

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: September 28, 2021

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

Items involving Visitors

7. Consider and act on renewal of the employee health related benefits, including employee health insurance. (Mr. Chance, Chair – Personnel Committee)

District

8. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
9. Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)
 - HR 25-311 Employee Purchase Program
 - HR 25-315 Paid Quarantined Leave Policy

Emergency Medical Services

10. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
11. EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)
12. Presentation of the EMS Field Schedule Debit Day Expansion. (Mr. Thor, Chair – EMS Committee)

13. Consider and act upon Emergency Triage, Treatment and Transport (ET3) presentation and plan. (Mr. Thor, Chair – EMS Committee)

Operations and Health Care Services

14. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
15. Presentation of Exacom recording failure review. (Mr. Spratt, Chair – PADCOM Committee)
16. Consider and act on approval of Sole-Source letter for IP Station Alerting System. (Mr. Spratt, Chair – PADCOM Committee)
17. Consider and act on the purchase of the annual service agreement with US Digital for IP Station alerting system. (Mr. Spratt, Chair – PADCOM Committee)
18. Consider and act on approval of Sole-Source letter in connection with procurement of L3 Harris Software and SUMS Agreement. (Mr. Spratt, Chair – PADCOM Committee)
19. Consider and act on approval of L3 Harris Software and SUMS Agreement. (Mr. Spratt, Chair – PADCOM Committee)
20. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
21. Consider and act on ratification of contracts with additional network providers for indigent care. (Mrs. Wagner, Chair – Indigent Care Committee)
22. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
23. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Finance

24. Presentation of preliminary Financial Report for eleven months ended August 31, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
25. MCHD financial 3 year scenario presentation. (Ms. Whatley, Chairperson – MCHD Board)
26. Consider and act on Public Consulting Group amendment. (Mr. Grice, Treasurer – MCHD Board)
27. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2022. (Mr. Grice, Treasurer - MCHD Board)
28. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
29. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

Other Items

30. Secretary's Report – August 24, 2021 Public Tax hearing, August 24, 2021 Regular BOD meeting, August 31, 2021 Public Budget hearing and August 31, 2021 Special BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)
31. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.
32. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)

33. Adjourn.

Sandy Wagner, Secretary

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).



Employee Benefit Renewal Calendar Year 2022

September 28, 2021



Executive Summary

- I. Medical – 2022 status quo projected cost Increase of \$255K over Current (4.5% increase)**
 - A. Marketing efforts support renewal with Blue Cross Blue Shield of Texas;
 - United Healthcare declined to quote
 - Aetna did not respond
 - Cigna provided an uncompetitive overall quote of 9.6% or \$675K, including medical administration and stop loss.
 - B. BCBSTX provided an initial stop loss increase of 44%; negotiated renewal down to 17.5% on stop loss
 - C. Gallagher Pharmacy Collective delivers \$47.74 PEPM credit to Administration Fee (30% reduction in fee since implementation).
- II. Ancillary Benefits (includes Dental and Vision) – All received a rate pass with the exception of Short Term Disability**
 - A. 121.22% Loss Ratio on Short Term Disability over the past three years; The BCBSTX renewal is increasing 15% or \$9,316 for next year. Short Term Disability is paid 100% by MCHD.
 - B. The market did not produce material savings.



Benefit Renewal Summary

Health & Welfare Line of Coverage	Current Vendor	Renewal Comments	Current Rates Expire
Medical Administration	BCBSTX	Administration Fee - 1.9% Decrease	12/31/2021
Stop Loss	BCBSTX	Initial Individual Stop Loss - 44% Increase Negotiated Individual Stop Loss – 17.5% Increase Aggregate Stop Loss – 2.5% Increase	12/31/2021
Dental	BCBSTX	Rate Pass	12/31/2021
Vision	Ameritas	Rate Pass	12/31/2021
Life/AD&D	BCBSTX	Rate Pass	12/31/2021
Short Term Disability	BCBSTX	15% or \$9,316 Increase	12/31/2021
Long Term Disability	BCBSTX	Rate Pass	12/31/2021
Accident/Critical Illness	BCBSTX	Rate Pass	12/31/2021

Note: All above renewal rates are guaranteed for one year.



Medical Insurance Cost

	2021 Current PEPM	2021 Current Annual	2022 Renewal PEPM	2022 Renewal Annual	Annual Difference	% Difference
Net Administration	\$34.30	\$146,941	\$33.64	\$144,114	\$2,827	-1.9%
ISL @ \$100,000	\$153.03	\$655,581	\$179.81	\$770,306	\$114,726	17.5%
ASL Premium	\$7.21	\$30,888	\$7.39	\$31,659	\$771	2.5%
Total	\$194.54	\$833,409	\$220.84	\$946,079	\$112,669	13.5%
Expected Claims	\$1,137.25	\$4,871,979	\$1,170.39	\$5,013,951	\$141,972	2.9%
Grand Total		\$5,705,388		\$5,960,029	\$254,641	4.5%

ISL – Individual Stop Loss

ASL – Aggregate Stop Loss



Medical Premiums

Health Plan Option	Monthly Premium	Employee Monthly Premium	MCHD Monthly Premium
HDHP (HSA)	100%	19.1%	80.9%
Employee Only	\$643.28	\$123.12	\$520.16
Employee + Spouse	\$1,498.83	\$286.86	\$1,211.97
Employee + Children	\$1,170.77	\$224.07	\$946.70
Employee + Family	\$1,826.90	\$349.65	\$1,477.25
PPO	100%	29%	71%
Employee Only	\$772.52	\$221.78	\$550.74
Employee + Spouse	\$1,799.94	\$516.73	\$1,283.21
Employee + Children	\$1,405.96	\$403.63	\$1,002.33
Employee + Family	\$2,193.93	\$629.84	\$1,564.09



Dental Premiums

<u>Dental Plan Option</u>	Employee		MCHD
	Monthly Premium	Monthly Premium	Monthly Premium
PPO Base	100%	20%	80%
Employee Only	\$16.44	\$0.00	\$16.44
Employee + Spouse	\$38.32	\$7.66	\$30.66
Employee + Children	\$26.12	\$5.22	\$20.90
Employee + Family	\$48.00	\$9.60	\$38.40
PPO Buy Up	100%	20%	80%
Employee Only	\$34.32	\$0.00	\$34.32
Employee + Spouse	\$70.76	\$14.15	\$56.61
Employee + Children	\$89.00	\$17.80	\$71.20
Employee + Family	\$135.20	\$27.04	\$108.16



Vision Premiums

Vision	Monthly Premium
Employee Only	\$7.35
Employee + Spouse	\$12.93
Employee + Children	\$13.56
Employee + Family	\$19.40

100% of the vision insurance benefit is paid by MCHD.



Optional Coverage Accident Premiums

Accident	Monthly Premium
Employee Only	\$9.94
Employee + Spouse	\$16.54
Employee + Children	\$19.00
Employee + Family	\$29.88

100% of the premium is paid by the employee.



Optional Coverage Critical Illness Premiums

Age Band	EE Only	EE+ SP	EE+ CH	FAM
17-24	\$1.94	\$2.94	\$2.96	\$3.96
25-29	\$2.23	\$3.45	\$3.25	\$4.47
30-34	\$2.58	\$4.01	\$3.60	\$5.03
35-39	\$3.60	\$5.54	\$4.62	\$6.56
40-44	\$4.28	\$6.55	\$5.30	\$7.57
45-49	\$5.56	\$8.52	\$6.58	\$9.54
50-54	\$7.09	\$10.90	\$8.11	\$11.92
55-59	\$8.75	\$13.42	\$9.77	\$14.44
60-64	\$10.84	\$16.66	\$11.86	\$17.68
65-70	\$13.14	\$20.18	\$14.16	\$21.20

* Rates per \$10,000

* Smoker or Non-smoker

* 100% of the premium is paid by the employee.



Recommendation

Medical - BCBS with no change in
Employee Premiums

Agenda Item # 8



We Make a Difference!

To: Board of Directors
From: Randy Johnson, CEO
Date: September 23, 2021
Re: CEO Report

SEPTEMBER 2021

Note of last month's activities:

- EMS completed third quarter CE.
- The Board adopted the proposed 2021 Budget with minimal changes.
- The Board set the tax rate.
- The Board reviewed Board Bylaws in the bylaws committee.
- We began the interview process for a Billing Manager to map the departmental billing and collections workflow.
- The EMS command staff has been finalizing the pre-work to begin the Medicare ET3 program in January, 2022.
- Chief Crocker presented a BLS truck data review to Command staff and Dr. Dickson.
- Chief Campbell and I met with representatives of the Woodlands Township Board to discuss the possibility of MCHD EMS providing EMS coverage for the Creekside area of The Woodlands in the event the citizens vote to incorporate The Woodlands from a township to a city in the November election. We said that we would present their request to the MCHD Board for consideration. We noted that we believed our board would willingly provide EMS coverage to Creekside in the event The Woodlands becomes a city, but The Woodlands would have to be responsible for any additional costs of providing the service. Montgomery county taxpayers cannot be responsible for providing EMS services to Creekside as it is located in Harris County. In the event The Woodlands becomes a city, the estimated date that we may provide EMS coverage to Creekside would be no earlier than May, 2022.
- Began long term plan design for presentation to the Board.
- We have been working with Iron Man. This year, Hermann Hospital is not supporting Iron Man as they have no capacity or resources to manage the event due to lack of capacity. MCHD has been on several calls with the Iron Man management team and have told them that all county hospitals do not yet have capacity to have additional patients from the Iron Man event present to area Emergency Departments. Additionally, MCHD EMS does not have the capacity to support the event this year. Regardless, at this time, the event is scheduled to proceed in October and Cypress Creek EMS will be the EMS supporter for the event.

- MCHD has been conducting weekly Zoom calls with all area hospitals to determine hospital capacity. Med Com has been utilized for the past month to do a better job of load-balancing the patient transfers to area hospital emergency departments.
- The EMS Committee met and discussed debit day trucks, uniform changes, and discussed issues with being called to medically clear patients who may be going to jail. I have called Sheriff Henderson and will be meeting with him to discuss this and any other potential issues.
- Chief Campbell has begun his involvement with Leadership Montgomery County. LMC is an organization that involves young leaders from various businesses around the county and meets with them once per month. In that day-long monthly meeting, they visit various points of interest around the county and cover various county topics (Visit the jail and sheriff's office, sewer plant, Lake Conroe dam and the San Jacinto River Authority, Commissioner's Court, the civil and criminal court system, city government, and various non-profit agencies). Additionally, they will learn leadership skills and work on a project to improve life for the citizens of Montgomery County.

Planned projects for next few months:

- Will plan to test and implement MiliMatch, a cognitive linguistics artificial intelligence program that may aid the District in better matching talent for potential hires. This program will be tested on our new-hires for our next paramedic cohort to test its efficacy.
- Will present and revise after input from the Board, the three year plan.
- Will attend next month's EDP presentation to get better information on Montgomery County and the Greater Houston economic recovery.
- Will present the compliance program during the next CE
- Will plan to transition a new billing manager to replace Ms. Web.
- Will select a Tele-med provider for our ET3 project, scheduled to begin January 1.

Thank you,

Randy

Agenda Item # 9



To: Board of Directors


From: Emily Fitzgerald, HR Manager

Date: September 28, 2021

Re: District Policies

Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)

- HR 25-311 Employee Purchase Program
- HR 25-315 Paid Quarantined Leave Policy

 Montgomery County Hospital District	EMPLOYEE PURCHASE PROGRAM	Page 1 of 1
Department	Policy Number	CAAS Reference Number
Human Resources	HR 25-311	

I. POLICY

~~The~~ MCHD permits its employees to purchase MCHD products or internal educational offerings through payroll deduction. ~~Purchases can be made through the Human Resources Department. All purchases must be picked up within five business days or merchandise will be returned for resale.~~

~~Employees may pay by:~~

~~1. Check written to the MCHD.~~

~~2. Payroll deduction; at a minimum deduction at \$10.00 per month, not to exceed six (6) months.~~

- Purchases less than \$100.00 will be one payroll deduction.
- Purchases between \$100.01 to \$300.00 may be up to three payroll deductions.
- Purchases between \$300.01 to \$600.00 may be up to six payroll deductions.
- Purchases above \$600.01 may be up to ten payroll deductions.


~~3.1.~~ Upon termination whether voluntary or involuntary, any outstanding balance owed to MCHD, will be deducted from the employee's² final payroll check in compliance with state and federal law.

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References: Previously Policy # 10-311

Original Date MM/YYYY
Review/Revision Date 10/2008, 09/2021
X Supersedes all Previous
Date Approved by Compliance 9.15.2021
Date Approved by the Board of Directors
~~10/28/2008~~ 09/28/2021

 Montgomery County Hospital District	EMPLOYEE PURCHASE PROGRAM	Page 1 of 1
Department	Policy Number	CAAS Reference Number
Human Resources	HR 25-311	


I. POLICY

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References: Previously Policy # 10-311

Original Date	MM/YYYY
Review/Revision Date	10/2008, 09/2021
X Supersedes all Previous	
Date Approved by Compliance	9.15.2021
Date Approved by the Board of Directors	09/28/2021

 Montgomery County Hospital District	PAID QUARANTINE LEAVE POLICY	Page 1 of 1
Department	Policy Number	CAAS Reference Number
Human Resources	HR 25-315	

I. PURPOSE

The purpose is to establish a paid quarantine leave policy to compensate qualified employees, all MCHD staff, who are required to quarantine or isolate due to a possible or known exposure to a communicable disease while on duty as is provided in accordance with Section 2 – Chapter 180 of the Texas Local Government Code.

Qualified employees expanded to include all MCHD staff.


II. POLICY

Employees are expected to follow MCHD safety and infection control procedures. If a qualified employee is required to quarantine or isolate due to a known exposure to a communicable disease while on duty and the leave is ordered by the person's supervisor or the District's health authority, they will be eligible for paid quarantine leave. Employees are expected to isolate while receiving paid quarantine leave or will be subject to disciplinary action. While on paid quarantine leave, the employee will receive the following for the duration of their leave:

- 1) Compensation for any missed shifts based on the employee's assigned regular scheduled missed shifts
- 2) All employment benefits including, but not limited to, PTO accrual, holiday pay, health benefit plan benefits and pension benefits
- 3) Reimbursement for reasonable costs related to the quarantine, including lodging, medical, and transportation

References:

Original Date 07/2021
Review/Revision Date MM/YY/YY09/2021
X Supersedes all Previous
Approved by Compliance 7/15/2021 9/15/2021
Approved Board of Directors: 7/27/2021
9/28/2021

 Montgomery County Hospital District	PAID QUARANTINE LEAVE POLICY	Page 1 of 1
Department	Policy Number	CAAS Reference Number
Human Resources	HR 25-315	

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References:

Original Date 07/2021 Review/Revision Date 09/2021 X Supersedes all Previous Approved by Compliance 9/15/2021 Approved Board of Directors: 9/28/2021
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Agenda Item # 10



To: Board of Directors

From: James Campbell

Date: September 28, 2021

RE: EMS Division Report

Executive Summary

- Customer service scores for August 2021 rank MCHD 3rd compared to other EMS systems. There were 450 patient surveys returned between 8/1/2021 and 8/31/2021. Our average survey score was 95.02 and 84.16% of responses gave MCHD the highest rating of “very good.” Overall, 98.98% of responses were positive.
- August 2021 was one of the busiest months on record for MCHD EMS. We responded to 8,232 calls and transported 4,324 patients.
- We continue to diligently monitor staffing on a daily basis. At the time of this report we have (13) total people out, (6) In-Charges and (7) Attendants; (1) of them is secondary to COVID-19.
- MCHD EMS call volume has plateaued and we are starting to see volume slow down.
 - 7/1/21 – 9/22/21 MCHD EMS averaged 248 responses per day
 - 7/28/21 – 9/22/21 MCHD EMS averaged 260 responses per day
 - 8/18/21 – 9/22/21 MCHD EMS averaged 258 responses per day
- Thankfully, the Montgomery County Commissioners Court extended the contract for traveling nurses in our area to 10/15/21. Area hospitals are struggling with staff and space, which continues to be concern of ours as we manage hospital bed delays.
 - We have developed a report that looks daily when an MCHD ambulance has a hospital bed delay of over an hour.
 - An example of this data is from 9/15/21 – 9/21/21 a MCHD ambulance waited at a hospital for over an hour 36 times. This equates to nearly 32 hours of lost time.
- The attendance bonus has been a successful plan to help keep our ambulances staffed. We are still finalizing the count of who will get the round 1 bonus, but it looks like approximately 180/270 employees (field and Alarm) will receive the bonus. Round 2 ends 10/8/21 all the bonus money will be paid by 10/31/21.
- We had to postpone our September Chiefs meeting secondary to Hurricane Nicholas. The meeting we held 9/21/21 and reviewed BLS data, the use of droperidol, and our plans for yearly evaluations.
- The survey results from the EMS Field Shift Survey were discussed with the EMS Committee and sent to the field. The results heavily favored transitioning to a Debit Day schedule while still offering some peak shift options.
- We did an extensive clinical, quality, and operational review of the first three weeks of our BLS ambulance responses. The data was favorable thus far and some of that information is below:
 - The BLS ambulances average (11) responses per day
 - The BLS ambulances have saved 299 hours of MICU time (dispatched to in-service)
 - 271 responses completed by the BLS ambulances
 - 100% of the patients transported have been with no lights and sirens
- Our hiring process is open! We are looking to hire EMTs for our next Blinn Paramedic School cohort, which will begin in January 2022. Our existing class continues to do well, with an expected graduation of December 2021.
- Yearly evaluation time has started, and the District Chiefs will giving the Captains and the In-Charges their yearly performance evaluations over the coming weeks.

Department of Clinical Services and Quality and Process Improvement

- A tremendous 'THANK YOU' to everyone regarding the Open Call lists!! That list has diminished significantly and it takes nearly every department and crew to make that happen, thank you!
- The Captains Promotional Process has been announced; please see your District Chief or DCS if you have questions about the timeline and the process. At the time of this update we have a total of (12) applicants.
- 100% review of our droperidol use has been favorable with this new medication in our formulary. We have about 20 cases, 2/3 of the administrations have been for abdominal pain and 1/3 have been for acute agitation.

Operations

- We have had several meetings with Ironman regarding the rescheduled April 2020 race, which was planned for 10/9/21. As much as we enjoy staffing that event, we unfortunately had to decline our EMS/Medical participation secondary to our staffing needs and the countywide hospital staffing/space concerns.
- Chief Shaw the Deputy Chiefs have started preparing the 2022 Shift Bid document. The District Chiefs will bid on their 2022 shifts at the October Chiefs meeting.
- Slate, the new scheduling software, is making progress towards implementation. We plan to have training on how to use Slate at Q4CE.
- MCHD was proud to participate in multiple 9/11 commemorative events this year. It was a special year as we honored those who lost their lives twenty years ago.
- Safety Safari is scheduled for 10/11 – 10/15, flu shots will be offered.

Alarm

- Alarm had a failed switch in regards to internet connectivity that caused CAD to go down the week of 9/20/21. This was an identified challenge secondary to an interruption the previous week. Alarm was able to navigate a real time "bug out" plan to our backup center at CPR. This allowed for MCHD to remain operational, which in turn allowed IT to replace the internet switch.
- At the EMS Committee meeting there was an identified need to engage the PSAPs in order to gain some traction with our call transfer procedures. We will work on that communication and project as we move forward.
- Alarm's new hire, Jane Barber has quickly and successfully made it through her call taker training. Jane comes to us from an EMD accredited ACE center. She is currently on her own in the call-taking phase. Alarm refers to this phase as "ghosting" We expect she'll need minor assistance as she navigates new operational processes as she continues to learn and excel.

EMS Committee Update

- The Committee is looking at how MCHD EMS stages for law enforcement and would like to meet with our LE partners to discuss these procedures.
- The next meeting is scheduled for Thursday October 21, 2021 at 2pm.



Dispatched Incident Review

Last Month

8/1/2021 - 8/31/2021

Dispatched	
Incidents	6,789
Responses	8,232

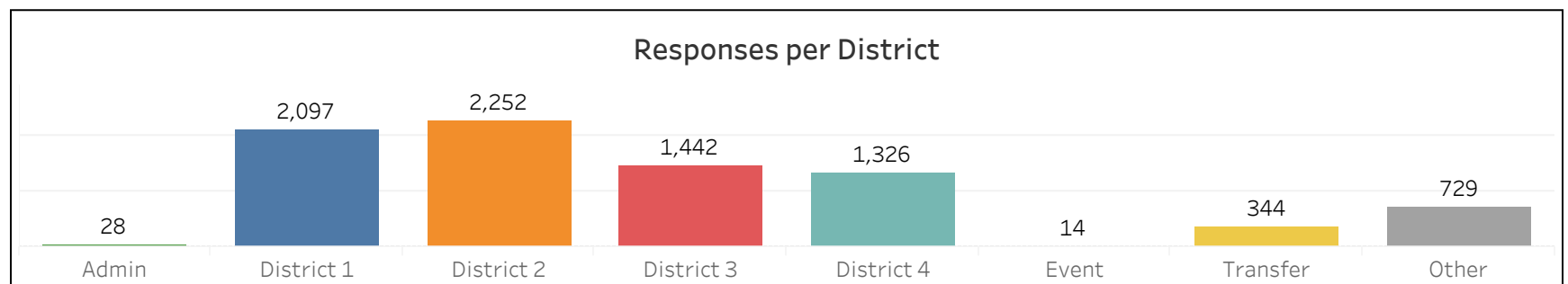
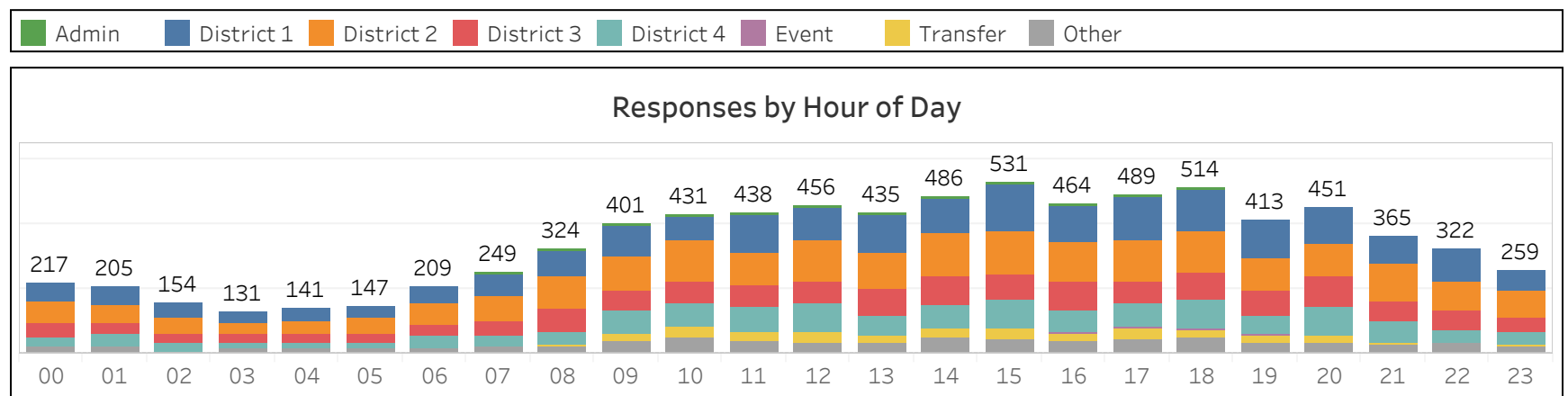
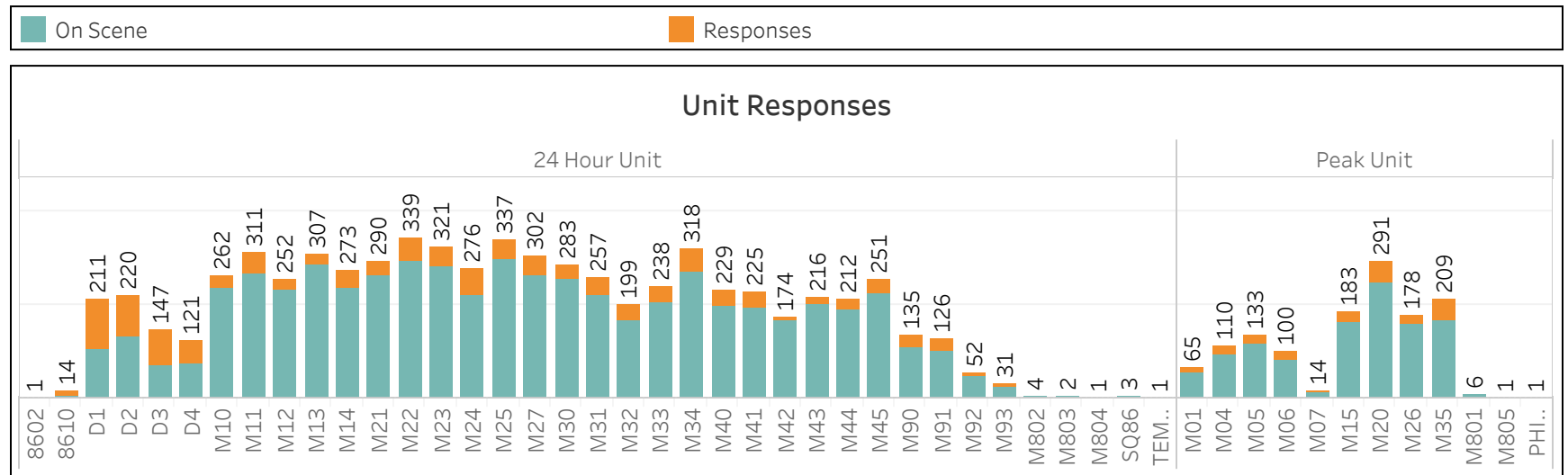
On Scene	
Incidents	6,375
Responses	6,876

Transported	
Incidents	4,264
Transports	4,324

Response Times			
Priority 1	Priority 2	Priority 3	Overall
92.3%	94.6%	93.4%	93.0%

Breathing Problems	941
Sick Person	836
Fall	638
MVC	514
Unconscious/Fainting	495
Chest Pain	446
Transfer/Evaluation	373
Emotional Crisis	248
Stroke	216
SEND	211
Unknown Problem	189
Hemorrhage	183
Seizures	171
Assault	165
Abdominal Pain	155
Medical Alarm	129
Overdose Ingestion	99
Traumatic Injury	94
Heart Problems	88
Diabetic	86
Allergic Reaction	76
Cardiac Arrest	68
Structure Fire	63
Back Pain	47
Obvious/Expected Dea..	37
Headache	29
Choking	26
Pregnancy/Miscarriage	23
Environmental Exposu..	22
Dedicated Standby	20
Penetrating Trauma	18
Animal Attack	14
Creekside Medical	9
Environmental Exposu..	7
Gas	7
Drowning	5
Outside	5
Burns	4
Service Call	4
Controlled Burn	3
Entrapment	3
Inhalation/Hazmat	3
Locked in a Vehicle	3
Non-Dedicated Standby	3
Smoke	3
Transfer	3
Eve Problems	2
Lake Rescue	2
Vehicle Fire	2
Alarm	1
Dedicated TEMS Stan..	1
Electrocution	1
Explosion	1
Grass/Woods Fire	1
Hazmat	1
Outside Fire	1

Transfer	1
Transfer - ALS	2



Hospital Patient Transports

August 2021

Total Transports
to All Facilities

4,426

Dest Name (group)	Activation Type (group)					Grand Total
	Not Applicable	Sepsis	STEMI	Stroke	Trauma	
HCAHH - Conroe		22	3	5	16	46
H. Methodist - The Woodlands		14	1	26		41
M.Hermann - The Woodlands		16	7	7	10	40
CHI - St. Luke's - The Woodlands		19	3	5		27
HCAHH - Kingwood	1	3	1	13	3	21
HCAHH - Tomball		4				4
HCAHH - Northwest					2	2
M.Hermann - Northeast		1				1
M. Hermann - Cypress		1				1
CHI - St. Luke's Vintage		1				1
Grand Total	1	81	15	56	31	184

Avg. Turnaround Time Main Facilities (Minutes)

HCAHH - North Cypress	86.97
HCAHH - Northwest	74.98
Ben Taub General	72.20
M.Hermann - Northeast	58.48
HCAHH - Kingwood	55.20
H. Methodist Hospital - Willowbrook	50.09
HCAHH - Tomball	48.00
M.Hermann - TMC	47.58
H. Methodist - The Woodlands	47.10
M.Hermann - The Woodlands	45.19
CHI - St. Luke's Vintage	42.85
M.Hermann - Cypress	42.12
CHI - St. Luke's - The Woodlands	42.11
HCAHH - Conroe	41.78
TCH - TMC	38.03
MD Anderson Cancer Center - TMC	36.21
H. Methodist Hospital - TMC	34.84
CHI - St. Luke's - TMC	32.58
Baylor Scott & White College Station	31.73
TCH - The Woodlands	30.57
Michael E. DeBakey VA Medical Center	30.41
Huntsville Memorial	30.32

Patients Per Facility Main Facilities (Count)

HCAHH - Conroe	1,042
M.Hermann - The Woodlands	806
H. Methodist - The Woodlands	633
CHI - St. Luke's - The Woodlands	568
HCAHH - Kingwood	419
HCAHH - Tomball	170
TCH - The Woodlands	138
M.Hermann - Northeast	116
H. Methodist Hospital - Willowbrook	32
CHI - St. Luke's Vintage	29
M.Hermann - Cypress	24
HCAHH - Northwest	20
MD Anderson Cancer Center - TMC	14
Michael E. DeBakey VA Medical Center	8
Huntsville Memorial	8
M.Hermann - TMC	7
H. Methodist Hospital - TMC	5
CHI - St. Luke's - TMC	5
TCH - TMC	3
HCAHH - North Cypress	3
Ben Taub General	2
Baylor Scott & White College Station	2

Avg. Turnaround Time Support Facilities (Minutes)

CHI - St. Luke's - Memorial Livingston	110.9
M.Hermann - Southwest	58.3
Kingwood Emergency Center	43.2
CHI - St. Luke's - Lakeside	33.7
M. Hermann CCC - Kingwood	31.7
CHI - St. Luke's EC - Conroe	30.3
M.Hermann CCC - Spring	28.1
H. Methodist ECC - 1488	26.8
HCAHH - Cleveland ER	26.0
CHI - St. Luke's - Springwoods Village	25.4
HCAHH - Magnolia ER	24.6
M.Hermann - Woodlands West	24.5
America's ER Magnolia	21.2
Behavioral - Woodland Springs	11.9
Behavioral - Tri-County	10.6

Patients Per Facility Support Facilities (Count)

H. Methodist ECC - 1488	69
M.Hermann - Woodlands West	57
HCAHH - Cleveland ER	52
CHI - St. Luke's - Springwoods Village	43
M. Hermann CCC - Kingwood	41
CHI - St. Luke's EC - Conroe	30
America's ER Magnolia	22
HCAHH - Magnolia ER	20
CHI - St. Luke's - Lakeside	16
Behavioral - Tri-County	10
M.Hermann CCC - Spring	5
Behavioral - Woodland Springs	5
CHI - St. Luke's - Memorial Livingston	2
M.Hermann - Southwest	1
Kingwood Emergency Center	1

Campbell, James

From: Daniel, Donna
Sent: Wednesday, September 22, 2021 8:20 AM
To: MCHD Board Members; Brent Thor; Brent Thor (Firemdk@yahoo.com); Admin Building; Service Center; EMS Operations; EMS Supervisors; EMS Field Crews; Deputy Chiefs; District Chiefs; Dispatchers; AlarmOps; Command Staff
Cc: Walker, Debra; Burgess, Kameron
Subject: Information Bulletin #21-074 - RE MCHD News Update - September
Importance: High



Information Bulletin

TO: MCHD Staff
FROM: Misti Willingham, PIO
DATE: September 21, 2021
RE: **MCHD News Update**
Info #: **21-074**



Covid-19 Update

- At the time of this communication, we have (6) ICs and (7) Attendants out; (1) is related to Covid-19.
- Covid-19 cases in the county have plateaued and are slowing trending downward. County hospital Covid-19 patients in the ICU remain high at (90).
- Our recent call volume trend is:
 - 7/1/21 – 9/21/21 we've averaged 247 responses per day
 - 7/28/21 – 9/21/21 we've averaged 260 responses per day
 - 8/16/21 – 9/21/21 we've averaged 261 responses per day
- Although we do not have a timeline of when things we settle down, we are optimistic with the improvements we have seen in the region.
- The Montgomery County Commissioner Court extended the traveling nurse program 30 more days, to 10/15/21.

District Chiefs Meeting Update

- Secondary to Hurricane Nicholas we postponed the 9/14 meeting and moved it to 9/21.
- Dr. Dickson and Dr. Patrick gave a great presentation on clinical expectations; it's what they give all of our NEOP classes. Their ten points for success are great, and #1 was "Put your patients first." Your District Chiefs will have access to that full presentation.
- The new schedulers continue to learn quickly and are doing well. Please be patient and courteous with them. If you have questions or concerns with shift moves please discuss them to your Chief.
- Slate, the new scheduling software, is making progress towards implementation. We plan to have training on how to use Slate at Q4CE.
- We hope to be back in Sta. 26 in the next 2-3 weeks and living in new Sta. 44 in a month.

DCS and Professional Development Update

- A tremendous 'THANK YOU' to everyone regarding the Open Call lists!! That list has diminished significantly and it takes nearly every department and crew to make that happen, thank you!
- The Captains Promotional Process has been announced; please see your District Chief or DCS if you have questions about the timeline and the process. At the time of this update we have a total of (12) applicants.
- 100% review of our droperidol use has been favorable with this new medication in our formulary. We have about 20 cases, 2/3 of the administrations have been for abdominal pain and 1/3 have been for acute agitation.

9 Day vs Debit Day Scheduling and EMS Committee Update

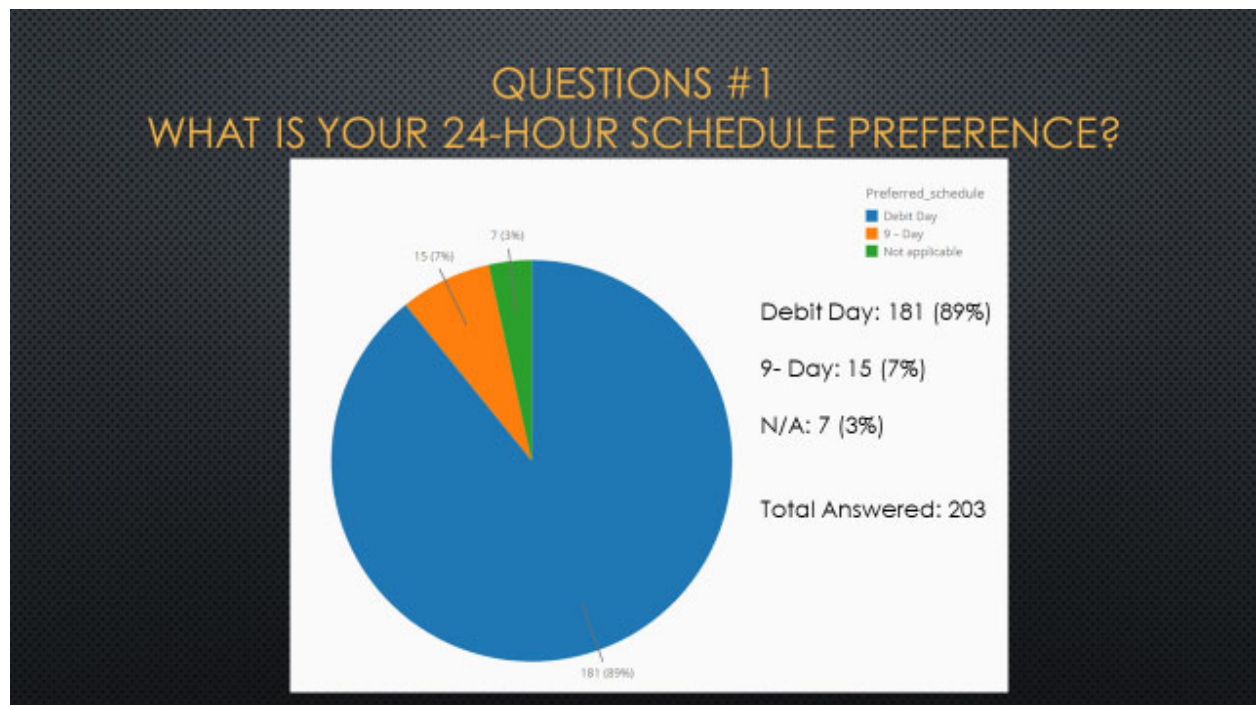
- We presented the survey results to the EMS Committee on September 16th, and the data is attached.
- Our next step is to present this survey results and financial data to the full MCHD Board of Directors at the monthly meeting on September 28th.

- The question regarding moving shift change from 0700 to 0600 we will spend more time discussing as we move forward. No immediate plans to make that change at the 2022 shift bid, but will have further discussion about that transition as we plan for the future.
- The next EMS Committee meeting is scheduled for 10/20/21 at 2pm.

Other Important Information

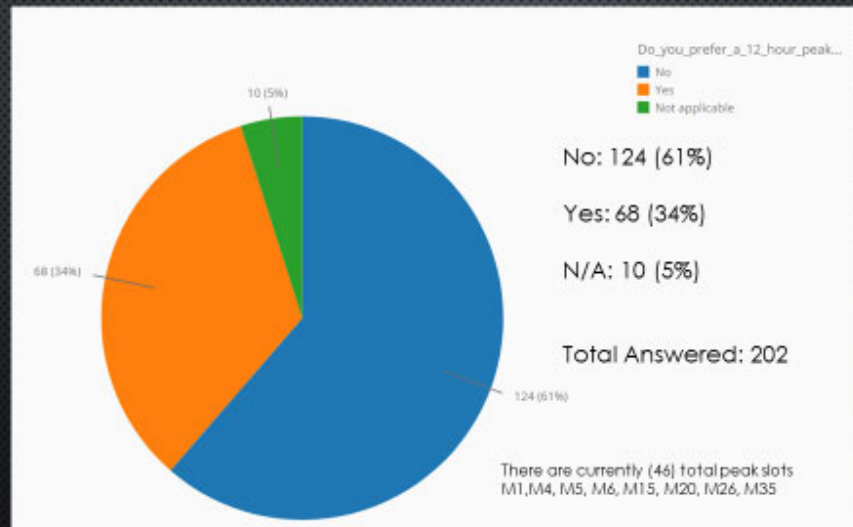
- Safety Safari is scheduled for 10/11 – 10/15, flu shots will be offered.
- Please complete the quick LF form on what badge number and title you have, it's in your email.
- The MCHD Board of Directors approved the FY2022 budget which means the 3% raises will be granted pending yearly evaluations.

Wednesday September 22 is the first day of Fall! With the changing of the seasons, it is a great time to refresh and be optimistic about our future. As summer fades away and the trees begin to lose their leaves, cooler weather is on the horizon! We continue to remain resilient and have managed to stay united through a difficult time in history. We still have work to do, but with each new day and new season, we get the chance to be thankful for what we have today. The work that you have all been able to accomplish is making a tremendous impact on our county. Your hard work and dedication is going to make family time this fall possible!



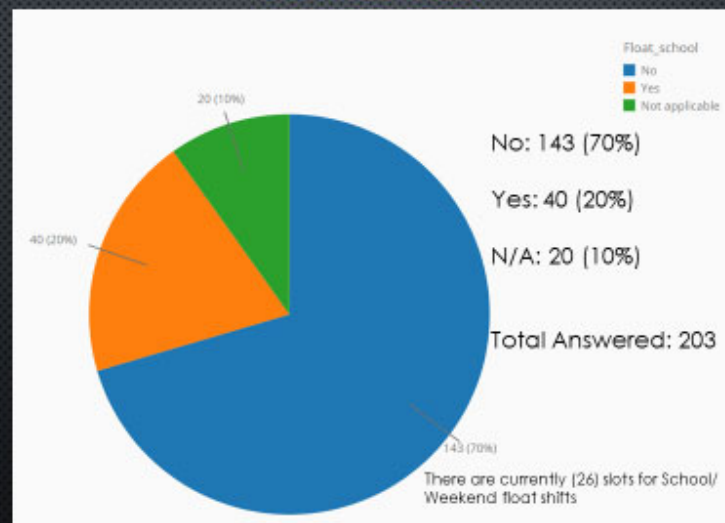
QUESTIONS #2

DO YOU PREFER A 12-HOUR PEAK SCHEDULE?

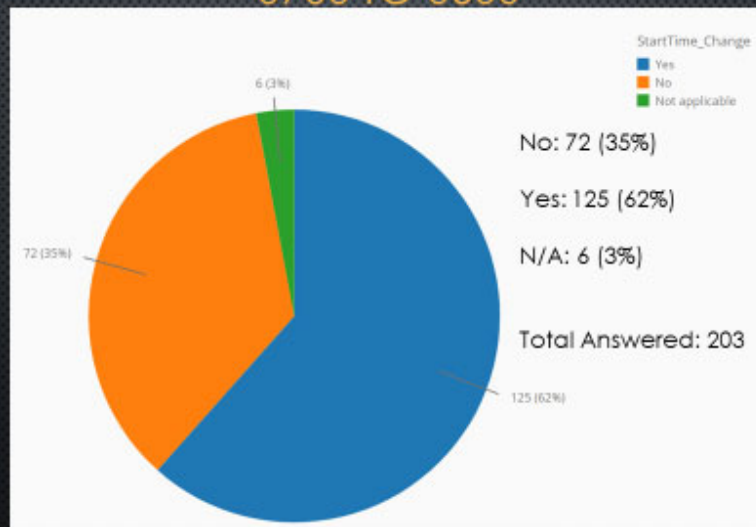


QUESTIONS #3

DO YOU PREFER A WEEKEND FLOAT/SCHOOL SCHEDULE?



QUESTIONS #4 INTERESTED IN MOVING SHIFT CHANGE FROM 0700 TO 0600



Docs' Corner – MCHD Paramedic Podcast & Podcast 360

New Releases

MCHD Paramedic Podcast 360: Awake & Paralyzed

<https://www.youtube.com/watch?v=2tbLZDfLvk8&t=26s>

<https://soundcloud.com/mchdpp/aware-final-mixdown>

COVID 19 UPDATE: ICUs, Masks & Mu

<https://www.youtube.com/watch?v=v0Qz3i6dIgI&t=3s>

AHORA: The BEFAST for Spanish-speakers

<https://soundcloud.com/mchdpp/ahora-final-mixdown>

Training Calendar

<https://app.targetsolutions.com/auth/index.cfm?action=login.showlogin&customerid=33551&customerpath=mchd>

Have a Question?

