

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: December 7, 2021

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

District

7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

Emergency Medical Services

8. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
9. EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)

Operations and Health Care Services

10. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
11. Consider and act on additional data storage needed for DocuNav Shield. (Mr. Spratt, Chair – PADCOM Committee)
12. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
13. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

14. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Finance

15. Presentation of preliminary Financial Report for one month ended October 31, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
16. Consider and approve ambulance chassis order. (Mr. Grice, Treasurer – MCHD Board)
17. Consider and purchase mobile column lift. (Mr. Grice, Treasurer – MCHD Board)
18. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
19. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

Other Items

20. Secretary's Report – October 26, 2021 Regular BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)
21. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - To discuss and take action if needed on real estate under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.
22. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)
23. Adjourn.

Sandy Wagner, Secretary

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).

Agenda Item # 7



To: Board of Directors
From: Randy Johnson, CEO
Date: December 7, 2021
Re: CEO Report

Last Month's Activities:

- In preparation for the implementation of our ET3 project, we have chosen Tele911 as our physician provider. The ET3 project has been moved back to an April 1 start date with the permission of CMS. We expect to have ample time to have all the processes in place for a successful beginning to this project.
- I attended the American Ambulance Association conference held this year in Grapevine, Texas. The conference was very informative and we received some very good information on ET3 and leadership training.
- We had our quarterly Public Health Board Meeting in early November. Dr. Sims, our Local Public Health Authority, presented a very informative discussion of the COVID pandemic history and response, as well as his prediction that although we will continue to have COVID variants, he believes that they will not seriously disrupt activities of daily living in the county. He also gave an update on various medicines being used to treat COVID patients and their current effectiveness.
- The Executive staff and the HR manager spent a morning offsite at The Woodlands Training Center to focus on "return to normal" and what that looks like for resuming operations for 2022. We also reviewed our Mission and Vision statement. We are planning on revising our Vision Statement to bring to the Board for approval in early calendar year, 2022.
- We hosted a Save Reunion for a Sheriff's Deputy and attended a save reunion for a Montgomery High School Student last month.
- We interviewed and selected Michael Wells-Whitworth to be our Data Reporting Analyst.
- We are in the process of making an offer to a candidate to become our Billing Department Manager.
- We had 6 Clinical Education Sessions and 7 Compliance presentations. All staff received in-person compliance training. We reviewed in detail the seven components of our Compliance Plan.
- The Texas Department of State Health Services announced that they would convene an Education site visit. The visit found no deficits and excellent compliance. Congratulations to Lee Gillum for a job well done.
- Chief Campbell and I attended and reported information updates to The Woodlands Chamber and to the Conroe/Lake Conroe Chamber of Commerce.
- The Executive team met and gave an information/expectation lecture to the December NEOP class of 18 students, preparing to enter the Blinn College Paramedic Cohort.

- I attended the Memorial Hermann The Woodlands Medical Center Leadership Council for its first in-person meeting in over a year. We toured the Canopy Cancer Recovery Center which has now reopened and is a resource for cancer survivors to engage with other survivors in activities of daily living and in sharing their experiences.
- I attended the Texas EMS Conference. I listened to each of our presenters. They did a fabulous job! Our booth was the most professional one at the conference, and our team was the most professional-looking of anyone at the conference. Finally, we won “Provider of the Year”. This is well deserved as our EMS team has done outstanding work for the past 20 months... and continue to do so!
- Finally, I am proud to announce that the MCHD Paramedic Podcast is among the 200 most listened to scientific podcasts in the USA. Congratulations team!

Plans for the Coming Quarter:

- Revise and present the three year plan
- Transition Michael Wells-Whitworth into the Data Reporting Analyst position
- Hire and on-board a Captain – Professional Development
- Implement the Project Tracking Tool
- Work on hardwiring the Service Recovery Project
- Implement a Leadership and Management Academy for supervisors, chiefs and managers. We will model it after the Richmond Ambulance Authority’s, and Leadership Montgomery County’s leadership model
- Determine the Ambulance manufacturer MCHD wishes to use in the future

Thank you,

Randy

Agenda Item # 8



To: Board of Directors

From: James Campbell

Date: December 7, 2021

RE: EMS Division Report

Executive Summary

- Customer service scores for November 2021 rank MCHD 1st compared to other EMS systems. There were 380 patient surveys returned between 11/1/2021 and 11/30/2021. Our average survey score was 95.65 and 85.67% of responses gave MCHD the highest rating of “very good.” In addition, our rolling 12-month score of 94.84 is a difference of 1.57 higher than that national database score of 93.27.
- Customer service scores for October 2021 rank MCHD 2nd compared to other EMS systems. There were 376 patient surveys returned between 10/1/2021 and 10/31/2021. Our average survey score was 95.48 and 85.70% of responses gave MCHD the highest rating of “very good.” In addition, our rolling 12-month score of 94.86 is a difference of 1.82 higher than that national database score of 93.66.
- 2021 Texas EMS Conference Recap
 - 18 total people attended the conference, which included many of the 2020-2021 ‘Of the Year’ winners in EMS
 - The MCHD booth was very active with recruiting, visiting with our peers, recording podcasts, and showcasing our data projects with ImageTrend
 - Chief Crocker and Chief Seek presented 2 of the Top 5 Research abstracts at the conference. Since it was a Top 5 Research Project we were able to not only present our poster, but we were also given the opportunity for an oral presentation during the research section of the conference
 - Dr. Patrick presented our IV Nitrates data and use at the conference
 - Chief Campbell and Misti Willingham co-presented on social media tips and tricks for our organization.
 - The most humbling and best news of the conference: MCHD was selected as the 2021 EMS Provider of the Year! This is an excellent example of what an amazing organization and team we have, and we are all very proud of this recognition from the state and our peers!
- In October and November 2021, our call volume was still higher than normal, but we are continuing to trend down to our baseline. In October we had 6,839 responses compared to 6,305 responses in November.
- MCHD EMS call volume continues to trend more towards normal EMS volume in the county.
 - August 2021 MCHD EMS averaged 266 responses per day
 - September 2021 MCHD EMS averaged 245 responses per day
 - October 2021 MCHD EMS averaged 222 responses per day
 - November 2021 MCHD EMS averaged 210 responses per day
- We continue to diligently monitor staffing and trends in the system. The overwhelming majority of openings on the schedule are secondary to PTO and “call-offs.” These openings have resulted in peak demand units being shut down, but we have consistently remained above minimum staffing. For the month of November, we averaged 3 peak demand units being shut down per day to fill vacancies on primary units.
- Hospital bed delay times are also trending downward, but as we predicted, the hospital staffing concerns continue to make emergency department availability a challenge in our region.
- The November Chiefs’ meeting was the start of Captain professional development. Twice a year all the Captains will be invited to attend the Chiefs’ meeting to allow them to become more familiar with how the organization operates and to improve communication.

- Chief Campbell, Chief Seek, and Chief Shaw attended the American Ambulance Association Conference in Dallas Nov. 1 -3. AAA is a national conference that we were excited to attend! The content was focused on administrative leadership development, financial planning, and ET3.

Department of Clinical Services and Quality and Process Improvement

- Magnolia VFD, ESD – 1 North County and ESD – 2 Montgomery have been trained on ImageTrend and will begin obtain refusals on low acuity patient refusals on 1/1/22. This will allow for a more efficient model providing better coverage for our citizens by allowing the medic crews to have increased availability to respond to high acuity responses.
- (16) EMT – B's will be our next Blinn Paramedic Cohort and they started NEOP on 12/2/2021. MCHD had 109 applicants for these positions creating an competitive selection process. We have (2) internal candidates that will join the cohort.
- The 2021 EMT – B to Paramedic Cohort is finishing class and graduating 12/17/21 and will test for NREMT-P shortly after receiving their course completion certificate.
- Our next new hire process will be in February 2022. At the Texas EMS Conference MCHD was able to add 118 contacts to the recruitment list and will have 614 total contacts that will be notified each time we post an EMS field job is posted.
- DCS had (2) In-Charge promotions in November and currently have (4) candidates in the In-Charge process.
- Captain Wells-Whitworth was promoted to EMS Data Analyst and will begin his new role on 12/5/21.
- Chief Shaw and Sean Simmonds presented multiple lectures at SETRAC RHPC conference in Galveston
- MCHD signed a contract with Tele911 for our ET3 telehealth services. Implementation is underway and we plan to train and 'go live' late Q12022.
- We have completed our CARES implementation and are now live and able to pull reports from CARES in conjunction with our hospital partners.
- We had a meeting with Tri-County to review and solidify our ET3 plans for the future.

Operations, Emergency Management, and Safety

- Shift Bid planning for 2022 has been completed! The bidding process went well, and we are excited about the addition of two more Debit Day trucks, bring our total to four.
- MCHD participated in an MCI drill with St. Thomas University at Woodforest Stadium on 12/6/21. The focus of the drill is to give last year nursing students exposure with triage and hand-off to emergency personnel.
- The Wellness committee hosted a First Responder 5K (Holiday Hustle) in the Woodlands on 11/27. This was a health initiative to encourage health and wellness. We had about 75 participants run in the 5K.
- Emergency Vehicle Driver Training and Physical Agility Testing
 - Will have make up on 12/8 and 12/9 for those who were unable to attend in October 2021
- MCHD has readily made flu and COVID vaccines available to any employee who requests them, as well as education for local pharmacies for employees to get it on their own, if wanted.
- We are working on finalizing contracts and agreements with Cypress Creek Hospital to provide mental health education and support for employees
- MCHD participated in a regional MCI tabletop in November in Houston with various agencies from across the region. This was a precursor to a full scale regional 'complex coordinated terrorist attack' drill that will take place in February 2022.

Alarm

- Dailey and Wells was in house from November 1st-12th to perform our P25 network core update, and that process went well.
- Alarm completed the 2021 non-field compliance fair in mid-November.
- We temporarily housed two new Firecom employees for two days to they could practice their EMD call taking skills as part of their Firecom training process.
- IT/OCS completed the CAD switch replacement on November the 23rd

- Alarm posted positions for our four openings on 11/30, the positions will be open for two weeks

EMS Committee Update

- Next meeting is January 12, 2022 at 2pm



Dispatched Incident Review

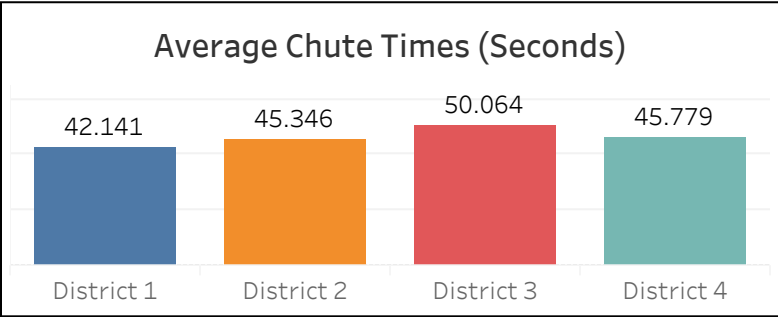
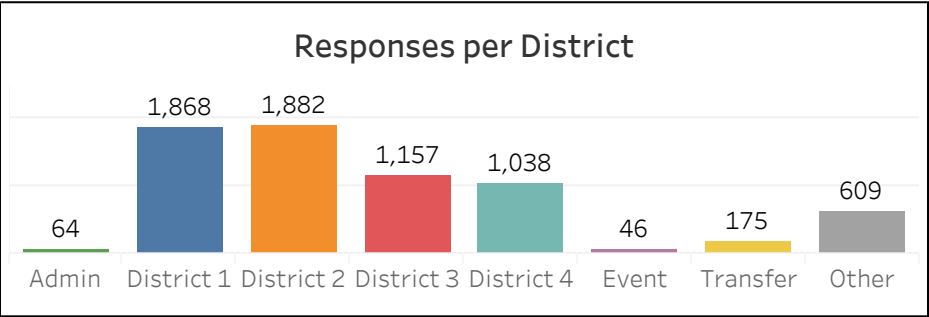
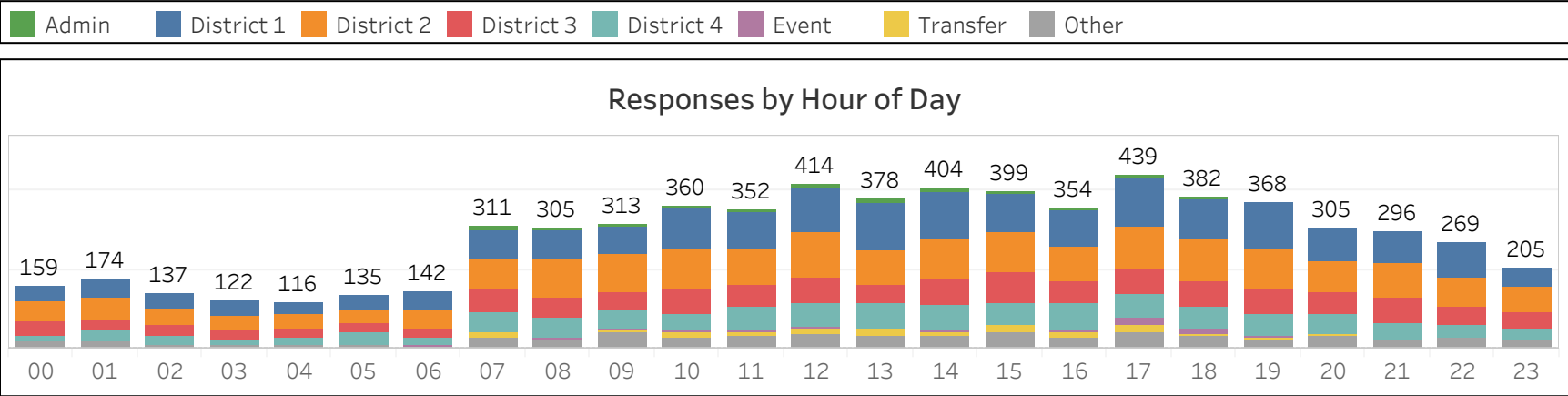
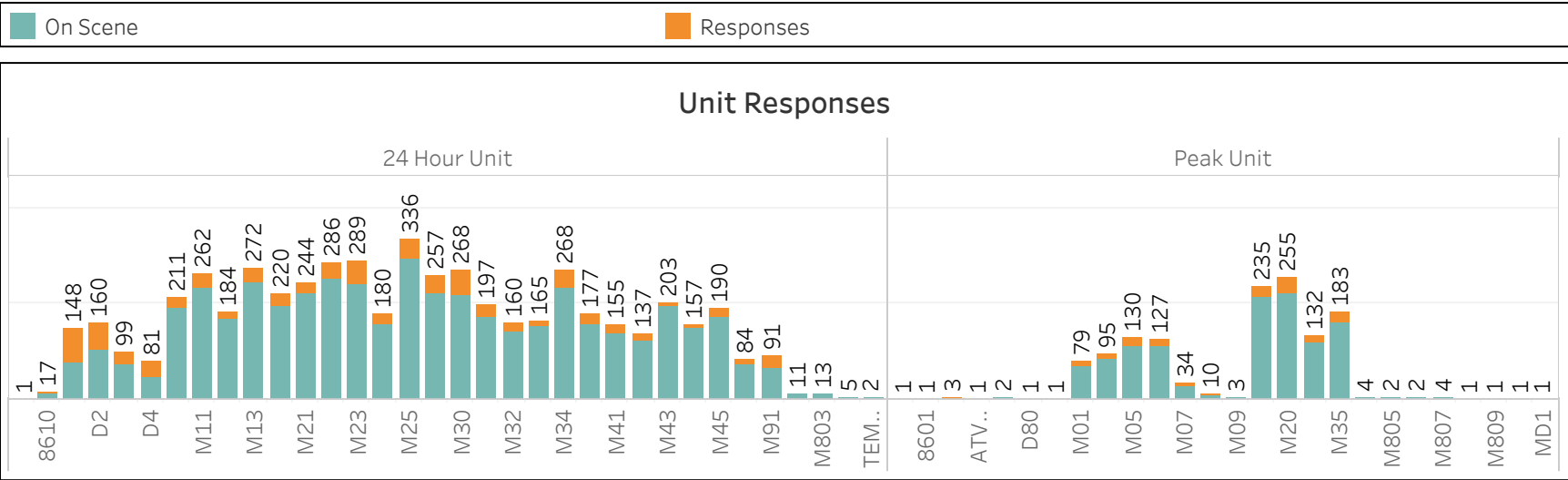
Last Month

10/1/2021 - 10/31/2021

Dispatched		On Scene		Transported		Response Times			
Incidents	5,723	Incidents	5,330	Incidents	3,375	Priority 1	Priority 2	Priority 3	Overall
Responses	6,839	Responses	5,851	Transports	3,410	94.0%	96.8%	92.7%	93.8%

Fall	633
MVC	623
Sick Person	615
Breathing Problems	424
Chest Pain	374
Transfer/Evaluation	336
Unconscious/Fainting	334
Emotional Crisis	319
SEND	240
Seizures	211
Stroke	204
Assault	186
Unknown Problem	161
Abdominal Pain	140
Hemorrhage	133
Medical Alarm	134
Traumatic Injurv	106
Heart Problems	100
Overdose/Ingestion	99
Cardiac Arrest	77
Diabetic	70
Structure Fire	70
Dedicated Standbv	66
Back Pain	66
Allergic Reaction	61
Choking	58
Headache	51
Obvious/Expected Dea..	51
Non-Dedicated Standbv	20
Penetrating Trauma	20
Pregnancy/Miscarriage	14
Animal Attack	12
Gas	10
Alarm	7
Burns	6
Environmental Exposu..	6
Eve Problems	5
Dedicated TEMS Stan..	5
Outside	4
Hazmat	4
Service Call	4
Transfer	3
Vehicle Fire	3
Creekside Medical	3
Locked in a Vehicle	3
Mutual Aid Assist Age..	3
Water Rescue	3
Aircraft Emergency	2
Controlled Burn	2
Drowning	1
Electrical Hazard	1
Entrapment	1
Environmental Exposu..	1
Grass/Woods Fire	1
Inaccessible Incident	1
Inhalation/Hazmat	1
Lake Rescue	1
Lightning	1
Rescue	1
Smoke	1
Transformer	1

Transfer	1
Transfer - ALS	2





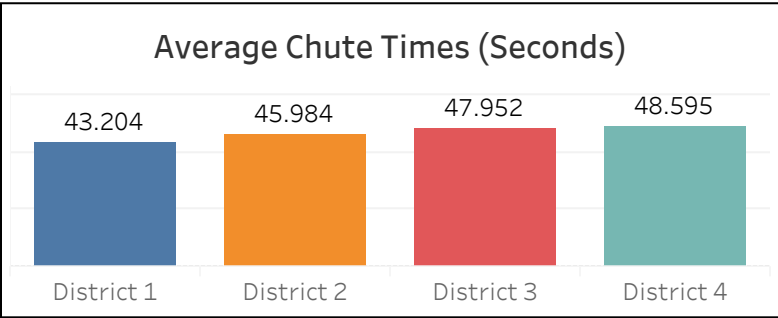
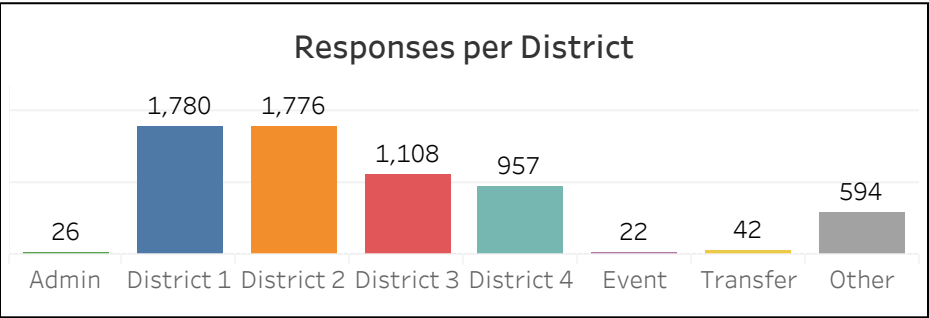
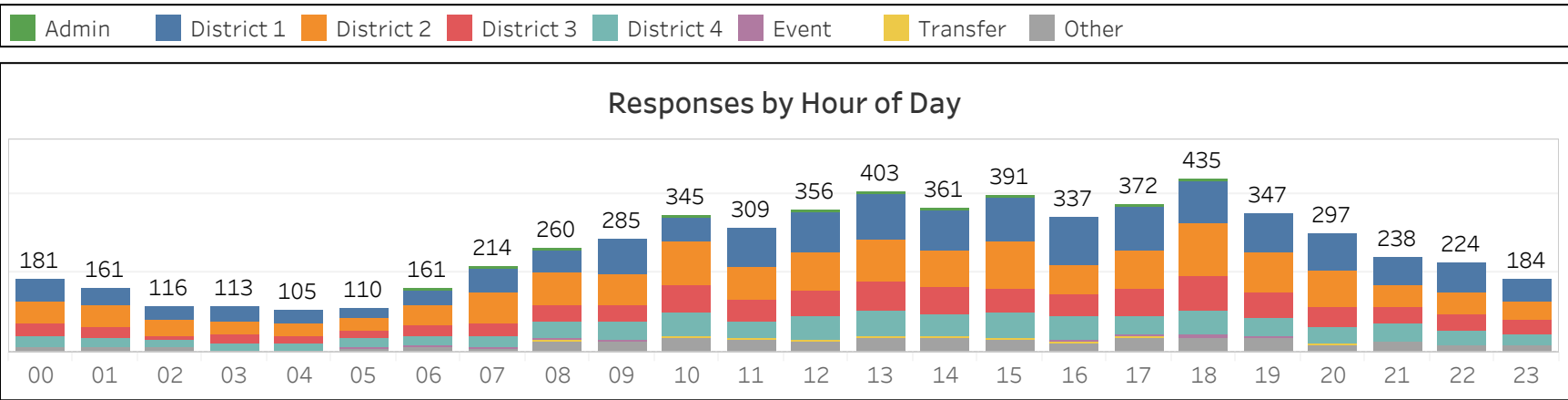
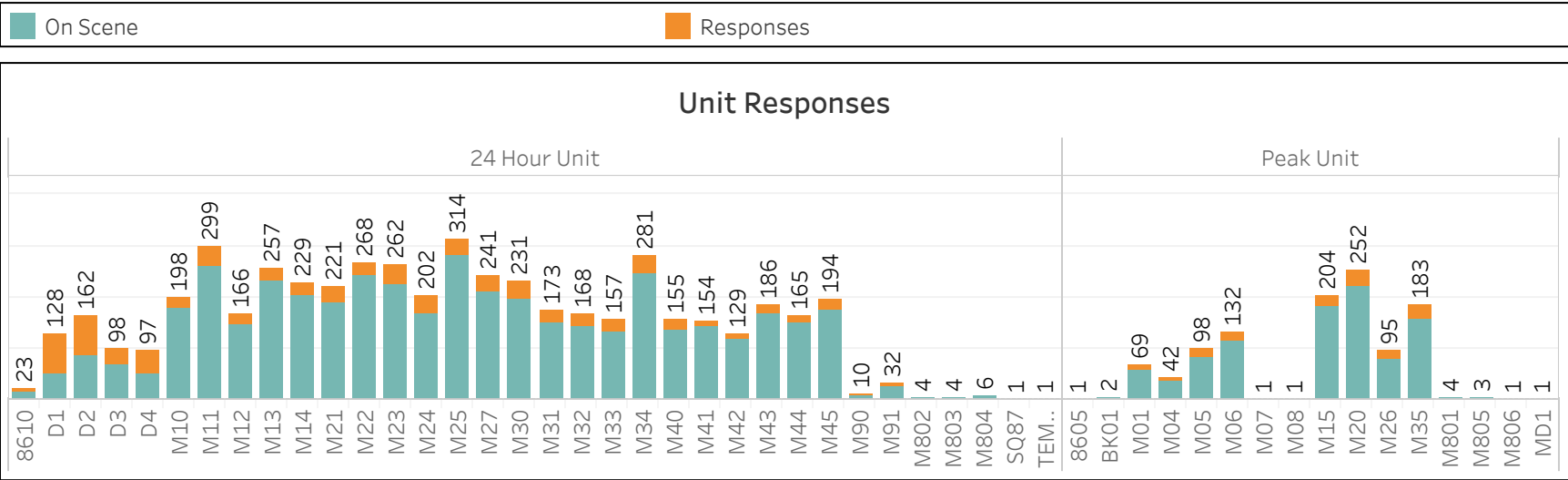
Dispatched Incident Review

Last Month

11/1/2021 - 11/30/2021

Dispatched		On Scene		Transported		Response Times			
Incidents	5,325	Incidents	4,957	Incidents	3,264	Priority 1	Priority 2	Priority 3	Overall
Responses	6,305	Responses	5,316	Transports	3,309	93.7%	94.8%	94.2%	94.1%

Fall	659
MVC	579
Sick Person	577
Breathing Problems	435
Chest Pain	340
Unconscious/Fainting	322
Transfer/Evaluation	279
Emotional Crisis	188
Seizures	175
SEND	170
Stroke	167
Medical Alarm	154
Assault	141
Unknown Problem	137
Abdominal Pain	116
Hemorrhage	103
Overdose Ingestion	101
Structure Fire	89
Traumatic Injury	85
Diabetic	72
Back Pain	70
Cardiac Arrest	53
Heart Problems	48
Allergic Reaction	47
Dedicated Standby	44
Headache	31
Choking	27
Pregnancy/Miscarriage	24
Penetrating Trauma	16
Animal Attack	12
Obvious/Expected Dea..	10
Gas	7
Non-Dedicated Standby	7
Service Call	5
Burns	4
Vehicle Fire	4
Dedicated TEMS Stan..	3
Eye Problems	3
Alarm	2
Drowning	2
Hazmat	2
Inhalation/Hazmat	2
Smoke	2
Train Derailment	2
DRILL ONLY	1
Electrical Hazard	1
Entrapment	1
Environmental Exposu..	1
Inaccessible Incident	1
Lake Rescue	1
Mutual Aid Assist Aqe..	1
Outside	1
Water Rescue	1



Hospital Patient Transports

October 2021

Total Transports
to All Facilities

3,505

Dest Name (group)	Activation Type (group)				Grand Total
	Sepsis	STEMI	Stroke	Trauma	
H. Methodist - The Woodlands	10	8	23		41
M.Hermann - The Woodlands	13	2	12	8	35
HCAHH - Conroe	9	6	4	12	31
HCAHH - Kingwood	4	3	6	7	20
CHI - St. Luke's - The Woodlands	6	3	8		17
HCAHH - Tomball	3	1	1		5
M.Hermann - Northeast	1		1		2
M. Hermann - Cypress	1				1
H.Methodist Hospital - Willowbrook	1				1
H. Methodist Hospital - TMC	1				1
Grand Total	49	23	55	27	154

Avg. Turnaround Time Main Facilities (Minutes)

M.Hermann - TMC	47.06
H. Methodist Hospital - TMC	46.68
H.Methodist Hospital - Willowbrook	46.33
M.Hermann - Northeast	42.04
HCAHH - North Cypress	40.53
HCAHH - Kingwood	39.81
H. Methodist - The Woodlands	39.44
M.Hermann - The Woodlands	38.84
CHI - St. Luke's - TMC	38.75
HCAHH - Conroe	37.66
MD Anderson Cancer Center - TMC	36.15
Michael E. DeBakey VA Medical Center	35.90
HCAHH - Tomball	34.48
CHI - St. Luke's - The Woodlands	33.86
CHI - St. Luke's Vintage	33.36
M.Hermann - Cypress	32.09
TCH - The Woodlands	31.89
TCH - TMC	30.67
HCAHH - Northwest	24.87

Patients Per Facility Main Facilities (Count)

HCAHH - Conroe	793
M.Hermann - The Woodlands	748
CHI - St. Luke's - The Woodlands	546
H. Methodist - The Woodlands	534
HCAHH - Kingwood	323
TCH - The Woodlands	131
HCAHH - Tomball	130
M.Hermann - Northeast	63
H.Methodist Hospital - Willowbrook	23
M.Hermann - TMC	10
M.Hermann - Cypress	10
CHI - St. Luke's Vintage	9
Michael E. DeBakey VA Medical Center	7
TCH - TMC	5
H. Methodist Hospital - TMC	4
CHI - St. Luke's - TMC	4
HCAHH - Northwest	3
MD Anderson Cancer Center - TMC	2
HCAHH - North Cypress	1

Avg. Turnaround Time Support Facilities (Minutes)

University of Texas Medical Branch	61.05
M.Hermann - Memorial City	50.46
CHI - St. Joseph - Bryan	27.98
CHI - St. Luke's - Lakeside	26.24
CHI - St. Joseph - Grimes	25.20
HCAHH - Magnolia ER	24.54
HCAHH - Cleveland ER	24.37
CHI - St. Luke's - Springwoods Village	24.14
M. Hermann CCC - Kingwood	23.44
St. Joseph Health College Station Hospital	23.33
M.Hermann - Woodlands West	22.79
H. Methodist ECC - 1488	21.90
America's ER Magnolia	16.83
Behavioral - Woodland Springs	12.33
Behavioral - Tri-County	11.47

Patients Per Facility Support Facilities (Count)

H. Methodist ECC - 1488	37
M. Hermann CCC - Kingwood	28
HCAHH - Magnolia ER	25
M.Hermann - Woodlands West	17
HCAHH - Cleveland ER	15
CHI - St. Luke's - Lakeside	10
America's ER Magnolia	9
CHI - St. Luke's - Springwoods Village	7
Behavioral - Tri-County	5
M.Hermann - Memorial City	2
Behavioral - Woodland Springs	2
University of Texas Medical Branch	1
St. Joseph Health College Station Hospital	1
CHI - St. Joseph - Grimes	1
CHI - St. Joseph - Bryan	1

Hospital Patient Transports

November 2021

Total Transports
to All Facilities

3,418

Dest Name (group)	Activation Type (group)				Grand Total
	Sepsis	STEMI	Stroke	Trauma	
M.Hermann - The Woodlands	20	4	11	23	58
HCAHH - Conroe	17	7	1	13	38
H. Methodist - The Woodlands	13	2	23		38
HCAHH - Kingwood	8	4	5	3	20
CHI - St. Luke's - The Woodlands	4	4	5		13
HCAHH - Tomball	5	3			8
TCH - The Woodlands	1				1
M.Hermann - Northeast		1			1
M. Hermann - Cypress		1			1
Grand Total	68	26	45	39	178

Avg. Turnaround Time Main Facilities (Minutes)

Lyndon B Johnson General	52.33
HCAHH - North Cypress	47.00
H. Methodist Hospital - Willowbrook	43.88
M.Hermann - TMC	43.55
Ben Taub General	41.90
HCAHH - Kingwood	41.37
H. Methodist - The Woodlands	39.24
M.Hermann - Cypress	38.93
HCAHH - Northwest	38.81
M.Hermann - The Woodlands	38.64
M.Hermann - Northeast	38.43
HCAHH - Conroe	37.85
HCAHH - Tomball	37.54
CHI - St. Luke's Vintage	36.97
CHI - St. Luke's - The Woodlands	35.63
H. Methodist Hospital - TMC	33.69
CHI - St. Luke's - TMC	33.62
TCH - TMC	32.42
TCH - The Woodlands	31.40
Michael E. DeBakey VA Medical Center	30.37
MD Anderson Cancer Center - TMC	27.71
Huntsville Memorial	17.43

Patients Per Facility Main Facilities (Count)

HCAHH - Conroe	853
M.Hermann - The Woodlands	724
H. Methodist - The Woodlands	499
CHI - St. Luke's - The Woodlands	450
HCAHH - Kingwood	342
TCH - The Woodlands	143
HCAHH - Tomball	143
M.Hermann - Northeast	76
H. Methodist Hospital - Willowbrook	18
CHI - St. Luke's Vintage	15
M.Hermann - Cypress	9
M.Hermann - TMC	8
Michael E. DeBakey VA Medical Center	7
MD Anderson Cancer Center - TMC	7
H. Methodist Hospital - TMC	6
HCAHH - Northwest	5
Lyndon B Johnson General	3
HCAHH - North Cypress	2
CHI - St. Luke's - TMC	2
Ben Taub General	2
TCH - TMC	1
Huntsville Memorial	1

Avg. Turnaround Time Support Facilities (Minutes)

CHI - St. Luke's - Memorial Livingston	75.53
St. Joseph Health College Station Hospital	38.98
HCAHH - Magnolia ER	28.42
CHI - St. Luke's EC - Conroe	28.24
H. Methodist ECC – 1488	23.18
M.Hermann - Woodlands West	22.10
CHI - St. Luke's - Springwoods Village	21.52
HCAHH - Cleveland ER	21.11
America's ER Magnolia	20.48
M. Hermann CCC – Kingwood	19.05
Kingwood Emergency Center	17.35
Behavioral - Tri-County	16.63
CHI - St. Luke's - Lakeside	16.15
Behavioral - Woodland Springs	13.24

Patients Per Facility Support Facilities (Count)

HCAHH - Magnolia ER	18
M.Hermann - Woodlands West	17
M. Hermann CCC – Kingwood	13
CHI - St. Luke's - Springwoods Village	13
HCAHH - Cleveland ER	12
H. Methodist ECC – 1488	9
Behavioral - Tri-County	7
CHI - St. Luke's - Lakeside	6
CHI - St. Luke's EC - Conroe	3
Behavioral - Woodland Springs	2
St. Joseph Health College Station Hospital	1
Kingwood Emergency Center	1
CHI - St. Luke's - Memorial Livingston	1
America's ER Magnolia	1

MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, MI 48096
(517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

Patient Experience Report

October 1, 2021 to October 31, 2021

Your Score

95.48

Your Patients in this Report

376

Total Patients in this Report

5,611

Total EMS Organizations

182





Executive Summary

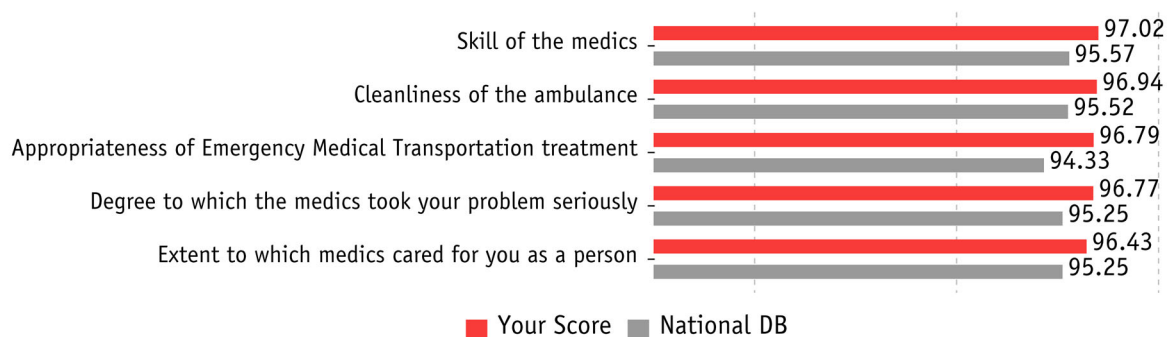
Your overall score for the time period selected is **95.48**. This is a difference of **-1.05** from your previous period's score of **95.91**.

Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **85.70%**.

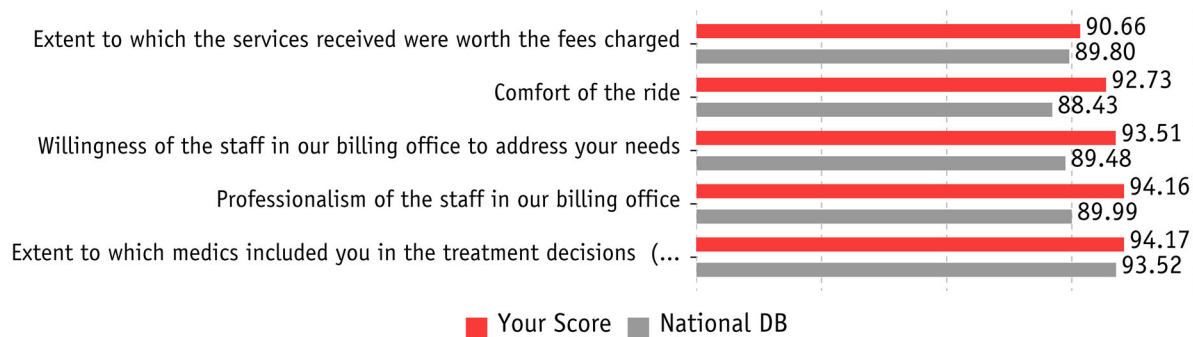
In addition, your rolling 12- month score of **94.86** is a difference of **1.82** from the national database score of **93.66**.

When compared to all organizations in the national database, your score of **94.86** is ranked **17th** and **2nd** for comparably sized organizations.

5 Highest Scores



5 Lowest Scores

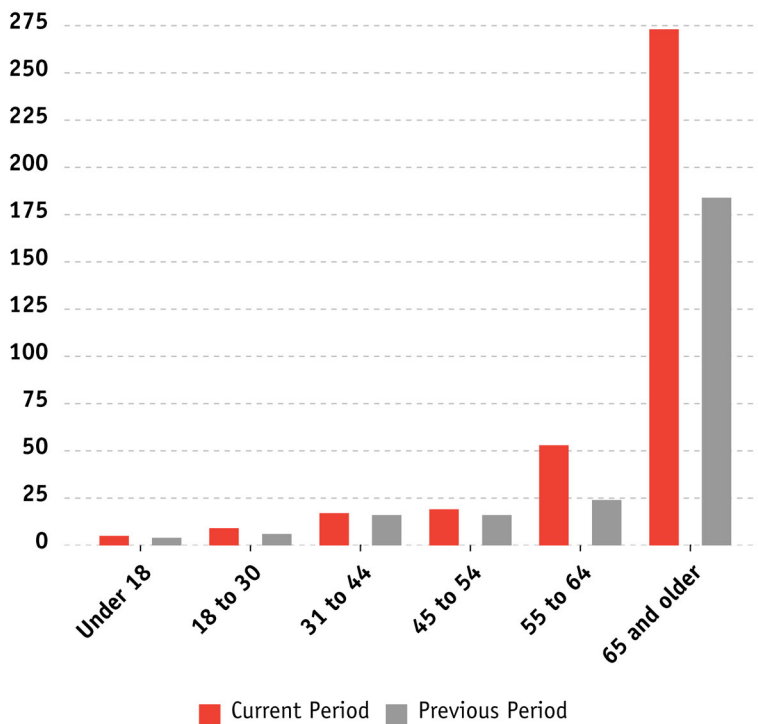




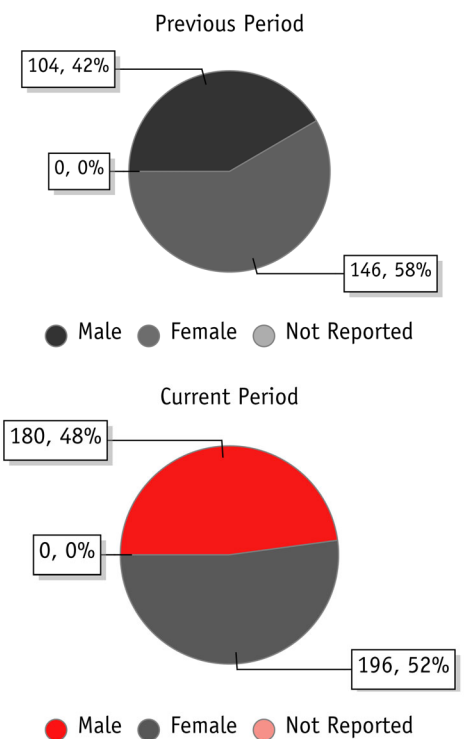
Demographics — This report provides basic information about the patient's age and gender.

