

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: August 24, 2021

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

The Governor of Texas has continued his Executive Order with guidelines for the temporary suspension of certain portions of the Texas Open Meetings Act to avoid social gatherings during the COVID-19 pandemic.

As a result, persons wishing to monitor the meeting of the MCHD Board of Directors may do so via a toll- free number.

Join Zoom Meeting

<https://mchd-tx-org.zoom.us/j/83120484365?pwd=T29ROU4rUThyN0hyZS80eGZFR0RFUT09>

Meeting ID: 831 2048 4365

Passcode: 942151

Dial by your location

+1 346 248 7799 US (Houston)

Any public comments need to be sent via email RecordsManagement@mchd-tx.org no later than 2:00 p.m. on Tuesday, August 24, 2021.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

Items Involving Visitors

7. Presentation of the HIPAA Compliance Report conducted by PWW. (Ms. Whatley, Chairperson – MCHD Board)
8. DSRIP project update from HCA Conroe. (Mr. Grice, Treasurer – MCHD Board)

District

9. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

Emergency Medical Services

10. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
11. EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)
12. February, 2021 Winter Storm after action review presentation. (Mr. Thor, Chair – EMS Committee)

Operations and Health Care Services

13. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
14. Consider and act on approving Rehost of Cisco VOIP Phone System Project. (Mr. Spratt, Chair – PADCOM Committee)
15. Consider and act on approval of annual Phone System software support and maintenance. (Mr. Spratt, Chair – PADCOM Committee)
16. Consider and act on Janitorial Services Proposal RFP No. FY2022-016-01 Amendment A. (Mr. Spratt, Chair – PADCOM Committee)
17. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
18. Consider and act on ratification of contracts with additional network providers for indigent care. (Mrs. Wagner, Chair – Indigent Care Committee)
19. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
20. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Finance

21. Presentation of preliminary Financial Report for ten months ended July 31, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
22. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
23. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

Other Items

24. Secretary's Report – July 27, 2021 Regular BOD meeting, August 11, 2021 Special Emergency BOD meeting and August 12, 2021 Special BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)
25. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.
26. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)

27. Adjourn.

Sandy Wagner, Secretary

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).

PRIVILEGED AND CONFIDENTIAL

HIPAA Compliance Report

Prepared for:

Montgomery County Hospital District



By:



Page, Wolfberg & Wirth, LLC
5010 E. Trindle Road, Suite 202
Mechanicsburg, PA 17050
(717) 691-0100
(717) 691-1226 (fax)
Web Site: www.pwwemslaw.com

Contents

Disclaimers	3
Project Overview	4
Executive Summary	5
MCHD's HIPAA Report Card	6
Report Roadmap	7
PWW Risk Analysis	8
Immediate Recommendations	11
Detailed Findings	14
Privacy Rule Requirements and Findings	15
Breach Notification Rule Primer	31
Breach Notification Rule Requirements and Findings	34
Security Rule Primer	35
Administrative Safeguards Requirements and Findings	37
Physical Safeguards Requirements and Findings	50
Technical Safeguards Requirements and Findings	56

Disclaimers

No Guarantee of Compliance

Montgomery County Hospital District (MCHD) acknowledges that services performed by Page, Wolfberg & Wirth, LLC (PWW) cannot be interpreted as a guarantee of compliance with the Health Insurance Portability and Accountability Act (HIPAA). This Report reflects a “snapshot” of MCHD’s HIPAA compliance at a given point in time. Implementing the recommendations in this Report is not a guarantee that MCHD or its employees, contractors, agents, representatives, or clients will not be the subject of any audits, actions, or investigations.



Report Based on Federal Law

This Report is based upon the most current Federal HIPAA regulations, as amended by the Omnibus Rule pursuant to the HITECH Act (78 FR 5566, published January 25, 2013). PWW is not licensed to practice law in Texas and cannot issue formal legal advice regarding laws of that State. Any reference to local law is meant to provide MCHD with a framework for assessing compliance with those laws through its local counsel.

Materials are Provided as Samples for Consideration

PWW tailored the sample policies and forms based on the information provided to us by MCHD and they are specific for MCHD. MCHD is free to implement or not implement the materials provided in this Report.



Project Overview

Montgomery County Hospital District (MCHD) engaged Page, Wolfberg & Wirth (PWW), a national law and consulting firm with specialized experience in the EMS industry, to conduct an on-site evaluation of MCHD's compliance with the Health Insurance Portability and Accountability Act (HIPAA).¹



On-Site Visit

An attorney and HIPAA expert from PWW conducted the on-site visit. He talked to key administrative officials and observed and interviewed employees to analyze MCHD's current practices for safeguarding protected health information (PHI). Specifically, PWW:

- Observed MCHD's HIPAA-related processes at MCHD stations, dispatch center, and in the field on EMS calls;
- Obtained agreements, policies and other documents related to HIPAA compliance;
- Reviewed MCHD's Notice of Privacy Practices (NPP) and the NPP distribution process;
- Assessed MCHD's workstations and ePCR devices; and
- Identified administrative, physical, and technical safeguards and vulnerabilities for protected health information (PHI), including electronic protected health information (e-PHI).²



Off-Site Evaluation

PWW then reviewed the materials provided by MCHD and analyzed on-site observations to assess MCHD's compliance with HIPAA's Privacy, Security, and Breach Notification Rules. PWW corresponded with MCHD's Privacy Officer a few times during the off-site evaluation.



PWW makes the following findings and recommendations in this **HIPAA Compliance Report** ("Report").

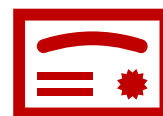
¹ "HIPAA" means Public Law 104-191 of August 21, 1996, Subtitle F – Administrative Simplification, Sections 261, *et seq.*, as amended ("HIPAA"), and Public Law 111-5 of February 17, 2009, known as the American Recovery and Reinvestment Act of 2009, Title XII, Subtitle D – Privacy, Sections 13400, *et seq.*, the Health Information Technology and Clinical Health Act, as amended (the "HITECH Act").

² Electronic protected health information or "e-PHI" is simply PHI in electronic (digital) form.

Executive Summary

MCHD's current HIPAA compliance measures are **very good**, and MCHD is well positioned to close the gaps noted in this Report. To do so, MCHD has three primary tasks:

1. Adopt the Policies and Forms provided by PWW with this Report.
2. Alter a few practices noted in this Report.
3. Appropriately train workforce members on its updated practices.



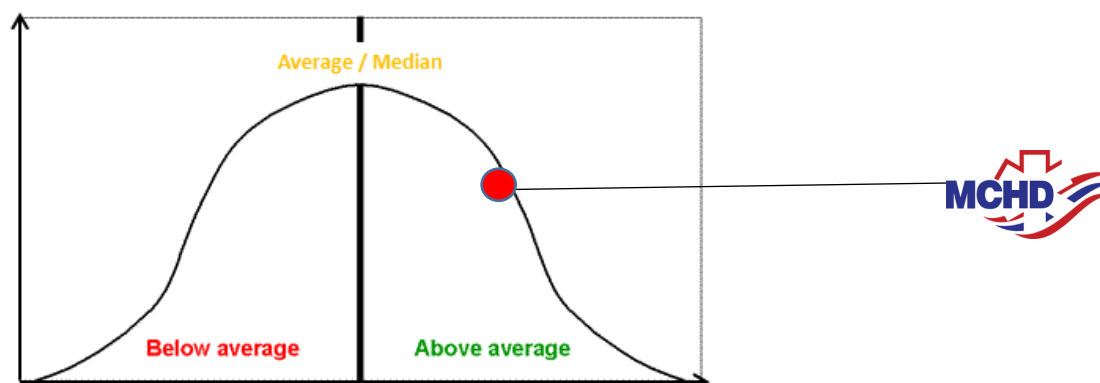
Exceptional Commitment to Compliance

Overall, we noted an **outstanding** commitment to HIPAA compliance from top level officials at MCHD. In addition, all personnel – supervisors and field providers - were aware of their HIPAA obligations. All questions posed to staff members were appropriately answered, and workforce members demonstrated a willingness to assist PWW in our compliance review.



How Does MCHD Compare?

MCHD exceeds other EMS organizations concerning HIPAA compliance when compared to similarly situated EMS agencies.



Key Findings:

- Only a small number of risks were identified.
- MCHD has very strong security safeguards in place.
- MCHD is lacking some Privacy and Security policies and forms.

MCHD's HIPAA Report Card

Overall Grade: A- 92%

Positives	Negatives
Privacy Rule: B	
<ul style="list-style-type: none"> • Staff knows obligations to report HIPAA concerns • Patient records requests being handled properly • Strong commitment to protection of PHI throughout agency 	<ul style="list-style-type: none"> • Staff members do not distribute a copy of the Notice of Privacy Practices in non-emergencies • Lacking policies and forms concerning HIPAA patient rights
Security Rule: A+	
<ul style="list-style-type: none"> • ePCR vendor (ImageTrend) has good security safeguards for PHI • Strong technical safeguards for PHI • Encryption of most PHI • Adequate physical security measures 	<ul style="list-style-type: none"> • Lacking a few policies required by the Security Rule
Breach Notification Rule: A	
<ul style="list-style-type: none"> • Staff generally aware of duty to report suspected breaches up the chain of command • Successful responses to past breaches 	<ul style="list-style-type: none"> • No formal Breach Notification policies or forms in place

Report Roadmap

Our Approach

PWW employed the same basic approach taken by an auditor from the Office for Civil Rights (OCR) when assessing MCHD's HIPAA compliance.

1. First, we identify the applicable HIPAA **Standard**.
2. Next, we present our **Findings** by identifying current measures and discussing any **gaps**.
3. Finally, we provide **Recommendations** (in the form of **Solutions** and **Best Practices**).

Solutions and Best Practices

When a solution is offered (indicated with an “**(S)**” in this Report), MCHD must implement that solution *or some equivalent measure* to meet the HIPAA requirement or standard.

Where we offer best practices (indicated as “**(BP)**” in this Report), it is recommended that MCHD consider implementing the measure; but MCHD is not required to implement a best practice.

(S) = Solution. Must implement the recommended solution *or an equivalent measure*
(BP) = Best Practice. Consider implementing the recommended measure

How to Review This Report

1. Start with our **Risk Analysis** findings. This will give you a quick snapshot of MCHD's “risk profile.”
2. Then address the **Immediate Recommendations**. This will give MCHD a quick “checklist” of the gaps identified that should be corrected immediately.
3. Finally, go through the **Detailed Findings**. The findings provide a systematic analysis of MCHD's compliance with each HIPAA standard.

PWW Risk Analysis



PWW Risk Analysis

PWW considered potential threats to PHI considering current security measures at MCHD and PWW determined the likelihood of occurrence of each threat by examining breach incidents reported to HHS, our own experience, and frequency of government enforcement concerning the issue. We also determined the potential impact of each threat.

PWW used the Risk Level Matrix below containing a level of impact and a likelihood component. The high, medium, and low ratings are assigned a value that was used to assign a risk level for each threat. Once risk levels were identified, a response level is assigned according to a Risk Response Matrix. Risks have been color-coded and high risks have been listed first.

Risk Level Matrix			
<i>Threat Likelihood</i>	<i>Threat Impact</i>		
	Low (10)	Medium (50)	High (100)
High (1.0)	10 x1.0 = 10	50 x 1.0 = 50	100 x 1.0 = 100
Medium (0.5)	10 x 0.5 = 5	50 x 0.5 = 25	100 x 0.5 = 50
Low (0.1)	10 x 0.1 =1	50 x 0.1 = 5	100 x 0.1 = 10

Risk Response Matrix	
Risk Rating/Values	Response
Low Risk (1 – 10)	No action and accept risk
Medium Risk (>10 – 50)	Response needed in reasonable time
High Risk (>50 – 100)	Immediate action needed

PWW Identified Risks Table

Identified Risk	Risk Level
Lacking Several HIPAA Policies and forms – Primarily Privacy	High
Physical Notices of Privacy Practices (NPPs) not Stocked on Ambulances	Medium
Zoll & EMS Pro Servers on Premises Still Connected But No Longer Actively Needed	Medium

Immediate Recommendations



1. Notice of Privacy Practices (NPP)

(S) Physical Copy. Stock physical copies of MCHD's NPP on all ambulances in case patients ever request a physical copy.

2. Adopt More Detailed List of Assets

(S) In addition to the Generic hardware list provided to PWW, MCHD should specifically list each individual asset that MCHD employs so that it can produce a current inventory or all assets utilized for ePHI.

Generic hardware

1. Apple iPads
2. Apple iPhones
3. Apple Macbooks
4. Apple iMac
5. Panasonic Toughpads
6. Panasonic Toughbooks
7. Lenovo laptops
8. HP EliteDesk 800
9. HP Servers
10. Synology File Servers
11. Cisco Switches
12. Cisco Routers
13. Cisco Access Points
14. Sierra Wireless MP70
15. Verizon mifi hotspots
16. Sonicwall Firewall
17. Barracuda Firewalls

3. Forms and Policies

(S) Adopt the HIPAA Policies and Forms provided by PWW. In addition, PWW updated the following Policies and Forms for MCHD:

- **RECORD AND/OR AUDIO REQUEST FORM** – PWW has provided a “Law Enforcement Request Form” that complies with HIPAA for these requests.
- **CONFIDENTIALITY AND NON-DISCLOSURE AGREEMENT FOR THE MONTGOMERY COUNTY HOSPITAL DISTRICT EMS/AMBULANCE RIDE ALONG PROGRAM** – PWW simplified this form to enhance understanding for the Observer. The new form is entitled “Montgomery County Hospital District Ride-Along Confidentiality Agreement.” PWW felt that MCHD's WAIVER AND RELEASE OF LIABILITY AND INDEMNITY AGREEMENT for its Ride Along program was a good waiver.

Montgomery County Hospital District



HIPAA Policies and Forms

4. Internal Snooping Prevention

(S) Periodically, MCHD should run audit logs on records of MCHD employees or other “high snooping risk” records in the ImageTrend systems to make sure appropriate staff members are accessing records. Any staff members determined to have snooped on records should be appropriately disciplined.

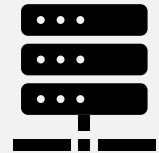
5. Privacy Officer Awareness

(BP) MCHD should ensure that all staff members know who the current Privacy Officer is, and how to contact the Privacy Officer. MCHD should send out a communication to all staff members with this information and the Privacy Officer should attend and introduce him or herself at orientation and appropriate staff trainings.



6. Take Old Servers Offline

(BP) MCHD should take the servers with Zoll and EMS Pro data offline if the data are no longer needed by MCHD. The servers should be maintained in a secure physical location.



Detailed Findings



Privacy Rule Requirements and Findings

Business Associate Agreements

Requirement

A business associate is an entity or individual who, **on behalf of MCHD**, creates, receives, maintains, or transmits PHI in connection with HIPAA-covered transactions (such as a third-party billing).³ MCHD must obtain “satisfactory assurances” that its business associates will appropriately safeguard PHI through a “business associate agreement” or “BAA.”⁴ At a minimum, business associate agreements must contain required provisions under the HIPAA.⁵

Findings

Current Measures

- MCHD’s current, standard BAA complies with all HIPAA and HITECH requirements.
- MCHD has a current and compliant BAA in place with all business associates where it is required by HIPAA to have a BAA in place.
- Only two BAAs in place with other agencies do not comport with HIPAA’s current requirements - Montgomery County Public Health District for Provider of Public Health Services & Conroe Regional Medical Center. However, because these entities are direct treatment providers concerning patients or MCHD, a BAA is NOT required to be in place with either agency.
- Specific findings for current business associates of MCHD:

Name of Business Associate	Type of BA	Findings/Identified Gaps
ABILITY Network, Inc.	Third Party Collection Agency	Compliant BAA in Place
Blue Cross and Blue Shield of Texas	Claim Administrator	Compliant BAA in Place
Bonds Janitorial Services	Janitorial Services	Compliant BAA in Place but BAA not Required by HIPAA
Boon-Chapman Benefit Administrators, Inc.	Benefit Administrators	Compliant BAA in Place
Conroe Fire Department	Joint Response Agency	Compliant BAA in Place but BAA not Required by HIPAA

³ 45 CFR §160.103.

⁴ 45 CFR §164.502(e).

⁵ See, 45 CFR §§164.504(e)(2) & 164.314(a)(2)(i).

Conroe Police Department	Police Department	Compliant BAA in Place but BAA not Required by HIPAA
Conroe Regional Medical Center	Facility Partner	BAA Not Compliant With HITECH Act but BAA not Required by HIPAA
DocuNav Solutions	Document Solutions Agency	Compliant BAA in Place
EMS Survey Team	Customer Service Survey	Compliant BAA in Place
ImageTrend, Inc.	ePCR Vendor	Compliant BAA in Place
Exacom, Inc.	Public Safety Recording Vendor	Compliant BAA in Place
GE Healthcare	Healthcare device vendor	Compliant BAA in Place
GeoComm/GIS Data RImageTrendurces	Plan Sponsor Partner	Compliant BAA in Place
HR In Alignment, LLC	HR Solution Partner	Compliant BAA in Place
Indigent Healthcare Solutions, Ltd.	Software Vendor	Compliant BAA in Place
Kingwood Medical Center	Facility Partner	Compliant BAA in Place but not Required by HIPAA
Laserfiche	Content Management Vendor	Compliant BAA in Place
Lifestyles Media Group, LLC	Marketing and Web Design Agency	Compliant BAA in Place
Linebarger, Groggan, Blair & Sampson, LLP	Outside Attorney	Compliant BAA in Place
Lone Star Family Health	Facility Partner	Compliant BAA in Place but BAA not Required by HIPAA
MCESD #2	Joint Response Agency	Compliant BAA in Place but BAA not Required by HIPAA
MCESD #4	Joint Response Agency	Compliant BAA in Place but BAA not Required by HIPAA
MCESD #7	Joint Response Agency	Compliant BAA in Place but BAA not Required by HIPAA
MCESD #8	Joint Response Agency	Compliant BAA in Place but BAA not Required by HIPAA
MCESD #9	Joint Response Agency	Compliant BAA in Place but BAA not Required by HIPAA
Montgomery County Public Health District for Provider of Public Health Services	Interlocal Agreement	BAA Not Compliant With HITECH Act but BAA not Required by HIPAA
Montgomery County Forensic Services	Medical Examiner	Compliant BAA in Place but BAA not Required by HIPAA
Neeham Fire Rescue Co.	Joint Response Agency	Compliant BAA in Place but BAA not Required by HIPAA

Northwest Oral Maxillofacial Surgery	Provider Partner	No BAA in Agreement or Needed by HIPAA
Optimum Computer Solutions	IT Consultant	Compliant BAA in Place
Paycom, LLC	Payroll Solution	Compliant BAA in Place but BAA not Required by HIPAA
Public Consulting Group	Outside Consultant	Compliant BAA in Place
Pulsara	EMS Information Application	Compliant BAA in Place
Reed Claymon Meeker Hargett, PLLC	Outside Legal Counsel	Compliant BAA in Place
Stewart Organization	Copier/Printer Vendor	Compliant BAA in Place
Tri County Behavior Healthcare	Facility Partner	Compliant BAA in Place but BAA not Required by HIPAA
The Woodlands Township	Joint Response Agency	Compliant BAA in Place but BAA not Required by HIPAA
ThyssenKrupp Elevator Corp.	Elevator Maintenance	Compliant BAA in Place but BAA not Required by HIPAA
Tinder Lakes Volunteer Fire Dept	Joint Response Agency	Compliant BAA in Place but BAA not Required by HIPAA
Tri-County Mental Health	Facility Partner	Compliant BAA in Place but BAA not Required by HIPAA
Weaver & Tidwell, LLP	Outside Legal Counsel	Compliant BAA in Place
Zoll Medical Corporation	ePCR Solution	Compliant BAA in Place

Recommendations

None

Requirement

MCHD has three obligations concerning its Notice of Privacy Practices (NPP). MCHD must:

1. Have a written, up to date Notice of Privacy Practices (“NPP” or “Notice”);
2. Post its NPP on its website; and
3. Provide the NPP to patients in accordance with HIPAA’s rules.⁶

Who Must be Provided Notice?

Any individual with whom MCHD has a “direct treatment relationship” must receive a copy of MCHD’s NPP.⁷ MCHD should be providing (or attempting to provide) its Notice to all individuals with whom MCHD providers encounter and collect PHI about.

When Must the Notice be Provided?

- ***Emergency Treatment Situations.*** In an “emergency treatment situation,” the Notice must be furnished as soon as “reasonably practicable” *after* the transport.⁸ That means MCHD providers do not have to give the Notice to the patient at the time of service in emergencies. But, emergency patients must still receive an NPP. In emergency situations, MCHD must follow up after the transport and provide a copy of the NPP to the patient.
- ***Non-Emergency Situations.*** In a non-emergency treatment situation, the NPP must be provided to patients “no later than the date of the first service delivery.”⁹ In these situations, MCHD providers should offer the NPP to the individual at the time of service. MCHD is also required to make a good faith effort to obtain a “written acknowledgment” from the patient or other authorized signer that they received the NPP.¹⁰ So, the patient should also sign some acknowledgment stating that they received a copy of the NPP in non-emergency situations. This signature is typically integrated into the ePCR solution. If the patient refuses a copy of the NPP, MCHD providers should simply document this fact.
- ***Posting the Notice.*** MCHD must post its NPP on its website and make its NPP available to any patient that requests it.

⁶ 45 CFR §164.520(c)(2).

⁷ 45 CFR §164.520(c)(2).

⁸ 45 CFR §164.520(c)(2)(i)(B).

⁹ 45 CFR §164.520(c)(2)(i)(A).

¹⁰ 45 CFR §164.520(c)(2)(ii).

Findings

Current Measures

- MCHD's current NPP is compliant with current HIPAA and HITECH Act rules.
- MCHD posts its NPP on its website under "the Emergency Medical Services" tab on its main page.
- The NPP is available on all ePCR devices in the event the patient asks to see a copy.
- A copy of the NPP is mailed out to all patients.



THIS NOTICE DESCRIBES HOW MEDICAL INFORMATION ABOUT YOU MAY BE USED AND DISCLOSED AND HOW YOU CAN GET ACCESS TO THIS INFORMATION. PLEASE REVIEW IT CAREFULLY.

Montgomery County Hospital District (MCHD) is required by law to maintain the privacy of certain confidential health care information, known as Protected Health Information or PHI, and to provide you with a notice of our legal duties and privacy practices with respect to your PHI. MCHD is required to notify an affected individual following a breach of unsecured PHI. MCHD is required to abide by the terms of this notice currently in effect.

Uses and Disclosures of PHI: MCHD may use PHI for the purposes of treatment, payment, and health care operations, in most cases without your written permission. Examples of our use of your PHI:

For treatment: This includes such things as verbal and written information about your medical condition and treatment from obtained from you as well as from others provided to you by us and other medical personnel (including doctors and nurses who give orders to allow us to provide treatment to you). It also includes information we give to other health care personnel to whom we transfer your care and treatment, and includes transfer of PHI via radio or telephone to the hospital or dispatch center as well as providing the hospital with a copy of the written record we create in the course of providing you with treatment and transport.

<https://www.mchd-tx.org/wp-content/uploads/2019/04/MCHD-NOTICE-OF-PRIVACY-PRACTICES-REV-03.28.16.pdf>

Identified Gaps

- MCHD does not stock its paper NPP on ambulances and the NPP is not distributed by crew members in non-emergency treatment situations.

Recommendations

- **(S) Physical Copy.** Stock copies of MCHD's NPP on all ambulances and train staff members to give a copy to all patients who request a copy.

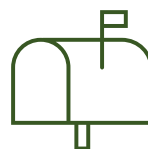
Requirement

MCHD must accommodate reasonable requests by patients to receive communications of their PHI by alternative means or at alternative locations.¹¹ For example, a patient may ask to be contacted by cell phone or to have mail sent to a different address. This is called a request for a “confidential communication.”

Findings

Current Measures

None



Identified Gaps

MCHD is lacking policies and forms to grant patients this right.

Recommendations

➤ **(S) Adopt the Following Policies and Forms Provided by PWW:**

- Request for Confidential Communications Policy
- Request for Confidential Communications Form
- Acceptance of Confidential Communications Letter

MCHD HIPAA POLICIES	
Request for Confidential Communications Policy	
Policy	Updated 07/2021
PURPOSE	
To ensure that MCHD complies with its obligations regarding requests for confidential communications of PHI.	
PROCEDURE	
Requests for Confidential Communications	
<ol style="list-style-type: none">1. MCHD will permit patients to request that MCHD send PHI to individuals at an alternate location (e.g., somewhere other than a home address), or in a specific manner (e.g., by email rather than regular mail).2. The patient or authorized representative shall complete and submit MCHD's "Patient Request for Confidential Communications of Protected Health Information" Form.3. MCHD is required to and will agree to any "reasonable requests" for confidential communications.	
Granting a Request for Confidential Communications	
<ol style="list-style-type: none">1. MCHD will and must comply with a confidential communications request if the request is "reasonable." The Privacy Officer shall take into account logistical reasons and other factors, such as the cost of making the alternate confidential communications, when determining whether the request is reasonable.2. If MCHD receives a request from a patient or authorized representative asking MCHD to communicate PHI in an alternate manner and MCHD determines that the request is reasonable, it will agree to the request and the Privacy Officer shall inform the patient of that fact, in writing, by sending an "Acceptance of Request for Confidential Communications of Protected Health Information" letter to the patient.	

¹¹ 45 CFR §164.522(b).

Requirement

With limited exceptions, patients (and their representatives) have the right to ***inspect or obtain a copy*** of PHI contained in a designated record set (DRS) if the PHI is held by MCHD or its business associates. Generally, patients must be granted access within thirty (30) days of a request.¹² MCHD can require patients to make requests for access in writing. Patients also have the right to inspect their PHI or receive a copy of their PHI in hard copy or electronic form.¹³ Finally, a patient can also request that MCHD transmit a copy of their PHI directly to an entity or person designated by the patient if the request is made in writing.¹⁴

Fees for Patient Access to PHI. HIPAA permits MCHD to impose on a patient or the patient's personal representative a reasonable, cost-based fee, if the fee includes the cost of: (1) labor for copying the PHI; (2) supplies for creating the paper copy or electronic media; (3) postage; and (4) preparing an explanation or summary PHI.¹⁵ If the request is from someone other than the patient or the patient's personal representative, MCHD may charge whatever Texas State law permits MCHD to charge for providing the patient record to the requester.

Findings

Current Measures

- All subpoenas for patient records are verified, with legal counsel if necessary, and documented.

Identified Gaps

- MCHD is lacking a formal policy concerning the right of access.

¹² 45 CFR §164.524. The regulations also provide for a one-time 30-day extension of the time period to respond to a request.

¹³ If a patient requests an electronic copy of their PHI, HIPAA now requires DMFD to provide access to the PHI "in the *electronic* form and format requested by the individual, if it is readily producible in such form and format; or, if not, in a readable *electronic* form and format as agreed to by the covered entity and the individual." 45 CFR §164.524(c)(2)(ii) (emphasis added).

¹⁴ 45 CFR §164.524(c)(3)(ii).

¹⁵ 45 CFR §164.524(b)(4).

Recommendations

➤ **(S) Adopt the Following Policy and Forms Provided by PWW:**

- Patient Requests for Access to PHI Policy
- Patient Request for Access Form
- Denial of Patient Access Letter

MCHD HIPAA POLICIES	
Patient Requests for Access to PHI Policy	
Policy	Updated 07/2021

PURPOSE

To ensure patients and their authorized representatives receive a copy of their medical records as required by HIPAA.

POLICY

Requests for Access from the Patient or the Patient's Personal Representative

1. Patients and their authorized representatives shall be granted a right of access to inspect and obtain a copy of their PHI contained in a designated record set (DRS) maintained by MCHD or its business associates.
2. If a patient or their authorized representative requests access to or a copy of a patient's PHI, the requestor shall be asked to complete MCHD's "Request for Access to Protected Health Information" Form.
3. MCHD shall verify the patient's identity, or, if the requestor is not the patient, the name and identity of the representative and whether the representative has the authority to act on the patient's behalf. The use of a driver's license, social security card, or other form of government-issued identification is acceptable for this purpose. If it is impossible for the requestor to physically come in to make the request the requestor will be asked to submit the "Request for Access to Protected Health Information Form" via email, mail or fax.
4. Upon receipt of the completed "Request for Access to Protected Health Information Form" and verification of the requestor's identity, MCHD will act on a request within 30 days, preferably sooner. Generally, MCHD must respond to all requests for access to PHI

MCHD	
Patient Request for Access Form	
<hr/>	
Patient Name: _____ Phone: _____	
Street Address: _____	
City: _____ State: _____ Zip Code: _____	
Email: _____ Date of Birth: _____	
<i>Request for Access to PHI:</i>	
Below, please describe the PHI that you are requesting access to with as much specificity as possible. Specify dates of service and other details that will allow MCHD to accurately and completely fulfill your request.	
<hr/>	
<hr/>	
<hr/>	
<i>Specify How You Would Like us to Provide Access:</i>	
Please check all that apply and fill out the requested information, where indicated.	
<input type="checkbox"/> Please provide me with a copy of my PHI	
<input type="checkbox"/> Mail. Please send a copy of my PHI to me at the following address:	
Street: _____	
City: _____ State: _____ Zip Code: _____	
Format (paper copy, digital copy on a disc, etc.): _____	

Requirement

Patients have the right to request that their records be amended.¹⁶ Requests for amendment must be acted on (denied or accepted) within sixty (60) days following receipt of the request.

MCHD should only amend a record to correct a legitimate error, omission, or other oversight, and only when such amendment is clearly supported by the evidence. In other words, if a patient request that his or her record be amended, and MCHD determines that the record is true and complete, it should deny the request for amendment.

If MCHD accepts the amendment, it must append the change to the record or provide a link to the amendment location and inform that patient about the amendment. MCHD is also required to make reasonable efforts to inform individuals identified by the patient as needing the amendment. If MCHD denies an amendment request, it must notify the patient in a writing that clearly states the reason for the denial and outlines the individual's right to submit a statement disagreeing with the denial.

Findings

Current Measures

None

Identified Gaps

- MCHD is lacking policies and forms to grant patients this right.

Recommendations

➤ **(S) Adopt the Following Policies and Forms Provided by PWW:**

- Patient Request for Amendment of PHI Policy
- Patient Request for Amendment Form
- Acceptance of Amendment Letter
- Denial of Amendment Letter

MCHD HIPAA POLICIES	
Patient Request for Amendment of PHI Policy	
Policy	Updated 07/2021
PURPOSE	
To ensure that MCHD complies with its obligations for patient requests to amend their PHI.	
PROCEDURE	
Requests for Amendment of PHI	
1. Patients or their authorized representatives shall be granted the right to request an amendment to a patient's PHI contained in the designated OHS.	
2. If a patient or authorized representative requests an amendment to PHI, the requestor shall be asked to complete MCHD's "Patient Request for Amendment of Protected Health Information" Form.	
3. MCHD must act upon a request for amendment of PHI within 60 days of the request. If MCHD is unable to act upon the request within 60 days, it must provide the requestor with a written statement of the reasons for the delay, and in this case may extend the time period in which to comply by an additional 30 days.	
Granting the Request for Amendment of PHI	
1. If MCHD grants the request for amendment, then the requestor will receive a letter (See, "Acceptance of Patient Request for Amendment" Form), indicating that the appropriate amendment to the PHI or record that was the subject of the request has been made.	
2. The letter will contain a form for the patient to complete, sign, and return to MCHD. On the form, the patient must identify individuals who may read the amended PHI and sign the statement giving MCHD permission to provide them with the updated PHI.	
3. MCHD must provide the amended information to individuals identified by the patient as well as persons or business associates that have such information and who may have relied on or could be reasonably expected to rely on the amended PHI.	

¹⁶ 45 CFR §164.526(a)(1).

Restriction of PHI

Requirement

Patients and their personal representatives have a right to request restrictions on uses or disclosure of PHI for purposes of treatment, payment, or healthcare operations (TPO) and for purposes of notifying family members, friends and others involved in their care.¹⁷ However, MCHD generally (with one exception) has no obligation to agree to requests for restrictions. We recommend that MCHD not agree to requested restrictions unless required by law to do so.

The only time that MCHD is *required* to abide by a requested restriction is when a patient (or representative) requests that a claim not be submitted to their insurer **and** the patient (or a party on behalf of the patient) pays in full for the service.

Findings

Current Measures

None

Identified Gaps

- MCHD is lacking a formal policy and forms to grant patients this right.

Recommendations

- **(S) Adopt the Following Policy and Forms Provided by PWW:**
 - Requests for Restriction of PHI Policy
 - Patient Request for Restriction Form
 - Denial of Restriction Letter

MCHD HIPAA POLICIES	
Requests for Restriction of PHI Policy	
Policy	Updated 07/2021
PURPOSE	
To ensure that MCHD complies with its obligations under HIPAA, this policy outlines procedures for handling requests for restrictions on the use of PHI and establishes the procedures by which patients or their authorized representatives may request a restriction on the use of PHI.	
PROCEDURE	
Requests for Restriction	
<ol style="list-style-type: none">1. MCHD will permit patients to request restrictions on the use and disclosure of their PHI: (i) to carry out treatment, payment or health care operations and/or (ii) to people involved in their care or for notification purposes.2. Patients or authorized representative should complete and submit MCHD's "Patient Request for Restriction of Protected Health Information" Form. All requests will be reviewed and denied or approved in accordance with this policy. MCHD shall utilize the "Review of Patient Request for Restriction of Protected Health Information" Form when reviewing restriction requests.3. Under most circumstances, MCHD is not legally required to agree to any request to restrict the use and disclosure of PHI, and given the emergent nature of our operation, MCHD generally will not agree to a restriction unless required by law to do so. However, MCHD is required to abide by any restrictions that it agrees to.	
Granting a Request for Restriction	

¹⁷ 45 CFR 164.522.

Requirement

Patients have the right to receive an accounting of certain, limited disclosures of their PHI made by MCHD and its business associates during the six (6) years prior to the date of the request. Currently, patients have the right to an accounting of most disclosures made for things **other than** treatment, payment, or healthcare operations (TPO).¹⁸

Thus, most disclosures that MCHD makes are not subject to the current accounting rule. MCHD also does not have to account for disclosures made pursuant to patient authorization or patient requests for access. Only non-patient authorized disclosures and disclosures that are not related to TPO must be accounted for. A disclosure of PHI in response to a subpoena is an example of a disclosure that is subject to the accounting requirement.

Findings

Current Measures

None

Identified Gaps

MCHD is lacking a formal policy and form to grant patients this right.

Recommendations

➤ **(S) Adopt the Following Policies and Forms Provided by PWW:**

- Patient Request for Accounting Policy
- Request for Accounting Form

MCHD HIPAA POLICIES	
Patient Request for Accounting Policy	
Policy	Updated 07/2021
PURPOSE	
To ensure that MCHD complies with its obligations, this policy outlines our procedures for handling requests for an accounting and establishes the procedures by which patients or their authorized representatives may request an accounting of disclosures of PHI from MCHD.	
PROCEDURE	
Requests for an Accounting	
1. Patients and their authorized representatives shall have a right to request an accounting of certain disclosures of PHI made by MCHD.	
2. MCHD shall request that the patient or authorized representative complete MCHD's "Patient Request for Accounting of Disclosures Protected Health Information" Form.	
3. Upon receipt of the completed "Patient Request for Accounting of Disclosures of Protected Health Information" Form and verification of the requestor's identity, the MCHD will respond to a request for an accounting of disclosures within 60 calendar days of receipt of a request, preferably sooner.	
Fulfilling an Accounting Request	
1. MCHD will provide the patient or their authorized representative with a written or electronic accounting of disclosures of their PHI made by MCHD or its business associates on MCHD's behalf, as required by HIPAA. MCHD will render an accounting of all disclosures of PHI during the period requested by the patient or other requestor. If the requestor does not specify a time period for the accounting, MCHD will render an accounting of disclosures of PHI made during the past six (6) years. The following disclosures are excluded from the HIPAA accounting requirement: <ul style="list-style-type: none">a. Disclosures to carry out treatment, payment, or health care operations;b. Disclosures made to the patient or to the patient's authorized representative;	

¹⁸ 45 CFR §164.528.

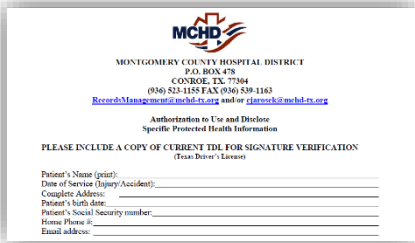
Requirement

If MCHD needs (or wants) to use or disclose a patient’s PHI for a reason not specifically permitted by HIPAA, or for a reason which HIPAA specifically requires authorization, then MCHD must obtain a signed authorization from the patient or the patient’s representative.¹⁹ For example, if MCHD would like to hold a press conference about a patient incident or post about a patient incident to a social media page, MCHD would need the patient’s authorization to do so if patient information is being released by MCHD.

Findings

Current Measures:

- MCHD has an “Authorization to Use and Disclose Specific Protected Health Information” form that is compliant with HIPAA.



Identified Gaps

None

Recommendations

None

Necessary Elements of Patient Authorization

- (a) A description of the information to be used or disclosed
- (b) The name of the persons or class of persons authorized to make the use or disclosure
- (c) The name of the person or class of persons to whom the provider may make the requested use or disclosure
- (d) An expiration date or expiration event
- (e) A statement in which the individual acknowledges that he or she understands the right to revoke the authorization, and how revocation can be accomplished (i.e., in writing)
- (f) A statement that information covered by the authorization may be redisclosed by the provider and, therefore, is no longer protected by the Privacy Rule
- (g) Date and signature of the individual or other authorized person (along with a description of the authority of a personal representative to sign on behalf of the individual)¹⁰²

¹⁹ 45 CFR §164.508(a)(2).

Appointment of Privacy Official

Requirement

The Privacy Rule requires the formal, documented appointment of a “privacy official”²⁰ and (as discussed later in this Report) the Security Rule requires the appointment of a “security official.”²¹ The privacy and security official can be one individual.

Findings

Current Measures:

None

Identified Gaps:

- MCHD lacks a formal Privacy Officer Designation.

Recommendations

- **(S)** Implement the “Privacy Officer Designation” Provided by PWW

MCHD HIPAA POLICIES	
Privacy Officer Designation	
Policy	Updated 07/2021

The following individual is responsible for all aspects of MCHD’s HIPAA Privacy and Security Compliance and should be contacted whenever an issue arises involving the privacy or security of PHI.

Donna Daniel
Administrative Building
1400 South Loop 336 West
Conroe, Texas, 77304
(936) 523-5000
ddaniel@mchd-tx.org

²⁰ 45 CFR §164.530(a)(1).

²¹ 45 CFR §164.308(a)(2).

Requirement

MCHD is required to conduct appropriate training for all workforce members regarding MCHD's HIPAA policies and procedures.²² All new workforce members must be trained within a reasonable time of joining the workforce. After initial training, workforce members must receive updated HIPAA training whenever there is a material change in MCHD's HIPAA policies and procedures. Updated training must be conducted within a "reasonable" time after the policy change becomes effective.

MCHD must also document the HIPAA training and keep that documentation for a minimum of six (6) years. MCHD should maintain copies of all rosters, sign-in sheets and other materials showing training dates and the names of attendees at HIPAA training sessions along with copies of any handouts, tests or other documents used during training.

Findings

Current Measures:

- **Onboarding.** MCHD puts all new workforce members through its online HIPAA training with a post test.
- **Recurring.** Providers all recertify their HIPAA training every year and a half – two years. MCHD discusses HIPAA every year at its compliance fair.
- PWW conducted virtual HIPAA training for MCHD workforce members in February 2021.
- MCHD tracks training and provided proof of signed training acknowledgments and course tracking logs.

Identified Gaps:

None

Recommendations

None

²² 45 CFR §§164.530.

Requirement

HIPAA requires MCHD to apply appropriate sanctions against workforce members who fail to comply with MCHD's HIPAA policies and procedures and/or who violate the Privacy, Breach Notification, or Security Rules.²³ HIPAA grants MCHD latitude in determining the level of sanction(s) that will be applied for violations. But MCHD must ensure that its workforce is aware of these sanctions and MCHD must apply sanctions appropriately.

Findings

Current Measures:

- MCHD has a general policy for workplace sanctions that apply to HIPAA-related offenses.
- MCHD confirmed that a HIPAA violation is a terminable offense.
- MCHD provided proof of sanctions in relation to two breach incidents.

Identified Gaps:

None

Recommendations

None

²³ 45 CFR §§164.530; 164.308(a)(1)(ii)(C).

Complaint Procedures

Requirement

MCHD must have a process for patients to file complaints if patients believe MCHD has violated HIPAA (or one of MCHD's policies and procedures).²⁴ Among other things, MCHD must identify to whom individuals can submit complaints and advise patients that they can submit complaints to HHS. MCHD should include a phone number for the Privacy Officer in its NPP. MCHD must also document all HIPAA complaints and how it handled them.

Findings

Current Measures:

None

Identified Gaps:

MCHD lacks a formal HIPAA complaint policy.

Recommendations

- **(S)** Implement the "Procedure for Filing Complaints About Privacy" provided by PWW.

MCHD HIPAA POLICIES	
Procedure for Filing Complaints About Privacy	
Policy	Updated 07/2021
<u>You May Make a Complaint Directly</u>	
You have the right to make a complaint directly MCHD concerning our compliance with any of our established HIPAA POLICIES, uses or disclosures of your PHI, or about our compliance with HIPAA.	
All complaints should be directed to our Privacy Officer at the following address, phone number, or email:	
Privacy Officer 1400 South Loop 336 West Conroe, TX 77304 936-523-5000 ddaniel@mchd-tx.org	

²⁴ 45 CFR §164.530(d).

Breach Notification Rule Primer

MCHD is under a *mandatory* duty to notify patients, HHS and potentially the media, when there has been a “breach” of unsecured PHI.²⁵ Essentially any time MCHD discovers a HIPAA violation caused by one its workforce members or business associates, it should determine whether the event qualifies as a breach. If it does, MCHD must notify certain parties about the breach.

Identifying Breaches

A breach of protected health information is defined by HIPAA as “the acquisition, access, use, or disclosure of unsecured PHI in a manner not permitted under [HIPAA], which compromises the security or privacy of the [PHI].”²⁶ Any incident that involves a potential improper use or disclosure of PHI is “presumed to be a breach unless the covered entity . . . demonstrates that there is a low probability that the protected health information has been compromised. . .” In other words, MCHD must start with the presumption that any improper use or disclosure of PHI is a breach *unless* it can affirmatively demonstrate that the PHI involved in the incident has likely not been compromised.

MCHD must go through an assessment to determine whether there was a breach. This process should be initiated and facilitated by the Privacy Officer in close consultation with MCHD Attorney’s Office.

PWW Recommends a 4-Step Approach

1. ***Was There an Incident Involving Unsecured PHI?*** The basic rule is that PHI is “unsecured” when: (a) it is in electronic form and it is *not* encrypted; or (b) it is in paper or other hard copy form.²⁷ The bottom line is that if someone can read, use, or decipher the PHI, then the PHI is *unsecured*.
2. ***Was There a HIPAA Violation?*** To be a breach, an incident must qualify as an actual violation of the HIPAA Privacy Rule. This means that there must be a *use or disclosure* of PHI that is not permitted by HIPAA.
3. ***Does the Incident Compromise the Security or Privacy of the PHI Involved?*** To be a breach, the unauthorized acquisition, access, use or disclosure of PHI must also “compromise the security or privacy of the PHI.” To determine whether the incident compromises the security or privacy of the PHI that was potentially breached, MCHD must look to the following factors:

²⁵ 45 CFR §164.400, et seq.

²⁶ 45 CFR §164.402 (emphasis added).

²⁷ 75 FR 19006, et seq. There is really no way to secure PHI when it is in hard copy format since anyone who viewed the information would be able to read the information.

- The nature and extent of the PHI involved;
- The person who used the PHI or to whom the disclosure was made;
- Whether PHI was actually acquired or viewed; and
- The extent to which the risk to the PHI has been mitigated.

4. **Does a Breach Exception Apply?** Finally, the regulations state that there is no reportable breach if one of the following three regulatory exceptions applies:

- **Unintentional Access, Acquisition or Use of PHI.** The incident involved *unintentional* access, acquisition or use of PHI by a workforce member or someone acting under the authority of MCHD. The unintentional incident must: (1) be made in good faith; (2) made within the scope of employment; and (3) not result in further improper use or disclosure of PHI.
- **Inadvertent Disclosure to an Authorized Party.** Inadvertent disclosure between parties at MCHD who are authorized to access PHI is *not* a breach if the PHI is not further used or disclosed in violation of HIPAA.
- **Disclosure Where Retention Was Not Possible.** The exception applies when MCHD has a good faith belief that an unauthorized recipient of the improperly disclosed PHI would not reasonably have been able to retain the PHI.

