

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: June 22, 2021
Time: 4:00 P.M.
Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

The Governor of Texas has continued his Executive Order with guidelines for the temporary suspension of certain portions of the Texas Open Meetings Act to avoid social gatherings during the COVID-19 pandemic.

As a result, persons wishing to monitor the meeting of the MCHD Board of Directors may do so via a toll- free number.

Join Zoom Meeting

<https://mchd-tx-org.zoom.us/j/88677912051?pwd=RjdwSjVmbXF0eUhGZ0l3RHJ3emdTQT09>

Meeting ID: 886 7791 2051

Passcode: 996080

Dial by your location

+1 346 248 7799 US (Houston)

Any public comments need to be sent via email RecordsManagement@mchd-tx.org no later than 2:00 p.m. on Tuesday, June 22, 2021.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

District

7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
8. Consider and act on tentative schedule for tax rate and budget hearings. (Ms. Whatley, Chairperson – MCHD Board)

Emergency Medical Services

9. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
10. EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)
11. Consider and act on Fleet FLT 10-102 Fuel Card Usage Policy. (Mr. Thor, Chair – EMS Committee)
12. Discuss and approve Enterprise Lease vehicles for FY 2021-2022. (Mr. Grice, Treasurer – MCHD Board)

Operations and Health Care Services

13. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
14. Consider and act on LUCAS Warranty Contract Renewal. (Mr. Spratt, Chair – PADCOM Committee)
15. Consider and approve an Interlocal agreement between the Hospital District and the City of Splendora for the lease of approximately 2 acres of Hospital District land for its use as a City park. (Mr. Spratt, Chair – PADCOM Committee)
16. Consider and act on tower lease amendment with AT&T mobility. (Mr. Spratt, Chair – PADCOM Committee)
17. Consider and act on approval of Interlocal agreement with Harris County ESD 11 for radio interoperability. (Mr. Spratt, Chair – PADCOM Committee)
18. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
19. Consider and act on ratification of contracts with additional network providers for indigent care. (Mrs. Wagner, Chair – Indigent Care Committee)
20. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
21. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Finance

22. Presentation of preliminary Financial Report for eight months ended May 31, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
23. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. (Mr. Grice, Treasurer - MCHD Board)
24. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
25. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

Other Items

26. Secretary's Report – May 25, 2021 Regular BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)
27. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - To discuss and take action if needed on real estate property lease agreement for Station 33 (Caney Creek) under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)

- Convene into executive session pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related to the evaluation of Chief Executive Officer, Randy E. Johnson. (Mr. Chance, Chair – Personnel Committee)
28. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)
29. Adjourn.

Sandy Wagner, Secretary

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).

Agenda Item # 7



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: June 22, 2021

Re: CEO Report

The following represents the major activities in which I was involved last month:

I was involved in a Magnolia Chamber of Commerce event discussing the current healthcare in Montgomery County on a panel representing nonprofits, county government, hospitals, and the Hospital District.

I am involved in vetting a program which uses cognitive linguistics in written interview questions to help better predict “fit” for new hire medics.

MCPHD had its first quarterly board meeting of calendar year 2021. Judge Keough was named Chairman, Councilman Coon was named Vice-Chair, and MCHD Board Member Chance was named Secretary/Treasurer. The primary topics discussed were, returning to normal after COVID, clinic finance and operations, and the discussion regarding how to manage the Public Health District if 1115 funding discontinues after summer 2022.

I attended the quarterly Memorial Hermann Leadership Counsel.

I was involved in Telephonic-Hands Only CPR media events, promoting the new law passed by the State, mandating that all 911 call takers in Texas be trained in, or have access to telephonic hands only CPR instructions for any 911 caller who calls reporting an event requiring that a bystander begin providing hands only CPR to the victim.

Command Staff and I had lunch with the Command Staffs of MCESD's 1, 4, 7, and 8 to discuss “returning to normal first responder operations” after COVID. All departments we have met have reported very positive work relationships with MCHD EMS. We plan to continue meeting with each of the 12 Fire Services in the county in the coming weeks.

Chiefs Campbell and Shaw, and Dr. Dickson held the second in-person District and Deputy Chiefs' meetings this month. The meeting were very informative and well received.

The EMS clinical team held its first in-person quarterly CE in more than one year this month.

We have been working with the City of Splendor the past few months to lease an additional two acres of wooded property to the city in order for the city park to be expanded. We will present the project at the board meeting this month for Board approval.

Dr. Dickson, Command staff, and I toured the Sam Houston Osteopathic School campus. MCHD and the School plan to share clinical training sites and programs in the near future.

The EMS Advisory Board met this month and discussed the features, benefits, and costs of beginning to reduce the nine-day shift to one that compares more closely to the area EMS agencies.

I rode out for eight hours with District Chief Curry. It was very informative to meet with crews and visit hospital ED's again. I will ride out with each district chief weekly for the next twelve weeks, in order to better understand opportunities and issues the chiefs and medics may have, and look for proactive solutions.

Command staff, Dr. Dickson and I met with representatives from Cypress Creek Hospital to discuss opportunities for the hospital staff to work with MCHD staff to maintain good mental health and resiliency.

I attended the "Gathering of Eagles" conferences with Command Staff and Dr. Dickson in order to review clinical best practices from the top EMS Medical Directors around the country. This allows us an opportunity to compare the benefits of our EMS medical practice to others nation-wide.

Executive staff has been thoroughly reviewing the capital, operating, head count, and personnel budget proposals for the final budget to be presented to the board next month.

Office staff who have been working from home for the past year have returned to the offices this month. Next month, we will review best work practices for each department and determine who and to what extent the office employees may work from home.

Plans for the next month:

Complete the Fiscal Year 2022 preliminary budget for Board review.

Continue working with the EMS committee to determine better communication practices and look at opportunities to potentially reduce the average EMS work week.

Continue meeting with the executive and ED management staff of Conroe and Memorial Hermann Hospitals to review ED wall times. We will also closely monitor Kingwood hospital to assure that they have the continued resources to be able to accept patients through the ED.

I will work with the billing department team to determine the best transition for the billing department as Karen Webb approaches her April retirement date.

MCHD will closely monitor the ramp-up activities of Harris County ESD-11, to assure that we can appropriately assist them in their September 4th start-up, and to assure that we can properly staff our EMS system, in the event that we have some of our employee's transition to work at ESD 11.

Thank you,
Randy

Agenda Item # 8



To: Board of Directors

From: Brett Allen, CFO

Date: June 22, 2021

Re: Tentative calendars for Tax Rate and Budget Hearings

Consider and act on tentative schedule for tax rate and budget hearings. (Ms. Whatley, Chairperson – MCHD Board)

August 2021

Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2	3 Tentative Finance Committee 4:00 p.m. (If needed)	4	5	6	7 Publication of effective & rollback Tax Rates by MoCo Tax office
8	9	10	11	12 Special Meeting "Tammy McRae" Presentation 4:00 p.m.	13	14
15	16	17 Budget Committee 4:00 p.m.	18	19	20 Ad in Courier for Notice of Budget Mtg (Sec. 1063.152 must be at least 10 days before Budget Hearing)	21
22	23	24 Public Tax Hearing 3:55 p.m. August Regular BOD Meeting 4:00 p.m.	25	26	27	28
29	30	31 Adopt Budget 3:55 p.m. Adopt Tax Rate 4:00 p.m.				

September 2021

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1	2	3	4
5	6 Labor Day Holiday	7	8	9	10	11
12	13	14	15	16 Public Health Board Meeting 3:30 p.m.	17 Deadline to Adopt Tax Rate	18
19	20	21	22	23	24	25
26	27	28 September Regular BOD Meeting 4:00 p.m.	29	30		

Agenda Item # 9



To: Board of Directors

From: James Campbell

Date: June 22, 2021

RE: EMS Division Report

Executive Summary

- Customer service scores for May 2021 rank MCHD 3rd compared to other EMS systems. There were 293 patient surveys returned between 5/1/2021 and 5/31/2021. Our average survey score was 95.08 and 85.76% of responses gave MCHD the highest rating of “very good.” Overall, 98.59% of responses were positive.
- The Montgomery County mass COVID-19 vaccination site closed in early June 2021. Combined, MCHD and MCHD Public Health had over 100 employees help operate these sites since inception. We are thankful to have been able to contribute for the citizens of Montgomery County.
- We continue to diligently monitor staffing on a daily basis. At the time of this report we have (16) total people out, (10) In-Charges and (6) Attendants; one is currently out as a result of COVID-19.
- For the month of May 2021 staffing statistics for unfilled employee vaccines show:
 - 29% were related to Paid Time Off (PTO)
 - 24% were related to Sick Leave (SL)
 - 14% were related to vaccines, meaning openings on the Shift Bid. These openings are at the In-Charge level
- MCHD EMS had five non-emergency transfers in May 2021.
- June 4th – June 8th, MCHD EMS ceased transporting patients to HCA Houston Healthcare Kingwood (HHHK). This was a difficult decision for our Command Staff team to make, but ultimately patient safety and their capabilities guided our decision. We had two productive meetings with Kingwood’s leadership team to formulate a root cause analysis in conjunction with action plan to resume transporting patients to their facility. Like all the hospitals we transport patients to, we want HHHK to be successful and will collaboratively work with their team to have a strong system.
- MCHD EMS Administrative staffed work 187 hours in the field for May 2021. The minimum required would be 112 hours. In addition, several times during month EMS Administrative staff left the office to respond when the system was a low levels.
- We have started clinical and operational research to explore adding BLS 9-1-1 ambulances to our system. Our hypothesis is that we can staff these units with EMTs and/or Attendant Paramedics and respond to low acuity calls. This would reduce UHUs on our MICU ambulances, balance the system, and get the right resources on the right response. We hope to trial the response plans in July 2021.
- Mr. Johnson, Chief Shaw, Chief Seek, Dr. Dickson, and Chief Campbell are meeting with all of our Fire Department leadership teams. Thus far, we have had four productive individual department meetings.

Department of Clinical Services and Quality and Process Improvement

- DCS successfully completed our first in-person CE in over a year! It was great to see all our crews, train, teach and visit with everyone as we discussed a variety of pertinent topics.
- DCS and OPS have set dates for the Captain and District Chief promotional processes. The District Chief process will take place in July 2021, and the Captain process will take place in August 2021.
- DCS was contacted by Pulsara to collaborate on a JEMS webinar July 20th over our use of Pulsara, alternative disposition and community paramedicine.
- MCHD received approval from the American Heart Association to become the primary BLS AHA training site. TWFD was previously the training site, but in discussion with TWFD, MCHD elected to apply to become the training site.
- Bryan Perry is preparing to host county wide advanced skills training for our FRO partners in August 2021.

Alarm

- HB786 was passed this legislative session, which states that all dispatch centers must have dispatchers trained in telecommunicator-CPR. This means dispatcher must be trained on how to deliver CPR instructions over the phone. MCHD Alarm provides emergency medical dispatch (EMD) for multiple regional dispatch centers. A breakdown of those call statistics is below:

Agency	May	2021
Alvin PD	29	118
Atascosa SO	39	168
Austin SO	13	75
Bandera SO	20	149
Blanco SO	3	17
Boerne PD	18	81
Bonham PD	16	112
Burleson PD	13	45
Cooke SO	7	32
Dayton PD	44	220
El Campo PD	2	12
Frio SO	0	0
Gillespie SO	0	0
Grayson SO	44	181
Grimes CO SO	5	26
Hill SO	0	0
Jasper SO	0	0
Karnes SO	14	14
Lufkin PD	180	907
Navasota SO	3	26
Polk SO	0	0
Sabine SO	0	0
San Augustine SO	0	0
Shelby SO	0	1
Tyler SO	0	0
Wharton PD	11	110
Whitesboro SO	7	25
Wilson SO	25	96
Zapata SO	0	0
Grand Total:	493	2415

Operations

- OPS and DCS are working on our July 2021 NEOP class. We had (55) total paramedic applicants and are in process of conducting new hire testing this month.
- Sean Simmonds and Dr. Patrick worked together to develop a great podcast and article regarding mental health. May was mental health awareness month, and the article and podcast are timely. The podcast has received some of the most listens ever in the first week of a podcast. Here is a link to the article and podcast: <https://www.ems1.com/mental-health/articles/emergency-self-care-for-the-care-providers-kk0cvsk2duijkWEZ/>
- Station 15 has successfully opened and in operation! Next on the list will be Station 35, which we anticipate will be operational in late July 2021.
- Chief Shaw and the Deputy Chiefs are reviewing the EMS Scheduler job duties, and plan to open that position for hire in June, with a tentative start date in August 2020. The Deputy Chiefs have done an outstanding job taking on extra duties and coordinating day-to-day operations!

EMS Advisory Committee Update

- The fourth meeting was held June 10th, and we discussed the intricacies of different EMS schedules.
- A small taskforce has been developed to continue to research the different scheduling options. The primary schedules that are being researched are the 9-Day/P-Day, Debit Day, and 24/72 schedule.
- We plan to continue to have members of the EMS Advisory Committee update the MCHD Board of Directors each month during our board meeting.
- The next meeting is July 16th at 10am and will continue to discuss EMS scheduling options and other topics related to EMS.



Dispatched Incident Review

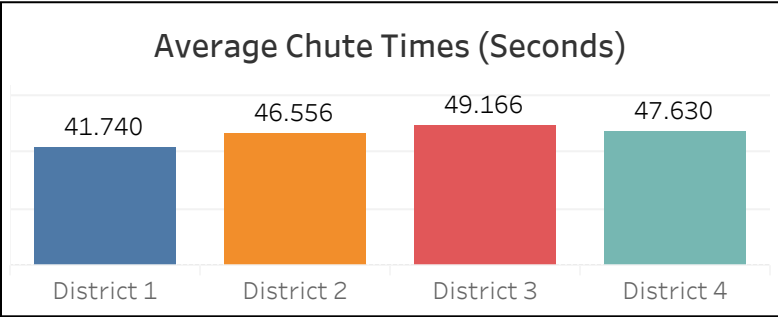
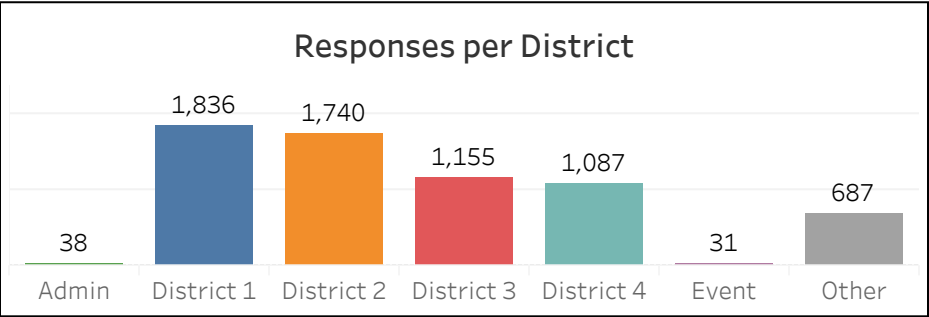
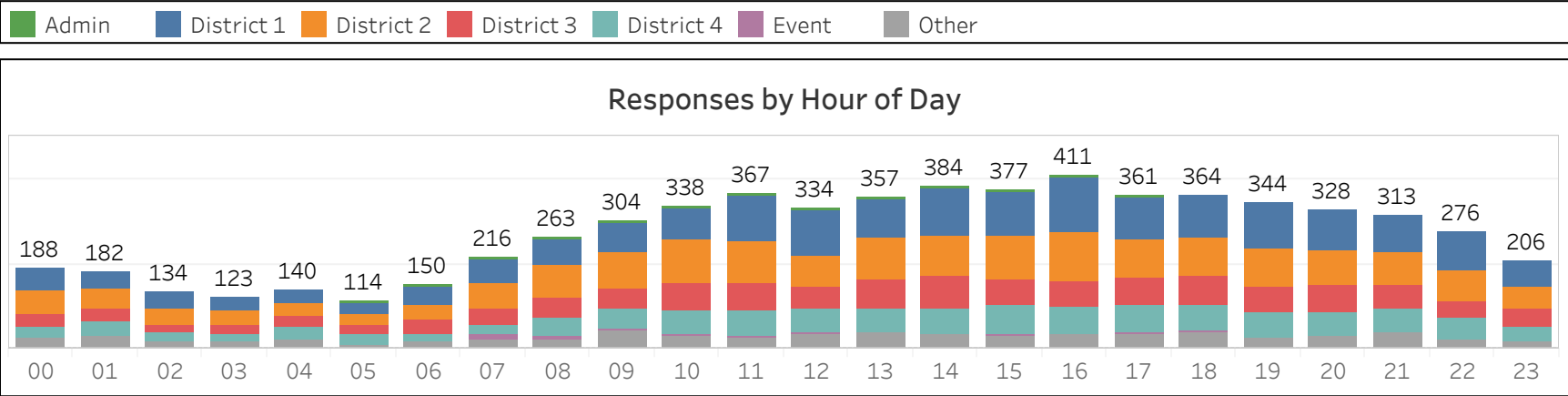
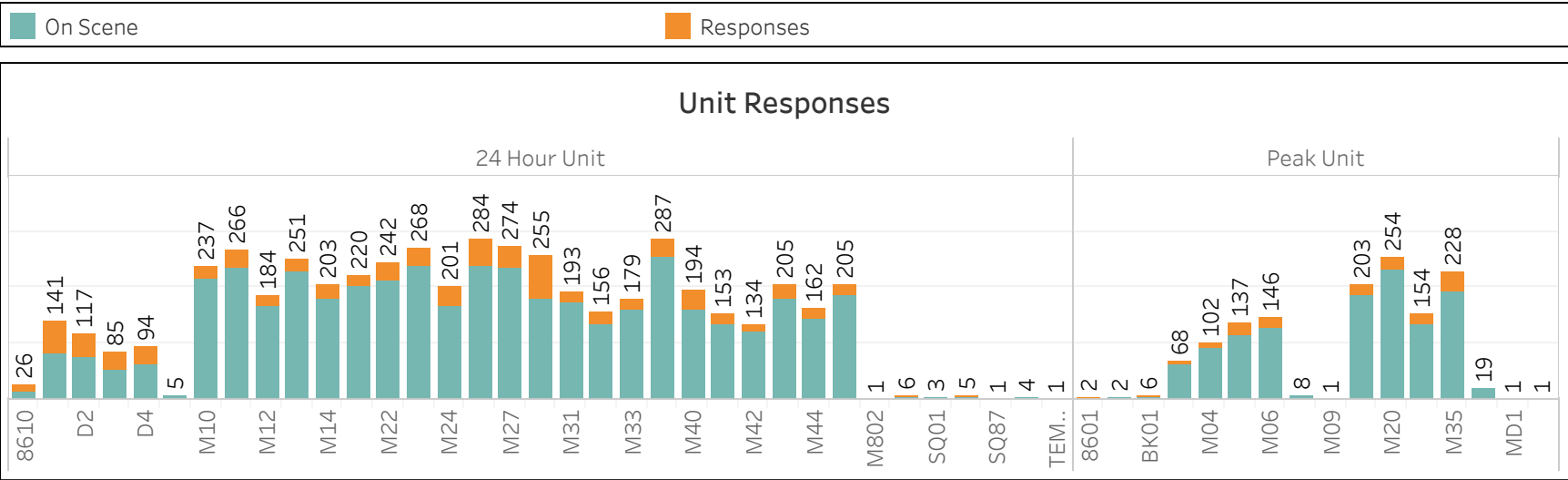
Last Month

5/1/2021 - 5/31/2021

Dispatched		On Scene		Transported		Response Times			
Incidents	5,554	Incidents	5,201	Incidents	3,510	Priority 1	Priority 2	Priority 3	Overall
Responses	6,574	Responses	5,579	Transports	3,559	94.3%	97.8%	96.4%	95.7%

Fall	607
MVC	583
Sick Person	555
Breathing Problems	438
Unconscious/Fainting	333
Chest Pain	322
Transfer/Evaluation	276
SEND	241
Stroke	213
Emotional Crisis	205
Seizures	184
Assault	154
Unknown Problem	153
Hemorrhage	145
Abdominal Pain	133
Medical Alarm	110
Traumatic Injury	103
Overdose Ingestion	99
Diabetic	88
Heart Problems	66
Structure Fire	66
Cardiac Arrest	66
Back Pain	55
Allergic Reaction	55
Dedicated Standby	55
Headache	55
Choking	55
Obvious/Expected Dea..	55
Penetrating Trauma	55
Pregnancy/Miscarriage	55
Environmental Exposu..	55
Gas	55
Animal Attack	55
Alarm	55
Burns	55
Inhalation/Hazmat	55
Drowning	55
Service Call	55
Mutual Aid Assist Aee..	55
Rescue	55
Transfer	55
Water Rescue	55
Dedicated TEMS Stan..	55
Eye Problems	55
Hazmat	55
Locked in a Vehicle	55
Non-Dedicated Standby	55
Outside	55
Vehicle Fire	55
Entrapment	55
Lake Rescue	55
Aircraft Emergency	55
Electrical Hazard	55
Electrocution	55
Explosion	55
Inaccessible Incident	55
Lightning	55
Search and Rescue	55
Smoke	55

Transfer	1
Transfer - ALS	3



Hospital Patient Transports

May 2021

Total Transports

3,642

Dest Name (group)	Activation Type (group)				Grand Total
	Sepsis	STEMI	Stroke	Trauma	
M.Hermann - The Woodlands	14	2	7	8	31
H. Methodist - The Woodlands	13	1	17		31
HCAHH - Conroe	6	12	2	8	28
CHI - St. Luke's - The Woodlands	11		9		20
HCAHH - Kingwood	1	1	4	3	9
HCAHH - Tomball	6	2			8
M.Hermann - Northeast	3				3
HCAHH - Northwest	1				1
Grand Total	55	18	39	19	131

Avg. Turnaround Time (Minutes)

HCAHH - Northwest	57.53
Lyndon B Johnson General	56.57
M.Hermann - TMC	50.71
MD Anderson Cancer Center - TMC	47.17
H. Methodist Hospital - TMC	47.03
M.Hermann - Northeast	41.55
HCAHH - Kingwood	41.35
M.Hermann - The Woodlands	39.92
H. Methodist Hospital - Willowbrook	39.86
HCAHH - Conroe	38.73
H. Methodist - The Woodlands	38.20
HCAHH - North Cypress	37.65
CHI - St. Luke's - TMC	34.06
CHI - St. Luke's - The Woodlands	33.97
TCH - TMC	31.51
HCAHH - Tomball	31.32
Huntsville Memorial	29.18
TCH - The Woodlands	29.11
CHI - St. Luke's Vintage	28.56
M. Hermann CCC - Kingwood	25.99
M.Hermann - Cypress	25.40
M.Hermann - Woodlands West	24.78
Michael E. DeBakey VA Medical Center	23.80
H. Methodist ECC - 1488	23.78
CHI - St. Luke's - Springwoods Village	23.10
CHI - St. Luke's - Lakeside	22.16
HCAHH - Cleveland ER	21.12
CHI - St. Luke's EC - Conroe	21.02
HCAHH - Magnolia ER	20.28
The Woman's Hospital of Texas	18.95
CHI - St. Joseph - Bryan	18.83
M.Hermann CCC - Spring	13.42
America's ER Magnolia	13.37
Behavioral - Tri-County	13.25
Behavioral - Woodland Springs	12.83

Patients Per Facility (Count)

HCAHH - Conroe	873
M.Hermann - The Woodlands	695
H. Methodist - The Woodlands	532
CHI - St. Luke's - The Woodlands	523
HCAHH - Kingwood	328
HCAHH - Tomball	131
TCH - The Woodlands	122
M.Hermann - Northeast	106
CHI - St. Luke's EC - Conroe	57
HCAHH - Magnolia ER	42
HCAHH - Cleveland ER	42
M. Hermann CCC - Kingwood	30
M.Hermann - Woodlands West	21
H. Methodist ECC - 1488	20
H. Methodist Hospital - Willowbrook	16
CHI - St. Luke's - Springwoods Village	15
CHI - St. Luke's - Lakeside	11
H. Methodist Hospital - TMC	9
Behavioral - Tri-County	9
TCH - TMC	8
MD Anderson Cancer Center - TMC	8
M.Hermann - Cypress	8
HCAHH - Northwest	7
CHI - St. Luke's Vintage	7
M.Hermann - TMC	5
Michael E. DeBakey VA Medical Center	4
Huntsville Memorial	3
CHI - St. Luke's - TMC	3
Behavioral - Woodland Springs	2
The Woman's Hospital of Texas	1
M.Hermann CCC - Spring	1
Lyndon B Johnson General	1
HCAHH - North Cypress	1
CHI - St. Joseph - Bryan	1
America's ER Magnolia	1

MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, Mi 48096
1 (517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

EMS System Report

May 1, 2021 to May 31, 2021

Your Score

95.08

Number of Your Patients in this Report

393

Number of Patients in this Report

7,500

Number of Transport Services in All EMS DB

173





Executive Summary

This report contains data from **393 MCHD** patients who returned a questionnaire between **05/01/2021** and **05/31/2021**.

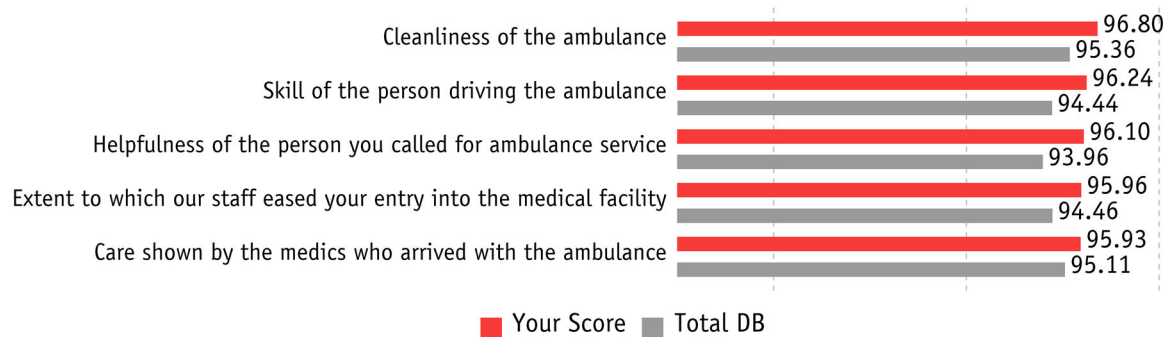
The overall mean score for the standard questions was **95.08**; this is a difference of **1.50** points from the overall EMS database score of **93.58**.

The current score of **95.08** is a change of **-0.20** points from last period's score of **95.28**. This was the **28th** highest overall score for all companies in the database.

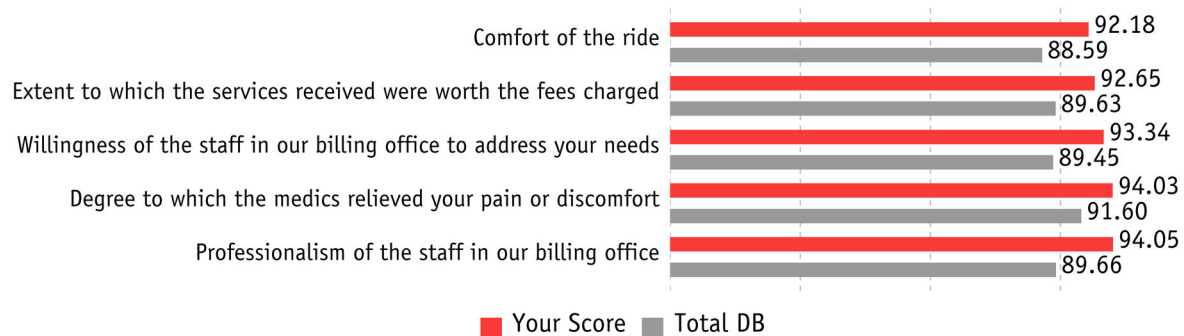
You are ranked **3rd** for comparably sized companies in the system.

85.76% of responses to standard questions had a rating of Very Good, the highest rating. **98.59%** of all responses were positive.

5 Highest Scores



5 Lowest Scores

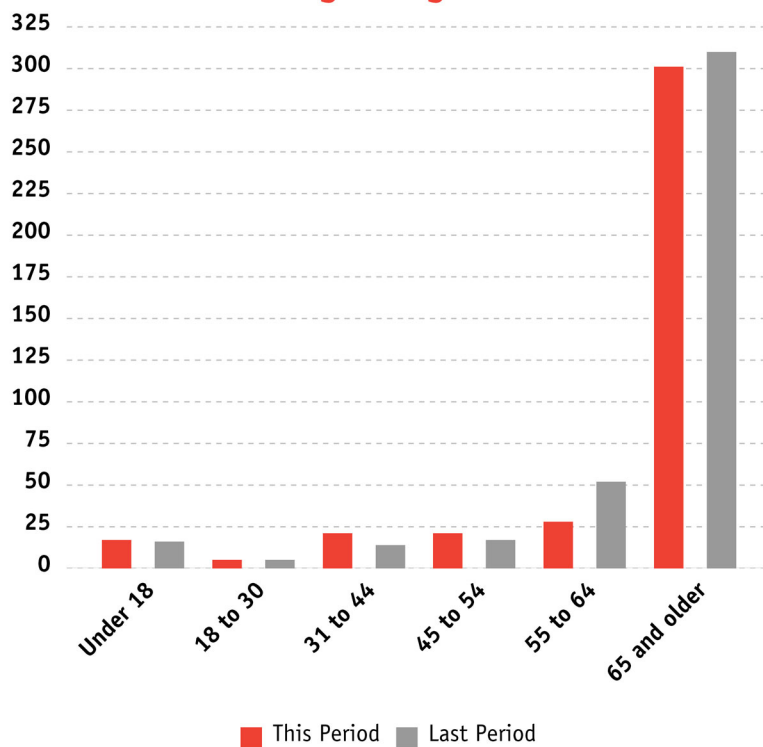




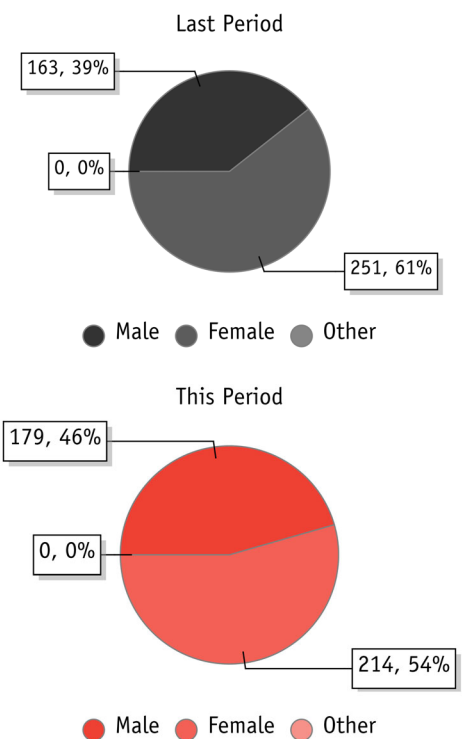
Demographics — This section provides demographic information about the patients who responded to the survey for the current and the previous periods. The information comes from the data you submitted. Compare this demographic data to your eligible population. Generally, the demographic

	Last Period				This Period			
	Total	Male	Female	Other	Total	Male	Female	Other
Under 18	16	8	8	0	17	10	7	0
18 to 30	5	1	4	0	5	2	3	0
31 to 44	14	7	7	0	21	6	15	0
45 to 54	17	9	8	0	21	13	8	0
55 to 64	52	25	27	0	28	11	17	0
65 and older	310	113	197	0	301	137	164	0
Total	414	163	251	0	393	179	214	0

Age Ranges



Gender





Question Analysis

This section lists a synopsis of the information about your individual questions and overall scores for this monthly reporting period. The first column shows the company score from the previous period, the second column shows the change, the third column shows your score for this period and the fourth column shows the total Database score.

Dispatch Analysis

	Last Period	Change	This Period	Total DB
Helpfulness of the person you called for ambulance service	95.51	0.59	96.10	93.96
Concern shown by the person you called for ambulance service	95.65	0.16	95.81	93.78
Extent to which you were told what to do until the ambulance arrived	94.90	0.40	95.30	92.55

Ambulance Analysis

	Last Period	Change	This Period	Total DB
Extent to which the ambulance arrived in a timely manner	94.96	-0.33	94.63	93.38
Cleanliness of the ambulance	96.43	0.37	96.80	95.36
Comfort of the ride	92.60	-0.42	92.18	88.59
Skill of the person driving the ambulance	95.82	0.42	96.24	94.44

Medic Analysis

	Last Period	Change	This Period	Total DB
Care shown by the medics who arrived with the ambulance	96.83	-0.90	95.93	95.11
Degree to which the medics took your problem seriously	96.63	-0.96	95.67	94.95
Degree to which the medics listened to you and/or your family	96.16	-1.27	94.89	94.70
Skill of the medics	96.73	-1.05	95.68	95.08
Extent to which the medics kept you informed about your treatment	94.92	-0.20	94.72	93.31
Extent to which medics included you in the treatment decisions (if applicable)	94.60	-0.50	94.10	93.02
Degree to which the medics relieved your pain or discomfort	93.52	0.51	94.03	91.60
Medics' concern for your privacy	95.70	-0.36	95.34	94.21
Extent to which medics cared for you as a person	96.50	-1.59	94.91	94.85

Billing Staff Assessment Analysis

	Last Period	Change	This Period	Total DB
Professionalism of the staff in our billing office	91.28	2.77	94.05	89.66
Willingness of the staff in our billing office to address your needs	91.11	2.23	93.34	89.45



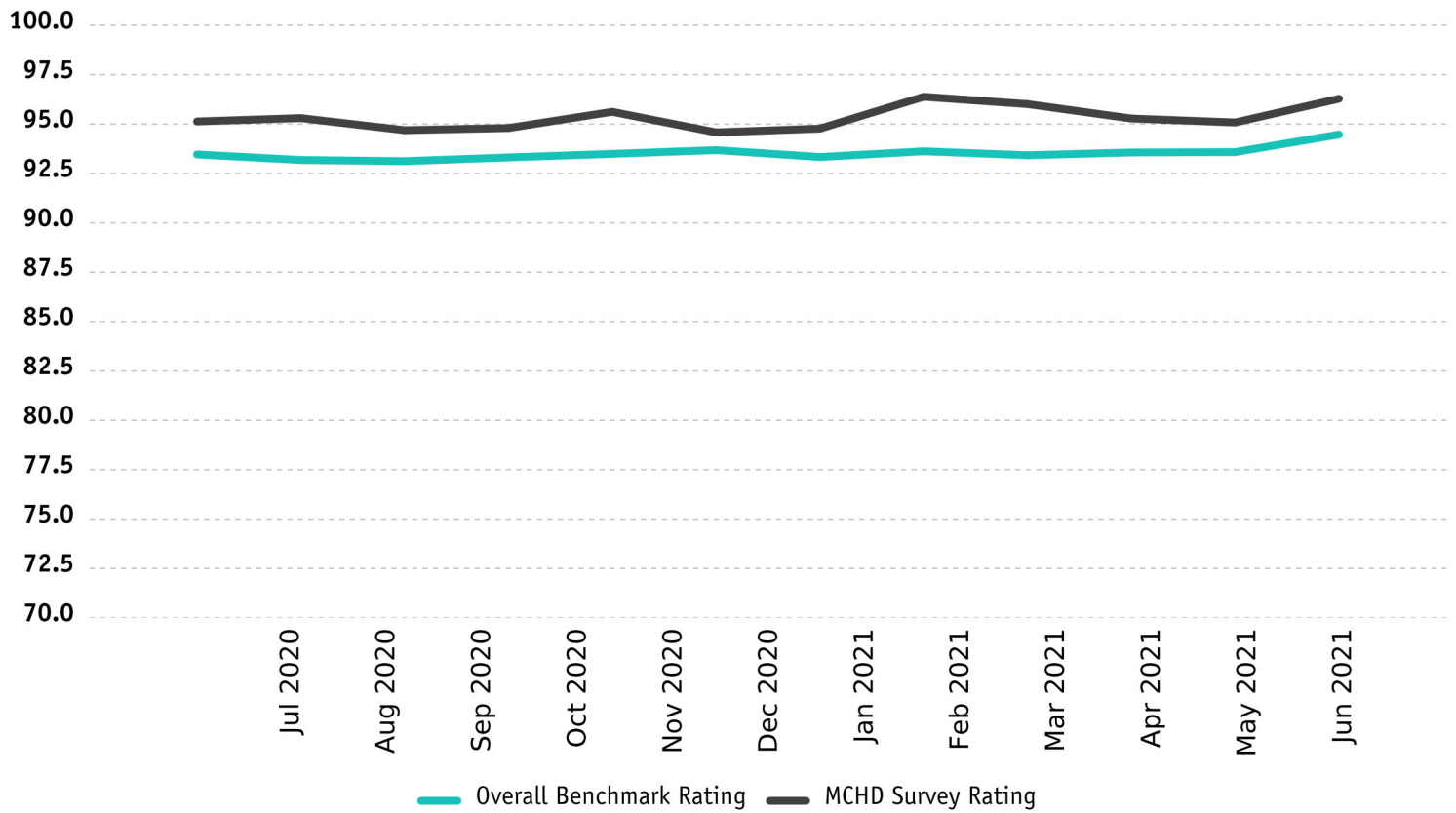
Question Analysis (Continued)

Overall Assessment Analysis

	Last Period	Change	This Period	Total DB
How well did our staff work together to care for you	95.84	-0.44	95.40	94.47
Extent to which our staff eased your entry into the medical facility	95.82	0.14	95.96	94.46
Appropriateness of Emergency Medical Transportation treatment	96.23	-0.66	95.57	94.34
Extent to which the services received were worth the fees charged	91.97	0.68	92.65	89.63
Overall rating of the care provided by our Emergency Medical Transportation	95.88	-0.61	95.27	94.42
Likelihood of recommending this ambulance service to others	95.73	-0.41	95.32	94.02



Monthly tracking of Overall Survey Score



Fleet Summary 2020-2021

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
May 2021	154,598	16,236	6,849	18,070	195,753	48,938
April 2021	126,641	15,050	5,458	15,896	163,045	40,761
March 2021	144,784	14,758	6,471	17,789	183,802	45,951
February 2021	123,335	11,573	4,670	16,712	156,290	39,073
January 2021	112,461	10,444	4,463	13,877	141,245	35,311
December 2020	118,136	11,924	4,066	11,015	145,141	36,285
November 2020	145,058	14,630	5,277	16,115	181,080	45,270
October 2020	113,824	10,859	4,835	14,588	144,106	36,027
September 2020	149,145	14,446	6,006	15,592	185,189	46,297
August 2020	129,396	10,919	8,124	14,371	162,810	40,703
July 2020	126,917	11,368	4,726	14,490	157,501	39,375
June 2020	159,892	15,048	6,955	17,466	199,361	49,840
Total	1,604,187	157,255	67,900	185,981	2,015,323	
Average	133,682	13,105	5,658	15,498	167,944	41,986
Annualized Amounts					2,015,323	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
May 2021	2		1		3
April 2021	3		1		4
March 2021	4		2		6
February 2021	2		3		5
January 2021	2		3		5
December 2020	6		1		7
November 2020	8		3		11
October 2020	3	1	2		6
September 2020	2		2		4
August 2020			1	1	2
July 2020	5				5
June 2020	2				2
Total	39		19		60
Per 100,000 Miles	1.94	-	0.94	-	2.98

Service Interruptions	Count	Per 100K miles
May 2021	4	2.04
April 2021	4	2.45
March 2021	1	0.54
February 2021	10	6.40
January 2021	6	4.25
December 2020	8	5.51
November 2020	7	3.87
October 2020	3	2.08
September 2020	7	3.78
August 2020	6	3.69
July 2020	7	4.44
June 2020	11	5.52
Total	74	3.67

Agenda Item # 10



To: Board of Directors

From: Scott Pelczar, Ems Advisory Committee Chair

Date: June 22, 2021

Re: EMS Advisory Committee Update

EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)

“Update to be given to the board at the board meeting”

Agenda Item # 11




To: Board of Directors

From: Wayde Sullivan, Fleet Manager

Date: June 22, 2021

Re: Fleet FLT 10-102 Fuel Card Usage Policy

Consider and act on Fleet FLT 10-102 Fuel Card Usage Policy. (Mr. Thor, Chair – EMS Committee)

 Montgomery County Hospital District	FUEL CARD USAGE	Page 1 of 1
Department	Policy Number	CAAS Reference Number
Fleet	FLT 10-102	

I. POLICY

The Montgomery County Hospital District provides fuel cards for fueling of District vehicles and equipment.

II. GUIDELINES FOR USE

- The fuel cards are for fueling District vehicles and equipment only.
- Fuel cards are to be kept in the Fuel Book in each vehicle, along with the insurance card.
- Fuel cards are vehicle (shop) specific and have the shop number embossed on the front of the card. The fuel card should only be used to fuel the designated vehicle as much as possible.
- When purchasing gasoline, always select regular unleaded (87 Octane) unless instructed differently by the Fleet Department.
- Employees should be aware of pump tampering (card skimmers). Employees should pay inside or at a different pump if the pump selected appears unsecure (Dept. of Agriculture tape broken).

References

Original Date 5/2021
Review/Revision Date MM/YYYY
X Supersedes all Previous
Approved by Compliance Committee 6/9/2021
Approved Board of Directors: Date __/__/__

MCHD Policies and Procedures

[illegible]

Agenda Item 12



To: Board of Directors

From: Wayde Sullivan

Date: June 18, 2021

Re: Enterprise Lease Vehicles for FY2021-22

We are recommending a total of twelve vehicles for the FY 2021-22 lease. We would like to replace five support vehicles, with one addition, and six Tahoe's. Approval will get us in the queue for ordering, exactly like what was done for ambulance chassis. Funds will not be expended until delivery, well into FY 2021-22 budget. This is a continuation of the process/program approved in FY 2020-21. This program allows us to acquire vehicles for less cost than purchasing new ones. In short, we can acquire several vehicles for less than the purchase of a few.

Fiscal Impact:

Yes No N/A

☒ ☐ ☐ Budgeted item?

☒ ☐ ☐ Within budget?

☐ ☐ ☒ Renewal contract?

☐ ☐ ☒ Special request?

Montgomery County Hospital District



Menu Pricing



FLEET MANAGEMENT

Equity Lease Menu Pricing

Year	Make	Model	Trim Level	Quantity	Term	Estimated Annual Mileage	Total Monthly Cost	Monthly Cost (Lease Rate)*	Annual Cost	Annual Cost by Quantity	AME Needed	Cost of Aftermarket	One time Aftermarket Cost (By Quantity)
2022	Chevrolet	Tahoe	Police Vehicle 4x2	3	48	25,000	\$889.64	\$889.64	\$10,675.68	\$ 32,027.04	N/A	\$2,000.00	\$0.00
2022	Chevrolet	Tahoe	Police Vehicle 4x2	3	36	33,333	\$1,106.44	\$1,106.44	\$13,277.28	\$ 39,831.84	N/A	\$2,000.00	\$0.00

Lease rates are based upon factory order pricing and miles per year
Pricing does not include expected return on equity at end of lease

Total Annual Cost	\$71,858.88
Total Annual One Time Aftermarket Cost	\$12,000.00
Cost for 6 New Vehicles	\$83,858.88
Estimated Equity from Disposals (Not Applied)	\$102,609.00
Cost Impact Replacing Existing Leases	\$0.00
MCHD Financial Impact	-\$18,750.12
Current Vehicle Budget (5 Vehicles On Books)	\$44,563.20
Proposed Vehicle Budget (11 Vehicles On Books)	\$25,813.08

Montgomery County Hospital District



Menu Pricing

FLEET MANAGEMENT



Equity Lease Menu Pricing

Year	Make	Model	Trim Level	Quantity	Term	Estimated Annual Mileage	Total Monthly Cost	Monthly Cost (Lease Rate)*	Annual Cost	Annual Cost by Quantity	AME Needed	Cost of Aftermarket	One time Aftermarket Cost (By Quantity)
2022	Chevrolet	Express 2500	LS Passenger Van	2	48	25,000	\$627.25	\$627.25	\$7,527.00	\$ 15,054.00			
2022	Chevrolet	Silverado 3500	WT 4x2 Crew Cab 176.8 WB DRW	1	48	25,000	\$983.61	\$981.63	\$11,803.32	\$ 11,803.32	Service Body	\$16,115.00	\$16,115.00
2022	Chevrolet	Silverado 2500	WT 4x4 Crew Cab 6.75 ft box 159 in	1	48	25,000	\$865.66	\$865.66	\$10,387.92	\$ 10,387.92	Lift Gate Swap	\$1,000.00	\$1,000.00
2022	Chevrolet	Silverado 2500	WT 4x4 Crew Cab 6.75 ft box 159 in	1	48	25,000	\$847.49	\$847.49	\$10,169.88	\$ 10,169.88			
2022	RAM	ProMaster 2500	High Roof Cargo Van 159 in. WB	1	48	15,000	\$686.23	\$686.23	\$8,234.76	\$ 8,234.76	Shelves/Drawers	\$5,500.00	\$5,500.00

Lease rates are based upon factory order pricing and miles per year
Pricing does not include expected return on equity at end of lease

Total Annual Cost

\$55,649.88

Total Annual One Time Aftermarket Cost

\$22,615.00

Cost for 6 New Trucks

\$78,264.88

Estimated Equity from Disposals (Not Applied)

\$25,000.00

Annual Savings from Existing Leases

\$53,264.88

MCHD Financial Impact

\$53,264.88

Current Vehicle Budget (5 Vehicles On Books)

\$44,563.20

Proposed Non ERV Vehicle Budget (6 Units)

\$53,264.88

Proposed ERV Vehicle Budget (6 Units)

-\$18,750.12

Total of first 12 Months of Leases(17 Units)

\$79,077.96

**Fy2021-22 Fleet
Replacements/Additions**

Non ERV

Shop #	Department	Year	Make/Model	Odometer	Status	Comment
334	Facilities	2009	Dodge Sprinter	108,266	Replace	Expensive to repair
633	Facilities	2021	Chev P/U	N/A	Add	Requested to share with Radio
65	Admin Pool	2008	Chev Uplander	130,199	Replace	Replace with 9 passenger van
66	Admin Pool	2008	Chev Uplander	122,235	Replace	Replace with 9 passenger van
600	Fleet	1999	GMC P/U	114,422	Replace	Parts and DEF delivery
631	Fleet	2001	Ford F350	271,745	Replace	Service Truck (extended lease)

ERV

605	CP	2016	Tahoe PPV	38,746	Replace	
606	CP	2016	Tahoe PPV	27,385	Replace	
617	D3	2017	Tahoe PPV	108,347	Replace	3 year lease (30K/Yr)
618	D2	2017	Tahoe PPV	109,923	Replace	3 year lease (27K/Yr)
621	Dep Chief	2017	Tahoe PPV	73,103	Replace	
622	D1	2015	Tahoe PPV	178,058	Replace	3 year lease (37K/Yr)

**2022 Vehicle Manufacturer
Shcedule**

Year	Make	Model	Order Open	Job #1	Delivery
2022	Chevrolet	Tahoe PPV	7/29/2021	10/4/2021	18-20 Weeks
2022	Chevrolet	2500/3500	7/1/2021	7/12/2021	18-22 Weeks
2022	RAM Cab/Chassis	4500/5500	6/18/2021	7/26/2021	12-16 Weeks
2022	RAM	Promaster	6/18/2021	11/15/2021	12-16 Weeks

Agenda Item # 13



We Make a Difference!