	Total	Previous Period		Not Reported	Total	Current Period		Not Reported
		Male	Female			Male	Female	
Under 18	4	4	0	0	5	3	2	0
18 to 30	6	3	3	0	9	4	5	0
31 to 44	16	5	11	0	17	10	7	0
45 to 54	16	10	6	0	19	11	8	0
55 to 64	24	9	15	0	53	23	30	0
65 and older	184	73	111	0	273	129	144	0
Total	250	104	146	0	376	180	196	0

Age Ranges



Gender





Question Analysis

This report shows your current score for the time period selected compared to the corresponding previous time period and the change between the two periods. The national DB score is included for reference

Dispatch Composite

	Current	Previous	(+/-)	National DB
Helpfulness of the person you called for ambulance service	95.89	96.34	-0.45	93.55
Concern shown by the person you called for ambulance service	95.35	96.66	-1.31	93.39
Extent to which you were told what to do until the ambulance arrived	95.35	95.30	0.05	92.32

Ambulance Composite

	Current	Previous	(+/-)	National DB
Extent to which the ambulance arrived in a timely manner	96.26	95.53	0.73	92.88
Cleanliness of the ambulance	96.94	96.14	0.80	95.52
Comfort of the ride	92.73	91.64	1.09	88.43
Skill of the person driving the ambulance	95.90	95.89	0.01	94.68

Medic Composite

	Current	Previous	(+/-)	National DB
Care shown by the medics who arrived with the ambulance	96.41	96.63	-0.22	95.32
Degree to which the medics took your problem seriously	96.77	96.64	0.13	95.25
Degree to which the medics listened to you and/or your family	96.11	95.77	0.34	94.83
Skill of the medics	97.02	97.04	-0.02	95.57
Extent to which the medics kept you informed about your treatment	95.10	96.24	-1.14	93.77
Extent to which medics included you in the treatment decisions (if applicable)	94.17	95.89	-1.72	93.52
Degree to which the medics relieved your pain or discomfort	94.44	94.91	-0.47	91.95
Medics' concern for your privacy	95.82	95.96	-0.14	94.60
Extent to which medics cared for you as a person	96.43	97.86	-1.43	95.25

Billing Office Staff Composite

	Current	Previous	(+/-)	National DB
Professionalism of the staff in our billing office	94.16	94.77	-0.61	89.99
Willingness of the staff in our billing office to address your needs	93.51	95.75	-2.24	89.48



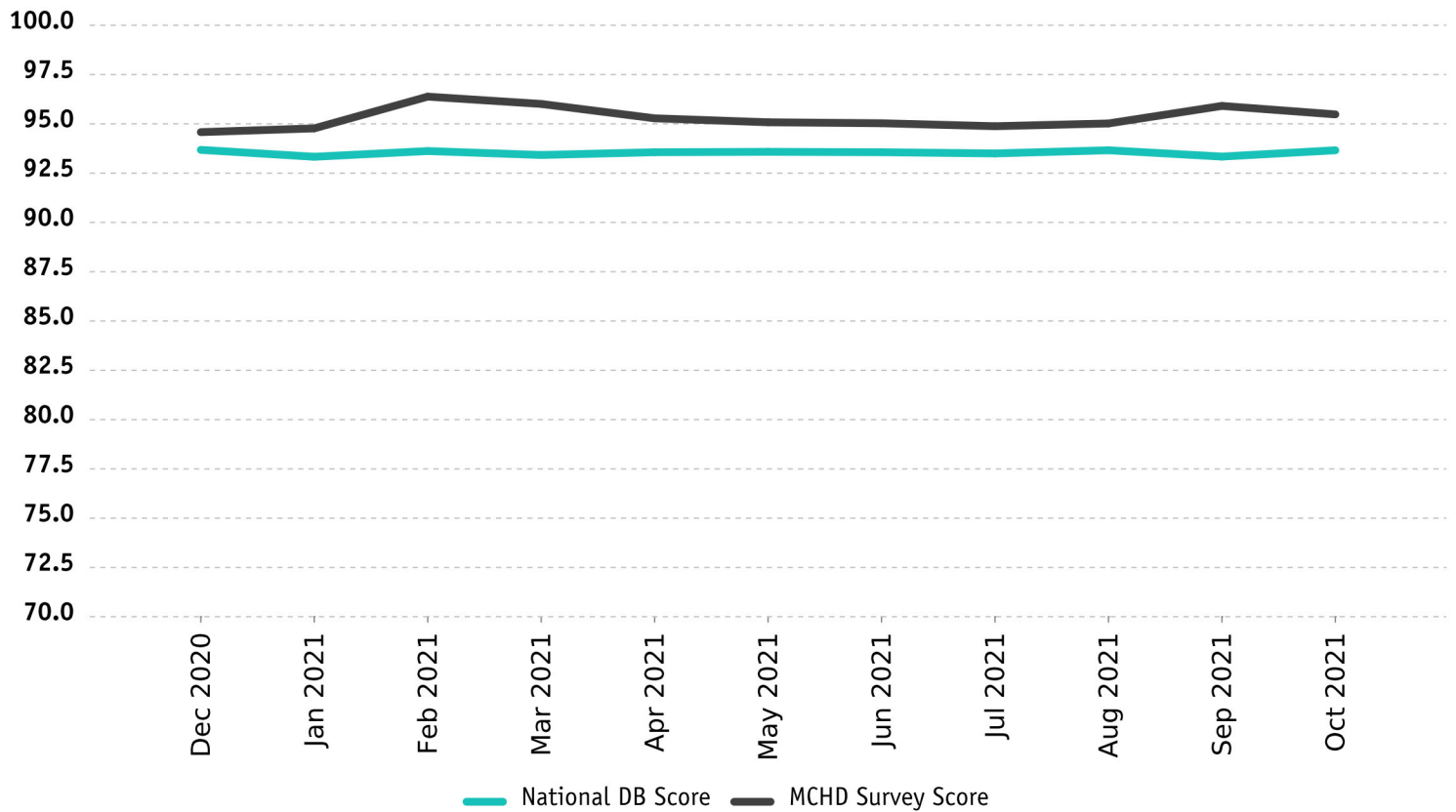
Question Analysis (Continued)

Overall Experience Composite

	Current	Previous	(+/-)	National DB
How well did our staff work together to care for you	95.55	96.13	-0.58	94.28
Extent to which our staff eased your entry into the medical facility	95.06	96.77	-1.71	94.13
Appropriateness of Emergency Medical Transportation treatment	96.79	95.82	0.97	94.33
Extent to which the services received were worth the fees charged	90.66	94.74	-4.08	89.80
Overall rating of the care provided by our Emergency Medical Transportation	96.29	96.07	0.22	94.55
Likelihood of recommending this ambulance service to others	95.62	95.89	-0.27	94.22



Monthly Overall Survey Score





Greatest Increase and Decrease in Scores by Question

Increases	Current	Previous	(+/-)	National DB
Comfort of the ride	92.73	91.64	1.09	88.43
Appropriateness of Emergency Medical Transportation treatment	96.79	95.82	0.96	94.33
Cleanliness of the ambulance	96.94	96.14	0.80	95.52
Extent to which the ambulance arrived in a timely manner	96.26	95.53	0.73	92.88
Degree to which the medics listened to you and/or your family	96.11	95.77	0.33	94.83
Overall rating of the care provided by our Emergency Medical Transportation service	96.29	96.07	0.22	94.55
Degree to which the medics took your problem seriously	96.77	96.64	0.13	95.25
Extent to which you were told what to do until the ambulance arrived	95.35	95.30	0.05	92.32
Skill of the person driving the ambulance	95.90	95.88	0.02	94.68
Decreases	Current	Previous	(+/-)	National DB
Extent to which the services received were worth the fees charged	90.66	94.74	-4.08	89.80
Willingness of the staff in our billing office to address your needs	93.51	95.75	-2.24	89.48
Extent to which medics included you in the treatment decisions (if applicable)	94.17	95.89	-1.72	93.52
Extent to which our staff eased your entry into the medical facility	95.06	96.77	-1.71	94.13
Extent to which medics cared for you as a person	96.43	97.86	-1.43	95.25
Concern shown by the person you called for ambulance service	95.35	96.66	-1.31	93.39
Extent to which the medics kept you informed about your treatment	95.10	96.24	-1.14	93.77
Professionalism of the staff in our billing office	94.16	94.77	-0.62	89.99
How well did our staff work together to care for you	95.55	96.13	-0.58	94.28
Degree to which the medics relieved your pain or discomfort	94.44	94.91	-0.47	91.95

MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, MI 48096
(517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

Patient Experience Report

November 1, 2021 to November 30, 2021

Your Score

95.65

Your Patients in this Report

380

Total Patients in this Report

6,240

Total EMS Organizations

188





Executive Summary

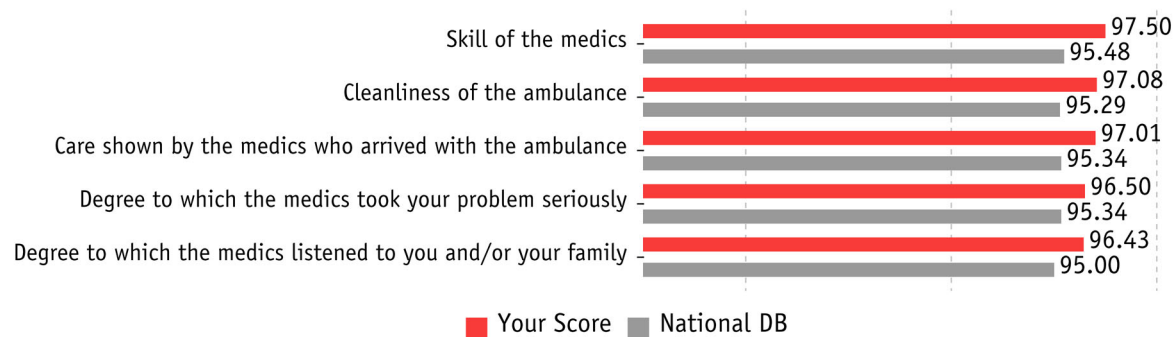
Your overall score for the time period selected is **95.65**. This is a difference of **0.17** from your previous period's score of **95.48**.

Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **85.67%**.

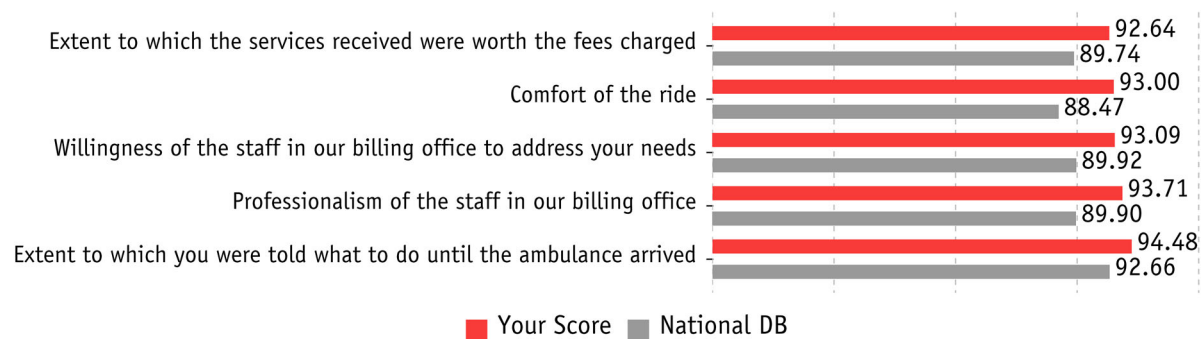
In addition, your rolling 12- month score of **94.84** is a difference of **1.57** from the national database score of **93.27**.

When compared to all organizations in the national database, your score of **94.84** is ranked **18th** and **1st** for comparably sized organizations.

5 Highest Scores



5 Lowest Scores

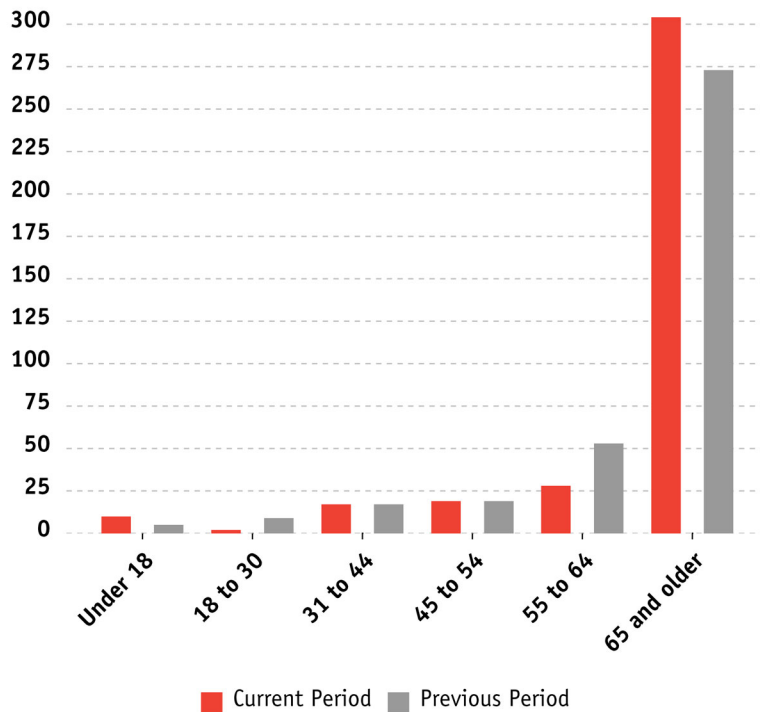




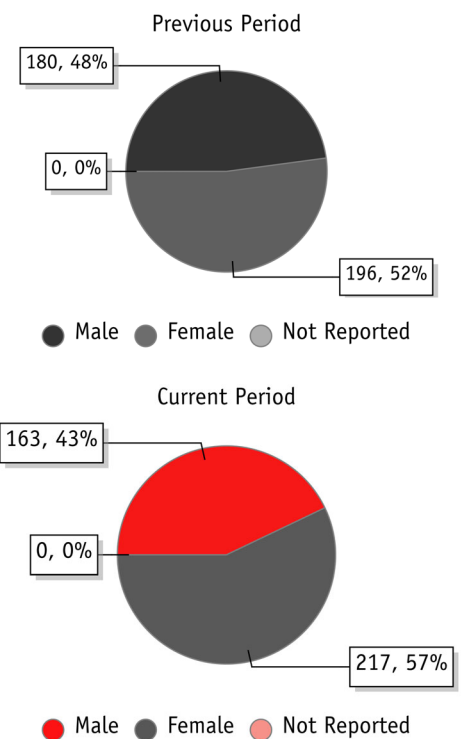
Demographics — This report provides basic information about the patient's age and gender.

	Total	Previous Period		Not Reported	Total	Current Period		Not Reported
		Male	Female			Male	Female	
Under 18	5	3	2	0	10	6	4	0
18 to 30	9	4	5	0	2	0	2	0
31 to 44	17	10	7	0	17	6	11	0
45 to 54	19	11	8	0	19	10	9	0
55 to 64	53	23	30	0	28	12	16	0
65 and older	273	129	144	0	304	129	175	0
Total	376	180	196	0	380	163	217	0

Age Ranges



Gender





Question Analysis

This report shows your current score for the time period selected compared to the corresponding previous time period and the change between the two periods. The national DB score is included for reference

Dispatch Composite

	Current	Previous	(+/-)	National DB
Helpfulness of the person you called for ambulance service	95.67	95.89	-0.22	94.11
Concern shown by the person you called for ambulance service	95.56	95.35	0.21	93.74
Extent to which you were told what to do until the ambulance arrived	94.48	95.35	-0.87	92.66

Ambulance Composite

	Current	Previous	(+/-)	National DB
Extent to which the ambulance arrived in a timely manner	95.42	96.26	-0.84	92.61
Cleanliness of the ambulance	97.08	96.94	0.14	95.29
Comfort of the ride	93.00	92.73	0.27	88.47
Skill of the person driving the ambulance	95.88	95.90	-0.02	94.64

Medic Composite

	Current	Previous	(+/-)	National DB
Care shown by the medics who arrived with the ambulance	97.01	96.41	0.60	95.34
Degree to which the medics took your problem seriously	96.50	96.77	-0.27	95.34
Degree to which the medics listened to you and/or your family	96.43	96.11	0.32	95.00
Skill of the medics	97.50	97.02	0.48	95.48
Extent to which the medics kept you informed about your treatment	95.74	95.10	0.64	93.71
Extent to which medics included you in the treatment decisions (if applicable)	95.61	94.17	1.44	93.44
Degree to which the medics relieved your pain or discomfort	94.86	94.44	0.42	91.90
Medics' concern for your privacy	96.42	95.82	0.60	94.47
Extent to which medics cared for you as a person	96.30	96.43	-0.13	95.29

Billing Office Staff Composite

	Current	Previous	(+/-)	National DB
Professionalism of the staff in our billing office	93.71	94.16	-0.45	89.90
Willingness of the staff in our billing office to address your needs	93.09	93.51	-0.42	89.92



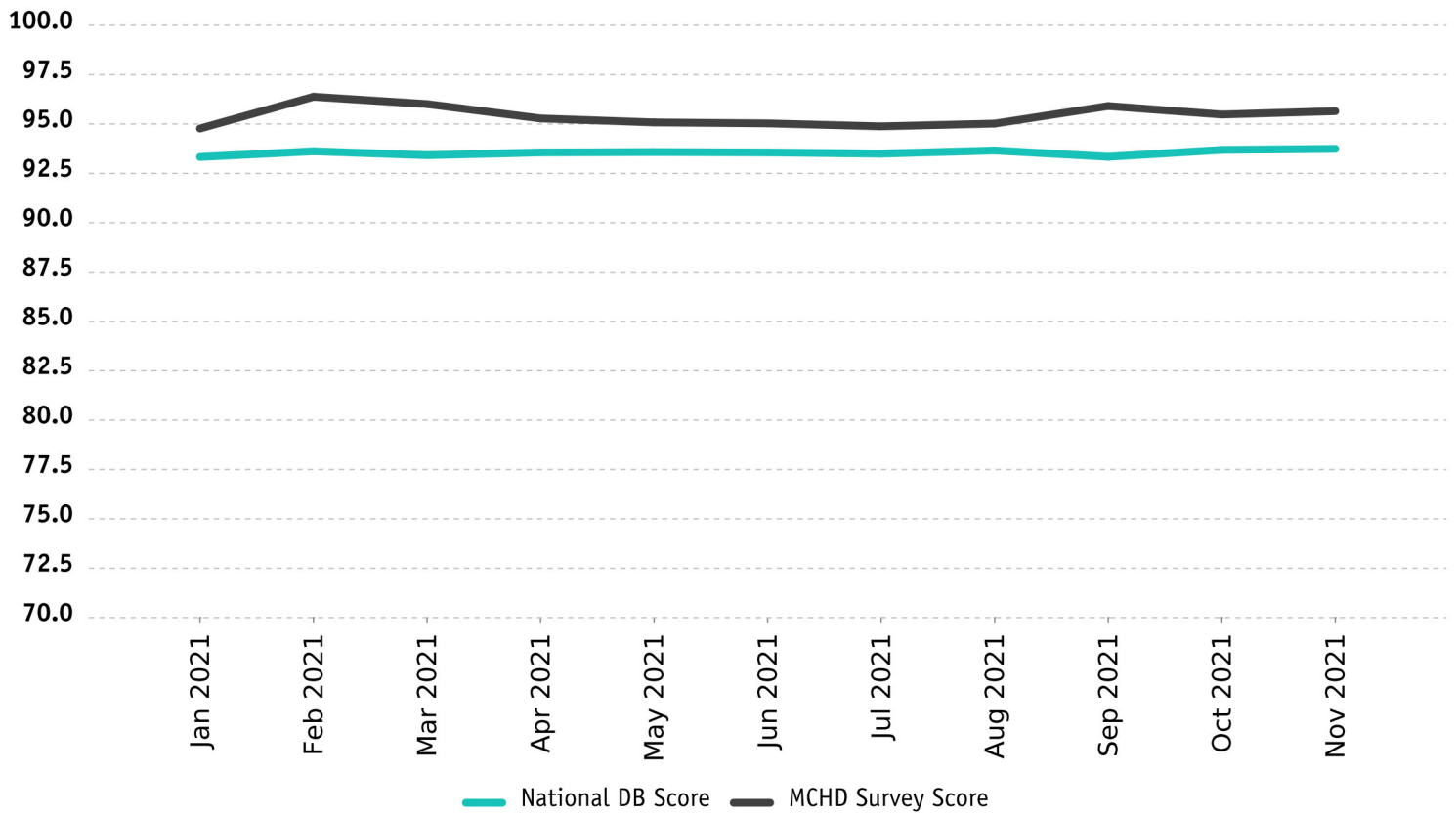
Question Analysis (Continued)

Overall Experience Composite

	Current	Previous	(+/-)	National DB
How well did our staff work together to care for you	95.72	95.55	0.17	94.57
Extent to which our staff eased your entry into the medical facility	95.80	95.06	0.74	94.42
Appropriateness of Emergency Medical Transportation treatment	95.98	96.79	-0.81	94.37
Extent to which the services received were worth the fees charged	92.64	90.66	1.98	89.74
Overall rating of the care provided by our Emergency Medical Transportation	96.03	96.29	-0.26	94.52
Likelihood of recommending this ambulance service to others	95.84	95.62	0.22	94.08



Monthly Overall Survey Score





Greatest Increase and Decrease in Scores by Question

Increases	Current	Previous	(+/-)	National DB
Extent to which the services received were worth the fees charged	92.64	90.66	1.98	89.74
Extent to which medics included you in the treatment decisions (if applicable)	95.61	94.17	1.44	93.44
Extent to which our staff eased your entry into the medical facility	95.80	95.06	0.74	94.42
Extent to which the medics kept you informed about your treatment	95.74	95.10	0.65	93.71
Medics' concern for your privacy	96.42	95.82	0.60	94.47
Care shown by the medics who arrived with the ambulance	97.01	96.41	0.60	95.34
Skill of the medics	97.50	97.02	0.48	95.48
Degree to which the medics relieved your pain or discomfort	94.86	94.44	0.42	91.90
Degree to which the medics listened to you and/or your family	96.43	96.11	0.33	95.00
Comfort of the ride	93.00	92.73	0.27	88.47
Decreases	Current	Previous	(+/-)	National DB
Extent to which you were told what to do until the ambulance arrived	94.48	95.35	-0.87	92.66
Extent to which the ambulance arrived in a timely manner	95.42	96.26	-0.84	92.61
Appropriateness of Emergency Medical Transportation treatment	95.98	96.79	-0.81	94.37
Professionalism of the staff in our billing office	93.71	94.16	-0.45	89.90
Willingness of the staff in our billing office to address your needs	93.09	93.51	-0.42	89.92
Degree to which the medics took your problem seriously	96.50	96.77	-0.27	95.34
Overall rating of the care provided by our Emergency Medical Transportation service	96.03	96.29	-0.27	94.52
Helpfulness of the person you called for ambulance service	95.67	95.89	-0.22	94.11
Extent to which medics cared for you as a person	96.30	96.43	-0.13	95.29
Skill of the person driving the ambulance	95.88	95.90	-0.02	94.64

Campbell, James

From: Jarosek, Colleen
Sent: Wednesday, November 17, 2021 10:33 AM
To: Admin Building; EMS Field Crews; EMS Supervisors; EMS Operations; District Chiefs; AlarmOps; Service Center; Deputy Chiefs; Command Staff
Cc: Walker, Debra; Burgess, Kameron; Jarosek, Colleen
Subject: FW: Information Bulletin #21-096 - RE New Update on EMS

My apologies I had the incorrect date on the Bulletin.

Colleen Jarosek
Records Administrator
D: 936.523.1155
Montgomery County Hospital District

From: Jarosek, Colleen
Sent: Wednesday, November 17, 2021 10:30 AM
To: Admin Building <AdminBuilding@mchd-tx.org>; EMS Operations <EMSOperations@mchd-tx.org>; District Chiefs <districtchiefs@mchd-tx.org>; EMS Supervisors <EMSSupervisors@mchd-tx.org>; EMS Field Crews <EMSFieldCrews@mchd-tx.org>; Service Center <ServiceCenter@mchd-tx.org>; AlarmOps <AlarmOps@mchd-tx.org>; Deputy Chiefs <Deputychiefs@mchd-tx.org>; District Chiefs <districtchiefs@mchd-tx.org>; Command Staff <CommandStaff@mchd-tx.org>
Cc: Walker, Debra <dwalker@mchd-tx.org>; Burgess, Kameron <kburgess@mchd-tx.org>; Jarosek, Colleen <cjarosek@mchd-tx.org>
Subject: Information Bulletin #21-096 - RE New Update on EMS



Information Bulletin

TO: MCHD Employees
FROM: James Campbell, EMS Chief
DATE: November 17, 2021
RE: News Update on EMS
Info #: 21-096



EMS Updates

- Call volume is slowing trending downward, closer to our baseline response numbers, which is approximately 200 responses per day. However, over the past two weeks there have been a few days where we have had bursts of calls, contributing to low levels.
- Despite our call volume continuing to trend downward, area hospital staffing levels continue to struggle to rebound. This is our biggest contributing factor to hospital bed delays. Hospitals are stating it could take at least another year before their staffing levels recover.
- During 2022 budget planning process, we discussed that we would remount eight Frasers in 2022. That is still the plan; however, Dodge is no longer making the ambulance commercial chassis until further notice. This means our eight remounted Frasers will be on Chevrolet chassis.
- Big thanks to Chief Shaw and Mrs. Henners for managing the 2022 Shift Bid process! Shift Bid can be an anxious time of year, but thankfully the process is complete before the holidays and we can focus on wrapping up 2021, and preparing for 2022.

District Chiefs Meeting Update

- The November meeting was the first meeting where the Captains were invited to attend with the Chiefs. We believe it is good team building and succession planning to have the Captains group attend two Chiefs meetings a year.
- A NICU specialized NP provided an hour of obstetric education centered on complicated deliveries. The District Chiefs have that PowerPoint if you are interested.
- At the conclusions of the Chiefs meeting, there was a Captains meeting. This meeting was for all of our current and new Captains to learn as a group, review expectations, and spend time together discussing our current/future processes.

DCS and Professional Development Update

- We are very excited to have Q4 CE in person; it will be great to see everyone! We have a lot to review and discuss, and lunch will be served each day. See you there!
- The DCS team has re-designed re-credentialing to a more sustainable model for 2022.
 - Quarterly CE assignments with an exam on Target Solutions

- Open book comprehensive exam in September with grade expectations based upon authorization level. If a provider does not pass the exam on the 2nd attempt, they will be placed on a CIP as in the past. Only exception is failure to complete assignments in 2022 will result in de-authorization. In 2023 all providers will be expected to pass the exam to remain authorized at their current level.
- Materials Management has agreed to update IV pumps, remove premix lidocaine, label Nitro and add PO Tylenol during HALO skills week, which will take place next month.
- Our FRO partners who have been obtaining patient refusals have all been trained on Image Trend, and some of them went 'live' this week. Moving away from EMS Charts to Image Trend allows for better documentation and data tracking.

EMS Committee Update

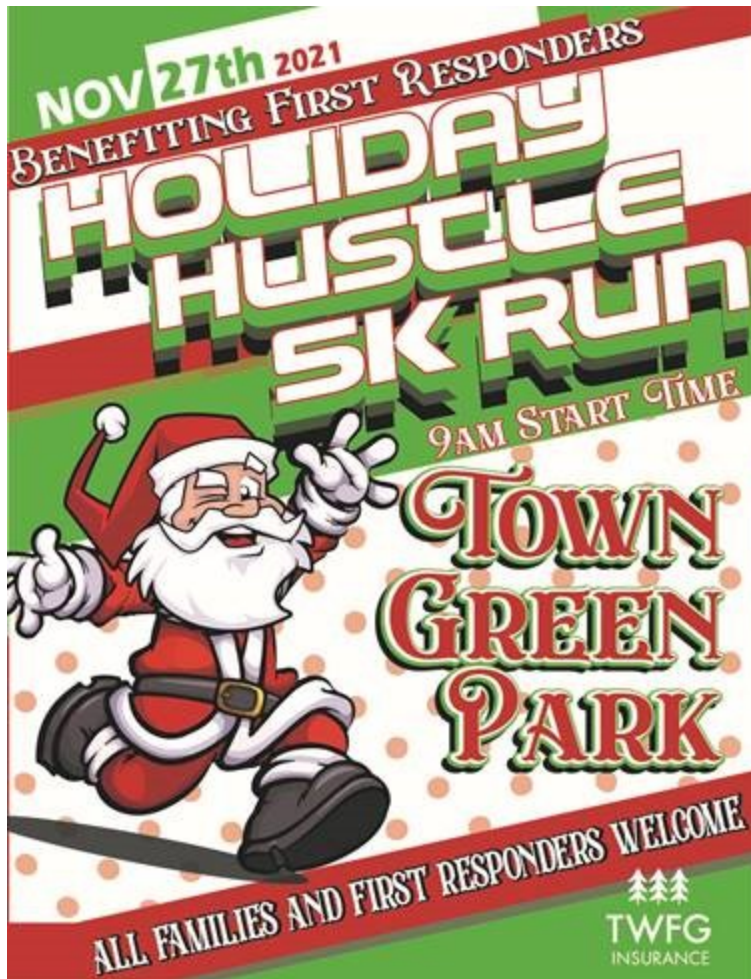
- With the holidays approaching, the next meeting will be Wednesday January 12th at 2pm.
- The November/December MCHD Board meeting is combined and will be December 7th at 4pm.

Other Important Information

- Safety Safari make up is 12/8 and 12/9 at Woodforest Stadium.

-Chief Campbell

Mark your Calendars!



Sign up here!

<https://www.mchd-tx.org/events/5k/>

Docs' Corner – MCHD Paramedic Podcast & Podcast 360

New Releases

Dealing with Resistance (Hyperacute T-Wave)

<https://soundcloud.com/mchdpp/hyperacute-t-final-mixdown#t=0:05>

<https://www.youtube.com/watch?v=C2vXa9GsKjs&t=9s>

IV Tylenol

<https://soundcloud.com/mchdpp/apap-2-final-mixdown>

<https://www.youtube.com/watch?v=tUaL6LquViE&t=8s>

Training Calendar

<https://app.targetsolutions.com/auth/index.cfm?action=login.showlogin&customerid=33551&customerpath=mchd>

Have a Question?

<https://members.mchd-tx.org/>

Misti Willingham

Public Information Officer

D: 936.523.1134

C: 936.537.0611

Montgomery County Hospital District

Agenda Item # 09



To: Board of Directors

From: Scot Pelczar

Date: December 7, 2021

Re: EMS Advisory Update

EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)

Agenda Item #10

To: Board of Directors
From: Melissa Miller, COO
Date: December 7, 2021
Re: COO Report

- New Station 44: Station is complete and the crews moved in November 30th.





- The station 33 replacement project is underway. The work plan is below:
 - December 1, 2021 – Mobilize
 - January 2022 – Install New Water Well (This will change based on the feasibility study)
 - January 2022 – Install New Aerobic Septic System
 - February 2022 – Install Metal Building
 - July 2022 – Substantial Completion
 - August 2022 – Detention Pond Excavation
 - September 2022 – Certificate of Occupancy
- The Administration Service yard suffered a power surge causing damage to our generator automatic transfer switches (ATS) downstream effecting Tahoes, Chillers and communication cards within multiple ATS's in both buildings. During assessment of damage, current was found on the grounding system. The week of Dec. 7, the consultant will provide education for Facilities/Radio and Fleet staff to gain a better understanding of our complex electrical systems.
- Last month Radio and IT worked with 12 onsite Dailey Wells engineers to complete the core radio re-host project. This capital project was the replacement of end of life routers, switches and servers that are essential to the radio system. Thanks to the planning and exceptional teamwork, this critical infrastructure project was completed with only 7 seconds of downtime.
- Working with Radio, the IT team installed a new switch at the Radio Control point to utilize a new network pathway to provide redundancies for the IT and Radio network communication. This effort will help increase the reliability for station alerting communications to CAD.
- IT completed 2 projects from last fiscal year, phone SAN project and CAD Virtual host replacement. Both projects were scheduled to ensure no interruption in services of critical 24/7 communication infrastructure. The delay in completion was due to a shipping delay related to the global chip shortage.
- There has been a noticeable increase in phishing emails and staff is appropriately recognizing and reporting these emails to IT.
- To enhance network protection, multifactor authentication was added to core windows network servers for the network administrators.
- DocuNav Shield has been implemented and we will be closing out that project soon. We have an agenda item to discuss the additional data storage needed to back up our entire Laserfiche repository, which has grown faster than anticipated since the initial data estimate was made. The additional data storage need has led us to look our data retention and data management plan for Laserfiche, and we are currently finalizing a data management plan for Forms. This will not impact the size needed for Shield, but is still a needed plan for ongoing maintenance of our Laserfiche system.

- We have addressed the issues found during the initial testing of the HCAP online application and are ready to support HCAP with any further requests as they prepare a full launch after the new year.
- We received a scope of work for the employee reimbursement project that was significantly higher than expected. We are continuing to work with the vendor on expectations for this project, but at this point we may fold this project into our annual major project to ensure the best end result for employees and most efficient process for approvers and Accounting.
- In November, we built or revised ten Laserfiche Forms processes, within an average of 13.3 days from initial request. This brings our total up to 22 processes built or revised this quarter, with an average of 12 days from initial request. We are very proud of the level of service we are able to provide. The new process we'd like to highlight this month is a new EMS Uniform Order process, which clarifies and streamlines the request, approval, payroll deduction, order, and delivery of EMS uniforms. This process just went live the week of Thanksgiving and with all process will undergo changes as needed. The term revised, used above, indicates ongoing process improvement to meet the needs of the forms process users.
- Community Paramedicine has been active in the community providing Flu shots to vulnerable populations.
- CP collaborated with Lone Star Family Medical and HCAP to provide community based resources in Tamina. The CP and HCAP staff utilized the Laserfiche HCAP online process to do onsite applications and document upload. Future outreach is being planned for other communities. CP is working to add additional community based resources (examples: Food bank, N, PA or Resident) at these community events.

Agenda Item # 11



We Make a Difference!

To: Board of Directors

From: Shawn Hennes

Date: December 2, 2021

Re: Consider and act on additional data storage needed for Docunav Shield.

As we implemented Docunav Shield, we found that our Laserfiche environment has grown faster than expected, and we will require additional data storage to back up our entire Laserfiche environment.

Docunav has provided a new quote, attached, for the next data level up (3 TB total), for an additional \$5,740.80. This gives us plenty of room for our current environment plus anticipated growth, and we are working on a data management plan to control that growth moving forward.

Fiscal Impact: None


Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Special request? |



VP Imaging, Inc. dba DocuNav Solutions
8501 Wade Blvd., Suite 1440
Frisco, TX 75034
800-353-2320

PROPOSAL

Montgomery County Hospital District 

DocuNav Contact:
Mike Miller

Date: 11/17/2021
Quote: 25952

LASERFICHE ANNUAL SUBSCRIPTION AGREEMENT

1	DN SHIELD	DocuNav Shield - Enterprise Disaster Recovery (annual subscription) - 3TB of data of quick recovery (Laserfiche full system recovery, document images pending network throughput) - 0 TB of data for slower recovery - 3rd party data protection and recovery - Includes monthly maintenance and reporting - Includes 24/7/365 emergency support on data recovery *Annual 2% increase for inflation	\$25,170.00	\$25,170.00
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TRADE-IN CREDIT

1	TRD CREDIT	Trade-In/Up Credits for existing DN Shield 1TB (Invoice 43682)	\$(19,190.00)	\$(19,190.00)
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ANNUAL SUPPORT AGREEMENT (Recurring Cost)

1	DSA PR	Priority Annual (DSA) DocuNav Solutions Priority Support Agreement: See attached agreement for details.	\$0.00	\$0.00
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DISCOUNTS

1	DN DSC	DocuNav Solutions Special Discount (7% off software)	\$(239.20)	\$(239.20)
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**Note: All quotes expire 30 days from above date. Please call your DocuNav contact for any changes.*

Subtotal	\$5,740.80
Tax	\$0.00
Total	\$5,740.80

Sign Here

Date

Payment Terms: All payments are Net 30 from date of invoice issued. Preferred payment method: check or ACH payment. Subscription terms will renew on the anniversary of the date of your DocuNav Annual Support Agreement unless you provide cancellation notice 45 days before the end of the agreement. On-site Professional Services Time: billing rate quoted does not include travel expenses for out of market professional services time. Pre-purchased hours or daily units expire after 3 years from invoice date.

Agenda Item # 12

To: Board of Directors

From: Ade Moronkeji

Date: December 7, 2021

Re: HCAP Report

Program Updates

Below summarizes some notable efforts of the different HCAP teams in FY21:

Eligibility

- Demonstrated flexibility while maintaining the integrity of processes during transition from remote to office work
- Developed a workable plan to interview and certify individuals in a safe manner that was conducive for both clients and employees
- Collaborated with DocuNav to develop the online application
- Revised language on several HCAP forms to minimize ambiguities

Pharmacy

- Maintained productive relationships with local pharmacies and clients
- Attempted 315 PAP applications which rendered a potential monthly savings of \$29,065. This endeavor benefited 168 clients
- Provided free blood glucose testing supplies along with insulin administration supplies to 101 diabetic clients which rendered a potential monthly savings of \$13,786 for the client
- Successfully managed an average of 917 scripts monthly

Case Management

- Implemented a high dollar review process which resulted in increased cost containment
 - Collaborated with the Community Paramedics to provide flu shots for high risk clients
 - Collaborated with the American Heart Association to acquire free BP cuffs to supplement HCAP stock and expand client access to resources
 - Provided clients with tools/equipment (scales and BP monitors) for better management of chronic disease
 - Successfully connected 90% of clients with a primary care provider
-

- Utilized EAP education modules to improve telephone skills, deliver quality customer service and deliver effective communication
- Provided COPD, diabetes, HTN and relevant education via telephonic format to approximately 40-45 clients monthly

Bill Pay

- Welcomed the addition of an FTE to primarily focus on maintaining provider relations through the timely and effective resolution of issues pertaining to processing of claims
- Processed a total of 15,223 medical claims which is an increase of 15% from FY20, and 4,966 prescription claims
- Increased utilization of provider pipeline
- Implemented the submission of claims via fax to streamline processing efforts

Claims Administration

- In the months of October and November, the bill pay team processed 930 and 931 claims respectively. Total prescription claims for October and November were 927 and 813 respectively.
- Figure 1 shows a monthly comparison between the volumes of medical claims received FY21 over FY22.

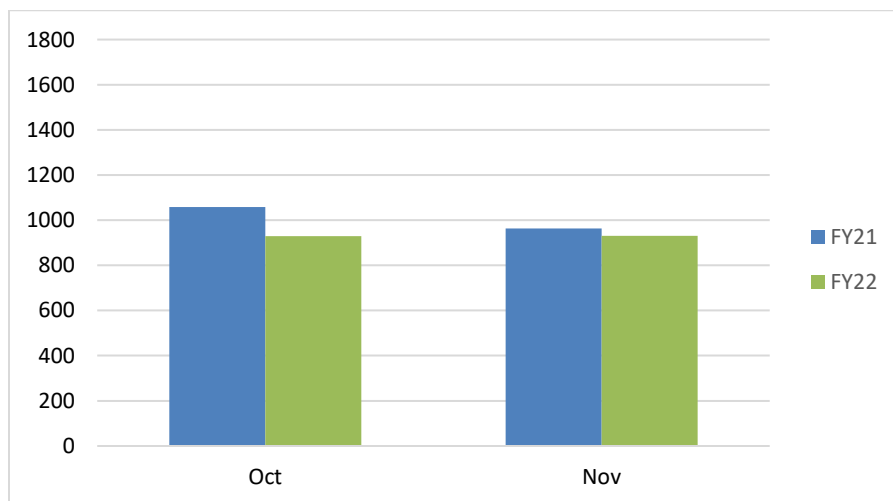


Figure 1 – Volume of Medical Claims FY21 V. FY22

- The graphs below represent the types of calls managed by the claims representatives in the months of October and November.

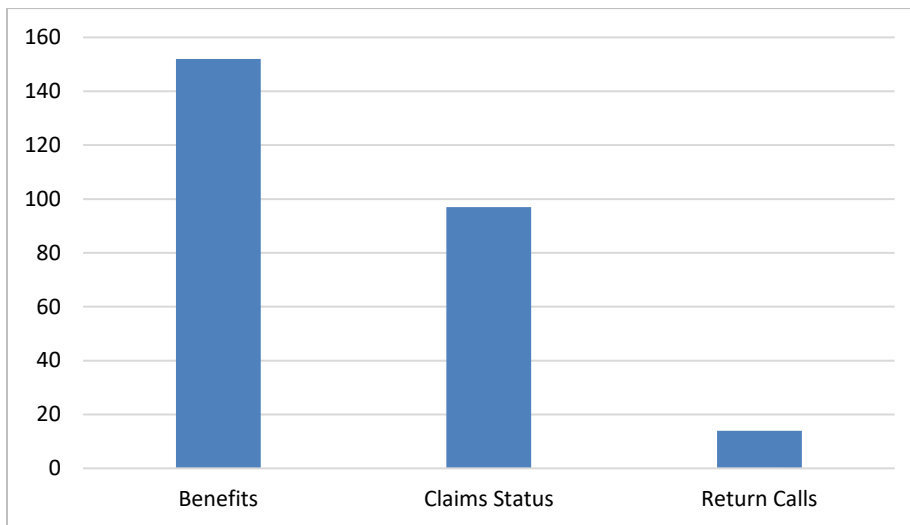


Figure 2 – October Provider Calls

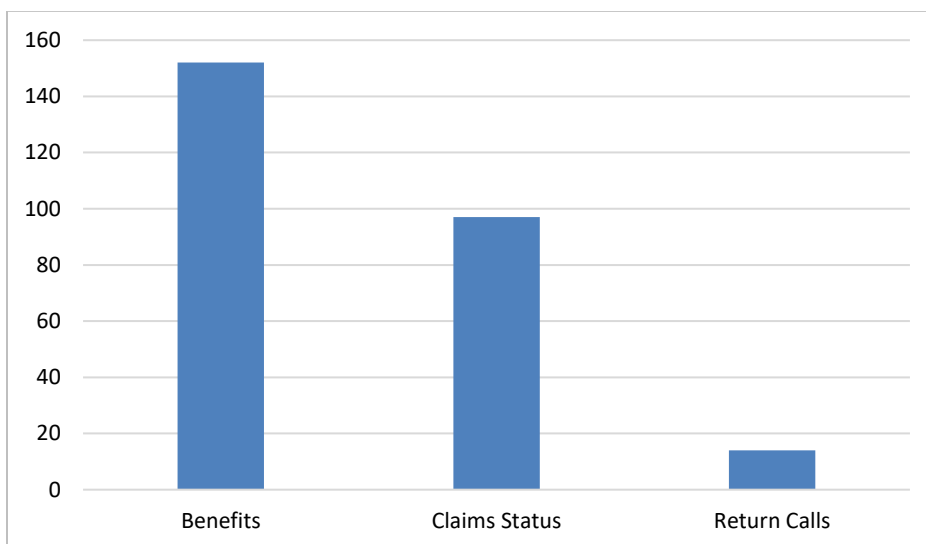


Figure 3 – November Provider Calls

- Calls pertaining to client's benefits represent the highest call volume. Efforts will be intensified to transition providers to the pipeline in order increase efficiency.
- Figures 4 and 5 present the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients are using for their health care needs
 - UC hospital inpatient/outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals.

- Inpatient/outpatient hospital without the UC designation refers to CHI St. Luke's The Woodlands and other non HCA local hospitals.
- UC hospital inpatient services physician services and represent our highest expenditures for claims processed in October. For November, UC hospital inpatient and outpatient services were the highest expenditures.

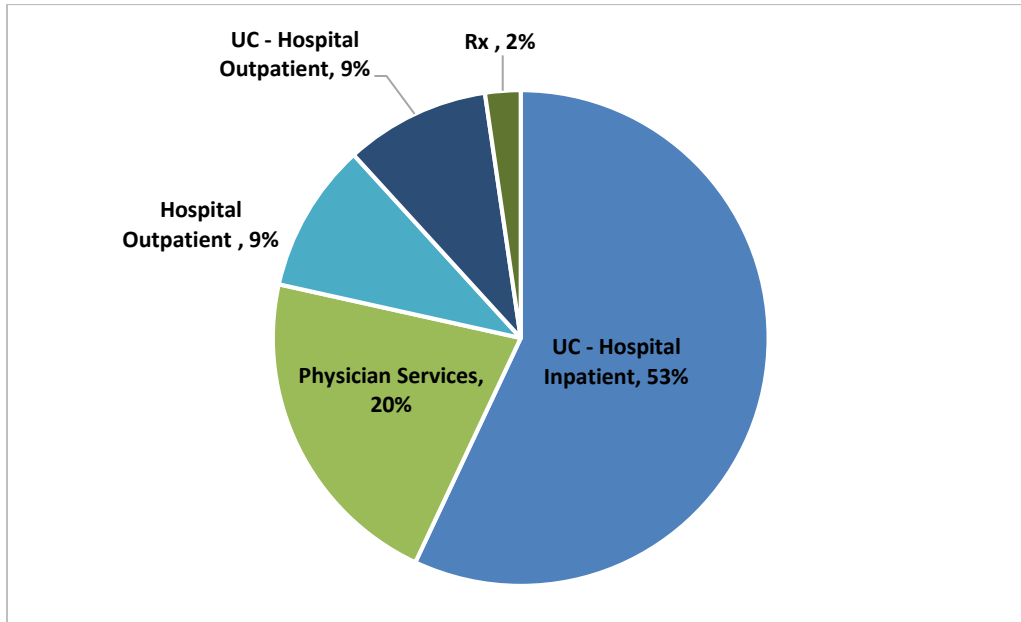


Figure 4 – October Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients

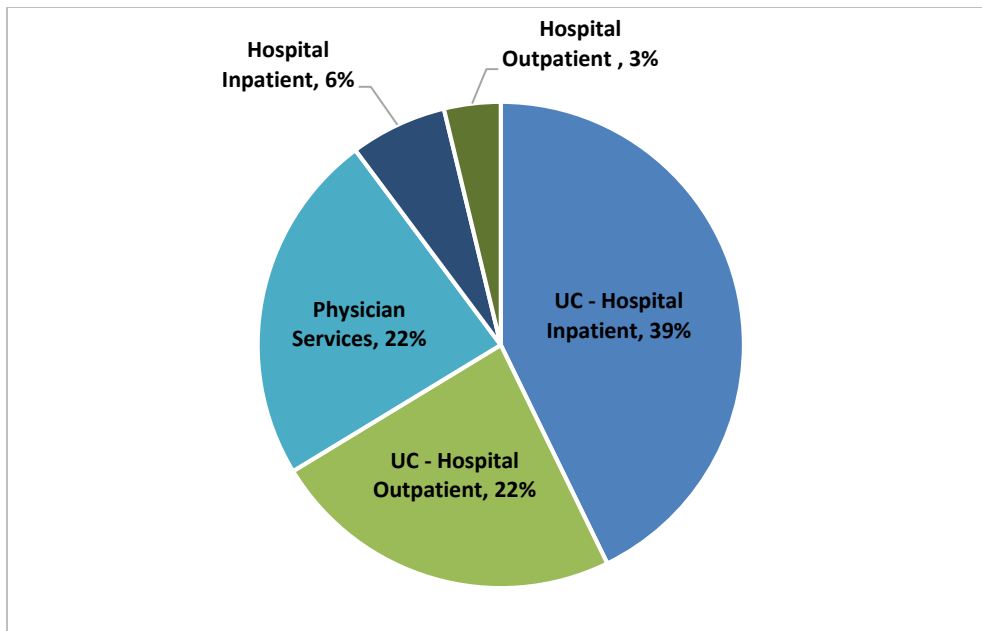


Figure 5 – November Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients

HCAP Applications

The total number of applications received and processed FY to date is 347. Below is a month to month comparison between FY21 and FY22.

