

Montgomery County Hospital District

Balance Sheet

As of May 31, 2021

Fund 10
05/31/2021

ASSETS

Cash and Equivalents

| | | |
|--------------|----------------------------|-----------------|
| 10-000-10100 | Petty Cash-Adm.-BS | \$1,950.00 |
| 10-000-11401 | Operating Account-WF-BS | \$2,953,962.45 |
| 10-000-12400 | Investments-MMA-BS | \$2,043,073.70 |
| 10-000-12500 | Investments-MMDA-BS | \$5,111,893.85 |
| 10-000-13100 | Texpool-District-BS | \$5,966,531.59 |
| 10-000-13300 | Investments-WF Bank-BS | \$15,685,428.08 |
| 10-000-13400 | Texstar Investment Pool-BS | \$5,955,279.28 |
| 10-000-13500 | Investments - BS | \$14,071,286.49 |

Total Cash and Equivalents \$51,789,405.44

Receivables

| | | |
|--------------|-----------------------------------|------------------|
| 10-000-14100 | A/R-EMS Billings-BS | \$7,784,978.24 |
| 10-000-14200 | Allowance for Bad Debts-BS | (\$2,481,201.10) |
| 10-000-14300 | A/R-Other-BS | \$1,860,039.06 |
| 10-000-14305 | A/R Employee-BS | \$6,512.34 |
| 10-000-14525 | Receivable from Component Unit-BS | \$119,009.64 |
| 10-000-14700 | Taxes Receivable-BS | \$1,737,357.43 |
| 10-000-14750 | Allowance for bad debt-tax rev-BS | (\$283,898.16) |

Total Receivables \$8,742,797.45

Other Assets

| | | |
|--------------|---------------------|--------------|
| 10-000-14900 | Prepaid Expenses-BS | \$179,785.27 |
| 10-000-15000 | Inventory-BS | \$926,513.14 |

Total Other Assets \$1,106,298.41

TOTAL ASSETS

\$61,638,501.30

LIABILITIES

Current Liabilities

| | | |
|--------------|--------------------------------|----------------|
| 10-000-20500 | Accounts Payable-BS | \$442,221.59 |
| 10-000-20600 | Accounts Payable-Other-BS | \$6,218.69 |
| 10-000-21000 | Accrued Expenditures-BS | \$2,309,211.15 |
| 10-000-21400 | Accrued Payroll-BS | \$764,385.56 |
| 10-000-21525 | P/R-United Way Deductions-BS | \$5,184.44 |
| 10-000-21585 | P/R-Flexible Spending-BS-BS | \$2,326.07 |
| 10-000-21590 | P/R-Premium Cancer/Accident-BS | \$43.21 |
| 10-000-21595 | P/R-Health Savings-BS-BS | (\$8,744.29) |
| 10-000-21650 | TCDRS Defined Benefit Plan-BS | \$356,782.14 |

Total Current Liabilities \$3,877,628.56

Deferred Liabilities

| | | |
|--------------|-------------------------|----------------|
| 10-000-23000 | Deferred Tax Revenue-BS | \$1,453,459.27 |
| 10-000-23200 | Deferred Revenue-BS | \$379,634.18 |

Total Deferred Liabilities \$1,833,093.45

Montgomery County Hospital District

Balance Sheet

As of May 31, 2021

| | | Fund 10 |
|--------------------------------------|------------------------------------|------------------------|
| | | 05/31/2021 |
| | | <hr/> |
| TOTAL LIABILITIES | | \$5,710,722.01 |
| CAPITAL | | |
| 10-000-30225 | Assigned - Open Purchase Orders-BS | \$3,373,752.67 |
| 10-000-30400 | Nonspendable - Inventory-BS | \$926,513.14 |
| 10-000-30700 | Nonspendable - Prepaids-BS | \$179,785.27 |
| 10-000-32001 | Committed - Uncompensated Care-BS | \$7,500,000.00 |
| 10-000-32002 | Committed - Capital Replacement-BS | \$1,900,000.00 |
| 10-000-32003 | Committed - Capital Maintenance-BS | \$100,000.00 |
| 10-000-32004 | Committed - Catastrophic Events-BS | \$5,000,000.00 |
| 10-000-39000 | Unassigned Fund Balance-MCHD-BS | \$36,947,728.21 |
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| TOTAL CAPITAL | | \$55,927,779.29 |
| TOTAL LIABILITIES AND CAPITAL | | \$61,638,501.30 |
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Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| Revenue | | | | | | | | | |
| Tax Revenue | | | | | | | | | |
| Tax Revenue | \$195,233.73 | \$248,615.00 | (\$53,381.27) | \$35,771,629.59 | \$35,701,000.00 | \$70,629.59 | \$36,098,667.00 | 99.09% | \$327,037.41 |
| Delinquent Tax Revenue | \$18,631.69 | \$25,219.00 | (\$6,587.31) | \$230,160.53 | \$319,413.00 | (\$89,252.47) | \$405,651.00 | 56.74% | \$175,490.47 |
| Penalties and Interest | \$29,086.59 | \$36,393.00 | (\$7,306.41) | \$213,537.72 | \$231,783.00 | (\$18,245.28) | \$324,343.00 | 65.84% | \$110,805.28 |
| Miscellaneous Tax Revenue | \$0.00 | \$0.00 | \$0.00 | \$10,966.59 | \$0.00 | \$10,966.59 | \$0.00 | 0.00% | (\$10,966.59) |
| Total Tax Revenue | \$242,952.01 | \$310,227.00 | (\$67,274.99) | \$36,226,294.43 | \$36,252,196.00 | (\$25,901.57) | \$36,828,661.00 | 98.36% | \$602,366.57 |
| EMS Net Revenue | | | | | | | | | |
| Advanced Life Support Revenue | \$2,957,944.79 | \$2,299,529.00 | \$658,415.79 | \$22,565,005.04 | \$17,921,020.00 | \$4,643,985.04 | \$26,970,122.00 | 83.67% | \$4,405,116.96 |
| Basic Life Support Revenue | \$688,710.63 | \$408,233.00 | \$280,477.63 | \$4,646,569.38 | \$3,183,670.00 | \$1,462,899.38 | \$4,790,530.00 | 96.99% | \$143,960.62 |
| Transfer Service Fees | \$3,783.73 | \$61,845.00 | (\$58,061.27) | \$132,385.77 | \$486,780.00 | (\$354,394.23) | \$730,170.00 | 18.13% | \$597,784.23 |
| Non-Transport Fees | \$16,375.00 | \$28,859.00 | (\$12,484.00) | \$173,261.98 | \$224,899.00 | (\$51,637.02) | \$338,509.00 | 51.18% | \$165,247.02 |
| Contractual Allowance | (\$1,217,472.10) | (\$744,686.00) | (\$472,786.10) | (\$9,449,569.86) | (\$5,805,677.00) | (\$3,643,892.86) | (\$8,736,283.00) | 108.16% | \$713,286.86 |
| Provision for Bad Debt | (\$996,049.11) | (\$728,528.00) | (\$267,521.11) | (\$6,757,803.41) | (\$5,679,555.00) | (\$1,078,248.41) | (\$8,546,575.00) | 79.07% | (\$1,788,771.59) |
| Recovery of Bad Debt - EMS | \$11,923.29 | \$22,140.00 | (\$10,216.71) | \$97,552.28 | \$172,580.00 | (\$75,027.72) | \$259,708.00 | 37.56% | \$162,155.72 |
| Total EMS Net Revenue | \$1,465,216.23 | \$1,347,392.00 | \$117,824.23 | \$11,407,401.18 | \$10,503,717.00 | \$903,684.18 | \$15,806,181.00 | 72.17% | \$4,398,779.82 |
| Other Revenue | | | | | | | | | |
| Investment Income - MCHD | \$8,315.26 | \$6,849.00 | \$1,466.26 | \$107,784.29 | \$53,905.00 | \$53,879.29 | \$76,216.00 | 141.42% | (\$31,568.29) |
| Interest Income | \$896.67 | \$785.00 | \$111.67 | \$6,733.71 | \$6,589.00 | \$144.71 | \$9,620.00 | 70.00% | \$2,886.29 |
| Tobacco Settlement Proceeds | \$0.00 | \$0.00 | \$0.00 | \$728,945.43 | \$600,000.00 | \$128,945.43 | \$600,000.00 | 121.49% | (\$128,945.43) |
| Weyland Bldg. Land Lease | \$0.00 | \$0.00 | \$0.00 | \$16,531.02 | \$16,532.00 | (\$0.98) | \$33,064.00 | 50.00% | \$16,532.98 |
| Miscellaneous Income | \$6,592.44 | \$4,400.00 | \$2,192.44 | \$794,439.90 | \$62,000.00 | \$732,439.90 | \$207,610.00 | 382.66% | (\$586,829.90) |
| Rx Discount Card Royalties | \$62.50 | \$80.00 | (\$17.50) | \$500.00 | \$640.00 | (\$140.00) | \$960.00 | 52.08% | \$460.00 |
| Tenant Rent Income | \$9,298.42 | \$9,198.00 | \$100.42 | \$74,387.36 | \$73,588.00 | \$799.36 | \$110,383.00 | 67.39% | \$35,995.64 |
| P.A. Processing Fees | \$0.00 | \$150.00 | (\$150.00) | \$0.00 | \$1,200.00 | (\$1,200.00) | \$1,800.00 | 0.00% | \$1,800.00 |
| Contract Revenue (Net) | \$0.00 | \$0.00 | \$0.00 | \$168,114.10 | \$162,376.00 | \$5,738.10 | \$162,376.00 | 103.53% | (\$5,738.10) |
| 1115 Waiver - Paramedicine | \$13,500.00 | \$120,000.00 | (\$106,500.00) | \$914,700.00 | \$960,000.00 | (\$45,300.00) | \$1,440,000.00 | 63.52% | \$525,300.00 |
| Education/Training Revenue | (\$700.00) | \$4,500.00 | (\$5,200.00) | \$140,221.09 | \$177,050.00 | (\$36,828.91) | \$219,000.00 | 64.03% | \$78,778.91 |
| Stand-By Fees | \$300.00 | \$1,563.00 | (\$1,263.00) | \$36,150.00 | \$12,500.00 | \$23,650.00 | \$18,750.00 | 192.80% | (\$17,400.00) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|-------------------------------------|-------------------------------------|---------------------------------------|-------------------------------|-------------------------------|------------------------------|------------------------------------|-----------------------------------|--|
| EMS - Trauma Fund Income | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$30,000.00 | 0.00% | \$30,000.00 |
| Ambulance Supplemental Payment Program | \$0.00 | \$0.00 | \$0.00 | \$498,657.00 | \$498,657.00 | \$0.00 | \$498,657.00 | 100.00% | \$0.00 |
| Management Fee Revenue | \$8,333.33 | \$8,333.00 | \$0.33 | \$66,666.64 | \$66,666.00 | \$0.64 | \$100,000.00 | 66.67% | \$33,333.36 |
| Employee Medical Premiums | \$102,440.87 | \$92,174.00 | \$10,266.87 | \$824,571.06 | \$787,404.00 | \$37,167.06 | \$1,198,262.00 | 68.81% | \$373,690.94 |
| Dispatch Fees | \$9,744.00 | \$7,000.00 | \$2,744.00 | \$77,439.00 | \$56,000.00 | \$21,439.00 | \$222,500.00 | 34.80% | \$145,061.00 |
| MDC Revenue - First Responders | \$0.00 | \$2,900.00 | (\$2,900.00) | \$84,037.50 | \$45,400.00 | \$38,637.50 | \$57,000.00 | 147.43% | (\$27,037.50) |
| Inter Local 800 Mhz | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$180,000.00 | 0.00% | \$180,000.00 |
| VHF Project Revenue | \$10,152.96 | \$10,153.00 | (\$0.04) | \$80,906.90 | \$80,918.00 | (\$11.10) | \$121,640.00 | 66.51% | \$40,733.10 |
| Tower Contract Revenue | \$23,335.62 | \$23,434.00 | (\$98.38) | \$185,003.03 | \$185,770.00 | (\$766.97) | \$279,527.00 | 66.18% | \$94,523.97 |
| Gain/Loss on Sale of Assets | \$10,105.00 | \$0.00 | \$10,105.00 | \$38,875.00 | \$0.00 | \$38,875.00 | \$0.00 | 0.00% | (\$38,875.00) |
| Total Other Revenue | <u>\$202,377.07</u> | <u>\$291,519.00</u> | <u>(\$89,141.93)</u> | <u>\$4,844,663.03</u> | <u>\$3,847,195.00</u> | <u>\$997,468.03</u> | <u>\$5,567,365.00</u> | <u>87.02%</u> | <u>\$722,701.97</u> |
| Total Revenues | <u>\$1,910,545.31</u> | <u>\$1,949,138.00</u> | <u>(\$38,592.69)</u> | <u>\$52,478,358.64</u> | <u>\$50,603,108.00</u> | <u>\$1,875,250.64</u> | <u>\$58,202,207.00</u> | <u>90.17%</u> | <u>\$5,723,848.36</u> |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$1,978,487.48 | \$1,927,064.00 | \$51,423.48 | \$15,162,201.64 | \$15,202,906.00 | (\$40,704.36) | \$22,897,677.00 | 66.22% | \$7,735,475.36 |
| Overtime Pay | \$264,346.83 | \$228,766.00 | \$35,580.83 | \$2,302,984.72 | \$1,791,856.00 | \$511,128.72 | \$2,651,181.00 | 86.87% | \$348,196.28 |
| Paid Time Off | \$213,107.49 | \$210,115.00 | \$2,992.49 | \$2,029,225.98 | \$1,628,731.00 | \$400,494.98 | \$2,530,988.00 | 80.18% | \$501,762.02 |
| Stipend Pay | \$13,542.24 | \$12,964.00 | \$578.24 | \$443,042.60 | \$103,712.00 | \$339,330.60 | \$155,578.00 | 284.77% | (\$287,464.60) |
| Payroll Taxes | \$179,677.38 | \$176,038.00 | \$3,639.38 | \$1,450,880.94 | \$1,385,819.00 | \$65,061.94 | \$2,089,429.00 | 69.44% | \$638,548.06 |
| TCDRS Plan | \$160,900.33 | \$155,582.00 | \$5,318.33 | \$1,303,619.91 | \$1,224,765.00 | \$78,854.91 | \$1,846,602.00 | 70.60% | \$542,982.09 |
| Health & Dental | \$45,168.36 | \$56,446.00 | (\$11,277.64) | \$546,160.31 | \$576,074.00 | (\$29,913.69) | \$801,858.00 | 68.11% | \$255,697.69 |
| Health Insurance Claims | \$406,799.43 | \$310,703.00 | \$96,096.43 | \$3,019,888.98 | \$2,441,239.00 | \$578,649.98 | \$3,684,051.00 | 81.97% | \$664,162.02 |
| Health Insurance Admin Fees | \$106,501.14 | \$63,982.00 | \$42,519.14 | \$506,347.67 | \$507,251.00 | (\$903.33) | \$763,179.00 | 66.35% | \$256,831.33 |
| Total Payroll Expenses | <u>\$3,368,530.68</u> | <u>\$3,141,660.00</u> | <u>\$226,870.68</u> | <u>\$26,764,352.75</u> | <u>\$24,862,353.00</u> | <u>\$1,901,999.75</u> | <u>\$37,420,543.00</u> | <u>71.52%</u> | <u>\$10,656,190.25</u> |
| Operating Expenses | | | | | | | | | |
| Unemployment Expense | \$1,199.00 | \$1,000.00 | \$199.00 | \$15,618.40 | \$8,000.00 | \$7,618.40 | \$12,000.00 | 130.15% | (\$3,618.40) |
| Accident Repair | \$67.09 | \$800.00 | (\$732.91) | \$28,287.77 | \$28,300.00 | (\$12.23) | \$30,000.00 | 94.29% | \$1,712.23 |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| Accounting/Auditing Fees | \$5,400.00 | \$5,400.00 | \$0.00 | \$40,900.00 | \$40,900.00 | \$0.00 | \$45,900.00 | 89.11% | \$5,000.00 |
| Advertising | \$0.00 | \$500.00 | (\$500.00) | \$2,841.90 | \$2,450.00 | \$391.90 | \$10,580.00 | 26.86% | \$7,738.10 |
| Ambulance Supplemental IGT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$207,774.00 | (\$207,774.00) | \$207,774.00 | 0.00% | \$207,774.00 |
| Bank Charges | \$0.00 | \$425.00 | (\$425.00) | \$360.48 | \$3,400.00 | (\$3,039.52) | \$5,100.00 | 7.07% | \$4,739.52 |
| Credit Card Processing Fee | \$4,045.13 | \$3,235.00 | \$810.13 | \$14,719.85 | \$14,555.00 | \$164.85 | \$21,512.00 | 68.43% | \$6,792.15 |
| Bio-Waste Removal | \$3,493.08 | \$3,046.00 | \$447.08 | \$23,334.46 | \$25,118.00 | (\$1,783.54) | \$37,552.00 | 62.14% | \$14,217.54 |
| Books/Materials | \$4,647.15 | \$11,253.00 | (\$6,605.85) | \$32,143.16 | \$106,653.00 | (\$74,509.84) | \$195,890.00 | 16.41% | \$163,746.84 |
| Business Licenses | \$821.64 | \$1,226.00 | (\$404.36) | \$8,783.93 | \$13,060.00 | (\$4,276.07) | \$28,934.00 | 30.36% | \$20,150.07 |
| Capital Lease Expense | \$19,371.34 | \$20,459.00 | (\$1,087.66) | \$149,122.30 | \$162,426.00 | (\$13,303.70) | \$191,528.00 | 77.86% | \$42,405.70 |
| Collection Fees | \$2,631.60 | \$8,927.00 | (\$6,295.40) | \$32,149.12 | \$57,289.00 | (\$25,139.88) | \$93,000.00 | 34.57% | \$60,850.88 |
| Community Education | \$0.00 | \$983.00 | (\$983.00) | \$2,525.15 | \$8,150.62 | (\$5,625.47) | \$15,534.62 | 16.26% | \$13,009.47 |
| Computer Maintenance | \$0.00 | \$0.00 | \$0.00 | \$375,065.51 | \$381,550.00 | (\$6,484.49) | \$479,750.00 | 78.18% | \$104,684.49 |
| Computer Software | \$130,021.81 | \$119,264.00 | \$10,757.81 | \$699,636.14 | \$737,589.00 | (\$37,952.86) | \$1,158,090.00 | 60.41% | \$458,453.86 |
| Computer Software - MDC First Responder | \$0.00 | \$800.00 | (\$800.00) | \$33,822.52 | \$36,600.00 | (\$2,777.48) | \$55,200.00 | 61.27% | \$21,377.48 |
| Computer Supplies/Non-Cap. | \$2,103.62 | \$2,538.00 | (\$434.38) | \$21,654.10 | \$25,941.00 | (\$4,286.90) | \$42,265.00 | 51.23% | \$20,610.90 |
| Conferences - Fees, Travel, & Meals | \$1,085.00 | \$0.00 | \$1,085.00 | \$6,247.00 | \$30,738.00 | (\$24,491.00) | \$48,438.00 | 12.90% | \$42,191.00 |
| Contractual Obligations- County Appraisal | \$0.00 | \$0.00 | \$0.00 | \$145,969.32 | \$144,414.00 | \$1,555.32 | \$288,828.00 | 50.54% | \$142,858.68 |
| Contractual Obligations- Tax Collector Assessm | \$84.21 | \$7,844.00 | (\$7,759.79) | \$95,158.30 | \$62,752.00 | \$32,406.30 | \$94,125.00 | 101.10% | (\$1,033.30) |
| Contractual Obligations- Other | \$24,820.05 | \$29,846.00 | (\$5,025.95) | \$174,989.05 | \$203,472.00 | (\$28,482.95) | \$301,260.00 | 58.09% | \$126,270.95 |
| Customer Property Damage | \$194.84 | \$1,788.00 | (\$1,593.16) | \$2,189.15 | \$5,493.00 | (\$3,303.85) | \$12,850.00 | 17.04% | \$10,660.85 |
| Customer Relations | \$5,603.00 | \$7,900.00 | (\$2,297.00) | \$39,883.12 | \$47,600.00 | (\$7,716.88) | \$72,800.00 | 54.78% | \$32,916.88 |
| Damages/Uninsured Portion | \$2,505.85 | \$0.00 | \$2,505.85 | \$20,250.50 | \$7,766.70 | \$12,483.80 | \$7,766.70 | 260.73% | (\$12,483.80) |
| Disposable Linen | \$6,373.33 | \$8,550.00 | (\$2,176.67) | \$39,108.54 | \$48,720.00 | (\$9,611.46) | \$82,920.00 | 47.16% | \$43,811.46 |
| Disposable Medical Supplies | \$109,454.42 | \$118,081.00 | (\$8,626.58) | \$746,024.37 | \$784,782.48 | (\$38,758.11) | \$1,177,106.48 | 63.38% | \$431,082.11 |
| Drug Supplies | \$13,637.69 | \$26,440.00 | (\$12,802.31) | \$179,111.41 | \$201,628.02 | (\$22,516.61) | \$307,388.02 | 58.27% | \$128,276.61 |
| Dues/Subscriptions | \$1,537.46 | \$3,359.00 | (\$1,821.54) | \$46,245.92 | \$51,471.00 | (\$5,225.08) | \$61,783.00 | 74.85% | \$15,537.08 |
| Durable Medical Equipment | \$7,054.70 | \$39,621.00 | (\$32,566.30) | \$122,250.83 | \$258,076.50 | (\$135,825.67) | \$417,360.50 | 29.29% | \$295,109.67 |
| Employee Health\Wellness | \$498.19 | \$1,113.00 | (\$614.81) | \$15,003.08 | \$20,738.00 | (\$5,734.92) | \$25,186.00 | 59.57% | \$10,182.92 |
| Employee Recognition | \$15,865.39 | \$20,391.00 | (\$4,525.61) | \$75,597.28 | \$94,666.06 | (\$19,068.78) | \$111,467.06 | 67.82% | \$35,869.78 |
| Equipment Rental | \$2,906.87 | \$2,491.00 | \$415.87 | \$7,187.19 | \$7,917.00 | (\$729.81) | \$14,100.00 | 50.97% | \$6,912.81 |
| Fluids & Additives - Auto | \$2,918.79 | \$2,405.00 | \$513.79 | \$16,530.97 | \$16,025.50 | \$505.47 | \$18,146.50 | 91.10% | \$1,615.53 |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| Fuel - Auto | \$62,947.81 | \$59,361.00 | \$3,586.81 | \$350,705.26 | \$441,888.00 | (\$91,182.74) | \$679,336.00 | 51.62% | \$328,630.74 |
| Fuel - Non-Auto | \$0.00 | \$800.00 | (\$800.00) | \$0.00 | \$800.00 | (\$800.00) | \$4,000.00 | 0.00% | \$4,000.00 |
| Hazardous Waste Removal | \$212.25 | \$146.00 | \$66.25 | \$1,335.75 | \$1,334.00 | \$1.75 | \$1,920.00 | 69.57% | \$584.25 |
| Insurance | \$177,380.89 | \$52,349.00 | \$125,031.89 | \$454,949.34 | \$448,297.00 | \$6,652.34 | \$656,975.00 | 69.25% | \$202,025.66 |
| Interest Expense | \$399.03 | \$548.00 | (\$148.97) | \$3,153.18 | \$5,651.00 | (\$2,497.82) | \$7,513.00 | 41.97% | \$4,359.82 |
| Laundry Service & Purchase | \$137.08 | \$153.00 | (\$15.92) | \$1,109.08 | \$1,186.00 | (\$76.92) | \$1,800.00 | 61.62% | \$690.92 |
| Leases/Contracts | \$5,106.21 | \$5,595.00 | (\$488.79) | \$40,878.79 | \$44,760.00 | (\$3,881.21) | \$77,440.00 | 52.79% | \$36,561.21 |
| Legal Fees | \$14,177.25 | \$10,570.00 | \$3,607.25 | \$79,848.01 | \$84,440.00 | (\$4,591.99) | \$126,725.00 | 63.01% | \$46,876.99 |
| Maintenance & Repairs-Buildings | \$55,152.05 | \$46,500.00 | \$8,652.05 | \$283,767.16 | \$273,772.35 | \$9,994.81 | \$370,842.35 | 76.52% | \$87,075.19 |
| Maintenance- Equipment | (\$748.25) | \$452.00 | (\$1,200.25) | \$468,331.50 | \$517,352.00 | (\$49,020.50) | \$708,464.00 | 66.11% | \$240,132.50 |
| Management Fees | \$7,949.42 | \$9,928.00 | (\$1,978.58) | \$64,784.25 | \$88,759.00 | (\$23,974.75) | \$131,805.00 | 49.15% | \$67,020.75 |
| Meals - Business and Travel | \$65.71 | \$281.00 | (\$215.29) | \$33.64 | \$936.00 | (\$902.36) | \$2,060.00 | 1.63% | \$2,026.36 |
| Meeting Expenses | \$363.44 | \$3,616.00 | (\$3,252.56) | \$6,975.62 | \$12,581.00 | (\$5,605.38) | \$30,200.00 | 23.10% | \$23,224.38 |
| Mileage Reimbursements | \$0.00 | \$1,150.00 | (\$1,150.00) | \$1,084.69 | \$4,620.00 | (\$3,535.31) | \$10,690.00 | 10.15% | \$9,605.31 |
| Office Supplies | \$2,437.30 | \$2,035.00 | \$402.30 | \$9,768.12 | \$10,353.00 | (\$584.88) | \$17,620.00 | 55.44% | \$7,851.88 |
| Oil & Lubricants | \$2,067.61 | \$2,050.00 | \$17.61 | \$15,153.00 | \$15,900.00 | (\$747.00) | \$27,600.00 | 54.90% | \$12,447.00 |
| Other Services | \$289.62 | \$375.00 | (\$85.38) | \$2,280.60 | \$3,000.00 | (\$719.40) | \$4,500.00 | 50.68% | \$2,219.40 |
| Other Services - DSRIP | \$0.00 | \$0.00 | \$0.00 | \$18,782.13 | \$118,017.00 | (\$99,234.87) | \$1,117,986.00 | 1.68% | \$1,099,203.87 |
| Oxygen & Gases | \$3,058.28 | \$3,675.00 | (\$616.72) | \$36,736.01 | \$38,571.15 | (\$1,835.14) | \$55,326.15 | 66.40% | \$18,590.14 |
| Postage | \$1,696.40 | \$2,000.00 | (\$303.60) | \$16,810.38 | \$17,200.00 | (\$389.62) | \$25,200.00 | 66.71% | \$8,389.62 |
| Printing Services | \$324.19 | \$2,114.00 | (\$1,789.81) | \$3,015.29 | \$6,234.50 | (\$3,219.21) | \$23,386.50 | 12.89% | \$20,371.21 |
| Professional Fees | \$121,522.67 | \$112,798.00 | \$8,724.67 | \$909,884.98 | \$938,947.09 | (\$29,062.11) | \$1,772,313.41 | 51.34% | \$862,428.43 |
| Radio Repairs - Outsourced (Depot) | \$3,561.58 | \$5,095.00 | (\$1,533.42) | \$11,916.63 | \$19,520.00 | (\$7,603.37) | \$39,900.00 | 29.87% | \$27,983.37 |
| Radio - Parts | \$3,722.51 | \$0.00 | \$3,722.51 | \$44,883.62 | \$45,291.00 | (\$407.38) | \$57,300.00 | 78.33% | \$12,416.38 |
| Radios | \$0.00 | \$2,400.00 | (\$2,400.00) | \$0.00 | \$2,400.00 | (\$2,400.00) | \$12,000.00 | 0.00% | \$12,000.00 |
| Recruit/Investigate | \$1,504.97 | \$3,675.00 | (\$2,170.03) | \$24,775.54 | \$40,320.00 | (\$15,544.46) | \$56,550.00 | 43.81% | \$31,774.46 |
| Rent | \$12,751.00 | \$14,451.00 | (\$1,700.00) | \$102,008.00 | \$114,608.00 | (\$12,600.00) | \$174,212.00 | 58.55% | \$72,204.00 |
| Repair-Equipment | \$273.39 | \$6,535.00 | (\$6,261.61) | \$10,884.07 | \$17,290.00 | (\$6,405.93) | \$55,200.00 | 19.72% | \$44,315.93 |
| Shop Tools | \$2,716.86 | \$2,684.00 | \$32.86 | \$11,346.33 | \$11,359.00 | (\$12.67) | \$16,470.00 | 68.89% | \$5,123.67 |
| Shop Supplies | \$3,061.23 | \$10,978.00 | (\$7,916.77) | \$12,001.60 | \$28,199.00 | (\$16,197.40) | \$54,900.00 | 21.86% | \$42,898.40 |
| Small Equipment & Furniture | \$21,630.35 | \$19,171.00 | \$2,459.35 | \$208,880.06 | \$219,142.24 | (\$10,262.18) | \$492,438.24 | 42.42% | \$283,558.18 |