Breach Notification

If MCHD determines that a breach has occurred, it is under an obligation to notify all affected patient(s) without unreasonable delay, but not later than sixty (60) days after that discovery.²⁸

Each notice to an affected individual must contain the following elements:

- Brief Description of the Breach
- Description of Type of PHI Involved
- Steps the Individual Should Take to Protect Themselves
- What MCHD is Doing in Response to the Breach
- Contact Information for Additional Information About the Breach

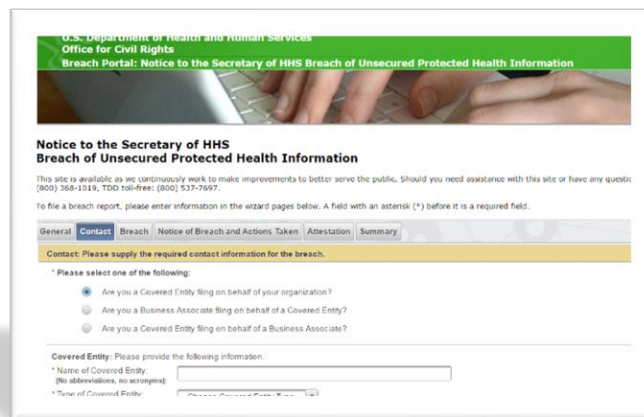
Notice to affected parties must be written in plain language and sent by first class mail to the last known address of the affected individual. Notice can be sent by email *if* the individual agreed ahead of time to receive email notices.

²⁸ 45 CFR §164.404(b).

If the breach involves *more than* 500 residents of a single state, then MCHD must, in addition to sending individual notice to all affected parties, provide notice to “prominent media outlets serving that state or jurisdiction.” Notice to the media must include all the same elements that the individual notice must contain, and it must be provided without unreasonable delay and in no case no later than sixty (60) days after “discovery” of the breach.

Finally, MCHD must also notify HHS about ALL breaches of unsecured PHI.²⁹ When MCHD must notify HHS depends on the number of individuals affected. Breaches affecting *500 or more* individuals must be reported to HHS at the same time that MCHD sends notice to affected individuals. Breaches involving fewer than 500 people must be reported to HHS within sixty (60) days of the end of the calendar year in which the breach occurred. HHS has a website for reporting all breaches of unsecured PHI at:

www.hhs.gov/ocr/privacy/hipaa/administrative/breachnotificationrule/.

The image is a screenshot of the "Breach Portal: Notice to the Secretary of HHS Breach of Unsecured Protected Health Information" website. The header includes the U.S. Department of Health and Human Services and the Office for Civil Rights. The main heading is "Notice to the Secretary of HHS Breach of Unsecured Protected Health Information". Below this, there is a navigation bar with tabs: General, Contact, Breach, Notice of Breach and Actions Taken, Attestation, and Summary. The "Contact" tab is currently selected. The page prompts the user to "Please select one of the following:" with three radio button options: "Are you a Covered Entity filing on behalf of your organization?", "Are you a Business Associate filing on behalf of a Covered Entity?", and "Are you a Covered Entity filing on behalf of a Business Associate?". Below these options, there is a section for "Covered Entity" information, including fields for "Name of Covered Entity (No abbreviations, no acronyms)" and "Type of Covered Entity".

²⁹ 45 CFR §164.408.

Breach Notification Rule Requirements and Findings

Requirements

The regulations require MCHD to establish written policies and procedures regarding breach notification and to train its workforce regarding the breach rules.³⁰

Findings

Current Measures:

- MCHD responded to several breaches on the following dates:
 - January 3, 2020
 - March 1, 2020
 - July 30 or 31,st 2020

Identified Gaps:

MCHD lacks a formal Breach policy and forms.

Recommendations

- **(S) Adopt the Following Policies and Forms Provided by PWW:**
 - Breaches of Unsecured PHI Policy
 - Breach Tracking Log
 - Internal Breach Incident Report
 - Individual Notice of Breach Letter

³⁰ 45 CFR § 164.414.

Security Rule Primer

The HIPAA Security Rule sets standards for the protection of electronic protected health information (e-PHI). To comply with the Security Rule, MCHD must appropriately implement each Security Rule standard identified in this Report.

Structure of the Security Rule

The Security Rule is divided into three primary sections, each of which outlines different types of “safeguards” that MCHD must implement (or in some cases, consider implementing). Those sections are:

- ✓ **Administrative Safeguards**
- ✓ **Technical Safeguards**
- ✓ **Physical Safeguards**

Security Rule Standards

Each of the three safeguards is comprised of many **standards** that MCHD is required to implement. Then, many of these standards have accompanying **implementation specifications** that MCHD must implement *or* consider implementing to meet each standard.

Compliance with *each* of the Security Rule’s 18 different standards is the basis for gauging MCHD’s overall compliance with the Security Rule.

Standards are broad-based objectives and MCHD must take whatever actions are reasonable and appropriate to achieve each of them. But, MCHD is not limited in how it will meet a standard.

For example, the Security Rule’s Security Awareness and Training Standard requires that MCHD implement a security awareness and training program. MCHD can meet this standard by developing its own training materials, engaging an outside firm to conduct training, purchasing a security training program, or through some other method.

Our detailed findings regarding the Security Rule discuss each of the Security Rule’s

HIPAA Security Standards
Security Standards: General Rules
Administrative Safeguards
<ul style="list-style-type: none">♦ Security Management Process♦ Assigned Security Responsibility♦ Workforce Security♦ Information Access Management♦ Security Awareness and Training♦ Security Incident Procedures♦ Contingency Plan♦ Evaluation♦ Business Associate Contracts and Other Arrangements
Physical Safeguards
<ul style="list-style-type: none">♦ Facility Access Controls♦ Workstation Use♦ Workstation Security♦ Device and Media Controls
Technical Safeguards
<ul style="list-style-type: none">♦ Access Control♦ Audit Controls♦ Integrity♦ Person or Entity Authentication♦ Transmission Security

standards separately, including any accompanying implementation specification(s).

Implementation Specifications

Finally, under each standard, there may be one or more “implementation specifications.” An “implementation specification” is an additional detailed instruction for implementing a standard.

For example, under the “Security Awareness and Training” standard one of the implementation specifications is: “Security Reminders.” This means that MCHD must *consider* sending out reminders to individuals regarding security. Like with the standards, MCHD is generally free to consider different methods for complying with an implementation specification.

Implementation specifications are either **required** or **addressable**. If an implementation specification is required (indicated with an “(R)” in this Report), MCHD must implement measures that meet what the implementation specification requires. If an implementation specification is addressable (indicated with an “(A)” in this Report), then MCHD must assess whether the specification is a reasonable and appropriate safeguard and then implement it if it is. If MCHD chooses not to implement an addressable implementation specification, it must document the reason why. For example, if MCHD determines that encrypting its on-site servers would cost a lot of money and its IT vendor assures the organization that the current firewall and malware protections it has in place are adequate to protect e-PHI on site, then MCHD should document its determination and those reasons.

Flexible Approach

The Security Rule was designed to be flexible and scalable and it is “technology neutral.” MCHD is not bound to use specific systems, hardware and/or software to comply with the security standards. It is just required to use measures that enable it to comply with each of the 18 standards.

In determining what measures to use, MCHD may consider: its technical infrastructure (hardware, and software security capabilities); costs of security measures; and the probability and criticality of potential risks to PHI.³¹

³¹ 45 CFR §164.306(b)(2).

Administrative Safeguards Requirements and Findings

1. Security Management Process

Requirement

This is a broad standard that requires MCHD to implement procedures to prevent, detect, contain, and correct HIPAA Security Rule violations.³² MCHD complies with this standard by appropriately addressing the four required implementation specifications below.

Specification	Requirement
Risk Analysis (R)	MCHD must conduct an accurate and thorough assessment of the potential risks and vulnerabilities to the confidentiality, integrity, and availability of electronic protected health information at MCHD. ³³ There is no prescribed method for a Security Risk Analysis.
Risk Management (R)	MCHD must implement “security measures sufficient to reduce risks and vulnerabilities to a reasonable and appropriate level.” ³⁴
Sanction Policy (R)	MCHD is required to apply appropriate sanctions against workforce members who fail to comply with its policies relating to the use and disclosure of PHI at the agency. ³⁵
Information Activity System Review (R)	MCHD must implement procedures to regularly review records of information system activity, such as audit logs, access reports, and security incident tracking reports to make sure appropriate access to PHI is occurring. ³⁶

Findings

Current Measures:

- **Risk Analysis:** PWW conducted a Risk Analysis as part of this HIPAA Compliance Project. MCHD also had a Cybersecurity Risk Assessment performed on March 23, 2021, by Coalition which PWW reviewed. The Coalition review found no critical or high-risk vulnerabilities. PWW confirmed that MCHD took steps to address vulnerabilities noted in the Risk Assessment.
- **Risk Management:** PWW noted various security measures to protect PHI, as noted in this Report. MCHD’s ePCR vendor (ImageTrend) secures (encrypts) data at rest and during transmission.



³² 45 CFR §164.308(a)(1).

³³ 45 CFR §164.308(a)(1)(ii)(A).

³⁴ 45 CFR §164.308(a)(1)(ii)(B).

³⁵ 45 CFR §164.308(a)(1)(ii)(C).

³⁶ 45 CFR §164.308(a)(1)(ii)(D).

- **Sanction Policy:** MCHD confirmed it would sanction all employees who violate HIPAA security policies in the same manner as workforce members who violate its privacy policies.
- **Information Activity System Review:** MCHD's system and its ePCR and billing applications track view, modify, and delete actions on patient records and MCHD can audit access to PHI through audit logs and access reports.

Identified Gaps:

Specification	Identified Gaps
Risk Analysis (R)	None.
Risk Management (R)	None.
Sanction Policy (R)	None
Information Activity System Review (R)	None.

Recommendations

None

2. Assigned Security Responsibility

Requirement

HIPAA requires MCHD to identify a “security official” who is responsible for the development and implementation of the policies and procedures required by the Security Rule. Designation of a Privacy Officer will fulfill the requirement under the Security Rule if this individual is tasked with overseeing MCHD’s compliance with the Security Rule.

Findings

Current Measures

- MCHD designated Donna Daniel as the current Privacy Officer in charge of privacy and Melissa Miller Security Officer in charge of security for MCHD.

Identified Gaps

None

Recommendations

None

3. Workforce Security Standard

Requirement

This standard requires MCHD to implement policies and procedures to ensure that all members of MCHD's workforce have appropriate access to e-PHI and to prevent workforce members who should not have access to PHI from obtaining access.³⁷ There are three addressable implementation specifications under this standard that MCHD must consider.

Specification	Requirement
Authorization and/or Supervision (A)	MCHD must consider implementing procedures to appropriately authorize and supervise workforce members who work with PHI or in locations where PHI might be accessed. ³⁸
Workforce Clearance Procedure (A)	MCHD must consider implementing procedures to determine that the access of a workforce member to e-PHI is appropriate. ³⁹
Termination Procedures (A)	MCHD must consider implementing procedures for terminating workforce members' access to PHI when employment ends or when the workforce member is no longer authorized to access PHI. ⁴⁰

Findings

Current Measures:

- **Authorization and/or Supervision:** Access to the ImageTrend ePCR solution is role-based and provisioned *after* initial onboarding training. EMS providers only have access to PHI on calls to which they have responded. There is a system for provisioning appropriate access to MCHD's information systems that ensures suitable access on MCHD's information system based on job need.
- **Workforce Clearance Procedure:** MCHD runs state-required background checks, criminal background checks, DMV checks, and it verifies education and references on workforce members prior to employment at MCHD.
- **Termination Procedures:** MCHD confirmed that it terminates access to the ePCR (ImageTrend) solution and MCHD's information system (through Microsoft) immediately upon separation. Badge and code access is terminated when the employee is separated. Human Resources sends notification to all appropriate individuals. Emails are retained for employees after termination to comport with public records laws.



³⁷ 45 CFR §164.308(a)(3)(i).

³⁸ 45 CFR §164.308(a)(3)(ii)(A).

³⁹ 45 CFR §164.308(a)(3)(ii)(B).

⁴⁰ 45 CFR §164.308(a)(3)(ii)(C).

Identified Gaps:

Specification	Requirement
Authorization and/or Supervision (A)	None
Workforce Clearance Procedure (A)	None
Termination Procedures (A)	None

Recommendations

None

4. Information Access Management Standard

Requirement

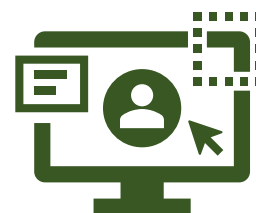
The Information Access Management standard requires MCHD to implement policies and procedures for authorizing access to e-PHI and ensuring that workforce members only use or disclose PHI in accordance with the HIPAA Privacy Rule.⁴¹ There are two addressable implementation specifications under this standard.

Specification	Requirement
Access Authorization (A)	MCHD must consider implementing policies and procedures for granting access to PHI, for example, through access to a specific application, transaction, program, process, or other mechanism. ⁴²
Access Establishment and Modification (A)	MCHD must consider implementing policies and procedures that, based upon its access authorization policies, establish, document, review, and modify a user's right of access to a workstation, transaction, program, or process. ⁴³

Findings

Current Measures

- **Access Authorization:** MCHD grants tailored access to PHI for employees through its ImageTrend ePCR solution. Human ImageTrend professionals handle ImageTrend application access based upon the staff member's role in the organization and need to access and review PHI.
- **Access Establishment and Modification:** MCHD confirmed that access to applications and PHI can be modified, reviewed, or terminated at any time by an administrator.



Identified Gaps:

Access Authorization (A)	None
Access Establishment and Modification (A)	None

Recommendations

None

⁴¹ 45 CFR §164.308(a)(4)(i).

⁴² 45 CFR §164.308(a)(4)(ii)(B).

⁴³ 45 CFR §164.308(a)(4)(ii)(C).

5. Security Awareness and Training Standard

Requirement

This standard has four addressable implementation specifications.

Specification	Requirement
Security Reminders (A)	MCHD must consider providing “periodic security updates” to workforce members. ⁴⁴
Protection from Malicious Software (A)	MCHD must consider implementing procedures for guarding against, detecting, and reporting malicious software like computer viruses or malware. ⁴⁵
Log-in Monitoring (A)	MCHD must consider having procedures in place for monitoring log-in attempts and reporting discrepancies. ⁴⁶
Password Management (A)	MCHD should have an established procedure for creating, changing, and safeguarding passwords. ⁴⁷

Findings

Current Measures:

- **Security Reminders:** MCHD’s IT Department said it frequently dispatches security reminders. MCHD uses KnowBe4 security awareness training, including phishing campaigns. MCHD follows Texas required cybersecurity training guidelines under House Bill 3834.
- **Protection from Malicious Software:** MCHD utilizes Cisco ASA Firewall with FirePOWER, and it employs Layer 7 applications. PWW confirmed that ImageTrend also employs firewalls, antivirus, and other protections against malicious software. MCHD employs Barracuda antivirus software and Apex One endpoint protection and security.
- **Log-in Monitoring:** MCHD confirmed that its system tracks user login attempts – successful or unsuccessful. MCHD requires VPN access for remote access attempts. MCHD’s IT Standards Manual sets a limit on consecutive unsuccessful attempts to enter a password.
- **Password Management:** MCHD confirmed that everyone has a unique username and password for access to MCHD’s information system and the ImageTrend ePCR applications. MCHD has a 90-day reset standards for all passwords and all passwords must be complex, with 8 characters -alpha, numeric and a special character. MCHD’s IT Standards Manual also establishes minimum requirements for passwords and safeguarding passwords.



⁴⁴ 45 CFR §164.308(a)(5)(ii)(A).

⁴⁵ 45 CFR §164.308(a)(5)(ii)(B).

⁴⁶ 45 CFR §164.308(a)(5)(ii)(C).

⁴⁷ 45 CFR §164.308(a)(5)(ii)(D).

Identified Gaps:

Specification	Requirement
Security Reminders (A)	None
Protection from Malicious Software (A)	None
Log-in Monitoring (A)	None
Password Management (A)	None

Recommendations

None

6. Security Incident Procedures Standard

Requirement

MCHD is required to implement policies and procedures to address “security incidents.”⁴⁸ “Security incidents” are defined as “the attempted or successful unauthorized access, use, disclosure, modification, or destruction of information or interference with system operations in an information system.”⁴⁹ A security incident is an event that might compromise the integrity of MCHD’s information systems that are used to create, access, store or transmit PHI (like a hacking or phishing attempt). There is one required implementation specification to address under this standard.

Specification	Requirement
Response and Reporting (R)	This specification requires MCHD to: (1) identify and respond to suspected or known security incidents; (2) mitigate, to the extent practicable, harmful effects of security incidents that MCHD discovers; and (3) document security incidents and their outcomes.

Findings

Current Measures:

- Section 16 of MCHD’s IT Standards Manual outlines a process to address Security Incidents and mandates reporting of all incidents.

16. Reporting and Security Problem Standards
16.1. Required Reporting of Information Security Incidents All suspected information security incidents must be reported as quickly as possible through the correct channels.
16.2. Internal Reporting of Information Security Violations & Problems Montgomery County Hospital District workers have a duty to report all information security violations and problems to the Information Security Department on a timely basis so that prompt remedial action may be taken.
16.3. Centralized Reporting of Information Security Problems All known vulnerabilities – in addition to all suspected or known violations – must be communicated in an expeditious and confidential manner to the Chief Operating Officer. Unauthorized disclosures of Montgomery County Hospital District information must additionally be reported to the involved information owners. Reporting security violations, problems, or vulnerabilities to any party outside Montgomery County Hospital District (except external auditors) without the prior written approval of the Legal Department is strictly prohibited.
16.4. Protection of Workers Who Report Information Security Problems Montgomery County Hospital District will protect workers who report in good faith what they believe to be a violation of laws or regulations, or conditions that could jeopardize the health or safety of other workers. This means that such workers will not be terminated, threatened, or discriminated against because they report what they perceive to be a wrongdoing or dangerous situation. Before taking any other action, these workers must report the problem to their manager or the Internal Auditing Department, and then give the organization time to remedy the situation.
16.5. Immediate Reporting of Suspected Computer Virus Infestation Computer viruses can spread quickly and need to be eradicated as soon as possible to limit serious damage to computers and data. Accordingly, if workers report a computer virus infestation to the Information Security Department immediately after it is noticed, even if their negligence was a contributing factor, no disciplinary action will be taken. The only exception to this early reporting amnesty will be those circumstances where a worker knowingly caused a computer virus to be introduced into Montgomery County Hospital District systems. However, if a report of a known infestation is not promptly made, and if an investigation reveals that certain workers were aware of the infestation, these workers will be subject to disciplinary action including termination.

Identified Gaps:

Specification	Requirement
Response and Reporting (R)	None.

Recommendations

None

⁴⁸ 45 CFR §164.308(a)(6)(i).

⁴⁹ 45 CFR §164.304.

7. Contingency Plan Standard

Requirement

MCHD must establish (and implement as needed) policies and procedures for responding to an emergency or other occurrence (for example, fire, vandalism, system failure, or natural disaster) that damages systems that contain PHI.⁵⁰ The purpose of this standard is to establish strategies for recovering access to PHI if MCHD experiences an emergency or disruption of critical business operations. MCHD complies with this standard by appropriately implementing the five implementation specifications.

Specification	Requirement
Data Backup Plan (R)	MCHD must establish and implement procedures to create and maintain retrievable exact copies of protected health information. ⁵¹
Disaster Recovery Plan (R)	MCHD must establish procedures to restore lost data and have a plan in place for getting information systems (computers, networks, electronic devices, etc.) up and running as quickly and smoothly as possible after an event involving MCHD's systems. ⁵²
Emergency Mode Operation Plan (R)	MCHD must establish (and implement, as needed) procedures to enable the continuation of critical business while operating in emergency mode. ⁵³
Testing and Revision Procedure (A)	MCHD should consider having an approach to periodically evaluate how its contingency plans would function if there were ever an emergency or critical incident. ⁵⁴
Applications and Data Criticality Analysis (A)	MCHD should assess its applications (e.g., software and programs) and the PHI that those programs contain to determine which of those applications and data are critical to continuing operations in an emergency, and which are less vital. ⁵⁵

Findings

Current Measures:

- **Data Backup Plan:** Most of MCHD's PHI is backed up by ImageTrend and ImageTrend has redundant backups in several time zones. MCHD also backs up local data to different sites. MCHD has 5 backups going back 14 days on the premises.
- **Disaster Recovery Plan:** MCHD confirmed that it has procedures to restore lost PHI from backups.
- **Emergency Mode Operation Plan:** None
- **Testing and Revision Procedure:** None

⁵⁰ 45 CFR §164.308(a)(7)(i).

⁵¹ 45 CFR §164.308(a)(7)(ii)(A).

⁵² 45 CFR §164.308(a)(7)(ii)(B).

⁵³ 45 CFR §164.308(a)(7)(ii)(C).

⁵⁴ 45 CFR §164.308(a)(7)(ii)(D).

⁵⁵ 45 CFR §164.308(a)(7)(ii)(E).

- **Applications and Data Criticality Analysis:** None

Identified Gaps:

Specification	Identified Gaps
Data Backup Plan (R)	MCHD lacks a formal plan, which is required by the Security Rule.
Disaster Recovery Plan (R)	MCHD lacks a formal plan, which is required by the Security Rule.
Emergency Mode Operation Plan (R)	MCHD lacks a formal plan, which is required by the Security Rule.
Testing and Revision Procedure (A)	None.
Applications and Data Criticality Analysis (A)	None

Recommendations

- **(S) Adopt the Following Policies and Forms Provided by PWW:**
 - Contingency Planning Policy

MCHD HIPAA POLICIES	
▲ Contingency Planning Policy	
Policy	Updated 07/2021

PURPOSE

This policy ensures that our response to an emergency or other occurrence that threatens or damages our computer, electronic, or other information systems is appropriate and provides for the contingencies necessary to protect and preserve PHI in accordance with the HIPAA.

POLICY

Disaster Recovery Plan

1. MCHD will ensure that it can restore or recover protected health information (PHI) and the systems needed to make that information available in a timely manner.
2. MCHD maintains procedures to restore PHI and other essential business information from data backups in the case of a disaster causing data loss.
3. Disaster recovery procedures should be tested on a periodic basis to ensure that PHI and other essential business information and the systems needed to make e-PHI available can be fully restored or recovered.

8. Evaluation Standard

Requirement

MCHD must perform a periodic technical and nontechnical evaluation that establishes the extent to which its policies and procedures meet the requirements of the HIPAA Security Rule. This evaluation must be initially based upon the standards of the Security Rule and then in response to environmental or operational changes affecting the security of PHI at MCHD.⁵⁶

Findings

Current Measures

- MCHD engaged PWW to perform an evaluation of whether its policies and procedures meet the Security Rule's Requirements.
- As previously noted, MCHD also had a Cybersecurity Risk Assessment performed on March 23, 2021, by Coalition which PWW reviewed. The Coalition review found no critical or high-risk vulnerabilities. PWW confirmed that MCHD took steps to address vulnerabilities noted in the Risk Assessment.



Identified Gaps

None

Recommendations

None

⁵⁶ 45 CFR §164.308(a)(8).

9. Business Associates Contract Standard

PWW discusses the business associate contracts standard of the Security Rule in conjunction with the “Business Associate Agreements” requirement under the Privacy Rule. Please refer to that Section of the Report.

Physical Safeguards Requirements and Findings

10. Facility Access Control Standard

Requirement

MCHD must implement policies and procedures to limit physical access to MCHD's electronic information systems and the facility or facilities in which PHI is housed, while ensuring that authorized access is allowed.⁵⁷ There are four addressable implementation specifications under this standard.

Specification	Requirement
Contingency Operations (A)	MCHD must consider establishing procedures that allow facility access to restore lost data under the disaster recovery plan and emergency mode operations plan in an emergency. ⁵⁸
Facility Security Plan (A)	MCHD should implement policies and procedures to guard the facility and the equipment therein from unauthorized physical access, tampering, and theft.
Access Control and Validation Procedures (A)	MCHD must consider implementing procedures to control and validate a person's access to facilities based on their role or function, including visitor control, and control of access to software programs for testing and revision. ⁵⁹
Maintenance Records (A)	MCHD should consider policies and procedures to document repairs and modifications to physical components of its facility which are related to security (for example, hardware, walls, doors, and locks). ⁶⁰

Findings

Current Measures

- **Contingency Operations:** MCHD allows facility access to necessary IT personnel to restore lost data in an emergency and ImageTrend maintains similar contingency operations procedures. They can either physically access or have proxy remote access through cameras in the data center.
- **Facility Security Plan:** None
- **Access Control and Validation Procedures:** The following physical security measures are employed at MCHD:

⁵⁷ 45 CFR §164.310(a)(1).

⁵⁸ 45 CFR §164.310(a)(2)(i).

⁵⁹ 45 CFR §1

⁶⁰ 45 CFR §164.310(a)(iv).

- Badge/keypad access
 - Locks on all station doors
 - Locked gates to prevent public access
 - Physical records are kept in a secure location with only a few employees having access.
 - Receptionist at administrative building
 - Security cameras at all stations
 - The data center requires a 2-step process for entry
- **Maintenance Records:** MCHD retains invoices from vendors that perform repairs to its physical facilities.

Identified Gaps:

Specification	Identified Gaps
Contingency Operations (A)	None
Facility Security Plan (A)	MCHD should have a security policy in place.
Access Control and Validation Procedures (A)	None
Maintenance Records (A)	None

Recommendations

- **(S) Adopt the “Physical Security Policy” provided by PWW.**

MCHD HIPAA POLICIES	
Physical Security Policy	
Policy	Updated 07/2021

PURPOSE

This policy establishes our security measures to protect our electronic information systems, networks and applications and as well as buildings and equipment from natural and environmental hazards, and unauthorized intrusion.

PROCEDURE

Facility Access Controls

1. Access to areas of our facility that contain our information system with e-PHI will be granted only to those with a verifiable and approved business need to have access.
2. All MCHD staff members will be issued badges for security purposes. These badges and identification must always be displayed while on the premises.
3. Access control will be established with physical hardware that prevent unauthorized access to PHI.

Facility Security Plan

1. MCHD will install hardware to limit access to our buildings to only those persons with proper keys and/or access codes.
3. MCHD will maintain a current list of all staff members who have authorization to access our facilities with PHI.

11. Workstation Use Standard

Requirement

MCHD must implement procedures that specify the proper functions to be performed, the way those functions are to be performed, and the physical attributes of the surroundings of a specific workstation or class of workstation that can access e-PHI.⁶¹ A “workstation” includes desktop computers, laptops, portable electronic devices, and other tools that can access e-PHI. There are no implementation specifications for this standard.

Findings

Current Measures

- MCHD’s workstations at headquarters and stations are configured to only grant access to programs that the user needs to access to perform his or her job function. All ePCR devices can only be accessed and used for role-based specific functions.

Identified Gaps

- MCHD is lacking a formal policy on workstation use.

Recommendations

- **(S)** Adopt the “Physical Security Policy” provided by PWW.

MCHD HIPAA POLICIES	
Physical Security Policy	
Policy	Updated 07/2021

PURPOSE

This policy establishes our security measures to protect our electronic information systems, networks and applications and as well as buildings and equipment from natural and environmental hazards, and unauthorized intrusion.

PROCEDURE

Facility Access Controls

1. Access to areas of our facility that contain our information system with e-PHI will be granted only to those with a verifiable and approved business need to have access.
2. All MCHD staff members will be issued badges for security purposes. These badges and identification must always be displayed while on the premises.
3. Access control will be established with physical hardware that prevent unauthorized access to PHI.

Facility Security Plan

1. MCHD will install hardware to limit access to our buildings to only those persons with proper keys and/or access codes.
3. MCHD will maintain a current list of all staff members who have authorization to access our facilities with PHI.

⁶¹ 45 CFR §164.310(b).

12. Workstation Security Standard

Requirement

MCHD must implement *physical* safeguards for workstations that access e-PHI and restrict access to authorized users.⁶² The Workstation Security standard addresses how workstations are to be physically protected from unauthorized users.

Findings

Current Measures:

- Workstations that are used to access PHI are located in secure, non-public locations behind badge access.
- Computers are generally placed in locations where they cannot be readily viewed by unauthorized parties.
- Field staff are trained to keep ePCR devices secure and within their possession at all times. Crew members interviewed by PWW confirmed that they always check to ensure devices are left in a secure location and that devices are accounted for before departing any location, such as a scene.
- ePCR devices are GPS tracked and can be remotely wiped. MCHD employs Apple Business Manager to manage mobile devices.



Identified Gaps:

- Need a policy.

Recommendations

- **(S)** Adopt the “Workstation Use Policy” provided by PWW.

⁶² 45 CFR §164.310(c).

13. Device and Media Control Standard

Requirement

MCHD must implement policies and procedures that apply to the implementation and removal of hardware and electronic media (servers, workstations, laptops, devices, etc.) that contain PHI into and out of MCHD's facility and the movement of these items within its facility.⁶³ There are four (4) implementation specifications under this standard.

Specification	Requirement
Disposal (R)	MCHD must adopt policies and procedures to address the disposal of e-PHI and/or the hardware or electronic media on which it is stored. ⁶⁴
Media Re-use (R)	MCHD must use appropriate procedures to remove e-PHI from electronic media before the media are made available for re-use. ⁶⁵
Accountability (A)	MCHD should maintain a record of the movements of hardware and electronic media and consider designating a person responsible for tracking this. ⁶⁶
Data Backup and Storage (A)	MCHD should consider creating retrievable, exact copies of e-PHI before moving equipment with PHI stored on it. ⁶⁷

Findings

Current Measures:

- **Disposal:** All hard drives are removed from servers and devices and sanitized in accordance with Department of Defense (DoD) standards.
- **Media Re-Use:** MCHD uses DoD standards to wipe devices with DBAN and then it restores devices to factory resets. If the device cannot be wiped, it is destroyed on site.
- **Accountability:** MCHD tracks hardware and electronic media in use at MCHD and to whom that media is issued. Tablets are managed through Apple Business Manager.
- **Data Backup and Storage:** MCHD's backs up PHI to offsite locations. PHI is backed up in redundant locations and ImageTrend employs redundant backups.

⁶³ 45 CFR §164.310(d)(1).

⁶⁴ 45 CFR §164.310(d)(2)(i).

⁶⁵ 45 CFR §164.310(d)(2)(ii).

⁶⁶ 45 CFR §164.310(d)(2)(iii).

⁶⁷ 45 CFR §164.310(d)(2)(iv).

Identified Gaps:

Specification	Requirement
Disposal (R)	None
Media Re-use (R)	None
Accountability (A)	None
Data Backup and Storage (A)	None

Recommendations

None

Technical Safeguards Requirements and Findings

14. Access Control Standard

Requirement

MCHD must implement technical policies and procedures for information systems that maintain PHI to allow access only to those persons or software programs that have been granted access rights.⁶⁸ There are four implementation specifications associated with this standard.

Specification	Requirement
Unique User Identification (R)	MCHD must assign a unique name and/or number to identify and track user identity. ⁶⁹
Emergency Access Procedure (R)	MCHD must establish (and implement as needed) procedures for obtaining necessary PHI during an emergency. ⁷⁰
Automatic Logoff (A)	MCHD must consider implementing procedures that terminate a session where someone is accessing an information system after a predetermined time of inactivity. ⁷¹
Encryption and Decryption (A)	MCHD must consider implementing a mechanism to encrypt and decrypt e-PHI while it is stored on systems. ⁷² Note that this specification deals with encryption in the context of data at rest (being stored). Encryption during the data transmission process is addressed in another standard.

Findings

Current Measures

- **Unique User Identification:** Upon hire, MCHD assigns all employees who will access MCHD's system a username. All workforce members that use the ImageTrend ePCR solution have a unique username.
- **Emergency Access Procedure:** MCHD confirmed that its IT professionals have access in the event of an emergency.

⁶⁸ 45 CFR §164.312(a)(1).

⁶⁹ 45 CFR §164.312(a)(2)(i).

⁷⁰ 45 CFR §164.312(a)(2)(ii).

⁷¹ 45 CFR §164.312(a)(2)(iii).

⁷² 45 CFR §164.312(a)(2)(iv).

- **Automatic Logoff:** Providers confirmed that ePCR devices and computers log off after a period of time. MCHD's IT Standard's Manual establishes an Automatic Logoff process set at 10 minutes of inactivity.
- **Encryption and Decryption:** MCHD confirmed that ePCR devices, laptops and all hard drives are encrypted. ImageTrend databases containing ePHI are encrypted.

Identified Gaps:

Specification	Identified Gaps
Unique User Identification (R)	None
Emergency Access Procedure (R)	None
Automatic Logoff (A)	None
Encryption and Decryption (A)	None

Recommendations

None

15. Audit Control Standard

Requirement

MCHD must implement hardware, software, and/or procedural mechanisms that record and examine activity in information systems that contain or use e-PHI.⁷³ There are no implementation specifications under this standard.

Findings

Current Measures

- MCHD confirmed to PWW that it monitors system activities on an ongoing basis for security threats. It provided PWW with an Endpoint Protection Summary.

Identified Gaps

None

Recommendations

None

⁷³ 45 CFR §164.312(b).

16. Integrity Standard

Requirement

MCHD must implement policies and procedures to protect e-PHI from improper alteration or destruction.⁷⁴ There is one addressable implementation specification under this standard.

Specification	Requirement
Mechanism to Authenticate e-PHI (A)	MCHD should consider electronic mechanisms to corroborate that electronic protected health information has not been altered or destroyed in an unauthorized manner.

Findings

Current Measures

- MCHD confirmed that it has implemented software that can identify whether data has been altered or destroyed. Only administrators have the ability to permanently delete sensitive data.
- MCHD's IT Standards Manual also contains Data Criticality and Integrity Standards.

Identified Gaps

None

Recommendations

None

9. Data Integrity Standards

9.1. Management Must Be Notified of Information Integrity Attributes

To the extent feasible, management must be periodically notified about the accuracy, timeliness, relevance, and other information integrity attributes which describe the information they use for decision making.

9.2. Management Notification of Information Integrity Controls Failure

If controls which assure the integrity of information fail, if such controls are suspected of failing, or if such controls are not available, management must be notified of these facts each time they are presented with the involved information.

9.3. Authorization Required for All Production System Input Transactions

⁷⁴ 45 CFR §164.312(c)(1).

17. Person or Entity Authentication Standard

Requirement

This standard requires MCHD to implement procedures to verify that a person or entity seeking access to e-PHI on its information systems is the right party.⁷⁵ There are no implementation specifications for this standard.

Findings

Current Measures

- MCHD requires each user to authenticate themselves for access through a username and password on MCHD's and ImageTrend's systems.

Identified Gaps

None

Recommendations

None

⁷⁵ 45 CFR §164.312(d).

18. Transmission Security Standard

Requirement

MCHD must implement technical security measures to guard against unauthorized access to e-PHI that is being transmitted over an electronic communications network.⁷⁶ This standard contains two implementation specifications.

Specification	Requirement
Integrity Controls (A)	MCHD must consider implementing security measures to ensure that transmitted e-PHI is not improperly modified without detection until being disposed of. ⁷⁷
Encryption (A)	This specification requires MCHD to consider encrypting e-PHI during transmission whenever deemed appropriate. ⁷⁸

Findings

Current Measures

- **Integrity Controls:** Transmission of PHI occurs via secure, encrypted channels to prevent modification during transit. MCHD uses Zix encryption for Outlook emails.
- **Encryption:** All ePHI traffic is encrypted end to end on the ImageTrend solution. MCHD uses encrypted email.

Identified Gaps

Specification	Identified Gaps
Integrity Controls (A)	None
Encryption (A)	None.

Recommendations

None

⁷⁶ 45 CFR §164.312(e)(1).

⁷⁷ 45 CFR §164.312(e)(2)(i).

⁷⁸ 45 CFR §164.312(e)(2)(ii).

Agenda Item # 8



To: Board of Directors

From: Brett Allen, CFO

Date: August 24, 2021

Re: DSRIP Project update

DSRIP project update from HCA Conroe. (Mr. Grice, Treasurer – MCHD Board)

"Update will be given at the board meeting"

Agenda Item # 9



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: August 24, 2021

Re: CEO Report

MCHD Areas of Focus for the past Month:

- Working with Hospitals and First Responders, coordinating, managing and balancing the Emergency Department-overflow issues that occurred this past month, in large part because of a surge in COVID patients. We expect the surge to continue for another few weeks. Chief Campbell and Drs. Dickson and Patrick have done an excellent job of leading the response coordination efforts. Jointly with our Captains and Chiefs they have:
 - Implemented Medcom, a program where a Chief or Captain manages hospital transfer coordination for all units in the county in an effort to get patients to the most appropriate and available facility in the period of time. The focus is to return EMS units back to service as soon as possible.
 - Four gurneys are available at Conroe Hospital ED for transition of MCHD patients for monitoring by one of our paramedics until the patients can be placed in an ED room. This allows up to four EMS units to be placed back in service.
 - Two-three BLS trucks have been placed in service to extend call capability and help reserve the ALS units for higher acuity calls.
 - Dr. Dickson and the Command staff have developed a treat-in-place program for lower acuity patients who may not yet need hospitalization, but need to oxygen saturation levels and general condition to be monitored. They can be followed-up daily by Community Paramedicine in coordination with Medcom.
 - Thanks to the Board for approving a pair of four week bonus award programs for EMS field and ALARM. This program will award additional money to medics who work their respective schedules for a four week period with no absences. This will greatly augment our need for staffing during this critical period.
- Completing all necessary pre-operational plans to begin the ET3 program, scheduled to begin January 1, 2022.
- Completed after-action review of the February freeze event with the Office of Emergency Management.
- Working with physicians and administrators from all the area hospitals, we requested and received a \$9 million award from the County to pay 120 temporary nurses to aide staffing in each of our hospitals. Hopefully, this will improve patient-care capacity in each of the hospitals, and help create some additional capacity in each of the area hospital Emergency Departments.

- We have continued to work to complete the Fiscal Year 2022 Budget.
- We have continued to work with the EMS Committee to move forward plans for future staffing changes, and improvements in communications to the field staff.
- We moved most of Accounting, Billing, Public Health, HCAP, and other administrative staff back home to work until the end of October. We are reviewing the pros/cons of implementing a semi-permanent work from home program at the current time. Responses from each of the department managers are due to administration August 23rd.
- We reviewed the PWW compliance audit results. Ryan Stark, the auditor with PWW will briefly review his findings at our Tuesday afternoon board meeting. We are reviewing his suggested policy additions, making sure that before we present them to the board for approval, that they do not conflict with or duplicate any existing policies or procedures. We plan to begin presenting these appropriate policies that have resulted from the audit to the Board for approval next month.
- Finally, attached is a copy of the letter we received August 19th from the Executive Director of Texas Health and Human Services Commission addressed to the Deputy Administrator and Director of Center for Medicaid and CHIP Services. The letter is discussing the confusion Texas is having with CMCS. Basically, this letter describes why we have reported that our 1115 Waiver money is in jeopardy following this year. Representatives from Conroe Hospital will give a short presentation on their understanding of the issues involving the 1115 waiver at the Board meeting Tuesday afternoon.

Thank you,

Randy



August 16, 2021

Dan Tsai
Deputy Administrator and Director
Center for Medicaid & CHIP Services (CMCS)
7500 Security Blvd
Baltimore, MD 21244

Dear Mr. Tsai,

The Texas Health and Human Services Commission has received your letter dated August 13, 2021. We understand this letter is intended to comply with the court's August 12, 2021, Order to Clarify Sanctions Standards in *State of Texas v. Brooks-LaSure*.

In its August 12 order, the court gave the Centers for Medicare & Medicaid Services (CMS) two options:

- (1) withdraw or modify the representations by Judith Cash and others that CMS is treating the Demonstration Project as in effect, or
- (2) conform its conduct to the Demonstration Project's special terms and conditions (STCs) by either:
 - a. notifying the state that CMS intends to issue a formal decision within 20 days approving the relevant state-directed payment programs (SDPs); or
 - b. notifying the state why CMS does not anticipate approving the SDPs and notifying the state of specific further modifications required for approval, with that notice triggering the timing requirements of paragraph 34 for meeting to discuss those further modifications.

Dan Tsai
August 16, 2021
Page 2

We also understand CMS filed notice with the court claiming compliance with the court's order, specifically with option 2.

The state is pleased to begin the dialogue required by the STCs in the January 15 waiver extension. However, your letter does not provide enough information for HHSC to choose between the two options it contains. Specifically, you state that "CMS cannot approve Texas's proposed SDPs in their current form." But the letter does not, as the court required, describe the "specific further modifications required for approval" as required by the court's order.

Your letter provides two options for "modifications." In the first, CMS offers approval of two programs, one of which the state did not propose for state fiscal year 2022 and is inconsistent with the structure of the January 15 waiver extension. This is not a "modification" of the SDP proposals that have been existing since March. It appears, instead, to ask the state to agree to revert to the version of the section 1115 waiver that is currently set to expire in September 2022.

Under your second option, CMS seems to suggest that it will continue the January 15 waiver extension, but the state must "modify" the proposed SDPs by withdrawing them completely and starting over in a manner that is inconsistent with that waiver extension. The only concrete problem that the letter cites is the size of the SDPs. But the size of the SDPs has been known to CMS for months and is fully integrated into the January 15 waiver extension itself because it drives the budget neutrality baseline around which the waiver is built. If these were problems all along, the January 15 STCs obligated CMS to forthrightly state as much and to suggest potential solutions in good faith. CMS's failure to do so until now has seriously impeded HHSC's ability to implement the programs envisioned by the January 15 waiver extension.

Texas wants to work with CMS toward approval of our SDPs and is committed to finding an approach that is consistent with all applicable regulatory and statutory requirements. But we lack sufficient information to do so at the present time. In the appendix to your letter, Option 2 would require the state to submit new proposals that address five issues. However, CMS does not provide an explanation of how each program fails to meet each requirement of law. To ensure productive conversations, we ask CMS to specify which issues apply to which programs and to

Dan Tsai
August 16, 2021
Page 3

be prepared to discuss the specific modifications to each program that are required for approval.

We look forward to beginning regular meetings, by phone or in person, to resolve CMS's concerns. Texas staff are available to begin our regular meetings immediately. Please confirm CMS's availability and the CMS staff that will attend the meeting.

If you have any questions, please contact me at (512) 538-5335.

Sincerely,

A large black rectangular redaction box covering the signature of Stephanie Stephens.

Stephanie Stephens
State Medicaid Director

Agenda Item # 10



To: Board of Directors

From: James Campbell

Date: August 24, 2021

RE: EMS Division Report

Executive Summary

- Customer service scores for July 2021 rank MCHD 4th compared to other EMS systems. There were 398 patient surveys returned between 7/1/2021 and 7/31/2021. Our average survey score was 94.88 and 84.75% of responses gave MCHD the highest rating of “very good.” Overall, 98.60% of responses were positive.
- The EMS Division finalized their FY22 budgets and answered questions from the Board of Directors at our Aug. 17 Budget Committee Meeting.
- We continue to diligently monitor staffing on a daily basis. At the time of this report we have (14) total people out, (8) In-Charges and (6) Attendants; zero are currently out because of COVID-19.
- MCHD EMS call volume is at record highs as we work to manage the most recent surge in Covid-19 patients.
 - From July 1st – August 18th MCHD EMS averaged 240 responses per day
 - A closer look shows that from July 28 – August 18 MCHD EMS averaged 263 responses per day
 - Prior to July 2021, MCHD EMS average 195 responses per day
- In conjunction with high EMS call volume, our area hospitals are also experiencing a tremendous strain on their resources and most of them are over capacity with patients. A lack of hospital space and a shortage of nurses has significantly affected our EMS turnaround times. Prior to this surge in volume, our average turnaround time was near 30 minutes, but that average time has now doubled. Unfortunately, average times do not tell the full story concerning available resources. It is common to have ambulance wait for 1-1.5 hours on the wall in the emergency department, and we have even experienced 4 – 4.5 hour wait times. Increased EMS call volume and ambulances waiting on the wall has significantly strained our EMS resources. As a result, ambulance availability has been at critically low levels and we are missing our response times. This is not something that we at MCHD can let happen without trying as many “thinking outside of the box” ideas as possible. To help combat the long turnaround times and keep ambulance available for responses we have implemented:
 - MedCom, Hospital Wall Monitors, BLS 9-1-1 ambulances, Alternative Dispositions, and our attendance pay bonus
- In order to help better manage staffing during this busy and challenging time MCHD EMS Field and Alarm employees have been offered an attendance bonus. The details of the bonus can be found in Information Bulletin #21-064
- The call volume and stress on resources is not unique to Montgomery County. Similar trends have been seen across the region, state, and country. MCHD EMS declined five requests for deployments to ensure we had all of our available resources in Montgomery County.
- MCHD EMS performed one non-emergency transfer in July 2021.
- MCHD Administration and members of the EMS Committee attended multiple meetings to review and develop financial plans comparing the 9-Day, Debit Day, and 24/71 schedules. That information was presented to the EMS Committee on August 12th.
- MCHD EMS continues to collaborate with ESD-11 as they prepare to start their EMS service later this month. We have had multiple meetings with their staff to discuss topics such as ePCR, clinical guidelines, quality improvement, and radio communications.