To: Board of Directors

From: Melissa Miller, COO

Date: June 22, 2021

Re: **COO Report**

-
- Station 35 (New Porter shared station): The estimated completion date is early July with EMS occupancy the last week of July. MCHD's quarters are on the right hand side of the bays.
 - New Station 44: A partial steel delivery arrived in early June; the remainder of the materials are pending. To get back on schedule, the builder has assigned 2 crews to the project to construct the building and roof. The estimated completion date is optimistically Q4 2021. This station, located at 18294 FM 1097 West, will house MCESD 2 and MCHD as well as provide office space for MCSO. We have re-negotiated our lease at the current Station 44 location as a month-to-month lease to allow lease termination once the new station is ready.
 - The CP team worked diligently from beginning to the end of the pandemic to provide innovative front line services to the community including in-home COVID interventions, mass testing, and vaccine administration. Morgan Clark, Nivea Wheat and Sergio Borrego exemplify MCHD's core values of Accountability, Compassion, Excellence, Innovation, Integrity and Unity.
 - Radio met with the new Shenandoah Fire Marshall and MHTW related to new construction and in-building radio communications.
 - MCHD and City of Conroe completed negotiations with AT&T to add equipment to 2 towers; agreement is an agenda item for this meeting.
 - Radio completed re-programming CPD radios for seamless encrypted communication with other Montgomery County law enforcement agencies.
 - IT and Radio continue talks with T-Mobile "First Responder" related to the free to low cost cellular options available to MCHD.
 - The number and size of nation-wide ransomware incidents have significantly increased in both the private and public sectors. MCHD complies with all of the Presidential Cyber Task Force's recommendations.
 - CAD team is working with Alarm, DCS, EMS command staff, and Medical Directors on designing BLS response plans in our dispatch system. Once the process design is complete, further CAD testing will be conducted in our test environment.
 - In preparation for hurricane/flood season, IT has tested the deployable backup network devices for stations. This will help to keep station alerting operational.
 - This month, we finished testing the Service Inquiry investigation process and it is now live in Laserfiche for all EMS-related Service Inquiries. This allows for transparent, efficient real-time tracking of service inquiries in process, as well as improved reporting of trends. One of the major process improvements during the transition to Laserfiche was the inclusion of service recovery by Facilities and/or Billing as part of the Service Inquiry process, which will allow better tracking and clear communication among MCHD departments involved.

- The Laserfiche team is currently working on several processes for Accounting, Admin/Records Management, EMS, and Materials Management. Our Laserfiche vendor is also working with the HCAP team to make the HCAP application available online.
- We will be scheduling an update to Laserfiche for mid-to-late July that will ensure our system has the latest security updates and other features.

Agenda Item # 14



To: Board of Directors

From: Ashley Peachee

Date: June 22, 2021

Re: **LUCAS Warranty Contract Renewal**

Consider and act on LUCAS Warranty Contract Renewal. (Mr. Spratt, Chair – PADCOM Committee)

Yes No N/A

- | | | | |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |



1 Yr Rnwl of Svc Plan for 11 LUCAS adding 4

Quote Number: 10346921

Remit to:

Stryker Medical

P.O. Box 93308

Chicago, IL 60673-3308

Version: 1

Prepared For: MONTGOMERY COUNTY HOSP DISTRICT EMS

Rep:

Trish Lundeen

Attn: Diane Sandel

Email:

trish.lundeen@stryker.com

dsandel@mchd-tx.org

Phone Number:

425-867-4785

(936) 521-5622

Quote Date: 03/19/2021

Expiration Date: 06/16/2021

Delivery Address

End User - Shipping - Billing

Bill To Account

Name: MONTGOMERY COUNTY HOSP
DISTRICT EMS

Name: MONTGOMERY COUNTY HOSP
DISTRICT EMS

Name: MONTGOMERY COUNTY HOSP
DIST

Account #: 1123951

Account #: 1123951

Account #: 1078125

Address: 1300 S LOOP 336 W

Address: 1300 S LOOP 336 W

Address: PO BOX 478

CONROE

CONROE

CONROE

Texas 77304-3316

Texas 77304-3316

Texas 77305

ProCare Products:

Product	Description	Qty	Start Date	End Date	Sell Price	Total
78000020	ProCare LUCAS CPO Prevent Service: Annual onsite preventive maintenance inspection and unlimited repairs including parts, labor and travel with battery coverage	11	07/01/2021	06/30/2022	\$1,404.00	\$15,444.00
78000020	ProCare LUCAS CPO Prevent Service: Annual onsite preventive maintenance inspection and unlimited repairs including parts, labor and travel with battery coverage	4	07/01/2021 (Proration from 9/9/21)	06/30/2022	\$1,215.18	\$4,860.72
ProCare Total:						\$20,304.72

Price Totals:

Grand Total:

\$20,304.72

Comments:

Please see serial number list and proration note on page 2.



1 Yr Rnwl of Svc Plan for 11 LUCAS adding 4

Quote Number: 10346921

Remit to:

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Version: 1

Prepared For: MONTGOMERY COUNTY HOSP DISTRICT EMS

Rep:

Trish Lundeen

Attn: Diane Sandel

Email:

trish.lundeen@stryker.com

dsandel@mchd-tx.org

Phone Number:

425-867-4785

(936) 521-5622

Quote Date: 03/19/2021

Expiration Date: 06/16/2021

1 Year plan for 11 LUCAS units.
Plan dates: 7/1/21 to 6/30/22.
30124665 LUCAS 2
30125307 LUCAS 2
30125308 LUCAS 2
30125309 LUCAS 2
30136324 LUCAS 2
3015E744 LUCAS 2
3017K050 LUCAS 2
3518D559 LUCAS 3
3518D560 LUCAS 3
3518D561 LUCAS 3
3519E411 LUCAS 3
Adding these 4 to Prorate on (warranty
expiration 9/8/21)
3520N435
3520N589
3520N590
3520N591

Prices: In effect for 60 days.

Terms: Net 30 Days

Ask your Stryker Sales Rep about our flexible financing options.

The Terms and Conditions of this quote and any subsequent purchase order of the Customer are governed by the Terms and Conditions located at <https://techweb.stryker.com>. The terms and conditions referenced in the immediately preceding sentence do not apply where Customer and Stryker are parties to a Master Service Agreement.

AUTHORIZED CUSTOMER SIGNATURE

Agenda Item # 15



To: Board of Directors

From: Randy Johnson, CEO

Date: June 22, 2021

Re: ILA with City of Splendor

Consider and approve an Interlocal agreement between the Hospital District and the City of Splendor for the lease of approximately 2 acres of Hospital District land for its use as a City park. (Mr. Spratt, Chair – PADCOM Committee)

**INTERLOCAL AGREEMENT BETWEEN
THE CITY OF SPLENDORA
AND THE MONTGOMERY COUNTY HOSPITAL DISTRICT
TO LEASE REAL PROPERTY FOR USE AS PARK LAND**

WHEREAS, the City of Splendor (hereinafter referred to as “CITY”) and the Montgomery County Hospital District (hereinafter referred to as “MCHD”) are duly organized under the laws of Texas as a political subdivision and each are independently authorized to perform the functions or services contemplated by this Agreement; and

WHEREAS, this Agreement is entered into pursuant to Chapter 791 of the Texas Government Code, also known as the Interlocal Cooperation Act, which authorizes local government entities to contract with each other to perform governmental functions or services normally associated with the operation of local government entities; and

WHEREAS, CITY and MCHD desire to enter into this Agreement for the purpose of fulfilling and implementing their respective public and governmental purposes, needs, objectives, programs and services; and

WHEREAS, MCHD currently owns approximately nine (9) acres of undeveloped real property located on 1st Street, near Ruddick Lane, Splendor, Montgomery County, Texas 77372 and desires to work with CITY to provide park land for the residents of the CITY and Montgomery County; and

WHEREAS, CITY and MCHD have determined it is in the best interest of both parties and the citizens of Montgomery County for MCHD to lease approximately 2.0 +/- acres, as described further in Exhibit “A” of this Agreement (the “Premises”), according to the terms and conditions contained herein; and

WHEREAS, pursuant to Local Government Code 272.005 the Premises is being leased to CITY which has the power of eminent domain and, therefore, no bid or auction of the property is required; and

WHEREAS, each Party to this Agreement represents and warrants that in the performance of its respective obligations as set forth in this Agreement, it is carrying out a duly authorized governmental function that it is authorized to perform individually under the applicable statutes of the State of Texas and/or its municipal charter. Further, each Party represents and warrants that any compensation to be made to any other Party as set forth in this Agreement are in amounts that fairly compensate the performing Party for the services or functions described herein, and are made from current revenues available to the paying Party and;

WHEREAS, MCHD and the CITY want to formalize this lease arrangement and evidence it in a written document.

NOW THEREFORE, in consideration of the mutual covenants and provisions contained

in this Agreement, and for other good and valuable consideration set forth herein, the receipt and sufficiency of which are mutually acknowledged, the parties agree as follows:

Section 1. Incorporation of Recitals:

The parties hereby find the above recitals to be true and are incorporated into this Agreement by reference.

Section 2. Obligations and Responsibilities of the Parties:

MCHD leases to CITY and CITY leases from MCHD, for the term stated in paragraph 3, the 2.0 +/- acres as shown in Exhibit "A" (hereinafter "Premises") and legally described in Exhibit "B."

Section 3. Term.

The term of the Lease shall be for a term of 20 years commencing August 1, 2021 and ending July 31, 2041.

Section 4. Consideration.

The parties acknowledge that for good and valuable consideration given for the lease, the CITY shall pay MCHD a monthly lease fee of \$500.00 due no later than the 5th day of each month. On July, 2026, 2031 and 2036 the lease rate will increase 10% and remain that rate for the following five years.

Section 5. Use.

(a) CITY agrees to use the Premises only for park land and further agrees not to develop or construct buildings or other structures on the Property more than is necessary for use as park land. CITY is allowed to construct a concrete or paved or gravel walking path around the perimeter of the Premises, construct a 6-foot chain link fence around the Premises and remove trees and provide areas with trees and picnic tables on the Premises. The CITY shall seek written approval from the MCHD to construct any other improvements. CITY agrees not to assign or sublet the Premises to private parties and or non-governmental entities.

(b) MCHD agrees that as long as CITY leases the Premises, MCHD will not in any way unreasonably interfere with CITY'S use of the Premises as park land.

(c) CITY agrees to use the Premises only for public park purposes and agrees not to construct any other non-park structures or improvement, including but not limited to, a sewer plant, waste water plant, trash facility, waste treatment facility, recycling facility, or mechanical shop.

(d) At the end of the lease period, or any extension thereof, the CITY shall have the right to remove any lights, signs or other specific improvements made to the Leased Premises. Other

improvements such as paving, and landscaping shall remain on the property and shall inure to the benefit of MCHD.

Section 6. Condition and Maintenance.

(a) CITY has inspected the Premises, is familiar with the present condition of the Premises and agrees to accept the Premises in that condition at the commencement of the term.

(b) CITY shall at its own expense provide adequate janitorial service for the Premises which shall include keeping the Premises in a clean condition, free of accumulations of dirt, rubbish and unlawful obstructions as well as provide landscaping and exterior maintenance of the grounds. CITY shall at its own expense provide customary maintenance as reasonably required under the circumstances.

Section 7. Surrender of Premises.

On the termination date of the Lease, CITY shall surrender the Premises to MCHD in the same condition as when received, excepting, however, damage by the elements, ordinary wear and tear and additions or alterations made by CITY and not required by MCHD to be removed by CITY.

Section 8. Utilities.

CITY shall pay for all water, gas, heat, light, power, telephone and other utilities and services supplied to the Premises.

Section 9. Taxes and Assessments.

The Premises currently are exempt from ad valorem taxes.

Section 10. Access to Premises.

Notwithstanding CITY's exclusive use and control of the Premises, the MCHD and its agents and employees and independent contractors designated by the MCHD, shall have the right to enter upon the Premises at any time during the term of the Lease for the purpose of inspecting or repairing the Premises, provided, however, that in entering upon the Premises the persons shall not unreasonably interfere with CITY's use of the Premises.

Section 11. Title.

The MCHD warrants that it has title to the Premises.

Section 12. Parking and Access.

During the term of this Lease the MCHD will provide to CITY access to the Premises.

Section 13. Insurance.

(a) CITY shall have the Premises insured by a responsible insurance company(s) for a sum sufficient to cover the replacement costs in case of loss by fire or other disaster. The MCHD will be named as an additional insured. In the event of loss CITY agrees that it will promptly commence restoration or repair of the Premises. During the period that the Premises or any portion of the Premises shall be rendered untenantable by fire or other casualty or disaster, the maintenance as required by Section 4, if unreasonable under the circumstances, shall abate and the utility costs to be paid by CITY with respect to the Premises shall abate in an amount equal to that proportionate share of the Premises which may have become untenantable.

(b) CITY shall at its own expense, but for the mutual benefit of CITY and MCHD, maintain throughout the term of this Lease insurance against liabilities to others (or claims of liability) consisting of comprehensive general public liability insurance against claims for bodily injury or death or damage to property occurring on the Premises. All insurance shall be in amounts reasonably acceptable to MCHD and be obtained through companies qualified to do business in state of and reasonably acceptable to MCHD.

(c) Nothing in the performance of this Agreement shall impose any liability for claims against CITY or MCHD other than claims for which liability may be imposed by the Texas Tort Claims Act.

Section 14. Termination.

This Lease shall terminate on July 31, 2041 unless sooner terminated as follows:

(a) In the event MCHD is dissolved for any reason, this Lease shall automatically terminate on the effective date of such dissolution.

(b) The CITY and MCHD jointly have the option to renew this Agreement for an additional five years under terms and conditions agreed to by the parties.

(c) In the event a Party does not perform its obligations and responsibilities under this Agreement, the Party in compliance shall have the right to cancel the Agreement, provided the Party in compliance shall have first given the non-complying Party forty-five (45) days' written notice of that Party's non-performance and the non-complying Party fails to cure its non-performance within such 45-day cure period. Any such written notice shall be served by certified or registered mail, return receipt requested. If, after the expiration of such 45-day cure period, the Party that gave notice determines the other Party is still not complying with the terms of this Agreement, the Party that gave notice shall have the right to terminate this Agreement, to be effective thirty days after written notice of its intent to terminate. Neither Party is liable for consequential damages, including but not limited to, lost profits and lost income.

Section 15. Other Terms and Conditions:

(a) **Modification and Amendment.** The terms and conditions of this Agreement may be

modified or amended upon the mutual consent of all parties. No modification or amendment to this Agreement shall be effective and binding unless and until it is reduced to writing and signed by duly authorized representatives of all parties and approved by the governing boards of each party.

(b) Invalidity. If any provision of this Agreement shall be held to be invalid, illegal, or unenforceable by a court or other tribunal of competent jurisdiction, the validity, legality and enforceability of the remaining provisions shall not in any way be affected or impaired thereby.

(c) Written Notice. Written notice shall be duly served if delivered in person or sent by certified mail to the address as listed herein:

Montgomery County Hospital District
Attn: Chief Executive Officer
P.O. Box 0478
Conroe, Texas 77305

City of Splendora
Attn: City Secretary
26090 FM 2090
Splendora, Texas 77372

(d) Entire Agreement. It is understood that this Agreement contains the entire agreement between the parties and supersedes any and all prior agreements or understandings between the parties relating to the subject matter. No oral statements, promises, or inducements contrary to the terms of this Agreement exist. This Agreement cannot be changed or terminated orally. No verbal agreement or conversation with any officer, agent, or employee of any party before or after the execution of this Agreement shall affect or modify any of the terms or obligations hereunder.

(e) Texas Law. This Agreement shall be governed by the laws of the State of Texas. The Parties agree that Jurisdiction of any contested matter resulting in legal proceedings shall be in a District Court of Montgomery County, Texas.

(f) Authority to Enter Contract. Each party has the full power and authority to enter into and perform this Agreement and the person signing this Agreement on behalf of each party has been properly authorized and empowered to enter into this Agreement. The persons executing this Agreement hereby represent that they have authorization to sign on behalf of their respective corporations.

(g) Waiver. Failure of any party, at any time, to enforce a provision of this Agreement, shall in no way constitute a waiver of that provision, nor in anyway affect the validity of this Agreement, any part hereof, or the right of either party thereafter to enforce each and every provision hereof. No term of this Agreement shall be deemed waived or

breach excused unless the waiver shall be in writing and signed by the party claimed to have waived.

- (h) The parties agree that venue lies in Montgomery County and the laws of the State of Texas govern.
- (i) The CITY and MCHD agrees not to assign their rights under this Lease. MCHD agree to notify the CITY if MCHD intends to assign this Lease to a third party or sell the property to a third party. Upon either occurrence, the CITY shall have the right to: (i) continue the Lease; or (ii) terminate the Lease with 60 days notice.
- (j) By entering into this Agreement, the parties do not intend to create any obligations express or implied other than those set out herein; further, this Agreement shall not create any rights in any party not a signatory hereto.

IN WITNESS HEREOF, this Agreement is hereby executed to be effective as of the date of last signature below.

MONTGOMERY COUNTY HOSPITAL DISTRICT

BY: _____

NAME: _____

TITLE: _____

DATE: _____

CITY OF SPLENDORA, TEXAS

BY: _____

NAME: _____

TITLE: _____

DATE: _____

Attest:

Danna Welter, CITY Secretary

EXHIBIT “A”

Exhibit A to Lease Agreement



Ex A-1 to Lease Agreement

Existing City Property
and Proposed Park
Area



Exhibit A-2 to Lease
Agreement

Proposed Park Area

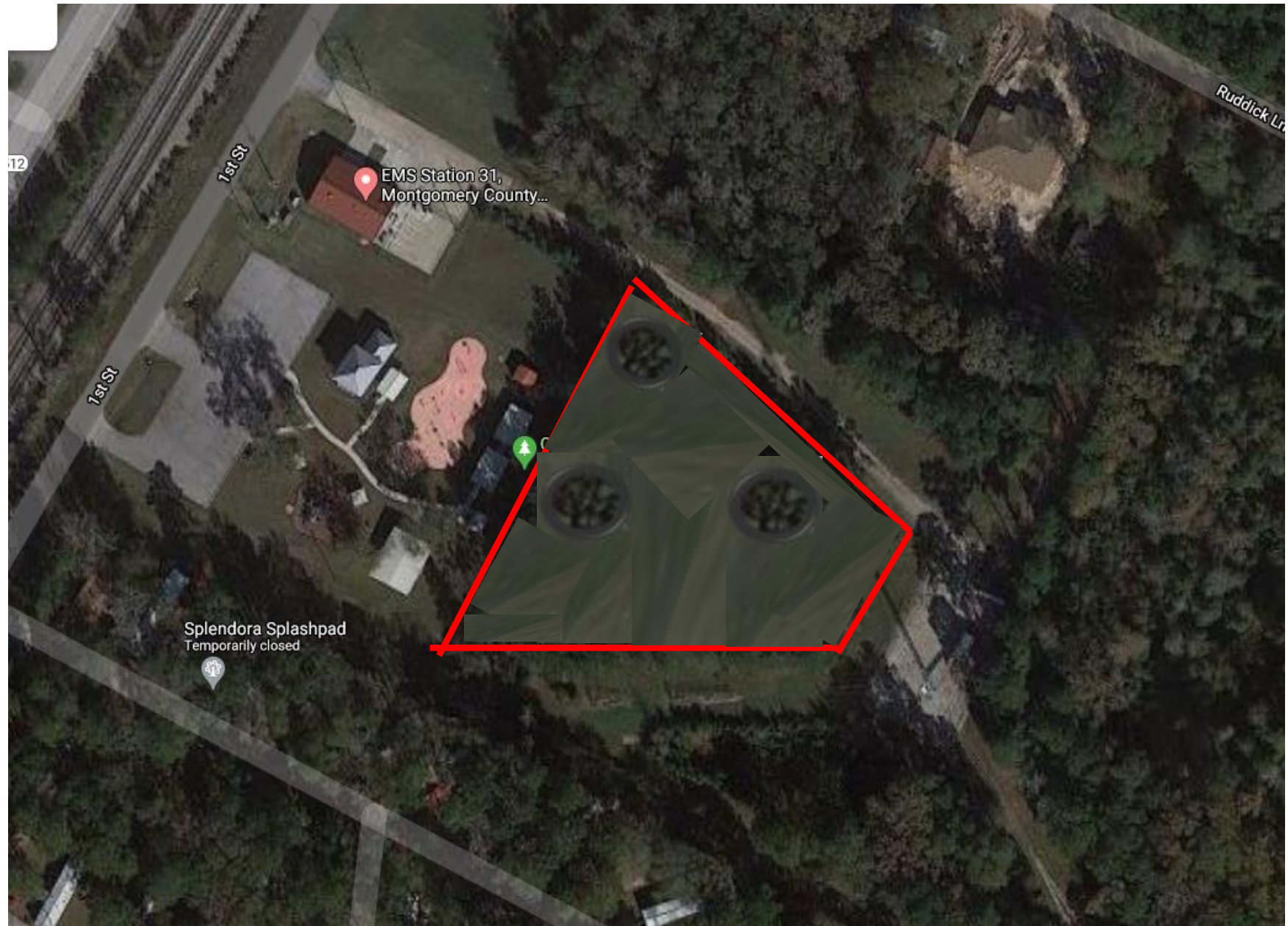


EXHIBIT “B”
Metes and Bounds

Agenda Item # 16



To: Board of Directors

From: Justin Evans

Date: June 22nd, 2021

Re: Consider and act on tower lease amendment with AT&T mobility

Consider and act on tower lease amendment with AT&T mobility

Yes No N/A

- | | | | |
|--------------------------|--------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |

Market: South Texas
Cell Site: HXL01090
Cell Site Name: Conroe Relo
Fixed Asset Number: 14008828

FIRST AMENDMENT TO TOWER LICENSE AGREEMENT

THIS FIRST AMENDMENT TO TOWER LICENSE AGREEMENT ("First Amendment") to that certain Tower License Agreement dated May 1, 2017 by and between The Montgomery County Hospital District (MCHD), The City of Conroe, Texas and New Cingular Wireless PCS, LLC; (hereinafter referred to as the "Agreement"); is made and entered into as of the later date below, by and between The Montgomery County Hospital District (MCHD), a political subdivision of the State of Texas; The City of Conroe, Texas, a political subdivision of the State of Texas; (hereinafter referred to as "Licensor") and New Cingular Wireless PCS, LLC, a Delaware limited liability company, (hereinafter referred to as "Licensee").

WHEREAS, Licensor and Licensee desire to amend the Agreement to reflect additional Approved Equipment Licensee is adding to the Tower;

WHEREAS, Licensor and Licensee, in their mutual interest, further wish to amend the Agreement to add additional Approved Equipment as set forth below.

NOW THEREFORE, in consideration of the foregoing and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, and notwithstanding anything to the contrary contained in the Agreement, Licensor and Licensee agree as follows:

1. **Section III - PERMITTED USE OF TOWER FACILITY BY LICENSEE** is hereby amended to include the following Approved Equipment which creates an additional load of eighty one percent (81%). See the following lists for changes in equipment.

CURRENT LICENSED

EQUIPMENT/ITEM	LICENSED	PART #/DESCRIPTION	DIMENSIONS/WEIGHT
At 299' ANTENNA	6	800-10799K	106" x 14.8" 6.7"/108 lbs
RRU	12	3 RRUS-11 9-RRUS-32	19.6" x 16.9 x 7.1"/52 lbs 27.2" x 12.1" x 7"/53 lbs
SQUID	2	(1) DC6-48-60-0-8F (1) DC6-48-60-18-8F	22.3" x 11"/32.8 lbs 24" x 11"/32.8 lbs
FIBER TRUNK	1	½" FIBER TRUNK	
POWER TRUNK	4	#8/6 POWER TRUNK (7/8")	

Market: South Texas
Cell Site: HXL01090
Cell Site Name: Conroe Relo
Fixed Asset Number: 14008828

PROPOSED LICENSED

EQUIPMENT/ITEM	PROPOSED	PART #/DESCRIPTION	DIMENSIONS/WEIGHT
At 299' ANTENNA	9	(6) CMA-TLBHH/6516/20/20/A15 (replacements) (3) NNH4-658-R6 (adding)	72" x 16.2" x 7.8"/88 lbs 71.96" x 19.61" x 7.76"/83.11 lbs
RRU	15	(3) RRUS-4449 (replacements) (6) RRUS-32 (3) RRUS-8843 (replacements) (3-RRUS-4478 (adding)	17.9" x 13.19" x 9.44"/71 lbs 27.2" x 12.1" x 7"/53 lbs 14.9" x 13.2" x 7.3"/72 lbs 15" x 13.2" x 7.3"/59.4 lbs
SQUID	3	(1) DC6-48-60-0-8F (1) DC6-48-60-18-8F (1) DC9-48-60-24-8C-EV (adding)	22.3" x 11"/32.8 lbs 24" x 11"/32.8 lbs 18.28" x 10.24"/18.5 lbs
FIBER TRUNK	2	½" FIBER TRUNK (adding 1)	
POWER TRUNK	7	(5) #8/6 POWER TRUNK (7/8") (2) #6 /6 POWER TRUK (.976) (adding)	

2. **Section IV – FEES & TERMS** is hereby amended to include:

Additional Monthly License Fee: Commencing on June 1, 2021, Licensee shall pay an additional Monthly License Fee of Two Thousand Seven Hundred Thirty Four Dollars and ninety eight cents (\$2,734.98) which shall be adjusted on the anniversary of the Commencement Date of this agreement and on each anniversary thereafter, during the Initial Term and during any Renewal Terms by the "Annual Escalator". The Annual Escalator shall be three percent (3%) per year.

3. **Effective Date.** This First Amendment takes effect on the earlier of (i) the first of the month in which Tenant begins installation and/or modification of equipment and (ii) June 1, 2021.

4. **Notices.** Licensee's address for notice as set forth in Section II of the Agreement is hereby deleted in its entirety and replaced with the following:

New Cingular Wireless PCS, LLC
Attn: Network Real Estate Administration
Re: Cell Site #: HX1090, Cell Site Name: Conroe Relo (TX)
Fixed Asset No: 14008828
1025 Lenox Park Blvd NE
3rd Floor
Atlanta, GA 30319

With a copy to:
New Cingular Wireless PCS, LLC
Attn: AT&T Legal Department – Network Counsel
Re: Cell Site #: HX1090, Cell Site Name: Conroe Relo (TX)
Fixed Asset No: 14008828
208 S. Akard Street
Dallas, TX 75202-4206

Market: South Texas
Cell Site: HXL01090
Cell Site Name: Conroe Relo
Fixed Asset Number: 14008828

4. Other Terms and Conditions Remain. In the event of any inconsistencies between the Agreement and this First Amendment, the terms of this First Amendment shall control. Except as expressly set forth in this First Amendment, the Agreement otherwise is unmodified and remains in full force and effect. Each reference in the Agreement to itself shall be deemed also to refer to this First Amendment.

5. Capitalized Terms. All capitalized terms used but not defined herein shall have the same meanings as defined in the Agreement.

IN WITNESS WHEREOF, the parties have caused their properly authorized representatives to execute and seal this First Amendment on the dates set forth below.

"LICENSOR"

Montgomery County Hospital District, a political subdivision of the State of Texas

By: _____
Name: _____
Title: _____
Date: _____

The City of Conroe, a political subdivision of the State of Texas

By: _____
Name: _____
Title: _____
Date: _____

"LICENSEE"

New Cingular Wireless PCS, LLC, a Delaware limited liability company By: AT&T Mobility Corporation Manager

By: _____
Name: _____
Title: _____
Date: _____

Site No.: HX0929
Site Name: Magnolia West FM 1488 Relo
Magnolia Fixed Asset No.: 13877530
Market: STX
Address: 14583 FM 1488, Magnolia, TX. 77354

SECOND AMENDMENT TO TOWER LICENSE AGREEMENT

THIS SECOND AMENDMENT TO TOWER LICENSE AGREEMENT ("Second Amendment") to that certain Tower License Agreement dated May 1, 2017 by and between The Montgomery County Hospital District (MCHD), The City of Conroe, Texas and New Cingular Wireless PCS, LLC; as amended by that certain First Amendment to Tower Lease Agreement dated April 10, 2019 (hereinafter referred to as the "Agreement"); is made and entered into as of the later date below, by and between The Montgomery County Hospital District (MCHD), a political subdivision of the State of Texas; The City of Conroe, Texas, a political subdivision of the State of Texas; (hereinafter referred to as "Licensor") and New Cingular Wireless PCS, LLC, a Delaware limited liability company, (hereinafter referred to as "Licensee").

WHEREAS, Licensor and Licensee desire to amend the Agreement to reflect additional Approved Equipment Licensee is adding to the Tower;

WHEREAS, Licensor and Licensee, in their mutual interest, further wish to amend the Agreement to add additional Approved Equipment as set forth below.

NOW THEREFORE, in consideration of the foregoing and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, and notwithstanding anything to the contrary contained in the Agreement, Licensor and Licensee agree as follows:

1. **Section III - PERMITTED USE OF TOWER FACILITY BY LICENSEE** is hereby amended to include the following Approved Equipment which creates an additional load of thirty two percent (32%). See the following lists for changes in equipment.

CURRENT LICENSED

EQUIPMENT/ITEM	LICENSED	PART #/DESCRIPTION	DIMENSIONS/WEIGHT
At 270' ANTENNA	6	800-10799K	106" x 14.8" x 6.7"/108 lbs
RRU	12	3 RRUS-11 9-RRUS-32	19.6" x 16.9 x 7.1"/52 lbs 27.2" x 12.1" x 7"/53 lbs
SQUID	2	(1) DC6-48-60-0-8F (1) DC6-48-60-18-8F	22.3" x 11"/32.8 lbs 24" x 11"/32.8 lbs
FIBER TRUNK	1	½" FIBER TRUNK	
POWER TRUNK	4	#8/6 POWER TRUNK (7/8")	
At 190': MW Dish (existing to remain)	1	HPD3-011	
Radios	2	UKL 40194	
Lines	2	CNT-400	

Site No.: HX0929
 Site Name: Magnolia West FM 1488 Relo
 Magnolia Fixed Asset No.: 13877530
 Market: STX
 Address: 14583 FM 1488, Magnolia, TX. 77354

PROPOSED LICENSED

EQUIPMENT/ITEM	PROPOSED	PART #/DESCRIPTION	DIMENSIONS/WEIGHT
At 270' ANTENNA	6	NNH4-658-R6 (replacements)	71.96" x 19.61" x 7.76"/83.11 lbs
RRU	18	(3) RRUS-11 (9)-RRUS-32 (3) RRUS-12 (adding) (3) RRUS-4478 (adding)	19.6" X 16.9 x 7.1"/52 lbs 27.2" x 12.1" x 7"/53 lbs 20.4" x 18.5" x 7.5"/58 lbs 15" x 19.2" x 7.3"/59.4lbs
SQUID	3	(1) DC6-48-60-0-8F (1) DC6-48-60-18-8F (1) DC6-48-60-18-8C (adding)	22.3" x 11"/32.8 lbs 24" x 11"/32.8 lbs 31.25" x 11"/32.8 lbs
FIBER TRUNK	2	½" FIBER TRUNK (adding 1)	
POWER TRUNK	6	(4) #8/6 POWER TRUNK (7/8") (2) #6/6 POWER TRUNK (.976") (adding)	
At 190' : MW Dish (existing to remain)	1	HPD3-011	
Radios	2	UKL 40194	
Lines	2	CNT-400	

2. Section IV – FEES & TERMS is hereby amended to include:

Additional Monthly License Fee: Commencing on June 1, 2021 Licensee shall pay an additional Monthly License Fee of One Thousand Two Hundred Thirty Seven Dollars and eighty four cents (\$1,237.84) which shall be adjusted on the anniversary of the Commencement Date of this agreement and on each anniversary thereafter during the Initial Term and during any Renewal Terms by the "Annual Escalator". The Annual Escalator shall be three percent (3%) per year.

3. Effective Date. This Second Amendment takes effect on the earlier of (i) the first of the month in which Tenant begins installation and/or modification of equipment and (ii) June 1, 2021.

4. Notices. Licensee's address for notice as set forth in Section II of the Agreement is hereby deleted in its entirety and replaced with the following:

New Cingular Wireless PCS, LLC
 Attn: Network Real Estate Administration
 Re: Cell Site #: HX0929, Cell Site Name: Magnolia West FM 1488 Relo (TX)
 Fixed Asset No: 13877530
 1025 Lenox Park Blvd NE
 3rd Floor
 Atlanta, GA 30319

Site No.: HX0929
Site Name: Magnolia West FM 1488 Relo
Magnolia Fixed Asset No.: 13877530
Market: STX
Address: 14583 FM 1488, Magnolia, TX. 77354

With a copy to:
New Cingular Wireless PCS, LLC
Attn: AT&T Legal Department – Network Counsel
Re: Cell Site #: HX0929, Cell Site Name: Magnolia West FM 1488 Relo (TX)
Fixed Asset No: 13877530
208 S. Akard Street
Dallas, TX 75202-4206

4. Other Terms and Conditions Remain. In the event of any inconsistencies between the Agreement and this Second Amendment, the terms of this Second Amendment shall control. Except as expressly set forth in this Second Amendment, the Agreement otherwise is unmodified and remains in full force and effect. Each reference in the Agreement to itself shall be deemed also to refer to this Second Amendment.

5. Capitalized Terms. All capitalized terms used but not defined herein shall have the same meanings as defined in the Agreement.

IN WITNESS WHEREOF, the parties have caused their properly authorized representatives to execute and seal this First Amendment on the dates set forth below.

"LICENSOR"

Montgomery County Hospital District, a political subdivision of the State of Texas

By: _____
Name: _____
Title: _____
Date: _____

The City of Conroe, a political subdivision of the State of Texas

By: _____
Name: _____
Title: _____
Date: _____

"LICENSEE"

New Cingular Wireless PCS, LLC, a Delaware limited liability company By: AT&T Mobility Corporation: Manager

By: _____
Name: _____
Title: _____
Date: _____

Agenda Item # 17



We Make a Difference!

To: Board of Directors

From: Justin Evans

Date: June 22nd, 2021

Re: Consider and act on approval of Interlocal agreement with Harris County ESD 11 for radio interoperability

Consider and act on approval of Interlocal agreement with Harris County ESD 11 for radio interoperability

Yes No N/A

- | | | | |
|--------------------------|--------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |

THE STATE OF TEXAS §
§
COUNTY OF HARRIS §

WITNESSETH:

WHEREAS, the ESD 11 and Hospital District desire to enhance public safety operations by improving interoperability between public safety and critical infrastructure agencies/utilities in severe weather incidents and other regional emergency events and interoperability use; and

NOW, THEREFORE, for and in consideration of the mutual covenants, agreements and benefits, the Parties agree as follows:

As used in this Agreement, the following terms have the meanings set out below:

- 1

- D. "Effective Date" means the date shown as the date this Agreement is countersigned by the ESD 11 on the signature page.
- E. "Hospital District" is defined in the preamble of this Agreement and includes its successors and assigns.
- F. "Hospital District Talkgroups" means the specific public safety radio system talkgroups listed in Article III, Section A or as modified during the term of this Agreement with the written approval from an authorized representative of each system owner.
- G. "Party" or "Parties" means Hospital District and the ESD 11, individually or collectively.
- H. "Talkgroup" or "Talkgroups" means the ESD 11's and Hospital District's Talkgroups individually or collectively. A talkgroup is an identification of an electronic location where authorized participants may communicate with each other.

ARTICLE II TERM

- A. The term of this Agreement is one year ("Annual Term") and shall commence on the Effective Date. Thereafter, this Agreement will automatically renew for 10 successive one-year terms, subject to termination as provided herein.

ARTICLE III OBLIGATIONS AND RIGHTS OF HOSPITAL DISTRICT

- A. Hospital District grants to ESD 11 the right to program the specific public safety radio system talkgroups listed below (known collectively as "Hospital District Talkgroups") which are licensed to Hospital District:

Description	Display

- B. ESD 11 shall utilize Hospital District Talkgroups for the purposes of enhanced interoperability of their respective communications systems consistent with the purposes outlined in the recitals and terms of this Agreement.
- C. Hospital District is not assigning or conveying rights to any license for Hospital District Talkgroups hereunder and Hospital District shall remain the licensee for Hospital District Talkgroups.

ARTICLE IV

OBLIGATIONS AND RIGHTS OF ESD 11

- A. ESD 11 grants to Hospital District the right to program the specific public safety radio system talkgroups listed below (known collectively as “ESD 11’s Talkgroups”) which are licensed to the ESD 11:

[illegible]

- A. Hospital District shall utilize ESD 11 Talkgroups for the purposes of enhanced interoperability of their respective communications systems consistent with the purposes outlined in the recitals and terms of this Agreement.

- B. ESD 11 is not assigning or conveying rights to any license for ESD 11 Talkgroups hereunder and ESD 11 shall remain the licensee for ESD 11 Talkgroups.

ARTICLE V ISSI CONNECTION

- A. In addition to the foregoing, Hospital District and ESD 11 agree to maintain an Inter RF Subsystem Interface (ISSI) interconnection with one another during the term of this Agreement for purposes of enhanced interoperability of their respective communications systems consistent with the purposes outlined in the recitals and terms of this Agreement. Each party shall bear the cost and expense for maintaining its end of the ISSI interconnection, including any necessary hardware, software or other equipment.

ARTICLE VI FUNDING AND COMPENSATION

- A. The Parties agree that each Party will pay for its own performance of governmental functions or services that it performs in furtherance of this Agreement; provided, however, that ESD 11 shall be solely responsible for any and all costs or fees arising from or related to the data circuit connect to the ISSI interconnection. The Party shall make those payments only from current revenues legally available to the paying party at the time the payment becomes due. Except as otherwise provided herein, in the event a Party does not appropriate or allocate funds for the purpose of this Agreement, the sole remedy of the other Party is to terminate this Agreement.
- B. Hospital District and ESD 11 shall not charge each other any fees for use of the Talkgroups. Hospital District and ESD 11 agree that enhanced interoperability of the regional public safety radio system is adequate consideration for the usage rights granted to each other hereunder.
- C. The ESD 11's duty to pay money to Hospital District under this Agreement is limited in its entirety by the provisions of this Section. Hospital District recognizes that under certain provisions of Texas law, the ESD 11 may not obligate itself by contract to an extent in excess of an amount therefor appropriated by the ESD 11 Board of Directors and further recognizes that no funds have been appropriated by the ESD 11 Board of Directors. The Hospital District's only remedy is suspension or termination of its performance under this Agreement, and it has no other remedy in law or in equity against the ESD 11 and no right to damages of any kind.
- D. Hospital District's duty to pay money to ESD 11 under this Agreement is limited in its entirety by the provisions of this Section. ESD 11 recognizes that under certain provisions of District's enabling legislation, Hospital District may not obligate itself by contract to an extent in excess of an amount therefor appropriated by the Board of Directors and further recognizes that no funds have been appropriated by the Hospital District's Board of Directors. The ESD 11's only remedy is suspension or termination of its performance

under this Agreement, and it has no other remedy in law or in equity against the Hospital District and no right to damages of any kind.

ARTICLE VII DEFAULT AND TERMINATION

- A. If, at any time during the term of this Agreement or during any renewal term, either Party defaults under any provision of this Agreement, the non-defaulting Party will provide the defaulting Party written notice of such default, specifying the nature of the default. The defaulting Party will have 30 days after receipt of the written notice to commence cure of the default. In the event the defaulting Party fails to commence cure of the default within the 30 day period, or to thereafter reasonably prosecute the cure to completion, the non-defaulting Party shall have the right to immediately terminate this Agreement and shall also have the right to pursue any and all other available legal or equitable remedies.
- B. In addition to termination as provided in Article VI, Section A herein, this Agreement shall also terminate:
 - 1) Immediately as to any of the Talkgroup covered by this Agreement if the license(s) or authorization(s) for Hospital District's or ESD 11's use of a Talkgroup is revoked by the Federal Communications Commission ("FCC") or other proper licensing authority; or
 - 2) Upon either Party giving the other Party 60 day's prior written notice of its intent to terminate this Agreement.
- C. Upon termination of this Agreement with respect to any of the Talkgroups identified in Article III, Section A, and Article IV, Section A, of this Agreement, all usage rights for the Talkgroup(s) for which usage rights are terminated shall immediately revert to the Hospital District or ESD 11, respectively, if consistent with FCC licensure.
- D. Force Majeure. Neither Party shall be liable for delays, nonperformance, damage or losses due to causes beyond its reasonable control, including but not limited to action of the elements, severe weather, fires, floods, sabotage, government or regulatory action including withholding of approvals, strikes, embargoes, or delays beyond the control of vendors or contractors.

ARTICLE VIII NONDISCLOSURE AGREEMENT

- A. The parties agree to maintain confidentiality of all communications and technical information that is shared under this Agreement. In addition, on or before the effective date of this Agreement the parties shall execute the non-disclosure agreement appended hereto.

ARTICLE IX NOTICES

- A. All notices and communications under this Agreement shall be sent by certified mail, return receipt requested, postage pre-paid, and properly addressed as follows:

If to ESD 11, to the following address: with duplicate Copy to:

If to Hospital District, to the following address: with duplicate Copy to:

Montgomery County Hospital District
Randy Johnson, CEO
P.O. Box 478
Conroe, Texas 77304

- B. All notices and communications under this Agreement shall be effective when actually received by the Party to whom such notice is given. Any Party may change its address or authorized agent by giving written notice to other Party.

ARTICLE X
NO PERSONAL LIABILITY AND NO THIRD PARTY BENEFICIARY

- A. **NOTHING IN THIS AGREEMENT MAY BE CONSTRUED AS CREATING ANY PERSONAL LIABILITY ON THE PART OF ANY OFFICER, DIRECTOR, EMPLOYEE OR AGENT OF ANY PUBLIC BODY THAT MAY BE A PARTY TO THIS AGREEMENT AND THE PARTIES EXPRESSLY AGREE THAT THE EXECUTION OF THIS AGREEMENT DOES NOT CREATE ANY PERSONAL LIABILITY ON THE PART OF ANY OFFICER, DIRECTOR, EMPLOYEE OR AGENT OF ESD 11 OR HOSPITAL DISTRICT.**

IN THE EVENT OF JOINT OR CONCURRENT NEGLIGENCE OF THE PARTIES, RESPONSIBILITY, IF ANY, SHALL BE APPORTIONED COMPARATIVELY IN ACCORDANCE WITH THE LAWS OF THE STATE OF TEXAS WITHOUT, HOWEVER, WAIVING ANY GOVERNMENTAL IMMUNITY AVAILABLE TO ANY PARTY INDIVIDUALLY UNDER TEXAS LAW. EACH PARTY SHALL BE RESPONSIBLE FOR ITS SOLE NEGLIGENCE. THE PROVISIONS OF THIS PARAGRAPH ARE SOLELY FOR THE BENEFIT OF THE PARTIES HERETO AND ARE NOT INTENDED TO CREATE OR GRANT ANY RIGHTS, CONTRACTUAL OR OTHERWISE, TO ANY OTHER PERSON OR ENTITY.

- B. **It is expressly understood and agreed that, in the execution of this Agreement, no Party waives, nor shall be deemed to have waived, any immunity or defense that would otherwise be available to it against claims arising in the exercise of governmental powers and functions. By entering into this Agreement, the Parties do not create any obligations, expressed or implied, other than those set forth herein,**

and this Agreement shall not create any rights in parties not signatories hereto.

- C. Neither Party shall be liable to the other for any special, incidental, consequential or indirect damages or for any loss of use, revenue, or profit suffered by the other Party, its successors or assigns, customers or affiliates in connection with any breach of obligation under this Agreement, nor as a result of premises defect, condition or use of real or personal property, interference, failure or unavailability of any equipment or facility, or under any other circumstance.**

ARTICLE XI GENERAL PROVISIONS

- A. Modifications to ESD 11 Talkgroups or Hospital District Talkgroups.** During the term of this Agreement, the Parties may agree in writing to modify the ESD 11 Talkgroups or the Hospital District Talkgroups with approval from each system owner. Such modifications shall be memorialized in writing and approved by an authorized representative of each Party.
- B. Authorization.** The Parties will obtain appropriate approvals or authorizations from their governing bodies as required by law.
- C. No Partnership.** Nothing contained in this Agreement shall be deemed or construed by the Parties, nor by any third party, as creating the relationship of principal and agent, or of a partnership, or employer-employee, or of joint venture between Hospital District and ESD 11, it being understood and agreed that no provision contained in this Agreement, nor any acts of Hospital District or ESD 11, shall be deemed to create any relationship between Hospital District and ESD 11 other than the contractual relationship established under this Agreement.
- D. Compliance with Law.** Both Parties agree to observe and abide by all applicable Federal, State, and local statutes, laws, rules, and regulations, including but not limited to those of the FCC. The Parties acknowledge and agree that should any of the applicable statutes, rules, regulations or administrative rules change during this Agreement, and if the changes necessitate the amendment of this Agreement, then the Parties will reasonably cooperate with each other in making any necessary amendments.
- E. Captions.** The captions used in this Agreement are for convenience only and do not limit or amplify any provisions contained in this Agreement.
- F. Applicable Law.** This Agreement shall be construed under and in accord with the laws of the State of Texas .
- G. Assignment.** This Agreement shall not be assignable, in whole or in part, without first obtaining the written consent of the other Party. Parties shall not convey any right to use any Talkgroup(s) to a third party without the prior written consent of the other Party.

- H. **Severability.** The provisions of this Agreement are severable. If any paragraph, section, subdivision, sentence, clause, or phrase of this Agreement is for any reason held by a court of competent jurisdiction to be contrary to law or contrary to any rule or regulation having the force and effect of the law, the remaining portions of the Agreement shall be enforced as if the invalid provision had never been included.
- I. **Entire Agreement.** This Agreement contains the entire agreement between the Parties concerning the subject matter hereof and supersedes any prior written or oral agreement.
- J. **Amendment of Agreement.** Hospital District and ESD 11 may amend this Agreement at any time provided that such amendments are executed in writing and signed by a duly authorized representative of both Parties.

(The rest of this page has been intentionally left blank).

The Parties have executed this Agreement in multiple copies, each of which is an original to be effective on _____, 2021 (“Effective Date”)

**MONTGOMERY COUNTY
HOSPITAL DISTRICT**

ESD 11

Randy Johnson Date
Chief Executive Officer

Date

Donna Daniel Date
Secretary

**APPROVED AS TO FUNDING /
BUSINESS TERMS**

Date

APPROVED AS TO FORM

Date



NONDISCLOSURE AGREEMENT

This agreement is effective this ____ of _____, 20____ ("Effective Date") by and between Montgomery County Hospital District ("MCHD"), a political subdivision of the State of Texas with offices at 1400 South Loop 336 West, Conroe, Texas 77304 and Harris County Emergency Services District No. 11 ("Recipient"), an individual, business, or governmental entity whose address is 18334 Stuebner Airline Road, Spring Texas 77379.

MCHD operates a secure public safety radio communications system for the benefit of MCHD and other emergency responders. This radio communication system is considered a critical public safety communication infrastructure. The nature of the system dictates that information concerning the system be kept in the strictest of confidence in order to protect the welfare and safety of MCHD, emergency responders, and members of the public that they serve.

1. Disclosing Party: During the term of this Agreement Recipient and MCHD agree to receive "Confidential Information" from one another as set forth in Section 2.

2. Confidential Information: Confidential Information is all information that is described in this Section or that: (i) is marked as confidential at the time of disclosure; or, (ii) is unmarked but treated as confidential at the time of disclosure; or, (iii) is disclosed whether inadvertently or not, whether by direct or indirect oral or written communication or mistake to the Recipient or MCHD and Recipient or MCHD knows or has reason to know is such information is confidential, trade secret, or proprietary information of the Recipient or MCHD.

Description of Confidential Information: The Confidential Information disclosed under this Agreement is described as: *mobile and portable radio configurations and programming parameters, fixed infrastructure configurations and programmable settings, capabilities, communications operational procedures, trunked radio system keys, system ID's, WACN, encryption capabilities and keys and all other system identification information.*

3. Restrictions: Recipient and MCHD shall maintain the Confidential Information in strict confidence and will not disclose the Confidential Information to any third parties, save and except with the written approval of Recipient or MCHD, and provided that such third-party recipients shall first have entered into a confidentiality agreement with MCHD or Recipient requiring such third-party recipients to comply with this Agreement.

4. Purpose: Recipient and MCHD shall make use of the Confidential Information only for the purpose of using the radio communications system for emergency, law enforcement, and public safety reasons.

5. Confidentiality Period: Recipient's and MCHD's respective duty to protect Confidential Information subject of this Agreement shall survive the termination of this Agreement, save and except Protected Health Information which shall be governed by a Business Associate Agreement between MCHD and Recipient.

6. Disclosure Period: This Agreement applies to the Confidential Information described in Section 2. that is disclosed by MCHD to Recipient or vice versa between the Effective Date of this Agreement and until such Agreement is terminated in writing or notice is provided according to paragraph 12.2.

7. Standard of Care: Recipient and MCHD shall afford such Confidential Information the same security and care in handling and storage as Recipient or MCHD provides for its own confidential and proprietary information and data. Recipient and MCHD agrees not to duplicate or otherwise copy and to return immediately at the other party's request



all Confidential Information including any software, database or other electronic information, physical records or files, or other tangible items (including electronic media) copied or derived from and containing Confidential Information.

