

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: April 27, 2021

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

The Governor of Texas has continued his Executive Order with guidelines for the temporary suspension of certain portions of the Texas Open Meetings Act to avoid social gatherings during the COVID-19 pandemic.

As a result, persons wishing to monitor the meeting of the MCHD Board of Directors may do so via a toll- free number.

Join Zoom Meeting

<https://mchd-tx-org.zoom.us/j/5201045843?pwd=OXdiMnlpdmsvSU9WZ0hPWGczanhidz09>

Meeting ID: 520 104 5843

Passcode: 657986

Dial by your location

+1 346 248 7799 US (Houston)

Any public comments need to be sent via email RecordsManagement@mchd-tx.org no later than 2:00 p.m. on Tuesday, April 27, 2021.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

District

7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
8. Presentation of HR Turnover Report. (Mr. Chance, Chair – Personnel Committee)
9. Presentation on the After Action review report of Winter Storm 2021. (Ms. Whatley, Chairperson – MCHD Board)

10. Consider and act on recommendations to update the Communication Plan for CEO's communication to the Board of Directors. (Mr. Chance, Chair – Personnel Committee)

Emergency Medical Services

11. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
12. Announcement of 2021 EMS Advisory Committee. (Mr. Thor, Chair – EMS Committee)
13. Consider and act on Proclamation in support of National EMS Week, May 16, 2021 to May 22, 2021. (Mr. Thor, Chair – EMS Committee)
14. Consider and act on Priority Dispatch 3 year extension. (Mr. Thor, Chair – EMS Committee)
15. Consider and act on approval to order eight (8) Dodge Ram 4500 cab chassis for ambulance remounts to occur in FY 2021-2022. (Mr. Thor, Chair – EMS Committee)

Operations and Health Care Services

16. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
17. Consider and act on approval of US Digital Designs being a sole source for Station alerting systems. (Mr. Spratt, Chair – PADCOM Committee)
18. Consider and act on the purchase of US Digital Station alerting systems for EMS Stations 35. (Mr. Spratt, Chair – PADCOM Committee)
19. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
20. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
21. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)
22. Consider and act on approval to publicize HCAP documentation requirements via public media. (Mrs. Wagner, Chair-Indigent Care Committee)

Finance

23. Presentation of preliminary Financial Report for six months ended March 31, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
24. Presentation of Investment report for quarter ending March 31, 2021. (Mr. Grice, Treasurer - MCHD Board)
25. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. (Mr. Grice, Treasurer - MCHD Board)
26. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
27. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

Other Items

28. Secretary's Report – March 23, 2021 Regular BOD meeting and April 13, 2021 Special BOD meeting. (Mrs. Wagner, Secretary – MCHD Board)
29. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - To discuss the purchase of real estate property for a future cell tower site under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)

30. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)
31. Adjourn.

Sandy Wagner, Secretary

The Board will announce it will convene into Executive Session, if necessary, pursuant to Chapter 551 of the Texas Government Code, to receive advice from Legal Counsel, to discuss matters of land acquisition, litigation and personnel matters as specifically listed on this agenda. The Board of Directors may also announce it will go into Executive Session, if necessary, to receive advice from Legal Counsel regarding any item on this agenda.

Agenda Item # 7



To: Board of Directors
From: Randy Johnson, CEO
Date: April 27, 2021
Re: CEO Report

Activities last month:

- We welcomed a new NEOP class this month. Thirteen employees joining the EMS team and three employees beginning work in Alarm.
- Chief Campbell and I were on a Telephonic CPR panel on behalf of the American Heart Association, discussing the benefits of Telephonic CPR after a bystander calls 911 on behalf of a heart attack victim. The event was widely attended and well received.
- Chief Bittner, an Assistant Fire Chief with The Woodlands Fire Department for the past forty years, retired this month. Command staff attended his retirement event.
- ET3, the Medicare treat-in-place as an alternative program for EMS, will begin operation for MCHD beginning January 1, 2022. Meantime, Chief Crocker has been reviewing best practices of agencies in Texas that have already began the ET3 program. Early indications are that the treat at home alternative is mostly for those Medicare patients who do not want to go to the Emergency Department, but have a minor problem that can be managed by Paramedics and a call to the ET3 physician. Practitioners are experiencing a 5 -10 minute longer scene time for these patients than normal, but save transport and turnaround time taking the patient to the hospital.
- Ms. Karen Kimmey, MCHD Paramedic and wonderful person, retired after 34 years of service this month. Ms. Kimmey served as the model of MCHD Core Values. We wish her the very best in her retirement.
- Command Staff and Justin Evans met with Harris County ESD 11 staff and board members to discuss radio systems coordination. ESD 11 is scheduled to take over operations from Cypress Creek EMS effective September 4, 2021.
- I attended The Woodlands Economic Outlook Conference. The Dallas Fed Bank Chairman gave a presentation and predicted that our service area would grow 6.5% this year and that unemployment would decrease to 4%. He stated that the pandemic has been very hard on working mothers, and high school children, citing that many have dropped out of school. Unemployment is very high among those with a high school or less education. He says that economic growth depends on vocational training, in-class schooling, internet availability, healthcare availability, and pre-school being available.

- Mr. Ryan Stark, the HIPAA attorney with PWW spent last Thursday and Friday conducting our HIPAA audit. He was very helpful in his audit, and was very complimentary of the EMS service MCHD provides the county. He will complete his Audit notes within the next sixty days and will return to give the Board and management staff the results of his audit.
- Dr. Dickson, Chief Campbell and I met with Matt Davis, CEO of Conroe Regional Hospital. He was concerned that his Emergency Department was not meeting the needs of MCHD EMS. We noted that all the hospital ED's are experiencing overload and lengthened wall times for EMS crews trying to return to service, but that his has been the overall most accommodating in returning EMS crews to service of any hospital in the county for the past two months. Mr. Davis stated that Conroe Regional Hospital is going to become a Comprehensive Stroke center to better complement their Level II Trauma Center status. This will give Montgomery County five hospitals with Comprehensive Stroke Center (The ability to extract LVO's).
- Executive staff has been meeting with Board members to review three various financial projections in preparation for budget and future hospital District planning. Some board members have suggested a "workshop day" with MCHD management to plan possible best uses of resources for the next few years.
- Executive staff and managers have begun budget planning. First rounds of capital requests to Exec staff have begun last week. As we did last year, we will have budget review days with board members once we have the budget initial preparations completed.
- VFIS has offered to pay for up to \$1,000 in home damage deductible if that employee had home damage during the freeze event, if that employee was actively working at some MCHD location during the time of the home damage occurring.
- We will be bringing employees who have been working from home back to the administrative offices beginning May 10th, as the IT department can coordinate moving work stations from home to offices. This process should be completed within weeks after May 10. After each department has spent some time back in the office work environment, we will review department by department, those work practices, such as working from home in some capacity that will make each department most productive and functional. At some point this summer, some departments may have a shared work from home and work from office function, if that process works best for the department and for the organization.

Thank you,

Randy



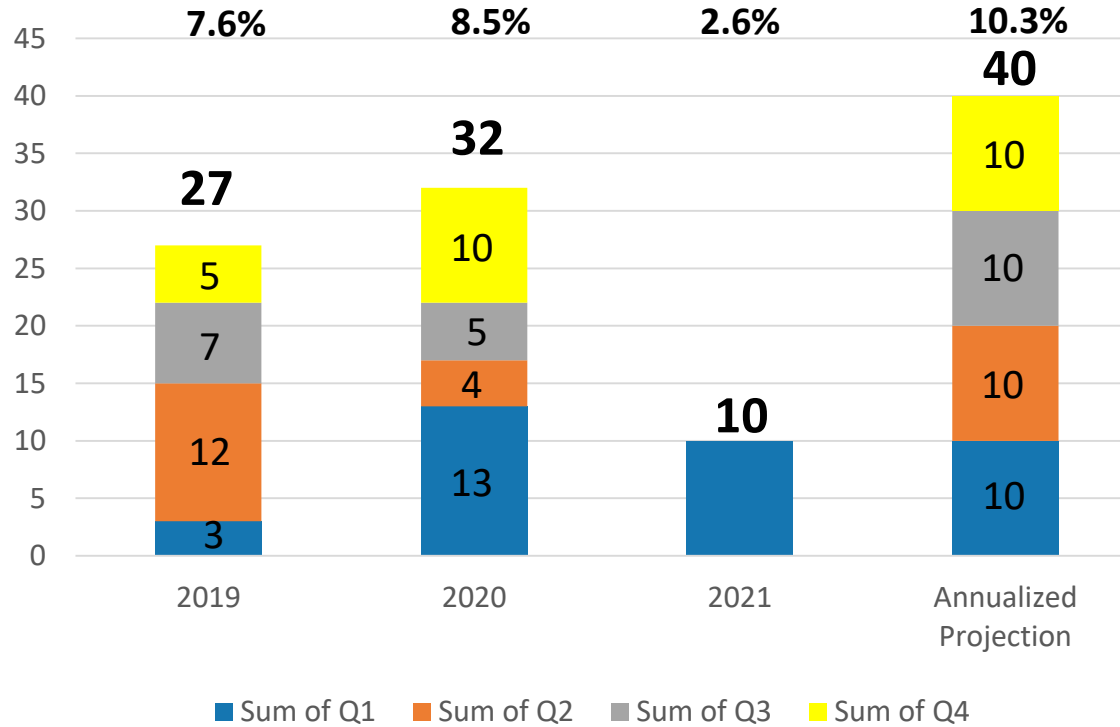
Turnover Report

1/1/2021 – 3/31/2021

Human Resources
April 2021

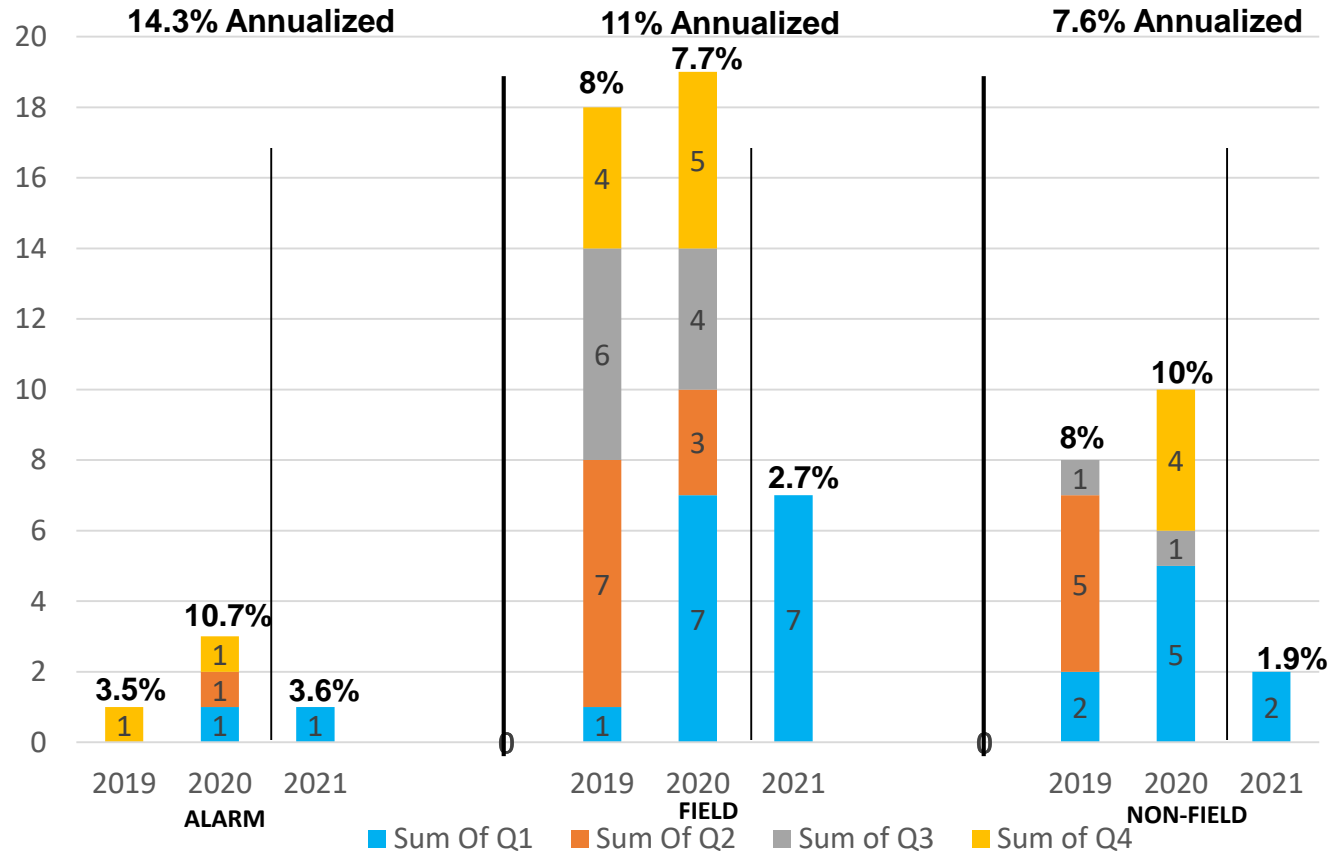


1/1 – 3/31 TURNOVER REPORT

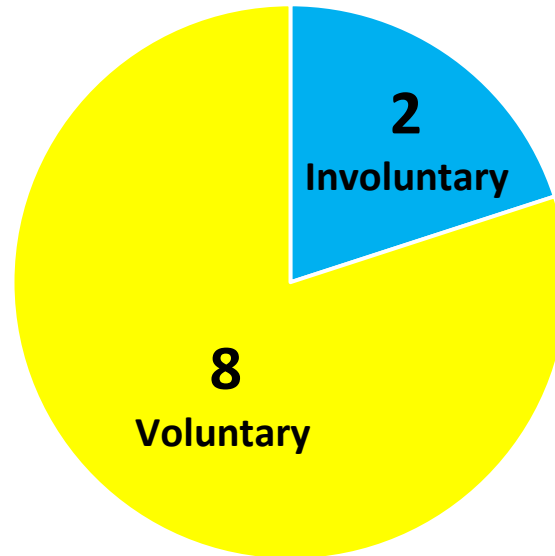




1/1 – 3/31 TURNOVER BY DEPARTMENT



1/1 – 3/31 Voluntary VS Involuntary Turnover





Voluntary Reasons

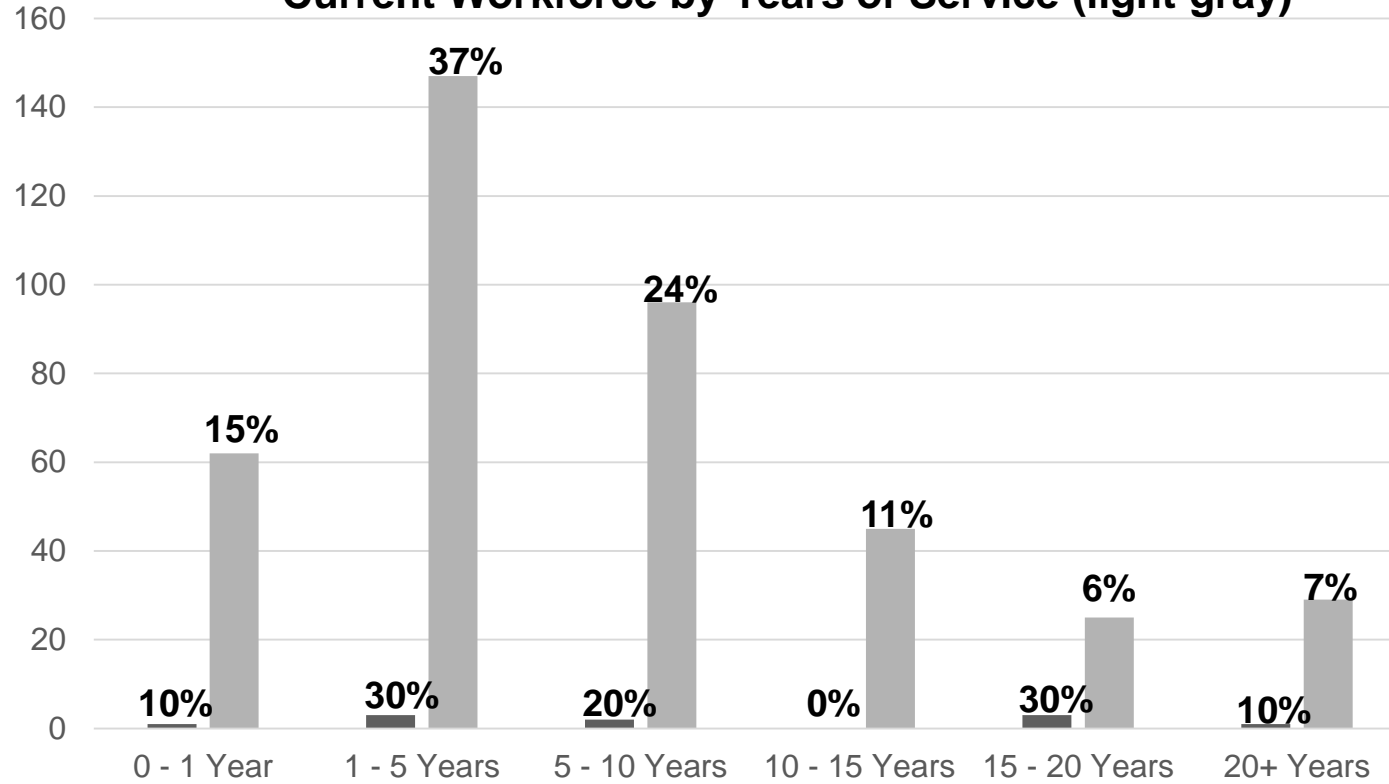
January 1, 2021 – March 31, 2021

8 Voluntarily left

- 3 – Retired
- 2 – Took another job opportunity
 - 1 field = took another job opportunity to become FT nurse
 - 1 field = took another job in EMS
- 3 – Personal Reasons
 - 1 field = needed to tend to family concerns
 - 1 non field = personal reasons
 - 1 alarm = accepted into program to become a Police Officer



**Current Turnover Workforce by Years of Service (dark gray)
&
Current Workforce by Years of Service (light gray)**



Agenda Item # 9



To: Board of Directors

From: James Campbell/Justin Evans

Date: April 27, 2021

Re: Winter Storm 2021

Presentation on the After Action review report of Winter Storm 2021. (Ms. Whatley, Chairperson – MCHD Board)

"Will be done at the board meeting"

Agenda Item # 10



To: Board of Directors

From: Randy Johnson, CEO

Date: April 27, 2021

Re: CEO Communication Plan

Consider and act on recommendations to update the Communication Plan for CEO's communication to the Board of Directors. (Mr. Chance, Chair – Personnel Committee)

- The redline Communications for Employees and the Public will be brought back to the board next month as a separate Communication plan.
- Next annual review will occur July, 2022.



CEO Communication to the Board Plan

I. Communication to the Board

A. Emergencies – If the county experiences a mass casualty incident (MCI) or emergent event, that may extraordinarily affect MCHD personnel and/or the news media the CEO or their designee will:

- 1.) First gather information from the EMS Chief to ensure scene is safe, a command post is established, and support crews are organized. Notify PIO for media management.
- 2.) Call and text the Board Chairman and appropriate subcommittee board chairs to notify them of the event and initial information once the immediate scene management is accomplished.
 - If the Board Chairman cannot immediately be reached, CEO will reach out to the Vice-Chairman, then Personnel Committee Chairman, in that order.
- 3.) Ensure employees, patients, patient families, media and other necessary parties of the scene are taken care of and responded to appropriately.
- 4.) Follow up with Board Chairman and appropriate subcommittee board chairs with any additional information at regular intervals, or as the situation significantly changes, or as we know more about the circumstances of the event.

4-) Note: At no time will a patient's name or any identifying information be given to any board member until that information has been made public by the patient or media.

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B. Large-Scale Events – Anytime the county experiences a major event, whether it be positive or negative, the CEO or their designee will:

- 1.) First gather information from the EMS Chief and manage MCHD response. Notify PIO for media management if needed.
- 2.) Call Board Chairman and appropriate subcommittee board chairs to notify them of the event.
- 3.) Email all board members with appropriate and timely information as needed as the event continues.

Note: At no time will a patient's name or any identifying information be given to any board member until that information has been made public by the patient or media.

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- C. Personnel Changes – Anytime there are any personnel changes at or above the position of manager or chief (hires, promotions, resignations), the CEO or their designee will:
- 1.) Call the Board Chairman and Personnel Committee Chairman.
 - 2.) Email electronic reports to all board members every quarter with the available information.
- D. Board Preparation – In anticipation of a board meeting, the CEO or their designee will:
- 1.) Review and approve the board agenda with the Board Chairman no later than the Thursday (5 days prior) to a regular Tuesday board meeting.
 - 2.) Contact board members to discuss relevant board agenda items and wait for responses.
 - 3.) Contact the Board Chairman to discuss any proposed changes.
 - 4.) Contact other board members to communicate Board Chairman's wishes on any proposed changes.
 - 5.) Once all board members are aligned, executive staff will prepare to post the board agenda.
 - 6.) Present provisional board agenda to Board Chairman for his/her approval by 10:00 a.m. the Friday before the board meeting.

~~II. Communication to Employees~~

~~A. Board Meetings – In reference to regularly scheduled board meeting, the CEO or their designee will:~~

- ~~1.) Attend an After Review Board Meeting to discuss action items and send out a follow up report via the PIO to employees as a bulletin.~~

~~B. Plans, Projects and Changes – In reference to internal "news" events, the CEO or their designee will:~~

- ~~1.) Work with the PIO to produce bulletin board type messaging for office/station computer screensavers as needed. (Currently looking into other methods of messaging using computers/phones.)~~

~~C. EMS Operational Updates – In reference to important EMS operational or company updates, the CEO or their designee will:~~

- ~~1.) Ensure the requirement is upheld for all EMS staff to attend quarterly clinical education presentations (continued education).~~
- ~~2.) Update the District Chiefs in monthly meetings to filter the information to crews.~~

~~D. State of the Organization – In reference to capital project plans and overarching goals for the organization, the CEO or their designee will:~~

- ~~1.) Continue to deliver an annual 'state of the organization' presentation at the compliance fair.~~

~~III. Communication to the Public~~

- ~~A. City/County Organizations — In reference to providing information to citizens of Montgomery County, the CEO or their designee will:~~
- ~~1.) Continue to give quarterly updates to Conroe, Magnolia, East Montgomery County and The Woodlands Chambers of Commerce.~~
 - ~~2.) Continue to organize one presentation per year for the city councils of Conroe, The Woodlands, Magnolia, Montgomery, Oak Ridge North, Shenandoah and Willis.~~
- ~~B. First Responder Organizations — In order to continue to work closely with other FROs, the CEO or their designee will:~~
- ~~1.) Continue to meet frequently with the Montgomery County Fire Chief's Association.~~
 - ~~2.) Continue to meet at least annually for meetings with each individual Montgomery County fire department chief.~~

IV. Review – The CEO will review this plan with the Board of Directors ~~annually starting annual~~ in July 202~~4~~1.



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IV. Review – The CEO will review this plan with the Board of Directors annual in July 2022.

Agenda Item # 11



To: Board of Directors

From: James Campbell

Date: April 27, 2021

RE: EMS Division Report

Executive Summary

- Customer service scores for March 2021 rank MCHD 1st compared to other EMS systems. There were 524 patient surveys returned between 3/1/2021 and 3/31/2021. Our average survey score was 96.01 and 87.15% of responses gave MCHD the highest rating of “very good.” Overall, 99.45% of responses were positive.
- We have continually monitored the COVID-19 related procedures that were implemented over the last year. Many of those procedures will cease, as we prepare to return to operations that are more normal. Some of these changes include allowing students to stay for twenty-four hours, adjust EMS field symptom screening procedures, and follow the CDC guidance on what is considered a high-risk exposure post COVID-19 vaccine.
 - We continue to diligently monitor staffing on a daily basis. At the time of this report we have (17) total people out, (8) In-Charges and (9) Attendants. No one is currently out as a result of COVID-19.
 - Some March staffing statistics include:
 - 20% of openings were created by ‘EE Vacancy’, primarily at the In-Charge position on night peak trucks. This improved by having a “mini shift bid” to fill those openings
 - 18% of openings were created by ‘Sick Leave’ (non COVID-19 related).
- MCHD EMS had three non-emergency transfers in March. They included a transfer from a hospital owned free-standing to their main hospital, the transport of a flight crew and patient to the airport, and a transport of a hospice patient home.
- We continue to monitor hospital turnaround times on a daily basis. We have had meetings with HCA to discuss their times, but most of the delayed turnaround times in the county are related to staffing shortages in the area hospitals. We continue to help curve these times by utilizing the hospital owned free standing emergency departments.
- In April, we moved from Zoom to in-person Chiefs meetings. We conducted training on intermittent FMLA and the administrative functions in Image Trend.
- MCHD EMS had two personnel, along with Mrs. Misti Willingham work with a local movie producer where we participated in two scenes in an upcoming movie.
- We celebrate the retirement and great career of Karen Kimmey this month. Karen had 34 years of service at MCHD, and has been a pillar of our team!
- All the EMS departments submitted their first round budgets as we work to prepare for FY22.
- MCHD continues to help with COVID-19 vaccinations, and we hit the 100k vaccines administered milestone!

Department of Clinical Services and Quality and Process Improvement

- We went “live” with our new ePCR platform April 5, 2021 and we were able to complete in-person training with all of our crews.
- The FTEP (Field Training and Evaluation Program) training programs was finalized, and will take place in September 2021. This training is formal training for our Captains on how to properly evaluate candidates in the field.
- DCS met with The Woodlands Fire Department regarding MCHD becoming the area AHA Training Site. MCHD submitted the application to AHA for review, and we should know more about this program and our selection in the next 60 days.
- We resumed in person training this past month. The classes included ACLS and ITLS for our crews as well as advanced skills training with our FROs.
- Lee Gillum presented at the Texas Educators Summit on the topic of lesson learned in the virtual classroom.
- We also went “live” with Target Solutions, our new online learning management system.
- The Certified Ambulance Documentation (CADS) training course has been scheduled for May 2021. This course will be taught to EMS and Billing, and will teach best practices for documentation standards.
- Andy Adams was re-elected as the EMS Representative on the SETRAC Stroke Committee.

Alarm

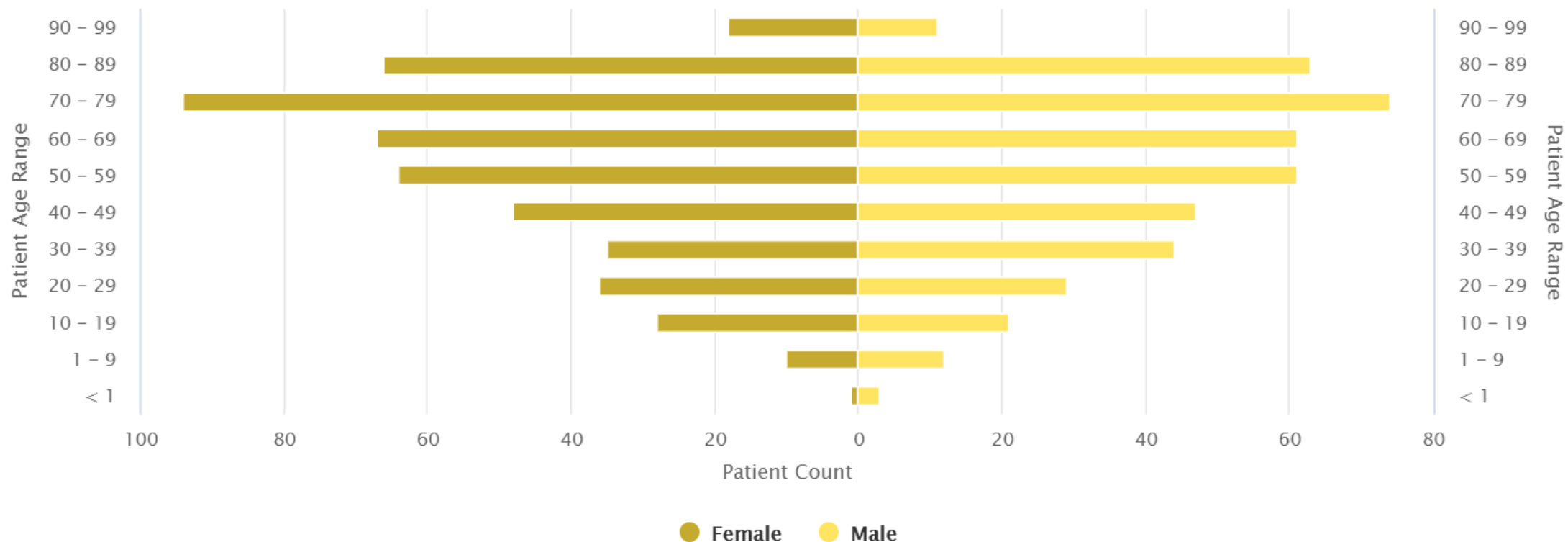
- Alarm celebrated Telecommunicator Week last week, beginning 4/12. We celebrated our dispatchers and are appreciative for everyone who came by the center to honor our team.
- We hired 3 new employees last month. Two of three began their virtual EMD class this past Monday. Stephanie came to us with her EMD. All 3 will begin their virtual EFD course next Monday 4/26
- 4/7 we met with Ford AV to discuss the replacement of the iWall’s end of life monitors as well as the unsupported Crestron system. During this meeting we discussed options regarding replacement and asked for a couple different system recommendations.

Operations

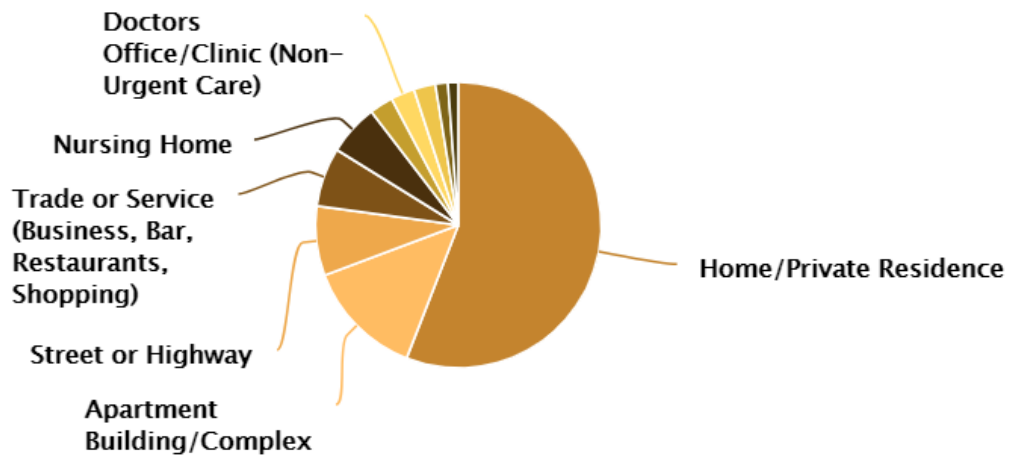
- We distributed Line of Duty Death (LODD) packets to EMS field personnel this last month. These packets help employees and their families plan in the event we suffer a line of duty death.
- The new LUCAS mechanical CPR devices were added to M41, M31, M25 and M13. This is part of our continued project to add these devices to our ambulances across the district.
- The team worked to finalize our plans to train our Captains to “ride-up” at the District Chief level. This will help with professional development as we prepare our Captains for future leadership positions.
- Attached you will find some new reports that come from ImageTrend. We are excited to share our clinical and operational data that has been captured thus far. The data presented is from 4/15/21 – 4/22/2021

Patient

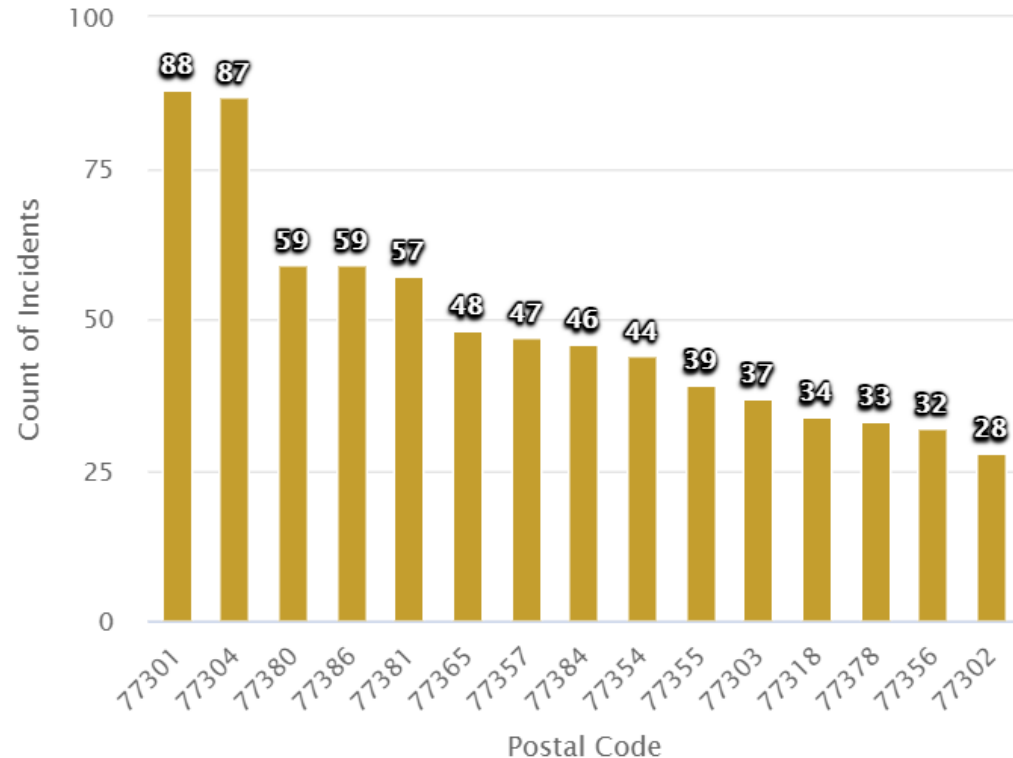
Patient Gender And Age Range



Incidents by Location Type (Top 10)



Incidents by Postal Code (Top 15)





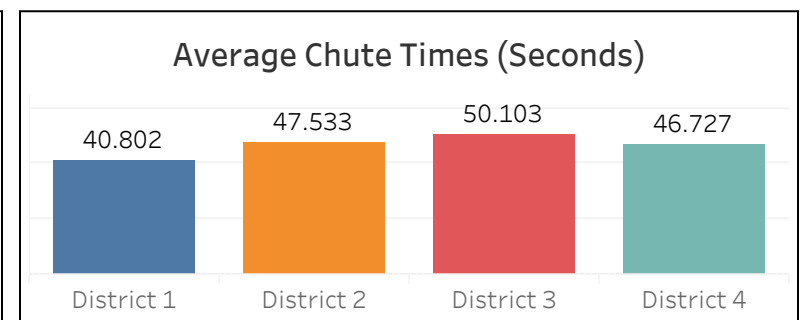
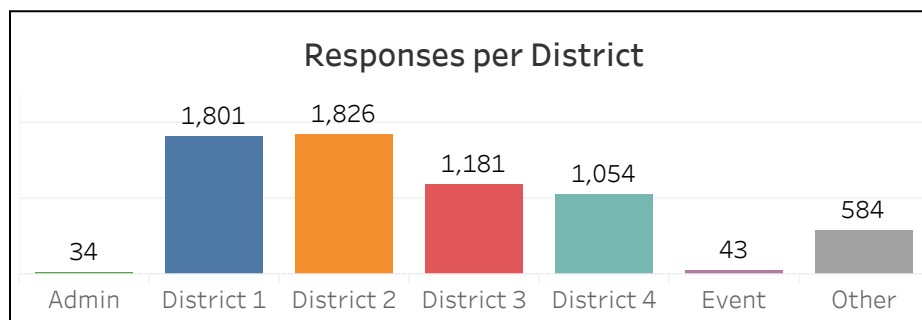
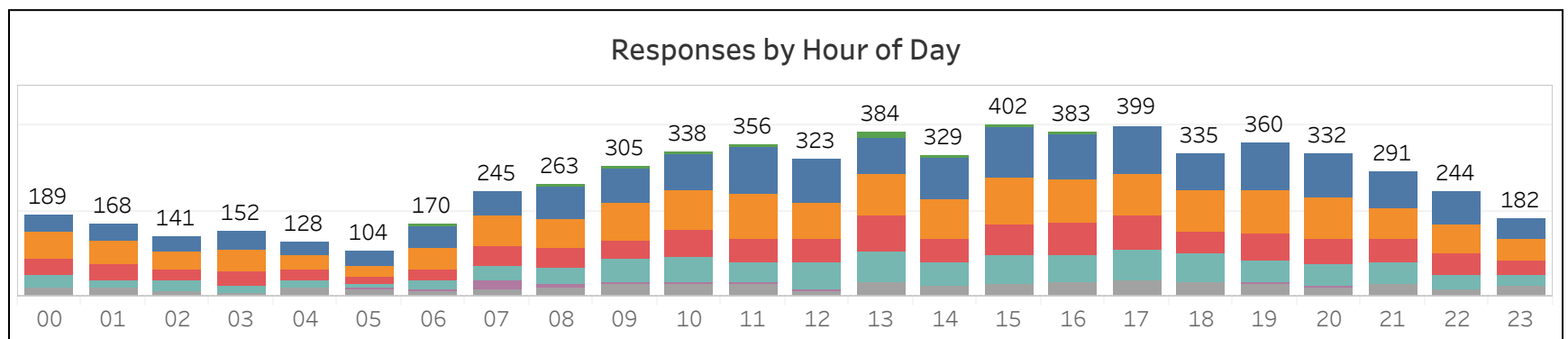
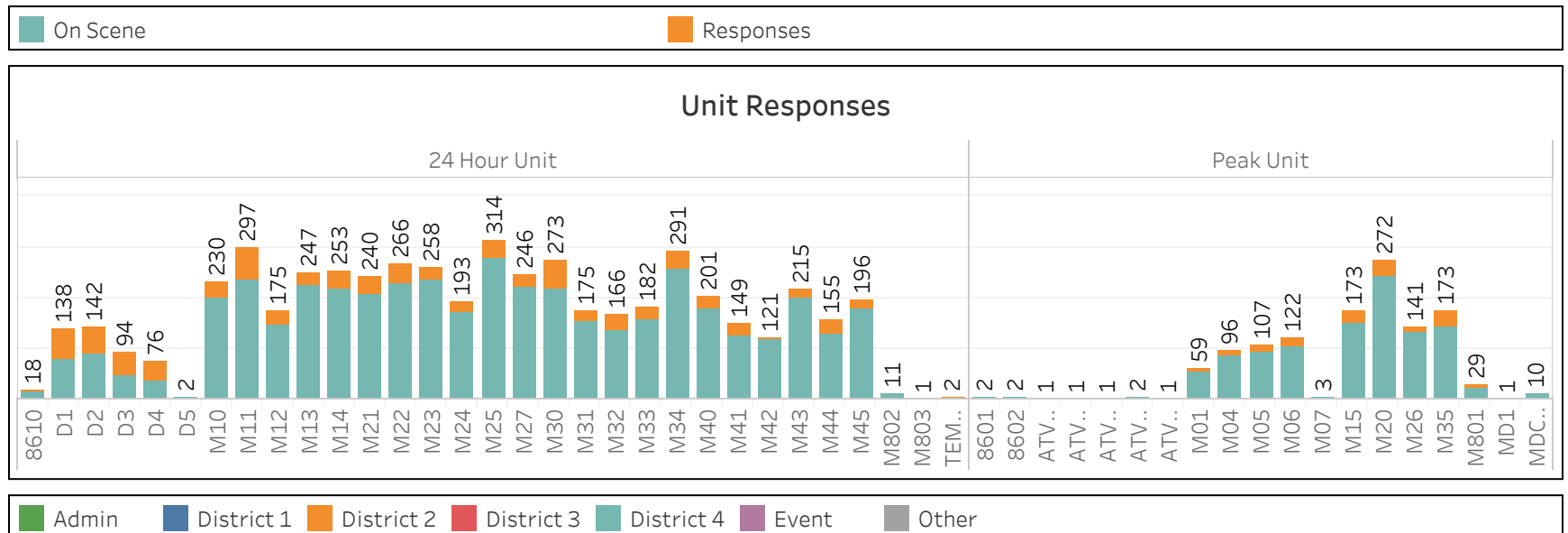
Dispatched Incident Review

Last Month

3/1/2021 - 3/31/2021

Dispatched		On Scene		Transported		Response Times			
Incidents	5,446	Incidents	5,112	Incidents	3,363	Priority 1	Priority 2	Priority 3	Overall
Responses	6,523	Responses	5,507	Transports	3,398	94.5%	96.8%	95.4%	95.2%

Fall	609
Sick Person	541
MVC	497
Breathing Problems	471
Chest Pain	373
Unconscious/Fainting	361
Transfer/Evaluation	261
Emotional Crisis	220
SEND	215
Stroke	185
Seizures	180
Unknown Problem	160
Abdominal Pain	157
Assault	157
Hemorrhage	149
Medical Alarm	117
Traumatic Injury	106
Overdose Ingestion	102
Heart Problems	80
Structure Fire	77
Diabetic	73
Back Pain	51
Cardiac Arrest	50
Dedicated Standby	37
Obvious/Expected Dea..	33
Allergic Reaction	29
Choking	26
Penetrating Trauma	23
Headache	19
Pregnancy/Miscarriage	18
Animal Attack	16
Dedicated TEMS Stan..	5
Environmental Exposu..	5
Gas	4
Burns	4
Controlled Burn	3
Eye Problems	3
Inhalation/Hazmat	3
Transfer	3
Vehicle Fire	3
Alarm	2
Drowning	2
Hazmat	2
Creekside Medical	1
Electrical Hazard	1
Electrocution	1
Explosion	1
Inaccessible Incident	1
Lake Rescue	1
Mutual Aid Assist Age..	1
Non-Dedicated Standby	1
Outside	1
Outside Fire	1
Rescue	1
Service Call	1
Water Rescue	1



Transfer	3
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Hospital Patient Transport Report - Previous Month

Avg. Turnaround Time (Minutes)

HCAHH - Conroe	35.2
M. Hermann - The Woodlands	37.3
H. Methodist Hospital - The Woodlands	34.7
CHI - St. Lukes - The Woodlands	30.5
HCAHH - Kingwood	39.1
HCAHH - Tomball	32.7
CHI - St. Luke's EC - Conroe	21.7
M. Hermann - Northeast	40.2
TCH - The Woodlands	27.4
M. Hermann CCC - Kingwood	21.2
HCAHH - Magnolia ER	20.4
M. Hermann - Woodlands West	22.3
HCAHH - Cleveland ER	24.5
CHI - St. Lukes - Springwoods Village	21.6
H. Methodist ECC - 1488	22.9
H. Methodist Hospital - Willowbrook	43.7
CHI - St. Luke's - Lakeside	23.2
CHI - St. Luke's Vintage	29.7
Tri-County MHMR Hospital	13.2
M. Hermann - TMC	45.3
Michael E. DeBakey VA Med Center	23.7
M. Hermann - Cypress	24.0
HCAHH - Northwest	44.4
M. D. Anderson - TMC	39.0
Baylor Scott & White College Station	32.6
Memorial Hermann Convenient Care Center - Sp...	19.9
CHI - St. Luke's - TMC	37.3
TCH - TMC	43.0
Woodland Springs Health	24.3
HCAHH - North Cypress	67.4
Lyndon B Johnson General	23.9
M. Hermann - Memorial City	53.7
M. Hermann CCC - Spring	36.2
CHI - St. Joseph - Grimes	18.5
Cypress Creek Psychiatric	32.5
H. Methodist Hospital - TMC	41.0
Memorial Hermann Children's	39.2

Total Patients Transported (Hospital Destinations Only)

3,397

Alerts and Activations

	Sepsis Alert	STEMI Alert	Stroke Alert	Trauma Activation
HCAHH - Conroe	13	6	2	10
M. Hermann - The Woodlands	11	5	11	7
H. Methodist Hospital - The Woodlands	10	4	25	
CHI - St. Lukes - The Woodlands	16	2	15	
HCAHH - Kingwood	2	4	5	5
HCAHH - Tomball	3			
M. Hermann - Northeast	4	1		
H. Methodist Hospital - Willowbrook	2	1		
Grand Total	61	23	58	22

Patients per Facility

HCAHH - Conroe	745
M. Hermann - The Woodlands	660
H. Methodist Hospital - The Woodlands	491
CHI - St. Lukes - The Woodlands	466
HCAHH - Kingwood	264
HCAHH - Tomball	119
CHI - St. Luke's EC - Conroe	104
M. Hermann - Northeast	95
TCH - The Woodlands	89
M. Hermann CCC - Kingwood	64
HCAHH - Magnolia ER	41
M. Hermann - Woodlands West	40
HCAHH - Cleveland ER	39
CHI - St. Lukes - Springwoods Village	33
H. Methodist ECC - 1488	28
H. Methodist Hospital - Willowbrook	20
CHI - St. Luke's - Lakeside	16
CHI - St. Luke's Vintage	13
Tri-County MHMR Hospital	11
M. Hermann - TMC	7
Michael E. DeBakey VA Med Center	7
M. Hermann - Cypress	6
HCAHH - Northwest	5
M. D. Anderson - TMC	5
Baylor Scott & White College Station	4
Memorial Hermann Convenient Care Center - Sp...	4
CHI - St. Luke's - TMC	3
TCH - TMC	3
Woodland Springs Health	3
HCAHH - North Cypress	2
Lyndon B Johnson General	2
M. Hermann - Memorial City	2
M. Hermann CCC - Spring	2
CHI - St. Joseph - Grimes	1
Cypress Creek Psychiatric	1
H. Methodist Hospital - TMC	1
Memorial Hermann Children's	1

MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, Mi 48096
1 (517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

EMS System Report

March 1, 2021 to March 31, 2021

Your Score

96.01

Number of Your Patients in this Report

524

Number of Patients in this Report

8,090

Number of Transport Services in All EMS DB

170





Executive Summary

This report contains data from **524 MCHD** patients who returned a questionnaire between **03/01/2021** and **03/31/2021**.

