$286.34	\$0.00	\$286.34	\$1,650.00	17.35%	\$1,363.66
Insurance	\$45,688.68	\$52,198.00	(\$6,509.32)	\$90,354.68	\$104,394.00	(\$14,039.32)	\$662,099.00	13.65%	\$571,744.32
Legal Fees	(\$893.00)	\$7,500.00	(\$8,393.00)	\$3,465.00	\$15,000.00	(\$11,535.00)	\$140,000.00	2.48%	\$136,535.00
Meeting Expenses	\$145.96	\$0.00	\$145.96	\$145.96	\$0.00	\$145.96	\$1,500.00	9.73%	\$1,354.04
Mileage Reimbursements	\$0.00	\$100.00	(\$100.00)	\$0.00	\$200.00	(\$200.00)	\$1,200.00	0.00%	\$1,200.00
Professional Fees	\$0.00	\$250.00	(\$250.00)	\$750.00	\$500.00	\$250.00	\$3,000.00	25.00%	\$2,250.00
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00	0.00%	\$250.00
Telephones-Cellular	\$206.86	\$242.00	(\$35.14)	\$413.72	\$484.00	(\$70.28)	\$2,897.00	14.28%	\$2,483.28
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	0.00%	\$10,000.00
Total Operating Expenses	\$122,142.45	\$150,411.00	(\$28,268.55)	\$207,581.99	\$237,981.00	(\$30,399.01)	\$1,256,459.00	16.52%	\$1,048,877.01
Total Expenses	\$192,245.34	\$222,269.00	(\$30,023.66)	\$344,266.32	\$378,432.00	(\$34,165.68)	\$2,153,049.00	15.99%	\$1,808,782.68
Revenue over Expeditures	\$2,354,716.82	\$1,892,027.00	\$462,689.82	\$2,941,477.91	\$2,358,964.00	\$582,513.91	\$37,536,853.00	7.84%	\$34,595,375.09

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
002 - HCAP									
Revenue									
Other Revenue									
Rx Discount Card Royalties	\$55.00	\$55.00	\$0.00	\$110.00	\$110.00	\$0.00	\$660.00	16.67%	\$550.00
P.A. Processing Fees	\$0.00	\$125.00	(\$125.00)	\$0.00	\$250.00	(\$250.00)	\$1,500.00	0.00%	\$1,500.00
Total Other Revenue	\$55.00	\$180.00	(\$125.00)	\$110.00	\$360.00	(\$250.00)	\$2,160.00	5.09%	\$2,050.00
Total Revenues	\$55.00	\$180.00	(\$125.00)	\$110.00	\$360.00	(\$250.00)	\$2,160.00	5.09%	\$2,050.00
Expenses									
Payroll Expenses									
Regular Pay	\$48,817.17	\$51,568.00	(\$2,750.83)	\$102,202.59	\$108,851.00	(\$6,648.41)	\$670,707.00	15.24%	\$568,504.41
Overtime Pay	\$3.38	\$92.00	(\$88.62)	\$3.12	\$187.00	(\$183.88)	\$1,140.00	0.27%	\$1,136.88
Paid Time Off	\$14,082.99	\$11,419.00	\$2,663.99	\$20,680.54	\$14,274.00	\$6,406.54	\$91,685.00	22.56%	\$71,004.46
Payroll Taxes	\$4,497.86	\$4,668.00	(\$170.14)	\$8,783.23	\$9,125.00	(\$341.77)	\$56,502.00	15.55%	\$47,718.77
TCDRS Plan	\$3,936.67	\$4,125.00	(\$188.33)	\$7,600.58	\$8,064.00	(\$463.42)	\$66,932.00	11.36%	\$59,331.42
Total Payroll Expenses	\$71,338.07	\$71,872.00	(\$533.93)	\$139,270.06	\$140,501.00	(\$1,230.94)	\$886,966.00	15.70%	\$747,695.94
Operating Expenses									
Advertising	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	0.00%	\$10,000.00
Business Licenses	\$0.00	\$200.00	(\$200.00)	\$0.00	\$375.00	(\$375.00)	\$915.00	0.00%	\$915.00
Community Education	\$0.00	\$0.00	\$0.00	\$661.75	\$661.75	\$0.00	\$661.75	100.00%	\$0.00
Computer Software	\$12,676.27	\$13,177.00	(\$500.73)	\$25,352.54	\$26,354.00	(\$1,001.46)	\$163,124.00	15.54%	\$137,771.46
Computer Supplies/Non-Cap.	\$0.00	\$405.00	(\$405.00)	\$0.00	\$405.00	(\$405.00)	\$810.00	0.00%	\$810.00
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,220.00	0.00%	\$2,220.00
Dues/Subscriptions	\$0.00	\$225.00	(\$225.00)	\$0.00	\$225.00	(\$225.00)	\$850.00	0.00%	\$850.00
Durable Medical Equipment	\$0.00	\$1,200.00	(\$1,200.00)	\$0.00	\$1,200.00	(\$1,200.00)	\$3,306.00	0.00%	\$3,306.00
Employee Recognition	\$178.45	\$0.00	\$178.45	\$546.51	\$225.00	\$321.51	\$2,925.00	18.68%	\$2,378.49
Management Fees	\$10,146.80	\$11,000.00	(\$853.20)	\$11,028.57	\$22,000.00	(\$10,971.43)	\$132,000.00	8.36%	\$120,971.43

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
– Meeting Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%	\$200.00
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400.00	0.00%	\$400.00
Professional Fees	\$646.00	\$630.00	\$16.00	\$1,753.56	\$1,260.00	\$493.56	\$7,560.00	23.20%	\$5,806.44
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$0.00	\$1,356.00	(\$1,356.00)	\$6,956.00	0.00%	\$6,956.00
Telephones-Cellular	\$130.88	\$208.00	(\$77.12)	\$261.76	\$416.00	(\$154.24)	\$2,496.00	10.49%	\$2,234.24
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$2,695.00	(\$2,695.00)	\$2,695.00	0.00%	\$2,695.00
Total Operating Expenses	\$23,778.40	\$27,045.00	(\$3,266.60)	\$39,604.69	\$57,172.75	(\$17,568.06)	\$337,118.75	11.75%	\$297,514.06
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$196,471.00	\$196,471.00	\$0.00	\$392,942.00	\$392,942.00	\$0.00	\$2,357,650.00	16.67%	\$1,964,708.00
Specialty Healthcare Providers	\$118,663.54	\$228,060.00	(\$109,396.46)	\$257,502.66	\$456,120.00	(\$198,617.34)	\$2,736,724.00	9.41%	\$2,479,221.34
Total Indigent Care Expenses	\$315,134.54	\$424,531.00	(\$109,396.46)	\$650,444.66	\$849,062.00	(\$198,617.34)	\$5,094,374.00	12.77%	\$4,443,929.34
Total Expenses	\$410,251.01	\$523,448.00	(\$113,196.99)	\$829,319.41	\$1,046,735.75	(\$217,416.34)	\$6,318,458.75	13.13%	\$5,489,139.34
Revenue over Expeditures	(\$410,196.01)	(\$523,268.00)	\$113,071.99	(\$829,209.41)	(\$1,046,375.75)	\$217,166.34	(\$6,316,298.75)	13.13%	(\$5,487,089.34)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
004 - Radio / Tower System									
Revenue									
Other Revenue									
Interest Income	\$649.04	\$649.00	\$0.04	\$1,309.19	\$1,310.00	(\$0.81)	\$7,184.00	18.22%	\$5,874.81
Interest Income - Capital Lease	\$3,828.31	\$0.00	\$3,828.31	\$7,675.87	\$0.00	\$7,675.87	\$0.00	0.00%	(\$7,675.87)
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,219.27	\$10,219.00	\$0.27	\$20,427.43	\$20,428.00	(\$0.57)	\$123,237.00	16.58%	\$102,809.57
Tower Contract Revenue	\$25,115.98	\$25,447.00	(\$331.02)	\$50,301.01	\$50,836.00	(\$534.99)	\$306,712.00	16.40%	\$256,410.99
Total Other Revenue	\$39,812.60	\$36,315.00	\$3,497.60	\$79,713.50	\$72,574.00	\$7,139.50	\$617,133.00	12.92%	\$537,419.50
Total Revenues	\$39,812.60	\$36,315.00	\$3,497.60	\$79,713.50	\$72,574.00	\$7,139.50	\$617,133.00	12.92%	\$537,419.50
Expenses									
Payroll Expenses									
Regular Pay	\$22,085.22	\$28,121.00	(\$6,035.78)	\$47,458.78	\$58,938.00	(\$11,479.22)	\$363,552.00	13.05%	\$316,093.22
Overtime Pay	\$224.20	\$2,760.00	(\$2,535.80)	\$497.59	\$5,612.00	(\$5,114.41)	\$34,169.00	1.46%	\$33,671.41
Paid Time Off	\$6,180.04	\$5,023.00	\$1,157.04	\$8,002.42	\$6,279.00	\$1,723.42	\$50,107.00	15.97%	\$42,104.58
Stipend Pay	\$926.80	\$1,639.00	(\$712.20)	\$1,919.00	\$3,278.00	(\$1,359.00)	\$19,668.00	9.76%	\$17,749.00
Payroll Taxes	\$2,137.63	\$2,778.00	(\$640.37)	\$4,200.19	\$5,484.00	(\$1,283.81)	\$34,597.00	12.14%	\$30,396.81
TCDRS Plan	\$1,923.83	\$2,455.00	(\$531.17)	\$3,235.78	\$4,846.00	(\$1,610.22)	\$41,063.00	7.88%	\$37,827.22
Total Payroll Expenses	\$33,477.72	\$42,776.00	(\$9,298.28)	\$65,313.76	\$84,437.00	(\$19,123.24)	\$543,156.00	12.02%	\$477,842.24
Operating Expenses									
Computer Maintenance	(\$8,000.00)	\$0.00	(\$8,000.00)	\$77,276.30	\$93,000.00	(\$15,723.70)	\$115,000.00	67.20%	\$37,723.70
Computer Software	\$0.00	\$800.00	(\$800.00)	\$0.00	\$1,600.00	(\$1,600.00)	\$42,350.00	0.00%	\$42,350.00
Computer Supplies/Non-Cap.	\$0.00	\$200.00	(\$200.00)	\$0.00	\$400.00	(\$400.00)	\$2,400.00	0.00%	\$2,400.00
Conferences - Fees, Travel, & Meals	\$220.74	\$0.00	\$220.74	\$220.74	\$0.00	\$220.74	\$5,060.00	4.36%	\$4,839.26
Contractual Obligations- Other	\$5,880.00	\$5,880.00	\$0.00	\$11,356.50	\$11,760.00	(\$403.50)	\$70,560.00	16.09%	\$59,203.50
Dues/Subscriptions	\$9.99	\$10.00	(\$0.01)	\$19.98	\$20.00	(\$0.02)	\$1,120.00	1.78%	\$1,100.02

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	0.00%	\$300.00
Equipment Rental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0.00%	\$3,000.00
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0.00%	\$4,000.00
Maintenance & Repairs-Buildings	\$650.00	\$650.00	\$0.00	\$4,153.20	\$4,154.00	(\$0.80)	\$24,000.00	17.31%	\$19,846.80
Maintenance- Equipment	\$158,083.02	\$160,000.00	(\$1,916.98)	\$158,083.02	\$160,000.00	(\$1,916.98)	\$271,522.39	58.22%	\$113,439.37
Meals - Business and Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$80.00	0.00%	\$80.00
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,100.00	0.00%	\$1,100.00
Professional Fees	\$11,300.00	\$15,510.00	(\$4,210.00)	\$22,300.00	\$30,720.00	(\$8,420.00)	\$341,565.00	6.53%	\$319,265.00
Radio Repairs - Outsourced (Depot)	\$19,234.00	\$19,234.00	\$0.00	\$21,929.00	\$21,929.00	\$0.00	\$42,080.00	52.11%	\$20,151.00
Radio - Parts	\$5,436.95	\$5,437.00	(\$0.05)	\$10,378.01	\$10,339.05	\$38.96	\$60,710.05	17.09%	\$50,332.04
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	0.00%	\$12,000.00
Repair-Equipment	\$1,977.00	\$1,977.00	\$0.00	\$1,977.00	\$1,977.00	\$0.00	\$7,200.00	27.46%	\$5,223.00
Shop Tools	\$217.88	\$218.00	(\$0.12)	\$536.61	\$537.00	(\$0.39)	\$4,050.00	13.25%	\$3,513.39
Shop Supplies	\$577.84	\$578.00	(\$0.16)	\$577.84	\$578.00	(\$0.16)	\$17,100.00	3.38%	\$16,522.16
Small Equipment & Furniture	\$3,042.00	\$3,042.00	\$0.00	\$3,042.00	\$27,217.31	(\$24,175.31)	\$180,975.83	1.68%	\$177,933.83
Station Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	0.00%	\$1,500.00
Telephones-Cellular	\$257.30	\$344.00	(\$86.70)	\$611.75	\$690.00	(\$78.25)	\$4,100.00	14.92%	\$3,488.25
Telephones-Service	\$239.11	\$0.00	\$239.11	\$478.22	\$240.00	\$238.22	\$6,480.00	7.38%	\$6,001.78
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$19,465.00	0.00%	\$19,465.00
Utilities	\$3,702.77	\$3,704.00	(\$1.23)	\$7,721.49	\$7,726.00	(\$4.51)	\$46,680.00	16.54%	\$38,958.51
Vehicle-Batteries	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,350.00	0.00%	\$1,350.00
Total Operating Expenses	\$202,828.60	\$217,584.00	(\$14,755.40)	\$320,661.66	\$372,887.36	(\$52,225.70)	\$1,285,748.27	24.94%	\$965,086.61
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00	0.00%	\$600,000.00
Capital Purchase - Equipment	\$509,621.82	\$509,621.82	\$0.00	\$550,497.13	\$526,321.82	\$24,175.31	\$1,923,276.82	28.62%	\$1,372,779.69
Total Capital Expenditures	\$509,621.82	\$509,621.82	\$0.00	\$550,497.13	\$526,321.82	\$24,175.31	\$2,523,276.82	21.82%	\$1,972,779.69
Total Expenses	\$745,928.14	\$769,981.82	(\$24,053.68)	\$936,472.55	\$983,646.18	(\$47,173.63)	\$4,352,181.09	21.52%	\$3,415,708.54
Revenue over Expeditures	(\$706,115.54)	(\$733,666.82)	\$27,551.28	(\$856,759.05)	(\$911,072.18)	\$54,313.13	(\$3,735,048.09)	22.94%	(\$2,878,289.04)

Current	Current	Current				Total	%YTD	Annual
Month	Month	Month	YTD	YTD	YTD	Annual	Annual	Budget
Actual	Budget	Variance	Actual	Budget	Variance	Budget	Budget	Remaining

