

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: February 25, 2021

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

The Governor of Texas has continued his Executive Order with guidelines for the temporary suspension of certain portions of the Texas Open Meetings Act to avoid social gatherings during the COVID-19 pandemic.

As a result, persons wishing to monitor the meeting of the MCHD Board of Directors may do so via a toll- free number.

Join Zoom Meeting

<https://mchd-tx-org.zoom.us/j/83857765056?pwd=eTJQRGFyVG1HVVVJERy9XQW1EaERRQT09>

Meeting ID: 838 5776 5056

Passcode: 340465

Dial by your location

+1 346 248 7799 US (Houston)

Any public comments need to be sent via email RecordsManagement@mchd-tx.org no later than 2:00 p.m. on Tuesday, February 25, 2021.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

District

7. Consider and act on MCHD board member representation for the Public Health District board. (Ms. Whatley, Chairperson – MCHD board)
8. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
9. Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)
 - HR 25-403 Equal Opportunity and Harassment

**NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT - PAGE 1**

Emergency Medical Services

10. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.

Operations and Health Care Services

11. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
12. Consider and act on the one (1) month prorated extended warranty – Z X Series. (Ms. Whatley, Chair – PADCOM Committee)
13. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
14. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
15. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Finance

16. Presentation of preliminary Financial Report for four months ended January 31, 2021 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
17. Update on the 1115 Waiver for DSRIP. (Mr. Grice, Treasurer – MCHD Board)
18. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
19. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

Other Items

20. Secretary's Report - Consider and act on minutes for the January 26, 2021 Regular BOD meeting and February 9, 2021 Special BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)
21. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - To discuss the purchase of real estate property for a future cell tower site under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
22. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)
23. Adjourn.

Sandy Wagner, Secretary

The Board will announce it will convene into Executive Session, if necessary, pursuant to Chapter 551 of the Texas Government Code, to receive advice from Legal Counsel, to discuss matters of land acquisition, litigation and personnel matters as specifically listed on this agenda. The Board of Directors may also announce it will go into Executive Session, if necessary, to receive advice from Legal Counsel regarding any item on this agenda.

Agenda Item # 7



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: February 23, 2021

Re: Public Health District Board Member

Consider and act on MCHD board member representation for the Public Health District board. (Ms. Whatley, Chairperson – MCHD board)

Agenda Item # 8



To: Board of Directors

From: Randy Johnson, CEO

Date: February 23, 2021

Re: CEO Report

Last Month's Updates:

- Command staff and I met with the American Heart Association representatives to orient them to our Telephonic hands only CPR process that is used in the MCHD Alarm Center. The AHA has scheduled a Podcast panel with Chief Campbell and I to discuss the benefits and process of providing telephonic CPR to the residents of Montgomery County. The AHA is sponsoring a House Bill requiring Telephonic CPR to be provided to anyone who calls 911 for help in the State of Texas.
- Dr. Dickson, Chief Campbell and I met with administrative and physician leadership at St. Luke's to discuss increasing STEMI and Stroke volume at their hospital.
- MCPHD and MCHD has worked together to provide vaccinators and vaccines to MOCO residents who wish to have a Moderna Vaccine. The staff have done a very excellent and efficient job as evidenced by the extremely complimentary feedback I have received from residents who have been vaccinated at the sites we have manned.
- Ms. Miller and I met with Chief Flannelly, who manages Caney Creek Fire Department, to discuss replacing the fire station that was flooded beyond repair last year. He wants MCHD to remain working out of his station and is negotiating with us to provide quarters and space in the newly planned Station for our medics. We will give more detail at the March meeting.
- Chief Mark Price, our Division Chief of Clinical Services, who was hired from CY Fair Volunteer Fire Department, has resigned his position after six months at MCHD. Chief James Seek, District One Chief, has replaced Chief Price. Chief Seek has the respect of the Medical Director, Command Staff, and our crews. He will do an outstanding managing clinical training, best practices research, first responder training coordination, and overseeing recruiting, hiring, onboarding, and promoting our EMS staff. Please welcome Chief Seek to his new role! He has a big responsibility, but I am extremely confident that he will excel in this role as he has in all others. Thank you Chief Seek.
- Thank you to all the Board Members, who set a great example for our staff by very promptly completing our end of the reporting period HIPAA training.
- This month, the Zoll Accounts Receivable consulting team spent three days with the billing manager, supervisor, and executive staff reviewing our system profiles, and streamlining our billing and collection mapping practices. Our system has not been reviewed by an outside consultant in many years, and the consultants provided best practices and more efficient and effective ways to improve collections and reduce accounts receivable. Karen Webb is going to implement what she has learned and will review our system processes with the Zoll consultants in six months.
- The MCHD clinical team and Dr. Dickson held our quarterly Neuro and Trauma review conference with our area hospital staffs. This review had several very interesting cases that provided insights for our staff and representative ED staffs as well.

- In addition to providing COVID testing for first responders, law enforcement, and county officials; and monitoring the ICU and ED levels of each of our very full hospitals the past two months, MCHD had to ramp up to provide prehospital care and coordination to many of our county residents during the week-long ice and snow event visited upon our State. As always, Command Staff planned and executed at a very high level. All staff worked at at-least double the average volume in frigid and icy conditions, working with damaged utilities, and over-full hospitals with exhausted staff. As always, the entire EMS program, Alarm, Fleet, Materials Management, IT, Radio, and especially Facilities, rose to and conquered each challenge. Staff helped manage medical patients at warming shelters that were hurriedly opened. When it became evident early into the event that the hospitals were not going to be able to manage incoming patient volume, Dr. Dickson and his team of Chiefs set up MedCom. He also coerced ESD's to make low acuity checks and health checks on people calling for warming shelters or meds. Every wellness check and difficult event was triaged by Dr. Dickson and his team. As a result, hospitals, independent and hospital-based freestanding ED's, and warming shelters received appropriate level of care patients that balanced the patient volume in the system. When something broke or was needed, it was immediately tended by our support staff. In icy, dangerous conditions through Wednesday night as I write this; in 1,000 responses, medics have only had one uneventful wreck and five or less stuck-in-the-snow issues. Every MCHD employee on duty has done an exceptional job. Each time I witness this team work an unusual or exceptional event, I am amazed at the job every team member does. It is an honor to work at MCHD.

Plans for the coming 60 days:

- The Image Trend e-PCR implementation project has been slowed by the weather event we are currently experiencing. The consultants who were planning to come to work with us this week have been postponed for thirty days. Implementation may begin at end of April rather than in March.
- We may implement the scheduling software we have been testing earlier than we planned as we may have 30 days' time lag with Image Trend.
- We will also purchase some sorting software (\$2,500 annually) to have our recruitment and promotion process move from paper to a more coordinated and efficient program.
- We reviewed the capabilities of Paycom, our HRIS system. Over the next 60 days, we will work to take advantage of more of the efficiencies it may provide.
- We continue to move manual processes in all areas of the company to Laserfiche system.
- Accounting has begun the end of year Audit process.
- Station 15 will finally be complete during this quarter.
- We will begin the planning process for the 2022 budget.

Respectfully Submitted,

Randy

Agenda Item # 9



To: Board of Directors


From: Emily Fitzgerald, HR Manager

Date: February 23, 2021

Re: District Policy – HR 25-403 Equal Opportunity and Harassment

Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)

- HR 25-403 Equal Opportunity and Harassment

 Montgomery County Hospital District	EQUAL OPPORTUNITY AND HARASSMENT	Page 1 of 2
Department Human Resources	Policy Number HR 25-403	CAAS Reference Number

I. POLICY

It is the policy of MCHD to provide all employees equal opportunity and equal treatment regardless of race, color, religion, sex, national origin, disability or age. It is further the policy of the MCHD to maintain a work environment free from all forms of harassment. This policy extends to all job-related areas and activities including, but not limited to hiring, compensation, benefits, promotions, transfers, and other employment-based programs. All MCHD employees have the right to work in an environment free of harassment, and any employee who violates this policy will be subject to disciplinary action, up to and including discharge.

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All forms of harassment related to an employee's ethnic background, religion, gender, sexual preference, national origin, disability or age constitute a potential violation of this harassment policy. For purposes of this policy, *harassment* is defined as any reported or observed action by an employee which has the effect of creating a hostile, uncomfortable or abusive work environment for any other employee. Harassment or retaliation against a person who has engaged in protected activity such as opposing harassment or reporting harassment to management or Human Resources staff also will not be tolerated.

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MCHD will not tolerate prohibited harassment of its employees by anyone, including management officials, other employees, visitors, contractors, suppliers, customers and/or patients. We will not tolerate the use of racial, religious, sexual, gender-based, age-related, ethnic, national origin or disability-related comments, epithets, innuendos, slurs or jokes of any type (verbal, non-verbal, written, e-mail, printed, etc.) within our facilities or via use of our property or in any context relating to our operations. In addition, unwelcome sexual advances, requests for sexual favors or other verbal or physical conduct of a sexual nature are prohibited, as well as all forms of verbal, non-verbal and physical harassment based on any of the above categories. It is important to remember that behavior or comments that one individual considers innocent or harmless may be regarded as harassment by another person, including a person who was not intended to be a target of the conduct or a witness to it. All of our managers and supervisors have been trained to recognize and prevent prohibited harassment and to deal with harassment complaints.

If, at any time, you believe you have been subject to or observed harassment which is prohibited by our anti-harassment policy, you should file a complaint with either your supervisor, the Human Resources Manager or the Chief Executive Officer as soon as possible. Your complaint should be as detailed as possible, including the names of individuals involved, the names of any witnesses, the date and time of the incident(s), direct quotations when language is relevant, and any documentary evidence (notes, pictures, cartoons, e-mail, etc.). To the extent possible, complaints [and investigations](#) will be kept

Title of Policy EQUAL OPPORTUNITY AND HARRASSMENT	Policy Number HR 25-403	Page 2 of 2
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confidential, and MCHD will attempt to protect the privacy of its employees from unnecessary disclosure of information regarding the complaint.

The Human Resources Manager or the Chief Executive Officer will promptly investigate all reported complaints of harassment. Persons who make harassment complaints will be notified of the results of the investigation or be provided an update on the investigation as soon as practicable under the circumstances.

If it is determined that conduct prohibited by this policy has occurred, appropriate corrective or disciplinary action will be taken, up to and including discharge. Appropriate action will also be taken to deter any future conduct prohibited by the policy.

In addition, neither MCHD nor its management will retaliate against any person for reporting perceived harassment pursuant to this policy. If an employee believes they have been, or are being retaliated against because of filing of a complaint or being a witness in a complaint process, the employee should follow the complaint procedures set forth above.

References: Previously Policy # 10-403

Original Date MM/YYYY Review/Revision Date <u>08/2008, 8/2008, 2/2021</u> X Supersedes all Previous Date Approved by Compliance <u>2/3/2021</u> Date Approved by the Board of Directors <u>2/25/2021</u> Date Approved by the Board of Directors 08/28/2008
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 Montgomery County Hospital District	EQUAL OPPORTUNITY AND HARASSMENT	Page 1 of 2
Department	Policy Number	CAAS Reference Number
Human Resources	HR 25-403	

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Original Date MM/YYYY
Review/Revision Date , 8/2008, 2/2021
X Supersedes all Previous
Date Approved by Compliance 2/3/2021Date
Approved by the Board of Directors 2/25/2021

MCHD Policies and Procedures

[illegible]

Ray Farkle

Agenda Item # 10



To: Board of Directors

From: James Campbell

Date: February 23, 2021

RE: EMS Division Report

Executive Summary

- Customer service scores for January 2021 rank MCHD 2nd compared to other EMS systems. There were 375 patient surveys returned between 1/1/2021 and 1/31/2021. Our average survey score was 94.77, and 83.38% of responses gave MCHD the highest rating of “very good.” Overall, 98.90% of responses were positive.
- We continue to diligently monitor staffing on a daily basis. At the time of this report we have (19) total people out, (11) In-Charges and (8) Attendants. Five of the total (16) are directly related to COVID-19.
 - In addition, EMS Scheduling sends a daily staffing report that depicts why a unit is shut down. Last month, the Board of Directors was sent a comprehensive staffing report for October 2020 – November 2020. The December 2020 – January 2021 report highlights are below:
 - December 2020: 36% of vacancies were secondary to COVID-19. A dramatic increase compared to the 14% in October 2020 and the 13% in November 2020. COVID-19 had that most significant staffing impact on MCHD in December 2020.
 - February 2021 staffing has rebounded very well, secondary to years’ worth of planning and process improvement changes.
- Division Chief-Clinical Mark Price resigned in February 2021. District Chief James Seek, an eight year veteran of MCHD has accepted the position as the Division Chief-Clinical, effective February 15, 2021. Chief Seek is eager and excited to lead our clinical services!
- Dr. Dickson led a meeting with MCSO training staff to discuss opportunities to provide countywide education to law enforcement regarding EMS use of Ketamine. The medication has been widely discussed around the country and within EMS, therefore MCHD wanted to continue our proactive education regarding the medical indications for Ketamine.
- Sean Simmonds has done an incredible job working with OEM to coordinate multiple county mass vaccination sites. Sean has been the MCHD point of contact responsible for scheduling MCHD EMS personnel to staff vaccine sites to administer the COVID-19 vaccine. At the time of this report, MCHD EMS personnel have administered nearly 20k COVID-19 vaccines in Montgomery County!
- Reflecting on our participation in vaccinations: We’ve asked some our newest and some our most tenured folks if they ever thought they would be giving COVID-19 vaccines and from behind their masks they all smile, laugh, and say “no way!” As we helped administer vaccines, each car that pulls up is filled with optimism, pure joy, and

thankfulness. Our folks have said multiple times this has been a good change of pace, and some of the most rewarding work they have done.

- Sean Simmonds and Captain Megan Powell worked with OEM to try and secure a potential grant for mental health resources, passed on to MCHD from MCSO. Ultimately, MCHD was not given enough time (less than two weeks) to pull together all the necessary documentation for this stringent federal grant. In addition, if the grant would have been awarded to MCHD, it carried a 20% match in funds. This could have potentially been an unplanned/unbudgeted \$300,000 for MCHD. We plan to apply for this grant in late 2021 with proper planning and support.

Department of Clinical Services

- Professional Development has extensively researched software solutions to streamline the documentation of new hire training and field promotional processes. All of those processes have historically been captured on paper. Agency360 is the software that was selected to remove the paper documentation process and streamline this workflow. This software solution allows for more processes that are efficient, data capturing and reporting, as well as the ability to build custom processes for the future. This software carries a low cost as well as easy implementation for MCHD. Agency360 will improve our recruitment, hiring, and promotional process efficiency and consistency.
- DCS continues towards each milestone to implement ImageTrend, our new ePCR. The implementation process continues remain on track, with training starting in March and an April “go live.”
- DCS in collaboration with Quality, submitted multiple lectures for the 2021 Texas EMS Conference. We are hopeful several MCHD lectures will be selected so we can share and collaborate best practices with our peers.
- Bryan Perry was awarded the MCHD First Responder Coordinator position! The testing process was competitive and the panel included FROs. Bryan started in his position February 15, 2021.
- Update for paramedic new hire testing took place in February:
 - 4 were offered positions from the previous waitlist.
 - 13 have moved on to the scenario testing and interview (delayed due to the weather event).

MCHD EMS February Winter Storm 2021 Review

- COOP activated from 1800 2/14/2021 – 0700 2/19/2021
- From 2/15/2021 – 2/18/2021 MCHD EMS responded to 1,456 calls and transported 548 patients. That is nearly double what we do in a normal four day span.
- Alarm had 3,866 inbound and outbound phone calls, double the amount from the same week last year.
- COOP was activated for 108 hours (1800 2/14/21 – 0700 2/19/21)
- No major employee injuries or major fleet accidents
- MCHD had an EMS employee at the county EOC from 2/14/2021 – 2/18/2021
- MCHD EMS personnel also staffed the county Warm Centers 24/7 until closed.

This was yet another unprecedented event for Montgomery County and MCHD. As an organization, everyone did an incredible job managing the winter weather and keeping our operations continuous for the citizens of Montgomery County. The weather, road conditions, and utility outages made the response challenging, but we were able to safely maintain operations. We will collectively review our response in an after-action review to identify what we did well and where we can improve.



Dispatched Incident Review

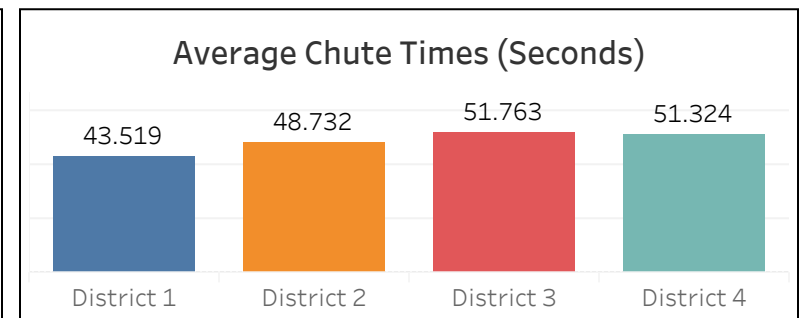
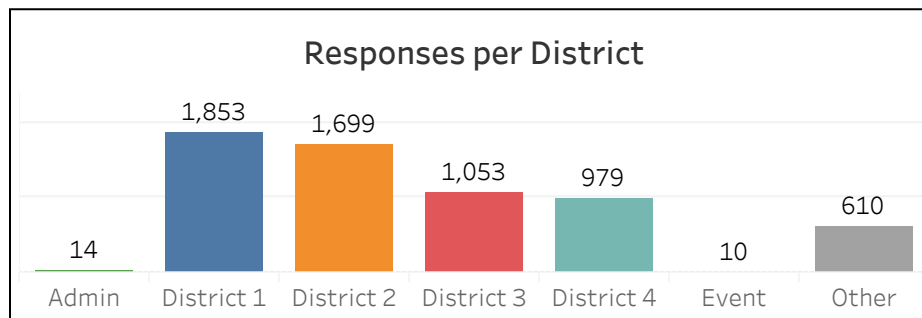
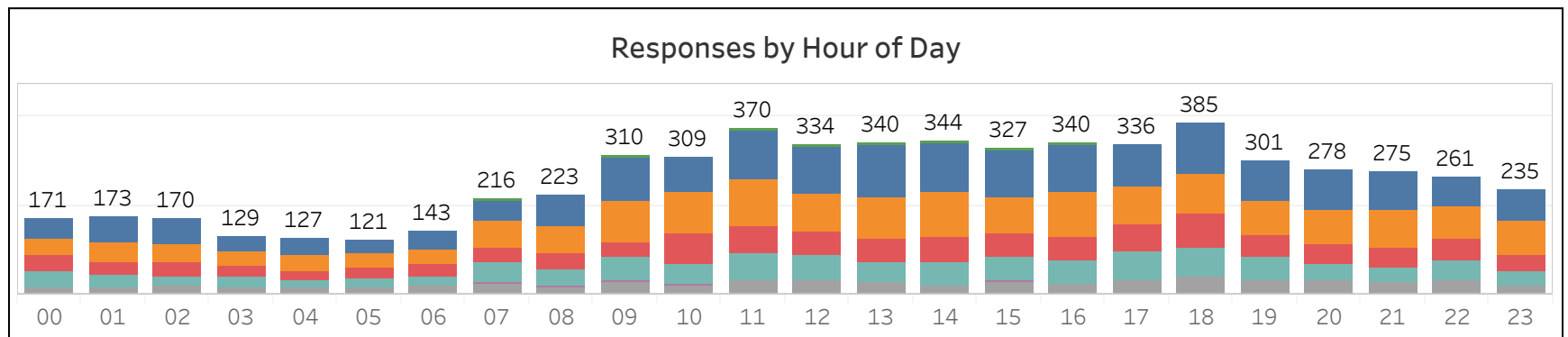
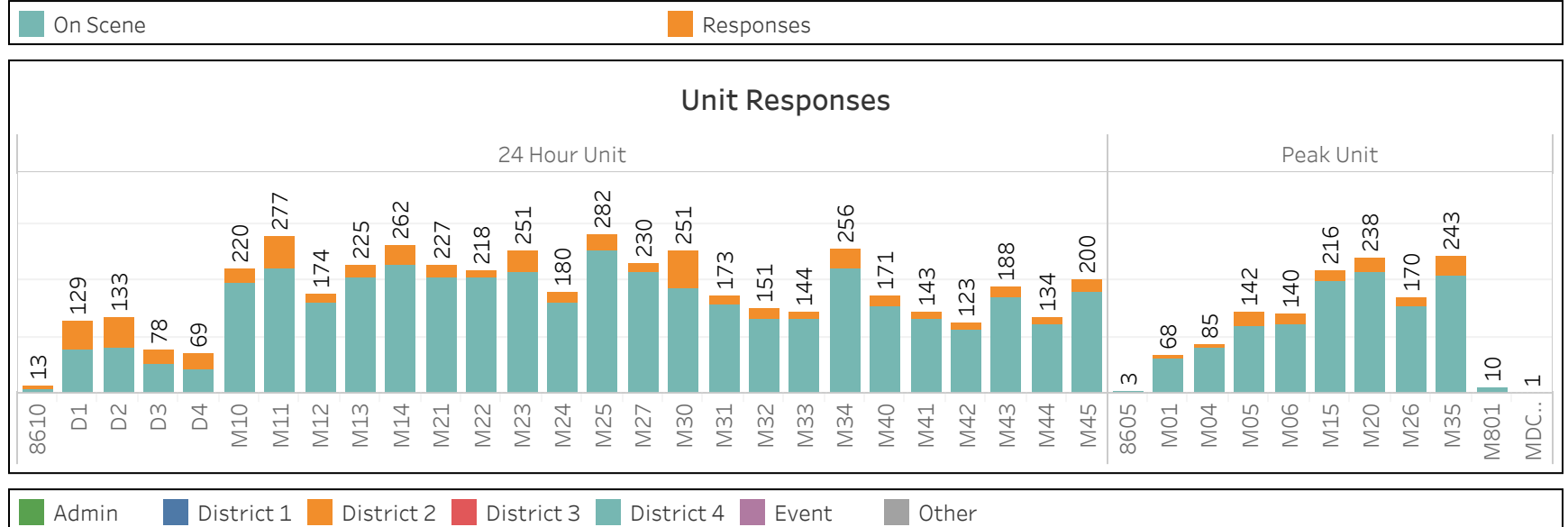
Last Month