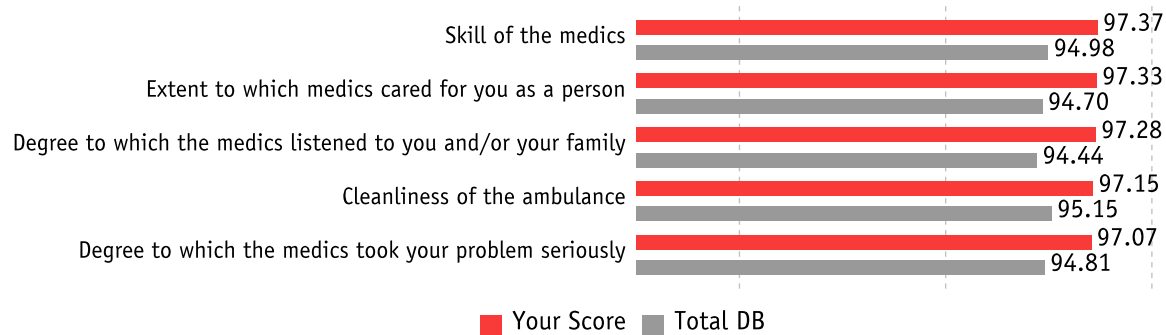
The overall mean score for the standard questions was **96.01**; this is a difference of **2.59** points from the overall EMS database score of **93.42**.

The current score of **96.01** is a change of **-0.37** points from last period's score of **96.38**. This was the **12th** highest overall score for all companies in the database.

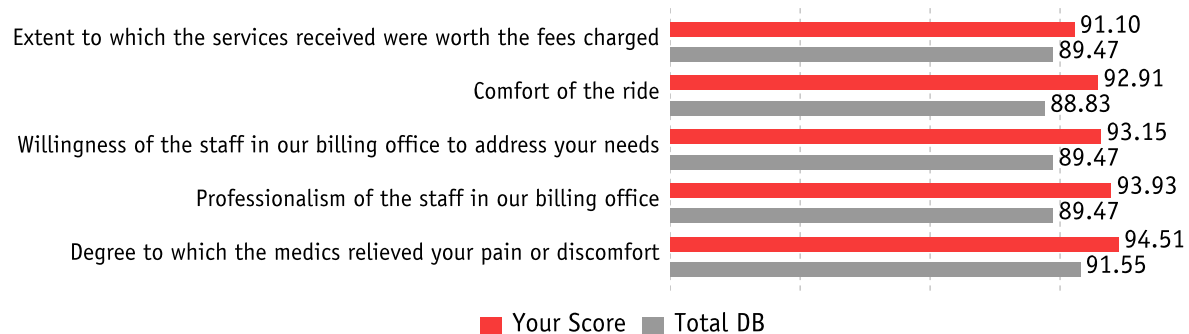
You are ranked **1st** for comparably sized companies in the system.

87.15% of responses to standard questions had a rating of Very Good, the highest rating. **99.45%** of all responses were positive.

5 Highest Scores



5 Lowest Scores

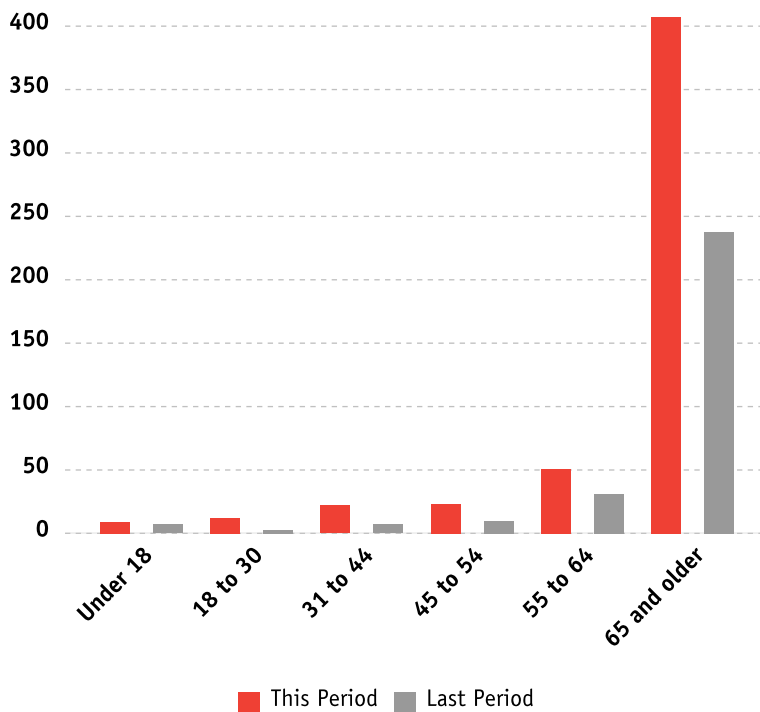




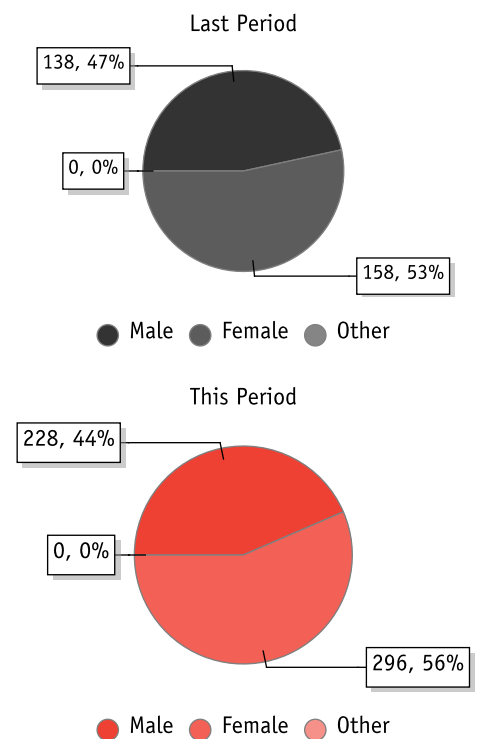
Demographics — This section provides demographic information about the patients who responded to the survey for the current and the previous periods. The information comes from the data you submitted. Compare this demographic data to your eligible population. Generally, the demographic

	Last Period				This Period			
	Total	Male	Female	Other	Total	Male	Female	Other
Under 18	7	2	5	0	9	5	4	0
18 to 30	3	1	2	0	12	5	7	0
31 to 44	7	4	3	0	22	12	10	0
45 to 54	10	5	5	0	23	8	15	0
55 to 64	31	12	19	0	51	26	25	0
65 and older	238	114	124	0	407	172	235	0
Total	296	138	158	0	524	228	296	0

Age Ranges



Gender





Question Analysis

This section lists a synopsis of the information about your individual questions and overall scores for this monthly reporting period. The first column shows the company score from the previous period, the second column shows the change, the third column shows your score for this period and the fourth column shows the total Database score.

Dispatch Analysis

	Last Period	Change	This Period	Total DB
Helpfulness of the person you called for ambulance service	96.59	-0.75	95.84	93.74
Concern shown by the person you called for ambulance service	96.14	-0.03	96.11	93.57
Extent to which you were told what to do until the ambulance arrived	95.80	-0.31	95.49	92.56

Ambulance Analysis

	Last Period	Change	This Period	Total DB
Extent to which the ambulance arrived in a timely manner	96.64	-0.51	96.13	93.26
Cleanliness of the ambulance	97.76	-0.61	97.15	95.15
Comfort of the ride	92.91	-0.00	92.91	88.83
Skill of the person driving the ambulance	97.05	-0.50	96.55	94.54

Medic Analysis

	Last Period	Change	This Period	Total DB
Care shown by the medics who arrived with the ambulance	97.70	-0.77	96.93	94.93
Degree to which the medics took your problem seriously	97.61	-0.54	97.07	94.81
Degree to which the medics listened to you and/or your family	97.32	-0.04	97.28	94.44
Skill of the medics	97.96	-0.59	97.37	94.98
Extent to which the medics kept you informed about your treatment	96.76	-0.32	96.44	93.48
Extent to which medics included you in the treatment decisions (if applicable)	96.85	-0.52	96.33	93.02
Degree to which the medics relieved your pain or discomfort	95.26	-0.75	94.51	91.55
Medics' concern for your privacy	96.32	0.16	96.48	94.11
Extent to which medics cared for you as a person	97.92	-0.59	97.33	94.70

Billing Staff Assessment Analysis

	Last Period	Change	This Period	Total DB
Professionalism of the staff in our billing office	95.09	-1.16	93.93	89.47
Willingness of the staff in our billing office to address your needs	94.92	-1.77	93.15	89.47



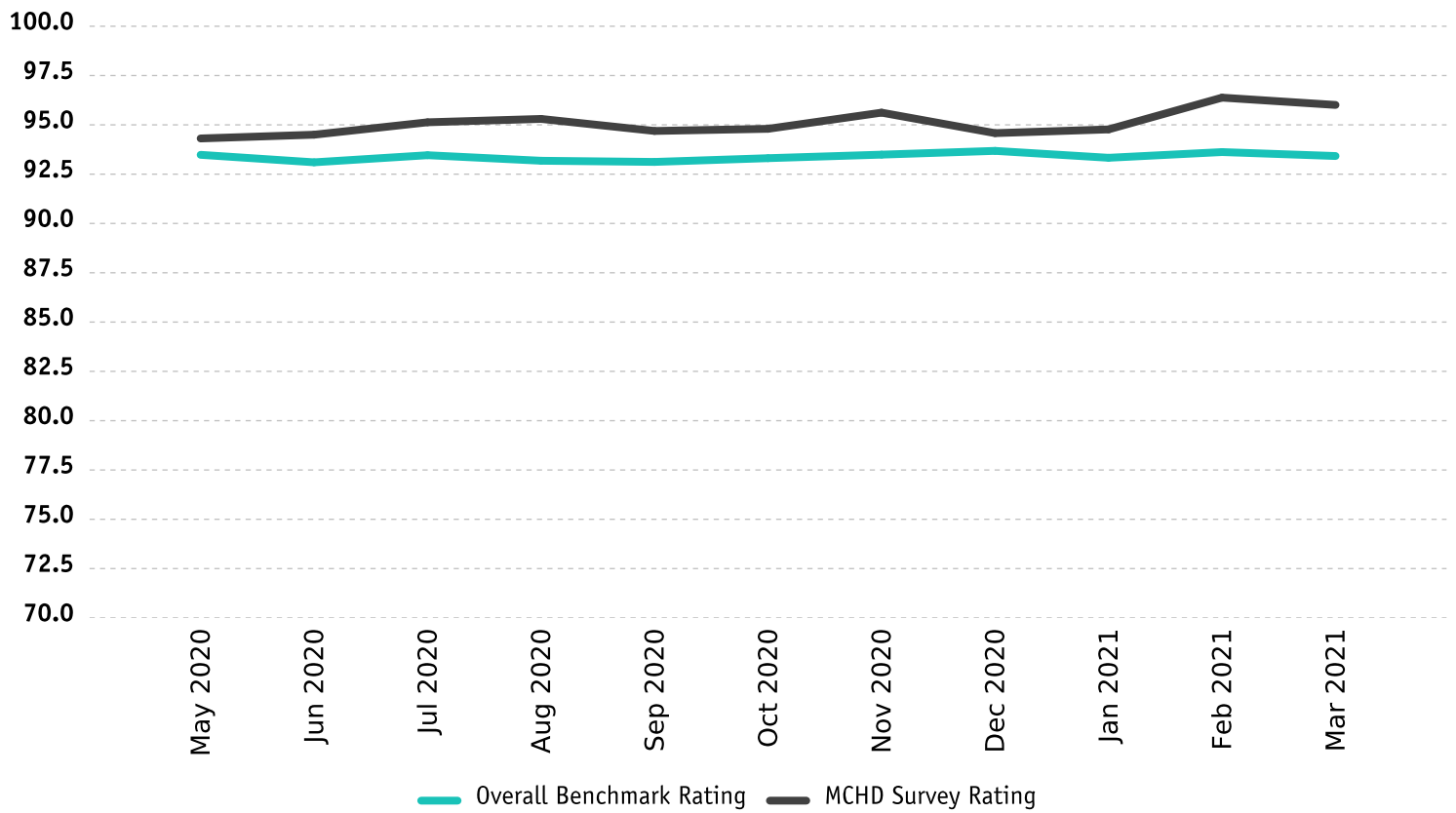
Question Analysis (Continued)

Overall Assessment Analysis

	Last Period	Change	This Period	Total DB
How well did our staff work together to care for you	96.45	-0.15	96.30	93.89
Extent to which our staff eased your entry into the medical facility	96.41	0.21	96.62	93.99
Appropriateness of Emergency Medical Transportation treatment	96.26	0.28	96.54	94.02
Extent to which the services received were worth the fees charged	92.06	-0.96	91.10	89.47
Overall rating of the care provided by our Emergency Medical Transportation	96.40	0.14	96.54	94.14
Likelihood of recommending this ambulance service to others	95.88	-0.16	95.72	93.74



Monthly tracking of Overall Survey Score



Fleet Summary 2020-2021

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
March 2021	144,784	14,758	6,471	17,789	183,802	45,951
February 2021	123,335	11,573	4,670	16,712	156,290	39,073
January 2021	112,461	10,444	4,463	13,877	141,245	35,311
December 2020	118,136	11,924	4,066	11,015	145,141	36,285
November 2020	145,058	14,630	5,277	16,115	181,080	45,270
October 2020	113,824	10,859	4,835	14,588	144,106	36,027
September 2020	149,145	14,446	6,006	15,592	185,189	46,297
August 2020	129,396	10,919	8,124	14,371	162,810	40,703
July 2020	126,917	11,368	4,726	14,490	157,501	39,375
June 2020	159,892	15,048	6,955	17,466	199,361	49,840
May 2020	110,761	15,020	6,460	14,341	146,582	36,646
April 2020	100,460	15,212	5,072	13,505	134,249	33,562
Total	1,534,169	156,201	67,125	179,861	1,937,356	
Average	127,847	13,017	5,594	14,988	161,446	40,362
Annualized Amounts					1,937,356	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
March 2021	4		2		6
February 2021	2		3		5
January 2021	2		3		5
December 2020	6		1		7
November 2020	8		3		11
October 2020	3	1	2		6
September 2020	2		2		4
August 2020			1	1	2
July 2020	5				5
June 2020	2				2
May 2020	4		2		6
April 2020	7		2		9
Total	45		21		68
Per 100,000 Miles	2.32	-	1.08	-	3.51

Service Interruptions	Count	Per 100K miles
March 2021	1	0.54
February 2021	10	6.40
January 2021	6	4.25
December 2020	8	5.51
November 2020	7	3.87
October 2020	3	2.08
September 2020	7	3.78
August 2020	6	3.69
July 2020	7	4.44
June 2020	11	5.52
May 2020	5	3.41
April 2020	8	5.96
Total	79	4.08

Agenda Item # 12



We Make a Difference!

To: Board of Directors

From: James Campbell, Chief of EMS

Date: April 27, 2021

Re: 2021 EMS Advisory Committee

Announcement of 2021 EMS Advisory Committee. (Mr. Thor, Chair – EMS Committee)

Agenda Item # 13



We Make a Difference!

To: Board of Directors

From: James Campbell, Chief of EMS

Date: April 27, 2021

Re: Proclamation – National EMS week, May 16, 2021 to May 22, 2021

Consider and act on Proclamation in support of National EMS Week, May 16, 2021 to May 22, 2021. (Mr. Thor, Chair – EMS Committee)

“Proclamation will be presented in Commissioners Court on May 11, 2021”

PROCLAMATION

To designate the Week of May 16-22, 2021, as Emergency Medical Services Week

WHEREAS, the Montgomery County Hospital District provides Emergency Medical Services to the citizens of Montgomery County, Texas; and

WHEREAS, access to quality emergency care dramatically improves the survival and recovery rate of those who experience sudden illness or injury; and

WHEREAS, the members of emergency medical service teams, whether career or volunteer, engage in thousands of hours of specialized training and continuing education to enhance their lifesaving skills; and

WHEREAS, the Montgomery County Commissioners Court hereby supports and recognizes the Montgomery County Hospital District Emergency Services Personnel as an integral partner to the citizens of Montgomery County.

NOW, THEREFORE BE IT RESOLVED that the Commissioners Court of Montgomery County, Texas does hereby proclaim the week of May 16-22, 2021 as:

“EMERGENCY MEDICAL SERVICES WEEK”

SIGNED THIS 11th DAY OF MAY, 2021.

Mark Keough, County Judge

Robert Walker, Commissioner, Pct. 1

James Noack, Commissioner, Pct. 3

Charlie Riley, Commission, Pct. 2

James Metts, Commission, Pct. 4

Attest:

Mark Turnbull, County Clerk

Agenda Item # 14



We Make a Difference!

To: Board of Directors

From: Sarah Cottar, Assistant Chief ALARM

Date: April 27, 2021

Re: Priority Dispatch Computer Software

Consider and act on the renewal of Priority Dispatch Software Licenses. This is a recurring yearly item, no changes were made.

Fiscal Impact: Nominal

Yes No N/A

☒ ☐ ☐ Budgeted item?

☒ ☐ ☐ Within budget?

☒ ☐ ☐ Renewal contract?

☐ ☐ ☒ Special request?



PDC Pricing Agreement

1. **Price.** The annual license, service and support fee for your licensed Priority Dispatch products is:
 -
 -
 -
 -
 -
 - a. Customer will be billed on an annual basis.
 - b. If the quantity of Priority Dispatch System licenses is increased during the life of this agreement, the annual fee will be amended to reflect the additional licenses at the then current price.
 - c. Pricing is exclusive of any applicable tax. Any applicable tax will be added to the amount.
 - d. Annual invoice is net 30-days, unless otherwise specified.
 - e. If invoice is not paid within 60-days it will be considered "overdue" and accrue interest at 1% per month, compounding.
 - f. If invoice is not paid within 90-days it will be in "default" and services and products provided by Priority Dispatch may be removed, suspended, or become unavailable. If there is a dispute over an invoice the "overdue" or "default" status may be delayed if there is communication towards resolution. Lack of communication for 30-days will advance the invoice to the next status (i.e. overdue to default).
2. **Term.** This agreement shall have an initial term of _____ months from the annual renewal date
3. **Services.** The use of PDC's products and services are set forth in the End User License Agreement(s).
4. **Support.** Support for PDC's products are available 24/7/365 via phone, email and Internet.

Medical	NAE	9	iSEeG-IFveP-1kJG!-DU8CM	5.1	Full
Fire	USS	1	pTxws-UDv7o-XrBzC-r\$Pka	5.1	Full
Medical	USS	2	i\$UeX-PQMF0-vLE9D-GNvXP	5.1	Full
AED	NAE	9	n7QQS-bxgwl-nH5xU-Nmsgc	5.1	Full
Fire	NAE	15	pThwf-UlP7U-qnE8z-AubSh	5.1	Full
Fire	NAE	5	6Bns4-g7TUa-riH8D-QleOj	5.1	Training
AED	NAE	5	0dF2g-8lqT1-lLEIf-IGISN	5.1	Training
Medical	NAE	5	xtsw4-TxIwE-5VI0k-\$tIL4	5.1	Training
Medical	NAE	5	SI2IQ-fvzTB-nkJIA-2\$MGq	5.1	Backup
Fire	NAE	5	ZS2Ab-OaTN5-4YcER-fOaUp	5.1	Backup
AED	NAE	5	X61U1-BhkrE-Qy4Ur-WoRPø	5.1	Backup

Agency: _____

Priority Dispatch

Signature: _____

Signature: 

Print Name: _____

Print Name: Brent E. Hawkins

Title: _____

Title: Vice President & General Counsel

Date: _____

Date: _____

Agenda Item # 15



To: Board of Directors

From: Wayde Sullivan, Fleet Manager

Date: April 21, 2021

Re: Purchase of cab/chassis for FY 2022

Consider and act on approval to order (8) Dodge Ram 4500 cab chassis for ambulance remounts to occur in FY 2021-2022. Vehicles not to exceed \$50K/each. (Mr. Thor, Chair – EMS Committee)

These need to be ordered now for hopeful Fall/Winter delivery. 2022 pricing is not yet available. Our fleet dealer agrees this is a good number for cost. No funds would be paid until FY 2022. We are just issuing the PO to get in line.

Fiscal Impact: Nominal

Yes No N/A

☒ ☐ ☐ Budgeted item?

☒ ☐ ☐ Within budget?

☐ ☐ ☒ Renewal contract?

☐ ☐ ☒ Special request?

Agenda Item # 16



To: Board of Directors

From: Melissa Miller, COO

Date: April 27, 2021

Re: **COO Report**

-
- Station 15: Is nearing completion with the following tasks remaining:
 - Handicap ramp and back porch scheduled 4/24, cabinet punch list items scheduled 4/26, appliance install, signage scheduled week of 4/26, fencing, landscaping, punch list items, post construction clean is scheduled for 4/25, final inspection.
 - Crews to move in upon receipt of Certificate of Occupancy, estimated 1st week of May.
 - Station 35 (New Porter shared station): The estimated completion date has moved to June with occupancy in July due to a 30-day delay in bay door delivery. MCHD's quarters are on the right hand side of the bays.
 - New Station 44: The estimated completion date is early 2022. This station, located at 18294 FM 1097 West, will house MCESD 2, and MCHD as well as provide office space for MCSO.
 - During the annual generator PM an issue was found on Admin. Generator 1 which has been repaired.
 - The City of Splendora inquired about entering into an agreement to expand their park into the treed area, between Station 31 and our tower, owned by MCHD.
 - IT continues to support EMS and Billing departments to during the transition to Image Trend patient care record system.
 - IT team participated with the HIPAA risk assessment consultant and are awaiting the results of the assessment.
 - The IT team worked diligently to enable multi factor authentication for administrative accounts to prepare for the cyber insurance requirements.
 - IT performed emergency Exchange email server hotfix patches during working hours the day after Microsoft reported the zero day exploit.
 - Our Laserfiche vendor, Docunav, recently conducted an annual system audit and found no issues in our Laserfiche environment. Our system is well-maintained, and we have sufficient system resources for current usage and planned growth. We have scheduled routine system updates this summer.

- We are in the final testing phase of a Laserfiche process to document and track Service Inquiries. The initial testing is going well with half of the EMS districts using the online process, and we are working on a procedure for online addendums before fully transitioning to the online process for all service inquiries. This process will allow for better tracking and trending of service inquiries and will greatly reduce the amount of work required to audit them.
- We are working with accounting to finalize an online process for employee expense and mileage reimbursement requests. We anticipate testing the process with a small group of employees in May, with roll-out to all employees later this summer. Once this process is running smoothly, we will look at expanding to include other types of employee reimbursements.
- Several EMS chiefs and MCPHD staff received specific training to build the advanced reports that they require based on Laserfiche processes.

Agenda Item # 17



We Make a Difference!

To: Board of Directors

From: Justin Evans

Date: April 27, 2021

Re: Sole Source - US Digital Designs

Consider and act on approval of US Digital Designs being a sole source for Station alerting systems.

Yes No N/A

- | | | | |
|--------------------------|--------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |



US Digital Designs, Inc.
1835 E 6th Street, Suite 27
Tempe, Arizona 85281
Phone: (602) 687-1730

March 25, 2021

Montgomery County Hospital District
1400 South Loop 336 West
Conroe, Texas 773

RE: Phoenix G2 - Station Alerting System – Sole Source Manufacturer Statement

To Whom it May Concern:

The Montgomery County Hospital District (MCHD) utilizes the Phoenix G2 Fire Station Alerting System (the "System") for the dispatch of emergency alerts. The System provides fast, reliable and concise medical emergency alerts and has demonstrated reductions in response times, providing the citizens of Montgomery County unparalleled protection, savings lives and property. MCHD is seeking to include the System in its EMS Station 35.

US Digital Designs, Inc. is the sole manufacturer of the Phoenix G2 Fire Station Alerting system. All design, manufacturing, service and support originates from our Tempe, Arizona location. Moreover, as the manufacturer, US Digital Designs is able to offer the lowest factory-direct pricing to MCHD. No distributor of the Phoenix G2 System is able to provide pricing at a lower price. With the exception of certified installation companies authorized to perform "installation only" services, no other organization or entity is able or authorized to service and/or support our station alerting systems.

Please let me know if I may answer any additional questions. Thank you for the opportunity to support your community.

Best Regards,

DOMINIC MAGNONI
Vice President
dmagnoni@usdd.com

Agenda Item # 18



To: Board of Directors

From: Justin Evans

Date: April 27th, 2021

Re: Purchase of US Digital Station Alerting system for EMS Station 35

Consider and act on the purchase of US Digital Station alerting systems for EMS Stations 35.

Budgeted amount for these systems is \$30,000.00 and both Station 35 proposals come in under budget at \$29,710.74

Yes No N/A

- | | | | |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |

US DIGITAL DESIGNS

Tempe, Arizona USA

Phoenix G2 - Automated Fire Station Alerting

Quotation to:

Montgomery County, Texas
Montgomery County Hospital District

Project:

G2 Fire Station Alerting System
One (1) Station System for EMS Station 35

Proposal number:

TX_MCHD044

Revision #

1

Quote Date:

23-Mar-2021

Quote Expires:

21-Jun-2021

INSTALLATION BY:

BOX SALE ONLY

By:

Peter Donkin

Project Manager

US Digital Designs, Inc.

1835 E Sixth St #27

Tempe, AZ 85281

602-687-1759 direct

480-290-7892 fax

pdonkin@usdd.com

[This Proposal is subject to corrections due to Errors or Omissions]

US DIGITAL DESIGNS

1835 E. Sixth St. Suite #27
Tempe, Arizona 85281
877-551-8733 tel 480-290-7892 fax

QUOTE

DATE: 3/23/2021
Expires: 6/21/2021

Quote SUBMITTED TO:
Montgomery County, Texas
Montgomery County Hospital District

REF PROPOSAL
TX_MCHD044 v1 STATION-LEVEL

EMS STATION 35 20515 FM 1314 Porter, Texas 77365

BOX SALE ONLY. USDD requested but has not received any engineering assumptions from the customer specifying exactly how these components will be used within a mission-critical system. USDD has not been able to review, proof or approve any engineering assumptions related to these components and thusly cannot warrant nor support any related system until able to.

STATION SYSTEM LICENSES

Item	Unit	Mfr	Qty	Description	Part No.	US List Unit	QUOTE UNIT	QUOTE EXT	
SL1	Ea	USDD	1	G2 VOICEALERT - Single Station License.	VA	\$ 1,030.00	\$ 927.00	\$ 927.00	
SL2	Ea/Yr	USDD	24	G2 MOBILE FSAS APP - Single Device License. Up to 24 Licenses-Per-ATX are offered at \$0.00 cost each as long as system is currently under warranty or elected recurring annual support coverage. See 'Mobile' Section for more detail.	G2-APP-DLI	\$ 108.00	\$ 97.20	N/A - Included	

STATION SYSTEM CONTROLLER

Item	Unit	Mfr	Qty	Description	Part No.	US List Unit	QUOTE UNIT	QUOTE EXT	
SC1	Kit	USDD	1	G2 ATX STATION CONTROLLER - Power/Signal/Control up to 8 peripheral Remote Options. 4 Unique Amps/Zones available.	ATX	\$ 21,750.00	\$ 19,575.00	\$ 19,575.00	
SC2	Kit	USDD	0	G2 EXPANSION KIT - Allows ability to Power/Signal/Control up to 12 more peripheral Remote options per EXP.	EXP	\$ 7,325.00	\$ 6,592.50	\$ -	
SC3	Kit	USDD	0	Rack Mount Ears for ATX or EXP	ATX-E	\$ 54.00	\$ 48.60	\$ -	
SC4	Kit	USDD	0	Base Plate for ATX or EXP	ATX-P	\$ 54.00	\$ 48.60	\$ -	
SC5	Ea	TBD	0	ATX UPS, Standard - N/A - TO BE PROVIDED BY CUSTOMER	UPS-STD	\$ 923.00	\$ 830.70	\$ -	
SC6	Ea	TBD	0	Shelf/Bracket, Wall-Mount for UPS	UPS-WMB	\$ 57.00	\$ 51.30	\$ -	

STATION SYSTEM PERIPHERAL COMPONENTS

Item	Unit	Mfr	Qty	Description	Part No.	US List Unit	QUOTE UNIT	QUOTE EXT	
SP1a	Ea	TBD	0	Audio Amplifier, External, Standard	AMP	\$ 987.00	\$ 888.30	\$ -	
SP1b	Ea	TBD	0	Shelf, Under Table or Wall Mount, for 1U 1/2 Rack	AMP-S	\$ 66.00	\$ 59.40	\$ -	
SP2	Ea	USDD	0	G2 COLOR INDICATOR REMOTE Module - Up to 8 unique colors	CIR	\$ 725.00	\$ 652.50	\$ -	
SP3a	Ea	USDD	0	G2 HDTV REMOTE Module (TV & Electrical Outlet by Others; C.E.C. control subject to TV ability)	TVR	\$ 975.00	\$ 877.50	\$ -	
SP3b	Ea	TBD	0	Flat Panel Monitor / Smart HDTV 40-43" (Electrical Outlet/Provision By Others; C.E.C. control subject to TV ability)	FP-43	\$ 1,377.57	\$ 1,239.81	\$ -	
SP3c	Ea	TBD	0	Flat Panel / TV Mount- Universal 23"-46" Tilt	FPM-U	\$ 107.86	\$ 97.07	\$ -	
SP4	Ea	USDD	0	G2 I/O REMOTE Module w/ 8 In & 8 Out	IOR	\$ 1,275.00	\$ 1,147.50	\$ -	
SP5	Ea	USDD	0	Push Button, Standard (Black)	PB-B	\$ 110.00	\$ 99.00	\$ -	
SP6	Ea	USDD	0	Push Button, Emergency (Red)	PB-R	\$ 110.00	\$ 99.00	\$ -	

SP7	Ea	USDD	0	G2 MESSAGE REMOTE 2 Module (2017 Version 2)	MR2	\$ 1,275.00	\$ 1,147.50	\$ -	
SP9a	Ea	USDD	0	G2 MESSAGE SIGN (Digital LED) MINI GammaSign / 12" Active Screen Width / Turn Out Timing ONLY	MS-G-M	\$ 915.00	\$ 823.50	\$ -	
SP9b	Ea	USDD	2	G2 MESSAGE SIGN (Digital LED) STANDARD GammaSign / 24" Active Screen Width	MS-G-S	\$ 1,050.00	\$ 945.00	\$ 1,890.00	
SP9c	Ea	USDD	0	G2 MESSAGE SIGN (Digital LED) EXTENDED GammaSign / 36" Active Screen Width	MS-G-E	\$ 1,575.00	\$ 1,417.50	\$ -	
SP9d	Ea	USDD	0	MS-G Adapter Plate, SINGLE. VESA 100, joins (1) MS-G-S (or-E) to any standard mount with VESA 100 hole patterns (mount not included)	MS-AP-S	\$ 38.00	\$ 34.20	\$ -	
SP9e	Ea	USDD	0	MS-G Adapter Plate, DOUBLE. VESA 100, joins (2) MS-G-S (or-E) to any standard mount with VESA 100 hole patterns (mount not included)	MS-AP-D	\$ 49.00	\$ 44.10	\$ -	
SP9f	Ea	USDD	0	MS-G Hanger Kit. Hangs single or double (back-to-back) Message Signs (Gamma Version) from Ceiling. Includes both suspended ceiling T-Bar Scissor Clips and Hard-Pan Flange Mounts.	MS-HK	\$ 73.00	\$ 65.70	\$ -	
SP11	Ea	TBD	0	MS Mount - Articulating, Long reach	MS-MNT-ART-L	\$ 287.00	\$ 258.30	\$ -	
SP12a	Ea	USDD	3	G2 ROOM REMOTE 2 Module / 2017 version 2	RR2	\$ 2,025.00	\$ 1,822.50	\$ 5,467.50	
SP12c	Ea	USDD	0	RR2 Adapter Plate, for Retrofit in RR1 Wall Cavity	RR2-AP	\$ 46.00	\$ 41.40	\$ -	
SP12d	Ea	USDD	0	RR2 Surface Mount Box, for SURFACE MOUNT (hard wall) installation. Three (3) 3/4" conduit knock-outs.	RR2-SMB	\$ 175.00	\$ 157.50	\$ -	
SP15	Ea	USDD	3	G2 SPEAKER - LED Illuminated - FLUSH Mount, 70v	SPK-LED-FM	\$ 325.00	\$ 292.50	\$ 877.50	
SP16	Ea	USDD	0	G2 SPEAKER - LED Illuminated - SURFACE Mount (Metal Box), 70v	SPK-LED-SM	\$ 325.00	\$ 292.50	\$ -	
SP17a	Ea	USDD	0	G2 SPEAKER - OmniAlertStrobe - Omnidirectional Alerting Speaker, optimized for high Vocal Intelligibility in large open indoor areas and with High-Intensity LED Strobe Light Arrays includes Cable Hanging Kit (typically requires MR2 for power/signal/control)	SPK-OAS	\$ 815.00	\$ 733.50	\$ -	
SP17b	Ea	USDD	0	SPK-OAS/OmniStrobe Mounting Bracket / BEAM FLANGE CLIP- for mounting directly onto an exposed (1/8-14") I-Beam	SPK-OAS-BFC	\$ 13.00	\$ 11.70	\$ -	
SP17c	Ea	USDD	0	SPK-OAS/OmniStrobe Mounting Bracket / DROP CEILING BRACKET- for mounting directly to T-Bar in Suspended Ceiling	SPK-OAS-DCB	\$ 48.00	\$ 43.20	\$ -	
SP17d	Ea	USDD	0	SPK-OAS/OmniStrobe Mounting Bracket / SURFACE MOUNT - for mounting directly to hard ceiling	SPK-OAS-SMB	\$ 42.00	\$ 37.80	\$ -	
SP18a	Ea	USDD	0	SPEAKER - STANDARD, FLUSH Mount, 70v	SPK-STD-FM	\$ 85.00	\$ 76.50	\$ -	
SP18b	Ea	USDD	0	SPEAKER - STANDARD, SURFACE Mount (Metal Box), 70v	SPK-STD-SM	\$ 85.00	\$ 76.50	\$ -	
SP19	Ea	USDD	0	SPEAKER - APP BAY/OUTDOOR - Weatherized, Surface Mount, 70v	SPK-W-SM	\$ 310.00	\$ 279.00	\$ -	
SP21	Ea	USDD	0	G2 Strobe Light / Red LED	STR	\$ 550.00	\$ 495.00	\$ -	
SP20	Ea	USDD	0	Transformer, 8ohm to 70V, External	XFMR	\$ 53.00	\$ 47.70	\$ -	
SP22	Ea	USDD	0	VIDEO DOOR STATION - Doorbell & Camera that ties into G2 FSAS (HDTV Remote) - Includes Power Injector	VDS	\$ 1,700.00	\$ 1,530.00	\$ -	

STATION SYSTEM SERVICES									
Item	Unit	Mfr	Qty	Description	Part No.	US List Unit	QUOTE UNIT	QUOTE EXT	
SS1	Ea	USDD	0	Station Installation (N/A - BOX SALE ONLY. INSTALLATION IS NOT ASSUMED OR INCLUDED BY USDD.)	ST-INST	\$ 18,679.05	\$ 16,811.15	\$ -	
SS2	Ea	USDD	0	Station Remediation (Removal and Disposal of Legacy Equipment Not currently Assumed or Included, nor is any related Remediation to Paint, Drywall, etc.)	ST-INST	\$ -	\$ -	\$ -	

SS9	Ea	USDD	0	Miscellaneous/TBD	MISC	\$	-	\$	-	\$	-
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STATION SYSTEM WARRANTY & OPTIONAL RECURRING ANNUAL SUPPORT									
Item	Unit	Mfr	Qty	Description	Part No.	US List Unit	QUOTE UNIT	QUOTE EXT	
SW1	YR	USDD	1.0	[STANDARD] 1st YEAR WARRANTY & SUPPORT FOR THIS STATION SYSTEM (or component): Telephone / Remote Access Support (8:00 AM - 5:00 PM MST)	RS-1YR-STD	\$ 2,873.70	\$ 2,586.33	2586.33 but No Charge For Initial Warranty Period / Not Included in Subtotals	
SW2	YR	USDD	0.0	[STANDARD] EACH ADDITIONAL YEAR (12-Months) WARRANTY & SUPPORT FOR THIS STATION SYSTEM (or Component): Telephone / Remote Access Support (8:00 AM - 5:00 PM MST) IF QUANTITY '0' THEN NO ADDITIONAL SUPPORT IS ASSUMED OR AUTHORIZED BEYOND INITIAL WARRANTY PERIOD	RS-AYR-STD	\$ 2,873.70	\$ 2,586.33	\$ -	

EMS STATION 35		System:	\$ 28,737.00
		Shipping:	\$ 399.00
		Warranty & Support:	\$ -
		Texas Cost Recovery Fee:	\$ 574.74
		STATION SUBTOTAL:	\$ 29,710.74

This quote does not include or assume any amounts for **sales or use tax**. Customer needs to contact its procurement department to determine if sales or use tax is payable, and if so, to make the determination of the amount to be paid. Per our contracts, Customer is responsible for the payment of any sales or use taxes owed from any purchase from USDD.

See Section Totals Page for Explanation of the Texas Cost-Recovery Fee

Warranty & Support Notes:

Customer must elect to choose any coverage they require beyond initial warranty period, or USDD will not be authorized to provide any service or support. Mobile Smart Phone Alerting App and Mapping Services only available to customer while under warranty or elected recurring annual support. Support Agreements subject to change if system design is modified. For additional details, please review current USDD Warranty Statement and Service Agreement. USDD cannot warrant nor support any system configuration that deviates from this specific proposal's documented station system design file number. USDD cannot warrant nor support any system not using USDD-approved UPS Battery Backup. USDD cannot warrant nor support any system not installed by G2 Trained & Certified Installation technician (installer). If customer intends to tie this system into any 3rd-party system or devices, USDD will be unable to warrant or support the system until we've had a chance to review documented engineering assumptions and approve system integrity, performance and reliability expectations.

For FSASaaS Program: The cost of service and support beyond initial warranty period is included in the FSASaaS Program for a total of 5 years. The service and support includes Mobile Smart Phone Alerting App and Mapping Services. Please see the FSASaaS Subscription Agreement for more information concerning the service and support provided by USDD. USDD cannot warrant nor support any system not using USDD-approved UPS Battery Backup. USDD cannot warrant nor support any system not installed by G2 Trained & Certified Installation technician (installer). If customer intends to tie this system into any 3rd-party system or devices, USDD will be unable to warrant or support the system until we've had a chance to review documented engineering assumptions and approve system integrity, performance and reliability expectations.

Station System Installation Notes:

- 01 - Unless specifically detailed in this proposal, no installation by USDD or its subcontractors is assumed or provided.
- 02 - Because these are mission-critical systems, USDD can only warrant and support systems installed by G2 Trained and Certified Contractors.
- 03 - USDD can source, qualify, train and certify Local Licensed Regional Subcontractors where needed.
- 04 - Installation warranted by installation contractor - G2 FSAS warranted, serviced and supported by USDD.
- 05 - Unless specifically detailed in this proposal, installation to be performed during normal working hours.
- 06 - Unless specifically detailed in this proposal, no permit fees or material charges have been included.
- 07 - Unless specifically detailed in this proposal, no removal or remediation has been assumed or included.
- 08 - Unless specifically detailed in this proposal, no bonds of any type (performance, bid) have been assumed, included or budgeted for in this proposal.
- 09 - USDD FSAS Equipment to be made available by owner to Installation Contractor prior to on-site arrival.
- 10 - Structural backing for system devices and other millwork (not specifically detailed) by others.
- 11 - If applicable, Gas Control Shutoff Valve Addendum (to USDD and installation contractor) must be signed prior to installation.
- 12 - All electrical power, including (but not limited to) raceway, conduit, backboxes, service panels, high-voltage wiring and fixtures by others.
- 13 - All communications pathway infrastructure (network, radio, etc.) by others unless specifically detailed in this proposal.
- 14 - USDD cannot warrant nor support any owner-furnished (3rd-Party) system or component we are required to integrate with. USDD cannot warrant nor support any system or component it has not proofed engineering for and has not specifically authorized for use within public safety environments.
- 15 - Any misuse, unauthorized modification, improper installation, excessive shock, attempted repair, accident, or improper or negligent use, storage, transportation, or handling by any party other than USDD shall render this limited warranty null, void and of no further effect.

US DIGITAL DESIGNS

1835 E. Sixth St. Suite #27
Tempe, Arizona 85281

877-551-8733 tel

480-290-7892 fax

QUOTE

DATE: 3/23/2021

Expires: 6/21/2021

Quote SUBMITTED TO:

Montgomery County, Texas

Montgomery County Hospital District

REF PROPOSAL

TX_MCHD044 v1

Section Totals

SECTION TOTALS		
[UNLESS OTHERWISE NOTED, ALL PRICES ARE \$US]		
STATION-LEVEL SUBTOTAL		\$ 29,710.74
Includes:	EMS STATION 35 SYSTEM:	\$ 29,136.00
	EMS STATION 35 WARRANTY & SUPPORT:	\$ -
	EMS STATION 35 TEXAS COST RECOVERY FEE:	\$ 574.74
Notes: BOX SALE ONLY. Components for one (1) Station System currently included in this proposal. Installation is not Assumed or Included by USDD, Customer to contract directly with a Certified G2 Installer for system installation.		
USDD has not been allowed to develop any related station system design drawings for this project. Additionally, USDD requested but has not received any engineering assumptions from the customer specifying exactly how these components will be used within a mission-critical system. USDD has not been able to review, proof or approve any engineering assumptions related to these components and thusly cannot warrant nor support any related system until able to. Customer declined USDD Start-Up & Configuration, Project Management, and Design & Engineering Services so customer has also declined to allow us ability guarantee performance, optimize configuration, or provide any kind of support to these components in an installed system environment.		
US Digital Designs System Total		\$ 29,710.74

This quote does not include or assume any amounts for **sales or use tax**. Customer needs to contact its procurement department to determine if sales or use tax is payable, and if so, to make the determination of the amount to be paid. Per our contracts, Customer is responsible for the payment of any sales or use taxes owed from any purchase from USDD.

(TBD By Customer) Customer must elect to choose any coverage they require beyond initial warranty period, or USDD will not be authorized to provide any service or support. Mobile Smart Phone Alerting App and Mapping Services only available to customer while under warranty or elected recurring annual support. Support Agreements subject to change if system design is modified. For additional details, please review current USDD Warranty Statement and Service Agreement

The Texas Cost-Recovery Fee is a fee charged by USDD to offset amounts incurred by USDD to calculate, file and pay franchise taxes charged by the State of Texas for doing business within the state. The recovery fee is NOT a tax that is required to be paid by the customer and collected by USDD. More information from the Texas State Comptrollers Office on this here <https://star.comptroller.texas.gov/view/2010088511>

STANDARD TERMS AND CONDITIONS OF SALE

(Contract Sales)

1. **REMITTANCES** All invoices shall be due and payable upon receipt in United States currency, free of exchange, or any other charges, or as otherwise agreed in writing by US Digital Designs, Inc. (hereinafter called "USDD").
2. **PROPOSALS** This proposal expires 30 days after its date. Prices are subject to correction for error.
3. **PROGRESS PAYMENTS** USDD reserves the right to invoice Customer monthly for all materials delivered. Invoices are due NET 30 upon receipt by Customer. If the Customer becomes overdue in any progress payment, USDD shall be entitled to suspend further shipments, shall be entitled to interest at the annual rate of 18%, and also to avail itself of any other legal remedies. Customer agrees that it will pay and/or reimburse USDD for any and all reasonable attorneys' fees and costs which are incurred by USDD in the collection of amounts due and payable hereunder.
4. **CANCELLATION AND SUSPENSION** Any order resulting from this proposal is subject to cancellation or instructions to suspend work by the Customer only upon agreement to pay USDD for all work in progress and all inventoried or ordered project parts and materials, and all other costs incurred by USDD related to the contract.
5. **TAXES** All taxes of any kind levied by any federal, state, municipal or other governmental authority, which tax USDD is required to collect or pay with respect to the production, sale, or delivery of products sold to Customer shall be the responsibility of Customer. Customer agrees to pay all such taxes and further agrees to reimburse USDD for any such payments made by USDD.
6. **LOSS, DAMAGE OR DELAY** USDD shall not be liable for any loss, damage, or delay occasioned by any causes beyond USDD's control, including, but not limited to, governmental actions or orders, embargoes, strikes, differences with workmen, fires, floods, accidents, or transportation delays. IN NO EVENT SHALL USDD BE LIABLE FOR ANY CONSEQUENTIAL OR SPECIAL DAMAGES.
7. **WARRANTY:** USDD warrants and guarantees its products for 12 months from the day of shipment to Customer (the "Warranty Period"), subject to the terms and limitations set forth herein. The Customer's rights and remedies with respect to a product found to be defective in material or workmanship shall be limited exclusively to the rights and remedies set forth herein. Any misuse, unauthorized modification, improper installation, excessive shock, attempted repair, accident, or improper or negligent use, storage, transportation, or handling by any party other than USDD shall render this warranty null, void and of no further effect. USDD cannot warrant nor support any system or component it has not proofed engineering for and has not specifically authorized for use within public safety environments.

7.1 **PRODUCT DEFECTS.** If a product is defective and a valid claim is made within the Warranty Period, at its option, USDD will either (1) repair the defective product at no charge, using new parts or parts equivalent to new in performance and reliability or (2) exchange the product with a product that is new or equivalent to new in performance and reliability and is at least functionally equivalent to the original product. Any replacement product or part, including a user-installable part that has been installed in accordance with instructions provided by USDD, shall remain under warranty during the Warranty Period or for 90 days from the date of repair, whichever is later. When a product or part is exchanged, any replacement item becomes the Customer's property and the replaced item becomes the property of USDD. Customer shall be responsible for and bear all risks and costs of shipping any products to USDD for repair. USDD shall be responsible for and bear all risks and costs of returning any product to Customer after repair or replacement. Replacement products will be returned to Customer configured as it was when the product was originally purchased, subject to applicable updates.