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
005 - Accounting									
Expenses									
Payroll Expenses									
Regular Pay	\$30,121.85	\$31,229.00	(\$1,107.15)	\$64,647.23	\$65,885.00	(\$1,237.77)	\$405,993.00	15.92%	\$341,345.77
Overtime Pay	\$106.96	\$271.00	(\$164.04)	\$258.24	\$551.00	(\$292.76)	\$3,357.00	7.69%	\$3,098.76
Paid Time Off	\$7,579.19	\$6,819.00	\$760.19	\$9,047.64	\$8,524.00	\$523.64	\$55,636.00	16.26%	\$46,588.36
Payroll Taxes	\$2,679.10	\$2,836.00	(\$156.90)	\$5,237.56	\$5,547.00	(\$309.44)	\$34,409.00	15.22%	\$29,171.44
TCDRS Plan	\$2,480.25	\$2,506.00	(\$25.75)	\$4,788.35	\$4,902.00	(\$113.65)	\$40,769.00	11.75%	\$35,980.65
Total Payroll Expenses	\$42,967.35	\$43,661.00	(\$693.65)	\$83,979.02	\$85,409.00	(\$1,429.98)	\$540,164.00	15.55%	\$456,184.98
Operating Expenses									
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$54,200.00	0.00%	\$54,200.00
Credit Card Processing Fee	\$31.17	\$25.00	\$6.17	\$56.84	\$50.00	\$6.84	\$300.00	18.95%	\$243.16
Computer Software	\$0.00	\$0.00	\$0.00	\$29,133.00	\$29,133.00	\$0.00	\$37,648.00	77.38%	\$8,515.00
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,738.00	0.00%	\$12,738.00
Dues/Subscriptions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,014.00	0.00%	\$3,014.00
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$450.00	0.00%	\$450.00
Mileage Reimbursements	\$0.00	\$11.00	(\$11.00)	\$0.00	\$22.00	(\$22.00)	\$132.00	0.00%	\$132.00
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,042.00	0.00%	\$1,042.00
Professional Fees	\$1,265.00	\$1,265.00	\$0.00	\$1,265.00	\$1,265.00	\$0.00	\$96,888.00	1.31%	\$95,623.00
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,800.00	0.00%	\$16,800.00
Telephones-Cellular	\$40.22	\$82.00	(\$41.78)	\$80.44	\$164.00	(\$83.56)	\$984.00	8.17%	\$903.56
Training/Related Expenses-CE	\$180.00	\$0.00	\$180.00	\$180.00	\$0.00	\$180.00	\$0.00	0.00%	(\$180.00)
Total Operating Expenses	\$1,516.39	\$1,383.00	\$133.39	\$30,715.28	\$30,634.00	\$81.28	\$224,196.00	13.70%	\$193,480.72
Total Expenses	\$44,483.74	\$45,044.00	(\$560.26)	\$114,694.30	\$116,043.00	(\$1,348.70)	\$764,360.00	15.01%	\$649,665.70
Revenue over Expeditures	(\$44,483.74)	(\$45,044.00)	\$560.26	(\$114,694.30)	(\$116,043.00)	\$1,348.70	(\$764,360.00)	15.01%	(\$649,665.70)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
006 - Alarm									
Revenue									
Other Revenue									
Miscellaneous Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$44,000.00	0.00%	\$44,000.00
Dispatch Fees	\$9,273.00	\$9,441.00	(\$168.00)	\$19,263.00	\$18,882.00	\$381.00	\$251,792.00	7.65%	\$232,529.00
Total Other Revenue	\$9,273.00	\$9,441.00	(\$168.00)	\$19,263.00	\$18,882.00	\$381.00	\$295,792.00	6.51%	\$276,529.00
Total Revenues	\$9,273.00	\$9,441.00	(\$168.00)	\$19,263.00	\$18,882.00	\$381.00	\$295,792.00	6.51%	\$276,529.00
Expenses									
Payroll Expenses									
Regular Pay	\$110,070.53	\$129,866.00	(\$19,795.47)	\$230,415.55	\$261,581.00	(\$31,165.45)	\$1,587,700.00	14.51%	\$1,357,284.45
Overtime Pay	\$9,438.07	\$12,326.00	(\$2,887.93)	\$17,659.25	\$22,579.00	(\$4,919.75)	\$142,035.00	12.43%	\$124,375.75
Paid Time Off	\$15,887.90	\$15,950.00	(\$62.10)	\$29,092.72	\$29,766.00	(\$673.28)	\$181,347.00	16.04%	\$152,254.28
Stipend Pay	\$48.00	\$144.00	(\$96.00)	\$6,562.46	\$288.00	\$6,274.46	\$1,728.00	379.77%	(\$4,834.46)
Payroll Taxes	\$9,880.43	\$11,713.00	(\$1,832.57)	\$22,864.94	\$23,252.00	(\$387.06)	\$141,548.00	16.15%	\$118,683.06
TCDRS Plan	\$8,856.24	\$10,352.00	(\$1,495.76)	\$18,443.57	\$20,550.00	(\$2,106.43)	\$167,535.00	11.01%	\$149,091.43
Total Payroll Expenses	\$154,181.17	\$180,351.00	(\$26,169.83)	\$325,038.49	\$358,016.00	(\$32,977.51)	\$2,221,893.00	14.63%	\$1,896,854.51
Operating Expenses									
Books/Materials	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	0.00%	\$300.00
Business Licenses	\$2,190.00	\$2,190.00	\$0.00	\$2,190.00	\$2,190.00	\$0.00	\$10,400.00	21.06%	\$8,210.00
Computer Software	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$31,500.00	0.00%	\$31,500.00
Computer Supplies/Non-Cap.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,650.00	0.00%	\$4,650.00
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9,598.00	0.00%	\$9,598.00
Dues/Subscriptions	\$1,642.00	\$1,642.00	\$0.00	\$3,192.00	\$3,192.00	\$0.00	\$3,192.00	100.00%	\$0.00
Employee Recognition	\$275.00	\$275.00	\$0.00	\$275.00	\$275.00	\$0.00	\$2,575.00	10.68%	\$2,300.00
Meeting Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	0.00%	\$1,000.00
Mileage Reimbursements	\$0.00	\$50.00	(\$50.00)	\$0.00	\$50.00	(\$50.00)	\$550.00	0.00%	\$550.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400.00	0.00%	\$400.00
Professional Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,300.00	0.00%	\$16,300.00
Small Equipment & Furniture	\$400.43	\$628.00	(\$227.57)	\$558.42	\$785.99	(\$227.57)	\$35,797.99	1.56%	\$35,239.57
Telephones-Cellular	\$201.10	\$239.00	(\$37.90)	\$402.20	\$480.00	(\$77.80)	\$2,874.00	13.99%	\$2,471.80
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,618.00	0.00%	\$7,618.00
Total Operating Expenses	\$4,708.53	\$5,024.00	(\$315.47)	\$6,617.62	\$6,972.99	(\$355.37)	\$126,754.99	5.22%	\$120,137.37
Total Expenses	\$158,889.70	\$185,375.00	(\$26,485.30)	\$331,656.11	\$364,988.99	(\$33,332.88)	\$2,348,647.99	14.12%	\$2,016,991.88
Revenue over Expeditures	(\$149,616.70)	(\$175,934.00)	\$26,317.30	(\$312,393.11)	(\$346,106.99)	\$33,713.88	(\$2,052,855.99)	15.22%	(\$1,740,462.88)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
007 - EMS									<u> </u>
Revenue									
EMS Net Revenue									
Advanced Life Support Revenue	\$2,781,970.59	\$2,920,083.00	(\$138,112.41)	\$5,582,270.53	\$5,937,537.00	(\$355,266.47)	\$35,781,651.00	15.60%	\$30,199,380.47
Basic Life Support Revenue	\$621,314.95	\$573,333.00	\$47,981.95	\$1,307,078.02	\$1,166,377.00	\$140,701.02	\$7,035,093.00	18.58%	\$5,728,014.98
Transfer Service Fees	\$1,739.52	\$3,700.00	(\$1,960.48)	\$3,824.15	\$7,400.00	(\$3,575.85)	\$44,724.00	8.55%	\$40,899.85
Non-Transport Fees	\$25,125.00	\$30,976.00	(\$5,851.00)	\$54,125.00	\$63,041.00	(\$8,916.00)	\$377,278.00	14.35%	\$323,153.00
Contractual Allowance	(\$1,204,082.25)	(\$1,146,630.00)	(\$57,452.25)	(\$2,406,660.86)	(\$2,331,665.00)	(\$74,995.86)	(\$14,052,594.00)	17.13%	(\$11,645,933.14)
Charity Care	(\$958,419.31)	(\$670,337.00)	(\$288,082.31)	(\$1,662,683.52)	(\$1,363,127.00)	(\$299,556.52)	(\$8,215,360.00)	20.24%	(\$6,552,676.48)
Provision for Bad Debt	(\$171,144.70)	(\$246,966.00)	\$75,821.30	(\$544,453.83)	(\$502,204.00)	(\$42,249.83)	(\$3,026,710.00)	17.99%	(\$2,482,256.17)
Recovery of Bad Debt - EMS	\$9,890.93	\$21,106.00	(\$11,215.07)	\$23,733.47	\$42,917.00	(\$19,183.53)	\$259,708.00	9.14%	\$235,974.53
Total EMS Net Revenue	\$1,106,394.73	\$1,485,265.00	(\$378,870.27)	\$2,357,232.96	\$3,020,276.00	(\$663,043.04)	\$18,203,790.00	12.95%	\$15,846,557.04
Other Revenue									
Interest Income	\$80.31	\$86.00	(\$5.69)	\$142.68	\$172.00	(\$29.32)	\$1,032.00	13.83%	\$889.32
Stand-By Fees	\$12,705.00	\$10,382.00	\$2,323.00	\$28,955.00	\$20,820.00	\$8,135.00	\$49,048.00	59.03%	\$20,093.00
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$498,657.00	0.00%	\$498,657.00
Total Other Revenue	\$12,785.31	\$10,468.00	\$2,317.31	\$29,097.68	\$20,992.00	\$8,105.68	\$548,737.00	5.30%	\$519,639.32
Total Revenues	\$1,119,180.04	\$1,495,733.00	(\$376,552.96)	\$2,386,330.64	\$3,041,268.00	(\$654,937.36)	\$18,752,527.00	12.73%	\$16,366,196.36
Expenses									
Payroll Expenses									
Regular Pay	\$1,282,934.77	\$1,426,526.00	(\$143,591.23)	\$2,585,829.33	\$2,864,489.00	(\$278,659.67)	\$17,375,606.00	14.88%	\$14,789,776.67
Overtime Pay	\$203,551.69	\$218,691.00	(\$15,139.31)	\$399,107.40	\$419,922.00	(\$20,814.60)	\$2,633,352.00	15.16%	\$2,234,244.60
Paid Time Off	\$152,574.11	\$144,781.00	\$7,793.11	\$274,353.26	\$284,654.00	(\$10,300.74)	\$1,833,938.00	14.96%	\$1,559,584.74
Stipend Pay	\$6,267.34	\$4,084.00	\$2,183.34	\$157,845.55	\$8,168.00	\$149,677.55	\$49,008.00	322.08%	(\$108,837.55)
Payroll Taxes	\$116,259.51	\$132,762.00	(\$16,502.49)	\$245,453.88	\$264,715.00	(\$19,261.12)	\$1,620,001.00	15.15%	\$1,374,547.12
TCDRS Plan	\$107,420.30	\$117,333.00	(\$9,912.70)	\$219,643.20	\$233,951.00	(\$14,307.80)	\$1,918,240.00	11.45%	\$1,698,596.80
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	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Total Payroll Expenses	\$1,869,007.72	\$2,044,177.00	(\$175,169.28)	\$3,882,232.62	\$4,075,899.00	(\$193,666.38)	\$25,430,145.00	15.27%	\$21,547,912.38
Operating Expenses									
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	0.00%	\$207,774.00
Business Licenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,100.00	0.00%	\$12,100.00
Community Education	\$0.00	\$300.00	(\$300.00)	\$0.00	\$600.00	(\$600.00)	\$5,600.00	0.00%	\$5,600.00
Computer Software	\$5,076.97	\$12,200.00	(\$7,123.03)	\$15,753.94	\$30,000.00	(\$14,246.06)	\$311,420.00	5.06%	\$295,666.06
Conferences - Fees, Travel, & Meals	\$9,870.00	\$20,452.00	(\$10,582.00)	\$10,020.00	\$20,452.00	(\$10,432.00)	\$33,112.00	30.26%	\$23,092.00
Contractual Obligations- Other	\$0.00	\$0.00	\$0.00	\$0.00	\$5,400.00	(\$5,400.00)	\$13,300.00	0.00%	\$13,300.00
Customer Property Damage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$840.00	0.00%	\$840.00
Customer Relations	\$0.00	\$0.00	\$0.00	\$0.00	\$1,600.00	(\$1,600.00)	\$3,200.00	0.00%	\$3,200.00
Dues/Subscriptions	\$2,150.00	\$2,150.00	\$0.00	\$2,150.00	\$2,150.00	\$0.00	\$29,475.00	7.29%	\$27,325.00
Employee Recognition	\$2,542.50	\$5,000.00	(\$2,457.50)	\$2,542.50	\$5,000.00	(\$2,457.50)	\$37,850.00	6.72%	\$35,307.50
Meals - Business and Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,200.00	0.00%	\$1,200.00
Meeting Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	(\$100.00)	\$2,400.00	0.00%	\$2,400.00
Mileage Reimbursements	\$0.00	\$275.00	(\$275.00)	\$0.00	\$550.00	(\$550.00)	\$3,300.00	0.00%	\$3,300.00
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,043,592.00	0.00%	\$1,043,592.00
Printing Services	\$0.00	\$0.00	\$0.00	\$113.50	\$114.00	(\$0.50)	\$5,000.00	2.27%	\$4,886.50
Professional Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	0.00%	\$15,000.00
Recruit/Investigate	\$0.00	\$800.00	(\$800.00)	\$0.00	\$1,600.00	(\$1,600.00)	\$10,000.00	0.00%	\$10,000.00
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,056.00	0.00%	\$1,056.00
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,350.00	0.00%	\$3,350.00
Telephones-Cellular	\$885.76	\$1,027.00	(\$141.24)	\$1,771.52	\$2,060.00	(\$288.48)	\$12,337.00	14.36%	\$10,565.48
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$83,217.00	0.00%	\$83,217.00
Travel Expenses	\$0.00	\$550.00	(\$550.00)	\$0.00	\$1,150.00	(\$1,150.00)	\$6,800.00	0.00%	\$6,800.00
Uniforms	\$2,393.31	\$10,585.83	(\$8,192.52)	\$8,168.87	\$16,690.69	(\$8,521.82)	\$304,633.66	2.68%	\$296,464.79
Total Operating Expenses	\$22,918.54	\$53,339.83	(\$30,421.29)	\$40,520.33	\$87,466.69	(\$46,946.36)	\$2,146,556.66	1.89%	\$2,106,036.33
Total Expenses	\$1,891,926.26	\$2,097,516.83	(\$205,590.57)	\$3,922,752.95	\$4,163,365.69	(\$240,612.74)	\$27,576,701.66	14.22%	\$23,653,948.71
Revenue over Expeditures	(\$772,746.22)	(\$601,783.83)	(\$170,962.39)	(\$1,536,422.31)	(\$1,122,097.69)	(\$414,324.62)	(\$8,824,174.66)	17.41%	(\$7,287,752.35)

Current	Current	Current				Total	%YTD	Annual
Month	Month	Month	YTD	YTD	YTD	Annual	Annual	Budget
Actual	Budget	Variance	Actual	Budget	Variance	Budget	Budget	Remaining

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
008 - Materials Management									
Revenue									
Other Revenue									
Interest Income - Capital Lease	\$122.93	\$0.00	\$122.93	\$245.86	\$0.00	\$245.86	\$0.00	0.00%	(\$245.86)
Contract Revenue (Net)	\$5,150.46	\$0.00	\$5,150.46	\$10,300.92	\$0.00	\$10,300.92	\$56,375.00	18.27%	\$46,074.08
Total Other Revenue	\$5,273.39	\$0.00	\$5,273.39	\$10,546.78	\$0.00	\$10,546.78	\$56,375.00	18.71%	\$45,828.22
Total Revenues	\$5,273.39	\$0.00	\$5,273.39	\$10,546.78	\$0.00	\$10,546.78	\$56,375.00	18.71%	\$45,828.22
Expenses									
Payroll Expenses									
Regular Pay	\$22,361.39	\$23,813.00	(\$1,451.61)	\$47,496.29	\$50,178.00	(\$2,681.71)	\$309,263.00	15.36%	\$261,766.71
Overtime Pay	\$118.48	\$610.00	(\$491.52)	\$266.67	\$1,240.00	(\$973.33)	\$7,549.00	3.53%	\$7,282.33
Paid Time Off	\$5,056.59	\$5,021.00	\$35.59	\$5,843.62	\$6,276.00	(\$432.38)	\$47,471.00	12.31%	\$41,627.38
Payroll Taxes	\$1,980.25	\$2,179.00	(\$198.75)	\$3,846.98	\$4,269.00	(\$422.02)	\$26,955.00	14.27%	\$23,108.02
TCDRS Plan	\$1,800.89	\$1,926.00	(\$125.11)	\$3,461.80	\$3,774.00	(\$312.20)	\$31,991.00	10.82%	\$28,529.20
Total Payroll Expenses	\$31,317.60	\$33,549.00	(\$2,231.40)	\$60,915.36	\$65,737.00	(\$4,821.64)	\$423,229.00	14.39%	\$362,313.64
Operating Expenses									
Bio-Waste Removal	\$3,369.49	\$2,868.00	\$501.49	\$7,271.70	\$5,986.00	\$1,285.70	\$35,416.00	20.53%	\$28,144.30
Capital Lease Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$307,380.00	0.00%	\$307,380.00
Computer Software	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$21,075.00	0.00%	\$21,075.00
Conferences - Fees, Travel, & Meals	\$0.00	\$300.00	(\$300.00)	\$0.00	\$300.00	(\$300.00)	\$300.00	0.00%	\$300.00
Disposable Linen	\$4,373.40	\$4,465.00	(\$91.60)	\$6,105.00	\$6,197.00	(\$92.00)	\$55,327.16	11.03%	\$49,222.16
Disposable Medical Supplies	\$77,490.58	\$83,326.20	(\$5,835.62)	\$143,919.32	\$155,437.62	(\$11,518.30)	\$1,121,110.33	12.84%	\$977,191.01
Dues/Subscriptions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$174.00	0.00%	\$174.00
Durable Medical Equipment	\$8,342.24	\$36,379.74	(\$28,037.50)	\$22,355.05	\$50,397.08	(\$28,042.03)	\$383,189.08	5.83%	\$360,834.03
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$525.00	0.00%	\$525.00
Interest Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$56,009.00	0.00%	\$56,009.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Maintenance- Equipment	\$5,457.00	\$5,457.00	\$0.00	\$5,575.50	\$5,576.00	(\$0.50)	\$159,500.00	3.50%	\$153,924.50
Office Supplies	\$86.40	\$90.00	(\$3.60)	\$543.54	\$554.00	(\$10.46)	\$17,568.00	3.09%	\$17,024.46
Oxygen & Gases	\$0.00	\$4,432.00	(\$4,432.00)	\$2,079.08	\$6,683.00	(\$4,603.92)	\$51,155.12	4.06%	\$49,076.04
Postage	\$1,599.45	\$1,700.00	(\$100.55)	\$3,083.16	\$3,400.00	(\$316.84)	\$22,320.00	13.81%	\$19,236.84
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,425.00	0.00%	\$8,425.00
Professional Fees	\$0.00	\$0.00	\$0.00	\$250.00	\$300.00	(\$50.00)	\$3,600.00	6.94%	\$3,350.00
Repair-Equipment	\$400.00	\$400.00	\$0.00	\$2,740.39	\$2,150.00	\$590.39	\$50,000.00	5.48%	\$47,259.61
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,850.00	0.00%	\$6,850.00
Station Supplies	\$4,499.79	\$4,783.00	(\$283.21)	\$5,667.32	\$6,294.00	(\$626.68)	\$54,132.00	10.47%	\$48,464.68
Supplemental Food	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0.00%	\$3,000.00
Telephones-Cellular	\$171.10	\$171.00	\$0.10	\$342.20	\$345.00	(\$2.80)	\$2,029.00	16.87%	\$1,686.80
Uniforms	\$1,679.00	\$1,680.00	(\$1.00)	\$2,660.91	\$2,666.86	(\$5.95)	\$14,774.58	18.01%	\$12,113.67
Total Operating Expenses	\$107,468.45	\$146,051.94	(\$38,583.49)	\$202,593.17	\$246,286.56	(\$43,693.39)	\$2,373,859.27	8.53%	\$2,171,266.10
Total Expenses	\$138,786.05	\$179,600.94	(\$40,814.89)	\$263,508.53	\$312,023.56	(\$48,515.03)	\$2,797,088.27	9.42%	\$2,533,579.74
Revenue over Expeditures	(\$133,512.66)	(\$179,600.94)	\$46,088.28	(\$252,961.75)	(\$312,023.56)	\$59,061.81	(\$2,740,713.27)	9.23%	(\$2,487,751.52)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
009 - Dept of Clinical Services									
Revenue									
Other Revenue									
Miscellaneous Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	0.00%	\$12,000.00
Education/Training Revenue	\$6,692.65	\$10,250.00	(\$3,557.35)	\$63,659.32	\$46,000.00	\$17,659.32	\$282,000.00	22.57%	\$218,340.68
Total Other Revenue	\$6,692.65	\$10,250.00	(\$3,557.35)	\$63,659.32	\$46,000.00	\$17,659.32	\$294,000.00	21.65%	\$230,340.68
Total Revenues	\$6,692.65	\$10,250.00	(\$3,557.35)	\$63,659.32	\$46,000.00	\$17,659.32	\$294,000.00	21.65%	\$230,340.68
Expenses									
Payroll Expenses									
Regular Pay	\$53,317.15	\$51,220.00	\$2,097.15	\$109,338.14	\$107,531.00	\$1,807.14	\$660,195.00	16.56%	\$550,856.86
Overtime Pay	\$39.24	\$493.00	(\$453.76)	\$39.24	\$1,003.00	(\$963.76)	\$6,107.00	0.64%	\$6,067.76
Paid Time Off	\$7,869.69	\$9,666.00	(\$1,796.31)	\$10,634.62	\$12,082.00	(\$1,447.38)	\$88,205.00	12.06%	\$77,570.38
Stipend Pay	\$1,480.00	\$1,517.00	(\$37.00)	\$3,120.00	\$3,034.00	\$86.00	\$18,204.00	17.14%	\$15,084.00
Payroll Taxes	\$3,111.35	\$3,203.00	(\$91.65)	\$5,794.43	\$6,310.00	(\$515.57)	\$49,781.00	11.64%	\$43,986.57
TCDRS Plan	\$3,851.14	\$2,519.00	\$1,332.14	\$7,183.65	\$4,965.00	\$2,218.65	\$61,612.00	11.66%	\$54,428.35
Total Payroll Expenses	\$69,668.57	\$68,618.00	\$1,050.57	\$136,110.08	\$134,925.00	\$1,185.08	\$884,104.00	15.40%	\$747,993.92
Operating Expenses									
Credit Card Processing Fee	\$733.61	\$700.00	\$33.61	\$904.38	\$875.00	\$29.38	\$1,500.00	60.29%	\$595.62
Books/Materials	\$8,346.79	\$9,245.00	(\$898.21)	\$8,940.49	\$13,315.00	(\$4,374.51)	\$241,940.00	3.70%	\$232,999.51
Business Licenses	\$2,004.00	\$1,250.00	\$754.00	\$1,984.00	\$2,400.00	(\$416.00)	\$13,360.00	14.85%	\$11,376.00
Computer Software	\$666.68	\$5,000.00	(\$4,333.32)	\$906.68	\$5,240.00	(\$4,333.32)	\$10,412.00	8.71%	\$9,505.32
Conferences - Fees, Travel, & Meals	\$2,406.00	\$10,065.00	(\$7,659.00)	\$3,188.20	\$19,664.00	(\$16,475.80)	\$28,441.00	11.21%	\$25,252.80
Customer Relations	\$5,400.00	\$5,800.00	(\$400.00)	\$10,800.00	\$11,600.00	(\$800.00)	\$69,600.00	15.52%	\$58,800.00
Drug Supplies	\$20,343.88	\$21,765.00	(\$1,421.12)	\$54,605.03	\$57,231.00	(\$2,625.97)	\$484,880.00	11.26%	\$430,274.97
Dues/Subscriptions	\$900.00	\$1,020.00	(\$120.00)	\$900.00	\$1,520.00	(\$620.00)	\$16,915.00	5.32%	\$16,015.00
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	0.00%	\$600.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Meeting Expenses	\$359.35	\$360.00	(\$0.65)	\$612.34	\$620.00	(\$7.66)	\$24,000.00	2.55%	\$23,387.66
Mileage Reimbursements	\$213.92	\$215.00	(\$1.08)	\$213.92	\$215.00	(\$1.08)	\$500.00	42.78%	\$286.08
Office Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,200.00	0.00%	\$1,200.00
Printing Services	\$70.80	\$75.00	(\$4.20)	\$70.80	\$75.00	(\$4.20)	\$2,000.00	3.54%	\$1,929.20
Professional Fees	\$10,750.00	\$14,100.00	(\$3,350.00)	\$23,720.00	\$28,200.00	(\$4,480.00)	\$213,600.00	11.10%	\$189,880.00
Small Equipment & Furniture	\$5,425.94	\$7,224.00	(\$1,798.06)	\$5,553.77	\$7,424.00	(\$1,870.23)	\$12,832.00	43.28%	\$7,278.23
Telephones-Cellular	\$277.08	\$238.00	\$39.08	\$554.16	\$481.00	\$73.16	\$2,876.00	19.27%	\$2,321.84
Training/Related Expenses-CE	(\$15,770.89)	\$6,690.00	(\$22,460.89)	(\$9,081.30)	\$13,380.00	(\$22,461.30)	\$290,373.00	(3.13%)	\$299,454.30
Total Operating Expenses	\$42,127.16	\$83,747.00	(\$41,619.84)	\$103,872.47	\$162,240.00	(\$58,367.53)	\$1,415,029.00	7.34%	\$1,311,156.53
Total Expenses	\$111,795.73	\$152,365.00	(\$40,569.27)	\$239,982.55	\$297,165.00	(\$57,182.45)	\$2,299,133.00	10.44%	\$2,059,150.45
Revenue over Expeditures	(\$105,103.08)	(\$142,115.00)	\$37,011.92	(\$176,323.23)	(\$251,165.00)	\$74,841.77	(\$2,005,133.00)	8.79%	(\$1,828,809.77)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
010 - Fleet							<b>y</b>		
Revenue									
Other Revenue									
Miscellaneous Income	\$0.00	\$0.00	\$0.00	\$350.83	\$180.00	\$170.83	\$25,100.00	1.40%	\$24,749.17
Proceeds from Capital Lease	\$0.00	\$0.00	\$0.00	\$106,083.14	\$0.00	\$106,083.14	\$0.00	0.00%	(\$106,083.14)
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00%	\$30,000.00
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$64,000.00	0.00%	\$64,000.00
Total Other Revenue	\$0.00	\$0.00	\$0.00	\$106,433.97	\$180.00	\$106,253.97	\$119,100.00	89.37%	\$12,666.03
Total Revenues	\$0.00	\$0.00	\$0.00	\$106,433.97	\$180.00	\$106,253.97	\$119,100.00	89.37%	\$12,666.03
Expenses									
Payroll Expenses									
Regular Pay	\$28,186.23	\$31,979.00	(\$3,792.77)	\$58,500.12	\$67,195.00	(\$8,694.88)	\$414,237.00	14.12%	\$355,736.88
Overtime Pay	\$156.52	\$1,930.00	(\$1,773.48)	\$556.03	\$3,924.00	(\$3,367.97)	\$23,893.00	2.33%	\$23,336.97
Paid Time Off	\$6,855.89	\$6,205.00	\$650.89	\$10,055.49	\$7,756.00	\$2,299.49	\$59,028.00	17.04%	\$48,972.51
Stipend Pay	\$947.20	\$1,106.00	(\$158.80)	\$2,051.60	\$2,212.00	(\$160.40)	\$13,272.00	15.46%	\$11,220.40
Payroll Taxes	\$2,536.70	\$3,050.00	(\$513.30)	\$4,970.03	\$6,000.00	(\$1,029.97)	\$37,770.00	13.16%	\$32,799.97
TCDRS Plan	\$2,363.96	\$2,696.00	(\$332.04)	\$4,287.92	\$5,303.00	(\$1,015.08)	\$44,819.00	9.57%	\$40,531.08
Total Payroll Expenses	\$41,046.50	\$46,966.00	(\$5,919.50)	\$80,421.19	\$92,390.00	(\$11,968.81)	\$593,019.00	13.56%	\$512,597.81
Operating Expenses									
Accident Repair	\$0.00	\$0.00	\$0.00	\$1,336.90	\$1,400.00	(\$63.10)	\$36,000.00	3.71%	\$34,663.10
Capital Lease Expense	\$3,854.03	\$2,903.00	\$951.03	\$5,648.19	\$5,793.00	(\$144.81)	\$110,044.00	5.13%	\$104,395.81
Capital Lease Interest Expense	\$163.83	\$0.00	\$163.83	\$331.46	\$0.00	\$331.46	\$0.00	0.00%	(\$331.46)
Computer Software	\$0.00	\$0.00	\$0.00	\$6,380.00	\$7,500.00	(\$1,120.00)	\$7,500.00	85.07%	\$1,120.00
Conferences - Fees, Travel, & Meals	\$0.00	\$20.00	(\$20.00)	\$0.00	\$20.00	(\$20.00)	\$20.00	0.00%	\$20.00
Dues/Subscriptions	\$3,996.00	\$4,000.00	(\$4.00)	\$3,996.00	\$4,000.00	(\$4.00)	\$9,250.00	43.20%	\$5,254.00
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$450.00	0.00%	\$450.00