8. Exclusions: Recipient and MCHD shall not be liable for use or disclosure of any such Confidential Information if the same: (a) is in the public domain at the time it is disclosed or becomes a matter of public knowledge through no fault of Recipient; or (b) is known, as demonstrated by written documentation, to the party receiving it at the time of disclosure; or (c) is lawfully received by Recipient or MCHD from a source other than MCHD or Recipient under no obligation of confidentiality; (d) is independently developed, separate from the activities undertaken pursuant to this Agreement, and such development can be verified through sufficient written documentation; or (e) such disclosure is required by law, including but not limited to a ruling by the Texas Attorney General's office in an action under the Texas Public Information Act.

9. Required Disclosures: In the event Recipient or MCHD is confronted with legal action to disclose Confidential Information received under this Agreement, the Recipient or MCHD shall promptly notify the other party in writing and shall reasonably assist the receiving party in obtaining a protective order requiring that any portion of the Confidential information required to be Disclosed be used only for the purpose which a court issues an order, or for such other purpose as required by law.

10. Warranty: **NO WARRANTIES, INCLUDING WARRANTIES AGAINST INFRINGEMENT, ARE MADE BY MCHD OR RECIPIENT UNDER THIS AGREEMENT. ANY INFORMATION EXCHANGED UNDER THIS AGREEMENT IS PROVIDED "AS IS".**

11. No Other License: Recipient and MCHD do not acquire any intellectual property rights under this Agreement. No license is granted by MCHD to Recipient or vice versa under any patent, trademark, copyright or work other than as expressly set forth herein.

12. Miscellaneous

12.1 This Agreement contains the entire understanding of the parties and supersedes all other agreements or understandings with respect to the subject matter hereof. Any amendment to this Agreement must be in writing, signed by authorized representatives of each party, and expressly refer to this Agreement.

12.2 Upon written notice, either party may notify the other that it no longer wishes to receive or provide Confidential Information. Any information received or provided by either party thereafter shall not be subject to the protection of this Agreement.

12.3 Upon the termination of this Agreement and at the written request and instruction of a party hereto, all Confidential Information of a party furnished hereunder, including any copies thereof, shall be either returned to the party or destroyed and a certificate of destruction shall be timely provided by the party destroying such Confidential Information to the other party.

12.4 The parties acknowledge that monetary damages may be inadequate to protect each party against breach of this Agreement. The parties agree in advance to the granting of injunctive or other equitable relief in favor of the owner of the Confidential Information without proof of damages.

12.5 The obligations in Section 5. shall survive the termination of this Agreement.



12.6 This Agreement does not create any agency or partnership relationship. Each party is responsible for its own expenses incurred as a result of any discussion between the parties.

12.7 The terms of this Agreement, as well as the rights and obligations of the parties hereto, shall be construed and enforced in accordance with the laws of the State of Texas, excluding applicable conflicts of laws rules.

IN WITNESS WHEREOF, each party has caused this Agreement to be executed on its behalf by an officer or company employee thereunto duly authorized, all as of the date set forth above.

MONTGOMERY COUNTY HOSPITAL DISTRICT:

RECIPIENT:

By: _____

Name: _____

Title: _____

Date: _____

Date: _____

Agenda Item # 18

To: Board of Directors
From: Ade Moronkeji, HCAP Manager
Date: June 22, 2021
Re: **HCAP Report**

Program Updates

- The Eligibility team visited Under and Over Fellowship once in the month of May and provided application assistance to three individuals.
- Eligibility interviews for new clients are now conducted on MCHD campus. The process is going efficiently, but we continue to remain flexible in order to accommodate new clients who cannot present to the office for various health reasons.
- To increase accessibility to the HCAP program, our team is working with the Laserfiche vendor to develop an online version of the HCAP application. Applicants will have the capability to complete and submit their application electronically as well as upload documents required to determine eligibility.
- The Provider Pipeline continues to serve as a critical resource and tool for providers to access real-time information on the eligibility status of relevant clients. Currently, 29 provider groups are utilizing the pipeline.
- The Bill Pay team is working on a mass communication that will go out to providers informing them of HCAP reimbursement policy and claims processing practices. This is to eliminate the submission of duplicate claims and divert providers to the fax line for claims submission.
- IT personnel worked with the HCAP team to develop the ad that will be circulated via Community Impact Newspaper. The ad highlighted few of the documents required for eligibility and provided information on how to access additional eligibility requirements via the HCAP website. Circulation of the newspaper to various homes within the county will occur per the schedule below:
 - The Woodlands, June 16th – 18th
 - Conroe/Montgomery, June 18th – 21st
 - Magnolia, June 26th – 29th

Claims Administration

- FY to date the bill pay team has processed 7,634 medical claims and 3,524 prescription claims.
- Figure 1 shows a monthly comparison between the volume of medical claims received FY20 over FY21 and figure 2 shows a similar comparison for prescription claims.

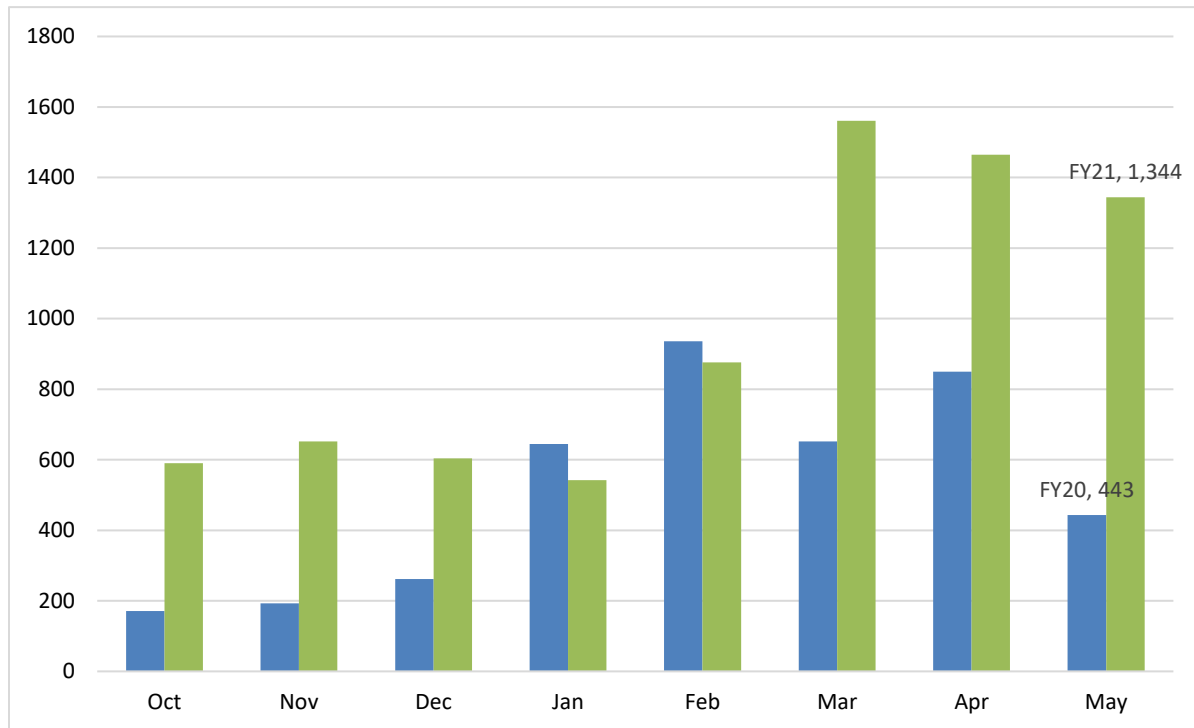


Figure 1 – Volume of Medical Claims FY20 V. FY21

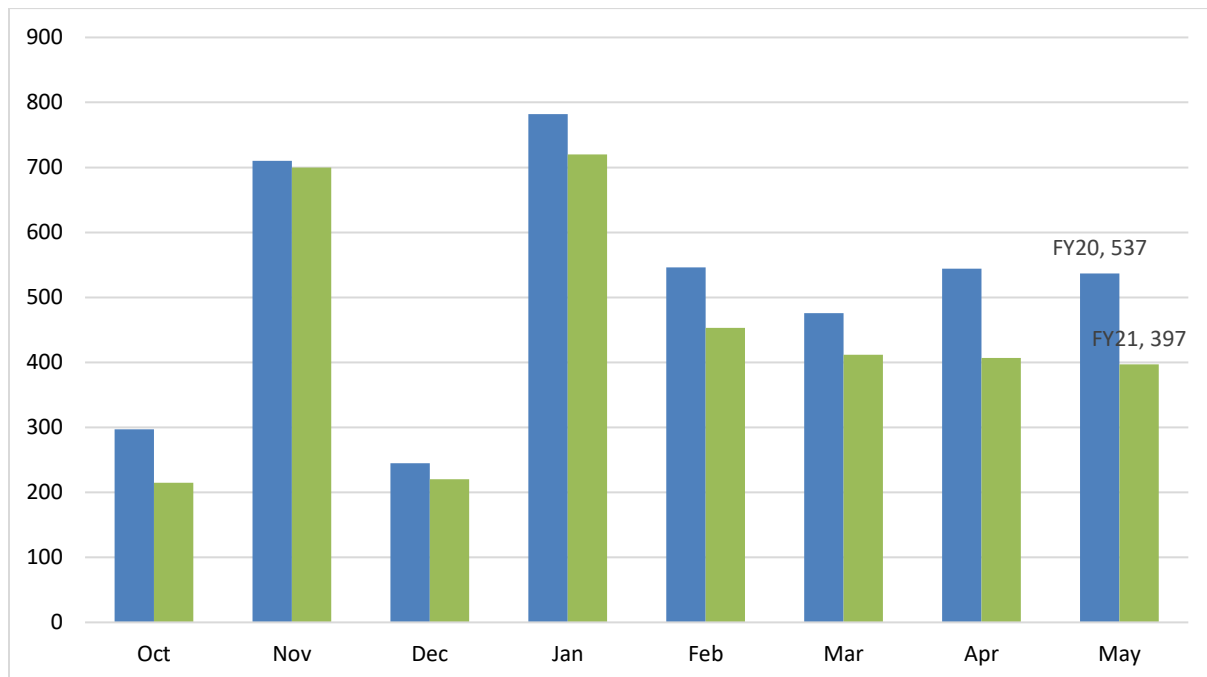


Figure 2 – Volume of Prescription Claims FY20 V. FY21

- In May, the team managed 151 provider calls/inquiries
- Figure 3 provides the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients are using for their health care needs
 - UC hospital inpatient/outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals.
 - Inpatient/outpatient hospital without the UC designation refers to CHI St. Luke's The Woodlands and other non HCA local hospitals.
- UC hospital inpatient and outpatient services represent our highest expenditure for those claims processed in May.

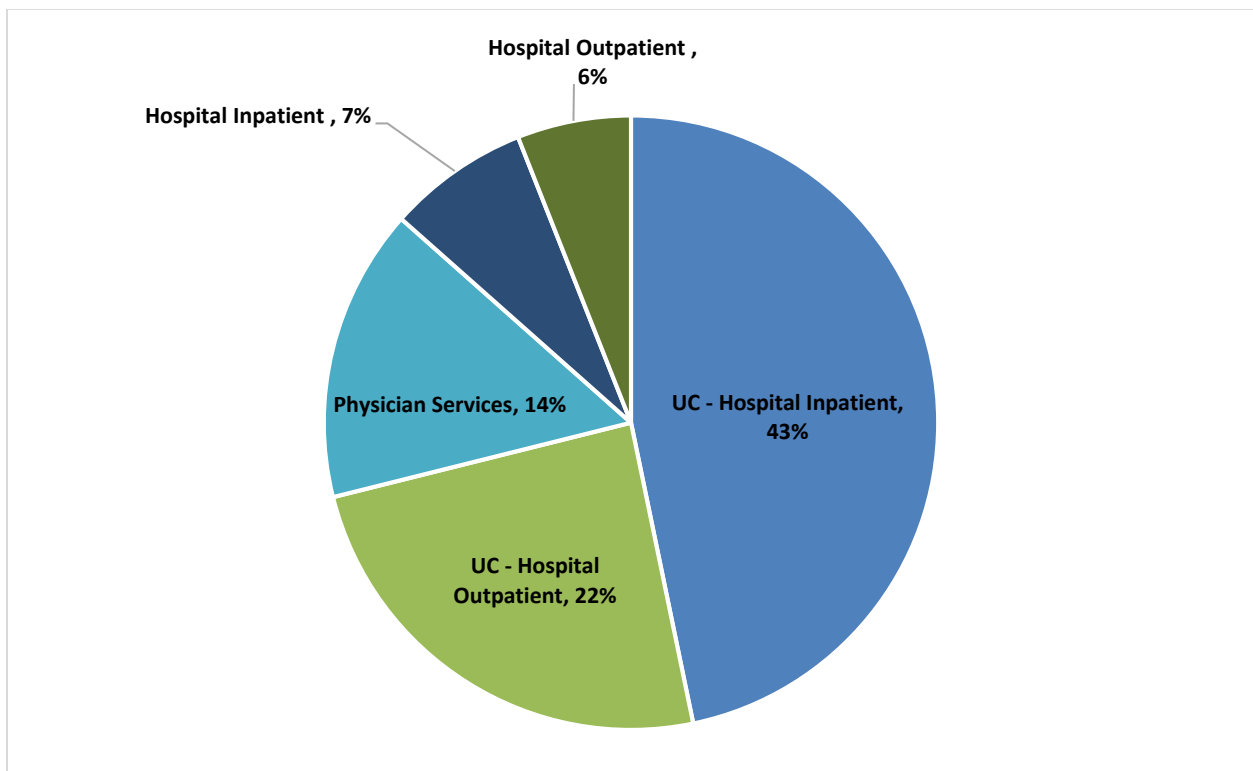


Figure 3 – Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients

HCAP Applications

The total number of applications received and processed FY to date is 1,586. Average turn-around time (TAT) to complete the initial review of applications remains within the 2-3 day timeframe.

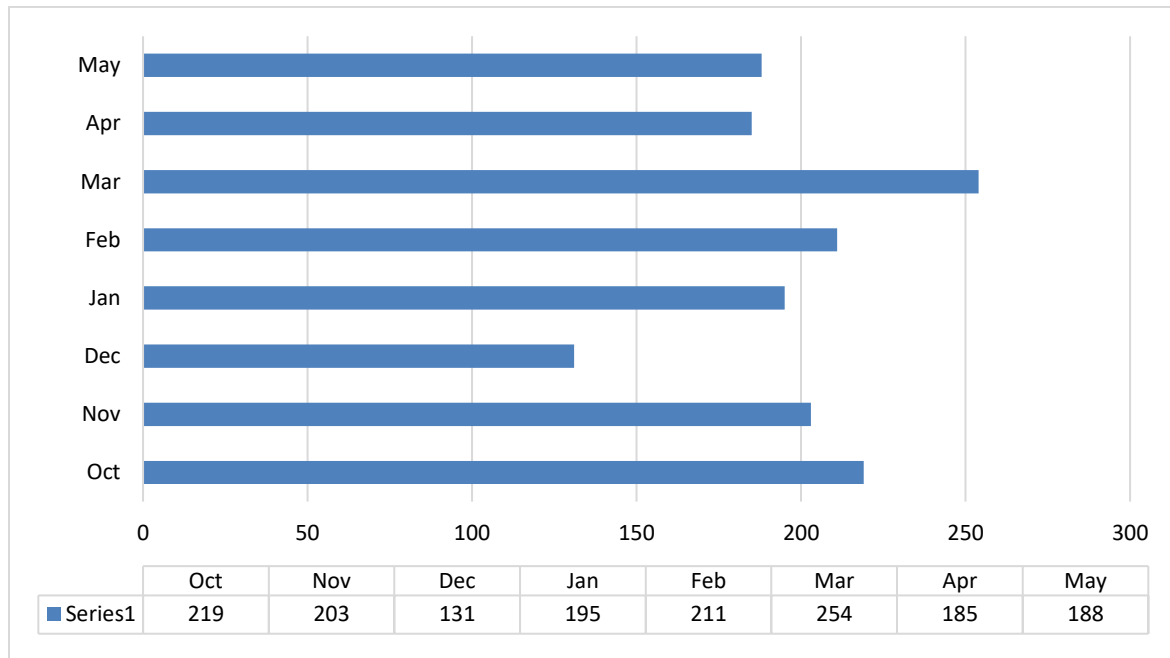


Figure 4 – Monthly # of Identifiable Applications

HCAP Enrollment

The graph below helps to visualize and compare the trends in enrollment between FY20 and FY21. Key takeaway from the data trend is that enrollment rate has decreased year to date. Active monitoring will be coupled with increase in outreach to sustain current numbers and obtain new applicants.

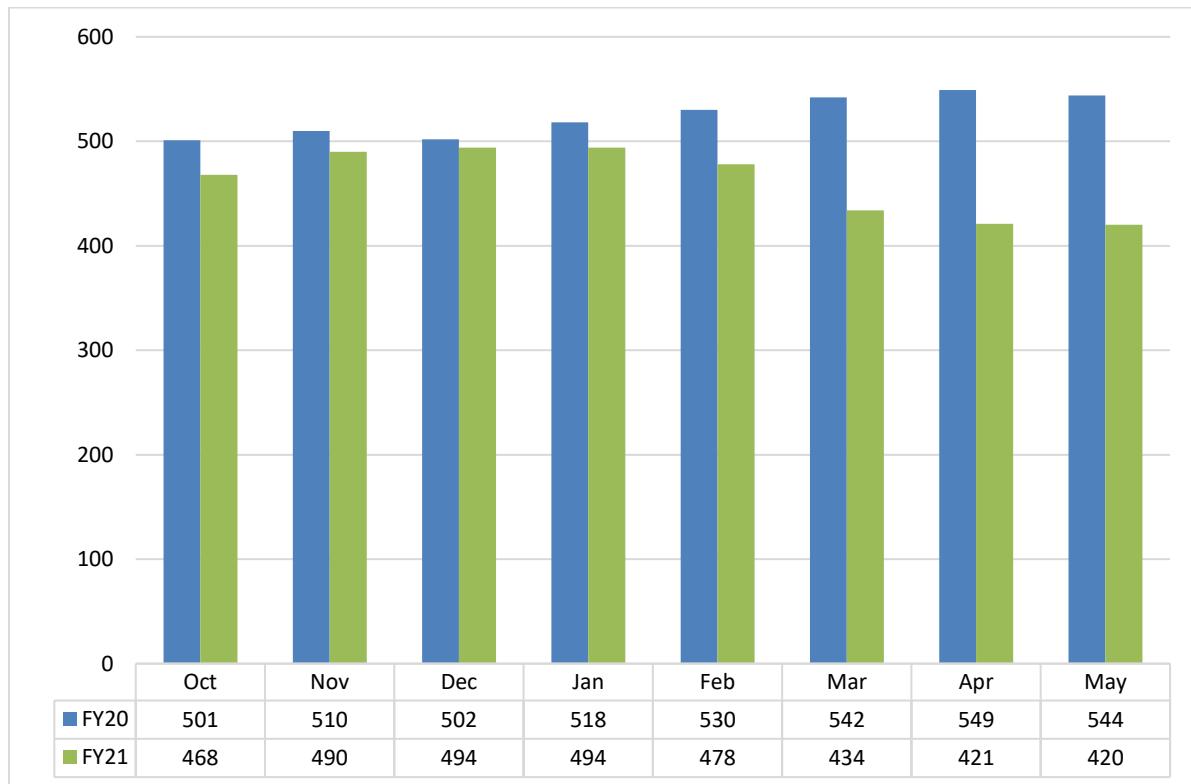


Figure 5 - Active Clients FY20 V. FY21

New Client Trend

Figure 6 represents the number of new clients added to the program on a monthly basis and highlights the trend in contrast to the projection for the fiscal year. For this reporting month, we received an addition of 25 new clients to the program.

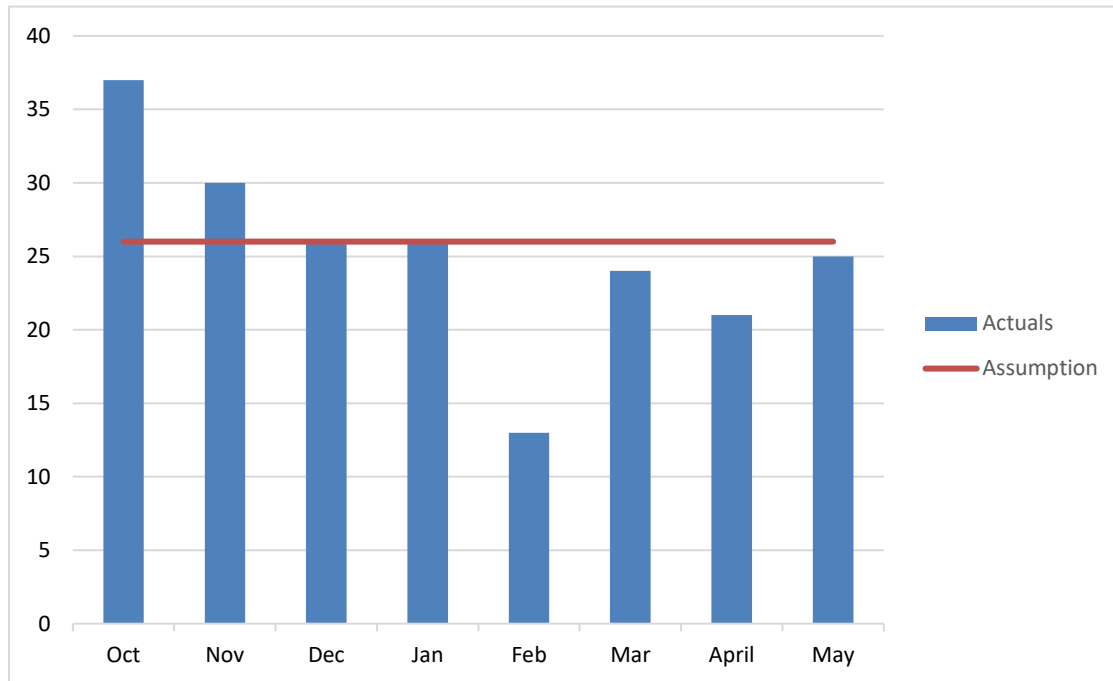


Figure 6 – Monthly New Clients V. Assumption

Census

New applicants are required to be $\leq 150\%$ of FPIL to qualify for HCAP benefits.

Table 1

HCAP Clients as of May 31 2021 = 420 versus May 31 2020 = 544						
FPIL Range	0-21% - MCICP		21-150% - MAP		Jail	
FY 2021	235	56%	163	39%	22	5%
FY 2020	323	59%	209	38%	12	2%

Table 2

May End of Month Break down of HCAP Active Clients by FPIL				
0 - 21%	21% - 50%	50% - 100%	100% - 133%	133% - 150%
255	41	81	33	10

Program Definitions:

Approval: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

Denial: Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

Incomplete Cases/Failure to Provide Information (FTPI): Applicant did not provide the necessary documentation for an eligibility determination.

Cases under Review: Applications that are being processed by the eligibility team but have not been finalized.

Preliminary Status of April Applications

The graph below depicts the initial outcome of the data pulled at the end of April.

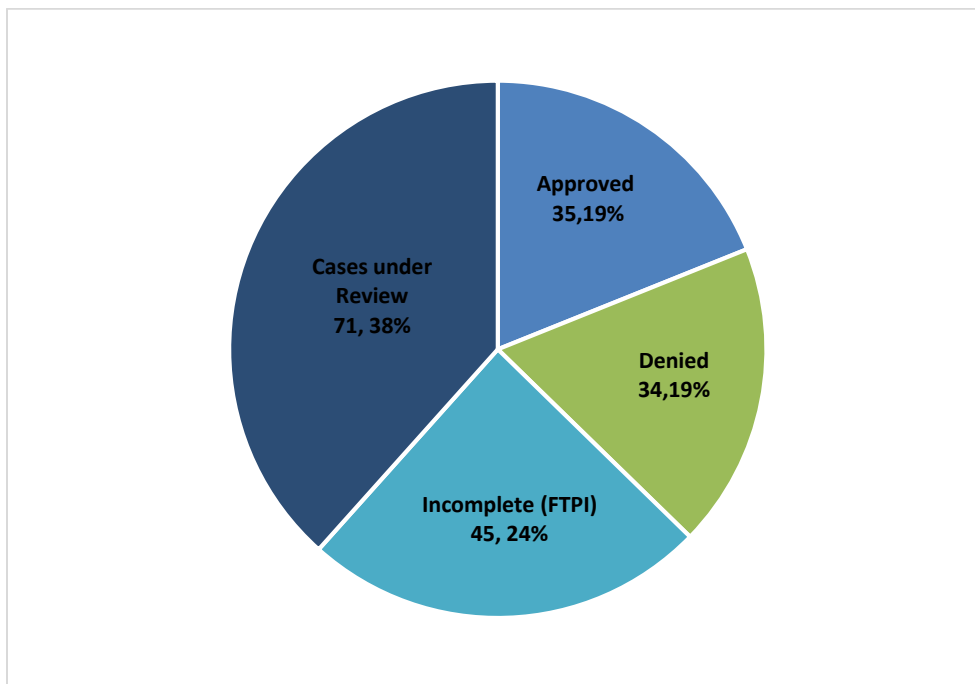


Figure 7 – April End of Month Outcome

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

1. Cases under Review

This is inclusive of applications that were categorized as “Cases under Review” in last board report.

At the end of April, HCAP data showed that 71 cases were pending review and yet to be finalized.

After completing the review process, the final status of the applications are shown in Figure 8. **37% (24 cases)** were approved for HCAP benefits, and **63% (47 cases)** did not complete the application process.

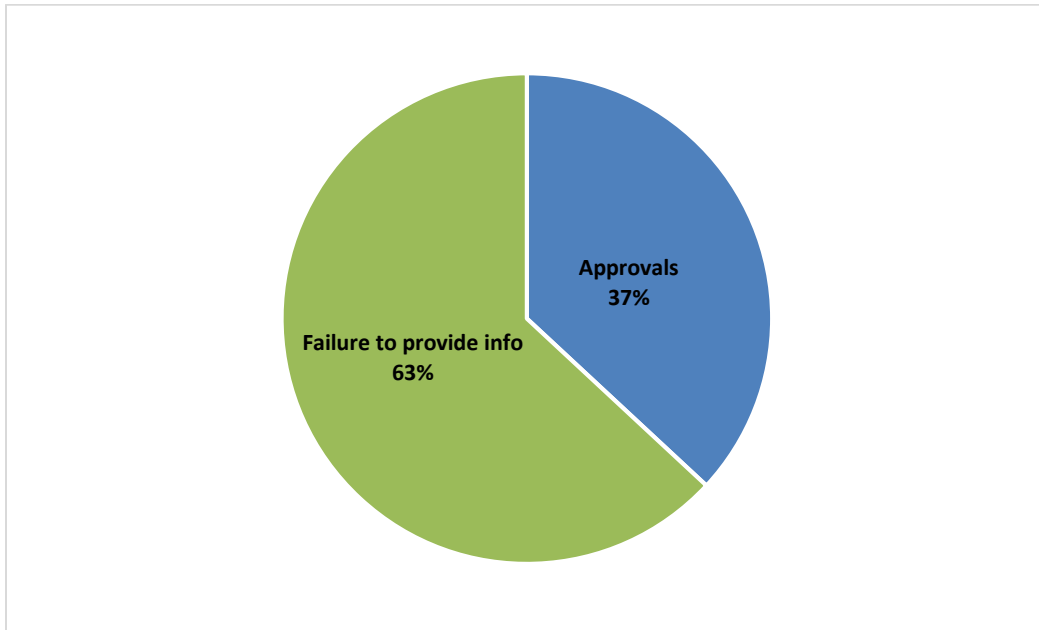


Figure 8 – Outcome of Cases under Review in April

2. Incomplete Applications (FTPI)

Of the 185 applications submitted in April, 45 cases were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
 - Successfully established contact with 23 applicants
 - Unable to make contact with 14 applicants, but left voice messages
 - 8 applicants could not be reached either due to a lack of voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

At the conclusion of this process, three applicants turned in the requested documents and were certified for HCAP benefits.

Figure 9 highlights the various documents that applicants were unable to provide in order to determine their eligibility for HCAP. It is important to note that most clients are not denied eligibility based on the absence of one document, but on several state and/or district required documents.

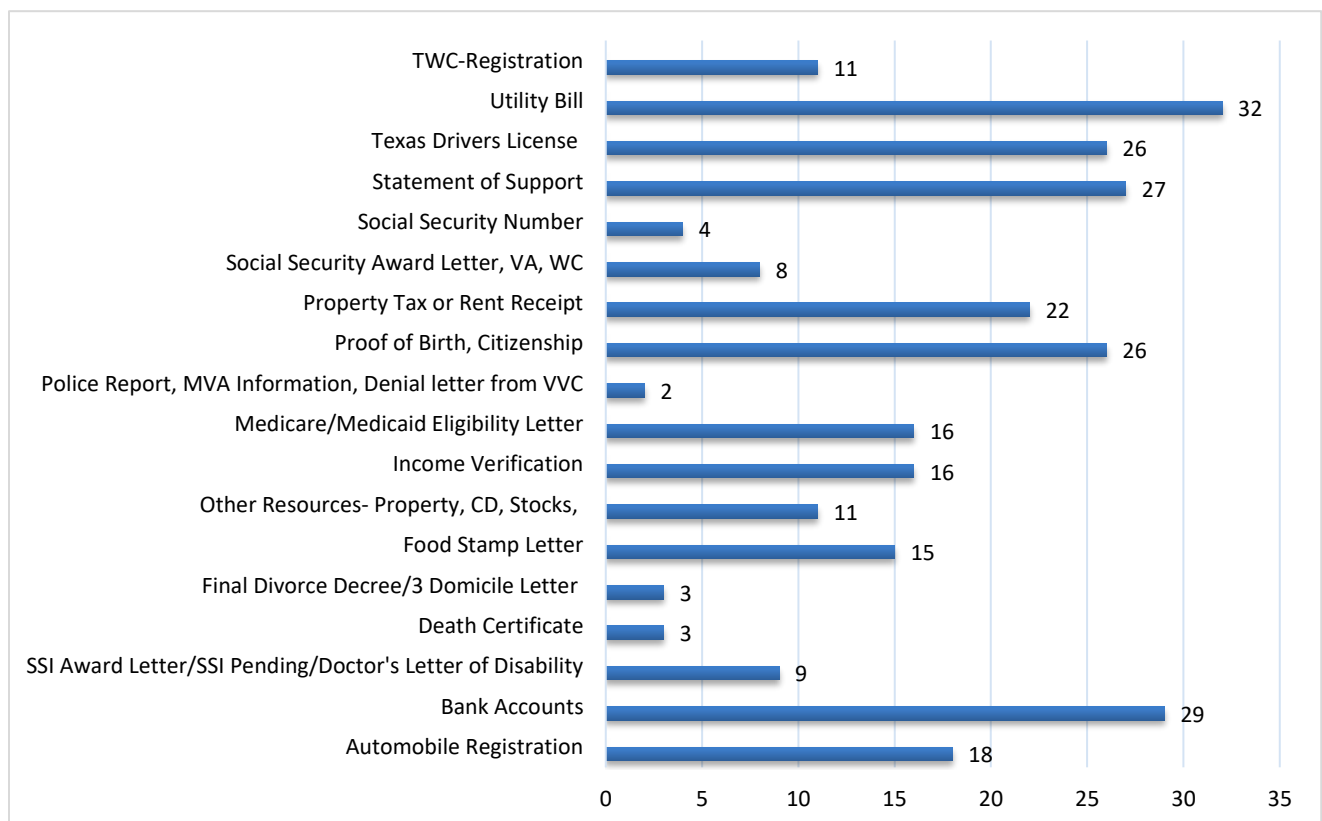


Figure 9 – Breakdown of Failure to Provide Information Category

Application Results

Figure 10 provides a visual of the final eligibility determination of cases submitted in April and processed within the required 30 days.

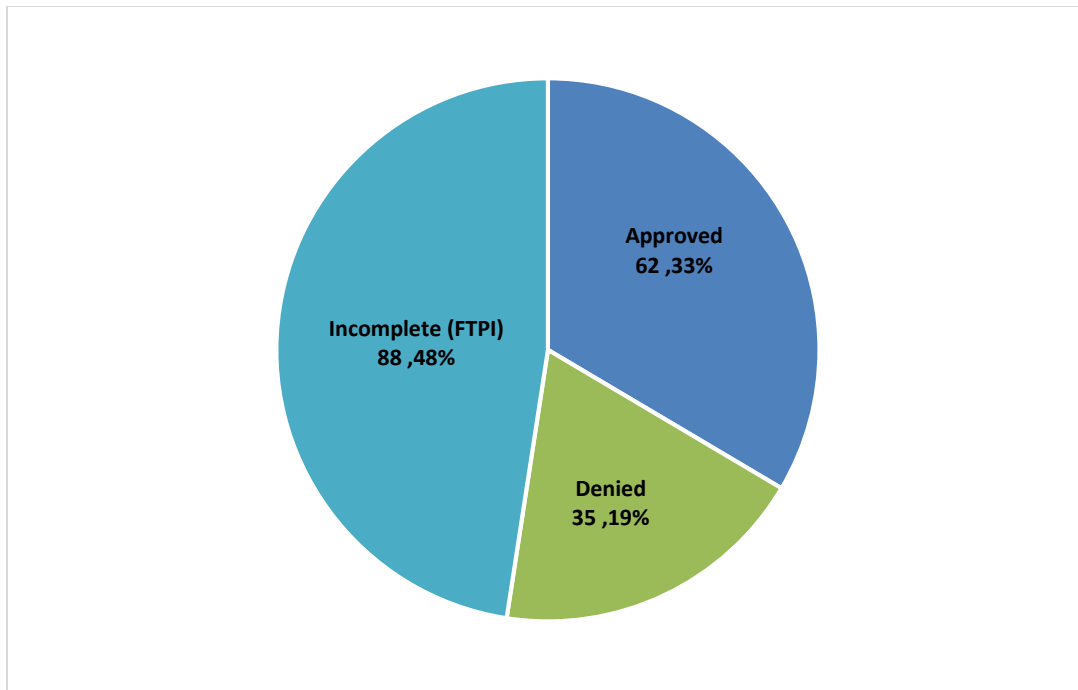


Figure 10 – April Finalized Outcome

May Applications

The results of the initial review of all applications received in May are shown in the Figure below. Since HCAP data is on a rolling basis, the status of applications in the “Incomplete” and “Cases under Review” categories have not yet been finalized. These will be updated for the subsequent board report.

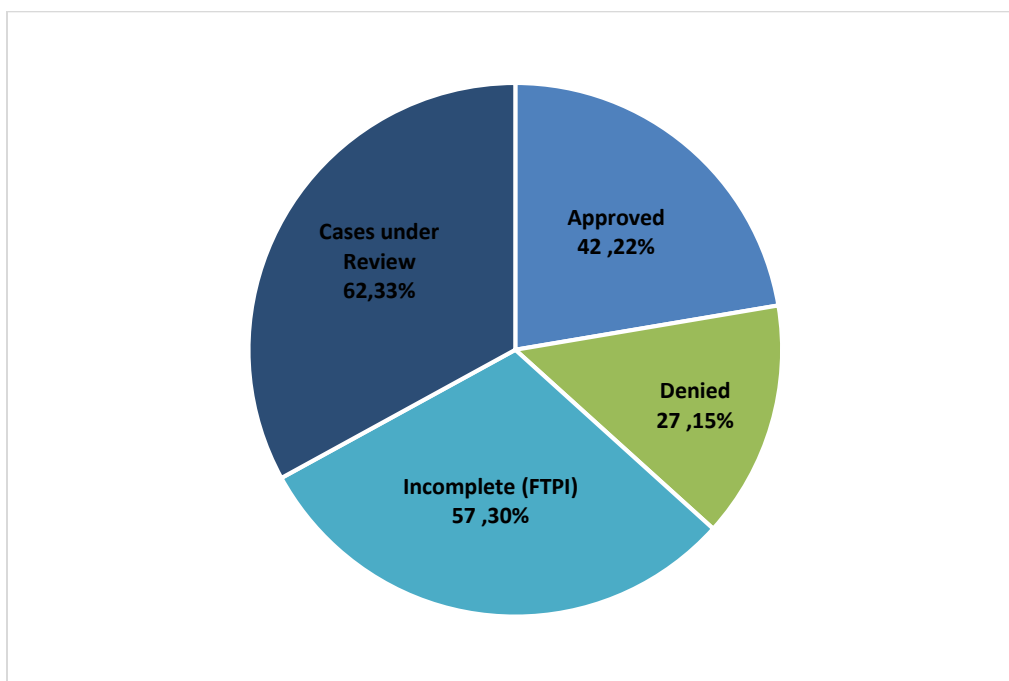


Figure 11 – May End of Month Outcome

Case Management

To provide the appropriate level of assistance to clients with multiple chronic conditions, the team implemented patient-centered education modules that are currently delivered one-on-one via phone.

Below summarizes efforts for May:

- **53 clients received the diabetes self-management education**
- **22 clients received COPD education to improve disease self-management**
- **71 clients received education on hypertension management**
- **254 clients received wellness calls**

Top 5 Diagnoses

The diagnoses below were extracted from claims processed in May. Based on ICD10 codes, the 5 main health issues within the HCAP population include:

- Hypertension (I10)
- Obstructive sleep apnea (G47.33)
- Mixed hyperlipidemia (E78.2)
- Type 2 diabetes (E11.9)
- Shortness of breath (R06.02)

Figure 12 provides a visual of the average cost of each claim for the top 5 diagnoses and figure 13 depicts the reimbursement amount for the services.

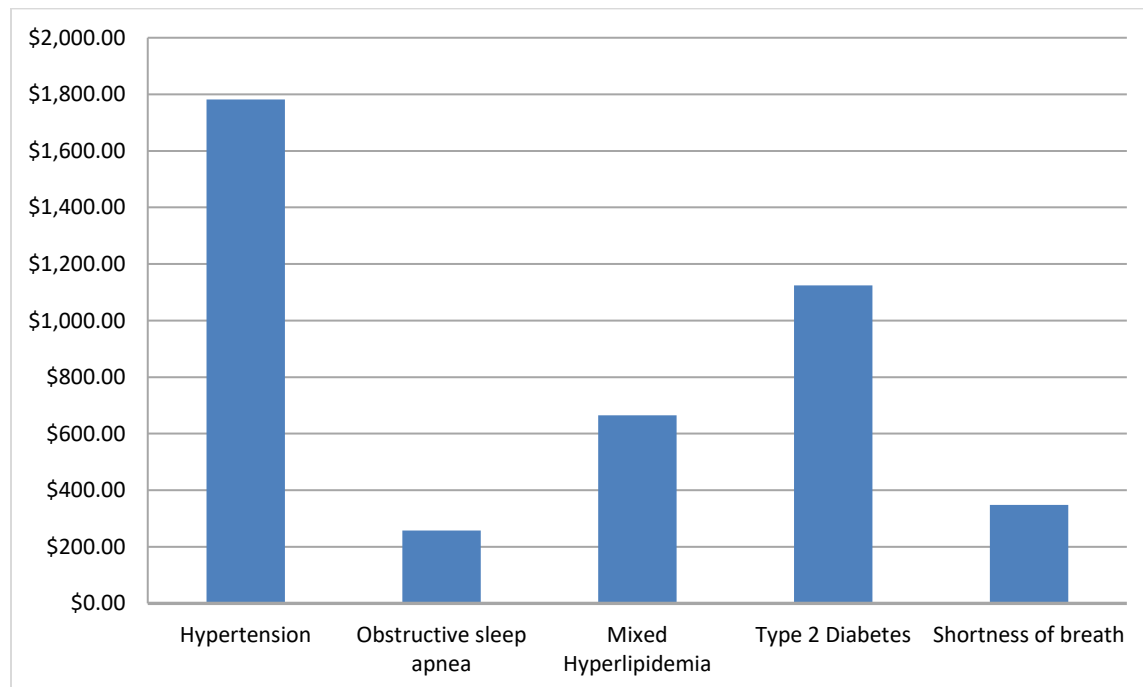


Figure 12 – Average Cost per Claim for Top 5 Diagnoses

The cost savings achieved for these services is a combination of utilization of the I.H.S. system for claims processing, and maintaining majority of our provider contracts at the Medicaid fee schedule.

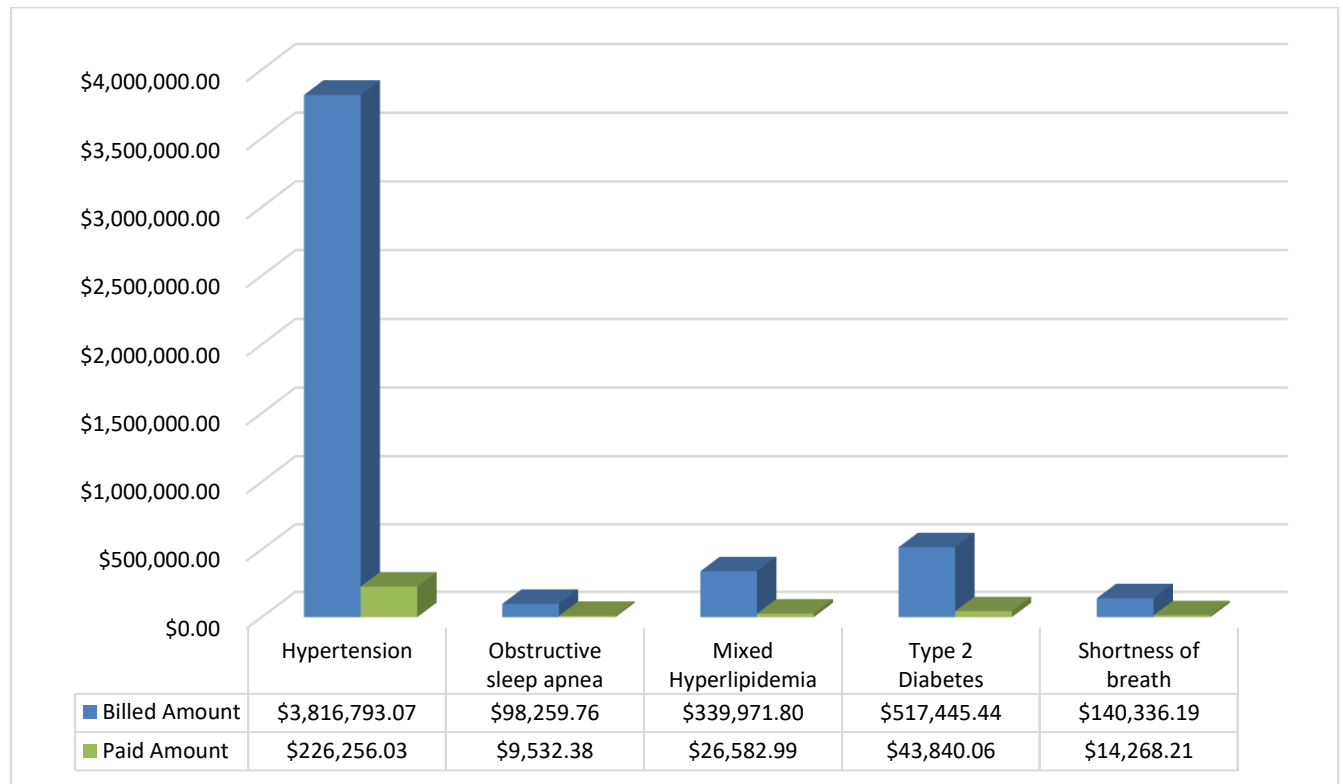


Figure 13 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability:

Figure 14 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year. 11 clients have exhausted their maximum liability this fiscal year.

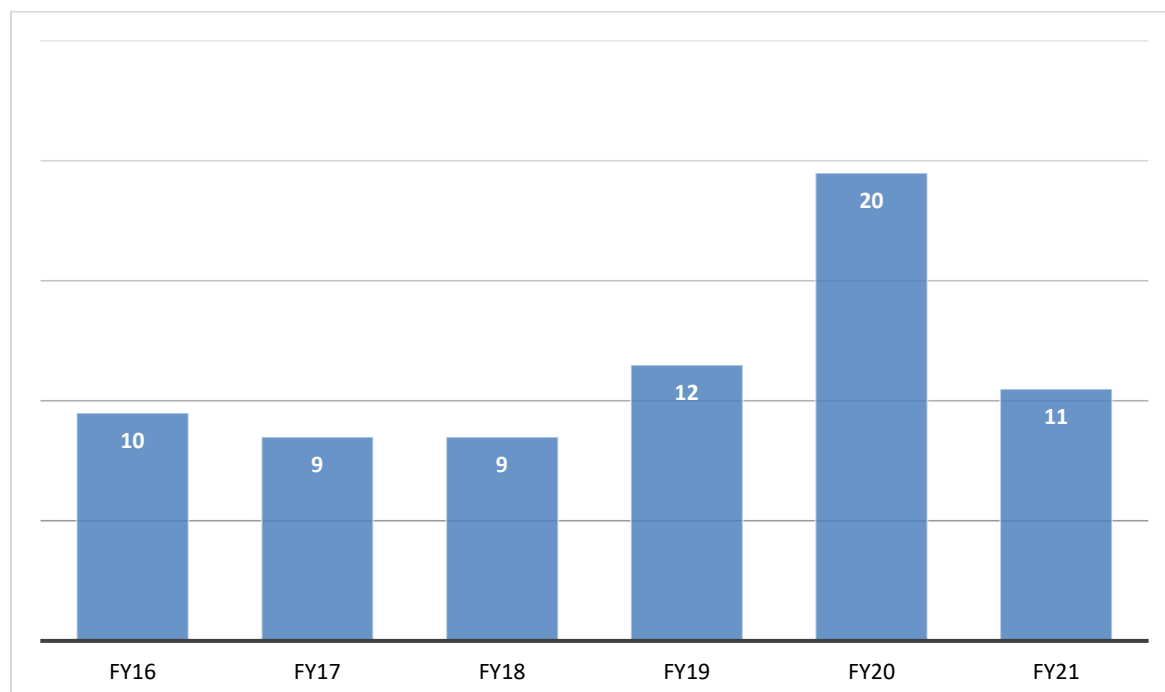


Fig. 14 – Maximum Liability Exhausted FY16-21

Figure 15 depicts the number of clients who reached their maximum liability due to a cancer diagnosis.

