Montgomery County Hospital District Balance Sheet

As of July 31, 2021

| ASSETS Cash and Equivalents | 07/31/2021 |
|---|--------------------------------|
| Cash and Equivalents | |
| Cash and Equivalents | |
| 10-000-10100 Petty Cash-AdmBS | \$1,950.00 |
| 10-000-11401 Operating Account-WF-BS | \$3,639,423.23 |
| 10-000-12400 Investments-MMA-BS | \$2,043,470.58 |
| 10-000-12500 Investments-MMDA-BS | \$5,115,522.31 |
| 10-000-13100 Texpool-District-BS | \$4,566,650.05 |
| 10-000-13300 Investments-WF Bank-BS | \$15,240,258.54 |
| 10-000-13400 Texstar Investment Pool-BS | \$4,555,354.83 |
| 10-000-13500 Investments-BS | \$12,062,500.83 |
| Total Cash and Equivalents | \$47,225,130.37 |
| Receivables | |
| 10-000-14100 A/R-EMS Billings-BS | \$7,960,262.03 |
| 10-000-14200 Allowance for Bad Debts-BS | (\$2,569,437.11) |
| 10-000-14300 A/R-Other-BS | \$1,496,028.59 |
| 10-000-14305 A/R Employee-BS | \$7,051.15 |
| 10-000-14525 Receivable from Component Unit-BS | \$142,348.29 |
| 10-000-14700 Taxes Receivable-BS | \$1,321,257.89 |
| 10-000-14750 Allowance for bad debt-tax rev-BS | (\$283,898.16) |
| Total Receivables | \$8,073,612.68 |
| Other Assets | |
| 10-000-14900 Prepaid Expenses-BS | \$205,790.86 |
| 10-000-15000 Inventory-BS | \$977,828.25 |
| Total Other Assets | \$1,183,619.11 |
| TOTAL ASSETS | \$56,482,362.16 |
| LIABILITIES | |
| Current Liabilities | |
| 10-000-20500 Accounts Payable-BS | \$228,775.40 |
| 10-000-20600 Accounts Payable-Other-BS | \$2,685.37 |
| 10-000-21000 Accrued Expenditures-BS | \$2,634,909.15 |
| 10-000-21400 Accrued Payroll-BS | \$1,132,368.85 |
| 10-000-21525 P/R-United Way Deductions-BS | \$5,184.44 |
| 10-000-21585 P/R-Flexible Spending-BS-BS | (\$4,219.32) |
| 10-000-21590 P/R-Premium Cancer/Accident-BS | (\$133.56) |
| 10-000-21595 P/R-Health Savings-BS-BS | \$5.22 |
| 10-000-21650 TCDRS Defined Benefit Plan-BS | \$364,941.90 |
| _ | \$4,364,517.45 |
| Total Current Liabilities | |
| Total Current Liabilities Deferred Liabilities | |
| - | \$1,037,359.73 |
| Deferred Liabilities | \$1,037,359.73 \$393,563.56 |

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Montgomery County Hospital District Balance Sheet

As of July 31, 2021

| | | Fund 10 07/31/2021 |
|-----------------------|------------------------------------|-----------------------|
| TOTAL LIABILITIES | | \$5,795,440.74 |
| CAPITAL | | |
| 10-000-30225 | Assigned - Open Purchase Orders-BS | \$3,426,329.95 |
| 10-000-30400 | Nonspendable - Inventory-BS | \$977,828.25 |
| 10-000-30700 | Nonspendable - Prepaids-BS | \$205,790.86 |
| 10-000-32001 | Committed - Uncompensated Care-BS | \$7,500,000.00 |
| 10-000-32002 | Committed - Capital Replacement-BS | \$1,900,000.00 |
| 10-000-32003 | Committed - Capital Maintenance-BS | \$100,000.00 |
| 10-000-32004 | Committed - Catastrophic Events-BS | \$5,000,000.00 |
| 10-000-39000 | Unassigned Fund Balance-MCHD-BS | \$31,576,972.36 |
| TOTAL CAPITAL | | \$50,686,921.42 |
| TOTAL LIABILITIES AND | CAPITAL | \$56,482,362.16 |

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| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------|----------------------------|----------------------------|------------------------------|-------------------|-------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Revenue | | | | | | | | | |
| Tax Revenue | | | | | | | | | |
| Tax Revenue | \$158,916.39 | \$127,896.00 | \$31,020.39 | \$36,116,962.83 | \$36,000,250.00 | \$116,712.83 | \$36,098,667.00 | 100.05% | (\$18,295.83) |
| Delinquent Tax Revenue | \$15,508.39 | \$18,520.00 | (\$3,011.61) | \$261,337.65 | \$366,465.00 | (\$105,127.35) | \$405,651.00 | 64.42% | \$144,313.35 |
| Penalties and Interest | \$25,318.10 | \$24,766.00 | \$552.10 | \$275,555.77 | \$291,123.00 | (\$15,567.23) | \$324,343.00 | 84.96% | \$48,787.23 |
| Miscellaneous Tax Revenue | \$0.00 | \$0.00 | \$0.00 | \$10,966.59 | \$0.00 | \$10,966.59 | \$0.00 | 0.00% | (\$10,966.59) |
| Total Tax Revenue | \$199,742.88 | \$171,182.00 | \$28,560.88 | \$36,664,822.84 | \$36,657,838.00 | \$6,984.84 | \$36,828,661.00 | 99.56% | \$163,838.16 |
| EMS Net Revenue | | | | | | | | | |
| Advanced Life Support Revenue | \$3,141,210.92 | \$2,843,652.00 | \$297,558.92 | \$28,687,251.73 | \$27,820,271.00 | \$866,980.73 | \$33,415,439.00 | 85.85% | \$4,728,187.27 |
| Basic Life Support Revenue | \$718,524.28 | \$505,155.00 | \$213,369.28 | \$6,081,765.85 | \$4,944,168.00 | \$1,137,597.85 | \$5,938,347.00 | 102.42% | (\$143,418.85) |
| Transfer Service Fees | \$1,101.39 | \$83,142.00 | (\$82,040.61) | \$141,241.30 | \$816,078.00 | (\$674,836.70) | \$979,680.00 | 14.42% | \$838,438.70 |
| Non-Transport Fees | \$24,000.00 | \$27,625.00 | (\$3,625.00) | \$218,386.98 | \$271,000.00 | (\$52,613.02) | \$325,375.00 | 67.12% | \$106,988.02 |
| Contractual Allowance | (\$1,263,354.68) | (\$1,124,362.00) | (\$138,992.68) | (\$11,940,573.39) | (\$11,001,745.00) | (\$938,828.39) | (\$13,214,126.00) | 90.36% | (\$1,273,552.61) |
| Charity Care | (\$845,263.07) | (\$657,319.00) | (\$187,944.07) | (\$6,971,427.77) | (\$6,431,790.00) | (\$539,637.77) | (\$7,725,182.00) | 90.24% | (\$753,754.23) |
| Provision for Bad Debt | (\$107,213.09) | (\$242,170.00) | \$134,956.91 | (\$1,551,774.15) | (\$2,369,607.00) | \$817,832.85 | (\$2,846,120.00) | 54.52% | (\$1,294,345.85) |
| Recovery of Bad Debt - EMS | \$9,728.53 | \$22,140.00 | (\$12,411.47) | \$120,599.51 | \$216,144.00 | (\$95,544.49) | \$259,708.00 | 46.44% | \$139,108.49 |
| Total EMS Net Revenue | \$1,678,734.28 | \$1,457,863.00 | \$220,871.28 | \$14,785,470.06 | \$14,264,519.00 | \$520,951.06 | \$17,133,121.00 | 86.30% | \$2,347,650.94 |
| Other Revenue | | | | | | | | | |
| Investment Income - MCHD | \$8,219.64 | \$5,874.00 | \$2,345.64 | \$126,556.80 | \$65,694.00 | \$60,862.80 | \$76,216.00 | 166.05% | (\$50,340.80) |
| Interest Income | \$1,152.44 | \$764.00 | \$388.44 | \$9,044.67 | \$8,127.00 | \$917.67 | \$9,620.00 | 94.02% | \$575.33 |
| Tobacco Settlement Proceeds | \$0.00 | \$0.00 | \$0.00 | \$728,945.43 | \$600,000.00 | \$128,945.43 | \$600,000.00 | 121.49% | (\$128,945.43) |
| Weyland Bldg. Land Lease | \$0.00 | \$0.00 | \$0.00 | \$24,796.53 | \$24,798.00 | (\$1.47) | \$33,064.00 | 75.00% | \$8,267.47 |
| Miscellaneous Income | \$173,054.65 | \$4,000.00 | \$169,054.65 | \$1,072,792.82 | \$197,510.00 | \$875,282.82 | \$207,610.00 | 516.73% | (\$865,182.82) |
| Rx Discount Card Royalties | \$64.75 | \$80.00 | (\$15.25) | \$564.75 | \$800.00 | (\$235.25) | \$960.00 | 58.83% | \$395.25 |
| Proceeds from Capital Lease | \$1,866,935.72 | \$1,866,936.00 | (\$0.28) | \$1,866,935.72 | \$1,866,936.00 | (\$0.28) | \$1,866,936.00 | 100.00% | \$0.28 |
| Tenant Rent Income | \$9,298.42 | \$9,199.00 | \$99.42 | \$92,984.20 | \$91,986.00 | \$998.20 | \$110,383.00 | 84.24% | \$17,398.80 |
| P.A. Processing Fees | \$0.00 | \$150.00 | (\$150.00) | \$0.00 | \$1,500.00 | (\$1,500.00) | \$1,800.00 | 0.00% | \$1,800.00 |
| Contract Revenue (Net) | \$0.00 | \$0.00 | \$0.00 | \$168,114.10 | \$162,376.00 | \$5,738.10 | \$162,376.00 | 103.53% | (\$5,738.10) |
| 1115 Waiver - Paramedicine | \$35,400.00 | \$120,000.00 | (\$84,600.00) | \$985,500.00 | \$1,200,000.00 | (\$214,500.00) | \$1,440,000.00 | 68.44% | \$454,500.00 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|----------------------------|----------------------------|------------------------------|-----------------|-----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Education/Training Revenue | (\$1,935.00) | \$4,500.00 | (\$6,435.00) | \$138,286.09 | \$186,050.00 | (\$47,763.91) | \$219,000.00 | 63.14% | \$80,713.91 |
| Stand-By Fees | \$250.00 | \$1,563.00 | (\$1,313.00) | \$36,400.00 | \$15,625.00 | \$20,775.00 | \$18,750.00 | 194.13% | (\$17,650.00) |
| EMS - Trauma Fund Income | \$0.00 | \$0.00 | \$0.00 | \$68,530.00 | \$30,000.00 | \$38,530.00 | \$30,000.00 | 228.43% | (\$38,530.00) |
| Ambulance Supplemental Payment Program | \$0.00 | \$0.00 | \$0.00 | \$498,657.00 | \$498,657.00 | \$0.00 | \$498,657.00 | 100.00% | \$0.00 |
| Management Fee Revenue | \$8,333.33 | \$8,333.00 | \$0.33 | \$83,333.30 | \$83,333.00 | \$0.30 | \$100,000.00 | 83.33% | \$16,666.70 |
| Employee Medical Premiums | \$104,441.62 | \$92,174.00 | \$12,267.62 | \$1,032,663.16 | \$971,752.00 | \$60,911.16 | \$1,198,262.00 | 86.18% | \$165,598.84 |
| Dispatch Fees | \$10,233.00 | \$7,000.00 | \$3,233.00 | \$182,464.00 | \$155,000.00 | \$27,464.00 | \$222,500.00 | 82.01% | \$40,036.00 |
| MDC Revenue - First Responders | \$0.00 | \$2,900.00 | (\$2,900.00) | \$84,037.50 | \$51,200.00 | \$32,837.50 | \$57,000.00 | 147.43% | (\$27,037.50) |
| Inter Local 800 Mhz | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$180,000.00 | 0.00% | \$180,000.00 |
| VHF Project Revenue | \$10,163.96 | \$10,175.00 | (\$11.04) | \$101,234.82 | \$101,257.00 | (\$22.18) | \$121,640.00 | 83.22% | \$20,405.18 |
| Tower Contract Revenue | \$25,361.76 | \$23,434.00 | \$1,927.76 | \$235,726.55 | \$232,638.00 | \$3,088.55 | \$279,527.00 | 84.33% | \$43,800.45 |
| Gain/Loss on Sale of Assets | \$0.00 | \$0.00 | \$0.00 | \$46,355.00 | \$0.00 | \$46,355.00 | \$0.00 | 0.00% | (\$46,355.00) |
| Total Other Revenue | \$2,250,974.29 | \$2,157,082.00 | \$93,892.29 | \$7,583,922.44 | \$6,545,239.00 | \$1,038,683.44 | \$7,434,301.00 | 102.01% | (\$149,621.44) |
| Total Revenues | \$4,129,451.45 | \$3,786,127.00 | \$343,324.45 | \$59,034,215.34 | \$57,467,596.00 | \$1,566,619.34 | \$61,396,083.00 | 96.15% | \$2,361,867.66 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$1,820,753.42 | \$2,005,495.00 | (\$184,741.58) | \$18,835,441.11 | \$19,592,314.00 | (\$756,872.89) | \$23,570,194.00 | 79.91% | \$4,734,752.89 |
| Overtime Pay | \$230,997.50 | \$239,719.00 | (\$8,721.50) | \$2,733,038.76 | \$2,306,710.00 | \$426,328.76 | \$2,755,957.00 | 99.17% | \$22,918.24 |
| Paid Time Off | \$293,296.30 | \$215,569.00 | \$77,727.30 | \$2,558,810.53 | \$2,075,835.00 | \$482,975.53 | \$2,586,298.00 | 98.94% | \$27,487.47 |
| Stipend Pay | \$10,640.58 | \$12,964.00 | (\$2,323.42) | \$464,517.86 | \$473,890.00 | (\$9,372.14) | \$499,828.00 | 92.94% | \$35,310.14 |
| Payroll Taxes | \$170,126.35 | \$183,156.00 | (\$13,029.65) | \$1,786,682.89 | \$1,812,009.00 | (\$25,326.11) | \$2,179,504.00 | 81.98% | \$392,821.11 |
| TCDRS Plan | \$154,031.51 | \$161,784.00 | (\$7,752.49) | \$1,608,554.47 | \$1,576,442.00 | \$32,112.47 | \$1,901,055.00 | 84.61% | \$292,500.53 |
| Health & Dental | \$99,211.81 | \$56,446.00 | \$42,765.81 | \$688,240.08 | \$688,966.00 | (\$725.92) | \$801,858.00 | 85.83% | \$113,617.92 |
| Health Insurance Claims | \$292,704.13 | \$328,854.00 | (\$36,149.87) | \$3,619,928.91 | \$3,210,991.00 | \$408,937.91 | \$3,868,114.00 | 93.58% | \$248,185.09 |
| Health Insurance Admin Fees | \$66,759.46 | \$63,982.00 | \$2,777.46 | \$641,138.78 | \$635,215.00 | \$5,923.78 | \$763,179.00 | 84.01% | \$122,040.22 |
| Total Payroll Expenses | \$3,138,521.06 | \$3,267,969.00 | (\$129,447.94) | \$32,936,353.39 | \$32,372,372.00 | \$563,981.39 | \$38,925,987.00 | 84.61% | \$5,989,633.61 |

Operating Expenses

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| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Unemployment Expense | \$1,199.00 | \$1,000.00 | \$199.00 | \$18,138.41 | \$10,000.00 | \$8,138.41 | \$12,000.00 | 151.15% | (\$6,138.41) |
| Accident Repair | \$18,534.51 | \$1,100.00 | \$17,434.51 | \$47,422.28 | \$30,000.00 | \$17,422.28 | \$30,000.00 | 158.07% | (\$17,422.28) |
| Accounting/Auditing Fees | \$0.00 | \$0.00 | \$0.00 | \$40,900.00 | \$40,900.00 | \$0.00 | \$45,900.00 | 89.11% | \$5,000.00 |
| Advertising | \$0.00 | \$0.00 | \$0.00 | \$7,416.90 | \$8,030.00 | (\$613.10) | \$10,580.00 | 70.10% | \$3,163.10 |
| Ambulance Supplemental IGT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$207,774.00 | (\$207,774.00) | \$207,774.00 | 0.00% | \$207,774.00 |
| Bank Charges | \$0.00 | \$425.00 | (\$425.00) | \$360.48 | \$4,250.00 | (\$3,889.52) | \$5,100.00 | 7.07% | \$4,739.52 |
| Credit Card Processing Fee | \$2,206.83 | \$2,310.00 | (\$103.17) | \$18,870.13 | \$18,855.00 | \$15.13 | \$21,512.00 | 87.72% | \$2,641.87 |
| Bio-Waste Removal | \$3,033.99 | \$3,296.00 | (\$262.01) | \$29,402.44 | \$31,460.00 | (\$2,057.56) | \$37,552.00 | 78.30% | \$8,149.56 |
| Books/Materials | \$3,704.02 | \$11,887.00 | (\$8,182.98) | \$56,969.66 | \$137,800.00 | (\$80,830.34) | \$195,587.00 | 29.13% | \$138,617.34 |
| Business Licenses | \$338.00 | \$4,501.00 | (\$4,163.00) | \$10,443.93 | \$21,566.00 | (\$11,122.07) | \$28,823.00 | 36.23% | \$18,379.07 |
| Capital Lease Expense | \$61,654.44 | \$3,053.00 | \$58,601.44 | \$229,941.78 | \$184,332.00 | \$45,609.78 | \$190,157.00 | 120.92% | (\$39,784.78) |
| Collection Fees | \$4,307.80 | \$8,927.00 | (\$4,619.20) | \$42,002.05 | \$75,053.00 | (\$33,050.95) | \$92,910.00 | 45.21% | \$50,907.95 |
| Community Education | \$96.26 | \$2,108.00 | (\$2,011.74) | \$2,671.07 | \$11,966.62 | (\$9,295.55) | \$15,534.62 | 17.19% | \$12,863.55 |
| Computer Maintenance | \$0.00 | \$2,750.00 | (\$2,750.00) | \$378,060.51 | \$395,750.00 | (\$17,689.49) | \$479,750.00 | 78.80% | \$101,689.49 |
| Computer Software | \$69,691.86 | \$95,354.00 | (\$25,662.14) | \$806,737.58 | \$893,569.00 | (\$86,831.42) | \$1,088,467.00 | 74.12% | \$281,729.42 |
| Computer Software - MDC First Responder | \$0.00 | \$4,650.00 | (\$4,650.00) | \$33,822.52 | \$45,900.00 | (\$12,077.48) | \$55,200.00 | 61.27% | \$21,377.48 |
| Computer Supplies/Non-Cap. | \$770.00 | \$4,578.00 | (\$3,808.00) | \$23,352.50 | \$33,767.00 | (\$10,414.50) | \$42,265.00 | 55.25% | \$18,912.50 |
| Conferences - Fees, Travel, & Meals | \$3,718.85 | \$125.00 | \$3,593.85 | \$17,462.95 | \$40,156.00 | (\$22,693.05) | \$42,281.00 | 41.30% | \$24,818.05 |
| Contractual Obligations - County Appraisal | \$0.00 | \$0.00 | \$0.00 | \$218,953.98 | \$216,621.00 | \$2,332.98 | \$288,828.00 | 75.81% | \$69,874.02 |
| Contractual Obligations - Tax Collector Assess | \$2.50 | \$7,843.00 | (\$7,840.50) | \$95,164.87 | \$78,439.00 | \$16,725.87 | \$94,125.00 | 101.10% | (\$1,039.87) |
| Contractual Obligations- Other | \$24,163.76 | \$24,446.00 | (\$282.24) | \$221,963.63 | \$247,434.00 | (\$25,470.37) | \$296,330.00 | 74.90% | \$74,366.37 |
| Customer Property Damage | \$300.00 | \$1,838.00 | (\$1,538.00) | \$2,489.15 | \$6,040.00 | (\$3,550.85) | \$9,648.00 | 25.80% | \$7,158.85 |
| Customer Relations | \$5,955.06 | \$6,300.00 | (\$344.94) | \$51,446.18 | \$60,200.00 | (\$8,753.82) | \$72,800.00 | 70.67% | \$21,353.82 |
| Damages/Uninsured Portion | \$7,542.14 | \$2,298.00 | \$5,244.14 | \$30,091.08 | \$24,848.70 | \$5,242.38 | \$29,444.70 | 102.20% | (\$646.38) |
| Disposable Linen | \$3,338.32 | \$8,550.00 | (\$5,211.68) | \$45,914.87 | \$65,820.00 | (\$19,905.13) | \$82,920.00 | 55.37% | \$37,005.13 |
| Disposable Medical Supplies | \$128,519.31 | \$98,081.00 | \$30,438.31 | \$928,430.13 | \$980,944.48 | (\$52,514.35) | \$1,177,106.48 | 78.87% | \$248,676.35 |
| Drug Supplies | \$49,447.44 | \$26,440.00 | \$23,007.44 | \$258,155.12 | \$254,508.02 | \$3,647.10 | \$307,388.02 | 83.98% | \$49,232.90 |
| Dues/Subscriptions | \$2,566.87 | \$1,654.00 | \$912.87 | \$52,710.89 | \$59,085.00 | (\$6,374.11) | \$61,935.00 | 85.11% | \$9,224.11 |
| Durable Medical Equipment | \$20,896.23 | \$40,421.00 | (\$19,524.77) | \$157,468.26 | \$338,118.50 | (\$180,650.24) | \$417,360.50 | 37.73% | \$259,892.24 |
| Employee Health\Wellness | \$202.28 | \$1,112.00 | (\$909.72) | \$15,187.57 | \$22,962.00 | (\$7,774.43) | \$25,186.00 | 60.30% | \$9,998.43 |
| Employee Recognition | \$717.31 | \$2,051.00 | (\$1,333.69) | \$77,962.69 | \$100,333.06 | (\$22,370.37) | \$111,608.06 | 69.85% | \$33,645.37 |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------------|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Equipment Rental | \$206.88 | \$500.00 | (\$293.12) | \$9,708.10 | \$12,100.00 | (\$2,391.90) | \$13,100.00 | 74.11% | \$3,391.90 |
| Fluids & Additives - Auto | \$1,005.74 | \$2,244.00 | (\$1,238.26) | \$18,847.63 | \$20,513.50 | (\$1,665.87) | \$25,000.00 | 75.39% | \$6,152.37 |
| Fuel - Auto | \$67,003.40 | \$59,361.00 | \$7,642.40 | \$472,960.93 | \$534,506.50 | (\$61,545.57) | \$653,232.50 | 72.40% | \$180,271.57 |
| Fuel - Non-Auto | \$0.00 | \$800.00 | (\$800.00) | \$0.00 | \$2,400.00 | (\$2,400.00) | \$4,000.00 | 0.00% | \$4,000.00 |
| Hazardous Waste Removal | \$105.00 | \$146.00 | (\$41.00) | \$1,712.20 | \$1,726.00 | (\$13.80) | \$1,920.00 | 89.18% | \$207.80 |
| Insurance | \$44,271.00 | \$52,169.00 | (\$7,898.00) | \$543,937.62 | \$552,636.00 | (\$8,698.38) | \$656,975.00 | 82.79% | \$113,037.38 |
| Interest Expense | \$296.33 | \$490.00 | (\$193.67) | \$3,816.47 | \$6,248.00 | (\$2,431.53) | \$7,167.00 | 53.25% | \$3,350.53 |
| Laundry Service & Purchase | \$147.96 | \$153.00 | (\$5.04) | \$1,465.46 | \$1,492.00 | (\$26.54) | \$1,800.00 | 81.41% | \$334.54 |
| Leases/Contracts | \$5,088.24 | \$5,595.00 | (\$506.76) | \$55,994.64 | \$66,250.00 | (\$10,255.36) | \$77,440.00 | 72.31% | \$21,445.36 |
| Legal Fees | \$1,920.06 | \$10,570.00 | (\$8,649.94) | \$85,141.29 | \$105,580.00 | (\$20,438.71) | \$126,725.00 | 67.19% | \$41,583.71 |
| Maintenance & Repairs-Buildings | \$27,413.11 | \$23,422.00 | \$3,991.11 | \$328,197.16 | \$337,694.35 | (\$9,497.19) | \$386,792.35 | 84.85% | \$58,595.19 |
| Maintenance- Equipment | \$35,120.00 | \$67,072.00 | (\$31,952.00) | \$550,720.95 | \$661,990.00 | (\$111,269.05) | \$708,464.00 | 77.73% | \$157,743.05 |
| Management Fees | \$7,351.50 | \$8,596.00 | (\$1,244.50) | \$79,858.33 | \$106,616.00 | (\$26,757.67) | \$123,805.00 | 64.50% | \$43,946.67 |
| Meals - Business and Travel | \$0.00 | \$631.00 | (\$631.00) | \$82.16 | \$1,848.00 | (\$1,765.84) | \$2,060.00 | 3.99% | \$1,977.84 |
| Meeting Expenses | \$1,039.99 | \$4,156.00 | (\$3,116.01) | \$12,833.04 | \$21,117.00 | (\$8,283.96) | \$29,700.00 | 43.21% | \$16,866.96 |
| Mileage Reimbursements | \$261.46 | \$1,000.00 | (\$738.54) | \$1,575.75 | \$6,047.00 | (\$4,471.25) | \$9,762.00 | 16.14% | \$8,186.25 |
| Office Supplies | \$1,568.95 | \$1,785.00 | (\$216.05) | \$11,361.83 | \$14,043.00 | (\$2,681.17) | \$17,620.00 | 64.48% | \$6,258.17 |
| Oil & Lubricants | \$1,804.01 | \$2,925.00 | (\$1,120.99) | \$18,888.71 | \$21,750.00 | (\$2,861.29) | \$27,600.00 | 68.44% | \$8,711.29 |
| Other Services | \$579.24 | \$375.00 | \$204.24 | \$3,149.46 | \$3,750.00 | (\$600.54) | \$4,500.00 | 69.99% | \$1,350.54 |
| Other Services - DSRIP | \$0.00 | \$0.00 | \$0.00 | \$880,749.48 | \$1,117,986.00 | (\$237,236.52) | \$1,117,986.00 | 78.78% | \$237,236.52 |
| Oxygen & Gases | \$6,053.00 | \$4,675.00 | \$1,378.00 | \$46,596.30 | \$46,921.15 | (\$324.85) | \$55,326.15 | 84.22% | \$8,729.85 |
| Postage | \$2,575.77 | \$2,000.00 | \$575.77 | \$21,116.57 | \$21,200.00 | (\$83.43) | \$25,200.00 | 83.80% | \$4,083.43 |
| Printing Services | \$12.50 | \$2,475.00 | (\$2,462.50) | \$3,063.79 | \$10,866.50 | (\$7,802.71) | \$17,064.50 | 17.95% | \$14,000.71 |
| Professional Fees | \$108,373.14 | \$418,305.32 | (\$309,932.18) | \$1,133,668.82 | \$1,531,615.41 | (\$397,946.59) | \$1,783,038.41 | 63.58% | \$649,369.59 |
| Radio Repairs - Outsourced (Depot) | \$0.00 | \$5,095.00 | (\$5,095.00) | \$13,564.13 | \$29,710.00 | (\$16,145.87) | \$39,900.00 | 34.00% | \$26,335.87 |
| Radio - Parts | \$1,535.42 | \$0.00 | \$1,535.42 | \$63,032.29 | \$57,300.00 | \$5,732.29 | \$57,300.00 | 110.00% | (\$5,732.29) |
| Radios | \$0.00 | \$2,400.00 | (\$2,400.00) | \$0.00 | \$7,200.00 | (\$7,200.00) | \$12,000.00 | 0.00% | \$12,000.00 |
| Recruit/Investigate | \$2,351.51 | \$3,275.00 | (\$923.49) | \$29,811.87 | \$49,635.00 | (\$19,823.13) | \$56,550.00 | 52.72% | \$26,738.13 |
| Rent | \$19,951.00 | \$15,051.00 | \$4,900.00 | \$134,710.00 | \$144,110.00 | (\$9,400.00) | \$174,212.00 | 77.33% | \$39,502.00 |
| Repair-Equipment | \$2,722.54 | \$9,645.00 | (\$6,922.46) | \$15,964.43 | \$37,011.00 | (\$21,046.57) | \$55,200.00 | 28.92% | \$39,235.57 |
| Shop Tools | \$32.06 | \$895.00 | (\$862.94) | \$13,165.65 | \$14,804.00 | (\$1,638.35) | \$16,470.00 | 79.94% | \$3,304.35 |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|----------------------------|----------------------------|------------------------------|-----------------|-----------------|------------------|---------------------------|--------------------------|-------------------------------|
| Shop Supplies | \$884.44 | \$4,964.00 | (\$4,079.56) | \$13,216.64 | \$30,380.00 | (\$17,163.36) | \$40,660.00 | 32.51% | \$27,443.36 |
| Small Equipment & Furniture | \$47,709.70 | \$164,174.00 | (\$116,464.30) | \$268,324.44 | \$421,924.24 | (\$153,599.80) | \$534,924.24 | 50.16% | \$266,599.80 |
| Special Events Supplies | \$0.00 | \$0.00 | \$0.00 | \$1,600.95 | \$3,350.00 | (\$1,749.05) | \$3,350.00 | 47.79% | \$1,749.05 |
| Station Supplies | \$5,936.16 | \$8,196.00 | (\$2,259.84) | \$51,813.93 | \$64,701.00 | (\$12,887.07) | \$81,096.00 | 63.89% | \$29,282.07 |
| Supplemental Food | \$0.00 | \$0.00 | \$0.00 | \$852.28 | \$3,000.00 | (\$2,147.72) | \$3,000.00 | 28.41% | \$2,147.72 |
| Telephones-Cellular | \$11,433.79 | \$14,443.00 | (\$3,009.21) | \$133,092.64 | \$145,495.00 | (\$12,402.36) | \$174,453.00 | 76.29% | \$41,360.36 |
| Telephones-Service | \$24,301.09 | \$16,565.00 | \$7,736.09 | \$194,189.45 | \$177,860.00 | \$16,329.45 | \$210,990.00 | 92.04% | \$16,800.55 |
| Training/Related Expenses-CE | \$15,304.03 | \$19,868.00 | (\$4,563.97) | \$226,809.31 | \$257,892.54 | (\$31,083.23) | \$373,648.60 | 60.70% | \$146,839.29 |
| Tuition Reimbursement | \$7,767.13 | \$3,850.00 | \$3,917.13 | \$85,453.65 | \$57,000.00 | \$28,453.65 | \$67,450.00 | 126.69% | (\$18,003.65) |
| Travel Expenses | \$477.67 | \$994.00 | (\$516.33) | \$9,097.87 | \$11,343.00 | (\$2,245.13) | \$13,330.00 | 68.25% | \$4,232.13 |
| Uniforms | \$3,769.43 | \$33,073.00 | (\$29,303.57) | \$176,109.15 | \$295,007.47 | (\$118,898.32) | \$359,943.47 | 48.93% | \$183,834.32 |
| Utilities | \$41,752.03 | \$35,185.00 | \$6,567.03 | \$387,762.57 | \$349,400.00 | \$38,362.57 | \$419,360.00 | 92.47% | \$31,597.43 |
| Vehicle-Batteries | \$1,313.90 | \$5,000.00 | (\$3,686.10) | \$49,736.24 | \$54,800.00 | (\$5,063.76) | \$66,150.00 | 75.19% | \$16,413.76 |
| Vehicle-Outside Services | \$652.86 | \$653.00 | (\$0.14) | \$9,231.33 | \$9,232.00 | (\$0.67) | \$9,600.00 | 96.16% | \$368.67 |
| Vehicle-Parts | \$40,281.41 | \$31,500.00 | \$8,781.41 | \$394,968.72 | \$380,585.73 | \$14,382.99 | \$444,085.73 | 88.94% | \$49,117.01 |
| Vehicle-Registration | \$97.06 | \$235.00 | (\$137.94) | \$1,371.87 | \$2,026.00 | (\$654.13) | \$2,496.00 | 54.96% | \$1,124.13 |
| Vehicle-Tires | \$7,914.26 | \$6,500.00 | \$1,414.26 | \$50,153.43 | \$48,000.00 | \$2,153.43 | \$60,000.00 | 83.59% | \$9,846.57 |
| Vehicle-Towing | \$1,124.00 | \$100.00 | \$1,024.00 | \$8,446.50 | \$7,400.00 | \$1,046.50 | \$7,400.00 | 114.14% | (\$1,046.50) |
| Worker's Compensation Insurance | \$3,888.73 | \$0.00 | \$3,888.73 | \$272,558.74 | \$221,313.00 | \$51,245.74 | \$295,084.00 | 92.37% | \$22,525.26 |
| Total Operating Expenses | \$966,304.28 | \$1,418,204.32 | (\$451,900.04) | \$10,810,398.38 | \$12,733,858.77 | (\$1,923,460.39) | \$15,031,003.33 | 71.92% | \$4,220,604.95 |
| Indigent Care Expenses | | | | | | | | | |
| 1115 Medicaid Waiver - Uncompensated Care | \$452,221.95 | \$382,289.00 | \$69,932.95 | \$2,632,046.63 | \$3,822,890.00 | (\$1,190,843.37) | \$4,587,467.00 | 57.37% | \$1,955,420.37 |
| Specialty Healthcare Providers | \$157,293.44 | \$314,296.00 | (\$157,002.56) | \$2,112,180.65 | \$3,142,960.00 | (\$1,030,779.35) | \$3,771,551.00 | 56.00% | \$1,659,370.35 |
| Total Indigent Care Expenses | \$609,515.39 | \$696,585.00 | (\$87,069.61) | \$4,744,227.28 | \$6,965,850.00 | (\$2,221,622.72) | \$8,359,018.00 | 56.76% | \$3,614,790.72 |
| Capital Expenditures | | | | | | | | | |
| Capital Purchase - Building/Improvements | \$250,000.00 | \$250,000.00 | \$0.00 | \$967,992.50 | \$968,448.07 | (\$455.57) | \$1,359,478.68 | 71.20% | \$391,486.18 |
| Capital Purchase - Equipment | \$1,871,007.95 | \$1,880,936.00 | (\$9,928.05) | \$2,239,865.50 | \$2,280,006.00 | (\$40,140.50) | \$2,930,843.00 | 76.42% | \$690,977.50 |
| Capital Purchase - Vehicles | \$0.00 | \$0.00 | \$0.00 | \$16,171.48 | \$16,171.63 | (\$0.15) | \$16,171.63 | 100.00% | \$0.15 |
| Total Capital Expenditures | \$2,121,007.95 | \$2,130,936.00 | (\$9,928.05) | \$3,224,029.48 | \$3,264,625.70 | (\$40,596.22) | \$4,306,493.31 | 74.86% | \$1,082,463.83 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|-----------------|-----------------|------------------|---------------------------|--------------------------|-------------------------------|
| Total Expenses | \$6,835,348.68 | \$7,513,694.32 | (\$678,345.64) | \$51,715,008.53 | \$55,336,706.47 | (\$3,621,697.94) | \$66,622,501.64 | 77.62% | \$14,907,493.11 |
| Revenue over Expeditures | (\$2,705,897.23) | (\$3,727,567.32) | \$1,021,670.09 | \$7,319,206.81 | \$2,130,889.53 | \$5,188,317.28 | (\$5,226,418.64) | (140.04%) | (\$12,545,625.45) |