1/1/2021 - 1/31/2021

Dispatched		On Scene		Transported		Response Times			
Incidents	5,249	Incidents	4,980	Incidents	3,274	Priority 1	Priority 2	Priority 3	Overall
Responses	6,218	Responses	5,353	Transports	3,306	94.5%	98.0%	96.8%	95.9%

Breathing Problems	603
Fall	600
Sick Person	574
MVC	419
Unconscious/Fainting	339
Chest Pain	310
Transfer/Evaluation	274
Emotional Crisis	196
SEND	187
Seizures	160
Stroke	160
Abdominal Pain	153
Unknown Problem	147
Assault	137
Hemorrhage	132
Diabetic	98
Medical Alarm	98
Structure Fire	80
Traumatic Injury	80
Overdose Ingestion	77
Cardiac Arrest	75
Heart Problems	62
Back Pain	53
Choking	35
Allergic Reaction	33
Headache	30
Obvious/Expected Dea..	29
Dedicated Standby	16
Penetrating Trauma	16
Pregnancy/Miscarriage	16
Eye Problems	9
Gas	8
Animal Attack	7
Transfer	4
Entrapment	3
Environmental Exposu..	3
Inhalation/Hazmat	3
Service Call	3
Vehicle Fire	3
Burns	2
Creekside Medical	2
Outside	2
Rescue	2
Dedicated TEMS Stan..	1
Drowning	1
Electrical Hazard	1
Hazmat	1
Locked in a Vehicle	1
Mutual Aid Assist Aqe..	1
Search and Rescue	1
Smoke	1
Water Rescue	1

Transfer	2
Transfer - ALS	1
Transfer - Emergency	1



Hospital Patient Transport Report - Previous Month

Avg. Turnaround Time (Minutes)

Conroe - HCAHH	33.5
Memorial Hermann Hospital The Woodlands	33.2
Houston Methodist The Woodlands	34.5
St. Lukes Hospital The Woodlands	28.8
Kingwood - HCAHH	48.8
Tomball - HCAHH	36.0
Texas Children's Hospital The Woodlands	26.3
Memorial Hermann Northeast	40.7
CHI St. Luke's Emergency Center - Conroe	19.7
Magnolia -- HCAHH ER	21.1
Memorial Hermann Woodlands West	23.4
Memorial Hermann Convenient Care Center - Ki..	18.8
Cleveland -- HCAHH ER	21.4
Houston Methodist Willowbrook Hospital	42.8
St. Lukes Hospital Vintage	30.2
St. Lukes Hospital Springwoods Village	18.2
Memorial Hermann Cypress Hospital	23.1
Northwest - HCAHH	28.4
Houston Methodist Hospital	41.7
M. D. Anderson	32.3
St. Luke's Medical Center	42.5
St. Lukes Hospital Lakeside	18.4
Tri-County MHMR Hospital	10.8
Texas Children's Hospital	31.8
Hermann Hospital	49.5
Michael E. DeBakey VA Med Center	24.6
Baylor Scott & White College Station	17.6
CHI St. Joseph Health College Station Hospital	32.5
Houston Methodist Emergency Care Center - 14..	11.0
Ben Taub General	48.6
Houston Methodist San Jacinto Hospital	24.9
Huntsville Memorial	34.9
St. Joseph Regional Health Center Bryan	24.3
Woodland Springs Health	6.5

Total Patients Transported (Hospital Destinations Only)

3,319

Alerts and Activations

	Sepsis Alert	STEMI Alert	Stroke Alert	Trauma Activation
Conroe - HCAHH	20	11	5	5
Memorial Hermann Hospital The Woodlands	12	3	9	3
Houston Methodist The Woodlands	14	5	33	
St. Lukes Hospital The Woodlands	7		8	
Kingwood - HCAHH	7	3	2	3
Tomball - HCAHH	3	2	1	
Memorial Hermann Northeast	4			
St. Lukes Hospital Vintage	1			
Grand Total	68	24	58	11

Patients per Facility

Conroe - HCAHH	832
Memorial Hermann Hospital The Woodlands	657
Houston Methodist The Woodlands	497
St. Lukes Hospital The Woodlands	435
Kingwood - HCAHH	261
Tomball - HCAHH	103
Texas Children's Hospital The Woodlands	77
Memorial Hermann Northeast	107
CHI St. Luke's Emergency Center - Conroe	66
Magnolia -- HCAHH ER	55
Memorial Hermann Woodlands West	43
Memorial Hermann Convenient Care Center - Ki..	33
Cleveland -- HCAHH ER	28
Houston Methodist Willowbrook Hospital	23
St. Lukes Hospital Vintage	16
St. Lukes Hospital Springwoods Village	12
Memorial Hermann Cypress Hospital	11
Northwest - HCAHH	9
Houston Methodist Hospital	6
M. D. Anderson	6
St. Luke's Medical Center	6
St. Lukes Hospital Lakeside	6
Tri-County MHMR Hospital	6
Texas Children's Hospital	5
Hermann Hospital	4
Michael E. DeBakey VA Med Center	4
Baylor Scott & White College Station	2
CHI St. Joseph Health College Station Hospital	2
Houston Methodist Emergency Care Center - 14..	2
Ben Taub General	1
Houston Methodist San Jacinto Hospital	1
Huntsville Memorial	1
St. Joseph Regional Health Center Bryan	1
Woodland Springs Health	1

MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, Mi 48096
1 (517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

EMS System Report

January 1, 2021 to January 31, 2021

Your Score

94.77

Number of Your Patients in this Report

375

Number of Patients in this Report

6,669

Number of Transport Services in All EMS DB

170





Executive Summary

This report contains data from **375 MCHD** patients who returned a questionnaire between **01/01/2021** and **01/31/2021**.

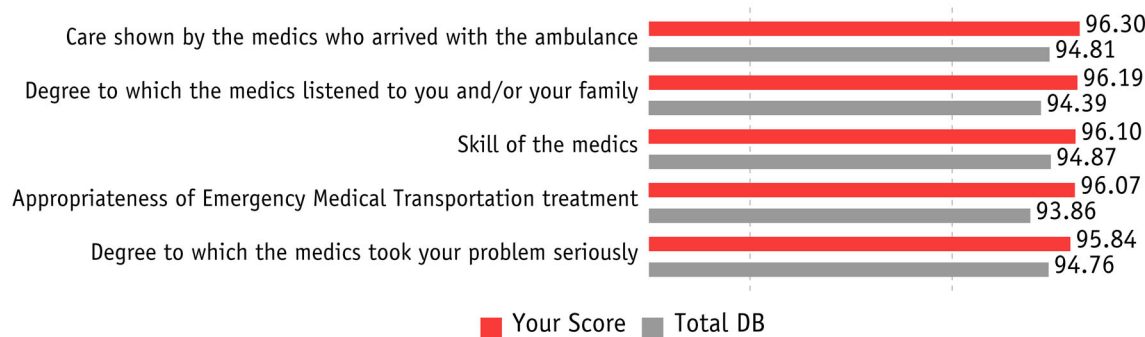
The overall mean score for the standard questions was **94.77**; this is a difference of **1.44** points from the overall EMS database score of **93.33**.

The current score of **94.77** is a change of **0.19** points from last period's score of **94.58**. This was the **25th** highest overall score for all companies in the database.

You are ranked **2nd** for comparably sized companies in the system.

83.38% of responses to standard questions had a rating of Very Good, the highest rating. **98.90%** of all responses were positive.

5 Highest Scores



5 Lowest Scores

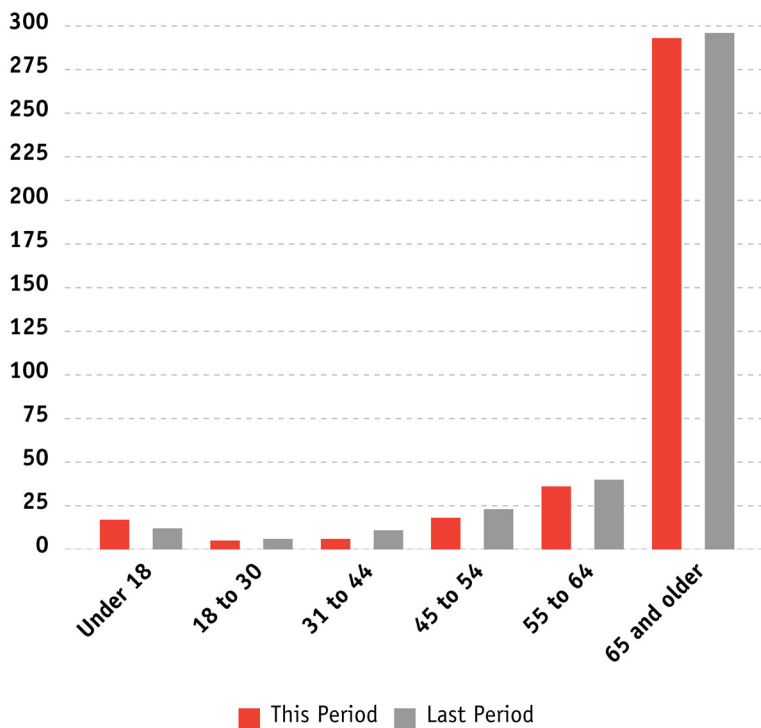




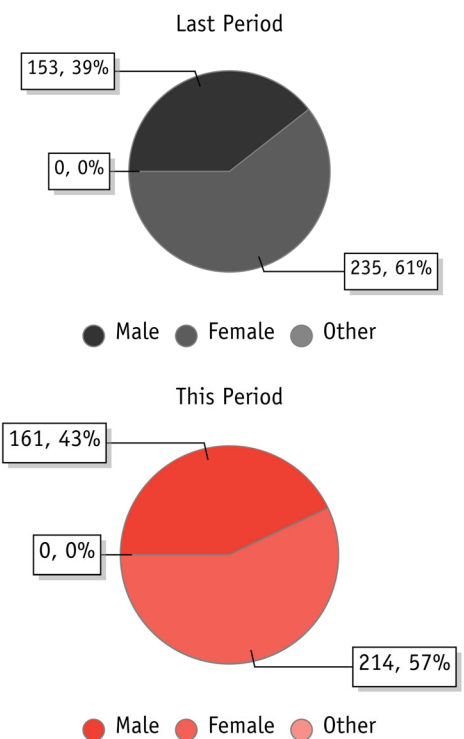
Demographics — This section provides demographic information about the patients who responded to the survey for the current and the previous periods. The information comes from the data you submitted. Compare this demographic data to your eligible population. Generally, the demographic

	Last Period				This Period			
	Total	Male	Female	Other	Total	Male	Female	Other
Under 18	12	5	7	0	17	11	6	0
18 to 30	6	1	5	0	5	3	2	0
31 to 44	11	4	7	0	6	2	4	0
45 to 54	23	9	14	0	18	8	10	0
55 to 64	40	15	25	0	36	17	19	0
65 and older	296	119	177	0	293	120	173	0
Total	388	153	235	0	375	161	214	0

Age Ranges



Gender





Question Analysis

This section lists a synopsis of the information about your individual questions and overall scores for this monthly reporting period. The first column shows the company score from the previous period, the second column shows the change, the third column shows your score for this period and the fourth column shows the total Database score.

Dispatch Analysis

	Last Period	Change	This Period	Total DB
Helpfulness of the person you called for ambulance service	95.19	-0.49	94.70	93.58
Concern shown by the person you called for ambulance service	94.61	-0.57	94.04	93.25
Extent to which you were told what to do until the ambulance arrived	93.64	-0.69	92.95	92.61

Ambulance Analysis

	Last Period	Change	This Period	Total DB
Extent to which the ambulance arrived in a timely manner	93.82	1.35	95.17	92.90
Cleanliness of the ambulance	96.53	-0.71	95.82	95.00
Comfort of the ride	91.44	0.62	92.06	88.46
Skill of the person driving the ambulance	95.40	-0.16	95.24	94.24

Medic Analysis

	Last Period	Change	This Period	Total DB
Care shown by the medics who arrived with the ambulance	95.96	0.34	96.30	94.81
Degree to which the medics took your problem seriously	95.69	0.15	95.84	94.76
Degree to which the medics listened to you and/or your family	95.71	0.48	96.19	94.39
Skill of the medics	95.92	0.18	96.10	94.87
Extent to which the medics kept you informed about your treatment	94.96	-0.63	94.33	93.35
Extent to which medics included you in the treatment decisions (if applicable)	94.99	-0.88	94.11	93.08
Degree to which the medics relieved your pain or discomfort	92.41	1.02	93.43	91.37
Medics' concern for your privacy	94.98	0.17	95.15	93.95
Extent to which medics cared for you as a person	95.97	-0.15	95.82	94.60

Billing Staff Assessment Analysis

	Last Period	Change	This Period	Total DB
Professionalism of the staff in our billing office	91.30	0.07	91.37	89.05
Willingness of the staff in our billing office to address your needs	91.67	-0.50	91.17	89.29



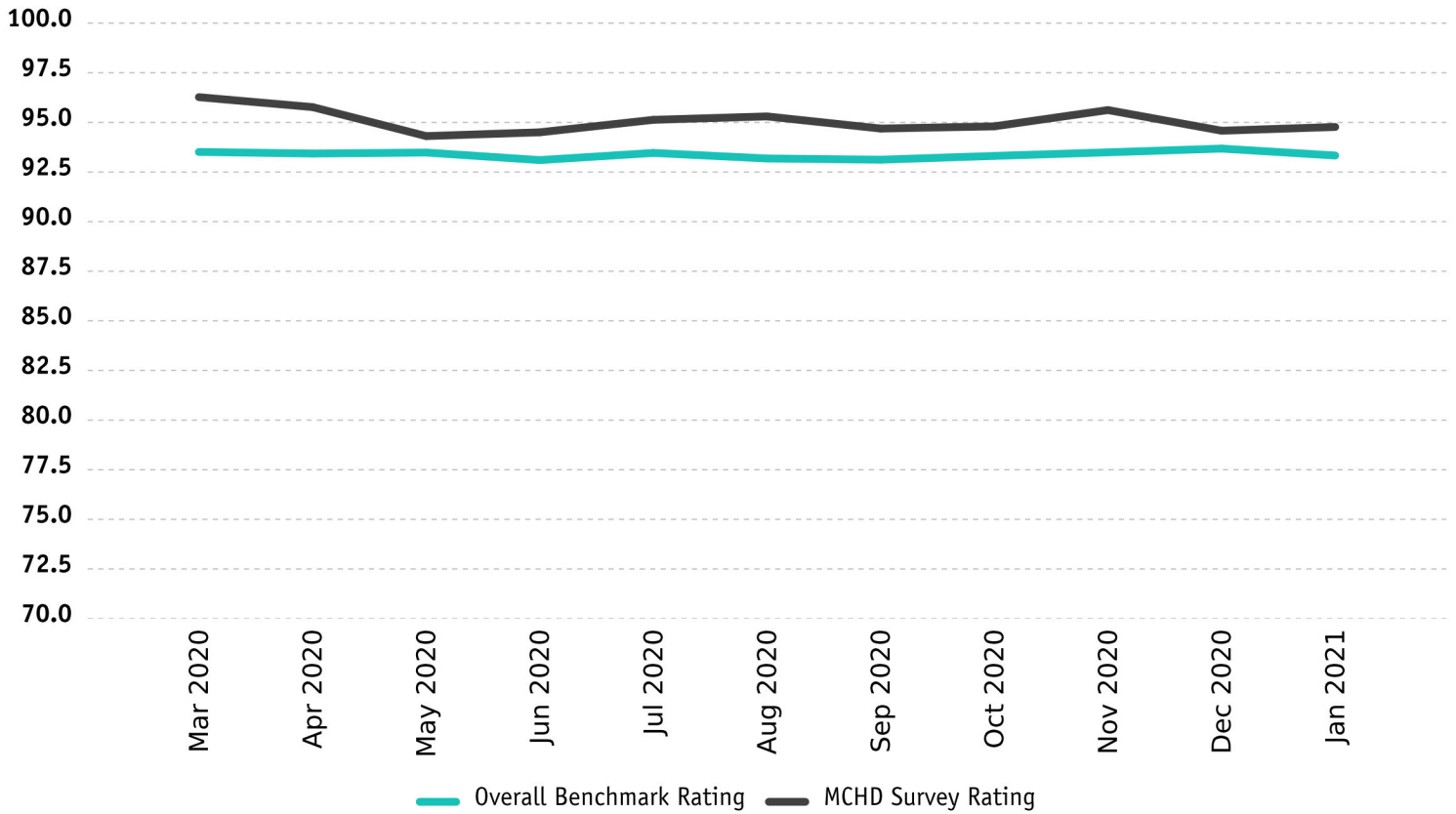
Question Analysis (Continued)

Overall Assessment Analysis

	Last Period	Change	This Period	Total DB
How well did our staff work together to care for you	94.30	0.75	95.05	93.98
Extent to which our staff eased your entry into the medical facility	95.16	0.16	95.32	93.91
Appropriateness of Emergency Medical Transportation treatment	94.43	1.64	96.07	93.86
Extent to which the services received were worth the fees charged	91.20	1.37	92.57	89.48
Overall rating of the care provided by our Emergency Medical Transportation	94.50	1.16	95.66	94.26
Likelihood of recommending this ambulance service to others	95.12	0.09	95.21	93.80



Monthly tracking of Overall Survey Score



Fleet Summary 2018-19

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
January 2021	112,461	10,444	4,463	13,877	141,245	35,311
December 2020	118,136	11,924	4,066	11,015	145,141	36,285
November 2020	145,058	14,630	5,277	16,115	181,080	45,270
October 2020	113,824	10,859	4,835	14,588	144,106	36,027
September 2020	149,145	14,446	6,006	15,592	185,189	46,297
August 2020	129,396	10,919	8,124	14,371	162,810	40,703
July 2020	126,917	11,368	4,726	14,490	157,501	39,375
June 2020	159,892	15,048	6,955	17,466	199,361	49,840
May 2020	110,761	15,020	6,460	14,341	146,582	36,646
April 2020	100,460	15,212	5,072	13,505	134,249	33,562
March 2020	150,801	17,048	5,090	16,537	189,476	47,369
February 2020	120,684	13,235	3,287	13,463	150,669	37,667
Total	1,537,535	160,153	64,361	175,360	1,937,409	
Average	128,128	13,346	5,363	14,613	161,451	40,363
Annualized Amounts					1,937,409	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
January 2021	2		3		5
December 2020	6		1		7
November 2020	8		3		11
October 2020	3	1	2		6
September 2020	2		2		4
August 2020			1	1	2
July 2020	5				5
June 2020	2				2
May 2020	4		2		6
April 2020	7		2		9
March 2020	3		2		5
February 2020	3		5		8
Total	45		23		70
Per 100,000 Miles	2.32	-	1.19	-	3.61

Service Interruptions	Count	Per 100K miles
January 2021	6	4.25
December 2020	8	5.51
November 2020	7	3.87
October 2020	3	2.08
September 2020	7	3.78
August 2020	6	3.69
July 2020	7	4.44
June 2020	11	5.52
May 2020	5	3.41
April 2020	8	5.96
March 2020	7	3.69
February 2020	4	2.65
Total	79	4.08

Agenda Item # 11



We Make a Difference!

To: Board of Directors

From: Melissa Miller, COO

Date: February 23, 2012

Re: COO Report

-
- Wednesday, February 24, Shawn Henners will be awarded the Laserfiche 2021 Healthcare Impact Award for MCHD's COVID processes using Laserfiche and will give a short presentation about our work. Laserfiche is used to manage MCHD COVID testing and MCPHD's mass COVID-19 vaccination, including collecting consents and scheduling appointments, as well as documenting the vaccine record and saving the records. MCPHD also used Laserfiche to document positive COVID patients and document their contact tracing.
 - Winter Storm Issues:
 - Stations 27 pipe break outside under back parking lot
 - Station 41 pipe breaks inside + garage
 - Stations 14 and 45 had pipe breaks in their garages
 - Station 20 pipe break in the bike team storage area (across the bay from living quarters)
 - Station 33 heater failed but was repaired by the facilities team
 - Station 15: Foam insulation and dry wall is complete. Interior paint and flooring is scheduled the week of Feb. 22. Estimated crew move in March 2021.
 - New Station 44: The estimated completion date is December 2021. This station, located at 18294 FM 1097 West, will house MCESD 2, and MCHD as well as provide office space for MCSO.
 - Current Station 44: A temporary drive to accommodate an ambulance will be installed behind the station. The front parking lot blacktop cannot hold the weight of our ambulance.
 - Station 35 (New Porter shared station): The estimated completion date is April 2021 with occupancy in May. MCHD's quarters are on the right hand side of the bays.
 - Mandatory Cybersecurity Training via online learning platform as required by House Bill 3834 was launched this month.
 - IT team assisted Public Health Department with mobile equipment programming for Laserfiche process for the mobile vaccination events
 - IT coordinated website work for vaccination signups.
 - IT is still working with Alarm, Billing, and EMS on the new ImageTrend patient care record system.