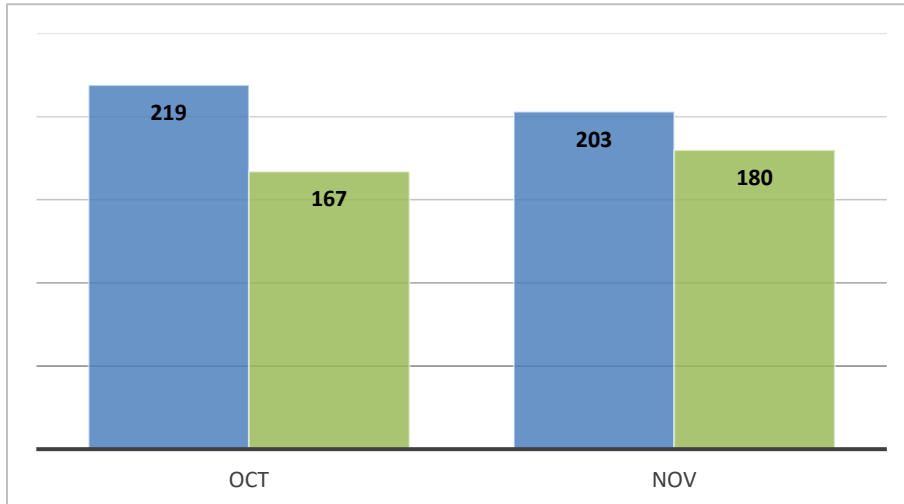


Figure 6 – Monthly Application FY21 V. FY22

HCAP Enrollment

The graph below helps to visualize and compare the trends in enrollment between FY21 and FY22. Numbers continue to trend down which mirrors the observed trend across several programs in the state.

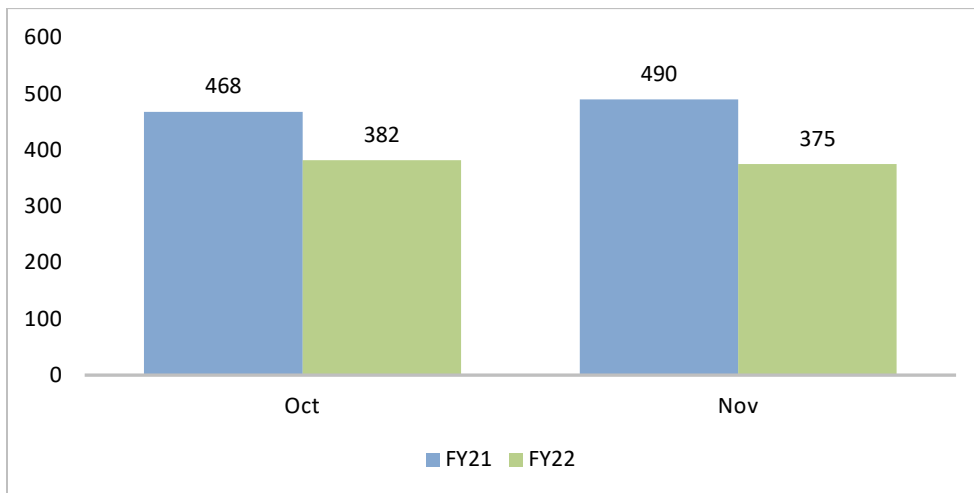


Figure 7 - Active Clients FY21 V. FY22

New Client Trend

Figure 8 represents the number of new clients added to the program on a monthly basis and highlights the trend in contrast to the projection for the fiscal year. 23 new clients were added to the program in October and 21 clients in November.

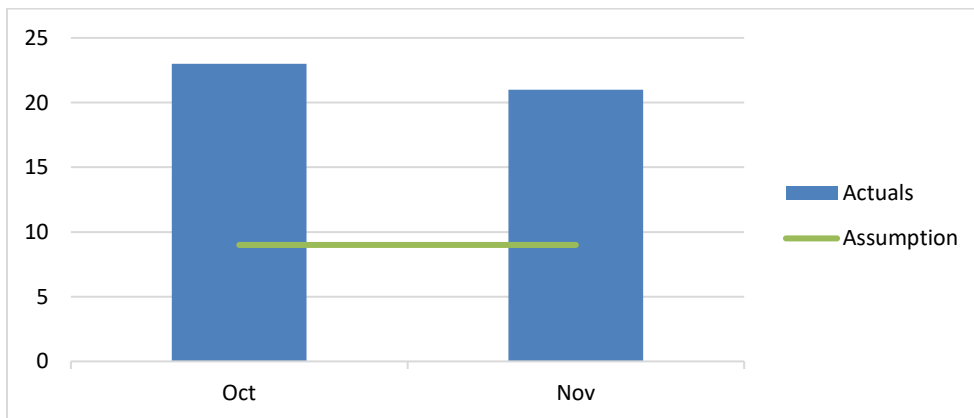


Figure 8 – Monthly New Clients V. Assumption

Case Management

Below summarizes education efforts for October:

- 68 clients received the diabetes self-management education
- 38 clients received COPD education to improve disease self-management
- 76 clients received education on hypertension management
- 351 clients received wellness calls

November's education data are as follows:

- 36 clients received the diabetes self-management education
- 22 clients received COPD education to improve disease self-management
- 67 clients received education on hypertension management
- 351 clients received wellness calls

October Top 5 Diagnoses

The diagnoses below were extracted from claims processed in specific months of the year. Based on ICD10 codes, the main health issues within the HCAP population for claims processed in October include:

- Hypertension (I10)
- Hyperlipidemia (E78.2)
- Contact/Exposure to COVID-19 (Z20.822)
- Shortness of Breath (R06.02)
- Obstructive sleep apnea (G7.33)

The graphs below provide a visual of the average cost of each claim for the top 5 diagnoses and the reimbursement amount for the services.

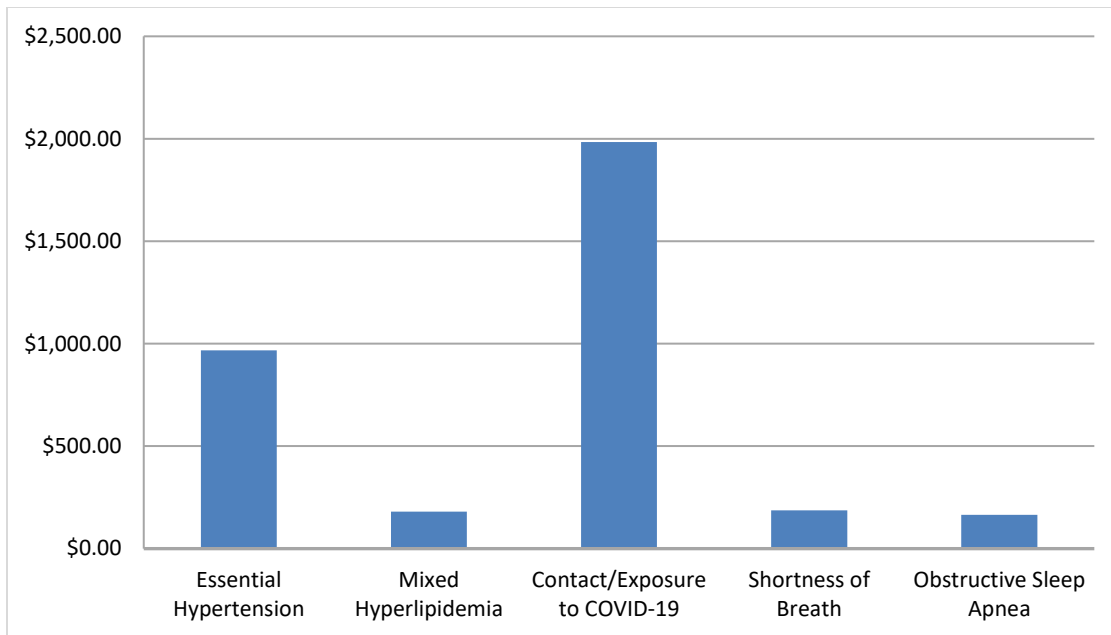


Figure 9 – Average Cost per Claim for Top 5 Diagnoses

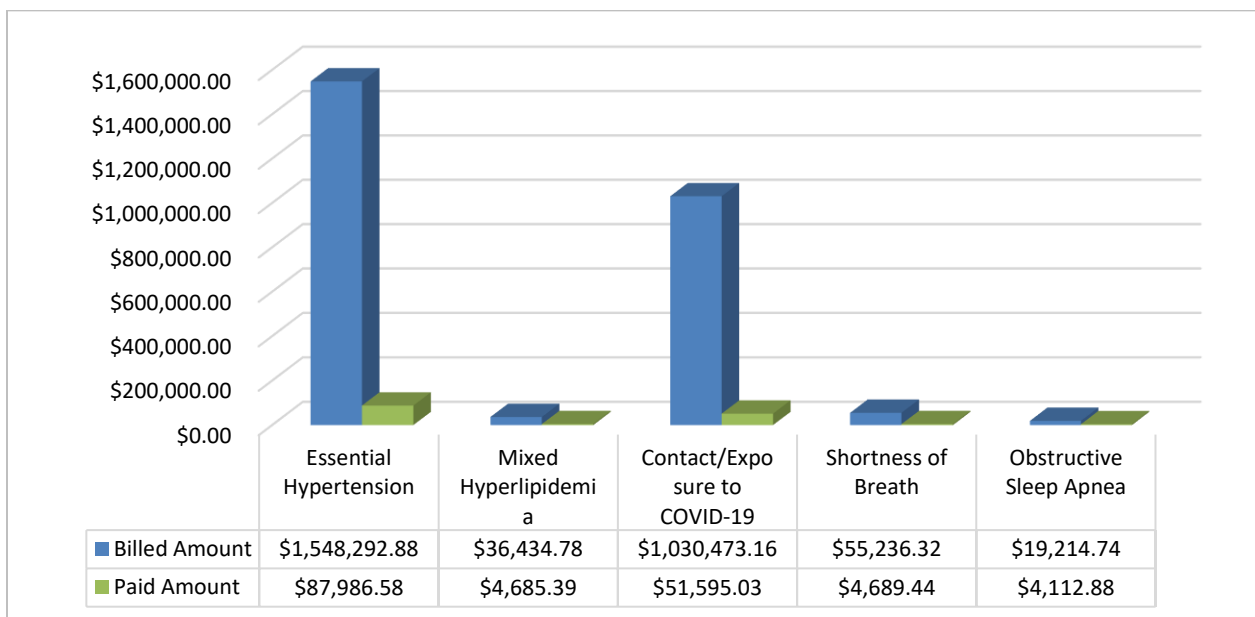


Figure 10 – Amount Billed V. Amount Paid for Top 5 diagnoses

November Top 5 Diagnoses

The diagnoses below were extracted from claims processed in specific months of the year. Based on ICD10 codes, the main health issues within the HCAP population for claims processed in November include:

- Hypertension (I10)
- Obstructive sleep apnea (G47.33)
- Shortness of breath (R06.02)
- Mixed Hyperlipidemia (E78.2)
- Dietary counseling and Surveillance (Z71.3)

The graphs below provide a visual of the average cost of each claim for the top 5 diagnoses and the reimbursement amount for the services.

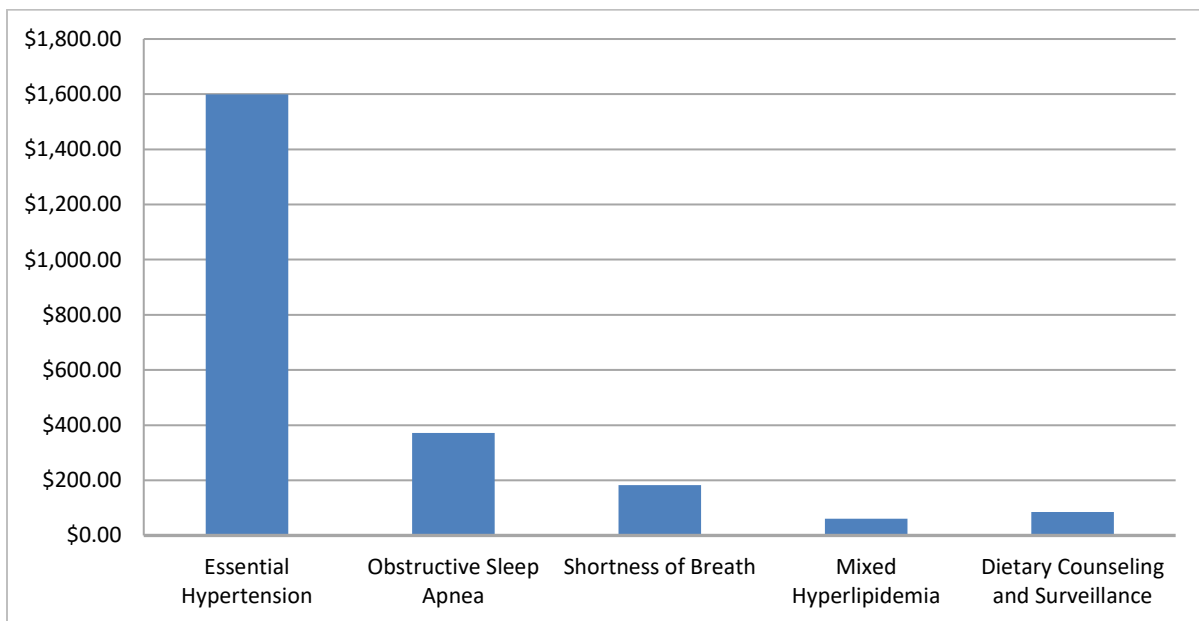


Figure 11 – Average Cost per Claim for Top 5 Diagnoses

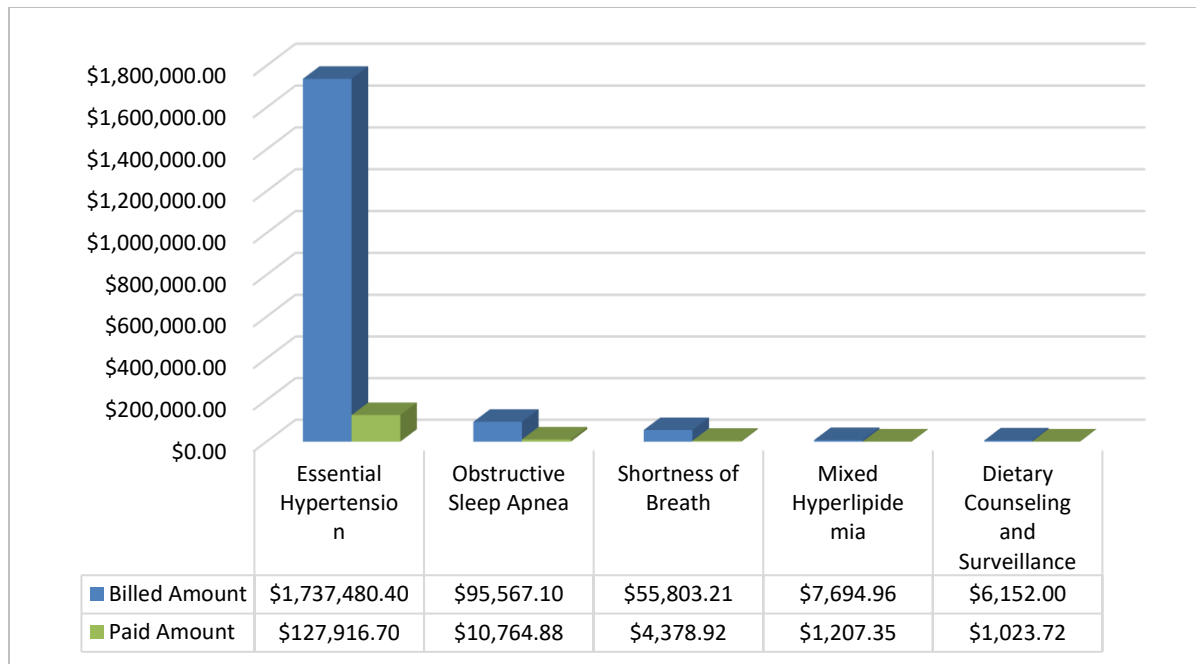


Figure 12 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability:

Figure 13 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year. Three clients have exhausted their maximum liability for FY22. Two of the clients were on MCICP (0-21% FPIL) and one was on MAP (21% - 150% FPIL).

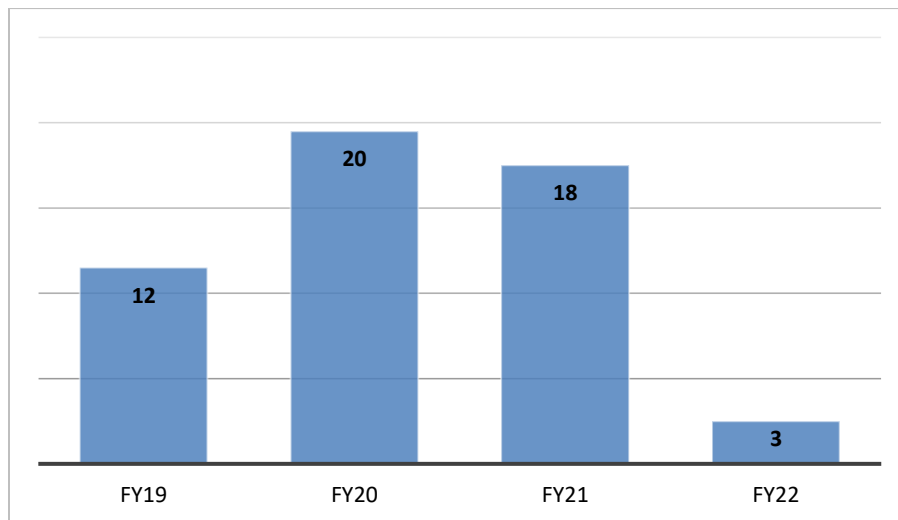


Figure 13 – Maximum Liability Exhausted FY19-22

Prescription Benefits Services:

Table 1

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Oct-21	13	17	\$7,898.41
Sep-21	19	24	\$22,039.47
Aug-21	13	18	\$21,749.87
Jul-21	13	19	\$27,892.16
Jun-21	14	17	\$40,87.97
May-21	25	40	\$59,459.99
Apr-21	15	27	\$23,202.47
Mar-21	28	39	\$14,211.45
Feb-21	14	19	\$61,427.67
Jan-21	22	29	\$12,998.74
Dec-20	17	24	\$35,834.50
Nov-20	21	25	\$7,5858.33
Oct-20	26	38	\$20,680.40

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

Montgomery County Indigent

Top 25 Therapy Classes by Billed Amount
For Period Ending October 31, 2021



Rank	Therapy Class	Billed Amount
1	Anticonvulsants - Misc.	\$1,644.81
2	Fluoroquinolones	\$1,052.55
3	Misc. Anti-Ulcer	\$700.13
4	Opioid Agonists	\$594.98
5	Sympathomimetics	\$511.53
6	Central Muscle Relaxants	\$476.43
7	HMG CoA Reductase Inhibitors	\$356.35
8	Thyroid Hormones	\$348.34
9	Insulin	\$335.14
10	ACE Inhibitors	\$328.52
11	Alkalinizers	\$320.22
12	Calcium Channel Blockers	\$285.19
13	5-HT3 Receptor Antagonists	\$267.13
14	Beta Blockers Cardio-Selective	\$246.32
15	Proton Pump Inhibitors	\$211.52
16	Angiotensin II Receptor Antagonists	\$201.00
17	Corticosteroids - Topical	\$193.08
18	Nonsteroidal Anti-inflammatory Agents (NSAIDs)	\$191.80
19	Nasal Steroids	\$189.14
20	Antispasmodics	\$180.49
21	Antihypertensive Combinations	\$160.70
22	Antianxiety Agents - Misc.	\$153.65
23	Potassium Sparing Diuretics	\$153.49
24	Antiparkinson Dopaminergics	\$148.97
25	Serotonin Agonists	\$120.02
Grand Total		\$9,371.50

AGENDA ITEM # 13

Board Mtg:12/07/21

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 09/01/21 through 11/24/21

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>September</u>			
September 1, 2021	Yes	\$	34,333.98
September 8, 2021	Yes	\$	37,617.39
September 15, 2021	Yes	\$	22,730.44
September 22, 2021	Yes	\$	42,419.81
September 29, 2021	Yes	\$	47,427.95
Total September Payments - MTD		\$	184,529.57
Monthly Budget - September 2021		\$	314,295.00
<u>October</u>			
October 6, 2021	No	\$	28,338.05
October 13, 2021	No	\$	24,700.73
October 20, 2021	No	\$	39,796.67
October 27, 2021	No	\$	27,616.45
Total October Payments - MTD		\$	120,451.90
Monthly Budget - October 2021		\$	228,060.00
<u>November</u>			
November 3, 2021	No	\$	28,385.71
November 10, 2021	No	\$	23,353.85
November 17, 2021	No	\$	19,588.09
November 24, 2021	No	\$	47,390.30
Total November Payments - MTD		\$	118,717.95
Monthly Budget - November 2021		\$	228,060.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 14

Board Mtg: 12/7/21

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 11/1/21 through 12/31/21**

Disbursement Date	Value of Services Provided by HCA and Affiliated Providers
<u>November</u>	
November Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 196,471.00
Budgeted Amount November 2021	\$ 196,471.00
Over / (Under) Budget	\$ -
<u>December</u>	
December Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 196,471.00
Budgeted Amount December 2021	\$ 196,471.00
Over / (Under) Budget	\$ -

AGENDA ITEM # 15

Board Mtg.: 12/7/2021

Montgomery County Hospital District Financial Dashboard for October 2021 (dollars expressed in 000's)

	Oct 2021	Oct 2020	Var	Var %
Cash and Investments	41,510	37,589	3,921	10.4%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	October 2021				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	711	601	110	18.2%	711	601	110	18.2%
EMS Net Revenue	1,251	1,535	(284)	-18.5%	1,251	1,535	(284)	-18.5%
Other Revenue	1,515	310	1,205	388.5%	1,515	310	1,205	388.5%
Total Revenue	3,476	2,446	1,030	42.1%	3,476	2,446	1,030	42.1%
Expenses								
Payroll	3,253	3,344	(91)	-2.7%	3,253	3,344	(91)	-2.7%
Operating	902	1,056	(154)	-14.6%	902	1,056	(154)	-14.6%
Indigent Healthcare	335	425	(89)	-21.0%	335	425	(89)	-21.0%
Total Operating Expenses	4,490	4,825	(335)	-6.9%	4,490	4,825	(335)	-6.9%
Capital	1,176	17	1,160	6944.3%	1,176	17	1,160	6944.3%
Total Expenditures	5,666	4,842	825	17.0%	5,666	4,842	825	17.0%
Revenue Over / (Under) Expenses	(2,190)	(2,395)	205	8.6%	(2,190)	(2,395)	205	8.6%

Tax Revenue: Year-to-date, Tax Revenue is greater than budget by \$110k or 18.2%. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$284k lower than budget. Billable trips for October were 144 less than budget.

Other Revenue: Year-to-Date, Other Revenue is \$1.2M more than budget. Effective October 1, MCHD adopted GASB 87 which requires that contracts where the District is the lessee be recorded at the fund level. An implementation entry for \$1,135,621.62 which was primarily for station rent was booked with an offset to Capital Purchase - Capital Leases.

Payroll: Overall, Payroll Expenses are \$91k less than budget.

Operating Expenses: Operating Expenses are under budget by \$154k. Generally, Operating Expenses are less than expected across the board.

Indigent Care Expenses: Indigent Care Expenses are under budget by \$89k.

Capital: Capital Expenditures are greater than budget by \$1.1M due to the GAS 87 implementation entry for leases.

Montgomery County Hospital District

Balance Sheet

As of October 31, 2021

		Fund 10
		10/31/2021
ASSETS		
Cash and Equivalents		
10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$2,852,682.07
10-000-12400	Investments-MMA-BS	\$2,044,125.69
10-000-12500	Investments-MMDA-BS	\$5,120,682.17
10-000-13100	Texpool-District-BS	\$2,341,902.35
10-000-13300	Investments-WF Bank-BS	\$14,747,329.42
10-000-13400	Texstar Investment Pool-BS	\$2,330,445.03
10-000-13500	Investments-BS	\$12,070,797.98
Total Cash and Equivalents		<u>\$41,509,914.71</u>
Receivables		
10-000-14100	A/R-EMS Billings-BS	\$8,395,224.69
10-000-14200	Allowance for Bad Debts-BS	(\$2,736,823.15)
10-000-14300	A/R-Other-BS	\$1,358,257.76
10-000-14305	A/R Employee-BS	\$2,125.72
10-000-14450	Capital Lease Receivable-BS	\$3,862,024.78
10-000-14525	Receivable from Component Unit-BS	\$235,365.79
10-000-14700	Taxes Receivable-BS	\$38,945,112.09
10-000-14750	Allowance for bad debt-tax rev-BS	(\$297,179.31)
Total Receivables		<u>\$49,764,108.37</u>
Other Assets		
10-000-14900	Prepaid Expenses-BS	\$335,100.22
10-000-15000	Inventory-BS	\$924,737.84
Total Other Assets		<u>\$1,259,838.06</u>
TOTAL ASSETS		<u>\$92,533,861.14</u>
LIABILITIES		
Current Liabilities		
10-000-20500	Accounts Payable-BS	\$734,123.64
10-000-20600	Accounts Payable-Other-BS	\$2,188.43
10-000-21000	Accrued Expenditures-BS	\$1,312,568.51
10-000-21400	Accrued Payroll-BS	\$626,424.76
10-000-21525	P/R-United Way Deductions-BS	\$5,118.25
10-000-21585	P/R-Flexible Spending-BS-BS	\$8,309.63
10-000-21590	P/R-Premium Cancer/Accident-BS	\$10.84
10-000-21595	P/R-Health Savings-BS-BS	\$7,601.37
10-000-21650	TCDRS Defined Benefit Plan-BS	\$564,973.02
Total Current Liabilities		<u>\$3,261,318.45</u>
Deferred Liabilities		
10-000-23000	Deferred Tax Revenue-BS	\$38,647,932.78
10-000-23200	Deferred Revenue-BS	\$349,896.09

Montgomery County Hospital District

Balance Sheet

As of October 31, 2021

		Fund 10
		10/31/2021
10-000-23300	Deferred Capital Lease Revenue-BS	\$3,856,869.95
Total Deferred Liabilities		\$42,854,698.82
TOTAL LIABILITIES		\$46,116,017.27
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$3,266,336.93
10-000-30400	Nonspendable - Inventory-BS	\$924,737.84
10-000-30700	Nonspendable - Prepaids-BS	\$335,100.22
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$27,391,668.88
TOTAL CAPITAL		\$46,417,843.87
TOTAL LIABILITIES AND CAPITAL		\$92,533,861.14

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended October 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$673,739.07	\$536,485.00	\$137,254.07	\$673,739.07	\$536,485.00	\$137,254.07	\$37,902,334.00	1.78%	\$37,228,594.93
Delinquent Tax Revenue	\$26,209.69	\$52,208.00	(\$25,998.31)	\$26,209.69	\$52,208.00	(\$25,998.31)	\$426,044.00	6.15%	\$399,834.31
Penalties and Interest	\$10,787.41	\$12,576.00	(\$1,788.59)	\$10,787.41	\$12,576.00	(\$1,788.59)	\$340,647.00	3.17%	\$329,859.59
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,967.00	0.00%	\$10,967.00
Total Tax Revenue	\$710,736.17	\$601,269.00	\$109,467.17	\$710,736.17	\$601,269.00	\$109,467.17	\$38,679,992.00	1.84%	\$37,969,255.83
EMS Net Revenue									
Advanced Life Support Revenue	\$2,800,299.94	\$3,017,454.00	(\$217,154.06)	\$2,800,299.94	\$3,017,454.00	(\$217,154.06)	\$35,781,651.00	7.83%	\$32,981,351.06
Basic Life Support Revenue	\$685,763.07	\$593,044.00	\$92,719.07	\$685,763.07	\$593,044.00	\$92,719.07	\$7,035,093.00	9.75%	\$6,349,329.93
Transfer Service Fees	\$2,084.63	\$3,700.00	(\$1,615.37)	\$2,084.63	\$3,700.00	(\$1,615.37)	\$44,724.00	4.66%	\$42,639.37
Non-Transport Fees	\$29,000.00	\$32,065.00	(\$3,065.00)	\$29,000.00	\$32,065.00	(\$3,065.00)	\$377,278.00	7.69%	\$348,278.00
Contractual Allowance	(\$1,202,578.61)	(\$1,185,035.00)	(\$17,543.61)	(\$1,202,578.61)	(\$1,185,035.00)	(\$17,543.61)	(\$14,052,594.00)	8.56%	(\$12,850,015.39)
Charity Care	(\$704,264.21)	(\$692,790.00)	(\$11,474.21)	(\$704,264.21)	(\$692,790.00)	(\$11,474.21)	(\$8,215,360.00)	8.57%	(\$7,511,095.79)
Provision for Bad Debt	(\$373,309.13)	(\$255,238.00)	(\$118,071.13)	(\$373,309.13)	(\$255,238.00)	(\$118,071.13)	(\$3,026,710.00)	12.33%	(\$2,653,400.87)
Recovery of Bad Debt - EMS	\$13,842.54	\$21,811.00	(\$7,968.46)	\$13,842.54	\$21,811.00	(\$7,968.46)	\$259,708.00	5.33%	\$245,865.46
Total EMS Net Revenue	\$1,250,838.23	\$1,535,011.00	(\$284,172.77)	\$1,250,838.23	\$1,535,011.00	(\$284,172.77)	\$18,203,790.00	6.87%	\$16,952,951.77
Other Revenue									
Investment Income - MCHD	\$6,587.92	\$4,299.00	\$2,288.92	\$6,587.92	\$4,299.00	\$2,288.92	\$66,463.00	9.91%	\$59,875.08
Interest Income	\$722.52	\$747.00	(\$24.48)	\$722.52	\$747.00	(\$24.48)	\$8,216.00	8.79%	\$7,493.48
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$700,000.00	0.00%	\$700,000.00
Weyland Bldg. Land Lease	\$2,150.11	\$0.00	\$2,150.11	\$2,150.11	\$0.00	\$2,150.11	\$33,064.00	6.50%	\$30,913.89
Miscellaneous Income	\$5,376.78	\$4,380.00	\$996.78	\$5,376.78	\$4,380.00	\$996.78	\$248,672.00	2.16%	\$243,295.22
Rx Discount Card Royalties	\$55.00	\$55.00	\$0.00	\$55.00	\$55.00	\$0.00	\$660.00	8.33%	\$605.00
Proceeds from Capital Lease	\$1,135,621.62	\$0.00	\$1,135,621.62	\$1,135,621.62	\$0.00	\$1,135,621.62	\$0.00	0.00%	(\$1,135,621.62)
Tenant Rent Income	\$7,351.33	\$9,199.00	(\$1,847.67)	\$7,351.33	\$9,199.00	(\$1,847.67)	\$110,383.00	6.66%	\$103,031.67
P.A. Processing Fees	\$0.00	\$125.00	(\$125.00)	\$0.00	\$125.00	(\$125.00)	\$1,500.00	0.00%	\$1,500.00
Contract Revenue (Net)	\$5,150.46	\$0.00	\$5,150.46	\$5,150.46	\$0.00	\$5,150.46	\$174,151.00	2.96%	\$169,000.54
1115 Waiver - Paramedicine	\$130,600.00	\$90,000.00	\$40,600.00	\$130,600.00	\$90,000.00	\$40,600.00	\$1,080,000.00	12.09%	\$949,400.00

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended October 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Education/Training Revenue	\$56,966.67	\$35,750.00	\$21,216.67	\$56,966.67	\$35,750.00	\$21,216.67	\$282,000.00	20.20%	\$225,033.33
Stand-By Fees	\$16,250.00	\$10,438.00	\$5,812.00	\$16,250.00	\$10,438.00	\$5,812.00	\$49,048.00	33.13%	\$32,798.00
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00%	\$30,000.00
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$498,657.00	0.00%	\$498,657.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$8,333.33	\$8,333.00	\$0.33	\$100,000.00	8.33%	\$91,666.67
Employee Medical Premiums	\$94,224.78	\$101,817.00	(\$7,592.22)	\$94,224.78	\$101,817.00	(\$7,592.22)	\$1,384,241.00	6.81%	\$1,290,016.22
Dispatch Fees	\$9,990.00	\$9,441.00	\$549.00	\$9,990.00	\$9,441.00	\$549.00	\$251,792.00	3.97%	\$241,802.00
MDC Revenue - First Responders	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$92,550.00	0.00%	\$92,550.00
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,208.16	\$10,209.00	(\$0.84)	\$10,208.16	\$10,209.00	(\$0.84)	\$123,237.00	8.28%	\$113,028.84
Tower Contract Revenue	\$25,185.03	\$25,389.00	(\$203.97)	\$25,185.03	\$25,389.00	(\$203.97)	\$306,712.00	8.21%	\$281,526.97
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$64,000.00	0.00%	\$64,000.00
Total Other Revenue	\$1,514,773.71	\$310,182.00	\$1,204,591.71	\$1,514,773.71	\$310,182.00	\$1,204,591.71	\$5,785,346.00	26.18%	\$4,270,572.29
Total Revenues	\$3,476,348.11	\$2,446,462.00	\$1,029,886.11	\$3,476,348.11	\$2,446,462.00	\$1,029,886.11	\$62,669,128.00	5.55%	\$59,192,779.89
Expenses									
Payroll Expenses									
Regular Pay	\$1,897,579.71	\$2,086,088.00	(\$188,508.29)	\$1,897,579.71	\$2,086,088.00	(\$188,508.29)	\$25,097,059.00	7.56%	\$23,199,479.29
Overtime Pay	\$209,857.26	\$227,530.00	(\$17,672.74)	\$209,857.26	\$227,530.00	(\$17,672.74)	\$2,961,081.00	7.09%	\$2,751,223.74
Paid Time Off	\$172,879.50	\$180,151.00	(\$7,271.50)	\$172,879.50	\$180,151.00	(\$7,271.50)	\$2,951,073.00	5.86%	\$2,778,193.50
Stipend Pay	\$164,907.82	\$11,392.00	\$153,515.82	\$164,907.82	\$11,392.00	\$153,515.82	\$136,704.00	120.63%	(\$28,203.82)
Payroll Taxes	\$175,426.58	\$182,920.00	(\$7,493.42)	\$175,426.58	\$182,920.00	(\$7,493.42)	\$2,290,441.00	7.66%	\$2,115,014.42
TCDRS Plan	\$151,124.91	\$162,311.00	(\$11,186.09)	\$151,124.91	\$162,311.00	(\$11,186.09)	\$2,720,572.00	5.55%	\$2,569,447.09
Health & Dental	\$42,057.16	\$56,446.00	(\$14,388.84)	\$42,057.16	\$56,446.00	(\$14,388.84)	\$842,344.00	4.99%	\$800,286.84
Health Insurance Claims	\$374,510.28	\$375,070.00	(\$559.72)	\$374,510.28	\$375,070.00	(\$559.72)	\$4,751,472.00	7.88%	\$4,376,961.72
Health Insurance Admin Fees	\$64,626.91	\$62,448.00	\$2,178.91	\$64,626.91	\$62,448.00	\$2,178.91	\$983,892.00	6.57%	\$919,265.09
Total Payroll Expenses	\$3,252,970.13	\$3,344,356.00	(\$91,385.87)	\$3,252,970.13	\$3,344,356.00	(\$91,385.87)	\$42,734,638.00	7.61%	\$39,481,667.87
Operating Expenses									

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended October 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Unemployment Expense	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$18,000.00	8.33%	\$16,500.00
Accident Repair	\$1,336.90	\$1,400.00	(\$63.10)	\$1,336.90	\$1,400.00	(\$63.10)	\$36,000.00	3.71%	\$34,663.10
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$54,200.00	0.00%	\$54,200.00
Advertising	\$1,095.00	\$0.00	\$1,095.00	\$1,095.00	\$0.00	\$1,095.00	\$13,650.00	8.02%	\$12,555.00
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	0.00%	\$207,774.00
Bank Charges	\$0.00	\$100.00	(\$100.00)	\$0.00	\$100.00	(\$100.00)	\$1,200.00	0.00%	\$1,200.00
Credit Card Processing Fee	\$2,215.24	\$2,200.00	\$15.24	\$2,215.24	\$2,200.00	\$15.24	\$22,500.00	9.85%	\$20,284.76
Bio-Waste Removal	\$3,902.21	\$3,118.00	\$784.21	\$3,902.21	\$3,118.00	\$784.21	\$35,416.00	11.02%	\$31,513.79
Books/Materials	\$593.70	\$4,070.00	(\$3,476.30)	\$593.70	\$4,070.00	(\$3,476.30)	\$249,165.00	0.24%	\$248,571.30
Business Licenses	(\$20.00)	\$1,775.00	(\$1,795.00)	(\$20.00)	\$1,775.00	(\$1,795.00)	\$40,415.00	(0.05%)	\$40,435.00
Capital Lease Expense	\$1,794.16	\$2,890.00	(\$1,095.84)	\$1,794.16	\$2,890.00	(\$1,095.84)	\$417,424.00	0.43%	\$415,629.84
Collection Fees	\$4,221.92	\$5,500.00	(\$1,278.08)	\$4,221.92	\$5,500.00	(\$1,278.08)	\$75,000.00	5.63%	\$70,778.08
Community Education	\$661.75	\$1,961.75	(\$1,300.00)	\$661.75	\$1,961.75	(\$1,300.00)	\$12,261.75	5.40%	\$11,600.00
Computer Maintenance	\$85,276.30	\$103,500.00	(\$18,223.70)	\$85,276.30	\$103,500.00	(\$18,223.70)	\$512,150.00	16.65%	\$426,873.70
Computer Software	\$102,207.89	\$100,909.00	\$1,298.89	\$102,207.89	\$100,909.00	\$1,298.89	\$1,087,574.00	9.40%	\$985,366.11
Computer Software - MDC First Responder	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$43,500.00	0.00%	\$43,500.00
Computer Supplies/Non-Cap.	\$3,796.52	\$4,192.74	(\$396.22)	\$3,796.52	\$4,192.74	(\$396.22)	\$46,102.74	8.23%	\$42,306.22
Conferences - Fees, Travel, & Meals	\$3,702.20	\$22,514.00	(\$18,811.80)	\$3,702.20	\$22,514.00	(\$18,811.80)	\$142,826.00	2.59%	\$139,123.80
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$298,976.00	0.00%	\$298,976.00
Contractual Obligations- Tax Collector Assessm	\$33,716.34	\$23,811.00	\$9,905.34	\$33,716.34	\$23,811.00	\$9,905.34	\$94,704.00	35.60%	\$60,987.66
Contractual Obligations- Other	\$27,924.17	\$29,884.00	(\$1,959.83)	\$27,924.17	\$29,884.00	(\$1,959.83)	\$301,860.00	9.25%	\$273,935.83
Customer Property Damage	\$650.00	\$0.00	\$650.00	\$650.00	\$0.00	\$650.00	\$12,840.00	5.06%	\$12,190.00
Customer Relations	\$5,400.00	\$7,400.00	(\$2,000.00)	\$5,400.00	\$7,400.00	(\$2,000.00)	\$73,000.00	7.40%	\$67,600.00
Damages/Uninsured Portion	\$2,298.44	\$0.00	\$2,298.44	\$2,298.44	\$0.00	\$2,298.44	\$0.00	0.00%	(\$2,298.44)
Disposable Linen	\$1,731.60	\$1,732.00	(\$0.40)	\$1,731.60	\$1,732.00	(\$0.40)	\$55,327.16	3.13%	\$53,595.56
Disposable Medical Supplies	\$66,428.74	\$72,111.42	(\$5,682.68)	\$66,428.74	\$72,111.42	(\$5,682.68)	\$1,121,610.33	5.92%	\$1,055,181.59
Drug Supplies	\$34,261.15	\$35,466.00	(\$1,204.85)	\$34,261.15	\$35,466.00	(\$1,204.85)	\$484,880.00	7.07%	\$450,618.85
Dues/Subscriptions	\$1,920.99	\$2,200.00	(\$279.01)	\$1,920.99	\$2,200.00	(\$279.01)	\$87,214.00	2.20%	\$85,293.01
Durable Medical Equipment	\$14,012.81	\$14,017.34	(\$4.53)	\$14,012.81	\$14,017.34	(\$4.53)	\$386,495.08	3.63%	\$372,482.27
Employee Health\Wellness	(\$60.46)	\$1,250.00	(\$1,310.46)	(\$60.46)	\$1,250.00	(\$1,310.46)	\$30,500.00	(0.20%)	\$30,560.46
Employee Recognition	\$1,009.86	\$923.00	\$86.86	\$1,009.86	\$923.00	\$86.86	\$115,311.00	0.88%	\$114,301.14

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended October 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Equipment Rental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$17,485.00	0.00%	\$17,485.00
Fluids & Additives - Auto	\$3,305.18	\$3,300.00	\$5.18	\$3,305.18	\$3,300.00	\$5.18	\$30,000.00	11.02%	\$26,694.82
Fuel - Auto	\$63,011.75	\$91,977.00	(\$28,965.25)	\$63,011.75	\$91,977.00	(\$28,965.25)	\$1,103,724.00	5.71%	\$1,040,712.25
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$275.40	\$276.00	(\$0.60)	\$275.40	\$276.00	(\$0.60)	\$2,076.00	13.27%	\$1,800.60
Insurance	\$44,666.00	\$52,196.00	(\$7,530.00)	\$44,666.00	\$52,196.00	(\$7,530.00)	\$662,099.00	6.75%	\$617,433.00
Interest Expense	\$0.00	\$504.00	(\$504.00)	\$0.00	\$504.00	(\$504.00)	\$72,512.00	0.00%	\$72,512.00
Laundry Service & Purchase	\$157.08	\$150.00	\$7.08	\$157.08	\$150.00	\$7.08	\$1,800.00	8.73%	\$1,642.92
Leases/Contracts	\$5,170.58	\$5,630.00	(\$459.42)	\$5,170.58	\$5,630.00	(\$459.42)	\$76,560.00	6.75%	\$71,389.42
Legal Fees	\$13,086.65	\$11,250.00	\$1,836.65	\$13,086.65	\$11,250.00	\$1,836.65	\$185,060.00	7.07%	\$171,973.35
Maintenance & Repairs-Buildings	\$43,392.47	\$43,396.48	(\$4.01)	\$43,392.47	\$43,396.48	(\$4.01)	\$469,845.73	9.24%	\$426,453.26
Maintenance- Equipment	\$3,403.50	\$3,619.00	(\$215.50)	\$3,403.50	\$3,619.00	(\$215.50)	\$637,022.39	0.53%	\$633,618.89
Management Fees	\$881.77	\$11,000.00	(\$10,118.23)	\$881.77	\$11,000.00	(\$10,118.23)	\$132,000.00	0.67%	\$131,118.23
Meals - Business and Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,280.00	0.00%	\$1,280.00
Meeting Expenses	\$252.99	\$360.00	(\$107.01)	\$252.99	\$360.00	(\$107.01)	\$32,940.00	0.77%	\$32,687.01
Mileage Reimbursements	\$0.00	\$396.00	(\$396.00)	\$0.00	\$396.00	(\$396.00)	\$7,717.00	0.00%	\$7,717.00
Office Supplies	\$457.14	\$464.00	(\$6.86)	\$457.14	\$464.00	(\$6.86)	\$18,768.00	2.44%	\$18,310.86
Oil & Lubricants	\$4,313.58	\$4,282.00	\$31.58	\$4,313.58	\$4,282.00	\$31.58	\$30,984.00	13.92%	\$26,670.42
Other Services	\$0.00	\$375.00	(\$375.00)	\$0.00	\$375.00	(\$375.00)	\$4,500.00	0.00%	\$4,500.00
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,043,592.00	0.00%	\$1,043,592.00
Oxygen & Gases	\$2,079.08	\$2,251.00	(\$171.92)	\$2,079.08	\$2,251.00	(\$171.92)	\$51,255.12	4.06%	\$49,176.04
Postage	\$1,483.71	\$1,700.00	(\$216.29)	\$1,483.71	\$1,700.00	(\$216.29)	\$22,320.00	6.65%	\$20,836.29
Printing Services	\$113.50	\$114.00	(\$0.50)	\$113.50	\$114.00	(\$0.50)	\$19,967.00	0.57%	\$19,853.50
Professional Fees	\$105,797.65	\$103,304.00	\$2,493.65	\$105,797.65	\$103,304.00	\$2,493.65	\$1,611,105.00	6.57%	\$1,505,307.35
Radio Repairs - Outsourced (Depot)	\$2,695.00	\$2,695.00	\$0.00	\$2,695.00	\$2,695.00	\$0.00	\$42,080.00	6.40%	\$39,385.00
Radio - Parts	\$4,941.06	\$4,902.05	\$39.01	\$4,941.06	\$4,902.05	\$39.01	\$60,710.05	8.14%	\$55,768.99
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	0.00%	\$12,000.00
Recruit/Investigate	\$838.88	\$5,785.00	(\$4,946.12)	\$838.88	\$5,785.00	(\$4,946.12)	\$78,300.00	1.07%	\$77,461.12
Rent	\$11,501.00	\$15,051.00	(\$3,550.00)	\$11,501.00	\$15,051.00	(\$3,550.00)	\$174,212.00	6.60%	\$162,711.00
Repair-Equipment	\$3,048.39	\$2,450.00	\$598.39	\$3,048.39	\$2,450.00	\$598.39	\$69,200.00	4.41%	\$66,151.61
Shop Tools	\$318.73	\$319.00	(\$0.27)	\$318.73	\$319.00	(\$0.27)	\$16,470.00	1.94%	\$16,151.27