Misti Willingham

Public Information Officer

D: 936.523.1134

C: 936.537.0611

Montgomery County Hospital District

Donna Daniel, CACO, CAPO

Records Manager/Compliance Officer

D: 936.523.5016

C: 832.364.9308

Montgomery County Hospital District

MCHD

Conroe, TX

Client 6577



1515 Center Street

Lansing, Mi 48096

1 (517) 318-3800

support@EMSSurveyTeam.com

www.EMSSurveyTeam.com

EMS System Report

August 1, 2021 to August 31, 2021

Your Score

95.02

Number of Your Patients in this Report

450

Number of Patients in this Report

7,162

Number of Transport Services in All EMS DB

173





Executive Summary

This report contains data from **450 MCHD** patients who returned a questionnaire between **08/01/2021** and **08/31/2021**.

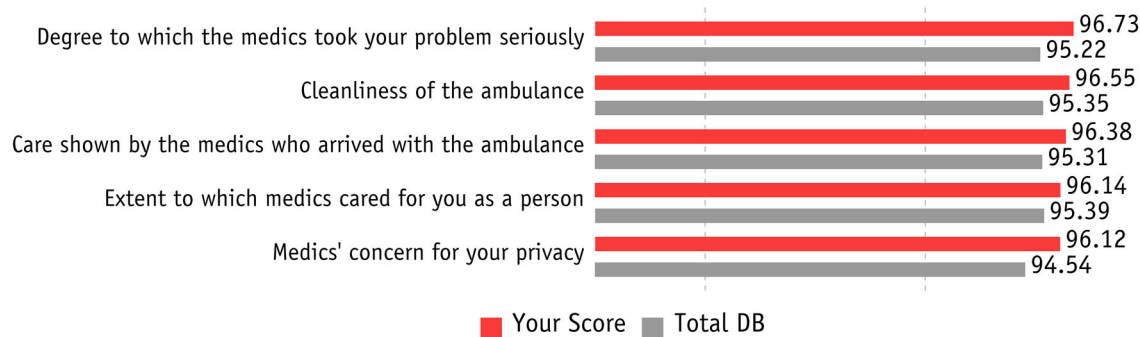
The overall mean score for the standard questions was **95.02**; this is a difference of **1.32** points from the overall EMS database score of **93.70**.

The current score of **95.02** is a change of **0.14** points from last period's score of **94.88**. This was the **28th** highest overall score for all companies in the database.

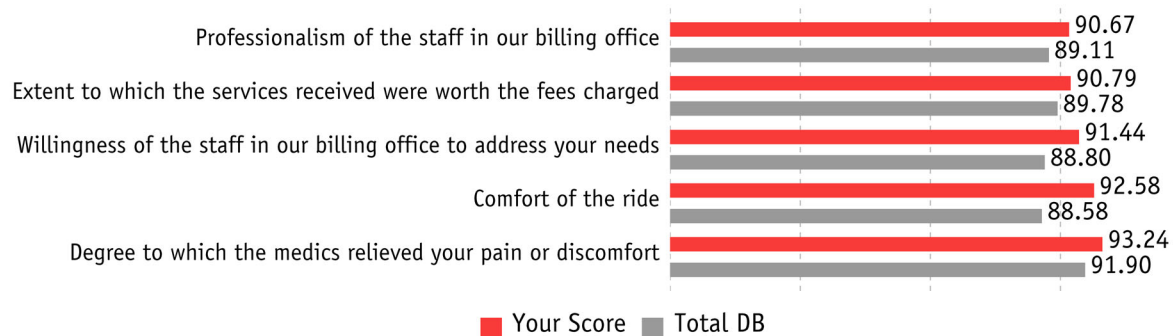
You are ranked **3rd** for comparably sized companies in the system.

84.16% of responses to standard questions had a rating of Very Good, the highest rating. **98.98%** of all responses were positive.

5 Highest Scores



5 Lowest Scores

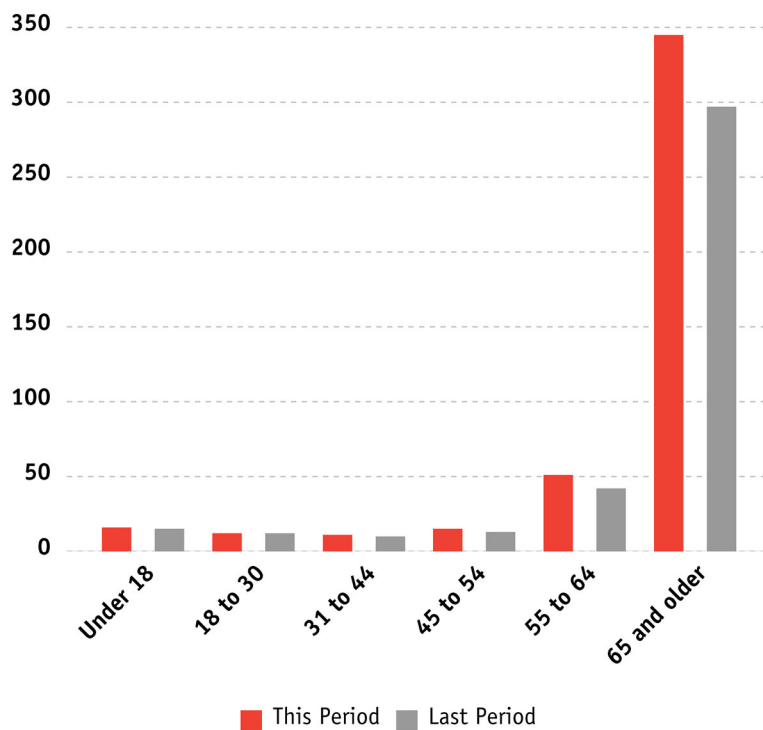




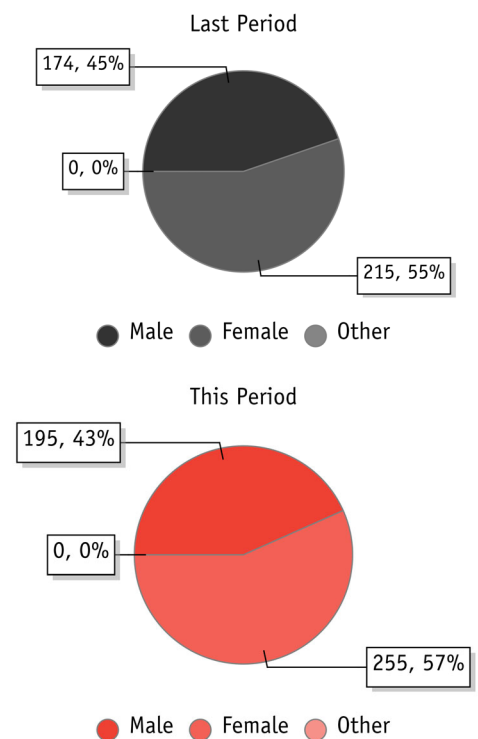
Demographics — This section provides demographic information about the patients who responded to the survey for the current and the previous periods. The information comes from the data you submitted. Compare this demographic data to your eligible population. Generally, the demographic

	Last Period				This Period			
	Total	Male	Female	Other	Total	Male	Female	Other
Under 18	15	7	8	0	16	4	12	0
18 to 30	12	5	7	0	12	6	6	0
31 to 44	10	6	4	0	11	1	10	0
45 to 54	13	5	8	0	15	7	8	0
55 to 64	42	21	21	0	51	21	30	0
65 and older	297	130	167	0	345	156	189	0
Total	389	174	215	0	450	195	255	0

Age Ranges



Gender

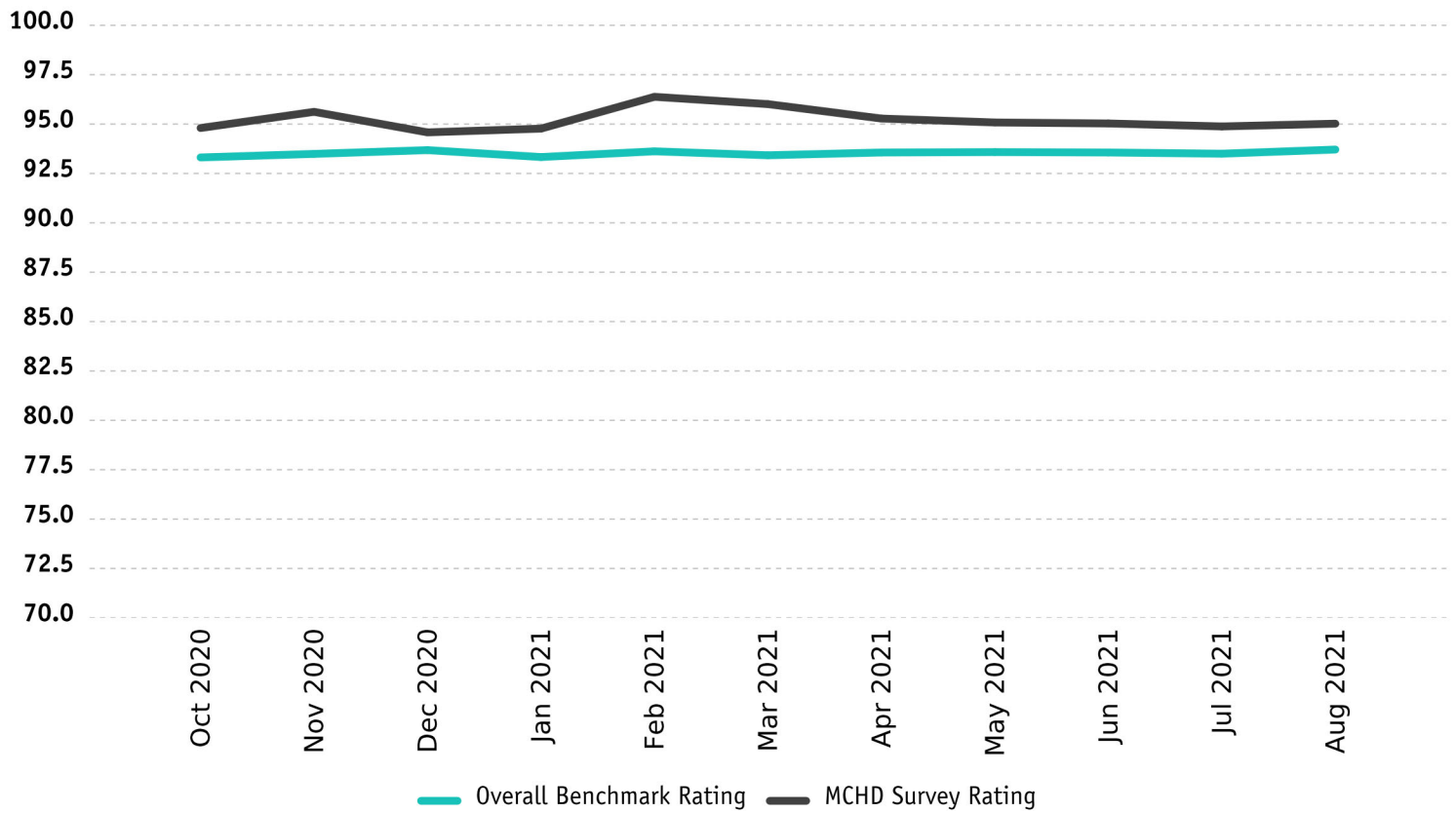


**Question Analysis (Continued)****Overall Assessment Analysis**

	Last Period	Change	This Period	Total DB
How well did our staff work together to care for you	95.38	-0.15	95.23	94.64
Extent to which our staff eased your entry into the medical facility	95.13	-0.20	94.93	94.32
Appropriateness of Emergency Medical Transportation treatment	95.82	-0.55	95.27	94.28
Extent to which the services received were worth the fees charged	92.36	-1.57	90.79	89.78
Overall rating of the care provided by our Emergency Medical Transportation	95.82	-0.75	95.07	94.57
Likelihood of recommending this ambulance service to others	95.24	-0.32	94.92	94.21



Monthly tracking of Overall Survey Score





Greatest Increase and Decrease in Scores by Question

	Last Period	This Period	Change	Total DB Score
Increases				
Comfort of the ride	91.09	92.58	1.49	88.58
Degree to which the medics took your problem seriously	95.47	96.73	1.26	95.22
Extent to which medics included you in the treatment decisions (if applicable)	94.58	95.77	1.19	93.47
Medics' concern for your privacy	95.25	96.12	0.87	94.54
Care shown by the medics who arrived with the ambulance	95.68	96.38	0.70	95.31
Extent to which the medics kept you informed about your treatment	94.92	95.37	0.45	93.83
Degree to which the medics listened to you and/or your family	95.73	96.06	0.33	94.91
Concern shown by the person you called for ambulance service	94.63	94.93	0.30	93.62
Skill of the person driving the ambulance	95.81	96.08	0.27	94.61
Cleanliness of the ambulance	96.30	96.55	0.24	95.35
Decreases				
Extent to which the services received were worth the fees charged	92.36	90.79	-1.57	89.78
Overall rating of the care provided by our Emergency Medical Transportation service	95.82	95.07	-0.75	94.57
Degree to which the medics relieved your pain or discomfort	93.82	93.24	-0.58	91.90
Appropriateness of Emergency Medical Transportation treatment	95.82	95.27	-0.54	94.28
Professionalism of the staff in our billing office	91.18	90.67	-0.51	89.11
Skill of the medics	96.36	95.88	-0.48	95.40
Likelihood of recommending this ambulance service to others	95.24	94.92	-0.33	94.21
Extent to which our staff eased your entry into the medical facility	95.13	94.93	-0.20	94.32
How well did our staff work together to care for you	95.38	95.23	-0.15	94.64

Fleet Summary 2020-2021

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
August 2021	209,963	18,845	5,125	17,113	251,046	62,762
July 2021	136,613	13,303	4,285	16,124	170,325	42,581
June 2021	130,766	12,841	3,566	14,903	162,076	40,519
May 2021	154,598	16,236	6,849	18,070	195,753	48,938
April 2021	126,641	15,050	5,458	15,896	163,045	40,761
March 2021	144,784	14,758	6,471	17,789	183,802	45,951
February 2021	123,335	11,573	4,670	16,712	156,290	39,073
January 2021	112,461	10,444	4,463	13,877	141,245	35,311
December 2020	118,136	11,924	4,066	11,015	145,141	36,285
November 2020	145,058	14,630	5,277	16,115	181,080	45,270
October 2020	113,824	10,859	4,835	14,588	144,106	36,027
September 2020	149,145	14,446	6,006	15,592	185,189	46,297
Total	1,665,324	164,909	61,071	187,794	2,079,098	
Average	138,777	13,742	5,089	15,650	173,258	43,315
Annualized Amounts					2,079,098	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
August 2021	4				4
July 2021	4		1		5
June 2021	2		1		3
May 2021	2		1		3
April 2021	3		1		4
March 2021	4		2		6
February 2021	2		3		5
January 2021	2		3		5
December 2020	6		1		7
November 2020	8		3		11
October 2020	3	1	2		6
September 2020	2		2		4
Total	42		20		63
Per 100,000 Miles	2.02	-	0.96	-	3.03

Service Interruptions	Count	Per 100K miles
August 2021	8	3.19
July 2021	4	2.35
June 2021	6	3.70
May 2021	4	2.04
April 2021	4	2.45
March 2021	1	0.54
February 2021	10	6.40
January 2021	6	4.25
December 2020	8	5.51
November 2020	7	3.87
October 2020	3	2.08
September 2020	7	3.78
Total	68	3.27

Agenda Item # 11



To: Board of Directors

From: Scott Pelczar, EMS Committee Chair

Date: September 28, 2021

Re: EMS Advisory Committee

EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)

Agenda Item # 12



To: MCHD Board of Directors

From: Chief James Campbell

Date: September 28, 2021

Re: EMS Field Schedule Debit Day Expansion

Fiscal Impact: Major

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Special request? |

The EMS Committee has completed financial research and conduct a survey to measure the EMS Field's desire to change to a different primary schedule.

The schedule that is being requested is the Debit Day schedule. To transition our 9-Day units to this schedule is an estimated \$4-\$4.5M in personnel costs.

Although the Debit Day schedule requires fewer work hours per year we are requesting that annual base pay remain the same.

Agenda Item # 13



To: Board of Directors

From: Kevin Crocker

Date: September 28, 2021

Re: ET3 Presentation and Plan

Consider and act upon Emergency Triage, Treatment and Transport (ET3) presentation and plan. (Mr. Thor, Chair – EMS Committee)

"Presentation will be provided at the board meeting"

Agenda Item # 14

To: Board of Directors
From: Melissa Miller, COO
Date: September 28, 2021
Re: COO Report

- New Station 44: Construction crews have been working double shifts and this station is on track for completion November 2021. This station, located at 18294 FM 1097 West, will house MCESD 2 and MCHD as well as provide office space for MCSO. We have given written notice to the landlord of current Station 44 that we will vacate by November 30, 2021.
- Station 26 is undergoing extensive work by the City of Shenandoah (CoS) to eliminate moisture related to the ac system. Four contractors visited the site to help determine the root cause of the issues and provide a permanent solution. The consistent assessment was:
 - The air space above the ceiling needs better circulation. CoS have received one quote to install vents and fans in the roof of the building to mitigate this issue and are waiting on a second quote.
 - The thermostat was being driven below 70 and causing the living space to hit dew point, which allowed water to soak into the walls, and ceiling, providing an environment for mold growth.
 - A dehumidifier could help remove moisture from the living space. There was a 50/50 split on how effective this would be. CoS and MCHD already had a dehumidifier installed the last time we had this issue, and it is tied directly to the air handler. There was discussion of upsizing the dehumidifier and making it a stand-alone system.

The City of Shenandoah decided to install the additional ventilation and fans in the roof and monitor if this keeps the living space dry. If it does then we will not need the dehumidifier expansion. If not, then CoS will look at adding the stand-alone dehumidifier down the road. The City of Shenandoah staff has cleaned and disinfected the areas that had organic growth, painted and are replacing ruined ceiling tiles. Blackmon Mooring will clean the ductwork prior to the return of our crews. If this round of repairs does not eliminate the issues, MCHD will move forward with lease termination and permanently move our crews.
- The Administration Service yard suffered a power surge causing damage to our generator automatic transfer switches (ATS) downstream effecting Tahoe's, Chillers and communication cards within multiple ATS's in both buildings. A claim has been opened with our insurance provider. This will be an agenda item at the Oct. 19, 2021 PADCOM Committee Meeting.
- A licensed inspector performed extensive inspection of each MCHD owned station to aid in the ongoing maintenance of these assets and educate staff on what additional items to include in their routine inspections. The facilities team is working to make needed and suggested repairs utilizing in-house staff or contractors as necessary. This will be an agenda item at the Oct. 19, 2021 PADCOM Committee Meeting.
- On Sept. 10, Justin Evan's and I met with the Splendora representative related to the potential lease of MCHD property adjacent to Station 31 to work out the final boundaries. Although MCHD was clear on the boundaries at the initial meeting and again at the time of the survey Splendora

requested to revisit the boundaries. MCHD is unable to extend the boundaries as it encroaches on the area needed to maintain the First Responder Communication Tower and would be a risk to public safety. The representative, now clear that the boundary is non-negotiable, is taking the information back to Splendora City Council. MCHD awaits the revised survey to reflect the correct boundaries.

- The boring, electrical conduit, and electrical panel for ambulance expansion secure parking at the NE corner of the Service Center lot is complete. Phase 2 of this project is budgeted and will be completed FY22.
- The Radio team completed the annual radio upgrades with limited to zero OOS time for EMS crews.
- CAD and IT team installed spare CAD workstations in the WFD/CPD backup console area in Alarm for new employee training and storm operations.
- CAD team have been working with our CentralSquare/TriTech CAD customer success liaison on outstanding support tickets some of which are over 2 years old. There has been a great deal of turnover and delays in support since the CentralSquare acquisition of TriTech. We will continue to address and monitor the ongoing issues with our CAD vendor. An overview of these issues will be presented at the Oct. 19 PADCOM meeting.
- IT team is working on the replacing our email encryption system with a new system that will have better management technology.
- IT is working with EMS and Alarm on implementing the new scheduling software. The train the trainer class is completed and now we are in the building and testing phase. EMS staff training will be during Q4 continuing education classes.
- Shawn Hennes and Carlos Figueroa presented at a Laserfiche virtual user group in September. Carlos's presentation focused on a series of supply restocking forms used by Materials Management that were implemented this summer. In the first month using the ambulance restocking form, productivity increased by 224%. Other improvements included the reduction in paper use (the paper form took 7-9 pages per ambulance), ease training new MRTs, and near elimination of errors reported by the field.
- The HCAP online application has been built, and the HCAP team is currently testing it.
- At the time this report is being created, Docunav is conducting final testing of the automated process provide necessary employee data from Paycom to Laserfiche.
- As we prepare for the new fiscal year, we are working with Docunav to schedule the Docunav Shield implementation. This is the disaster recovery project that will ensure our Laserfiche environment is backed up on the cloud in case of cyberattack.



Public Health
Prevent. Promote. Protect.

Montgomery County
Public Health District

Processes That Make a Difference

Carlos Figueroa & Shawn Henners





Presenters



Carlos Figueroa

Electronic Business Process Specialist

cfigueroa@mchd-tx.org

936-523-5124



Shawn Henners

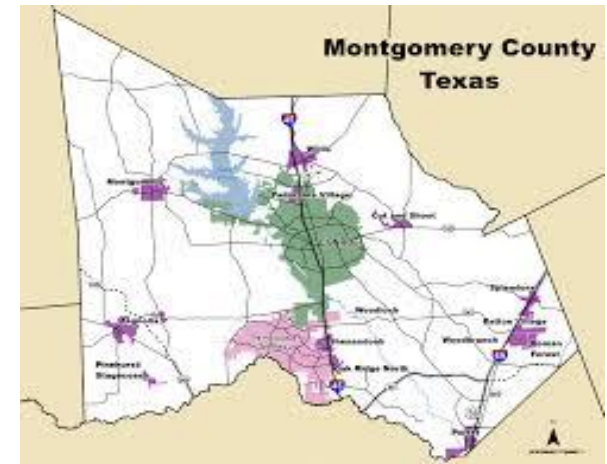
Electronic Business Process Manager

shenners@mchd-tx.org

936-523-2024



- Created by special legislation in 1977 as a political subdivision of the State of Texas
- Mission:
 - Provide medical services to the indigent residents of Montgomery County
 - Provide Emergency Medical Services (EMS) to Montgomery County
 - Provide county Public Health services
- Population over 600,000
- Laserfiche customer since 2007
- Purpose for our Laserfiche program:
Automate processes that are inefficient, ineffective, or inconsistently followed to help employees comply with policies and procedures





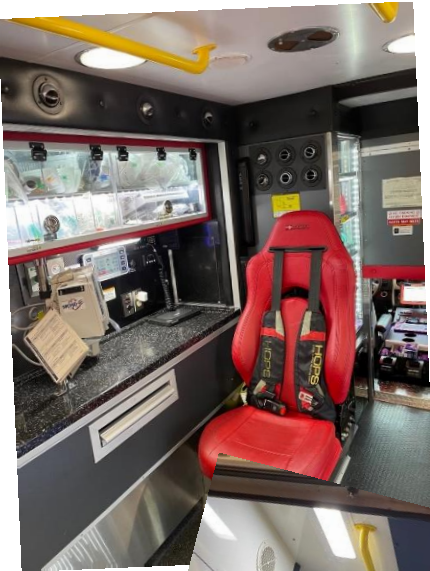
RESTOCKING PROCESSES



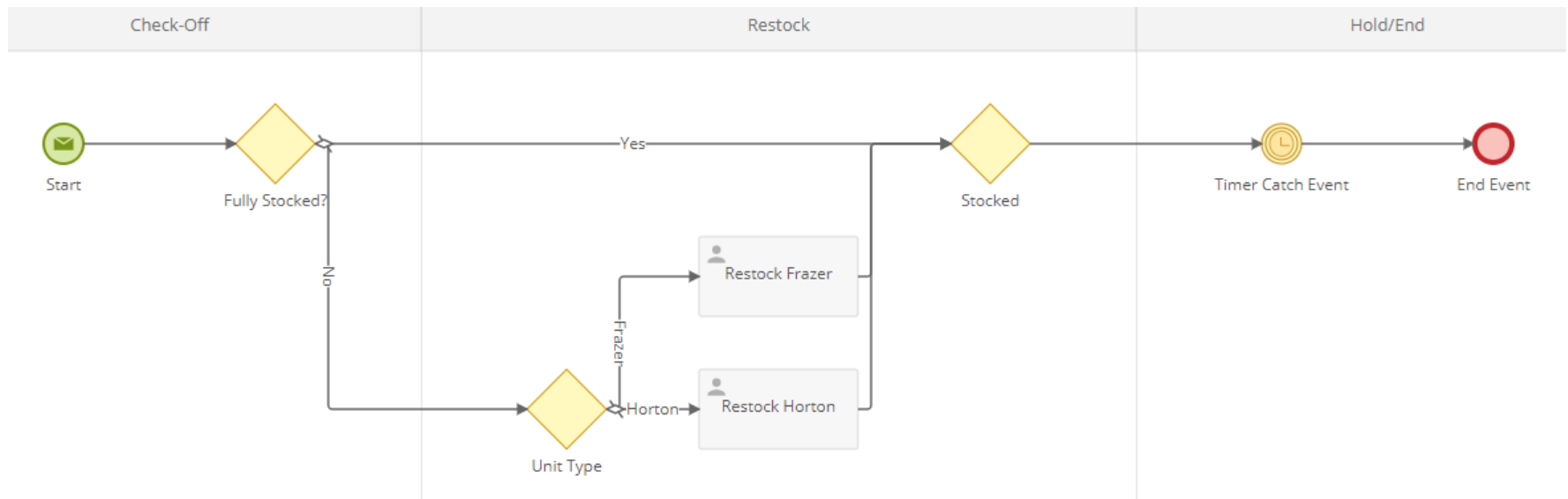
Challenges Faced

- **Efficiency**— paper forms took a long time to fill out, had to look at multiple pages to find needed items and then go back to restock
- **Accuracy** – High number of mistakes filling out forms, complaints that supplies were missing
- Difficulty training new employees
- Impossible to audit or analyze data efficiently

[Start Demo](#)



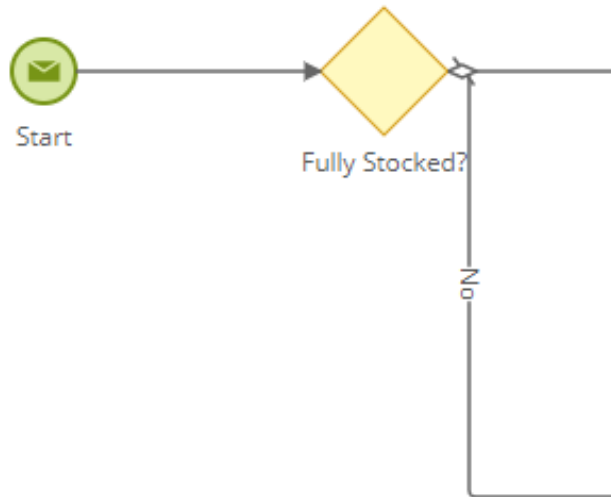
Medic Unit Check-Off





Stage 1: Check Off

Check-Off



Under CPR Seat - Nitrous Kit

IV Wall

Main IV Wall

Amount Needed

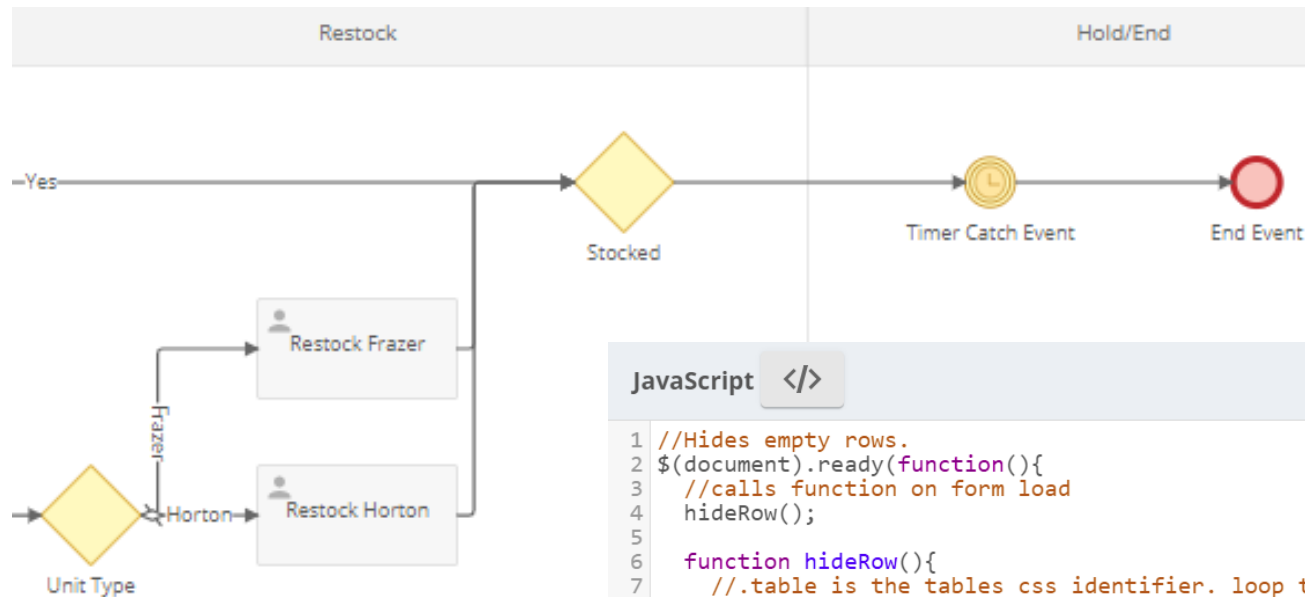
Glucometer Kit (1)	<input type="text"/>
Filter Straws (2)	<input type="text"/>
18ga Blunt Needle (5)	<input type="text"/>
21ga Needle (5)	<input type="text"/>
25ga Needle (5)	<input type="text"/>
Vanish Point Syringe (2)	<input type="text"/>
IV Start Kit (2)	<input type="text"/>
IV Extension Set (2)	<input type="text"/>
Flush (4)	<input type="text"/>
Alcohol Prep Pads (10)	<input type="text"/>
14ga IV Catheter (2)	<input type="text"/>
16ga Iv Catheter (2)	<input type="text"/>
18ga IV Catheter (6)	<input type="text"/>
20ga IV Catheter (6)	<input type="text"/>
22ga IV Catheter (2)	<input type="text"/>
24ga IV Catheter (2)	<input type="text"/>

Glucometer Kit

Amount Needed

Glucometer (1)	<input type="text"/>
Lancets (5+)	<input type="text"/>

Stage 2: Restock & Stage 3: Hold/End



JavaScript 

```

1 //Hides empty rows.
2 $(document).ready(function(){
3   //calls function on form load
4   hideRow();
5
6   function hideRow(){
7     //table is the tables css identifier. loop through rows on each
8     $('.table.cf-table-block tr').each(function(){
9       //dateColl is the css class of input field least likely to contain data
10      var emptyField = $(this).find('.empty input').val();
11      if( emptyField == '' ){
12        //hides row if field does not contain data
13        $(this).closest('tr').hide();
14      }
15      if( emptyField == '0' ){
16        //hides row if field is equal to 0
17        $(this).closest('tr').hide();
18      }
19      if ( $(this).find('.empty input').prop('checked') == true ){
20        //hides row if field is checked
21        $(this).closest("tr").hide();
22      }
23    });
24  }
25 });
  
```



Reporting & Tracking

Reports > Make Ready

MM - Medic Unit Check-Off

Last updated Wednesday, Sep 15 10:33 AM [Update Data](#)

<input type="checkbox"/>	Start_Time	Submission Time ▾	Shop # / MRT	# of Items Missing During Check	Unable to Restock
<input type="checkbox"/>	8:27:05 AM	9/14/2021 9:29 AM	MM - Medic Unit Check-Off 39: 09/14/2021 ...	9	
<input type="checkbox"/>	11:18:20 AM	9/13/2021 11:43 AM	MM - Medic Unit Check-Off 41: 09/13/2021 ...	9	
<input type="checkbox"/>	9:07:27 AM	9/13/2021 10:20 AM	MM - Medic Unit Check-Off 29: 09/13/2021 ...	19	

Reports > Incomplete FRO Orders This Week

MM - FRO Supply Order

Last updated Wednesday, Sep 15 10:39 AM [Update Data](#)

<input type="checkbox"/>	Instance ID ▲	Start date	Current stage	Assigned to	Department	Station
<input type="checkbox"/>	126987	9/12/2021 9:02 AM	Delivery & close	Chavez, Alberto	S Montgomery Co FD	11-6
<input type="checkbox"/>	126995	9/12/2021 1:09 PM	Delivery & close	Chavez, Alberto	S Montgomery Co FD	11-1
<input type="checkbox"/>	127000	9/12/2021 5:07 PM	Delivery & close	Chavez, Alberto	S Montgomery Co FD	11-4
<input type="checkbox"/>	127057	9/13/2021 11:31 AM	Delivery & close	Chavez, Alberto	Magnolia FD	181

Variations on the Theme



- Restock office supplies at our headquarters
- Restock cleaning and medical supplies at EMS stations (requested by on-site staff and submitted to Logistics)



Laserfiche Solution - Results

- Average trucks completed increased by 224% first month of use of Medic Unit Check-Off process
- Faster training during onboarding process
- Increased accuracy
- Decreased complaints
- Reduced paper use
- Better data management
- Easier data analysis





SIGNING POLICY ACKNOWLEDGEMENTS



Challenges Faced

Employee ID (Required) _____

Policy Acknowledgement Receipt

The following new/revised policy has an effective date of December 10, 2019:

- HR 25-608 Professional Development Reimbursement
 - Procedure – HR 25-608A – Submitting & Processing Professional Development & training Reimbursement Procedure.

I have read and been informed about the content, requirements and expectations of the policy/policies listed above. I agree by the policy/policies guidelines as a condition of my employment and continuing employment at MCHD. I understand that if I have questions, at any time, regarding the policy/policies, I will consult with my immediate supervisor or Human Resources. Please read the policy/policies carefully to ensure that you understand the policy/policies before signing the document.

Date: 1-22-2020

Name (Print): Shawn Grainger

Signature: _____

- **Manual** – paper forms, manually scanned to employee files
- **Tracking** - Excel spreadsheet took hours, “lost” forms
- **Time to completion** – took over 3 months to get to 95% compliance with signatures

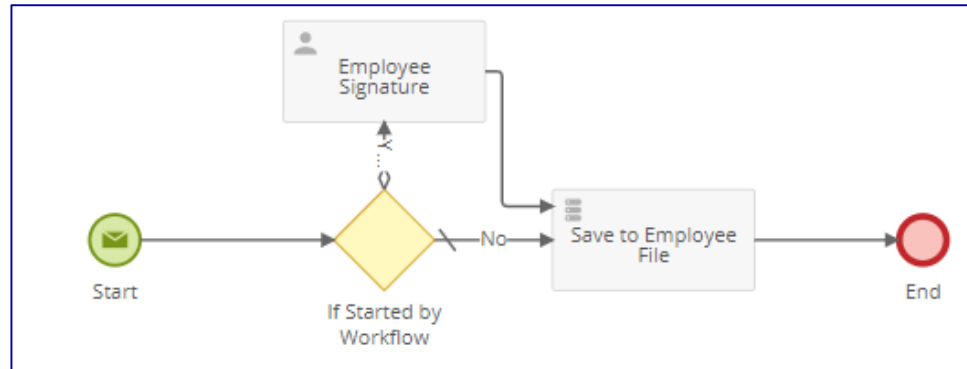


Laserfiche Solution

1. New form created & published
2. Existing Workflow to invoke form updated
(filter for correct employee groups;
connected to new form)
3. New Forms process added to report



1. New Forms Process



Policy Acknowledgement Receipt

[HR 25-315 Paid Quarantine Leave Policy](#)
[HR 25-423 Anti-Sexual Harassment Policy](#)

I have read and been informed about the content, requirements and expectations of the policy/policies listed above. I agree by the policy/policies guidelines as a condition of my employment and continuing employment at MCHD. I understand that if I have questions, at any time, regarding the policy/policies, I will consult with my immediate Supervisor or Manager.

Please read the policy/policies carefully to ensure that you understand the policy/policies before signing below.

Signature *

Employee Name

Henners, Shawn

Date

Date will be captured on form submission



Policy Acknowledgement Receipt

[HR 25-315 Paid Quarantine Leave Policy](#)
[HR 25-423 Anti-Sexual Harassment Policy](#)

I have read and been informed about the content, requirements and expectations of the policy/policies listed above. I agree by the policy/policies guidelines as a condition of my employment and continuing employment at MCHD. I understand that if I have questions, at any time, regarding the policy/policies, I will consult with my immediate Supervisor or Manager.

Please read the policy/policies carefully to ensure that you understand the policy/policies before signing below.

Signature *

Employee Name

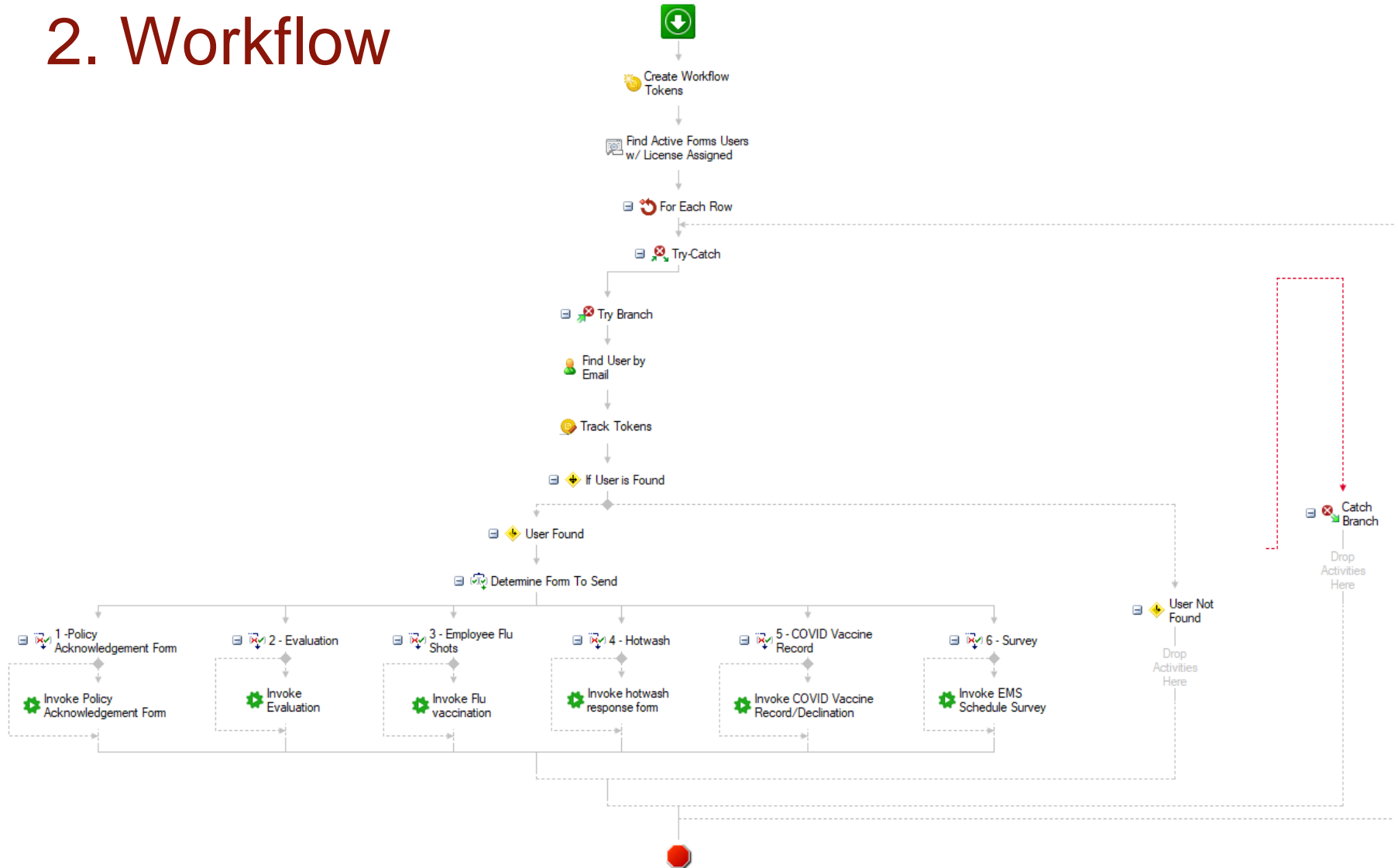
Henners, Shawn

Date

8/3/2021

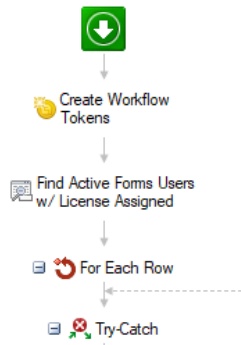


2. Workflow





2. Workflow



Properties

Create Workflow Tokens

Activity Name

Create Workflow Tokens

Activity Description

Creates new tokens and updates the values of existing tokens.

Tokens

[Hide Details](#)

RuleName
tkFormToSend
Action: Create New Token
Token Value: %{{RuleName}}

Create... Modify...