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For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-----------------------------|----------------------------|----------------------------|------------------------------|-----------------|-----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 001 - Administration | | | | | | | | | |
| Revenue | | | | | | | | | |
| Tax Revenue | | | | | | | | | |
| Tax Revenue | \$158,916.39 | \$127,896.00 | \$31,020.39 | \$36,116,962.83 | \$36,000,250.00 | \$116,712.83 | \$36,098,667.00 | 100.05% | (\$18,295.83) |
| Delinquent Tax Revenue | \$15,508.39 | \$18,520.00 | (\$3,011.61) | \$261,337.65 | \$366,465.00 | (\$105,127.35) | \$405,651.00 | 64.42% | \$144,313.35 |
| Penalties and Interest | \$25,318.10 | \$24,766.00 | \$552.10 | \$275,555.77 | \$291,123.00 | (\$15,567.23) | \$324,343.00 | 84.96% | \$48,787.23 |
| Miscellaneous Tax Revenue | \$0.00 | \$0.00 | \$0.00 | \$10,966.59 | \$0.00 | \$10,966.59 | \$0.00 | 0.00% | (\$10,966.59) |
| Total Tax Revenue | \$199,742.88 | \$171,182.00 | \$28,560.88 | \$36,664,822.84 | \$36,657,838.00 | \$6,984.84 | \$36,828,661.00 | 99.56% | \$163,838.16 |
| Other Revenue | | | | | | | | | |
| Investment Income - MCHD | \$8,219.64 | \$5,874.00 | \$2,345.64 | \$126,556.80 | \$65,694.00 | \$60,862.80 | \$76,216.00 | 166.05% | (\$50,340.80) |
| Tobacco Settlement Proceeds | \$0.00 | \$0.00 | \$0.00 | \$728,945.43 | \$600,000.00 | \$128,945.43 | \$600,000.00 | 121.49% | (\$128,945.43) |
| Weyland Bldg. Land Lease | \$0.00 | \$0.00 | \$0.00 | \$24,796.53 | \$24,798.00 | (\$1.47) | \$33,064.00 | 75.00% | \$8,267.47 |
| Miscellaneous Income | \$3,296.13 | \$0.00 | \$3,296.13 | \$8,490.22 | \$0.00 | \$8,490.22 | \$0.00 | 0.00% | (\$8,490.22) |
| Tenant Rent Income | \$9,298.42 | \$9,199.00 | \$99.42 | \$92,984.20 | \$91,986.00 | \$998.20 | \$110,383.00 | 84.24% | \$17,398.80 |
| Management Fee Revenue | \$8,333.33 | \$8,333.00 | \$0.33 | \$83,333.30 | \$83,333.00 | \$0.30 | \$100,000.00 | 83.33% | \$16,666.70 |
| Total Other Revenue | \$29,147.52 | \$23,406.00 | \$5,741.52 | \$1,065,106.48 | \$865,811.00 | \$199,295.48 | \$919,663.00 | 115.81% | (\$145,443.48) |
| Total Revenues | \$228,890.40 | \$194,588.00 | \$34,302.40 | \$37,729,929.32 | \$37,523,649.00 | \$206,280.32 | \$37,748,324.00 | 99.95% | \$18,394.68 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$54,889.55 | \$56,627.00 | (\$1,737.45) | \$554,016.66 | \$555,309.00 | (\$1,292.34) | \$666,736.00 | 83.09% | \$112,719.34 |
| Paid Time Off | \$9,204.34 | \$7,666.00 | \$1,538.34 | \$79,196.40 | \$75,174.00 | \$4,022.40 | \$91,560.00 | 86.50% | \$12,363.60 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$4,000.00 | \$4,000.00 | \$0.00 | \$4,000.00 | 100.00% | \$0.00 |
| Payroll Taxes | \$4,716.21 | \$4,758.00 | (\$41.79) | \$40,532.90 | \$46,963.00 | (\$6,430.10) | \$56,421.00 | 71.84% | \$15,888.10 |
| TCDRS Plan | \$4,191.72 | \$4,205.00 | (\$13.28) | \$41,786.35 | \$41,235.00 | \$551.35 | \$49,594.00 | 84.26% | \$7,807.65 |
| Total Payroll Expenses | \$73,001.82 | \$73,256.00 | (\$254.18) | \$719,532.31 | \$722,681.00 | (\$3,148.69) | \$868,311.00 | 82.87% | \$148,778.69 |

Operating Expenses

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For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|----------------------------|----------------------------|------------------------------|-----------------|-----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Advertising | \$0.00 | \$0.00 | \$0.00 | \$2,841.90 | \$600.00 | \$2,241.90 | \$600.00 | 473.65% | (\$2,241.90) |
| Bank Charges | \$0.00 | \$425.00 | (\$425.00) | \$360.48 | \$4,250.00 | (\$3,889.52) | \$5,100.00 | 7.07% | \$4,739.52 |
| Books/Materials | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$800.00 | (\$800.00) | \$900.00 | 0.00% | \$900.00 |
| Community Education | \$0.00 | \$0.00 | \$0.00 | \$49.66 | \$3,000.00 | (\$2,950.34) | \$4,000.00 | 1.24% | \$3,950.34 |
| Computer Software | \$10.00 | \$37.00 | (\$27.00) | \$847.75 | \$1,430.00 | (\$582.25) | \$1,504.00 | 56.37% | \$656.25 |
| Conferences - Fees, Travel, & Meals | \$494.54 | \$0.00 | \$494.54 | \$3,792.71 | \$1,740.00 | \$2,052.71 | \$1,740.00 | 217.97% | (\$2,052.71) |
| Contractual Obligations- County Appraisal | \$0.00 | \$0.00 | \$0.00 | \$218,953.98 | \$216,621.00 | \$2,332.98 | \$288,828.00 | 75.81% | \$69,874.02 |
| Contractual Obligations- Tax Collector Assess | \$2.50 | \$7,843.00 | (\$7,840.50) | \$95,164.87 | \$78,439.00 | \$16,725.87 | \$94,125.00 | 101.10% | (\$1,039.87) |
| Dues/Subscriptions | \$281.89 | \$206.00 | \$75.89 | \$3,248.26 | \$4,883.00 | (\$1,634.74) | \$5,440.00 | 59.71% | \$2,191.74 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,725.00 | (\$1,725.00) | \$1,725.00 | 0.00% | \$1,725.00 |
| Insurance | \$44,271.00 | \$52,169.00 | (\$7,898.00) | \$543,937.62 | \$552,636.00 | (\$8,698.38) | \$656,975.00 | 82.79% | \$113,037.38 |
| Legal Fees | \$1,228.72 | \$6,800.00 | (\$5,571.28) | \$60,072.67 | \$68,000.00 | (\$7,927.33) | \$81,600.00 | 73.62% | \$21,527.33 |
| Meals - Business and Travel | \$0.00 | \$65.00 | (\$65.00) | \$82.16 | \$650.00 | (\$567.84) | \$780.00 | 10.53% | \$697.84 |
| Meeting Expenses | \$20.00 | \$400.00 | (\$380.00) | \$1,072.43 | \$600.00 | \$472.43 | \$600.00 | 178.74% | (\$472.43) |
| Mileage Reimbursements | \$0.00 | \$100.00 | (\$100.00) | \$0.00 | \$1,000.00 | (\$1,000.00) | \$1,200.00 | 0.00% | \$1,200.00 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$300.00 | (\$300.00) | \$300.00 | 0.00% | \$300.00 |
| Professional Fees | \$0.00 | \$0.00 | \$0.00 | \$1,920.00 | \$0.00 | \$1,920.00 | \$0.00 | 0.00% | (\$1,920.00) |
| Telephones-Cellular | \$246.35 | \$244.00 | \$2.35 | \$2,198.03 | \$2,440.00 | (\$241.97) | \$2,928.00 | 75.07% | \$729.97 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$720.00 | \$960.00 | (\$240.00) | \$960.00 | 75.00% | \$240.00 |
| Travel Expenses | \$0.00 | \$10.00 | (\$10.00) | \$0.00 | \$100.00 | (\$100.00) | \$120.00 | 0.00% | \$120.00 |
| Total Operating Expenses | \$46,555.00 | \$68,299.00 | (\$21,744.00) | \$935,262.52 | \$940,174.00 | (\$4,911.48) | \$1,149,425.00 | 81.37% | \$214,162.48 |
| Total Expenses | \$119,556.82 | \$141,555.00 | (\$21,998.18) | \$1,654,794.83 | \$1,662,855.00 | (\$8,060.17) | \$2,017,736.00 | 82.01% | \$362,941.17 |
| Revenue over Expeditures | \$109,333.58 | \$53,033.00 | \$56,300.58 | \$36,075,134.49 | \$35,860,794.00 | \$214,340.49 | \$35,730,588.00 | 100.96% | (\$344,546.49) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|----------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 002 - HCAP | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Rx Discount Card Royalties | \$64.75 | \$80.00 | (\$15.25) | \$564.75 | \$800.00 | (\$235.25) | \$960.00 | 58.83% | \$395.25 |
| P.A. Processing Fees | \$0.00 | \$150.00 | (\$150.00) | \$0.00 | \$1,500.00 | (\$1,500.00) | \$1,800.00 | 0.00% | \$1,800.00 |
| Total Other Revenue | \$64.75 | \$230.00 | (\$165.25) | \$564.75 | \$2,300.00 | (\$1,735.25) | \$2,760.00 | 20.46% | \$2,195.25 |
| Total Revenues | \$64.75 | \$230.00 | (\$165.25) | \$564.75 | \$2,300.00 | (\$1,735.25) | \$2,760.00 | 20.46% | \$2,195.25 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$46,016.18 | \$54,823.00 | (\$8,806.82) | \$493,743.08 | \$528,031.00 | (\$34,287.92) | \$641,038.00 | 77.02% | \$147,294.92 |
| Overtime Pay | \$14.87 | \$95.00 | (\$80.13) | \$540.03 | \$932.00 | (\$391.97) | \$1,119.00 | 48.26% | \$578.97 |
| Paid Time Off | \$12,871.06 | \$8,236.00 | \$4,635.06 | \$101,816.37 | \$76,016.00 | \$25,800.37 | \$90,350.00 | 112.69% | (\$11,466.37) |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$12,000.00 | \$12,000.00 | \$0.00 | \$12,000.00 | 100.00% | \$0.00 |
| Payroll Taxes | \$4,198.50 | \$4,673.00 | (\$474.50) | \$43,618.42 | \$45,686.00 | (\$2,067.58) | \$55,123.00 | 79.13% | \$11,504.58 |
| TCDRS Plan | \$3,852.23 | \$4,130.00 | (\$277.77) | \$39,888.76 | \$39,566.00 | \$322.76 | \$47,906.00 | 83.26% | \$8,017.24 |
| Total Payroll Expenses | \$66,952.84 | \$71,957.00 | (\$5,004.16) | \$691,606.66 | \$702,231.00 | (\$10,624.34) | \$847,536.00 | 81.60% | \$155,929.34 |
| Operating Expenses | | | | | | | | | |
| Advertising | \$0.00 | \$0.00 | \$0.00 | \$4,575.00 | \$5,580.00 | (\$1,005.00) | \$7,530.00 | 60.76% | \$2,955.00 |
| Business Licenses | \$0.00 | \$0.00 | \$0.00 | \$931.93 | \$1,529.00 | (\$597.07) | \$1,529.00 | 60.95% | \$597.07 |
| Community Education | \$96.26 | \$400.00 | (\$303.74) | \$96.26 | \$800.00 | (\$703.74) | \$950.00 | 10.13% | \$853.74 |
| Computer Software | \$12,676.27 | \$12,677.00 | (\$0.73) | \$126,762.70 | \$129,770.00 | (\$3,007.30) | \$155,124.00 | 81.72% | \$28,361.30 |
| Computer Supplies/Non-Cap. | \$0.00 | \$330.00 | (\$330.00) | \$389.92 | \$1,740.00 | (\$1,350.08) | \$1,740.00 | 22.41% | \$1,350.08 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$725.00 | \$930.00 | (\$205.00) | \$930.00 | 77.96% | \$205.00 |
| Durable Medical Equipment | \$0.00 | \$0.00 | \$0.00 | \$1,138.00 | \$1,246.00 | (\$108.00) | \$1,246.00 | 91.33% | \$108.00 |
| Employee Recognition | \$162.81 | \$225.00 | (\$62.19) | \$566.97 | \$675.00 | (\$108.03) | \$900.00 | 63.00% | \$333.03 |
| Management Fees | \$7,351.50 | \$8,596.00 | (\$1,244.50) | \$79,858.33 | \$106,616.00 | (\$26,757.67) | \$123,805.00 | 64.50% | \$43,946.67 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|----------------------------|----------------------------|------------------------------|------------------|------------------|------------------|---------------------------|--------------------------|-------------------------------|
| Meeting Expenses | \$0.00 | \$90.00 | (\$90.00) | \$0.00 | \$180.00 | (\$180.00) | \$560.00 | 0.00% | \$560.00 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$330.00 | (\$330.00) | \$480.00 | 0.00% | \$480.00 |
| Office Supplies | \$0.00 | \$0.00 | \$0.00 | \$419.36 | \$420.00 | (\$0.64) | \$420.00 | 99.85% | \$0.64 |
| Printing Services | \$0.00 | \$200.00 | (\$200.00) | \$0.00 | \$200.00 | (\$200.00) | \$200.00 | 0.00% | \$200.00 |
| Professional Fees | \$8,266.00 | \$8,833.00 | (\$567.00) | \$12,274.85 | \$16,333.00 | (\$4,058.15) | \$18,000.00 | 68.19% | \$5,725.15 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$4,779.96 | \$5,480.00 | (\$700.04) | \$5,480.00 | 87.23% | \$700.04 |
| Telephones-Cellular | \$131.00 | \$176.00 | (\$45.00) | \$1,294.52 | \$1,730.00 | (\$435.48) | \$2,082.00 | 62.18% | \$787.48 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$548.00 | (\$548.00) | \$548.00 | 0.00% | \$548.00 |
| Total Operating Expenses | \$28,683.84 | \$31,527.00 | (\$2,843.16) | \$233,812.80 | \$274,107.00 | (\$40,294.20) | \$321,524.00 | 72.72% | \$87,711.20 |
| Indigent Care Expenses | | | | | | | | | |
| 1115 Medicaid Waiver - Uncompensated Care | \$452,221.95 | \$382,289.00 | \$69,932.95 | \$2,632,046.63 | \$3,822,890.00 | (\$1,190,843.37) | \$4,587,467.00 | 57.37% | \$1,955,420.37 |
| Specialty Healthcare Providers | \$157,293.44 | \$314,296.00 | (\$157,002.56) | \$2,112,180.65 | \$3,142,960.00 | (\$1,030,779.35) | \$3,771,551.00 | 56.00% | \$1,659,370.35 |
| Total Indigent Care Expenses | \$609,515.39 | \$696,585.00 | (\$87,069.61) | \$4,744,227.28 | \$6,965,850.00 | (\$2,221,622.72) | \$8,359,018.00 | 56.76% | \$3,614,790.72 |
| Total Expenses | \$705,152.07 | \$800,069.00 | (\$94,916.93) | \$5,669,646.74 | \$7,942,188.00 | (\$2,272,541.26) | \$9,528,078.00 | 59.50% | \$3,858,431.26 |
| Revenue over Expeditures | (\$705,087.32) | (\$799,839.00) | \$94,751.68 | (\$5,669,081.99) | (\$7,939,888.00) | \$2,270,806.01 | (\$9,525,318.00) | 59.52% | (\$3,856,236.01) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 004 - Radio / Tower System | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Interest Income | \$704.35 | \$694.00 | \$10.35 | \$7,448.28 | \$7,427.00 | \$21.28 | \$8,780.00 | 84.83% | \$1,331.72 |
| Miscellaneous Income | \$0.00 | \$0.00 | \$0.00 | \$28,212.50 | \$0.00 | \$28,212.50 | \$0.00 | 0.00% | (\$28,212.50) |
| Inter Local 800 Mhz | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$180,000.00 | 0.00% | \$180,000.00 |
| VHF Project Revenue | \$10,163.96 | \$10,175.00 | (\$11.04) | \$101,234.82 | \$101,257.00 | (\$22.18) | \$121,640.00 | 83.22% | \$20,405.18 |
| Tower Contract Revenue | \$25,361.76 | \$23,434.00 | \$1,927.76 | \$235,726.55 | \$232,638.00 | \$3,088.55 | \$279,527.00 | 84.33% | \$43,800.45 |
| Total Other Revenue | \$36,230.07 | \$34,303.00 | \$1,927.07 | \$372,622.15 | \$341,322.00 | \$31,300.15 | \$589,947.00 | 63.16% | \$217,324.85 |
| Total Revenues | \$36,230.07 | \$34,303.00 | \$1,927.07 | \$372,622.15 | \$341,322.00 | \$31,300.15 | \$589,947.00 | 63.16% | \$217,324.85 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$25,133.30 | \$25,375.00 | (\$241.70) | \$255,676.84 | \$252,527.00 | \$3,149.84 | \$304,520.00 | 83.96% | \$48,843.16 |
| Overtime Pay | \$330.89 | \$654.00 | (\$323.11) | \$17,993.91 | \$6,413.00 | \$11,580.91 | \$7,700.00 | 233.69% | (\$10,293.91) |
| Paid Time Off | \$3,646.29 | \$3,596.00 | \$50.29 | \$34,582.68 | \$33,353.00 | \$1,229.68 | \$41,393.00 | 83.55% | \$6,810.32 |
| Stipend Pay | \$849.60 | \$1,534.00 | (\$684.40) | \$16,996.40 | \$20,340.00 | (\$3,343.60) | \$23,408.00 | 72.61% | \$6,411.60 |
| Payroll Taxes | \$2,171.59 | \$2,306.00 | (\$134.41) | \$25,482.11 | \$23,147.00 | \$2,335.11 | \$27,912.00 | 91.29% | \$2,429.89 |
| TCDRS Plan | \$1,959.38 | \$2,038.00 | (\$78.62) | \$21,280.62 | \$20,119.00 | \$1,161.62 | \$24,330.00 | 87.47% | \$3,049.38 |
| Total Payroll Expenses | \$34,091.05 | \$35,503.00 | (\$1,411.95) | \$372,012.56 | \$355,899.00 | \$16,113.56 | \$429,263.00 | 86.66% | \$57,250.44 |
| Operating Expenses | | | | | | | | | |
| Business Licenses | \$0.00 | \$500.00 | (\$500.00) | \$0.00 | \$1,000.00 | (\$1,000.00) | \$2,000.00 | 0.00% | \$2,000.00 |
| Capital Lease Expense | \$706.16 | \$694.00 | \$12.16 | \$6,514.47 | \$6,823.00 | (\$308.53) | \$7,902.00 | 82.44% | \$1,387.53 |
| Computer Maintenance | \$0.00 | \$0.00 | \$0.00 | \$87,862.15 | \$96,000.00 | (\$8,137.85) | \$120,000.00 | 73.22% | \$32,137.85 |
| Computer Software | \$800.00 | \$1,410.00 | (\$610.00) | \$27,698.57 | \$49,489.00 | (\$21,790.43) | \$52,309.00 | 52.95% | \$24,610.43 |
| Computer Supplies/Non-Cap. | \$0.00 | \$400.00 | (\$400.00) | \$0.00 | \$1,600.00 | (\$1,600.00) | \$2,400.00 | 0.00% | \$2,400.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3,005.00 | (\$3,005.00) | \$5,060.00 | 0.00% | \$5,060.00 |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------------|----------------------------|----------------------------|------------------------------|---------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Contractual Obligations- Other | \$5,880.00 | \$6,280.00 | (\$400.00) | \$58,000.00 | \$62,800.00 | (\$4,800.00) | \$75,360.00 | 76.96% | \$17,360.00 |
| Dues/Subscriptions | \$9.99 | \$10.00 | (\$0.01) | \$39.96 | \$980.00 | (\$940.04) | \$1,000.00 | 4.00% | \$960.04 |
| Employee Recognition | \$0.00 | \$50.00 | (\$50.00) | \$149.93 | \$200.00 | (\$50.07) | \$300.00 | 49.98% | \$150.07 |
| Equipment Rental | \$0.00 | \$250.00 | (\$250.00) | \$184.40 | \$2,900.00 | (\$2,715.60) | \$3,400.00 | 5.42% | \$3,215.60 |
| Fuel - Non-Auto | \$0.00 | \$800.00 | (\$800.00) | \$0.00 | \$2,400.00 | (\$2,400.00) | \$4,000.00 | 0.00% | \$4,000.00 |
| Interest Expense | \$103.73 | \$104.00 | (\$0.27) | \$1,128.57 | \$1,157.00 | (\$28.43) | \$1,326.00 | 85.11% | \$197.43 |
| Maintenance & Repairs-Buildings | \$0.00 | \$3,422.00 | (\$3,422.00) | \$5,210.95 | \$11,902.00 | (\$6,691.05) | \$19,000.00 | 27.43% | \$13,789.05 |
| Maintenance- Equipment | \$29,500.00 | \$34,000.00 | (\$4,500.00) | \$238,453.79 | \$253,284.00 | (\$14,830.21) | \$262,284.00 | 90.91% | \$23,830.21 |
| Meals - Business and Travel | \$0.00 | \$16.00 | (\$16.00) | \$0.00 | \$48.00 | (\$48.00) | \$80.00 | 0.00% | \$80.00 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$71.71 | \$72.00 | (\$0.29) | \$72.00 | 99.60% | \$0.29 |
| Printing Services | \$0.00 | \$200.00 | (\$200.00) | \$1,039.50 | \$1,239.50 | (\$200.00) | \$1,689.50 | 61.53% | \$650.00 |
| Professional Fees | \$11,000.00 | \$108,883.00 | (\$97,883.00) | \$126,720.06 | \$285,750.09 | (\$159,030.03) | \$361,270.09 | 35.08% | \$234,550.03 |
| Radio Repairs - Outsourced (Depot) | \$0.00 | \$5,095.00 | (\$5,095.00) | \$13,564.13 | \$29,710.00 | (\$16,145.87) | \$39,900.00 | 34.00% | \$26,335.87 |
| Radio - Parts | \$1,535.42 | \$0.00 | \$1,535.42 | \$63,032.29 | \$57,300.00 | \$5,732.29 | \$57,300.00 | 110.00% | (\$5,732.29) |
| Radios | \$0.00 | \$2,400.00 | (\$2,400.00) | \$0.00 | \$7,200.00 | (\$7,200.00) | \$12,000.00 | 0.00% | \$12,000.00 |
| Repair-Equipment | \$990.00 | \$1,800.00 | (\$810.00) | \$990.00 | \$3,600.00 | (\$2,610.00) | \$7,200.00 | 13.75% | \$6,210.00 |
| Shop Tools | \$0.00 | \$751.00 | (\$751.00) | \$936.46 | \$2,548.00 | (\$1,611.54) | \$4,050.00 | 23.12% | \$3,113.54 |
| Shop Supplies | \$0.00 | \$1,398.00 | (\$1,398.00) | \$1,977.61 | \$9,299.00 | (\$7,321.39) | \$12,100.00 | 16.34% | \$10,122.39 |
| Small Equipment & Furniture | \$21,350.90 | \$122,313.00 | (\$100,962.10) | \$24,720.55 | \$142,542.87 | (\$117,822.32) | \$153,888.87 | 16.06% | \$129,168.32 |
| Station Supplies | \$0.00 | \$250.00 | (\$250.00) | \$0.00 | \$1,000.00 | (\$1,000.00) | \$1,500.00 | 0.00% | \$1,500.00 |
| Telephones-Cellular | \$265.57 | \$353.00 | (\$87.43) | \$3,696.03 | \$3,650.00 | \$46.03 | \$4,387.00 | 84.25% | \$690.97 |
| Telephones-Service | \$238.71 | \$540.00 | (\$301.29) | \$2,387.10 | \$5,400.00 | (\$3,012.90) | \$6,480.00 | 36.84% | \$4,092.90 |
| Training/Related Expenses-CE | \$4,644.00 | \$0.00 | \$4,644.00 | \$4,644.00 | \$0.00 | \$4,644.00 | \$8,378.00 | 55.43% | \$3,734.00 |
| Utilities | \$4,002.14 | \$3,890.00 | \$112.14 | \$36,770.97 | \$38,900.00 | (\$2,129.03) | \$46,680.00 | 78.77% | \$9,909.03 |
| Vehicle-Batteries | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,350.00 | 0.00% | \$1,350.00 |
| Total Operating Expenses | \$81,026.62 | \$295,809.00 | (\$214,782.38) | \$705,793.20 | \$1,081,799.46 | (\$376,006.26) | \$1,274,666.46 | 55.37% | \$568,873.26 |
| Capital Expenditures | | | | | | | | | |
| Capital Purchase - Equipment | \$0.00 | \$0.00 | \$0.00 | \$102,415.74 | \$118,070.00 | (\$15,654.26) | \$657,805.00 | 15.57% | \$555,389.26 |
| Capital Purchase - Vehicles | \$0.00 | \$0.00 | \$0.00 | \$16,171.48 | \$16,171.63 | (\$0.15) | \$16,171.63 | 100.00% | \$0.15 |
| Total Capital Expenditures | \$0.00 | \$0.00 | \$0.00 | \$118,587.22 | \$134,241.63 | (\$15,654.41) | \$673,976.63 | 17.60% | \$555,389.41 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|----------------|------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Total Expenses | \$115,117.67 | \$331,312.00 | (\$216,194.33) | \$1,196,392.98 | \$1,571,940.09 | (\$375,547.11) | \$2,377,906.09 | 50.31% | \$1,181,513.11 |
| Revenue over Expeditures | (\$78,887.60) | (\$297,009.00) | \$218,121.40 | (\$823,770.83) | (\$1,230,618.09) | \$406,847.26 | (\$1,787,959.09) | 46.07% | (\$964,188.26) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 005 - Accounting | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$33,056.97 | \$32,934.00 | \$122.97 | \$324,097.34 | \$328,982.00 | (\$4,884.66) | \$397,149.00 | 81.61% | \$73,051.66 |
| • | \$33,030.97 \$65.07 | \$32,934.00 | (\$112.93) | \$1,863.53 | \$1,744.00 | \$119.53 | \$2,094.00 | 88.99% | \$230.47 |
| Overtime Pay Paid Time Off | \$4,571.38 | \$4,961.00 | | \$1,003.33 \$48,754.97 | \$45,536.00 | \$3,218.97 | \$2,094.00 \$54,898.00 | 88.81% | \$6,143.03 |
| | | | (\$389.62) | | | | | | |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$7,000.00 | \$7,000.00 | \$0.00 | \$7,000.00 | 100.00% | \$0.00 |
| Payroll Taxes | \$2,688.89 | \$2,817.00 | (\$128.11) | \$27,489.07 | \$28,379.00 | (\$889.93) | \$34,142.00 | 80.51% | \$6,652.93 |
| TCDRS Plan | \$2,469.89 | \$2,490.00 | (\$20.11) | \$25,093.26 | \$24,607.00 | \$486.26 | \$29,700.00 | 84.49% | \$4,606.74 |
| Total Payroll Expenses | \$42,852.20 | \$43,380.00 | (\$527.80) | \$434,298.17 | \$436,248.00 | (\$1,949.83) | \$524,983.00 | 82.73% | \$90,684.83 |
| Operating Expenses | | | | | | | | | |
| Accounting/Auditing Fees | \$0.00 | \$0.00 | \$0.00 | \$40,900.00 | \$40,900.00 | \$0.00 | \$45,900.00 | 89.11% | \$5,000.00 |
| Credit Card Processing Fee | \$18.19 | \$55.00 | (\$36.81) | \$309.80 | \$270.00 | \$39.80 | \$312.00 | 99.29% | \$2.20 |
| Books/Materials | \$0.00 | \$0.00 | \$0.00 | \$37.49 | \$40.00 | (\$2.51) | \$40.00 | 93.73% | \$2.51 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$34,348.00 | \$34,348.00 | \$0.00 | \$37,648.00 | 91.23% | \$3,300.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$125.00 | (\$125.00) | \$425.00 | \$425.00 | \$0.00 | \$495.00 | 85.86% | \$70.00 |
| Dues/Subscriptions | \$295.00 | \$295.00 | \$0.00 | \$1,034.00 | \$1,024.00 | \$10.00 | \$3,014.00 | 34.31% | \$1,980.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$450.00 | \$450.00 | \$0.00 | \$450.00 | 100.00% | \$0.00 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$16.01 | \$0.00 | \$16.01 | \$0.00 | 0.00% | (\$16.01) |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$537.31 | \$489.00 | \$48.31 | \$1,002.00 | 53.62% | \$464.69 |
| Professional Fees | \$0.00 | \$0.00 | \$0.00 | \$667.18 | \$2,030.00 | (\$1,362.82) | \$2,030.00 | 32.87% | \$1,362.82 |
| Telephones-Cellular | \$40.25 | \$42.00 | (\$1.75) | \$402.38 | \$700.00 | (\$297.62) | \$765.00 | 52.60% | \$362.62 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$975.00 | (\$975.00) | \$975.00 | 0.00% | \$975.00 |
| Total Operating Expenses | \$353.44 | \$517.00 | (\$163.56) | \$79,127.17 | \$81,651.00 | (\$2,523.83) | \$92,631.00 | 85.42% | \$13,503.83 |
| Total Expenses | \$43,205.64 | \$43,897.00 | (\$691.36) | \$513,425.34 | \$517,899.00 | (\$4,473.66) | \$617,614.00 | 83.13% | \$104,188.66 |
| Revenue over Expeditures | (\$43,205.64) | (\$43,897.00) | \$691.36 | (\$513,425.34) | (\$517,899.00) | \$4,473.66 | (\$617,614.00) | 83.13% | (\$104,188.66) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-----------------------------|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 006 - Alarm | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Dispatch Fees | \$10,233.00 | \$7,000.00 | \$3,233.00 | \$182,464.00 | \$155,000.00 | \$27,464.00 | \$222,500.00 | 82.01% | \$40,036.00 |
| Total Other Revenue | \$10,233.00 | \$7,000.00 | \$3,233.00 | \$182,464.00 | \$155,000.00 | \$27,464.00 | \$222,500.00 | 82.01% | \$40,036.00 |
| Total Revenues | \$10,233.00 | \$7,000.00 | \$3,233.00 | \$182,464.00 | \$155,000.00 | \$27,464.00 | \$222,500.00 | 82.01% | \$40,036.00 |
| | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$117,550.36 | \$129,237.00 | (\$11,686.64) | \$1,198,509.26 | \$1,267,089.00 | (\$68,579.74) | \$1,521,394.00 | 78.78% | \$322,884.74 |
| Overtime Pay | \$10,077.02 | \$12,324.00 | (\$2,246.98) | \$130,864.50 | \$116,864.00 | \$14,000.50 | \$138,810.00 | 94.28% | \$7,945.50 |
| Paid Time Off | \$16,925.95 | \$14,702.00 | \$2,223.95 | \$165,329.22 | \$144,175.00 | \$21,154.22 | \$174,693.00 | 94.64% | \$9,363.78 |
| Stipend Pay | \$2.54 | \$0.00 | \$2.54 | \$25,839.00 | \$25,000.00 | \$839.00 | \$25,000.00 | 103.36% | (\$839.00) |
| Payroll Taxes | \$10,375.53 | \$11,563.00 | (\$1,187.47) | \$112,032.30 | \$114,995.00 | (\$2,962.70) | \$137,696.00 | 81.36% | \$25,663.70 |
| TCDRS Plan | \$9,453.96 | \$10,220.00 | (\$766.04) | \$99,443.44 | \$99,940.00 | (\$496.56) | \$120,002.00 | 82.87% | \$20,558.56 |
| Total Payroll Expenses | \$164,385.36 | \$178,046.00 | (\$13,660.64) | \$1,732,017.72 | \$1,768,063.00 | (\$36,045.28) | \$2,117,595.00 | 81.79% | \$385,577.28 |
| Operating Expenses | | | | | | | | | |
| Books/Materials | \$0.00 | \$32.00 | (\$32.00) | \$100.13 | \$232.00 | (\$131.87) | \$432.00 | 23.18% | \$331.87 |
| Business Licenses | \$0.00 | \$1,561.00 | (\$1,561.00) | \$3,966.00 | \$6,358.00 | (\$2,392.00) | \$9,480.00 | 41.84% | \$5,514.00 |
| Computer Software | \$28,800.00 | \$26,000.00 | \$2,800.00 | \$31,295.00 | \$28,700.00 | \$2,595.00 | \$28,700.00 | 109.04% | (\$2,595.00) |
| Computer Supplies/Non-Cap. | \$0.00 | \$55.00 | (\$55.00) | \$277.80 | \$390.00 | (\$112.20) | \$500.00 | 55.56% | \$222.20 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$3,192.00 | \$3,192.00 | \$0.00 | \$3,192.00 | 100.00% | \$0.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$2,565.39 | \$2,566.00 | (\$0.61) | \$2,566.00 | 99.98% | \$0.61 |
| Meeting Expenses | \$0.00 | \$200.00 | (\$200.00) | \$0.00 | \$600.00 | (\$600.00) | \$1,000.00 | 0.00% | \$1,000.00 |
| Mileage Reimbursements | \$0.00 | \$83.00 | (\$83.00) | \$0.00 | \$332.00 | (\$332.00) | \$500.00 | 0.00% | \$500.00 |
| Professional Fees | (\$10.21) | \$0.00 | (\$10.21) | \$15,639.79 | \$15,650.00 | (\$10.21) | \$15,650.00 | 99.93% | \$10.21 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$5,128.72 | \$5,178.00 | (\$49.28) | \$5,178.00 | 99.05% | \$49.28 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------|----------------------------|----------------------------|------------------------------|------------------|------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Telephones-Cellular | \$239.24 | \$248.00 | (\$8.76) | \$2,391.80 | \$2,480.00 | (\$88.20) | \$2,976.00 | 80.37% | \$584.20 |
| Training/Related Expenses-CE | \$2,863.00 | \$1,910.00 | \$953.00 | \$3,222.00 | \$4,180.00 | (\$958.00) | \$8,000.00 | 40.28% | \$4,778.00 |
| Total Operating Expenses | \$31,892.03 | \$30,089.00 | \$1,803.03 | \$67,778.63 | \$69,858.00 | (\$2,079.37) | \$78,174.00 | 86.70% | \$10,395.37 |
| Total Expenses | <u>\$196,277.39</u> | \$208,135.00 | (\$11,857.61) | \$1,799,796.35 | \$1,837,921.00 | (\$38,124.65) | \$2,195,769.00 | 81.97% | \$395,972.65 |
| Revenue over Expeditures | (\$186,044.39) | (\$201,135.00) | \$15,090.61 | (\$1,617,332.35) | (\$1,682,921.00) | \$65,588.65 | (\$1,973,269.00) | 81.96% | (\$355,936.65) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|----------------------------|----------------------------|------------------------------|-------------------|-------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 007 - EMS | | | | | | | | | |
| Revenue | | | | | | | | | |
| EMS Net Revenue | | | | | | | | | |
| Advanced Life Support Revenue | \$3,141,210.92 | \$2,843,652.00 | \$297,558.92 | \$28,687,251.73 | \$27,820,271.00 | \$866,980.73 | \$33,415,439.00 | 85.85% | \$4,728,187.27 |
| Basic Life Support Revenue | \$718,524.28 | \$505,155.00 | \$213,369.28 | \$6,081,765.85 | \$4,944,168.00 | \$1,137,597.85 | \$5,938,347.00 | 102.42% | (\$143,418.85) |
| Transfer Service Fees | \$1,101.39 | \$83,142.00 | (\$82,040.61) | \$141,241.30 | \$816,078.00 | (\$674,836.70) | \$979,680.00 | 14.42% | \$838,438.70 |
| Non-Transport Fees | \$24,000.00 | \$27,625.00 | (\$3,625.00) | \$218,386.98 | \$271,000.00 | (\$52,613.02) | \$325,375.00 | 67.12% | \$106,988.02 |
| Contractual Allowance | (\$1,263,354.68) | (\$1,124,362.00) | (\$138,992.68) | (\$11,940,573.39) | (\$11,001,745.00) | (\$938,828.39) | (\$13,214,126.00) | 90.36% | (\$1,273,552.61) |
| Charity Care | (\$845,263.07) | (\$657,319.00) | (\$187,944.07) | (\$6,971,427.77) | (\$6,431,790.00) | (\$539,637.77) | (\$7,725,182.00) | 90.24% | (\$753,754.23) |
| Provision for Bad Debt | (\$107,213.09) | (\$242,170.00) | \$134,956.91 | (\$1,551,774.15) | (\$2,369,607.00) | \$817,832.85 | (\$2,846,120.00) | 54.52% | (\$1,294,345.85) |
| Recovery of Bad Debt - EMS | \$9,728.53 | \$22,140.00 | (\$12,411.47) | \$120,599.51 | \$216,144.00 | (\$95,544.49) | \$259,708.00 | 46.44% | \$139,108.49 |
| Total EMS Net Revenue | \$1,678,734.28 | \$1,457,863.00 | \$220,871.28 | \$14,785,470.06 | \$14,264,519.00 | \$520,951.06 | \$17,133,121.00 | 86.30% | \$2,347,650.94 |
| Other Revenue | | | | | | | | | |
| Interest Income | \$448.09 | \$70.00 | \$378.09 | \$1,596.39 | \$700.00 | \$896.39 | \$840.00 | 190.05% | (\$756.39) |
| Miscellaneous Income | \$11,174.92 | \$0.00 | \$11,174.92 | \$689,741.70 | \$0.00 | \$689,741.70 | \$0.00 | 0.00% | (\$689,741.70) |
| Stand-By Fees | \$250.00 | \$1,563.00 | (\$1,313.00) | \$36,400.00 | \$15,625.00 | \$20,775.00 | \$18,750.00 | 194.13% | (\$17,650.00) |
| Ambulance Supplemental Payment Program | \$0.00 | \$0.00 | \$0.00 | \$498,657.00 | \$498,657.00 | \$0.00 | \$498,657.00 | 100.00% | \$0.00 |
| Total Other Revenue | \$11,873.01 | \$1,633.00 | \$10,240.01 | \$1,226,395.09 | \$514,982.00 | \$711,413.09 | \$518,247.00 | 236.64% | (\$708,148.09) |
| Total Revenues | \$1,690,607.29 | \$1,459,496.00 | \$231,111.29 | \$16,011,865.15 | \$14,779,501.00 | \$1,232,364.15 | \$17,651,368.00 | 90.71% | \$1,639,502.85 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$1,263,710.48 | \$1,374,575.00 | (\$110,864.52) | \$13,114,389.92 | \$13,352,495.00 | (\$238,105.08) | \$16,056,581.00 | 81.68% | \$2,942,191.08 |
| Overtime Pay | \$217,445.19 | \$215,765.00 | \$1,680.19 | \$2,474,972.38 | \$2,067,768.00 | \$407,204.38 | \$2,471,823.00 | 100.13% | (\$3,149.38) |
| Paid Time Off | \$188,779.31 | \$132,256.00 | \$56,523.31 | \$1,672,154.71 | \$1,288,054.00 | \$384,100.71 | \$1,616,498.00 | 103.44% | (\$55,656.71) |
| Stipend Pay | \$5,050.44 | \$5,843.00 | (\$792.56) | \$287,855.69 | \$291,180.00 | (\$3,324.31) | \$302,866.00 | 95.04% | \$15,010.31 |
| Payroll Taxes | \$123,019.49 | \$128,003.00 | (\$4,983.51) | \$1,286,140.08 | \$1,260,474.00 | \$25,666.08 | \$1,515,839.00 | 84.85% | \$229,698.92 |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|-----------------|-----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| TCDRS Plan | \$109,544.00 | \$113,040.00 | (\$3,496.00) | \$1,149,845.43 | \$1,096,546.00 | \$53,299.43 | \$1,322,063.00 | 86.97% | \$172,217.57 |
| Total Payroll Expenses | \$1,907,548.91 | \$1,969,482.00 | (\$61,933.09) | \$19,985,358.21 | \$19,356,517.00 | \$628,841.21 | \$23,285,670.00 | 85.83% | \$3,300,311.79 |
| Operating Expenses | | | | | | | | | |
| Ambulance Supplemental IGT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$207,774.00 | (\$207,774.00) | \$207,774.00 | 0.00% | \$207,774.00 |
| Capital Lease Expense | \$0.00 | \$1,282.00 | (\$1,282.00) | \$0.00 | \$12,606.00 | (\$12,606.00) | \$15,186.00 | 0.00% | \$15,186.00 |
| Community Education | \$0.00 | \$1,583.00 | (\$1,583.00) | \$2,525.15 | \$5,916.62 | (\$3,391.47) | \$8,084.62 | 31.23% | \$5,559.47 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$30,000.00 | 0.00% | \$30,000.00 |
| Conferences - Fees, Travel, & Meals | \$1,546.74 | \$0.00 | \$1,546.74 | \$3,534.07 | \$3,748.00 | (\$213.93) | \$3,748.00 | 94.29% | \$213.93 |
| Contractual Obligations- Other | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,970.00 | (\$2,970.00) | \$2,970.00 | 0.00% | \$2,970.00 |
| Customer Property Damage | \$0.00 | \$150.00 | (\$150.00) | \$145.98 | \$620.00 | (\$474.02) | \$850.00 | 17.17% | \$704.02 |
| Customer Relations | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3,200.00 | (\$3,200.00) | \$3,200.00 | 0.00% | \$3,200.00 |
| Dues/Subscriptions | \$55.99 | \$55.00 | \$0.99 | \$3,216.98 | \$4,160.00 | (\$943.02) | \$4,160.00 | 77.33% | \$943.02 |
| Employee Recognition | \$97.50 | \$875.00 | (\$777.50) | \$26,167.51 | \$35,758.30 | (\$9,590.79) | \$37,507.30 | 69.77% | \$11,339.79 |
| Interest Expense | \$0.00 | \$190.00 | (\$190.00) | \$0.00 | \$2,138.00 | (\$2,138.00) | \$2,508.00 | 0.00% | \$2,508.00 |
| Meals - Business and Travel | \$0.00 | \$550.00 | (\$550.00) | \$0.00 | \$1,150.00 | (\$1,150.00) | \$1,200.00 | 0.00% | \$1,200.00 |
| Meeting Expenses | \$755.13 | \$163.00 | \$592.13 | \$1,217.75 | \$870.00 | \$347.75 | \$1,200.00 | 101.48% | (\$17.75) |
| Mileage Reimbursements | \$43.56 | \$498.00 | (\$454.44) | \$345.81 | \$2,304.00 | (\$1,958.19) | \$3,300.00 | 10.48% | \$2,954.19 |
| Other Services - DSRIP | \$0.00 | \$0.00 | \$0.00 | \$880,749.48 | \$1,117,986.00 | (\$237,236.52) | \$1,117,986.00 | 78.78% | \$237,236.52 |
| Printing Services | \$0.00 | \$1,000.00 | (\$1,000.00) | \$332.50 | \$2,890.00 | (\$2,557.50) | \$5,000.00 | 6.65% | \$4,667.50 |
| Professional Fees | \$10.21 | \$222,565.32 | (\$222,555.11) | \$15,566.86 | \$268,637.32 | (\$253,070.46) | \$268,637.32 | 5.79% | \$253,070.46 |
| Recruit/Investigate | \$0.00 | \$800.00 | (\$800.00) | \$0.00 | \$3,200.00 | (\$3,200.00) | \$4,800.00 | 0.00% | \$4,800.00 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$22,177.17 | \$24,626.37 | (\$2,449.20) | \$24,626.37 | 90.05% | \$2,449.20 |
| Special Events Supplies | \$0.00 | \$0.00 | \$0.00 | \$1,600.95 | \$3,350.00 | (\$1,749.05) | \$3,350.00 | 47.79% | \$1,749.05 |
| Telephones-Cellular | \$862.30 | \$1,050.00 | (\$187.70) | \$9,640.58 | \$10,500.00 | (\$859.42) | \$12,600.00 | 76.51% | \$2,959.42 |
| Training/Related Expenses-CE | \$199.00 | \$5,091.00 | (\$4,892.00) | \$1,006.00 | \$6,833.00 | (\$5,827.00) | \$8,333.00 | 12.07% | \$7,327.00 |
| Travel Expenses | (\$2.33) | \$150.00 | (\$152.33) | \$6,211.49 | \$6,430.00 | (\$218.51) | \$6,730.00 | 92.30% | \$518.51 |
| Uniforms | \$3,053.61 | \$31,863.00 | (\$28,809.39) | \$167,700.06 | \$277,942.55 | (\$110,242.49) | \$341,668.55 | 49.08% | \$173,968.49 |
| Total Operating Expenses | \$6,621.71 | \$267,865.32 | (\$261,243.61) | \$1,142,138.34 | \$2,005,610.16 | (\$863,471.82) | \$2,115,419.16 | 53.99% | \$973,280.82 |
| Total Expenses | \$1,914,170.62 | \$2,237,347.32 | (\$323,176.70) | \$21,127,496.55 | \$21,362,127.16 | (\$234,630.61) | \$25,401,089.16 | 83.18% | \$4,273,592.61 |