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|-------------------------------|------------------------------|-------------------------------|--------------------------|-------------------------------|
| Special Events Supplies | \$0.00 | \$0.00 | \$0.00 | \$1,600.95 | \$3,350.00 | (\$1,749.05) | \$3,350.00 | 47.79% | \$1,749.05 |
| Station Supplies | \$1,131.27 | \$8,196.00 | (\$7,064.73) | \$38,147.16 | \$48,309.00 | (\$10,161.84) | \$81,096.00 | 47.04% | \$42,948.84 |
| Supplemental Food | \$0.00 | \$0.00 | \$0.00 | \$852.28 | \$3,000.00 | (\$2,147.72) | \$3,000.00 | 28.41% | \$2,147.72 |
| Telephones-Cellular | \$11,493.73 | \$11,641.00 | (\$147.27) | \$110,962.61 | \$93,453.00 | \$17,509.61 | \$140,013.00 | 79.25% | \$29,050.39 |
| Telephones-Service | \$15,936.34 | \$16,565.00 | (\$628.66) | \$142,317.15 | \$132,520.00 | \$9,797.15 | \$198,780.00 | 71.60% | \$56,462.85 |
| Training/Related Expenses-CE | \$44,726.34 | \$65,924.00 | (\$21,197.66) | \$173,273.55 | \$213,114.70 | (\$39,841.15) | \$394,298.60 | 43.94% | \$221,025.05 |
| Tuition Reimbursement | \$14,814.24 | \$9,600.00 | \$5,214.24 | \$69,821.75 | \$45,300.00 | \$24,521.75 | \$67,450.00 | 103.52% | (\$2,371.75) |
| Travel Expenses | \$3,641.83 | \$994.00 | \$2,647.83 | \$6,036.15 | \$4,425.00 | \$1,611.15 | \$8,400.00 | 71.86% | \$2,363.85 |
| Uniforms | \$13,765.58 | \$43,013.00 | (\$29,247.42) | \$163,437.60 | \$230,111.47 | (\$66,673.87) | \$359,943.47 | 45.41% | \$196,505.87 |
| Utilities | \$30,719.48 | \$35,300.00 | (\$4,580.52) | \$304,491.15 | \$279,030.00 | \$25,461.15 | \$419,360.00 | 72.61% | \$114,868.85 |
| Vehicle-Batteries | \$6,782.54 | \$5,560.00 | \$1,222.54 | \$48,422.34 | \$44,800.00 | \$3,622.34 | \$46,150.00 | 104.92% | (\$2,272.34) |
| Vehicle-Outside Services | \$612.00 | \$480.00 | \$132.00 | \$7,976.43 | \$7,974.00 | \$2.43 | \$9,600.00 | 83.09% | \$1,623.57 |
| Vehicle-Parts | \$31,178.67 | \$46,500.00 | (\$15,321.33) | \$290,833.13 | \$297,085.73 | (\$6,252.60) | \$444,085.73 | 65.49% | \$153,252.60 |
| Vehicle-Registration | \$108.31 | \$234.00 | (\$125.69) | \$1,199.16 | \$1,556.00 | (\$356.84) | \$2,496.00 | 48.04% | \$1,296.84 |
| Vehicle-Tires | \$338.60 | \$1,900.00 | (\$1,561.40) | \$31,286.11 | \$32,900.00 | (\$1,613.89) | \$60,000.00 | 52.14% | \$28,713.89 |
| Vehicle-Towing | \$300.00 | \$0.00 | \$300.00 | \$7,022.50 | \$5,400.00 | \$1,622.50 | \$5,400.00 | 130.05% | (\$1,622.50) |
| Worker's Compensation Insurance | (\$74.87) | \$73,771.00 | (\$73,845.87) | \$268,748.52 | \$221,313.00 | \$47,435.52 | \$295,084.00 | 91.08% | \$26,335.48 |
| Total Operating Expenses | <u>\$1,047,576.16</u> | <u>\$1,150,848.00</u> | <u>(\$103,271.84)</u> | <u>\$8,075,221.99</u> | <u>\$9,082,386.11</u> | <u>(\$1,007,164.12)</u> | <u>\$15,023,314.33</u> | <u>53.75%</u> | <u>\$6,948,092.34</u> |
| | | | | | | | | | |
| Indigent Care Expenses | | | | | | | | | |
| 1115 Medicaid Waiver - Uncompensated Care | \$382,222.79 | \$382,289.00 | (\$66.21) | \$2,247,015.85 | \$3,058,312.00 | (\$811,296.15) | \$4,587,467.00 | 48.98% | \$2,340,451.15 |
| Specialty Healthcare Providers | \$241,433.37 | \$314,296.00 | (\$72,862.63) | \$1,776,711.63 | \$2,514,368.00 | (\$737,656.37) | \$3,771,551.00 | 47.11% | \$1,994,839.37 |
| Total Indigent Care Expenses | <u>\$623,656.16</u> | <u>\$696,585.00</u> | <u>(\$72,928.84)</u> | <u>\$4,023,727.48</u> | <u>\$5,572,680.00</u> | <u>(\$1,548,952.52)</u> | <u>\$8,359,018.00</u> | <u>48.14%</u> | <u>\$4,335,290.52</u> |
| | | | | | | | | | |
| Capital Expenditures | | | | | | | | | |
| Capital Purchases - Land | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$500,000.00 | 0.00% | \$500,000.00 |
| Capital Purchase - Building/Improvements | \$41,056.48 | \$41,057.00 | (\$0.52) | \$691,417.71 | \$691,873.28 | (\$455.57) | \$1,375,428.68 | 50.27% | \$684,010.97 |
| Capital Purchase - Equipment | \$29,710.74 | \$44,500.00 | (\$14,789.26) | \$347,402.55 | \$376,750.00 | (\$29,347.45) | \$1,063,907.00 | 32.65% | \$716,504.45 |
| Capital Purchase - Vehicles | \$0.00 | \$0.00 | \$0.00 | \$16,171.48 | \$7,910.63 | \$8,260.85 | \$7,910.63 | 204.43% | (\$8,260.85) |
| Total Capital Expenditures | <u>\$70,767.22</u> | <u>\$85,557.00</u> | <u>(\$14,789.78)</u> | <u>\$1,054,991.74</u> | <u>\$1,076,533.91</u> | <u>(\$21,542.17)</u> | <u>\$2,947,246.31</u> | <u>35.80%</u> | <u>\$1,892,254.57</u> |
| | | | | | | | | | |
| Total Expenses | <u>\$5,110,530.22</u> | <u>\$5,074,650.00</u> | <u>\$35,880.22</u> | <u>\$39,918,293.96</u> | <u>\$40,593,953.02</u> | <u>(\$675,659.06)</u> | <u>\$63,750,121.64</u> | <u>62.62%</u> | <u>\$23,831,827.68</u> |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| Revenue over Expenditures | (\$3,199,984.91) | (\$3,125,512.00) | (\$74,472.91) | \$12,560,064.68 | \$10,009,154.98 | \$2,550,909.70 | (\$5,547,914.64) | (226.39%) | (\$18,107,979.32) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|-------------------------------------|-------------------------------------|---------------------------------------|------------------------|------------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 001 - Administration | | | | | | | | | |
| Revenue | | | | | | | | | |
| Tax Revenue | | | | | | | | | |
| Tax Revenue | \$195,233.73 | \$248,615.00 | (\$53,381.27) | \$35,771,629.59 | \$35,701,000.00 | \$70,629.59 | \$36,098,667.00 | 99.09% | \$327,037.41 |
| Delinquent Tax Revenue | \$18,631.69 | \$25,219.00 | (\$6,587.31) | \$230,160.53 | \$319,413.00 | (\$89,252.47) | \$405,651.00 | 56.74% | \$175,490.47 |
| Penalties and Interest | \$29,086.59 | \$36,393.00 | (\$7,306.41) | \$213,537.72 | \$231,783.00 | (\$18,245.28) | \$324,343.00 | 65.84% | \$110,805.28 |
| Miscellaneous Tax Revenue | \$0.00 | \$0.00 | \$0.00 | \$10,966.59 | \$0.00 | \$10,966.59 | \$0.00 | 0.00% | (\$10,966.59) |
| Total Tax Revenue | \$242,952.01 | \$310,227.00 | (\$67,274.99) | \$36,226,294.43 | \$36,252,196.00 | (\$25,901.57) | \$36,828,661.00 | 98.36% | \$602,366.57 |
| Other Revenue | | | | | | | | | |
| Investment Income - MCHD | \$8,315.26 | \$6,849.00 | \$1,466.26 | \$107,784.29 | \$53,905.00 | \$53,879.29 | \$76,216.00 | 141.42% | (\$31,568.29) |
| Tobacco Settlement Proceeds | \$0.00 | \$0.00 | \$0.00 | \$728,945.43 | \$600,000.00 | \$128,945.43 | \$600,000.00 | 121.49% | (\$128,945.43) |
| Weyland Bldg. Land Lease | \$0.00 | \$0.00 | \$0.00 | \$16,531.02 | \$16,532.00 | (\$0.98) | \$33,064.00 | 50.00% | \$16,532.98 |
| Miscellaneous Income | \$0.00 | \$0.00 | \$0.00 | \$5,194.09 | \$0.00 | \$5,194.09 | \$0.00 | 0.00% | (\$5,194.09) |
| Tenant Rent Income | \$9,298.42 | \$9,198.00 | \$100.42 | \$74,387.36 | \$73,588.00 | \$799.36 | \$110,383.00 | 67.39% | \$35,995.64 |
| Management Fee Revenue | \$8,333.33 | \$8,333.00 | \$0.33 | \$66,666.64 | \$66,666.00 | \$0.64 | \$100,000.00 | 66.67% | \$33,333.36 |
| Total Other Revenue | \$25,947.01 | \$24,380.00 | \$1,567.01 | \$999,508.83 | \$810,691.00 | \$188,817.83 | \$919,663.00 | 108.68% | (\$79,845.83) |
| Total Revenues | \$268,899.02 | \$334,607.00 | (\$65,707.98) | \$37,225,803.26 | \$37,062,887.00 | \$162,916.26 | \$37,748,324.00 | 98.62% | \$522,520.74 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$52,440.00 | \$56,627.00 | (\$4,187.00) | \$438,401.37 | \$443,882.00 | (\$5,480.63) | \$666,736.00 | 65.75% | \$228,334.63 |
| Paid Time Off | \$9,736.65 | \$7,666.00 | \$2,070.65 | \$66,607.04 | \$60,090.00 | \$6,517.04 | \$91,560.00 | 72.75% | \$24,952.96 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$4,000.00 | \$0.00 | \$4,000.00 | \$0.00 | 0.00% | (\$4,000.00) |
| Payroll Taxes | \$4,575.31 | \$4,758.00 | (\$182.69) | \$31,099.61 | \$37,295.00 | (\$6,195.39) | \$56,115.00 | 55.42% | \$25,015.39 |
| TCDRS Plan | \$4,058.56 | \$4,205.00 | (\$146.44) | \$33,401.83 | \$32,961.00 | \$440.83 | \$49,594.00 | 67.35% | \$16,192.17 |
| Total Payroll Expenses | \$70,810.52 | \$73,256.00 | (\$2,445.48) | \$573,509.85 | \$574,228.00 | (\$718.15) | \$864,005.00 | 66.38% | \$290,495.15 |
| Operating Expenses | | | | | | | | | |
| Advertising | \$0.00 | \$300.00 | (\$300.00) | \$2,841.90 | \$600.00 | \$2,241.90 | \$600.00 | 473.65% | (\$2,241.90) |
| Bank Charges | \$0.00 | \$425.00 | (\$425.00) | \$360.48 | \$3,400.00 | (\$3,039.52) | \$5,100.00 | 7.07% | \$4,739.52 |
| Books/Materials | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$700.00 | (\$700.00) | \$900.00 | 0.00% | \$900.00 |
| Community Education | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | (\$2,000.00) | \$4,000.00 | 0.00% | \$4,000.00 |
| Computer Software | \$9.99 | \$37.00 | (\$27.01) | \$597.78 | \$1,356.00 | (\$758.22) | \$1,504.00 | 39.75% | \$906.22 |
| Conferences - Fees, Travel, & Meals | \$1,085.00 | \$0.00 | \$1,085.00 | \$2,254.00 | \$1,740.00 | \$514.00 | \$1,740.00 | 129.54% | (\$514.00) |
| Contractual Obligations- County Appraisal | \$0.00 | \$0.00 | \$0.00 | \$145,969.32 | \$144,414.00 | \$1,555.32 | \$288,828.00 | 50.54% | \$142,858.68 |
| Contractual Obligations- Tax Collector Assessor | \$84.21 | \$7,844.00 | (\$7,759.79) | \$95,158.30 | \$62,752.00 | \$32,406.30 | \$94,125.00 | 101.10% | (\$1,033.30) |
| Dues/Subscriptions | \$452.47 | \$1,925.00 | (\$1,472.53) | \$3,149.45 | \$4,537.00 | (\$1,387.55) | \$5,440.00 | 57.89% | \$2,290.55 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,725.00 | (\$1,725.00) | \$1,725.00 | 0.00% | \$1,725.00 |
| Insurance | \$177,380.89 | \$52,349.00 | \$125,031.89 | \$454,949.34 | \$448,297.00 | \$6,652.34 | \$656,975.00 | 69.25% | \$202,025.66 |
| Legal Fees | \$2,700.00 | \$6,800.00 | (\$4,100.00) | \$56,571.45 | \$54,400.00 | \$2,171.45 | \$81,600.00 | 69.33% | \$25,028.55 |
| Meals - Business and Travel | \$65.71 | \$65.00 | \$0.71 | \$33.64 | \$520.00 | (\$486.36) | \$780.00 | 4.31% | \$746.36 |
| Meeting Expenses | \$268.71 | \$0.00 | \$268.71 | \$1,052.43 | \$0.00 | \$1,052.43 | \$600.00 | 175.41% | (\$452.43) |
| Mileage Reimbursements | \$0.00 | \$100.00 | (\$100.00) | \$0.00 | \$800.00 | (\$800.00) | \$1,200.00 | 0.00% | \$1,200.00 |
| Printing Services | \$0.00 | \$150.00 | (\$150.00) | \$0.00 | \$300.00 | (\$300.00) | \$300.00 | 0.00% | \$300.00 |
| Professional Fees | \$750.00 | \$0.00 | \$750.00 | \$1,920.00 | \$0.00 | \$1,920.00 | \$0.00 | 0.00% | (\$1,920.00) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| Telephones-Cellular | \$245.01 | \$244.00 | \$1.01 | \$1,706.67 | \$1,952.00 | (\$245.33) | \$2,928.00 | 58.29% | \$1,221.33 |
| Training/Related Expenses-CE | \$0.00 | \$960.00 | (\$960.00) | \$720.00 | \$960.00 | (\$240.00) | \$960.00 | 75.00% | \$240.00 |
| Travel Expenses | \$0.00 | \$10.00 | (\$10.00) | \$0.00 | \$80.00 | (\$80.00) | \$120.00 | 0.00% | \$120.00 |
| Total Operating Expenses | \$183,041.99 | \$71,209.00 | \$111,832.99 | \$767,284.76 | \$730,533.00 | \$36,751.76 | \$1,149,425.00 | 66.75% | \$382,140.24 |
| Total Expenses | \$253,852.51 | \$144,465.00 | \$109,387.51 | \$1,340,794.61 | \$1,304,761.00 | \$36,033.61 | \$2,013,430.00 | 66.59% | \$672,635.39 |
| Revenue over Expeditures | \$15,046.51 | \$190,142.00 | (\$175,095.49) | \$35,885,008.65 | \$35,758,126.00 | \$126,882.65 | \$35,734,894.00 | 100.42% | (\$150,114.65) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 002 - HCAP | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Rx Discount Card Royalties | \$62.50 | \$80.00 | (\$17.50) | \$500.00 | \$640.00 | (\$140.00) | \$960.00 | 52.08% | \$460.00 |
| P.A. Processing Fees | \$0.00 | \$150.00 | (\$150.00) | \$0.00 | \$1,200.00 | (\$1,200.00) | \$1,800.00 | 0.00% | \$1,800.00 |
| Total Other Revenue | \$62.50 | \$230.00 | (\$167.50) | \$500.00 | \$1,840.00 | (\$1,340.00) | \$2,760.00 | 18.12% | \$2,260.00 |
| Total Revenues | \$62.50 | \$230.00 | (\$167.50) | \$500.00 | \$1,840.00 | (\$1,340.00) | \$2,760.00 | 18.12% | \$2,260.00 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$51,800.07 | \$52,860.00 | (\$1,059.93) | \$398,489.27 | \$415,024.00 | (\$16,534.73) | \$641,038.00 | 62.16% | \$242,548.73 |
| Overtime Pay | (\$3.66) | \$95.00 | (\$98.66) | \$498.92 | \$745.00 | (\$246.08) | \$1,119.00 | 44.59% | \$620.08 |
| Paid Time Off | \$7,308.02 | \$8,236.00 | (\$927.98) | \$79,431.88 | \$61,583.00 | \$17,848.88 | \$90,350.00 | 87.92% | \$10,918.12 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$12,000.00 | \$0.00 | \$12,000.00 | \$0.00 | 0.00% | (\$12,000.00) |
| Payroll Taxes | \$4,218.70 | \$4,528.00 | (\$309.30) | \$35,222.63 | \$35,324.00 | (\$101.37) | \$54,205.00 | 64.98% | \$18,982.37 |
| TCDRS Plan | \$3,789.07 | \$4,002.00 | (\$212.93) | \$32,116.08 | \$31,219.00 | \$897.08 | \$47,906.00 | 67.04% | \$15,789.92 |
| Total Payroll Expenses | \$67,112.20 | \$69,721.00 | (\$2,608.80) | \$557,758.78 | \$543,895.00 | \$13,863.78 | \$834,618.00 | 66.83% | \$276,859.22 |
| Operating Expenses | | | | | | | | | |
| Advertising | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$7,530.00 | 0.00% | \$7,530.00 |
| Business Licenses | \$227.64 | \$106.00 | \$121.64 | \$931.93 | \$1,529.00 | (\$597.07) | \$1,529.00 | 60.95% | \$597.07 |
| Community Education | \$0.00 | \$400.00 | (\$400.00) | \$0.00 | \$400.00 | (\$400.00) | \$950.00 | 0.00% | \$950.00 |
| Computer Software | \$12,676.27 | \$12,677.00 | (\$0.73) | \$101,410.16 | \$104,416.00 | (\$3,005.84) | \$155,124.00 | 65.37% | \$53,713.84 |
| Computer Supplies/Non-Cap. | \$389.92 | \$0.00 | \$389.92 | \$389.92 | \$1,410.00 | (\$1,020.08) | \$1,740.00 | 22.41% | \$1,350.08 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$725.00 | \$930.00 | (\$205.00) | \$930.00 | 77.96% | \$205.00 |
| Durable Medical Equipment | \$0.00 | \$0.00 | \$0.00 | \$1,138.00 | \$1,246.00 | (\$108.00) | \$1,246.00 | 91.33% | \$108.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$200.00 | \$450.00 | (\$250.00) | \$900.00 | 22.22% | \$700.00 |
| Management Fees | \$7,949.42 | \$9,928.00 | (\$1,978.58) | \$64,784.25 | \$88,759.00 | (\$23,974.75) | \$131,805.00 | 49.15% | \$67,020.75 |
| Meeting Expenses | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$560.00 | 0.00% | \$560.00 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$300.00 | (\$300.00) | \$480.00 | 0.00% | \$480.00 |
| Office Supplies | \$0.00 | \$250.00 | (\$250.00) | \$419.36 | \$300.00 | \$119.36 | \$420.00 | 99.85% | \$0.64 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$200.00 | 0.00% | \$200.00 |
| Professional Fees | \$354.00 | \$833.00 | (\$479.00) | \$3,517.35 | \$6,666.00 | (\$3,148.65) | \$10,000.00 | 35.17% | \$6,482.65 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$4,779.96 | \$5,480.00 | (\$700.04) | \$5,480.00 | 87.23% | \$700.04 |
| Telephones-Cellular | \$131.04 | \$161.00 | (\$29.96) | \$1,032.48 | \$1,378.00 | (\$345.52) | \$2,082.00 | 49.59% | \$1,049.52 |
| Training/Related Expenses-CE | \$0.00 | \$200.00 | (\$200.00) | \$0.00 | \$548.00 | (\$548.00) | \$548.00 | 0.00% | \$548.00 |
| Total Operating Expenses | \$21,728.29 | \$24,555.00 | (\$2,826.71) | \$179,328.41 | \$213,812.00 | (\$34,483.59) | \$321,524.00 | 55.77% | \$142,195.59 |
| Indigent Care Expenses | | | | | | | | | |
| 1115 Medicaid Waiver - Uncompensated Care | \$382,222.79 | \$382,289.00 | (\$66.21) | \$2,247,015.85 | \$3,058,312.00 | (\$811,296.15) | \$4,587,467.00 | 48.98% | \$2,340,451.15 |
| Specialty Healthcare Providers | \$241,433.37 | \$314,296.00 | (\$72,862.63) | \$1,776,711.63 | \$2,514,368.00 | (\$737,656.37) | \$3,771,551.00 | 47.11% | \$1,994,839.37 |
| Total Indigent Care Expenses | \$623,656.16 | \$696,585.00 | (\$72,928.84) | \$4,023,727.48 | \$5,572,680.00 | (\$1,548,952.52) | \$8,359,018.00 | 48.14% | \$4,335,290.52 |
| Total Expenses | \$712,496.65 | \$790,861.00 | (\$78,364.35) | \$4,760,814.67 | \$6,330,387.00 | (\$1,569,572.33) | \$9,515,160.00 | 50.03% | \$4,754,345.33 |
| Revenue over Expenditures | (\$712,434.15) | (\$790,631.00) | \$78,196.85 | (\$4,760,314.67) | (\$6,328,547.00) | \$1,568,232.33 | (\$9,512,400.00) | 50.04% | (\$4,752,085.33) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 004 - Radio / Tower System | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Interest Income | \$715.35 | \$715.00 | \$0.35 | \$6,039.58 | \$6,029.00 | \$10.58 | \$8,780.00 | 68.79% | \$2,740.42 |
| Miscellaneous Income | \$0.00 | \$0.00 | \$0.00 | \$28,212.50 | \$0.00 | \$28,212.50 | \$0.00 | 0.00% | (\$28,212.50) |
| Inter Local 800 Mhz | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$180,000.00 | 0.00% | \$180,000.00 |
| VHF Project Revenue | \$10,152.96 | \$10,153.00 | (\$0.04) | \$80,906.90 | \$80,918.00 | (\$11.10) | \$121,640.00 | 66.51% | \$40,733.10 |
| Tower Contract Revenue | \$23,335.62 | \$23,434.00 | (\$98.38) | \$185,003.03 | \$185,770.00 | (\$766.97) | \$279,527.00 | 66.18% | \$94,523.97 |
| Total Other Revenue | \$34,203.93 | \$34,302.00 | (\$98.07) | \$300,162.01 | \$272,717.00 | \$27,445.01 | \$589,947.00 | 50.88% | \$289,784.99 |
| Total Revenues | \$34,203.93 | \$34,302.00 | (\$98.07) | \$300,162.01 | \$272,717.00 | \$27,445.01 | \$589,947.00 | 50.88% | \$289,784.99 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$26,863.92 | \$24,585.00 | \$2,278.92 | \$205,357.25 | \$200,533.00 | \$4,824.25 | \$304,520.00 | 67.44% | \$99,162.75 |
| Overtime Pay | \$1,641.58 | \$654.00 | \$987.58 | \$17,461.78 | \$5,126.00 | \$12,335.78 | \$7,700.00 | 226.78% | (\$9,761.78) |
| Paid Time Off | \$2,692.16 | \$3,596.00 | (\$903.84) | \$27,725.94 | \$26,990.00 | \$735.94 | \$41,393.00 | 66.98% | \$13,667.06 |
| Stipend Pay | \$938.26 | \$1,534.00 | (\$595.74) | \$15,308.66 | \$12,272.00 | \$3,036.66 | \$18,408.00 | 83.16% | \$3,099.34 |
| Payroll Taxes | \$2,341.04 | \$2,247.00 | \$94.04 | \$21,176.27 | \$18,123.00 | \$3,053.27 | \$27,529.00 | 76.92% | \$6,352.73 |
| TCDRS Plan | \$2,084.53 | \$1,986.00 | \$98.53 | \$17,366.02 | \$16,017.00 | \$1,349.02 | \$24,330.00 | 71.38% | \$6,963.98 |
| Total Payroll Expenses | \$36,561.49 | \$34,602.00 | \$1,959.49 | \$304,395.92 | \$279,061.00 | \$25,334.92 | \$423,880.00 | 71.81% | \$119,484.08 |
| Operating Expenses | | | | | | | | | |
| Business Licenses | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | 0.00% | \$2,000.00 |
| Capital Lease Expense | \$688.87 | \$494.00 | \$194.87 | \$5,119.44 | \$3,895.00 | \$1,224.44 | \$5,887.00 | 86.96% | \$767.56 |
| Computer Maintenance | \$0.00 | \$0.00 | \$0.00 | \$87,862.15 | \$92,500.00 | (\$4,637.85) | \$120,000.00 | 73.22% | \$32,137.85 |
| Computer Software | \$0.00 | \$800.00 | (\$800.00) | \$26,898.57 | \$33,669.00 | (\$6,770.43) | \$52,309.00 | 51.42% | \$25,410.43 |
| Computer Supplies/Non-Cap. | \$0.00 | \$400.00 | (\$400.00) | \$0.00 | \$800.00 | (\$800.00) | \$2,400.00 | 0.00% | \$2,400.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3,005.00 | (\$3,005.00) | \$5,060.00 | 0.00% | \$5,060.00 |
| Contractual Obligations- Other | \$5,880.00 | \$6,280.00 | (\$400.00) | \$46,240.00 | \$50,240.00 | (\$4,000.00) | \$75,360.00 | 61.36% | \$29,120.00 |
| Dues/Subscriptions | \$9.99 | \$10.00 | (\$0.01) | \$19.98 | \$20.00 | (\$0.02) | \$1,000.00 | 2.00% | \$980.02 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$149.93 | \$150.00 | (\$0.07) | \$300.00 | 49.98% | \$150.07 |
| Equipment Rental | \$0.00 | \$0.00 | \$0.00 | \$184.40 | \$185.00 | (\$0.60) | \$3,400.00 | 5.42% | \$3,215.60 |
| Fuel - Non-Auto | \$0.00 | \$800.00 | (\$800.00) | \$0.00 | \$800.00 | (\$800.00) | \$4,000.00 | 0.00% | \$4,000.00 |
| Interest Expense | \$109.05 | \$78.00 | \$31.05 | \$915.79 | \$679.00 | \$236.79 | \$972.00 | 94.22% | \$56.21 |
| Maintenance & Repairs-Buildings | \$1,498.74 | \$1,500.00 | (\$1.26) | \$3,640.47 | \$3,930.00 | (\$289.53) | \$19,000.00 | 19.16% | \$15,359.53 |
| Maintenance- Equipment | \$0.00 | \$0.00 | \$0.00 | \$208,953.79 | \$208,014.00 | \$939.79 | \$262,284.00 | 79.67% | \$53,330.21 |
| Meals - Business and Travel | \$0.00 | \$16.00 | (\$16.00) | \$0.00 | \$16.00 | (\$16.00) | \$80.00 | 0.00% | \$80.00 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$71.71 | \$0.00 | \$71.71 | \$0.00 | 0.00% | (\$71.71) |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$1,039.50 | \$1,039.50 | \$0.00 | \$1,689.50 | 61.53% | \$650.00 |
| Professional Fees | \$11,112.50 | \$26,010.00 | (\$14,897.50) | \$104,645.06 | \$139,107.09 | (\$34,462.03) | \$361,270.09 | 28.97% | \$256,625.03 |
| Radio Repairs - Outsourced (Depot) | \$3,561.58 | \$5,095.00 | (\$1,533.42) | \$11,916.63 | \$19,520.00 | (\$7,603.37) | \$39,900.00 | 29.87% | \$27,983.37 |
| Radio - Parts | \$3,722.51 | \$0.00 | \$3,722.51 | \$44,883.62 | \$45,291.00 | (\$407.38) | \$57,300.00 | 78.33% | \$12,416.38 |
| Radios | \$0.00 | \$2,400.00 | (\$2,400.00) | \$0.00 | \$2,400.00 | (\$2,400.00) | \$12,000.00 | 0.00% | \$12,000.00 |
| Repair-Equipment | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$7,200.00 | 0.00% | \$7,200.00 |
| Shop Tools | \$0.00 | \$160.00 | (\$160.00) | \$928.97 | \$1,046.00 | (\$117.03) | \$4,050.00 | 22.94% | \$3,121.03 |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| Shop Supplies | \$227.33 | \$5,510.00 | (\$5,282.67) | \$1,844.69 | \$7,278.00 | (\$5,433.31) | \$12,100.00 | 15.25% | \$10,255.31 |
| Small Equipment & Furniture | \$0.00 | \$5,673.00 | (\$5,673.00) | \$3,133.99 | \$14,556.87 | (\$11,422.88) | \$153,888.87 | 2.04% | \$150,754.88 |
| Station Supplies | \$0.00 | \$250.00 | (\$250.00) | \$0.00 | \$500.00 | (\$500.00) | \$1,500.00 | 0.00% | \$1,500.00 |
| Telephones-Cellular | \$354.17 | \$336.00 | \$18.17 | \$2,984.04 | \$2,673.00 | \$311.04 | \$4,002.00 | 74.56% | \$1,017.96 |
| Telephones-Service | \$238.71 | \$540.00 | (\$301.29) | \$1,909.68 | \$4,320.00 | (\$2,410.32) | \$6,480.00 | 29.47% | \$4,570.32 |
| Training/Related Expenses-CE | \$0.00 | \$6,960.00 | (\$6,960.00) | \$0.00 | \$6,960.00 | (\$6,960.00) | \$19,465.00 | 0.00% | \$19,465.00 |
| Utilities | \$3,538.46 | \$3,890.00 | (\$351.54) | \$28,809.49 | \$31,120.00 | (\$2,310.51) | \$46,680.00 | 61.72% | \$17,870.51 |
| Vehicle-Batteries | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,350.00 | 0.00% | \$1,350.00 |
| Total Operating Expenses | \$30,941.91 | \$67,202.00 | (\$36,260.09) | \$582,151.90 | \$673,714.46 | (\$91,562.56) | \$1,282,927.46 | 45.38% | \$700,775.56 |
| Capital Expenditures | | | | | | | | | |
| Capital Purchases - Land | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$500,000.00 | 0.00% | \$500,000.00 |
| Capital Purchase - Equipment | \$29,710.74 | \$44,500.00 | (\$14,789.26) | \$80,960.74 | \$95,750.00 | (\$14,789.26) | \$657,805.00 | 12.31% | \$576,844.26 |
| Capital Purchase - Vehicles | \$0.00 | \$0.00 | \$0.00 | \$16,171.48 | \$7,910.63 | \$8,260.85 | \$7,910.63 | 204.43% | (\$8,260.85) |
| Total Capital Expenditures | \$29,710.74 | \$44,500.00 | (\$14,789.26) | \$97,132.22 | \$103,660.63 | (\$6,528.41) | \$1,165,715.63 | 8.33% | \$1,068,583.41 |
| Total Expenses | \$97,214.14 | \$146,304.00 | (\$49,089.86) | \$983,680.04 | \$1,056,436.09 | (\$72,756.05) | \$2,872,523.09 | 34.24% | \$1,888,843.05 |
| Revenue over Expenditures | (\$63,010.21) | (\$112,002.00) | \$48,991.79 | (\$683,518.03) | (\$783,719.09) | \$100,201.06 | (\$2,282,576.09) | 29.95% | (\$1,599,058.06) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 005 - Accounting | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$29,471.63 | \$31,647.00 | (\$2,175.37) | \$256,775.66 | \$260,814.00 | (\$4,038.34) | \$397,149.00 | 64.65% | \$140,373.34 |
| Overtime Pay | (\$18.56) | \$178.00 | (\$196.56) | \$1,621.00 | \$1,394.00 | \$227.00 | \$2,094.00 | 77.41% | \$473.00 |
| Paid Time Off | \$6,009.43 | \$4,961.00 | \$1,048.43 | \$40,684.25 | \$36,936.00 | \$3,748.25 | \$54,898.00 | 74.11% | \$14,213.75 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$7,000.00 | \$0.00 | \$7,000.00 | \$0.00 | 0.00% | (\$7,000.00) |
| Payroll Taxes | \$2,521.90 | \$2,722.00 | (\$200.10) | \$22,092.17 | \$22,137.00 | (\$44.83) | \$33,606.00 | 65.74% | \$11,513.83 |
| TCDRS Plan | \$2,276.05 | \$2,406.00 | (\$129.95) | \$20,086.50 | \$19,564.00 | \$522.50 | \$29,700.00 | 67.63% | \$9,613.50 |
| Total Payroll Expenses | \$40,260.45 | \$41,914.00 | (\$1,653.55) | \$348,259.58 | \$340,845.00 | \$7,414.58 | \$517,447.00 | 67.30% | \$169,187.42 |
| Operating Expenses | | | | | | | | | |
| Accounting/Auditing Fees | \$5,400.00 | \$5,400.00 | \$0.00 | \$40,900.00 | \$40,900.00 | \$0.00 | \$45,900.00 | 89.11% | \$5,000.00 |
| Credit Card Processing Fee | \$36.07 | \$55.00 | (\$18.93) | \$264.22 | \$160.00 | \$104.22 | \$312.00 | 84.69% | \$47.78 |
| Books/Materials | \$37.49 | \$40.00 | (\$2.51) | \$37.49 | \$40.00 | (\$2.51) | \$40.00 | 93.73% | \$2.51 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$34,348.00 | \$34,348.00 | \$0.00 | \$37,648.00 | 91.23% | \$3,300.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$425.00 | \$300.00 | \$125.00 | \$495.00 | 85.86% | \$70.00 |
| Dues/Subscriptions | \$445.00 | \$654.00 | (\$209.00) | \$739.00 | \$729.00 | \$10.00 | \$3,014.00 | 24.52% | \$2,275.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$450.00 | \$450.00 | \$0.00 | \$450.00 | 100.00% | \$0.00 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$537.31 | \$489.00 | \$48.31 | \$1,002.00 | 53.62% | \$464.69 |
| Professional Fees | \$0.00 | \$0.00 | \$0.00 | \$667.18 | \$2,030.00 | (\$1,362.82) | \$2,030.00 | 32.87% | \$1,362.82 |
| Telephones-Cellular | \$40.26 | \$42.00 | (\$1.74) | \$321.87 | \$616.00 | (\$294.13) | \$765.00 | 42.07% | \$443.13 |
| Training/Related Expenses-CE | \$0.00 | \$975.00 | (\$975.00) | \$0.00 | \$975.00 | (\$975.00) | \$975.00 | 0.00% | \$975.00 |
| Total Operating Expenses | \$5,958.82 | \$7,166.00 | (\$1,207.18) | \$78,690.07 | \$81,037.00 | (\$2,346.93) | \$92,631.00 | 84.95% | \$13,940.93 |
| Total Expenses | \$46,219.27 | \$49,080.00 | (\$2,860.73) | \$426,949.65 | \$421,882.00 | \$5,067.65 | \$610,078.00 | 69.98% | \$183,128.35 |
| Revenue over Expenditures | (\$46,219.27) | (\$49,080.00) | \$2,860.73 | (\$426,949.65) | (\$421,882.00) | (\$5,067.65) | (\$610,078.00) | 69.98% | (\$183,128.35) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 006 - Alarm | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Dispatch Fees | \$9,744.00 | \$7,000.00 | \$2,744.00 | \$77,439.00 | \$56,000.00 | \$21,439.00 | \$222,500.00 | 34.80% | \$145,061.00 |
| Total Other Revenue | \$9,744.00 | \$7,000.00 | \$2,744.00 | \$77,439.00 | \$56,000.00 | \$21,439.00 | \$222,500.00 | 34.80% | \$145,061.00 |
| Total Revenues | \$9,744.00 | \$7,000.00 | \$2,744.00 | \$77,439.00 | \$56,000.00 | \$21,439.00 | \$222,500.00 | 34.80% | \$145,061.00 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$126,821.68 | \$129,237.00 | (\$2,415.32) | \$963,591.31 | \$1,012,784.00 | (\$49,192.69) | \$1,521,394.00 | 63.34% | \$557,802.69 |
| Overtime Pay | \$9,726.53 | \$12,218.00 | (\$2,491.47) | \$113,841.82 | \$94,557.00 | \$19,284.82 | \$138,810.00 | 82.01% | \$24,968.18 |
| Paid Time Off | \$13,296.18 | \$14,702.00 | (\$1,405.82) | \$131,203.03 | \$115,245.00 | \$15,958.03 | \$174,693.00 | 75.10% | \$43,489.97 |
| Stipend Pay | \$11.00 | \$0.00 | \$11.00 | \$25,827.00 | \$0.00 | \$25,827.00 | \$0.00 | 0.00% | (\$25,827.00) |
| Payroll Taxes | \$10,658.16 | \$11,556.00 | (\$897.84) | \$91,471.85 | \$90,472.00 | \$999.85 | \$135,783.00 | 67.37% | \$44,311.15 |