Create New Token

Create a new token named: tkFormToSend

☐ Allow token to have multiple values

Value

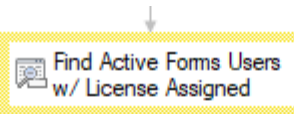
1

☒ Token Tags

Help OK Cancel



2. Workflow



Custom Query Editor

Create a custom SQL query

Custom Query:

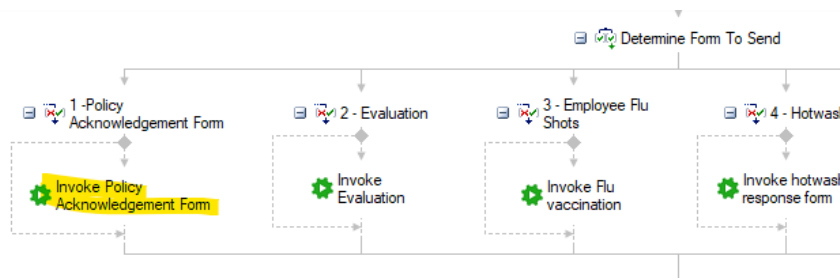
```
SELECT A.*,  
       B.*  
FROM VW_EMP_HRIS_ActiveEmployees AS A  
     LEFT JOIN VW_Forms_ActiveUsers AS B  
       ON A.[Work E-Mail]=B.email  
WHERE NULLIF(B.email,'') IS NOT NULL AND UserName Like '%\%'  
AND [Department Code]=7 AND [Job Title] NOT IN ('Scheduler', 'EMS Administrative Coordinator')  
ORDER BY [Last Name]
```

Parameter Names: Type: Parameter Values: >

Help OK Cancel



2. Workflow



1 -Policy Acknowledgement Form
Activity Name
1 -Policy Acknowledgement Form
Activity Description
Contains activities that will run if the branch conditions are satisfied.
Condition
If all of these conditions are true %(tkFormToSend) equals 1

Process Initiator

- ☐ Workflow system account
- ☒ The user from:
- Activity: Find User by Email
- User: User
- [Select...](#)

Fields

EMP - Bulletin Acknowledgement (Attendance Pay Bonus) ▼

Acknowledgement Receipt

Department (Employee Information) [Text]
Employee ID (Employee Information) [Text]
First Name (Employee Information) [Text]
Last Name (Employee Information) [Text]
Started By Workflow [Text]

Starting Variable Values

Employee_Info.Employee_ID=%(ForEachRow_Employee ID)
Employee_Info.First_Name=%(ForEachRow_First Name)
Employee_Info.Last_Name=%(ForEachRow_Last Name)
Employee_Info.Department=%(FindUserByEmail_Department)
Started_By_Workflow=Yes



3. Reporting & Tracking

Reports > Incomplete Policy Acknowledgements - Combined

EMP - Bulletin Acknowledgement (Attendance Pay ... + EMP - Bulletin Acknowledgement (May 2021) + EMP - Guideline Acknowledgement (July 2021) + EMP - Policy Ackn
Last updated Tuesday, Sep 14 9:06 PM ▶ [Update Data](#)

Q Search instances

<input type="checkbox"/>	Department	LastName	FirstName	EEID	Process	Assigned On ▼
<input type="checkbox"/>	EMS	[REDACTED]			EMP - Bulletin Acknowledgement (Attendance Pay Bon...	8/12/2021 8:14 AM
<input type="checkbox"/>	EMS	[REDACTED]			EMP - Bulletin Acknowledgement (Attendance Pay Bon...	8/12/2021 8:13 AM
<input type="checkbox"/>	EMS	[REDACTED]			EMP - Policy Acknowledgement (July 2021) - HR 25-315,...	8/3/2021 9:46 AM
<input type="checkbox"/>	EMS	[REDACTED]			EMP - Policy Acknowledgement (July 2021) - HR 25-315,...	8/3/2021 9:46 AM
<input type="checkbox"/>	EMS	[REDACTED]			EMP - Policy Acknowledgement (July 2021) - HR 25-315,...	8/3/2021 9:46 AM
<input type="checkbox"/>	EMS	[REDACTED]			EMP - Policy Acknowledgement (July 2021) - HR 25-315,...	8/3/2021 9:46 AM



Laserfiche Solution - Results

- Time to 95% compliance went from >3 months to <3 weeks; >75% compliance consistently within 1st week
- Signed form saved automatically to employee record
- Real-time compliance report available to all Managers and Executives within Forms Reporting module; sent weekly to Records Manager to ensure visibility
- Especially important in COVID times with more people working remotely and ensuring review & receipt of rapidly changing guidelines



We Make a Difference in our Community





Presenters



Carlos Figueroa

Electronic Business Process Specialist

cfigueroa@mchd-tx.org

936-523-5124



Shawn Henners

Electronic Business Process Manager

shenners@mchd-tx.org

936-523-2024

Agenda Item # 15



To: Board of Directors

From: Justin Evans

Date: September 28, 2021

Re: Exacom Review

Presentation of Exacom recording failure review. (Mr. Spratt, Chair – PADCOM Committee)

"Presentation will be provided at the board meeting"

Agenda Item # 16



To: Board of Directors

From: Justin Evans

Date: September 28th, 2021

Re: Consider and act on approval of Sole-Source letter for IP Station Alerting System.

Consider and act on approval of Sole-Source letter for IP Station Alerting System.

Yes No N/A

- | | | | |
|--------------------------|--------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |

US DIGITAL DESIGNS

US Digital Designs, Inc.
1835 E. Sixth St. Suite #27
Tempe, AZ 85281
602.828-6965
602.296-0424 fax

August 20, 2021

Montgomery County Hospital District
1400 South Loop 336 West
Conroe, Texas 77304

RE: Phoenix G2 - Station Alerting System – Sole Source Manufacturer Statement

To Whom it May Concern:

The Montgomery County Hospital District (MCHD) utilizes the Phoenix G2 Fire Station Alerting System (the "System") for the dispatch of emergency alerts. The System provides fast, reliable and concise medical emergency alerts and has demonstrated reductions in response times, providing the citizens of Montgomery County unparalleled protection, savings lives and property.

US Digital Designs, Inc. is the sole manufacturer of the Phoenix G2 Fire Station Alerting system. All design, manufacturing, service and support originates from our Tempe, Arizona location. Moreover, as the manufacturer, US Digital Designs is able to offer the lowest factory-direct pricing to MCHD. No distributor of the Phoenix G2 System is able to provide pricing at a lower price. With the exception of certified installation companies authorized to perform "installation only" services, no other organization or entity is able or authorized to service and/or support our station alerting systems.

Please let me know if I may answer any additional questions. Thank you for the opportunity to support your community.

Best Regards,



DOMINIC MAGNONI
US Digital Designs, Inc.
Tempe, Arizona
602.687-1730

Agenda Item # 17



To: Board of Directors

From: Justin Evans

Date: September 28th, 2021

Re: Annual service agreement with US Digital for IP Station alerting system

Consider and act on the purchase of the annual service agreement with US Digital for IP Station alerting system. The quote is \$77,276.30 and the budget is \$85,000. This agreement is for FY 2022, the current agreement expires on September 30th.

Yes No N/A

- | | | | |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |

US DIGITAL DESIGNS

1835 E Sixth Street, Suite 27
Tempe, Arizona 85281
Fax # 480-290-7896 Phone # 877-551-USDD
E-mail: sales@usdd.com

Quote

Date	Quote #
20-Aug-2021	21-MCHTX-002

Quote expires 31 Oct 2021

Name / Address
Montgomery County Hospital District 1400 S. Loope 336 W Conroe, TX 77304 Attn: Justin Evans, Katelyn Moote, Stacey Wilson jevans@mchd-tx.org kmoote@mchd-tx.org swilson@mchd-tx.org

ALL AMOUNTS QUOTED ARE IN US DOLLARS		Terms	Rep	Project
		Net 30		
Item	Description	Qty	Cost	Total
SrvcAgrmt_Annl	Annual Service Fee - 01 October 2021 through 30 September 2022 Base Amount: \$762,541.50	1	\$ 68,628.74	\$ 68,628.74
SrvcAgrmt_Annl	Annual Service Fee - 01 October 2021 through 30 September 2022 Base Amount: \$93,609.00 - 2019 component orders / Stations 15 & 27	1	\$ 8,424.81	\$ 8,424.81
SrvcAgrmt_Annl	Annual Service Fee - 01 October 2021 through 30 September 2022 - 2020 Component Orders - January & September Base Amount: \$2,475.00	1	\$ 222.75	\$ 222.75
Thank you for your business			Total	\$ 77,276.30

Agenda Item # 18



We Make a Difference!

To: Board of Directors

From: Justin Evans

Date: September 28th, 2021

Re: Consider and act on approval of Sole-Source letter in connection with procurement of L3 Harris Software and SUMS Agreement

Consider and act on approval of Sole-Source letter in connection with procurement of L3 Harris Software and SUMS Agreement.

Yes No N/A

- | | | | |
|--------------------------|--------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |



221 Jefferson Ridge Parkway
Lynchburg, Virginia, 24501
Tele. (434) 455-9608

September 20, 2021

Randy Johnson
Montgomery County Hospital District
1400 South Loop 336 West
Conroe, Texas 77304

Dear Mr. Johnson:

The Montgomery County Hospital District has purchased, installed, and operates a Harris Project 25 Public Safety Communications system. This system provides the critical communications for the hospital district as well as the City of Conroe and many other agencies throughout the surrounding area.

For this system to maintain peak performance, stability and security the infrastructure and terminals operating software must be maintained at the most recent release level. L3Harris Premium Technical Support, Security Update Management Service and Software Managed Services falls under L3Harris Corporation intellectual property rights and the proprietary protocols represent a patent, copyright or secret process and are, therefore, currently only available from the manufacturer, L3Harris Corporation.

Dailey-Wells Communications is the only authorized L3Harris Corporation Network Solutions Provider to provide system sales, service, system upgrades and repairs to include mobiles, portables, control stations and other P25 equipment for all agencies operating on this communications system. This assignment was made effective September 2004 and does not have an end date. If this status should change at some point in the future, you will be notified by L3Harris Corporation in writing. Orders for L3Harris Corporation equipment, software, service and associated accessories should be placed through Dailey-Wells Communications.

Thank you for your attention in this matter. L3Harris Corporation and Dailey-Wells Communications look forward to the opportunity to continue our local service and sales support of EDACS/P25 Systems throughout your area.

Sincerely,

Todd Perdieu

Todd Perdieu
Director of North American Channel Partners
L3Harris Corporation

Cc: Jim Sawyer, Director of Sales, Dailey-Wells Communications

Agenda Item # 19



To: Board of Directors

From: Justin Evans

Date: September 28th, 2021

Re: Consider and act on approval of L3 Harris Software and SUMS Agreement

Consider and act on approval of L3 Harris Software and SUMS Agreement in the amount of \$120,000.

Yes No N/A

☒ ☐ ☐ Budgeted item?

☒ ☐ ☐ Within budget?

☒ ☐ ☐ Renewal contract?

☐ ☐ ☒ Special request?

DAILEY-WELLS COMMUNICATIONS

3440 E. Houston St., San Antonio, TX 78219

To: Montgomery County HD, Katelyn Moote
From: Dennis Vickery (281) 804-7970
Date: 24-Sep-21



Year 3 of 5 - 2022

Item	Part Number	Description	Qty.	Unit List	Disc. %	Unit Sale	Ext Sale
1	YR-SZ2B	Premium Technical Support (PTS), TAC	1	\$ 37,555.00	10%	\$ 33,799.50	\$ 33,799.50
2	MASS-ASN7N	Security Update Management Services (SUMS+)	1	\$ 64,750.00	10%	\$ 58,275.00	\$ 58,275.00
3	MASS-BSN6J	Software Managed Services (SMS)	1	\$ 64,750.00	10%	\$ 58,275.00	\$ 58,275.00
SUB TOTAL							\$ 150,349.50
Special Discount							\$ (30,349.50)
TOTAL							\$ 120,000.00

NOTE:

Third year period 11/1/21 - 10/31/22.

Renewal for five yearly periods

Includes Software Managed Services (SMS), formerly Software FX, coverage for the following:

Location High Availability, Premier VIDA Core

6 Site IP Simulcast System (DCP upgrade during renewal period)

11 Consoles

ISSI Server

Status Aware Server

Price valid for 60 days from the above date.

Terms: Net 30 Days.

Shipping: FOB Source, prepay and add to invoice.

Agenda Item # 20

To: Board of Directors

From: Ade Moronkeji

Date: September 28, 2021

Re: HCAP Report

Program Updates

- DocuNav completed the HCAP online application and members of the team played a huge role in reviewing and providing feedback to implement necessary revisions. An end-user training has been scheduled for September 28 to walk through the entire application and routing process. Our goal is for the application to go live October 4th with minimal dissemination to few community partners. This approach will give us an opportunity to further identify and resolve issues before opening it up to the public the week of October 10.
- The team finally made the transition to the TLO background review platform, a reliable tool to enhance eligibility determination. Mr. Foerster was instrumental in reviewing and proposing revisions to the agreement which was finalized August 25th. The Eligibility team received training on navigating the system and ensuring that the highest level of confidentiality is maintained when accessing client data.
- The HCAP annual public notice was drafted and is currently being disseminated via Community Impact newspaper. Circulation dates for applicable areas in the county are as follows:
 - Woodlands - 9/15-9/18
 - Conroe - 9/17 – 9/20
 - Magnolia - 9/25-9/28

Claims Administration

- FY to date the bill pay team has processed 13,923 medical claims and 4,564 prescription claims.
- Claims are being processed accurately and efficiently within a 14 day time frame window from the date of submission. This has resulted in a reduction of provider inquiries related to confirming status of claims.
- Figure 1 shows a monthly comparison between the volume of medical claims received FY20 over FY21 and figure 2 shows a similar comparison for prescription claims.

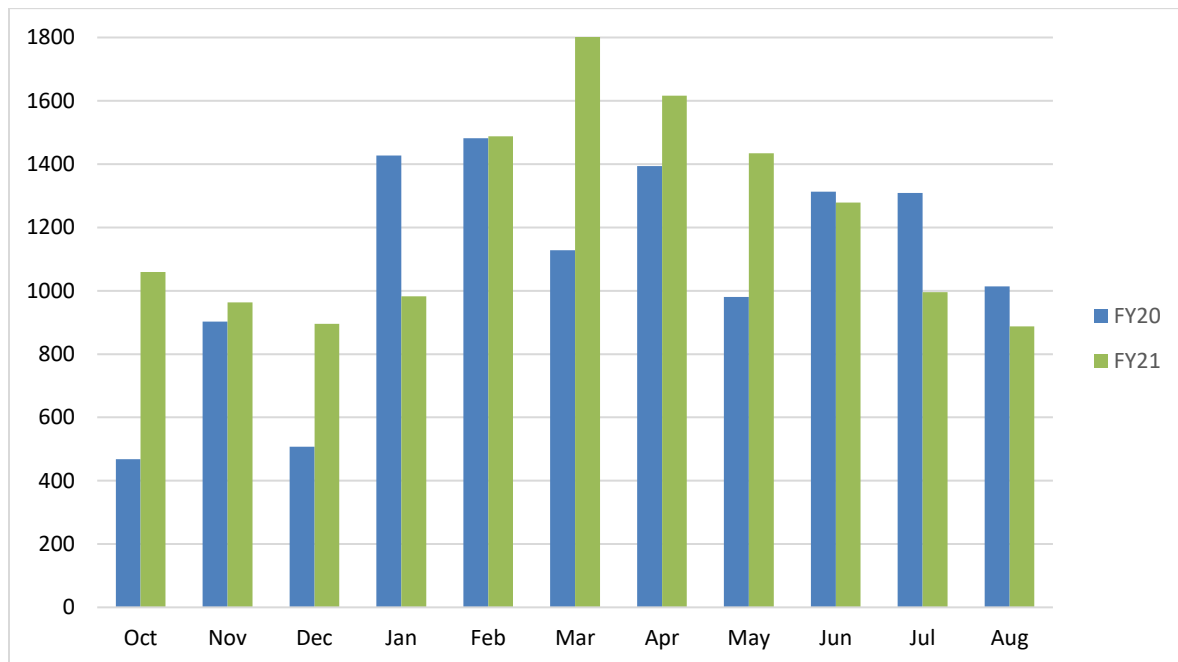


Figure 1 – Volume of Medical Claims FY20 V. FY21

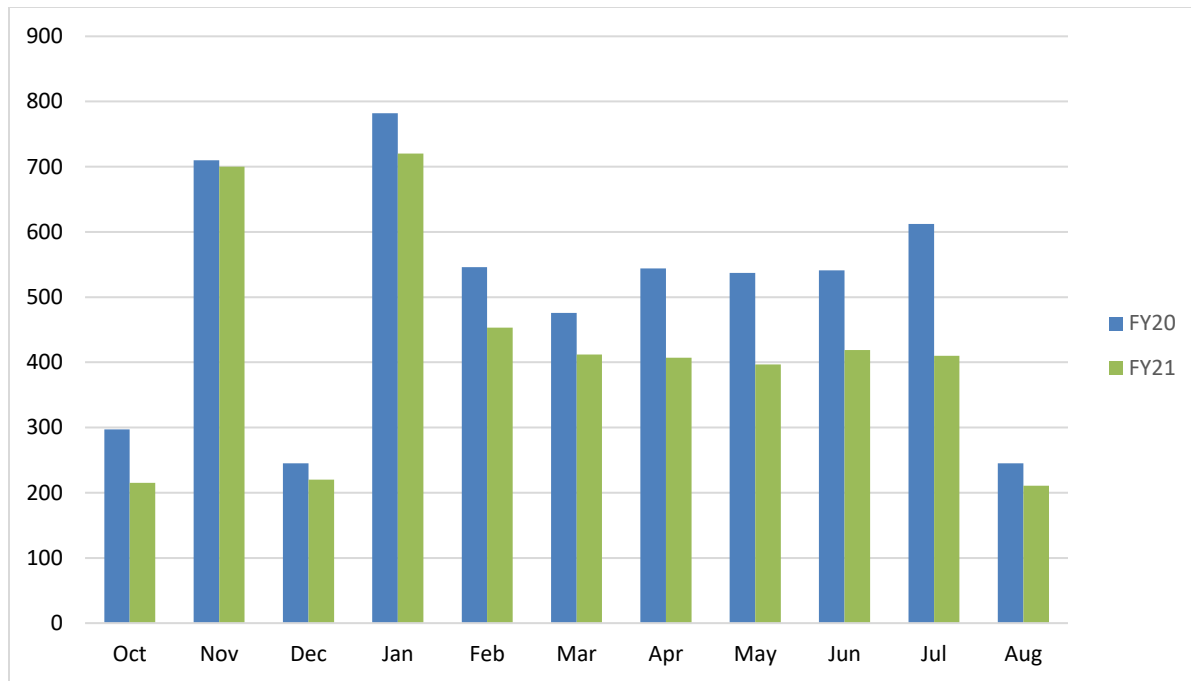


Figure 2 – Volume of Prescription Claims FY20 V. FY21

- In August, the team managed 125 provider calls/inquiries
- Figure 3 provides the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients are using for their health care needs
 - UC hospital inpatient/outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals.
 - Inpatient/outpatient hospital without the UC designation refers to CHI St. Luke's The Woodlands and other non HCA local hospitals.
- UC and non-UC hospital inpatient services represent our highest expenditure for those claims processed in August.

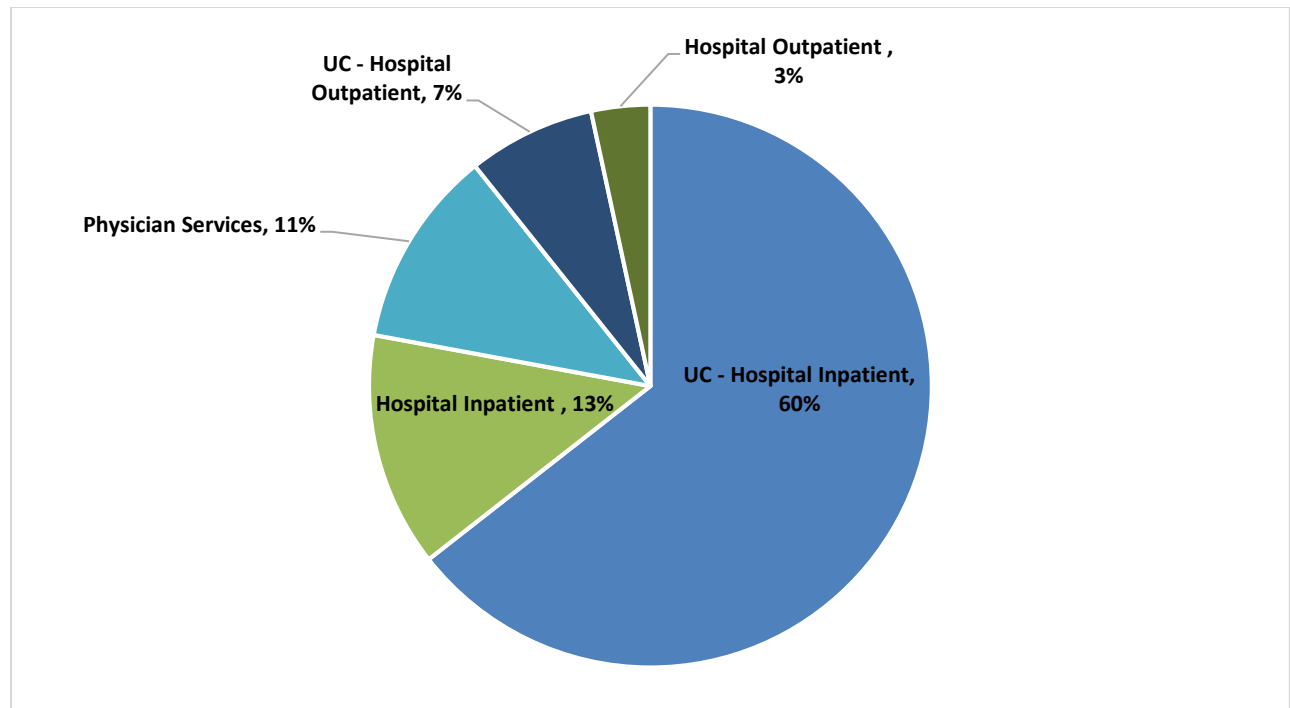


Figure 3 – Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients

HCAP Applications

The total number of applications received and processed FY to date is 2,225. The average number of applications received monthly is 216 which is 11% lower than numbers for FY21. We are receiving more complex applications however, the average turn-around time (TAT) to complete the initial review remains within the 2-3 day timeframe.

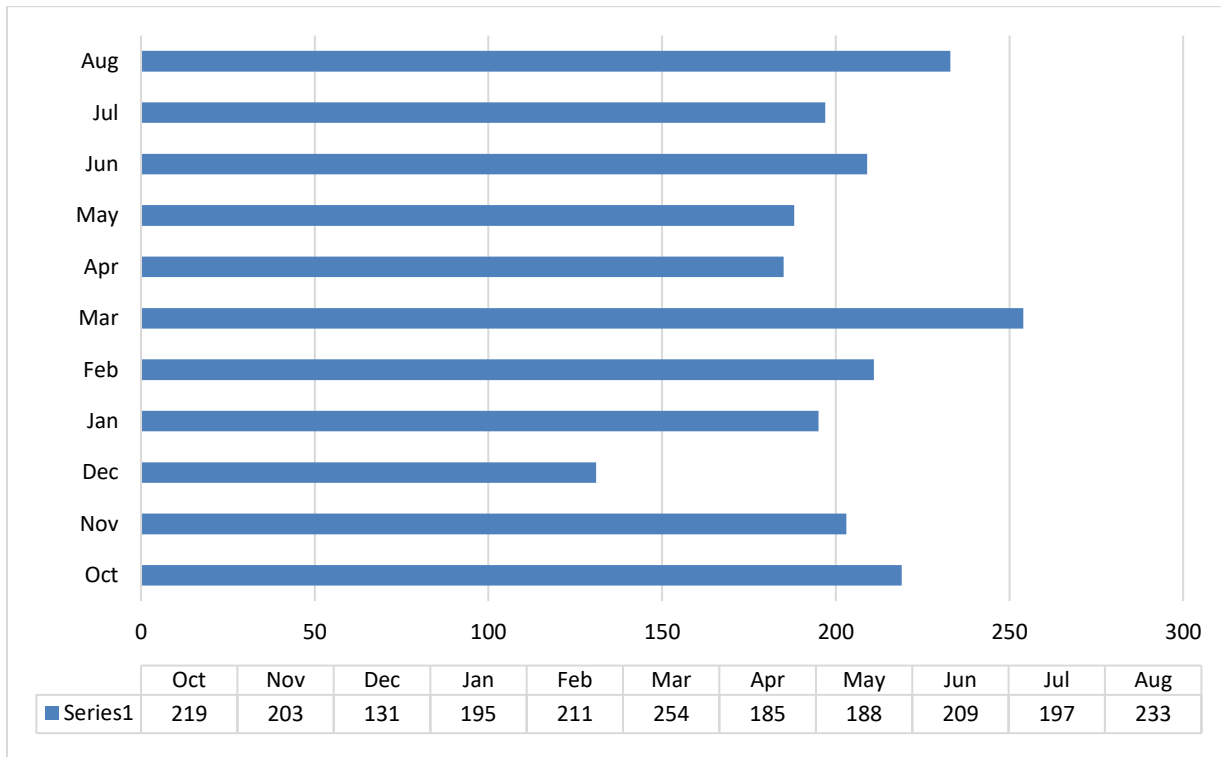


Figure 4 – Monthly # of Identifiable Applications

HCAP Enrollment

The graph below helps to visualize and compare the trends in enrollment between FY20 and FY21. Monthly average number of clients is 448 compared to 515 for FY20.

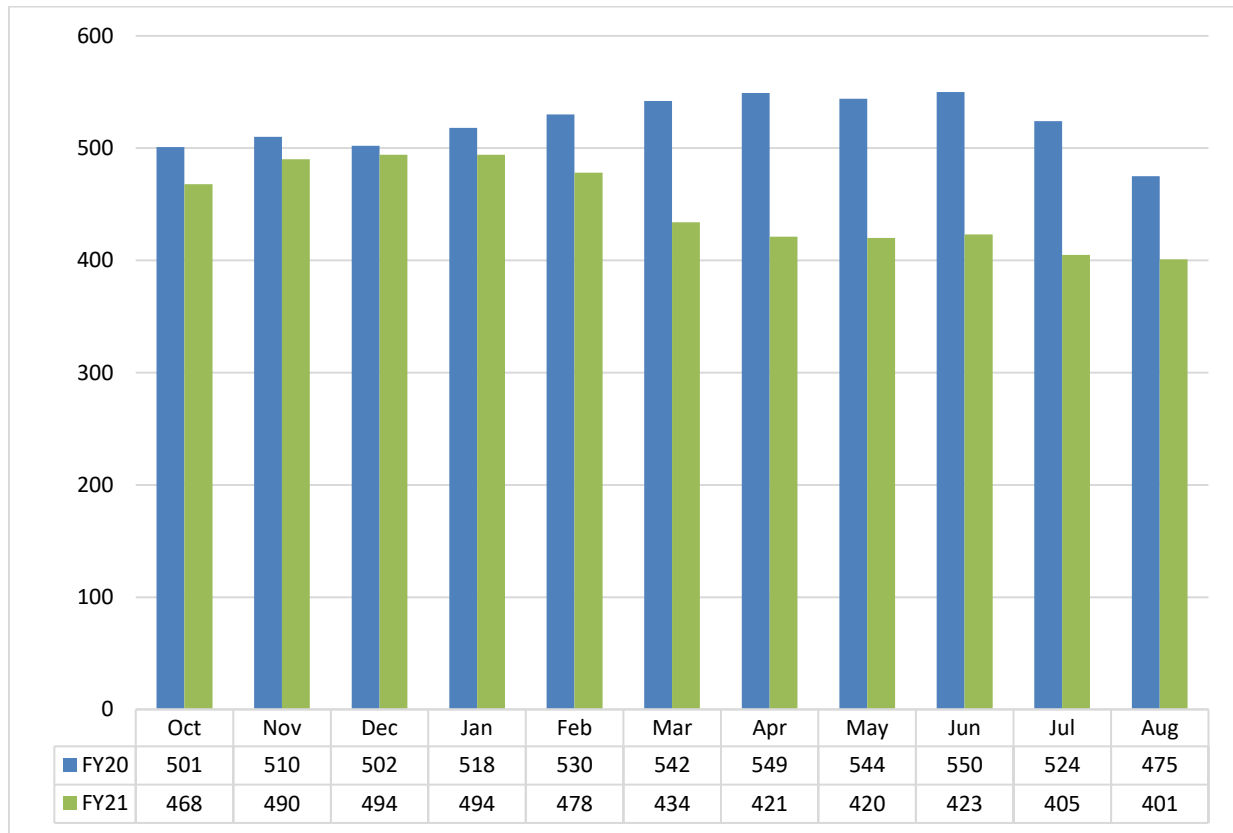


Figure 5 - Active Clients FY20 V. FY21

New Client Trend

Figure 6 represents the number of new clients added to the program on a monthly basis and highlights the trend in contrast to the projection for the fiscal year. For this reporting month we received an addition of 26 new clients to the program.

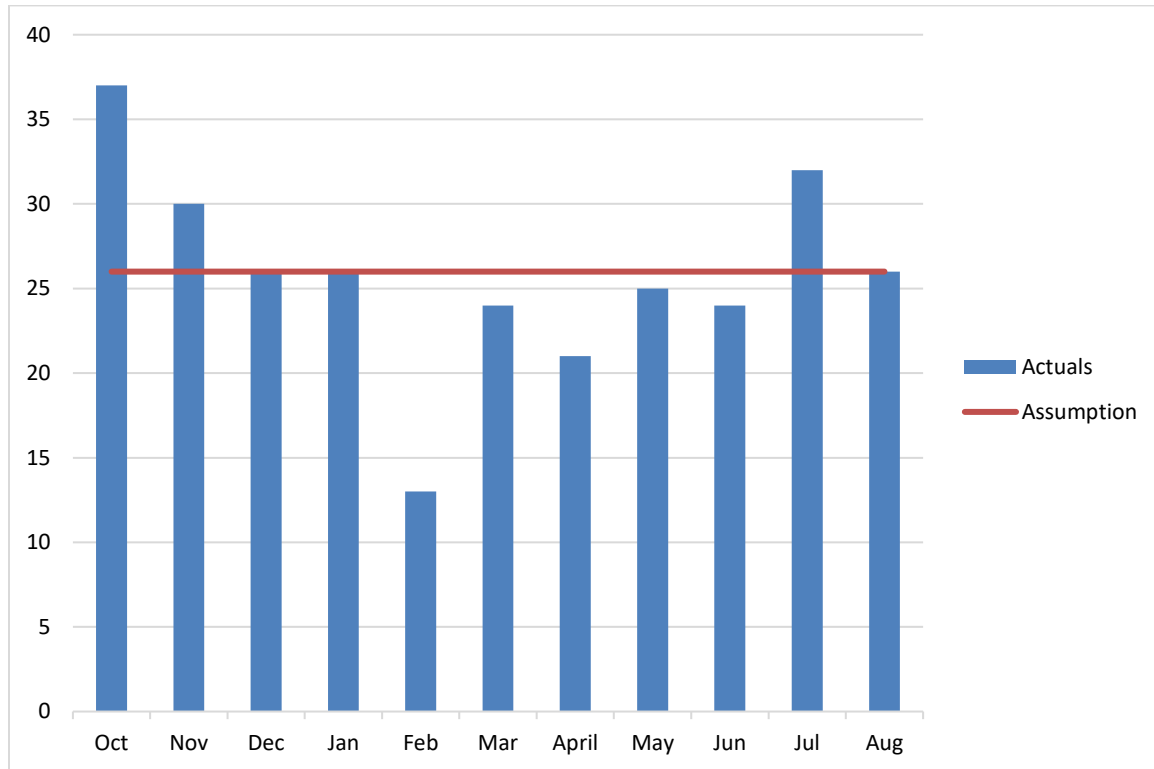


Figure 6 – Monthly New Clients V. Assumption

Census

New applicants are required to be $\leq 150\%$ of FPIL to qualify for HCAP benefits.

Table 1

HCAP Clients as of August 31 2021 = 401 versus August 31 2020 = 475						
FPIL Range	0-21% - MCICP		21-150% - MAP		Jail	
FY 2021	218	54%	156	39%	27	7%
FY 2020	272	57%	180	38%	23	5%

Table 2

August End of Month Break down of HCAP Active Clients by FPIL				
0 - 21%	21% - 50%	50% - 100%	100% - 133%	133% - 150%
246	47	62	34	12

Program Definitions:

Approval: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

Denial: Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

Incomplete Cases/Failure to Provide Information (FTPI): Applicant did not provide the necessary documentation for an eligibility determination.

Cases under Review: Applications that are being processed by the eligibility team but have not been finalized.

Preliminary Status of July Applications

The graph below depicts the initial outcome of the data pulled at the end July.

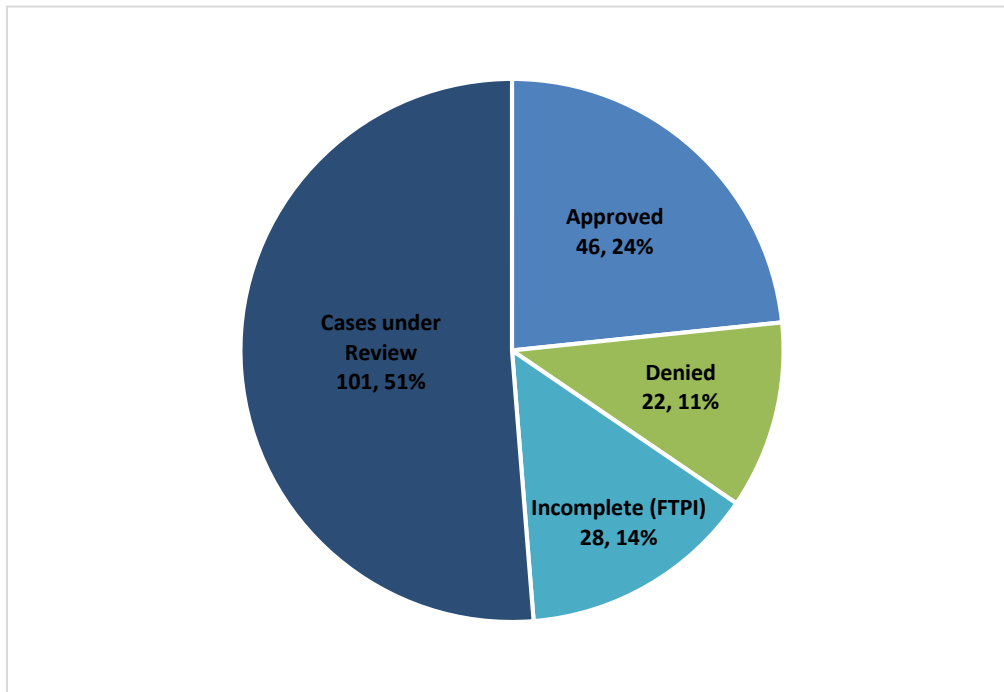


Figure 7 – July End of Month Outcome

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

1. Cases under Review

This is inclusive of applications that were categorized as “Cases under Review” in the previous month’s board report. At the end of July, HCAP data showed that 101 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 8. **37% (37 cases)** were approved for HCAP benefits, and **57% (57 cases)** did not complete the application process, and **6% (6 cases)** fell under the “other” category.

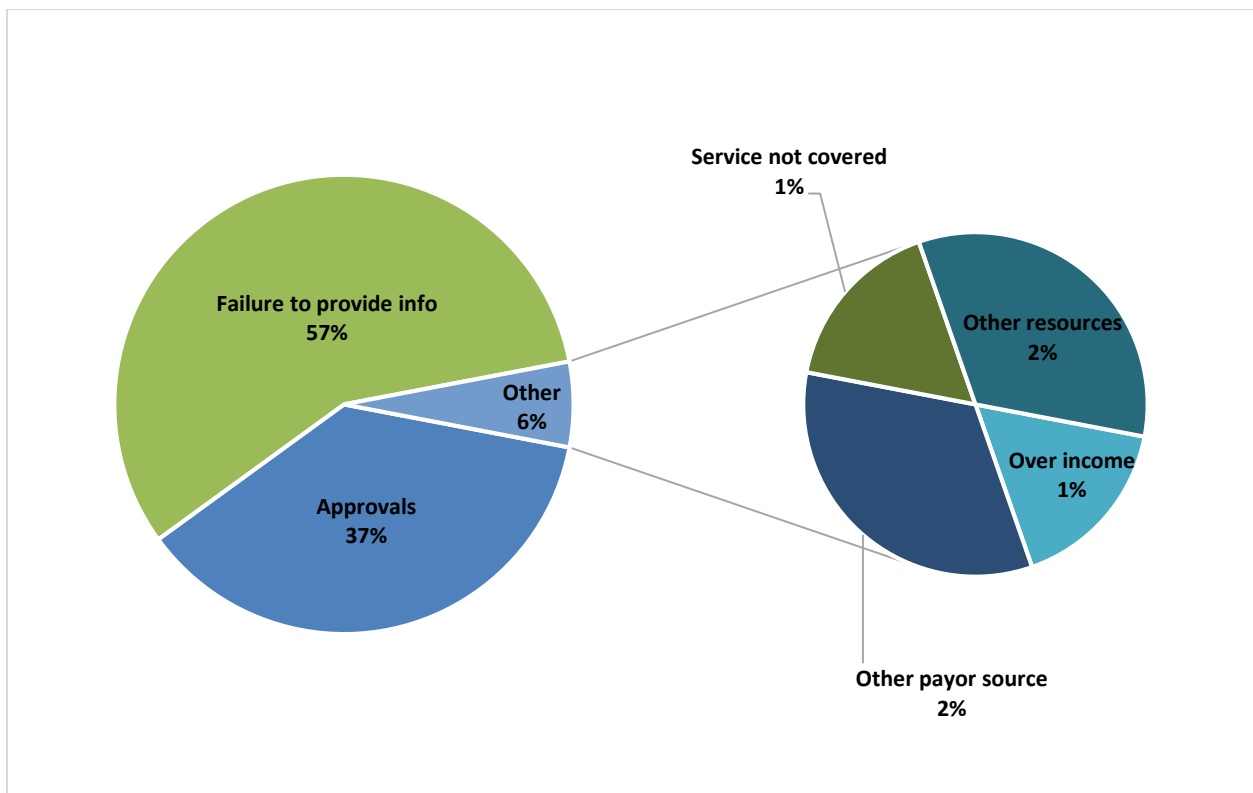


Figure 8 – Outcome of Cases under Review in July

2. Incomplete Applications (FTPI)

Of the 197 applications submitted in July, 28 cases were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
 - Successfully established contact with 18 applicants
 - Unable to make contact with 7 applicants, but left voice messages
3 applicants could not be reached either due to a lack of voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

At the conclusion of this process, one applicant turned in the requested documents and was certified for HCAP benefits.

Figure 9 highlights the various documents that applicants were unable to provide in order to determine their eligibility for HCAP. For majority of the cases, eligibility denial is not based on the absence of one document, but on several state and/or district required documents.

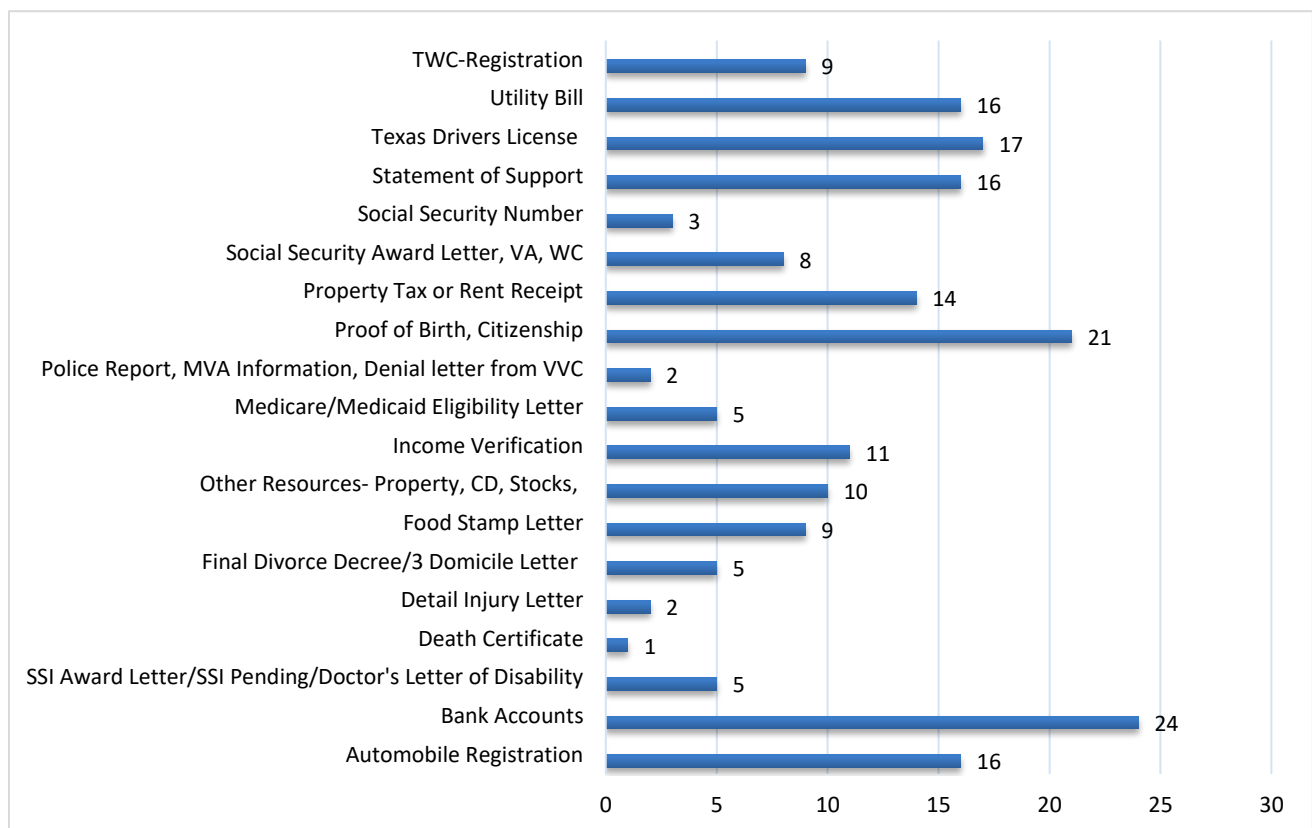


Figure 9 – Breakdown of Failure to Provide Information Category

Application Results

Figure 10 provides a visual of the final eligibility determination of cases submitted in July and processed within the required 30 days.