- MCHD EMS Administrative staff worked 176 hours in the field for July 2021. The minimum required would be 120 hours. In addition, several times during month EMS Administrative staff left the office to respond when the system was at low levels. Thus far, August 1st – August 19th, MCHD EMS Administrative staff have already worked 228 hours in the field.

Department of Clinical Services and Quality and Process Improvement

- 3rd Quarter CE will start 8/25. CE will be held virtually to protect our staff from unwarranted exposure to Covid 19 and reduce the fatigue of attending CE in-person. During CE DCS will be focusing on undifferentiated agitation and will introduce a new medication that will better serve our patient population and hospital partners.
- Since June 30th, 2021 we have promoted (5) new ICs!
- 2 In-Charge promotions already August and DCS has 12 IC candidates in the process and one of those 12 are in phase 2.
- Congratulations to Chief Hoots for completing her District Chief training and evaluation. August 24th, is her first day in her new role.
- In addition, Cpt. Fillmore will begin her training as a District Chief later this month.
- Dr. Dickson, Chief Crocker and myself presented a JEMS webinar on leveraging technology to solve communication and system problems during disasters. We had engagement from all over the world during the hour-long session and had some great questions from our audience.
- Dr. Patrick has released 3 Podcast in the last month. Collectively MCHD has over 500,000 listens to the MCHD Paramedic PodCast and it continues to be a great educational and recruiting tool.

Operations

- Our two new EMS Schedulers, Kelsie Prieto and Elvia Mejia, started on August 9th. The Deputy Chiefs have done a great job training them both, and Kelsie and Elvia are learning fast!
- We have brought back many of our reoccurring meetings to ensure we have regular communication with our stakeholders around the region. The weekly employee, FRO, and hospital calls returned as well as we are have regular communication with OEM and SETRAC as we work to manage our resources during this surge in volume.
- MCHD EMS and Executive Leadership hosted a COVID-19 Zoom call to answer questions, discuss our continued safety measures, and Dr. Dickson provided education on the variants.
- Chief Coty Aiken and the responding crews who managed the capsized boat on Lake Conroe August 14th, 2021 did an excellent job! Chief Aiken displayed outstanding poise and leadership managing the MCI and coordinating with other responders.
- To date, (2) people have left MCHD to join ESD-11. We are proud to say they accepted leadership positions with ESD-11, and we wish them luck in their new roles!

EMS Committee Update

- On August 3rd we had a productive off-sight meeting with committee members to review the financial implications of the Debit Day and 24/72 schedule options.
- The next steps will be further details regarding the Debit Day schedule will be presented at Q3 CE, followed by a survey to the crews.
- The next meeting is scheduled for Thursday September 16th, 2021 via Zoom.



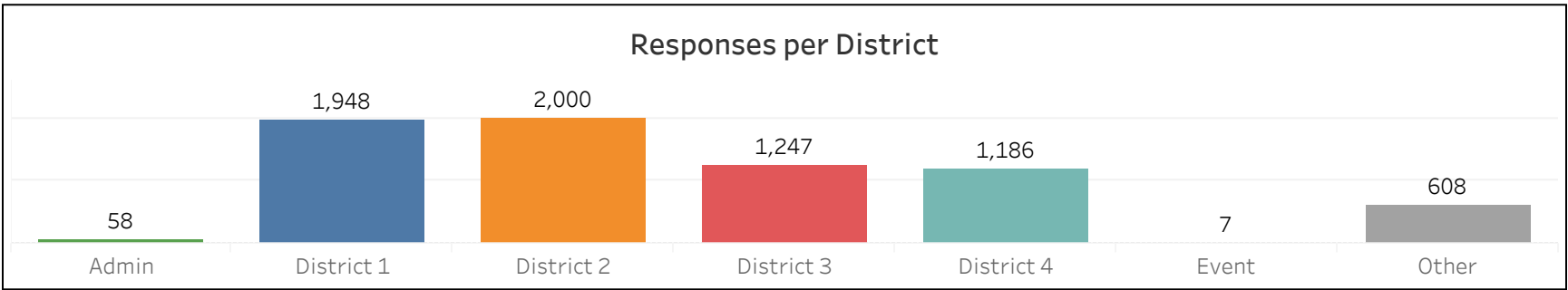
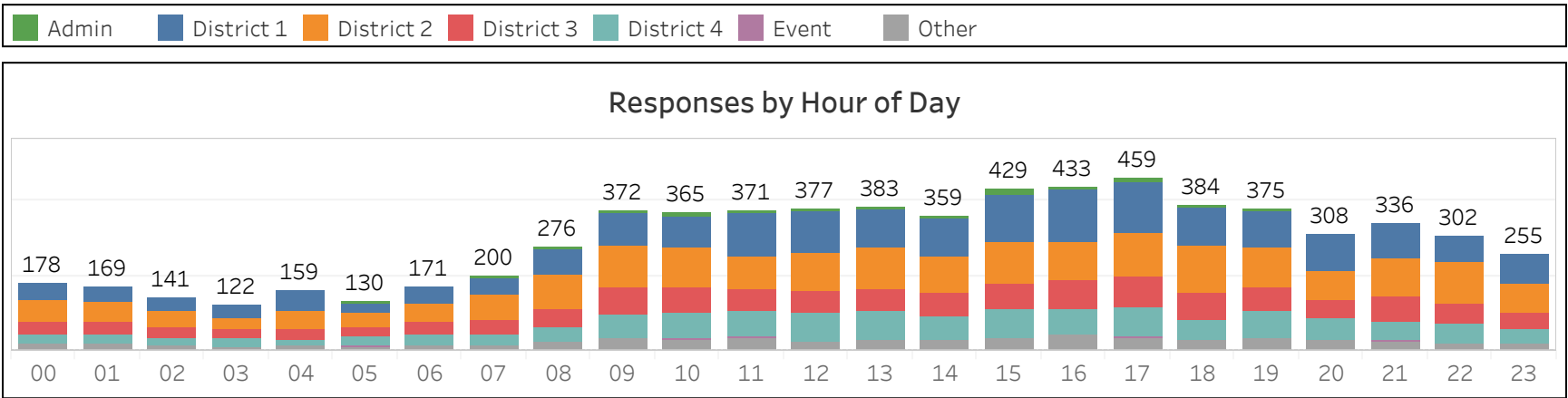
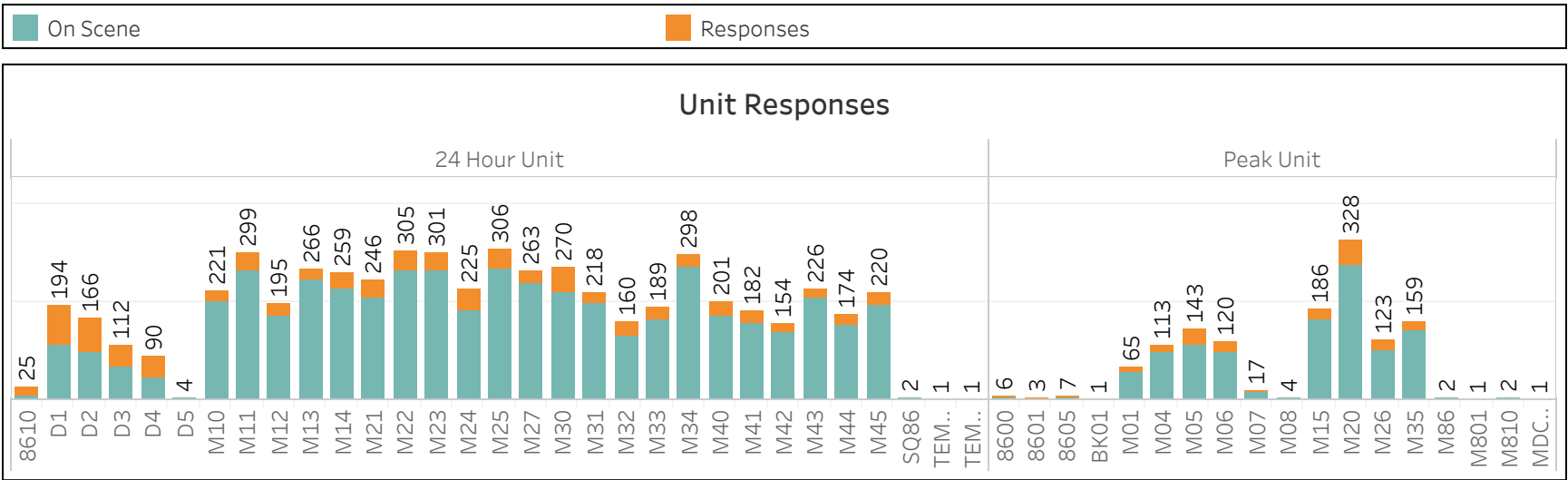
Dispatched Incident Review

Last Month

7/1/2021 - 7/31/2021

Dispatched		On Scene		Transported		Response Times			
Incidents	5,862	Incidents	5,488	Incidents	3,710	Priority 1	Priority 2	Priority 3	Overall
Responses	7,054	Responses	5,927	Transports	3,756	93.7%	95.3%	95.8%	94.9%

Fall	67
Sick Person	64
Breathing Problems	56
MVC	55
Unconscious/Fainting	53
Transfer/Evaluation	51
Chest Pain	49
Emotional Crisis	44
Stroke	41
SEND	39
Seizures	37
Unknown Problem	37
Assault	27
Hemorrhage	24
Abdominal Pain	23
Medical Alarm	13
Traumatic Injurv	11
Heart Problems	10
Diabetic	8
Overdose Ingestion	8
Cardiac Arrest	8
Structure Fire	8
Back Pain	4
Allergic Reaction	4
Environmental Exposu..	4
Headache	4
Obvious/Expected Dea..	4
Choking	4
Penetrating Trauma	4
Pregnancy/Miscarriage	4
Eve Problems	4
Animal Attack	4
Dedicated Standbv	4
Gas	4
Burns	4
Non-Dedicated Standby	4
Service Call	4
Inhalation/Hazmat	4
Smoke	4
Creekside Medical	4
Dedicated TEMS Stan..	4
Environmental Exposu..	4
Inaccessible Incident	4
Locked in a Vehicle	4
Rescue	4
Water Rescue	4
Alarm	4
Drowning	4
Electrocution	4
Mutual Aid Assist Age..	4
Outside	4
Transfer	4
Vehicle Fire	4
Controlled Burn	4
Entrapment	4
Explosion	4
Fluid Spill	4
Lake Rescue	4
Live Wires	4
Outside Fire	4
Search and Rescue	4
Train Incident	4
Water Craft in Distress	4



Transfer - ALS	1
Transfer - Emergency	1

Hospital Patient Transports

July 2021

Total Transports
to All Facilities

3,837

Dest Name (group)	Activation Type (group)				Grand Total
	Sepsis	STEMI	Stroke	Trauma	
H. Methodist - The Woodlands	12	3	22		37
HCAHH - Conroe	12	8	2	11	33
M.Hermann - The Woodlands	12	5	5	6	28
CHI - St. Luke's - The Woodlands	15	3	10		28
HCAHH - Kingwood	7	2	8	1	18
HCAHH - Tomball	1	3	1	1	6
M.Hermann - Northeast	3				3
TCH - The Woodlands	2				2
M.Hermann - Woodlands West	1				1
Grand Total	65	24	48	19	156

Avg. Turnaround Time

Main Facilities (Minutes)

M.Hermann - Northeast	51.75
M.Hermann - TMC	50.94
HCAHH - Northwest	50.49
Ben Taub General	49.88
HCAHH - Kingwood	49.33
H. Methodist - The Woodlands	41.84
CHI - St. Luke's - TMC	41.82
M.Hermann - The Woodlands	41.63
H.Methodist Hospital - Willowbrook	41.09
MD Anderson Cancer Center - TMC	39.73
HCAHH - Conroe	39.63
CHI - St. Luke's - The Woodlands	39.42
H. Methodist Hospital - TMC	38.91
TCH - Women's Pavillion	38.33
HCAHH - Tomball	36.15
CHI - St. Luke's Vintage	35.82
Michael E. DeBakey VA Medical Center	35.04
M.Hermann - Cypress	34.57
TCH - TMC	33.43
Huntsville Memorial	33.06
Lyndon B Johnson General	32.42
TCH - The Woodlands	30.10
Baylor Scott & White College Station	26.88
HCAHH - North Cypress	25.47

Patients Per Facility

Main Facilities (Count)

HCAHH - Conroe	837
M.Hermann - The Woodlands	699
CHI - St. Luke's - The Woodlands	536
H. Methodist - The Woodlands	511
HCAHH - Kingwood	335
HCAHH - Tomball	138
TCH - The Woodlands	133
M.Hermann - Northeast	100
H.Methodist Hospital - Willowbrook	20
CHI - St. Luke's Vintage	18
HCAHH - Northwest	17
M.Hermann - Cypress	12
MD Anderson Cancer Center - TMC	10
M.Hermann - TMC	10
Michael E. DeBakey VA Medical Center	8
TCH - TMC	6
Huntsville Memorial	5
Lyndon B Johnson General	4
CHI - St. Luke's - TMC	4
H. Methodist Hospital - TMC	3
Ben Taub General	3
Baylor Scott & White College Station	2
TCH - Women's Pavillion	1
HCAHH - North Cypress	1

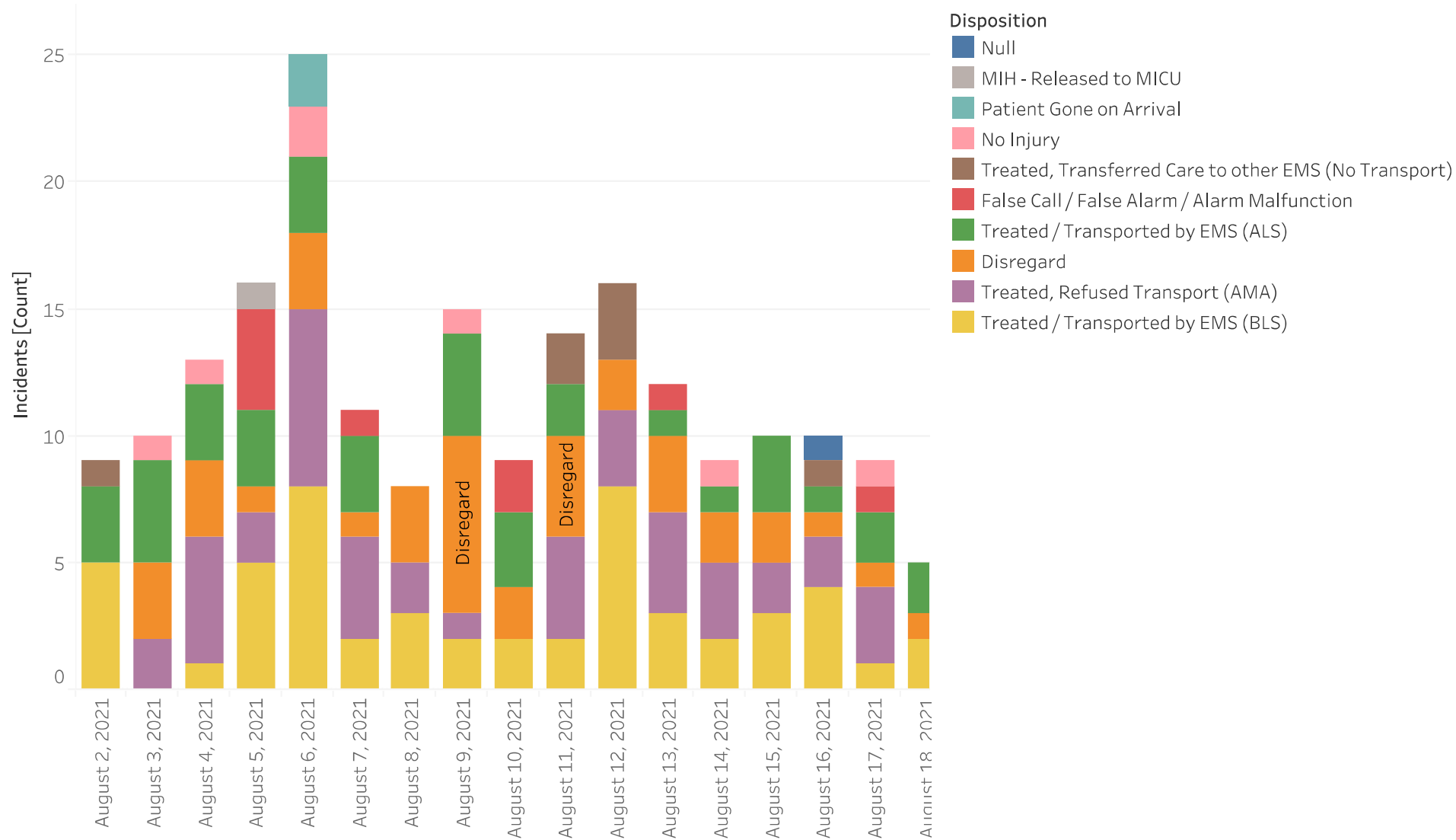
Avg. Turnaround Time Support Facilities (Minutes)

The Woman's Hospital of Texas	35.73
CHI - St. Luke's - Lakeside	35.03
CHI - St. Joseph - Grimes	32.73
M.Hermann - Memorial City	28.88
M. Hermann CCC - Kingwood	27.03
Kingwood Emergency Center	26.73
H. Methodist ECC - 1488	25.93
HCAHH - Cleveland ER	24.95
HCAHH - Magnolia ER	24.40
CHI - St. Luke's EC - Conroe	23.31
CHI - St. Luke's - Springwoods Village	21.99
M.Hermann - Woodlands West	21.92
America's ER Magnolia	20.54
M.Hermann CCC - Spring	14.60
Behavioral - Woodland Springs	13.81
Behavioral - Aspire	12.57
Behavioral - Tri-County	12.46

Patients Per Facility Support Facilities (Count)

CHI - St. Luke's EC - Conroe	99
M.Hermann - Woodlands West	46
M. Hermann CCC - Kingwood	45
HCAHH - Cleveland ER	44
HCAHH - Magnolia ER	42
CHI - St. Luke's - Springwoods Village	41
H. Methodist ECC - 1488	29
CHI - St. Luke's - Lakeside	27
America's ER Magnolia	24
Behavioral - Tri-County	13
M.Hermann CCC - Spring	4
Behavioral - Woodland Springs	4
The Woman's Hospital of Texas	2
M.Hermann - Memorial City	1
Kingwood Emergency Center	1
CHI - St. Joseph - Grimes	1
Behavioral - Aspire	1

Disposition by Date



From: [Daniel, Donna](#)
To: [Admin Building](#); [Service Center](#); [EMS Supervisors](#); [EMS Field Crews](#); [EMS Operations](#); [Command Staff](#); [Dispatchers](#); [District Chiefs](#); [Deputy Chiefs](#); [AlarmOps](#)
Cc: [Walker, Debra](#); [Burgess, Kameron](#)
Subject: Information Bulletin #21-065 - RE MCHD News Update
Date: Tuesday, August 17, 2021 2:10:31 PM
Attachments: [image004.png](#)
Importance: High

Information Bulletin

TO: MCHD Staff
FROM: Misti Willingham, PIO
DATE: August 17, 2021
RE: MCHD News Update
Info #: 21-065



Covid-19 Update

- At the time of this communication, we have (9) ICs and (7) Attendants out. Of the sixteen, (1) is Covid-19 related.
- Chief Wood will be operating MedCom from 8a-8p every Peak 'B' Shift. Thanks for offering to help Chief Wood - your expertise and experience continues to be valuable to MCHD!
- Area hospitals are beyond capacity and working quickly to gain much-needed nursing staff from the state and county.
- On 8/2/21 we had 208 Covid-19 hospitalizations with 20 of those patients in the ICU. As of 8/16/21 we had 372 Covid-19 hospitalization with 68 of those patients in the ICU.
- Since July 1st, 2021, we've averaged (238) responses per day, our previous average was 200 responses per day.
- A deeper dive since we have seen a recent surge in volume shows that since July 28th, 2021, we've averaged 260 responses per day.
- We had a condensed August District Chiefs' meeting, and we spent the time reviewing our Covid-19 data and discussing our response plans. All of the highlights from that meeting are included in this news update.

Professional Development Update

- Since June 30th, 2021, we have promoted (4) new ICs.
- There are (4) candidates in Phase 1 of ICE and (1) candidate in Phase 2 of ICE. Additional,

- (2) candidates are ready to begin testing.
- Chief Hoots is planned to be released from her District Chief training Sunday, August 22, 2021.
- Cpt. Fillmore will start her District Chief training later this month.
- We are looking at the calendar to determine when our fall 2021 testing and new hire class will begin.

Department of Clinical Services Update

- We are planning to still have Q3 CE; however, it will be all virtual like we did last year. We are only going to present the most important information to be mindful of everyone's time away from work.
- DCS and Professional Development are still planning to have a Captain's promotional process this calendar year, and those dates will be announced soon. We were all excited to have this promotional process, and we know many of you have remained diligent in your preparation for this test. Keep studying, stay prepared, and we will have this process as soon as we can!
- There have been multiple Clinical Guideline and VID updates, please check your email and complete the required training acknowledgement.

9 Day vs Debit Day Scheduling

- The conversation and research continues with the EMS Committee and the Board of Directors.
- We still have of some work to do, but, financially, we estimate it will cost between \$4M - \$4.5M to move our existing 24 hours trucks to that schedule. The most likely scenario is that we phase in trucks each year for 4-5 years. The biggest limiting factor will be ICs - we can't make this schedule happen without more ICs.
- The next steps will be further details regarding the Debit Day schedule will be presented at Q3 CE, and, then, a survey will follow.

Everyone continues to work hard and meet the demands and challenges we are facing every shift, and we can't thank you enough. We can't really predict how long this will last, but, from all the research and collaboration we have done, it is more likely to get busier over the next few weeks. Cancelling PTO and organizing trades can be tough, but we are extremely thankful to see the schedule come together. The more we can come together, the better we can manage this situation for ourselves, our families, each other, and our patients.

Mark your Calendars!

MCHD Yoga in the Park with Brooke

8/19 6:00pm

Town Green Park

<https://www.mchd-tx.org/events/yoga-at-the-park-town-green/>

MCHD Circuit Workout with Tony & Coaches

8/23 6:00pm

Oak Ridge High School Stadium

<https://www.mchd-tx.org/events/circuit-workout-at-oak-ridge-high-school/>

MCHD ZUMBA with Brooke **NEW**

8/28 6:00pm

Oak Ridge High School Stadium

<https://www.mchd-tx.org/events/zumba-orhs/>

**Each event will last an hour. Family members are welcome to attend – alternative exercises are offered for children or anyone not able to complete a task. This is an optional opportunity - please do not clock in to attend. Please wear appropriate clothing – something you could wear to a public gym.*

Docs' Corner – MCHD Paramedic Podcast & Podcast 360

New Releases

Attacking Pandemic ED Wall Time Delays

<https://soundcloud.com/mchdpp/medcom-final-mixdown>

Dealing with Resistance (Hyperacute T-Wave)

<https://www.youtube.com/watch?v=C2vXa9GsKjs&t=4s>

EMS Charting Pearls & Pitfalls

<https://www.youtube.com/watch?v=ali8HAUzp9E>

<https://soundcloud.com/mchdpp/chart-final-mixdown>

Training Calendar

<https://app.targetsolutions.com/auth/index.cfm?action=login.showlogin&customerid=33551&customerpath=mchd>

Have a Question?

<https://members.mchd-tx.org/>

Misti Willingham

Public Information Officer

D: 936.523.1134

C: 936.537.0611

Montgomery County Hospital District

Donna Daniel, CACO, CAPO

Records Manager/Compliance Officer

D: 936.523.5016

C: 832.364.9308

Montgomery County Hospital District

MCHD

Conroe, TX

Client 6577



1515 Center Street

Lansing, Mi 48096

1 (517) 318-3800

support@EMSSurveyTeam.com

www.EMSSurveyTeam.com

EMS System Report

July 1, 2021 to July 31, 2021

Your Score

94.88

Number of Your Patients in this Report

389

Number of Patients in this Report

5,787

Number of Transport Services in All EMS DB

173





Executive Summary

This report contains data from **389 MCHD** patients who returned a questionnaire between **07/01/2021** and **07/31/2021**.

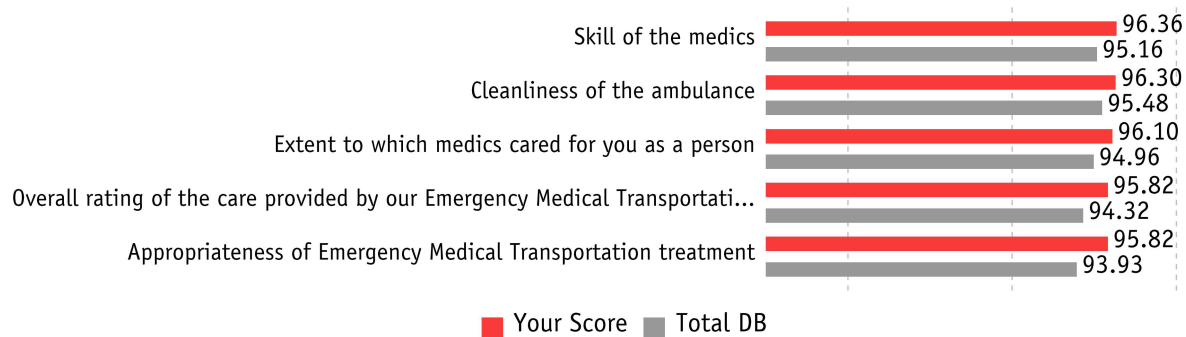
The overall mean score for the standard questions was **94.88**; this is a difference of **1.39** points from the overall EMS database score of **93.49**.

The current score of **94.88** is a change of **-0.15** points from last period's score of **95.03**. This was the **33rd** highest overall score for all companies in the database.

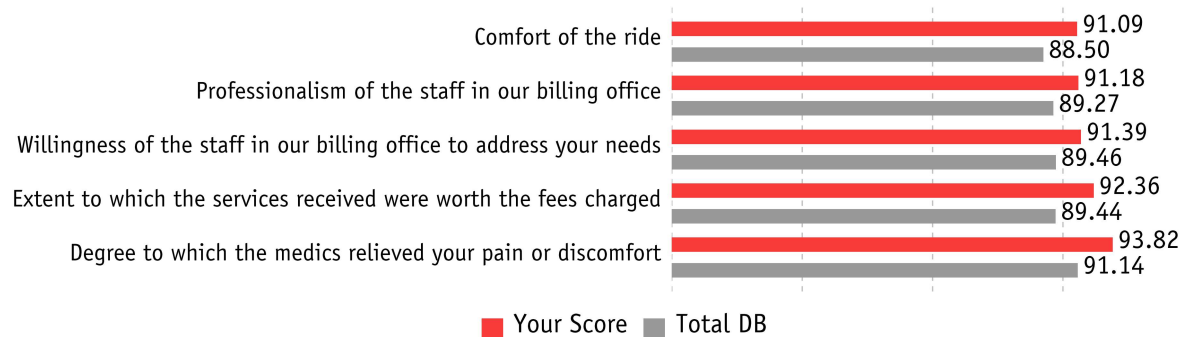
You are ranked **4th** for comparably sized companies in the system.

84.75% of responses to standard questions had a rating of Very Good, the highest rating. **98.60%** of all responses were positive.

5 Highest Scores



5 Lowest Scores

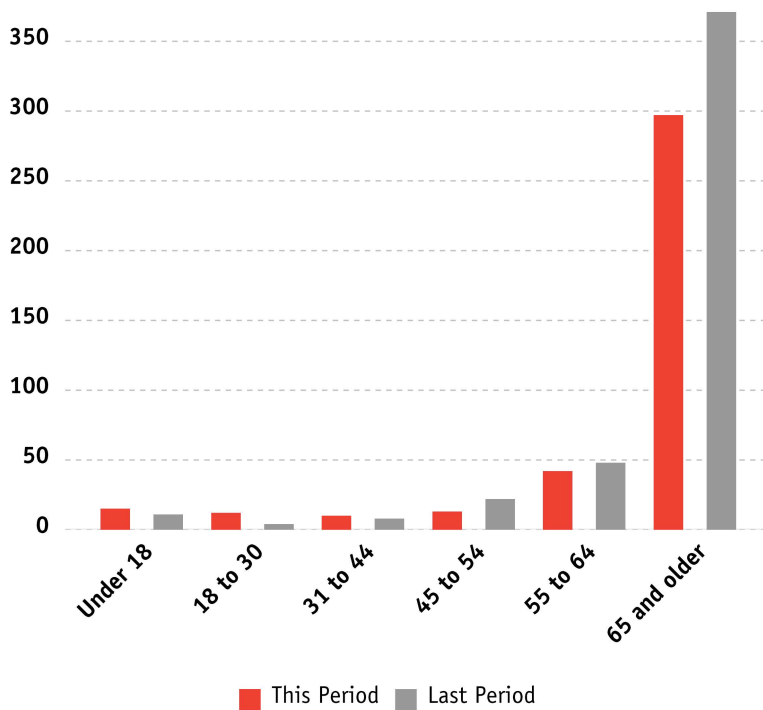




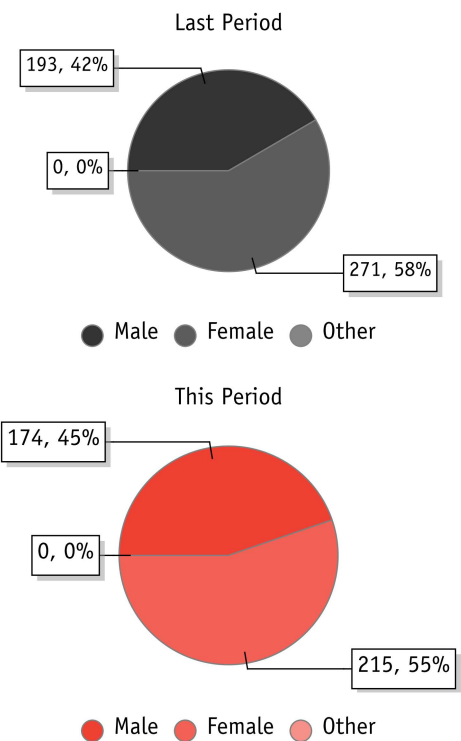
Demographics — This section provides demographic information about the patients who responded to the survey for the current and the previous periods. The information comes from the data you submitted. Compare this demographic data to your eligible population. Generally, the demographic

	Last Period				This Period			
	Total	Male	Female	Other	Total	Male	Female	Other
Under 18	11	5	6	0	15	7	8	0
18 to 30	4	1	3	0	12	5	7	0
31 to 44	8	2	6	0	10	6	4	0
45 to 54	22	11	11	0	13	5	8	0
55 to 64	48	20	28	0	42	21	21	0
65 and older	371	154	217	0	297	130	167	0
Total	464	193	271	0	389	174	215	0

Age Ranges



Gender





Question Analysis

This section lists a synopsis of the information about your individual questions and overall scores for this monthly reporting period. The first column shows the company score from the previous period, the second column shows the change, the third column shows your score for this period and the fourth column shows the total Database score.

Dispatch Analysis

	Last Period	Change	This Period	Total DB
Helpfulness of the person you called for ambulance service	94.56	0.45	95.01	93.94
Concern shown by the person you called for ambulance service	95.08	-0.45	94.63	93.58
Extent to which you were told what to do until the ambulance arrived	94.39	-0.23	94.16	92.22

Ambulance Analysis

	Last Period	Change	This Period	Total DB
Extent to which the ambulance arrived in a timely manner	94.63	0.38	95.01	92.97
Cleanliness of the ambulance	97.01	-0.71	96.30	95.48
Comfort of the ride	92.54	-1.45	91.09	88.50
Skill of the person driving the ambulance	95.87	-0.06	95.81	94.67

Medic Analysis

	Last Period	Change	This Period	Total DB
Care shown by the medics who arrived with the ambulance	96.36	-0.68	95.68	95.16
Degree to which the medics took your problem seriously	96.24	-0.77	95.47	95.03
Degree to which the medics listened to you and/or your family	95.34	0.39	95.73	94.60
Skill of the medics	96.00	0.36	96.36	95.16
Extent to which the medics kept you informed about your treatment	94.67	0.25	94.92	93.42
Extent to which medics included you in the treatment decisions (if applicable)	94.55	0.03	94.58	93.13
Degree to which the medics relieved your pain or discomfort	92.68	1.14	93.82	91.14
Medics' concern for your privacy	94.96	0.29	95.25	94.13
Extent to which medics cared for you as a person	96.12	-0.02	96.10	94.96

Billing Staff Assessment Analysis

	Last Period	Change	This Period	Total DB
Professionalism of the staff in our billing office	92.63	-1.45	91.18	89.27
Willingness of the staff in our billing office to address your needs	91.79	-0.40	91.39	89.46



Question Analysis (Continued)

Overall Assessment Analysis

	Last Period	Change	This Period	Total DB
How well did our staff work together to care for you	95.24	0.14	95.38	94.43
Extent to which our staff eased your entry into the medical facility	96.11	-0.98	95.13	94.22
Appropriateness of Emergency Medical Transportation treatment	95.66	0.16	95.82	93.93
Extent to which the services received were worth the fees charged	92.69	-0.33	92.36	89.44
Overall rating of the care provided by our Emergency Medical Transportation	96.08	-0.26	95.82	94.32
Likelihood of recommending this ambulance service to others	95.47	-0.23	95.24	93.87



Monthly tracking of Overall Survey Score





Greatest Increase and Decrease in Scores by Question

	Last Period	This Period	Change	Total DB Score
Increases				
Degree to which the medics relieved your pain or discomfort	92.68	93.82	1.14	91.14
Helpfulness of the person you called for ambulance service	94.56	95.01	0.46	93.94
Degree to which the medics listened to you and/or your family	95.34	95.73	0.39	94.60
Extent to which the ambulance arrived in a timely manner	94.63	95.01	0.38	92.97
Skill of the medics	96.00	96.36	0.35	95.16
Medics' concern for your privacy	94.96	95.25	0.29	94.13
Extent to which the medics kept you informed about your treatment	94.67	94.92	0.25	93.42
Appropriateness of Emergency Medical Transportation treatment	95.66	95.82	0.16	93.93
How well did our staff work together to care for you	95.24	95.38	0.13	94.43
Extent to which medics included you in the treatment decisions (if applicable)	94.55	94.58	0.03	93.13
Decreases				
Comfort of the ride	92.54	91.09	-1.45	88.50
Professionalism of the staff in our billing office	92.63	91.18	-1.45	89.27
Extent to which our staff eased your entry into the medical facility	96.11	95.13	-0.98	94.22
Degree to which the medics took your problem seriously	96.24	95.47	-0.77	95.03
Cleanliness of the ambulance	97.01	96.30	-0.71	95.48
Care shown by the medics who arrived with the ambulance	96.36	95.68	-0.69	95.16
Concern shown by the person you called for ambulance service	95.08	94.63	-0.46	93.58
Willingness of the staff in our billing office to address your needs	91.79	91.39	-0.40	89.46
Extent to which the services received were worth the fees charged	92.69	92.36	-0.32	89.44
Overall rating of the care provided by our Emergency Medical Transportation service	96.08	95.82	-0.27	94.32

Fleet Summary 2020-2021

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
July 2021	136,613	13,303	4,285	16,124	170,325	42,581
June 2021	130,766	12,841	3,566	14,903	162,076	40,519
May 2021	154,598	16,236	6,849	18,070	195,753	48,938
April 2021	126,641	15,050	5,458	15,896	163,045	40,761
March 2021	144,784	14,758	6,471	17,789	183,802	45,951
February 2021	123,335	11,573	4,670	16,712	156,290	39,073
January 2021	112,461	10,444	4,463	13,877	141,245	35,311
December 2020	118,136	11,924	4,066	11,015	145,141	36,285
November 2020	145,058	14,630	5,277	16,115	181,080	45,270
October 2020	113,824	10,859	4,835	14,588	144,106	36,027
September 2020	149,145	14,446	6,006	15,592	185,189	46,297
August 2020	129,396	10,919	8,124	14,371	162,810	40,703
Total	1,584,757	156,983	64,070	185,052	1,990,862	
Average	132,063	13,082	5,339	15,421	165,905	41,476
Annualized Amounts					1,990,862	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
July 2021	4		1		5
June 2021	2		1		3
May 2021	2		1		3
April 2021	3		1		4
March 2021	4		2		6
February 2021	2		3		5
January 2021	2		3		5
December 2020	6		1		7
November 2020	8		3		11
October 2020	3	1	2		6
September 2020	2		2		4
August 2020			1	1	2
Total	38		21		61
Per 100,000 Miles	1.91	-	1.05	-	3.06

Service Interruptions	Count	Per 100K miles
July 2021	4	2.35
June 2021	6	3.70
May 2021	4	2.04
April 2021	4	2.45
March 2021	1	0.54
February 2021	10	6.40
January 2021	6	4.25
December 2020	8	5.51
November 2020	7	3.87
October 2020	3	2.08
September 2020	7	3.78
August 2020	6	3.69
Total	66	3.32

Agenda Item # 11



To: Board of Directors

From: Scott Pelczar, EMS Advisory Committee Chair

Date: August 24, 2021

Re: EMS Advisory Committee Update

EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)

“Update to be given to the board at the board meeting”

Agenda Item # 12



To: Board of Directors

From: James Campbell, EMS Chief

Date: August 24, 2021

Re: February, 2021 Winter Storm AAR

February, 2021 Winter Storm after action review presentation. (Mr. Thor, Chair – EMS Committee)

“Update to be given to the board at the board meeting”

Agenda Item # 13

To: Board of Directors

From: Melissa Miller, COO

Date: August 24, 2021

Re: COO Report

- New Station 44: Construction crews have been working double shifts and this station is on track for completion before year-end 2021. This station, located at 18294 FM 1097 West, will house MCESD 2 and MCHD as well as provide office space for MCSO. We have re-negotiated our lease at the current Station 44 location as a month-to-month lease to allow lease termination once the new station is ready.
- MCHD employees are appropriately identifying phishing emails and are reporting them to IT. Overall, there has been recent uptick of phishing emails and several of these are from entities that work with MCHD.
- The Radio and Facilities teams deployed Zumro tents for patient surge at CHI St. Luke's Hospital.
- All radios are undergoing annual alignment and software updates. The Radio team members are going to our EMS users to complete this process vs. truck call-ins.
- IT successfully launched multifactor authentication (MFA) for all employees that are utilizing remote access program to the network. Last year, our cybersecurity insurance broker recommended the adoption of MFA this year due to the steady rise in cybercrimes.
- IT team deployed a new web-filtering feature on District laptops for protection when they are used on remote networks.
- The Laserfiche team is hard at work updating our current 72 Laserfiche business processes to incorporate the improvements available with the Version 11 upgrade last month. We are taking the opportunity where needed to reach out to the process "owners", ensuring that the needs of the end users are still being met.
- We have confirmed that Empower (the annual Laserfiche training conference) will be held virtually in 2022 and we are adjusting our budget proposal accordingly.
- Docunav (our Laserfiche vendor) is completing work on our on-line HCAP application process. This is truly a highlight for us, as the HCAP team has really taken the lead working directly with the vendor to create a user-friendly, streamlined application process for applicants. This will improve our service to the community, as well as give Ade and her team real-time data on the applications in the system.

Agenda Item # 14



To: Board of Directors

From: Calvin Hon

Date: August 27, 2021

Re: Consider and act on approving Rehost of Cisco VOIP Phone System Project

Staff is requesting approval for the replacement of the servers that supports the Cisco VOIP (voice over IP) phone system. The current hardware was purchased in December 2017 and is approaching the 4th year of 24/7 service. In addition, this project will provide more resiliency with newer virtual server technology.

The quote for hardware and software totals \$44,402.07 and all items are listed under the TX DIR Purchasing Contracts DIR-TSO-4167 for hardware and DIR-TSO-3926 for software.

	Cost	DIR Contract #
VMware Virtual Host Software	\$ 5,349.24	DIR-TSO-3926
HP Host Servers	\$ 18,491.80	DIR-TSO-4160
HP SAN	\$ 20,561.03	DIR-TSO-4160
Total	\$ 44,402.07	

This phone system is integral for office and dispatch operations. The system also allows us to provide phone services for remote from home staff.

This project is budgeted this fiscal year and is within budget.

Fiscal Impact: Minimal

Yes No N/A

☒ ☐ ☐ Budgeted item?

☒ ☐ ☐ Within budget?

☐ ☒ ☐ Renewal contract?

☐ ☒ ☐ Special request?

QUOTE CONFIRMATION



DEAR CALVIN HON,

Thank you for considering CDW•G LLC for your computing needs. The details of your quote are below.
[Click here](#) to convert your quote to an order.

QUOTE #	QUOTE DATE	QUOTE REFERENCE	CUSTOMER #	GRAND TOTAL
MGXW895	8/2/2021	MSA	6410532	\$20,561.03

IMPORTANT - PLEASE READ

Special Instructions: Texas DIR-TSO-4160

QUOTE DETAILS

ITEM	QTY	CDW#	UNIT PRICE	EXT. PRICE
HPE Enterprise - hard drive - 2.4 TB - SAS 12Gb/s Mfg. Part#: R0Q57A DIR-TSO-4160 Contract: MARKET	8	6424524	\$980.09	\$7,840.72
HPE - SFP+ transceiver module - 16Gb Fibre Channel (SW) Mfg. Part#: C8R24B DIR-TSO-4160 Contract: MARKET	1	6424451	\$871.19	\$871.19
HPE Modular Smart Array 2062 16Gb Fibre Channel SFF Storage - hard drive ar Mfg. Part#: R0Q80A DIR-TSO-4160 Contract: MARKET	1	6269941	\$9,240.65	\$9,240.65
HPE Foundation Care 24x7 Service - extended service agreement - 3 years - o Mfg. Part#: HT0W9E DIR-TSO-4160 Electronic distribution - NO MEDIA Contract: MARKET	1	6269946	\$2,608.47	\$2,608.47

PURCHASER BILLING INFO	SUBTOTAL	\$20,561.03
Billing Address: MONTGOMERY COUNTY HOSPITAL DIST ACCOUNTS PAYABL PO BOX 478 CONROE, TX 77305-0478 Phone: (936) 523-1114 Payment Terms: Net 30 Days-Healthcare	SHIPPING	\$0.00
	SALES TAX	\$0.00
	GRAND TOTAL	\$20,561.03
	Please remit payments to: CDW Government 75 Remittance Drive Suite 1515 Chicago, IL 60675-1515	
DELIVER TO		
Shipping Address: MONTGOMERY COUNTY HOSPITAL DISTRICT RECEIVING 1300 S LOOP 336 W CONROE, TX 77304-3316 Phone: (936) 523-1120 Shipping Method: DROP SHIP-GROUND		



Kevin Nissen

(877) 325-2419

kevinis@cdw.com

LEASE OPTIONS

FMV TOTAL	FMV LEASE OPTION	BO TOTAL	BO LEASE OPTION
\$20,561.03	\$563.17/Month	\$20,561.03	\$647.26/Month

Monthly payment based on 36 month lease. Other terms and options are available. Contact your Account Manager for details. Payment quoted is subject to change.

Why finance?

- Lower Upfront Costs. Get the products you need without impacting cash flow. Preserve your working capital and existing credit line.
- Flexible Payment Terms. 100% financing with no money down, payment deferrals and payment schedules that match your company's business cycles.
- Predictable, Low Monthly Payments. Pay over time. Lease payments are fixed and can be tailored to your budget levels or revenue streams.
- Technology Refresh. Keep current technology with minimal financial impact or risk. Add-on or upgrade during the lease term and choose to return or purchase the equipment at end of lease.
- Bundle Costs. You can combine hardware, software, and services into a single transaction and pay for your software licenses over time! We know your challenges and understand the need for flexibility.

General Terms and Conditions:

This quote is not legally binding and is for discussion purposes only. The rates are estimate only and are based on a collection of industry data from numerous sources. All rates and financial quotes are subject to final review, approval, and documentation by our leasing partners. Payments above exclude all applicable taxes. Financing is subject to credit approval and review of final equipment and services configuration. Fair Market Value leases are structured with the assumption that the equipment has a residual value at the end of the lease term.

