

**NOTICE OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

**Date:** May 25, 2021 - AMENDMENT

**Time:** 4:00 P.M.

**Place:** MONTGOMERY COUNTY HOSPITAL DISTRICT  
ADMINISTRATIVE BUILDING  
1400 SOUTH LOOP 336 WEST  
CONROE, MONTGOMERY COUNTY, TEXAS 77304

The Governor of Texas has continued his Executive Order with guidelines for the temporary suspension of certain portions of the Texas Open Meetings Act to avoid social gatherings during the COVID-19 pandemic.

As a result, persons wishing to monitor the meeting of the MCHD Board of Directors may do so via a toll- free number.

**Join Zoom Meeting**

<https://mchd-tx-org.zoom.us/j/86335854766?pwd=aUJlckFDalkxMjU0V0VqWG8xWnBDQT09>

**Meeting ID:** 863 3585 4766

**Passcode:** 757069

**Dial by your location**

+1 346 248 7799 US (Houston)

**Any public comments need to be sent via email [RecordsManagement@mchd-tx.org](mailto:RecordsManagement@mchd-tx.org) no later than 2:00 p.m. on Tuesday, May 25, 2021.**

**Subject:** The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

**District**

7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
8. Consider and act on recommendations to update the Communication Plan for CEO's communication to Employees and Media. (Mr. Chance, Chair – Personnel Committee)

**Emergency Medical Services**

9. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
10. EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)

**Operations and Health Care Services**

11. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
12. Consider and act on LUCAS Warranty Contract Renewal. (Mr. Spratt, Chair – PADCOM Committee)
13. Consider and act on Stryker Warranty Renewal for 4 cots. (Mr. Spratt, Chair – PADCOM Committee)
14. Consider and approve an Interlocal agreement between the Hospital District and the City of Splendora for the lease of approximately 2 acres of Hospital District land for its use as a City park. (Mr. Spratt, Chair – PADCOM Committee)
15. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
16. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
17. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

**Finance**

18. Presentation of preliminary Financial Report for seven months ended April 30, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
19. Consider and act on engagement of auditor Weaver and Tidwell, LLP for audit. (Mr. Grice, Treasurer – MCHD Board)
20. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
21. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

**Other Items**

22. Secretary's Report – April 27, 2021 Regular BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)
23. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
  - To discuss the purchase of real estate property under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
  - To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
  - Convene into executive session pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related to the evaluation of Chief Executive Officer, Randy E. Johnson. (Mr. Chance, Chair – Personnel Committee)
24. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)
25. Adjourn.

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Sandy Wagner, Secretary

**The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).**

# Agenda Item # 7



**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** May 25, 2021

**Re: CEO Report**

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## **Significant Events Last Month:**

- Chief Campbell and I were involved in a panel discussion event sponsored by the American Heart Association, regarding the efficacy of 911 call takers being able to effectively instruct 911 callers to perform CPR on cardiac victims. This discussion panel was working in concert with an effort the AHA successfully promoted to have HB-786 passed by the Texas Legislature and signed by the Governor. Within the next two years, each PSAP must have the capability that we already possess; to be able to effectively provide 911 callers the instructions to provide telephonic-directed CPR to victims in the community. This should improve the number and quality of CPR saves in the State of Texas in the coming years.
- The departments who have had employees working from home for the past fourteen months have begun bringing staff back to the office. The transition has just begun, but appears to be going very well and without many disruptions. After all staff are back working at the office full time, and have been working in the office for a reasonable time, we will begin determining department by department, the best work practices for each department. Some departments may have some employees work from home on a part time basis. We will begin this evaluation and determination by end of June.
- Chief Crocker is working on a preparation plan to effectively begin providing ET3, the Medicare treat-in-place program effective January 1, 2022.
- Command Staff, Justin Evans, Exec Staff, and Doc have been working with the Management at Harris County ESD11 to ensure that there is a smooth transition of service when they begin operations effective September 4<sup>th</sup>.
- The week of May 16<sup>th</sup> through May 22<sup>nd</sup> was EMS week. Our Chiefs and Doc visited with crews each morning with breakfast tacos and a gift bag for each medic. Additionally, all the hospitals in the county, to show their appreciation, had food and treats for all the medics every day.
- EMS completed their company-wide charting training. The Billing department also were trained in the charting process. This training should provide medics the tools to chart more specifically, accurately, and consistently.
- After reviewing the capital requests for budget, Exec Staff began reviewing the potential personnel budget for 2022. Both capital and personnel plans will require more review before we are prepared to present to the Board.
- I completed PFIA training. This training is the eight hour financial compliance course that is required bi-annually for the Hospital District CEO, CFO, and the Finance Board Member.

- I attended the ABC 360 EMS compliance and operations billing conference via Zoom. The two day event was very comprehensive and will aide me with coordinating operations and billing best practices and compliance as we transition to a new billing manager and resume post COVID more back to normal operations.
- Ms. Miller and I met with the Caney Creek Fire Chief regarding the rebuild of Station 33, which was flooded by Hugo over two years ago. We have had our crews in mobile housing behind the station since the flood. Chief Flannelly has a proposal to rebuild the fire station and house our crews in the station. He will present his proposal at this board meeting.
- Command Staff, Doc, and I met with the new Magnolia Fire Chief, Jeffrey Hevey. He was very complementary of MCHD and announced his plans to increase personnel, upgrade equipment, and to work more closely with MCHD.
- Station 15 is nearing completion and should be occupied effective Friday evening, May 21<sup>st</sup>.
- Finally, Melissa Miller, Brett Allen, and I met with Judge Keough and his administrative assistant, Jason Millsaps to discuss the future of the Public Health District. We are scheduled to lose our 1115 Waiver funding effective June, 2022 and if that happens, we will run out of cash to manage the Public Health District Spring, 2023. We discussed three options for Public Health: 1. Have the County take it over at that time, 2. Find another funding source, or 3. Have the Hospital District manage the Public Health District as a department of MCHD. Judge Keough stated that his desire is to have MCHD continue to manage Public Health in the future. Mr. Foerster is looking to see if we must go to the legislature to make any organizational changes to Public Health in the event that MCHD becomes solely responsible for Public Health by 2023. I will follow up with Mr. Foerster this month to better understand our options.

#### **Significant Planned Events Next Month:**

- Station 15 open House is June 1<sup>st</sup>, from 1:00 pm – 3:00 pm.
- MCHD EMS will have their first quarterly in-person CE in over a year!
- MCHD will begin in-person monthly meetings with Memorial Hermann and Conroe Hospitals.
- Command Staff, Doc, and I will have a lunch meeting with ESD 1 Command Staff, ESD 4 Command Staff, and ESD 8 Command Staff.
- The Public Health District will have a quarterly Board Meeting June 10<sup>th</sup> at 3:30 pm.
- I will attend The Gathering of Eagles conference with Chief Campbell, Chef Shaw, Chief Seek, and Dr. Dickson June 16 – 19<sup>th</sup>.

#### **Big Three Goals for the Remainder of the Calendar Year:**

- Billing process breakdown, review, and evaluation. Active recruitment of Billing Manager to replace Karen Webb, who is planning to retire April, 2022.
- In-depth quality process review.
- Human Resources training, policy, and process review, including:
  1. Evaluation update
  2. Employee goals
  3. Managing behavior
  4. Setting expectations
  5. Managing to expectations
  6. Training on how to counsel, discipline, and congratulate

7. Being a consistent example
8. Being present
9. Having a consistent understanding of HR policy

Thank you,

Randy

# Agenda Item # 8



**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** May 25, 2021

**Re: CEO Communication Plan to Employees and Media**

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Consider and act on recommendations to update the Communication Plan for CEO's communication to Employees and Media. (Mr. Chance, Chair – Personnel Committee)



## CEO Communication Plan to Employees and Public

### I. Communication to Employees

- A. Board Meetings – In reference to regularly-scheduled board meeting, the CEO or their designee will:

1.) Attend an After Review Board Meeting to discuss action items and send out a follow-up report ~~via the PIO to~~ the employees as a bulletin.

1-2.) The Wednesday following the monthly MCHD regular board meeting, all board actions will be discussed to the MCHD employees via zoom meeting.

- B. Plans, Projects and Changes – In reference to internal “news” events, the CEO or their designee will:

1.) Work with the PIO to produce bulletin board-type messaging for office/station computer screensavers as needed. (Currently looking into other methods of messaging using computers/phones.)

- C. EMS Operational Updates – In reference to important EMS operational or company updates, the CEO or their designee will:

1.) Ensure the requirement is upheld for all EMS staff to attend quarterly clinical education presentations (continued education).  
2.) Update the District Chiefs in monthly meetings to filter the information to crews.

- D. State of the Organization – In reference to capital project plans and overarching goals for the organization, the CEO or their designee will:

1.) Continue to deliver an annual ‘state of the organization’ presentation at the compliance fair.

### II. Communication to the Public

- A. City/County Organizations – In reference to providing information to citizens of Montgomery County, the CEO or their designee will:

1.) Continue to give quarterly updates to Conroe, Magnolia, East Montgomery County and The Woodlands Chambers of Commerce.  
2.) Continue to organize one presentation per year for the city councils of Conroe, The Woodlands, Magnolia, Montgomery, Oak Ridge North, Shenandoah and Willis.

B. First Responder Organizations – In order to continue to work closely with other FROs, the CEO or their designee will:

- 1.) Continue to meet frequently with the Montgomery County Fire Chief's Association.
- 2.) Continue to meet at least annually for meetings with each individual Montgomery County fire department chief.

IV. Review – The CEO will review this plan with the Board of Directors annually starting in July 2022.



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IV. Review – The CEO will review this plan with the Board of Directors annually starting in July 2022.

# Agenda Item # 9



**To:** Board of Directors

**From:** James Campbell

**Date:** May 25, 2021

**RE:** EMS Division Report

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## **Executive Summary**

- Customer service scores for April 2021 rank MCHD 3rd compared to other EMS systems. There were 414 patient surveys returned between 4/1/2021 and 4/30/2021. Our average survey score was 95.28 and 84.76% of responses gave MCHD the highest rating of "very good." Overall, 99.11% of responses were positive.
- We have continually monitored the COVID-19 related procedures that were implemented over the last year and follow CDC guidance. Our most recent changes were to mask use, and we are following the CDC guidance on who and when a mask should be worn.
- We continue to diligently monitor staffing on a daily basis. At the time of this report we have (16) total people out, (8) In-Charges and (8) Attendants; one is currently out as a result of COVID-19.
- MCHD EMS had three non-emergency transfers in April. Two were pre-approved non-emergency transfers and one was a critical care transfer downtown.
- We had an in person meeting with the Memorial Hermann-TW team this month. It was a productive meeting where we discussed turnaround times, Pulsara, and FSEDs. When discussing turnaround times they did say staffing is their number one cause for concern. Many of their RNs have left to travel and there has been a shortage in graduating RNs. It was good to have an in person meeting, and we plan to meet monthly going forward.
- Chief Campbell, Chief Shaw, Chief Crocker, and Sean Simmonds went to the monthly VFW meeting in Conroe. The meeting was centered on recognizing those who have done great work in the community. Sean Simmonds received their EMS Paramedic of Year award!
- MCHD EMS Administrative staff worked 242 hours in the field for April 2021. The minimum required would be 108 hours. In addition, several times during the month EMS Administrative staff left the office to respond when the system was at low levels.
- We proudly celebrated EMS Week from 5/16 – 5/22! We visited with our crews across the county, and it was great to see and recognize our hard-working and dedicated MCHD staff!
- All EMS departments continue to develop and discuss their budget plans for FY22.
- In early May, members of EMS Administration had a follow-up meeting from our February 2021 goals planning meeting to see our production. It was impressive to see all that we have accomplished as an organization thus far, and will continue to develop and adjust our plans/projects to meet the needs of the county.
- Chief Campbell, Chief Shaw, and Chief Seek had several positive meetings with our newest employees who are at their 45, 90, and 180 days of employment. We have hired some talented people recently and are excited to see everyone learn and grow at MCHD.

## **Department of Clinical Services and Quality and Process Improvement**

- The tentative plan from OEM is to cease the mass vaccination site operations in early June 2021. Vaccines will be transitioned to doctors' offices and pharmacies going forward.
- DCS and OPS have a tentative plan to have the next Captain and District Chief's promotional processes in the summer of 2021.
- EMS advanced lab will be June 21-23. During this time providers will be able to practice EZ-IO, Simple T, surgical airway and some anatomy review.
- ImageTrend processes are being streamlined. New analytical reports are being built every day to put us in the best position to make the most informed decisions for our communities.
- The Captains ride-up training process has been successful thus far, as two Captains have been cleared to ride up and fill vacant District Chief positions on the schedule. We anticipate more Captains to complete this mentorship and training program over the next few months.
- Q2-2021 CE will begin May 26<sup>th</sup>, and the main clinical topic of discussion will be STEMIs and STEMI mimics. This will be our first in-person CE in over a year, and we are excited!
- Bryan Perry has done a great job getting communication and training back on track with our FRO partners. All the fire departments are receiving more consistent training across the county.
- In conjunction with our FRO partners, we are continuing to develop more streamlined EMS and FD responses. Some of these changes take effect the week of 5/24. Porter FD will begin documenting refusals on lift assist and Lake Conroe FD will start to obtain refusals on MVC's.
- We had (16) in attendance for the In-Charge Academy on 5/19. We hope we get multiple In-Charge promotional applications in the next week.
- DCS completed multiple Podcast this month, covering subjects such as DSI, mental health and bradycardia
- All of the Field and Billing employees completed the Certified Ambulance Documentation (CADS) training course in May 2021. This course was both educational and successful for MCHD. In fact, we will be making some changes to our documentation practices as a result of the content from the course.
- Our Blinn paramedic cohort of students has a month off from school between semesters and will spend that time finalizing their field training.

## **Operations**

- Chief Shaw has been working with Deputy Chiefs and Sean Simmonds to vet special event requests that are starting to pick up in frequency as more of the county begins to return to normal. We want to ensure we are properly staffing EMS and prioritizing the special events requests and needs.
- Chief Shaw and Chief Campbell visited the Texas State Capitol in Austin to advocate for two EMS centric bills, HB582 and SB22.
- The paramedic hiring application process is open for our July 2021 NEOP. We have already had approximately 50 applicants as of the time of this report.

## **EMS Advisory Committee Update**

- The first meeting was held May 13<sup>th</sup>, and it was a productive meeting to the group started.
- Scott Pelczar and Kelcie Adams are the co-chairs of the employee committee.
- Amanda Scott and Micheal Parker are the employee secretaries.
- The next meeting is May 21<sup>st</sup> and will discuss committee procedures and compare other area EMS organizations' pay, schedule, and benefits.



May 17, 2021

MCHD Team,

Happy EMS Week 2021! Reflecting on the year we have had and looking to our future, we are incredibly proud of each of you! Collectively, we have been courageous, resilient, adaptable, and compassionate. Our entire organization is united in support of our mission, as we care for the citizens of Montgomery County. The past year is undoubtedly one we will always remember, professionally and personally, and we are humbled to work in support of you.

It has been a long road, but we sincerely appreciate your patience and dedication as we navigated and adapted our practices over this past year. It is fitting that rain is predicted every day this week, as rain symbolizes replenishment and growth. Replenishment and growth is our focus going forward. We will continue to make strides towards improving our options for physical and mental wellness as well as continuing to provide personnel depth at various levels in the organization. EMS has shown the world how talented and versatile we can be, which is going to forever shape our profession. Growing pains are an inevitable part of growth, and as we return to more normal operations we will face challenges. However, we have proven that together with our depth and strength we can meet these challenges head-on and overcome them successfully. It is an exciting time to be in EMS, and it is even more exciting to be here at MCHD! Our future is bright and that is because of you.

**James Campbell**  
*Chief of EMS*

**Robert Dickson**  
*Medical Director*

**Jacob Shaw**  
*Assistant Chief of Operations*

**Casey Patrick**  
*Assistant Medical Director*

**James Seek**  
*Division Chief - Clinical*

**Kevin Crocker**  
*Division Chief – Quality and Process Improvement*





# Dispatched Incident Review

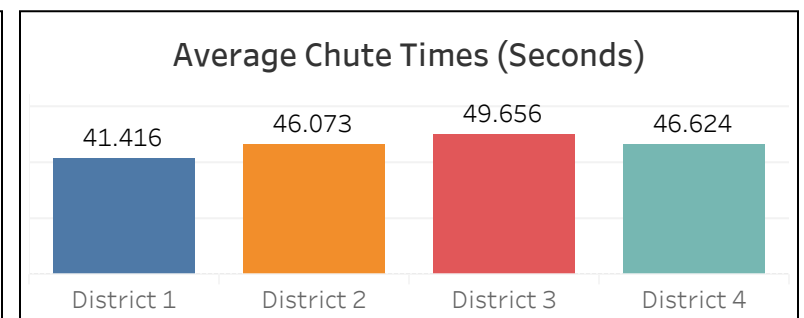
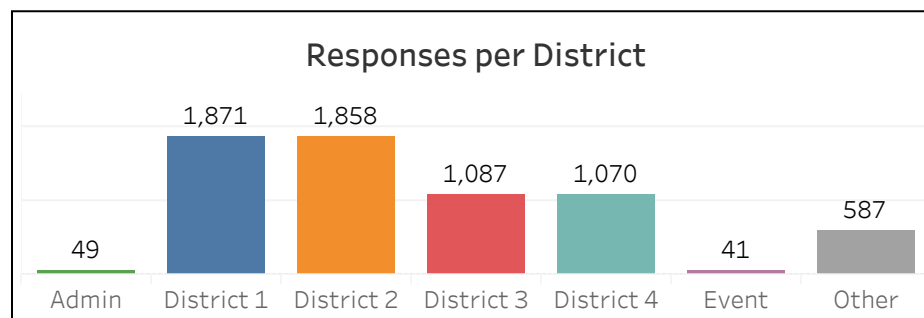
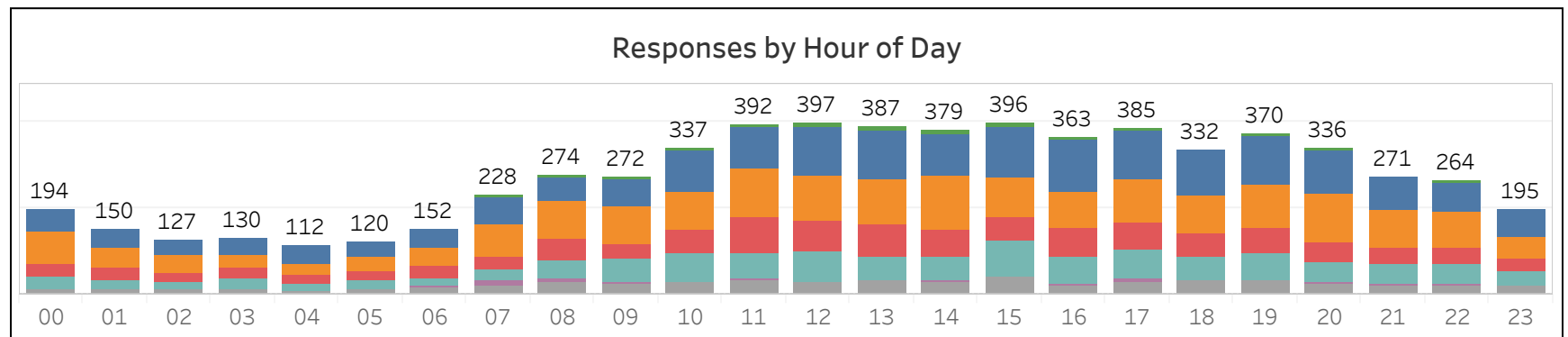
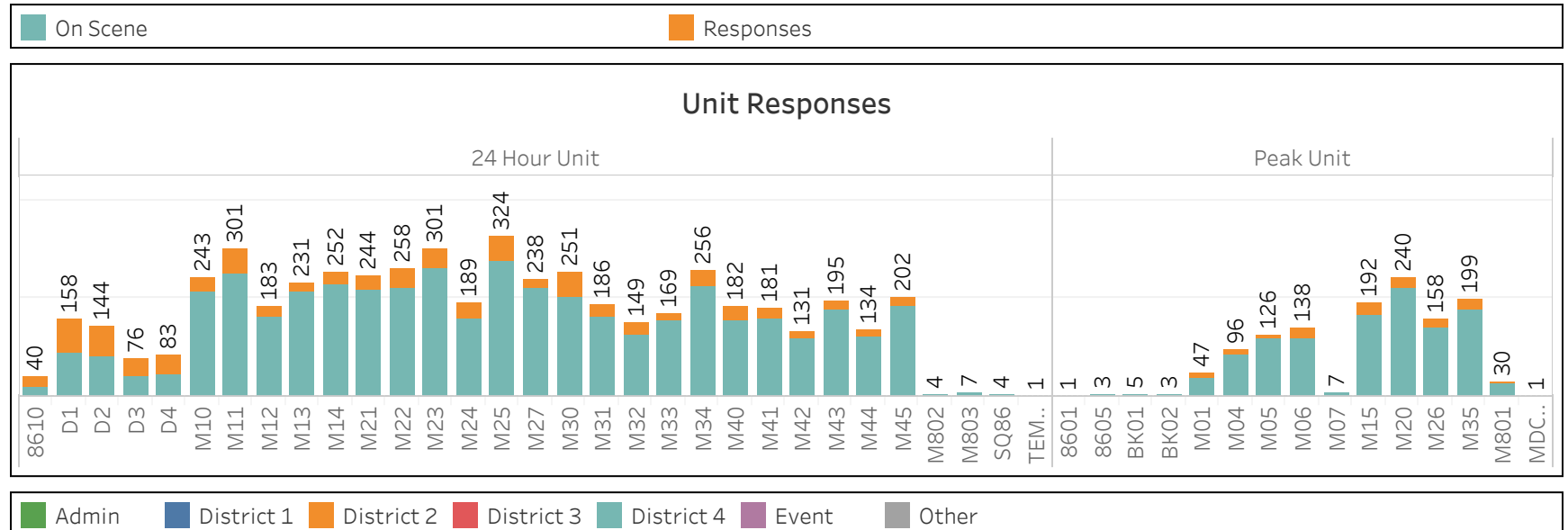
## Last Month

4/1/2021 - 4/30/2021

Dispatched		On Scene		Transported		Response Times			
Incidents	5,525	Incidents	5,185	Incidents	3,423	Priority 1	Priority 2	Priority 3	Overall
Responses	6,563	Responses	5,558	Transports	3,466	93.9%	96.7%	96.6%	95.4%

Fall	600
MVC	530
Sick Person	521
Breathing Problems	448
Unconscious/Fainting	375
Chest Pain	366
Transfer/Evaluation	290
SEND	237
Emotional Crisis	209
Seizures	198
Stroke	193
Unknown Problem	191
Hemorrhage	149
Abdominal Pain	145
Assault	140
Traumatic Injury	123
Medical Alarm	120
Overdose Ingestion	94
Diabetic	89
Heart Problems	72
Structure Fire	64
Cardiac Arrest	57
Allergic Reaction	45
Back Pain	44
Dedicated Standby	41
Headache	32
Choking	26
Penetrating Trauma	20
Obvious/Expected Dea..	18
Pregnancy/Miscarriage	15
Animal Attack	12
Gas	8
Eye Problems	7
Inhalation/Hazmat	5
Burns	4
Dedicated TEMS Stan..	4
Alarm	4
Drowning	3
Non-Dedicated Standby	3
Controlled Burn	3
Entrapment	2
Environmental Exposu..	2
Hazmat	2
Smoke	2
Transfer	2
Water Rescue	2
Aircraft Emergency	1
Creekside Medical	1
Electrical Hazard	1
Explosion	1
Grass/Woods Fire	1
Inaccessible Incident	1
Outside	1
Outside Fire	1
Service Call	1
Vehicle Fire	1

Transfer	1
Transfer - ALS	1



# Hospital Patient Transports

Previous Calendar Month

Total Transports

3,119

Dest Name (group)	Activation Type (group)				Grand Total
	Sepsis	STEMI	Stroke	Trauma	
HCAHH - Conroe	18	6	9	10	43
M.Hermann - The Woodlands	16	2	16	4	38
HCAHH - Kingwood	4	1	6	3	14
H.Methodist Hospital - The Woodlands	3		11		14
CHI - St. Luke’s - The Woodlands	3	1	10		14
H. Methodist - The Woodlands	7	1	4		12
M.Hermann - Northeast	2		1		3
TCH - The Woodlands	2				2
HCAHH - Tomball	1			1	2
H.Methodist Hospital - Willowbrook	2				2
M.Hermann - TMC			1		1
CHI - St. Luke’s Vintage	1				1
CHI - St. Luke’s - TMC	1				1
Grand Total	60	11	58	18	147

## Avg. Turnaround Time (Minutes)

Ben Taub General	49.65
HCAHH - Northwest	47.40
H.Methodist Hospital - Walter Tower	46.75
HCAHH - Kingwood	46.16
Huntsville Memorial	45.98
Kingwood Emergency Center	45.33
M.Hermann - TMC	44.83
H. Methodist Hospital - TMC	42.69
M.Hermann - The Woodlands	42.65
M.Hermann - Northeast	41.82
HCAHH - Tomball	41.76
TCH - TMC	40.09
H.Methodist Hospital - Willowbrook	40.08
H. Methodist - The Woodlands	39.30
HCAHH - Conroe	37.60
Lyndon B Johnson General	36.41
CHI - St. Luke’s Vintage	35.25
CHI - St. Luke’s - The Woodlands	33.02
MD Anderson Cancer Center - TMC	32.46
CHI - St. Luke’s - Vintage	31.85
CHI - St. Luke’s - TMC	31.69
M.Hermann - Cypress	31.15
H.Methodist ECC - 1488	30.88
Michael E. DeBakey VA Medical Center	29.78
HCAHH - Cleveland ER	28.17
TCH - The Woodlands	27.91
H. Methodist ECC – 1488	25.98
CHI - St. Luke’s EC - Conroe	24.74
M. Hermann CCC – Kingwood	22.84
CHI - St. Luke’s - Springwoods Village	22.44
M.Hermann CCC - Kingwood	22.36
M.Hermann - Woodlands West	21.94
M.Hermann CCC - Spring	21.19
CHI - St. Luke’s - Lakeside	20.48
HCAHH - Magnolia ER	19.95
HCAHH - North Cypress	19.28
Behavioral - Tri-County	13.58
Behavioral - Woodland Springs	9.25

## Patients Per Facility (Count)

HCAHH - Conroe	779
M.Hermann - The Woodlands	581
H. Methodist - The Woodlands	441
CHI - St. Luke’s - The Woodlands	427
HCAHH - Kingwood	242
M.Hermann - Northeast	100
TCH - The Woodlands	97
HCAHH - Tomball	90
CHI - St. Luke’s EC - Conroe	62
HCAHH - Magnolia ER	45
M.Hermann - Woodlands West	31
HCAHH - Cleveland ER	30
CHI - St. Luke’s - Springwoods Village	29
M. Hermann CCC – Kingwood	20
H.Methodist Hospital - Willowbrook	20
M.Hermann CCC - Kingwood	19
H. Methodist ECC – 1488	17
M.Hermann - TMC	11
MD Anderson Cancer Center - TMC	8
H.Methodist ECC - 1488	8
CHI - St. Luke’s - Lakeside	8
Behavioral - Tri-County	7
M.Hermann - Cypress	6
HCAHH - Northwest	5
CHI - St. Luke’s - Vintage	5
TCH - TMC	4
Michael E. DeBakey VA Medical Center	4
H. Methodist Hospital - TMC	4
CHI - St. Luke’s - TMC	4
M.Hermann CCC - Spring	3
CHI - St. Luke’s Vintage	3
Ben Taub General	3
Lyndon B Johnson General	2
Kingwood Emergency Center	2
Behavioral - Woodland Springs	2
Huntsville Memorial	1
HCAHH - North Cypress	1
H.Methodist Hospital - Walter Tower	1

MCHD

Conroe, TX  
Client 6577



1515 Center Street  
Lansing, Mi 48096  
1 (517) 318-3800  
support@EMSSurveyTeam.com  
www.EMSSurveyTeam.com

# EMS System Report

April 1, 2021 to April 30, 2021

Your Score

**95.28**

Number of Your Patients in this Report

**414**

Number of Patients in this Report

**7,079**

Number of Transport Services in All EMS DB

**171**





## Executive Summary

This report contains data from **414 MCHD** patients who returned a questionnaire between **04/01/2021** and **04/30/2021**.

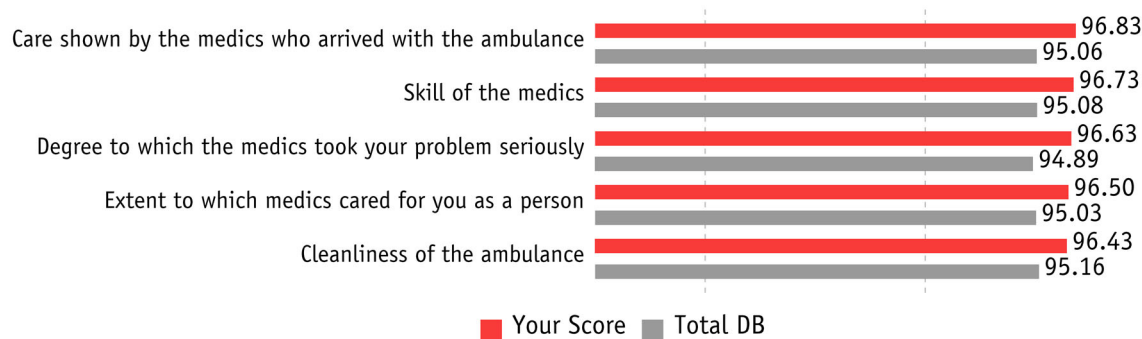
The overall mean score for the standard questions was **95.28**; this is a difference of **1.72** points from the overall EMS database score of **93.56**.

The current score of **95.28** is a change of **-0.73** points from last period's score of **96.01**. This was the **27th** highest overall score for all companies in the database.

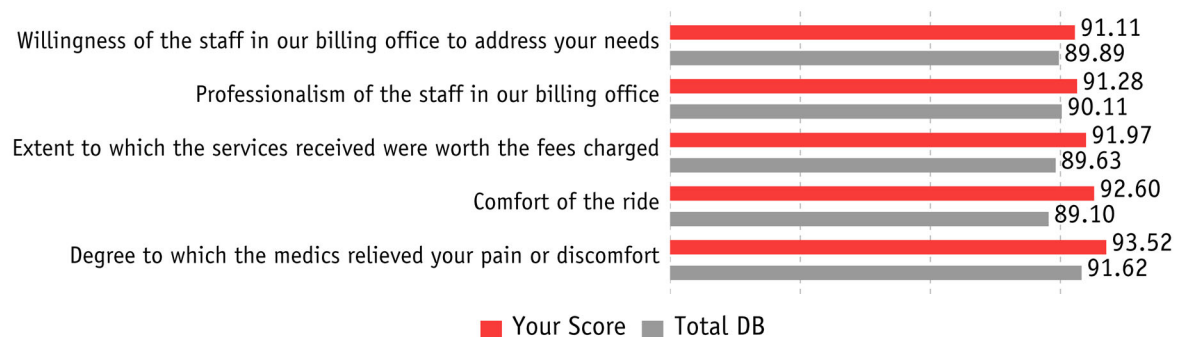
You are ranked **3rd** for comparably sized companies in the system.

**84.76%** of responses to standard questions had a rating of Very Good, the highest rating. **99.11%** of all responses were positive.

### 5 Highest Scores



### 5 Lowest Scores

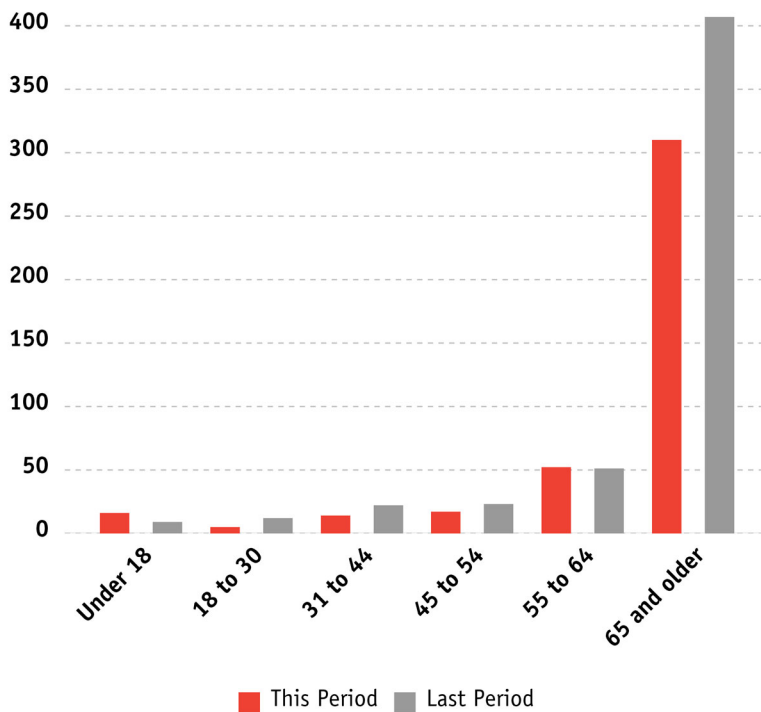




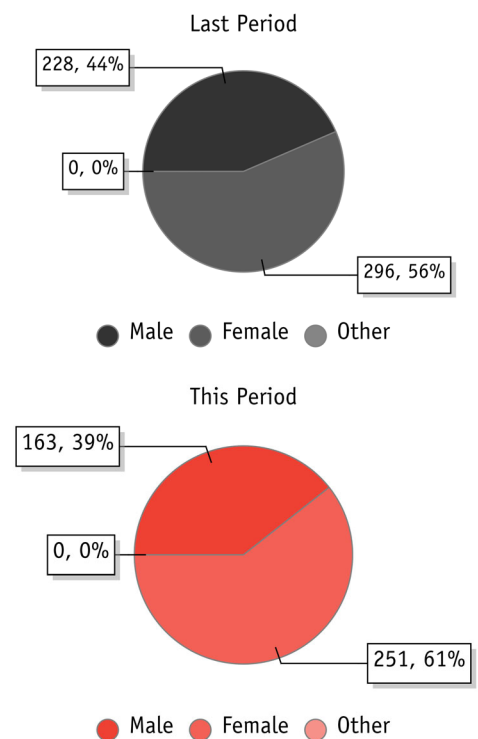
**Demographics** — This section provides demographic information about the patients who responded to the survey for the current and the previous periods. The information comes from the data you submitted. Compare this demographic data to your eligible population. Generally, the demographic

	Last Period				This Period			
	Total	Male	Female	Other	Total	Male	Female	Other
Under 18	9	5	4	0	16	8	8	0
18 to 30	12	5	7	0	5	1	4	0
31 to 44	22	12	10	0	14	7	7	0
45 to 54	23	8	15	0	17	9	8	0
55 to 64	51	26	25	0	52	25	27	0
65 and older	407	172	235	0	310	113	197	0
<b>Total</b>	<b>524</b>	<b>228</b>	<b>296</b>	<b>0</b>	<b>414</b>	<b>163</b>	<b>251</b>	<b>0</b>

### Age Ranges



### Gender





### Question Analysis

This section lists a synopsis of the information about your individual questions and overall scores for this monthly reporting period. The first column shows the company score from the previous period, the second column shows the change, the third column shows your score for this period and the fourth column shows the total Database score.