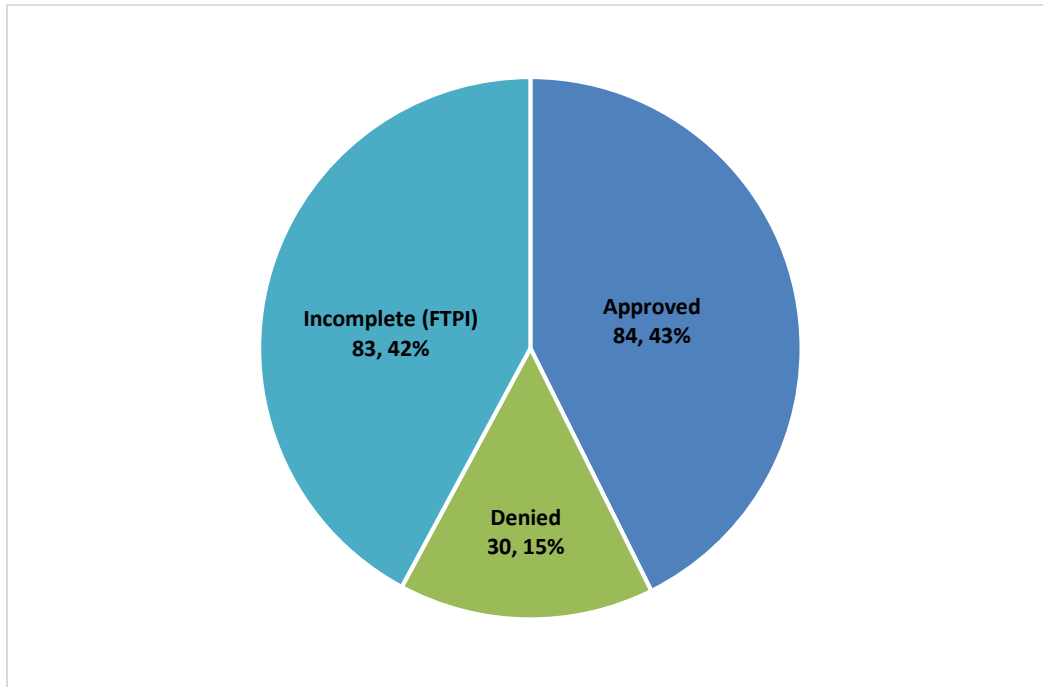


Figure 10 – July Finalized Outcome

August Applications

The results of the initial review of all applications received in August are shown in the Figure below. Since HCAP data is on a rolling basis, the status of applications in the “Incomplete” and “Cases under Review” categories have not yet been finalized. These will be updated for the subsequent board report.

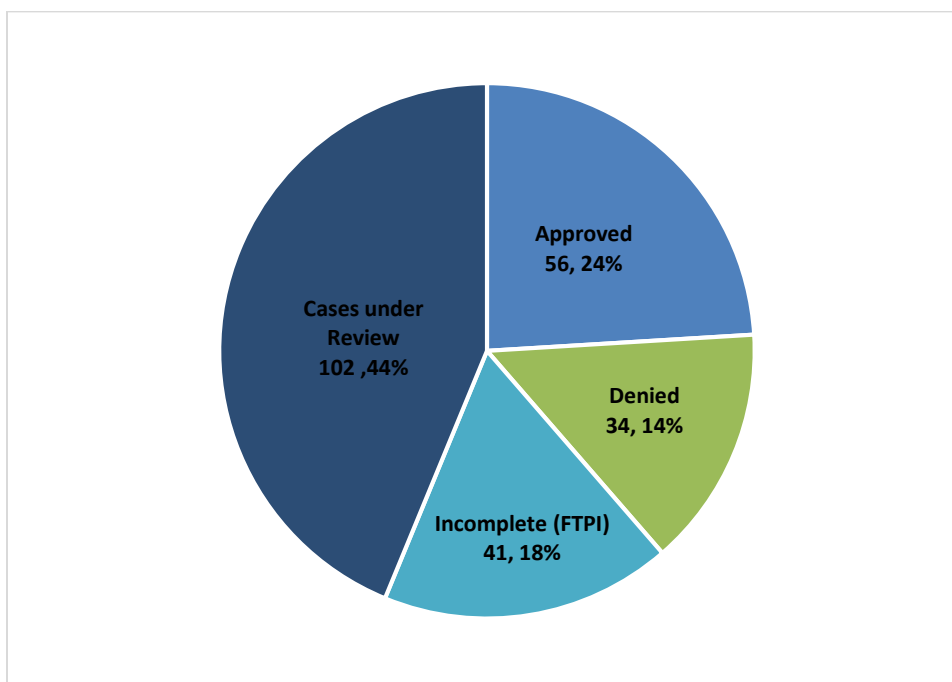


Figure 11 – August End of Month Outcome

Case Management

To provide the appropriate level of assistance to clients with multiple chronic conditions, the team implemented patient-centered education modules that are currently delivered one-on-one via phone.

Below summarizes efforts for August:

- 65 clients received the diabetes self-management education
- 23 clients received COPD education to improve disease self-management
- 91 clients received education on hypertension management
- 340 clients received wellness calls

Top 5 Diagnoses

The diagnoses below were extracted from claims processed in August. Based on ICD10 codes, the 5 main health issues within the HCAP population include:

- Hypertension (I10)
- Hyperlipidemia (E78.5)
- Hypothyroidism (E03.9)
- Hypcholesterolemia (E78.00)
- Type 2 Diabetes Mellitus (E11.9)

Figure 12 provides a visual of the average cost of each claim for the top 5 diagnoses and figure 13 depicts the reimbursement amount for the services.

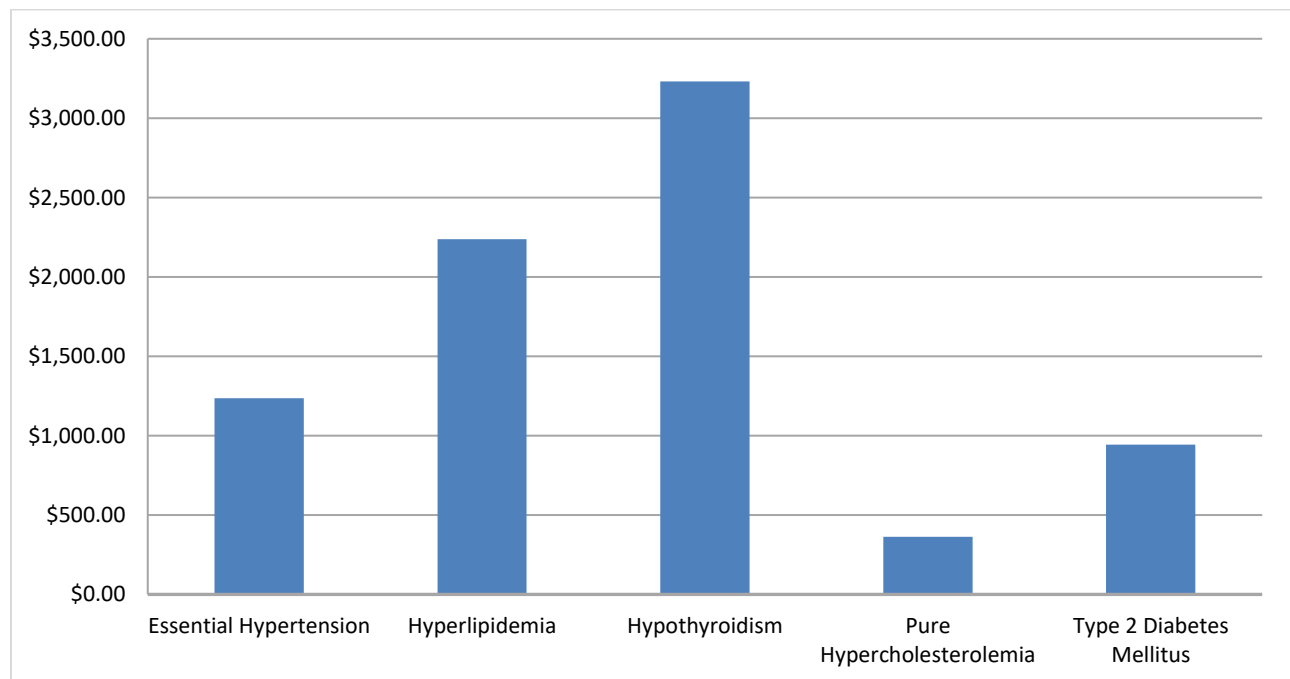


Figure 12 – Average Cost per Claim for Top 5 Diagnoses

The cost savings achieved for these services is a combination of utilization of the I.H.S. system for claims processing, and maintaining majority of our provider contracts at the Medicaid fee schedule.

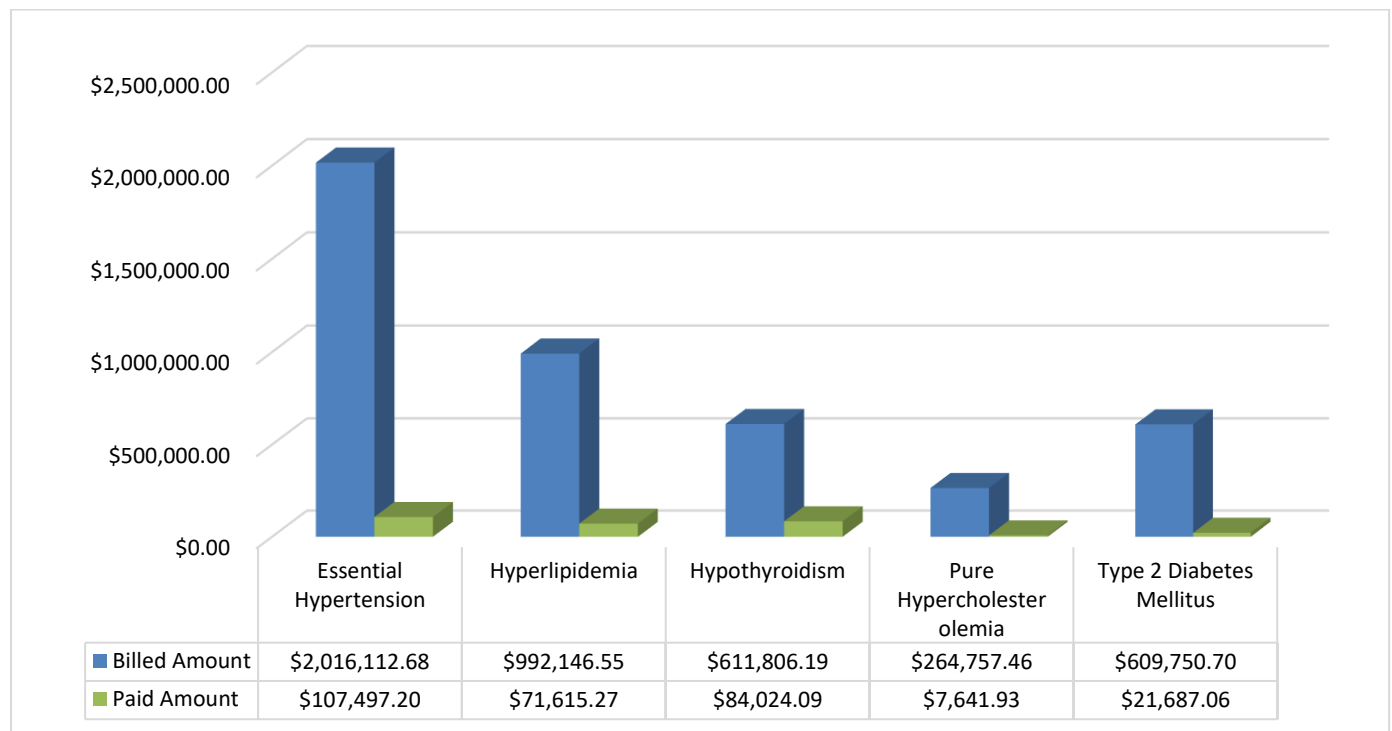


Figure 13 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability:

Figure 14 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year while figure 15 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. 17 clients have exhausted their maximum liability this fiscal year.

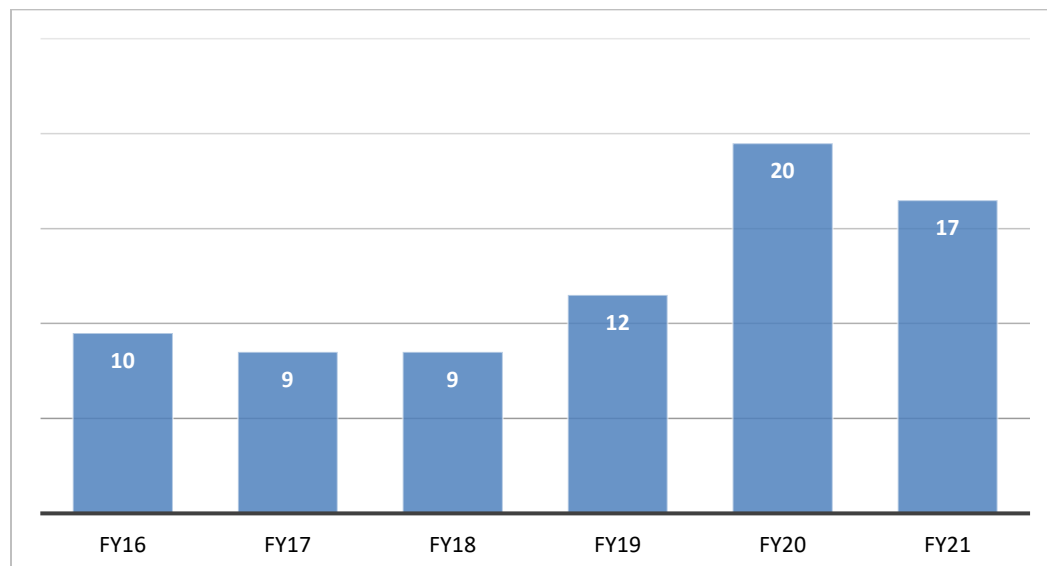


Fig. 14 – Maximum Liability Exhausted FY16-21

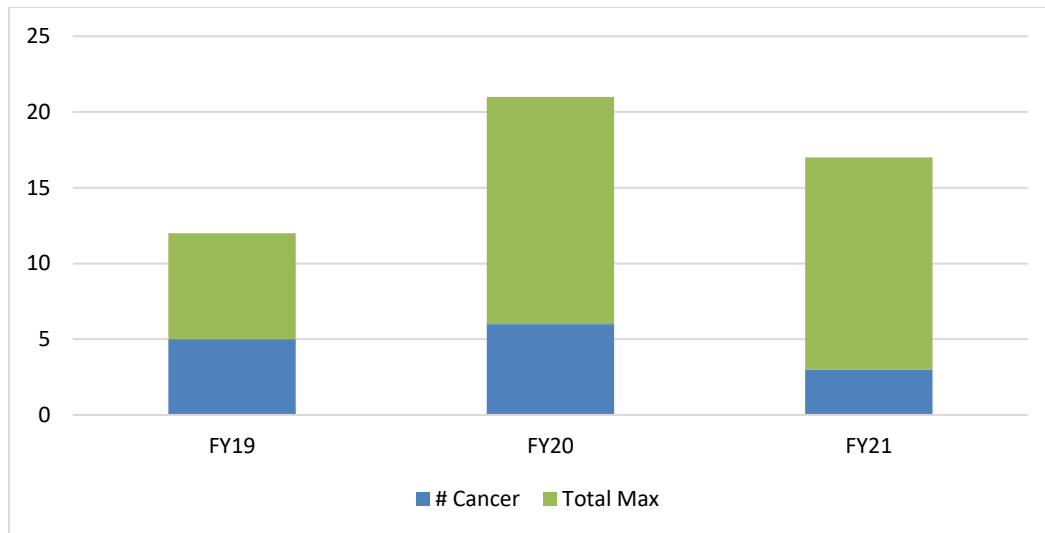


Figure 15 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

Prescription Benefits Services:

Table 3

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Aug-21	13	18	\$21,749.87
Jul-21	13	19	\$27,892.16
Jun-21	14	17	\$40,87.97
May-21	25	40	\$59,459.99
Apr-21	15	27	\$23,202.47
Mar-21	28	39	\$14,211.45
Feb-21	14	19	\$61,427.67
Jan-21	22	29	\$12,998.74
Dec-20	17	24	\$35,834.50
Nov-20	21	25	\$7,5858.33
Oct-20	26	38	\$20,680.40
Sep-20	19	23	\$16,780.01
Aug-20	18	20	\$12,241.62

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

Montgomery County Indigent

*Top 25 Therapy Classes by Billed Amount
For Period Ending August 31, 2021*



Rank	Therapy Class	Billed Amount
1	Anticonvulsants - Misc.	\$2,019.87
2	Sympathomimetics	\$1,196.16
3	Opioid Agonists	\$638.56
4	Misc. Anti-Ulcer	\$637.14
5	Central Muscle Relaxants	\$566.02
6	Calcium Channel Blockers	\$416.35
7	HMG CoA Reductase Inhibitors	\$400.77
8	Insulin	\$384.90
9	Thyroid Hormones	\$378.02
10	Angiotensin II Receptor Antagonists	\$352.91
11	Beta Blockers Cardio-Selective	\$294.87
12	5-HT3 Receptor Antagonists	\$274.77
13	Proton Pump Inhibitors	\$258.40
14	ACE Inhibitors	\$235.46
15	Antitussives	\$228.02
16	Alkalinizers	\$222.30
17	Antiparkinson Dopaminergics	\$209.45
18	Potassium Sparing Diuretics	\$178.01
19	Antianxiety Agents - Misc.	\$177.91
20	Antiadrenergic Antihypertensives	\$174.49
21	Antihypertensive Combinations	\$172.24
22	Biguanides	\$171.94
23	Glucocorticosteroids	\$162.41
24	Laxative Combinations	\$160.31
25	Selective Serotonin Reuptake Inhibitors (SSRIs)	\$158.75
Grand Total		\$10,070.03

New Provider Contracts to Present to BOD

New Agreements
OTA's
Renewals
New Provider-Existing Facility Agreement
Existing Provider-New Facility Agreement

<u>BOD Meeting</u>	<u>Provider</u>	<u>Date</u>	<u>Sign</u>	<u>Specialty</u>	<u>Primary Location</u>	<u>Affiliations</u>
September 2021	Camillians Home Health Services	9/9/2021	RJ	Home Health	4635 Southwest Fwy, Ste 645. Houston, TX 77027	N/A

AGENDA ITEM # 22

Board Mtg: 9/28/21

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 07/07/21 through 08/25/21

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>July</u>			
July 7, 2021	Yes	\$	15,974.79
July 14, 2021	Yes	\$	47,150.54
July 21, 2021	Yes	\$	29,754.48
July 28, 2021	Yes	\$	64,413.63
Total July Payments - MTD		\$	157,293.44
Monthly Budget - July 2021		\$	314,296.00
<u>August</u>			
August 4, 2021	No	\$	22,696.49
August 11, 2021	No	\$	28,839.29
August 18, 2021	No	\$	16,413.36
August 25, 2021	No	\$	105,563.08
Total August Payments - MTD		\$	173,512.22
Monthly Budget - August 2021		\$	314,296.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 23

Board Mtg: 9/28/21

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 9/1/21 through 9/30/21**

<u>Disbursement Date</u>	<u>Value of Services Provided by HCA and Affiliated Providers</u>
<u>September</u>	
September Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 405,600.00
Budgeted Amount September 2021	\$ 382,289.00
Over / (Under) Budget	\$ 23,311.00

AGENDA ITEM # 24

Board Mtg.: 9/28/2021

Montgomery County Hospital District Financial Dashboard for August 2021 (dollars expressed in 000's)

	Aug 2021	Aug 2020	Var	Var %
Cash and Investments	45,451	42,625	2,826	6.6%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	August 2021				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	126	112	14	12.4%	36,791	36,770	21	0.1%
EMS Net Revenue	1,965	1,458	507	34.8%	16,751	15,722	1,028	6.5%
Other Revenue	632	494	138	27.9%	8,216	7,039	1,177	16.7%
Total Revenue	2,723	2,064	659	31.9%	61,757	59,532	2,226	3.7%
Expenses								
Payroll	3,341	3,243	98	3.0%	36,277	35,616	662	1.9%
Operating	1,137	1,205	(68)	-5.7%	11,920	13,939	(2,019)	-14.5%
Indigent Healthcare	569	697	(128)	-18.3%	5,313	7,662	(2,349)	-30.7%
Total Operating Expenses	5,047	5,145	(98)	-1.9%	53,510	57,217	(3,707)	-6.5%
Capital	50	25	25	100.8%	3,274	3,290	(15)	-0.5%
Total Expenditures	5,097	5,170	(73)	-1.4%	56,784	60,507	(3,722)	-6.2%
Revenue Over / (Under) Expenses	(2,374)	(3,106)	732	23.6%	4,973	(975)	5,948	610.1%

Tax Revenue: Year-to-date, Tax Revenue is more than budget by \$21k. Through August, 99.9% of this year's expected tax revenue has been collected. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$1,028k greater than budget.

Other Revenue: Year-to-Date, Other Revenue is \$1,177k more than budgeted primarily due to administering COVID-19 vaccines, a CARES Act Phase 3 payment, and Tobacco Settlement being greater than planned.

Payroll: Overall, Payroll Expenses are \$662k greater than budget year-to-date primarily due to higher than expected medical claims, additional overtime due to the winter storm and unbudgeted paid Administrative Leave related to COVID-19 exposures.

Operating Expenses: Operating Expenses are under budget year-to-date by \$2,019k. Generally, Operating Expenses are less than expected across the board.

Indigent Care Expenses: Indigent Care Expenses are under budget by \$2.3 million. As the result of COVID-19, the number of clients has not increased as much as expected and clients have postponed medical interventions.

Capital: Capital Expenditures are under budget year-to-date by \$15k.

Montgomery County Hospital District

Balance Sheet

As of August 31, 2021

Fund 10
08/31/2021

ASSETS

Cash and Equivalents

10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$4,507,406.04
10-000-12400	Investments-MMA-BS	\$2,043,678.85
10-000-12500	Investments-MMDA-BS	\$5,117,260.35
10-000-13100	Texpool-District-BS	\$3,241,728.28
10-000-13300	Investments-WF Bank-BS	\$15,242,713.68
10-000-13400	Texstar Investment Pool-BS	\$3,230,390.20
10-000-13500	Investments-BS	\$12,065,631.70

Total Cash and Equivalents		\$45,450,759.10
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Receivables

10-000-14100	A/R-EMS Billings-BS	\$8,026,120.34
10-000-14200	Allowance for Bad Debts-BS	(\$2,353,703.98)
10-000-14300	A/R-Other-BS	\$1,574,100.59
10-000-14305	A/R Employee-BS	\$3,248.62
10-000-14525	Receivable from Component Unit-BS	\$118,161.96
10-000-14700	Taxes Receivable-BS	\$1,214,223.48
10-000-14750	Allowance for bad debt-tax rev-BS	(\$283,898.16)

Total Receivables		\$8,298,252.85
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Other Assets

10-000-14900	Prepaid Expenses-BS	\$191,143.32
10-000-15000	Inventory-BS	\$992,641.90

Total Other Assets		\$1,183,785.22
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TOTAL ASSETS

\$54,932,797.17

LIABILITIES

Current Liabilities

10-000-20500	Accounts Payable-BS	\$291,676.07
10-000-20600	Accounts Payable-Other-BS	\$2,685.37
10-000-21000	Accrued Expenditures-BS	\$3,189,951.44
10-000-21400	Accrued Payroll-BS	\$1,452,104.09
10-000-21525	P/R-United Way Deductions-BS	\$5,184.44
10-000-21585	P/R-Flexible Spending-BS-BS	(\$1,135.02)
10-000-21590	P/R-Premium Cancer/Accident-BS	\$99.86
10-000-21595	P/R-Health Savings-BS-BS	\$5.22
10-000-21650	TCDRS Defined Benefit Plan-BS	\$383,470.10

Total Current Liabilities		\$5,324,041.57
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Deferred Liabilities

10-000-23000	Deferred Tax Revenue-BS	\$930,325.32
10-000-23200	Deferred Revenue-BS	\$337,509.24

Total Deferred Liabilities		\$1,267,834.56
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Montgomery County Hospital District

Balance Sheet

As of August 31, 2021

		Fund 10
		08/31/2021
TOTAL LIABILITIES		\$6,591,876.13
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$3,538,632.72
10-000-30400	Nonspendable - Inventory-BS	\$992,641.90
10-000-30700	Nonspendable - Prepaids-BS	\$190,093.32
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$29,119,553.10
TOTAL CAPITAL		\$48,340,921.04
TOTAL LIABILITIES AND CAPITAL		\$54,932,797.17

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended August 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$82,677.99	\$69,013.00	\$13,664.99	\$36,199,640.82	\$36,069,263.00	\$130,377.82	\$36,098,667.00	100.28%	(\$100,973.82)
Delinquent Tax Revenue	\$24,328.74	\$23,532.00	\$796.74	\$285,666.39	\$389,997.00	(\$104,330.61)	\$405,651.00	70.42%	\$119,984.61
Penalties and Interest	\$19,163.15	\$19,673.00	(\$509.85)	\$294,718.92	\$310,796.00	(\$16,077.08)	\$324,343.00	90.87%	\$29,624.08
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$10,966.59	\$0.00	\$10,966.59	\$0.00	0.00%	(\$10,966.59)
Total Tax Revenue	\$126,169.88	\$112,218.00	\$13,951.88	\$36,790,992.72	\$36,770,056.00	\$20,936.72	\$36,828,661.00	99.90%	\$37,668.28
EMS Net Revenue									
Advanced Life Support Revenue	\$3,793,868.97	\$2,843,652.00	\$950,216.97	\$32,481,120.70	\$30,663,923.00	\$1,817,197.70	\$33,415,439.00	97.20%	\$934,318.30
Basic Life Support Revenue	\$707,627.17	\$505,155.00	\$202,472.17	\$6,789,393.02	\$5,449,323.00	\$1,340,070.02	\$5,938,347.00	114.33%	(\$851,046.02)
Transfer Service Fees	\$1,992.33	\$83,142.00	(\$81,149.67)	\$143,233.63	\$899,220.00	(\$755,986.37)	\$979,680.00	14.62%	\$836,446.37
Non-Transport Fees	\$39,066.20	\$27,625.00	\$11,441.20	\$257,453.18	\$298,625.00	(\$41,171.82)	\$325,375.00	79.13%	\$67,921.82
Contractual Allowance	(\$1,442,431.73)	(\$1,124,362.00)	(\$318,069.73)	(\$13,383,005.12)	(\$12,126,107.00)	(\$1,256,898.12)	(\$13,214,126.00)	101.28%	\$168,879.12
Charity Care	(\$1,072,515.98)	(\$657,319.00)	(\$415,196.98)	(\$8,043,943.75)	(\$7,089,109.00)	(\$954,834.75)	(\$7,725,182.00)	104.13%	\$318,761.75
Provision for Bad Debt	(\$73,864.21)	(\$242,170.00)	\$168,305.79	(\$1,625,638.36)	(\$2,611,777.00)	\$986,138.64	(\$2,846,120.00)	57.12%	(\$1,220,481.64)
Recovery of Bad Debt - EMS	\$11,547.63	\$22,140.00	(\$10,592.37)	\$132,147.14	\$238,284.00	(\$106,136.86)	\$259,708.00	50.88%	\$127,560.86
Total EMS Net Revenue	\$1,965,290.38	\$1,457,863.00	\$507,427.38	\$16,750,760.44	\$15,722,382.00	\$1,028,378.44	\$17,133,121.00	97.77%	\$382,360.56
Other Revenue									
Investment Income - MCHD	\$7,645.92	\$5,472.00	\$2,173.92	\$134,202.72	\$71,166.00	\$63,036.72	\$76,216.00	176.08%	(\$57,986.72)
Interest Income	\$896.05	\$752.00	\$144.05	\$9,940.72	\$8,879.00	\$1,061.72	\$9,620.00	103.33%	(\$320.72)
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$728,945.43	\$600,000.00	\$128,945.43	\$600,000.00	121.49%	(\$128,945.43)
Weyland Bldg. Land Lease	\$0.00	\$0.00	\$0.00	\$24,796.53	\$24,798.00	(\$1.47)	\$33,064.00	75.00%	\$8,267.47
Miscellaneous Income	\$78,585.75	\$4,300.00	\$74,285.75	\$1,151,378.57	\$201,810.00	\$949,568.57	\$207,610.00	554.59%	(\$943,768.57)
Rx Discount Card Royalties	\$45.75	\$80.00	(\$34.25)	\$610.50	\$880.00	(\$269.50)	\$960.00	63.59%	\$349.50
Proceeds from Capital Lease	\$0.00	\$0.00	\$0.00	\$1,866,935.72	\$1,866,936.00	(\$0.28)	\$1,866,936.00	100.00%	\$0.28
Tenant Rent Income	\$9,298.42	\$9,199.00	\$99.42	\$102,282.62	\$101,185.00	\$1,097.62	\$110,383.00	92.66%	\$8,100.38
P.A. Processing Fees	\$0.00	\$150.00	(\$150.00)	\$0.00	\$1,650.00	(\$1,650.00)	\$1,800.00	0.00%	\$1,800.00
Contract Revenue (Net)	\$0.00	\$0.00	\$0.00	\$168,114.10	\$162,376.00	\$5,738.10	\$162,376.00	103.53%	(\$5,738.10)
1115 Waiver - Paramedicine	\$26,800.00	\$120,000.00	(\$93,200.00)	\$1,012,300.00	\$1,320,000.00	(\$307,700.00)	\$1,440,000.00	70.30%	\$427,700.00

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended August 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Education/Training Revenue	\$29,859.00	\$28,450.00	\$1,409.00	\$168,145.09	\$214,500.00	(\$46,354.91)	\$219,000.00	76.78%	\$50,854.91
Stand-By Fees	\$4,800.00	\$1,562.00	\$3,238.00	\$41,200.00	\$17,187.00	\$24,013.00	\$18,750.00	219.73%	(\$22,450.00)
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$68,530.00	\$30,000.00	\$38,530.00	\$30,000.00	228.43%	(\$38,530.00)
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$498,657.00	\$498,657.00	\$0.00	\$498,657.00	100.00%	\$0.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$91,666.63	\$91,666.00	\$0.63	\$100,000.00	91.67%	\$8,333.37
Employee Medical Premiums	\$98,865.14	\$92,174.00	\$6,691.14	\$1,131,528.30	\$1,063,926.00	\$67,602.30	\$1,198,262.00	94.43%	\$66,733.70
Dispatch Fees	\$12,312.00	\$7,000.00	\$5,312.00	\$194,776.00	\$162,000.00	\$32,776.00	\$222,500.00	87.54%	\$27,724.00
MDC Revenue - First Responders	\$0.00	\$2,900.00	(\$2,900.00)	\$84,037.50	\$54,100.00	\$29,937.50	\$57,000.00	147.43%	(\$27,037.50)
Inter Local 800 Mhz	\$318,918.00	\$180,000.00	\$138,918.00	\$318,918.00	\$180,000.00	\$138,918.00	\$180,000.00	177.18%	(\$138,918.00)
VHF Project Revenue	\$10,186.01	\$10,186.00	\$0.01	\$111,420.83	\$111,443.00	(\$22.17)	\$121,640.00	91.60%	\$10,219.17
Tower Contract Revenue	\$25,361.76	\$23,434.00	\$1,927.76	\$261,088.31	\$256,072.00	\$5,016.31	\$279,527.00	93.40%	\$18,438.69
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$46,355.00	\$0.00	\$46,355.00	\$0.00	0.00%	(\$46,355.00)
Total Other Revenue	\$631,907.13	\$493,992.00	\$137,915.13	\$8,215,829.57	\$7,039,231.00	\$1,176,598.57	\$7,434,301.00	110.51%	(\$781,528.57)
Total Revenues	\$2,723,367.39	\$2,064,073.00	\$659,294.39	\$61,757,582.73	\$59,531,669.00	\$2,225,913.73	\$61,396,083.00	100.59%	(\$361,499.73)
Expenses									
Payroll Expenses									
Regular Pay	\$2,019,703.85	\$2,017,605.00	\$2,098.85	\$20,855,144.96	\$21,609,919.00	(\$754,774.04)	\$23,570,194.00	88.48%	\$2,715,049.04
Overtime Pay	\$218,698.53	\$218,057.00	\$641.53	\$2,951,737.29	\$2,524,767.00	\$426,970.29	\$2,755,957.00	107.10%	(\$195,780.29)
Paid Time Off	\$180,093.60	\$203,456.00	(\$23,362.40)	\$2,738,904.13	\$2,279,291.00	\$459,613.13	\$2,586,298.00	105.90%	(\$152,606.13)
Stipend Pay	\$14,501.23	\$12,964.00	\$1,537.23	\$479,019.09	\$486,854.00	(\$7,834.91)	\$499,828.00	95.84%	\$20,808.91
Payroll Taxes	\$177,375.90	\$181,553.00	(\$4,177.10)	\$1,964,058.79	\$1,993,562.00	(\$29,503.21)	\$2,179,504.00	90.11%	\$215,445.21
TCDRS Plan	\$160,250.06	\$160,367.00	(\$116.94)	\$1,768,804.53	\$1,736,809.00	\$31,995.53	\$1,901,055.00	93.04%	\$132,250.47
Health & Dental	\$54,772.97	\$56,446.00	(\$1,673.03)	\$743,013.05	\$745,412.00	(\$2,398.95)	\$801,858.00	92.66%	\$58,844.95
Health Insurance Claims	\$446,786.16	\$328,854.00	\$117,932.16	\$4,066,715.07	\$3,539,845.00	\$526,870.07	\$3,868,114.00	105.13%	(\$198,601.07)
Health Insurance Admin Fees	\$68,841.23	\$63,982.00	\$4,859.23	\$709,980.01	\$699,197.00	\$10,783.01	\$763,179.00	93.03%	\$53,198.99
Total Payroll Expenses	\$3,341,023.53	\$3,243,284.00	\$97,739.53	\$36,277,376.92	\$35,615,656.00	\$661,720.92	\$38,925,987.00	93.20%	\$2,648,610.08
Operating Expenses									

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended August 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Unemployment Expense	(\$7,660.63)	\$1,000.00	(\$8,660.63)	\$10,477.78	\$11,000.00	(\$522.22)	\$12,000.00	87.31%	\$1,522.22
Accident Repair	\$2,848.50	\$0.00	\$2,848.50	\$50,270.78	\$30,000.00	\$20,270.78	\$30,000.00	167.57%	(\$20,270.78)
Accounting/Auditing Fees	\$7,000.00	\$5,000.00	\$2,000.00	\$47,900.00	\$45,900.00	\$2,000.00	\$45,900.00	104.36%	(\$2,000.00)
Advertising	\$3,632.00	\$600.00	\$3,032.00	\$11,048.90	\$8,630.00	\$2,418.90	\$10,580.00	104.43%	(\$468.90)
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	(\$207,774.00)	\$207,774.00	0.00%	\$207,774.00
Bank Charges	\$0.00	\$425.00	(\$425.00)	\$360.48	\$4,675.00	(\$4,314.52)	\$5,100.00	7.07%	\$4,739.52
Credit Card Processing Fee	\$2,342.40	\$682.00	\$1,660.40	\$21,212.53	\$19,537.00	\$1,675.53	\$21,512.00	98.61%	\$299.47
Bio-Waste Removal	\$3,169.09	\$3,046.00	\$123.09	\$32,571.53	\$34,506.00	(\$1,934.47)	\$37,552.00	86.74%	\$4,980.47
Books/Materials	\$29,759.33	\$46,450.00	(\$16,690.67)	\$86,728.99	\$184,250.00	(\$97,521.01)	\$195,587.00	44.34%	\$108,858.01
Business Licenses	\$984.00	\$3,776.00	(\$2,792.00)	\$11,427.93	\$25,342.00	(\$13,914.07)	\$28,823.00	39.65%	\$17,395.07
Capital Lease Expense	\$9,011.86	\$3,066.00	\$5,945.86	\$238,953.64	\$187,398.00	\$51,555.64	\$190,157.00	125.66%	(\$48,796.64)
Collection Fees	\$1,209.38	\$8,927.00	(\$7,717.62)	\$43,211.43	\$83,980.00	(\$40,768.57)	\$92,910.00	46.51%	\$49,698.57
Community Education	\$0.00	\$1,858.00	(\$1,858.00)	\$2,671.07	\$13,824.62	(\$11,153.55)	\$15,534.62	17.19%	\$12,863.55
Computer Maintenance	\$2,109.00	\$72,750.00	(\$70,641.00)	\$380,169.51	\$468,500.00	(\$88,330.49)	\$479,750.00	79.24%	\$99,580.49
Computer Software	\$48,918.63	\$132,249.00	(\$83,330.37)	\$855,656.21	\$1,025,818.00	(\$170,161.79)	\$1,088,467.00	78.61%	\$232,810.79
Computer Software - MDC First Responder	\$0.00	\$4,650.00	(\$4,650.00)	\$33,822.52	\$50,550.00	(\$16,727.48)	\$55,200.00	61.27%	\$21,377.48
Computer Supplies/Non-Cap.	\$3,438.07	\$4,248.00	(\$809.93)	\$26,790.57	\$38,015.00	(\$11,224.43)	\$42,265.00	63.39%	\$15,474.43
Conferences - Fees, Travel, & Meals	\$19.99	\$2,055.00	(\$2,035.01)	\$17,482.94	\$42,211.00	(\$24,728.06)	\$42,281.00	41.35%	\$24,798.06
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$218,953.98	\$216,621.00	\$2,332.98	\$288,828.00	75.81%	\$69,874.02
Contractual Obligations- Tax Collector Assessm	\$11.41	\$7,843.00	(\$7,831.59)	\$95,176.28	\$86,282.00	\$8,894.28	\$94,125.00	101.12%	(\$1,051.28)
Contractual Obligations- Other	\$25,276.50	\$24,446.00	\$830.50	\$247,240.13	\$271,880.00	(\$24,639.87)	\$296,330.00	83.43%	\$49,089.87
Customer Property Damage	\$500.00	\$1,838.00	(\$1,338.00)	\$2,989.15	\$7,878.00	(\$4,888.85)	\$9,648.00	30.98%	\$6,658.85
Customer Relations	\$5,459.88	\$6,300.00	(\$840.12)	\$56,906.06	\$66,500.00	(\$9,593.94)	\$72,800.00	78.17%	\$15,893.94
Damages/Uninsured Portion	\$2,298.44	\$2,298.00	\$0.44	\$32,389.52	\$27,146.70	\$5,242.82	\$29,444.70	110.00%	(\$2,944.82)
Disposable Linen	\$5,046.00	\$8,550.00	(\$3,504.00)	\$50,960.87	\$74,370.00	(\$23,409.13)	\$82,920.00	61.46%	\$31,959.13
Disposable Medical Supplies	\$142,728.79	\$98,081.00	\$44,647.79	\$1,071,158.92	\$1,079,025.48	(\$7,866.56)	\$1,177,106.48	91.00%	\$105,947.56
Drug Supplies	\$25,118.69	\$26,440.00	(\$1,321.31)	\$283,273.81	\$280,948.02	\$2,325.79	\$307,388.02	92.16%	\$24,114.21
Dues/Subscriptions	\$3,483.35	\$1,303.00	\$2,180.35	\$56,194.24	\$60,388.00	(\$4,193.76)	\$61,935.00	90.73%	\$5,740.76
Durable Medical Equipment	\$13,420.52	\$39,621.00	(\$26,200.48)	\$170,888.78	\$377,739.50	(\$206,850.72)	\$417,360.50	40.95%	\$246,471.72
Employee Health\Wellness	\$1,805.27	\$1,112.00	\$693.27	\$16,992.84	\$24,074.00	(\$7,081.16)	\$25,186.00	67.47%	\$8,193.16
Employee Recognition	\$637.81	\$1,821.00	(\$1,183.19)	\$78,600.50	\$102,154.06	(\$23,553.56)	\$111,608.06	70.43%	\$33,007.56

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended August 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Equipment Rental	\$0.00	\$500.00	(\$500.00)	\$9,708.10	\$12,600.00	(\$2,891.90)	\$13,100.00	74.11%	\$3,391.90
Fluids & Additives - Auto	\$444.44	\$2,243.50	(\$1,799.06)	\$19,292.07	\$22,757.00	(\$3,464.93)	\$25,000.00	77.17%	\$5,707.93
Fuel - Auto	\$79,390.50	\$59,363.00	\$20,027.50	\$552,351.43	\$593,869.50	(\$41,518.07)	\$653,232.50	84.56%	\$100,881.07
Fuel - Non-Auto	\$0.00	\$800.00	(\$800.00)	\$0.00	\$3,200.00	(\$3,200.00)	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$273.00	\$46.00	\$227.00	\$1,985.20	\$1,772.00	\$213.20	\$1,920.00	103.40%	(\$65.20)
Insurance	\$44,368.00	\$52,170.00	(\$7,802.00)	\$588,305.62	\$604,806.00	(\$16,500.38)	\$656,975.00	89.55%	\$68,669.38
Interest Expense	\$262.30	\$480.00	(\$217.70)	\$4,078.77	\$6,728.00	(\$2,649.23)	\$7,167.00	56.91%	\$3,088.23
Laundry Service & Purchase	\$151.95	\$153.00	(\$1.05)	\$1,617.41	\$1,645.00	(\$27.59)	\$1,800.00	89.86%	\$182.59
Leases/Contracts	\$5,838.26	\$5,595.00	\$243.26	\$61,832.90	\$71,845.00	(\$10,012.10)	\$77,440.00	79.85%	\$15,607.10
Legal Fees	\$30,369.52	\$10,570.00	\$19,799.52	\$115,510.81	\$116,150.00	(\$639.19)	\$126,725.00	91.15%	\$11,214.19
Maintenance & Repairs-Buildings	\$35,987.13	\$24,423.00	\$11,564.13	\$364,184.29	\$362,117.35	\$2,066.94	\$386,792.35	94.16%	\$22,608.06
Maintenance- Equipment	\$9,329.81	\$29,023.00	(\$19,693.19)	\$560,050.76	\$691,013.00	(\$130,962.24)	\$708,464.00	79.05%	\$148,413.24
Management Fees	\$6,937.42	\$8,594.00	(\$1,656.58)	\$86,795.75	\$115,210.00	(\$28,414.25)	\$123,805.00	70.11%	\$37,009.25
Meals - Business and Travel	\$0.00	\$81.00	(\$81.00)	\$82.16	\$1,929.00	(\$1,846.84)	\$2,060.00	3.99%	\$1,977.84
Meeting Expenses	\$1,449.30	\$3,706.00	(\$2,256.70)	\$14,282.34	\$24,823.00	(\$10,540.66)	\$29,700.00	48.09%	\$15,417.66
Mileage Reimbursements	\$125.62	\$1,177.00	(\$1,051.38)	\$1,701.37	\$7,224.00	(\$5,522.63)	\$9,762.00	17.43%	\$8,060.63
Office Supplies	\$1,408.46	\$1,787.00	(\$378.54)	\$12,770.29	\$15,830.00	(\$3,059.71)	\$17,620.00	72.48%	\$4,849.71
Oil & Lubricants	\$2,535.69	\$2,925.00	(\$389.31)	\$21,424.40	\$24,675.00	(\$3,250.60)	\$27,600.00	77.62%	\$6,175.60
Other Services	\$0.00	\$375.00	(\$375.00)	\$3,149.46	\$4,125.00	(\$975.54)	\$4,500.00	69.99%	\$1,350.54
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$880,749.48	\$1,117,986.00	(\$237,236.52)	\$1,117,986.00	78.78%	\$237,236.52
Oxygen & Gases	\$5,869.03	\$3,730.00	\$2,139.03	\$52,465.33	\$50,651.15	\$1,814.18	\$55,326.15	94.83%	\$2,860.82
Postage	\$675.39	\$2,000.00	(\$1,324.61)	\$21,791.96	\$23,200.00	(\$1,408.04)	\$25,200.00	86.48%	\$3,408.04
Printing Services	\$518.47	\$3,300.00	(\$2,781.53)	\$3,582.26	\$14,166.50	(\$10,584.24)	\$17,064.50	20.99%	\$13,482.24
Professional Fees	\$179,734.40	\$116,749.00	\$62,985.40	\$1,285,578.22	\$1,648,364.41	(\$362,786.19)	\$1,783,038.41	72.10%	\$497,460.19
Radio Repairs - Outsourced (Depot)	\$8,293.75	\$5,095.00	\$3,198.75	\$21,857.88	\$34,805.00	(\$12,947.12)	\$39,900.00	54.78%	\$18,042.12
Radio - Parts	\$4,171.83	\$0.00	\$4,171.83	\$67,204.12	\$57,300.00	\$9,904.12	\$57,300.00	117.28%	(\$9,904.12)
Radios	\$0.00	\$2,400.00	(\$2,400.00)	\$0.00	\$9,600.00	(\$9,600.00)	\$12,000.00	0.00%	\$12,000.00
Recruit/Investigate	\$1,329.60	\$4,140.00	(\$2,810.40)	\$31,141.47	\$53,775.00	(\$22,633.53)	\$56,550.00	55.07%	\$25,408.53
Rent	\$15,051.00	\$15,051.00	\$0.00	\$149,761.00	\$159,161.00	(\$9,400.00)	\$174,212.00	85.96%	\$24,451.00
Repair-Equipment	\$3,458.51	\$9,094.00	(\$5,635.49)	\$19,422.94	\$46,105.00	(\$26,682.06)	\$55,200.00	35.19%	\$35,777.06
Shop Tools	\$561.94	\$830.00	(\$268.06)	\$13,727.59	\$15,634.00	(\$1,906.41)	\$16,470.00	83.35%	\$2,742.41