For the Period Ended July 31, 2021

| - | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|------------------|------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Revenue over Expeditures | (\$223,563.33) | (\$777,851.32) | \$554,287.99 | (\$5,115,631.40) | (\$6,582,626.16) | \$1,466,994.76 | (\$7,749,721.16) | 66.01% | (\$2,634,089.76) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-----------------------------|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 008 - Materials Management | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Capital Lease | \$1,866,935.72 | \$1,866,936.00 | (\$0.28) | \$1,866,935.72 | \$1,866,936.00 | (\$0.28) | \$1,866,936.00 | 100.00% | \$0.28 |
| Contract Revenue (Net) | \$0.00 | \$0.00 | \$0.00 | \$56,375.01 | \$56,376.00 | (\$0.99) | \$56,376.00 | 100.00% | \$0.99 |
| Total Other Revenue | \$1,866,935.72 | \$1,866,936.00 | (\$0.28) | \$1,923,310.73 | \$1,923,312.00 | (\$1.27) | \$1,923,312.00 | 100.00% | \$1.27 |
| Total Revenues | \$1,866,935.72 | \$1,866,936.00 | (\$0.28) | \$1,923,310.73 | \$1,923,312.00 | (\$1.27) | \$1,923,312.00 | 100.00% | \$1.27 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$22,112.52 | \$24,775.00 | (\$2,662.48) | \$224,359.64 | \$247,627.00 | (\$23,267.36) | \$298,988.00 | 75.04% | \$74,628.36 |
| Overtime Pay | \$5.62 | \$138.00 | (\$132.38) | \$3,767.18 | \$1,352.00 | \$2,415.18 | \$1,623.00 | 232.11% | (\$2,144.18) |
| Paid Time Off | \$2,997.84 | \$3,744.00 | (\$746.16) | \$41,331.85 | \$34,299.00 | \$7,032.85 | \$41,404.00 | 99.83% | \$72.15 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$12,570.00 | \$7,000.00 | \$5,570.00 | \$7,000.00 | 179.57% | (\$5,570.00) |
| Payroll Taxes | \$1,780.33 | \$2,121.00 | (\$340.67) | \$21,419.86 | \$21,502.00 | (\$82.14) | \$25,849.00 | 82.87% | \$4,429.14 |
| TCDRS Plan | \$1,642.60 | \$1,874.00 | (\$231.40) | \$18,913.33 | \$18,527.00 | \$386.33 | \$22,368.00 | 84.56% | \$3,454.67 |
| Total Payroll Expenses | \$28,538.91 | \$32,652.00 | (\$4,113.09) | \$322,361.86 | \$330,307.00 | (\$7,945.14) | \$397,232.00 | 81.15% | \$74,870.14 |
| Operating Expenses | | | | | | | | | |
| Bio-Waste Removal | \$3,033.99 | \$3,296.00 | (\$262.01) | \$29,402.44 | \$31,460.00 | (\$2,057.56) | \$37,552.00 | 78.30% | \$8,149.56 |
| Capital Lease Expense | \$60,353.78 | \$439.00 | \$59,914.78 | \$63,170.78 | \$4,311.00 | \$58,859.78 | \$5,193.00 | 1,216.46% | (\$57,977.78) |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$4,800.00 | \$6,000.00 | (\$1,200.00) | \$6,000.00 | 80.00% | \$1,200.00 |
| Disposable Linen | \$3,338.32 | \$8,550.00 | (\$5,211.68) | \$45,914.87 | \$65,820.00 | (\$19,905.13) | \$82,920.00 | 55.37% | \$37,005.13 |
| Disposable Medical Supplies | \$128,519.31 | \$98,081.00 | \$30,438.31 | \$928,430.13 | \$980,944.48 | (\$52,514.35) | \$1,177,106.48 | 78.87% | \$248,676.35 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$179.00 | \$234.00 | (\$55.00) | \$234.00 | 76.50% | \$55.00 |
| Durable Medical Equipment | \$20,896.23 | \$40,421.00 | (\$19,524.77) | \$156,330.26 | \$336,872.50 | (\$180,542.24) | \$416,114.50 | 37.57% | \$259,784.24 |
| Employee Recognition | \$0.00 | \$140.00 | (\$140.00) | \$105.00 | \$245.00 | (\$140.00) | \$525.00 | 20.00% | \$420.00 |
| Interest Expense | \$57.78 | \$66.00 | (\$8.22) | \$535.00 | \$732.00 | (\$197.00) | \$858.00 | 62.35% | \$323.00 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------|----------------------------|----------------------------|------------------------------|------------------|------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Maintenance- Equipment | \$60.00 | \$27,072.00 | (\$27,012.00) | \$179,660.49 | \$281,506.00 | (\$101,845.51) | \$288,980.00 | 62.17% | \$109,319.51 |
| Office Supplies | \$1,568.95 | \$1,628.00 | (\$59.05) | \$10,638.95 | \$12,740.00 | (\$2,101.05) | \$16,000.00 | 66.49% | \$5,361.05 |
| Oxygen & Gases | \$6,053.00 | \$4,675.00 | \$1,378.00 | \$46,552.30 | \$46,876.15 | (\$323.85) | \$55,226.15 | 84.29% | \$8,673.85 |
| Postage | \$2,575.77 | \$2,000.00 | \$575.77 | \$21,116.57 | \$21,200.00 | (\$83.43) | \$25,200.00 | 83.80% | \$4,083.43 |
| Printing Services | \$12.50 | \$1,075.00 | (\$1,062.50) | \$1,106.32 | \$4,525.00 | (\$3,418.68) | \$6,650.00 | 16.64% | \$5,543.68 |
| Professional Fees | \$0.00 | \$0.00 | \$0.00 | \$2,325.00 | \$2,325.00 | \$0.00 | \$2,325.00 | 100.00% | \$0.00 |
| Repair-Equipment | \$0.00 | \$5,273.00 | (\$5,273.00) | \$5,324.92 | \$21,451.00 | (\$16,126.08) | \$32,000.00 | 16.64% | \$26,675.08 |
| Small Equipment & Furniture | \$1,163.92 | \$2,187.00 | (\$1,023.08) | \$6,319.43 | \$12,192.00 | (\$5,872.57) | \$16,570.00 | 38.14% | \$10,250.57 |
| Station Supplies | \$5,936.16 | \$7,946.00 | (\$2,009.84) | \$51,813.93 | \$63,701.00 | (\$11,887.07) | \$79,596.00 | 65.10% | \$27,782.07 |
| Supplemental Food | \$0.00 | \$0.00 | \$0.00 | \$852.28 | \$3,000.00 | (\$2,147.72) | \$3,000.00 | 28.41% | \$2,147.72 |
| Telephones-Cellular | \$171.25 | \$180.00 | (\$8.75) | \$1,696.90 | \$1,770.00 | (\$73.10) | \$2,130.00 | 79.67% | \$433.10 |
| Uniforms | \$715.82 | \$0.00 | \$715.82 | \$6,712.16 | \$12,644.92 | (\$5,932.76) | \$12,644.92 | 53.08% | \$5,932.76 |
| Total Operating Expenses | \$234,456.78 | \$203,029.00 | \$31,427.78 | \$1,562,986.73 | \$1,910,550.05 | (\$347,563.32) | \$2,266,825.05 | 68.95% | \$703,838.32 |
| Capital Expenditures | | | | | | | | | |
| Capital Purchase - Equipment | \$1,866,935.72 | \$1,866,936.00 | (\$0.28) | \$1,866,935.72 | \$1,866,936.00 | (\$0.28) | \$1,866,936.00 | 100.00% | \$0.28 |
| Total Capital Expenditures | \$1,866,935.72 | \$1,866,936.00 | (\$0.28) | \$1,866,935.72 | \$1,866,936.00 | (\$0.28) | \$1,866,936.00 | 100.00% | \$0.28 |
| Total Expenses | \$2,129,931.41 | \$2,102,617.00 | \$27,314.41 | \$3,752,284.31 | \$4,107,793.05 | (\$355,508.74) | \$4,530,993.05 | 82.81% | \$778,708.74 |
| Revenue over Expeditures | (\$262,995.69) | (\$235,681.00) | (\$27,314.69) | (\$1,828,973.58) | (\$2,184,481.05) | \$355,507.47 | (\$2,607,681.05) | 70.14% | (\$778,707.47) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 009 - Dept of Clinical Services | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$0.00 | \$0.00 | \$0.00 | \$15,388.15 | \$7,000.00 | \$8,388.15 | \$7,000.00 | 219.83% | (\$8,388.15) |
| Education/Training Revenue | (\$1,935.00) | \$4,500.00 | (\$6,435.00) | \$138,286.09 | \$186,050.00 | (\$47,763.91) | \$219,000.00 | 63.14% | \$80,713.91 |
| Total Other Revenue | (\$1,935.00) | \$4,500.00 | (\$6,435.00) | \$153,674.24 | \$193,050.00 | (\$39,375.76) | \$226,000.00 | 68.00% | \$72,325.76 |
| | (\$1,555.00) | <u> </u> | (\$0,133.00) | <u> </u> | | (\$35,313.10) | | | Ψ, Σ,3Σ3.10 |
| Total Revenues | (\$1,935.00) | \$4,500.00 | (\$6,435.00) | \$153,674.24 | \$193,050.00 | (\$39,375.76) | \$226,000.00 | 68.00% | \$72,325.76 |
| | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$51,040.68 | \$55,764.00 | (\$4,723.32) | \$510,086.40 | \$545,292.00 | (\$35,205.60) | \$654,962.00 | 77.88% | \$144,875.60 |
| Overtime Pay | \$0.00 | \$2,187.00 | (\$2,187.00) | \$29,299.22 | \$21,135.00 | \$8,164.22 | \$25,438.00 | 115.18% | (\$3,861.22) |
| Paid Time Off | \$8,110.71 | \$6,278.00 | \$1,832.71 | \$57,634.45 | \$61,567.00 | (\$3,932.55) | \$80,486.00 | 71.61% | \$22,851.55 |
| Stipend Pay | \$1,260.00 | \$1,520.00 | (\$260.00) | \$20,120.00 | \$20,450.00 | (\$330.00) | \$23,500.00 | 85.62% | \$3,380.00 |
| Payroll Taxes | \$2,935.12 | \$4,865.00 | (\$1,929.88) | \$38,777.23 | \$47,999.00 | (\$9,221.77) | \$58,058.00 | 66.79% | \$19,280.77 |
| TCDRS Plan | \$3,915.75 | \$4,300.00 | (\$384.25) | \$36,867.86 | \$42,065.00 | (\$5,197.14) | \$50,956.00 | 72.35% | \$14,088.14 |
| Total Payroll Expenses | \$67,262.26 | \$74,914.00 | (\$7,651.74) | \$692,785.16 | \$738,508.00 | (\$45,722.84) | \$893,400.00 | 77.54% | \$200,614.84 |
| Operating Expenses | | | | | | | | | |
| Credit Card Processing Fee | \$84.93 | \$125.00 | (\$40.07) | \$1,193.55 | \$1,250.00 | (\$56.45) | \$1,500.00 | 79.57% | \$306.45 |
| Books/Materials | \$3,704.02 | \$11,100.00 | (\$7,395.98) | \$56,649.01 | \$134,740.00 | (\$78,090.99) | \$191,940.00 | 29.51% | \$135,290.99 |
| Business Licenses | \$256.00 | \$890.00 | (\$634.00) | \$5,036.00 | \$9,000.00 | (\$3,964.00) | \$11,080.00 | 45.45% | \$6,044.00 |
| Computer Software | \$1,105.50 | \$1,350.00 | (\$244.50) | \$22,913.49 | \$27,697.00 | (\$4,783.51) | \$30,397.00 | 75.38% | \$7,483.51 |
| Conferences - Fees, Travel, & Meals | \$869.08 | \$0.00 | \$869.08 | \$4,275.98 | \$19,806.00 | (\$15,530.02) | \$19,806.00 | 21.59% | \$15,530.02 |
| Customer Relations | \$5,955.06 | \$6,300.00 | (\$344.94) | \$51,446.18 | \$57,000.00 | (\$5,553.82) | \$69,600.00 | 73.92% | \$18,153.82 |
| Drug Supplies | \$49,447.44 | \$26,440.00 | \$23,007.44 | \$258,155.12 | \$254,508.02 | \$3,647.10 | \$307,388.02 | 83.98% | \$49,232.90 |
| Dues/Subscriptions | \$500.00 | \$0.00 | \$500.00 | \$14,996.14 | \$16,105.00 | (\$1,108.86) | \$16,105.00 | 93.11% | \$1,108.86 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$197.94 | \$200.00 | (\$2.06) | \$300.00 | 65.98% | \$102.06 |