- CAD team upgraded the MARVLIS Deployment Monitor software suite in Alarm
- Facilities and the UPS A contractor coordinated with the IT team on preparing the data center for the UPS A System Replacement project and on programming the monitoring system for the power system.
- MCPHD has received a total of 2,500 vaccines. The bulk of these vaccines have been given by MCHD EMS staff at the county wide, mass vaccination site. We were able to vaccinate HCAP clients via a drive through at the Admin. Building. Second vaccines will be administered next week. MCPHD staff in conjunction with MCHD staff have worked tirelessly to obtain, store and safely provide these vaccines to the incredibly grateful public. Professionally, this is one of the most rewarding events in my career. This sentiment has been echoed by both MCHD and MCPHD staff.

Agenda Item # 12



To: Board of Directors

From: Ashley Peachee

Date: February 23, 2021

Re: Zoll Prorated Warranty and Preventative Maintenance

Consider and act on one (1) month prorated extended warranty – Zoll X Series. (Mr. Bard Spratt, Chair – PADCOM Committee)

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |

**EXPERTCARE EXTENDED WARRANTY CONTRACT****Montgomery County Hospital District EMS (Customer # 6559)****ZOLL Medical Corporation**

269 Mill Road
 Chelmsford, MA 01824-4105
 (978) 421-9655 Main
 (800) 348-9011
 (978) 421-0022 Fax

Attn: Diane Sandel (936) 521-5622 / dsandel@mchd-tx.org

Bill To: Montgomery County Hospital District EMS

PO Box 478
 Conroe, TX 77304

From: Catherine Santos

Service Contracts
 800-242-9150 ext 9760 / csantos@zoll.com

Ship To: Montgomery County Hospital District EMS

1300 South Loop 336 West
 Conroe, TX 77304

QUOTATION: 00031716

Quote Date: February 2, 2021
 Quote Pricing: Valid for 60 Days

X Series

Part No	Description	Contract Dates	Qty	Price	Adj. Price	Ext. Price
8889-9999	1 Month - Prorated Extended Warranty - ZOLL X Series Includes: Discounts of 20% on new cables, 25% on lithium SurePower Batteries, Shipping and use of a Service Loaner during repairs, no charge shipping. Extended warranty is a continuation of the EMS One Year Product Limited Warranty. Serial Number(s): AR12C000649,AR12D000756 AR12G001409,AR12H001531 AR12H001662,AR12I001777 AR12I001788,AR12I001791 AR12I001794,AR12I001815 AR12I001821,AR12I001830 AR12I001861,AR12I001865 AR12I001868,AR12I001874 AR12I001876,AR12I001892 AR12I001895,AR12I001906 AR12I001915,AR12I001961 AR12I001965,AR12I001989 AR12I002003,AR12I002020, AR12I002048 AR12I002055,AR12I002059 AR12I002060,AR12I002066 AR12I002067,AR12I002068 AR12I002073,AR12I002074 AR12I002196,AR12K002474 AR14C007628,AR14C007633 AR15L016300,AR15L016304 AR15L016305,AR15H014531 AR12I001953,AR12I001955 AR12I001956,AR12I001967	03/01/2021 to 03/31/2021	47	\$100.00	\$83.00	\$3,901.00

TOTAL: \$3,901.00

COMMENTS:

1. Applicable tax will be added at the time of invoicing.
2. Payment terms are Net 30.
3. If PM's are purchased or applicable: customer visit to complete the PM work will be scheduled 60-90 days after the agreement is signed.
4. 10% Multi-Unit Discount.

TERMS & CONDITIONS: The terms and conditions of this contract are set forth in the attachment. By signing this contract, Customer acknowledges having read the terms and conditions and agrees to be bound by them.



Montgomery County Hospital District EMS (Customer # 6559)
Quote No: 00031716 Continued

ZOLL Medical Corporation

269 Mill Road
Chelmsford, MA 01824-4105
(978) 421-9655 Main
(800) 348-9011
(978) 421-0022 Fax

ZOLL Medical Corporation

Signature:

Name: Catherine Santos

Title: Service Contracts

Date: _____

Montgomery County Hospital District EMS

Authorized Signature:

Print Name _____

Title: _____

Date: _____

Extended Warranty Terms and Conditions

- 1.** The ZOLL Extended Warranty ("EW") extends the term of ZOLL's Factory Warranty by the number of years selected by the customer. EW coverage commences upon the expiration of the Factory Warranty, and is subject to the terms and conditions contained in the Factory Warranty. The EW does not apply to accessories.
- 2.** The price of the EW will be invoiced upon ZOLL's receipt of quote with an authorized signature from the customer and, if available, a purchase order from the customer.
- 3.** The EW is not transferrable and cannot be cancelled. However, if the customer replaces equipment covered by an EW with new ZOLL equipment, upon customer's request, the remaining time under the EW will be transferred to the new equipment at the end of the factory warranty. All requests to transfer the remaining balance of an EW must be submitted in writing to the ZOLL Service Contracts department within 60 days of date of shipment of new equipment. Failure to submit EW transfer request will result in the forfeiture of remaining EW.
- 4.** If the customer has a claim under an EW, customer must call the ZOLL Help Desk (800-348-9011) to arrange for a Return Authorization in advance of sending the unit for evaluation at ZOLL Headquarters.
- 5.** All repairs are performed at ZOLL headquarters in Chelmsford, MA. If a unit needs to be repaired, upon the customer's request, a loaner will be provided free of charge pursuant to ZOLL's Loaner Policy.
- 6.** If no claims are made under the EW during the EW period, the purchase price of the EW is not refundable.

Agenda Item # 13



To: Board of Directors

From: Ade Moronkeji, HCAP Manager

Date: February 23, 2021

Re: HCAP Report

Program Updates

- Dustie Klein and Valarie Castillo, members of the eligibility team participated in a medical outreach event at the Salvation Army in Conroe on January 9th. The event was a collaboration between Sam Houston University's (SHSU) College of Osteopathic Medicine, SHSU Physicians Clinic and the Montgomery County Homeless Coalition. Participants were offered a wide array of services such as heart disease risk screening, general first aid and health education. This will be a monthly event that will be held in select locations to ensure that cost is not a barrier to preventive services. HCAP will participate in future events as schedule permits.
- The eligibility team continues to offer application assistance at The Mission in Conroe on a weekly basis. Also, they recently established communication with Bonnie's House of Hope and provided qualified residents with HCAP applications.
- Ade Moronkeji presented Healthcare Assistance Program to Dr. Pamela Ferry and 5 residents operating out of the Lone Star satellite clinic in Grangerland. The discussion focused on the care of the underserved, which is a track in the Lone Star family medicine residency program. The residents obtained information on the eligibility criteria for HCAP and discussed proper coordination with HCAP to facilitate patient's access to affordable and quality care.

Claims Administration

- FY to date, the Bill Pay team has processed a total of **4,243 (medical and prescription) claims**.
 - For the month of January the team managed 270 provider calls.
 - The charts below show the percentage breakdown of claims by provider groups. This provides some insight into the medical resources that clients are using for their health care needs. UPL hospital inpatient/outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals. Inpatient/outpatient hospital without the UPL designation, refers to Memorial Hermann, CHI St. Luke's hospitals and other non HCA local hospitals. UPL prescription drugs
-

refers to Lone Star pharmacy and Prescription drugs refers to all other local in-network pharmacies.

- UPL hospital inpatient and physician services represent our highest expenditures for those claims processed in January.

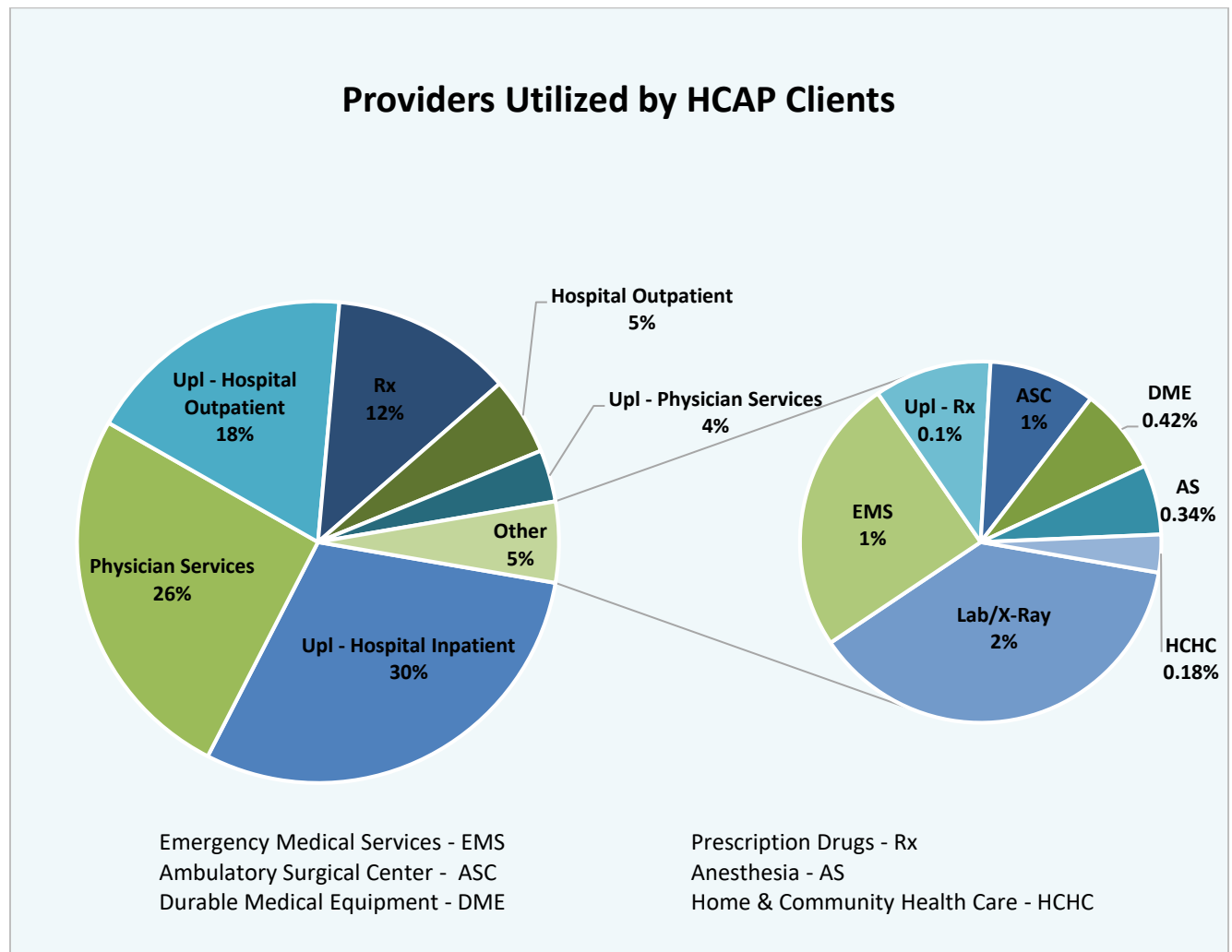


Fig. 1

HCAP Applications

The total number of applications received and processed FY to date is 748.

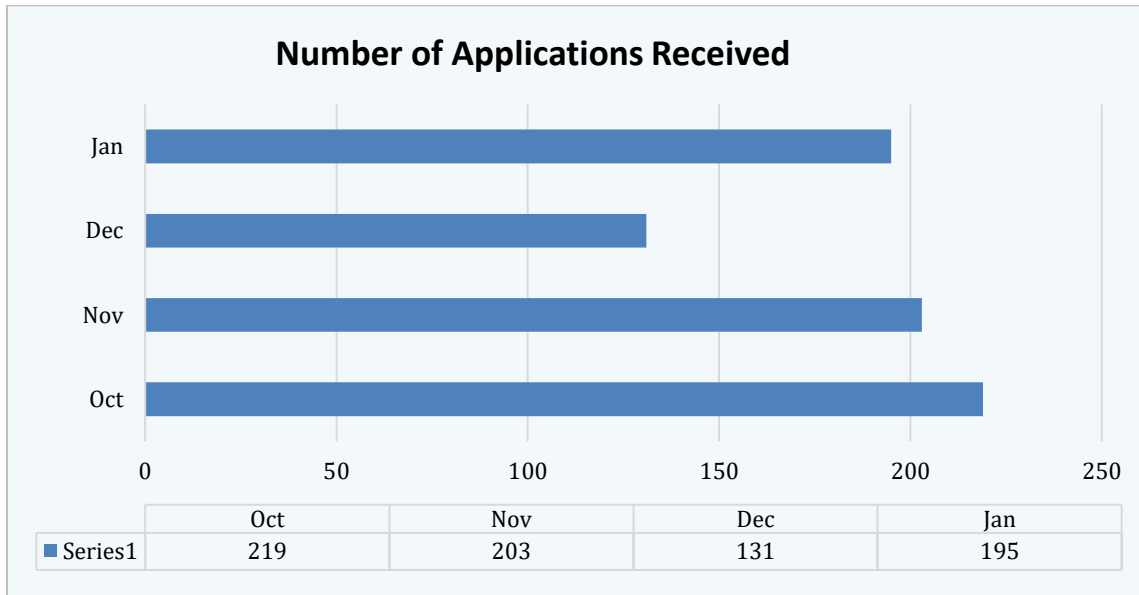


Fig. 2

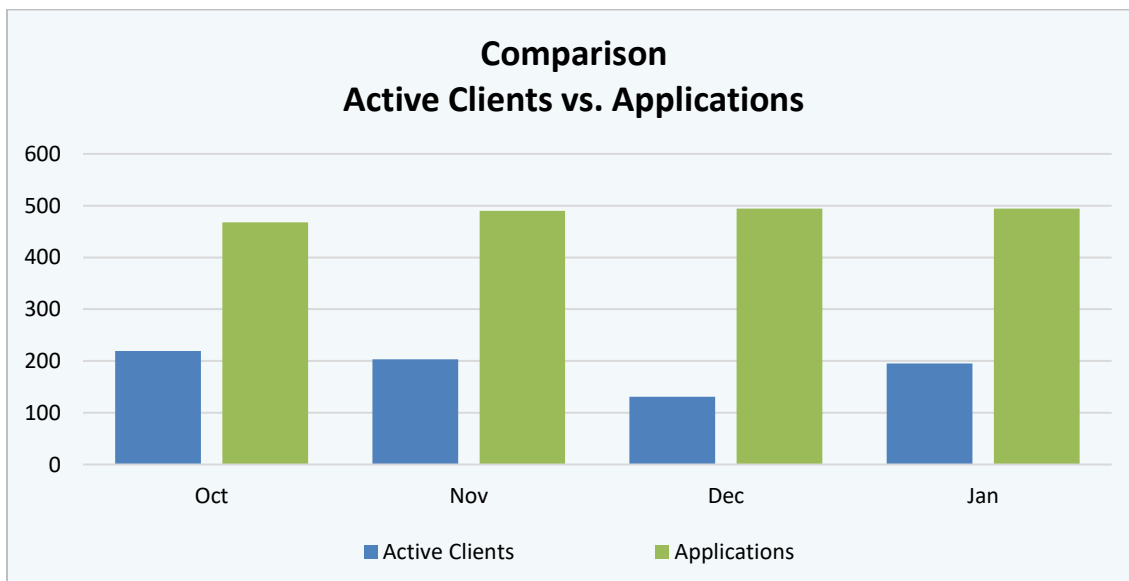


Fig. 3

Census

New applicants are required to be $\leq 150\%$ of FPIL to qualify for HCAP benefits

HCAP Clients as of January 31 2021 = 494 versus January 31 2020 = 518						
FPIL Range	0-21% - MCICP		21-150% - MAP		Jail	
FY 2021	267	54%	198	40%	29	6%
FY 2020	298	58%	204	39%	16	3%

January End of Month Break down of HCAP Active Clients by FPIL				
0 - 21%	21% - 50%	50% - 100%	100% - 133%	133% - 150%
294	30	134	27	9

Program Definitions:

Approval: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

Denial: Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

Incomplete Cases/Failure to Provide Information (FTPI): Applicant did not provide the necessary documentation for an eligibility determination.

Cases under Review: Applications that are being processed by the eligibility team but have not been finalized.

HCAP data is lagging behind the normal presentation schedule due to the early December board meeting. To get back on schedule, we are depicting the full application cycle for November. The figures below represent the initial and final outcomes.

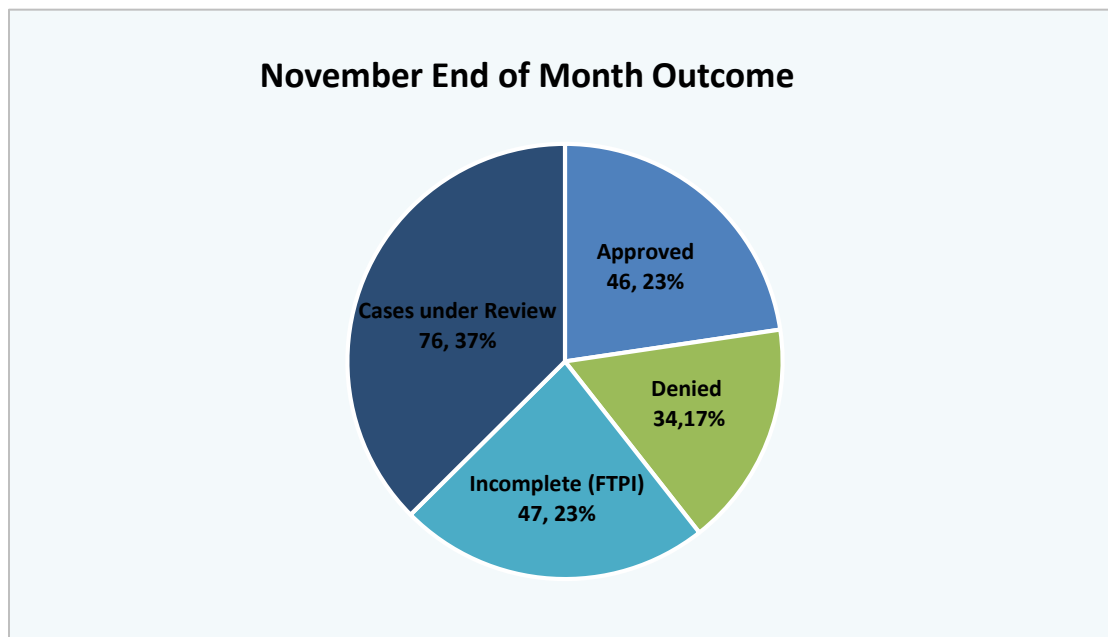


Fig. 4

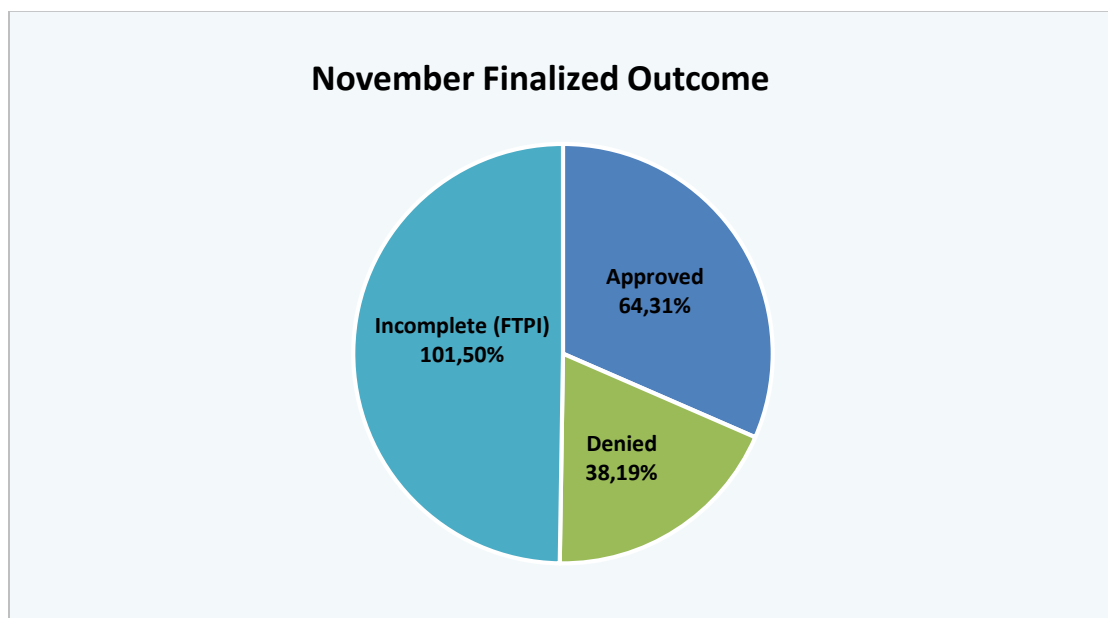


Fig. 5

Preliminary Status of December Applications

Figure 6 shows the initial outcome of the data pulled at the end of December.