7.2 **CLAIMS.** Prior to making a Warranty claim, Customer is encouraged to review USDD's online help resources. Thereafter, to make a valid claim hereunder, Customer must contact USDD technical support and describe the problem or defect with specificity. The first such contact must occur during the Warranty Period. USDD's technical support contact information can be found on USDD's web site at <http://stationalerting.com/home/about-usdd/contact-usdd/>. Customer must use its best efforts to assist in diagnosing defects, follow USDD's technical instructions, and fully cooperate in the diagnostic process. Failure to do so shall relieve USDD of any further obligation hereunder.

7.3 **EXCLUSIONS AND LIMITATIONS.** USDD does not warrant that the operation of its product or any related peripherals will be uninterrupted or error-free. USDD is not responsible for damage arising from Customer's failure to follow instructions relating to the product's use. This Warranty does not apply to any Hardware or Software (as defined below) not used for its intended purpose. This Warranty does not apply to monitors or televisions manufactured by third parties. Repair or replacement of such components shall be subject exclusively to the manufacturer's warranty, if any. Recovery and reinstallation of Hardware and user data (including passwords) are not covered under this Warranty. This Warranty does not apply: (a) to consumable parts, such as batteries, unless damage has occurred due to a defect in materials or workmanship; (b) to cosmetic damage, including but not limited to scratches, dents and broken plastic on ports; (c) to damage caused by use with non-USDD products; (d) to damage caused by accident, abuse, misuse, flood, lightning, fire, earthquake or other external causes; (e) to damage caused by operating the product outside the permitted or intended uses described by USDD; (f) to damage or failure caused by installation or service (including upgrades and expansions) performed by anyone who is not a representative of USDD or a USDD authorized installer or service provider; (g) to a product or part that has been modified to alter functionality or capability without the written permission of USDD; or (h) if any serial number has been removed or defaced.

TO THE EXTENT PERMITTED BY LAW, THIS WARRANTY AND REMEDIES SET FORTH ABOVE ARE EXCLUSIVE AND IN LIEU OF ALL OTHER WARRANTIES, REMEDIES AND CONDITIONS, WHETHER ORAL OR WRITTEN, STATUTORY, EXPRESS OR IMPLIED. AS PERMITTED BY APPLICABLE LAW, USDD SPECIFICALLY DISCLAIMS ANY AND ALL STATUTORY OR IMPLIED WARRANTIES, INCLUDING, WITHOUT LIMITATION, WARRANTIES OF MERCHANTABILITY, FITNESS FOR A PARTICULAR PURPOSE AND WARRANTIES AGAINST HIDDEN OR LATENT DEFECTS. If USDD cannot lawfully disclaim statutory or implied warranties then to the extent permitted by law, all such warranties shall be limited in duration to the duration of this express Warranty and to repair or replacement service as determined by USDD in its sole discretion. No reseller, agent, or employee is authorized to make any modification, extension, or addition to this Warranty. If any term is held to be illegal or unenforceable, the legality or enforceability of the remaining terms shall not be affected or impaired.

EXCEPT AS PROVIDED IN THIS WARRANTY AND TO THE EXTENT PERMITTED BY LAW, USDD IS NOT RESPONSIBLE FOR DIRECT, SPECIAL, INCIDENTAL OR CONSEQUENTIAL DAMAGES RESULTING FROM ANY BREACH OF WARRANTY OR CONDITION, OR UNDER ANY OTHER LEGAL THEORY, INCLUDING BUT NOT LIMITED TO LOSS OF USE; LOSS OF REVENUE; LOSS OF THE USE OF MONEY; LOSS OF ANTICIPATED SAVINGS; LOSS OF GOODWILL; LOSS OF REPUTATION; and LOSS OF, DAMAGE TO OR CORRUPTION OF DATA. USDD IS NOT RESPONSIBLE FOR ANY INDIRECT LOSS OR DAMAGE HOWSOEVER CAUSED INCLUDING THE REPLACEMENT OF EQUIPMENT AND PROPERTY, ANY COSTS OF RECOVERING PROGRAMMING OR REPRODUCING ANY PROGRAM OR DATA STORED OR USED WITH USDD PRODUCTS, AND ANY FAILURE TO MAINTAIN THE CONFIDENTIALITY OF DATA STORED ON THE PRODUCT. USDD disclaims any representation that it will be able to repair any product under this Warranty or make a product exchange without risk to or loss of the programs or data stored thereon.

8. **SERVICE AGREEMENT.** The Product being purchased hereunder is not subject to any post warranty service agreement or maintenance program unless specifically contracted for between USDD and Customer. USDD offers a comprehensive post warranty Service Agreement at additional cost. Customer should contact USDD regarding its Service Agreement and costs associated therewith.
9. **INTELLECTUAL PROPERTY:** Customer hereby agrees and acknowledges that USDD owns all rights, title, and interest in and to the Intellectual Property (as defined below). Customer agrees to not remove, obscure, or alter USDD's or any third party's copyright notice, trademarks, or other proprietary rights notices affixed to or contained within or accessed in conjunction with or through USDD's Product (as defined below). Nothing herein shall be deemed to give, transfer, or convey to Customer any rights in the Intellectual Property other than the License, as set forth below.
 - 9.1 **LICENSE:** At all times that Customer is in compliance with the terms of this Agreement and all other agreements between the parties, Customer shall have a non-exclusive, non-transferable, fully paid license to use the Software, but only in conjunction with the Hardware provided by USDD and only in conjunction with Customer's fire station alerting system pursuant to the terms of this Agreement.
 - 9.2 **DEFINITIONS:** For purposes of this Section the following terms shall have the following definitions:
 - 9.2.1 "Intellectual Property" means any and all rights of USDD related to USDD's Product existing from time to time under patent law, copyright law, trade secret law, trademark law, unfair competition law, and any and all other proprietary rights, and any and all derivative works, work product, applications, renewals, extensions and restorations thereof, now or hereafter in force and effect worldwide;
 - 9.2.2 "USDD's Product" means any and all Hardware and Software provided to Customer by USDD under this Agreement or any other contract, purchase order, or arrangement;
 - 9.2.3 "Hardware" means a physically tangible electro-mechanical system or sub-system and associated documentation but specifically excludes any televisions or monitors manufactured by a third party; and
 - 9.2.4 "Software" means software programs, including embedded software, firmware, executable code, linkable object code, and source code, including any updates, modifications, revisions, copies, documentation and design data that are licensed under this Agreement.
10. **Remote Access to System.**
 - a. USDD requires remote network access to the System, including access to Customer's Communications Gateways, Station Controllers, and other USDD-supplied equipment through Secure Shell (SSH) to perform implementation and support tasks under this contract. To enable this the Customer will provide USDD support personnel VPN or similar remote network access to the System for USDD support personnel ("Customer Support") to effectively troubleshoot critical or complex problems and to expedite resolution of such issues. Remote network access is also used to install core System software upgrades and customized software. USDD will only access Customer's System with the knowledge and consent of Customer.
 - b. Alternative to Network Access. If the Customer elects not to provide remote network access to the System, then USDD may not be able to perform some support functions. Customers that elect not to routinely provide network access may temporarily reinstate this access to allow USDD to perform the above services. The following services will not be performed without this access:
 - System software upgrades
 - System software customization
 - Network troubleshooting assistance including packet capture and network monitoring on USDD devices
 - Detailed log analysis
 - Bulk updates to System database tables
 - Troubleshooting that requires low-level system access or large file transfer
 - c. Timely Access. Customers must ensure that remote access is available prior to notifying USDD of a support request. In the event that the Customer is unable to provide remote access, USDD will not be required to provide support outside those tasks that do not require remote access, and any corresponding resolution response times will not apply.
 - d. Physical Security Tokens. USDD has multiple software engineers that provide after-hours support and these engineers do not typically take security tokens from the USDD office. If the customer requires the use of physical security tokens this may delay after hours service.
11. **GOVERNING LAW** Any contract resulting from this proposal shall be governed by, construed, and enforced in accordance with the laws of the State of Arizona.
12. **ACCEPTANCE OF TERMS** This proposal shall become a binding contract between the Customer and USDD when accepted in writing by the Customer. Without limiting the foregoing, issuance by Customer of a purchase order to USDD for any of the goods or services herein described shall constitute acceptance. Any such acceptance shall be with the mutual understanding that the terms and conditions of this proposal are a part thereof with the same effect as though signed by both parties named herein and shall prevail over any inconsistent provision of said order. No waiver, alteration, or modification of these terms and conditions shall be binding unless in writing and signed by an authorized representative of USDD.
13. **SHIPPING/DELIVERY:** Unless specifically detailed as otherwise in this proposal, all shipping and delivery costs (even those detailed per-system) relate to single combined shipment to a single point of delivery. If requested otherwise then costs and terms subject to change.
14. **CREDIT CARDS:** All USDD quotes are developed for the customer with the understanding the eventual purchase would be facilitated using standard Purchase Order and Invoice process. If customer would rather use a Credit Card for purchase then said order would be subject to a 4% credit card processing charge.
15. USDD cannot warrant nor support any system configuration that deviates from this specific proposal's documented station system design file number. USDD cannot warrant nor support any system not using USDD-approved UPS Battery Backup. USDD cannot warrant nor support any system not installed by G2 Trained & Certified Installation technician (installer). If customer intends to tie this system into any 3rd-party system or devices, USDD will be unable to warrant or support the system until we've had a chance to review documented engineering assumptions and approve system integrity, performance and reliability expectations.
16. **THIS QUOTE SUBJECT TO REVIEW FOR ERRORS AND OMISSIONS.**

Agenda Item # 19

To: Board of Directors

From: Ade Moronkeji

Date: April 27, 2021

Re: HCAP Report

Program Updates

- Ida Chapa, Kameron Burgess and Ade Moronkeji conducted outreach at the Montgomery vaccine event on April 9th. The team had one-on-one interactions with several county residents and provided an overview of HCAP. Also, they were able to connect with one of the leaders within the Montgomery community who will serve as a central point to provide application assistance when needed.
- Since lack of client retention has been identified as the main issue triggering the decline in HCAP numbers, the eligibility team is channeling efforts towards making contact with relevant clients. Multiple reminder calls are made weekly to target individuals who are yet to submit requested paperwork in order to offer one-on-one enrollment guidance.

Claims Administration

- FY to date, the Bill Pay team has processed a total of 4,746 medical and prescription claims. Figure 1 shows a monthly comparison between the volumes of claims received FY20 over FY21.

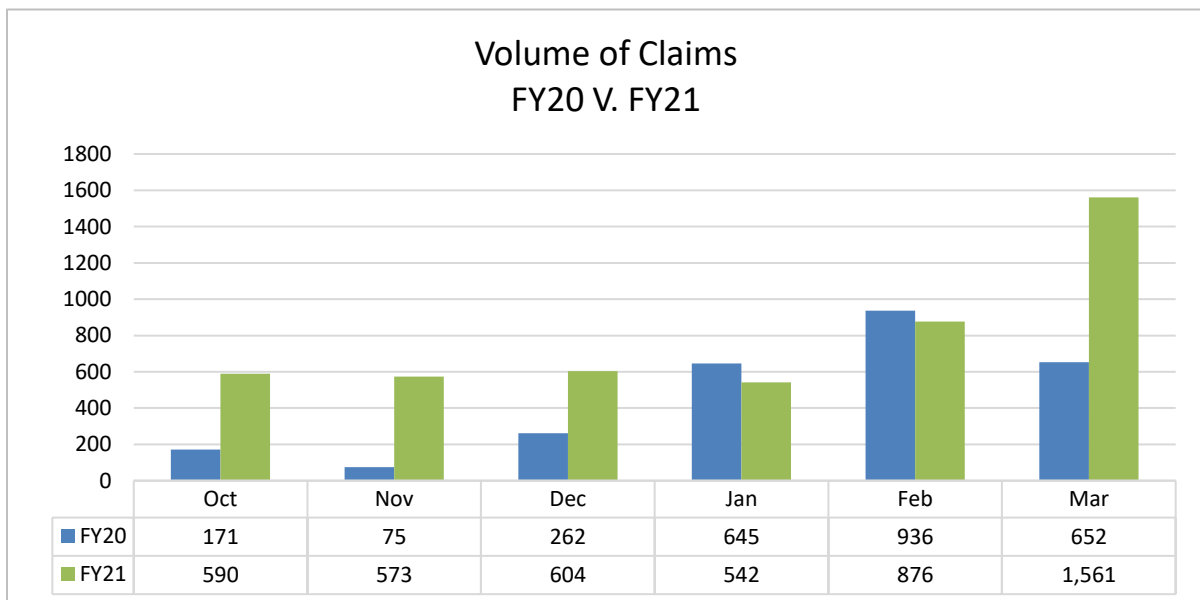


Figure 1 – Volume of Claims FY20 V. FY21

- In March, the team managed 276 provider calls
- Figure 2 provides the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients are using for their health care needs
 - UC hospital inpatient/outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals.
 - Inpatient/outpatient hospital without the UC designation refers to CHI St. Luke's The Woodlands and other non HCA local hospitals.
- UC hospital inpatient and physician services represent our highest expenditures for those claims processed in March.

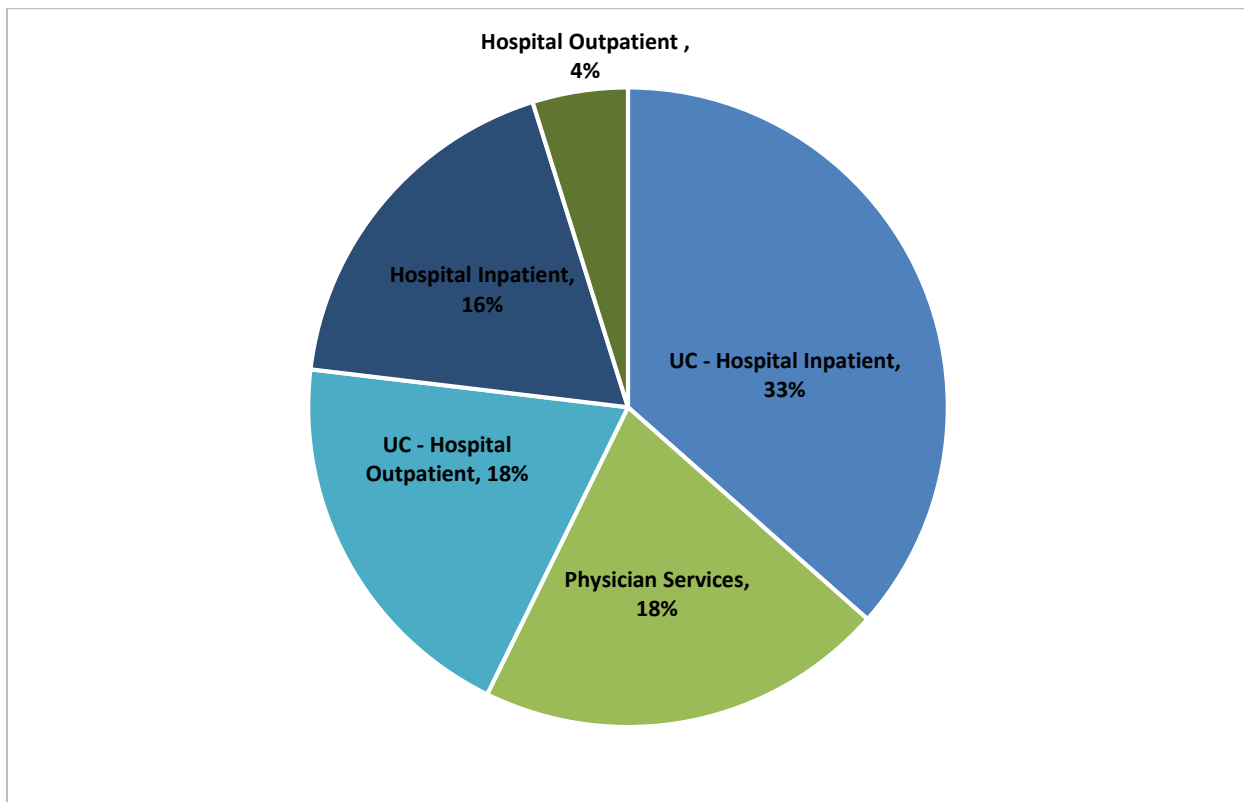


Figure 2 – Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients

HCAP Applications

The total number of applications received and processed FY to date is 1,213. Average turn-around time (TAT) to complete the initial review of applications remains within the 2-3 day timeframe.

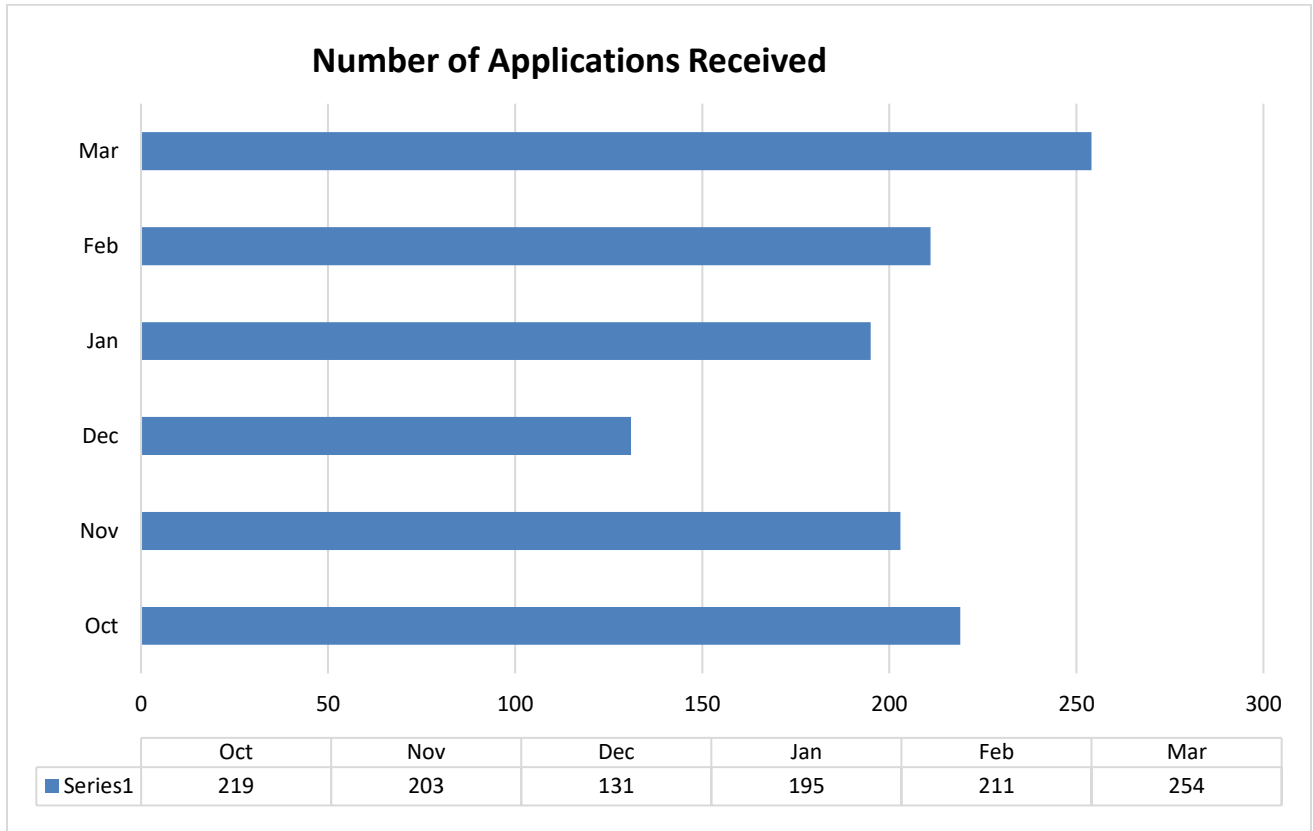


Figure 3 – Monthly # of Identifiable Applications

HCAP Enrollment

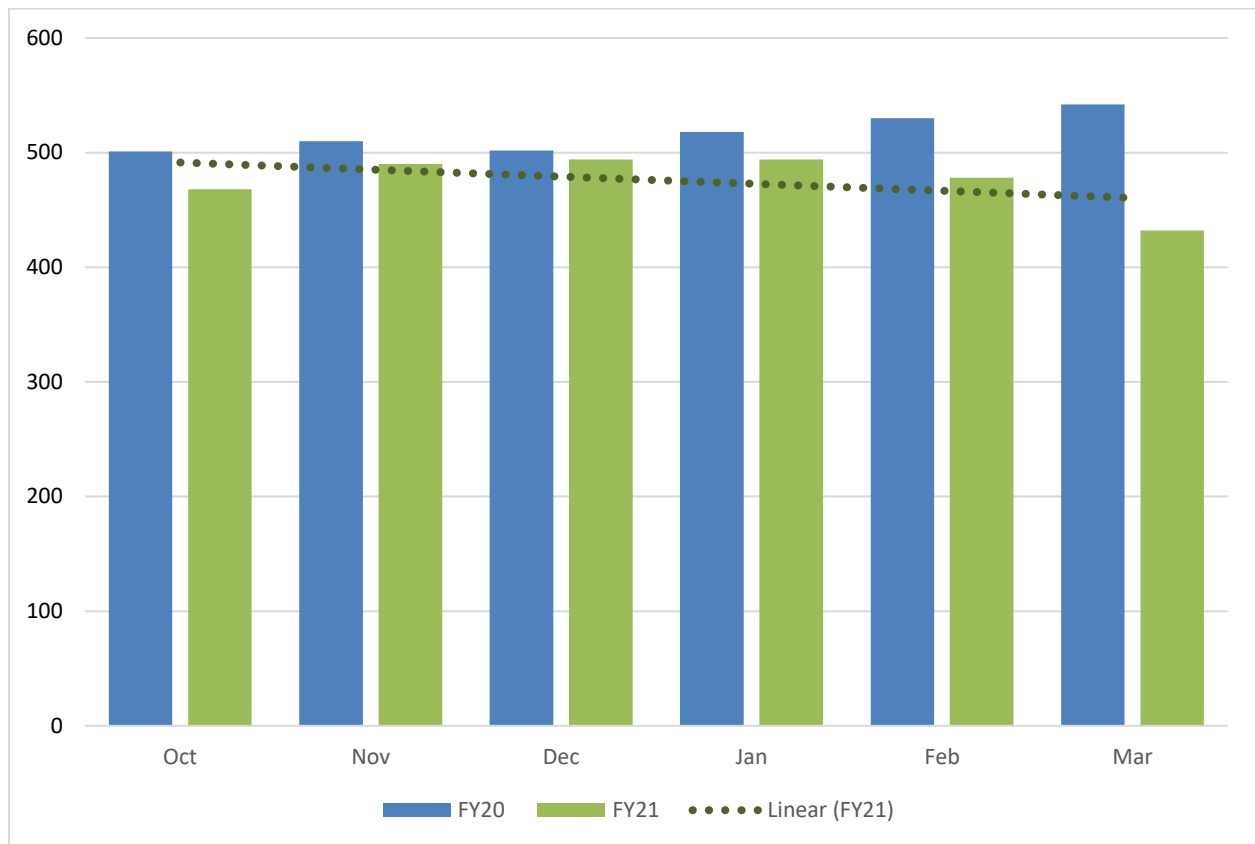


Figure 4 - Active Clients FY20 V. FY21

New Client Trend

The graph below depicts the monthly number of new clients and also reveals how these numbers have been trending since the beginning of the fiscal year to date.

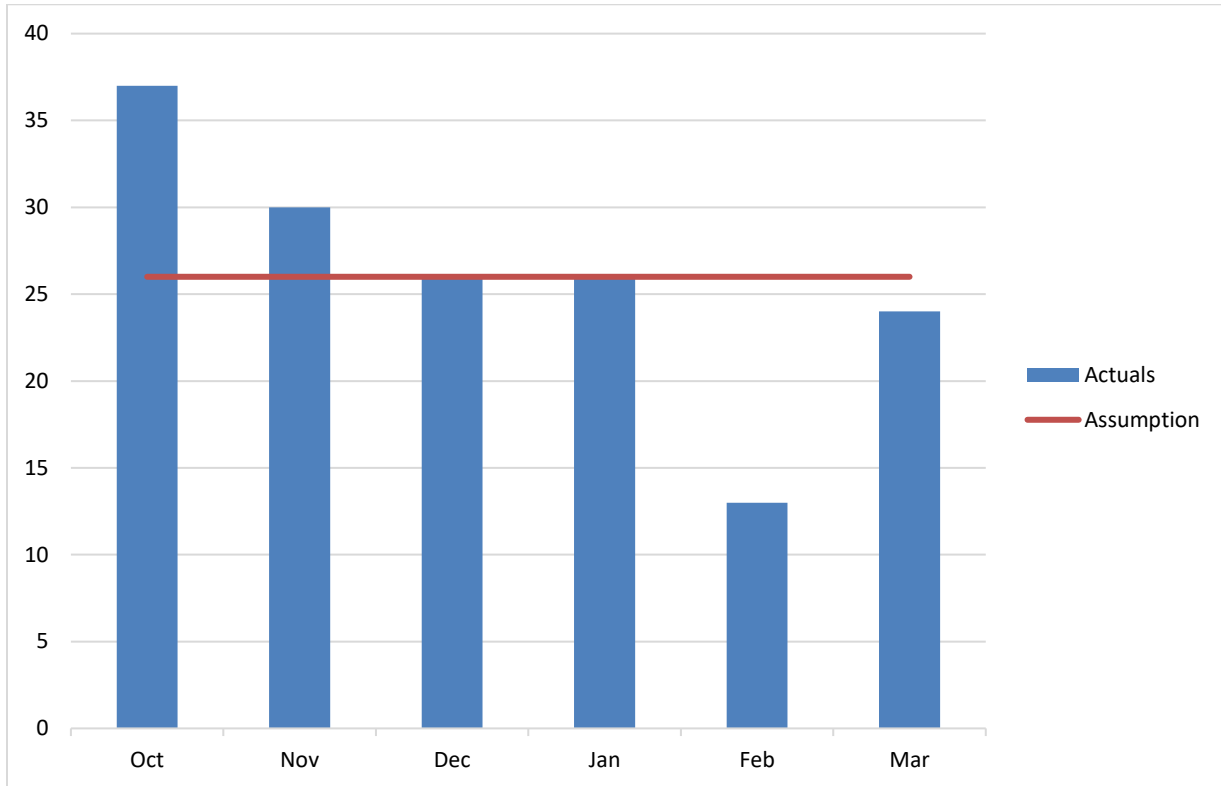


Figure 5 – Monthly New Clients V. Assumption

Census

New applicants are required to be $\leq 150\%$ of FPIL to qualify for HCAP benefits.

Table 1

HCAP Clients as of March 31 2021 = 432 versus March 31 2020 = 542						
FPIL Range	0-21% - MCICP		21-150% - MAP		Jail	
FY 2021	241	56%	171	20%	20	5%
FY 2020	333	61%	197	36%	12	2%

Table 2

March End of Month Break down of HCAP Active Clients by FPIL				
0 - 21%	21% - 50%	50% - 100%	100% - 133%	133% - 150%
263	45	104	16	4

Program Definitions:

Approval: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

Denial: Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

Incomplete Cases/Failure to Provide Information (FTPI): Applicant did not provide the necessary documentation for an eligibility determination.

Cases under Review: Applications that are being processed by the eligibility team but have not been finalized.

Preliminary Status of February Applications

The graph below depicts the initial outcome of the data pulled at the end of February.

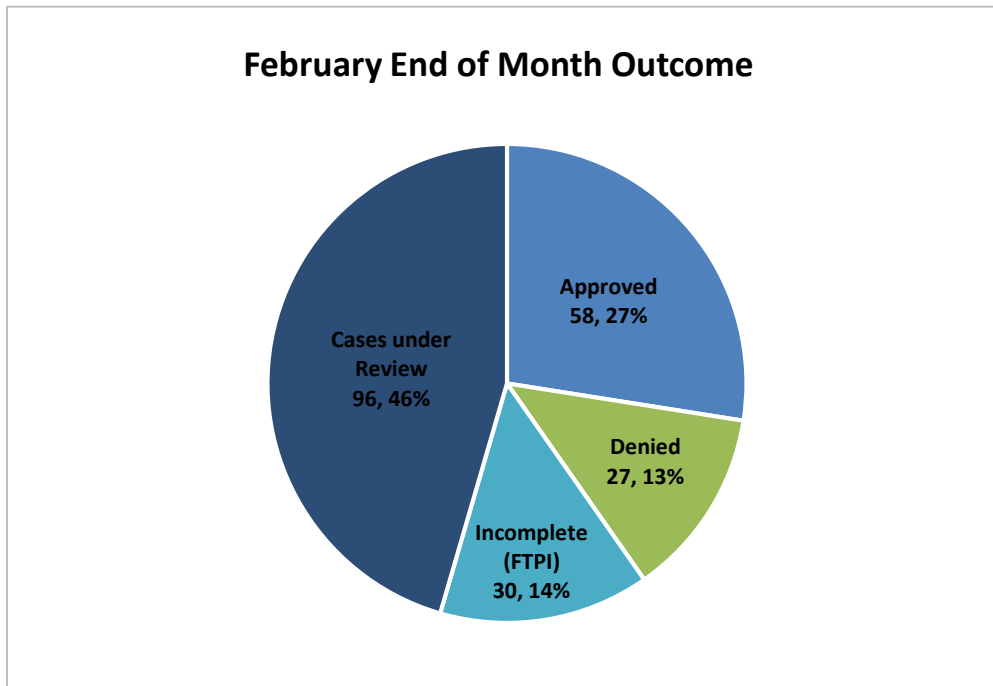


Figure 6 – February End of Month Outcome

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

1. Cases under Review

This is inclusive of applications that were categorized as “Cases under Review” in last board report. At the end of February, HCAP data showed that 96 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 7. **41% (39 cases)** were approved for HCAP benefits, **55% (53 cases)** did not complete the application process, and **4% (4 cases)** fell under the “other” category.

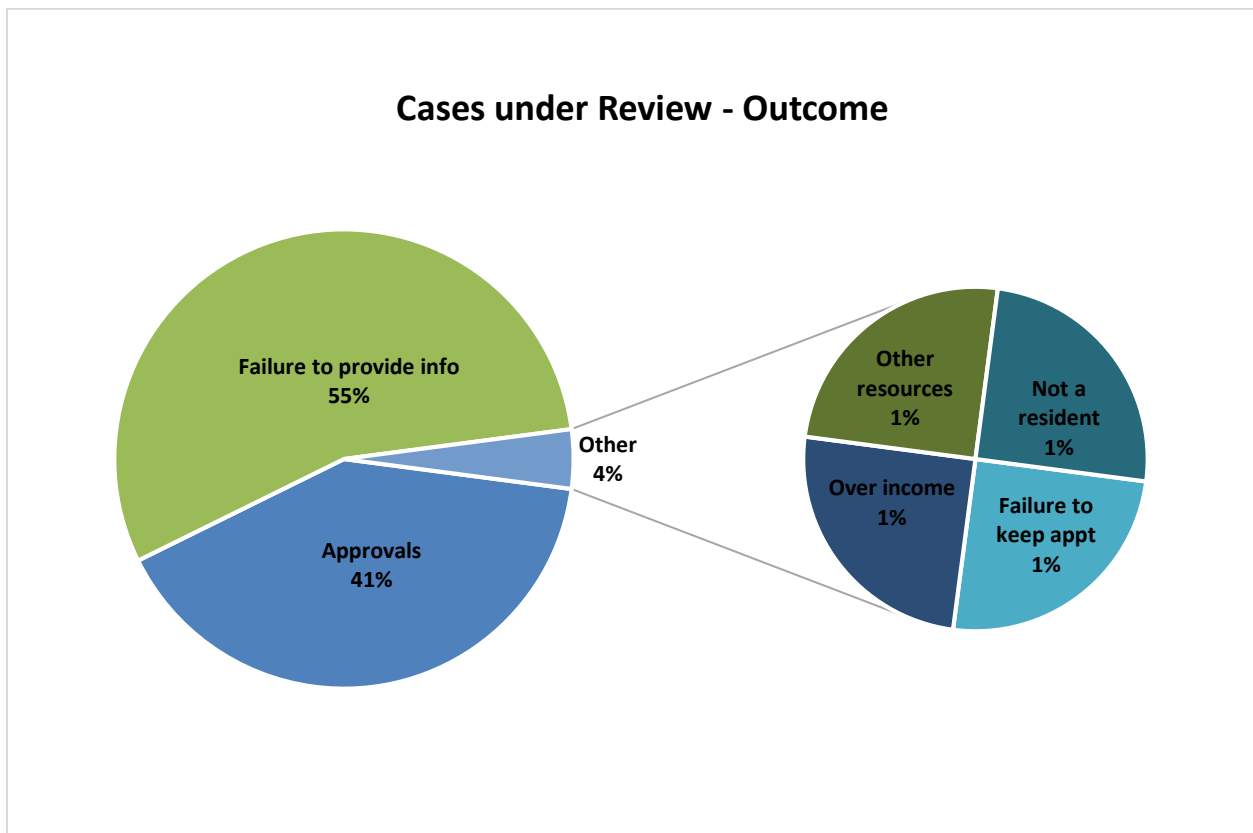


Figure 7 – Outcome of Cases under Review in February

2. Incomplete Applications (FTPI)

Of the 211 applications submitted in February, 30 cases were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
 - Successfully established contact with 25 applicants
 - Unable to make contact with 2 applicants, but left voice messages
 - 3 applicants could not be reached either due to a lack of a voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

At the conclusion of this process, two applicants turned in the requested documents and were certified for HCAP benefits

The figure below highlights the various documents that applicants were unable to provide in order to determine their eligibility for HCAP. It is important to note that most clients are not denied eligibility based on the absence of one document, but on several state and/or district required documents.

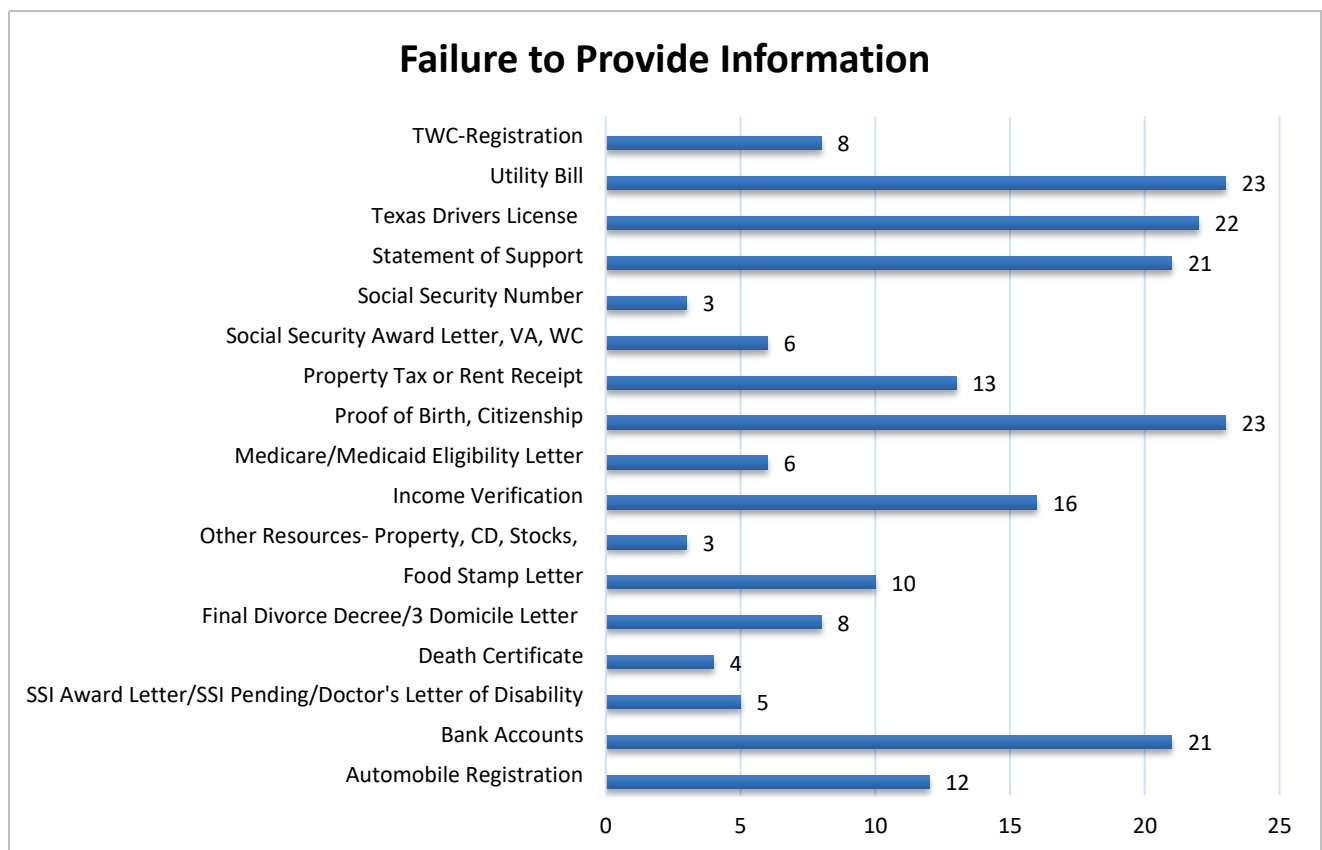


Figure 8 – Breakdown of FTPI

February Application Results

Figure 9 depicts the final eligibility determination of cases submitted in February and processed within the required 30 days.

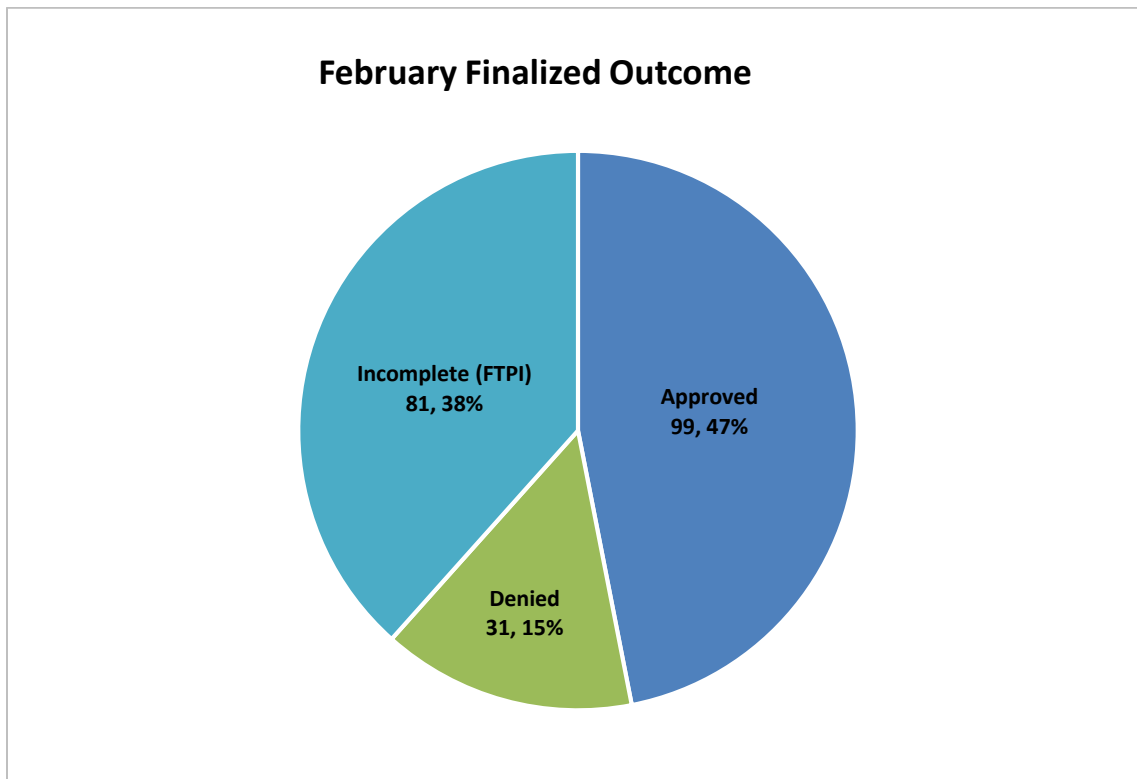


Figure 9 – February Finalized Outcome

March Applications

The results of the initial review of all applications received in March are shown in the Figure below. Since HCAP data is on a rolling basis, the status of applications in the “Incomplete” and “Cases under Review” categories have not yet been finalized. These will be updated for the subsequent board report.

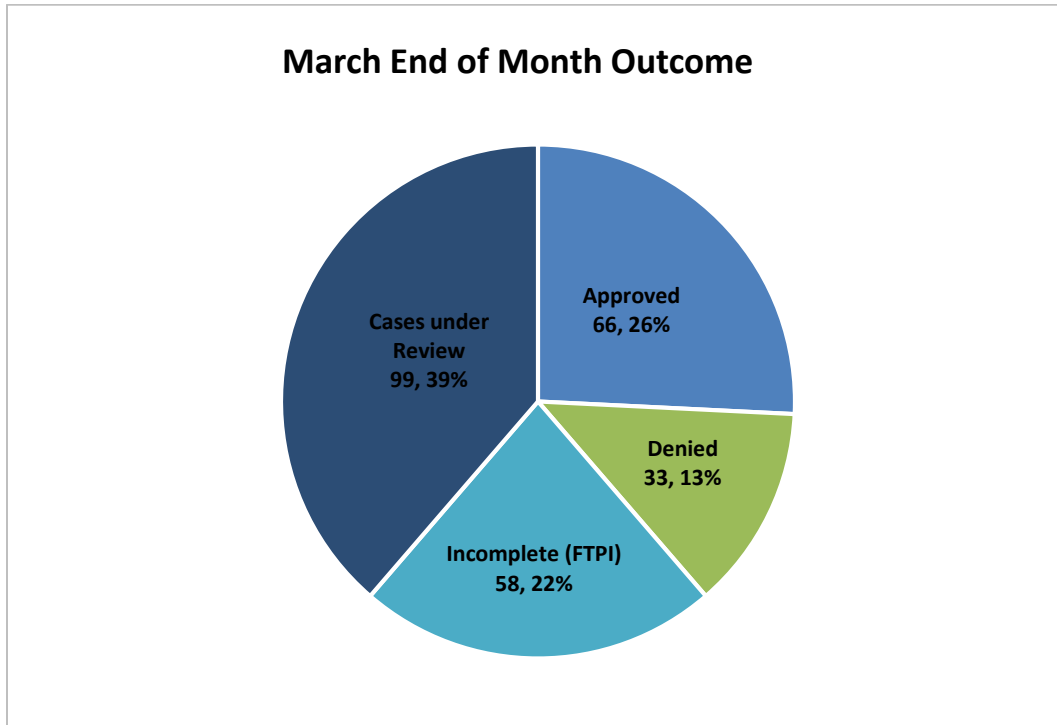


Figure 10 – March End of Month Outcome

Case Management

To provide the appropriate level of assistance to clients with multiple chronic conditions, the team implemented patient-centered education modules that are currently delivered one-on-one via phone.

Below summarizes efforts for March:

- 67 clients received the diabetes self-management education
- 19 clients received COPD education to improve disease self-management
- 89 clients received education on hypertension management
- 335 clients received wellness calls

Top 5 Diagnoses

The diagnoses below were extracted from claims processed in March. Based on ICD10 codes, the 5 main health issues within the HCAP population include:

- Hypertension (I10)
- Shortness of breath (R06.02)
- Chest pain (R07.9)
- Obstructive sleep apnea (G47.33)
- Hyperlipidemia (E78.2 – E78.5)

Figure 11 provides a visual of the average cost of each claim for the top 5 diagnoses and figure 12 depicts the reimbursement amount for the services.