Fluids & Additives - Auto \$2,300.37 \$2,100.00 \$200.37 \$5,605.55 \$5,400.00 \$205.55 \$30,000.00 18.69%	\$1,036.59 \$24,394.45 \$981,449.96 \$1,559.80 \$16,503.00 \$1,485.27
	\$981,449.96 \$1,559.80 \$16,503.00
	\$1,559.80 \$16,503.00
Fuel - Auto \$59,262.29 \$91,977.00 (\$32,714.71) \$122,274.04 \$183,954.00 (\$61,679.96) \$1,103,724.00 11.08% \$1	\$16,503.00
Hazardous Waste Removal   \$240.80   \$200.00   \$40.80   \$516.20   \$476.00   \$40.20   \$2,076.00   24.87%	
Interest Expense \$0.00 \$492.00 (\$492.00) \$0.00 \$996.00 (\$996.00) \$16,503.00 0.00%	\$1,485.27
Laundry Service & Purchase \$157.65 \$150.00 \$7.65 \$314.73 \$300.00 \$14.73 \$1,800.00 17.49%	
Maintenance- Equipment   \$0.00   \$0.00   \$3,285.00   \$3,500.00   \$43,500.00   7.55%   \$2	\$40,215.00
Meeting Expenses   \$0.00   \$0.00   \$0.00   \$0.00   \$0.00   \$400.00   0.00%	\$400.00
Mileage Reimbursements   \$0.00	\$600.00
Oil & Lubricants   \$2,878.92   \$2,584.00   \$294.92   \$7,192.50   \$6,866.00   \$326.50   \$30,984.00   23.21%   \$23.21%	\$23,791.50
Oxygen & Gases \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	\$100.00
Repair-Equipment   \$0.00   \$0.00   \$708.00   \$700.00   \$8.00   \$4,200.00   16.86%	\$3,492.00
Shop Tools   \$439.77   \$420.00   \$19.77   \$439.77   \$420.00   \$19.77   \$4,920.00   \$.94%	\$4,480.23
Shop Supplies   \$2,130.80   \$2,000.00   \$130.80   \$2,726.45   \$2,600.00   \$126.45   \$15,104.22   18.05%   \$2,600.00   \$126.45   \$15,104.22   18.05%   \$2,600.00   \$126.45   \$126.45   \$15,104.22   18.05%   \$2,600.00   \$126.45   <	\$12,377.77
Small Equipment & Furniture   \$4,121.46   \$5,390.00   (\$1,268.54)   \$6,321.46   \$7,590.00   (\$1,268.54)   \$236,695.00   2.67%   \$236,695.00	\$230,373.54
Telephones-Cellular   \$80.44   \$0.44   \$160.88   \$162.00   (\$1.12)   \$968.00   16.62%	\$807.12
Training/Related Expenses-CE   \$0.00   \$0.00   \$0.00   \$0.00   \$0.00   \$0.00   \$2,100.00   0.00%	\$2,100.00
Travel Expenses   \$0.00   \$545.00   \$0.00   \$545.00   \$545.00   \$6,480.00   0.00%	\$6,480.00
Vehicle-Batteries   \$1,183.60   \$1,400.00   \$5,583.60   \$5,800.00   \$216.40)   \$64,800.00   \$62%   \$2	\$59,216.40
Vehicle-Outside Services   \$740.00   \$750.00   (\$10.00)   \$740.00   \$750.00   (\$10.00)   \$15,000.00   4.93%   5	\$14,260.00
Vehicle-Parts \$56,092.95 \$52,070.76 \$4,022.19 \$105,315.97 \$100,093.98 \$5,221.99 \$451,745.28 23.31% \$3	\$346,429.31
Vehicle-Registration \$220.89 \$211.00 \$9.89 \$275.72 \$266.00 \$9.72 \$2,496.00 11.05%	\$2,220.28
Vehicle-Tires   \$11,423.58   \$10,250.00   \$1,173.58   \$14,707.44   \$14,250.00   \$457.44   \$63,000.00   23.35%   \$23.35%   23.35%   \$23.35%   \$2	\$48,292.56
Vehicle-Towing   \$1,000.00   \$0.00   \$1,800.00   \$1,800.00   \$0.00   \$9,000.00   20.00%	\$7,200.00
Total Operating Expenses \$150,720.79 \$178,862.76 (\$28,141.97) \$296,093.27 \$355,501.98 (\$59,408.71) \$2,270,929.50 13.04% \$1,9	1,974,836.23
Capital Expenditures	
Capital Purchase - Equipment   \$0.00   \$0.00   \$0.00   \$0.00   \$0.00   \$0.00   \$38,000.00   \$0.00	\$38,000.00
Capital Purchase - Vehicles   \$0.00   \$0.00   \$0.00   \$0.00   \$0.00   \$1,854,600.00   0.00%   \$1,854,600.00   \$1,854,600.	1,854,600.00
Capital Purchase - Capital Leases   \$0.00   \$0.00   \$106,083.14   \$0.00   \$106,083.14   \$0.00   \$0.00   \$106,083.14	\$106,083.14)
Total Capital Expenditures   \$0.00   \$0.00   \$106,083.14   \$0.00   \$106,083.14   \$1,892,600.00   \$1,61%   \$1,7	1,786,516.86

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Total Expenses	\$191,767.29	\$225,828.76	(\$34,061.47)	\$482,597.60	\$447,891.98	\$34,705.62	\$4,756,548.50	10.15%	\$4,273,950.90
Revenue over Expeditures	(\$191,767.29)	(\$225,828.76)	\$34,061.47	(\$376,163.63)	(\$447,711.98)	\$71,548.35	(\$4,637,448.50)	8.11%	(\$4,261,284.87)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
011 - EMS Billing									
Expenses									
Payroll Expenses									
Regular Pay	\$50,153.16	\$60,086.00	(\$9,932.84)	\$106,084.89	\$126,599.00	(\$20,514.11)	\$744,327.00	14.25%	\$638,242.11
Overtime Pay	\$799.87	\$1,607.00	(\$807.13)	\$2,446.05	\$3,268.00	(\$821.95)	\$19,899.00	12.29%	\$17,452.95
Paid Time Off	\$15,000.62	\$12,638.00	\$2,362.62	\$22,153.67	\$15,798.00	\$6,355.67	\$140,956.00	15.72%	\$118,802.33
Payroll Taxes	\$4,604.41	\$5,501.00	(\$896.59)	\$9,101.78	\$10,780.00	(\$1,678.22)	\$64,551.00	14.10%	\$55,449.22
TCDRS Plan	\$4,313.36	\$4,861.00	(\$547.64)	\$7,901.08	\$9,526.00	(\$1,624.92)	\$76,258.00	10.36%	\$68,356.92
Total Payroll Expenses	\$74,871.42	\$84,693.00	(\$9,821.58)	\$147,687.47	\$165,971.00	(\$18,283.53)	\$1,045,991.00	14.12%	\$898,303.53
Operating Expenses									
Credit Card Processing Fee	\$1,853.65	\$1,800.00	\$53.65	\$3,850.40	\$3,800.00	\$50.40	\$20,700.00	18.60%	\$16,849.60
Books/Materials	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$875.00	0.00%	\$875.00
Collection Fees	\$3,352.00	\$5,500.00	(\$2,148.00)	\$7,573.92	\$11,000.00	(\$3,426.08)	\$75,000.00	10.10%	\$67,426.08
Conferences - Fees, Travel, & Meals	\$1,790.50	\$3,370.00	(\$1,579.50)	\$4,410.50	\$7,769.00	(\$3,358.50)	\$10,687.00	41.27%	\$6,276.50
Dues/Subscriptions	\$180.00	\$200.00	(\$20.00)	\$180.00	\$200.00	(\$20.00)	\$400.00	45.00%	\$220.00
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$975.00	0.00%	\$975.00
Legal Fees	\$10.00	\$10.00	\$0.00	\$10.00	\$10.00	\$0.00	\$60.00	16.67%	\$50.00
Meeting Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$800.00	0.00%	\$800.00
Professional Fees	\$19,531.60	\$18,830.00	\$701.60	\$43,025.59	\$46,235.00	(\$3,209.41)	\$248,680.00	17.30%	\$205,654.41
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,850.00	0.00%	\$2,850.00
Telephones-Cellular	\$78.21	\$118.00	(\$39.79)	\$156.42	\$238.00	(\$81.58)	\$1,222.00	12.80%	\$1,065.58
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9,205.00	0.00%	\$9,205.00
Total Operating Expenses	\$26,795.96	\$29,828.00	(\$3,032.04)	\$59,206.83	\$69,252.00	(\$10,045.17)	\$371,454.00	15.94%	\$312,247.17
Total Expenses	\$101,667.38	\$114,521.00	(\$12,853.62)	\$206,894.30	\$235,223.00	(\$28,328.70)	\$1,417,445.00	14.60%	\$1,210,550.70
Revenue over Expeditures	(\$101,667.38)	(\$114,521.00)	\$12,853.62	(\$206,894.30)	(\$235,223.00)	\$28,328.70	(\$1,417,445.00)	14.60%	(\$1,210,550.70)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
015 - Information Technology									
Revenue									
Other Revenue									
Miscellaneous Income	\$399.00	\$0.00	\$399.00	\$399.00	\$0.00	\$399.00	\$550.00	72.55%	\$151.00
Proceeds from Capital Lease	\$0.00	\$0.00	\$0.00	\$138,753.85	\$0.00	\$138,753.85	\$0.00	0.00%	(\$138,753.85)
Contract Revenue (Net)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$117,776.00	0.00%	\$117,776.00
MDC Revenue - First Responders	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$92,550.00	0.00%	\$92,550.00
Total Other Revenue	\$399.00	\$0.00	\$399.00	\$139,152.85	\$0.00	\$139,152.85	\$210,876.00	65.99%	\$71,723.15
Total Revenues	\$399.00	\$0.00	\$399.00	\$139,152.85	\$0.00	\$139,152.85	\$210,876.00	65.99%	\$71,723.15
Expenses									
Payroll Expenses									
Regular Pay	\$33,760.52	\$35,321.00	(\$1,560.48)	\$72,563.43	\$74,539.00	(\$1,975.57)	\$459,306.00	15.80%	\$386,742.57
Overtime Pay	\$40.95	\$179.00	(\$138.05)	\$98.98	\$364.00	(\$265.02)	\$2,213.00	4.47%	\$2,114.02
Paid Time Off	\$9,031.34	\$7,770.00	\$1,261.34	\$11,133.78	\$9,712.00	\$1,421.78	\$67,773.00	16.43%	\$56,639.22
Stipend Pay	\$1,033.10	\$1,318.00	(\$284.90)	\$2,083.25	\$2,636.00	(\$552.75)	\$15,816.00	13.17%	\$13,732.75
Payroll Taxes	\$3,114.49	\$3,300.00	(\$185.51)	\$6,103.85	\$6,457.00	(\$353.15)	\$40,339.00	15.13%	\$34,235.15
TCDRS Plan	\$2,868.82	\$2,916.00	(\$47.18)	\$4,923.21	\$5,707.00	(\$783.79)	\$47,824.00	10.29%	\$42,900.79
Total Payroll Expenses	\$49,849.22	\$50,804.00	(\$954.78)	\$96,906.50	\$99,415.00	(\$2,508.50)	\$633,271.00	15.30%	\$536,364.50
Operating Expenses									
Books/Materials	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50.00	0.00%	\$50.00
Business Licenses	\$0.00	\$150.00	(\$150.00)	\$0.00	\$600.00	(\$600.00)	\$3,600.00	0.00%	\$3,600.00
Capital Lease Interest Expense	\$292.03	\$0.00	\$292.03	\$292.03	\$0.00	\$292.03	\$0.00	0.00%	(\$292.03)
Computer Maintenance	\$1,128.00	\$1,130.00	(\$2.00)	\$1,128.00	\$11,630.00	(\$10,502.00)	\$397,150.00	0.28%	\$396,022.00
Computer Software	\$54,445.11	\$58,722.00	(\$4,276.89)	\$97,546.76	\$86,162.00	\$11,384.76	\$452,620.00	21.55%	\$355,073.24
Computer Software - MDC First Responder	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$43,500.00	0.00%	\$43,500.00
Computer Supplies/Non-Cap.	\$2,765.34	\$2,500.00	\$265.34	\$6,561.86	\$6,492.74	\$69.12	\$38,242.74	17.16%	\$31,680.88