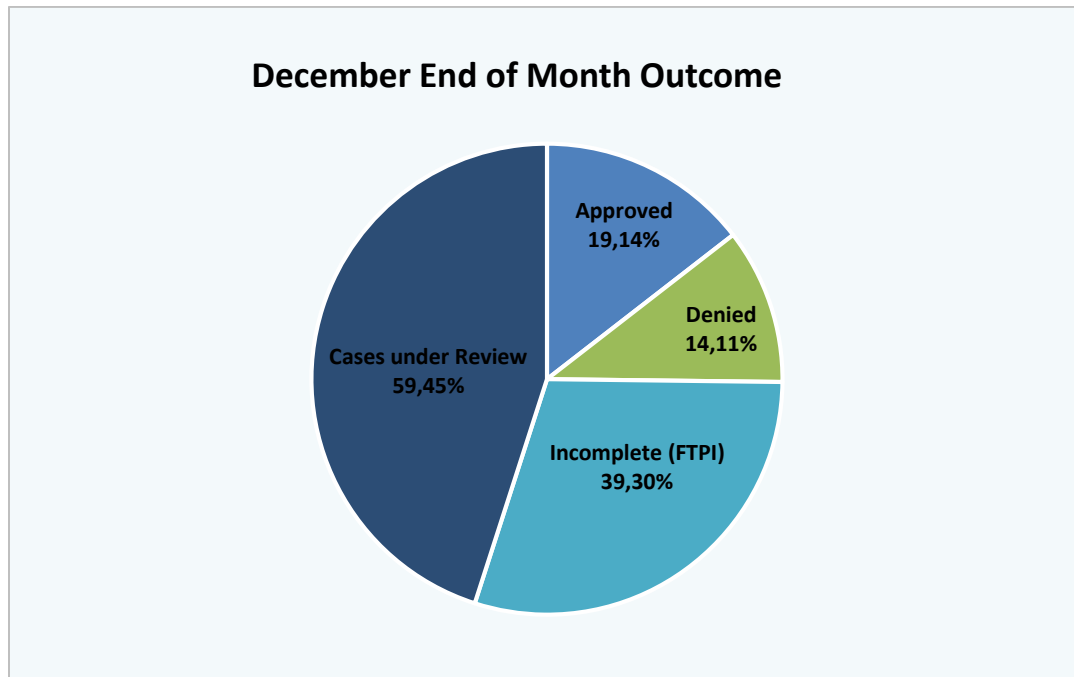


Fig. 6

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

1. Cases under Review

This is inclusive of applications that were categorized as “Cases under Review” in last board report. At the end of December, HCAP data showed that 59 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 7. **25% (15 cases)** were approved for HCAP benefits, **58% (34 cases)** did not complete the application process, and **17% (10 cases)** fell under the “other” category.

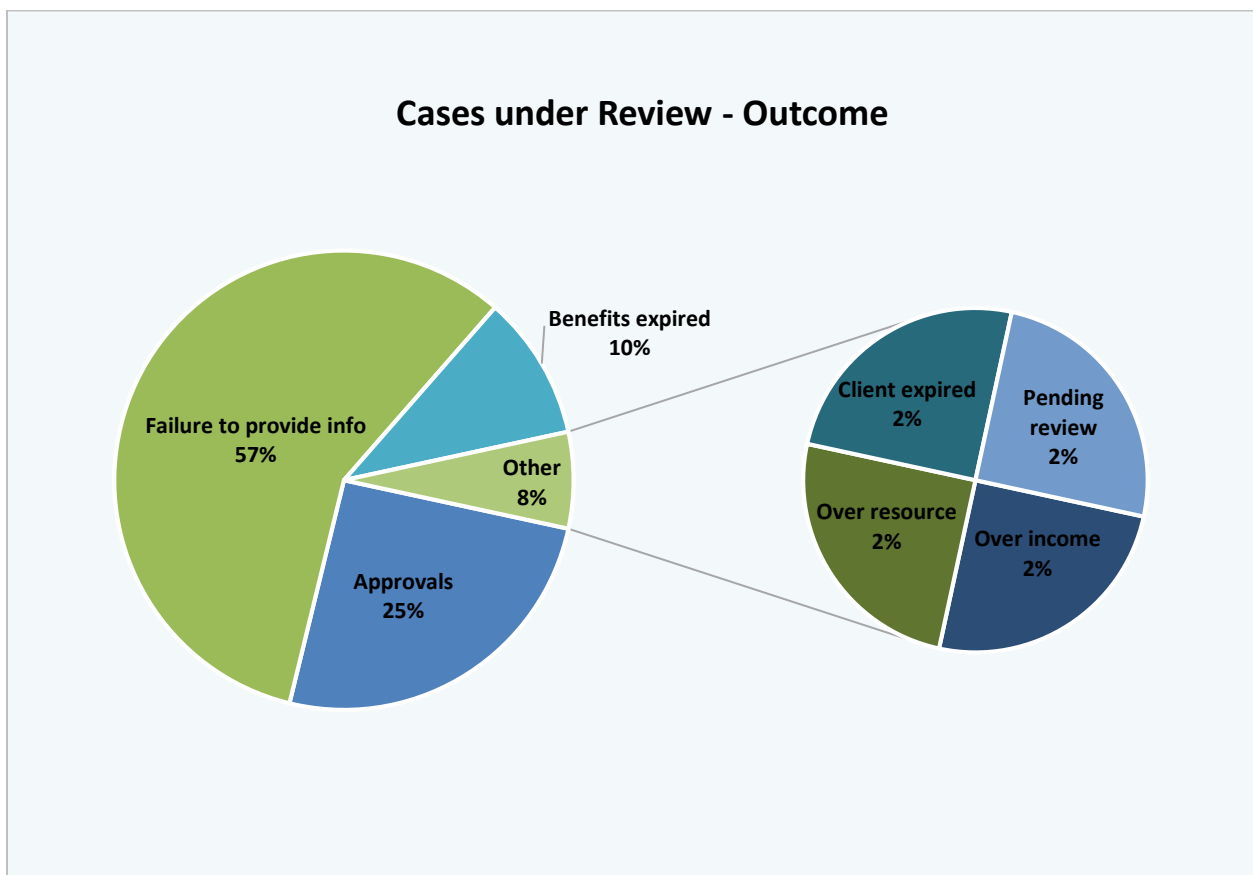


Fig. 7

2. Incomplete Applications (FTPI)

Out of the 131 applications submitted in December, 39 cases were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
 - Successfully established contact with 32 applicants
 - Unable to make contact with 4 applicants, but left voice messages
 - 3 applicants could not be reached either due to a lack of a voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

Figure 8 shows the breakdown of various documents that applicants were unable to provide in order to determine their eligibility. It is important to note that most clients are not denied eligibility based on the absence of one document, but on several state and/or district required documents.

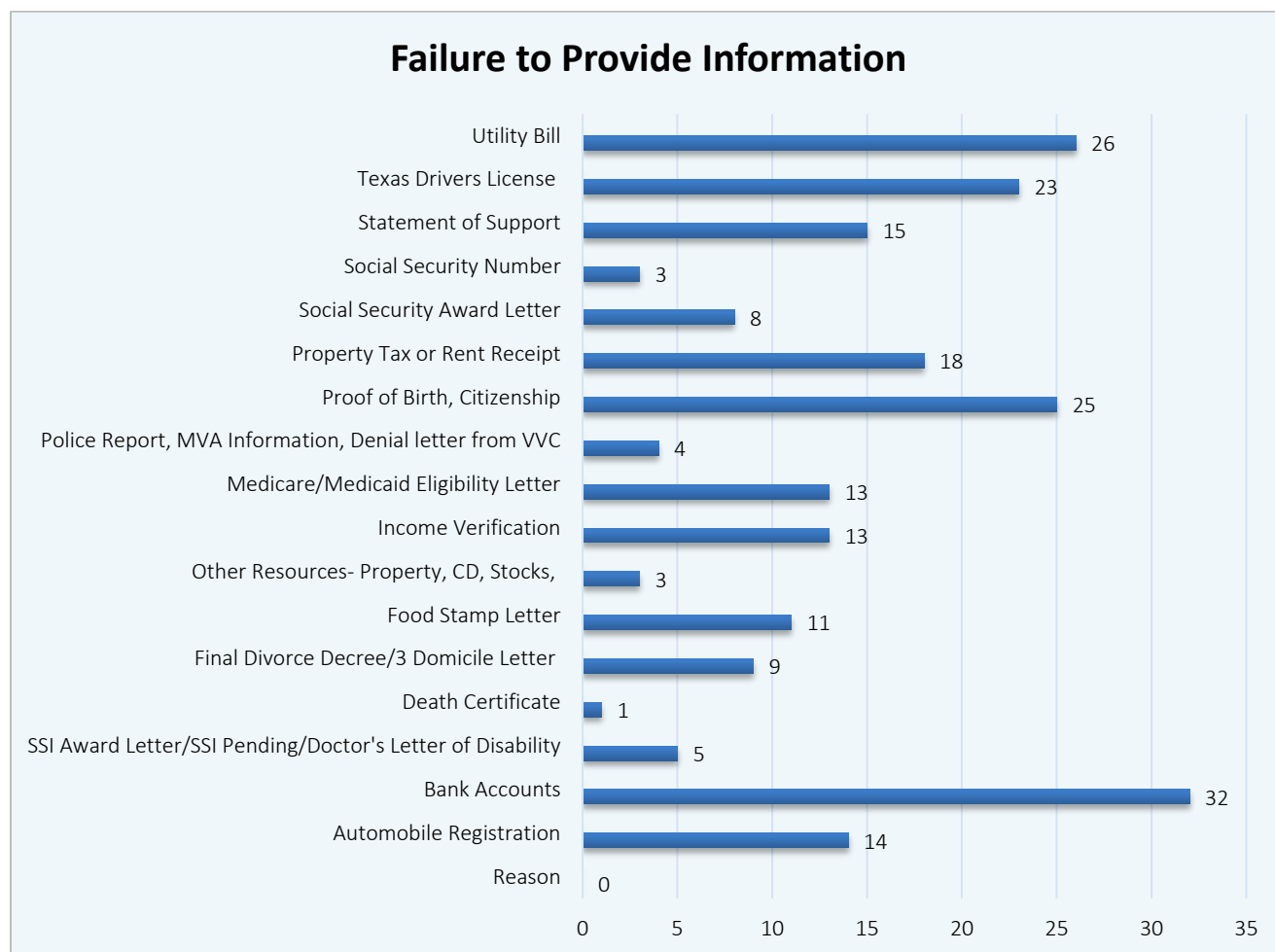


Fig. 8

December Application Results

After processing each case within the required timeframe period of 30 days, the final case determinations for December are depicted in Figure 9.

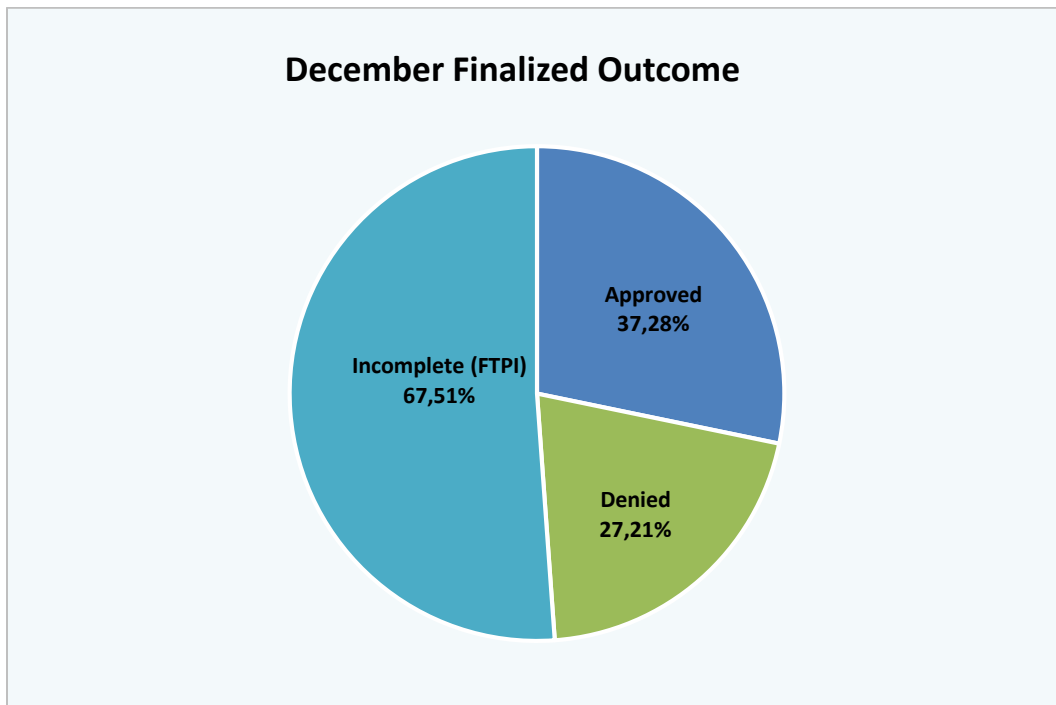


Fig. 9

January Applications

The results of the initial review of all applications received in January are shown in the Figure below. Since HCAP data is on a rolling basis, the status of applications in the “Incomplete” and “Cases under Review” categories have not yet been finalized. These will be updated for the subsequent board report.

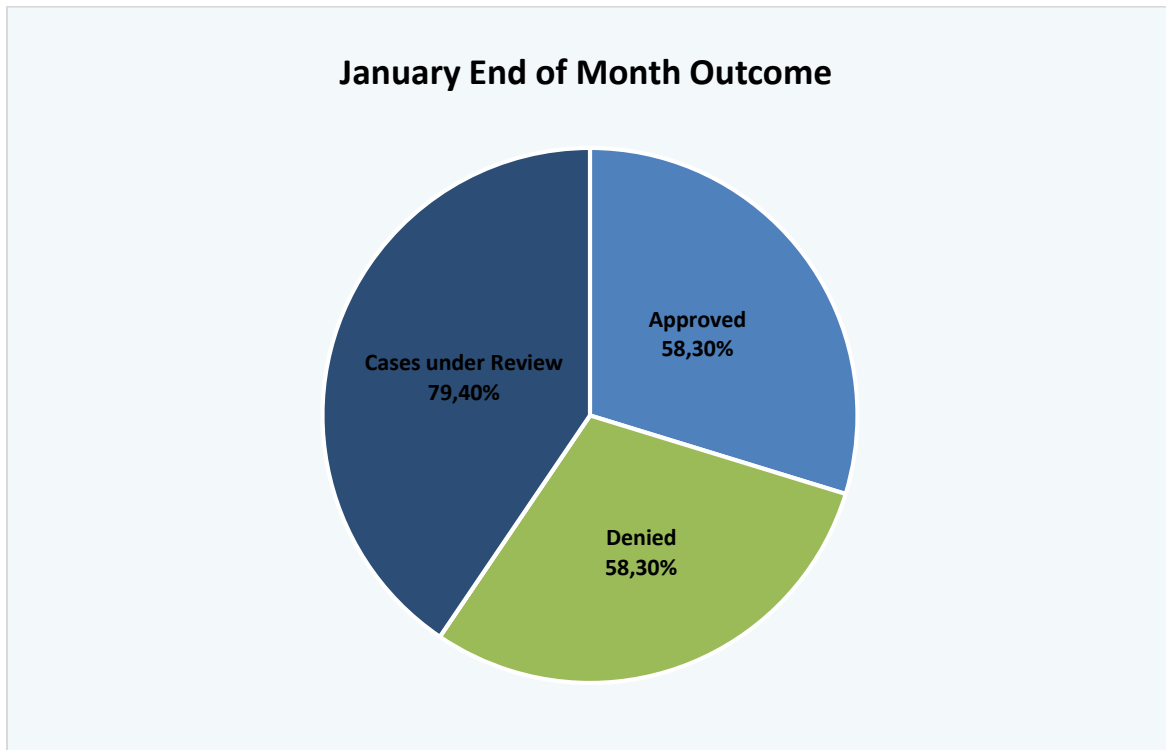


Fig. 10

Case Management

To better assist clients with multiple chronic conditions, the team implemented patient-centered education modules that are currently delivered one-on-one via phone.

Below summarizes efforts for January:

- 80 clients received the diabetes self-management education
- 36 clients received COPD education to improve disease self-management
- 85 clients received education on hypertension management
- 368 clients received wellness calls

Maximum Liability:

The graph below shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year. Currently none of our clients have exhausted their maximum liability this fiscal year.

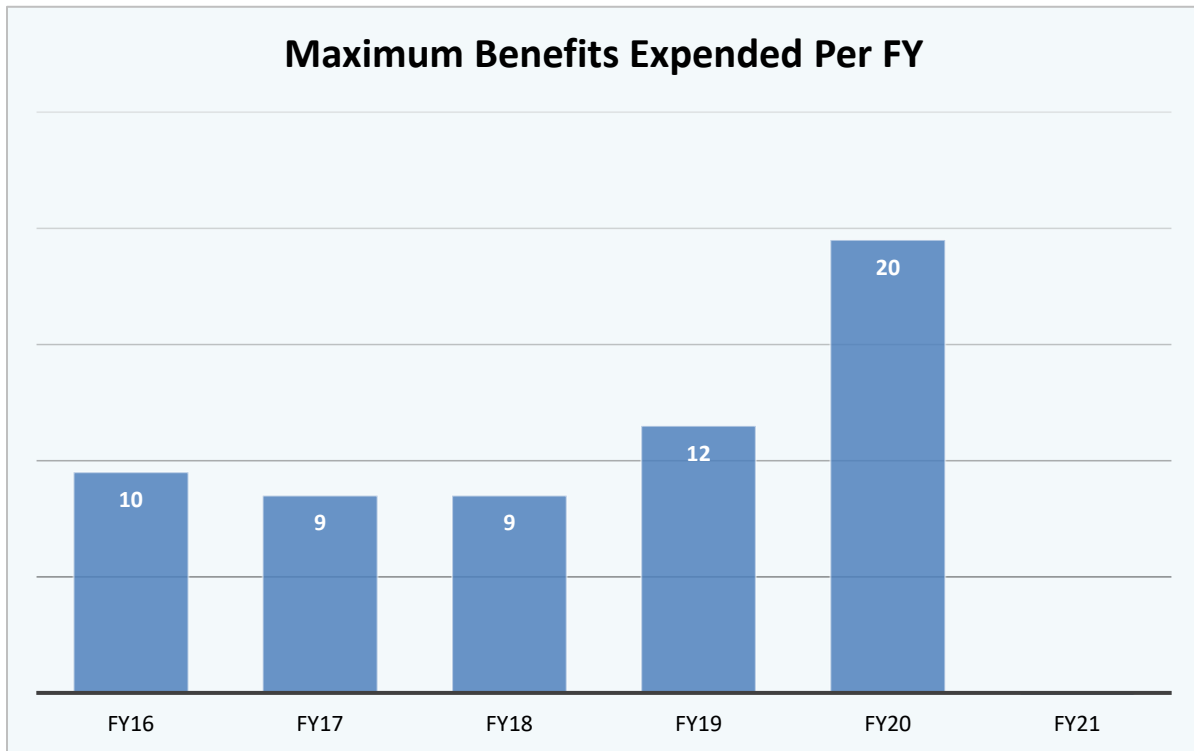


Fig. 11

Prescription Benefits Services:

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Jan-21	22	29	\$12,998.74
Dec-20	17	24	\$35,834.50
Nov-20	21	25	\$7,5858.33
Oct-20	26	38	\$20,680.40
Sep-20	19	23	\$16,780.01
Aug-20	18	20	\$12,241.62
Jul-20	24	37	\$19,036.79
Jun-20	18	21	\$9,792.44
May-20	15	16	\$4,844.82
Apr-20	19	22	\$20,987.02
Mar-20	44	55	\$133,993.71
Feb-20	24	32	\$58,382.14
Jan-20	36	47	\$53,413.73

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

Medicaid Reimbursement

Total reimbursements for FY21 remain at \$17,149.71. None of the active HCAP clients were deemed Medicaid eligible in January.