For the Period Ended July 31, 2021

| | Current Month | Current Month | Current Month | YTD | YTD | YTD | Total Annual | %YTD Annual | Annual Budget |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|----------------|------------------|----------------|------------------|
| | Actual | Budget | Variance | Actual | Budget | Variance | Budget | Budget | Remaining |
| Meeting Expenses | \$0.00 | \$3,082.00 | (\$3,082.00) | \$9,520.96 | \$17,328.00 | (\$7,807.04) | \$23,500.00 | 40.51% | \$13,979.04 |
| Mileage Reimbursements | \$45.52 | \$83.00 | (\$37.48) | \$57.00 | \$330.00 | (\$273.00) | \$500.00 | 11.40% | \$443.00 |
| Office Supplies | \$0.00 | \$157.00 | (\$157.00) | \$303.52 | \$883.00 | (\$579.48) | \$1,200.00 | 25.29% | \$896.48 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,173.00 | (\$1,173.00) | \$2,173.00 | 0.00% | \$2,173.00 |
| Professional Fees | \$15,498.00 | \$16,750.00 | (\$1,252.00) | \$152,280.03 | \$170,300.00 | (\$18,019.97) | \$218,200.00 | 69.79% | \$65,919.97 |
| Small Equipment & Furniture | \$0.00 | \$80.00 | (\$80.00) | \$0.00 | \$320.00 | (\$320.00) | \$480.00 | 0.00% | \$480.00 |
| Telephones-Cellular | \$198.99 | \$244.00 | (\$45.01) | \$1,722.46 | \$2,440.00 | (\$717.54) | \$2,928.00 | 58.83% | \$1,205.54 |
| Training/Related Expenses-CE | \$6,644.07 | \$6,584.00 | \$60.07 | \$171,152.55 | \$184,059.54 | (\$12,906.99) | \$278,752.60 | 61.40% | \$107,600.05 |
| Total Operating Expenses | \$84,308.61 | \$73,185.00 | \$11,123.61 | \$749,899.93 | \$897,139.56 | (\$147,239.63) | \$1,175,849.62 | 63.78% | \$425,949.69 |
| Total Expenses | \$151,570.87 | \$148,099.00 | \$3,471.87 | \$1,442,685.09 | \$1,635,647.56 | (\$192,962.47) | \$2,069,249.62 | 69.72% | \$626,564.53 |
| Revenue over Expeditures | (\$153,505.87) | (\$143,599.00) | (\$9,906.87) | (\$1,289,010.85) | (\$1,442,597.56) | \$153,586.71 | (\$1,843,249.62) | 69.93% | (\$554,238.77) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-----------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|---|
| 010 - Fleet | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$0.00 | \$0.00 | \$0.00 | \$38,582.33 | \$23,000.00 | \$15,582.33 | \$25,100.00 | 153.71% | (\$13,482.33) |
| Gain/Loss on Sale of Assets | \$0.00 | \$0.00 | \$0.00 | \$46,355.00 | \$0.00 | \$46,355.00 | \$0.00 | 0.00% | (\$46,355.00) |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$84,937.33 | \$23,000.00 | \$61,937.33 | \$25,100.00 | 338.40% | (\$59,837.33) |
| | | | | | | | | | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$84,937.33 | \$23,000.00 | \$61,937.33 | \$25,100.00 | 338.40% | (\$59,837.33) |
| | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$27,265.18 | \$36,256.00 | (\$8,990.82) | \$303,217.84 | \$362,311.00 | (\$59,093.16) | \$437,435.00 | 69.32% | \$134,217.16 |
| Overtime Pay | \$246.44 | \$997.00 | (\$750.56) | \$16,996.33 | \$9,778.00 | \$7,218.33 | \$11,740.00 | 144.77% | (\$5,256.33) |
| Paid Time Off | \$7,453.72 | \$5,258.00 | \$2,195.72 | \$50,813.99 | \$48,056.00 | \$2,757.99 | \$61,050.00 | 83.23% | \$10,236.01 |
| Stipend Pay | \$795.20 | \$1,106.00 | (\$310.80) | \$17,025.20 | \$18,310.00 | (\$1,284.80) | \$20,522.00 | 82.96% | \$3,496.80 |
| Payroll Taxes | \$2,459.54 | \$3,228.00 | (\$768.46) | \$27,654.92 | \$32,464.00 | (\$4,809.08) | \$39,294.00 | 70.38% | \$11,639.08 |
| TCDRS Plan | \$2,338.75 | \$2,852.00 | (\$513.25) | \$25,420.19 | \$28,200.00 | (\$2,779.81) | \$34,235.00 | 74.25% | \$8,814.81 |
| Total Payroll Expenses | \$40,558.83 | \$49,697.00 | (\$9,138.17) | \$441,128.47 | \$499,119.00 | (\$57,990.53) | \$604,276.00 | 73.00% | \$163,147.53 |
| Operating Expenses | | | | | | | | | |
| Accident Repair | \$18,534.51 | \$1,100.00 | \$17,434.51 | \$47,422.28 | \$30,000.00 | \$17,422.28 | \$30,000.00 | 158.07% | (\$17,422.28) |
| Books/Materials | \$0.00 | \$0.00 | \$0.00 | \$15.00 | \$15.00 | \$0.00 | \$15.00 | 100.00% | \$0.00 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$6,380.00 | \$6,380.00 | \$0.00 | \$6,380.00 | 100.00% | \$0.00 |
| Dues/Subscriptions | \$800.00 | \$1,000.00 | (\$200.00) | \$8,660.00 | \$9,456.00 | (\$796.00) | \$9,456.00 | 91.58% | \$796.00 |
| Employee Recognition | \$0.00 | \$150.00 | (\$150.00) | \$0.00 | \$150.00 | (\$150.00) | \$450.00 | 0.00% | \$450.00 |
| Equipment Rental | \$206.88 | \$250.00 | (\$43.12) | \$1,072.98 | \$1,200.00 | (\$127.02) | \$1,700.00 | 63.12% | \$627.02 |
| Fluids & Additives - Auto | \$1,005.74 | \$2,244.00 | (\$1,238.26) | \$18,847.63 | \$20,513.50 | (\$1,665.87) | \$25,000.00 | 75.39% | \$6,152.37 |
| Fuel - Auto | \$67,003.40 | \$59,361.00 | \$7,642.40 | \$472,960.93 | \$534,506.50 | (\$61,545.57) | \$653,232.50 | 72.40% | \$180,271.57 |
| Hazardous Waste Removal | \$105.00 | \$146.00 | (\$41.00) | \$1,712.20 | \$1,726.00 | (\$13.80) | \$1,920.00 | 89.18% | \$207.80 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------|----------------------------|----------------------------|------------------------------|------------------|------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Laundry Service & Purchase | \$147.96 | \$153.00 | (\$5.04) | \$1,465.46 | \$1,492.00 | (\$26.54) | \$1,800.00 | 81.41% | \$334.54 |
| Maintenance- Equipment | \$5,560.00 | \$6,000.00 | (\$440.00) | \$44,132.95 | \$41,500.00 | \$2,632.95 | \$51,500.00 | 85.70% | \$7,367.05 |
| Meeting Expenses | \$0.00 | \$66.00 | (\$66.00) | \$0.00 | \$264.00 | (\$264.00) | \$400.00 | 0.00% | \$400.00 |
| Mileage Reimbursements | \$172.38 | \$166.00 | \$6.38 | \$1,009.50 | \$1,209.00 | (\$199.50) | \$1,900.00 | 53.13% | \$890.50 |
| Oil & Lubricants | \$1,804.01 | \$2,925.00 | (\$1,120.99) | \$18,888.71 | \$21,750.00 | (\$2,861.29) | \$27,600.00 | 68.44% | \$8,711.29 |
| Oxygen & Gases | \$0.00 | \$0.00 | \$0.00 | \$44.00 | \$45.00 | (\$1.00) | \$100.00 | 44.00% | \$56.00 |
| Repair-Equipment | \$1,427.59 | \$552.00 | \$875.59 | \$4,874.97 | \$4,000.00 | \$874.97 | \$4,000.00 | 121.87% | (\$874.97) |
| Shop Tools | \$58.49 | \$65.00 | (\$6.51) | \$4,948.50 | \$4,920.00 | \$28.50 | \$4,920.00 | 100.58% | (\$28.50) |
| Shop Supplies | \$498.86 | \$1,809.00 | (\$1,310.14) | \$6,929.13 | \$11,381.00 | (\$4,451.87) | \$15,000.00 | 46.19% | \$8,070.87 |
| Small Equipment & Furniture | \$0.00 | \$1,482.00 | (\$1,482.00) | \$18,087.69 | \$20,336.00 | (\$2,248.31) | \$43,050.00 | 42.02% | \$24,962.31 |
| Telephones-Cellular | \$80.50 | \$84.00 | (\$3.50) | \$804.76 | \$840.00 | (\$35.24) | \$1,008.00 | 79.84% | \$203.24 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$1,710.00 | \$1,710.00 | \$0.00 | \$3,900.00 | 43.85% | \$2,190.00 |
| Travel Expenses | \$480.00 | \$834.00 | (\$354.00) | \$2,886.38 | \$4,813.00 | (\$1,926.62) | \$6,480.00 | 44.54% | \$3,593.62 |
| Vehicle-Batteries | \$1,313.90 | \$5,000.00 | (\$3,686.10) | \$49,736.24 | \$54,800.00 | (\$5,063.76) | \$64,800.00 | 76.75% | \$15,063.76 |
| Vehicle-Outside Services | \$652.86 | \$653.00 | (\$0.14) | \$9,231.33 | \$9,232.00 | (\$0.67) | \$9,600.00 | 96.16% | \$368.67 |
| Vehicle-Parts | \$40,281.41 | \$31,500.00 | \$8,781.41 | \$394,968.72 | \$380,585.73 | \$14,382.99 | \$444,085.73 | 88.94% | \$49,117.01 |
| Vehicle-Registration | \$97.06 | \$235.00 | (\$137.94) | \$1,371.87 | \$2,026.00 | (\$654.13) | \$2,496.00 | 54.96% | \$1,124.13 |
| Vehicle-Tires | \$7,914.26 | \$6,500.00 | \$1,414.26 | \$50,153.43 | \$48,000.00 | \$2,153.43 | \$60,000.00 | 83.59% | \$9,846.57 |
| Vehicle-Towing | \$1,124.00 | \$100.00 | \$1,024.00 | \$8,446.50 | \$7,400.00 | \$1,046.50 | \$7,400.00 | 114.14% | (\$1,046.50) |
| Total Operating Expenses | \$149,268.81 | \$122,375.00 | \$26,893.81 | \$1,176,761.16 | \$1,220,250.73 | (\$43,489.57) | \$1,478,193.23 | 79.61% | \$301,432.07 |
| Total Expenses | \$189,827.64 | \$172,072.00 | \$17,755.64 | \$1,617,889.63 | \$1,719,369.73 | (\$101,480.10) | \$2,082,469.23 | 77.69% | \$464,579.60 |
| Revenue over Expeditures | (\$189,827.64) | (\$172,072.00) | (\$17,755.64) | (\$1,532,952.30) | (\$1,696,369.73) | \$163,417.43 | (\$2,057,369.23) | 74.51% | (\$524,416.93) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|------------------|------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 011 - EMS Billing | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payrall Evnances | | | | | | | | | |
| Payroll Expenses | ¢E4.610.40 | ¢60.071.00 | /¢E 4E1 E2\ | ¢571.024.02 | ¢500.705.00 | (427 770 00) | ¢722.042.00 | 70.010/ | ¢1F1 000 00 |
| Regular Pay | \$54,619.48 | \$60,071.00 | (\$5,451.52) | \$571,934.92 | \$599,705.00 | (\$27,770.08) | \$723,843.00 | 79.01% | \$151,908.08 |
| Overtime Pay | \$1,491.83 | \$1,774.00 | (\$282.17) | \$8,838.81 | \$17,397.00 | (\$8,558.19) | \$20,888.00 | 42.32% | \$12,049.19 |
| Paid Time Off | \$11,489.08 | \$8,623.00 | \$2,866.08 | \$88,782.35 | \$79,069.00 | \$9,713.35 | \$98,070.00 | 90.53% | \$9,287.65 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$15,041.67 | \$15,000.00 | \$41.67 | \$15,000.00 | 100.28% | (\$41.67) |
| Payroll Taxes | \$4,696.16 | \$5,215.00 | (\$518.84) | \$48,497.79 | \$52,668.00 | (\$4,170.21) | \$63,519.00 | 76.35% | \$15,021.21 |
| TCDRS Plan | \$4,421.05 | \$4,609.00 | (\$187.95) | \$45,097.56 | \$45,530.00 | (\$432.44) | \$55,120.00 | 81.82% | \$10,022.44 |
| Total Payroll Expenses | \$76,717.60 | \$80,292.00 | (\$3,574.40) | \$778,193.10 | \$809,369.00 | (\$31,175.90) | \$976,440.00 | 79.70% | \$198,246.90 |
| Operating Expenses | | | | | | | | | |
| Credit Card Processing Fee | \$2,103.71 | \$2,130.00 | (\$26.29) | \$17,366.78 | \$17,335.00 | \$31.78 | \$19,700.00 | 88.16% | \$2,333.22 |
| Books/Materials | \$0.00 | \$60.00 | (\$60.00) | \$100.69 | \$1,085.00 | (\$984.31) | \$1,085.00 | 9.28% | \$984.31 |
| Collection Fees | \$4,307.80 | \$8,927.00 | (\$4,619.20) | \$42,002.05 | \$75,053.00 | (\$33,050.95) | \$92,910.00 | 45.21% | \$50,907.95 |
| Conferences - Fees, Travel, & Meals | \$213.80 | \$0.00 | \$213.80 | \$2,743.80 | \$2,530.00 | \$213.80 | \$2,530.00 | 108.45% | (\$213.80) |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$13,075.00 | \$13,300.00 | (\$225.00) | \$13,300.00 | 98.31% | \$225.00 |
| Employee Recognition | \$0.00 | \$350.00 | (\$350.00) | \$0.00 | \$350.00 | (\$350.00) | \$1,050.00 | 0.00% | \$1,050.00 |
| Legal Fees | \$0.00 | \$20.00 | (\$20.00) | \$0.00 | \$80.00 | (\$80.00) | \$125.00 | 0.00% | \$125.00 |
| Meeting Expenses | \$228.40 | \$80.00 | \$148.40 | \$443.65 | \$535.00 | (\$91.35) | \$700.00 | 63.38% | \$256.35 |
| Professional Fees | \$19,381.04 | \$18,616.00 | \$765.04 | \$193,647.26 | \$194,170.00 | (\$522.74) | \$231,414.00 | 83.68% | \$37,766.74 |
| Small Equipment & Furniture | \$17,579.97 | \$20,509.00 | (\$2,929.03) | \$18,400.03 | \$21,976.00 | (\$3,575.97) | \$22,960.00 | 80.14% | \$4,559.97 |
| Telephones-Cellular | \$78.24 | \$80.00 | (\$1.76) | \$782.28 | \$800.00 | (\$17.72) | \$960.00 | 81.49% | \$177.72 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$1,254.00 | \$3,430.00 | (\$2,176.00) | \$5,705.00 | 21.98% | \$4,451.00 |
| Total Operating Expenses | \$43,892.96 | \$50,772.00 | (\$6,879.04) | \$289,815.54 | \$330,644.00 | (\$40,828.46) | \$392,439.00 | 73.85% | \$102,623.46 |
| Total Expenses | \$120,610.56 | \$131,064.00 | (\$10,453.44) | \$1,068,008.64 | \$1,140,013.00 | (\$72,004.36) | \$1,368,879.00 | 78.02% | \$300,870.36 |
| Revenue over Expeditures | (\$120,610.56) | (\$131,064.00) | \$10,453.44 | (\$1,068,008.64) | (\$1,140,013.00) | \$72,004.36 | (\$1,368,879.00) | 78.02% | (\$300,870.36) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|----------------------------|----------------------------|------------------------------|---------------------|-----------------------|---|---------------------------|--------------------------|-------------------------------|
| 015 - Information Technology | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | (\$171.00) | \$0.00 | (\$171.00) | \$379.00 | \$0.00 | \$379.00 | \$0.00 | 0.00% | (\$379.00) |
| Contract Revenue (Net) | \$0.00 | \$0.00 | \$0.00 | \$111,739.09 | \$106,000.00 | \$5,739.09 | \$106,000.00 | 105.41% | (\$5,739.09) |
| EMS - Trauma Fund Income | \$0.00 | \$0.00 | \$0.00 | \$31,611.00 | \$0.00 | \$31,611.00 | \$0.00 | 0.00% | (\$31,611.00) |
| MDC Revenue - First Responders | \$0.00 | \$2,900.00 | (\$2,900.00) | \$84,037.50 | \$51,200.00 | \$32,837.50 | \$57,000.00 | 147.43% | (\$27,037.50) |
| Total Other Revenue | (\$171.00) | \$2,900.00 | (\$2,900.00) | \$227,766.59 | \$157,200.00 | \$70,566.59 | \$163,000.00 | 139.73% | (\$64,766.59) |
| | (\$171.00) | Ψ <u>2,300.00</u> | (\$5,071.00) | | Ψ131,200.00 <u> </u> | Ψ10,300.33 ————————————————————————————————— | <u> </u> | 133.7370 | (\$04,700.55) |
| Total Revenues | (\$171.00) | \$2,900.00 | (\$3,071.00) | \$227,766.59 | \$157,200.00 | \$70,566.59 | \$163,000.00 | 139.73% | (\$64,766.59) |
| - | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$35,660.12 | \$46,302.00 | (\$10,641.88) | \$329,021.97 | \$458,197.00 | (\$129,175.03) | \$551,620.00 | 59.65% | \$222,598.03 |
| Overtime Pay | \$37.38 | \$223.00 | (\$185.62) | \$6,038.82 | \$2,188.00 | \$3,850.82 | \$2,627.00 | 229.88% | (\$3,411.82) |
| Paid Time Off | \$6,870.47 | \$5,510.00 | \$1,360.47 | \$56,197.21 | \$51,893.00 | \$4,304.21 | \$71,242.00 | 78.88% | \$15,044.79 |
| Stipend Pay | \$1,605.20 | \$1,597.00 | \$8.20 | \$18,657.50 | \$21,970.00 | (\$3,312.50) | \$25,164.00 | 74.14% | \$6,506.50 |
| Payroll Taxes | \$3,140.12 | \$3,969.00 | (\$828.88) | \$29,742.42 | \$39,550.00 | (\$9,807.58) | \$48,164.00 | 61.75% | \$18,421.58 |
| TCDRS Plan | \$2,888.92 | \$3,508.00 | (\$619.08) | \$27,196.95 | \$34,549.00 | (\$7,352.05) | \$42,162.00 | 64.51% | \$14,965.05 |
| Total Payroll Expenses | \$50,202.21 | \$61,109.00 | (\$10,906.79) | \$466,854.87 | \$608,347.00 | (\$141,492.13) | \$740,979.00 | 63.01% | \$274,124.13 |
| Operating Funences | | | | | | | | | |
| Operating Expenses Books/Materials | \$0.00 | \$25.00 | (\$25.00) | \$12.90 | \$38.00 | (\$25.10) | \$75.00 | 17.20% | \$62.10 |
| Business Licenses | \$82.00 | \$25.00 \$1,520.00 | (\$23.00) | \$12.90 \$510.00 | \$36.00 \$3,450.00 | | \$75.00 \$4,445.00 | 17.20% | \$62.10 \$3,935.00 |
| | • | | | · | | (\$2,940.00) | | | |
| Computer Maintenance | \$0.00 | \$2,750.00 | (\$2,750.00) | \$290,198.36 | \$299,750.00 | (\$9,551.64) | \$359,750.00 | 80.67% | \$69,551.64 |
| Computer Software MDC First Passage des | \$23,307.59 | \$50,175.00 | (\$26,867.41) | \$546,899.57 | \$603,250.00 | (\$56,350.43) | \$733,900.00 | 74.52% | \$187,000.43 |
| Computer Software - MDC First Responder | \$0.00 | \$4,650.00 | (\$4,650.00) | \$33,822.52 | \$45,900.00 | (\$12,077.48) | \$55,200.00 | 61.27% | \$21,377.48 |
| Computer Supplies/Non-Cap. | \$770.00 | \$3,743.00 | (\$2,973.00) | \$22,470.82 | \$29,712.00 | (\$7,241.18) | \$37,200.00 | 60.41% | \$14,729.18 |
| Employee Recognition | \$25.00 | \$50.00 | (\$25.00) | \$125.00 | \$225.00 | (\$100.00) | \$450.00 | 27.78% | \$325.00 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------|----------------------------|----------------------------|------------------------------|------------------|------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Leases/Contracts | \$5,088.24 | \$5,595.00 | (\$506.76) | \$55,994.64 | \$55,950.00 | \$44.64 | \$67,140.00 | 83.40% | \$11,145.36 |
| Meeting Expenses | \$0.00 | \$25.00 | (\$25.00) | \$27.96 | \$190.00 | (\$162.04) | \$240.00 | 11.65% | \$212.04 |
| Mileage Reimbursements | \$0.00 | \$35.00 | (\$35.00) | \$60.15 | \$170.00 | (\$109.85) | \$240.00 | 25.06% | \$179.85 |
| Professional Fees | \$43,644.36 | \$29,600.00 | \$14,044.36 | \$470,331.45 | \$442,800.00 | \$27,531.45 | \$502,000.00 | 93.69% | \$31,668.55 |
| Repair-Equipment | \$304.95 | \$2,020.00 | (\$1,715.05) | \$4,774.54 | \$7,960.00 | (\$3,185.46) | \$12,000.00 | 39.79% | \$7,225.46 |
| Small Equipment & Furniture | \$1,745.46 | \$15,143.00 | (\$13,397.54) | \$74,461.57 | \$101,832.00 | (\$27,370.43) | \$172,760.00 | 43.10% | \$98,298.43 |
| Telephones-Cellular | \$8,262.93 | \$10,732.00 | (\$2,469.07) | \$99,943.99 | \$107,350.00 | (\$7,406.01) | \$128,814.00 | 77.59% | \$28,870.01 |
| Telephones-Service | \$24,062.38 | \$16,025.00 | \$8,037.38 | \$191,802.35 | \$172,460.00 | \$19,342.35 | \$204,510.00 | 93.79% | \$12,707.65 |
| Training/Related Expenses-CE | \$0.00 | \$600.00 | (\$600.00) | \$0.00 | \$5,887.00 | (\$5,887.00) | \$7,087.00 | 0.00% | \$7,087.00 |
| Utilities | \$0.00 | \$405.00 | (\$405.00) | \$390.00 | \$1,600.00 | (\$1,210.00) | \$2,000.00 | 19.50% | \$1,610.00 |
| Total Operating Expenses | \$107,292.91 | \$143,093.00 | (\$35,800.09) | \$1,791,825.82 | \$1,878,524.00 | (\$86,698.18) | \$2,287,811.00 | 78.32% | \$495,985.18 |
| Capital Expenditures | | | | | | | | | |
| Capital Purchase - Equipment | \$4,072.23 | \$14,000.00 | (\$9,927.77) | \$74,574.04 | \$95,000.00 | (\$20,425.96) | \$181,102.00 | 41.18% | \$106,527.96 |
| Total Capital Expenditures | \$4,072.23 | \$14,000.00 | (\$9,927.77) | \$74,574.04 | \$95,000.00 | (\$20,425.96) | \$181,102.00 | 41.18% | \$106,527.96 |
| Total Expenses | \$161,567.35 | \$218,202.00 | (\$56,634.65) | \$2,333,254.73 | \$2,581,871.00 | (\$248,616.27) | \$3,209,892.00 | 72.69% | \$876,637.27 |
| Revenue over Expeditures | (\$161,738.35) | (\$215,302.00) | \$53,563.65 | (\$2,105,488.14) | (\$2,424,671.00) | \$319,182.86 | (\$3,046,892.00) | 69.10% | (\$941,403.86) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 016 - Facilities | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 | \$2,000.00 | \$0.00 | 0.00% | (\$2,000.00) |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 | \$2,000.00 | \$0.00 | 0.00% | (\$2,000.00) |
| Total Other Revende | | <u> </u> | | \$2,000.00 | | \$2,000.00 | | 0.0070 | (\$2,000.00) |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 | \$2,000.00 | \$0.00 | 0.00% | (\$2,000.00) |
| | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$13,595.18 | \$16,814.00 | (\$3,218.82) | \$161,934.89 | \$168,441.00 | (\$6,506.11) | \$203,512.00 | 79.57% | \$41,577.11 |
| Overtime Pay | \$525.88 | \$629.00 | (\$103.12) | \$13,181.86 | \$6,169.00 | \$7,012.86 | \$7,407.00 | 177.96% | (\$5,774.86) |
| Paid Time Off | \$1,784.72 | \$2,431.00 | (\$646.28) | \$20,545.18 | \$22,001.00 | (\$1,455.82) | \$25,338.00 | 81.08% | \$4,792.82 |
| Stipend Pay | \$1,077.60 | \$1,364.00 | (\$286.40) | \$13,412.40 | \$17,640.00 | (\$4,227.60) | \$20,368.00 | 65.85% | \$6,955.60 |
| Payroll Taxes | \$1,162.35 | \$1,572.00 | (\$409.65) | \$14,496.63 | \$15,865.00 | (\$1,368.37) | \$19,001.00 | 76.29% | \$4,504.37 |
| TCDRS Plan | \$1,110.72 | \$1,389.00 | (\$278.28) | \$13,682.76 | \$13,751.00 | (\$68.24) | \$16,522.00 | 82.82% | \$2,839.24 |
| Total Payroll Expenses | \$19,256.45 | \$24,199.00 | (\$4,942.55) | \$237,253.72 | \$243,867.00 | (\$6,613.28) | \$292,148.00 | 81.21% | \$54,894.28 |
| Operating Expenses | | | | | | | | | |
| Business Licenses | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$40.00 | (\$40.00) | \$40.00 | 0.00% | \$40.00 |
| Capital Lease Expense | \$594.50 | \$638.00 | (\$43.50) | \$2,778.13 | \$2,878.00 | (\$99.87) | \$4,162.00 | 66.75% | \$1,383.87 |
| Contractual Obligations- Other | \$18,283.76 | \$18,166.00 | \$117.76 | \$163,963.63 | \$181,664.00 | (\$17,700.37) | \$218,000.00 | 75.21% | \$54,036.37 |
| Customer Property Damage | \$300.00 | \$1,688.00 | (\$1,388.00) | \$2,343.17 | \$5,420.00 | (\$3,076.83) | \$8,798.00 | 26.63% | \$6,454.83 |
| Damages/Uninsured Portion | \$7,542.14 | \$2,298.00 | \$5,244.14 | \$30,091.08 | \$24,848.70 | \$5,242.38 | \$29,444.70 | 102.20% | (\$646.38) |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$207.19 | \$208.00 | (\$0.81) | \$208.00 | 99.61% | \$0.81 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$245.98 | \$250.00 | (\$4.02) | \$300.00 | 81.99% | \$54.02 |
| Equipment Rental | \$0.00 | \$0.00 | \$0.00 | \$8,450.72 | \$8,000.00 | \$450.72 | \$8,000.00 | 105.63% | (\$450.72) |
| Interest Expense | \$134.82 | \$130.00 | \$4.82 | \$657.24 | \$722.00 | (\$64.76) | \$976.00 | 67.34% | \$318.76 |
| Maintenance & Repairs-Buildings | \$27,413.11 | \$20,000.00 | \$7,413.11 | \$322,986.21 | \$325,792.35 | (\$2,806.14) | \$367,792.35 | 87.82% | \$44,806.14 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|----------------------------|----------------------------|------------------------------|------------------|------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Maintenance- Equipment | \$0.00 | \$0.00 | \$0.00 | \$88,473.72 | \$85,700.00 | \$2,773.72 | \$105,700.00 | 83.70% | \$17,226.28 |
| Rent | \$19,951.00 | \$15,051.00 | \$4,900.00 | \$134,710.00 | \$144,110.00 | (\$9,400.00) | \$174,212.00 | 77.33% | \$39,502.00 |
| Shop Tools | (\$26.43) | \$79.00 | (\$105.43) | \$7,280.69 | \$7,336.00 | (\$55.31) | \$7,500.00 | 97.08% | \$219.31 |
| Shop Supplies | \$385.58 | \$1,757.00 | (\$1,371.42) | \$4,309.90 | \$9,700.00 | (\$5,390.10) | \$13,560.00 | 31.78% | \$9,250.10 |
| Small Equipment & Furniture | \$5,689.90 | \$0.00 | \$5,689.90 | \$88,029.63 | \$82,660.00 | \$5,369.63 | \$82,660.00 | 106.50% | (\$5,369.63) |
| Telephones-Cellular | \$312.96 | \$230.00 | \$82.96 | \$3,129.12 | \$2,995.00 | \$134.12 | \$3,515.00 | 89.02% | \$385.88 |
| Training/Related Expenses-CE | \$0.00 | \$250.00 | (\$250.00) | \$0.00 | \$1,045.00 | (\$1,045.00) | \$1,545.00 | 0.00% | \$1,545.00 |
| Utilities | \$37,749.89 | \$30,890.00 | \$6,859.89 | \$350,601.60 | \$308,900.00 | \$41,701.60 | \$370,680.00 | 94.58% | \$20,078.40 |
| Total Operating Expenses | \$118,331.23 | \$91,177.00 | \$27,154.23 | \$1,208,258.01 | \$1,192,269.05 | \$15,988.96 | \$1,397,093.05 | 86.48% | \$188,835.04 |
| Capital Expenditures | | | | | | | | | |
| Capital Purchase - Building/Improvements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$52,500.00 | 0.00% | \$52,500.00 |
| Capital Purchase - Equipment | \$0.00 | \$0.00 | \$0.00 | \$195,940.00 | \$200,000.00 | (\$4,060.00) | \$225,000.00 | 87.08% | \$29,060.00 |
| Total Capital Expenditures | \$0.00 | \$0.00 | \$0.00 | \$195,940.00 | \$200,000.00 | (\$4,060.00) | \$277,500.00 | 70.61% | \$81,560.00 |
| Total Expenses | \$137,587.68 | \$115,376.00 | \$22,211.68 | \$1,641,451.73 | \$1,636,136.05 | \$5,315.68 | \$1,966,741.05 | 83.46% | \$325,289.32 |
| Revenue over Expeditures | (\$137,587.68) | (\$115,376.00) | (\$22,211.68) | (\$1,639,451.73) | (\$1,636,136.05) | (\$3,315.68) | (\$1,966,741.05) | 83.36% | (\$327,289.32) |