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended October 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Shop Supplies	\$2,302.07	\$2,308.95	(\$6.88)	\$2,302.07	\$2,308.95	(\$6.88)	\$61,658.17	3.73%	\$59,356.10
Small Equipment & Furniture	\$14,525.42	\$40,344.62	(\$25,819.20)	\$14,525.42	\$40,344.62	(\$25,819.20)	\$711,204.85	2.04%	\$696,679.43
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,350.00	0.00%	\$3,350.00
Station Supplies	\$1,167.53	\$1,511.00	(\$343.47)	\$1,167.53	\$1,511.00	(\$343.47)	\$55,632.00	2.10%	\$54,464.47
Supplemental Food	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0.00%	\$3,000.00
Telephones-Cellular	\$11,178.52	\$11,403.00	(\$224.48)	\$11,178.52	\$11,403.00	(\$224.48)	\$136,582.00	8.18%	\$125,403.48
Telephones-Service	\$9,510.59	\$27,135.00	(\$17,624.41)	\$9,510.59	\$27,135.00	(\$17,624.41)	\$329,220.00	2.89%	\$319,709.41
Training/Related Expenses-CE	\$6,689.59	\$18,885.00	(\$12,195.41)	\$6,689.59	\$18,885.00	(\$12,195.41)	\$497,975.00	1.34%	\$491,285.41
Tuition Reimbursement	\$0.00	\$2,150.00	(\$2,150.00)	\$0.00	\$2,150.00	(\$2,150.00)	\$74,150.00	0.00%	\$74,150.00
Travel Expenses	\$0.00	\$600.00	(\$600.00)	\$0.00	\$600.00	(\$600.00)	\$13,280.00	0.00%	\$13,280.00
Uniforms	\$6,757.47	\$7,091.72	(\$334.25)	\$6,757.47	\$7,091.72	(\$334.25)	\$327,438.24	2.06%	\$320,680.77
Utilities	\$42,889.01	\$42,897.00	(\$7.99)	\$42,889.01	\$42,897.00	(\$7.99)	\$419,360.00	10.23%	\$376,470.99
Vehicle-Batteries	\$4,400.00	\$4,400.00	\$0.00	\$4,400.00	\$4,400.00	\$0.00	\$66,150.00	6.65%	\$61,750.00
Vehicle-Outside Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	0.00%	\$15,000.00
Vehicle-Parts	\$49,223.02	\$48,023.22	\$1,199.80	\$49,223.02	\$48,023.22	\$1,199.80	\$451,745.28	10.90%	\$402,522.26
Vehicle-Registration	\$54.83	\$55.00	(\$0.17)	\$54.83	\$55.00	(\$0.17)	\$2,496.00	2.20%	\$2,441.17
Vehicle-Tires	\$3,283.86	\$4,000.00	(\$716.14)	\$3,283.86	\$4,000.00	(\$716.14)	\$63,000.00	5.21%	\$59,716.14
Vehicle-Towing	\$800.00	\$800.00	\$0.00	\$800.00	\$800.00	\$0.00	\$9,000.00	8.89%	\$8,200.00
Worker's Compensation Insurance	\$32,178.20	\$32,262.00	(\$83.80)	\$32,178.20	\$32,262.00	(\$83.80)	\$410,370.00	7.84%	\$378,191.80
Total Operating Expenses	\$901,728.63	\$1,056,038.29	(\$154,309.66)	\$901,728.63	\$1,056,038.29	(\$154,309.66)	\$16,420,071.89	5.49%	\$15,518,343.26
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$196,471.00	\$196,471.00	\$0.00	\$196,471.00	\$196,471.00	\$0.00	\$2,357,650.00	8.33%	\$2,161,179.00
Specialty Healthcare Providers	\$138,839.12	\$228,060.00	(\$89,220.88)	\$138,839.12	\$228,060.00	(\$89,220.88)	\$2,736,724.00	5.07%	\$2,597,884.88
Total Indigent Care Expenses	\$335,310.12	\$424,531.00	(\$89,220.88)	\$335,310.12	\$424,531.00	(\$89,220.88)	\$5,094,374.00	6.58%	\$4,759,063.88
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00	0.00%	\$600,000.00
Capital Purchase - Building/Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$542,175.51	0.00%	\$542,175.51
Capital Purchase - Equipment	\$40,875.31	\$16,700.00	\$24,175.31	\$40,875.31	\$16,700.00	\$24,175.31	\$2,147,800.98	1.90%	\$2,106,925.67
Capital Purchase - Vehicles	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,854,600.00	0.00%	\$1,854,600.00

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended October 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Capital Purchase - Capital Leases	\$1,135,621.62	\$0.00	\$1,135,621.62	\$1,135,621.62	\$0.00	\$1,135,621.62	\$0.00	0.00%	(\$1,135,621.62)
Total Capital Expenditures	\$1,176,496.93	\$16,700.00	\$1,159,796.93	\$1,176,496.93	\$16,700.00	\$1,159,796.93	\$5,144,576.49	22.87%	\$3,968,079.56
Total Expenses	\$5,666,505.81	\$4,841,625.29	\$824,880.52	\$5,666,505.81	\$4,841,625.29	\$824,880.52	\$69,393,660.38	8.17%	\$63,727,154.57
Revenue over Expeditures	(\$2,190,157.70)	(\$2,395,163.29)	\$205,005.59	(\$2,190,157.70)	(\$2,395,163.29)	\$205,005.59	(\$6,724,532.38)	32.57%	(\$4,534,374.68)

AGENDA ITEM # 15

Board Mtg.: 12/07/2021

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21
A/R Balance	7,168,838	6,703,058	6,693,459	7,254,307	6,940,222	7,002,770	7,166,646	7,400,123	7,341,138	7,409,507	7,875,400	7,746,363
Total 6-Mo Charges	12,154,695	12,602,138	12,883,313	12,933,452	13,241,929	13,763,607	13,937,078	14,185,371	14,563,518	15,492,327	15,965,488	15,898,313
Avg Charge / Day *	67,526	70,012	71,574	71,853	73,566	76,464	77,428	78,808	80,908	86,068	88,697	88,324
A/R Days	106	96	94	101	94	92	93	94	91	86	89	88

* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Nov-20	2,136,194	1,269,848	849,561	842,017	1,159,211	1,687,279	7,944,110	3,688,506	2,846,490
Dec-20	1,934,576	1,271,318	1,103,094	794,733	662,946	1,588,163	7,354,830	3,045,842	2,251,109
Jan-21	2,185,480	1,176,228	1,102,684	963,260	439,292	1,457,262	7,324,206	2,859,814	1,896,554
Feb-21	2,291,308	1,622,342	1,011,532	992,260	517,672	1,442,959	7,878,073	2,952,892	1,960,631
Mar-21	2,122,259	1,468,290	1,144,373	943,473	503,557	1,363,554	7,545,505	2,810,584	1,867,111
Apr-21	2,235,270	1,376,109	1,175,564	953,692	532,747	1,339,573	7,612,955	2,826,012	1,872,320
May-21	2,378,352	1,455,751	1,139,026	948,419	556,804	1,304,632	7,782,984	2,809,855	1,861,436
Jun-21	2,423,147	1,414,838	1,164,416	1,019,157	677,948	1,316,918	8,016,424	3,014,023	1,994,866
Jul-21	2,350,697	1,440,380	1,189,151	1,058,275	717,238	1,205,083	7,960,824	2,980,597	1,922,321
Aug-21	2,750,737	1,360,835	1,231,145	1,019,338	495,968	1,164,272	8,022,295	2,679,579	1,660,241
Sep-21	2,666,165	1,643,697	1,167,577	1,146,811	710,095	1,166,667	8,501,012	3,023,573	1,876,762
Oct-21	2,217,004	1,629,537	1,402,797	1,105,323	828,774	1,211,882	8,395,317	3,145,979	2,040,656

Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Nov-20	27%	16%	11%	11%	15%	21%	100%	46%	36%
Dec-20	26%	17%	15%	11%	9%	22%	100%	41%	31%
Jan-21	30%	16%	15%	13%	6%	20%	100%	39%	26%
Feb-21	29%	21%	13%	13%	7%	18%	100%	37%	25%
Mar-21	28%	19%	15%	13%	7%	18%	100%	37%	25%
Apr-21	29%	18%	15%	13%	7%	18%	100%	37%	25%
May-21	31%	19%	15%	12%	7%	17%	100%	36%	24%
Jun-21	30%	18%	15%	13%	8%	16%	100%	38%	25%
Jul-21	30%	18%	15%	13%	9%	15%	100%	37%	24%
Aug-21	34%	17%	15%	13%	6%	15%	100%	33%	21%
Sep-21	31%	19%	14%	13%	8%	14%	100%	36%	22%
Oct-21	26%	19%	17%	13%	10%	14%	100%	37%	24%

Board Mtg.: 12/07/2021

Payer Mix

[illegible]

Payer	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	12-Month Total
ALS	2,673	2,763	2,706	2,580	2,771	2,696	2,812	2,835	2,982	3,570	3,129	2,670	34,187
BLS	672	594	657	611	666	806	794	829	821	809	764	794	8,817
Other	154	177	199	230	207	174	132	172	195	315	281	234	2,470
Transfer	12	14	8	5	3	3	5	5	2	2	0	1	60
Standby	27	10	0	0	1	2	1	0	1	12	33	36	123
Total	3,538	3,558	3,570	3,426	3,648	3,681	3,744	3,841	4,001	4,708	4,207	3,735	45,657

[illegible]

Agenda Item # 16



To: Board of Directors

From: Wayde Sullivan

Date: December 7, 2021

Re: Ambulance Chassis Order

Consider and approve ambulance chassis order.

The Board previously approved a chassis order in FY 2019-20 for RAM chassis. RAM did not build them for MY 21 and decided not to build any for government fleet in MY22. These are GM chassis with a 3-4 month ETA. Government incentives have been applied.

Fiscal Impact: Nominal

Yes	No	N/A	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Budgeted item?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Within budget?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Renewal contract?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Special request?



CALDWELL COUNTRY CHEVROLET

P.O. BOX 27
CALDWELL, TEXAS 77836
972-804-9536 fax 979-567-0853

QUOTE =

Customer

Name MCHD
Address _____
City _____ State TX ZIP _____
Phone _____

Date 12/1/2021
Order No. MCHD
Rep BDS
FOB Inc

Qty	Description	Unit Price	TOTAL
8	2021-22 Chevrolet LT 4500 HD	\$ 39,780.00	\$318,240.00
8	Emergency service transmission package, ambulance prep	\$1,170.00	\$9,360.00
8	Wheelbase 84"	\$160.00	\$1,280.00
8	Spare tire and kit	\$387.00	\$3,096.00
8	Ambulance/Emergency service package	\$678.00	\$5,424.00
8	Add'l 5-gallons, battery top post, dana rear end, silicoln heater ho	\$743.00	\$5,944.00
8	Front bumper extension, fog lights, chrome bumper and grill	\$287.00	\$2,296.00
8	Spare keys, remote start,	\$231.00	\$1,848.00
1	Buyboard fee	\$400.00	\$400.00
PLEASE MAIL PAYMENT TO: Caldwell Cpuntry Chevrolet P.O. Box 27 Caldwell, Texas 77836			
TERMS: NET 30		43,486. ⁰⁰	

Payment Details

- ☐ Cash
☒ Check
☐ Credit Card

Name _____
CC # _____
Expires _____

Subtotal	\$347,888.00
Shipping & Handling	\$3,200.00
Taxes	State _____
TOTAL	\$351,088.00

Office use only

PLEASE REMIT PAYMENT TO CALDWELL COUNTRY CHEVROLET

Agenda Item # 17



To: Board of Directors

From: Wayde Sullivan

Date: December 7, 2021

Re: Mobile Column Lift

Consider and purchase mobile column lift.

The four jack stands included on the quote are budgeted in small equipment (by rule).

Fiscal Impact: Nominal

Yes	No	N/A	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Budgeted item?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Within budget?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Renewal contract?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Special request?

AGENDA ITEM # 18

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR
INVOICES

\$5,118,196.38

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 12/07/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
A/W MECHANICAL SERVICES, LLP	10/1/2021	209118333	6022	10/13/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$14,383.14
	10/1/2021	209118248	6022	10/13/21	MAINTENANCE AND REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,875.00
	10/1/2021	209118310	6022	10/13/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$5,072.49
	10/1/2021	209118317	6064	10/20/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,929.27
	10/1/2021	209118401	6158	11/03/21	EAST COUNTY TOWER A/C UNIT REPAIRS	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$1,652.20
	10/15/2021	210118458	6158	11/03/21	EAST COUNTY TOWER REPAIRS	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$847.50
	10/1/2021	209118303	6158	11/03/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,235.00
	11/1/2021	210118354	6397	11/23/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$289.12
Totals for A/W MECHANICAL SERVICES, LLP:								\$34,283.72
A1 SMITH'S SEPTIC SERVICE, INC.	11/1/2021	70027	6326	11/17/21	SEPTIC TANK PUMPING	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$625.00
	Totals for A1 SMITH'S SEPTIC SERVICE, INC.:							\$625.00
ABILITY Network, Inc.	11/1/2021	21R-0002583	110838	11/17/21	MEDICARE ELIGIBILITY 12/01/21-11/30/22	10-000-14900	Prepaid Expenses-BS	\$8,617.94
	Totals for ABILITY Network, Inc.:							\$8,617.94
ABLE GLASS & MIRROR CO, INC.	10/6/2021	029163458	110683	11/03/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$370.07
	Totals for ABLE GLASS & MIRROR CO, INC.:							\$370.07
ACID REMAP, LLC	10/2/2021	2021-410	110578	10/20/21	BRANDED PROTOCOL RENEWAL 12/1 - 11/30	10-000-14900	Prepaid Expenses-BS	\$4,000.00
	Totals for ACID REMAP, LLC:							\$4,000.00
ADAMS, ANDREW	11/17/2021	ADA111721	6327	11/17/21	PER DIEM/TX EMS CONF 11/21/21-11/22/21	10-045-53150	Conferences - Fees, Travel, & Meals-EM	\$80.00
	Totals for ADAMS, ANDREW:							\$80.00
ALLDATA, LLC	10/25/2021	100668270 10.25.21	110643	10/27/21	SUBSCRIPTION RENEWAL 11/25/21-11/24/2022	10-000-14900	Prepaid Expenses-BS	\$3,996.00
	Totals for ALLDATA, LLC:							\$3,996.00
ALLEN, BRETT	11/1/2021	ALL110121	6159	11/03/21	PER DIEM/AAA CONFERENCE 10/31/21-11/03/21	10-001-53150	Conferences - Fees, Travel, & Meals-Adn	\$192.00
	11/10/2021	ALL111021	6328	11/17/21	MILEAGE REIMB/AAA CONFERENCE 10/31/21-11	10-001-53150	Conferences - Fees, Travel, & Meals-Adn	\$257.60
	11/22/2021	ALL112221	6438	12/01/21	WELLNESS PROGRAM/CHIROPRACTIC CARE X	10-025-54350	Employee Health/Wellness-Human	\$20.00
	Totals for ALLEN, BRETT:							\$469.60
ALONTI CAFE & CATERING	10/7/2021	1789848	6065	10/20/21	CAPTAIN INTERVIEWS 10.07.2021	10-009-56100	Meeting Expenses-Dept	\$56.10
	10/11/2021	1789853	6122	10/27/21	CAPTAIN SCENARIO 10.11.2021	10-009-56100	Meeting Expenses-Dept	\$62.14
	10/12/2021	1790487	6122	10/27/21	CAPTAIN SCENARIO 10.12.2021	10-009-56100	Meeting Expenses-Dept	\$78.65
	10/8/2021	1789850	6122	10/27/21	CAPTAIN INTERVIEWS 10.08.2021	10-009-56100	Meeting Expenses-Dept	\$56.10
	11/4/2021	1795835	6329	11/17/21	NEW HIRE TESTING 11.04.2021	10-009-56100	Meeting Expenses-Dept	\$98.89
	11/1/2021	1793513	6329	11/17/21	NEW HIRE INTERVIEWS 10.25.2021	10-009-56100	Meeting Expenses-Dept	\$136.43

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 12/07/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/1/2021	1793514	6329	11/17/21	NEW HIRE TESTING 10.26.2021	10-009-56100	Meeting Expenses-Dept	\$124.03
							Totals for ALONTI CAFE & CATERING:	\$612.34
ALPHAGRAPHS OF CONROE	10/1/2021	7524	110686	11/03/21	POST CARDS	10-002-52950	Community Education-HCAP	\$661.75
							Totals for ALPHAGRAPHS OF CONROE:	\$661.75
AMAZON.COM LLC	10/13/2021	434446393838	110580	10/20/21	station supplies	10-008-57900	Station Supplies-Mater	\$247.99
	10/13/2021	447444493459	110580	10/20/21	station supplies	10-008-57900	Station Supplies-Mater	\$49.99
	10/13/2021	455538858943	110580	10/20/21	training related	10-045-58500	Training/Related Expenses-CE-EMS Q	\$62.99
	10/13/2021	455894547759	110580	10/20/21	station supplies	10-008-57900	Station Supplies-Mater	\$217.67
	10/13/2021	468367939655	110580	10/20/21	station supplies	10-008-57900	Station Supplies-Mater	\$19.99
	10/13/2021	479345959596	110580	10/20/21	small equipment	10-015-57750	Small Equipment & Furniture-Infor	\$31.99
	10/13/2021	485944357977	110580	10/20/21	vehicle parts	10-010-59050	Vehicle-Parts-Fleet	\$83.99
	10/13/2021	537779784599	110580	10/20/21	training related	10-045-58500	Training/Related Expenses-CE-EMS Q	\$56.95
	10/13/2021	539545493849	110580	10/20/21	computer supplies	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$189.99
	10/13/2021	559963598876	110580	10/20/21	small equipment	10-016-57750	Small Equipment & Furniture-Facil	\$349.99
	10/13/2021	598735865797	110580	10/20/21	computer supplies	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$83.08
	10/13/2021	645697999558	110582	10/20/21	small equipment	10-016-57750	Small Equipment & Furniture-Facil	\$145.27
	10/13/2021	744379443578	110582	10/20/21	computer supplies	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$15.82
	10/13/2021	765545786383	110582	10/20/21	station supplies	10-008-57900	Station Supplies-Mater	\$49.99
	10/13/2021	785773663889	110582	10/20/21	computer supplies	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$59.75
	10/13/2021	787754988867	110582	10/20/21	station supplies	10-008-57900	Station Supplies-Mater	\$6.99
	10/13/2021	833685889986	110582	10/20/21	small equipment	10-016-57750	Small Equipment & Furniture-Facil	\$21.41
	10/13/2021	856888488473	110687	11/03/21	computer supplies	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$34.99
	10/13/2021	869583343899	110582	10/20/21	shop supplies	10-016-57725	Shop Supplies-Facil	\$52.47
	10/13/2021	998593558498	110582	10/20/21	station supplies	10-008-57900	Station Supplies-Mater	\$16.05
	10/13/2021	998779849385	110582	10/20/21	small equipment	10-009-57750	Small Equipment & Furniture-Dept	\$1,027.97
	11/1/2021	66586546963	110839	11/17/21	SHOP SUPPLIES	10-010-57700	Shop Tools-Fleet	\$31.38
	11/1/2021	675986395757	110839	11/17/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$34.28
	11/1/2021	796647668589	110839	11/17/21	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$239.60
	11/1/2021	833477434337	110839	11/17/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$67.46
	11/1/2021	593888769656	110839	11/17/21	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$121.93
	11/1/2021	957748795447	110839	11/17/21	OFFICE SUPPLIES	10-008-57900	Station Supplies-Mater	\$76.74
	11/1/2021	733989844746	110839	11/17/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$93.24
	11/1/2021	455558858676	110839	11/17/21	SHOP SUPPLIES	10-004-57700	Shop Tools-Radio	\$105.36
	11/1/2021	779899848556	110839	11/17/21	SHOP TOOLS	10-004-57700	Shop Tools-Radio	\$35.12
	11/1/2021	487965378546	110839	11/17/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$162.74
	11/1/2021	455366587386	110839	11/17/21	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Facil	\$349.99
	11/1/2021	466867943499	110840	11/17/21	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Facil	\$49.68

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 12/07/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/1/2021	473889984793	110840	11/17/21	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$14.83
	11/1/2021	967637855637	110840	11/17/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$11.29
	11/1/2021	957885435649	110840	11/17/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$21.99
	11/1/2021	865446653494	110840	11/17/21	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$27.02
	11/1/2021	896873795886	110840	11/17/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$164.95
	11/1/2021	883437978735	110840	11/17/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$760.00
	11/1/2021	969633334445	110840	11/17/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$25.89
	11/1/2021	476675757486	110840	11/17/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$174.95
	11/1/2021	994336446769	110840	11/17/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$74.09
	11/1/2021	899699537568	110840	11/17/21	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$149.00
	11/1/2021	585635574764	110841	11/17/21	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$150.88
	11/1/2021	433766599864	110841	11/17/21	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$104.02
	11/1/2021	577455595774	110841	11/17/21	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$79.96
	11/1/2021	676489757893	110841	11/17/21	SAMLL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$76.38
	11/1/2021	976594578397	110841	11/17/21	SAMLL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$39.98
	11/1/2021	844746493575	110841	11/17/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$32.97
	11/1/2021	844534978565	110841	11/17/21	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$31.98
	11/1/2021	989473978936	110841	11/17/21	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$25.98
	11/1/2021	735999387485	110841	11/17/21	SAMLL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$24.97
	11/1/2021	955349546433	110841	11/17/21	SAMLL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$35.97
	11/1/2021	997935795438	110841	11/17/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$759.90
	11/1/2021	L675986395757-131	110842	11/17/21	COMPUTER SUPPLIES/LATE FEE	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$0.69
	11/1/2021	557964486457	110952	11/23/21	OTTERBOX SYMMETRY SERIES CASE	10-015-57750	Small Equipment & Furniture-Infor	\$83.85
	11/1/2021	466473689667	110952	11/23/21	OTTERBOX DEFENDER SERIES CASE	10-015-57750	Small Equipment & Furniture-Infor	\$99.76
	11/10/2021	457939687879	110993	12/01/21	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$18.59
	11/3/2021	466667743587	110993	12/01/21	SHOP TOOLS	10-016-57700	Shop Tools-Facil	\$37.00
	11/1/2021	556839447555	110993	12/01/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$183.54
	11/9/2021	585686485385	110993	12/01/21	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Facil	\$659.98
	11/9/2021	595958898775	110993	12/01/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,050.50
	11/9/2021	634864776569	110993	12/01/21	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Facil	\$55.38
	11/9/2021	783388979339	110993	12/01/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.95
	11/9/2021	793757675658	110993	12/01/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$91.64
	11/1/2021	897743498438	110993	12/01/21	VEHICLEPARTS	10-010-59050	Vehicle-Parts-Fleet	\$378.81
	11/11/2021	938966997379	110993	12/01/21	EMPLOYEE RECOGNITION	10-025-54450	Employee Recognition-Human	\$99.50
	11/7/2021	494456439764	110993	12/01/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$105.00
							Totals for AMAZON.COM LLC:	\$9,991.04
AMBASSADOR SERVICES, LLC	10/1/2021	90360	6123	10/27/21	JANITORIAL SERVICE FOR OCTOBER 2021	10-016-53330	Contractual Obligations- Other-Facil	\$6,938.06
	11/1/2021	90558	6398	11/23/21	JANITORIAL SERVICES NOVEMBER 2021	10-016-53330	Contractual Obligations- Other-Facil	\$6,938.06

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	11/20/2021	90863	6439	12/01/21	SPECIAL FLOOR SERVICE 11.22.2021	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,066.45
							Totals for AMBASSADOR SERVICES, LLC:	\$14,942.57
AMERICAN HEART ASSOCIATION, INC. (AHA)	11/7/2021	SCRPF0766	6330	11/17/21	HEARTSAVER FOR K-12 SCHOOLS eCARD	10-009-52600	Books/Materials-Dept	\$220.00
	11/14/2021	SCPR71145	6399	11/23/21	HEARTSAVER PEDIATRIC FIRST AID CPR AED E	10-009-52600	Books/Materials-Dept	\$340.00
	11/14/2021	SCPR71057	6399	11/23/21	HEARTSAVER FOR K-12 SCHOOLS ECARD	10-009-52600	Books/Materials-Dept	\$422.40
	11/21/2021	SCPR71978	6440	12/01/21	HEARTSAVER FIRST AID CPR AED ECARD	10-009-52600	Books/Materials-Dept	\$2,499.00
	11/21/2021	SCPR71965	6440	12/01/21	HEARTSAVER PEDI FIRST AID CPR AED ECARD	10-009-52600	Books/Materials-Dept	\$850.00
	11/21/2021	SCPR71902	6440	12/01/21	2020 HANDBOOK OF ECC	10-009-52600	Books/Materials-Dept	\$2,957.24
							Totals for AMERICAN HEART ASSOCIATION, INC. (AHA):	\$7,288.64
AMERICAN TIRE DISTRIBUTORS INC	10/20/2021	S158693886	6125	10/27/21	DODGE 3500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$3,283.86
	11/4/2021	S159464818	6331	11/17/21	DODGE 3500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$1,152.78
	11/19/2021	S160237682	6400	11/23/21	DODGE 45 AND 5500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$3,300.00
	11/18/2021	S160194476	6400	11/23/21	DODGE 45 AND 5500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$315.38
							Totals for AMERICAN TIRE DISTRIBUTORS INC:	\$8,052.02
AMERICA'S CLEANING SOLUTIONS, LLC	10/25/2021	3323	6124	10/27/21	FOGGING & DISINFECTING	10-008-57100	Professional Fees-Mater	\$250.00
							Totals for AMERICA'S CLEANING SOLUTIONS, LLC:	\$250.00
AMERITAS LIFE INSURANCE CORP	10/1/2021	010-48743 10.01.2021	6286	11/01/21	ACCT 010-048743-00002 VISION PREMIUMS OCT	10-025-51700	Health & Dental-Human	\$4,318.99
							Totals for AMERITAS LIFE INSURANCE CORP:	\$4,318.99
AS&G CLAIMS ADMINISTRATION, INC.	10/13/2021	ASG101321	110508	10/13/21	DAMAGE TO PATROL CAR CAUSED BY M22	10-010-52000	Accident Repair-Fleet	\$1,336.90
							Totals for AS&G CLAIMS ADMINISTRATION, INC.:	\$1,336.90
AT&T (105414)	10/13/2021	2812599426 10.13.21	110646	10/27/21	STATION 41 FIRE PANEL 10/13/21-11/12/21	10-016-58800	Utilities-Facil	\$173.74
	10/21/2021	7131652005 10.21.21	110688	11/03/21	HISD T1 ISSI 10/21/21-11/20/21	10-004-58310	Telephones-Service-Radio	\$239.11
	11/13/2021	2812599426 11.13.21	110994	12/01/21	STATION 41 FIRE PANEL 11/13/21-12/12/21	10-016-58800	Utilities-Facil	\$206.09
							Totals for AT&T (105414):	\$618.94
AT&T (U-VERSE)	10/1/2021	145220893 10.01.21	110509	10/13/21	STATION 42 10/01/21-10/31/21	10-015-58310	Telephones-Service-Infor	\$107.00
	10/22/2021	150883685 10.22.21	110689	11/03/21	STATION 41 10/23/21-11/22/21	10-015-58310	Telephones-Service-Infor	\$123.05
	11/11/2021	145685137 11.11.21	110995	12/01/21	STATION 24 11/12/21-12/11/21	10-015-58310	Telephones-Service-Infor	\$123.05
							Totals for AT&T (U-VERSE):	\$353.10
AT&T MOBILITY-ROC (6463)	10/15/2021	836735112X10232021	110690	11/03/21	ACCT# 836735112	10-004-58200	Telephones-Cellular-Radio	\$96.63
	10/27/2021	287283884314X1027202	110690	11/03/21	ACCT# 287283884314	10-015-58200	Telephones-Cellular-Infor	\$30.36
							Totals for AT&T MOBILITY-ROC (6463):	\$126.99

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BCBS OF TEXAS (DENTAL)	10/1/2021	123611 10.01.2021	6173	10/01/21	BILL PERIOD: 10-01-2021 TO 11-01-2021	10-025-51700	Health & Dental-Human	\$22,669.64
	10/1/2021	123611 10.1.21 COBRA	6174	10/01/21	BILL PERIOD: 10-01-2021 TO 11-01-2021	10-025-51700	Health & Dental-Human	\$171.60
	11/1/2021	123611 11.1.21 COBRA	6287	11/01/21	BILL PERIOD: 11-01-2021 TO 12-01-2021	10-025-51700	Health & Dental-Human	\$258.16
	11/1/2021	123611 11.01.2021	6289	11/01/21	BILL PERIOD: 11-01-2021 TO 12-01-2021	10-025-51700	Health & Dental-Human	\$22,371.32
	Totals for BCBS OF TEXAS (DENTAL):							\$45,470.72
BCBS OF TEXAS (POB 731428)	10/3/2021	523321969354	6175	10/03/21	BCBS PPO & HSA CLAIMS 09/25/2021-10/01/2021	10-025-51710	Health Insurance Claims-Human	\$81,388.65
	10/10/2021	523329721304	6217	10/10/21	BCBS PPO & HSA CLAIMS 10/02/2021-10/08/2021	10-025-51710	Health Insurance Claims-Human	\$59,791.68
	10/17/2021	523329286496	6242	10/17/21	BCBS PPO & HSA CLAIMS 10/09/2021-10/15/2021	10-025-51710	Health Insurance Claims-Human	\$50,917.93
	10/31/2021	523322857866	6268	11/03/21	BCBS PPO & HSA CLAIMS 10/23/2021-10/29/2021	10-025-51710	Health Insurance Claims-Human	\$83,168.75
	10/24/2021	523327123341	6269	10/27/21	BCBS PPO & HSA CLAIMS 10/16/2021-10/22/2021	10-025-51710	Health Insurance Claims-Human	\$119,432.50
	10/31/2021	131649483532	6290	10/31/21	ADMINISTRIVE FEE 10/01/2021-10/31/2021	10-025-51720	Health Insurance Admin Fees-Human	\$68,110.84
	11/7/2021	523327604140	6291	11/07/21	BCBS PPO & HSA CLAIMS 10/30/2021-11/05/2021	10-025-51710	Health Insurance Claims-Human	\$147,623.06
	11/14/2021	523320719868	6315	11/14/21	BCBS PPO & HSA CLAIMS 11/06/2021-11/12/2021	10-025-51710	Health Insurance Claims-Human	\$128,170.89
	11/21/2021	523327715189	6329	11/21/21	BCBS PPO & HSA CLAIMS 11/13/2021-11/19/2021	10-025-51710	Health Insurance Claims-Human	\$87,534.60
	11/28/2021	523329176256	6330	11/28/21	BCBS PPO & HSA CLAIMS 11/20/2021-11/26/2021	10-025-51710	Health Insurance Claims-Human	\$52,859.98
Totals for BCBS OF TEXAS (POB 731428):							\$878,998.88	
BEYOND TRUST CORPORATION	11/3/2021	IN0054641	6401	11/23/21	REMOTE SUPPORT CONCURRENT USER MAINTI	10-015-53050	Computer Software-Infor	\$5,468.50
	Totals for BEYOND TRUST CORPORATION:							\$5,468.50
BLINN COLLEGE DISTRICT	10/1/2021	202221077	6066	10/20/21	TUITION AND FEES FALL 2021	10-009-58500	Training/Related Expenses-CE-Dept	\$805.00
	10/1/2021	202221063	6057	10/13/21	TUITION AND FEES	10-009-58500	Training/Related Expenses-CE-Dept	\$35,721.00
	Totals for BLINN COLLEGE DISTRICT:							\$36,526.00
BMK VENTURES INC.	10/4/2021	16520	110585	10/20/21	SKED BASIC RESUE SYSTEM	10-042-57750	Small Equipment & Furniture-EMS T	\$1,300.00
	Totals for BMK VENTURES INC.:							\$1,300.00
BONDS JANITORIAL SERVICE	10/1/2021	906	6067	10/20/21	EXTRA DAY CLEANING DURING AFTERNOON/S	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,935.00
	10/1/2021	905	6067	10/20/21	JANITORIAL SERVICE FOR SEPT 2021	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$5,956.78
	Totals for BONDS JANITORIAL SERVICE:							\$8,891.78
BOON-CHAPMAN (Prime DX)	11/1/2021	S0030005584	6402	11/23/21	CASE MANAGEMENT OCTOBER 2021	10-002-55700	Management Fees-HCAP	\$9,558.53
	Totals for BOON-CHAPMAN (Prime DX):							\$9,558.53
BOUND TREE MEDICAL, LLC	10/18/2021	84253473	6160	11/03/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$203.57
	10/19/2021	84255352	6160	11/03/21	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$1,463.97
	10/22/2021	84260828	6225	11/03/21	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$731.60

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BOUND TREE MEDICAL, LLC	10/21/2021	84259143	6160	11/03/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$108.75
	10/25/2021	84262371	6225	11/03/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$540.00
	10/21/2021	84259144	6160	11/03/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$12,290.45
						10-009-54000	Drug Supplies-Dept	\$1,117.20
	10/13/2021	84248728	6160	11/03/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,750.00
						10-008-53800	Disposable Linen-Mater	\$1,000.00
						10-009-54000	Drug Supplies-Dept	\$2,064.20
	11/9/2021	84282644	6403	11/23/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$3,537.10
						10-009-54000	Drug Supplies-Dept	\$8,918.00
						10-008-53800	Disposable Linen-Mater	\$750.00
	11/19/2021	84297360	6444	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$14,000.00
						10-009-54000	Drug Supplies-Dept	\$1,364.00
						10-008-53800	Disposable Linen-Mater	\$750.00
	11/17/2021	84294101	6444	12/01/21	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$1,200.00
	11/15/2021	84290460	6444	12/01/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,324.80
Totals for BOUND TREE MEDICAL, LLC:								\$53,113.64
BRADSHAW CONSULTING SERVICES, INC.	11/1/2021	8950	110693	11/03/21	ANNUAL MARVLIS MAINTENANCE RENEWAL 1	10-015-53050	Computer Software-Infor	\$23,736.57
	Totals for BRADSHAW CONSULTING SERVICES, INC.:							
BUCKEYE INTERNATIONAL INC.	11/1/2021	90367317	6404	11/23/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$651.84
	Totals for BUCKEYE INTERNATIONAL INC.:							
C & R WATER SUPPLY, INC	10/1/2021	1526 10.01.21	6218	10/15/21	STATION 44 08/16/21-09/21/21	10-016-58800	Utilities-Facil	\$85.91
	10/1/2021	1526 10.01.21 FEE	6219	10/15/21	STATION 44 08/16/21-09/21/21	10-016-58800	Utilities-Facil	\$0.79
	10/29/2021	1526 10.29.21	6270	11/15/21	STATION 44 09/21/21-10/15/21	10-016-58800	Utilities-Facil	\$82.73
	10/29/2021	1526 10.29.21 FEE	6271	11/15/21	STATION 44 09/21/21-10/15/21 FEE	10-016-58800	Utilities-Facil	\$0.79
	11/30/2021	1526 11.30.21 FEE	6331	12/15/21	STATION 44 10/15/21-11/16/21 FEE	10-016-58800	Utilities-Facil	\$0.79
	11/30/2021	1526 11.30.21	6332	12/15/21	STATION 44 10/15/21-11/16/21	10-016-58800	Utilities-Facil	\$84.32
	Totals for C & R WATER SUPPLY, INC:							
CAMPBELL, JAMES	11/1/2021	CAM110121	6161	11/03/21	PER DIEM/AAA CONFERENCE 11/01/21-11/03/21	10-007-53150	Conferences - Fees, Travel, & Meals-EM	\$128.00
	11/17/2021	CAM111721	6332	11/17/21	PER DIEM/TX EMS CONF 11/21/21-11/24/21	10-007-53150	Conferences - Fees, Travel, & Meals-EM	\$192.00
	Totals for CAMPBELL, JAMES:							
CANON FINANCIAL SERVICES, INC.	10/12/2021	27512470	6162	11/03/21	SCHEDULE # 001-0824246-001/CONTRACT NO. DI	10-015-55400	Leases/Contracts-Infor	\$4,228.70
	11/11/2021	27664624	6447	12/01/21	SCHEDULE # 001-0824246-001/CONTRACT NO. DI	10-015-55400	Leases/Contracts-Infor	\$4,228.70
	Totals for CANON FINANCIAL SERVICES, INC.:							

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CBP EMERGENCY CARE PLLC	10/1/2021	PAT100121	6068	10/20/21	ASSISTANT MEDICAL DIRECTOR/MD TERM ON	10-009-57100	Professional Fees-Dept	\$10,380.00
	10/17/2021	PAT101721	6126	10/27/21	REIMBURSEMENT - EMS WORLD EXPO 2021	10-009-53150	Conferences - Fees, Travel, & Meals-Dep	\$782.20
	11/1/2021	PAT110121	6333	11/17/21	ASSISTANT MEDICAL DIRECTOR/MD TERM ON	10-009-57100	Professional Fees-Dept	\$12,970.00
Totals for CBP EMERGENCY CARE PLLC:								\$24,132.20
CCDS-CONROE COMMERICAL DOOR SOLUTI	11/10/2021	15237	6405	11/23/21	MAINTENANCE AND REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$870.00
	Totals for CCDS-CONROE COMMERICAL DOOR SOLUTIONS LLC:							\$870.00
CDW GOVERNMENT, INC.	10/4/2021	L670856	6069	10/20/21	LVO USB-C DOCK GEN 2	10-006-57750	Small Equipment & Furniture-Alarm	\$157.99
	10/19/2021	M358485	6163	11/03/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$292.60
	10/11/2021	L989202	6127	10/27/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,042.74
	10/28/2021	M833066	6228	11/03/21	APC BACK UPS	10-015-57750	Small Equipment & Furniture-Infor	\$861.25
	10/25/2021	M623348	6228	11/03/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,316.63
	10/21/2021	M504415	6163	11/03/21	LOGITECH SLIM FOLIO IPADS	10-015-57750	Small Equipment & Furniture-Infor	\$679.92
	10/22/2021	M550961	6228	11/03/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$592.67
	10/30/2021	M950154	6334	11/17/21	LVO 3YR PROTECTION/ADP,KYD,SBTY INT	10-009-57750	Small Equipment & Furniture-Dept	\$127.83
	11/10/2021	N452329	6406	11/23/21	LVO 3YR PROTECT	10-015-57750	Small Equipment & Furniture-Infor	\$127.83
	11/12/2021	N532894	6406	11/23/21	SAM SE650 VGA DVI USB	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,389.90
	11/10/2021	N400681	6406	11/23/21	CISCO SMARTNET RENEWAL WARRANTY	10-015-53000	Computer Maintenance-Infor	\$1,128.00
	11/8/2021	N325957	6406	11/23/21	LVO THINKPAD	10-015-57750	Small Equipment & Furniture-Infor	\$2,281.94
	11/1/2021	M868543	6406	11/23/21	LVO THINKPAD	10-009-57750	Small Equipment & Furniture-Dept	\$2,281.94
	11/1/2021	M804372	6406	11/23/21	APPLE IPADS	10-009-57750	Small Equipment & Furniture-Dept	\$2,632.00
	11/1/2021	M467835	6406	11/23/21	ADOBE ACROBAT PRO 2020	10-015-53050	Computer Software-Infor	\$1,259.25
	11/24/2021	N992634	6448	12/01/21	APPLECARE+ 2 YR	10-009-57750	Small Equipment & Furniture-Dept	\$512.00
	11/23/2021	N981514	6448	12/01/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$148.49
	11/19/2021	N858018	6448	12/01/21	LOGITECH SLIM FOLIO IPAD BLK	10-015-57750	Small Equipment & Furniture-Infor	\$424.95
Totals for CDW GOVERNMENT, INC.:								\$17,257.93
CENTERPOINT ENERGY (REL109)	10/1/2021	88796735 10.01.21	6182	10/18/21	STATION 20 08/26/21-09/28/21	10-016-58800	Utilities-Facil	\$54.79
	10/1/2021	64006986422 10.01.21	6183	10/04/21	STATION 43 08/11/21-09/10/21	10-016-58800	Utilities-Facil	\$27.91
	10/12/2021	88820089 10.12.21	6243	10/27/21	STATION 10 09/02/21-10/04/21	10-016-58800	Utilities-Facil	\$24.56
	10/18/2021	64013049610 10.18.21	6244	11/02/21	STATION 45 09/10/21-10/11/21	10-016-58800	Utilities-Facil	\$25.12
	10/18/2021	98116148 10.18.21	6245	11/02/21	STATION 14 09/13/21-10/12/21	10-016-58800	Utilities-Facil	\$29.00
	10/12/2021	64018941639 10.12.21	6246	10/27/21	STATION 15 09/03/21-10/05/21	10-016-58800	Utilities-Facil	\$19.91
	10/7/2021	88589239 10.07.21	6247	10/22/21	ADMIN 08/31/21-10/01/21	10-016-58800	Utilities-Facil	\$1,003.31
	10/28/2021	92013168 10.28.21	6272	11/12/21	STATION 30 09/22/21-10/21/21	10-016-58800	Utilities-Facil	\$21.87
	10/29/2021	64015806066 10.29.21	6273	11/15/21	ROBINSON TOWER 09/27/21-10/25/21	10-004-58800	Utilities-Radio	\$28.51
	10/18/2021	64006986422 10.18.21	6275	11/02/21	STATION 43 09/10/21-10/11/21	10-016-58800	Utilities-Facil	\$27.92