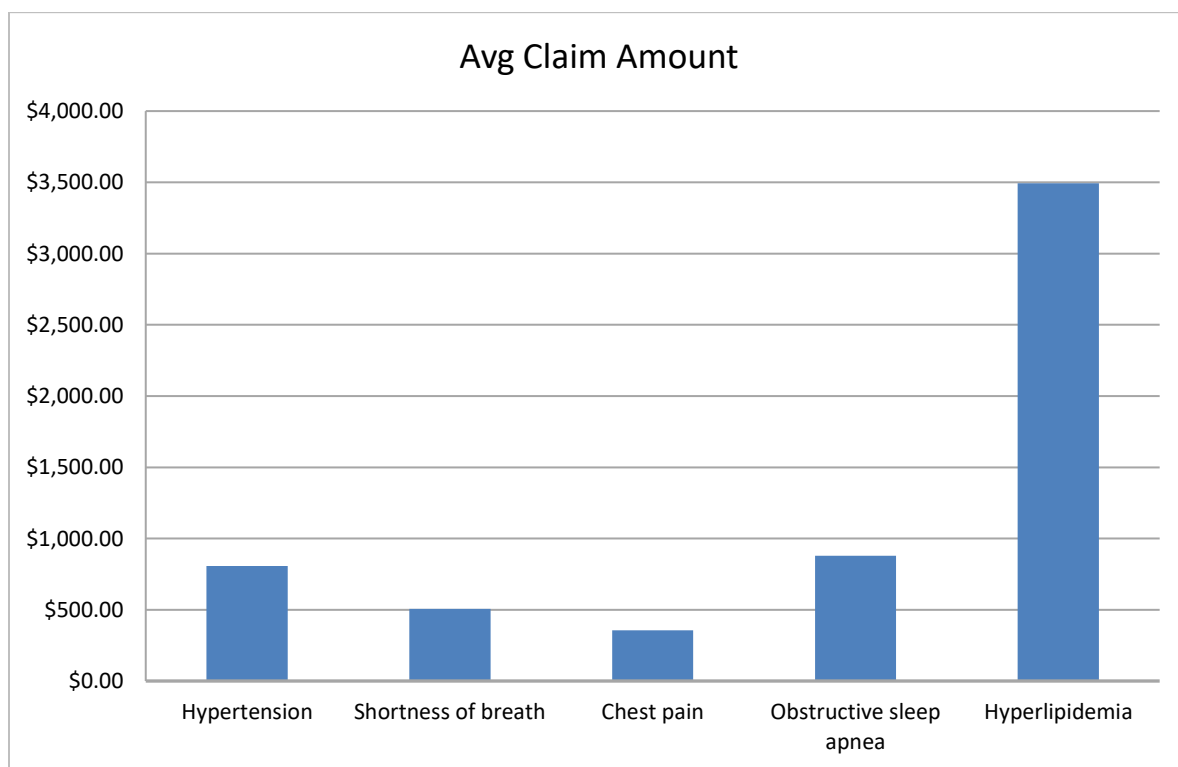


Figure 11 – Average Cost per Claim for Top 5 Diagnoses

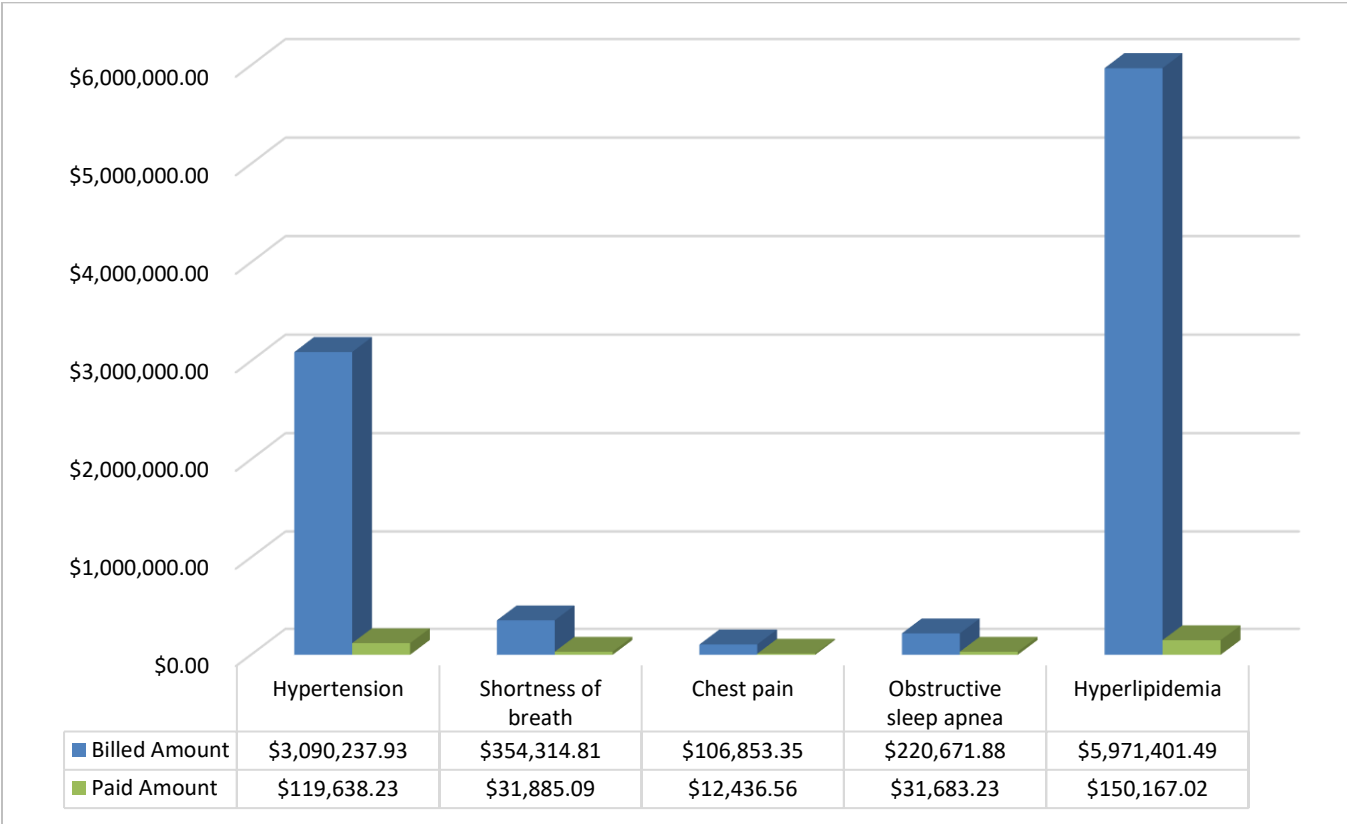


Figure 12 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability:

The graph below shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year. Four clients has exhausted their maximum liability this fiscal year.

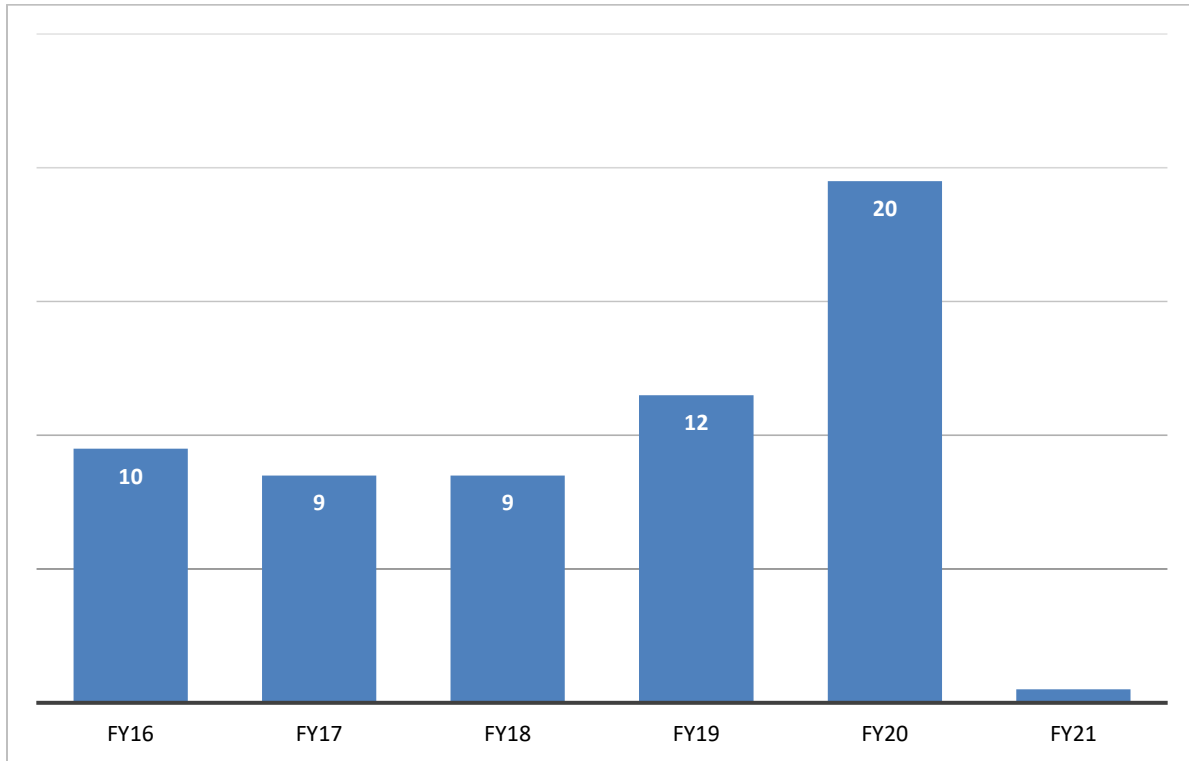


Fig. 13 – Maximum Liability Exhausted FY16-21

Prescription Benefits Services:

Table 3

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Mar-21	28	39	\$14,211.45
Feb-21	14	19	\$61,427.67
Jan-21	22	29	\$12,998.74
Dec-20	17	24	\$35,834.50
Nov-20	21	25	\$7,5858.33
Oct-20	26	38	\$20,680.40
Sep-20	19	23	\$16,780.01
Aug-20	18	20	\$12,241.62
Jul-20	24	37	\$19,036.79
Jun-20	18	21	\$9,792.44
May-20	15	16	\$4,844.82
Apr-20	19	22	\$20,987.02
Mar-20	44	55	\$133,993.71

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

Montgomery County Indigent

*Top 25 Therapy Classes by Billed Amount
For Period Ending March 31, 2021*



Rank	Therapy Class	Billed Amount
1	Anticonvulsants - Misc.	\$1,721.92
2	Opioid Agonists	\$1,132.33
3	Sympathomimetics	\$778.77
4	Central Muscle Relaxants	\$684.54
5	Insulin	\$659.69
6	Laxative Combinations	\$643.92
7	Calcium Channel Blockers	\$550.24
8	Thyroid Hormones	\$527.92
9	Rectal Steroids	\$493.48
10	Bronchodilators - Anticholinergics	\$480.21
11	HMG CoA Reductase Inhibitors	\$324.16
12	ACE Inhibitors	\$315.04
13	Antispasmodics	\$300.41
14	Angiotensin II Receptor Antagonists	\$261.19
15	Proton Pump Inhibitors	\$255.95
16	Antiarrhythmics Type III	\$255.84
17	Antianxiety Agents - Misc.	\$240.07
18	Antifungals - Topical	\$239.85
19	Nonsteroidal Anti-inflammatory Agents (NSAIDs)	\$231.21
20	Antihypertensive Combinations	\$199.85
21	Beta Blockers Cardio-Selective	\$194.60
22	Biguanides	\$173.67
23	Corticosteroids - Topical	\$168.80
24	Nasal Steroids	\$168.61
25	Antiadrenergic Antihypertensives	\$167.82
Grand Total		\$11,170.09

AGENDA ITEM # 20

Board Mtg: 4/27/21

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 02/03/21 through 03/31/21

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>February</u>			
February 3, 2021	Yes	\$	31,654.49
February 10, 2021	Yes	\$	44,060.77
February 17, 2021	Yes	\$	34,440.66
February 24, 2021	Yes	\$	21,292.30
Total February Payments - MTD		\$	131,448.22
Monthly Budget - February 2021		\$	314,296.00
<u>March</u>			
March 3, 2021	No	\$	77,419.45
March 10, 2021	No	\$	65,241.91
March 17, 2021	No	\$	40,347.60
March 24, 2021	No	\$	85,713.80
March 31, 2021	No	\$	85,580.70
Total March Payments - MTD		\$	354,303.46
Monthly Budget - March 2021		\$	314,296.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 21

Board Mtg: 4/27/21

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 4/1/21 through 4/30/21**

Disbursement Date	Value of Services Provided by HCA and Affiliated Providers
<u>April</u>	
April Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 382,289.00
Budgeted Amount April 2021	\$ 382,289.00
Over / (Under) Budget	\$ -

Agenda Item #22



To: Board of Directors

From: Ade Moronkeji

Date: April 27, 2021

Re: Advertisement of HCAP Documentation Requirements

Consider and act on approval to publicize HCAP documentation requirements via public media

Current Guideline:

Public Notice: Not later than the beginning of MCHD's operating year, the District shall specify the procedure it will use during the operating year to determine eligibility and the documentation required to support a request for assistance and shall make a reasonable effort to notify the public of the procedure.

Recommendation:

In addition to the annual public notice, advertise HCAP documentation requirements via public media to encourage completion of the HCAP application process.

Per quote from Community Impact Newspaper, projected one-time cost of ½ page ads for the Conroe/Montgomery and Magnolia/Tomball areas and ¼ page ad for The Woodlands area totals \$4,583.00.

Fiscal Impact:

Yes	No	N/A	
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Budgeted item?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Within budget?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Renewal contract?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Special request?

AGENDA ITEM # 23

Board Mtg.: 4/27/2021

Montgomery County Hospital District

Financial Dashboard for

March 2021

(dollars expressed in 000's)

	Mar 2021	Mar 2020	Var	Var %
Cash and Investments	56,022	56,599	(578)	-1.0%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	March 2021				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	670	555	115	20.8%	35,610	35,605	4	0.0%
EMS Net Revenue	1,368	1,347	21	1.6%	8,408	7,852	555	7.1%
Other Revenue	676	462	214	46.2%	3,007	2,227	780	35.0%
Total Revenue	2,715	2,365	350	14.8%	47,025	45,685	1,340	2.9%
Expenses								
Payroll	3,508	3,145	363	11.5%	20,143	18,620	1,523	8.2%
Operating	1,155	1,291	(136)	-10.5%	5,919	6,744	(825)	-12.2%
Indigent Healthcare	727	697	31	4.4%	2,685	4,180	(1,495)	-35.8%
Total Operating Expenses	5,390	5,133	257	5.0%	28,747	29,544	(797)	-2.7%
Capital	226	293	(67)	-22.9%	913	1,041	(128)	-12.3%
Total Expenditures	5,616	5,426	190	3.5%	29,659	30,585	(926)	-3.0%
Revenue Over / (Under) Expenses	(2,901)	(3,061)	160	-5.2%	17,365	15,100	2,266	15.0%

Tax Revenue: Year-to-date, Tax Revenue exceeds budget by \$4k. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average. Through March, 96.7% of this year's expected tax revenue has been collected.

EMS Net Revenue: Year-to-date, EMS Revenue is \$555k more than budget.

Other Revenue: Year-to-Date, Other Revenue is \$780k more than budgeted primarily due a CARES Act Phase 3 payment and 1115 Waiver - Paramedicine activity being greater than planned.

Payroll: Overall, Payroll Expenses are \$1,523k greater than budget year-to-date primarily due to higher than expected medical claims, a one-time stipend for all employees, additional overtime due to the winter storm, and unbudgeted paid Administrative Leave related to COVID-19 exposures.

Operating Expenses: Operating Expenses are under budget year-to-date by \$825k. Generally, Operating Expenses are less than expected across the board.

Indigent Care Expenses: Indigent Care Expenses are under budget by \$1.5 million. As the result of COVID-19, the number of clients has not increased as much as expected and clients have postponed medical interventions.

Capital: Capital Expenditures are under budget year-to-date by \$128k.

Montgomery County Hospital District

Balance Sheet

As of March 31, 2021

		Fund 10
		03/31/2021
ASSETS		
Cash and Equivalents		
10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$3,151,636.76
10-000-12400	Investments-MMA-BS	\$2,042,693.12
10-000-12500	Investments-MMDA-BS	\$5,108,051.10
10-000-13100	Texpool-District-BS	\$8,466,384.07
10-000-13300	Investments-WF Bank-BS	\$14,681,373.33
10-000-13400	Texstar Investment Pool-BS	\$8,455,148.03
10-000-13500	Investments - BS	\$14,114,429.76
Total Cash and Equivalents		<u>\$56,021,666.17</u>
Receivables		
10-000-14100	A/R-EMS Billings-BS	\$7,546,896.02
10-000-14200	Allowance for Bad Debts-BS	(\$2,499,051.32)
10-000-14300	A/R-Other-BS	\$1,443,575.52
10-000-14305	A/R Employee-BS	\$5,475.27
10-000-14525	Receivable from Component Unit-BS	\$185,093.96
10-000-14700	Taxes Receivable-BS	\$2,354,076.72
10-000-14750	Allowance for bad debt-tax rev-BS	(\$283,898.16)
Total Receivables		<u>\$8,752,168.01</u>
Other Assets		
10-000-14900	Prepaid Expenses-BS	\$221,621.98
10-000-15000	Inventory-BS	\$900,351.27
Total Other Assets		<u>\$1,121,973.25</u>
TOTAL ASSETS		<u>\$65,895,807.43</u>
LIABILITIES		
Current Liabilities		
10-000-20500	Accounts Payable-BS	\$348,920.82
10-000-20600	Accounts Payable-Other-BS	\$6,218.69
10-000-21000	Accrued Expenditures-BS	\$1,503,015.98
10-000-21400	Accrued Payroll-BS	\$332,834.62
10-000-21525	P/R-United Way Deductions-BS	\$5,184.44
10-000-21585	P/R-Flexible Spending-BS-BS	\$5,360.40
10-000-21590	P/R-Premium Cancer/Accident-BS	\$3,906.75
10-000-21595	P/R-Health Savings-BS-BS	(\$3,509.13)
10-000-21600	Employee Deferred Comp.-BS	\$10,043.62
10-000-21650	TCDRS Defined Benefit Plan-BS	\$535,554.44
Total Current Liabilities		<u>\$2,747,530.63</u>
Deferred Liabilities		
10-000-23000	Deferred Tax Revenue-BS	\$2,070,178.56
10-000-23200	Deferred Revenue-BS	\$345,031.84
Total Deferred Liabilities		<u>\$2,415,210.40</u>

Montgomery County Hospital District

Balance Sheet

As of March 31, 2021

		Fund 10
		03/31/2021
TOTAL LIABILITIES		<u>\$5,162,741.03</u>
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$3,036,740.92
10-000-30400	Nonspendable - Inventory-BS	\$900,351.27
10-000-30700	Nonspendable - Prepaids-BS	\$221,621.98
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$42,074,352.23
TOTAL CAPITAL		<u>\$60,733,066.40</u>
TOTAL LIABILITIES AND CAPITAL		<u>\$65,895,807.43</u>

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended March 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$557,984.23	\$477,912.00	\$80,072.23	\$35,268,329.40	\$35,204,017.00	\$64,312.40	\$36,098,667.00	97.70%	\$830,337.60
Delinquent Tax Revenue	\$48,866.35	\$25,365.00	\$23,501.35	\$184,924.05	\$257,684.00	(\$72,759.95)	\$405,651.00	45.59%	\$220,726.95
Penalties and Interest	\$63,507.47	\$51,868.00	\$11,639.47	\$145,495.83	\$143,789.00	\$1,706.83	\$324,343.00	44.86%	\$178,847.17
Miscellaneous Tax Revenue	\$42.98	\$0.00	\$42.98	\$10,966.59	\$0.00	\$10,966.59	\$0.00	0.00%	(\$10,966.59)
Total Tax Revenue	\$670,401.03	\$555,145.00	\$115,256.03	\$35,609,715.87	\$35,605,490.00	\$4,225.87	\$36,828,661.00	96.69%	\$1,218,945.13
EMS Net Revenue									
Advanced Life Support Revenue	\$2,906,504.28	\$2,299,529.00	\$606,975.28	\$16,778,724.22	\$13,396,469.00	\$3,382,255.22	\$26,970,122.00	62.21%	\$10,191,397.78
Basic Life Support Revenue	\$578,308.19	\$408,233.00	\$170,075.19	\$3,261,864.28	\$2,380,240.00	\$881,624.28	\$4,790,530.00	68.09%	\$1,528,665.72
Transfer Service Fees	\$2,342.26	\$61,845.00	(\$59,502.74)	\$125,276.00	\$365,085.00	(\$239,809.00)	\$730,170.00	17.16%	\$604,894.00
Non-Transport Fees	\$25,139.08	\$28,859.00	(\$3,719.92)	\$135,586.98	\$168,094.00	(\$32,507.02)	\$338,509.00	40.05%	\$202,922.02
Contractual Allowance	(\$1,208,478.01)	(\$744,686.00)	(\$463,792.01)	(\$7,023,241.83)	(\$4,340,374.00)	(\$2,682,867.83)	(\$8,736,283.00)	80.39%	(\$1,713,041.17)
Provision for Bad Debt	(\$945,203.54)	(\$728,528.00)	(\$216,675.54)	(\$4,941,513.02)	(\$4,246,045.00)	(\$695,468.02)	(\$8,546,575.00)	57.82%	(\$3,605,061.98)
Recovery of Bad Debt - EMS	\$9,810.94	\$22,140.00	(\$12,329.06)	\$71,181.74	\$129,016.00	(\$57,834.26)	\$259,708.00	27.41%	\$188,526.26
Total EMS Net Revenue	\$1,368,423.20	\$1,347,392.00	\$21,031.20	\$8,407,878.37	\$7,852,485.00	\$555,393.37	\$15,806,181.00	53.19%	\$7,398,302.63
Other Revenue									
Investment Income - MCHD	\$10,519.90	\$7,735.00	\$2,784.90	\$83,598.19	\$39,641.00	\$43,957.19	\$76,216.00	109.69%	(\$7,382.19)
Interest Income	\$751.47	\$807.00	(\$55.53)	\$4,843.74	\$5,007.00	(\$163.26)	\$9,620.00	50.35%	\$4,776.26
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00	0.00%	\$600,000.00
Weyland Bldg. Land Lease	\$8,265.51	\$8,266.00	(\$0.49)	\$16,531.02	\$16,532.00	(\$0.98)	\$33,064.00	50.00%	\$16,532.98
Miscellaneous Income	\$306,544.55	\$8,200.00	\$298,344.55	\$651,221.96	\$53,300.00	\$597,921.96	\$207,610.00	313.68%	(\$443,611.96)
Rx Discount Card Royalties	\$64.00	\$80.00	(\$16.00)	\$375.00	\$480.00	(\$105.00)	\$960.00	39.06%	\$585.00
Proceeds from Capital Lease	\$0.00	\$46,113.00	(\$46,113.00)	\$0.00	\$116,426.00	(\$116,426.00)	\$187,196.00	0.00%	\$187,196.00
Tenant Rent Income	\$9,298.42	\$9,198.00	\$100.42	\$55,790.52	\$55,191.00	\$599.52	\$110,383.00	50.54%	\$54,592.48
P.A. Processing Fees	\$0.00	\$150.00	(\$150.00)	\$0.00	\$900.00	(\$900.00)	\$1,800.00	0.00%	\$1,800.00
Contract Revenue (Net)	\$0.00	\$0.00	\$0.00	\$111,739.09	\$106,000.00	\$5,739.09	\$162,376.00	68.82%	\$50,636.91
1115 Waiver - Paramedicine	\$34,500.00	\$120,000.00	(\$85,500.00)	\$867,300.00	\$720,000.00	\$147,300.00	\$1,440,000.00	60.23%	\$572,700.00
Education/Training Revenue	\$32,513.99	\$40,500.00	(\$7,986.01)	\$141,068.09	\$168,050.00	(\$26,981.91)	\$219,000.00	64.41%	\$77,931.91

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended March 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Stand-By Fees	\$3,600.00	\$1,563.00	\$2,037.00	\$34,800.00	\$9,375.00	\$25,425.00	\$18,750.00	185.60%	(\$16,050.00)
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00%	\$30,000.00
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$498,657.00	0.00%	\$498,657.00
Management Fee Revenue	\$8,333.33	\$8,334.00	(\$0.67)	\$49,999.98	\$50,000.00	(\$0.02)	\$100,000.00	50.00%	\$50,000.02
Employee Medical Premiums	\$143,218.37	\$138,261.00	\$4,957.37	\$620,313.13	\$603,056.00	\$17,257.13	\$1,198,262.00	51.77%	\$577,948.87
Dispatch Fees	\$9,882.00	\$7,000.00	\$2,882.00	\$57,849.00	\$42,000.00	\$15,849.00	\$222,500.00	26.00%	\$164,651.00
MDC Revenue - First Responders	\$75,287.50	\$32,750.00	\$42,537.50	\$84,037.50	\$41,500.00	\$42,537.50	\$57,000.00	147.43%	(\$27,037.50)
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,131.05	\$10,131.00	\$0.05	\$60,622.89	\$60,623.00	(\$0.11)	\$121,640.00	49.84%	\$61,017.11
Tower Contract Revenue	\$23,141.22	\$23,237.00	(\$95.78)	\$138,526.19	\$139,099.00	(\$572.81)	\$279,527.00	49.56%	\$141,000.81
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$28,770.00	\$0.00	\$28,770.00	\$0.00	0.00%	(\$28,770.00)
Total Other Revenue	\$676,051.31	\$462,325.00	\$213,726.31	\$3,007,386.30	\$2,227,180.00	\$780,206.30	\$5,754,561.00	52.26%	\$2,747,174.70
Total Revenues	\$2,714,875.54	\$2,364,862.00	\$350,013.54	\$47,024,980.54	\$45,685,155.00	\$1,339,825.54	\$58,389,403.00	80.54%	\$11,364,422.46
Expenses									
Payroll Expenses									
Regular Pay	\$1,960,419.53	\$1,963,397.00	(\$2,977.47)	\$11,242,283.14	\$11,379,738.00	(\$137,454.86)	\$22,897,677.00	49.10%	\$11,655,393.86
Overtime Pay	\$233,747.16	\$207,724.00	\$26,023.16	\$1,763,800.70	\$1,321,703.00	\$442,097.70	\$2,651,181.00	66.53%	\$887,380.30
Paid Time Off	\$218,785.91	\$198,002.00	\$20,783.91	\$1,605,859.92	\$1,226,205.00	\$379,654.92	\$2,530,988.00	63.45%	\$925,128.08
Stipend Pay	\$354,478.45	\$12,964.00	\$341,514.45	\$418,364.95	\$77,784.00	\$340,580.95	\$155,578.00	268.91%	(\$262,786.95)
Payroll Taxes	\$201,094.27	\$176,276.00	\$24,818.27	\$1,093,546.10	\$1,036,409.00	\$57,137.10	\$2,089,429.00	52.34%	\$995,882.90
TCDRS Plan	\$126,458.96	\$155,789.00	(\$29,330.04)	\$929,459.74	\$915,961.00	\$13,498.74	\$1,846,602.00	50.33%	\$917,142.26
Health & Dental	\$61,279.64	\$56,446.00	\$4,833.64	\$469,882.26	\$463,182.00	\$6,700.26	\$801,858.00	58.60%	\$331,975.74
Health Insurance Claims	\$314,194.06	\$310,703.00	\$3,491.06	\$2,250,418.15	\$1,819,833.00	\$430,585.15	\$3,684,051.00	61.09%	\$1,433,632.85
Health Insurance Admin Fees	\$37,443.12	\$63,982.00	(\$26,538.88)	\$369,038.36	\$379,287.00	(\$10,248.64)	\$763,179.00	48.36%	\$394,140.64
Total Payroll Expenses	\$3,507,901.10	\$3,145,283.00	\$362,618.10	\$20,142,653.32	\$18,620,102.00	\$1,522,551.32	\$37,420,543.00	53.83%	\$17,277,889.68
Operating Expenses									
Unemployment Expense	\$1,804.00	\$1,000.00	\$804.00	\$9,019.47	\$6,000.00	\$3,019.47	\$12,000.00	75.16%	\$2,980.53
Accident Repair	\$6,680.90	\$5,875.00	\$805.90	\$28,220.68	\$27,500.00	\$720.68	\$30,000.00	94.07%	\$1,779.32

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended March 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Accounting/Auditing Fees	\$5,500.00	\$5,500.00	\$0.00	\$35,500.00	\$35,500.00	\$0.00	\$45,900.00	77.34%	\$10,400.00
Advertising	\$0.00	\$0.00	\$0.00	\$2,841.90	\$1,525.00	\$1,316.90	\$5,000.00	56.84%	\$2,158.10
Ambulance Supplemental IGT	\$0.00	\$207,774.00	(\$207,774.00)	\$0.00	\$207,774.00	(\$207,774.00)	\$207,774.00	0.00%	\$207,774.00
Bank Charges	\$0.00	\$425.00	(\$425.00)	\$360.48	\$2,550.00	(\$2,189.52)	\$5,100.00	7.07%	\$4,739.52
Credit Card Processing Fee	\$1,307.61	\$1,903.00	(\$595.39)	\$8,715.74	\$9,455.00	(\$739.26)	\$21,380.00	40.77%	\$12,664.26
Bio-Waste Removal	(\$1,182.45)	\$3,046.00	(\$4,228.45)	\$17,396.30	\$18,776.00	(\$1,379.70)	\$37,552.00	46.33%	\$20,155.70
Books/Materials	\$5,208.25	\$11,100.00	(\$5,891.75)	\$25,814.54	\$74,800.00	(\$48,985.46)	\$195,850.00	13.18%	\$170,035.46
Business Licenses	\$638.00	\$2,260.00	(\$1,622.00)	\$5,281.05	\$8,888.00	(\$3,606.95)	\$28,934.00	18.25%	\$23,652.95
Capital Lease Expense	\$18,749.96	\$20,381.00	(\$1,631.04)	\$109,973.58	\$121,557.00	(\$11,583.42)	\$191,528.00	57.42%	\$81,554.42
Collection Fees	\$4,097.23	\$5,927.00	(\$1,829.77)	\$25,477.52	\$39,435.00	(\$13,957.48)	\$93,000.00	27.40%	\$67,522.48
Community Education	\$0.00	\$1,000.00	(\$1,000.00)	\$2,525.15	\$5,584.62	(\$3,059.47)	\$15,534.62	16.26%	\$13,009.47
Computer Maintenance	\$0.00	\$0.00	\$0.00	\$364,121.51	\$372,350.00	(\$8,228.49)	\$479,750.00	75.90%	\$115,628.49
Computer Software	\$8,607.43	\$14,514.00	(\$5,906.57)	\$472,246.49	\$483,691.00	(\$11,444.51)	\$1,158,090.00	40.78%	\$685,843.51
Computer Software - MDC First Responder	\$4,000.16	\$31,800.00	(\$27,799.84)	\$8,000.32	\$35,800.00	(\$27,799.68)	\$55,200.00	14.49%	\$47,199.68
Computer Supplies/Non-Cap.	\$1,645.66	\$1,540.00	\$105.66	\$19,090.35	\$21,365.00	(\$2,274.65)	\$42,265.00	45.17%	\$23,174.65
Conferences - Fees, Travel, & Meals	\$0.00	\$9,862.00	(\$9,862.00)	\$4,497.00	\$30,043.00	(\$25,546.00)	\$50,684.00	8.87%	\$46,187.00
Contractual Obligations- County Appraisal	\$72,984.66	\$72,207.00	\$777.66	\$145,969.32	\$144,414.00	\$1,555.32	\$288,828.00	50.54%	\$142,858.68
Contractual Obligations- Tax Collector Assessm	\$35.95	\$7,844.00	(\$7,808.05)	\$95,034.66	\$47,064.00	\$47,970.66	\$94,125.00	100.97%	(\$909.66)
Contractual Obligations- Other	\$18,156.30	\$26,950.00	(\$8,793.70)	\$120,889.97	\$149,180.00	(\$28,290.03)	\$301,260.00	40.13%	\$180,370.03
Customer Property Damage	\$0.00	\$0.00	\$0.00	\$1,994.31	\$2,017.00	(\$22.69)	\$12,850.00	15.52%	\$10,855.69
Customer Relations	\$5,540.40	\$2,800.00	\$2,740.40	\$29,114.80	\$33,400.00	(\$4,285.20)	\$72,800.00	39.99%	\$43,685.20
Damages/Uninsured Portion	\$2,298.43	\$0.00	\$2,298.43	\$15,446.22	\$7,766.70	\$7,679.52	\$7,766.70	198.88%	(\$7,679.52)
Disposable Linen	\$7,139.29	\$1,550.00	\$5,589.29	\$29,856.54	\$31,620.00	(\$1,763.46)	\$82,920.00	36.01%	\$53,063.46
Disposable Medical Supplies	\$187,234.42	\$98,081.00	\$89,153.42	\$589,356.97	\$588,620.48	\$736.49	\$1,177,106.48	50.07%	\$587,749.51
Drug Supplies	\$18,693.54	\$23,240.00	(\$4,546.46)	\$145,391.24	\$153,948.02	(\$8,556.78)	\$307,388.02	47.30%	\$161,996.78
Dues/Subscriptions	\$4,901.35	\$5,265.00	(\$363.65)	\$53,357.00	\$46,447.00	\$6,910.00	\$61,564.00	86.67%	\$8,207.00
Durable Medical Equipment	\$38,366.32	\$47,867.00	(\$9,500.68)	\$105,885.18	\$190,034.50	(\$84,149.32)	\$417,360.50	25.37%	\$311,475.32
Employee Health\Wellness	\$923.24	\$1,375.00	(\$451.76)	\$13,888.55	\$18,250.00	(\$4,361.45)	\$26,500.00	52.41%	\$12,611.45
Employee Recognition	\$1,137.73	\$11,133.00	(\$9,995.27)	\$55,722.55	\$70,495.06	(\$14,772.51)	\$115,203.06	48.37%	\$59,480.51
Equipment Rental	\$54.06	\$50.00	\$4.06	\$4,280.32	\$4,335.00	(\$54.68)	\$14,100.00	30.36%	\$9,819.68
Fluids & Additives - Auto	\$3,642.08	\$4,064.00	(\$421.92)	\$12,476.69	\$12,356.50	\$120.19	\$18,146.50	68.76%	\$5,669.81

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended March 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Fuel - Auto	\$46,565.01	\$59,361.00	(\$12,795.99)	\$238,256.68	\$323,166.00	(\$84,909.32)	\$679,336.00	35.07%	\$441,079.32
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$151.30	\$190.00	(\$38.70)	\$1,040.50	\$1,042.00	(\$1.50)	\$1,920.00	54.19%	\$879.50
Insurance	\$0.00	\$0.00	\$0.00	\$141,052.45	\$209,378.00	(\$68,325.55)	\$656,975.00	21.47%	\$515,922.55
Interest Expense	\$325.62	\$628.00	(\$302.38)	\$2,210.73	\$4,502.00	(\$2,291.27)	\$7,513.00	29.43%	\$5,302.27
Laundry Service & Purchase	\$141.00	\$150.00	(\$9.00)	\$835.48	\$880.00	(\$44.52)	\$1,800.00	46.42%	\$964.52
Leases/Contracts	\$8,457.40	\$5,595.00	\$2,862.40	\$31,584.80	\$33,570.00	(\$1,985.20)	\$77,440.00	40.79%	\$45,855.20
Legal Fees	\$4,578.55	\$10,550.00	(\$5,971.45)	\$60,228.87	\$63,300.00	(\$3,071.13)	\$126,725.00	47.53%	\$66,496.13
Maintenance & Repairs-Buildings	\$88,782.58	\$62,740.00	\$26,042.58	\$200,940.06	\$187,372.35	\$13,567.71	\$370,842.35	54.18%	\$169,902.29
Maintenance- Equipment	\$89,303.18	\$83,375.00	\$5,928.18	\$459,877.25	\$507,529.00	(\$47,651.75)	\$708,464.00	64.91%	\$248,586.75
Management Fees	\$5,951.50	\$11,262.00	(\$5,310.50)	\$49,701.66	\$67,570.00	(\$17,868.34)	\$135,139.00	36.78%	\$85,437.34
Meals - Business and Travel	\$0.00	\$65.00	(\$65.00)	(\$32.07)	\$390.00	(\$422.07)	\$2,060.00	(1.56%)	\$2,092.07
Meeting Expenses	\$474.19	\$185.00	\$289.19	\$5,286.78	\$5,549.00	(\$262.22)	\$30,200.00	17.51%	\$24,913.22
Mileage Reimbursements	\$251.17	\$600.00	(\$348.83)	\$1,063.63	\$2,363.00	(\$1,299.37)	\$10,992.00	9.68%	\$9,928.37
Office Supplies	\$261.71	\$220.00	\$41.71	\$5,836.36	\$6,533.00	(\$696.64)	\$17,500.00	33.35%	\$11,663.64
Oil & Lubricants	\$1,494.01	\$1,200.00	\$294.01	\$11,240.28	\$12,300.00	(\$1,059.72)	\$27,600.00	40.73%	\$16,359.72
Other Services	\$0.00	\$375.00	(\$375.00)	\$1,411.74	\$2,250.00	(\$838.26)	\$4,500.00	31.37%	\$3,088.26
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$18,782.13	\$118,017.00	(\$99,234.87)	\$1,117,986.00	1.68%	\$1,099,203.87
Oxygen & Gases	\$14,233.50	\$8,675.00	\$5,558.50	\$31,114.78	\$31,221.15	(\$106.37)	\$55,326.15	56.24%	\$24,211.37
Postage	\$3,461.13	\$2,700.00	\$761.13	\$13,446.38	\$13,200.00	\$246.38	\$25,200.00	53.36%	\$11,753.62
Printing Services	\$397.50	\$398.00	(\$0.50)	\$2,592.13	\$2,776.50	(\$184.37)	\$23,376.50	11.09%	\$20,784.37
Professional Fees	\$141,303.49	\$107,881.00	\$33,422.49	\$599,567.57	\$641,865.09	(\$42,297.52)	\$1,756,313.41	34.14%	\$1,156,745.84
Radio Repairs - Outsourced (Depot)	\$1,729.25	\$1,730.00	(\$0.75)	\$8,055.05	\$9,330.00	(\$1,274.95)	\$39,900.00	20.19%	\$31,844.95
Radio - Parts	\$43,855.69	\$18,689.00	\$25,166.69	\$54,674.39	\$32,149.00	\$22,525.39	\$57,300.00	95.42%	\$2,625.61
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	0.00%	\$12,000.00
Recruit/Investigate	\$3,296.38	\$2,875.00	\$421.38	\$19,123.19	\$32,905.00	(\$13,781.81)	\$66,550.00	28.74%	\$47,426.81
Rent	\$12,751.00	\$14,451.00	(\$1,700.00)	\$76,506.00	\$85,706.00	(\$9,200.00)	\$174,212.00	43.92%	\$97,706.00
Repair-Equipment	\$964.56	\$962.00	\$2.56	\$8,512.52	\$9,595.00	(\$1,082.48)	\$55,200.00	15.42%	\$46,687.48
Shop Tools	\$2,548.03	\$2,429.00	\$119.03	\$7,214.56	\$7,151.00	\$63.56	\$16,470.00	43.80%	\$9,255.44
Shop Supplies	\$1,496.14	\$4,470.00	(\$2,973.86)	\$7,979.27	\$11,496.00	(\$3,516.73)	\$54,900.00	14.53%	\$46,920.73
Small Equipment & Furniture	\$37,142.30	\$38,478.00	(\$1,335.70)	\$150,732.15	\$163,002.37	(\$12,270.22)	\$492,438.24	30.61%	\$341,706.09

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended March 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Special Events Supplies	\$1,393.33	\$1,925.00	(\$531.67)	\$1,393.33	\$2,350.00	(\$956.67)	\$3,350.00	41.59%	\$1,956.67
Station Supplies	\$4,873.14	\$6,905.00	(\$2,031.86)	\$29,333.59	\$32,158.00	(\$2,824.41)	\$81,096.00	36.17%	\$51,762.41
Supplemental Food	\$852.28	\$0.00	\$852.28	\$852.28	\$3,000.00	(\$2,147.72)	\$3,000.00	28.41%	\$2,147.72
Telephones-Cellular	\$8,880.51	\$11,696.00	(\$2,815.49)	\$62,316.25	\$70,116.00	(\$7,799.75)	\$140,232.00	44.44%	\$77,915.75
Telephones-Service	\$15,314.15	\$16,565.00	(\$1,250.85)	\$110,557.31	\$99,390.00	\$11,167.31	\$198,780.00	55.62%	\$88,222.69
Training/Related Expenses-CE	\$84,860.06	\$81,191.39	\$3,668.67	\$118,866.92	\$135,261.70	(\$16,394.78)	\$395,248.60	30.07%	\$276,381.68
Tuition Reimbursement	\$6,385.22	\$3,850.00	\$2,535.22	\$46,512.80	\$31,850.00	\$14,662.80	\$67,450.00	68.96%	\$20,937.20
Travel Expenses	\$480.00	\$490.00	(\$10.00)	\$1,446.38	\$1,537.00	(\$90.62)	\$8,400.00	17.22%	\$6,953.62
Uniforms	\$12,515.77	\$15,013.00	(\$2,497.23)	\$102,475.09	\$150,085.47	(\$47,610.38)	\$359,943.47	28.47%	\$257,468.38
Utilities	\$40,018.85	\$35,100.00	\$4,918.85	\$238,915.31	\$209,070.00	\$29,845.31	\$419,360.00	56.97%	\$180,444.69
Vehicle-Batteries	\$11,282.84	\$9,554.00	\$1,728.84	\$32,483.85	\$32,131.00	\$352.85	\$46,150.00	70.39%	\$13,666.15
Vehicle-Outside Services	\$4,437.01	\$4,033.00	\$404.01	\$5,691.13	\$5,595.00	\$96.13	\$9,600.00	59.28%	\$3,908.87
Vehicle-Parts	\$34,265.69	\$37,000.00	(\$2,734.31)	\$199,890.93	\$204,085.73	(\$4,194.80)	\$444,085.73	45.01%	\$244,194.80
Vehicle-Registration	\$121.53	\$117.00	\$4.53	\$880.98	\$1,088.00	(\$207.02)	\$2,496.00	35.30%	\$1,615.02
Vehicle-Tires	\$110.76	\$1,000.00	(\$889.24)	\$23,139.01	\$25,000.00	(\$1,860.99)	\$60,000.00	38.57%	\$36,860.99
Vehicle-Towing	\$1,141.00	\$0.00	\$1,141.00	\$6,458.00	\$5,400.00	\$1,058.00	\$5,400.00	119.59%	(\$1,058.00)
Worker's Compensation Insurance	(\$113.66)	\$0.00	(\$113.66)	\$171,535.19	\$147,542.00	\$23,993.19	\$295,084.00	58.13%	\$123,548.81
Total Operating Expenses	\$1,154,899.19	\$1,291,006.39	(\$136,107.20)	\$5,919,330.07	\$6,744,310.24	(\$824,980.17)	\$15,023,314.33	39.40%	\$9,103,984.26
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$382,289.00	\$382,289.00	\$0.00	\$1,482,504.06	\$2,293,734.00	(\$811,229.94)	\$4,587,467.00	32.32%	\$3,104,962.94
Specialty Healthcare Providers	\$344,780.65	\$314,296.00	\$30,484.65	\$1,202,253.85	\$1,885,776.00	(\$683,522.15)	\$3,771,551.00	31.88%	\$2,569,297.15
Total Indigent Care Expenses	\$727,069.65	\$696,585.00	\$30,484.65	\$2,684,757.91	\$4,179,510.00	(\$1,494,752.09)	\$8,359,018.00	32.12%	\$5,674,260.09
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00%	\$500,000.00
Capital Purchase - Building/Improvements	\$20,467.15	\$20,467.15	\$0.00	\$594,524.16	\$594,979.21	(\$455.05)	\$1,375,428.68	43.22%	\$780,904.52
Capital Purchase - Equipment	\$205,648.00	\$213,000.00	(\$7,352.00)	\$302,191.81	\$316,750.00	(\$14,558.19)	\$1,063,907.00	28.40%	\$761,715.19
Capital Purchase - Vehicles	\$0.00	\$59,823.00	(\$59,823.00)	\$16,171.48	\$129,469.63	(\$113,298.15)	\$197,159.63	8.20%	\$180,988.15
Total Capital Expenditures	\$226,115.15	\$293,290.15	(\$67,175.00)	\$912,887.45	\$1,041,198.84	(\$128,311.39)	\$3,136,495.31	29.11%	\$2,223,607.86
Total Expenses	\$5,615,985.09	\$5,426,164.54	\$189,820.55	\$29,659,628.75	\$30,585,121.08	(\$925,492.33)	\$63,939,370.64	46.39%	\$34,279,741.89

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended March 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue over Expeditures	(\$2,901,109.55)	(\$3,061,302.54)	\$160,192.99	\$17,365,351.79	\$15,100,033.92	\$2,265,317.87	(\$5,549,967.64)	(312.89%)	(\$22,915,319.43)

AGENDA ITEM # 23

Board Mtg.: 04/27/2021

Montgomery County Hospital District Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days					\$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
Apr-20	228,713	-	-	2	(2)	330,272	228,715
May-20	997,201	-	-	2	(2)	228,713	997,203
Jun-20	475,847	-	-	2	(2)	997,201	475,849
Jul-20	472,522	-	-	2	(2)	475,847	472,524
Aug-20	322,352	-	-	2	(2)	472,522	322,354
Sep-20	172,363	-	-	2	(2)	322,352	172,365
Oct-20	390,339	-	-	2	(2)	172,363	390,341
Nov-20	365,412	-	-	2	(2)	390,339	365,414
Dec-20	273,140	-	-	2	(2)	365,412	273,142
Jan-21	376,475	-	-	2	(2)	273,140	376,477
Feb-21	375,347	-	-	2	(2)	376,475	375,349
Mar-21	348,921	-	-	2	(2)	348,921	348,923

Accounts Payable Aging by Percentage without Credits

Month	Current	Days		
		31-60	61-90	> 90
Apr-20	100%	0%	0%	0%
May-20	100%	0%	0%	0%
Jun-20	100%	0%	0%	0%
Jul-20	100%	0%	0%	0%
Aug-20	100%	0%	0%	0%
Sep-20	100%	0%	0%	0%
Oct-20	100%	0%	0%	0%
Nov-20	100%	0%	0%	0%
Dec-20	100%	0%	0%	0%
Jan-21	100%	0%	0%	0%
Feb-21	100%	0%	0%	0%
Mar-21	100%	0%	0%	0%

AGENDA ITEM # 23

Board Mtg.: 04/27/2021

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
A/R Balance	7,586,280	8,187,057	6,281,289	6,489,227	6,280,177	6,453,722	6,749,761	7,168,838	6,703,058	6,693,459	7,254,307	6,940,222
Total 6-Mo Charges	11,777,165	11,601,011	11,401,494	11,403,052	11,475,262	11,406,158	12,123,856	12,154,695	12,602,138	12,883,313	12,933,452	13,241,929
Avg Charge / Day *	65,429	64,450	63,342	63,350	63,751	63,368	67,355	67,526	70,012	71,574	71,853	73,566
A/R Days	116	127	99	102	99	102	100	106	96	94	101	94

* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Apr-20	1,455,632	1,081,925	914,675	862,569	1,559,477	2,776,220	8,650,498	5,198,266	4,335,698
May-20	1,715,895	923,079	891,016	829,530	1,593,917	3,297,059	9,250,496	5,720,506	4,890,976
Jun-20	1,924,431	993,835	744,222	781,392	789,908	2,103,588	7,337,376	3,674,887	2,893,496
Jul-20	2,032,850	1,087,785	812,609	683,579	868,102	2,059,086	7,544,011	3,610,767	2,927,188
Aug-20	1,956,174	1,201,239	913,616	760,703	521,233	1,962,201	7,315,165	3,244,136	2,483,433
Sep-20	1,757,724	1,020,790	999,945	859,564	833,187	2,003,585	7,474,795	3,696,337	2,836,772
Oct-20	1,978,256	997,596	877,946	936,381	979,524	1,751,124	7,520,827	3,667,029	2,730,648
Nov-20	2,136,194	1,269,848	849,561	842,017	1,159,211	1,687,279	7,944,110	3,688,506	2,846,490
Dec-20	1,934,576	1,271,318	1,103,094	794,733	662,946	1,588,163	7,354,830	3,045,842	2,251,109
Jan-21	2,185,480	1,176,228	1,102,684	963,260	439,292	1,457,262	7,324,206	2,859,814	1,896,554
Feb-21	2,291,308	1,622,342	1,011,532	992,260	517,672	1,442,959	7,878,073	2,952,892	1,960,631
Mar-21	2,122,259	1,468,290	1,144,373	943,473	503,557	1,363,554	7,545,505	2,810,584	1,867,111

Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Apr-20	17%	13%	11%	10%	18%	32%	100%	60%	50%
May-20	19%	10%	10%	9%	17%	36%	100%	62%	53%
Jun-20	26%	14%	10%	11%	11%	29%	100%	50%	39%
Jul-20	27%	14%	11%	9%	12%	27%	100%	48%	39%
Aug-20	27%	16%	12%	10%	7%	27%	100%	44%	34%
Sep-20	24%	14%	13%	11%	11%	27%	100%	49%	38%
Oct-20	26%	13%	12%	12%	13%	23%	100%	49%	36%
Nov-20	27%	16%	11%	11%	15%	21%	100%	46%	36%
Dec-20	26%	17%	15%	11%	9%	22%	100%	41%	31%
Jan-21	30%	16%	15%	13%	6%	20%	100%	39%	26%
Feb-21	29%	21%	13%	13%	7%	18%	100%	37%	25%
Mar-21	28%	19%	15%	13%	7%	18%	100%	37%	25%

Board Mtg.: 04/27/2021

Payer Mix													
Payer	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	12-Month Total
Medicare	989,181	1,096,572	1,173,621	1,233,551	1,215,352	1,128,869	1,494,686	1,644,460	1,758,384	1,674,360	1,602,834	1,664,732	16,676,603
Medicaid	193,692	216,825	304,134	269,366	294,354	266,543	320,717	347,905	347,420	401,586	367,105	428,725	3,758,373
Insurance	392,271	436,699	461,254	524,899	497,726	460,608	610,298	648,149	638,277	656,204	585,519	638,379	6,550,283
Facility Contract	43,200	54,335	50,739	39,217	33,772	31,491	17,184	4,070	8,941	8,102	6,645	2,779	300,474
Bill Patient	445,654	543,344	590,153	682,732	632,680	564,159	821,205	753,803	689,737	701,392	741,380	787,490	7,953,731
Standby	0	0	0	0	0	2,800	15,150	12,050	4,000	0	0	3,600	37,600
Total	2,063,998	2,347,776	2,579,902	2,749,765	2,673,885	2,454,470	3,279,240	3,410,437	3,446,760	3,441,644	3,303,482	3,525,705	35,277,064

[illegible]

Payer	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	12-Month Total
ALS	1,946	2,220	2,460	2,644	2,570	2,396	2,534	2,673	2,763	2,706	2,580	2,771	30,263
BLS	457	551	600	638	602	578	610	672	594	657	611	666	7,236
Other	377	222	187	201	168	142	149	154	177	199	230	207	2,413
Transfer	296	322	355	363	372	271	93	12	14	8	5	3	2,114
Standby	0	0	0	0	0	8	37	27	10	0	0	1	83
Total	3,076	3,315	3,602	3,846	3,712	3,395	3,423	3,538	3,558	3,570	3,426	3,648	42,109

[illegible]



QUARTERLY INVESTMENT REPORT

For the Quarter Ended

March 31, 2021

Prepared by

Valley View Consulting, L.L.C.