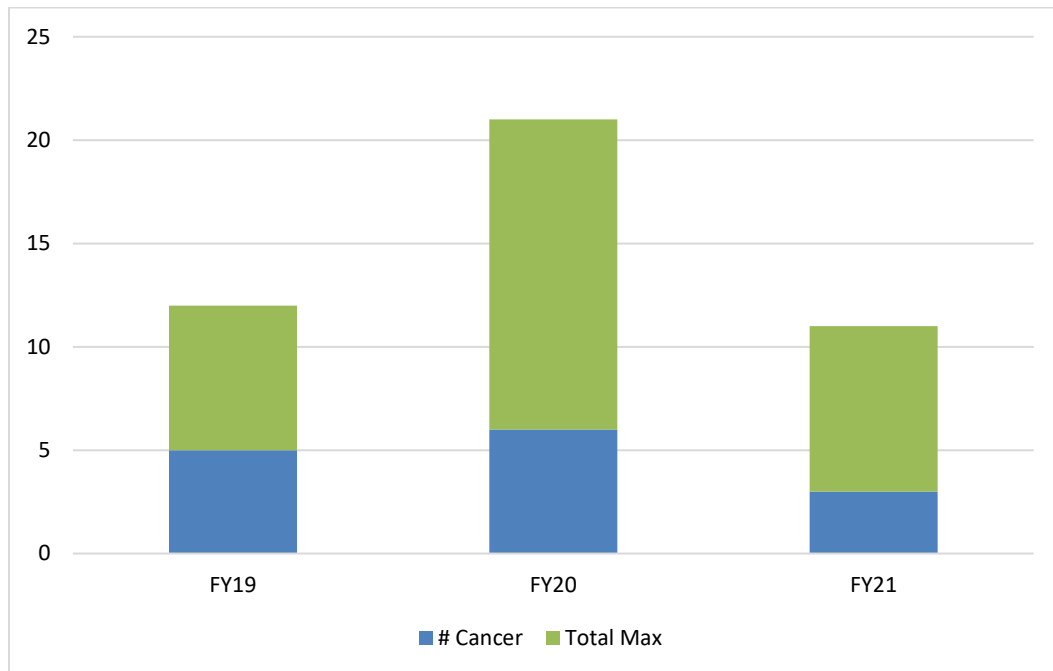


Figure 15 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

Prescription Benefits Services:

Table 3

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
May-21	25	40	\$59,459.99
Apr-21	15	27	\$23,202.47
Mar-21	28	39	\$14,211.45
Feb-21	14	19	\$61,427.67
Jan-21	22	29	\$12,998.74
Dec-20	17	24	\$35,834.50
Nov-20	21	25	\$7,5858.33
Oct-20	26	38	\$20,680.40
Sep-20	19	23	\$16,780.01
Aug-20	18	20	\$12,241.62
Jul-20	24	37	\$19,036.79
Jun-20	18	21	\$9,792.44
May-20	15	16	\$4,844.82

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

Montgomery County Indigent

Top 25 Therapy Classes by Billed Amount
For Period Ending May 31, 2021



Rank	Therapy Class	Billed Amount
1	Anticonvulsants - Misc.	\$2,314.26
2	Insulin	\$1,668.01
3	Sympathomimetics	\$1,576.15
4	Misc. Anti-Ulcer	\$1,137.82
5	Incretin Mimetic Agents (GLP-1 Receptor Agonists)	\$680.11
6	Rectal Steroids	\$605.37
7	Opioid Agonists	\$559.77
8	Calcium Channel Blockers	\$516.48
9	Direct Factor Xa Inhibitors	\$501.31
10	Beta Blockers Cardio-Selective	\$445.03
11	HMG CoA Reductase Inhibitors	\$379.84
12	Central Muscle Relaxants	\$355.61
13	Thyroid Hormones	\$342.57
14	Angiotensin II Receptor Antagonists	\$338.39
15	Laxative Combinations	\$321.96
16	Otic Combinations	\$302.85
17	Nonsteroidal Anti-inflammatory Agents (NSAIDs)	\$288.06
18	Corticosteroids - Topical	\$276.61
19	Antihypertensive Combinations	\$274.06
20	Steroid Inhalants	\$267.63
21	Nasal Steroids	\$257.19
22	Alkalizers	\$222.30
23	ACE Inhibitors	\$219.24
24	Proton Pump Inhibitors	\$200.03
25	Antiparkinson Dopaminergics	\$198.96
Grand Total		\$14,249.61

New Provider Contracts to Present to BOD

New Agreements
OTAs
Renewals
New Provider-Existing Facility Agreement
Existing Provider-New Facility Agreement

BOD Meeting	Provider	Date Sign		Specialty	Primary Location	Affiliations
June 2021	Mandalapu Tapasya	6/9/2021	RJ	Internal Medicine	600 S. Conroe Medical Drive, Ste 101, Conroe, TX 77304	HCA Conroe

AGENDA ITEM # 20

Board Mtg: 6/22/21

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 04/07/21 through 05/26/21

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>April</u>			
April 7, 2021	Yes	\$	127,997.67
April 14, 2021	Yes	\$	98,241.32
April 21, 2021	Yes	\$	64,280.26
April 28, 2021	Yes	\$	61,652.78
Total April Payments - MTD		\$	352,172.03
Monthly Budget - April 2021		\$	314,296.00
<u>May</u>			
May 5, 2021	No	\$	36,289.83
May 12, 2021	No	\$	46,378.99
May 19, 2021	No	\$	48,581.03
May 26, 2021	No	\$	79,767.92
Total May Payments - MTD		\$	211,017.77
Monthly Budget - May 2021		\$	314,296.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 21

Board Mtg: 6/22/21

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 6/1/21 through 6/30/21**

Disbursement Date	Value of Services Provided by HCA and Affiliated Providers
<u>June</u>	
June Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 382,289.00
Budgeted Amount June 2021	\$ 382,289.00
Over / (Under) Budget	\$ -

AGENDA ITEM # 22

Board Mtg.: 6/22/2021

Montgomery County Hospital District Financial Dashboard for May 2021 (dollars expressed in 000's)

	May 2021	May 2020	Var	Var %	<div>Legend</div>			
Cash and Investments	51,789	51,906	(117)	-0.2%	Green	Favorable Variance		
					Red	Unfavorable Variance		

Montgomery County Hospital District

Balance Sheet

As of May 31, 2021

Fund 10
05/31/2021

ASSETS

Cash and Equivalents

10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$2,953,962.45
10-000-12400	Investments-MMA-BS	\$2,043,073.70
10-000-12500	Investments-MMDA-BS	\$5,111,893.85
10-000-13100	Texpool-District-BS	\$5,966,531.59
10-000-13300	Investments-WF Bank-BS	\$15,685,428.08
10-000-13400	Texstar Investment Pool-BS	\$5,955,279.28
10-000-13500	Investments - BS	\$14,071,286.49

Total Cash and Equivalents		<u>\$51,789,405.44</u>
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Receivables

10-000-14100	A/R-EMS Billings-BS	\$7,784,978.24
10-000-14200	Allowance for Bad Debts-BS	(\$2,481,201.10)
10-000-14300	A/R-Other-BS	\$1,860,039.06
10-000-14305	A/R Employee-BS	\$6,512.34
10-000-14525	Receivable from Component Unit-BS	\$119,009.64
10-000-14700	Taxes Receivable-BS	\$1,737,357.43
10-000-14750	Allowance for bad debt-tax rev-BS	(\$283,898.16)

Total Receivables		<u>\$8,742,797.45</u>
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Other Assets

10-000-14900	Prepaid Expenses-BS	\$179,785.27
10-000-15000	Inventory-BS	\$926,513.14

Total Other Assets		<u>\$1,106,298.41</u>
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TOTAL ASSETS

\$61,638,501.30

LIABILITIES

Current Liabilities

10-000-20500	Accounts Payable-BS	\$442,221.59
10-000-20600	Accounts Payable-Other-BS	\$6,218.69
10-000-21000	Accrued Expenditures-BS	\$2,309,211.15
10-000-21400	Accrued Payroll-BS	\$764,385.56
10-000-21525	P/R-United Way Deductions-BS	\$5,184.44
10-000-21585	P/R-Flexible Spending-BS-BS	\$2,326.07
10-000-21590	P/R-Premium Cancer/Accident-BS	\$43.21
10-000-21595	P/R-Health Savings-BS-BS	(\$8,744.29)
10-000-21650	TCDRS Defined Benefit Plan-BS	\$356,782.14

Total Current Liabilities		<u>\$3,877,628.56</u>
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Deferred Liabilities

10-000-23000	Deferred Tax Revenue-BS	\$1,453,459.27
10-000-23200	Deferred Revenue-BS	\$379,634.18

Total Deferred Liabilities		<u>\$1,833,093.45</u>
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Montgomery County Hospital District

Balance Sheet

As of May 31, 2021

		Fund 10
		05/31/2021
TOTAL LIABILITIES		\$5,710,722.01
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$3,373,752.67
10-000-30400	Nonspendable - Inventory-BS	\$926,513.14
10-000-30700	Nonspendable - Prepaids-BS	\$179,785.27
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$36,947,728.21
TOTAL CAPITAL		\$55,927,779.29
TOTAL LIABILITIES AND CAPITAL		\$61,638,501.30

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$195,233.73	\$248,615.00	(\$53,381.27)	\$35,771,629.59	\$35,701,000.00	\$70,629.59	\$36,098,667.00	99.09%	\$327,037.41
Delinquent Tax Revenue	\$18,631.69	\$25,219.00	(\$6,587.31)	\$230,160.53	\$319,413.00	(\$89,252.47)	\$405,651.00	56.74%	\$175,490.47
Penalties and Interest	\$29,086.59	\$36,393.00	(\$7,306.41)	\$213,537.72	\$231,783.00	(\$18,245.28)	\$324,343.00	65.84%	\$110,805.28
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$10,966.59	\$0.00	\$10,966.59	\$0.00	0.00%	(\$10,966.59)
Total Tax Revenue	\$242,952.01	\$310,227.00	(\$67,274.99)	\$36,226,294.43	\$36,252,196.00	(\$25,901.57)	\$36,828,661.00	98.36%	\$602,366.57
EMS Net Revenue									
Advanced Life Support Revenue	\$2,957,944.79	\$2,299,529.00	\$658,415.79	\$22,565,005.04	\$17,921,020.00	\$4,643,985.04	\$26,970,122.00	83.67%	\$4,405,116.96
Basic Life Support Revenue	\$688,710.63	\$408,233.00	\$280,477.63	\$4,646,569.38	\$3,183,670.00	\$1,462,899.38	\$4,790,530.00	96.99%	\$143,960.62
Transfer Service Fees	\$3,783.73	\$61,845.00	(\$58,061.27)	\$132,385.77	\$486,780.00	(\$354,394.23)	\$730,170.00	18.13%	\$597,784.23
Non-Transport Fees	\$16,375.00	\$28,859.00	(\$12,484.00)	\$173,261.98	\$224,899.00	(\$51,637.02)	\$338,509.00	51.18%	\$165,247.02
Contractual Allowance	(\$1,217,472.10)	(\$744,686.00)	(\$472,786.10)	(\$9,449,569.86)	(\$5,805,677.00)	(\$3,643,892.86)	(\$8,736,283.00)	108.16%	\$713,286.86
Provision for Bad Debt	(\$996,049.11)	(\$728,528.00)	(\$267,521.11)	(\$6,757,803.41)	(\$5,679,555.00)	(\$1,078,248.41)	(\$8,546,575.00)	79.07%	(\$1,788,771.59)
Recovery of Bad Debt - EMS	\$11,923.29	\$22,140.00	(\$10,216.71)	\$97,552.28	\$172,580.00	(\$75,027.72)	\$259,708.00	37.56%	\$162,155.72
Total EMS Net Revenue	\$1,465,216.23	\$1,347,392.00	\$117,824.23	\$11,407,401.18	\$10,503,717.00	\$903,684.18	\$15,806,181.00	72.17%	\$4,398,779.82
Other Revenue									
Investment Income - MCHD	\$8,315.26	\$6,849.00	\$1,466.26	\$107,784.29	\$53,905.00	\$53,879.29	\$76,216.00	141.42%	(\$31,568.29)
Interest Income	\$896.67	\$785.00	\$111.67	\$6,733.71	\$6,589.00	\$144.71	\$9,620.00	70.00%	\$2,886.29
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$728,945.43	\$600,000.00	\$128,945.43	\$600,000.00	121.49%	(\$128,945.43)
Weyland Bldg. Land Lease	\$0.00	\$0.00	\$0.00	\$16,531.02	\$16,532.00	(\$0.98)	\$33,064.00	50.00%	\$16,532.98
Miscellaneous Income	\$6,592.44	\$4,400.00	\$2,192.44	\$794,439.90	\$62,000.00	\$732,439.90	\$207,610.00	382.66%	(\$586,829.90)
Rx Discount Card Royalties	\$62.50	\$80.00	(\$17.50)	\$500.00	\$640.00	(\$140.00)	\$960.00	52.08%	\$460.00
Tenant Rent Income	\$9,298.42	\$9,198.00	\$100.42	\$74,387.36	\$73,588.00	\$799.36	\$110,383.00	67.39%	\$35,995.64
P.A. Processing Fees	\$0.00	\$150.00	(\$150.00)	\$0.00	\$1,200.00	(\$1,200.00)	\$1,800.00	0.00%	\$1,800.00
Contract Revenue (Net)	\$0.00	\$0.00	\$0.00	\$168,114.10	\$162,376.00	\$5,738.10	\$162,376.00	103.53%	(\$5,738.10)
1115 Waiver - Paramedicine	\$13,500.00	\$120,000.00	(\$106,500.00)	\$914,700.00	\$960,000.00	(\$45,300.00)	\$1,440,000.00	63.52%	\$525,300.00
Education/Training Revenue	(\$700.00)	\$4,500.00	(\$5,200.00)	\$140,221.09	\$177,050.00	(\$36,828.91)	\$219,000.00	64.03%	\$78,778.91
Stand-By Fees	\$300.00	\$1,563.00	(\$1,263.00)	\$36,150.00	\$12,500.00	\$23,650.00	\$18,750.00	192.80%	(\$17,400.00)

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00%	\$30,000.00
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$498,657.00	\$498,657.00	\$0.00	\$498,657.00	100.00%	\$0.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$66,666.64	\$66,666.00	\$0.64	\$100,000.00	66.67%	\$33,333.36
Employee Medical Premiums	\$102,440.87	\$92,174.00	\$10,266.87	\$824,571.06	\$787,404.00	\$37,167.06	\$1,198,262.00	68.81%	\$373,690.94
Dispatch Fees	\$9,744.00	\$7,000.00	\$2,744.00	\$77,439.00	\$56,000.00	\$21,439.00	\$222,500.00	34.80%	\$145,061.00
MDC Revenue - First Responders	\$0.00	\$2,900.00	(\$2,900.00)	\$84,037.50	\$45,400.00	\$38,637.50	\$57,000.00	147.43%	(\$27,037.50)
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,152.96	\$10,153.00	(\$0.04)	\$80,906.90	\$80,918.00	(\$11.10)	\$121,640.00	66.51%	\$40,733.10
Tower Contract Revenue	\$23,335.62	\$23,434.00	(\$98.38)	\$185,003.03	\$185,770.00	(\$766.97)	\$279,527.00	66.18%	\$94,523.97
Gain/Loss on Sale of Assets	\$10,105.00	\$0.00	\$10,105.00	\$38,875.00	\$0.00	\$38,875.00	\$0.00	0.00%	(\$38,875.00)
Total Other Revenue	<u>\$202,377.07</u>	<u>\$291,519.00</u>	<u>(\$89,141.93)</u>	<u>\$4,844,663.03</u>	<u>\$3,847,195.00</u>	<u>\$997,468.03</u>	<u>\$5,567,365.00</u>	<u>87.02%</u>	<u>\$722,701.97</u>
Total Revenues	<u>\$1,910,545.31</u>	<u>\$1,949,138.00</u>	<u>(\$38,592.69)</u>	<u>\$52,478,358.64</u>	<u>\$50,603,108.00</u>	<u>\$1,875,250.64</u>	<u>\$58,202,207.00</u>	<u>90.17%</u>	<u>\$5,723,848.36</u>
Expenses									
Payroll Expenses									
Regular Pay	\$1,978,487.48	\$1,927,064.00	\$51,423.48	\$15,162,201.64	\$15,202,906.00	(\$40,704.36)	\$22,897,677.00	66.22%	\$7,735,475.36
Overtime Pay	\$264,346.83	\$228,766.00	\$35,580.83	\$2,302,984.72	\$1,791,856.00	\$511,128.72	\$2,651,181.00	86.87%	\$348,196.28
Paid Time Off	\$213,107.49	\$210,115.00	\$2,992.49	\$2,029,225.98	\$1,628,731.00	\$400,494.98	\$2,530,988.00	80.18%	\$501,762.02
Stipend Pay	\$13,542.24	\$12,964.00	\$578.24	\$443,042.60	\$103,712.00	\$339,330.60	\$155,578.00	284.77%	(\$287,464.60)
Payroll Taxes	\$179,677.38	\$176,038.00	\$3,639.38	\$1,450,880.94	\$1,385,819.00	\$65,061.94	\$2,089,429.00	69.44%	\$638,548.06
TCDRS Plan	\$160,900.33	\$155,582.00	\$5,318.33	\$1,303,619.91	\$1,224,765.00	\$78,854.91	\$1,846,602.00	70.60%	\$542,982.09
Health & Dental	\$45,168.36	\$56,446.00	(\$11,277.64)	\$546,160.31	\$576,074.00	(\$29,913.69)	\$801,858.00	68.11%	\$255,697.69
Health Insurance Claims	\$406,799.43	\$310,703.00	\$96,096.43	\$3,019,888.98	\$2,441,239.00	\$578,649.98	\$3,684,051.00	81.97%	\$664,162.02
Health Insurance Admin Fees	\$106,501.14	\$63,982.00	\$42,519.14	\$506,347.67	\$507,251.00	(\$903.33)	\$763,179.00	66.35%	\$256,831.33
Total Payroll Expenses	<u>\$3,368,530.68</u>	<u>\$3,141,660.00</u>	<u>\$226,870.68</u>	<u>\$26,764,352.75</u>	<u>\$24,862,353.00</u>	<u>\$1,901,999.75</u>	<u>\$37,420,543.00</u>	<u>71.52%</u>	<u>\$10,656,190.25</u>
Operating Expenses									
Unemployment Expense	\$1,199.00	\$1,000.00	\$199.00	\$15,618.40	\$8,000.00	\$7,618.40	\$12,000.00	130.15%	(\$3,618.40)
Accident Repair	\$67.09	\$800.00	(\$732.91)	\$28,287.77	\$28,300.00	(\$12.23)	\$30,000.00	94.29%	\$1,712.23

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Accounting/Auditing Fees	\$5,400.00	\$5,400.00	\$0.00	\$40,900.00	\$40,900.00	\$0.00	\$45,900.00	89.11%	\$5,000.00
Advertising	\$0.00	\$500.00	(\$500.00)	\$2,841.90	\$2,450.00	\$391.90	\$10,580.00	26.86%	\$7,738.10
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	(\$207,774.00)	\$207,774.00	0.00%	\$207,774.00
Bank Charges	\$0.00	\$425.00	(\$425.00)	\$360.48	\$3,400.00	(\$3,039.52)	\$5,100.00	7.07%	\$4,739.52
Credit Card Processing Fee	\$4,045.13	\$3,235.00	\$810.13	\$14,719.85	\$14,555.00	\$164.85	\$21,512.00	68.43%	\$6,792.15
Bio-Waste Removal	\$3,493.08	\$3,046.00	\$447.08	\$23,334.46	\$25,118.00	(\$1,783.54)	\$37,552.00	62.14%	\$14,217.54
Books/Materials	\$4,647.15	\$11,253.00	(\$6,605.85)	\$32,143.16	\$106,653.00	(\$74,509.84)	\$195,890.00	16.41%	\$163,746.84
Business Licenses	\$821.64	\$1,226.00	(\$404.36)	\$8,783.93	\$13,060.00	(\$4,276.07)	\$28,934.00	30.36%	\$20,150.07
Capital Lease Expense	\$19,371.34	\$20,459.00	(\$1,087.66)	\$149,122.30	\$162,426.00	(\$13,303.70)	\$191,528.00	77.86%	\$42,405.70
Collection Fees	\$2,631.60	\$8,927.00	(\$6,295.40)	\$32,149.12	\$57,289.00	(\$25,139.88)	\$93,000.00	34.57%	\$60,850.88
Community Education	\$0.00	\$983.00	(\$983.00)	\$2,525.15	\$8,150.62	(\$5,625.47)	\$15,534.62	16.26%	\$13,009.47
Computer Maintenance	\$0.00	\$0.00	\$0.00	\$375,065.51	\$381,550.00	(\$6,484.49)	\$479,750.00	78.18%	\$104,684.49
Computer Software	\$130,021.81	\$119,264.00	\$10,757.81	\$699,636.14	\$737,589.00	(\$37,952.86)	\$1,158,090.00	60.41%	\$458,453.86
Computer Software - MDC First Responder	\$0.00	\$800.00	(\$800.00)	\$33,822.52	\$36,600.00	(\$2,777.48)	\$55,200.00	61.27%	\$21,377.48
Computer Supplies/Non-Cap.	\$2,103.62	\$2,538.00	(\$434.38)	\$21,654.10	\$25,941.00	(\$4,286.90)	\$42,265.00	51.23%	\$20,610.90
Conferences - Fees, Travel, & Meals	\$1,085.00	\$0.00	\$1,085.00	\$6,247.00	\$30,738.00	(\$24,491.00)	\$48,438.00	12.90%	\$42,191.00
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$145,969.32	\$144,414.00	\$1,555.32	\$288,828.00	50.54%	\$142,858.68
Contractual Obligations- Tax Collector Assessm	\$84.21	\$7,844.00	(\$7,759.79)	\$95,158.30	\$62,752.00	\$32,406.30	\$94,125.00	101.10%	(\$1,033.30)
Contractual Obligations- Other	\$24,820.05	\$29,846.00	(\$5,025.95)	\$174,989.05	\$203,472.00	(\$28,482.95)	\$301,260.00	58.09%	\$126,270.95
Customer Property Damage	\$194.84	\$1,788.00	(\$1,593.16)	\$2,189.15	\$5,493.00	(\$3,303.85)	\$12,850.00	17.04%	\$10,660.85
Customer Relations	\$5,603.00	\$7,900.00	(\$2,297.00)	\$39,883.12	\$47,600.00	(\$7,716.88)	\$72,800.00	54.78%	\$32,916.88
Damages/Uninsured Portion	\$2,505.85	\$0.00	\$2,505.85	\$20,250.50	\$7,766.70	\$12,483.80	\$7,766.70	260.73%	(\$12,483.80)
Disposable Linen	\$6,373.33	\$8,550.00	(\$2,176.67)	\$39,108.54	\$48,720.00	(\$9,611.46)	\$82,920.00	47.16%	\$43,811.46
Disposable Medical Supplies	\$109,454.42	\$118,081.00	(\$8,626.58)	\$746,024.37	\$784,782.48	(\$38,758.11)	\$1,177,106.48	63.38%	\$431,082.11
Drug Supplies	\$13,637.69	\$26,440.00	(\$12,802.31)	\$179,111.41	\$201,628.02	(\$22,516.61)	\$307,388.02	58.27%	\$128,276.61
Dues/Subscriptions	\$1,537.46	\$3,359.00	(\$1,821.54)	\$46,245.92	\$51,471.00	(\$5,225.08)	\$61,783.00	74.85%	\$15,537.08
Durable Medical Equipment	\$7,054.70	\$39,621.00	(\$32,566.30)	\$122,250.83	\$258,076.50	(\$135,825.67)	\$417,360.50	29.29%	\$295,109.67
Employee Health\Wellness	\$498.19	\$1,113.00	(\$614.81)	\$15,003.08	\$20,738.00	(\$5,734.92)	\$25,186.00	59.57%	\$10,182.92
Employee Recognition	\$15,865.39	\$20,391.00	(\$4,525.61)	\$75,597.28	\$94,666.06	(\$19,068.78)	\$111,467.06	67.82%	\$35,869.78
Equipment Rental	\$2,906.87	\$2,491.00	\$415.87	\$7,187.19	\$7,917.00	(\$729.81)	\$14,100.00	50.97%	\$6,912.81
Fluids & Additives - Auto	\$2,918.79	\$2,405.00	\$513.79	\$16,530.97	\$16,025.50	\$505.47	\$18,146.50	91.10%	\$1,615.53

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Fuel - Auto	\$62,947.81	\$59,361.00	\$3,586.81	\$350,705.26	\$441,888.00	(\$91,182.74)	\$679,336.00	51.62%	\$328,630.74
Fuel - Non-Auto	\$0.00	\$800.00	(\$800.00)	\$0.00	\$800.00	(\$800.00)	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$212.25	\$146.00	\$66.25	\$1,335.75	\$1,334.00	\$1.75	\$1,920.00	69.57%	\$584.25
Insurance	\$177,380.89	\$52,349.00	\$125,031.89	\$454,949.34	\$448,297.00	\$6,652.34	\$656,975.00	69.25%	\$202,025.66
Interest Expense	\$399.03	\$548.00	(\$148.97)	\$3,153.18	\$5,651.00	(\$2,497.82)	\$7,513.00	41.97%	\$4,359.82
Laundry Service & Purchase	\$137.08	\$153.00	(\$15.92)	\$1,109.08	\$1,186.00	(\$76.92)	\$1,800.00	61.62%	\$690.92
Leases/Contracts	\$5,106.21	\$5,595.00	(\$488.79)	\$40,878.79	\$44,760.00	(\$3,881.21)	\$77,440.00	52.79%	\$36,561.21
Legal Fees	\$14,177.25	\$10,570.00	\$3,607.25	\$79,848.01	\$84,440.00	(\$4,591.99)	\$126,725.00	63.01%	\$46,876.99
Maintenance & Repairs-Buildings	\$55,152.05	\$46,500.00	\$8,652.05	\$283,767.16	\$273,772.35	\$9,994.81	\$370,842.35	76.52%	\$87,075.19
Maintenance- Equipment	(\$748.25)	\$452.00	(\$1,200.25)	\$468,331.50	\$517,352.00	(\$49,020.50)	\$708,464.00	66.11%	\$240,132.50
Management Fees	\$7,949.42	\$9,928.00	(\$1,978.58)	\$64,784.25	\$88,759.00	(\$23,974.75)	\$131,805.00	49.15%	\$67,020.75
Meals - Business and Travel	\$65.71	\$281.00	(\$215.29)	\$33.64	\$936.00	(\$902.36)	\$2,060.00	1.63%	\$2,026.36
Meeting Expenses	\$363.44	\$3,616.00	(\$3,252.56)	\$6,975.62	\$12,581.00	(\$5,605.38)	\$30,200.00	23.10%	\$23,224.38
Mileage Reimbursements	\$0.00	\$1,150.00	(\$1,150.00)	\$1,084.69	\$4,620.00	(\$3,535.31)	\$10,690.00	10.15%	\$9,605.31
Office Supplies	\$2,437.30	\$2,035.00	\$402.30	\$9,768.12	\$10,353.00	(\$584.88)	\$17,620.00	55.44%	\$7,851.88
Oil & Lubricants	\$2,067.61	\$2,050.00	\$17.61	\$15,153.00	\$15,900.00	(\$747.00)	\$27,600.00	54.90%	\$12,447.00
Other Services	\$289.62	\$375.00	(\$85.38)	\$2,280.60	\$3,000.00	(\$719.40)	\$4,500.00	50.68%	\$2,219.40
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$18,782.13	\$118,017.00	(\$99,234.87)	\$1,117,986.00	1.68%	\$1,099,203.87
Oxygen & Gases	\$3,058.28	\$3,675.00	(\$616.72)	\$36,736.01	\$38,571.15	(\$1,835.14)	\$55,326.15	66.40%	\$18,590.14
Postage	\$1,696.40	\$2,000.00	(\$303.60)	\$16,810.38	\$17,200.00	(\$389.62)	\$25,200.00	66.71%	\$8,389.62
Printing Services	\$324.19	\$2,114.00	(\$1,789.81)	\$3,015.29	\$6,234.50	(\$3,219.21)	\$23,386.50	12.89%	\$20,371.21
Professional Fees	\$121,522.67	\$112,798.00	\$8,724.67	\$909,884.98	\$938,947.09	(\$29,062.11)	\$1,772,313.41	51.34%	\$862,428.43
Radio Repairs - Outsourced (Depot)	\$3,561.58	\$5,095.00	(\$1,533.42)	\$11,916.63	\$19,520.00	(\$7,603.37)	\$39,900.00	29.87%	\$27,983.37
Radio - Parts	\$3,722.51	\$0.00	\$3,722.51	\$44,883.62	\$45,291.00	(\$407.38)	\$57,300.00	78.33%	\$12,416.38
Radios	\$0.00	\$2,400.00	(\$2,400.00)	\$0.00	\$2,400.00	(\$2,400.00)	\$12,000.00	0.00%	\$12,000.00
Recruit/Investigate	\$1,504.97	\$3,675.00	(\$2,170.03)	\$24,775.54	\$40,320.00	(\$15,544.46)	\$56,550.00	43.81%	\$31,774.46
Rent	\$12,751.00	\$14,451.00	(\$1,700.00)	\$102,008.00	\$114,608.00	(\$12,600.00)	\$174,212.00	58.55%	\$72,204.00
Repair-Equipment	\$273.39	\$6,535.00	(\$6,261.61)	\$10,884.07	\$17,290.00	(\$6,405.93)	\$55,200.00	19.72%	\$44,315.93
Shop Tools	\$2,716.86	\$2,684.00	\$32.86	\$11,346.33	\$11,359.00	(\$12.67)	\$16,470.00	68.89%	\$5,123.67
Shop Supplies	\$3,061.23	\$10,978.00	(\$7,916.77)	\$12,001.60	\$28,199.00	(\$16,197.40)	\$54,900.00	21.86%	\$42,898.40
Small Equipment & Furniture	\$21,630.35	\$19,171.00	\$2,459.35	\$208,880.06	\$219,142.24	(\$10,262.18)	\$492,438.24	42.42%	\$283,558.18

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$1,600.95	\$3,350.00	(\$1,749.05)	\$3,350.00	47.79%	\$1,749.05
Station Supplies	\$1,131.27	\$8,196.00	(\$7,064.73)	\$38,147.16	\$48,309.00	(\$10,161.84)	\$81,096.00	47.04%	\$42,948.84
Supplemental Food	\$0.00	\$0.00	\$0.00	\$852.28	\$3,000.00	(\$2,147.72)	\$3,000.00	28.41%	\$2,147.72
Telephones-Cellular	\$11,493.73	\$11,641.00	(\$147.27)	\$110,962.61	\$93,453.00	\$17,509.61	\$140,013.00	79.25%	\$29,050.39
Telephones-Service	\$15,936.34	\$16,565.00	(\$628.66)	\$142,317.15	\$132,520.00	\$9,797.15	\$198,780.00	71.60%	\$56,462.85
Training/Related Expenses-CE	\$44,726.34	\$65,924.00	(\$21,197.66)	\$173,273.55	\$213,114.70	(\$39,841.15)	\$394,298.60	43.94%	\$221,025.05
Tuition Reimbursement	\$14,814.24	\$9,600.00	\$5,214.24	\$69,821.75	\$45,300.00	\$24,521.75	\$67,450.00	103.52%	(\$2,371.75)
Travel Expenses	\$3,641.83	\$994.00	\$2,647.83	\$6,036.15	\$4,425.00	\$1,611.15	\$8,400.00	71.86%	\$2,363.85
Uniforms	\$13,765.58	\$43,013.00	(\$29,247.42)	\$163,437.60	\$230,111.47	(\$66,673.87)	\$359,943.47	45.41%	\$196,505.87
Utilities	\$30,719.48	\$35,300.00	(\$4,580.52)	\$304,491.15	\$279,030.00	\$25,461.15	\$419,360.00	72.61%	\$114,868.85
Vehicle-Batteries	\$6,782.54	\$5,560.00	\$1,222.54	\$48,422.34	\$44,800.00	\$3,622.34	\$46,150.00	104.92%	(\$2,272.34)
Vehicle-Outside Services	\$612.00	\$480.00	\$132.00	\$7,976.43	\$7,974.00	\$2.43	\$9,600.00	83.09%	\$1,623.57
Vehicle-Parts	\$31,178.67	\$46,500.00	(\$15,321.33)	\$290,833.13	\$297,085.73	(\$6,252.60)	\$444,085.73	65.49%	\$153,252.60
Vehicle-Registration	\$108.31	\$234.00	(\$125.69)	\$1,199.16	\$1,556.00	(\$356.84)	\$2,496.00	48.04%	\$1,296.84
Vehicle-Tires	\$338.60	\$1,900.00	(\$1,561.40)	\$31,286.11	\$32,900.00	(\$1,613.89)	\$60,000.00	52.14%	\$28,713.89
Vehicle-Towing	\$300.00	\$0.00	\$300.00	\$7,022.50	\$5,400.00	\$1,622.50	\$5,400.00	130.05%	(\$1,622.50)
Worker's Compensation Insurance	(\$74.87)	\$73,771.00	(\$73,845.87)	\$268,748.52	\$221,313.00	\$47,435.52	\$295,084.00	91.08%	\$26,335.48
Total Operating Expenses	<u>\$1,047,576.16</u>	<u>\$1,150,848.00</u>	<u>(\$103,271.84)</u>	<u>\$8,075,221.99</u>	<u>\$9,082,386.11</u>	<u>(\$1,007,164.12)</u>	<u>\$15,023,314.33</u>	<u>53.75%</u>	<u>\$6,948,092.34</u>
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$382,222.79	\$382,289.00	(\$66.21)	\$2,247,015.85	\$3,058,312.00	(\$811,296.15)	\$4,587,467.00	48.98%	\$2,340,451.15
Specialty Healthcare Providers	\$241,433.37	\$314,296.00	(\$72,862.63)	\$1,776,711.63	\$2,514,368.00	(\$737,656.37)	\$3,771,551.00	47.11%	\$1,994,839.37
Total Indigent Care Expenses	<u>\$623,656.16</u>	<u>\$696,585.00</u>	<u>(\$72,928.84)</u>	<u>\$4,023,727.48</u>	<u>\$5,572,680.00</u>	<u>(\$1,548,952.52)</u>	<u>\$8,359,018.00</u>	<u>48.14%</u>	<u>\$4,335,290.52</u>
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00%	\$500,000.00
Capital Purchase - Building/Improvements	\$41,056.48	\$41,057.00	(\$0.52)	\$691,417.71	\$691,873.28	(\$455.57)	\$1,375,428.68	50.27%	\$684,010.97
Capital Purchase - Equipment	\$29,710.74	\$44,500.00	(\$14,789.26)	\$347,402.55	\$376,750.00	(\$29,347.45)	\$1,063,907.00	32.65%	\$716,504.45
Capital Purchase - Vehicles	\$0.00	\$0.00	\$0.00	\$16,171.48	\$7,910.63	\$8,260.85	\$7,910.63	204.43%	(\$8,260.85)
Total Capital Expenditures	<u>\$70,767.22</u>	<u>\$85,557.00</u>	<u>(\$14,789.78)</u>	<u>\$1,054,991.74</u>	<u>\$1,076,533.91</u>	<u>(\$21,542.17)</u>	<u>\$2,947,246.31</u>	<u>35.80%</u>	<u>\$1,892,254.57</u>
Total Expenses	<u>\$5,110,530.22</u>	<u>\$5,074,650.00</u>	<u>\$35,880.22</u>	<u>\$39,918,293.96</u>	<u>\$40,593,953.02</u>	<u>(\$675,659.06)</u>	<u>\$63,750,121.64</u>	<u>62.62%</u>	<u>\$23,831,827.68</u>

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue over Expeditures	(\$3,199,984.91)	(\$3,125,512.00)	(\$74,472.91)	\$12,560,064.68	\$10,009,154.98	\$2,550,909.70	(\$5,547,914.64)	(226.39%)	(\$18,107,979.32)

Montgomery County Hospital District

Balance Sheet

As of May 31, 2021

Fund 10
05/31/2021

ASSETS

Cash and Equivalents

10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$2,953,962.45
10-000-12400	Investments-MMA-BS	\$2,043,073.70
10-000-12500	Investments-MMDA-BS	\$5,111,893.85
10-000-13100	Texpool-District-BS	\$5,966,531.59
10-000-13300	Investments-WF Bank-BS	\$15,685,428.08
10-000-13400	Texstar Investment Pool-BS	\$5,955,279.28
10-000-13500	Investments - BS	\$14,071,286.49

Total Cash and Equivalents		<u>\$51,789,405.44</u>
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Receivables

10-000-14100	A/R-EMS Billings-BS	\$7,784,978.24
10-000-14200	Allowance for Bad Debts-BS	(\$2,481,201.10)
10-000-14300	A/R-Other-BS	\$1,860,039.06
10-000-14305	A/R Employee-BS	\$6,512.34
10-000-14525	Receivable from Component Unit-BS	\$119,009.64
10-000-14700	Taxes Receivable-BS	\$1,737,357.43
10-000-14750	Allowance for bad debt-tax rev-BS	(\$283,898.16)

Total Receivables		<u>\$8,742,797.45</u>
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Other Assets

10-000-14900	Prepaid Expenses-BS	\$179,785.27
10-000-15000	Inventory-BS	\$926,513.14

Total Other Assets		<u>\$1,106,298.41</u>
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TOTAL ASSETS

\$61,638,501.30

LIABILITIES

Current Liabilities

10-000-20500	Accounts Payable-BS	\$442,221.59
10-000-20600	Accounts Payable-Other-BS	\$6,218.69
10-000-21000	Accrued Expenditures-BS	\$2,309,211.15
10-000-21400	Accrued Payroll-BS	\$764,385.56
10-000-21525	P/R-United Way Deductions-BS	\$5,184.44
10-000-21585	P/R-Flexible Spending-BS-BS	\$2,326.07
10-000-21590	P/R-Premium Cancer/Accident-BS	\$43.21
10-000-21595	P/R-Health Savings-BS-BS	(\$8,744.29)
10-000-21650	TCDRS Defined Benefit Plan-BS	\$356,782.14

Total Current Liabilities		<u>\$3,877,628.56</u>
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Deferred Liabilities

10-000-23000	Deferred Tax Revenue-BS	\$1,453,459.27
10-000-23200	Deferred Revenue-BS	\$379,634.18

Total Deferred Liabilities		<u>\$1,833,093.45</u>
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Montgomery County Hospital District

Balance Sheet

As of May 31, 2021

		Fund 10
		05/31/2021
TOTAL LIABILITIES		\$5,710,722.01
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$3,373,752.67
10-000-30400	Nonspendable - Inventory-BS	\$926,513.14
10-000-30700	Nonspendable - Prepaids-BS	\$179,785.27
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$36,947,728.21
TOTAL CAPITAL		\$55,927,779.29
TOTAL LIABILITIES AND CAPITAL		\$61,638,501.30

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$195,233.73	\$248,615.00	(\$53,381.27)	\$35,771,629.59	\$35,701,000.00	\$70,629.59	\$36,098,667.00	99.09%	\$327,037.41
Delinquent Tax Revenue	\$18,631.69	\$25,219.00	(\$6,587.31)	\$230,160.53	\$319,413.00	(\$89,252.47)	\$405,651.00	56.74%	\$175,490.47
Penalties and Interest	\$29,086.59	\$36,393.00	(\$7,306.41)	\$213,537.72	\$231,783.00	(\$18,245.28)	\$324,343.00	65.84%	\$110,805.28
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$10,966.59	\$0.00	\$10,966.59	\$0.00	0.00%	(\$10,966.59)
Total Tax Revenue	\$242,952.01	\$310,227.00	(\$67,274.99)	\$36,226,294.43	\$36,252,196.00	(\$25,901.57)	\$36,828,661.00	98.36%	\$602,366.57
EMS Net Revenue									
Advanced Life Support Revenue	\$2,957,944.79	\$2,299,529.00	\$658,415.79	\$22,565,005.04	\$17,921,020.00	\$4,643,985.04	\$26,970,122.00	83.67%	\$4,405,116.96
Basic Life Support Revenue	\$688,710.63	\$408,233.00	\$280,477.63	\$4,646,569.38	\$3,183,670.00	\$1,462,899.38	\$4,790,530.00	96.99%	\$143,960.62
Transfer Service Fees	\$3,783.73	\$61,845.00	(\$58,061.27)	\$132,385.77	\$486,780.00	(\$354,394.23)	\$730,170.00	18.13%	\$597,784.23
Non-Transport Fees	\$16,375.00	\$28,859.00	(\$12,484.00)	\$173,261.98	\$224,899.00	(\$51,637.02)	\$338,509.00	51.18%	\$165,247.02
Contractual Allowance	(\$1,217,472.10)	(\$744,686.00)	(\$472,786.10)	(\$9,449,569.86)	(\$5,805,677.00)	(\$3,643,892.86)	(\$8,736,283.00)	108.16%	\$713,286.86
Provision for Bad Debt	(\$996,049.11)	(\$728,528.00)	(\$267,521.11)	(\$6,757,803.41)	(\$5,679,555.00)	(\$1,078,248.41)	(\$8,546,575.00)	79.07%	(\$1,788,771.59)
Recovery of Bad Debt - EMS	\$11,923.29	\$22,140.00	(\$10,216.71)	\$97,552.28	\$172,580.00	(\$75,027.72)	\$259,708.00	37.56%	\$162,155.72
Total EMS Net Revenue	\$1,465,216.23	\$1,347,392.00	\$117,824.23	\$11,407,401.18	\$10,503,717.00	\$903,684.18	\$15,806,181.00	72.17%	\$4,398,779.82
Other Revenue									
Investment Income - MCHD	\$8,315.26	\$6,849.00	\$1,466.26	\$107,784.29	\$53,905.00	\$53,879.29	\$76,216.00	141.42%	(\$31,568.29)
Interest Income	\$896.67	\$785.00	\$111.67	\$6,733.71	\$6,589.00	\$144.71	\$9,620.00	70.00%	\$2,886.29
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$728,945.43	\$600,000.00	\$128,945.43	\$600,000.00	121.49%	(\$128,945.43)
Weyland Bldg. Land Lease	\$0.00	\$0.00	\$0.00	\$16,531.02	\$16,532.00	(\$0.98)	\$33,064.00	50.00%	\$16,532.98
Miscellaneous Income	\$6,592.44	\$4,400.00	\$2,192.44	\$794,439.90	\$62,000.00	\$732,439.90	\$207,610.00	382.66%	(\$586,829.90)
Rx Discount Card Royalties	\$62.50	\$80.00	(\$17.50)	\$500.00	\$640.00	(\$140.00)	\$960.00	52.08%	\$460.00
Tenant Rent Income	\$9,298.42	\$9,198.00	\$100.42	\$74,387.36	\$73,588.00	\$799.36	\$110,383.00	67.39%	\$35,995.64
P.A. Processing Fees	\$0.00	\$150.00	(\$150.00)	\$0.00	\$1,200.00	(\$1,200.00)	\$1,800.00	0.00%	\$1,800.00
Contract Revenue (Net)	\$0.00	\$0.00	\$0.00	\$168,114.10	\$162,376.00	\$5,738.10	\$162,376.00	103.53%	(\$5,738.10)
1115 Waiver - Paramedicine	\$13,500.00	\$120,000.00	(\$106,500.00)	\$914,700.00	\$960,000.00	(\$45,300.00)	\$1,440,000.00	63.52%	\$525,300.00
Education/Training Revenue	(\$700.00)	\$4,500.00	(\$5,200.00)	\$140,221.09	\$177,050.00	(\$36,828.91)	\$219,000.00	64.03%	\$78,778.91
Stand-By Fees	\$300.00	\$1,563.00	(\$1,263.00)	\$36,150.00	\$12,500.00	\$23,650.00	\$18,750.00	192.80%	(\$17,400.00)

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00%	\$30,000.00
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$498,657.00	\$498,657.00	\$0.00	\$498,657.00	100.00%	\$0.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$66,666.64	\$66,666.00	\$0.64	\$100,000.00	66.67%	\$33,333.36
Employee Medical Premiums	\$102,440.87	\$92,174.00	\$10,266.87	\$824,571.06	\$787,404.00	\$37,167.06	\$1,198,262.00	68.81%	\$373,690.94
Dispatch Fees	\$9,744.00	\$7,000.00	\$2,744.00	\$77,439.00	\$56,000.00	\$21,439.00	\$222,500.00	34.80%	\$145,061.00
MDC Revenue - First Responders	\$0.00	\$2,900.00	(\$2,900.00)	\$84,037.50	\$45,400.00	\$38,637.50	\$57,000.00	147.43%	(\$27,037.50)
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,152.96	\$10,153.00	(\$0.04)	\$80,906.90	\$80,918.00	(\$11.10)	\$121,640.00	66.51%	\$40,733.10
Tower Contract Revenue	\$23,335.62	\$23,434.00	(\$98.38)	\$185,003.03	\$185,770.00	(\$766.97)	\$279,527.00	66.18%	\$94,523.97
Gain/Loss on Sale of Assets	\$10,105.00	\$0.00	\$10,105.00	\$38,875.00	\$0.00	\$38,875.00	\$0.00	0.00%	(\$38,875.00)
Total Other Revenue	<u>\$202,377.07</u>	<u>\$291,519.00</u>	<u>(\$89,141.93)</u>	<u>\$4,844,663.03</u>	<u>\$3,847,195.00</u>	<u>\$997,468.03</u>	<u>\$5,567,365.00</u>	<u>87.02%</u>	<u>\$722,701.97</u>
Total Revenues	<u>\$1,910,545.31</u>	<u>\$1,949,138.00</u>	<u>(\$38,592.69)</u>	<u>\$52,478,358.64</u>	<u>\$50,603,108.00</u>	<u>\$1,875,250.64</u>	<u>\$58,202,207.00</u>	<u>90.17%</u>	<u>\$5,723,848.36</u>
Expenses									
Payroll Expenses									
Regular Pay	\$1,978,487.48	\$1,927,064.00	\$51,423.48	\$15,162,201.64	\$15,202,906.00	(\$40,704.36)	\$22,897,677.00	66.22%	\$7,735,475.36
Overtime Pay	\$264,346.83	\$228,766.00	\$35,580.83	\$2,302,984.72	\$1,791,856.00	\$511,128.72	\$2,651,181.00	86.87%	\$348,196.28
Paid Time Off	\$213,107.49	\$210,115.00	\$2,992.49	\$2,029,225.98	\$1,628,731.00	\$400,494.98	\$2,530,988.00	80.18%	\$501,762.02
Stipend Pay	\$13,542.24	\$12,964.00	\$578.24	\$443,042.60	\$103,712.00	\$339,330.60	\$155,578.00	284.77%	(\$287,464.60)
Payroll Taxes	\$179,677.38	\$176,038.00	\$3,639.38	\$1,450,880.94	\$1,385,819.00	\$65,061.94	\$2,089,429.00	69.44%	\$638,548.06
TCDRS Plan	\$160,900.33	\$155,582.00	\$5,318.33	\$1,303,619.91	\$1,224,765.00	\$78,854.91	\$1,846,602.00	70.60%	\$542,982.09
Health & Dental	\$45,168.36	\$56,446.00	(\$11,277.64)	\$546,160.31	\$576,074.00	(\$29,913.69)	\$801,858.00	68.11%	\$255,697.69
Health Insurance Claims	\$406,799.43	\$310,703.00	\$96,096.43	\$3,019,888.98	\$2,441,239.00	\$578,649.98	\$3,684,051.00	81.97%	\$664,162.02
Health Insurance Admin Fees	\$106,501.14	\$63,982.00	\$42,519.14	\$506,347.67	\$507,251.00	(\$903.33)	\$763,179.00	66.35%	\$256,831.33
Total Payroll Expenses	<u>\$3,368,530.68</u>	<u>\$3,141,660.00</u>	<u>\$226,870.68</u>	<u>\$26,764,352.75</u>	<u>\$24,862,353.00</u>	<u>\$1,901,999.75</u>	<u>\$37,420,543.00</u>	<u>71.52%</u>	<u>\$10,656,190.25</u>
Operating Expenses									
Unemployment Expense	\$1,199.00	\$1,000.00	\$199.00	\$15,618.40	\$8,000.00	\$7,618.40	\$12,000.00	130.15%	(\$3,618.40)
Accident Repair	\$67.09	\$800.00	(\$732.91)	\$28,287.77	\$28,300.00	(\$12.23)	\$30,000.00	94.29%	\$1,712.23