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	11/5/2021	88589239 11.05.21	6316	11/22/21	ADMIN 10/01/21-10/29/21	10-016-58800	Utilities-Facil	\$1,077.69
	11/16/2021	98116148 11.16.21	6333	12/01/21	STATION 14 10/12/21-11/10/21	10-016-58800	Utilities-Facil	\$30.45
	11/16/2021	64013049610 11.16.21	6334	12/01/21	STATION 45 10/11/21-11/09/21	10-016-58800	Utilities-Facil	\$25.12
	11/9/2021	64018941639 11.09.21	6335	11/24/21	STATION 15 10/05/21-11/03/21	10-016-58800	Utilities-Facil	\$20.64
	11/9/2021	88820089 11.09.21	6336	11/24/21	STATION 15 10/04/21-11/02/21	10-016-58800	Utilities-Facil	\$29.26
	11/1/2021	88796735 11.01.21	6274	11/16/21	STATION 20 09/28/21-10/26/21	10-016-58800	Utilities-Facil	\$51.44
					Totals for CENTERPOINT ENERGY (REL109):			\$2,497.50
CHAPA, IDA	11/17/2021	CHA111721	6335	11/17/21	EMPLOYEE APPRECIATION LUNCHEON 11.15.21	10-002-54450	Employee Recognition-HCAP	\$178.45
					Totals for CHAPA, IDA:			\$178.45
CHARTER COMMUNICATIONS/SPECTRUM BI	10/11/2021	0040724101121	6248	10/28/21	STATION 26 10/11/21-11/10/21	10-016-58800	Utilities-Facil	\$100.47
					Totals for CHARTER COMMUNICATIONS/SPECTRUM BUSINESS:			\$100.47
CHASE PEST CONTROL, INC.	11/17/2021	31598	6407	11/23/21	EXTERIOR SERVICE-BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$185.00
	11/17/2021	31466	6407	11/23/21	EXTERIOR SERVICE-BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$175.00
	11/17/2021	31467	6407	11/23/21	EXTERIOR SERVICE-BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$195.00
	11/17/2021	31468	6407	11/23/21	EXTERIOR SERVICE-BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/17/2021	31464	6407	11/23/21	EXTERIOR SERVICE-BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/17/2021	31465	6407	11/23/21	EXTERIOR SERVICE-BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/23/2021	31758	6449	12/01/21	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/23/2021	31764	6449	12/01/21	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/23/2021	31759	6449	12/01/21	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/23/2021	31689	6449	12/01/21	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$95.00
	11/23/2021	31643	6449	12/01/21	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/23/2021	31642	6449	12/01/21	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$200.00
	11/23/2021	31765	6449	12/01/21	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$145.00
					Totals for CHASE PEST CONTROL, INC.:			\$2,080.00
CITY OF CONROE (300 W DAVIS)	11/1/2021	FY 2021 VHF 11/30/21	110996	12/01/21	INTERLOCAL AGREEMENT/REVENUE SHARING	10-000-21000	Accrued Expenditures-BS	\$70,560.00
					Totals for CITY OF CONROE (300 W DAVIS):			\$70,560.00
CITY OF SHENANDOAH	10/11/2021	NOV 2021-042	110513	10/13/21	RENT STATION 26 PAID THROUGHT NOV 15 2021	10-000-14900	Prepaid Expenses-BS	\$625.00
					Totals for CITY OF SHENANDOAH:			\$625.00
CLASSIC CHEVROLET SUGAR LAND, LLC	10/22/2021	2037029	110699	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$50.70
	10/22/2021	2037015	110793	11/09/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,480.31
	11/1/2021	2042264	110844	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$142.03

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Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
Totals for CLASSIC CHEVROLET SUGAR LAND, LLC:								\$2,673.04
COHEN, DAVID ROSS	11/29/2021	120321	6452	12/01/21	AWARD BANQUET 2021	10-000-14900	Prepaid Expenses-BS	\$740.00
							Totals for COHEN, DAVID ROSS:	\$740.00
COLONIAL LIFE	10/4/2021	E3387610-100821	6186	10/08/21	CONTROL NO. E3387610 PREMIUMS 09/03/21-09/1	10-000-21590	P/R-Premium Cancer/Accident-BS	\$4,695.76
	10/1/2021	33876101001032	6292	11/01/21	CONTROL NO. E3387610 PREMIUMS 10/01/21-10/2	10-000-21590	P/R-Premium Cancer/Accident-BS	\$7,043.64
							Totals for COLONIAL LIFE:	\$11,739.40
COLORTECH DIRECT & IMPACT PRINTING	10/13/2021	35587	6129	10/27/21	BANNER	10-007-57000	Printing Services-EMS	\$113.50
	11/11/2021	35814	6408	11/23/21	POSTERS	10-009-57000	Printing Services-Dept	\$70.80
							Totals for COLORTECH DIRECT & IMPACT PRINTING:	\$184.30
COMCAST (POB 8587)	10/15/2021	001000175579	110647	10/27/21	10/15/21-11/14/21	10-015-58310	Telephones-Service-Infor	\$2,108.22
	11/15/2021	001000193407	110997	12/01/21	MAGNOLIA TOWER/IT 11/15/21-12/14/21	10-015-58310	Telephones-Service-Infor	\$2,108.22
							Totals for COMCAST (POB 8587):	\$4,216.44
COMCAST CORPORATION (POB 60533)	10/1/2021	1591231326 10.01.21	110515	10/13/21	STATION 23 09/30/21-10/29/21	10-015-58310	Telephones-Service-Infor	\$114.56
	10/1/2021	2080546356 10.01.21	110516	10/13/21	STATION 21 10/05/21-11/04/21	10-016-58800	Utilities-Facil	\$59.95
						10-015-58310		\$107.81
	10/1/2021	2080776359 10.01.21	110517	10/13/21	STATION 34 10/06/21-11/05/21	10-015-58310	Telephones-Service-Infor	\$189.34
	10/25/2021	1591231326 10.25.21	110700	11/03/21	STATION 23 10/30/21-11/29/21	10-015-58310	Telephones-Service-Infor	\$114.56
	11/1/2021	2080546356 11.01.21	110956	11/23/21	STATION 21 11/05/21-12/04/21	10-016-58800	Utilities-Facil	\$59.99
						10-015-58310	Telephones-Service-Infor	\$107.77
	11/1/2021	2080776359 11.01.21	110957	11/23/21	STATION 35 11/06/21-12/05/21	10-015-58310	Telephones-Service-Infor	\$189.34
							Totals for COMCAST CORPORATION (POB 60533):	\$943.32
CONRAD KROLL JR dba ALWAYS BEST PLUM	11/1/2021	1090	6336	11/17/21	REWORK GAS TO GENERATOR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$300.00
	11/1/2021	1088	6336	11/17/21	REPAIR LEAK ON BOTH GENERATORS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$350.00
	11/1/2021	1089	6336	11/17/21	REPAIR BOTH GAS LINES TO GENERATOR	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$350.00
							Totals for CONRAD KROLL JR dba ALWAYS BEST PLUMBING:	\$1,000.00
CONROE COURIER (THE COURIER)	10/25/2021	570511153 11.21.21	110738	11/03/21	CONROE COURIER THRU DATE 11/21/2021	10-001-54100	Dues/Subscriptions-Admin	\$26.00
							Totals for CONROE COURIER (THE COURIER):	\$26.00
CONROE NOON LIONS CLUB	10/1/2021	60121358	6026	10/13/21	MEMBERSHIP DUES/B.ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
							Totals for CONROE NOON LIONS CLUB:	\$55.00

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CONROE TRUCK & TRAILER INC.	10/19/2021	283910-00	6164	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$888.48
	11/4/2021	285605-00	6338	11/17/21	VEHILCE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$888.48
Totals for CONROE TRUCK & TRAILER INC.:								\$1,776.96
CONROE WELDING SUPPLY, INC.	10/1/2021	R09211192	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$54.50
	10/1/2021	R09211193	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	10/1/2021	R09211194	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	10/1/2021	R09211195	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	10/1/2021	R09211196	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	10/1/2021	R09211197	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	10/1/2021	R09211199	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	10/1/2021	R09211201	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00
	10/1/2021	R09211202	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	10/1/2021	R09211203	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00
	10/1/2021	R09211204	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	10/1/2021	R09211205	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	10/1/2021	R09211207	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00
	10/1/2021	R09211212	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	10/1/2021	R09211213	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$50.15
	10/1/2021	R09211218	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$57.50
	10/1/2021	R09211781	6027	10/13/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$62.95
	10/1/2021	CT97986	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$19.60
	10/1/2021	CT97925	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$82.30
	10/1/2021	CT97884	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$115.80
	10/1/2021	CT97854	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$114.80
	10/1/2021	CT97607D	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$143.20
	10/1/2021	CT97557	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$80.20
	10/1/2021	PS481552	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$45.40
	10/1/2021	PS481551	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$26.80
	10/1/2021	PS481550	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$35.60
	10/1/2021	PS481549	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$38.54
	10/1/2021	CT96452	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$99.20
	10/1/2021	CT97322	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$117.80
	10/1/2021	CT97288	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$145.20
	10/1/2021	CT97191	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$126.60
	10/1/2021	CT97044	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$143.20
	10/1/2021	PS481252	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$29.01
	10/1/2021	PS481251	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$53.20
	10/1/2021	PS481250	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$35.60

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	10/1/2021	PS481249	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$53.20
	10/1/2021	CT96294	6027	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$70.40
	10/1/2021	CT96209	6028	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$89.40
	10/1/2021	CT95870	6028	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$233.20
	10/1/2021	CT95740	6028	10/13/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$114.80
	10/4/2021	PS481836	6028	10/13/21	OXYGEN MEDICAL44	10-008-56600	Oxygen & Gases-Mater	\$44.40
	10/4/2021	PS481835	6028	10/13/21	OXYGEN MEDICAL44	10-008-56600	Oxygen & Gases-Mater	\$55.20
	10/4/2021	PS481834	6028	10/13/21	OXYGEN MEDICAL44	10-008-56600	Oxygen & Gases-Mater	\$53.20
	10/19/2021	CT100301	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$172.60
	10/19/2021	CT100019	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$99.20
	10/5/2021	CT98451	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$173.60
	10/5/2021	CT98423	6166	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$125.60
	10/4/2021	CT98373	6166	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$196.00
	10/1/2021	CT98214	6166	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$143.20
	10/11/2021	PS482171	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$64.00
	10/11/2021	PS482173	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$35.60
	10/11/2021	PS481833	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$38.54
	10/22/2021	CT100835	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$100.20
	10/18/2021	PS482479	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$71.80
	10/18/2021	PS482478	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$71.80
	10/18/2021	PS482451	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$38.54
	10/18/2021	PS482172	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$35.60
	10/25/2021	PS482736	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$44.40
	10/27/2021	CT101449	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$153.00
	10/28/2021	CT101614	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$103.00
	10/28/2021	CT101852	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$80.20
	10/28/2021	CT101774	6165	11/03/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$179.40
							Totals for CONROE WELDING SUPPLY, INC.:	\$4,389.23
CONSOLIDATED COMMUNICATIONS-TXU	10/16/2021	00096001460 10.16.21	110648	10/27/21	ADMIN 10/16/21-11/15/21	10-015-58310	Telephones-Service-Infor	\$879.02
	11/1/2021	93653911600 10.21.21	110958	11/23/21	ADMIN 10/21/21-11/20/21	10-015-58310	Telephones-Service-Infor	\$10,998.26
	11/16/2021	00096001460 11.16.21	110998	12/01/21	ADMIN 11/16/21-12/15/21	10-015-58310	Telephones-Service-Infor	\$879.02
							Totals for CONSOLIDATED COMMUNICATIONS-TXU:	\$12,756.30
CORMACK, GAVIN	10/15/2021	GAL101521	6070	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS	\$1,511.88
							Totals for CORMACK, GAVIN:	\$1,511.88
CRAWFORD ELECTRIC SUPPLY COMPANY, II	10/11/2021	S010464784.001	110701	11/03/21	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$590.20
	11/1/2021	S010568980.001	110959	11/23/21	MAINTENANCE AND REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$240.00

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Totals for CRAWFORD ELECTRIC SUPPLY COMPANY, INC.:								\$830.20
CROWN PAPER AND CHEMICAL	10/11/2021	144474	6167	11/03/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$117.00
Totals for CROWN PAPER AND CHEMICAL:								\$117.00
CULLIGAN OF HOUSTON	10/14/2021	1520747	6130	10/27/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$220.44
	10/25/2021	1523997	6168	11/03/21	CI SVC CONT FROM 10/01 TO 10/31	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$299.00
	11/1/2021	1524000	6409	11/23/21	CI SVC CONT FROM 11/1 TO 11/30	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$299.00
Totals for CULLIGAN OF HOUSTON:								\$818.44
CUMMINS SOUTHERN PLAINS LLC	10/25/2021	85-67493	110739	11/03/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$7,975.35
	11/5/2021	85-68990	110845	11/17/21	MAINTENANCE AND REPAIR	10-004-55650	Maintenance- Equipment-Radio	\$1,160.49
Totals for CUMMINS SOUTHERN PLAINS LLC:								\$9,135.84
DAILEY WELLS COMMUNICATION INC.	10/1/2021	00071083	6131	10/27/21	RADIO REPAIR S/N A40201026324	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$250.00
	10/1/2021	00071100	6131	10/27/21	RADIO REPAIR S/N A40201023118	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$250.00
	10/1/2021	00071161	6131	10/27/21	RADIO REPAIR S/N A40201007251	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$750.00
	10/1/2021	00071101	6131	10/27/21	RADIO REPAIR S/N A4021001578	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,445.00
	10/29/2021	21CC092801	6385	11/17/21	L3 HARRIS SOFTWARE & SUMS AGREEMENT 11	10-004-55650	Maintenance- Equipment-Radio	\$120,000.00
	11/1/2021	21MCHD10	6385	11/17/21	SYSTEM SUPPORT & MAINTENANCE FOR 01-31	10-004-57100	Professional Fees-Radio	\$11,000.00
	11/1/2021	21MCHD09	6385	11/17/21	SYSTEM SUPPORT & MAINTENANCE FOR 01-31	10-004-57100	Professional Fees-Radio	\$11,000.00
	11/16/2021	00070987	6410	11/23/21	RADIO REPAIR S/N 031071551	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$314.00
	11/1/2021	00071589	6410	11/23/21	RADIO REPAIR S/N A40201023108	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$930.00
	11/1/2021	00071580	6410	11/23/21	RADIO REPAIR S/N A4021021053	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$930.00
	11/1/2021	00071592	6512	12/01/21	RADIO REPAIR S/N A4021004649	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,430.00
	11/1/2021	00071585	6512	12/01/21	RADIO REPAIR S/N A40201023071	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$930.00
	11/1/2021	00071586	6512	12/01/21	RADIO REPAIR S/N A40201007373	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,430.00
	11/1/2021	00071587	6512	12/01/21	RADIO REPAIR S/N A40201007267	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,430.00
	11/1/2021	00071588	6512	12/01/21	RADIO REPAIR S/N A40201023655	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$235.00
	11/1/2021	00071590	6512	12/01/21	RADIO REPAIR S/N A40201007245	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,430.00
	11/1/2021	00071591	6512	12/01/21	RADIO REPAIR S/N A40201006902	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$235.00
	11/1/2021	00071584	6512	12/01/21	RADIO REPAIR S/N A40201007212	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,430.00
	11/1/2021	00071583	6512	12/01/21	RADIO REPAIR S/N A40201023117	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$930.00
	11/1/2021	00071578	6512	12/01/21	RADIO REPAIR S/N A40201019961	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,430.00
	11/1/2021	00071581	6512	12/01/21	RADIO REPAIR S/N A40201018503	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$930.00
	11/1/2021	00071582	6512	12/01/21	RADIO REPAIR S/N A40201007288	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$930.00
	11/1/2021	00071577	6512	12/01/21	RADIO REPAIR S/N A40201006589	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,430.00
	11/1/2021	00071576	6512	12/01/21	RADIO REPAIR S/N A40201007297	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,430.00
	11/1/2021	00071575	6512	12/01/21	RADIO REPAIR S/N A40201007283	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,430.00

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Totals for DAILEY WELLS COMMUNICATION INC.:								\$163,929.00
DANA SAFETY SUPPLY INC.	10/1/2021	748926	6030	10/13/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$948.60
Totals for DANA SAFETY SUPPLY INC.:								\$948.60
DARDEN FOWLER & CREIGHTON	10/5/2021	21365	6072	10/20/21	PROFESSIONAL SERVICES SEPT 2021	10-001-55500	Legal Fees-Admin	\$7,605.00
	10/1/2021	21327	6072	10/20/21	PROFESSIONAL SERVICES AUG 2021	10-001-55500	Legal Fees-Admin	\$3,037.50
	11/2/2021	21403	6457	12/01/21	PROFESSIONAL SERVICES OCT 2021	10-001-55500	Legal Fees-Admin	\$2,632.50
Totals for DARDEN FOWLER & CREIGHTON:								\$13,275.00
DARST, THOMAS J	11/30/2021	DAR113021	6458	12/01/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$4,750.40
Totals for DARST, THOMAS J:								\$4,750.40
DAVIS, MITCHELL	11/17/2021	DAV111721	6341	11/17/21	PER DIEM/TX EMS CONF 11/20/21-11/24/21	10-007-53150	Conferences - Fees, Travel, & Meals-EM	\$256.00
Totals for DAVIS, MITCHELL:								\$256.00
DEARBORN NATIONAL LIFE INS CO KNOWN	10/1/2021	F021753 10.01.21	6188	10/01/21	LIFE/DISABILITY 10/01/21-10/31/21	10-025-51700	Health & Dental-Human	\$26,839.28
	11/1/2021	F021753 11.01.2021	6294	11/02/21	LIFE/DISABILITY 11/01/21-11/30/21	10-025-51700	Health & Dental-Human	\$26,814.89
Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS:								\$53,654.17
DEATS, MADISON	10/18/2021	DEA101821	6073	10/20/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$1,885.34
Totals for DEATS, MADISON:								\$1,885.34
DEMONTROND	10/1/2021	34401	6031	10/13/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$545.60
	10/1/2021	34329	6031	10/13/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$134.76
	10/1/2021	34220	6031	10/13/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$67.38
	10/1/2021	34606	6031	10/13/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$38.72
	10/4/2021	34806	6074	10/20/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,815.50
	10/1/2021	34607	6031	10/13/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$21.30
	10/1/2021	34731	6074	10/20/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$558.80
	10/14/2021	35485	6132	10/27/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$75.57
	10/4/2021	34611	6074	10/20/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$208.90
	10/5/2021	34815	6074	10/20/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,007.90
	10/20/2021	35782	6169	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$947.43
	10/13/2021	35097	6132	10/27/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,230.18
	10/13/2021	35386	6132	10/27/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$207.40
	10/13/2021	35445	6132	10/27/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$122.21
	10/18/2021	35582	6169	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$8,834.42
	10/15/2021	35539	6169	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$206.91

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	10/15/2021	35479	6169	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$68.70
	10/1/2021	30128	6169	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$237.60
	10/4/2021	34784	6169	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,821.51
	10/27/2021	36275	6234	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$206.91
	10/20/2021	33910-A	6169	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$425.70
	10/20/2021	35853	6169	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$480.89
						10-010-54550	Fluids & Additives - Auto-Fleet	\$9.60
	10/26/2021	36131	6234	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,797.54
	10/26/2021	36190	6234	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$52.92
	10/28/2021	36307	6234	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,008.13
	10/1/2021	32712	6169	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$288.20
	10/29/2021	36428	6342	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$869.00
	10/28/2021	36346	6302	11/09/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,492.70
	11/1/2021	36596	6342	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$631.40
	11/2/2021	36511	6342	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,310.71
	11/2/2021	36688	6342	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$539.00
	11/2/2021	36683	6342	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$662.40
	11/3/2021	36642	6342	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,067.53
	11/2/2021	36689	6342	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$949.30
	11/4/2021	36787	6342	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,772.10
	11/6/2021	36946	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$208.80
	11/10/2021	36927	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,633.61
	11/8/2021	37031	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,130.80
	11/9/2021	37128	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$417.60
	11/5/2021	36823	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,163.80
	11/4/2021	36840	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$305.80
	11/4/2021	36820	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,099.50
	11/12/2021	37225	6411	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$24.64
	11/17/2021	37677	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,389.30
	11/11/2021	37263	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,461.12
	11/11/2021	37260	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$305.80
	11/11/2021	37281	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$835.20
	11/11/2021	37194	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$140.14
	11/11/2021	37171	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,523.22
	11/17/2021	37606	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$7,575.83
	11/17/2021	37635	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$321.68
	11/16/2021	37452	6427	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$699.60
	11/1/2021	24148 \$12.71	6461	12/01/21	VEHICLE PARTS/BAL DUE	10-010-59050	Vehicle-Parts-Fleet	\$12.71
	11/2/2021	36648	6342	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$941.60

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Totals for DEMONTROND:								\$75,905.57
DESIGNPD, LLC dba AGENCY360	10/5/2021	INV-3191	110520	10/13/21	AGENCY 360 PLATFORM ENTERPRISE ANNUAL	10-000-14900	Prepaid Expenses-BS	\$666.68
Totals for DESIGNPD, LLC dba AGENCY360:								\$666.68
DICKSON, ROBERT DR. (MEDICAL DIRECTOR	11/17/2021	DIC111721	6343	11/17/21	PER DIEM/TX EMS CONF 11/21/21-11/24/21	10-009-53150	Conferences - Fees, Travel, & Meals-Dep	\$192.00
Totals for DICKSON, ROBERT DR. (MEDICAL DIRECTOR):								\$192.00
DOCUNAV SOLUTIONS	10/29/2021	43682	6235	11/03/21	ENTERPRISE DISASTER RECOVERY ANNUAL SL	10-015-53050	Computer Software-Infor	\$25,622.40
Totals for DOCUNAV SOLUTIONS:								\$25,622.40
DREAMSEATS LLC	10/28/2021	4741101	110796	11/09/21	HT RECLINER DILLION	10-016-57750	Small Equipment & Furniture-Facil	\$2,605.49
Totals for DREAMSEATS LLC:								\$2,605.49
EARHART, DWAYNE	10/15/2021	EAR101521	6075	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS	\$2,216.40
Totals for EARHART, DWAYNE:								\$2,216.40
ELLIOTT, BRANDON	10/15/2021	ELL101521	6076	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS	\$1,921.73
Totals for ELLIOTT, BRANDON:								\$1,921.73
EMS SURVEY TEAM	10/1/2021	21037	6032	10/13/21	MCHD MAILED SURVEYS-SEPTEMBER 2021	10-009-53550	Customer Relations-Dept	\$5,400.00
Totals for EMS SURVEY TEAM:								\$5,400.00
EMSCHARTS, INC	11/1/2021	INV00098315	6345	11/17/21	EMSCHARTS-GROUND BASE 10/01/21-10/31/21	10-007-53050	Computer Software-EMS	\$1,076.97
Totals for EMSCHARTS, INC:								\$1,076.97
ENTERGY CLAIMS MANAGEMENT	11/3/2021	T-276232	110703	11/03/21	REPAIR OF EAST COUNTY TOWER POWER LINE	10-004-57100	Professional Fees-Radio	\$816.51
Totals for ENTERGY CLAIMS MANAGEMENT:								\$816.51
ENTERGY TEXAS, LLC	10/1/2021	45006868932	6230	10/20/21	ROBINSON TOWER 08/26/21-09/27/21	10-004-58800	Utilities-Radio	\$74.56
	10/1/2021	85006633181	6229	10/20/21	ADMIN 08/30/21-09/29/21	10-016-58800	Utilities-Facil	\$18,939.25
	10/1/2021	215006013686	6232	10/20/21	STATION 32 08/30/21-09/29/21	10-016-58800	Utilities-Facil	\$556.21
	10/1/2021	220004870516	6231	10/20/21	ROBINSON TOWER 08/26/21-09/27/21	10-004-58800	Utilities-Radio	\$604.39
	10/6/2021	190005475908	6228	10/20/21	STATION 14 09/02/21-10/04/21	10-016-58800	Utilities-Facil	\$365.43
	10/6/2021	290005004055	6227	10/20/21	STATION 1508/30/21-09/29/21	10-016-58800	Utilities-Facil	\$311.68
	10/13/2021	295005337142	6249	11/05/21	STATION 30 09/10/21-10/11/21	10-016-58800	Utilities-Facil	\$816.30
	10/11/2021	15007226603	6250	10/27/21	SPLENDORA TOWER 09/08/21-10/07/21	10-016-58800	Utilities-Facil	\$780.92
	10/14/2021	205006095123	6251	11/05/21	THOMPSON TOWER 09/13/21-10/12/21	10-016-58800	Utilities-Facil	\$650.14
	10/20/2021	35006970951	6252	11/05/21	STATION 44 09/17/21-10/18/21	10-016-58800	Utilities-Facil	\$192.93

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	10/20/2021	285005423221	6253	11/05/21	STATION 31 09/10/21-10/11/21	10-016-58800	Utilities-Facil	\$504.34
	10/19/2021	325004971471	6254	11/04/21	STATION 43 09/16/21-10/15/21	10-016-58800	Utilities-Facil	\$719.38
	10/8/2021	280005019735	6255	11/05/21	STATION 20 09/07/21-10/06/21	10-016-58800	Utilities-Facil	\$1,064.72
	10/21/2021	230004934078	6276	11/08/21	GRANGERLAND TOWER 09/20/21-10/19/21	10-004-58800	Utilities-Radio	\$737.06
	10/26/2021	180005366890	6305	12/06/21	STATION 10 09/14/21-10/13/21	10-016-58800	Utilities-Facil	\$157.15
	11/1/2021	180005375121	6317	12/06/21	ROBINSON TOWER 09/27/21-10/26/21	10-004-58800	Utilities-Radio	\$518.03
	11/1/2021	80006806061	6318	12/06/21	ROBINSON TOWER 09/27/21-10/27/21	10-004-58800	Utilities-Radio	\$60.48
	11/5/2021	15007268340	6319	12/06/21	STATION 14 10/04/2021-11/03/2021	10-016-58800	Utilities-Facil	\$269.69
	11/8/2021	60007008612	6320	12/06/21	STATION 15 09/29/2021-10/29/2021	10-016-58800	Utilities-Facil	\$258.79
	11/3/2021	135006424226	6337	12/06/21	ADMIN 09/29/21-10/29/21	10-016-58800	Utilities-Facil	\$16,811.24
	11/10/2021	150005321265	6338	11/26/21	SPLENDOR TOWER 10/07/21-11/08/21	10-004-58800	Utilities-Radio	\$670.00
	11/10/2021	185006499980	6339	12/06/21	STATION 20 10/06/21-11/05/21	10-016-58800	Utilities-Facil	\$969.41
	11/9/2021	2024103710	6340	12/06/21	STATION 32 09/29/21-10/29/21	10-016-58800	Utilities-Facil	\$565.30
	11/12/2021	240004974054	6341	12/06/21	STATION 30 10/11/21-11/10/21	10-016-58800	Utilities-Facil	\$808.88
	11/15/2021	290005040046	6342	12/06/21	THOMPSON TOWER 10/12/21-11/11/21	10-004-58800	Utilities-Radio	\$686.79
	11/19/2021	200004755625	6343	12/06/21	STATION 44 10/18/21-11/17/21	10-016-58800	Utilities-Facil	\$177.87
	11/18/2021	325004988755	6344	12/06/21	STATION 43 10/15/21-11/16/21	10-016-58800	Utilities-Facil	\$516.73
							Totals for ENTERGY TEXAS, LLC:	\$48,787.67
ENTERPRISE FM TRUST dba ENTERPRISE FLE	10/5/2021	FBN4316106	6033	10/13/21	MONTHLY LEASE CHARGE/SHOP 333/634/632	10-010-52725	Capital Lease Expense-Fleet	\$1,794.16
	11/4/2021	FBN4330721	6303	11/09/21	MONTHLY LEASE CHARGE	10-010-52725	Capital Lease Expense-Fleet	\$4,021.66
						10-010-59100	Vehicle-Registration-Fleet	\$33.50
							Totals for ENTERPRISE FM TRUST dba ENTERPRISE FLEET MGNT EXCHANGE INC.:	\$5,849.32
EPCOR	10/7/2021	0884279 10.07.21	110586	10/20/21	STATION 40 ACCT# 0884279 08/25/21-09/23/21	10-016-58800	Utilities-Facil	\$214.30
	10/7/2021	0884642 10.07.21	110586	10/20/21	STATION 40 ACCT# 0884642 08/25/21-09/23/21	10-016-58800	Utilities-Facil	\$130.83
	11/5/2021	0884279 11.05.21	110961	11/23/21	STATION 40 09/23/21-10/25/21	10-016-58800	Utilities-Facil	\$126.09
	11/5/2021	0884642 11.05.21	110961	11/23/21	STATION 40 09/23/21-10/25/21	10-016-58800	Utilities-Facil	\$64.36
							Totals for EPCOR:	\$535.58
ERWIN, KELLIE	10/15/2021	ERW101521	6077	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS	\$1,662.30
							Totals for ERWIN, KELLIE:	\$1,662.30
FACILITY CONCESSION SERVICES, INC. dba S	10/20/2021	FAC102021	6078	10/20/21	BAL DUE FOR EMPLOYEE AWARD BANQUET	10-000-14900	Prepaid Expenses-BS	\$8,544.52
							Totals for FACILITY CONCESSION SERVICES, INC. dba SPECTRUM:	\$8,544.52
FIRE STATION OUTFITTERS, LLC	10/1/2021	21-5800-OS	6034	10/13/21	OUTFITTER DOUBLE RECLINING SOFA	10-016-57750	Small Equipment & Furniture-Facil	\$2,130.00
	10/1/2021	21-5810-O	6034	10/13/21	OUTFITTER DOUBLE RECLINING SOFA	10-016-57750	Small Equipment & Furniture-Facil	\$1,065.00
							Totals for FIRE STATION OUTFITTERS, LLC:	\$3,195.00

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FIVE STAR SEPTIC SOLUTIONS, LLC	10/28/2021	967	6171	11/03/21	PUMP OUT 2000 GAL TANK	10-016-58800	Utilities-Facil	\$475.00
						Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:		\$475.00
FRAZER, LTD.	11/5/2021	82475	6346	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,359.95
	11/4/2021	82458	6346	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$375.27
	11/5/2021	82485	6346	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$309.25
	11/11/2021	82528	6412	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,221.10
	11/9/2021	82507	6412	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$102.40
	11/22/2021	82659	6470	12/01/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$60.85
	11/22/2021	82681	6470	12/01/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$723.89
Totals for FRAZER, LTD.:								\$4,152.71
GALLS, LLC dba MILLER UNIFORMS	10/1/2021	019354447	6035	10/13/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$114.72
	10/8/2021	019474695	6133	10/27/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.98
	10/8/2021	019474696	6133	10/27/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.98
	10/8/2021	019474699	6133	10/27/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$395.00
	10/8/2021	019474700	6133	10/27/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$142.38
	10/8/2021	019474690	6133	10/27/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$199.99
	10/8/2021	019474691	6133	10/27/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$199.99
	10/8/2021	019474686	6133	10/27/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$93.49
	10/8/2021	019474692	6133	10/27/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.58
	10/8/2021	019474701	6133	10/27/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$142.38
	10/6/2021	019455234	6079	10/20/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$142.38
	10/1/2021	019213955A	6172	11/03/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$151.84
	10/1/2021	019213937A	6172	11/03/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$529.78
	10/1/2021	019213938A	6172	11/03/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$690.60
	10/1/2021	019213939A	6172	11/03/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$961.68
	10/1/2021	019213940A	6172	11/03/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$760.05
	10/1/2021	019213941A	6172	11/03/21	UNIFORM	10-007-58700	Uniforms-EMS	\$1,050.57
	10/1/2021	019213944A	6172	11/03/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$685.03
	10/11/2021	019490004	6172	11/03/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$52.99
	10/19/2021	019552674	6172	11/03/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$88.57
	10/19/2021	019552675	6172	11/03/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$106.78
	10/19/2021	019552679	6172	11/03/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$5.57
	11/1/2021	019365179B	6471	12/01/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$167.44
	11/1/2021	019365178B	6471	12/01/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$106.60
	11/1/2021	019365177B	6471	12/01/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$167.44
	11/1/2021	019365176	6471	12/01/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$106.60

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	11/1/2021	019213954	6471	12/01/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$112.48
	11/1/2021	019213953	6471	12/01/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$106.60
	11/1/2021	019213955	6471	12/01/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$167.44
	11/1/2021	019552678	6471	12/01/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$570.30
	11/1/2021	019213968	6471	12/01/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$324.47
							Totals for GALLS, LLC dba MILLER UNIFORMS:	\$8,928.70
GLAXOSMITHKLINE FINANCIAL, INC.	10/1/2021	8253571197	110740	11/03/21	FLUARIX	10-009-54000	Drug Supplies-Dept	\$13,778.99
	10/11/2021	8253580191	110740	11/03/21	FLUARIX QIV	10-009-54000	Drug Supplies-Dept	\$13,778.99
							Totals for GLAXOSMITHKLINE FINANCIAL, INC.:	\$27,557.98
GORDON, TIFFANY	10/18/2021	GOR101821	6080	10/20/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$1,463.24
							Totals for GORDON, TIFFANY:	\$1,463.24
GRAINGER	10/11/2021	9081533292	6134	10/27/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$494.10
							Totals for GRAINGER:	\$494.10
GRIFFINS DOOR SERVICES LLC	10/4/2021	2021-082	6036	10/13/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$185.00
	10/4/2021	2021-081	6036	10/13/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$645.00
	10/12/2021	2021-086	6135	10/27/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$185.00
	10/12/2021	2021-087	6135	10/27/21	MAINTENANCE AND REPAIR	10-016-57750	Small Equipment & Furniture-Facil	\$1,650.00
							Totals for GRIFFINS DOOR SERVICES LLC:	\$2,665.00
HARRIS COUNTY EMERGENCY CORPS	10/12/2021	02427	110704	11/03/21	ACLS/PALS CARDS	10-009-52600	Books/Materials-Dept	\$300.00
							Totals for HARRIS COUNTY EMERGENCY CORPS:	\$300.00
HENRY SCHEIN, INC.-MATRX MEDICAL	10/1/2021	99503869	6081	10/20/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,250.00
	10/5/2021	11075352	6081	10/20/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$302.44
	10/5/2021	11046280	6081	10/20/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$459.86
						10-008-53900	Disposable Medical Supplies-Mater	\$4,899.60
	10/12/2021	11371911	6136	10/27/21	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$175.62
	10/19/2021	11695644	6173	11/03/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$783.26
						10-009-54000	Drug Supplies-Dept	\$122.76
	10/29/2021	12198380	6349	11/17/21	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$480.00
	10/26/2021	12021650	6304	11/09/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$75.61
							Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:	\$8,549.15
HJM CONSTRUCTION, LLC	10/1/2021	1995	6082	10/20/21	LANDSCAPE MAINTENANCE SERVICE SEPT 202	10-016-53330	Contractual Obligations- Other-Facil	\$2,049.60
	10/1/2021	2000	6082	10/20/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$3,512.72

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	10/1/2021	1997	6082	10/20/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$538.31
	10/1/2021	1996	6082	10/20/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$3,620.08
	10/1/2021	1999	6082	10/20/21	TREE TRIMMING	10-016-53330	Contractual Obligations- Other-Facil	\$420.47
	10/1/2021	1998	6082	10/20/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$1,344.52
							Totals for HJM CONSTRUCTION, LLC:	\$11,485.70
IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM	10/1/2021	60104775	110705	11/03/21	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$4,400.00
							Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:	\$4,400.00
IMAGE TREND INC.	10/1/2021	131227	6174	11/03/21	ESD1/ELITE EMS ADD-ON AGENCY Saas ANNUAL	10-007-53050	Computer Software-EMS	\$3,200.00
	10/1/2021	131226	6174	11/03/21	ESD 3/ELITE EMS ADD-ON AGENCY Saas ANNUAL	10-007-53050	Computer Software-EMS	\$2,400.00
	10/1/2021	131235	6174	11/03/21	ESD 2/ELITE EMS ADD-ON AGENCY Saas ANNUAL	10-007-53050	Computer Software-EMS	\$4,000.00
							Totals for IMAGE TREND INC.:	\$9,600.00
IMPAC FLEET	10/1/2021	SQLCD-710547	6220	10/11/21	FUEL PURCHASE FOR SEPTEMBER 2021	10-010-54700	Fuel - Auto-Fleet	\$58,179.65
						10-010-59100	Vehicle-Registration-Fleet	\$121.00
	10/1/2021	SQLCD-718891	6295	10/17/21	FUEL PURCHASE FOR OCTOBER 2021	10-010-54700	Fuel - Auto-Fleet	\$58,186.95
						10-010-59100	Vehicle-Registration-Fleet	\$53.50
							Totals for IMPAC FLEET:	\$116,541.10
INDIGENT HEALTHCARE SOLUTIONS	10/1/2021	72541	5969	10/06/21	PROFESSIONAL SERVICES FOR NOVEMBER 2021	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	10/2/2021	72607	6137	10/27/21	SEPTEMBER 2021 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$179.50
							Totals for INDIGENT HEALTHCARE SOLUTIONS:	\$12,855.77
JAMES, ROBERT	10/11/2021	NOV 2021-055	110526	10/13/21	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
							Totals for JAMES, ROBERT:	\$1,201.00
JOHN WRIGHT ASSOCIATES, INC.dba MARKETING & SERVICE ASSOCIATES	10/1/2021	52018	110588	10/20/21	CANTROL OUT OF WARRANTY REPAIR	10-010-57650	Repair-Equipment-Fleet	\$135.00
							Totals for JOHN WRIGHT ASSOCIATES, INC.dba MARKETING & SERVICE ASSOCIATES:	\$135.00
JP MORGAN CHASE BANK	10/5/2021	00036741	10/05/21	6256	JPM CREDIT CARD TRANSACTIONS FOR OCT 2021	10-000-14900	Prepaid Expenses-BS	\$5,694.00
						10-001-53050	Computer Software-Admin	\$9.99
						10-001-54100	Dues/Subscriptions-Admin	\$20.99
						10-001-54450	Employee Recognition-Admin	\$1,950.00
						10-001-56100	Meeting Expenses-Admin	\$23.08
						10-002-54450	Employee Recognition-HCAP	\$100.00
						10-004-54100	Dues/Subscriptions-Radio	\$9.99
						10-004-57225	Radio - Parts-Radio	\$189.21
						10-006-54100	Dues/Subscriptions-Alarm	\$1,550.00

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						10-006-56100	Meeting Expenses-Alarm	\$191.00
						10-006-58500	Training/Related Expenses-CE-Alarm	\$489.00
						10-007-54100	Dues/Subscriptions-EMS	\$0.99
						10-007-54450	Employee Recognition-EMS	\$1,518.62
						10-008-56900	Postage-Mater	\$787.12
						10-008-58100	Supplemental Food-Mater	\$255.76
						10-009-52600	Books/Materials-Dept	\$20.00
						10-009-52700	Business Licenses-Dept	\$256.00
						10-009-53050	Computer Software-Dept	\$240.00
						10-009-54450	Employee Recognition-Dept	\$225.00
						10-010-56100	Meeting Expenses-Fleet	\$212.43
						10-010-58600	Travel Expenses-Fleet	\$480.00
						10-010-59100	Vehicle-Registration-Fleet	\$125.00
						10-011-53150	Conferences - Fees, Travel, & Meals-EM	\$2,620.00
						10-011-58500	Training/Related Expenses-CE-EMS B	\$1,750.00
						10-015-53050	Computer Software-Infor	\$2,295.36
						10-015-53150	Conferences - Fees, Travel, & Meals-Info	\$699.00
						10-015-54450	Employee Recognition-Infor	\$325.00
						10-015-57650	Repair-Equipment-Infor	\$155.08
						10-015-58310	Telephones-Service-Infor	\$711.70
						10-016-53500	Customer Property Damage-Facil	\$157.43
						10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,447.47
						10-016-57725	Shop Supplies-Facil	\$63.55
						10-016-58800	Utilities-Facil	\$6,169.04
						10-025-54350	Employee Health\Wellness-Human	\$172.26
						10-025-54450	Employee Recognition-Human	\$6,210.46
						10-025-57300	Recruit/Investigate-Human	\$46.18
						10-026-57100	Professional Fees-Recor	\$113.50
						10-042-58500	Training/Related Expenses-CE-EMS T	\$1,350.00
						10-045-52600	Books/Materials-EMS Q	\$1,897.50
						Totals for JP MORGAN CHASE BANK:		\$40,531.71
KATHLEEN A RYSZ dba RYSZ STORAGE BATT	10/1/2021	162422	110529	10/13/21	FLASHLIGHTS AND CHARGERS - ADMIN & SC	10-016-57725	Shop Supplies-Facil	\$874.75
						Totals for KATHLEEN A RYSZ dba RYSZ STORAGE BATTERY CO.:		\$874.75
KEY PERFORMANCE PETROLEUM	10/1/2021	1122187-21	6038	10/13/21	DEF FLUID & TANK	10-010-57750	Small Equipment & Furniture-Fleet	\$2,200.00
						10-010-54550	Fluids & Additives - Auto-Fleet	\$1,687.50
	10/1/2021	1122346-21	6038	10/13/21	FLUIDS & ADDITIVES	10-010-54550	Fluids & Additives - Auto-Fleet	\$540.00
	10/14/2021	1122813-21	6138	10/27/21	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$3,038.00

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Totals for KEY PERFORMANCE PETROLEUM:								\$7,465.50
KIRBY, DANIELLE	10/15/2021	KIR101521	6083	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS	\$2,188.88
Totals for KIRBY, DANIELLE:								\$2,188.88
KIRBY, JOSEPH	10/15/2021	KIR101521	6083	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS	\$1,662.30
Totals for KIRBY, JOSEPH:								\$1,662.30
K-MULTI SERVICES LLC	10/7/2021	1059	110589	10/20/21	WELDING/FABRICATION	10-010-59050	Vehicle-Parts-Fleet	\$3,600.00
Totals for K-MULTI SERVICES LLC:								\$3,600.00
KOETTER FIRE PROTECTION OF HOUSTON, L	10/12/2021	119525	6305	11/09/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$330.00
Totals for KOETTER FIRE PROTECTION OF HOUSTON, LLC:								\$330.00
LEXISNEXIS RISK DATA MGMT, INC	10/1/2021	1171610-20210930	110590	10/20/21	OFFICIAL RECORDS SEARCH 09/01/21-09/30/21	10-011-57100	Professional Fees-EMS B	\$1,049.75
Totals for LEXISNEXIS RISK DATA MGMT, INC:								\$1,049.75
LIBERTY TIRE RECYCLING, LLC	10/1/2021	2126933	6085	10/20/21	CAR TIRE EACH OFF RIM	10-010-54800	Hazardous Waste Removal-Fleet	\$125.40
Totals for LIBERTY TIRE RECYCLING, LLC:								\$125.40
LIFE-ASSIST, INC.	10/1/2021	1137178	6039	10/13/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$9,684.12
						10-009-54000	Drug Supplies-Dept	\$693.60
						10-008-53800	Disposable Linen-Mater	\$2,657.41
	10/1/2021	1137568	6039	10/13/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$356.13
						10-008-53800	Disposable Linen-Mater	\$566.40
	10/5/2021	1139540	6086	10/20/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$2,046.00
	10/5/2021	1139539	6086	10/20/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$2,046.00
	10/5/2021	1139500	6086	10/20/21	MEDICAL SUPPORTS	10-008-53900	Disposable Medical Supplies-Mater	\$1,841.40
	10/22/2021	1144490	6243	11/03/21	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$1,095.00
	10/19/2021	1143596	6176	11/03/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,553.20
	10/19/2021	1143526	6176	11/03/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$9,905.88
						10-009-54000	Drug Supplies-Dept	\$346.80
	10/27/2021	1145533	6306	11/09/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$135.00
	10/22/2021	1144492	6306	11/09/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$311.40
Totals for LIFE-ASSIST, INC.:								\$33,238.34
LINDGREN, LOIS	10/15/2021	LIN101521	6087	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS	\$1,885.34
Totals for LINDGREN, LOIS:								\$1,885.34