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,079.00	0.00%	\$4,079.00
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$450.00	0.00%	\$450.00
Leases/Contracts	\$3,936.67	\$5,630.00	(\$1,693.33)	\$9,107.25	\$11,260.00	(\$2,152.75)	\$67,560.00	13.48%	\$58,452.75
Meeting Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$240.00	0.00%	\$240.00
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$240.00	0.00%	\$240.00
Professional Fees	\$38,050.00	\$32,000.00	\$6,050.00	\$80,452.32	\$66,000.00	\$14,452.32	\$512,500.00	15.70%	\$432,047.68
Repair-Equipment	\$98.00	\$100.00	(\$2.00)	\$98.00	\$100.00	(\$2.00)	\$7,800.00	1.26%	\$7,702.00
Small Equipment & Furniture	\$3,455.48	\$3,295.00	\$160.48	\$7,124.16	\$6,994.51	\$129.65	\$109,844.51	6.49%	\$102,720.35
Telephones-Cellular	\$7,723.14	\$7,634.00	\$89.14	\$15,504.81	\$15,274.00	\$230.81	\$91,632.00	16.92%	\$76,127.19
Telephones-Service	\$18,898.21	\$26,895.00	(\$7,996.79)	\$28,169.69	\$53,790.00	(\$25,620.31)	\$322,740.00	8.73%	\$294,570.31
Training/Related Expenses-CE	\$3,600.00	\$3,600.00	\$0.00	\$3,600.00	\$3,600.00	\$0.00	\$14,600.00	24.66%	\$11,000.00
Utilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	0.00%	\$2,000.00
Total Operating Expenses	\$134,391.98	\$141,656.00	(\$7,264.02)	\$249,584.88	\$261,903.25	(\$12,318.37)	\$2,068,848.25	12.06%	\$1,819,263.37
Capital Expenditures									
Capital Purchase - Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$121,601.16	0.00%	\$121,601.16
Capital Purchase - Capital Leases	\$0.00	\$0.00	\$0.00	\$138,753.85	\$0.00	\$138,753.85	\$0.00	0.00%	(\$138,753.85)
Total Capital Expenditures	\$0.00	\$0.00	\$0.00	\$138,753.85	\$0.00	\$138,753.85	\$121,601.16	114.11%	(\$17,152.69)
Total Expenses	\$184,241.20	\$192,460.00	(\$8,218.80)	\$485,245.23	\$361,318.25	\$123,926.98	\$2,823,720.41	17.18%	\$2,338,475.18
Revenue over Expeditures	(\$183,842.20)	(\$192,460.00)	\$8,617.80	(\$346,092.38)	(\$361,318.25)	\$15,225.87	(\$2,612,844.41)	13.25%	(\$2,266,752.03)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
016 - Facilities									
Revenue									
Other Revenue									
Proceeds from Capital Lease	\$270,466.37	\$0.00	\$270,466.37	\$1,161,251.00	\$0.00	\$1,161,251.00	\$0.00	0.00%	(\$1,161,251.00)
Total Other Revenue	\$270,466.37	\$0.00	\$270,466.37	\$1,161,251.00	\$0.00	\$1,161,251.00	\$0.00	0.00%	(\$1,161,251.00)
Total Revenues	\$270,466.37	\$0.00	\$270,466.37	\$1,161,251.00	\$0.00	\$1,161,251.00	\$0.00	0.00%	(\$1,161,251.00)
Expenses									
Payroll Expenses									
Regular Pay	\$10,651.79	\$16,109.00	(\$5,457.21)	\$22,470.51	\$33,819.00	(\$11,348.49)	\$208,557.00	10.77%	\$186,086.49
Overtime Pay	\$332.67	\$1,218.00	(\$885.33)	\$657.37	\$2,476.00	(\$1,818.63)	\$15,074.00	4.36%	\$14,416.63
Paid Time Off	\$2,921.17	\$3,039.00	(\$117.83)	\$3,615.47	\$3,799.00	(\$183.53)	\$23,915.00	15.12%	\$20,299.53
Stipend Pay	\$1,086.40	\$1,364.00	(\$277.60)	\$2,058.80	\$2,728.00	(\$669.20)	\$16,368.00	12.58%	\$14,309.20
Payroll Taxes	\$1,049.52	\$1,608.00	(\$558.48)	\$2,003.73	\$3,169.00	(\$1,165.27)	\$19,530.00	10.26%	\$17,526.27
TCDRS Plan	\$980.48	\$1,421.00	(\$440.52)	\$1,831.37	\$2,800.00	(\$968.63)	\$23,134.00	7.92%	\$21,302.63
Total Payroll Expenses	\$17,022.03	\$24,759.00	(\$7,736.97)	\$32,637.25	\$48,791.00	(\$16,153.75)	\$306,578.00	10.65%	\$273,940.75
Operating Expenses									
Books/Materials	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$150.00	0.00%	\$150.00
Business Licenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$40.00	0.00%	\$40.00
Capital Lease Interest Expense	\$2,170.77	\$0.00	\$2,170.77	\$4,160.71	\$0.00	\$4,160.71	\$0.00	0.00%	(\$4,160.71)
Conferences - Fees, Travel, & Meals	\$160.00	\$330.00	(\$170.00)	\$160.00	\$330.00	(\$170.00)	\$330.00	48.48%	\$170.00
Contractual Obligations- Other	\$10,757.58	\$10,760.00	(\$2.42)	\$33,205.25	\$29,364.00	\$3,841.25	\$218,000.00	15.23%	\$184,794.75
Customer Property Damage	\$0.00	\$650.00	(\$650.00)	\$650.00	\$650.00	\$0.00	\$12,000.00	5.42%	\$11,350.00
Damages/Uninsured Portion	\$2,298.44	\$0.00	\$2,298.44	\$4,596.88	\$0.00	\$4,596.88	\$0.00	0.00%	(\$4,596.88)
Dues/Subscriptions	\$46.75	\$0.00	\$46.75	\$46.75	\$0.00	\$46.75	\$208.00	22.48%	\$161.25
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	0.00%	\$300.00
Equipment Rental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$13,015.00	0.00%	\$13,015.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Maintenance & Repairs-Buildings	\$35,336.47	\$75,193.25	(\$39,856.78)	\$75,225.74	\$115,085.73	(\$39,859.99)	\$445,845.73	16.87%	\$370,619.99
Maintenance- Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$162,500.00	0.00%	\$162,500.00
Rent	\$12,923.30	\$14,426.00	(\$1,502.70)	\$24,424.30	\$29,477.00	(\$5,052.70)	\$174,212.00	14.02%	\$149,787.70
Shop Tools	\$186.00	\$190.00	(\$4.00)	\$186.00	\$190.00	(\$4.00)	\$7,500.00	2.48%	\$7,314.00
Shop Supplies	\$253.02	\$250.00	\$3.02	\$1,959.44	\$1,958.95	\$0.49	\$29,453.95	6.65%	\$27,494.51
Small Equipment & Furniture	\$1,115.03	\$1,115.00	\$0.03	\$7,286.92	\$7,284.52	\$2.40	\$91,203.23	7.99%	\$83,916.31
Telephones-Cellular	\$312.84	\$283.00	\$29.84	\$625.68	\$567.00	\$58.68	\$3,367.00	18.58%	\$2,741.32
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	0.00%	\$2,000.00
Utilities	\$37,845.18	\$37,845.00	\$0.18	\$76,715.47	\$76,720.00	(\$4.53)	\$370,680.00	20.70%	\$293,964.53
Total Operating Expenses	\$103,405.38	\$141,042.25	(\$37,636.87)	\$229,243.14	\$261,627.20	(\$32,384.06)	\$1,530,804.91	14.98%	\$1,301,561.77
Capital Expenditures									
Capital Purchase - Building/Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$92,175.51	0.00%	\$92,175.51
Capital Purchase - Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00	0.00%	\$35,000.00
Capital Purchase - Capital Leases	\$270,466.37	\$0.00	\$270,466.37	\$1,161,251.00	\$0.00	\$1,161,251.00	\$0.00	0.00%	(\$1,161,251.00)
Total Capital Expenditures	\$270,466.37	\$0.00	\$270,466.37	\$1,161,251.00	\$0.00	\$1,161,251.00	\$127,175.51	913.11%	(\$1,034,075.49)
Total Expenses	\$390,893.78	\$165,801.25	\$225,092.53	\$1,423,131.39	\$310,418.20	\$1,112,713.19	\$1,964,558.42	72.44%	\$541,427.03
Revenue over Expeditures	(\$120,427.41)	(\$165,801.25)	\$45,373.84	(\$261,880.39)	(\$310,418.20)	\$48,537.81	(\$1,964,558.42)	13.33%	(\$1,702,678.03)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
025 - Human Resources									
Revenue									
Other Revenue									
Miscellaneous Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$117,822.00	0.00%	\$117,822.00
Employee Medical Premiums	\$93,860.78	\$101,817.00	(\$7,956.22)	\$188,085.56	\$203,634.00	(\$15,548.44)	\$1,384,241.00	13.59%	\$1,196,155.44
Total Other Revenue	\$93,860.78	\$101,817.00	(\$7,956.22)	\$188,085.56	\$203,634.00	(\$15,548.44)	\$1,502,063.00	12.52%	\$1,313,977.44
	\$ <u>55,000.70</u>	\$101,017.00	(\$7,330.22)	\$100,003.30	\$203,034.00	(\$13,340.44)	\$1,302,003.00	12.5276	\$1,515,577.44
Total Revenues	\$93,860.78	\$101,817.00	(\$7,956.22)	\$188,085.56	\$203,634.00	(\$15,548.44)	\$1,502,063.00	12.52%	\$1,313,977.44
Expenses									
Payroll Expenses									
Regular Pay	\$14,098.76	\$15,768.00	(\$1,669.24)	\$28,031.01	\$33,285.00	(\$5,253.99)	\$244,222.00	11.48%	\$216,190.99
Overtime Pay	\$15.69	\$21.00	(\$5.31)	\$27.53	\$42.00	(\$14.47)	\$525.00	5.24%	\$497.47
Paid Time Off	\$2,748.75	\$3,912.00	(\$1,163.25)	\$4,772.45	\$5,203.00	(\$430.55)	\$36,939.00	12.92%	\$32,166.55
Payroll Taxes	\$1,182.45	\$1,458.00	(\$275.55)	\$2,310.47	\$2,851.00	(\$540.53)	\$20,846.00	11.08%	\$18,535.53
TCDRS Plan	\$1,102.86	\$1,288.00	(\$185.14)	\$2,147.14	\$2,519.00	(\$371.86)	\$25,010.00	8.59%	\$22,862.86
Health & Dental	\$44,281.85	\$56,446.00	(\$12,164.15)	\$86,339.01	\$112,892.00	(\$26,552.99)	\$842,344.00	10.25%	\$756,004.99
Health Insurance Claims	\$482,353.99	\$375,070.00	\$107,283.99	\$856,864.27	\$750,140.00	\$106,724.27	\$4,751,472.00	18.03%	\$3,894,607.73
Health Insurance Admin Fees	\$62,206.53	\$62,448.00	(\$241.47)	\$126,833.44	\$124,896.00	\$1,937.44	\$983,892.00	12.89%	\$857,058.56
Total Payroll Expenses	\$607,990.88	\$516,411.00	\$91,579.88	\$1,107,325.32	\$1,031,828.00	\$75,497.32	\$6,905,250.00	16.04%	\$5,797,924.68
Operating Expenses									
Unemployment Expense	\$1,500.00	\$1,500.00	\$0.00	\$3,000.00	\$3,000.00	\$0.00	\$18,000.00	16.67%	\$15,000.00
Advertising	\$0.00	\$625.00	(\$625.00)	\$0.00	\$625.00	(\$625.00)	\$2,350.00	0.00%	\$2,350.00
Conferences - Fees, Travel, & Meals	\$1,510.00	\$0.00	\$1,510.00	\$1,510.00	\$2,116.00	(\$606.00)	\$3,222.00	46.87%	\$1,712.00
Dues/Subscriptions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,600.00	0.00%	\$3,600.00
Employee Health\Wellness	\$332.08	\$1,750.00	(\$1,417.92)	\$271.62	\$3,000.00	(\$2,728.38)	\$28,000.00	0.97%	\$27,728.38
Employee Recognition	\$1,489.51	\$1,878.00	(\$388.49)	\$2,069.97	\$2,576.00	(\$506.03)	\$65,061.00	3.18%	\$62,991.03
Legal Fees	\$14,148.03	\$3,750.00	\$10,398.03	\$22,876.68	\$7,500.00	\$15,376.68	\$45,000.00	50.84%	\$22,123.32

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Mileage Reimbursements	\$0.00	\$75.00	(\$75.00)	\$0.00	\$75.00	(\$75.00)	\$225.00	0.00%	\$225.00
Professional Fees	\$21,746.25	\$14,733.00	\$7,013.25	\$35,566.03	\$25,767.00	\$9,799.03	\$147,912.00	24.05%	\$112,345.97
Recruit/Investigate	\$920.82	\$3,400.00	(\$2,479.18)	\$1,628.27	\$8,250.00	(\$6,621.73)	\$54,350.00	3.00%	\$52,721.73
Telephones-Cellular	\$80.44	\$84.00	(\$3.56)	\$160.88	\$168.00	(\$7.12)	\$1,344.00	11.97%	\$1,183.12
Training/Related Expenses-CE	\$0.00	\$450.00	(\$450.00)	\$0.00	\$2,950.00	(\$2,950.00)	\$6,250.00	0.00%	\$6,250.00
Tuition Reimbursement	\$8,144.60	\$8,000.00	\$144.60	\$8,144.60	\$10,150.00	(\$2,005.40)	\$74,150.00	10.98%	\$66,005.40
Worker's Compensation Insurance	\$39,138.28	\$32,262.00	\$6,876.28	\$71,316.48	\$64,524.00	\$6,792.48	\$410,370.00	17.38%	\$339,053.52
Total Operating Expenses	\$89,010.01	\$68,507.00	\$20,503.01	\$146,544.53	\$130,701.00	\$15,843.53	\$859,834.00	17.04%	\$713,289.47
Total Expenses	\$697,000.89	\$584,918.00	\$112,082.89	\$1,253,869.85	\$1,162,529.00	\$91,340.85	\$7,765,084.00	16.15%	\$6,511,214.15
Revenue over Expeditures	(\$603,140.11)	(\$483,101.00)	(\$120,039.11)	(\$1,065,784.29)	(\$958,895.00)	(\$106,889.29)	(\$6,263,021.00)	17.02%	(\$5,197,236.71)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
026 - Records Management									
Revenue									
Other Revenue									
Miscellaneous Income	\$3,677.76	\$4,200.00	(\$522.24)	\$8,283.71	\$8,400.00	(\$116.29)	\$49,200.00	16.84%	\$40,916.29
Total Other Revenue	\$3,677.76	\$4,200.00	(\$522.24)	\$8,283.71	\$8,400.00	(\$116.29)	\$49,200.00	16.84%	\$40,916.29
	\$3,077.70	φ4,200.00	(\$322.24)	\$0,203.71	\$0,400.00	(\$110.23)	\$43,200.00	10.0478	\$40,910.29
Total Revenues	\$3,677.76	\$4,200.00	(\$522.24)	\$8,283.71	\$8,400.00	(\$116.29)	\$49,200.00	16.84%	\$40,916.29
Expenses									
Payroll Expenses									
Regular Pay	\$8,806.89	\$12,926.00	(\$4,119.11)	\$22,472.45	\$27,286.00	(\$4,813.55)	\$168,132.00	13.37%	\$145,659.55
Overtime Pay	\$0.00	\$18.00	(\$18.00)	\$10.02	\$36.00	(\$25.98)	\$219.00	4.58%	\$208.98
Paid Time Off	\$5,715.35	\$2,865.00	\$2,850.35	\$7,107.61	\$3,581.00	\$3,526.61	\$25,076.00	28.34%	\$17,968.39
Stipend Pay	\$2,345.60	\$0.00	\$2,345.60	\$2,345.60	\$0.00	\$2,345.60	\$0.00	0.00%	(\$2,345.60)
Payroll Taxes	\$1,347.86	\$1,170.00	\$177.86	\$2,451.80	\$2,287.00	\$164.80	\$14,314.00	17.13%	\$11,862.20
TCDRS Plan	\$1,064.81	\$1,034.00	\$30.81	\$1,848.90	\$2,021.00	(\$172.10)	\$16,971.00	10.89%	\$15,122.10
Total Payroll Expenses	\$19,280.51	\$18,013.00	\$1,267.51	\$36,236.38	\$35,211.00	\$1,025.38	\$224,712.00	16.13%	\$188,475.62
Operating Expenses									
Advertising	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400.00	0.00%	\$400.00
Computer Software	\$0.00	\$0.00	\$0.00	\$0.00	\$4,788.00	(\$4,788.00)	\$4,788.00	0.00%	\$4,788.00
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$150.00	0.00%	\$150.00
Mileage Reimbursements	\$0.00	\$10.00	(\$10.00)	\$0.00	\$20.00	(\$20.00)	\$120.00	0.00%	\$120.00
Other Services	\$0.00	\$375.00	(\$375.00)	\$0.00	\$750.00	(\$750.00)	\$4,500.00	0.00%	\$4,500.00
Professional Fees	\$2,079.64	\$375.00	\$1,704.64	\$2,083.64	\$750.00	\$1,333.64	\$4,500.00	46.30%	\$2,416.36
Telephones-Cellular	\$30.00	\$30.00	\$0.00	\$60.00	\$60.00	\$0.00	\$360.00	16.67%	\$300.00
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	(\$4,000.00)	\$8,550.00	0.00%	\$8,550.00
Total Operating Expenses	\$2,109.64	\$790.00	\$1,319.64	\$2,143.64	\$10,368.00	(\$8,224.36)	\$23,368.00	9.17%	\$21,224.36