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Accounting/Auditing Fees	\$5,400.00	\$5,400.00	\$0.00	\$40,900.00	\$40,900.00	\$0.00	\$45,900.00	89.11%	\$5,000.00
Advertising	\$0.00	\$500.00	(\$500.00)	\$2,841.90	\$2,450.00	\$391.90	\$10,580.00	26.86%	\$7,738.10
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	(\$207,774.00)	\$207,774.00	0.00%	\$207,774.00
Bank Charges	\$0.00	\$425.00	(\$425.00)	\$360.48	\$3,400.00	(\$3,039.52)	\$5,100.00	7.07%	\$4,739.52
Credit Card Processing Fee	\$4,045.13	\$3,235.00	\$810.13	\$14,719.85	\$14,555.00	\$164.85	\$21,512.00	68.43%	\$6,792.15
Bio-Waste Removal	\$3,493.08	\$3,046.00	\$447.08	\$23,334.46	\$25,118.00	(\$1,783.54)	\$37,552.00	62.14%	\$14,217.54
Books/Materials	\$4,647.15	\$11,253.00	(\$6,605.85)	\$32,143.16	\$106,653.00	(\$74,509.84)	\$195,890.00	16.41%	\$163,746.84
Business Licenses	\$821.64	\$1,226.00	(\$404.36)	\$8,783.93	\$13,060.00	(\$4,276.07)	\$28,934.00	30.36%	\$20,150.07
Capital Lease Expense	\$19,371.34	\$20,459.00	(\$1,087.66)	\$149,122.30	\$162,426.00	(\$13,303.70)	\$191,528.00	77.86%	\$42,405.70
Collection Fees	\$2,631.60	\$8,927.00	(\$6,295.40)	\$32,149.12	\$57,289.00	(\$25,139.88)	\$93,000.00	34.57%	\$60,850.88
Community Education	\$0.00	\$983.00	(\$983.00)	\$2,525.15	\$8,150.62	(\$5,625.47)	\$15,534.62	16.26%	\$13,009.47
Computer Maintenance	\$0.00	\$0.00	\$0.00	\$375,065.51	\$381,550.00	(\$6,484.49)	\$479,750.00	78.18%	\$104,684.49
Computer Software	\$130,021.81	\$119,264.00	\$10,757.81	\$699,636.14	\$737,589.00	(\$37,952.86)	\$1,158,090.00	60.41%	\$458,453.86
Computer Software - MDC First Responder	\$0.00	\$800.00	(\$800.00)	\$33,822.52	\$36,600.00	(\$2,777.48)	\$55,200.00	61.27%	\$21,377.48
Computer Supplies/Non-Cap.	\$2,103.62	\$2,538.00	(\$434.38)	\$21,654.10	\$25,941.00	(\$4,286.90)	\$42,265.00	51.23%	\$20,610.90
Conferences - Fees, Travel, & Meals	\$1,085.00	\$0.00	\$1,085.00	\$6,247.00	\$30,738.00	(\$24,491.00)	\$48,438.00	12.90%	\$42,191.00
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$145,969.32	\$144,414.00	\$1,555.32	\$288,828.00	50.54%	\$142,858.68
Contractual Obligations- Tax Collector Assessm	\$84.21	\$7,844.00	(\$7,759.79)	\$95,158.30	\$62,752.00	\$32,406.30	\$94,125.00	101.10%	(\$1,033.30)
Contractual Obligations- Other	\$24,820.05	\$29,846.00	(\$5,025.95)	\$174,989.05	\$203,472.00	(\$28,482.95)	\$301,260.00	58.09%	\$126,270.95
Customer Property Damage	\$194.84	\$1,788.00	(\$1,593.16)	\$2,189.15	\$5,493.00	(\$3,303.85)	\$12,850.00	17.04%	\$10,660.85
Customer Relations	\$5,603.00	\$7,900.00	(\$2,297.00)	\$39,883.12	\$47,600.00	(\$7,716.88)	\$72,800.00	54.78%	\$32,916.88
Damages/Uninsured Portion	\$2,505.85	\$0.00	\$2,505.85	\$20,250.50	\$7,766.70	\$12,483.80	\$7,766.70	260.73%	(\$12,483.80)
Disposable Linen	\$6,373.33	\$8,550.00	(\$2,176.67)	\$39,108.54	\$48,720.00	(\$9,611.46)	\$82,920.00	47.16%	\$43,811.46
Disposable Medical Supplies	\$109,454.42	\$118,081.00	(\$8,626.58)	\$746,024.37	\$784,782.48	(\$38,758.11)	\$1,177,106.48	63.38%	\$431,082.11
Drug Supplies	\$13,637.69	\$26,440.00	(\$12,802.31)	\$179,111.41	\$201,628.02	(\$22,516.61)	\$307,388.02	58.27%	\$128,276.61
Dues/Subscriptions	\$1,537.46	\$3,359.00	(\$1,821.54)	\$46,245.92	\$51,471.00	(\$5,225.08)	\$61,783.00	74.85%	\$15,537.08
Durable Medical Equipment	\$7,054.70	\$39,621.00	(\$32,566.30)	\$122,250.83	\$258,076.50	(\$135,825.67)	\$417,360.50	29.29%	\$295,109.67
Employee Health\Wellness	\$498.19	\$1,113.00	(\$614.81)	\$15,003.08	\$20,738.00	(\$5,734.92)	\$25,186.00	59.57%	\$10,182.92
Employee Recognition	\$15,865.39	\$20,391.00	(\$4,525.61)	\$75,597.28	\$94,666.06	(\$19,068.78)	\$111,467.06	67.82%	\$35,869.78
Equipment Rental	\$2,906.87	\$2,491.00	\$415.87	\$7,187.19	\$7,917.00	(\$729.81)	\$14,100.00	50.97%	\$6,912.81
Fluids & Additives - Auto	\$2,918.79	\$2,405.00	\$513.79	\$16,530.97	\$16,025.50	\$505.47	\$18,146.50	91.10%	\$1,615.53

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Fuel - Auto	\$62,947.81	\$59,361.00	\$3,586.81	\$350,705.26	\$441,888.00	(\$91,182.74)	\$679,336.00	51.62%	\$328,630.74
Fuel - Non-Auto	\$0.00	\$800.00	(\$800.00)	\$0.00	\$800.00	(\$800.00)	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$212.25	\$146.00	\$66.25	\$1,335.75	\$1,334.00	\$1.75	\$1,920.00	69.57%	\$584.25
Insurance	\$177,380.89	\$52,349.00	\$125,031.89	\$454,949.34	\$448,297.00	\$6,652.34	\$656,975.00	69.25%	\$202,025.66
Interest Expense	\$399.03	\$548.00	(\$148.97)	\$3,153.18	\$5,651.00	(\$2,497.82)	\$7,513.00	41.97%	\$4,359.82
Laundry Service & Purchase	\$137.08	\$153.00	(\$15.92)	\$1,109.08	\$1,186.00	(\$76.92)	\$1,800.00	61.62%	\$690.92
Leases/Contracts	\$5,106.21	\$5,595.00	(\$488.79)	\$40,878.79	\$44,760.00	(\$3,881.21)	\$77,440.00	52.79%	\$36,561.21
Legal Fees	\$14,177.25	\$10,570.00	\$3,607.25	\$79,848.01	\$84,440.00	(\$4,591.99)	\$126,725.00	63.01%	\$46,876.99
Maintenance & Repairs-Buildings	\$55,152.05	\$46,500.00	\$8,652.05	\$283,767.16	\$273,772.35	\$9,994.81	\$370,842.35	76.52%	\$87,075.19
Maintenance- Equipment	(\$748.25)	\$452.00	(\$1,200.25)	\$468,331.50	\$517,352.00	(\$49,020.50)	\$708,464.00	66.11%	\$240,132.50
Management Fees	\$7,949.42	\$9,928.00	(\$1,978.58)	\$64,784.25	\$88,759.00	(\$23,974.75)	\$131,805.00	49.15%	\$67,020.75
Meals - Business and Travel	\$65.71	\$281.00	(\$215.29)	\$33.64	\$936.00	(\$902.36)	\$2,060.00	1.63%	\$2,026.36
Meeting Expenses	\$363.44	\$3,616.00	(\$3,252.56)	\$6,975.62	\$12,581.00	(\$5,605.38)	\$30,200.00	23.10%	\$23,224.38
Mileage Reimbursements	\$0.00	\$1,150.00	(\$1,150.00)	\$1,084.69	\$4,620.00	(\$3,535.31)	\$10,690.00	10.15%	\$9,605.31
Office Supplies	\$2,437.30	\$2,035.00	\$402.30	\$9,768.12	\$10,353.00	(\$584.88)	\$17,620.00	55.44%	\$7,851.88
Oil & Lubricants	\$2,067.61	\$2,050.00	\$17.61	\$15,153.00	\$15,900.00	(\$747.00)	\$27,600.00	54.90%	\$12,447.00
Other Services	\$289.62	\$375.00	(\$85.38)	\$2,280.60	\$3,000.00	(\$719.40)	\$4,500.00	50.68%	\$2,219.40
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$18,782.13	\$118,017.00	(\$99,234.87)	\$1,117,986.00	1.68%	\$1,099,203.87
Oxygen & Gases	\$3,058.28	\$3,675.00	(\$616.72)	\$36,736.01	\$38,571.15	(\$1,835.14)	\$55,326.15	66.40%	\$18,590.14
Postage	\$1,696.40	\$2,000.00	(\$303.60)	\$16,810.38	\$17,200.00	(\$389.62)	\$25,200.00	66.71%	\$8,389.62
Printing Services	\$324.19	\$2,114.00	(\$1,789.81)	\$3,015.29	\$6,234.50	(\$3,219.21)	\$23,386.50	12.89%	\$20,371.21
Professional Fees	\$121,522.67	\$112,798.00	\$8,724.67	\$909,884.98	\$938,947.09	(\$29,062.11)	\$1,772,313.41	51.34%	\$862,428.43
Radio Repairs - Outsourced (Depot)	\$3,561.58	\$5,095.00	(\$1,533.42)	\$11,916.63	\$19,520.00	(\$7,603.37)	\$39,900.00	29.87%	\$27,983.37
Radio - Parts	\$3,722.51	\$0.00	\$3,722.51	\$44,883.62	\$45,291.00	(\$407.38)	\$57,300.00	78.33%	\$12,416.38
Radios	\$0.00	\$2,400.00	(\$2,400.00)	\$0.00	\$2,400.00	(\$2,400.00)	\$12,000.00	0.00%	\$12,000.00
Recruit/Investigate	\$1,504.97	\$3,675.00	(\$2,170.03)	\$24,775.54	\$40,320.00	(\$15,544.46)	\$56,550.00	43.81%	\$31,774.46
Rent	\$12,751.00	\$14,451.00	(\$1,700.00)	\$102,008.00	\$114,608.00	(\$12,600.00)	\$174,212.00	58.55%	\$72,204.00
Repair-Equipment	\$273.39	\$6,535.00	(\$6,261.61)	\$10,884.07	\$17,290.00	(\$6,405.93)	\$55,200.00	19.72%	\$44,315.93
Shop Tools	\$2,716.86	\$2,684.00	\$32.86	\$11,346.33	\$11,359.00	(\$12.67)	\$16,470.00	68.89%	\$5,123.67
Shop Supplies	\$3,061.23	\$10,978.00	(\$7,916.77)	\$12,001.60	\$28,199.00	(\$16,197.40)	\$54,900.00	21.86%	\$42,898.40
Small Equipment & Furniture	\$21,630.35	\$19,171.00	\$2,459.35	\$208,880.06	\$219,142.24	(\$10,262.18)	\$492,438.24	42.42%	\$283,558.18

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$1,600.95	\$3,350.00	(\$1,749.05)	\$3,350.00	47.79%	\$1,749.05
Station Supplies	\$1,131.27	\$8,196.00	(\$7,064.73)	\$38,147.16	\$48,309.00	(\$10,161.84)	\$81,096.00	47.04%	\$42,948.84
Supplemental Food	\$0.00	\$0.00	\$0.00	\$852.28	\$3,000.00	(\$2,147.72)	\$3,000.00	28.41%	\$2,147.72
Telephones-Cellular	\$11,493.73	\$11,641.00	(\$147.27)	\$110,962.61	\$93,453.00	\$17,509.61	\$140,013.00	79.25%	\$29,050.39
Telephones-Service	\$15,936.34	\$16,565.00	(\$628.66)	\$142,317.15	\$132,520.00	\$9,797.15	\$198,780.00	71.60%	\$56,462.85
Training/Related Expenses-CE	\$44,726.34	\$65,924.00	(\$21,197.66)	\$173,273.55	\$213,114.70	(\$39,841.15)	\$394,298.60	43.94%	\$221,025.05
Tuition Reimbursement	\$14,814.24	\$9,600.00	\$5,214.24	\$69,821.75	\$45,300.00	\$24,521.75	\$67,450.00	103.52%	(\$2,371.75)
Travel Expenses	\$3,641.83	\$994.00	\$2,647.83	\$6,036.15	\$4,425.00	\$1,611.15	\$8,400.00	71.86%	\$2,363.85
Uniforms	\$13,765.58	\$43,013.00	(\$29,247.42)	\$163,437.60	\$230,111.47	(\$66,673.87)	\$359,943.47	45.41%	\$196,505.87
Utilities	\$30,719.48	\$35,300.00	(\$4,580.52)	\$304,491.15	\$279,030.00	\$25,461.15	\$419,360.00	72.61%	\$114,868.85
Vehicle-Batteries	\$6,782.54	\$5,560.00	\$1,222.54	\$48,422.34	\$44,800.00	\$3,622.34	\$46,150.00	104.92%	(\$2,272.34)
Vehicle-Outside Services	\$612.00	\$480.00	\$132.00	\$7,976.43	\$7,974.00	\$2.43	\$9,600.00	83.09%	\$1,623.57
Vehicle-Parts	\$31,178.67	\$46,500.00	(\$15,321.33)	\$290,833.13	\$297,085.73	(\$6,252.60)	\$444,085.73	65.49%	\$153,252.60
Vehicle-Registration	\$108.31	\$234.00	(\$125.69)	\$1,199.16	\$1,556.00	(\$356.84)	\$2,496.00	48.04%	\$1,296.84
Vehicle-Tires	\$338.60	\$1,900.00	(\$1,561.40)	\$31,286.11	\$32,900.00	(\$1,613.89)	\$60,000.00	52.14%	\$28,713.89
Vehicle-Towing	\$300.00	\$0.00	\$300.00	\$7,022.50	\$5,400.00	\$1,622.50	\$5,400.00	130.05%	(\$1,622.50)
Worker's Compensation Insurance	(\$74.87)	\$73,771.00	(\$73,845.87)	\$268,748.52	\$221,313.00	\$47,435.52	\$295,084.00	91.08%	\$26,335.48
Total Operating Expenses	<u>\$1,047,576.16</u>	<u>\$1,150,848.00</u>	<u>(\$103,271.84)</u>	<u>\$8,075,221.99</u>	<u>\$9,082,386.11</u>	<u>(\$1,007,164.12)</u>	<u>\$15,023,314.33</u>	<u>53.75%</u>	<u>\$6,948,092.34</u>
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$382,222.79	\$382,289.00	(\$66.21)	\$2,247,015.85	\$3,058,312.00	(\$811,296.15)	\$4,587,467.00	48.98%	\$2,340,451.15
Specialty Healthcare Providers	\$241,433.37	\$314,296.00	(\$72,862.63)	\$1,776,711.63	\$2,514,368.00	(\$737,656.37)	\$3,771,551.00	47.11%	\$1,994,839.37
Total Indigent Care Expenses	<u>\$623,656.16</u>	<u>\$696,585.00</u>	<u>(\$72,928.84)</u>	<u>\$4,023,727.48</u>	<u>\$5,572,680.00</u>	<u>(\$1,548,952.52)</u>	<u>\$8,359,018.00</u>	<u>48.14%</u>	<u>\$4,335,290.52</u>
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00%	\$500,000.00
Capital Purchase - Building/Improvements	\$41,056.48	\$41,057.00	(\$0.52)	\$691,417.71	\$691,873.28	(\$455.57)	\$1,375,428.68	50.27%	\$684,010.97
Capital Purchase - Equipment	\$29,710.74	\$44,500.00	(\$14,789.26)	\$347,402.55	\$376,750.00	(\$29,347.45)	\$1,063,907.00	32.65%	\$716,504.45
Capital Purchase - Vehicles	\$0.00	\$0.00	\$0.00	\$16,171.48	\$7,910.63	\$8,260.85	\$7,910.63	204.43%	(\$8,260.85)
Total Capital Expenditures	<u>\$70,767.22</u>	<u>\$85,557.00</u>	<u>(\$14,789.78)</u>	<u>\$1,054,991.74</u>	<u>\$1,076,533.91</u>	<u>(\$21,542.17)</u>	<u>\$2,947,246.31</u>	<u>35.80%</u>	<u>\$1,892,254.57</u>
Total Expenses	<u>\$5,110,530.22</u>	<u>\$5,074,650.00</u>	<u>\$35,880.22</u>	<u>\$39,918,293.96</u>	<u>\$40,593,953.02</u>	<u>(\$675,659.06)</u>	<u>\$63,750,121.64</u>	<u>62.62%</u>	<u>\$23,831,827.68</u>

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue over Expeditures	(\$3,199,984.91)	(\$3,125,512.00)	(\$74,472.91)	\$12,560,064.68	\$10,009,154.98	\$2,550,909.70	(\$5,547,914.64)	(226.39%)	(\$18,107,979.32)

Montgomery County Hospital District

Balance Sheet

As of May 31, 2021

Fund 10
05/31/2021

ASSETS

Cash and Equivalents

10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$2,953,962.45
10-000-12400	Investments-MMA-BS	\$2,043,073.70
10-000-12500	Investments-MMDA-BS	\$5,111,893.85
10-000-13100	Texpool-District-BS	\$5,966,531.59
10-000-13300	Investments-WF Bank-BS	\$15,685,428.08
10-000-13400	Texstar Investment Pool-BS	\$5,955,279.28
10-000-13500	Investments - BS	\$14,071,286.49

Total Cash and Equivalents		<u>\$51,789,405.44</u>
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Receivables

10-000-14100	A/R-EMS Billings-BS	\$7,784,978.24
10-000-14200	Allowance for Bad Debts-BS	(\$2,481,201.10)
10-000-14300	A/R-Other-BS	\$1,860,039.06
10-000-14305	A/R Employee-BS	\$6,512.34
10-000-14525	Receivable from Component Unit-BS	\$119,009.64
10-000-14700	Taxes Receivable-BS	\$1,737,357.43
10-000-14750	Allowance for bad debt-tax rev-BS	(\$283,898.16)

Total Receivables		<u>\$8,742,797.45</u>
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Other Assets

10-000-14900	Prepaid Expenses-BS	\$179,785.27
10-000-15000	Inventory-BS	\$926,513.14

Total Other Assets		<u>\$1,106,298.41</u>
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TOTAL ASSETS

\$61,638,501.30

LIABILITIES

Current Liabilities

10-000-20500	Accounts Payable-BS	\$442,221.59
10-000-20600	Accounts Payable-Other-BS	\$6,218.69
10-000-21000	Accrued Expenditures-BS	\$2,309,211.15
10-000-21400	Accrued Payroll-BS	\$764,385.56
10-000-21525	P/R-United Way Deductions-BS	\$5,184.44
10-000-21585	P/R-Flexible Spending-BS-BS	\$2,326.07
10-000-21590	P/R-Premium Cancer/Accident-BS	\$43.21
10-000-21595	P/R-Health Savings-BS-BS	(\$8,744.29)
10-000-21650	TCDRS Defined Benefit Plan-BS	\$356,782.14

Total Current Liabilities		<u>\$3,877,628.56</u>
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Deferred Liabilities

10-000-23000	Deferred Tax Revenue-BS	\$1,453,459.27
10-000-23200	Deferred Revenue-BS	\$379,634.18

Total Deferred Liabilities		<u>\$1,833,093.45</u>
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Montgomery County Hospital District

Balance Sheet

As of May 31, 2021

		Fund 10
		05/31/2021
TOTAL LIABILITIES		\$5,710,722.01
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$3,373,752.67
10-000-30400	Nonspendable - Inventory-BS	\$926,513.14
10-000-30700	Nonspendable - Prepaids-BS	\$179,785.27
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$36,947,728.21
TOTAL CAPITAL		\$55,927,779.29
TOTAL LIABILITIES AND CAPITAL		\$61,638,501.30

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$195,233.73	\$248,615.00	(\$53,381.27)	\$35,771,629.59	\$35,701,000.00	\$70,629.59	\$36,098,667.00	99.09%	\$327,037.41
Delinquent Tax Revenue	\$18,631.69	\$25,219.00	(\$6,587.31)	\$230,160.53	\$319,413.00	(\$89,252.47)	\$405,651.00	56.74%	\$175,490.47
Penalties and Interest	\$29,086.59	\$36,393.00	(\$7,306.41)	\$213,537.72	\$231,783.00	(\$18,245.28)	\$324,343.00	65.84%	\$110,805.28
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$10,966.59	\$0.00	\$10,966.59	\$0.00	0.00%	(\$10,966.59)
Total Tax Revenue	\$242,952.01	\$310,227.00	(\$67,274.99)	\$36,226,294.43	\$36,252,196.00	(\$25,901.57)	\$36,828,661.00	98.36%	\$602,366.57
EMS Net Revenue									
Advanced Life Support Revenue	\$2,957,944.79	\$2,299,529.00	\$658,415.79	\$22,565,005.04	\$17,921,020.00	\$4,643,985.04	\$26,970,122.00	83.67%	\$4,405,116.96
Basic Life Support Revenue	\$688,710.63	\$408,233.00	\$280,477.63	\$4,646,569.38	\$3,183,670.00	\$1,462,899.38	\$4,790,530.00	96.99%	\$143,960.62
Transfer Service Fees	\$3,783.73	\$61,845.00	(\$58,061.27)	\$132,385.77	\$486,780.00	(\$354,394.23)	\$730,170.00	18.13%	\$597,784.23
Non-Transport Fees	\$16,375.00	\$28,859.00	(\$12,484.00)	\$173,261.98	\$224,899.00	(\$51,637.02)	\$338,509.00	51.18%	\$165,247.02
Contractual Allowance	(\$1,217,472.10)	(\$744,686.00)	(\$472,786.10)	(\$9,449,569.86)	(\$5,805,677.00)	(\$3,643,892.86)	(\$8,736,283.00)	108.16%	\$713,286.86
Provision for Bad Debt	(\$996,049.11)	(\$728,528.00)	(\$267,521.11)	(\$6,757,803.41)	(\$5,679,555.00)	(\$1,078,248.41)	(\$8,546,575.00)	79.07%	(\$1,788,771.59)
Recovery of Bad Debt - EMS	\$11,923.29	\$22,140.00	(\$10,216.71)	\$97,552.28	\$172,580.00	(\$75,027.72)	\$259,708.00	37.56%	\$162,155.72
Total EMS Net Revenue	\$1,465,216.23	\$1,347,392.00	\$117,824.23	\$11,407,401.18	\$10,503,717.00	\$903,684.18	\$15,806,181.00	72.17%	\$4,398,779.82
Other Revenue									
Investment Income - MCHD	\$8,315.26	\$6,849.00	\$1,466.26	\$107,784.29	\$53,905.00	\$53,879.29	\$76,216.00	141.42%	(\$31,568.29)
Interest Income	\$896.67	\$785.00	\$111.67	\$6,733.71	\$6,589.00	\$144.71	\$9,620.00	70.00%	\$2,886.29
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$728,945.43	\$600,000.00	\$128,945.43	\$600,000.00	121.49%	(\$128,945.43)
Weyland Bldg. Land Lease	\$0.00	\$0.00	\$0.00	\$16,531.02	\$16,532.00	(\$0.98)	\$33,064.00	50.00%	\$16,532.98
Miscellaneous Income	\$6,592.44	\$4,400.00	\$2,192.44	\$794,439.90	\$62,000.00	\$732,439.90	\$207,610.00	382.66%	(\$586,829.90)
Rx Discount Card Royalties	\$62.50	\$80.00	(\$17.50)	\$500.00	\$640.00	(\$140.00)	\$960.00	52.08%	\$460.00
Tenant Rent Income	\$9,298.42	\$9,198.00	\$100.42	\$74,387.36	\$73,588.00	\$799.36	\$110,383.00	67.39%	\$35,995.64
P.A. Processing Fees	\$0.00	\$150.00	(\$150.00)	\$0.00	\$1,200.00	(\$1,200.00)	\$1,800.00	0.00%	\$1,800.00
Contract Revenue (Net)	\$0.00	\$0.00	\$0.00	\$168,114.10	\$162,376.00	\$5,738.10	\$162,376.00	103.53%	(\$5,738.10)
1115 Waiver - Paramedicine	\$13,500.00	\$120,000.00	(\$106,500.00)	\$914,700.00	\$960,000.00	(\$45,300.00)	\$1,440,000.00	63.52%	\$525,300.00
Education/Training Revenue	(\$700.00)	\$4,500.00	(\$5,200.00)	\$140,221.09	\$177,050.00	(\$36,828.91)	\$219,000.00	64.03%	\$78,778.91
Stand-By Fees	\$300.00	\$1,563.00	(\$1,263.00)	\$36,150.00	\$12,500.00	\$23,650.00	\$18,750.00	192.80%	(\$17,400.00)

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00%	\$30,000.00
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$498,657.00	\$498,657.00	\$0.00	\$498,657.00	100.00%	\$0.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$66,666.64	\$66,666.00	\$0.64	\$100,000.00	66.67%	\$33,333.36
Employee Medical Premiums	\$102,440.87	\$92,174.00	\$10,266.87	\$824,571.06	\$787,404.00	\$37,167.06	\$1,198,262.00	68.81%	\$373,690.94
Dispatch Fees	\$9,744.00	\$7,000.00	\$2,744.00	\$77,439.00	\$56,000.00	\$21,439.00	\$222,500.00	34.80%	\$145,061.00
MDC Revenue - First Responders	\$0.00	\$2,900.00	(\$2,900.00)	\$84,037.50	\$45,400.00	\$38,637.50	\$57,000.00	147.43%	(\$27,037.50)
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,152.96	\$10,153.00	(\$0.04)	\$80,906.90	\$80,918.00	(\$11.10)	\$121,640.00	66.51%	\$40,733.10
Tower Contract Revenue	\$23,335.62	\$23,434.00	(\$98.38)	\$185,003.03	\$185,770.00	(\$766.97)	\$279,527.00	66.18%	\$94,523.97
Gain/Loss on Sale of Assets	\$10,105.00	\$0.00	\$10,105.00	\$38,875.00	\$0.00	\$38,875.00	\$0.00	0.00%	(\$38,875.00)
Total Other Revenue	<u>\$202,377.07</u>	<u>\$291,519.00</u>	<u>(\$89,141.93)</u>	<u>\$4,844,663.03</u>	<u>\$3,847,195.00</u>	<u>\$997,468.03</u>	<u>\$5,567,365.00</u>	<u>87.02%</u>	<u>\$722,701.97</u>
Total Revenues	<u>\$1,910,545.31</u>	<u>\$1,949,138.00</u>	<u>(\$38,592.69)</u>	<u>\$52,478,358.64</u>	<u>\$50,603,108.00</u>	<u>\$1,875,250.64</u>	<u>\$58,202,207.00</u>	<u>90.17%</u>	<u>\$5,723,848.36</u>
Expenses									
Payroll Expenses									
Regular Pay	\$1,978,487.48	\$1,927,064.00	\$51,423.48	\$15,162,201.64	\$15,202,906.00	(\$40,704.36)	\$22,897,677.00	66.22%	\$7,735,475.36
Overtime Pay	\$264,346.83	\$228,766.00	\$35,580.83	\$2,302,984.72	\$1,791,856.00	\$511,128.72	\$2,651,181.00	86.87%	\$348,196.28
Paid Time Off	\$213,107.49	\$210,115.00	\$2,992.49	\$2,029,225.98	\$1,628,731.00	\$400,494.98	\$2,530,988.00	80.18%	\$501,762.02
Stipend Pay	\$13,542.24	\$12,964.00	\$578.24	\$443,042.60	\$103,712.00	\$339,330.60	\$155,578.00	284.77%	(\$287,464.60)
Payroll Taxes	\$179,677.38	\$176,038.00	\$3,639.38	\$1,450,880.94	\$1,385,819.00	\$65,061.94	\$2,089,429.00	69.44%	\$638,548.06
TCDRS Plan	\$160,900.33	\$155,582.00	\$5,318.33	\$1,303,619.91	\$1,224,765.00	\$78,854.91	\$1,846,602.00	70.60%	\$542,982.09
Health & Dental	\$45,168.36	\$56,446.00	(\$11,277.64)	\$546,160.31	\$576,074.00	(\$29,913.69)	\$801,858.00	68.11%	\$255,697.69
Health Insurance Claims	\$406,799.43	\$310,703.00	\$96,096.43	\$3,019,888.98	\$2,441,239.00	\$578,649.98	\$3,684,051.00	81.97%	\$664,162.02
Health Insurance Admin Fees	\$106,501.14	\$63,982.00	\$42,519.14	\$506,347.67	\$507,251.00	(\$903.33)	\$763,179.00	66.35%	\$256,831.33
Total Payroll Expenses	<u>\$3,368,530.68</u>	<u>\$3,141,660.00</u>	<u>\$226,870.68</u>	<u>\$26,764,352.75</u>	<u>\$24,862,353.00</u>	<u>\$1,901,999.75</u>	<u>\$37,420,543.00</u>	<u>71.52%</u>	<u>\$10,656,190.25</u>
Operating Expenses									
Unemployment Expense	\$1,199.00	\$1,000.00	\$199.00	\$15,618.40	\$8,000.00	\$7,618.40	\$12,000.00	130.15%	(\$3,618.40)
Accident Repair	\$67.09	\$800.00	(\$732.91)	\$28,287.77	\$28,300.00	(\$12.23)	\$30,000.00	94.29%	\$1,712.23

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Accounting/Auditing Fees	\$5,400.00	\$5,400.00	\$0.00	\$40,900.00	\$40,900.00	\$0.00	\$45,900.00	89.11%	\$5,000.00
Advertising	\$0.00	\$500.00	(\$500.00)	\$2,841.90	\$2,450.00	\$391.90	\$10,580.00	26.86%	\$7,738.10
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	(\$207,774.00)	\$207,774.00	0.00%	\$207,774.00
Bank Charges	\$0.00	\$425.00	(\$425.00)	\$360.48	\$3,400.00	(\$3,039.52)	\$5,100.00	7.07%	\$4,739.52
Credit Card Processing Fee	\$4,045.13	\$3,235.00	\$810.13	\$14,719.85	\$14,555.00	\$164.85	\$21,512.00	68.43%	\$6,792.15
Bio-Waste Removal	\$3,493.08	\$3,046.00	\$447.08	\$23,334.46	\$25,118.00	(\$1,783.54)	\$37,552.00	62.14%	\$14,217.54
Books/Materials	\$4,647.15	\$11,253.00	(\$6,605.85)	\$32,143.16	\$106,653.00	(\$74,509.84)	\$195,890.00	16.41%	\$163,746.84
Business Licenses	\$821.64	\$1,226.00	(\$404.36)	\$8,783.93	\$13,060.00	(\$4,276.07)	\$28,934.00	30.36%	\$20,150.07
Capital Lease Expense	\$19,371.34	\$20,459.00	(\$1,087.66)	\$149,122.30	\$162,426.00	(\$13,303.70)	\$191,528.00	77.86%	\$42,405.70
Collection Fees	\$2,631.60	\$8,927.00	(\$6,295.40)	\$32,149.12	\$57,289.00	(\$25,139.88)	\$93,000.00	34.57%	\$60,850.88
Community Education	\$0.00	\$983.00	(\$983.00)	\$2,525.15	\$8,150.62	(\$5,625.47)	\$15,534.62	16.26%	\$13,009.47
Computer Maintenance	\$0.00	\$0.00	\$0.00	\$375,065.51	\$381,550.00	(\$6,484.49)	\$479,750.00	78.18%	\$104,684.49
Computer Software	\$130,021.81	\$119,264.00	\$10,757.81	\$699,636.14	\$737,589.00	(\$37,952.86)	\$1,158,090.00	60.41%	\$458,453.86
Computer Software - MDC First Responder	\$0.00	\$800.00	(\$800.00)	\$33,822.52	\$36,600.00	(\$2,777.48)	\$55,200.00	61.27%	\$21,377.48
Computer Supplies/Non-Cap.	\$2,103.62	\$2,538.00	(\$434.38)	\$21,654.10	\$25,941.00	(\$4,286.90)	\$42,265.00	51.23%	\$20,610.90
Conferences - Fees, Travel, & Meals	\$1,085.00	\$0.00	\$1,085.00	\$6,247.00	\$30,738.00	(\$24,491.00)	\$48,438.00	12.90%	\$42,191.00
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$145,969.32	\$144,414.00	\$1,555.32	\$288,828.00	50.54%	\$142,858.68
Contractual Obligations- Tax Collector Assessm	\$84.21	\$7,844.00	(\$7,759.79)	\$95,158.30	\$62,752.00	\$32,406.30	\$94,125.00	101.10%	(\$1,033.30)
Contractual Obligations- Other	\$24,820.05	\$29,846.00	(\$5,025.95)	\$174,989.05	\$203,472.00	(\$28,482.95)	\$301,260.00	58.09%	\$126,270.95
Customer Property Damage	\$194.84	\$1,788.00	(\$1,593.16)	\$2,189.15	\$5,493.00	(\$3,303.85)	\$12,850.00	17.04%	\$10,660.85
Customer Relations	\$5,603.00	\$7,900.00	(\$2,297.00)	\$39,883.12	\$47,600.00	(\$7,716.88)	\$72,800.00	54.78%	\$32,916.88
Damages/Uninsured Portion	\$2,505.85	\$0.00	\$2,505.85	\$20,250.50	\$7,766.70	\$12,483.80	\$7,766.70	260.73%	(\$12,483.80)
Disposable Linen	\$6,373.33	\$8,550.00	(\$2,176.67)	\$39,108.54	\$48,720.00	(\$9,611.46)	\$82,920.00	47.16%	\$43,811.46
Disposable Medical Supplies	\$109,454.42	\$118,081.00	(\$8,626.58)	\$746,024.37	\$784,782.48	(\$38,758.11)	\$1,177,106.48	63.38%	\$431,082.11
Drug Supplies	\$13,637.69	\$26,440.00	(\$12,802.31)	\$179,111.41	\$201,628.02	(\$22,516.61)	\$307,388.02	58.27%	\$128,276.61
Dues/Subscriptions	\$1,537.46	\$3,359.00	(\$1,821.54)	\$46,245.92	\$51,471.00	(\$5,225.08)	\$61,783.00	74.85%	\$15,537.08
Durable Medical Equipment	\$7,054.70	\$39,621.00	(\$32,566.30)	\$122,250.83	\$258,076.50	(\$135,825.67)	\$417,360.50	29.29%	\$295,109.67
Employee Health\Wellness	\$498.19	\$1,113.00	(\$614.81)	\$15,003.08	\$20,738.00	(\$5,734.92)	\$25,186.00	59.57%	\$10,182.92
Employee Recognition	\$15,865.39	\$20,391.00	(\$4,525.61)	\$75,597.28	\$94,666.06	(\$19,068.78)	\$111,467.06	67.82%	\$35,869.78
Equipment Rental	\$2,906.87	\$2,491.00	\$415.87	\$7,187.19	\$7,917.00	(\$729.81)	\$14,100.00	50.97%	\$6,912.81
Fluids & Additives - Auto	\$2,918.79	\$2,405.00	\$513.79	\$16,530.97	\$16,025.50	\$505.47	\$18,146.50	91.10%	\$1,615.53

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Fuel - Auto	\$62,947.81	\$59,361.00	\$3,586.81	\$350,705.26	\$441,888.00	(\$91,182.74)	\$679,336.00	51.62%	\$328,630.74
Fuel - Non-Auto	\$0.00	\$800.00	(\$800.00)	\$0.00	\$800.00	(\$800.00)	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$212.25	\$146.00	\$66.25	\$1,335.75	\$1,334.00	\$1.75	\$1,920.00	69.57%	\$584.25
Insurance	\$177,380.89	\$52,349.00	\$125,031.89	\$454,949.34	\$448,297.00	\$6,652.34	\$656,975.00	69.25%	\$202,025.66
Interest Expense	\$399.03	\$548.00	(\$148.97)	\$3,153.18	\$5,651.00	(\$2,497.82)	\$7,513.00	41.97%	\$4,359.82
Laundry Service & Purchase	\$137.08	\$153.00	(\$15.92)	\$1,109.08	\$1,186.00	(\$76.92)	\$1,800.00	61.62%	\$690.92
Leases/Contracts	\$5,106.21	\$5,595.00	(\$488.79)	\$40,878.79	\$44,760.00	(\$3,881.21)	\$77,440.00	52.79%	\$36,561.21
Legal Fees	\$14,177.25	\$10,570.00	\$3,607.25	\$79,848.01	\$84,440.00	(\$4,591.99)	\$126,725.00	63.01%	\$46,876.99
Maintenance & Repairs-Buildings	\$55,152.05	\$46,500.00	\$8,652.05	\$283,767.16	\$273,772.35	\$9,994.81	\$370,842.35	76.52%	\$87,075.19
Maintenance- Equipment	(\$748.25)	\$452.00	(\$1,200.25)	\$468,331.50	\$517,352.00	(\$49,020.50)	\$708,464.00	66.11%	\$240,132.50
Management Fees	\$7,949.42	\$9,928.00	(\$1,978.58)	\$64,784.25	\$88,759.00	(\$23,974.75)	\$131,805.00	49.15%	\$67,020.75
Meals - Business and Travel	\$65.71	\$281.00	(\$215.29)	\$33.64	\$936.00	(\$902.36)	\$2,060.00	1.63%	\$2,026.36
Meeting Expenses	\$363.44	\$3,616.00	(\$3,252.56)	\$6,975.62	\$12,581.00	(\$5,605.38)	\$30,200.00	23.10%	\$23,224.38
Mileage Reimbursements	\$0.00	\$1,150.00	(\$1,150.00)	\$1,084.69	\$4,620.00	(\$3,535.31)	\$10,690.00	10.15%	\$9,605.31
Office Supplies	\$2,437.30	\$2,035.00	\$402.30	\$9,768.12	\$10,353.00	(\$584.88)	\$17,620.00	55.44%	\$7,851.88
Oil & Lubricants	\$2,067.61	\$2,050.00	\$17.61	\$15,153.00	\$15,900.00	(\$747.00)	\$27,600.00	54.90%	\$12,447.00
Other Services	\$289.62	\$375.00	(\$85.38)	\$2,280.60	\$3,000.00	(\$719.40)	\$4,500.00	50.68%	\$2,219.40
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$18,782.13	\$118,017.00	(\$99,234.87)	\$1,117,986.00	1.68%	\$1,099,203.87
Oxygen & Gases	\$3,058.28	\$3,675.00	(\$616.72)	\$36,736.01	\$38,571.15	(\$1,835.14)	\$55,326.15	66.40%	\$18,590.14
Postage	\$1,696.40	\$2,000.00	(\$303.60)	\$16,810.38	\$17,200.00	(\$389.62)	\$25,200.00	66.71%	\$8,389.62
Printing Services	\$324.19	\$2,114.00	(\$1,789.81)	\$3,015.29	\$6,234.50	(\$3,219.21)	\$23,386.50	12.89%	\$20,371.21
Professional Fees	\$121,522.67	\$112,798.00	\$8,724.67	\$909,884.98	\$938,947.09	(\$29,062.11)	\$1,772,313.41	51.34%	\$862,428.43
Radio Repairs - Outsourced (Depot)	\$3,561.58	\$5,095.00	(\$1,533.42)	\$11,916.63	\$19,520.00	(\$7,603.37)	\$39,900.00	29.87%	\$27,983.37
Radio - Parts	\$3,722.51	\$0.00	\$3,722.51	\$44,883.62	\$45,291.00	(\$407.38)	\$57,300.00	78.33%	\$12,416.38
Radios	\$0.00	\$2,400.00	(\$2,400.00)	\$0.00	\$2,400.00	(\$2,400.00)	\$12,000.00	0.00%	\$12,000.00
Recruit/Investigate	\$1,504.97	\$3,675.00	(\$2,170.03)	\$24,775.54	\$40,320.00	(\$15,544.46)	\$56,550.00	43.81%	\$31,774.46
Rent	\$12,751.00	\$14,451.00	(\$1,700.00)	\$102,008.00	\$114,608.00	(\$12,600.00)	\$174,212.00	58.55%	\$72,204.00
Repair-Equipment	\$273.39	\$6,535.00	(\$6,261.61)	\$10,884.07	\$17,290.00	(\$6,405.93)	\$55,200.00	19.72%	\$44,315.93
Shop Tools	\$2,716.86	\$2,684.00	\$32.86	\$11,346.33	\$11,359.00	(\$12.67)	\$16,470.00	68.89%	\$5,123.67
Shop Supplies	\$3,061.23	\$10,978.00	(\$7,916.77)	\$12,001.60	\$28,199.00	(\$16,197.40)	\$54,900.00	21.86%	\$42,898.40
Small Equipment & Furniture	\$21,630.35	\$19,171.00	\$2,459.35	\$208,880.06	\$219,142.24	(\$10,262.18)	\$492,438.24	42.42%	\$283,558.18

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$1,600.95	\$3,350.00	(\$1,749.05)	\$3,350.00	47.79%	\$1,749.05
Station Supplies	\$1,131.27	\$8,196.00	(\$7,064.73)	\$38,147.16	\$48,309.00	(\$10,161.84)	\$81,096.00	47.04%	\$42,948.84
Supplemental Food	\$0.00	\$0.00	\$0.00	\$852.28	\$3,000.00	(\$2,147.72)	\$3,000.00	28.41%	\$2,147.72
Telephones-Cellular	\$11,493.73	\$11,641.00	(\$147.27)	\$110,962.61	\$93,453.00	\$17,509.61	\$140,013.00	79.25%	\$29,050.39
Telephones-Service	\$15,936.34	\$16,565.00	(\$628.66)	\$142,317.15	\$132,520.00	\$9,797.15	\$198,780.00	71.60%	\$56,462.85
Training/Related Expenses-CE	\$44,726.34	\$65,924.00	(\$21,197.66)	\$173,273.55	\$213,114.70	(\$39,841.15)	\$394,298.60	43.94%	\$221,025.05
Tuition Reimbursement	\$14,814.24	\$9,600.00	\$5,214.24	\$69,821.75	\$45,300.00	\$24,521.75	\$67,450.00	103.52%	(\$2,371.75)
Travel Expenses	\$3,641.83	\$994.00	\$2,647.83	\$6,036.15	\$4,425.00	\$1,611.15	\$8,400.00	71.86%	\$2,363.85
Uniforms	\$13,765.58	\$43,013.00	(\$29,247.42)	\$163,437.60	\$230,111.47	(\$66,673.87)	\$359,943.47	45.41%	\$196,505.87
Utilities	\$30,719.48	\$35,300.00	(\$4,580.52)	\$304,491.15	\$279,030.00	\$25,461.15	\$419,360.00	72.61%	\$114,868.85
Vehicle-Batteries	\$6,782.54	\$5,560.00	\$1,222.54	\$48,422.34	\$44,800.00	\$3,622.34	\$46,150.00	104.92%	(\$2,272.34)
Vehicle-Outside Services	\$612.00	\$480.00	\$132.00	\$7,976.43	\$7,974.00	\$2.43	\$9,600.00	83.09%	\$1,623.57
Vehicle-Parts	\$31,178.67	\$46,500.00	(\$15,321.33)	\$290,833.13	\$297,085.73	(\$6,252.60)	\$444,085.73	65.49%	\$153,252.60
Vehicle-Registration	\$108.31	\$234.00	(\$125.69)	\$1,199.16	\$1,556.00	(\$356.84)	\$2,496.00	48.04%	\$1,296.84
Vehicle-Tires	\$338.60	\$1,900.00	(\$1,561.40)	\$31,286.11	\$32,900.00	(\$1,613.89)	\$60,000.00	52.14%	\$28,713.89
Vehicle-Towing	\$300.00	\$0.00	\$300.00	\$7,022.50	\$5,400.00	\$1,622.50	\$5,400.00	130.05%	(\$1,622.50)
Worker's Compensation Insurance	(\$74.87)	\$73,771.00	(\$73,845.87)	\$268,748.52	\$221,313.00	\$47,435.52	\$295,084.00	91.08%	\$26,335.48
Total Operating Expenses	<u>\$1,047,576.16</u>	<u>\$1,150,848.00</u>	<u>(\$103,271.84)</u>	<u>\$8,075,221.99</u>	<u>\$9,082,386.11</u>	<u>(\$1,007,164.12)</u>	<u>\$15,023,314.33</u>	<u>53.75%</u>	<u>\$6,948,092.34</u>
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$382,222.79	\$382,289.00	(\$66.21)	\$2,247,015.85	\$3,058,312.00	(\$811,296.15)	\$4,587,467.00	48.98%	\$2,340,451.15
Specialty Healthcare Providers	\$241,433.37	\$314,296.00	(\$72,862.63)	\$1,776,711.63	\$2,514,368.00	(\$737,656.37)	\$3,771,551.00	47.11%	\$1,994,839.37
Total Indigent Care Expenses	<u>\$623,656.16</u>	<u>\$696,585.00</u>	<u>(\$72,928.84)</u>	<u>\$4,023,727.48</u>	<u>\$5,572,680.00</u>	<u>(\$1,548,952.52)</u>	<u>\$8,359,018.00</u>	<u>48.14%</u>	<u>\$4,335,290.52</u>
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00%	\$500,000.00
Capital Purchase - Building/Improvements	\$41,056.48	\$41,057.00	(\$0.52)	\$691,417.71	\$691,873.28	(\$455.57)	\$1,375,428.68	50.27%	\$684,010.97
Capital Purchase - Equipment	\$29,710.74	\$44,500.00	(\$14,789.26)	\$347,402.55	\$376,750.00	(\$29,347.45)	\$1,063,907.00	32.65%	\$716,504.45
Capital Purchase - Vehicles	\$0.00	\$0.00	\$0.00	\$16,171.48	\$7,910.63	\$8,260.85	\$7,910.63	204.43%	(\$8,260.85)
Total Capital Expenditures	<u>\$70,767.22</u>	<u>\$85,557.00</u>	<u>(\$14,789.78)</u>	<u>\$1,054,991.74</u>	<u>\$1,076,533.91</u>	<u>(\$21,542.17)</u>	<u>\$2,947,246.31</u>	<u>35.80%</u>	<u>\$1,892,254.57</u>
Total Expenses	<u>\$5,110,530.22</u>	<u>\$5,074,650.00</u>	<u>\$35,880.22</u>	<u>\$39,918,293.96</u>	<u>\$40,593,953.02</u>	<u>(\$675,659.06)</u>	<u>\$63,750,121.64</u>	<u>62.62%</u>	<u>\$23,831,827.68</u>

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended May 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue over Expeditures	(\$3,199,984.91)	(\$3,125,512.00)	(\$74,472.91)	\$12,560,064.68	\$10,009,154.98	\$2,550,909.70	(\$5,547,914.64)	(226.39%)	(\$18,107,979.32)

AGENDA ITEM # 22

Board Mtg.: 06/22/2021

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21
A/R Balance	6,281,289	6,489,227	6,280,177	6,453,722	6,749,761	7,168,838	6,703,058	6,693,459	7,254,307	6,940,222	7,002,770	7,166,646
Total 6-Mo Charges	11,401,494	11,403,052	11,475,262	11,406,158	12,123,856	12,154,695	12,602,138	12,883,313	12,933,452	13,241,929	13,763,607	13,937,078
Avg Charge / Day *	63,342	63,350	63,751	63,368	67,355	67,526	70,012	71,574	71,853	73,566	76,464	77,428
A/R Days	99	102	99	102	100	106	96	94	101	94	92	93

* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Jun-20	1,924,431	993,835	744,222	781,392	789,908	2,103,588	7,337,376	3,674,887	2,893,496
Jul-20	2,032,850	1,087,785	812,609	683,579	868,102	2,059,086	7,544,011	3,610,767	2,927,188
Aug-20	1,956,174	1,201,239	913,616	760,703	521,233	1,962,201	7,315,165	3,244,136	2,483,433
Sep-20	1,757,724	1,020,790	999,945	859,564	833,187	2,003,585	7,474,795	3,696,337	2,836,772
Oct-20	1,978,256	997,596	877,946	936,381	979,524	1,751,124	7,520,827	3,667,029	2,730,648
Nov-20	2,136,194	1,269,848	849,561	842,017	1,159,211	1,687,279	7,944,110	3,688,506	2,846,490
Dec-20	1,934,576	1,271,318	1,103,094	794,733	662,946	1,588,163	7,354,830	3,045,842	2,251,109
Jan-21	2,185,480	1,176,228	1,102,684	963,260	439,292	1,457,262	7,324,206	2,859,814	1,896,554
Feb-21	2,291,308	1,622,342	1,011,532	992,260	517,672	1,442,959	7,878,073	2,952,892	1,960,631
Mar-21	2,122,259	1,468,290	1,144,373	943,473	503,557	1,363,554	7,545,505	2,810,584	1,867,111
Apr-21	2,235,270	1,376,109	1,175,564	953,692	532,747	1,339,573	7,612,955	2,826,012	1,872,320
May-21	2,378,352	1,455,751	1,139,026	948,419	556,804	1,304,632	7,782,984	2,809,855	1,861,436

Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Jun-20	26%	14%	10%	11%	11%	29%	100%	50%	39%
Jul-20	27%	14%	11%	9%	12%	27%	100%	48%	39%
Aug-20	27%	16%	12%	10%	7%	27%	100%	44%	34%
Sep-20	24%	14%	13%	11%	11%	27%	100%	49%	38%
Oct-20	26%	13%	12%	12%	13%	23%	100%	49%	36%
Nov-20	27%	16%	11%	11%	15%	21%	100%	46%	36%
Dec-20	26%	17%	15%	11%	9%	22%	100%	41%	31%
Jan-21	30%	16%	15%	13%	6%	20%	100%	39%	26%
Feb-21	29%	21%	13%	13%	7%	18%	100%	37%	25%
Mar-21	28%	19%	15%	13%	7%	18%	100%	37%	25%
Apr-21	29%	18%	15%	13%	7%	18%	100%	37%	25%
May-21	31%	19%	15%	12%	7%	17%	100%	36%	24%

Board Mtg.: 06/22/2021

Payer Mix

Service Mix

[illegible]