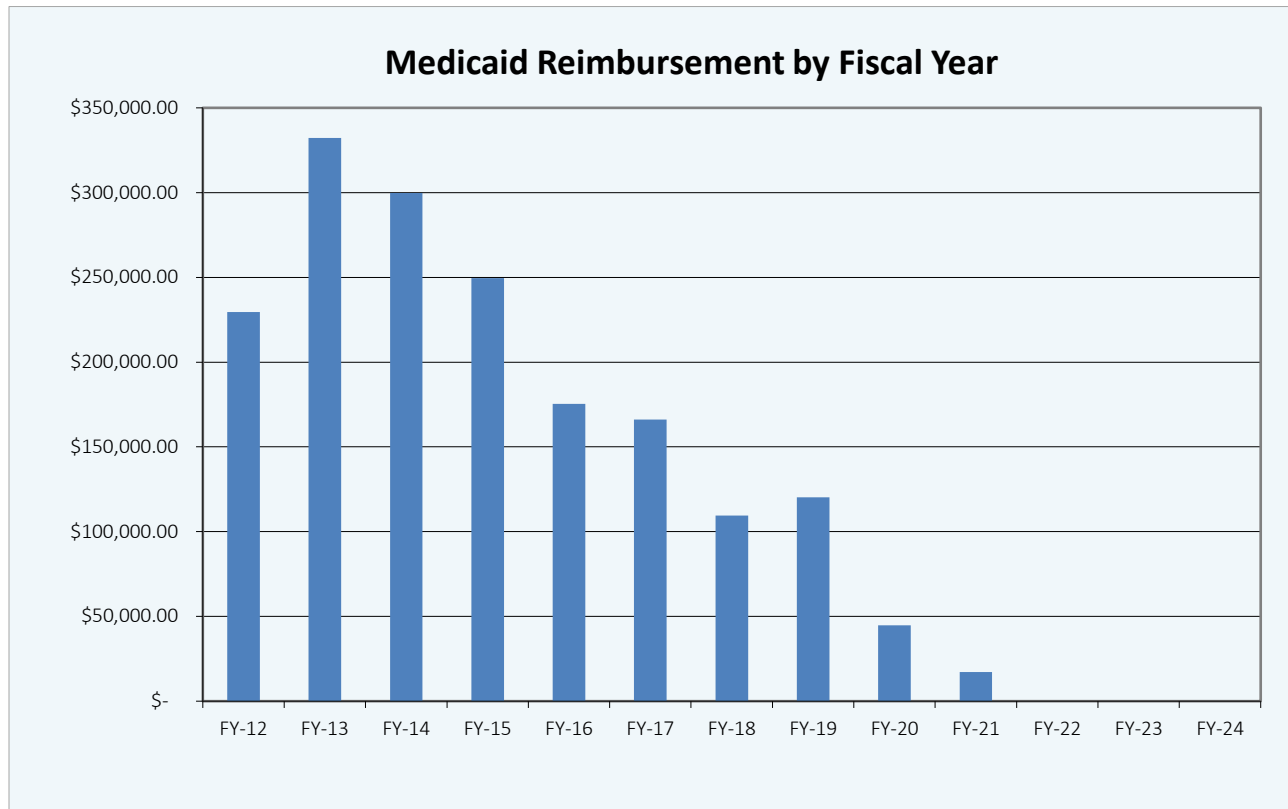


Fig. 12



Savings Summary Report

From 01/01/2021 to 01/31/2021

Report: RPT-068
Date: 02/09/2021

120501 Montgomery Co IHCP-Retail
Type: ALL

	# of RXs	% of All RXs	Calculated Total Cost	Average Cost/RX	Avg Qty	Avg Days	--- Savings vs Submitted Amounts ---				----- Savings vs Full AWP Price -----			
							Requested	Amt Saved	Amt Saved per RX	Pct Saved	Full AWP	Amt Saved	Saved Per RX	Pct Saved
Totals:	983	100%	\$20,975	\$21.34	46.7	27.2	\$18,423	-\$2,552	-\$2.60	-13.85%	\$106,553	\$85,577	\$87.06	80.31%
New RXs:	495	50.36%	\$10,188	\$20.58	48.9	25.1	\$8,869	-\$1,319	-\$2.66	-14.87%	\$47,669	\$37,482	\$75.72	78.63%
Refill RXs:	488	49.64%	\$10,788	\$22.11	44.5	29.3	\$9,554	-\$1,234	-\$2.53	-12.91%	\$58,883	\$48,096	\$98.56	81.68%
Generic RXs:	958	97.46%	\$17,468	\$18.23	46.0	27.3	\$14,264	-\$3,204	-\$3.34	-22.46%	\$100,951	\$83,483	\$87.14	82.70%
Brand Equiv RXs:	3	0.31%	\$106	\$35.48	30.0	30.0	\$127	\$21	\$7.01	16.50%	\$133	\$26	\$8.79	19.85%
Brand RXs:	22	2.24%	\$3,401	\$154.58	79.1	20.7	\$4,031	\$631	\$28.66	15.16%	\$5,468	\$2,068	\$93.98	37.81%
Maintenance RXs:	751	76.40%	\$14,053	\$44.85	18.7	29.5	\$12,946	-\$1,106	-\$1.47	-8.55%	\$80,820	\$66,767	\$88.90	82.61%
Non-Maint RXs:	232	23.60%	\$6,923	\$29.84	52.8	19.6	\$5,477	-\$1,446	-\$6.23	-26.40%	\$25,733	\$18,810	\$81.08	73.10%

Savings vs. Submitted Amounts This section compares amounts requested by the pharmacy with amounts actually billed to the plan.
Savings vs. Full AWP Price This section compares the full AWP price of the drug against the amount billed to the plan

Type indicate the network type of the pharmacy. Values are Retail, Mail, or All.
All dollar amounts are based of Drug cost only.
Brand Equiv RXs refers to brands drugs filled when a generic equivalent was available

Note

This report is based of invoice close dates.



Top 25 Pharmacy Dispensing - by Dollar Amount
From 01/01/2021 to 01/31/2021

Report: RPT-157
Printed: 02/09/2021
Page: 1

120501 Montgomery Co IHCP-Retail																
RETAIL																
Montgomery Co IHCP-Retail																
Rank	Pharmacy Name	NABP	Brand RXs Cnt	Generic RXs Amount	Brd Equiv RXs Cnt	Total Amount	Rx Count	Percent of Totals By Rx	Percent of Totals By Amt	Avg Day Supply	Avg Cost Per RX	C-#	DAW Ovrd			
1	CVS PHARMACY #07435	4564440	2	\$553.00	51	1,597.86	0	0.00	\$2,150.96	53	5.28	11.73	27.7	\$40.58	1	8
2	WALMART PHARMACY 10-	4592300	2	\$49.76	81	1,332.59	0	0.00	\$1,382.35	83	8.24	7.54	28.6	\$16.65	0	0
3	KROGER PHARMACY	4545399	1	\$853.63	11	112.26	0	0.00	\$965.89	12	1.19	5.27	22.5	\$80.49	0	0
4	KROGER PHARMACY	4523064	1	\$107.32	70	821.86	0	0.00	\$929.18	71	7.05	5.07	25.5	\$13.09	14	0
5	LONE STAR FAMILY HEALTH	4534219	2	\$120.00	86	729.70	0	0.00	\$849.70	88	8.74	4.83	28.3	\$9.86	0	0
6	KROGER PHARMACY #136	4522997	0	\$0.00	60	776.39	0	0.00	\$776.39	60	5.96	4.23	26.3	\$12.94	1	0
7	HEB PHARMACY	5903592	2	\$498.75	8	201.30	1	52.16	\$752.21	11	1.09	4.10	22.8	\$68.38	4	2
8	WALMART PHARMACY 10-	4567472	1	\$0.00	80	730.48	0	0.00	\$730.48	81	8.04	3.98	27.6	\$9.02	2	3
9	PINECROFT PHARMACY	5900611	3	\$0.00	6	666.32	0	0.00	\$666.32	9	0.89	3.63	27.0	\$74.04	1	0
10	CVS PHARMACY #05896	4533978	1	\$501.31	4	149.51	0	0.00	\$650.82	5	0.50	3.55	30.0	\$130.16	0	0
11	WALMART PHARMACY 10-	4565113	0	\$0.00	62	645.43	0	0.00	\$645.43	62	6.16	3.52	29.0	\$10.41	0	0
12	KROGER PHARMACY #138	4569527	0	\$0.00	32	607.47	0	0.00	\$607.47	32	3.18	3.31	26.8	\$18.98	2	0
13	HEB PHARMACY	4530968	1	\$501.31	12	81.67	0	0.00	\$582.98	13	1.29	3.18	28.2	\$44.84	1	0
14	WALMART PHARMACY 10-	4528052	0	\$0.00	12	558.70	0	0.00	\$558.70	12	1.19	3.05	30.0	\$46.56	0	2
15	KROGER PHARMACY	4511704	1	\$0.00	32	547.74	0	0.00	\$547.74	33	3.28	2.99	25.8	\$16.60	3	0
16	CVS PHARMACY #06741	4536528	0	\$0.00	21	397.18	1	29.02	\$426.20	22	2.18	2.32	26.6	\$19.37	2	0
17	CVS PHARMACY #10270	5908667	0	\$0.00	3	369.90	0	0.00	\$369.90	3	0.30	2.02	21.7	\$123.3	0	0
18	CVS PHARMACY #07108	4550100	0	\$0.00	16	359.08	0	0.00	\$359.08	16	1.59	1.98	27.8	\$22.44	0	0
19	WALMART PHARMACY 10-	4517148	1	\$0.00	33	351.21	0	0.00	\$351.21	34	3.38	1.92	28.9	\$10.33	0	0



Top 25 Pharmacy Dispensing - by Dollar Amount
From 01/01/2021 to 01/31/2021

Report: RPT-157
Printed: 02/09/2021
Page: 2

Rank	Pharmacy Name	NABP	Brand RXs Cnt	Generic RXs Amount	Brd Equiv. RXs Cnt	Total Billed	Rx Count	Percent of Totals By Rx	Percent of Totals By Amt	Avg Day Supply	Avg Cost Per RX	DAW C-8	Ovr			
20	HEB PHARMACY	4534790	0	\$0.00	55	329.60	0	0.00	\$329.60	55	5.46	1.80	26.3	\$5.99	6	0
21	KROGER PHARMACY #142	4523088	1	\$277.20	2	35.98	0	0.00	\$313.18	3	0.30	1.71	30.0	\$104.38	0	0
22	KROGER PHARMACY	4570037	0	\$0.00	5	285.10	0	0.00	\$285.10	5	0.50	1.55	23.2	\$57.02	0	0
23	CVS PHARMACY #07432	4564008	0	\$0.00	4	263.74	0	0.00	\$263.74	4	0.40	1.44	30.0	\$65.94	0	0
24	WALMART PHARMACY 10-	5921211	1	\$0.00	27	196.58	0	0.00	\$196.58	28	2.78	1.07	29.2	\$7.02	1	3
25	CVS PHARMACY #10996	5920233	0	\$0.00	9	192.85	0	0.00	\$192.85	9	0.89	1.05	24.7	\$21.43	0	0
SUBTOTAL FOR TOP25 :						\$15,884.06	804			674.39	\$1,029.64					
SUBTOTAL FOR ALL OTHER Pharmacies :						\$2,454.86	203			785.39	\$576.96					
TOTAL FOR PLAN :						\$18,338.92	1007			1,459.79	\$1,606.60					
TOTAL FOR GROUP :						\$18,338.92	1007			1,459.79	\$1,606.60					

Total Dollars: Total calculated price for all RXs for Pharmacy (including copy)
% Total by RX: Percentage of RXs by Pharmacy vs. total RXs
% Total by Amt: Percentage of dollars by Pharmacy vs. total dollars (including copy)
Avg Qty: Average quantity dispensed to each RX by Pharmacy

Avg Day Supply: Avg. Cost Per Rx:
C-01: Total # of C-01 Controlled RXs dispensed from Pharmacy
DAW Ovrdr: Total # of DAW's (Physician) and DAW's (Member) Overrides

Note

This report is based on Rx Dispensing Data. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



Top 25 Physician Dispensing - by Dollar Amount
From 01/01/2021 to 01/31/2021

Report: RPT-156
Printed: 02/09/2021
Page: 1

120501 Montgomery Co HCP-Retail													
Retail Montgomery Co HCP-Retail													
Rank	Physician Name	Brand RXs Cnt	Brand RXs Amount	Generic RXs Cnt	Generic RXs Amount	Brd Equiv. RXs Cnt	Brd Equiv. RXs Amount	Total Billed	Rx Count	Percent of Totals By RX	Avg Day Supply	Avg Cost Per RX C-#	DAW Dvld
1	NGUYEN, CHANH	1	\$277.20	43	703.11	0	0.00	\$980.31	44	4.37 5.35	29.3	\$22.28	0 0
2	PANJA, SRINIVAS	1	\$853.63	1	4.00	0	0.00	\$857.63	2	0.20 4.68	30.0	\$428.82	0 0
3	AWASUM, SERGE-ALAIN	0	\$0.00	8	778.35	0	0.00	\$778.35	8	0.79 4.24	27.5	\$97.29	0 0
4	SINGH, BALBIR	0	\$0.00	9	729.95	0	0.00	\$729.95	9	0.89 3.98	30.0	\$81.11	0 0
5	SPRAYBERRY, CARRIE	0	\$0.00	7	689.20	0	0.00	\$689.20	7	0.70 3.76	30.0	\$98.46	0 0
6	ANUGWOM, CHINASA	1	\$0.00	62	670.90	0	0.00	\$670.90	63	6.26 3.66	26.9	\$10.65	0 0
7	MAGEE, VALLERY	1	\$501.31	3	149.51	0	0.00	\$650.82	4	0.40 3.55	30.0	\$162.71	0 0
8	AFZAL, ADNAN	1	\$501.31	8	92.72	0	0.00	\$594.03	9	0.89 3.24	30.0	\$66.00	0 0
9	CHAI, THOMAS	1	\$498.75	1	83.44	0	0.00	\$582.19	2	0.20 3.17	25.0	\$291.10	4 1
10	ALI, SAFRIN	2	\$553.00	1	0.00	0	0.00	\$553.00	3	0.30 3.02	24.7	\$184.33	0 0
11	DURGAM, PREETHI	0	\$0.00	13	522.89	0	0.00	\$522.89	13	1.29 2.85	30.0	\$40.22	0 0
12	MORGAN, JOSHUA	0	\$0.00	25	504.73	0	0.00	\$504.73	25	2.48 2.75	28.2	\$20.19	0 1
13	LAENDER, MAGGIE	0	\$0.00	3	490.37	0	0.00	\$490.37	3	0.30 2.67	30.0	\$163.46	0 10
14	BOBADILLA, MARIBETH	0	\$0.00	19	383.24	0	0.00	\$383.24	19	1.89 2.09	28.3	\$20.17	0 0
15	NORRIS, KIM	0	\$0.00	16	379.26	0	0.00	\$379.26	16	1.59 2.07	28.3	\$23.70	0 0
16	ALONSO, KRISTEN	0	\$0.00	19	265.41	0	0.00	\$265.41	19	1.89 1.45	28.9	\$13.97	0 0
17	HAMME, CRISTINA	0	\$0.00	39	263.80	0	0.00	\$263.80	39	3.67 1.44	29.9	\$6.76	0 0
18	SHARPLESS, GARY	0	\$0.00	20	229.16	1	29.02	\$258.18	21	2.09 1.41	26.0	\$12.29	9 1
19	DESAL ASHESH	1	\$53.39	4	201.81	0	0.00	\$255.20	5	0.50 1.39	27.4	\$51.04	0 0

Total Dollars: Total calculated price for all RXs for Physician (including copay)
% Total by RX: Percentage of RXs by Physician vs. total RXs
% Total by Amt: Percentage of dollars by Physician vs. total dollars (including copay)
Avg. Qty: Average quantity dispensed to each RX by Physician

Avg Day Supply: Average Number of days supply dispensed by Physician for each RX
Avg. Cost Per Rx: Average total price for each RX by Physician (including member copay)
C-#: Total # of Ctl Controlled RXs written by Physician
DAW Dvld: Total # of DAW 7 (Physician) and DAW 2 (Member) Overrides

Note

This report is based on Rx Dispensing Data. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



Top 25 Physician Dispensing - by Dollar Amount
From 01/01/2021 to 01/31/2021

Report: RPT-156
Printed: 02/09/2021
Page: 2

Rank	Physician Name	Brand RXs Cnt	Brand RXs Amount	Generic RXs Cnt	Generic RXs Amount	Brd Equiv. RXs Cnt	Brd Equiv. RXs Amount	Total Billed	Rx Count	Percent of Totals By RX	Avg Day Supply	Avg Cost Per RX C-#	DAW Dvld
20	WILLIS, BRANCH	1	\$120.00	23	127.14	0	0.00	\$247.14	24	2.38 1.35	29.8	\$10.30	0 0
21	THOMAS, CELESTE	1	\$0.00	18	237.40	0	0.00	\$237.40	19	1.89 1.29	26.7	\$12.49	0 0
22	MOGRI, HUSAIN	1	\$0.00	8	221.35	0	0.00	\$221.35	9	0.89 1.21	24.8	\$24.59	0 0
23	ARANI, MOHSEN	0	\$0.00	3	210.40	0	0.00	\$210.40	3	0.30 1.15	18.7	\$70.13	0 0
24	MCCLENDON, PENELOPE	3	\$0.00	28	205.99	0	0.00	\$205.99	31	3.08 1.12	25.6	\$6.64	0 0
25	MOORE, JENNIFER	0	\$0.00	22	205.23	0	0.00	\$205.23	22	2.18 1.12	29.8	\$9.33	0 0
SUBTOTAL FOR TOP25 :									\$11,736.97	419		695.91	\$1,928.04
SUBTOTAL FOR ALL OTHER PHYSICIANS :									\$6,681.95	588		4,166.75	\$2,405.88
TOTAL FOR PLAN :									\$18,338.92	1007		4,862.67	\$4,333.92
TOTAL FOR GROUP :									\$18,338.92	1007		4,862.67	\$4,333.92

Top 25 Therapy Classes by- Dollar Amount

From 01/01/2021 to 01/31/2021

Report: RPT-147
Printed: 02/09/2021
Page: 1

120501 RETAIL		Montgomery Co IHCP-Retail Montgomery Co IHCP-Retail								
Rank	Code	Drug Class	Retail Rxs	Mail Rxs	Avg Days	Avg Rx Cost	Rx Cnt	Total Billed	Percent of Totals	
								By Rx		By Amt
1	7260	*Anticonvulsants - Misc.**	59	0	30.00	\$42.98	59	\$2,536.05	5.86	11.26
2	2710	*Insulin**	7	0	26.43	\$264.80	7	\$1,853.59	.7	8.23
3	8337	*Direct Factor Xa Inhibitors**	3	0	30.00	\$501.31	3	\$1,503.93	.3	6.67
4	4420	*Sympathomimetics**	13	0	22.69	\$98.67	13	\$1,282.67	1.29	5.69
5	5025	*5-HT3 Receptor Antagonists**	6	0	15.17	\$178.42	6	\$1,070.50	.6	4.75
6	7510	*Central Muscle Relaxants**	32	0	22.81	\$25.38	32	\$812.10	3.18	3.6
7	6510	*Opioid Agonists**	16	0	23.00	\$45.24	16	\$723.87	1.59	3.21
8	8910	*Rectal Steroids**	3	0	21.67	\$230.92	3	\$692.75	.3	3.07
9	3940	*HMG CoA Reductase Inhibitors**	88	0	30.01	\$7.78	88	\$684.31	8.74	3.04
10	2810	*Thyroid Hormones**	46	0	30.00	\$14.37	46	\$661.05	4.57	2.93
11	4930	*Misc. Anti-Ulcer**	1	0	30.00	\$567.38	1	\$567.38	.1	2.52
12	4927	*Proton Pump Inhibitors**	47	0	30.00	\$10.10	47	\$474.75	4.67	2.11
13	6599	*Opioid Combinations**	28	0	17.32	\$15.42	28	\$431.75	2.78	1.92
14	3400	*Calcium Channel Blockers**	45	0	30.00	\$9.21	45	\$414.50	4.47	1.84
15	3610	*ACE Inhibitors**	55	0	29.73	\$7.17	55	\$394.13	5.46	1.75
16	6499	*Analgesic Combinations**	5	0	11.60	\$74.09	5	\$370.47	.5	1.64
17	3320	*Beta Blockers Cardio-Selective**	35	0	30.00	\$10.54	35	\$369.03	3.48	1.64
18	6610	*Nonsteroidal Anti-inflammatory Agents (NSAIDs)**	25	0	23.28	\$13.69	25	\$342.34	2.48	1.52
19	5720	*Antianxiety Agents - Misc.**	10	0	30.00	\$33.99	10	\$339.90	.99	1.51
20	4699	*Laxative Combinations**	3	0	1.00	\$107.32	3	\$321.96	.3	1.43
21	3615	*Angiotensin II Receptor Antagonists**	26	0	30.00	\$12.20	26	\$317.08	2.58	1.41
22	2725	*Biguanides**	49	0	30.00	\$6.29	49	\$308.10	4.87	1.37
23	3540	*Antiarrhythmics Type III**	2	0	30.00	\$118.95	2	\$237.90	.2	1.06
24	4910	*Antispasmodics**	6	0	19.33	\$36.69	6	\$220.15	.6	.98
25	3699	*Antihypertensive Combinations**	17	0	30.00	\$12.62	17	\$214.51	1.69	.95
SUBTOTAL FOR TOP 25 :			627	0	624.04	\$2,445.52	627	\$17,144.77		
SUBTOTAL FOR ALL OTHER CLASSES :			380	0	1,857.70	\$1,557.77	380	\$5,387.33		
TOTAL FOR PLAN:			1007	0	2,481.74	\$4,003.30	1007	\$22,532.10		
TOTAL FOR GROUP :			1007	0	2,481.74	\$4,003.30	1007	\$22,532.10		

Note

Code: Therapeutic Classification for the drug class
Avg Rx Cost: Average amount per script for the drug cost and dispense fee only
Total Billed: Total amount of the drug cost and dispense fee