#### Dispatch Analysis

	Last Period	Change	This Period	Total DB
Helpfulness of the person you called for ambulance service	95.84	-0.33	95.51	93.81
Concern shown by the person you called for ambulance service	96.11	-0.46	95.65	93.50
Extent to which you were told what to do until the ambulance arrived	95.49	-0.59	94.90	92.33

#### Ambulance Analysis

	Last Period	Change	This Period	Total DB
Extent to which the ambulance arrived in a timely manner	96.13	-1.17	94.96	93.06
Cleanliness of the ambulance	97.15	-0.72	96.43	95.16
Comfort of the ride	92.91	-0.31	92.60	89.10
Skill of the person driving the ambulance	96.55	-0.73	95.82	94.61

#### Medic Analysis

	Last Period	Change	This Period	Total DB
Care shown by the medics who arrived with the ambulance	96.93	-0.10	96.83	95.06
Degree to which the medics took your problem seriously	97.07	-0.44	96.63	94.89
Degree to which the medics listened to you and/or your family	97.28	-1.12	96.16	94.51
Skill of the medics	97.37	-0.64	96.73	95.08
Extent to which the medics kept you informed about your treatment	96.44	-1.52	94.92	93.49
Extent to which medics included you in the treatment decisions (if applicable)	96.33	-1.73	94.60	93.14
Degree to which the medics relieved your pain or discomfort	94.51	-0.99	93.52	91.62
Medics' concern for your privacy	96.48	-0.78	95.70	94.21
Extent to which medics cared for you as a person	97.33	-0.83	96.50	95.03

#### Billing Staff Assessment Analysis

	Last Period	Change	This Period	Total DB
Professionalism of the staff in our billing office	93.93	-2.65	91.28	90.11
Willingness of the staff in our billing office to address your needs	93.15	-2.04	91.11	89.89



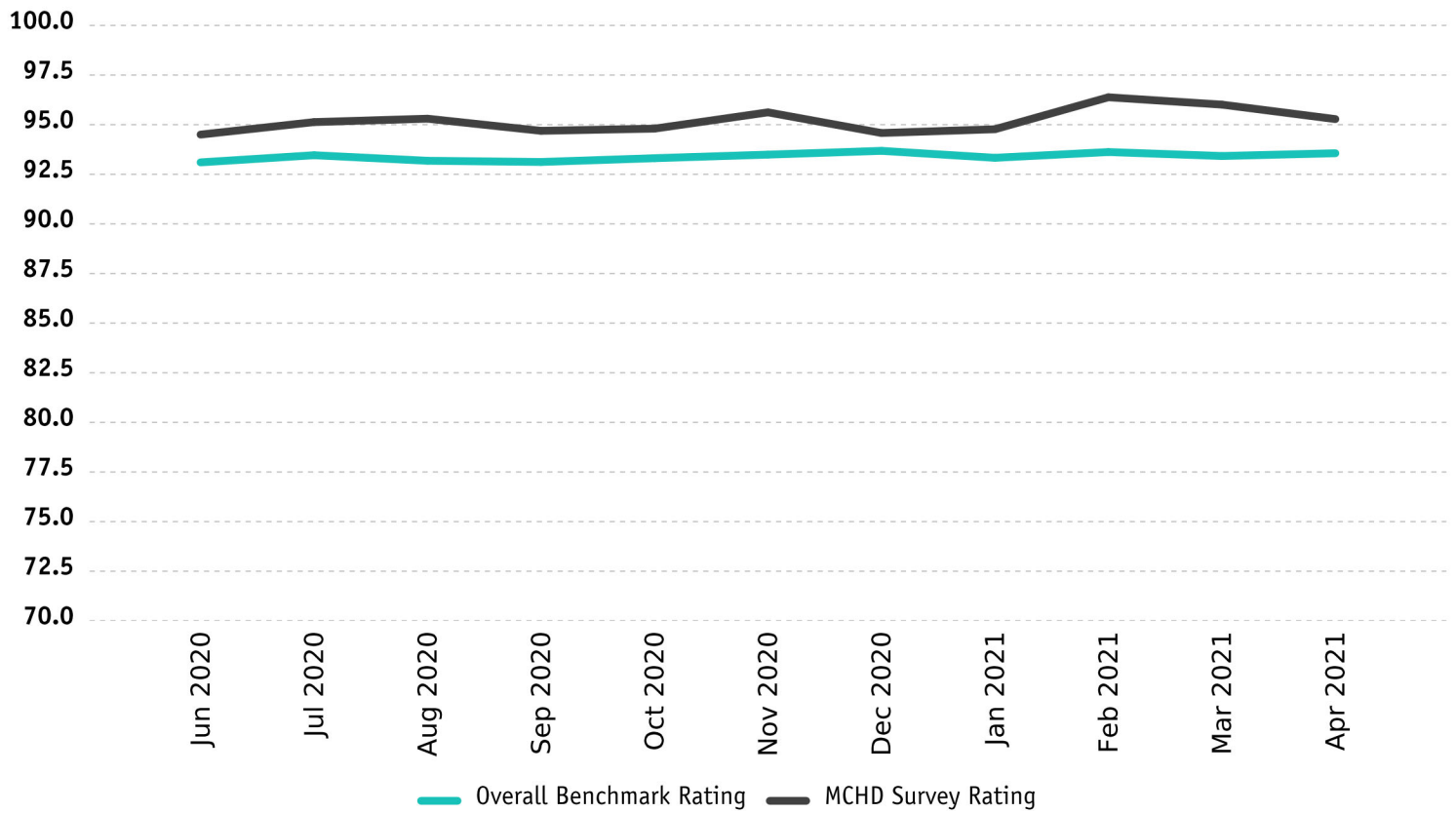
### Question Analysis (Continued)

#### Overall Assessment Analysis

	Last Period	Change	This Period	Total DB
How well did our staff work together to care for you	96.30	-0.46	95.84	94.28
Extent to which our staff eased your entry into the medical facility	96.62	-0.80	95.82	94.16
Appropriateness of Emergency Medical Transportation treatment	96.54	-0.31	96.23	94.25
Extent to which the services received were worth the fees charged	91.10	0.87	91.97	89.63
Overall rating of the care provided by our Emergency Medical Transportation	96.54	-0.66	95.88	94.41
Likelihood of recommending this ambulance service to others	95.72	0.01	95.73	93.93



### Monthly tracking of Overall Survey Score



## Fleet Summary 2020-2021

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
April 2021	126,641	15,050	5,458	15,896	163,045	40,761
March 2021	144,784	14,758	6,471	17,789	183,802	45,951
February 2021	123,335	11,573	4,670	16,712	156,290	39,073
January 2021	112,461	10,444	4,463	13,877	141,245	35,311
December 2020	118,136	11,924	4,066	11,015	145,141	36,285
November 2020	145,058	14,630	5,277	16,115	181,080	45,270
October 2020	113,824	10,859	4,835	14,588	144,106	36,027
September 2020	149,145	14,446	6,006	15,592	185,189	46,297
August 2020	129,396	10,919	8,124	14,371	162,810	40,703
July 2020	126,917	11,368	4,726	14,490	157,501	39,375
June 2020	159,892	15,048	6,955	17,466	199,361	49,840
May 2020	110,761	15,020	6,460	14,341	146,582	36,646
Total	1,560,350	156,039	67,511	182,252	1,966,152	
Average	130,029	13,003	5,626	15,188	163,846	40,962
Annualized Amounts					1,966,152	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
April 2021	3		1		4
March 2021	4		2		6
February 2021	2		3		5
January 2021	2		3		5
December 2020	6		1		7
November 2020	8		3		11
October 2020	3	1	2		6
September 2020	2		2		4
August 2020			1	1	2
July 2020	5				5
June 2020	2				2
May 2020	4		2		6
Total	41		20		63
Per 100,000 Miles	2.09	-	1.02	-	3.20

Service Interruptions	Count	Per 100K miles
April 2021	4	2.45
March 2021	1	0.54
February 2021	10	6.40
January 2021	6	4.25
December 2020	8	5.51
November 2020	7	3.87
October 2020	3	2.08
September 2020	7	3.78
August 2020	6	3.69
July 2020	7	4.44
June 2020	11	5.52
May 2020	5	3.41
Total	75	3.81

# Agenda Item # 10



We Make a Difference!

**To:** Board of Directors

**From:** James Campbell, EMC Chief

**Date:** May 25, 2021

**Re: EMS Advisory Committee update.**

---

EMS Advisory Committee update. (Mr. Thor, Chair – EMS Committee)

*"Update will be given at the board meeting"*

# Agenda Item # 11



We Make a Difference!

To: Board of Directors

From: Melissa Miller, COO

Date: May 25, 2021

Re: **COO Report**

- Station 15: The Facilities and Radio teams, under the leadership of Justin Evans and Chad Thacker, officially turned Station 15 over to EMS for occupancy. There will be an open house on June 1<sup>st</sup> from 1:00 pm – 3:00 pm. The generator and covered walk way are pending.



- Station 35 (New Porter shared station) The bay doors that were delayed arrived earlier than expected and are being installed the week of 5/17. The revised estimated completion date remains mid-June with EMS occupancy in early July. MCHD's quarters are on the right hand side of the bays.
- New Station 44: The steel structure for the building is scheduled to be delivered on or about May 20. To get back on schedule, the builder has assigned 2 crews to the project to construct the building and roof. The estimated completion date is optimistically Q4 2021. This station, located at 18294 FM 1097 West, will house MCHD 2, and MCHD as well as provide office space for MCSO. We have re-negotiated our lease renewal at the current Station 44 location as a month-to-month lease to allow lease termination once the new station is ready.
- On May 10<sup>th</sup> and 11<sup>th</sup> our HCAP team returned to the office! They are working through processes for the return of new clients June 1. Ade will detail their progress in her report.
- Materials Management deployed the long awaited new Zoll monitors to the field.
- IT team moved the remote workers back into the office for the Billing and HCAP Departments.
- IT is investigating a T-Mobile low to no cost cellular option available to Government First Responder Organizations for the District. They are early in the process and we will keep the board updated.
- IT submitted data to the Centers for Medicare and Medicaid Services (CMS) due to a program requirement for EMS's Emergency Triage, Treat, and Transport (ET3).
- The team installed station equipment at station 15 and the team is preparing equipment for station 35.
- IT team is working on setting up multifactor authentication on important systems for employees and vendors.
- We are finishing up the testing phase of the Service Inquiry process in Laserfiche. This has given us the opportunity to improve the investigation tool, formalize communication when Billing or Facilities are involved in service recovery, trend service inquiries to identify areas for service improvement, and ensure investigations are completed timely.

# Agenda Item # 12



**To:** Board of Directors

**From:** Ashley Peachee

**Date:** May 25, 2021

**Re:** LUCAS Warranty Contract Renewal

---

Consider and act on LUCAS Warranty Contract Renewal. (Mr. Spratt, Chair – PADCOM Committee)

Yes No N/A

☒ ☐ ☐ Budgeted item?

☒ ☐ ☐ Within budget?

☒ ☐ ☐ Renewal contract?

☐ ☐ ☒ Special request?



## 1 Yr Renewal of Svc Plan for 11 LUCAS Devices

Quote Number: 10345717

Remit to: **Stryker Medical**

P.O. Box 93308

Chicago, IL 60673-3308

Version: 1

Prepared For: MONTGOMERY COUNTY HOSP DISTRICT EMS

Rep: Trish Lundeen

Attn: Diane Sandel

Email: trish.lundeen@stryker.com

dsandel@mchd-tx.org

Phone Number: 425-867-4785

(936) 521-5622

Quote Date: 03/18/2021

Expiration Date: 07/10/2021

### Delivery Address

Name: MONTGOMERY COUNTY HOSP DISTRICT EMS

Account #: 1123951

Address: 1300 S LOOP 336 W

CONROE

Texas 77304-3316

### End User - Shipping - Billing

Name: MONTGOMERY COUNTY HOSP DISTRICT EMS

Account #: 1123951

Address: 1300 S LOOP 336 W

CONROE

Texas 77304-3316

### Bill To Account

Name: MONTGOMERY COUNTY HOSP DIST

Account #: 1078125

Address: PO BOX 478

CONROE

Texas 77305

### ProCare Products:

Product	Description	Qty	Start Date	End Date	Sell Price	Total
78000020	ProCare LUCAS CPO Prevent Service: Annual onsite preventive maintenance inspection and unlimited repairs including parts, labor and travel with battery coverage	11	03/18/2021	03/17/2022	\$1,404.00	\$15,444.00
ProCare Total:						\$15,444.00

### Price Totals:

Grand Total: \$15,444.00

### Comments:

1 Year plan for 11 LUCAS units.  
Plan dates: 7/1/21 to 6/30/22.  
30124665 LUCAS 2  
30125307 LUCAS 2  
30125308 LUCAS 2  
30125309 LUCAS 2  
30136324 LUCAS 2  
3015E744 LUCAS 2  
3017K050 LUCAS 2  
3518D559 LUCAS 3  
3518D560 LUCAS 3  
3518D561 LUCAS 3  
3519E411 LUCAS 3

Prices: In effect for 60 days.

Terms: Net 30 Days



## 1 Yr Renewal of Svc Plan for 11 LUCAS Devices

Quote Number: 10345717

Remit to: **Stryker Medical**

P.O. Box 93308

Chicago, IL 60673-3308

Version: 1

Prepared For: MONTGOMERY COUNTY HOSP DISTRICT EMS

Rep: Trish Lundeen

Attn: Diane Sandel

Email: trish.lundeen@stryker.com

dsandel@mchd-tx.org

Phone Number: 425-867-4785

(936) 521-5622

Quote Date: 03/18/2021

Expiration Date: 07/10/2021

Ask your Stryker Sales Rep about our flexible financing options.

The Terms and Conditions of this quote and any subsequent purchase order of the Customer are governed by the Terms and Conditions located at <https://techweb.stryker.com>. The terms and conditions referenced in the immediately preceding sentence do not apply where Customer and Stryker are parties to a Master Service Agreement.

---

AUTHORIZED CUSTOMER SIGNATURE

# Agenda Item # 13



**To:** Board of Directors

**From:** Ashley Peachee

**Date:** May 25, 2021

**Re:** Stryker Warranty Renewal for 4 cots

---

Consider and act on Stryker Warranty Renewal for 4 cots. (Mr. Spratt, Chair – PADCOM Committee)

Yes   No   N/A

- |                                     |                          |                                     |                   |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/>            | Budgeted item?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/>            | Within budget?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/>            | Renewal contract? |
| <input type="checkbox"/>            | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request?  |

Sales Rep Name: Lauren Kuhner  
ProCare Service Rep: Hunter Adams

3800 E. Centre Ave  
Portage, MI 49009

Date: 4/20/2021  
ID #: 210420082828

**PROCARE PROPOSAL SUBMITTED TO:**

Billing Acc Num: 1123951  
Shipping Acct Num: 1123951  
Account Name: Montgomery County Hospital District  
Account Address: 1400 South Loop 336 West  
City, State Zip: Conroe, TX 77304

Name: Diane Sandel  
Title:  
Phone: (832) 649-9663  
Email: dsandel@mchd-tx-org

**PROCARE COVERAGE**

Item No.	Model Number	Model Description	ProCare Program	Qty	Yrs		Total
1	6506	Power Cots	EMS Prevent NB	4	5		\$18,874.80

**PROGRAM INCLUDES:****EMS Prevent NB:**

\*Includes parts, labor, travel  
\*Includes 1 annual PM inspection  
\*Includes unscheduled service and product equipment checklists.  
\*Replacement parts do not include mattresses, batteries, and other Disposable or expendable parts.

Unless otherwise stated on contract, payment is expected upfront.

ProCare Total \$18,874.80

**FINAL TOTAL \$18,874.80**

Start Date: 4/22/2021  
End Date: 4/21/2026

Stryker Signature

Date

Customer Signature

Date

The Terms and Conditions of this quote and any subsequent purchase order of the Customer are governed by the Terms and Conditions located at  
<https://techweb.stryker.com>

The terms and conditions referenced in the immediately preceding sentence do not apply where Customer and Stryker are parties to a Master Service Agreement.

Purchase Order Number

**If contract is over \$5,000 please send hard copy PO**

**COMMENTS:**

Please email signed Proposal and Purchase Order to [procarecoordinators@stryker.com](mailto:procarecoordinators@stryker.com).  
All information contained within this quotation is considered confidential and proprietary and is not subject to public disclosure.  
\*\*Quote pricing valid for 30 days.

SERIAL NUMBER SHEET			
Item No.	Model	Serial Number	Program
1	6506	196003500865	EMS Prevent NB
2	6506	196003500866	EMS Prevent NB
3	6506	196003500867	EMS Prevent NB
4	6506	196003500868	EMS Prevent NB

## Purchase Order Form



Account Manager \_\_\_\_\_  
Cell Phone \_\_\_\_\_

Purchase Order Date \_\_\_\_\_  
Expected Delivery Date \_\_\_\_\_  
Stryker Quote Number 210420082828

Check box if Billing same as Shipping ☐

BILL TO		CUSTOMER #
Billing Account Num	1123951	
Company Name		
Contact or Department		
Street Address		
Addt'l Address Line		
City, ST ZIP		
Phone		

SHIP TO		CUSTOMER #
Shipping Account Num	1123951	
Company Name	Montgomery County Hospital District	
Contact or Department	Diane Sandel	
Street Address	1400 South Loop 336 West	
Addt'l Address Line		
City, ST ZIP	Conroe, TX 77304	
Phone	(832) 649-9663	

Authorized Customer Initials \_\_\_\_\_

Authorized Customer Initials \_\_\_\_\_

DESCRIPTION	QTY	TOTAL
REFERENCE QUOTE <input type="text"/>	<input type="text"/>	<input type="text"/>

### Accounts Payable Contact Information

Name \_\_\_\_\_  
Email \_\_\_\_\_  
Phone \_\_\_\_\_

Stryker Terms and Conditions  
[www.strykeremergencycare.com/terms](http://www.strykeremergencycare.com/terms)

### Authorized Customer Signature

Printed Name \_\_\_\_\_  
Title \_\_\_\_\_  
Signature \_\_\_\_\_  
Date \_\_\_\_\_

Attachment Stryker Quote Number 210420082828

\*Sales or use taxes on domestic (USA) deliveries will be invoiced in addition to the price of the goods and services on the Stryker Quote.

# Agenda Item # 14



**To:** Board of Directors

**From:** Melissa Miller, COO

**Date:** May 25, 2021

**Re: ILA with City of Splendor**

---

Consider and approve an Interlocal agreement between the Hospital District and the City of Splendor for the lease of approximately 2 acres of Hospital District land for its use as a City park. (Mr. Spratt, Chair – PADCOM Committee)

**INTERLOCAL AGREEMENT BETWEEN  
THE CITY OF SPLENDORA  
AND THE MONTGOMERY COUNTY HOSPITAL DISTRICT  
TO LEASE REAL PROPERTY FOR USE AS PARK LAND**

**WHEREAS**, the City of Splendor (hereinafter referred to as "CITY") and the Montgomery County Hospital District (hereinafter referred to as "MCHD") are duly organized under the laws of Texas as a political subdivision and each are independently authorized to perform the functions or services contemplated by this Agreement; and

**WHEREAS**, this Agreement is entered into pursuant to Chapter 791 of the Texas Government Code, also known as the Interlocal Cooperation Act, which authorizes local government entities to contract with each other to perform governmental functions or services normally associated with the operation of local government entities; and

**WHEREAS**, CITY and MCHD desire to enter into this Agreement for the purpose of fulfilling and implementing their respective public and governmental purposes, needs, objectives, programs and services; and

**WHEREAS**, MCHD currently owns approximately nine (9) acres of undeveloped real property located on 1<sup>st</sup> Street, near Ruddick Lane, Splendor, Montgomery County, Texas 77372 and desires to work with CITY to provide park land for the residents of the CITY and Montgomery County; and

**WHEREAS**, CITY and MCHD have determined it is in the best interest of both parties and the citizens of Montgomery County for MCHD to lease approximately 2.0 +/- acres, as described further in Exhibit "A" of this Agreement (the "Premises"), according to the terms and conditions contained herein; and

**WHEREAS**, pursuant to Local Government Code 272.005 the Premises is being leased to CITY which has the power of eminent domain and, therefore, no bid or auction of the property is required; and

**WHEREAS**, each Party to this Agreement represents and warrants that in the performance of its respective obligations as set forth in this Agreement, it is carrying out a duly authorized governmental function that it is authorized to perform individually under the applicable statutes of the State of Texas and/or its municipal charter. Further, each Party represents and warrants that any compensation to be made to any other Party as set forth in this Agreement are in amounts that fairly compensate the performing Party for the services or functions described herein, and are made from current revenues available to the paying Party and;

**WHEREAS**, MCHD and the CITY want to formalize this lease arrangement and evidence it in a written document.

**NOW THEREFORE**, in consideration of the mutual covenants and provisions contained

in this Agreement, and for other good and valuable consideration set forth herein, the receipt and sufficiency of which are mutually acknowledged, the parties agree as follows:

**Section 1. Incorporation of Recitals:** The parties hereby find the above recitals to be true and are incorporated into this Agreement by reference.

**Section 2. Obligations and Responsibilities of the Parties:**

MCHD leases to CITY and CITY leases from MCHD, for the term stated in paragraph 3, the 2.0 +/- acres as shown in Exhibit "A" (hereinafter "Premises") and legally described in Exhibit B.

**Section 3. Term.**

The term of the Lease shall be for a term of 20 years commencing June 1, 2021 and ending May 31, 2041.

**Section 4. Consideration.**

The parties acknowledge that good and valuable consideration has been given for the lease. In addition, the CITY shall: (i) Maintain and mow the Premises; (ii), plus the areas described and shown in the attached Exhibit "C"; and (iii) provide a dumpster for the EMS Station 31 located adjacent to the Premises and shown in Exhibit "C". The schedule for mowing the Premises and other areas is included in Exhibit "C".

**Section 5. Use.**

(a) CITY agrees to use the Premises only for park land and further agrees not to develop or construct buildings or other structures on the Property more than is necessary for use as park land. CITY is allowed to construct a concrete or paved or gravel walking path around the perimeter of the Premises, construct a 6-foot chain link fence around the Premises and remove trees and provide areas with trees and picnic tables on the Premises. The CITY shall seek written approval from the MCHD to construct any other improvements. CITY agrees not to assign or sublet the Premises to private parties and or non-governmental entities.

(b) MCHD agrees that as long as CITY leases the Premises, MCHD will not in any way unreasonably interfere with CITY'S use of the Premises as park land.

(c) CITY agrees to use the Premises only for public park purposes and agrees not to construct any other non-park structures or improvement, including but not limited to, a sewer plant, waste water plant, trash facility, waste treatment facility, recycling facility, or mechanical shop.

(d) At the end of the lease period, or any extension thereof, the CITY shall have the right to remove any lights, signs or other specific improvements made to the Leased Premises. Other improvements such as paving, and landscaping shall remain on the property and shall inure to the benefit of MCHD.

## **Section 6. Condition and Maintenance.**

(a) CITY has inspected the Premises, is familiar with the present condition of the Premises and agrees to accept the Premises in that condition at the commencement of the term.

(b) CITY shall at its own expense provide adequate janitorial service for the Premises which shall include keeping the Premises in a clean condition, free of accumulations of dirt, rubbish and unlawful obstructions as well as provide landscaping and exterior maintenance of the grounds. CITY shall at its own expense provide customary maintenance as provided in Section 4 as reasonably required under the circumstances.

## **Section 7. Surrender of Premises.**

On the termination date of the Lease, CITY shall surrender the Premises to MCHD in the same condition as when received, excepting, however, damage by the elements, ordinary wear and tear and additions or alterations made by CITY and not required by MCHD to be removed by CITY.

## **Section 8. Utilities.**

CITY shall pay for all water, gas, heat, light, power, telephone and other utilities and services supplied to the Premises.

## **Section 9. Taxes and Assessments.**

The Premises currently are exempt from ad valorem taxes.

## **Section 10. Access to Premises.**

Notwithstanding CITY's exclusive use and control of the Premises, the MCHD and its agents and employees and independent contractors designated by the MCHD, shall have the right to enter upon the Premises at any time during the term of the Lease for the purpose of inspecting or repairing the Premises, provided, however, that in entering upon the Premises the persons shall not unreasonably interfere with CITY's use of the Premises.

## **Section 11. Title.**

The MCHD warrants that it has title to the Premises.

## **Section 12. Parking and Access.**

During the term of this Lease the MCHD will provide to CITY access to the Premises.

## **Section 13. Insurance.**

(a) CITY shall have the Premises insured by a responsible insurance company(s) for a sum sufficient to cover the replacement costs in case of loss by fire or other disaster. The MCHD will be named as an additional insured. In the event of loss CITY agrees that it will promptly commence restoration or repair of the Premises. During the period that the Premises or any portion of the Premises shall be rendered untenable by fire or other casualty or disaster, the maintenance as required by Section 4, if unreasonable under the circumstances, shall abate and the utility costs to be paid by CITY with respect to the Premises shall abate in an amount equal to that proportionate

share of the Premises which may have become untenable.

(b) CITY shall at its own expense, but for the mutual benefit of CITY and MCHD, maintain throughout the term of this Lease insurance against liabilities to others (or claims of liability) consisting of comprehensive general public liability insurance against claims for bodily injury or death or damage to property occurring on the Premises. All insurance shall be in amounts reasonably acceptable to MCHD and be obtained through companies qualified to do business in state of and reasonably acceptable to MCHD.

(c) Nothing in the performance of this Agreement shall impose any liability for claims against CITY or MCHD other than claims for which liability may be imposed by the Texas Tort Claims Act.

#### **Section 14. Termination.**

This Lease shall terminate on May 31, 2041 unless sooner terminated as follows:

(a) In the event MCHD is dissolved for any reason, this Lease shall automatically terminate on the effective date of such dissolution.

(b) The CITY and MCHD jointly have the option to renew this Agreement for an additional five years under terms and conditions agreed to by the parties.

(c) In the event a Party does not perform its obligations and responsibilities under this Agreement, the Party in compliance shall have the right to cancel the Agreement, provided the Party in compliance shall have first given the non-complying Party forty-five (45) days' written notice of that Party's non-performance and the non-complying Party fails to cure its non-performance within such 45-day cure period. Any such written notice shall be served by certified or registered mail, return receipt requested. If, after the expiration of such 45-day cure period, the Party that gave notice determines the other Party is still not complying with the terms of this Agreement, the Party that gave notice shall have the right to terminate this Agreement, to be effective thirty days after written notice of its intent to terminate. Neither Party is liable for consequential damages, including but not limited to, lost profits and lost income.

#### **Section 15. Other Terms and Conditions:**

(a) **Modification and Amendment.** The terms and conditions of this Agreement may be modified or amended upon the mutual consent of all parties. No modification or amendment to this Agreement shall be effective and binding unless and until it is reduced to writing and signed by duly authorized representatives of all parties and approved by the governing boards of each party.

(b) **Invalidity.** If any provision of this Agreement shall be held to be invalid, illegal, or unenforceable by a court or other tribunal of competent jurisdiction, the validity, legality and enforceability of the remaining provisions shall not in any way be affected or impaired thereby.

- (c) **Written Notice.** Written notice shall be duly served if delivered in person or sent by certified mail to the address as listed herein:

Montgomery County Hospital District

Attn: \_\_\_\_\_

P.O. Box 0478

Conroe, Texas 77305

City of Splendora

Attn: City Secretary

26090 FM 2090

Splendora, Texas 77372

- (d) **Entire Agreement.** It is understood that this Agreement contains the entire agreement between the parties and supersedes any and all prior agreements or understandings between the parties relating to the subject matter. No oral statements, promises, or inducements contrary to the terms of this Agreement exist. This Agreement cannot be changed or terminated orally. No verbal agreement or conversation with any officer, agent, or employee of any party before or after the execution of this Agreement shall affect or modify any of the terms or obligations hereunder.
- (e) **Texas Law.** This Agreement shall be governed by the laws of the State of Texas. The Parties agree that Jurisdiction of any contested matter resulting in legal proceedings shall be in a District Court of Montgomery County, Texas.
- (f) **Authority to Enter Contract.** Each party has the full power and authority to enter into and perform this Agreement and the person signing this Agreement on behalf of each party has been properly authorized and empowered to enter into this Agreement. The persons executing this Agreement hereby represent that they have authorization to sign on behalf of their respective corporations.
- (g) **Waiver.** Failure of any party, at any time, to enforce a provision of this Agreement, shall in no way constitute a waiver of that provision, nor in anyway affect the validity of this Agreement, any part hereof, or the right of either party thereafter to enforce each and every provision hereof. No term of this Agreement shall be deemed waived or breach excused unless the waiver shall be in writing and signed by the party claimed to have waived.
- (h) The parties agree that venue lies in Montgomery County and the laws of the State of Texas govern.
- (i) The CITY and MCHD agrees not to assign their rights under this Lease. MCHD agrees to notify the CITY if MCHD intends to assign this Lease to a third party or sell the property to a third party. Upon either occurrence, the CITY shall have the right to: (i) continue the Lease; or (ii) terminate the Lease with 60 days notice.

(j) By entering into this Agreement, the parties do not intend to create any obligations express or implied other than those set out herein; further, this Agreement shall not create any rights in any party not a signatory hereto.

IN WITNESS HEREOF, this Agreement is hereby executed to be effective as of the date of last signature below.

Montgomery County Hospital District

BY: \_\_\_\_\_

NAME: \_\_\_\_\_

TITLE: \_\_\_\_\_

DATE: \_\_\_\_\_

CITY of Splendor

BY: \_\_\_\_\_

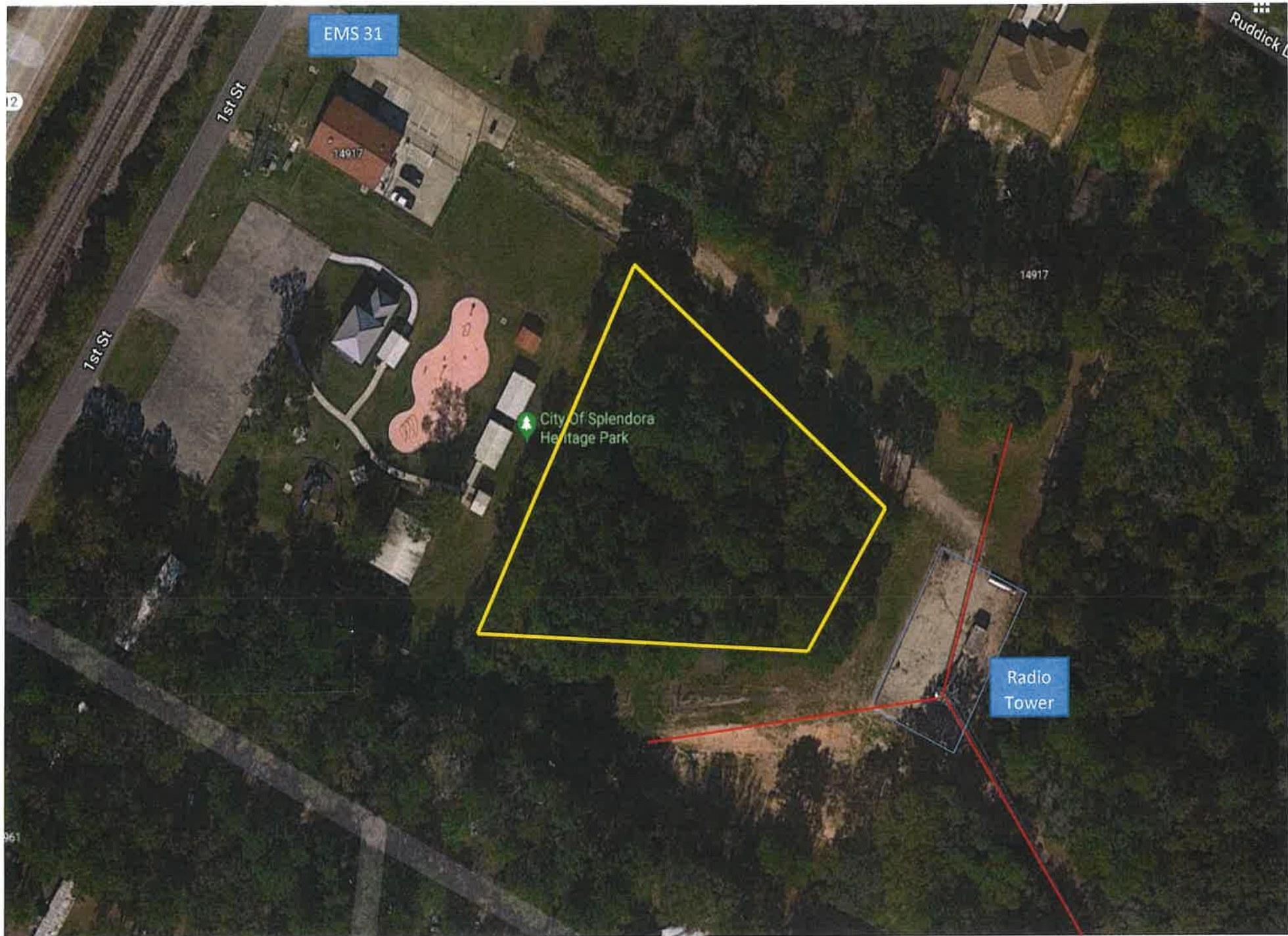
NAME: \_\_\_\_\_

TITLE: \_\_\_\_\_

DATE: \_\_\_\_\_

Attest:

\_\_\_\_\_  
Danna Welter, CITY Secretary



EMS 31

Ruddick L

12

1st St

14917

14917

1st St

City Of Splendor  
Heritage Park

Radio  
Tower

961

## **EXHIBIT “A”**

**EXHIBIT “B”**  
**Metes and Bounds**

**EXHIBIT “C”**  
**Maintenance Area/Schedule**

### 3.0 **PROGRAM FUNCTION SPECIFICATIONS**

The sites, maintenance requirements and Frequency Chart for each location are listed on **Attachment A**.

- ❖ **Equipment** – Rotary mulching mowers will be required in all mowing. Other types of grass cutting equipment may be used provided they have been approved by MCHD representative. All equipment must be operated at a speed to provide the optimal desired cut. All equipment shall be kept in good operation condition and shall be maintained to provide a clean sharp cut of vegetation at all times. The Contractor shall be responsible for any damage caused by faulty equipment (i.e. fluid leak on turf). All equipment shall have all safety guards, shrouds and discharge shoots properly in place and in good condition while performing services. Altered or missing safety guards, shrouds and discharge shoots on/from equipment shall be grounds for immediate termination of contract.
- ❖ **Mowing/Blowing** – The Contractor shall use proper mowing equipment standard to the turf industry. Mow height shall be a minimum of two (2) inches and a maximum of three (3) inches. The Contractor shall mow as close as practical to all fixed objects (but no greater than 30 inches), exercising extreme care not to damage trees, plants, shrubs, or other equipment which are part of the facility. Mowing shall include all grassy areas within the facility. Additionally, mowing shall include designated public ditches adjacent to each site. The contractor is responsible for mowing drainage ditches, when mowing is not possible the contractor may use String Line Trimming. Excessive grass clippings left on turf areas shall be properly removed from the site. **THE CONTRACTOR SHALL NOT MOW DURING PERIODS OF RAIN OR WHENEVER THE POSSIBILITY OF RUTTING WILL OCCUR.** The Contractor shall be held responsible for any rutting caused by his/her equipment. Proper care shall be taken to prevent turf scalping. Cutter blades shall remain sharp for proper grass cut. Pricing at all sites assumes that bagging and removing clippings will be required when excessive turf debris is present, turf is too long to mulch, or when moisture conditions are too high to allow effective mulching without substantial clumping of turf debris. The Contractor shall mow in a direction that minimizes grass clipping discharge onto sidewalks and hard surfaces or into landscape beds. The Contractor shall blow off grass clippings immediately especially at building entrances to prevent grass clippings from being tracked into buildings. Caution shall be exercised around door openings. At no time will the Contractor be permitted to blow clippings into storm drains or roadways. If damage occurs to irrigation system due to landscape maintenance the Contractor will be responsible to fix or replace at no extra cost to MCHD.
- ❖ **Edging** – The Contractor shall edge by means of vertical cutting any and all plant material that encroaches over or onto sidewalks, curbs, steps, driveways, and pavements. Edges shall be vertical, clean and neat and maintain a minimum depth of one (1) inch and a minimum width of one quarter (1/4) inch. Contractor should perform task using a vertical rotary bladed edging device.
- ❖ **String Line Trimming** – All turf areas that cannot be cut by mowers shall be cut by string line equipment. All trimming must be accomplished concurrently with mowing operations. Even turf cut shall be maintained equal to mowing height. **STRICT CAUTION** shall be maintained in trimming around tree trunks and other plant materials.
- ❖ **Litter/Debris Disposal** – All trash and general debris shall be removed prior to each mowing. Any trash or paper mowed over by the Contractor shall be picked up immediately after occurrence. All fallen tree branches shall be removed from site before each mowing. The contractor is responsible for removing Litter/Debris from all drainage ditches.
- ❖ **Fertilizing** – Fertilize Grass with a minimum of a 15-5-10 formula fertilizer.
- ❖ **Landscape Bed Maintenance** – All shrub, ground cover, tree wells, signage beds and flowerbeds shall be maintained free of weeds, grasses, and trash for the duration of this contract. Proper horticulture practices shall be maintained to these areas. Flowers in Admin Building Beds shall be changed three times a year to accommodate the changing seasons. Flowers shall be maintained yearly including any Replacement if necessary. The flowers to be planted in March are Petunias, In July are Begonias, and In October Pansies. Trim shrubs, hedges, and ground cover to maintain shape and/or to preclude encroachment on or into parking areas, driveways, walk ways, fence lines and other structures such as buildings, signs etc. Remove all debris from site.
- ❖ **Tree Trimming** - Trim tree limbs, brush, and ground cover to maintain shape and/or to preclude encroachment on or into parking areas, walkways, fence lines and other structures such as buildings and signs. Trim tree limbs and brush to maintain a minimum of (14) foot vertical clearance in driveways to ensure clear egress of Ambulances. Remove all debris from site.

- ❖ Mulching - The contractor shall provide and install mulch to all flower beds, landscape beds, and tree wells. Mulch shall be installed in a uniform thickness maintaining a minimum depth of 2 inches. Mulch shall be black shredded hardwood. After installation of Mulch vendor is responsible for cleanup of any stray mulch that may have fallen onto pavement or sidewalks.

### **FREQUENCY CHART**

Task													Total
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
<b>PROGRAM #1</b>													
Mow, Edge, Trim, Weed, Debris Disposal	2	2	4	4	4	4	5	4	4	4	2	2	41
<b>PROGRAM #2</b>													
Fertilizing			1						1				2
<b>PROGRAM #3</b>													
Landscape Bed Maintenance	2	2	4	4	4	4	5	4	4	4	2	2	41
<b>PROGRAM #4</b>													
Tree Trimming			1			1			1				3
<b>PROGRAM #5</b>													
Mulching				1						1			2

# Agenda Item # 15

**To:** Board of Directors

**From:** Ade Moronkeji

**Date:** May 25, 2021

**Re:** HCAP Report

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## Program Updates

- HCAP staff has safely transitioned back to the office with no disruption to the standard work flow.
    - Current efforts are focused on restructuring processes to accommodate face-to-face interviews with new clients starting the first week of June
    - The team drafted a plan to roll out the needful changes. Also, they conducted both a table top exercise and walkthrough of the interview process to identify and prepare for potential challenges
    - The HCAP waiting room will be repurposed as the interview space to centralize activities and minimize COVID infection risk for both clients and employees
    - Recertification of existing clients, as well as pertinent case management education will continue via phone. This method is particularly beneficial for those clients who lack transportation
  - The bill pay team is conducting an audit of provider contracts in an effort to accurately compile a list of providers who are mandated via an executed contract to provide medical services to HCAP clients. The current provider directory is not functional which sometimes results in additional barriers to accessing health care services for clients. This is a massive endeavor by the team with a projected completion date of January 2022.
  - The preliminary work for the HCAP documentation advertisement has been completed. We have reached out to our contact at Community Impact Newspaper to get on the June schedule cycle. The advertisement was timed to coincide with staff transition to the office. This is to ensure that all employees and necessary components are in a centralized location to adequately manage the anticipated volume of calls. Also, June is the designated “Health Care” month for Impact so running the ad during this time will provide the attention needed to encourage potential applicants.
-

## Claims Administration

- **Correction** – Previous reports indicated that the total number of claims processed by the bill pay team included both medical and prescription claims. This is inaccurate; the number was only inclusive of medical claims.
- FY to date the bill pay team has processed 6,290 medical claims and 3,127 prescription claims.
- Figure 1 shows a monthly comparison between the volumes of medical claims received FY20 over FY21 and figure 2 shows the prescription comparison for FY20 and FY21.