AGENDA ITEM # 22

Board Mtg.: 06/22/2021

Montgomery County Hospital District Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days					\$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
Jun-20	475,847	-	-	2	(2)	228,713	475,849
Jul-20	472,522	-	-	2	(2)	997,201	472,524
Aug-20	322,352	-	-	2	(2)	475,847	322,354
Sep-20	172,363	-	-	2	(2)	472,522	172,365
Oct-20	390,339	-	-	2	(2)	322,352	390,341
Nov-20	365,412	-	-	2	(2)	172,363	365,414
Dec-20	273,140	-	-	2	(2)	390,339	273,142
Jan-21	376,475	-	-	2	(2)	365,412	376,477
Feb-21	375,347	-	-	2	(2)	273,140	375,349
Mar-21	348,921	-	-	2	(2)	376,475	348,923
Apr-21	197,666	-	-	2	(2)	197,666	197,668
May-21	442,222	-	-	2	(2)	442,222	442,224

Accounts Payable Aging by Percentage without Credits

Month	Current	Days		
		31-60	61-90	> 90
Jun-20	100%	0%	0%	0%
Jul-20	100%	0%	0%	0%
Aug-20	100%	0%	0%	0%
Sep-20	100%	0%	0%	0%
Oct-20	100%	0%	0%	0%
Nov-20	100%	0%	0%	0%
Dec-20	100%	0%	0%	0%
Jan-21	100%	0%	0%	0%
Feb-21	100%	0%	0%	0%
Mar-21	100%	0%	0%	0%
Apr-21	100%	0%	0%	0%
May-21	100%	0%	0%	0%

Agenda Item # 24

Montgomery County Hospital District
Budget Amendment - Fiscal Year Ending September 30, 2021
Supplement to the Amendment Presented to the Board on June 22, 2021

Account	Description	Total	Notes	Impact
One-Time Employee Stipend				
10-001-51400	Stipend Pay - Administration	4,000.00	Approved at March 23 BOD meeting	Increase Expense
10-001-51500	Payroll Taxes - Administration	306.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-002-51400	Stipend Pay - HCAP	12,000.00	Approved at March 23 BOD meeting	Increase Expense
10-002-51500	Payroll Taxes - HCAP	918.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-004-51400	Stipend Pay - Radio	5,000.00	Approved at March 23 BOD meeting	Increase Expense
10-004-51500	Payroll Taxes - Radio	383.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-005-51400	Stipend Pay - Accounting	7,000.00	Approved at March 23 BOD meeting	Increase Expense
10-005-51500	Payroll Taxes - Accounting	536.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-006-51400	Stipend Pay - Alarm	25,000.00	Approved at March 23 BOD meeting	Increase Expense
10-006-51500	Payroll Taxes - Alarm	1,913.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-007-51400	Stipend Pay - EMS	232,750.00	Approved at March 23 BOD meeting	Increase Expense
10-007-51500	Payroll Taxes - EMS	18,936.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-008-51400	Stipend Pay - Materials Management	7,000.00	Approved at March 23 BOD meeting	Increase Expense
10-008-51500	Payroll Taxes - Materials Management	536.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-009-51400	Stipend Pay - Clinical	5,250.00	Approved at March 23 BOD meeting	Increase Expense
10-009-51500	Payroll Taxes - Clinical	402.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-010-51400	Stipend Pay - Fleet	7,250.00	Approved at March 23 BOD meeting	Increase Expense
10-010-51500	Payroll Taxes - Fleet	555.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-011-51400	Stipend Pay - EMS Billing	15,000.00	Approved at March 23 BOD meeting	Increase Expense
10-011-51500	Payroll Taxes - EMS Billing	1,148.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-015-51400	Stipend Pay - Information Technology	6,000.00	Approved at March 23 BOD meeting	Increase Expense
10-015-51500	Payroll Taxes - Information Technology	459.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-016-51400	Stipend Pay - Facilities	4,000.00	Approved at March 23 BOD meeting	Increase Expense
10-016-51500	Payroll Taxes - Facilities	306.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-025-51400	Stipend Pay - Human Resources	3,000.00	Approved at March 23 BOD meeting	Increase Expense
10-025-51500	Payroll Taxes - Human Resources	230.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-026-51400	Stipend Pay - Records	3,000.00	Approved at March 23 BOD meeting	Increase Expense
10-026-51500	Payroll Taxes - Records	230.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-039-51400	Stipend Pay - Community Paramedicine	3,000.00	Approved at March 23 BOD meeting	Increase Expense
10-039-51500	Payroll Taxes - Community Paramedicine	230.00	Payroll taxes associated with one-time employee stipend	Increase Expense
10-045-51400	Stipend Pay - EMS Quality & Safety	5,000.00	Approved at March 23 BOD meeting	Increase Expense
10-045-51500	Payroll Taxes - EMS Quality & Safety	383.00	Payroll taxes associated with one-time employee stipend	Increase Expense
Total One-Time Employee Stipend		371,721.00		
Blinn College Paramedic Cohort Program				
10-007-51100	Regular Pay - EMS	672,517.00	Additional Payroll Expense for Seventeen Paramedic Cohorts	Increase Expense
10-007-51200	Overtime Pay - EMS	104,776.00	Additional Payroll Expense for Seventeen Paramedic Cohorts	Increase Expense
10-007-51300	Paid Time Off - EMS	55,310.00	Additional Payroll Expense for Seventeen Paramedic Cohorts	Increase Expense
10-007-51500	Payroll Taxes - EMS	62,604.00	Additional Payroll Expense for Seventeen Paramedic Cohorts	Increase Expense
10-007-51650	TCDRS Plan - EMS	54,453.00	Additional TCDRS Expense for Seventeen Paramedic Cohorts	Increase Expense
10-025-51710	Health Insurance Claims - Human Resources	184,063.00	Additional Healthcare Claim Expense for Seventeen Paramedic Cohorts	Increase Expense
Total Blinn College Paramedic Cohort Program		1,133,723.00		
Total Expense		1,505,444.00	Increase in Expenses	
Increase / (Decrease) Net Revenue over Expenses		(1,505,444.00)		
FY 2021 Budgeted Net Revenue over Expenses		(5,547,914.64)		
FY 2021 Amended Budgeted Net Revenue over Expenses		(7,053,358.64)		

AGENDA ITEM # 24

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR
INVOICES

\$2,175,555.45

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 06/22/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
ACCESS WIRELESS DATA SOLUTIONS	5/10/2021	INV-36814	109063	5/26/2021	SIERRA WIRELESS AIRLINK MP70	10-015-57750	Small Equipment & Furniture-Infor	\$3,149.93
						Totals for ACCESS WIRELESS DATA SOLUTIONS:		\$3,149.93
ACCOMTEMPS a Robert Half Company	5/10/2021	57626901	108967	5/19/2021	TEMP POSITION: RECEPTIONIST WK ENDING 05	10-025-57100	Professional Fees-Human	\$686.80
	5/3/2021	57585152	108967	5/19/2021	TEMP POSITION: RECEPTIONIST WK ENDING 04	10-025-57100	Professional Fees-Human	\$726.00
	5/17/2021	57670989	109064	5/26/2021	TEMP POSITION/RECEPTIONIST WK END 05/14/2	10-025-57100	Professional Fees-Human	\$583.89
	5/20/2021	57671281	109064	5/26/2021	TEMP POSITION/RECEPTIONIST WK END 05/14/2	10-025-57100	Professional Fees-Human	\$131.59
	Totals for ACCOMTEMPS a Robert Half Company:							\$2,128.28
ADAMS, ANDREW	5/25/2021	ADA052521	4689	5/26/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$432.00
						Totals for ADAMS, ANDREW:		\$432.00
ALLEN'S SAFE AND LOCK	5/1/2021	56828	4637	5/19/2021	SERVICE CALL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$257.50
						Totals for ALLEN'S SAFE AND LOCK:		\$257.50
ALONTI CAFE & CATERING	5/1/2021	1757814	4638	5/19/2021	PWW LUNCH 04.16.2021	10-001-56100	Meeting Expenses-Admin	\$95.08
						Totals for ALONTI CAFE & CATERING:		\$95.08
AMAZON.COM LLC	5/1/2021	736639749648	109065	5/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$880.27
	5/1/2021	455759587896	109164	6/2/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$899.70
	5/1/2021	957533468646	109065	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.95
	5/1/2021	579443394739	109065	5/26/2021	BOOKS/MATERIAL	10-009-52600	Books/Materials-Dept	\$116.25
	5/1/2021	463895978983	109065	5/26/2021	BOOKS/MATERIAL	10-015-52600	Books/Materials-Infor	\$12.90
	5/1/2021	877356388768	109065	5/26/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$134.99
	5/1/2021	453546799465	109065	5/26/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$252.31
	5/1/2021	687443594865	109065	5/26/2021	OTTERBOX CASE	10-004-57725	Shop Supplies-Radio	\$31.34
	5/1/2021	65585685433	109065	5/26/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$54.95
	5/1/2021	734496567439	109065	5/26/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$29.99
	5/1/2021	454893587658	109065	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.70
	5/1/2021	936369378789	109065	5/26/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$29.18
	5/1/2021	833538838469	109066	5/26/2021	POWER INVERTER	10-016-57750	Small Equipment & Furniture-Facil	\$159.96
	5/1/2021	439937393785	109066	5/26/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$205.23
	5/1/2021	883684364497	109066	5/26/2021	SUPPLIES	10-004-57725	Shop Supplies-Radio	\$58.11
	5/1/2021	788383536834	109066	5/26/2021	SUPPLIES	10-004-57725	Shop Supplies-Radio	\$118.92
	5/1/2021	735983633746	109066	5/26/2021	BOOKS/MATERIAL	10-005-52600	Books/Materials-Accou	\$37.49
	5/1/2021	946745683338	109164	6/2/2021	SMALL EQUIPMENT	10-006-57750	Small Equipment & Furniture-Alarm	\$459.98
	5/1/2021	934936547454	109066	5/26/2021	PRINTING AWARD	10-009-57000	Printing Services-Dept	\$32.99
	5/1/2021	993365467587	109066	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$163.15

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 06/22/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	5/1/2021	779345644396	109066	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$163.15
	5/1/2021	638433453383	109066	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$69.00
	5/1/2021	584768845944	109066	5/26/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$300.00
	5/1/2021	637558499983	109066	5/26/2021	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Facil	\$339.99
	5/1/2021	464973857634	109067	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.95
	5/1/2021	563836798483	109067	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$100.12
	5/1/2021	458898748448	109067	5/26/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$81.25
	5/1/2021	833555937954	109067	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$97.70
	5/1/2021	995777333737	109067	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	5/1/2021	435565764687	109067	5/26/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$276.12
	5/1/2021	943653946364	109067	5/26/2021	PRINTING AWARD	10-009-57000	Printing Services-Dept	\$65.98
	5/1/2021	765569397895	109067	5/26/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$331.20
	5/1/2021	848747893848	109067	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$184.95
	5/1/2021	788363599744	109067	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$90.53
	5/1/2021	435834395396	109067	5/26/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$131.99
	5/1/2021	846578394779	109068	5/26/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$99.99
	5/1/2021	977844499549	109068	5/26/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$120.00
	5/1/2021	939948347665	109068	5/26/2021	EMI QUALITY EKG ECG	10-009-58500	Training/Related Expenses-CE-Dept	\$116.25
	5/1/2021	463996466666	109068	5/26/2021	SMALL EQUIPMENT	10-045-57750	Small Equipment & Furniture-EMS Q	\$110.40
	5/1/2021	639867376358	109068	5/26/2021	IT SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$129.38
	5/1/2021	454837689636	109068	5/26/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$84.34
							Totals for AMAZON.COM LLC:	\$7,211.65
AMERICAN HEART ASSOCIATION, INC. (AHA)	5/16/2021	SCPR51204	4742	6/2/2021	BOOKS/MATERIAL	10-009-52600	Books/Materials-Dept	\$1,745.00
							Totals for AMERICAN HEART ASSOCIATION, INC. (AHA):	\$1,745.00
AMERICAN TIRE DISTRIBUTORS INC	5/19/2021	S151743949	4691	5/26/2021	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,803.40
							Totals for AMERICAN TIRE DISTRIBUTORS INC:	\$1,803.40
AMERITAS LIFE INSURANCE CORP	5/1/2021	010-48743 05.01.21	108906	5/12/2021	ACCT 010-048743-00002 VISION PREMIUMS MAY	10-025-51700	Health & Dental-Human	\$4,607.27
							Totals for AMERITAS LIFE INSURANCE CORP:	\$4,607.27
AMERITEX FIRE PROTECTION	5/4/2021	2131	4574	5/5/2021	REPLACE FIRE ALARM SYSTEM	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,845.00
	5/19/2021	2152	4692	5/26/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$297.65
	5/5/2021	2135	4692	5/26/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$357.38
	5/11/2021	2141	4692	5/26/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$587.88
	5/11/2021	2140	4692	5/26/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$587.88
							Totals for AMERITEX FIRE PROTECTION:	\$6,675.79

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AT&T (105414)	5/21/2021	7131652005 05.21.21	109165	6/2/2021	T1 ISSI 05/21/21-06/20/21	10-004-58310	Telephones-Service-Radio	\$238.71
							Totals for AT&T (105414):	\$238.71
AT&T (U-VERSE)	5/1/2021	145220893 05.01.21	108907	5/12/2021	STATION 42 05/01/21-05/31/21	10-015-58310	Telephones-Service-Infor	\$107.00
	5/11/2021	145685137 05.11.21	109069	5/26/2021	STATION 24 05/12/21-06/11/21	10-015-58310	Telephones-Service-Infor	\$123.05
	5/22/2021	150883685 05.22.21	109166	6/2/2021	STATION 45 05/23/21-06/22/21	10-015-58310	Telephones-Service-Infor	\$123.05
							Totals for AT&T (U-VERSE):	\$353.10
AT&T MOBILITY-ROC (6463)	5/23/2021	836735112X05232021	109167	6/2/2021	ACCT# 836735112	10-004-58200	Telephones-Cellular-Radio	\$96.63
	5/27/2021	87283884314X052720	109167	6/2/2021	ACCT# 287283884314 04/20/21--05/19/21	10-015-58200	Telephones-Cellular-Infor	\$185.17
							Totals for AT&T MOBILITY-ROC (6463):	\$281.80
BCBS OF TEXAS (DENTAL)	5/1/2021	123611 5.1.21 COBRA	5784	5/3/2021	BILL PERIOD: 05-01-2021 TO 06-01-2021	10-025-51700	Health & Dental-Human	\$244.48
	5/1/2021	123611 05.01.21	5785	5/3/2021	BILL PERIOD: 05-01-2021 TO 06-01-2021	10-025-51700	Health & Dental-Human	\$24,099.44
							Totals for BCBS OF TEXAS (DENTAL):	\$24,343.92
BCBS OF TEXAS (POB 731428)	5/2/2021	523322638798	5732	5/2/2021	BCBS PPO & HSA CLAIMS 04/24/2021-04/30/2021	10-025-51710	Health Insurance Claims-Human	\$104,422.82
	5/12/2021	523326320416	5745	5/12/2021	BCBS PPO & HSA CLAIMS 05/01/2021-05/07/2021	10-025-51710	Health Insurance Claims-Human	\$112,295.46
	5/16/2021	523325991555	5787	5/16/2021	BCBS PPO & HSA CLAIMS 05/08/2021-05/14/2021	10-025-51710	Health Insurance Claims-Human	\$53,153.05
	5/23/2021	523322815838	5788	5/23/2021	BCBS PPO & HSA CLAIMS 05/15/2021-05/21/2021	10-025-51710	Health Insurance Claims-Human	\$81,281.36
	5/1/2021	131648243080	5821	5/1/2021	BCBS PPO & HSA CLAIMS 03/01/2021-03/31/2021	10-025-51720	Health Insurance Admin Fees-Human	\$39,061.70
	5/30/2021	523323700908	5822	5/30/2021	BCBS PPO & HSA CLAIMS 05/22/2021-05/28/2021	10-025-51710	Health Insurance Claims-Human	\$73,231.73
							Totals for BCBS OF TEXAS (POB 731428):	\$463,446.12
BELT FED APPAREL, LLC	5/1/2021	062185	4688	5/19/2021	TEMS SHIRTS	10-042-58700	Uniforms-EMS T	\$1,130.00
							Totals for BELT FED APPAREL, LLC:	\$1,130.00
BERG, GLORIA	5/5/2021	BER050521	108835	5/5/2021	SETTLEMENT	10-025-55500	Legal Fees-Human	\$6,416.47
	5/4/2021	BER050421	108904	5/6/2021	SETTLEMENT	10-000-21400	Accrued Payroll-BS	\$853.50
							Totals for BERG, GLORIA:	\$7,269.97
BONDS JANITORIAL SERVICE	5/1/2021	851	4639	5/19/2021	JANITORIAL SERVICE FOR APRIL 2021	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$5,956.78
	5/1/2021	774	4639	5/19/2021	HOUSE CLEANING CARPET	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$200.00
	5/1/2021	850	4639	5/19/2021	EXTRA DAY CLEANING/AFTERNOON	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,935.00
							Totals for BONDS JANITORIAL SERVICE:	\$9,091.78
BOON-CHAPMAN (Prime DX)	5/1/2021	S0030005456	4693	5/26/2021	CASE MANAGEMENT/APRIL 2021 PRIMEDX FEE	10-002-55700	Management Fees-HCAP	\$7,133.17
							Totals for BOON-CHAPMAN (Prime DX):	\$7,133.17

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BOUND TREE MEDICAL, LLC	5/1/2021	84022561	4640	5/19/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,949.80
	5/1/2021	84006300	4640	5/19/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,476.90
	5/18/2021	84063590	4743	6/2/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$48.87
	5/14/2021	84060250	4743	6/2/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$379.60
	5/3/2021	84045225	4729	5/26/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$12,527.15
						10-009-54000	Drug Supplies-Dept	\$653.25
	5/5/2021	84048666	4729	5/26/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$7,047.00
						10-009-54000	Drug Supplies-Dept	\$3,322.00
						10-008-53800	Disposable Linen-Suppl	\$625.00
	5/5/2021	84048665	4729	5/26/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$257.20
	5/13/2021	84058694	4729	5/26/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$3,127.42
						10-008-53800	Disposable Linen-Suppl	\$1,098.83
						10-008-53900	Disposable Medical Supplies-Suppl	\$16,009.07
	5/27/2021	84075220	4779	6/26/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$238.99
	5/26/2021	84073642	4779	6/25/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$13,116.52
						10-008-53800	Disposable Linen-Suppl	\$2,984.70
						Totals for BOUND TREE MEDICAL, LLC:		\$64,862.30
BRADSHAW CONSULTING SERVICES, INC.	5/1/2021	8838	108972	5/19/2021	THE ADDRESSER FIRST AID KIT MAINTENANCI	10-015-53050	Computer Software-Infor	\$100.00
						Totals for BRADSHAW CONSULTING SERVICES, INC.:		\$100.00
C & R WATER SUPPLY, INC	5/17/2021	1526 05.17.2021	5823	5/17/2021	STATION 44 04/15/2-06/12/21	10-016-58800	Utilities-Facil	\$85.46
	5/17/2021	1526 05.17.2021 FEE	5824	5/17/2021	STATION 44 04/15/2-06/12/21 FEE	10-016-58800	Utilities-Facil	\$0.79
						Totals for C & R WATER SUPPLY, INC:		\$86.25
CANON FINANCIAL SERVICES, INC.	5/12/2021	26725607	4744	6/2/2021	SCHEDULE # 001-0824246-001/CONTRACT NO. DI	10-015-55400	Leases/Contracts-Infor	\$4,228.70
						Totals for CANON FINANCIAL SERVICES, INC.:		\$4,228.70
CARTER, RUSSELL	5/18/2021	CAR051821	4641	5/19/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,517.21
						Totals for CARTER, RUSSELL:		\$1,517.21
CBP EMERGENCY CARE PLLC	5/4/2021	PAT050120	4642	5/19/2021	ASSISTANT MEDICAL DIRECTOR/MD TERM ON	10-009-57100	Professional Fees-Dept	\$14,265.00
						Totals for CBP EMERGENCY CARE PLLC:		\$14,265.00
CCDS-CONROE COMMERICAL DOOR SOLUTI	5/1/2021	14749	109074	5/26/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$3,200.00
	5/6/2021	14796	109074	5/26/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,600.00
						Totals for CCDS-CONROE COMMERICAL DOOR SOLUTIONS LLC:		\$4,800.00

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CDW GOVERNMENT, INC.	5/11/2021	D034573	4694	5/26/2021	APC BACK-UPS PRO BX	10-015-57750	Small Equipment & Furniture-Infor	\$866.20
	5/1/2021	C521439	4643	5/19/2021	CISCO DIRECT FPR1K-WALL MNT	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$225.68
	5/5/2021	C742077	4694	5/26/2021	ZAGG RUGGED BOOK KEYBOARDS	10-015-57750	Small Equipment & Furniture-Infor	\$1,277.10
	5/12/2021	D038953	4694	5/26/2021	APC REPL BATT CART	10-015-57750	Small Equipment & Furniture-Infor	\$119.00
	5/13/2021	D166337	4694	5/26/2021	LVO PWRADPT BO TYPE C ADPT	10-015-57750	Small Equipment & Furniture-Infor	\$43.44
	5/3/2021	C641560	4694	5/26/2021	AIRTIME WIRED ETHERNET POE ADAPTER	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$149.00
	5/11/2021	D032365	4694	5/26/2021	IT SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$185.69
							Totals for CDW GOVERNMENT, INC.:	\$2,866.11
CENTERPOINT ENERGY (REL109)	5/4/2021	88796735 05.04.21	5746	5/19/2021	STATION 20 03/29/21-04/29/21	10-016-58800	Utilities-Facil	\$78.10
	5/1/2021	92013168 05.01.21	5747	5/17/2021	STATION 30 03/25/21-04/23/21	10-016-58800	Utilities-Facil	\$21.35
	5/3/2021	64015806066 5.3.21	5789	5/18/2021	ROBINSON TOWER 03/26/21-04/27/21	10-004-58800	Utilities-Radio	\$23.03
	5/10/2021	88589239 5.10.21	5790	5/25/2021	ADMIN 04/02/21-05/03/21	10-016-58800	Utilities-Facil	\$1,326.50
	5/12/2021	88820089 05.12.21	5791	5/27/2021	STATION 10 04.06.21-05/05/21	10-016-58800	Utilities-Facil	\$37.08
	5/12/2021	64018941639 5.12.21	5792	5/27/2021	STATION 15 04/07/21-05/05/21	10-016-58800	Utilities-Facil	\$18.75
	5/19/2021	64013049610 05.19.21	5825	6/3/2021	STATION 45 04/13/21-05/12/21	10-016-58800	Utilities-Facil	\$23.25
	5/19/2021	98116148 05.19.21	5826	6/3/2021	STATION 14 04/14/21/05/13/21	10-016-58800	Utilities-Facil	\$27.66
							Totals for CENTERPOINT ENERGY (REL109):	\$1,555.72
CENTRALSQUARE COMPANY-TRITECH SOFT	5/19/2021	319050	4745	6/2/2021	PUBLIC SAFETY PROJECT MANAGEMENT SERV	10-015-53050	Computer Software-Infor	\$2,925.00
							Totals for CENTRALSQUARE COMPANY-TRITECH SOFTWARE SYSTEMS:	\$2,925.00
CENTRELEARN SOLUTIONS, LLC	5/10/2021	INV24549	4695	5/26/2021	TSLEARN-LEARNING MANAGEMENT PLATFOR	10-009-58500	Training/Related Expenses-CE-Dept	\$6,689.59
							Totals for CENTRELEARN SOLUTIONS, LLC:	\$6,689.59
CHARTER COMMUNICATIONS/SPECTRUM BI	5/11/2021	004072340651121	5765	5/28/2021	STATION 26 05/11/21-06/10/21	10-016-58800	Utilities-Facil	\$100.47
							Totals for CHARTER COMMUNICATIONS/SPECTRUM BUSINESS:	\$100.47
CHASE PEST CONTROL, INC.	5/14/2021	25634	4696	5/26/2021	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	5/14/2021	25654	4696	5/26/2021	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	5/14/2021	25644	4696	5/26/2021	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$195.00
	5/14/2021	25645	4696	5/26/2021	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$175.00
	5/20/2021	25687	4696	5/26/2021	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	5/20/2021	25686	4696	5/26/2021	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$200.00
	5/14/2021	25646	4696	5/26/2021	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	5/21/2021	25804	4696	5/26/2021	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$95.00
	5/25/2021	25967	4782	6/24/2021	EXTERIOR SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$185.00

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							Totals for CHASE PEST CONTROL, INC.:	\$1,470.00
CITY OF SHENANDOAH	5/14/2021	JUNE 2021-037	108974	5/19/2021	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
							Totals for CITY OF SHENANDOAH:	\$1,250.00
COBURN SUPPLY COMPANY, INC.	5/7/2021	504413063	4697	5/26/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$417.71
							Totals for COBURN SUPPLY COMPANY, INC.:	\$417.71
COLONIAL LIFE	5/1/2021	E3387610 05.01.21	5748	5/7/2021	CONTROL NO. E3387610 PREMIUMS 04/02/21-04/21	10-000-21590	P/R-Premium Cancer/Accident-BS	\$7,614.48
							Totals for COLONIAL LIFE:	\$7,614.48
COLORTECH DIRECT & IMPACT PRINTING	5/1/2021	34637	4645	5/19/2021	EMS STATION MAPS	10-007-57000	Printing Services-EMS	\$267.50
	5/1/2021	34704	4644	5/19/2021	FOLDOVER NOTECARDS	10-025-57000	Printing Services-Human	\$48.16
	5/10/2021	34652	4698	5/26/2021	BUSINESS CARDS/WOOD	10-008-57000	Printing Services-Suppl	\$75.00
							Totals for COLORTECH DIRECT & IMPACT PRINTING:	\$390.66
COMCAST (POB 8587)	5/17/2021	001000096330	109169	6/2/2021	MAGNOLIA TOWER/IT 05/15/20-06/14/21	10-015-58310	Telephones-Service-Infor	\$2,155.96
							Totals for COMCAST (POB 8587):	\$2,155.96
COMCAST CORPORATION (POB 60533)	5/1/2021	2080776359 05.01.21	108975	5/19/2021	STATION 34 05/06/21-06/05/21	10-015-58310	Telephones-Service-Infor	\$189.34
	5/1/2021	2080546356 05.01.21	108976	5/19/2021	STATION 21 05/05/21-06/04/21	10-016-58800	Utilities-Facil	\$59.95
						10-015-58310	Telephones-Service-Infor	\$107.81
							Totals for COMCAST CORPORATION (POB 60533):	\$357.10
CONRAD KROLL JR dba ALWAYS BEST PLUM	5/1/2021	869	4636	5/13/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$325.00
							Totals for CONRAD KROLL JR dba ALWAYS BEST PLUMBING:	\$325.00
CONROE COURIER (THE COURIER)	5/10/2021	570511153 05.10.2021	109076	5/26/2021	CONROE COURIER THRU DATE 08/01/2021	10-001-54100	Dues/Subscriptions-Admin	\$26.00
							Totals for CONROE COURIER (THE COURIER):	\$26.00
CONROE NOON LIONS CLUB	5/1/2021	100833	4646	5/19/2021	MEMBERSHIP DUES/B.ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
							Totals for CONROE NOON LIONS CLUB:	\$55.00
CONROE TRUCK & TRAILER INC.	5/19/2021	277035-00	4699	5/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$658.95
							Totals for CONROE TRUCK & TRAILER INC.:	\$658.95
CONROE WELDING SUPPLY, INC.	5/1/2021	CT73089A	4608	5/12/2021	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$232.68
	5/1/2021	CT73089B	4608	5/12/2021	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$161.01

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	5/1/2021	R04211189	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	5/1/2021	R04211190	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	5/1/2021	R04211191	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	5/1/2021	R04211192	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	5/1/2021	R04211193	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	5/1/2021	R04211195	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	5/1/2021	R04211197	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	5/1/2021	R04211199	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	5/1/2021	R04211198	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	5/1/2021	R04211200	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	5/1/2021	R04211201	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	5/1/2021	R04211203	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	5/1/2021	R04211209	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	5/1/2021	R04211210	4701	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$50.15
	5/1/2021	R04211212	4700	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	5/1/2021	R04211760	4700	5/26/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$62.95
	5/17/2021	PS475683	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$72.24
	5/17/2021	PS475682	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$64.60
	5/17/2021	CT81526	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$188.36
	5/13/2021	CT81126	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.24
	5/12/2021	CT80866	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$108.80
	5/10/2021	PS475350	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$62.20
	5/10/2021	PS475349	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$53.36
	5/10/2021	CT80575	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$98.76
	5/3/2021	CT79678	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$98.76
	5/1/2021	CT79294	4701	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$107.00
	5/1/2021	CT79034	4702	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$96.00
	5/1/2021	C474834	4702	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$88.00
	5/1/2021	CT78540	4702	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.80
	5/1/2021	CT79060	4702	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$125.20
	5/1/2021	CT78547	4702	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.80
	5/1/2021	CT78976	4702	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.80
	5/10/2021	CT80709	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$72.24
	5/10/2021	CT80627	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$127.69
	5/10/2021	CT80597	4700	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$126.48
	5/1/2021	CT79369	4701	5/26/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$70.80
	5/3/2021	CT79701A	4700	5/26/2021	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$250.57
	5/3/2021	CT79701B	4700	5/26/2021	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$196.79

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Totals for CONROE WELDING SUPPLY, INC.:								\$3,058.28
CONSOLIDATED COMMUNICATIONS-TXU	5/21/2021	9365391160 05.21.21	109170	6/2/2021	ADMIN 05/21/21-06/20/21	10-015-58310	Telephones-Service-Infor	\$11,476.08
	5/16/2021	0009600146 05.16.21	109171	6/2/2021	ADMIN 05/16/21-06/15/21	10-015-58310	Telephones-Service-Infor	\$879.02
Totals for CONSOLIDATED COMMUNICATIONS-TXU:								\$12,355.10
CRAWFORD ELECTRIC SUPPLY COMPANY, I	5/1/2021	S010145343.001	108978	5/19/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$73.50
	5/1/2021	S010131323.001	109077	5/26/2021	18W LED LAMP	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$600.00
	5/3/2021	S010145343.002	109077	5/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$8.55
	5/1/2021	s010080171.001	109172	6/2/2021	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$525.80
Totals for CRAWFORD ELECTRIC SUPPLY COMPANY, INC.:								\$1,207.85
CROCKER, JAMES KEVIN	5/10/2021	CRO051021	4609	5/12/2021	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellness-Human	\$25.00
	Totals for CROCKER, JAMES KEVIN:							\$25.00
CROWN PAPER AND CHEMICAL	5/1/2021	140648 B/O	4703	5/26/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$115.35
	5/18/2021	141211	4746	6/2/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$460.23
Totals for CROWN PAPER AND CHEMICAL:								\$575.58
CULLIGAN OF HOUSTON	5/1/2021	1481678			CREDIT	10-016-55600	Maintenance & Repairs-Buildings-Facil	(\$3.00)
	5/1/2021	1462333	4647	5/19/2021	C SVC CONT - LEVEL 3 04/01 TO 04/30	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$299.00
	5/1/2021	1470637	4747	6/2/2021	CI SVC CONT LEVEL 3 05/01/21-05/31/21	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$299.00
Totals for CULLIGAN OF HOUSTON:								\$595.00
CULVER, KEVIN	5/27/2021	CUL052721	4748	6/2/2021	TUITION REIMBURSEMENT/SPRING 2021	10-025-58550	Tuition Reimbursement-Human	\$609.60
	Totals for CULVER, KEVIN:							\$609.60
CUMMINS SOUTHERN PLAINS LLC	5/6/2021	85-46924	108979	5/19/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,444.93
	5/1/2021	85-46241	108979	5/19/2021	MAINTENANCE AND REPAIR	10-004-57225	Radio Repair - Parts-Radio	\$1,002.30
Totals for CUMMINS SOUTHERN PLAINS LLC:								\$2,447.23
CUMMINS SOUTHERN PLAINS, LTD.	5/25/2021	85-49221	109241	6/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$586.98
	Totals for CUMMINS SOUTHERN PLAINS, LTD.:							\$586.98
DAILEY WELLS COMMUNICATION INC.	5/1/2021	21MCHD03	4648	5/19/2021	SYSTEM SUPPORT & MAINTENANCE 1-30-APRII	10-004-57100	Professional Fees-Radio	\$11,000.00
	5/18/2021	21CC032604	4749	6/2/2021	POWER SUPPLY	10-004-57225	Radio Repair - Parts-Radio	\$2,720.21
	5/1/2021	00069864	4704	5/26/2021	RADIO REPAIR S/N A4020101924	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,106.33
	5/1/2021	00069706	4704	5/26/2021	RADIO REPAIR S/N A40300015071	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$666.07

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	5/24/2021	00069050	4788	6/23/2021	RADIO REPAIR S/N 96012848	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$718.75
					Totals for DAILEY WELLS COMMUNICATION INC.:			\$16,211.36
DARDEN FOWLER & CREIGHTON	5/1/2021	21192	4705	5/26/2021	PROFESSIONAL SERVICES FOR APRIL 2021	10-001-55500	Legal Fees-Admin	\$1,935.00
					Totals for DARDEN FOWLER & CREIGHTON:			\$1,935.00
DARST, THOMAS J	5/10/2021	DAR051021	4610	5/12/2021	TUITION REIMBURSEMENT/SPRING 2021	10-025-58550	Tuition Reimbursement-Human	\$1,188.80
					Totals for DARST, THOMAS J:			\$1,188.80
DAVENPORT, RYAN	5/24/2021	DAV052421	4706	5/26/2021	PARAMEDIC OFFICER CREDENTIALING	10-007-58500	Training/Related Expenses-CE-EMS	\$475.00
					Totals for DAVENPORT, RYAN:			\$475.00
DEARBORN NATIONAL LIFE INS CO KNOWN	5/1/2021	F021753 05.01.21	5793	5/3/2021	LIFE/DISABILITY 05/01/21-05/31/21	10-025-51700	Health & Dental-Human	\$28,313.36
					Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS:			\$28,313.36
DELTA T EQUIPMENT INC.	5/27/2021	96316	109243	6/26/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,635.00
					Totals for DELTA T EQUIPMENT INC.:			\$4,635.00
DEMONTROND	5/3/2021	24846	108980	5/19/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$32.80
	5/10/2021	25201	109079	5/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,655.52
	5/4/2021	24908	108980	5/19/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$27.40
	5/4/2021	24889	108980	5/19/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,886.90
						10-010-54550	Fluids & Additives - Auto-Fleet	\$106.40
	5/13/2021	25497	109079	5/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,488.22
	5/17/2021	25718	109174	6/2/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$58.74
	5/19/2021	25833	109174	6/2/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,070.26
	5/20/2021	25864	109174	6/2/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$200.26
	5/25/2021	26139	109244	6/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,927.41
	5/27/2021	26431	109244	6/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,050.80
	5/25/2021	26208	109244	6/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,276.50
	5/26/2021	26296	109244	6/25/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,131.13
	5/27/2021	26407	109244	6/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,165.27
					Totals for DEMONTROND:			\$32,077.61
DOCUNAV SOLUTIONS	5/11/2021	43445	4707	5/26/2021	PROFESSIONAL SERVICES/DOCUNAV	10-015-57100	Professional Fees-Infor	\$2,880.00
					Totals for DOCUNAV SOLUTIONS:			\$2,880.00
EMS SURVEY TEAM	5/13/2021	20652	4750	6/2/2021	MCHD MAILED SUVEYS-APRIL 2021	10-009-53550	Customer Relations-Dept	\$5,400.00

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Totals for EMS SURVEY TEAM:								\$5,400.00
EMSCHARTS, INC	5/7/2021	INV00084216	4751	6/2/2021	EMCHARTS GROUND CASE MAY 2021	10-009-53050	Computer Software-Dept	\$951.00
Totals for EMSCHARTS, INC:								\$951.00
ENTERGY TEXAS, LLC	5/5/2021	205005896792	5795	6/7/2021	ROBINSON TOWER 03/30/21-04/28/21	10-004-58800	Utilities-Radio	\$460.20
	5/1/2021	75006498272	5796	6/7/2021	ROBINSON TOWER 03/30/21-04/28/21	10-004-58800	Utilities-Radio	\$44.19
	5/1/2021	2023054421	5749	5/13/2021	STATION 15 04/01/21-04/21/21	10-016-58800	Utilities-Facil	\$309.24
	5/5/2021	110006550433	5797	6/7/2021	ADMIN 04/01/21-04/28/21	10-016-58800	Utilities-Facil	\$15,159.37
	5/5/2021	265005406283	5798	6/7/2021	STATION 32 04/01/21-04/30/21	10-016-58800	Utilities-Facil	\$630.97
	5/6/2021	455003895774	5799	6/7/2021	STATION 15 04/01/21-04/30/21	10-016-58800	Utilities-Facil	\$70.71
	5/7/2021	25006865551	5800	6/7/2021	STATION 14 04/02/21-05/05/21	10-016-58800	Utilities-Facil	\$299.05
	5/11/2021	50007149402	5801	6/7/2021	STATION 20 04/06/21-05/07/21	10-016-58800	Utilities-Facil	\$856.81
	5/18/2021	110006564881	5802	6/3/2021	STATION 31 04/15/21-05/14/21	10-016-58800	Utilities-Facil	\$474.21
	5/18/2021	540001493649	5803	6/7/2021	THOMPSON RD TOWER 04.12.21-05.11.21	10-004-58800	Utilities-Radio	\$632.50
	5/12/2021	50007151055	5804	5/28/2021	SPLENDOR RD TOWER 04.09.21-05.09.21	10-004-58800	Utilities-Radio	\$653.77
	5/14/2021	195006229355	5805	6/7/2021	STATION 30 04.09.21-05.10.21	10-016-58800	Utilities-Facil	\$708.73
	5/24/2021	155006139512	5827	6/9/2021	GRANGERLAND TOWER 04/21/21-05/20/21	10-004-58800	Utilities-Radio	\$768.95
	5/24/2021	140005127764	5828	6/9/2021	STATION 44 04/16/21-05/19/21	10-016-58800	Utilities-Facil	\$195.80
	5/21/2021	355004643913	5829	6/7/2021	STATION 43 04/19/21-05/14/21	10-016-58800	Utilities-Facil	\$357.32
	5/21/2021	100005306253	5830	6/7/2021	STATION 10 04/19/21-05/14/21	10-016-58800	Utilities-Facil	\$748.29
Totals for ENTERGY TEXAS, LLC:								\$22,370.11
ENTERPRISE FM TRUST dba ENTERPRISE FLE	5/5/2021	FBN4208099	4752	6/2/2021	MONTHLY LEASE CHARGE/SHOP 333/633/632	10-004-52725	Capital Lease Expense-Radio	\$688.87
						10-004-55025	Interest Expense-Radio	\$109.05
						10-008-52725	Capital Lease Expense-Mater	\$479.09
						10-008-55025	Interest Expense-Mater	\$84.55
						10-016-52725	Capital Lease Expense-Facil	\$578.93
						10-016-55025	Interest Expense-Facil	\$139.61
Totals for ENTERPRISE FM TRUST dba ENTERPRISE FLEET MGNT EXCHANGE INC.:								\$2,080.10
FENLEY & BATE, LLP	5/5/2021	FEN050521	108844	5/5/2021	SETTLEMENT	10-025-55500	Legal Fees-Human	\$5,078.53
Totals for FENLEY & BATE, LLP:								\$5,078.53
FILLMORE, ASHLEY	5/27/2021	FIL052721	4753	6/2/2021	TUITION REIMBURSEMENT/FALL 2020	10-025-58550	Tuition Reimbursement-Human	\$507.20
Totals for FILLMORE, ASHLEY:								\$507.20
FIVE STAR SEPTIC SOLUTIONS, LLC	5/8/2021	865	4649	5/19/2021	PUMP OUT 2000 GAL TANK	10-016-58800	Utilities-Facil	\$475.00

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	5/18/2021	867	4754	6/2/2021	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
							Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:	\$950.00
FRAZER, LTD.	5/5/2021	79943	4650	5/19/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$52.24
							Totals for FRAZER, LTD.:	\$52.24
GALLS, LLC dba MILLER UNIFORMS	5/1/2021	018243007	4612	5/12/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$637.87
	5/1/2021	018243008	4612	5/12/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$180.00
	5/1/2021	018243010	4612	5/12/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$224.97
	5/1/2021	017261960	4612	5/12/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$126.49
	5/1/2021	013785467	4612	5/12/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$63.98
	5/1/2021	013785462	4612	5/12/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$31.99
	5/1/2021	016939845	4612	5/12/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$45.00
	5/1/2021	017106185	4612	5/12/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$139.98
	5/1/2021	018262401	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	5/1/2021	018262402	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	5/1/2021	018262395	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	5/1/2021	018262414	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$74.99
	5/1/2021	018262398	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	5/1/2021	018262396	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	5/1/2021	018262412	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	5/1/2021	018262397	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$334.24
	5/1/2021	018262399	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$250.68
	5/1/2021	017752233	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$400.98
	5/1/2021	018076311	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	5/1/2021	017964652	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$523.48
	5/1/2021	017964655	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$508.13
	5/1/2021	018177860	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	5/1/2021	018002709	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	5/1/2021	018177839	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$175.82
	5/1/2021	018037101	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	5/1/2021	018002705	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$205.00
	5/1/2021	018144444	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	5/1/2021	018079337	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	5/1/2021	017951788	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,317.80
	5/1/2021	018262400	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	5/1/2021	018262411	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.56
	5/1/2021	017903428	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,402.97

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	5/1/2021	017903415	4652	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$161.00
	5/1/2021	018243009	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	5/1/2021	018243011	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$205.00
	5/14/2021	018177837	4651	5/19/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	5/12/2021	018346342A	4708	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$310.00
	5/12/2021	018346368	4708	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$199.99
	5/12/2021	018346358	4708	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$94.50
	5/12/2021	018346341	4708	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$438.84
	5/11/2021	018336539	4708	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$156.00
	5/11/2021	018336540	4708	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$26.12
	5/11/2021	018336556	4708	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$85.17
	5/11/2021	018336543	4708	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	5/12/2021	018346340	4708	5/26/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$347.49
	5/13/2021	018355967	4755	6/2/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$12.50
	5/19/2021	018399437	4755	6/2/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$199.99
							Totals for GALLS, LLC dba MILLER UNIFORMS:	\$10,453.25
GOLDEN, DALTON	5/25/2021	GOL052521	4709	5/26/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$432.00
							Totals for GOLDEN, DALTON:	\$432.00
GRAINGER	5/10/2021	9896676997	4710	5/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$17.70
	5/1/2021	9871044815	4653	5/19/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$180.00
	5/17/2021	9903612225	4756	6/2/2021	EQUIPMENT REPAIR	10-010-57650	Repair-Equipment-Fleet	\$17.44
	5/3/2021	9888075430	4710	5/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$256.14
							Totals for GRAINGER:	\$471.28
GRAYBAR	5/14/2021	9321493060	109175	6/2/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$469.60
							Totals for GRAYBAR:	\$469.60
GREER, NIKKI	5/24/2021	GRE052421	4712	5/26/2021	YEARLY SUBSCRIPTION & LICENSE RENEWAL	10-002-52700	Business Licenses-HCAP	\$227.64
							Totals for GREER, NIKKI:	\$227.64
GRIFFINS DOOR SERVICES LLC	5/21/2021	2021-047	4794	6/20/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$7,992.00
	5/5/2021	2021-042	4713	5/26/2021	BAY DOOR PREVENTIVE MAINTENANCE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$3,850.00
							Totals for GRIFFINS DOOR SERVICES LLC:	\$11,842.00
GUEMBES, AARON	5/10/2021	GUE051021	4614	5/12/2021	WELLNESS PROGRAM/PERSONAL TRAINER	10-025-54350	Employee Health\Wellness-Human	\$160.63
							Totals for GUEMBES, AARON:	\$160.63

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HEALTH PROMOTIONS NOW	5/1/2021	528185	4757	6/2/2021	EMS WEEK EMPLOYEE APPRECIATION	10-007-54450	Employee Recognition-EMS	\$13,191.00
							Totals for HEALTH PROMOTIONS NOW:	\$13,191.00
HEAT TRANSFER SOLUTIONS, INC.	5/12/2021	180844	109084	5/26/2021	BAS MAINTENANCE CONTRACT MAY 2021	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,072.50
	5/1/2021	177689	109084	5/26/2021	N4 UPGRADE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$12,730.00
							Totals for HEAT TRANSFER SOLUTIONS, INC.:	\$14,802.50
HENRY SCHEIN, INC.-MATRX MEDICAL	5/1/2021	93185135	108981	5/19/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,281.30
						10-008-53900	Disposable Medical Supplies-Suppl	\$2,619.64
	5/1/2021	92177567	108981	5/19/2021	MEDICAL SUPPLIES	10-009-52600	Books/Materials-Dept	\$945.50
	5/10/2021	93547775	109085	5/26/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,327.61
						10-009-54000	Drug Supplies-Dept	\$397.09
	5/11/2021	93561943	109085	5/26/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$150.30
	5/14/2021	93745461	109176	6/2/2021	NITRONOX WARRANTY REPAIR	10-008-55650	Maintenance- Equipment-Suppl	\$451.75
	5/20/2021	93968268	109176	6/2/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$378.05
							Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:	\$7,551.24
HERNANDEZ, OCTAVIANO	5/24/2021	HER052421	109086	5/26/2021	REWELD BIS BRACKETS FOR MEPS GENERATO	10-010-59000	Vehicle-Outside Services-Fleet	\$600.00
							Totals for HERNANDEZ, OCTAVIANO:	\$600.00
HJM CONSTRUCTION, LLC	5/1/2021	1810	4654	5/19/2021	INSTALL BLACK WOOD MULCH	10-016-53330	Contractual Obligations- Other-Facil	\$4,024.71
	5/3/2021	1821	4654	5/19/2021	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$624.84
	5/3/2021	1822	4654	5/19/2021	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$3,620.08
	5/3/2021	1823	4654	5/19/2021	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$2,049.60
	5/3/2021	1820	4654	5/19/2021	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-Facil	\$1,344.52
							Totals for HJM CONSTRUCTION, LLC:	\$11,663.75
HR IN ALIGNMENT, LLC	5/3/2021	JUNE 2021	4585	5/5/2021	HR CONSULTING FEE FOR JUNE 2021	10-000-14900	Prepaid Expenses-BS	\$750.00
							Totals for HR IN ALIGNMENT, LLC:	\$750.00
IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM	5/10/2021	60104275	108986	5/19/2021	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$5,424.00
	5/24/2021	1924101055359	109253	6/23/2021	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$1,790.00
							Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:	\$7,214.00
IMAGE TREND INC.	5/1/2021	128342	109177	6/2/2021	ELITE ACCOUNT ADVISEMENT SERVICES	10-015-53050	Computer Software-Infor	\$62,250.00
							Totals for IMAGE TREND INC.:	\$62,250.00