| Page | | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|-------------------------------------|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Miscellaneous Income S154,672.10 S000 S154,672.10 S156,518.36 S127,51000 S29,008.36 S127,51000 S122,757,008.36 S127,51000 S122,757,008.36 S127,51000 S10,008.36 | 025 - Human Resources | | | | | | | | | |
| Miscellaneous Income \$154,672.10 \$0.00 \$154,672.10 \$155,618.36 \$127,510.00 \$29,008.36 \$127,510.00 \$122,750.00 \$165,938.86 \$104,441.62 \$192,174.00 \$152,267.62 \$1,032,663.16 \$3971,752.00 \$569,911.65 \$1,198,262.00 \$86.19% \$165,598.86 | Revenue | | | | | | | | | |
| Miscellaneous Income \$154,672.10 \$0.00 \$154,672.10 \$155,618.36 \$127,510.00 \$29,008.36 \$127,510.00 \$122,750.00 \$165,938.86 \$104,441.62 \$192,174.00 \$152,267.62 \$1,032,663.16 \$3971,752.00 \$569,911.65 \$1,198,262.00 \$86.19% \$165,598.86 | Other Payanus | | | | | | | | | |
| Part | | \$15 <i>1</i> 672 10 | \$0.00 | \$15 <i>A</i> 672 10 | ¢156 518 36 | \$127 510 00 | \$29,008,36 | \$127 510 00 | 122 75% | (\$29,008,36) |
| Total Other Revenue | | | | | | | | | | |
| Total Revenues \$259,113.72 \$92,174.00 \$166,939.72 \$1,189,181.52 \$1,099,262.00 \$89,919.52 \$1,325,772.00 89.70% \$136,590.48 | • • | | | | | | | | | |
| Payroll Expenses Payroll Expense Pay | Total Other Revenue | <u> </u> | \$92,174.00 | \$100,333.72 | \$1,103,101.32 | \$1,033,202.00 | φοσ,σ19.32 | \$1,323,772.00 | 03.70% | \$130,390.40 |
| Payroll Expenses Payroll Expenses Payroll Expenses S148,230.00 (\$3,996.29) \$129,821.61 \$146,086.00 (\$16,264.39) \$175,658.00 73,91% \$45,836.39 Overtime Pay \$25,13 \$21.00 \$4.13 \$217.40 \$208.00 \$9.40 \$25.00 86.99% \$32.60 Paid Time Off \$5,081.71 \$2,484.00 \$2,597.71 \$32,812.52 \$24,066.00 \$8,746.52 \$28,725.00 \$114.23% (\$4,087.52) Stipend Pay \$0.00 \$0.00 \$3,000.00 \$3,000.00 \$3,000.00 \$3,000.00 \$3,000.00 \$100.00% \$0.00 Payroll Taxes \$1,124.24 \$1,282.00 \$157,76 \$12,150.32 \$12,837.00 \$666.60 \$13,370.00 79.04% \$2,225.60 TCDRS Plan \$1,042.06 \$1,133.00 \$59.04 \$11,141.00 \$294.49 \$13,382.00 810.55 \$2,253.54 \$48.00 \$48.25 \$11,141.00 \$294.00 \$13,382.00 \$113,617.92 \$13,617.92 \$40.18 \$13,882.00 \$13,882.00 \$13,882.00 \$13,882.00 <th>Total Revenues</th> <th>\$259,113.72</th> <th>\$92,174.00</th> <th>\$166,939.72</th> <th>\$1,189,181.52</th> <th>\$1,099,262.00</th> <th>\$89,919.52</th> <th>\$1,325,772.00</th> <th>89.70%</th> <th>\$136,590.48</th> | Total Revenues | \$259,113.72 | \$92,174.00 | \$166,939.72 | \$1,189,181.52 | \$1,099,262.00 | \$89,919.52 | \$1,325,772.00 | 89.70% | \$136,590.48 |
| Payroll Expenses Payroll Expenses Payroll Expenses S148,230.00 (\$3,996.29) \$129,821.61 \$146,086.00 (\$16,264.39) \$175,658.00 73,91% \$45,836.39 Overtime Pay \$25,13 \$21.00 \$4.13 \$217.40 \$208.00 \$9.40 \$25.00 86.99% \$32.60 Paid Time Off \$5,081.71 \$2,484.00 \$2,597.71 \$32,812.52 \$24,066.00 \$8,746.52 \$28,725.00 \$114.23% (\$4,087.52) Stipend Pay \$0.00 \$0.00 \$3,000.00 \$3,000.00 \$3,000.00 \$3,000.00 \$3,000.00 \$100.00% \$0.00 Payroll Taxes \$1,124.24 \$1,282.00 \$157,76 \$12,150.32 \$12,837.00 \$666.60 \$13,370.00 79.04% \$2,225.60 TCDRS Plan \$1,042.06 \$1,133.00 \$59.04 \$11,141.00 \$294.49 \$13,382.00 810.55 \$2,253.54 \$48.00 \$48.25 \$11,141.00 \$294.00 \$13,382.00 \$113,617.92 \$13,617.92 \$40.18 \$13,882.00 \$13,882.00 \$13,882.00 \$13,882.00 <th></th> | | | | | | | | | | |
| Regular Pay \$10,826.71 \$14,823.00 (\$3,996.29) \$129,821.61 \$146,086.00 (\$16,264.39) \$175,658.00 73,91% \$45,836.39 Overtime Pay \$25,13 \$21.00 \$4.13 \$217.40 \$208.00 \$9.40 \$250.00 86.96% \$32.60 Paid Time Off \$5,081.71 \$2,484.00 \$2,597.71 \$32,812.52 \$24,066.00 \$8,746.52 \$28,725.00 \$114.23% (\$4,087.52) Stipend Pay \$0.00 \$0.00 \$3,000.00 \$3,000.00 \$0.00 \$3,000.00 \$100.00% \$0.00 Payroll Taxes \$1,142.46 \$1,820.00 \$(\$157.76) \$12,150.32 \$12,837.00 \$(\$686.68) \$15,373.00 79.04% \$3,222.68 TCDRS Plan \$1,042.06 \$11,330.0 \$(\$90.74) \$10,846.51 \$11,141.00 \$294.49 \$13,382.00 81.05% \$2,255.49 Health Deutal \$99.211.81 \$56,446.00 \$2475.81 \$688,240.08 \$688,966.00 \$3,266.114.00 \$93.868,114.00 \$93.58% \$1248,185.09 Health Insurance Cla | Expenses | | | | | | | | | |
| Overtime Pay \$25.13 \$21.00 \$4.13 \$21.740 \$208.00 \$9.40 \$25.00 86.96% \$32.60 Paid Time Off \$5.081.71 \$2.484.00 \$2.597.71 \$32.812.52 \$24,066.00 \$8.746.52 \$28,725.00 114.23% (\$4.087.52) Stipend Pay \$0.00 \$0.00 \$3,000.00 \$3,000.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 | Payroll Expenses | | | | | | | | | |
| Paid Time Off \$5,081.71 \$2,484.00 \$2,597.71 \$32,812.52 \$24,066.00 \$8,746.52 \$28,725.00 114.23% (\$4,087.52) Stipend Pay \$0.00 \$0.00 \$0.00 \$3,000.00 \$0.00 \$3,000.00 \$0.00 \$3,000.00 \$0.00 </td <td>Regular Pay</td> <td>\$10,826.71</td> <td>\$14,823.00</td> <td>(\$3,996.29)</td> <td>\$129,821.61</td> <td>\$146,086.00</td> <td>(\$16,264.39)</td> <td>\$175,658.00</td> <td>73.91%</td> <td>\$45,836.39</td> | Regular Pay | \$10,826.71 | \$14,823.00 | (\$3,996.29) | \$129,821.61 | \$146,086.00 | (\$16,264.39) | \$175,658.00 | 73.91% | \$45,836.39 |
| Stipend Pay \$0.00 \$0.00 \$0.00 \$3,00.00 \$3,000.00 \$3,000.00 \$3,000.00 \$ | Overtime Pay | \$25.13 | \$21.00 | \$4.13 | \$217.40 | \$208.00 | \$9.40 | \$250.00 | 86.96% | \$32.60 |
| Payroll Taxes \$1,124,24 \$1,282,00 \$(\$15,776) \$12,150,32 \$12,837,00 \$(\$686,68) \$15,373,00 79,04% \$3,222,68 TCDRS Plan \$1,042,06 \$1,133,00 \$99,94) \$10,846,51 \$11,141,00 \$294,49 \$13,382,00 81,05% \$2,535,49 Health & Dental \$99,211.81 \$56,446,00 \$42,765.81 \$688,240,08 \$688,966,00 \$725,92 \$801,858,00 85.83% \$113,617.92 Health Insurance Claims \$292,704.13 \$328,854,00 \$3,619,928.91 \$3,210,991.00 \$408,937.91 \$3,866,114.00 93.58% \$248,185.09 Health Insurance Admin Fees \$66,759.46 \$63,982.00 \$2,777.46 \$641,138.78 \$635,215.00 \$5,669,539.00 90.63% \$531,382.87 Operating Expenses Unemployment Expenses \$1,199.00 \$1,000.00 \$18,138.41 \$10,000.00 \$8,138.41 \$12,000.00 \$15,15% \$6,6138.41) Advertising \$0.00 \$0.00 \$0.00 \$1,000.00 \$1,650.00 \$0.00 \$1,650.00 \$0.00 | Paid Time Off | \$5,081.71 | \$2,484.00 | \$2,597.71 | \$32,812.52 | \$24,066.00 | \$8,746.52 | \$28,725.00 | 114.23% | (\$4,087.52) |
| TCDRS Plan \$1,042.06 \$1,133.00 (\$90,94) \$10,846.51 \$11,141.00 (\$294.49) \$13,382.00 81.05% \$2,535.49 Health & Dental \$99,211.81 \$56,446.00 \$42,765.81 \$688,240.08 \$688,966.00 (\$725.92) \$801,858.00 85.83% \$113,617.92 Health Insurance Claims \$292,704.13 \$328,854.00 (\$36,149.87) \$3,619,928.91 \$3,210,991.00 \$408,937.91 \$3,868,114.00 93.58% \$248,185.09 Health Insurance Admin Fees \$66,759.46 \$63,982.00 \$2,777.46 \$641,138.78 \$635,215.00 \$5,923.78 \$763,179.00 84.01% \$122,040.22 Total Payroll Expenses \$476,775.25 \$469,025.00 \$7,750.25 \$5,138,156.13 \$4,732,510.00 \$405,646.13 \$5,669,539.00 90.63% \$531,382.87 Operating Expenses Unemployment Expense \$1,199.00 \$1,000.00 \$18,138.41 \$10,000.00 \$8,138.41 \$12,000.00 151.15% (\$6,138.41) Advertising \$0.00 \$0.00 \$0.00 \$0.00 \$600.00 <td>Stipend Pay</td> <td>\$0.00</td> <td>\$0.00</td> <td>\$0.00</td> <td>\$3,000.00</td> <td>\$3,000.00</td> <td>\$0.00</td> <td>\$3,000.00</td> <td>100.00%</td> <td>\$0.00</td> | Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$3,000.00 | \$3,000.00 | \$0.00 | \$3,000.00 | 100.00% | \$0.00 |
| Health & Dental\$99,211.81\$56,446.00\$42,765.81\$688,240.08\$688,966.00(\$725.92)\$801,858.0085.83%\$113,617.92Health Insurance Claims\$292,704.13\$328,854.00(\$36,149.87)\$3,619,928.91\$3,210,991.00\$408,937.91\$3,868,114.0093.58%\$248,185.09Health Insurance Admin Fees\$66,759.46\$63,982.00\$2,777.46\$641,138.78\$635,215.00\$5,923.78\$763,179.0084.01%\$122,040.22Total Payroll Expenses\$476,775.25\$469,025.00\$7,750.25\$5,138,156.13\$4,732,510.00\$405,646.13\$5,669,539.0090.63%\$531,382.87Unemployment Expenses\$1,199.00\$1,000.00\$18,138.41\$10,000.00\$8,138.41\$12,000.00\$151.15%(\$6,138.41)Advertising\$0.00\$0.00\$0.00\$0.00\$1,450.00\$1,650.00\$0.00\$1,650.00Conferences - Fees, Travel, & Meals\$0.00\$0.00\$0.00\$0.00\$600.00\$600.00\$600.00\$600.00\$600.00Dues/Subscriptions\$438.00\$0.00\$438.00\$3,271.36\$3,600.00\$7,774.43\$25,186.0090.87%\$328.64 | Payroll Taxes | \$1,124.24 | \$1,282.00 | (\$157.76) | \$12,150.32 | \$12,837.00 | (\$686.68) | \$15,373.00 | 79.04% | \$3,222.68 |
| Health Insurance Claims \$292,704.13 \$328,854.00 (\$36,149.87) \$3,619,928.91 \$3,210,991.00 \$408,937.91 \$3,868,114.00 93.58% \$248,185.09 Health Insurance Admin Fees \$66,759.46 \$63,982.00 \$2,777.46 \$641,138.78 \$635,215.00 \$5,923.78 \$763,179.00 84.01% \$122,040.22 Operating Expenses Unemployment Expense \$1,199.00 \$1,000.00 \$199.00 \$18,138.41 \$10,000.00 \$8,138.41 \$12,000.00 \$151.15% (\$6,138.41) Advertising \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$1,450.00 \$1,450.00 \$1,650.00 0.00% \$1,650.00 Conferences - Fees, Travel, & Meals \$0.00 \$0. | TCDRS Plan | \$1,042.06 | \$1,133.00 | (\$90.94) | \$10,846.51 | \$11,141.00 | (\$294.49) | \$13,382.00 | 81.05% | \$2,535.49 |
| Health Insurance Admin Fees \$66,759.46 \$63,982.00 \$2,777.46 \$641,138.78 \$635,215.00 \$5,923.78 \$763,179.00 84.01% \$122,040.22 Total Payroll Expenses \$476,775.25 \$469,025.00 \$7,750.25 \$5,138,156.13 \$4,732,510.00 \$405,646.13 \$5,669,539.00 90.63% \$531,382.87 Operating Expenses Unemployment Expense \$1,199.00 \$1,000.00 \$18,138.41 \$10,000.00 \$8,138.41 \$12,000.00 151.15% (\$6,138.41) Advertising \$0.00 \$0.00 \$0.00 \$0.00 \$1,450.00 \$1,650.00 0.00% \$1,650.00 Conferences - Fees, Travel, & Meals \$0.00 \$0.00 \$0.00 \$0.00 \$600.00 \$600.00 \$600.00 \$0.00 | Health & Dental | \$99,211.81 | \$56,446.00 | \$42,765.81 | \$688,240.08 | \$688,966.00 | (\$725.92) | \$801,858.00 | 85.83% | \$113,617.92 |
| Total Payroll Expenses \$476,775.25 \$469,025.00 \$7,750.25 \$5,138,156.13 \$4,732,510.00 \$405,646.13 \$5,669,539.00 90.63% \$531,382.87 Operating Expenses Unemployment Expense \$1,199.00 \$1,000.00 \$199.00 \$18,138.41 \$10,000.00 \$8,138.41 \$12,000.00 151.15% (\$6,138.41) Advertising \$0.00 \$0.00 \$0.00 \$0.00 \$1,450.00 \$1,650.00 0.00% \$1,650.00 Conferences - Fees, Travel, & Meals \$0.00 \$0.00 \$0.00 \$0.00 \$600.00 \$600.00 \$600.00 \$0.00 <t< td=""><td>Health Insurance Claims</td><td>\$292,704.13</td><td>\$328,854.00</td><td>(\$36,149.87)</td><td>\$3,619,928.91</td><td>\$3,210,991.00</td><td>\$408,937.91</td><td>\$3,868,114.00</td><td>93.58%</td><td>\$248,185.09</td></t<> | Health Insurance Claims | \$292,704.13 | \$328,854.00 | (\$36,149.87) | \$3,619,928.91 | \$3,210,991.00 | \$408,937.91 | \$3,868,114.00 | 93.58% | \$248,185.09 |
| Operating Expenses Unemployment Expense \$1,199.00 \$1,000.00 \$18,138.41 \$10,000.00 \$8,138.41 \$12,000.00 151.15% (\$6,138.41) Advertising \$0.00 \$0.00 \$0.00 \$0.00 \$1,450.00 \$1,650.00 0.00% \$1,650.00 Conferences - Fees, Travel, & Meals \$0.00 \$0.00 \$0.00 \$0.00 \$600.00 \$600.00 \$600.00 \$600.00 \$0.87% \$328.64 Employee Health\Wellness \$202.28 \$1,112.00 (\$909.72) \$15,187.57 \$22,962.00 (\$7,774.43) \$25,186.00 60.30% \$9,998.43 | Health Insurance Admin Fees | \$66,759.46 | \$63,982.00 | \$2,777.46 | \$641,138.78 | \$635,215.00 | \$5,923.78 | \$763,179.00 | 84.01% | \$122,040.22 |
| Unemployment Expense \$1,199.00 \$1,000.00 \$199.00 \$18,138.41 \$10,000.00 \$8,138.41 \$12,000.00 151.15% (\$6,138.41) Advertising \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$1,450.00 \$1,650.00 0.00% \$1,650.00 Conferences - Fees, Travel, & Meals \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$600.00 \$600.00 \$600.00 \$0.00 \$0.00 \$600.00 \$0.00 | Total Payroll Expenses | \$476,775.25 | \$469,025.00 | \$7,750.25 | \$5,138,156.13 | \$4,732,510.00 | \$405,646.13 | \$5,669,539.00 | 90.63% | \$531,382.87 |
| Advertising \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$1,450.00 \$1,650.00 | Operating Expenses | | | | | | | | | |
| Conferences - Fees, Travel, & Meals \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$600.00 \$600.00 \$600.00 \$600.00 \$0.00 \$600.00 Dues/Subscriptions \$438.00 \$0.00 \$438.00 \$3,271.36 \$3,600.00 \$328.64 \$3,600.00 90.87% \$328.64 Employee Health\Wellness \$202.28 \$1,112.00 (\$909.72) \$15,187.57 \$22,962.00 (\$7,774.43) \$25,186.00 60.30% \$9,998.43 | Unemployment Expense | \$1,199.00 | \$1,000.00 | \$199.00 | \$18,138.41 | \$10,000.00 | \$8,138.41 | \$12,000.00 | 151.15% | (\$6,138.41) |
| Dues/Subscriptions \$438.00 \$0.00 \$438.00 \$3,271.36 \$3,600.00 \$3,600.00 \$3,600.00 90.87% \$328.64 Employee Health\Wellness \$202.28 \$1,112.00 (\$909.72) \$15,187.57 \$22,962.00 (\$7,774.43) \$25,186.00 60.30% \$9,998.43 | Advertising | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,450.00 | (\$1,450.00) | \$1,650.00 | 0.00% | \$1,650.00 |
| Employee Health\Wellness \$202.28 \$1,112.00 (\$909.72) \$15,187.57 \$22,962.00 (\$7,774.43) \$25,186.00 60.30% \$9,998.43 | Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$600.00 | (\$600.00) | \$600.00 | 0.00% | \$600.00 |
| | Dues/Subscriptions | \$438.00 | \$0.00 | \$438.00 | \$3,271.36 | \$3,600.00 | (\$328.64) | \$3,600.00 | 90.87% | \$328.64 |
| Employee Recognition \$432.00 \$61.00 \$371.00 \$47,238.97 \$56,863.76 (\$9,624.79) \$64,334.76 73.43% \$17,095.79 | Employee Health\Wellness | \$202.28 | \$1,112.00 | (\$909.72) | \$15,187.57 | \$22,962.00 | (\$7,774.43) | \$25,186.00 | 60.30% | \$9,998.43 |
| | Employee Recognition | \$432.00 | \$61.00 | \$371.00 | \$47,238.97 | \$56,863.76 | (\$9,624.79) | \$64,334.76 | 73.43% | \$17,095.79 |

For the Period Ended July 31, 2021

| | Current Month | Current Month | Current Month | YTD | YTD | YTD | Total Annual | %YTD Annual | Annual Budget |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|----------------|------------------|----------------|------------------|
| | Actual | Budget | Variance | Actual | Budget | Variance | Budget | Budget | Remaining |
| Legal Fees | \$691.34 | \$3,750.00 | (\$3,058.66) | \$25,068.62 | \$37,500.00 | (\$12,431.38) | \$45,000.00 | 55.71% | \$19,931.38 |
| Mileage Reimbursements | \$0.00 | \$25.00 | (\$25.00) | \$0.00 | \$200.00 | (\$200.00) | \$250.00 | 0.00% | \$250.00 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$48.16 | \$50.00 | (\$1.84) | \$50.00 | 96.32% | \$1.84 |
| Professional Fees | \$12,914.94 | \$12,783.00 | \$131.94 | \$143,547.54 | \$129,970.00 | \$13,577.54 | \$159,112.00 | 90.22% | \$15,564.46 |
| Recruit/Investigate | \$2,351.51 | \$2,475.00 | (\$123.49) | \$29,811.87 | \$46,435.00 | (\$16,623.13) | \$51,750.00 | 57.61% | \$21,938.13 |
| Telephones-Cellular | \$80.50 | \$84.00 | (\$3.50) | \$804.76 | \$840.00 | (\$35.24) | \$1,008.00 | 79.84% | \$203.24 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$5,300.00 | (\$4,300.00) | \$5,300.00 | 18.87% | \$4,300.00 |
| Tuition Reimbursement | \$7,767.13 | \$3,850.00 | \$3,917.13 | \$85,453.65 | \$57,000.00 | \$28,453.65 | \$67,450.00 | 126.69% | (\$18,003.65) |
| Worker's Compensation Insurance | \$3,888.73 | \$0.00 | \$3,888.73 | \$272,558.74 | \$221,313.00 | \$51,245.74 | \$295,084.00 | 92.37% | \$22,525.26 |
| Total Operating Expenses | \$29,965.43 | \$25,140.00 | \$4,825.43 | \$642,129.65 | \$594,083.76 | \$48,045.89 | \$732,374.76 | 87.68% | \$90,245.11 |
| Total Expenses | \$506,740.68 | \$494,165.00 | \$12,575.68 | \$5,780,285.78 | \$5,326,593.76 | \$453,692.02 | \$6,401,913.76 | 90.29% | \$621,627.98 |
| Revenue over Expeditures | (\$247,626.96) | (\$401,991.00) | \$154,364.04 | (\$4,591,104.26) | (\$4,227,331.76) | (\$363,772.50) | (\$5,076,141.76) | 90.44% | (\$485,037.50) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 026 - Records Management | | | | | | | | | _ |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$4,082.50 | \$4,000.00 | \$82.50 | \$41,586.81 | \$40,000.00 | \$1,586.81 | \$48,000.00 | 86.64% | \$6,413.19 |
| Total Other Revenue | \$4,082.50 | \$4,000.00 | \$82.50 | \$41,586.81 | \$40,000.00 | \$1,586.81 | \$48,000.00 | 86.64% | \$6,413.19 |
| Total Revenues | \$4,082.50 | \$4,000.00 | \$82.50 | \$41,586.81 | \$40,000.00 | \$1,586.81 | \$48,000.00 | 86.64% | \$6,413.19 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$12,238.96 | \$13,862.00 | (\$1,623.04) | \$131,710.94 | \$137,730.00 | (\$6,019.06) | \$166,007.00 | 79.34% | \$34,296.06 |
| Overtime Pay | \$0.00 | \$53.00 | (\$53.00) | \$58.03 | \$519.00 | (\$460.97) | \$623.00 | 9.31% | \$564.97 |
| Paid Time Off | \$3,511.04 | \$2,026.00 | \$1,485.04 | \$23,773.57 | \$18,942.00 | \$4,831.57 | \$23,719.00 | 100.23% | (\$54.57) |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$3,000.00 | \$3,000.00 | \$0.00 | \$3,000.00 | 100.00% | \$0.00 |
| Payroll Taxes | \$1,106.80 | \$1,180.00 | (\$73.20) | \$11,415.03 | \$11,862.00 | (\$446.97) | \$14,316.00 | 79.74% | \$2,900.97 |
| TCDRS Plan | \$1,030.05 | \$1,043.00 | (\$12.95) | \$10,368.73 | \$10,284.00 | \$84.73 | \$12,453.00 | 83.26% | \$2,084.27 |
| Total Payroll Expenses | \$17,886.85 | \$18,164.00 | (\$277.15) | \$180,326.30 | \$182,337.00 | (\$2,010.70) | \$220,118.00 | 81.92% | \$39,791.70 |
| Operating Expenses | | | | | | | | | |
| Advertising | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$400.00 | (\$400.00) | \$800.00 | 0.00% | \$800.00 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$1,800.00 | \$2,800.00 | (\$1,000.00) | \$2,800.00 | 64.29% | \$1,000.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$149.00 | \$400.00 | (\$251.00) | \$400.00 | 37.25% | \$251.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$75.00 | (\$75.00) | \$150.00 | 0.00% | \$150.00 |
| Mileage Reimbursements | \$0.00 | \$10.00 | (\$10.00) | \$15.57 | \$100.00 | (\$84.43) | \$120.00 | 12.98% | \$104.43 |
| Other Services | \$579.24 | \$375.00 | \$204.24 | \$3,149.46 | \$3,750.00 | (\$600.54) | \$4,500.00 | 69.99% | \$1,350.54 |
| Professional Fees | (\$2,331.20) | \$275.00 | (\$2,606.20) | (\$1,251.20) | \$3,650.00 | (\$4,901.20) | \$4,400.00 | (28.44%) | \$5,651.20 |
| Telephones-Cellular | \$30.00 | \$30.00 | \$0.00 | \$315.00 | \$300.00 | \$15.00 | \$360.00 | 87.50% | \$45.00 |
| Training/Related Expenses-CE | \$699.00 | \$100.00 | \$599.00 | \$2,197.50 | \$2,800.00 | (\$602.50) | \$2,800.00 | 78.48% | \$602.50 |
| Total Operating Expenses | (\$1,022.96) | \$790.00 | (\$1,812.96) | \$6,375.33 | \$14,275.00 | (\$7,899.67) | \$16,330.00 | 39.04% | \$9,954.67 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Total Expenses | \$16,863.89 | \$18,954.00 | (\$2,090.11) | \$186,701.63 | \$196,612.00 | (\$9,910.37) | \$236,448.00 | 78.96% | \$49,746.37 |
| Revenue over Expeditures | (\$12,781.39) | (\$14,954.00) | \$2,172.61 | (\$145,114.82) | (\$156,612.00) | \$11,497.18 | (\$188,448.00) | 77.01% | (\$43,333.18) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 039 - Community Paramedicine | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$0.00 | \$0.00 | \$0.00 | \$91,893.75 | \$0.00 | \$91,893.75 | \$0.00 | 0.00% | (\$91,893.75) |
| 1115 Waiver - Paramedicine | \$35,400.00 | \$120,000.00 | (\$84,600.00) | \$985,500.00 | \$1,200,000.00 | (\$214,500.00) | \$1,440,000.00 | 68.44% | \$454,500.00 |
| Total Other Revenue | \$35,400.00 | \$120,000.00 | (\$84,600.00) | \$1,077,393.75 | \$1,200,000.00 | (\$122,606.25) | \$1,440,000.00 | 74.82% | \$362,606.25 |
| Total Revenues | \$35,400.00 | \$120,000.00 | (\$84,600.00) | \$1,077,393.75 | \$1,200,000.00 | (\$122,606.25) | \$1,440,000.00 | 74.82% | \$362,606.25 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$17,048.27 | \$24,802.00 | (\$7,753.73) | \$180,580.56 | \$248,701.00 | (\$68,120.44) | \$300,567.00 | 60.08% | \$119,986.44 |
| Overtime Pay | \$35.97 | \$1,269.00 | (\$1,233.03) | \$11,412.68 | \$12,444.00 | (\$1,031.32) | \$14,941.00 | 76.39% | \$3,528.32 |
| Paid Time Off | \$3,019.65 | \$3,516.00 | (\$496.35) | \$43,217.55 | \$31,642.00 | \$11,575.55 | \$36,454.00 | 118.55% | (\$6,763.55) |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$3,000.00 | \$3,000.00 | \$0.00 | \$3,000.00 | 100.00% | \$0.00 |
| Payroll Taxes | \$1,411.05 | \$2,189.00 | (\$777.95) | \$16,986.79 | \$21,896.00 | (\$4,909.21) | \$26,275.00 | 64.65% | \$9,288.21 |
| TCDRS Plan | \$1,314.79 | \$1,935.00 | (\$620.21) | \$15,590.48 | \$19,149.00 | (\$3,558.52) | \$23,019.00 | 67.73% | \$7,428.52 |
| Total Payroll Expenses | \$22,829.73 | \$33,711.00 | (\$10,881.27) | \$270,788.06 | \$336,832.00 | (\$66,043.94) | \$404,256.00 | 66.98% | \$133,467.94 |
| Operating Expenses | | | | | | | | | |
| Community Education | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | (\$2,000.00) | \$2,000.00 | 0.00% | \$2,000.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$300.00 | (\$300.00) | \$300.00 | 0.00% | \$300.00 |
| Leases/Contracts | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$10,300.00 | (\$10,300.00) | \$10,300.00 | 0.00% | \$10,300.00 |
| Telephones-Cellular | \$234.72 | \$460.00 | (\$225.28) | \$2,528.67 | \$4,600.00 | (\$2,071.33) | \$5,520.00 | 45.81% | \$2,991.33 |
| Total Operating Expenses | \$234.72 | \$460.00 | (\$225.28) | \$2,528.67 | \$17,200.00 | (\$14,671.33) | \$18,120.00 | 13.96% | \$15,591.33 |
| Total Expenses | \$23,064.45 | \$34,171.00 | (\$11,106.55) | \$273,316.73 | \$354,032.00 | (\$80,715.27) | \$422,376.00 | 64.71% | \$149,059.27 |
| Revenue over Expeditures | \$12,335.55 | \$85,829.00 | (\$73,493.45) | \$804,077.02 | \$845,968.00 | (\$41,890.98) | \$1,017,624.00 | 79.02% | \$213,546.98 |