This quote is subject to CDW's Terms and Conditions of Sales and Service Projects at <http://www.cdwg.com/content/terms-conditions/product-sales.aspx>
For more information, contact a CDW account manager

© 2021 CDW•G LLC 200 N. Milwaukee Avenue, Vernon Hills, IL 60061 | 800.808.4239

QUOTE CONFIRMATION



DEAR CALVIN HON,

Thank you for considering CDW•G LLC for your computing needs. The details of your quote are below.
[Click here](#) to convert your quote to an order.

QUOTE #	QUOTE DATE	QUOTE REFERENCE	CUSTOMER #	GRAND TOTAL
MGXW798	8/2/2021	SERVERS	6410532	\$18,491.80

IMPORTANT - PLEASE READ

Special Instructions: Texas DIR-TSO-4160

QUOTE DETAILS				
ITEM	QTY	CDW#	UNIT PRICE	EXT. PRICE
HPE ProLiant DL360 Gen10 Network Choice - rack-mountable - Xeon Silver 4210 Mfg. Part#: P23578-B21 DIR-TSO-4160 Contract: MARKET	2	6424495	\$1,731.50	\$3,463.00
Intel Xeon Silver 4210R / 2.4 GHz processor Mfg. Part#: P15974-B21 DIR-TSO-4160 Contract: MARKET	2	6002557	\$592.71	\$1,185.42
HPE SmartMemory - DDR4 - module - 16 GB - DIMM 288-pin - 2933 MHz / PC4-234 Mfg. Part#: P00922-B21 DIR-TSO-4160 Contract: MARKET	30	6424455	\$220.01	\$6,600.30
HPE Enterprise - hard drive - 300 GB - SAS 12Gb/s Mfg. Part#: 872475-B21 DIR-TSO-4160 Contract: MARKET	6	6424544	\$124.85	\$749.10
HPE StoreFabric SN1100Q 16Gb Dual Port - host bus adapter - PCIe 3.0 - 16Gb Mfg. Part#: P9D94A DIR-TSO-4160 Contract: MARKET	2	6424508	\$1,343.21	\$2,686.42
HPE - power supply - hot-plug / redundant - 500 Watt - 563 VA Mfg. Part#: 865408-B21 DIR-TSO-4160 Contract: MARKET	2	6424538	\$156.41	\$312.82
HPE Integrated Lights-Out Advanced - license + 3 Years 24x7 Support - 1 ser Mfg. Part#: BD505A- UNSPSC: 43232804	2	2672566	\$415.82	\$831.64

QUOTE DETAILS (CONT.)				
DIR-TSO-4160 Electronic distribution - NO MEDIA Contract: MARKET				
<u>HPE Pointnext Tech Care Essential Service - extended service agreement - 3</u>	2	6491310	\$1,331.55	\$2,663.10
Mfg. Part#: HS7U2E DIR-TSO-4160 Electronic distribution - NO MEDIA Contract: MARKET				

PURCHASER BILLING INFO	SUBTOTAL	\$18,491.80
Billing Address: MONTGOMERY COUNTY HOSPITAL DIST ACCOUNTS PAYABL PO BOX 478 CONROE, TX 77305-0478 Phone: (936) 523-1114 Payment Terms: Net 30 Days-Healthcare	SHIPPING	\$0.00
	SALES TAX	\$0.00
	GRAND TOTAL	\$18,491.80
DELIVER TO	Please remit payments to: CDW Government 75 Remittance Drive Suite 1515 Chicago, IL 60675-1515	
Shipping Address: MONTGOMERY COUNTY HOSPITAL DISTRICT RECEIVING 1300 S LOOP 336 W CONROE, TX 77304-3316 Phone: (936) 523-1120 Shipping Method: DROP SHIP-GROUND		

Need Assistance? CDW•G LLC SALES CONTACT INFORMATION			
	Kevin Nissen	(877) 325-2419	kevinis@cdw.com

LEASE OPTIONS			
FMV TOTAL	FMV LEASE OPTION	BO TOTAL	BO LEASE OPTION
\$18,491.80	\$506.49/Month	\$18,491.80	\$582.12/Month

Monthly payment based on 36 month lease. Other terms and options are available. Contact your Account Manager for details. Payment quoted is subject to change.

Why finance?

- Lower Upfront Costs. Get the products you need without impacting cash flow. Preserve your working capital and existing credit line.
- Flexible Payment Terms. 100% financing with no money down, payment deferrals and payment schedules that match your company's business cycles.
- Predictable, Low Monthly Payments. Pay over time. Lease payments are fixed and can be tailored to your budget levels or revenue streams.
- Technology Refresh. Keep current technology with minimal financial impact or risk. Add-on or upgrade during the lease term and choose to return or purchase the equipment at end of lease.
- Bundle Costs. You can combine hardware, software, and services into a single transaction and pay for your software licenses over time! We know your challenges and understand the need for flexibility.

General Terms and Conditions:

This quote is not legally binding and is for discussion purposes only. The rates are estimate only and are based on a collection of industry data from numerous sources. All rates and financial quotes are subject to final review, approval, and documentation by our leasing partners. Payments above exclude all applicable taxes. Financing is subject to credit approval and review of final equipment and services configuration. Fair Market Value leases are structured with the assumption that the equipment has a residual value at the end of the lease term.

This quote is subject to CDW's Terms and Conditions of Sales and Service Projects at <http://www.cdwg.com/content/terms-conditions/product-sales.aspx>
 For more information, contact a CDW account manager

© 2021 CDW•G LLC 200 N. Milwaukee Avenue, Vernon Hills, IL 60061 | 800.808.4239

QUOTE CONFIRMATION



DEAR CALVIN HON,

Thank you for considering CDW•G LLC for your computing needs. The details of your quote are below.
[Click here](#) to convert your quote to an order.

QUOTE #	QUOTE DATE	QUOTE REFERENCE	CUSTOMER #	GRAND TOTAL
MHPD128	8/18/2021	ESS+ KIT	6410532	\$5,349.24

QUOTE DETAILS				
ITEM	QTY	CDW#	UNIT PRICE	EXT. PRICE
VMware vSphere Essentials Plus Kit (v. 7) - license - 3 hosts Mfg. Part#: VS7-ESP-KIT-C Electronic distribution - NO MEDIA Contract: MARKET	1	6029862	\$4,376.38	\$4,376.38
VMware Support and Subscription Basic - technical support - for VMware vSph Mfg. Part#: VS7-ESP-KIT-G-SSS-C Electronic distribution - NO MEDIA Contract: MARKET	1	6029864	\$972.86	\$972.86

PURCHASER BILLING INFO	SUBTOTAL	\$5,349.24
Billing Address: MONTGOMERY COUNTY HOSPITAL DIST ACCOUNTS PAYABL PO BOX 478 CONROE, TX 77305-0478 Phone: (936) 523-1114 Payment Terms: Net 30 Days-Healthcare	SHIPPING	\$0.00
	SALES TAX	\$0.00
	GRAND TOTAL	\$5,349.24
DELIVER TO	Please remit payments to: CDW Government 75 Remittance Drive Suite 1515 Chicago, IL 60675-1515	
Shipping Address: MONTGOMERY COUNTY HOSPITAL DISTRICT RECEIVING 1300 S LOOP 336 W CONROE, TX 77304-3316 Phone: (936) 523-1120 Shipping Method: ELECTRONIC DISTRIBUTION		

Need Assistance? CDW•G LLC SALES CONTACT INFORMATION



Kevin Nissen

(877) 325-2419

kevinis@cdw.com

LEASE OPTIONS

FMV TOTAL	FMV LEASE OPTION	BO TOTAL	BO LEASE OPTION
\$5,349.24	\$150.26/Month	\$5,349.24	\$171.66/Month

Monthly payment based on 36 month lease. Other terms and options are available. Contact your Account Manager for details. Payment quoted is subject to change.

Why finance?

- Lower Upfront Costs. Get the products you need without impacting cash flow. Preserve your working capital and existing credit line.

- Flexible Payment Terms. 100% financing with no money down, payment deferrals and payment schedules that match your company's business cycles.
- Predictable, Low Monthly Payments. Pay over time. Lease payments are fixed and can be tailored to your budget levels or revenue streams.
- Technology Refresh. Keep current technology with minimal financial impact or risk. Add-on or upgrade during the lease term and choose to return or purchase the equipment at end of lease.
- Bundle Costs. You can combine hardware, software, and services into a single transaction and pay for your software licenses over time! We know your challenges and understand the need for flexibility.

General Terms and Conditions:

This quote is not legally binding and is for discussion purposes only. The rates are estimate only and are based on a collection of industry data from numerous sources. All rates and financial quotes are subject to final review, approval, and documentation by our leasing partners. Payments above exclude all applicable taxes. Financing is subject to credit approval and review of final equipment and services configuration. Fair Market Value leases are structured with the assumption that the equipment has a residual value at the end of the lease term.

This quote is subject to CDW's Terms and Conditions of Sales and Service Projects at <http://www.cdwg.com/content/terms-conditions/product-sales.aspx>
For more information, contact a CDW account manager

© 2021 CDW•G LLC 200 N. Milwaukee Avenue, Vernon Hills, IL 60061 | 800.808.4239

Agenda Item # 15



We Make a Difference!

To: Board of Directors

From: Justin Evans

Date: 8/24/2021

Re: Annual Phone System software support and maintenance

Consider and act on approval of annual Phone System software support and maintenance through Harris County Department of Education for Cooperative Purchasing Contract# 21/031KN from Micro Integration.

The total for the quote is \$30,116.90

Yes No N/A

- | | | | |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |



Presented by: David A. Patterson
 Micro Integration
 10801 Hammerly
 Suite 246
 Houston, Texas 77043
 Tel: 713-785-4596
 Fax: 713-785-2276

Choice Partners Contract # 21/031KN

July 30, 2022

**Montgomery County Hospital District
 Cisco VoIP Phone system
 Cisco SmartNet and Subscriptions**

Cisco Annual SmartNet

Cisco BE6000H Servers (2) with VMware

Manf.	Model	Description	List	Cust Cost	Qty	Ext. List
Cisco	CON-SNT-BE6HM5XU	SNTC-8X5XNBD Cisco Business Editi	389.00	311.20	2	\$622.40

Cisco Unified Workplace Licensing - 350

Cisco	CON-ECMU-UWL11XS1	SWSS UPGRADES CUWL Standard 11.x Users - Service Use	56.00	44.80	350	\$15,680.00
-------	-------------------	--	-------	-------	-----	-------------

Fax Adapter

Cisco	CON-SNT-VG310ICV	SNTC-8X5XNBD Cisco VG310 - Modular 24 FXS Port Voice	475.00	380.00	1	\$380.00
-------	------------------	--	--------	--------	---	----------

IP Call Center - 30 Seats - Premium

Cisco	CON-ECMU-CCX11ADD	SWSS UPGRADES CCX 11.0 Add-on Lice	0.00	0.00	1	\$0.00
Cisco	CON-ECMU-CCX11NLC	SWSS UPGRADES CCX 11.0 PRE Seat Qty 1 LICENSE ONLY	359.00	287.20	5	\$1,436.00
Cisco	CON-ECMU-CC11APLC	SWSS UPGRADES CCX 11.0 PRE Seat Qt	359.00	287.20	25	\$7,180.00

Voice Gateways for Main Site with 2 - Pri's for Telco, 2 - Pri's for 911

Cisco	CON-SNT-ISR4331V	SNTC-8X5XNBD Cisco ISR 4331 UC Bundle, PVDMM4-32, UC L	651.00	520.80	1	\$520.80
-------	------------------	--	--------	--------	---	----------

Attendant Consoles

Cisco	CON-ECMU-CUACVT1X	SWSS UPGRADES Cisco Unified Attendant Consoles 11.x	0.00	0.00	1	\$0.00
Cisco	CON-ECMU-CUAC11ST	SWSS UPGRADES Cisco Unified Att Console Standard Upg t	199.00	159.20	1	\$159.20

Emergency Responder

Cisco	CON-ECMU-EMRGNCY	SWSS UPGRADES EMRGNCY RSPNDR	0.00	0.00	1	\$0.00
Cisco	CON-ECMU-ERUSRL1	SWSS UPGRADES EMRGNCY RSPNDR USR LIC 10 PHNS	24.00	19.20	30	\$576.00

SmartNet Total

\$26,554.40

Subscriptions

Paging - SingleWire Fusion

SingleWire	SSF-USR	300 InformaCast Fusion Users TERM 1 Year(s)	3,750.00	3562.50	1	\$3,562.50
------------	---------	---	----------	---------	---	------------

Paging Yearly Subscription

\$3,562.50

Total

\$30,116.90

Agenda Item # 16



To: Board of Directors

From: Justin Evans

Date: 8-24-2021

Re: Consider and act on Janitorial Services Proposal RFP No. FY2022-016-01

Amendment A

We published a Request for Proposals for Janitorial services on 7-2-2021. 12 vendors completed the registration to receive all the RFP documentation. The district received 4 proposals out of the 7 vendors that attended the mandatory pre-proposal conference and site visits.

The proposals were then evaluated on Price (40%), Compliance (30%), and Project References (30%). Please see the evaluation summary below.

Scoring Summary				
Category	Points			
	Kleen-Tech	Crown Cleaning Service	Ambassador Services	KE Systems
Pricing 40%	0.528	0.700	2.000	1.508
Compliance 30%	1.500	1.500	1.500	1.500
Project References 30%	1.480	1.493	0.926	1.002
Total	3.508	3.693	4.426	4.010
Ambassador Services	4.426	\$96,291.28		
KE Systems	4.01	\$119,999.91		
Crown Cleaning Service	3.693	\$158,906.00		
Kleen-Tech	3.508	\$167,110.00		

Based on scoring we recommend the contract be awarded to Ambassador Services with an annual cost of \$96,291.28

Yes No N/A

- ☒ ☐ ☐ Budgeted item?
- ☒ ☐ ☐ Within budget?
- ☐ ☐ ☒ Renewal contract?
- ☐ ☐ ☒ Special request?

Agenda Item # 17

To: Board of Directors
From: Ade Moronkeji, HCAP Manager
Date: August 24, 2021
Re: **HCAP Report**

Program Updates

- The HCAP team collaborated with IT, to safely and effectively transition 62% (8 employees) of the HCAP workforce to full-time remote work over a 4-day period.
 - To ensure continuity of operations, the remaining 38% (5 employees) present to the office on specific days to accomplish critical functions
 - In office duties are scheduled and staggered to avoid traffic and promote a safe work environment
 - Staff is currently functioning at full capacity and maintaining the same level of productivity as when they were in the office.
 - Productivity monitoring measures that proved effective in the office are still in effect to ensure that daily goals are accomplished. Majority of these measures were drafted and agreed upon by staff to promote transparency and accountability
 - Tools to promote communication on a daily, weekly and biweekly basis have also been incorporated into our processes to maintain staff engagement
 - The Community Paramedics (CPs) are working with HCAP to identify and assist individuals who need to gather relevant paper work for eligibility determination. The goal is to create a reduction in the number of people who fail to complete the application process due to inability to submit requested documents. Accommodation for this effort will be as the CPs schedule permits.
 - Luis Vasquez with the Bill Pay team has worked diligently over the past two months to increase our Provider Pipeline traffic. After the completion of the system update by I.H.S., pertinent information was disseminated to providers to create interest in the Pipeline. Also, in order to maintain HIPAA compliance, a cleanup of the Pipeline users was conducted to avoid unwarranted access to client information.
-

Claims Administration

- FY to date the bill pay team has processed 13,036 medical claims and 4,353 prescription claims.
- Figure 1 shows a monthly comparison between the volume of medical claims received FY20 over FY21 and figure 2 shows a similar comparison for prescription claims.

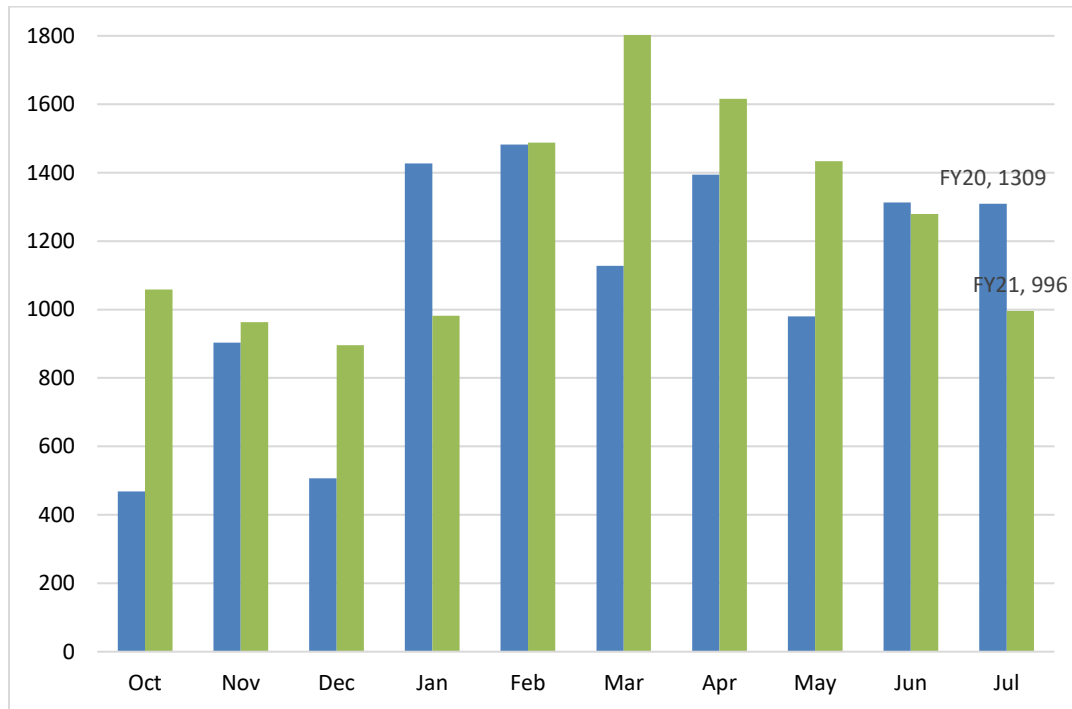


Figure 1 – Volume of Medical Claims FY20 V. FY21

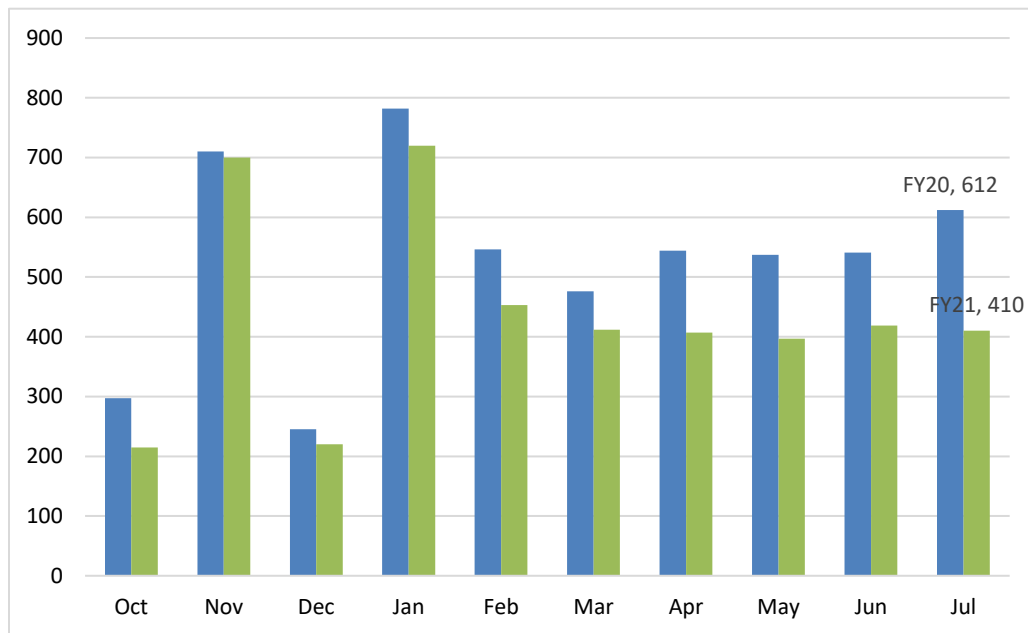


Figure 2 – Volume of Prescription Claims FY20 V. FY21

- In July, the team managed 133 provider calls/inquiries
- Figure 3 provides the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients are using for their health care needs
 - UC hospital inpatient/outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals.
 - Inpatient/outpatient hospital without the UC designation refers to CHI St. Luke's The Woodlands and other non HCA local hospitals.
- UC hospital outpatient and physician services represent our highest expenditure for those claims processed in July.

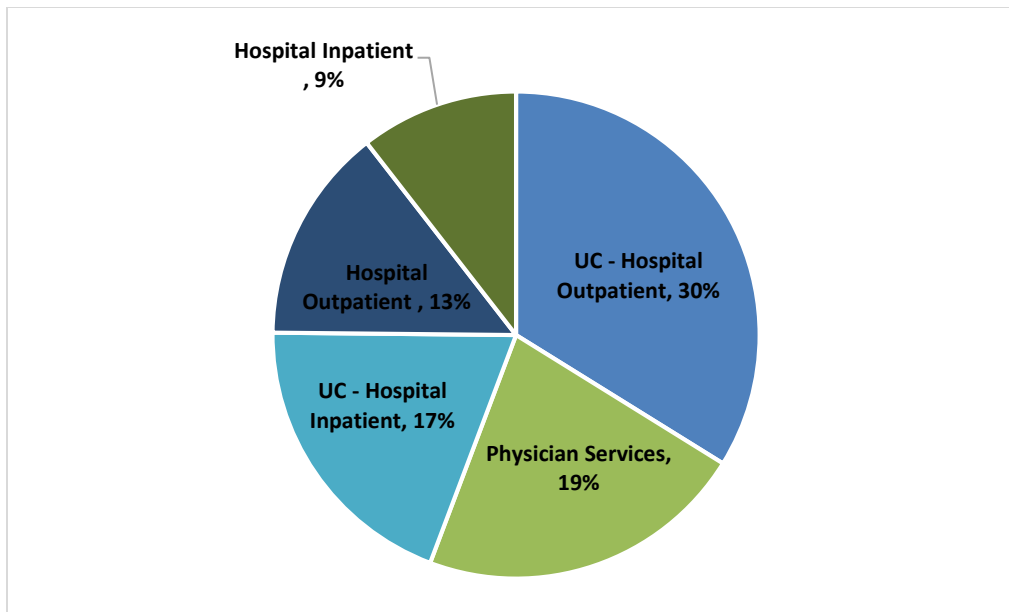


Figure 3 – Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients

HCAP Applications

The total number of applications received and processed FY to date is 1,992. Average turn-around time (TAT) to complete the initial review of applications remains within the 2-3 day timeframe.

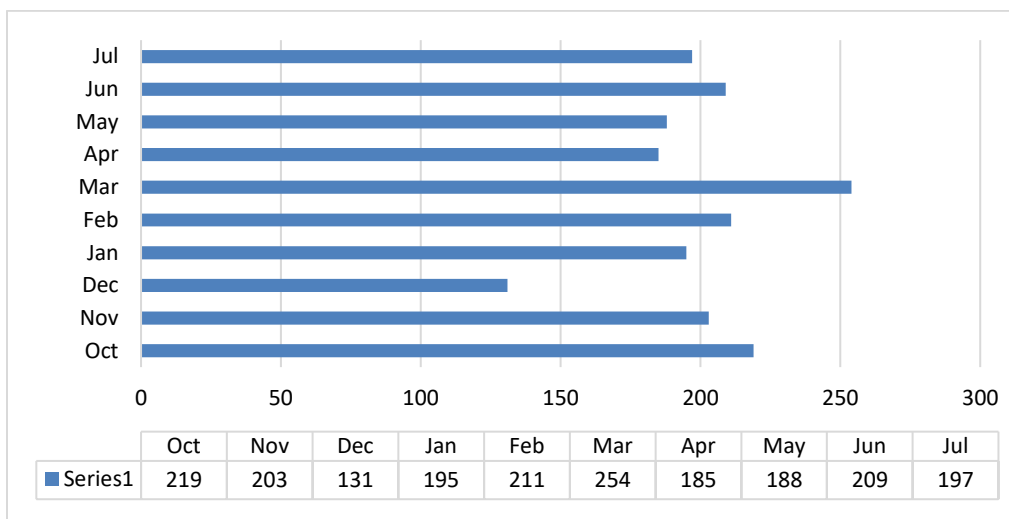


Figure 4 – Monthly # of Identifiable Applications

HCAP Enrollment

The graph below helps to visualize and compare the trends in enrollment between FY20 and FY21.

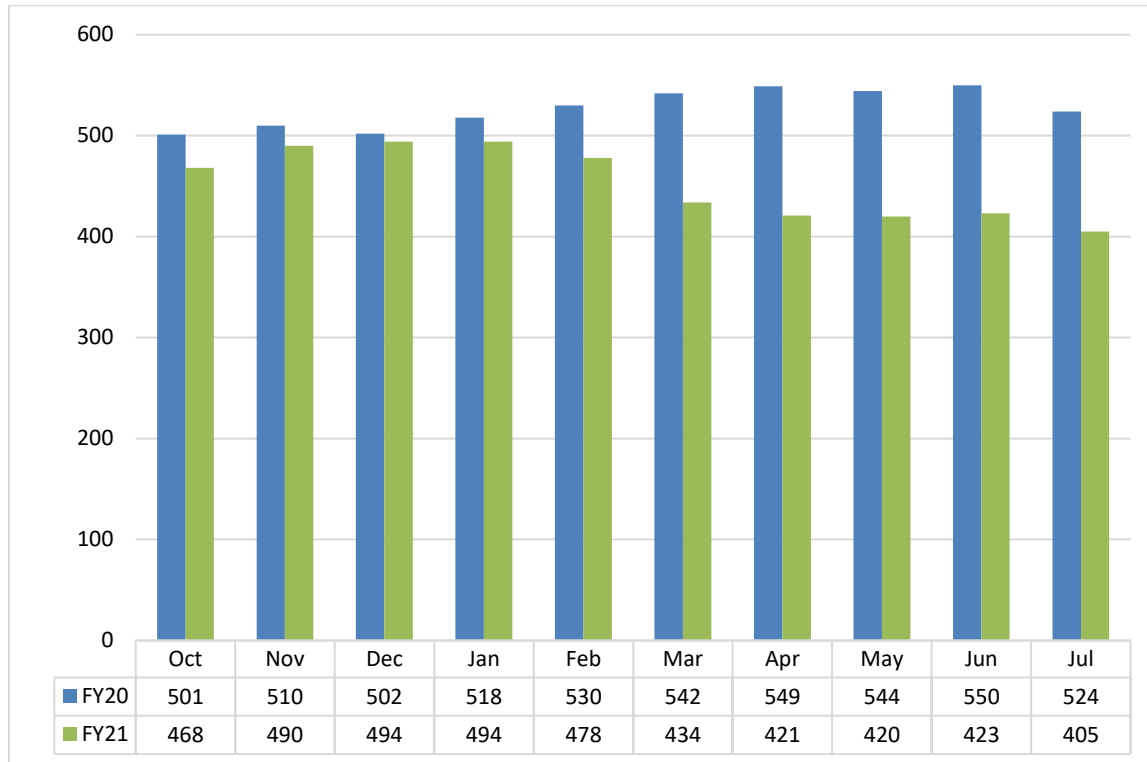


Figure 5 - Active Clients FY20 V. FY21

New Client Trend

Figure 6 represents the number of new clients added to the program on a monthly basis and highlights the trend in contrast to the projection for the fiscal year. For this reporting month we received an addition of 32 new clients to the program.

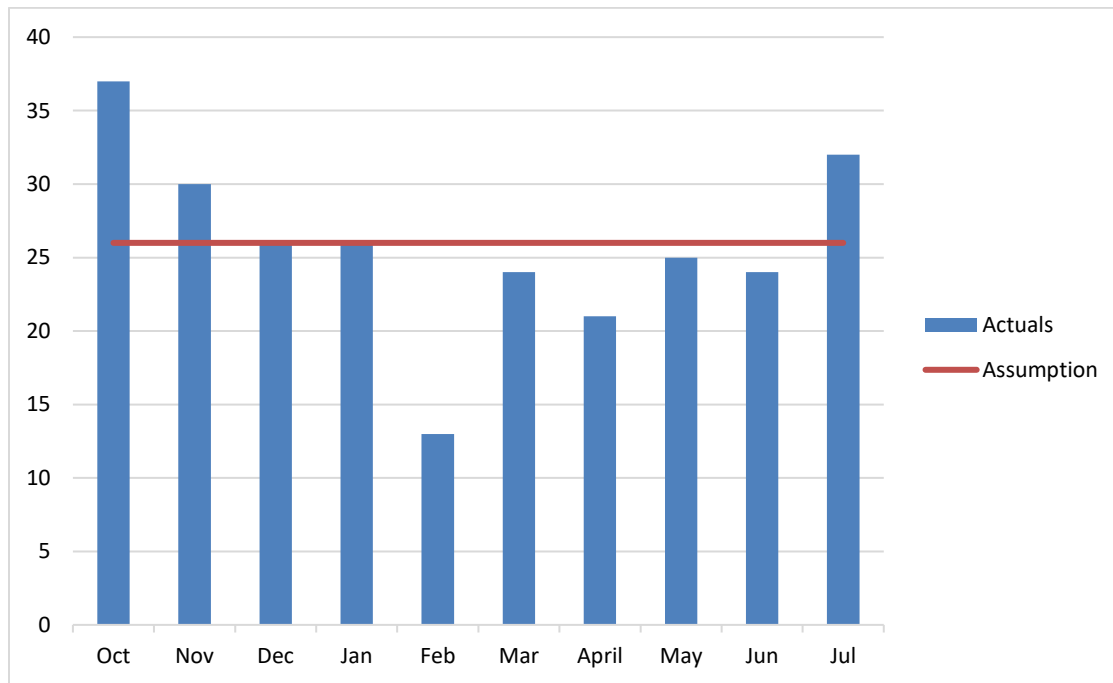


Figure 6 – Monthly New Clients V. Assumption

Census

New applicants are required to be $\leq 150\%$ of FPIL to qualify for HCAP benefits.

Table 1

HCAP Clients as of July 31 2021 = 405 versus July 31 2020 = 524						
FPIL Range	0-21% - MCICP		21-150% - MAP		Jail	
FY 2021	225	56%	156	39%	24	6%
FY 2020	308	59%	196	37%	20	4%

Table 2

July End of Month Break down of HCAP Active Clients by FPIL				
0 - 21%	21% - 50%	50% - 100%	100% - 133%	133% - 150%
249	44	71	30	11

Program Definitions:

Approval: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

Denial: Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

Incomplete Cases/Failure to Provide Information (FTPI): Applicant did not provide the necessary documentation for an eligibility determination.

Cases under Review: Applications that are being processed by the eligibility team but have not been finalized.

Preliminary Status of June Applications

The graph below depicts the initial outcome of the data pulled at the end June.

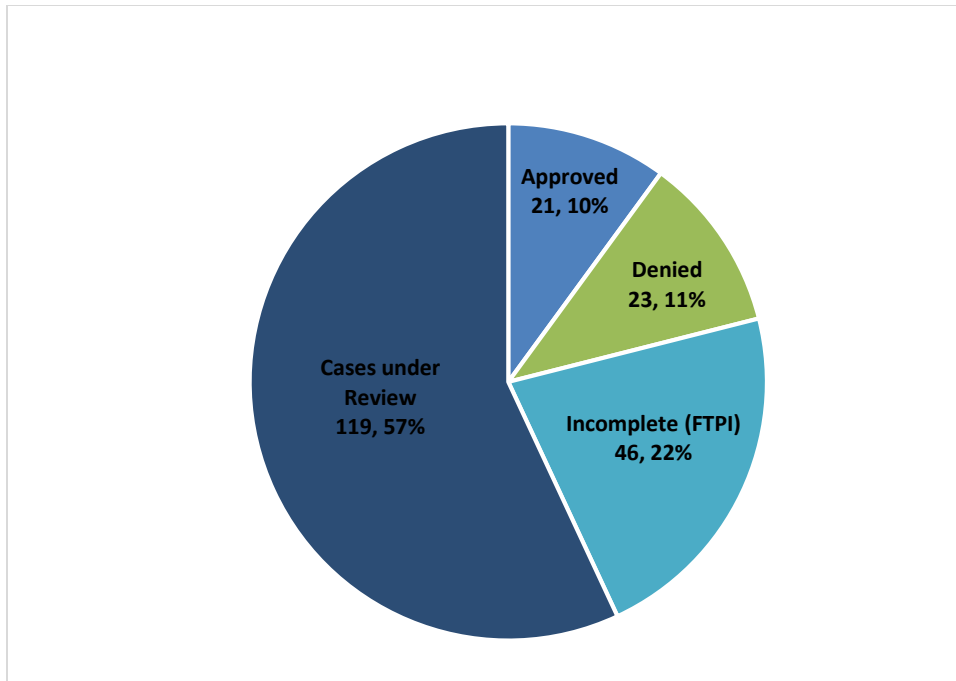


Figure 7 – June End of Month Outcome

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

1. Cases under Review

This is inclusive of applications that were categorized as “Cases under Review” in the previous month’s board report. At the end of June, HCAP data showed that 119 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 8. **24% (28 cases)** were approved for HCAP benefits, and **71% (85 cases)** did not complete the application process, and **5% (6 cases)** fell under the “other” category.

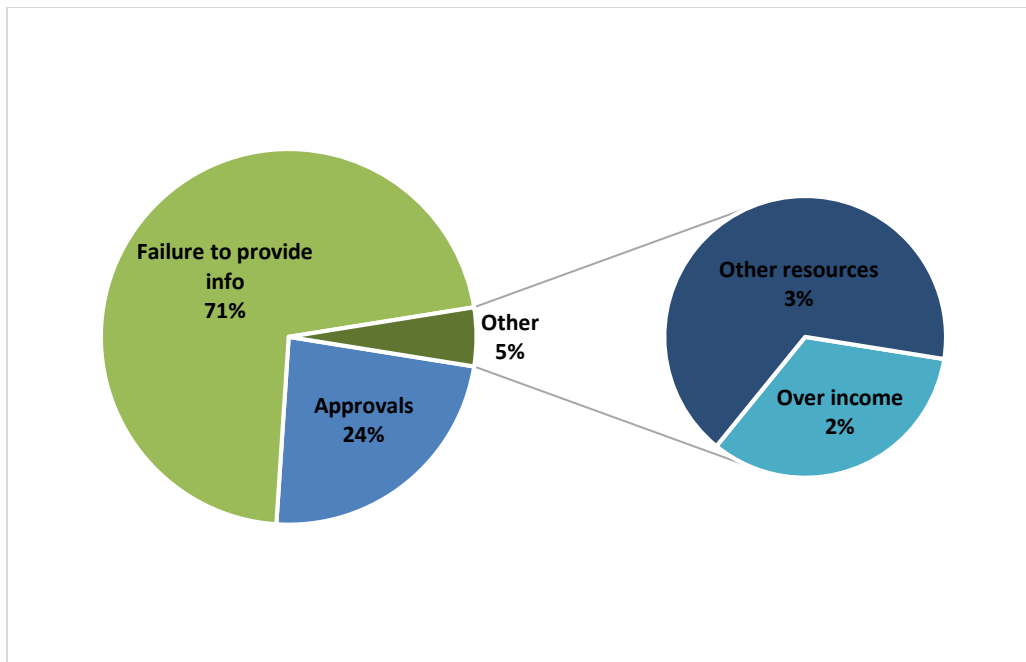


Figure 8 – Outcome of Cases under Review in June

2. Incomplete Applications (FTPI)

Of the 209 applications submitted in June, 46 cases were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
 - Successfully established contact with 35 applicants
 - Unable to make contact with 5 applicants, but left voice messages
 - 6 applicants could not be reached either due to a lack of voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

At the conclusion of this process, one applicant turned in the requested documents and was certified for HCAP benefits.

Figure 9 highlights the various documents that applicants were unable to provide in order to determine their eligibility for HCAP. For majority of the cases, eligibility denial is not based on the absence of one document, but on several state and/or district required documents.

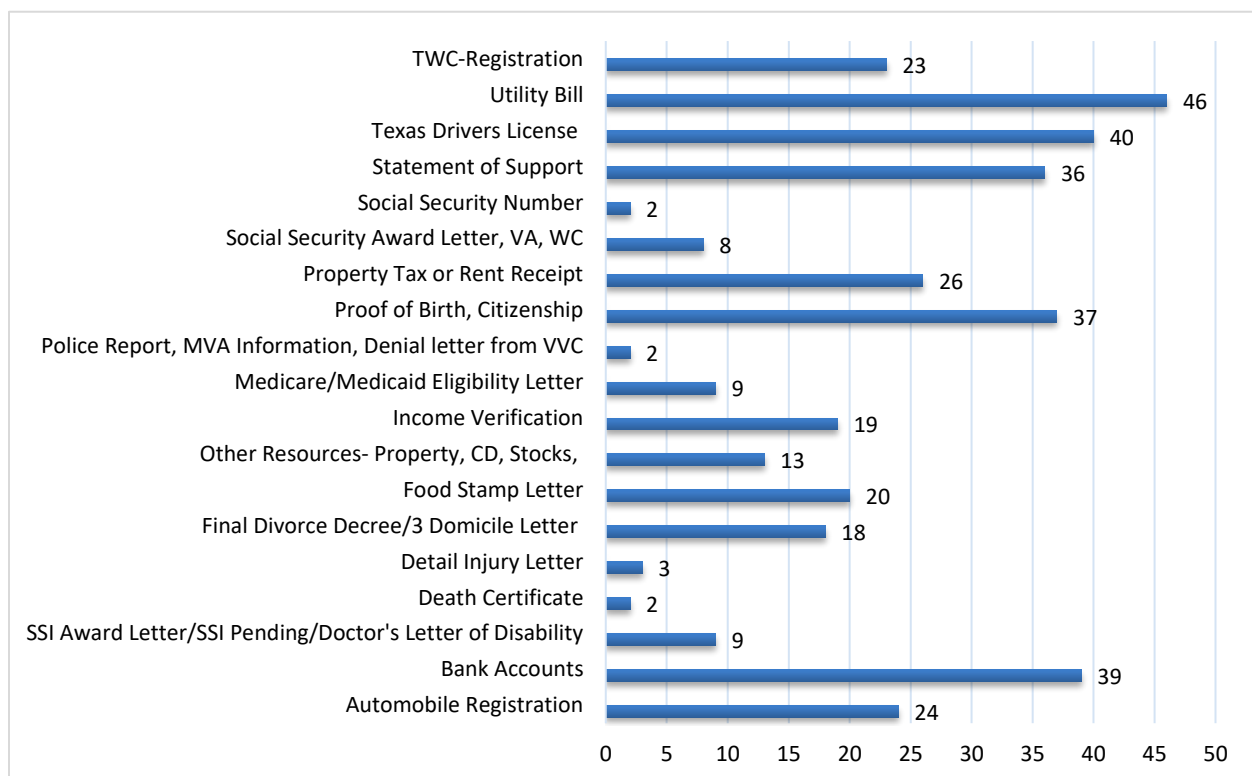


Figure 9 – Breakdown of Failure to Provide Information Category

Application Results

Figure 10 provides a visual of the final eligibility determination of cases submitted in June and processed within the required 30 days.

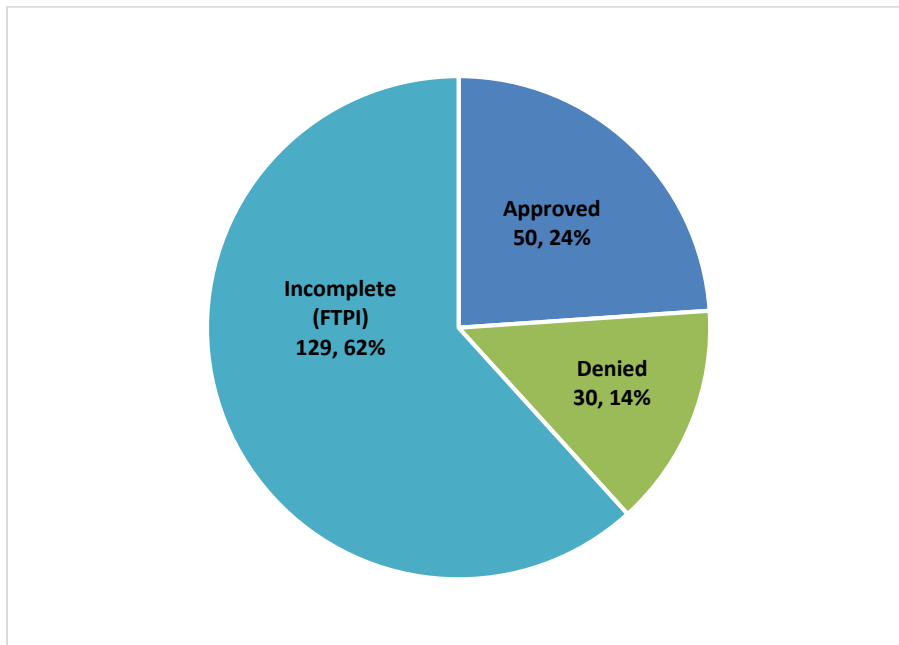


Figure 10 – June Finalized Outcome

July Applications

The results of the initial review of all applications received in July are shown in the Figure below. Since HCAP data is on a rolling basis, the status of applications in the “Incomplete” and “Cases under Review” categories have not yet been finalized. These will be updated for the subsequent board report.

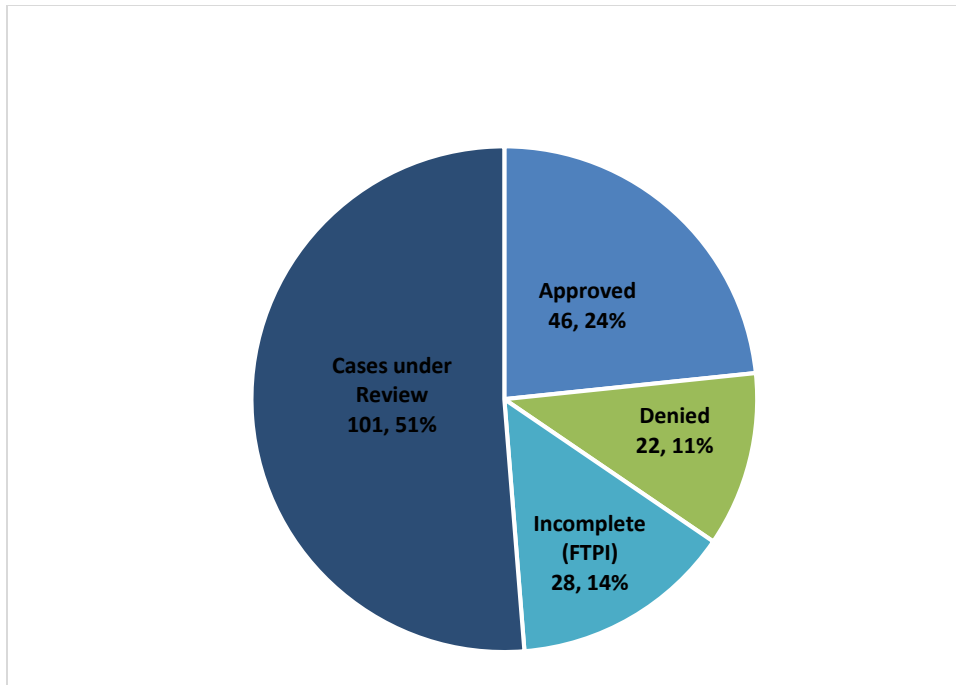


Figure 11 – July End of Month Outcome

Case Management

To provide the appropriate level of assistance to clients with multiple chronic conditions, the team implemented patient-centered education modules that are currently delivered one-on-one via phone.

Below summarizes efforts for July:

- 45 clients received the diabetes self-management education
- 25 clients received COPD education to improve disease self-management
- 74 clients received education on hypertension management
- 321 clients received wellness calls

Top 5 Diagnoses

The diagnoses below were extracted from claims processed in July. Based on ICD10 codes, the 5 main health issues within the HCAP population include:

- Hypertension (I10)
- Type 2 diabetes (E11.9)
- Obstructive sleep apnea (G47.33)
- Shortness of breath (R06.02)
- Mixed hyperlipidemia (E78.2)

Figure 12 provides a visual of the average cost of each claim for the top 5 diagnoses and figure 13 depicts the reimbursement amount for the services.