| TCDRS Plan | \$9,800.55 | \$10,213.00 | (\$412.45) | \$80,733.87 | \$79,957.00 | \$776.87 | \$120,002.00 | 67.28% | \$39,268.13 |
| Total Payroll Expenses | \$170,314.10 | \$177,926.00 | (\$7,611.90) | \$1,406,668.88 | \$1,393,015.00 | \$13,653.88 | \$2,090,682.00 | 67.28% | \$684,013.12 |
| Operating Expenses | | | | | | | | | |
| Books/Materials | \$0.00 | \$100.00 | (\$100.00) | \$100.13 | \$200.00 | (\$99.87) | \$600.00 | 16.69% | \$499.87 |
| Business Licenses | \$0.00 | \$0.00 | \$0.00 | \$3,236.00 | \$3,236.00 | \$0.00 | \$9,480.00 | 34.14% | \$6,244.00 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$28,700.00 | 0.00% | \$28,700.00 |
| Computer Supplies/Non-Cap. | \$0.00 | \$0.00 | \$0.00 | \$277.80 | \$280.00 | (\$2.20) | \$500.00 | 55.56% | \$222.20 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$3,192.00 | \$3,165.00 | \$27.00 | \$3,165.00 | 100.85% | (\$27.00) |
| Employee Recognition | \$65.39 | \$0.00 | \$65.39 | \$2,565.39 | \$2,425.00 | \$140.39 | \$2,425.00 | 105.79% | (\$140.39) |
| Meeting Expenses | \$0.00 | \$200.00 | (\$200.00) | \$0.00 | \$200.00 | (\$200.00) | \$1,000.00 | 0.00% | \$1,000.00 |
| Mileage Reimbursements | \$0.00 | \$83.00 | (\$83.00) | \$0.00 | \$166.00 | (\$166.00) | \$500.00 | 0.00% | \$500.00 |
| Professional Fees | \$0.00 | \$0.00 | \$0.00 | \$650.00 | \$650.00 | \$0.00 | \$15,650.00 | 4.15% | \$15,000.00 |
| Small Equipment & Furniture | \$459.98 | \$0.00 | \$459.98 | \$5,588.70 | \$5,178.00 | \$410.70 | \$5,178.00 | 107.93% | (\$410.70) |
| Telephones-Cellular | \$239.29 | \$248.00 | (\$8.71) | \$1,913.27 | \$1,984.00 | (\$70.73) | \$2,976.00 | 64.29% | \$1,062.73 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$359.00 | \$360.00 | (\$1.00) | \$8,000.00 | 4.49% | \$7,641.00 |
| Total Operating Expenses | \$764.66 | \$631.00 | \$133.66 | \$17,882.29 | \$17,844.00 | \$38.29 | \$78,174.00 | 22.88% | \$60,291.71 |
| Total Expenses | \$171,078.76 | \$178,557.00 | (\$7,478.24) | \$1,424,551.17 | \$1,410,859.00 | \$13,692.17 | \$2,168,856.00 | 65.68% | \$744,304.83 |
| Revenue over Expenditures | (\$161,334.76) | (\$171,557.00) | \$10,222.24 | (\$1,347,112.17) | (\$1,354,859.00) | \$7,746.83 | (\$1,946,356.00) | 69.21% | (\$599,243.83) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|-------------------------------------|-------------------------------------|---------------------------------------|------------------------|------------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 007 - EMS | | | | | | | | | |
| Revenue | | | | | | | | | |
| EMS Net Revenue | | | | | | | | | |
| Advanced Life Support Revenue | \$2,957,944.79 | \$2,299,529.00 | \$658,415.79 | \$22,565,005.04 | \$17,921,020.00 | \$4,643,985.04 | \$26,970,122.00 | 83.67% | \$4,405,116.96 |
| Basic Life Support Revenue | \$688,710.63 | \$408,233.00 | \$280,477.63 | \$4,646,569.38 | \$3,183,670.00 | \$1,462,899.38 | \$4,790,530.00 | 96.99% | \$143,960.62 |
| Transfer Service Fees | \$3,783.73 | \$61,845.00 | (\$58,061.27) | \$132,385.77 | \$486,780.00 | (\$354,394.23) | \$730,170.00 | 18.13% | \$597,784.23 |
| Non-Transport Fees | \$16,375.00 | \$28,859.00 | (\$12,484.00) | \$173,261.98 | \$224,899.00 | (\$51,637.02) | \$338,509.00 | 51.18% | \$165,247.02 |
| Contractual Allowance | (\$1,217,472.10) | (\$744,686.00) | (\$472,786.10) | (\$9,449,569.86) | (\$5,805,677.00) | (\$3,643,892.86) | (\$8,736,283.00) | 108.16% | \$713,286.86 |
| Provision for Bad Debt | (\$996,049.11) | (\$728,528.00) | (\$267,521.11) | (\$6,757,803.41) | (\$5,679,555.00) | (\$1,078,248.41) | (\$8,546,575.00) | 79.07% | (\$1,788,771.59) |
| Recovery of Bad Debt - EMS | \$11,923.29 | \$22,140.00 | (\$10,216.71) | \$97,552.28 | \$172,580.00 | (\$75,027.72) | \$259,708.00 | 37.56% | \$162,155.72 |
| Total EMS Net Revenue | \$1,465,216.23 | \$1,347,392.00 | \$117,824.23 | \$11,407,401.18 | \$10,503,717.00 | \$903,684.18 | \$15,806,181.00 | 72.17% | \$4,398,779.82 |
| Other Revenue | | | | | | | | | |
| Interest Income | \$181.32 | \$70.00 | \$111.32 | \$694.13 | \$560.00 | \$134.13 | \$840.00 | 82.63% | \$145.87 |
| Miscellaneous Income | (\$64,788.75) | \$0.00 | (\$64,788.75) | \$607,991.51 | \$0.00 | \$607,991.51 | \$0.00 | 0.00% | (\$607,991.51) |
| Stand-By Fees | \$300.00 | \$1,563.00 | (\$1,263.00) | \$36,150.00 | \$12,500.00 | \$23,650.00 | \$18,750.00 | 192.80% | (\$17,400.00) |
| Ambulance Supplemental Payment Program | \$0.00 | \$0.00 | \$0.00 | \$498,657.00 | \$498,657.00 | \$0.00 | \$498,657.00 | 100.00% | \$0.00 |
| Total Other Revenue | (\$64,307.43) | \$1,633.00 | (\$65,940.43) | \$1,143,492.64 | \$511,717.00 | \$631,775.64 | \$518,247.00 | 220.65% | (\$625,245.64) |
| Total Revenues | \$1,400,908.80 | \$1,349,025.00 | \$51,883.80 | \$12,550,893.82 | \$11,015,434.00 | \$1,535,459.82 | \$16,324,428.00 | 76.88% | \$3,773,534.18 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$1,406,995.05 | \$1,304,010.00 | \$102,985.05 | \$10,600,140.97 | \$10,236,391.00 | \$363,749.97 | \$15,384,064.00 | 68.90% | \$4,783,923.03 |
| Overtime Pay | \$247,126.29 | \$202,796.00 | \$44,330.29 | \$2,068,878.20 | \$1,598,216.00 | \$470,662.20 | \$2,367,047.00 | 87.40% | \$298,168.80 |
| Paid Time Off | \$134,065.28 | \$126,802.00 | \$7,263.28 | \$1,310,821.56 | \$993,963.00 | \$316,858.56 | \$1,561,188.00 | 83.96% | \$250,366.44 |
| Stipend Pay | \$8,395.03 | \$5,843.00 | \$2,552.03 | \$277,453.72 | \$46,744.00 | \$230,709.72 | \$70,116.00 | 395.71% | (\$207,337.72) |
| Payroll Taxes | \$131,531.69 | \$121,319.00 | \$10,212.69 | \$1,044,743.67 | \$952,773.00 | \$91,970.67 | \$1,434,299.00 | 72.84% | \$389,555.33 |
| TCDRS Plan | \$117,482.18 | \$107,220.00 | \$10,262.18 | \$934,544.67 | \$842,046.00 | \$92,498.67 | \$1,267,610.00 | 73.72% | \$333,065.33 |
| Total Payroll Expenses | \$2,045,595.52 | \$1,867,990.00 | \$177,605.52 | \$16,236,582.79 | \$14,670,133.00 | \$1,566,449.79 | \$22,084,324.00 | 73.52% | \$5,847,741.21 |
| Operating Expenses | | | | | | | | | |
| Ambulance Supplemental IGT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$207,774.00 | (\$207,774.00) | \$207,774.00 | 0.00% | \$207,774.00 |
| Capital Lease Expense | \$0.00 | \$1,272.00 | (\$1,272.00) | \$0.00 | \$10,046.00 | (\$10,046.00) | \$15,186.00 | 0.00% | \$15,186.00 |
| Community Education | \$0.00 | \$583.00 | (\$583.00) | \$2,525.15 | \$3,750.62 | (\$1,225.47) | \$8,084.62 | 31.23% | \$5,559.47 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$30,000.00 | 0.00% | \$30,000.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | (\$101.00) | \$1,314.00 | (\$1,415.00) | \$3,748.00 | (2.69%) | \$3,849.00 |
| Contractual Obligations- Other | (\$2,500.00) | \$5,400.00 | (\$7,900.00) | \$0.00 | \$7,900.00 | (\$7,900.00) | \$7,900.00 | 0.00% | \$7,900.00 |
| Customer Property Damage | \$0.00 | \$100.00 | (\$100.00) | \$145.98 | \$247.00 | (\$101.02) | \$850.00 | 17.17% | \$704.02 |
| Customer Relations | \$0.00 | \$1,600.00 | (\$1,600.00) | \$0.00 | \$3,200.00 | (\$3,200.00) | \$3,200.00 | 0.00% | \$3,200.00 |
| Dues/Subscriptions | \$505.00 | \$770.00 | (\$265.00) | \$3,160.99 | \$3,580.00 | (\$419.01) | \$4,160.00 | 75.99% | \$999.01 |
| Employee Recognition | \$13,191.00 | \$20,100.00 | (\$6,909.00) | \$24,815.82 | \$31,409.30 | (\$6,593.48) | \$37,507.30 | 66.16% | \$12,691.48 |
| Interest Expense | \$0.00 | \$200.00 | (\$200.00) | \$0.00 | \$1,750.00 | (\$1,750.00) | \$2,508.00 | 0.00% | \$2,508.00 |
| Meals - Business and Travel | \$0.00 | \$200.00 | (\$200.00) | \$0.00 | \$400.00 | (\$400.00) | \$1,200.00 | 0.00% | \$1,200.00 |
| Meeting Expenses | \$94.73 | \$163.00 | (\$68.27) | \$246.01 | \$544.00 | (\$297.99) | \$1,200.00 | 20.50% | \$953.99 |
| Mileage Reimbursements | \$0.00 | \$498.00 | (\$498.00) | \$264.17 | \$1,308.00 | (\$1,043.83) | \$3,300.00 | 8.01% | \$3,035.83 |
| Other Services - DSRIP | \$0.00 | \$0.00 | \$0.00 | \$18,782.13 | \$118,017.00 | (\$99,234.87) | \$1,117,986.00 | 1.68% | \$1,099,203.87 |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|------------------------|------------------------|-------------------------|------------------------------------|-----------------------------------|--|
| Printing Services | \$267.50 | \$270.00 | (\$2.50) | \$332.50 | \$335.00 | (\$2.50) | \$5,000.00 | 6.65% | \$4,667.50 |
| Professional Fees | \$0.00 | \$0.00 | \$0.00 | \$15,556.65 | \$46,072.00 | (\$30,515.35) | \$268,637.32 | 5.79% | \$253,080.67 |
| Recruit/Investigate | \$0.00 | \$800.00 | (\$800.00) | \$0.00 | \$1,600.00 | (\$1,600.00) | \$4,800.00 | 0.00% | \$4,800.00 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$22,177.17 | \$24,626.37 | (\$2,449.20) | \$24,626.37 | 90.05% | \$2,449.20 |
| Special Events Supplies | \$0.00 | \$0.00 | \$0.00 | \$1,600.95 | \$3,350.00 | (\$1,749.05) | \$3,350.00 | 47.79% | \$1,749.05 |
| Telephones-Cellular | \$929.61 | \$1,050.00 | (\$120.39) | \$7,848.67 | \$8,400.00 | (\$551.33) | \$12,600.00 | 62.29% | \$4,751.33 |
| Training/Related Expenses-CE | \$565.00 | \$1,500.00 | (\$935.00) | \$655.00 | \$1,590.00 | (\$935.00) | \$8,333.00 | 7.86% | \$7,678.00 |
| Travel Expenses | \$3,161.83 | \$150.00 | \$3,011.83 | \$4,109.77 | \$1,200.00 | \$2,909.77 | \$1,800.00 | 228.32% | (\$2,309.77) |
| Uniforms | \$12,484.66 | \$43,013.00 | (\$30,528.34) | \$156,904.87 | \$215,466.55 | (\$58,561.68) | \$341,668.55 | 45.92% | \$184,763.68 |
| Total Operating Expenses | \$28,699.33 | \$77,669.00 | (\$48,969.67) | \$259,024.83 | \$693,879.84 | (\$434,855.01) | \$2,115,419.16 | 12.24% | \$1,856,394.33 |
| Total Expenses | \$2,074,294.85 | \$1,945,659.00 | \$128,635.85 | \$16,495,607.62 | \$15,364,012.84 | \$1,131,594.78 | \$24,199,743.16 | 68.16% | \$7,704,135.54 |
| Revenue over Expeditures | (\$673,386.05) | (\$596,634.00) | (\$76,752.05) | (\$3,944,713.80) | (\$4,348,578.84) | \$403,865.04 | (\$7,875,315.16) | 50.09% | (\$3,930,601.36) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-----------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 008 - Materials Management | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Contract Revenue (Net) | \$0.00 | \$0.00 | \$0.00 | \$56,375.01 | \$56,376.00 | (\$0.99) | \$56,376.00 | 100.00% | \$0.99 |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$56,375.01 | \$56,376.00 | (\$0.99) | \$56,376.00 | 100.00% | \$0.99 |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$56,375.01 | \$56,376.00 | (\$0.99) | \$56,376.00 | 100.00% | \$0.99 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$21,194.24 | \$23,776.00 | (\$2,581.76) | \$178,345.62 | \$196,266.00 | (\$17,920.38) | \$298,988.00 | 59.65% | \$120,642.38 |
| Overtime Pay | \$20.59 | \$138.00 | (\$117.41) | \$3,761.56 | \$1,081.00 | \$2,680.56 | \$1,623.00 | 231.77% | (\$2,138.56) |
| Paid Time Off | \$3,882.03 | \$3,744.00 | \$138.03 | \$37,238.20 | \$27,834.00 | \$9,404.20 | \$41,404.00 | 89.94% | \$4,165.80 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$12,570.00 | \$0.00 | \$12,570.00 | \$0.00 | 0.00% | (\$12,570.00) |
| Payroll Taxes | \$1,786.72 | \$2,047.00 | (\$260.28) | \$17,868.36 | \$16,666.00 | \$1,202.36 | \$25,313.00 | 70.59% | \$7,444.64 |
| TCDRS Plan | \$1,606.50 | \$1,809.00 | (\$202.50) | \$15,601.09 | \$14,728.00 | \$873.09 | \$22,368.00 | 69.75% | \$6,766.91 |
| Total Payroll Expenses | \$28,490.08 | \$31,514.00 | (\$3,023.92) | \$265,384.83 | \$256,575.00 | \$8,809.83 | \$389,696.00 | 68.10% | \$124,311.17 |
| Operating Expenses | | | | | | | | | |
| Bio-Waste Removal | \$3,493.08 | \$3,046.00 | \$447.08 | \$23,334.46 | \$25,118.00 | (\$1,783.54) | \$37,552.00 | 62.14% | \$14,217.54 |
| Capital Lease Expense | \$479.09 | \$436.00 | \$43.09 | \$2,337.91 | \$3,436.00 | (\$1,098.09) | \$5,193.00 | 45.02% | \$2,855.09 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | (\$1,200.00) | \$0.00 | (\$1,200.00) | \$6,000.00 | (20.00%) | \$7,200.00 |
| Disposable Linen | \$6,373.33 | \$8,550.00 | (\$2,176.67) | \$39,108.54 | \$48,720.00 | (\$9,611.46) | \$82,920.00 | 47.16% | \$43,811.46 |
| Disposable Medical Supplies | \$109,454.42 | \$118,081.00 | (\$8,626.58) | \$746,024.37 | \$784,782.48 | (\$38,758.11) | \$1,177,106.48 | 63.38% | \$431,082.11 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$179.00 | \$189.00 | (\$10.00) | \$234.00 | 76.50% | \$55.00 |
| Durable Medical Equipment | \$7,054.70 | \$39,621.00 | (\$32,566.30) | \$121,112.83 | \$256,830.50 | (\$135,717.67) | \$416,114.50 | 29.11% | \$295,001.67 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$105.00 | \$105.00 | \$0.00 | \$525.00 | 20.00% | \$420.00 |
| Interest Expense | \$84.55 | \$69.00 | \$15.55 | \$392.67 | \$599.00 | (\$206.33) | \$858.00 | 45.77% | \$465.33 |
| Maintenance- Equipment | (\$748.25) | \$452.00 | (\$1,200.25) | \$132,841.97 | \$188,688.00 | (\$55,846.03) | \$288,980.00 | 45.97% | \$156,138.03 |
| Office Supplies | \$2,437.30 | \$1,628.00 | \$809.30 | \$9,070.00 | \$9,484.00 | (\$414.00) | \$16,000.00 | 56.69% | \$6,930.00 |
| Oxygen & Gases | \$3,058.28 | \$3,675.00 | (\$616.72) | \$36,692.01 | \$38,526.15 | (\$1,834.14) | \$55,226.15 | 66.44% | \$18,534.14 |
| Postage | \$1,696.40 | \$2,000.00 | (\$303.60) | \$16,810.38 | \$17,200.00 | (\$389.62) | \$25,200.00 | 66.71% | \$8,389.62 |
| Printing Services | \$107.50 | \$1,244.00 | (\$1,136.50) | \$1,057.82 | \$3,521.00 | (\$2,463.18) | \$8,975.00 | 11.79% | \$7,917.18 |
| Professional Fees | \$1,200.00 | \$0.00 | \$1,200.00 | \$2,325.00 | \$0.00 | \$2,325.00 | \$0.00 | 0.00% | (\$2,325.00) |
| Repair-Equipment | \$0.00 | \$4,500.00 | (\$4,500.00) | \$5,324.92 | \$9,922.00 | (\$4,597.08) | \$32,000.00 | 16.64% | \$26,675.08 |
| Small Equipment & Furniture | \$0.00 | \$2,187.00 | (\$2,187.00) | \$5,056.51 | \$7,818.00 | (\$2,761.49) | \$16,570.00 | 30.52% | \$11,513.49 |
| Station Supplies | \$1,131.27 | \$7,946.00 | (\$6,814.73) | \$38,147.16 | \$47,809.00 | (\$9,661.84) | \$79,596.00 | 47.93% | \$41,448.84 |
| Supplemental Food | \$0.00 | \$0.00 | \$0.00 | \$852.28 | \$3,000.00 | (\$2,147.72) | \$3,000.00 | 28.41% | \$2,147.72 |
| Telephones-Cellular | \$171.30 | \$165.00 | \$6.30 | \$1,354.35 | \$1,410.00 | (\$55.65) | \$2,130.00 | 63.58% | \$775.65 |
| Uniforms | \$150.92 | \$0.00 | \$150.92 | \$5,402.73 | \$12,644.92 | (\$7,242.19) | \$12,644.92 | 42.73% | \$7,242.19 |
| Total Operating Expenses | \$136,143.89 | \$193,600.00 | (\$57,456.11) | \$1,186,329.91 | \$1,459,803.05 | (\$273,473.14) | \$2,266,825.05 | 52.33% | \$1,080,495.14 |
| Total Expenses | \$164,633.97 | \$225,114.00 | (\$60,480.03) | \$1,451,714.74 | \$1,716,378.05 | (\$264,663.31) | \$2,656,521.05 | 54.65% | \$1,204,806.31 |
| Revenue over Expenditures | (\$164,633.97) | (\$225,114.00) | \$60,480.03 | (\$1,395,339.73) | (\$1,660,002.05) | \$264,662.32 | (\$2,600,145.05) | 53.66% | (\$1,204,805.32) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 009 - Dept of Clinical Services | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$2,818.77 | \$0.00 | \$2,818.77 | \$15,388.15 | \$7,000.00 | \$8,388.15 | \$7,000.00 | 219.83% | (\$8,388.15) |
| Education/Training Revenue | (\$700.00) | \$4,500.00 | (\$5,200.00) | \$140,221.09 | \$177,050.00 | (\$36,828.91) | \$219,000.00 | 64.03% | \$78,778.91 |
| Total Other Revenue | \$2,118.77 | \$4,500.00 | (\$2,381.23) | \$155,609.24 | \$184,050.00 | (\$28,440.76) | \$226,000.00 | 68.85% | \$70,390.76 |
| Total Revenues | \$2,118.77 | \$4,500.00 | (\$2,381.23) | \$155,609.24 | \$184,050.00 | (\$28,440.76) | \$226,000.00 | 68.85% | \$70,390.76 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$54,715.76 | \$55,764.00 | (\$1,048.24) | \$400,950.91 | \$435,612.00 | (\$34,661.09) | \$654,962.00 | 61.22% | \$254,011.09 |
| Overtime Pay | (\$2.50) | \$2,187.00 | (\$2,189.50) | \$29,299.22 | \$16,832.00 | \$12,467.22 | \$25,438.00 | 115.18% | (\$3,861.22) |
| Paid Time Off | \$2,296.55 | \$6,278.00 | (\$3,981.45) | \$48,706.38 | \$49,213.00 | (\$506.62) | \$80,486.00 | 60.52% | \$31,779.62 |
| Stipend Pay | \$1,371.39 | \$1,520.00 | (\$148.61) | \$17,441.39 | \$12,160.00 | \$5,281.39 | \$18,250.00 | 95.57% | \$808.61 |
| Payroll Taxes | \$4,007.49 | \$4,865.00 | (\$857.51) | \$32,836.56 | \$38,023.00 | (\$5,186.44) | \$57,656.00 | 56.95% | \$24,819.44 |
| TCDRS Plan | \$3,675.90 | \$4,300.00 | (\$624.10) | \$28,961.93 | \$33,604.00 | (\$4,642.07) | \$50,956.00 | 56.84% | \$21,994.07 |
| Total Payroll Expenses | \$66,064.59 | \$74,914.00 | (\$8,849.41) | \$558,196.39 | \$585,444.00 | (\$27,247.61) | \$887,748.00 | 62.88% | \$329,551.61 |
| Operating Expenses | | | | | | | | | |
| Credit Card Processing Fee | \$428.60 | \$350.00 | \$78.60 | \$1,071.17 | \$1,020.00 | \$51.17 | \$1,500.00 | 71.41% | \$428.83 |
| Books/Materials | \$4,596.76 | \$11,100.00 | (\$6,503.24) | \$31,822.51 | \$105,520.00 | (\$73,697.49) | \$191,940.00 | 16.58% | \$160,117.49 |
| Business Licenses | \$559.00 | \$890.00 | (\$331.00) | \$4,270.00 | \$7,220.00 | (\$2,950.00) | \$11,080.00 | 38.54% | \$6,810.00 |
| Computer Software | \$951.00 | \$1,000.00 | (\$49.00) | \$20,856.99 | \$18,000.00 | \$2,856.99 | \$22,000.00 | 94.80% | \$1,143.01 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$990.00 | \$7,390.00 | (\$6,400.00) | \$19,806.00 | 5.00% | \$18,816.00 |
| Customer Relations | \$5,603.00 | \$6,300.00 | (\$697.00) | \$39,883.12 | \$44,400.00 | (\$4,516.88) | \$69,600.00 | 57.30% | \$29,716.88 |
| Drug Supplies | \$13,637.69 | \$26,440.00 | (\$12,802.31) | \$179,111.41 | \$201,628.02 | (\$22,516.61) | \$307,388.02 | 58.27% | \$128,276.61 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$14,496.14 | \$15,610.00 | (\$1,113.86) | \$16,105.00 | 90.01% | \$1,608.86 |
| Employee Recognition | \$197.94 | \$200.00 | (\$2.06) | \$197.94 | \$200.00 | (\$2.06) | \$300.00 | 65.98% | \$102.06 |
| Meeting Expenses | \$0.00 | \$3,082.00 | (\$3,082.00) | \$5,408.26 | \$11,164.00 | (\$5,755.74) | \$24,000.00 | 22.53% | \$18,591.74 |
| Mileage Reimbursements | \$0.00 | \$83.00 | (\$83.00) | \$0.00 | \$164.00 | (\$164.00) | \$500.00 | 0.00% | \$500.00 |
| Office Supplies | \$0.00 | \$157.00 | (\$157.00) | \$278.76 | \$569.00 | (\$290.24) | \$1,200.00 | 23.23% | \$921.24 |
| Printing Services | (\$98.97) | \$400.00 | (\$498.97) | \$0.00 | \$500.00 | (\$500.00) | \$6,170.00 | 0.00% | \$6,170.00 |
| Professional Fees | \$12,910.00 | \$16,650.00 | (\$3,740.00) | \$122,395.03 | \$136,900.00 | (\$14,504.97) | \$217,700.00 | 56.22% | \$95,304.97 |
| Small Equipment & Furniture | \$0.00 | \$80.00 | (\$80.00) | \$0.00 | \$160.00 | (\$160.00) | \$1,480.00 | 0.00% | \$1,480.00 |
| Telephones-Cellular | \$199.03 | \$244.00 | (\$44.97) | \$1,324.44 | \$1,952.00 | (\$627.56) | \$2,928.00 | 45.23% | \$1,603.56 |
| Training/Related Expenses-CE | \$7,542.34 | \$18,584.00 | (\$11,041.66) | \$128,657.05 | \$145,129.70 | (\$16,472.65) | \$282,152.60 | 45.60% | \$153,495.55 |
| Total Operating Expenses | \$46,526.39 | \$85,560.00 | (\$39,033.61) | \$550,762.82 | \$697,526.72 | (\$146,763.90) | \$1,175,849.62 | 46.84% | \$625,086.80 |
| Total Expenses | \$112,590.98 | \$160,474.00 | (\$47,883.02) | \$1,108,959.21 | \$1,282,970.72 | (\$174,011.51) | \$2,063,597.62 | 53.74% | \$954,638.41 |
| Revenue over Expenditures | (\$110,472.21) | (\$155,974.00) | \$45,501.79 | (\$953,349.97) | (\$1,098,920.72) | \$145,570.75 | (\$1,837,597.62) | 51.88% | (\$884,247.65) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 010 - Fleet | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | (\$444.92) | \$400.00 | (\$844.92) | \$37,437.83 | \$23,000.00 | \$14,437.83 | \$25,100.00 | 149.15% | (\$12,337.83) |
| Gain/Loss on Sale of Assets | \$10,105.00 | \$0.00 | \$10,105.00 | \$38,875.00 | \$0.00 | \$38,875.00 | \$0.00 | 0.00% | (\$38,875.00) |
| Total Other Revenue | \$9,660.08 | \$400.00 | \$9,260.08 | \$76,312.83 | \$23,000.00 | \$53,312.83 | \$25,100.00 | 304.04% | (\$51,212.83) |
| Total Revenues | \$9,660.08 | \$400.00 | \$9,260.08 | \$76,312.83 | \$23,000.00 | \$53,312.83 | \$25,100.00 | 304.04% | (\$51,212.83) |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$29,037.15 | \$34,808.00 | (\$5,770.85) | \$245,851.82 | \$287,186.00 | (\$41,334.18) | \$437,435.00 | 56.20% | \$191,583.18 |
| Overtime Pay | \$159.32 | \$997.00 | (\$837.68) | \$16,473.52 | \$7,816.00 | \$8,657.52 | \$11,740.00 | 140.32% | (\$4,733.52) |
| Paid Time Off | \$4,165.86 | \$5,258.00 | (\$1,092.14) | \$38,560.20 | \$39,018.00 | (\$457.80) | \$61,050.00 | 63.16% | \$22,489.80 |
| Stipend Pay | \$743.35 | \$1,106.00 | (\$362.65) | \$15,139.55 | \$8,848.00 | \$6,291.55 | \$13,272.00 | 114.07% | (\$1,867.55) |
| Payroll Taxes | \$2,342.50 | \$3,120.00 | (\$777.50) | \$22,711.13 | \$25,372.00 | (\$2,660.87) | \$38,739.00 | 58.63% | \$16,027.87 |
| TCDRS Plan | \$2,215.03 | \$2,758.00 | (\$542.97) | \$20,663.34 | \$22,423.00 | (\$1,759.66) | \$34,235.00 | 60.36% | \$13,571.66 |
| Total Payroll Expenses | \$38,663.21 | \$48,047.00 | (\$9,383.79) | \$359,399.56 | \$390,663.00 | (\$31,263.44) | \$596,471.00 | 60.25% | \$237,071.44 |
| Operating Expenses | | | | | | | | | |
| Accident Repair | \$67.09 | \$800.00 | (\$732.91) | \$28,287.77 | \$28,300.00 | (\$12.23) | \$30,000.00 | 94.29% | \$1,712.23 |
| Books/Materials | \$0.00 | \$0.00 | \$0.00 | \$15.00 | \$0.00 | \$15.00 | \$0.00 | 0.00% | (\$15.00) |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$6,380.00 | \$5,800.00 | \$580.00 | \$5,800.00 | 110.00% | (\$580.00) |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,345.00 | (\$1,345.00) | \$1,345.00 | 0.00% | \$1,345.00 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$3,996.00 | \$5,256.00 | (\$1,260.00) | \$9,456.00 | 42.26% | \$5,460.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$450.00 | 0.00% | \$450.00 |
| Equipment Rental | \$0.00 | \$333.00 | (\$333.00) | \$643.22 | \$1,366.00 | (\$722.78) | \$2,700.00 | 23.82% | \$2,056.78 |
| Fluids & Additives - Auto | \$2,918.79 | \$2,405.00 | \$513.79 | \$16,530.97 | \$16,025.50 | \$505.47 | \$18,146.50 | 91.10% | \$1,615.53 |
| Fuel - Auto | \$62,947.81 | \$59,361.00 | \$3,586.81 | \$350,705.26 | \$441,888.00 | (\$91,182.74) | \$679,336.00 | 51.62% | \$328,630.74 |
| Hazardous Waste Removal | \$212.25 | \$146.00 | \$66.25 | \$1,335.75 | \$1,334.00 | \$1.75 | \$1,920.00 | 69.57% | \$584.25 |
| Laundry Service & Purchase | \$137.08 | \$153.00 | (\$15.92) | \$1,109.08 | \$1,186.00 | (\$76.92) | \$1,800.00 | 61.62% | \$690.92 |
| Maintenance- Equipment | \$0.00 | \$0.00 | \$0.00 | \$38,572.95 | \$35,500.00 | \$3,072.95 | \$51,500.00 | 74.90% | \$12,927.05 |
| Meeting Expenses | \$0.00 | \$66.00 | (\$66.00) | \$0.00 | \$132.00 | (\$132.00) | \$400.00 | 0.00% | \$400.00 |
| Mileage Reimbursements | \$0.00 | \$341.00 | (\$341.00) | \$737.55 | \$1,527.00 | (\$789.45) | \$2,900.00 | 25.43% | \$2,162.45 |
| Oil & Lubricants | \$2,067.61 | \$2,050.00 | \$17.61 | \$15,153.00 | \$15,900.00 | (\$747.00) | \$27,600.00 | 54.90% | \$12,447.00 |
| Oxygen & Gases | \$0.00 | \$0.00 | \$0.00 | \$44.00 | \$45.00 | (\$1.00) | \$100.00 | 44.00% | \$56.00 |
| Repair-Equipment | \$17.44 | \$15.00 | \$2.44 | \$3,447.38 | \$3,448.00 | (\$0.62) | \$4,000.00 | 86.18% | \$552.62 |
| Shop Tools | \$1,301.70 | \$945.00 | \$356.70 | \$4,328.50 | \$4,135.00 | \$193.50 | \$4,920.00 | 87.98% | \$591.50 |
| Shop Supplies | \$2,308.10 | \$1,809.00 | \$499.10 | \$6,391.50 | \$7,763.00 | (\$1,371.50) | \$15,000.00 | 42.61% | \$8,608.50 |
| Small Equipment & Furniture | \$2,107.42 | \$572.00 | \$1,535.42 | \$18,087.69 | \$17,372.00 | \$715.69 | \$43,050.00 | 42.02% | \$24,962.31 |
| Telephones-Cellular | \$80.52 | \$84.00 | (\$3.48) | \$643.74 | \$672.00 | (\$28.26) | \$1,008.00 | 63.86% | \$364.26 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$1,710.00 | \$1,710.00 | \$0.00 | \$3,900.00 | 43.85% | \$2,190.00 |
| Travel Expenses | \$480.00 | \$834.00 | (\$354.00) | \$1,926.38 | \$3,145.00 | (\$1,218.62) | \$6,480.00 | 29.73% | \$4,553.62 |
| Vehicle-Batteries | \$6,782.54 | \$5,560.00 | \$1,222.54 | \$48,422.34 | \$44,800.00 | \$3,622.34 | \$44,800.00 | 108.09% | (\$3,622.34) |
| Vehicle-Outside Services | \$612.00 | \$480.00 | \$132.00 | \$7,976.43 | \$7,974.00 | \$2.43 | \$9,600.00 | 83.09% | \$1,623.57 |
| Vehicle-Parts | \$31,178.67 | \$46,500.00 | (\$15,321.33) | \$290,833.13 | \$297,085.73 | (\$6,252.60) | \$444,085.73 | 65.49% | \$153,252.60 |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| Vehicle-Registration | \$108.31 | \$234.00 | (\$125.69) | \$1,199.16 | \$1,556.00 | (\$356.84) | \$2,496.00 | 48.04% | \$1,296.84 |
| Vehicle-Tires | \$338.60 | \$1,900.00 | (\$1,561.40) | \$31,286.11 | \$32,900.00 | (\$1,613.89) | \$60,000.00 | 52.14% | \$28,713.89 |
| Vehicle-Towing | \$300.00 | \$0.00 | \$300.00 | \$7,022.50 | \$5,400.00 | \$1,622.50 | \$5,400.00 | 130.05% | (\$1,622.50) |
| Total Operating Expenses | \$113,965.93 | \$124,588.00 | (\$10,622.07) | \$886,785.41 | \$983,565.23 | (\$96,779.82) | \$1,478,193.23 | 59.99% | \$591,407.82 |
| Total Expenses | \$152,629.14 | \$172,635.00 | (\$20,005.86) | \$1,246,184.97 | \$1,374,228.23 | (\$128,043.26) | \$2,074,664.23 | 60.07% | \$828,479.26 |
| Revenue over Expeditures | (\$142,969.06) | (\$172,235.00) | \$29,265.94 | (\$1,169,872.14) | (\$1,351,228.23) | \$181,356.09 | (\$2,049,564.23) | 57.08% | (\$879,692.09) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 011 - EMS Billing | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$56,812.91 | \$57,800.00 | (\$987.09) | \$453,851.67 | \$475,567.00 | (\$21,715.33) | \$723,843.00 | 62.70% | \$269,991.33 |
| Overtime Pay | \$1,159.99 | \$1,774.00 | (\$614.01) | \$6,301.46 | \$13,906.00 | (\$7,604.54) | \$20,888.00 | 30.17% | \$14,586.54 |
| Paid Time Off | \$7,656.64 | \$8,623.00 | (\$966.36) | \$73,283.09 | \$64,152.00 | \$9,131.09 | \$98,070.00 | 74.73% | \$24,786.91 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$15,041.67 | \$0.00 | \$15,041.67 | \$0.00 | 0.00% | (\$15,041.67) |
| Payroll Taxes | \$4,541.12 | \$5,047.00 | (\$505.88) | \$39,043.49 | \$40,971.00 | (\$1,927.51) | \$62,371.00 | 62.60% | \$23,327.51 |
| TCDRS Plan | \$4,201.80 | \$4,460.00 | (\$258.20) | \$36,104.98 | \$36,207.00 | (\$102.02) | \$55,120.00 | 65.50% | \$19,015.02 |
| Total Payroll Expenses | \$74,372.46 | \$77,704.00 | (\$3,331.54) | \$623,626.36 | \$630,803.00 | (\$7,176.64) | \$960,292.00 | 64.94% | \$336,665.64 |
| Operating Expenses | | | | | | | | | |
| Credit Card Processing Fee | \$3,580.46 | \$2,830.00 | \$750.46 | \$13,384.46 | \$13,375.00 | \$9.46 | \$19,700.00 | 67.94% | \$6,315.54 |
| Books/Materials | \$0.00 | \$0.00 | \$0.00 | \$100.69 | \$125.00 | (\$24.31) | \$1,085.00 | 9.28% | \$984.31 |
| Collection Fees | \$2,631.60 | \$8,927.00 | (\$6,295.40) | \$32,149.12 | \$57,289.00 | (\$25,139.88) | \$93,000.00 | 34.57% | \$60,850.88 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$2,530.00 | \$2,440.00 | \$90.00 | \$2,440.00 | 103.69% | (\$90.00) |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$13,075.00 | \$13,300.00 | (\$225.00) | \$13,300.00 | 98.31% | \$225.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,050.00 | 0.00% | \$1,050.00 |
| Legal Fees | \$0.00 | \$20.00 | (\$20.00) | \$0.00 | \$40.00 | (\$40.00) | \$125.00 | 0.00% | \$125.00 |
| Meeting Expenses | \$0.00 | \$80.00 | (\$80.00) | \$215.25 | \$375.00 | (\$159.75) | \$700.00 | 30.75% | \$484.75 |
| Professional Fees | \$19,578.46 | \$18,616.00 | \$962.46 | \$154,864.12 | \$156,938.00 | (\$2,073.88) | \$231,414.00 | 66.92% | \$76,549.88 |