For the Period Ended July 31, 2021

| Current | Current | Current | | | | Total | %YTD | Annual |
|---------|---------|----------|--------|--------|----------|--------|--------|-----------|
| Month | Month | Month | YTD | YTD | YTD | Annual | Annual | Budget |
| Actual | Budget | Variance | Actual | Budget | Variance | Budget | Budget | Remaining |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|----------------------------|----------------------------|------------------------------|------------------|------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 040 - Buildings MCHD | | | | | | | | | |
| Expenses | | | | | | | | | |
| Operating Expenses | | | | | | | | | |
| Capital Lease Expense | \$0.00 | \$0.00 | \$0.00 | \$157,478.40 | \$157,714.00 | (\$235.60) | \$157,714.00 | 99.85% | \$235.60 |
| Interest Expense | \$0.00 | \$0.00 | \$0.00 | \$1,495.66 | \$1,499.00 | (\$3.34) | \$1,499.00 | 99.78% | \$3.34 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$5,678.68 | \$0.00 | \$5,678.68 | \$0.00 | 0.00% | (\$5,678.68) |
| Total Operating Expenses | \$0.00 | \$0.00 | \$0.00 | \$164,652.74 | \$159,213.00 | \$5,439.74 | \$159,213.00 | 103.42% | (\$5,439.74) |
| Capital Expenditures | | | | | | | | | |
| Capital Purchase - Building/Improvements | \$250,000.00 | \$250,000.00 | \$0.00 | \$967,992.50 | \$968,448.07 | (\$455.57) | \$1,306,978.68 | 74.06% | \$338,986.18 |
| Total Capital Expenditures | \$250,000.00 | \$250,000.00 | \$0.00 | \$967,992.50 | \$968,448.07 | (\$455.57) | \$1,306,978.68 | 74.06% | \$338,986.18 |
| Total Expenses | \$250,000.00 | \$250,000.00 | \$0.00 | \$1,132,645.24 | \$1,127,661.07 | \$4,984.17 | \$1,466,191.68 | 77.25% | \$333,546.44 |
| Revenue over Expeditures | (\$250,000.00) | (\$250,000.00) | \$0.00 | (\$1,132,645.24) | (\$1,127,661.07) | (\$4,984.17) | (\$1,466,191.68) | 77.25% | (\$333,546.44) |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 042 - EMS Tactical Team | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$6,446.25 | \$4,812.00 | \$1,634.25 | \$43,281.66 | \$55,604.00 | (\$12,322.34) | \$65,228.00 | 66.35% | \$21,946.34 |
| Overtime Pay | \$696.21 | \$2,406.00 | (\$1,709.79) | \$7,806.15 | \$27,802.00 | (\$19,995.85) | \$32,614.00 | 23.94% | \$24,807.85 |
| Payroll Taxes | \$525.39 | \$534.00 | (\$8.61) | \$3,746.59 | \$6,170.00 | (\$2,423.41) | \$7,238.00 | 51.76% | \$3,491.41 |
| TCDRS Plan | \$467.10 | \$472.00 | (\$4.90) | \$3,341.10 | \$5,454.00 | (\$2,112.90) | \$6,398.00 | 52.22% | \$3,056.90 |
| Total Payroll Expenses | \$8,134.95 | \$8,224.00 | (\$89.05) | \$58,175.50 | \$95,030.00 | (\$36,854.50) | \$111,478.00 | 52.19% | \$53,302.50 |
| Operating Expenses | | | | | | | | | |
| Conferences - Fees, Travel, & Meals | \$594.69 | \$0.00 | \$594.69 | \$1,498.23 | \$1,500.00 | (\$1.77) | \$1,500.00 | 99.88% | \$1.77 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$125.00 | \$125.00 | \$0.00 | \$125.00 | 100.00% | \$0.00 |
| Small Equipment & Furniture | \$0.00 | \$1,190.00 | (\$1,190.00) | \$0.00 | \$1,815.00 | (\$1,815.00) | \$1,815.00 | 0.00% | \$1,815.00 |
| Training/Related Expenses-CE | \$254.96 | \$0.00 | \$254.96 | \$2,384.26 | \$3,520.00 | (\$1,135.74) | \$3,520.00 | 67.73% | \$1,135.74 |
| Uniforms | \$0.00 | \$0.00 | \$0.00 | \$1,130.00 | \$2,000.00 | (\$870.00) | \$2,000.00 | 56.50% | \$870.00 |
| Total Operating Expenses | \$849.65 | \$1,190.00 | (\$340.35) | \$5,137.49 | \$8,960.00 | (\$3,822.51) | \$8,960.00 | 57.34% | \$3,822.51 |
| Total Expenses | \$8,984.60 | \$9,414.00 | (\$429.40) | \$63,312.99 | \$103,990.00 | (\$40,677.01) | \$120,438.00 | 52.57% | \$57,125.01 |
| Revenue over Expeditures | (\$8,984.60) | (\$9,414.00) | \$429.40 | (\$63,312.99) | (\$103,990.00) | \$40,677.01 | (\$120,438.00) | 52.57% | (\$57,125.01) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 045 - EMS Quality | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| EMS - Trauma Fund Income | \$0.00 | \$0.00 | \$0.00 | \$36,919.00 | \$30,000.00 | \$6,919.00 | \$30,000.00 | 123.06% | (\$6,919.00) |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$36,919.00 | \$30,000.00 | \$6,919.00 | \$30,000.00 | 123.06% | (\$6,919.00) |
| | | | | | | + 5/5 15355 | | | (4 = 7 = 1 = 1 = 2) |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$36,919.00 | \$30,000.00 | \$6,919.00 | \$30,000.00 | 123.06% | (\$6,919.00) |
| | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$28,780.42 | \$31,632.00 | (\$2,851.58) | \$301,336.18 | \$310,199.00 | (\$8,862.82) | \$372,443.00 | 80.91% | \$71,106.82 |
| Overtime Pay | \$0.00 | \$0.00 | \$0.00 | \$7,733.52 | \$0.00 | \$7,733.52 | \$0.00 | 0.00% | (\$7,733.52) |
| Paid Time Off | \$6,979.03 | \$4,282.00 | \$2,697.03 | \$41,867.51 | \$41,992.00 | (\$124.49) | \$50,418.00 | 83.04% | \$8,550.49 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$5,000.00 | \$5,000.00 | \$0.00 | \$5,000.00 | 100.00% | \$0.00 |
| Payroll Taxes | \$2,559.38 | \$2,658.00 | (\$98.62) | \$25,822.99 | \$26,447.00 | (\$624.01) | \$31,677.00 | 81.52% | \$5,854.01 |
| TCDRS Plan | \$2,338.65 | \$2,349.00 | (\$10.35) | \$23,291.03 | \$23,034.00 | \$257.03 | \$27,656.00 | 84.22% | \$4,364.97 |
| Total Payroll Expenses | \$40,657.48 | \$40,921.00 | (\$263.52) | \$405,051.23 | \$406,672.00 | (\$1,620.77) | \$487,194.00 | 83.14% | \$82,142.77 |
| Operating Expenses | | | | | | | | | |
| Books/Materials | \$0.00 | \$670.00 | (\$670.00) | \$54.44 | \$850.00 | (\$795.56) | \$1,100.00 | 4.95% | \$1,045.56 |
| Business Licenses | \$0.00 | \$30.00 | (\$30.00) | \$0.00 | \$189.00 | (\$189.00) | \$249.00 | 0.00% | \$249.00 |
| Computer Software | \$2,992.50 | \$3,705.00 | (\$712.50) | \$2,992.50 | \$3,705.00 | (\$712.50) | \$3,705.00 | 80.77% | \$712.50 |
| Computer Supplies/Non-Cap. | \$0.00 | \$50.00 | (\$50.00) | \$213.96 | \$325.00 | (\$111.04) | \$425.00 | 50.34% | \$211.04 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$1,044.16 | \$6,402.00 | (\$5,357.84) | \$6,402.00 | 16.31% | \$5,357.84 |
| Dues/Subscriptions | \$186.00 | \$88.00 | \$98.00 | \$741.00 | \$828.00 | (\$87.00) | \$1,111.00 | 66.70% | \$370.00 |
| Employee Recognition | \$0.00 | \$150.00 | (\$150.00) | \$150.00 | \$300.00 | (\$150.00) | \$300.00 | 50.00% | \$150.00 |
| Meeting Expenses | \$36.46 | \$50.00 | (\$13.54) | \$550.29 | \$550.00 | \$0.29 | \$1,500.00 | 36.69% | \$949.71 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,200.00 | 0.00% | \$1,200.00 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$361.46 | \$426.00 | (\$64.54) | \$426.00 | 84.85% | \$64.54 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Telephones-Cellular | \$198.99 | \$206.00 | (\$7.01) | \$1,741.36 | \$2,060.00 | (\$318.64) | \$2,472.00 | 70.44% | \$730.64 |
| Training/Related Expenses-CE | \$0.00 | \$5,333.00 | (\$5,333.00) | \$37,519.00 | \$36,645.00 | \$874.00 | \$37,845.00 | 99.14% | \$326.00 |
| Total Operating Expenses | \$3,413.95 | \$10,282.00 | (\$6,868.05) | \$45,368.17 | \$52,280.00 | (\$6,911.83) | \$56,735.00 | 79.97% | \$11,366.83 |
| Total Expenses | \$44,071.43 | \$51,203.00 | (\$7,131.57) | \$450,419.40 | \$458,952.00 | (\$8,532.60) | \$543,929.00 | 82.81% | \$93,509.60 |
| Revenue over Expeditures | (\$44,071.43) | (\$51,203.00) | \$7,131.57 | (\$413,500.40) | (\$428,952.00) | \$15,451.60 | (\$513,929.00) | 80.46% | (\$100,428.60) |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-----------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 046 - EMS Bike Team | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$762.81 | \$2,011.00 | (\$1,248.19) | \$7,721.40 | \$27,988.00 | (\$20,266.60) | \$32,513.00 | 23.75% | \$24,791.60 |
| Overtime Pay | \$0.00 | \$1,006.00 | (\$1,006.00) | \$1,454.41 | \$13,997.00 | (\$12,542.59) | \$16,260.00 | 8.94% | \$14,805.59 |
| Payroll Taxes | \$55.66 | \$223.00 | (\$167.34) | \$677.44 | \$3,105.00 | (\$2,427.56) | \$3,607.00 | 18.78% | \$2,929.56 |
| TCDRS Plan | \$49.89 | \$197.00 | (\$147.11) | \$600.11 | \$2,745.00 | (\$2,144.89) | \$3,189.00 | 18.82% | \$2,588.89 |
| Total Payroll Expenses | \$868.36 | \$3,437.00 | (\$2,568.64) | \$10,453.36 | \$47,835.00 | (\$37,381.64) | \$55,569.00 | 18.81% | \$45,115.64 |
| Operating Expenses | | | | | | | | | |
| Community Education | \$0.00 | \$125.00 | (\$125.00) | \$0.00 | \$250.00 | (\$250.00) | \$500.00 | 0.00% | \$500.00 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$60.00 | (\$60.00) | \$60.00 | 0.00% | \$60.00 |
| Small Equipment & Furniture | \$179.55 | \$1,270.00 | (\$1,090.45) | \$179.55 | \$2,540.00 | (\$2,360.45) | \$5,030.00 | 3.57% | \$4,850.45 |
| Uniforms | \$0.00 | \$1,210.00 | (\$1,210.00) | \$566.93 | \$2,420.00 | (\$1,853.07) | \$3,630.00 | 15.62% | \$3,063.07 |
| Total Operating Expenses | \$179.55 | \$2,605.00 | (\$2,425.45) | \$746.48 | \$5,270.00 | (\$4,523.52) | \$9,220.00 | 8.10% | \$8,473.52 |
| Total Expenses | \$1,047.91 | \$6,042.00 | (\$4,994.09) | \$11,199.84 | \$53,105.00 | (\$41,905.16) | \$64,789.00 | 17.29% | \$53,589.16 |
| Revenue over Expeditures | (\$1,047.91) | (\$6,042.00) | \$4,994.09 | (\$11,199.84) | (\$53,105.00) | \$41,905.16 | (\$64,789.00) | 17.29% | (\$53,589.16) |

Montgomery County Public Health District Balance Sheet

As of July 31, 2021

| | | Fund 22 07/31/2021 |
|----------------------------|--|--------------------|
| ASSETS | | |
| Cash and Equivalents | | |
| 22-000-10400 | Petty Cash-PHP-BS | \$200.00 |
| 22-000-11510 | MCPHD Operating Account - WF-BS | \$3,095,311.44 |
| Total Cash and Equiva | lents | \$3,095,511.44 |
| Receivables | | |
| 22-000-14300 | A/R-Other-BS | \$7,500.00 |
| 22-000-14400 | A/R-Grant Revenue-BS | \$149,634.64 |
| 22-000-14550 | Receivable from Primary Government-BS | (\$142,348.29) |
| Total Receivables | | \$14,786.35 |
| TOTAL ASSETS | | \$3,110,297.79 |
| LIABILITIES | | |
| Current Liabilities | | |
| 22-000-20500 | Accounts Payable-BS | \$82.62 |
| 22-000-21000 | Accrued Expenditures-BS | \$4,856.00 |
| 22-000-21400 | Accrued Payroll-BS | \$28,785.18 |
| Total Current Liabil | ities | \$33,723.80 |
| Deferred Liabilities | | |
| 22-000-23200 | Deferred Revenue-BS | \$4,168.57 |
| Total Deferred Liab | illities | \$4,168.57 |
| TOTAL LIABILITIES | | \$37,892.37 |
| CAPITAL | | |
| 22-000-30225 | Assigned - Open Purchase Orders-BS | \$959.86 |
| 22-000-30802 | Restricted - NACCHO Grant Funds Remaining-BS | \$4,168.57 |
| 22-000-39050 | Unassigned Fund Balance-MCPHD-BS | \$3,067,276.99 |
| TOTAL CAPITAL | | \$3,072,405.42 |
| TOTAL LIABILITIES AND | CAPITAL | \$3,110,297.79 |

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| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$7,500.00 | \$7,518.00 | (\$18.00) | \$75,018.00 | \$75,180.00 | (\$162.00) | \$90,216.00 | 83.15% | \$15,198.00 |
| Proceeds from Grant Funding | \$69,595.74 | \$126,417.00 | (\$56,821.26) | \$785,449.90 | \$1,168,429.00 | (\$382,979.10) | \$1,372,716.00 | 57.22% | \$587,266.10 |
| 1115 Waiver - Paramedicine | \$0.00 | \$0.00 | \$0.00 | \$2,340,380.24 | \$2,076,629.65 | \$263,750.59 | \$2,076,629.65 | 112.70% | (\$263,750.59) |
| Immunization Fees | \$1,534.76 | \$1,600.00 | (\$65.24) | \$12,252.52 | \$16,000.00 | (\$3,747.48) | \$19,200.00 | 63.82% | \$6,947.48 |
| Employee Medical Premiums | \$4,514.77 | \$3,583.00 | \$931.77 | \$44,510.57 | \$36,322.00 | \$8,188.57 | \$42,524.00 | 104.67% | (\$1,986.57) |
| Total Other Revenue | \$83,145.27 | \$139,118.00 | (\$55,972.73) | \$3,257,611.23 | \$3,372,560.65 | (\$114,949.42) | \$3,601,285.65 | 90.46% | \$343,674.42 |
| Total Revenues | \$83,145.27 | \$139,118.00 | (\$55,972.73) | \$3,257,611.23 | \$3,372,560.65 | (\$114,949.42) | \$3,601,285.65 | 90.46% | \$343,674.42 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$47,777.32 | \$65,843.00 | (\$18,065.68) | \$565,636.57 | \$650,199.00 | (\$84,562.43) | \$775,057.00 | 72.98% | \$209,420.43 |
| Overtime Pay | \$166.17 | \$98.00 | \$68.17 | \$1,797.99 | \$233.00 | \$1,564.99 | \$430.00 | 418.14% | (\$1,367.99) |
| Paid Time Off | \$13,406.50 | \$8,840.00 | \$4,566.50 | \$96,014.91 | \$80,504.00 | \$15,510.91 | \$94,041.00 | 102.10% | (\$1,973.91) |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$13,000.00 | \$0.00 | \$13,000.00 | \$0.00 | 0.00% | (\$13,000.00) |
| Payroll Taxes | \$4,217.59 | \$7,247.00 | (\$3,029.41) | \$48,207.25 | \$71,399.00 | (\$23,191.75) | \$85,090.00 | 56.65% | \$36,882.75 |
| TCDRS Plan | \$3,742.88 | \$4,977.00 | (\$1,234.12) | \$36,897.82 | \$44,920.00 | (\$8,022.18) | \$54,134.00 | 68.16% | \$17,236.18 |
| Health & Dental | \$1,586.58 | \$2,713.00 | (\$1,126.42) | \$15,760.92 | \$31,925.00 | (\$16,164.08) | \$37,035.00 | 42.56% | \$21,274.08 |
| Health Insurance Claims | \$12,652.92 | \$11,911.00 | \$741.92 | \$156,481.08 | \$104,187.00 | \$52,294.08 | \$126,402.00 | 123.80% | (\$30,079.08) |
| Health Insurance Admin Fees | \$2,885.86 | \$2,300.00 | \$585.86 | \$27,714.94 | \$23,324.00 | \$4,390.94 | \$27,588.00 | 100.46% | (\$126.94) |
| Total Payroll Expenses | \$86,435.82 | \$103,929.00 | (\$17,493.18) | \$961,511.48 | \$1,006,691.00 | (\$45,179.52) | \$1,199,777.00 | 80.14% | \$238,265.52 |
| Operating Expenses | | | | | | | | | |
| Unemployment Expense | \$0.00 | \$180.00 | (\$180.00) | \$0.00 | \$1,800.00 | (\$1,800.00) | \$2,160.00 | 0.00% | \$2,160.00 |
| Accounting/Auditing Fees | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$7,000.00 | (\$7,000.00) | \$7,000.00 | 0.00% | \$7,000.00 |
| Credit Card Processing Fee | \$56.67 | \$55.00 | \$1.67 | \$488.04 | \$550.00 | (\$61.96) | \$660.00 | 73.95% | \$171.96 |
| Community Preparedness Supplies | \$0.00 | \$19,689.00 | (\$19,689.00) | \$17,296.78 | \$48,364.00 | (\$31,067.22) | \$50,953.00 | 33.95% | \$33,656.22 |
| Computer Software | \$400.00 | \$400.00 | \$0.00 | \$6,910.00 | \$4,035.00 | \$2,875.00 | \$4,835.00 | 142.92% | (\$2,075.00) |
| Computer Supplies/Non-Cap. | \$0.00 | \$3,911.00 | (\$3,911.00) | \$7,228.07 | \$19,051.00 | (\$11,822.93) | \$19,850.00 | 36.41% | \$12,621.93 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$14,560.00 | (\$14,560.00) | \$21,402.00 | 0.00% | \$21,402.00 |
| Contractual Obligations- Other | \$2,000.00 | \$21,721.00 | (\$19,721.00) | \$44,109.15 | \$217,210.00 | (\$173,100.85) | \$260,651.00 | 16.92% | \$216,541.85 |
| Disposable Medical Supplies | \$34.91 | \$2,093.00 | (\$2,058.09) | \$1,680.10 | \$43,252.00 | (\$41,571.90) | \$47,438.00 | 3.54% | \$45,757.90 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$36.00 | (\$36.00) | \$36.00 | 0.00% | \$36.00 |
| Durable Medical Equipment | \$0.00 | \$3,001.00 | (\$3,001.00) | \$3,390.54 | \$35,771.00 | (\$32,380.46) | \$41,773.00 | 8.12% | \$38,382.46 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,275.00 | (\$1,275.00) | \$1,375.00 | 0.00% | \$1,375.00 |
| Fuel - Auto | \$111.89 | \$50.00 | \$61.89 | \$355.81 | \$500.00 | (\$144.19) | \$600.00 | 59.30% | \$244.19 |
| Insurance | \$0.00 | \$8,000.00 | (\$8,000.00) | \$8,461.91 | \$12,000.00 | (\$3,538.09) | \$12,000.00 | 70.52% | \$3,538.09 |
| Legal Fees | \$405.00 | \$500.00 | (\$95.00) | \$1,350.00 | \$1,500.00 | (\$150.00) | \$1,500.00 | 90.00% | \$150.00 |
| Management Fees | \$8,333.33 | \$9,963.00 | (\$1,629.67) | \$83,333.30 | \$102,852.00 | (\$19,518.70) | \$121,823.00 | 68.41% | \$38,489.70 |
| Meals - Business and Travel | \$0.00 | \$0.00 | \$0.00 | \$395.23 | \$0.00 | \$395.23 | \$0.00 | 0.00% | (\$395.23) |
| Meeting Expenses | \$0.00 | \$75.00 | (\$75.00) | \$291.02 | \$525.00 | (\$233.98) | \$675.00 | 43.11% | \$383.98 |
| Mileage Reimbursements | \$24.64 | \$212.00 | (\$187.36) | \$616.11 | \$3,265.00 | (\$2,648.89) | \$3,371.00 | 18.28% | \$2,754.89 |
| Office Supplies | \$85.21 | \$397.00 | (\$311.79) | \$2,690.39 | \$4,911.00 | (\$2,220.61) | \$5,211.00 | 51.63% | \$2,520.61 |
| Other Services - Community Paramedicine | \$35,400.00 | \$122,500.00 | (\$87,100.00) | \$985,500.00 | \$1,207,500.00 | (\$222,000.00) | \$1,452,500.00 | 67.85% | \$467,000.00 |
| Postage | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$20.00 | (\$20.00) | \$20.00 | 0.00% | \$20.00 |
| Printing Services | \$70.08 | \$0.00 | \$70.08 | \$2,399.98 | \$4,425.00 | (\$2,025.02) | \$5,725.00 | 41.92% | \$3,325.02 |
| Professional Fees | \$0.00 | \$0.00 | \$0.00 | \$180.00 | \$0.00 | \$180.00 | \$0.00 | 0.00% | (\$180.00) |
| Rent | \$9,298.42 | \$9,866.00 | (\$567.58) | \$92,984.20 | \$98,009.00 | (\$5,024.80) | \$117,274.00 | 79.29% | \$24,289.80 |
| Small Equipment & Furniture | \$639.03 | \$225.00 | \$414.03 | \$11,007.93 | \$11,484.00 | (\$476.07) | \$11,484.00 | 95.85% | \$476.07 |
| Telephones-Cellular | \$510.05 | \$1,006.00 | (\$495.95) | \$7,103.17 | \$10,751.00 | (\$3,647.83) | \$12,678.00 | 56.03% | \$5,574.83 |
| Training/Related Expenses-CE | \$0.00 | \$600.00 | (\$600.00) | \$0.00 | \$6,639.00 | (\$6,639.00) | \$10,268.00 | 0.00% | \$10,268.00 |
| Uniforms | \$609.00 | \$0.00 | \$609.00 | \$609.00 | \$2,000.00 | (\$1,391.00) | \$2,630.00 | 23.16% | \$2,021.00 |
| Worker's Compensation Insurance | \$79.21 | \$149.00 | (\$69.79) | \$881.26 | \$1,863.00 | (\$981.74) | \$2,142.00 | 41.14% | \$1,260.74 |
| Total Operating Expenses | \$58,057.44 | \$204,593.00 | (\$146,535.56) | \$1,279,261.99 | \$1,861,148.00 | (\$581,886.01) | \$2,218,034.00 | 57.68% | \$938,772.01 |
| Total Expenses | \$144,493.26 | \$308,522.00 | (\$164,028.74) | \$2,240,773.47 | \$2,867,839.00 | (\$627,065.53) | \$3,417,811.00 | 65.56% | \$1,177,037.53 |
| Revenue over Expeditures | (\$61,347.99) | (\$169,404.00) | \$108,056.01 | \$1,016,837.76 | \$504,721.65 | \$512,116.11 | \$183,474.65 | 554.21% | (\$833,363.11) |