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended August 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Shop Supplies	\$1,916.25	\$5,309.00	(\$3,392.75)	\$15,132.89	\$35,689.00	(\$20,556.11)	\$40,660.00	37.22%	\$25,527.11
Small Equipment & Furniture	\$28,957.64	\$72,941.00	(\$43,983.36)	\$297,282.08	\$494,865.24	(\$197,583.16)	\$534,924.24	55.57%	\$237,642.16
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$1,600.95	\$3,350.00	(\$1,749.05)	\$3,350.00	47.79%	\$1,749.05
Station Supplies	\$12,596.42	\$8,196.00	\$4,400.42	\$64,410.35	\$72,897.00	(\$8,486.65)	\$81,096.00	79.42%	\$16,685.65
Supplemental Food	\$0.00	\$0.00	\$0.00	\$852.28	\$3,000.00	(\$2,147.72)	\$3,000.00	28.41%	\$2,147.72
Telephones-Cellular	\$12,024.75	\$14,488.00	(\$2,463.25)	\$145,117.39	\$159,983.00	(\$14,865.61)	\$174,453.00	83.18%	\$29,335.61
Telephones-Service	\$14,385.84	\$16,565.00	(\$2,179.16)	\$208,575.29	\$194,425.00	\$14,150.29	\$210,990.00	98.86%	\$2,414.71
Training/Related Expenses-CE	\$7,686.02	\$20,743.00	(\$13,056.98)	\$234,495.33	\$278,635.54	(\$44,140.21)	\$373,648.60	62.76%	\$139,153.27
Tuition Reimbursement	\$12,539.27	\$3,850.00	\$8,689.27	\$97,992.92	\$60,850.00	\$37,142.92	\$67,450.00	145.28%	(\$30,542.92)
Travel Expenses	(\$474.83)	\$994.00	(\$1,468.83)	\$8,623.04	\$12,337.00	(\$3,713.96)	\$13,330.00	64.69%	\$4,706.96
Uniforms	\$14,661.84	\$33,073.00	(\$18,411.16)	\$190,770.99	\$328,080.47	(\$137,309.48)	\$359,943.47	53.00%	\$169,172.48
Utilities	\$42,302.62	\$34,980.00	\$7,322.62	\$430,065.19	\$384,380.00	\$45,685.19	\$419,360.00	102.55%	(\$10,705.19)
Vehicle-Batteries	\$2,321.70	\$5,000.00	(\$2,678.30)	\$52,057.94	\$59,800.00	(\$7,742.06)	\$66,150.00	78.70%	\$14,092.06
Vehicle-Outside Services	\$972.60	\$133.00	\$839.60	\$10,203.93	\$9,365.00	\$838.93	\$9,600.00	106.29%	(\$603.93)
Vehicle-Parts	\$36,054.28	\$31,500.00	\$4,554.28	\$431,023.00	\$412,085.73	\$18,937.27	\$444,085.73	97.06%	\$13,062.73
Vehicle-Registration	\$131.64	\$235.00	(\$103.36)	\$1,503.51	\$2,261.00	(\$757.49)	\$2,496.00	60.24%	\$992.49
Vehicle-Tires	\$3,274.38	\$6,500.00	(\$3,225.62)	\$53,427.81	\$54,500.00	(\$1,072.19)	\$60,000.00	89.05%	\$6,572.19
Vehicle-Towing	\$405.00	\$0.00	\$405.00	\$8,851.50	\$7,400.00	\$1,451.50	\$7,400.00	119.61%	(\$1,451.50)
Worker's Compensation Insurance	\$176,139.98	\$73,771.00	\$102,368.98	\$448,698.72	\$295,084.00	\$153,614.72	\$295,084.00	152.06%	(\$153,614.72)
Total Operating Expenses	\$1,136,999.00	\$1,205,113.50	(\$68,114.50)	\$11,919,572.38	\$13,938,972.27	(\$2,019,399.89)	\$15,031,003.33	79.30%	\$3,111,430.95
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$428,911.00	\$382,289.00	\$46,622.00	\$3,060,957.63	\$4,205,179.00	(\$1,144,221.37)	\$4,587,467.00	66.72%	\$1,526,509.37
Specialty Healthcare Providers	\$140,017.23	\$314,296.00	(\$174,278.77)	\$2,252,197.88	\$3,457,256.00	(\$1,205,058.12)	\$3,771,551.00	59.72%	\$1,519,353.12
Total Indigent Care Expenses	\$568,928.23	\$696,585.00	(\$127,656.77)	\$5,313,155.51	\$7,662,435.00	(\$2,349,279.49)	\$8,359,018.00	63.56%	\$3,045,862.49
Capital Expenditures									
Capital Purchase - Building/Improvements	\$0.00	\$0.00	\$0.00	\$967,992.50	\$968,448.07	(\$455.57)	\$1,359,478.68	71.20%	\$391,486.18
Capital Purchase - Equipment	\$50,242.01	\$25,000.00	\$25,242.01	\$2,290,107.51	\$2,305,006.00	(\$14,898.49)	\$2,930,843.00	78.14%	\$640,735.49
Capital Purchase - Vehicles	\$0.00	\$0.00	\$0.00	\$16,171.48	\$16,171.63	(\$0.15)	\$16,171.63	100.00%	\$0.15
Total Capital Expenditures	\$50,242.01	\$25,000.00	\$25,242.01	\$3,274,271.49	\$3,289,625.70	(\$15,354.21)	\$4,306,493.31	76.03%	\$1,032,221.82

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended August 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Total Expenses	\$5,097,192.77	\$5,169,982.50	(\$72,789.73)	\$56,784,376.30	\$60,506,688.97	(\$3,722,312.67)	\$66,622,501.64	85.23%	\$9,838,125.34
Revenue over Expeditures	(\$2,373,825.38)	(\$3,105,909.50)	\$732,084.12	\$4,973,206.43	(\$975,019.97)	\$5,948,226.40	(\$5,226,418.64)	(95.16%)	(\$10,199,625.07)

AGENDA ITEM # 24

Board Mtg.: 09/28/2021

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21
A/R Balance	6,453,722	6,749,761	7,168,838	6,703,058	6,693,459	7,254,307	6,940,222	7,002,770	7,166,646	7,400,123	7,341,138	7,409,507
Total 6-Mo Charges	11,406,158	12,123,856	12,154,695	12,602,138	12,883,313	12,933,452	13,241,929	13,763,607	13,937,078	14,185,371	14,563,518	15,492,327
Avg Charge / Day *	63,368	67,355	67,526	70,012	71,574	71,853	73,566	76,464	77,428	78,808	80,908	86,068
A/R Days	102	100	106	96	94	101	94	92	93	94	91	86

* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Sep-20	1,757,724	1,020,790	999,945	859,564	833,187	2,003,585	7,474,795	3,696,337	2,836,772
Oct-20	1,978,256	997,596	877,946	936,381	979,524	1,751,124	7,520,827	3,667,029	2,730,648
Nov-20	2,136,194	1,269,848	849,561	842,017	1,159,211	1,687,279	7,944,110	3,688,506	2,846,490
Dec-20	1,934,576	1,271,318	1,103,094	794,733	662,946	1,588,163	7,354,830	3,045,842	2,251,109
Jan-21	2,185,480	1,176,228	1,102,684	963,260	439,292	1,457,262	7,324,206	2,859,814	1,896,554
Feb-21	2,291,308	1,622,342	1,011,532	992,260	517,672	1,442,959	7,878,073	2,952,892	1,960,631
Mar-21	2,122,259	1,468,290	1,144,373	943,473	503,557	1,363,554	7,545,505	2,810,584	1,867,111
Apr-21	2,235,270	1,376,109	1,175,564	953,692	532,747	1,339,573	7,612,955	2,826,012	1,872,320
May-21	2,378,352	1,455,751	1,139,026	948,419	556,804	1,304,632	7,782,984	2,809,855	1,861,436
Jun-21	2,423,147	1,414,838	1,164,416	1,019,157	677,948	1,316,918	8,016,424	3,014,023	1,994,866
Jul-21	2,350,697	1,440,380	1,189,151	1,058,275	717,238	1,205,083	7,960,824	2,980,597	1,922,321
Aug-21	2,750,737	1,360,835	1,231,145	1,019,338	495,968	1,164,272	8,022,295	2,679,579	1,660,241

Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Sep-20	24%	14%	13%	11%	11%	27%	100%	49%	38%
Oct-20	26%	13%	12%	12%	13%	23%	100%	49%	36%
Nov-20	27%	16%	11%	11%	15%	21%	100%	46%	36%
Dec-20	26%	17%	15%	11%	9%	22%	100%	41%	31%
Jan-21	30%	16%	15%	13%	6%	20%	100%	39%	26%
Feb-21	29%	21%	13%	13%	7%	18%	100%	37%	25%
Mar-21	28%	19%	15%	13%	7%	18%	100%	37%	25%
Apr-21	29%	18%	15%	13%	7%	18%	100%	37%	25%
May-21	31%	19%	15%	12%	7%	17%	100%	36%	24%
Jun-21	30%	18%	15%	13%	8%	16%	100%	38%	25%
Jul-21	30%	18%	15%	13%	9%	15%	100%	37%	24%
Aug-21	34%	17%	15%	13%	6%	15%	100%	33%	21%

Board Mtg.: 09/28/2021

Payer Mix

[illegible]

Payer	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	12-Month Total
ALS	2,396	2,534	2,673	2,763	2,706	2,580	2,771	2,696	2,812	2,835	2,982	3,570	33,318
BLS	578	610	672	594	657	611	666	806	794	829	821	809	8,447
Other	142	149	154	177	199	230	207	174	132	172	195	315	2,246
Transfer	271	93	12	14	8	5	3	3	5	5	2	2	423
Standby	8	37	27	10	0	0	1	2	1	0	1	12	99
Total	3,395	3,423	3,538	3,558	3,570	3,426	3,648	3,681	3,744	3,841	4,001	4,708	44,533

[illegible]

AGENDA ITEM #24

Board Mtg.: 09/28/2021

Montgomery County Hospital District Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days					\$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
Sep-20	172,363	-	-	2	(2)	997,201	172,365
Oct-20	390,339	-	-	2	(2)	475,847	390,341
Nov-20	365,412	-	-	2	(2)	472,522	365,414
Dec-20	273,140	-	-	2	(2)	322,352	273,142
Jan-21	376,475	-	-	2	(2)	172,363	376,477
Feb-21	375,347	-	-	2	(2)	390,339	375,349
Mar-21	348,921	-	-	2	(2)	365,412	348,923
Apr-21	197,666	-	-	2	(2)	273,140	197,668
May-21	442,222	-	-	2	(2)	376,475	442,224
Jun-21	392,663	-	-	2	(2)	197,666	392,665
Jul-21	392,663	-	-	2	(2)	442,222	392,665
Aug-21	291,676	-	-	2	(2)	291,676	291,678

Accounts Payable Aging by Percentage without Credits

Month	Current	Days		
		31-60	61-90	> 90
Sep-20	100%	0%	0%	0%
Oct-20	100%	0%	0%	0%
Nov-20	100%	0%	0%	0%
Dec-20	100%	0%	0%	0%
Jan-21	100%	0%	0%	0%
Feb-21	100%	0%	0%	0%
Mar-21	100%	0%	0%	0%
Apr-21	100%	0%	0%	0%
May-21	100%	0%	0%	0%
Jun-21	100%	0%	0%	0%
Jul-21	100%	0%	0%	0%
Aug-21	100%	0%	0%	0%

Agenda Item # 25



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: September 28, 2021

Re: MCHD Financial Scenario

MCHD financial 3 year scenario presentation. (Ms. Whatley, Chairperson – MCHD Board)

"Presentation will be provided at the board meeting"

Agenda Item # 26



To: Board of Directors

From: Brett Allen, CFO

Date: September 28, 2021

Re: Public Consulting Group

Consider and act on Public Consulting Group amendment. (Mr. Grice, Treasurer – MCHD Board)

**FOURTH AMENDMENT TO
CONTRACTOR AGREEMENT**

This Fourth Amendment (“Amendment”) to the Contractor Agreement is entered into between Public Consulting Group LLC, a limited liability company with a place of business at 148 State Street, Boston, Massachusetts, and successor in interest to Public Consulting Group, Inc. (“PCG”) and Montgomery County Hospital District (“CLIENT” or “MCHD”) as of the date last signed (“Effective Date”).

WHEREAS, PCG and CLIENT are parties to the Contractor Agreement dated April 10, 2013 (“the Agreement”); and

WHEREAS, PCG and CLIENT wish to amend the Agreement by mutual agreement as provided in Section 18 of the Agreement.

NOW THEREFORE, in consideration of the foregoing recitals and the mutual promises set forth herein, the parties hereto agree as follows:

1. The parties hereby agree to amend the “Term” from Section 2 of the Agreement by adding the following:

The term for services to be performed by PCG under this Amendment will include the reporting cycle, including report preparation and subsequent payment from the State of Texas, for the period for Federal Fiscal Year 2021 (October 1, 2020 – September 30, 2021). PCG will provide contracted services through the completion and issuance of payment from the State of Texas to MCHD, estimated to occur on or before September 30, 2022.

2. The parties hereby agree to amend the “Compensation” from Section 3 of the Agreement as follows:

The compensation for services pertaining to the reporting period for Federal Fiscal Year 2021, MCHD will pay PCG six (6) percent of all revenues realized by MCHD as a result of the services performed under this Amendment.

3. This Amendment shall be construed and interpreted in accordance with the laws of the State of Texas without giving effect to its principles of conflict of laws.
4. As amended by this Amendment, all provision of the Agreement shall remain in full force and effect. In the event of a conflict between this Amendment and the Agreement, this Amendment shall take precedence.

IN WITNESS WHEREOF, intending to be bound hereby, the parties hereto have caused their authorized representatives to subscribe their names hereunder.

PUBLIC CONSULTING GROUP LLC:

Name: _____

Title: _____

Date: _____

MONTGOMERY COUNTY HOSPITAL DISTRICT:

Name: _____

Title: _____

Date: _____

Agenda Item # 27

Montgomery County Hospital District
Budget Amendment - Fiscal Year Ending September 30, 2022
Supplement to the Amendment Presented to the Board on September 28, 2021

Account	Description	Total	Notes	Impact
Tax Rate Adoption				
10-001-40000	Tax Revenue - Administration	(1,337,331.00)	Adopted tax rate of \$0.0567/\$100 valuation	Decrease revenue
10-001-40100	Delinquent Tax Revenue - Administration	(15,026.00)	Adopted tax rate of \$0.0567/\$100 valuation	Decrease revenue
10-001-40200	Penalties and Interest - Administration	(12,015.00)	Adopted tax rate of \$0.0567/\$100 valuation	Decrease revenue
	Total Tax Rate Adoption	(1,364,372.00)		
	Total Revenue	(1,364,372.00)	Decrease in Revenue	
	Increase / (Decrease) Net Revenue over Expenses	(1,364,372.00)		
	FY 2022 Budgeted Net Revenue over Expenses	(4,358,810.00)		
	FY 2022 Amended Budgeted Net Revenue over Expenses	(5,723,182.00)		

AGENDA ITEM # 28

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR

INVOICES

\$1,994,918.57

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
ACCESS WIRELESS DATA SOLUTIONS	8/4/2021	INV-37784	109961	08/18/21	SIERRA WIRELESS AIRLINK SUPPORT FOR AMM	10-015-53000	Computer Maintenance-I	\$2,109.00
Totals for ACCESS WIRELESS DATA SOLUTIONS:								\$2,109.00
ACCONTEMPS a Robert Half Company	8/1/2021	58128264	5365	08/11/21	TEMP POSITION: RECEPTIONIST WK ENDING 07/23/21	10-025-57100	Professional Fees-Human	\$726.00
	8/1/2021	58084616	5365	08/11/21	TEMP POSITION: RECEPTIONIST WK ENDING 07/16/21	10-025-57100	Professional Fees-Human	\$726.00
	8/5/2021	58178136	5365	08/11/21	TEMP POSITION: RECEPTIONIST WK ENDING 07/30/21	10-025-57100	Professional Fees-Human	\$580.80
	8/9/2021	58184893	5414	08/18/21	TEMP POSITION/RECEPTIONIST WK ENDING 08/06/21	10-025-57100	Professional Fees-Human	\$458.29
	8/17/2021	58249447	5591	08/25/21	TEMP POSITION/RECEPTIONIST WK ENDING 08/13/21	10-025-57100	Professional Fees-Human	\$580.80
Totals for ACCONTEMPS a Robert Half Company:								\$3,071.89
ALLEN'S SAFE AND LOCK	8/18/2021	58601	5676	08/31/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-I	\$137.50
Totals for ALLEN'S SAFE AND LOCK:								\$137.50
ALONTI CAFE & CATERING	8/1/2021	1772837	5366	08/11/21	BOARD BUDGET PRESENTATION 07.20.2021	10-001-56100	Meeting Expenses-Admi	\$171.18
	8/1/2021	1774531	5366	08/11/21	NEOP LUNCHEON 07.21.2021	10-009-56100	Meeting Expenses-Dept	\$89.87
	8/1/2021	1774264	5366	08/11/21	NEOP LUNCHEON 07.20.2021	10-009-56100	Meeting Expenses-Dept	\$77.92
	8/1/2021	1774803	5366	08/11/21	NEOP LUNCHEON 07.22.2021	10-009-56100	Meeting Expenses-Dept	\$221.91
	8/1/2021	1774931	5366	08/11/21	NEOP LUNCHEON 07.22.2021	10-009-56100	Meeting Expenses-Dept	\$87.99
	8/1/2021	1774935	5366	08/11/21	NEOP LUNCHEON 07.23.2021	10-009-56100	Meeting Expenses-Dept	\$88.99
	8/1/2021	1773927	5366	08/11/21	DC TESTING 07.19.21	10-009-56100	Meeting Expenses-Dept	\$191.99
	8/1/2021	1773926	5366	08/11/21	NEOP LUNCHEON 07.19.2021	10-009-56100	Meeting Expenses-Dept	\$103.24
	8/1/2021	1773607	5366	08/11/21	NEOP LUNCHEON 07.16.2021	10-009-56100	Meeting Expenses-Dept	\$96.69
	8/1/2021	1773294	5366	08/11/21	NEOP EXECUTIVE LUNCHEON 07.15.2021	10-009-56100	Meeting Expenses-Dept	\$180.57
	8/24/2021	1781526	5740	09/08/21	IN-CHARGE TESTING 08.24.21	10-009-56100	Meeting Expenses-Dept	\$91.97
Totals for ALONTI CAFE & CATERING:								\$1,402.32
AMAZON.COM LLC	8/10/2021	433436835948	109896	08/11/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$125.00
	8/10/2021	433448464679	109896	08/11/21	EMPLOYEE RECOGNITION	10-025-54450	Employee Recognition-H	\$99.50
	8/10/2021	433645898794	109896	08/11/21	SMALL EQUIPMENT	10-045-57750	Small Equipment & Furn	\$179.88
	8/10/2021	436494773846	109896	08/11/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-t	\$169.00
	8/10/2021	444534597483	109896	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$93.56
	8/10/2021	445447379845	109896	08/11/21	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$414.80
	8/10/2021	445846933439	109896	08/11/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$297.44
	8/10/2021	449568566444	109896	08/11/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-t	\$219.98
	8/10/2021	456437868887	109896	08/11/21	SMALL EQUIPMENT	10-011-57750	Small Equipment & Furn	\$119.98
	8/10/2021	456936575955	109896	08/11/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-t	\$73.98
	8/10/2021	456999464788	109896	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$144.18
	8/10/2021	488599767736	109899	08/11/21	SMALL EQUIPMENT	10-004-57750	Small Equipment & Furn	\$1,895.70
	8/10/2021	497345898634	109899	08/11/21	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$202.64
	8/10/2021	545777595853	109899	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$23.76
	8/10/2021	546896544934	109899	08/11/21	PRINTING SERVICES	10-007-57000	Printing Services-EMS	\$443.47

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	8/10/2021	548968833654	109899	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$226.98
	8/10/2021	553763334767	109899	08/11/21	OFFICE SUPPLIES	10-009-56300	Office Supplies-Dept	\$26.34
	8/10/2021	554377733345	109899	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$332.40
	8/10/2021	579877833345	109899	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$8.98
	8/10/2021	584345764855	109899	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$139.98
	8/10/2021	588963987868	109899	08/11/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$66.49
	8/10/2021	635354458746	109899	08/11/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$13.98
	8/10/2021	667496977359	109901	08/11/21	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furn	\$19.99
	8/10/2021	668456657778	109901	08/11/21	BOOKS/MATERIALS	10-015-52600	Books/Materials-Infor	\$84.00
	8/10/2021	675754943877	109901	08/11/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$41.94
	8/10/2021	683975957955	109901	08/11/21	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furn	\$39.98
	8/10/2021	694889586596	109901	08/11/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$163.84
	8/10/2021	734787366637	109901	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$474.95
	8/10/2021	735347899776	109901	08/11/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-4	\$41.02
	8/10/2021	735474636598	109901	08/11/21	SMALL EQUIPMENT	10-008-57750	Small Equipment & Furn	\$313.86
	8/10/2021	745399468868	109901	08/11/21	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$37.90
	8/10/2021	747654593984	109901	08/11/21	UNIFORMS	10-004-58500	Training/Related Expens	\$170.07
	8/10/2021	756734589775	109901	08/11/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-4	\$288.91
	8/10/2021	757476747987	109904	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$74.52
	8/10/2021	759498564599	109904	08/11/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$44.94
	8/10/2021	759535496583	109904	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$63.88
	8/10/2021	764874995867	109904	08/11/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$19.96
	8/10/2021	766663767674	109904	08/11/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-4	\$99.87
	8/10/2021	775398743475	109904	08/11/21	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furn	\$53.99
	8/10/2021	796493974758	109904	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$681.14
	8/10/2021	799353743898	109904	08/11/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-4	\$71.19
	8/10/2021	836345699499	109904	08/11/21	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furn	\$130.02
	8/10/2021	844565844573	109904	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$80.46
	8/10/2021	858879396496	109904	08/11/21	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furn	\$243.90
	8/10/2021	858888748345	109906	08/11/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-4	\$92.80
	8/10/2021	864364865744	109906	08/11/21	SMALL EQUIPMENT	10-007-57750	Small Equipment & Furn	\$289.99
	8/10/2021	873574394978	109906	08/11/21	SMALL EQUIPMENT	10-010-57750	Small Equipment & Furn	\$399.78
	8/10/2021	876578386778	109906	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$30.91
	8/10/2021	936334953889	109906	08/11/21	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$330.21
	8/10/2021	943559994637	109906	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$55.92
	8/10/2021	944644893874	109906	08/11/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$183.20
	8/10/2021	963439967884	109906	08/11/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$24.69
	8/10/2021	968973553663	109906	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$81.32
	8/10/2021	784436464584	109906	08/11/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$99.99

Totals for AMAZON.COM LLC: **\$10,147.16**

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
AMERICAN HEART ASSOCIATION, INC. (AHA)	8/15/2021	SCPR61730	5677	08/31/21	BOOKS AND MATERIALS	10-009-52600	Books/Materials-Dept	\$2,827.30
	8/29/2021	SCPR63366	5796	09/15/21	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$2,560.56
	8/29/2021	SCPR63654	5796	09/15/21	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$4,165.00
Totals for AMERICAN HEART ASSOCIATION, INC. (AHA):								\$9,552.86
AMERICAN REGISTRY FOR INTERNET NUMBER	8/1/2021	SI394839	5415	08/18/21	ANNUAL MAINTENANCE FOR AUTONOMOUS SYSTEM NU	10-015-52700	Business Licenses-Infor	\$150.00
	Totals for AMERICAN REGISTRY FOR INTERNET NUMBERS (ARIN):							
AMERICAN TIRE DISTRIBUTORS INC	8/20/2021	S155776398	5592	08/25/21	TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,101.00
	Totals for AMERICAN TIRE DISTRIBUTORS INC:							
AMERITAS LIFE INSURANCE CORP	8/1/2021	010-48743 08.01.2	6012	08/01/21	ACCT 010-048743-00002 VISION PREMIUMS AUG 21	10-025-51700	Health & Dental-Human	\$4,356.57
	Totals for AMERITAS LIFE INSURANCE CORP:							
AMERITEX MACHINE AND FAB LLC	8/7/2021	87915	110042	08/25/21	RADIO PARTS	10-004-57225	Radio - Parts-Radio	\$1,306.10
	8/25/2021	88078	110176	09/08/21	RADIO STATION SUPPLIES	10-004-57900	Station Supplies-Radio	\$737.90
	Totals for AMERITEX MACHINE AND FAB LLC:							
ASHER, DEVIN	8/25/2021	ASH082521	5593	08/25/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-I	\$432.00
	Totals for ASHER, DEVIN:							
AT&T (105414)	8/13/2021	812599426 08.13.2	110110	09/01/21	STATION 41 FIRE PANEL 08/13/21-09/12/21	10-016-58800	Utilities-Facil	\$174.37
	Totals for AT&T (105414):							
AT&T (U-VERSE)	8/1/2021	45220893 08.01.2	109965	08/18/21	STATION 42 08/01/21-08/31/21	10-015-58310	Telephones-Service-Infor	\$107.00
	Totals for AT&T (U-VERSE):							
AT&T MOBILITY-ROC (6463)	8/23/2021	6735112X082320:	110111	09/01/21	ACCT# 836735112	10-004-58200	Telephones-Cellular-Rad	\$96.63
	8/19/2021	7283884314X0827:	110177	09/08/21	ACCT# 287283884314 07/20/21--08/19/21	10-015-58200	Telephones-Cellular-Info	\$251.82
	Totals for AT&T MOBILITY-ROC (6463):							
BATES, LAUREN	8/25/2021	ABE082521	5594	08/25/21	WELLNESS PROGRAM/CHAIR PURCHASE	10-025-54350	Employee Health\Wellne	\$100.00
	Totals for BATES, LAUREN:							
BCBS OF TEXAS (DENTAL)	8/1/2021	3611 8.1.21 COBF	6033	08/01/21	BILL PERIOD: 08-01-2021 TO 09-01-2021	10-025-51700	Health & Dental-Human	\$286.40
	8/1/2021	123611 08.01.21	6035	08/01/21	BILL PERIOD: 08-01-2021 TO 09-01-2021	10-025-51700	Health & Dental-Human	\$22,523.20
	Totals for BCBS OF TEXAS (DENTAL):							
BCBS OF TEXAS (POB 731428)	8/1/2021	523320594295	6015	08/01/21	BCBS PPO & HSA CLAIMS 07/24/2021-07/30/2021	10-025-51710	Health Insurance Claims-	\$87,177.91
	8/8/2021	523325044285	6052	08/08/21	BCBS PPO & HSA CLAIMS 07/31/2021-08/06/2021	10-025-51710	Health Insurance Claims-	\$151,401.39
	8/15/2021	523323973449	6053	08/15/21	BCBS PPO & HSA CLAIMS 08/07/2021-08/13/2021	10-025-51710	Health Insurance Claims-	\$93,327.89

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	8/22/2021	523327332749	6082	08/22/21	BCBS PPO & HSA CLAIMS 08/14/2021-08/20/2021	10-025-51710	Health Insurance Claims-	\$59,127.34
	8/29/2021	523320342985	6090	08/29/21	BCBS PPO & HSA CLAIMS 08/21/2021-08/27/2021	10-025-51710	Health Insurance Claims-	\$75,065.15
					Totals for BCBS OF TEXAS (POB 731428):			\$466,099.68
BEASLEY, ALINA	8/16/2021	BEA081621	5416	08/18/21	TUITION REIMBURSEMENT/SUMMER 2021	10-025-58550	Tuition Reimbursement-I	\$432.00
					Totals for BEASLEY, ALINA:			\$432.00
BIKE LANE - J & H SPORTS, INC.	8/25/2021	61521a	110181	09/08/21	UNIFORMS	10-046-58700	Uniforms-EMS B	\$161.99
					Totals for BIKE LANE - J & H SPORTS, INC.:			\$161.99
BONDS JANITORIAL SERVICE	8/1/2021	880	5595	08/25/21	JANITORIAL SERVICES FOR JULY 2021	10-016-53330	Contractual Obligations-	\$5,956.78
	8/6/2021	884	5595	08/25/21	EXTRA DAY CLEANING JULY 2021	10-016-53330	Contractual Obligations-	\$2,935.00
					Totals for BONDS JANITORIAL SERVICE:			\$8,891.78
BOON-CHAPMAN (Prime DX)	8/1/2021	S0030005518	5417	08/18/21	CASE MANAGEMENT FEES JULY 2021	10-002-55700	Management Fees-HCAP	\$7,351.50
					Totals for BOON-CHAPMAN (Prime DX):			\$7,351.50
BOUND TREE MEDICAL, LLC	8/3/2021	84153283	5418	08/18/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$666.00
						10-008-53800	Disposable Linen-Mater	\$0.60
	8/5/2021	84156327	5418	08/18/21	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$75.00
	8/11/2021	84163296	5596	08/25/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$14,630.55
						10-009-54000	Drug Supplies-Dept	\$4,218.28
						10-008-53800	Disposable Linen-Mater	\$750.00
	8/17/2021	84171234	5678	08/31/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$711.00
	8/16/2021	84168934	5678	08/31/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$5,969.88
						10-009-54000	Drug Supplies-Dept	\$896.00
	8/26/2021	84184538	5741	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$139.00
	8/26/2021	84184539	5741	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$111.20
	8/27/2021	84186380	5799	09/15/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$399.60
	8/27/2021	84186379	5799	09/15/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$55.60
	8/25/2021	84182764	5741	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$2.70
	8/20/2021	84176790	5741	09/08/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$108.75
	8/23/2021	84178669	5741	09/08/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$36.25
	8/23/2021	84178670	5741	09/08/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,860.00
						10-008-53900	Disposable Medical Supp	\$758.10
	8/24/2021	84180821	5741	09/08/21	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipm	\$1,254.06
	8/24/2021	84180820	5741	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$2.70
	8/30/2021	84188300	5799	09/15/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$4,804.70
	8/31/2021	84190644	5799	09/15/21	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipm	\$1,534.24
					Totals for BOUND TREE MEDICAL, LLC:			\$38,984.21

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
BUCKALEW CHEVROLET	8/12/2021	560169	110045	08/25/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$269.60
						Totals for BUCKALEW CHEVROLET:		\$269.60
BUCKEYE INTERNATIONAL INC.	8/2/2021	90343649	5419	08/18/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$4,470.14
						Totals for BUCKEYE INTERNATIONAL INC.:		\$4,470.14
BUSY BODY	8/12/2021	127839-B	110112	09/01/21	BUSY BODY STATION WORKOUT EQUIPMENT	10-007-57750	Small Equipment & Furn	\$2,122.50
						Totals for BUSY BODY:		\$2,122.50
C & B CHEMICAL	8/1/2021	21663	109969	08/18/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$300.00
						Totals for C & B CHEMICAL:		\$300.00
C & R WATER SUPPLY, INC	8/1/2021	1526 08.01.2021	6016	08/15/21	STATION 44 06/15/2-07/13/21	10-016-58800	Utilities-Facil	\$84.69
	8/1/2021	1526 08.01.21 FEE	6017	08/15/21	STATION 44 06/15/2-07/13/21 FEE	10-016-58800	Utilities-Facil	\$0.79
	Totals for C & R WATER SUPPLY, INC:							\$85.48
CANON FINANCIAL SERVICES, INC.	8/13/2021	27203799	5679	08/31/21	SCHEDULE # 001-0824246-001/CONTRACT NO. DIR-CPO-443	10-015-55400	Leases/Contracts-Infor	\$4,228.70
						Totals for CANON FINANCIAL SERVICES, INC.:		\$4,228.70
CASTILLO, VALERIE	8/6/2021	CAN080621	5359	08/09/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$93.07
						Totals for CASTILLO, VALERIE:		\$93.07
CBP EMERGENCY CARE PLLC	8/1/2021	PAT070121	5368	08/11/21	ASSISTANT MEDICAL DIRECTOR/MD TERM ON CALL (6/1/	10-009-57100	Professional Fees-Dept	\$15,560.00
	8/6/2021	PAT080121	5597	08/25/21	ASSISTANT MEDICAL DIRECTOR/MD TERM ON CALL (7/1/	10-009-57100	Professional Fees-Dept	\$14,265.00
	Totals for CBP EMERGENCY CARE PLLC:							\$29,825.00
CCDS-CONROE COMMERICAL DOOR SOLUTION	8/6/2021	14998	5420	08/18/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-I	\$3,955.00
						Totals for CCDS-CONROE COMMERICAL DOOR SOLUTIONS LLC:		\$3,955.00
CDW GOVERNMENT, INC.	8/5/2021	H860575	5586	08/18/21	VMWARE VSHIELD DATA	10-015-53050	Computer Software-Infor	\$16,330.00
	8/5/2021	G857672	5421	08/18/21	VMWARE SUPPORT AND SUBSCRIPTION BASIC	10-015-53050	Computer Software-Infor	\$1,246.00
	8/7/2021	H986214	5598	08/25/21	LVO 3YR PROTECTION	10-015-57750	Small Equipment & Furn	\$165.11
	8/6/2021	H980159	5598	08/25/21	LVO 3YR PROTECTION	10-006-57750	Small Equipment & Furn	\$165.11
	8/6/2021	H970728	5598	08/25/21	LOGITECH SLIM FOLIO KB CASE	10-015-53100	Computer Supplies/Non-4	\$1,954.77
	8/1/2021	H510885	5421	08/18/21	LOGITECH SLIM FOLIO KB CASE	10-015-57750	Small Equipment & Furn	\$1,699.80
	8/1/2021	H484285	5421	08/18/21	TRIPP 50FT CAT6 SNAGLESS BLUE	10-015-53100	Computer Supplies/Non-4	\$296.80
	8/1/2021	H470791	5421	08/18/21	LENOVO THINKPAD USB-C DOC GEN 2	10-006-57750	Small Equipment & Furn	\$1,634.34
	8/12/2021	J190953	5598	08/25/21	ADOBE CREATIVE CLOUD	10-015-53050	Computer Software-Infor	\$2,940.27
	8/17/2021	J419490	5680	08/31/21	APC REPLACEMENT BATTERY	10-015-57750	Small Equipment & Furn	\$595.00
	8/17/2021	J418468	5680	08/31/21	HP 3YR NBD OS ADP DT ONLY	10-010-57750	Small Equipment & Furn	\$28.80

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	8/17/2021	J414434	5680	08/31/21	KEYBOARD CASE SLIM FOLIO	10-015-57750	Small Equipment & Furn	\$169.98
	8/19/2021	J541930	5680	08/31/21	DISPLAY PORT CABLE	10-015-53100	Computer Supplies/Non-4	\$129.75
					Totals for CDW GOVERNMENT, INC.:			\$41,462.48
CENTERPOINT ENERGY (REL109)	8/1/2021	92013168 08.01.21	6036	08/16/21	STATION 30 06/24/21-07/26/21	10-016-58800	Utilities-Facil	\$22.45
	8/2/2021	4015806066 8.02.2	6054	08/17/21	ROBINSTON TOWER 06/24/21-07/26/21	10-004-58800	Utilities-Radio	\$27.80
	8/9/2021	88589239 08.09.21	6067	08/24/21	ADMIN 07/01/21-08/02/21	10-016-58800	Utilities-Facil	\$839.98
	8/11/2021	88820089 08.11.21	6068	08/26/21	STATION 1007/07/21-08/04/21	10-016-58800	Utilities-Facil	\$24.56
	8/11/2021	4018941639 08.11.21	6069	08/26/21	STATION 15 07/08/21-08/04/21	10-016-55600	Maintenance & Repairs-I	\$19.91
	8/18/2021	4013049610 08.18.21	6091	09/02/21	STATION 45 07/13/21-08/11/21	10-016-58800	Utilities-Facil	\$24.40
	8/18/2021	98116148 08.18.21	6092	09/02/21	STATION 14 07/14/21 - 08/12/21	10-016-58800	Utilities-Facil	\$28.85
	8/1/2021	4006986422 08.01.21	6093	08/04/21	STATION 43 06/11/21-07/13/21	10-016-58800	Utilities-Facil	\$32.27
	8/1/2021	88796735 08.01.21	6094	08/18/21	STATION 20 06/25/21-07/27/21	10-016-58800	Utilities-Facil	\$49.02
					Totals for CENTERPOINT ENERGY (REL109):			\$1,069.24
CHARTER COMMUNICATIONS/SPECTRUM BUSI	8/11/2021	0040724081121	6055	08/28/21	STATION 26 08/11/21-09/10/21	10-016-58800	Utilities-Facil	\$100.47
					Totals for CHARTER COMMUNICATIONS/SPECTRUM BUSINESS:			\$100.47
CHASE PEST CONTROL, INC.	8/1/2021	28292	5370	08/11/21	EXTERIOR SERVICE-BI MONTLY	10-016-55600	Maintenance & Repairs-I	\$155.00
	8/1/2021	27860	5370	08/11/21	EXTERIOR SERVICE-BI MONTLY	10-016-55600	Maintenance & Repairs-I	\$95.00
	8/1/2021	28297	5370	08/11/21	EXTERIOR SERVICE-BI MONTLY	10-016-55600	Maintenance & Repairs-I	\$155.00
	8/1/2021	28295	5370	08/11/21	EXTERIOR SERVICE-BI MONTLY	10-016-55600	Maintenance & Repairs-I	\$155.00
	8/1/2021	28294	5370	08/11/21	EXTERIOR SERVICE-BI MONTLY	10-016-55600	Maintenance & Repairs-I	\$145.00
	8/1/2021	28296	5370	08/11/21	EXTERIOR SERVICE-BI MONTLY	10-016-55600	Maintenance & Repairs-I	\$155.00
	8/1/2021	28259	5599	08/25/21	EXTERIOR SERVICE - BI-MONTHLY	10-016-55600	Maintenance & Repairs-I	\$155.00
					Totals for CHASE PEST CONTROL, INC.:			\$1,015.00
CHRISTOPHER E. GUIDO dba TOWN AND COUNT	8/10/2021	CG20210810 MCH	110182	09/08/21	STATION 32 INSPECTION	10-016-55600	Maintenance & Repairs-I	\$570.00
	8/27/2021	CG20210827 MCH	110230	09/15/21	STATION BUILDING INSPECTIONS	10-016-55600	Maintenance & Repairs-I	\$5,830.00
					Totals for CHRISTOPHER E. GUIDO dba TOWN AND COUNTRY HOME INSPECTION:			\$6,400.00
CITY OF SHENANDOAH	8/16/2021	SEPT 2021-040	109970	08/18/21	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
					Totals for CITY OF SHENANDOAH:			\$1,250.00
CLASSIC CHEVROLET SUGAR LAND, LLC	8/25/2021	2001979	110114	09/01/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,159.28
					Totals for CLASSIC CHEVROLET SUGAR LAND, LLC:			\$1,159.28
COBURN SUPPLY COMPANY, INC.	8/1/2021	534689901	5371	08/11/21	SHOP TOOLS	10-016-57700	Shop Tools-Facil	\$181.64
					Totals for COBURN SUPPLY COMPANY, INC.:			\$181.64
COLONIAL LIFE	8/1/2021	3387610-0709027	6037	08/01/21	CONTROL NO. E3387610 PREMIUMS 07/09/21-07/23/21	10-000-21590	P/R-Premium Cancer/Acc	\$5,055.18