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LINEBARGER GOGGAN BLAIR & SAMPSON, I	10/1/2021	EMMOR01 09-08-21	110591	10/20/21	GROSS COLLECTIONS AUG 2021	10-011-52900	Collection Fees-EMS B	\$3,682.29
	10/7/2021	EMMOR01 10-07-21	110591	10/20/21	GROSS COLLECTIONS SEPT 2021	10-011-52900	Collection Fees-EMS B	\$4,373.63
Totals for LINEBARGER GOGGAN BLAIR & SAMPSON, LLP:								\$8,055.92
LSE CONTRACTORS, LLC	10/1/2021	9424	6040	10/13/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$629.80
							Totals for LSE CONTRACTORS, LLC:	\$629.80
M & D BORING SERVICES LLC	10/1/2021	105	110532	10/13/21	BORING FOR ADDITIONAL AMBULANCE PARKI	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,600.00
							Totals for M & D BORING SERVICES LLC:	\$1,600.00
MARTIN, DISIERE, JEFFERSON & WISDOM, LI	10/15/2021	223109	110708	11/03/21	ATTORNEY FEES 09/27/21	10-025-55500	Legal Fees-Human	\$268.00
	11/1/2021	200199	110919	11/19/21	ATTORNEY FEES 09/01/20-04/06/21	10-025-55500	Legal Fees-Human	\$1,350.00
	11/16/2021	224388	110919	11/19/21	ATTORNEY FEES 10/26/21-10/29/21	10-025-55500	Legal Fees-Human	\$268.00
	11/1/2021	202467	110919	11/19/21	ATTORNEY FEES OCT 2020/JAN 2021/FEB 2021	10-025-55500	Legal Fees-Human	\$4,597.50
	11/19/2021	204195	110919	11/19/21	ATTORNEY FEES NOV 2020/FEB 2021/MAR 2021	10-025-55500	Legal Fees-Human	\$7,032.40
Totals for MARTIN, DISIERE, JEFFERSON & WISDOM, LLP:								\$13,515.90
MCCULLY, SCOTT	10/15/2021	MCC101521	6088	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS	\$2,000.02
							Totals for MCCULLY, SCOTT:	\$2,000.02
MCKESSON GENERAL MEDICAL CORP.	11/1/2021	18653247			CREDIT/18648091	10-008-53900	Disposable Medical Supplies-Mater	(\$423.74)
	11/24/2021	18798428	111000	12/01/21	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,219.80
	11/24/2021	18798759	111000	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$378.00
	11/19/2021	18781394	111000	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,177.05
	11/18/2021	18776152	111000	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$747.60
	11/5/2021	18731881	111000	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$374.17
	11/1/2021	18706970	111000	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$329.80
	11/4/2021	18728727	111000	12/01/21	PILLOWS	10-008-53800	Disposable Linen-Mater	\$979.70
						10-008-53900	Disposable Medical Supplies-Mater	\$320.44
	11/4/2021	18728692	111000	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$472.50
	11/4/2021	18728322	111000	12/01/21	PILLOWS	10-008-53800	Disposable Linen-Mater	\$144.46
	11/1/2021	18676088	111000	12/01/21	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,927.50
	11/1/2021	18648091	111001	12/01/21	PILLOWS/MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,130.64
						10-008-53800	Disposable Linen-Mater	\$833.60
	11/1/2021	18582476	111001	12/01/21	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$975.84
	11/1/2021	18582714	111001	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$447.64
	11/1/2021	18585959	111001	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$129.21
	11/1/2021	18586259	111001	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$43.07
	11/1/2021	18561128	111001	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,994.65

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MCKESSON GENERAL MEDICAL CORP.:	11/1/2021	18522885	111001	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$243.03
	11/1/2021	18522329	111001	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$197.73
	11/1/2021	18522490	111001	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$209.30
	11/1/2021	18519902	111001	12/01/21	PILLOWS/MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$249.72
						10-008-53900	Disposable Medical Supplies-Mater	\$1,131.27
	11/1/2021	18520692	111003	12/01/21	PILLOWS	10-008-53900	Disposable Medical Supplies-Mater	\$582.68
	11/1/2021	18478102	111003	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,899.66
	11/1/2021	18472981	111003	12/01/21	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,542.00
	11/1/2021	18503571	111003	12/01/21	PILLOWS/MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$332.96
						10-008-53900	Disposable Medical Supplies-Mater	\$1,292.88
	11/1/2021	18504303	111003	12/01/21	PILLOWS	10-008-53800	Disposable Linen-Mater	\$332.96
	11/1/2021	18464946	111003	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$786.64
	11/1/2021	18464622	111003	12/01/21	DRUG/MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$975.84
						10-008-53900	Disposable Medical Supplies-Mater	\$235.90
	11/1/2021	18411523	111003	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,939.32
	11/1/2021	18653399	111003	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$403.20
							Totals for MCKESSON GENERAL MEDICAL CORP.:	\$25,557.02
MEDLINE INDUSTRIES, INC	10/1/2021	1968312794A	6089	10/20/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,894.32
	10/1/2021	1968312794B	6089	10/20/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$78.93
	10/2/2021	1968548391	6139	10/27/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$92.20
	10/19/2021	1970871308	6177	11/03/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$559.08
	11/11/2021	1974060300	6356	11/17/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,662.16
	11/23/2021	1975587111	6488	12/01/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$4,550.12
							Totals for MEDLINE INDUSTRIES, INC:	\$8,836.81
MICRO INTEGRATION & PROGRAMMING SOI	10/1/2021	221537	6090	10/20/21	LOW VOLTAGE CABLE FOR STOCK	10-016-57725	Shop Supplies-Facil	\$189.00
	11/11/2021	221605	6357	11/17/21	KEYPAD CARD READERS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$3,020.00
	11/10/2021	221597	6418	11/23/21	PHONES	10-004-57750	Small Equipment & Furniture-Radio	\$3,042.00
							Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:	\$6,251.00
MID-SOUTH SYNERGY	10/1/2021	313046001 09/24/21	110592	10/20/21	STATION 45 08/24/21-09/24/21	10-016-58800	Utilities-Facil	\$355.00
							Totals for MID-SOUTH SYNERGY:	\$355.00
MILLER TOWING & RECOVERY, LLC	10/3/2021	21-4379	110593	10/20/21	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$300.00
	10/15/2021	21-4474	110709	11/03/21	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$500.00
	11/14/2021	21-4706	110972	11/23/21	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$300.00
	11/21/2021	21-4772	111004	12/01/21	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$300.00
	11/21/2021	21-4762	111004	12/01/21	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$400.00

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Totals for MILLER TOWING & RECOVERY, LLC:								\$1,800.00
MONTGOMERY COUNTY ESD # 1, (STN 12)	10/11/2021	NOV 2021-201	6041	10/13/21	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
	11/15/2021	DEC 2021-202	6359	11/17/21	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):								\$2,200.00
MONTGOMERY COUNTY ESD #1 (STN 13)	10/11/2021	NOV 2021-054	6042	10/13/21	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
	11/15/2021	DEC 2021-055	6360	11/17/21	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
Totals for MONTGOMERY COUNTY ESD #1 (STN 13):								\$2,200.00
MONTGOMERY COUNTY ESD #10, STN 42	10/11/2021	NOV 2021-177	110535	10/13/21	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
	11/15/2021	DEC 2021-178	110859	11/17/21	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
Totals for MONTGOMERY COUNTY ESD #10, STN 42:								\$1,900.00
MONTGOMERY COUNTY ESD #2	10/11/2021	NOV 2021-034	6043	10/13/21	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
	11/15/2021	DEC 2021-035	6361	11/17/21	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
Totals for MONTGOMERY COUNTY ESD #2:								\$2,000.00
MONTGOMERY COUNTY ESD #6, STN 34 & 35	10/11/2021	NOV 2021-200	110536	10/13/21	STATION 34 AND 35 RENT	10-000-14900	Prepaid Expenses-BS	\$2,400.00
	11/15/2021	DEC 2021-201	110860	11/17/21	STATION 34 AND 35 RENT	10-000-14900	Prepaid Expenses-BS	\$2,400.00
Totals for MONTGOMERY COUNTY ESD #6, STN 34 & 35:								\$4,800.00
MONTGOMERY COUNTY ESD #8, STN 21/22	10/11/2021	NOV 2021-202	6044	10/13/21	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$1,600.00
	11/15/2021	DEC 2021-203	110861	11/17/21	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$1,600.00
Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:								\$1,600.00
MONTGOMERY COUNTY ESD #9, STN 33	10/11/2021	NOV 2021-198	6045	10/13/21	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
	11/15/2021	DEC 2021-199	6362	11/17/21	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
Totals for MONTGOMERY COUNTY ESD #9, STN 33:								\$1,700.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	10/11/2021	NOV 2021-081	6046	10/13/21	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
	11/15/2021	DEC 2021-082	6363	11/17/21	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):								\$1,200.00
MOSLEY FIRE AND SAFETY, INC	10/5/2021	11499	6091	10/20/21	ANNUAL MAINTENANCE & RETAG OF FIRE EX1	10-008-55650	Maintenance- Equipment-Mater	\$55.00
	10/22/2021	11509	6245	11/03/21	ANNUAL MAINTENANCE AND RETAG	10-008-55650	Maintenance- Equipment-Mater	\$63.50
Totals for MOSLEY FIRE AND SAFETY, INC:								\$118.50
MUD #39	10/12/2021	10000901 09/29/21	6221	10/12/21	STATION 20 08/19/21-09/27/21	10-016-58800	Utilities-Facil	\$312.06

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	11/9/2021	10000901 10/28/21	6296	11/09/21	STATION 20 09/27/21-10/24/21	10-016-58800	Utilities-Facil	\$94.17
							Totals for MUD #39:	\$406.23
NAPA AUTO PARTS	10/13/2021	406113	110594	10/20/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$187.19
	10/18/2021	406507	110712	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,151.60
	10/18/2021	406558	110712	11/03/21	OIL & LUBRICANTS/VEHICLE PARTS	10-010-54550	Fluids & Additives - Auto-Fleet	\$107.96
						10-010-56400	Oil & Lubricants-Fleet	\$101.28
						10-010-59050	Vehicle-Parts-Fleet	\$41.70
	10/21/2021	406944	110741	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$55.35
	10/21/2021	407000	110741	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$154.38
	10/29/2021	407858	110741	11/03/21	VEHICLE PARTS/FLUIDS & ADDITIVES	10-010-59050	Vehicle-Parts-Fleet	\$157.06
						10-010-54550	Fluids & Additives - Auto-Fleet	\$74.64
	11/1/2021	408038	110862	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$250.84
	11/2/2021	408255	110862	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$345.57
	11/2/2021	408238	110862	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$357.57
	11/4/2021	408437	110862	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,303.80
	11/1/2021	407754	110974	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$427.70
	11/1/2021	407727	110974	11/23/21	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$4.49
							Totals for NAPA AUTO PARTS:	\$5,721.13
NATIONWIDE INSURANCE DVM INSURANCE	10/1/2021	DVM101521	6047	10/13/21	VETERINARY PET INSURANCE GROUP 4620/SEP	10-000-21590	P/R-Premium Cancer/Accident-BS	\$2,410.98
	11/1/2021	DVM111521	6308	11/09/21	VETERINARY PET INSURANCE GROUP 4620/NOV	10-000-21590	P/R-Premium Cancer/Accident-BS	\$3,659.60
							Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):	\$6,070.58
NEW CANEY MUD	10/1/2021	1042826200 09/30/21	110537	10/13/21	STATION 30 08/20/21-09/20/21	10-016-58800	Utilities-Facil	\$32.99
	10/29/2021	1042826200 10/29/21	110742	11/03/21	STATION 30 09/21/21-10/19/21	10-016-58800	Utilities-Facil	\$36.42
							Totals for NEW CANEY MUD:	\$69.41
NEW LONDON TECHNOLOGY, INC.	10/1/2021	AH-0812	110538	10/13/21	POWER AMPLIFIER REPAIR	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$114.11
							Totals for NEW LONDON TECHNOLOGY, INC.:	\$114.11
NORTH AMERICAN RESCUE, LLC	10/4/2021	IN557523	6092	10/20/21	AID BAG	10-042-57750	Small Equipment & Furniture-EMS T	\$899.03
							Totals for NORTH AMERICAN RESCUE, LLC:	\$899.03
OPTIMUM COMPUTER SOLUTIONS, INC.	10/6/2021	INV0000104129	6048	10/13/21	DUO-MFA ANNUAL LICENSE	10-015-53050	Computer Software-Infor	\$2,916.00
	10/3/2021	INV0000104154	6094	10/20/21	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$8,021.25
	10/10/2021	INV0000104222	6141	10/27/21	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,631.25
	10/21/2021	INV0000104263	6141	10/27/21	NETWORK SECURITY	10-015-57750	Small Equipment & Furniture-Infor	\$1,968.00
	10/1/2021	76882	6179	11/03/21	HOSTING SPAM FILTER	10-015-53050	Computer Software-Infor	\$14,250.00

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	10/17/2021	INV0000104312	6179	11/03/21	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$10,867.50
	10/22/2021	INV0000104306	6179	11/03/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$228.00
	11/1/2021	INV0000104365	6309	11/09/21	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,573.75
	11/16/2021	INV0000104570	6419	11/23/21	AQUA CABLE	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$93.60
	11/15/2021	INV0000104573	6419	11/23/21	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$14,115.10
	11/1/2021	INV0000104500	6419	11/23/21	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$10,666.25
	11/7/2021	INV0000104645	6491	12/01/21	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$11,845.00
	11/14/2021	INV0000104646	6491	12/01/21	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$7,398.75
							Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:	\$101,574.45
OPTIQUEST INTERNET SERVICES, INC.	10/1/2021	76841	6049	10/13/21	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$313.25
	11/1/2021	77036	6311	11/09/21	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$322.20
							Totals for OPTIQUEST INTERNET SERVICES, INC.:	\$635.45
O'REILLY AUTO PARTS	10/5/2021	0408-199975	6093	10/20/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,285.39
	10/15/2021	0408-204142	6178	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$30.54
	10/13/2021	0408-203348	6140	10/27/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$202.11
	10/7/2021	0408-201070	6140	10/27/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$15.27
	10/20/2021	0408-206265	6178	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$172.50
	10/19/2021	0408-205852	6178	11/03/21	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$113.00
	10/21/2021	0408-206461	6364	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$108.75
	10/21/2021	0408-206611	6364	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$21.75
	11/19/2021	0408-218270	6490	12/01/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$305.40
	11/4/2021	0408-212154	6364	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$213.22
							Totals for O'REILLY AUTO PARTS:	\$2,467.93
O-TWO MEDICAL TECHNOLOGIES INC.	10/15/2021	INV-017923	110716	11/03/21	REPAIR OF VENTILATOR	10-008-57650	Repair-Equipment-Mater	\$101.00
	11/8/2021	INV-018043	110865	11/17/21	RE-CERTIFICATION	10-008-57650	Repair-Equipment-Mater	\$400.00
							Totals for O-TWO MEDICAL TECHNOLOGIES INC.:	\$501.00
PANORAMA, CITY OF	10/29/2021	1020159006 10/29/21	110717	11/03/21	STATION 14 09/24/21-10/25/21	10-016-58800	Utilities-Facil	\$77.71
							Totals for PANORAMA, CITY OF:	\$77.71
PARENT, AMANDA	10/15/2021	PAR101521	6096	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS	\$1,958.11
							Totals for PARENT, AMANDA:	\$1,958.11
PARKER, TAMMY	10/15/2021	PAR101521	6096	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS	\$1,885.34
							Totals for PARKER, TAMMY:	\$1,885.34

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PECHAL, DENNIS	10/26/2021	PEC102621	110650	10/27/21	RELEASE OF LIABILITY PATIENT PROPERTY DAMAGE	10-016-53500	Customer Property Damage-Facil	\$650.00
							Totals for PECHAL, DENNIS:	\$650.00
PERFORMANCE TINTERS	11/18/2021	24009	6496	12/01/21	REPAIR WINDOW TINT	10-010-59000	Vehicle-Outside Services-Fleet	\$35.00
							Totals for PERFORMANCE TINTERS:	\$35.00
PERRY, BRYAN	11/17/2021	PER111721	6365	11/17/21	PER DIEM/TX EMS CONF 11/20/21-11/24/21	10-009-53150	Conferences - Fees, Travel, & Meals-Dep	\$256.00
							Totals for PERRY, BRYAN:	\$256.00
PIPER, KEVIN	11/17/2021	PIP111721	6366	11/17/21	PER DIEM/TX EMS BOOTH SET UP/ 11/20/21-11/24/21	10-016-53150	Conferences - Fees, Travel, & Meals-Facil	\$160.00
							Totals for PIPER, KEVIN:	\$160.00
PITNEY BOWES GLOBAL FINANCIAL SVCS LLC	10/1/2021	3314125862	110651	10/27/21	LEASING CHARGES 06/30/21-09/29/21	10-008-56900	Postage-Mater	\$478.71
							Totals for PITNEY BOWES GLOBAL FINANCIAL SVCS LLC (TAX/LEASE):	\$478.71
PITNEY BOWES INC (POB 371874)postage	10/17/2021	04765611 10/17/21	110718	11/03/21	ACCT #8000-9090-0476-5611 10/17/21	10-008-56900	Postage-Mater	\$1,005.00
	11/16/2021	04765611 10/27/21	110975	11/23/21	ACCT #8000-9090-0476-5611 10/27/21	10-008-56900	Postage-Mater	\$1,000.00
							Totals for PITNEY BOWES INC (POB 371874)postage:	\$2,005.00
PORTABLE COOLING SYSTEMS, INC.	10/22/2021	3008744-IN	110719	11/03/21	SERVICE CALL	10-010-57650	Repair-Equipment-Fleet	\$289.00
	10/22/2021	3008749-IN	110743	11/03/21	PORTABLE COOLING UNIT REPAIR	10-010-57650	Repair-Equipment-Fleet	\$284.00
							Totals for PORTABLE COOLING SYSTEMS, INC.:	\$573.00
PRIORITY DISPATCH	11/1/2021	SIN292290	6312	11/09/21	EFD COURSE TRAINING AND CERTIFICATION	10-006-52700	Business Licenses-Alarm	\$1,095.00
	11/1/2021	SIN292316	6312	11/09/21	EMD COURSE TRAINING AND CERTIFICATION	10-006-52700	Business Licenses-Alarm	\$1,095.00
							Totals for PRIORITY DISPATCH:	\$2,190.00
PROMOTION CAPITAL LLC dba CORE IMAGE	10/30/2021	15436	6367	11/17/21	HCAP STRONG POLO'S	10-001-54450	Employee Recognition-Admin	\$61.34
						10-002-54450	Employee Recognition-HCAP	\$368.06
							Totals for PROMOTION CAPITAL LLC dba CORE IMAGE GROUP:	\$429.40
PUBLIC CONSULTING GROUP, INC.	10/25/2021	221895	6247	11/03/21	FY 2020 COST REPORT AMB SUPPLEMENT PP	10-007-57100	Professional Fees-EMS	\$232,204.81
							Totals for PUBLIC CONSULTING GROUP, INC.:	\$232,204.81
PUNUM ROOFING OF HOUSTON INC	11/18/2021	049876	6420	11/23/21	ROOF AND CHIMNEY REPAIRS - STATION 14	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,565.58
	11/11/2021	049846	6420	11/23/21	ROOF AND DECKING REPLACEMENT - STATION 14	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$14,672.31
							Totals for PUNUM ROOFING OF HOUSTON INC:	\$17,237.89
QUEST DIAGNOSTIC	11/16/2021	9195695204	110977	11/23/21	EMPLOYEE TESTING 10/19/21	10-027-57300	Recruit/Investigate-Emerg	\$131.43

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							Totals for QUEST DIAGNOSTIC:	\$131.43
REED CLAYMON MEEKER & HARGETT PLLC	10/1/2021	23273	6098	10/20/21	LEGAL FEES 07/01/21-07/30/21	10-025-55500	Legal Fees-Human	\$4,320.00
	11/10/2021	24195	6421	11/23/21	LEGAL FEES 10/04/21-10/27/21	10-025-55500	Legal Fees-Human	\$180.00
	11/1/2021	23864	6421	11/23/21	LEGAL FEES 09/01/21-09/30/21	10-025-55500	Legal Fees-Human	\$2,088.00
							Totals for REED CLAYMON MEEKER & HARGETT PLLC:	\$6,588.00
RELIANT ENERGY	10/12/2021	124005835575	6222	10/12/21	MAGNOLIA TOWER 08/27/21-09/28/21	10-004-58800	Utilities-Radio	\$662.53
	10/12/2021	145004578365	6223	10/12/21	STATION 27 08/26/21-09/27/21	10-016-58800	Utilities-Facil	\$591.62
	10/15/2021	367000558497	6233	10/20/21	STATION 41 08/31/21-09/30/21	10-016-58800	Utilities-Facil	\$614.05
	10/20/2021	120006056460	6258	10/20/21	STATION 40 OUTDOOR LIGHTING 08/27/21-09/28/21	10-016-58800	Utilities-Facil	\$59.78
	10/20/2021	358000595921	6259	10/20/21	STATION 40 08/27/21-09/28/21	10-016-58800	Utilities-Facil	\$1,428.26
	10/22/2021	337000723783	6260	10/22/21	MAGNOLIA TOWER SECURITY 08/27/21-09/28/21	10-004-58800	Utilities-Radio	\$480.61
	11/9/2021	393000409702	6297	11/09/21	MAGNOLIA TOWER 09/28/21-10/26/21	10-004-58800	Utilities-Radio	\$534.59
	11/9/2021	152004292324	6298	11/09/21	STATION 27 09/27/21-10/25/21	10-016-58800	Utilities-Facil	\$499.03
	11/9/2021	347000701073	6299	11/09/21	STATION 41 09/30/21-10/28/21	10-016-58800	Utilities-Facil	\$499.28
	11/16/2021	393000409700	6306	11/16/21	STATION 40 OUTDOOR LIGHTING 09/28/21-10/27/21	10-016-58800	Utilities-Facil	\$59.51
	11/16/2021	393000409701	6307	11/16/21	MAGNOLIA TOWER SECURITY 09/28/21-10/26/21	10-004-58800	Utilities-Radio	\$423.12
	11/16/2021	395000403457	6308	11/16/21	STATION 40 09/28/21-10/27/21	10-016-58800	Utilities-Facil	\$1,249.09
							Totals for RELIANT ENERGY:	\$7,101.47
REVSPRING, INC.	10/8/2021	DS11301844	6099	10/20/21	MAILING FEE/ ACCT PPMCHD01 09/01/21-09/30/21	10-011-57100	Professional Fees-EMS B	\$9,291.79
	11/8/2021	DS11302648	6368	11/17/21	MAILING FEE/ ACCT PPMCHD01 10/01/21-10/31/21	10-011-57100	Professional Fees-EMS B	\$9,156.80
							Totals for REVSPRING, INC.:	\$18,448.59
ROESSLER EQUIPMENT CO INC.	10/11/2021	83054	110652	10/27/21	VARIABLE SPEED DRIVE - SC MECHANICAL RO	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,924.00
							Totals for ROESSLER EQUIPMENT CO INC.:	\$2,924.00
ROGUE WASTE RECOVERY & ENVIRONMEN	10/1/2021	9041A	6100	10/20/21	CONTAMINATED FUEL REMOVAL	10-010-54800	Hazardous Waste Removal-Fleet	\$123.00
	10/6/2021	8894A	6100	10/20/21	RECYCLABLE FUEL & USED OIL FILTERS	10-010-54800	Hazardous Waste Removal-Fleet	\$125.00
	10/22/2021	9432A	6180	11/03/21	USED OIL FILTERS AND OIL REMOVAL	10-010-54800	Hazardous Waste Removal-Fleet	\$70.00
							Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC:	\$318.00
ROTARY CLUB OF THE WOODLANDS	10/1/2021	2265	6142	10/27/21	QUARTERLY DUES - 2ND QTR OCT-DEC 2021	10-001-54100	Dues/Subscriptions-Admin	\$280.00
							Totals for ROTARY CLUB OF THE WOODLANDS:	\$280.00
S.A.F.E. DRUG TESTING	10/1/2021	1150600	6101	10/20/21	EMPLOYEE DRUG TESTING 09/01/21-09/30/21	10-025-57300	Recruit/Investigate-Human	\$1,020.00
	11/1/2021	1150737	6369	11/17/21	EMPLOYEE DRUG TESTING 10/01/21-10/31/21	10-025-57300	Recruit/Investigate-Human	\$635.00
							Totals for S.A.F.E. DRUG TESTING:	\$1,655.00

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SAFETY-KLEEN CORP.	11/1/2021	86986740	6313	11/09/21	PARTS CLEANER - FLEET	10-010-54500	Equipment Rental-Fleet	\$206.88
	11/4/2021	87422768	6370	11/17/21	PARTS CLEANER - FLEET	10-010-54500	Equipment Rental-Fleet	\$226.53
							Totals for SAFETY-KLEEN CORP.:	\$433.41
SANKEY, PAUL dba YOUR PARTY CAMERA	11/29/2021	YPC-2004	6499	12/01/21	PHOTO BOOTH RENTAL/AWARD BANQUET 2021	10-000-14900	Prepaid Expenses-BS	\$400.00
							Totals for SANKEY, PAUL dba YOUR PARTY CAMERA:	\$400.00
SCHAEFFER MANUFACTURING COMPANY	10/6/2021	CRJ3590-INV1	6102	10/20/21	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,174.30
	11/1/2021	CRJ3617-INV1	6249	11/03/21	OIL & LUBRICANTS/SHOP SUPPLIES	10-010-56400	Oil & Lubricants-Fleet	\$1,174.30
						10-010-57725	Shop Supplies-Fleet	\$232.10
							Totals for SCHAEFFER MANUFACTURING COMPANY:	\$2,580.70
SEEK, JAMES	11/1/2021	SEE110121	6181	11/03/21	PER DIEM/AAA CONFERENCE 11/01/21-11/03/21	10-009-53150	Conferences - Fees, Travel, & Meals-Dep	\$128.00
	11/17/2021	SEE111721	6372	11/17/21	PER DIEM/TX EMS CONF 11/21/21-11/24/21	10-009-53150	Conferences - Fees, Travel, & Meals-Dep	\$192.00
	11/22/2021	SEE112221	6501	12/01/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,215.80
							Totals for SEEK, JAMES:	\$1,535.80
SHAW, JACOB THOMAS	10/18/2021	SHA101821	6103	10/20/21	PER DIEM/RHPC CONFERENCE 10/19/21-10/22/21	10-009-53150	Conferences - Fees, Travel, & Meals-Dep	\$150.00
	11/1/2021	SHA110121	6182	11/03/21	PER DIEM/AAA CONFERENCE 11/01/21-11/03/21	10-007-53150	Conferences - Fees, Travel, & Meals-EM	\$128.00
	11/17/2021	SHA111721	6373	11/17/21	PER DIEM/TX EMS CONF 11/21/21-11/24/21	10-007-53150	Conferences - Fees, Travel, & Meals-EM	\$192.00
							Totals for SHAW, JACOB THOMAS:	\$470.00
SIMMONDS, SEAN	10/20/2021	SIM102021	6104	10/20/21	PER DIEM/RHPC CONFERENCE 10/19/21/10/22/21	10-007-53150	Conferences - Fees, Travel, & Meals-EM	\$150.00
	11/17/2021	SIM111721	6374	11/17/21	PER DIEM/TX EMS CONF 11/20/21-11/24/21	10-045-53150	Conferences - Fees, Travel, & Meals-EM	\$256.00
							Totals for SIMMONDS, SEAN:	\$406.00
SOUTHERN CARE SWEEPING AND PAVING CO	11/8/2021	11821	110982	11/23/21	PARKING LOT STRIPING - STATION 40	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,644.00
							Totals for SOUTHERN CARE SWEEPING AND PAVING COMPANY:	\$1,644.00
SPARKLETTS AND SIERRA SPRINGS	10/1/2021	3677798 092221	110653	10/27/21	ACCT #21767323677798	10-008-57900	Station Supplies-Mater	\$36.52
						10-008-57900	Station Supplies-Mater	\$93.28
						10-008-57900	Station Supplies-Mater	\$64.64
						10-008-57900	Station Supplies-Mater	\$22.07
						10-008-57900	Station Supplies-Mater	\$3.41
						10-008-57900	Station Supplies-Mater	\$0.00
						10-008-57900	Station Supplies-Mater	\$36.20
						10-008-57900	Station Supplies-Mater	\$50.45

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						10-008-57900	Station Supplies-Mater	\$45.98
						10-008-57900	Station Supplies-Mater	\$17.60
						10-008-57900	Station Supplies-Mater	\$107.47
						10-008-57900	Station Supplies-Mater	\$22.07
						10-008-57900	Station Supplies-Mater	\$3.41
						10-008-57900	Station Supplies-Mater	\$36.52
						10-008-57900	Station Supplies-Mater	\$6.30
						10-008-57900	Station Supplies-Mater	\$22.07
						10-008-57900	Station Supplies-Mater	\$79.34
						10-008-57900	Station Supplies-Mater	\$12.87
						10-008-57900	Station Supplies-Mater	\$6.56
						10-008-57900	Station Supplies-Mater	\$3.41
						10-008-57900	Station Supplies-Mater	\$17.60
						10-008-57900	Station Supplies-Mater	\$121.66
						10-008-57900	Station Supplies-Mater	\$36.26
						10-008-57900	Station Supplies-Mater	\$94.60
						10-008-57900	Station Supplies-Mater	\$12.87
						10-008-57900	Station Supplies-Mater	\$27.06
						10-008-57900	Station Supplies-Mater	\$27.06
						10-008-57900	Station Supplies-Mater	\$44.66
	11/1/2021	3677798 102221	110983	11/23/21	ACCT #21767923677798	10-008-57900	Station Supplies-Mater	\$54.51
						10-008-57900	Station Supplies-Mater	\$85.17
						10-008-57900	Station Supplies-Mater	\$13.63
						10-008-57900	Station Supplies-Mater	\$3.41
						10-008-57900	Station Supplies-Mater	\$38.65
						10-008-57900	Station Supplies-Mater	\$39.18
						10-008-57900	Station Supplies-Mater	\$64.73
						10-008-57900	Station Supplies-Mater	\$13.63
						10-008-57900	Station Supplies-Mater	\$85.17
						10-008-57900	Station Supplies-Mater	\$13.63
						10-008-57900	Station Supplies-Mater	\$23.85
						10-008-57900	Station Supplies-Mater	\$54.51
						10-008-57900	Station Supplies-Mater	\$37.48
						10-008-57900	Station Supplies-Mater	\$44.29
						10-008-57900	Station Supplies-Mater	\$11.93
						10-008-57900	Station Supplies-Mater	\$44.29
						10-008-57900	Station Supplies-Mater	\$49.41
						10-008-57900	Station Supplies-Mater	\$54.51
						10-008-57900	Station Supplies-Mater	\$59.62

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						10-008-57900	Station Supplies-Mater	\$3.41
						10-008-57900	Station Supplies-Mater	\$90.56
						10-008-57900	Station Supplies-Mater	\$28.96
						10-008-57900	Station Supplies-Mater	\$13.91
						10-008-57900	Station Supplies-Mater	\$147.34
						10-008-57900	Station Supplies-Mater	\$111.18
						10-008-57900	Station Supplies-Mater	\$18.74
						10-008-57900	Station Supplies-Mater	\$28.96
						10-008-57900	Station Supplies-Mater	\$47.70
						Totals for SPARKLETTES AND SIERRA SPRINGS:		\$2,334.30
SPLENDORA, CITY OF	10/14/2021	2013901000 09/28/21	6234	10/20/21	STATION 31 08/28/21-09/28/21	10-016-58800	Utilities-Facil	\$8.50
	11/12/2021	2013901000 10/28/21	6309	11/12/21	STATION 21 09/28/21-10/28/21	10-016-58800	Utilities-Facil	\$8.50
						Totals for SPLENDORA, CITY OF:		\$17.00
SPRINKLES IRRIGATION & AEROBIC SYSTEM	10/6/2021	111926B	110541	10/13/21	WIFI FACE PLATE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$100.00
						Totals for SPRINKLES IRRIGATION & AEROBIC SYSTEM LLC:		\$100.00
STANLEY LAKE M.U.D.	10/1/2021	00009834 09/30/21	110542	10/13/21	STATION 45 08/26/21-09/27/21 - REG COMMERCIL	10-016-58800	Utilities-Facil	\$150.41
	10/1/2021	00009836 09/30/21	110542	10/13/21	STATION 45 08/26/21-09/27/21 - SPRINKLER SYST	10-016-58800	Utilities-Facil	\$6.21
	11/1/2021	00009834 10/29/21	110805	11/09/21	STATION 45 09/27/21-10/26/21 - REG COMMERCIL	10-016-58800	Utilities-Facil	\$130.11
	11/1/2021	00009836 10/29/21	110805	11/09/21	STATION 45 09/27/21-10/26/21 - SPRINKLER SYST	10-016-58800	Utilities-Facil	\$4.58
						Totals for STANLEY LAKE M.U.D.:		\$291.31
STAPLES ADVANTAGE	10/2/2021	3489140339	6106	10/20/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$884.41
	10/30/2021	3491352065	6253	11/03/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$71.91
	10/30/2021	3491352068	6253	11/03/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$457.14
	11/1/2021	3491352071	6314	11/09/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$223.70
	11/1/2021	3491352080	6422	11/23/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$42.14
						Totals for STAPLES ADVANTAGE:		\$1,679.30
STERICYCLE, INC	10/4/2021	4010360599	6277	10/04/21	ACCT #2055356	10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$1,102.37
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$305.00
						10-008-52500	Bio-Waste Removal-Mater	\$76.25
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$210.45

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						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$152.50
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$133.18
						10-008-52500	Bio-Waste Removal-Mater	\$76.25
						10-008-52500	Bio-Waste Removal-Mater	\$76.25
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$101.67
						10-008-52500	Bio-Waste Removal-Mater	\$76.25
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$200.28
						10-008-52500	Bio-Waste Removal-Mater	\$132.16
							Totals for STERICYCLE, INC:	\$3,501.65
STEWART ORGANIZATION INC.	10/1/2021	1938276	6143	10/27/21	ACCT #1110518 COPIER USAGE 09/25/21-10/24/21	10-015-55400	Leases/Contracts-Infor	\$941.88
							Totals for STEWART ORGANIZATION INC.:	\$941.88
STRYKER SALES CORPORATION	10/1/2021	3538970M	6107	10/20/21	MATTRESS	10-008-54200	Durable Medical Equipment-Mater	\$418.17
						10-008-54200	Durable Medical Equipment-Mater	\$33.71
	10/1/2021	3534989M	6052	10/13/21	MATTRESS	10-008-54200	Durable Medical Equipment-Mater	\$418.17
	10/7/2021	3544140M	6144	10/27/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,962.50
						10-008-54200	Durable Medical Equipment-Mater	\$25.36
	10/13/2021	3547883M	6144	10/27/21	LABOR	10-008-57650	Repair-Equipment-Mater	\$135.00
	10/13/2021	3547882M	6144	10/27/21	LABOR	10-008-57650	Repair-Equipment-Mater	\$135.00
	10/1/2021	3019369M	6144	10/27/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,239.30
	10/20/2021	3556888M	6183	11/03/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,570.48
						10-008-54200	Durable Medical Equipment-Mater	\$19.27
	10/1/2021	3514648M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-008-57650	Repair-Equipment-Mater	\$399.96
	10/1/2021	3019902M	6144	10/27/21	REPAIR OF STAIR PRO CHAIR.2	10-008-54200	Durable Medical Equipment-Mater	\$260.00
	10/1/2021	3132018M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-008-54200	Durable Medical Equipment-Mater	\$135.00
	10/1/2021	3132021M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-008-54200	Durable Medical Equipment-Mater	\$135.00
	10/1/2021	3132020M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-008-54200	Durable Medical Equipment-Mater	\$260.00
	10/1/2021	3132017M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-008-54200	Durable Medical Equipment-Mater	\$135.00
	10/1/2021	3091801M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-008-57650	Repair-Equipment-Mater	\$135.00

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	10/1/2021	2946870M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-009-57650	Repair-Equipment-Dept	\$142.68
	10/1/2021	3042533M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-008-57650	Repair-Equipment-Mater	\$290.76
	10/1/2021	2980982M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-009-57650	Repair-Equipment-Dept	\$290.76
	10/1/2021	3077446M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-008-57650	Repair-Equipment-Mater	\$277.71
	10/1/2021	3081381M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-008-57650	Repair-Equipment-Mater	\$266.76
	10/1/2021	2996347M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-009-57650	Repair-Equipment-Dept	\$165.76
	10/1/2021	3019901M	6144	10/27/21	REPAIR OF STAIR CHAIR	10-008-54200	Durable Medical Equipment-Mater	\$165.76
	11/1/2021	3567836M	6377	11/17/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,554.65
	11/1/2021	3564902M	6377	11/17/21	EMS PREVENT NB MAINTENANCE AGREEMENT	10-008-55650	Maintenance- Equipment-Mater	\$5,457.00
	11/4/2021	3573566M	6378	11/17/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$163.60
	11/10/2021	3579720M	6377	11/17/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$715.24
	11/9/2021	3578439M	6423	11/23/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,472.40
	Totals for STRYKER SALES CORPORATION:							\$18,380.00
	SUDDENLINK	10/4/2021	109949-01-3 10/01/21	6200	10/04/21	STATION 13 10/01/21-10/31/21	10-016-58800	Utilities-Facil
						10-015-58310	Telephones-Service-Infor	\$104.95
10/4/2021		104249-01-0 10/01/21	6201	10/04/21	STATION 30 10/01/21-10/31/21	10-015-58310	Telephones-Service-Infor	\$161.56
10/4/2021		327463-07-7 10/01/21	6202	10/04/21	STATION 15 10/01/21-11/01/21	10-016-58800	Utilities-Facil	\$176.87
10/25/2021		128957-01-3 10/21/21	6261	10/25/21	ADMIN 10/21/21-11/20/21	10-016-58800	Utilities-Facil	\$212.68
10/28/2021		133511-01-0 10/21/21	110726	11/03/21	STATION 14 10/21/21-11/20/21	10-016-58800	Utilities-Facil	\$99.14
11/12/2021		327463-07-7 11/02/21	6310	11/12/21	STATION 15 11/02/21-12/01/21	10-016-58800	Utilities-Facil	\$78.64
11/12/2021		104249-01-0 11/01/21	6311	11/12/21	STATION 30 11/01/21-11/30/21	10-015-58310	Telephones-Service-Infor	\$161.56
11/12/2021		109949-01-3 11/01/21	6312	11/12/21	STATION 13 11/01/21-11/30/21	10-016-58800	Utilities-Facil	\$64.90
						10-015-58310	Telephones-Service-Infor	\$104.95
11/24/2021		128957-01-3 11/21/21	6345	11/24/21	ADMIN 11/21/21-12/20/21	10-016-58800	Utilities-Facil	\$212.68
11/24/2021		133511-01-0 11/21/21	6346	11/24/21	STATION 14 11/21/21-12/20/21	10-016-58800	Utilities-Facil	\$99.14
Totals for SUDDENLINK:							\$1,541.97	
SUTTON, LAUREL		10/15/2021	SUT101521	6108	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS
	Totals for SUTTON, LAUREL:							\$1,662.30
SVATEK, DARRELL	11/10/2021	SVA111021	6379	11/17/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$211.20
	11/19/2021	SVA111921	6424	11/23/21	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health/Wellness-Human	\$25.00
	Totals for SVATEK, DARRELL:							\$236.20
TARGETSOLUTIONS LEARNING (CENTRELEA ^h	10/9/2021	INV33296	6128	10/27/21	TSLEARN-LEARNING MANAGEMENT 10/09/21-11/10-009-58500		Training/Related Expenses-CE-Dept	\$6,689.59
	10/25/2021	INV35540	6229	11/03/21	TSLEARN-LEARNING MANAGEMENT 11/09/21-12/10-000-14900		Prepaid Expenses-BS	\$6,689.51
	Totals for TARGETSOLUTIONS LEARNING (CENTRELEARN SOLUTIONS, LLC):							\$13,379.10

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TCDRS	10/15/2021	TCD101521	6235	10/20/21	TCDRS TRANSMISSION FOR OCTOBER 2021	10-000-21650	TCDRS Defined Benefit Plan-BS	\$162,794.47
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$152,096.55
	11/15/2021	TCD111521A	6321	11/15/21	TCDRS TRANSMISSION NOVEMBER2021	10-000-21650	TCDRS Defined Benefit Plan-BS	\$121,319.55
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$113,347.14
	11/15/2021	TCD111521B	6322	11/15/21	TCDRS TRANSMISSION NOVEMBER 2021	10-000-21650	TCDRS Defined Benefit Plan-BS	\$150,431.52
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$140,545.98
Totals for TCDRS:								\$840,535.21
TELEFLEX LLC	10/1/2021	9504510540A	6053	10/13/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$3,942.00
	10/1/2021	9504510540B	6053	10/13/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$21,024.00
	10/11/2021	9504561553	6145	10/27/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$225.00
						10-008-54200	Durable Medical Equipment-Mater	\$9.50
Totals for TELEFLEX LLC:								\$25,200.50
TESSCO TECHNOLOGIES INC.	10/4/2021	692722	110600	10/20/21	ANTENNA	10-015-57750	Small Equipment & Furniture-Infor	\$159.51
	10/12/2021	700432	110654	10/27/21	ROOF MOUNT ANTENNA KIT	10-004-57225	Radio - Parts-Radio	\$597.39
	10/21/2021	709436	110727	11/03/21	GPS ANTENNAS	10-004-57225	Radio - Parts-Radio	\$2,519.32
	10/26/2021	713387	110744	11/03/21	GPS ANTENNAS	10-004-57225	Radio - Parts-Radio	\$783.90
						10-004-57225	Radio - Parts-Radio	\$10.36
	11/9/2021	726822	110984	11/23/21	PLENUM AND NON-PLENUM COAXIAL CABLE	10-004-57225	Radio - Parts-Radio	\$3,595.09
	11/10/2021	727312	110984	11/23/21	GPS ANTENNAS	10-004-57225	Radio - Parts-Radio	\$1,841.86
Totals for TESSCO TECHNOLOGIES INC.:								\$9,057.43
TEXAS AIR FILTRATION INC.	11/1/2021	76899	110867	11/17/21	AIR FILTERS FOR PREVENTATIVE MAINTENAN	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$459.62
	Totals for TEXAS AIR FILTRATION INC.:							\$459.62
TEXAS EMS ALLIANCE, INC.	11/5/2021	1835	110868	11/17/21	2022 BASE MEMBERSHIP	10-007-54100	Dues/Subscriptions-EMS	\$2,150.00
	Totals for TEXAS EMS ALLIANCE, INC.:							\$2,150.00
THE STRONG FIRM P.C.	10/11/2021	26328	110603	10/20/21	ATTORNEY SERVICES 09/14/21-09/28/21	10-025-55500	Legal Fees-Human	\$1,336.65
	11/9/2021	26561	110985	11/23/21	ATTORNEY SERVICES - 10/25/21-10/27/21	10-025-55500	Legal Fees-Human	\$393.13
	Totals for THE STRONG FIRM P.C.:							\$1,729.78
THE WOODLANDS TOWNSHIP (23/24/29)	10/11/2021	NOV 2021-197	110543	10/13/21	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
	11/15/2021	DEC 2021-198	110879	11/17/21	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00