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| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 121 - IDCU/SUR C# | | | _ | _ | | _ | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$6,876.10 | \$7,441.00 | (\$564.90) | \$60,430.94 | \$73,679.00 | (\$13,248.06) | \$81,120.00 | 74.50% | \$20,689.06 |
| Employee Medical Premiums | \$300.99 | \$226.00 | \$74.99 | \$2,967.39 | \$2,499.00 | \$468.39 | \$2,725.00 | 108.90% | (\$242.39) |
| Total Other Revenue | \$7,177.09 | \$7,667.00 | (\$489.91) | \$63,398.33 | \$76,178.00 | (\$12,779.67) | \$83,845.00 | 75.61% | \$20,446.67 |
| Total Revenues | \$7,177.09 | \$7,667.00 | (\$489.91) | \$63,398.33 | \$76,178.00 | (\$12,779.67) | \$83,845.00 | 75.61% | \$20,446.67 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$3,626.95 | \$3,865.00 | (\$238.05) | \$31,545.87 | \$37,350.00 | (\$5,804.13) | \$41,215.00 | 76.54% | \$9,669.13 |
| Paid Time Off | \$593.26 | \$512.00 | \$81.26 | \$6,328.27 | \$4,938.00 | \$1,390.27 | \$5,450.00 | 116.12% | (\$878.27) |
| Payroll Taxes | \$280.58 | \$314.00 | (\$33.42) | \$2,695.17 | \$3,035.00 | (\$339.83) | \$3,349.00 | 80.48% | \$653.83 |
| TCDRS Plan | \$250.23 | \$302.00 | (\$51.77) | \$427.39 | \$2,908.00 | (\$2,480.61) | \$3,208.00 | 13.32% | \$2,780.61 |
| Health & Dental | \$125.68 | \$166.00 | (\$40.32) | \$198.24 | \$1,997.00 | (\$1,798.76) | \$2,164.00 | 9.16% | \$1,965.76 |
| Health Insurance Claims | \$843.52 | \$776.00 | \$67.52 | \$10,432.07 | \$7,630.00 | \$2,802.07 | \$8,407.00 | 124.09% | (\$2,025.07) |
| Health Insurance Admin Fees | \$192.39 | \$164.00 | \$28.39 | \$1,847.64 | \$1,624.00 | \$223.64 | \$1,788.00 | 103.34% | (\$59.64) |
| Total Payroll Expenses | \$5,912.61 | \$6,099.00 | (\$186.39) | \$53,474.65 | \$59,482.00 | (\$6,007.35) | \$65,581.00 | 81.54% | \$12,106.35 |
| Operating Expenses | | | | | | | | | |
| Management Fees | \$697.00 | \$955.00 | (\$258.00) | \$5,538.85 | \$9,403.00 | (\$3,864.15) | \$10,358.00 | 53.47% | \$4,819.15 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$348.00 | (\$348.00) | \$348.00 | 0.00% | \$348.00 |
| Office Supplies | \$12.50 | \$0.00 | \$12.50 | \$12.50 | \$364.00 | (\$351.50) | \$364.00 | 3.43% | \$351.50 |
| Rent | \$431.73 | \$467.00 | (\$35.27) | \$3,913.93 | \$4,600.00 | (\$686.07) | \$5,067.00 | 77.24% | \$1,153.07 |
| Telephones-Cellular | \$119.41 | \$84.00 | \$35.41 | \$423.86 | \$835.00 | (\$411.14) | \$919.00 | 46.12% | \$495.14 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,150.00 | (\$1,150.00) | \$1,150.00 | 0.00% | \$1,150.00 |
| Worker's Compensation Insurance | \$3.84 | \$5.00 | (\$1.16) | \$34.54 | \$50.00 | (\$15.46) | \$55.00 | 62.80% | \$20.46 |
| Total Operating Expenses | \$1,264.48 | \$1,511.00 | (\$246.52) | \$9,923.68 | \$16,750.00 | (\$6,826.32) | \$18,261.00 | 54.34% | \$8,337.32 |
| Total Expenses | \$7,177.09 | \$7,610.00 | (\$432.91) | \$63,398.33 | \$76,232.00 | (\$12,833.67) | \$83,842.00 | 75.62% | \$20,443.67 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Revenue over Expeditures | \$0.00 | \$57.00 | (\$57.00) | \$0.00 | (\$54.00) | \$54.00 | \$3.00 | 0.00% | \$3.00 |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 122 - COVID-19 Crisis CoAG FY 2020 | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$8,946.67 | \$39,193.00 | (\$30,246.33) | \$165,720.60 | \$416,337.00 | (\$250,616.40) | \$494,718.00 | 33.50% | \$328,997.40 |
| Employee Medical Premiums | \$902.96 | \$400.00 | \$502.96 | \$8,902.15 | \$4,000.00 | \$4,902.15 | \$4,804.00 | 185.31% | (\$4,098.15) |
| Total Other Revenue | \$9,849.63 | \$39,593.00 | (\$29,743.37) | \$174,622.75 | \$420,337.00 | (\$245,714.25) | \$499,522.00 | 34.96% | \$324,899.25 |
| Total Revenues | \$9,849.63 | \$39,593.00 | (\$29,743.37) | \$174,622.75 | \$420,337.00 | (\$245,714.25) | \$499,522.00 | 34.96% | \$324,899.25 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$2,907.36 | \$10,264.00 | (\$7,356.64) | \$79,992.72 | \$102,635.00 | (\$22,642.28) | \$123,163.00 | 64.95% | \$43,170.28 |
| Overtime Pay | \$0.00 | \$15.00 | (\$15.00) | \$12.64 | \$150.00 | (\$137.36) | \$180.00 | 7.02% | \$167.36 |
| Paid Time Off | \$2,812.59 | \$247.00 | \$2,565.59 | \$15,096.38 | \$2,465.00 | \$12,631.38 | \$2,957.00 | 510.53% | (\$12,139.38) |
| Payroll Taxes | \$414.06 | \$2,507.00 | (\$2,092.94) | \$7,024.98 | \$25,065.00 | (\$18,040.02) | \$30,078.00 | 23.36% | \$23,053.02 |
| TCDRS Plan | \$250.95 | \$277.00 | (\$26.05) | \$3,973.97 | \$2,773.00 | \$1,200.97 | \$3,328.00 | 119.41% | (\$645.97) |
| Health & Dental | \$153.69 | \$774.00 | (\$620.31) | \$1,524.91 | \$7,737.00 | (\$6,212.09) | \$9,285.00 | 16.42% | \$7,760.09 |
| Health Insurance Claims | \$2,530.58 | \$1,217.00 | \$1,313.58 | \$31,296.19 | \$12,165.00 | \$19,131.19 | \$14,598.00 | 214.39% | (\$16,698.19) |
| Health Insurance Admin Fees | \$577.17 | \$254.00 | \$323.17 | \$5,542.99 | \$2,535.00 | \$3,007.99 | \$3,042.00 | 182.22% | (\$2,500.99) |
| Total Payroll Expenses | \$9,646.40 | \$15,555.00 | (\$5,908.60) | \$144,464.78 | \$155,525.00 | (\$11,060.22) | \$186,631.00 | 77.41% | \$42,166.22 |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$0.00 | \$0.00 | \$6,000.00 | \$0.00 | \$6,000.00 | \$0.00 | 0.00% | (\$6,000.00) |
| Computer Supplies/Non-Cap. | \$0.00 | \$399.00 | (\$399.00) | \$0.00 | \$3,998.00 | (\$3,998.00) | \$4,797.00 | 0.00% | \$4,797.00 |
| Contractual Obligations- Other | \$0.00 | \$19,721.00 | (\$19,721.00) | \$23,859.15 | \$197,210.00 | (\$173,350.85) | \$236,651.00 | 10.08% | \$212,791.85 |
| Disposable Medical Supplies | \$0.00 | \$1,843.00 | (\$1,843.00) | \$0.00 | \$40,436.00 | (\$40,436.00) | \$44,122.00 | 0.00% | \$44,122.00 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$36.00 | (\$36.00) | \$36.00 | 0.00% | \$36.00 |
| Durable Medical Equipment | \$0.00 | \$3,001.00 | (\$3,001.00) | \$0.00 | \$33,001.00 | (\$33,001.00) | \$39,003.00 | 0.00% | \$39,003.00 |
| Small Equipment & Furniture | \$198.03 | \$0.00 | \$198.03 | \$198.03 | \$0.00 | \$198.03 | \$0.00 | 0.00% | (\$198.03) |
| Worker's Compensation Insurance | \$5.20 | \$52.00 | (\$46.80) | \$100.79 | \$520.00 | (\$419.21) | \$625.00 | 16.13% | \$524.21 |
| Total Operating Expenses | \$203.23 | \$25,016.00 | (\$24,812.77) | \$30,157.97 | \$275,201.00 | (\$245,043.03) | \$325,234.00 | 9.27% | \$295,076.03 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Total Expenses | \$9,849.63 | \$40,571.00 | (\$30,721.37) | \$174,622.75 | \$430,726.00 | (\$256,103.25) | \$511,865.00 | 34.12% | \$337,242.25 |
| Revenue over Expeditures | \$0.00 | (\$978.00) | \$978.00 | \$0.00 | (\$10,389.00) | \$10,389.00 | (\$12,343.00) | 0.00% | (\$12,343.00) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 123 - CPS/Hazards | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$0.00 | \$0.00 | \$0.00 | \$203,778.72 | \$211,516.00 | (\$7,737.28) | \$211,516.00 | 96.34% | \$7,737.28 |
| Employee Medical Premiums | \$0.00 | \$0.00 | \$0.00 | \$6,665.97 | \$5,922.00 | \$743.97 | \$5,922.00 | 112.56% | (\$743.97) |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$210,444.69 | \$217,438.00 | (\$6,993.31) | \$217,438.00 | 96.78% | \$6,993.31 |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$210,444.69 | \$217,438.00 | (\$6,993.31) | \$217,438.00 | 96.78% | \$6,993.31 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$0.00 | \$0.00 | \$0.00 | \$125,982.01 | \$118,339.00 | \$7,643.01 | \$118,339.00 | 106.46% | (\$7,643.01) |
| Paid Time Off | \$0.00 | \$0.00 | \$0.00 | \$13,250.29 | \$14,566.00 | (\$1,315.71) | \$14,566.00 | 90.97% | \$1,315.71 |
| Payroll Taxes | \$0.00 | \$0.00 | \$0.00 | \$9,683.44 | \$10,037.00 | (\$353.56) | \$10,037.00 | 96.48% | \$353.56 |
| TCDRS Plan | \$0.00 | \$0.00 | \$0.00 | \$4,222.43 | \$9,684.00 | (\$5,461.57) | \$9,684.00 | 43.60% | \$5,461.57 |
| Health & Dental | \$0.00 | \$0.00 | \$0.00 | \$3,048.05 | \$4,302.00 | (\$1,253.95) | \$4,302.00 | 70.85% | \$1,253.95 |
| Health Insurance Claims | \$0.00 | \$0.00 | \$0.00 | \$23,971.36 | \$11,002.00 | \$12,969.36 | \$11,002.00 | 217.88% | (\$12,969.36) |
| Health Insurance Admin Fees | \$0.00 | \$0.00 | \$0.00 | \$4,138.18 | \$3,844.00 | \$294.18 | \$3,844.00 | 107.65% | (\$294.18) |
| Total Payroll Expenses | \$0.00 | \$0.00 | \$0.00 | \$184,295.76 | \$171,774.00 | \$12,521.76 | \$171,774.00 | 107.29% | (\$12,521.76) |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$0.00 | \$0.00 | \$1,112.50 | \$7,112.00 | (\$5,999.50) | \$7,112.00 | 15.64% | \$5,999.50 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3,850.00 | (\$3,850.00) | \$3,850.00 | 0.00% | \$3,850.00 |
| Contractual Obligations- Other | \$0.00 | \$0.00 | \$0.00 | \$16,497.00 | \$16,497.00 | \$0.00 | \$16,497.00 | 100.00% | \$0.00 |
| Management Fees | \$0.00 | \$0.00 | \$0.00 | \$14,913.10 | \$25,431.00 | (\$10,517.90) | \$25,431.00 | 58.64% | \$10,517.90 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,294.00 | (\$1,294.00) | \$1,294.00 | 0.00% | \$1,294.00 |
| Office Supplies | \$0.00 | \$0.00 | \$0.00 | \$928.26 | \$1,500.00 | (\$571.74) | \$1,500.00 | 61.88% | \$571.74 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$62.50 | \$1,500.00 | (\$1,437.50) | \$1,500.00 | 4.17% | \$1,437.50 |
| Rent | \$0.00 | \$0.00 | \$0.00 | \$11,214.29 | \$11,686.00 | (\$471.71) | \$11,686.00 | 95.96% | \$471.71 |
| Telephones-Cellular | \$0.00 | \$0.00 | \$0.00 | \$1,620.18 | \$2,105.00 | (\$484.82) | \$2,105.00 | 76.97% | \$484.82 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,450.00 | (\$2,450.00) | \$2,450.00 | 0.00% | \$2,450.00 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Worker's Compensation Insurance | \$0.00 | \$0.00 | \$0.00 | \$228.77 | \$310.00 | (\$81.23) | \$310.00 | 73.80% | \$81.23 |
| Total Operating Expenses | \$0.00 | \$0.00 | \$0.00 | \$46,576.60 | \$73,735.00 | (\$27,158.40) | \$73,735.00 | 63.17% | \$27,158.40 |
| Total Expenses | \$0.00 | \$0.00 | \$0.00 | \$230,872.36 | \$245,509.00 | (\$14,636.64) | \$245,509.00 | 94.04% | \$14,636.64 |
| Revenue over Expeditures | \$0.00 | \$0.00 | \$0.00 | (\$20,427.67) | (\$28,071.00) | \$7,643.33 | (\$28,071.00) | 72.77% | (\$7,643.33) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 124 - IDCU/COVID 19 | | | | | | | | | _ |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$11,741.58 | \$14,104.00 | (\$2,362.42) | \$116,083.55 | \$144,644.00 | (\$28,560.45) | \$171,949.00 | 67.51% | \$55,865.45 |
| Employee Medical Premiums | \$601.97 | \$493.00 | \$108.97 | \$5,934.75 | \$4,683.00 | \$1,251.75 | \$5,669.00 | 104.69% | (\$265.75) |
| Total Other Revenue | \$12,343.55 | \$14,597.00 | (\$2,253.45) | \$122,018.30 | \$149,327.00 | (\$27,308.70) | \$177,618.00 | 68.70% | \$55,599.70 |
| | | | | | | (1 /2 2 2 2 7 | | | , , , , , , , , , |
| Total Revenues | \$12,343.55 | \$14,597.00 | (\$2,253.45) | \$122,018.30 | \$149,327.00 | (\$27,308.70) | \$177,618.00 | 68.70% | \$55,599.70 |
| Expenses | | | | | | | | | |
| Ехрепзез | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$7,866.17 | \$7,828.00 | \$38.17 | \$57,838.07 | \$69,188.00 | (\$11,349.93) | \$85,668.00 | 67.51% | \$27,829.93 |
| Paid Time Off | \$372.88 | \$1,236.00 | (\$863.12) | \$6,897.93 | \$10,544.00 | (\$3,646.07) | \$12,192.00 | 56.58% | \$5,294.07 |
| Payroll Taxes | \$586.74 | \$671.00 | (\$84.26) | \$4,625.53 | \$5,901.00 | (\$1,275.47) | \$7,243.00 | 63.86% | \$2,617.47 |
| TCDRS Plan | \$354.40 | \$593.00 | (\$238.60) | \$4,005.98 | \$5,215.00 | (\$1,209.02) | \$6,401.00 | 62.58% | \$2,395.02 |
| Health & Dental | \$60.34 | \$302.00 | (\$241.66) | \$692.56 | \$3,392.00 | (\$2,699.44) | \$3,996.00 | 17.33% | \$3,303.44 |
| Health Insurance Claims | \$1,687.06 | \$1,662.00 | \$25.06 | \$20,864.16 | \$14,798.00 | \$6,066.16 | \$18,122.00 | 115.13% | (\$2,742.16) |
| Health Insurance Admin Fees | \$384.78 | \$342.00 | \$42.78 | \$3,695.32 | \$3,062.00 | \$633.32 | \$3,746.00 | 98.65% | \$50.68 |
| Total Payroll Expenses | \$11,312.37 | \$12,634.00 | (\$1,321.63) | \$98,619.55 | \$112,100.00 | (\$13,480.45) | \$137,368.00 | 71.79% | \$38,748.45 |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$889.00 | (\$889.00) | \$6,004.35 | \$12,444.00 | (\$6,439.65) | \$13,333.00 | 45.03% | \$7,328.65 |
| Computer Supplies/Non-Cap. | \$0.00 | \$0.00 | \$0.00 | \$4,369.96 | \$8,400.00 | (\$4,030.04) | \$8,400.00 | 52.02% | \$4,030.04 |
| Durable Medical Equipment | \$0.00 | \$0.00 | \$0.00 | \$1,979.34 | \$2,000.00 | (\$20.66) | \$2,000.00 | 98.97% | \$20.66 |
| Mileage Reimbursements | \$0.00 | \$12.00 | (\$12.00) | \$0.00 | \$60.00 | (\$60.00) | \$72.00 | 0.00% | \$72.00 |
| Office Supplies | \$72.71 | \$0.00 | \$72.71 | \$72.71 | \$250.00 | (\$177.29) | \$250.00 | 29.08% | \$177.29 |
| Rent | \$843.88 | \$817.00 | \$26.88 | \$6,748.13 | \$7,350.00 | (\$601.87) | \$8,983.00 | 75.12% | \$2,234.87 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$3,555.88 | \$4,285.00 | (\$729.12) | \$4,285.00 | 82.98% | \$729.12 |
| Telephones-Cellular | \$107.09 | \$245.00 | (\$137.91) | \$599.46 | \$2,198.00 | (\$1,598.54) | \$2,687.00 | 22.31% | \$2,087.54 |
| Worker's Compensation Insurance | \$7.50 | \$0.00 | \$7.50 | \$68.92 | \$240.00 | (\$171.08) | \$240.00 | 28.72% | \$171.08 |
| Total Operating Expenses | \$1,031.18 | \$1,963.00 | (\$931.82) | \$23,398.75 | \$37,227.00 | (\$13,828.25) | \$40,250.00 | 58.13% | \$16,851.25 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Total Expenses | \$12,343.55 | \$14,597.00 | (\$2,253.45) | \$122,018.30 | \$149,327.00 | (\$27,308.70) | \$177,618.00 | 68.70% | \$55,599.70 |
| Revenue over Expeditures | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00% | \$0.00 |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 125 - CPS/HAZARDS 2022 | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$21,358.72 | \$25,881.00 | (\$4,522.28) | \$21,358.72 | \$25,881.00 | (\$4,522.28) | \$68,186.00 | 31.32% | \$46,827.28 |
| Employee Medical Premiums | \$752.47 | \$616.00 | \$136.47 | \$752.47 | \$616.00 | \$136.47 | \$1,848.00 | 40.72% | \$1,095.53 |
| Total Other Revenue | \$22,111.19 | \$26,497.00 | (\$4,385.81) | \$22,111.19 | \$26,497.00 | (\$4,385.81) | \$70,034.00 | 31.57% | \$47,922.81 |
| Total Revenues | \$22,111.19 | \$26,497.00 | (\$4,385.81) | \$22,111.19 | \$26,497.00 | (\$4,385.81) | \$70,034.00 | 31.57% | \$47,922.81 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$12,122.98 | \$9,973.00 | \$2,149.98 | \$12,122.98 | \$9,973.00 | \$2,149.98 | \$30,078.00 | 40.31% | \$17,955.02 |
| Overtime Pay | \$0.00 | \$83.00 | (\$83.00) | \$0.00 | \$83.00 | (\$83.00) | \$250.00 | 0.00% | \$250.00 |
| Paid Time Off | \$2,708.85 | \$1,916.00 | \$792.85 | \$2,708.85 | \$1,916.00 | \$792.85 | \$5,334.00 | 50.78% | \$2,625.15 |
| Payroll Taxes | \$1,022.49 | \$880.00 | \$142.49 | \$1,022.49 | \$880.00 | \$142.49 | \$2,621.00 | 39.01% | \$1,598.51 |
| TCDRS Plan | \$517.55 | \$1,129.00 | (\$611.45) | \$517.55 | \$1,129.00 | (\$611.45) | \$3,363.00 | 15.39% | \$2,845.45 |
| Health & Dental | \$326.67 | \$458.00 | (\$131.33) | \$326.67 | \$458.00 | (\$131.33) | \$1,374.00 | 23.78% | \$1,047.33 |
| Health Insurance Claims | \$2,108.82 | \$2,633.00 | (\$524.18) | \$2,108.82 | \$2,633.00 | (\$524.18) | \$7,899.00 | 26.70% | \$5,790.18 |
| Health Insurance Admin Fees | \$480.98 | \$428.00 | \$52.98 | \$480.98 | \$428.00 | \$52.98 | \$1,284.00 | 37.46% | \$803.02 |
| Total Payroll Expenses | \$19,288.34 | \$17,500.00 | \$1,788.34 | \$19,288.34 | \$17,500.00 | \$1,788.34 | \$52,203.00 | 36.95% | \$32,914.66 |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$2,100.00 | (\$2,100.00) | \$0.00 | \$2,100.00 | (\$2,100.00) | \$3,800.00 | 0.00% | \$3,800.00 |
| Computer Supplies/Non-Cap. | \$0.00 | \$3,512.00 | (\$3,512.00) | \$0.00 | \$3,512.00 | (\$3,512.00) | \$3,512.00 | 0.00% | \$3,512.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$269.00 | 0.00% | \$269.00 |
| Contractual Obligations- Other | \$1,833.00 | \$1,833.00 | \$0.00 | \$1,833.00 | \$1,833.00 | \$0.00 | \$5,499.00 | 33.33% | \$3,666.00 |
| Management Fees | \$1,719.27 | \$2,573.00 | (\$853.73) | \$1,719.27 | \$2,573.00 | (\$853.73) | \$7,719.00 | 22.27% | \$5,999.73 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$94.00 | 0.00% | \$94.00 |
| Rent | \$1,185.07 | \$1,312.00 | (\$126.93) | \$1,185.07 | \$1,312.00 | (\$126.93) | \$3,937.00 | 30.10% | \$2,751.93 |
| Telephones-Cellular | \$195.60 | \$210.00 | (\$14.40) | \$195.60 | \$210.00 | (\$14.40) | \$630.00 | 31.05% | \$434.40 |
| Worker's Compensation Insurance | \$25.11 | \$30.00 | (\$4.89) | \$25.11 | \$30.00 | (\$4.89) | \$90.00 | 27.90% | \$64.89 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Total Operating Expenses | \$4,958.05 | \$11,570.00 | (\$6,611.95) | \$4,958.05 | \$11,570.00 | (\$6,611.95) | \$25,550.00 | 19.41% | \$20,591.95 |
| Total Expenses | \$24,246.39 | \$29,070.00 | (\$4,823.61) | \$24,246.39 | \$29,070.00 | (\$4,823.61) | \$77,753.00 | 31.18% | \$53,506.61 |
| Revenue over Expeditures | (\$2,135.20) | (\$2,573.00) | \$437.80 | (\$2,135.20) | (\$2,573.00) | \$437.80 | (\$7,719.00) | 27.66% | (\$5,583.80) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 212 - CPS/CRI | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$0.00 | \$0.00 | \$0.00 | \$83,972.20 | \$93,766.00 | (\$9,793.80) | \$93,766.00 | 89.56% | \$9,793.80 |
| Employee Medical Premiums | \$0.00 | \$0.00 | \$0.00 | \$2,666.37 | \$2,320.00 | \$346.37 | \$2,320.00 | 114.93% | (\$346.37) |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$86,638.57 | \$96,086.00 | (\$9,447.43) | \$96,086.00 | 90.17% | \$9,447.43 |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$86,638.57 | \$96,086.00 | (\$9,447.43) | \$96,086.00 | 90.17% | \$9,447.43 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$0.00 | \$0.00 | \$0.00 | \$38,336.51 | \$39,805.00 | (\$1,468.49) | \$39,805.00 | 96.31% | \$1,468.49 |
| Overtime Pay | \$0.00 | \$0.00 | \$0.00 | \$10.74 | \$0.00 | \$10.74 | \$0.00 | 0.00% | (\$10.74) |
| Paid Time Off | \$0.00 | \$0.00 | \$0.00 | \$6,310.72 | \$5,185.00 | \$1,125.72 | \$5,185.00 | 121.71% | (\$1,125.72) |
| Payroll Taxes | \$0.00 | \$0.00 | \$0.00 | \$3,191.12 | \$3,344.00 | (\$152.88) | \$3,344.00 | 95.43% | \$152.88 |
| TCDRS Plan | \$0.00 | \$0.00 | \$0.00 | \$2,986.01 | \$2,930.00 | \$56.01 | \$2,930.00 | 101.91% | (\$56.01) |
| Health & Dental | \$0.00 | \$0.00 | \$0.00 | \$1,750.29 | \$1,986.00 | (\$235.71) | \$1,986.00 | 88.13% | \$235.71 |
| Health Insurance Claims | \$0.00 | \$0.00 | \$0.00 | \$9,588.55 | \$7,237.00 | \$2,351.55 | \$7,237.00 | 132.49% | (\$2,351.55) |
| Health Insurance Admin Fees | \$0.00 | \$0.00 | \$0.00 | \$1,655.27 | \$1,505.00 | \$150.27 | \$1,505.00 | 109.98% | (\$150.27) |
| Total Payroll Expenses | \$0.00 | \$0.00 | \$0.00 | \$63,829.21 | \$61,992.00 | \$1,837.21 | \$61,992.00 | 102.96% | (\$1,837.21) |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$0.00 | \$0.00 | \$2,159.34 | \$2,222.00 | (\$62.66) | \$2,222.00 | 97.18% | \$62.66 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3,215.00 | (\$3,215.00) | \$3,215.00 | 0.00% | \$3,215.00 |
| Management Fees | \$0.00 | \$0.00 | \$0.00 | \$5,675.87 | \$10,455.00 | (\$4,779.13) | \$10,455.00 | 54.29% | \$4,779.13 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$673.00 | (\$673.00) | \$673.00 | 0.00% | \$673.00 |
| Office Supplies | \$0.00 | \$0.00 | \$0.00 | \$786.23 | \$800.00 | (\$13.77) | \$800.00 | 98.28% | \$13.77 |
| Rent | \$0.00 | \$0.00 | \$0.00 | \$16,634.59 | \$18,370.00 | (\$1,735.41) | \$18,370.00 | 90.55% | \$1,735.41 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$5,206.79 | \$6,749.00 | (\$1,542.21) | \$6,749.00 | 77.15% | \$1,542.21 |
| Telephones-Cellular | \$0.00 | \$0.00 | \$0.00 | \$704.84 | \$842.00 | (\$137.16) | \$842.00 | 83.71% | \$137.16 |
| Worker's Compensation Insurance | \$0.00 | \$0.00 | \$0.00 | \$40.73 | \$58.00 | (\$17.27) | \$58.00 | 70.22% | \$17.27 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Total Operating Expenses | \$0.00 | \$0.00 | \$0.00 | \$31,208.39 | \$43,384.00 | (\$12,175.61) | \$43,384.00 | 71.94% | \$12,175.61 |
| Total Expenses | \$0.00 | \$0.00 | \$0.00 | \$95,037.60 | \$105,376.00 | (\$10,338.40) | \$105,376.00 | 90.19% | \$10,338.40 |
| Revenue over Expeditures | \$0.00 | \$0.00 | \$0.00 | (\$8,399.03) | (\$9,290.00) | \$890.97 | (\$9,290.00) | 90.41% | (\$890.97) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 213 - CPS/CRI 2022 | · - | | · - | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$8,420.05 | \$9,223.00 | (\$802.95) | \$8,420.05 | \$9,223.00 | (\$802.95) | \$27,919.00 | 30.16% | \$19,498.95 |
| Employee Medical Premiums | \$300.98 | \$370.00 | (\$69.02) | \$300.98 | \$370.00 | (\$69.02) | \$862.00 | 34.92% | \$561.02 |
| Total Other Revenue | \$8,721.03 | \$9,593.00 | (\$871.97) | \$8,721.03 | \$9,593.00 | (\$871.97) | \$28,781.00 | 30.30% | \$20,059.97 |
| Total Revenues | \$8,721.03 | \$9,593.00 | (\$871.97) | \$8,721.03 | \$9,593.00 | (\$871.97) | \$28,781.00 | 30.30% | \$20,059.97 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$2,976.48 | \$4,481.00 | (\$1,504.52) | \$2,976.48 | \$4,481.00 | (\$1,504.52) | \$13,915.00 | 21.39% | \$10,938.52 |
| Paid Time Off | \$2,046.33 | \$707.00 | \$1,339.33 | \$2,046.33 | \$707.00 | \$1,339.33 | \$1,651.00 | 123.94% | (\$395.33) |
| Payroll Taxes | \$348.41 | \$384.00 | (\$35.59) | \$348.41 | \$384.00 | (\$35.59) | \$1,152.00 | 30.24% | \$803.59 |
| TCDRS Plan | \$328.49 | \$493.00 | (\$164.51) | \$328.49 | \$493.00 | (\$164.51) | \$1,479.00 | 22.21% | \$1,150.51 |
| Health & Dental | \$192.96 | \$183.00 | \$9.96 | \$192.96 | \$183.00 | \$9.96 | \$549.00 | 35.15% | \$356.04 |
| Health Insurance Claims | \$843.53 | \$1,053.00 | (\$209.47) | \$843.53 | \$1,053.00 | (\$209.47) | \$3,159.00 | 26.70% | \$2,315.47 |
| Health Insurance Admin Fees | \$192.39 | \$171.00 | \$21.39 | \$192.39 | \$171.00 | \$21.39 | \$513.00 | 37.50% | \$320.61 |
| Total Payroll Expenses | \$6,928.59 | \$7,472.00 | (\$543.41) | \$6,928.59 | \$7,472.00 | (\$543.41) | \$22,418.00 | 30.91% | \$15,489.41 |
| Operating Expenses | | | | | | | | | |
| Management Fees | \$694.03 | \$1,040.00 | (\$345.97) | \$694.03 | \$1,040.00 | (\$345.97) | \$3,120.00 | 22.24% | \$2,425.97 |
| Rent | \$1,857.79 | \$2,001.00 | (\$143.21) | \$1,857.79 | \$2,001.00 | (\$143.21) | \$6,003.00 | 30.95% | \$4,145.21 |
| Telephones-Cellular | \$78.24 | \$90.00 | (\$11.76) | \$78.24 | \$90.00 | (\$11.76) | \$270.00 | 28.98% | \$191.76 |
| Worker's Compensation Insurance | \$4.57 | \$6.00 | (\$1.43) | \$4.57 | \$6.00 | (\$1.43) | \$18.00 | 25.39% | \$13.43 |
| Total Operating Expenses | \$2,634.63 | \$3,137.00 | (\$502.37) | \$2,634.63 | \$3,137.00 | (\$502.37) | \$9,411.00 | 28.00% | \$6,776.37 |
| Total Expenses | \$9,563.22 | \$10,609.00 | (\$1,045.78) | \$9,563.22 | \$10,609.00 | (\$1,045.78) | \$31,829.00 | 30.05% | \$22,265.78 |
| Revenue over Expeditures | (\$842.19) | (\$1,016.00) | \$173.81 | (\$842.19) | (\$1,016.00) | \$173.81 | (\$3,048.00) | 27.63% | (\$2,205.81) |

For the Period Ended July 31, 2021

| Current | Current | Current | | | | Total | %YTD | Annual |
|---------|---------|----------|--------|--------|----------|--------|--------|-----------|
| Month | Month | Month | YTD | YTD | YTD | Annual | Annual | Budget |
| Actual | Budget | Variance | Actual | Budget | Variance | Budget | Budget | Remaining |