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IMPAC FLEET	5/10/2021	SQLCD-680951	5750	5/10/2021	FUEL PURCHASE FOR APRIL 2021	10-010-54700	Fuel - Auto-Fleet	\$49,390.85
						10-010-59100	Vehicle-Registration-Fleet	\$79.00
						Totals for IMPAC FLEET:		\$49,469.85
INDEPENDENCE MEDICAL/CARDINALHEALTH	5/11/2021	76774249	109178	6/2/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$239.77
						Totals for INDEPENDENCE MEDICAL/CARDINALHEALTH at HOME:		\$239.77
INDIGENT HEALTHCARE SOLUTIONS	5/1/2021	71739	4655	5/19/2021	PROFESSIONAL SERVICES FOR JUNE 2021	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	5/2/2021	71802	4655	5/19/2021	APRIL 2021 POWER SERVICES	10-002-57100	Professional Fees-HCAP	\$192.00
	Totals for INDIGENT HEALTHCARE SOLUTIONS:							\$12,868.27
JAMES, ROBERT	5/14/2021	JUNE 2021-050	108987	5/19/2021	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
						Totals for JAMES, ROBERT:		\$1,201.00
JASZKOWIAK, MEGAN	5/18/2021	JAS051821	4656	5/19/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,373.21
						Totals for JASZKOWIAK, MEGAN:		\$1,373.21
JEP TELECOM LICENSING SERVICES	5/1/2021	20210331-MCHD	4657	5/19/2021	PREPARE 7460-1 FOR 350 AGL TOWER	10-004-57100	Professional Fees-Radio	\$112.50
						Totals for JEP TELECOM LICENSING SERVICES:		\$112.50
JP MORGAN CHASE BANK	5/10/2021	00036741 05.10.2021	5833	5/19/2021	JPM CREDIT CARD TRANSACTIONS FOR MAY 2	10-000-14900	Prepaid Expenses-BS	\$2,175.11
						10-001-53050	Computer Software-Admin	\$9.99
						10-001-53150	Conferences - Fees, Travel, & Meals-Adm	\$1,085.00
						10-001-54100	Dues/Subscriptions-Admin	\$146.47
						10-001-55900	Meals - Business and Travel-Admin	\$65.71
						10-001-56100	Meeting Expenses-Admin	\$173.63
						10-010-59000	Vehicle-Outside Services-Fleet	\$12.00
						10-004-54100	Dues/Subscriptions-Radio	\$9.99
						10-004-57725	Shop Supplies-Radio	\$18.96
						10-000-14900	Prepaid Expenses-BS	\$2,504.54
						10-007-54100	Dues/Subscriptions-EMS	\$505.00
						10-007-56100	Meeting Expenses-EMS	\$94.73
						10-007-58500	Training/Related Expenses-CE-EMS	\$90.00
						10-007-58600	Travel Expenses-EMS	\$3,161.83
						10-006-54450	Employee Recognition-Alarm	\$65.39
						10-008-56900	Postage-Suppl	\$396.40
						10-008-57900	Station Supplies-Suppl	\$657.85
						10-000-14900	Prepaid Expenses-BS	\$404.54

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						10-009-52600	Books/Materials-Dept	\$1,293.00
						10-009-52700	Business Licenses-Dept	\$559.00
						10-009-58500	Training/Related Expenses-CE-Dept	\$423.20
						10-010-58600	Travel Expenses-Fleet	\$480.00
						10-010-59100	Vehicle-Registration-Fleet	\$58.50
						10-015-53050	Computer Software-Infor	\$151.85
						10-015-57650	Repair-Equipment-Infor	\$255.95
						10-015-58310	Telephones-Service-Infor	\$618.84
						10-016-53500	Customer Property Damage-Facil	\$194.84
						10-016-53600	Damages/Insurance Claims	\$207.41
						10-016-54500	Equipment Rental-Facil	\$24.97
						10-016-57700	Shop Tools-Facil	\$1,415.16
						10-016-57750	Small Equipment & Furniture-Facil	\$1,668.04
						10-016-58800	Utilities-Facil	\$4,973.04
						10-025-54350	Employee Health\Wellness-Human	\$287.56
						10-025-54450	Employee Recognition-Human	\$1,143.50
						10-026-57100	Professional Fees-Recor	\$97.50
						10-000-14900	Prepaid Expenses-BS	\$170.00
						10-042-53150	Conferences - Fees, Travel, & Meals-EM:	\$125.00
						10-025-54450	Employee Recognition-Human	\$93.56
						10-016-55600	Maintenance & Repairs-Buildings-Facil	\$489.49
							Totals for JP MORGAN CHASE BANK:	\$26,307.55
KOLOR KOATED, INC.	5/5/2021	16467	4658	5/19/2021	UNIFORMS/NAME PLATES	10-007-58700	Uniforms-EMS	\$551.25
							Totals for KOLOR KOATED, INC.:	\$551.25
LAERDAL MEDICAL CORP.	5/1/2021	2021/2000020641	4659	5/19/2021	BOOKS AND MATERIAL	10-009-52600	Books/Materials-Dept	\$361.41
							Totals for LAERDAL MEDICAL CORP.:	\$361.41
LAKE SOUTH WATER SUPPLY CORPORATION	5/24/2021	191241000019000 5.24	109180	6/2/2021	STATION 45 04/15/21-05/14/21	10-016-58800	Utilities-Facil	\$359.38
							Totals for LAKE SOUTH WATER SUPPLY CORPORATION:	\$359.38
LEXISNEXIS RISK DATA MGMT, INC	5/1/2021	1171610-20210430-B	109089	5/26/2021	OFFICIAL RECORDS SEARCH 04/01/21-04/30/21	10-002-57100	Professional Fees-HCAP	\$150.00
	5/1/2021	1171610-20210430	108989	5/19/2021	OFFICIAL RECORDS SEARCH 04/01/21-04/30/21	10-011-57100	Professional Fees-EMS B	\$1,090.35
							Totals for LEXISNEXIS RISK DATA MGMT, INC:	\$1,240.35
LIFE-ASSIST, INC.	5/1/2021	1096051	4660	5/19/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$7,009.62
						10-009-54000	Drug Supplies-Dept	\$80.00

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	5/1/2021	1096072	4660	5/19/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$20.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$450.30
	5/1/2021	1094069	4660	5/19/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$58.68
	5/1/2021	1094997	4660	5/19/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$582.06
	5/7/2021	1097861	4714	5/26/2021	MEDICAL SUPPLEIS	10-008-53900	Disposable Medical Supplies-Suppl	\$2,509.00
	5/14/2021	1100663	4758	6/2/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$45.00
	5/10/2021	1098709	4714	5/26/2021	DME MEDICAL SUPPLES	10-008-54200	Durable Medical Equipment-Suppl	\$400.00
	5/12/2021	1100024	4714	5/26/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$2,798.88
							Totals for LIFE-ASSIST, INC.:	\$13,953.54
LILES PARKER ATTORNEYS & COUNSELORS	5/1/2021	2117	108990	5/19/2021	PROFESSIONAL LEGAL SERVICES APRIL 2021	10-001-55500	Legal Fees-Admin	\$405.00
							Totals for LILES PARKER ATTORNEYS & COUNSELORS AT LAW:	\$405.00
LINEBARGER GOGGAN BLAIR & SAMPSON, L	5/1/2021	EMMOR 04-08-21	109090	5/26/2021	GROSS COLLECTIONS MARCH 2021	10-011-52900	Collection Fees-EMS B	\$3,027.60
							Totals for LINEBARGER GOGGAN BLAIR & SAMPSON, LLP:	\$3,027.60
MANCIA, OSCAR	5/14/2021	MAN051421	4661	5/19/2021	WELLNESS PROGRAM/GYM X 1	10-025-54350	Employee Health\Wellness-Human	\$25.00
							Totals for MANCIA, OSCAR:	\$25.00
MCGINNIS, RON	5/14/2021	MCG051421	108965	5/14/2021	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$24.44
							Totals for MCGINNIS, RON:	\$24.44
MCGRUFF INSURANCE SERVICES INC	5/1/2021	218266	4626	5/12/2021	POLICY #106897006 04/17/21-4/17/22	10-001-54900	Insurance-Admin	\$3,929.00
	5/1/2021	218389	4626	5/12/2021	POLICY #82513587 04/17/21-04/17/22	10-001-54900	Insurance-Admin	\$40,135.00
	5/1/2021	222048	4770	6/2/2021	CYBER LIABILITY	10-001-54900	Insurance-Admin	\$44,161.89
							Totals for MCGRUFF INSURANCE SERVICES INC:	\$88,225.89
MCKELVEY, BRENT	5/18/2021	MCK051821	4662	5/19/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$990.99
							Totals for MCKELVEY, BRENT:	\$990.99
MCKESSON GENERAL MEDICAL CORP.	5/11/2021	18177704	109093	5/26/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$61.59
	5/11/2021	18177765	109093	5/26/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$45.00
	5/11/2021	18176862	109093	5/26/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,167.84
	5/18/2021	18192464	109182	6/2/2021	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$975.84
	5/11/2021	18178038	109182	6/2/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$215.89
	5/1/2021	23247173	109182	6/2/2021	DISPOSABLE LINEN	10-008-53800	Disposable Linen-Suppl	\$749.16
	5/1/2021	23247159	109182	6/2/2021	DISPOSABLE LINEN	10-008-53800	Disposable Linen-Suppl	\$915.64
	5/20/2021	18197848	109182	6/2/2021	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$203.79

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Totals for MCKESSON GENERAL MEDICAL CORP.:								\$4,334.75
MED ONE EQUIPMENT SERVICES LLC	5/17/2021	ES13015	4663	5/19/2021	ALARIS TUBING SET (58)	10-008-53900	Disposable Medical Supplies-Suppl	\$4,930.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$210.00
						Totals for MED ONE EQUIPMENT SERVICES LLC:		\$5,140.00
MEDLINE INDUSTRIES, INC	5/26/2021	1953216739	109260	6/26/2021	GOWNS/SURGICAL MASKS	10-009-58500	Training/Related Expenses-CE-Dept	\$736.50
	5/25/2021	1953001900	109260	6/25/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$2,018.81
	Totals for MEDLINE INDUSTRIES, INC:							\$2,755.31
MICRO INTEGRATION & PROGRAMMING SO	5/12/2021	221266	4715	5/26/2021	NETWORK VIDEO DOOR STATION	10-016-57750	Small Equipment & Furniture-Facil	\$765.00
						Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:		\$765.00
MID-SOUTH SYNERGY	5/1/2021	313046001 04/24/21	108992	5/19/2021	STATION 45 03/24/21-04/24/21	10-016-58800	Utilities-Facil	\$190.00
						Totals for MID-SOUTH SYNERGY:		\$190.00
MIDWEST MOTOR SUPPLY CO, INC dba KIMB	5/12/2021	8879364	109094	5/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$10.60
	5/25/2021	8912265	4804	6/24/2021	VEHICLE PARTS	10-010-57750	Small Equipment & Furniture-Fleet	\$2,107.42
	Totals for MIDWEST MOTOR SUPPLY CO, INC dba KIMBALL MIDWEST:							\$3,119.78
MILLER BROTHERS PLUMBING, INC.	5/19/2021	4915	109095	5/26/2021	BACK FLOW REPLACEMENT	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,251.39
						Totals for MILLER BROTHERS PLUMBING, INC.:		\$2,251.39
MILLER TOWING & RECOVERY, LLC	5/11/2021	21-3430	109096	5/26/2021	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$300.00
						Totals for MILLER TOWING & RECOVERY, LLC:		\$300.00
MONTGOMERY COUNTY ESD # 1, (STN 12)	5/14/2021	JUNE 2021-196	4664	5/19/2021	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
						Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):		\$1,100.00
MONTGOMERY COUNTY ESD #1 (STN 13)	5/14/2021	JUNE 2021-049	4665	5/19/2021	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
						Totals for MONTGOMERY COUNTY ESD #1 (STN 13):		\$1,100.00
MONTGOMERY COUNTY ESD #10, STN 42	5/14/2021	JUNE 2021-172	108993	5/19/2021	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
						Totals for MONTGOMERY COUNTY ESD #10, STN 42:		\$950.00
MONTGOMERY COUNTY ESD #2	5/14/2021	JUNE 2021-029	4666	5/19/2021	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						Totals for MONTGOMERY COUNTY ESD #2:		\$1,000.00

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MONTGOMERY COUNTY ESD #6, STN 34	5/14/2021	JUNE 2021-195	108994	5/19/2021	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
	5/27/2021	1221-001	109263	6/26/2021	RECLINERS	10-016-57750	Small Equipment & Furniture-Facil	\$2,050.89
					Totals for MONTGOMERY COUNTY ESD #6, STN 34:			\$2,950.89
MONTGOMERY COUNTY ESD #8, STN 21/22	5/14/2021	JUNE 2021-197	108995	5/19/2021	STATION 21 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00
					Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:			\$800.00
MONTGOMERY COUNTY ESD #9, STN 33	5/14/2021	JUNE 2021-193	4667	5/19/2021	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
					Totals for MONTGOMERY COUNTY ESD #9, STN 33:			\$850.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	5/14/2021	JUNE 2021-076	4668	5/19/2021	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
					Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):			\$600.00
MUD #39	5/6/2021	10000901 04/30/21	108913	5/12/2021	STATIO 20 03/25/21-04/23/21	10-016-58800	Utilities-Facil	\$341.82
					Totals for MUD #39:			\$341.82
MUSTANG CAT	5/1/2021	WORK1098013	109184	6/2/2021	GENERATOR REPAIR-STATION 30	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,496.72
	5/1/2021	WORK1097263	109184	6/2/2021	GENERATOR REPAIR - STATION 30	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,875.30
					Totals for MUSTANG CAT:			\$3,372.02
NATIONAL ACADEMY OF AMBULANCE COD	5/10/2021	10192	109097	5/26/2021	CADS COURSE FEE	10-045-58500	Training/Related Expenses-CE-EMS Q	\$16,150.00
	5/18/2021	2021-793	109185	6/2/2021	CADS VOUCHER FOR ADDITIONAL EMPLOYEE	10-045-58500	Training/Related Expenses-CE-EMS Q	\$6,969.00
					Totals for NATIONAL ACADEMY OF AMBULANCE CODING,INC dba NAAC, INC:			\$23,119.00
NATIONAL EMS MANAGEMENT ASSOCIATIO	5/1/2021	21-7601-60	108914	5/12/2021	EMA FIELD TRAINING & EVALUATION PROGR	10-009-57100	Professional Fees-Dept	\$3,000.00
					Totals for NATIONAL EMS MANAGEMENT ASSOCIATION INC:			\$3,000.00
NATIONWIDE INSURANCE DVM INSURANCE	5/1/2021	DVM051521	108915	5/12/2021	VETERINARY PET INSURANCE GROUP 4620/APF	10-000-21590	P/R-Premium Cancer/Accident-BS	\$3,555.24
					Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):			\$3,555.24
NEW CANEY MUD	5/31/2021	1042826200 05/31/21	109265	6/21/2021	STATION 30 04/20/21-05/18/21	10-016-58800	Utilities-Facil	\$32.65
					Totals for NEW CANEY MUD:			\$32.65
NEW LONDON TECHNOLOGY, INC.	5/12/2021	AH-0433	109098	5/26/2021	RADIO REPAIRS	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,070.43
					Totals for NEW LONDON TECHNOLOGY, INC.:			\$1,070.43
NEWBART PRODUCTS, INC.	5/10/2021	294187	4716	5/26/2021	COMPUTER SUPPLIES	10-002-53100	Computer Supplies/Non-Cap.-HCAP	\$389.92

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Totals for NEWBART PRODUCTS, INC.:								\$389.92
OPTIMUM COMPUTER SOLUTIONS, INC.	5/1/2021	INV0000102244	4615	5/12/2021	DUO-MFA LICENSE - ANNUAL	10-015-53050	Computer Software-Infor	\$216.00
	5/1/2021	INV0000101750	4615	5/12/2021	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$10,838.75
	5/1/2021	INV0000102153	4615	5/12/2021	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$10,206.25
	5/12/2021	INV0000102349	4669	5/19/2021	DUO-MFA LICENSE - ANNUAL	10-015-53050	Computer Software-Infor	\$180.00
	5/2/2021	INV0000102259	4669	5/19/2021	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$7,848.75
	5/1/2021	INV0000102079	4669	5/19/2021	ADOBE COLD FUSION	10-015-53050	Computer Software-Infor	\$1,437.50
	5/9/2021	INV0000102360	4669	5/19/2021	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$10,177.50
	5/16/2021	INV0000102461	4759	6/2/2021	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,315.00
	5/1/2021	INV0000102330	4759	6/2/2021	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$2,750.00
Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:								\$52,969.75
OPTIQUEST INTERNET SERVICES, INC.	5/1/2021	75774	4617	5/12/2021	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$304.30
	5/1/2021	75975	4670	5/19/2021	REGISTRATION/RENEWAL	10-015-52700	Business Licenses-Infor	\$35.00
	5/1/2021	75950	4760	6/2/2021	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$304.30
Totals for OPTIQUEST INTERNET SERVICES, INC.:								\$643.60
O'REILLY AUTO PARTS	5/14/2021	0408-140293	109187	6/2/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,587.80
	5/14/2021	0408-140232	109187	6/2/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$670.80
	5/13/2021	0408-139961	109187	6/2/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$7.19
	5/18/2021	0408-141925	109187	6/2/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$285.35
	5/24/2021	0408-144451	109266	6/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$103.75
	5/26/2021	0408-145098	109266	6/26/2021	SHOP SUPPLIES/VEHICLE PARTS	10-010-57700	Shop Tools-Fleet	\$299.94
						10-010-59050	Vehicle-Parts-Fleet	\$17.23
Totals for O'REILLY AUTO PARTS:								\$2,972.06
ORR SAFETY CORPORATION	5/1/2021	INV5416771	109188	6/2/2021	PRESCRIPTION SAFETY GLASSES - R. LEE	10-007-58700	Uniforms-EMS	\$175.00
						10-000-14305	A/R Employee-BS	\$125.00
Totals for ORR SAFETY CORPORATION:								\$300.00
PANORAMA, CITY OF	5/26/2021	1020159006 05/26/21	109189	6/2/2021	STATION 14 04/21/21-05/20/21	10-016-58800	Utilities-Facil	\$80.75
Totals for PANORAMA, CITY OF:								\$80.75
PEACHEE, ASHLEY	5/25/2021	PRE052521	4717	5/26/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,149.44
Totals for PEACHEE, ASHLEY:								\$1,149.44
PITNEY BOWES INC (POB 371874)postage	5/16/2021	04765611 04/22/21	109190	6/2/2021	ACCT #8000-9090-0476-5611 04/22/21	10-008-56900	Postage-Suppl	\$1,005.00

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						Totals for PITNEY BOWES INC (POB 371874)postage:		\$1,005.00
POSTMASTER	5/14/2021	BR78004-001 5.14.21	109006	5/19/2021	BRM PERMIT# BR78004001 FEE/EMS	10-008-56900	Postage-Suppl	\$300.00
						Totals for POSTMASTER:		\$300.00
PROFESSIONAL AMBULANCE SALES & SERV	5/1/2021	3780	4761	6/2/2021	RADIUS CORNER	10-010-52000	Accident Repair-Fleet	\$67.09
						Totals for PROFESSIONAL AMBULANCE SALES & SERVICE, LLC:		\$67.09
QUEST DIAGNOSTIC	5/1/2021	9192656802	108918	5/12/2021	EMPLOYEE TESTING 03/26/21-04/22/21	10-025-57300	Recruit/Investigate-Human	\$433.03
	5/25/2021	9193272791	109268	6/25/2021	EMPLOYEE TESTING 05/07/21	10-025-57300	Recruit/Investigate-Human	\$69.97
						Totals for QUEST DIAGNOSTIC:		\$503.00
REED CLAYMON MEEKER & HARGETT PLLC	5/10/2021	22485	4718	5/26/2021	LEGAL FEES 04/20/21-04/26/21	10-001-55500	Legal Fees-Admin	\$360.00
						Totals for REED CLAYMON MEEKER & HARGETT PLLC:		\$360.00
RELIANT ENERGY	5/4/2021	381000403530	108919	5/12/2021	STATION 27 03/30/21-04/28/21	10-016-58800	Utilities-Facil	\$577.70
	5/17/2021	381000403893	5766	5/17/2021	MAGNOLIA TOWER 03/31/21-04/29/21	10-004-58800	Utilities-Radio	\$604.31
	5/17/2021	378000414716	5767	5/17/2021	STATION 40 03/31/21-04/29/21	10-016-58800	Utilities-Facil	\$829.81
	5/17/2021	360000514377	5768	5/17/2021	STATION 40 OUTDOOR LIGHTING	10-016-58800	Utilities-Facil	\$57.92
	5/17/2021	351000548381	5769	5/17/2021	MAGNOLIA TOWER SECURITY 03/31/21-04/29/21	10-004-58800	Utilities-Radio	\$458.72
	5/17/2021	335000641055	5770	5/17/2021	STATION 41 04/02/21-05/03/21	10-016-58800	Utilities-Facil	\$770.15
						Totals for RELIANT ENERGY:		\$3,298.61
REVSPRING, INC.	5/10/2021	DSI1294997	109008	5/19/2021	MAILING FEE/ ACCT PPMCHD01 04/01/21-04/30/2	10-011-57100	Professional Fees-EMS B	\$8,467.17
						Totals for REVSPRING, INC.:		\$8,467.17
REYES, ARMANDO	5/25/2021	REY052521	4719	5/26/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,755.84
						Totals for REYES, ARMANDO:		\$1,755.84
ROESSLER EQUIPMENT CO INC.	5/1/2021	80337	108920	5/12/2021	VENTILATION FAN	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$52.00
						Totals for ROESSLER EQUIPMENT CO INC.:		\$52.00
ROGUE WASTE RECOVERY & ENVIRONMEN	5/4/2021	7297A	4671	5/19/2021	WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Removal-Fleet	\$126.25
	5/14/2021	7452A	4762	6/2/2021	WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Removal-Fleet	\$86.00
						Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC:		\$212.25
S.A.F.E. DRUG TESTING	5/3/2021	114926	4672	5/19/2021	EMPLOYEE DRUG TESTING 04/01/21-04/30/21	10-025-57300	Recruit/Investigate-Human	\$1,610.00
						Totals for S.A.F.E. DRUG TESTING:		\$1,610.00

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SAFETY VISION, LLC	5/26/2021	0664470-IN	109269	6/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,450.00
						10-010-59050	Vehicle-Parts-Fleet	\$18.70
						Totals for SAFETY VISION, LLC:		\$1,468.70
SCHAEFFER MANUFACTURING COMPANY	5/14/2021	CRJ3408-INV1	4763	6/2/2021	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,192.77
						10-010-54550	Fluids & Additives - Auto-Fleet	\$592.70
						Totals for SCHAEFFER MANUFACTURING COMPANY:		\$1,785.47
SEEK, JAMES	5/25/2021	SEE052521	4720	5/26/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,191.13
						Totals for SEEK, JAMES:		\$1,191.13
SHAW, JACOB THOMAS	5/18/2021	SHA051821	4673	5/19/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$2,625.22
						Totals for SHAW, JACOB THOMAS:		\$2,625.22
SHI GOVERNMENT SOLUTIONS, INC.	5/11/2021	GB00411562	4721	5/26/2021	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$13,240.40
						Totals for SHI GOVERNMENT SOLUTIONS, INC.:		\$13,240.40
SHRED-IT USA LLC	5/15/2021	8182030344	109191	6/2/2021	ACCT #13034336 SERVICE DATE 04/26/21	10-026-56500	Other Services-Recor	\$289.62
						Totals for SHRED-IT USA LLC:		\$289.62
SPARKLETTS AND SIERRA SPRINGS	5/1/2021	3677798 042221	109105	5/26/2021	ACCT #21767323677798	10-008-57900	Station Supplies-Suppl	\$36.26
						10-008-57900	Station Supplies-Suppl	\$74.10
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$50.45
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$0.00
						10-008-57900	Station Supplies-Suppl	\$29.95
						10-008-57900	Station Supplies-Suppl	\$107.21
						10-008-57900	Station Supplies-Suppl	\$36.26
						10-008-57900	Station Supplies-Suppl	\$22.07
						10-008-57900	Station Supplies-Suppl	\$40.99
						10-008-57900	Station Supplies-Suppl	\$28.38
						10-008-57900	Station Supplies-Suppl	\$26.80
						10-008-57900	Station Supplies-Suppl	\$45.72
						10-008-57900	Station Supplies-Suppl	\$25.22
						10-008-57900	Station Supplies-Suppl	\$22.07
						10-008-57900	Station Supplies-Suppl	\$140.31

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						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$17.60
						10-008-57900	Station Supplies-Suppl	\$39.41
						10-008-57900	Station Supplies-Suppl	\$88.55
						10-008-57900	Station Supplies-Suppl	\$12.61
						10-008-57900	Station Supplies-Suppl	\$25.22
						10-008-57900	Station Supplies-Suppl	\$151.36
						10-008-57900	Station Supplies-Suppl	\$26.80
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$36.26
						10-008-57900	Station Supplies-Suppl	\$53.60
Totals for SPARKLETT'S AND SIERRA SPRINGS:							\$1,206.56	
SPLENDORA, CITY OF	5/13/2021	2013901000 04/26/21	5771	5/13/2021	STATION 31 03/26/21-04/26/21	10-016-58800	Utilities-Facil	\$8.50
							Totals for SPLENDORA, CITY OF:	
STANLEY LAKE M.U.D.	5/1/2021	00009834 04/29/21	108923	5/12/2021	STATION 43 03/26/21-04/26/21 - REG COMMERCIAL	10-016-58800	Utilities-Facil	\$34.22
	5/1/2021	00009836 04/29/21	108923	5/12/2021	STATION 43 03/26/21-04/6/21 - SPRINKLER SYSTEM	10-016-58800	Utilities-Facil	\$5.12
	5/27/2021	00009834 05/27/21	109192	6/2/2021	STATION 43 04/26/21-05/25/21 - REG COMMERCIAL	10-016-58800	Utilities-Facil	\$34.22
	5/27/2021	00009836 05/27/21	109192	6/2/2021	STATION 43 04/26/21-05/25/21 - SPRINKLER SYSTEM	10-016-58800	Utilities-Facil	\$4.95
	Totals for STANLEY LAKE M.U.D.:							\$78.51
STAPLES ADVANTAGE	5/1/2021	3476320753	109009	5/19/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$27.62
	5/1/2021	3476320755	109009	5/19/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$38.00
	5/1/2021	3476320756	109009	5/19/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$123.12
	5/1/2021	3476320757	109009	5/19/2021	STATION/OFFICE SUPPLIES	10-008-57900	Station Supplies-Suppl	\$128.39
	5/1/2021	3476320758	109009	5/19/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$579.99
						10-008-56300	Office Supplies-Suppl	\$185.07
						Totals for STAPLES ADVANTAGE:		
STERICYCLE, INC	5/3/2021	4010018018	5806	5/3/2021	ACCT #2055356	10-008-52500	Bio-Waste Removal-Suppl	\$3,033.99
							Totals for STERICYCLE, INC:	
STEWART ORGANIZATION INC.	5/1/2021	1877019	4675	5/19/2021	ACCT #1110518 COPIER USAGE 04/25/21-05/24/21	10-015-55400	Leases/Contracts-Infor	\$877.51
							Totals for STEWART ORGANIZATION INC.:	
STRYKER SALES CORPORATION	5/7/2021	3387445M	4723	5/26/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$1,783.14
						10-008-54200	Durable Medical Equipment-Suppl	\$33.56

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	5/7/2021	3387446M	4722	5/26/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$516.20
	5/20/2021	3400817M	4813	6/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$753.46
						10-010-59050	Vehicle-Parts-Fleet	\$17.14
	5/24/2021	3403861M	4813	6/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$245.96
						10-010-59050	Vehicle-Parts-Fleet	\$14.17
						Totals for STRYKER SALES CORPORATION:		\$3,363.63
SUDDENLINK	5/7/2021	104249-01-0 05/01/21	5752	5/7/2021	STATION 30 05/01/21-05/31/21	10-015-58310	Telephones-Service-Infor	\$221.56
	5/7/2021	109949-01-3 05/01/21	5753	5/7/2021	STATION 13 05/01/21-05/31/21	10-016-58800	Utilities-Facil	\$64.90
						10-015-58310	Telephones-Service-Infor	\$104.95
	5/27/2021	128957-01-3 05/21/21	5834	5/27/2021	ADMIN 05/21/21-06/20/21	10-016-58800	Utilities-Facil	\$212.23
	5/27/2021	133511-01-0 05/21/21	5835	5/27/2021	STATION 14 05/21/21-06/20/21	10-016-58800	Utilities-Facil	\$99.14
						Totals for SUDDENLINK:		\$702.78
SVATEK, DARRELL	5/25/2021	SVA052521	4724	5/26/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$432.00
						Totals for SVATEK, DARRELL:		\$432.00
TCDRS	5/17/2021	TCD051521	5772	5/17/2021	TCDRS TRANSMISSION APRIL 2021	10-000-21650	TCDRS Defined Benefit Plan-BS	\$239,617.87
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$223,871.52
						Totals for TCDRS:		\$463,489.39
TELEFLEX LLC	5/5/2021	9503937334	4676	5/19/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$20,367.00
						Totals for TELEFLEX LLC:		\$20,367.00
TEXAS AIR FILTRATION INC.	5/1/2021	76502	109106	5/26/2021	AIR FILTERS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$411.48
						Totals for TEXAS AIR FILTRATION INC.:		\$411.48
TEXAS WORKFORCE COMMISSION	5/1/2021	99-991956-1 JAN'21	108925	5/12/2021	QRTLY REIMBURSEMENT QUARTER ENDING 12	10-025-51800	Unemployment Expense-Human	\$3,595.93
						Totals for TEXAS WORKFORCE COMMISSION:		\$3,595.93
THE STRONG FIRM P.C.	5/11/2021	25077	109197	6/2/2021	ATTORNEY SERVICES 04/20/21-04/21/21	10-025-55500	Legal Fees-Human	\$157.25
						Totals for THE STRONG FIRM P.C.:		\$157.25
THE WOODLANDS FIRE DEPARTMENT	5/5/2021	2021-1018	108926	5/12/2021	BLS INSTRUCTOR E-CARDS	10-009-52600	Books/Materials-Dept	\$15.60
	5/18/2021	2021-1022	109108	5/26/2021	BLS PROVIDER E-CARDS (AHA)	10-009-52600	Books/Materials-Dept	\$120.00
						Totals for THE WOODLANDS FIRE DEPARTMENT:		\$135.60
THE WOODLANDS TOWNSHIP (23/24/29)	5/14/2021	JUNE 2021-192	109010	5/19/2021	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00

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						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
					Totals for THE WOODLANDS TOWNSHIP (23/24/29):			\$3,000.00
TREMCO PRODUCTS INC dba TREMCO EMER	5/6/2021	23628	109198	6/2/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$213.70
					Totals for TREMCO PRODUCTS INC dba TREMCO EMERGENCY PRODUCTS:			\$213.70
TRIZETTO PROVIDER SOLUTIONS	5/1/2021	121Y052100	109011	5/19/2021	INTEGRATED ELIG/QUICK POSTED REMITS/ELE	10-011-57100	Professional Fees-EMS B	\$1,257.57
					Totals for TRIZETTO PROVIDER SOLUTIONS:			\$1,257.57
TROPHY HOUSE	5/1/2021	32594	109199	6/2/2021	CERIFICATE PLAQUES (24)	10-025-54450	Employee Recognition-Human	\$504.00
	5/19/2021	32714	109199	6/2/2021	NAME PLATE - J. CHANCE	10-008-57000	Printing Services-Suppl	\$10.00
	5/19/2021	32715	109199	6/2/2021	NAME PLATE - K. BURGESS	10-008-57000	Printing Services-Suppl	\$10.00
	5/25/2021	32753	109285	6/24/2021	NAME PLATE - C. FIGUEROA	10-008-57000	Printing Services-Suppl	\$12.50
					Totals for TROPHY HOUSE:			\$536.50
TRUGREEN	5/11/2021	138288412	109109	5/26/2021	VEGETATION CONTROL - MCHD THOMPSON R	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$299.74
	5/12/2021	138364081	109109	5/26/2021	VEGETATION CONTROL - MCHD GRANGERLAN	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$299.74
	5/12/2021	138363838	109109	5/26/2021	VEGETATION CONTROL - CONROE SERVICE CE	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$299.74
	5/12/2021	138374245	109109	5/26/2021	VEGETATION CONTROL - MCHD EAST COUNTY	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$299.78
	5/12/2021	138363688	109109	5/26/2021	VEGETATION CONTROL - MCHD ROBINSON RD	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$299.74
					Totals for TRUGREEN:			\$1,498.74
UNITED RENTALS	5/12/2021	193699713-001	109110	5/26/2021	CONCRETE SAW RENTAL	10-016-54500	Equipment Rental-Facil	\$232.75
	5/12/2021	193137847-001	109200	6/2/2021	SKID STEER TRAK LOADER	10-016-54500	Equipment Rental-Facil	\$2,649.15
					Totals for UNITED RENTALS:			\$2,881.90
VALENTINE, HENRIETTA SOCORRO	5/24/2021	VAL052421	4725	5/26/2021	NAHQ DUES 03/01/21-02/28/22 & NURSING LICEP	10-001-54100	Dues/Subscriptions-Admin	\$225.00
					Totals for VALENTINE, HENRIETTA SOCORRO:			\$225.00
VALIC COLLECTIONS	5/4/2021	VAL050421	5737	5/4/2021	EMPLOYEE CONTRIBUTIONS FOR 05/04/21	10-000-21600	Employee Deferred Comp.-BS	\$9,859.45
	5/19/2021	VAL051921	5807	5/19/2021	EMPLOYEE CONTRIBUTIONS FOR 05/19/21	10-000-21600	Employee Deferred Comp.-BS	\$10,524.35
	5/28/2021	VAL052821	5836	5/28/2021	EMPLOYEE CONTRIBUTIONS FOR 05/28/21	10-000-21600	Employee Deferred Comp.-BS	\$10,130.10
					Totals for VALIC COLLECTIONS:			\$30,513.90
VALLEY VIEW CONSULTING, LLC	5/14/2021	3105	4677	5/19/2021	GENERAL CONSULTING SERVICES (JAN-MAR 21	10-001-57100	Professional Fees-Admin	\$750.00
					Totals for VALLEY VIEW CONSULTING, LLC:			\$750.00

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VERIZON WIRELESS (POB 660108)	5/9/2021	9879422388	109112	5/26/2021	ACCOUNT # 920161350-00001 APR 10 - MAY 09	10-005-58200	Telephones-Cellular-Accou	\$40.26
						10-001-58200	Telephones-Cellular-Admin	\$275.01
						10-006-58200	Telephones-Cellular-Alarm	\$239.29
						10-011-58200	Telephones-Cellular-EMS B	\$78.25
						10-009-58200	Telephones-Cellular-Dept	\$199.03
						10-039-58200	Telephones-Cellular-Commu	\$234.75
						10-007-58200	Telephones-Cellular-EMS	\$989.61
						10-045-58200	Telephones-Cellular-EMS Q	\$232.58
						10-016-58200	Telephones-Cellular-Facil	\$313.00
						10-010-58200	Telephones-Cellular-Fleet	\$80.52
						10-002-58200	Telephones-Cellular-HCAP	\$161.04
						10-025-58200	Telephones-Cellular-Human	\$80.52
						10-015-58200	Telephones-Cellular-Infor	\$7,949.23
						10-008-58200	Telephones-Cellular-Suppl	\$201.30
						10-004-58200	Telephones-Cellular-Radio	\$317.54
						Totals for VERIZON WIRELESS (POB 660108):		\$11,391.93
VFIS OF TEXAS / REGNIER & ASSOCIATES	5/28/2021	86817			CREDIT	10-001-54900	Insurance-Admin	(\$866.00)
	5/1/2021	86442	4619	5/12/2021	ADD '21 CHEVY SERVICE #0179 /AUTO VFNU-CM	10-001-54900	Insurance-Admin	\$689.00
	5/19/2021	86563	4771	6/2/2021	RENEWAL INSTALLMENT/VFNU-CM-0002796 &	10-001-54900	Insurance-Admin	\$44,666.00
	5/1/2021	86224	4771	6/2/2021	RENEWAL INSTALLMENT/VFNU-CM-0002796 &	10-001-54900	Insurance-Admin	\$44,666.00
Totals for VFIS OF TEXAS / REGNIER & ASSOCIATES:								\$89,155.00
WASTE MANAGEMENT OF TEXAS	5/6/2021	1441241-1792-6	108928	5/12/2021	STATION 15 04/01/21-04/15/21	10-016-58800	Utilities-Facil	\$156.00
	5/6/2021	5715641-1792-7	108928	5/12/2021	STATION 41 04/01/21-04/30/21	10-016-58800	Utilities-Facil	\$70.27
	5/6/2021	5716479-1792-1	108928	5/12/2021	STATION 27 04/01/21-04/30/21	10-016-58800	Utilities-Facil	\$76.77
	5/12/2021	5720524-1792-8	5773	5/12/2021	STATION 27 05/01/21-05/31/21	10-016-58800	Utilities-Facil	\$76.48
	5/12/2021	5719697-1792-5	5773	5/12/2021	STATION 41 05/01/21-05/31/21	10-016-58800	Utilities-Facil	\$69.98
	5/17/2021	5719077-1792-0	5773	5/12/2021	STATION 10 05/01/21-05/31/21	10-016-58800	Utilities-Facil	\$1,037.76
	5/17/2021	5720355-1792-7	5773	5/12/2021	STATION 14 05/01/21-05/31/21	10-016-58800	Utilities-Facil	\$43.96
	5/14/2021	5719695-1792-9	5808	5/14/2021	STATION 43 05/01/21-05/31/21	10-016-58800	Utilities-Facil	\$69.98
	5/24/2021	1441594-1792-8	5808	5/14/2021	STATION 15 04/16/21-04/30/21	10-016-58800	Utilities-Facil	\$1,001.53
Totals for WASTE MANAGEMENT OF TEXAS:								\$2,602.73
WEAVER AND TIDWELL, LLP	5/26/2021	10671672	109202	6/2/2021	2020 ANNUAL AUDIT	10-005-52100	Accounting/Auditing Fees-Accou	\$5,400.00
						Totals for WEAVER AND TIDWELL, LLP:		\$5,400.00
WESTWOOD N. WATER SUPPLY	5/27/2021	1885 05/27/21	109203	6/2/2021	STATION 27 04/21/21-05/21/21 ACCT #1885 - 2" FIF	10-016-58800	Utilities-Facil	\$186.10

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	5/27/2021	1520 05/27/21	109203	6/2/2021	STATION 27 04/21/21-05/21/21 - 1' COMM METER	10-016-58800	Utilities-Facil	\$87.41
						Totals for WESTWOOD N. WATER SUPPLY:		\$273.51
WEX HEALTH, INC.	5/4/2021	FSA 05.02.21	5754	5/4/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$165.00
	5/4/2021	FSA 05.01.21	5755	5/4/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$226.06
	5/5/2021	FSA 05.04.21	5756	5/5/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$150.00
	5/6/2021	FSA 05.05.21	5757	5/6/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$222.11
	5/3/2021	FSA 04.30.21	5758	5/3/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$318.36
	5/4/2021	FSA 05.03.21	5759	5/4/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$508.68
	5/3/2021	HSA 04.30.21	5760	5/3/2021	HSA PLAN FUNDING 04/30/21	10-000-21595	P/R-Health Savings-BS-BS	\$22,250.82
	5/12/2021	FSA 05.11.21	5774	5/12/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$10.00
	5/11/2021	FSA 05.10.21	5775	5/11/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$170.00
	5/11/2021	FSA 05.09.21	5776	5/11/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$24.00
	5/10/2021	FSA 05.07.21	5777	5/10/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$113.86
	5/7/2021	FSA 05.06.21	5778	5/7/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$561.53
	5/13/2021	FSA 05.12.21	5779	5/13/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$144.70
	5/14/2021	FSA 05.13.21	5780	5/14/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$208.25
	5/18/2021	FSA 05.16.21	5781	5/18/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$251.44
	5/18/2021	FSA 05.15.21	5782	5/18/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$229.00
	5/1/2021	FSA 04.15.21	5783	5/1/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,006.86
	5/18/2021	FSA 05.17.21	5809	5/18/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$63.99
	5/19/2021	FSA 05.18.21	5810	5/19/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$193.98
	5/17/2021	HSA 05.14.21	5811	5/17/2021	HSA PLA FUNDING 05/14/21	10-000-21595	P/R-Health Savings-BS-BS	\$8,410.89
	5/20/2021	FSA 05.19.21	5812	5/20/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$110.00
	5/21/2021	FSA 05.20.21	5813	5/21/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$20.00
	5/24/2021	FSA 05.21.21	5814	5/24/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$30.00
	5/17/2021	FSA 05.14.21	5815	5/17/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$384.06
	5/25/2021	FSA 05.23.21	5816	5/25/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$100.00
	5/25/2021	FSA 05.22.21	5817	5/25/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$109.37
	5/25/2021	0001338165-IN	5818	5/25/2021	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$580.05
	5/25/2021	FSA 05.24.21	5837	5/25/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$110.00
	5/26/2021	FSA 05.25.21	5838	5/26/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$48.97
	5/27/2021	FSA 05.26.21	5839	5/27/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,353.11
	5/28/2021	FSA 05.27.21	5840	5/28/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$260.22
						Totals for WEX HEALTH, INC.:		\$38,335.31
WHITENER ENTERPRISES, INC.	5/1/2021	117189	4620	5/12/2021	FUEL	10-010-54700	Fuel - Auto-Fleet	\$1,932.21
	5/1/2021	115104	4620	5/12/2021	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,159.63

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	5/11/2021	119722	4726	5/26/2021	DIESEL EXHAUST FLUID	10-010-54550	Fluids & Additives - Auto-Fleet	\$728.00
	5/15/2021	120227	4764	6/2/2021	FUEL	10-010-54700	Fuel - Auto-Fleet	\$1,396.90
	5/18/2021	120315	4764	6/2/2021	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$2,557.50
	5/24/2021	120630	4816	6/23/2021	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,060.36
	5/1/2021	119009	4764	6/2/2021	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,820.44
	5/1/2021	119008	4764	6/2/2021	FUEL	10-010-54700	Fuel - Auto-Fleet	\$2,485.17
							Totals for WHITENER ENTERPRISES, INC.:	\$16,140.21
WIESNER, INC.	5/19/2021	644313	4765	6/2/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$332.32
	5/19/2021	644310-1	4765	6/2/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$165.35
	5/18/2021	644310	4765	6/2/2021	VEHILCE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$159.16
							Totals for WIESNER, INC.:	\$656.83
WILKINS LINEN & DUST CONTROL SERVICE	5/1/2021	267895	4622	5/12/2021	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$68.54
	5/13/2021	269460	4766	6/2/2021	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$68.54
							Totals for WILKINS LINEN & DUST CONTROL SERVICE:	\$137.08
WILLIAMS SCOTSMAN	5/5/2021	9010497580	109118	5/26/2021	TEMPORARY TRAILER RENTAL - STATION 13	10-016-53600	Damages/Insurance Claims	\$2,298.44
							Totals for WILLIAMS SCOTSMAN:	\$2,298.44
WOLEBEN, SHANNON	5/26/2021	WO052621	4727	5/26/2021	ANNUAL MEMBERSHIP RENEWAL	10-005-54100	Dues/Subscriptions-Accou	\$445.00
							Totals for WOLEBEN, SHANNON:	\$445.00
WOODFOREST NATIONAL BANK (7889)	5/15/2021	05/15 6937709	5819	5/15/2021	CAPITAL/LEASE #7709 STATION 43	10-040-52725	Capital Lease Expense-Build	\$17,624.45
						10-040-55025	Interest Expense-Build	\$65.82
							Totals for WOODFOREST NATIONAL BANK (7889):	\$17,690.27
WOODLAND OAKS UTILITY CO	5/6/2021	1055082501 04/26/21	108929	5/12/2021	STATION 27 03/16/21-04/15/21	10-016-58800	Utilities-Facil	\$107.90
							Totals for WOODLAND OAKS UTILITY CO:	\$107.90
WURTH USA, INC.	5/1/2021	96908001B	4623	5/12/2021	SHIPPING CHARGES	10-010-57725	Shop Supplies-Fleet	\$15.95
	5/4/2021	97012189B	4678	5/19/2021	SHIPPING CHARGES	10-010-57725	Shop Supplies-Fleet	\$16.95
	5/4/2021	97012189A	4678	5/19/2021	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$141.31
	5/18/2021	97024852	4767	6/2/2021	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$430.00
						10-010-57725	Shop Supplies-Fleet	\$7.11
	5/20/2021	97028667	4767	6/2/2021	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$680.00
	5/26/2021	97033987	4817	6/25/2021	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$984.83
						10-010-57725	Shop Supplies-Fleet	\$31.95

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							Totals for WURTH USA, INC.:	\$2,308.10
XIE, CLAIRE	5/27/2021	XIE052721	4768	6/2/2021	TUITION REIMBURSEMEN/SPRING 2021	10-025-58550	Tuition Reimbursement-Human	\$609.60
							Totals for XIE, CLAIRE:	\$609.60
ZOHO CORPORATION	5/1/2021	2295031	4624	5/12/2021	MANAGEENGINE DESKTOP CENTRAL ADDONS	10-015-53050	Computer Software-Infor	\$289.00
							Totals for ZOHO CORPORATION:	\$289.00
ZOLL DATA SYSTEMS	5/1/2021	INV00082709	109015	5/19/2021	HOSTED BILLING PRO - 3 YEAR (06/01/21-06/30/2	10-011-57100	Professional Fees-EMS B	\$8,384.37
	5/1/2021	INV00080933-A	109119	5/26/2021	QUARTERLY MAINTENANCE AND LICENSING F	10-015-53050	Computer Software-Infor	\$16,619.95
							Totals for ZOLL DATA SYSTEMS:	\$25,004.32
ZOLL MEDICAL CORPORATION	5/5/2021	3281722	4679	5/19/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$3,386.60
	5/6/2021	3282077	4728	5/26/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$1,451.40
	5/20/2021	3291112	4769	6/2/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$11,020.80
	5/21/2021	3291335	4818	6/20/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$708.48
	5/25/2021	3293829	4818	6/24/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,066.00
							Totals for ZOLL MEDICAL CORPORATION:	\$17,633.28

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
ADANDY CABLING	5/1/2021	5121	4690	5/26/2021	INSTALL CAT 5E CALBES,JACKS	10-040-52752	Capital Purchases - CIP-Build	\$5,290.00
							Totals for ADANDY CABLING:	\$5,290.00
BANDA, JOSE M dba MAR-BAN CONCRETE CONTRA	5/25/2021	342649	109070	5/26/2021	CONCRETE WORK STATION 15	10-040-52752	Capital Purchases - CIP-Build	\$7,214.00
							Totals for BANDA, JOSE M dba MAR-BAN CONCRETE CONTRACTORS:	\$7,214.00
BONDS JANITORIAL SERVICE	5/1/2021	773	4639	5/19/2021	STATION CLEANING CONSTRUCTI	10-040-52752	Capital Purchases - CIP-Build	\$600.00
							Totals for BONDS JANITORIAL SERVICE:	\$600.00
CONRAD KROLL JR dba ALWAYS BEST PLUMBING	5/1/2021	857	4636	5/13/2021	RUN 1" MAIN FROM METER TO HC	10-040-52753	Capital Purchase - Building/Improvements-Build	\$4,700.00
							Totals for CONRAD KROLL JR dba ALWAYS BEST PLUMBING:	\$4,700.00
CUMMINS SOUTHERN PLAINS LLC	5/18/2021	95-23067	109173	6/2/2021	TRANSFER SWITCH-POWER COMM	10-040-52752	Capital Purchases - CIP-Build	\$5,046.00
							Totals for CUMMINS SOUTHERN PLAINS LLC:	\$5,046.00
DAVID MESSECAR dba MESSECAR'S TRUCKING	5/17/2021	05172021-MCHI	109078	5/26/2021	10 TONS 1 1/2" ROCK SAME COLOF	10-040-52752	Capital Purchases - CIP-Build	\$400.00
							Totals for DAVID MESSECAR dba MESSECAR'S TRUCKING:	\$400.00
GRAPHTEC INC.	5/4/2021	0218711	4711	5/26/2021	SET-BUILDING IDENTIFICATION	10-040-52752	Capital Purchases - CIP-Build	\$2,713.00
							Totals for GRAPHTEC INC.:	\$2,713.00
JP MORGAN CHASE BANK	5/10/2021	036741 05.10.20	5833	5/19/2021	JPM CREDIT CARD TRANSACTION	10-004-52753	Capital Purchase - Building/Improvements-Radio	\$6,172.42
						10-040-52753	Capital Purchase - Building/Improvements-Build	\$1,755.00
							Totals for JP MORGAN CHASE BANK:	\$7,927.42
LUXURY AIR, LLC	5/14/2021	124557	109092	5/26/2021	INSTALL MITSUBISHI EQUIPMENT	10-040-52752	Capital Purchases - CIP-Build	\$2,950.00
							Totals for LUXURY AIR, LLC:	\$2,950.00
MCCOY CORPORATION/MCCOY'S BUILDING SUPPI	5/10/2021	11364829	109181	6/2/2021	FENCE SUPPLIES - STATION 15	10-040-52753	Capital Purchase - Building/Improvements-Build	\$1,316.06
							Totals for MCCOY CORPORATION/MCCOY'S BUILDING SUPPLY:	\$1,316.06
MICRO INTEGRATION & PROGRAMMING Solutio	5/11/2021	221256	4715	5/26/2021	CAMERAS - STATION 15	10-040-52752	Capital Purchases - CIP-Build	\$5,678.68
							Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:	\$6,443.68
R.W. TRUCKING LLC	5/5/2021	20192173A	109007	5/19/2021	GRADE WORK & MATERIAL - STA	10-040-52752	Capital Purchases - CIP-Build	\$2,050.00
	5/5/2021	20192173B	109102	5/26/2021	CLEAN UP AND HAUL OFF CONCR	10-040-52752	Capital Purchases - CIP-Build	\$350.00
							Totals for R.W. TRUCKING LLC:	\$2,400.00
URBAN FIRE PROTECTION	5/1/2021	36017	109111	5/26/2021	TRIM OUT FOR AUTOMATIC FIRE	10-040-52752	Capital Purchases - CIP-Build	\$500.00
							Totals for URBAN FIRE PROTECTION:	\$500.00
US DIGITAL DESIGNS, INC.	5/17/2021	21013	109201	6/2/2021	ALERTING SYSTEM - STATION 35	10-004-52754	Capital Purchase - Equipment-Radio	\$29,710.74
							Totals for US DIGITAL DESIGNS, INC.:	\$29,710.74