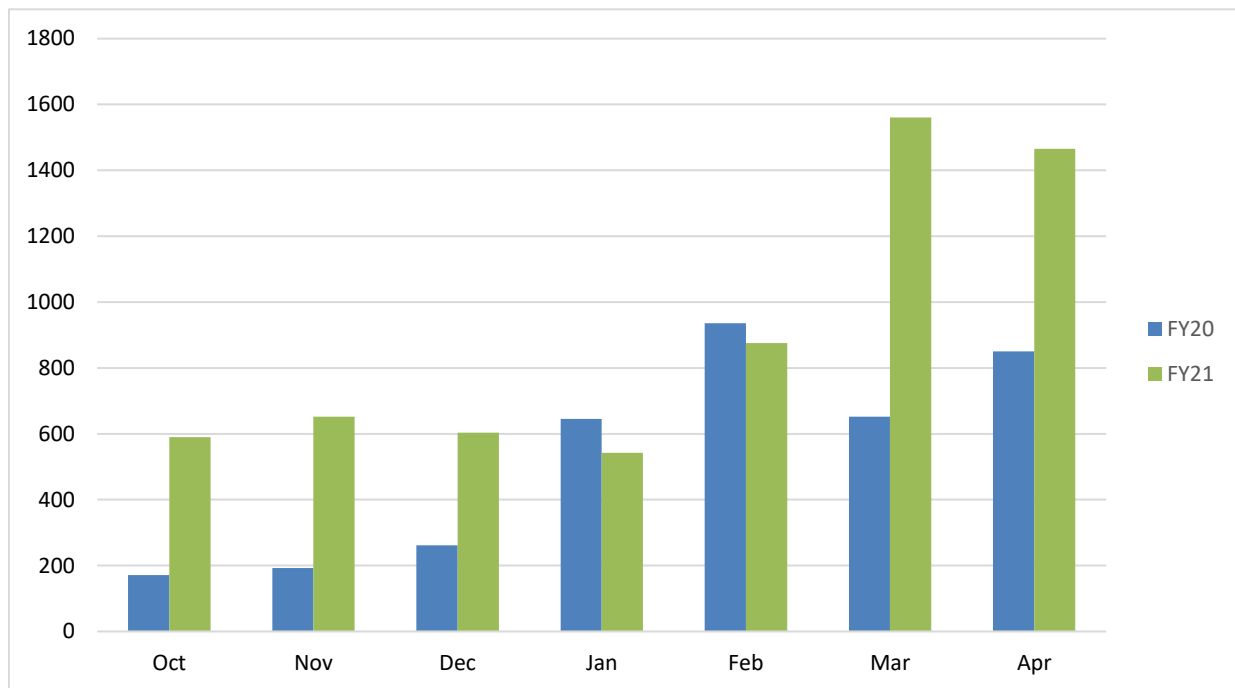


Figure 1 – Volume of Medical Claims FY20 V. FY21

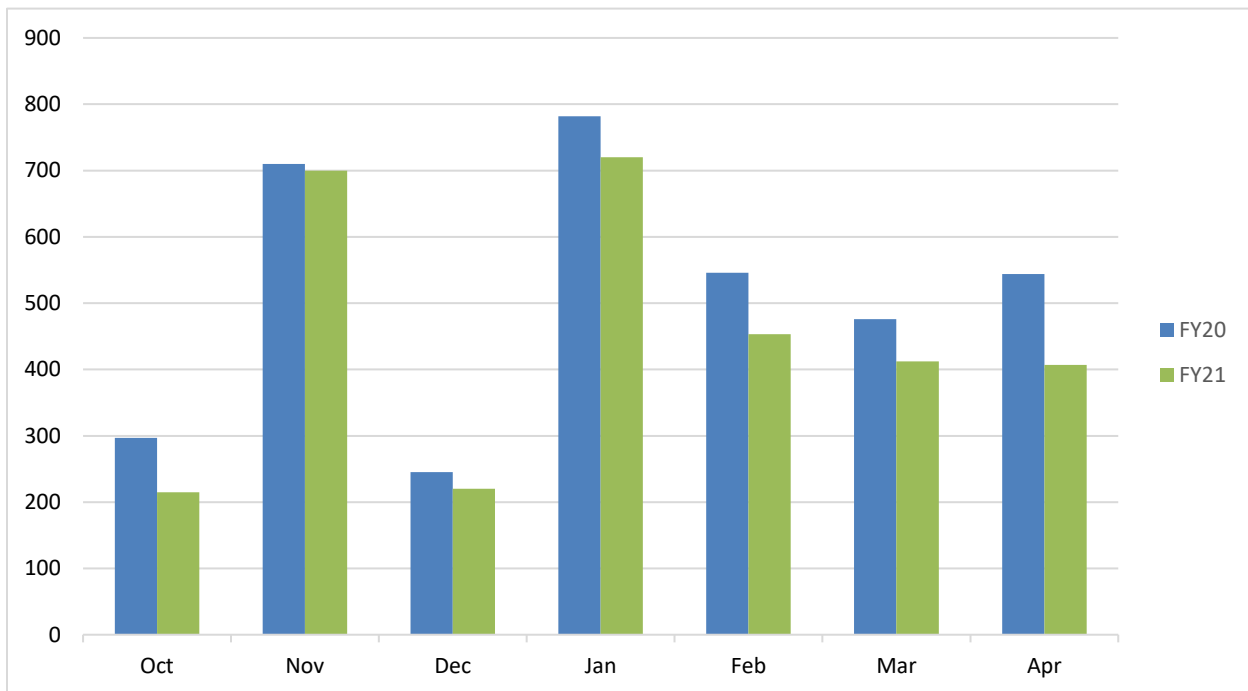


Figure 2 – Volume of Prescription Claims FY20 V. FY21

- In April, the team managed 210 provider calls/inquiries
- Figure 3 provides the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients are using for their health care needs
  - UC hospital inpatient/outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals.
  - Inpatient/outpatient hospital without the UC designation refers to CHI St. Luke's The Woodlands and other non HCA local hospitals.
- UC hospital inpatient services represent our highest expenditure for those claims processed in April.

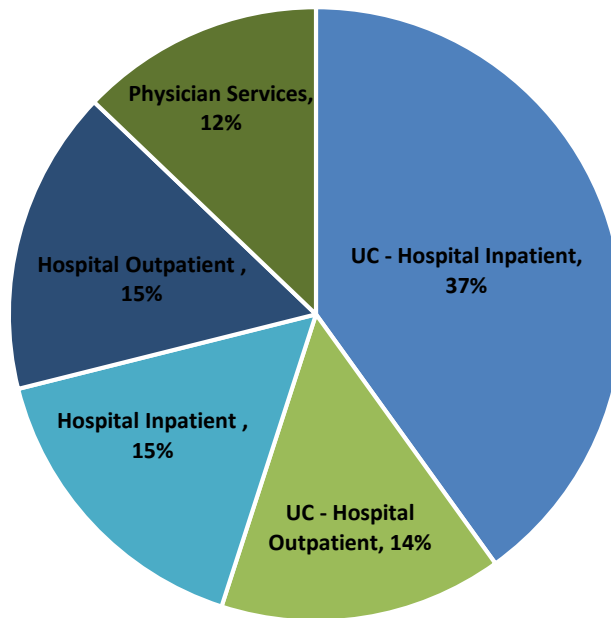


Figure 3 – Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients

## HCAP Applications

The total number of applications received and processed FY to date is 1,398. Average turn-around time (TAT) to complete the initial review of applications remains within the 2-3 day timeframe.

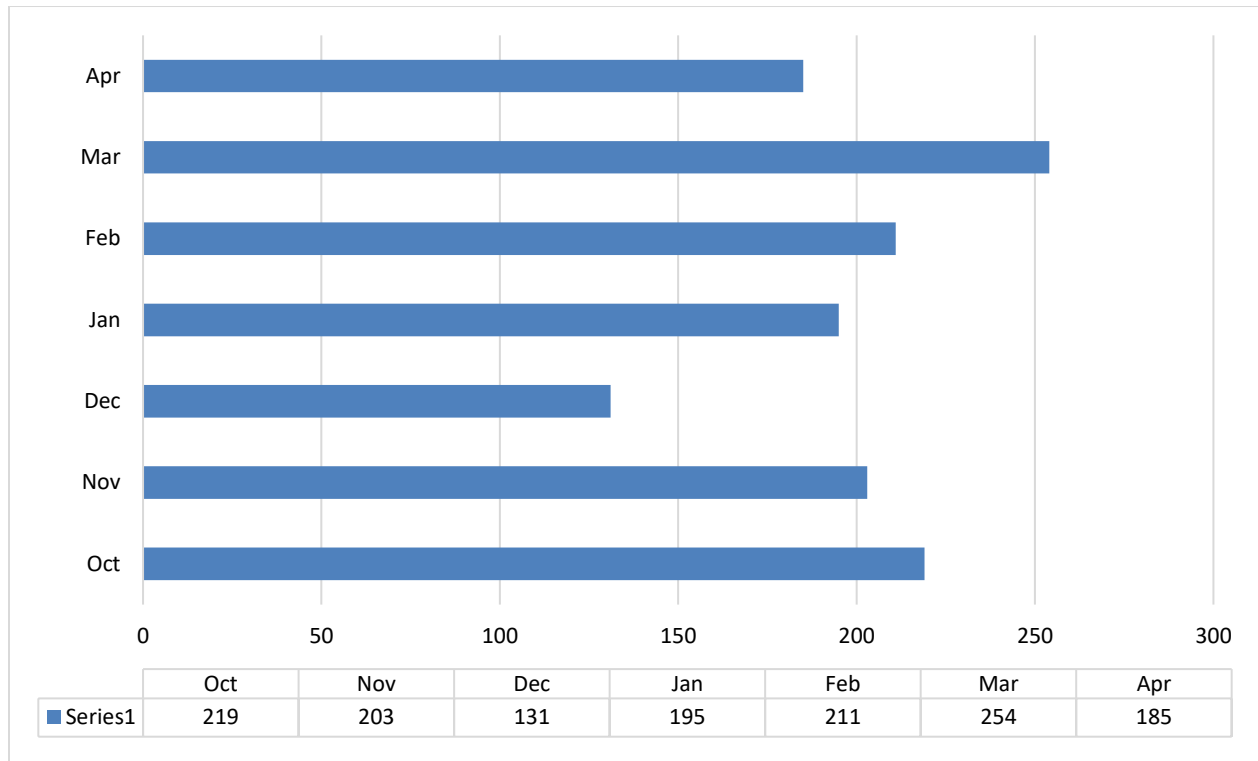


Figure 4 – Monthly # of Identifiable Applications

## HCAP Enrollment

The graph below helps to visualize and compare the trends in enrollment between FY20 and FY21. Key takeaway from the data trend is that enrollment rate has decreased year to date. Active monitoring will be coupled with increase in outreach to sustain current numbers and obtain new applicants.

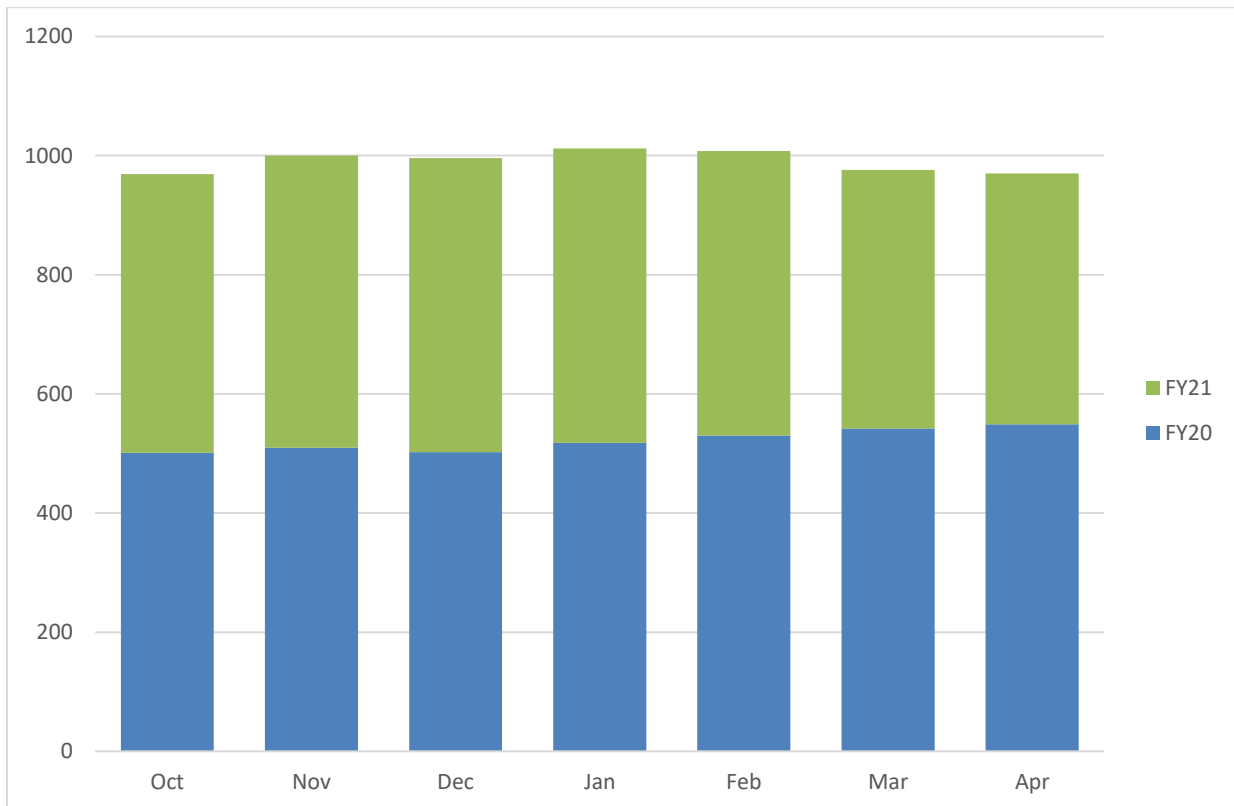


Figure 5 - Active Clients FY20 V. FY21

## New Client Trend

Figure 6 represents the number of new clients added to the program on a monthly basis and highlights the trend in contrast to the projection for the fiscal year.

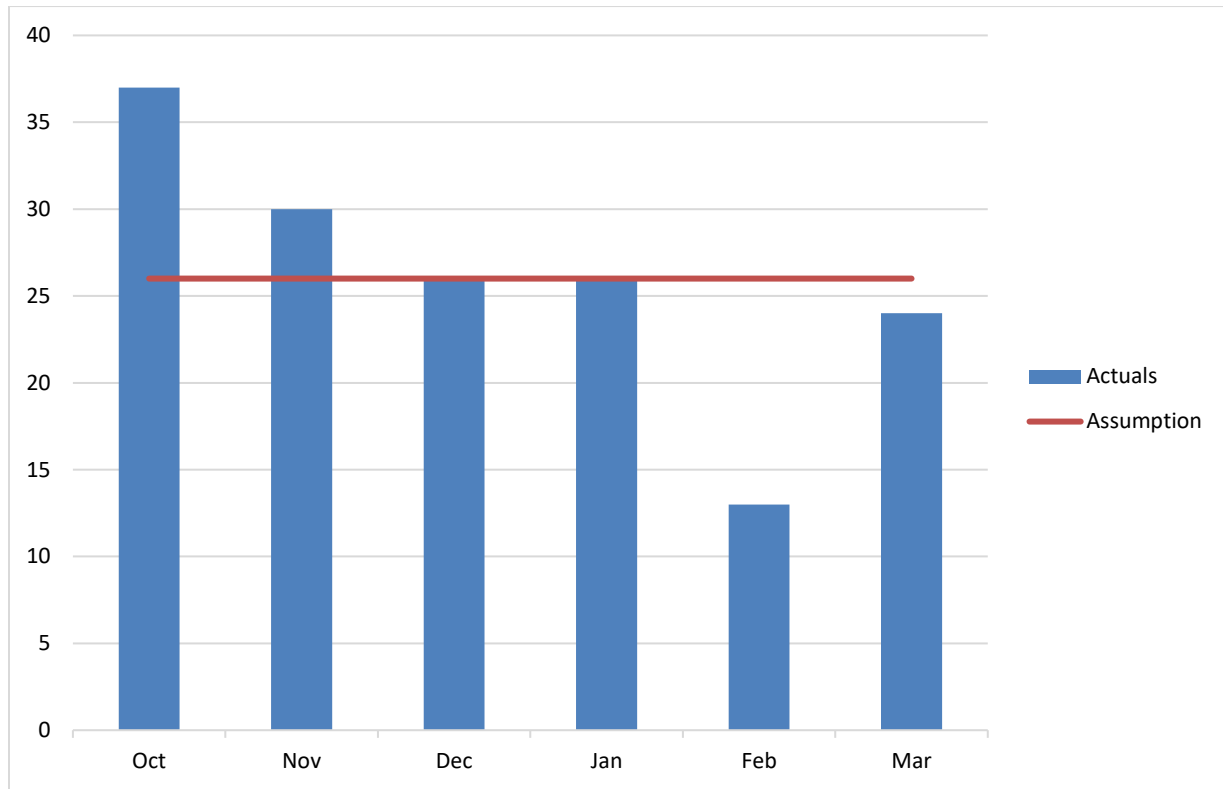


Figure 6 – Monthly New Clients V. Assumption

## Census

New applicants are required to be  $\leq 150\%$  of FPIL to qualify for HCAP benefits.

Table 1

HCAP Clients as of April 30 2021 = 421 versus April 30 2020 = 549						
FPIL Range	0-21% - MCICP		21-150% - MAP		Jail	
FY 2021	244	56%	162	38%	15	3%
FY 2020	328	60%	210	38%	11	2%

Table 2

April End of Month Break down of HCAP Active Clients by FPIL				
0 - 21%	21% - 50%	50% - 100%	100% - 133%	133% - 150%
258	42	85	26	10

## Program Definitions:

Approval: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

Denial: Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

Incomplete Cases/Failure to Provide Information (FTPI): Applicant did not provide the necessary documentation for an eligibility determination.

Cases under Review: Applications that are being processed by the eligibility team but have not been finalized.

## Preliminary Status of March Applications

The graph below depicts the initial outcome of the data pulled at the end of March.

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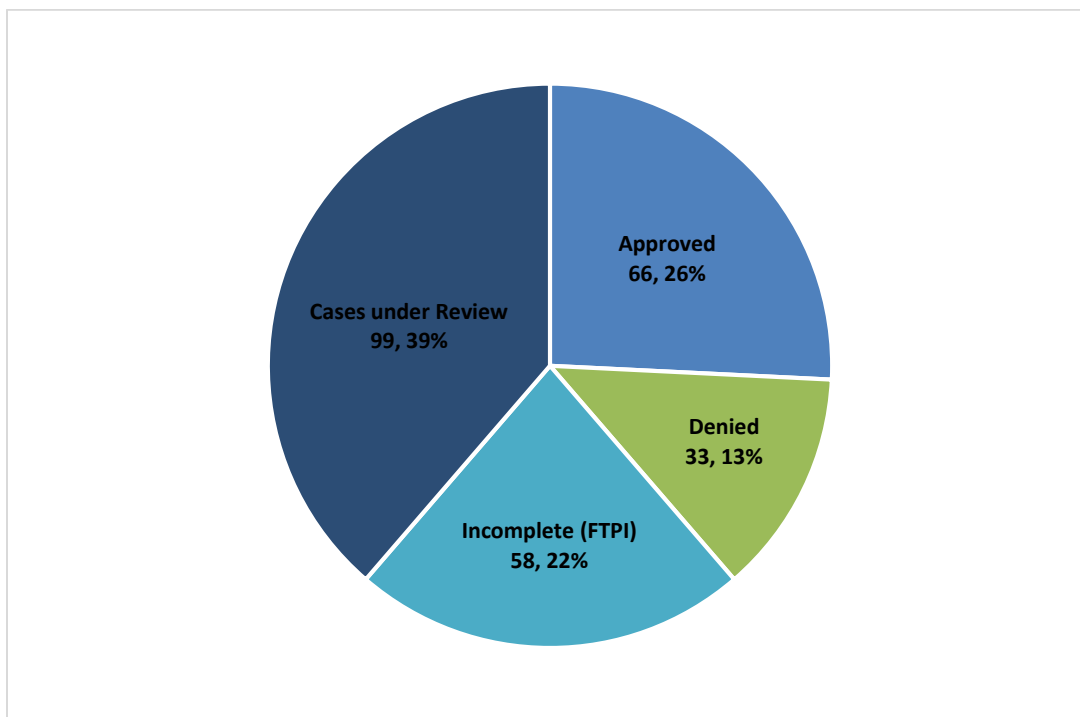


Figure 7 – March End of Month Outcome

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

### **1. Cases under Review**

This is inclusive of applications that were categorized as “Cases under Review” in last board report. At the end of March, HCAP data showed that 99 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 8. **54% (53 cases)** were approved for HCAP benefits, **41% (41 cases)** did not complete the application process, and **5% (5 cases)** fell under the “other” category.

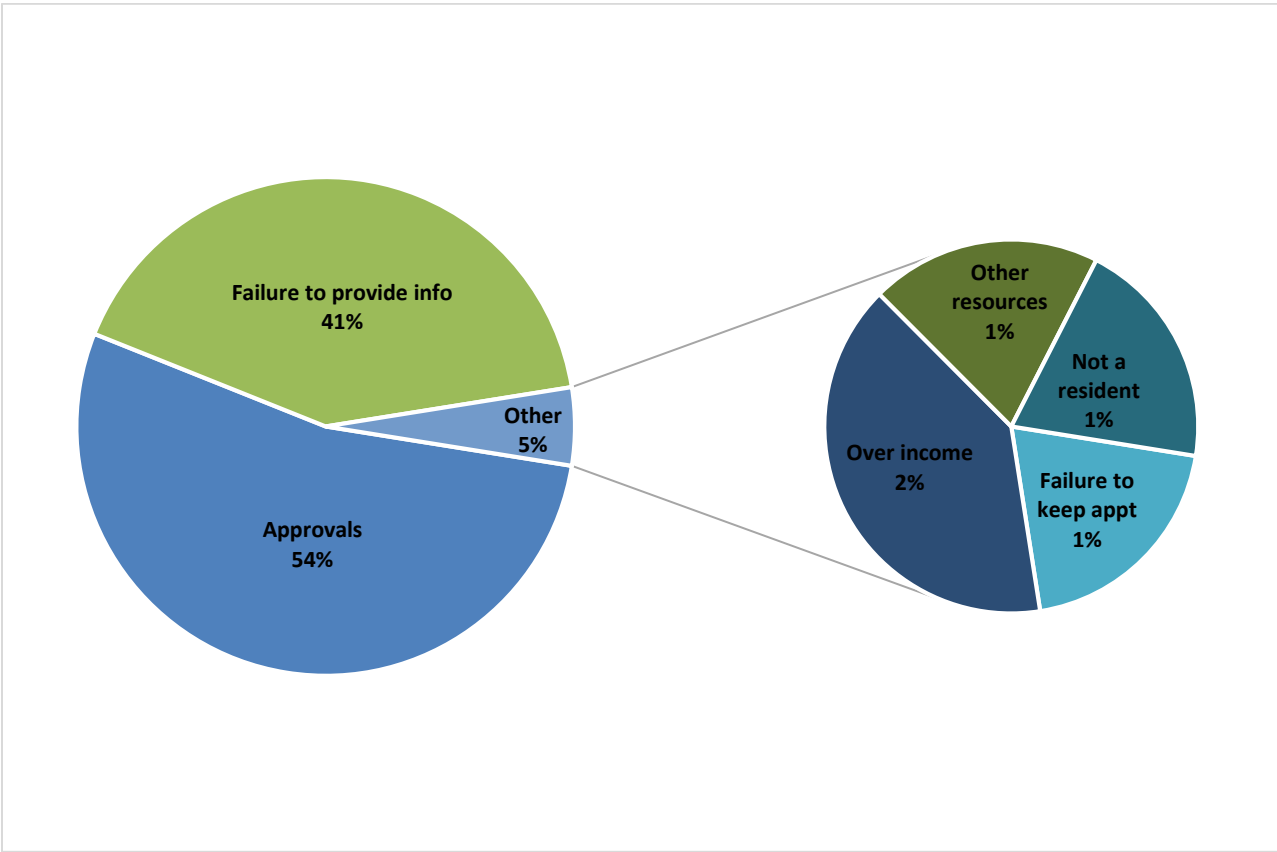


Figure 8 – Outcome of Cases under Review in March

## 2. Incomplete Applications (FTPI)

Of the 256 applications submitted in March, 58 cases were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
  - Successfully established contact with 38 applicants
  - Unable to make contact with 12 applicants, but left voice messages
  - 8 applicants could not be reached either due to a lack of a voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

At the conclusion of this process, four applicants turned in the requested documents and were certified for HCAP benefits

Figure 9 highlights the various documents that applicants were unable to provide in order to determine their eligibility for HCAP. It is important to note that most clients are not denied eligibility based on the absence of one document, but on several state and/or district required documents.

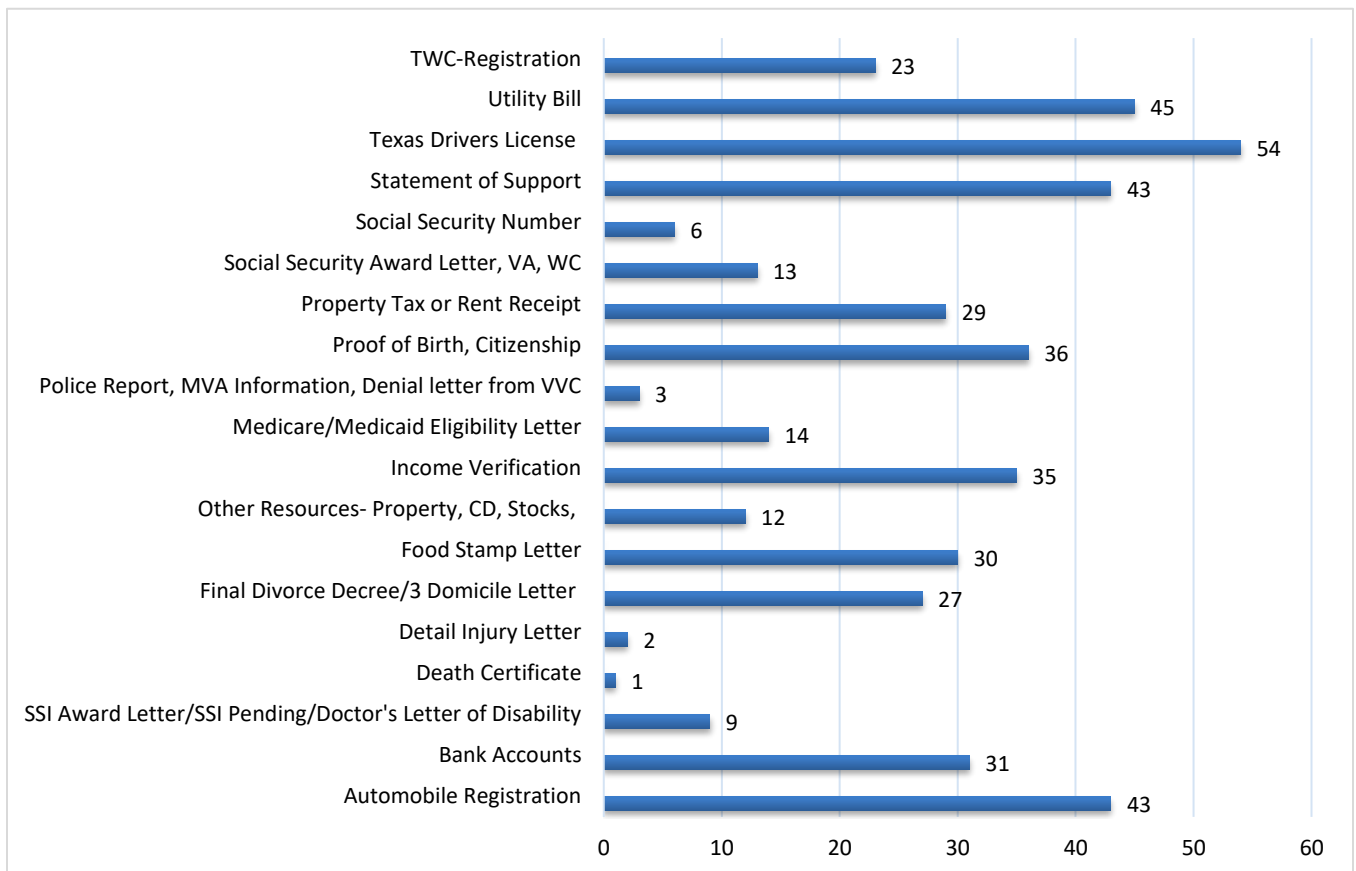


Figure 9 – Breakdown of Failure to Provide Information Category

## Application Results

Figure 10 provides a visual of the final eligibility determination of cases submitted in March and processed within the required 30 days.

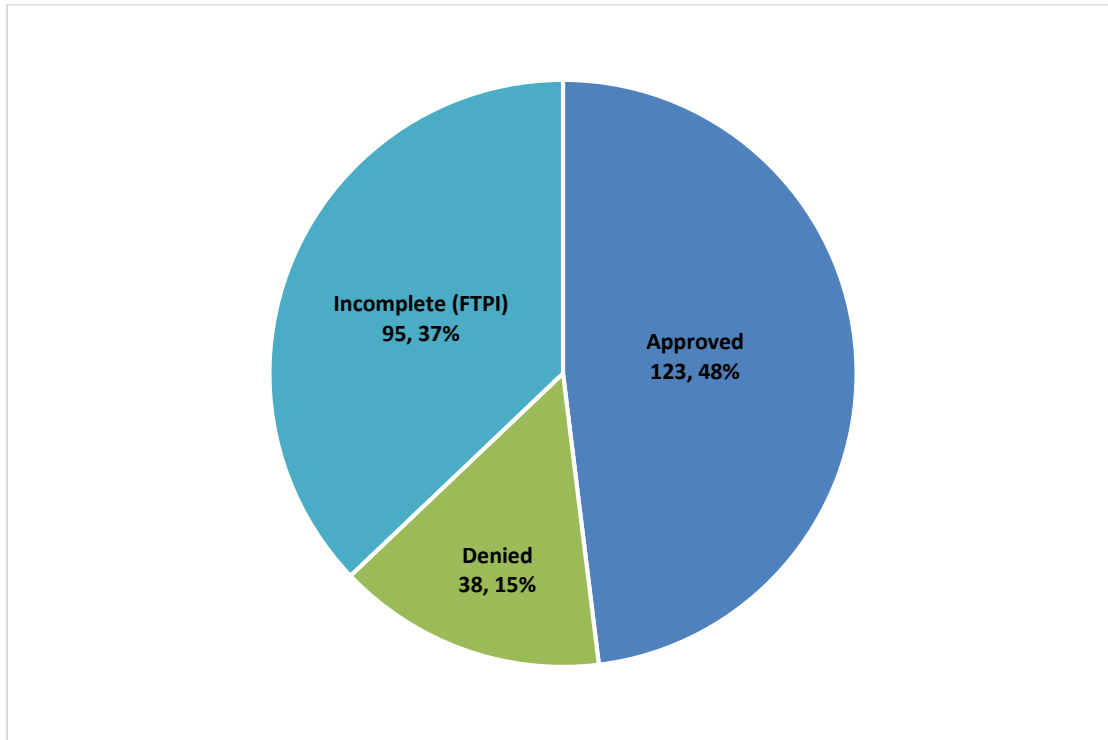


Figure 10 – March Finalized Outcome

## April Applications

The results of the initial review of all applications received in April are shown in the Figure below. Since HCAP data is on a rolling basis, the status of applications in the “Incomplete” and “Cases under Review” categories have not yet been finalized. These will be updated for the subsequent board report.

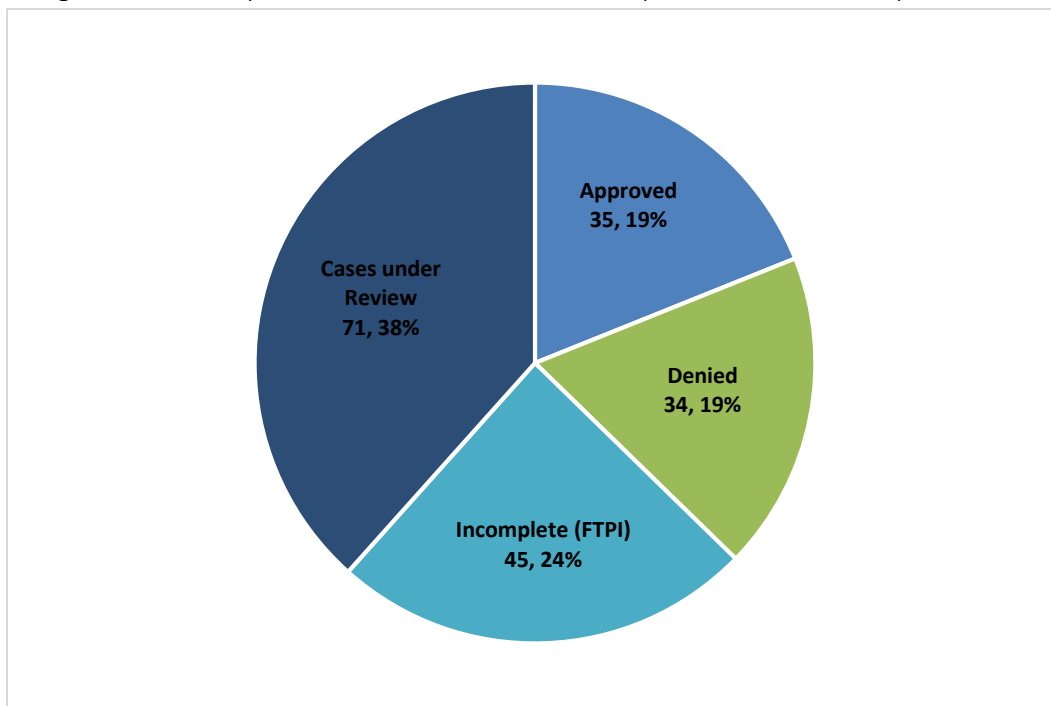


Figure 11 – April End of Month Outcome

## Case Management

To provide the appropriate level of assistance to clients with multiple chronic conditions, the team implemented patient-centered education modules that are currently delivered one-on-one via phone.

Below summarizes efforts for April:

- 60 clients received the diabetes self-management education
- 31 clients received COPD education to improve disease self-management
- 73 clients received education on hypertension management
- 279 clients received wellness calls

### Top 5 Diagnoses

The diagnoses below were extracted from claims processed in April. Based on ICD10 codes, the 5 main health issues within the HCAP population include:

- Hypertension (I10)
- Obstructive sleep apnea (G47.33)
- Shortness of breath (R06.02)
- Type 2 diabetes (E11.9)
- Hyperlipidemia (E78.2)

Figure 12 provides a visual of the average cost of each claim for the top 5 diagnoses and figure 13 depicts the reimbursement amount for the services.

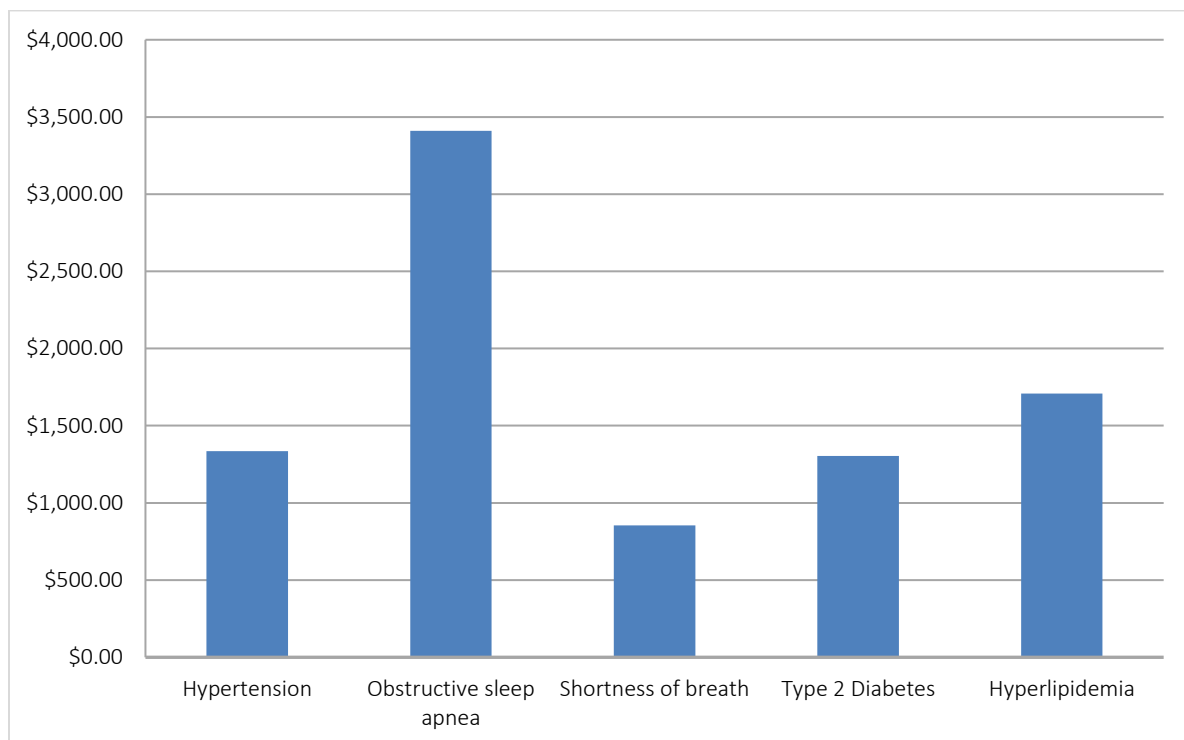


Figure 12 – Average Cost per Claim for Top 5 Diagnoses

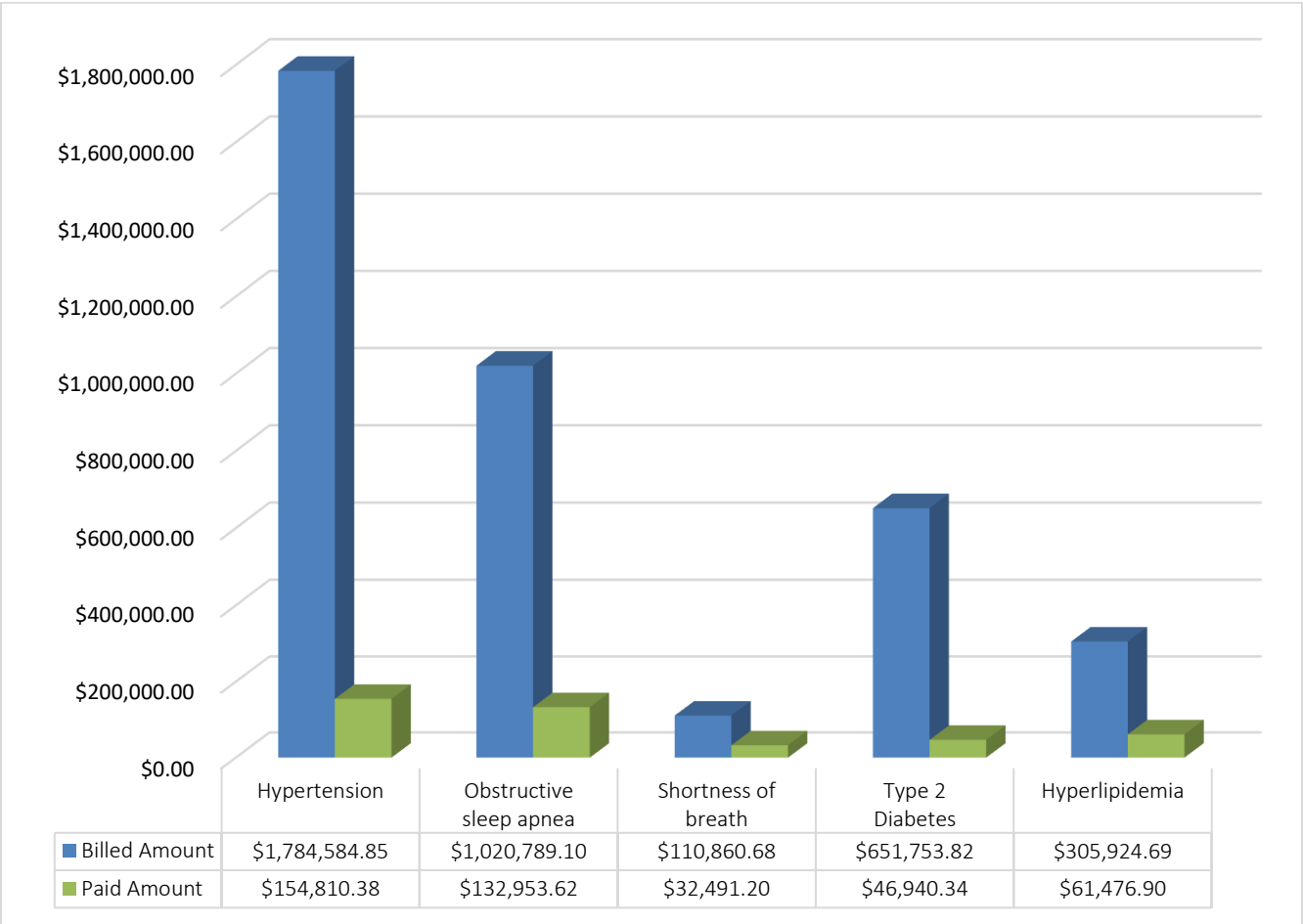


Figure 13 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability:

Figure 14 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year. Nine clients have exhausted their maximum liability this fiscal year.