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| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 315 - MRC UASI 2019 MCPHD | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$0.00 | \$0.00 | \$0.00 | \$21,244.18 | \$52,321.00 | (\$31,076.82) | \$52,321.00 | 40.60% | \$31,076.82 |
| Employee Medical Premiums | \$0.00 | \$0.00 | \$0.00 | \$807.88 | \$1,750.00 | (\$942.12) | \$1,750.00 | 46.16% | \$942.12 |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$22,052.06 | \$54,071.00 | (\$32,018.94) | \$54,071.00 | 40.78% | \$32,018.94 |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$22,052.06 | \$54,071.00 | (\$32,018.94) | \$54,071.00 | 40.78% | \$32,018.94 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$0.00 | \$0.00 | \$0.00 | \$12,287.59 | \$15,833.00 | (\$3,545.41) | \$15,833.00 | 77.61% | \$3,545.41 |
| Paid Time Off | \$0.00 | \$0.00 | \$0.00 | \$576.96 | \$5,287.00 | (\$4,710.04) | \$5,287.00 | 10.91% | \$4,710.04 |
| Payroll Taxes | \$0.00 | \$0.00 | \$0.00 | \$978.53 | \$1,463.00 | (\$484.47) | \$1,463.00 | 66.89% | \$484.47 |
| TCDRS Plan | \$0.00 | \$0.00 | \$0.00 | \$841.91 | \$1,303.00 | (\$461.09) | \$1,303.00 | 64.61% | \$461.09 |
| Health & Dental | \$0.00 | \$0.00 | \$0.00 | \$906.85 | \$2,191.00 | (\$1,284.15) | \$2,191.00 | 41.39% | \$1,284.15 |
| Health Insurance Claims | \$0.00 | \$0.00 | \$0.00 | \$3,417.95 | \$5,119.00 | (\$1,701.05) | \$5,119.00 | 66.77% | \$1,701.05 |
| Health Insurance Admin Fees | \$0.00 | \$0.00 | \$0.00 | \$581.30 | \$1,327.00 | (\$745.70) | \$1,327.00 | 43.81% | \$745.70 |
| Total Payroll Expenses | \$0.00 | \$0.00 | \$0.00 | \$19,591.09 | \$32,523.00 | (\$12,931.91) | \$32,523.00 | 60.24% | \$12,931.91 |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$0.00 | \$0.00 | \$2,020.59 | \$7,786.00 | (\$5,765.41) | \$7,786.00 | 25.95% | \$5,765.41 |
| Computer Supplies/Non-Cap. | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$141.00 | (\$141.00) | \$141.00 | 0.00% | \$141.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$5,795.00 | (\$5,795.00) | \$5,795.00 | 0.00% | \$5,795.00 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$290.00 | (\$290.00) | \$290.00 | 0.00% | \$290.00 |
| Office Supplies | \$0.00 | \$0.00 | \$0.00 | \$194.00 | \$0.00 | \$194.00 | \$0.00 | 0.00% | (\$194.00) |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,825.00 | (\$1,825.00) | \$1,825.00 | 0.00% | \$1,825.00 |
| Telephones-Cellular | \$0.00 | \$0.00 | \$0.00 | \$234.60 | \$971.00 | (\$736.40) | \$971.00 | 24.16% | \$736.40 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,839.00 | (\$1,839.00) | \$1,839.00 | 0.00% | \$1,839.00 |
| Uniforms | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | (\$2,000.00) | \$2,000.00 | 0.00% | \$2,000.00 |
| Worker's Compensation Insurance | \$0.00 | \$0.00 | \$0.00 | \$11.78 | \$42.00 | (\$30.22) | \$42.00 | 28.05% | \$30.22 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Total Operating Expenses | \$0.00 | \$0.00 | \$0.00 | \$2,460.97 | \$20,689.00 | (\$18,228.03) | \$20,689.00 | 11.90% | \$18,228.03 |
| Total Expenses | \$0.00 | \$0.00 | \$0.00 | \$22,052.06 | \$53,212.00 | (\$31,159.94) | \$53,212.00 | 41.44% | \$31,159.94 |
| Revenue over Expeditures | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$859.00 | (\$859.00) | \$859.00 | 0.00% | \$859.00 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 316 - MRC UASI M&A 2019 | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$0.00 | \$0.00 | \$0.00 | \$279.69 | \$3,459.00 | (\$3,179.31) | \$3,459.00 | 8.09% | \$3,179.31 |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$279.69 | \$3,459.00 | (\$3,179.31) | \$3,459.00 | 8.09% | \$3,179.31 |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$279.69 | \$3,459.00 | (\$3,179.31) | \$3,459.00 | 8.09% | \$3,179.31 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$0.00 | \$0.00 | \$0.00 | \$261.18 | \$3,149.00 | (\$2,887.82) | \$3,149.00 | 8.29% | \$2,887.82 |
| Payroll Taxes | \$0.00 | \$0.00 | \$0.00 | \$18.28 | \$245.00 | (\$226.72) | \$245.00 | 7.46% | \$226.72 |
| TCDRS Plan | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$9.00 | (\$9.00) | \$9.00 | 0.00% | \$9.00 |
| Total Payroll Expenses | \$0.00 | \$0.00 | \$0.00 | \$279.46 | \$3,403.00 | (\$3,123.54) | \$3,403.00 | 8.21% | \$3,123.54 |
| Operating Expenses | | | | | | | | | |
| Worker's Compensation Insurance | \$0.00 | \$0.00 | \$0.00 | \$0.23 | \$65.00 | (\$64.77) | \$65.00 | 0.35% | \$64.77 |
| Total Operating Expenses | \$0.00 | \$0.00 | \$0.00 | \$0.23 | \$65.00 | (\$64.77) | \$65.00 | 0.35% | \$64.77 |
| Total Expenses | \$0.00 | \$0.00 | \$0.00 | \$279.69 | \$3,468.00 | (\$3,188.31) | \$3,468.00 | 8.06% | \$3,188.31 |
| Revenue over Expeditures | \$0.00 | \$0.00 | \$0.00 | \$0.00 | (\$9.00) | \$9.00 | (\$9.00) | 0.00% | (\$9.00) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|------------------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 317 - MRC UASI 2020 | | | | | | | | | _ |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$6,468.31 | \$22,645.00 | (\$16,176.69) | \$44,693.95 | \$60,464.00 | (\$15,770.05) | \$82,411.00 | 54.23% | \$37,717.05 |
| Employee Medical Premiums | \$300.98 | \$370.00 | (\$69.02) | \$2,159.47 | \$1,970.00 | \$189.47 | \$2,462.00 | 87.71% | \$302.53 |
| Total Other Revenue | \$6,769.29 | \$23,015.00 | (\$16,245.71) | \$46,853.42 | \$62,434.00 | (\$15,580.58) | \$84,873.00 | 55.20% | \$38,019.58 |
| . Star Garet Herende | | <u> </u> | (\$10,243.71) | ψ 10,033.12 | <u> </u> | (\$13,300.30) | | | Ψ30,013.30 |
| Total Revenues | \$6,769.29 | \$23,015.00 | (\$16,245.71) | \$46,853.42 | \$62,434.00 | (\$15,580.58) | \$84,873.00 | 55.20% | \$38,019.58 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$3,642.06 | \$3,846.00 | (\$203.94) | \$25,698.76 | \$25,578.00 | \$120.76 | \$33,079.00 | 77.69% | \$7,380.24 |
| Paid Time Off | \$576.96 | \$385.00 | \$191.96 | \$3,365.60 | \$3,654.00 | (\$288.40) | \$4,616.00 | 72.91% | \$1,250.40 |
| Payroll Taxes | \$319.89 | \$313.00 | \$6.89 | \$2,209.07 | \$2,163.00 | \$46.07 | \$2,789.00 | 79.21% | \$579.93 |
| TCDRS Plan | \$275.92 | \$277.00 | (\$1.08) | \$1,966.98 | \$1,912.00 | \$54.98 | \$2,465.00 | 79.80% | \$498.02 |
| Health & Dental | \$169.88 | \$151.00 | \$18.88 | \$1,233.69 | \$1,390.00 | (\$156.31) | \$1,692.00 | 72.91% | \$458.31 |
| Health Insurance Claims | \$843.53 | \$831.00 | \$12.53 | \$7,014.12 | \$5,697.00 | \$1,317.12 | \$7,359.00 | 95.31% | \$344.88 |
| Health Insurance Admin Fees | \$192.39 | \$171.00 | \$21.39 | \$1,266.37 | \$1,185.00 | \$81.37 | \$1,527.00 | 82.93% | \$260.63 |
| Total Payroll Expenses | \$6,020.63 | \$5,974.00 | \$46.63 | \$42,754.59 | \$41,579.00 | \$1,175.59 | \$53,527.00 | 79.87% | \$10,772.41 |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$16,700.00 | (\$16,700.00) | \$0.00 | \$16,700.00 | (\$16,700.00) | \$16,700.00 | 0.00% | \$16,700.00 |
| Computer Supplies/Non-Cap. | \$0.00 | \$0.00 | \$0.00 | \$2,858.11 | \$3,000.00 | (\$141.89) | \$3,000.00 | 95.27% | \$141.89 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,573.00 | 0.00% | \$6,573.00 |
| Office Supplies | \$0.00 | \$247.00 | (\$247.00) | \$0.00 | \$497.00 | (\$497.00) | \$497.00 | 0.00% | \$497.00 |
| Printing Services | \$57.58 | \$0.00 | \$57.58 | \$57.58 | \$0.00 | \$57.58 | \$1,000.00 | 5.76% | \$942.42 |
| Telephones-Cellular | \$78.24 | \$90.00 | (\$11.76) | \$547.68 | \$630.00 | (\$82.32) | \$810.00 | 67.61% | \$262.32 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,100.00 | 0.00% | \$2,100.00 |
| Uniforms | \$609.00 | \$0.00 | \$609.00 | \$609.00 | \$0.00 | \$609.00 | \$630.00 | 96.67% | \$21.00 |
| Worker's Compensation Insurance | \$3.84 | \$4.00 | (\$0.16) | \$26.46 | \$28.00 | (\$1.54) | \$36.00 | 73.50% | \$9.54 |
| Total Operating Expenses | \$748.66 | \$17,041.00 | (\$16,292.34) | \$4,098.83 | \$20,855.00 | (\$16,756.17) | \$31,346.00 | 13.08% | \$27,247.17 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Total Expenses | \$6,769.29 | \$23,015.00 | (\$16,245.71) | \$46,853.42 | \$62,434.00 | (\$15,580.58) | \$84,873.00 | 55.20% | \$38,019.58 |
| Revenue over Expeditures | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00% | \$0.00 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 318 - MRC UASI M&A 2020 | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$78.17 | \$282.00 | (\$203.83) | \$622.78 | \$1,974.00 | (\$1,351.22) | \$2,538.00 | 24.54% | \$1,915.22 |
| Total Other Revenue | \$78.17 | \$282.00 | (\$203.83) | \$622.78 | \$1,974.00 | (\$1,351.22) | \$2,538.00 | 24.54% | \$1,915.22 |
| Total Revenues | \$78.17 | \$282.00 | (\$203.83) | \$622.78 | \$1,974.00 | (\$1,351.22) | \$2,538.00 | 24.54% | \$1,915.22 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$72.55 | \$260.00 | (\$187.45) | \$580.40 | \$1,820.00 | (\$1,239.60) | \$2,340.00 | 24.80% | \$1,759.60 |
| Payroll Taxes | \$5.55 | \$20.00 | (\$14.45) | \$41.85 | \$140.00 | (\$98.15) | \$180.00 | 23.25% | \$138.15 |
| Total Payroll Expenses | \$78.10 | \$280.00 | (\$201.90) | \$622.25 | \$1,960.00 | (\$1,337.75) | \$2,520.00 | 24.69% | \$1,897.75 |
| Operating Expenses | | | | | | | | | |
| Worker's Compensation Insurance | \$0.07 | \$2.00 | (\$1.93) | \$0.53 | \$14.00 | (\$13.47) | \$18.00 | 2.94% | \$17.47 |
| Total Operating Expenses | \$0.07 | \$2.00 | (\$1.93) | \$0.53 | \$14.00 | (\$13.47) | \$18.00 | 2.94% | \$17.47 |
| Total Expenses | \$78.17 | \$282.00 | (\$203.83) | \$622.78 | \$1,974.00 | (\$1,351.22) | \$2,538.00 | 24.54% | \$1,915.22 |
| Revenue over Expeditures | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00% | \$0.00 |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 401 - Public Health County Funding | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$7,500.00 | \$7,518.00 | (\$18.00) | \$75,018.00 | \$75,180.00 | (\$162.00) | \$90,216.00 | 83.15% | \$15,198.00 |
| Immunization Fees | \$1,534.76 | \$1,600.00 | (\$65.24) | \$12,252.52 | \$16,000.00 | (\$3,747.48) | \$19,200.00 | 63.82% | \$6,947.48 |
| Employee Medical Premiums | \$601.97 | \$493.00 | \$108.97 | \$5,934.75 | \$5,422.00 | \$512.75 | \$6,408.00 | 92.61% | \$473.25 |
| Total Other Revenue | \$9,636.73 | \$9,611.00 | \$25.73 | \$93,205.27 | \$96,602.00 | (\$3,396.73) | \$115,824.00 | 80.47% | \$22,618.73 |
| Total Revenues | \$9,636.73 | \$9,611.00 | \$25.73 | \$93,205.27 | \$96,602.00 | (\$3,396.73) | \$115,824.00 | 80.47% | \$22,618.73 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$6,721.00 | \$9,134.00 | (\$2,413.00) | \$78,417.71 | \$91,817.00 | (\$13,399.29) | \$111,045.00 | 70.62% | \$32,627.29 |
| Overtime Pay | \$76.57 | \$0.00 | \$76.57 | \$1,201.22 | \$0.00 | \$1,201.22 | \$0.00 | 0.00% | (\$1,201.22) |
| Paid Time Off | \$2,440.56 | \$1,485.00 | \$955.56 | \$12,949.11 | \$13,151.00 | (\$201.89) | \$15,131.00 | 85.58% | \$2,181.89 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 | \$2,000.00 | \$0.00 | 0.00% | (\$2,000.00) |
| Payroll Taxes | \$607.84 | \$786.00 | (\$178.16) | \$6,441.28 | \$7,767.00 | (\$1,325.72) | \$9,337.00 | 68.99% | \$2,895.72 |
| TCDRS Plan | \$816.17 | \$694.00 | \$122.17 | \$6,271.13 | \$6,865.00 | (\$593.87) | \$8,253.00 | 75.99% | \$1,981.87 |
| Health & Dental | \$201.57 | \$302.00 | (\$100.43) | \$1,625.53 | \$3,686.00 | (\$2,060.47) | \$4,290.00 | 37.89% | \$2,664.47 |
| Health Insurance Claims | \$1,687.06 | \$1,662.00 | \$25.06 | \$20,864.16 | \$16,380.00 | \$4,484.16 | \$19,704.00 | 105.89% | (\$1,160.16) |
| Health Insurance Admin Fees | \$384.78 | \$342.00 | \$42.78 | \$3,695.33 | \$3,396.00 | \$299.33 | \$4,080.00 | 90.57% | \$384.67 |
| Total Payroll Expenses | \$12,935.55 | \$14,405.00 | (\$1,469.45) | \$133,465.47 | \$143,062.00 | (\$9,596.53) | \$171,840.00 | 77.67% | \$38,374.53 |
| Operating Expenses | | | | | | | | | |
| Credit Card Processing Fee | \$56.67 | \$55.00 | \$1.67 | \$488.04 | \$550.00 | (\$61.96) | \$660.00 | 73.95% | \$171.96 |
| Computer Software | \$400.00 | \$400.00 | \$0.00 | \$4,000.00 | \$4,035.00 | (\$35.00) | \$4,835.00 | 82.73% | \$835.00 |
| Contractual Obligations- Other | \$167.00 | \$167.00 | \$0.00 | \$1,920.00 | \$1,670.00 | \$250.00 | \$2,004.00 | 95.81% | \$84.00 |
| Disposable Medical Supplies | \$34.91 | \$250.00 | (\$215.09) | \$1,557.54 | \$2,500.00 | (\$942.46) | \$3,000.00 | 51.92% | \$1,442.46 |
| Durable Medical Equipment | \$0.00 | \$0.00 | \$0.00 | \$1,411.20 | \$770.00 | \$641.20 | \$770.00 | 183.27% | (\$641.20) |
| Management Fees | \$1,381.14 | \$1,650.00 | (\$268.86) | \$12,335.60 | \$16,500.00 | (\$4,164.40) | \$19,800.00 | 62.30% | \$7,464.40 |
| Meals - Business and Travel | \$0.00 | \$0.00 | \$0.00 | \$395.23 | \$0.00 | \$395.23 | \$0.00 | 0.00% | (\$395.23) |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Meeting Expenses | \$0.00 | \$0.00 | \$0.00 | \$74.60 | \$0.00 | \$74.60 | \$0.00 | 0.00% | (\$74.60) |
| Mileage Reimbursements | \$24.64 | \$200.00 | (\$175.36) | \$475.21 | \$400.00 | \$75.21 | \$400.00 | 118.80% | (\$75.21) |
| Office Supplies | \$0.00 | \$150.00 | (\$150.00) | \$686.70 | \$1,500.00 | (\$813.30) | \$1,800.00 | 38.15% | \$1,113.30 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$2,120.40 | \$900.00 | \$1,220.40 | \$900.00 | 235.60% | (\$1,220.40) |
| Professional Fees | \$0.00 | \$0.00 | \$0.00 | \$180.00 | \$0.00 | \$180.00 | \$0.00 | 0.00% | (\$180.00) |
| Rent | \$760.48 | \$800.00 | (\$39.52) | \$7,433.47 | \$8,000.00 | (\$566.53) | \$9,600.00 | 77.43% | \$2,166.53 |
| Small Equipment & Furniture | \$441.00 | \$225.00 | \$216.00 | \$2,047.23 | \$450.00 | \$1,597.23 | \$450.00 | 454.94% | (\$1,597.23) |
| Training/Related Expenses-CE | \$0.00 | \$600.00 | (\$600.00) | \$0.00 | \$1,200.00 | (\$1,200.00) | \$2,729.00 | 0.00% | \$2,729.00 |
| Worker's Compensation Insurance | \$14.34 | \$23.00 | (\$8.66) | \$146.91 | \$230.00 | (\$83.09) | \$276.00 | 53.23% | \$129.09 |
| Total Operating Expenses | \$3,280.18 | \$4,520.00 | (\$1,239.82) | \$35,272.13 | \$38,705.00 | (\$3,432.87) | \$47,224.00 | 74.69% | \$11,951.87 |
| Total Expenses | \$16,215.73 | \$18,925.00 | (\$2,709.27) | \$168,737.60 | \$181,767.00 | (\$13,029.40) | \$219,064.00 | 77.03% | \$50,326.40 |
| Revenue over Expeditures | (\$6,579.00) | (\$9,314.00) | \$2,735.00 | (\$75,532.33) | (\$85,165.00) | \$9,632.67 | (\$103,240.00) | 73.16% | (\$27,707.67) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 414 - RLSS/LPHS C# | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$5,706.14 | \$7,648.00 | (\$1,941.86) | \$58,844.52 | \$75,165.00 | (\$16,320.48) | \$82,813.00 | 71.06% | \$23,968.48 |
| Employee Medical Premiums | \$300.98 | \$246.00 | \$54.98 | \$2,967.35 | \$2,708.00 | \$259.35 | \$2,954.00 | 100.45% | (\$13.35) |
| Total Other Revenue | \$6,007.12 | \$7,894.00 | (\$1,886.88) | \$61,811.87 | \$77,873.00 | (\$16,061.13) | \$85,767.00 | 72.07% | \$23,955.13 |
| Total Revenues | \$6,007.12 | \$7,894.00 | (\$1,886.88) | \$61,811.87 | \$77,873.00 | (\$16,061.13) | \$85,767.00 | 72.07% | \$23,955.13 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$5,209.60 | \$5,098.00 | \$111.60 | \$50,109.84 | \$50,525.00 | (\$415.16) | \$55,891.00 | 89.66% | \$5,781.16 |
| Paid Time Off | \$496.54 | \$805.00 | (\$308.46) | \$8,612.12 | \$7,127.00 | \$1,485.12 | \$7,664.00 | 112.37% | (\$948.12) |
| Payroll Taxes | \$396.00 | \$437.00 | (\$41.00) | \$4,264.40 | \$4,268.00 | (\$3.60) | \$4,705.00 | 90.64% | \$440.60 |
| TCDRS Plan | \$373.72 | \$386.00 | (\$12.28) | \$3,966.58 | \$3,772.00 | \$194.58 | \$4,158.00 | 95.40% | \$191.42 |
| Health & Dental | \$122.76 | \$151.00 | (\$28.24) | \$1,076.90 | \$1,843.00 | (\$766.10) | \$1,994.00 | 54.01% | \$917.10 |
| Health Insurance Claims | \$843.53 | \$831.00 | \$12.53 | \$10,432.07 | \$8,190.00 | \$2,242.07 | \$9,021.00 | 115.64% | (\$1,411.07) |
| Health Insurance Admin Fees | \$192.39 | \$171.00 | \$21.39 | \$1,847.67 | \$1,698.00 | \$149.67 | \$1,869.00 | 98.86% | \$21.33 |
| Total Payroll Expenses | \$7,634.54 | \$7,879.00 | (\$244.46) | \$80,309.58 | \$77,423.00 | \$2,886.58 | \$85,302.00 | 94.15% | \$4,992.42 |
| Operating Expenses | | | | | | | | | |
| Disposable Medical Supplies | \$0.00 | \$0.00 | \$0.00 | \$122.56 | \$316.00 | (\$193.44) | \$316.00 | 38.78% | \$193.44 |
| Worker's Compensation Insurance | \$11.03 | \$15.00 | (\$3.97) | \$113.53 | \$150.00 | (\$36.47) | \$165.00 | 68.81% | \$51.47 |
| Total Operating Expenses | \$11.03 | \$15.00 | (\$3.97) | \$236.09 | \$466.00 | (\$229.91) | \$481.00 | 49.08% | \$244.91 |
| Total Expenses | \$7,645.57 | \$7,894.00 | (\$248.43) | \$80,545.67 | \$77,889.00 | \$2,656.67 | \$85,783.00 | 93.89% | \$5,237.33 |
| Revenue over Expeditures | (\$1,638.45) | \$0.00 | (\$1,638.45) | (\$18,733.80) | (\$16.00) | (\$18,717.80) | (\$16.00) | 117,086.25% | \$18,717.80 |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 501 - 1115 Community Paramedicine MCpHD | · | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| 1115 Waiver - Paramedicine | \$0.00 | \$0.00 | \$0.00 | \$2,340,380.24 | \$2,076,629.65 | \$263,750.59 | \$2,076,629.65 | 112.70% | (\$263,750.59) |
| Employee Medical Premiums | \$300.98 | \$246.00 | \$54.98 | \$2,967.35 | \$2,708.00 | \$259.35 | \$3,200.00 | 92.73% | \$232.65 |
| Total Other Revenue | \$300.98 | \$246.00 | \$54.98 | \$2,343,347.59 | \$2,079,337.65 | \$264,009.94 | \$2,079,829.65 | 112.67% | (\$263,517.94) |
| Total Revenues | \$300.98 | \$246.00 | \$54.98 | \$2,343,347.59 | \$2,079,337.65 | \$264,009.94 | \$2,079,829.65 | 112.67% | (\$263,517.94) |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$0.00 | \$4,488.00 | (\$4,488.00) | \$29,212.96 | \$44,014.00 | (\$14,801.04) | \$52,846.00 | 55.28% | \$23,633.04 |
| Paid Time Off | \$0.00 | \$626.00 | (\$626.00) | \$7,258.81 | \$6,051.00 | \$1,207.81 | \$7,283.00 | 99.67% | \$24.19 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$0.00 | \$1,000.00 | \$0.00 | 0.00% | (\$1,000.00) |
| Payroll Taxes | \$0.00 | \$378.00 | (\$378.00) | \$2,786.28 | \$3,703.00 | (\$916.72) | \$4,447.00 | 62.66% | \$1,660.72 |
| TCDRS Plan | \$0.00 | \$334.00 | (\$334.00) | \$2,450.61 | \$3,273.00 | (\$822.39) | \$3,931.00 | 62.34% | \$1,480.39 |
| Health & Dental | \$0.00 | \$151.00 | (\$151.00) | \$829.43 | \$1,843.00 | (\$1,013.57) | \$2,145.00 | 38.67% | \$1,315.57 |
| Health Insurance Claims | \$843.53 | \$831.00 | \$12.53 | \$10,432.07 | \$8,190.00 | \$2,242.07 | \$9,852.00 | 105.89% | (\$580.07) |
| Health Insurance Admin Fees | \$192.39 | \$171.00 | \$21.39 | \$1,847.67 | \$1,698.00 | \$149.67 | \$2,040.00 | 90.57% | \$192.33 |
| Total Payroll Expenses | \$1,035.92 | \$6,979.00 | (\$5,943.08) | \$55,817.83 | \$68,772.00 | (\$12,954.17) | \$82,544.00 | 67.62% | \$26,726.17 |
| Operating Expenses | | | | | | | | | |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | (\$1,000.00) | \$1,000.00 | 0.00% | \$1,000.00 |
| Management Fees | \$0.00 | \$695.00 | (\$695.00) | \$3,974.96 | \$6,950.00 | (\$2,975.04) | \$8,340.00 | 47.66% | \$4,365.04 |
| Other Services - Community Paramedicine | \$35,400.00 | \$122,500.00 | (\$87,100.00) | \$985,500.00 | \$1,207,500.00 | (\$222,000.00) | \$1,452,500.00 | 67.85% | \$467,000.00 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$300.00 | 0.00% | \$300.00 |
| Rent | \$273.00 | \$269.00 | \$4.00 | \$2,730.00 | \$2,690.00 | \$40.00 | \$3,228.00 | 84.57% | \$498.00 |
| Worker's Compensation Insurance | \$0.00 | \$7.00 | (\$7.00) | \$34.19 | \$70.00 | (\$35.81) | \$84.00 | 40.70% | \$49.81 |
| Total Operating Expenses | \$35,673.00 | \$123,471.00 | (\$87,798.00) | \$992,239.15 | \$1,218,210.00 | (\$225,970.85) | \$1,465,452.00 | 67.71% | \$473,212.85 |
| Total Expenses | \$36,708.92 | \$130,450.00 | (\$93,741.08) | \$1,048,056.98 | \$1,286,982.00 | (\$238,925.02) | \$1,547,996.00 | 67.70% | \$499,939.02 |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|----------------------------|----------------------------|------------------------------|----------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Revenue over Expeditures | (\$36,407.94) | (\$130,204.00) | \$93,796.06 | \$1,295,290.61 | \$792,355.65 | \$502,934.96 | \$531,833.65 | 243.55% | (\$763,456.96) |

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| 900 - MCPHD ADMIN | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Employee Medical Premiums | \$150.49 | \$123.00 | \$27.49 | \$1,483.69 | \$1,354.00 | \$129.69 | \$1,600.00 | 92.73% | \$116.31 |
| Total Other Revenue | \$150.49 | \$123.00 | \$27.49 | \$1,483.69 | \$1,354.00 | \$129.69 | \$1,600.00 | 92.73% | \$116.31 |
| Total Revenues | \$150.49 | \$123.00 | \$27.49 | \$1,483.69 | \$1,354.00 | \$129.69 | \$1,600.00 | 92.73% | \$116.31 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$2,632.17 | \$6,606.00 | (\$3,973.83) | \$20,273.49 | \$35,692.00 | (\$15,418.51) | \$48,691.00 | 41.64% | \$28,417.51 |
| Overtime Pay | \$89.60 | \$0.00 | \$89.60 | \$573.39 | \$0.00 | \$573.39 | \$0.00 | 0.00% | (\$573.39) |
| Paid Time Off | \$1,358.53 | \$921.00 | \$437.53 | \$10,613.54 | \$4,913.00 | \$5,700.54 | \$6,725.00 | 157.82% | (\$3,888.54) |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$10,000.00 | \$0.00 | \$10,000.00 | \$0.00 | 0.00% | (\$10,000.00) |
| Payroll Taxes | \$236.03 | \$557.00 | (\$320.97) | \$2,876.42 | \$3,004.00 | (\$127.58) | \$4,100.00 | 70.16% | \$1,223.58 |
| TCDRS Plan | \$575.45 | \$492.00 | \$83.45 | \$4,938.79 | \$2,654.00 | \$2,284.79 | \$3,622.00 | 136.36% | (\$1,316.79) |
| Health & Dental | \$233.03 | \$75.00 | \$158.03 | \$2,354.84 | \$917.00 | \$1,437.84 | \$1,067.00 | 220.70% | (\$1,287.84) |
| Health Insurance Claims | \$421.76 | \$415.00 | \$6.76 | \$5,216.03 | \$4,093.00 | \$1,123.03 | \$4,923.00 | 105.95% | (\$293.03) |
| Health Insurance Admin Fees | \$96.20 | \$86.00 | \$10.20 | \$923.83 | \$851.00 | \$72.83 | \$1,023.00 | 90.31% | \$99.17 |
| Total Payroll Expenses | \$5,642.77 | \$9,152.00 | (\$3,509.23) | \$57,770.33 | \$52,124.00 | \$5,646.33 | \$70,151.00 | 82.35% | \$12,380.67 |
| Operating Expenses | | | | | | | | | |
| Unemployment Expense | \$0.00 | \$180.00 | (\$180.00) | \$0.00 | \$1,800.00 | (\$1,800.00) | \$2,160.00 | 0.00% | \$2,160.00 |
| Accounting/Auditing Fees | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$7,000.00 | (\$7,000.00) | \$7,000.00 | 0.00% | \$7,000.00 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$2,910.00 | \$0.00 | \$2,910.00 | \$0.00 | 0.00% | (\$2,910.00) |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$700.00 | (\$700.00) | \$700.00 | 0.00% | \$700.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,275.00 | (\$1,275.00) | \$1,375.00 | 0.00% | \$1,375.00 |
| Fuel - Auto | \$111.89 | \$50.00 | \$61.89 | \$355.81 | \$500.00 | (\$144.19) | \$600.00 | 59.30% | \$244.19 |
| Insurance | \$0.00 | \$8,000.00 | (\$8,000.00) | \$8,461.91 | \$12,000.00 | (\$3,538.09) | \$12,000.00 | 70.52% | \$3,538.09 |
| Legal Fees | \$405.00 | \$500.00 | (\$95.00) | \$1,350.00 | \$1,500.00 | (\$150.00) | \$1,500.00 | 90.00% | \$150.00 |
| Management Fees | \$3,841.89 | \$3,050.00 | \$791.89 | \$38,481.62 | \$30,500.00 | \$7,981.62 | \$36,600.00 | 105.14% | (\$1,881.62) |

For the Period Ended July 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Meeting Expenses | \$0.00 | \$75.00 | (\$75.00) | \$216.42 | \$525.00 | (\$308.58) | \$675.00 | 32.06% | \$458.58 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$140.90 | \$200.00 | (\$59.10) | \$200.00 | 70.45% | \$59.10 |
| Office Supplies | \$0.00 | \$0.00 | \$0.00 | \$9.99 | \$0.00 | \$9.99 | \$0.00 | 0.00% | (\$9.99) |
| Postage | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$20.00 | (\$20.00) | \$20.00 | 0.00% | \$20.00 |
| Printing Services | \$12.50 | \$0.00 | \$12.50 | \$159.50 | \$200.00 | (\$40.50) | \$200.00 | 79.75% | \$40.50 |
| Rent | \$3,946.47 | \$4,200.00 | (\$253.53) | \$41,266.93 | \$42,000.00 | (\$733.07) | \$50,400.00 | 81.88% | \$9,133.07 |
| Telephones-Cellular | (\$68.53) | \$287.00 | (\$355.53) | \$2,698.71 | \$2,870.00 | (\$171.29) | \$3,444.00 | 78.36% | \$745.29 |
| Worker's Compensation Insurance | \$3.71 | \$5.00 | (\$1.29) | \$44.20 | \$50.00 | (\$5.80) | \$60.00 | 73.67% | \$15.80 |
| Total Operating Expenses | \$8,252.93 | \$16,347.00 | (\$8,094.07) | \$96,095.99 | \$101,140.00 | (\$5,044.01) | \$116,934.00 | 82.18% | \$20,838.01 |
| Total Expenses | \$13,895.70 | \$25,499.00 | (\$11,603.30) | \$153,866.32 | \$153,264.00 | \$602.32 | \$187,085.00 | 82.24% | \$33,218.68 |
| Revenue over Expeditures | (\$13,745.21) | (\$25,376.00) | \$11,630.79 | (\$152,382.63) | (\$151,910.00) | (\$472.63) | (\$185,485.00) | 82.15% | (\$33,102.37) |