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Totals for THE WOODLANDS TOWNSHIP (23/24/29):								\$6,000.00
TITAN CHEMICAL TRANSFER SOLUTIONS, LLC	10/19/2021	41454	110729	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$110.00
	10/16/2021	41436	110729	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,556.40
	Totals for TITAN CHEMICAL TRANSFER SOLUTIONS, LLC dba BLUE1 ENERGY EQUIPMENT:							\$3,666.40
TOWN SQUARE PUBLICATIONS, LLC	10/1/2021	151435	6109	10/20/21	ADVERTISEMENT DISPLAY AD - THE WOODLANDS TOWNSHIP	10-001-52200	Advertising-Admin	\$1,095.00
	Totals for TOWN SQUARE PUBLICATIONS, LLC:							\$1,095.00
TRANSUNION RISK & ALTERNATIVE DATA SOLUTIONS, INC.	10/1/2021	6130832-202109-1	110730	11/03/21	09/01/2021-09/30/2021	10-002-57100	Professional Fees-HCAP	\$253.39
	11/1/2021	6130832-202110-1	110745	11/03/21	10/01/2021-10/31/2021	10-002-57100	Professional Fees-HCAP	\$681.17
	Totals for TRANSUNION RISK & ALTERNATIVE DATA SOLUTIONS, INC.:							\$934.56
TRIZETTO PROVIDER SOLUTIONS	10/1/2021	121Y102100	110544	10/13/21	INTEGRATED ELIG/QUICK POSTED REMITS/ELECTRONIC	10-011-57100	Professional Fees-EMS B	\$1,607.44
	11/1/2021	121Y112100	110880	11/17/21	INTEGRATED ELIG/QUICK POSTED REMITS/ELECTRONIC	10-011-57100	Professional Fees-EMS B	\$1,731.21
	Totals for TRIZETTO PROVIDER SOLUTIONS:							\$3,338.65
TROPHY HOUSE	11/4/2021	33389	110988	11/23/21	SAVE PLAQUE	10-007-54450	Employee Recognition-EMS	\$97.50
	11/8/2021	33407	110988	11/23/21	SAVE PLAQUE	10-007-54450	Employee Recognition-EMS	\$97.50
	11/5/2021	33398	110988	11/23/21	CERTIFICATE PLAQUE	10-007-54450	Employee Recognition-EMS	\$540.00
	11/1/2021	33274	110988	11/23/21	SAVE PLAQUE	10-007-54450	Employee Recognition-EMS	\$32.50
	Totals for TROPHY HOUSE:							\$767.50
TRUGREEN	10/1/2021	143657358	110545	10/13/21	VEGETATION CONTROL - MAGNOLIA TOWER	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$403.50
Totals for TRUGREEN:								\$403.50
TWR LIGHTING, INC	10/1/2021	0180465-IN	110604	10/20/21	SURGE PROTECTION BOX	10-004-57225	Radio - Parts-Radio	\$995.00
						10-004-57225	Radio - Parts-Radio	\$35.09
						Totals for TWR LIGHTING, INC:		
ULINE	11/1/2021	140716193	6380	11/17/21	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$1,133.70
Totals for ULINE:								\$1,133.70
US DIGITAL DESIGNS, INC.	10/4/2021	21326	110609	10/20/21	ANNUAL SERVICE AGREEMENT FOR IP STATISTICS	10-004-53000	Computer Maintenance-Radio	\$77,276.30
						Totals for US DIGITAL DESIGNS, INC.:		
VALIC COLLECTIONS	10/1/2021	VAL100121	6203	10/01/21	EMPLOYEE CONTRIBUTIONS FOR 10/01/21	10-000-21600	Employee Deferred Comp.-BS	\$8,934.16
	10/15/2021	VAL101521	6236	10/20/21	EMPLOYEE CONTRIBUTIONS FOR 10/15/21	10-000-21600	Employee Deferred Comp.-BS	\$9,438.18
	10/29/2021	VAL102921	6278	10/29/21	EMPLOYEE CONTRIBUTIONS FOR 10/29/21	10-000-21600	Employee Deferred Comp.-BS	\$132,564.91

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	11/15/2021	VAL111521	6323	11/15/21	EMPLOYEE CONTRIBUTIONS FOR 11/15/21	10-000-21600	Employee Deferred Comp.-BS	\$9,450.04
							Totals for VALIC COLLECTIONS:	\$160,387.29
VALLEY VIEW CONSULTING, LLC	10/23/2021	3221	6146	10/27/21	GENERAL CONSULTING SERVICES - JUN JUL AU	10-001-57100	Professional Fees-Admin	\$750.00
							Totals for VALLEY VIEW CONSULTING, LLC:	\$750.00
VERIZON WIRELESS (POB 660108)	10/9/2021	9890258274	110611	10/20/21	ACCOUNT # 920161350-00001 SEPT 09 - OCT 09	10-001-58200	Telephones-Cellular-Admin	\$236.86
						10-002-58200	Telephones-Cellular-HCAP	\$160.88
						10-004-58200	Telephones-Cellular-Radio	\$317.82
						10-005-58200	Telephones-Cellular-Accou	\$40.22
						10-006-58200	Telephones-Cellular-Alarm	\$201.10
						10-007-58200	Telephones-Cellular-EMS	\$945.76
						10-008-58200	Telephones-Cellular-Mater	\$201.10
						10-009-58200	Telephones-Cellular-Dept	\$277.08
						10-010-58200	Telephones-Cellular-Fleet	\$80.44
						10-011-58200	Telephones-Cellular-EMS B	\$78.21
						10-015-58200	Telephones-Cellular-Infor	\$7,751.31
						10-016-58200	Telephones-Cellular-Facil	\$312.84
						10-025-58200	Telephones-Cellular-Human	\$80.44
						10-039-58200	Telephones-Cellular-Commu	\$348.60
						10-045-58200	Telephones-Cellular-EMS Q	\$198.87
	11/9/2021	9892462903	110990	11/23/21	ACCOUNT # 920161350-00001 OCT 10 - NOV 09	10-001-58200	Telephones-Cellular-Admin	\$236.86
						10-002-58200	Telephones-Cellular-HCAP	\$160.88
						10-004-58200	Telephones-Cellular-Radio	\$317.30
						10-005-58200	Telephones-Cellular-Accou	\$40.22
						10-006-58200	Telephones-Cellular-Alarm	\$601.53
						10-007-58200	Telephones-Cellular-EMS	\$945.76
						10-008-58200	Telephones-Cellular-Mater	\$201.10
						10-009-58200	Telephones-Cellular-Dept	\$277.08
						10-010-58200	Telephones-Cellular-Fleet	\$80.44
						10-011-58200	Telephones-Cellular-EMS B	\$78.21
						10-015-58200	Telephones-Cellular-Infor	\$7,723.14
						10-016-58200	Telephones-Cellular-Facil	\$312.84
						10-025-58200	Telephones-Cellular-Human	\$80.44
						10-027-58200	Telephones-Cellular-Emerg	\$78.21
						10-039-58200	Telephones-Cellular-Commu	\$348.60
						10-045-58200	Telephones-Cellular-EMS Q	\$120.66
							Totals for VERIZON WIRELESS (POB 660108):	\$22,834.80

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VFIS OF TEXAS / REGNIER & ASSOCIATES	10/20/2021	88805	6184	11/03/21	RENEWAL INSTALLMENT - VFNU-CM-0002796/V	10-001-54900	Insurance-Admin	\$44,666.00
	11/5/2021	89218	6425	11/23/21	AUTO VFNU-CM-000279	10-001-54900	Insurance-Admin	\$1,022.68
	Totals for VFIS OF TEXAS / REGNIER & ASSOCIATES:							\$45,688.68
WASTE MANAGEMENT OF TEXAS	10/4/2021	1444055-1792-7	6204	10/04/21	SERVICE CENTER 09/01/21-09/15/21	10-016-58800	Utilities-Facil	\$72.56
	10/15/2021	5739217-1792-8	6237	10/20/21	STATION 43 10/01/21-10/31/21	10-016-58800	Utilities-Facil	\$90.80
	10/15/2021	5739219-1792-4	6237	10/20/21	STATION 41 10/01/21-10/31/21	10-016-58800	Utilities-Facil	\$84.12
	10/15/2021	5739849-1792-8	6237	10/20/21	STATION 14 10/01/21-10/31/21	10-016-58800	Utilities-Facil	\$43.96
	10/15/2021	5740009-1792-6	6237	10/20/21	STATION 27 10/01/21-10/31/21	10-016-58800	Utilities-Facil	\$88.74
	10/15/2021	5738639-1792-4	6237	10/20/21	VARIOUS STATIONS 10/01/21-10/31/21	10-016-58800	Utilities-Facil	\$86.64
						10-016-58800	Utilities-Facil	\$84.12
						10-016-58800	Utilities-Facil	\$110.29
						10-016-58800	Utilities-Facil	\$602.15
						10-016-58800	Utilities-Facil	\$190.80
						10-016-58800	Utilities-Facil	\$84.99
						10-016-58800	Utilities-Facil	\$84.93
						10-016-58800	Utilities-Facil	\$84.30
	10/15/2021	1444415-1792-3	6237	10/20/21	SERVICE CENTER 09/16/21-09/30/21	10-016-58800	Utilities-Facil	\$793.70
	11/9/2021	1444559-1792-8	6300	11/09/21	SERVICE CENTER 10/01/21-10/15/21	10-016-58800	Utilities-Facil	\$695.65
	11/16/2021	5742996-1792-2	6313	11/16/21	STATION 43 11/01/21-11/30/21	10-016-58800	Utilities-Facil	\$92.19
	11/16/2021	5743783-1792-3	6313	11/16/21	STATION 27 11/01/21-11/30/21	10-016-58800	Utilities-Facil	\$90.09
	11/16/2021	5742998-1792-8	6313	11/16/21	STATION 41 11/01/21-11/30/21	10-016-58800	Utilities-Facil	\$85.51
	11/16/2021	5743625-1792-6	6313	11/16/21	STATION 14 11/01/21-11/30/21	10-016-58800	Utilities-Facil	\$43.96
	11/16/2021	5742435-1792-1	6313	11/16/21	VARIOUS STATIONS 11/01/21-11/30/21	10-016-58800	Utilities-Facil	\$88.07
						10-016-58800	Utilities-Facil	\$85.51
						10-016-58800	Utilities-Facil	\$112.11
						10-016-58800	Utilities-Facil	\$612.12
						10-016-58800	Utilities-Facil	\$85.51
						10-016-58800	Utilities-Facil	\$86.40
						10-016-58800	Utilities-Facil	\$86.33
						10-016-58800	Utilities-Facil	\$85.69
	11/29/2021	1444919-1792-4	6347	11/29/21	SERVICE CENTER 10/16/21-10/31/21	10-016-58800	Utilities-Facil	\$761.76
	Totals for WASTE MANAGEMENT OF TEXAS:							\$5,513.00
WAVEMEDIA, INC	11/1/2021	492543	110807	11/09/21	METRO ETHERNET/INTERNET SERVICES/2 STR/	10-015-58310	Telephones-Service-Infor	\$4,295.00
	Totals for WAVEMEDIA, INC:							\$4,295.00
WAYTEK, INC.	10/21/2021	3247592	110746	11/03/21	SHOP TOOLS	10-004-57700	Shop Tools-Radio	\$305.16

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						10-004-57700	Shop Tools-Radio	\$13.57
	11/1/2021	3252344	110882	11/17/21	SHOP TOOLS	10-004-57700	Shop Tools-Radio	\$77.40
							Totals for WAYTEK, INC.:	\$396.13
WEBB, KAREN	11/1/2021	WEB110121	6185	11/03/21	PER DEIM/AAA CONFERENCE 10/31/21-11/03/21	10-011-53150	Conferences - Fees, Travel, & Meals-EM	\$192.00
							Totals for WEBB, KAREN:	\$192.00
WEISINGER INCORPORATED	10/29/2021	31472	110733	11/03/21	WATER WELL REPAIR - STATION 32	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$458.00
							Totals for WEISINGER INCORPORATED:	\$458.00
WELLS-WHITWORTH, MICHAEL	11/17/2021	WEL111721	6381	11/17/21	PER DIEM/TX EMS CONF 11/20/21-11/24/21	10-009-53150	Conferences - Fees, Travel, & Meals-Dep	\$256.00
							Totals for WELLS-WHITWORTH, MICHAEL:	\$256.00
WESTWOOD N. WATER SUPPLY	11/1/2021	1885 10/27/21	110809	11/09/21	STATION 27 0/20/21-1/20/21 ACCT #1885 - 2" FIRE	10-016-58800	Utilities-Facil	\$186.10
	11/1/2021	1520 10/27/21	110809	11/09/21	STATION 27 09/20/21-10/20/21 - 1' COMM METER	10-016-58800	Utilities-Facil	\$15.08
							Totals for WESTWOOD N. WATER SUPPLY:	\$201.18
WEX HEALTH, INC.	10/1/2021	FSA 09.30.21	6212	10/01/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$100.00
	10/4/2021	FSA 10.01.21	6213	10/04/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$203.58
	10/5/2021	FSA 10.02.21	6214	10/05/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$18.93
	10/5/2021	FSA 10.03.21	6215	10/05/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$13.74
	10/4/2021	HSA 10.01.21	6216	10/04/21	HSA PLAN FUNDING 10/01/21	10-000-21595	P/R-Health Savings-BS-BS	\$8,013.04
	10/5/2021	FSA 10.04.21	6224	10/05/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$32.87
	10/8/2021	FSA 10.07.21	6225	10/08/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$300.00
	10/13/2021	FSA 10.10.21	6241	10/20/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$514.87
	10/13/2021	FSA 10.11.21	6240	10/20/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$241.27
	10/13/2021	FSA 10.12.21	6239	10/20/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$17.99
	10/14/2021	FSA 10.13.21	6238	10/20/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$43.80
	10/19/2021	FSA 10.18.21	6262	10/19/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$330.60
	10/20/2021	FSA 10.19.21	6263	10/20/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$132.87
	10/18/2021	FSA 10.15.21	6264	10/18/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$232.31
	10/18/2021	HSA 10.15.21	6265	10/18/21	HSA PLAN FUNDING 10/15/21	10-000-21595	P/R-Health Savings-BS-BS	\$7,716.77
	10/22/2021	FSA 10.21.21	6266	10/22/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$400.00
	10/25/2021	FSA 10.22.21	6267	10/25/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$21.83
	10/27/2021	FSA 10.26.21	6279	10/27/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$551.00
	10/26/2021	FSA 10.23.21	6280	10/26/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$30.00
	10/25/2021	0001411850-IN	6281	10/25/21	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$581.70
	11/2/2021	FSA 10.30.21	6282	11/02/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$65.06
	11/1/2021	FSA 10.29.21	6283	11/01/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$192.31

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Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/2/2021	FSA 11.01.21	6301	11/02/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$5.00
	11/1/2021	HSA 10.29.21	6302	11/01/21	HSA PLAN FUNDING 10/29/2021	10-000-21595	P/R-Health Savings-BS-BS	\$7,716.77
	11/3/2021	HSA 11.02.21	6303	11/03/21	HSA PLAN FUNDING 11/02/21	10-025-51700	Health & Dental-Human	\$11,312.50
	11/12/2021	FSA 11.10.21	6314	11/12/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$770.00
	11/15/2021	FSA 11.12.21	6324	11/15/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$192.31
	11/15/2021	HSA 11.12.21	6325	11/15/21	HSA PLAN FUNDING 11/12/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$8,038.86
	11/18/2021	FSA 11.17.21	6326	11/18/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$2,307.72
	11/16/2021	FSA 11.14.21	6327	11/16/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$2.33
	11/16/2021	FSA 11.15.21	6328	11/16/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$3.74
	11/23/2021	FSA 11.22.21	6348	11/23/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$59.89
	11/19/2021	FSA 11.18.21	6349	11/19/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$190.00
							Totals for WEX HEALTH, INC.:	\$50,353.66
WHEAT, NIVEA	11/10/2021	JON111021	6382	11/17/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,020.00
							Totals for WHEAT, NIVEA:	\$1,020.00
WHITENER ENTERPRISES, INC.	10/1/2021	131474	6110	10/20/21	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,059.00
	10/1/2021	131475	6110	10/20/21	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,767.13
	10/1/2021	128397	6054	10/13/21	FLUIDS & ADDITIVES	10-010-54550	Fluids & Additives - Auto-Fleet	\$885.48
	11/1/2021	132941	6508	12/01/21	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,599.66
	11/1/2021	132239	6508	12/01/21	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,039.74
							Totals for WHITENER ENTERPRISES, INC.:	\$10,351.01
WIESNER, INC.	10/20/2021	656743	6186	11/03/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,069.30
	11/1/2021	653258-1	6315	11/09/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$108.71
							Totals for WIESNER, INC.:	\$1,178.01
WILKINS LINEN & DUST CONTROL SERVICE	10/14/2021	287990	6187	11/03/21	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$79.96
	10/28/2021	289567	6257	11/03/21	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$77.12
	11/11/2021	291156	6426	11/23/21	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$80.53
	11/25/2021	292885	6509	12/01/21	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$77.12
							Totals for WILKINS LINEN & DUST CONTROL SERVICE:	\$314.73
WILLIAMS SCOTSMAN	10/5/2021	9011785152	110547	10/13/21	TEMPORARY TRAILER RENT (10/5/21-11/4/21) ST	10-016-53600	Damages/Uninsured Portion-Facil	\$2,298.44
	11/5/2021	9012103492	110883	11/17/21	TEMPORARY TRAILER RENTAL - STATION 33	10-016-53600	Damages/Uninsured Portion-Facil	\$2,298.44
							Totals for WILLIAMS SCOTSMAN:	\$4,596.88
WILLINGHAM, MISTI	11/29/2021	WIL112921	6510	12/01/21	PER DIEM/TX EMS CONF 11/22/21-11/24/21	10-001-53150	Conferences - Fees, Travel, & Meals-Adn	\$144.00

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Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount	
	11/29/2021	WIL112921	\$189.39	6510	12/01/21	MILEAGE REIMB/TX EMS CONF 11/22/21-11/24/21	10-001-53150	Conferences - Fees, Travel, & Meals-Adm	\$189.39
							Totals for WILLINGHAM, MISTI:	\$333.39	
WOOD, CHRISTOPHER	10/15/2021	WOO101521	6111	10/20/21	CERTIFICATION REIMBURSEMENT	10-000-21400	Accrued Payroll-BS	\$1,497.92	
							Totals for WOOD, CHRISTOPHER:	\$1,497.92	
WOODLAND OAKS UTILITY CO	10/12/2021	1055082501	09/30/21	6226	10/12/21	STATION 27 08/17/21-09/17/21	10-016-58800	Utilities-Facil	\$112.44
	11/9/2021	1055082501	11/02/21	6304	11/09/21	STATION 27 09/17/21-10/17/21	10-016-58800	Utilities-Facil	\$112.44
							Totals for WOODLAND OAKS UTILITY CO:	\$224.88	
WURTH USA, INC.	10/20/2021	97169211	6188	11/03/21	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$460.70	
						10-010-57725	Shop Supplies-Fleet	\$21.95	
	11/1/2021	97101716A	6511	12/01/21	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$660.00	
	11/1/2021	97101716B	6511	12/01/21	SHIPPING CHARGES	10-010-57725	Shop Supplies-Fleet	\$105.00	
	11/1/2021	50397602			CREDIT/97113707	10-010-57725	Shop Supplies-Fleet	(\$156.95)	
							Totals for WURTH USA, INC.:	\$1,090.70	
ZOLL DATA SYSTEMS	11/1/2021	INV00099035			CREDIT	10-011-57100	Professional Fees-EMS B	(\$8,831.24)	
	11/1/2021	INV00097413	111006	12/01/21	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$9,419.95	
	11/30/2021	INV00101047	111006	12/01/21	HOSTED BILLING PRO-3 YEAR(12/1/21-12/31/21;1	10-011-57100	Professional Fees-EMS B	\$16,465.33	
							Totals for ZOLL DATA SYSTEMS:	\$17,054.04	
ZOLL MEDICAL CORPORATION	10/4/2021	3374688	6112	10/20/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$967.60	
	10/8/2021	3379077	6147	10/27/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$5,330.00	
	10/11/2021	3379509	6147	10/27/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,935.20	
	10/20/2021	3384719	6189	11/03/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$883.20	
	11/1/2021	3391618	6384	11/17/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$11,020.80	
	11/2/2021	3392505	6384	11/17/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$2,943.80	
	11/8/2021	3395648	6384	11/17/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$945.00	
	11/1/2021	3338383A	6384	11/17/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$2,668.28	
	11/10/2021	3397326	6384	11/17/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,935.20	
							Totals for ZOLL MEDICAL CORPORATION:	\$28,629.08	
ZOLL SERVICES LLC	11/3/2021	218*11032021	110791	11/03/21	Specialty Health Care	10-002-57850	Specialty Healthcare Providers-HCAP	\$1,140.39	
							Totals for ZOLL SERVICES LLC:	\$1,140.39	

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CDW GOVERNMENT, INC.	11/1/2021	N623006			CREDIT/PO 62089	10-015-52754	Capital Purchase - Equipment-Infor	(\$9,240.65)
							Totals for CDW GOVERNMENT, INC.:	(\$9,240.65)
DAILEY WELLS COMMUNICATION INC.	11/23/2021	20CC121103	6512	12/01/21	P25 CORE SYSTEM UPDATES	10-004-52754	Capital Purchase - Equipment-Radio	\$509,621.82
							Totals for DAILEY WELLS COMMUNICATION INC.:	\$509,621.82
LUXURY AIR, LLC	10/14/2021	1189	110707	11/03/21	BARD TOWER UNITS	10-004-52754	Capital Purchase - Equipment-Radio	\$24,175.31
							Totals for LUXURY AIR, LLC:	\$24,175.31
MONTGOMERY COUNTY ESD #2	11/30/2021	MON113021	6513	12/01/21	PYMT 2 OF 2 FOR NEW EMS STATI	10-040-52753	Capital Purchase - Building/Improvements-Build	\$125,000.00
							Totals for MONTGOMERY COUNTY ESD #2:	\$125,000.00
MONTGOMERY COUNTY ESD #9, STN 33	11/22/2021	ESD112221	6428	11/23/21	50% CONTRIBUTION PAYMENT 1 C	10-040-52753	Capital Purchase - Building/Improvements-Build	\$300,000.00
							Totals for MONTGOMERY COUNTY ESD #9, STN 33:	\$300,000.00
SPRINKLES IRRIGATION & AEROBIC SYSTEM LLC	10/6/2021	111926A	110541	10/13/21	IRRIGATION SYSTEM - STATION 1	10-040-52752	Capital Purchases - CIP-Build	\$3,000.00
							Totals for SPRINKLES IRRIGATION & AEROBIC SYSTEM LLC:	\$3,000.00
TWR LIGHTING, INC	10/6/2021	0180812-IN	110655	10/27/21	LED LIGHTING SYSTEM - ROBINS	10-004-52754	Capital Purchase - Equipment-Radio	\$16,700.00
							Totals for TWR LIGHTING, INC:	\$16,700.00

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds	\$34,612.69
10-000-14305	A/R Employee-BS	\$2,250.00
10-000-14900	Prepaid Expenses-BS	\$92,928.19
10-000-21000	Accrued Expenditures-BS	\$70,560.00
10-000-21400	Accrued Payroll-BS	\$50,803.81
10-000-21585	P/R-Flexible Spending-BS-BS	\$15,012.88
10-000-21590	P/R-Premium Cancer/Accident-BS	\$17,809.98
10-000-21595	P/R-Health Savings-BS-BS	\$23,446.58
10-000-21600	Employee Deferred Comp.-BS	\$160,387.29
10-000-21650	TCDRS Defined Benefit Plan-BS	\$840,535.21
10-001-52200	Advertising-Admin	\$1,095.00
10-001-53050	Computer Software-Admin	\$9.99
10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$968.99
10-001-54100	Dues/Subscriptions-Admin	\$436.99
10-001-54450	Employee Recognition-Admin	\$2,011.34
10-001-54900	Insurance-Admin	\$45,688.68
10-001-55500	Legal Fees-Admin	\$13,275.00
10-001-56100	Meeting Expenses-Admin	\$23.08
10-001-57100	Professional Fees-Admin	\$750.00
10-001-58200	Telephones-Cellular-Admin	\$473.72
10-002-52950	Community Education-HCAP	\$661.75
10-002-54450	Employee Recognition-HCAP	\$646.51
10-002-55700	Management Fees-HCAP	\$9,558.53
10-002-57100	Professional Fees-HCAP	\$1,287.06
10-002-58200	Telephones-Cellular-HCAP	\$321.76
10-004-52754	Capital Purchase - Equipment-Radio	\$550,497.13
10-004-53000	Computer Maintenance-Radio	\$77,276.30
10-004-54100	Dues/Subscriptions-Radio	\$9.99
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$3,853.20
10-004-55650	Maintenance- Equipment-Radio	\$121,160.49
10-004-57100	Professional Fees-Radio	\$23,116.51
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$22,043.11
10-004-57225	Radio - Parts-Radio	\$10,567.22
10-004-57700	Shop Tools-Radio	\$536.61
10-004-57750	Small Equipment & Furniture-Radio	\$3,042.00
10-004-58200	Telephones-Cellular-Radio	\$731.75
10-004-58310	Telephones-Service-Radio	\$239.11
10-004-58800	Utilities-Radio	\$5,480.67
10-005-58200	Telephones-Cellular-Accou	\$80.44
10-005-58500	Training/Related Expenses-CE-Accou	\$180.00
10-006-52700	Business Licenses-Alarm	\$2,190.00
10-006-54100	Dues/Subscriptions-Alarm	\$1,550.00
10-006-56100	Meeting Expenses-Alarm	\$191.00
10-006-57750	Small Equipment & Furniture-Alarm	\$157.99
10-006-58200	Telephones-Cellular-Alarm	\$802.63
10-006-58500	Training/Related Expenses-CE-Alarm	\$489.00

Account Summary

Account Number	Description	Net Amount
10-007-53050	Computer Software-EMS	\$14,676.97
10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$1,750.00
10-007-54100	Dues/Subscriptions-EMS	\$2,150.99
10-007-54450	Employee Recognition-EMS	\$2,286.12
10-007-57000	Printing Services-EMS	\$113.50
10-007-57100	Professional Fees-EMS	\$232,204.81
10-007-58200	Telephones-Cellular-EMS	\$1,891.52
10-007-58700	Uniforms-EMS	\$8,510.73
10-008-52500	Bio-Waste Removal-Mater	\$3,501.65
10-008-53800	Disposable Linen-Mater	\$9,328.81
10-008-53900	Disposable Medical Supplies-Mater	\$158,595.17
10-008-54200	Durable Medical Equipment-Mater	\$21,425.18
10-008-55650	Maintenance- Equipment-Mater	\$5,575.50
10-008-56300	Office Supplies-Mater	\$1,427.95
10-008-56600	Oxygen & Gases-Mater	\$4,389.23
10-008-56900	Postage-Mater	\$3,270.83
10-008-57100	Professional Fees-Mater	\$250.00
10-008-57650	Repair-Equipment-Mater	\$2,141.19
10-008-57900	Station Supplies-Mater	\$5,073.76
10-008-58100	Supplemental Food-Mater	\$255.76
10-008-58200	Telephones-Cellular-Mater	\$402.20
10-008-58700	Uniforms-Mater	\$2,660.91
10-009-52600	Books/Materials-Dept	\$7,848.24
10-009-52700	Business Licenses-Dept	\$256.00
10-009-53050	Computer Software-Dept	\$240.00
10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$1,956.20
10-009-53550	Customer Relations-Dept	\$10,800.00
10-009-54000	Drug Supplies-Dept	\$54,605.03
10-009-54450	Employee Recognition-Dept	\$225.00
10-009-56100	Meeting Expenses-Dept	\$612.34
10-009-56200	Mileage Reimbursements-Dept	\$213.92
10-009-57000	Printing Services-Dept	\$70.80
10-009-57100	Professional Fees-Dept	\$23,350.00
10-009-57650	Repair-Equipment-Dept	\$599.20
10-009-57750	Small Equipment & Furniture-Dept	\$6,581.74
10-009-58200	Telephones-Cellular-Dept	\$554.16
10-009-58500	Training/Related Expenses-CE-Dept	\$43,215.59
10-010-52000	Accident Repair-Fleet	\$1,336.90
10-010-52725	Capital Lease Expense-Fleet	\$5,815.82
10-010-54500	Equipment Rental-Fleet	\$433.41
10-010-54550	Fluids & Additives - Auto-Fleet	\$3,559.98
10-010-54700	Fuel - Auto-Fleet	\$125,832.13
10-010-54800	Hazardous Waste Removal-Fleet	\$443.40
10-010-55100	Laundry Service & Purchase-Fleet	\$314.73
10-010-56100	Meeting Expenses-Fleet	\$212.43
10-010-56400	Oil & Lubricants-Fleet	\$5,487.88

Account Summary

Account Number	Description	Net Amount
10-010-57650	Repair-Equipment-Fleet	\$708.00
10-010-57700	Shop Tools-Fleet	\$439.77
10-010-57725	Shop Supplies-Fleet	\$2,726.45
10-010-57750	Small Equipment & Furniture-Fleet	\$2,200.00
10-010-58200	Telephones-Cellular-Fleet	\$160.88
10-010-58600	Travel Expenses-Fleet	\$480.00
10-010-58900	Vehicle-Batteries-Fleet	\$4,400.00
10-010-59000	Vehicle-Outside Services-Fleet	\$740.00
10-010-59050	Vehicle-Parts-Fleet	\$110,604.09
10-010-59100	Vehicle-Registration-Fleet	\$333.00
10-010-59150	Vehicle-Tires-Fleet	\$8,980.02
10-010-59200	Vehicle-Towing-Fleet	\$1,800.00
10-011-52900	Collection Fees-EMS B	\$8,523.67
10-011-53150	Conferences - Fees, Travel, & Meals-EMS B	\$2,812.00
10-011-55500	Legal Fees-EMS B	\$10.00
10-011-57100	Professional Fees-EMS B	\$30,938.83
10-011-58200	Telephones-Cellular-EMS B	\$156.42
10-011-58500	Training/Related Expenses-CE-EMS B	\$1,750.00
10-015-52754	Capital Purchase - Equipment-Infor	\$36,231.70
10-015-53000	Computer Maintenance-Infor	\$1,128.00
10-015-53050	Computer Software-Infor	\$99,718.58
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$6,621.61
10-015-53150	Conferences - Fees, Travel, & Meals-Infor	\$699.00
10-015-54450	Employee Recognition-Infor	\$325.00
10-015-55400	Leases/Contracts-Infor	\$9,399.28
10-015-57100	Professional Fees-Infor	\$68,003.75
10-015-57650	Repair-Equipment-Infor	\$155.08
10-015-57750	Small Equipment & Furniture-Infor	\$7,156.15
10-015-58200	Telephones-Cellular-Infor	\$15,504.81
10-015-58310	Telephones-Service-Infor	\$23,688.94
10-015-58500	Training/Related Expenses-CE-Infor	\$1,500.00
10-016-53150	Conferences - Fees, Travel, & Meals-Facil	\$160.00
10-016-53330	Contractual Obligations- Other-Facil	\$37,025.57
10-016-53500	Customer Property Damage-Facil	\$807.43
10-016-53600	Damages/Uninsured Portion-Facil	\$4,596.88
10-016-54100	Dues/Subscriptions-Facil	\$46.75
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$91,604.89
10-016-57700	Shop Tools-Facil	\$37.00
10-016-57725	Shop Supplies-Facil	\$1,830.41
10-016-57750	Small Equipment & Furniture-Facil	\$9,082.19
10-016-58200	Telephones-Cellular-Facil	\$625.68
10-016-58800	Utilities-Facil	\$69,860.83
10-025-51700	Health & Dental-Human	\$114,756.38
10-025-51710	Health Insurance Claims-Human	\$810,888.04
10-025-51720	Health Insurance Admin Fees-Human	\$68,110.84
10-025-53150	Conferences - Fees, Travel, & Meals-Human	\$128.00

Account Summary

Account Number	Description	Net Amount
10-025-54350	Employee Health\Wellness-Human	\$242.26
10-025-54450	Employee Recognition-Human	\$6,379.96
10-025-55500	Legal Fees-Human	\$21,833.68
10-025-57100	Professional Fees-Human	\$581.70
10-025-57300	Recruit/Investigate-Human	\$1,701.18
10-025-58200	Telephones-Cellular-Human	\$160.88
10-025-58550	Tuition Reimbursement-Human	\$8,144.60
10-026-57100	Professional Fees-Recor	\$113.50
10-027-57300	Recruit/Investigate-Emerg	\$131.43
10-027-58200	Telephones-Cellular-Emerg	\$78.21
10-039-58200	Telephones-Cellular-Commu	\$697.20
10-040-52752	Capital Purchases - CIP-Build	\$3,000.00
10-040-52753	Capital Purchase - Building/Improvements-Build	\$425,000.00
10-042-57750	Small Equipment & Furniture-EMS T	\$2,199.03
10-042-58500	Training/Related Expenses-CE-EMS T	\$1,350.00
10-045-52600	Books/Materials-EMS Q	\$1,897.50
10-045-53150	Conferences - Fees, Travel, & Meals-EMS Q	\$592.00
10-045-58200	Telephones-Cellular-EMS Q	\$319.53
10-045-58500	Training/Related Expenses-CE-EMS Q	\$119.94
Total		\$5,118,196.38

JP Morgan Chase Bank
October 2021 Credit Card Transactions

Vendor	Invoice Date	Description	Amount
AMAZON.COM*2C6BA1XH1	09/28/2021	PO#62461 HR EMPLOYEE GIFT CARDS C	\$ 150.00
AMAZON.COM*2G3ND5952	09/27/2021	PO#62453 EMPLOYEE GIFT CARDS FOR	\$ 225.00
AMERICAN AMBULANCE ASC	09/29/2021	AAA CONFERENCE REGISTRATION 11/1,	\$ 5,694.00
APCO INTERNATIONAL INC	09/16/2021	L. LINDGREN EMD INSTRUCTOR	\$ 489.00
APPLE.COM/BILL	09/15/2021	HIPAA COMPLIANCE ICLOUD STORAGE	\$ 0.99
APPLE.COM/BILL	10/05/2021	ICLOUD STORAGE FOR JUSTIN MCHD P	\$ 9.99
APPLE.COM/BILL	09/30/2021	PO#62495 ICLOUD STORAGE	\$ 9.99
APPLE.COM/BILL	09/13/2021	HIPAA COMPLIANCE ICLOUD STORAGE	\$ 0.99
APPLE.COM/US	09/27/2021	PO#62393 IPDA REPAIR M45	\$ 53.04
APPLE.COM/US	09/23/2021	PO#62326 IPDA REPAIR M23	\$ 53.04
APPLE.COM/US	09/22/2021	TAX CREDIT FOR PO#62264	\$ (4.04)
APPLE.COM/US	09/16/2021	PO#62264 IPAD REPAIR FOR M43 EMAIL	\$ 53.04
ATT*BILL PAYMENT	09/21/2021	STATION 42 145220893 08/01/21-08/31/21	\$ 116.99
ATT*BILL PAYMENT	09/21/2021	STATION 41 150883685 08/23/21-09/22/21	\$ 123.05
ATT*BUS PHONE PMT	09/17/2021	STATION 30 FIRE PANEL 2816893247 07/	\$ 353.69
ATT*BUS PHONE PMT	09/08/2021	STATION 40 FIRE PANEL 2812598210 10/	\$ 685.81
ATT*BUS PHONE PMT	09/17/2021	STATION 31 FIRE PANEL 2816896865 08/	\$ 1,384.90
CHICK-FIL-A #03922	09/30/2021	PO#62571 EMPLOYEE RECOGNITION	\$ 6,000.00
CHICK-FIL-A #03922	09/20/2021	FATIGUE MANAGEMENT UNIT SUPPLIES	\$ 81.19
CHICK-FIL-A #03922	09/20/2021	FATIGUE MANAGEMENT UNIT SUPPLIES	\$ 81.19
CITY OF CONROE UTILITY	10/04/2021	STATION 10 08/28/21-09/23/21	\$ 102.50
CITY OF CONROE UTILITY	10/04/2021	STATION 15 08/25/21-09/23/21	\$ 129.88
CITY OF CONROE UTILITY	10/04/2021	ADMIN 08/17/21-09/15/21	\$ 1,088.55
COBURN SUPPLY COMPANY	09/08/2021	STATION 31 A/C BELTS	\$ 10.67
COBURN SUPPLY COMPANY	09/15/2021	SUPPLIES FOR A/C PM'S	\$ 63.55
COBURN SUPPLY COMPANY	09/09/2021	STATION 30 FLOOR DRAIN SEAL	\$ 173.55
COMCAST HOUSTON	09/21/2021	STATION 23 08/30/21-09/29/21	\$ 114.56
COMCAST HOUSTON	09/21/2021	STATION 21 09/05/21-10/04/21	\$ 167.76
COMCAST HOUSTON	09/23/2021	STATION 34 09/06/21-10/05/21	\$ 189.34
CRAWFORD CONROE	09/23/2021	SERVICE YARD PUMP MOTOR CHANGE	\$ 15.40
CRAWFORD CONROE	09/17/2021	STATION 40 CONTACTOR FOR OUTSIDE	\$ 109.68
CRISIS MEDICINE LLC	09/10/2021	ONLINE TACTICAL TEAM TRAINING	\$ 1,350.00
DALLAS AVIONICS	10/01/2021	PROGRAMMING CABLES	\$ 189.21
DSHS REGULATORY PROG	09/20/2021	J. MEYERDIRK RENEWAL	\$ 126.00
DSHS REGULATORY PROG	09/17/2021	M. HOWARD RENEWAL	\$ 96.00
DSHS REGULATORY PROG	09/08/2021	M. DOUGHTY EMT INSTRUCTOR FOR M/	\$ 34.00
DTV*DIRECTV SERVICE	09/24/2021	STATION 11 INV210922 09/21/21-10/20/21	\$ 58.99
DTV*DIRECTV SERVICE	09/16/2021	STATION 14 INV 210914 09/13/21-10/12/21	\$ 147.77
DTV*DIRECTV SERVICE	09/28/2021	STATION 12 INV 210926 09/25/21-10/24/21	\$ 157.98
DTV*DIRECTV SERVICE	10/04/2021	STATION 27 INV 210930 09/29/21-10/28/21	\$ 186.98
DTV*DIRECTV SERVICE	09/14/2021	INVOICE 017903440X210912 SEPT 2021	\$ 1,820.38
EVENT* LASERFICHE EMPO	09/09/2021	EVENT* LASERFICHE EMPO	\$ 699.00
EZTEXTINGCOM	09/07/2021	PO#62496 & 61915 EZ TXTING SERVICES	\$ 2,295.36
FACEBK W7RAE6B242	10/01/2021	PO#62333 FACEBOOK JOB POST	\$ 46.18
FEDEX 94078178	09/15/2021	INVOICE 3-403-34394 SHIPPING CHARGE	\$ 198.55
FLOWER SHOP NETWORK	10/01/2021	PO#62493 FLOWER ORDER C.FORD	\$ 63.31
FLOWER SHOP NETWORK	09/09/2021	PO#62499 FLOWER ORDER CBRAY	\$ 60.46
FLOWER SHOP NETWORK	09/08/2021	PO#62332 FLOWER ORDER KBADEL	\$ 54.70
FLOWER SHOP NETWORK	09/08/2021	PO#62224 FLOWER ORDER KGARDNER	\$ 54.25
GRAINGER	09/20/2021	REPAIR OF STATION 32 EXHAUST FAN	\$ 97.75
GRAINGER	09/21/2021	SHIM KIT FOR SERVICE YARD	\$ 296.34
GRTR MAGNOLIA PKW CHAM	09/20/2021	RANDY JOHNSON - SEPTEMBER, 2021 G	\$ 20.00
HCTRA EZ TAG REBILL	09/27/2021	HCTRA AUTOCHARGE	\$ 480.00
H-E-B #660	09/23/2021	WORKING LUNCH ATTENDED BY J MCM	\$ 212.43
KROGER #0136	09/30/2021	PO#62454 IT EMPLOYEE GIFT CARDS C	\$ 325.00
KROGER #0136	09/17/2021	PO#62365 ADMIN GIFT CARDS \$1,725.00	\$ 1,950.00
KROGER #0136	09/17/2021	PO#62367 PUBLIC HEALTH GIFT CARDS	\$ 825.00
LA PALMA TAQUERIA	09/08/2021	FATIGUE MANAGEMENT UNIT SUPPLIES	\$ 130.00
LOWES #01052*	09/16/2021	FLEET REPAIR MAIL BOX	\$ 69.24
MCCOYS #113	09/27/2021	STATION 43 HOT WATER HEATER REPL	\$ 22.14
MOD PIZZA CONROE SOUTH	09/15/2021	MEETING WITH C. STOCKDALE TO DISC	\$ 23.08
MONTGOMERY VEHREG	09/27/2021	REGISTRATION OF SHOP 49.	\$ 7.50
MONTGOMERY VEHREG	09/27/2021	REGISTRATION OF SHOPS 65, 66, 12, 23	\$ 91.50
MUNICIPAL ONLINE PAYME	10/04/2021	STATION 15 08/25/21-09/23/21 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	10/04/2021	STATION 10 08/28/21-09/23/21 FEE	\$ 0.85

Vendor	Invoice Date	Description	Amount
MUNICIPAL ONLINE PAYME	10/04/2021	ADMIN 08/17/21-09/15/21 FEE	\$ 0.85
NAEMT	09/09/2021	NAEMT INVOICE INVOICE NO. 012111082	\$ 20.00
NATIONAL ACADEMY OF AM	09/22/2021	NAAC ONLINE MANDATORY CEU PACKA	\$ 1,750.00
NENA	10/04/2021	ANNUAL MEMBERSHIP RENEWAL	\$ 1,550.00
PAYPAL *SPEEDEXAM	10/04/2021	SPEED EXAM PRO PLAN \$240 / YEAR TE	\$ 240.00
PWW MEDIA INC	09/22/2021	ABC360 HERSHEY LIVESTREAM 2021 FC	\$ 2,620.00
QUALITY REEFER SERVICE	09/22/2021	MORGUE FREEZER REPAIR	\$ 443.42
SAFETY SERVE LLC	10/01/2021	DEFENSIVE DRIVING COURSE 10TH EDI	\$ 1,897.50
SAMS CLUB #6421	09/28/2021	FATIGUE MANAGEMENT UNIT SUPPLIES	\$ 371.40
SAMS CLUB #6421	09/15/2021	FATIGUE MANAGEMENT UNIT SUPPLIES	\$ 274.70
SAMSClub #4713	09/08/2021	FATIGUE MANAGEMENT UNIT SUPPLIES	\$ 331.86
SAMSClub #6421	09/14/2021	PO#62350 DISASTER FOOD FOR STATIC	\$ 255.76
SAMSClub.COM	09/17/2021	PO#62313 ORDER FOR ALARM	\$ 191.00
SAMSClub.COM	09/24/2021	FATIGUE MANAGEMENT UNIT SUPPLIES	\$ 248.28
SHERWIN WILLIAMS 72701	09/22/2021	PAINT FOR SERVICE YARD	\$ 29.56
THE HOME DEPOT #0508	09/16/2021	ADMIN ALARM REPAIRS	\$ 29.40
THE HOME DEPOT #0508	10/04/2021	ADMIN AND SERVICE CENTER LOCK BO	\$ 46.23
THE HOME DEPOT #0508	09/15/2021	SUPPLIES FOR STATION PMS	\$ 73.31
THE HOME DEPOT #0508	09/10/2021	STATION PM SUPPLIES	\$ 100.02
THE HOME DEPOT #6819	09/17/2021	FLEET REPAIR MAILBOX	\$ 88.19
TRANSCRIPTIONPUPPY	09/30/2021	SEPTEMBER 28, 2021 MCHD REGULAR E	\$ 113.50
TX.GOV*SERVICEFEE-DIR	09/27/2021	REGISTRATION OF SHOP 49.	\$ 2.00
TX.GOV*SERVICEFEE-DIR	09/24/2021	REGISTRATION OF SHOPS 65, 66, 12, 23	\$ 24.00
UNIVERSAL NAT GAS PYMT	09/17/2021	STATION 27 07/28/21-/08/30/21	\$ 49.06
UPS*BILLING CENTER	09/14/2021	INVOICE 0000A690R4361 SHIPPING CHA	\$ 588.57
WALMART EGIFT CARD	09/13/2021	PO#62033 REMAINING GIFT CARDS FOR	\$ 25.00
WALMART EGIFT CARD	09/13/2021	PO#62033 REMAINING GIFT CARDS FOR	\$ 25.00
WALMART EGIFT CARD	09/13/2021	PO#62033 REMAINING GIFT CARDS FOR	\$ 25.00
WALMART EGIFT CARD	09/13/2021	PO#62033 REMAINING GIFT CARDS FOR	\$ 25.00
TOTAL			<u>\$ 41,356.71</u>