| Small Equipment & Furniture | \$0.00 | \$489.00 | (\$489.00) | \$360.08 | \$978.00 | (\$617.92) | \$22,960.00 | 1.57% | \$22,599.92 |
| Telephones-Cellular | \$78.25 | \$80.00 | (\$1.75) | \$625.79 | \$640.00 | (\$14.21) | \$960.00 | 65.19% | \$334.21 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$1,155.00 | \$1,155.00 | \$0.00 | \$5,705.00 | 20.25% | \$4,550.00 |
| Total Operating Expenses | \$25,868.77 | \$31,042.00 | (\$5,173.23) | \$218,459.51 | \$246,655.00 | (\$28,195.49) | \$392,439.00 | 55.67% | \$173,979.49 |
| Total Expenses | \$100,241.23 | \$108,746.00 | (\$8,504.77) | \$842,085.87 | \$877,458.00 | (\$35,372.13) | \$1,352,731.00 | 62.25% | \$510,645.13 |
| Revenue over Expenditures | (\$100,241.23) | (\$108,746.00) | \$8,504.77 | (\$842,085.87) | (\$877,458.00) | \$35,372.13 | (\$1,352,731.00) | 62.25% | (\$510,645.13) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 015 - Information Technology | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$0.00 | \$0.00 | \$0.00 | \$550.00 | \$0.00 | \$550.00 | \$0.00 | 0.00% | (\$550.00) |
| Contract Revenue (Net) | \$0.00 | \$0.00 | \$0.00 | \$111,739.09 | \$106,000.00 | \$5,739.09 | \$106,000.00 | 105.41% | (\$5,739.09) |
| MDC Revenue - First Responders | \$0.00 | \$2,900.00 | (\$2,900.00) | \$84,037.50 | \$45,400.00 | \$38,637.50 | \$57,000.00 | 147.43% | (\$27,037.50) |
| Total Other Revenue | \$0.00 | \$2,900.00 | (\$2,900.00) | \$196,326.59 | \$151,400.00 | \$44,926.59 | \$163,000.00 | 120.45% | (\$33,326.59) |
| Total Revenues | \$0.00 | \$2,900.00 | (\$2,900.00) | \$196,326.59 | \$151,400.00 | \$44,926.59 | \$163,000.00 | 120.45% | (\$33,326.59) |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$30,116.48 | \$45,417.00 | (\$15,300.52) | \$254,801.97 | \$364,774.00 | (\$109,972.03) | \$551,620.00 | 46.19% | \$296,818.03 |
| Overtime Pay | \$292.90 | \$223.00 | \$69.90 | \$5,889.52 | \$1,749.00 | \$4,140.52 | \$2,627.00 | 224.19% | (\$3,262.52) |
| Paid Time Off | \$4,202.11 | \$5,510.00 | (\$1,307.89) | \$45,798.67 | \$41,850.00 | \$3,948.67 | \$71,242.00 | 64.29% | \$25,443.33 |
| Stipend Pay | \$1,063.86 | \$1,597.00 | (\$533.14) | \$16,027.86 | \$12,776.00 | \$3,251.86 | \$19,164.00 | 83.64% | \$3,136.14 |
| Payroll Taxes | \$2,526.72 | \$3,903.00 | (\$1,376.28) | \$23,529.28 | \$31,165.00 | (\$7,635.72) | \$47,705.00 | 49.32% | \$24,175.72 |
| TCDRS Plan | \$2,296.04 | \$3,450.00 | (\$1,153.96) | \$21,428.46 | \$27,544.00 | (\$6,115.54) | \$42,162.00 | 50.82% | \$20,733.54 |
| Total Payroll Expenses | \$40,498.11 | \$60,100.00 | (\$19,601.89) | \$367,475.76 | \$479,858.00 | (\$112,382.24) | \$734,520.00 | 50.03% | \$367,044.24 |
| Operating Expenses | | | | | | | | | |
| Books/Materials | \$12.90 | \$13.00 | (\$0.10) | \$12.90 | \$13.00 | (\$0.10) | \$75.00 | 17.20% | \$62.10 |
| Business Licenses | \$35.00 | \$200.00 | (\$165.00) | \$346.00 | \$835.00 | (\$489.00) | \$4,445.00 | 7.78% | \$4,099.00 |
| Computer Maintenance | \$0.00 | \$0.00 | \$0.00 | \$287,203.36 | \$289,050.00 | (\$1,846.64) | \$359,750.00 | 79.83% | \$72,546.64 |
| Computer Software | \$116,384.55 | \$104,750.00 | \$11,634.55 | \$508,544.64 | \$537,200.00 | (\$28,655.36) | \$812,500.00 | 62.59% | \$303,955.36 |
| Computer Software - MDC First Responder | \$0.00 | \$800.00 | (\$800.00) | \$33,822.52 | \$36,600.00 | (\$2,777.48) | \$55,200.00 | 61.27% | \$21,377.48 |
| Computer Supplies/Non-Cap. | \$1,713.70 | \$2,138.00 | (\$424.30) | \$20,772.42 | \$23,226.00 | (\$2,453.58) | \$37,200.00 | 55.84% | \$16,427.58 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,402.00 | (\$6,402.00) | \$6,402.00 | 0.00% | \$6,402.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$100.00 | \$175.00 | (\$75.00) | \$450.00 | 22.22% | \$350.00 |
| Leases/Contracts | \$5,106.21 | \$5,595.00 | (\$488.79) | \$40,878.79 | \$44,760.00 | (\$3,881.21) | \$67,140.00 | 60.89% | \$26,261.21 |
| Meeting Expenses | \$0.00 | \$25.00 | (\$25.00) | \$27.96 | \$140.00 | (\$112.04) | \$240.00 | 11.65% | \$212.04 |
| Mileage Reimbursements | \$0.00 | \$35.00 | (\$35.00) | \$11.26 | \$100.00 | (\$88.74) | \$240.00 | 4.69% | \$228.74 |
| Professional Fees | \$61,312.50 | \$34,480.00 | \$26,832.50 | \$387,819.59 | \$348,080.00 | \$39,739.59 | \$502,000.00 | 77.25% | \$114,180.41 |
| Repair-Equipment | \$255.95 | \$2,020.00 | (\$1,764.05) | \$2,111.77 | \$3,920.00 | (\$1,808.23) | \$12,000.00 | 17.60% | \$9,888.23 |
| Small Equipment & Furniture | \$6,721.46 | \$6,693.00 | \$28.46 | \$70,856.69 | \$73,906.00 | (\$3,049.31) | \$127,760.00 | 55.46% | \$56,903.31 |
| Telephones-Cellular | \$8,134.40 | \$7,947.00 | \$187.40 | \$84,402.85 | \$63,486.00 | \$20,916.85 | \$95,214.00 | 88.65% | \$10,811.15 |
| Telephones-Service | \$15,697.63 | \$16,025.00 | (\$327.37) | \$140,407.47 | \$128,200.00 | \$12,207.47 | \$192,300.00 | 73.01% | \$51,892.53 |
| Training/Related Expenses-CE | \$0.00 | \$8,995.00 | (\$8,995.00) | \$0.00 | \$11,695.00 | (\$11,695.00) | \$12,895.00 | 0.00% | \$12,895.00 |
| Utilities | \$0.00 | \$200.00 | (\$200.00) | \$390.00 | \$790.00 | (\$400.00) | \$2,000.00 | 19.50% | \$1,610.00 |
| Total Operating Expenses | \$215,374.30 | \$189,916.00 | \$25,458.30 | \$1,577,708.22 | \$1,568,578.00 | \$9,130.22 | \$2,287,811.00 | 68.96% | \$710,102.78 |
| Capital Expenditures | | | | | | | | | |
| Capital Purchase - Equipment | \$0.00 | \$0.00 | \$0.00 | \$70,501.81 | \$81,000.00 | (\$10,498.19) | \$181,102.00 | 38.93% | \$110,600.19 |
| Total Capital Expenditures | \$0.00 | \$0.00 | \$0.00 | \$70,501.81 | \$81,000.00 | (\$10,498.19) | \$181,102.00 | 38.93% | \$110,600.19 |
| Total Expenses | \$255,872.41 | \$250,016.00 | \$5,856.41 | \$2,015,685.79 | \$2,129,436.00 | (\$113,750.21) | \$3,203,433.00 | 62.92% | \$1,187,747.21 |
| Revenue over Expenditures | (\$255,872.41) | (\$247,116.00) | (\$8,756.41) | (\$1,819,359.20) | (\$1,978,036.00) | \$158,676.80 | (\$3,040,433.00) | 59.84% | (\$1,221,073.80) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 016 - Facilities | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 | \$2,000.00 | \$0.00 | 0.00% | (\$2,000.00) |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 | \$2,000.00 | \$0.00 | 0.00% | (\$2,000.00) |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 | \$2,000.00 | \$0.00 | 0.00% | (\$2,000.00) |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$16,841.92 | \$16,054.00 | \$787.92 | \$131,695.40 | \$133,370.00 | (\$1,674.60) | \$203,512.00 | 64.71% | \$71,816.60 |
| Overtime Pay | \$1,074.46 | \$629.00 | \$445.46 | \$12,177.06 | \$4,931.00 | \$7,246.06 | \$7,407.00 | 164.40% | (\$4,770.06) |
| Paid Time Off | \$1,327.00 | \$2,431.00 | (\$1,104.00) | \$17,553.93 | \$17,904.00 | (\$350.07) | \$25,338.00 | 69.28% | \$7,784.07 |
| Stipend Pay | \$1,019.35 | \$1,364.00 | (\$344.65) | \$11,232.75 | \$10,912.00 | \$320.75 | \$16,368.00 | 68.63% | \$5,135.25 |
| Payroll Taxes | \$1,379.70 | \$1,515.00 | (\$135.30) | \$12,019.37 | \$12,367.00 | (\$347.63) | \$18,695.00 | 64.29% | \$6,675.63 |
| TCDRS Plan | \$1,316.45 | \$1,339.00 | (\$22.55) | \$11,276.69 | \$10,930.00 | \$346.69 | \$16,522.00 | 68.25% | \$5,245.31 |
| Total Payroll Expenses | \$22,958.88 | \$23,332.00 | (\$373.12) | \$195,955.20 | \$190,414.00 | \$5,541.20 | \$287,842.00 | 68.08% | \$91,886.80 |
| Operating Expenses | | | | | | | | | |
| Books/Materials | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$150.00 | 0.00% | \$150.00 |
| Business Licenses | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$40.00 | 0.00% | \$40.00 |
| Capital Lease Expense | \$578.93 | \$633.00 | (\$54.07) | \$1,604.70 | \$4,991.00 | (\$3,386.30) | \$7,548.00 | 21.26% | \$5,943.30 |
| Contractual Obligations- Other | \$21,440.05 | \$18,166.00 | \$3,274.05 | \$128,749.05 | \$145,332.00 | (\$16,582.95) | \$218,000.00 | 59.06% | \$89,250.95 |
| Customer Property Damage | \$194.84 | \$1,688.00 | (\$1,493.16) | \$2,043.17 | \$5,246.00 | (\$3,202.83) | \$12,000.00 | 17.03% | \$9,956.83 |
| Damages/Uninsured Portion | \$2,505.85 | \$0.00 | \$2,505.85 | \$20,250.50 | \$7,766.70 | \$12,483.80 | \$7,766.70 | 260.73% | (\$12,483.80) |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$208.00 | 0.00% | \$208.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$245.98 | \$250.00 | (\$4.02) | \$300.00 | 81.99% | \$54.02 |
| Equipment Rental | \$2,906.87 | \$2,158.00 | \$748.87 | \$6,359.57 | \$6,366.00 | (\$6.43) | \$8,000.00 | 79.49% | \$1,640.43 |
| Interest Expense | \$139.61 | \$135.00 | \$4.61 | \$382.81 | \$1,158.00 | (\$775.19) | \$1,676.00 | 22.84% | \$1,293.19 |
| Maintenance & Repairs-Buildings | \$53,653.31 | \$45,000.00 | \$8,653.31 | \$280,126.69 | \$269,842.35 | \$10,284.34 | \$351,842.35 | 79.62% | \$71,715.66 |
| Maintenance- Equipment | \$0.00 | \$0.00 | \$0.00 | \$87,962.79 | \$85,150.00 | \$2,812.79 | \$105,700.00 | 83.22% | \$17,737.21 |
| Rent | \$12,751.00 | \$14,451.00 | (\$1,700.00) | \$102,008.00 | \$114,608.00 | (\$12,600.00) | \$174,212.00 | 58.55% | \$72,204.00 |
| Shop Tools | \$1,415.16 | \$1,579.00 | (\$163.84) | \$6,088.86 | \$6,178.00 | (\$89.14) | \$7,500.00 | 81.18% | \$1,411.14 |
| Shop Supplies | \$525.80 | \$3,659.00 | (\$3,133.20) | \$3,765.41 | \$13,158.00 | (\$9,392.59) | \$27,800.00 | 13.54% | \$24,034.59 |
| Small Equipment & Furniture | \$6,552.41 | \$3,477.00 | \$3,075.41 | \$72,799.13 | \$68,752.00 | \$4,047.13 | \$82,660.00 | 88.07% | \$9,860.87 |
| Telephones-Cellular | \$313.00 | \$260.00 | \$53.00 | \$2,503.16 | \$2,050.00 | \$453.16 | \$3,060.00 | 81.80% | \$556.84 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | 0.00% | \$2,000.00 |
| Utilities | \$27,181.02 | \$31,210.00 | (\$4,028.98) | \$275,291.66 | \$247,120.00 | \$28,171.66 | \$370,680.00 | 74.27% | \$95,388.34 |
| Total Operating Expenses | \$130,157.85 | \$122,416.00 | \$7,741.85 | \$990,181.48 | \$977,968.05 | \$12,213.43 | \$1,381,143.05 | 71.69% | \$390,961.57 |
| Capital Expenditures | | | | | | | | | |
| Capital Purchase - Building/Improvements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$68,450.00 | 0.00% | \$68,450.00 |
| Capital Purchase - Equipment | \$0.00 | \$0.00 | \$0.00 | \$195,940.00 | \$200,000.00 | (\$4,060.00) | \$225,000.00 | 87.08% | \$29,060.00 |
| Total Capital Expenditures | \$0.00 | \$0.00 | \$0.00 | \$195,940.00 | \$200,000.00 | (\$4,060.00) | \$293,450.00 | 66.77% | \$97,510.00 |
| Total Expenses | \$153,116.73 | \$145,748.00 | \$7,368.73 | \$1,382,076.68 | \$1,368,382.05 | \$13,694.63 | \$1,962,435.05 | 70.43% | \$580,358.37 |
| Revenue over Expenditures | (\$153,116.73) | (\$145,748.00) | (\$7,368.73) | (\$1,380,076.68) | (\$1,368,382.05) | (\$11,694.63) | (\$1,962,435.05) | 70.32% | (\$582,358.37) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 025 - Human Resources | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$127,510.00 | 0.00% | \$127,510.00 |
| Employee Medical Premiums | \$102,440.87 | \$92,174.00 | \$10,266.87 | \$824,571.06 | \$787,404.00 | \$37,167.06 | \$1,198,262.00 | 68.81% | \$373,690.94 |
| Total Other Revenue | \$102,440.87 | \$92,174.00 | \$10,266.87 | \$824,571.06 | \$787,404.00 | \$37,167.06 | \$1,325,772.00 | 62.20% | \$501,200.94 |
| Total Revenues | \$102,440.87 | \$92,174.00 | \$10,266.87 | \$824,571.06 | \$787,404.00 | \$37,167.06 | \$1,325,772.00 | 62.20% | \$501,200.94 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$10,283.08 | \$14,669.00 | (\$4,385.92) | \$108,812.83 | \$116,514.00 | (\$7,701.17) | \$175,658.00 | 61.95% | \$66,845.17 |
| Overtime Pay | \$18.11 | \$21.00 | (\$2.89) | \$166.67 | \$166.00 | \$0.67 | \$250.00 | 66.67% | \$83.33 |
| Paid Time Off | \$6,222.54 | \$2,484.00 | \$3,738.54 | \$23,919.88 | \$19,304.00 | \$4,615.88 | \$28,725.00 | 83.27% | \$4,805.12 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$3,000.00 | \$0.00 | \$3,000.00 | \$0.00 | 0.00% | (\$3,000.00) |
| Payroll Taxes | \$1,638.12 | \$1,271.00 | \$367.12 | \$10,041.29 | \$10,064.00 | (\$22.71) | \$15,143.00 | 66.31% | \$5,101.71 |
| TCDRS Plan | \$1,066.00 | \$1,123.00 | (\$57.00) | \$8,872.97 | \$8,893.00 | (\$20.03) | \$13,382.00 | 66.31% | \$4,509.03 |
| Health & Dental | \$45,168.36 | \$56,446.00 | (\$11,277.64) | \$546,160.31 | \$576,074.00 | (\$29,913.69) | \$801,858.00 | 68.11% | \$255,697.69 |
| Health Insurance Claims | \$406,799.43 | \$310,703.00 | \$96,096.43 | \$3,019,888.98 | \$2,441,239.00 | \$578,649.98 | \$3,684,051.00 | 81.97% | \$664,162.02 |
| Health Insurance Admin Fees | \$106,501.14 | \$63,982.00 | \$42,519.14 | \$506,347.67 | \$507,251.00 | (\$903.33) | \$763,179.00 | 66.35% | \$256,831.33 |
| Total Payroll Expenses | \$577,696.78 | \$450,699.00 | \$126,997.78 | \$4,227,210.60 | \$3,679,505.00 | \$547,705.60 | \$5,482,246.00 | 77.11% | \$1,255,035.40 |
| Operating Expenses | | | | | | | | | |
| Unemployment Expense | \$1,199.00 | \$1,000.00 | \$199.00 | \$15,618.40 | \$8,000.00 | \$7,618.40 | \$12,000.00 | 130.15% | (\$3,618.40) |
| Advertising | \$0.00 | \$200.00 | (\$200.00) | \$0.00 | \$1,450.00 | (\$1,450.00) | \$1,650.00 | 0.00% | \$1,650.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$600.00 | 0.00% | \$600.00 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$2,833.36 | \$3,600.00 | (\$766.64) | \$3,600.00 | 78.70% | \$766.64 |
| Employee Health\Wellness | \$498.19 | \$1,113.00 | (\$614.81) | \$15,003.08 | \$20,738.00 | (\$5,734.92) | \$25,186.00 | 59.57% | \$10,182.92 |
| Employee Recognition | \$2,411.06 | \$91.00 | \$2,320.06 | \$46,617.22 | \$56,801.76 | (\$10,184.54) | \$64,334.76 | 72.46% | \$17,717.54 |
| Legal Fees | \$11,477.25 | \$3,750.00 | \$7,727.25 | \$23,276.56 | \$30,000.00 | (\$6,723.44) | \$45,000.00 | 51.73% | \$21,723.44 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$175.00 | (\$175.00) | \$250.00 | 0.00% | \$250.00 |
| Printing Services | \$48.16 | \$50.00 | (\$1.84) | \$48.16 | \$50.00 | (\$1.84) | \$50.00 | 96.32% | \$1.84 |
| Professional Fees | \$14,207.71 | \$15,834.00 | (\$1,626.29) | \$114,636.25 | \$99,504.00 | \$15,132.25 | \$159,112.00 | 72.05% | \$44,475.75 |
| Recruit/Investigate | \$1,504.97 | \$2,875.00 | (\$1,370.03) | \$24,775.54 | \$38,720.00 | (\$13,944.46) | \$51,750.00 | 47.88% | \$26,974.46 |
| Telephones-Cellular | \$80.52 | \$84.00 | (\$3.48) | \$643.74 | \$672.00 | (\$28.26) | \$1,008.00 | 63.86% | \$364.26 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$5,100.00 | (\$4,100.00) | \$5,300.00 | 18.87% | \$4,300.00 |
| Tuition Reimbursement | \$14,814.24 | \$9,600.00 | \$5,214.24 | \$69,821.75 | \$45,300.00 | \$24,521.75 | \$67,450.00 | 103.52% | (\$2,371.75) |
| Worker's Compensation Insurance | (\$74.87) | \$73,771.00 | (\$73,845.87) | \$268,748.52 | \$221,313.00 | \$47,435.52 | \$295,084.00 | 91.08% | \$26,335.48 |
| Total Operating Expenses | \$46,166.23 | \$108,368.00 | (\$62,201.77) | \$583,022.58 | \$531,423.76 | \$51,598.82 | \$732,374.76 | 79.61% | \$149,352.18 |
| Total Expenses | \$623,863.01 | \$559,067.00 | \$64,796.01 | \$4,810,233.18 | \$4,210,928.76 | \$599,304.42 | \$6,214,620.76 | 77.40% | \$1,404,387.58 |
| Revenue over Expenditures | (\$521,422.14) | (\$466,893.00) | (\$54,529.14) | (\$3,985,662.12) | (\$3,423,524.76) | (\$562,137.36) | (\$4,888,848.76) | 81.53% | (\$903,186.64) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 026 - Records Management | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$4,218.59 | \$4,000.00 | \$218.59 | \$32,877.07 | \$32,000.00 | \$877.07 | \$48,000.00 | 68.49% | \$15,122.93 |
| Total Other Revenue | \$4,218.59 | \$4,000.00 | \$218.59 | \$32,877.07 | \$32,000.00 | \$877.07 | \$48,000.00 | 68.49% | \$15,122.93 |
| Total Revenues | \$4,218.59 | \$4,000.00 | \$218.59 | \$32,877.07 | \$32,000.00 | \$877.07 | \$48,000.00 | 68.49% | \$15,122.93 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$12,654.94 | \$13,480.00 | (\$825.06) | \$105,664.49 | \$109,453.00 | (\$3,788.51) | \$166,007.00 | 63.65% | \$60,342.51 |
| Overtime Pay | \$0.00 | \$53.00 | (\$53.00) | \$58.03 | \$415.00 | (\$356.97) | \$623.00 | 9.31% | \$564.97 |
| Paid Time Off | \$2,344.88 | \$2,026.00 | \$318.88 | \$18,322.18 | \$15,301.00 | \$3,021.18 | \$23,719.00 | 77.25% | \$5,396.82 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$3,000.00 | \$0.00 | \$3,000.00 | \$0.00 | 0.00% | (\$3,000.00) |
| Payroll Taxes | \$1,053.70 | \$1,151.00 | (\$97.30) | \$9,201.39 | \$9,262.00 | (\$60.61) | \$14,086.00 | 65.32% | \$4,884.61 |
| TCDRS Plan | \$961.55 | \$1,018.00 | (\$56.45) | \$8,289.34 | \$8,189.00 | \$100.34 | \$12,453.00 | 66.57% | \$4,163.66 |
| Total Payroll Expenses | \$17,015.07 | \$17,728.00 | (\$712.93) | \$144,535.43 | \$142,620.00 | \$1,915.43 | \$216,888.00 | 66.64% | \$72,352.57 |
| Operating Expenses | | | | | | | | | |
| Advertising | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$400.00 | (\$400.00) | \$800.00 | 0.00% | \$800.00 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$1,800.00 | \$2,800.00 | (\$1,000.00) | \$2,800.00 | 64.29% | \$1,000.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$149.00 | \$400.00 | (\$251.00) | \$400.00 | 37.25% | \$251.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$75.00 | (\$75.00) | \$150.00 | 0.00% | \$150.00 |
| Mileage Reimbursements | \$0.00 | \$10.00 | (\$10.00) | \$0.00 | \$80.00 | (\$80.00) | \$120.00 | 0.00% | \$120.00 |
| Other Services | \$289.62 | \$375.00 | (\$85.38) | \$2,280.60 | \$3,000.00 | (\$719.40) | \$4,500.00 | 50.68% | \$2,219.40 |
| Professional Fees | \$97.50 | \$375.00 | (\$277.50) | \$888.75 | \$3,000.00 | (\$2,111.25) | \$4,500.00 | 19.75% | \$3,611.25 |
| Telephones-Cellular | \$30.00 | \$30.00 | \$0.00 | \$255.00 | \$240.00 | \$15.00 | \$360.00 | 70.83% | \$105.00 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$1,498.50 | \$2,100.00 | (\$601.50) | \$2,700.00 | 55.50% | \$1,201.50 |
| Total Operating Expenses | \$417.12 | \$790.00 | (\$372.88) | \$6,871.85 | \$12,095.00 | (\$5,223.15) | \$16,330.00 | 42.08% | \$9,458.15 |
| Total Expenses | \$17,432.19 | \$18,518.00 | (\$1,085.81) | \$151,407.28 | \$154,715.00 | (\$3,307.72) | \$233,218.00 | 64.92% | \$81,810.72 |
| Revenue over Expenditures | (\$13,213.60) | (\$14,518.00) | \$1,304.40 | (\$118,530.21) | (\$122,715.00) | \$4,184.79 | (\$185,218.00) | 64.00% | (\$66,687.79) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 039 - Community Paramedicine | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$64,788.75 | \$0.00 | \$64,788.75 | \$64,788.75 | \$0.00 | \$64,788.75 | \$0.00 | 0.00% | (\$64,788.75) |
| 1115 Waiver - Paramedicine | \$13,500.00 | \$120,000.00 | (\$106,500.00) | \$914,700.00 | \$960,000.00 | (\$45,300.00) | \$1,440,000.00 | 63.52% | \$525,300.00 |
| Total Other Revenue | \$78,288.75 | \$120,000.00 | (\$41,711.25) | \$979,488.75 | \$960,000.00 | \$19,488.75 | \$1,440,000.00 | 68.02% | \$460,511.25 |
| Total Revenues | \$78,288.75 | \$120,000.00 | (\$41,711.25) | \$979,488.75 | \$960,000.00 | \$19,488.75 | \$1,440,000.00 | 68.02% | \$460,511.25 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$19,825.18 | \$23,630.00 | (\$3,804.82) | \$145,314.64 | \$196,835.00 | (\$51,520.36) | \$300,567.00 | 48.35% | \$155,252.36 |
| Overtime Pay | \$1,307.76 | \$1,269.00 | \$38.76 | \$10,936.95 | \$9,947.00 | \$989.95 | \$14,941.00 | 73.20% | \$4,004.05 |
| Paid Time Off | \$2,604.35 | \$3,516.00 | (\$911.65) | \$36,700.19 | \$25,782.00 | \$10,918.19 | \$36,454.00 | 100.68% | (\$246.19) |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$3,000.00 | \$0.00 | \$3,000.00 | \$0.00 | 0.00% | (\$3,000.00) |
| Payroll Taxes | \$1,682.54 | \$2,103.00 | (\$420.46) | \$13,995.35 | \$17,210.00 | (\$3,214.65) | \$26,045.00 | 53.74% | \$12,049.65 |
| TCDRS Plan | \$1,519.84 | \$1,858.00 | (\$338.16) | \$12,794.16 | \$15,210.00 | (\$2,415.84) | \$23,019.00 | 55.58% | \$10,224.84 |
| Total Payroll Expenses | \$26,939.67 | \$32,376.00 | (\$5,436.33) | \$222,741.29 | \$264,984.00 | (\$42,242.71) | \$401,026.00 | 55.54% | \$178,284.71 |
| Operating Expenses | | | | | | | | | |
| Community Education | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | (\$2,000.00) | \$2,000.00 | 0.00% | \$2,000.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$300.00 | (\$300.00) | \$300.00 | 0.00% | \$300.00 |
| Leases/Contracts | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$10,300.00 | 0.00% | \$10,300.00 |
| Telephones-Cellular | \$234.75 | \$460.00 | (\$225.25) | \$2,059.20 | \$3,680.00 | (\$1,620.80) | \$5,520.00 | 37.30% | \$3,460.80 |
| Total Operating Expenses | \$234.75 | \$460.00 | (\$225.25) | \$2,059.20 | \$5,980.00 | (\$3,920.80) | \$18,120.00 | 11.36% | \$16,060.80 |
| Total Expenses | \$27,174.42 | \$32,836.00 | (\$5,661.58) | \$224,800.49 | \$270,964.00 | (\$46,163.51) | \$419,146.00 | 53.63% | \$194,345.51 |
| Revenue over Expenditures | \$51,114.33 | \$87,164.00 | (\$36,049.67) | \$754,688.26 | \$689,036.00 | \$65,652.26 | \$1,020,854.00 | 73.93% | \$266,165.74 |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 040 - Buildings MCHD | | | | | | | | | |
| Expenses | | | | | | | | | |
| Operating Expenses | | | | | | | | | |
| Capital Lease Expense | \$17,624.45 | \$17,624.00 | \$0.45 | \$140,060.25 | \$140,058.00 | \$2.25 | \$157,714.00 | 88.81% | \$17,653.75 |
| Interest Expense | \$65.82 | \$66.00 | (\$0.18) | \$1,461.91 | \$1,465.00 | (\$3.09) | \$1,499.00 | 97.53% | \$37.09 |
| Small Equipment & Furniture | \$5,678.68 | \$0.00 | \$5,678.68 | \$5,678.68 | \$0.00 | \$5,678.68 | \$0.00 | 0.00% | (\$5,678.68) |
| Total Operating Expenses | \$23,368.95 | \$17,690.00 | \$5,678.95 | \$147,200.84 | \$141,523.00 | \$5,677.84 | \$159,213.00 | 92.46% | \$12,012.16 |
| Capital Expenditures | | | | | | | | | |
| Capital Purchase - Building/Improvements | \$41,056.48 | \$41,057.00 | (\$0.52) | \$691,417.71 | \$691,873.28 | (\$455.57) | \$1,306,978.68 | 52.90% | \$615,560.97 |
| Total Capital Expenditures | \$41,056.48 | \$41,057.00 | (\$0.52) | \$691,417.71 | \$691,873.28 | (\$455.57) | \$1,306,978.68 | 52.90% | \$615,560.97 |
| Total Expenses | \$64,425.43 | \$58,747.00 | \$5,678.43 | \$838,618.55 | \$833,396.28 | \$5,222.27 | \$1,466,191.68 | 57.20% | \$627,573.13 |
| Revenue over Expeditures | (\$64,425.43) | (\$58,747.00) | (\$5,678.43) | (\$838,618.55) | (\$833,396.28) | (\$5,222.27) | (\$1,466,191.68) | 57.20% | (\$627,573.13) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 042 - EMS Tactical Team | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$4,899.42 | \$8,554.00 | (\$3,654.58) | \$29,252.15 | \$45,980.00 | (\$16,727.85) | \$65,228.00 | 44.85% | \$35,975.85 |
| Overtime Pay | \$1,888.46 | \$4,277.00 | (\$2,388.54) | \$6,431.08 | \$22,990.00 | (\$16,558.92) | \$32,614.00 | 19.72% | \$26,182.92 |
| Payroll Taxes | \$491.42 | \$949.00 | (\$457.58) | \$2,602.10 | \$5,102.00 | (\$2,499.90) | \$7,238.00 | 35.95% | \$4,635.90 |
| TCDRS Plan | \$443.93 | \$839.00 | (\$395.07) | \$2,333.67 | \$4,510.00 | (\$2,176.33) | \$6,398.00 | 36.48% | \$4,064.33 |
| Total Payroll Expenses | \$7,723.23 | \$14,619.00 | (\$6,895.77) | \$40,619.00 | \$78,582.00 | (\$37,963.00) | \$111,478.00 | 36.44% | \$70,859.00 |
| Operating Expenses | | | | | | | | | |
| Dues/Subscriptions | \$125.00 | \$0.00 | \$125.00 | \$125.00 | \$0.00 | \$125.00 | \$0.00 | 0.00% | (\$125.00) |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3,440.00 | 0.00% | \$3,440.00 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3,520.00 | (\$3,520.00) | \$3,520.00 | 0.00% | \$3,520.00 |
| Uniforms | \$1,130.00 | \$0.00 | \$1,130.00 | \$1,130.00 | \$2,000.00 | (\$870.00) | \$2,000.00 | 56.50% | \$870.00 |
| Total Operating Expenses | \$1,255.00 | \$0.00 | \$1,255.00 | \$1,255.00 | \$5,520.00 | (\$4,265.00) | \$8,960.00 | 14.01% | \$7,705.00 |
| Total Expenses | \$8,978.23 | \$14,619.00 | (\$5,640.77) | \$41,874.00 | \$84,102.00 | (\$42,228.00) | \$120,438.00 | 34.77% | \$78,564.00 |
| Revenue over Expenditures | (\$8,978.23) | (\$14,619.00) | \$5,640.77 | (\$41,874.00) | (\$84,102.00) | \$42,228.00 | (\$120,438.00) | 34.77% | (\$78,564.00) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 045 - EMS Quality & Safety | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| EMS - Trauma Fund Income | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$30,000.00 | 0.00% | \$30,000.00 |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$30,000.00 | 0.00% | \$30,000.00 |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$30,000.00 | 0.00% | \$30,000.00 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$29,307.43 | \$31,632.00 | (\$2,324.57) | \$238,994.10 | \$247,955.00 | (\$8,960.90) | \$372,443.00 | 64.17% | \$133,448.90 |
| Overtime Pay | \$88.99 | \$0.00 | \$88.99 | \$7,733.52 | \$0.00 | \$7,733.52 | \$0.00 | 0.00% | (\$7,733.52) |
| Paid Time Off | \$5,297.81 | \$4,282.00 | \$1,015.81 | \$32,669.56 | \$33,566.00 | (\$896.44) | \$50,418.00 | 64.80% | \$17,748.44 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$5,000.00 | \$0.00 | \$5,000.00 | \$0.00 | 0.00% | (\$5,000.00) |
| Payroll Taxes | \$2,511.66 | \$2,658.00 | (\$146.34) | \$20,685.98 | \$20,834.00 | (\$148.02) | \$31,294.00 | 66.10% | \$10,608.02 |
| TCDRS Plan | \$2,219.30 | \$2,349.00 | (\$129.70) | \$18,562.66 | \$18,412.00 | \$150.66 | \$27,656.00 | 67.12% | \$9,093.34 |
| Total Payroll Expenses | \$39,425.19 | \$40,921.00 | (\$1,495.81) | \$323,645.82 | \$320,767.00 | \$2,878.82 | \$481,811.00 | 67.17% | \$158,165.18 |
| Operating Expenses | | | | | | | | | |
| Books/Materials | \$0.00 | \$0.00 | \$0.00 | \$54.44 | \$55.00 | (\$0.56) | \$1,100.00 | 4.95% | \$1,045.56 |
| Business Licenses | \$0.00 | \$30.00 | (\$30.00) | \$0.00 | \$240.00 | (\$240.00) | \$360.00 | 0.00% | \$360.00 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3,705.00 | 0.00% | \$3,705.00 |
| Computer Supplies/Non-Cap. | \$0.00 | \$0.00 | \$0.00 | \$213.96 | \$225.00 | (\$11.04) | \$425.00 | 50.34% | \$211.04 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,402.00 | (\$6,402.00) | \$6,402.00 | 0.00% | \$6,402.00 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$555.00 | \$555.00 | \$0.00 | \$1,111.00 | 49.96% | \$556.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$150.00 | \$150.00 | \$0.00 | \$300.00 | 50.00% | \$150.00 |
| Meeting Expenses | \$0.00 | \$0.00 | \$0.00 | \$25.71 | \$26.00 | (\$0.29) | \$1,500.00 | 1.71% | \$1,474.29 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,200.00 | 0.00% | \$1,200.00 |
| Small Equipment & Furniture | \$110.40 | \$0.00 | \$110.40 | \$361.46 | \$315.00 | \$46.46 | \$315.00 | 114.75% | (\$46.46) |
| Telephones-Cellular | \$232.58 | \$206.00 | \$26.58 | \$1,343.34 | \$1,648.00 | (\$304.66) | \$2,472.00 | 54.34% | \$1,128.66 |
| Training/Related Expenses-CE | \$36,619.00 | \$27,750.00 | \$8,869.00 | \$37,519.00 | \$31,312.00 | \$6,207.00 | \$37,845.00 | 99.14% | \$326.00 |
| Total Operating Expenses | \$36,961.98 | \$27,986.00 | \$8,975.98 | \$40,222.91 | \$40,928.00 | (\$705.09) | \$56,735.00 | 70.90% | \$16,512.09 |
| Total Expenses | \$76,387.17 | \$68,907.00 | \$7,480.17 | \$363,868.73 | \$361,695.00 | \$2,173.73 | \$538,546.00 | 67.57% | \$174,677.27 |
| Revenue over Expenditures | (\$76,387.17) | (\$68,907.00) | (\$7,480.17) | (\$363,868.73) | (\$361,695.00) | (\$2,173.73) | (\$508,546.00) | 71.55% | (\$144,677.27) |