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Total Expenses	\$21,390.15	\$18,803.00	\$2,587.15	\$38,380.02	\$45,579.00	(\$7,198.98)	\$248,080.00	15.47%	\$209,699.98
Revenue over Expeditures	(\$17,712.39)	(\$14,603.00)	(\$3,109.39)	(\$30,096.31)	(\$37,179.00)	\$7,082.69	(\$198,880.00)	15.13%	(\$168,783.69)
-	(\$17,712.33)	(\$14,005.00)	(\$3,109.39)	(\$30,030.31)	(\$57,175.00)	\$7,002.09	(\$150,000.00)	15.1570	(\$100,705.09)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
027 - Emergency Management & Safety									
Revenue									
Other Revenue									
Miscellaneous Income	\$1,040.00	\$0.00	\$1,040.00	\$1,460.00	\$0.00	\$1,460.00	\$0.00	0.00%	(\$1,460.00)
Total Other Revenue	\$1,040.00	\$0.00	\$1,040.00	\$1,460.00	\$0.00	\$1,460.00	\$0.00	0.00%	(\$1,460.00)
Total Revenues	\$1,040.00	\$0.00	\$1,040.00	\$1,460.00	\$0.00	\$1,460.00	\$0.00	0.00%	(\$1,460.00)
Expenses									
Payroll Expenses									
Regular Pay	\$6,010.44	\$9,527.00	(\$3,516.56)	\$13,587.34	\$19,712.00	(\$6,124.66)	\$120,292.00	11.30%	\$106,704.66
Overtime Pay	\$1,455.15	\$1,804.00	(\$348.85)	\$2,162.70	\$4,559.00	(\$2,396.30)	\$22,599.00	9.57%	\$20,436.30
Paid Time Off	\$915.45	\$9,682.00	(\$8,766.55)	\$3,820.03	\$12,102.00	(\$8,281.97)	\$76,194.00	5.01%	\$72,373.97
Payroll Taxes	\$653.33	\$1,555.00	(\$901.67)	\$1,471.94	\$2,692.00	(\$1,220.06)	\$16,214.00	9.08%	\$14,742.06
TCDRS Plan	\$548.12	\$1,374.00	(\$825.88)	\$1,279.87	\$2,379.00	(\$1,099.13)	\$18,981.00	6.74%	\$17,701.13
Total Payroll Expenses	\$9,582.49	\$23,942.00	(\$14,359.51)	\$22,321.88	\$41,444.00	(\$19,122.12)	\$254,280.00	8.78%	\$231,958.12
Operating Expenses									
Credit Card Processing Fee	\$51.55	\$0.00	\$51.55	\$73.60	\$0.00	\$73.60	\$0.00	0.00%	(\$73.60)
Books/Materials	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	0.00%	\$600.00
Computer Software	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,705.00	0.00%	\$3,705.00
Conferences - Fees, Travel, & Meals	\$0.00	\$1,169.00	(\$1,169.00)	\$150.00	\$1,169.00	(\$1,019.00)	\$3,705.00	4.05%	\$3,555.00
Disposable Medical Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	0.00%	\$500.00
Employee Health\Wellness	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	0.00%	\$2,500.00
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	0.00%	\$600.00
Meeting Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,400.00	0.00%	\$1,400.00
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	0.00%	\$2,000.00
Recruit/Investigate	\$44.00	\$44.00	\$0.00	\$175.43	\$179.00	(\$3.57)	\$13,950.00	1.26%	\$13,774.57
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,278.00	0.00%	\$1,278.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Telephones-Cellular	\$78.21	\$116.00	(\$37.79)	\$156.42	\$233.00	(\$76.58)	\$1,396.00	11.20%	\$1,239.58
Training/Related Expenses-CE	\$1,400.81	\$0.00	\$1,400.81	\$1,400.81	\$3,000.00	(\$1,599.19)	\$20,700.00	6.77%	\$19,299.19
Uniforms	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	0.00%	\$500.00
Total Operating Expenses	\$1,574.57	\$1,329.00	\$245.57	\$1,956.26	\$4,581.00	(\$2,624.74)	\$52,834.00	3.70%	\$50,877.74
Capital Expenditures									
Capital Purchase - Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	0.00%	\$5,000.00
Total Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	0.00%	\$5,000.00
Total Expenses	\$11,157.06	\$25,271.00	(\$14,113.94)	\$24,278.14	\$46,025.00	(\$21,746.86)	\$312,114.00	7.78%	\$287,835.86
Revenue over Expeditures	(\$10,117.06)	(\$25,271.00)	\$15,153.94	(\$22,818.14)	(\$46,025.00)	\$23,206.86	(\$312,114.00)	7.31%	(\$289,295.86)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
039 - Community Paramedicine								<u>y</u>	
Revenue									
Other Revenue									
1115 Waiver - Paramedicine	\$70,900.00	\$90,000.00	(\$19,100.00)	\$201,500.00	\$180,000.00	\$21,500.00	\$1,080,000.00	18.66%	\$878,500.00
Total Other Revenue	\$70,900.00	\$90,000.00	(\$19,100.00)	\$201,500.00	\$180,000.00	\$21,500.00	\$1,080,000.00	18.66%	\$878,500.00
Total Revenues	\$70,900.00	\$90,000.00	(\$19,100.00)	\$201,500.00	\$180,000.00	\$21,500.00	\$1,080,000.00	18.66%	\$878,500.00
Expenses									
Payroll Expenses									
Regular Pay	\$15,440.21	\$17,973.00	(\$2,532.79)	\$33,889.31	\$37,787.00	(\$3,897.69)	\$232,972.00	14.55%	\$199,082.69
Overtime Pay	\$301.91	\$1,004.00	(\$702.09)	\$871.48	\$2,041.00	(\$1,169.52)	\$12,426.00	7.01%	\$11,554.52
Paid Time Off	\$4,594.47	\$3,548.00	\$1,046.47	\$5,186.38	\$4,435.00	\$751.38	\$28,097.00	18.46%	\$22,910.62
Payroll Taxes	\$1,418.08	\$1,667.00	(\$248.92)	\$2,801.14	\$3,276.00	(\$474.86)	\$20,240.00	13.84%	\$17,438.86
TCDRS Plan	\$1,330.01	\$1,473.00	(\$142.99)	\$2,612.56	\$2,895.00	(\$282.44)	\$23,977.00	10.90%	\$21,364.44
Total Payroll Expenses	\$23,084.68	\$25,665.00	(\$2,580.32)	\$45,360.87	\$50,434.00	(\$5,073.13)	\$317,712.00	14.28%	\$272,351.13
Operating Expenses									
Community Education	\$85.24	\$0.00	\$85.24	\$85.24	\$1,000.00	(\$914.76)	\$1,000.00	8.52%	\$914.76
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	\$0.00	\$3,200.00	(\$3,200.00)	\$3,200.00	0.00%	\$3,200.00
Employee Recognition	\$0.00	\$0.00	\$0.00	(\$225.00)	\$0.00	(\$225.00)	\$225.00	(100.00%)	\$450.00
Leases/Contracts	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9,000.00	0.00%	\$9,000.00
Telephones-Cellular	\$348.60	\$354.00	(\$5.40)	\$697.20	\$708.00	(\$10.80)	\$4,248.00	16.41%	\$3,550.80
Total Operating Expenses	\$433.84	\$354.00	\$79.84	\$557.44	\$4,908.00	(\$4,350.56)	\$17,673.00	3.15%	\$17,115.56
Total Expenses	\$23,518.52	\$26,019.00	(\$2,500.48)	\$45,918.31	\$55,342.00	(\$9,423.69)	\$335,385.00	13.69%	\$289,466.69
Revenue over Expeditures	\$47,381.48	\$63,981.00	(\$16,599.52)	\$155,581.69	\$124,658.00	\$30,923.69	\$744,615.00	20.89%	\$589,033.31

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
040 - Buildings MCHD									
Expenses									
Capital Expenditures									
Capital Purchase - Building/Improvements	\$425,000.00	\$425,000.00	\$0.00	\$425,000.00	\$425,000.00	\$0.00	\$450,000.00	94.44%	\$25,000.00
Capital Purchase - Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$24,923.00	0.00%	\$24,923.00
Total Capital Expenditures	\$425,000.00	\$425,000.00	\$0.00	\$425,000.00	\$425,000.00	\$0.00	\$474,923.00	89.49%	\$49,923.00
Total Expenses	\$425,000.00	\$425,000.00	\$0.00	\$425,000.00	\$425,000.00	\$0.00	\$474,923.00	89.49%	\$49,923.00
Revenue over Expeditures	(\$425,000.00)	(\$425,000.00)	\$0.00	(\$425,000.00)	(\$425,000.00)	\$0.00	(\$474,923.00)	89.49%	(\$49,923.00)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
042 - EMS Tactical Team									
Expenses									
Payroll Expenses									
Regular Pay	\$4,449.32	\$5,482.00	(\$1,032.68)	\$12,251.81	\$8,566.00	\$3,685.81	\$41,804.00	29.31%	\$29,552.19
Overtime Pay	\$1,268.52	\$2,741.00	(\$1,472.48)	\$2,994.09	\$4,283.00	(\$1,288.91)	\$20,902.00	14.32%	\$17,907.91
Stipend Pay	\$1,440.00	\$0.00	\$1,440.00	\$2,496.00	\$0.00	\$2,496.00	\$0.00	0.00%	(\$2,496.00)
Payroll Taxes	\$247.57	\$609.00	(\$361.43)	\$928.11	\$951.00	(\$22.89)	\$4,638.00	20.01%	\$3,709.89
TCDRS Plan	\$468.13	\$538.00	(\$69.87)	\$1,138.37	\$841.00	\$297.37	\$5,437.00	20.94%	\$4,298.63
Total Payroll Expenses	\$7,873.54	\$9,370.00	(\$1,496.46)	\$19,808.38	\$14,641.00	\$5,167.38	\$72,781.00	27.22%	\$52,972.62
Operating Expenses									
Books/Materials	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,250.00	0.00%	\$5,250.00
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,593.00	0.00%	\$2,593.00
Dues/Subscriptions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$125.00	0.00%	\$125.00
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$2,199.03	\$2,386.29	(\$187.26)	\$2,886.29	76.19%	\$687.26
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0.00%	\$3,000.00
Uniforms	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,900.00	0.00%	\$3,900.00
Total Operating Expenses	\$0.00	\$0.00	\$0.00	\$2,199.03	\$2,386.29	(\$187.26)	\$17,754.29	12.39%	\$15,555.26
Total Expenses	\$7,873.54	\$9,370.00	(\$1,496.46)	\$22,007.41	\$17,027.29	\$4,980.12	\$90,535.29	24.31%	\$68,527.88
Revenue over Expeditures	(\$7,873.54)	(\$9,370.00)	\$1,496.46	(\$22,007.41)	(\$17,027.29)	(\$4,980.12)	(\$90,535.29)	24.31%	(\$68,527.88)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
045 - EMS Quality									
Expenses									
Payroll Expenses									
Regular Pay	\$23,716.60	\$24,044.00	(\$327.40)	\$46,782.83	\$50,759.00	(\$3,976.17)	\$377,248.00	12.40%	\$330,465.17
Paid Time Off	\$5,657.05	\$5,343.00	\$314.05	\$6,574.91	\$6,679.00	(\$104.09)	\$50,367.00	13.05%	\$43,792.09
Stipend Pay	\$0.00	\$220.00	(\$220.00)	\$0.00	\$440.00	(\$440.00)	\$2,640.00	0.00%	\$2,640.00
Payroll Taxes	\$2,099.55	\$2,191.00	(\$91.45)	\$3,809.99	\$4,283.00	(\$473.01)	\$31,838.00	11.97%	\$28,028.01
TCDRS Plan	\$1,924.29	\$1,936.00	(\$11.71)	\$2,982.00	\$3,785.00	(\$803.00)	\$38,248.00	7.80%	\$35,266.00
Total Payroll Expenses	\$33,397.49	\$33,734.00	(\$336.51)	\$60,149.73	\$65,946.00	(\$5,796.27)	\$500,341.00	12.02%	\$440,191.27
Operating Expenses									
Conferences - Fees, Travel, & Meals	\$592.00	\$3,198.00	(\$2,606.00)	\$592.00	\$3,198.00	(\$2,606.00)	\$9,910.00	5.97%	\$9,318.00
Dues/Subscriptions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$371.00	0.00%	\$371.00
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$225.00	0.00%	\$225.00
Meeting Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	0.00%	\$1,000.00
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$450.00	0.00%	\$450.00
Telephones-Cellular	\$120.66	\$120.00	\$0.66	\$241.32	\$243.00	(\$1.68)	\$1,452.00	16.62%	\$1,210.68
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11,519.00	0.00%	\$11,519.00
Total Operating Expenses	\$712.66	\$3,318.00	(\$2,605.34)	\$833.32	\$3,441.00	(\$2,607.68)	\$24,927.00	3.34%	\$24,093.68
Total Expenses	\$34,110.15	\$37,052.00	(\$2,941.85)	\$60,983.05	\$69,387.00	(\$8,403.95)	\$525,268.00	11.61%	\$464,284.95
Revenue over Expeditures	(\$34,110.15)	(\$37,052.00)	\$2,941.85	(\$60,983.05)	(\$69,387.00)	\$8,403.95	(\$525,268.00)	11.61%	(\$464,284.95)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
046 - EMS Bike Team									
Expenses									
Payroll Expenses									
Regular Pay	\$632.64	\$3,221.00	(\$2,588.36)	\$1,132.19	\$5,637.00	(\$4,504.81)	\$31,248.00	3.62%	\$30,115.81
Overtime Pay	\$829.69	\$1,611.00	(\$781.31)	\$884.49	\$2,819.00	(\$1,934.51)	\$15,622.00	5.66%	\$14,737.51
Payroll Taxes	\$107.85	\$358.00	(\$250.15)	\$148.54	\$626.00	(\$477.46)	\$3,471.00	4.28%	\$3,322.46
TCDRS Plan	\$95.64	\$316.00	(\$220.36)	\$131.89	\$553.00	(\$421.11)	\$4,115.00	3.21%	\$3,983.11
Total Payroll Expenses	\$1,665.82	\$5,506.00	(\$3,840.18)	\$2,297.11	\$9,635.00	(\$7,337.89)	\$54,456.00	4.22%	\$52,158.89
Operating Expenses									
Community Education	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	0.00%	\$500.00
Dues/Subscriptions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180.00	0.00%	\$180.00
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,930.00	0.00%	\$4,930.00
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,683.00	0.00%	\$6,683.00
Uniforms	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,630.00	0.00%	\$3,630.00
Total Operating Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,923.00	0.00%	\$15,923.00
Total Expenses	\$1,665.82	\$5,506.00	(\$3,840.18)	\$2,297.11	\$9,635.00	(\$7,337.89)	\$70,379.00	3.26%	\$68,081.89
Revenue over Expeditures	(\$1,665.82)	(\$5,506.00)	\$3,840.18	(\$2,297.11)	(\$9,635.00)	\$7,337.89	(\$70,379.00)	3.26%	(\$68,081.89)

### Montgomery County Public Health District Balance Sheet

As of November 30, 2021

		Fund 22 11/30/2021
ASSETS		
Cash and Equivalents		
22-000-10400	Petty Cash-PHP-BS	\$200.00
22-000-11510	MCPHD Operating Account - WF-BS	\$2,738,319.76
Total Cash and Equiva	lents	\$2,738,519.76
Receivables		
22-000-14300	A/R-Other-BS	\$28,574.10
22-000-14400	A/R-Grant Revenue-BS	\$140,247.54
22-000-14550	Receivable from Primary Government-BS	(\$176,262.65)
Total Receivables		(\$7,441.01)
TOTAL ASSETS		\$2,731,078.75
LIABILITIES		
Current Liabilities		
22-000-20500	Accounts Payable-BS	\$175.70
22-000-21000	Accrued Expenditures-BS	\$310.00
22-000-21400	Accrued Payroll-BS	\$19,210.65
Total Current Liabil	ities	\$19,696.35
Deferred Liabilities		
22-000-23200	Deferred Revenue-BS	\$0.72
Total Deferred Liab	ilities	\$0.72
TOTAL LIABILITIES		\$19,697.07
CAPITAL		
22-000-30225	Assigned - Open Purchase Orders-BS	\$18,158.86
22-000-30802	Restricted - NACCHO Grant Funds Remaining-BS	\$0.72
22-000-39050	Unassigned Fund Balance-MCPHD-BS	\$2,693,222.10
TOTAL CAPITAL		\$2,711,381.68
TOTAL LIABILITIES AND	CAPITAL	\$2,731,078.75