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts

Montgomery County Indigent

Top 25 Therapy Classes by Billed Amount
For Period Ending January 31, 2021



Rank	Therapy Class	Billed Amount
1	Anticonvulsants - Misc.	\$2,410.80
2	Insulin	\$1,853.59
3	Sympathomimetics	\$1,219.61
4	Direct Factor Xa Inhibitors	\$1,002.62
5	Opioid Agonists	\$703.32
6	5-HT3 Receptor Antagonists	\$695.57
7	Central Muscle Relaxants	\$681.38
8	Rectal Steroids	\$672.48
9	Thyroid Hormones	\$592.05
10	Misc. Anti-Ulcer	\$567.38
11	HMG CoA Reductase Inhibitors	\$448.38
12	Calcium Channel Blockers	\$363.04
13	Proton Pump Inhibitors	\$334.83
14	Antianxiety Agents - Misc.	\$327.90
15	Analgesic Combinations	\$320.18
16	ACE Inhibitors	\$304.34
17	Beta Blockers Cardio-Selective	\$277.16
18	Nonsteroidal Anti-inflammatory Agents (NSAIDs)	\$275.81
19	Angiotensin II Receptor Antagonists	\$268.11
20	Antiarrhythmics Type III	\$237.90
21	Biguanides	\$222.05
22	Antispasmodics	\$220.15
23	Laxative Combinations	\$214.64
24	Potassium Sparing Diuretics	\$188.25
25	Beta Blockers Non-Selective	\$182.08
Grand Total		\$14,583.62

AGENDA ITEM # 14

Board Mtg: 2/23/21

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 12/02/20 through 01/27/21

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>December</u>			
December 2, 2020	Yes	\$	14,695.93
December 9, 2020	Yes	\$	45,572.03
December 16, 2020	Yes	\$	51,500.25
December 22, 2020	Yes	\$	12,087.93
Total December Payments - MTD		\$	123,856.14
Monthly Budget - December 2020		\$	314,296.00
<u>January</u>			
January 6, 2021	No	\$	14,853.91
January 13, 2021	No	\$	37,343.14
January 20, 2021	No	\$	23,012.68
January 27, 2021	No	\$	40,164.83
Total January Payments - MTD		\$	115,374.56
Monthly Budget - January 2021		\$	314,296.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 15

Board Mtg: 2/23/21

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 2/1/21 through 2/28/21**

Disbursement Date	Value of Services Provided by HCA and Affiliated Providers
<u>February</u>	
February Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 382,289.00
Budgeted Amount February 2021	\$ 382,289.00
Over / (Under) Budget	\$ -

Montgomery County Hospital District
Financial Dashboard for January 2021
(dollars expressed in 000's)

	Jan 2021	Jan 2020	Var	Var %
Cash and Investments	57,236	57,238	(2)	0.0%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	January 2021				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	13,870	13,241	628	4.7%	31,292	31,197	95	0.3%
EMS Net Revenue	1,332	1,347	(16)	-1.2%	5,633	5,287	346	6.5%
Other Revenue	502	338	164	48.7%	2,181	1,346	835	62.0%
Total Revenue	15,703	14,926	777	5.2%	39,106	37,831	1,275	3.4%
Expenses								
Payroll	3,325	3,294	31	0.9%	13,114	12,602	512	4.1%
Operating	805	851	(46)	-5.4%	3,728	4,291	(563)	-13.1%
Indigent Healthcare	455	697	(241)	-34.6%	1,372	2,786	(1,415)	-50.8%
Total Operating Expenses	4,585	4,842	(257)	-5.3%	18,214	19,680	(1,466)	-7.4%
Capital	48	71	(23)	-32.2%	613	674	(61)	-9.1%
Total Expenditures	4,633	4,912	(279)	-5.7%	18,827	20,354	(1,527)	-7.5%
Revenue Over / (Under) Expenses	11,070	10,014	1,056	10.5%	20,279	17,477	2,802	16.0%

Tax Revenue: Year-to-date, Tax Revenue is over budget by \$95k or .30%. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$346k more than budget.

Other Revenue: Year-to-Date, Other Revenue is \$835k more than budgeted primarily due to 1115 Waiver - Paramedicine activity being greater than planned and a CARES Act Phase 3 payment.

Payroll: Overall, Payroll Expenses are \$512k greater than budget year-to-date primarily due to higher than expected medical claims and unbudgeted paid Administrative Leave related to COVID-19 exposures.

Operating Expenses: Operating Expenses are under budget year-to-date by \$563k. Generally, Operating Expenses are under budget year-to-date across the board mostly due to timing.

Indigent Care Expenses: Indigent Care Expenses are under budget by \$1.4 million primarily due to lower than expected uncompensated care.

Capital: Capital Expenditures are under budget year-to-date by \$61k.

Montgomery County Hospital District

Balance Sheet

As of January 31, 2021

Fund 10
01/31/2021

ASSETS

Cash and Equivalents

10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$3,486,745.02
10-000-12400	Investments-MMA-BS	\$2,042,256.67
10-000-12500	Investments-MMDA-BS	\$5,104,337.12
10-000-13100	Texpool-District-BS	\$9,815,890.32
10-000-13300	Investments-WF Bank-BS	\$12,876,719.84
10-000-13400	Texstar Investment Pool-BS	\$9,804,709.15
10-000-13500	Investments - BS	\$14,103,165.25

Total Cash and Equivalents		<u>\$57,235,773.37</u>
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Receivables

10-000-14100	A/R-EMS Billings-BS	\$7,324,304.26
10-000-14200	Allowance for Bad Debts-BS	(\$2,544,031.92)
10-000-14300	A/R-Other-BS	\$4,895,462.29
10-000-14305	A/R Employee-BS	\$6,483.77
10-000-14525	Receivable from Component Unit-BS	\$394,715.51
10-000-14700	Taxes Receivable-BS	\$6,658,540.76
10-000-14750	Allowance for bad debt-tax rev-BS	(\$283,898.16)

Total Receivables		<u>\$16,451,576.51</u>
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Other Assets

10-000-14900	Prepaid Expenses-BS	\$140,199.15
10-000-15000	Inventory-BS	\$926,360.20

Total Other Assets		<u>\$1,066,559.35</u>
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TOTAL ASSETS

\$74,753,909.23

LIABILITIES

Current Liabilities

10-000-20500	Accounts Payable-BS	\$376,475.30
10-000-20600	Accounts Payable-Other-BS	\$6,218.69
10-000-21000	Accrued Expenditures-BS	\$2,299,521.73
10-000-21400	Accrued Payroll-BS	\$1,245,143.06
10-000-21525	P/R-United Way Deductions-BS	\$5,184.44
10-000-21585	P/R-Flexible Spending-BS-BS	\$4,371.06
10-000-21590	P/R-Premium Cancer/Accident-BS	(\$4.00)
10-000-21595	P/R-Health Savings-BS-BS	\$1,376.00
10-000-21650	TCDRS Defined Benefit Plan-BS	\$381,874.54

Total Current Liabilities		<u>\$4,320,160.82</u>
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Deferred Liabilities

10-000-23000	Deferred Tax Revenue-BS	\$6,374,642.60
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Montgomery County Hospital District

Balance Sheet

As of January 31, 2021

		Fund 10
		01/31/2021
10-000-23200	Deferred Revenue-BS	\$412,957.82
Total Deferred Liabilities		\$6,787,600.42
TOTAL LIABILITIES		\$11,107,761.24
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$3,199,223.84
10-000-30400	Nondspendable - Inventory-BS	\$926,360.20
10-000-30700	Nondspendable - Prepaids-BS	\$140,199.15
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$44,880,364.80
TOTAL CAPITAL		\$63,646,147.99
TOTAL LIABILITIES AND CAPITAL		\$74,753,909.23

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended January 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$13,825,706.02	\$13,176,045.00	\$649,661.02	\$31,106,185.68	\$30,962,748.00	\$143,437.68	\$36,098,667.00	86.17 %	\$4,992,481.32
Delinquent Tax Revenue	\$35,686.65	\$52,630.00	(\$16,943.35)	\$135,410.89	\$187,073.00	(\$51,662.11)	\$405,651.00	33.38 %	\$270,240.11
Penalties and Interest	\$8,195.38	\$12,706.00	(\$4,510.62)	\$50,526.43	\$47,428.00	\$3,098.43	\$324,343.00	15.58 %	\$273,816.57
Total Tax Revenue	\$13,869,588.05	\$13,241,381.00	\$628,207.05	\$31,292,123.00	\$31,197,249.00	\$94,874.00	\$36,828,661.00	84.97 %	\$5,536,538.00
EMS Net Revenue									
Advanced Life Support Revenue	\$2,837,693.39	\$2,299,529.00	\$538,164.39	\$11,142,632.58	\$9,020,083.00	\$2,122,549.58	\$26,970,122.00	41.31 %	\$15,827,489.42
Basic Life Support Revenue	\$560,325.11	\$408,233.00	\$152,092.11	\$2,158,947.92	\$1,602,883.00	\$556,064.92	\$4,790,530.00	45.07 %	\$2,631,582.08
Transfer Service Fees	\$7,228.68	\$61,845.00	(\$54,616.32)	\$117,174.75	\$245,385.00	(\$128,210.25)	\$730,170.00	16.05 %	\$612,995.25
Non-Transport Fees	\$24,300.00	\$28,859.00	(\$4,559.00)	\$82,610.39	\$113,118.00	(\$30,507.61)	\$338,509.00	24.40 %	\$255,898.61
Contractual Allowance	(\$1,264,631.74)	(\$744,686.00)	(\$519,945.74)	(\$4,681,663.86)	(\$2,922,358.00)	(\$1,759,305.86)	(\$8,736,283.00)	53.59 %	(\$4,054,619.14)
Provision for Bad Debt	(\$845,576.77)	(\$728,528.00)	(\$117,048.77)	(\$3,232,756.37)	(\$2,858,862.00)	(\$373,894.37)	(\$8,546,575.00)	37.83 %	(\$5,313,818.63)
Recovery of Bad Debt - EMS	\$12,262.60	\$22,140.00	(\$9,877.40)	\$45,681.01	\$86,868.00	(\$41,186.99)	\$259,708.00	17.59 %	\$214,026.99
Total EMS Net Revenue	\$1,331,601.27	\$1,347,392.00	(\$15,790.73)	\$5,632,626.42	\$5,287,117.00	\$345,509.42	\$15,806,181.00	35.64 %	\$10,173,554.58
Other Revenue									
Investment Income - MCHD	\$18,600.59	\$7,825.00	\$10,775.59	\$62,597.13	\$24,072.00	\$38,525.13	\$76,216.00	82.13 %	\$13,618.87
Interest Income	\$778.21	\$829.00	(\$50.79)	\$3,150.12	\$3,382.00	(\$231.88)	\$9,620.00	32.75 %	\$6,469.88
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00	0.00 %	\$600,000.00
Weyland Bldg. Land Lease	\$0.00	\$0.00	\$0.00	\$8,265.51	\$8,266.00	(\$0.49)	\$33,064.00	25.00 %	\$24,798.49
Miscellaneous Income	\$9,501.98	\$4,000.00	\$5,501.98	\$337,841.94	\$41,100.00	\$296,741.94	\$207,610.00	162.73 %	(\$130,231.94)
Rx Discount Card Royalties	\$73.00	\$80.00	(\$7.00)	\$247.00	\$320.00	(\$73.00)	\$960.00	25.73 %	\$713.00
Proceeds from Capital Lease	\$0.00	\$24,200.00	(\$24,200.00)	\$0.00	\$70,313.00	(\$70,313.00)	\$187,196.00	0.00 %	\$187,196.00
Tenant Rent Income	\$9,298.42	\$9,198.00	\$100.42	\$37,193.68	\$36,794.00	\$399.68	\$110,383.00	33.70 %	\$73,189.32
P.A. Processing Fees	\$0.00	\$150.00	(\$150.00)	\$0.00	\$600.00	(\$600.00)	\$1,800.00	0.00 %	\$1,800.00
Contract Revenue (Net)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$162,376.00	0.00 %	\$162,376.00
1115 Waiver - Paramedicine	\$273,300.00	\$120,000.00	\$153,300.00	\$990,900.00	\$480,000.00	\$510,900.00	\$1,440,000.00	68.81 %	\$449,100.00

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended January 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Education/Training Revenue	\$40,260.00	\$25,500.00	\$14,760.00	\$98,769.05	\$99,550.00	(\$780.95)	\$219,000.00	45.10 %	\$120,230.95
Stand-By Fees	\$0.00	\$1,563.00	(\$1,563.00)	\$31,200.00	\$6,250.00	\$24,950.00	\$18,750.00	166.40 %	(\$12,450.00)
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00 %	\$30,000.00
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$498,657.00	0.00 %	\$498,657.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$33,333.32	\$33,333.00	\$0.32	\$100,000.00	33.33 %	\$66,666.68
Employee Medical Premiums	\$95,253.87	\$92,174.00	\$3,079.87	\$378,428.25	\$372,621.00	\$5,807.25	\$1,198,262.00	31.58 %	\$819,833.75
Dispatch Fees	\$9,906.00	\$7,000.00	\$2,906.00	\$38,367.00	\$28,000.00	\$10,367.00	\$222,500.00	17.24 %	\$184,133.00
MDC Revenue - First Responders	\$3,500.00	\$3,500.00	\$0.00	\$8,750.00	\$8,750.00	\$0.00	\$57,000.00	15.35 %	\$48,250.00
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00 %	\$180,000.00
VHF Project Revenue	\$10,109.22	\$10,109.00	\$0.22	\$40,371.72	\$40,372.00	(\$0.28)	\$121,640.00	33.19 %	\$81,268.28
Tower Contract Revenue	\$23,089.56	\$23,185.00	(\$95.44)	\$92,295.41	\$92,677.00	(\$381.59)	\$279,527.00	33.02 %	\$187,231.59
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$19,310.00	\$0.00	\$19,310.00	\$0.00	0.00 %	(\$19,310.00)
Total Other Revenue	\$502,004.18	\$337,646.00	\$164,358.18	\$2,181,020.13	\$1,346,400.00	\$834,620.13	\$5,754,561.00	37.90 %	\$3,573,540.87
Total Revenues	\$15,703,193.50	\$14,926,419.00	\$776,774.50	\$39,105,769.55	\$37,830,766.00	\$1,275,003.55	\$58,389,403.00	66.97 %	\$19,283,633.45
Expenses									
Payroll Expenses									
Regular Pay	\$1,831,543.55	\$1,928,325.00	(\$96,781.45)	\$7,360,664.85	\$7,649,021.00	(\$288,356.15)	\$22,915,927.00	32.12 %	\$15,555,262.15
Overtime Pay	\$247,570.63	\$249,766.00	(\$2,195.37)	\$988,051.12	\$926,414.00	\$61,637.12	\$2,651,181.00	37.27 %	\$1,663,129.88
Paid Time Off	\$232,106.88	\$210,115.00	\$21,991.88	\$1,167,363.52	\$859,088.00	\$308,275.52	\$2,530,988.00	46.12 %	\$1,363,624.48
Stipend Pay	\$9,853.00	\$11,444.00	(\$1,591.00)	\$55,452.16	\$45,776.00	\$9,676.16	\$137,328.00	40.38 %	\$81,875.84
Payroll Taxes	\$170,251.54	\$177,574.00	(\$7,322.46)	\$692,948.92	\$701,547.00	(\$8,598.08)	\$2,089,429.00	33.16 %	\$1,396,480.08
TCDRS Plan	\$158,223.90	\$156,938.00	\$1,285.90	\$632,881.75	\$620,015.00	\$12,866.75	\$1,846,602.00	34.27 %	\$1,213,720.25
Health & Dental	\$198,922.58	\$185,446.00	\$13,476.58	\$352,178.23	\$350,290.00	\$1,888.23	\$801,858.00	43.92 %	\$449,679.77
Health Insurance Claims	\$412,937.37	\$310,703.00	\$102,234.37	\$1,598,965.88	\$1,198,427.00	\$400,538.88	\$3,684,051.00	43.40 %	\$2,085,085.12
Health Insurance Admin Fees	\$63,498.85	\$63,982.00	(\$483.15)	\$265,208.73	\$251,323.00	\$13,885.73	\$763,179.00	34.75 %	\$497,970.27
Total Payroll Expenses	\$3,324,908.30	\$3,294,293.00	\$30,615.30	\$13,113,715.16	\$12,601,901.00	\$511,814.16	\$37,420,543.00	35.04 %	\$24,306,827.84

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended January 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Operating Expenses									
Unemployment Expense	\$0.00	\$1,000.00	(\$1,000.00)	\$5,411.47	\$4,000.00	\$1,411.47	\$12,000.00	45.10 %	\$6,588.53
Accident Repair	\$0.00	\$0.00	\$0.00	\$19,092.21	\$19,175.00	(\$82.79)	\$30,000.00	63.64 %	\$10,907.79
Accounting/Auditing Fees	\$30,000.00	\$30,000.00	\$0.00	\$30,000.00	\$30,000.00	\$0.00	\$45,900.00	65.36 %	\$15,900.00
Advertising	\$0.00	\$300.00	(\$300.00)	\$2,841.90	\$1,325.00	\$1,516.90	\$5,000.00	56.84 %	\$2,158.10
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	0.00 %	\$207,774.00
Bank Charges	\$0.00	\$425.00	(\$425.00)	\$360.48	\$1,700.00	(\$1,339.52)	\$5,100.00	7.07 %	\$4,739.52
Credit Card Processing Fee	\$1,326.78	\$1,316.00	\$10.78	\$5,986.39	\$6,102.00	(\$115.61)	\$21,380.00	28.00 %	\$15,393.61
Bio-Waste Removal	\$6,293.30	\$3,296.00	\$2,997.30	\$14,126.60	\$12,684.00	\$1,442.60	\$37,552.00	37.62 %	\$23,425.40
Books/Materials	\$1,494.36	\$18,275.00	(\$16,780.64)	\$19,561.35	\$52,400.00	(\$32,838.65)	\$195,850.00	9.99 %	\$176,288.65
Business Licenses	\$614.00	\$1,010.00	(\$396.00)	\$3,821.00	\$5,625.00	(\$1,804.00)	\$28,934.00	13.21 %	\$25,113.00
Capital Lease Expense	\$18,388.23	\$20,274.00	(\$1,885.77)	\$72,711.83	\$80,855.00	(\$8,143.17)	\$191,528.00	37.96 %	\$118,816.17
Collection Fees	\$3,861.86	\$6,927.00	(\$3,065.14)	\$17,457.29	\$29,481.00	(\$12,023.71)	\$93,900.00	18.59 %	\$76,442.71
Community Education	\$0.00	\$0.00	\$0.00	\$2,525.15	\$4,584.62	(\$2,059.47)	\$15,534.62	16.26 %	\$13,009.47
Computer Maintenance	\$8,923.17	\$4,000.00	\$4,923.17	\$106,063.57	\$113,000.00	(\$6,936.43)	\$479,750.00	22.11 %	\$373,686.43
Computer Software	\$58,566.29	\$64,004.00	(\$5,437.71)	\$351,262.24	\$361,313.00	(\$10,050.76)	\$1,158,090.00	30.33 %	\$806,827.76
Computer Software - MDC First Responder	\$0.00	\$0.00	\$0.00	\$1,000.04	\$1,000.00	\$0.04	\$55,200.00	1.81 %	\$54,199.96
Computer Supplies/Non-Cap.	\$572.48	\$3,500.00	(\$2,927.52)	\$17,444.69	\$19,825.00	(\$2,380.31)	\$42,265.00	41.27 %	\$24,820.31
Conferences - Fees, Travel, & Meals	\$0.00	\$12,739.00	(\$12,739.00)	\$2,429.00	\$17,946.00	(\$15,517.00)	\$50,684.00	4.79 %	\$48,255.00
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$72,984.66	\$72,207.00	\$777.66	\$288,828.00	25.27 %	\$215,843.34
Contractual Obligations- Tax Collector Assess	\$402.44	\$7,844.00	(\$7,441.56)	\$94,704.16	\$31,376.00	\$63,328.16	\$94,125.00	100.62 %	(\$579.16)
Contractual Obligations- Other	\$25,793.77	\$24,446.00	\$1,347.77	\$84,142.37	\$97,784.00	(\$13,641.63)	\$301,260.00	27.93 %	\$217,117.63
Customer Property Damage	\$477.33	\$490.00	(\$12.67)	\$1,994.31	\$2,017.00	(\$22.69)	\$12,850.00	15.52 %	\$10,855.69
Customer Relations	\$5,081.00	\$5,800.00	(\$719.00)	\$18,899.30	\$24,800.00	(\$5,900.70)	\$72,800.00	25.96 %	\$53,900.70
Damages/Uninsured Portion	\$2,298.43	\$0.00	\$2,298.43	\$10,849.36	\$7,766.70	\$3,082.66	\$7,766.70	139.69 %	(\$3,082.66)
Disposable Linen	\$4,741.91	\$6,174.00	(\$1,432.09)	\$19,129.57	\$22,522.00	(\$3,392.43)	\$82,920.00	23.07 %	\$63,790.43
Disposable Medical Supplies	\$87,515.74	\$87,956.00	(\$440.26)	\$333,099.91	\$392,458.48	(\$59,358.57)	\$1,177,106.48	28.30 %	\$844,006.57
Drug Supplies	\$23,590.00	\$24,240.00	(\$650.00)	\$117,450.36	\$104,468.02	\$12,982.34	\$307,388.02	38.21 %	\$189,937.66
Dues/Subscriptions	\$2,651.98	\$3,514.00	(\$862.02)	\$46,720.66	\$38,794.00	\$7,926.66	\$60,109.00	77.73 %	\$13,388.34