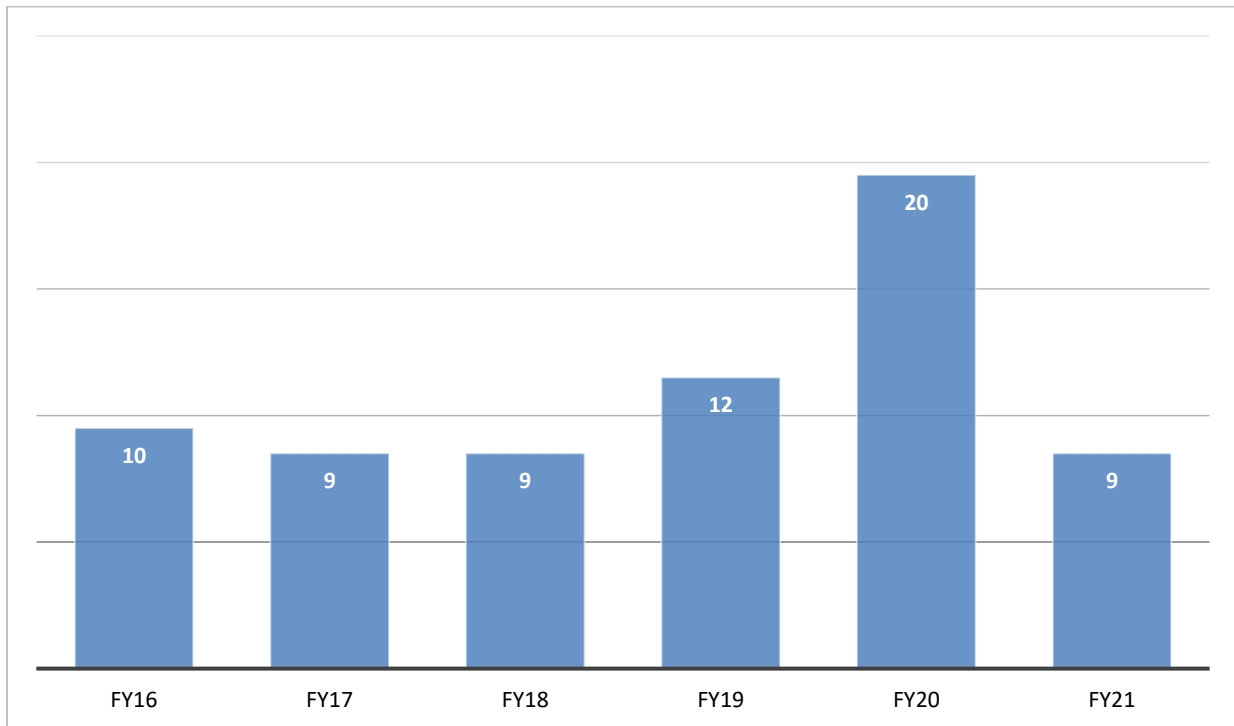


Fig. 14 – Maximum Liability Exhausted FY16-21

Figure 15 depicts the number of clients who reached their maximum liability due to a cancer diagnosis.

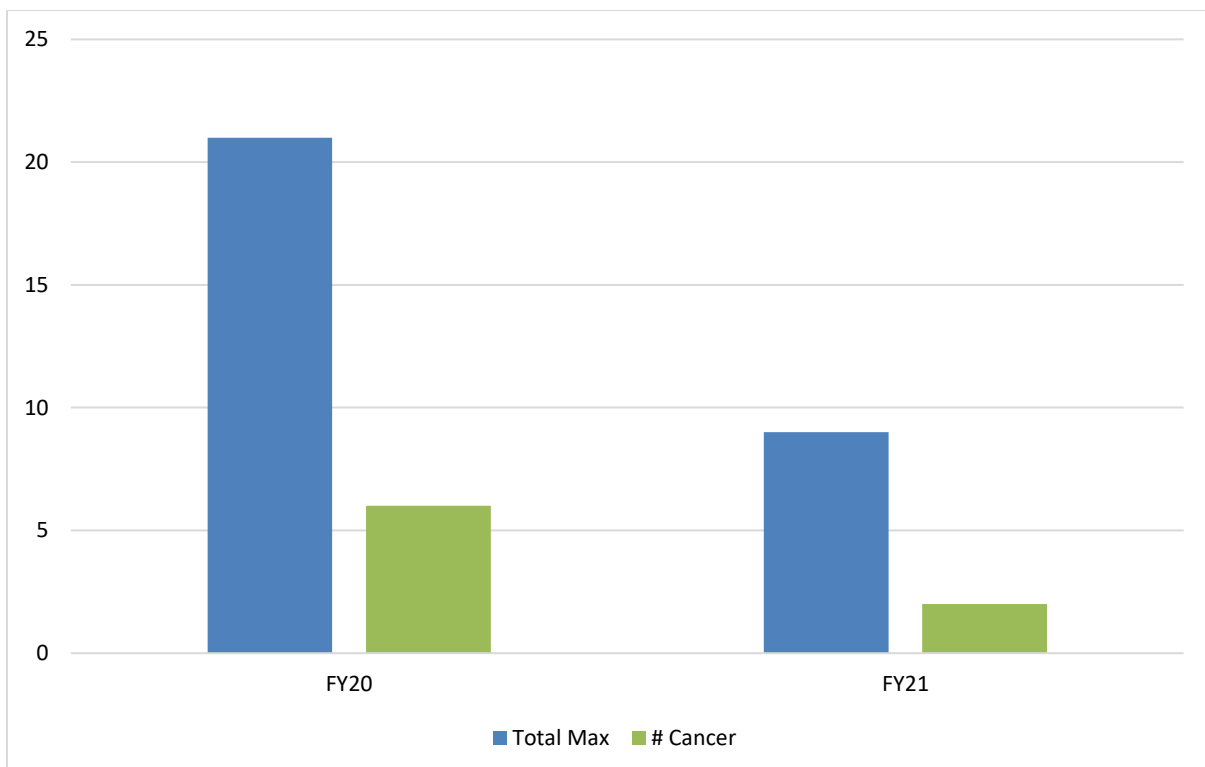


Figure 15 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

### **Prescription Benefits Services:**

Table 3

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Apr-21	15	27	\$23,202.47
Mar-21	28	39	\$14,211.45
Feb-21	14	19	\$61,427.67
Jan-21	22	29	\$12,998.74
Dec-20	17	24	\$35,834.50
Nov-20	21	25	\$7,5858.33
Oct-20	26	38	\$20,680.40
Sep-20	19	23	\$16,780.01
Aug-20	18	20	\$12,241.62
Jul-20	24	37	\$19,036.79
Jun-20	18	21	\$9,792.44
May-20	15	16	\$4,844.82
Apr-20	19	22	\$20,987.02

\*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

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# Montgomery County Indigent

*Top 25 Therapy Classes by Billed Amount  
For Period Ending April 30, 2021*



Rank	Therapy Class	Billed Amount
1	Anticonvulsants - Misc.	\$2,270.59
2	Sympathomimetics	\$966.66
3	Direct Factor Xa Inhibitors	\$735.92
4	Opioid Agonists	\$671.09
5	Insulin	\$595.39
6	Calcium Channel Blockers	\$382.64
7	Central Muscle Relaxants	\$382.62
8	Thyroid Hormones	\$365.46
9	HMG CoA Reductase Inhibitors	\$318.59
10	Beta Blockers Cardio-Selective	\$308.50
11	Corticosteroids - Topical	\$301.72
12	Antifungals - Topical	\$297.36
13	Succinimides	\$280.30
14	Antianxiety Agents - Misc.	\$275.35
15	Ophthalmic Steroids	\$268.94
16	Rosacea Agents	\$268.19
17	Proton Pump Inhibitors	\$258.26
18	Nonsteroidal Anti-inflammatory Agents (NSAIDs)	\$238.61
19	Antiparkinson Dopaminergics	\$227.46
20	Otic Combinations	\$225.88
21	ACE Inhibitors	\$224.33
22	Alkalizers	\$222.30
23	Antihypertensive Combinations	\$216.46
24	Sulfonylureas	\$192.75
25	Biguanides	\$184.29
<b>Grand Total</b>		<b>\$10,679.66</b>

## AGENDA ITEM # 16

Board Mtg: 5/25/21

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

### Montgomery County Hospital District Summary of Claims Processed For the Period 03/03/21 through 04/28/21

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<b><u>March</u></b>			
March 3, 2021	Yes	\$	77,419.45
March 10, 2021	Yes	\$	65,241.91
March 17, 2021	Yes	\$	40,347.60
March 24, 2021	Yes	\$	85,713.80
March 31, 2021	Yes	\$	85,580.70
<b>Total March Payments - MTD</b>		<b>\$</b>	<b>354,303.46</b>
<b>Monthly Budget - March 2021</b>		<b>\$</b>	<b>314,296.00</b>
<b><u>April</u></b>			
April 7, 2021	No	\$	127,997.67
April 14, 2021	No	\$	98,241.32
April 21, 2021	No	\$	64,280.26
April 28, 2021	No	\$	61,652.78
<b>Total April Payments - MTD</b>		<b>\$</b>	<b>352,172.03</b>
<b>Monthly Budget - April 2021</b>		<b>\$</b>	<b>314,296.00</b>

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

## AGENDA ITEM # 17

**Board Mtg: 5/25/21**

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**Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)**

**Montgomery County Hospital District  
Summary of Claims Processed  
For the Period 5/1/21 through 5/31/21**

<b>Disbursement Date</b>	<b>Value of Services Provided by HCA and Affiliated Providers</b>
<b><u>May</u></b>	
May Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 382,289.00
Budgeted Amount May 2021	\$ 382,289.00
Over / (Under) Budget	\$ -

# AGENDA ITEM # 18

Board Mtg.: 5/25/2021

## Montgomery County Hospital District Financial Dashboard for April 2021 (dollars expressed in 000's)

	Apr 2021	Apr 2020	Var	Var %	Legend			
Cash and Investments	54,100	54,343	(242)	-0.4%	Green	Favorable Variance		
					Red	Unfavorable Variance		
	April 2021				Year to Date			
Income Statement	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	374	336	37	11.1%	35,983	35,942	41	0.1%
EMS Net Revenue	1,534	1,304	231	17.7%	9,942	9,156	786	8.6%
Other Revenue	1,635	1,445	190	13.1%	4,642	3,556	1,087	30.6%
Total Revenue	3,543	3,085	458	14.8%	50,568	48,654	1,914	3.9%
Expenses								
Payroll	3,253	3,101	153	4.9%	23,396	21,721	1,675	7.7%
Operating	1,108	1,187	(79)	-6.7%	7,028	7,932	(904)	-11.4%
Indigent Healthcare	715	697	19	2.7%	3,400	4,876	(1,476)	-30.3%
Total Operating Expenses	5,077	4,984	92	1.9%	33,823	34,528	(705)	-2.0%
Capital	71	71	0	0.0%	984	991	(7)	-0.7%
Total Expenditures	5,148	5,056	92	1.8%	34,808	35,519	(712)	-2.0%
Revenue Over / (Under) Expenses	(1,605)	(1,971)	365	-18.5%	15,760	13,135	2,625	20.0%

Tax Revenue: Year-to-date, Tax Revenue exceeds budget by \$41k. Through April, 97.7% of this year's expected tax revenue has been collected. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average. Through April, 97.7% of this year's expected tax revenue has been collected.

EMS Net Revenue: Year-to-date, EMS Revenue is \$786k more than budget; however, as discussed previously, the budget was understated. A budget amendment reflecting the adjusted forecast will be presented at a future Board meeting.

Other Revenue: Year-to-Date, Other Revenue is \$1,087k more than budgeted primarily due to a CARES Act Phase 3 payment and Tobacco Settlement being greater than planned.

Payroll: Overall, Payroll Expenses are \$1,675k greater than budget year-to-date primarily due to higher than expected medical claims, a one-time stipend for all employees, additional overtime due to the winter storm, and unbudgeted paid Administrative Leave related to COVID-19 exposures.

Operating Expenses: Operating Expenses are under budget year-to-date by \$904k. Generally, Operating Expenses are less than expected across the board.

Indigent Care Expenses: Indigent Care Expenses are under budget by \$1.5 million. As the result of COVID-19, the number of clients has not increased as much as expected and clients have postponed medical interventions.

Capital: Capital Expenditures are under budget year-to-date by \$7k.

# Montgomery County Hospital District

## Balance Sheet

As of April 30, 2021

**Fund 10**  
**04/30/2021**

### ASSETS

#### Cash and Equivalents

10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$5,257,293.03
10-000-12400	Investments-MMA-BS	\$2,042,882.84
10-000-12500	Investments-MMDA-BS	\$5,109,940.67
10-000-13100	Texpool-District-BS	\$7,466,476.74
10-000-13300	Investments-WF Bank-BS	\$14,683,424.70
10-000-13400	Texstar Investment Pool-BS	\$7,455,225.55
10-000-13500	Investments - BS	\$12,083,130.47

Total Cash and Equivalents		\$54,100,324.00
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#### Receivables

10-000-14100	A/R-EMS Billings-BS	\$7,613,214.68
10-000-14200	Allowance for Bad Debts-BS	(\$2,509,869.75)
10-000-14300	A/R-Other-BS	\$2,122,302.94
10-000-14305	A/R Employee-BS	\$6,908.80
10-000-14525	Receivable from Component Unit-BS	\$129,170.22
10-000-14700	Taxes Receivable-BS	\$1,971,758.59
10-000-14750	Allowance for bad debt-tax rev-BS	(\$283,898.16)

Total Receivables		\$9,049,587.32
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#### Other Assets

10-000-14900	Prepaid Expenses-BS	\$202,324.19
10-000-15000	Inventory-BS	\$914,350.16

Total Other Assets		\$1,116,674.35
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### TOTAL ASSETS

**\$64,266,585.67**

### LIABILITIES

#### Current Liabilities

10-000-20500	Accounts Payable-BS	\$197,665.56
10-000-20600	Accounts Payable-Other-BS	\$6,218.69
10-000-21000	Accrued Expenditures-BS	\$1,824,781.66
10-000-21400	Accrued Payroll-BS	\$520,070.23
10-000-21525	P/R-United Way Deductions-BS	\$5,184.44
10-000-21585	P/R-Flexible Spending-BS-BS	\$3,608.28
10-000-21590	P/R-Premium Cancer/Accident-BS	\$100.35
10-000-21595	P/R-Health Savings-BS-BS	\$5,084.10
10-000-21600	Employee Deferred Comp.-BS	\$9,859.45
10-000-21650	TCDRS Defined Benefit Plan-BS	\$495,897.85

Total Current Liabilities		\$3,068,470.61
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#### Deferred Liabilities

10-000-23000	Deferred Tax Revenue-BS	\$1,687,860.43
10-000-23200	Deferred Revenue-BS	\$382,490.43

# Montgomery County Hospital District

## Balance Sheet

As of April 30, 2021

		<b>Fund 10</b>
		<b>04/30/2021</b>
Total Deferred Liabilities		<u>\$2,070,350.86</u>
TOTAL LIABILITIES		<u>\$5,138,821.47</u>
<b>CAPITAL</b>		
10-000-30225	Assigned - Open Purchase Orders-BS	\$3,427,653.46
10-000-30400	Nondisposable - Inventory-BS	\$914,350.16
10-000-30700	Nondisposable - Prepaids-BS	\$202,324.19
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$40,083,436.39
TOTAL CAPITAL		<u>\$59,127,764.20</u>
<b>TOTAL LIABILITIES AND CAPITAL</b>		<u><b>\$64,266,585.67</b></u>

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended April 30, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
<b>Revenue</b>									
Tax Revenue									
Tax Revenue	\$308,066.46	\$248,368.00	\$59,698.46	\$35,576,395.86	\$35,452,385.00	\$124,010.86	\$36,098,667.00	98.55%	\$522,271.14
Delinquent Tax Revenue	\$26,604.79	\$36,510.00	(\$9,905.21)	\$211,528.84	\$294,194.00	(\$82,665.16)	\$405,651.00	52.15%	\$194,122.16
Penalties and Interest	\$38,955.30	\$51,601.00	(\$12,645.70)	\$184,451.13	\$195,390.00	(\$10,938.87)	\$324,343.00	56.87%	\$139,891.87
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$10,966.59	\$0.00	\$10,966.59	\$0.00	0.00%	(\$10,966.59)
Total Tax Revenue	\$373,626.55	\$336,479.00	\$37,147.55	\$35,983,342.42	\$35,941,969.00	\$41,373.42	\$36,828,661.00	97.70%	\$845,318.58
EMS Net Revenue									
Advanced Life Support Revenue	\$2,828,336.03	\$2,225,022.00	\$603,314.03	\$19,607,060.25	\$15,621,491.00	\$3,985,569.25	\$26,970,122.00	72.70%	\$7,363,061.75
Basic Life Support Revenue	\$695,994.47	\$395,197.00	\$300,797.47	\$3,957,858.75	\$2,775,437.00	\$1,182,421.75	\$4,790,530.00	82.62%	\$832,671.25
Transfer Service Fees	\$3,326.04	\$59,850.00	(\$56,523.96)	\$128,602.04	\$424,935.00	(\$296,332.96)	\$730,170.00	17.61%	\$601,567.96
Non-Transport Fees	\$21,300.00	\$27,946.00	(\$6,646.00)	\$156,886.98	\$196,040.00	(\$39,153.02)	\$338,509.00	46.35%	\$181,622.02
Contractual Allowance	(\$1,208,855.93)	(\$720,617.00)	(\$488,238.93)	(\$8,232,097.76)	(\$5,060,991.00)	(\$3,171,106.76)	(\$8,736,283.00)	94.23%	(\$504,185.24)
Provision for Bad Debt	(\$820,241.28)	(\$704,982.00)	(\$115,259.28)	(\$5,761,754.30)	(\$4,951,027.00)	(\$810,727.30)	(\$8,546,575.00)	67.42%	(\$2,784,820.70)
Recovery of Bad Debt - EMS	\$14,447.25	\$21,424.00	(\$6,976.75)	\$85,628.99	\$150,440.00	(\$64,811.01)	\$259,708.00	32.97%	\$174,079.01
Total EMS Net Revenue	\$1,534,306.58	\$1,303,840.00	\$230,466.58	\$9,942,184.95	\$9,156,325.00	\$785,859.95	\$15,806,181.00	62.90%	\$5,863,996.05
Other Revenue									
Investment Income - MCHD	\$15,870.84	\$7,415.00	\$8,455.84	\$99,469.03	\$47,056.00	\$52,413.03	\$76,216.00	130.51%	(\$23,253.03)
Interest Income	\$993.30	\$797.00	\$196.30	\$5,837.04	\$5,804.00	\$33.04	\$9,620.00	60.68%	\$3,782.96
Tobacco Settlement Proceeds	\$728,945.43	\$600,000.00	\$128,945.43	\$728,945.43	\$600,000.00	\$128,945.43	\$600,000.00	121.49%	(\$128,945.43)
Weyland Bldg. Land Lease	\$0.00	\$0.00	\$0.00	\$16,531.02	\$16,532.00	(\$0.98)	\$33,064.00	50.00%	\$16,532.98
Miscellaneous Income	\$136,625.50	\$4,300.00	\$132,325.50	\$787,847.46	\$57,600.00	\$730,247.46	\$207,610.00	379.48%	(\$580,237.46)
Rx Discount Card Royalties	\$62.50	\$80.00	(\$17.50)	\$437.50	\$560.00	(\$122.50)	\$960.00	45.57%	\$522.50
Tenant Rent Income	\$9,298.42	\$9,199.00	\$99.42	\$65,088.94	\$64,390.00	\$698.94	\$110,383.00	58.97%	\$45,294.06
P.A. Processing Fees	\$0.00	\$150.00	(\$150.00)	\$0.00	\$1,050.00	(\$1,050.00)	\$1,800.00	0.00%	\$1,800.00
Contract Revenue (Net)	\$56,375.01	\$56,376.00	(\$0.99)	\$168,114.10	\$162,376.00	\$5,738.10	\$162,376.00	103.53%	(\$5,738.10)
1115 Waiver - Paramedicine	\$33,900.00	\$120,000.00	(\$86,100.00)	\$901,200.00	\$840,000.00	\$61,200.00	\$1,440,000.00	62.58%	\$538,800.00
Education/Training Revenue	(\$147.00)	\$4,500.00	(\$4,647.00)	\$140,921.09	\$172,550.00	(\$31,628.91)	\$219,000.00	64.35%	\$78,078.91
Stand-By Fees	\$1,050.00	\$1,562.00	(\$512.00)	\$35,850.00	\$10,937.00	\$24,913.00	\$18,750.00	191.20%	(\$17,100.00)

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended April 30, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00%	\$30,000.00
Ambulance Supplemental Payment Program	\$498,657.00	\$498,657.00	\$0.00	\$498,657.00	\$498,657.00	\$0.00	\$498,657.00	100.00%	\$0.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$58,333.31	\$58,333.00	\$0.31	\$100,000.00	58.33%	\$41,666.69
Employee Medical Premiums	\$101,817.06	\$92,174.00	\$9,643.06	\$722,130.19	\$695,230.00	\$26,900.19	\$1,198,262.00	60.26%	\$476,131.81
Dispatch Fees	\$9,846.00	\$7,000.00	\$2,846.00	\$67,695.00	\$49,000.00	\$18,695.00	\$222,500.00	30.42%	\$154,805.00
MDC Revenue - First Responders	\$0.00	\$1,000.00	(\$1,000.00)	\$84,037.50	\$42,500.00	\$41,537.50	\$57,000.00	147.43%	(\$27,037.50)
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,131.05	\$10,142.00	(\$10.95)	\$70,753.94	\$70,765.00	(\$11.06)	\$121,640.00	58.17%	\$50,886.06
Tower Contract Revenue	\$23,141.22	\$23,237.00	(\$95.78)	\$161,667.41	\$162,336.00	(\$668.59)	\$279,527.00	57.84%	\$117,859.59
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$28,770.00	\$0.00	\$28,770.00	\$0.00	0.00%	(\$28,770.00)
Total Other Revenue	\$1,634,899.66	\$1,444,922.00	\$189,977.66	\$4,642,285.96	\$3,555,676.00	\$1,086,609.96	\$5,567,365.00	83.38%	\$925,079.04
<b>Total Revenues</b>	<b>\$3,542,832.79</b>	<b>\$3,085,241.00</b>	<b>\$457,591.79</b>	<b>\$50,567,813.33</b>	<b>\$48,653,970.00</b>	<b>\$1,913,843.33</b>	<b>\$58,202,207.00</b>	<b>86.88%</b>	<b>\$7,634,393.67</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$1,941,431.02	\$1,896,104.00	\$45,327.02	\$13,183,714.16	\$13,275,842.00	(\$92,127.84)	\$22,897,677.00	57.58%	\$9,713,962.84
Overtime Pay	\$274,837.19	\$241,387.00	\$33,450.19	\$2,038,637.89	\$1,563,090.00	\$475,547.89	\$2,651,181.00	76.90%	\$612,543.11
Paid Time Off	\$210,258.57	\$192,411.00	\$17,847.57	\$1,816,118.49	\$1,418,616.00	\$397,502.49	\$2,530,988.00	71.76%	\$714,869.51
Stipend Pay	\$11,135.41	\$12,964.00	(\$1,828.59)	\$429,500.36	\$90,748.00	\$338,752.36	\$155,578.00	276.07%	(\$273,922.36)
Payroll Taxes	\$177,657.46	\$173,372.00	\$4,285.46	\$1,271,203.56	\$1,209,781.00	\$61,422.56	\$2,089,429.00	60.84%	\$818,225.44
TCDRS Plan	\$213,259.84	\$153,222.00	\$60,037.84	\$1,142,719.58	\$1,069,183.00	\$73,536.58	\$1,846,602.00	61.88%	\$703,882.42
Health & Dental	\$31,109.69	\$56,446.00	(\$25,336.31)	\$500,991.95	\$519,628.00	(\$18,636.05)	\$801,858.00	62.48%	\$300,866.05
Health Insurance Claims	\$362,671.40	\$310,703.00	\$51,968.40	\$2,613,089.55	\$2,130,536.00	\$482,553.55	\$3,684,051.00	70.93%	\$1,070,961.45
Health Insurance Admin Fees	\$30,808.17	\$63,982.00	(\$33,173.83)	\$399,846.53	\$443,269.00	(\$43,422.47)	\$763,179.00	52.39%	\$363,332.47
Total Payroll Expenses	\$3,253,168.75	\$3,100,591.00	\$152,577.75	\$23,395,822.07	\$21,720,693.00	\$1,675,129.07	\$37,420,543.00	62.52%	\$14,024,720.93
Operating Expenses									
Unemployment Expense	\$5,399.93	\$1,000.00	\$4,399.93	\$14,419.40	\$7,000.00	\$7,419.40	\$12,000.00	120.16%	(\$2,419.40)
Accident Repair	\$0.00	\$0.00	\$0.00	\$28,220.68	\$27,500.00	\$720.68	\$30,000.00	94.07%	\$1,779.32

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended April 30, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$35,500.00	\$35,500.00	\$0.00	\$45,900.00	77.34%	\$10,400.00
Advertising	\$0.00	\$425.00	(\$425.00)	\$2,841.90	\$1,950.00	\$891.90	\$5,000.00	56.84%	\$2,158.10
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	(\$207,774.00)	\$207,774.00	0.00%	\$207,774.00
Bank Charges	\$0.00	\$425.00	(\$425.00)	\$360.48	\$2,975.00	(\$2,614.52)	\$5,100.00	7.07%	\$4,739.52
Credit Card Processing Fee	\$1,958.98	\$1,865.00	\$93.98	\$10,674.72	\$11,320.00	(\$645.28)	\$21,380.00	49.93%	\$10,705.28
Bio-Waste Removal	\$2,445.08	\$3,296.00	(\$850.92)	\$19,841.38	\$22,072.00	(\$2,230.62)	\$37,552.00	52.84%	\$17,710.62
Books/Materials	\$1,681.47	\$20,600.00	(\$18,918.53)	\$27,496.01	\$95,400.00	(\$67,903.99)	\$195,850.00	14.04%	\$168,353.99
Business Licenses	\$2,681.24	\$2,946.00	(\$264.76)	\$7,962.29	\$11,834.00	(\$3,871.71)	\$28,934.00	27.52%	\$20,971.71
Capital Lease Expense	\$19,777.38	\$20,410.00	(\$632.62)	\$129,750.96	\$141,967.00	(\$12,216.04)	\$191,528.00	67.75%	\$61,777.04
Collection Fees	\$4,040.00	\$8,927.00	(\$4,887.00)	\$29,517.52	\$48,362.00	(\$18,844.48)	\$93,000.00	31.74%	\$63,482.48
Community Education	\$0.00	\$1,583.00	(\$1,583.00)	\$2,525.15	\$7,167.62	(\$4,642.47)	\$15,534.62	16.26%	\$13,009.47
Computer Maintenance	\$10,944.00	\$9,200.00	\$1,744.00	\$375,065.51	\$381,550.00	(\$6,484.49)	\$479,750.00	78.18%	\$104,684.49
Computer Software	\$97,367.84	\$134,634.00	(\$37,266.16)	\$569,614.33	\$618,325.00	(\$48,710.67)	\$1,158,090.00	49.19%	\$588,475.67
Computer Software - MDC First Responder	\$25,822.20	\$0.00	\$25,822.20	\$33,822.52	\$35,800.00	(\$1,977.48)	\$55,200.00	61.27%	\$21,377.48
Computer Supplies/Non-Cap.	\$460.13	\$2,038.00	(\$1,577.87)	\$19,550.48	\$23,403.00	(\$3,852.52)	\$42,265.00	46.26%	\$22,714.52
Conferences - Fees, Travel, & Meals	\$665.00	\$695.00	(\$30.00)	\$5,162.00	\$30,738.00	(\$25,576.00)	\$50,684.00	10.18%	\$45,522.00
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$145,969.32	\$144,414.00	\$1,555.32	\$288,828.00	50.54%	\$142,858.68
Contractual Obligations- Tax Collector Assessm	\$39.43	\$7,844.00	(\$7,804.57)	\$95,074.09	\$54,908.00	\$40,166.09	\$94,125.00	101.01%	(\$949.09)
Contractual Obligations- Other	\$29,279.03	\$24,446.00	\$4,833.03	\$150,169.00	\$173,626.00	(\$23,457.00)	\$301,260.00	49.85%	\$151,091.00
Customer Property Damage	\$0.00	\$1,688.00	(\$1,688.00)	\$1,994.31	\$3,705.00	(\$1,710.69)	\$12,850.00	15.52%	\$10,855.69
Customer Relations	\$5,165.32	\$6,300.00	(\$1,134.68)	\$34,280.12	\$39,700.00	(\$5,419.88)	\$72,800.00	47.09%	\$38,519.88
Damages/Uninsured Portion	\$2,298.43	\$0.00	\$2,298.43	\$17,744.65	\$7,766.70	\$9,977.95	\$7,766.70	228.47%	(\$9,977.95)
Disposable Linen	\$2,878.67	\$8,550.00	(\$5,671.33)	\$32,735.21	\$40,170.00	(\$7,434.79)	\$82,920.00	39.48%	\$50,184.79
Disposable Medical Supplies	\$47,212.98	\$78,081.00	(\$30,868.02)	\$636,569.95	\$666,701.48	(\$30,131.53)	\$1,177,106.48	54.08%	\$540,536.53
Drug Supplies	\$20,082.48	\$21,240.00	(\$1,157.52)	\$165,473.72	\$175,188.02	(\$9,714.30)	\$307,388.02	53.83%	\$141,914.30
Dues/Subscriptions	(\$8,648.54)	\$1,665.00	(\$10,313.54)	\$44,708.46	\$48,112.00	(\$3,403.54)	\$61,564.00	72.62%	\$16,855.54
Durable Medical Equipment	\$9,310.95	\$28,421.00	(\$19,110.05)	\$115,196.13	\$218,455.50	(\$103,259.37)	\$417,360.50	27.60%	\$302,164.37
Employee Health\Wellness	\$616.34	\$1,375.00	(\$758.66)	\$14,504.89	\$19,625.00	(\$5,120.11)	\$26,500.00	54.74%	\$11,995.11
Employee Recognition	\$4,009.34	\$3,780.00	\$229.34	\$59,731.89	\$74,275.06	(\$14,543.17)	\$115,203.06	51.85%	\$55,471.17
Equipment Rental	\$0.00	\$1,091.00	(\$1,091.00)	\$4,280.32	\$5,426.00	(\$1,145.68)	\$14,100.00	30.36%	\$9,819.68
Fluids & Additives - Auto	\$1,135.49	\$1,264.00	(\$128.51)	\$13,612.18	\$13,620.50	(\$8.32)	\$18,146.50	75.01%	\$4,534.32

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended April 30, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Fuel - Auto	\$49,500.77	\$59,361.00	(\$9,860.23)	\$287,757.45	\$382,527.00	(\$94,769.55)	\$679,336.00	42.36%	\$391,578.55
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$83.00	\$146.00	(\$63.00)	\$1,123.50	\$1,188.00	(\$64.50)	\$1,920.00	58.52%	\$796.50
Insurance	\$136,516.00	\$186,570.00	(\$50,054.00)	\$277,568.45	\$395,948.00	(\$118,379.55)	\$656,975.00	42.25%	\$379,406.55
Interest Expense	\$543.42	\$601.00	(\$57.58)	\$2,754.15	\$5,103.00	(\$2,348.85)	\$7,513.00	36.66%	\$4,758.85
Laundry Service & Purchase	\$136.52	\$153.00	(\$16.48)	\$972.00	\$1,033.00	(\$61.00)	\$1,800.00	54.00%	\$828.00
Leases/Contracts	\$4,187.78	\$5,595.00	(\$1,407.22)	\$35,772.58	\$39,165.00	(\$3,392.42)	\$77,440.00	46.19%	\$41,667.42
Legal Fees	\$5,441.89	\$10,570.00	(\$5,128.11)	\$65,670.76	\$73,870.00	(\$8,199.24)	\$126,725.00	51.82%	\$61,054.24
Maintenance & Repairs-Buildings	\$27,675.05	\$39,900.00	(\$12,224.95)	\$228,615.11	\$227,272.35	\$1,342.76	\$370,842.35	61.65%	\$142,227.24
Maintenance- Equipment	\$9,202.50	\$9,371.00	(\$168.50)	\$469,079.75	\$516,900.00	(\$47,820.25)	\$708,464.00	66.21%	\$239,384.25
Management Fees	\$7,133.17	\$11,261.00	(\$4,127.83)	\$56,834.83	\$78,831.00	(\$21,996.17)	\$135,139.00	42.06%	\$78,304.17
Meals - Business and Travel	\$0.00	\$265.00	(\$265.00)	(\$32.07)	\$655.00	(\$687.07)	\$2,060.00	(1.56%)	\$2,092.07
Meeting Expenses	\$1,325.40	\$3,416.00	(\$2,090.60)	\$6,612.18	\$8,965.00	(\$2,352.82)	\$30,200.00	21.89%	\$23,587.82
Mileage Reimbursements	\$21.06	\$1,184.00	(\$1,162.94)	\$1,084.69	\$3,547.00	(\$2,462.31)	\$10,992.00	9.87%	\$9,907.31
Office Supplies	\$1,494.46	\$1,785.00	(\$290.54)	\$7,330.82	\$8,318.00	(\$987.18)	\$17,500.00	41.89%	\$10,169.18
Oil & Lubricants	\$1,845.11	\$1,550.00	\$295.11	\$13,085.39	\$13,850.00	(\$764.61)	\$27,600.00	47.41%	\$14,514.61
Other Services	\$579.24	\$375.00	\$204.24	\$1,990.98	\$2,625.00	(\$634.02)	\$4,500.00	44.24%	\$2,509.02
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$18,782.13	\$118,017.00	(\$99,234.87)	\$1,117,986.00	1.68%	\$1,099,203.87
Oxygen & Gases	\$2,562.95	\$3,675.00	(\$1,112.05)	\$33,677.73	\$34,896.15	(\$1,218.42)	\$55,326.15	60.87%	\$21,648.42
Postage	\$1,667.60	\$2,000.00	(\$332.40)	\$15,113.98	\$15,200.00	(\$86.02)	\$25,200.00	59.98%	\$10,086.02
Printing Services	\$98.97	\$1,344.00	(\$1,245.03)	\$2,691.10	\$4,120.50	(\$1,429.40)	\$23,376.50	11.51%	\$20,685.40
Professional Fees	\$188,794.74	\$184,284.00	\$4,510.74	\$788,362.31	\$826,149.09	(\$37,786.78)	\$1,756,313.41	44.89%	\$967,951.10
Radio Repairs - Outsourced (Depot)	\$300.00	\$5,095.00	(\$4,795.00)	\$8,355.05	\$14,425.00	(\$6,069.95)	\$39,900.00	20.94%	\$31,544.95
Radio - Parts	(\$13,513.28)	\$13,142.00	(\$26,655.28)	\$41,161.11	\$45,291.00	(\$4,129.89)	\$57,300.00	71.83%	\$16,138.89
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	0.00%	\$12,000.00
Recruit/Investigate	\$4,147.38	\$3,740.00	\$407.38	\$23,270.57	\$36,645.00	(\$13,374.43)	\$66,550.00	34.97%	\$43,279.43
Rent	\$12,751.00	\$14,451.00	(\$1,700.00)	\$89,257.00	\$100,157.00	(\$10,900.00)	\$174,212.00	51.23%	\$84,955.00
Repair-Equipment	\$2,098.16	\$1,160.00	\$938.16	\$10,610.68	\$10,755.00	(\$144.32)	\$55,200.00	19.22%	\$44,589.32
Shop Tools	\$1,414.91	\$1,524.00	(\$109.09)	\$8,629.47	\$8,675.00	(\$45.53)	\$16,470.00	52.40%	\$7,840.53
Shop Supplies	\$961.10	\$5,725.00	(\$4,763.90)	\$8,940.37	\$17,221.00	(\$8,280.63)	\$54,900.00	16.28%	\$45,959.63
Small Equipment & Furniture	\$36,517.56	\$36,968.87	(\$451.31)	\$187,249.71	\$199,971.24	(\$12,721.53)	\$492,438.24	38.03%	\$305,188.53