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Other Revenue									
Miscellaneous Income	\$7,500.00	\$7,518.00	(\$18.00)	\$15,000.00	\$15,036.00	(\$36.00)	\$90,216.00	16.63%	\$75,216.00
Proceeds from Capital Lease	\$0.00	\$0.00	\$0.00	\$1,609,211.26	\$0.00	\$1,609,211.26	\$0.00	0.00%	(\$1,609,211.26)
Proceeds from Grant Funding	\$76,935.14	\$161,065.00	(\$84,129.86)	\$146,321.66	\$316,701.00	(\$170,379.34)	\$1,595,432.00	9.17%	\$1,449,110.34
1115 Waiver - Paramedicine	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,716,000.00	0.00%	\$1,716,000.00
Immunization Fees	\$1,445.54	\$1,600.00	(\$154.46)	\$4,043.33	\$3,200.00	\$843.33	\$19,200.00	21.06%	\$15,156.67
Employee Medical Premiums	\$5,059.88	\$5,267.00	(\$207.12)	\$10,139.38	\$10,534.00	(\$394.62)	\$55,988.00	18.11%	\$45,848.62
Total Other Revenue	\$90,940.56	\$175,450.00	(\$84,509.44)	\$1,784,715.63	\$345,471.00	\$1,439,244.63	\$3,476,836.00	51.33%	\$1,692,120.37
Total Revenues	\$90,940.56	\$175,450.00	(\$84,509.44)	\$1,784,715.63	\$345,471.00	\$1,439,244.63	\$3,476,836.00	51.33%	\$1,692,120.37
Expenses									
Payroll Expenses									
Regular Pay	\$50,746.57	\$85,316.00	(\$34,569.43)	\$101,582.80	\$176,362.00	(\$74,779.20)	\$924,781.00	10.98%	\$823,198.20
Overtime Pay	\$236.19	\$0.00	\$236.19	\$431.39	\$0.00	\$431.39	\$0.00	0.00%	(\$431.39)
Paid Time Off	\$4,707.03	\$13,850.00	(\$9,142.97)	\$10,595.19	\$19,837.00	(\$9,241.81)	\$105,073.00	10.08%	\$94,477.81
Stipend Pay	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	0.00%	\$15,000.00
Payroll Taxes	\$3,961.17	\$7,624.00	(\$3,662.83)	\$8,006.27	\$15,089.00	(\$7,082.73)	\$79,629.00	10.05%	\$71,622.73
TCDRS Plan	\$3,376.02	\$7,307.00	(\$3,930.98)	\$6,385.91	\$14,476.00	(\$8,090.09)	\$92,262.50	6.92%	\$85,876.59
Health & Dental	\$1,058.42	\$2,877.00	(\$1,818.58)	\$2,239.29	\$5,754.00	(\$3,514.71)	\$33,881.00	6.61%	\$31,641.71
Health Insurance Claims	\$26,002.91	\$18,993.00	\$7,009.91	\$46,192.14	\$37,986.00	\$8,206.14	\$192,165.50	24.04%	\$145,973.36
Health Insurance Admin Fees	\$3,353.45	\$3,251.00	\$102.45	\$6,837.38	\$6,502.00	\$335.38	\$38,375.50	17.82%	\$31,538.12
Total Payroll Expenses	\$93,441.76	\$139,218.00	(\$45,776.24)	\$182,270.37	\$276,006.00	(\$93,735.63)	\$1,481,167.50	12.31%	\$1,298,897.13
Operating Expenses									
Unemployment Expense	\$0.00	\$180.00	(\$180.00)	\$0.00	\$360.00	(\$360.00)	\$2,160.00	0.00%	\$2,160.00
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,000.00	0.00%	\$7,000.00
Credit Card Processing Fee	\$72.68	\$55.00	\$17.68	\$128.36	\$110.00	\$18.36	\$660.00	19.45%	\$531.64
Capital Lease Interest Expense	\$4,009.84	\$0.00	\$4,009.84	\$8,032.87	\$0.00	\$8,032.87	\$0.00	0.00%	(\$8,032.87)
Community Preparedness Supplies	\$0.00	\$2,667.00	(\$2,667.00)	\$0.00	\$2,667.00	(\$2,667.00)	\$122,523.00	0.00%	\$122,523.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Computer Software	\$400.00	\$400.00	\$0.00	\$800.00	\$800.00	\$0.00	\$44,135.00	1.81%	\$43,335.00
Computer Supplies/Non-Cap.	\$0.00	\$2,349.00	(\$2,349.00)	\$0.00	\$2,349.00	(\$2,349.00)	\$21,246.00	0.00%	\$21,246.00
Conferences - Fees, Travel, & Meals	\$0.00	\$269.00	(\$269.00)	\$0.00	\$4,569.00	(\$4,569.00)	\$12,356.00	0.00%	\$12,356.00
Contractual Obligations- Other	\$2,000.00	\$37,466.00	(\$35,466.00)	\$4,000.00	\$74,931.00	(\$70,931.00)	\$231,292.00	1.73%	\$227,292.00
Disposable Medical Supplies	\$175.70	\$7,604.00	(\$7,428.30)	\$175.70	\$15,207.00	(\$15,031.30)	\$49,891.00	0.35%	\$49,715.30
Durable Medical Equipment	\$0.00	\$6,501.00	(\$6,501.00)	\$0.00	\$13,001.00	(\$13,001.00)	\$39,173.00	0.00%	\$39,173.00
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,525.00	0.00%	\$1,525.00
Fuel - Auto	\$0.00	\$50.00	(\$50.00)	\$0.00	\$100.00	(\$100.00)	\$600.00	0.00%	\$600.00
Insurance	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	(\$1,500.00)	\$12,000.00	0.00%	\$12,000.00
Legal Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	(\$500.00)	\$1,500.00	0.00%	\$1,500.00
Management Fees	\$8,333.33	\$12,372.00	(\$4,038.67)	\$16,666.66	\$24,743.00	(\$8,076.34)	\$137,619.00	12.11%	\$120,952.34
Meeting Expenses	\$0.00	\$75.00	(\$75.00)	\$0.00	\$150.00	(\$150.00)	\$900.00	0.00%	\$900.00
Mileage Reimbursements	\$0.00	\$121.00	(\$121.00)	\$0.00	\$728.00	(\$728.00)	\$3,088.00	0.00%	\$3,088.00
Office Supplies	\$0.00	\$1,993.00	(\$1,993.00)	\$15.91	\$3,711.00	(\$3,695.09)	\$20,231.00	0.08%	\$20,215.09
Other Services - Community Paramedicine	\$71,900.00	\$90,042.00	(\$18,142.00)	\$202,500.00	\$179,584.00	\$22,916.00	\$1,080,000.00	18.75%	\$877,500.00
Postage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20.00	0.00%	\$20.00
Printing Services	\$0.00	\$0.00	\$0.00	\$491.31	\$0.00	\$491.31	\$4,900.00	10.03%	\$4,408.69
Rent	\$5,288.58	\$12,601.00	(\$7,312.42)	\$10,563.97	\$25,205.00	(\$14,641.03)	\$137,209.00	7.70%	\$126,645.03
Small Equipment & Furniture	\$0.00	\$4,300.00	(\$4,300.00)	\$0.00	\$4,300.00	(\$4,300.00)	\$19,000.00	0.00%	\$19,000.00
Telephones-Cellular	\$549.70	\$1,402.00	(\$852.30)	\$1,099.40	\$2,805.00	(\$1,705.60)	\$13,899.00	7.91%	\$12,799.60
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$13,208.00	0.00%	\$13,208.00
Travel Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$33,000.00	0.00%	\$33,000.00
Worker's Compensation Insurance	\$77.72	\$229.00	(\$151.28)	\$161.52	\$458.00	(\$296.48)	\$2,451.00	6.59%	\$2,289.48
Total Operating Expenses	\$92,807.55	\$180,676.00	(\$87,868.45)	\$244,635.70	\$357,778.00	(\$113,142.30)	\$2,011,586.00	12.16%	\$1,766,950.30
Capital Expenditures									
Capital Purchase - Capital Leases	\$0.00	\$0.00	\$0.00	\$1,609,211.26	\$0.00	\$1,609,211.26	\$0.00	0.00%	(\$1,609,211.26)
Total Capital Expenditures	\$0.00	\$0.00	\$0.00	\$1,609,211.26	\$0.00	\$1,609,211.26	\$0.00	0.00%	(\$1,609,211.26)
Total Expenses	\$186,249.31	\$319,894.00	(\$133,644.69)	\$2,036,117.33	\$633,784.00	\$1,402,333.33	\$3,492,753.50	58.30%	\$1,456,636.17
Revenue over Expeditures	(\$95,308.75)	(\$144,444.00)	\$49,135.25	(\$251,401.70)	(\$288,313.00)	\$36,911.30	(\$15,917.50)	1,579.40%	\$235,484.20

Current	Current	Current				Total	%YTD	Annual
Month	Month	Month	YTD	YTD	YTD	Annual	Annual	Budget
Actual	Budget	Variance	Actual	Budget	Variance	Budget	Budget	Remaining

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
122 - COVID-19 Crisis CoAG FY 2020									
Revenue									
Other Revenue									
Proceeds from Grant Funding	\$5,424.46	\$51,500.00	(\$46,075.54)	\$8,575.23	\$102,999.00	(\$94,423.77)	\$308,997.00	2.78%	\$300,421.77
Employee Medical Premiums	\$505.99	\$544.00	(\$38.01)	\$1,013.94	\$1,088.00	(\$74.06)	\$3,222.00	31.47%	\$2,208.06
Total Other Revenue	\$5,930.45	\$52,044.00	(\$46,113.55)	\$9,589.17	\$104,087.00	(\$94,497.83)	\$312,219.00	3.07%	\$302,629.83
Total Revenues	\$5,930.45	\$52,044.00	(\$46,113.55)	\$9,589.17	\$104,087.00	(\$94,497.83)	\$312,219.00	3.07%	\$302,629.83
Expenses									
Payroll Expenses									
Regular Pay	\$2,569.18	\$7,062.00	(\$4,492.82)	\$2,685.28	\$14,908.00	(\$12,222.72)	\$40,336.00	6.66%	\$37,650.72
Paid Time Off	\$161.52	\$1,569.00	(\$1,407.48)	\$1,289.33	\$1,961.00	(\$671.67)	\$6,288.00	20.50%	\$4,998.67
Payroll Taxes	\$208.34	\$639.00	(\$430.66)	\$295.67	\$1,249.00	(\$953.33)	\$3,452.00	8.57%	\$3,156.33
TCDRS Plan	\$84.84	\$564.00	(\$479.16)	(\$22.61)	\$1,103.00	(\$1,125.61)	\$3,662.50	(0.62%)	\$3,685.11
Health & Dental	(\$31.97)	\$302.00	(\$333.97)	\$34.32	\$604.00	(\$569.68)	\$2,387.00	1.44%	\$2,352.68
Health Insurance Claims	\$2,600.29	\$2,006.00	\$594.29	\$4,619.22	\$4,012.00	\$607.22	\$11,405.50	40.50%	\$6,786.28
Health Insurance Admin Fees	\$335.35	\$334.00	\$1.35	\$683.74	\$668.00	\$15.74	\$2,184.50	31.30%	\$1,500.76
Total Payroll Expenses	\$5,927.55	\$12,476.00	(\$6,548.45)	\$9,584.95	\$24,505.00	(\$14,920.05)	\$69,715.50	13.75%	\$60,130.55
Operating Expenses									
Computer Supplies/Non-Cap.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,797.00	0.00%	\$4,797.00
Contractual Obligations- Other	\$0.00	\$35,466.00	(\$35,466.00)	\$0.00	\$70,931.00	(\$70,931.00)	\$212,791.00	0.00%	\$212,791.00
Disposable Medical Supplies	\$0.00	\$7,354.00	(\$7,354.00)	\$0.00	\$14,707.00	(\$14,707.00)	\$44,122.00	0.00%	\$44,122.00
Durable Medical Equipment	\$0.00	\$6,501.00	(\$6,501.00)	\$0.00	\$13,001.00	(\$13,001.00)	\$39,003.00	0.00%	\$39,003.00
Worker's Compensation Insurance	\$2.90	\$17.00	(\$14.10)	\$4.22	\$34.00	(\$29.78)	\$94.00	4.49%	\$89.78
Total Operating Expenses	\$2.90	\$49,338.00	(\$49,335.10)	\$4.22	\$98,673.00	(\$98,668.78)	\$300,807.00	0.00%	\$300,802.78
Total Expenses	\$5,930.45	\$61,814.00	(\$55,883.55)	\$9,589.17	\$123,178.00	(\$113,588.83)	\$370,522.50	2.59%	\$360,933.33

	Current	Current	Current				Total	%YTD	Annual
	Month	Month	Month	YTD	YTD	YTD	Annual	Annual	Budget
	Actual	Budget	Variance	Actual	Budget	Variance	Budget	Budget	Remaining
Revenue over Expeditures	\$0.00	(\$9,770.00)	\$9,770.00	\$0.00	(\$19,091.00)	\$19,091.00	(\$58,303.50)	0.00%	(\$58,303.50)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
124 - IDCU/COVID 19									
Revenue									
Other Revenue									
Proceeds from Grant Funding	\$13,393.81	\$10,525.00	\$2,868.81	\$24,681.90	\$18,778.00	\$5,903.90	\$60,472.00	40.82%	\$35,790.10
Employee Medical Premiums	\$505.99	\$544.00	(\$38.01)	\$1,013.94	\$1,088.00	(\$74.06)	\$4,223.00	24.01%	\$3,209.06
Total Other Revenue	\$13,899.80	\$11,069.00	\$2,830.80	\$25,695.84	\$19,866.00	\$5,829.84	\$64,695.00	39.72%	\$38,999.16
Total Revenues	\$13,899.80	\$11,069.00	\$2,830.80	\$25,695.84	\$19,866.00	\$5,829.84	\$64,695.00	39.72%	\$38,999.16
Expenses									
Payroll Expenses									
Regular Pay	\$8,244.20	\$3,620.00	\$4,624.20	\$15,391.15	\$7,360.00	\$8,031.15	\$25,800.00	59.66%	\$10,408.85
Paid Time Off	\$372.88	\$490.00	(\$117.12)	\$565.20	\$996.00	(\$430.80)	\$3,492.00	16.19%	\$2,926.80
Payroll Taxes	\$627.99	\$304.00	\$323.99	\$1,163.54	\$618.00	\$545.54	\$2,167.00	53.69%	\$1,003.46
TCDRS Plan	\$666.22	\$269.00	\$397.22	\$1,147.48	\$547.00	\$600.48	\$2,410.00	47.61%	\$1,262.52
Health & Dental	\$54.58	\$302.00	(\$247.42)	\$123.86	\$604.00	(\$480.14)	\$2,876.00	4.31%	\$2,752.14
Health Insurance Claims	\$2,600.29	\$2,006.00	\$594.29	\$4,619.21	\$4,012.00	\$607.21	\$14,638.00	31.56%	\$10,018.79
Health Insurance Admin Fees	\$335.34	\$334.00	\$1.34	\$683.73	\$668.00	\$15.73	\$2,894.00	23.63%	\$2,210.27
Total Payroll Expenses	\$12,901.50	\$7,325.00	\$5,576.50	\$23,694.17	\$14,805.00	\$8,889.17	\$54,277.00	43.65%	\$30,582.83
Operating Expenses									
Capital Lease Interest Expense	\$375.49	\$0.00	\$375.49	\$754.99	\$0.00	\$754.99	\$0.00	0.00%	(\$754.99)
Community Preparedness Supplies	\$0.00	\$2,667.00	(\$2,667.00)	\$0.00	\$2,667.00	(\$2,667.00)	\$2,667.00	0.00%	\$2,667.00
Mileage Reimbursements	\$0.00	\$12.00	(\$12.00)	\$0.00	\$12.00	(\$12.00)	\$36.00	0.00%	\$36.00
Office Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00	(\$250.00)	\$250.00	0.00%	\$250.00
Rent	\$495.23	\$816.00	(\$320.77)	\$992.87	\$1,633.00	(\$640.13)	\$5,717.00	17.37%	\$4,724.13
Telephones-Cellular	\$118.43	\$244.00	(\$125.57)	\$236.86	\$489.00	(\$252.14)	\$1,713.00	13.83%	\$1,476.14
Worker's Compensation Insurance	\$9.15	\$5.00	\$4.15	\$16.95	\$10.00	\$6.95	\$35.00	48.43%	\$18.05
Total Operating Expenses	\$998.30	\$3,744.00	(\$2,745.70)	\$2,001.67	\$5,061.00	(\$3,059.33)	\$10,418.00	19.21%	\$8,416.33
Total Expenses	\$13,899.80	\$11,069.00	\$2,830.80	\$25,695.84	\$19,866.00	\$5,829.84	\$64,695.00	39.72%	\$38,999.16

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$0.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
125 - CPS/HAZARDS 2022									
Revenue									
Other Revenue									
Proceeds from Grant Funding	\$22,343.34	\$23,206.00	(\$862.66)	\$45,295.67	\$47,412.00	(\$2,116.33)	\$222,311.00	20.37%	\$177,015.33
Employee Medical Premiums	\$632.49	\$681.00	(\$48.51)	\$1,267.42	\$1,362.00	(\$94.58)	\$6,752.00	18.77%	\$5,484.58
Total Other Revenue	\$22,975.83	\$23,887.00	(\$911.17)	\$46,563.09	\$48,774.00	(\$2,210.91)	\$229,063.00	20.33%	\$182,499.91
Total Revenues	\$22,975.83	\$23,887.00	(\$911.17)	\$46,563.09	\$48,774.00	(\$2,210.91)	\$229,063.00	20.33%	\$182,499.91
Expenses									
Payroll Expenses									
Regular Pay	\$14,121.58	\$12,540.00	\$1,581.58	\$27,581.73	\$25,986.00	\$1,595.73	\$117,806.00	23.41%	\$90,224.27
Paid Time Off	\$528.42	\$1,996.00	(\$1,467.58)	\$3,555.18	\$3,498.00	\$57.18	\$16,150.00	22.01%	\$12,594.82
Payroll Taxes	\$1,045.95	\$1,076.00	(\$30.05)	\$2,232.44	\$2,182.00	\$50.44	\$9,912.00	22.52%	\$7,679.56
TCDRS Plan	\$488.63	\$951.00	(\$462.37)	\$828.04	\$1,929.00	(\$1,100.96)	\$11,439.00	7.24%	\$10,610.96
Health & Dental	\$287.87	\$377.00	(\$89.13)	\$614.54	\$754.00	(\$139.46)	\$4,406.00	13.95%	\$3,791.46
Health Insurance Claims	\$3,250.36	\$2,507.00	\$743.36	\$5,774.02	\$5,014.00	\$760.02	\$23,679.00	24.38%	\$17,904.98
Health Insurance Admin Fees	\$419.19	\$417.00	\$2.19	\$854.68	\$834.00	\$20.68	\$4,803.00	17.79%	\$3,948.32
Total Payroll Expenses	\$20,142.00	\$19,864.00	\$278.00	\$41,440.63	\$40,197.00	\$1,243.63	\$188,195.00	22.02%	\$146,754.37
Operating Expenses									
Capital Lease Interest Expense	\$508.09	\$0.00	\$508.09	\$941.20	\$0.00	\$941.20	\$0.00	0.00%	(\$941.20)
Community Preparedness Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,700.00	0.00%	\$1,700.00
Conferences - Fees, Travel, & Meals	\$0.00	\$269.00	(\$269.00)	\$0.00	\$1,344.00	(\$1,344.00)	\$3,406.00	0.00%	\$3,406.00
Contractual Obligations- Other	\$1,833.00	\$1,833.00	\$0.00	\$3,666.00	\$3,666.00	\$0.00	\$16,497.00	22.22%	\$12,831.00
Management Fees	\$1,834.54	\$2,573.00	(\$738.46)	\$3,358.26	\$5,146.00	(\$1,787.74)	\$23,157.00	14.50%	\$19,798.74
Mileage Reimbursements	\$0.00	\$94.00	(\$94.00)	\$0.00	\$187.00	(\$187.00)	\$942.00	0.00%	\$942.00
Office Supplies	\$0.00	\$275.00	(\$275.00)	\$0.00	\$275.00	(\$275.00)	\$1,100.00	0.00%	\$1,100.00
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	0.00%	\$1,000.00
Rent	\$670.11	\$1,312.00	(\$641.89)	\$1,238.04	\$2,625.00	(\$1,386.96)	\$11,813.00	10.48%	\$10,574.96
Telephones-Cellular	\$195.53	\$210.00	(\$14.47)	\$391.06	\$420.00	(\$28.94)	\$1,890.00	20.69%	\$1,498.94