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-----------------------|-----------------------|-------------------------|------------------------------------|-----------------------------------|--|
| 046 - EMS Bike Team | | | | | | | | | |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | (\$1,593.38) | \$2,514.00 | (\$4,107.38) | \$5,910.21 | \$23,966.00 | (\$18,055.79) | \$32,513.00 | 18.18% | \$26,602.79 |
| Overtime Pay | (\$133.43) | \$1,257.00 | (\$1,390.43) | \$1,454.41 | \$11,985.00 | (\$10,530.59) | \$16,260.00 | 8.94% | \$14,805.59 |
| Payroll Taxes | (\$131.11) | \$279.00 | (\$410.11) | \$540.44 | \$2,659.00 | (\$2,118.56) | \$3,607.00 | 14.98% | \$3,066.56 |
| TCDRS Plan | (\$112.95) | \$247.00 | (\$359.95) | \$481.65 | \$2,351.00 | (\$1,869.35) | \$3,189.00 | 15.10% | \$2,707.35 |
| Total Payroll Expenses | (\$1,970.87) | \$4,297.00 | (\$6,267.87) | \$8,386.71 | \$40,961.00 | (\$32,574.29) | \$55,569.00 | 15.09% | \$47,182.29 |
| Operating Expenses | | | | | | | | | |
| Community Education | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$500.00 | 0.00% | \$500.00 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$60.00 | 0.00% | \$60.00 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$5,030.00 | 0.00% | \$5,030.00 |
| Uniforms | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3,630.00 | 0.00% | \$3,630.00 |
| Total Operating Expenses | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$9,220.00 | 0.00% | \$9,220.00 |
| Total Expenses | (\$1,970.87) | \$4,297.00 | (\$6,267.87) | \$8,386.71 | \$40,961.00 | (\$32,574.29) | \$64,789.00 | 12.94% | \$56,402.29 |
| Revenue over Expenditures | \$1,970.87 | (\$4,297.00) | \$6,267.87 | (\$8,386.71) | (\$40,961.00) | \$32,574.29 | (\$64,789.00) | 12.94% | (\$56,402.29) |