The investment portfolio of Montgomery County Hospital District is in compliance with the Public Funds Investment Act and the Montgomery County Hospital District Investment Policy.

Chief Executive Officer
Investment Officer,
Montgomery County Hospital District

Chief Financial Officer
Investment Officer,
Montgomery County Hospital District

Treasurer, MCHD Board
Investment Officer,
Montgomery County Hospital District

'Disclaimer: These reports were compiled using information provided by the Montgomery County Hospital District. No procedures were performed to test the accuracy or completeness of this information. The market values included in these reports were obtained by Valley View Consulting, L.L.C. from sources believed to be accurate and represent proprietary valuation. Due to market fluctuations these levels are not necessarily reflective of current liquidation values. Yield calculations are not determined using standard performance formulas, are not representative of total return yields and do not account for investment adviser fees.

Summary

Quarter End Results by Investment Category:

Asset Type	December 31, 2020		March 31, 2021		
	Book Value	Market Value	Book Value	Market Value	Ave. Yield
DDA	\$ 7,052,431	\$ 7,052,431	\$ 3,918,921	\$ 3,918,921	0.43%
MMA	15,019,219	15,019,219	21,832,118	21,832,118	0.24%
MMF/LGIP	6,419,746	6,419,746	16,921,532	16,921,532	0.02%
CD/Security	14,089,512	14,089,512	14,114,430	14,114,430	0.71%
Totals	\$ 42,580,909	\$ 42,580,909	\$ 56,787,000	\$ 56,787,000	0.30%

Current Quarter Portfolio Performance: (1)

Average Quarterly Yield	0.30%
Rolling Three Month Treasury	0.06%
Rolling Six Month Treasury	0.09%
TexPool	0.02%

Fiscal Year-to-Date Portfolio Performance: (2)

Average Quarter End Yield	0.36%
Rolling Three Month Treasury	0.08%
Rolling Six Month Treasury	0.10%
TexPool	0.05%

Interest Earnings (Approximate)

Quarterly Interest Earnings	\$ 39,445
Fiscal YTD Interest Earnings	\$ 81,502

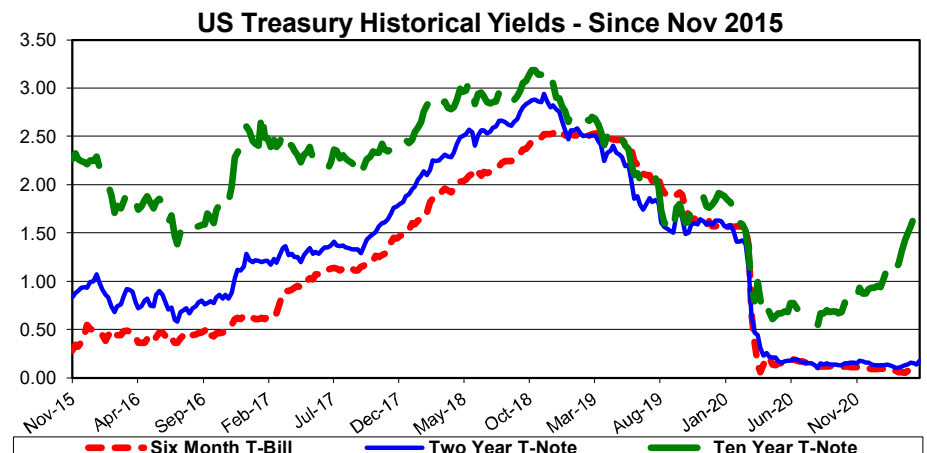
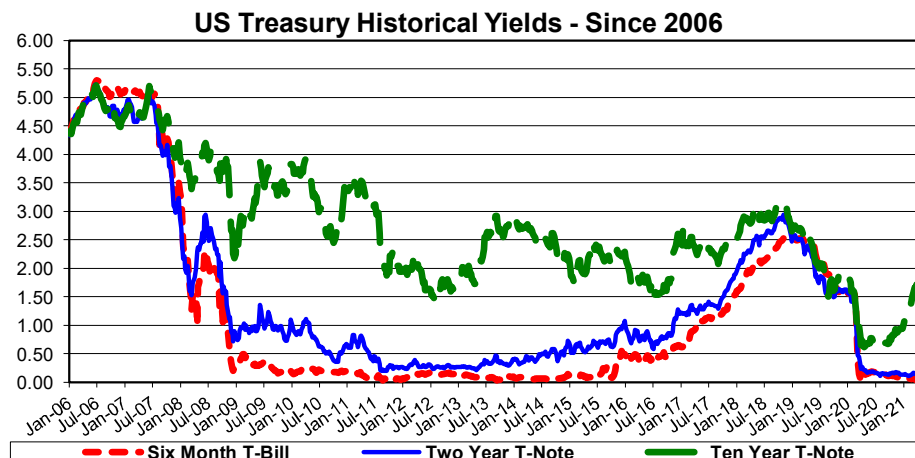
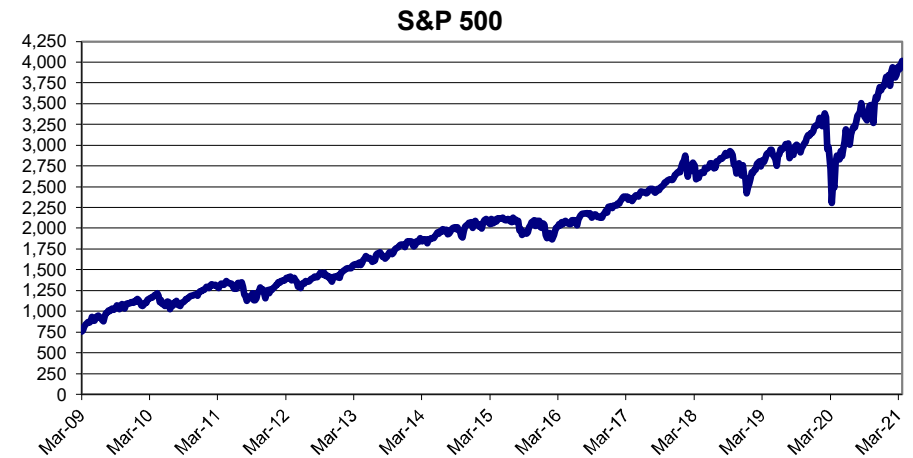
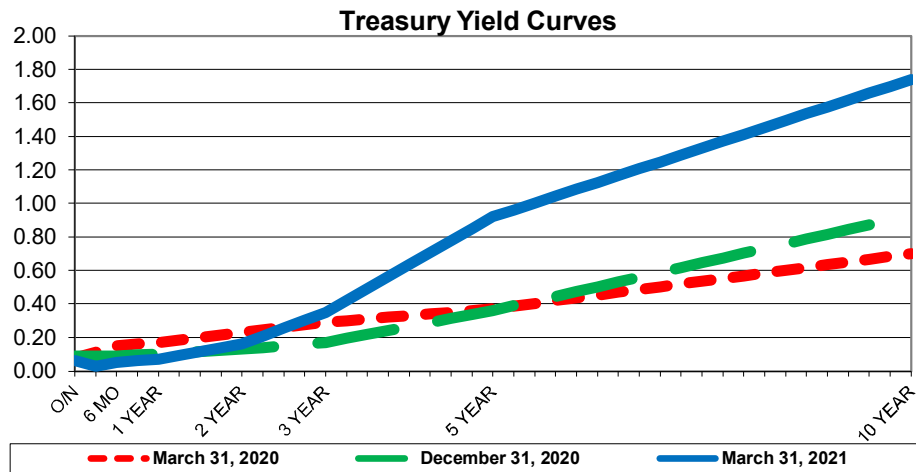
(1) **Current Quarter Average Yield** - based on adjusted book value, realized and unrealized gains/losses and investment advisory fees are not considered. The yield for the reporting month is used for bank, pool, and money market balances.

(2) **Fiscal Year-to-Date Average Yields** - calculated using quarter end report yield and adjusted book values and does not reflect a total return analysis or account for advisory fees.

Economic Overview

3/31/2021

The Federal Open Market Committee (FOMC) maintained the Fed Funds target range at 0.00% to 0.25% (Effective Fed Funds are trading <0.10%), and projected that reduced rates could remain into 2023 or longer. Fourth Quarter GDP finalized at +4.3%. March Non Farm Payroll added 916k and Unemployment declined to 6.0%. Crude oil traded above \$60 per barrel. The Stock Markets reached new highs. Housing, Industrial Production, Durable Goods, Consumer Spending, and other indicators showed solid gains. An additional \$1.9 trillion stimulus package passed Congress and was signed by the President. The Yield Curve continued steepening on longer maturities.



Investment Holdings

March 31, 2021

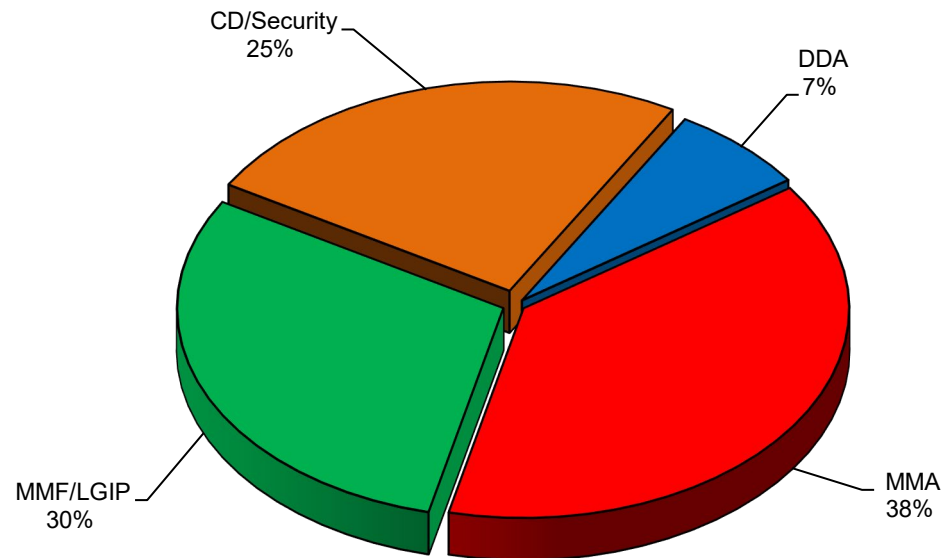
Description	Rating	Coupon/ Discount	Maturity Date	Settlement Date	Original Face\ Par Value	Book Value	Market Price	Market Value	Life (Days)	Yield
Woodforest Bank - DDA		0.43%	04/01/21	03/31/21	\$ 3,918,921	\$ 3,918,921	1.00	\$ 3,918,921	1	0.43%
Woodforest Bank - MMA		0.18%	04/01/21	03/31/21	14,681,373	14,681,373	1.00	14,681,373	1	0.18%
LegacyTexas Bank MMA		0.12%	04/01/21	03/31/21	2,042,693	2,042,693	1.00	2,042,693	1	0.12%
NexBank ICS MMA		0.45%	04/01/21	03/31/21	5,108,051	5,108,051	1.00	5,108,051	1	0.45%
TexPool	AAAm	0.02%	04/01/21	03/31/21	8,466,384	8,466,384	1.00	8,466,384	1	0.02%
TexSTAR	AAAm	0.02%	04/01/21	03/31/21	8,455,148	8,455,148	1.00	8,455,148	1	0.02%
East West Bank CD		1.69%	04/21/21	01/10/20	2,041,824	2,041,824	100.00	2,041,824	21	1.70%
Allegiance Bank CD		0.74%	05/24/21	04/27/20	2,011,131	2,011,131	100.00	2,011,131	54	0.74%
Allegiance Bank CD		0.79%	06/28/21	04/27/20	2,011,884	2,011,884	100.00	2,011,884	89	0.79%
East West Bank CD		0.39%	07/29/21	07/29/20	2,032,238	2,032,238	100.00	2,032,238	120	0.39%
Bank OZK CD		0.70%	09/08/21	05/08/20	2,011,708	2,011,708	100.00	2,011,708	161	0.70%
East West Bank CD		0.33%	10/27/21	10/27/20	4,005,646	4,005,646	100.00	4,005,646	210	0.33%
					\$ 56,787,000	\$ 56,787,000				
									31	0.30%
									(1)	(2)

(1) **Weighted average life** - Pools, Money Market Funds, and Bank Deposits are assumed to have a one day maturity.

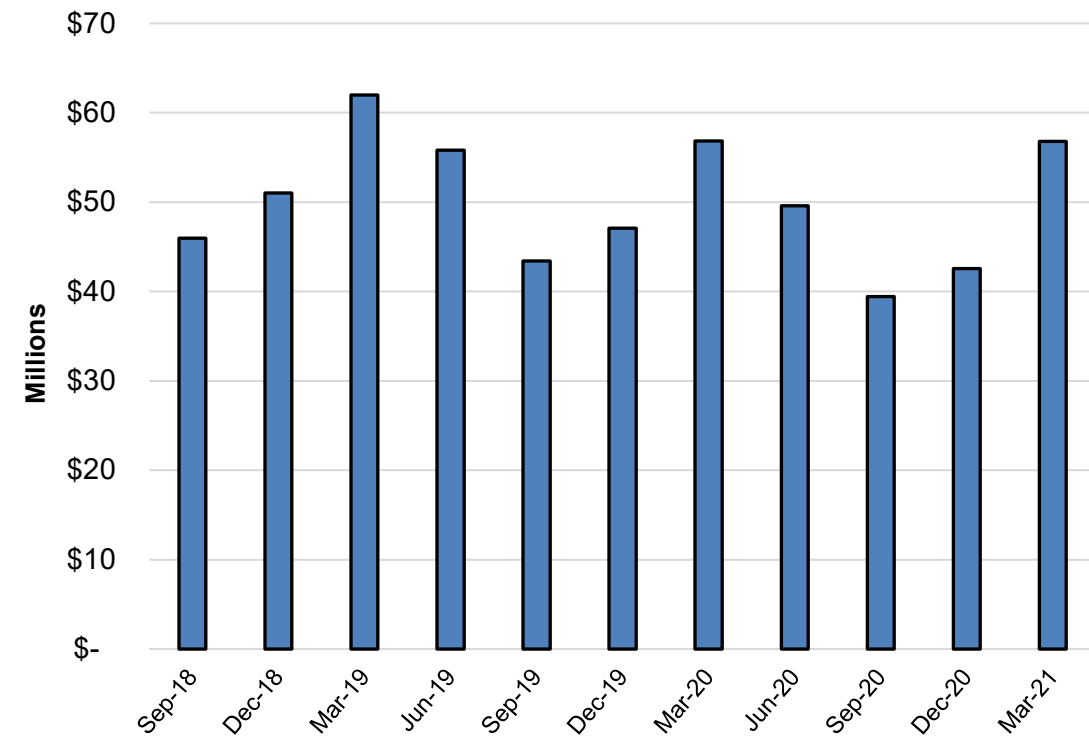
(2) **Weighted average yield to maturity** - The weighted average yield to maturity is based on Book Value, adviser fees and realized and unrealized gains/losses are not considered. The pool and mutual fund yields are the average for the last month of the quarter. Bank deposit yields are estimated from the monthly allocated earnings.

Note: All deposits FDIC insured or collateralized per the Public Funds Collateral Act.

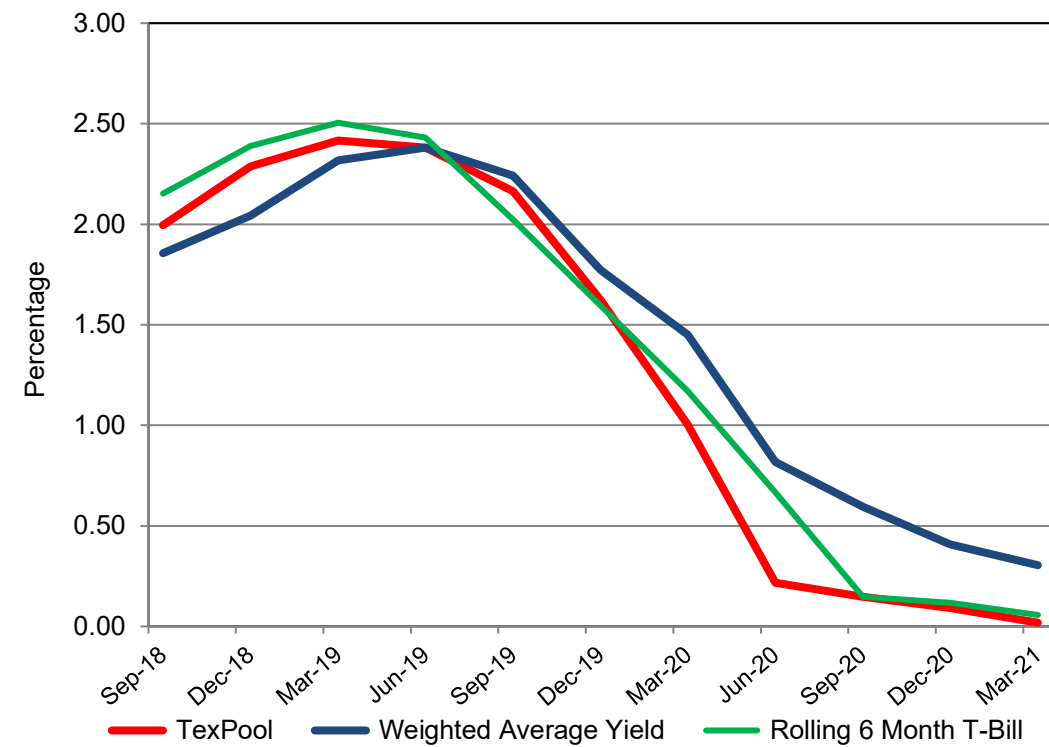
Portfolio Composition



Quarter End Book Value



Total Portfolio Performance



Book & Market Value Comparison

Issuer/Description	Yield	Maturity Date	Book Value 12/31/20	Increases	Decreases	Book Value 03/31/21	Market Value 12/31/20	Change in Market Value	Market Value 03/31/21
Woodforest Bank - DDA	0.43%	04/01/21	\$ 7,052,431	—	(3,133,510)	\$ 3,918,921	\$ 7,052,431	(3,133,510)	\$ 3,918,921
Woodforest Bank - MMA	0.18%	04/01/21	7,874,892	6,806,482	—	14,681,373	7,874,892	6,806,482	14,681,373
LegacyTexas Bank MMA	0.12%	04/01/21	2,041,941	753	—	2,042,693	2,041,941	753	2,042,693
NexBank ICS MMA	0.45%	04/01/21	5,102,387	5,664	—	5,108,051	5,102,387	5,664	5,108,051
TexPool	0.02%	04/01/21	3,215,396	5,250,988	—	8,466,384	3,215,396	5,250,988	8,466,384
TexSTAR	0.02%	04/01/21	3,204,350	5,250,798	—	8,455,148	3,204,350	5,250,798	8,455,148
East West Bank CD	1.70%	04/21/21	2,033,333	8,491	—	2,041,824	2,033,333	8,491	2,041,824
Allegiance Bank CD	0.74%	05/24/21	2,007,387	3,744	—	2,011,131	2,007,387	3,744	2,011,131
Allegiance Bank CD	0.79%	06/28/21	2,007,886	3,998	—	2,011,884	2,007,886	3,998	2,011,884
East West Bank CD	0.39%	07/29/21	2,030,284	1,953	—	2,032,238	2,030,284	1,953	2,032,238
Bank OZK CD	0.70%	09/08/21	2,008,234	3,473	—	2,011,708	2,008,234	3,473	2,011,708
East West Bank CD	0.33%	10/27/21	4,002,388	3,258	—	4,005,646	4,002,388	3,258	4,005,646
TOTAL /AVERAGE	0.30%		\$ 42,580,909	\$ 17,339,602	\$ (3,133,510)	\$ 56,787,000	\$ 42,580,909	\$ 14,206,092	\$ 56,787,000

Agenda Item # 25

Montgomery County Hospital District

Budget Amendment - Fiscal Year Ending September 30, 2021

Supplement to the Amendment Presented to the Board on April 27, 2021

Account	Description	Total	Notes	Impact
Enterprise Proceeds from Capital Lease				
10-004-41525	Proceeds from Capital Lease - Radio	(46,113.00)	Remove proceeds from capital lease	Decrease Revenue
10-007-41525	Proceeds from Capital Lease - EMS	(70,770.00)	Remove proceeds from capital lease	Decrease Revenue
10-008-41525	Proceeds from Capital Lease - Materials Management	(24,200.00)	Remove proceeds from capital lease	Decrease Revenue
10-016-41525	Proceeds from Capital Lease - Facilities	(46,113.00)	Remove proceeds from capital lease	Decrease Revenue
	Total Enterprise Proceeds from Capital Lease	(187,196.00)		
	Total Revenue	<u>(187,196.00)</u>	Decrease in Revenue	
Enterprise Capital Expense				
10-004-52755	Capital Purchases-Vehicles - Radio	(34,613.00)	Remove capital expense	Decrease expense
10-007-52755	Capital Purchases-Vehicles - EMS	(67,690.00)	Remove capital expense	Decrease expense
10-008-52755	Capital Purchases-Vehicles - Materials Management	(27,123.00)	Remove capital expense	Decrease expense
10-016-52755	Capital Purchases-Vehicles - Facilities	(59,823.00)	Remove capital expense	Decrease expense
	Total Enterprise Capital Expense	(189,249.00)		
	Total Expense	<u>(189,249.00)</u>	Decrease in Expenses	
	Increase / (Decrease) Net Revenue over Expenses	2,053.00		
	FY 2021 Budgeted Net Revenue over Expenses	(5,549,967.64)		
	FY 2021 Amended Budgeted Net Revenue over Expenses	<u>(5,547,914.64)</u>		

AGENDA ITEM # 26

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR
INVOICES

\$2,494,886.37

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 04/27/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
A/W MECHANICAL SERVICES, LLP	3/1/2021	202117399	4320	3/24/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$480.00
	3/22/2021	203117438	4390	4/7/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,155.78
	3/1/2021	202117316	4390	4/7/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,226.00
	3/1/2021	202117350	4390	4/7/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,551.68
Totals for A/W MECHANICAL SERVICES, LLP:								\$5,413.46
A1 SMITH'S SEPTIC SERVICE, INC.	3/4/2021	479234	4273	3/17/2021	4 WEEK PORTABLE TOILET RENTAL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$88.00
	Totals for A1 SMITH'S SEPTIC SERVICE, INC.:							\$88.00
ABATIX CORP	3/24/2021	8097764	108474	4/7/2021	DEHUMIDIFER	10-016-57750	Small Equipment & Furniture-Facil	\$2,318.82
	Totals for ABATIX CORP:							\$2,318.82
ALLEN'S SAFE AND LOCK	3/1/2021	57474	4226	3/10/2021	SFIC RIM HOUSINGS-26D FINISH	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$278.33
	Totals for ALLEN'S SAFE AND LOCK:							\$278.33
ALONTI CAFE & CATERING	3/5/2021	1752030	4321	3/24/2021	NEW HIRE INTERVIEWS 03.05.2021	10-009-56100	Meeting Expenses-Dept	\$85.61
	3/30/2021	1754991	4392	4/7/2021	NEOP MEET THE DOC 03.30.2021	10-009-56100	Meeting Expenses-Dept	\$167.97
	3/29/2021	1754734	4392	4/7/2021	NEOP 03.29.2021	10-009-56100	Meeting Expenses-Dept	\$204.68
	Totals for ALONTI CAFE & CATERING:							\$458.26
AMAZON.COM LLC	3/10/2021	439846494349 3.10.21	108312	3/24/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$362.52
	3/10/2021	445944867656 3.10.21	108312	3/24/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$111.92
	3/10/2021	445988363984 3.10.21	108312	3/24/2021	SMALL EQUIPMENT	10-045-57750	Small Equipment & Furniture-EMS Q	\$94.88
	3/10/2021	448394938745 3.10.21	108312	3/24/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$13.99
	3/10/2021	456577368686 3.10.21	108312	3/24/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$699.90
	3/10/2021	464533483989 3.10.21	108312	3/24/2021	OFFICE SUPPLIES	10-002-56300	Office Supplies-HCAP	\$41.72
	3/10/2021	464795667493 3.10.21	108312	3/24/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$241.56
	3/10/2021	468977577996 3.10.21	108312	3/24/2021	BOOKS-MATERIALS	10-009-52600	Books/Materials-Dept	\$34.50
	3/10/2021	468993946476 3.10.21	108312	3/24/2021	EMPLOYEE RECOGNITION	10-025-54450	Employee Recognition-Human	\$21.99
	3/10/2021	469783933337 3.10.21	108312	3/24/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$93.74
	3/10/2021	473383796434 3.10.21	108312	3/24/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$135.76
	3/10/2021	479897338763 3.10.21	108313	3/24/2021	OFFICE SUPPLIES	10-009-56300	Office Supplies-Dept	\$219.99
	3/10/2021	553647553475 3.10.21	108313	3/24/2021	SHOP TOOLS	10-016-57700	Shop Tools-Facil	\$879.95
	3/10/2021	653847454669 3.10.21	108313	3/24/2021	SMALL EQUIPMENT	10-045-57750	Small Equipment & Furniture-EMS Q	\$111.19
	3/10/2021	663855384855 3.10.21	108313	3/24/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$54.28
	3/10/2021	678766767855 3.10.21	108313	3/24/2021	UNIFORMS	10-007-57000	Printing Services-EMS	\$399.00
	3/10/2021	695835844366	108313	3/24/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$134.99
	3/10/2021	758563465586	108313	3/24/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$338.29

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 04/27/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	3/10/2021	758697748543	108313	3/24/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$181.77
	3/10/2021	766987886957	108313	3/24/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$207.00
	3/10/2021	768995965755	108313	3/24/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$132.46
	3/10/2021	783988343749	108313	3/24/2021	SMALL EQUIPMENT	10-045-57750	Small Equipment & Furniture-EMS Q	\$44.99
	3/10/2021	787466697657	108314	3/24/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$33.57
	3/10/2021	797968639344	108314	3/24/2021	COMPUTER SUPPLIES	10-045-53100	Computer Supplies/Non-Cap.-EMS Q	\$43.98
	3/10/2021	859657669487	108314	3/24/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$131.29
	3/10/2021	869389976483	108314	3/24/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$15.99
	3/10/2021	876758795675	108314	3/24/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$199.50
	3/10/2021	938669374545	108314	3/24/2021	UNIFORMS	10-007-57000	Printing Services-EMS	\$174.95
	3/10/2021	964887983584	108314	3/24/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.70
	3/10/2021	977887776489	108314	3/24/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$29.95
	3/10/2021	9844365455	108314	3/24/2021	COMPUTER SUPPLIES	10-045-53100	Computer Supplies/Non-Cap.-EMS Q	\$169.98
	3/10/2021	433953887466	108314	3/24/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$5.99
	3/10/2021	455839534763 3.10.21	108315	3/24/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$163.15
							Totals for AMAZON.COM LLC:	\$5,626.44
AMERICAN HEART ASSOCIATION, INC. (AHA)	3/22/2021	SCPR44191	4393	4/7/2021	2020 HANDBOOK OF ECC	10-009-52600	Books/Materials-Dept	\$2,940.00
	3/22/2021	SCPR44157	4393	4/7/2021	ACLS & PALS PROVIDER MANUAL	10-009-52600	Books/Materials-Dept	\$1,840.00
							Totals for AMERICAN HEART ASSOCIATION, INC. (AHA):	\$4,780.00
AMERICAN TIRE DISTRIBUTORS INC	3/12/2021	S148687790	4322	3/24/2021	AMBULANCE TIRES	10-010-59050	Vehicle-Parts-Fleet	\$1,800.00
							Totals for AMERICAN TIRE DISTRIBUTORS INC:	\$1,800.00
AMERITAS LIFE INSURANCE CORP	3/1/2021	010-48743 03/01/2021	108122	3/10/2021	ACCT 010-048743-00002 VISION PREMIUMS MAR	10-025-51700	Health & Dental-Human	\$4,498.35
							Totals for AMERITAS LIFE INSURANCE CORP:	\$4,498.35
AMERITEX FIRE PROTECTION	3/1/2021	2056	4227	3/10/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$205.00
	3/1/2021	2057	4227	3/10/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$205.00
	3/1/2021	2058	4227	3/10/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$205.00
	3/23/2021	2099	4394	4/7/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$298.68
	3/23/2021	2100	4394	4/7/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$103.67
							Totals for AMERITEX FIRE PROTECTION:	\$1,017.35
AT&T (105414)	3/13/2021	2812599426 03.13.21	108316	3/24/2021	STATION 41 FIRE PANEL 03/13/21-04/12/21	10-016-58800	Utilities-Facil	\$143.97
	3/21/2021	7131652005 03.21.21	108377	3/31/2021	T1 ISSI 03/21/21-04/20/21	10-004-58310	Telephones-Service-Radio	\$238.71
							Totals for AT&T (105414):	\$382.68

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AT&T (U-VERSE)	3/1/2021	145220893 3.1.21	108124	3/10/2021	STATION 42 03/01/21-03/31/21	10-015-58310	Telephones-Service-Infor	\$107.00
	3/22/2021	150883685 03.22.21	108378	3/31/2021	STATION 41 03/23/21-04/22/21	10-015-58310	Telephones-Service-Infor	\$123.05
							Totals for AT&T (U-VERSE):	\$230.05
AT&T MOBILITY-ROC (6463)	3/19/2021	87283884314X032720	108379	3/31/2021	ACCT# 287283884314	10-015-58200	Telephones-Cellular-Infor	\$185.09
	3/23/2021	836735112X03232021	108478	4/7/2021	ACCT# 836735112	10-004-58200	Telephones-Cellular-Radio	\$96.63
							Totals for AT&T MOBILITY-ROC (6463):	\$281.72
BARNES & NOBLE EDUCATION, INC.	3/7/2021	896013	108225	3/17/2021	COHORT CLASS MATERIAL EMSP 1356	10-009-58500	Training/Related Expenses-CE-Dept	\$12,279.10
							Totals for BARNES & NOBLE EDUCATION, INC.:	\$12,279.10
BCBS OF TEXAS (DENTAL)	3/1/2021	123611 03.01.2021	5550	3/1/2021	BILL PERIOD: 03-01-2021 TO 04-01-2021	10-025-51700	Health & Dental-Human	\$23,481.20
	3/1/2021	123611 3.01.21 COBR	5641	3/1/2021	BILL PERIOD: 03-01-2021 TO 04-01-2021	10-025-51700	Health & Dental-Human	\$30.08
	3/30/2021	23611 04.01.21COBR	5642	3/30/2021	BILL PERIOD: 04-01-2021 TO 05-01-2021	10-025-51700	Health & Dental-Human	\$30.08
	3/30/2021	123611 4.01.2021	5643	3/30/2021	BILL PERIOD: 04-01-2021 TO 05-01-2021	10-025-51700	Health & Dental-Human	\$23,107.52
							Totals for BCBS OF TEXAS (DENTAL):	\$46,648.88
BCBS OF TEXAS (POB 731428)	3/7/2021	523328616351	5551	3/7/2021	BCBS PPO & HSA CLAIMS 02/27/2021-03/05/2021	10-025-51710	Health Insurance Claims-Human	\$75,283.02
	3/14/2021	523322525180	5578	3/14/2021	BCBS PPO & HSA CLAIMS 03/06/2021-03/12/2021	10-025-51710	Health Insurance Claims-Human	\$62,408.35
	3/21/2021	523328297846	5588	3/21/2021	BCBS PPO & HSA CLAIMS 03/13/2021-03/19/2021	10-025-51710	Health Insurance Claims-Human	\$83,818.24
	3/28/2021	523321014567	5610	3/28/2021	BCBS PPO & HSA CLAIMS 03/13/2021-03/19/2021	10-025-51710	Health Insurance Claims-Human	\$66,968.08
							Totals for BCBS OF TEXAS (POB 731428):	\$288,477.69
BEDAIR, ELIZABETH	3/2/2021	BED030221	4178	3/3/2021	WELLNESS PROGRAM/HOME OFFICE CHAIR	10-025-54350	Employee Health\Wellness-Human	\$100.00
							Totals for BEDAIR, ELIZABETH:	\$100.00
BIDDLE CONSULTING GROUP, INC.	3/24/2021	66994	108480	4/7/2021	TESTGENIUS CRITICAL ANNUAL SOFTWARE I	10-000-14900	Prepaid Expenses-BS	\$2,495.00
							Totals for BIDDLE CONSULTING GROUP, INC.:	\$2,495.00
BLINN COLLEGE DISTRICT	3/1/2021	20212039	4461	4/12/2021	TRAINING/RELATED EXPENSES	10-009-58500	Training/Related Expenses-CE-Dept	\$60,874.50
							Totals for BLINN COLLEGE DISTRICT:	\$60,874.50
BONDS JANITORIAL SERVICE	3/30/2021	745	4395	4/7/2021	PROGRAM 6 ANNUAL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$12,976.00
							Totals for BONDS JANITORIAL SERVICE:	\$12,976.00
BOON-CHAPMAN (Prime DX)	3/1/2021	S0030005407	4274	3/17/2021	FEB 2021 PRIMEDX FEES	10-002-55700	Management Fees-HCAP	\$9,265.58
							Totals for BOON-CHAPMAN (Prime DX):	\$9,265.58

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BOUND TREE MEDICAL, LLC	3/1/2021	83960302	4228	3/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$12,058.80
						10-009-54000	Drug Supplies-Dept	\$5,853.60
	3/4/2021	83976020	4275	3/17/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$9,642.00
	3/8/2021	83979761	4323	3/24/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,550.00
	3/11/2021	83984841	4323	3/24/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$81.60
						10-008-53900	Disposable Medical Supplies-Suppl	\$1,750.00
	3/5/2021	83977734	4323	3/24/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$3,659.88
						10-008-53800	Disposable Linen-Suppl	\$875.00
						10-009-54000	Drug Supplies-Dept	\$3,591.20
	3/16/2021	83989749	4361	3/31/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$711.00
	3/18/2021	83992923	4361	3/31/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$144.98
	3/17/2021	83991295	4361	3/31/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$3,481.20
						10-008-53800	Disposable Linen-Suppl	\$3,917.60
						10-008-53900	Disposable Medical Supplies-Suppl	\$13,577.00
	3/31/2021	84008116	4396	4/7/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$36.25
	3/30/2021	84006301	4396	4/7/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$2,830.16
						10-008-53900	Disposable Medical Supplies-Suppl	\$1,200.82
						10-008-53800	Disposable Linen-Suppl	\$868.57
Totals for BOUND TREE MEDICAL, LLC:								\$65,829.66
BREAKTHROUGH PSYCHOLOGICAL SOLUTIONS, PLLC	3/24/2021	73920	4397	4/7/2021	FIT FOR DUTY EXAMINATION	10-025-57300	Recruit/Investigate-Human	\$350.00
	Totals for BREAKTHROUGH PSYCHOLOGICAL SOLUTIONS, PLLC:							\$350.00
BRYANT'S SIGNS	3/19/2021	2021-017	108318	3/24/2021	MCHD CUT VINYL 3M 680 REFLECTIVE	10-010-52000	Accident Repair-Fleet	\$263.23
						10-010-59000	Vehicle-Outside Services-Fleet	\$223.77
	3/19/2021	2021-019	108318	3/24/2021	MCHD CUT VINYL 3M 680 REFLECTIVE	10-010-59000	Vehicle-Outside Services-Fleet	\$414.00
	Totals for BRYANT'S SIGNS:							\$901.00
C & R WATER SUPPLY, INC	3/10/2021	1526 03.10.21 FEE	5589	3/16/2021	STATION 44 01/17/2-02/18/21 FEE	10-016-58800	Utilities-Facil	\$0.79
	3/10/2021	1526 03.10.21	5590	3/16/2021	STATION 44 01/17/2-02/18/21	10-016-58800	Utilities-Facil	\$86.23
	Totals for C & R WATER SUPPLY, INC:							\$87.02
CANON FINANCIAL SERVICES, INC.	3/1/2021	26240203	4229	3/10/2021	SCHEDULE # 001-0824246-001/CONTRACT NO. DI 10-015-55400	Leases/Contracts-Infor		\$4,228.70
	3/13/2021	26403373	4398	4/7/2021	SCHEDULE # 001-0824246-001/CONTRACT NO. DI 10-015-55400	Leases/Contracts-Infor		\$4,228.70
	Totals for CANON FINANCIAL SERVICES, INC.:							\$8,457.40
CBP EMERGENCY CARE PLLC	3/5/2021	PAT030521	4399	4/7/2021	ASSISTANT MEDICAL DIRECTOR/MD TERM ON	10-009-57100	Professional Fees-Dept	\$11,675.00
	3/22/2021	PAT032221	4399	4/7/2021	MEDICAL DIRECTOR MALPRACTICE INSURANCE	10-009-57100	Professional Fees-Dept	\$4,155.03

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Totals for CBP EMERGENCY CARE PLLC:								\$15,830.03
CDW GOVERNMENT, INC.	3/2/2021	8779355	4276	3/17/2021	TRIPP DP TO DVI ADAPTER	10-002-57750	Small Equipment & Furniture-HCAP	\$4,664.76
	3/12/2021	9266311	4362	3/31/2021	HP 3YR NBD OS ADP DT ONLY	10-002-57750	Small Equipment & Furniture-HCAP	\$115.20
	3/10/2021	9171321	4324	3/24/2021	HP SOURCING DL360 GEN8 FAN	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$243.68
	3/8/2021	8989697	4324	3/24/2021	ZAGG RUGGED BOOK KEYBOARD	10-015-57750	Small Equipment & Furniture-Infor	\$8,301.15
	3/2/2021	8771710	4276	3/17/2021	WYSE CTO MANAGEMENT SUITE PRO	10-015-53050	Computer Software-Infor	\$227.69
	3/11/2021	9217183	4324	3/24/2021	SAM SH850 27" QHD HDMI DP	10-006-57750	Small Equipment & Furniture-Alarm	\$2,998.72
	3/23/2021	9734812	4400	4/7/2021	ZAGG RUGGED BOOK KEYBOARD	10-015-57750	Small Equipment & Furniture-Infor	\$638.55
Totals for CDW GOVERNMENT, INC.:								\$17,189.75
CENTERPOINT ENERGY (REL109)	3/1/2021	64006986422 02.05.21	5552	3/1/2021	STATION 43 12/11/20-01/13/21	10-016-58800	Utilities-Facil	\$52.91
	3/3/2021	92013168 03.03.21	5553	3/18/2021	STATION 30 01/26/21-02/25/21	10-016-58800	Utilities-Facil	\$98.31
	3/4/2021	64015806066 3.4.21	5554	3/19/2021	ROBINSON TOWER 01/28/21-02/26/21	10-004-58800	Utilities-Radio	\$21.80
	3/11/2021	88589239 03.11.21	5579	3/26/2021	ADMIN 02/03/21-03/04/21	10-016-58800	Utilities-Facil	\$2,522.68
	3/5/2021	88796735 03.05.21	5580	3/22/2021	STATION 20 01/29/21-03/01/21	10-016-58800	Utilities-Facil	\$433.36
	3/22/2021	64006986422 03.22.21	5591	4/6/2021	STATION 43 02/12/21-03/15/21	10-016-58800	Utilities-Facil	\$93.11
	3/15/2021	64018941639 03.15.21	5592	3/30/2021	STATION 15 02/08/21-03/09/21	10-016-58800	Utilities-Facil	\$22.54
	3/15/2021	88820089 3.15.21	5611	3/30/2021	STATION 10 02/08/21-03/09/21	10-016-58800	Utilities-Facil	\$22.06
	3/22/2021	64013049610 03.22.21	5612	4/6/2021	STATION 41 02/12/21-03/15/21	10-016-58800	Utilities-Facil	\$24.52
	3/22/2021	98116148 03.22.21	5613	4/6/2021	STATION 14 02/17/21-03/16/21	10-016-58800	Utilities-Facil	\$55.18
Totals for CENTERPOINT ENERGY (REL109):								\$3,346.47
CENTRALSQUARE COMPANY-TRITECH SOFT	3/12/2021	310694	4363	3/31/2021	ENTERPRISE MOBILE BASE POSITION FEE	10-015-53075	Computer Software - MDC First Respond	\$2,000.08
	3/12/2021	310695	4363	3/31/2021	ENTERPRISE MOBILE BASE POSITION LICENSE	10-015-53075	Computer Software - MDC First Respond	\$2,000.08
Totals for CENTRALSQUARE COMPANY-TRITECH SOFTWARE SYSTEMS:								\$4,000.16
CENTRELEARN SOLUTIONS, LLC	3/1/2021	CM1381			CREDIT	10-009-58500	Training/Related Expenses-CE-Dept	(\$4,453.05)
	3/1/2021	CM1380			CREDIT	10-009-58500	Training/Related Expenses-CE-Dept	(\$4,453.05)
	3/9/2021	#INV20720	4325	3/24/2021	TSLEARN LEARNING PLATFORM 03/09/21-04/08/	10-009-58500	Training/Related Expenses-CE-Dept	\$6,689.59
	3/1/2021	#INV18506	4277	3/17/2021	LEARNING MANAGEMENT PLATFORM 01/09/21-	10-009-58500	Training/Related Expenses-CE-Dept	\$6,689.59
	3/1/2021	#INV18505	4278	3/17/2021	LEARNING MANAGEMENT PLATFORM 12/09/20-	10-009-58500	Training/Related Expenses-CE-Dept	\$6,689.59
Totals for CENTRELEARN SOLUTIONS, LLC:								\$11,162.67
CHARTER COMMUNICATIONS/SPECTRUM BI	3/2/2021	0040724021121	5555	3/2/2021	STATION 26 02/11/21-03/10/21	10-016-58800	Utilities-Facil	\$100.44
	3/11/2021	0040724031121	5581	3/28/2021	STATION 26 03/11/21-04/10/21	10-016-58800	Utilities-Facil	\$100.43
Totals for CHARTER COMMUNICATIONS/SPECTRUM BUSINESS:								\$200.87
CHASE PEST CONTROL, INC.	3/3/2021	16150030221	4231	3/10/2021	CONVENTIONAL TERMITE-PARTIAL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,284.00