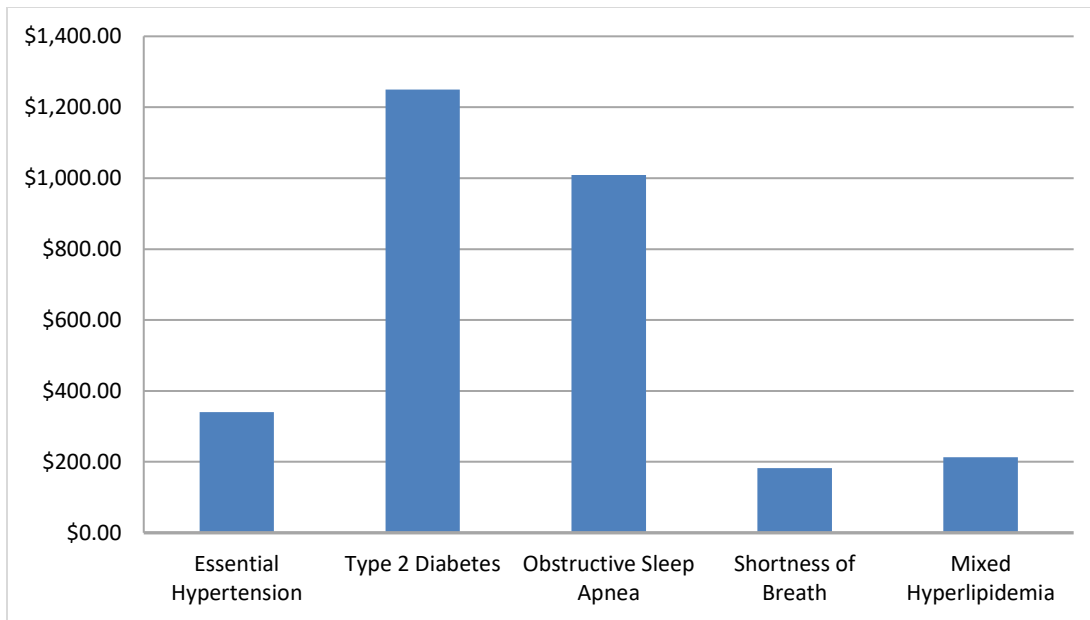


Figure 12 – Average Cost per Claim for Top 5 Diagnoses

The cost savings achieved for these services is a combination of utilization of the I.H.S. system for claims processing, and maintaining majority of our provider contracts at the Medicaid fee schedule.

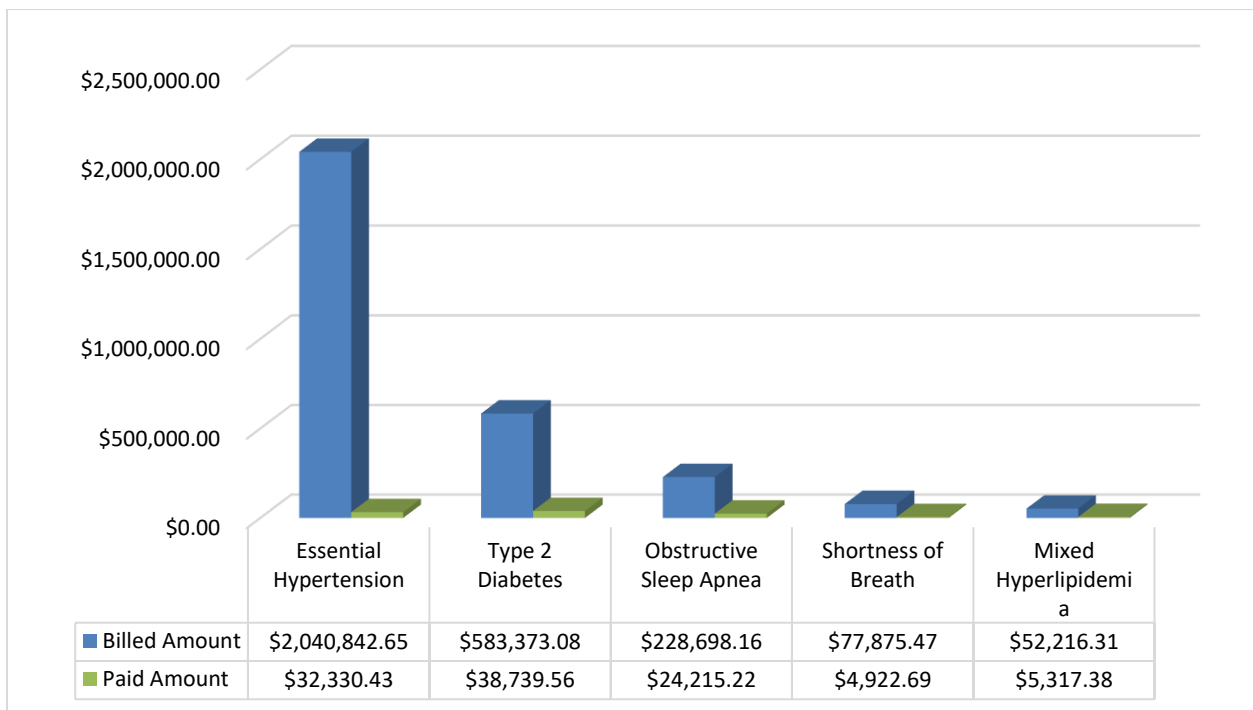


Figure 13 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability:

Figure 14 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year while figure 15 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. 14 clients have exhausted their maximum liability this fiscal year.

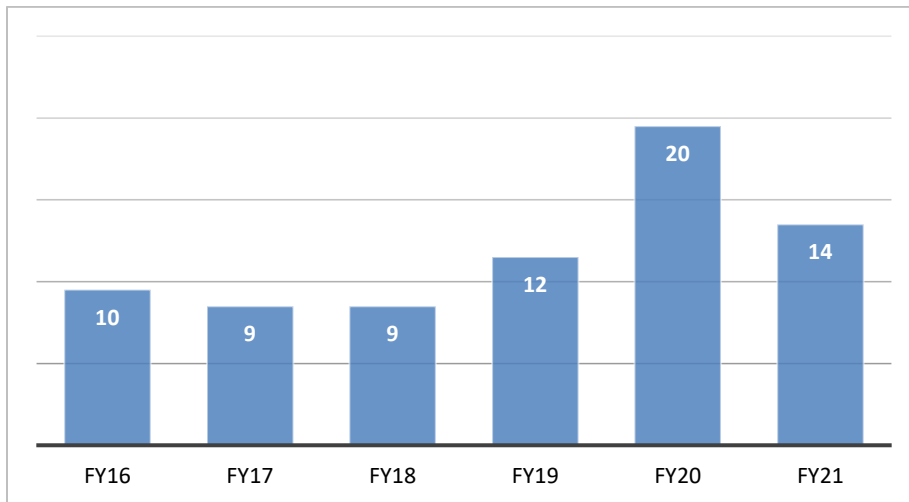


Fig. 14 – Maximum Liability Exhausted FY16-21

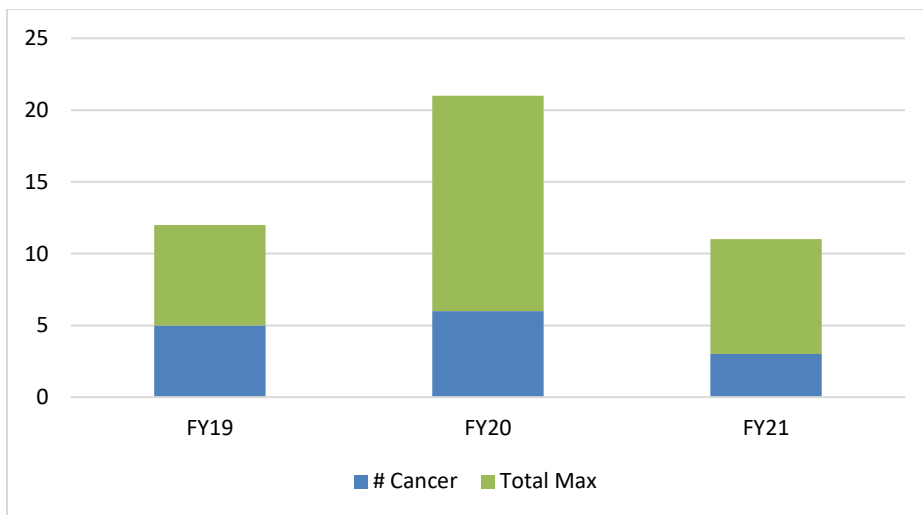


Figure 15 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

Prescription Benefits Services:

Table 3

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Jul-21	13	19	\$27,892.16
Jun-21	14	17	\$40,87.97
May-21	25	40	\$59,459.99
Apr-21	15	27	\$23,202.47
Mar-21	28	39	\$14,211.45
Feb-21	14	19	\$61,427.67
Jan-21	22	29	\$12,998.74
Dec-20	17	24	\$35,834.50
Nov-20	21	25	\$7,5858.33
Oct-20	26	38	\$20,680.40
Sep-20	19	23	\$16,780.01
Aug-20	18	20	\$12,241.62
Jul-20	24	37	\$19,036.79

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

Montgomery County Indigent

*Top 25 Therapy Classes by Billed Amount
For Period Ending July 31, 2021*



Rank	Therapy Class	Billed Amount
1	Anticonvulsants - Misc.	\$2,080.80
2	Misc. Anti-Ulcer	\$1,221.22
3	Opioid Agonists	\$764.69
4	Central Muscle Relaxants	\$689.43
5	5-HT3 Receptor Antagonists	\$681.43
6	Sympathomimetics	\$551.46
7	Rectal Steroids	\$522.08
8	Thyroid Hormones	\$419.28
9	HMG CoA Reductase Inhibitors	\$390.17
10	Beta Blockers Cardio-Selective	\$334.32
11	Calcium Channel Blockers	\$331.64
12	Insulin	\$310.26
13	Corticosteroids - Topical	\$308.61
14	Angiotensin II Receptor Antagonists	\$290.24
15	Proton Pump Inhibitors	\$261.20
16	Antihypertensive Combinations	\$255.47
17	ACE Inhibitors	\$242.97
18	Alkalinizers	\$222.30
19	Nonsteroidal Anti-inflammatory Agents (NSAIDs)	\$219.93
20	Antispasmodics	\$218.65
21	Antianxiety Agents - Misc.	\$197.29
22	Nasal Steroids	\$158.33
23	Antiadrenergic Antihypertensives	\$145.87
24	Biguanides	\$142.63
25	Antiparkinson Dopaminergics	\$138.97
Grand Total		\$11,099.24

New Provider Contracts to Present to BOD

New Agreements
OTA's
Renewals
New Provider-Existing Facility Agreement
Existing Provider-New Facility Agreement

<u>BOD Meeting</u>	<u>Provider</u>	<u>Date</u>	<u>Sign</u>	<u>Specialty</u>	<u>Primary Location</u>	<u>Affiliations</u>
August 2021	Hauser Orthotics & Prosthetics	7/23/2021	RJ	Durable Medical Equipment	507 Waco St, Conroe, TX 77301	N/A

AGENDA ITEM # 19

Board Mtg: 6/24/21

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 06/02/21 through 07/28/21

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>June</u>			
June 2, 2021	Yes	\$	16,106.67
June 9, 2021	Yes	\$	90,083.55
June 16, 2021	Yes	\$	36,826.10
June 23, 2021	Yes	\$	29,257.41
June 30, 2021	Yes	\$	57,323.23
Total June Payments - MTD		\$	229,596.96
Monthly Budget - June 2021		\$	314,296.00
<u>July</u>			
July 7, 2021	No	\$	15,974.79
July 14, 2021	No	\$	47,150.54
July 21, 2021	No	\$	29,754.48
July 28, 2021	No	\$	64,413.63
Total July Payments - MTD		\$	157,293.44
Monthly Budget - July 2021		\$	314,296.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 20

Board Mtg: 6/24/21

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 8/1/21 through 8/31/21

<u>Disbursement Date</u>	<u>Value of Services Provided by HCA and Affiliated Providers</u>		
<u>August</u>			
August Voluntary Contribution for Medicaid 1115 Waiver Program	\$	405,600.00	**
July Voluntary Contribution for Medicaid 1115 Waiver Program Adjustment	\$	23,311.00	**
Total to Accrue for August	\$	428,911.00	
Budgeted Amount August 2021	\$	382,289.00	
Over / (Under) Budget	\$	46,622.00	

** Adjustment to add \$23,311.00 for August and July 2021 to the budgeted amount is based on the average of actual cost from April to June 2021.

AGENDA ITEM # 21

Board Mtg.: 8/24/2021

Montgomery County Hospital District Financial Dashboard for July 2021 (dollars expressed in 000's)

	Jul 2021	Jul 2020	Var	Var %
Cash and Investments	47,225	44,738	2,487	5.6%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	July 2021				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	200	171	29	16.7%	36,665	36,658	7	0.0%
EMS Net Revenue	1,679	1,458	221	15.2%	14,785	14,265	521	3.7%
Other Revenue	2,251	2,157	94	4.4%	7,584	6,545	1,039	15.9%
Total Revenue	4,129	3,786	343	9.1%	59,034	57,468	1,567	2.7%
Expenses								
Payroll	3,139	3,268	(129)	-4.0%	32,936	32,372	564	1.7%
Operating	966	1,418	(452)	-31.9%	10,810	12,734	(1,924)	-15.1%
Indigent Healthcare	610	697	(87)	-12.5%	4,744	6,966	(2,222)	-31.9%
Total Operating Expenses	4,714	5,383	(668)	-12.4%	48,491	52,072	(3,581)	-6.9%
Capital	2,121	2,131	(10)	-0.5%	3,224	3,265	(41)	-1.2%
Total Expenditures	6,835	7,514	(678)	-9.0%	51,715	55,337	(3,622)	-6.5%
Revenue Over / (Under) Expenses	(2,706)	(3,728)	1,022	27.4%	7,319	2,131	5,188	243.5%

Tax Revenue: Year-to-date, Tax Revenue is more than budget by \$7k. Through July, 99.56% of this year's expected tax revenue has been collected. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$521k greater than budget.

Other Revenue: Year-to-Date, Other Revenue is \$1,039k more than budgeted primarily due to administering COVID-19 vaccines, a CARES Act Phase 3 payment, and Tobacco Settlement being greater than planned.

Payroll: Overall, Payroll Expenses are \$564k greater than budget year-to-date primarily due to higher than expected medical claims, additional overtime due to the winter storm and unbudgeted paid Administrative Leave related to COVID-19 exposures.

Operating Expenses: Operating Expenses are under budget year-to-date by \$1,924k. Generally, Operating Expenses are less than expected across the board.

Indigent Care Expenses: Indigent Care Expenses are under budget by \$2.2 million. As the result of COVID-19, the number of clients has not increased as much as expected and clients have postponed medical interventions.

Capital: Capital Expenditures are under budget year-to-date by \$41k.

Montgomery County Hospital District

Balance Sheet

As of July 31, 2021

Fund 10
07/31/2021

ASSETS

Cash and Equivalents

10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$3,639,423.23
10-000-12400	Investments-MMA-BS	\$2,043,470.58
10-000-12500	Investments-MMDA-BS	\$5,115,522.31
10-000-13100	Texpool-District-BS	\$4,566,650.05
10-000-13300	Investments-WF Bank-BS	\$15,240,258.54
10-000-13400	Texstar Investment Pool-BS	\$4,555,354.83
10-000-13500	Investments-BS	\$12,062,500.83

Total Cash and Equivalents	\$47,225,130.37
----------------------------	-----------------

Receivables

10-000-14100	A/R-EMS Billings-BS	\$7,960,262.03
10-000-14200	Allowance for Bad Debts-BS	(\$2,569,437.11)
10-000-14300	A/R-Other-BS	\$1,496,028.59
10-000-14305	A/R Employee-BS	\$7,051.15
10-000-14525	Receivable from Component Unit-BS	\$142,348.29
10-000-14700	Taxes Receivable-BS	\$1,321,257.89
10-000-14750	Allowance for bad debt-tax rev-BS	(\$283,898.16)

Total Receivables	\$8,073,612.68
-------------------	----------------

Other Assets

10-000-14900	Prepaid Expenses-BS	\$205,790.86
10-000-15000	Inventory-BS	\$977,828.25

Total Other Assets	\$1,183,619.11
--------------------	----------------

TOTAL ASSETS

\$56,482,362.16

LIABILITIES

Current Liabilities

10-000-20500	Accounts Payable-BS	\$228,775.40
10-000-20600	Accounts Payable-Other-BS	\$2,685.37
10-000-21000	Accrued Expenditures-BS	\$2,634,909.15
10-000-21400	Accrued Payroll-BS	\$1,132,368.85
10-000-21525	P/R-United Way Deductions-BS	\$5,184.44
10-000-21585	P/R-Flexible Spending-BS-BS	(\$4,219.32)
10-000-21590	P/R-Premium Cancer/Accident-BS	(\$133.56)
10-000-21595	P/R-Health Savings-BS-BS	\$5.22
10-000-21650	TCDRS Defined Benefit Plan-BS	\$364,941.90

Total Current Liabilities	\$4,364,517.45
---------------------------	----------------

Deferred Liabilities

10-000-23000	Deferred Tax Revenue-BS	\$1,037,359.73
10-000-23200	Deferred Revenue-BS	\$393,563.56

Total Deferred Liabilities	\$1,430,923.29
----------------------------	----------------

Montgomery County Hospital District

Balance Sheet

As of July 31, 2021

		Fund 10
		07/31/2021
TOTAL LIABILITIES		<u>\$5,795,440.74</u>
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$3,426,329.95
10-000-30400	Nonspendable - Inventory-BS	\$977,828.25
10-000-30700	Nonspendable - Prepaids-BS	\$205,790.86
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$31,576,972.36
TOTAL CAPITAL		<u>\$50,686,921.42</u>
TOTAL LIABILITIES AND CAPITAL		<u>\$56,482,362.16</u>

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended July 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$158,916.39	\$127,896.00	\$31,020.39	\$36,116,962.83	\$36,000,250.00	\$116,712.83	\$36,098,667.00	100.05%	(\$18,295.83)
Delinquent Tax Revenue	\$15,508.39	\$18,520.00	(\$3,011.61)	\$261,337.65	\$366,465.00	(\$105,127.35)	\$405,651.00	64.42%	\$144,313.35
Penalties and Interest	\$25,318.10	\$24,766.00	\$552.10	\$275,555.77	\$291,123.00	(\$15,567.23)	\$324,343.00	84.96%	\$48,787.23
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$10,966.59	\$0.00	\$10,966.59	\$0.00	0.00%	(\$10,966.59)
Total Tax Revenue	\$199,742.88	\$171,182.00	\$28,560.88	\$36,664,822.84	\$36,657,838.00	\$6,984.84	\$36,828,661.00	99.56%	\$163,838.16
EMS Net Revenue									
Advanced Life Support Revenue	\$3,141,210.92	\$2,843,652.00	\$297,558.92	\$28,687,251.73	\$27,820,271.00	\$866,980.73	\$33,415,439.00	85.85%	\$4,728,187.27
Basic Life Support Revenue	\$718,524.28	\$505,155.00	\$213,369.28	\$6,081,765.85	\$4,944,168.00	\$1,137,597.85	\$5,938,347.00	102.42%	(\$143,418.85)
Transfer Service Fees	\$1,101.39	\$83,142.00	(\$82,040.61)	\$141,241.30	\$816,078.00	(\$674,836.70)	\$979,680.00	14.42%	\$838,438.70
Non-Transport Fees	\$24,000.00	\$27,625.00	(\$3,625.00)	\$218,386.98	\$271,000.00	(\$52,613.02)	\$325,375.00	67.12%	\$106,988.02
Contractual Allowance	(\$1,263,354.68)	(\$1,124,362.00)	(\$138,992.68)	(\$11,940,573.39)	(\$11,001,745.00)	(\$938,828.39)	(\$13,214,126.00)	90.36%	(\$1,273,552.61)
Charity Care	(\$845,263.07)	(\$657,319.00)	(\$187,944.07)	(\$6,971,427.77)	(\$6,431,790.00)	(\$539,637.77)	(\$7,725,182.00)	90.24%	(\$753,754.23)
Provision for Bad Debt	(\$107,213.09)	(\$242,170.00)	\$134,956.91	(\$1,551,774.15)	(\$2,369,607.00)	\$817,832.85	(\$2,846,120.00)	54.52%	(\$1,294,345.85)
Recovery of Bad Debt - EMS	\$9,728.53	\$22,140.00	(\$12,411.47)	\$120,599.51	\$216,144.00	(\$95,544.49)	\$259,708.00	46.44%	\$139,108.49
Total EMS Net Revenue	\$1,678,734.28	\$1,457,863.00	\$220,871.28	\$14,785,470.06	\$14,264,519.00	\$520,951.06	\$17,133,121.00	86.30%	\$2,347,650.94
Other Revenue									
Investment Income - MCHD	\$8,219.64	\$5,874.00	\$2,345.64	\$126,556.80	\$65,694.00	\$60,862.80	\$76,216.00	166.05%	(\$50,340.80)
Interest Income	\$1,152.44	\$764.00	\$388.44	\$9,044.67	\$8,127.00	\$917.67	\$9,620.00	94.02%	\$575.33
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$728,945.43	\$600,000.00	\$128,945.43	\$600,000.00	121.49%	(\$128,945.43)
Weyland Bldg. Land Lease	\$0.00	\$0.00	\$0.00	\$24,796.53	\$24,798.00	(\$1.47)	\$33,064.00	75.00%	\$8,267.47
Miscellaneous Income	\$173,054.65	\$4,000.00	\$169,054.65	\$1,072,792.82	\$197,510.00	\$875,282.82	\$207,610.00	516.73%	(\$865,182.82)
Rx Discount Card Royalties	\$64.75	\$80.00	(\$15.25)	\$564.75	\$800.00	(\$235.25)	\$960.00	58.83%	\$395.25
Proceeds from Capital Lease	\$1,866,935.72	\$1,866,936.00	(\$0.28)	\$1,866,935.72	\$1,866,936.00	(\$0.28)	\$1,866,936.00	100.00%	\$0.28
Tenant Rent Income	\$9,298.42	\$9,199.00	\$99.42	\$92,984.20	\$91,986.00	\$998.20	\$110,383.00	84.24%	\$17,398.80
P.A. Processing Fees	\$0.00	\$150.00	(\$150.00)	\$0.00	\$1,500.00	(\$1,500.00)	\$1,800.00	0.00%	\$1,800.00
Contract Revenue (Net)	\$0.00	\$0.00	\$0.00	\$168,114.10	\$162,376.00	\$5,738.10	\$162,376.00	103.53%	(\$5,738.10)
1115 Waiver - Paramedicine	\$35,400.00	\$120,000.00	(\$84,600.00)	\$985,500.00	\$1,200,000.00	(\$214,500.00)	\$1,440,000.00	68.44%	\$454,500.00

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended July 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Education/Training Revenue	(\$1,935.00)	\$4,500.00	(\$6,435.00)	\$138,286.09	\$186,050.00	(\$47,763.91)	\$219,000.00	63.14%	\$80,713.91
Stand-By Fees	\$250.00	\$1,563.00	(\$1,313.00)	\$36,400.00	\$15,625.00	\$20,775.00	\$18,750.00	194.13%	(\$17,650.00)
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$68,530.00	\$30,000.00	\$38,530.00	\$30,000.00	228.43%	(\$38,530.00)
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$498,657.00	\$498,657.00	\$0.00	\$498,657.00	100.00%	\$0.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$83,333.30	\$83,333.00	\$0.30	\$100,000.00	83.33%	\$16,666.70
Employee Medical Premiums	\$104,441.62	\$92,174.00	\$12,267.62	\$1,032,663.16	\$971,752.00	\$60,911.16	\$1,198,262.00	86.18%	\$165,598.84
Dispatch Fees	\$10,233.00	\$7,000.00	\$3,233.00	\$182,464.00	\$155,000.00	\$27,464.00	\$222,500.00	82.01%	\$40,036.00
MDC Revenue - First Responders	\$0.00	\$2,900.00	(\$2,900.00)	\$84,037.50	\$51,200.00	\$32,837.50	\$57,000.00	147.43%	(\$27,037.50)
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,163.96	\$10,175.00	(\$11.04)	\$101,234.82	\$101,257.00	(\$22.18)	\$121,640.00	83.22%	\$20,405.18
Tower Contract Revenue	\$25,361.76	\$23,434.00	\$1,927.76	\$235,726.55	\$232,638.00	\$3,088.55	\$279,527.00	84.33%	\$43,800.45
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$46,355.00	\$0.00	\$46,355.00	\$0.00	0.00%	(\$46,355.00)
Total Other Revenue	\$2,250,974.29	\$2,157,082.00	\$93,892.29	\$7,583,922.44	\$6,545,239.00	\$1,038,683.44	\$7,434,301.00	102.01%	(\$149,621.44)
Total Revenues	\$4,129,451.45	\$3,786,127.00	\$343,324.45	\$59,034,215.34	\$57,467,596.00	\$1,566,619.34	\$61,396,083.00	96.15%	\$2,361,867.66
Expenses									
Payroll Expenses									
Regular Pay	\$1,820,753.42	\$2,005,495.00	(\$184,741.58)	\$18,835,441.11	\$19,592,314.00	(\$756,872.89)	\$23,570,194.00	79.91%	\$4,734,752.89
Overtime Pay	\$230,997.50	\$239,719.00	(\$8,721.50)	\$2,733,038.76	\$2,306,710.00	\$426,328.76	\$2,755,957.00	99.17%	\$22,918.24
Paid Time Off	\$293,296.30	\$215,569.00	\$77,727.30	\$2,558,810.53	\$2,075,835.00	\$482,975.53	\$2,586,298.00	98.94%	\$27,487.47
Stipend Pay	\$10,640.58	\$12,964.00	(\$2,323.42)	\$464,517.86	\$473,890.00	(\$9,372.14)	\$499,828.00	92.94%	\$35,310.14
Payroll Taxes	\$170,126.35	\$183,156.00	(\$13,029.65)	\$1,786,682.89	\$1,812,009.00	(\$25,326.11)	\$2,179,504.00	81.98%	\$392,821.11
TCDRS Plan	\$154,031.51	\$161,784.00	(\$7,752.49)	\$1,608,554.47	\$1,576,442.00	\$32,112.47	\$1,901,055.00	84.61%	\$292,500.53
Health & Dental	\$99,211.81	\$56,446.00	\$42,765.81	\$688,240.08	\$688,966.00	(\$725.92)	\$801,858.00	85.83%	\$113,617.92
Health Insurance Claims	\$292,704.13	\$328,854.00	(\$36,149.87)	\$3,619,928.91	\$3,210,991.00	\$408,937.91	\$3,868,114.00	93.58%	\$248,185.09
Health Insurance Admin Fees	\$66,759.46	\$63,982.00	\$2,777.46	\$641,138.78	\$635,215.00	\$5,923.78	\$763,179.00	84.01%	\$122,040.22
Total Payroll Expenses	\$3,138,521.06	\$3,267,969.00	(\$129,447.94)	\$32,936,353.39	\$32,372,372.00	\$563,981.39	\$38,925,987.00	84.61%	\$5,989,633.61
Operating Expenses									

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended July 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Unemployment Expense	\$1,199.00	\$1,000.00	\$199.00	\$18,138.41	\$10,000.00	\$8,138.41	\$12,000.00	151.15%	(\$6,138.41)
Accident Repair	\$18,534.51	\$1,100.00	\$17,434.51	\$47,422.28	\$30,000.00	\$17,422.28	\$30,000.00	158.07%	(\$17,422.28)
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$40,900.00	\$40,900.00	\$0.00	\$45,900.00	89.11%	\$5,000.00
Advertising	\$0.00	\$0.00	\$0.00	\$7,416.90	\$8,030.00	(\$613.10)	\$10,580.00	70.10%	\$3,163.10
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	(\$207,774.00)	\$207,774.00	0.00%	\$207,774.00
Bank Charges	\$0.00	\$425.00	(\$425.00)	\$360.48	\$4,250.00	(\$3,889.52)	\$5,100.00	7.07%	\$4,739.52
Credit Card Processing Fee	\$2,206.83	\$2,310.00	(\$103.17)	\$18,870.13	\$18,855.00	\$15.13	\$21,512.00	87.72%	\$2,641.87
Bio-Waste Removal	\$3,033.99	\$3,296.00	(\$262.01)	\$29,402.44	\$31,460.00	(\$2,057.56)	\$37,552.00	78.30%	\$8,149.56
Books/Materials	\$3,704.02	\$11,887.00	(\$8,182.98)	\$56,969.66	\$137,800.00	(\$80,830.34)	\$195,587.00	29.13%	\$138,617.34
Business Licenses	\$338.00	\$4,501.00	(\$4,163.00)	\$10,443.93	\$21,566.00	(\$11,122.07)	\$28,823.00	36.23%	\$18,379.07
Capital Lease Expense	\$61,654.44	\$3,053.00	\$58,601.44	\$229,941.78	\$184,332.00	\$45,609.78	\$190,157.00	120.92%	(\$39,784.78)
Collection Fees	\$4,307.80	\$8,927.00	(\$4,619.20)	\$42,002.05	\$75,053.00	(\$33,050.95)	\$92,910.00	45.21%	\$50,907.95
Community Education	\$96.26	\$2,108.00	(\$2,011.74)	\$2,671.07	\$11,966.62	(\$9,295.55)	\$15,534.62	17.19%	\$12,863.55
Computer Maintenance	\$0.00	\$2,750.00	(\$2,750.00)	\$378,060.51	\$395,750.00	(\$17,689.49)	\$479,750.00	78.80%	\$101,689.49
Computer Software	\$69,691.86	\$95,354.00	(\$25,662.14)	\$806,737.58	\$893,569.00	(\$86,831.42)	\$1,088,467.00	74.12%	\$281,729.42
Computer Software - MDC First Responder	\$0.00	\$4,650.00	(\$4,650.00)	\$33,822.52	\$45,900.00	(\$12,077.48)	\$55,200.00	61.27%	\$21,377.48
Computer Supplies/Non-Cap.	\$770.00	\$4,578.00	(\$3,808.00)	\$23,352.50	\$33,767.00	(\$10,414.50)	\$42,265.00	55.25%	\$18,912.50
Conferences - Fees, Travel, & Meals	\$3,718.85	\$125.00	\$3,593.85	\$17,462.95	\$40,156.00	(\$22,693.05)	\$42,281.00	41.30%	\$24,818.05
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$218,953.98	\$216,621.00	\$2,332.98	\$288,828.00	75.81%	\$69,874.02
Contractual Obligations- Tax Collector Assessm	\$2.50	\$7,843.00	(\$7,840.50)	\$95,164.87	\$78,439.00	\$16,725.87	\$94,125.00	101.10%	(\$1,039.87)
Contractual Obligations- Other	\$24,163.76	\$24,446.00	(\$282.24)	\$221,963.63	\$247,434.00	(\$25,470.37)	\$296,330.00	74.90%	\$74,366.37
Customer Property Damage	\$300.00	\$1,838.00	(\$1,538.00)	\$2,489.15	\$6,040.00	(\$3,550.85)	\$9,648.00	25.80%	\$7,158.85
Customer Relations	\$5,955.06	\$6,300.00	(\$344.94)	\$51,446.18	\$60,200.00	(\$8,753.82)	\$72,800.00	70.67%	\$21,353.82
Damages/Uninsured Portion	\$7,542.14	\$2,298.00	\$5,244.14	\$30,091.08	\$24,848.70	\$5,242.38	\$29,444.70	102.20%	(\$646.38)
Disposable Linen	\$3,338.32	\$8,550.00	(\$5,211.68)	\$45,914.87	\$65,820.00	(\$19,905.13)	\$82,920.00	55.37%	\$37,005.13
Disposable Medical Supplies	\$128,519.31	\$98,081.00	\$30,438.31	\$928,430.13	\$980,944.48	(\$52,514.35)	\$1,177,106.48	78.87%	\$248,676.35
Drug Supplies	\$49,447.44	\$26,440.00	\$23,007.44	\$258,155.12	\$254,508.02	\$3,647.10	\$307,388.02	83.98%	\$49,232.90
Dues/Subscriptions	\$2,566.87	\$1,654.00	\$912.87	\$52,710.89	\$59,085.00	(\$6,374.11)	\$61,935.00	85.11%	\$9,224.11
Durable Medical Equipment	\$20,896.23	\$40,421.00	(\$19,524.77)	\$157,468.26	\$338,118.50	(\$180,650.24)	\$417,360.50	37.73%	\$259,892.24
Employee Health\Wellness	\$202.28	\$1,112.00	(\$909.72)	\$15,187.57	\$22,962.00	(\$7,774.43)	\$25,186.00	60.30%	\$9,998.43
Employee Recognition	\$717.31	\$2,051.00	(\$1,333.69)	\$77,962.69	\$100,333.06	(\$22,370.37)	\$111,608.06	69.85%	\$33,645.37

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended July 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Equipment Rental	\$206.88	\$500.00	(\$293.12)	\$9,708.10	\$12,100.00	(\$2,391.90)	\$13,100.00	74.11%	\$3,391.90
Fluids & Additives - Auto	\$1,005.74	\$2,244.00	(\$1,238.26)	\$18,847.63	\$20,513.50	(\$1,665.87)	\$25,000.00	75.39%	\$6,152.37
Fuel - Auto	\$67,003.40	\$59,361.00	\$7,642.40	\$472,960.93	\$534,506.50	(\$61,545.57)	\$653,232.50	72.40%	\$180,271.57
Fuel - Non-Auto	\$0.00	\$800.00	(\$800.00)	\$0.00	\$2,400.00	(\$2,400.00)	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$105.00	\$146.00	(\$41.00)	\$1,712.20	\$1,726.00	(\$13.80)	\$1,920.00	89.18%	\$207.80
Insurance	\$44,271.00	\$52,169.00	(\$7,898.00)	\$543,937.62	\$552,636.00	(\$8,698.38)	\$656,975.00	82.79%	\$113,037.38
Interest Expense	\$296.33	\$490.00	(\$193.67)	\$3,816.47	\$6,248.00	(\$2,431.53)	\$7,167.00	53.25%	\$3,350.53
Laundry Service & Purchase	\$147.96	\$153.00	(\$5.04)	\$1,465.46	\$1,492.00	(\$26.54)	\$1,800.00	81.41%	\$334.54
Leases/Contracts	\$5,088.24	\$5,595.00	(\$506.76)	\$55,994.64	\$66,250.00	(\$10,255.36)	\$77,440.00	72.31%	\$21,445.36
Legal Fees	\$1,920.06	\$10,570.00	(\$8,649.94)	\$85,141.29	\$105,580.00	(\$20,438.71)	\$126,725.00	67.19%	\$41,583.71
Maintenance & Repairs-Buildings	\$27,413.11	\$23,422.00	\$3,991.11	\$328,197.16	\$337,694.35	(\$9,497.19)	\$386,792.35	84.85%	\$58,595.19
Maintenance- Equipment	\$35,120.00	\$67,072.00	(\$31,952.00)	\$550,720.95	\$661,990.00	(\$111,269.05)	\$708,464.00	77.73%	\$157,743.05
Management Fees	\$7,351.50	\$8,596.00	(\$1,244.50)	\$79,858.33	\$106,616.00	(\$26,757.67)	\$123,805.00	64.50%	\$43,946.67
Meals - Business and Travel	\$0.00	\$631.00	(\$631.00)	\$82.16	\$1,848.00	(\$1,765.84)	\$2,060.00	3.99%	\$1,977.84
Meeting Expenses	\$1,039.99	\$4,156.00	(\$3,116.01)	\$12,833.04	\$21,117.00	(\$8,283.96)	\$29,700.00	43.21%	\$16,866.96
Mileage Reimbursements	\$261.46	\$1,000.00	(\$738.54)	\$1,575.75	\$6,047.00	(\$4,471.25)	\$9,762.00	16.14%	\$8,186.25
Office Supplies	\$1,568.95	\$1,785.00	(\$216.05)	\$11,361.83	\$14,043.00	(\$2,681.17)	\$17,620.00	64.48%	\$6,258.17
Oil & Lubricants	\$1,804.01	\$2,925.00	(\$1,120.99)	\$18,888.71	\$21,750.00	(\$2,861.29)	\$27,600.00	68.44%	\$8,711.29
Other Services	\$579.24	\$375.00	\$204.24	\$3,149.46	\$3,750.00	(\$600.54)	\$4,500.00	69.99%	\$1,350.54
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$880,749.48	\$1,117,986.00	(\$237,236.52)	\$1,117,986.00	78.78%	\$237,236.52
Oxygen & Gases	\$6,053.00	\$4,675.00	\$1,378.00	\$46,596.30	\$46,921.15	(\$324.85)	\$55,326.15	84.22%	\$8,729.85
Postage	\$2,575.77	\$2,000.00	\$575.77	\$21,116.57	\$21,200.00	(\$83.43)	\$25,200.00	83.80%	\$4,083.43
Printing Services	\$12.50	\$2,475.00	(\$2,462.50)	\$3,063.79	\$10,866.50	(\$7,802.71)	\$17,064.50	17.95%	\$14,000.71
Professional Fees	\$108,373.14	\$418,305.32	(\$309,932.18)	\$1,133,668.82	\$1,531,615.41	(\$397,946.59)	\$1,783,038.41	63.58%	\$649,369.59
Radio Repairs - Outsourced (Depot)	\$0.00	\$5,095.00	(\$5,095.00)	\$13,564.13	\$29,710.00	(\$16,145.87)	\$39,900.00	34.00%	\$26,335.87
Radio - Parts	\$1,535.42	\$0.00	\$1,535.42	\$63,032.29	\$57,300.00	\$5,732.29	\$57,300.00	110.00%	(\$5,732.29)
Radios	\$0.00	\$2,400.00	(\$2,400.00)	\$0.00	\$7,200.00	(\$7,200.00)	\$12,000.00	0.00%	\$12,000.00
Recruit/Investigate	\$2,351.51	\$3,275.00	(\$923.49)	\$29,811.87	\$49,635.00	(\$19,823.13)	\$56,550.00	52.72%	\$26,738.13
Rent	\$19,951.00	\$15,051.00	\$4,900.00	\$134,710.00	\$144,110.00	(\$9,400.00)	\$174,212.00	77.33%	\$39,502.00
Repair-Equipment	\$2,722.54	\$9,645.00	(\$6,922.46)	\$15,964.43	\$37,011.00	(\$21,046.57)	\$55,200.00	28.92%	\$39,235.57
Shop Tools	\$32.06	\$895.00	(\$862.94)	\$13,165.65	\$14,804.00	(\$1,638.35)	\$16,470.00	79.94%	\$3,304.35

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended July 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Shop Supplies	\$884.44	\$4,964.00	(\$4,079.56)	\$13,216.64	\$30,380.00	(\$17,163.36)	\$40,660.00	32.51%	\$27,443.36
Small Equipment & Furniture	\$47,709.70	\$164,174.00	(\$116,464.30)	\$268,324.44	\$421,924.24	(\$153,599.80)	\$534,924.24	50.16%	\$266,599.80
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$1,600.95	\$3,350.00	(\$1,749.05)	\$3,350.00	47.79%	\$1,749.05
Station Supplies	\$5,936.16	\$8,196.00	(\$2,259.84)	\$51,813.93	\$64,701.00	(\$12,887.07)	\$81,096.00	63.89%	\$29,282.07
Supplemental Food	\$0.00	\$0.00	\$0.00	\$852.28	\$3,000.00	(\$2,147.72)	\$3,000.00	28.41%	\$2,147.72
Telephones-Cellular	\$11,433.79	\$14,443.00	(\$3,009.21)	\$133,092.64	\$145,495.00	(\$12,402.36)	\$174,453.00	76.29%	\$41,360.36
Telephones-Service	\$24,301.09	\$16,565.00	\$7,736.09	\$194,189.45	\$177,860.00	\$16,329.45	\$210,990.00	92.04%	\$16,800.55
Training/Related Expenses-CE	\$15,304.03	\$19,868.00	(\$4,563.97)	\$226,809.31	\$257,892.54	(\$31,083.23)	\$373,648.60	60.70%	\$146,839.29
Tuition Reimbursement	\$7,767.13	\$3,850.00	\$3,917.13	\$85,453.65	\$57,000.00	\$28,453.65	\$67,450.00	126.69%	(\$18,003.65)
Travel Expenses	\$477.67	\$994.00	(\$516.33)	\$9,097.87	\$11,343.00	(\$2,245.13)	\$13,330.00	68.25%	\$4,232.13
Uniforms	\$3,769.43	\$33,073.00	(\$29,303.57)	\$176,109.15	\$295,007.47	(\$118,898.32)	\$359,943.47	48.93%	\$183,834.32
Utilities	\$41,752.03	\$35,185.00	\$6,567.03	\$387,762.57	\$349,400.00	\$38,362.57	\$419,360.00	92.47%	\$31,597.43
Vehicle-Batteries	\$1,313.90	\$5,000.00	(\$3,686.10)	\$49,736.24	\$54,800.00	(\$5,063.76)	\$66,150.00	75.19%	\$16,413.76
Vehicle-Outside Services	\$652.86	\$653.00	(\$0.14)	\$9,231.33	\$9,232.00	(\$0.67)	\$9,600.00	96.16%	\$368.67
Vehicle-Parts	\$40,281.41	\$31,500.00	\$8,781.41	\$394,968.72	\$380,585.73	\$14,382.99	\$444,085.73	88.94%	\$49,117.01
Vehicle-Registration	\$97.06	\$235.00	(\$137.94)	\$1,371.87	\$2,026.00	(\$654.13)	\$2,496.00	54.96%	\$1,124.13
Vehicle-Tires	\$7,914.26	\$6,500.00	\$1,414.26	\$50,153.43	\$48,000.00	\$2,153.43	\$60,000.00	83.59%	\$9,846.57
Vehicle-Towing	\$1,124.00	\$100.00	\$1,024.00	\$8,446.50	\$7,400.00	\$1,046.50	\$7,400.00	114.14%	(\$1,046.50)
Worker's Compensation Insurance	\$3,888.73	\$0.00	\$3,888.73	\$272,558.74	\$221,313.00	\$51,245.74	\$295,084.00	92.37%	\$22,525.26
Total Operating Expenses	\$966,304.28	\$1,418,204.32	(\$451,900.04)	\$10,810,398.38	\$12,733,858.77	(\$1,923,460.39)	\$15,031,003.33	71.92%	\$4,220,604.95
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$452,221.95	\$382,289.00	\$69,932.95	\$2,632,046.63	\$3,822,890.00	(\$1,190,843.37)	\$4,587,467.00	57.37%	\$1,955,420.37
Specialty Healthcare Providers	\$157,293.44	\$314,296.00	(\$157,002.56)	\$2,112,180.65	\$3,142,960.00	(\$1,030,779.35)	\$3,771,551.00	56.00%	\$1,659,370.35
Total Indigent Care Expenses	\$609,515.39	\$696,585.00	(\$87,069.61)	\$4,744,227.28	\$6,965,850.00	(\$2,221,622.72)	\$8,359,018.00	56.76%	\$3,614,790.72
Capital Expenditures									
Capital Purchase - Building/Improvements	\$250,000.00	\$250,000.00	\$0.00	\$967,992.50	\$968,448.07	(\$455.57)	\$1,359,478.68	71.20%	\$391,486.18
Capital Purchase - Equipment	\$1,871,007.95	\$1,880,936.00	(\$9,928.05)	\$2,239,865.50	\$2,280,006.00	(\$40,140.50)	\$2,930,843.00	76.42%	\$690,977.50
Capital Purchase - Vehicles	\$0.00	\$0.00	\$0.00	\$16,171.48	\$16,171.63	(\$0.15)	\$16,171.63	100.00%	\$0.15
Total Capital Expenditures	\$2,121,007.95	\$2,130,936.00	(\$9,928.05)	\$3,224,029.48	\$3,264,625.70	(\$40,596.22)	\$4,306,493.31	74.86%	\$1,082,463.83

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended July 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Total Expenses	\$6,835,348.68	\$7,513,694.32	(\$678,345.64)	\$51,715,008.53	\$55,336,706.47	(\$3,621,697.94)	\$66,622,501.64	77.62%	\$14,907,493.11
Revenue over Expeditures	(\$2,705,897.23)	(\$3,727,567.32)	\$1,021,670.09	\$7,319,206.81	\$2,130,889.53	\$5,188,317.28	(\$5,226,418.64)	(140.04%)	(\$12,545,625.45)

AGENDA ITEM # 21

Board Mtg.: 08/24/2021

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21
A/R Balance	6,280,177	6,453,722	6,749,761	7,168,838	6,703,058	6,693,459	7,254,307	6,940,222	7,002,770	7,166,646	7,400,123	7,341,138
Total 6-Mo Charges	11,475,262	11,406,158	12,123,856	12,154,695	12,602,138	12,883,313	12,933,452	13,241,929	13,763,607	13,937,078	14,185,371	14,563,518
Avg Charge / Day *	63,751	63,368	67,355	67,526	70,012	71,574	71,853	73,566	76,464	77,428	78,808	80,908
A/R Days	99	102	100	106	96	94	101	94	92	93	94	91

* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Aug-20	1,956,174	1,201,239	913,616	760,703	521,233	1,962,201	7,315,165	3,244,136	2,483,433
Sep-20	1,757,724	1,020,790	999,945	859,564	833,187	2,003,585	7,474,795	3,696,337	2,836,772
Oct-20	1,978,256	997,596	877,946	936,381	979,524	1,751,124	7,520,827	3,667,029	2,730,648
Nov-20	2,136,194	1,269,848	849,561	842,017	1,159,211	1,687,279	7,944,110	3,688,506	2,846,490
Dec-20	1,934,576	1,271,318	1,103,094	794,733	662,946	1,588,163	7,354,830	3,045,842	2,251,109
Jan-21	2,185,480	1,176,228	1,102,684	963,260	439,292	1,457,262	7,324,206	2,859,814	1,896,554
Feb-21	2,291,308	1,622,342	1,011,532	992,260	517,672	1,442,959	7,878,073	2,952,892	1,960,631
Mar-21	2,122,259	1,468,290	1,144,373	943,473	503,557	1,363,554	7,545,505	2,810,584	1,867,111
Apr-21	2,235,270	1,376,109	1,175,564	953,692	532,747	1,339,573	7,612,955	2,826,012	1,872,320
May-21	2,378,352	1,455,751	1,139,026	948,419	556,804	1,304,632	7,782,984	2,809,855	1,861,436
Jun-21	2,423,147	1,414,838	1,164,416	1,019,157	677,948	1,316,918	8,016,424	3,014,023	1,994,866
Jul-21	2,350,697	1,440,380	1,189,151	1,058,275	717,238	1,205,083	7,960,824	2,980,597	1,922,321

Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Aug-20	27%	16%	12%	10%	7%	27%	100%	44%	34%
Sep-20	24%	14%	13%	11%	11%	27%	100%	49%	38%
Oct-20	26%	13%	12%	12%	13%	23%	100%	49%	36%
Nov-20	27%	16%	11%	11%	15%	21%	100%	46%	36%
Dec-20	26%	17%	15%	11%	9%	22%	100%	41%	31%
Jan-21	30%	16%	15%	13%	6%	20%	100%	39%	26%
Feb-21	29%	21%	13%	13%	7%	18%	100%	37%	25%
Mar-21	28%	19%	15%	13%	7%	18%	100%	37%	25%
Apr-21	29%	18%	15%	13%	7%	18%	100%	37%	25%
May-21	31%	19%	15%	12%	7%	17%	100%	36%	24%
Jun-21	30%	18%	15%	13%	8%	16%	100%	38%	25%
Jul-21	30%	18%	15%	13%	9%	15%	100%	37%	24%

Board Mtg.: 08/24/2021

Payer Mix

[illegible]

Payer	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	12-Month Total
ALS	2,570	2,396	2,534	2,673	2,763	2,706	2,580	2,771	2,696	2,812	2,835	2,982	32,318
BLS	602	578	610	672	594	657	611	666	806	794	829	821	8,240
Other	168	142	149	154	177	199	230	207	174	132	172	195	2,099
Transfer	372	271	93	12	14	8	5	3	3	5	5	2	793
Standby	0	8	37	27	10	0	0	1	2	1	0	1	87
Total	3,712	3,395	3,423	3,538	3,558	3,570	3,426	3,648	3,681	3,744	3,841	4,001	43,537

[illegible]

AGENDA ITEM #

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR
INVOICES

\$1,970,148.75

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
3E COMPANY ENVIROMENTAL, ECOLOGICA	7/12/2021	UO21070273	5242	07/28/21	3E SDS ON DEMAND	10-045-53050	Computer Software-EMS Q	\$2,992.50
Totals for 3E COMPANY ENVIROMENTAL, ECOLOGICAL AND ENGINEERING:								\$2,992.50
ACCOUNTEMPS a Robert Half Company	7/7/2021	57990153	5064	07/14/21	TEMP POSITION: RECEPTIONIST WK ENDING 07 10-025-57100		Professional Fees-Human	\$674.64
	7/13/2021	58028231	5117	07/21/21	TEMP POSITION: RECEPTIONIST WK ENDING 07 10-025-57100		Professional Fees-Human	\$577.90
Totals for ACCOUNTEMPS a Robert Half Company:								\$1,252.54
ALONTI CAFE & CATERING	7/13/2021	1772555	5243	07/28/21	BILLING DEPARTMENT MEETING 07.13.2021	10-011-56100	Meeting Expenses-EMS B	\$228.40
Totals for ALONTI CAFE & CATERING:								\$228.40
ALPHAGRAPHS OF CONROE	7/1/2021	6804	109655	07/14/21	POSTCARDS	10-002-52950	Community Education-HCAP	\$96.26
Totals for ALPHAGRAPHS OF CONROE:								\$96.26
AMAZON.COM LLC	7/1/2021	948648945599	109578	07/07/21	SMALL EQUIPMENT	10-008-57750	Small Equipment & Furniture-Mater	\$319.74
	7/1/2021	854345984639	109578	07/07/21	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$15.96
	7/1/2021	939646636745	109578	07/07/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$24.69
	7/1/2021	545536453438	109578	07/07/21	SMALL EQUIPMENT	10-008-57750	Small Equipment & Furniture-Mater	\$416.40
	7/1/2021	663479475377	109578	07/07/21	SMALL EQUIPMENT	10-046-57750	Small Equipment & Furniture-EMS B	\$79.80
	7/1/2021	677997535563	109578	07/07/21	SMALL EQUIPMENT	10-046-57750	Small Equipment & Furniture-EMS B	\$19.95
	7/1/2021	688383744787	109578	07/07/21	RADIO REPAIR	10-004-57225	Radio - Parts-Radio	\$17.61
	7/1/2021	444875975833	109578	07/07/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$179.85
	7/1/2021	458539499989	109578	07/07/21	SMALL EQUIPMENT	10-046-57750	Small Equipment & Furniture-EMS B	\$79.80
	7/1/2021	659836555753	109578	07/07/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$69.98
	7/1/2021	987859497858	109578	07/07/21	RADIO REPAIR	10-004-57225	Radio - Parts-Radio	\$34.99
	7/1/2021	467869784736	109580	07/07/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$458.89
	7/1/2021	597684676895	109580	07/07/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$16.99
	7/1/2021	486338459835	109580	07/07/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$80.96
	7/1/2021	46486459588	109580	07/07/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$12.51
	7/1/2021	477964876469	109580	07/07/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$66.88
	7/1/2021	489888963983	109580	07/07/21	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$58.49
	7/1/2021	848994733969	109580	07/07/21	SMALL EQUIPMENT	10-011-57750	Small Equipment & Furniture-EMS B	\$239.99
	7/1/2021	664387466876	109580	07/07/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$69.29
	7/1/2021	754454684977	109580	07/07/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$21.56
	7/1/2021	785649934338	109580	07/07/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$354.95
	7/1/2021	459794595959	109580	07/07/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$69.95
	7/1/2021	775459499438	109581	07/07/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$31.52
	7/1/2021	478674945458	109581	07/07/21	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$148.71
	7/1/2021	576677935643	109581	07/07/21	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$17.59
	7/1/2021	446348755993	109581	07/07/21	RADIO REPAIR	10-004-57225	Radio - Parts-Radio	\$1,010.13

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/8/2021	L953963388898-118	109656	07/14/21	EMPLOYEE BIRTHDAY CARDS/LATE FEE	10-025-54450	Employee Recognition-Human	\$2.00
	7/8/2021	L668685638475-118	109656	07/14/21	STATION SUPPLIES/LATE FEE	10-008-57900	Station Supplies-Mater	\$7.78
							Totals for AMAZON.COM LLC:	\$3,926.96
AMERICAN HEART ASSOCIATION, INC. (AHA)	7/4/2021	SCPR57739	5118	07/21/21	BOOKS/MATERIAL	10-009-52600	Books/Materials-Dept	\$1,053.75
	7/25/2021	SCPR59949	5367	08/11/21	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$1,275.00
							Totals for AMERICAN HEART ASSOCIATION, INC. (AHA):	\$2,328.75
AMERICAN TIRE DISTRIBUTORS INC	7/16/2021	S154262916	5119	07/21/21	MICHELIN ZXE & DISCOVERER COOPER HT3 TI	10-010-59150	Vehicle-Tires-Fleet	\$5,817.36
							Totals for AMERICAN TIRE DISTRIBUTORS INC:	\$5,817.36
AMERITAS LIFE INSURANCE CORP	7/1/2021	010-048743 07.01.21	109583	07/07/21	ACCT 010-048743-00002 VISION PREMIUMS JULY	10-025-51700	Health & Dental-Human	\$4,419.18
							Totals for AMERITAS LIFE INSURANCE CORP:	\$4,419.18
AT&T (105414)	7/13/2021	2812599426 07.13.21	109768	07/28/21	STATION 41 FIRE PANEL 07/13/21-08/12/21	10-016-58800	Utilities-Facil	\$174.11
							Totals for AT&T (105414):	\$174.11
AT&T (U-VERSE)	7/1/2021	145220893 07.01.21	109658	07/14/21	STATION 42 07/01/21-07/31/21	10-015-58310	Telephones-Service-Infor	\$107.00
	7/11/2021	145685137 07.11.21	109730	07/21/21	STATION 24 07/12/21-08/11/21	10-015-58310	Telephones-Service-Infor	\$123.05
	7/22/2021	150883685 07.22.21	109835	08/04/21	STATION 41 07/23/21-08/22/21	10-015-58310	Telephones-Service-Infor	\$123.05
							Totals for AT&T (U-VERSE):	\$353.10
AT&T MOBILITY-ROC (6463)	7/15/2021	836735112X07232021	109769	07/28/21	ACCT# 836735112	10-004-58200	Telephones-Cellular-Radio	\$8.09
	7/19/2021	87283884314X072720	109836	08/04/21	ACCT# 287283884314 06/20/21--07/19/21	10-015-58200	Telephones-Cellular-Infor	\$1,027.07
							Totals for AT&T MOBILITY-ROC (6463):	\$1,035.16
BAGWELL, DAKOTA	7/28/2021	BAG072821	5244	07/28/21	MONIES OWED TO EMPLOYEE/DD RETURNED	10-000-14305	A/R Employee-BS	\$25.00
							Totals for BAGWELL, DAKOTA:	\$25.00
BARRINGTON VENTURES TD dba BV MEDICA	7/21/2021	S0166219	109837	08/04/21	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$273.24
							Totals for BARRINGTON VENTURES TD dba BV MEDICAL:	\$273.24
BCBS OF TEXAS (DENTAL)	7/1/2021	123611 7.1.21 COBRA	5937	07/01/21	BILL PERIOD: 07-01-2021 TO 08-01-2021	10-025-51700	Health & Dental-Human	\$276.68
	7/1/2021	123611 07.01.21	5938	07/01/21	BILL PERIOD: 07-01-2021 TO 08-01-2021	10-025-51700	Health & Dental-Human	\$23,292.00
							Totals for BCBS OF TEXAS (DENTAL):	\$23,568.68
BCBS OF TEXAS (POB 731428)	7/4/2021	523325773420	5941	07/04/21	BCBS PPO & HSA CLAIMS 06/26/2021-07/02/2021	10-025-51710	Health Insurance Claims-Human	\$70,328.83
	7/11/2021	523329360784	5952	07/11/21	BCBS PPO & HSA CLAIMS 07/03/2021-07/09/2021	10-025-51710	Health Insurance Claims-Human	\$53,955.76

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/18/2021	523320764949	5974	07/18/21	BCBS PPO & HSA CLAIMS 07/10/2021-07/16/2021	10-025-51710	Health Insurance Claims-Human	\$59,903.51
	7/25/2021	523324371250	5993	07/25/21	BCBS PPO & HSA CLAIMS 07/17/2021-07/23/2021	10-025-51710	Health Insurance Claims-Human	\$121,168.95
	7/31/2021	131640704113	6014	07/31/21	ADMINISTRIVE FEE 07/01/2021-07/31/2021	10-025-51720	Health Insurance Admin Fees-Human	\$69,645.32
					Totals for BCBS OF TEXAS (POB 731428):			\$375,002.37
BEDAIR, ELIZABETH	7/13/2021	BED071321	5066	07/14/21	WELLNESS PROGRAM/MASSAGE	10-025-54350	Employee Health/Wellness-Human	\$25.00
					Totals for BEDAIR, ELIZABETH:			\$25.00
BONDS JANITORIAL SERVICE	7/1/2021	782	5067	07/14/21	QUARTERLY PROGRAM	10-016-53330	Contractual Obligations- Other-Facil	\$1,332.47
	7/1/2021	791	5067	07/14/21	EXTRA DAY CLEANING DURING AFTERNOON	10-016-53330	Contractual Obligations- Other-Facil	\$2,935.00
	7/1/2021	790	5120	07/21/21	JANITORIAL SERVICES FOR JUNE 2021	10-016-53330	Contractual Obligations- Other-Facil	\$5,956.78
					Totals for BONDS JANITORIAL SERVICE:			\$10,224.25
BOON-CHAPMAN (Prime DX)	7/1/2021	S0030005500	5121	07/21/21	CASE MANAGEMENT FEES JUNE 2021	10-002-55700	Management Fees-HCAP	\$7,722.58
					Totals for BOON-CHAPMAN (Prime DX):			\$7,722.58
BOUND TREE MEDICAL, LLC	7/1/2021	84116185	5105	07/14/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$479.52
	7/1/2021	84116186	5105	07/14/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$20,978.00
						10-009-54000	Drug Supplies-Dept	\$3,606.75
	7/2/2021	84117322	5122	07/21/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$932.40
	7/6/2021	84119196	5122	07/21/21	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$1,123.70
						10-008-53900	Disposable Medical Supplies-Mater	\$856.10
	7/1/2021	84112351	5105	07/14/21	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$12,780.00
	7/14/2021	84129691	5245	07/28/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,969.36
	7/13/2021	84127968	5245	07/28/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$6,972.70
						10-009-54000	Drug Supplies-Dept	\$2,696.76
	7/6/2021	84119195	5122	07/21/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,949.80
	7/20/2021	84136598	5332	08/04/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$8,339.00
						10-008-53800	Disposable Linen-Mater	\$1,000.00
						10-009-54000	Drug Supplies-Dept	\$1,749.60
	7/29/2021	84148219	5398	08/11/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$6,346.33
						10-008-53900	Disposable Medical Supplies-Mater	\$11,437.51
	7/29/2021	84148220	5398	08/11/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$18,072.00
					Totals for BOUND TREE MEDICAL, LLC:			\$101,289.53
BRONCOS TREE SERVICE	7/16/2021	BRO071621	109840	08/04/21	ADMIN TREE REMOVAL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$250.00
					Totals for BRONCOS TREE SERVICE:			\$250.00

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
BRYANT'S SIGNS	7/2/2021	2021-054	109589	07/07/21	MCHD MAGNETIC MEDIC #S	10-010-59000	Vehicle-Outside Services-Fleet	\$247.50
	7/2/2021	2021-053	109589	07/07/21	MCHD MAGNETIC MEDIC #S	10-010-59000	Vehicle-Outside Services-Fleet	\$115.00
	7/2/2021	2021-055	109589	07/07/21	MCHD 3M 680 EMERGENCY GRADE PRINTED S1	10-010-52000	Accident Repair-Fleet	\$235.00
	7/2/2021	2021-052	109589	07/07/21	MCHD CUT VINYL 3M 680 REFLECTIVE	10-010-52000	Accident Repair-Fleet	\$460.00
							Totals for BRYANT'S SIGNS:	\$1,057.50
C & R WATER SUPPLY, INC	7/1/2021	1526 07.01.21	5953	07/15/21	STATION 44 05/17/2-06/15/21	10-016-58800	Utilities-Facil	\$83.93
	7/1/2021	1526 7.1.21 FEE	5954	07/15/21	STATION 44 05/17/2-06/15/21 FEE	10-016-58800	Utilities-Facil	\$0.79
							Totals for C & R WATER SUPPLY, INC:	\$84.72
CALLIHAN, COREY	7/22/2021	COR050216-R 7.22.21	5246	07/28/21	MILEAGE REIMBURSEMENT/ADV.SKILLS LAB/I	10-009-56200	Mileage Reimbursements-Dept	\$45.52
							Totals for CALLIHAN, COREY:	\$45.52
CANON FINANCIAL SERVICES, INC.	7/13/2021	27052246	5247	07/28/21	SCHEDULE # 001-0824246-001/CONTRACT NO. D	10-015-55400	Leases/Contracts-Infor	\$4,228.70
							Totals for CANON FINANCIAL SERVICES, INC.:	\$4,228.70
CDW GOVERNMENT, INC.	7/7/2021	G568898	5123	07/21/21	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$395.01
	7/12/2021	G720703	5248	07/28/21	CAMTASIA/SNAGIT BUNDLE 2021	10-015-53050	Computer Software-Infor	\$351.44
	7/12/2021	G727139	5248	07/28/21	TREND XDR END POINT SECURITY MODULE	10-015-53050	Computer Software-Infor	\$9,283.50
	7/15/2021	G961886	5320	07/28/21	HP SB 800 DESKTOP CORES	10-011-57750	Small Equipment & Furniture-EMS B	\$16,936.78
	7/14/2021	G845610	5248	07/28/21	LOGITECH SLIM FOLIO	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$84.99
	7/8/2021	G639460	5123	07/21/21	TRIPP 2M DUPLEX MULTIMODE FIBER CABLE	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$209.04
	7/16/2021	H012525	5333	08/04/21	HP 3Y NBD ONSITE/ADP G2 DESKTOP ONLY SV	10-011-57750	Small Equipment & Furniture-EMS B	\$403.20
	7/16/2021	H020395	5333	08/04/21	LVO THINKPAD USB-C DOC	10-015-57750	Small Equipment & Furniture-Infor	\$1,563.20
							Totals for CDW GOVERNMENT, INC.:	\$29,227.16
CENTERPOINT ENERGY (REL109)	7/1/2021	92013168 7.1.21	5942	07/15/21	STATION 30 05/24/21-06/24/21	10-016-58800	Utilities-Facil	\$21.87
	7/1/2021	64015806066 07.01.21	5955	07/16/21	ROBINSON TOWER 05/25/21-06/24/21	10-004-58800	Utilities-Radio	\$27.80
	7/9/2021	88589239 07.09.21	5956	07/26/21	ADMIN 06/02/21-07/01/21	10-016-58800	Utilities-Facil	\$760.92
	7/13/2021	64018941639 7.13.21	5975	07/28/21	STATION 15 06/07/21-07/08/21	10-016-58800	Utilities-Facil	\$19.81
	7/13/2021	88820089 07.13.2021	5994	07/28/21	STATION 10 06/04/21-07/07/21	10-016-58800	Utilities-Facil	\$24.19
	7/20/2021	98116148 07.20.21	5995	08/04/21	STATION 14 06/14/21-07/14/21	10-016-58800	Utilities-Facil	\$28.67
	7/20/2021	64013049610 07.20.21	5996	08/04/21	STATION 45 06/11/21-07/13/21	10-016-58800	Utilities-Facil	\$23.68
	7/2/2021	88796735 07.02.21	6018	07/19/21	STATION 20 05/26/21-06/25/21	10-016-58800	Utilities-Facil	\$45.55
							Totals for CENTERPOINT ENERGY (REL109):	\$952.49
CENTRELEARN SOLUTIONS, LLC	7/11/2021	INV29165	5250	07/28/21	TSLEARN-LEARNING MANAGEMENT PLATFOR	10-000-14900	Prepaid Expenses-BS	\$6,689.59
							Totals for CENTRELEARN SOLUTIONS, LLC:	\$6,689.59

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CHARTER COMMUNICATIONS/SPECTRUM BI	7/11/2021	0040724071121	5957	07/28/21	STATION 26 07/11/21-08/10/21	10-016-58800	Utilities-Facil	\$100.47
Totals for CHARTER COMMUNICATIONS/SPECTRUM BUSINESS:								\$100.47
CHASE PEST CONTROL, INC.	7/9/2021	27603	5124	07/21/21	EXTERIOR SERVICE -BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$195.00
	7/15/2021	27792	5124	07/21/21	EXTERIOR SERVICE -BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	7/1/2021	3849031921	5124	07/21/21	EXTERIOR SERVICE -BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$95.00
	7/9/2021	27601	5124	07/21/21	EXTERIOR SERVICE -BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	7/9/2021	27602	5124	07/21/21	EXTERIOR SERVICE -BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$175.00
	7/12/2021	27644	5124	07/21/21	EXTERIOR SERVICE -BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$185.00
	7/15/2021	27791	5124	07/21/21	EXTERIOR SERVICE -BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$200.00
Totals for CHASE PEST CONTROL, INC.:								\$1,160.00
CITY OF SHENANDOAH	7/8/2021	AUGUST 2021-039	109661	07/14/21	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
Totals for CITY OF SHENANDOAH:								\$1,250.00
COLONIAL LIFE	7/1/2021	33876100611026	5922	07/01/21	CONTROL NO. E3387610 PREMIUMS 06/11/21-06/21	10-000-21590	P/R-Premium Cancer/Accident-BS	\$5,087.30
Totals for COLONIAL LIFE:								\$5,087.30
COMCAST (POB 8587)	7/15/2021	001000119956	109843	08/04/21	MAGNOLIA TOWER/IT 07/15/20-08/14/21	10-015-58310	Telephones-Service-Infor	\$2,140.78
Totals for COMCAST (POB 8587):								\$2,140.78
COMCAST CORPORATION (POB 60533)	7/1/2021	1591231326 07.01.21	109598	07/07/21	STATION 23 06/30/21-07/29/21	10-015-58310	Telephones-Service-Infor	\$114.56
	7/1/2021	2080546356 07.01.21	109662	07/14/21	STATION 21 07/05/21-08/04/21	10-016-58800	Utilities-Facil	\$59.95
							Telephones-Service-Infor	\$107.81
	7/1/2021	2080776359 07.01.21	109663	07/14/21	STATION 34 07/06/21-08/05/21	10-015-58310	Telephones-Service-Infor	\$189.34
Totals for COMCAST CORPORATION (POB 60533):								\$471.66
CONRAD KROLL JR dba ALWAYS BEST PLUM	7/13/2021	969	5127	07/21/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$450.00
Totals for CONRAD KROLL JR dba ALWAYS BEST PLUMBING:								\$450.00
CONROE COURIER (THE COURIER)	7/21/2021	570511153 07.21.21	109844	08/04/21	CONROE COURIER THRU DATE 09/26/2021	10-001-54100	Dues/Subscriptions-Admin	\$26.00
Totals for CONROE COURIER (THE COURIER):								\$26.00
CONROE NOON LIONS CLUB	7/1/2021	60120294	5069	07/14/21	MEMBERSHIP DUES/B.ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
Totals for CONROE NOON LIONS CLUB:								\$55.00
CONROE TRUCK & TRAILER INC.	7/16/2021	278534-01	5128	07/21/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$169.60

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
Totals for CONROE TRUCK & TRAILER INC.:								\$169.60
CONROE WELDING SUPPLY, INC.	7/9/2021	CT87823A	5070	07/14/21	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$214.79
	7/1/2021	R06211206	5070	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$50.15
	7/1/2021	R06211205	5070	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	7/1/2021	R06211199	5070	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00
	7/1/2021	R06211197	5070	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	7/1/2021	R06211196	5071	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	7/1/2021	R06211195	5071	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00
	7/1/2021	R06211194	5071	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	7/1/2021	R06211193	5071	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$9.00
	7/1/2021	R06211191	5071	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	7/1/2021	R06211189	5071	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	7/1/2021	R06211188	5071	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.00
	7/1/2021	R06211187	5071	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	7/1/2021	R06211186	5071	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	7/1/2021	R06211185	5071	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.00
	7/1/2021	R06211184	5071	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$54.50
	7/1/2021	R06211211	5070	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$62.95
	7/1/2021	R06211764	5070	07/14/21	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$62.95
	7/6/2021	CT87465	5070	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$28.20
	7/6/2021	PS477853	5070	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.20
	7/6/2021	PS477852	5070	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.00
	7/6/2021	PS477543	5070	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$63.00
	7/8/2021	CT87328	5070	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$134.40
	7/7/2021	CT87452	5070	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$169.60
	7/7/2021	CT87327	5070	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$80.60
	7/7/2021	CT87326	5070	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$88.40
	7/6/2021	CT87182	5070	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$179.40
	7/1/2021	PS477542	5071	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$35.68
	7/1/2021	CT86494	5071	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$174.30
	7/1/2021	CT86123	5072	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.20
	7/1/2021	CT86138	5071	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$144.16
	7/1/2021	PS477227	5071	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.56
	7/1/2021	PS477226	5071	07/14/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$53.36
	7/9/2021	CT87823B	5334	08/04/21	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$107.34
	7/1/2021	PS473323	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$26.80
	7/1/2021	PS473717	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$35.60

Montgomery County Hospital District Invoice Expense Allocation Report Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/1/2021	PS473718	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$55.20
	7/1/2021	CT82424	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$208.45
	7/1/2021	CT82472	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$89.92
	7/1/2021	CT82988	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$71.04
	7/1/2021	PS476014	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.56
	7/1/2021	PS476337	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$97.56
	7/1/2021	CT83185	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$208.45
	7/1/2021	CT83194	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$118.53
	7/1/2021	CT83300	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$79.88
	7/1/2021	CT83321	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$144.16
	7/1/2021	CT83481	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$108.80
	7/1/2021	CT81416	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$136.53
	7/1/2021	PS476597	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$44.52
	7/1/2021	PS476609	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$71.04
	7/1/2021	PS476610	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.56
	7/1/2021	CT83904	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$164.25
	7/12/2021	CT88041	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$110.00
	7/12/2021	PS478144	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$63.00
	7/12/2021	PS478145	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$70.80
	7/13/2021	CT88067	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$89.40
	7/13/2021	CT88140	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$179.40
	7/14/2021	CT88252	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$90.40
	7/15/2021	CT88102	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$81.60
	7/15/2021	CT88382	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$90.00
	7/19/2021	PS478449	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.00
	7/19/2021	PS478450	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$35.60
	7/20/2021	CT88954	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$181.78
	7/21/2021	CT89171	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$116.80
	7/22/2021	CT89092	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$133.40
	7/22/2021	CT89307	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$153.96
	7/26/2021	CT89568	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$88.40
	7/26/2021	CT89698	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$53.20
	7/27/2021	CT89711	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$64.85
	7/27/2021	CT89765	5334	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$116.80
	7/27/2021	CT89798	5335	08/04/21	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$153.00
	7/29/2021	C223768	5335	08/04/21	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$340.02
							Totals for CONROE WELDING SUPPLY, INC.:	\$6,053.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CONSOLIDATED COMMUNICATIONS-TXU	7/16/2021	00096001460 07.16.21	109773	07/28/21	ADMIN 07/16/21-08/15/21	10-015-58310	Telephones-Service-Infor	\$879.02
	7/21/2021	93653911600 07.21.21	109845	08/04/21	ADMIN 08/16/21-09/15/21	10-015-58310	Telephones-Service-Infor	\$11,324.64
	Totals for CONSOLIDATED COMMUNICATIONS-TXU:							\$12,203.66
CROWN PAPER AND CHEMICAL	7/1/2021	141560 B/O	5336	08/04/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$26.50
	Totals for CROWN PAPER AND CHEMICAL:							\$26.50
DAILEY WELLS COMMUNICATION INC.	7/1/2021	21MCHD06	5073	07/14/21	SYSTEM SUPPORT & MAINTENANCE 1-31 JUNE	10-004-57100	Professional Fees-Radio	\$11,000.00
	7/12/2021	21CC061504	5251	07/28/21	LICENSE, USER LICENSE KEY MANAGER	10-004-53050	Computer Software-Radio	\$800.00
	Totals for DAILEY WELLS COMMUNICATION INC.:							\$11,800.00
DARDEN FOWLER & CREIGHTON	7/8/2021	21274	5130	07/21/21	PROFESSIONAL SERVICE JUNE 2021	10-001-55500	Legal Fees-Admin	\$1,228.72
	Totals for DARDEN FOWLER & CREIGHTON:							\$1,228.72
DEARBORN NATIONAL LIFE INS CO KNOWN	7/1/2021	F021753 07.01.21	5944	07/01/21	LIFE/DISABILITY 07/01/21-07/31/21	10-025-51700	Health & Dental-Human	\$27,289.70
	Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS:							\$27,289.70
DEMONTROND	7/9/2021	29327	5252	07/28/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$12.27
	7/1/2021	28233	5074	07/14/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$217.80
	7/1/2021	28755	5074	07/14/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$411.40
	7/1/2021	28606	5074	07/14/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$651.20
	7/9/2021	29315	5252	07/28/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$272.80
	7/1/2021	28813	5074	07/14/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$300.08
	7/8/2021	29148	5252	07/28/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,815.52
	7/9/2021	28670	5252	07/28/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,953.60
	7/14/2021	29488	5252	07/28/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$294.80
	7/14/2021	29533	5252	07/28/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$6,208.06
	7/16/2021	29729	5337	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$513.60
	7/19/2021	29828	5337	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$314.60
	7/19/2021	29817	5337	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$156.20
	7/21/2021	29863	5337	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,887.82
	7/26/2021	30259	5337	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$396.00
	7/26/2021	30284	5377	08/11/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$239.80
	7/22/2021	30129	5337	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$98.90
	7/27/2021	30384	5377	08/11/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,854.00
	7/28/2021	30447	5377	08/11/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$39.55
	7/29/2021	30568	5377	08/11/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$865.70
	7/28/2021	30423	5377	08/11/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$492.75

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
Totals for DEMONTROND:								\$21,996.45
DOCUNAV SOLUTIONS	7/2/2021	43518	5131	07/21/21	PROFESSIONAL SERVICES DOCUNAV INSTALL	10-002-57100	Professional Fees-HCAP	\$7,920.00
Totals for DOCUNAV SOLUTIONS:								\$7,920.00
EMS SURVEY TEAM	7/1/2021	20802	5075	07/14/21	MCHD MAILED SURVEYS-JUNE 2021	10-009-53550	Customer Relations-Dept	\$5,400.00
Totals for EMS SURVEY TEAM:								\$5,400.00
EMSCHARTS, INC	7/1/2021	INV00088542	5132	07/21/21	EMSCHARTS - GROUND BASE 06/01/21-06/30/21	10-009-53050	Computer Software-Dept	\$979.53
Totals for EMSCHARTS, INC:								\$979.53
ENTERGY TEXAS, LLC	7/2/2021	15007081298	5976	08/05/21	ADMIN 06/01/21-06/30/21	10-016-58800	Utilities-Facil	\$18,226.61
	7/2/2021	155006195065	5977	08/05/21	STATION 32 06/01/221-06/30/21	10-016-58800	Utilities-Facil	\$663.29
	7/1/2021	20007843947	5978	08/05/21	ROBINSTON TOWER 05/27/21-06/28/21	10-004-58800	Utilities-Radio	\$79.57
	7/1/2021	280004932776	5979	08/05/21	ROBINSON TOWER 05/27/21-06/28/21	10-004-58800	Utilities-Radio	\$490.17
	7/8/2021	85006510322	5980	08/05/21	STATION 14 06/04/21-07/06/21	10-016-58800	Utilities-Facil	\$426.62
	7/12/2021	80006662918	5981	08/05/21	STATION 20 06/08/21-07/08/21	10-016-58800	Utilities-Facil	\$1,204.92
	7/12/2021	45006753501	5982	08/05/21	STATION 15 06/01/21-06/30/21	10-016-58800	Utilities-Facil	\$335.73
	7/16/2021	235005729828	5983	08/05/21	THOMPSON TOWER 06/14/21-07/14/21	10-004-58800	Utilities-Radio	\$670.04
	7/15/2021	330003403651	5984	08/05/21	STATION 30 06/11/21-07/13/21	10-016-58800	Utilities-Facil	\$1,038.46
	7/13/2021	30007619385	5997	07/29/21	SPLENDORA TOWER 06/09/21-07/09/21	10-004-58800	Utilities-Radio	\$753.60
	7/19/2021	205005993088	5998	08/04/21	STATION 31 06/15/21-07/15/21	10-016-58800	Utilities-Facil	\$619.54
	7/21/2021	450002853812	6008	08/06/21	STATION 43 06/17/21-07/19/21	10-016-58800	Utilities-Facil	\$559.50
	7/22/2021	105006405061	6009	08/09/21	STATION 44 06/18/21-07/20/21	10-016-58800	Utilities-Facil	\$229.50
	7/22/2021	150005190239	6010	08/09/21	STATION 10 06/15/21-07/15/21	10-016-58800	Utilities-Facil	\$348.12
	7/23/2021	280004952153	6011	08/09/21	GRANGERLAND TOWER 06/21/21-07/21/21	10-004-58800	Utilities-Radio	\$736.06
Totals for ENTERGY TEXAS, LLC:								\$26,381.73
ENTERPRISE FM TRUST dba ENTERPRISE FLE	7/3/2021	FBN4244320	5076	07/14/21	MONTHLY LEASE CHARGE/SHOP 333/634/632	10-004-52725	Capital Lease Expense-Radio	\$694.19
						10-004-55025	Interest Expense-Radio	\$103.73
						10-008-52725	Capital Lease Expense-Mater	\$10,345.33
						10-008-55025	Interest Expense-Mater	\$57.78
						10-016-52725	Capital Lease Expense-Facil	\$583.72
	7/8/2021	FBN4208099-FC 7.8.2	5076	07/14/21	MONTHLY LEASE CHARGE/SHOP 333/633/632	10-016-55025	Interest Expense-Facil	\$134.82
						10-004-52725	Capital Lease Expense-Radio	\$11.97
						10-008-52725	Capital Lease Expense-Mater	\$8.45
						10-016-52725	Capital Lease Expense-Facil	\$10.78
						Totals for ENTERPRISE FM TRUST dba ENTERPRISE FLEET MGNT EXCHANGE INC.:		

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount	
FACILITY CONCESSION SERVICES, INC. dba S	7/20/2021	FAC072021	5133	07/21/21	50% INITIAL DEPOSIT FOR EMPLOYEE AWARD	10-000-14900	Prepaid Expenses-BS	\$8,544.52	
							Totals for FACILITY CONCESSION SERVICES, INC. dba SPECTRUM:		\$8,544.52
FIVE STAR SEPTIC SOLUTIONS, LLC	7/2/2021	894	5134	07/21/21	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00	
							Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:		\$475.00
FRAZER, LTD.	7/12/2021	80785	5253	07/28/21	VEHICLE PARTS	10-010-52000	Accident Repair-Fleet	\$624.41	
							Totals for FRAZER, LTD.:		\$624.41
GALLS, LLC dba MILLER UNIFORMS	7/1/2021	018670667	5077	07/14/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$90.00	
	7/1/2021	018670673	5077	07/14/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.98	
	7/1/2021	018670671	5077	07/14/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$130.80	
	7/1/2021	018670670	5077	07/14/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$527.01	
	7/2/2021	018733699	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50	
	7/2/2021	018733700	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$13.00	
	7/2/2021	018733698	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50	
	7/2/2021	018733703	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50	
	7/2/2021	018733675	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$135.51	
	7/2/2021	018733682	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$199.99	
	7/2/2021	018733681	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,419.98	
	7/2/2021	018733702	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50	
	7/2/2021	018733683	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$193.96	
	7/2/2021	018733680	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$98.28	
	7/2/2021	018733679	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$98.28	
	7/2/2021	018733677	5136	07/21/21	UNIFORMS	10-008-58700	Uniforms-Mater	\$149.98	
	7/2/2021	018733676	5136	07/21/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$209.98	
							10-008-58700	Uniforms-Mater	\$37.00
	7/23/2021	018886462	5381	08/11/21	UNIFORMS	10-007-58700	Uniforms-EMS	\$468.00	
	Totals for GALLS, LLC dba MILLER UNIFORMS:								\$3,947.75
GRAINGER	7/6/2021	9954102563	5137	07/21/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$274.50	
	7/20/2021	9969573220	5338	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$223.67	
							Shop Supplies-Fleet	\$324.89	
Totals for GRAINGER:								\$823.06	
GRIFFINS DOOR SERVICES LLC	7/12/2021	2021-058	5254	07/28/21	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$225.00	
							Totals for GRIFFINS DOOR SERVICES LLC:		\$525.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
HEAT TRANSFER SOLUTIONS, INC.	7/13/2021	183543	109846	08/04/21	BAS MAINTENANCE CONTRACT JULY 2021	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,072.50
							Totals for HEAT TRANSFER SOLUTIONS, INC.:	\$2,072.50
HENRY SCHEIN, INC.-MATRX MEDICAL	7/6/2021	95739039	5138	07/21/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$3,781.95
						10-009-54000	Drug Supplies-Dept	\$3,723.25
	7/1/2021	94681893	5078	07/14/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$639.40
	7/2/2021	95706324	5138	07/21/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$567.98
	7/6/2021	95733132	5138	07/21/21	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$243.42
	7/14/2021	96104601	5255	07/28/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$762.69
						10-008-53900	Disposable Medical Supplies-Mater	\$663.60
							Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:	\$10,382.29
HJM CONSTRUCTION, LLC	7/1/2021	1905	5079	07/14/21	PROGRAM 4 TREE TRIMMING	10-016-53330	Contractual Obligations- Other-Facil	\$420.47
	7/1/2021	1911	5079	07/14/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$624.84
	7/1/2021	1910	5079	07/14/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$1,344.52
	7/1/2021	1909	5079	07/14/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$3,620.08
	7/1/2021	1908	5079	07/14/21	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$2,049.60
	7/12/2021	1920	5256	07/28/21	IRRIGATION REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$175.00
							Totals for HJM CONSTRUCTION, LLC:	\$8,234.51
HOUSTON MAP COMPANY	7/1/2021	10020	109666	07/14/21	ATLASES-KEY MAP BOOKS	10-008-57900	Station Supplies-Mater	\$698.10
							Totals for HOUSTON MAP COMPANY:	\$698.10
HR IN ALIGNMENT, LLC	7/9/2021	AUGUST 2021	5080	07/14/21	HR CONSULTING FEE FOR AUGUST 2021	10-000-14900	Prepaid Expenses-BS	\$750.00
							Totals for HR IN ALIGNMENT, LLC:	\$750.00
IBRAHIM, SYED	7/26/2021	IBR072621	5257	07/28/21	WELLNESS PROGRAM/CHAIR PURCHASE & MA	10-025-54350	Employee Health/Wellness-Human	\$25.00
							Totals for IBRAHIM, SYED:	\$25.00
IBS OF GREATER CONROE & INTERSTATE B/	7/29/2021	1924101055681	109918	08/11/21	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$1,163.70
							Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:	\$1,163.70
IMAGE TREND INC.	7/1/2021	129624	5081	07/14/21	FTP AUTO EXPORT ANNUAL FEE	10-015-53050	Computer Software-Infor	\$3,500.00
							Totals for IMAGE TREND INC.:	\$3,500.00
IMPAC FLEET	7/1/2021	SQLCD-692160	5945	07/11/21	FUEL PURCHASE FOR JUNE 2021	10-010-54700	Fuel - Auto-Fleet	\$52,694.33
						10-010-59100	Vehicle-Registration-Fleet	\$65.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
Totals for IMPAC FLEET:								\$52,759.33
INDEPENDENCE MEDICAL/CARDINALHEALTH	7/1/2021	78062747	109776	07/28/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,073.87
	7/1/2021	78047871	109776	07/28/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$11.67
	Totals for INDEPENDENCE MEDICAL/CARDINALHEALTH at HOME:							\$1,085.54
INDIGENT HEALTHCARE SOLUTIONS	7/1/2021	72058	5044	07/07/21	PROFESSIONAL SERVICES FOR AUGUST 2021	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	7/2/2021	72121	5044	07/07/21	JUNE 2021 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$197.50
	Totals for INDIGENT HEALTHCARE SOLUTIONS:							\$12,873.77
IT'S MUFFLER TIME, ABEL GONZALES	7/10/2021	44846	5258	07/28/21	TAILPIPE REPAIR	10-010-52000	Accident Repair-Fleet	\$160.00
	Totals for IT'S MUFFLER TIME, ABEL GONZALES:							\$160.00
JACKSON, RICHARD	7/20/2021	JAC070318-R 7.20.21	5139	07/21/21	MILEAGE/IDENTOGO REIMBURSEMENT/REISSU	10-006-56200	Mileage Reimbursements-Alarm	\$12.48
						10-007-57100	Professional Fees-EMS	\$10.21
	Totals for JACKSON, RICHARD:							\$22.69
JACQUEZ CONSTRUCTION SERVICES LLC	7/28/2021	202063	109847	08/04/21	HYDRO-AX SMALL VEGETATION IN SELECTED	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,200.00
	Totals for JACQUEZ CONSTRUCTION SERVICES LLC:							\$4,200.00
JAMES, ROBERT	7/8/2021	AUGUST 2021-052	109667	07/14/21	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
	Totals for JAMES, ROBERT:							\$1,201.00
JOUBLANC, JAMES	7/8/2021	JOU080420-R 7.8.21	5082	07/14/21	TEMS TRAINING PER DIEM 8/4/20-8/7/20/REISSU	10-007-58500	Training/Related Expenses-CE-EMS	\$192.50
	Totals for JOUBLANC, JAMES:							\$192.50
JP MORGAN CHASE BANK	7/5/2021	00036741 07/05/2021	6019	07/20/21	JPM CREDIT CARD TRANSACTIONS FOR JULY 2	10-001-53050	Computer Software-Admin	\$10.00
						10-001-53150	Conferences - Fees, Travel, & Meals-Adr	\$494.54
						10-001-54100	Dues/Subscriptions-Admin	\$200.89
						10-001-56100	Meeting Expenses-Admin	\$20.00
						10-002-54450	Employee Recognition-HCAP	\$162.81
						10-004-54100	Dues/Subscriptions-Radio	\$9.99
						10-004-57225	Radio - Parts-Radio	\$40.89
						10-006-58500	Training/Related Expenses-CE-Alarm	\$2,863.00
						10-007-53150	Conferences - Fees, Travel, & Meals-EM	\$1,546.74
						10-007-54100	Dues/Subscriptions-EMS	\$55.99
						10-007-56100	Meeting Expenses-EMS	\$755.13
						10-007-58500	Training/Related Expenses-CE-EMS	\$199.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-007-58600	Travel Expenses-EMS	(\$2.33)
						10-008-56900	Postage-Mater	\$570.77
						10-008-57900	Station Supplies-Mater	\$1,160.08
						10-009-52600	Books/Materials-Dept	\$310.00
						10-009-52700	Business Licenses-Dept	\$256.00
						10-009-53150	Conferences - Fees, Travel, & Meals-Dep	\$869.08
						10-009-53550	Customer Relations-Dept	\$555.06
						10-010-54100	Dues/Subscriptions-Fleet	\$800.00
						10-010-57650	Repair-Equipment-Fleet	\$1,317.59
						10-010-58600	Travel Expenses-Fleet	\$480.00
						10-010-59050	Vehicle-Parts-Fleet	\$65.40
						10-010-59100	Vehicle-Registration-Fleet	\$39.50
						10-011-53150	Conferences - Fees, Travel, & Meals-EM	\$213.80
						10-015-53050	Computer Software-Infor	\$749.00
						10-015-54450	Employee Recognition-Infor	\$25.00
						10-015-57650	Repair-Equipment-Infor	\$304.95
						10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,586.51
						10-016-57700	Shop Tools-Facil	\$106.82
						10-016-57725	Shop Supplies-Facil	\$385.58
						10-016-58800	Utilities-Facil	\$5,520.77
						10-025-54100	Dues/Subscriptions-Human	\$438.00
						10-025-54350	Employee Health\Wellness-Human	\$62.28
						10-025-57300	Recruit/Investigate-Human	\$56.80
						10-026-57100	Professional Fees-Recor	\$270.00
						10-026-58500	Training/Related Expenses-CE-Recor	\$699.00
						10-042-53150	Conferences - Fees, Travel, & Meals-EM	\$594.69
						10-042-58500	Training/Related Expenses-CE-EMS T	\$254.96
						10-045-54100	Dues/Subscriptions-EMS Q	\$186.00
						10-045-56100	Meeting Expenses-EMS Q	\$36.46
							Totals for JP MORGAN CHASE BANK:	\$24,270.75
KATHLEEN A RYSZ dba RYSZ STORAGE BAT	7/9/2021	159743A	109849	08/04/21	VEHICLE MOUNT SYSTEM	10-008-54200	Durable Medical Equipment-Mater	\$357.90
						10-008-54200	Durable Medical Equipment-Mater	\$29.89
							Totals for KATHLEEN A RYSZ dba RYSZ STORAGE BATTERY CO.:	\$387.79
KOETTER FIRE PROTECTION OF HOUSTON, I	7/6/2021	118984	5259	07/28/21	FIRE ALARM MONITORING 07/21-07/22	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$10,140.00
							Totals for KOETTER FIRE PROTECTION OF HOUSTON, LLC:	\$10,140.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
KOLOR KOATED, INC.	7/1/2021	16469	5083	07/14/21	UNIFORMS/SILVER NAME PLATES	10-007-58700	Uniforms-EMS	\$47.25
	7/1/2021	16470	5083	07/14/21	UNIFORMS/NAME PLATES	10-007-58700	Uniforms-EMS	\$94.50
	7/8/2021	16472	5260	07/28/21	NAME PLATE, SILVER/UNIFORMS	10-007-58700	Uniforms-EMS	\$31.50
							Totals for KOLOR KOATED, INC.:	\$173.25
LAERDAL MEDICAL CORP.	7/2/2021	2021/2000034342	5140	07/21/21	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$205.05
							Totals for LAERDAL MEDICAL CORP.:	\$205.05
LAKE SOUTH WATER SUPPLY CORPORATION	7/22/2021	191241000019000 7.22	109778	07/28/21	STATION 45 06/15/21-07/15/21	10-016-58800	Utilities-Facil	\$356.25
							Totals for LAKE SOUTH WATER SUPPLY CORPORATION:	\$356.25
LEDWIG, ALBERT	7/9/2021	LED070921	5084	07/14/21	ON CALL MILEAGE REIMBURSEMENT 07/03/21-07/14/21	10-010-56200	Mileage Reimbursements-Fleet	\$129.03
							Totals for LEDWIG, ALBERT:	\$129.03
LEE, KEVIN	7/27/2021	LEE072721	5261	07/28/21	MILEAGE REIMBURSEMENT/06/27/21-07/15/21	10-010-56200	Mileage Reimbursements-Fleet	\$43.35
							Totals for LEE, KEVIN:	\$43.35
LEXISNEXIS RISK DATA MGMT, INC	7/1/2021	1171610-20210630	109669	07/14/21	OFFICIAL RECORDS SEARCH 06/01/21-06/30/21	10-011-57100	Professional Fees-EMS B	\$1,305.40
							Totals for LEXISNEXIS RISK DATA MGMT, INC:	\$1,305.40
LIBERTY TIRE RECYCLING, LLC	7/1/2021	2072843	5085	07/14/21	CAR TIRE EACH OFF RIM	10-010-54800	Hazardous Waste Removal-Fleet	\$145.20
							Totals for LIBERTY TIRE RECYCLING, LLC:	\$145.20
LIFE-ASSIST, INC.	7/6/2021	1113457	5141	07/21/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,873.70
							Disposable Medical Supplies-Mater	\$12,046.91
							Station Supplies-Mater	\$1,449.17
	7/12/2021	1115207	5262	07/28/21	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$416.16
						10-008-53900	Disposable Medical Supplies-Mater	\$13,471.10
	7/15/2021	1116610	5262	07/28/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$690.00
	7/13/2021	1115592	5262	07/28/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$48.60
	7/16/2021	1116878	5339	08/04/21	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$314.24
							Totals for LIFE-ASSIST, INC.:	\$30,309.88
LINEBARGER GOGGAN BLAIR & SAMPSON, LLP	7/1/2021	EMMOR 06-07-21	109671	07/14/21	GROSS COLLECTIONS MAY 2021	10-011-52900	Collection Fees-EMS B	\$4,792.09
							Totals for LINEBARGER GOGGAN BLAIR & SAMPSON, LLP:	\$4,792.09
LIQUIDSPRING LLC	7/6/2021	0041911-IN	109733	07/21/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$6,634.13
							Totals for LIQUIDSPRING LLC:	\$6,634.13