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,250.00	0.00%	\$2,250.00
Worker's Compensation Insurance	\$26.19	\$30.00	(\$3.81)	\$56.04	\$60.00	(\$3.96)	\$270.00	20.76%	\$213.96
Total Operating Expenses	\$5,067.46	\$6,596.00	(\$1,528.54)	\$9,650.60	\$13,723.00	(\$4,072.40)	\$64,025.00	15.07%	\$54,374.40
Total Expenses	\$25,209.46	\$26,460.00	(\$1,250.54)	\$51,091.23	\$53,920.00	(\$2,828.77)	\$252,220.00	20.26%	\$201,128.77
Revenue over Expeditures	(\$2,233.63)	(\$2,573.00)	\$339.37	(\$4,528.14)	(\$5,146.00)	\$617.86	(\$23,157.00)	19.55%	(\$18,628.86)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
126 - IDCU/SUR FY 2022									
Revenue									
Other Revenue									
Proceeds from Grant Funding	\$7,355.76	\$6,875.00	\$480.76	\$14,263.47	\$13,750.00	\$513.47	\$82,500.00	17.29%	\$68,236.53
Employee Medical Premiums	\$253.00	\$272.00	(\$19.00)	\$506.97	\$544.00	(\$37.03)	\$3,700.00	13.70%	\$3,193.03
Total Other Revenue	\$7,608.76	\$7,147.00	\$461.76	\$14,770.44	\$14,294.00	\$476.44	\$86,200.00	17.14%	\$71,429.56
Total Revenues	\$7,608.76	\$7,147.00	\$461.76	\$14,770.44	\$14,294.00	\$476.44	\$86,200.00	17.14%	\$71,429.56
Expenses									
Payroll Expenses									
Regular Pay	\$3,992.13	\$3,609.00	\$383.13	\$7,636.13	\$7,339.00	\$297.13	\$44,951.00	16.99%	\$37,314.87
Paid Time Off	\$239.70	\$489.00	(\$249.30)	\$623.22	\$994.00	(\$370.78)	\$6,049.00	10.30%	\$5,425.78
Payroll Taxes	\$294.44	\$303.00	(\$8.56)	\$571.97	\$616.00	(\$44.03)	\$3,774.00	15.16%	\$3,202.03
TCDRS Plan	\$277.15	\$268.00	\$9.15	\$554.28	\$545.00	\$9.28	\$4,485.00	12.36%	\$3,930.72
Health & Dental	\$110.50	\$151.00	(\$40.50)	\$234.56	\$302.00	(\$67.44)	\$2,253.00	10.41%	\$2,018.44
Health Insurance Claims	\$1,300.14	\$1,003.00	\$297.14	\$2,309.61	\$2,006.00	\$303.61	\$12,702.00	18.18%	\$10,392.39
Health Insurance Admin Fees	\$167.68	\$167.00	\$0.68	\$341.88	\$334.00	\$7.88	\$2,634.00	12.98%	\$2,292.12
Total Payroll Expenses	\$6,381.74	\$5,990.00	\$391.74	\$12,271.65	\$12,136.00	\$135.65	\$76,848.00	15.97%	\$64,576.35
Operating Expenses									
Capital Lease Interest Expense	\$187.19	\$0.00	\$187.19	\$388.31	\$0.00	\$388.31	\$0.00	0.00%	(\$388.31)
Management Fees	\$748.23	\$459.00	\$289.23	\$1,510.65	\$917.00	\$593.65	\$5,500.00	27.47%	\$3,989.35
Mileage Reimbursements	\$0.00	\$15.00	(\$15.00)	\$0.00	\$30.00	(\$30.00)	\$362.00	0.00%	\$362.00
Office Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$264.00	0.00%	\$264.00
Rent	\$246.89	\$916.00	(\$669.11)	\$510.62	\$1,833.00	(\$1,322.38)	\$10,998.00	4.64%	\$10,487.38
Telephones-Cellular	\$40.22	\$80.00	(\$39.78)	\$80.44	\$160.00	(\$79.56)	\$960.00	8.38%	\$879.56
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,300.00	0.00%	\$2,300.00
Worker's Compensation Insurance	\$4.49	\$30.00	(\$25.51)	\$8.77	\$60.00	(\$51.23)	\$360.00	2.44%	\$351.23
Total Operating Expenses	\$1,227.02	\$1,500.00	(\$272.98)	\$2,498.79	\$3,000.00	(\$501.21)	\$20,744.00	12.05%	\$18,245.21

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Total Expenses	\$7,608.76	\$7,490.00	\$118.76	\$14,770.44	\$15,136.00	(\$365.56)	\$97,592.00	15.13%	\$82,821.56
Revenue over Expeditures	\$0.00	(\$343.00)	\$343.00	\$0.00	(\$842.00)	\$842.00	(\$11,392.00)	0.00%	(\$11,392.00)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
127 - Workforce COVID-19									
Revenue									
Other Revenue									
Proceeds from Grant Funding	\$3,644.46	\$30,773.00	(\$27,128.54)	\$6,433.50	\$63,571.00	(\$57,137.50)	\$496,427.00	1.30%	\$489,993.50
Employee Medical Premiums	\$758.98	\$781.00	(\$22.02)	\$1,520.90	\$1,562.00	(\$41.10)	\$9,372.00	16.23%	\$7,851.10
Total Other Revenue	\$4,403.44	\$31,554.00	(\$27,150.56)	\$7,954.40	\$65,133.00	(\$57,178.60)	\$505,799.00	1.57%	\$497,844.60
Total Revenues	\$4,403.44	\$31,554.00	(\$27,150.56)	\$7,954.40	\$65,133.00	(\$57,178.60)	\$505,799.00	1.57%	\$497,844.60
Expenses									
Payroll Expenses									
Regular Pay	\$0.00	\$17,928.00	(\$17,928.00)	\$0.00	\$35,856.00	(\$35,856.00)	\$215,136.00	0.00%	\$215,136.00
Paid Time Off	\$0.00	\$944.00	(\$944.00)	\$0.00	\$1,888.00	(\$1,888.00)	\$11,328.00	0.00%	\$11,328.00
Stipend Pay	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	0.00%	\$15,000.00
Payroll Taxes	\$0.00	\$1,773.00	(\$1,773.00)	\$0.00	\$3,546.00	(\$3,546.00)	\$21,276.00	0.00%	\$21,276.00
TCDRS Plan	\$0.00	\$2,128.00	(\$2,128.00)	\$0.00	\$4,256.00	(\$4,256.00)	\$25,536.00	0.00%	\$25,536.00
Health & Dental	\$0.00	\$473.00	(\$473.00)	\$0.00	\$946.00	(\$946.00)	\$5,676.00	0.00%	\$5,676.00
Health Insurance Claims	\$3,900.43	\$2,680.00	\$1,220.43	\$6,928.81	\$5,360.00	\$1,568.81	\$32,160.00	21.54%	\$25,231.19
Health Insurance Admin Fees	\$503.01	\$553.00	(\$49.99)	\$1,025.59	\$1,106.00	(\$80.41)	\$6,636.00	15.45%	\$5,610.41
Total Payroll Expenses	\$4,403.44	\$26,479.00	(\$22,075.56)	\$7,954.40	\$52,958.00	(\$45,003.60)	\$332,748.00	2.39%	\$324,793.60
Operating Expenses									
Computer Software	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$39,300.00	0.00%	\$39,300.00
Computer Supplies/Non-Cap.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,100.00	0.00%	\$14,100.00
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	\$0.00	\$1,675.00	(\$1,675.00)	\$3,250.00	0.00%	\$3,250.00
Disposable Medical Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	0.00%	\$2,500.00
Management Fees	\$0.00	\$1,771.00	(\$1,771.00)	\$0.00	\$3,542.00	(\$3,542.00)	\$21,252.00	0.00%	\$21,252.00
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	\$0.00	\$350.00	(\$350.00)	\$700.00	0.00%	\$700.00
Office Supplies	\$0.00	\$1,318.00	(\$1,318.00)	\$0.00	\$2,636.00	(\$2,636.00)	\$15,817.00	0.00%	\$15,817.00
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	0.00%	\$2,500.00
Rent	\$0.00	\$1,619.00	(\$1,619.00)	\$0.00	\$3,238.00	(\$3,238.00)	\$19,428.00	0.00%	\$19,428.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$13,600.00	0.00%	\$13,600.00
Telephones-Cellular	\$0.00	\$291.00	(\$291.00)	\$0.00	\$582.00	(\$582.00)	\$3,492.00	0.00%	\$3,492.00
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,200.00	0.00%	\$3,200.00
Travel Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$33,000.00	0.00%	\$33,000.00
Worker's Compensation Insurance	\$0.00	\$76.00	(\$76.00)	\$0.00	\$152.00	(\$152.00)	\$912.00	0.00%	\$912.00
Total Operating Expenses	\$0.00	\$5,075.00	(\$5,075.00)	\$0.00	\$12,175.00	(\$12,175.00)	\$173,051.00	0.00%	\$173,051.00
Total Expenses	\$4,403.44	\$31,554.00	(\$27,150.56)	\$7,954.40	\$65,133.00	(\$57,178.60)	\$505,799.00	1.57%	\$497,844.60
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$0.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
128 - Expansion IDCU/COVID-19									
Revenue									
Other Revenue									
Proceeds from Grant Funding	\$2,429.64	\$10,510.00	(\$8,080.36)	\$4,289.00	\$21,020.00	(\$16,731.00)	\$244,778.00	1.75%	\$240,489.00
Employee Medical Premiums	\$505.99	\$404.00	\$101.99	\$1,013.94	\$808.00	\$205.94	\$4,848.00	20.91%	\$3,834.06
Total Other Revenue	\$2,935.63	\$10,914.00	(\$7,978.37)	\$5,302.94	\$21,828.00	(\$16,525.06)	\$249,626.00	2.12%	\$244,323.06
Total Revenues	\$2,935.63	\$10,914.00	(\$7,978.37)	\$5,302.94	\$21,828.00	(\$16,525.06)	\$249,626.00	2.12%	\$244,323.06
Expenses									
Payroll Expenses									
Regular Pay	\$0.00	\$6,098.00	(\$6,098.00)	\$0.00	\$12,196.00	(\$12,196.00)	\$73,176.00	0.00%	\$73,176.00
Paid Time Off	\$0.00	\$516.00	(\$516.00)	\$0.00	\$1,032.00	(\$1,032.00)	\$6,192.00	0.00%	\$6,192.00
Payroll Taxes	\$0.00	\$398.00	(\$398.00)	\$0.00	\$796.00	(\$796.00)	\$4,776.00	0.00%	\$4,776.00
TCDRS Plan	\$0.00	\$378.00	(\$378.00)	\$0.00	\$756.00	(\$756.00)	\$4,536.00	0.00%	\$4,536.00
Health & Dental	\$0.00	\$140.00	(\$140.00)	\$0.00	\$280.00	(\$280.00)	\$1,680.00	0.00%	\$1,680.00
Health Insurance Claims	\$2,600.29	\$1,269.00	\$1,331.29	\$4,619.21	\$2,538.00	\$2,081.21	\$15,228.00	30.33%	\$10,608.79
Health Insurance Admin Fees	\$335.34	\$194.00	\$141.34	\$683.73	\$388.00	\$295.73	\$2,328.00	29.37%	\$1,644.27
Total Payroll Expenses	\$2,935.63	\$8,993.00	(\$6,057.37)	\$5,302.94	\$17,986.00	(\$12,683.06)	\$107,916.00	4.91%	\$102,613.06
Operating Expenses									
Community Preparedness Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$118,156.00	0.00%	\$118,156.00
Management Fees	\$0.00	\$1,134.00	(\$1,134.00)	\$0.00	\$2,268.00	(\$2,268.00)	\$13,610.00	0.00%	\$13,610.00
Office Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	0.00%	\$500.00
Rent	\$0.00	\$668.00	(\$668.00)	\$0.00	\$1,336.00	(\$1,336.00)	\$8,016.00	0.00%	\$8,016.00
Telephones-Cellular	\$0.00	\$110.00	(\$110.00)	\$0.00	\$220.00	(\$220.00)	\$1,320.00	0.00%	\$1,320.00
Worker's Compensation Insurance	\$0.00	\$9.00	(\$9.00)	\$0.00	\$18.00	(\$18.00)	\$108.00	0.00%	\$108.00
Total Operating Expenses	\$0.00	\$1,921.00	(\$1,921.00)	\$0.00	\$3,842.00	(\$3,842.00)	\$141,710.00	0.00%	\$141,710.00
Total Expenses	\$2,935.63	\$10,914.00	(\$7,978.37)	\$5,302.94	\$21,828.00	(\$16,525.06)	\$249,626.00	2.12%	\$244,323.06

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$0.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
213 - CPS/CRI 2022									
Revenue									
Other Revenue									
Proceeds from Grant Funding	\$8,908.15	\$15,808.00	(\$6,899.85)	\$17,380.27	\$25,655.00	(\$8,274.73)	\$93,746.00	18.54%	\$76,365.73
Employee Medical Premiums	\$252.99	\$272.00	(\$19.01)	\$506.96	\$544.00	(\$37.04)	\$2,699.00	18.78%	\$2,192.04
Total Other Revenue	\$9,161.14	\$16,080.00	(\$6,918.86)	\$17,887.23	\$26,199.00	(\$8,311.77)	\$96,445.00	18.55%	\$78,557.77
Total Revenues	\$9,161.14	\$16,080.00	(\$6,918.86)	\$17,887.23	\$26,199.00	(\$8,311.77)	\$96,445.00	18.55%	\$78,557.77
Expenses									
Payroll Expenses									
Regular Pay	\$4,808.16	\$4,121.00	\$687.16	\$9,616.32	\$8,700.00	\$916.32	\$39,694.00	24.23%	\$30,077.68
Paid Time Off	\$228.96	\$916.00	(\$687.04)	\$228.96	\$1,145.00	(\$916.04)	\$5,558.00	4.12%	\$5,329.04
Payroll Taxes	\$361.45	\$373.00	(\$11.55)	\$705.39	\$729.00	(\$23.61)	\$3,349.00	21.06%	\$2,643.61
TCDRS Plan	\$329.43	\$329.00	\$0.43	\$643.87	\$643.00	\$0.87	\$3,850.00	16.72%	\$3,206.13
Health & Dental	\$166.16	\$151.00	\$15.16	\$351.72	\$302.00	\$49.72	\$1,764.00	19.94%	\$1,412.28
Health Insurance Claims	\$1,300.15	\$1,003.00	\$297.15	\$2,309.61	\$2,006.00	\$303.61	\$9,471.00	24.39%	\$7,161.39
Health Insurance Admin Fees	\$167.67	\$167.00	\$0.67	\$341.87	\$334.00	\$7.87	\$1,923.00	17.78%	\$1,581.13
Total Payroll Expenses	\$7,361.98	\$7,060.00	\$301.98	\$14,197.74	\$13,859.00	\$338.74	\$65,609.00	21.64%	\$51,411.26
Operating Expenses									
Capital Lease Interest Expense	\$802.32	\$0.00	\$802.32	\$1,620.90	\$0.00	\$1,620.90	\$0.00	0.00%	(\$1,620.90)
Computer Supplies/Non-Cap.	\$0.00	\$2,349.00	(\$2,349.00)	\$0.00	\$2,349.00	(\$2,349.00)	\$2,349.00	0.00%	\$2,349.00
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	\$0.00	\$1,050.00	(\$1,050.00)	\$3,500.00	0.00%	\$3,500.00
Management Fees	\$746.11	\$1,040.00	(\$293.89)	\$1,508.53	\$2,080.00	(\$571.47)	\$9,360.00	16.12%	\$7,851.47
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	\$0.00	\$149.00	(\$149.00)	\$448.00	0.00%	\$448.00
Office Supplies	\$0.00	\$250.00	(\$250.00)	\$0.00	\$250.00	(\$250.00)	\$500.00	0.00%	\$500.00
Rent	\$1,058.17	\$2,001.00	(\$942.83)	\$2,131.57	\$4,002.00	(\$1,870.43)	\$18,009.00	11.84%	\$15,877.43
Small Equipment & Furniture	\$0.00	\$4,300.00	(\$4,300.00)	\$0.00	\$4,300.00	(\$4,300.00)	\$4,950.00	0.00%	\$4,950.00
Telephones-Cellular	\$78.21	\$90.00	(\$11.79)	\$156.42	\$180.00	(\$23.58)	\$810.00	19.31%	\$653.58
Worker's Compensation Insurance	\$5.35	\$6.00	(\$0.65)	\$10.46	\$12.00	(\$1.54)	\$54.00	19.37%	\$43.54