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	3/1/2021	16112021121	4279	3/17/2021	BORA-CARE TREATMENT	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$435.00
	3/18/2021	3845031821	4364	3/31/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	3/12/2021	3844031221	4364	3/31/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	3/12/2021	3851031221	4364	3/31/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	3/12/2021	2562031221	4364	3/31/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	3/12/2021	2559031221	4364	3/31/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$175.00
	3/12/2021	2557031221	4364	3/31/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$185.00
	3/12/2021	2558031221	4364	3/31/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$195.00
	3/18/2021	2556031821	4364	3/31/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$200.00
	3/26/2021	2561032621	4401	4/7/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$145.00
	3/26/2021	2554032621	4401	4/7/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	3/26/2021	2553032621	4401	4/7/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	3/26/2021	2555032621	4401	4/7/2021	EXTERIOR COMMERICAL SERVICE BI-MONTHL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
							Totals for CHASE PEST CONTROL, INC.:	\$3,704.00
CHAVEZ, CECILIA	3/24/2021	CHA032421	4326	3/24/2021	MILEAGE REIMBURSEMENT 03/10/2021	10-015-56200	Mileage Reimbursements-Infor	\$11.26
							Totals for CHAVEZ, CECILIA:	\$11.26
CITY OF SHENANDOAH	3/12/2021	APRIL 2021-035	108227	3/17/2021	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
							Totals for CITY OF SHENANDOAH:	\$1,250.00
CLS TECHNOLOGY, INC	3/1/2021	4638	108319	3/24/2021	FIRE MONITORING 02/21-07/21	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$210.00
							Totals for CLS TECHNOLOGY, INC:	\$210.00
COBURN SUPPLY COMPANY, INC.	3/26/2021	504260083	4402	4/7/2021	HOT WATER HEATER	10-016-57750	Small Equipment & Furniture-Facil	\$4,401.53
							Totals for COBURN SUPPLY COMPANY, INC.:	\$4,401.53
COLONIAL LIFE	3/1/2021	E3387610 03.01.2021	5556	3/1/2021	CONTROL NO. E3387610 PREMIUMS 02/05/21-02/11/21	10-000-21590	P/R-Premium Cancer/Accident-BS	\$5,386.28
							Totals for COLONIAL LIFE:	\$5,386.28
COLORTECH DIRECT & IMPACT PRINTING	3/1/2021	33981	4232	3/10/2021	BUSINESS CARDS/WELLS-WHITWORTH	10-008-57000	Printing Services-Suppl	\$75.00
	3/8/2021	34314	4327	3/24/2021	BUSINESS CARDS/PERRY, SEEK	10-008-57000	Printing Services-Suppl	\$150.00
	3/29/2021	34440	4403	4/7/2021	BUSINESS CARDS/DAVENPORT	10-008-57000	Printing Services-Suppl	\$75.00
							Totals for COLORTECH DIRECT & IMPACT PRINTING:	\$300.00
COMCAST (POB 37601)	3/1/2021	117324787	5557	3/1/2021	MAGNOLIA TOWER/IT 01/15/20-02/14/21	10-015-58310	Telephones-Service-Infor	\$2,137.75
	3/15/2021	119175304	5614	4/15/2021	MAGNOLIA TOWER/IT 02/15/20-03/14/21	10-015-58310	Telephones-Service-Infor	\$2,137.75
							Totals for COMCAST (POB 37601):	\$4,275.50

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COMCAST CORPORATION (POB 60533)	3/1/2021	1590849557 03.01.21	5558	3/4/2021	STATION 23 02/16/21-03/15/21	10-015-58310	Telephones-Service-Infor	\$114.56
	3/1/2021	1591231326 03.01.21	108126	3/10/2021	STATION 23 03/01/21-03/29/21	10-015-58310	Telephones-Service-Infor	\$114.56
	3/1/2021	2080776359 03.01.21	108127	3/10/2021	STATION 34 03/06/21-04/05/21	10-015-58310	Telephones-Service-Infor	\$189.34
	3/1/2021	2080546356 03.01.21	108128	3/10/2021	STATION 21 03/05/21-04/04/21	10-016-58800	Utilities-Facil	\$59.95
							Telephones-Service-Infor	\$107.80
	3/15/2021	1590849557 04.01.21	5582	4/1/2021	STATION 23 03/16/21-04/15/21	10-015-58310	Telephones-Service-Infor	\$114.56
						Totals for COMCAST CORPORATION (POB 60533):		\$700.77
CONROE NOON LIONS CLUB	3/1/2021	100061	4280	3/17/2021	MEMBERSHIP DUES/B.ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
						Totals for CONROE NOON LIONS CLUB:		\$55.00
CONROE TRUCK & TRAILER INC.	3/13/2021	274128-00	4281	3/17/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$613.27
						Totals for CONROE TRUCK & TRAILER INC.:		\$613.27
CONROE WELDING SUPPLY, INC.	3/1/2021	R2211199	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$54.50
	3/1/2021	R2211200	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	3/1/2021	R2211201	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	3/1/2021	R2211202	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	3/1/2021	R2211203	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	3/1/2021	R2211204	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	3/1/2021	R2211206	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	3/1/2021	R2211208	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	3/1/2021	R2211209	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	3/1/2021	R2211210	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	3/1/2021	R2211211	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	3/1/2021	R2211212	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	3/1/2021	R2211214	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	3/1/2021	R2211220	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	3/1/2021	R2211221	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$50.15
	3/1/2021	R2211223	4234	3/10/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	3/1/2021	CT70124	4235	3/10/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$305.60
	3/1/2021	CT70310	4235	3/10/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$89.40
	3/1/2021	CT70213	4235	3/10/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$126.60
	3/1/2021	CT70193	4235	3/10/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$93.20
	3/1/2021	CT70113	4235	3/10/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$135.40
	3/1/2021	PS471391	4235	3/10/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$229.20
	3/1/2021	CT63443A	4235	3/10/2021	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$232.68

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	3/1/2021	CT63443B	4235	3/10/2021	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$161.01
	3/1/2021	CT68344	4235	3/10/2021	SAF-T CYC STAND FOR 122 CYLINDERS	10-008-56600	Oxygen & Gases-Suppl	\$1,420.98
	3/1/2021	CT64458	4368	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$236.20
	3/1/2021	CT65815	4368	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$132.40
	3/1/2021	CT59458	4368	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$89.00
	3/1/2021	PS468749	4365	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	3/1/2021	R01181187	4365	3/31/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$40.25
	3/1/2021	R01181193	4365	3/31/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$114.10
	3/1/2021	R01181194	4365	3/31/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$25.90
	3/1/2021	R01181202	4365	3/31/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$80.80
	3/1/2021	R01181203	4365	3/31/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$96.95
	3/1/2021	R01181762	4365	3/31/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$836.80
	3/1/2021	R03181748	4365	3/31/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$79.30
	3/1/2021	CT859182	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$16.50
	3/1/2021	CT859823	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$215.60
	3/1/2021	CT859771	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	3/1/2021	CT861152	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$105.64
	3/1/2021	CT861860	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$116.80
	3/1/2021	CT861841	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$89.40
	3/1/2021	CT861918	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$234.20
	3/1/2021	PS419053	4365	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	3/1/2021	CT861529	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$111.00
	3/1/2021	PS419055	4365	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	3/1/2021	CT862229	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$322.80
	3/1/2021	CT862397	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$116.80
	3/1/2021	CT862309	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$99.20
	3/1/2021	CT861840	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.80
	3/1/2021	CT862798	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$8.61
	3/1/2021	CT862239	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$98.20
	3/1/2021	PS419051	4365	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$71.80
	3/1/2021	CT865260	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$70.80
	3/1/2021	CT867085	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$202.60
	3/1/2021	CT890628	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$134.40
	3/1/2021	CT890685	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$113.70
	3/1/2021	CT891757	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$37.96
	3/1/2021	CT894849	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$350.76
	3/1/2021	CT915193	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$14.10
	3/1/2021	CT58153	4368	3/31/2021	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$447.36

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	3/1/2021	R02181746	4365	3/31/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$79.30
	3/1/2021	C198794	4368	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$180.40
	3/1/2021	CT853619	4368	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$143.20
	3/1/2021	CT853638	4368	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$336.00
	3/1/2021	CT853875	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$154.00
	3/1/2021	CT853954	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$154.00
	3/1/2021	CT853981	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$134.40
	3/1/2021	CT854144	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$123.60
	3/1/2021	CT854329	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$80.60
	3/1/2021	CT854501	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$157.00
	3/1/2021	PS415046	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$62.00
	3/1/2021	PS415692	4366	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	3/1/2021	CT854340	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$135.00
	3/1/2021	CT854870	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$335.80
	3/1/2021	CT855678	4367	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$264.40
	3/1/2021	PS415355	4405	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$32.80
	3/17/2021	CT72767	4365	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$170.60
	3/19/2021	CT73500	4365	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$125.60
	3/22/2021	PS472979	4365	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$63.00
	3/17/2021	CT73051	4365	3/31/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$262.60
	3/1/2021	CT70789	4405	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$91.40
	3/1/2021	PS470519	4405	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$80.60
	3/1/2021	PS471499	4405	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$27.80
	3/1/2021	PS471500	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$26.80
	3/2/2021	CT71087	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$232.20
	3/4/2021	CT71104	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$79.60
	3/4/2021	CT71206	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	3/5/2021	CT71640	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	3/8/2021	PS472281	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	3/9/2021	CT72205	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$220.60
	3/10/2021	CT72291	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$98.20
	3/10/2021	CT72499	4404	4/7/2021	TEST UE CYLINDER	10-008-56600	Oxygen & Gases-Suppl	\$720.00
	3/10/2021	CT72526	4404	4/7/2021	TEST UE CYLINDER	10-008-56600	Oxygen & Gases-Suppl	\$720.00
	3/15/2021	PS472282	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$27.80
	3/15/2021	PS472658	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$45.40
	3/25/2021	CT73979	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$107.60
	3/24/2021	CT73998	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$100.20
	3/24/2021	CT73785	4404	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$91.80

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	3/1/2021	R02211771	4404	4/7/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$62.95
	3/1/2021	CT67276	4405	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$62.00
	3/1/2021	PS470876	4405	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$53.20
	3/1/2021	CT69495	4405	4/7/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$86.60
					Totals for CONROE WELDING SUPPLY, INC.:			\$14,233.50
CONSOLIDATED COMMUNICATIONS-TXU	3/16/2021	00096001460 03.16.21	108320	3/24/2021	ADMIN 06/13/21-04/15/21	10-015-58310	Telephones-Service-Infor	\$879.02
	3/21/2021	93653911600 03.21.21	108386	3/31/2021	ADMIN 03/21/21-04/20/21	10-015-58310	Telephones-Service-Infor	\$11,017.98
					Totals for CONSOLIDATED COMMUNICATIONS-TXU:			\$11,897.00
CRAWFORD ELECTRIC SUPPLY COMPANY, I	3/1/2021	S009945365.001	108129	3/10/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$300.00
	3/1/2021	S009942721.003	108129	3/10/2021	MAINTAINANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$420.00
	3/1/2021	S009942721.002	108129	3/10/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$140.00
					Totals for CRAWFORD ELECTRIC SUPPLY COMPANY, INC.:			\$860.00
CROCKER, JAMES KEVIN	3/30/2021	CRO033021	4369	3/31/2021	EMPLOYEE APPRECIATION/REIMBURSEMENT	10-045-54450	Employee Recognition-EMS Q	\$150.00
					Totals for CROCKER, JAMES KEVIN:			\$150.00
CROWN PAPER AND CHEMICAL	3/1/2021	138790 B/O	4282	3/17/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$92.28
	3/4/2021	139460	4328	3/24/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$319.38
	3/31/2021	140075	4407	4/7/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$630.90
					Totals for CROWN PAPER AND CHEMICAL:			\$1,042.56
CULLIGAN OF HOUSTON	3/1/2021	1453460	4236	3/10/2021	CI SVC CONT - LEVEL 3 FOR SERV 03/01/21-03/31	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$299.00
					Totals for CULLIGAN OF HOUSTON:			\$299.00
CUMMINS SOUTHERN PLAINS, LTD.	3/5/2021	85-39147	108321	3/24/2021	MAINTENANCE EQUIPMENT	10-004-55650	Maintenance- Equipment-Radio	\$2,034.88
	3/5/2021	85-39153	108321	3/24/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,048.43
	3/1/2021	84-29791	108130	3/10/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$37.60
	3/29/2021	85-41845	108485	4/7/2021	INSPECT ENINGE FOR COOLANT LEAKS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$24,417.20
	3/31/2021	85-42356	108485	4/7/2021	RADIO TOWERS GENERATOR MAINTENANCE	10-016-55650	Maintenance- Equipment-Facil	\$44,659.04
	3/31/2021	85-42355	108485	4/7/2021	RADIO TOWERS GENERATOR MAINTENANCE	10-004-55650	Maintenance- Equipment-Radio	\$16,807.01
						10-016-55650	Maintenance- Equipment-Facil	\$1,092.75
	3/1/2021	85-34068	108485	4/7/2021	FULL SERVICE INSPECTION	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,582.95
					Totals for CUMMINS SOUTHERN PLAINS, LTD.:			\$91,679.86
DAILEY WELLS COMMUNICATION INC.	3/1/2021	00069532	4263	3/10/2021	RADIO REPAIR S/N A4011E17729	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$100.00
	3/1/2021	21MCHD02	4263	3/10/2021	FOR THE PERIOD 1-28 FEBRUARY 2021	10-004-57100	Professional Fees-Radio	\$11,000.00

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	3/19/2021	21CC031101	4408	4/7/2021	MICROPHONE, STANDARD	10-004-57225	Radio Repair - Parts-Radio	\$1,477.56
	3/9/2021	00069785	4370	3/31/2021	RADIO REPAIR S/N A40201010904	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$100.00
	3/5/2021	00069774	4408	4/7/2021	RADIO REPAIR S/N A40206001852	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$122.50
	3/17/2021	00069890	4408	4/7/2021	RADIO REPAIR S/N A40201007081	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$85.00
	3/17/2021	00069891	4408	4/7/2021	RADIO REPAIR S/N A40201005852	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$85.00
	3/17/2021	00069892	4408	4/7/2021	RADIO REPAIR S/N A40201007217	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$85.00
	3/17/2021	00069893	4408	4/7/2021	RADIO REPAIR S/N A40201007285	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$85.00
	3/17/2021	00003267	4408	4/7/2021	RADIO PARTS	10-004-57225	Radio Repair - Parts-Radio	\$340.00
					Totals for DAILEY WELLS COMMUNICATION INC.:			\$13,480.06
DARDEN FOWLER & CREIGHTON	3/1/2021	21110	4329	3/24/2021	PROFESSIONAL LEGAL SERVICES FOR FEB 2021	10-001-55500	Legal Fees-Admin	\$1,237.50
					Totals for DARDEN FOWLER & CREIGHTON:			\$1,237.50
DEARBORN NATIONAL LIFE INS CO KNOWN	3/1/2021	F021753 03.01.2021	5560	3/2/2021	LIFE/DISABILITY 03/01/21-03/31/21	10-025-51700	Health & Dental-Human	\$28,387.66
					Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS:			\$28,387.66
DEMONTROND	3/15/2021	CM13863A			CREDIT/PO 58613	10-010-59050	Vehicle-Parts-Fleet	(\$120.00)
	3/15/2021	CM20384A			CREDIT/PO 59885	10-010-59050	Vehicle-Parts-Fleet	(\$120.00)
	3/15/2021	CM20384			CREDIT/PO 59885	10-010-59050	Vehicle-Parts-Fleet	(\$240.00)
	3/15/2021	CM20430			CREDIT/PO 59904	10-010-59050	Vehicle-Parts-Fleet	(\$480.00)
	3/15/2021	CM20990			CREDIT/PO 60020	10-010-59050	Vehicle-Parts-Fleet	(\$70.00)
	3/15/2021	CM17625A			CREDIT/PO 59325	10-010-59050	Vehicle-Parts-Fleet	(\$70.00)
	3/15/2021	CM18529			CREDIT/PO 59497	10-010-59050	Vehicle-Parts-Fleet	(\$210.00)
	3/15/2021	CM8639			CREDIT/PO 57553	10-010-59050	Vehicle-Parts-Fleet	(\$140.00)
	3/15/2021	CM16982			CREDIT/PO 59186	10-010-59050	Vehicle-Parts-Fleet	(\$65.00)
	3/15/2021	CM12931			CREDIT/PO 58309	10-010-59050	Vehicle-Parts-Fleet	(\$65.00)
	3/15/2021	CM19279			CREDIT/PO 59618	10-010-59050	Vehicle-Parts-Fleet	(\$75.00)
	3/15/2021	CM19473			CREDIT/PO 59618	10-010-59050	Vehicle-Parts-Fleet	(\$75.00)
	3/15/2021	CM18369			CREDIT/PO 59439	10-010-59050	Vehicle-Parts-Fleet	(\$50.00)
	3/3/2021	20809	108231	3/17/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$74.80
	3/2/2021	20990	108232	3/17/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,870.58
	3/2/2021	21108	108233	3/17/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$328.40
	3/3/2021	20991	108233	3/17/2021	VEHICEL PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,968.00
	3/4/2021	21235	108233	3/17/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$682.00
	3/1/2021	20607	108131	3/10/2021	VEHCILE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$940.50
	3/1/2021	20535	108131	3/10/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$667.98
	3/1/2021	20430	108131	3/10/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,743.60
	3/8/2021	21404	108322	3/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$657.80

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	3/10/2021	21582	108322	3/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$27.01
	3/9/2021	21488	108322	3/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,316.92
	3/11/2021	21602	108322	3/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$362.60
	3/11/2021	21620	108322	3/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,240.48
	3/16/2021	21934	108388	3/31/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$231.00
	3/16/2021	21937	108388	3/31/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$155.10
	3/11/2021	21686	108322	3/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$544.10
	3/19/2021	22183	108486	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,464.52
	3/22/2021	22269	108486	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$138.60
	3/8/2021	21343	108388	3/31/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$707.56
	3/25/2021	22569	108486	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,637.77
						10-010-54550	Fluids & Additives - Auto-Fleet	\$92.40
	3/24/2021	22457	108486	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$10.40
	3/30/2021	22800	108486	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,014.40
	3/29/2021	22753	108486	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,905.28
	3/30/2021	22802	108486	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$118.14
	3/29/2021	22653	108486	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,039.40
	3/31/2021	22810	108486	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$193.60
Totals for DEMONTROND:								\$37,352.94
DESIGNPD, LLC dba AGENCY360	3/2/2021	INV-2748	108140	3/10/2021	AGENCY 360 PLATFORM PROFESSIONAL SUBS	10-009-53050	Computer Software-Dept	\$4,997.00
Totals for DESIGNPD, LLC dba AGENCY360:								\$4,997.00
DISCOVERY BENEFITS, LLC	3/1/2021	FSA 03.01.2021	5561	3/1/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$90.77
	3/7/2021	FSA 03.07.2021	5562	3/7/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$605.03
	3/6/2021	FSA 03.06.2021	5563	3/6/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$414.65
	3/5/2021	FSA 03.05.2021	5564	3/5/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$232.31
	3/3/2021	FSA 03.03.2021	5565	3/3/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$60.00
	3/2/2021	FSA 03.02.2021	5566	3/2/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$110.00
	3/4/2021	FSA 03.4.2021	5567	3/4/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$20.00
	3/5/2021	HSA 03.05.2021	5568	3/5/2021	HSA PLAN FUNDING 03.05.2021	10-000-21595	P/R-Health Savings-BS-BS	\$8,606.83
	3/1/2021	FSA 02.01.2021 \$10.0	5569	3/1/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$10.00
Totals for DISCOVERY BENEFITS, LLC:								\$10,149.59
DLT SOLUTIONS LLC	3/1/2021	SI512420	4409	4/7/2021	PASSWORD MANAGER RENEWAL 03/31/21-03/31/22	10-015-53050	Computer Software-Infor	\$540.00
Totals for DLT SOLUTIONS LLC:								\$540.00
DOCUNAV SOLUTIONS	3/1/2021	43301	4306	3/17/2021	DOCUNAV PRIORITY SUPPORT 4/25/21-04/25/22	10-015-53050	Computer Software-Infor	\$51,481.18

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Totals for DOCUNAV SOLUTIONS:								\$51,481.18
EMS SURVEY TEAM	3/1/2021	20501	4238	3/10/2021	MCHD MAILED SURVEYS-FEB 2021	10-009-53550	Customer Relations-Dept	\$4,774.90
Totals for EMS SURVEY TEAM:								\$4,774.90
EMSCHARTS, INC	3/1/2021	INV00077740	4239	3/10/2021	EMSCHARTS-GROUND BASE 02/01/21-02/28/21	10-009-53050	Computer Software-Dept	\$951.00
	3/4/2021	INV00079735	4330	3/24/2021	EMSCHARTS GOUND BASE	10-009-53050	Computer Software-Dept	\$951.00
Totals for EMSCHARTS, INC:								\$1,902.00
ENTERGY TEXAS, LLC	3/3/2021	40007137591	5593	4/5/2021	ROBINSTON TOWER 02/01/21-02/08/21	10-004-58800	Utilities-Radio	\$30.38
	3/3/2021	425004036201	5594	4/5/2021	ROBINSON TOWER 01/28/21-02/25/21	10-004-58800	Utilities-Radio	\$414.03
	3/5/2021	235005571833	5595	4/5/2021	STATION 32 02/01/21-03/03/2021	10-016-58800	Utilities-Facil	\$1,222.22
	3/5/2021	85006334158	5596	4/5/2021	ADMIN 02/01/21-03/03/21	10-016-58800	Utilities-Facil	\$13,536.39
	3/10/2021	525003088560	5597	4/5/2021	STATION 15 02/03/21-03/03/21	10-016-58800	Utilities-Facil	\$12.13
	3/12/2021	60006694633	5598	4/5/2021	STATION 20 02/03/21-02/09/21	10-016-58800	Utilities-Facil	\$817.02
	3/19/2021	310003368041	5599	4/5/2021	STATION 31 02/15/21-03/17/21	10-016-58800	Utilities-Facil	\$637.11
	3/17/2021	360003325339	5600	4/5/2021	STATION 30 02/11/21-03/15/21	10-016-58800	Utilities-Facil	\$1,115.54
	3/18/2021	350003327981	5601	4/5/2021	THOMPSON RD TOWER 02/12/21-03/16/21	10-004-58800	Utilities-Radio	\$674.80
	3/15/2021	55006533425	5615	3/31/2021	SPLENDOR TOWER 02/09/21-03/11/21	10-004-58800	Utilities-Radio	\$625.67
	3/10/2021	2900004814492	5616	4/5/2021	STATION 14 02/04/21-03/08/21	10-016-58800	Utilities-Facil	\$209.32
	3/23/2021	115006209551	5617	4/8/2021	STATION 10 03/12/21-03/19/21	10-016-58800	Utilities-Facil	\$1,282.36
	3/23/2021	325004772756	5618	4/8/2021	STATION 43 03/08/21-03/19/21	10-016-58800	Utilities-Facil	\$402.59
	3/24/2021	85006361456	5619	4/9/2021	STATION 44 02/19/21-03/22/21	10-016-58800	Utilities-Facil	\$155.18
Totals for ENTERGY TEXAS, LLC:								\$21,134.74
ENTERPRISE FM TRUST dba ENTERPRISE FLE	3/3/2021	FBN4149713	4240	3/10/2021	SHOP 632 & 333 MONTHLY LEASE MARCH 2021	10-004-52725	Capital Lease Expense-Radio	\$683.55
						10-004-55025	Interest Expense-Radio	\$114.37
						10-008-52725	Capital Lease Expense-Mater	\$475.34
						10-008-55025	Interest Expense-Mater	\$88.30
						10-008-52725	Capital Lease Expense-Mater	\$23.75
Totals for ENTERPRISE FM TRUST dba ENTERPRISE FLEET MGMT EXCHANGE INC.:								\$1,385.31
ESRI, INC.	3/11/2021	94003533	4371	3/31/2021	ARCGIS DESTOP MAINTENANCE 05/27/21-05/26/21	10-000-14900	Prepaid Expenses-BS	\$15,616.25
Totals for ESRI, INC.:								\$15,616.25
FIRST RESPONSE FAMILY CLINIC	3/1/2021	CLOVER 2021 FEB27	4241	3/10/2021	PRE-EMPLOYMENT PHYSICALS	10-025-57300	Recruit/Investigate-Human	\$200.00
Totals for FIRST RESPONSE FAMILY CLINIC:								\$200.00

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FIVE STAR SEPTIC SOLUTIONS, LLC	3/13/2021	826	4372	3/31/2021	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
	3/29/2021	833	4411	4/7/2021	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
	Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:							\$950.00
FORD, CHRISTIAN	3/8/2021	FOR030821	4242	3/10/2021	SUPPLIES FOR CREWS/WINTER STORM EVENT (10-007-57800	Special Events Supplies-EMS	\$67.70
	Totals for FORD, CHRISTIAN:							\$67.70
FRAZER, LTD.	3/1/2021	78961	4243	3/10/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,844.96
	3/1/2021	78934	4243	3/10/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$827.35
	3/8/2021	79170	4331	3/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$240.15
	3/24/2021	79382	4412	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$569.35
	Totals for FRAZER, LTD.:							\$4,481.81
GALLS, LLC dba MILLER UNIFORMS	3/1/2021	017643274	4244	3/10/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	3/1/2021	017543347	4244	3/10/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$161.00
	3/1/2021	017700405	4244	3/10/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	3/1/2021	017700406	4244	3/10/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	3/1/2021	017752211	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$25.12
	3/1/2021	017752220	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	3/4/2021	017800759	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$85.17
	3/4/2021	017800760	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$69.99
	3/4/2021	017800762	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$69.99
	3/4/2021	017800761	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$85.17
	3/4/2021	017800763	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$10.00
	3/4/2021	017800764	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$90.85
	3/4/2021	017800765	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.91
	3/4/2021	017800766	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$30.19
	3/4/2021	017800767	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$299.96
	3/4/2021	017800768	4283	3/17/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.84
	3/14/2021	017877464	4373	3/31/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	3/14/2021	017877465	4413	4/7/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	Totals for GALLS, LLC dba MILLER UNIFORMS:							\$1,785.19
GARZA, AUSTIN	3/5/2021	GAR030521	108118	3/8/2021	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$2,385.00
	Totals for GARZA, AUSTIN:							\$2,385.00
GLASS AND MIRROR OF THE WOODLANDS, I	3/2/2021	090244	4245	3/10/2021	WINDSHIELD REPAIR	10-010-59000	Vehicle-Outside Services-Fleet	\$249.00
	3/1/2021	090180	4245	3/10/2021	WINDSHIELD REPLACEMENT	10-010-59000	Vehicle-Outside Services-Fleet	\$249.00

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Totals for GLASS AND MIRROR OF THE WOODLANDS, INC.:								\$498.00
GRAINGER	3/30/2021	9852367466	4414	4/7/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$214.16
Totals for GRAINGER:								\$214.16
GREER, NIKKI	3/2/2021	GRE030221	4194	3/3/2021	WELLNESS PROGRAM/HOME OFFICE FURNITUI	10-025-54350	Employee Health\Wellness-Human	\$55.79
Totals for GREER, NIKKI:								\$55.79
GRIFFINS DOOR SERVICES LLC	3/15/2021	CM03152021			OVERPAYMENT EFT 4046	10-016-55600	Maintenance & Repairs-Buildings-Facil	(\$850.00)
	3/1/2021	2021-010	4247	3/10/2021	MAINTENANCE AND REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$700.00
	3/1/2021	2021-009	4247	3/10/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$150.00
	3/5/2021	2021-024	4332	3/24/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$550.00
	3/5/2021	2021-023	4284	3/17/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$800.00
	3/5/2021	2021-022	4332	3/24/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$875.00
	3/31/2021	2021-032	4415	4/7/2021	REPLACE CURRENT OPERTOR LIFT MASTER	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,650.00
Totals for GRIFFINS DOOR SERVICES LLC:								\$3,875.00
HANCOCK, JOHN E	3/2/2021	HAN030221	4197	3/3/2021	WELLNESS PROGRAM/GYM X 1	10-025-54350	Employee Health\Wellness-Human	\$23.87
Totals for HANCOCK, JOHN E:								\$23.87
HEALEY, COURTLAND	3/15/2021	HEA031521	4285	3/17/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$3,760.00
Totals for HEALEY, COURTLAND:								\$3,760.00
HEAT TRANSFER SOLUTIONS, INC.	3/12/2021	178537	108324	3/24/2021	BAS MC - MARCH 2021	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,072.50
Totals for HEAT TRANSFER SOLUTIONS, INC.:								\$2,072.50
HEINRICH, MEAGAN	3/9/2021	HEN030921	4248	3/10/2021	REIMBURSEMENT/MEALS FOR VACCINE SITE	10-007-57800	Special Events Supplies-EMS	\$119.67
Totals for HEINRICH, MEAGAN:								\$119.67
HENRY SCHEIN, INC.-MATRX MEDICAL	3/1/2021	90435564	108143	3/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$409.14
	3/1/2021	90435793	108143	3/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$204.57
	3/1/2021	90249034	108143	3/10/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Suppl	\$58.54
	3/1/2021	89893981	108236	3/17/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,846.80
	3/3/2021	90691777	108236	3/17/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Suppl	\$58.54
	3/1/2021	90117194	108236	3/17/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$2,902.79
						10-008-53900	Disposable Medical Supplies-Suppl	\$4,015.04
	3/2/2021	90648551	108236	3/17/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,990.80
	3/1/2021	90586719	108236	3/17/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,543.12

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						10-008-53900	Disposable Medical Supplies-Suppl	\$134.40
	3/1/2021	90493000	108236	3/17/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$409.14
	3/12/2021	91126889	108392	3/31/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$58.54
	3/8/2021	90930186	108392	3/31/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,801.00
						10-009-54000	Drug Supplies-Dept	\$193.80
	3/25/2021	91684522	108487	4/7/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,308.04
						10-008-53900	Disposable Medical Supplies-Suppl	\$2,494.52
	3/25/2021	91677129	108487	4/7/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Suppl	\$570.00
	3/24/2021	91590523	108487	4/7/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Suppl	\$735.00
	3/23/2021	91532587	108487	4/7/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$58.54
	3/23/2021	91528572	108487	4/7/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$645.26
	3/19/2021	91370881	108487	4/7/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$8.38
	3/18/2021	91366589	108487	4/7/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$451.85
	3/18/2021	91343800	108487	4/7/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$654.16
	3/17/2021	91343711	108487	4/7/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,824.40
	3/1/2021	90602260	108487	4/7/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$866.70
						Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:		\$25,243.07
HJM CONSTRUCTION, LLC	3/1/2021	1721	4286	3/17/2021	LANDSCAP MAINTENANCE SERVICE FEB 2021	10-016-53330	Contractual Obligations- Other-Facil	\$1,810.04
	3/1/2021	1720	4286	3/17/2021	LANDSCAP MAINTENANCE SERVICE FEB 2021	10-016-53330	Contractual Obligations- Other-Facil	\$672.26
	3/1/2021	1723	4286	3/17/2021	LANDSCAP MAINTENANCE SERVICE FEB 2021	10-016-53330	Contractual Obligations- Other-Facil	\$312.42
	3/1/2021	1724	4286	3/17/2021	LANDSCAP MAINTENANCE SERVICE FEB 2021	10-016-53330	Contractual Obligations- Other-Facil	\$1,024.80
						Totals for HJM CONSTRUCTION, LLC:		\$3,819.52
HR IN ALIGNMENT, LLC	3/1/2021	MARCH 2021	4199	3/3/2021	HR CONSULTING FEE FOR MARCH 2021	10-000-14900	Prepaid Expenses-BS	\$750.00
	3/8/2021	APRIL 2021	4287	3/17/2021	HR CONSULTING FEE FOR APRIL 2021	10-000-14900	Prepaid Expenses-BS	\$750.00
						Totals for HR IN ALIGNMENT, LLC:		\$1,500.00
IBS OF GREATER CONROE & INTERSTATE B	3/1/2021	1924101055073			HVY COMM CORE CREDIT	10-016-55600	Maintenance & Repairs-Buildings-Facil	(\$480.00)
	3/1/2021	60102699	108145	3/10/2021	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$5,424.00
	3/1/2021	60102700	108145	3/10/2021	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$5,424.00
	3/1/2021	1924102007086	108145	3/10/2021	COMMERICAL BATTERIES	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,111.60
						Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:		\$12,479.60
IMPAC FLEET	3/1/2021	SQLCD-665537	5570	3/10/2021	FUEL PURCHASE FOR FEB 2021	10-010-54700	Fuel - Auto-Fleet	\$39,592.59
						10-010-59100	Vehicle-Registration-Fleet	\$104.50
						Totals for IMPAC FLEET:		\$39,697.09

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INDEPENDENCE MEDICAL/CARDINALHEALTH	3/1/2021	74718156	108146	3/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,734.00
Totals for INDEPENDENCE MEDICAL/CARDINALHEALTH at HOME:								\$1,734.00
INDIGENT HEALTHCARE SOLUTIONS	3/1/2021	71422	4288	3/17/2021	PROFESSIONAL SERVICES FOR APRIL 2021	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	3/8/2021	71481	4288	3/17/2021	FEB 2021 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$222.50
Totals for INDIGENT HEALTHCARE SOLUTIONS:								\$12,898.77
INSPIRECOM, INC.	3/12/2021	3320004001	108395	3/31/2021	GRANGERLAND TOWER LIGHTING FIX	10-004-57225	Radio Repair - Parts-Radio	\$2,717.88
	3/1/2021	3320002001	108325	3/24/2021	GRANGERLAND LIGHTING SYSTEMS FIX	10-004-57225	Radio Repair - Parts-Radio	\$5,555.12
Totals for INSPIRECOM, INC.:								\$8,273.00
INTERNATIONAL ACADEMY OF EMERGENCY MEDICAL DISPATCH	3/30/2021	SIN278896	108490	4/7/2021	EMD ACE RE-ACCREDITATION MAINTENANCE	10-006-57100	Professional Fees-Alarm	\$650.00
Totals for INTERNATIONAL ACADEMY OF EMERGENCY MEDICAL DISPATCH:								\$650.00
JACKSON, RICHARD	3/2/2021	JAC030221	4201	3/3/2021	WELLNESS PROGRAM/HOME OFFICE FURNITURE	10-025-54350	Employee Health\Wellness-Human	\$100.00
Totals for JACKSON, RICHARD:								\$100.00
JAMES, ROBERT	3/8/2021	BEN030821	108147	3/10/2021	1/2 (9K) ASPHALT REPAIR TO STATION 44	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,500.00
	3/12/2021	APRIL 2021-048	108238	3/17/2021	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
Totals for JAMES, ROBERT:								\$5,701.00
JEP TELECOM LICENSING SERVICES	3/1/2021	20210131-MCHD	4249	3/10/2021	PREPARE AND FILED RENEWAL FOR WQNP803	10-004-57100	Professional Fees-Radio	\$75.00
	3/2/2021	20210228-MCHD	4249	3/10/2021	PREPARE REQUIRED CONSTRUCTION NOTIFICATION	10-004-57100	Professional Fees-Radio	\$225.00
Totals for JEP TELECOM LICENSING SERVICES:								\$300.00
JP MORGAN CHASE BANK	3/5/2021	00036741 03/05/2021	5602	3/19/2021	JPM CREDIT CARD TRANSACTIONS FOR MARCH	10-000-14305	A/R Employee-BS	\$19.40
						10-001-53050	Computer Software-Admin	\$402.84
						10-001-54100	Dues/Subscriptions-Admin	\$237.99
						10-010-59000	Vehicle-Outside Services-Fleet	\$10.00
						10-004-57700	Shop Tools-Radio	\$86.12
						10-005-57100	Professional Fees-Accounting	\$54.85
						10-007-57800	Special Events Supplies-EMS	\$849.53
						10-008-54200	Durable Medical Equipment-Suppl	\$859.00
						10-008-56900	Postage-Suppl	\$488.71
						10-008-57900	Station Supplies-Suppl	\$913.75
						10-009-52700	Business Licenses-Dept	\$638.00
						10-009-53550	Customer Relations-Dept	\$328.50
						10-009-54100	Dues/Subscriptions-Dept	\$1,200.00

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	3/5/2021	00036741 3/05/21 VER	5602	3/19/2021	JPM CREDIT CARD TRANSACTIONS FOR MARCI	10-010-57700	Shop Tools-Fleet	\$35.96
						10-010-58600	Travel Expenses-Fleet	\$480.00
						10-010-59050	Vehicle-Parts-Fleet	\$448.55
						10-016-53150	Conferences - Fees, Travel, & Meals-Faci	\$99.91
						10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,401.58
						10-016-57700	Shop Tools-Facil	\$756.00
						10-016-57725	Shop Supplies-Facil	\$579.70
						10-016-57750	Small Equipment & Furniture-Facil	\$338.00
						10-016-58800	Utilities-Facil	\$5,887.74
						10-025-54350	Employee Health\Wellness-Human	\$311.21
						10-025-54450	Employee Recognition-Human	\$665.83
						10-008-58100	Supplemental Food-Suppl	\$852.28
						10-025-54350	Employee Health\Wellness-Human	\$64.98
						10-026-57100	Professional Fees-Recor	\$73.75
						10-001-58200	Telephones-Cellular-Admin	\$198.07
						10-002-58200	Telephones-Cellular-HCAP	\$160.96
						10-004-58200	Telephones-Cellular-Radio	\$317.42
						10-005-58200	Telephones-Cellular-Accou	\$40.24
						10-006-58200	Telephones-Cellular-Alarm	\$239.19
						10-007-58200	Telephones-Cellular-EMS	\$1,069.71
						10-008-58200	Telephones-Cellular-Suppl	\$201.20
						10-009-58200	Telephones-Cellular-Dept	\$160.96
						10-010-58200	Telephones-Cellular-Fleet	\$80.48
						10-011-58200	Telephones-Cellular-EMS B	\$78.23
						10-015-58200	Telephones-Cellular-Infor	\$6,736.33
						10-016-58200	Telephones-Cellular-Facil	\$312.92
						10-025-58200	Telephones-Cellular-Human	\$80.48
						10-039-58200	Telephones-Cellular-Commu	\$243.07
						10-045-58200	Telephones-Cellular-EMS Q	\$158.71
						10-015-58200	Telephones-Cellular-Infor	\$4,175.90
Totals for JP MORGAN CHASE BANK:								\$35,338.05
KATHLEEN A RYSZ dba RYSZ STORAGE BAT	3/1/2021	156500	108149	3/10/2021	COIN/STREAMLIGHT BATTERY	10-008-54200	Durable Medical Equipment-Suppl	\$235.45
	3/9/2021	156500A	108326	3/24/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$357.90
								\$22.30
Totals for KATHLEEN A RYSZ dba RYSZ STORAGE BATTERY CO.:								\$615.65
KAUFMAN, OLIVIA	3/8/2021	KAU030821	4250	3/10/2021	WELLNESS PROGRAM/CHIROPRACTIC X 6	10-025-54350	Employee Health\Wellness-Human	\$60.00

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Totals for KAUFMAN, OLIVIA:								\$60.00
KEMCO SYSTEMS CO, LLC	3/12/2021	0301493-IN	4374	3/31/2021	SEMI-ANNUAL WATER TREATMENT	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$208.95
Totals for KEMCO SYSTEMS CO, LLC:								\$208.95
K-MULTI SERVICES LLC	3/16/2021	1029	108396	3/31/2021	WELDING AND FABRICATION	10-010-59000	Vehicle-Outside Services-Fleet	\$2,700.00
Totals for K-MULTI SERVICES LLC:								\$2,700.00
KOETTER FIRE PROTECTION OF HOUSTON, I	3/15/2021	118519	4333	3/24/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$7,000.00
	3/11/2021	118522	4333	3/24/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$315.00
	3/1/2021	118538	4333	3/24/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$210.00
	3/1/2021	118537	4333	3/24/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$210.00
	3/1/2021	118539	4333	3/24/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$210.00
	3/26/2021	118610	4419	4/7/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$330.00
	3/26/2021	118601	4419	4/7/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,720.00
Totals for KOETTER FIRE PROTECTION OF HOUSTON, LLC:								\$9,995.00
LAKE SOUTH WATER SUPPLY CORPORATION	3/23/2021	1000019000 03.23.21	5620	3/31/2021	STATION 45 02/18/21-03/16/21	10-016-58800	Utilities-Facil	\$356.25
Totals for LAKE SOUTH WATER SUPPLY CORPORATION:								\$356.25
LEDWIG, ALBERT	3/25/2021	LED032521	4375	3/31/2021	ON CALL MILEAGE REIMBURSEMENT 03/13/21-4	10-010-56200	Mileage Reimbursements-Fleet	\$83.76
Totals for LEDWIG, ALBERT:								\$83.76
LEE, KEVIN	3/15/2021	LEE031521	4289	3/17/2021	MILEAGE REIMBURSEMENT 02/26/21-03/04/21	10-010-56200	Mileage Reimbursements-Fleet	\$21.06
Totals for LEE, KEVIN:								\$21.06
LEXISNEXIS RISK DATA MGMT, INC	3/1/2021	176007-20210228	108150	3/10/2021	FEBRUARY 2021 MINIMUM COMMITMENT	10-002-57100	Professional Fees-HCAP	\$150.00
	3/1/2021	117161020210228	108150	3/10/2021	OFFICIAL RECORDS SEARCH 02/01/21-02/28/21	10-011-57100	Professional Fees-EMS B	\$678.50
Totals for LEXISNEXIS RISK DATA MGMT, INC:								\$828.50
LIBERTY TIRE RECYCLING, LLC	3/1/2021	1973319	4251	3/10/2021	LIGHT TRUCK, SUV, PICKUP TRUCK TIRES	10-010-54800	Hazardous Waste Removal-Fleet	\$162.80
Totals for LIBERTY TIRE RECYCLING, LLC:								\$162.80
LIFE-ASSIST, INC.	3/1/2021	1078866	108151	3/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$291.03
	3/1/2021	1076785	108240	3/17/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$11,986.52
						10-009-54000	Drug Supplies-Dept	\$673.20
						10-008-53800	Disposable Linen-Suppl	\$2,500.00
	3/1/2021	1076989	108240	3/17/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$448.80

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						10-008-53900	Disposable Medical Supplies-Suppl	\$363.30
	3/10/2021	1082325	108327	3/24/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Suppl	\$200.00
	3/17/2021	1084244	108398	3/31/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$75.50
	3/17/2021	1084217	108398	3/31/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Suppl	\$16,780.00
	3/16/2021	1083918	108398	3/31/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$97.01
	3/16/2021	1083981	108398	3/31/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$77.40
	3/16/2021	1083858	108398	3/31/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$10,800.00
	3/16/2021	1083857	108398	3/31/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$14,808.90
	3/19/2021	1084851	108492	4/7/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$224.40
	3/19/2021	1085066	108492	4/7/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$45.00
	3/24/2021	1085950	108492	4/7/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$519.00
	3/10/2021	1082186	108492	4/7/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$97.01
	3/19/2021	1084850	108492	4/7/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,261.13
							Totals for LIFE-ASSIST, INC.:	\$61,248.20
LIFESTYLES MEDIA GROUP, LLC	3/23/2021	H123916	108493	4/7/2021	WEBSITE UPDATES	10-015-57100	Professional Fees-Infor	\$837.00
							Totals for LIFESTYLES MEDIA GROUP, LLC:	\$837.00
LILES PARKER ATTORNEYS & COUNSELORS	3/1/2021	2087	108241	3/17/2021	PROFESSIONAL FEES FEB 2021	10-001-55500	Legal Fees-Admin	\$202.50
							Totals for LILES PARKER ATTORNEYS & COUNSELORS AT LAW:	\$202.50
LINEBARGER GOGGAN BLAIR & SAMPSON, LLP	3/1/2021	EMMOR 02-08-21	108242	3/17/2021	GROSS COLLECTIONS FEE JANUARY 2021	10-011-52900	Collection Fees-EMS B	\$3,055.14
	3/8/2021	EMMOR 03.08.21	108494	4/7/2021	GROSS COLLECTIONS FEE FEB 2021	10-011-52900	Collection Fees-EMS B	\$4,848.09
							Totals for LINEBARGER GOGGAN BLAIR & SAMPSON, LLP:	\$7,903.23
MARES-CAMARENA, MICHAEL THOMAS	3/2/2021	MAR030221	4204	3/3/2021	TRAINING RELATED REIMBURSEMENT 02/21/21	10-009-58500	Training/Related Expenses-CE-Dept	\$303.79
							Totals for MARES-CAMARENA, MICHAEL THOMAS:	\$303.79
MCKESSON GENERAL MEDICAL CORP.	3/1/2021	21208510	108153	3/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$3,425.40
	3/1/2021	21556866	108153	3/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$626.98
	3/1/2021	21455941	108153	3/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$82.12
	3/1/2021	21470004	108153	3/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$97.61
	3/1/2021	21464632	108153	3/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$94.20
	3/1/2021	21686806	108243	3/17/2021	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,671.48
	3/10/2021	22101795	108328	3/24/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$170.92
	3/8/2021	22007230	108328	3/24/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,647.80
	3/9/2021	22030119	108328	3/24/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$308.87
	3/10/2021	22121652	108328	3/24/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,805.58