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
LSE CONTRACTORS, LLC	7/21/2021	9260	5263	07/28/21	REPLACE GENERATOR AND ATS FOR STATION	10-016-53600	Damages/Uninsured Portion-Facil	\$5,243.70
							Totals for LSE CONTRACTORS, LLC:	\$5,243.70
MCKESSON GENERAL MEDICAL CORP.	7/5/2021	18294977	109734	07/21/21	MEDICAL SUPPLIES/DISPOSABLE LINEN	10-008-53900	Disposable Medical Supplies-Mater	\$1,094.85
						10-008-53800	Disposable Linen-Mater	\$83.24
	7/5/2021	18295079	109734	07/21/21	DISPOSABLE LINEN	10-008-53800	Disposable Linen-Mater	\$582.68
	7/1/2021	18284854	109734	07/21/21	MEDICAL/DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,746.84
						10-008-53900	Disposable Medical Supplies-Mater	\$223.30
	7/1/2021	18257037	109734	07/21/21	MEDICAL/DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,671.48
						10-008-53900	Disposable Medical Supplies-Mater	\$267.84
	7/1/2021	18272132	109734	07/21/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$456.54
	7/1/2021	18283619	109734	07/21/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$371.87
	7/20/2021	18345449	109852	08/04/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$223.82
	7/14/2021	18323994	109852	08/04/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$926.61
							Totals for MCKESSON GENERAL MEDICAL CORP.:	\$7,649.07
MCMINN, JEREMY	7/19/2021	MCM081715B	109735	07/21/21	WORK SHOES/UNIFORM/REIMBURSEMENT	10-008-58700	Uniforms-Mater	\$59.99
							Totals for MCMINN, JEREMY:	\$59.99
MED ONE EQUIPMENT SERVICES LLC	7/21/2021	ES13238	5265	07/28/21	ALARIS TUBING SET (60)	10-008-53900	Disposable Medical Supplies-Mater	\$5,100.00
						10-008-53900	Disposable Medical Supplies-Mater	\$200.00
	7/21/2021	ES13241	5265	07/28/21	ALARIS TUBING SET (23)	10-008-53900	Disposable Medical Supplies-Mater	\$1,955.00
						10-008-53900	Disposable Medical Supplies-Mater	\$80.00
								\$7,335.00
MEDLINE INDUSTRIES, INC	7/8/2021	1957797501	5266	07/28/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$56.95
	7/8/2021	1957797500	5266	07/28/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,578.60
	7/14/2021	1958549355	5266	07/28/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$2,680.17
	7/14/2021	1958549354	5266	07/28/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$442.09
							Totals for MEDLINE INDUSTRIES, INC:	\$4,757.81
MEYER, WESLEY	7/12/2021	MEY071221	5086	07/14/21	MILEAGE REIMBURSEMENT 05/25/21-06/30/21	10-007-56200	Mileage Reimbursements-EMS	\$43.56
							Totals for MEYER, WESLEY:	\$43.56
MICRO INTEGRATION & PROGRAMMING SOI	7/2/2021	221367	5142	07/21/21	REPLACEMENT ELECTRONIC DOOR CATCHES -	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$888.00
	7/12/2021	221379	5267	07/28/21	TOWER CAMERA REPLACEMENT CONTROL PO	10-004-57750	Small Equipment & Furniture-Radio	\$7,243.38
	7/14/2021	221383	5267	07/28/21	TOWER CAMERA REPLACEMENT - MAGNOLIA '	10-004-57750	Small Equipment & Furniture-Radio	\$14,107.52

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/22/2021	221397	5387	08/11/21	MEDICAL SUPPLY STORAGE ACCESS CONTROL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,875.00
	7/22/2021	221396	5387	08/11/21	MEDICAL SUPPLY STORAGE ACCESS CONTROL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$3,574.00
					Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:			\$27,687.90
MILLER TOWING & RECOVERY, LLC	7/27/2021	21-3928	109925	08/11/21	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$525.00
					Totals for MILLER TOWING & RECOVERY, LLC:			\$525.00
MOBILE ELECTRIC POWER SOLUTIONS, INC	7/23/2021	16597	109926	08/11/21	GENERATOR BEARING SERVICES	10-010-59000	Vehicle-Outside Services-Fleet	\$290.36
					Totals for MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER:			\$290.36
MONTGOMERY COUNTY ESD # 1, (STN 12)	7/8/2021	AUGUST 2021-198	5087	07/14/21	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
					Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):			\$1,100.00
MONTGOMERY COUNTY ESD #1 (STN 13)	7/8/2021	AUGUST 2021-051	5088	07/14/21	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
					Totals for MONTGOMERY COUNTY ESD #1 (STN 13):			\$1,100.00
MONTGOMERY COUNTY ESD #10, STN 42	7/8/2021	AUGUST 2021-174	109673	07/14/21	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
					Totals for MONTGOMERY COUNTY ESD #10, STN 42:			\$950.00
MONTGOMERY COUNTY ESD #2	7/8/2021	AUGUST 2021-031	5089	07/14/21	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
					Totals for MONTGOMERY COUNTY ESD #2:			\$1,000.00
MONTGOMERY COUNTY ESD #6, STN 34	7/8/2021	AUGUST 2021-197	109674	07/14/21	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
	7/23/2021	AUGUST 2021	5080	07/14/21	STATION 35 RENT	10-000-14900	Prepaid Expenses-BS	\$1,500.00
					Totals for MONTGOMERY COUNTY ESD #6, STN 34:			\$2,400.00
MONTGOMERY COUNTY ESD #8, STN 21/22	7/7/2021	CM07072021			CREDIT FOR NOV & DEC 2020 RENT STATION 22	10-016-57500	Rent-Facil	(\$800.00)
						10-016-57500	Rent-Facil	(\$800.00)
	7/7/2021	OCTOBER 2020		07/07/21	STATION 22 RENT	10-016-57500	Rent-Facil	\$800.00
	7/7/2021	SEPT 2020		07/07/21	STATION 22 RENT	10-016-57500	Rent-Facil	\$800.00
	7/7/2021	NOVEMBER 2020	109653	07/08/21	STATION 22 RENT	10-016-57500	Rent-Facil	\$800.00
	7/7/2021	DECEMBER 2020	109653	07/08/21	STATION 22 RENT	10-016-57500	Rent-Facil	\$800.00
	7/7/2021	JAN 2021	109653	07/08/21	STATION 22 RENT	10-016-57500	Rent-Facil	\$800.00
	7/7/2021	FEB 2021	109653	07/08/21	STATION 22 RENT	10-016-57500	Rent-Facil	\$800.00
	7/7/2021	MARCH 2021	109653	07/08/21	STATION 22 RENT	10-016-57500	Rent-Facil	\$800.00
	7/7/2021	APRIL 2021	109653	07/08/21	STATION 22 RENT	10-016-57500	Rent-Facil	\$800.00
	7/7/2021	MAY 2021	109653	07/08/21	STATION 22 RENT	10-016-57500	Rent-Facil	\$800.00
	7/7/2021	JUNE 2021	109653	07/08/21	STATION 22 RENT	10-016-57500	Rent-Facil	\$800.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/7/2021	JULY 2021	109653	07/08/21	STATION 22 RENT	10-016-57500	Rent-Facil	\$800.00
	7/8/2021	AUGUST 2021-199	109675	07/14/21	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$1,600.00
					Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:			\$8,800.00
MONTGOMERY COUNTY ESD #9, STN 33	7/8/2021	AUGUST 2021-195	5090	07/14/21	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
					Totals for MONTGOMERY COUNTY ESD #9, STN 33:			\$850.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	7/8/2021	AUGUST 2021-078	5091	07/14/21	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
					Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):			\$600.00
MOSLEY FIRE AND SAFETY, INC	7/7/2021	11338	5143	07/21/21	ANNUAL MAINTENANCE & RETAG	10-008-55650	Maintenance- Equipment-Mater	\$60.00
					Totals for MOSLEY FIRE AND SAFETY, INC:			\$60.00
MUD #39	7/2/2021	10000901 06/28/21	5947	07/02/21	STATION 20 05/23/21-06/25/21	10-016-58800	Utilities-Facil	\$319.28
					Totals for MUD #39:			\$319.28
NAHLOUS, GEORGE	7/13/2021	NAH071321	109676	07/14/21	PATIENT PROPERTY DAMAGE	10-016-53500	Customer Property Damage-Facil	\$300.00
					Totals for NAHLOUS, GEORGE:			\$300.00
NATIONWIDE INSURANCE DVM INSURANCE	7/1/2021	DVM071521	5092	07/14/21	VETERINARY PET INSURANCE GROUP 4620/JUN 10-000-21590	P/R-Premium Cancer/Accident-BS		\$2,555.34
					Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):			\$2,555.34
NETWORK TECHNOLOGIES INC	7/9/2021	245501	109853	08/04/21	HDMI INTERFACE CABLES	10-004-57225	Radio - Parts-Radio	\$406.80
							Radio - Parts-Radio	\$25.00
					Totals for NETWORK TECHNOLOGIES INC:			\$431.80
NEWBART PRODUCTS, INC.	7/2/2021	294555	5144	07/21/21	RIBBON	10-009-52600	Books/Materials-Dept	\$860.22
					Totals for NEWBART PRODUCTS, INC.:			\$860.22
OLLIVIER, ELIZABETH	7/26/2021	OLL072621	5269	07/28/21	WELLNESS PROGRAM/CHIROPRACTIC X 9	10-025-54350	Employee Health/Wellness-Human	\$90.00
					Totals for OLLIVIER, ELIZABETH:			\$90.00
OPTIMUM COMPUTER SOLUTIONS, INC.	7/1/2021	INV0000102899	5093	07/14/21	WEB APP	10-015-57100	Professional Fees-Infor	\$4,682.50
	7/4/2021	INV0000103010	5093	07/14/21	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$8,395.00
	7/1/2021	INV0000103009	5093	07/14/21	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,372.50
	7/11/2021	INV0000103108	5145	07/21/21	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$5,606.25
	7/18/2021	INV0000103181	5270	07/28/21	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$12,563.75
					Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:			\$40,620.00

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
OPTIQUEST INTERNET SERVICES, INC.	7/1/2021	76293	5094	07/14/21	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$62.65
	7/9/2021	76324	5271	07/28/21	REGISTRATION/RENEWAL-SSL CERTIFICATE	10-015-52700	Business Licenses-Infor	\$82.00
	Totals for OPTIQUEST INTERNET SERVICES, INC.:							\$144.65
O'REILLY AUTO PARTS	7/16/2021	0408-166951	5340	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,704.51
	7/20/2021	0408-168539	5340	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$299.98
	7/1/2021	0408-266952B	5268	07/28/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$158.10
	7/22/2021	0408-169448	5389	08/11/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$17.18
	7/22/2021	0408-169368	5389	08/11/21	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$69.99
	7/19/2021	0408-168234	5340	08/04/21	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$46.50
	Totals for O'REILLY AUTO PARTS:							\$2,296.26
ORR SAFETY CORPORATION	7/2/2021	INV5477414	109736	07/21/21	SAFETY GLASSES	10-008-53900	Disposable Medical Supplies-Mater	\$1,998.00
	Disposable Medical Supplies-Mater							\$92.95
	Totals for ORR SAFETY CORPORATION:							\$2,090.95
PANORAMA, CITY OF	7/28/2021	1020159006 07/28/21	109854	08/04/21	STATION 14 06/22/21-07/22/21	10-016-58800	Utilities-Facil	\$77.13
	Totals for PANORAMA, CITY OF:							\$77.13
PCTEL, INC.	7/1/2021	32541	5146	07/21/21	ANNUAL MAINTENANCE SUPPORT	10-004-57650	Repair-Equipment-Radio	\$990.00
	Totals for PCTEL, INC.:							\$990.00
PITNEY BOWES INC (POB 371874)postage	7/16/2021	04765611 06/29/21	109856	08/04/21	ACCT #8000-9090-0476-5611 06/29/21	10-008-56900	Postage-Mater	\$1,005.00
	Totals for PITNEY BOWES INC (POB 371874)postage:							\$1,005.00
PLATINUM EDUCATIONAL GROUP, LLC	7/15/2021	21-0667	109857	08/04/21	EMS TESTING ANNAL INSTITUTION SITE LICEN	10-009-54100	Dues/Subscriptions-Dept	\$500.00
	Totals for PLATINUM EDUCATIONAL GROUP, LLC:							\$500.00
PORTABLE COOLING SYSTEMS, INC.	7/7/2021	3008513-IN	109680	07/14/21	SERVICE CALL	10-010-57650	Repair-Equipment-Fleet	\$110.00
	Totals for PORTABLE COOLING SYSTEMS, INC.:							\$110.00
PRIORITY DISPATCH	7/1/2021	SIN285989	5321	07/28/21	SYSTEM LICENSE RENEWAL 07/01/21-07/01/22	10-006-53050	Computer Software-Alarm	\$28,800.00
	Totals for PRIORITY DISPATCH:							\$28,800.00
RAY MART, INC.dba TRI-SUPPLY CO	7/12/2021	CON01385573-001			CREDIT/SALES TAX INV #CON01358610-001	10-016-57750	Small Equipment & Furniture-Facil	(\$168.05)
	7/9/2021	CON01358610-001	109858	08/04/21	REPLACEMENT WASHER & DRYER - STATION 3	10-016-57750	Small Equipment & Furniture-Facil	\$2,205.00
	Totals for RAY MART, INC.dba TRI-SUPPLY CO:							\$2,036.95

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
REED CLAYMON MEEKER & HARGETT PLLC	7/12/2021	23055	5272	07/28/21	LEGAL FEES 06/29/21	10-025-55500	Legal Fees-Human	\$108.00
					Totals for REED CLAYMON MEEKER & HARGETT PLLC:			\$108.00
RELIANT ENERGY	7/2/2021	346000635644	5948	07/02/21	STATION 27 05/27/21-06/28/21	10-016-58800	Utilities-Facil	\$1,036.81
	7/7/2021	374000489957	5958	07/07/21	STATION 40 05/28/21-06/29/21	10-016-58800	Utilities-Facil	\$1,245.66
	7/7/2021	326000697617	5959	07/07/21	MAGNOLIA TOWER 05/28/21-06/29/21	10-004-58800	Utilities-Radio	\$690.11
	7/7/2021	326000697616	5960	07/07/21	MAGNOLIA TOWER SECURITY 05/28/21-06/29/21	10-004-58800	Utilities-Radio	\$554.79
	7/7/2021	316000760522	5961	07/07/21	STATION 40 OUTDOOR LIGHTING 05/28/21-06/29	10-016-58800	Utilities-Facil	\$60.13
	7/16/2021	309000784397	5985	07/16/21	STATION 41 06/02/21-07/01/21	10-016-58800	Utilities-Facil	\$915.09
					Totals for RELIANT ENERGY:			\$4,502.59
REVSPRING, INC.	7/9/2021	DSI1297653	5097	07/14/21	MAILING FEE/ ACCT PPMCHD01 06/01/21-06/30/2	10-011-57100	Professional Fees-EMS B	\$8,956.33
					Totals for REVSPRING, INC.:			\$8,956.33
ROGUE WASTE RECOVERY & ENVIRONMEN	7/12/2021	8136A	5147	07/21/21	RECYCLABLE FUEL	10-010-54800	Hazardous Waste Removal-Fleet	\$105.00
					Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC.:			\$105.00
S.A.F.E. DRUG TESTING	7/1/2021	1150195	5148	07/21/21	EMPLOYEE DRUG TESTING 06/01/21-06/30/21	10-025-57300	Recruit/Investigate-Human	\$2,330.00
					Totals for S.A.F.E. DRUG TESTING:			\$2,330.00
SAFETY GLASSES USA.COM	7/7/2021	197-2245	5149	07/21/21	SAFETY GLASSES - SMALL	10-008-53900	Disposable Medical Supplies-Mater	\$1,980.00
					Totals for SAFETY GLASSES USA.COM:			\$1,980.00
SAFETY-KLEEN CORP.	7/15/2021	86595379	5341	08/04/21	PARTS CLEANER - FLEET	10-010-54500	Equipment Rental-Fleet	\$206.88
					Totals for SAFETY-KLEEN CORP.:			\$206.88
SCROGGINS, ANDREW	7/2/2021	SCR070221	5052	07/07/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$3,760.00
					Totals for SCROGGINS, ANDREW:			\$3,760.00
SEEK, JAMES	7/26/2021	SEE072621	5273	07/28/21	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,191.13
					Totals for SEEK, JAMES:			\$1,191.13
SHI GOVERNMENT SOLUTIONS, INC.	7/19/2021	GB00419533	5342	08/04/21	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$9,361.00
					Totals for SHI GOVERNMENT SOLUTIONS, INC.:			\$9,361.00
SHRED-IT USA LLC	7/15/2021	8182414282	109859	08/04/21	ACCT #13034336 SERVICE DATE 06/21/21	10-026-56500	Other Services-Recor	\$289.62
					Totals for SHRED-IT USA LLC:			\$289.62

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
SMITH, NICOLAS	7/13/2021	SMI071321	5098	07/14/21	TUITION REIMBURSEMENT/SPRING 2021	10-025-58550	Tuition Reimbursement-Human	\$2,816.00
							Totals for SMITH, NICOLAS:	\$2,816.00
SPARKLETTS AND SIERRA SPRINGS	7/1/2021	3677798 062221	109860	08/04/21	ACCT #21767323677798	10-008-57900	Station Supplies-Mater	\$69.37
						10-008-57900	Station Supplies-Mater	\$116.67
						10-008-57900	Station Supplies-Mater	\$88.29
						10-008-57900	Station Supplies-Mater	\$22.07
						10-008-57900	Station Supplies-Mater	\$3.15
						10-008-57900	Station Supplies-Mater	\$25.22
						10-008-57900	Station Supplies-Mater	\$36.26
						10-008-57900	Station Supplies-Mater	\$22.07
						10-008-57900	Station Supplies-Mater	\$50.45
						10-008-57900	Station Supplies-Mater	\$22.07
						10-008-57900	Station Supplies-Mater	\$31.53
						10-008-57900	Station Supplies-Mater	\$31.53
						10-008-57900	Station Supplies-Mater	\$45.72
						10-008-57900	Station Supplies-Mater	\$41.18
						10-008-57900	Station Supplies-Mater	\$55.47
						10-008-57900	Station Supplies-Mater	\$11.03
						10-008-57900	Station Supplies-Mater	\$22.07
						10-008-57900	Station Supplies-Mater	\$31.53
						10-008-57900	Station Supplies-Mater	\$52.03
						10-008-57900	Station Supplies-Mater	\$17.34
						10-008-57900	Station Supplies-Mater	\$61.49
						10-008-57900	Station Supplies-Mater	\$107.47
						10-008-57900	Station Supplies-Mater	\$17.60
						10-008-57900	Station Supplies-Mater	\$53.60
						10-008-57900	Station Supplies-Mater	\$55.17
						10-008-57900	Station Supplies-Mater	\$17.34
						10-008-57900	Station Supplies-Mater	\$12.61
						10-008-57900	Station Supplies-Mater	\$22.07
						Totals for SPARKLETTS AND SIERRA SPRINGS:		\$1,142.40
SPLENDORA, CITY OF	7/9/2021	2013901000 06/28/21	5962	07/09/21	STATION 31 05/26/21-06/28/21	10-016-58800	Utilities-Facil	\$8.50
							Totals for SPLENDORA, CITY OF:	\$8.50
STAPLES ADVANTAGE	7/3/2021	3481323541	5151	07/21/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$186.26

Montgomery County Hospital District Invoice Expense Allocation Report Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/3/2021	3481323555	5151	07/21/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$186.67
	7/3/2021	3481323557	5151	07/21/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$77.43
	7/3/2021	3481323561	5151	07/21/21	OFFICE SUPPLIES	10-008-56300	Office Supplies-Mater	\$334.90
	7/3/2021	3481323559	5151	07/21/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$223.70
	7/3/2021	3481323561B	5274	07/28/21	OFFICE SUPPLIES - REMAINING BALANCE	10-008-56300	Office Supplies-Mater	\$15.00
							Totals for STAPLES ADVANTAGE:	\$1,023.96
STEELY, MEGAN	7/19/2021	STE092818	5152	07/21/21	WELLNESS PROGRAM/MESSAGE	10-025-54350	Employee Health/Wellness-Human	\$125.00
							Totals for STEELY, MEGAN: \$125.00	
STERICYCLE, INC	7/2/2021	4010152428	6023	07/02/21	ACCT #2055356	10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$1,102.37
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$305.00
						10-008-52500	Bio-Waste Removal-Mater	\$76.25
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$76.25
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$152.50
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$76.25
						10-008-52500	Bio-Waste Removal-Mater	\$76.25
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$66.08
						10-008-52500	Bio-Waste Removal-Mater	\$101.67
						10-008-52500	Bio-Waste Removal-Mater	\$76.25
10-008-52500	Bio-Waste Removal-Mater	\$66.08						
10-008-52500	Bio-Waste Removal-Mater	\$66.08						
							Totals for STERICYCLE, INC:	\$3,033.99
STEWART ORGANIZATION INC.	7/1/2021	1901750	5099	07/14/21	ACCT #1110518 COPIER USAGE 06/25/2021-07/24/	10-015-55400	Leases/Contracts-Infor	\$859.54
							Totals for STEWART ORGANIZATION INC.:	\$859.54

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
STRYKER SALES CORPORATION	7/12/2021	3452533M	5275	07/28/21	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$1,577.77
	7/13/2021	3454000M	5275	07/28/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$392.62
						10-008-54200	Durable Medical Equipment-Mater	\$14.24
	7/14/2021	3455499M	5275	07/28/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$687.96
	7/15/2021	3457003M	5343	08/04/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,778.15
						10-008-54200	Durable Medical Equipment-Mater	\$51.92
Totals for STRYKER SALES CORPORATION:								\$4,502.66
SUDDENLINK	7/9/2021	104249-01-0 07/01/21	5963	07/09/21	STATION 30 07/01/21-07/31/21	10-015-58310	Telephones-Service-Infor	\$161.56
	7/9/2021	109949-01-3 07/01/21	5964	07/09/21	STATION 13 07/01/21-07/31/21	10-016-58800	Utilities-Facil	\$64.90
						10-015-58310	Telephones-Service-Infor	\$104.95
	7/21/2021	128957-01-3 07/21/21	5999	07/21/21	ADMIN 07/21/21-08/20/21	10-016-58800	Utilities-Facil	\$212.68
	7/21/2021	133511-01-0 07/21/21	6000	07/21/21	STATION 14 07/21/21-08/20/21	10-016-58800	Utilities-Facil	\$99.14
							Totals for SUDDENLINK:	\$643.23
SUPERIOR SHEETMETAL, INC.	7/20/2021	20901	109787	07/28/21	WHITE STEEL PLATES	10-010-59050	Vehicle-Parts-Fleet	\$145.00
							Totals for SUPERIOR SHEETMETAL, INC.:	\$145.00
TCDRS	7/15/2021	TCD071521	5986	07/15/21	TCDRS TRANSMISSION JUNE 2021	10-000-21650	TCDRS Defined Benefit Plan-BS	\$156,507.57
							TCDRS Defined Benefit Plan-BS	\$146,222.73
							Totals for TCDRS:	\$302,730.30
TELEFLEX LLC	7/13/2021	9504200728	5276	07/28/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$15,768.00
	7/13/2021	9504200731	5276	07/28/21	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$9,198.00
							Totals for TELEFLEX LLC:	\$24,966.00
TEXAS AIR FILTRATION INC.	7/1/2021	76642	5101	07/14/21	AIR FILTERS - A/C PREVENTATIVE MAINTENAN	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$459.62
							Totals for TEXAS AIR FILTRATION INC.:	\$459.62
TEXAS MUTUAL INSURANCE COMPANY	7/6/2021	1002805504	5949	07/06/21	ADDITIONAL PREMIUM - FINAL AUDIT	10-025-59350	Worker's Compensation Insurance-Huma	\$3,967.94
							Totals for TEXAS MUTUAL INSURANCE COMPANY:	\$3,967.94
THE STRONG FIRM P.C.	7/13/2021	25597	109862	08/04/21	ATTORNEY SERVICES 06/01/21-06/29/21	10-025-55500	Legal Fees-Human	\$419.34
							Totals for THE STRONG FIRM P.C.:	\$419.34
THE WOODLANDS TOWNSHIP (23/24/29)	7/8/2021	AUGUST 2021-194	109685	07/14/21	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						Totals for THE WOODLANDS TOWNSHIP (23/24/29):		\$3,000.00
TOMMY'S PAINT & BODY INC dba TOMMY'S V	7/19/2021	4239	5344	08/04/21	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$149.00
	7/1/2021	23062	5344	08/04/21	REPAIR - SHOP 14	10-010-52000	Accident Repair-Fleet	\$17,055.10
						Totals for TOMMY'S PAINT & BODY INC dba TOMMY'S WRECKER:		\$17,204.10
TRIZETTO PROVIDER SOLUTIONS	7/1/2021	121Y072100	109686	07/14/21	INTEGRATED ELIG/QUICK POSTED REMITS/ELE	10-011-57100	Professional Fees-EMS B	\$1,618.67
						Totals for TRIZETTO PROVIDER SOLUTIONS:		\$1,618.67
TROPHY HOUSE	7/2/2021	32917	109738	07/21/21	NAME PLATE - L. VASQUEZ	10-008-57000	Printing Services-Mater	\$12.50
	7/12/2021	32929	109863	08/04/21	SAVE REUNION PLAQUE	10-007-54450	Employee Recognition-EMS	\$97.50
						Totals for TROPHY HOUSE:		\$110.00
ULINE	7/2/2021	135722148	5153	07/21/21	TRAINING TABLES - SERVICE CENTER	10-016-57750	Small Equipment & Furniture-Facil	\$1,971.82
	7/2/2021	135722159	5153	07/21/21	MAGNETIC GLASS DRY ERASE BOARD - SC CO	10-016-57750	Small Equipment & Furniture-Facil	\$734.86
						Totals for ULINE:		\$2,706.68
UNITED STATES TREASURY	7/27/2021	DOT072721	109789	07/28/21	PCORI FEE	10-025-51700	Health & Dental-Human	\$2,034.90
						Totals for UNITED STATES TREASURY:		\$2,034.90
VALIC COLLECTIONS	7/9/2021	VAL070921	5965	07/09/21	EMPLOYEE CONTRIBUTIONS FOR 07/09/21	10-000-21600	Employee Deferred Comp.-BS	\$10,621.23
	7/27/2021	VAL072721	6024	07/27/21	EMPLOYEE CONTRIBUTIONS FOR 07/27/21	10-000-21600	Employee Deferred Comp.-BS	\$10,409.78
						Totals for VALIC COLLECTIONS:		\$21,031.01
VELOCITY BUSINESS PRODUCTS, LLC	7/2/2021	VBP1376	5277	07/28/21	CHAIR	10-008-57750	Small Equipment & Furniture-Mater	\$427.78
	7/26/2021	VBP1570	5395	08/11/21	DESK - STATION 35	10-016-57750	Small Equipment & Furniture-Facil	\$946.27
						Totals for VELOCITY BUSINESS PRODUCTS, LLC:		\$1,374.05
VERIZON WIRELESS (POB 660108)	7/9/2021	9883727702	109739	07/21/21	ACCOUNT # 920161350-00001 JUN 10 - JUL 09	10-005-58200	Telephones-Cellular-Accou	\$40.25
						10-001-58200	Telephones-Cellular-Admin	\$276.35
						10-011-58200	Telephones-Cellular-EMS B	\$78.24
						10-006-58200	Telephones-Cellular-Alarm	\$239.24
						10-004-58200	Telephones-Cellular-Radio	\$317.48
						10-007-58200	Telephones-Cellular-EMS	\$922.30
						10-016-58200	Telephones-Cellular-Facil	\$312.96
						10-010-58200	Telephones-Cellular-Fleet	\$80.50
						10-002-58200	Telephones-Cellular-HCAP	\$161.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-015-58200	Telephones-Cellular-Infor	\$7,235.86
						10-008-58200	Telephones-Cellular-Mater	\$201.25
						10-009-58200	Telephones-Cellular-Dept	\$198.99
						10-039-58200	Telephones-Cellular-Commu	\$234.72
						10-045-58200	Telephones-Cellular-EMS Q	\$198.99
						10-025-58200	Telephones-Cellular-Human	\$80.50
	Totals for VERIZON WIRELESS (POB 660108):							\$10,578.63
VFIS OF TEXAS / REGNIER & ASSOCIATES	7/1/2021	87241			CREDIT/VFNU-CM-0002796	10-001-54900	Insurance-Admin	(\$395.00)
	7/21/2021	87408	5350	08/04/21	RENEWAL INSTALLMENT/VFNU-CM-0002796 &	10-001-54900	Insurance-Admin	\$44,666.00
	Totals for VFIS OF TEXAS / REGNIER & ASSOCIATES:							\$44,271.00
VIAVI SOLUTIONS, INC.	7/12/2021	2941048958	109864	08/04/21	RADIO SERVICE MONITOR TRAINING	10-004-58500	Training/Related Expenses-CE-Radio	\$4,644.00
							Totals for VIAVI SOLUTIONS, INC.:	
WASTE MANAGEMENT OF TEXAS	7/7/2021	5727524-1792-1	5966	07/07/21	STATION 41 07/01/21-07/31/21	10-016-58800	Utilities-Facil	\$70.70
	7/7/2021	5728331-1792-0	5966	07/07/21	STATION 27 07/01/21-07/31/21	10-016-58800	Utilities-Facil	\$77.20
	7/7/2021	5726922-1792-8	5966	07/07/21	VARIOUS STATIONS 07/01/21-07/31/21	10-016-58800	Utilities-Facil	\$72.81
						10-016-58800	Utilities-Facil	\$70.70
						10-016-58800	Utilities-Facil	\$91.90
						10-016-58800	Utilities-Facil	\$636.25
						10-016-58800	Utilities-Facil	\$70.70
						10-016-58800	Utilities-Facil	\$70.70
						10-016-58800	Utilities-Facil	\$70.70
						10-016-58800	Utilities-Facil	\$70.70
	Totals for WASTE MANAGEMENT OF TEXAS:							\$1,302.36
WAVEMEDIA, INC	7/1/2021	492114	109688	07/14/21	METRO ETHERNET/INTERNET SERVICES/2 STR/	10-015-58310	Telephones-Service-Infor	\$4,295.00
	7/23/2021	492181	109790	07/28/21	METRO ETHERNET/INTERNET SERVICES/2 STR/	10-015-58310	Telephones-Service-Infor	\$4,295.00
	Totals for WAVEMEDIA, INC:							\$8,590.00
WESTWOOD N. WATER SUPPLY	7/29/2021	1885 07/29/21	109865	08/04/21	STATION 27 06/21/21-07/21/21 ACCT #1885 - 2" FIF	10-016-58800	Utilities-Facil	\$186.10
	7/29/2021	1520 07/29/21	109865	08/04/21	STATION 27 06/21/21-07/21/21 - 1' COMM METER	10-016-58800	Utilities-Facil	\$87.41
Totals for WESTWOOD N. WATER SUPPLY:							\$273.51	
WEX HEALTH, INC.	7/1/2021	FSA 06.30.21	5967	07/01/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$45.00
	7/6/2021	FSA 07.02.21	5968	07/06/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$33.19
	7/7/2021	FSA 07.03.21	5969	07/07/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$510.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/7/2021	FSA 07.04.21	5970	07/07/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$56.90
	7/7/2021	FSA 07.05.21	5971	07/07/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$20.98
	7/8/2021	FSA 07.07.21	5972	07/08/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$41.99
	7/12/2021	HSA 07.09.21	5973	07/12/21	HSA PLAN FUNDING 07/09/21	10-000-21595	P/R-Health Savings-BS-BS	\$8,508.97
	7/14/2021	FSA 07.13.21	5987	07/14/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$230.24
	7/13/2021	FSA 07.12.21	5988	07/13/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,592.20
	7/13/2021	FSA 07.10.21	5989	07/13/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$517.93
	7/12/2021	FSA 07.09.21	5990	07/12/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$368.43
	7/15/2021	FSA 07.14.21	5991	07/15/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$40.00
	7/16/2021	FSA 07.15.21	5992	07/16/21	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$306.00
	7/19/2021	FSA 07.16.21	6001	07/19/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$714.20
	7/20/2021	FSA 07.17.21	6002	07/20/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$385.58
	7/20/2021	FSA 07.18.21	6003	07/20/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$20.00
	7/21/2021	FSA 07.20.21	6004	07/21/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$45.25
	7/21/2021	FSA 07.21.21	6005	07/21/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$50.00
	7/26/2021	0001367337-IN	6006	07/26/21	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$579.90
	7/27/2021	FSA 07.26.21	6007	07/27/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$120.00
	7/27/2021	FSA 07.24.21	6025	07/27/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$81.00
	7/27/2021	FSA 07.25.21	6026	07/27/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$60.00
	7/28/2021	FSA 07.27.21	6027	07/28/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$45.00
	7/26/2021	FSA 07.23.21	6028	07/26/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$199.43
	7/26/2021	HSA 07.23.21	6029	07/26/21	HSA PLAN FUNDING 07/23/21	10-000-21595	P/R-Health Savings-BS-BS	\$8,357.05
						10-025-51700	Health & Dental-Human	\$12,687.50
	7/29/2021	FSA 07.28.21	6030	07/29/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$20.00
	7/30/2021	FSA 07.29.21	6032	07/30/21	MEDICAL FSA 01/01/21-12/31/21	10-000-21585	P/R-Flexible Spending-BS-BS	\$5.99
							Totals for WEX HEALTH, INC.:	\$35,642.73
WHITENER ENTERPRISES, INC.	7/1/2021	118452	5102	07/14/21	EXHAUST FLUID	10-010-54550	Fluids & Additives - Auto-Fleet	\$78.00
	7/1/2021	123046	5154	07/21/21	FUEL	10-010-54700	Fuel - Auto-Fleet	\$3,163.84
	7/1/2021	123474	5154	07/21/21	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,282.00
	7/16/2021	124640	5345	08/04/21	FLUIDS/OIL & LUBRICANTS	10-010-54550	Fluids & Additives - Auto-Fleet	\$742.48
						10-010-56400	Oil & Lubricants-Fleet	\$988.90
	7/20/2021	124966	5345	08/04/21	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,587.05
							Totals for WHITENER ENTERPRISES, INC.:	\$9,842.27
WIESNER, INC.	7/15/2021	648731	5346	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$83.57
	7/15/2021	648732	5346	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$8.23
	7/14/2021	648650	5278	07/28/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$115.47

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 08/24/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/16/2021	648731-1	5346	08/04/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$165.06
	7/26/2021	649605	5396	08/11/21	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$8.23
							Totals for WIESNER, INC.:	\$380.56
WILKINS LINEN & DUST CONTROL SERVICE	7/8/2021	275958	5279	07/28/21	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$73.13
	7/22/2021	277644	5397	08/11/21	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$74.83
							Totals for WILKINS LINEN & DUST CONTROL SERVICE:	\$147.96
WILLIAMS SCOTSMAN	7/5/2021	9010967886	109791	07/28/21	TEMP TRAILER - STATION 33	10-016-53600	Damages/Uninsured Portion-Facil	\$2,298.44
							Totals for WILLIAMS SCOTSMAN:	\$2,298.44
WOLEBEN, SHANNON	7/12/2021	WOL071221	5103	07/14/21	ANNUAL MEMBERSHIP RENEWAL - AICPA	10-005-54100	Dues/Subscriptions-Accou	\$295.00
							Totals for WOLEBEN, SHANNON:	\$295.00
WOOD, RICKY E JR	7/1/2021	WOO022514 \$4.48	5347	08/04/21	REISSUE MILEAGE REIMBURSEMENT 02/25/14	10-007-56200	Mileage Reimbursements-EMS	\$4.48
							Totals for WOOD, RICKY E JR:	\$4.48
WOODLAND OAKS UTILITY CO	7/6/2021	1055082501 06/23/21	5951	07/06/21	STATION 27 05/17/21-06/16/21	10-016-58800	Utilities-Facil	\$108.66
							Totals for WOODLAND OAKS UTILITY CO:	\$108.66
WURTH USA, INC.	7/22/2021	50396583			CREDIT/97081179	10-010-57725	Shop Supplies-Fleet	(\$13.95)
	7/16/2021	97081179	5348	08/04/21	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$71.43
							Totals for WURTH USA, INC.:	\$57.48
ZEP SALES & SERVICE	7/29/2021	9006525294	109935	08/11/21	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$696.00
							Totals for ZEP SALES & SERVICE:	\$696.00
ZOLL DATA SYSTEMS	7/1/2021	INV00090375	109690	07/14/21	QUARTERLY MAINTENANCE 08/01/21-10/31/21	10-015-53050	Computer Software-Infor	\$9,419.95
	7/1/2021	INV00090374	109690	07/14/21	HOSTED BILLING PRO - 3 YEAR (08/01/21-08/31/21)	10-011-57100	Professional Fees-EMS B	\$8,384.37
							Totals for ZOLL DATA SYSTEMS:	\$17,804.32
ZOLL MEDICAL CORPORATION	7/15/2021	3322947	5280	07/28/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$945.00
	7/22/2021	3327509	5349	08/04/21	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$1,693.30
							Totals for ZOLL MEDICAL CORPORATION:	\$2,638.30

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CDW GOVERNMENT, INC.	7/28/2021	H535847	5369	08/11/21	HPE PROLIANT DL360 GEN 10 NET 10-015-52754		Capital Purchase - Equipment-Infor	\$2,787.95
	7/27/2021	H468436	5369	08/11/21	HPE PROLIANT DL360 GEN 10 NET 10-015-52754		Capital Purchase - Equipment-Infor	\$374.55
	7/29/2021	H594425	5369	08/11/21	HPE PROLIANT DL360 GEN 10 NET 10-015-52754		Capital Purchase - Equipment-Infor	\$909.73
							Totals for CDW GOVERNMENT, INC.:	\$4,072.23
MONTGOMERY COUNTY ESD #6, STN 34	7/23/2021	ESD072321	109782	07/28/21	STATION 35 CONSTRUCTION PYM 10-040-52753		Capital Purchase - Building/Improvements-Build	\$250,000.00
							Totals for MONTGOMERY COUNTY ESD #6, STN 34:	\$250,000.00
ZOLL MEDICAL CORPORATION	7/1/2021	2387135-1	5231	07/21/21	ZOLL X-SERIES MONITOR/DEFIBR 10-008-52754		Capital Purchase - Equipment-Mater	\$50,000.00
							Totals for ZOLL MEDICAL CORPORATION:	\$50,000.00

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds	\$14,277.38
10-000-14305	A/R Employee-BS	\$25.00
10-000-14900	Prepaid Expenses-BS	\$43,711.38
10-000-21585	P/R-Flexible Spending-BS-BS	\$5,509.31
10-000-21590	P/R-Premium Cancer/Accident-BS	\$7,642.64
10-000-21595	P/R-Health Savings-BS-BS	\$16,866.02
10-000-21600	Employee Deferred Comp.-BS	\$21,031.01
10-000-21650	TCDRS Defined Benefit Plan-BS	\$302,730.30
10-001-53050	Computer Software-Admin	\$10.00
10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$494.54
10-001-54100	Dues/Subscriptions-Admin	\$281.89
10-001-54900	Insurance-Admin	\$44,271.00
10-001-55500	Legal Fees-Admin	\$1,228.72
10-001-56100	Meeting Expenses-Admin	\$20.00
10-001-58200	Telephones-Cellular-Admin	\$276.35
10-002-52950	Community Education-HCAP	\$96.26
10-002-54450	Employee Recognition-HCAP	\$162.81
10-002-55700	Management Fees-HCAP	\$7,722.58
10-002-57100	Professional Fees-HCAP	\$8,117.50
10-002-58200	Telephones-Cellular-HCAP	\$161.00
10-004-52725	Capital Lease Expense-Radio	\$706.16
10-004-53050	Computer Software-Radio	\$800.00
10-004-54100	Dues/Subscriptions-Radio	\$9.99
10-004-55025	Interest Expense-Radio	\$103.73
10-004-57100	Professional Fees-Radio	\$11,000.00
10-004-57225	Radio - Parts-Radio	\$1,535.42
10-004-57650	Repair-Equipment-Radio	\$990.00
10-004-57750	Small Equipment & Furniture-Radio	\$21,350.90
10-004-58200	Telephones-Cellular-Radio	\$325.57
10-004-58500	Training/Related Expenses-CE-Radio	\$4,644.00
10-004-58800	Utilities-Radio	\$4,002.14
10-005-54100	Dues/Subscriptions-Accou	\$295.00
10-005-58200	Telephones-Cellular-Accou	\$40.25
10-006-53050	Computer Software-Alarm	\$28,800.00
10-006-56200	Mileage Reimbursements-Alarm	\$12.48
10-006-58200	Telephones-Cellular-Alarm	\$239.24
10-006-58500	Training/Related Expenses-CE-Alarm	\$2,863.00
10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$1,546.74
10-007-54100	Dues/Subscriptions-EMS	\$55.99
10-007-54450	Employee Recognition-EMS	\$97.50
10-007-56100	Meeting Expenses-EMS	\$755.13
10-007-56200	Mileage Reimbursements-EMS	\$48.04
10-007-57100	Professional Fees-EMS	\$10.21
10-007-58200	Telephones-Cellular-EMS	\$922.30
10-007-58500	Training/Related Expenses-CE-EMS	\$391.50
10-007-58600	Travel Expenses-EMS	(\$2.33)