Montgomery County Public Health District Balance Sheet

As of May 31, 2021

| | | <u>Fund 22 05/31/2021</u> |
|--------------------------------------|--|----------------------------|
| ASSETS | | |
| Cash and Equivalents | | |
| 22-000-10400 | Petty Cash-PHP-BS | \$200.00 |
| 22-000-11510 | MCPHD Operating Account - WF-BS | \$840,348.90 |
| Total Cash and Equivalents | | <u>\$840,548.90</u> |
| Receivables | | |
| 22-000-14300 | A/R-Other-BS | \$64,180.75 |
| 22-000-14400 | A/R-Grant Revenue-BS | \$144,561.94 |
| 22-000-14550 | Receivable from Primary Government-BS | (\$119,009.64) |
| Total Receivables | | <u>\$89,733.05</u> |
| TOTAL ASSETS | | <u>\$930,281.95</u> |
| LIABILITIES | | |
| Current Liabilities | | |
| 22-000-21400 | Accrued Payroll-BS | \$17,593.70 |
| Total Current Liabilities | | <u>\$17,593.70</u> |
| Deferred Liabilities | | |
| 22-000-23200 | Deferred Revenue-BS | \$6,644.78 |
| Total Deferred Liabilities | | <u>\$6,644.78</u> |
| TOTAL LIABILITIES | | <u>\$24,238.48</u> |
| CAPITAL | | |
| 22-000-30225 | Assigned - Open Purchase Orders-BS | \$5,629.00 |
| 22-000-30802 | Restricted - NACCHO Grant Funds Remaining-BS | \$6,644.78 |
| 22-000-39050 | Unassigned Fund Balance-MCPHD-BS | \$893,769.69 |
| TOTAL CAPITAL | | <u>\$906,043.47</u> |
| TOTAL LIABILITIES AND CAPITAL | | <u>\$930,281.95</u> |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|---------------------|-----------------------|-----------------------|---------------------------|--------------------------|-------------------------------|
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$7,518.00 | \$7,518.00 | \$0.00 | \$60,018.00 | \$60,144.00 | (\$126.00) | \$90,216.00 | 66.53% | \$30,198.00 |
| Proceeds from Grant Funding | \$70,619.73 | \$111,345.00 | (\$40,725.27) | \$635,815.26 | \$933,124.00 | (\$297,308.74) | \$1,276,611.00 | 49.80% | \$640,795.74 |
| 1115 Waiver - Paramedicine | \$0.00 | \$0.00 | \$0.00 | \$49,180.75 | \$239,313.04 | (\$190,132.29) | \$2,076,629.65 | 2.37% | \$2,027,448.90 |
| Immunization Fees | \$645.00 | \$1,600.00 | (\$955.00) | \$9,008.59 | \$12,800.00 | (\$3,791.41) | \$19,200.00 | 46.92% | \$10,191.41 |
| Employee Medical Premiums | \$4,430.74 | \$3,293.00 | \$1,137.74 | \$35,515.23 | \$29,446.00 | \$6,069.23 | \$39,814.00 | 89.20% | \$4,298.77 |
| Total Other Revenue | \$83,213.47 | \$123,756.00 | (\$40,542.53) | \$789,537.83 | \$1,274,827.04 | (\$485,289.21) | \$3,502,470.65 | 22.54% | \$2,712,932.82 |
| Total Revenues | \$83,213.47 | \$123,756.00 | (\$40,542.53) | \$789,537.83 | \$1,274,827.04 | (\$485,289.21) | \$3,502,470.65 | 22.54% | \$2,712,932.82 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$54,681.68 | \$64,229.00 | (\$9,547.32) | \$463,730.98 | \$515,696.00 | (\$51,965.02) | \$731,064.00 | 63.43% | \$267,333.02 |
| Overtime Pay | \$281.92 | \$15.00 | \$266.92 | \$1,588.73 | \$120.00 | \$1,468.73 | \$180.00 | 882.63% | (\$1,408.73) |
| Paid Time Off | \$2,795.42 | \$7,997.00 | (\$5,201.58) | \$76,014.71 | \$65,166.00 | \$10,848.71 | \$87,056.00 | 87.32% | \$11,041.29 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$13,000.00 | \$0.00 | \$13,000.00 | \$0.00 | 0.00% | (\$13,000.00) |
| Payroll Taxes | \$4,110.00 | \$7,101.00 | (\$2,991.00) | \$39,651.28 | \$56,833.00 | (\$17,181.72) | \$81,317.00 | 48.76% | \$41,665.72 |
| TCDRS Plan | \$3,304.69 | \$4,417.00 | (\$1,112.31) | \$29,678.17 | \$35,333.00 | (\$5,654.83) | \$49,292.00 | 60.21% | \$19,613.83 |
| Health & Dental | \$1,712.60 | \$2,643.00 | (\$930.40) | \$12,533.27 | \$26,571.00 | (\$14,037.73) | \$35,112.00 | 35.70% | \$22,578.73 |
| Health Insurance Claims | \$17,584.99 | \$10,298.00 | \$7,286.99 | \$130,542.75 | \$81,978.00 | \$48,564.75 | \$115,344.00 | 113.18% | (\$15,198.75) |
| Health Insurance Admin Fees | \$4,603.80 | \$2,300.00 | \$2,303.80 | \$21,888.23 | \$18,725.00 | \$3,163.23 | \$25,791.00 | 84.87% | \$3,902.77 |
| Total Payroll Expenses | \$89,075.10 | \$99,000.00 | (\$9,924.90) | \$788,628.12 | \$800,422.00 | (\$11,793.88) | \$1,125,156.00 | 70.09% | \$336,527.88 |
| Operating Expenses | | | | | | | | | |
| Unemployment Expense | \$0.00 | \$180.00 | (\$180.00) | \$0.00 | \$1,440.00 | (\$1,440.00) | \$2,160.00 | 0.00% | \$2,160.00 |
| Accounting/Auditing Fees | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$7,000.00 | (\$7,000.00) | \$7,000.00 | 0.00% | \$7,000.00 |
| Credit Card Processing Fee | \$43.27 | \$55.00 | (\$11.73) | \$379.75 | \$440.00 | (\$60.25) | \$660.00 | 57.54% | \$280.25 |
| Community Preparedness Supplies | \$0.00 | \$1,815.00 | (\$1,815.00) | \$14,024.94 | \$27,749.00 | (\$13,724.06) | \$47,153.00 | 29.74% | \$33,128.06 |
| Computer Software | \$400.00 | \$435.00 | (\$35.00) | \$6,110.00 | \$3,235.00 | \$2,875.00 | \$4,835.00 | 126.37% | (\$1,275.00) |
| Computer Supplies/Non-Cap. | \$0.00 | \$3,400.00 | (\$3,400.00) | \$4,369.96 | \$14,741.00 | (\$10,371.04) | \$16,338.00 | 26.75% | \$11,968.04 |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|----------------------------|----------------------------|------------------------------|-----------------------|-----------------------|-----------------------|---------------------------|--------------------------|-------------------------------|
| Conferences - Fees, Travel, & Meals | \$0.00 | \$1,100.00 | (\$1,100.00) | \$0.00 | \$14,560.00 | (\$14,560.00) | \$21,133.00 | 0.00% | \$21,133.00 |
| Contractual Obligations- Other | \$2,000.00 | \$21,721.00 | (\$19,721.00) | \$40,109.15 | \$173,768.00 | (\$133,658.85) | \$255,152.00 | 15.72% | \$215,042.85 |
| Disposable Medical Supplies | \$469.44 | \$2,094.00 | (\$1,624.56) | \$1,438.41 | \$38,966.00 | (\$37,527.59) | \$47,438.00 | 3.03% | \$45,999.59 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$36.00 | (\$36.00) | \$36.00 | 0.00% | \$36.00 |
| Durable Medical Equipment | \$0.00 | \$3,000.00 | (\$3,000.00) | \$3,390.54 | \$29,600.00 | (\$26,209.46) | \$41,773.00 | 8.12% | \$38,382.46 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,175.00 | (\$1,175.00) | \$1,375.00 | 0.00% | \$1,375.00 |
| Fuel - Auto | \$90.19 | \$50.00 | \$40.19 | \$142.18 | \$400.00 | (\$257.82) | \$600.00 | 23.70% | \$457.82 |
| Insurance | \$8,461.91 | \$0.00 | \$8,461.91 | \$8,461.91 | \$4,000.00 | \$4,461.91 | \$12,000.00 | 70.52% | \$3,538.09 |
| Legal Fees | \$0.00 | \$0.00 | \$0.00 | \$945.00 | \$1,000.00 | (\$55.00) | \$1,500.00 | 63.00% | \$555.00 |
| Management Fees | \$8,333.33 | \$10,336.00 | (\$2,002.67) | \$66,666.64 | \$82,583.00 | (\$15,916.36) | \$110,984.00 | 60.07% | \$44,317.36 |
| Meals - Business and Travel | \$0.00 | \$0.00 | \$0.00 | \$395.23 | \$0.00 | \$395.23 | \$0.00 | 0.00% | (\$395.23) |
| Meeting Expenses | \$0.00 | \$75.00 | (\$75.00) | \$291.02 | \$375.00 | (\$83.98) | \$675.00 | 43.11% | \$383.98 |
| Mileage Reimbursements | \$0.00 | \$356.00 | (\$356.00) | \$355.81 | \$2,648.00 | (\$2,292.19) | \$3,277.00 | 10.86% | \$2,921.19 |
| Office Supplies | \$0.00 | \$683.00 | (\$683.00) | \$804.35 | \$4,044.00 | (\$3,239.65) | \$5,211.00 | 15.44% | \$4,406.65 |
| Other Services - Community Paramedicine | \$13,500.00 | \$122,500.00 | (\$109,000.00) | \$914,700.00 | \$962,500.00 | (\$47,800.00) | \$1,452,500.00 | 62.97% | \$537,800.00 |
| Postage | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$10.00 | (\$10.00) | \$20.00 | 0.00% | \$20.00 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$2,267.40 | \$4,325.00 | (\$2,057.60) | \$5,725.00 | 39.61% | \$3,457.60 |
| Professional Fees | \$0.00 | \$0.00 | \$0.00 | \$180.00 | \$0.00 | \$180.00 | \$0.00 | 0.00% | (\$180.00) |
| Rent | \$9,298.42 | \$9,893.00 | (\$594.58) | \$74,387.36 | \$78,265.00 | (\$3,877.64) | \$107,334.00 | 69.30% | \$32,946.64 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$4,627.51 | \$11,259.00 | (\$6,631.49) | \$11,484.00 | 40.30% | \$6,856.49 |
| Telephones-Cellular | \$1,745.30 | \$1,033.00 | \$712.30 | \$5,663.20 | \$8,713.00 | (\$3,049.80) | \$11,778.00 | 48.08% | \$6,114.80 |
| Training/Related Expenses-CE | \$0.00 | \$808.00 | (\$808.00) | \$0.00 | \$5,231.00 | (\$5,231.00) | \$10,268.00 | 0.00% | \$10,268.00 |
| Uniforms | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | (\$2,000.00) | \$2,630.00 | 0.00% | \$2,630.00 |
| Worker's Compensation Insurance | \$74.87 | \$183.00 | (\$108.13) | \$723.54 | \$1,531.00 | (\$807.46) | \$2,034.00 | 35.57% | \$1,310.46 |
| Total Operating Expenses | \$44,416.73 | \$179,717.00 | (\$135,300.27) | \$1,150,433.90 | \$1,481,594.00 | (\$331,160.10) | \$2,183,073.00 | 52.70% | \$1,032,639.10 |
| Total Expenses | \$133,491.83 | \$278,717.00 | (\$145,225.17) | \$1,939,062.02 | \$2,282,016.00 | (\$342,953.98) | \$3,308,229.00 | 58.61% | \$1,369,166.98 |
| Revenue over Expenditures | (\$50,278.36) | (\$154,961.00) | \$104,682.64 | (\$1,149,524.19) | (\$1,007,188.96) | (\$142,335.23) | \$194,241.65 | (591.80%) | \$1,343,765.84 |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|--------------------|--------------------|----------------------|---------------------------|--------------------------|-------------------------------|
| 121 - IDCU/SUR C# | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$2,975.73 | \$7,441.00 | (\$4,465.27) | \$46,767.39 | \$58,056.00 | (\$11,288.61) | \$81,120.00 | 57.65% | \$34,352.61 |
| Employee Medical Premiums | \$295.38 | \$225.00 | \$70.38 | \$2,367.69 | \$2,047.00 | \$320.69 | \$2,725.00 | 86.89% | \$357.31 |
| Total Other Revenue | \$3,271.11 | \$7,666.00 | (\$4,394.89) | \$49,135.08 | \$60,103.00 | (\$10,967.92) | \$83,845.00 | 58.60% | \$34,709.92 |
| Total Revenues | \$3,271.11 | \$7,666.00 | (\$4,394.89) | \$49,135.08 | \$60,103.00 | (\$10,967.92) | \$83,845.00 | 58.60% | \$34,709.92 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$1,153.92 | \$3,865.00 | (\$2,711.08) | \$24,256.36 | \$29,745.00 | (\$5,488.64) | \$41,215.00 | 58.85% | \$16,958.64 |
| Paid Time Off | \$0.00 | \$512.00 | (\$512.00) | \$5,165.72 | \$3,931.00 | \$1,234.72 | \$5,450.00 | 94.78% | \$284.28 |
| Payroll Taxes | \$88.27 | \$314.00 | (\$225.73) | \$2,133.55 | \$2,417.00 | (\$283.45) | \$3,349.00 | 63.71% | \$1,215.45 |
| TCDRS Plan | \$75.47 | \$300.00 | (\$224.53) | (\$87.25) | \$2,315.00 | (\$2,402.25) | \$3,208.00 | (2.72%) | \$3,295.25 |
| Health & Dental | \$0.00 | \$167.00 | (\$167.00) | \$0.00 | \$1,665.00 | (\$1,665.00) | \$2,164.00 | 0.00% | \$2,164.00 |
| Health Insurance Claims | \$1,172.33 | \$776.00 | \$396.33 | \$8,702.85 | \$6,077.00 | \$2,625.85 | \$8,407.00 | 103.52% | (\$295.85) |
| Health Insurance Admin Fees | \$306.92 | \$164.00 | \$142.92 | \$1,459.20 | \$1,296.00 | \$163.20 | \$1,788.00 | 81.61% | \$328.80 |
| Total Payroll Expenses | \$2,796.91 | \$6,098.00 | (\$3,301.09) | \$41,630.43 | \$47,446.00 | (\$5,815.57) | \$65,581.00 | 63.48% | \$23,950.57 |
| Operating Expenses | | | | | | | | | |
| Management Fees | \$197.51 | \$955.00 | (\$757.49) | \$4,157.82 | \$7,523.00 | (\$3,365.18) | \$10,358.00 | 40.14% | \$6,200.18 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$100.00 | (\$100.00) | \$348.00 | 0.00% | \$348.00 |
| Office Supplies | \$0.00 | \$50.00 | (\$50.00) | \$0.00 | \$364.00 | (\$364.00) | \$364.00 | 0.00% | \$364.00 |
| Rent | \$252.82 | \$467.00 | (\$214.18) | \$3,055.79 | \$3,682.00 | (\$626.21) | \$5,067.00 | 60.31% | \$2,011.21 |
| Telephones-Cellular | \$22.82 | \$84.00 | (\$61.18) | \$264.19 | \$668.00 | (\$403.81) | \$919.00 | 28.75% | \$654.81 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$450.00 | (\$450.00) | \$1,150.00 | 0.00% | \$1,150.00 |
| Worker's Compensation Insurance | \$1.05 | \$5.00 | (\$3.95) | \$26.85 | \$40.00 | (\$13.15) | \$55.00 | 48.82% | \$28.15 |
| Total Operating Expenses | \$474.20 | \$1,561.00 | (\$1,086.80) | \$7,504.65 | \$12,827.00 | (\$5,322.35) | \$18,261.00 | 41.10% | \$10,756.35 |
| Total Expenses | \$3,271.11 | \$7,659.00 | (\$4,387.89) | \$49,135.08 | \$60,273.00 | (\$11,137.92) | \$83,842.00 | 58.60% | \$34,706.92 |
| Revenue over Expenditures | \$0.00 | \$7.00 | (\$7.00) | \$0.00 | (\$170.00) | \$170.00 | \$3.00 | 0.00% | \$3.00 |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|----------------------------|----------------------------|------------------------------|---------------------|---------------------|-----------------------|---------------------------|--------------------------|-------------------------------|
| 122 - COVID-19 Crisis CoAG FY 2020 | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$12,870.88 | \$39,194.00 | (\$26,323.12) | \$145,755.83 | \$337,956.00 | (\$192,200.17) | \$494,718.00 | 29.46% | \$348,962.17 |
| Employee Medical Premiums | \$886.15 | \$400.00 | \$486.15 | \$7,103.07 | \$3,200.00 | \$3,903.07 | \$4,804.00 | 147.86% | (\$2,299.07) |
| Total Other Revenue | \$13,757.03 | \$39,594.00 | (\$25,836.97) | \$152,858.90 | \$341,156.00 | (\$188,297.10) | \$499,522.00 | 30.60% | \$346,663.10 |
| Total Revenues | \$13,757.03 | \$39,594.00 | (\$25,836.97) | \$152,858.90 | \$341,156.00 | (\$188,297.10) | \$499,522.00 | 30.60% | \$346,663.10 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$7,466.30 | \$10,264.00 | (\$2,797.70) | \$70,361.97 | \$82,108.00 | (\$11,746.03) | \$123,163.00 | 57.13% | \$52,801.03 |
| Overtime Pay | \$2.53 | \$15.00 | (\$12.47) | \$12.64 | \$120.00 | (\$107.36) | \$180.00 | 7.02% | \$167.36 |
| Paid Time Off | \$777.48 | \$247.00 | \$530.48 | \$11,233.71 | \$1,972.00 | \$9,261.71 | \$2,957.00 | 379.90% | (\$8,276.71) |
| Payroll Taxes | \$606.49 | \$2,507.00 | (\$1,900.51) | \$6,040.60 | \$20,052.00 | (\$14,011.40) | \$30,078.00 | 20.08% | \$24,037.40 |
| TCDRS Plan | \$316.99 | \$277.00 | \$39.99 | \$3,448.02 | \$2,218.00 | \$1,230.02 | \$3,328.00 | 103.61% | (\$120.02) |
| Health & Dental | \$141.98 | \$774.00 | (\$632.02) | \$1,328.11 | \$6,189.00 | (\$4,860.89) | \$9,285.00 | 14.30% | \$7,956.89 |
| Health Insurance Claims | \$3,517.00 | \$1,217.00 | \$2,300.00 | \$26,108.53 | \$9,732.00 | \$16,376.53 | \$14,598.00 | 178.85% | (\$11,510.53) |
| Health Insurance Admin Fees | \$920.76 | \$254.00 | \$666.76 | \$4,377.65 | \$2,028.00 | \$2,349.65 | \$3,042.00 | 143.91% | (\$1,335.65) |
| Total Payroll Expenses | \$13,749.53 | \$15,555.00 | (\$1,805.47) | \$122,911.23 | \$124,419.00 | (\$1,507.77) | \$186,631.00 | 65.86% | \$63,719.77 |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$0.00 | \$0.00 | \$6,000.00 | \$0.00 | \$6,000.00 | \$0.00 | 0.00% | (\$6,000.00) |
| Computer Supplies/Non-Cap. | \$0.00 | \$400.00 | (\$400.00) | \$0.00 | \$3,200.00 | (\$3,200.00) | \$4,797.00 | 0.00% | \$4,797.00 |
| Contractual Obligations- Other | \$0.00 | \$19,721.00 | (\$19,721.00) | \$23,859.15 | \$157,768.00 | (\$133,908.85) | \$236,651.00 | 10.08% | \$212,791.85 |
| Disposable Medical Supplies | \$0.00 | \$1,844.00 | (\$1,844.00) | \$0.00 | \$36,750.00 | (\$36,750.00) | \$44,122.00 | 0.00% | \$44,122.00 |
| Dues/Subscriptions | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$36.00 | (\$36.00) | \$36.00 | 0.00% | \$36.00 |
| Durable Medical Equipment | \$0.00 | \$3,000.00 | (\$3,000.00) | \$0.00 | \$27,000.00 | (\$27,000.00) | \$39,003.00 | 0.00% | \$39,003.00 |
| Worker's Compensation Insurance | \$7.50 | \$52.00 | (\$44.50) | \$88.52 | \$416.00 | (\$327.48) | \$625.00 | 14.16% | \$536.48 |
| Total Operating Expenses | \$7.50 | \$25,017.00 | (\$25,009.50) | \$29,947.67 | \$225,170.00 | (\$195,222.33) | \$325,234.00 | 9.21% | \$295,286.33 |
| Total Expenses | \$13,757.03 | \$40,572.00 | (\$26,814.97) | \$152,858.90 | \$349,589.00 | (\$196,730.10) | \$511,865.00 | 29.86% | \$359,006.10 |
| Revenue over Expenditures | \$0.00 | (\$978.00) | \$978.00 | \$0.00 | (\$8,433.00) | \$8,433.00 | (\$12,343.00) | 0.00% | (\$12,343.00) |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------------|---------------------|----------------------|---------------------------|--------------------------|-------------------------------|
| 123 - CPS/Hazards | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$23,023.61 | \$23,656.00 | (\$632.39) | \$181,108.15 | \$188,466.00 | (\$7,357.85) | \$211,516.00 | 85.62% | \$30,407.85 |
| Employee Medical Premiums | \$738.46 | \$590.00 | \$148.46 | \$5,919.20 | \$5,332.00 | \$587.20 | \$5,922.00 | 99.95% | \$2.80 |
| Total Other Revenue | \$23,762.07 | \$24,246.00 | (\$483.93) | \$187,027.35 | \$193,798.00 | (\$6,770.65) | \$217,438.00 | 86.01% | \$30,410.65 |
| Total Revenues | \$23,762.07 | \$24,246.00 | (\$483.93) | \$187,027.35 | \$193,798.00 | (\$6,770.65) | \$217,438.00 | 86.01% | \$30,410.65 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$15,289.77 | \$13,265.00 | \$2,024.77 | \$112,564.46 | \$104,839.00 | \$7,725.46 | \$118,339.00 | 95.12% | \$5,774.54 |
| Paid Time Off | \$72.67 | \$1,740.00 | (\$1,667.33) | \$12,475.91 | \$13,055.00 | (\$579.09) | \$14,566.00 | 85.65% | \$2,090.09 |
| Payroll Taxes | \$1,148.38 | \$1,148.00 | (\$77.62) | \$8,691.86 | \$8,889.00 | (\$197.14) | \$10,037.00 | 86.60% | \$1,345.14 |
| TCDRS Plan | \$442.51 | \$1,092.00 | (\$649.49) | \$3,731.02 | \$8,594.00 | (\$4,862.98) | \$9,684.00 | 38.53% | \$5,952.98 |
| Health & Dental | \$334.02 | \$386.00 | (\$51.98) | \$2,640.14 | \$3,916.00 | (\$1,275.86) | \$4,302.00 | 61.37% | \$1,661.86 |
| Health Insurance Claims | \$2,930.83 | \$1,256.00 | \$1,674.83 | \$21,757.12 | \$9,746.00 | \$12,011.12 | \$11,002.00 | 197.76% | (\$10,755.12) |
| Health Insurance Admin Fees | \$767.30 | \$430.00 | \$337.30 | \$3,648.04 | \$3,414.00 | \$234.04 | \$3,844.00 | 94.90% | \$195.96 |
| Total Payroll Expenses | \$20,907.48 | \$19,317.00 | \$1,590.48 | \$165,508.55 | \$152,453.00 | \$13,055.55 | \$171,774.00 | 96.35% | \$6,265.45 |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$679.00 | (\$679.00) | \$0.00 | \$6,433.00 | (\$6,433.00) | \$7,112.00 | 0.00% | \$7,112.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3,850.00 | (\$3,850.00) | \$3,850.00 | 0.00% | \$3,850.00 |
| Contractual Obligations- Other | \$1,833.00 | \$1,833.00 | \$0.00 | \$14,664.00 | \$14,664.00 | \$0.00 | \$16,497.00 | 88.89% | \$1,833.00 |
| Management Fees | \$1,831.05 | \$2,826.00 | (\$994.95) | \$13,280.54 | \$22,606.00 | (\$9,325.46) | \$25,431.00 | 52.22% | \$12,150.46 |
| Mileage Reimbursements | \$0.00 | \$144.00 | (\$144.00) | \$0.00 | \$1,151.00 | (\$1,151.00) | \$1,294.00 | 0.00% | \$1,294.00 |
| Office Supplies | \$0.00 | \$133.00 | (\$133.00) | \$0.00 | \$1,280.00 | (\$1,280.00) | \$1,500.00 | 0.00% | \$1,500.00 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,500.00 | (\$1,500.00) | \$1,500.00 | 0.00% | \$1,500.00 |
| Rent | \$1,277.95 | \$1,300.00 | (\$22.05) | \$10,081.41 | \$10,386.00 | (\$304.59) | \$11,686.00 | 86.27% | \$1,604.59 |
| Telephones-Cellular | \$195.62 | \$234.00 | (\$38.38) | \$1,443.55 | \$1,872.00 | (\$428.45) | \$2,105.00 | 68.58% | \$661.45 |
| Training/Related Expenses-CE | \$0.00 | \$808.00 | (\$808.00) | \$0.00 | \$2,342.00 | (\$2,342.00) | \$2,450.00 | 0.00% | \$2,450.00 |
| Worker's Compensation Insurance | \$24.96 | \$34.00 | (\$9.04) | \$204.37 | \$276.00 | (\$71.63) | \$310.00 | 65.93% | \$105.63 |
| Total Operating Expenses | \$5,162.58 | \$7,991.00 | (\$2,828.42) | \$39,673.87 | \$66,360.00 | (\$26,686.13) | \$73,735.00 | 53.81% | \$34,061.13 |
| Total Expenses | \$26,070.06 | \$27,308.00 | (\$1,237.94) | \$205,182.42 | \$218,813.00 | (\$13,630.58) | \$245,509.00 | 83.57% | \$40,326.58 |
| Revenue over Expenditures | (\$2,307.99) | (\$3,062.00) | \$754.01 | (\$18,155.07) | (\$25,015.00) | \$6,859.93 | (\$28,071.00) | 64.68% | (\$9,915.93) |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|---------------------|---------------------|----------------------|---------------------------|--------------------------|-------------------------------|
| 124 - IDCU/COVID 19 | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$11,543.37 | \$13,662.00 | (\$2,118.63) | \$95,466.30 | \$116,838.00 | (\$21,371.70) | \$171,949.00 | 55.52% | \$76,482.70 |
| Employee Medical Premiums | \$590.77 | \$493.00 | \$97.77 | \$4,735.37 | \$3,697.00 | \$1,038.37 | \$5,669.00 | 83.53% | \$933.63 |
| Total Other Revenue | \$12,134.14 | \$14,155.00 | (\$2,020.86) | \$100,201.67 | \$120,535.00 | (\$20,333.33) | \$177,618.00 | 56.41% | \$77,416.33 |
| Total Revenues | \$12,134.14 | \$14,155.00 | (\$2,020.86) | \$100,201.67 | \$120,535.00 | (\$20,333.33) | \$177,618.00 | 56.41% | \$77,416.33 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$7,083.36 | \$7,416.00 | (\$332.64) | \$44,483.42 | \$52,708.00 | (\$8,224.58) | \$85,668.00 | 51.93% | \$41,184.58 |
| Paid Time Off | \$0.00 | \$1,236.00 | (\$1,236.00) | \$6,332.73 | \$8,484.00 | (\$2,151.27) | \$12,192.00 | 51.94% | \$5,859.27 |
| Payroll Taxes | \$499.10 | \$640.00 | (\$140.90) | \$3,609.32 | \$4,529.00 | (\$919.68) | \$7,243.00 | 49.83% | \$3,633.68 |
| TCDRS Plan | \$470.12 | \$566.00 | (\$95.88) | \$3,265.16 | \$4,002.00 | (\$736.84) | \$6,401.00 | 51.01% | \$3,135.84 |
| Health & Dental | \$185.99 | \$302.00 | (\$116.01) | \$578.43 | \$2,788.00 | (\$2,209.57) | \$3,996.00 | 14.48% | \$3,417.57 |
| Health Insurance Claims | \$2,344.67 | \$1,662.00 | \$682.67 | \$17,405.71 | \$11,474.00 | \$5,931.71 | \$18,122.00 | 96.05% | \$716.29 |
| Health Insurance Admin Fees | \$613.84 | \$342.00 | \$271.84 | \$2,918.43 | \$2,378.00 | \$540.43 | \$3,746.00 | 77.91% | \$827.57 |
| Total Payroll Expenses | \$11,197.08 | \$12,164.00 | (\$966.92) | \$78,593.20 | \$86,363.00 | (\$7,769.80) | \$137,368.00 | 57.21% | \$58,774.80 |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$889.00 | (\$889.00) | \$6,004.35 | \$11,555.00 | (\$5,550.65) | \$13,333.00 | 45.03% | \$7,328.65 |
| Computer Supplies/Non-Cap. | \$0.00 | \$0.00 | \$0.00 | \$4,369.96 | \$8,400.00 | (\$4,030.04) | \$8,400.00 | 52.02% | \$4,030.04 |
| Durable Medical Equipment | \$0.00 | \$0.00 | \$0.00 | \$1,979.34 | \$2,000.00 | (\$20.66) | \$2,000.00 | 98.97% | \$20.66 |
| Mileage Reimbursements | \$0.00 | \$12.00 | (\$12.00) | \$0.00 | \$48.00 | (\$48.00) | \$72.00 | 0.00% | \$72.00 |
| Office Supplies | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$250.00 | (\$250.00) | \$250.00 | 0.00% | \$250.00 |
| Rent | \$779.35 | \$816.00 | (\$36.65) | \$5,228.56 | \$5,716.00 | (\$487.44) | \$8,983.00 | 58.21% | \$3,754.44 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$3,555.88 | \$4,285.00 | (\$729.12) | \$4,285.00 | 82.98% | \$729.12 |
| Telephones-Cellular | \$151.27 | \$244.00 | (\$92.73) | \$414.12 | \$1,708.00 | (\$1,293.88) | \$2,687.00 | 15.41% | \$2,272.88 |
| Worker's Compensation Insurance | \$6.44 | \$30.00 | (\$23.56) | \$56.26 | \$210.00 | (\$153.74) | \$240.00 | 23.44% | \$183.74 |
| Total Operating Expenses | \$937.06 | \$1,991.00 | (\$1,053.94) | \$21,608.47 | \$34,172.00 | (\$12,563.53) | \$40,250.00 | 53.69% | \$18,641.53 |
| Total Expenses | \$12,134.14 | \$14,155.00 | (\$2,020.86) | \$100,201.67 | \$120,535.00 | (\$20,333.33) | \$177,618.00 | 56.41% | \$77,416.33 |
| Revenue over Expenditures | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00% | \$0.00 |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|--------------------|--------------------|----------------------|---------------------------|--------------------------|-------------------------------|
| 212 - CPS/CRI | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$8,612.79 | \$11,135.00 | (\$2,522.21) | \$68,020.03 | \$83,377.00 | (\$15,356.97) | \$93,766.00 | 72.54% | \$25,745.97 |
| Employee Medical Premiums | \$295.38 | \$231.00 | \$64.38 | \$2,367.67 | \$2,090.00 | \$277.67 | \$2,320.00 | 102.05% | (\$47.67) |
| Total Other Revenue | \$8,908.17 | \$11,366.00 | (\$2,457.83) | \$70,387.70 | \$85,467.00 | (\$15,079.30) | \$96,086.00 | 73.25% | \$25,698.30 |
| Total Revenues | \$8,908.17 | \$11,366.00 | (\$2,457.83) | \$70,387.70 | \$85,467.00 | (\$15,079.30) | \$96,086.00 | 73.25% | \$25,698.30 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$4,808.16 | \$4,232.00 | \$576.16 | \$34,251.00 | \$34,868.00 | (\$617.00) | \$39,805.00 | 86.05% | \$5,554.00 |