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	3/21/2021	22532084	108497	4/7/2021	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,231.00
	3/25/2021	22739189	108497	4/7/2021	MEDICAL/DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$685.50
						10-008-53900	Disposable Medical Supplies-Suppl	\$185.28
							Totals for MCKESSON GENERAL MEDICAL CORP.:	\$12,032.74
MCRORIE, TINA	3/24/2021	MCR032421	4360	3/25/2021	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$1,131.24
							Totals for MCRORIE, TINA:	\$1,131.24
MED ONE EQUIPMENT SERVICES LLC	3/17/2021	ES12813	4334	3/24/2021	ALARIS TUBING SET (23)	10-008-53900	Disposable Medical Supplies-Suppl	\$1,955.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$110.00
	3/31/2021	ES12839	4334	3/24/2021	ALARIS TUBING SET (55)	10-008-53900	Disposable Medical Supplies-Suppl	\$4,675.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$210.00
							Totals for MED ONE EQUIPMENT SERVICES LLC:	\$6,950.00
MEDLINE INDUSTRIES, INC	3/3/2021	1943547536	108244	3/17/2021	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$265.65
	3/4/2021	1943726817	108329	3/24/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,231.27
	3/1/2021	1942519661A	108154	3/10/2021	MEDICAL SUPPLIES - WINTER STORM 2021	10-008-53900	Disposable Medical Supplies-Suppl	\$1,973.25
	3/1/2021	1942519661B	108154	3/10/2021	DRUG SUPPLIES - WINTER STORM 2021	10-009-54000	Drug Supplies-Dept	\$1,070.60
	3/16/2021	1944945194	108400	3/31/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$3,528.00
							Totals for MEDLINE INDUSTRIES, INC:	\$8,068.77
MEYER, WESLEY	3/19/2021	MEY031921	4335	3/24/2021	MILEAG REIBURSMNT 11/08/20-02/17/21	10-007-56200	Mileage Reimbursements-EMS	\$67.37
							Totals for MEYER, WESLEY:	\$67.37
MICRO INTEGRATION & PROGRAMMING SO	3/29/2021	221177	4420	4/7/2021	SOFTWARE MAINTENANCE AGREEMENT RENE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$3,255.00
	3/31/2021	221187	4420	4/7/2021	ADMIN 3RD FLOOR CAMERA REPLACEMENT	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,711.95
	3/31/2021	221188	4420	4/7/2021	CAMERAS FOR STATION 15	10-016-57750	Small Equipment & Furniture-Facil	\$2,136.33
	3/31/2021	221189	4420	4/7/2021	VIDEO DOOR CAMERS FOR STOCK	10-016-57750	Small Equipment & Furniture-Facil	\$1,298.00
							Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:	\$9,401.28
MICROWAVE NETWORKS	3/21/2021	1892600	4421	4/7/2021	EXTRA WAVEGUIDE FOR MCHD MICROWAVE	10-004-57225	Radio Repair - Parts-Radio	\$4,090.00
							Totals for MICROWAVE NETWORKS:	\$4,090.00
MID-SOUTH SYNERGY	3/1/2021	313046001 02/24/21	108156	3/10/2021	STATION 45 01/24/21-02/24/21	10-016-58800	Utilities-Facil	\$280.00
							Totals for MID-SOUTH SYNERGY:	\$280.00
MILLER TOWING & RECOVERY, LLC	3/6/2021	21-3037	108330	3/24/2021	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$184.00
	3/7/2021	21-3043	108330	3/24/2021	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$400.00

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	3/10/2021	21-3062	108330	3/24/2021	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$300.00
					Totals for MILLER TOWING & RECOVERY, LLC:			\$884.00
MOBILE ELECTRIC POWER SOLUTIONS, INC	3/11/2021	16020	108401	3/31/2021	REPAIR OF GENERATOR SN 19096697	10-010-59000	Vehicle-Outside Services-Fleet	\$291.24
	3/1/2021	15904A	108331	3/24/2021	CABLE KIT	10-010-59050	Vehicle-Parts-Fleet	\$409.50
	3/1/2021	15904B	108331	3/24/2021	VEHICLE PARTS - SHIPPING COSTS	10-010-59050	Vehicle-Parts-Fleet	\$23.73
	3/1/2021	15829	108498	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$43.21
					Totals for MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER:			\$767.68
MONTGOMERY CENTRAL APPRAISAL DISTR	3/1/2021	HMI 3/1/2021	4307	3/17/2021	SALES000000002997 QUARTERLY BILLING	10-001-53310	Contractual Obligations- County Apprais	\$72,984.66
					Totals for MONTGOMERY CENTRAL APPRAISAL DISTRICT:			\$72,984.66
MONTGOMERY COUNTY ESD # 1, (STN 12)	3/12/2021	APRIL 2021-194	4291	3/17/2021	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
					Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):			\$1,100.00
MONTGOMERY COUNTY ESD #1 (STN 13)	3/12/2021	APRIL 2021-047	4292	3/17/2021	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
					Totals for MONTGOMERY COUNTY ESD #1 (STN 13):			\$1,100.00
MONTGOMERY COUNTY ESD #10, STN 42	3/12/2021	APRIL 2021-170	108245	3/17/2021	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
					Totals for MONTGOMERY COUNTY ESD #10, STN 42:			\$950.00
MONTGOMERY COUNTY ESD #2	3/12/2021	APRIL 2021-027	4293	3/17/2021	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
					Totals for MONTGOMERY COUNTY ESD #2:			\$1,000.00
MONTGOMERY COUNTY ESD #6, STN 34	3/12/2021	APRIL 2021-193	108246	3/17/2021	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
					Totals for MONTGOMERY COUNTY ESD #6, STN 34:			\$900.00
MONTGOMERY COUNTY ESD #8, STN 21/22	3/12/2021	APRIL 2021-195	108247	3/17/2021	STATION 21 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00
					Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:			\$800.00
MONTGOMERY COUNTY ESD #9, STN 33	3/12/2021	APRIL 2021-191	4294	3/17/2021	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
					Totals for MONTGOMERY COUNTY ESD #9, STN 33:			\$850.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	3/12/2021	APRIL 2021-074	4295	3/17/2021	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
					Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):			\$600.00
MOSLEY FIRE AND SAFETY, INC	3/10/2021	11188	4336	3/24/2021	ANNUAL MAINTENANCE AND RETAG	10-008-55650	Maintenance- Equipment-Suppl	\$68.50
	3/31/2021	11234	4422	4/7/2021	FIRE EXTINGUISHER TAGS	10-008-55650	Maintenance- Equipment-Suppl	\$55.00

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Totals for MOSLEY FIRE AND SAFETY, INC:								\$123.50
MUD #39	3/1/2021	1000901 01/27/21B	5571	3/1/2021	STATION 20 12/17/20-01/20/21	10-000-14900	Prepaid Expenses-BS	\$74.20
Totals for MUD #39:								\$74.20
NATIONWIDE INSURANCE DVM INSURANCE	3/1/2021	DVM031521	108248	3/17/2021	VETERINARY PET INSURANCE GROUP 4620/FEE	10-000-21590	P/R-Premium Cancer/Accident-BS	\$2,159.68
	3/1/2021	DVM021521	108248	3/17/2021	VETERINARY PET INSURANCE GROUP 4620/JAN	10-000-21590	P/R-Premium Cancer/Accident-BS	\$2,123.46
Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):								\$4,283.14
NEW CANEY MUD	3/31/2021	1042526200 03/31/21	108499	4/7/2021	STATION 30 02/23/21-03/19/21	10-016-58800	Utilities-Facil	\$29.39
Totals for NEW CANEY MUD:								\$29.39
NEW LONDON TECHNOLOGY, INC.	3/1/2021	AG-1110	108332	3/24/2021	PA SYSTEM MODULE REPAIR	10-004-57200	Radio Repairs - Outsourced (Depot)-Radi	\$1,066.75
Totals for NEW LONDON TECHNOLOGY, INC.:								\$1,066.75
NEWBART PRODUCTS, INC.	3/5/2021	293702	4337	3/24/2021	PVC CARDS	10-009-52600	Books/Materials-Dept	\$393.75
Totals for NEWBART PRODUCTS, INC.:								\$393.75
OPTIMUM COMPUTER SOLUTIONS, INC.	3/1/2021	INV0000101368	4253	3/10/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$3,938.75
	3/1/2021	INV0000101264	4253	3/10/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$5,031.25
						10-015-53050	Computer Software-Infor	\$4,542.50
	3/14/2021	INV0000101691	4376	3/31/2021	PROGRAMMING/SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$15,093.75
	3/1/2021	INV0000101367	4376	3/31/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$8,395.00
Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:								\$37,001.25
OPTIQUEST INTERNET SERVICES, INC.	3/1/2021	75609	4254	3/10/2021	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$268.50
	3/1/2021	75431	4296	3/17/2021	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$375.90
Totals for OPTIQUEST INTERNET SERVICES, INC.:								\$644.40
O'REILLY AUTO PARTS	3/1/2021	0408-495736			CREDIT/0408-478140	10-010-59050	Vehicle-Parts-Fleet	(\$162.96)
	3/1/2021	0408-106707			CREDIT/0408-102289	10-010-59050	Vehicle-Parts-Fleet	(\$20.42)
	3/23/2021	0408-116494			CREDIT/0408-116338	10-010-59050	Vehicle-Parts-Fleet	(\$19.03)
	3/2/2021	0408-107202	108249	3/17/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$129.75
	3/1/2021	0408-490972A	108249	3/17/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$189.91
	3/1/2021	0408-102289	108160	3/10/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$102.10
	3/2/2021	0408-107177	108249	3/17/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$10.21
	3/10/2021	0408-110902	108333	3/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$310.42
	3/12/2021	0408-111740	108404	3/31/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$262.00

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	3/15/2021	0408-112704	108404	3/31/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$455.58
	3/1/2021	0408-490972B	108333	3/24/2021	CORE CHARGE	10-010-59050	Vehicle-Parts-Fleet	\$25.00
	3/16/2021	0408-113330	108404	3/31/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$397.08
	3/16/2021	0408-113407	108404	3/31/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$112.88
	3/17/2021	0408-113874	108404	3/31/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$112.88
	3/17/2021	0408-113879	108404	3/31/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$28.22
	3/19/2021	0408-114712	108500	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$58.47
	3/22/2021	0408-116338	108500	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$251.55
	3/23/2021	0408-116495	108500	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$14.99
	3/26/2021	0408-117978	108500	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$19.09
	3/29/2021	0408-119449	108500	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$608.34
							Totals for O'REILLY AUTO PARTS:	\$2,886.06
ORR SAFETY CORPORATION	3/1/2021	INV5351725	108161	3/10/2021	PRESCRIPTION SAFETY GLASSES - J. CAMPBELL	10-007-58700	Uniforms-EMS	\$150.00
	3/1/2021	INV5351734	108161	3/10/2021	PRESCRIPTION SAFETY GLASSES - J. MURPHY	10-007-58700	Uniforms-EMS	\$150.00
	3/1/2021	INV5351735	108161	3/10/2021	PRESCRIPTION SAFETY GLASSES - M. MURPHY	10-007-58700	Uniforms-EMS	\$150.00
	3/1/2021	INV5351731	108161	3/10/2021	PRESCRIPTION SAFETY GLASSES - S. KRAGE	10-007-58700	Uniforms-EMS	\$150.00
	3/1/2021	INV5351728	108161	3/10/2021	PRESCRIPTION SAFETY GLASSES - A. FLORES	10-007-58700	Uniforms-EMS	\$150.00
	3/1/2021	INV5345685	108161	3/10/2021	PRESCRIPTION SAFETY GLASSES - K. KING	10-007-58700	Uniforms-EMS	\$150.00
	3/1/2021	INV5351730	108161	3/10/2021	PRESCRIPTION SAFETY GLASSES - K. HINCHLEY	10-007-58700	Uniforms-EMS	\$150.00
	3/1/2021	INV5351737	108161	3/10/2021	PRESCRIPTION SAFETY GLASSES - C. SEO	10-007-58700	Uniforms-EMS	\$150.00
	3/1/2021	INV5351733	108405	3/31/2021	PRESCRIPTION SAFETY GLASSES - M. MARES	10-007-58700	Uniforms-EMS	\$150.00
							Totals for ORR SAFETY CORPORATION:	\$1,350.00
PAGE, WOLFBERG & WIRTH, LLC	3/4/2021	23920	4339	3/24/2021	LEGAL SERVICES 02/25/21	10-001-55500	Legal Fees-Admin	\$118.50
							Totals for PAGE, WOLFBERG & WIRTH, LLC:	\$118.50
PANORAMA, CITY OF	3/29/2021	1020159006 03/29/21	108501	4/7/2021	STATION 14 02/24/21-03/22/21	10-016-58800	Utilities-Facil	\$79.45
							Totals for PANORAMA, CITY OF:	\$79.45
PAYSCALE, INC	3/2/2021	111640	108334	3/24/2021	BENCHMARK ESSENTIAL 03/21/21-03/20/22	10-025-54100	Dues/Subscriptions-Human	\$2,833.36
							Totals for PAYSCALE, INC:	\$2,833.36
PERFORMANCE TINTERS	3/17/2021	21682	4424	4/7/2021	WINDOW TINT - 634	10-010-59000	Vehicle-Outside Services-Fleet	\$300.00
							Totals for PERFORMANCE TINTERS:	\$300.00
PITNEY BOWES GLOBAL FINANCIAL SVCS L	3/1/2021	3312470775	108250	3/17/2021	LEASING CHARGES 09/30/20-12/29/20	10-008-56900	Postage-Suppl	\$478.71
	3/1/2021	3313035497	108408	3/31/2021	LEASING CHARGES 12/30/20-03/29/21	10-008-56900	Postage-Suppl	\$478.71

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Totals for PITNEY BOWES GLOBAL FINANCIAL SVCS LLC (TAX/LEASE):								\$957.42
PITNEY BOWES INC (POB 371874)postage	3/16/2021	04765611 02/22/21	108409	3/31/2021	ACCT #8000-9090-0476-5611 02/22/21	10-008-56900	Postage-Suppl	\$1,000.00
	3/16/2021	04765611 03/12/21	108409	3/31/2021	ACCT #8000-9090-0476-5611 03/12/21	10-008-56900	Postage-Suppl	\$1,015.00
	Totals for PITNEY BOWES INC (POB 371874)postage:							\$2,015.00
POWER ASSOCIATES, INC	3/2/2021	5859	108251	3/17/2021	AUTOMATIC TRANSFER SWITCH INPUT	10-015-57750	Small Equipment & Furniture-Infor	\$2,844.00
	3/3/2021	5861	108251	3/17/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,145.00
						10-015-53100	Computer Supplies/Non-Cap.-Infor	\$43.02
	3/11/2021	5867	108335	3/24/2021	BATTERY WARRANTY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,128.00
	3/26/2021	5870	108502	4/7/2021	RADIO TOWER UPS PM RENEWAL	10-004-55650	Maintenance- Equipment-Radio	\$20,685.00
Totals for POWER ASSOCIATES, INC:							\$26,845.02	
PRECISION MEDICAL INC.	3/25/2021	0000742743	108503	4/7/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$1,173.25
						10-008-54200	Durable Medical Equipment-Suppl	\$21.95
	Totals for PRECISION MEDICAL INC.:							\$1,195.20
PROFESSIONAL AMBULANCE SALES & SERV	3/1/2021	3794	4297	3/17/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$183.40
	3/1/2021	3897	4340	3/24/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,043.11
	Totals for PROFESSIONAL AMBULANCE SALES & SERVICE, LLC:							\$2,226.51
RAY MART, INC.dba TRI-SUPPLY CO	3/1/2021	CON01324319-001	108336	3/24/2021	WASHER AND DRYER REPLACEMENT - STATIO	10-016-57750	Small Equipment & Furniture-Facil	\$1,936.95
	3/19/2021	CON01314653-001	108505	4/7/2021	WHIRLPOOL 36" REFRIGERATOR	10-016-57750	Small Equipment & Furniture-Facil	\$1,389.99
	Totals for RAY MART, INC.dba TRI-SUPPLY CO:							\$3,326.94
REED CLAYMON MEEKER & HARGETT PLLC	3/1/2021	21761	4298	3/17/2021	LEGAL FEES 01/06/21-01/26/21	10-001-55500	Legal Fees-Admin	\$2,232.00
	3/4/2021	21983	4341	3/24/2021	LEGAL FEES 02/01/21-02/22/21	10-001-55500	Legal Fees-Admin	\$360.00
	Totals for REED CLAYMON MEEKER & HARGETT PLLC:							\$2,592.00
RELIANT ENERGY	3/5/2021	367000459680	5572	3/5/2021	STATION 27 01/29/21-03/01/21	10-016-58800	Utilities-Facil	\$825.97
	3/4/2021	358000476050	5573	3/4/2021	STATION 41 01/04/21-02/03/21	10-016-58800	Utilities-Facil	\$1,016.04
	3/4/2021	140004589766	5574	3/4/2021	STATION 40 OUTDOOR LIGHTING 12/30/20-02/01	10-016-58800	Utilities-Facil	\$58.02
	3/3/2021	392000340843	5583	3/30/2021	MAGNOLIA TOWER SECURITY 02/01/21-03/02/21	10-004-58800	Utilities-Radio	\$448.06
	3/3/2021	356000495503	5604	4/2/2021	STATION 40 OUTDOOR LIGHTING 02/01/21-03/02	10-016-58800	Utilities-Facil	\$58.02
	3/3/2021	392000340844	5605	4/2/2021	MAGNOLIA TOWER SECURITY 02/01/21-03/02/21	10-004-58800	Utilities-Radio	\$550.95
	3/5/2021	367000461386	5606	4/5/2021	STATION 41 02/03/21-03/04/21	10-016-58800	Utilities-Facil	\$1,214.88
	3/3/2021	141004613023	5607	4/2/2021	STATION 40 02/01/21-03/02/21	10-016-58800	Utilities-Facil	\$826.79
Totals for RELIANT ENERGY:							\$4,998.73	

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REVSPRING, INC.	3/8/2021	DSI1292568	108252	3/17/2021	MAILING FEE/ ACCT PPMCHD01 02/01/21-02/28/2	10-011-57100	Professional Fees-EMS B	\$6,222.92
	3/1/2021	DSI1291391	108252	3/17/2021	MAILING FEE/ ACCT PPMCHD01 01/01/21-01/31/2	10-011-57100	Professional Fees-EMS B	\$7,418.38
							Totals for REVSPRING, INC.:	\$13,641.30
REYES, ARMANDO	3/8/2021	REY030821	4255	3/10/2021	MILEAGE REIMBURSEMENT 01/25/21-02/16/21	10-007-56200	Mileage Reimbursements-EMS	\$32.70
							Totals for REYES, ARMANDO:	\$32.70
ROGUE WASTE RECOVERY & ENVIRONMEN	3/4/2021	6560A	4299	3/17/2021	WASTE REMOVAL - USED OIL, RECYCLABLE FU	10-010-54800	Hazardous Waste Removal-Fleet	\$132.50
							Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC.:	\$132.50
S.A.F.E. DRUG TESTING	3/1/2021	114658	4300	3/17/2021	EMPLOYEE DRUG TESTING 02/01/21-02/28/21	10-025-57300	Recruit/Investigate-Human	\$2,095.00
							Totals for S.A.F.E. DRUG TESTING:	\$2,095.00
SCHAEFFER MANUFACTURING COMPANY	3/17/2021	CRJ3329-INV1	4377	3/31/2021	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,088.94
							Totals for SCHAEFFER MANUFACTURING COMPANY:	\$1,088.94
SCOTT EQUIPMENT SERVICE	3/2/2021	900463	108254	3/17/2021	REPAIR OF TIRE MACHINE	10-010-57650	Repair-Equipment-Fleet	\$289.46
							Totals for SCOTT EQUIPMENT SERVICE:	\$289.46
SENCOMMUNICATIONS, INC.	3/22/2021	IN0987519	108508	4/7/2021	HEADSET (15)	10-006-57750	Small Equipment & Furniture-Alarm	\$1,170.00
	3/19/2021	IN0987464	108508	4/7/2021	PLANTRONICS PUSH-TO-TALK 911 AMPLIFIER	110-006-57750	Small Equipment & Furniture-Alarm	\$960.00
							Totals for SENCOMMUNICATIONS, INC.:	\$2,130.00
SHAW, JACOB THOMAS	3/2/2021	SHA030221	4211	3/3/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$2,625.22
							Totals for SHAW, JACOB THOMAS:	\$2,625.22
SHIRLEY, KIM	3/2/2021	SHI030221	4212	3/3/2021	WELLNESS PROGRAM/CHIROPRACOR X 1	10-025-54350	Employee Health/Wellness-Human	\$10.00
							Totals for SHIRLEY, KIM:	\$10.00
SHRED-IT USA LLC	3/15/2021	8181643236	108414	3/31/2021	ACCT #13034336 SERVICE DATE 03/01/21	10-026-57100	Professional Fees-Recor	\$289.62
							Totals for SHRED-IT USA LLC:	\$289.62
SIMMONDS, SEAN	3/9/2021	SIM030921	4256	3/10/2021	MEALS FOR ALL DISTRICT CREWS DURING WIT	10-007-57800	Special Events Supplies-EMS	\$168.02
	3/9/2021	SIM030921 \$188.41	4256	3/10/2021	MEALS FOR ALL DISTRICT CREWS DURING WIT	10-007-57800	Special Events Supplies-EMS	\$188.41
							Totals for SIMMONDS, SEAN:	\$356.43
SPARKLETTS AND SIERRA SPRINGS	3/1/2021	3677798 022221	108337	3/24/2021	ACCT #21767323677798	10-008-57900	Station Supplies-Suppl	\$26.80

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						10-008-57900	Station Supplies-Suppl	\$83.56
						10-008-57900	Station Supplies-Suppl	\$36.26
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$25.22
						10-008-57900	Station Supplies-Suppl	\$97.75
						10-008-57900	Station Supplies-Suppl	\$40.99
						10-008-57900	Station Supplies-Suppl	\$12.61
						10-008-57900	Station Supplies-Suppl	\$40.99
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$28.47
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$39.41
						10-008-57900	Station Supplies-Suppl	\$7.88
						10-008-57900	Station Supplies-Suppl	\$64.90
						10-008-57900	Station Supplies-Suppl	\$29.95
						10-008-57900	Station Supplies-Suppl	\$31.52
						10-008-57900	Station Supplies-Suppl	\$41.25
						10-008-57900	Station Supplies-Suppl	\$33.11
						10-008-57900	Station Supplies-Suppl	\$99.33
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$26.80
						10-008-57900	Station Supplies-Suppl	\$48.87
						Totals for SPARKLETTS AND SIERRA SPRINGS:		\$940.20
SPLENDORA, CITY OF	3/1/2021	2013901000 02/27/21	108256	3/17/2021	STATION 31 01/28/21-02/27/21	10-016-58800	Utilities-Facil	\$8.50
							Totals for SPLENDORA, CITY OF:	\$8.50
STANLEY LAKE M.U.D.	3/5/2021	00009836 03/05/21	108257	3/17/2021	STATION 43 01/26/21-03/04/21-SPRINKLER SYSTE	10-016-58800	Utilities-Facil	\$7.28
	3/5/2021	00009834 03/05/21	108257	3/17/2021	STATION 43 01/26/21-03/04/21 - REG COMMERCIAL	10-016-58800	Utilities-Facil	\$34.22
	3/30/2021	00009834 03/30/21	108509	4/7/2021	STATION 43 03/04/21-03/26/21 - REG COMMERCIAL	10-016-58800	Utilities-Facil	\$34.22
	3/30/2021	00009836 03/30/21	108509	4/7/2021	STATION 43 03/04/21-03/26/21-SPRINKLER SYSTE	10-016-58800	Utilities-Facil	\$3.66
Totals for STANLEY LAKE M.U.D.:								\$79.38
STERICYCLE, INC	3/1/2021	4009822093	5575	3/1/2021	ACCT# 2055356	10-008-52500	Bio-Waste Removal-Suppl	\$2,113.86

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	3/1/2021	4009887777	5575	3/1/2021	ACCT #2055356	10-008-52500	Bio-Waste Removal-Suppl	\$3,033.99
							Totals for STERICYCLE, INC:	\$5,147.85
STEVENS, JOHNATHAN DALTON	3/15/2021	STE031521	108223	3/15/2021	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$616.63
							Totals for STEVENS, JOHNATHAN DALTON:	\$616.63
STRYKER SALES CORPORATION	3/1/2021	3308748M	4257	3/10/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$388.96
						10-010-59050	Vehicle-Parts-Fleet	\$22.20
	3/1/2021	3312953M	4257	3/10/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$1,963.10
						10-008-54200	Durable Medical Equipment-Suppl	\$34.09
	3/10/2021	3326371M	4342	3/24/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$2,248.00
						10-008-54200	Durable Medical Equipment-Suppl	\$37.31
	3/15/2021	3331647M	4378	3/31/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$836.34
	3/11/2021	3328083M	4378	3/31/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$785.00
						10-008-54200	Durable Medical Equipment-Suppl	\$12.45
	3/25/2021	3342446M	4426	4/7/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$1,554.65
							Totals for STRYKER SALES CORPORATION:	\$7,882.10
SUDDENLINK	3/25/2021	1335111-01-0 03/21/2	5621	3/25/2021	STATION 14 03/21/21-04/20/21	10-016-58800	Utilities-Facil	\$99.14
	3/25/2021	128957-01-3 03/21/21	5622	3/25/2021	ADMIN 03/21/21-04/20/21	10-016-58800	Utilities-Facil	\$212.23
	3/25/2021	104249-01-0 03/01/21	5623	3/25/2021	STATION 30 03/01/21-03/31/21	10-015-58310	Telephones-Service-Infor	\$171.56
	3/25/2021	109949-01-3 03/01/21	5624	3/25/2021	STATION 13 03/01/21-03/31/21	10-016-58800	Utilities-Facil	\$64.97
						10-015-58310	Telephones-Service-Infor	\$114.95
							Totals for SUDDENLINK:	\$662.85
TCDRS	3/1/2021	TCD031521	5584	3/15/2021	TCDRS TRANSMISSION FEBRUARY 2021	10-000-21650	TCDRS Defined Benefit Plan-BS	\$156,654.85
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$146,360.53
							Totals for TCDRS:	\$303,015.38
TELEFLEX LLC	3/9/2021	9503712386	4343	3/24/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$239.70
						10-008-54200	Durable Medical Equipment-Suppl	\$9.50
	3/11/2021	9503724506	4379	3/31/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$24,966.00
							Totals for TELEFLEX LLC:	\$25,215.20
TEXAS AIR FILTRATION INC.	3/1/2021	76384	108164	3/10/2021	AIR FILTER REPLACEMENTS FOR STOCK	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$411.48
							Totals for TEXAS AIR FILTRATION INC.:	\$411.48
TEXAS CONFERENCE OF URBAN COUNTIES	3/1/2021	102015	4344	3/24/2021	MEMBERSHIP DUE	10-002-54100	Dues/Subscriptions-HCAP	\$500.00

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Totals for TEXAS CONFERENCE OF URBAN COUNTIES:								\$500.00
TEXAS PRIDE MARKETING	3/30/2021	MC1860	108510	4/7/2021	JUMP STARTER (2)	10-010-57700	Shop Tools-Fleet	\$790.00
Totals for TEXAS PRIDE MARKETING:								\$790.00
THE STRONG FIRM P.C.	3/1/2021	23922	108165	3/10/2021	ATTORNEY SERVICES 01/13/21-01/28/21	10-025-55500	Legal Fees-Human	\$681.42
	3/10/2021	24105	108259	3/17/2021	ATTORNEY SERVICES 02/08/21- 02/23/21	10-025-55500	Legal Fees-Human	\$760.05
Totals for THE STRONG FIRM P.C.:								\$1,441.47
THE WOODLANDS TOWNSHIP (23/24/29)	3/12/2021	APRIL 2021-190	108260	3/17/2021	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
Totals for THE WOODLANDS TOWNSHIP (23/24/29):								\$3,000.00
THYSSENKRUPP ELEVATOR CORPORATION	3/1/2021	3005791093	4258	3/10/2021	FULL ELEVATOR MAINTENANCE-ADMIN/SC 03	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,696.80
Totals for THYSSENKRUPP ELEVATOR CORPORATION:								\$1,696.80
TOMMY'S PAINT & BODY INC dba TOMMY'S 'S	3/1/2021	3661	4302	3/17/2021	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$257.00
	3/1/2021	22932	4302	3/17/2021	REPAIR - SHOP 617	10-010-52000	Accident Repair-Fleet	\$6,417.67
Totals for TOMMY'S PAINT & BODY INC dba TOMMY'S WRECKER:								\$6,674.67
TRIZETTO PROVIDER SOLUTIONS	3/1/2021	121Y032100	108167	3/10/2021	INTEGRATED ELIG/QUICK POSTED REMITS/ELF	10-011-57100	Professional Fees-EMS B	\$1,072.00
Totals for TRIZETTO PROVIDER SOLUTIONS:								\$1,072.00
TROPHY HOUSE	3/5/2021	32410	108421	3/31/2021	NAME PLATE - B. PERRY & J. SEEK	10-008-57000	Printing Services-Suppl	\$20.00
	3/29/2021	32487	108511	4/7/2021	RETIREMENT PLAQUE - BITTNER	10-007-57000	Printing Services-EMS	\$65.00
	3/1/2021	31819	108511	4/7/2021	NAME PLATE/M. PRICE	10-008-57000	Printing Services-Suppl	\$12.50
Totals for TROPHY HOUSE:								\$97.50
TWR LIGHTING, INC	3/16/2021	0178351-IN	108422	3/31/2021	REPLACEMENT LIGHTING SYSTEM - GRANGER	10-004-57225	Radio Repair - Parts-Radio	\$15,500.00
Totals for TWR LIGHTING, INC:								\$15,500.00
UNITED RENTALS	3/9/2021	191467562-001	108338	3/24/2021	PLUMBING SNAKE - STATION 14	10-016-54500	Equipment Rental-Facil	\$54.06
Totals for UNITED RENTALS:								\$54.06
UNIVERSITY OF NORTH TEXAS	3/31/2021	35286	4427	4/7/2021	PFIA TRAINING	10-001-58500	Training/Related Expenses-CE-Admin	\$240.00
Totals for UNIVERSITY OF NORTH TEXAS:								\$240.00

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VALIC COLLECTIONS	3/5/2021	VAL030521	5576	3/5/2021	EMPLOYEE CONTRIBUTIONS FOR 03/05/21	10-000-21600	Employee Deferred Comp.-BS	\$13,230.31
	3/12/2021	VAL031221	5585	3/12/2021	EMPLOYEE CONTRIBUTIONS FOR 03/12/21	10-000-21600	Employee Deferred Comp.-BS	\$1,063.58
	3/24/2021	VAL032421	5625	3/24/2021	EMPLOYEE CONTRIBUTIONS FOR 03/24/21	10-000-21600	Employee Deferred Comp.-BS	\$10,338.55
	Totals for VALIC COLLECTIONS:							\$24,632.44
VERIZON WIRELESS (POB 660108)	3/9/2021	9875139360	108263	3/17/2021	ACCOUNT # 920161350-00001 FEB 10 - MAR 09	10-000-14900	Prepaid Expenses-BS	\$379.90
						10-001-58200	Telephones-Cellular-Admin	\$236.94
						10-002-58200	Telephones-Cellular-HCAP	\$160.96
						10-004-58200	Telephones-Cellular-Radio	\$317.42
						10-005-58200	Telephones-Cellular-Accou	\$40.24
						10-006-58200	Telephones-Cellular-Alarm	\$239.19
						10-007-58200	Telephones-Cellular-EMS	\$1,020.85
						10-008-58200	Telephones-Cellular-Suppl	\$201.20
						10-009-58200	Telephones-Cellular-Dept	\$160.96
						10-010-58200	Telephones-Cellular-Fleet	\$80.48
						10-011-58200	Telephones-Cellular-EMS B	\$78.23
						10-015-58200	Telephones-Cellular-Infor	\$5,555.92
						10-016-58200	Telephones-Cellular-Facil	\$312.92
						10-025-58200	Telephones-Cellular-Human	\$80.48
						10-039-58200	Telephones-Cellular-Comm	\$274.93
						10-045-58200	Telephones-Cellular-EMS Q	\$158.71
						Totals for VERIZON WIRELESS (POB 660108):		
WASTE MANAGEMENT OF TEXAS	3/5/2021	5711160-1792-2	5577	3/5/2021	STATION 10 03/01/21-03/31/21	10-016-58800	Utilities-Facil	\$1,028.47
	3/5/2021	5711792-1792-2	5577	3/5/2021	STATION 43 03/01/21-03/31/21	10-016-58800	Utilities-Facil	\$69.35
	3/5/2021	5712468-1792-8	5577	3/5/2021	STATION 14 03/01/21-03/31/21	10-016-58800	Utilities-Facil	\$43.96
	3/11/2021	5712641-1792-0	5586	3/11/2021	STATION 27 03/01/21-03/31/21	10-016-58800	Utilities-Facil	\$75.85
	3/11/2021	5711794-1792-8	5586	3/11/2021	STATION 41 03/01/21-03/31/21	10-016-58800	Utilities-Facil	\$69.35
	3/11/2021	5708489-1792-0	5586	3/11/2021	STATION 27 02/01/21-02/28/21	10-016-58800	Utilities-Facil	\$2.86
	3/11/2021	5707642-1792-5	5586	3/11/2021	STATION 41 02/01/21-02/28/21	10-016-58800	Utilities-Facil	\$68.22
Totals for WASTE MANAGEMENT OF TEXAS:							\$1,358.06	
WEAVER AND TIDWELL, LLP	3/1/2021	10662401	108264	3/17/2021	PROGRESS BILL: 2020 ANNUAL AUDIT	10-005-52100	Accounting/Auditing Fees-Accou	\$5,500.00
						Totals for WEAVER AND TIDWELL, LLP:		\$5,500.00
WELLS-WHITWORTH, MICHAEL	3/31/2021	WEL033121	4380	3/31/2021	NEOP LUNCH REIMBURSEMENT 03.30.2021	10-009-56100	Meeting Expenses-Dept	\$15.93
						Totals for WELLS-WHITWORTH, MICHAEL:		\$15.93

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WESTWOOD N. WATER SUPPLY	3/26/2021	1885 03/26/21	108513	4/7/2021	STATION 27 02/22/21-03/22/21 ACCT #1885 - 2" FIF	10-016-58800	Utilities-Facil	\$186.10
	3/26/2021	1520 03/26/21	108513	4/7/2021	STATION 27 02/22/21-03/22/21 - 1' COMM METER	10-016-58800	Utilities-Facil	\$92.15
	Totals for WESTWOOD N. WATER SUPPLY:							\$278.25
WEX HEALTH, INC.	3/16/2021	FSA 03.13.21	5626	3/16/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$274.77
	3/16/2021	FSA 03.14.21	5627	3/16/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$28.38
	3/16/2021	FSA 03.15.21	5628	3/16/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$34.79
	3/12/2021	FSA 03.11.21	5629	3/12/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$824.30
	3/11/2021	FSA 03.10.21	5630	3/11/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$184.95
	3/10/2021	FSA 03.09.21	5631	3/10/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$45.76
	3/18/2021	FSA 03.17.21	5632	3/18/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$869.39
	3/19/2021	FSA 03.18.21	5633	3/19/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$70.00
	3/23/2021	FSA 03.20.21	5634	3/23/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$13.97
	3/23/2021	FSA 03.21.21	5635	3/23/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$20.99
	3/26/2021	FSA 03.25.21	5636	3/26/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$202.49
	3/29/2021	FSA 03.26.21	5637	3/29/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$408.76
	3/22/2021	HSA 03.19.21	5638	3/22/2021	HSA PLAN FUNDING 03/19/2021	10-000-21595	P/R-Health Savings-BS-BS	\$20,297.05
	3/9/2021	FSA 03.08.21	5639	3/9/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$462.02
	3/17/2021	FSA 03.16.21	5640	3/17/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$79.66
	3/30/2021	FSA 03.29.21	5654	3/30/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$344.00
	3/30/2021	FSA 03.27.21	5655	3/30/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$258.96
	3/30/2021	FSA 03.28.21	5656	3/30/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$212.30
	3/31/2021	FSA 03.30.21	5657	3/31/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$265.00
	3/22/2021	FSA 03.19.21	5658	3/22/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$324.08
	3/25/2021	FSA 03.24.21	5660	3/25/2021	MEDICAL FSA 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$120.23
	3/25/2021	0001309157-IN	5661	3/25/2021	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$610.05
	3/18/2021	FSA 03.17.21B	5662	3/18/2021	FSA MEDICAL 01/01/2021-12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$27.54
Totals for WEX HEALTH, INC.:							\$25,979.44	
WHITENER ENTERPRISES, INC.	3/3/2021	113982	4303	3/17/2021	FLUIDS & ADDITIVES	10-010-54550	Fluids & Additives - Auto-Fleet	\$420.00
	3/23/2021	115758	4428	4/7/2021	FLUIDS & ADDITIVES/SHOP SUPPLIES	10-010-54550	Fluids & Additives - Auto-Fleet	\$658.74
						10-010-57725	Shop Supplies - Fleet	\$279.50
Totals for WHITENER ENTERPRISES, INC.:							\$1,358.24	
WIESNER, INC.	3/12/2021	638932	4381	3/31/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$164.18
	3/18/2021	639285	4429	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,322.60
	3/24/2021	639310	4429	4/7/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,058.80
Totals for WIESNER, INC.:							\$2,545.58	

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WILKINS LINEN & DUST CONTROL SERVICE	3/4/2021	261438	4345	3/24/2021	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$70.78
	3/18/2021	263134	4430	4/7/2021	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$70.22
	Totals for WILKINS LINEN & DUST CONTROL SERVICE:							\$141.00
WILLIAMS SCOTSMAN	3/5/2021	8570563	108265	3/17/2021	74 X 14 BUNK HOUSE 03/05/21-04/04/21	10-016-53600	Damages/Insurance Claims	\$2,298.43
	Totals for WILLIAMS SCOTSMAN:							\$2,298.43
WILLIAMS, DAVY	3/18/2021	WIL031821	4346	3/24/2021	MILEAGE REIMBURSEMENT 07/25/20-09/25/20	10-007-56200	Mileage Reimbursements-EMS	\$20.53
	3/18/2021	WILL031821 \$14.49	4346	3/24/2021	MILEAGE REIMBURSEMENT 12/13/2020	10-007-56200	Mileage Reimbursements-EMS	\$14.49
	Totals for WILLIAMS, DAVY:							\$35.02
WILSON, STACEY	3/9/2021	WIL030921	4260	3/10/2021	WELLNESS PROGRAM/OFFICE FURNITURE COV	10-025-54350	Employee Health/Wellness-Human	\$99.98
	Totals for WILSON, STACEY:							\$99.98
WOLEBEN, SHANNON	3/2/2021	WOL030221	4216	3/3/2021	WELLNESS PROGRAM/HOME OFFICE FURNITURE	10-025-54350	Employee Health/Wellness-Human	\$97.41
	3/3/2021	WOL030321	4216	3/3/2021	TEXAS CPA LICENSE	10-005-54100	Dues/Subscriptions-Accou	\$75.00
	Totals for WOLEBEN, SHANNON:							\$172.41
WOODFOREST NATIONAL BANK (7889)	3/1/2021	03/15 6937709	5608	3/15/2021	CAPITAL/LEASE #7709 STATION 43	10-040-52725	Capital Lease Expense-Build	\$17,567.32
						10-040-55025	Interest Expense-Build	\$122.95
	Totals for WOODFOREST NATIONAL BANK (7889):							\$17,690.27
WOODLAND OAKS UTILITY CO	3/2/2021	1055082501 03/02/21	5587	3/16/2021	STATION 27 01/15/21-02/20/21	10-016-58800	Utilities-Facil	\$90.86
	Totals for WOODLAND OAKS UTILITY CO:							\$90.86
WURTH USA, INC.	3/1/2021	96945022	4261	3/10/2021	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$636.94
	Totals for WURTH USA, INC.:							\$636.94
ZOHO CORPORATION	3/1/2021	2289555	4304	3/17/2021	SUBSCRIPTION FEE FOR MANAGEENGINE DESK	10-015-53050	Computer Software-Infor	\$397.50
	3/8/2021	2290632	4347	3/24/2021	SUBSCRIPTION FEE FOR MANAGEENGINE DESK	10-015-53050	Computer Software-Infor	\$447.00
	Totals for ZOHO CORPORATION:							\$844.50
ZOLL DATA SYSTEMS	3/1/2021	INV00077043	108266	3/17/2021	HOSTED BILLING PRO 3/1/21-3/31/21	10-011-57100	Professional Fees-EMS B	\$8,384.37
	3/2/2021	INV00078966	108514	4/7/2021	ROAD SAFETY ZOLL ONLINE SOFTWARE ACCE	10-010-55650	Maintenance- Equipment-Fleet	\$3,285.00
	Totals for ZOLL DATA SYSTEMS:							\$11,669.37
ZOLL MEDICAL CORPORATION	3/1/2021	90050333	4305	3/17/2021	ONE MONTH PRORATED EXTENDED WARRANT	10-008-55650	Maintenance- Equipment-Suppl	\$3,901.00

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 04/27/2021 Paid Invoices

[illegible]

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
A1 SMITH'S SEPTIC SERVICE, INC.	3/22/2021	590332	4391	4/7/2021	4 WEEK PORTABLE RENTAL 04/03/	10-040-52753	Capital Purchase - Building/Improvements-Build	\$88.00
							Totals for A1 SMITH'S SEPTIC SERVICE, INC.:	\$88.00
COLOR INTERIORS	3/1/2021	CO105094	108384	3/31/2021	HALEX UNDERLAYMENT	10-040-52753	Capital Purchase - Building/Improvements-Build	\$2,399.04
							Totals for COLOR INTERIORS:	\$2,399.04
ELLIOTT ELECTRIC SUPPLY, INC	3/18/2021	69-83710-02	4410	4/7/2021	LED STRIP & LED WALLPACK	10-040-52753	Capital Purchase - Building/Improvements-Build	\$1,129.14
							Totals for ELLIOTT ELECTRIC SUPPLY, INC:	\$1,129.14
ISIDORO VEGA/VEGAS DRYWALL	3/9/2021	1362	108237	3/17/2021	DRYWALL FOR GARAGE - STATIO	10-040-52752	Capital Purchases - CIP-Build	\$3,132.00
							Totals for ISIDORO VEGA/VEGAS DRYWALL:	\$3,132.00
LUXURY AIR, LLC	3/5/2021	124002	108152	3/10/2021	INSTALL NEW CONDENSER	10-040-52753	Capital Purchase - Building/Improvements-Build	\$3,180.00
							Totals for LUXURY AIR, LLC:	\$3,180.00
OPTIMUM COMPUTER SOLUTIONS, INC.	3/23/2021	INV0000101621	4338	3/24/2021	CISCO FIREPOWER	10-015-52754	Capital Purchase - Equipment-Infor	\$9,708.00
							Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:	\$9,708.00
POWER ASSOCIATES, INC	3/11/2021	5865	108335	3/24/2021	PSAP CRITICAL UPS SYSTEM REPL	10-016-52754	Capital Purchase - Equipment-Facil	\$195,940.00
							Totals for POWER ASSOCIATES, INC:	\$195,940.00
R.W. TRUCKING LLC	3/29/2021	20192160	108504	4/7/2021	GRAVEL DELIVERY - STATIO 15	10-040-52752	Capital Purchases - CIP-Build	\$1,260.00
							Totals for R.W. TRUCKING LLC:	\$1,260.00
RAY MART, INC.dba TRI-SUPPLY CO	3/18/2021	ON01329804-01	108336	3/24/2021	BATHROOM SINKS - STATION 15	10-040-52752	Capital Purchases - CIP-Build	\$137.97
	3/18/2021	ON01329803-01	108505	4/7/2021	TOILETS AND CEILING FANS - STA	10-040-52752	Capital Purchases - CIP-Build	\$379.96
							Totals for RAY MART, INC.dba TRI-SUPPLY CO:	\$517.93
SBS/ARCHITECTURAL BUILDING SUPPLY, LLC dba i	3/3/2021	767116	108253	3/17/2021	MAINTENANCE AND REPAIR	10-040-52753	Capital Purchase - Building/Improvements-Build	\$3,670.00
	3/26/2021	767570	108413	3/31/2021	DOOR AND FRAMES	10-040-52753	Capital Purchase - Building/Improvements-Build	\$582.00
	3/26/2021	767571	108413	3/31/2021	HARDWARE FOR DOOR AND FRAM	10-040-52753	Capital Purchase - Building/Improvements-Build	\$982.00
							Totals for SBS/ARCHITECTURAL BUILDING SUPPLY, LLC dba DOOR PRO SYSTEMS:	\$5,234.00
UNITED RENTALS	3/9/2021	190302145-002	108338	3/24/2021	MINI EXCAVATOR RENTAL - STAT	10-004-52752	Capital Purchases - CIP-Radio	\$741.42
	3/13/2021	190302145-003	108423	3/31/2021	SCISSOR LIFT - STATION 15	10-040-52752	Capital Purchases - CIP-Build	\$402.62
							Totals for UNITED RENTALS:	\$1,144.04
URBAN FIRE PROTECTION	3/1/2021	35488	108170	3/10/2021	COMPLETION OF ROUGH IN - STA	10-040-52752	Capital Purchases - CIP-Build	\$2,383.00
							Totals for URBAN FIRE PROTECTION:	\$2,383.00

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds	\$37,425.19
10-000-14305	A/R Employee-BS	\$19.40
10-000-14900	Prepaid Expenses-BS	\$45,492.62
10-000-21400	Accrued Payroll-BS	\$4,132.87
10-000-21585	P/R-Flexible Spending-BS-BS	\$6,615.10
10-000-21590	P/R-Premium Cancer/Accident-BS	\$9,669.42
10-000-21595	P/R-Health Savings-BS-BS	\$28,903.88
10-000-21600	Employee Deferred Comp.-BS	\$24,632.44
10-000-21650	TCDRS Defined Benefit Plan-BS	\$303,015.38
10-001-53050	Computer Software-Admin	\$402.84
10-001-53310	Contractual Obligations- County Appraisal-Admin	\$72,984.66
10-001-54100	Dues/Subscriptions-Admin	\$292.99
10-001-55500	Legal Fees-Admin	\$4,150.50
10-001-58200	Telephones-Cellular-Admin	\$435.01
10-001-58500	Training/Related Expenses-CE-Admin	\$240.00
10-002-54100	Dues/Subscriptions-HCAP	\$500.00
10-002-55700	Management Fees-HCAP	\$9,265.58
10-002-56300	Office Supplies-HCAP	\$41.72
10-002-57100	Professional Fees-HCAP	\$372.50
10-002-57750	Small Equipment & Furniture-HCAP	\$4,779.96
10-002-58200	Telephones-Cellular-HCAP	\$321.92
10-004-52725	Capital Lease Expense-Radio	\$683.55
10-004-52752	Capital Purchases - CIP-Radio	\$741.42
10-004-55025	Interest Expense-Radio	\$114.37
10-004-55650	Maintenance- Equipment-Radio	\$39,526.89
10-004-57100	Professional Fees-Radio	\$11,300.00
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$1,729.25
10-004-57225	Radio Repair - Parts-Radio	\$29,680.56
10-004-57700	Shop Tools-Radio	\$86.12
10-004-58200	Telephones-Cellular-Radio	\$731.47
10-004-58310	Telephones-Service-Radio	\$238.71
10-004-58800	Utilities-Radio	\$2,765.69
10-005-52100	Accounting/Auditing Fees-Accou	\$5,500.00
10-005-54100	Dues/Subscriptions-Accou	\$75.00
10-005-57100	Professional Fees-Accou	\$54.85
10-005-58200	Telephones-Cellular-Accou	\$80.48
10-006-57100	Professional Fees-Alarm	\$650.00
10-006-57750	Small Equipment & Furniture-Alarm	\$5,128.72
10-006-58200	Telephones-Cellular-Alarm	\$478.38
10-007-56200	Mileage Reimbursements-EMS	\$135.09
10-007-57000	Printing Services-EMS	\$638.95
10-007-57800	Special Events Supplies-EMS	\$1,393.33
10-007-58200	Telephones-Cellular-EMS	\$2,090.56
10-007-58700	Uniforms-EMS	\$3,828.27
10-008-52500	Bio-Waste Removal-Suppl	\$5,147.85
10-008-52725	Capital Lease Expense-Mater	\$499.09