Account Summary

Account Number	Description	Net Amount
10-007-58700	Uniforms-EMS	\$3,934.02
10-008-52500	Bio-Waste Removal-Mater	\$3,033.99
10-008-52725	Capital Lease Expense-Mater	\$10,353.78
10-008-52754	Capital Purchase - Equipment-Mater	\$50,000.00
10-008-53800	Disposable Linen-Mater	\$3,338.32
10-008-53900	Disposable Medical Supplies-Mater	\$129,532.55
10-008-54200	Durable Medical Equipment-Mater	\$20,896.23
10-008-55025	Interest Expense-Mater	\$57.78
10-008-55650	Maintenance- Equipment-Mater	\$60.00
10-008-56300	Office Supplies-Mater	\$1,568.95
10-008-56600	Oxygen & Gases-Mater	\$6,053.00
10-008-56900	Postage-Mater	\$1,575.77
10-008-57000	Printing Services-Mater	\$12.50
10-008-57750	Small Equipment & Furniture-Mater	\$1,163.92
10-008-57900	Station Supplies-Mater	\$5,936.16
10-008-58200	Telephones-Cellular-Mater	\$201.25
10-008-58700	Uniforms-Mater	\$775.81
10-009-52600	Books/Materials-Dept	\$3,704.02
10-009-52700	Business Licenses-Dept	\$256.00
10-009-53050	Computer Software-Dept	\$979.53
10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$869.08
10-009-53550	Customer Relations-Dept	\$5,955.06
10-009-54000	Drug Supplies-Dept	\$49,447.44
10-009-54100	Dues/Subscriptions-Dept	\$500.00
10-009-56200	Mileage Reimbursements-Dept	\$45.52
10-009-58200	Telephones-Cellular-Dept	\$198.99
10-010-52000	Accident Repair-Fleet	\$18,534.51
10-010-54100	Dues/Subscriptions-Fleet	\$800.00
10-010-54500	Equipment Rental-Fleet	\$206.88
10-010-54550	Fluids & Additives - Auto-Fleet	\$820.48
10-010-54700	Fuel - Auto-Fleet	\$60,727.22
10-010-54800	Hazardous Waste Removal-Fleet	\$250.20
10-010-55100	Laundry Service & Purchase-Fleet	\$147.96
10-010-55650	Maintenance- Equipment-Fleet	\$2,275.00
10-010-56200	Mileage Reimbursements-Fleet	\$172.38
10-010-56400	Oil & Lubricants-Fleet	\$988.90
10-010-57650	Repair-Equipment-Fleet	\$1,427.59
10-010-57700	Shop Tools-Fleet	\$58.49
10-010-57725	Shop Supplies-Fleet	\$498.86
10-010-58200	Telephones-Cellular-Fleet	\$80.50
10-010-58600	Travel Expenses-Fleet	\$480.00
10-010-58900	Vehicle-Batteries-Fleet	\$1,163.70
10-010-59000	Vehicle-Outside Services-Fleet	\$652.86
10-010-59050	Vehicle-Parts-Fleet	\$32,100.06
10-010-59100	Vehicle-Registration-Fleet	\$104.50
10-010-59150	Vehicle-Tires-Fleet	\$6,162.41

Account Summary

Account Number	Description	Net Amount
10-010-59200	Vehicle-Towing-Fleet	\$1,124.00
10-011-52900	Collection Fees-EMS B	\$4,792.09
10-011-53150	Conferences - Fees, Travel, & Meals-EMS B	\$213.80
10-011-56100	Meeting Expenses-EMS B	\$228.40
10-011-57100	Professional Fees-EMS B	\$20,264.77
10-011-57750	Small Equipment & Furniture-EMS B	\$17,579.97
10-011-58200	Telephones-Cellular-EMS B	\$78.24
10-015-52700	Business Licenses-Infor	\$82.00
10-015-52754	Capital Purchase - Equipment-Infor	\$4,072.23
10-015-53050	Computer Software-Infor	\$32,727.54
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$770.00
10-015-54450	Employee Recognition-Infor	\$25.00
10-015-55400	Leases/Contracts-Infor	\$5,088.24
10-015-57100	Professional Fees-Infor	\$40,620.00
10-015-57650	Repair-Equipment-Infor	\$304.95
10-015-57750	Small Equipment & Furniture-Infor	\$1,745.46
10-015-58200	Telephones-Cellular-Infor	\$8,262.93
10-015-58310	Telephones-Service-Infor	\$23,965.76
10-016-52725	Capital Lease Expense-Facil	\$594.50
10-016-53330	Contractual Obligations- Other-Facil	\$18,283.76
10-016-53500	Customer Property Damage-Facil	\$300.00
10-016-53600	Damages/Uninsured Portion-Facil	\$7,542.14
10-016-55025	Interest Expense-Facil	\$134.82
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$27,742.10
10-016-57500	Rent-Facil	\$7,200.00
10-016-57700	Shop Tools-Facil	\$106.82
10-016-57725	Shop Supplies-Facil	\$385.58
10-016-57750	Small Equipment & Furniture-Facil	\$5,689.90
10-016-58200	Telephones-Cellular-Facil	\$312.96
10-016-58800	Utilities-Facil	\$37,072.10
10-025-51700	Health & Dental-Human	\$69,999.96
10-025-51710	Health Insurance Claims-Human	\$305,357.05
10-025-51720	Health Insurance Admin Fees-Human	\$69,645.32
10-025-54100	Dues/Subscriptions-Human	\$438.00
10-025-54350	Employee Health\Wellness-Human	\$327.28
10-025-54450	Employee Recognition-Human	\$2.00
10-025-55500	Legal Fees-Human	\$527.34
10-025-57100	Professional Fees-Human	\$1,832.44
10-025-57300	Recruit/Investigate-Human	\$2,386.80
10-025-58200	Telephones-Cellular-Human	\$80.50
10-025-58550	Tuition Reimbursement-Human	\$7,767.13
10-025-59350	Worker's Compensation Insurance-Human	\$3,967.94
10-026-56500	Other Services-Recor	\$579.24
10-026-57100	Professional Fees-Recor	\$270.00
10-026-58500	Training/Related Expenses-CE-Recor	\$699.00
10-039-58200	Telephones-Cellular-Comm	\$234.72

Account Summary

Account Number	Description	Net Amount
10-040-52753	Capital Purchase - Building/Improvements-Build	\$250,000.00
10-042-53150	Conferences - Fees, Travel, & Meals-EMS T	\$594.69
10-042-58500	Training/Related Expenses-CE-EMS T	\$254.96
10-045-53050	Computer Software-EMS Q	\$2,992.50
10-045-54100	Dues/Subscriptions-EMS Q	\$186.00
10-045-56100	Meeting Expenses-EMS Q	\$36.46
10-045-58200	Telephones-Cellular-EMS Q	\$198.99
10-046-57750	Small Equipment & Furniture-EMS B	\$179.55
Grand Total		\$1,970,148.75

JP Morgan Chase Bank
July 2021 Credit Card Transactions

Vendor	Invoice Date	Description	Amount
APCO INTERNATIONAL	07/02/2021	D. KIRBY CTO	\$ 419.00
APCO INTERNATIONAL	07/02/2021	L. LINDGREN EMD	\$ 419.00
APCO INTERNATIONAL	07/02/2021	K. ERWIN CTO INSTRUCTOR	\$ 489.00
APCO INTERNATIONAL	07/02/2021	T. PARKER EMD MANAGER	\$ 249.00
APCO INTERNATIONAL	07/02/2021	T. DARST CTO	\$ 419.00
APCO INTERNATIONAL	06/30/2021	T. GORDON CTO	\$ 419.00
APCO INTERNATIONAL	06/30/2021	B. ELLIOTT CTO	\$ 419.00
APCO INTERNATIONAL	06/23/2021	A. PARENT CTO RECERTIFICATION	\$ 30.00
APPLE.COM/BILL	06/15/2021	ICLOUD STORAGE FOR HIPAA COMPLIANCE	\$ 0.99
APPLE.COM/BILL	07/05/2021	STORAGE FOR JUSTIN MCHD ISSUED CELL PHONE	\$ 9.99
APPLE.COM/BILL	06/30/2021	PO#61451 ICLOUD STORAGE MISTI W	\$ 9.99
APPLE.COM/BILL	06/14/2021	ICLOUD STORAGE	\$ 0.99
APPLE.COM/US	06/30/2021	PO#61343 TAX CREDIT	\$ (4.04)
APPLE.COM/US	06/28/2021	PO#61225 TAX CREDIT	\$ (21.11)
APPLE.COM/US	06/28/2021	PO#61343 IPAD REPAIR SERIAL#H9GF9BDDQ1KV	\$ 53.04
APPLE.COM/US	06/17/2021	PO#61225 APPLE IPAD REPAIR	\$ 277.06
ATT*BUS PHONE PMT	06/21/2021	STATION 30 FIRE PANEL 281.689.3247 05/23/21-06/22/21	\$ 351.84
ATT*BUS PHONE PMT	06/21/2021	STATION 31 FIRE PANEL 281.689-6865 06/23/21-07/22/21	\$ 937.16
ATT*BUS PHONE PMT	06/08/2021	STATION 40 FIRE PANEL 281.259.8210 05/13/21-06/12/21	\$ 461.87
BLACK WALNUT CAFE	06/28/2021	MEETING WITH COUNTY FIRE MARSHALLS	\$ 55.76
CITY OF CONROE UTILI	07/05/2021	STATION 15 05/25/21-06/25/21	\$ 115.00
CITY OF CONROE UTILI	07/05/2021	STATION 10 05/25/21-06/25/21	\$ 102.50
CITY OF CONROE UTILI	07/02/2021	ADMIN 05/14/21-06/15/21	\$ 1,023.66
COBURN SUPPLY COMI	06/17/2021	EXHAUST FAN BELTS FOR STATION 30	\$ 9.96
COBURN SUPPLY COMI	06/10/2021	A/C COMPACITORS FOR STATION AND TOWERS AC PM	\$ 325.72
COMPLY ARENA	07/02/2021	COMPLIANCE TRAINING_HIPAA TEXTING	\$ 399.00
COMPLY ARENA	06/29/2021	COMPLIANCE TRAIN 2021 HIPAA TEXTING AND EMAILING	\$ 199.00
DELTA	06/22/2021	GRADY EMS VISIT J. CAMPBELL	\$ 306.80
DELTA	06/22/2021	GRADY EMS VISIT S. SIMMONDS	\$ 306.80
DSHS REGULATORY PF	07/05/2021	NEW CANEY HIGH SCHOOL EMT CLASS 2021-22 PM COHORT	\$ 32.00
DSHS REGULATORY PF	07/05/2021	PORTER HIGH SCHOOL EMT 2021-22 AM COHORT	\$ 32.00
DSHS REGULATORY PF	07/05/2021	S. HAMILTON EMT RENEWAL	\$ 64.00
DSHS REGULATORY PF	07/05/2021	GRAND OAKS HS EMT 2021-22 COURSE FEE	\$ 32.00
DSHS REGULATORY PF	07/05/2021	MAGNOLIA HS EMT CLASS 2021-22	\$ 32.00
DSHS REGULATORY PF	07/05/2021	NEW CANEY HIGH SCHOOL EMT CLASS 2021-22	\$ 32.00
DSHS REGULATORY PF	07/05/2021	PORTER HIGH SCHOOL EMT 2021-22 PM COHORT	\$ 32.00
DTV*DIRECTV SERVICE	07/02/2021	STATION 27 INV 210630 06/29/21-07/28/21	\$ 150.98
DTV*DIRECTV SERVICE	06/28/2021	STATION 12 INV 210626 06/25/21-07/24/21	\$ 150.98
DTV*DIRECTV SERVICE	06/24/2021	STATION 11 INV 210622 06/21/21-07/20/21	\$ 58.99
DTV*DIRECTV SERVICE	06/16/2021	STATION 44 INV 210614 06/13/21-07/12/21	\$ 147.77
DTV*DIRECTV SERVICE	06/14/2021	INVOICE 017903440X120621	\$ 1,680.88
DURACOMM CORPORA	06/09/2021	CONNECTORS FOR CONSOLE RE-WIRE	\$ 40.89
EB EMS EVOLUTION 20	06/21/2021	K. WEBB TEXAS EMS ALLIANCE REGISTRATION	\$ 213.80
EPCOR	06/17/2021	STATION 40 METER 6439634 04/26/21-05/25/21	\$ 123.58
EPCOR	06/17/2021	STATION 40 METER 20P591316 04/26/21-05/25/21	\$ 166.76
EXCLAIMER	06/17/2021	SIGNATURE MANAGER EXCHANGE EDITION SUPPORT 05/11/21	\$ 681.00
FACEBK *E4ERM3T242	06/23/2021	PO#60895 JOB POSTING FOR HR	\$ 56.80
FEDEX 91956580	06/23/2021	SHIPPING CHARGES/INV 737716247, 736921683, 733120477	\$ 209.30
FLOWER SHOP NETWO	06/18/2021	PO#61503 FLOWER ORDER CHEN	\$ 62.28
FUDDRUCKERS 3024	06/22/2021	TIMBERLAKE VFD QUARTERLY MEETING	\$ 72.77
GRAINGER	06/08/2021	CONDENSER FAN FOR A/C PM	\$ 183.59
GRTR MAGNOLIA PKW	06/11/2021	RANDY JOHNSON GMPCC LUNCH 06.24.2021	\$ 20.00
HACIENDA MIS PADRES	07/01/2021	PO#61508 HCAP LUNCHEON	\$ 162.81
HCTRA EZ TAG REBILL	06/15/2021	HCTRA AUTO CHARGE	\$ 480.00
HERTZ	06/24/2021	GRADY EMS VISIT RENTAL CAR	\$ 78.76
HOMEDEPOT.COM	06/17/2021	PO#61264 STATION SUPPLY RESTOCK ORDER	\$ 79.70
IAH PARKING AREA AB	06/29/2021	GRADY EMS ATLANTA TRIP PARKING	\$ 15.00
IAH PARKING AREA AB	06/21/2021	EAGLES TRIP PARKING	\$ 60.00
IAH PARKING ECOPARI	06/21/2021	EAGLES TRIP PARKING	\$ 24.00
KROGER #0136	06/11/2021	PO#61214 EMPLOYEE GIFT CARD TYLER MOSLEY	\$ 25.00
LOWES #00232*	06/16/2021	STATION 20 SPRINKLER HEAD REPAIRS	\$ 10.88
LOWES #00232*	06/17/2021	MAGNOLIA TOWER ELECTRIC OUTLET	\$ 12.96
LOWES #00232*	06/15/2021	SUPPLY TAPE AND SILICONE CLEAR SUPPLIES	\$ 42.94
LOWES #00232*	06/28/2021	STATION 14 WALL SWITCH PLATE AND LITE BULBS	\$ 47.32
LOWES #00232*	07/02/2021	MAGNOLIA TOWER THERMOSTAT WIRE	\$ 67.75
LOWES #00232*	06/18/2021	CASTERS FOR OIL DRAINS AND PAINT	\$ 65.40
LOWES #01052*	06/23/2021	STATION 41 MICROWAVE BULBS AND ROOF SEALANT	\$ 49.46
MAMA JUANITAS MEXIC	06/09/2021	QUARTERLY LUNCH WITH ESD 4	\$ 115.45
MICROTEL INN & SUITE	06/30/2021	TTPOA HOTEL 6-28-6-30 - PER C. AIKEN - NEW CLERK AT DES	\$ 21.66
MICROTEL INN & SUITE	06/30/2021	TTPOA HOTEL 6-28-6-30	\$ 127.48

JP Morgan Chase Bank
July 2021 Credit Card Transactions

Vendor	Invoice Date	Description	Amount
MICROTEL INN & SUITE	06/30/2021	TTPOA HOTEL 6-28-6-30	\$ 127.48
MICROTEL INN & SUITE	06/30/2021	TTPOA HOTEL 6-28-6-30 - PER C. AIKEN - NEW CLERK AT DES	\$ (114.38)
MICROTEL INN & SUITE	06/30/2021	TTPOA HOTEL 6-28-6-30 - PER C. AIKEN - NEW CLERK AT DES	\$ (21.66)
MICROTEL INN & SUITE	06/30/2021	TTPOA HOTEL 6-28-6-30 - PER C. AIKEN - NEW CLERK AT DES	\$ (21.66)
MICROTEL INN & SUITE	06/30/2021	TTPOA HOTEL 6-28-6-30 - PER C. AIKEN - NEW CLERK AT DES	\$ 114.38
MICROTEL INN & SUITE	06/30/2021	TTPOA HOTEL 6-28-6-30 - PER C. AIKEN - NEW CLERK AT DES	\$ 21.66
MONTGOMERY VEHRE	06/09/2021	REGISTRATION OF SHOPS 617,618,40 AND 41.	\$ 31.50
NAEMT	06/23/2021	TECC COURSE NAEMT INVOICE NO. 102108134121000 COURSE	\$ 60.00
NAEMT	06/11/2021	PHTLS COURSE # PH-21-08135-11 COURSE # PH-21-08136-11	\$ 250.00
NATIONAL ACADEMY O	07/01/2021	PWW COURSE FOR COMPLIANCE CERTIFICATION	\$ 300.00
NORTHERN TOOL & EQ	07/05/2021	PUMP FOR PRESSURE WASHER REPAIR	\$ 639.99
O'REILY'S	07/05/2021	PUMP FOR PRESSURE WASHER REPAIR	\$ 7.13
PAYPAL *TEMPROTECT	06/09/2021	PO#61160 TRED30 VACCINE MONITORING KIT	\$ 441.00
PIZZA SHACK WILLIS	06/08/2021	QUARTERLY LUNCH WITH ESD 1	\$ 71.47
REV.COM	06/28/2021	HR TRANSCRIPTION_BULLINGER	\$ 3.75
REV.COM	06/28/2021	HR TRANSCRIPTION_TOLL	\$ 5.00
REV.COM	06/28/2021	HR TRANSCRIPTION_GILSON	\$ 3.75
REV.COM	06/28/2021	HR TRANSCRIPTION_DEVLIN	\$ 6.25
REV.COM	06/28/2021	HR TRANSCRIPTION_SCOTT	\$ 6.25
REV.COM	06/28/2021	HR TRANSCRIPTION_MIFFLIN	\$ 18.75
REV.COM	06/28/2021	HR TRANSCRIPTION_MCGINNIS	\$ 31.25
REV.COM	06/28/2021	HR TRANSCRIPTION_SMITH	\$ 8.75
REV.COM	06/28/2021	HR TRANSCRIPTION_GLASS	\$ 5.00
REV.COM	06/28/2021	HR TRANSCRIPTION_MANCIA	\$ 5.00
REV.COM	06/28/2021	HR TRANSCRIPTION_BUCHANAN	\$ 3.75
REV.COM	06/28/2021	HR TRANSCRIPTION_COMP	\$ 8.75
REV.COM	06/28/2021	HR TRANSCRIPTION_MARTINEZ	\$ 5.00
REV.COM	06/28/2021	HR TRANSCRIPTION_PASARD	\$ 5.00
REV.COM	06/28/2021	HR TRANSCRIPTION_CHOUKAIR	\$ 7.50
REV.COM	06/28/2021	HR TRANSCRIPTION_HOOTS	\$ 13.75
REV.COM	06/28/2021	HR TRANSCRIPTION_CLAY	\$ 10.00
REV.COM	06/23/2021	06.22.2021 MCHD TRANSCRIPTION	\$ 66.25
REV.COM	06/16/2021	HR TRANSCRIPTION	\$ 56.25
SAFE KIDS WORLDWID	06/11/2021	K. BROWN RENEWAL	\$ 55.00
SAMSClub.COM	07/02/2021	PO#61447 STATION SUPPLY RESTOCK ORDER	\$ 213.92
SAMSClub.COM	06/17/2021	PO#61265 STATION SUPPLY RESTOCK ORDER	\$ 575.26
SELECTRON SOLUTION	06/28/2021	DRIVECAM REPAIR (8 CAMERAS)	\$ 238.00
SELECTRON SOLUTION	06/25/2021	DRIVECAM REPAIR (8 CAMERAS)	\$ 1,079.60
SEMINOLE HARD ROCK	06/14/2021	EAGLES HOTEL 6/16/21-6/19/21 J. SEEK	\$ 434.54
SEMINOLE HARD ROCK	06/14/2021	EAGLES HOTEL 6/16/21-6/19/21 J. SHAW	\$ 434.54
SEMINOLE HARD ROCK	06/14/2021	EAGLES HOTEL 6/16/21-6/19/21 J. CAMPBELL	\$ 434.54
SEMINOLE HARD ROCK	06/14/2021	EAGLES HOTEL 6/16/21-6/19/21 R. JOHNSON	\$ 434.54
SEMINOLE HARD ROCK	06/14/2021	EAGLES HOTEL 6/16/21-6/19/21 K. CROCKER	\$ 434.54
SEMINOLE HARD ROCK	06/14/2021	EAGLES HOTEL 6/16/21-6/19/21 R. DICKSON	\$ 434.54
SHIPLEY COLLEGE PK (06/11/2021	MCI DRILL BREAKFAST FOR ALL VOLUNTEERS - STAFF - FRO	\$ 36.46
SIGNATURE COINS	06/29/2021	PO#61416 CHALLENGE COINS FOR MRC VOLUNTEERS	\$ 609.00
SOCIETYFORHUMANRE	07/01/2021	PO#61452 SHRM MEMBERSHIP KATLYN MCDONALD	\$ 219.00
SOCIETYFORHUMANRE	07/01/2021	PO#6153 SHRM MEMBERSHIP EMILY FITZGERALD	\$ 219.00
SPRING CREEK BARBE	06/10/2021	MCESD 8 QUARTERLY LUNCH	\$ 116.89
SQLBACKUPANDFTP/SC	06/22/2021	PO#61326 RENEWAL SUBSCRIPTION	\$ 68.00
THE HOME DEPOT #05C	06/28/2021	CUT OFF WHEELS FOR GRINDER TOOLS	\$ 26.91
THE HOME DEPOT #05C	07/05/2021	ADMIN ALARM SINK DRAIN REPAIR	\$ 32.79
THE HOME DEPOT #05C	07/01/2021	WATER HOSE REPAIR PARTS AND STEP BIT	\$ 74.86
THE HOME DEPOT #05C	06/09/2021	SHOP TOOLS	\$ 79.91
THE HOME DEPOT #05C	06/30/2021	30 AMP CONNECTORS FOR SHORELINE PIGTAILS	\$ 149.00
THE HOME DEPOT #652	06/11/2021	TV MOUNTING SUPPLIES FOR STATION 31	\$ 198.96
THE HOME DEPOT #681	06/30/2021	20 AMP CONNECTORS FOR SHORELINE PIGTAILS	\$ 118.78
TST* WHISTLE STOP C/	06/23/2021	QUARTERLY LUNCH WITH ESD 9	\$ 122.72
TX.GOV*SERVICEFEE-L	06/08/2021	REGISTRATION OF SHOPS 617,618,40 AND 41.	\$ 8.00
UBER TRIP	07/01/2021	GRADY EMS VISIT TRIP TO AIRPORT RETURN - CHARGED ON	\$ (43.42)
UBER TRIP	06/21/2021	EAGLES TRIP TRANSPORTATION FROM HOTEL TO AIRPORT	\$ 27.63
UBER TRIP	06/18/2021	EAGLES TRIP TRANSPORTATION FROM TO HOTEL	\$ 54.44
UBER TRIP	06/18/2021	EAGLES TRIP TRANSPORTATION FROM DINNER TO HOTEL	\$ 11.01
UBER TRIP	06/14/2021	GRADY EMS VISIT TRIP TO AIRPORT RETURN - CHARGED ON	\$ 43.42
UBER TRIP	06/11/2021	GRADY EMS VISIT TRIP TO AIRPORT	\$ 47.77
UBER TRIP	06/21/2021	GATHERING OF EAGLES AIRPORT TRANSFER ADMIN TO IAH	\$ 17.64
UBER TRIP	06/18/2021	TRANSPORTATION TO DINNER WHILE ATTENDING GATHERIN	\$ 14.11
UBER TRIP	06/17/2021	GATHERING OF EAGLES AIRPORT TRANSFER ADMIN TO IAH	\$ 94.29
UNAUTHORIZED CHARC	06/29/2021	Fraud/Credit	\$ (2.33)
UNIVERSAL NAT GAS P	06/21/2021	STATION 27 04/29/21-05/28/21	\$ 48.80

JP Morgan Chase Bank
July 2021 Credit Card Transactions

Vendor	Invoice Date	Description	Amount
UPS*000000A690R4231	06/15/2021	SHIPPING CHARGES INVOICE 0000A690R4231	\$ 361.47
WALMART.COM AX	07/02/2021	PO#61444 STATION SUPPLY RESTOCK	\$ 162.00
WALMART.COM AZ	06/17/2021	PO#61276 STATION SUPPLIES RESTOCK ORDER	\$ 129.20
WESTIN	06/17/2021	C. CALLIHAN SOMSA CONFERENCE HOTEL 6-28-7-2	\$ 594.69
WITECH 2.0 / PRIMASOI	06/08/2021	ANNUAL SUBSCRIPTION-CHRYSLER	\$ 800.00
WOLTERS KLUWER HE.	07/05/2021	A. ADAMS AHA RENEWAL	\$ 93.00
WOLTERS KLUWER HE.	07/05/2021	B. WARD AHA RENEWAL	\$ 93.00
ZOOM.US 888-799-9666	06/18/2021	MONTHLY ZOOM SUBSCRIPTION	\$ 199.90
TOTAL			<u>\$ 25,320.75</u>

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (07/01/2021 - 07/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
109770	Computer Check	7/26/21	19-63460	PATIENT REFUND	\$454.92	TRUE	7/26/21
109593	Computer Check	7/6/21	20-20044	CIGNA HEALTHSPRING	\$288.73	FALSE	7/6/21
109595	Computer Check	7/6/21	20-21343	CIGNA HEALTHSPRING	\$287.98	FALSE	7/6/21
109587	Computer Check	7/6/21	20-30999	BCBS OF TEXAS (POB 120695)	\$36.26	TRUE	7/6/21
109689	Computer Check	7/12/21	20-33269	PATIENT REFUND	\$5.00	TRUE	7/12/21
109783	Computer Check	7/26/21	20-41101	NOVITAS SOLUTIONS (POB 3106)	\$492.62	FALSE	7/26/21
109592	Computer Check	7/6/21	20-43105	CIGNA HEALTHSPRING	\$345.68	FALSE	7/6/21
109608	Computer Check	7/6/21	20-50434	PATIENT REFUND	\$50.00	TRUE	7/6/21
109775	Computer Check	7/26/21	20-50434	PATIENT REFUND	\$85.08	TRUE	7/26/21
109609	Computer Check	7/6/21	20-5060	HUMANA HEALTH CARE PLANS (POB 931655)	\$480.53	TRUE	7/6/21
109605	Computer Check	7/6/21	20-5060B	PATIENT REFUND	\$265.00	TRUE	7/6/21
109771	Computer Check	7/26/21	20-55331	CIGNA HEALTHSPRING	\$347.20	FALSE	7/26/21
109665	Computer Check	7/12/21	20-55627	PATIENT REFUND	\$265.00	TRUE	7/12/21
109588	Computer Check	7/6/21	20-55818	BLUE CROSS & BLUE SHIELD OF NEBRASKA	\$102.28	TRUE	7/6/21
109575	Computer Check	7/6/21	20-57408	AETNA (POB 14079)	\$155.99	FALSE	7/6/21
109594	Computer Check	7/6/21	20-58994	CIGNA HEALTHSPRING	\$295.38	FALSE	7/6/21
109657	Computer Check	7/12/21	20-59295	PATIENT REFUND	\$545.68	TRUE	7/12/21
109576	Computer Check	7/6/21	20-63511	AETNA (POB 14079)	\$216.72	FALSE	7/6/21
109628	Computer Check	7/6/21	20-64021	PATIENT REFUND	\$95.27	TRUE	7/6/21
109610	Computer Check	7/6/21	20-783	HUMANA HEALTH CARE PLANS (POB 931655)	\$328.08	TRUE	7/6/21
109781	Computer Check	7/26/21	21-10806	PATIENT REFUND	\$23.37	FALSE	7/26/21
109586	Computer Check	7/6/21	21-12446	BCBS OF TEXAS (POB 120695)	\$248.94	TRUE	7/6/21
109732	Computer Check	7/19/21	21-14128	CIGNA (POB 188012)	\$418.94	TRUE	7/19/21
109677	Computer Check	7/12/21	21-16866	NOVITAS SOLUTIONS (POB 3106)	\$371.00	TRUE	7/12/21
109672	Computer Check	7/12/21	21-19162	PATIENT REFUND	\$142.70	FALSE	7/12/21
109678	Computer Check	7/12/21	21-19332A	NOVITAS SOLUTIONS (POB 3106)	\$437.53	TRUE	7/12/21
109654	Computer Check	7/12/21	21-19332B	AETNA (POB 14079)	\$110.63	FALSE	7/12/21
109774	Computer Check	7/26/21	21-19591	PATIENT REFUND	\$50.00	FALSE	7/26/21
109622	Computer Check	7/6/21	21-20276	PATIENT REFUND	\$15.72	TRUE	7/6/21
109606	Computer Check	7/6/21	21-21882	PATIENT REFUND	\$125.00	TRUE	7/6/21
109599	Computer Check	7/6/21	21-22119	COMMUNITY HEALTH CHOICE	\$284.16	TRUE	7/6/21
109625	Computer Check	7/6/21	21-22251	PATIENT REFUND	\$531.35	TRUE	7/6/21
109737	Computer Check	7/19/21	21-22251	PATIENT REFUND	\$107.56	TRUE	7/19/21
109577	Computer Check	7/6/21	21-22297	AETNA (POB 14079)	\$441.98	TRUE	7/6/21
109615	Computer Check	7/6/21	21-22374	PATIENT REFUND	\$250.00	TRUE	7/6/21
109780	Computer Check	7/26/21	21-22756	PATIENT REFUND	\$265.00	FALSE	7/26/21
109614	Computer Check	7/6/21	21-23032	PATIENT REFUND	\$187.81	TRUE	7/6/21
109777	Computer Check	7/26/21	21-23721	PATIENT REFUND	\$374.07	FALSE	7/26/21
109731	Computer Check	7/19/21	21-23929	PATIENT REFUND	\$25.00	TRUE	7/19/21
109792	Computer Check	7/26/21	21-23930	PATIENT REFUND	\$488.93	TRUE	7/26/21
109684	Computer Check	7/12/21	21-24409	PATIENT REFUND	\$97.18	TRUE	7/12/21
109611	Computer Check	7/6/21	21-24499	KELSEYCARE ADVANTAGE (POB 841649)	\$68.89	TRUE	7/6/21
109620	Computer Check	7/6/21	21-24690	PATIENT REFUND	\$35.00	TRUE	7/6/21
109784	Computer Check	7/26/21	21-24690B	PATIENT REFUND	\$265.00	TRUE	7/26/21
109604	Computer Check	7/6/21	21-25514	PATIENT REFUND	\$462.22	FALSE	7/6/21
109590	Computer Check	7/6/21	21-25593	PATIENT REFUND	\$59.64	TRUE	7/6/21
109731	Computer Check	7/19/21	21-25593B	PATIENT REFUND	\$25.00	TRUE	7/19/21
109591	Computer Check	7/6/21	21-25660	PATIENT REFUND	\$330.72	TRUE	7/6/21
109785	Computer Check	7/26/21	21-25839	PATIENT REFUND	\$125.00	FALSE	7/26/21
109779	Computer Check	7/26/21	21-25945	PATIENT REFUND	\$165.00	TRUE	7/26/21
109772	Computer Check	7/26/21	21-26010	PATIENT REFUND	\$548.57	FALSE	7/26/21
109786	Computer Check	7/26/21	21-26159	PATIENT REFUND	\$409.36	FALSE	7/26/21
109731	Computer Check	7/19/21	21-26836	PATIENT REFUND	\$25.00	TRUE	7/19/21
109788	Computer Check	7/26/21	21-28250	UNITED HEALTHCARE (POB 101760)	\$281.91	TRUE	7/26/21
109629	Computer Check	7/6/21	21-3886	WELLMED MEDICAL MANAGEMENT	\$354.14	TRUE	7/6/21
109670	Computer Check	7/12/21	21-6487	PATIENT REFUND	\$143.76	FALSE	7/12/21
109664	Computer Check	7/12/21	21-6716	PATIENT REFUND	\$119.76	TRUE	7/12/21
109683	Computer Check	7/12/21	21-8360	PATIENT REFUND	\$188.85	TRUE	7/12/21
109617	Computer Check	7/6/21	21-8870	NOVITAS SOLUTIONS (POB 3106)	\$410.06	TRUE	7/6/21
109631	Computer Check	7/6/21	21-899	PATIENT REFUND	\$25.00	TRUE	7/6/21

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (07/01/2021 - 07/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
109668	Computer Check	7/12/21	21-9386	PATIENT REFUND	\$94.23	TRUE	7/12/21
TOTAL					<u>\$14,277.38</u>		

MCHD Surplus/Salvage
August 2021

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1 each	C11133A020848	10023	King Vision laryngoscope handle	Salvage	Will not power up.
1 each	C11245A049986	GNT20120	King Vision laryngoscope handle	Salvage	Damaged screen.
1 each	J15094	NCA20249	EZ IO driver	Salvage	End of life.

AGENDA ITEM # 23

Board Mtg.: 08/24/2021

Montgomery County Hospital District

Proceeds from Sale of Assets

10/01/2017 - 07/31/2021

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	2010 Dodge Ram 3500 - 201,234 miles	5/22/2018	8,660.00
Vehicles	2009 Ford F350 - 140,736 miles (trade-in)	7/3/2018	15,000.00
Vehicles	2012 Dodge Ram 3500 SLT - 203,110 miles	7/24/2018	8,305.00
Vehicles	2012 Dodge Ram 3500 ST - 194,983 miles	9/21/2018	8,150.00
Vehicles	2012 Dodge Ram 3500 SLT - 199,930 miles	12/18/2018	8,514.00
Vehicles	2012 Dodge Ram 3500 - 189,761 miles	12/18/2018	8,920.00
Vehicles	2008 Chevy Tahoe LS - 199,172 miles	3/12/2019	3,805.00
Vehicles	Frazer Box E-1597/X-819	5/28/2020	1,000.00
Vehicles	Frazer Box E-1755/X-802	6/2/2020	1,000.00
Vehicles	Frazer Box E-1075/X-794	6/2/2020	1,000.00
Vehicles	Frazer Box E-1076/X-491	6/2/2020	1,000.00
Vehicles	Frazer Box E-1706/X-836	6/2/2020	1,000.00
Vehicles	Frazer Box E-1074/X-416/X-828	6/2/2020	1,000.00
Vehicles	2012 Dodge Ram 3500 - 217,597 miles	6/3/2020	7,265.00
Vehicles	2002 Ford E250 Van Econoline - 210,919 miles	6/24/2020	2,020.00
Vehicles	2012 Dodge Ram 3500 - 209,981 miles	7/22/2020	7,195.00
Vehicles	2015 Dodge Ram 3500 - 215,076 miles	9/30/2020	11,470.00
Vehicles	2012 Dodge Ram 3500 - 212,065 miles	9/30/2020	9,970.00
Vehicles	2012 Dodge Ram 3500 - 213,159 miles	10/7/2020	9,045.00
Vehicles	2012 Dodge Ram 3500 - 208,436 miles	10/21/2020	10,265.00
Vehicles	2010 Dodge Ram 2500 - 199,754 miles	2/6/2021	9,460.00
Vehicles	2008 Chevy G2500 Van - 178,259 miles	5/5/2021	10,105.00
Vehicles	2003 Ford F350 - 321,100 miles	6/30/2021	7,480.00
Vehicles Total			151,629.00
Total Proceeds			<u>151,629.00</u>

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:01 p.m., July 27, 2021 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:01 p.m.

2. Invocation

Led by Mr. Grice

3. Pledge of Allegiance

Led by Mr. Bagley

4. Roll Call

Present:

Justin Chance
Brent Thor
Sandy Wagner
Georgette Whatley
Brad Spratt
Chris Grice
Bob Bagley

5. Public Comment

There were no comments from the public.

6. Special Recognition

NonField – Bill Parsons and Doug Struckmeyer

7. Presentation from Mr. Doug Hooten, CEO of Harris County ESD 11. (Ms. Whatley, Chairperson – MCHD Board)

Mr. Doug Hooten, CEO of Harris County ESD 11 gave an update to the board.

8. Presentation of Investment report for quarter ending June 30, 2021. (Mr. Grice, Treasurer - MCHD Board)

Ms. Emily Upshaw with Valleyview Consulting presented the Investment Report for quarter ending June 2021.

9. **CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**

Mr. Randy Johnson, CEO presented a report to the board.

10. **Presentation of HR Turnover Report. (Mr. Chance, Chair – Personnel Committee)**

Mr. Randy Johnson, CEO and Mrs. Katlyn McDonald, Human Resources Generalist presented the HR Turnover report to the board.

11. **Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)**

- **HR 25-111 Use of Preferred First Name Policy**
- **HR 25-315 Paid Quarantined Leave Policy**
- **HR 25-423 Anti-Sexual Harassment Policy**

Mr. Chance made a motion to table District Policy, HR 25-111 Use of Preferred First Name Policy until MCHD can get resolved certifications and names on ID's matching certifications.

Mr. Spratt offered a second and motion passed unanimously

Mr. Chance made a motion to consider and act on District Policy, HR 25-315 Paid Quarantined Leave policy. Mr. Thor offered a second and motion passed unanimously.

Mr. Chance made a motion to consider and act on District Policy, HR 25-423 Anti Sexual Harassment Policy. Mr. Thor offered a second and motion passed unanimously.

12. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**

Mr. James Campbell, EMS Chief presented the EMS report to the board.

13. **EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)**

Mr. James Campbell, EMS Chief gave an EMS Advisory Committee update to the board.

14. **COO Report to include updates on facilities, radio system, materials management, staff activities, community paramedicine, and IT.**

Mrs. Melissa Miller, COO presented a report to the board.

15. **Consider and act on approval of Interlocal agreement with City of Conroe for backup dispatch center. (Mr. Spratt, Chair – PADCOM Committee)**

Mr. Spratt made a motion to consider and act on approval of Interlocal agreement with City of Conroe for backup dispatch center. Mr. Chance offered a second and motion passed unanimously

16. **Consider and act on Purchase of Cisco Wireless Network Controllers. (Mr. Spratt, Chair – PADCOM Committee)**

Mr. Spratt made a motion to consider and act on Purchase of Cisco Wireless Network Controllers. Mr. Chance offered a second. After board discussion motion passed unanimously.

- 17. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.**

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report to the board.

- 18. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Thor offered a second and motion passed unanimously.

- 19. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Spratt offered a second and motion passed unanimously.

- 20. Presentation of preliminary Financial Report for nine months ended June 30, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.**

Mr. Brett Allen, CFO presented financial report to the board.

- 21. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. (Mr. Grice, Treasurer - MCHD Board)**

Mr. Grice made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. Mr. Chance offered a second and motion passed unanimously.

- 22. Consider and act on Accounting Policy: (Mr. Grice, Treasurer – MCHD Board)**
- **ACC 05-105 Travel Policy**

Mr. Grice made a motion to consider and act on Accounting Policy – ACC 05-105 Travel Policy. Mr. Chance offered a second and motion passed unanimously.

- 23. Consider and act on ratification payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)**

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Thor offered a second and motion passed unanimously.

- 24. Consider and act on IT items that have been previously salvaged. (Mr. Grice, Treasurer - MCHD Board)**

Mr. Grice made a motion to consider and act on IT items that have been previously salvaged. Mr. Thor offered a second. After board discussion motion passed unanimously.

25. Consider and act on Salvage and Surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Grice made a motion to consider and act on Salvage and Surplus. Mr. Spratt offered a second and motion passed unanimously.

26. Secretary's Report – June 22, 2021 Regular BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)

Mrs. Wagner made a motion to consider and act on the minutes for June 22, 2021 Regular BOD meeting. Mr. Spratt offered a second and motion passed unanimously.

27. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- **To discuss and take action if needed on real estate property Caney Creek, Station 33 under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
- **To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
- **To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.**

Ms. Whatley made a motion to convene into executive session at 5:11 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss and take action if needed on real estate property Caney Creek, Station 33 under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.

28. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)

The board reconvened from executive session at 5:53 p.m.

Ms. Whatley advised no action was to be taken.

29. Adjourn.

The board adjourned at 5:53 p.m.

Sandy Wagner, Secretary

**MINUTES OF EMERGENCY SPECIAL MEETING
OF THE BOARD OF DIRECTORS OF THE
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The emergency special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 3:00 p.m., August 11, 2021, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

1. Call to Order

Meeting called to order at 3:00 p.m. by Mrs. Sandy Wagner

2. Roll Call

Present

Justin Chance – *Attended remote via Zoom*
Brent Thor – *Attended remote via Zoom*
Sandy Wagner
Georgette Whatley - *Attended remote via Zoom*
Brad Spratt – *Attended remote via Zoom*
Chris Grice – *Attended remote via Zoom*
Bob Bagley– *Attended remote via Zoom*

3. Consider and act on approval of the bonus for EMS field and Alarm for perfect attendance.

Chief Campbell and CEO Randy Johnson urged the Board to consider the District staff's proposed bonus of \$3,500 for EMS field and \$1,750 for alarm personnel for perfect attendance over 8 weeks. They reported that the current rise in COVID cases have exhausted the District's EMS personnel resources and the District needs every available EMS member working in order to serve the public and provide the care necessary to address the emergency calls over the next 8 weeks. The emergency bonus would serve as an incentive to keep the staff numbers up during this critical time. Brett Allen reported that these bonuses would be paid in the 2021-2022 budget year.

Mrs. Wagner made a motion to consider and act on emergency approval of the bonus for EMS field and Alarm for perfect attendance over 8 weeks. Mr. Grice offered a second.

After further discussion, Mr. Thor made a motion to amend the original motion for approval of the budget funds to a maximum not to exceed \$1.25 million pending approval of a final plan submitted by the administration. Mr. Bagley offered a second.

Following more discussion by the board, Mr. Thor made an amendment to his amended motion for the bonus program not to exceed 4 weeks and 4 weeks for staff. Mr. Grice offered a second.

After further board discussion, the motion to amend the amendment to the original motion passed with a roll call vote as follows.

Justin Chance	Yes
Brent Thor	Yes
Sandy Wagner	No
Georgette Whatley	Yes
Brad Spratt	Yes
Chris Grice	Yes
Bob Bagley	Yes

Thereupon, the board was asked to consider the amendment as amended. After board discussion the motion passed with a roll call vote as follows.

Justin Chance	Yes
Brent Thor	Yes
Sandy Wagner	No
Georgette Whatley	Yes
Brad Spratt	Yes
Chris Grice	Yes
Bob Bagley	Yes

With the passage of the amended amendment, the board was asked to vote on Mrs. Wagner's original motion, as amended. After board discussion the motion passed, as amended, with a roll call vote as follows.

Justin Chance	Yes
Brent Thor	Yes
Sandy Wagner	No
Georgette Whatley	Yes
Brad Spratt	Yes
Chris Grice	Yes
Bob Bagley	Yes

4. Adjourn

Meeting adjourned at 3:35 p.m.

Sandy Wagner, Secretary

**MINUTES OF A SPECIAL MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., August 12, 2021, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Roll Call

Present

Bob Bagley
Chris Grice
Brad Spratt
Georgette Whatley
Sandy Wagner
Justin Chance

Not Present

Brent Thor

3. Present, consider and take action if necessary upon the proposed tax rate for the Fiscal Year Ending September 30, 2022; if the proposed tax rate will exceed the rollback rate of the effective rate (whichever is lower), take record vote and schedule public hearing. (Ms. Whatley, Chairperson – MCHD Board)

Ms. Tammy McRae, Montgomery County Tax Assessor made a presentation to the board.

Mr. Grice made a motion to move forward with a proposed tax rate not to exceed \$0.0587 per \$100 for Montgomery County Hospital District for the Fiscal Year Ending September 30, 2022. Mr. Bagley offered a second. After board discussion motion passed with a roll call vote.

Mr. Chance	Aye
Mrs. Wagner	Aye
Ms. Whatley	Aye
Mr. Spratt	Aye
Mr. Grice	Aye
Mr. Bagley	Aye

4. Adjourn

Meeting adjourned at 4:07 p.m.

Sandy Wagner, Secretary

Agenda Item # 25



To: Board of Directors

From: Randy Johnson, CEO

Date: August 24, 2021

Re: Convene into Executive Session

Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To discuss and take action if needed on personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.

Agenda Item # 26



To: Board of Directors

From: Randy Johnson, CEO

Date: August 24, 2021

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)