| Overtime Pay | \$0.00 | \$0.00 | \$0.00 | \$10.74 | \$0.00 | \$10.74 | \$0.00 | 0.00% | (\$10.74) |
| Paid Time Off | \$0.00 | \$693.00 | (\$693.00) | \$5,344.79 | \$4,727.00 | \$617.79 | \$5,185.00 | 103.08% | (\$159.79) |
| Payroll Taxes | \$343.93 | \$364.00 | (\$20.07) | \$2,828.56 | \$2,944.00 | (\$115.44) | \$3,344.00 | 84.59% | \$515.44 |
| TCDRS Plan | \$314.45 | \$319.00 | (\$4.55) | \$2,655.64 | \$2,579.00 | \$76.64 | \$2,930.00 | 90.64% | \$274.36 |
| Health & Dental | \$192.96 | \$184.00 | \$8.96 | \$1,502.75 | \$1,803.00 | (\$300.25) | \$1,986.00 | 75.67% | \$483.25 |
| Health Insurance Claims | \$1,172.33 | \$817.00 | \$355.33 | \$8,702.86 | \$6,420.00 | \$2,282.86 | \$7,237.00 | 120.26% | (\$1,465.86) |
| Health Insurance Admin Fees | \$306.92 | \$169.00 | \$137.92 | \$1,459.21 | \$1,336.00 | \$123.21 | \$1,505.00 | 96.96% | \$45.79 |
| Total Payroll Expenses | \$7,138.75 | \$6,778.00 | \$360.75 | \$56,755.55 | \$54,677.00 | \$2,078.55 | \$61,992.00 | 91.55% | \$5,236.45 |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$247.00 | (\$247.00) | \$0.00 | \$1,975.00 | (\$1,975.00) | \$2,222.00 | 0.00% | \$2,222.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$1,100.00 | (\$1,100.00) | \$0.00 | \$3,215.00 | (\$3,215.00) | \$3,215.00 | 0.00% | \$3,215.00 |
| Management Fees | \$691.27 | \$1,160.00 | (\$468.73) | \$4,991.84 | \$9,294.00 | (\$4,302.16) | \$10,455.00 | 47.75% | \$5,463.16 |
| Mileage Reimbursements | \$0.00 | \$200.00 | (\$200.00) | \$0.00 | \$659.00 | (\$659.00) | \$673.00 | 0.00% | \$673.00 |
| Office Supplies | \$0.00 | \$100.00 | (\$100.00) | \$0.00 | \$700.00 | (\$700.00) | \$800.00 | 0.00% | \$800.00 |
| Rent | \$1,856.99 | \$2,041.00 | (\$184.01) | \$14,781.05 | \$16,329.00 | (\$1,547.95) | \$18,370.00 | 80.46% | \$3,588.95 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,749.00 | (\$6,749.00) | \$6,749.00 | 0.00% | \$6,749.00 |
| Telephones-Cellular | \$78.25 | \$94.00 | (\$15.75) | \$626.59 | \$748.00 | (\$121.41) | \$842.00 | 74.42% | \$215.41 |
| Worker's Compensation Insurance | \$4.37 | \$6.00 | (\$1.63) | \$36.14 | \$52.00 | (\$15.86) | \$58.00 | 62.31% | \$21.86 |
| Total Operating Expenses | \$2,630.88 | \$4,948.00 | (\$2,317.12) | \$20,435.62 | \$39,721.00 | (\$19,285.38) | \$43,384.00 | 47.10% | \$22,948.38 |
| Total Expenses | \$9,769.63 | \$11,726.00 | (\$1,956.37) | \$77,191.17 | \$94,398.00 | (\$17,206.83) | \$105,376.00 | 73.25% | \$28,184.83 |
| Revenue over Expenditures | (\$861.46) | (\$360.00) | (\$501.46) | (\$6,803.47) | (\$8,931.00) | \$2,127.53 | (\$9,290.00) | 73.23% | (\$2,486.53) |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|--------------------|--------------------|----------------------|---------------------------|--------------------------|-------------------------------|
| 315 - MRC UASI 2019 MCPHD | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$0.00 | \$0.00 | \$0.00 | \$21,244.18 | \$52,321.00 | (\$31,076.82) | \$52,321.00 | 40.60% | \$31,076.82 |
| Employee Medical Premiums | \$0.00 | \$0.00 | \$0.00 | \$807.88 | \$1,750.00 | (\$942.12) | \$1,750.00 | 46.16% | \$942.12 |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$22,052.06 | \$54,071.00 | (\$32,018.94) | \$54,071.00 | 40.78% | \$32,018.94 |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$22,052.06 | \$54,071.00 | (\$32,018.94) | \$54,071.00 | 40.78% | \$32,018.94 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$0.00 | \$0.00 | \$0.00 | \$12,287.59 | \$15,833.00 | (\$3,545.41) | \$15,833.00 | 77.61% | \$3,545.41 |
| Paid Time Off | \$0.00 | \$0.00 | \$0.00 | \$576.96 | \$5,287.00 | (\$4,710.04) | \$5,287.00 | 10.91% | \$4,710.04 |
| Payroll Taxes | \$0.00 | \$0.00 | \$0.00 | \$978.53 | \$1,463.00 | (\$484.47) | \$1,463.00 | 66.89% | \$484.47 |
| TCDRS Plan | \$0.00 | \$0.00 | \$0.00 | \$841.91 | \$1,303.00 | (\$461.09) | \$1,303.00 | 64.61% | \$461.09 |
| Health & Dental | \$0.00 | \$0.00 | \$0.00 | \$906.85 | \$2,191.00 | (\$1,284.15) | \$2,191.00 | 41.39% | \$1,284.15 |
| Health Insurance Claims | \$0.00 | \$0.00 | \$0.00 | \$3,417.95 | \$5,119.00 | (\$1,701.05) | \$5,119.00 | 66.77% | \$1,701.05 |
| Health Insurance Admin Fees | \$0.00 | \$0.00 | \$0.00 | \$581.30 | \$1,327.00 | (\$745.70) | \$1,327.00 | 43.81% | \$745.70 |
| Total Payroll Expenses | \$0.00 | \$0.00 | \$0.00 | \$19,591.09 | \$32,523.00 | (\$12,931.91) | \$32,523.00 | 60.24% | \$12,931.91 |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$0.00 | \$0.00 | \$2,020.59 | \$7,786.00 | (\$5,765.41) | \$7,786.00 | 25.95% | \$5,765.41 |
| Computer Supplies/Non-Cap. | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$141.00 | (\$141.00) | \$141.00 | 0.00% | \$141.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$5,795.00 | (\$5,795.00) | \$5,795.00 | 0.00% | \$5,795.00 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$290.00 | (\$290.00) | \$290.00 | 0.00% | \$290.00 |
| Office Supplies | \$0.00 | \$0.00 | \$0.00 | \$194.00 | \$0.00 | \$194.00 | \$0.00 | 0.00% | (\$194.00) |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,825.00 | (\$1,825.00) | \$1,825.00 | 0.00% | \$1,825.00 |
| Telephones-Cellular | \$0.00 | \$0.00 | \$0.00 | \$234.60 | \$971.00 | (\$736.40) | \$971.00 | 24.16% | \$736.40 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,839.00 | (\$1,839.00) | \$1,839.00 | 0.00% | \$1,839.00 |
| Uniforms | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | (\$2,000.00) | \$2,000.00 | 0.00% | \$2,000.00 |
| Worker's Compensation Insurance | \$0.00 | \$0.00 | \$0.00 | \$11.78 | \$42.00 | (\$30.22) | \$42.00 | 28.05% | \$30.22 |
| Total Operating Expenses | \$0.00 | \$0.00 | \$0.00 | \$2,460.97 | \$20,689.00 | (\$18,228.03) | \$20,689.00 | 11.90% | \$18,228.03 |
| Total Expenses | \$0.00 | \$0.00 | \$0.00 | \$22,052.06 | \$53,212.00 | (\$31,159.94) | \$53,212.00 | 41.44% | \$31,159.94 |
| Revenue over Expenditures | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$859.00 | (\$859.00) | \$859.00 | 0.00% | \$859.00 |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------------|----------------------------|----------------------------|------------------------------|-----------------|-------------------|---------------------|---------------------------|--------------------------|-------------------------------|
| 316 - MRC UASI M&A 2019 | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$0.00 | \$0.00 | \$0.00 | \$279.69 | \$3,459.00 | (\$3,179.31) | \$3,459.00 | 8.09% | \$3,179.31 |
| Total Other Revenue | \$0.00 | \$0.00 | \$0.00 | \$279.69 | \$3,459.00 | (\$3,179.31) | \$3,459.00 | 8.09% | \$3,179.31 |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$279.69 | \$3,459.00 | (\$3,179.31) | \$3,459.00 | 8.09% | \$3,179.31 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$0.00 | \$0.00 | \$0.00 | \$261.18 | \$3,149.00 | (\$2,887.82) | \$3,149.00 | 8.29% | \$2,887.82 |
| Payroll Taxes | \$0.00 | \$0.00 | \$0.00 | \$18.28 | \$245.00 | (\$226.72) | \$245.00 | 7.46% | \$226.72 |
| TCDRS Plan | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$9.00 | (\$9.00) | \$9.00 | 0.00% | \$9.00 |
| Total Payroll Expenses | \$0.00 | \$0.00 | \$0.00 | \$279.46 | \$3,403.00 | (\$3,123.54) | \$3,403.00 | 8.21% | \$3,123.54 |
| Operating Expenses | | | | | | | | | |
| Worker's Compensation Insurance | \$0.00 | \$0.00 | \$0.00 | \$0.23 | \$65.00 | (\$64.77) | \$65.00 | 0.35% | \$64.77 |
| Total Operating Expenses | \$0.00 | \$0.00 | \$0.00 | \$0.23 | \$65.00 | (\$64.77) | \$65.00 | 0.35% | \$64.77 |
| Total Expenses | \$0.00 | \$0.00 | \$0.00 | \$279.69 | \$3,468.00 | (\$3,188.31) | \$3,468.00 | 8.06% | \$3,188.31 |
| Revenue over Expenditures | \$0.00 | \$0.00 | \$0.00 | \$0.00 | (\$9.00) | \$9.00 | (\$9.00) | 0.00% | (\$9.00) |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|--------------------|--------------------|---------------------|---------------------------|--------------------------|-------------------------------|
| 317 - MRC UASI 2020 | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$6,045.57 | \$8,634.00 | (\$2,588.43) | \$29,419.59 | \$31,778.00 | (\$2,358.41) | \$82,411.00 | 35.70% | \$52,991.41 |
| Employee Medical Premiums | \$295.38 | \$246.00 | \$49.38 | \$1,559.79 | \$1,354.00 | \$205.79 | \$2,462.00 | 63.35% | \$902.21 |
| Total Other Revenue | <u>\$6,340.95</u> | <u>\$8,880.00</u> | <u>(\$2,539.05)</u> | <u>\$30,979.38</u> | <u>\$33,132.00</u> | <u>(\$2,152.62)</u> | <u>\$84,873.00</u> | <u>36.50%</u> | <u>\$53,893.62</u> |
| Total Revenues | \$6,340.95 | \$8,880.00 | (\$2,539.05) | \$30,979.38 | \$33,132.00 | (\$2,152.62) | \$84,873.00 | 36.50% | \$53,893.62 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$4,038.72 | \$3,654.00 | \$384.72 | \$18,102.12 | \$17,693.00 | \$409.12 | \$33,079.00 | 54.72% | \$14,976.88 |
| Paid Time Off | \$0.00 | \$192.00 | (\$192.00) | \$2,500.16 | \$2,884.00 | (\$383.84) | \$4,616.00 | 54.16% | \$2,115.84 |
| Payroll Taxes | \$307.05 | \$285.00 | \$22.05 | \$1,566.49 | \$1,523.00 | \$43.49 | \$2,789.00 | 56.17% | \$1,222.51 |
| TCDRS Plan | \$264.13 | \$252.00 | \$12.13 | \$1,413.57 | \$1,346.00 | \$67.57 | \$2,465.00 | 57.35% | \$1,051.43 |
| Health & Dental | \$169.88 | \$151.00 | \$18.88 | \$824.27 | \$1,088.00 | (\$263.73) | \$1,692.00 | 48.72% | \$867.73 |
| Health Insurance Claims | \$1,172.33 | \$831.00 | \$341.33 | \$5,284.90 | \$4,035.00 | \$1,249.90 | \$7,359.00 | 71.82% | \$2,074.10 |
| Health Insurance Admin Fees | \$306.92 | \$171.00 | \$135.92 | \$877.92 | \$843.00 | \$34.92 | \$1,527.00 | 57.49% | \$649.08 |
| Total Payroll Expenses | <u>\$6,259.03</u> | <u>\$5,536.00</u> | <u>\$723.03</u> | <u>\$30,569.43</u> | <u>\$29,412.00</u> | <u>\$1,157.43</u> | <u>\$53,527.00</u> | <u>57.11%</u> | <u>\$22,957.57</u> |
| Operating Expenses | | | | | | | | | |
| Community Preparedness Supplies | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$16,700.00 | 0.00% | \$16,700.00 |
| Computer Supplies/Non-Cap. | \$0.00 | \$3,000.00 | (\$3,000.00) | \$0.00 | \$3,000.00 | (\$3,000.00) | \$3,000.00 | 0.00% | \$3,000.00 |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,573.00 | 0.00% | \$6,573.00 |
| Office Supplies | \$0.00 | \$250.00 | (\$250.00) | \$0.00 | \$250.00 | (\$250.00) | \$497.00 | 0.00% | \$497.00 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | 0.00% | \$1,000.00 |
| Telephones-Cellular | \$78.25 | \$90.00 | (\$11.75) | \$391.19 | \$450.00 | (\$58.81) | \$810.00 | 48.30% | \$418.81 |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,100.00 | 0.00% | \$2,100.00 |
| Uniforms | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$630.00 | 0.00% | \$630.00 |
| Worker's Compensation Insurance | \$3.67 | \$4.00 | (\$0.33) | \$18.76 | \$20.00 | (\$1.24) | \$36.00 | 52.11% | \$17.24 |
| Total Operating Expenses | <u>\$81.92</u> | <u>\$3,344.00</u> | <u>(\$3,262.08)</u> | <u>\$409.95</u> | <u>\$3,720.00</u> | <u>(\$3,310.05)</u> | <u>\$31,346.00</u> | <u>1.31%</u> | <u>\$30,936.05</u> |
| Total Expenses | \$6,340.95 | \$8,880.00 | (\$2,539.05) | \$30,979.38 | \$33,132.00 | (\$2,152.62) | \$84,873.00 | 36.50% | \$53,893.62 |
| Revenue over Expenditures | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00% | \$0.00 |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|------------------------------------|----------------------------|----------------------------|------------------------------|-----------------|-------------------|-------------------|---------------------------|--------------------------|-------------------------------|
| 318 - MRC UASI M&A 2020 | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$77.70 | \$282.00 | (\$204.30) | \$419.54 | \$1,410.00 | (\$990.46) | \$2,538.00 | 16.53% | \$2,118.46 |
| Total Other Revenue | \$77.70 | \$282.00 | (\$204.30) | \$419.54 | \$1,410.00 | (\$990.46) | \$2,538.00 | 16.53% | \$2,118.46 |
| Total Revenues | \$77.70 | \$282.00 | (\$204.30) | \$419.54 | \$1,410.00 | (\$990.46) | \$2,538.00 | 16.53% | \$2,118.46 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$72.55 | \$260.00 | (\$187.45) | \$391.77 | \$1,300.00 | (\$908.23) | \$2,340.00 | 16.74% | \$1,948.23 |
| Payroll Taxes | \$5.08 | \$20.00 | (\$14.92) | \$27.42 | \$100.00 | (\$72.58) | \$180.00 | 15.23% | \$152.58 |
| Total Payroll Expenses | \$77.63 | \$280.00 | (\$202.37) | \$419.19 | \$1,400.00 | (\$980.81) | \$2,520.00 | 16.63% | \$2,100.81 |
| Operating Expenses | | | | | | | | | |
| Worker's Compensation Insurance | \$0.07 | \$2.00 | (\$1.93) | \$0.35 | \$10.00 | (\$9.65) | \$18.00 | 1.94% | \$17.65 |
| Total Operating Expenses | \$0.07 | \$2.00 | (\$1.93) | \$0.35 | \$10.00 | (\$9.65) | \$18.00 | 1.94% | \$17.65 |
| Total Expenses | \$77.70 | \$282.00 | (\$204.30) | \$419.54 | \$1,410.00 | (\$990.46) | \$2,538.00 | 16.53% | \$2,118.46 |
| Revenue over Expenditures | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00% | \$0.00 |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---|----------------------------|----------------------------|------------------------------|---------------------|---------------------|---------------------|---------------------------|--------------------------|-------------------------------|
| 401 - Public Health County Funding | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Miscellaneous Income | \$7,518.00 | \$7,518.00 | \$0.00 | \$60,018.00 | \$60,144.00 | (\$126.00) | \$90,216.00 | 66.53% | \$30,198.00 |
| Immunization Fees | \$645.00 | \$1,600.00 | (\$955.00) | \$9,008.59 | \$12,800.00 | (\$3,791.41) | \$19,200.00 | 46.92% | \$10,191.41 |
| Employee Medical Premiums | \$590.77 | \$493.00 | \$97.77 | \$4,735.37 | \$4,436.00 | \$299.37 | \$6,408.00 | 73.90% | \$1,672.63 |
| Total Other Revenue | \$8,753.77 | \$9,611.00 | (\$857.23) | \$73,761.96 | \$77,380.00 | (\$3,618.04) | \$115,824.00 | 63.68% | \$42,062.04 |
| Total Revenues | \$8,753.77 | \$9,611.00 | (\$857.23) | \$73,761.96 | \$77,380.00 | (\$3,618.04) | \$115,824.00 | 63.68% | \$42,062.04 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$8,582.56 | \$8,653.00 | (\$70.44) | \$62,981.57 | \$72,588.00 | (\$9,606.43) | \$111,045.00 | 56.72% | \$48,063.43 |
| Overtime Pay | \$174.25 | \$0.00 | \$174.25 | \$1,120.62 | \$0.00 | \$1,120.62 | \$0.00 | 0.00% | (\$1,120.62) |
| Paid Time Off | \$156.72 | \$1,485.00 | (\$1,328.28) | \$10,094.31 | \$10,676.00 | (\$581.69) | \$15,131.00 | 66.71% | \$5,036.69 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 | \$2,000.00 | \$0.00 | 0.00% | (\$2,000.00) |
| Payroll Taxes | \$612.98 | \$750.00 | (\$137.02) | \$5,195.56 | \$6,161.00 | (\$965.44) | \$9,337.00 | 55.64% | \$4,141.44 |
| TCDRS Plan | \$576.02 | \$663.00 | (\$86.98) | \$4,857.64 | \$5,446.00 | (\$588.36) | \$8,253.00 | 58.86% | \$3,395.36 |
| Health & Dental | \$226.19 | \$302.00 | (\$75.81) | \$1,344.99 | \$3,082.00 | (\$1,737.01) | \$4,290.00 | 31.35% | \$2,945.01 |
| Health Insurance Claims | \$2,344.67 | \$1,662.00 | \$682.67 | \$17,405.71 | \$13,056.00 | \$4,349.71 | \$19,704.00 | 88.34% | \$2,298.29 |
| Health Insurance Admin Fees | \$613.84 | \$342.00 | \$271.84 | \$2,918.44 | \$2,712.00 | \$206.44 | \$4,080.00 | 71.53% | \$1,161.56 |
| Total Payroll Expenses | \$13,287.23 | \$13,857.00 | (\$569.77) | \$107,918.84 | \$113,721.00 | (\$5,802.16) | \$171,840.00 | 62.80% | \$63,921.16 |
| Operating Expenses | | | | | | | | | |
| Credit Card Processing Fee | \$43.27 | \$55.00 | (\$11.73) | \$379.75 | \$440.00 | (\$60.25) | \$660.00 | 57.54% | \$280.25 |
| Computer Software | \$400.00 | \$435.00 | (\$35.00) | \$3,200.00 | \$3,235.00 | (\$35.00) | \$4,835.00 | 66.18% | \$1,635.00 |
| Contractual Obligations- Other | \$167.00 | \$167.00 | \$0.00 | \$1,586.00 | \$1,336.00 | \$250.00 | \$2,004.00 | 79.14% | \$418.00 |
| Disposable Medical Supplies | \$469.44 | \$250.00 | \$219.44 | \$1,315.85 | \$2,000.00 | (\$684.15) | \$3,000.00 | 43.86% | \$1,684.15 |
| Durable Medical Equipment | \$0.00 | \$0.00 | \$0.00 | \$1,411.20 | \$600.00 | \$811.20 | \$770.00 | 183.27% | (\$641.20) |
| Management Fees | \$1,387.69 | \$1,650.00 | (\$262.31) | \$9,588.34 | \$13,200.00 | (\$3,611.66) | \$19,800.00 | 48.43% | \$10,211.66 |
| Meals - Business and Travel | \$0.00 | \$0.00 | \$0.00 | \$395.23 | \$0.00 | \$395.23 | \$0.00 | 0.00% | (\$395.23) |
| Meeting Expenses | \$0.00 | \$0.00 | \$0.00 | \$74.60 | \$0.00 | \$74.60 | \$0.00 | 0.00% | (\$74.60) |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$355.81 | \$200.00 | \$155.81 | \$400.00 | 88.95% | \$44.19 |
| Office Supplies | \$0.00 | \$150.00 | (\$150.00) | \$600.36 | \$1,200.00 | (\$599.64) | \$1,800.00 | 33.35% | \$1,199.64 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$2,120.40 | \$900.00 | \$1,220.40 | \$900.00 | 235.60% | (\$1,220.40) |
| Professional Fees | \$0.00 | \$0.00 | \$0.00 | \$180.00 | \$0.00 | \$180.00 | \$0.00 | 0.00% | (\$180.00) |
| Rent | \$745.69 | \$800.00 | (\$54.31) | \$5,894.48 | \$6,400.00 | (\$505.52) | \$9,600.00 | 61.40% | \$3,705.52 |
| Small Equipment & Furniture | \$0.00 | \$0.00 | \$0.00 | \$1,071.63 | \$225.00 | \$846.63 | \$450.00 | 238.14% | (\$621.63) |
| Training/Related Expenses-CE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$600.00 | (\$600.00) | \$2,729.00 | 0.00% | \$2,729.00 |
| Worker's Compensation Insurance | \$13.86 | \$23.00 | (\$9.14) | \$118.44 | \$184.00 | (\$65.56) | \$276.00 | 42.91% | \$157.56 |
| Total Operating Expenses | \$3,226.95 | \$3,530.00 | (\$303.05) | \$28,292.09 | \$30,520.00 | (\$2,227.91) | \$47,224.00 | 59.91% | \$18,931.91 |
| Total Expenses | \$16,514.18 | \$17,387.00 | (\$872.82) | \$136,210.93 | \$144,241.00 | (\$8,030.07) | \$219,064.00 | 62.18% | \$82,853.07 |
| Revenue over Expenditures | (\$7,760.41) | (\$7,776.00) | \$15.59 | (\$62,448.97) | (\$66,861.00) | \$4,412.03 | (\$103,240.00) | 60.49% | (\$40,791.03) |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|---------------------------------|----------------------------|----------------------------|------------------------------|--------------------|--------------------|----------------------|---------------------------|--------------------------|-------------------------------|
| 414 - RLSS/LPHS C# | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Proceeds from Grant Funding | \$5,470.08 | \$7,341.00 | (\$1,870.92) | \$47,334.56 | \$59,463.00 | (\$12,128.44) | \$82,813.00 | 57.16% | \$35,478.44 |
| Employee Medical Premiums | \$295.38 | \$246.00 | \$49.38 | \$2,367.67 | \$2,216.00 | \$151.67 | \$2,954.00 | 80.15% | \$586.33 |
| Total Other Revenue | \$5,765.46 | \$7,587.00 | (\$1,821.54) | \$49,702.23 | \$61,679.00 | (\$11,976.77) | \$85,767.00 | 57.95% | \$36,064.77 |
| Total Revenues | \$5,765.46 | \$7,587.00 | (\$1,821.54) | \$49,702.23 | \$61,679.00 | (\$11,976.77) | \$85,767.00 | 57.95% | \$36,064.77 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$4,021.16 | \$4,829.00 | (\$807.84) | \$39,397.60 | \$39,793.00 | (\$395.40) | \$55,891.00 | 70.49% | \$16,493.40 |
| Paid Time Off | \$1,448.92 | \$805.00 | \$643.92 | \$7,814.40 | \$5,785.00 | \$2,029.40 | \$7,664.00 | 101.96% | (\$150.40) |
| Payroll Taxes | \$399.13 | \$417.00 | (\$17.87) | \$3,451.84 | \$3,374.00 | \$77.84 | \$4,705.00 | 73.37% | \$1,253.16 |
| TCDRS Plan | \$364.67 | \$368.00 | (\$3.33) | \$3,213.28 | \$2,982.00 | \$231.28 | \$4,158.00 | 77.28% | \$944.72 |
| Health & Dental | \$106.05 | \$151.00 | (\$44.95) | \$875.80 | \$1,541.00 | (\$665.20) | \$1,994.00 | 43.92% | \$1,118.20 |
| Health Insurance Claims | \$1,172.33 | \$831.00 | \$341.33 | \$8,702.85 | \$6,528.00 | \$2,174.85 | \$9,021.00 | 96.47% | \$318.15 |
| Health Insurance Admin Fees | \$306.92 | \$171.00 | \$135.92 | \$1,459.22 | \$1,356.00 | \$103.22 | \$1,869.00 | 78.07% | \$409.78 |
| Total Payroll Expenses | \$7,819.18 | \$7,572.00 | \$247.18 | \$64,914.99 | \$61,359.00 | \$3,555.99 | \$85,302.00 | 76.10% | \$20,387.01 |
| Operating Expenses | | | | | | | | | |
| Disposable Medical Supplies | \$0.00 | \$0.00 | \$0.00 | \$122.56 | \$216.00 | (\$93.44) | \$316.00 | 38.78% | \$193.44 |
| Worker's Compensation Insurance | \$10.58 | \$15.00 | (\$4.42) | \$91.28 | \$120.00 | (\$28.72) | \$165.00 | 55.32% | \$73.72 |
| Total Operating Expenses | \$10.58 | \$15.00 | (\$4.42) | \$213.84 | \$336.00 | (\$122.16) | \$481.00 | 44.46% | \$267.16 |
| Total Expenses | \$7,829.76 | \$7,587.00 | \$242.76 | \$65,128.83 | \$61,695.00 | \$3,433.83 | \$85,783.00 | 75.92% | \$20,654.17 |
| Revenue over Expenditures | (\$2,064.30) | \$0.00 | (\$2,064.30) | (\$15,426.60) | (\$16.00) | (\$15,410.60) | (\$16.00) | 96,416.25% | \$15,410.60 |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|--|----------------------------|----------------------------|------------------------------|---------------------|-----------------------|-----------------------|---------------------------|--------------------------|-------------------------------|
| 501 - 1115 Community Paramedicine MCpHD | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| 1115 Waiver - Paramedicine | \$0.00 | \$0.00 | \$0.00 | \$49,180.75 | \$239,313.04 | (\$190,132.29) | \$2,076,629.65 | 2.37% | \$2,027,448.90 |
| Employee Medical Premiums | \$295.38 | \$246.00 | \$49.38 | \$2,367.67 | \$2,216.00 | \$151.67 | \$3,200.00 | 73.99% | \$832.33 |
| Total Other Revenue | \$295.38 | \$246.00 | \$49.38 | \$51,548.42 | \$241,529.04 | (\$189,980.62) | \$2,079,829.65 | 2.48% | \$2,028,281.23 |
| Total Revenues | \$295.38 | \$246.00 | \$49.38 | \$51,548.42 | \$241,529.04 | (\$189,980.62) | \$2,079,829.65 | 2.48% | \$2,028,281.23 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$0.00 | \$4,488.00 | (\$4,488.00) | \$29,212.96 | \$35,182.00 | (\$5,969.04) | \$52,846.00 | 55.28% | \$23,633.04 |
| Paid Time Off | \$0.00 | \$626.00 | (\$626.00) | \$7,258.81 | \$4,819.00 | \$2,439.81 | \$7,283.00 | 99.67% | \$24.19 |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$0.00 | \$1,000.00 | \$0.00 | 0.00% | (\$1,000.00) |
| Payroll Taxes | \$2.06 | \$378.00 | (\$375.94) | \$2,786.28 | \$2,959.00 | (\$172.72) | \$4,447.00 | 62.66% | \$1,660.72 |
| TCDRS Plan | \$0.00 | \$334.00 | (\$334.00) | \$2,450.61 | \$2,615.00 | (\$164.39) | \$3,931.00 | 62.34% | \$1,480.39 |
| Health & Dental | \$88.18 | \$151.00 | (\$62.82) | \$705.44 | \$1,541.00 | (\$835.56) | \$2,145.00 | 32.89% | \$1,439.56 |
| Health Insurance Claims | \$1,172.33 | \$831.00 | \$341.33 | \$8,702.85 | \$6,528.00 | \$2,174.85 | \$9,852.00 | 88.34% | \$1,149.15 |
| Health Insurance Admin Fees | \$306.92 | \$171.00 | \$135.92 | \$1,459.22 | \$1,356.00 | \$103.22 | \$2,040.00 | 71.53% | \$580.78 |
| Total Payroll Expenses | \$1,569.49 | \$6,979.00 | (\$5,409.51) | \$53,576.17 | \$55,000.00 | (\$1,423.83) | \$82,544.00 | 64.91% | \$28,967.83 |
| Operating Expenses | | | | | | | | | |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | (\$1,000.00) | \$1,000.00 | 0.00% | \$1,000.00 |
| Management Fees | \$0.00 | \$695.00 | (\$695.00) | \$3,974.96 | \$5,560.00 | (\$1,585.04) | \$8,340.00 | 47.66% | \$4,365.04 |
| Other Services - Community Paramedicine | \$13,500.00 | \$122,500.00 | (\$109,000.00) | \$914,700.00 | \$962,500.00 | (\$47,800.00) | \$1,452,500.00 | 62.97% | \$537,800.00 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$300.00 | 0.00% | \$300.00 |
| Rent | \$273.00 | \$269.00 | \$4.00 | \$2,184.00 | \$2,152.00 | \$32.00 | \$3,228.00 | 67.66% | \$1,044.00 |
| Worker's Compensation Insurance | \$0.00 | \$7.00 | (\$7.00) | \$34.19 | \$56.00 | (\$21.81) | \$84.00 | 40.70% | \$49.81 |
| Total Operating Expenses | \$13,773.00 | \$123,471.00 | (\$109,698.00) | \$920,893.15 | \$971,268.00 | (\$50,374.85) | \$1,465,452.00 | 62.84% | \$544,558.85 |
| Total Expenses | \$15,342.49 | \$130,450.00 | (\$115,107.51) | \$974,469.32 | \$1,026,268.00 | (\$51,798.68) | \$1,547,996.00 | 62.95% | \$573,526.68 |
| Revenue over Expenditures | (\$15,047.11) | (\$130,204.00) | \$115,156.89 | (\$922,920.90) | (\$784,738.96) | (\$138,181.94) | \$531,833.65 | (173.54%) | \$1,454,754.55 |