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended April 30, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Special Events Supplies	\$207.62	\$1,000.00	(\$792.38)	\$1,600.95	\$3,350.00	(\$1,749.05)	\$3,350.00	47.79%	\$1,749.05
Station Supplies	\$7,682.30	\$7,955.00	(\$272.70)	\$37,015.89	\$40,113.00	(\$3,097.11)	\$81,096.00	45.64%	\$44,080.11
Supplemental Food	\$0.00	\$0.00	\$0.00	\$852.28	\$3,000.00	(\$2,147.72)	\$3,000.00	28.41%	\$2,147.72
Telephones-Cellular	\$37,152.63	\$11,696.00	\$25,456.63	\$99,468.88	\$81,812.00	\$17,656.88	\$140,232.00	70.93%	\$40,763.12
Telephones-Service	\$15,823.50	\$16,565.00	(\$741.50)	\$126,380.81	\$115,955.00	\$10,425.81	\$198,780.00	63.58%	\$72,399.19
Training/Related Expenses-CE	\$9,680.29	\$11,929.00	(\$2,248.71)	\$128,547.21	\$147,190.70	(\$18,643.49)	\$395,248.60	32.52%	\$266,701.39
Tuition Reimbursement	\$8,494.71	\$3,850.00	\$4,644.71	\$55,007.51	\$35,700.00	\$19,307.51	\$67,450.00	81.55%	\$12,442.49
Travel Expenses	\$947.94	\$1,894.00	(\$946.06)	\$2,394.32	\$3,431.00	(\$1,036.68)	\$8,400.00	28.50%	\$6,005.68
Uniforms	\$47,196.93	\$37,013.00	\$10,183.93	\$149,672.02	\$187,098.47	(\$37,426.45)	\$359,943.47	41.58%	\$210,271.45
Utilities	\$34,856.36	\$34,660.00	\$196.36	\$273,771.67	\$243,730.00	\$30,041.67	\$419,360.00	65.28%	\$145,588.33
Vehicle-Batteries	\$9,155.95	\$7,109.00	\$2,046.95	\$41,639.80	\$39,240.00	\$2,399.80	\$46,150.00	90.23%	\$4,510.20
Vehicle-Outside Services	\$1,673.30	\$1,899.00	(\$225.70)	\$7,364.43	\$7,494.00	(\$129.57)	\$9,600.00	76.71%	\$2,235.57
Vehicle-Parts	\$59,763.53	\$46,500.00	\$13,263.53	\$259,654.46	\$250,585.73	\$9,068.73	\$444,085.73	58.47%	\$184,431.27
Vehicle-Registration	\$209.87	\$234.00	(\$24.13)	\$1,090.85	\$1,322.00	(\$231.15)	\$2,496.00	43.70%	\$1,405.15
Vehicle-Tires	\$7,808.50	\$6,000.00	\$1,808.50	\$30,947.51	\$31,000.00	(\$52.49)	\$60,000.00	51.58%	\$29,052.49
Vehicle-Towing	\$264.50	\$0.00	\$264.50	\$6,722.50	\$5,400.00	\$1,322.50	\$5,400.00	124.49%	(\$1,322.50)
Worker's Compensation Insurance	\$97,288.20	\$0.00	\$97,288.20	\$268,823.39	\$147,542.00	\$121,281.39	\$295,084.00	91.10%	\$26,260.61
Total Operating Expenses	\$1,108,315.76	\$1,187,304.87	(\$78,989.11)	\$7,027,645.83	\$7,931,615.11	(\$903,969.28)	\$15,023,314.33	46.78%	\$7,995,668.50
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$382,289.00	\$382,289.00	\$0.00	\$1,864,793.06	\$2,676,023.00	(\$811,229.94)	\$4,587,467.00	40.65%	\$2,722,673.94
Specialty Healthcare Providers	\$333,024.41	\$314,296.00	\$18,728.41	\$1,535,278.26	\$2,200,072.00	(\$664,793.74)	\$3,771,551.00	40.71%	\$2,236,272.74
Total Indigent Care Expenses	\$715,313.41	\$696,585.00	\$18,728.41	\$3,400,071.32	\$4,876,095.00	(\$1,476,023.68)	\$8,359,018.00	40.68%	\$4,958,946.68
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00%	\$500,000.00
Capital Purchase - Building/Improvements	\$55,837.07	\$55,837.07	\$0.00	\$650,361.23	\$650,816.28	(\$455.05)	\$1,375,428.68	47.28%	\$725,067.45
Capital Purchase - Equipment	\$15,500.00	\$15,500.00	\$0.00	\$317,691.81	\$332,250.00	(\$14,558.19)	\$1,063,907.00	29.86%	\$746,215.19
Capital Purchase - Vehicles	\$0.00	\$0.00	\$0.00	\$16,171.48	\$7,910.63	\$8,260.85	\$7,910.63	204.43%	(\$8,260.85)
Total Capital Expenditures	\$71,337.07	\$71,337.07	\$0.00	\$984,224.52	\$990,976.91	(\$6,752.39)	\$2,947,246.31	33.39%	\$1,963,021.79
<b>Total Expenses</b>	<b>\$5,148,134.99</b>	<b>\$5,055,817.94</b>	<b>\$92,317.05</b>	<b>\$34,807,763.74</b>	<b>\$35,519,380.02</b>	<b>(\$711,616.28)</b>	<b>\$63,750,121.64</b>	<b>54.60%</b>	<b>\$28,942,357.90</b>

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the Period Ended April 30, 2021

	<b>Current Month Actual</b>	<b>Current Month Budget</b>	<b>Current Month Variance</b>	<b>YTD Actual</b>	<b>YTD Budget</b>	<b>YTD Variance</b>	<b>Total Annual Budget</b>	<b>%YTD Annual Budget</b>	<b>Annual Budget Remaining</b>
Revenue over Expenditures	(\$1,605,302.20)	(\$1,970,576.94)	\$365,274.74	\$15,760,049.59	\$13,134,589.98	\$2,625,459.61	(\$5,547,914.64)	(284.07%)	(\$21,307,964.23)

# AGENDA ITEM # 18

Board Mtg.: 05/25/2021

## Montgomery County Hospital District Accounts Receivable Analysis

### Days in Accounts Receivable

	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21
A/R Balance	8,187,057	6,281,289	6,489,227	6,280,177	6,453,722	6,749,761	7,168,838	6,703,058	6,693,459	7,254,307	6,940,222	7,002,770
Total 6-Mo Charges	11,601,011	11,401,494	11,403,052	11,475,262	11,406,158	12,123,856	12,154,695	12,602,138	12,883,313	12,933,452	13,241,929	13,763,607
Avg Charge / Day *	64,450	63,342	63,350	63,751	63,368	67,355	67,526	70,012	71,574	71,853	73,566	76,464
A/R Days	127	99	102	99	102	100	106	96	94	101	94	92

\* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

\*\* Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

### Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
May-20	1,715,895	923,079	891,016	829,530	1,593,917	3,297,059	9,250,496	5,720,506	4,890,976
Jun-20	1,924,431	993,835	744,222	781,392	789,908	2,103,588	7,337,376	3,674,887	2,893,496
Jul-20	2,032,850	1,087,785	812,609	683,579	868,102	2,059,086	7,544,011	3,610,767	2,927,188
Aug-20	1,956,174	1,201,239	913,616	760,703	521,233	1,962,201	7,315,165	3,244,136	2,483,433
Sep-20	1,757,724	1,020,790	999,945	859,564	833,187	2,003,585	7,474,795	3,696,337	2,836,772
Oct-20	1,978,256	997,596	877,946	936,381	979,524	1,751,124	7,520,827	3,667,029	2,730,648
Nov-20	2,136,194	1,269,848	849,561	842,017	1,159,211	1,687,279	7,944,110	3,688,506	2,846,490
Dec-20	1,934,576	1,271,318	1,103,094	794,733	662,946	1,588,163	7,354,830	3,045,842	2,251,109
Jan-21	2,185,480	1,176,228	1,102,684	963,260	439,292	1,457,262	7,324,206	2,859,814	1,896,554
Feb-21	2,291,308	1,622,342	1,011,532	992,260	517,672	1,442,959	7,878,073	2,952,892	1,960,631
Mar-21	2,122,259	1,468,290	1,144,373	943,473	503,557	1,363,554	7,545,505	2,810,584	1,867,111
Apr-21	2,235,270	1,376,109	1,175,564	953,692	532,747	1,339,573	7,612,955	2,826,012	1,872,320

### Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
May-20	19%	10%	10%	9%	17%	36%	100%	62%	53%
Jun-20	26%	14%	10%	11%	11%	29%	100%	50%	39%
Jul-20	27%	14%	11%	9%	12%	27%	100%	48%	39%
Aug-20	27%	16%	12%	10%	7%	27%	100%	44%	34%
Sep-20	24%	14%	13%	11%	11%	27%	100%	49%	38%
Oct-20	26%	13%	12%	12%	13%	23%	100%	49%	36%
Nov-20	27%	16%	11%	11%	15%	21%	100%	46%	36%
Dec-20	26%	17%	15%	11%	9%	22%	100%	41%	31%
Jan-21	30%	16%	15%	13%	6%	20%	100%	39%	26%
Feb-21	29%	21%	13%	13%	7%	18%	100%	37%	25%
Mar-21	28%	19%	15%	13%	7%	18%	100%	37%	25%
Apr-21	29%	18%	15%	13%	7%	18%	100%	37%	25%

## Board Mtg.: 05/25/2021

Payer Mix													
Payer	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	12-Month Total
Medicare	1,096,572	1,173,621	1,233,551	1,215,352	1,128,869	1,494,686	1,644,460	1,758,384	1,674,360	1,602,834	1,664,732	1,641,277	17,328,698
Medicaid	216,825	304,134	269,366	294,354	266,543	320,717	347,905	347,420	401,586	367,105	428,725	407,006	3,971,687
Insurance	436,699	461,254	524,899	497,726	460,608	610,298	648,149	638,277	656,204	585,519	638,379	771,248	6,929,260
Facility Contract	54,335	50,739	39,217	33,772	31,491	17,184	4,070	8,941	8,102	6,645	2,779	6,085	263,360
Bill Patient	543,344	590,153	682,732	632,680	564,159	821,205	753,803	689,737	701,392	741,380	787,490	737,788	8,245,864
Standby	0	0	0	0	2,800	15,150	12,050	4,000	0	0	3,600	1,050	38,650
Total	2,347,776	2,579,902	2,749,765	2,673,885	2,454,470	3,279,240	3,410,437	3,446,760	3,441,644	3,303,482	3,525,705	3,564,454	36,777,519

[illegible]

Payer	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	12-Month Total
ALS	2,220	2,460	2,644	2,570	2,396	2,534	2,673	2,763	2,706	2,580	2,771	2,696	31,013
BLS	551	600	638	602	578	610	672	594	657	611	666	806	7,585
Other	222	187	201	168	142	149	154	177	199	230	207	174	2,210
Transfer	322	355	363	372	271	93	12	14	8	5	3	3	1,821
Standby	0	0	0	0	8	37	27	10	0	0	1	2	85
Total	3,315	3,602	3,846	3,712	3,395	3,423	3,538	3,558	3,570	3,426	3,648	3,681	42,714

[illegible]

# AGENDA ITEM # 18

Board Mtg.: 05/25/2021

## Montgomery County Hospital District Accounts Payable Analysis

### Accounts Payable Aging by Dollars

Month	Current	Days					\$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
May-20	997,201	-	-	2	(2)	330,272	997,203
Jun-20	475,847	-	-	2	(2)	228,713	475,849
Jul-20	472,522	-	-	2	(2)	997,201	472,524
Aug-20	322,352	-	-	2	(2)	475,847	322,354
Sep-20	172,363	-	-	2	(2)	472,522	172,365
Oct-20	390,339	-	-	2	(2)	322,352	390,341
Nov-20	365,412	-	-	2	(2)	172,363	365,414
Dec-20	273,140	-	-	2	(2)	390,339	273,142
Jan-21	376,475	-	-	2	(2)	365,412	376,477
Feb-21	375,347	-	-	2	(2)	273,140	375,349
Mar-21	348,921	-	-	2	(2)	376,475	348,923
Apr-21	197,666	-	-	2	(2)	197,666	197,668

### Accounts Payable Aging by Percentage without Credits

Month	Current	Days		
		31-60	61-90	> 90
May-20	100%	0%	0%	0%
Jun-20	100%	0%	0%	0%
Jul-20	100%	0%	0%	0%
Aug-20	100%	0%	0%	0%
Sep-20	100%	0%	0%	0%
Oct-20	100%	0%	0%	0%
Nov-20	100%	0%	0%	0%
Dec-20	100%	0%	0%	0%
Jan-21	100%	0%	0%	0%
Feb-21	100%	0%	0%	0%
Mar-21	100%	0%	0%	0%
Apr-21	100%	0%	0%	0%

# Agenda Item # 19



**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** May 25, 2021

**Re: Weaver & Tidwell Engagement Letter**

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Consider and act on engagement of auditor Weaver and Tidwell, LLP for audit. (Mr. Grice, Treasurer – MCHD Board)



April 9, 2021

To the Board of Directors and Management of  
Montgomery County Hospital District  
1400 S. Loop 336 West  
Conroe, Texas 77304

Dear Board of Directors and Management:

You have requested that Weaver and Tidwell, L.L.P. ("Weaver", "our", "us", and "we") audit the governmental activities, the discretely presented component unit and each major fund of Montgomery County Hospital District (the "District"), as of September 30, 2021, and for the year then ended and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Accounting principles generally accepted in the United States of America ("U.S. GAAP"), as promulgated by the Governmental Accounting Standards Board ("GASB") require that management's discussion and analysis and budgetary comparison information, among other items, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by GASB, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. As part of our engagement, we will apply certain limited procedures to the required supplementary information ("RSI") in accordance with auditing standards generally accepted in the United States of America ("U.S. GAAS"). These limited procedures will consist primarily of inquiries of management regarding their methods of measurement and presentation, and comparing the information for consistency with management's responses to our inquiries. We will not express an opinion or provide any form of assurance on the RSI. The following RSI is required by U.S. GAAP. This RSI will be subjected to certain limited procedures but will not be audited:

1. Management's Discussion and Analysis
2. Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget to Actual – General Fund
3. Schedule of Changes in Net Pension Liability (Asset) and Related Ratios
4. Schedule of District Contributions to Texas County and District Retirement System (TCDRS)

We are pleased to confirm our acceptance and our understanding of this audit engagement by means of this letter.

### **Audit Objectives**

The objective of our audit is the expression of opinions as to whether your basic financial statements are fairly presented, in all material aspects, in conformity with U.S. GAAP and to report on the fairness of the supplementary information referred to above when considered in relation to the basic financial statements as a whole. The objective also includes reporting on internal control related to the basic financial statements and compliance with the provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a material

Weaver and Tidwell, L.L.P.

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effect on the basic financial statements in accordance with *Government Auditing Standards* issued by the Comptroller General of the United States of America ("GAGAS").

### **Auditor Responsibilities**

We will conduct our audit in accordance with U.S. GAAS and GAGAS. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the basic financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the basic financial statements, whether due to error, fraudulent financial reporting, misappropriation of assets, or violations of laws, governmental regulations, grant agreements, or contractual agreements. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. If appropriate, our procedures will therefore include tests of documentary evidence that support the transactions recorded in the accounts, tests of the physical existence of assets, and direct confirmation of cash, investments, and certain other assets and liabilities by correspondence with creditors and financial institutions. As part of our audit process, we may request written representations from your attorneys, and they may bill you for responding. At the conclusion of our audit, we will also request certain written representations from you about the basic financial statements and related matters.

Because of the inherent limitations of an audit, together with the inherent limitations of internal control, an unavoidable risk that some material misstatements (whether caused by errors, fraudulent financial reporting, misappropriation of assets, or violations of laws or governmental regulations) may not be detected exists, even though the audit is properly planned and performed in accordance with U.S. GAAS and GAGAS.

In addition, an audit is not designed to detect immaterial misstatements or violations of laws or governmental regulations that do not have a direct and material effect on the financial statements. However, we will inform the appropriate level of management of any material errors, fraudulent financial reporting, or misappropriation of assets that comes to our attention. We will also inform the appropriate level of management of any violations of laws or governmental regulations that come to our attention, unless clearly inconsequential. Our responsibility as auditors is limited to the period covered by our audit and does not extend to any later periods for which we are not engaged as auditors.

In making our risk assessments, we consider internal control relevant to the District's preparation and fair presentation of the basic financial statements in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. However, we will communicate to you in writing concerning any significant deficiencies or material weaknesses in internal control relevant to the audit of the basic financial statements that we have identified during the audit.

During the course of the audit we may observe opportunities for economy in, or improved controls over, your operations. We will bring such matters to the attention of the appropriate level of management, either orally or in writing.

Greg Peterson is the engagement partner for the audit services specified in this letter, and is responsible for supervising our services performed as part of this engagement and signing or authorizing another qualified firm representative to sign the audit report.

We may from time to time, and depending on the circumstances, use third-party service providers in performing this engagement. We may share confidential information about you with these service providers, but remain committed to maintaining the confidentiality and security of your information. Accordingly, we maintain internal policies, procedures, and safeguards to protect the confidentiality of your personal information. In addition, we will secure confidentiality agreements with all service providers to maintain the confidentiality of your information and we will take reasonable precautions to determine that they have appropriate procedures in place to prevent the unauthorized release of your confidential information to others. In the event that we are unable to secure an appropriate confidentiality agreement, you will be asked to provide your consent prior to the sharing of your confidential information with the third-party service provider. Furthermore, we will remain responsible for the work provided by any such third-party service provider.

We expect to begin our audit procedures in July 2021, and issue our report in March 2022. We will issue a written report upon completion of our audit of the District's basic financial statements. Our report will be addressed to the Board of Directors of the District. We cannot provide assurance that unmodified opinions will be expressed. Circumstances may arise in which it is necessary for us to modify our opinions, add an emphasis-of-matter or other-matter paragraph(s), or withdraw from the engagement. If our opinions on the financial statements or compliance are other than unmodified, we will discuss the reasons with you in advance. If, for any reason, we are unable to complete the audit or are unable to form or have not formed opinions, we may decline to express opinions or withdraw from this engagement.

As part of obtaining reasonable assurance about whether the basic financial statements are free of material misstatement, we will perform tests of the District's compliance with the provisions of applicable laws, regulations, contracts, and agreements. However, the objective of our audit will not be to provide an opinion on overall compliance and we will not express such an opinion.

In accordance with the requirements of GAGAS, we will also issue a written report describing the scope of our testing over internal control over financial reporting and over compliance with laws, regulations, and provisions of grants and contracts, including the results of that testing. However, providing an opinion on internal control and compliance over financial reporting will not be an objective of the audit and, therefore, no such opinion will be expressed.

### **Management Responsibilities**

Our audit will be conducted on the basis that management and, when appropriate, those charged with governance, acknowledge and understand that they have responsibility:

- a. for the preparation and fair presentation of the basic financial statements in accordance with the framework described in Audit Objectives above;
- b. for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of basic financial statements that are free from material misstatement, whether due to error, fraudulent financial reporting, misappropriation of

assets, or violations of laws, governmental regulations, grant agreements, or contractual agreements; and

c. to provide us with:

- i. access to all information of which management is aware that is relevant to the preparation and fair presentation of the financial statements such as records, documentation, and other matters;
- ii. additional information that we may request from management for the purpose of the audit; and
- iii. unrestricted access to persons within the District from whom we determine it necessary to obtain audit evidence.

d. for including the auditor's report, and our report on any supplementary information if described above, in any document containing the basic financial statements that indicates that such financial statements have been audited by the District's auditor;

e. for identifying and ensuring that the District complies with the laws and regulations applicable to its activities;

f. for adjusting the basic financial statements to correct material misstatements and confirming to us in the management representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the current year under audit are immaterial, both individually and in the aggregate, to the basic financial statements as a whole;

g. for maintaining adequate records, selecting and applying accounting principles, and safeguarding assets;

h. with regard to the supplementary information referred to above: (a) for the preparation of the supplementary information in accordance with the applicable criteria; (b) to provide us with the appropriate written representations regarding supplementary information; (c) to include our report on the supplementary information in any document that contains the supplementary information and that indicates that we have reported on such supplementary information; and (d) to present the supplementary information with the audited basic financial statements, or if the supplementary information will not be presented with the audited basic financial statements, to make the audited basic financial statements readily available to the intended users of the supplementary information no later than the date of issuance by you of the supplementary information and our report thereon; and

i. informing us of facts that may affect the basic financial statements of which you may become aware during the period from the date of the auditor's report to the date the basic financial statements are issued.

We understand that your employees will prepare all confirmations we request and will locate any documents or support for any other transactions we select for testing.

If we agree herein or otherwise to perform any non-attest services (such as tax services or any other non-attest services), you agree to assume all management responsibilities for those services; oversee the services by designating an individual, preferably from senior management, with suitable skill, knowledge, or experience; evaluate the adequacy and results of the services; and accept responsibility for them. The District has designated Brett Allen, Chief Financial Officer, to oversee these services. Such services will include:

- i. Preparation of financial statements and related notes

GAGAS require that we document an assessment of the skills, knowledge, and experience of management, should we participate in any form of preparation of the basic financial statements and related schedules or disclosures as these actions are deemed a nonaudit/nonattest service. These nonaudit/nonattest services do not constitute an audit under GAGAS and such services will not be conducted in accordance with GAGAS.

During the course of our engagement, we will request information and explanations from management regarding the District's operations, internal controls, future plans, specific transactions and accounting systems and procedures. At the conclusion of our engagement, we will require, as a precondition to the issuance of our report, that management provide certain representations in a written representation letter. The District agrees that as a condition of our engagement to perform an audit that management will, to the best of its knowledge and belief, be truthful, accurate and complete in all representations made to us during the course of the audit and in the written representation letter. The procedures we perform in our engagement and the conclusions we reach as a basis for our report will be heavily influenced by the written and oral representations that we receive from management. False or misleading representations could cause us to expend unnecessary efforts in the audit; or, worse, could cause a material error or a fraud to go undetected by our procedures.

## **Fees and Invoicing**

We estimate that the fee for this engagement will be \$47,200. The fee estimate is based on anticipated cooperation from all involved and the assumption that unexpected circumstances will not be encountered during the engagement. This is only an estimate and the fee for these services will be determined by the complexity of the work performed and the tasks required. If significant additional time is necessary, we will discuss the reasons with you and arrive at a new fee estimate before we incur the additional costs. It is understood that neither our fees nor the payment thereof will be contingent upon the results of this engagement.

Our engagement fees do not include consulting on the adoption of new accounting standards and any future increased duties because of any regulatory body, auditing standard or an unknown or unplanned significant transaction. We will consult with you in the event any of these take place that may affect our fees.

Our engagement fees also do not include time and expenses we may incur related to testimony or production of documents in response to any subpoena related to our engagement in a matter in which we are not a party. Charges for time and expenses we incur responding to such requests (including our out-of-pocket expenses such as attorney's fees) will be billed separately and may be the subject of a new engagement letter.

Our invoices for this engagement will be rendered each month as work progresses. Payment is due in compliance with the Texas Local Government Code.

### **Ethical Conflict Resolution**

In the unlikely event that circumstances occur which we in our sole discretion believe could create a conflict with either the ethical standards of our firm or the ethical standards of our profession in continuing our engagement, we may suspend our services until a satisfactory resolution can be achieved or we may resign from the engagement. We will notify you of such conflict as soon as practicable, and will discuss with you any possible means of resolving them prior to suspending our services.

The hiring of or potential employment discussions with any of our personnel could impair our independence. Accordingly, you agree to inform the engagement partner prior to any such potential employment discussions taking place.

### **Audit Documentation and Confidentiality**

The audit documentation we prepare pertaining to and in support of this engagement is our property and constitutes confidential information. If we are requested to make the audit documentation available to outside parties, except in the case of requests during our peer review (discussed below) or when prohibited by law or direction of law enforcement, any such requests will be discussed with you before we make the documentation available to the requesting parties.

We may be requested to make certain audit documentation (working papers) available to regulators and other government agencies, pursuant to authority given by law or regulation. You should understand that responding to many such requests is mandatory. In those cases, access to such working papers will be provided under our supervision and we may, upon their request, provide the regulator or agency with copies of all or selected working papers. The requesting party may intend or decide to distribute the copies or information contained therein to others, including other regulators or agencies. You will be billed for additional fees as a result of the aforementioned work.

Our firm, as well as other accounting firms, participates in a peer review program covering our audit and accounting practices. This program requires that once every three years, we subject our system of quality control to an examination by another accounting firm. As part of this process, the firm conducting our peer review will review a sample of our work. It is possible that the work we perform for you may be selected for such a review. If it is, our peer review firm is bound by professional standards to keep all information confidential and we are required to provide the required information.

We will retain our audit documentation for a period of at least seven years from the date of our report. You agree that following such period, we may destroy the audit documentation without notice to you.

To maintain independence, we will not act as the host of your financial or non-financial information or as your information back-up service provider. Instead, it is your responsibility to maintain a complete set of your financial and non-financial data and records. If some portion of your data and records is contained only within our files, you agree to inform us before the issuance of our report and we will provide that to you.

The parties do not intend this engagement letter to be for the benefit of any third-party. You may inform us of third-parties who will receive a copy of our audit report. Unless you inform us of such third-parties, we are not aware of who you intend to supply our audit report to and we do not anticipate other third parties' reliance upon our professional services unless expressly stated herein.

During the course of the engagement, we may communicate via fax, email, or other electronic mechanism. Please be aware that communication in those mediums contains a risk of misdirected or intercepted communications.

### **Dispute Resolution Procedure including Jury Waiver**

Any dispute between the parties arising from or relating to this engagement or engagement letter shall, if negotiations and other discussions fail, be first submitted to mediation before resorting to litigation. The parties agree to conduct any mediation in good faith and make reasonable efforts to resolve any dispute by mediation. If the parties are unable to agree upon a mediator, either party may invoke the mediation service of the American Arbitration Association (AAA) in accordance with the provisions of the Commercial Mediation Procedures then in effect. The parties agree to conduct the mediation in Conroe, Texas or another mutually agreed upon location, and each party shall bear its own expenses, including attorney's fees and costs, except for the fees of the mediator which shall be borne equally by the parties.

This engagement letter and all disputes between the parties shall be governed by, resolved, and construed in accordance with the laws of the State of Texas, without regard to conflict-of-law principles. Any action arising out of or relating to this engagement or engagement letter shall only be brought in, and each party agrees to submit and consent to the exclusive jurisdiction of, the federal or state courts situated in Tarrant County, Texas.

Each party hereby irrevocably waives any right it may have to trial by jury in any proceeding arising out of or relating to this engagement or this engagement letter.

Whenever possible, this engagement letter shall be interpreted in such a manner as to be effective and valid under applicable laws, regulations, or published interpretation, but if any term of this engagement letter is declared illegal, unenforceable, or unconscionable, that term shall be severed or modified and the remaining terms of the engagement letter shall remain in force. The parties agree that the court should modify any term declared to be illegal, unenforceable, or unconscionable in a manner that will retain the intended term as closely as possible.

If because of a change in status or due to any other reason, any provision in this engagement letter would be prohibited by, or would impair our independence under laws, regulations or published interpretations by governmental bodies, professional organizations or other regulatory agencies, such provision shall, to that extent, be of no further force and effect and this agreement shall consist of the remaining portions.

### **Miscellaneous**

In accordance with the requirements of *Government Auditing Standards*, we have attached a copy of the latest external peer review report of our firm for your consideration and files.

We may at times provide you with documents marked as drafts. You understand that those documents are for your review purposes only. You should not rely upon those documents in any way.

Although the engagement partner responsible for this engagement is a licensed certified public accountant, we inform you that we have nonlicensees who may provide services pertaining to this engagement.

If you intend to make reference to our firm or include our report or any portion of it in a published document or other reproduction, and that document or other reproduction includes a version of our report or the financial statements that is assembled differently than any version we provided you or audited, you agree to provide us with printers' proofs or masters for our review and approval before reproducing. You also agree to provide us with a copy of the final reproduced material for our written approval before it is distributed. If, in our professional judgment, the circumstances require, we may withhold our approval. This requirement does not pertain to distributing our report or the financial statements when you do not modify their assembly or in situations where you disseminate the audited financial statements as a standalone document, such as on your website.

Unless we provide you with written consent in advance of such use, the audited financial statements and our report are not intended to and should not be provided or otherwise made available for use in connection with the sale of debt or other securities. If, in our professional judgment, the circumstances require, we may withhold our consent.

This engagement letter sets forth all of the agreed upon terms and conditions of our engagement with respect to the matters covered herein, and supersedes any that may have come before. This engagement letter may not be amended or modified except by further writing signed by all the parties.

*[Intentionally Left Blank]*

Page 9 of 9

We appreciate the opportunity to assist you and look forward to working with you and your team.

Sincerely,

*Weaver and Tidwell, L.L.P.*

**WEAVER AND TIDWELL, L.L.P.**

Conroe, Texas

Please sign and return a copy of this letter to indicate your acknowledgment of, and agreement with, the arrangements for our engagement as described herein, including each party's respective responsibilities. By signing below, the signatory also represents that they have been authorized to execute this agreement.

**Montgomery County Hospital District**

Management:

Signature: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Governance, (if not required, leave blank):

Signature: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

\*Management is required to sign the engagement letter. Governance is only required to sign the engagement letter if required by District policy.



## **Report on Firm's System of Quality Control**

October 16, 2019

To the Partners of Weaver and Tidwell, L.L.P.  
and the National Peer Review Committee

We have reviewed the system of quality control for the accounting and auditing practice of Weaver and Tidwell, L.L.P. (the firm) applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended May 31, 2019. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at [www.aicpa.org/prsummary](http://www.aicpa.org/prsummary). The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

### **Firm's Responsibility**

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

### **Peer Reviewer's Responsibility**

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

### **Required Selections and Considerations**

Engagements selected for review included engagements performed under Government Auditing Standards, including compliance audits under the Single Audit Act; audits of employee benefit plans, an audit performed under FDICIA, an audit of a broker-dealer, and examinations of service organizations [SOC 1 and SOC 2 engagements].)

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

**What inspires you, inspires us. | [eidebailly.com](http://eidebailly.com)**

## Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Weaver and Tidwell, L.L.P. applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended May 31, 2019, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of pass, pass with deficiency(ies) or fail. Weaver and Tidwell, L.L.P. has received a peer review rating of pass.

A handwritten signature in black ink that reads "Eide Bailly LLP". The signature is written in a cursive, flowing style.

Eide Bailly LLP

AGENDA ITEM # 20

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR

INVOICES

**\$2,141,450.85**

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
A/W MECHANICAL SERVICES, LLP	4/1/2021	203117481	4476	4/21/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$480.00
						Totals for A/W MECHANICAL SERVICES, LLP:		\$480.00
ACCOUNTEMPS a Robert Half Company	4/6/2021	57436887	108556	4/14/2021	TEMP POSITION: RECEPTIONIST WK ENDING 04/02	10-025-57100	Professional Fees-Human	\$290.40
	4/13/2021	57479612	108654	4/21/2021	TEMP POSITION: RECEPTIONIST WK ENDING 04/09	10-025-57100	Professional Fees-Human	\$717.65
	4/21/2021	57530769	108744	4/28/2021	TEMP POSITION: RECEPTIONIST WK ENDING 04/16	10-025-57100	Professional Fees-Human	\$403.84
	4/26/2021	57542898	108744	4/28/2021	TEMP POSITION: RECEPTIONIST WK ENDING 04/23	10-025-57100	Professional Fees-Human	\$744.52
	Totals for ACCOUNTEMPS a Robert Half Company:							\$2,156.41
ALONTI CAFE & CATERING	4/1/2021	1755175	4442	4/14/2021	MEET THE CHIEF'S LUNCH 03.31.2021	10-009-56100	Meeting Expenses-Dept	\$180.38
	4/1/2021	1754445	4442	4/14/2021	EXECUTIVE LUNCHEON 03.25.2021	10-009-56100	Meeting Expenses-Dept	\$335.44
	4/1/2021	1754572	4442	4/14/2021	MANAGER LUNCHEON 03.26.2021	10-009-56100	Meeting Expenses-Dept	\$201.42
	4/1/2021	1755191	4477	4/21/2021	NEOP LUNCHEON 04.01.2021	10-009-56100	Meeting Expenses-Dept	\$134.70
	Totals for ALONTI CAFE & CATERING:							\$851.94
AMAZON.COM LLC	4/13/2021	33958637385 4.10.2	108655	4/21/2021	DURABLE MEDICAL	10-002-54200	Durable Medical Equipment-HC^	\$1,138.00
	4/13/2021	35577867653 4.10.2	108655	4/21/2021	SHOP TOOLS	10-016-57700	Shop Tools-Facil	\$747.63
	4/13/2021	38738786343 4.10.2	108655	4/21/2021	MAINTENANCE REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$68.98
	4/13/2021	38934768644 4.10.2	108655	4/21/2021	BOOKS-MATERIALS	10-006-52600	Books/Materials-Alarm	\$100.13
	4/13/2021	39863485383 4.10.2	108655	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.97
	4/13/2021	44836378484 4.10.2	108655	4/21/2021	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Fac	\$494.61
	4/13/2021	45475784484 4.10.2	108655	4/21/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$29.39
	4/13/2021	45546789868 4.10.2	108655	4/21/2021	EMPLOYEE RECOGNITION	10-025-54450	Employee Recognition-Human	\$21.99
	4/13/2021	47454934887 4.10.2	108655	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$29.44
	4/13/2021	49865883574 4.10.2	108655	4/21/2021	MAINTENANCE REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$76.80
	4/13/2021	53557669333 4.10.2	108655	4/21/2021	SHOP TOOLS	10-016-57700	Shop Tools-Facil	\$149.99
	4/13/2021	53595653397 4.10.2	108656	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.97
	4/13/2021	55568896533 4.10.2	108656	4/21/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$69.95
	4/13/2021	66383438733 4.10.2	108656	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$85.54
	4/13/2021	84353533645 4.10.2	108656	4/21/2021	MAINTENANCE REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$151.00
	4/13/2021	85398369944 4.10.2	108656	4/21/2021	MAINTENANCE REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$479.97
	4/13/2021	34696373748 4.10.2	108656	4/21/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$79.99
	4/13/2021	45489555696 4.10.2	108656	4/21/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$179.85
	4/13/2021	69394846984 4.10.2	108656	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$27.36
	4/13/2021	88939596667 4.10.2	108656	4/21/2021	OFFICE SUPPLIES	10-009-56300	Office Supplies-Dept	\$26.34
	4/13/2021	93398584396 4.10.2	108656	4/21/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$482.92
	4/13/2021	35459934895 4.10.2	108656	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$28.05
	4/13/2021	56455977656 4.10.2	108657	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$57.67
	4/13/2021	76745783934 4.10.2	108657	4/21/2021	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Fac	\$599.98
	4/13/2021	76793395563 4.10.2	108657	4/21/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$152.94
	4/13/2021	85777746579 4.10.2	108657	4/21/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$89.95

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	4/13/2021	87885486748 4.10.2	108657	4/21/2021	SMALL EQUIPMENT	10-008-57750	Small Equipment & Furniture-Sup	\$68.94
	4/13/2021	38485959446 4.10.2	108657	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$83.97
	4/13/2021	56578468385 4.10.2	108657	4/21/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$230.86
	4/13/2021	65366833968 4.10.2	108657	4/21/2021	PRINTING	10-009-57000	Printing Services-Dept	\$98.97
	4/13/2021	65954434798 4.10.2	108657	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$98.64
	4/13/2021	76438388666 4.10.2	108657	4/21/2021	MAINTENANCE	10-016-55600	Maintenance & Repairs-Building	\$91.36
	4/13/2021	36435836565 4.10.2	108657	4/21/2021	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$199.00
	4/13/2021	36956995487 4.10.2	108658	4/21/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$117.16
	4/13/2021	56699576478 4.10.2	108658	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$111.30
	4/13/2021	56957585775 4.10.2	108658	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$99.00
	4/13/2021	84439897968 4.10.	108658	4/21/2021	MAINTENANCE REPAIR	10-016-55600	Maintenance & Repairs-Building	\$55.38
	4/13/2021	87758577384 4.10.2	108658	4/21/2021	SHOP TOOLS	10-016-57725	Shop Supplies-Facil	\$170.00
	4/10/2021	33757843844 4.10.2	108658	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$8.99
	Totals for AMAZON.COM LLC:							\$6,969.98
AMERICAN TIRE DISTRIBUTORS INC	4/13/2021	S150104561	4478	4/21/2021	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,576.71
	4/1/2021	S149588832	4478	4/21/2021	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$3,818.96
	4/5/2021	S149712434	4478	4/21/2021	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$3,818.96
	4/22/2021	S150553508	4525	4/28/2021	DODGE 4500 & 5500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$3,044.40
Totals for AMERICAN TIRE DISTRIBUTORS INC:							\$12,259.03	
AMERITAS LIFE INSURANCE CORP	4/1/2021	10-48743 04/01/202	108476	4/7/2021	ACCT 010-048743-00002 VISION PREMIUMS APRIL 2	10-025-51700	Health & Dental-Human	\$4,323.06
	Totals for AMERITAS LIFE INSURANCE CORP:							\$4,323.06
AMERITEX FIRE PROTECTION	4/20/2021	2125	4526	4/28/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building	\$247.50
	4/20/2021	2124	4526	4/28/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building	\$431.39
Totals for AMERITEX FIRE PROTECTION:							\$678.89	
AT&T (105414)	4/13/2021	812599426 04.13.2	108659	4/21/2021	STATION 41 FIRE PANEL 04/13/21-05/12/21	10-016-58800	Utilities-Facil	\$144.12
	4/21/2021	7131652005 04.21.2	108831	5/5/2021	T1 ISSI 04/21/21-05/20/21	10-004-58310	Telephones-Service-Radio	\$238.71
Totals for AT&T (105414):							\$382.83	
AT&T (U-VERSE)	4/1/2021	145220893 04.01.21	108559	4/14/2021	STATION 42 04/01/21-05/31/21	10-015-58310	Telephones-Service-Infor	\$107.00
	4/22/2021	150883685 04.22.21	108832	5/5/2021	STATION 45 04/23/21-05/22/21	10-015-58310	Telephones-Service-Infor	\$123.05
Totals for AT&T (U-VERSE):							\$230.05	
AT&T MOBILITY-ROC (6463)	4/15/2021	36735112X0423202	108745	4/28/2021	ACCT# 836735112	10-004-58200	Telephones-Cellular-Radio	\$96.63
	4/19/2021	7283844314X04272	108833	5/5/2021	ACCT# 287283884314 03/20/21--04/19/21	10-004-58200	Telephones-Cellular-Radio	\$185.21
Totals for AT&T MOBILITY-ROC (6463):							\$281.84	
BCBS OF TEXAS (POB 731428)	4/11/2021	523321064987	5663	4/11/2021	BCBS PPO & HSA CLAIMS 04/03/2021-04/09/2021	10-025-51710	Health Insurance Claims-Human	\$51,539.55