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Total Operating Expenses	\$2,690.16	\$10,036.00	(\$7,345.84)	\$5,427.88	\$14,372.00	(\$8,944.12)	\$39,980.00	13.58%	\$34,552.12
Total Expenses	\$10,052.14	\$17,096.00	(\$7,043.86)	\$19,625.62	\$28,231.00	(\$8,605.38)	\$105,589.00	18.59%	\$85,963.38
Revenue over Expeditures	(\$891.00)	(\$1,016.00)	\$125.00	(\$1,738.39)	(\$2,032.00)	\$293.61	(\$9,144.00)	19.01%	(\$7,405.61)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
317 - MRC UASI 2020									
Revenue									
Other Revenue									
Proceeds from Grant Funding	\$6,284.40	\$5,964.00	\$320.40	\$12,605.42	\$11,708.00	\$897.42	\$17,890.00	70.46%	\$5,284.58
Employee Medical Premiums	\$252.99	\$272.00	(\$19.01)	\$506.97	\$544.00	(\$37.03)	\$816.00	62.13%	\$309.03
Total Other Revenue	\$6,537.39	\$6,236.00	\$301.39	\$13,112.39	\$12,252.00	\$860.39	\$18,706.00	70.10%	\$5,593.61
Total Revenues	\$6,537.39	\$6,236.00	\$301.39	\$13,112.39	\$12,252.00	\$860.39	\$18,706.00	70.10%	\$5,593.61
Expenses									
Payroll Expenses									
Regular Pay	\$4,044.73	\$3,462.00	\$582.73	\$8,113.50	\$7,308.00	\$805.50	\$10,577.00	76.71%	\$2,463.50
Paid Time Off	\$192.32	\$769.00	(\$576.68)	\$192.32	\$961.00	(\$768.68)	\$2,115.00	9.09%	\$1,922.68
Payroll Taxes	\$322.23	\$313.00	\$9.23	\$633.42	\$612.00	\$21.42	\$939.00	67.46%	\$305.58
TCDRS Plan	\$277.10	\$277.00	\$0.10	\$544.76	\$541.00	\$3.76	\$830.00	65.63%	\$285.24
Health & Dental	\$150.48	\$151.00	(\$0.52)	\$320.36	\$302.00	\$18.36	\$453.00	70.72%	\$132.64
Health Insurance Claims	\$1,300.15	\$1,003.00	\$297.15	\$2,309.61	\$2,006.00	\$303.61	\$3,009.00	76.76%	\$699.39
Health Insurance Admin Fees	\$167.67	\$167.00	\$0.67	\$341.87	\$334.00	\$7.87	\$501.00	68.24%	\$159.13
Total Payroll Expenses	\$6,454.68	\$6,142.00	\$312.68	\$12,455.84	\$12,064.00	\$391.84	\$18,424.00	67.61%	\$5,968.16
Operating Expenses									
Printing Services	\$0.00	\$0.00	\$0.00	\$491.31	\$0.00	\$491.31	\$0.00	0.00%	(\$491.31)
Telephones-Cellular	\$78.21	\$90.00	(\$11.79)	\$156.42	\$180.00	(\$23.58)	\$270.00	57.93%	\$113.58
Worker's Compensation Insurance	\$4.50	\$4.00	\$0.50	\$8.82	\$8.00	\$0.82	\$12.00	73.50%	\$3.18
Total Operating Expenses	\$82.71	\$94.00	(\$11.29)	\$656.55	\$188.00	\$468.55	\$282.00	232.82%	(\$374.55)
Total Expenses	\$6,537.39	\$6,236.00	\$301.39	\$13,112.39	\$12,252.00	\$860.39	\$18,706.00	70.10%	\$5,593.61
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$0.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
318 - MRC UASI M&A 2020									
Revenue									
Other Revenue									
Proceeds from Grant Funding	\$125.08	\$282.00	(\$156.92)	\$242.36	\$564.00	(\$321.64)	\$842.00	28.78%	\$599.64
Total Other Revenue	\$125.08	\$282.00	(\$156.92)	\$242.36	\$564.00	(\$321.64)	\$842.00	28.78%	\$599.64
Total Revenues	\$125.08	\$282.00	(\$156.92)	\$242.36	\$564.00	(\$321.64)	\$842.00	28.78%	\$599.64
Expenses									
Payroll Expenses									
Regular Pay	\$116.08	\$260.00	(\$143.92)	\$224.91	\$520.00	(\$295.09)	\$781.00	28.80%	\$556.09
Payroll Taxes	\$8.88	\$20.00	(\$11.12)	\$17.21	\$40.00	(\$22.79)	\$55.00	31.29%	\$37.79
Total Payroll Expenses	\$124.96	\$280.00	(\$155.04)	\$242.12	\$560.00	(\$317.88)	\$836.00	28.96%	\$593.88
Operating Expenses									
Worker's Compensation Insurance	\$0.12	\$2.00	(\$1.88)	\$0.24	\$4.00	(\$3.76)	\$6.00	4.00%	\$5.76
Total Operating Expenses	\$0.12	\$2.00	(\$1.88)	\$0.24	\$4.00	(\$3.76)	\$6.00	4.00%	\$5.76
Total Expenses	\$125.08	\$282.00	(\$156.92)	\$242.36	\$564.00	(\$321.64)	\$842.00	28.78%	\$599.64
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$0.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
401 - Public Health County Funding									
Revenue									
Other Revenue									
Miscellaneous Income	\$7,500.00	\$7,518.00	(\$18.00)	\$15,000.00	\$15,036.00	(\$36.00)	\$90,216.00	16.63%	\$75,216.00
Immunization Fees	\$1,445.54	\$1,600.00	(\$154.46)	\$4,043.33	\$3,200.00	\$843.33	\$19,200.00	21.06%	\$15,156.67
Employee Medical Premiums	\$758.98	\$817.00	(\$58.02)	\$1,520.91	\$1,634.00	(\$113.09)	\$11,105.00	13.70%	\$9,584.09
Total Other Revenue	\$9,704.52	\$9,935.00	(\$230.48)	\$20,564.24	\$19,870.00	\$694.24	\$120,521.00	17.06%	\$99,956.76
Total Revenues	\$9,704.52	\$9,935.00	(\$230.48)	\$20,564.24	\$19,870.00	\$694.24	\$120,521.00	17.06%	\$99,956.76
Expenses									
Payroll Expenses									
Regular Pay	\$4,428.44	\$12,861.00	(\$8,432.56)	\$13,491.25	\$27,151.00	(\$13,659.75)	\$167,287.00	8.06%	\$153,795.75
Overtime Pay	\$93.78	\$0.00	\$93.78	\$134.35	\$0.00	\$134.35	\$0.00	0.00%	(\$134.35)
Paid Time Off	\$303.65	\$2,858.00	(\$2,554.35)	\$617.09	\$3,572.00	(\$2,954.91)	\$22,492.00	2.74%	\$21,874.91
Payroll Taxes	\$315.56	\$1,163.00	(\$847.44)	\$975.14	\$2,273.00	(\$1,297.86)	\$14,044.00	6.94%	\$13,068.86
TCDRS Plan	\$315.07	\$1,028.00	(\$712.93)	\$928.14	\$2,009.00	(\$1,080.86)	\$16,633.00	5.58%	\$15,704.86
Health & Dental	\$35.84	\$453.00	(\$417.16)	(\$80.82)	\$906.00	(\$986.82)	\$6,759.00	(1.20%)	\$6,839.82
Health Insurance Claims	\$3,900.44	\$3,009.00	\$891.44	\$6,928.82	\$6,018.00	\$910.82	\$38,115.00	18.18%	\$31,186.18
Health Insurance Admin Fees	\$503.02	\$501.00	\$2.02	\$1,025.61	\$1,002.00	\$23.61	\$7,893.00	12.99%	\$6,867.39
Total Payroll Expenses	\$9,895.80	\$21,873.00	(\$11,977.20)	\$24,019.58	\$42,931.00	(\$18,911.42)	\$273,223.00	8.79%	\$249,203.42
Operating Expenses									
Credit Card Processing Fee	\$72.68	\$55.00	\$17.68	\$128.36	\$110.00	\$18.36	\$660.00	19.45%	\$531.64
Capital Lease Interest Expense	\$225.84	\$0.00	\$225.84	\$548.24	\$0.00	\$548.24	\$0.00	0.00%	(\$548.24)
Computer Software	\$400.00	\$400.00	\$0.00	\$800.00	\$800.00	\$0.00	\$4,835.00	16.55%	\$4,035.00
Contractual Obligations- Other	\$167.00	\$167.00	\$0.00	\$334.00	\$334.00	\$0.00	\$2,004.00	16.67%	\$1,670.00
Disposable Medical Supplies	\$175.70	\$250.00	(\$74.30)	\$175.70	\$500.00	(\$324.30)	\$3,000.00	5.86%	\$2,824.30
Durable Medical Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$170.00	0.00%	\$170.00
Management Fees	\$896.60	\$1,650.00	(\$753.40)	\$2,424.85	\$3,300.00	(\$875.15)	\$19,800.00	12.25%	\$17,375.15
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400.00	0.00%	\$400.00

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Office Supplies	\$0.00	\$150.00	(\$150.00)	\$15.91	\$300.00	(\$284.09)	\$1,800.00	0.88%	\$1,784.09
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$900.00	0.00%	\$900.00
Rent	\$297.87	\$800.00	(\$502.13)	\$720.64	\$1,600.00	(\$879.36)	\$9,600.00	7.51%	\$8,879.36
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$450.00	0.00%	\$450.00
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,458.00	0.00%	\$5,458.00
Worker's Compensation Insurance	\$6.44	\$23.00	(\$16.56)	\$22.22	\$46.00	(\$23.78)	\$276.00	8.05%	\$253.78
Total Operating Expenses	\$2,242.13	\$3,495.00	(\$1,252.87)	\$5,169.92	\$6,990.00	(\$1,820.08)	\$49,353.00	10.48%	\$44,183.08
Total Expenses	\$12,137.93	\$25,368.00	(\$13,230.07)	\$29,189.50	\$49,921.00	(\$20,731.50)	\$322,576.00	9.05%	\$293,386.50
Revenue over Expeditures	(\$2,433.41)	(\$15,433.00)	\$12,999.59	(\$8,625.26)	(\$30,051.00)	\$21,425.74	(\$202,055.00)	4.27%	(\$193,429.74)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
415 - RLSS/LPHS FY 2022									
Revenue									
Other Revenue									
Proceeds from Grant Funding	\$7,026.04	\$5,622.00	\$1,404.04	\$12,554.84	\$11,244.00	\$1,310.84	\$67,469.00	18.61%	\$54,914.16
Employee Medical Premiums	\$252.99	\$272.00	(\$19.01)	\$506.97	\$544.00	(\$37.03)	\$3,700.00	13.70%	\$3,193.03
Total Other Revenue	\$7,279.03	\$5,894.00	\$1,385.03	\$13,061.81	\$11,788.00	\$1,273.81	\$71,169.00	18.35%	\$58,107.19
Total Revenues	\$7,279.03	\$5,894.00	\$1,385.03	\$13,061.81	\$11,788.00	\$1,273.81	\$71,169.00	18.35%	\$58,107.19
Expenses									
Payroll Expenses									
Regular Pay	\$5,025.72	\$6,129.00	(\$1,103.28)	\$10,049.84	\$12,939.00	(\$2,889.16)	\$79,722.00	12.61%	\$69,672.16
Paid Time Off	\$2,000.32	\$1,362.00	\$638.32	\$2,505.00	\$1,702.00	\$803.00	\$10,715.00	23.38%	\$8,210.00
Payroll Taxes	\$510.70	\$554.00	(\$43.30)	\$906.22	\$1,083.00	(\$176.78)	\$6,692.00	13.54%	\$5,785.78
TCDRS Plan	\$460.04	\$490.00	(\$29.96)	\$824.42	\$958.00	(\$133.58)	\$7,927.00	10.40%	\$7,102.58
Health & Dental	\$71.33	\$151.00	(\$79.67)	\$194.09	\$302.00	(\$107.91)	\$2,253.00	8.61%	\$2,058.91
Health Insurance Claims	\$1,300.15	\$1,003.00	\$297.15	\$2,309.61	\$2,006.00	\$303.61	\$12,702.00	18.18%	\$10,392.39
Health Insurance Admin Fees	\$167.67	\$167.00	\$0.67	\$341.87	\$334.00	\$7.87	\$2,634.00	12.98%	\$2,292.13
Total Payroll Expenses	\$9,535.93	\$9,856.00	(\$320.07)	\$17,131.05	\$19,324.00	(\$2,192.95)	\$122,645.00	13.97%	\$105,513.95
Operating Expenses									
Disposable Medical Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$269.00	0.00%	\$269.00
Worker's Compensation Insurance	\$14.10	\$15.00	(\$0.90)	\$25.18	\$30.00	(\$4.82)	\$180.00	13.99%	\$154.82
Total Operating Expenses	\$14.10	\$15.00	(\$0.90)	\$25.18	\$30.00	(\$4.82)	\$449.00	5.61%	\$423.82
Total Expenses	\$9,550.03	\$9,871.00	(\$320.97)	\$17,156.23	\$19,354.00	(\$2,197.77)	\$123,094.00	13.94%	\$105,937.77
Revenue over Expeditures	(\$2,271.00)	(\$3,977.00)	\$1,706.00	(\$4,094.42)	(\$7,566.00)	\$3,471.58	(\$51,925.00)	7.89%	(\$47,830.58)

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
501 - 1115 Community Paramedicine MCpHD									
Revenue									
Other Revenue									
1115 Waiver - Paramedicine	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,716,000.00	0.00%	\$1,716,000.00
Employee Medical Premiums	\$252.99	\$272.00	(\$19.01)	\$506.97	\$544.00	(\$37.03)	\$3,700.00	13.70%	\$3,193.03
Total Other Revenue	\$252.99	\$272.00	(\$19.01)	\$506.97	\$544.00	(\$37.03)	\$1,719,700.00	0.03%	\$1,719,193.03
Total Revenues	\$252.99	\$272.00	(\$19.01)	\$506.97	\$544.00	(\$37.03)	\$1,719,700.00	0.03%	\$1,719,193.03
Expenses									
Payroll Expenses									
Regular Pay	\$0.00	\$4,569.00	(\$4,569.00)	\$0.00	\$9,646.00	(\$9,646.00)	\$59,435.00	0.00%	\$59,435.00
Paid Time Off	\$0.00	\$1,015.00	(\$1,015.00)	\$0.00	\$1,269.00	(\$1,269.00)	\$7,991.00	0.00%	\$7,991.00
Payroll Taxes	\$0.00	\$413.00	(\$413.00)	\$0.00	\$807.00	(\$807.00)	\$4,989.00	0.00%	\$4,989.00
TCDRS Plan	\$0.00	\$365.00	(\$365.00)	\$0.00	\$714.00	(\$714.00)	\$5,908.00	0.00%	\$5,908.00
Health & Dental	\$0.00	\$151.00	(\$151.00)	\$0.00	\$302.00	(\$302.00)	\$2,253.00	0.00%	\$2,253.00
Health Insurance Claims	\$1,300.15	\$1,003.00	\$297.15	\$2,309.61	\$2,006.00	\$303.61	\$12,702.00	18.18%	\$10,392.39
Health Insurance Admin Fees	\$167.67	\$167.00	\$0.67	\$341.87	\$334.00	\$7.87	\$2,634.00	12.98%	\$2,292.13
Total Payroll Expenses	\$1,467.82	\$7,683.00	(\$6,215.18)	\$2,651.48	\$15,078.00	(\$12,426.52)	\$95,912.00	2.76%	\$93,260.52
Operating Expenses									
Capital Lease Interest Expense	\$117.73	\$0.00	\$117.73	\$235.85	\$0.00	\$235.85	\$0.00	0.00%	(\$235.85)
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	(\$500.00)	\$1,500.00	0.00%	\$1,500.00
Management Fees	\$0.00	\$695.00	(\$695.00)	\$0.00	\$1,390.00	(\$1,390.00)	\$8,340.00	0.00%	\$8,340.00
Other Services - Community Paramedicine	\$71,900.00	\$90,042.00	(\$18,142.00)	\$202,500.00	\$179,584.00	\$22,916.00	\$1,080,000.00	18.75%	\$877,500.00
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	0.00%	\$300.00
Rent	\$155.27	\$269.00	(\$113.73)	\$310.15	\$538.00	(\$227.85)	\$3,228.00	9.61%	\$2,917.85
Worker's Compensation Insurance	\$0.00	\$7.00	(\$7.00)	\$0.00	\$14.00	(\$14.00)	\$84.00	0.00%	\$84.00
Total Operating Expenses	\$72,173.00	\$91,013.00	(\$18,840.00)	\$203,046.00	\$182,026.00	\$21,020.00	\$1,093,452.00	18.57%	\$890,406.00
Total Expenses	\$73,640.82	\$98,696.00	(\$25,055.18)	\$205,697.48	\$197,104.00	\$8,593.48	\$1,189,364.00	17.29%	\$983,666.52

For the Period Ended November 30, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
er Expeditures	(\$73,387.83)	(\$98,424.00)	\$25,036.17	(\$205,190.51)	(\$196,560.00)	(\$8,630.51)	\$530,336.00	(38.69%)	\$735,526.51

Revenue over

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
900 - MCPHD ADMIN									
Revenue									
Other Revenue									
Proceeds from Capital Lease	\$0.00	\$0.00	\$0.00	\$1,609,211.26	\$0.00	\$1,609,211.26	\$0.00	0.00%	(\$1,609,211.26)
Employee Medical Premiums	\$126.50	\$136.00	(\$9.50)	\$253.49	\$272.00	(\$18.51)	\$1,851.00	13.69%	\$1,597.51
Total Other Revenue	\$126.50	\$136.00	(\$9.50)	\$1,609,464.75	\$272.00	\$1,609,192.75	\$1,851.00	86,951.09%	(\$1,607,613.75)
Total Revenues	\$126.50	\$136.00	(\$9.50)	\$1,609,464.75	\$272.00	\$1,609,192.75	\$1,851.00	86,951.09%	(\$1,607,613.75)
Expenses									
Payroll Expenses									
Regular Pay	\$3,396.35	\$3,057.00	\$339.35	\$6,792.69	\$6,453.00	\$339.69	\$50,080.00	13.56%	\$43,287.31
Overtime Pay	\$142.41	\$0.00	\$142.41	\$297.04	\$0.00	\$297.04	\$0.00	0.00%	(\$297.04)
Paid Time Off	\$679.26	\$926.00	(\$246.74)	\$1,018.89	\$819.00	\$199.89	\$6,703.00	15.20%	\$5,684.11
Payroll Taxes	\$265.63	\$295.00	(\$29.37)	\$505.27	\$538.00	(\$32.73)	\$4,204.00	12.02%	\$3,698.73
TCDRS Plan	\$477.54	\$260.00	\$217.54	\$937.53	\$475.00	\$462.53	\$5,046.00	18.58%	\$4,108.47
Health & Dental	\$213.63	\$75.00	\$138.63	\$446.66	\$150.00	\$296.66	\$1,121.00	39.84%	\$674.34
Health Insurance Claims	\$650.07	\$501.00	\$149.07	\$1,154.80	\$1,002.00	\$152.80	\$6,354.00	18.17%	\$5,199.20
Health Insurance Admin Fees	\$83.84	\$83.00	\$0.84	\$170.94	\$166.00	\$4.94	\$1,311.00	13.04%	\$1,140.06
Total Payroll Expenses	\$5,908.73	\$5,197.00	\$711.73	\$11,323.82	\$9,603.00	\$1,720.82	\$74,819.00	15.14%	\$63,495.18
Operating Expenses									
Unemployment Expense	\$0.00	\$180.00	(\$180.00)	\$0.00	\$360.00	(\$360.00)	\$2,160.00	0.00%	\$2,160.00
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,000.00	0.00%	\$7,000.00
Capital Lease Interest Expense	\$1,793.18	\$0.00	\$1,793.18	\$3,543.38	\$0.00	\$3,543.38	\$0.00	0.00%	(\$3,543.38)
Conferences - Fees, Travel, & Meals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$700.00	0.00%	\$700.00
Employee Recognition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,525.00	0.00%	\$1,525.00
Fuel - Auto	\$0.00	\$50.00	(\$50.00)	\$0.00	\$100.00	(\$100.00)	\$600.00	0.00%	\$600.00
Insurance	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	(\$1,500.00)	\$12,000.00	0.00%	\$12,000.00
Legal Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	(\$500.00)	\$1,500.00	0.00%	\$1,500.00
Management Fees	\$4,107.85	\$3,050.00	\$1,057.85	\$7,864.37	\$6,100.00	\$1,764.37	\$36,600.00	21.49%	\$28,735.63

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Meeting Expenses	\$0.00	\$75.00	(\$75.00)	\$0.00	\$150.00	(\$150.00)	\$900.00	0.00%	\$900.00
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%	\$200.00
Postage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20.00	0.00%	\$20.00
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%	\$200.00
Rent	\$2,365.04	\$4,200.00	(\$1,834.96)	\$4,660.08	\$8,400.00	(\$3,739.92)	\$50,400.00	9.25%	\$45,739.92
Telephones-Cellular	\$39.10	\$287.00	(\$247.90)	\$78.20	\$574.00	(\$495.80)	\$3,444.00	2.27%	\$3,365.80
Worker's Compensation Insurance	\$4.48	\$5.00	(\$0.52)	\$8.62	\$10.00	(\$1.38)	\$60.00	14.37%	\$51.38
Total Operating Expenses	\$8,309.65	\$7,847.00	\$462.65	\$16,154.65	\$17,694.00	(\$1,539.35)	\$117,309.00	13.77%	\$101,154.35
Capital Expenditures									
Capital Purchase - Capital Leases	\$0.00	\$0.00	\$0.00	\$1,609,211.26	\$0.00	\$1,609,211.26	\$0.00	0.00%	(\$1,609,211.26)
Total Capital Expenditures	\$0.00	\$0.00	\$0.00	\$1,609,211.26	\$0.00	\$1,609,211.26	\$0.00	0.00%	(\$1,609,211.26)
Total Expenses	\$14,218.38	\$13,044.00	\$1,174.38	\$1,636,689.73	\$27,297.00	\$1,609,392.73	\$192,128.00	851.87%	(\$1,444,561.73)
Revenue over Expeditures	(\$14,091.88)	(\$12,908.00)	(\$1,183.88)	(\$27,224.98)	(\$27,025.00)	(\$199.98)	(\$190,277.00)	14.31%	(\$163,052.02)