JP Morgan Chase Bank

November 2021 Credit Card Transactions

Vendor	Invoice Date	Description	Amount
2COCOM*EVE-NG.NET	10/15/2021	EVE-NG PROFESSIONAL BASE 1YR LICENSE	\$ 123.54
AAPC	10/21/2021	PO#62610 AAPC MEMBERSHIP RENEWAL RHONDA COTTREL	\$ 180.00
AED SUPERSTORE	11/04/2021	PO#62825 ZOLL AED BATTERIES	\$ 929.87
APCO INTERNATIONAL IN	10/11/2021	ALARM APCO MEMBERSHIP RENEWAL	\$ 1,642.00
APPLE.COM/BILL	10/15/2021	HIPAA COMPLIANCE ICLOUD STORAGE	\$ 0.99
APPLE.COM/BILL	11/05/2021	I CLOUD STORAGE FOR JUSTIN EVANS MCHD CELL PHONE	\$ 9.99
APPLE.COM/BILL	11/01/2021	PO#62792 ICLOUD SUBSCRIPTION M.WILLINGHAM	\$ 9.99
APPLE.COM/BILL	10/12/2021	HIPAA COMPLIANCE ICLOUD STORAGE	\$ 0.99
APPLE.COM/US	10/20/2021	TAX REFUND FOR PO#62538	\$ (4.04)
APPLE.COM/US	10/20/2021	TAX REFUND FOR PO#62537	\$ (4.04)
APPLE.COM/US	10/13/2021	PO#62538 APPLE IDAP REPAIR MEDIC 25	\$ 53.04
APPLE.COM/US	10/13/2021	PO#62537 APPLE IPAD REPAIR D2 SPARE	\$ 53.04
ATT*BILL PAYMENT	10/26/2021	STATION 24 145685137 09/12/21-10/11/21	\$ 133.04
ATT*BUS PHONE PMT	10/19/2021	STATION 31 FIRE PANEL 281.689.6865 09/23/21-10/22/21	\$ 1,384.90
ATT*BUS PHONE PMT	10/19/2021	STATION 30 FIRE PANEL 09/23/21-10/22/21	\$ 353.69
ATT*BUS PHONE PMT	10/08/2021	STATION 40 281.59.8210 13/13/21-11/12/21 FIRE PANEL	\$ 685.81
CHICKEN EXPRESS- CON	10/12/2021	Safety Safari Lunch Day 1	\$ 153.93
CHICK-FIL-A #03922	10/18/2021	Safety Safari Lunch Day 5	\$ 247.89
CHICK-FIL-A #03922	10/14/2021	Safety Safari Lunch Day 2	\$ 261.97
CHICK-FIL-A #03922	10/14/2021	Safety Safari Lunch Drinks Day 2	\$ 24.90
CITY OF CONROE UTILITY	11/03/2021	STATION 15 09/23/21-10/26/21	\$ 115.92
CITY OF CONROE UTILITY	11/03/2021	STATION 10 09/23/21-10/26/21	\$ 103.30
CITY OF CONROE UTILITY	11/02/2021	ADMIN 09/15/21-10/15/21	\$ 1,908.42
DALLAS AVIONICS	10/11/2021	RADIO PROGRAMMING CABLES	\$ 577.84
DATA CAMP INC.	10/14/2021	PO#62584 DATA CAMP SUBSCRIPTION FOR IT DEPARTMENT	\$ 2,100.00
DIGITAL COMPLIANCE	10/19/2021	TRANSCRIPTION	\$ 1,998.00
DOMETIC CORP 365	10/20/2021	PO#60776 SPARE A/C SYSTEM AND SPARE CONTROL BOX FC	\$ 4,121.46
DSHS REGULATORY PRO	11/04/2021	T. ECKEL RENEWAL	\$ 126.00
DSHS REGULATORY PRO	11/02/2021	M. POWELL RENEWAL	\$ 126.00
DSHS REGULATORY PRO	11/02/2021	W. MEYER RENEWAL	\$ 64.00
DSHS REGULATORY PRO	11/01/2021	K. CULVER EMS EDUCATOR RENEWAL	\$ 34.00
DSHS REGULATORY PRO	11/01/2021	K. CULVER EMS RENEWAL	\$ 126.00
DSHS REGULATORY PRO	10/28/2021	J. SKOWRONSHI UPGRADE EMT TO EMTP	\$ 96.00
DSHS REGULATORY PRO	10/27/2021	A. TOM RENEWAL	\$ 96.00
DSHS REGULATORY PRO	10/26/2021	R. COMP RENEWAL	\$ 64.00
DSHS REGULATORY PRO	10/15/2021	EMT CLASS SPRING 2022 APPLICATION FEE	\$ 32.00
DSHS REGULATORY PRO	10/15/2021	R. MORRIS RENEWAL	\$ 126.00
DSHS REGULATORY PRO	10/13/2021	B. VALENZUELA, M. HEINRICH, AND A. MAYORGA RENEWAL	\$ 348.00
DSHS REGULATORY PRO	10/12/2021	A. SCOTT, A. NELSON, J. HANKS, M. WILLIAMS RENEWAL	\$ 444.00
DSHS REGULATORY PRO	10/11/2021	K. BRITT AND W. MCLEMORE RENEWAL	\$ 222.00
DSHS REGULATORY PRO	10/06/2021	W. SULLIVAN AND B. ROMBERG RENEWAL	\$ 100.00
DTV*DIRECTV SERVICE	11/01/2021	STATION 12 INV 050909659X211026 10/25/21-11/24/21	\$ 186.98
DTV*DIRECTV SERVICE	10/28/2021	STATION 27 INV 044687540X210930 09/28/21-10/28/21	\$ 186.98
DTV*DIRECTV SERVICE	10/25/2021	STATION 11 INV 035677337X211022 10/21/21-11/20/21	\$ 58.99
DTV*DIRECTV SERVICE	10/18/2021	STATION 14 006594787X210014 10/13/21-11/12/21	\$ 147.77
DTV*DIRECTV SERVICE	10/14/2021	INVOICE 01903440X21012 OCTOBER 2021	\$ 1,823.88
EIG*CONSTANTCONTACT	10/26/2021	PO#62738 MONTHLY CONSTANT CONTACT MEMBERSHIP M.V	\$ 67.22
FACEBK *E82UN6P242	11/01/2021	PO#62333 JOB POSTING ATTENDANT EMT-B AND AEMT	\$ 53.82
FBS FEE	10/28/2021	STATION 45 09/17/21-10/18/21 FEE	\$ 22.53
FBS LAKE SOUTH WATER	10/28/2021	STATION 45 09/17/21-10/18/21	\$ 750.91
FEDEX 94946457	10/18/2021	SHIPPING INVOICE 340233577	\$ 83.23
FIELDINGS WOOD GRILL	11/01/2021	MEETING WITH DOUG HOOTEN REGARDING ESD11	\$ 79.06
FLOWER SHOP NETWORK	10/22/2021	PO#62723 FLOWER ORDER TENNYSON	\$ 71.97
FLOWER SHOP NETWORK	10/20/2021	PO#62722 FLOWER ORDER-SUTTON	\$ 70.94
GAYLORD OPRYLAND	11/05/2021	E. FITZGERALD AAA HOTEL	\$ 433.00
GAYLORD OPRYLAND	11/05/2021	J. CAMPBELL AAA HOTEL	\$ 433.00
GAYLORD OPRYLAND	11/05/2021	R. JOHNSON AAA HOTEL	\$ 469.80
GAYLORD OPRYLAND	11/05/2021	B. ALLEN AAA HOTEL	\$ 649.50
GAYLORD OPRYLAND	11/05/2021	K. WEBB AAA HOTEL	\$ 649.50
GAYLORD OPRYLAND	11/05/2021	J. SHAW AAA HOTEL	\$ 433.00
GAYLORD OPRYLAND	11/05/2021	J. SEEK AAA HOTEL	\$ 433.00

JP Morgan Chase Bank
November 2021 Credit Card Transactions

Vendor	Invoice Date	Description	Amount
GAYLORD OPRYLAND	11/03/2021	R. JOHNSON AAA HOTEL - SUNDAY	\$ 216.50
HILTON	10/25/2021	J. SHAW 2021 RHPC SYMPOSIUM HOTEL	\$ 548.55
HILTON	10/25/2021	S. SIMMONDS 2021 RHPC SYMPOSIUM HOTEL	\$ 548.55
HILTON	10/25/2021	DEPOSIT PAYMENT FOR MISTI WILLINGHAM FOR TX EMS CO	\$ 164.97
HOLIDAY INNS	11/01/2021	HOTEL FOR SOUTHWEST BORDER COMMUNICATION WORK	\$ 220.74
HOMEDPOT.COM	10/15/2021	PO#62619 ELECTRIC POWER CLEANER FOR FACILITIES	\$ 149.00
HONOR CAFE - CONROE	10/08/2021	LUNCH WITH DR. JOHN BUCK REGARDING ETC	\$ 66.90
IN *METROMEDIA	10/08/2021	MEDTRO MEDIA INVOICE 56645	\$ 150.00
KROGER #0136	11/05/2021	PO#62850 EMPLOYEE OF THE MONTH GIFT CARDS	\$ 1,059.50
LOWES #00232*	11/02/2021	STATION 32 PREVENTATIVE MAINTENANCE	\$ 150.10
LOWES #00232*	10/22/2021	SEALER FOR ROOF ADMIN AND SERVICE CENTER AND PAIN	\$ 263.76
LOWES #00232*	10/19/2021	STATION 32 SALT	\$ 119.24
LOWES #00232*	10/14/2021	STATION 10 PM SUPPLIES	\$ 96.32
LOWES #00232*	10/07/2021	ELECTRICAL BOXES FOR TAHOE INSTALLS	\$ 63.04
MCKENZIES BBQ & BURG	10/18/2021	Safety Safari Lunch Day 4	\$ 213.87
MINUTE MAN PRESS	10/15/2021	PO#62646 FLU SHOT FLYERS FOR COMMUNITY PARAMEDICI	\$ 85.24
MONTGOMERY VEHREG	10/25/2021	REGISTRATION OF SHOPS 16,24,34,44 AND 616.	\$ 38.25
MUNICIPAL ONLINE PAYM	11/04/2021	STATION 15 09/23/21-10/26/21 FEE	\$ 0.85
MUNICIPAL ONLINE PAYM	11/04/2021	STATION 10 09/23/21-10/26/21 FEE	\$ 0.85
MUNICIPAL ONLINE PAYM	11/03/2021	ADMIN 09/15/21-10/15/21	\$ 0.85
NAEMT	11/04/2021	NAEMT INV. 102113448041000 COURSE TE-21-13448-04 TECC	\$ 180.00
NAEMT	10/28/2021	NAEMT INVOICE NO. 022113446041000 COURSE # AM-21-1344	\$ 75.00
NORTHERN TOOL & EQUI	11/01/2021	HOSE FOR CARWASH BAY	\$ 153.97
NOVA BIOLOGICALS INC	10/25/2021	STATION 32 WATER TEST WELL VS STATION	\$ 452.00
POWER OF FLOWERS	10/27/2021	PO#62851 FLOWER ORDER M.ROACH	\$ 58.66
RAISING CANE'S #162	10/15/2021	Safety Safari Lunch Day 3	\$ 196.73
SAMS CLUB #6421	10/11/2021	PO#62904 WATER FOR CREWS ASSISTING IN THE MISSING C	\$ 7.16
SAMS CLUB RENEWAL	11/01/2021	PO#62767 STATION SUPPLIES/SAM'S MEMBERSHIP 54100	\$ 546.08
SAMSClub #6421	10/06/2021	STATION SUPPLIES	\$ 188.84
SAMSClub.COM	10/14/2021	PO#62607 STATION SUPPLY RESTOCK ORDER	\$ 912.48
SHIPLEY DONUTS	10/15/2021	Safety Safari Breakfast Day 4	\$ 83.94
SHIPLEY DONUTS	10/13/2021	Safety Safar Breakfast Day 1	\$ 83.94
SLADEK CONFERENCE SI	10/07/2021	TEXAS EMS REGISTRATION	\$ 4,355.00
SMK*SURVEYMONKEY.CO	10/13/2021	SURVEY MONKEY RENEWAL	\$ 900.00
SONIC DRIVE IN #1796	10/18/2021	Safety Safari Lunch Day 4 Drinks	\$ 23.30
TACO CABANA 20149	10/18/2021	Safety Safari Breakfast Day 5	\$ 36.78
TACO CABANA 20149	10/15/2021	Safety Safari Breakfast Day 3	\$ 36.78
TACO CABANA 20149	10/13/2021	Safety Safari Breakfast Day 2	\$ 36.78
TARGET.COM *	10/29/2021	PO#62787 STATION SUPPLIES	\$ 43.12
THE GALLERY COLLECTIC	10/28/2021	PO#62721 MCHD EMPLOYEE CHRISTMAS CARD	\$ 760.51
THE HOME DEPOT #0508	10/27/2021	FUEL FOR BLOWER	\$ 19.97
THE HOME DEPOT #0508	10/15/2021	ROOF SEALER FOR ALL STATIONS	\$ 252.00
THE HOME DEPOT #0508	10/15/2021	SUPPLIES FOR ALL STATIONS	\$ 116.65
TITAN CHEMICAL TRANSF	10/20/2021	FUEL ANGEL	\$ 148.61
TITAN CHEMICAL TRANSF	10/20/2021	FUEL ANGEL	\$ 132.93
TLF*POSTOAK FLORIST	11/03/2021	PO#62852 FLOWER ORDER JAD CAMPBELL	\$ 60.51
TRACTOR-SUPPLY-CO #0	11/02/2021	SHOP SUPPLIES	\$ 55.96
TRANSCRIPTIONPUPPY	10/28/2021	TRANSCRIPTION	\$ 81.64
TX.GOV*SERVICEFEE-DIF	10/25/2021	REGISTRATION OF SHOPS 16,24,34,44 AND 616.	\$ 10.00
UNIVERSAL NAT GAS PYM	10/19/2021	STATION 27 09/29/21-10/27/21	\$ 49.20
UPS*BILLING CENTER	10/12/2021	SHIPPING INV 0000A690R4401	\$ 516.22
WALMART.COM AA	10/18/2021	PO#62533 STATION SUPPLIES (REORDER OF THE ITEMS WE	\$ 71.97
WALMART.COM AA	10/13/2021	PO#62533 WRONG ITEMS WERE DELIVERED AND A REFUND	\$ (71.97)
WALMART.COM AA	10/06/2021	PO#62533 STATION SUPPLY RESTOCK ORDER	\$ 71.97
TOTAL			\$41,079.33

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (10/01/2021 - 11/30/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
110848	Computer Check	11/16/21	15-35356B	PATIENT REFUND	\$125.00	FALSE	11/16/21
110976	Computer Check	11/22/21	15-42341B	PATIENT REFUND	\$111.19	FALSE	11/22/21
110598	Computer Check	10/18/21	15-53764B	PATIENT REFUND	\$139.95	TRUE	10/18/21
110524	Computer Check	10/11/21	15-8304B	PATIENT REFUND	\$848.24	FALSE	10/11/21
110656	Computer Check	10/25/21	17-11016B	USAA CLAIMS P&C	\$538.63	TRUE	10/25/21
110546	Computer Check	10/11/21	19-39683	UNITED HEALTHCARE (POB 101760)	\$183.59	TRUE	10/11/21
110518	Computer Check	10/11/21	19-52134	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$744.47	TRUE	10/11/21
110715	Computer Check	11/1/21	19-64921	NOVITAS SOLUTIONS (POB 3106)	\$238.85	TRUE	11/1/21
110596	Computer Check	10/18/21	19-65948	NOVITAS SOLUTIONS (POB 3106)	\$265.63	TRUE	10/18/21
110435	Computer Check	10/4/21	20-19561	BCBS OF TEXAS	\$688.21	TRUE	10/4/21
110433	Computer Check	10/4/21	20-22565	BCBS OF TEXAS	\$597.12	TRUE	10/4/21
110584	Computer Check	10/18/21	20-22575	BCBS OF TEXAS (POB 120695)	\$560.55	TRUE	10/18/21
110521	Computer Check	10/11/21	20-28244	PATIENT REFUND	\$230.89	TRUE	10/11/21
110440	Computer Check	10/4/21	20-34730	BCBS OF TEXAS	\$731.65	TRUE	10/4/21
110473	Computer Check	10/4/21	20-39929	PATIENT REFUND	\$109.59	TRUE	10/4/21
110439	Computer Check	10/4/21	20-40819	BCBS OF TEXAS	\$8.65	TRUE	10/4/21
110436	Computer Check	10/4/21	20-44147	BCBS OF TEXAS	\$706.50	TRUE	10/4/21
110442	Computer Check	10/4/21	20-45659	BCBS OF TEXAS	\$100.00	TRUE	10/4/21
110443	Computer Check	10/4/21	20-47198	PATIENT REFUND	\$492.34	TRUE	10/4/21
110694	Computer Check	11/1/21	20-50400	PATIENT REFUND	\$117.21	TRUE	11/1/21
110606	Computer Check	10/18/21	20-51918	UNITED HEALTHCARE (POB 101760)	\$407.80	TRUE	10/18/21
110736	Computer Check	11/1/21	20-53239	WELLMED MEDICAL MANAGEMENT	\$245.53	TRUE	11/1/21
110438	Computer Check	10/4/21	20-53719	BCBS OF TEXAS	\$1,047.16	TRUE	10/4/21
110437	Computer Check	10/4/21	20-54233	BCBS OF TEXAS	\$957.24	TRUE	10/4/21
110531	Computer Check	10/11/21	20-54696	PATIENT REFUND	\$90.24	FALSE	10/11/21
110605	Computer Check	10/18/21	20-55979	UNITED HEALTHCARE (POB 101760)	\$409.17	TRUE	10/18/21
110684	Computer Check	11/1/21	20-58255	PATIENT REFUND	\$10.00	TRUE	11/1/21
110963	Computer Check	11/22/21	20-58451	PATIENT REFUND	\$150.00	FALSE	11/22/21
110607	Computer Check	10/18/21	20-63488	UNITED HEALTHCARE (POB 101760)	\$813.90	TRUE	10/18/21
110441	Computer Check	10/4/21	20-9578	BCBS OF TEXAS	\$509.10	TRUE	10/4/21
110713	Computer Check	11/1/21	21-10427	PATIENT REFUND	\$125.00	FALSE	11/1/21
110458	Computer Check	10/4/21	21-11560	PATIENT REFUND	\$125.00	TRUE	10/4/21
110854	Computer Check	11/15/21	21-11560B	PATIENT REFUND	\$75.00	FALSE	11/15/21
110470	Computer Check	10/4/21	21-11583	PATIENT REFUND	\$221.51	TRUE	10/4/21
110471	Computer Check	10/4/21	21-13566	PATIENT REFUND	\$188.85	TRUE	10/4/21
110599	Computer Check	10/18/21	21-13615	PATIENT REFUND	\$23.64	TRUE	10/18/21
110722	Computer Check	11/1/21	21-14405	PATIENT REFUND	\$77.26	FALSE	11/1/21
110731	Computer Check	11/1/21	21-16739	UNITED HEALTHCARE (POB 101760)	\$104.28	TRUE	11/1/21
110469	Computer Check	10/4/21	21-17675	PATIENT REFUND	\$185.79	TRUE	10/4/21
110728	Computer Check	11/1/21	21-18837	PATIENT REFUND	\$250.00	FALSE	11/1/21
110960	Computer Check	11/22/21	21-19076	PATIENT REFUND	\$145.96	FALSE	11/22/21
110711	Computer Check	11/1/21	21-19320	PATIENT REFUND	\$20.00	TRUE	11/1/21
110876	Computer Check	11/15/21	21-19403	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$111.68	TRUE	11/15/21
110691	Computer Check	11/1/21	21-20113	BCBS OF TEXAS (POB 120695)	\$664.72	TRUE	11/1/21
110871	Computer Check	11/15/21	21-20605	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$96.72	TRUE	11/15/21
110601	Computer Check	10/18/21	21-20723	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$248.00	TRUE	10/18/21
110587	Computer Check	10/18/21	21-21257	INTEGRANET HEALTH	\$444.45	TRUE	10/18/21
110979	Computer Check	11/22/21	21-21680	PATIENT REFUND	\$100.00	FALSE	11/22/21
110804	Computer Check	11/8/21	21-21846	PATIENT REFUND	\$58.00	TRUE	11/8/21
110602	Computer Check	10/18/21	21-21911	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$50.00	TRUE	10/18/21
110800	Computer Check	11/8/21	21-22248	MOLINA MARKETPLACE OF TEXAS	\$544.85	TRUE	11/8/21
110986	Computer Check	11/22/21	21-22251B	PATIENT REFUND	\$107.56	FALSE	11/22/21
110881	Computer Check	11/15/21	21-22587	UNITED HEALTHCARE (POB 101760)	\$93.17	FALSE	11/15/21
110734	Computer Check	11/1/21	21-22642	WELLCARE HEALTH PLANS, INC	\$250.37	TRUE	11/1/21
110692	Computer Check	11/1/21	21-23060	PATIENT REFUND	\$202.28	TRUE	11/1/21
110450	Computer Check	10/4/21	21-23062	PATIENT REFUND	\$91.08	TRUE	10/4/21
110878	Computer Check	11/15/21	21-23402	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$50.00	TRUE	11/15/21
110874	Computer Check	11/15/21	21-23707	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$225.00	TRUE	11/15/21
110870	Computer Check	11/15/21	21-24015	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$50.00	TRUE	11/15/21
110869	Computer Check	11/15/21	21-24136	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$50.00	TRUE	11/15/21

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (10/01/2021 - 11/30/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
110583	Computer Check	10/18/21	21-24947	AMERIGROUP (POB 933657)	\$293.91	TRUE	10/18/21
110872	Computer Check	11/15/21	21-25189	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$248.00	TRUE	11/15/21
110877	Computer Check	11/15/21	21-25300	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$87.26	TRUE	11/15/21
110514	Computer Check	10/11/21	21-25468	PATIENT REFUND	\$23.89	TRUE	10/11/21
110449	Computer Check	10/4/21	21-25843	DEPARTMENT OF VETERAN AFFAIRS	\$348.50	TRUE	10/4/21
110991	Computer Check	11/22/21	21-26091	WEBTPA ON BEHALF OF THE HARTFORD	\$117.17	FALSE	11/22/21
110873	Computer Check	11/15/21	21-26142	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$99.32	TRUE	11/15/21
110798	Computer Check	11/8/21	21-26282	GEHA	\$188.68	TRUE	11/8/21
110847	Computer Check	11/15/21	21-26319	PATIENT REFUND	\$225.00	FALSE	11/15/21
110732	Computer Check	11/1/21	21-26676	PATIENT REFUND	\$250.00	TRUE	11/1/21
110792	Computer Check	11/1/21	21-26969	PATIENT REFUND	\$72.04	TRUE	11/1/21
110980	Computer Check	11/22/21	21-27433	PATIENT REFUND	\$89.70	FALSE	11/22/21
110797	Computer Check	11/8/21	21-27603	PATIENT REFUND	\$120.14	TRUE	11/8/21
110522	Computer Check	10/11/21	21-27701	PATIENT REFUND	\$250.00	TRUE	10/11/21
110455	Computer Check	10/4/21	21-28365	PATIENT REFUND	\$75.00	TRUE	10/4/21
110514	Computer Check	10/11/21	21-28377	PATIENT REFUND	\$23.71	TRUE	10/11/21
110467	Computer Check	10/4/21	21-28445	PATIENT REFUND	\$166.22	FALSE	10/4/21
110519	Computer Check	10/11/21	21-28649	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$397.27	TRUE	10/11/21
110453	Computer Check	10/4/21	21-28722	PATIENT REFUND	\$250.00	TRUE	10/4/21
110459	Computer Check	10/4/21	21-28761	PATIENT REFUND	\$125.00	FALSE	10/4/21
110511	Computer Check	10/11/21	21-29330	PATIENT REFUND	\$24.75	FALSE	10/11/21
110884	Computer Check	11/15/21	21-29479	PATIENT REFUND	\$145.21	FALSE	11/15/21
110992	Computer Check	11/22/21	21-29479B	PATIENT REFUND	\$145.21	FALSE	11/22/21
110696	Computer Check	11/1/21	21-29681	PATIENT REFUND	\$112.02	FALSE	11/1/21
110864	Computer Check	11/15/21	21-29776	NOVITAS SOLUTIONS (POB 3106)	\$660.83	FALSE	11/15/21
110472	Computer Check	10/4/21	21-29910	PATIENT REFUND	\$265.00	TRUE	10/4/21
110852	Computer Check	11/15/21	21-30092	PATIENT REFUND	\$125.00	FALSE	11/15/21
110851	Computer Check	11/15/21	21-30412	PATIENT REFUND	\$26.77	TRUE	11/15/21
110710	Computer Check	11/1/21	21-30420	PATIENT REFUND	\$74.70	TRUE	11/1/21
110702	Computer Check	11/1/21	21-30552	PATIENT REFUND	\$25.00	FALSE	11/1/21
110695	Computer Check	11/1/21	21-30901	PATIENT REFUND	\$100.00	TRUE	11/1/21
110468	Computer Check	10/4/21	21-31091	PATIENT REFUND	\$294.86	TRUE	10/4/21
110454	Computer Check	10/4/21	21-31167	PATIENT REFUND	\$96.57	TRUE	10/4/21
110863	Computer Check	11/15/21	21-31335	NOVITAS SOLUTIONS (POB 3106)	\$349.60	FALSE	11/15/21
110685	Computer Check	11/1/21	21-31438	PATIENT REFUND	\$100.00	TRUE	11/1/21
110725	Computer Check	11/1/21	21-31486	PATIENT REFUND	\$96.42	TRUE	11/1/21
110964	Computer Check	11/22/21	21-31565	PATIENT REFUND	\$25.21	FALSE	11/22/21
110706	Computer Check	11/1/21	21-31574	PATIENT REFUND	\$117.12	TRUE	11/1/21
110953	Computer Check	11/22/21	21-31822	PATIENT REFUND	\$585.42	FALSE	11/22/21
110595	Computer Check	10/18/21	21-31827	NOVITAS SOLUTIONS (POB 3106)	\$434.48	TRUE	10/18/21
110608	Computer Check	10/18/21	21-32205	UNITED HEALTHCARE (POB 101760)	\$64.09	TRUE	10/18/21
110474	Computer Check	10/4/21	21-32597	THE ESTATE OF JOE L. CANTINO	\$20.00	TRUE	10/4/21
110579	Computer Check	10/18/21	21-32868	AETNA MEDICARE	\$401.54	FALSE	10/18/21
110720	Computer Check	11/1/21	21-33158	PATIENT REFUND	\$98.89	FALSE	11/1/21
110955	Computer Check	11/22/21	21-33302	CIGNA (POB 188012)	\$710.25	FALSE	11/22/21
110723	Computer Check	11/1/21	21-33396	PATIENT REFUND	\$12.28	TRUE	11/1/21
110724	Computer Check	11/1/21	21-33429	PATIENT REFUND	\$300.00	FALSE	11/1/21
110527	Computer Check	10/11/21	21-33492	PATIENT REFUND	\$125.00	FALSE	10/11/21
110735	Computer Check	11/1/21	21-33523	WELLCARE HEALTH PLANS, INC	\$359.48	TRUE	11/1/21
110612	Computer Check	10/18/21	21-33531	WEB-TPA	\$114.73	FALSE	10/18/21
110649	Computer Check	10/25/21	21-33531B	PATIENT REFUND	\$114.73	TRUE	10/25/21
110971	Computer Check	11/22/21	21-34665	PATIENT REFUND	\$265.00	FALSE	11/22/21
110714	Computer Check	11/1/21	21-34782	NOVITAS SOLUTIONS (POB 3106)	\$208.70	FALSE	11/1/21
110966	Computer Check	11/22/21	21-34797	PATIENT REFUND	\$40.00	FALSE	11/22/21
110962	Computer Check	11/22/21	21-35154	PATIENT REFUND	\$27.23	FALSE	11/22/21
110530	Computer Check	10/11/21	21-35159	PATIENT REFUND	\$300.00	TRUE	10/11/21
110534	Computer Check	10/11/21	21-35549	PATIENT REFUND	\$290.00	TRUE	10/11/21
110540	Computer Check	10/11/21	21-35791	PATIENT REFUND	\$22.92	TRUE	10/11/21
110855	Computer Check	11/15/21	21-35851	PATIENT REFUND	\$500.00	FALSE	11/15/21
110962	Computer Check	11/22/21	21-35959	PATIENT REFUND	\$10.58	FALSE	11/22/21

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (10/01/2021 - 11/30/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
110875	Computer Check	11/15/21	21-3644	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$100.23	TRUE	11/15/21
110463	Computer Check	10/4/21	21-36741	PATIENT REFUND	\$392.57	TRUE	10/4/21
110981	Computer Check	11/22/21	21-37434	PATIENT REFUND	\$100.00	FALSE	11/22/21
110510	Computer Check	10/11/21	21-38068	PATIENT REFUND	\$443.46	TRUE	10/11/21
110970	Computer Check	11/22/21	21-38877	MANHATTAN LIFE ASSURANCE COMPANY OF AMEI	\$122.36	FALSE	11/22/21
110799	Computer Check	11/8/21	21-38999	PATIENT REFUND	\$467.56	FALSE	11/8/21
110697	Computer Check	11/1/21	21-39572	CIGNA HEALTHSPRING	\$299.61	FALSE	11/1/21
110721	Computer Check	11/1/21	21-40969	PATIENT REFUND	\$341.43	FALSE	11/1/21
110978	Computer Check	11/22/21	21-40969B	PATIENT REFUND	\$550.07	FALSE	11/22/21
110843	Computer Check	11/15/21	21-42187	PATIENT REFUND	\$361.23	FALSE	11/15/21
110866	Computer Check	11/15/21	21-42724	PATIENT REFUND	\$779.75	TRUE	11/15/21
110445	Computer Check	10/4/21	21-456	BUCHANAN, DENNIS	\$7.40	TRUE	10/4/21
110597	Computer Check	10/18/21	21-7206	PAYMENT RESOLUTION SERVICES	\$809.14	TRUE	10/18/21
110434	Computer Check	10/4/21	21-7294	BCBS OF TEXAS	\$352.45	TRUE	10/4/21
110698	Computer Check	11/1/21	21-7710	CIGNA HEALTHSPRING	\$328.20	FALSE	11/1/21
110737	Computer Check	11/1/21	21-7773	PATIENT REFUND	\$93.36	FALSE	11/1/21
110539	Computer Check	10/11/21	21-8347	NOVITAS SOLUTIONS (POB 3106)	\$349.02	TRUE	10/11/21
110533	Computer Check	10/11/21	21-8347B	PATIENT REFUND	\$209.42	TRUE	10/11/21
110512	Computer Check	10/11/21	21-9967	PATIENT REFUND	\$10.00	TRUE	10/11/21
110954	Computer Check	11/22/21	BCBS112221	BLUECROSS BLUESHIELD OF SOUTH CAROLINA	\$96.46	FALSE	11/22/21
TOTAL					\$34,612.69		

MCHD Surplus/Salvage
November/December 2021

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1	CN0G313H7426187S24FSA00	8136	Dell 19" Monitor	Salvage	Broken/Out of warranty
1	MY19H9LS617313W	8503	Samsung 19" Monitor	Salvage	Broken/Out of warranty
1	RWS112227654	N/A	Viewsonic 22" Monitor	Salvage	Broken/Out of warranty
1 each	59954	8522	EZ IO DRIVER	Salvage	loss of power/end of life
2	N/A	N/A	20+ year old rusted small parts bin	Salvage	End of life and not used
59	N/A	N/A	19.5" aluminum wheels from Horton ambulances	Surplus	Not cost effective to use
1	1GNLC2EC9FR570836	N/A	Shop 622, 2015 Tahoe PPV	Surplus	End of life, Mileage: 192756
1	1GNLC2EC7FR575937	N/A	Shop 623, 2015 Tahoe PPV	Surplus	End of life, Mileage: 210441

AGENDA ITEM # 19

Board Mtg.: 12/07/2021

Montgomery County Hospital District

Proceeds from Sale of Assets

01/01/2020 - 10/31/2021

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	Frazer Box E-1597/X-819	5/28/2020	1,000.00
Vehicles	Frazer Box E-1755/X-802	6/2/2020	1,000.00
Vehicles	Frazer Box E-1075/X-794	6/2/2020	1,000.00
Vehicles	Frazer Box E-1076/X-491	6/2/2020	1,000.00
Vehicles	Frazer Box E-1706/X-836	6/2/2020	1,000.00
Vehicles	Frazer Box E-1074/X-416/X-828	6/2/2020	1,000.00
Vehicles	2012 Dodge Ram 3500 - 217,597 miles	6/3/2020	7,265.00
Vehicles	2002 Ford E250 Van Econoline - 210,919 miles	6/24/2020	2,020.00
Vehicles	2012 Dodge Ram 3500 - 209,981 miles	7/22/2020	7,195.00
Vehicles	2015 Dodge Ram 3500 - 215,076 miles	9/30/2020	11,470.00
Vehicles	2012 Dodge Ram 3500 - 212,065 miles	9/30/2020	9,970.00
Vehicles	2012 Dodge Ram 3500 - 213,159 miles	10/7/2020	9,045.00
Vehicles	2012 Dodge Ram 3500 - 208,436 miles	10/21/2020	10,265.00
Vehicles	2010 Dodge Ram 2500 - 199,754 miles	2/6/2021	9,460.00
Vehicles	2008 Chevy G2500 Van - 178,259 miles	5/5/2021	10,105.00
Vehicles	2003 Ford F350 - 321,100 miles	6/30/2021	7,480.00
Vehicles Total			<u>90,275.00</u>
Total Proceeds			<u><u>90,275.00</u></u>

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., October 26, 2021 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00

2. Invocation

Led by Mr. Grice

3. Pledge of Allegiance

Led by Mr. Spratt

4. Roll Call

Present:

Sandy Wagner
Georgette Whatley
Brad Spratt
Chris Grice

Not Present

Justin Chance
Brent Thor
Bob Bagley

5. Public Comment

No one made a comment from the public.

6. Special Recognition

Ms. Whatley, Chairperson recognized Donna Daniel for her 12 years of service, thanking her for her work with the board.

Field – Scott Pelczar

NonField - Rubina Ahmed

7. Presentation of Investment Report for the quarter ended September 30, 2021. (Mr. Grice, Treasurer – MCHD Board)

Mr. Brett Allen, CFO presented the Investment Report for the quarter ended September 30, 2021.

8. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

Mr. Randy Johnson, CEO presented a report to the board.

9. Consider and act on the recommended lined updates from the Bylaws Committee meeting held on updates from the September 23, 2021. (Ms. Whatley, Chairperson – MCHD Board)

Ms. Whatley made a motion to consider and act on the recommended lined updates from the Bylaws Committee meeting held on updates from the September 23, 2021 along with additional items discussed with staff today that have now been updated in the Bylaws. Mr. Grice offered a second. After board discussion motion passed unanimously.

10. Presentation of Quarterly Employee Turnover Report. (Mr. Chance, Chair – Personnel Committee)

Mrs. Emily Fitzgerald, HR Manager presented the Quarterly Employee Turnover Report.

11. Remote working employees update. (Mr. Justin Chance, Chair – Personnel Committee)

Mr. Randy Johnson, CEO gave an update on remote workers.

12. Consider and act on the November and December, 2021 MCHD Regular Board of Directors meeting dates and times. (Ms. Whatley, Chairperson – MCHD Board)

Ms. Whatley made a motion to consider and act on the recommendation of staff on the November and December, 2021. Mr. Spratt offered a second and motion passed unanimously.

13. Consider and act on District Policies: (Ms. Whatley, Chairperson – MCHD Board)

- **REC 26-102, Updating Policies and Training Policy.**
- **REC 26-103, Request for Confidential Communications Policy.**
- **REC 26-104, Patient Requests for Access to PHI Policy.**
- **REC 26-105, Patient Request for Amendment PHI Policy.**
- **REC 26-106, Requests for Restriction of PHI Policy.**
- **REC 26-107, Patient Request Accounting of Disclosures of PHI Policy.**
- **REC 26-108A Privacy Officer Designation.**
- **REC 26-108B Security Officer Designation.**
- **REC 26-109 Procedure for Filing Complaints About Privacy**
- **REC 26-110, Breaches of Unsecured PHI Policy.**
- **REC 26-111, Contingency Planning Policy.**
- **REC 26-112, Physical Security Policy.**

Mr. Randy Johnson, advised the board that these practices have been in place with MCHD and that PWW has helped us memorialize them in writing.

Ms. Whatley made a motion to consider and act on District Policies as follows:

- REC 26-102, Updating Policies and Training Policy.
- REC 26-103, Request for Confidential Communications Policy.
- REC 26-104, Patient Requests for Access to PHI Policy.
- REC 26-105, Patient Request for Amendment PHI Policy.
- REC 26-106, Requests for Restriction of PHI Policy.
- REC 26-107, Patient Request Accounting of Disclosures of PHI Policy.
- REC 26-108A Privacy Officer Designation.
- REC 26-108B Security Officer Designation.
- REC 26-109 Procedure for Filing Complaints About Privacy
- REC 26-110, Breaches of Unsecured PHI Policy.
- REC 26-111, Contingency Planning Policy.
- REC 26-112, Physical Security Policy.

Mr. Spratt offer a second. After board discussion motion passed unanimously

14. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

15. EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)

Mr. Scott Pelczar, Chair of EMS Advisory Committee gave an update to the board.

16. Consider and act on road safety replacement. (Mr. Thor, Chair – EMS Committee)

Mr. Sean Simmonds, Safety and Emergency Preparedness and Mr. Brett Allen, CFO made a presentation to the board on the road safety replacement.

Mr. Spratt made a motion to accept the recommendation on road safety replacement Acetech 5 year lease. Mr. Grice offered a second. After board discussion motion passed unanimously.

17. Discuss and approve the upgrade of Lytx cameras (DriveCam) due to the sun-setting of cellular 3G. (Mr. Thor, Chair – EMS Committee)

Ms. Whatley made a motion to discuss and approve the upgrade of Lytx cameras (DriveCam) due to the sun-setting of cellular 3G. Mr. Grice offered a second and motion passed unanimously.

18. Consider and act on the retro fit of electrical system on Horton ambulances. (Mr. Thor, Chair – EMS Committee)

Mr. James Campbell, EMS Chief updated the board on the retro fit of electrical system on Horton ambulances.

Ms. Whatley made a motion to consider and act on the retro fit of electrical system on Horton ambulances. Mr. Spratt offered a second and motion passed unanimously.

19. Consider and act on ET3 Telehealth partnership. (Mr. Thor, Chair – EMS Committee)

Mr. Kevin Crocker, Division Chief of Quality and Process Improvement presented E3 Telehealth Partnership presentation to the board.

Mr. Grice made a motion to consider and act on staff recommended provider for ET3 Telehealth partnership. Mr. Spratt offered a second. After board discussion motion passed unanimously.

20. COO Report to include updates on facilities, radio system, materials management, staff activities, community paramedicine, and IT.

Mrs. Melissa Miller, COO presented a report to the board.

21. Consider and act on Interlocal agreement between the Hospital District and the City of Splendor for the lease of approximately 1.2 acres of Hospital District land for its use as a City park. (Mr. Spratt, Chair – PADCOM Committee)

Mr. Spratt made a motion to postpone the Interlocal agreement indefinitely between the Hospital District and the City of Splendor for the lease of approximately 1.29 acres of Hospital District land for its use as a City park. Mr. Grice offered a second. After board discussion motion passed unanimously.

- 22. Consider and act on sole source letter for EXACOM digital recorder system annual maintenance. (Mr. Spratt, Chair - PADCOM Committee)**

Ms. Whatley made a motion to consider and act on the sole source letter EXACOM digital recorder system annual maintenance. Mr. Spratt offered a second and motion passed unanimously.

- 23. Consider and act on EXACOM digital recorder system annual maintenance. (Mr. Spratt, Chair - PADCOM Committee.)**

Ms. Whatley made a motion to consider and act on EXACOM digital recorder system annual maintenance. Mr. Spratt offered a second and motion passed unanimously.

- 24. Consider and act on Docunav Shield. (Mr. Spratt, Chair – PADCOM)**

Mr. Spratt made a motion to consider and act on Docunav Shield. Mr. Grice offered a second and motion passed unanimously.

- 25. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.**

Mrs. Melissa Miller, COO Manager presented the HCAP report to the board.

- 26. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Grice offered a second and motion passed unanimously.

- 27. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Spratt offered a second and motion passed unanimously.

- 28. Presentation of preliminary Financial Report for twelve months ended September 30, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.**

Mr. Brett Allen, CFO presented financial report to the board.

- 29. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. (Mr. Grice, Treasurer - MCHD Board)**

Mr. Grice made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. Mr. Spratt offered a second and motion passed unanimously.

30. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2022. (Mr. Grice, Treasurer - MCHD Board)

Mr. Grice made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2022. Mr. Spratt offered a second and motion passed unanimously.

31. Consider and act on ratification payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Spratt offered a second and motion passed unanimously.

32. Consider and act on Salvage and Surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Grice made a motion to consider and act on Salvage and Surplus. Mr. Spratt offered a second and motion passed unanimously.

33. Consider and act on the Zoll Billing Pro, 3 year contract. (Mr. Grice, Treasurer – MCHD Board)

Mr. Grice made a motion to consider and act on Zoll Billing Pro, 5 year contract. Mr. Spratt offered a second. After board discussion motion passed unanimously.

34. Secretary's Report – September 28, 2021 Regular BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)

Mrs. Wagner made a motion to consider and act on the minutes for September 28, 2021 Regular BOD meeting. Mr. Spratt offered a second and motion passed unanimously.

35. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- **To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
- **To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.**

Ms. Whatley advised that the executive session agenda item was not needed.

36. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)

Not needed.

37. Adjourn.

The board adjourned at 5:11 p.m.

Agenda Item # 21



To: Board of Directors

From: Randy Johnson, CEO

Date: December 7, 2021

Re: Convene into Executive Session

Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss and take action if needed on real estate under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.

Agenda Item # 22



To: Board of Directors

From: Randy Johnson, CEO

Date: December 7, 2021

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)