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	4/18/2021	523326819066	5681	4/18/2021	BCBS PPO & HSA CLAIMS 04/10/2021-04/16/2021	10-025-51710	Health Insurance Claims-Human	\$144,958.52
	4/25/2021	523326061506	5710	4/25/2021	BCBS PPO & HSA CLAIMS 04/17/2021-04/23/2021	10-025-51710	Health Insurance Claims-Human	\$145,257.36
	4/7/2021	5233250078	5730	4/7/2021	BCBS PPO & HSA CLAIMS 04/17/2021-04/23/2021	10-025-51710	Health Insurance Claims-Human	\$75,891.66
	4/30/2021	131641780083	5731	4/30/2021	BCBS PPO & HSA CLAIMS 04/01/2021-04/30/2021	10-025-51720	Health Insurance Admin Fees-Hu	\$71,201.64
					Totals for BCBS OF TEXAS (POB 731428):			\$488,848.73
BEDAIR, ELIZABETH	4/14/2021	BED041421	4444	4/14/2021	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellness-Huma	\$25.00
	4/28/2021	BED042821	4527	4/28/2021	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellness-Huma	\$25.00
					Totals for BEDAIR, ELIZABETH:			\$50.00
BONDS JANITORIAL SERVICE	4/1/2021	750	4445	4/14/2021	JANITORIAL SERVICE FOR MARCH 2021	10-016-55600	Maintenance & Repairs-Buildings	\$5,956.78
	4/1/2021	751	4479	4/21/2021	EXTRA DAY CLEANING/AFTERNOON	10-016-55600	Maintenance & Repairs-Buildings	\$2,935.00
					Totals for BONDS JANITORIAL SERVICE:			\$8,891.78
BOON-CHAPMAN (Prime DX)	4/1/2021	S0030005437	4480	4/21/2021	CASE MANAGEMENT FEES	10-002-55700	Management Fees-HCAP	\$5,951.50
					Totals for BOON-CHAPMAN (Prime DX):			\$5,951.50
BOUND TREE MEDICAL, LLC	4/2/2021	84011020	4481	4/21/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$343.50
	4/5/2021	84012578	4481	4/21/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,949.80
	4/12/2021	84020474	4528	4/28/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$13,235.05
						10-009-54000	Drug Supplies-Dept	\$2,179.74
						10-008-53800	Disposable Linen-Suppl	\$1,213.87
	4/7/2021	84015848	4481	4/21/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$7,070.00
	4/13/2021	84022562	4528	4/28/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$853.68
	4/21/2021	84032126	4575	5/5/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,400.00
						10-009-54000	Drug Supplies-Dept	\$560.00
	4/15/2021	84025841	4528	4/28/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$239.76
	4/19/2021	84028859	4575	5/5/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$56.40
					Totals for BOUND TREE MEDICAL, LLC:			\$29,101.80
BREAKTHROUGH PSYCHOLOGICAL SOLUTIONS, PLLC	4/6/2021	60798	4446	4/14/2021	FIT FOR DUTY EXAMINATION	10-025-57300	Recruit/Investigate-Human	\$350.00
					Totals for BREAKTHROUGH PSYCHOLOGICAL SOLUTIONS, PLLC:			\$350.00
BUCKEYE INTERNATIONAL INC.	4/16/2021	90319543	4529	4/28/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$1,705.80
					Totals for BUCKEYE INTERNATIONAL INC.:			\$1,705.80
BUD GRIFFIN SUPPORT, INC.	4/9/2021	03-19180	4482	4/21/2021	PM ON LIEBERT UNITS	10-016-55650	Maintenance- Equipment-Facil	\$600.00
					Totals for BUD GRIFFIN SUPPORT, INC.:			\$600.00
BUTTERFLY NETWORK, INC.	4/22/2021	INV-BF-54218	108837	5/5/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Suppl	\$2,123.00
					Totals for BUTTERFLY NETWORK, INC.:			\$2,123.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
C & R WATER SUPPLY, INC	4/14/2021	1526 04.27.21	5711	4/14/2021	STATION 44 03/15/2-04/12/21	10-016-58800	Utilities-Facil	\$81.63
	4/14/2021	1526 04.27.21 FEE	5712	4/14/2021	STATION 44 03/15/2-04/12/21 FEE	10-016-58800	Utilities-Facil	\$0.79
	Totals for C & R WATER SUPPLY, INC:							\$82.42
CANON FINANCIAL SERVICES, INC.	4/11/2021	26561041	4530	4/28/2021	SCHEDULE # 001-0824246-001/CONTRACT NO. DIR-	10-015-55400	Leases/Contracts-Infor	\$4,228.70
	Totals for CANON FINANCIAL SERVICES, INC.:							\$4,228.70
CBP EMERGENCY CARE PLLC	4/3/2021	PAT040321	4576	5/5/2021	ASSISTANT MEDICAL DIRECTOR/MD TERM ON CA	10-009-57100	Professional Fees-Dept	\$15,005.00
	Totals for CBP EMERGENCY CARE PLLC:							\$15,005.00
CDW GOVERNMENT, INC.	4/8/2021	B480869	4483	4/21/2021	APC REPL BATT CART	10-015-57750	Small Equipment & Furniture-Inf	\$229.64
	4/1/2021	9349236	4483	4/21/2021	UPG VMW VSPH 7 STD	10-015-53050	Computer Software-Infor	\$13,998.44
	4/1/2021	7744664	4483	4/21/2021	COREL CORELDRAW STD 2020	10-004-53050	Computer Software-Radio	\$309.86
	4/23/2021	C240468	4577	5/5/2021	TRIPP DP TO DVI ADAPTER CABLE	10-011-57750	Small Equipment & Furniture-Elv	\$360.08
	Totals for CDW GOVERNMENT, INC.:							\$14,898.02
CENTERPOINT ENERGY (REL109)	4/5/2021	88796735 04.04.21	5645	4/20/2021	STATION 20 03/01/21-03/29/21	10-016-58800	Utilities-Facil	\$125.91
	4/1/2021	92013168 04.01.21	5646	4/16/2021	STATION 30 02/25/21-03/25/21	10-016-58800	Utilities-Facil	\$20.91
	4/2/2021	64015806066 4.2.21	5647	4/19/2021	ROBINSON TOWER 02/26/21-03/26/21	10-004-58800	Utilities-Radio	\$22.82
	4/9/2021	88589239 04.09.21	5664	4/26/2021	ADMIN 03/04/21-04/02/21	10-016-58800	Utilities-Facil	\$1,449.43
	4/13/2021	88820089 04.13.21	5682	4/28/2021	STATION 10 03/09/21-04/06/21	10-016-58800	Utilities-Facil	\$25.40
	4/13/2021	64018941639 4.13.2	5683	4/28/2021	STATION 15 03/09/21-04/07/21	10-016-58800	Utilities-Facil	\$23.56
	4/20/2021	4006986422 04.20.2	5684	5/5/2021	STATION 43 03/15/21-04/15/21	10-016-58800	Utilities-Facil	\$30.58
	4/20/2021	98116148 04.20.21	5713	5/5/2021	STATION 14 03/16/21-04/14/21	10-016-58800	Utilities-Facil	\$28.68
	4/21/2021	4013049610 04.20.2	5714	5/5/2021	STATION 45 03/15/21-04/13/21	10-016-58800	Utilities-Facil	\$23.66
	Totals for CENTERPOINT ENERGY (REL109):							\$1,750.95
CENTRALSQUARE COMPANY-TRITECH SOFTW	4/16/2021	314976	4531	4/28/2021	ENTERPRISE MOBILE BASE LICENSE FEE	10-015-53075	Computer Software - MDC First I	\$2,000.08
	Totals for CENTRALSQUARE COMPANY-TRITECH SOFTWARE SYSTEMS:							\$2,000.08
CENTRELEARN SOLUTIONS, LLC	4/9/2021	CM1568			CREDIT/TAX	10-009-58500	Training/Related Expenses-CE-D	(\$442.07)
	4/9/2021	INV22092	4533	4/28/2021	TSLEARN LEARNING PLATFORM 04/09/21-05/08/21	10-009-58500	Training/Related Expenses-CE-D	\$7,131.66
	4/9/2021	INV23276	4532	4/28/2021	LEARNING MANAGEMENT PLATFORM 05/09/21-06	10-000-14900	Prepaid Expenses-BS	\$6,689.59
	Totals for CENTRELEARN SOLUTIONS, LLC:							\$13,379.18
CHARTER COMMUNICATIONS/SPECTRUM BUS	4/11/2021	0040724041121	5665	4/28/2021	STATION 26 04/11/21-05/10/21	10-016-58800	Utilities-Facil	\$100.43
	Totals for CHARTER COMMUNICATIONS/SPECTRUM BUSINESS:							\$100.43
CHOUKAIR, RICHARD	4/8/2021	CHO040821	4441	4/8/2021	MONIES OWED TO EMPLOYEE	10-000-14305	A/R Employee-BS	\$2,240.73

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for CHOUKAIR, RICHARD:	\$2,240.73
CITY OF SHENANDOAH	4/16/2021	MAY 2021-036	108660	4/21/2021	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
							Totals for CITY OF SHENANDOAH:	\$1,250.00
COBURN SUPPLY COMPANY, INC.	4/1/2021	534269953	4402	4/7/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$34.00
	4/1/2021	504275552	4447	4/14/2021	PARTS FOR HOTWATER HEATER	10-016-55600	Maintenance & Repairs-Buildings	\$57.79
							Totals for COBURN SUPPLY COMPANY, INC.:	\$91.79
COLONIAL LIFE	4/1/2021	3387610 04.01.202	5648	4/1/2021	CONTROL NO. E3387610 PREMIUMS 03/05/21-03/19/21	10-000-21590	P/R-Premium Cancer/Accident-B	\$5,186.14
							Totals for COLONIAL LIFE:	\$5,186.14
COMCAST (POB 37601)	4/15/2021	121045977	5715	5/15/2021	MAGNOLIA TOWER/IT 03/15/20-04/14/21	10-015-58310	Telephones-Service-Infor	\$2,155.93
							Totals for COMCAST (POB 37601):	\$2,155.93
COMCAST CORPORATION (POB 60533)	4/1/2021	1591231326 04.04.2	108484	4/7/2021	STATION 23 03/30/21-04/29/21	10-015-58310	Telephones-Service-Infor	\$114.56
	4/1/2021	1080776359 04.01.2	108567	4/14/2021	STATION 34 04/06/21-05/05/21	10-015-58310	Telephones-Service-Infor	\$189.34
	4/1/2021	1080546356 04.01.2	108568	4/14/2021	STATION 21 04/05/21-05/04/21	10-016-58800	Utilities-Facil	\$59.95
						10-015-58310	Telephones-Service-Infor	\$107.80
	4/25/2021	1591231326 04.25.2	108840	5/5/2021	STATION 23 04/30/21-05/29/21	10-015-58310	Telephones-Service-Infor	\$114.56
							Totals for COMCAST CORPORATION (POB 60533):	\$586.21
CONROE COURIER (THE COURIER)	4/8/2021	570511153 03.15.21	108569	4/14/2021	CONROE COURIER THRU DATE 06/06/2021	10-001-54100	Dues/Subscriptions-Admin	\$26.00
							Totals for CONROE COURIER (THE COURIER):	\$26.00
CONROE NOON LIONS CLUB	4/1/2021	100457	4485	4/21/2021	MEMBERSHIP DUES/B. ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
							Totals for CONROE NOON LIONS CLUB:	\$55.00
CONROE TRUCK & TRAILER INC.	4/13/2021	27557-00	4486	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$57.99
	4/13/2021	275577-01	4486	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$584.93
							Totals for CONROE TRUCK & TRAILER INC.:	\$642.92
CONROE WELDING SUPPLY, INC.	4/1/2021	R03211220	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	4/1/2021	R03211218	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$50.15
	4/1/2021	R03211217	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	4/1/2021	R03211211	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	4/1/2021	R03211209	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	4/1/2021	R03211208	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	4/1/2021	R03211207	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	4/1/2021	R03211206	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	4/1/2021	R03211205	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	4/1/2021	R03211203	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	4/1/2021	R03211201	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	4/1/2021	R03211200	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	4/1/2021	R03211199	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	4/1/2021	R03211198	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	4/1/2021	R03211197	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	4/1/2021	R03211196	4449	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$54.50
	4/1/2021	R03211768	4448	4/14/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$62.95
	4/1/2021	PS473324	4449	4/14/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	4/1/2021	CT74711	4449	4/14/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$81.60
	4/1/2021	CT74902	4449	4/14/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$107.00
	4/1/2021	CT73800	4449	4/14/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$62.00
	4/1/2021	CT64794	4449	4/14/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$123.60
	4/1/2021	CT64610	4449	4/14/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$70.30
	4/1/2021	CT65440	4449	4/14/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$109.00
	4/1/2021	CT65493	4449	4/14/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$143.20
	4/9/2021	CT76297	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$71.40
	4/8/2021	CT75870	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$100.20
	4/7/2021	CT75854	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$160.80
	4/7/2021	CT75688	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$116.80
	4/6/2021	CT75637	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$135.40
	4/2/2021	C218347	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$160.80
	4/2/2021	C218349	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$90.40
	4/12/2021	CT76460	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$160.80
	4/12/2021	CT76445	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$76.85
	4/12/2021	PS474071	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$80.60
	4/12/2021	PS474069	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$64.00
	4/13/2021	CT76537	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$144.20
	4/13/2021	CT76508	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$88.40
	4/13/2021	CT76653	4487	4/21/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.80
					Totals for CONROE WELDING SUPPLY, INC.:			\$2,562.95
CONSOLIDATED COMMUNICATIONS-TXU	4/16/2021	0096001460 04.16.2	108662	4/21/2021	ADMIN 04/16/21-05/15/21	10-015-58310	Telephones-Service-Infor	\$879.02
	4/21/2021	3653911600 04.21.2	108841	5/5/2021	ADMIN 04/21/21-05/20/21	10-015-58310	Telephones-Service-Infor	\$10,846.05
					Totals for CONSOLIDATED COMMUNICATIONS-TXU:			\$11,725.07
COOLEY, CAMERON	4/5/2021	COO040521	4406	4/7/2021	MILEAGE REIMBURSEMENT/ISSUE CK 104161	10-010-56200	Mileage Reimbursements-Fleet	\$39.10
					Totals for COOLEY, CAMERON:			\$39.10
CROWN PAPER AND CHEMICAL	4/13/2021	140338	4536	4/28/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$521.89
					Totals for CROWN PAPER AND CHEMICAL:			\$521.89

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CULVER, KEVIN	4/20/2021	CUL04202021	4488	4/21/2021	TUITION REIMBURSEMENT/FALL 2020	10-025-58550	Tuition Reimbursement-Human	\$1,176.00
							Totals for CULVER, KEVIN:	\$1,176.00
CUMMINS SOUTHERN PLAINS LLC	4/8/2021	85-43423	108665	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,175.09
							Totals for CUMMINS SOUTHERN PLAINS LLC:	\$2,175.09
CUMMINS SOUTHERN PLAINS, LTD.	4/7/2021	85-43213	108666	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$437.10
	4/6/2021	95-20862	108666	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,279.36
	4/12/2021	85-43604	108748	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$476.76
							Totals for CUMMINS SOUTHERN PLAINS, LTD.:	\$2,193.22
DAILEY WELLS COMMUNICATION INC.	4/1/2021	00069784	4537	4/28/2021	RADIO REPAIR S/N A40201001578	10-004-57200	Radio Repairs - Outsourced (Dep	\$100.00
	4/1/2021	00069863	4537	4/28/2021	RADIO REPAIR S/N 96012185	10-004-57200	Radio Repairs - Outsourced (Dep	\$100.00
	4/1/2021	00069843	4537	4/28/2021	RADIO REPAIR S/N A40201010911	10-004-57200	Radio Repairs - Outsourced (Dep	\$100.00
							Totals for DAILEY WELLS COMMUNICATION INC.:	\$300.00
DARDEN FOWLER & CREIGHTON	4/5/2021	21149	4489	4/21/2021	PROFESSIONAL SERVICES FOR MARCH 2021	10-001-55500	Legal Fees-Admin	\$2,587.50
							Totals for DARDEN FOWLER & CREIGHTON:	\$2,587.50
DAVENPORT, RYAN	4/30/2021	DAV043021	4578	5/5/2021	APPLICATION FEE PARAMEDIC OFFICER REIMBU	10-007-58500	Training/Related Expenses-CE-EI	\$90.00
							Totals for DAVENPORT, RYAN:	\$90.00
DEARBORN NATIONAL LIFE INS CO KNOWN A	4/1/2021	F021753 04.01.2021	5650	4/1/2021	LIFE/DISABILITY 04/01/21-04/30/21	10-025-51700	Health & Dental-Human	\$27,339.82
							Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS:	\$27,339.82
DEMONTROND	4/16/2021	CM6868			CREDIT/PO 57203	10-010-59050	Vehicle-Parts-Fleet	(\$75.00)
	4/16/2021	CM21602			CREDIT/PO 60133	10-010-59050	Vehicle-Parts-Fleet	(\$125.00)
	4/16/2021	CM21686			CREDIT/PO 60213	10-010-59050	Vehicle-Parts-Fleet	(\$125.00)
	4/16/2021	CM19024			CREDIT/PO 59567	10-010-59050	Vehicle-Parts-Fleet	(\$50.00)
	4/16/2021	CM22753			CREDIT/PO 60395	10-010-59050	Vehicle-Parts-Fleet	(\$850.00)
	4/16/2021	CM23606			CREDIT/PO 60590	10-010-59050	Vehicle-Parts-Fleet	(\$720.00)
	4/16/2021	CM13970			CREDIT/PO 58640	10-010-59050	Vehicle-Parts-Fleet	(\$720.00)
	4/16/2021	CM20428			CREDIT/PO 59903	10-010-59050	Vehicle-Parts-Fleet	(\$75.00)
	4/16/2021	CM18202			CREDIT/PO 59388	10-010-59050	Vehicle-Parts-Fleet	(\$70.00)
	4/16/2021	CM5703			CREDIT/PO 56966	10-010-59050	Vehicle-Parts-Fleet	(\$70.00)
	4/16/2021	CM20990A			CREDIT/PO 60020	10-010-59050	Vehicle-Parts-Fleet	(\$70.00)
	4/16/2021	CM22913			CREDIT/PO 60451	10-010-59050	Vehicle-Parts-Fleet	(\$70.00)
	4/16/2021	CM22800			CREDIT/PO 60380	10-010-59050	Vehicle-Parts-Fleet	(\$65.00)
	4/16/2021	CM16982A			CREDIT/PO 59186	10-010-59050	Vehicle-Parts-Fleet	(\$65.00)

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	4/22/2021	CM24226			CREDIT/PO 60672	10-010-59050	Vehicle-Parts-Fleet	(\$12.71)
	4/9/2021	23460	108667	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,784.12
	4/13/2021	23606	108749	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,326.78
	4/6/2021	23200	108667	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$399.30
	4/6/2021	23202	108667	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$254.10
	4/5/2021	23150	108667	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,392.62
						10-010-54550	Fluids & Additives - Auto-Fleet	\$57.75
	4/2/2021	23051	108667	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$507.20
	4/1/2021	22913	108667	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,306.65
	4/1/2021	22968	108667	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$17.00
	4/14/2021	23742	108749	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$648.56
	4/19/2021	23931	108750	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,032.57
	4/21/2021	24148-1	108843	5/5/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$27.96
	4/16/2021	23900	108751	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$364.21
	4/16/2021	23843	108751	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,515.74
	4/15/2021	23874	108751	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$40.04
	4/20/2021	24103	108843	5/5/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$429.80
	4/21/2021	23943	108843	5/5/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$115.50
	4/29/2021	24610	108908	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$22.24
	4/29/2021	24606	108908	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,122.75
	4/22/2021	24226		5/22/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$12.71
	4/29/2021	24685	108908	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,655.52
	4/29/2021	24624	108908	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$140.80
	4/30/2021	24744	108908	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$418.00
	4/29/2021	24634	108908	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$115.50
	4/26/2021	24341	108908	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,096.00
	4/22/2021	24214	108843	5/5/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,206.81
	4/26/2021	24415	108908	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$44.73
	4/23/2021	24303	108908	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$38.56
	4/27/2021	24506	108908	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$459.80
	4/28/2021	24558	108908	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$11.44
	4/27/2021	24479	108909	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,964.67
	4/28/2021	24557	108909	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$789.80
	4/28/2021	24511	108909	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,585.90
							Totals for DEMONTROND:	\$38,742.42
EMS SURVEY TEAM	4/1/2021	20577	4450	4/14/2021	MCHD MAILED SUVEYS-MARCH 2021	10-009-53550	Customer Relations-Dept	\$5,400.00
							Totals for EMS SURVEY TEAM:	\$5,400.00
EMSCHARTS, INC	4/7/2021	INV00081500	4490	4/21/2021	EMSCHARTS GROUND BASE 04/01/21-04/30/21	10-009-53050	Computer Software-Dept	\$951.00
							Totals for EMSCHARTS, INC:	\$951.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

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ENTERGY TEXAS, LLC	4/1/2021	90006531166	5685	5/5/2021	ROBINSTON TOWER 02/25/21-03/30/21	10-004-58800	Utilities-Radio	\$38.50
	4/6/2021	290004838598	5716	5/10/2021	GRANGERLAND TOWER 02/22/21-03/23/21	10-004-58800	Utilities-Radio	\$733.95
	4/6/2021	370003367745	5686	5/5/2021	STATION 32 03/03/21-04/01/21	10-016-58800	Utilities-Facil	\$928.04
	4/6/2021	90006536411	5687	5/5/2021	ADMIN 03/03/21-04/01/21	10-016-58800	Utilities-Facil	\$13,763.24
	4/6/2021	105006257970	5688	5/5/2021	ROBINSON TOWER 02/25/21-03/30/21	10-004-58800	Utilities-Radio	\$479.53
	4/13/2021	170005069885	5689	4/29/2021	SPLENDOR TOWER 03/11/21-04/09/21	10-004-58800	Utilities-Radio	\$670.26
	4/13/2021	30007479059	5690	5/5/2021	STATION 14 03/08/21-04/02/21	10-016-58800	Utilities-Facil	\$184.10
	4/12/2021	390003355085	5691	5/5/2021	STATION 15 03/04/21-04/01/21	10-016-58800	Utilities-Facil	\$38.44
	4/15/2021	85006392537	5692	5/5/2021	STATION 20 03/10/21-04/06/21	10-016-58800	Utilities-Facil	\$765.04
	4/15/2021	295005144923	5693	5/5/2021	STATION 30 03/15/21-04/09/21	10-016-58800	Utilities-Facil	\$693.31
	4/19/2021	230004768647	5717	5/5/2021	THOMPSON TOWER 03/16/21-04/12/21	10-004-58800	Utilities-Radio	\$643.53
	4/19/2021	330003347898	5718	5/5/2021	STATION 31 03/17/21-04/15/21	10-016-58800	Utilities-Facil	\$568.37
	4/22/2021	80006563706	5719	5/10/2021	STATION 10 03/19/21-04/19/21	10-016-58800	Utilities-Facil	\$728.21
	4/22/2021	185006244815	5720	5/10/2021	STATION 44 03/22/21-04/16/21	10-016-58800	Utilities-Facil	\$154.81
	4/23/2021	240004787345	5721	5/10/2021	GRANGERLAND TOWER 03/23/21-04/21/21	10-004-58800	Utilities-Radio	\$796.48
	4/21/2021	305004909376	5722	5/7/2021	STATION 43 03/19/21-04/19/21	10-016-58800	Utilities-Facil	\$372.19
	Totals for ENTERGY TEXAS, LLC:							\$21,558.00
ENTERPRISE FM TRUST dba ENTERPRISE FLEE'	4/1/2021	FBN4176553	4451	4/14/2021	MONTHLY LEASE CHARGE	10-004-52725	Capital Lease Expense-Radio	\$686.21
						10-004-55025	Interest Expense-Radio	\$111.71
						10-008-52725	Capital Lease Expense-Mater	\$477.22
						10-008-55025	Interest Expense-Mater	\$86.42
						10-016-52725	Capital Lease Expense-Facil	\$574.83
						10-016-55025	Interest Expense-Facil	\$143.71
						10-016-57750	Small Equipment & Furniture-Fac	\$12,200.00
						10-016-52725	Capital Lease Expense-Facil	\$410.44
						10-016-55025	Interest Expense-Facil	\$99.49
						10-016-52725	Capital Lease Expense-Facil	\$40.50
						Totals for ENTERPRISE FM TRUST dba ENTERPRISE FLEET MGNT EXCHANGE INC.:		
FIRE STATION OUTFITTERS, LLC	4/1/2021	21-5660-AB	4491	4/21/2021	OPEN BUNK BEDS	10-016-57750	Small Equipment & Furniture-Fac	\$2,403.00
						Totals for FIRE STATION OUTFITTERS, LLC:		\$2,403.00
FIREFIGHTER SAFETY CENTER	4/2/2021	28369	4492	4/21/2021	UNIFORM/BOOTS	10-007-58700	Uniforms-EMS	\$216.84
						Totals for FIREFIGHTER SAFETY CENTER:		\$216.84
FIRST RESPONSE FAMILY CLINIC	4/1/2021	LOVER 2021 MAR	4493	4/21/2021	PRE-EMPLOYMENT PHYSICALS	10-025-57300	Recruit/Investigate-Human	\$450.00
						Totals for FIRST RESPONSE FAMILY CLINIC:		\$450.00
FIVE STAR SEPTIC SOLUTIONS, LLC	4/16/2021	848	4539	4/28/2021	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:		\$475.00
FORD AUDIO-VIDEO SYSTEMS, LLC	4/23/2021	308005489	4579	5/5/2021	ON-SITE LABOR	10-015-57650	Repair-Equipment-Infor	\$878.51
						Totals for FORD AUDIO-VIDEO SYSTEMS, LLC:		\$878.51
FOXWORTH, ANGELA	4/28/2021	FOX042821	4540	4/28/2021	WELLNESS PROGRAM/MASSAGE X 5	10-025-54350	Employee Health\Wellness-Huma	\$125.00
						Totals for FOXWORTH, ANGELA:		\$125.00
FRAZER, LTD.	4/7/2021	79557	4494	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,019.17
	4/1/2021	79456	4494	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,530.00
	4/23/2021	79790	4580	5/5/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$167.56
	4/21/2021	79745	4580	5/5/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$988.54
	4/22/2021	79763	4580	5/5/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$980.88
	4/22/2021	79764	4580	5/5/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$15.50
	4/28/2021	79839	4611	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$417.30
	4/29/2021	79868	4611	5/12/2021	VEHICLE PARTS	10-010-57750	Small Equipment & Furniture-Fle	\$6,818.40
						10-010-59050	Vehicle-Parts-Fleet	\$1,308.96
						Totals for FRAZER, LTD.:		\$13,246.31
GALLS, LLC dba MILLER UNIFORMS	4/1/2021	017903429	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$151.84
	4/1/2021	017951782	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$303.96
	4/1/2021	017951783	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$97.99
	4/1/2021	017951785	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$75.92
	4/1/2021	017951787	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$344.98
	4/2/2021	018046422	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$151.84
	4/2/2021	018046427	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$224.97
	4/2/2021	018046425	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$224.97
	4/1/2021	018037096	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.84
	4/1/2021	017903452	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$479.96
	4/1/2021	017903424	4498	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.98
	4/1/2021	017903426	4498	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	4/1/2021	017903425	4498	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	4/1/2021	017903453	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$94.50
	4/1/2021	017903427	4498	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$253.41
	4/1/2021	017867352	4498	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$20.00
	4/1/2021	017942571	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$140.25
	4/1/2021	017903448	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$295.92
	4/1/2021	018037083	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$611.87
	4/1/2021	018037089	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$405.56
	4/1/2021	018037100	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$295.85
	4/1/2021	018002696	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$161.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	4/1/2021	018002704	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$74.99
	4/1/2021	018002706	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$224.97
	4/1/2021	018002707	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$197.70
	4/1/2021	018002708	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$585.60
	4/12/2021	018002713	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.98
	4/1/2021	018002714	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$230.98
	4/1/2021	018002736	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/1/2021	018002738	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$13.00
	4/1/2021	018002746	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$26.00
	4/1/2021	018002700	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$74.99
	4/1/2021	017964623	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$74.99
	4/1/2021	018002735	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$13.00
	4/1/2021	017964648	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$528.23
	4/1/2021	017964621	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$224.97
	4/1/2021	017964624	4497	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$74.99
	4/1/2021	018002742	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/1/2021	018002740	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/1/2021	018002737	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$13.00
	4/1/2021	018002712	4496	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$75.92
	4/8/2021	018089491	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$226.84
	4/9/2021	018098967	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$25.12
	4/7/2021	018079330	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$161.00
	4/7/2021	018079336	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$383.34
	4/7/2021	018079342	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$151.84
	4/7/2021	018079344	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$114.99
	4/7/2021	018079345	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$114.99
	4/7/2021	018079346	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.99
	4/7/2021	018079354	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/7/2021	018079350	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/7/2021	018079351	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/7/2021	018079356	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/7/2021	018079360	4495	4/21/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.98
	4/1/2021	017903414	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,402.97
	4/1/2021	017951789	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,242.81
	4/1/2021	017951792	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,250.34
	4/1/2021	018002711	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$75.92
	4/1/2021	017964613	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$936.51
	4/1/2021	017964626	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$75.92
	4/1/2021	018002699	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,317.80
	4/1/2021	017964654	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$892.10
	4/1/2021	017964653	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.84

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	4/1/2021	017964612	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,180.29
	4/1/2021	018002703	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$5.25
	4/1/2021	017964619	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$74.99
	4/1/2021	017543372	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,373.97
	4/9/2021	018098961	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	4/9/2021	018098960	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/9/2021	018098987	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	4/7/2021	018079352	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/1/2021	017951784	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$194.99
	4/1/2021	017951807	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$199.99
	4/1/2021	018037088	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/1/2021	018037111	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	4/1/2021	018037114	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$197.99
	4/1/2021	018037113	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$199.99
	4/1/2021	018002748	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/1/2021	018002741	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/1/2021	018002743	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	4/1/2021	017824629	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$7.98
	4/1/2021	017824630	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	4/1/2021	017824631	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$269.97
	4/1/2021	017824632	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$237.98
	4/1/2021	017824633	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$395.64
	4/1/2021	017824634	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$282.12
	4/1/2021	017824635	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.98
	4/1/2021	017824636	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$310.98
	4/1/2021	017824637	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$171.82
	4/1/2021	017824638	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$319.18
	4/1/2021	017824639	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,211.29
	4/1/2021	017824640	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,361.27
	4/1/2021	017824644	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,397.72
	4/1/2021	017824660	4542	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$104.99
	4/15/2021	018144438	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	4/15/2021	018144439	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$303.68
	4/15/2021	018144440	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$185.69
	4/20/2021	018177840	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$73.00
	4/15/2021	018144441	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$254.34
	4/15/2021	018144449	4541	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$74.99
	4/1/2021	017135582	4543	4/28/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$5,979.50
	4/20/2021	018177836	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$109.20
	4/20/2021	018177862	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	4/20/2021	018177835	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$74.99

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	4/20/2021	018177833	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$72.99
	4/20/2021	018177838	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$75.92
	4/1/2021	017250020	4583	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$196.64
	4/1/2021	017261968	4582	5/5/2021	UNIFORM	10-007-58700	Uniforms-EMS	\$374.97
	4/1/2021	017261969	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	4/1/2021	017261970	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$259.50
	4/1/2021	017250021	4583	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.00
	4/1/2021	017543370	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,466.47
	4/1/2021	017543348	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,373.97
	4/1/2021	017543352	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,381.30
	4/1/2021	017543353	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,303.98
	4/1/2021	017543354	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,383.99
	4/1/2021	017321504	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$109.20
	4/15/2021	018144442	4582	5/5/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$336.81
	4/23/2021	018209350	4612	5/12/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$564.57
	4/23/2021	018209354	4612	5/12/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$270.56
	4/23/2021	018209357	4612	5/12/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$875.00
	4/23/2021	018209366	4612	5/12/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
							Totals for GALLS, LLC dba MILLER UNIFORMS:	\$44,314.85
GARZA, CHRISTINA	4/14/2021	GAR041421	4499	4/21/2021	WELLNESS PROGRAM/DESK PURCHASE	10-025-54350	Employee Health\Wellness-Huma	\$94.99
							Totals for GARZA, CHRISTINA:	\$94.99
GEO-COMM, INC.	4/27/2021	9401	4625	5/12/2021	GIS MAP MAINTENANCE & MINOR UPDATES	10-015-57100	Professional Fees-Infor	\$39,657.48
							Totals for GEO-COMM, INC.:	\$39,657.48
GILLUM, LEE	4/14/2021	GIL041421	4452	4/14/2021	TEXAS EDUCATOR CONF 04/16/21-04/18/21	10-009-58500	Training/Related Expenses-CE-D	\$140.00
							Totals for GILLUM, LEE:	\$140.00
GOODYEAR TIRE & RUBBER COMPANY	4/16/2021	294-1003584	108846	5/5/2021	TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,160.00
							Totals for GOODYEAR TIRE & RUBBER COMPANY:	\$1,160.00
GRAINGER	4/26/2021	CM04262021			OVERPAYMENT 9.20.2020	10-010-59050	Vehicle-Parts-Fleet	(\$822.42)
	4/12/2021	9864818233	4544	4/28/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$175.52
	4/15/2021	9870657419	4544	4/28/2021	VEHICLE PARTS/OVERPAYMENT APPLIED AS CRE	10-010-59050	Vehicle-Parts-Fleet	\$1,166.70
	4/26/2021	9881399092	4613	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$245.20
							Totals for GRAINGER:	\$765.00
GRIFFINS DOOR SERVICES LLC	4/5/2021	2021-035	4500	4/21/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$875.00
	4/5/2021	2021-034	4545	4/28/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$530.00
							Totals for GRIFFINS DOOR SERVICES LLC:	\$1,405.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
 Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
HEAT TRANSFER SOLUTIONS, INC.	4/13/2021	179724	108755	4/28/2021	BAS MAINTENANCE CONTRACT APRIL 2021	10-016-55600	Maintenance & Repairs-Buildings	\$2,072.50
						Totals for HEAT TRANSFER SOLUTIONS, INC.:		\$2,072.50
HEINRICH, MEAGAN	4/5/2021	HEN040521	4416	4/7/2021	REIMBURSEMENT/MEALS FOR VACCINE SITE	10-007-57800	Special Events Supplies-EMS	\$207.62
						Totals for HEINRICH, MEAGAN:		\$207.62
HENRY SCHEIN, INC.-MATRX MEDICAL	4/1/2021	91710048	108572	4/14/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$120.24
	4/1/2021	91897947	108572	4/14/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,830.00
	4/12/2021	92345807	108756	4/28/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$302.84
	4/9/2021	92326407	108756	4/28/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$263.20
	4/9/2021	92297089	108756	4/28/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$4,048.30
						10-009-54000	Drug Supplies-Dept	\$1,373.56
	Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:		\$7,938.14					
HJM CONSTRUCTION, LLC	4/1/2021	1763	4453	4/14/2021	LANDSCAPING MAINTENANCE SERVICE	10-016-55600	Maintenance & Repairs-Buildings	\$624.84
	4/8/2021	1762	4453	4/14/2021	LANDSCAPING MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-F	\$1,344.52
	4/1/2021	1767	4453	4/14/2021	LANDSCAPING MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-F	\$420.49
	4/1/2021	1764	4453	4/14/2021	LANDSCAPE MAINTENANCE SERVICE	10-016-55600	Maintenance & Repairs-Buildings	\$3,620.08
	4/1/2021	1766	4453	4/14/2021	LANDSCAPE MAINTENANCE SERVICE	10-016-55600	Maintenance & Repairs-Buildings	\$3,512.72
	4/1/2021	1765	4453	4/14/2021	LANDSCAPE MAINTENANCE SERVICE	10-016-55600	Maintenance & Repairs-Buildings	\$2,049.60
	4/15/2021	1791	4501	4/21/2021	ICE STORM REPAIR ADMIN	10-016-55600	Maintenance & Repairs-Buildings	\$1,214.08
	4/15/2021	1792	4501	4/21/2021	ICE STORM REPAIR STATION 43	10-016-55600	Maintenance & Repairs-Buildings	\$1,452.33
	4/15/2021	1790	4501	4/21/2021	ICE STORM REPAIR STATION 20	10-016-55600	Maintenance & Repairs-Buildings	\$1,452.33
	4/15/2021	1794	4546	4/28/2021	LOCATE & REPAIR BROKEN MAIN LINE	10-016-55600	Maintenance & Repairs-Buildings	\$711.58
	4/15/2021	1795	4584	5/5/2021	DEMO DEAD PLANT REMOVAL/WINTER STORM	10-016-55600	Maintenance & Repairs-Buildings	\$1,687.80
	4/15/2021	1793	4584	5/5/2021	REPLACE 1" BROKEN BACKFLOW/WINTER STORM	10-016-55600	Maintenance & Repairs-Buildings	\$529.65
	Totals for HJM CONSTRUCTION, LLC:		\$18,620.02					
	HON, CALVIN	4/13/2021	HON041321	4454	4/14/2021	WORKING LUNCH FOR CALL CENTER/PCR LAUNC	10-007-56100	Meeting Expenses-EMS
Totals for HON, CALVIN:							\$79.07	
HR IN ALIGNMENT, LLC	4/6/2021	MAY 2021	4417	4/7/2021	HR CONSULTING FEE FOR MAY 2021	10-000-14900	Prepaid Expenses-BS	\$750.00
						Totals for HR IN ALIGNMENT, LLC:		\$750.00
IBS OF GREATER CONROE & INTERSTATE BATT	4/1/2021	1924101055161	108669	4/21/2021	BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$2,235.45
	4/28/2021	1924102007267	108911	5/12/2021	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$749.35
	4/30/2021	60104116	108986	5/19/2021	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$2,754.00
	4/30/2021	60104107	108911	5/12/2021	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$4,424.00
Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:		\$10,162.80						

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
IMPAC FLEET	4/1/2021	SQLCD-67153	5652	4/10/2021	FUEL PURCHASE FOR MARCH 2021	10-010-54700	Fuel - Auto-Fleet	\$46,556.99
						10-010-59100	Vehicle-Registration-Fleet	\$104.50
						Totals for IMPAC FLEET:		\$46,661.49
INDEPENDENCE MEDICAL/CARDINALHEALTH	4/7/2021	75913937	108759	4/28/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,288.64
						Totals for INDEPENDENCE MEDICAL/CARDINALHEALTH at HOME:		\$1,288.64
INDIGENT HEALTHCARE SOLUTIONS	4/5/2021	71639	4455	4/14/2021	MARCH 2021 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$198.00
	4/1/2021	71577	4455	4/14/2021	PROFESSIONAL SERVICES FOR MAY 2021	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	Totals for INDIGENT HEALTHCARE SOLUTIONS:							\$12,874.27
INTERNATIONAL ACADEMY OF EMERGENCY	4/13/2021	SIN279761	108760	4/28/2021	RECERTIFICATION ONLINE EMD	10-006-52700	Business Licenses-Alarm	\$1,776.00
						Totals for INTERNATIONAL ACADEMY OF EMERGENCY MEDICAL DISPATCH:		\$1,776.00
JAMES, ROBERT	4/16/2021	MAY 2021-049	108670	4/21/2021	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
						Totals for JAMES, ROBERT:		\$1,201.00
JASZKOWIAK, BRENNIA	4/28/2021	JAS042821	4547	4/28/2021	TUITION REIMBURSEMENT/SPRING 2021	10-025-58550	Tuition Reimbursement-Human	\$2,553.98
						Totals for JASZKOWIAK, BRENNIA:		\$2,553.98
JOHN L & CAROLYN J JONES dba DESIGNERS T	4/3/2021	DES043021	108847	5/5/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$680.00
						Totals for JOHN L & CAROLYN J JONES dba DESIGNERS TOUCH:		\$680.00
JP MORGAN CHASE BANK	4/5/2021	00036741 04.05.21	5734	4/19/2021	JPM CREDIT CARD TRANSACTIONS FOR APRIL 2021	10-001-53050	Computer Software-Admin	\$9.99
						10-001-53150	Conferences - Fees, Travel, & Me	\$240.00
						10-001-54100	Dues/Subscriptions-Admin	\$360.99
						10-001-56100	Meeting Expenses-Admin	\$394.39
						10-001-58500	Training/Related Expenses-CE-A	\$240.00
						10-001-58500	Training/Related Expenses-CE-A	\$240.00
						10-002-52700	Business Licenses-HCAP	\$469.24
						10-004-55650	Maintenance- Equipment-Radio	\$9.99
						10-005-53150	Conferences - Fees, Travel, & Me	\$425.00
						10-005-54100	Dues/Subscriptions-Accou	\$219.00
						10-005-54450	Employee Recognition-Accou	\$450.00
						10-006-54450	Employee Recognition-Alarm	\$1,950.00
						10-006-58500	Training/Related Expenses-CE-A	\$359.00
						10-000-14900	Prepaid Expenses-BS	\$2,474.55
						10-007-54100	Dues/Subscriptions-EMS	\$450.00
						10-007-58600	Travel Expenses-EMS	\$947.94
						10-007-58700	Uniforms-EMS	\$16.99
						10-008-56900	Postage-Suppl	\$657.60