Account Summary

Account Number	Description	Net Amount
10-008-53800	Disposable Linen-Suppl	\$8,161.17
10-008-53900	Disposable Medical Supplies-Suppl	\$162,252.85
10-008-54200	Durable Medical Equipment-Suppl	\$38,366.32
10-008-55025	Interest Expense-Mater	\$88.30
10-008-55650	Maintenance- Equipment-Suppl	\$4,024.50
10-008-56600	Oxygen & Gases-Suppl	\$14,233.50
10-008-56900	Postage-Suppl	\$3,461.13
10-008-57000	Printing Services-Suppl	\$332.50
10-008-57650	Repair-Equipment-Suppl	\$675.10
10-008-57900	Station Supplies-Suppl	\$4,427.67
10-008-58100	Supplemental Food-Suppl	\$852.28
10-008-58200	Telephones-Cellular-Suppl	\$402.40
10-009-52600	Books/Materials-Dept	\$5,208.25
10-009-52700	Business Licenses-Dept	\$638.00
10-009-53050	Computer Software-Dept	\$6,899.00
10-009-53550	Customer Relations-Dept	\$5,103.40
10-009-54000	Drug Supplies-Dept	\$31,671.94
10-009-54100	Dues/Subscriptions-Dept	\$1,200.00
10-009-56100	Meeting Expenses-Dept	\$474.19
10-009-56300	Office Supplies-Dept	\$219.99
10-009-57100	Professional Fees-Dept	\$15,830.03
10-009-58200	Telephones-Cellular-Dept	\$321.92
10-009-58500	Training/Related Expenses-CE-Dept	\$84,620.06
10-010-52000	Accident Repair-Fleet	\$6,680.90
10-010-54550	Fluids & Additives - Auto-Fleet	\$1,171.14
10-010-54700	Fuel - Auto-Fleet	\$39,592.59
10-010-54800	Hazardous Waste Removal-Fleet	\$295.30
10-010-55100	Laundry Service & Purchase-Fleet	\$141.00
10-010-55650	Maintenance- Equipment-Fleet	\$3,285.00
10-010-56200	Mileage Reimbursements-Fleet	\$104.82
10-010-56400	Oil & Lubricants-Fleet	\$1,088.94
10-010-57650	Repair-Equipment-Fleet	\$289.46
10-010-57700	Shop Tools-Fleet	\$825.96
10-010-57725	Shop Supplies-Fleet	\$916.44
10-010-58200	Telephones-Cellular-Fleet	\$160.96
10-010-58600	Travel Expenses-Fleet	\$480.00
10-010-58900	Vehicle-Batteries-Fleet	\$10,848.00
10-010-59000	Vehicle-Outside Services-Fleet	\$4,437.01
10-010-59050	Vehicle-Parts-Fleet	\$53,187.52
10-010-59100	Vehicle-Registration-Fleet	\$104.50
10-010-59200	Vehicle-Towing-Fleet	\$1,141.00
10-011-52900	Collection Fees-EMS B	\$7,903.23
10-011-57100	Professional Fees-EMS B	\$23,776.17
10-011-58200	Telephones-Cellular-EMS B	\$156.46
10-015-52754	Capital Purchase - Equipment-Infor	\$9,708.00
10-015-53050	Computer Software-Infor	\$58,280.27

Account Summary

Account Number	Description	Net Amount
10-015-53075	Computer Software - MDC First Responder-Infor	\$4,000.16
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,431.70
10-015-55400	Leases/Contracts-Infor	\$8,457.40
10-015-56200	Mileage Reimbursements-Infor	\$11.26
10-015-57100	Professional Fees-Infor	\$33,295.75
10-015-57750	Small Equipment & Furniture-Infor	\$13,162.94
10-015-58200	Telephones-Cellular-Infor	\$16,653.24
10-015-58310	Telephones-Service-Infor	\$17,329.88
10-016-52754	Capital Purchase - Equipment-Facil	\$195,940.00
10-016-53150	Conferences - Fees, Travel, & Meals-Facil	\$99.91
10-016-53330	Contractual Obligations- Other-Facil	\$3,819.52
10-016-53600	Damages/Insurance Claims	\$2,298.43
10-016-54500	Equipment Rental-Facil	\$54.06
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$88,782.58
10-016-55650	Maintenance- Equipment-Facil	\$45,751.79
10-016-57700	Shop Tools-Facil	\$1,635.95
10-016-57725	Shop Supplies-Facil	\$579.70
10-016-57750	Small Equipment & Furniture-Facil	\$13,819.62
10-016-58200	Telephones-Cellular-Facil	\$625.84
10-016-58800	Utilities-Facil	\$36,980.28
10-025-51700	Health & Dental-Human	\$79,534.89
10-025-51710	Health Insurance Claims-Human	\$288,477.69
10-025-54100	Dues/Subscriptions-Human	\$2,833.36
10-025-54350	Employee Health\Wellness-Human	\$923.24
10-025-54450	Employee Recognition-Human	\$687.82
10-025-55500	Legal Fees-Human	\$1,441.47
10-025-57100	Professional Fees-Human	\$610.05
10-025-57300	Recruit/Investigate-Human	\$2,645.00
10-025-58200	Telephones-Cellular-Human	\$160.96
10-025-58550	Tuition Reimbursement-Human	\$6,385.22
10-026-57100	Professional Fees-Recor	\$363.37
10-039-58200	Telephones-Cellular-Commu	\$518.00
10-040-52725	Capital Lease Expense-Build	\$17,567.32
10-040-52752	Capital Purchases - CIP-Build	\$7,695.55
10-040-52753	Capital Purchase - Building/Improvements-Build	\$12,030.18
10-040-55025	Interest Expense-Build	\$122.95
10-045-53100	Computer Supplies/Non-Cap.-EMS Q	\$213.96
10-045-54450	Employee Recognition-EMS Q	\$150.00
10-045-57750	Small Equipment & Furniture-EMS Q	\$251.06
10-045-58200	Telephones-Cellular-EMS Q	\$317.42
GRAND TOTAL:		<u><u>\$2,494,886.37</u></u>

JP Morgan Chase Bank
March 2021 Credit Card Transactions

Vendor	Invoice Date	Description	Amount
AATRIX SOFTWARE	02/23/2021	1099 EFILE	\$ 54.85
AED SUPERSTORE	03/01/2021	PO#59959 ZOLL BATTERY REPLACEMENT	\$ 859.00
APPLE.COM/BILL	03/01/2021	PO#60017 STORAGE BACK UP PLAN	\$ 9.99
ATT*BUS PHONE PMT	02/18/2021	STATION 30 2813893247 01/23/21-02/22/21	\$ 291.31
ATT*BUS PHONE PMT	02/18/2021	STATION 31 FIRE PANEL 01/23/21-02/22/21	\$ 639.68
ATT*BUS PHONE PMT	02/08/2021	STATION 30 FIRE PANEL 0880	\$ 312.94
AUTOZONE #3504	02/15/2021	BATTERY FOR STATION 30 GENERATOR	\$ 162.93
BLOOMERS FLOWERS A	02/23/2021	PO#59921 FLOWER ORDER KCULVER	\$ 54.07
BUTTERFLY NETWORK	02/23/2021	BUTTERFLY IQ PRO TEAM MEMBERSHIP RENEWAL	\$ 1,200.00
CHICK-FIL-A #03321	02/08/2021	CHICK FIL A VACCINE SITE DINNER	\$ 97.43
CHICK-FIL-A #03922	02/25/2021	CHICK-FIL-A ESD3 MEET AND GREET	\$ 53.61
CHILIS NEW CANEY	03/03/2021	CHILIS ESD7 MEET AND GREET	\$ 54.19
		M14 CREW CHIPOTLE AFTER RUNNING NON-STOP AND THEN BEING ASSAULTED BY A PATIENT. KIMBERLIE BRITT CHIYHE SEO	
CHIPOTLE 3000	02/25/2021		\$ 17.59
CITY OF CONROE UTILIT	03/03/2021	STATION 10 01/26/21-02/24/21	\$ 113.92
CITY OF CONROE UTILIT	03/03/2021	STATION 15 11/24/20-12/28/20	\$ 84.16
CITY OF CONROE UTILIT	03/02/2021	ADMIN 01/15/21-02/19/21	\$ 1,123.46
COBURN SUPPLY COMP	02/11/2021	PIPE INSULATION PREPARATION FOR WINTER STORM	\$ 18.36
COBURN SUPPLY COMP	02/09/2021	PIPE INSULATION PREPARATION FOR WINTER STORM	\$ 12.24
COBURN SUPPLY COMP	02/09/2021	WINTERIZING STATIONS IN PREPARATION FOR WINTER STO	\$ 49.86
DOLLAR GENERAL #1941	03/01/2021	STATION 44 SUPPLIES	\$ 12.99
DSHS REGULATORY PR	03/04/2021	P. ARRANT EMT TO EMTP	\$ 96.00
DSHS REGULATORY PR	02/23/2021	D. WILLIAMS RENEWAL	\$ 64.00
DSHS REGULATORY PR	02/18/2021	P. LEDET RENEWAL	\$ 96.00
DSHS REGULATORY PR	02/11/2021	M. AYERS RENEWAL	\$ 34.00
DSHS REGULATORY PR	02/11/2021	W. PARSONS RENEWAL	\$ 126.00
DSHS REGULATORY PR	02/09/2021	C. XIE RENEWAL	\$ 126.00
DSHS REGULATORY PR	02/08/2021	E. MARTINEZ RENEWAL	\$ 96.00
DTV*DIRECTV SERVICE	03/03/2021	STATION 27 02/29/21-03/29/2101	\$ 150.98
DTV*DIRECTV SERVICE	03/01/2021	STATION 27 02/28/21-03/28/21	\$ 150.98
DTV*DIRECTV SERVICE	02/24/2021	STATION 11 02/21/21-03/20/21	\$ 58.99
DTV*DIRECTV SERVICE	02/16/2021	STATION 10 02/13/2021-03/12/21	\$ 147.77
DTV*DIRECTV SERVICE	02/15/2021	INVOICE 017903440X210212	\$ 1,680.88
EIG*CONSTANTCONTACT	02/11/2021	PO#59842 ANNUAL CONSTANT CONTACT RENEWAL	\$ 402.84
ELLIOTT ELECTRIC SUP	02/19/2021	BREAKER FOR ALARM UPS A REPLACEMENT	\$ 24.33
ELLIOTT ELECTRIC SUP	02/15/2021	ELECTRICAL SUPPLIES FOR STATION 15	\$ 265.87
EPCOR	02/18/2021	STATION 40 METER 6439634 12/28/20-01/25/21	\$ 96.33
EPCOR	02/18/2021	STATION 40 METER 273692 12/28/20-01/25/21	\$ 227.22
EXXONMOBIL 47941372	03/01/2021	TAHOE CARWASH	\$ 10.00
FBS FEE	03/04/2021	STATION 45 01/14/21-02/18/210 FEE	\$ 22.80
FBS LAKE SOUTH WATER	03/04/2021	STATION 45 01/14/21-02/18/210	\$ 760.03
FLOWER SHOP NETWORK	03/04/2021	PO#60077 FLOWERS HHOLMES	\$ 64.98
FLOWER SHOP NETWORK	02/23/2021	PO#59928 FLOWERS MLEWIS	\$ 64.98
FLOWER SHOP NETWORK	02/23/2021	PO#59927 FLOWERS DRODRIGUEZ	\$ 64.98
GRTR MAGNOLIA PKW C	02/24/2021	Transcription	\$ 20.00
HARTZ CHICKEN BUFFET	02/17/2021	DINNER FOR M32 DURING WINTER STORM FEBRUARY 2021	\$ 23.67
HCTRA EZ TAG REBILL	03/01/2021	AUTO-CHARGE	\$ 480.00
HOO*HOOTSUITE INC	02/09/2021	PO#59831 ANNUAL PROFESSIONAL PLAN	\$ 228.00
INTERSTATE ALL BATTERIES	02/18/2021	HEAD LAMPS	\$ 580.00
KROGER #0136	02/25/2021	PO#59926 EMPLOYEE BIRTHDAY GIFT CARDS CHICK FIL-A	\$ 540.00
LAMESA PROPERTIES P	02/08/2021	ACCIDENTAL CHARGE. RJ TO GIVE CASH TO AP.	\$ 3.00
LAS FUENTES MEXICAN	02/26/2021	LAS FUENTES MAGNOLIA FD FRO MEET AND GREET	\$ 41.46
LOWES #00232*	03/01/2021	SHOP TOOLS	\$ 16.16
LOWES #00232*	03/03/2021	GARAGE FIREWALL STATION 15	\$ 198.22
LOWES #00232*	02/26/2021	STATION 45 WATER LEAK REPAIR	\$ 49.59
LOWES #00232*	03/05/2021	PLUMBING REPAIRS AFTER WINTER STORM	\$ 148.56
LOWES #00232*	03/03/2021	PLUMBING REPAIRS AFTER WINTER STORM	\$ 29.96
LOWES #00232*	02/25/2021	FIBER CONDUIT FOR STATION 15	\$ 37.97
LOWES #00232*	02/19/2021	STATION 15 UNDERGROUND DRAINAGE SUPPLIES	\$ 282.63
LOWES #00232*	02/18/2021	WINTER STORM REPAIRS	\$ 82.50
LOWES #00232*	02/11/2021	STATION 15 SUPPLIES FOR INSULATION	\$ 130.94
LOWES #00232*	02/11/2021	STATION 15 GARAGE DOOR	\$ 10.17
LOWES #00232*	02/10/2021	GARAGE DOOR STATION 15	\$ 105.20
LOWES #00232*	02/10/2021	STATION 15 ELECTRICAL AND SHOWER PAN	\$ 98.56
LOWES #00232*	02/09/2021	SHEET ROCK SUPPLIES FOR STATION 15	\$ 52.78
LOWES #00232*	02/18/2021	SHOP TOOLS	\$ 141.48
LOWES #00907*	03/03/2021	PO#60041 PVC GUTTER SUPPLIES	\$ 459.72
LOWES #01052*	03/04/2021	WATER DAMAGE REPAIR STATION 41	\$ 20.40
LOWES #01052*	03/04/2021	STATION 41 WATER DAMAGE REPAIRS	\$ 30.92
LOWES #01052*	03/04/2021	STATION 41 WATER DAMAGE REPAIRS	\$ 147.25
LOWES #01052*	02/09/2021	STATION 41 FOAM INSULATION PREPARATION FOR WINTER	\$ 339.00

JP Morgan Chase Bank
March 2021 Credit Card Transactions

Vendor	Invoice Date	Description	Amount
MCCOYS #113	02/19/2021	PLUMBING REPAIRS FOR WINTER STORM	\$ 96.77
MOORE SUPPLY COMPA	02/18/2021	PLUMBING PARTS FOR WINTER STORM	\$ 569.49
MOORE SUPPLY COMPA	02/18/2021	WINTER STORM PLUMBING REPAIRS	\$ 22.52
MUNICIPAL ONLINE PAYI	03/05/2021	STATION 15 11/24/20-12/28/20 FEE	\$ 0.85
NITA'S FLOWERS INC.	02/24/2021	PO#59931 FLOWERS JADE CAMPBELL	\$ 64.95
NORTHERN TOOL & EQL	02/09/2021	RATCHET STRAPS FOR PALLETS ON SHELVING.	\$ 35.96
NORTHERN TOOL & EQL	02/11/2021	PRESSURE WASHING HOSE	\$ 119.98
OFFICE DEPOT #1127	03/04/2021	PO#60042 PITNEY BOWES MACHINE SUPPLIES	\$ 126.64
O'REILLY AUTO PARTS 4	02/26/2021	WIPER BLADES FOR M-31	\$ 30.29
PIZZA SHACK WILLIS	03/05/2021	PIZZA SHACK NMCDFD-ESD1 MEET AND GREET	\$ 33.66
PUEBLO VIEJO MEXICAN	03/02/2021	PUEBLO VIEJO PORTER FD MEET AND GREET	\$ 77.72
REV.COM	03/01/2021	Transcription	\$ 53.75
SAMS CLUB #4713	02/18/2021	FOOD FOR ON DUTY CREWS DURING WINTER STORM FEB. 2	\$ 136.72
SAMS CLUB #6421	03/05/2021	PO#60144 ITEMS FOR T.CARPENTERS RETIREMENT	\$ 62.83
SAMSClub.COM	02/15/2021	PO#59849 STATION SUPPLIES	\$ 696.02
SAMSClub.COM	03/05/2021	PO#60064 STATION SUPPLIES	\$ 852.28
SHERWIN WILLIAMS 7271	02/25/2021	STATION 15 PAINT	\$ 244.80
SHERWIN WILLIAMS 7271	02/25/2021	STATION 15 PAINT	\$ 9.79
SHERWIN WILLIAMS 7271	02/25/2021	PAINT FOR STATION 15	\$ 292.42
SOLAR SUPPLY INC 18	02/15/2021	INSULATION FOR WELL TANKS	\$ 210.14
SQ *PATS DONUT	02/17/2021	FOOD FOR ENTIRE DISTRICT WINTER STORM FEB 2021(PD ti	\$ 16.40
SQ *PATS DONUT	02/17/2021	FOOD FOR ENTIRE DISTRICT WINTER STORM FEB 2021(PD	\$ 67.60
STERLING MCCALL CHE'	02/17/2021	THROTTLE BODY FOR SHOP 622 DURING WINTER STORM FE	\$ 418.26
THE HOME DEPOT #050E	02/17/2021	SHOP TOOLS	\$ 69.96
THE HOME DEPOT #050E	02/12/2021	STATION 14 WINTERIZING PREPARATION FOR WINTER STOR	\$ 63.79
THE HOME DEPOT #050E	02/11/2021	STATION 31 PLUMBING REPAIR	\$ 28.85
THE HOME DEPOT #050E	02/16/2021	TEMPORARY I-WALL IN ALARM	\$ 198.74
THE HOME DEPOT #050E	03/01/2021	SHOP TOOLS	\$ 34.52
THE HOME DEPOT #681E	02/24/2021	PLUMBING REPAIR FOR STATION 40	\$ 21.57
THE HOME DEPOT #681E	02/22/2021	STATION 41 WATER DAMAGE REPAIRS	\$ 22.98
THE HOME DEPOT #681E	02/22/2021	GLUE FOR PLUMBING REPAIRS	\$ 24.08
THE HOME DEPOT #681E	02/22/2021	WINTER STORM REPAIRS	\$ 75.04
THE HOME DEPOT 508	02/15/2021	GARAGE FRAMING AT STATION 15	\$ 209.37
THE HOME DEPOT 508	02/15/2021	PORTABLE HEATERS FOR PUBLIC HEALTH VACCINES	\$ 338.00
TLF*LOVING GRACE FLC	03/05/2021	PO#60143 FLOWERS E.FITZGERALD	\$ 62.23
TST* NOTHING BUNDT C	03/05/2021	PO#6007 TERRY CARPENTERS CUPCAKES	\$ 63.00
TST* RUDY S COUNTRY	02/22/2021	EMPLOYEE MEALS DURING WINTER STORM	\$ 99.91
TST* UNCLE BOB S BBQ	03/01/2021	UNCLE BOB'S BBQ MONTGOMERY MEET AND GREET	\$ 67.86
UNIVERSAL NAT GAS PY	02/22/2021	STATION 27 11/03/20-12/04/20	\$ 25.44
UPS*000000A690R4061	02/16/2021	SHIPPING CHARGES INV 0000A690R4061	\$ 362.07
VZWRLSS*MY VZ VB P	02/22/2021	INVOICE 9873013418	\$ 14,843.97
WAFFLE HOUSE 1687	02/17/2021	FOOD FOR ENTIRE DISTRICT DURING WINTER STORM FEB 2	\$ 506.52
WALMART.COM AA	02/12/2021	PO#59877 STATION SUPPLIES	\$ 27.47
WALMART.COM AW	03/04/2021	PO#60027 STATION SUPPLIES	\$ 106.50
WM SUPERCENTER #40C	02/15/2021	PO#60023 CAT LITTER FOR WINTER STORM	\$ 83.76
TOTAL			\$ 35,928.15

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (03/01/2021 - 03/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
108261	Computer Check	3/15/21	18-16600B	PATIENT REFUND	\$269.59	TRUE	3/15/21
108027	Computer Check	3/1/21	18-29878	PATIENT REFUND	\$269.05	TRUE	3/1/21
108044	Computer Check	3/1/21	18-4202	DEPARTMENT OF VETERAN AFF	\$625.28	TRUE	3/1/21
108039	Computer Check	3/1/21	18-49651	DEPARTMENT OF VETERAN AFF	\$420.63	TRUE	3/1/21
108043	Computer Check	3/1/21	18-51763	DEPARTMENT OF VETERAN AFF	\$870.29	TRUE	3/1/21
108040	Computer Check	3/1/21	18-57891	DEPARTMENT OF VETERAN AFF	\$748.83	TRUE	3/1/21
108030	Computer Check	3/1/21	19-15249	DEPARTMENT OF VETERAN AFF	\$646.41	TRUE	3/1/21
108034	Computer Check	3/1/21	19-17223	DEPARTMENT OF VETERAN AFF	\$813.83	TRUE	3/1/21
108071	Computer Check	3/1/21	19-21149	PATIENT REFUND	\$711.86	FALSE	3/1/21
108029	Computer Check	3/1/21	19-30343	DEPARTMENT OF VETERAN AFF	\$777.58	TRUE	3/1/21
108033	Computer Check	3/1/21	19-31590	DEPARTMENT OF VETERAN AFF	\$1,176.19	TRUE	3/1/21
108041	Computer Check	3/1/21	19-33653	DEPARTMENT OF VETERAN AFF	\$796.84	TRUE	3/1/21
108042	Computer Check	3/1/21	19-34966	DEPARTMENT OF VETERAN AFF	\$783.24	TRUE	3/1/21
108032	Computer Check	3/1/21	19-36629	DEPARTMENT OF VETERAN AFF	\$382.92	TRUE	3/1/21
108037	Computer Check	3/1/21	19-37414	DEPARTMENT OF VETERAN AFF	\$335.36	TRUE	3/1/21
108036	Computer Check	3/1/21	19-40054	DEPARTMENT OF VETERAN AFF	\$330.07	TRUE	3/1/21
108035	Computer Check	3/1/21	19-47305	DEPARTMENT OF VETERAN AFF	\$918.07	TRUE	3/1/21
108073	Computer Check	3/1/21	19-49388	TRICARE FOR LIFE (7928)	\$146.72	TRUE	3/1/21
108137	Computer Check	3/8/21	19-49685	DEPARTMENT OF VETERAN AFF	\$545.20	TRUE	3/8/21
108031	Computer Check	3/1/21	19-49906	DEPARTMENT OF VETERAN AFF	\$727.72	TRUE	3/1/21
108136	Computer Check	3/8/21	19-51008	DEPARTMENT OF VETERAN AFF	\$646.41	TRUE	3/8/21
108045	Computer Check	3/1/21	19-53632	PATIENT REFUND	\$431.52	TRUE	3/1/21
108148	Computer Check	3/8/21	19-56860	PATIENT REFUND	\$552.53	TRUE	3/8/21
108138	Computer Check	3/8/21	19-58878	DEPARTMENT OF VETERAN AFF	\$547.48	TRUE	3/8/21
108132	Computer Check	3/8/21	19-61627	DEPARTMENT OF VETERAN AFF	\$836.49	TRUE	3/8/21
108169	Computer Check	3/8/21	19-61843	UNITED HEALTHCARE/OPTUM	\$680.14	TRUE	3/8/21
108406	Computer Check	3/29/21	20-10366	PATIENT REFUND	\$58.83	FALSE	3/29/21
108144	Computer Check	3/8/21	20-10915	PATIENT REFUND	\$798.74	TRUE	3/8/21
108038	Computer Check	3/1/21	20-12075	DEPARTMENT OF VETERAN AFF	\$764.79	TRUE	3/1/21
108393	Computer Check	3/29/21	20-13644	PATIENT REFUND	\$100.00	FALSE	3/29/21
108410	Computer Check	3/29/21	20-14094	PATIENT REFUND	\$80.21	FALSE	3/29/21
108162	Computer Check	3/8/21	20-14094	PATIENT REFUND	\$19.79	TRUE	3/8/21
108134	Computer Check	3/8/21	20-14146	DEPARTMENT OF VETERAN AFF	\$713.36	TRUE	3/8/21
108317	Computer Check	3/22/21	20-15881	BLUE CROSS AND BLUE SHIELD	\$584.40	FALSE	3/22/21
108380	Computer Check	3/29/21	20-15881B	BLUE CROSS AND BLUE SHIELD	\$584.40	FALSE	3/29/21
108020	Computer Check	3/1/21	20-17684	PATIENT REFUND	\$85.71	TRUE	3/1/21
108011	Computer Check	3/1/21	20-24800	PATIENT REFUND	\$502.01	TRUE	3/1/21
108135	Computer Check	3/8/21	20-26926	DEPARTMENT OF VETERAN AFF	\$855.09	TRUE	3/8/21
108070	Computer Check	3/1/21	20-27728	PATIENT REFUND	\$24.65	TRUE	3/1/21
108125	Computer Check	3/8/21	20-31679	BLUE CROSS AND BLUE SHIELD	\$475.88	TRUE	3/8/21
108141	Computer Check	3/8/21	20-38686	PATIENT REFUND	\$100.00	TRUE	3/8/21
108016	Computer Check	3/1/21	20-43307	BCBS OF TEXAS (POB 120695)	\$781.92	TRUE	3/1/21
108139	Computer Check	3/8/21	20-44161	DEPARTMENT OF VETERAN AFF	\$694.04	TRUE	3/8/21
108317	Computer Check	3/22/21	20-46383	BLUE CROSS AND BLUE SHIELD	\$501.48	FALSE	3/22/21
108417	Computer Check	3/29/21	20-48880	TEXAS MEDICAID & HEALTHCA	\$265.00	FALSE	3/29/21
108228	Computer Check	3/15/21	20-49279B	PATIENT REFUND	\$467.95	FALSE	3/15/21
108418	Computer Check	3/29/21	20-51785	TEXAS MEDICAID & HEALTHCA	\$93.91	FALSE	3/29/21
108230	Computer Check	3/15/21	20-51862	PATIENT REFUND	\$41.00	FALSE	3/15/21
108424	Computer Check	3/29/21	20-52042B	PATIENT REFUND	\$492.34	FALSE	3/29/21
108009	Computer Check	3/1/21	20-53336	PATIENT REFUND	\$763.72	TRUE	3/1/21
108411	Computer Check	3/29/21	20-55342	PATIENT REFUND	\$530.44	FALSE	3/29/21

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (03/01/2021 - 03/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
108255	Computer Check	3/15/21	20-55779	PATIENT REFUND	\$50.00	TRUE	3/15/21
108382	Computer Check	3/29/21	20-56491	PATIENT REFUND	\$275.00	FALSE	3/29/21
108067	Computer Check	3/1/21	20-57081	PATIENT REFUND	\$92.22	TRUE	3/1/21
108024	Computer Check	3/1/21	20-57571	COMMUNITY HEALTH CHOICE (\$436.12	TRUE	3/1/21
108419	Computer Check	3/29/21	20-58473	TEXAS MEDICAID & HEALTHCA	\$153.43	FALSE	3/29/21
108168	Computer Check	3/8/21	20-59119	UHC GROUP RECOVERY SERVIC	\$793.54	TRUE	3/8/21
108226	Computer Check	3/15/21	20-59626	PATIENT REFUND	\$43.79	FALSE	3/15/21
108224	Computer Check	3/15/21	20-60260	PATIENT REFUND	\$125.00	TRUE	3/15/21
108019	Computer Check	3/1/21	20-60933	PATIENT REFUND	\$81.44	TRUE	3/1/21
108166	Computer Check	3/8/21	20-61347B	PATIENT REFUND	\$129.88	TRUE	3/8/21
108017	Computer Check	3/1/21	20-61581	PATIENT REFUND	\$94.20	TRUE	3/1/21
108407	Computer Check	3/29/21	20-62354	PATIENT REFUND	\$462.62	FALSE	3/29/21
108050	Computer Check	3/1/21	20-62964	HMS	\$480.28	TRUE	3/1/21
108234	Computer Check	3/15/21	20-62975	PATIENT REFUND	\$100.00	TRUE	3/15/21
108412	Computer Check	3/29/21	20-62998	PATIENT REFUND	\$100.00	FALSE	3/29/21
108239	Computer Check	3/15/21	20-65711	PATIENT REFUND	\$92.37	TRUE	3/15/21
108062	Computer Check	3/1/21	20-65903B	NOVITAS SOLUTIONS (POB 3106)	\$413.98	TRUE	3/1/21
108387	Computer Check	3/29/21	20-65907	PATIENT REFUND	\$703.62	FALSE	3/29/21
108397	Computer Check	3/29/21	20-66122	PATIENT REFUND	\$125.00	FALSE	3/29/21
108235	Computer Check	3/15/21	20-66462	PATIENT REFUND	\$92.22	FALSE	3/15/21
108323	Computer Check	3/22/21	20-66547	PATIENT REFUND	\$192.28	TRUE	3/22/21
108051	Computer Check	3/1/21	20-67200	PATIENT REFUND	\$26.55	TRUE	3/1/21
108416	Computer Check	3/29/21	20-67801	TEXAS MEDICAID & HEALTHCA	\$81.44	FALSE	3/29/21
108048	Computer Check	3/1/21	20-67978	PATIENT REFUND	\$109.59	TRUE	3/1/21
108047	Computer Check	3/1/21	20-68036	PATIENT REFUND	\$108.53	FALSE	3/1/21
108046	Computer Check	3/1/21	20-68122	PATIENT REFUND	\$379.77	FALSE	3/1/21
108389	Computer Check	3/29/21	20-68122B	PATIENT REFUND	\$85.90	FALSE	3/29/21
108054	Computer Check	3/1/21	20-68210	PATIENT REFUND	\$101.36	TRUE	3/1/21
108142	Computer Check	3/8/21	20-68344	PATIENT REFUND	\$23.44	TRUE	3/8/21
108059	Computer Check	3/1/21	20-69065	PATIENT REFUND	\$95.42	TRUE	3/1/21
108133	Computer Check	3/8/21	20-783	DEPARTMENT OF VETERAN AFF	\$899.67	TRUE	3/8/21
108159	Computer Check	3/8/21	21-1633	PATIENT REFUND	\$33.20	TRUE	3/8/21
108403	Computer Check	3/29/21	21-1633B	PATIENT REFUND	\$258.20	FALSE	3/29/21
108381	Computer Check	3/29/21	21-1790	PATIENT REFUND	\$499.18	FALSE	3/29/21
108119	Computer Check	3/8/21	21-3453	PATIENT REFUND	\$150.78	TRUE	3/8/21
108394	Computer Check	3/29/21	21-4169	PATIENT REFUND	\$830.92	FALSE	3/29/21
108391	Computer Check	3/29/21	21-4190	PATIENT REFUND	\$25.96	FALSE	3/29/21
108385	Computer Check	3/29/21	21-4814	COMMUNITY HEALTH CHOICE (\$223.98	FALSE	3/29/21
108420	Computer Check	3/29/21	21-5294	TRAVELERS	\$959.05	FALSE	3/29/21
108163	Computer Check	3/8/21	21-5523	PATIENT REFUND	\$434.25	TRUE	3/8/21
108415	Computer Check	3/29/21	21-5523B	PATIENT REFUND	\$15.00	FALSE	3/29/21
108229	Computer Check	3/15/21	21-5708	PATIENT REFUND	\$222.14	TRUE	3/15/21
108390	Computer Check	3/29/21	21-5959	PATIENT REFUND	\$328.96	FALSE	3/29/21
108061	Computer Check	3/1/21	21-957	PATIENT REFUND	\$75.00	TRUE	3/1/21
108402	Computer Check	3/29/21	21-957B	PATIENT REFUND	\$50.00	FALSE	3/29/21
TOTAL					\$37,425.19		

MCHD Surplus/Salvage
April 2021

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1	C150803058		Onan 5.5 Generator (Gen6)	Salvage	End of life: 9544 hours
1	J150877527		Onan 5.5 Generator (Gen14)	Salvage	End of life: 10299 hours
1	JS1103021406	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	JS1103021414	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	AS1222245068	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	JS1103021416	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	AS1605151924	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	AS1644163838	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	JS1103021410	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	IS1121005223	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	JS1103021355	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	JS0623021838	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	JS0903007244	8793	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	QS0539220835	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	WS0239140594	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	QS0624110641	N/A	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	JS0903007453	8795	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	JS0903007454	8797	APC Battery Backup - Inservice since 2009	Salvage	End of life for device
1	QS0916152287	8798	APC External Battery Pack	Salvage	End of life for device
1	AS0607161454	N/A	APC External Battery Pack	Salvage	End of life for device
1	AA0526160085	N/A	APC External Battery Pack	Salvage	End of life for device
1	4A0622P42461	N/A	APC External Battery Pack	Salvage	End of life for device
1	AS0607161456	N/A	APC External Battery Pack	Salvage	End of life for device
1	QS0914150039	8794	APC External Battery Pack	Salvage	End of life for device
1	AA0550162955	N/A	APC External Battery Pack	Salvage	End of life for device
1	AA0550162945	N/A	APC External Battery Pack	Salvage	End of life for device
1	QS0916152265	8796	APC External Battery Pack	Salvage	End of life for device
1	ZA1120017576	N/A	APC Power Distribution Unit	Salvage	End of life for device
1	NA0745009518	N/A	APC Power Distribution Unit	Salvage	End of life for device
1	ZA1120017534	N/A	APC Power Distribution Unit	Salvage	End of life for device
1	ZA1120017654	N/A	APC Power Distribution Unit	Salvage	End of life for device
1	ZA1118049258	N/A	APC Power Distribution Unit	Salvage	End of life for device
1	NA0745017355	N/A	APC Power Distribution Unit	Salvage	End of life for device
1	NA0745017371	N/A	APC Power Distribution Unit	Salvage	End of life for device
1	ZA0727010064	N/A	APC Power Distribution Unit	Salvage	End of life for device
1	5BKSA96559	N/A	Panasonic CF 18 Laptop	Salvage	End of life for device
1	CN00VW5M7287216KHUWM	NCA20075	Dell 22" Monitor	Salvage	Broken/Out of Warranty
1	55G1647a4h02960	N/A	INSIGNIA TV	Salvage	THE SCREEN IS DARK BLUE
1	LTKNIDBM0501387	N/A	VIZIO TV	Salvage	WILL NOT TURN ON
1	C03942371	N/A	KENMORE WASHER	Salvage	NOT REPAIRABLE
1	0842M001423	N/A	STATE WATER HEATER	Salvage	LEAKING WATER OUT OF THE TANK

AGENDA ITEM # 27

Board Mtg.: 04/27/2021

Montgomery County Hospital District

Proceeds from Sale of Assets

10/01/2017 - 03/31/2021

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	2010 Dodge Ram 3500 - 201,234 miles	5/22/2018	8,660.00
Vehicles	2009 Ford F350 - 140,736 miles (trade-in)	7/3/2018	15,000.00
Vehicles	2012 Dodge Ram 3500 SLT - 203,110 miles	7/24/2018	8,305.00
Vehicles	2012 Dodge Ram 3500 ST - 194,983 miles	9/21/2018	8,150.00
Vehicles	2012 Dodge Ram 3500 SLT - 199,930 miles	12/18/2018	8,514.00
Vehicles	2012 Dodge Ram 3500 - 189,761 miles	12/18/2018	8,920.00
Vehicles	2008 Chevy Tahoe LS - 199,172 miles	3/12/2019	3,805.00
Vehicles	Frazer Box E-1597/X-819	5/28/2020	1,000.00
Vehicles	Frazer Box E-1755/X-802	6/2/2020	1,000.00
Vehicles	Frazer Box E-1075/X-794	6/2/2020	1,000.00
Vehicles	Frazer Box E-1076/X-491	6/2/2020	1,000.00
Vehicles	Frazer Box E-1706/X-836	6/2/2020	1,000.00
Vehicles	Frazer Box E-1074/X-416/X-828	6/2/2020	1,000.00
Vehicles	2012 Dodge Ram 3500 - 217,597 miles	6/3/2020	7,265.00
Vehicles	2002 Ford E250 Van Econoline - 210,919 miles	6/24/2020	2,020.00
Vehicles	2012 Dodge Ram 3500 - 209,981 miles	7/22/2020	7,195.00
Vehicles	2015 Dodge Ram 3500 - 215,076 miles	9/30/2020	11,470.00
Vehicles	2012 Dodge Ram 3500 - 212,065 miles	9/30/2020	9,970.00
Vehicles	2012 Dodge Ram 3500 - 213,159 miles	10/7/2020	9,045.00
Vehicles	2012 Dodge Ram 3500 - 208,436 miles	10/21/2020	10,265.00
Vehicles	2010 Dodge Ram 2500 - 199,754 miles	2/6/2021	9,460.00
Vehicles Total			<u>134,044.00</u>
Total Proceeds			<u><u>134,044.00</u></u>

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., March 23, 2021 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Megan Powell

3. Pledge of Allegiance

Led by Mr. Grice

4. Roll Call

Present:

Justin Chance
Brent Thor
Sandy Wagner
Brad Spratt
Chris Grice
Bob Bagley

Georgette Whatley – *Monitored the board meeting remotely via zoom but did not vote.*

5. Public Comment

There were no comments from the public.

6. Special Recognition

NonField – Sean Simmonds

Medical Directors Award – Jason Jones, Lillian Trosclair, Ryan Sheehan and Wesley Meyer

Field – Ashton Herring

“Mr. Bagley requested agenda item no. 21 to be discussed prior to agenda item no. 7”

7. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- **To discuss the purchase of real estate property for a future cell tower site under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
- **To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**

- **To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**

Mr. Bagley made a motion to convene into executive session at 4:25 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss the purchase of real estate property for a future cell tower site under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)

8. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)

“The board reconvened at 5:27 p.m. and Mr. Bagley requested a 5 minute recess”

The board reconvened from executive session at 5:31 p.m.

Mr. Chance made a motion for MCHD to pay a one-time stipend as additional compensation for its employees for FY 2021 as discussed in executive session. Mr. Thor offered a second and motion passed unanimously.

Mr. Thor made a motion to direct legal counsel to make a settlement as discussed in executive session. Mr. Grice offered a second and motion passed unanimously.

9. Present, consider and act on the Weaver and Tidwell, L.L.P. Audit of Fiscal Year Ended September 30, 2020. (Mr. Grice, Treasurer – MCHD Board)

Mr. Grice made a motion to accept Weaver and Tidwell, L.L.P. audit of fiscal year ended September 30, 2020 as presented. Mr. Thor offered a second. After board discussion motion passed unanimously.

10. Present, consider and act on the renewal of the District insurance portfolio. (Mr. Grice, Treasurer – MCHD Board)

Ms. Susan Golla and Mr. Johnny Fontenot with McGriff gave a presentation on the renewal of the District insurance portfolio.

“Mr. Bagley departed from the meeting at 5:41 p.m. Mr. Grice assumed control of the meeting upon Mr. Bagley’s departure.”

Mr. Grice made a motion to accept the proposal from McGriff with exception of Cybersecurity. Mr. Chance offered a second. After board discussion motion passed unanimously.

11. Consider and act on MCHD board member representation for the Public Health District board. (Ms. Whatley, Chairperson – MCHD board)

Mr. Spratt made a motion to nominate Mr. Justin Chance for the board member representation for the Public Health District board. Mr. Grice made a motion to nominate Mrs. Sandy Wagner for the board member representation for the Public Health District board.

Roll Call vote:

Mr. Chance	Mr. Chance
Mr. Thor	Mr. Chance

Mrs. Wagner Mrs. Wagner
Mr. Spratt Mr. Chance
Mr. Grice Mrs. Wagner

Mr. Chance will be the MCHD board member representing for the Public Health District Board 2020/2021.

- 12. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**

Mr. Randy Johnson, CEO presented a report to the board.

- 13. Presentation on the After Action review report of Winter Storm 2021. (Ms. Whatley, Chairperson – MCHD Board)**

Agenda item 13 will tabled until the April, 2021 board meeting.

- 14. Consider and act on the ratification of agreement for PWW Compliance Audit. (Ms. Whatley, Chairperson – MCHD Board)**

Mr. Grice made a motion to consider and act on the ratification of agreement for PWW Compliance Audit. Mr. Spratt offered a second and motion passed unanimously.

- 15. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**

Mr. James Campbell, EMS Chief presented the EMS report to the board.

- 16. Consider and act on resolutions regarding the Paramedic Tuition and EMS Memorial bills. (Mr. Bagley, Chair - Legislative Committee)**

Mr. Spratt made a motion to combine the two resolutions together regarding the Paramedic Tuition and EMS Memorial bills. Mrs. Wagner, Secretary of the board requested that the motions be made separate. Mr. Spratt amended his original motion as follows:

Mr. Spratt made a motion to consider and act on resolutions HB 582 regarding the Paramedic Tuition. Mr. Chance offered a second and motion passed unanimously.

Mr. Spratt made a motion to consider and act on HB 3644 resolution regarding the EMS Memorial bill. Mr. Thor offered a second and motion passed unanimously

- 17. Consider and act on Proclamation in support of Public Safety Telecommunications Week, April 11-17, 2021. (Mr. Thor, Chair – EMS Committee)**

Mr. Thor made a motion to consider and act on Proclamation in support of Public Safety Telecommunications week April 11-17, 2021. Mr. Chance offered a second and motion passed unanimously.

- 18. COO Report to include updates on facilities, radio system, materials management, staff activities, community paramedicine, and IT.**

Mrs. Melissa Miller, COO presented a report to the board.

- 19. Consider and act on GEO Comm (GIS Data Resources) agreement. (Mr. Spratt, Chair – PADCOM Committee)**

Mr. Spratt made a motion to consider and act on GEO Comm (GIS Data Resources) agreement. Mr. Chance offered a second and motion passed unanimously.

20. Consider and act on the one (1) month prorated extended warranty – Z X Series. (Mr. Spratt, Chair – PADCOM Committee) (attached)

Mr. Spratt made a motion to consider and act on the one (1) month prorated extended warranty – Z X Series. Mr. Chance offered a second. After board discussion motion passed four for (Mr. Chance, Mrs. Wagner, Mr. Spratt and Mr. Grice) to one opposed (Mr. Thor).

21. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report to the board.

22. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Spratt offered a second and motion passed unanimously.

23. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Chance offered a second and motion passed unanimously.

24. Consider and act on revisions and modifications to Healthcare Assistance Program (HCAP) which is comprised of the Montgomery County Indigent Care Plan and the Medical Assistance Plan Handbooks. (Mrs. Wagner, Chair-Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on revisions and modifications to Healthcare Assistance Program (HCAP) which is comprised of the Montgomery County Indigent Care Plan and the Medical Assistance Plan Handbooks. Mr. Chance offered a second and motion passed unanimously.

25. Presentation of preliminary Financial Report for five months ended February 28, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.

Mr. Brett Allen, CFO presented financial report to the board.

26. Consider and act on payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Chance offered a second and motion passed unanimously.

27. Consider and act on Salvage and Surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Grice made a motion to consider and act on Salvage and Surplus. Mr. Spratt offered a second and motion passed unanimously.

28. Secretary's Report - Consider and act on minutes for the February 25, 2021 Regular BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)

Mrs. Wagner made a motion to consider and act on minutes for February 25, 2021 Regular BOD meeting. Mr. Grice offered a second and motion passed.

Mr. Chance and Mr. Thor abstained from the vote.

29. Adjourn.

The board adjourned at 6:20 p.m.

Sandy Wagner, Secretary

**MINUTES SPECIAL MEETING
OF THE BOARD OF DIRECTORS
BY TELECONFERENCE CALL ONLY
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:04 p.m., April 13, 2021, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

1. Call to Order

Meeting called to order at 4:04 p.m.

2. Roll Call

Present – via remote/zoom

Georgette Whatley
Brad Spratt
Chris Grice
Brent Thor

Not Present

Justin Chance
Sandy Wagner but monitoring by telephone
Bob Bagley

3. Present, consider and act on the renewal of the District Cybersecurity insurance. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Grice made a motion to accept staff's recommendation on the renewal of the District Cybersecurity insurance. Mr. Thor offered a second. After board discussion motion passed unanimously.

Roll Call Vote:

Chris Grice
Brent Thor
Brad Spratt
Georgette Whatley

4. Adjourn

Meeting adjourned at 4:10 p.m.

Sandy Wagner, Secretary

Agenda Item # 29



To: Board of Directors

From: Randy Johnson, CEO

Date: April 27, 2021

Re: Convene into Executive Session

Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss the purchase of real estate property for a future cell tower site under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)

Agenda Item # 30



To: Board of Directors

From: Randy Johnson, CEO

Date: April 27, 2021

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)