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended January 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Durable Medical Equipment	\$17,165.60	\$16,871.00	\$294.60	\$54,145.16	\$104,046.50	(\$49,901.34)	\$417,360.50	12.97 %	\$363,215.34
Employee Health\Wellness	\$11,132.22	\$1,375.00	\$9,757.22	\$12,645.23	\$5,500.00	\$7,145.23	\$26,500.00	47.72 %	\$13,854.77
Employee Recognition	\$11,167.16	\$1,253.00	\$9,914.16	\$54,484.82	\$58,584.06	(\$4,099.24)	\$115,203.06	47.29 %	\$60,718.24
Equipment Rental	\$0.00	\$0.00	\$0.00	\$1,691.27	\$1,745.00	(\$53.73)	\$14,100.00	11.99 %	\$12,408.73
Fluids & Additives - Auto	\$1,176.15	\$2,226.00	(\$1,049.85)	\$6,280.30	\$6,428.50	(\$148.20)	\$10,146.50	61.90 %	\$3,866.20
Fuel - Auto	\$40,732.34	\$59,361.00	(\$18,628.66)	\$149,173.33	\$237,444.00	(\$88,270.67)	\$712,336.00	20.94 %	\$563,162.67
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0.00 %	\$4,000.00
Hazardous Waste Removal	\$176.25	\$200.00	(\$23.75)	\$745.20	\$755.00	(\$9.80)	\$1,920.00	38.81 %	\$1,174.80
Insurance	\$46,541.00	\$52,869.00	(\$6,328.00)	\$140,398.43	\$209,378.00	(\$68,979.57)	\$656,975.00	21.37 %	\$516,576.57
Interest Expense	\$365.77	\$734.00	(\$368.23)	\$1,506.74	\$3,187.00	(\$1,680.26)	\$7,513.00	20.06 %	\$6,006.26
Laundry Service & Purchase	\$138.54	\$120.00	\$18.54	\$625.38	\$600.00	\$25.38	\$1,800.00	34.74 %	\$1,174.62
Leases/Contracts	\$4,098.21	\$5,595.00	(\$1,496.79)	\$23,127.40	\$22,380.00	\$747.40	\$77,440.00	29.86 %	\$54,312.60
Legal Fees	\$8,928.75	\$10,550.00	(\$1,621.25)	\$36,555.90	\$42,200.00	(\$5,644.10)	\$126,725.00	28.85 %	\$90,169.10
Maintenance & Repairs-Buildings	\$28,396.58	\$31,000.00	(\$2,603.42)	\$87,737.74	\$90,632.35	(\$2,894.61)	\$370,842.35	23.66 %	\$283,104.61
Maintenance- Equipment	\$35,837.70	\$28,700.00	\$7,137.70	\$349,361.24	\$406,154.00	(\$56,792.76)	\$708,464.00	49.31 %	\$359,102.76
Management Fees	\$6,750.33	\$11,262.00	(\$4,511.67)	\$34,484.58	\$45,047.00	(\$10,562.42)	\$135,139.00	25.52 %	\$100,654.42
Meals - Business and Travel	\$0.00	\$65.00	(\$65.00)	(\$32.07)	\$260.00	(\$292.07)	\$2,060.00	(1.56)%	\$2,092.07
Meeting Expenses	\$323.01	\$300.00	\$23.01	\$4,207.29	\$4,849.00	(\$641.71)	\$30,200.00	13.93 %	\$25,992.71
Mileage Reimbursements	\$191.36	\$420.00	(\$228.64)	\$749.64	\$1,559.00	(\$809.36)	\$10,992.00	6.82 %	\$10,242.36
Office Supplies	\$1,749.74	\$1,848.00	(\$98.26)	\$4,730.85	\$4,867.00	(\$136.15)	\$17,500.00	27.03 %	\$12,769.15
Oil & Lubricants	\$2,609.91	\$2,700.00	(\$90.09)	\$7,782.27	\$9,100.00	(\$1,317.73)	\$27,600.00	28.20 %	\$19,817.73
Other Services	\$289.62	\$375.00	(\$85.38)	\$1,122.12	\$1,500.00	(\$377.88)	\$4,500.00	24.94 %	\$3,377.88
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$18,782.13	\$118,017.00	(\$99,234.87)	\$1,117,986.00	1.68 %	\$1,099,203.87
Oxygen & Gases	\$3,291.74	\$3,550.00	(\$258.26)	\$14,655.02	\$17,871.15	(\$3,216.13)	\$55,326.15	26.49 %	\$40,671.13
Postage	\$2,862.97	\$2,100.00	\$762.97	\$8,269.63	\$8,400.00	(\$130.37)	\$25,200.00	32.82 %	\$16,930.37
Printing Services	\$0.00	\$0.00	\$0.00	\$687.31	\$375.00	\$312.31	\$23,376.50	2.94 %	\$22,689.19
Professional Fees	\$98,922.86	\$112,905.53	(\$13,982.67)	\$365,514.60	\$438,531.09	(\$73,016.49)	\$1,756,313.41	20.81 %	\$1,390,798.81
Radio Repairs - Outsourced (Depot)	\$1,230.25	\$1,240.00	(\$9.75)	\$5,951.30	\$7,294.00	(\$1,342.70)	\$39,900.00	14.92 %	\$33,948.70
Radio - Parts	\$1,805.88	\$1,700.00	\$105.88	\$9,110.07	\$11,750.00	(\$2,639.93)	\$57,300.00	15.90 %	\$48,189.93
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	0.00 %	\$12,000.00

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended January 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Recruit/Investigate	\$5,663.19	\$5,375.00	\$288.19	\$13,148.93	\$27,290.00	(\$14,141.07)	\$66,550.00	19.76 %	\$53,401.07
Rent	\$12,751.00	\$14,451.00	(\$1,700.00)	\$51,004.00	\$56,804.00	(\$5,800.00)	\$174,212.00	29.28 %	\$123,208.00
Repair-Equipment	\$0.00	\$0.00	\$0.00	\$5,903.46	\$7,133.00	(\$1,229.54)	\$55,200.00	10.69 %	\$49,296.54
Shop Tools	\$1,546.16	\$1,664.00	(\$117.84)	\$3,454.70	\$3,743.00	(\$288.30)	\$16,470.00	20.98 %	\$13,015.30
Shop Supplies	\$1,199.81	\$2,145.00	(\$945.19)	\$5,905.50	\$6,417.00	(\$511.50)	\$54,900.00	10.76 %	\$48,994.50
Small Equipment & Furniture	\$6,558.22	\$7,625.00	(\$1,066.78)	\$70,976.10	\$77,298.37	(\$6,322.27)	\$492,438.24	14.41 %	\$421,462.14
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$425.00	(\$425.00)	\$3,350.00	0.00 %	\$3,350.00
Station Supplies	\$10,531.28	\$10,905.00	(\$373.72)	\$21,053.37	\$24,348.00	(\$3,294.63)	\$81,096.00	25.96 %	\$60,042.63
Supplemental Food	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	(\$3,000.00)	\$3,000.00	0.00 %	\$3,000.00
Telephones-Cellular	\$9,261.68	\$11,651.00	(\$2,389.32)	\$39,083.42	\$46,724.00	(\$7,640.58)	\$140,232.00	27.87 %	\$101,148.58
Telephones-Service	\$18,790.20	\$16,565.00	\$2,225.20	\$78,711.59	\$66,260.00	\$12,451.59	\$198,780.00	39.60 %	\$120,068.41
Training/Related Expenses-CE	\$6,920.81	\$10,054.00	(\$3,133.19)	\$24,944.96	\$40,961.00	(\$16,016.04)	\$395,803.60	6.30 %	\$370,858.64
Tuition Reimbursement	\$32,093.79	\$6,850.00	\$25,243.79	\$39,127.58	\$24,150.00	\$14,977.58	\$67,450.00	58.01 %	\$28,322.42
Travel Expenses	\$0.00	\$10.00	(\$10.00)	\$486.38	\$547.00	(\$60.62)	\$8,400.00	5.79 %	\$7,913.62
Uniforms	\$8,360.76	\$8,288.00	\$72.76	\$80,796.37	\$103,960.57	(\$23,164.20)	\$359,943.47	22.45 %	\$279,147.10
Utilities	\$40,786.02	\$35,490.00	\$5,296.02	\$158,857.09	\$139,510.00	\$19,347.09	\$419,360.00	37.88 %	\$260,502.91
Vehicle-Batteries	\$1,892.45	\$0.00	\$1,892.45	\$21,949.78	\$19,800.00	\$2,149.78	\$21,150.00	103.78 %	(\$799.78)
Vehicle-Outside Services	\$148.50	\$366.00	(\$217.50)	\$708.07	\$929.00	(\$220.93)	\$9,600.00	7.38 %	\$8,891.93
Vehicle-Parts	\$34,638.79	\$36,500.00	(\$1,861.21)	\$128,674.93	\$130,585.73	(\$1,910.80)	\$444,085.73	28.98 %	\$315,410.80
Vehicle-Registration	\$229.08	\$360.00	(\$130.92)	\$482.23	\$754.00	(\$271.77)	\$2,496.00	19.32 %	\$2,013.77
Vehicle-Tires	\$4,520.76	\$4,960.00	(\$439.24)	\$19,848.85	\$20,000.00	(\$151.15)	\$60,000.00	33.08 %	\$40,151.15
Vehicle-Towing	\$840.00	\$1,000.00	(\$160.00)	\$3,231.00	\$3,300.00	(\$69.00)	\$5,400.00	59.83 %	\$2,169.00
Worker's Compensation Insurance	(\$82.40)	\$0.00	(\$82.40)	\$93,417.12	\$73,771.00	\$19,646.12	\$295,084.00	31.66 %	\$201,666.88
Total Operating Expenses	<u>\$805,127.11</u>	<u>\$851,108.53</u>	<u>(\$45,981.42)</u>	<u>\$3,728,328.18</u>	<u>\$4,291,374.14</u>	<u>(\$563,045.96)</u>	<u>\$15,023,314.33</u>	<u>24.82 %</u>	<u>\$11,294,986.15</u>
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$363,412.30	\$382,289.00	(\$18,876.70)	\$717,926.06	\$1,529,156.00	(\$811,229.94)	\$4,587,467.00	15.65 %	\$3,869,540.94
Specialty Healthcare Providers	\$91,975.04	\$314,296.00	(\$222,320.96)	\$653,811.43	\$1,257,184.00	(\$603,372.57)	\$3,771,551.00	17.34 %	\$3,117,739.57
Total Indigent Care Expenses	<u>\$455,387.34</u>	<u>\$696,585.00</u>	<u>(\$241,197.66)</u>	<u>\$1,371,737.49</u>	<u>\$2,786,340.00</u>	<u>(\$1,414,602.51)</u>	<u>\$8,359,018.00</u>	<u>16.41 %</u>	<u>\$6,987,280.51</u>

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended January 31, 2021

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00 %	\$500,000.00
Capital Purchase - Building/Improvements	\$30,498.40	\$30,498.40	\$0.00	\$500,490.05	\$500,945.10	(\$455.05)	\$1,375,428.68	36.39 %	\$874,938.63
Capital Purchase - Equipment	\$17,487.31	\$13,000.00	\$4,487.31	\$96,543.81	\$103,750.00	(\$7,206.19)	\$1,063,907.00	9.07 %	\$967,363.19
Capital Purchase - Vehicles	\$0.00	\$27,123.00	(\$27,123.00)	\$16,171.48	\$69,646.63	(\$53,475.15)	\$197,159.63	8.20 %	\$180,988.15
Total Capital Expenditures	\$47,985.71	\$70,621.40	(\$22,635.69)	\$613,205.34	\$674,341.73	(\$61,136.39)	\$3,136,495.31	19.55 %	\$2,523,289.97
Total Expenses	\$4,633,408.46	\$4,912,607.93	(\$279,199.47)	\$18,826,986.17	\$20,353,956.87	(\$1,526,970.70)	\$63,939,370.64	29.45 %	\$45,112,384.47
Revenue over Expeditures	\$11,069,785.04	\$10,013,811.07	\$1,055,973.97	\$20,278,783.38	\$17,476,809.13	\$2,801,974.25	(\$5,549,967.64)	(365.39)%	(\$25,828,751.02)

AGENDA ITEM # 16

Board Mtg.: 02/23/2021

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21
A/R Balance	7,359,415	7,618,273	7,586,280	8,187,057	6,281,289	6,489,227	6,280,177	6,453,722	6,749,761	7,168,838	6,703,058	6,693,459
Total 6-Mo Charges	12,573,259	12,341,021	11,777,165	11,601,011	11,401,494	11,403,052	11,475,262	11,406,158	12,123,856	12,154,695	12,602,138	12,883,313
Avg Charge / Day *	69,851	68,561	65,429	64,450	63,342	63,350	63,751	63,368	67,355	67,526	70,012	71,574
A/R Days	105	111	116	127	99	102	99	102	100	106	96	94

* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Feb-20	1,976,625	1,324,212	900,948	819,088	1,073,739	2,332,842	8,427,453	4,225,668	3,406,581
Mar-20	1,828,205	1,194,264	1,003,977	850,563	1,586,090	2,225,011	8,688,111	4,661,664	3,811,101
Apr-20	1,455,632	1,081,925	914,675	862,569	1,559,477	2,776,220	8,650,498	5,198,266	4,335,698
May-20	1,715,895	923,079	891,016	829,530	1,593,917	3,297,059	9,250,496	5,720,506	4,890,976
Jun-20	1,924,431	993,835	744,222	781,392	789,908	2,103,588	7,337,376	3,674,887	2,893,496
Jul-20	2,032,850	1,087,785	812,609	683,579	868,102	2,059,086	7,544,011	3,610,767	2,927,188
Aug-20	1,956,174	1,201,239	913,616	760,703	521,233	1,962,201	7,315,165	3,244,136	2,483,433
Sep-20	1,757,724	1,020,790	999,945	859,564	833,187	2,003,585	7,474,795	3,696,337	2,836,772
Oct-20	1,978,256	997,596	877,946	936,381	979,524	1,751,124	7,520,827	3,667,029	2,730,648
Nov-20	2,136,194	1,269,848	849,561	842,017	1,159,211	1,687,279	7,944,110	3,688,506	2,846,490
Dec-20	1,934,576	1,271,318	1,103,094	794,733	662,946	1,588,163	7,354,830	3,045,842	2,251,109
Jan-21	2,185,480	1,176,228	1,102,684	963,260	439,292	1,457,262	7,324,206	2,859,814	1,896,554

Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Feb-20	23%	16%	11%	10%	13%	28%	100%	50%	40%
Mar-20	21%	14%	12%	10%	18%	26%	100%	54%	44%
Apr-20	17%	13%	11%	10%	18%	32%	100%	60%	50%
May-20	19%	10%	10%	9%	17%	36%	100%	62%	53%
Jun-20	26%	14%	10%	11%	11%	29%	100%	50%	39%
Jul-20	27%	14%	11%	9%	12%	27%	100%	48%	39%
Aug-20	27%	16%	12%	10%	7%	27%	100%	44%	34%
Sep-20	24%	14%	13%	11%	11%	27%	100%	49%	38%
Oct-20	26%	13%	12%	12%	13%	23%	100%	49%	36%
Nov-20	27%	16%	11%	11%	15%	21%	100%	46%	36%
Dec-20	26%	17%	15%	11%	9%	22%	100%	41%	31%
Jan-21	30%	16%	15%	13%	6%	20%	100%	39%	26%

AGENDA ITEM # 16

Board Mtg.: 02/23/2021

Montgomery County Hospital District Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days					\$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
Feb-20	309,266	-	-	2	(2)	309,266	309,268
Mar-20	330,272	-	-	2	(2)	330,272	330,274
Apr-20	228,713	-	-	2	(2)	228,713	228,715
May-20	997,201	-	-	2	(2)	997,201	997,203
Jun-20	475,847	-	-	2	(2)	475,847	475,849
Jul-20	472,522	-	-	2	(2)	472,522	472,524
Aug-20	322,352	-	-	2	(2)	322,352	322,354
Sep-20	172,363	-	-	2	(2)	172,363	172,365
Oct-20	390,339	-	-	2	(2)	390,339	390,341
Nov-20	365,412	-	-	2	(2)	365,412	365,414
Dec-20	273,140	-	-	2	(2)	273,140	273,142
Jan-21	376,475	-	-	2	(2)	376,475	376,477

Accounts Payable Aging by Percentage without Credits

Month	Current	Days		
		31-60	61-90	> 90
Feb-20	100%	0%	0%	0%
Mar-20	100%	0%	0%	0%
Apr-20	100%	0%	0%	0%
May-20	100%	0%	0%	0%
Jun-20	100%	0%	0%	0%
Jul-20	100%	0%	0%	0%
Aug-20	100%	0%	0%	0%
Sep-20	100%	0%	0%	0%
Oct-20	100%	0%	0%	0%
Nov-20	100%	0%	0%	0%
Dec-20	100%	0%	0%	0%
Jan-21	100%	0%	0%	0%

Board Mtg.: 02/23/2021

Payer Mix

Service Mix

[illegible]

Agenda Item # 17



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: February 23, 2021

Re: 1115 Waiver for DSRIP

Update on the 1115 Waiver for DSRIP. (Mr. Grice, Treasurer – MCHD Board)

“Presentation will be given at the board meeting”

AGENDA ITEM # 18

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR
INVOICES

\$1,998,250.55

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
A/W MECHANICAL SERVICES, LLP	1/1/2021	212016960	3914	1/13/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$405.00
							Totals for A/W MECHANICAL SERVICES, LLP:	\$405.00
A1 SMITH'S SEPTIC SERVICE, INC.	1/4/2021	477532	4083	2/10/2021	4 WEEK PORTABLE TIOLET RENTAL	10-016-55600	Maintenance & Repairs-Building:	\$88.00
							Totals for A1 SMITH'S SEPTIC SERVICE, INC.:	\$88.00
ADAMS, ANDREW	1/31/2021	ADA013121	4030	2/3/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$492.80
							Totals for ADAMS, ANDREW:	\$492.80
ALLEN'S SAFE AND LOCK	1/1/2021	58064	3915	1/13/2021	PROPERTY DAMAGES	10-016-53500	Customer Property Damage-Facil	\$413.00
	1/20/2021	010721JL1	4031	2/3/2021	KEYS, SCHLAGE PRIMUS EVEREST, B1	10-016-55600	Maintenance & Repairs-Building:	\$1,769.00
							Totals for ALLEN'S SAFE AND LOCK:	\$2,182.00
ALONTI CAFE & CATERING	1/5/2021	1745323	3960	1/20/2021	NEW HIRE TESTING 01.05.2021	10-009-56100	Meeting Expenses-Dept	\$120.97
	1/22/2021	1747344	4084	2/10/2021	NEOP ORIENTATION 01.22.2021	10-009-56100	Meeting Expenses-Dept	\$135.42
							Totals for ALONTI CAFE & CATERING:	\$256.39
AMAZON.COM LLC	1/1/2021	7889599944 12.10	107491	1/13/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$231.53
	1/27/2021	433573456487	107810	2/10/2021	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Fa	\$145.98
	1/27/2021	435567678658	107810	2/10/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$8.66
	1/27/2021	438459376659	107810	2/10/2021	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Fa	\$58.97
	1/27/2021	445975439738	107810	2/10/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$169.95
	1/27/2021	453473489839	107810	2/10/2021	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$11.99
	1/27/2021	457383655856	107810	2/10/2021	DURABLE MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Supl	\$94.90
	1/27/2021	459598496879	107810	2/10/2021	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Fa	\$350.99
	1/27/2021	463438945859	107810	2/10/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$9.66
	1/27/2021	465654698353	107810	2/10/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$53.82
	1/27/2021	467457593439	107810	2/10/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$169.95
	1/27/2021	473936757776	107810	2/10/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$93.75
	1/27/2021	478443853996	107811	2/10/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$93.75
	1/27/2021	534474734346	107811	2/10/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$55.82
	1/27/2021	539599966637	107811	2/10/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$39.99
	1/27/2021	543647634938	107811	2/10/2021	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$25.99
	1/27/2021	547584495889	107811	2/10/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$88.80
	1/27/2021	569398647744	107811	2/10/2021	RADIO REPAIRS	10-004-57225	Radio Repair - Parts-Radio	\$790.05
	1/27/2021	587536574885	107811	2/10/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$220.26
	1/27/2021	666495898593	107811	2/10/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$79.95
	1/27/2021	673794646458	107811	2/10/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$164.54