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
 Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
JP MORGAN CHASE BANK						10-008-57900	Station Supplies-Suppl	\$825.42
						10-009-52600	Books/Materials-Dept	\$5.34
						10-009-52700	Business Licenses-Dept	\$354.00
						10-009-53550	Customer Relations-Dept	\$176.32
						10-009-54100	Dues/Subscriptions-Dept	\$146.14
						10-010-54700	Fuel - Auto-Fleet	\$38.15
						10-010-59050	Vehicle-Parts-Fleet	\$2,415.70
						10-010-59100	Vehicle-Registration-Fleet	\$137.50
						10-015-53050	Computer Software-Infor	\$9,865.52
						10-015-57650	Repair-Equipment-Infor	\$425.95
						10-015-57750	Small Equipment & Furniture-Inf	\$5,038.68
						10-015-58310	Telephones-Service-Infor	\$774.07
						10-016-55600	Maintenance & Repairs-Buildings	\$7,303.41
						10-016-57700	Shop Tools-Facil	\$318.29
						10-016-57725	Shop Supplies-Facil	\$154.95
						10-016-58800	Utilities-Facil	\$6,239.27
						10-025-54350	Employee Health\Wellness-Huma	\$221.35
						10-026-57100	Professional Fees-Recor	\$122.50
						10-026-58500	Training/Related Expenses-CE-R	\$1,498.50
							Totals for JP MORGAN CHASE BANK:	\$45,975.74
KENNETH DININO dba QUALITY COLLISION	4/1/2021	QUA040121	4418	4/7/2021	REPAIR UNIT 46	10-010-59000	Vehicle-Outside Services-Fleet	\$106.60
	4/12/2021	QUA041321	4456	4/14/2021	REPAIR DOOR EDGE AND PAINT	10-010-59000	Vehicle-Outside Services-Fleet	\$251.00
							Totals for KENNETH DININO dba QUALITY COLLISION:	\$357.60
KOLOR KOATED, INC.	4/19/2021	16466	4586	5/5/2021	NAME PLATES, SILVER/UNIFORMS	10-007-58700	Uniforms-EMS	\$220.50
	4/19/2021	16465	4586	5/5/2021	BADGES, GOLD PANELS ON SILVER/UNIFORMS	10-007-58700	Uniforms-EMS	\$1,690.56
							Totals for KOLOR KOATED, INC.:	\$1,911.06
LAKE SOUTH WATER SUPPLY CORPORATION	4/22/2021	1000019000 04.22.2	108762	4/28/2021	STATION 45 03/16/21-04/15/21	10-016-58800	Utilities-Facil	\$356.25
							Totals for LAKE SOUTH WATER SUPPLY CORPORATION:	\$356.25
LANTZ, SPENCER	4/20/2021	LAN04202021	4502	4/21/2021	TUITION REIMBURSEMENT/SPRING 2021	10-025-58550	Tuition Reimbursement-Human	\$3,573.60
							Totals for LANTZ, SPENCER:	\$3,573.60
LEE, KEVIN	4/19/2021	LEE04192021	4503	4/21/2021	MILEAGE REIMBURSEMENT 02/26/21-03/04/21 SHO	10-010-56200	Mileage Reimbursements-Fleet	\$21.06
							Totals for LEE, KEVIN:	\$21.06
LEXISNEXIS RISK DATA MGMT, INC	4/1/2021	1760077-20210331	108672	4/21/2021	OFFICIAL RECORDS SEARCH 03/01/21-03/31/21	10-002-57100	Professional Fees-HCAP	\$150.00
	4/1/2021	1171610-20210331	108672	4/21/2021	OFFICIAL RECORDS SEARCH 03/01/21-03/31/21	10-011-57100	Professional Fees-EMS B	\$941.25
							Totals for LEXISNEXIS RISK DATA MGMT, INC:	\$1,091.25

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
LIBERTY TIRE RECYCLING, LLC	4/10/2021	2028774	4548	4/28/2021	CAR TIRE EACH OFF RIM	10-010-59150	Vehicle-Tires-Fleet	\$160.60
							Totals for LIBERTY TIRE RECYCLING, LLC:	\$160.60
LIFE-ASSIST, INC.	4/1/2021	1088057	108576	4/14/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Sup	\$400.00
	4/1/2021	1087505	108576	4/14/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$97.20
	4/1/2021	1087437	108576	4/14/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$129.60
	4/1/2021	1086797	108576	4/14/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$8,064.00
	4/1/2021	1087188	108576	4/14/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,968.00
	4/2/2021	1088657	4504	4/21/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$45.00
	4/9/2021	1090812	4549	4/28/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$500.04
	4/9/2021	1090612	4504	4/21/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$6,943.44
						10-009-54000	Drug Supplies-Dept	\$1,896.58
	4/13/2021	1091595	4587	5/5/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$194.02
	4/21/2021	1093594	4587	5/5/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,879.18
	4/20/2021	1093240	4587	5/5/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$260.75
							Totals for LIFE-ASSIST, INC.:	\$22,377.81
LUXURY AIR, LLC	4/1/2021	123837	108763	4/28/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$150.00
							Totals for LUXURY AIR, LLC:	\$150.00
MARTIN, DISIERE, JEFFERSON & WISDOM, LLF	4/1/2021	209317	108578	4/14/2021	ATTORNEY FEES 02/11/21-02/12/21	10-025-55500	Legal Fees-Human	\$167.50
	4/16/2021	211045	108849	5/5/2021	ATTORNEY FEES 03/08/21	10-025-55500	Legal Fees-Human	\$100.00
							Totals for MARTIN, DISIERE, JEFFERSON & WISDOM, LLP:	\$267.50
MCKESSON GENERAL MEDICAL CORP.	4/1/2021	22871721	108579	4/14/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,095.00
	4/7/2021	23137216	108674	4/21/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$472.19
	4/7/2021	23142639	108674	4/21/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$296.19
	4/8/2021	23195518	108674	4/21/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,605.76
	4/8/2021	23184583	108674	4/21/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$308.87
	4/11/2021	23259515	108764	4/28/2021	LINEN	10-008-53800	Disposable Linen-Suppl	\$1,664.80
							Totals for MCKESSON GENERAL MEDICAL CORP.:	\$5,442.81
MEDLINE INDUSTRIES, INC	4/10/2021	1947961142	108765	4/28/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,986.40
	4/24/2021	1949622428	108912	5/12/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,973.25
							Totals for MEDLINE INDUSTRIES, INC:	\$3,959.65
MEMORIAL HERMAN HEALTH dba CLAIMASSIST	4/1/2021	4135458	108580	4/14/2021	RECRUIT/INVESTIGATE	10-025-57300	Recruit/Investigate-Human	\$130.75
	4/1/2021	4278413	108580	4/14/2021	RECRUIT/INVESTIGATE	10-025-57300	Recruit/Investigate-Human	\$50.25
							Totals for MEMORIAL HERMAN HEALTH dba CLAIMASSIST:	\$181.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
 Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.	4/12/2021	221204	4550	4/28/2021	DOOR HARDWARE & ACCESS CONTROL - STATION 12	10-016-57750	Small Equipment & Furniture-Facilities	\$3,115.50
	4/15/2021	221216	4550	4/28/2021	DOOR STRIKES (2)	10-016-55600	Maintenance & Repairs-Buildings	\$796.00
	Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:							\$3,911.50
MID-SOUTH SYNERGY	4/1/2021	313046001 03/24/21	108581	4/14/2021	STATION 45 02/24/21-03/24/21	10-016-58800	Utilities-Facilities	\$194.00
	Totals for MID-SOUTH SYNERGY:							\$194.00
MIDWEST MOTOR SUPPLY CO, INC dba KIMBALL MIDWEST	4/20/2021	8816859	108850	5/5/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,580.20
	Totals for MIDWEST MOTOR SUPPLY CO, INC dba KIMBALL MIDWEST:							\$1,580.20
MILSTEAD AUTOMOTIVE	4/9/2021	129451	108582	4/14/2021	TOWING RAM CHASSIS 5500	10-010-59200	Vehicle-Towing-Fleet	\$264.50
	Totals for MILSTEAD AUTOMOTIVE:							\$264.50
MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER	4/7/2021	16139	108675	4/21/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,875.30
	4/1/2021	16021	108766	4/28/2021	BEARING SERVICE	10-010-59000	Vehicle-Outside Services-Fleet	\$1,018.72
	4/15/2021	16183	108851	5/5/2021	REPAIR OF GENERATOR	10-010-59000	Vehicle-Outside Services-Fleet	\$296.98
	Totals for MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER:							\$4,191.00
MONTGOMERY COUNTY ESD # 1, (STN 12)	4/16/2021	MAY 2021-195	4505	4/21/2021	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
	Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):							\$1,100.00
MONTGOMERY COUNTY ESD #1 (STN 13)	4/16/2021	MAY 2021-048	4506	4/21/2021	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
	Totals for MONTGOMERY COUNTY ESD #1 (STN 13):							\$1,100.00
MONTGOMERY COUNTY ESD #10, STN 42	4/16/2021	MAY 2021-171	108676	4/21/2021	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
	Totals for MONTGOMERY COUNTY ESD #10, STN 42:							\$950.00
MONTGOMERY COUNTY ESD #2	4/16/2021	MAY 2021-028	4507	4/21/2021	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
	Totals for MONTGOMERY COUNTY ESD #2:							\$1,000.00
MONTGOMERY COUNTY ESD #6, STN 34	4/16/2021	MAY 2021-194	108677	4/21/2021	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
	4/20/2021	FEB 2021-191-A	108677	4/21/2021	RENT STATION 34/REISSUE CK 107530	10-016-57500	Rent-Facilities	\$900.00
	Totals for MONTGOMERY COUNTY ESD #6, STN 34:							\$1,800.00
MONTGOMERY COUNTY ESD #8, STN 21/22	4/16/2021	MAY 2021-196	108678	4/21/2021	STATION 21 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00
	Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:							\$800.00
MONTGOMERY COUNTY ESD #9, STN 33	4/16/2021	MAY 2021-192	4508	4/21/2021	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
	Totals for MONTGOMERY COUNTY ESD #9, STN 33:							\$850.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
MONTGOMERY COUNTY ESD#3 (STNT 46)	4/16/2021	MAY 2021-075	4509	4/21/2021	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
							Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):	\$600.00
MORONKEJI, ADEOLU	4/28/2021	MOR042821	4588	5/5/2021	AMERICAN PUBLIC HEALTH SUBSCRIPTION	10-002-54100	Dues/Subscriptions-HCAP	\$225.00
							Totals for MORONKEJI, ADEOLU:	\$225.00
MOSLEY FIRE AND SAFETY, INC	4/1/2021	11121	4510	4/21/2021	ANNUAL MAINTENANCE AND RETAG	10-008-55650	Maintenance- Equipment-Suppl	\$90.50
							Totals for MOSLEY FIRE AND SAFETY, INC:	\$90.50
MUD #39	4/14/2021	10000901 03/26/21	5694	4/14/2021	STATION 20 02/25/21-03/25/21	10-016-58800	Utilities-Facil	\$208.82
							Totals for MUD #39:	\$208.82
NATIONWIDE INSURANCE DVM INSURANCE A	4/1/2021	DVM041521	108767	4/28/2021	VETERINARY PET INSURANCE GROUP 4620/MAR "	10-000-21590	P/R-Premium Cancer/Accident-B	\$2,301.82
							Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):	\$2,301.82
NEW CANEY MUD	4/30/2021	1042826200 04/30/2	108852	5/5/2021	STATION 30 03/20/21-04/19/21	10-016-58800	Utilities-Facil	\$29.39
							Totals for NEW CANEY MUD:	\$29.39
OPTIMUM COMPUTER SOLUTIONS, INC.	4/1/2021	INV0000101837	4458	4/14/2021	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$14,605.00
	4/6/2021	INV0000101689	4458	4/14/2021	CISCO FIREWALL/ SUBSCRIPTION LICENSE/ SERV	10-015-57750	Small Equipment & Furniture-Inf	\$2,860.00
	4/1/2021	INV0000101495	4515	4/21/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,717.50
	4/1/2021	INV0000101598	4515	4/21/2021	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$11,500.00
	4/4/2021	INV0000101903	4515	4/21/2021	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$7,992.50
	4/14/2021	INV0000101980	4551	4/28/2021	BARRACUDA WEB SECURITY	10-015-57100	Professional Fees-Infor	\$3,636.00
	4/11/2021	INV0000102021	4551	4/28/2021	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$10,493.75
	4/26/2021	INV0000102111	4589	5/5/2021	ENTERPRISE OPENDNS ANNUAL LICENSE	10-015-53050	Computer Software-Infor	\$2,250.00
	4/28/2021	INV0000101985	4589	5/5/2021	CISCO FIREWALL	10-015-57750	Small Equipment & Furniture-Inf	\$1,148.00
	4/18/2021	INV0000102072	4589	5/5/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,142.50
							Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:	\$73,345.25
OPTIQUEST INTERNET SERVICES, INC.	4/23/2021	75817	4552	4/28/2021	REGISTRATION/RENEWAL - SSL CERTIFICATE	10-015-57100	Professional Fees-Infor	\$82.00
							Totals for OPTIQUEST INTERNET SERVICES, INC.:	\$82.00
O'REILLY AUTO PARTS	4/1/2021	0408-121053	108500	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$215.32
	4/1/2021	0408-120992	108500	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$163.79
	4/13/2021	0408-126462	108769	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$397.08
	4/16/2021	0408-127971	108855	5/5/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$15.27
	4/1/2021	0408-110121	108769	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,531.83
	4/1/2021	0408-111331	108769	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$205.30
	4/27/2021	0408-132765	108917	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$661.80
	4/27/2021	0408-132717	108917	5/12/2021	VEHICLE PARTS/SHOP SUPPLIES	10-010-59050	Vehicle-Parts-Fleet	\$698.43

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-010-57725	Shop Supplies-Fleet	\$17.16
							Totals for O'REILLY AUTO PARTS:	\$3,905.98
ORR SAFETY CORPORATION	4/1/2021	INV5351732	108771	4/28/2021	PRESCRIPTION SAFETY GLASSES - G. LARA	10-007-58700	Uniforms-EMS	\$150.00
						10-000-14305	A/R Employee-BS	\$100.00
	4/1/2021	INV5351736	108771	4/28/2021	PRESCRIPTION SAFETY GLASSES - D. PAIRETT	10-007-58700	Uniforms-EMS	\$150.00
						10-000-14305	A/R Employee-BS	\$125.00
	4/1/2021	INV5351729	108771	4/28/2021	PRESCRIPTION SAFETY GLASSES - J. GILL	10-007-58700	Uniforms-EMS	\$150.00
						10-000-14305	A/R Employee-BS	\$25.00
	4/1/2021	INV5351738	108771	4/28/2021	PRESCRIPTION SAFETY GLASSES - B. STEVENS	10-007-58700	Uniforms-EMS	\$150.00
						10-000-14305	A/R Employee-BS	\$25.00
							Totals for ORR SAFETY CORPORATION:	\$875.00
PAGE, WOLFBERG & WIRTH, LLC	4/6/2021	24028	4511	4/21/2021	LEGAL SERVICES MARCH 2021	10-001-55500	Legal Fees-Admin	\$79.00
							Totals for PAGE, WOLFBERG & WIRTH, LLC:	\$79.00
PANORAMA, CITY OF	4/26/2021	1020159006 04/26/2	108856	5/5/2021	STATION 14 03/22/21-04/21/21	10-016-58800	Utilities-Facil	\$74.13
							Totals for PANORAMA, CITY OF:	\$74.13
PITNEY BOWES INC (POB 371874)postage	4/16/2021	04765611 03/31/21	108772	4/28/2021	ACCT #8000-9090-0476-5611 03/31/21	10-008-56900	Postage-Suppl	\$1,005.00
							Totals for PITNEY BOWES INC (POB 371874)postage:	\$1,005.00
POWER ASSOCIATES, INC	4/12/2021	5879	108773	4/28/2021	UPS PREVENTATIVE MAINTENANCE & BATTERY	10-004-55650	Maintenance- Equipment-Radio	\$5,227.00
							Totals for POWER ASSOCIATES, INC:	\$5,227.00
QUEST DIAGNOSTIC	4/1/2021	9191746631	108680	4/21/2021	EMPLOYEE TESTING 01/27/21-02/11/21	10-025-57300	Recruit/Investigate-Human	\$483.38
	4/1/2021	9192229710	108680	4/21/2021	EMPLOYEE TESTING 02/25/21-03/19/21	10-025-57300	Recruit/Investigate-Human	\$203.50
							Totals for QUEST DIAGNOSTIC:	\$686.88
REED CLAYMON MEEKER & HARGETT PLLC	4/14/2021	22208	4553	4/28/2021	LEGAL FEES 03/01/21-03/31/21	10-001-55500	Legal Fees-Admin	\$1,512.00
							Totals for REED CLAYMON MEEKER & HARGETT PLLC:	\$1,512.00
RELIANT ENERGY	4/12/2021	355000512822	5666	4/12/2021	STATION 27 03/01/21-03/30/21	10-016-58800	Utilities-Facil	\$531.24
	4/16/2021	147004441203	5695	4/16/2021	STATION 40 03/02/21-03/31/21	10-016-58800	Utilities-Facil	\$744.03
	4/16/2021	142004570071	5696	4/16/2021	MAGNOLIA TOWER SECURITY 03/02/21-03/31/21	10-004-58800	Utilities-Radio	\$455.54
	4/16/2021	383000377140	5697	4/16/2021	MAGNOLIA TOWER 03/02/21-03/31/21	10-004-58800	Utilities-Radio	\$596.50
	4/16/2021	358000505417	108681	4/21/2021	STATION 41 03/04/21-04/02/21	10-016-58800	Utilities-Facil	\$775.14
	4/19/2021	144004524631	5698	4/19/2021	STATION 40 OUTDOOR LIGHTING 03/02/20-03/31/21	10-016-58800	Utilities-Facil	\$57.92
							Totals for RELIANT ENERGY:	\$3,160.37
REVSPRING, INC.	4/9/2021	DSI1293865	108682	4/21/2021	MAILING FEE/ ACCT PPMCHD01 03/01/21-03/31/21	10-011-57100	Professional Fees-EMS B	\$9,166.47

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for REVSPRING, INC.:	\$9,166.47
REYES, VICTOR	4/16/2021	REY041621	4512	4/21/2021	WELLNESS PROGRAM/DESK PURCHASE	10-025-54350	Employee Health\Wellness-Huma	\$100.00
							Totals for REYES, VICTOR:	\$100.00
ROESSLER EQUIPMENT CO INC.	4/1/2021	80336	108776	4/28/2021	REPLACEMENT VFD DRIVE	10-016-55600	Maintenance & Repairs-Buildings	\$1,379.00
							Totals for ROESSLER EQUIPMENT CO INC.:	\$1,379.00
ROGUE WASTE RECOVERY & ENVIRONMENTAL	4/15/2021	7059A	4554	4/28/2021	RECYCLABLE FUEL	10-010-54800	Hazardous Waste Removal-Fleet	\$83.00
							Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC.:	\$83.00
S.A.F.E. DRUG TESTING	4/1/2021	114792	4590	5/5/2021	EMPLOYEE DRUG TESTING 03/01/21-03/31/21	10-025-57300	Recruit/Investigate-Human	\$2,635.00
							Totals for S.A.F.E. DRUG TESTING:	\$2,635.00
SCHAEFFER MANUFACTURING COMPANY	4/22/2021	CRJ3381-INV1	4591	5/5/2021	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,088.94
	4/28/2021	CRJ3381-INV2	4618	5/12/2021	FLUIDS & ADDITIVES	10-010-54550	Fluids & Additives - Auto-Fleet	\$1,800.32
							Totals for SCHAEFFER MANUFACTURING COMPANY:	\$2,889.26
SEEK, JAMES	4/20/2021	SEE04202021	4513	4/21/2021	TUITION REIMBURSEMENT/SPRING 2021	10-025-58550	Tuition Reimbursement-Human	\$1,191.13
							Totals for SEEK, JAMES:	\$1,191.13
SERVER SUPPLY, INC.	4/2/2021	3742588	108859	5/5/2021	HARD DRIVE	10-015-57650	Repair-Equipment-Infor	\$338.10
							Totals for SERVER SUPPLY, INC.:	\$338.10
SHI GOVERNMENT SOLUTIONS, INC.	4/1/2021	GB00401769	4555	4/28/2021	MICROSOFT WINDOWS SERVER LICENSE	10-015-53050	Computer Software-Infor	\$7,910.96
	4/5/2021	GB00407454	4555	4/28/2021	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$10,719.10
							Totals for SHI GOVERNMENT SOLUTIONS, INC.:	\$18,630.06
SHIRLEY, KIM	4/14/2021	SHI041421	4460	4/14/2021	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellness-Huma	\$25.00
							Totals for SHIRLEY, KIM:	\$25.00
SHRED-IT USA LLC	4/15/2021	8181836239	108778	4/28/2021	ACCT #13034336 SERVICE DATE 03/29/21	10-026-56500	Other Services-Recor	\$289.62
							Totals for SHRED-IT USA LLC:	\$289.62
SIDDONS MARTIN EMERGENCY GROUP, LLC	4/6/2021	2410115	4556	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$409.00
							Totals for SIDDONS MARTIN EMERGENCY GROUP, LLC:	\$409.00
SOLARWINDS, INC	4/8/2021	IN517702	108683	4/21/2021	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$377.28
	4/1/2021	IN515485	108780	4/28/2021	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$8,198.40
							Totals for SOLARWINDS, INC:	\$8,575.68

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

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SPARKLETTS AND SIERRA SPRINGS	4/1/2021	3677798 032221	108860	5/5/2021	ACCT #21767323677798	10-008-57900	Station Supplies-Suppl	\$69.37
						10-008-57900	Station Supplies-Suppl	\$83.56
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$0.00
						10-008-57900	Station Supplies-Suppl	\$11.03
						10-008-57900	Station Supplies-Suppl	\$140.32
						10-008-57900	Station Supplies-Suppl	\$59.91
						10-008-57900	Station Supplies-Suppl	\$26.80
						10-008-57900	Station Supplies-Suppl	\$45.72
						10-008-57900	Station Supplies-Suppl	\$28.38
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$40.99
						10-008-57900	Station Supplies-Suppl	\$28.47
						10-008-57900	Station Supplies-Suppl	\$26.80
						10-008-57900	Station Supplies-Suppl	\$20.49
						10-008-57900	Station Supplies-Suppl	\$149.77
						10-008-57900	Station Supplies-Suppl	\$34.68
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$27.06
						10-008-57900	Station Supplies-Suppl	\$55.44
						10-008-57900	Station Supplies-Suppl	\$12.61
						10-008-57900	Station Supplies-Suppl	\$23.65
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$45.72
						10-008-57900	Station Supplies-Suppl	\$48.87
						Totals for SPARKLETTS AND SIERRA SPRINGS:		\$1,072.64
SPLENDORA, CITY OF	4/14/2021	013901000 03/26/2	5699	4/14/2021	STATION 31 02/27/21-03/26/21	10-016-58800	Utilities-Facil	\$8.50
						Totals for SPLENDORA, CITY OF:		\$8.50
STAPLES ADVANTAGE	4/3/2021	3473944061			CREDIT/3473944058	10-008-56300	Office Supplies-Suppl	(\$27.62)
	4/3/2021	3473944067	108684	4/21/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$789.16
	4/3/2021	3473944058		5/3/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$27.62
	4/3/2021	3473944063	108684	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$76.47
	4/3/2021	3473944065	108684	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$22.37
	4/3/2021	3473944066	108684	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$27.89
	4/3/2021	3473944068	108684	4/21/2021	CERTIFICATE PAPER FOR EMPLOYEE OF THE MO	10-025-54450	Employee Recognition-Human	\$15.85
	4/3/2021	3473944071	108684	4/21/2021	KEYBOARD & MOUSE COMBO- ALARM	10-006-53100	Computer Supplies/Non-Cap.-Ala	\$277.80

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	4/3/2021	3473944072	108684	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$223.70
	4/3/2021	3473944075	108684	4/21/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$678.96
	4/3/2021	3473944073	108684	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$34.56
							Totals for STAPLES ADVANTAGE:	\$2,146.76
STERICYCLE, INC	4/1/2021	4009953947	5700	4/1/2021	ACCT #2055356	10-008-52500	Bio-Waste Removal-Suppl	\$2,445.08
							Totals for STERICYCLE, INC:	\$2,445.08
STRYKER SALES CORPORATION	4/12/2021	3360076M	4557	4/28/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$836.34
						10-008-54200	Durable Medical Equipment-Suppl	\$21.61
							Totals for STRYKER SALES CORPORATION:	\$857.95
SUDDENLINK	4/12/2021	09949-01-3 04/01/2	5667	4/12/2021	STATION 13 04/01/21-04/30/21	10-016-58800	Utilities-Facil	\$64.97
						10-015-58310	Telephones-Service-Infor	\$114.95
	4/26/2021	33511-01-0 04/21/2	5735	4/26/2021	STATION 14 04/21/21-5/20/21	10-016-58800	Utilities-Facil	\$99.14
	4/26/2021	28957-01-3 04/21/2	5736	4/26/2021	ADMIN 04/21/21-5/20/21	10-016-58800	Utilities-Facil	\$212.23
							Totals for SUDDENLINK:	\$491.29
SYNDAVER LABS, INC	4/23/2021	505058	108924	5/12/2021	ADULT CRIT TRAINER	10-009-52600	Books/Materials-Dept	\$1,336.00
							Totals for SYNDAVER LABS, INC:	\$1,336.00
TCDRS	4/15/2021	TCD041521	5701	4/15/2021	TCDRS TRANSMISSION MARCH 2021	10-000-21650	TCDRS Defined Benefit Plan-BS	\$217,582.02
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$203,283.84
							Totals for TCDRS:	\$420,865.86
TEXAS AIR FILTRATION INC.	4/1/2021	76454	108685	4/21/2021	AIR FILTERS - ADMIN & SS	10-016-55600	Maintenance & Repairs-Buildings	\$1,423.48
	4/1/2021	76292	108783	4/28/2021	AIR FILTERS	10-016-55600	Maintenance & Repairs-Buildings	\$411.48
							Totals for TEXAS AIR FILTRATION INC.:	\$1,834.96
TEXAS MUTUAL INSURANCE COMPANY	4/22/2021	1002648873	5723	4/22/2021	INITIAL PREMIUM, INSTALLMENT DOWN PYMT	10-025-59350	Worker's Compensation Insurance	\$127,755.87
							Totals for TEXAS MUTUAL INSURANCE COMPANY:	\$127,755.87
THE STRONG FIRM P.C.	4/9/2021	24316	108686	4/21/2021	LEGAL FEES 03/01/21-03/25/21	10-025-55500	Legal Fees-Human	\$864.89
							Totals for THE STRONG FIRM P.C.:	\$864.89
THE WOODLANDS FIRE DEPARTMENT	4/1/2021	2021-1011	108687	4/21/2021	BLS PROVIDER E-CARDS	10-009-52600	Books/Materials-Dept	\$240.00
							Totals for THE WOODLANDS FIRE DEPARTMENT:	\$240.00
THE WOODLANDS TOWNSHIP (23/24/29)	4/16/2021	MAY 2021-191	108688	4/21/2021	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
Totals for THE WOODLANDS TOWNSHIP (23/24/29):								\$3,000.00
THYSSENKRUPP ELEVATOR CORPORATION	4/1/2021	6000503185	4592	5/5/2021	ANNUAL ELEVATOR INSPECTIONS - ADMIN & SEF	10-016-55600	Maintenance & Repairs-Buildings	\$930.00
Totals for THYSSENKRUPP ELEVATOR CORPORATION:								\$930.00
TRIZETTO PROVIDER SOLUTIONS	4/1/2021	121Y042100	108689	4/21/2021	INTEGRATED ELIG/QUICK POSTED REMITS/ELECT	10-011-57100	Professional Fees-EMS B	\$1,652.36
Totals for TRIZETTO PROVIDER SOLUTIONS:								\$1,652.36
TROPHY HOUSE	4/6/2021	32513	108690	4/21/2021	SAVE PLAQUES/CERTIFICATE FRAMES	10-007-54450	Employee Recognition-EMS	\$601.50
	4/8/2021	32517	108690	4/21/2021	RETIREMENT PLAQUE - K. KIMMEY	10-025-54450	Employee Recognition-Human	\$80.00
Totals for TROPHY HOUSE:								\$681.50
TRUGREEN	4/1/2021	134727211	108594	4/14/2021	VEGETATION CONTROL - MAGNOLIA TOWER	10-004-55600	Maintenance & Repairs-Buildings	\$403.50
	4/1/2021	134727251	108594	4/14/2021	VEGETATION CONTROL - SPLENDORA TOWER	10-004-55600	Maintenance & Repairs-Buildings	\$299.78
	4/1/2021	134727228	108594	4/14/2021	VEGETATION CONTROL - THOMPSON RD TOWER	10-004-55600	Maintenance & Repairs-Buildings	\$299.74
	4/1/2021	134727245	108594	4/14/2021	VEGETATION CONTROL - SERVICE CENTER	10-004-55600	Maintenance & Repairs-Buildings	\$299.74
	4/1/2021	134776282	108594	4/14/2021	VEGETATION CONTROL - ROBINSON RD TOWER	10-004-55600	Maintenance & Repairs-Buildings	\$299.74
	4/1/2021	134727249	108594	4/14/2021	VEGETATION CONTROL - GRANGERLAND TOWER	10-004-55600	Maintenance & Repairs-Buildings	\$299.74
Totals for TRUGREEN:								\$1,902.24
TWR LIGHTING, INC	4/15/2021	0178782-IN	108785	4/28/2021	SURGE PROTECTIO BOX - GRANGERLAND TOWER	10-004-57225	Radio Repair - Parts-Radio	\$995.00
Totals for TWR LIGHTING, INC:								\$995.00
ULINE	4/7/2021	132239579	108691	4/21/2021	UTILITY CARTS - RADIO & FACILITIES	10-016-57725	Shop Supplies-Facil	\$461.23
						10-004-57725	Shop Supplies-Radio	\$258.00
	4/8/2021	132297596	108691	4/21/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$465.28
Totals for ULINE:								\$1,184.51
VALIC COLLECTIONS	4/2/2021	VAL040221	5653	4/2/2021	EMPLOYEE CONTRIBUTIONS FOR 04/02/21	10-000-21600	Employee Deferred Comp.-BS	\$10,043.62
	4/16/2021	VAL041521	5702	4/16/2021	EMPLOYEE CONTRIBUTIONS FOR 04/15/21	10-000-21600	Employee Deferred Comp.-BS	\$24,933.82
Totals for VALIC COLLECTIONS:								\$34,977.44
VERIZON WIRELESS (POB 660108)	4/9/2021	9877283501	108597	4/14/2021	ACCOUNT # 920161350-00001 MAR 10 - APR 09	10-001-58200	Telephones-Cellular-Admin	\$302.88
						10-002-58200	Telephones-Cellular-HCAP	\$161.04
						10-004-58200	Telephones-Cellular-Radio	\$317.54
						10-005-58200	Telephones-Cellular-Accou	\$40.26
						10-006-58200	Telephones-Cellular-Alarm	\$239.29
						10-007-58200	Telephones-Cellular-EMS	\$998.70
						10-008-58200	Telephones-Cellular-Suppl	\$201.30
						10-009-58200	Telephones-Cellular-Dept	\$120.78
						10-010-58200	Telephones-Cellular-Fleet	\$80.52

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-011-58200	Telephones-Cellular-EMS B	\$78.25
						10-015-58200	Telephones-Cellular-Infor	\$33,754.36
						10-016-58200	Telephones-Cellular-Facil	\$313.00
						10-025-58200	Telephones-Cellular-Human	\$80.52
						10-039-58200	Telephones-Cellular-Commu	\$203.58
						10-045-58200	Telephones-Cellular-EMS Q	\$158.77
						Totals for VERIZON WIRELESS (POB 660108):		\$37,050.79
VFIS OF TEXAS / REGNIER & ASSOCIATES	4/16/2021	86185	4516	4/21/2021	RENEWAL/AUTO VFNU-CM-0002796; CPKG VFNU-1	10-001-54900	Insurance-Admin	\$136,516.00
						Totals for VFIS OF TEXAS / REGNIER & ASSOCIATES:		\$136,516.00
WASTE MANAGEMENT OF TEXAS	4/14/2021	5715639-1792-1	5738	4/1/2021	STATION 43 04/01/21-04/31/21	10-016-58800	Utilities-Facil	\$0.92
	4/14/2021	5715015-1792-4	5738	4/1/2021	STATION 10 04/01/21-04/30/21	10-016-58800	Utilities-Facil	\$13.70
	4/1/2021	5711160-1792-2B	5738	4/1/2021	STATION 10 03/01/21-03/31/21	10-016-58800	Utilities-Facil	\$1,028.47
	4/1/2021	5712468-1792-8B	5738	4/1/2021	STATION 14 03/01/21-03/31/21	10-016-58800	Utilities-Facil	\$43.96
	4/1/2021	5711792-1792-2B	5738	4/1/2021	STATION 43 03/01/21-03/31/21	10-016-58800	Utilities-Facil	\$69.35
						Totals for WASTE MANAGEMENT OF TEXAS:		\$1,156.40
WAYTEK, INC.	4/19/2021	3143285	108862	5/5/2021	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$450.42
						Totals for WAYTEK, INC.:		\$450.42
WESTWOOD N. WATER SUPPLY	4/28/2021	1885 04/28/21	108863	5/5/2021	STATION 27 03/22/21-04/21/21 ACCT #1885 - 2" FIREI	10-016-58800	Utilities-Facil	\$186.10
	4/28/2021	1520 04/28/21	108863	5/5/2021	STATION 27 03/22/21-04/21/21 - 1" COMM METER	10-016-58800	Utilities-Facil	\$82.67
						Totals for WESTWOOD N. WATER SUPPLY:		\$268.77
WEX HEALTH, INC.	4/1/2021	FSA 03.31.21	5659	4/1/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$134.80
	4/2/2021	FSA 04.01.21	5668	4/2/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$91.89
	4/5/2021	FSA 04.02.21	5669	4/5/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$229.65
	4/6/2021	FSA 04.03.21	5670	4/6/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$915.41
	4/6/2021	FSA 04.04.21	5671	4/6/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$223.20
	4/7/2021	FSA 04.06.21	5672	4/7/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$0.66
	4/6/2021	FSA 04.05.21	5673	4/6/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$10.00
	4/5/2021	HSA 04.02.21	5674	4/5/2021	HSA PLAN FUNDING 04/02/21	10-000-21595	P/R-Health Savings-BS-BS	\$11,877.23
	4/8/2021	FSA 04.07.21	5675	4/8/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$124.55
	4/9/2021	FSA 04.08.21	5676	4/9/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$340.20
	4/12/2021	FSA 04.09.21	5677	4/12/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$282.76
	4/13/2021	FSA 04.10.21	5678	4/13/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,001.46
	4/13/2021	FSA 04.11.21	5679	4/13/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$115.00
	4/13/2021	FSA 04.12.21	5703	4/13/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$13.68
	4/14/2021	FSA 04.13.21	5704	4/14/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$44.00
	4/15/2021	FSA 04.14.21	5705	4/15/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$50.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	4/19/2021	HSA 04.16.21	5706	4/19/2021	HSA PLAN FUNDING 04/16/21	10-000-21595	P/R-Health Savings-BS-BS	\$8,326.82
						10-025-51700	Health & Dental-Human	\$687.50
	4/19/2021	FSA 04.16.21	5707	4/19/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$561.31
	4/20/2021	FSA 04.19.21	5708	4/20/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$45.00
	4/21/2021	FSA 04.20.21	5724	4/21/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$10.00
	4/20/2021	FSA 04.17.21	5725	4/20/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$131.57
	4/22/2021	FSA 04.21.21	5726	4/22/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$147.38
	4/26/2021	FSA 04.23.21	5727	4/26/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$20.23
	4/23/2021	FSA 04.22.21	5728	4/23/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$210.91
	4/26/2021	0001323744-IN	5729	4/26/2021	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$610.80
	4/27/2021	FSA 04.24.21	5739	4/27/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$115.00
	4/27/2021	FSA 04.25.21	5740	4/27/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,047.06
	4/27/2021	FSA 04.26.21	5741	4/27/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$35.00
	4/29/2021	FSA 04.28.21	5742	4/29/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$58.87
	4/30/2021	FSA 04.29.21	5743	4/30/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$234.00
							<b>Totals for WEX HEALTH, INC.:</b>	<b>\$27,695.94</b>
WHITENER ENTERPRISES, INC.	4/23/2021	118379	4620	5/12/2021	OIL & LUBRICANTS/SHOP SUPPLIES	10-010-54550	Fluids & Additives - Auto-Fleet	\$908.22
						10-010-56400	Oil & Lubricants-Fleet	\$972.40
						10-010-57725	Shop Supplies-Fleet	\$289.50
							<b>Totals for WHITENER ENTERPRISES, INC.:</b>	<b>\$2,170.12</b>
WIESNER, INC.	4/13/2021	641646	4558	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$62.88
	4/12/2021	641458	4558	4/28/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$233.52
	4/19/2021	641748	4593	5/5/2021	VEHICLE PARTS/FLUIDS & ADDITIVES	10-010-59050	Vehicle-Parts-Fleet	\$1,175.32
						10-010-54550	Fluids & Additives - Auto-Fleet	\$365.76
	4/22/2021	641745	4593	5/5/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,156.05
	4/28/2021	642864	4621	5/12/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$233.52
							<b>Totals for WIESNER, INC.:</b>	<b>\$3,227.05</b>
WILKINS LINEN & DUST CONTROL SERVICE	4/1/2021	264712	4430	4/7/2021	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Flee	\$67.98
	4/15/2021	266288	4559	4/28/2021	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Flee	\$68.54
							<b>Totals for WILKINS LINEN &amp; DUST CONTROL SERVICE:</b>	<b>\$136.52</b>
WILLIAMS SCOTSMAN	4/5/2021	8648347	108602	4/14/2021	TEMPORARY TRAILER RENTAL - STATION 33	10-016-53600	Damages/Insurance Claims	\$2,298.43
							<b>Totals for WILLIAMS SCOTSMAN:</b>	<b>\$2,298.43</b>
WOODFOREST NATIONAL BANK (7889)	4/15/2021	04/15 6937709	5744	4/15/2021	CAPITAL/LEASE #7709 STATION 43	10-040-52725	Capital Lease Expense-Build	\$17,588.18
						10-040-55025	Interest Expense-Build	\$102.09
							<b>Totals for WOODFOREST NATIONAL BANK (7889):</b>	<b>\$17,690.27</b>