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

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Totals for COLONIAL LIFE:								\$5,055.18
COLORTECH DIRECT & IMPACT PRINTING	8/16/2021	35010	5682	08/31/21	BUSINESS CARDS/JOHNSON	10-008-57000	Printing Services-Mater	\$75.00
Totals for COLORTECH DIRECT & IMPACT PRINTING:								\$75.00
COMCAST (POB 8587)	8/15/2021	001000134913	110048	08/25/21	MAGNOLIA TOWER/IT 08/15/20-09/14/21	10-015-58310	Telephones-Service-Infor	\$2,134.89
Totals for COMCAST (POB 8587):								\$2,134.89
COMCAST CORPORATION (POB 60533)	8/1/2021	591231326 08.01.2	109911	08/11/21	STATION 23 07/30/21-08/29/21	10-015-58310	Telephones-Service-Infor	\$114.56
	8/1/2021	080776359 08.01.2	109912	08/11/21	STATION 34 08/06/21-09/05/21	10-015-58310	Telephones-Service-Infor	\$189.34
	8/1/2021	080546356 08.01.2	109913	08/11/21	STATION 21 08/05/21-09/04/21	10-016-58800	Utilities-Facil	\$59.95
								\$107.81
Totals for COMCAST CORPORATION (POB 60533):								\$471.66
COMMAND COMMUNICATIONS	8/1/2021	i21-5247	109972	08/18/21	KENWOOD TK-7180 VHF MOBILE RADIO	10-004-57750	Small Equipment & Furn	\$700.00
Totals for COMMAND COMMUNICATIONS:								\$700.00
CONRAD KROLL JR dba ALWAYS BEST PLUMBING	8/4/2021	987	5372	08/11/21	MAINTENANCE AND REPAIR	10-004-55600	Maintenance & Repairs-I	\$1,150.00
	8/9/2021	996	5422	08/18/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-I	\$220.00
	8/9/2021	997	5422	08/18/21	MAINTENANC AND REPAIR	10-004-55600	Maintenance & Repairs-I	\$315.00
	8/24/2021	1013	5683	08/31/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-I	\$240.00
Totals for CONRAD KROLL JR dba ALWAYS BEST PLUMBING:								\$1,925.00
CONROE NOON LIONS CLUB	8/1/2021	60120646	5423	08/18/21	MEMBERSHIP DUES/B. ALLEN	10-001-54100	Dues/Subscriptions-Admi	\$55.00
Totals for CONROE NOON LIONS CLUB:								\$55.00
CONROE TRUCK & TRAILER INC.	8/11/2021	280333-00	5424	08/18/21	VEHICLE CPARTS	10-010-59050	Vehicle-Parts-Fleet	\$768.00
Totals for CONROE TRUCK & TRAILER INC.:								\$768.00
CONROE WELDING SUPPLY, INC.	8/1/2021	R7211180	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$54.50
	8/1/2021	R7211181	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	8/1/2021	R7211182	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	8/1/2021	R7211183	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	8/1/2021	R7211184	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	8/1/2021	R7211185	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	8/1/2021	R7211187	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	8/1/2021	R7211189	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00
	8/1/2021	R7211190	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	8/1/2021	R7211191	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00
	8/1/2021	R7211193	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	8/1/2021	R7211195	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

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	8/1/2021	R7211200	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	8/1/2021	R7211201	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$50.15
	8/1/2021	R7211206	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$84.75
	8/1/2021	R7211766	5373	08/11/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$62.95
	8/10/2021	CT91547	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$252.80
	8/12/2021	CT91845	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$75.75
	8/9/2021	PS479392	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$97.20
	8/9/2021	PS479389	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$63.00
	8/1/2021	CT90017	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$143.20
	8/1/2021	PS478739	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$71.80
	8/1/2021	PS478738	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$63.00
	8/1/2021	PS478741	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.20
	8/9/2021	PS479391	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$99.20
	8/11/2021	CT91650	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$153.00
	8/1/2021	CT89964	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$53.20
	8/9/2021	PS479390	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$58.68
	8/10/2021	CT91479	5425	08/18/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$70.80
	8/16/2021	PS479701	5600	08/25/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.20
	8/16/2021	PS479703	5600	08/25/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$53.20
	8/16/2021	PS479704	5600	08/25/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.20
	8/16/2021	CT92221	5600	08/25/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$180.40
	8/13/2021	CT91999	5600	08/25/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.80
	8/13/2021	CT91705	5600	08/25/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$123.60
	8/31/2021	R08211183	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$54.50
	8/31/2021	R08211184	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	8/31/2021	R08211185	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	8/31/2021	R08211186	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	8/31/2021	R08211187	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	8/31/2021	R08211188	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	8/31/2021	R08211190	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	8/31/2021	R08211192	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00
	8/31/2021	R08211193	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	8/31/2021	R08211194	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00
	8/31/2021	R08211195	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	8/31/2021	R08211196	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	8/31/2021	R08211198	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00
	8/31/2021	R08211203	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	8/31/2021	R08211204	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$50.15
	8/31/2021	R08211209	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$84.75
	8/31/2021	R08211771	5743	09/08/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$62.95
	8/31/2021	CT94049	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$108.00

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount	
CONROE WELDING SUPPLY, INC.	8/31/2021	CT93999	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$160.80	
	8/31/2021	PS480340	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$71.80	
	8/31/2021	PS480339	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$44.40	
	8/31/2021	PS480338	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$80.60	
	8/31/2021	PS480337	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$69.29	
	8/31/2021	CT93765	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$107.60	
	8/31/2021	CT93657	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$99.20	
	8/31/2021	CT93399	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.00	
	8/31/2021	CT92742	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$79.60	
	8/31/2021	CT92736	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$153.00	
	8/31/2021	CT92317	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$126.60	
	8/31/2021	CT93458	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$140.00	
	8/31/2021	CT93563	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$133.40	
	8/31/2021	CT92449	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$176.20	
	8/31/2021	CT94064	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$316.40	
	8/31/2021	CT92400	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$171.60	
	8/31/2021	CT93315	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$246.00	
	8/31/2021	CT93241	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$125.60	
	8/31/2021	CT93167	5743	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$98.20	
	8/31/2021	CT92796	5744	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$143.20	
	8/31/2021	CT92817	5744	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$91.40	
	8/31/2021	CT92918	5744	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$115.80	
	8/31/2021	CT92946	5744	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.00	
	8/31/2021	CT93201	5744	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$171.60	
	8/31/2021	PS479700	5744	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$48.07	
	8/31/2021	PS480039	5744	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$126.60	
	8/31/2021	PS480038	5744	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$38.54	
	8/31/2021	PS480040	5744	09/08/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$35.60	
	Totals for CONROE WELDING SUPPLY, INC.:								\$5,869.03
	CONROE/LAKE CONROE CHAMBER OF COMMERCE	8/13/2021	105626	110117	09/01/21	NON PROFIT MEMBER RENEWAL/R. JOHNSON	10-001-54100	Dues/Subscriptions-Admin	\$165.00
Totals for CONROE/LAKE CONROE CHAMBER OF COMMERCE:								\$165.00	
CONSOLIDATED COMMUNICATIONS-TXU	8/16/2021	096001460 08.16.21	110118	09/01/21	ADMIN 08/16/21-09/15/21	10-015-58310	Telephones-Service-Information	\$879.02	
Totals for CONSOLIDATED COMMUNICATIONS-TXU:								\$879.02	
CRAWFORD ELECTRIC SUPPLY COMPANY, INC.	8/1/2021	S010319034.001	109914	08/11/21	MAINTENANCE ANC REPAIR	10-016-55600	Maintenance & Repairs-Industrial	\$547.44	
Totals for CRAWFORD ELECTRIC SUPPLY COMPANY, INC.:								\$547.44	
CROWN PAPER AND CHEMICAL	8/1/2021	142823	5374	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Material	\$757.16	
Totals for CROWN PAPER AND CHEMICAL:								\$757.16	

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount	
CULLIGAN OF HOUSTON	8/1/2021	1487286	5375	08/11/21	CI SVC CONT - LEVEL 3 07/01 TO 07/31	10-016-55600	Maintenance & Repairs-I	\$299.00	
	8/1/2021	1495292	5684	08/31/21	CI SVC CONT - LEVEL 3 08/01 TO 08/31	10-016-55600	Maintenance & Repairs-I	\$299.00	
	Totals for CULLIGAN OF HOUSTON:							\$598.00	
CUMMINS SOUTHERN PLAINS LLC	8/3/2021	85-57421	109973	08/18/21	INSPECT CSCT GENERATORS	10-004-55650	Maintenance- Equipment	\$1,414.91	
	8/23/2021	85-59699	110183	09/08/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,331.90	
	Totals for CUMMINS SOUTHERN PLAINS LLC:							\$2,746.81	
CUMMINS SOUTHERN PLAINS, LTD.	8/10/2021	85-58251	110051	08/25/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$575.10	
	8/10/2021	85-58403	110051	08/25/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-I	\$1,755.02	
	Totals for CUMMINS SOUTHERN PLAINS, LTD.:							\$2,330.12	
DAILEY WELLS COMMUNICATION INC.	8/1/2021	21MCHD07	5426	08/18/21	SYSTEM SUPPORT & MAINTENANCE 1-31 JULY 2021	10-004-57100	Professional Fees-Radio	\$11,000.00	
	8/13/2021	00071095	5685	08/31/21	RADIO REPAIR S/N A40201010911	10-004-57200	Radio Repairs - Outsourc	\$100.00	
	8/13/2021	00071052	5685	08/31/21	RADIO REPAIR S/N A40201010987	10-004-57200	Radio Repairs - Outsourc	\$100.00	
	8/13/2021	00071053	5685	08/31/21	RADIO REPAIR S/N A40201010923	10-004-57200	Radio Repairs - Outsourc	\$100.00	
	8/12/2021	00071054	5601	08/25/21	RADIO REPAIR S/N A40201010924	10-004-57200	Radio Repairs - Outsourc	\$100.00	
	8/20/2021	00071122	5745	09/08/21	RADIO REPAIR S/N 96012174	10-004-57200	Radio Repairs - Outsourc	\$103.75	
	8/26/2021	00071089	5807	09/15/21	RADIO REPAIR S/N	10-004-57200	Radio Repairs - Outsourc	\$250.00	
	8/26/2021	00071165	5807	09/15/21	RADIO REPAIR S/N A40201007371	10-004-57200	Radio Repairs - Outsourc	\$250.00	
	8/26/2021	00071166	5807	09/15/21	RADIO REPAIR S/N A40201007279	10-004-57200	Radio Repairs - Outsourc	\$945.00	
	8/26/2021	00071077	5807	09/15/21	RADIO REPAIR S/N A40201007368	10-004-57200	Radio Repairs - Outsourc	\$900.00	
	8/26/2021	00071079	5807	09/15/21	RADIO REPAIR S/N A40201007249	10-004-57200	Radio Repairs - Outsourc	\$750.00	
	8/26/2021	00071091	5807	09/15/21	RADIO REPAIR S/N A40201023102	10-004-57200	Radio Repairs - Outsourc	\$250.00	
	8/26/2021	00071078	5807	09/15/21	RADIO REPAIR S/N A40201018504	10-004-57200	Radio Repairs - Outsourc	\$750.00	
	8/26/2021	00071163	5807	09/15/21	RADIO REPAIR S/N A40201021079	10-004-57200	Radio Repairs - Outsourc	\$250.00	
	8/26/2021	00071084	5807	09/15/21	RADIO REPAIR S/N A40201027087	10-004-57200	Radio Repairs - Outsourc	\$250.00	
	8/26/2021	00071162	5807	09/15/21	RADIO REPAIR S/N A40201012741	10-004-57200	Radio Repairs - Outsourc	\$250.00	
	8/26/2021	00071092	5807	09/15/21	RADIO REPAIR S/N A40201007378	10-004-57200	Radio Repairs - Outsourc	\$750.00	
	8/26/2021	00071086	5807	09/15/21	RADIO REPAIR S/N A40201007081	10-004-57200	Radio Repairs - Outsourc	\$250.00	
	8/26/2021	00071085	5807	09/15/21	RADIO REPAIR S/N A40201021092	10-004-57200	Radio Repairs - Outsourc	\$250.00	
	8/26/2021	00071081	5807	09/15/21	RADIO REPAIR S/N A40201021070	10-004-57200	Radio Repairs - Outsourc	\$250.00	
	8/26/2021	00071082	5807	09/15/21	RADIO REPAIR S/N A4021026370	10-004-57200	Radio Repairs - Outsourc	\$250.00	
	8/26/2021	00071094	5807	09/15/21	RADIO REPAIR S/N A40201022354	10-004-57200	Radio Repairs - Outsourc	\$250.00	
	8/26/2021	00071164	5807	09/15/21	RADIO REPAIR S/N A40201007253	10-004-57200	Radio Repairs - Outsourc	\$945.00	
	Totals for DAILEY WELLS COMMUNICATION INC.:							\$19,293.75	
	DARDEN FOWLER & CREIGHTON	8/2/2021	21305	5602	08/25/21	PROFESSIONAL SERVICES JULY 2021	10-001-55500	Legal Fees-Admin	\$2,430.00
	Totals for DARDEN FOWLER & CREIGHTON:							\$2,430.00	

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
DAVID MESSECAR dba MESSECAR'S TRUCKING	8/23/2021	MES082321	5603	08/25/21	20 TONS BULLROCK	10-016-55600	Maintenance & Repairs-I	\$800.00
Totals for DAVID MESSECAR dba MESSECAR'S TRUCKING:								\$800.00
DEARBORN NATIONAL LIFE INS CO KNOWN AS	8/1/2021	F021753 08.01.21	6039	08/01/21	LIFE/DISABILITY 08/01/21-08/31/21	10-025-51700	Health & Dental-Human	\$26,739.15
Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS:								\$26,739.15
DELACERDA, VERONICA	8/10/2021	DEL081021	5376	08/11/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$93.91
Totals for DELACERDA, VERONICA:								\$93.91
DEMONTROND	8/2/2021	30587	5427	08/18/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$14,123.52
	8/5/2021	30953	5427	08/18/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$627.67
	8/5/2021	30865	5427	08/18/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$6,063.71
	8/11/2021	31220	5604	08/25/21	VEHICLE P ARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,481.30
						10-010-54550	Fluids & Additives - Auto	\$352.57
	8/12/2021	31482	5604	08/25/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,754.00
	8/5/2021	31067	5427	08/18/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$347.60
	8/12/2021	31464	5604	08/25/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,383.10
	8/26/2021	32373	5746	09/08/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$67.38
	8/16/2021	31682	5686	08/31/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$515.35
	8/23/2021	31982	5746	09/08/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,865.72
	8/25/2021	32289	5746	09/08/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$471.48
	8/25/2021	32288	5746	09/08/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$156.20
	8/25/2021	32201	5746	09/08/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$104.50
	8/16/2021	31626	5746	09/08/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,628.48
	8/18/2021	31797	5746	09/08/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,684.04
Totals for DEMONTROND:								\$43,626.62
DOCUNAV SOLUTIONS	8/13/2021	43575	5687	08/31/21	PRE-PURCHASED PROFESSIONAL SERVICES	10-015-57100	Professional Fees-Infor	\$5,040.00
Totals for DOCUNAV SOLUTIONS:								\$5,040.00
EKRAN SYSTEMS, INC.	8/1/2021	EK20210729	5428	08/18/21	TERMINAL SERVICE AGENT	10-015-53050	Computer Software-Infor	\$2,000.00
Totals for EKRAN SYSTEMS, INC.:								\$2,000.00
EMS SURVEY TEAM	8/1/2021	20880	5429	08/18/21	MCHD MAILED SURVEYS-JULY 2021	10-009-53550	Customer Relations-Dept	\$5,400.00
Totals for EMS SURVEY TEAM:								\$5,400.00
EMSCHARTS, INC	8/1/2021	INV00091231	5378	08/11/21	EMSCHARTS - GROUND BASE 07/01/21-07/31/21	10-009-53050	Computer Software-Dept	\$1,076.97
	8/3/2021	INV00093128	5688	08/31/21	EMSCHARTS - GROUND BASE 08/01/21-08/31/21	10-009-53050	Computer Software-Dept	\$1,076.97
Totals for EMSCHARTS, INC:								\$2,153.94
ENTERGY TEXAS, LLC	8/1/2021	15500623706	6070	09/07/21	ROBINSON TOWER 06/28/21-07/28/21	10-004-58800	Utilities-Radio	\$69.88

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	8/6/2021	35006866198	6071	09/07/21	STATION 14 06/04/21-07/06/21	10-016-58800	Utilities-Facil	\$377.06
	8/6/2021	550001516493	6072	09/07/21	STATION 15 06/30/21-07/30/21	10-016-58800	Utilities-Facil	\$356.74
	8/3/2021	355004702840	6073	09/07/21	STATION 32 06/30/21-07/30/21	10-016-58800	Utilities-Facil	\$698.46
	8/3/2021	25006987880	6074	09/07/21	ADMIN 06/30/21-07/30/21	10-016-58800	Utilities-Facil	\$19,181.73
	8/11/2021	75006645703	6075	08/27/21	SPLENDORA TOWER 07/09/21-08/09/21	10-004-58800	Utilities-Radio	\$824.12
	8/10/2021	110006654536	6076	09/07/21	STATION 20 07/08/21-08/06/21	10-016-58800	Utilities-Facil	\$1,256.93
	8/13/2021	355004712990	6077	09/07/21	STATION 30 07/13/21-08/11/21	10-016-58800	Utilities-Facil	\$917.86
	8/17/2021	200004659650	6078	09/02/21	STATION 31 07/15/21-08/13/21	10-016-58800	Utilities-Facil	\$640.01
	8/16/2021	300003462348	6079	09/07/21	THOMPSON TOWER 07/14/21-08/12/21	10-004-58800	Utilities-Radio	\$665.18
	8/19/2021	375004566661	6095	09/07/21	STATION 43 07/19/21-08/17/21	10-016-58800	Utilities-Facil	\$372.65
	8/20/2021	110006667160	6096	09/07/21	STATION 10 07/15/21-08/13/21	10-016-58800	Utilities-Facil	\$248.82
	8/19/2021	2023706029	6097	09/07/21	ROBINSON TOWER 06/28/21-07/02/21	10-004-58800	Utilities-Radio	\$526.85
	8/20/2021	145006315667	6098	09/07/21	STATION 44 07/20/21-08/18/21	10-016-58800	Utilities-Facil	\$229.83
	8/23/2021	270004976376	6108	09/08/21	GRANGERLAND TOWER 07/21/21-08/19/21	10-004-58800	Utilities-Radio	\$802.46
					Totals for ENTERGY TEXAS, LLC:			\$27,168.58
ENTERPRISE FM TRUST dba ENTERPRISE FLEET	8/4/2021	FNB4267522	5379	08/11/21	MONTHLY LEASE CHARGE/SHOP 333/634/632	10-004-52725	Capital Lease Expense-R	\$696.85
						10-004-55025	Interest Expense-Radio	\$101.07
						10-008-52725	Capital Lease Expense-M	\$346.67
						10-008-55025	Interest Expense-Mater	\$56.44
						10-016-52725	Capital Lease Expense-Fi	\$488.34
						10-016-55025	Interest Expense-Facil	\$104.79
						10-016-52725	Capital Lease Expense-Fi	\$7,480.00
					Totals for ENTERPRISE FM TRUST dba ENTERPRISE FLEET MGNT EXCHANGE INC.:			\$9,274.16
ERWIN, KELLIE	8/17/2021	ERW081721	5430	08/18/21	WELLNESS PROGRAM/MASSAGE X 12	10-025-54350	Employee Health\Wellne	\$300.00
							Totals for ERWIN, KELLIE:	\$300.00
FAIRBANKS, LYNETTE	8/9/2021	FAI080921	109893	08/09/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$29.38
	8/16/2021	FAI081621	5409	08/16/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$25,755.40
					Totals for FAIRBANKS, LYNETTE:			\$25,784.78
FASTENAL COMPANY	8/2/2021	TXHO6132647	110121	09/01/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$10.50
							Totals for FASTENAL COMPANY:	\$10.50
FIVE STAR SEPTIC SOLUTIONS, LLC	8/3/2021	914	5431	08/18/21	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
	8/20/2021	924	5747	09/08/21	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
					Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:			\$950.00
FLORES, ANA PAULA	8/31/2021	FLO083121	5714	09/01/21	WELLNESS PROGRAM/ THERAPY X 5	10-025-54350	Employee Health\Wellne	\$200.00
							Totals for FLORES, ANA PAULA:	\$200.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
FORD AUDIO-VIDEO SYSTEMS, LLC	8/9/2021	308005597	5432	08/18/21	REPAIR AND LABOR FOR CLASSROOM PROJECTOR	10-015-57650	Repair-Equipment-Infor	\$1,910.00
Totals for FORD AUDIO-VIDEO SYSTEMS, LLC:								\$1,910.00
FORD, CHRISTIAN	8/31/2021	FOR083121	5715	09/01/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-I	\$997.91
Totals for FORD, CHRISTIAN:								\$997.91
FRAZER, LTD.	8/3/2021	81113	5433	08/18/21	VEHCIEL PARTS	10-008-54200	Durable Medical Equipm	\$640.00
Totals for FRAZER, LTD.:								\$640.00
GALLS, LLC dba MILLER UNIFORMS	8/1/2021	018670674	5381	08/11/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$94.48
	8/1/2021	018670668	5381	08/11/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$188.96
	8/1/2021	018670669	5381	08/11/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$191.10
	8/1/2021	018898919	5381	08/11/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$199.99
	8/1/2021	018898918	5381	08/11/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$156.00
	8/1/2021	018898920	5381	08/11/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$49.99
	8/1/2021	018670672	5381	08/11/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$377.42
	8/1/2021	018898931	5381	08/11/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$171.16
	8/1/2021	018918802	5381	08/11/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$23.03
	8/1/2021	018933577	5381	08/11/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$241.55
	8/1/2021	017951790	5434	08/18/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,317.80
	8/1/2021	018079353	5434	08/18/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	8/9/2021	019011953	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.98
	8/9/2021	019011952	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$496.25
	8/9/2021	019011950	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$528.87
	8/9/2021	019011948	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$205.66
	8/9/2021	019011947	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$508.58
	8/9/2021	019011949	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$163.62
	8/9/2021	019011951	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$74.99
	8/1/2021	018776105	5434	08/18/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$156.00
	8/6/2021	018999362	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$23.03
	8/6/2021	018999367	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$452.73
	8/6/2021	018999368	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$109.20
	8/6/2021	018999370	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$479.96
	8/6/2021	018999358	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$88.57
	8/6/2021	018999359	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.99
	8/6/2021	018999360	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$85.70
	8/6/2021	018999363	5605	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$62.99
	8/13/2021	019052641	5689	08/31/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$380.97
	8/13/2021	019052649	5689	08/31/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$23.03
	8/13/2021	019052654	5689	08/31/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$156.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	8/13/2021	019052657	5689	08/31/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$479.96
	8/25/2021	019140090	5748	09/08/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$327.24
	8/25/2021	019140096	5748	09/08/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$584.37
	8/25/2021	019140136	5748	09/08/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	8/25/2021	019140095	5748	09/08/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$224.97
	8/25/2021	019140092	5748	09/08/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$479.96
	8/23/2021	019120735	5748	09/08/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$52.99
	8/25/2021	019140097	5748	09/08/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$98.28
	8/25/2021	019140093	5748	09/08/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.99
	8/25/2021	019140137	5748	09/08/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$197.99
	8/25/2021	019140094	5748	09/08/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$88.57
	8/25/2021	019140091	5748	09/08/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.99
	Totals for GALLS, LLC dba MILLER UNIFORMS:							\$10,114.41
GARZA, CHRISTINA	8/6/2021	GAR080621	5360	08/09/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$76.81
	Totals for GARZA, CHRISTINA:							\$76.81
GRAINGER	8/1/2021	9004198298	5435	08/18/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$171.40
	8/1/2021	9743488653	5435	08/18/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$213.30
	Totals for GRAINGER:							\$384.70
GREER, NIKKI	8/6/2021	GRE080621	5361	08/09/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$124.85
	Totals for GREER, NIKKI:							\$124.85
GRIFFINS DOOR SERVICES LLC	8/13/2021	2021-069	5436	08/18/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-I	\$220.00
	Totals for GRIFFINS DOOR SERVICES LLC:							\$220.00
GUNSELMAN, KEVIN	8/16/2021	GUN081621	5437	08/18/21	UNIFORMS/SHOES	10-008-58700	Uniforms-Mater	\$49.49
	Totals for GUNSELMAN, KEVIN:							\$49.49
HEAT TRANSFER SOLUTIONS, INC.	8/12/2021	184976	110056	08/25/21	BAS MAINTENANCE CONTRACT AUGUST 2021	10-016-55600	Maintenance & Repairs-I	\$2,072.50
	Totals for HEAT TRANSFER SOLUTIONS, INC.:							\$2,072.50
HEINRICH, MEAGAN	8/25/2021	HEN082521	5606	08/25/21	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellne	\$25.00
	Totals for HEINRICH, MEAGAN:							\$25.00
HENRY SCHEIN, INC.-MATRX MEDICAL	8/2/2021	96828298	5438	08/18/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$3,227.33
						10-009-54000	Drug Supplies-Dept	\$4,538.67
	8/16/2021	97498722	5690	08/31/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$1,968.00
	8/9/2021	97174004	5607	08/25/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$315.20
						10-008-53900	Disposable Medical Supp	\$1,028.25

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	8/24/2021	97864771	5749	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$1,968.00
	8/24/2021	97839286	5749	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$2,434.43
						10-009-54000	Drug Supplies-Dept	\$1,156.10
					Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:			\$16,635.98
HERNANDEZ, ANA	8/25/2021	HER082521	5608	08/25/21	WELLNESS PROGRAM/CHAIR PURCHASE	10-025-54350	Employee Health\Wellne	\$100.00
					Totals for HERNANDEZ, ANA:			\$100.00
HERNANDEZ, DAVID	8/10/2021	HER081021	5382	08/11/21	WELLNESS PROGRAM/CHAIR PURCHASE	10-025-54350	Employee Health\Wellne	\$100.00
					Totals for HERNANDEZ, DAVID:			\$100.00
HERNANDEZ, MARIA	8/23/2021	HER082321	5609	08/25/21	WELLNESS PROGRAM/CHAIR PURCHASE	10-025-54350	Employee Health\Wellne	\$99.90
					Totals for HERNANDEZ, MARIA:			\$99.90
HERRING, ASHTON	8/31/2021	HER083121	5750	09/08/21	MILEAGE REIMBURSEMENT 08/01-08/04	10-007-56200	Mileage Reimbursements	\$20.78
					Totals for HERRING, ASHTON:			\$20.78
HJM CONSTRUCTION, LLC	8/3/2021	1939	5610	08/25/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations-	\$2,467.92
	8/3/2021	1938	5610	08/25/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations-	\$4,525.10
	8/3/2021	1937	5610	08/25/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations-	\$1,680.65
	8/3/2021	1936	5610	08/25/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations-	\$781.05
					Totals for HJM CONSTRUCTION, LLC:			\$9,454.72
HOUSTON COMMUNITY NEWSPAPERS	8/1/2021	34128921	109975	08/18/21	JANITORIAL RFP 07/01/21-07/31/21	10-016-55600	Maintenance & Repairs-I	\$331.00
					Totals for HOUSTON COMMUNITY NEWSPAPERS:			\$331.00
HR IN ALIGNMENT, LLC	8/16/2021	SEPT 2021	5439	08/18/21	HR CONSULTING FEE FOR SEPT 2021	10-000-14900	Prepaid Expenses-BS	\$750.00
					Totals for HR IN ALIGNMENT, LLC:			\$750.00
IBRAHIM, SYED	8/16/2021	IBR081621	5440	08/18/21	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellne	\$25.00
					Totals for IBRAHIM, SYED:			\$25.00
IBS OF GREATER CONROE & INTERSTATE BATTI	8/4/2021	1924101055707	109976	08/18/21	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$711.60
	8/25/2021	1924101055798	110185	09/08/21	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$722.40
					Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:			\$1,434.00
IMPAC FLEET	8/1/2021	SQLCD-699479	6040	08/10/21	FUEL PURCHASE FOR JULY 2021	10-010-54700	Fuel - Auto-Fleet	\$59,030.80
						10-010-59100	Vehicle-Registration-Flee	\$72.00
					Totals for IMPAC FLEET:			\$59,102.80

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
INDEPENDENCE MEDICAL/CARDINALHEALTH at HOME	8/2/2021	78895077	109977	08/18/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$1,078.87
								Totals for INDEPENDENCE MEDICAL/CARDINALHEALTH at HOME: \$1,078.87
INDIGENT HEALTHCARE SOLUTIONS	8/1/2021	72217	5383	08/11/21	PROFESSIONAL SERVICES FOR SEPTEMBER 2021	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	8/3/2021	72284	5383	08/11/21	JULY 2021 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$186.00
							Totals for INDIGENT HEALTHCARE SOLUTIONS:	\$12,862.27
INSTITUTE OF FINANCE & MANAGEMENT (IOFM)	8/26/2021	V-0821-612787531	5751	09/08/21	IOFM MEMBERSHIP/L BEDAIR & J GONZALES	10-000-14900	Prepaid Expenses-BS	\$895.00
								Totals for INSTITUTE OF FINANCE & MANAGEMENT (IOFM): \$895.00
JACQUEZ CONSTRUCTION SERVICES LLC	8/6/2021	202066	109919	08/11/21	PROPERTY LINE FENCING, DRAINAGE & DETENTION	10-016-55600	Maintenance & Repairs-I	\$1,400.00
								Totals for JACQUEZ CONSTRUCTION SERVICES LLC: \$1,400.00
JAMES, ROBERT	8/16/2021	SEPT 2021-053	109978	08/18/21	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
								Totals for JAMES, ROBERT: \$1,201.00
JASZKOWIAK, BRENNIA	8/16/2021	JAS081621	5410	08/16/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$2,327.23
	8/17/2021	JAS081721	5413	08/17/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$57.72
	8/26/2021	JAS082621	5675	08/26/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$28,365.55
							Totals for JASZKOWIAK, BRENNIA:	\$30,750.50
JG MEDIA db COMMUNITY IMPACT NEWSPAPER	8/25/2021	162055	5674	08/26/21	Order 60516 September 2021	10-002-52200	Advertising-HCAP	\$2,935.00
								Totals for JG MEDIA db COMMUNITY IMPACT NEWSPAPER: \$2,935.00
JOHNSON SUPPLY & EQUIPMENT CORP	8/3/2021	09499095	109920	08/11/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-I	\$2,452.04
								Totals for JOHNSON SUPPLY & EQUIPMENT CORP: \$2,452.04
JONES AND BARTLETT LEARNING, LLC	8/1/2021	309110	5441	08/18/21	BOOKS AND MATERIAL	10-009-52600	Books/Materials-Dept	\$3,093.54
	8/1/2021	309120	5441	08/18/21	BOOKS AND MATERIAL	10-009-52600	Books/Materials-Dept	\$9,731.82
	8/1/2021	274636	5441	08/18/21	BOOKS AND MATERIAL	10-009-52600	Books/Materials-Dept	\$2,144.13
	8/1/2021	309108	5441	08/18/21	BOOKS AND MATERIALS	10-009-52600	Books/Materials-Dept	\$1,384.98
							Totals for JONES AND BARTLETT LEARNING, LLC:	\$16,354.47
JP MORGAN CHASE BANK	8/5/2021	00036741 8.01.202	6099	08/16/21	JPM CREDIT CARD TRANSACTIONS FOR AUG 2021	10-001-53050	Computer Software-Adm	\$308.99
						10-001-53150	Conferences - Fees, Trav	\$20.00
						10-001-54100	Dues/Subscriptions-Adm	\$2,152.37
						10-001-56100	Meeting Expenses-Admi	\$23.42
						10-001-58500	Training/Related Expens	\$229.00
						10-010-58600	Travel Expenses-Fleet	\$10.00
						10-004-54100	Dues/Subscriptions-Radi	\$9.99
						10-005-54100	Dues/Subscriptions-Acco	\$820.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-000-14305	A/R Employee-BS	\$21.61
						10-007-54100	Dues/Subscriptions-EMS	\$0.99
						10-007-54450	Employee Recognition-E	\$78.31
						10-007-56100	Meeting Expenses-EMS	\$23.56
						10-007-58500	Training/Related Expenses	\$299.00
						10-007-58600	Travel Expenses-EMS	\$24.16
						10-007-58700	Uniforms-EMS	\$2,199.50
						10-008-54200	Durable Medical Equipm	\$859.00
						10-008-56900	Postage-Mater	\$328.39
						10-008-57900	Station Supplies-Mater	\$2,066.79
						10-009-52600	Books/Materials-Dept	\$60.00
						10-009-52700	Business Licenses-Dept	\$834.00
						10-009-53550	Customer Relations-Dept	\$61.84
						10-010-54700	Fuel - Auto-Fleet	\$31.38
						10-010-57725	Shop Supplies-Fleet	\$62.04
						10-010-58600	Travel Expenses-Fleet	\$480.00
						10-010-59000	Vehicle-Outside Services	\$306.00
						10-010-59100	Vehicle-Registration-Flee	\$68.00
						10-015-53050	Computer Software-Infor	\$56.18
						10-015-57650	Repair-Equipment-Infor	\$406.99
						10-016-55600	Maintenance & Repairs-I	\$1,192.64
						10-016-57700	Shop Tools-Facil	\$177.66
						10-016-57725	Shop Supplies-Facil	\$132.26
						10-016-58800	Utilities-Facil	\$5,593.27
						10-025-52200	Advertising-Human	\$697.00
						10-025-54350	Employee Health\Wellne	\$315.37
						10-025-54450	Employee Recognition-H	\$1,050.00
						10-025-57300	Recruit/Investigate-Hum	\$100.00
						10-025-58500	Training/Related Expenses	\$229.00
						10-026-57100	Professional Fees-Recor	\$90.00
						10-042-53150	Conferences - Fees, Trav	(\$0.01)
						Totals for JP MORGAN CHASE BANK:		\$21,418.70
KENNETH DININO dba QUALITY COLLISION	8/13/2021	QUA081321	5442	08/18/21	REPAIR OF SHOP 26	10-010-52000	Accident Repair-Fleet	\$2,848.50
	8/31/2021	QUA083121	5718	09/01/21	REPAIR 2 DOOR HINGES	10-010-59000	Vehicle-Outside Services	\$106.60
Totals for KENNETH DININO dba QUALITY COLLISION:								\$2,955.10
KOETTER FIRE PROTECTION OF HOUSTON, LLC	8/1/2021	119084	5384	08/11/21	TELGUARD TG-7 CELLULAR MONITORING SYSTEM	10-016-57750	Small Equipment & Furn	\$1,100.00
	8/1/2021	119085	5384	08/11/21	TELGUARD TG-7 CELLULAR MONITORING SYSTEM	10-016-57750	Small Equipment & Furn	\$1,100.00
	8/1/2021	119086	5384	08/11/21	TELGUARD TG-7 CELLULAR MONITORING SYSTEM	10-016-57750	Small Equipment & Furn	\$1,100.00
	8/1/2021	119083	5384	08/11/21	TELGUARD TG-7 CELLULAR MONITORING SYSTEM	10-016-57750	Small Equipment & Furn	\$1,100.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	8/1/2021	119087	5384	08/11/21	TELGUARD TG-7 CELLULAR MONITORING SYSTEM	10-016-57750	Small Equipment & Furn	\$1,100.00
	8/1/2021	119088	5384	08/11/21	TELGUARD TG-7 CELLULAR MONITORING SYSTEM	10-016-57750	Small Equipment & Furn	\$1,100.00
	8/1/2021	119091	5384	08/11/21	TELGUARD TG-7 CELLULAR MONITORING SYSTEM	10-016-57750	Small Equipment & Furn	\$1,100.00
	8/1/2021	119090	5384	08/11/21	TELGUARD TG-7 CELLULAR MONITORING SYSTEM	10-016-57750	Small Equipment & Furn	\$1,100.00
	8/1/2021	119089	5384	08/11/21	TELGUARD TG-7 CELLULAR MONITORING SYSTEM	10-016-57750	Small Equipment & Furn	\$1,100.00
	8/1/2021	119092	5384	08/11/21	TELGUARD TG-7 CELLULAR MONITORING SYSTEM	10-016-57750	Small Equipment & Furn	\$1,100.00
Totals for KOETTER FIRE PROTECTION OF HOUSTON, LLC:								\$11,000.00
KOLOR KOATED, INC.	8/12/2021	16473	5611	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$220.50
Totals for KOLOR KOATED, INC.:								\$220.50
KRONBERG'S FLAGS AND FLAGPOLES	8/27/2021	146482	5825	09/15/21	FLAG REPLACEMENT FOR PREVENTATIVE MAINTENANC	10-016-55600	Maintenance & Repairs-I	\$1,465.00
Totals for KRONBERG'S FLAGS AND FLAGPOLES:								\$1,465.00
LAERDAL MEDICAL CORP.	8/3/2021	2021/2000040481	5752	09/08/21	BOOKS/MATERIAL	10-009-52600	Books/Materials-Dept	\$3,708.00
Totals for LAERDAL MEDICAL CORP.:								\$3,708.00
LAKE SOUTH WATER SUPPLY CORPORATION	8/24/2021	1241000019000 8.	110186	09/08/21	STATION 45 07/15/21-08/16/21	10-016-58800	Utilities-Facil	\$356.25
Totals for LAKE SOUTH WATER SUPPLY CORPORATION:								\$356.25
LANTZ, SPENCER	8/25/2021	LAN082521	5612	08/25/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-I	\$2,426.40
Totals for LANTZ, SPENCER:								\$2,426.40
LEDWIG, ALBERT	8/12/2021	LED081221	5443	08/18/21	ON CALL MILEAGE REIMBURSEMENT 07/30/21-08/05/21	10-010-56200	Mileage Reimbursements	\$104.84
Totals for LEDWIG, ALBERT:								\$104.84
LEXISNEXIS RISK DATA MGMT, INC	8/1/2021	1171610-20210731	110059	08/25/21	OFFICIAL RECORDS SEARCH 07/01/21-07/31/21	10-011-57100	Professional Fees-EMS B	\$1,064.00
Totals for LEXISNEXIS RISK DATA MGMT, INC:								\$1,064.00
LIFE-ASSIST, INC.	8/1/2021	1119941	5385	08/11/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$16,271.05
						10-009-54000	Drug Supplies-Dept	\$154.00
	8/1/2021	1120249	5385	08/11/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$38.50
						10-008-53900	Disposable Medical Supp	\$4,053.50
	8/1/2021	1119578	5385	08/11/21	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipm	\$597.00
	8/1/2021	1120387	5385	08/11/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$971.04
						10-008-53900	Disposable Medical Supp	\$0.82
	8/1/2021	1120611	5385	08/11/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$1.08
	8/11/2021	1124341	5613	08/25/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$1,941.50
	8/9/2021	1123280	5613	08/25/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$16,129.30
						10-009-54000	Drug Supplies-Dept	\$412.30
	8/10/2021	1123621	5613	08/25/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$3,950.40

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	8/9/2021	1123156	5613	08/25/21	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipm	\$730.00
	8/13/2021	1124955	5691	08/31/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$7,480.00
	8/17/2021	1125870	5691	08/31/21	MEDICAL SUIPLIES	10-008-53900	Disposable Medical Supp	\$0.10
	8/19/2021	1126634	5691	08/31/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$2,046.00
	8/19/2021	1126762	5691	08/31/21	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipm	\$314.24
	8/23/2021	1127623	5753	09/08/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$231.60
						10-008-53800	Disposable Linen-Mater	\$3,388.00
	8/23/2021	1127472	5753	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$13,467.08
						10-009-54000	Drug Supplies-Dept	\$154.40
	8/25/2021	1128030	5753	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$1,452.00
	8/20/2021	1127067	5753	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$204.60
						Totals for LIFE-ASSIST, INC.:		\$73,988.51
LIGHTHOUSE UNIFORMS, INC.	8/12/2021	A-302473	5661	08/25/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,414.06
						Totals for LIGHTHOUSE UNIFORMS, INC.:		\$1,414.06
LINEBARGER GOGGAN BLAIR & SAMPSON, LLP	8/1/2021	MMOR01 07-08-2	109922	08/11/21	GROSS COLLECTIONS JUNE 2021	10-011-52900	Collection Fees-EMS B	\$3,987.80
						Totals for LINEBARGER GOGGAN BLAIR & SAMPSON, LLP:		\$3,987.80
LSE CONTRACTORS, LLC	8/23/2021	9354	5614	08/25/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-I	\$1,742.08
	8/25/2021	9355	5614	08/25/21	MAINTENANCE AND REPAIR	10-004-57100	Professional Fees-Radio	\$3,197.06
						Totals for LSE CONTRACTORS, LLC:		\$4,939.14
MARTIN, DISIERE, JEFFERSON & WISDOM, LLP	8/3/2021	209318	109980	08/18/21	LEGAL FEES - CLAIM #431844	10-025-55500	Legal Fees-Human	\$721.50
	8/3/2021	213072	109980	08/18/21	LEGAL FEES - CLAIM #431844	10-025-55500	Legal Fees-Human	\$900.00
	8/3/2021	214980	109980	08/18/21	LEGAL FEES - CLAIM #431844	10-025-55500	Legal Fees-Human	\$535.00
	8/3/2021	205827	109980	08/18/21	LEGAL FEES - CLAIM #431844	10-025-55500	Legal Fees-Human	\$5,502.50
	8/3/2021	207667	109980	08/18/21	LEGAL FEES - CLAIM #431844	10-025-55500	Legal Fees-Human	\$4,295.25
	8/3/2021	211046	109980	08/18/21	LEGAL FEES - CLAIM #431844	10-025-55500	Legal Fees-Human	\$2,472.50
	8/18/2021	219263	110187	09/08/21	ATTORNEY FEES 07/18/21-07/31/21	10-025-55500	Legal Fees-Human	\$1,472.50
						Totals for MARTIN, DISIERE, JEFFERSON & WISDOM, LLP:		\$15,899.25
MCDONALD, KATLYN	8/10/2021	MCD081021	5386	08/11/21	LUNCH FOR RESOURCE SCHEDULER INTERVIEW PANEL	10-025-58500	Training/Related Expense	\$69.36
						Totals for MCDONALD, KATLYN:		\$69.36
MCKESSON GENERAL MEDICAL CORP.	8/1/2021	18371509	109924	08/11/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$1,177.05
	8/1/2021	18371204	109924	08/11/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$692.00
	8/2/2021	18386642	109981	08/18/21	DRUG SUPPLIES/DISPOSABLE LINEN	10-008-53800	Disposable Linen-Mater	\$832.40
						10-009-54000	Drug Supplies-Dept	\$771.00
	8/2/2021	18387076	109981	08/18/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$377.44
	8/2/2021	18386643	109981	08/18/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$106.39