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds	\$17,503.73
10-000-14305	A/R Employee-BS	\$125.00
10-000-14900	Prepaid Expenses-BS	\$31,431.46
10-000-21400	Accrued Payroll-BS	\$877.94
10-000-21585	P/R-Flexible Spending-BS-BS	\$7,093.55
10-000-21590	P/R-Premium Cancer/Accident-BS	\$11,169.72
10-000-21595	P/R-Health Savings-BS-BS	\$30,661.71
10-000-21600	Employee Deferred Comp.-BS	\$30,513.90
10-000-21650	TCDRS Defined Benefit Plan-BS	\$463,489.39
10-001-53050	Computer Software-Admin	\$9.99
10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$1,085.00
10-001-54100	Dues/Subscriptions-Admin	\$452.47
10-001-54900	Insurance-Admin	\$177,380.89
10-001-55500	Legal Fees-Admin	\$2,700.00
10-001-55900	Meals - Business and Travel-Admin	\$65.71
10-001-56100	Meeting Expenses-Admin	\$268.71
10-001-57100	Professional Fees-Admin	\$750.00
10-001-58200	Telephones-Cellular-Admin	\$275.01
10-002-52700	Business Licenses-HCAP	\$227.64
10-002-53100	Computer Supplies/Non-Cap.-HCAP	\$389.92
10-002-55700	Management Fees-HCAP	\$7,133.17
10-002-57100	Professional Fees-HCAP	\$342.00
10-002-58200	Telephones-Cellular-HCAP	\$161.04
10-004-52725	Capital Lease Expense-Radio	\$688.87
10-004-52753	Capital Purchase - Building/Improvements-Radio	\$6,172.42
10-004-52754	Capital Purchase - Equipment-Radio	\$29,710.74
10-004-54100	Dues/Subscriptions-Radio	\$9.99
10-004-55025	Interest Expense-Radio	\$109.05
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$1,498.74
10-004-57100	Professional Fees-Radio	\$11,112.50
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$3,561.58
10-004-57225	Radio Repair - Parts-Radio	\$3,722.51
10-004-57725	Shop Supplies-Radio	\$227.33
10-004-58200	Telephones-Cellular-Radio	\$414.17
10-004-58310	Telephones-Service-Radio	\$238.71
10-004-58800	Utilities-Radio	\$3,645.67
10-005-52100	Accounting/Auditing Fees-Accou	\$5,400.00
10-005-52600	Books/Materials-Accou	\$37.49
10-005-54100	Dues/Subscriptions-Accou	\$445.00
10-005-58200	Telephones-Cellular-Accou	\$40.26
10-006-54450	Employee Recognition-Alarm	\$65.39
10-006-57750	Small Equipment & Furniture-Alarm	\$459.98
10-006-58200	Telephones-Cellular-Alarm	\$239.29
10-007-54100	Dues/Subscriptions-EMS	\$505.00
10-007-54450	Employee Recognition-EMS	\$13,191.00
10-007-56100	Meeting Expenses-EMS	\$94.73

Account Summary

Account Number	Description	Net Amount
10-007-57000	Printing Services-EMS	\$267.50
10-007-58200	Telephones-Cellular-EMS	\$989.61
10-007-58500	Training/Related Expenses-CE-EMS	\$565.00
10-007-58600	Travel Expenses-EMS	\$3,161.83
10-007-58700	Uniforms-EMS	\$12,593.73
10-008-52500	Bio-Waste Removal-Suppl	\$3,033.99
10-008-52725	Capital Lease Expense-Mater	\$479.09
10-008-53800	Disposable Linen-Suppl	\$6,373.33
10-008-53900	Disposable Medical Supplies-Suppl	\$109,454.42
10-008-54200	Durable Medical Equipment-Suppl	\$7,054.70
10-008-55025	Interest Expense-Mater	\$84.55
10-008-55650	Maintenance- Equipment-Suppl	\$451.75
10-008-56300	Office Supplies-Suppl	\$2,437.30
10-008-56600	Oxygen & Gases-Suppl	\$3,058.28
10-008-56900	Postage-Suppl	\$1,701.40
10-008-57000	Printing Services-Suppl	\$107.50
10-008-57900	Station Supplies-Suppl	\$3,414.19
10-008-58200	Telephones-Cellular-Suppl	\$201.30
10-008-58700	Uniforms-Suppl	\$150.92
10-009-52600	Books/Materials-Dept	\$4,596.76
10-009-52700	Business Licenses-Dept	\$559.00
10-009-53050	Computer Software-Dept	\$951.00
10-009-53550	Customer Relations-Dept	\$5,400.00
10-009-54000	Drug Supplies-Dept	\$13,637.69
10-009-57000	Printing Services-Dept	\$98.97
10-009-57100	Professional Fees-Dept	\$17,265.00
10-009-58200	Telephones-Cellular-Dept	\$199.03
10-009-58500	Training/Related Expenses-CE-Dept	\$7,965.54
10-010-52000	Accident Repair-Fleet	\$67.09
10-010-54550	Fluids & Additives - Auto-Fleet	\$1,427.10
10-010-54700	Fuel - Auto-Fleet	\$62,245.56
10-010-54800	Hazardous Waste Removal-Fleet	\$212.25
10-010-55100	Laundry Service & Purchase-Fleet	\$137.08
10-010-56400	Oil & Lubricants-Fleet	\$3,750.27
10-010-57650	Repair-Equipment-Fleet	\$17.44
10-010-57700	Shop Tools-Fleet	\$1,301.70
10-010-57725	Shop Supplies-Fleet	\$2,308.10
10-010-57750	Small Equipment & Furniture-Fleet	\$2,107.42
10-010-58200	Telephones-Cellular-Fleet	\$80.52
10-010-58600	Travel Expenses-Fleet	\$480.00
10-010-58900	Vehicle-Batteries-Fleet	\$7,214.00
10-010-59000	Vehicle-Outside Services-Fleet	\$612.00
10-010-59050	Vehicle-Parts-Fleet	\$41,880.11
10-010-59100	Vehicle-Registration-Fleet	\$137.50
10-010-59150	Vehicle-Tires-Fleet	\$1,803.40
10-010-59200	Vehicle-Towing-Fleet	\$300.00

Account Summary

Account Number	Description	Net Amount
10-011-52900	Collection Fees-EMS B	\$3,027.60
10-011-57100	Professional Fees-EMS B	\$19,199.46
10-011-58200	Telephones-Cellular-EMS B	\$78.25
10-015-52600	Books/Materials-Infor	\$12.90
10-015-52700	Business Licenses-Infor	\$35.00
10-015-53050	Computer Software-Infor	\$100,768.30
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,713.70
10-015-55400	Leases/Contracts-Infor	\$5,106.21
10-015-57100	Professional Fees-Infor	\$51,266.25
10-015-57650	Repair-Equipment-Infor	\$255.95
10-015-57750	Small Equipment & Furniture-Infor	\$6,721.46
10-015-58200	Telephones-Cellular-Infor	\$8,134.40
10-015-58310	Telephones-Service-Infor	\$16,106.66
10-016-52725	Capital Lease Expense-Facil	\$578.93
10-016-53330	Contractual Obligations- Other-Facil	\$11,663.75
10-016-53500	Customer Property Damage-Facil	\$194.84
10-016-53600	Damages/Insurance Claims	\$2,505.85
10-016-54500	Equipment Rental-Facil	\$2,906.87
10-016-55025	Interest Expense-Facil	\$139.61
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$64,113.62
10-016-57700	Shop Tools-Facil	\$1,415.16
10-016-57725	Shop Supplies-Facil	\$525.80
10-016-57750	Small Equipment & Furniture-Facil	\$4,983.88
10-016-58200	Telephones-Cellular-Facil	\$313.00
10-016-58800	Utilities-Facil	\$34,200.50
10-025-51700	Health & Dental-Human	\$57,264.55
10-025-51710	Health Insurance Claims-Human	\$424,384.42
10-025-51720	Health Insurance Admin Fees-Human	\$39,061.70
10-025-51800	Unemployment Expense-Human	\$3,595.93
10-025-54350	Employee Health\Wellness-Human	\$498.19
10-025-54450	Employee Recognition-Human	\$1,741.06
10-025-55500	Legal Fees-Human	\$11,652.25
10-025-57000	Printing Services-Human	\$48.16
10-025-57100	Professional Fees-Human	\$2,708.33
10-025-57300	Recruit/Investigate-Human	\$2,113.00
10-025-58200	Telephones-Cellular-Human	\$80.52
10-025-58550	Tuition Reimbursement-Human	\$14,814.24
10-026-56500	Other Services-Recor	\$289.62
10-026-57100	Professional Fees-Recor	\$97.50
10-039-58200	Telephones-Cellular-Commu	\$234.75
10-040-52725	Capital Lease Expense-Build	\$17,624.45
10-040-52752	Capital Purchases - CIP-Build	\$32,791.68
10-040-52753	Capital Purchase - Building/Improvements-Build	\$7,771.06
10-040-55025	Interest Expense-Build	\$65.82
10-042-53150	Conferences - Fees, Travel, & Meals-EMS T	\$125.00
10-042-58700	Uniforms-EMS T	\$1,130.00

Account Summary

Account Number	Description	Net Amount
10-045-57750	Small Equipment & Furniture-EMS Q	\$110.40
10-045-58200	Telephones-Cellular-EMS Q	\$232.58
10-045-58500	Training/Related Expenses-CE-EMS Q	\$23,119.00
GRAND TOTAL:		<u><u>\$2,175,555.45</u></u>

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Vendor	Invoice Date	Description	Amount
ABC SUPPLY 0174	04/27/2021	CREDIT	-5.57
ABC SUPPLY 0174	04/15/2021	STATION 15 GUTTER PAINT	73.07
ALL AMERICAN STONE AND	04/26/2021	PO#60689 GRASS FOR STATION 15	1,755.00
ANOTHER BROKEN EGG CAF	04/21/2021	LUNCH WITH MR. GRICE REGARDING FINANCIAL OUTLOC	57.23
APPLE.COM/BILL	04/30/2021	PO#60815 ICLOUD STORAGE FOR MISTI	9.99
APPLE.COM/BILL	04/12/2021	ICLOUD STORAGE	.99
APPLE.COM/BILL	05/05/2021	ICLOUD STORAGE FOR JUSTIN EVANS MCHD ISSUED CEI	9.99
APPLE.COM/US	04/19/2021	PO#60538 TAX CREDIT FOR SERVICE REPAIR FOR IPAD	-21.11
APPLE.COM/US	04/19/2021	PO#60538 SERVICE REPAIR FOR IPAD	277.06
ATT*BUS PHONE PMT	04/08/2021	ACCOUNT # 0880	447.28
ATT*BUS PHONE PMT	04/16/2021	STATION 31 FIRE PANEL 281.689.6865 03/23/21-04/22/21	936.80
ATT*BUS PHONE PMT	04/16/2021	STATION 30 FIRE PANEL 03.23.21-04.22.21	290.55
BED BATH & BEYOND #651	04/23/2021	REPLACEMENT BED SHEETS FOR PATIENT HOUSE	194.84
BENTWATER COUNTRY CLUB	04/26/2021	LUNCH WITH MRS. WAGNER REGARDING FINANCIAL OUT	65.71
BEST WESTERN HOTELS	04/21/2021	Deployment	95.39
BEST WESTERN HOTELS	04/19/2021	Deployment	89.99
BRANNEN S CONROE	05/05/2021	STATION 15 DOOR THRESHOLDS	295.95
CAPITOL VISITORS PARKI	05/05/2021	PARKING FOR VISIT TO STATE CAPITOL	4.00
CAPITOL VISITORS PARKI	05/05/2021	HB3890 - CAPITOL PARKING	5.00
CHILI'S MAGNOLIA	04/22/2021	LUNCH MEETING WITH MAGNOLIA FD - R. JOHNSON, J. C/	125.48
CITY OF CONROE PERMITT	04/19/2021	STATION 15 PERMIT	25.00
CITY OF CONROE PERMITT	04/08/2021	PERMIT FOR STATION 15	30.00
CITY OF CONROE UTILITY	05/03/2021	STATION 20 03/25/21-04/27/21	102.50
CITY OF CONROE UTILITY	05/03/2021	STATION 10 03/26/21-04/27/21	108.08
CITY OF CONROE UTILITY	05/03/2021	ADMIN 03/16/21-04/15/21	1,105.64
CMC CONST SRVCS #55	04/22/2021	WEED BARRIER FOR STATION 15	392.03
COBURN SUPPLY COMPANY	05/05/2021	PVC FITTING FOR DRAINAGE AT STATION 15	13.40
COBURN SUPPLY COMPANY	04/13/2021	DRAIN PIPE FOR STATION 15	121.09
COMFORT INNS	04/13/2021	Deployment	238.00
COMFORT INNS	04/09/2021	Deployment	135.88
CONROE DOOR & HARDWARE	04/27/2021	STATION 15 DOOR SUPPLIES	119.33
COURTYARD BY MARRIOTT	04/14/2021	Deployment	112.00
CRAWFORD CONROE	04/06/2021	ELECTRICAL SUPPLIES FOR STATION 15	64.62
DAYS INNS	04/19/2021	Deployment	102.35
DNS MADE EASY	04/23/2021	DNS RENEWAL PO 60546	151.85
DOOR SERVICES CORPORAT	04/12/2021	REPAIR OF DOOR BROKEN BY MEDICS AT HOSPITAL - HC	206.00
DSHS REGULATORY PROG	05/05/2021	C. CHEN RENEWAL	96.00
DSHS REGULATORY PROG	04/16/2021	B. STEVENS RENEWAL	96.00
DSHS REGULATORY PROG	04/06/2021	L. NOAL RENEWAL	126.00
DSHS REGULATORY PROG	04/06/2021	R. HALL - K. ERWIN - J. MEYERDIRK RENEWAL	241.00
DTV*DIRECTV SERVICE	05/03/2021	STATION 12 INV 050909659X210426 04/25/21-05/24/21	150.98
DTV*DIRECTV SERVICE	04/28/2021	STATION 27 INV 044687540X210430 04/29/21-05/28/21	150.98
DTV*DIRECTV SERVICE	04/26/2021	ADMIN INV 035677337X210422 04/21/21-05/20/21	58.99
DTV*DIRECTV SERVICE	04/16/2021	STATION 14 INV 00659478X210414 04/13/21-05/12/21	147.77
DTV*DIRECTV SERVICE	04/14/2021	INVOICE 017903440X210312	1,680.88
EMBASSY SUITES	04/29/2021	Deployment	366.00
EPCOR	04/19/2021	STATION 40 METER 6439634 02/24/21-03/24/21	63.07
EPCOR	04/19/2021	STATION 40 METER 20P591316 02/24/21-03/24/21	124.99
EXXONMOBIL 47941372	04/06/2021	TAHOE CARWASH	12.00
FAIRFIELD INN	05/03/2021	Deployment	104.16
FAIRFIELD INN	04/15/2021	Deployment	104.16
FLOWER SHOP NETWORK	04/29/2021	PO#60758 FLOWER ORDER MCASAS	54.25
FLOWER SHOP NETWORK	04/27/2021	PO#60710 FLOWER ORDER FOR A.JONES	54.25
GRTR MAGNOLIA PKW CHAM	04/15/2021	RANDY JOHNSON DUE FOR LUNCH \$20.00 GMPC	20.00
HAMPTON INN HOTELS	04/30/2021	Deployment	103.23
HAMPTON INN HOTELS	04/29/2021	Deployment	94.00
HCTRA EZ TAG REBILL	04/12/2021	HCTRA AUTO-CHARGE	480.00
H-E-B #660	04/15/2021	NATIONAL TELECOMMUNICATORS WEEK BREAKFAST	65.39
HILTON	04/16/2021	Deployment	86.70
HILTON GARDEN INN	04/26/2021	Deployment	126.00
HILTON GARDEN INN	04/20/2021	Deployment	127.99
HOLIDAY INNS	04/26/2021	Deployment	108.00
HOLIDAY INNS	04/26/2021	Deployment	1.00
HOLIDAY INNS	04/26/2021	Deployment	95.00
HOLIDAY INNS	04/23/2021	Deployment	268.94

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Vendor	Invoice Date	Description	Amount
HOLIDAY INNS	04/23/2021	Deployment	-30.94
HOLIDAY INNS	04/19/2021	Deployment	129.99
HOLIDAY INNS	04/19/2021	Deployment	134.99
HOLIDAY INNS	04/12/2021	Deployment	114.00
HOLIDAY INNS	04/20/2021	L. GILLUM EDUCATOR CONFERENCE HOTEL 04-16-21/04-1	423.20
HOME2 SUITES BY HILTON	04/07/2021	Deployment	455.00
JOE S PIZZA & PASTA	04/23/2021	DINNER WITH MR. THOR REGARDING FINANCIAL OUTLOC	68.34
KROGER #0136	04/22/2021	PO#60669 EMPLOYEE OF THE MONTH GIFT CARDS	1,059.50
LOWES #00232*	04/22/2021	SHOP SUPPLIES	18.96
LOWES #00232*	05/05/2021	STATION 15 DECK SUPPLIES AND TOOLS	66.94
LOWES #00232*	05/03/2021	STATION 15 SUPPLIES SHOWER LINER, LINER RINGS ANC	142.82
LOWES #00232*	05/03/2021	STATION 15 SUPPLIES	139.98
LOWES #00232*	04/29/2021	SPRINKLERS FOR STATION 15 SOD	132.78
LOWES #00232*	04/27/2021	DRAINAGE SUPPLIES FOR STATION 15	95.94
LOWES #00232*	04/27/2021	WATER FILTER FOR PMS	99.98
LOWES #00232*	04/26/2021	DRAINAGE SUPPLIES FOR STATION 15	104.28
LOWES #00232*	04/23/2021	DRAINAGE SUPPLIES FOR STATION 15	36.80
LOWES #00232*	04/16/2021	PEX PIPE FOR DRAINAGE AT STATION 15	48.69
LOWES #00232*	04/14/2021	CONCRETE MIX FOR STATION 15 FENCE	15.12
LOWES #00232*	04/07/2021	STATION 15 DRAINAGE SUPPLIES	45.22
LOWES #00232*	05/04/2021	SUPPLIES FOR STATION 15	328.02
LOWES #00232*	04/28/2021	SUPPLIES FOR STATION 15	74.18
LOWES #00232*	04/22/2021	ELECTRICAL SUPPLIES FOR STATION 15	19.25
LOWES #00232*	04/21/2021	STATION 15 BATHROOM SUPPLIES	471.51
LOWES #00232*	04/09/2021	STATION 15 SUPPLIES FOR FENCE	93.46
LOWES #00232*	04/16/2021	SHOP TOOLS	35.66
LOWES #00232*	04/08/2021	TOOLS	218.00
LOWES #01515*	04/28/2021	STATION 15 SUPPLIES	118.90
LOWES #01515*	04/23/2021	DRAINAGE GRATE FOR STATION 15	31.96
LOWES #01515*	04/16/2021	STATION 40 OUTSIDE LIGHTS	17.98
LOWES #02822*	04/13/2021	SHOP TOOLS	201.96
MILSTEAD GLASS COMPANY	04/13/2021	GLASS FOR STATION 15 EXTERIOR DOOR	30.00
MONTGOMERY VEHREG	04/26/2021	REGISTRATION OF SHOPS 605,606,27,29,36 AND 48.	46.50
MUNICIPAL ONLINE PAYME	05/04/2021	ADMIN 03/16/21-04/15/21 FEE	.85
NAEMT	04/29/2021	NAEMT INVOICE_AM-21-05880-04-COURSE # AM-21-05880-	135.00
NAEMT	04/22/2021	INVOICE_PH-21-06286-17 COURSE # PH-21-06286-17 - SITE	30.00
NAEMT	04/21/2021	NAEMT INV 012105879171000 COURSE #PH-21-05879-17	50.00
NATIONAL EMS MANAGEMEN	04/26/2021	NAEMSMA ADDITIONAL GROUP MEMBERSHIP	450.00
NATIONAL EMS MANAGEMEN	04/30/2021	NEMSMA CREDENTIALING APPLICATION	90.00
NATIONAL REGISTRY EMT	04/29/2021	NREMT GRAND OAKS HIGH SCHOOL	1,078.00
NORTHERN TOOL & EQUIP	04/22/2021	SHOP TOOLS	281.99
NORTHERN TOOL & EQUIP	04/06/2021	SHOP TOOLS	86.98
OFFICE DEPOT #1127	04/06/2021	PO#60431 POSTAGE MACHINE SUPPLIES	130.47
PWW MEDIA INC	04/26/2021	XI & ABC 360 CONFERENCE BRETT ALLEN	1,060.00
REV.COM	04/29/2021	APRIL MCHD BOARD TRANSCRIPTION	97.50
SAFE KIDS WORLDWIDE	04/08/2021	J. MLADENKA SAFE KIDS RECERTIFICATION	55.00
SAMS CLUB #6421	04/09/2021	PO#60547 SUPPLIES FOR K.KIMMEY'S RETIREMENT	93.56
SAMSClub.COM	04/14/2021	PO#60854 STATION SUPPLIES RESTOCK ORDER	657.85
SEMINOLE HARD ROCK HTL	04/07/2021	K. CROCKER EAGLES HOTEL DEPOSIT 06-16-2021 - 06-19-	202.27
SEMINOLE HARD ROCK HTL	04/07/2021	R. JOHNSON EAGLES HOTEL DEPOSIT 06-16-2021 - 06-19-	202.27
SEMINOLE HARD ROCK HTL	04/07/2021	J. CAMPBELL EAGLES HOTEL DEPOSIT 06-16-2021 - 06-19-	202.27
SEMINOLE HARD ROCK HTL	04/07/2021	J. SHAW EAGLES HOTEL DEPOSIT 06-16-2021 - 06-19-2021	202.27
SEMINOLE HARD ROCK HTL	04/07/2021	J. SEEK EAGLES HOTEL DEPOSIT 06-16-2021 - 06-19-2021	202.27
SEMINOLE HARD ROCK HTL	04/07/2021	R. DICKSON EAGLES HOTEL DEPOSIT 06-16-2021 - 06-19-2	202.27
SHERWIN WILLIAMS 72701	04/28/2021	PAINTING SUPPLIES FOR STATION 15	34.58
SHERWIN WILLIAMS 72701	04/27/2021	PAINTING SUPPLIES FOR STATION 15	15.90
SLADEK CONFERENCE SERV	04/09/2021	TEXAS EMS CONFERENCE BOOTH	2,100.00
SOMA	05/03/2021	C. CALLIHAN SOMA CONFERENCE REGISTRATION 06-28-2	170.00
SOMA	04/14/2021	C. CALLIHAN SOMSA MEMBERSHIP OVERCHARGE REFUN	-25.00
SOMA	04/12/2021	C. CALLIHAN SOMSA MEMBERSHIP	150.00
SUDDENLINK 7708	04/09/2021	STATION 30 04/01/21-04/30/21	171.56
SUNOCO 0893649400 QPS	04/15/2021	DISTRICT CHIEFS MEETING BREAKFAST PO 60864	85.73

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Vendor	Invoice Date	Description	Amount
		GATHERING OF THE EAGLES REGISTRATION 06-16-2021-06-19-2021DR. DICKSON - CHIEF SEEK = \$616.97 CHARGE TO 009K. CROCKER = 288.40 CHARGE TO 045 R. JOHNSON = 288.40 CHARGE TO 001 J. CAMPBELL - J. SHAW = 576.80 CHARGE TO 007	
SUWANNEE RIVER AREA HE	04/06/2021		1,770.57
THE HOME DEPOT #0508	05/03/2021	STATION 45 FIRE ALARM REPLACEMENT	207.41
THE HOME DEPOT #0508	04/19/2021	AUGER FOR STATION 15 FENCE POSTS	24.97
THE HOME DEPOT #0508	05/03/2021	LIGHT REPLACEMENT AND PLUMBING FOR STATION 45	168.10
THE HOME DEPOT #0508	04/29/2021	PAINT SUPPLIES FOR STATION 15	63.44
THE HOME DEPOT #0508	04/28/2021	STATION 15 SUPPLIES	24.50
THE HOME DEPOT #0508	04/12/2021	PAINTING SUPPLIES FOR STATION 15	72.94
THE HOME DEPOT #0508	04/09/2021	STATION 15 SUPPLIES	155.44
THE HOME DEPOT #0508	05/03/2021	TRUCK TOOLS	398.00
THE HOME DEPOT #0508	04/16/2021	SHOP TOOLS	47.69
THE HOME DEPOT #0508	04/09/2021	SHOP TOOLS	144.88
THE HOME DEPOT #0508	04/29/2021	REPLACEMENT REFRIGERATOR FOR STATION 41	1,515.28
THE HOME DEPOT #0508	04/28/2021	MIRRORS FOR BEDROOMS FOR STATION 15	152.76
TLF*ATASCOCITA LAKE HO	04/19/2021	PO#60626 FLOWER ORDER FOR P.SEALS	62.79
TLF*XPRESSIONS FLORIST	04/21/2021	PO#60670 FLOWER ORDER FOR MIFFLIN	62.16
TST* NOTHING BUNDT CAK	04/09/2021	PO#60522 SUPPLIES FOR K.KIMMEY'S RETIREMENT	84.00
TST* PIE IN THE SKY PI	04/16/2021	LUNCH WITH PWW AUDITORS R. JOHNSON, J. CAMPBELL	48.06
TX.GOV*SERVICEFEE-DIR	04/23/2021	REGISTRATION OF SHOPS 605,606,27,29,36 AND 48.	12.00
UNIVERSAL NAT GAS PYMT	04/27/2021	STATION 27 03/01/21-03/29/21	50.96
UNT COMMERCE MANAGER	04/19/2021	RESCHEDULE FEE TO CHANGE DATES FOR RANDY JOHN	25.00
UPS*000000A690R4141	04/13/2021	SHIPPING CHARGES INVOICE 0000A690R4141	265.93
VULCAN SOUTHWEST	04/06/2021	CRUSHED ROCK FOR STATION 15 WATER DRAINAGE	2,678.28
WWW.HOUSTO* THECHOCOLA	04/16/2021	PO#60627 FLOWER ORDER FOR BARBARA	54.11
TOTAL			<u>34,234.97</u>

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (05/01/2021 - 05/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
108922	Computer Check	5/11/21	12-25703	PATIENT REFUND	\$86.57	TRUE	5/11/21
108921	Computer Check	5/11/21	12-26334	PATIENT REFUND	\$60.79	FALSE	5/11/21
109081	Computer Check	5/24/21	18-53167	PATIENT REFUND	\$15.00	FALSE	5/24/21
109163	Computer Check	5/31/21	19-36001	AETNA (POB 14079)	\$249.49	FALSE	5/31/21
109183	Computer Check	5/31/21	19-36001	PATIENT REFUND	\$60.00	FALSE	5/31/21
109075	Computer Check	5/24/21	19-40121	PATIENT REFUND	\$67.48	TRUE	5/24/21
109062	Computer Check	5/24/21	19-45240	AARP (POB 740819)	\$86.16	TRUE	5/24/21
109082	Computer Check	5/24/21	19-58116	PATIENT REFUND	\$25.00	TRUE	5/24/21
109101	Computer Check	5/24/21	19-59552	PHYSICIANS MUTUAL	\$57.40	FALSE	5/24/21
108927	Computer Check	5/11/21	19-62151	TRIPLE-S SALUD	\$74.66	TRUE	5/11/21
109003	Computer Check	5/18/21	20-14518	NOVITAS SOLUTIONS (POB 3106)	\$417.05	TRUE	5/18/21
108999	Computer Check	5/18/21	20-149	NOVITAS SOLUTIONS (POB 3106)	\$457.68	TRUE	5/18/21
108996	Computer Check	5/18/21	20-15536	NOVITAS SOLUTIONS (POB 3106)	\$476.20	TRUE	5/18/21
109001	Computer Check	5/18/21	20-15652	NOVITAS SOLUTIONS (POB 3106)	\$298.35	TRUE	5/18/21
108968	Computer Check	5/18/21	20-16172	AETNA BETTER HEALTH OF VIRGINIA	\$190.48	TRUE	5/18/21
108988	Computer Check	5/18/21	20-16310	KELSEYCARE ADVANTAGE (POB 841649)	\$365.07	FALSE	5/18/21
108997	Computer Check	5/18/21	20-17298	NOVITAS SOLUTIONS (POB 3106)	\$307.23	TRUE	5/18/21
109002	Computer Check	5/18/21	20-17490	NOVITAS SOLUTIONS (POB 3106)	\$444.53	TRUE	5/18/21
108916	Computer Check	5/11/21	20-39631	NOVITAS SOLUTIONS (POB 3106)	\$365.22	TRUE	5/11/21
108970	Computer Check	5/18/21	20-40723	PATIENT REFUND	\$265.00	TRUE	5/18/21
108985	Computer Check	5/18/21	20-40723	HUMANA HEALTH CARE PLANS (POB 931655)	\$257.05	TRUE	5/18/21
108998	Computer Check	5/18/21	20-40967	NOVITAS SOLUTIONS (POB 3106)	\$359.12	TRUE	5/18/21
109014	Computer Check	5/18/21	20-41601	WELLMED MEDICAL MANAGEMENT	\$247.82	TRUE	5/18/21
109071	Computer Check	5/24/21	20-42136	BLUE CROSS BLUE SHIELD	\$213.38	TRUE	5/24/21
109087	Computer Check	5/24/21	20-42734	PATIENT REFUND	\$30.00	FALSE	5/24/21
109100	Computer Check	5/24/21	20-43250	PATIENT REFUND	\$65.00	FALSE	5/24/21
109116	Computer Check	5/24/21	20-46101	WELLMED MEDICAL MANAGEMENT	\$73.24	TRUE	5/24/21
108984	Computer Check	5/18/21	20-47297	HUMANA HEALTH CARE PLANS (POB 931655)	\$257.05	TRUE	5/18/21
108983	Computer Check	5/18/21	20-48811	HUMANA HEALTH CARE PLANS (POB 931655)	\$256.29	TRUE	5/18/21
108982	Computer Check	5/18/21	20-50220	PATIENT REFUND	\$112.87	FALSE	5/18/21
108910	Computer Check	5/11/21	20-50388	PATIENT REFUND	\$113.54	FALSE	5/11/21
109107	Computer Check	5/24/21	20-54834	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$46.48	TRUE	5/24/21
108977	Computer Check	5/18/21	20-56120	COMMUNITY HEALTH CHOICE	\$264.02	TRUE	5/18/21
109005	Computer Check	5/18/21	20-61442	NOVITAS SOLUTIONS (POB 3106)	\$387.16	TRUE	5/18/21
108829	Computer Check	5/3/21	20-62311	PATIENT REFUND	\$91.76	FALSE	5/3/21
108973	Computer Check	5/18/21	20-63031	CIGNA HEALTHSPRING (POB 981804)	\$319.30	FALSE	5/18/21
109004	Computer Check	5/18/21	20-63040	NOVITAS SOLUTIONS (POB 3106)	\$388.38	TRUE	5/18/21
109073	Computer Check	5/24/21	20-64685	PATIENT REFUND	\$94.66	FALSE	5/24/21
108848	Computer Check	5/3/21	20-66230	PATIENT REFUND	\$125.00	FALSE	5/3/21
108836	Computer Check	5/3/21	20-66366	BOON-CHAPMAN (Prime DX)	\$310.31	TRUE	5/3/21
109193	Computer Check	5/31/21	20-67031	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$265.00	FALSE	5/31/21
108830	Computer Check	5/3/21	20-68007	ANTHEM BCBS	\$321.21	TRUE	5/3/21
108971	Computer Check	5/18/21	21-11197	PATIENT REFUND	\$19.07	FALSE	5/18/21
108853	Computer Check	5/3/21	21-11777	NOVITAS SOLUTIONS (POB 3106)	\$392.97	TRUE	5/3/21
108857	Computer Check	5/3/21	21-1300	PATIENT REFUND	\$40.00	FALSE	5/3/21
109099	Computer Check	5/24/21	21-1300B	PATIENT REFUND	\$10.00	FALSE	5/24/21
109204	Computer Check	5/31/21	21-13070	PATIENT REFUND	\$447.91	FALSE	5/31/21
108828	Computer Check	5/3/21	21-13315	AMERIGROUP (POB 933657)	\$228.22	TRUE	5/3/21
108854	Computer Check	5/3/21	21-13643	NOVITAS SOLUTIONS (POB 3106)	\$299.41	TRUE	5/3/21
109103	Computer Check	5/24/21	21-14290B	PATIENT REFUND	\$75.00	FALSE	5/24/21
109117	Computer Check	5/24/21	21-14500	PATIENT REFUND	\$25.55	FALSE	5/24/21
109012	Computer Check	5/18/21	21-14500	UNITED HEALTHCARE (POB 101760)	\$485.50	TRUE	5/18/21
109083	Computer Check	5/24/21	21-14844	PATIENT REFUND	\$504.95	FALSE	5/24/21
108969	Computer Check	5/18/21	21-15245	AMERIGROUP (POB 933657)	\$309.99	TRUE	5/18/21
109179	Computer Check	5/31/21	21-15499	INTEGRANET HEALTH	\$58.75	FALSE	5/31/21
108834	Computer Check	5/3/21	21-15516	BCBS OF TEXAS	\$371.20	TRUE	5/3/21
109168	Computer Check	5/31/21	21-15723	CIGNA (POB 188012)	\$147.64	FALSE	5/31/21
108834	Computer Check	5/3/21	21-15964	BCBS OF TEXAS	\$437.04	TRUE	5/3/21
108834	Computer Check	5/3/21	21-16931	BCBS OF TEXAS	\$443.15	TRUE	5/3/21
109013	Computer Check	5/18/21	21-17536	PATIENT REFUND	\$209.61	TRUE	5/18/21

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (05/01/2021 - 05/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
109186	Computer Check	5/31/21	21-1760B	NOVITAS SOLUTIONS (POB 3106)	\$430.20	FALSE	5/31/21
109104	Computer Check	5/24/21	21-18370	PATIENT REFUND	\$50.00	FALSE	5/24/21
109115	Computer Check	5/24/21	21-211	PATIENT REFUND	\$225.00	FALSE	5/24/21
109196	Computer Check	5/31/21	21-295	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$248.00	FALSE	5/31/21
109072	Computer Check	5/24/21	21-3374	PATIENT REFUND	\$200.00	TRUE	5/24/21
108845	Computer Check	5/3/21	21-3417	PATIENT REFUND	\$15.00	TRUE	5/3/21
108834	Computer Check	5/3/21	21-3473	BCBS OF TEXAS	\$438.57	TRUE	5/3/21
108966	Computer Check	5/18/21	21-4419	AARP (POB 740819)	\$78.52	TRUE	5/18/21
109000	Computer Check	5/18/21	21-4419	NOVITAS SOLUTIONS (POB 3106)	\$314.05	TRUE	5/18/21
109195	Computer Check	5/31/21	21-4919	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$50.00	FALSE	5/31/21
108839	Computer Check	5/3/21	21-5323	CIGNA HEALTHSPRING (POB 981804)	\$594.77	FALSE	5/3/21
108838	Computer Check	5/3/21	21-5324	CIGNA HEALTHSPRING (POB 981804)	\$231.08	FALSE	5/3/21
108861	Computer Check	5/3/21	21-5500	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$248.00	TRUE	5/3/21
109091	Computer Check	5/24/21	21-7622	PATIENT REFUND	\$631.58	FALSE	5/24/21
109080	Computer Check	5/24/21	21-8526	PATIENT REFUND	\$125.00	FALSE	5/24/21
109088	Computer Check	5/24/21	21-9040	PATIENT REFUND	\$100.00	TRUE	5/24/21
109194	Computer Check	5/31/21	21-9855	TEXAS MEDICAID & HEALTHCARE PARTNERSHIP	\$50.00	FALSE	5/31/21
TOTAL					\$17,503.73		

MCHD Surplus/Salvage
June 2021

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1	D130484369	GEN68	Onan 5.5 Kw Generator	Salvage	Over 1100 hours: End of Life
1	A140622243	GEN73	Onan 5.5 Kw Generator	Salvage	Over 1100 hours: End of Life
1	160968483	GEN10	Onan 5.5 Kw Generator	Salvage	9800 hours and heads are bad
1 each	C11712A200691	CAP30596	King Vision laryngoscope	salvage	Device no longer powers up.
1 each	J50079	NCA20278	EZ IO driver	salvage	Loss of power, end of life.
1	JMX1919Z0DC	N/A	Cisco Firewall 5505	Salvage	End of life for device
1	JMX2037Y3DC	N/A	Cisco Firewall 5505	Salvage	End of life for device
1	JMX1849Z0VP	N/A	Cisco Firewall 5505	Salvage	End of life for device
1	JMX163740UY	N/A	Cisco Firewall 5505	Salvage	End of life for device
1	JMX1331L1FK	8706	Cisco Firewall 5520	Salvage	End of life for device
1	JMX1115Z07W	N/A	Cisco Firewall 5505	Salvage	End of life for device
1	JMX1221Z03V	N/A	Cisco Firewall 5505	Salvage	End of life for device
1	JMX19164119	N/A	Cisco Firewall 5505	Salvage	End of life for device
1	JMX16524021	CAP20307	Cisco Firewall 5505	Salvage	End of life for device
1	JMX1652Z01D	CAP20306	Cisco Firewall 5505	Salvage	End of life for device
1	JMX1115Z088	7536	Cisco Firewall 5505	Salvage	End of life for device
1	JMX1652401V	N/A	Cisco Firewall 5505	Salvage	End of life for device
1	JMX1849Z0UA	N/A	Cisco Firewall 5505	Salvage	End of life for device
1	JMX1636Z06U	CAP20356	Cisco Firewall 5505	Salvage	End of life for device
1	JMX1652401Z	N/A	Cisco Firewall 5505	Salvage	End of life for device
1	JMX2008Z0LD	N/A	Cisco Firewall 5506	Salvage	Broken/Out of warranty
1	JMX191840W2	N/A	Cisco Firewall 5505	Salvage	Broken/Out of warranty
1	DNI1843043Y	N/A	Cisco Switch SF500	Salvage	Broken/Out of warranty
1	DNI19120286	N/A	Cisco Switch SF500	Salvage	Broken/Out of warranty
1	FOC1214W027	N/A	Cisco Switch 3560	Salvage	Broken/Out of warranty
1	FTX1039W09U	N/A	Cisco Router 2801	Salvage	End of life for device
1	FTX1212A23E	N/A	Cisco Router 3800	Salvage	End of life for device
1	FTX1038A269	N/A	Cisco Router 2800	Salvage	End of life for device
1	FTX1234A4SG	8128	Cisco Router 3800	Salvage	End of life for device
1	FTX1146N0KX	7660	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1146N0JG	7843	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1115T2WA	N/A	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1141N09N	7848	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1129N19Z	N/A	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1146N0KM	7845	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1422T0CN	N/A	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1146N0JE	7844	Cisco Wireless Access Point 1131	Salvage	End of life for device

MCHD Surplus/Salvage
June 2021

1	FCW1318V140	N/A	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1129N19S	N/A	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1244T1WV	8182	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1123T04F	N/A	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1230N01F	N/A	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1249T1CY	8185	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	FTX1331B25L	N/A	Cisco Wireless Access Point 1200	Salvage	End of life for device
1	FTX1412B3WB	9033	Cisco Wireless Access Point 1200	Salvage	End of life for device
1	FTX1331B25H	N/A	Cisco Wireless Access Point 1200	Salvage	End of life for device
1	FTX1049T07U	N/A	Cisco Wireless Access Point 1131	Salvage	End of life for device
1	QCN21390072	7651	Cisco Wireless LAN Controller 1030	Salvage	End of life for device
1	QCN21390054	7613	Cisco Wireless LAN Controller 1030	Salvage	End of life for device
1	CN00VW5M7287216KJ5CM	NCA20070	Dell 22" Monitor	Salvage	Broken/Out of warranty
1	CNORNMH67444512SALQS	N/A	Dell 19" Monitor	Salvage	Broken/Out of warranty
1	CN0DC323716186COAK9W	7474	Dell 19" Monitor	Salvage	Broken/Out of warranty
1	CN0J66427161855KAG7R	6476	Dell 19" Monitor	Salvage	Broken/Out of warranty
1	HBBHTR1	N/A	Dell Desktop (2012)	Salvage	End of life for device
1	H836H02	N/A	Dell Desktop (2014)	Salvage	End of life for device
1	94WNP2	N/A	Dell Desktop (2016)	Salvage	End of life for device
1	1QKWSK1	CAP20293	Dell Desktop (2009)	Salvage	End of life for device
1	D2R1WK1	9016	Dell Desktop (2009)	Salvage	End of life for device
1	H843H02	CAP20522	Dell Desktop (2014)	Salvage	End of life for device
1	H846H02	CAP20521	Dell Desktop (2014)	Salvage	End of life for device
1	510191278	CAP30029	Avocent Switch 3200	Salvage	End of life for device
1	22506642753	NCA20308	Microsoft Surface Tablet	Salvage	Broken/Out of warranty

AGENDA ITEM # 26

Board Mtg.: 06/22/2021

Montgomery County Hospital District

Proceeds from Sale of Assets

10/01/2017 - 05/31/2021

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	2010 Dodge Ram 3500 - 201,234 miles	5/22/2018	8,660.00
Vehicles	2009 Ford F350 - 140,736 miles (trade-in)	7/3/2018	15,000.00
Vehicles	2012 Dodge Ram 3500 SLT - 203,110 miles	7/24/2018	8,305.00
Vehicles	2012 Dodge Ram 3500 ST - 194,983 miles	9/21/2018	8,150.00
Vehicles	2012 Dodge Ram 3500 SLT - 199,930 miles	12/18/2018	8,514.00
Vehicles	2012 Dodge Ram 3500 - 189,761 miles	12/18/2018	8,920.00
Vehicles	2008 Chevy Tahoe LS - 199,172 miles	3/12/2019	3,805.00
Vehicles	Frazer Box E-1597/X-819	5/28/2020	1,000.00
Vehicles	Frazer Box E-1755/X-802	6/2/2020	1,000.00
Vehicles	Frazer Box E-1075/X-794	6/2/2020	1,000.00
Vehicles	Frazer Box E-1076/X-491	6/2/2020	1,000.00
Vehicles	Frazer Box E-1706/X-836	6/2/2020	1,000.00
Vehicles	Frazer Box E-1074/X-416/X-828	6/2/2020	1,000.00
Vehicles	2012 Dodge Ram 3500 - 217,597 miles	6/3/2020	7,265.00
Vehicles	2002 Ford E250 Van Econoline - 210,919 miles	6/24/2020	2,020.00
Vehicles	2012 Dodge Ram 3500 - 209,981 miles	7/22/2020	7,195.00
Vehicles	2015 Dodge Ram 3500 - 215,076 miles	9/30/2020	11,470.00
Vehicles	2012 Dodge Ram 3500 - 212,065 miles	9/30/2020	9,970.00
Vehicles	2012 Dodge Ram 3500 - 213,159 miles	10/7/2020	9,045.00
Vehicles	2012 Dodge Ram 3500 - 208,436 miles	10/21/2020	10,265.00
Vehicles	2010 Dodge Ram 2500 - 199,754 miles	2/6/2021	9,460.00
Vehicles	2008 Chevy G2500 Van - 178,259 miles	5/5/2021	10,105.00
Vehicles Total			<u>144,149.00</u>
Total Proceeds			<u><u>144,149.00</u></u>

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., May 25, 2021 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m. by Bob Bagley

2. Invocation

Led by Chaplain Bianca Hines

3. Pledge of Allegiance

Led by Mr. Grice

4. Roll Call

Present:

Justin Chance
Sandy Wagner
Georgette Whatley – *Via Zoom/Teleconference*
Brad Spratt
Chris Grice
Bob Bagley

Not Present

Brent Thor

5. Public Comment

There were no comments from the public.

6. Special Recognition

Medical Directors Award – Sean Simmonds and Bryan Perry

Field – Kelcie Adams and Kyle Matthis

NonField – Michael Wells-Whitworth

“Mr. Bagley requested agenda item no. 14 be tabled for a future board meeting”

“Mr. Bagley requested agenda item no. 23 be moved up prior to agenda item no. 7”

7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

Mr. Randy Johnson, CEO presented a report to the board.

8. **Consider and act on recommendations to update the Communication Plan for CEO's communication to Employees and Media. (Mr. Chance, Chair – Personnel Committee)**

Mr. Chance made a motion to consider and act on recommendations to update the Communication Plan for CEO's communication to Employees and Media as noted in redline version. Mr. Grice offered a second and motion passed unanimously.

9. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**

Mr. James Campbell, EMS Chief presented the EMS report to the board.

10. **EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)**

Mr. Scott Pelczar and Ms. Kelcie Adams, Co-Chairs of the EMS Advisory Committee gave an update to the board.

11. **COO Report to include updates on facilities, radio system, materials management, staff activities, community paramedicine, and IT.**

Mrs. Melissa Miller, COO presented a report to the board.

12. **Consider and act on LUCAS Warranty Contract Renewal. (Mr. Spratt, Chair – PADCOM Committee)**

Mr. Spratt made a motion to consider and act on LUCAS Warranty Contract Renewal. Mr. Chance offered a second and motion passed unanimously.

13. **Consider and act on Stryker Warranty Renewal for 4 cots. (Mr. Spratt, Chair – PADCOM Committee)**

Mr. Spratt made a motion to consider and act on Stryker Warranty renewals for 4 cots. Mr. Chance offered a second and motion passed unanimously.

14. **Consider and approve an Interlocal agreement between the Hospital District and the City of Splendor for the lease of approximately 2 acres of Hospital District land for its use as a City park. (Mr. Spratt, Chair – PADCOM Committee)**

Agenda item no. 14 has been tabled for a future board meeting.

15. **Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.**

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report to the board.

16. **Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Chance offered a second and motion passed unanimously.

17. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Chance offered a second and motion passed unanimously.

18. Presentation of preliminary Financial Report for seven months ended April 30, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.

Mr. Brett Allen, CFO presented financial report to the board.

19. Consider and act on engagement of auditor Weaver and Tidwell, LLP for audit. (Mr. Grice, Treasurer – MCHD Board)

Mr. Grice made a motion to consider and act on engagement of auditor Weaver and Tidwell, L.P.P. for audit. Mr. Spratt offered a second and motion passed unanimously.

20. Consider and act on ratification payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Chance offered a second and motion passed unanimously.

21. Consider and act on Salvage and Surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Grice made a motion to consider and act on Salvage and Surplus. Mr. Spratt offered a second and motion passed unanimously.

22. Secretary's Report – April 27, 2021 Regular BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)

Mrs. Wagner made a motion to consider and act on minutes for April 27, 2021 Regular BOD meeting. Mr. Chance offered a second and motion passed unanimously.

23. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- **To discuss the purchase of real estate property under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
- **To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
- **Convene into executive session pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related to the evaluation of Chief Executive Officer, Randy E. Johnson. (Mr. Chance, Chair – Personnel Committee)**

Mr. Bagley made a motion to convene into executive session at 4:08 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss the purchase of real estate property under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)

24. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)

The board reconvened from executive session at 4:45 p.m.

25. Adjourn.

The board adjourned at 5:18 p.m.

Sandy Wagner, Secretary

Agenda Item # 27



To: Board of Directors

From: Randy Johnson, CEO

Date: June 22, 2021

Re: Convene into Executive Session

Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss and take action if needed on real estate property lease agreement for Station 33 (Caney Creek) under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- Convene into executive session pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related to the evaluation of Chief Executive Officer, Randy E. Johnson. (Mr. Chance, Chair – Personnel Committee)

Agenda Item # 28



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: June 22, 2021

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)