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 05/25/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
WOODLAND OAKS UTILITY CO	4/7/2021	1055082501 03/25/2	5680	4/7/2021	STATION 27 02/20/21-03/16/21	10-016-58800	Utilities-Facil	\$115.86
							Totals for WOODLAND OAKS UTILITY CO:	\$115.86
WOODLANDS FUNCTIONAL FAMILY MEDICIN	4/14/2021	W00071020 \$205.2	108694	4/21/2021	COVID 19 TESTING/REPLACES CK 105723	10-007-57100	Professional Fees-EMS	\$205.24
							Totals for WOODLANDS FUNCTIONAL FAMILY MEDICINE PLLC (vedasmedspa):	\$205.24
WURTH USA, INC.	4/1/2021	96908001A	4560	4/28/2021	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$151.56
							Totals for WURTH USA, INC.:	\$151.56
ZEP SALES & SERVICE	4/1/2021	9005939888	108696	4/21/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$914.90
							Totals for ZEP SALES & SERVICE:	\$914.90
ZIXCORP SYSTEMS, INC.	4/9/2021	INV233483	4561	4/28/2021	ZIX ENCRYPT PLUS - VIRTUAL	10-015-52700	Business Licenses-Infor	\$10,944.00
							Totals for ZIXCORP SYSTEMS, INC.:	\$10,944.00
ZOHO CORPORATION	4/8/2021	2294088	4562	4/28/2021	MANAGEENGINE SUBSCRIPTION FEE	10-015-53050	Computer Software-Infor	\$467.00
							Totals for ZOHO CORPORATION:	\$467.00
ZOLL DATA SYSTEMS	4/1/2021	CM02/01/19			CREDIT BALANCE	10-015-57100	Professional Fees-Infor	(\$547.89)
	4/1/2021	INV00078967	108603	4/14/2021	HOSTED BILLING PRO - 3 YEAR (04/01/20-04/30/21)	10-011-57100	Professional Fees-EMS B	\$8,384.37
	4/1/2021	INV00078572	108864	5/5/2021	A/R CONSULTING	10-015-57100	Professional Fees-Infor	\$4,500.00
							Totals for ZOLL DATA SYSTEMS:	\$12,336.48
ZOLL MEDICAL CORPORATION	4/2/2021	3261033	4514	4/21/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$1,888.00
	4/9/2021	3265442	4563	4/28/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$1,488.00
	4/13/2021	3266953	4563	4/28/2021	X-SERIES REPAIR/LABOR	10-008-57650	Repair-Equipment-Suppl	\$455.60
	4/22/2021	3273832	4594	5/5/2021	MEDICAL EQUIPMWNT	10-008-54200	Durable Medical Equipment-Suppl	\$1,416.00
							Totals for ZOLL MEDICAL CORPORATION:	\$5,247.60

## CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Payment No	Payment Date	Invoice Description	Account No.	Account Description	Amount
84 LUMBER COMPANY LP	4/22/2021	1933-483043	108827	5/5/2021	STATION 15 ADA RAMP AND BACK STAIR	10-040-52753	Capital Purchase - Building/	\$4,094.79
					Totals for 84 LUMBER COMPANY LP:			\$4,094.79
ALLEN'S SAFE AND LOCK	4/26/2021	56768	4607	5/12/2021	INSTALL DOOR	10-040-52753	Capital Purchase - Building/	\$342.50
					Totals for ALLEN'S SAFE AND LOCK:			\$342.50
AMERITEX FIRE PROTECTION	4/1/2021	2009	4443	4/14/2021	STATION 15 MONITORED FIRE ALARM SY	10-040-52752	Capital Purchases - CIP-Buil	\$8,725.00
					Totals for AMERITEX FIRE PROTECTION:			\$8,725.00
BANDA, JOSE M dba MAR-BAN C	4/14/2021	242687	108560	4/14/2021	CONCRETE WORK LABOR & MATERIAL	10-040-52753	Capital Purchase - Building/	\$13,593.00
					Totals for BANDA, JOSE M dba MAR-BAN CONCRETE CONTRACTORS:			\$13,593.00
COBURN SUPPLY COMPANY, IN	4/6/2021	504297888	4484	4/21/2021	PVC PIPE AND MATERIALS	10-040-52753	Capital Purchase - Building/	\$317.67
	4/1/2021	504276667	4447	4/14/2021	PVC PIPE AND MATERIALS	10-040-52753	Capital Purchase - Building/	\$893.94
	4/12/2021	504317830	4534	4/28/2021	SUPPLIES FOR STATION 15 DRAIN LINES	10-040-52753	Capital Purchase - Building/	\$871.74
					Totals for COBURN SUPPLY COMPANY, INC.:			\$2,083.35
CONRAD KROLL JR dba ALWAY	4/21/2021	855	4535	4/28/2021	RELOCATE DRAIN & WATER LINE/PLUMB	10-040-52753	Capital Purchase - Building/	\$2,864.00
					Totals for CONRAD KROLL JR dba ALWAYS BEST PLUMBING:			\$2,864.00
DAVID MESSECAR dba MESSEC.	4/26/2021	4232021-MCH	108842	5/5/2021	20 TONS BULLROCK	10-040-52753	Capital Purchase - Building/	\$800.00
					Totals for DAVID MESSECAR dba MESSECAR'S TRUCKING:			\$800.00
HOUSTON TRUCKING, LLC	4/5/2021	040521	108489	4/7/2021	DRIVEWAY PAVING & GRADING	10-040-52752	Capital Purchases - CIP-Buil	\$4,345.00
					Totals for HOUSTON TRUCKING, LLC:			\$4,345.00
LOWE'S ELECTRICAL SERVICE,	4/1/2021	983	108577	4/14/2021	ELECTRICAL & LIGHTING	10-040-52753	Capital Purchase - Building/	\$3,924.47
	4/1/2021	982	108577	4/14/2021	ELECTRICAL & LIGHTING	10-040-52753	Capital Purchase - Building/	\$7,456.68
					Totals for LOWE'S ELECTRICAL SERVICE, INC.:			\$11,381.15
RAY MART, INC.dba TRI-SUPPLY	4/9/2021	ON01343488-00	108774	4/28/2021	ATTIC STAIRS - STATIO 15	10-040-52752	Capital Purchases - CIP-Buil	\$379.99
	4/1/2021	ON01329803-00	108774	4/28/2021	TOILETS AND CEILING FANS - STATION 15	10-040-52752	Capital Purchases - CIP-Buil	\$965.97
					Totals for RAY MART, INC.dba TRI-SUPPLY CO:			\$1,345.96
SBS/ARCHITECTURAL BUILDIN	4/30/2021	768261	108858	5/5/2021	DOOR CLOSER HARDWARE	10-040-52753	Capital Purchase - Building/	\$660.00
					Totals for SBS/ARCHITECTURAL BUILDING SUPPLY, LLC dba DOOR PRO SYSTEMS:			\$660.00
SEAMLESS GUTTERS BY MILES	4/1/2021	3-31	4459	4/14/2021	GUTTERS - STATION 15	10-040-52752	Capital Purchases - CIP-Buil	\$2,080.00
					Totals for SEAMLESS GUTTERS BY MILES LLC:			\$2,080.00
SOUTHERN CARE SWEEPING A	4/20/2021	822806	108781	4/28/2021	PARKING LOT STRIPING - STATION 15	10-040-52752	Capital Purchases - CIP-Buil	\$1,875.00
					Totals for SOUTHERN CARE SWEEPING AND PAVING COMPANY:			\$1,875.00
UNITED RENTALS	4/1/2021	191756954-001	108596	4/14/2021	MINI EXCAVATOR RENTAL - STATION 15	10-040-52752	Capital Purchases - CIP-Buil	\$1,647.32
					Totals for UNITED RENTALS:			\$1,647.32

## Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$4,334.75
10-000-14305	A/R Employee-BS	\$2,515.73
10-000-14900	Prepaid Expenses-BS	\$35,341.41
10-000-21585	P/R-Flexible Spending-BS-BS	\$6,193.59
10-000-21590	P/R-Premium Cancer/Accident-BS	\$7,487.96
10-000-21595	P/R-Health Savings-BS-BS	\$20,204.05
10-000-21600	Employee Deferred Comp.-BS	\$34,977.44
10-000-21650	TCDRS Defined Benefit Plan-BS	\$420,865.86
10-001-53050	Computer Software-Admin	\$9.99
10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$240.00
10-001-54100	Dues/Subscriptions-Admin	\$441.99
10-001-54900	Insurance-Admin	\$136,516.00
10-001-55500	Legal Fees-Admin	\$4,178.50
10-001-56100	Meeting Expenses-Admin	\$394.39
10-001-58200	Telephones-Cellular-Admin	\$302.88
10-001-58500	Training/Related Expenses-CE-Admin	\$480.00
10-002-52700	Business Licenses-HCAP	\$469.24
10-002-54100	Dues/Subscriptions-HCAP	\$225.00
10-002-54200	Durable Medical Equipment-HCAP	\$1,138.00
10-002-55700	Management Fees-HCAP	\$5,951.50
10-002-57100	Professional Fees-HCAP	\$348.00
10-002-58200	Telephones-Cellular-HCAP	\$161.04
10-004-52725	Capital Lease Expense-Radio	\$686.21
10-004-53050	Computer Software-Radio	\$309.86
10-004-55025	Interest Expense-Radio	\$111.71
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$1,902.24
10-004-55650	Maintenance- Equipment-Radio	\$5,236.99
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$300.00
10-004-57225	Radio Repair - Parts-Radio	\$995.00
10-004-57725	Shop Supplies-Radio	\$258.00
10-004-58200	Telephones-Cellular-Radio	\$599.38
10-004-58310	Telephones-Service-Radio	\$238.71
10-004-58800	Utilities-Radio	\$4,437.11
10-005-53150	Conferences - Fees, Travel, & Meals-Accou	\$425.00
10-005-54100	Dues/Subscriptions-Accou	\$219.00
10-005-54450	Employee Recognition-Accou	\$450.00
10-005-58200	Telephones-Cellular-Accou	\$40.26
10-006-52600	Books/Materials-Alarm	\$100.13
10-006-52700	Business Licenses-Alarm	\$1,776.00
10-006-53100	Computer Supplies/Non-Cap.-Alarm	\$277.80
10-006-54450	Employee Recognition-Alarm	\$1,950.00
10-006-58200	Telephones-Cellular-Alarm	\$239.29
10-006-58500	Training/Related Expenses-CE-Alarm	\$359.00
10-007-54100	Dues/Subscriptions-EMS	\$450.00
10-007-54450	Employee Recognition-EMS	\$601.50
10-007-56100	Meeting Expenses-EMS	\$79.07
10-007-57100	Professional Fees-EMS	\$205.24
10-007-57800	Special Events Supplies-EMS	\$207.62
10-007-58200	Telephones-Cellular-EMS	\$998.70
10-007-58500	Training/Related Expenses-CE-EMS	\$90.00
10-007-58600	Travel Expenses-EMS	\$947.94

## Account Summary

Account Number	Description	Net Amount
10-007-58700	Uniforms-EMS	\$47,496.19
10-008-52500	Bio-Waste Removal-Suppl	\$2,445.08
10-008-52725	Capital Lease Expense-Mater	\$477.22
10-008-53800	Disposable Linen-Suppl	\$2,878.67
10-008-53900	Disposable Medical Supplies-Suppl	\$47,212.98
10-008-54200	Durable Medical Equipment-Suppl	\$8,172.95
10-008-55025	Interest Expense-Mater	\$86.42
10-008-55650	Maintenance- Equipment-Suppl	\$90.50
10-008-56300	Office Supplies-Suppl	\$1,468.12
10-008-56600	Oxygen & Gases-Suppl	\$2,562.95
10-008-56900	Postage-Suppl	\$1,662.60
10-008-57650	Repair-Equipment-Suppl	\$455.60
10-008-57750	Small Equipment & Furniture-Suppl	\$68.94
10-008-57900	Station Supplies-Suppl	\$5,934.56
10-008-58200	Telephones-Cellular-Suppl	\$201.30
10-008-58700	Uniforms-Suppl	\$69.95
10-009-52600	Books/Materials-Dept	\$1,581.34
10-009-52700	Business Licenses-Dept	\$354.00
10-009-53050	Computer Software-Dept	\$951.00
10-009-53550	Customer Relations-Dept	\$5,576.32
10-009-54000	Drug Supplies-Dept	\$20,082.48
10-009-54100	Dues/Subscriptions-Dept	\$146.14
10-009-56100	Meeting Expenses-Dept	\$851.94
10-009-56300	Office Supplies-Dept	\$26.34
10-009-57000	Printing Services-Dept	\$98.97
10-009-57100	Professional Fees-Dept	\$15,005.00
10-009-58200	Telephones-Cellular-Dept	\$120.78
10-009-58500	Training/Related Expenses-CE-Dept	\$6,829.59
10-010-54550	Fluids & Additives - Auto-Fleet	\$3,132.05
10-010-54700	Fuel - Auto-Fleet	\$46,595.14
10-010-54800	Hazardous Waste Removal-Fleet	\$83.00
10-010-55100	Laundry Service & Purchase-Fleet	\$136.52
10-010-56200	Mileage Reimbursements-Fleet	\$60.16
10-010-56400	Oil & Lubricants-Fleet	\$2,061.34
10-010-57700	Shop Tools-Fleet	\$199.00
10-010-57725	Shop Supplies-Fleet	\$908.64
10-010-57750	Small Equipment & Furniture-Fleet	\$6,818.40
10-010-58200	Telephones-Cellular-Fleet	\$80.52
10-010-58900	Vehicle-Batteries-Fleet	\$10,162.80
10-010-59000	Vehicle-Outside Services-Fleet	\$1,673.30
10-010-59050	Vehicle-Parts-Fleet	\$64,771.65
10-010-59100	Vehicle-Registration-Fleet	\$242.00
10-010-59150	Vehicle-Tires-Fleet	\$13,579.63
10-010-59200	Vehicle-Towing-Fleet	\$264.50
10-011-57100	Professional Fees-EMS B	\$20,144.45
10-011-57750	Small Equipment & Furniture-EMS B	\$360.08
10-011-58200	Telephones-Cellular-EMS B	\$78.25
10-015-52700	Business Licenses-Infor	\$10,944.00
10-015-53050	Computer Software-Infor	\$53,786.70
10-015-53075	Computer Software - MDC First Responder-Infor	\$2,000.08
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$182.33

## Account Summary

Account Number	Description	Net Amount
10-015-55400	Leases/Contracts-Infor	\$4,228.70
10-015-57100	Professional Fees-Infor	\$110,778.84
10-015-57650	Repair-Equipment-Infor	\$1,642.56
10-015-57750	Small Equipment & Furniture-Infor	\$10,457.05
10-015-58200	Telephones-Cellular-Infor	\$33,754.36
10-015-58310	Telephones-Service-Infor	\$15,526.33
10-016-52725	Capital Lease Expense-Facil	\$1,025.77
10-016-53330	Contractual Obligations- Other-Facil	\$1,765.01
10-016-53600	Damages/Insurance Claims	\$2,298.43
10-016-55025	Interest Expense-Facil	\$243.20
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$44,471.83
10-016-55650	Maintenance- Equipment-Facil	\$600.00
10-016-57500	Rent-Facil	\$900.00
10-016-57700	Shop Tools-Facil	\$1,215.91
10-016-57725	Shop Supplies-Facil	\$786.18
10-016-57750	Small Equipment & Furniture-Facil	\$18,813.09
10-016-58200	Telephones-Cellular-Facil	\$313.00
10-016-58800	Utilities-Facil	\$31,921.86
10-025-51700	Health & Dental-Human	\$32,350.38
10-025-51710	Health Insurance Claims-Human	\$417,647.09
10-025-51720	Health Insurance Admin Fees-Human	\$71,201.64
10-025-54350	Employee Health\Wellness-Human	\$616.34
10-025-54450	Employee Recognition-Human	\$117.84
10-025-55500	Legal Fees-Human	\$1,132.39
10-025-57100	Professional Fees-Human	\$2,767.21
10-025-57300	Recruit/Investigate-Human	\$4,302.88
10-025-58200	Telephones-Cellular-Human	\$80.52
10-025-58550	Tuition Reimbursement-Human	\$8,494.71
10-025-59350	Worker's Compensation Insurance-Human	\$127,755.87
10-026-56500	Other Services-Recor	\$289.62
10-026-57100	Professional Fees-Recor	\$122.50
10-026-58500	Training/Related Expenses-CE-Recor	\$1,498.50
10-039-58200	Telephones-Cellular-Commu	\$203.58
10-040-52725	Capital Lease Expense-Build	\$17,588.18
10-040-52752	Capital Purchases - CIP-Build	\$20,018.28
10-040-52753	Capital Purchase - Building/Improvements-Build	\$35,818.79
10-040-55025	Interest Expense-Build	\$102.09
10-045-58200	Telephones-Cellular-EMS Q	\$158.77
<b>TOTAL</b>		<b>\$2,141,450.85</b>

[illegible]

**JP Morgan Chase Bank**  
**April 2021 Credit Card Transactions**

Vendor	Invoice Date	Description	Amount
LOWES #00232*	03/26/2021	PEX PLUMBING SUPPLIES TO REPAIR STATION 45	\$ 183.34
LOWES #00232*	03/25/2021	STATION 15	\$ 15.24
LOWES #00232*	03/22/2021	SHOP TOOLS	\$ 43.46
LOWES #00232*	03/22/2021	STATION 15 SUPPLIES	\$ 143.05
LOWES #00232*	03/22/2021	STATION 15 SUPPLIES	\$ 159.00
LOWES #00232*	03/19/2021	STATION 41 TRIM	\$ 211.62
LOWES #00232*	03/16/2021	STATION 15 GUTTER DRAIN	\$ 148.14
LOWES #00232*	03/15/2021	ELECTRICAL SUPPLIES	\$ 253.58
LOWES #00232*	03/10/2021	STATION 14 WATER LEAK REPAIR	\$ 39.51
LOWES #00232*	03/19/2021	SUPPLIES FOR STATION 15	\$ 169.42
LOWES #00232*	03/19/2021	PAINTING SUPPLIES FOR STATION 15	\$ 146.94
LOWES #00232*	03/08/2021	SUPPLIES FOR STATION 15 GARAGE	\$ 54.96
LOWES #00232*	03/08/2021	GUTTERS FOR STATION 15	\$ 47.52
LOWES #01052*	03/24/2021	STATION 41 REPAIR	\$ 23.36
LOWES #01052*	03/23/2021	STATION 41 WATER HEATER PAN	\$ 35.40
LOWES #01052*	03/11/2021	STATION 41 DRYWALL REPAIR	\$ 30.02
MAMA JUANITAS MEXICAN	03/10/2021	FRO MEET AND GREET NEEDHAM FD	\$ 62.39
MONTGOMERY VEHREG	03/31/2021	REGISTRATION OF SHOPS 20,21,50,611,613 AND 334.	\$ 46.50
MONTGOMERY VEHREG	03/08/2021	REGISTRATION OF SHOPS 600,604,620,631,10,42,43 AND	\$ 63.00
MOORE SUPPLY COMPANY	03/10/2021	TAX RETURN	\$ (43.40)
MUNICIPAL ONLINE PAYME	04/05/2021	STATION 10 02/24/21-03/25/21 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	04/05/2021	STATION 15 02/24/21-03/25/21 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	04/02/2021	ADMIN 02/19/21-03/16/21 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	03/23/2021	STATION 27 02/04/21-03/01/21 FEE	\$ 1.25
MUNICIPAL ONLINE PAYME	03/08/2021	ADMIN 02/19/21-03/16/21 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	03/08/2021	STATION 10 02/24/21-03/25/21 FEE	\$ 0.85
MURPHY6916ATWALMART	03/08/2021	FUEL FOR GENERATOR ON M801/S26 (CAN).	\$ 24.08
NATIONAL EMS MANAGEMEN	04/02/2021	NEMSMA ANNUAL GROUP MEMBERSHIP	\$ 450.00
NCTCOG RTC TRAINING	04/02/2021	RANDY JOHNSON REGISTRATION	\$ 240.00
NNA SERVICES LLC	03/10/2021	PO#60146 NOTARY RENEWALS HCAP VERONICA DELACE	\$ 147.41
NNA SERVICES LLC	03/10/2021	PO#60146 NOTARY RENEWALS HCAP VALARIE CASTILLC	\$ 147.41
NNA SERVICES LLC	03/10/2021	PO#60146 NOTARY RENEWALS HCAP LUIS VAZQUEZ	\$ 174.42
NORTHERN TOOL & EQUIP	04/05/2021	SHOP TOOLS	\$ 99.96
ORBIT	03/09/2021	FUEL FOR SHOP 67 (GAS CAN).	\$ 14.07
PAYPAL *LMC	04/02/2021	LEADERSHIP MONTGOMERY COUNTY MEMBERSHIP	\$ 100.00
QUALITY INSUL ROOFING	03/17/2021	INSULATION FOR STATION 15 GARAGE	\$ 175.00
QUALITY INSUL ROOFING	03/09/2021	INSULATION FOR STATION 15	\$ 1,830.00
REV.COM	03/25/2021	TRANSCRIPTION	\$ 93.75
REV.COM	03/11/2021	TRANSCRIPTION	\$ 33.75
REV.COM	03/11/2021	TRANSCRIPTION	\$ (33.75)
SALTGRASS WOODLANDS	03/09/2021	COORDINATING CARE BETWEEN WOODLANDS FD - MCH	\$ 262.88
SAMSClub.COM	04/02/2021	PO#60399 STATION SUPPLIES	\$ 825.42
SHERWIN WILLIAMS 70709	03/19/2021	STATION 15 PAINT	\$ 244.80
SHERWIN WILLIAMS 72701	03/31/2021	PAINT SUPPLIES	\$ 24.81
SHERWIN WILLIAMS 72701	03/29/2021	STATION 15 PAINT	\$ 115.45
SHERWIN WILLIAMS 72701	03/18/2021	STATION 15 FLOOR COVERING	\$ 130.13
SHERWIN WILLIAMS 72701	03/12/2021	STATION 15 AND 41 PAINT	\$ 367.20
SHERWIN WILLIAMS 72701	03/09/2021	STATION 41 PAINT	\$ 103.16
SOCIETYFORHUMANRESOURC	03/12/2021	PO#60171 SHRM MEMBERSHIP JENNIFER MCGEE	\$ 219.00
SOUNDCLOUD INC	03/09/2021	PO#60479 PRO UNLIMITED SUBSCRIPTION FOR PODCAS	\$ 146.14
SP * ANKER US	04/01/2021	PO#60135 REFUND FOR TAX CREDIT	\$ (76.53)
SP * ANKER US	03/10/2021	PO#60135 POWER PORT III FOR I.T. CONTACTED VENDOI	\$ 1,004.21
SP * THEVESTGUY.COM	03/11/2021	PO#60170 NAME TAG FOR SAFETY VEST	\$ 16.99
TARGET.COM *	03/09/2021	PO#60116 EMPLOYEE APPRECIATION ACCOUNTING JES	\$ 75.00
TARGET.COM *	03/09/2021	PO#60116 EMPLOYEE APPRECIATION ACCOUNTING JES	\$ 75.00
TARGET.COM *	03/09/2021	PO#60116 EMPLOYEE APPRECIATION ACCOUNTING JES	\$ 75.00
TCDRS ANNUAL	04/02/2021	JENNIFER MCGEE REGISTRATION	\$ 125.00
TEXAS MUNICIPAL LEAGUE	03/25/2021	SHANNON WOLEBEN REGISTRATION	\$ 300.00
THE HOME DEPOT #0508	03/19/2021	SHOP TOOLS	\$ 110.61
THE HOME DEPOT #0508	03/19/2021	STATION 41 PLUMBING REPAIR	\$ 46.17
THE HOME DEPOT #0508	03/18/2021	PEX TOOLS	\$ 29.94
THE HOME DEPOT #0508	03/17/2021	STATION 15 GUTTER DRAIN PIPE	\$ 147.82
THE HOME DEPOT #0508	03/11/2021	PERSONAL PROTECTION EQUIPMENT	\$ 25.95
THE HOME DEPOT #0508	03/08/2021	STATION 41 WATER DAMAGE REPAIR	\$ 70.26
THE HOME DEPOT #6512	03/12/2021	STATION 41, SHEETROCK REPAIR FROM FREEZE	\$ 79.80
THE HOME DEPOT 508	03/29/2021	STATION 15 TRIM	\$ 89.22
THE HOME DEPOT 508	03/18/2021	PEX SUPPLIES FOR STATION 45 PLUMBING REPAIRS	\$ 211.86
THE HOME DEPOT 508	03/08/2021	STATION 41 SHEET ROCK REPAIR FROM BROKEN WATE	\$ 224.86
THE HOME DEPOT 6819	03/24/2021	FLOORING SUPPLIES STATION 41 FROM WATER DAMAGI	\$ 252.42
TRANSCRIPTIONPUPPY	03/15/2021	TRANSCRIPTION	\$ 28.75
TST* LA COCINA DE ROBE	03/09/2021	FRO MEET AND GREET TIMBERLAKES FD	\$ 41.69
TST* UNCLE BOB S BBQ	03/08/2021	FOOD FOR THOSE WORKING THE BENTWATER VACCINE	\$ 186.52
TX.GOV*SERVICEFEE-DIR	03/30/2021	REGISTRATION OF SHOPS 20,21,50,611,613 AND 334.	\$ 12.00
TX.GOV*SERVICEFEE-DIR	03/08/2021	REGISTRATION OF SHOPS 600,604,620,631,10,42,43 AND	\$ 16.00
UNIVERSAL NAT GAS PYMT	03/19/2021	STATION 27 02/04/21-03/01/21	\$ 136.62

**JP Morgan Chase Bank**  
**April 2021 Credit Card Transactions**

Vendor	Invoice Date	Description	Amount
UNT COMMERCE MANAGER	03/31/2021		\$ 240.00
UNT COMMERCE MANAGER	03/31/2021	PFIA TRAINING	\$ 240.00
UPS*000000A690R4101	03/16/2021	SHIPPING CHARGES INV 0000A690R4101	\$ 373.60
USPS PO BOXES ONLINE	03/29/2021	PO#60523 HCAP PO BOX RENEWAL	\$ 284.00
WPY*MORGAN MOFFITT	03/30/2021	TELECOMMUNICATOR WEEK GIFT - LUJU ARTISANRY TE	\$ 1,950.00
<b>TOTAL</b>			<b><u>\$ 46,162.26</u></b>

**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Patient Refunds - One Time Checks (04/01/2021 - 04/30/2021)**

Payment Number	Payment Type	Invoice Date	Invoice number	Vendor Name	Invoice Amount	Cleared?	Post Date
108558	Computer Check	4/13/21	21-6513	AMERIGROUP (POB 933657)	\$326.66	TRUE	4/14/21
108483	Computer Check	4/5/21	21-2879	CIGNA (POB 188012)	\$107.71	TRUE	4/7/21
108566	Computer Check	4/13/21	21-4094	CIGNA HEALTHSPRING (POB 981804)	\$402.66	FALSE	4/14/21
108758	Computer Check	4/26/21	21-7257	HUMANA HEALTH CARE PLANS (POB 931655)	\$606.43	TRUE	4/28/21
108757	Computer Check	4/26/21	20-65723	HUMANA HEALTH CARE PLANS (POB 931655)	\$599.78	TRUE	4/28/21
108573	Computer Check	4/13/21	21-2276	PATIENT REFUND	\$95.50	TRUE	4/14/21
108768	Computer Check	4/26/21	21-1760	NOVITAS SOLUTIONS (POB 3106)	\$215.10	FALSE	4/28/21
108588	Computer Check	4/13/21	20-67199	NOVITAS SOLUTIONS (POB 3106)	\$437.15	TRUE	4/14/21
108587	Computer Check	4/13/21	20-62724	NOVITAS SOLUTIONS (POB 3106)	\$409.72	TRUE	4/14/21
108586	Computer Check	4/13/21	20-50598	NOVITAS SOLUTIONS (POB 3106)	\$488.97	TRUE	4/14/21
108585	Computer Check	4/13/21	20-68196	NOVITAS SOLUTIONS (POB 3106)	\$445.07	TRUE	4/14/21
108595	Computer Check	4/13/21	20-68967	UNITED HEALTHCARE SERVOCES (30555)	\$100.00	FALSE	4/14/21
		4/13/21	20-68967	UNITED HEALTHCARE SERVOCES (30555)	\$100.00	FALSE	
<b>TOTAL</b>					<b><u>\$4,334.75</u></b>		

MCHD Surplus/Salvage  
May 2021

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1	1120389823		Onan 5.5 KW Generator	Salvage	End of life: 13211 hours
43	N/A	N/A	Evans Computer Monitor Mounting Arms	Salvage	Broken beyond repair
6	HL3900AD-MBK	N/A	KONCEPT Z-Bar Mini Dispatch Console LED Lights	Salvage	Broken beyond repair

# AGENDA ITEM # 21

Board Mtg.: 05/25/2021

## Montgomery County Hospital District

### Proceeds from Sale of Assets

10/01/2017 - 04/30/2021

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	2010 Dodge Ram 3500 - 201,234 miles	5/22/2018	8,660.00
Vehicles	2009 Ford F350 - 140,736 miles (trade-in)	7/3/2018	15,000.00
Vehicles	2012 Dodge Ram 3500 SLT - 203,110 miles	7/24/2018	8,305.00
Vehicles	2012 Dodge Ram 3500 ST - 194,983 miles	9/21/2018	8,150.00
Vehicles	2012 Dodge Ram 3500 SLT - 199,930 miles	12/18/2018	8,514.00
Vehicles	2012 Dodge Ram 3500 - 189,761 miles	12/18/2018	8,920.00
Vehicles	2008 Chevy Tahoe LS - 199,172 miles	3/12/2019	3,805.00
Vehicles	Frazer Box E-1597/X-819	5/28/2020	1,000.00
Vehicles	Frazer Box E-1755/X-802	6/2/2020	1,000.00
Vehicles	Frazer Box E-1075/X-794	6/2/2020	1,000.00
Vehicles	Frazer Box E-1076/X-491	6/2/2020	1,000.00
Vehicles	Frazer Box E-1706/X-836	6/2/2020	1,000.00
Vehicles	Frazer Box E-1074/X-416/X-828	6/2/2020	1,000.00
Vehicles	2012 Dodge Ram 3500 - 217,597 miles	6/3/2020	7,265.00
Vehicles	2002 Ford E250 Van Econoline - 210,919 miles	6/24/2020	2,020.00
Vehicles	2012 Dodge Ram 3500 - 209,981 miles	7/22/2020	7,195.00
Vehicles	2015 Dodge Ram 3500 - 215,076 miles	9/30/2020	11,470.00
Vehicles	2012 Dodge Ram 3500 - 212,065 miles	9/30/2020	9,970.00
Vehicles	2012 Dodge Ram 3500 - 213,159 miles	10/7/2020	9,045.00
Vehicles	2012 Dodge Ram 3500 - 208,436 miles	10/21/2020	10,265.00
Vehicles	2010 Dodge Ram 2500 - 199,754 miles	2/6/2021	9,460.00
Vehicles Total			<u>134,044.00</u>
Total Proceeds			<u><u>134,044.00</u></u>

**MINUTES OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., April 27, 2021 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

**1. Call to Order**

Meeting called to order at 4:00 p.m. by Bob Bagley

**2. Invocation**

Led by Chaplain Ethan Camden

**3. Pledge of Allegiance**

Led by Mr. Grice

**4. Roll Call**

**Present:**

Justin Chance  
Brent Thor  
Sandy Wagner  
Brad Spratt  
Chris Grice  
Bob Bagley

**Not Present:**

Georgette Whatley

**5. Public Comment**

There were no comments from the public.

**6. Special Recognition**

**HCA/Conroe Regional Crew Recognition for MCHD EMS and North Montgomery County Fire Department:**

**MCHD EMS** – Ashley Fillmore, Anthony Burkhardt, Alex Nelson and Jermie McDonald

**North Montgomery County Fire Department** – Eric Rodriguez, Albert Martinez, Chase Shafer, Michael Earp, Tanner McKee, James Simon and Bryron Velasquez.

**Medical Directors Award** – Mike Fischer, Jarret Kenning, Mike Joubanc, Travis Clay and Spencer Hall.

**NonField** – Ashley Peachee

**Field** – Sarah Jackson and Brandon White

7. **CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**

Mr. Randy Johnson, CEO presented a report to the board.

8. **Presentation of HR Turnover Report. (Mr. Chance, Chair – Personnel Committee)**

Mrs. Katelyn McDonald, Human Resources Generalist presented the HR Turnover report to the board.

9. **Presentation on the After Action review report of Winter Storm 2021. (Ms. Whatley, Chairperson – MCHD Board)**

Agenda item no. 9 tabled for a future meeting.

10. **Consider and act on recommendations to update the Communication Plan for CEO's communication to the Board of Directors. (Mr. Chance, Chair – Personnel Committee)**

Mr. Chance made a motion to consider and act on recommendations to update the Communication for CEO's communication to Board of Directors. Mr. Spratt offered a second and motion passed unanimously.

11. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**

Mr. James Campbell, EMS Chief presented the EMS report to the board.

12. **Announcement of 2021 EMS Advisory Committee. (Mr. Thor, Chair – EMS Committee)**

Mr. Thor announced the 2021 EMS Advisory Committee to the board.

Mr. Campbell announced the EMS Advisory Committee members as follows:

IC Kelcie Adams  
IC Patrick Raymon  
Att. Micheal Parker  
Att. Rex Morris  
Cpt. Micheal Fischer  
IC. Jason Jones  
IC Megan Jaskowiak  
IC Peter Ledet  
IC Scott Pelczar  
IC Amanda Scott  
Richard Jackson (CAD/Alarm)  
Madison Deats (Alarm)  
Att. Brady Walding  
IC Eric Berlehner  
IC Russell Carter

13. **Consider and act on Proclamation in support of National EMS Week, May 16, 2021 to May 22, 2021. (Mr. Thor, Chair – EMS Committee)**

Mr. Thor made a motion to consider and act on Proclamation of National EMS Week, May 16, 2021 to May 22, 2021. Mr. Spratt offered a second and motion passed unanimously.

**14. Consider and act on Priority Dispatch 3 year extension. (Mr. Thor, Chair – EMS Committee)**

Mr. Thor made a motion to consider and act on Priority Dispatch 3 year extension. Mr. Spratt offered a second and motion passed unanimously.

**15. Consider and act on approval to order eight (8) Dodge Ram 4500 cab chassis for ambulance remounts to occur in FY 2021-2022. (Mr. Thor, Chair – EMS Committee)**

Mr. Thor made a motion to consider and act on approval to order with (8) Dodge Ram 4500 cab chassis for ambulance remounts to occur in FY 2021-2022 not to exceed \$50,000 per truck. Mr. Spratt offered a second. After board discussion motion passed.

Mr. Bagley made an amendment to original motion for amount not to exceed \$55,000 per truck. Mr. Thor offered a second and motion passed unanimously.

**16. COO Report to include updates on facilities, radio system, materials management, staff activities, community paramedicine, and IT.**

Mrs. Melissa Miller, COO presented a report to the board.

**17. Consider and act on approval of US Digital Designs being a sole source for Station alerting systems. (Mr. Spratt, Chair – PADCOM Committee)**

Mr. Spratt made a motion to consider and act on approval of US Digital Designs being a sole source for Station alerting systems. Mr. Chance offered a second. After board discussion motion passed unanimously.

**18. Consider and act on the purchase of US Digital Station alerting systems for EMS Stations 35. (Mr. Spratt, Chair – PADCOM Committee)**

Mr. Spratt made a motion to consider and act on the purchase of US Digital Station alerting systems for EMS Station 35. Mr. Thor offered a second and motion passed unanimously.

**19. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.**

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report to the board.

**20. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Chance offered a second and motion passed unanimously.

**21. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Thor offered a second. After board discussion motion passed unanimously.

**22. Consider and act on approval to publicize HCAP documentation requirements via public media. (Mrs. Wagner, Chair-Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on approval to publicize HCAP documentation requirements via public media. Mr. Chance offered a second. After board discussion motion passed unanimously.

**23. Presentation of preliminary Financial Report for six months ended March 31, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.**

Mr. Brett Allen, CFO presented financial report to the board.

**24. Presentation of Investment report for quarter ending March 31, 2021. (Mr. Grice, Treasurer - MCHD Board)**

Ms. Emily Upshaw with Valley View Consulting presented to the board the Investment Report for quarter ended March 31, 2021.

**25. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. (Mr. Grice, Treasurer - MCHD Board)**

Mr. Grice made a motion to consider and act on recommendation for amendment (s) to the budget for fiscal year ending September 30, 2021. Mr. Chance offered a second and motion passed unanimously.

**26. Consider and act on payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)**

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Thor offered a second and motion passed unanimously.

**27. Consider and act on Salvage and Surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)**

Mr. Grice made a motion to consider and act on Salvage and Surplus. Mr. Chance offered a second and motion passed unanimously.

**28. Secretary's Report – March 23, 2021 Regular BOD meeting and April 13, 2021 Special BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)**

Mrs. Wagner made a motion to consider and act on minutes for March 23, 2021 Regular BOD meeting. Mr. Chance offered a second and motion passed unanimously.

Mrs. Wagner made a motion to consider and act on minutes for April 13, 2021 Special BOD meeting. Mr. Thor offered a second and motion passed.

Mr. Chance abstained from the vote.

**29. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**

- **To discuss the purchase of real estate property for a future cell tower site under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
- **To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**

- **To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**

Mr. Bagley made a motion to convene into executive session at 5:16 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss the purchase of real estate property for a future cell tower site under Section 551.071 of the Texas Government Code.
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code.
- To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code.

**30. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)**

The board reconvened from executive session at 5:31 p.m.

Mr. Bagley made a motion to approve the Interlocal Agreement with 911 services district for the purchase of real estate property as discussed in executive session. Mr. Thor offered a second and motion passed unanimously.

Mr. Chance requested the evaluation of the CEO be tabled until the May, 2021 board meeting.

**31. Adjourn.**

The board adjourned at 5:32 p.m.

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Sandy Wagner, Secretary

# Agenda Item # 23



**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** May 25, 2021

**Re: Convene into Executive Session**

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Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss the purchase of real estate property under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- Convene into executive session pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related to the evaluation of Chief Executive Officer, Randy E. Johnson. (Mr. Chance, Chair – Personnel Committee)

# Agenda Item # 24



**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** May 25, 2021

**Re: Reconvene from Executive Session**

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Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)