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	8/1/2021	18319211	109981	08/18/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$410.60
	8/2/2021	18386256	110188	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$307.58
					Totals for MCKESSON GENERAL MEDICAL CORP.:			\$4,674.46
MED ONE EQUIPMENT SERVICES LLC	8/17/2021	ES13311	5615	08/25/21	ALARIS TUBING SET (56)	10-008-53900	Disposable Medical Supp	\$4,760.00
						10-008-53900	Disposable Medical Supp	\$200.00
					Totals for MED ONE EQUIPMENT SERVICES LLC:			\$4,960.00
MEDLINE INDUSTRIES, INC	8/26/2021	1964056810	5827	09/15/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$1,985.48
	8/25/2021	1963776652	5754	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$611.70
					Totals for MEDLINE INDUSTRIES, INC.:			\$2,597.18
MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.	8/3/2021	221408	5445	08/18/21	CAMERA SOFTWARE MILESTONE CARE PLUS RENEWAL	10-016-55650	Maintenance- Equipment	\$7,248.00
	8/9/2021	221420	5616	08/25/21	MEDICAL SUPPLY STORAGE ACCESS CONTROL - STATION 45	10-016-55600	Maintenance & Repairs-Electrical	\$3,574.00
	8/9/2021	221418	5616	08/25/21	MEDICAL SUPPLY STORAGE ACCESS CONTROL - STATION 45	10-016-55600	Maintenance & Repairs-Electrical	\$2,874.00
					Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:			\$13,696.00
MICROWAVE NETWORKS	8/1/2021	1892922	5617	08/25/21	ONSITE TRAINING - 3 DAYS/UP TO 8 STUDENTS	10-004-57100	Professional Fees-Radio	\$12,000.00
					Totals for MICROWAVE NETWORKS:			\$12,000.00
MID-SOUTH SYNERGY	8/1/2021	13046001 07/24/21	109982	08/18/21	STATION 45 06/24/21-07/24/21	10-016-58800	Utilities-Facility	\$346.00
					Totals for MID-SOUTH SYNERGY:			\$346.00
MILLER TOWING & RECOVERY, LLC	8/3/2021	21-3969	109983	08/18/21	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$250.00
					Totals for MILLER TOWING & RECOVERY, LLC:			\$250.00
MLADENKA, JACKIE	8/17/2021	MLA081721	5446	08/18/21	WELLNESS PROGRAM/CAMP GLADATOR	10-025-54350	Employee Health/Wellness	\$300.00
					Totals for MLADENKA, JACKIE:			\$300.00
MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER	8/1/2021	16602A	110189	09/08/21	BEARING SERVICE	10-010-59000	Vehicle-Outside Services	\$311.00
	8/18/2021	16722	110189	09/08/21	BEARING SERVICE	10-010-59050	Vehicle-Parts-Fleet	\$756.11
	8/11/2021	16675	110189	09/08/21	BEARING SERVICE	10-010-59000	Vehicle-Outside Services	\$249.00
						10-010-59050	Vehicle-Parts-Fleet	\$48.11
	8/1/2021	16602B	110189	09/08/21	SHIPPING & HANDLING	10-010-59050	Vehicle-Parts-Fleet	\$48.11
					Totals for MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER:			\$1,412.33
MONTGOMERY COUNTY ESD # 1, (STN 12)	8/16/2021	SEPT 2021-199	5447	08/18/21	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
					Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):			\$1,100.00
MONTGOMERY COUNTY ESD #1 (STN 13)	8/16/2021	SEPT 2021-052	5448	08/18/21	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
					Totals for MONTGOMERY COUNTY ESD #1 (STN 13):			\$1,100.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
MONTGOMERY COUNTY ESD #10, STN 42	8/16/2021	SEPT 2021-175	109984	08/18/21	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
					Totals for MONTGOMERY COUNTY ESD #10, STN 42:			\$950.00
MONTGOMERY COUNTY ESD #2	8/16/2021	SEPT 2021-032	5449	08/18/21	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
					Totals for MONTGOMERY COUNTY ESD #2:			\$1,000.00
MONTGOMERY COUNTY ESD #6, STN 34 & 35	8/16/2021	SEPT 2021-198	109985	08/18/21	STATION 34 AND 35 RENT	10-000-14900	Prepaid Expenses-BS	\$2,400.00
					Totals for MONTGOMERY COUNTY ESD #6, STN 34 & 35:			\$2,400.00
MONTGOMERY COUNTY ESD #8, STN 21/22	8/16/2021	SEPT 2021-200	109986	08/18/21	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$1,600.00
					Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:			\$1,600.00
MONTGOMERY COUNTY ESD #9, STN 33	8/16/2021	SEPT 2021-196	5450	08/18/21	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
					Totals for MONTGOMERY COUNTY ESD #9, STN 33:			\$850.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	8/16/2021	SEPT 2021-079	5451	08/18/21	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
					Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):			\$600.00
MORALES, JIMENA	8/6/2021	MOR080621	5362	08/09/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$734.19
					Totals for MORALES, JIMENA:			\$734.19
MOSLEY FIRE AND SAFETY, INC	8/19/2021	11412	5692	08/31/21	ANNUAL MAINTENANCE & RETAG	10-008-55650	Maintenance- Equipment	\$50.00
					Totals for MOSLEY FIRE AND SAFETY, INC:			\$50.00
MUD #39	8/3/2021	10000901 07/29/21	6020	08/03/21	STATION 20 06/25/21-07/27/21	10-016-58800	Utilities-Facil	\$364.57
					Totals for MUD #39:			\$364.57
NAPA AUTO PARTS	8/4/2021	398878	109987	08/18/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$907.12
	8/18/2021	400397	110191	09/08/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$107.20
	8/20/2021	400638	110191	09/08/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$742.08
	8/11/2021	399705	110127	09/01/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$732.92
					Totals for NAPA AUTO PARTS:			\$2,489.32
NATIONWIDE INSURANCE DVM INSURANCE AC	8/1/2021	DVM081521	5388	08/11/21	VETERINARY PET INSURANCE GROUP 4620/JULY '21	10-000-21590	P/R-Premium Cancer/Acc	\$2,555.34
					Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):			\$2,555.34
NEW CANEY MUD	8/1/2021	042826200 07/30/2	109927	08/11/21	STATION 30 06/19/21-07/19/21	10-016-58800	Utilities-Facil	\$29.39
					Totals for NEW CANEY MUD:			\$29.39
OLLIVIER, ELIZABETH	8/6/2021	OLL080521	5363	08/09/21	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$77.12

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	8/16/2021	OLL081621	5453	08/18/21	WELLNESS PROGRAM/CHIROPRACTIC CARE X 9	10-025-54350	Employee Health\Wellne	\$90.00
					Totals for OLLIVIER, ELIZABETH:			\$167.12
OPTIMUM COMPUTER SOLUTIONS, INC.	8/3/2021	INV0000103269	5390	08/11/21	SECURITY APPLIANCE	10-015-57750	Small Equipment & Furn	\$3,530.00
	8/1/2021	INV0000103219	5390	08/11/21	PRESENTATION SYSTEM	10-015-57750	Small Equipment & Furn	\$1,421.00
	8/1/2021	INV0000103235	5390	08/11/21	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$8,395.00
	8/1/2021	INV0000103367	5454	08/18/21	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$13,512.50
	8/24/2021	INV0000103583	5693	08/31/21	ANNUAL SUB FEE FOR MANAGEENGINE	10-015-53050	Computer Software-Infor	\$2,864.00
	8/15/2021	INV0000103552	5693	08/31/21	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$8,797.50
					Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:			\$38,520.00
O'REILLY AUTO PARTS	8/4/2021	0408-174907	5452	08/18/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$119.49
	8/23/2021	0408-182676	5755	09/08/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$15.24
	8/26/2021	0408-183988	5829	09/15/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$184.34
	8/31/2021	0408-186090	5829	09/15/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$593.69
					Totals for O'REILLY AUTO PARTS:			\$912.76
ORR SAFETY CORPORATION	8/10/2021	INV5508426	5618	08/25/21	SAFETY GLASSES	10-008-53900	Disposable Medical Supp	\$4,869.00
						10-008-53900	Disposable Medical Supp	\$118.01
					Totals for ORR SAFETY CORPORATION:			\$4,987.01
O-TWO MEDICAL TECHNOLOGIES INC.	8/1/2021	INV-017225	109929	08/11/21	VENTILATOR	10-008-57650	Repair-Equipment-Mater	\$711.50
	8/1/2021	INV-017227	109929	08/11/21	VENTILATOR	10-008-57650	Repair-Equipment-Mater	\$150.00
	8/1/2021	INV-017226	109929	08/11/21	VENTILATOR	10-008-57650	Repair-Equipment-Mater	\$150.00
					Totals for O-TWO MEDICAL TECHNOLOGIES INC.:			\$1,011.50
OVERSTREET, DAVID F	8/17/2021	OVE081721	5455	08/18/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-I	\$208.00
					Totals for OVERSTREET, DAVID F:			\$208.00
PAGE, WOLFBERG & WIRTH, LLC	8/1/2021	24399	5456	08/18/21	HIPAA COMPLIANCE PROJECT/TRAVEL	10-001-55500	Legal Fees-Admin	\$11,609.27
					Totals for PAGE, WOLFBERG & WIRTH, LLC:			\$11,609.27
PANORAMA, CITY OF	8/31/2021	020159006 08/31/2	110193	09/08/21	STATION 14 07/22/21-08/21/21	10-016-58800	Utilities-Facil	\$75.26
					Totals for PANORAMA, CITY OF:			\$75.26
PEACHEE, ASHLEY	8/10/2021	PRE081021	5392	08/11/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-I	\$1,192.52
					Totals for PEACHEE, ASHLEY:			\$1,192.52
PITNEY BOWES INC (POB 371874)postage	8/16/2021	04765611 07/26/21	110130	09/01/21	ACCT #8000-9090-0476-5611 07/26/21	10-008-56900	Postage-Mater	\$1,005.00
					Totals for PITNEY BOWES INC (POB 371874)postage:			\$1,005.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
POSTMASTER	8/16/2021	2587 08.16.2021	110063	08/25/21	POB 2587 RENEWAL	10-008-56900	Postage-Mater	\$342.00
							Totals for POSTMASTER:	\$342.00
POUSSON, MELISSA	8/31/2021	POU083121	110131	09/01/21	RELEASE OF LIABILITY - PATIENT PROPERTY DAMAGE	10-016-53500	Customer Property Dama	\$500.00
							Totals for POUSSON, MELISSA:	\$500.00
PRECISION MEDICAL INC.	8/25/2021	0000753770	110194	09/08/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipm	\$1,195.20
							Totals for PRECISION MEDICAL INC.:	\$1,195.20
PROFESSIONAL AMBULANCE SALES & SERVICE, LLC	8/13/2021	4554	5694	08/31/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,369.19
						10-010-59050	Vehicle-Parts-Fleet	\$82.65
							Totals for PROFESSIONAL AMBULANCE SALES & SERVICE, LLC:	\$1,451.84
R.W. TRUCKING LLC	8/23/2021	20192219	110195	09/08/21	MOWING OF TOWER SITES	10-004-53330	Contractual Obligations-	\$1,050.00
							Totals for R.W. TRUCKING LLC:	\$1,050.00
RAY MART, INC.dba TRI-SUPPLY CO	8/27/2021	CON0140500-001			CREDIT/CON01389037-002	10-016-57750	Small Equipment & Furn	(\$168.21)
	8/1/2021	CON01389037-002	110196	09/08/21	WASHER & DRYER FOR STOCK	10-016-57750	Small Equipment & Furn	\$2,207.14
							Totals for RAY MART, INC.dba TRI-SUPPLY CO:	\$2,038.93
RAYBURN, SHELENE	8/17/2021	RAY081721	5457	08/18/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-I	\$2,711.44
							Totals for RAYBURN, SHELENE:	\$2,711.44
RELIANT ENERGY	8/3/2021	357000568936	6021	08/03/21	STATION 27 06/28/21-07/28/21	10-016-58800	Utilities-Facil	\$593.94
	8/3/2021	121005983184	6022	08/03/21	MAGNOLIA TOWER 06/29/21-07/29/21	10-004-58800	Utilities-Radio	\$607.84
	8/5/2021	327000718873	6042	08/05/21	STATION 41 07/01/21-08/02/21	10-016-58800	Utilities-Facil	\$720.63
	8/13/2021	404000230144	6056	08/13/21	STATION 40 06/29/21-07/29/21	10-016-58800	Utilities-Facil	\$1,205.95
	8/13/2021	326000716619	6057	08/13/21	MAGNOLIA TOWER SECURITY 06/29/21-07/29/21	10-004-58800	Utilities-Radio	\$469.19
	8/13/2021	30800080835	6058	08/13/21	STATION 40 OUTDOOR LIGHTING 06/29/21-07/29/21	10-016-58800	Utilities-Facil	\$60.13
							Totals for RELIANT ENERGY:	\$3,657.68
REVSPRING, INC.	8/9/2021	DSI1298871	5619	08/25/21	MAILING FEE/ ACCT PPMCHD01 07/01/21-07/31/21	10-011-57100	Professional Fees-EMS B	\$8,809.59
							Totals for REVSPRING, INC.:	\$8,809.59
REYES, ARMANDO	8/17/2021	REY081721	5458	08/18/21	WELLNESS PROGRAM/PERSONAL TRAINING	10-025-54350	Employee Health\Wellne	\$150.00
							Totals for REYES, ARMANDO:	\$150.00
ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC.	8/9/2021	8433A	5459	08/18/21	WASTE REMOVAL-FLEET	10-010-54800	Hazardous Waste Remov	\$170.00
	8/27/2021	8717A	5756	09/08/21	CONTAMINATED FUEL REMOVAL	10-010-54800	Hazardous Waste Remov	\$103.00
							Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC:	\$273.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
ROTARY CLUB OF THE WOODLANDS	8/1/2021	2114	5393	08/11/21	QUARTERLY DUES - 1ST QTR JULY-SEPT 2021	10-001-54100	Dues/Subscriptions-Adm	\$280.00
Totals for ROTARY CLUB OF THE WOODLANDS:								\$280.00
RUNTE-STULTZ, BARBARA	8/6/2021	RUN080621	5364	08/09/21	MONIES OWED TO EMPLOYEE	10-000-14305	A/R Employee-BS	\$161.46
Totals for RUNTE-STULTZ, BARBARA:								\$161.46
S.A.F.E. DRUG TESTING	8/2/2021	1150321	5460	08/18/21	EMPLOYEE DRUG TESTING 07/01/21-07/31/21	10-025-57100	Professional Fees-Human	\$2,035.00
Totals for S.A.F.E. DRUG TESTING:								\$2,035.00
SCHAEFFER MANUFACTURING COMPANY	8/3/2021	CRJ3499-INV1	5461	08/18/21	OIL & LUBRICANTS/FLUIDS	10-010-56400	Oil & Lubricants-Fleet	\$1,174.30
						10-010-54550	Fluids & Additives - Auto	\$1,943.88
	8/26/2021	CRJ3538-INV1	5695	08/31/21	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,162.56
Totals for SCHAEFFER MANUFACTURING COMPANY:								\$4,280.74
SEEK, JAMES	8/16/2021	SEE081621	5462	08/18/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-I	\$1,191.13
	8/31/2021	SEK083121	5724	09/01/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-I	\$283.48
Totals for SEEK, JAMES:								\$1,474.61
SHAW, JACOB THOMAS	8/17/2021	SHA081721	5463	08/18/21	TUITION REIMBURSEMENT/SUMMER 2021	10-025-58550	Tuition Reimbursement-I	\$1,692.39
Totals for SHAW, JACOB THOMAS:								\$1,692.39
SPARKLETTS AND SIERRA SPRINGS	8/1/2021	3677798 072221	110134	09/01/21	ACCT #21767323677798	10-008-57900	Station Supplies-Mater	\$64.64
						10-008-57900	Station Supplies-Mater	\$93.02
						10-008-57900	Station Supplies-Mater	\$40.99
						10-008-57900	Station Supplies-Mater	\$12.61
						10-008-57900	Station Supplies-Mater	\$3.15
						10-008-57900	Station Supplies-Mater	\$44.14
						10-008-57900	Station Supplies-Mater	\$36.26
						10-008-57900	Station Supplies-Mater	\$59.91
						10-008-57900	Station Supplies-Mater	\$26.80
						10-008-57900	Station Supplies-Mater	\$50.45
						10-008-57900	Station Supplies-Mater	\$12.61
						10-008-57900	Station Supplies-Mater	\$22.07
						10-008-57900	Station Supplies-Mater	\$69.37
						10-008-57900	Station Supplies-Mater	\$40.15
						10-008-57900	Station Supplies-Mater	\$92.28
						10-008-57900	Station Supplies-Mater	\$40.98
						10-008-57900	Station Supplies-Mater	\$17.34
						10-008-57900	Station Supplies-Mater	\$27.06
						10-008-57900	Station Supplies-Mater	\$98.01
						10-008-57900	Station Supplies-Mater	\$3.15

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
SPARKLETT'S AND SIERRA SPRINGS						10-008-57900	Station Supplies-Mater	\$6.30
						10-008-57900	Station Supplies-Mater	\$42.57
						10-008-57900	Station Supplies-Mater	\$28.38
						10-008-57900	Station Supplies-Mater	\$22.07
						10-008-57900	Station Supplies-Mater	\$12.61
						10-008-57900	Station Supplies-Mater	\$17.34
						10-008-57900	Station Supplies-Mater	\$40.99
						10-008-57900	Station Supplies-Mater	\$48.87
	Totals for SPARKLETT'S AND SIERRA SPRINGS:							
SPLENDORA, CITY OF	8/12/2021	013901000 07/28/2	6059	08/12/21	STATION 31 06/28/21-07/28/21	10-016-58800	Utilities-Facil	\$8.50
	Totals for SPLENDORA, CITY OF:							
STANLEY LAKE M.U.D.	8/1/2021	00009836 07/29/21	109930	08/11/21	STATION 43 06/25/21-07/26/21 - SPRINKLER SYSTEM	10-016-58800	Utilities-Facil	\$6.76
	8/1/2021	00009834 07/29/21	109930	08/11/21	STATION 43 06/25/21-07/26/21 - REG COMMERCIAL LINE	10-016-58800	Utilities-Facil	\$66.08
	Totals for STANLEY LAKE M.U.D.:							
STAPLES ADVANTAGE	8/1/2021	3483509186	5620	08/25/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$56.39
	8/28/2021	3485922617	5838	09/15/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$69.56
	8/28/2021	3485922620	5838	09/15/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$115.40
	8/28/2021	3485922619	5838	09/15/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$107.71
	8/28/2021	3485922618A	5838	09/15/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$981.24
	8/28/2021	3485922618B	5838	09/15/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$5.21
	Totals for STAPLES ADVANTAGE:							
STERICYCLE, INC	8/2/2021	4010222758	6100	08/02/21	ACCT #2055356	10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$1,102.37
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$305.00
						10-008-52500	Bio-Waste Removal-Mat	\$76.25
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$76.25
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$152.50
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$66.08

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-008-52500	Bio-Waste Removal-Mat	\$76.25
						10-008-52500	Bio-Waste Removal-Mat	\$76.25
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$101.67
						10-008-52500	Bio-Waste Removal-Mat	\$76.25
						10-008-52500	Bio-Waste Removal-Mat	\$66.08
						10-008-52500	Bio-Waste Removal-Mat	\$133.18
						Totals for STERICYCLE, INC:		\$3,101.09
STEWART ORGANIZATION INC.	8/1/2021	1913039	5467	08/18/21	ACCT #1110518 COPIER USAGE 07/25/21-08/24/21	10-015-55400	Leases/Contracts-Infor	\$803.87
	8/31/2021	1926721	5839	09/15/21	ACCT #1110518 COPIER USAGE 08/25/21-09/24/21	10-015-55400	Leases/Contracts-Infor	\$805.69
						Totals for STEWART ORGANIZATION INC.:		\$1,609.56
STRYKER SALES CORPORATION	8/4/2021	3478033M	5468	08/18/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipm	\$1,177.86
						10-008-54200	Durable Medical Equipm	\$17.22
	8/12/2021	3486084M	5696	08/31/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$666.40
	8/16/2021	3488837M	5696	08/31/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$25.75
	8/13/2021	3487250M	5696	08/31/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$25.75
						Totals for STRYKER SALES CORPORATION:		\$1,912.98
SUDDENLINK	8/5/2021	09949-01-3 08/01/21	6043	08/05/21	STATION 13 08/01/21-08/31/21	10-016-58800	Utilities-Facil	\$64.90
						10-015-58310	Telephones-Service-Infor	\$104.95
	8/5/2021	04249-01-0 08/01/21	6044	08/05/21	STATION 30 08/01/21-08/31/21	10-015-58310	Telephones-Service-Infor	\$161.56
	8/23/2021	28957-01-3 08/21/21	6065	08/23/21	ADMIN 08/21/21-09/20/21	10-016-58800	Utilities-Facil	\$212.68
	8/23/2021	33511-01-0 08/21/21	6066	08/23/21	STATION 14 08/21/21-09/20/21	10-016-58800	Utilities-Facil	\$99.14
						Totals for SUDDENLINK:		\$643.23
TCDRS	8/16/2021	TCD081521	6060	08/16/21	TCDRS TRANSMISSION AUGUST 2021	10-000-21650	TCDRS Defined Benefit	\$152,040.26
						10-000-21650	TCDRS Defined Benefit	\$142,048.95
						Totals for TCDRS:		\$294,089.21
TELEFLEX LLC	8/24/2021	9504367445	5757	09/08/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$18,396.00
						Totals for TELEFLEX LLC:		\$18,396.00
TEXAS AIR FILTRATION INC.	8/3/2021	76687	5394	08/11/21	AIR FILTER REPLACEMENTS	10-016-55600	Maintenance & Repairs-I	\$1,511.00
						Totals for TEXAS AIR FILTRATION INC.:		\$1,511.00
TEXAS MUTUAL INSURANCE COMPANY	8/19/2021	1002977687	6081	08/19/21	PERIOD 04/17/21-08/01/21	10-025-59350	Worker's Compensation I	\$102,450.00
						Totals for TEXAS MUTUAL INSURANCE COMPANY:		\$102,450.00

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
TEXAS WORKFORCE COMMISSION	8/26/2021	'9-991956-1 JUN'2	110250	09/15/21	UNEMPLOYMENT QUARTER ENDING 06/30/21	10-025-51800	Unemployment Expense-	\$112.37
						Totals for TEXAS WORKFORCE COMMISSION:		\$112.37
THE WOODLANDS TOWNSHIP (23/24/29)	8/16/2021	SEPT 2021-195	109999	08/18/21	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						Totals for THE WOODLANDS TOWNSHIP (23/24/29):		\$3,000.00
TOMMY'S PAINT & BODY INC dba TOMMY'S WR	8/5/2021	4327	5621	08/25/21	VEHICLE TOWING - SHOP 14	10-010-59200	Vehicle-Towing-Fleet	\$55.00
	8/18/2021	4380	5697	08/31/21	VEHICEL TOWING	10-010-59200	Vehicle-Towing-Fleet	\$100.00
						Totals for TOMMY'S PAINT & BODY INC dba TOMMY'S WRECKER:		\$155.00
TORRES, ROBERT	8/31/2021	TOR083121	5727	09/01/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-F	\$432.00
						Totals for TORRES, ROBERT:		\$432.00
TOYOTA LIFT OF HOUSTON	8/13/2021	147296747	5698	08/31/21	VEHICLE PARTS	10-010-57650	Repair-Equipment-Fleet	\$130.02
						Totals for TOYOTA LIFT OF HOUSTON:		\$130.02
TRIZETTO PROVIDER SOLUTIONS	8/1/2021	121Y082100	110000	08/18/21	INTEGRATED ELIG/QUICK POSTED REMITS/ELECTRONIC	10-011-57100	Professional Fees-EMS B	\$1,554.25
						Totals for TRIZETTO PROVIDER SOLUTIONS:		\$1,554.25
TWR LIGHTING, INC	8/1/2021	0179805-IN	109933	08/11/21	TOWER LIGHTING SYSTEM MONITORING	10-004-57225	Radio - Parts-Radio	\$1,200.00
	8/1/2021	0179804-IN	109933	08/11/21	GRANGERLAND TOWER LIGHTING CONTROLLER REPAIR	10-004-57225	Radio - Parts-Radio	\$1,665.73
						Totals for TWR LIGHTING, INC:		\$2,865.73
ULINE	8/23/2021	137742529	5759	09/08/21	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$254.31
						Totals for ULINE:		\$254.31
VALIC COLLECTIONS	8/6/2021	VAL080621	6045	08/06/21	EMPLOYEE CONTRIBUTIONS FOR 08/06/21	10-000-21600	Employee Deferred Com	\$10,115.70
	8/20/2021	VAL082021	6080	08/20/21	EMPLOYEE CONTRIBUTIONS FOR 08/20/21	10-000-21600	Employee Deferred Com	\$9,734.98
						Totals for VALIC COLLECTIONS:		\$19,850.68
VALLEY VIEW CONSULTING, LLC	8/15/2021	3170	5469	08/18/21	GENERAL CONSULTING SERVICES - APR, MAY, JUN 2021	10-001-57100	Professional Fees-Admin	\$750.00
						Totals for VALLEY VIEW CONSULTING, LLC:		\$750.00
VERIZON WIRELESS (POB 660108)	8/9/2021	9885897476	110004	08/18/21	ACCOUNT # 920161350-00001 JUL 10 - AUG 09	10-001-58200	Telephones-Cellular-Adn	\$236.98
						10-002-58200	Telephones-Cellular-HC/	\$161.00
						10-004-58200	Telephones-Cellular-Rad	\$317.48
						10-005-58200	Telephones-Cellular-Acc	\$40.25
						10-006-58200	Telephones-Cellular-Alar	\$179.19

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-007-58200	Telephones-Cellular-EM!	\$997.26
						10-008-58200	Telephones-Cellular-Mat	\$201.25
						10-009-58200	Telephones-Cellular-Dep	\$198.99
						10-010-58200	Telephones-Cellular-Flee	\$80.50
						10-011-58200	Telephones-Cellular-EM!	\$78.24
						10-015-58200	Telephones-Cellular-Info	\$8,386.03
						10-016-58200	Telephones-Cellular-Faci	\$312.96
						10-025-58200	Telephones-Cellular-Hun	\$80.50
						10-039-58200	Telephones-Cellular-Con	\$234.72
						10-045-58200	Telephones-Cellular-EM!	\$198.99
						10-015-58200	Telephones-Cellular-Info	\$37.99
						Totals for VERIZON WIRELESS (POB 660108):		\$11,742.33
VFIS OF TEXAS / REGNIER & ASSOCIATES	8/12/2021	87842			CREDIT	10-001-54900	Insurance-Admin	(\$298.00)
	8/18/2021	87798	5764	09/08/21	RENEWAL INSTALLMENT/	10-001-54900	Insurance-Admin	\$44,666.00
						Totals for VFIS OF TEXAS / REGNIER & ASSOCIATES:		\$44,368.00
WASTE MANAGEMENT OF TEXAS	8/6/2021	5732229-1792-0	6046	08/06/21	STATION 27 08/01/21-08/31/21	10-016-58800	Utilities-Facil	\$77.40
	8/6/2021	5731428-1792-9	6046	08/06/21	STATION 43 08/01/21-08/31/21	10-016-58800	Utilities-Facil	\$71.07
	8/6/2021	5731430-1792-5	6046	08/06/21	STATION 41 08/01/21-08/31/21	10-016-58800	Utilities-Facil	\$70.90
	8/6/2021	5732067-1792-4	6046	08/06/21	STATION 14 08/01/21-08/31/21	10-016-58800	Utilities-Facil	\$43.96
	8/6/2021	5730835-1792-6	6046	08/06/21	VARIOUS STATIONS 08/01/21-08/31/21	10-016-58800	Utilities-Facil	\$73.03
						10-016-58800	Utilities-Facil	\$70.90
						10-016-58800	Utilities-Facil	\$92.17
						10-016-58800	Utilities-Facil	\$531.75
						10-016-58800	Utilities-Facil	\$70.90
						10-016-58800	Utilities-Facil	\$177.26
						10-016-58800	Utilities-Facil	\$70.90
						10-016-58800	Utilities-Facil	\$70.90
						Totals for WASTE MANAGEMENT OF TEXAS:		\$1,421.14
WAYTEK, INC.	8/26/2021	3215485	110256	09/15/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$346.05
						Totals for WAYTEK, INC.:		\$346.05
WEAVER AND TIDWELL, LLP	8/25/2021	10680617	110199	09/08/21	PROGRESS BILL: 2021 ANNUAL AUDIT	10-005-52100	Accounting/Auditing Fee	\$7,000.00
						Totals for WEAVER AND TIDWELL, LLP:		\$7,000.00
WESTWOOD N. WATER SUPPLY	8/26/2021	1885 08/26/21	110200	09/08/21	STATION 27 07/21/21-08/20/21 ACCT #1885 - 2" FIRE LINE MI	10-016-58800	Utilities-Facil	\$186.10
	8/26/2021	1520 08/26/21	110200	09/08/21	STATION 27 07/21/21-08/20/21 - 1' COMM METER	10-016-58800	Utilities-Facil	\$258.05
						Totals for WESTWOOD N. WATER SUPPLY:		\$444.15

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
WEX HEALTH, INC.	8/3/2021	FSA 07.31.21	6031	08/03/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-B	\$10.00
	8/4/2021	FSA 08.03.21	6047	08/04/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-B	\$10.00
	8/5/2021	FSA 08.04.21	6048	08/05/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-B	\$20.00
	8/6/2021	FSA 08.05.21	6049	08/06/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$86.58
	8/9/2021	HSA 08.06.21	6050	08/09/21	HSA PLAN FUNDING 08/06/21	10-000-21595	P/R-Health Savings-BS-E	\$8,357.05
						10-025-51700	Health & Dental-Human	\$312.50
	8/9/2021	FSA 08.06.21	6061	08/09/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$366.29
	8/17/2021	FSA 08.15.21	6062	08/17/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$83.43
	8/13/2021	FSA 08.12.21	6063	08/13/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$18.43
	8/12/2021	FSA 08.11.21	6064	08/12/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$80.00
	8/18/2021	FSA 08.17.21	6083	08/18/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$75.00
	8/17/2021	FSA 08.16.21	6084	08/17/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$10.00
	8/24/2021	FSA 08.21.21	6085	08/24/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$40.61
	8/24/2021	FSA 08.22.21	6086	08/24/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$10.40
	8/23/2021	FSA 08.20.21	6087	08/23/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$198.99
	8/20/2021	FSA 08.19.21	6088	08/20/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$20.00
	8/23/2021	HSA 08.20.21	6089	08/23/21	HSA PLAN FUNDING 08/20/21	10-000-21595	P/R-Health Savings-BS-E	\$8,623.41
						10-025-51700	Health & Dental-Human	\$11,562.50
	8/10/2021	FSA 08.07.21	6101	08/10/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$20.00
	8/25/2021	0001382029-IN	6102	08/25/21	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$585.60
	8/24/2021	FSA 08.23.21	6103	08/24/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$33.53
	8/25/2021	FSA 08.24.21	6104	08/25/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$11.07
	8/26/2021	FSA 08.25.21	6105	08/26/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$920.48
	8/27/2021	FSA 08.26.21	6106	08/27/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$23.79
	8/30/2021	FSA 08.27.21	6107	08/30/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$25.00
	8/31/2021	FSA 08.30.21	6114	08/31/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$524.58
	8/31/2021	FSA 08.29.21	6115	08/31/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$270.00
	8/31/2021	FSA 08.28.21	6116	08/31/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-B	\$6.80
Totals for WEX HEALTH, INC.:								\$32,306.04
WHITENER ENTERPRISES, INC.	8/3/2021	126227	5470	08/18/21	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,718.13
	8/3/2021	126161	5470	08/18/21	DIESEL EXHAUST FLUID/WINDSHIELD WASHER FLUID	10-010-54550	Fluids & Additives - Auto	\$755.48
	8/15/2021	127669	5699	08/31/21	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,882.82
	8/24/2021	128095	5760	09/08/21	FUEL	10-010-54700	Fuel - Auto-Fleet	\$3,273.10
Totals for WHITENER ENTERPRISES, INC.:								\$9,629.53
WHITWORTH, AVERY	8/25/2021	WHI082521	5622	08/25/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-F	\$540.00
Totals for WHITWORTH, AVERY:								\$540.00
WIESNER, INC.	8/6/2021	650678	5623	08/25/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$71.53
	8/17/2021	651503	5700	08/31/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$294.61

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 08/28/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for WIESNER, INC.:	\$366.14
WILKINS LINEN & DUST CONTROL SERVICE	8/5/2021	279224	5624	08/25/21	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purch	\$72.56
	8/19/2021	281401	5761	09/08/21	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purch	\$79.39
	Totals for WILKINS LINEN & DUST CONTROL SERVICE:							\$151.95
WILLIAMS SCOTSMAN	8/5/2021	9011235738	110006	08/18/21	TEMP TRAILER RENTAL 8/5/21-9/4/21 - STATION 33	10-016-53600	Damages/Uninsured Porti	\$2,298.44
	Totals for WILLIAMS SCOTSMAN:							\$2,298.44
WOODLAND OAKS UTILITY CO	8/4/2021	055082501 07/23/2	6051	08/04/21	STATION 27 06/16/21-07/17/21	10-016-58800	Utilities-Facil	\$112.44
	Totals for WOODLAND OAKS UTILITY CO:							\$112.44
WURTH USA, INC.	8/3/2021	97098162	5471	08/18/21	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$578.12
	8/26/2021	97119121	5762	09/08/21	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$106.61
	Totals for WURTH USA, INC.:							\$684.73
ZOLL DATA SYSTEMS	8/2/2021	INV00092236	110008	08/18/21	HOSTED BILLING PRO - 3 YEAR (09/01/21-09/30/21)	10-011-57100	Professional Fees-EMS B	\$8,384.37
	Totals for ZOLL DATA SYSTEMS:							\$8,384.37
ZOLL MEDICAL CORPORATION	8/10/2021	3338830	5625	08/25/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipm	\$1,839.50
	8/11/2021	3339344	5625	08/25/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supp	\$11,020.80
	8/20/2021	3345542	5763	09/08/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipm	\$1,906.50
	8/31/2021	3352558	5847	09/15/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipm	\$1,355.70
	Totals for ZOLL MEDICAL CORPORATION:							\$16,122.50

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CARRIER ENTERPRISE LLC	8/1/2021	227461-00	110113	09/01/21	REPLACEMENT CHILLER COILS	10-016-52754	Capital Purchase - Equipment	\$19,435.26
						Totals for CARRIER ENTERPRISE LLC:		\$19,435.26
CDW GOVERNMENT, INC.	8/1/2021	H334140	5421	08/18/21	HPE PROLIANT DL360 GEN 10 NETWORK CHOICE	10-015-52754	Capital Purchase - Equipment	\$12,921.33
	8/20/2021	J630269	5742	09/08/21	HPE PROLIANT DL360 GEN 10 NETWORK CHOICE	10-015-52754	Capital Purchase - Equipment	\$592.71
	8/25/2021	J837644	5742	09/08/21	HPE PROLIANT DL360 GEN 10 NETWORK CHOICE	10-015-52754	Capital Purchase - Equipment	\$592.71
	Totals for CDW GOVERNMENT, INC.:							\$14,106.75
TWR LIGHTING, INC	8/1/2021	0179803-IN	109933	08/11/21	EAST COUNTY TOWER LED LIGHTING SYSTEM	10-004-52754	Capital Purchase - Equipment	\$16,700.00
						Totals for TWR LIGHTING, INC:		\$16,700.00

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$25,794.91
10-000-14305	A/R Employee-BS	\$183.07
10-000-14900	Prepaid Expenses-BS	\$29,372.27
10-000-21400	Accrued Payroll-BS	\$57,735.23
10-000-21585	P/R-Flexible Spending-BS-BS	\$2,864.98
10-000-21590	P/R-Premium Cancer/Accident-BS	\$7,610.52
10-000-21595	P/R-Health Savings-BS-BS	\$16,980.46
10-000-21600	Employee Deferred Comp.-BS	\$19,850.68
10-000-21650	TCDRS Defined Benefit Plan-BS	\$294,089.21
10-001-53050	Computer Software-Admin	\$308.99
10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$20.00
10-001-54100	Dues/Subscriptions-Admin	\$2,652.37
10-001-54900	Insurance-Admin	\$44,368.00
10-001-55500	Legal Fees-Admin	\$14,039.27
10-001-56100	Meeting Expenses-Admin	\$194.60
10-001-57100	Professional Fees-Admin	\$750.00
10-001-58200	Telephones-Cellular-Admin	\$236.98
10-001-58500	Training/Related Expenses-CE-Admin	\$229.00
10-002-52200	Advertising-HCAP	\$2,935.00
10-002-55700	Management Fees-HCAP	\$7,351.50
10-002-57100	Professional Fees-HCAP	\$186.00
10-002-58200	Telephones-Cellular-HCAP	\$161.00
10-004-52725	Capital Lease Expense-Radio	\$696.85
10-004-52754	Capital Purchase - Equipment-Radio	\$16,700.00
10-004-53330	Contractual Obligations- Other-Radio	\$1,050.00
10-004-54100	Dues/Subscriptions-Radio	\$9.99
10-004-55025	Interest Expense-Radio	\$101.07
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$1,465.00
10-004-55650	Maintenance- Equipment-Radio	\$1,414.91
10-004-57100	Professional Fees-Radio	\$26,197.06
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$8,293.75
10-004-57225	Radio - Parts-Radio	\$4,171.83
10-004-57725	Shop Supplies-Radio	\$999.32
10-004-57750	Small Equipment & Furniture-Radio	\$2,595.70
10-004-57900	Station Supplies-Radio	\$737.90
10-004-58200	Telephones-Cellular-Radio	\$414.11
10-004-58500	Training/Related Expenses-CE-Radio	\$170.07
10-004-58800	Utilities-Radio	\$3,993.32
10-005-52100	Accounting/Auditing Fees-Accou	\$7,000.00
10-005-54100	Dues/Subscriptions-Accou	\$820.00
10-005-58200	Telephones-Cellular-Accou	\$40.25
10-006-57750	Small Equipment & Furniture-Alarm	\$1,799.45
10-006-58200	Telephones-Cellular-Alarm	\$179.19
10-007-54100	Dues/Subscriptions-EMS	\$0.99
10-007-54450	Employee Recognition-EMS	\$78.31
10-007-56100	Meeting Expenses-EMS	\$23.56
10-007-56200	Mileage Reimbursements-EMS	\$20.78
10-007-57000	Printing Services-EMS	\$443.47
10-007-57750	Small Equipment & Furniture-EMS	\$2,412.49
10-007-58200	Telephones-Cellular-EMS	\$997.26
10-007-58500	Training/Related Expenses-CE-EMS	\$299.00
10-007-58600	Travel Expenses-EMS	\$24.16
10-007-58700	Uniforms-EMS	\$13,830.21
10-008-52500	Bio-Waste Removal-Mater	\$3,101.09
10-008-52725	Capital Lease Expense-Mater	\$346.67
10-008-53800	Disposable Linen-Mater	\$5,046.00
10-008-53900	Disposable Medical Supplies-Mater	\$142,728.79

Account Summary

Account Number	Description	Net Amount
10-008-54200	Durable Medical Equipment-Mater	\$13,420.52
10-008-55025	Interest Expense-Mater	\$56.44
10-008-55650	Maintenance- Equipment-Mater	\$50.00
10-008-56300	Office Supplies-Mater	\$1,382.12
10-008-56600	Oxygen & Gases-Mater	\$5,869.03
10-008-56900	Postage-Mater	\$1,675.39
10-008-57000	Printing Services-Mater	\$75.00
10-008-57650	Repair-Equipment-Mater	\$1,011.50
10-008-57750	Small Equipment & Furniture-Mater	\$313.86
10-008-57900	Station Supplies-Mater	\$11,858.52
10-008-58200	Telephones-Cellular-Mater	\$201.25
10-008-58700	Uniforms-Mater	\$854.02
10-009-52600	Books/Materials-Dept	\$29,675.33
10-009-52700	Business Licenses-Dept	\$834.00
10-009-53050	Computer Software-Dept	\$2,153.94
10-009-53550	Customer Relations-Dept	\$5,461.84
10-009-54000	Drug Supplies-Dept	\$25,118.69
10-009-56100	Meeting Expenses-Dept	\$1,231.14
10-009-56300	Office Supplies-Dept	\$26.34
10-009-57100	Professional Fees-Dept	\$29,825.00
10-009-58200	Telephones-Cellular-Dept	\$198.99
10-010-52000	Accident Repair-Fleet	\$2,848.50
10-010-54550	Fluids & Additives - Auto-Fleet	\$3,051.93
10-010-54700	Fuel - Auto-Fleet	\$67,936.23
10-010-54800	Hazardous Waste Removal-Fleet	\$273.00
10-010-55100	Laundry Service & Purchase-Fleet	\$151.95
10-010-56200	Mileage Reimbursements-Fleet	\$104.84
10-010-56400	Oil & Lubricants-Fleet	\$2,336.86
10-010-57650	Repair-Equipment-Fleet	\$130.02
10-010-57700	Shop Tools-Fleet	\$202.64
10-010-57725	Shop Supplies-Fleet	\$746.77
10-010-57750	Small Equipment & Furniture-Fleet	\$428.58
10-010-58200	Telephones-Cellular-Fleet	\$80.50
10-010-58600	Travel Expenses-Fleet	\$490.00
10-010-58900	Vehicle-Batteries-Fleet	\$1,434.00
10-010-59000	Vehicle-Outside Services-Fleet	\$972.60
10-010-59050	Vehicle-Parts-Fleet	\$54,580.69
10-010-59100	Vehicle-Registration-Fleet	\$140.00
10-010-59150	Vehicle-Tires-Fleet	\$1,101.00
10-010-59200	Vehicle-Towing-Fleet	\$405.00
10-011-52900	Collection Fees-EMS B	\$3,987.80
10-011-57100	Professional Fees-EMS B	\$19,812.21
10-011-57750	Small Equipment & Furniture-EMS B	\$119.98
10-011-58200	Telephones-Cellular-EMS B	\$78.24
10-015-52600	Books/Materials-Infor	\$84.00
10-015-52700	Business Licenses-Infor	\$150.00
10-015-52754	Capital Purchase - Equipment-Infor	\$14,106.75
10-015-53000	Computer Maintenance-Infor	\$2,109.00
10-015-53050	Computer Software-Infor	\$25,436.45
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$3,438.07
10-015-55400	Leases/Contracts-Infor	\$5,838.26
10-015-57100	Professional Fees-Infor	\$35,745.00
10-015-57650	Repair-Equipment-Infor	\$2,316.99
10-015-57750	Small Equipment & Furniture-Infor	\$7,884.76
10-015-58200	Telephones-Cellular-Infor	\$8,675.84
10-015-58310	Telephones-Service-Infor	\$3,799.13
10-016-52725	Capital Lease Expense-Facil	\$7,968.34