Montgomery County Public Health District - Income Statement

For the Period Ended May 31, 2021

| | Current Month Actual | Current Month Budget | Current Month Variance | YTD Actual | YTD Budget | YTD Variance | Total Annual Budget | %YTD Annual Budget | Annual Budget Remaining |
|-------------------------------------|----------------------------|----------------------------|------------------------------|---------------------|---------------------|-------------------|---------------------------|--------------------------|-------------------------------|
| 900 - MCPHD ADMIN | | | | | | | | | |
| Revenue | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Employee Medical Premiums | \$147.69 | \$123.00 | \$24.69 | \$1,183.85 | \$1,108.00 | \$75.85 | \$1,600.00 | 73.99% | \$416.15 |
| Total Other Revenue | \$147.69 | \$123.00 | \$24.69 | \$1,183.85 | \$1,108.00 | \$75.85 | \$1,600.00 | 73.99% | \$416.15 |
| Total Revenues | \$147.69 | \$123.00 | \$24.69 | \$1,183.85 | \$1,108.00 | \$75.85 | \$1,600.00 | 73.99% | \$416.15 |
| Expenses | | | | | | | | | |
| Payroll Expenses | | | | | | | | | |
| Regular Pay | \$2,165.18 | \$3,303.00 | (\$1,137.82) | \$15,178.98 | \$25,890.00 | (\$10,711.02) | \$48,691.00 | 31.17% | \$33,512.02 |
| Overtime Pay | \$105.14 | \$0.00 | \$105.14 | \$444.73 | \$0.00 | \$444.73 | \$0.00 | 0.00% | (\$444.73) |
| Paid Time Off | \$339.63 | \$461.00 | (\$121.37) | \$7,217.21 | \$3,546.00 | \$3,671.21 | \$6,725.00 | 107.32% | (\$492.21) |
| Stipend Pay | \$0.00 | \$0.00 | \$0.00 | \$10,000.00 | \$0.00 | \$10,000.00 | \$0.00 | 0.00% | (\$10,000.00) |
| Payroll Taxes | \$175.53 | \$278.00 | (\$102.47) | \$2,322.99 | \$2,177.00 | \$145.99 | \$4,100.00 | 56.66% | \$1,777.01 |
| TCDRS Plan | \$480.33 | \$246.00 | \$234.33 | \$3,888.57 | \$1,924.00 | \$1,964.57 | \$3,622.00 | 107.36% | (\$266.57) |
| Health & Dental | \$267.35 | \$75.00 | \$192.35 | \$1,826.49 | \$767.00 | \$1,059.49 | \$1,067.00 | 171.18% | (\$759.49) |
| Health Insurance Claims | \$586.17 | \$415.00 | \$171.17 | \$4,351.42 | \$3,263.00 | \$1,088.42 | \$4,923.00 | 88.39% | \$571.58 |
| Health Insurance Admin Fees | \$153.46 | \$86.00 | \$67.46 | \$729.60 | \$679.00 | \$50.60 | \$1,023.00 | 71.32% | \$293.40 |
| Total Payroll Expenses | \$4,272.79 | \$4,864.00 | (\$591.21) | \$45,959.99 | \$38,246.00 | \$7,713.99 | \$70,151.00 | 65.52% | \$24,191.01 |
| Operating Expenses | | | | | | | | | |
| Unemployment Expense | \$0.00 | \$180.00 | (\$180.00) | \$0.00 | \$1,440.00 | (\$1,440.00) | \$2,160.00 | 0.00% | \$2,160.00 |
| Accounting/Auditing Fees | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$7,000.00 | (\$7,000.00) | \$7,000.00 | 0.00% | \$7,000.00 |
| Computer Software | \$0.00 | \$0.00 | \$0.00 | \$2,910.00 | \$0.00 | \$2,910.00 | \$0.00 | 0.00% | (\$2,910.00) |
| Conferences - Fees, Travel, & Meals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$700.00 | (\$700.00) | \$700.00 | 0.00% | \$700.00 |
| Employee Recognition | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,175.00 | (\$1,175.00) | \$1,375.00 | 0.00% | \$1,375.00 |
| Fuel - Auto | \$90.19 | \$50.00 | \$40.19 | \$142.18 | \$400.00 | (\$257.82) | \$600.00 | 23.70% | \$457.82 |
| Insurance | \$8,461.91 | \$0.00 | \$8,461.91 | \$8,461.91 | \$4,000.00 | \$4,461.91 | \$12,000.00 | 70.52% | \$3,538.09 |
| Legal Fees | \$0.00 | \$0.00 | \$0.00 | \$945.00 | \$1,000.00 | (\$55.00) | \$1,500.00 | 63.00% | \$555.00 |
| Management Fees | \$4,225.81 | \$3,050.00 | \$1,175.81 | \$30,673.14 | \$24,400.00 | \$6,273.14 | \$36,600.00 | 83.81% | \$5,926.86 |
| Meeting Expenses | \$0.00 | \$75.00 | (\$75.00) | \$216.42 | \$375.00 | (\$158.58) | \$675.00 | 32.06% | \$458.58 |
| Mileage Reimbursements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$200.00 | (\$200.00) | \$200.00 | 0.00% | \$200.00 |
| Office Supplies | \$0.00 | \$0.00 | \$0.00 | \$9.99 | \$0.00 | \$9.99 | \$0.00 | 0.00% | (\$9.99) |
| Postage | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$10.00 | (\$10.00) | \$20.00 | 0.00% | \$20.00 |
| Printing Services | \$0.00 | \$0.00 | \$0.00 | \$147.00 | \$100.00 | \$47.00 | \$200.00 | 73.50% | \$53.00 |
| Rent | \$4,112.62 | \$4,200.00 | (\$87.38) | \$33,162.07 | \$33,600.00 | (\$437.93) | \$50,400.00 | 65.80% | \$17,237.93 |
| Telephones-Cellular | \$1,219.09 | \$287.00 | \$932.09 | \$2,288.96 | \$2,296.00 | (\$7.04) | \$3,444.00 | 66.46% | \$1,155.04 |
| Worker's Compensation Insurance | \$2.37 | \$5.00 | (\$2.63) | \$36.37 | \$40.00 | (\$3.63) | \$60.00 | 60.62% | \$23.63 |
| Total Operating Expenses | \$18,111.99 | \$7,847.00 | \$10,264.99 | \$78,993.04 | \$76,736.00 | \$2,257.04 | \$116,934.00 | 67.55% | \$37,940.96 |
| Total Expenses | \$22,384.78 | \$12,711.00 | \$9,673.78 | \$124,953.03 | \$114,982.00 | \$9,971.03 | \$187,085.00 | 66.79% | \$62,131.97 |
| Revenue over Expenditures | (\$22,237.09) | (\$12,588.00) | (\$9,649.09) | (\$123,769.18) | (\$113,874.00) | (\$9,895.18) | (\$185,485.00) | 66.73% | (\$61,715.82) |