Account Summary

Account Number	Description	Net Amount
10-016-52754	Capital Purchase - Equipment-Facil	\$19,435.26
10-016-53330	Contractual Obligations- Other-Facil	\$18,346.50
10-016-53500	Customer Property Damage-Facil	\$500.00
10-016-53600	Damages/Uninsured Portion-Facil	\$2,298.44
10-016-55025	Interest Expense-Facil	\$104.79
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$34,522.13
10-016-55650	Maintenance- Equipment-Facil	\$7,248.00
10-016-57700	Shop Tools-Facil	\$359.30
10-016-57725	Shop Supplies-Facil	\$170.16
10-016-57750	Small Equipment & Furniture-Facil	\$13,222.94
10-016-58200	Telephones-Cellular-Facil	\$312.96
10-016-58800	Utilities-Facil	\$38,453.07
10-025-51700	Health & Dental-Human	\$65,780.32
10-025-51710	Health Insurance Claims-Human	\$466,099.68
10-025-51800	Unemployment Expense-Human	\$112.37
10-025-52200	Advertising-Human	\$697.00
10-025-54350	Employee Health\Wellness-Human	\$1,805.27
10-025-54450	Employee Recognition-Human	\$1,149.50
10-025-55500	Legal Fees-Human	\$15,899.25
10-025-57100	Professional Fees-Human	\$5,692.49
10-025-57300	Recruit/Investigate-Human	\$100.00
10-025-58200	Telephones-Cellular-Human	\$80.50
10-025-58500	Training/Related Expenses-CE-Human	\$298.36
10-025-58550	Tuition Reimbursement-Human	\$12,539.27
10-025-59350	Worker's Compensation Insurance-Human	\$102,450.00
10-026-57100	Professional Fees-Recor	\$90.00
10-039-58200	Telephones-Cellular-Comm	\$234.72
10-042-53150	Conferences - Fees, Travel, & Meals-EMS T	(\$0.01)
10-045-57750	Small Equipment & Furniture-EMS Q	\$179.88
10-045-58200	Telephones-Cellular-EMS Q	\$198.99
10-046-58700	Uniforms-EMS B	\$161.99
TOTAL		\$1,994,918.57

JP Morgan Chase Bank
August 2021 Credit Card Transactions

Vendor	Invoice Date	Description	Amount
AED SUPERSTORE	07/15/2021	PO#61575 ZOLL AED BATTERY RESTOCK	\$ 859.00
ALLENS SAFE & LOCK	07/14/2021	KEYS FOR PUBLIC HEALTH	\$ 32.50
AMERICAN HEART SHOPCPR	07/15/2021	PO#61611 BLS CLASS FOR VICTOR REYES	\$ 59.14
APPLE.COM/BILL	07/30/2021	PO#61807 ICLOUD RECEIPT	\$ 9.99
APPLE.COM/BILL	07/12/2021	MONTHLY ICLOUD STORAGE	\$ 0.99
APPLE.COM/BILL	08/05/2021	STORAGE	\$ 9.99
APPLE.COM/BILL	07/15/2021	ICLOUD STORAGE FOR HIPAA COMPLIANCE	\$ 0.99
APPLE.COM/US	07/27/2021	PO#61528 TAX REFUND	\$ (21.11)
APPLE.COM/US	07/15/2021	PO#61528 APPLE IPAD REPAIR FOR SHOP 10	\$ 277.06
APPLE.COM/US	07/12/2021	PO#61445 TAX REFUND	\$ (4.04)
APPLE.COM/US	07/12/2021	PO#61473 TAX REFUND	\$ (4.04)
APPLE.COM/US	07/09/2021	PO#61445 APPLE IPAD REPAIR EMAILED VENI	\$ 53.04
APPLE.COM/US	07/09/2021	PO#61473 APPLE IPAD REPAIR FOR M32 EMAI	\$ 53.04
APPLE.COM/US	07/09/2021	PO#61479 APPLE IPAD REPAIR M05 EMAILED '	\$ 53.04
ATT*BUS PHONE PMT	07/19/2021	STATION 31 FIRE PANEL 281.689.6865 05/23/21	\$ 937.16
ATT*BUS PHONE PMT	07/19/2021	STATION 30 FIRE PANEL 281.689.3247 06/23/21	\$ 354.45
ATT*BUS PHONE PMT	07/08/2021	STATION 40 FIRE PANEL 06/13/21-07/12/21	\$ 461.87
CHILIS NEW CANEY	07/27/2021	QUARTERLY LUNCH WITH ESD 7	\$ 61.84
CITY OF CONROE UTILITY	08/03/2021	STATION 10 06/25/21-07/27/21	\$ 113.92
CITY OF CONROE UTILITY	08/03/2021	STATION 15 06/25/21-07/27/21	\$ 108.08
CITY OF CONROE UTILITY	08/02/2021	ADMIN 06/15/21-07/15/21	\$ 1,036.84
CONROE WELDING SUPPLY	07/08/2021	WELDING SUPPLIES	\$ 60.75
CONROE WELDING SUPPLY	07/08/2021	WELDING SUPPLIES	\$ 54.04
DAGMAR BRANDING	07/15/2021	PO#61392 PRINTING SERVICES FOR MRC COX	\$ 4,856.00
DG PARTNERSHIP LTD	07/28/2021	PO#61726 ADVERTISEMENT RECRUITMENT FI	\$ 697.00
DIORIO FARMS	08/04/2021	PO#61901 FLOWER ORDER COLLEEN	\$ 63.71
DSHS REGULATORY PROG	08/04/2021	C. CALLIHAN RENEWAL	\$ 96.00
DSHS REGULATORY PROG	08/03/2021	I. SHAUL EMS PERSONNEL AND EDUCATOR R	\$ 160.00
DSHS REGULATORY PROG	08/03/2021	B. BAIN RENEWAL	\$ 34.00
DSHS REGULATORY PROG	07/27/2021	R. SHEEHAN RENEWAL	\$ 96.00
DSHS REGULATORY PROG	07/26/2021	D. ASHER UPGRADE FROM EMT TO LP	\$ 126.00
DSHS REGULATORY PROG	07/20/2021	H. DEZELL RENEWAL	\$ 96.00
DSHS REGULATORY PROG	07/20/2021	M. AYRES RENEWAL	\$ 34.00
DSHS REGULATORY PROG	07/12/2021	N. ROWLANDS 96.00 T. TRIBIE 96.00 RENEWAI	\$ 192.00
DTV*DIRECTV SERVICE	08/02/2021	STATION 12 INV 21076 07/25/21-08/24/21	\$ 150.98
DTV*DIRECTV SERVICE	07/28/2021	STATION 27 INV 210530 05/29/21-06/28/21	\$ 150.98
DTV*DIRECTV SERVICE	07/26/2021	STATION 11 INV 210722 07/21/21-08/20/21	\$ 58.99
DTV*DIRECTV SERVICE	07/16/2021	STATION 14 INV 210714 07/13/21-08/12/21	\$ 147.77
DTV*DIRECTV SERVICE	07/14/2021	INVOICE 017903440X210812 MULTI LOCATION:	\$ 1,830.88
EPCOR	07/19/2021	STATION 40 METER 20P591316 05/24/21-06/24/	\$ 126.76
EPCOR	07/19/2021	STATION 40 METER 6439634 05/24/21-06/24/21	\$ 61.84
EXCLAIMER	07/27/2021	SIGNATURE MANGER EXCHANGE EDITION PC	\$ (624.82)
EXCLAIMER	07/14/2021	SIGNATURE MANGER EXCHANGE EDITION PC	\$ 681.00
EXXONMOBIL 47941372	07/19/2021	CAR WASH FOR TAHOE	\$ 10.00
EXXONMOBIL 98901127	07/26/2021	FUEL - THE FUEL CARD WAS NOT WORKING	\$ 31.38
FACEBK *8VK9E5F242	08/02/2021	PO#61595 HR JOB POSTING ON FACEBOOK	\$ 100.00
FLOWER SHOP NETWORK	07/30/2021	PO#61855 FLOWER ORDER MJASZKOWIAK FA	\$ 64.98
FLOWER SHOP NETWORK	07/26/2021	PO#61703 FLOWER ORDER BERAN FAMILY	\$ 63.31
FLOWER SHOP NETWORK	07/22/2021	PO#61725 FLOWER ORDER ASHER FAMILY	\$ 61.14
GOVERNMENT FINANCE OFF	07/16/2021	PO#61612 GFOA MEMBERSHIP RENEWALS SF	\$ 580.00
GRTR MAGNOLIA PKW CHAM	07/21/2021	RANDY GMPCC JULY 2021 LUNCH - LOST REC	\$ 20.00
HCTRA EZ TAG REBILL	07/26/2021	HCTRA AUTO CHARGE	\$ 480.00
H-E-B #620	07/29/2021	DEF FOR FLEET AND LIVING NECESSITIES	\$ 24.16
HELFMAN DODGE	08/02/2021	DIAGNOSE TRANSMISSION ON SHOP 46.	\$ 261.00
HOMEDEPOT.COM	07/30/2021	PO#61743 WAREHOUSE RESTOCK ORDER	\$ 203.91
KROGER #0136	07/23/2021	SAVE REUNION DRINKS	\$ 16.31
KROGER #0136	08/05/2021	PO#61858 CHICK FILA GIFT CARDS	\$ 1,050.00
LOWES #00232*	07/28/2021	ELECTRIC SUPPLIES FOR SHORELINE END C/	\$ 153.40
LOWES #00232*	07/12/2021	CEILING FANS FOR STATION 20	\$ 189.96
LOWES #00232*	07/12/2021	CEILING TILE REPLACEMENTS	\$ 91.08
LOWES #00232*	07/22/2021	MAINTENANCE & REPAIR	\$ 15.96
MARGARITA & PEPPERS LL	07/13/2021	SCHEDULERS INTERVIEW LUNCH FOR DEPU1	\$ 23.56
MONTGOMERY BAKEHOUSE	07/21/2021	MONTGOMERY BAKE HOUSE SAVE REUNION	\$ 62.00

JP Morgan Chase Bank
August 2021 Credit Card Transactions

Vendor	Invoice Date	Description	Amount
MONTGOMERY VEHREG	08/02/2021	REGISTRATION OF SHOPS 330, 601, 22, 37.	\$ 31.50
MONTGOMERY VEHREG	07/21/2021	REGISTRATION OF SHOPS 13, 14, 19.	\$ 22.50
MUNICIPAL ONLINE PAYME	08/04/2021	ADMIN 06/15/21-07/15/21 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	08/04/2021	STATION 15 06/25/21-07/27/21 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	08/04/2021	STATION 10 06/25/21-07/27/21 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	07/08/2021	STATION ADMIN PROCESSING FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	07/07/2021	STATION 10 PROCESSING FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	07/06/2021	STATION 15 PROCESSING FEE	\$ 0.85
MVP MEDIA NETWORK	07/20/2021	SOCIAL MEDIA STRATEGIES SUMMIT FOR FIR	\$ 299.00
MVP MEDIA NETWORK	07/16/2021	SOCIAL MEDIA STRATEGIES SUMMIT - J. CAM	\$ 299.00
NAEMT	08/02/2021	NAEMT INVOICE_AM-21-10015-04 AMLS CERTI	\$ 60.00
NORTHERN TOOL & EQUIP	07/07/2021	RAILS FOR TRUCK 634	\$ 101.94
O'REILLY AUTO PARTS 40	08/03/2021	ELECTRIC SUPPLIES	\$ 17.47
PELICAN WIRELESS	07/08/2021	HVAC THERMOSTAT MONITORING SUBSCRIP	\$ 6.48
PLIANCED INC.	08/02/2021	PO#61777 HR WEBINAR HENRIETTA V	\$ 229.00
PLIANCED INC.	08/02/2021	PO#61857 HR WEBINAR EMILY F	\$ 229.00
POP A LOCK OF AUSTIN	07/29/2021	GAIN ENTRY INTO SHOP 66 WHEN STUDENTS	\$ 45.00
PP*CARSPECIALT	08/05/2021	TESTS FOR GASOLINE IN DIESEL.	\$ 27.45
R AND R IMPLEMENTS INC	07/23/2021	FLEET & SHORE PLUG REPAIR	\$ 24.89
REV.COM	07/29/2021	JULY 27, 2021 MCHD REGULAR BOD MEETING	\$ 90.00
SAMSLUB.COM	08/05/2021	PO#61745 WAREHOUSE RESTOCK	\$ 126.95
SAMSLUB.COM	08/05/2021	PO#61745 WAREHOUSE RESTOCK	\$ 193.00
SAMSLUB.COM	08/02/2021	PO#61735 WAREHOUSE RESTOCK	\$ 203.76
SAMSLUB.COM	07/23/2021	PO#61650 SHELVING FOR STATION 35	\$ 179.96
SAMSLUB.COM	07/19/2021	PO#61602 WAREHOUSE RESTOCK ORDER	\$ 683.10
SAMSLUB.COM	07/19/2021	PO#61711 WAREHOUSE RESTOCK ORDER	\$ 278.80
SHERWIN WILLIAMS 72701	07/14/2021	SHOP TOOLS	\$ 7.39
SP * THEVESTGUY.COM	07/21/2021	PO#61674 NEW HIRE VESTS	\$ 2,199.50
TEXAS MUNICIPAL LEAGUE	07/12/2021	PO#61543 GFOAT MEMBERSHIP RENEWAL SH	\$ 80.00
TEXAS MUNICIPAL LEAGUE	07/12/2021	PO#61544 GFOAT MEMBERSHIP RENEAL LAUI	\$ 80.00
TEXAS MUNICIPAL LEAGUE	07/12/2021	PO#61544 GFOAT MEMBERSHIP RENEAL SHE	\$ 80.00
THE HOME DEPOT #0508	07/29/2021	SHORELINE SUPPLIES	\$ 151.40
THE HOME DEPOT #0508	07/26/2021	STATION 35 ELECTRIC SUPPLIES FOR SHORE	\$ 135.34
THE HOME DEPOT #0508	07/16/2021	STATION 45 PREVENTATIVE MAINTENANCE	\$ 165.86
THE HOME DEPOT #0508	07/12/2021	STATION 45 PM SUPPLIES	\$ 66.87
THE HOME DEPOT #0508	07/12/2021	MAINTENANCE & REPAIR	\$ 34.62
THE HOME DEPOT #0508	08/02/2021	SHOP TOOLS	\$ 68.33
THE HOME DEPOT #0577	07/21/2021	FLEET REPAIR	\$ 9.70
THE HOME DEPOT #6523	07/22/2021	MAINTENANCE & REPAIR	\$ 61.28
THE HOME DEPOT #6819	07/14/2021	STATION 41 AND 35 SUPPLIES	\$ 87.89
TLF*LOVING GRACE FLOWE	07/30/2021	PO#61856 FLOWER ORDER PAIRETT FAMILY	\$ 62.23
TSBPA IND LIC RENEW	07/29/2021	TSBPA - CPA LICENSE RENEWAL	\$ 75.00
TST* SALATA - CONROE	07/07/2021	LUNCH MEETING WITH STOCKDALE	\$ 23.42
TX.GOV*SERVICEFEE-DIR	08/02/2021	REGISTRATION OF SHOPS 330, 601, 22, 37.	\$ 8.00
TX.GOV*SERVICEFEE-DIR	07/20/2021	REGISTRATION OF SHOPS 13, 14, 19.	\$ 6.00
UBER TRIP	07/07/2021	PERSONAL TRIP ACCIDENTLY CHARGED TO M	\$ 21.61
UNIVERSAL NAT GAS PYMT	07/21/2021	STATION 27 05/28/2-06/28/21	\$ 47.65
UPS*000000A690R4271	07/13/2021	SHIPPING CHARGES 000A690R4271	\$ 328.39
WALMART.COM AT	07/21/2021	PO#61653 ITEMS FOR STATION 35	\$ 197.31
WESTIN	08/03/2021	C. CALLIHAN SOMSA CONFERENCE HOTEL AI	\$ (0.01)
ZOOM.US 888-799-9666	07/19/2021	ZOOM RENEWAL JUL 17, 2021-AUG 16, 2021	\$ 199.90
ZOOM.US 888-799-9666	08/02/2021	ANNUAL ZOOM RENEWAL JUL 29, 2021-JUL 28	\$ 1,876.48
TOTAL			\$ 26,333.84

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (08/01/2021 - 08/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
109841	Computer Check	8/2/21	21-13649	CIGNA (POB 188012)	\$353.95	TRUE	8/2/21
109842	Computer Check	8/2/21	21-6834	CIGNA (POB 188012)	\$638.19	TRUE	8/2/21
109855	Computer Check	8/2/21	20-13945	PAYMENT RESOLUTION SERVICES	\$161.92	TRUE	8/2/21
109834	Computer Check	8/2/21	21-20420	AMERIGROUP (POB 933657)	\$428.37	TRUE	8/2/21
109861	Computer Check	8/2/21	21-18621	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$50.00	TRUE	8/2/21
109850	Computer Check	8/2/21	21-26219	KELSEYCARE ADVANTAGE (POB 841649)	\$68.89	TRUE	8/2/21
109833	Computer Check	8/2/21	21-19832	AETNA (POB 14079)	\$382.59	TRUE	8/2/21
109838	Computer Check	8/2/21	21-23612	BCBS OF TEXAS (POB 120695)	\$910.71	TRUE	8/2/21
109839	Computer Check	8/2/21	21-24869	BOON-CHAPMAN (Prime DX)	\$347.77	TRUE	8/2/21
109848	Computer Check	8/2/21	21-24870	JOHNSON & ROUNDTREE PREMIUM	\$201.48	TRUE	8/2/21
109932	Computer Check	8/10/21	21-24871	PATIENT REFUND	\$104.50	TRUE	8/10/21
109928	Computer Check	8/10/21	21-24872	PATIENT REFUND	\$60.00	FALSE	8/10/21
109923	Computer Check	8/10/21	21-24873	PATIENT REFUND	\$209.42	TRUE	8/10/21
109908	Computer Check	8/10/21	21-24874	PATIENT REFUND	\$639.24	FALSE	8/10/21
109921	Computer Check	8/10/21	21-24875	PATIENT REFUND	\$180.56	TRUE	8/10/21
109917	Computer Check	8/10/21	21-24876	PATIENT REFUND	\$50.21	TRUE	8/10/21
109916	Computer Check	8/10/21	21-24877	PATIENT REFUND	\$125.00	FALSE	8/10/21
109894	Computer Check	8/10/21	21-24878	PATIENT REFUND	\$305.54	FALSE	8/10/21
109910	Computer Check	8/10/21	21-24879	PATIENT REFUND	\$315.18	TRUE	8/10/21
109909	Computer Check	8/10/21	21-24880	PATIENT REFUND	\$174.24	TRUE	8/10/21
109934	Computer Check	8/10/21	21-24881	WELLMED MEDICAL MANAGEMENT	\$553.38	TRUE	8/10/21
109915	Computer Check	8/10/21	21-24882	PATIENT REFUND	\$125.00	TRUE	8/10/21
109931	Computer Check	8/10/21	21-24883	THE RAWLINGS COMPANY, LLC (POB 2010)	\$373.12	FALSE	8/10/21
109960	Computer Check	8/16/21	21-24885	AARP (POB 740819)	\$49.01	TRUE	8/16/21
109988	Computer Check	8/16/21	21-24886	NOVITAS SOLUTIONS (POB 3106)	\$353.02	TRUE	8/16/21
109989	Computer Check	8/16/21	21-24887	NOVITAS SOLUTIONS (POB 3106)	\$399.68	TRUE	8/16/21
109990	Computer Check	8/16/21	21-24888	NOVITAS SOLUTIONS (POB 3106)	\$371.92	TRUE	8/16/21
109991	Computer Check	8/16/21	21-24889	NOVITAS SOLUTIONS (POB 3106)	\$191.50	TRUE	8/16/21
109992	Computer Check	8/16/21	21-24890	NOVITAS SOLUTIONS (POB 3106)	\$364.28	TRUE	8/16/21
109993	Computer Check	8/16/21	21-24891	NOVITAS SOLUTIONS (POB 3106)	\$392.04	TRUE	8/16/21
109962	Computer Check	8/16/21	21-24892	AETNA (POB 14079)	\$455.99	FALSE	8/16/21
109963	Computer Check	8/16/21	21-24893	AETNA (POB 14079)	\$385.64	FALSE	8/16/21
110001	Computer Check	8/16/21	21-24894	UNITED HEALTHCARE (POB 101760)	\$510.15	TRUE	8/16/21
110002	Computer Check	8/16/21	21-24895	UNITED HEALTHCARE (POB 101760)	\$50.00	TRUE	8/16/21

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (08/01/2021 - 08/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
110005	Computer Check	8/16/21	21-24896	WELLMED MEDICAL MANAGEMENT	\$490.05	TRUE	8/16/21
109966	Computer Check	8/16/21	21-24897	BCBS OF TEXAS (POB 120695)	\$957.21	TRUE	8/16/21
109998	Computer Check	8/16/21	21-24898	THE RAWLINGS COMPANY, LLC (POB 2010)	\$498.26	FALSE	8/16/21
109968	Computer Check	8/16/21	21-24899	PATIENT REFUND	\$92.98	FALSE	8/16/21
109967	Computer Check	8/16/21	21-24900	PATIENT REFUND	\$77.69	TRUE	8/16/21
110007	Computer Check	8/16/21	21-24901	PATIENT REFUND	\$96.42	TRUE	8/16/21
109995	Computer Check	8/16/21	21-24902	PATIENT REFUND	\$25.00	TRUE	8/16/21
109979	Computer Check	8/16/21	21-24903	PATIENT REFUND	\$912.24	TRUE	8/16/21
109974	Computer Check	8/16/21	21-24904	PATIENT REFUND	\$26.85	FALSE	8/16/21
109964	Computer Check	8/16/21	21-24905	PATIENT REFUND	\$507.24	FALSE	8/16/21
109971	Computer Check	8/16/21	21-24906	PATIENT REFUND	\$892.16	TRUE	8/16/21
110039	Computer Check	8/23/21	21-24907	AETNA MEDICARE	\$169.17	FALSE	8/23/21
110039	Computer Check	8/23/21	21-24908	AETNA MEDICARE	\$477.32	FALSE	8/23/21
110049	Computer Check	8/23/21	21-24909	COMMUNITY HEALTH CHOICE (POB 4626)	\$351.85	TRUE	8/23/21
110047	Computer Check	8/23/21	21-24910	CIGNA HEALTHSPRING	\$193.51	FALSE	8/23/21
110065	Computer Check	8/23/21	21-24911	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$112.74	TRUE	8/23/21
110057	Computer Check	8/23/21	21-24912	HUMANA HEALTH CARE PLANS (POB 931655)	\$326.93	TRUE	8/23/21
110054	Computer Check	8/23/21	21-24913	GEICO	\$456.12	TRUE	8/23/21
110043	Computer Check	8/23/21	21-24914	BCBS OF TEXAS (POB 120695)	\$442.38	TRUE	8/23/21
110066	Computer Check	8/23/21	21-24915	THE RAWLINGS COMPANY LLC (POB 589)	\$747.13	TRUE	8/23/21
110067	Computer Check	8/23/21	21-24916	WELLCARE HEALTH PLANS, INC	\$314.71	TRUE	8/23/21
110058	Computer Check	8/23/21	21-24917	HUMANA HEALTH CARE PLANS (POB 931655)	\$144.53	TRUE	8/23/21
110041	Computer Check	8/23/21	21-24918	AMERIGROUP (POB 933657)	\$228.22	TRUE	8/23/21
110052	Computer Check	8/23/21	21-24919	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$770.51	TRUE	8/23/21
110044	Computer Check	8/23/21	21-24920	PATIENT REFUND	\$530.13	TRUE	8/23/21
110064	Computer Check	8/23/21	21-24921	PATIENT REFUND	\$125.00	TRUE	8/23/21
110068	Computer Check	8/23/21	21-24922	PATIENT REFUND	\$95.35	FALSE	8/23/21
110061	Computer Check	8/23/21	21-24923	PATIENT REFUND	\$108.62	TRUE	8/23/21
110060	Computer Check	8/23/21	21-24924	PATIENT REFUND	\$85.04	TRUE	8/23/21
110055	Computer Check	8/23/21	21-24925	PATIENT REFUND	\$104.20	TRUE	8/23/21
110050	Computer Check	8/23/21	21-24926	PATIENT REFUND	\$125.00	TRUE	8/23/21
110046	Computer Check	8/23/21	21-24927	PATIENT REFUND	\$162.70	TRUE	8/23/21
110053	Computer Check	8/23/21	21-24928	EXCELLUS BLUECROSS BLUESHIELD	\$22.60	TRUE	8/23/21
110062	Computer Check	8/23/21	21-24929	PATIENT REFUND	\$125.00	FALSE	8/23/21

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (08/01/2021 - 08/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
110115	Computer Check	8/30/21	21-24930	PATIENT REFUND	\$28.87	FALSE	8/30/21
110116	Computer Check	8/30/21	21-24931	PATIENT REFUND	\$223.03	TRUE	8/30/21
110137	Computer Check	8/30/21	21-24932	USAA	\$99.77	FALSE	8/30/21
110136	Computer Check	8/30/21	21-24933	UNITED HEALTHCARE (POB 740800)	\$144.15	TRUE	8/30/21
110124	Computer Check	8/30/21	21-24934	HMS	\$495.59	TRUE	8/30/21
110124	Computer Check	8/30/21	21-24935	HMS	\$493.47	TRUE	8/30/21
110119	Computer Check	8/30/21	21-24936	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$674.89	TRUE	8/30/21
110133	Computer Check	8/30/21	21-24937	PATIENT REFUND	\$414.08	TRUE	8/30/21
110109	Computer Check	8/30/21	21-24938	AARP (POB 740819)	\$97.71	TRUE	8/30/21
110128	Computer Check	8/30/21	21-24939	NOVITAS SOLUTIONS (POB 3106)	\$390.82	TRUE	8/30/21
110132	Computer Check	8/30/21	21-24940	PATIENT REFUND	\$265.00	TRUE	8/30/21
110126	Computer Check	8/30/21	21-24941	LIBERTY HEALTHSHARE - PRA	\$641.27	TRUE	8/30/21
110135	Computer Check	8/30/21	21-24942	PATIENT REFUND	\$72.89	TRUE	8/30/21
110120	Computer Check	8/30/21	21-24943	PATIENT REFUND	\$153.53	FALSE	8/30/21
110122	Computer Check	8/30/21	21-24944	PATIENT REFUND	\$100.00	FALSE	8/30/21
110123	Computer Check	8/30/21	21-24945	PATIENT REFUND	\$28.24	TRUE	8/30/21
110125	Computer Check	8/30/21	21-24946	PATIENT REFUND	\$100.00	TRUE	8/30/21
110129	Computer Check	8/30/21	21-24947	PATIENT REFUND	\$294.25	TRUE	8/30/21
TOTAL					<u>\$25,794.91</u>		

MCHD Surplus/Salvage
September 2021

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1 each	C11313A058790	CAP20548	King Vision laryngoscope	salvage	Lines thru display.
1 each	J74933	NCA20674	EZ IO Driver	salvage	Loss of power
1 each	57497	8485	EZ IO Driver	salvage	Loss of power
1 each	40239109	5470	Stair Chair	salvage	Frame is bent
1 each	40239119	5460	Stair Chair	salvage	End of life
1 each	70741164	7600	Stair Chair	salvage	End of life
1 each	1884	2751	Nitronox unit	salvage	Damaged mixer post. End of life.
1	RWS124362370	N/A	ViewSonic 22" Monitor	Salvage	Broken/Out of warranty
1	ZT6THVSB500998P	N/A	Samsung 24" Monitor	Salvage	Broken/Out of warranty
1	ZT6THVSB600093P	N/A	Samsung 24" Monitor	Salvage	Broken/Out of warranty
1	ZRWKHVNB100010Y	N/A	Samsung 24" Monitor	Salvage	Broken/Out of warranty
1	MX0C592M7287519S6AEL	NCA20083	Dell 24" Monitor	Salvage	Broken/Out of warranty
1	MX0C592M7287519T7FWL	NCA20082	Dell 24" Monitor	Salvage	Broken/Out of warranty
1	CN0NDMRP742612992EEU	CAP20320	Dell 22" Monitor	Salvage	Broken/Out of warranty
1	CN0NDMRP742612992N6U	CAP20319	Dell 22" Monitor	Salvage	Broken/Out of warranty
1	CN0G313H7426187921YAA00	8133	Dell 19" Monitor	Salvage	Broken/Out of warranty
1	M04887127	N/A	KENMORE DRYER	Salvage	Broken beyond repair
1	N/A	CAP20133	GE WASHER	Salvage	Broken beyond repair
1	6J2350493	N/A	KITCHENAID FRIGERATOR	Salvage	Broken beyond repair
1	BA72700845	N/A	FRIDGIDAIRE FRIGERATOR	Salvage	Broken beyond repair
1	TBC-2411-S	N/A	GAS GRILL	Salvage	Broken beyond repair
1	M12262306	N/A	KENMORE DRYER	Salvage	Broken beyond repair
1	WB04941510	N/A	FPUH17D7KF1 Freezer	Salvage	Broken beyond repair

AGENDA ITEM # 29

Board Mtg.: 09/28/2021

Montgomery County Hospital District

Proceeds from Sale of Assets

10/01/2017 - 08/31/2021

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	2010 Dodge Ram 3500 - 201,234 miles	5/22/2018	8,660.00
Vehicles	2009 Ford F350 - 140,736 miles (trade-in)	7/3/2018	15,000.00
Vehicles	2012 Dodge Ram 3500 SLT - 203,110 miles	7/24/2018	8,305.00
Vehicles	2012 Dodge Ram 3500 ST - 194,983 miles	9/21/2018	8,150.00
Vehicles	2012 Dodge Ram 3500 SLT - 199,930 miles	12/18/2018	8,514.00
Vehicles	2012 Dodge Ram 3500 - 189,761 miles	12/18/2018	8,920.00
Vehicles	2008 Chevy Tahoe LS - 199,172 miles	3/12/2019	3,805.00
Vehicles	Frazer Box E-1597/X-819	5/28/2020	1,000.00
Vehicles	Frazer Box E-1755/X-802	6/2/2020	1,000.00
Vehicles	Frazer Box E-1075/X-794	6/2/2020	1,000.00
Vehicles	Frazer Box E-1076/X-491	6/2/2020	1,000.00
Vehicles	Frazer Box E-1706/X-836	6/2/2020	1,000.00
Vehicles	Frazer Box E-1074/X-416/X-828	6/2/2020	1,000.00
Vehicles	2012 Dodge Ram 3500 - 217,597 miles	6/3/2020	7,265.00
Vehicles	2002 Ford E250 Van Econoline - 210,919 miles	6/24/2020	2,020.00
Vehicles	2012 Dodge Ram 3500 - 209,981 miles	7/22/2020	7,195.00
Vehicles	2015 Dodge Ram 3500 - 215,076 miles	9/30/2020	11,470.00
Vehicles	2012 Dodge Ram 3500 - 212,065 miles	9/30/2020	9,970.00
Vehicles	2012 Dodge Ram 3500 - 213,159 miles	10/7/2020	9,045.00
Vehicles	2012 Dodge Ram 3500 - 208,436 miles	10/21/2020	10,265.00
Vehicles	2010 Dodge Ram 2500 - 199,754 miles	2/6/2021	9,460.00
Vehicles	2008 Chevy G2500 Van - 178,259 miles	5/5/2021	10,105.00
Vehicles	2003 Ford F350 - 321,100 miles	6/30/2021	7,480.00
Vehicles Total			151,629.00
Total Proceeds			<u>151,629.00</u>

**MINUTES OF A PUBLIC MEETING AND PUBLIC HEARING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The public meeting and public hearing of the Board of Directors of Montgomery County Hospital District was duly convened at 3:55 p.m., August 24, 2021, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

1. Call to Order

Meeting called to order at 3:55 p.m.

2. Roll Call

Present

Justin Chance

Brent Thor – *attended via zoom*

Sandy Wagner

Georgette Whatley

Brad Spratt

Chris Grice

Bob Bagley

3. Convene public hearing on the proposed tax rate for Fiscal Year Ending September 30, 2022.

Public hearing convened at 3:55 p.m.

No one from the public made a comment about the tax rate.

4. Close public hearing on the proposed tax rate for Fiscal Year Ending September 30, 2022.

Closed public hearing at 3:57 p.m.

5. Adjourn

Meeting adjourned at 3:57 p.m.

Sandy Wagner, Secretary

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., August 24, 2021 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mr. Grice

3. Pledge of Allegiance

Led by Mr. Chance

4. Roll Call

Present:

Justin Chance
Brent Thor – *attended via zoom*
Sandy Wagner
Georgette Whatley
Brad Spratt
Chris Grice
Bob Bagley

5. Public Comment

There were no comments from the public.

6. Special Recognition

Field – Coty Aiken

7. Presentation of the HIPAA Compliance Report conducted by PWW. (Ms. Whatley, Chairperson – MCHD Board)

Mr. Ryan Stark with PWW gave presentation of the MCHD HIPAA Compliance Report to the board.

8. DSRIP project update from HCA Conroe. (Mr. Grice, Treasurer – MCHD Board)

Mr. Brett Allen, CFO gave the HCA Conroe DSRIP project update to the board.

9. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

Mr. Randy Johnson, CEO presented a report to the board.

- 10. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**

Mr. James Campbell, EMS Chief presented the EMS report to the board.

- 11. EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)**

Mr. James Campbell, EMS Chief gave an EMS Advisory Committee update to the board.

- 12. February, 2021 Winter Storm after action review presentation. (Mr. Thor, Chair – EMS Committee)**

Mr. Sean Simmonds, Emergency Preparedness and Safety Coordinator presented the February, 2021 Winter Storm after action review to the board.

- 13. COO Report to include updates on facilities, radio system, materials management, staff activities, community paramedicine, and IT.**

Mrs. Melissa Miller, COO presented a report to the board.

- 14. Consider and act on approving Rehost of Cisco VOIP Phone System Project. (Mr. Spratt, Chair – PADCOM Committee)**

Mr. Spratt made a motion to consider and act on approving Rehost of CISCO VOIP Phone System Project. Mr. Chance offered a second and motion passed unanimously.

- 15. Consider and act on approval of annual Phone System software support and maintenance. (Mr. Spratt, Chair – PADCOM Committee)**

Mr. Spratt made a motion to consider and act on approval of annual Phone System software support and maintenance. Mr. Chance offered a second and motion passed unanimously.

- 16. Consider and act on Janitorial Services Proposal RFP No. FY2022-016-01 Amendment A. (Mr. Spratt, Chair – PADCOM Committee)**

Mr. Spratt made a motion to consider and act on Janitorial Services Proposal RFP No. FY2022-016-01 Amendment A. Mr. Chance offered a second and motion passed unanimously.

- 17. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.**

Mrs. Melissa Miller, COO presented the HCAP report to the board.

- 18. Consider and act on ratification of contracts with additional network providers for indigent care. (Mrs. Wagner, Chair – Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on ratification of contracts with additional network providers for indigent care. Mr. Spratt offered a second and motion passed unanimously.

- 19. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Chance offered a second and motion passed unanimously.

- 20. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Chance offered a second and motion passed unanimously.

- 21. Presentation of preliminary Financial Report for ten months ended July 31, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.**

Mr. Brett Allen, CFO presented financial report to the board.

- 22. Consider and act on ratification payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)**

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Chance offered a second and motion passed unanimously.

- 23. Consider and act on Salvage and Surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)**

Mr. Grice made a motion to consider and act on Salvage and Surplus. Mr. Chance offered a second and motion passed unanimously.

- 24. Secretary's Report – July 27, 2021 Regular BOD meeting, August 11, 2021 Special Emergency BOD meeting and August 12, 2021 Special BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)**

Mrs. Wagner made a motion to consider and act on the minutes for July 27, 2021 Regular BOD meeting. Mr. Spratt offered a second and motion passed unanimously.

Mrs. Wagner made a motion to consider and act on the minutes for August 11, 2021 Special Emergency BOD meeting. Mr. Spratt offered a second and motion passed unanimously.

Mrs. Wagner made a motion to consider and act on the minutes for August 12, 2021 Special BOD meeting. Mr. Chance offered a second and motion passed unanimously.

- 25. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**

- **To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
- **To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.**

The executive session agenda item was not needed.

- 26. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)**

Not applicable.

27. Adjourn.

The board adjourned at 5:14 p.m.

Sandy Wagner, Secretary

**MINUTES OF A PUBLIC BUDGET HEARING PUBLIC MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The public budget hearing, public meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 3:55 p.m., August 31, 2021, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

1. Call to Order

Meeting called to order at 3:55 p.m.

2. Roll Call

Present

Justin Chance

Brent Thor

Sandy Wagner

Georgette Whatley

Brad Spratt

Chris Grice

Bob Bagley

3. Invocation

Led by Mr. Grice

4. Pledge of Allegiance

Led by Mr. Bagley

5. Convene public hearing on the proposed Budget for Fiscal Year Ending September 30, 2022.

Public Budget Hearing convened at 3:57 P.M.

No one spoke in person or online at the public hearing.

6. Close public hearing on the proposed Budget for Fiscal Year Ending September 30, 2022.

Public Budget Hearing closed at 3:58 p.m.

**7. Consider and adopt the Budget for Fiscal Year Ending September 30, 2021.
(Mr. Grice, Treasurer, MCHD Board) (attached)**

Mr. Grice made a motion to consider and adopt the Budget for Fiscal Year Ending September 30, 2022 as presented to the board. Mr. Thor offered a second.

After further board discussion Mr. Chance made an amendment to reduce the presented budget at Administration's discretion by \$2,728,744.00. Mr. Spratt offered a second.

Following further board discussion Mr. Chance made an amendment to his original amendment for Administration not to take away from employee salaries from the reduction of the budget. Mr. Spratt offered a second.

After further board discussion, the motion to amend the amendment motion failed with a roll call vote as follows.

Mr. Chance	For
Mr. Thor	Opposed
Mrs. Wagner	Opposed
Ms. Whatley	Opposed
Mr. Spratt	For
Mr. Grice	Opposed
Mr. Bagley	For

Ms. Whatley for the record advised she supported employees' salaries and benefits but did not support the original amendment for reduction of the budget which is the reason for her vote.

Thereupon, the board was asked to consider the amendment as amended. After board discussion the motion failed with a roll call vote as follows.

Mr. Chance	For
Mr. Thor	Opposed
Mrs. Wagner	Opposed
Ms. Whatley	Opposed
Mr. Spratt	For
Mr. Grice	Opposed
Mr. Bagley	For

The board was then asked to vote on Mr. Grice's original motion. After board discussion the motion passed with a roll call vote as follows.

Mr. Chance	Opposed
Mr. Thor	For
Mrs. Wagner	For
Ms. Whatley	For
Mr. Spratt	Opposed
Mr. Grice	For
Mr. Bagley	Opposed

8. Adjourn

Meeting adjourned at 4:29 p.m.

Sandy Wagner, Secretary

**MINUTES OF A SPECIAL MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:29 p.m., August 31, 2021, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

1. Call to Order

Meeting called to order at 4:29 p.m.

2. Roll Call

Present

Justin Chance

Brent Thor

Sandy Wagner

Georgette Whatley

Brad Spratt

Chris Grice

Bob Bagley

3. Consider, Adopt and Set by Order/Resolution the 2021 Ad Valorem Tax Rate for Maintenance and Operations, \$0.0587/\$100. (Mr. Grice, Chair - Finance Committee)

Mr. Grice, moved that the property tax rate be increased by the adoption of a tax rate of \$.0587/\$100, which is effectively a 7.31 percent increase in the tax rate. Mr. Thor offered a second.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY 6.15% AND WILL DECREASE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$0.10.

The vote on the ordinance, resolution, or order setting the tax rate must be a record vote and 60% of the governing body must vote in favor of the adoption of the tax rate. In the case of MCHD's 7-member District board that equals 5 members are required to approve the proposed tax rate

After board discussion the motion failed as follows.

Mr. Chance:	Opposed
Mr. Thor:	For
Mrs. Wagner:	For
Ms. Whatley:	For
Mr. Spratt:	Opposed
Mr. Grice:	For
Mr. Bagley:	Opposed

After further board discussion, Mr. Grice moved that the property tax rate adoption of no-new-revenue tax rate of \$.0547/\$100. Mr. Chance offered a second. After additional board discussion the motion failed as follows.

Mr. Chance:	For
Mr. Thor:	Opposed
Mrs. Wagner:	Opposed
Ms. Whatley:	Opposed
Mr. Spratt:	For
Mr. Grice:	Opposed
Mr. Bagley:	For

Following further board discussion, Mr. Thor, moved that the property tax rate be increased by the adoption of a tax rate of \$.0567/\$100. Ms. Whatley offered a second. After further discussion by the board Mr. Thor withdrew his motion so that Mr. Grice could read the tax language required for the motion.

Mr. Grice then moved that the property tax rate be increased by the adoption of a tax rate of \$.0567/\$100, which is effectively a 3.66 percent increase in the tax rate. Mr. Thor offered a second.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY 3.66% AND WILL DECREASE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$2.10.

After more board discussion, motion passed by the following votes.

Mr. Chance:	Opposed
Mr. Thor:	For
Mrs. Wagner:	For
Ms. Whatley:	For
Mr. Spratt:	Opposed
Mr. Grice:	For
Mr. Bagley:	For

4. Consider, Adopt, and set by Order/Resolution the 2021 Ad Valorem Tax Rate for Debt Service, \$0.00/\$100. (Mr. Grice, Chair - Finance Committee)

Mr. Grice made a motion to consider, adopt and set by Order Resolution the 2021 Ad Valorem Tax Rate for Debt Service, \$0.00/\$100. Ms. Whatley offered a second and motion passed unanimously.

Mr. Chance:	For
Mr. Thor:	For
Mrs. Wagner:	For
Ms. Whatley:	For
Mr. Spratt:	For
Mr. Grice:	For
Mr. Bagley:	For

5. Adjourn

Meeting adjourned at 4:57 p.m.

Sandy Wagner, Secretary

Agenda Item # 31



To: Board of Directors

From: Randy Johnson, CEO

Date: September 28, 2021

Re: Convene into Executive Session

Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.

Agenda Item # 32



To: Board of Directors

From: Randy Johnson, CEO

Date: September 28, 2021

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)