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/27/2021	683686355433	107811	2/10/2021	SHOP TOOLS	10-016-57700	Shop Tools-Facil	\$424.99
	1/27/2021	689437549847	107811	2/10/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$93.75
	1/27/2021	743659693774	107812	2/10/2021	MAINTENANCE REPAIRS	10-016-55600	Maintenance & Repairs-Building	\$103.99
	1/27/2021	748985348795	107812	2/10/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$35.91
	1/27/2021	753563739995	107812	2/10/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$99.95
	1/27/2021	763458699676	107812	2/10/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$8.97
	1/27/2021	794386978738	107812	2/10/2021	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$89.95
	1/27/2021	843553663443	107812	2/10/2021	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Fa	\$49.62
	1/27/2021	959988964536	107812	2/10/2021	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Fa	\$1,798.99
	1/27/2021	978637934946	107812	2/10/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$16.29
	1/27/2021	994435476748	107812	2/10/2021	RADIO REPAIRS	10-004-57225	Radio Repair - Parts-Radio	\$539.94
							Totals for AMAZON.COM LLC:	\$6,221.65
AMERICAN TIRE DISTRIBUTORS INC	1/6/2021	S146367651	3917	1/13/2021	MICHELIN TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,309.80
	1/6/2021	S146389565	3917	1/13/2021	MICHELIN TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,369.95
	1/6/2021	146387940 \$1369.5	3917	1/13/2021	MICHELIN TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,369.95
	1/5/2021	S146331389	3993	1/27/2021	MICHELIN TIRES	10-010-59150	Vehicle-Tires-Fleet	\$693.86
	1/6/2021	S146388812	3993	1/27/2021	MICHELIN TIRES	10-010-59150	Vehicle-Tires-Fleet	\$689.17
	1/6/2021	S146390679	3993	1/27/2021	MICHELIN TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,027.46
	1/7/2021	S146416191	3993	1/27/2021	MICHELIN TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,712.44
							Totals for AMERICAN TIRE DISTRIBUTORS INC:	\$8,172.63
AMERITAS LIFE INSURANCE CORP	1/1/2021	010-48743 01.01.2	107494	1/13/2021	ACCT 010-048743-00002 VISION PREMIU	10-025-51700	Health & Dental-Human	\$4,425.36
							Totals for AMERITAS LIFE INSURANCE CORP:	\$4,425.36
ASHER, DEVIN	1/13/2021	ASH011321	3918	1/13/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,438.00
							Totals for ASHER, DEVIN:	\$1,438.00
AT&T (105414)	1/21/2021	131652005 01.21.2	107723	2/3/2021	T1 ISSI 01/21/20-02/20/21	10-004-58310	Telephones-Service-Radio	\$238.71
							Totals for AT&T (105414):	\$238.71
AT&T (U-VERSE)	1/22/2021	50883685 01.22.2	107724	2/3/2021	STATION 41 01/23/21-02/22/21	10-015-58310	Telephones-Service-Infor	\$123.05
							Totals for AT&T (U-VERSE):	\$123.05
AT&T MOBILITY-ROC (6463)	1/1/2021	5735112X1223202	107496	1/13/2021	11/16/20-12/15/20	10-004-58200	Telephones-Cellular-Radio	\$96.63
	1/15/2021	16735112X012320	107656	1/27/2021	ACCT# 836735112 12/16/20-01/15/21	10-004-58200	Telephones-Cellular-Radio	\$96.63
	1/19/2021	1283884314X0127	107725	2/3/2021	ACCT# 287283884314	10-015-58200	Telephones-Cellular-Infor	\$366.02
							Totals for AT&T MOBILITY-ROC (6463):	\$559.28

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
BCBS OF TEXAS (DENTAL)	1/1/2021	3611 1.1.21 COBF	5352	1/5/2021	BILL PERIOD: 01-01-2021 TO 02-01-2021	10-025-51700	Health & Dental-Human	\$173.72
	1/1/2021	123611 01/01/2021	5354	1/5/2021	BILL PERIOD: 01-01-2021 TO 02-01-2021	10-025-51700	Health & Dental-Human	\$23,339.08
	Totals for BCBS OF TEXAS (DENTAL):							\$23,512.80
BCBS OF TEXAS (POB 731428)	1/10/2021	523329549903	5355	1/10/2021	BCBS PPO & HSA CLAIMS 01/02/2021-0110-025-51710	10-025-51710	Health Insurance Claims-Human	\$98,348.34
	1/20/2021	523322917787	5379	1/20/2021	BCBS PPO & HSA CLAIMS 01/09/2021-0110-025-51710	10-025-51710	Health Insurance Claims-Human	\$168,984.82
	1/31/2021	523326426817	5424	1/31/2021	BCBS PPO & HSA CLAIMS 01/23/2021-0110-025-51710	10-025-51710	Health Insurance Claims-Human	\$103,178.50
	1/24/2021	523326661964	5425	1/24/2021	BCBS PPO & HSA CLAIMS 01/16/2021-0110-025-51710	10-025-51710	Health Insurance Claims-Human	\$60,276.03
	1/31/2021	131647271534	5445	2/8/2021	BCBS PPO & HSA CLAIMS 01/23/2021-0110-025-51710	10-025-51710	Health Insurance Claims-Human	\$66,243.76
Totals for BCBS OF TEXAS (POB 731428):								\$497,031.45
BELL, BRIAN	1/31/2021	BEL013121	4032	2/3/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,722.43
	Totals for BELL, BRIAN:							\$1,722.43
BIOQUELL INC.	1/27/2021	50-26090-1	107822	2/10/2021	BIOQUELL PVC TAPE	10-008-57750	Small Equipment & Furniture-Sup	\$1,162.20
	Totals for BIOQUELL INC.:							\$1,162.20
BONDS JANITORIAL SERVICE	1/1/2021	716	4072	2/3/2021	EXTRA CLEANING DECEMBER 2020	10-016-53330	Contractual Obligations- Other-F:	\$2,935.00
	1/1/2021	717	4072	2/3/2021	STATION CLEANING	10-016-53330	Contractual Obligations- Other-F:	\$1,332.47
	1/1/2021	705	4072	2/3/2021	EXTRA CLEANING NOV 2020	10-016-53330	Contractual Obligations- Other-F:	\$2,935.00
	1/1/2021	713	4072	2/3/2021	JANITORIAL SERVICE FOR DECEMBER	10-016-53330	Contractual Obligations- Other-F:	\$5,956.78
	1/1/2021	700	4072	2/3/2021	JANITORIAL SERVICE FOR NOVEMBER	10-016-53330	Contractual Obligations- Other-F:	\$5,956.78
	1/8/2021	734	4072	2/3/2021	EXTRA DAY CLEANING/AFTERNOON	10-016-53330	Contractual Obligations- Other-F:	\$2,935.00
	1/8/2021	730	4072	2/3/2021	JANITORIAL SERVICE FOR JAN 2021	10-016-53330	Contractual Obligations- Other-F:	\$5,956.78
	Totals for BONDS JANITORIAL SERVICE:							\$28,007.81
BOON-CHAPMAN (Prime DX)	1/1/2021	S0030005373	3961	1/20/2021	CASE MANAGEMENT DEC 2020 PRIME	10-002-55700	Management Fees-HCAP	\$8,587.75
	Totals for BOON-CHAPMAN (Prime DX):							\$8,587.75
BOUND TREE MEDICAL, LLC	1/7/2021	83907464	3962	1/20/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,543.20
	1/11/2021	83910922	3995	1/27/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$12,193.00
						10-008-53800	Disposable Linen-Suppl	\$779.94
						10-009-54000	Drug Supplies-Dept	\$7,520.36
	1/12/2021	83912737	3995	1/27/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,874.78
	1/7/2021	83907465	3962	1/20/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,187.28
	1/21/2021	83923969	4071	2/3/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$623.00
	1/20/2021	83921848	4071	2/3/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$996.90

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/22/2021	83925791	4085	2/10/2021	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Suppl	\$875.00
						10-009-54000	Drug Supplies-Dept	\$1,471.20
						10-008-53900	Disposable Medical Supplies-Sup	\$6,800.00
	1/28/2021	83932832	4085	2/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$4,636.50
						10-008-53800	Disposable Linen-Suppl	\$727.72
						10-009-54000	Drug Supplies-Dept	\$516.98
	1/27/2021	83931229	4085	2/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$180.00
	1/27/2021	83931230	4085	2/10/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Suppl	\$1,734.00
						Totals for BOUND TREE MEDICAL, LLC:		\$43,659.86
BRYANT'S SIGNS	1/1/2021	2020-125	107586	1/20/2021	MCHD MAGNETIC	10-010-59000	Vehicle-Outside Services-Fleet	\$148.50
						Totals for BRYANT'S SIGNS:		\$148.50
BUCKALEW CHEVROLET	1/1/2021	552977	107658	1/27/2021	VEHICLE PARTS	10-004-57725	Shop Supplies-Radio	\$326.25
						Totals for BUCKALEW CHEVROLET:		\$326.25
BUCKEYE INTERNATIONAL INC.	1/12/2021	90298374	3996	1/27/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$2,387.42
						Totals for BUCKEYE INTERNATIONAL INC.:		\$2,387.42
C & B CHEMICAL	1/1/2021	101598	107505	1/13/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$400.00
						Totals for C & B CHEMICAL:		\$400.00
C & R WATER SUPPLY, INC	1/14/2021	1526 01.14.21 FEE	5452	1/14/2021	STATION 44 11/16/20-12/17/20 FEE	10-016-58800	Utilities-Facil	\$0.79
	1/14/2021	1526 01.14.21	5453	1/14/2021	STATION 44 11/16/20-12/17/20	10-016-58800	Utilities-Facil	\$83.16
						Totals for C & R WATER SUPPLY, INC:		\$83.95
CAMPBELL, JAMES	1/13/2021	CAM011321	3920	1/13/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,489.21
						Totals for CAMPBELL, JAMES:		\$1,489.21
CANON FINANCIAL SERVICES, INC.	1/13/2021	26044596	4033	2/3/2021	SCHEDULE # 001-0824246-001/CONTRA	10-015-55400	Leases/Contracts-Infor	\$4,228.70
						Totals for CANON FINANCIAL SERVICES, INC.:		\$4,228.70
CARTER, RUSSELL	1/27/2021	CAR012721	3997	1/27/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,753.34
						Totals for CARTER, RUSSELL:		\$1,753.34
CASAS, MONTY	1/31/2021	CAS013121	4034	2/3/2021	TRAINING/RELATED REIMBURSEMEN	10-009-58500	Training/Related Expenses-CE-D	\$303.79
						Totals for CASAS, MONTY:		\$303.79

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CBP EMERGENCY CARE LLC	1/1/2021	PAT010121	3921	1/13/2021	ASSISTANT MEDICAL DIR/TERM ON C	10-009-57100	Professional Fees-Dept	\$14,080.00
					Totals for CBP EMERGENCY CARE LLC:			\$14,080.00
CDW GOVERNMENT, INC.	1/7/2021	6344271	3963	1/20/2021	ZAGGED RUGGED BOOK KEYBOARD	10-015-57750	Small Equipment & Furniture-Inf	\$127.71
	1/1/2021	5699168	3963	1/20/2021	CISCO 1M TYPE 1 STACK CABLE	10-015-57750	Small Equipment & Furniture-Inf	\$283.12
	1/1/2021	5428718	3963	1/20/2021	CISCO SMARNET	10-004-53000	Computer Maintenance-Radio	\$4,992.17
	1/25/2021	7070896	4087	2/10/2021	VMWARE VSPH 7 ENT	10-015-53050	Computer Software-Infor	\$1,735.08
	1/20/2021	6903786	4073	2/3/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$407.94
	1/1/2021	5753526	4073	2/3/2021	COMPUTER MAINTENANCE	10-004-53000	Computer Maintenance-Radio	\$3,931.00
	1/1/2021	5848354	4073	2/3/2021	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$21,635.23
					Totals for CDW GOVERNMENT, INC.:			\$33,112.25
CENTERPOINT ENERGY (REL109)	1/1/2021	006986422 01/01/	5318	1/4/2021	STATION 43 11/10/20-12/11/20	10-016-58800	Utilities-Facil	\$37.37
	1/11/2021	88589239 01/11/21	5356	1/26/2021	ADMIN 12/02/20-01/05/21	10-016-58800	Utilities-Facil	\$2,043.98
	1/13/2021	88820089 01.13.21	5380	1/28/2021	STATION 10 1203/20-01/06/21	10-016-58800	Utilities-Facil	\$4.06
	1/4/2021	04015806066 1.4.2	5381	1/19/2021	ROBINSON TOWER 11/23/20-12/29/20	10-004-58800	Utilities-Radio	\$26.39
	1/13/2021	4018941639 1.13.2	5397	1/28/2021	STATION 15 12/04/20-01/07/21	10-016-58800	Utilities-Facil	\$23.39
	1/21/2021	98116148 01.21.21	5398	2/5/2021	STATION 14 12/14/20-01/14/21	10-016-58800	Utilities-Facil	\$48.13
	1/21/2021	4013049610 1.21.2	5399	2/5/2021	STATION 45 12/11/20-01/13/21	10-016-58800	Utilities-Facil	\$23.74
	1/1/2021	88820089 01.01.21	5454	1/1/2021	STATION 10 11/02/20-12/03/20	10-016-58800	Utilities-Facil	\$18.41
	1/5/2021	88796735 01.05.21	5455	2/20/2021	STATIOIN 20 11/24/20-12/29/20	10-016-58800	Utilities-Facil	\$396.27
					Totals for CENTERPOINT ENERGY (REL109):			\$2,621.74
CENTRALSQUARE COMPANY-TRITE	1/1/2021	303336	3964	1/20/2021	ENTERPRISE MOBILE BASE POSITION	10-015-53050	Computer Software-Infor	\$3,000.11
					Totals for CENTRALSQUARE COMPANY-TRITECH SOFTWARE SYSTEMS:			\$3,000.11
CENTRELEARN SOLUTIONS, LLC	1/10/2021	INV19609	3965	1/20/2021	LEARNING MANAGEMENT PLATFORM	10-000-14900	Prepaid Expenses-BS	\$6,698.59
					Totals for CENTRELEARN SOLUTIONS, LLC:			\$6,698.59
CHARTER COMMUNICATIONS/SPEC	1/1/2021	0040724121120	5426	1/1/2021	STATION 26 12/11/20-01/10/21	10-016-58800	Utilities-Facil	\$100.53
	1/11/2021	0040724011121	5426	1/1/2021	STATION 26 01/11/21-02/10/21	10-016-58800	Utilities-Facil	\$100.53
					Totals for CHARTER COMMUNICATIONS/SPECTRUM BUSINESS:			\$201.06
CHASE PEST CONTROL, INC.	1/1/2021	15955122320	3922	1/13/2021	BORA-CARE TREATMENT	10-016-55600	Maintenance & Repairs-Building:	\$336.00
	1/8/2021	3844010821	3998	1/27/2021	EXTERIOR COMMERICAL SERVICE-BI	10-016-55600	Maintenance & Repairs-Building:	\$155.00
	1/1/2021	3851111320	3998	1/27/2021	EXTERIOR COMMERICAL SERVICE-BI	10-016-55600	Maintenance & Repairs-Building:	\$155.00
	1/8/2021	3851010821	3998	1/27/2021	EXTERIOR COMMERICAL SERVICE-BI	10-016-55600	Maintenance & Repairs-Building:	\$155.00
	1/8/2021	2557010821	3998	1/27/2021	EXTERIOR COMMERICAL SERVICE-BI	10-016-55600	Maintenance & Repairs-Building:	\$185.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/8/2021	2559010821	3998	1/27/2021	EXTERIOR COMMERICAL SERVICE-BI	10-016-55600	Maintenance & Repairs-Building:	\$175.00
	1/8/2021	2558010821	3998	1/27/2021	EXTERIOR COMMERICAL SERVICE-BI	10-016-55600	Maintenance & Repairs-Building:	\$195.00
	1/8/2021	2562010821	3998	1/27/2021	EXTERIOR COMMERICAL SERVICE-BI	10-016-55600	Maintenance & Repairs-Building:	\$155.00
	1/11/2021	3849011121	4035	2/3/2021	EXTERIOR COMMERICAL SERVICE BI	10-016-55600	Maintenance & Repairs-Building:	\$95.00
	1/21/2021	3845012121	4035	2/3/2021	EXTERIOR COMMERICAL SERVICE BI	10-016-55600	Maintenance & Repairs-Building:	\$155.00
	1/21/2021	2556012121	4035	2/3/2021	EXTERIOR COMMERICAL SERVICE BI	10-016-55600	Maintenance & Repairs-Building:	\$200.00
	1/22/2021	2561012221	4035	2/3/2021	EXTERIOR COMMERICAL SERVICE BI	10-016-55600	Maintenance & Repairs-Building:	\$145.00
	1/22/2021	2554012221	4035	2/3/2021	EXTERIOR COMMERICAL SERVICE BI	10-016-55600	Maintenance & Repairs-Building:	\$155.00
	1/22/2021	2553012221	4035	2/3/2021	EXTERIOR COMMERICAL SERVICE BI	10-016-55600	Maintenance & Repairs-Building:	\$155.00
	1/22/2021	2555012221	4035	2/3/2021	EXTERIOR COMMERICAL SERVICE BI	10-016-55600	Maintenance & Repairs-Building:	\$155.00
							Totals for CHASE PEST CONTROL, INC.:	\$2,571.00
CHAVEZ, ALBERTO	1/27/2021	CHA012721	3999	1/27/2021	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellness-Hum	\$25.00
							Totals for CHAVEZ, ALBERTO:	\$25.00
CHAVEZ, CECILIA	1/27/2021	CHA012721	3999	1/27/2021	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellness-Hum	\$25.00
							Totals for CHAVEZ, CECILIA:	\$25.00
CITY OF SHENANDOAH	1/11/2021	FEB 2021-033	107508	1/13/2021	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
							Totals for CITY OF SHENANDOAH:	\$1,250.00
COLEMAN, ZACKARY	1/27/2021	COL012721	4001	1/27/2021	TRAINING/RELATED EXPENSES-REIMI	10-009-58500	Training/Related Expenses-CE-D	\$303.79
							Totals for COLEMAN, ZACKARY:	\$303.79
COLONIAL LIFE	1/1/2021	3387610 01/01/202	5358	1/7/2021	CONTROL NO. E3387610 PREMIUMS 12	10-000-21590	P/R-Premium Cancer/Accident-B	\$5,621.46
							Totals for COLONIAL LIFE:	\$5,621.46
COMCAST (POB 37601)	1/15/2021	115489728	5427	2/15/2021	MAGNOLIA TOWER/IT 12/15/20-01/14/21	10-015-58310	Telephones-Service-Infor	\$2,067.49
							Totals for COMCAST (POB 37601):	\$2,067.49
COMCAST CORPORATION (POB 6053)	1/1/2021	591231326 01.01.2	5323	1/16/2021	STATION 23 12/30/20-01/29/21	10-015-58310	Telephones-Service-Infor	\$114.90
	1/1/2021	080776359 01.01.2	107589	1/20/2021	STATION 34 01/06/21-02/05/21	10-015-58310	Telephones-Service-Infor	\$189.34
	1/1/2021	080546356 01.01.2	107590	1/20/2021	STATION 21 01/05/21-02/04/21	10-016-58800	Utilities-Facil	\$59.95
						10-015-58310	Telephones-Service-Infor	\$107.80
							Totals for COMCAST CORPORATION (POB 60533):	\$471.99
CONROE COURIER (THE COURIER)	1/18/2021	70511153 01.18.2	107728	2/3/2021	CONROE COURIER THRU DATE 04/11/2	10-001-54100	Dues/Subscriptions-Admin	\$26.00
							Totals for CONROE COURIER (THE COURIER):	\$26.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CONROE NOON LIONS CLUB	1/1/2021	120012432	3923	1/13/2021	MEMBERSHIP DUES/B ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
							Totals for CONROE NOON LIONS CLUB:	\$55.00
CONROE TRUCK & TRAILER INC.	1/19/2021	272228-00			CREDIT	10-010-59050	Vehicle-Parts-Fleet	(\$66.08)
	1/7/2021	270529-00	3966	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$287.64
	1/29/2021	271019-01	4036	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$203.52
	1/26/2021	272559-00	4036	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$101.76
	1/19/2021	271019-00	4036	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$114.36
							Totals for CONROE TRUCK & TRAILER INC.:	\$641.20
CONROE WELDING SUPPLY, INC.	1/1/2021	R12201195	3925	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$32.70
	1/1/2021	R12201196	3925	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	1/1/2021	R12201197	3925	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	1/1/2021	R12201198	3925	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	1/1/2021	R12201199	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	1/1/2021	R12201200	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	1/1/2021	R12201202	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	1/1/2021	R12201204	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	1/1/2021	R12201205	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	1/1/2021	R12201206	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	1/1/2021	R12201207	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	1/1/2021	R12201208	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	1/1/2021	R12201210	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	1/1/2021	R12201216	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	1/1/2021	R12201217	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$50.15
	1/1/2021	R12201219	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	1/1/2021	R12201773	3924	1/13/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$62.95
	1/4/2021	PS468999	3924	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$45.40
	1/4/2021	PS468998	3924	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$62.00
	1/4/2021	PS468748	3924	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$45.40
	1/1/2021	CT62392	3925	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$162.80
	1/1/2021	PS468499	3925	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	1/1/2021	PS468750	3925	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	1/1/2021	PS468501	3925	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$71.80
	1/1/2021	PS468500	3925	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$70.80
	1/1/2021	CT62262	3925	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$353.60
	1/1/2021	CT62223	3925	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$152.00

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount	
	1/1/2021	CT63246	3925	1/13/2021	PROPANE	10-008-56600	Oxygen & Gases-Suppl	\$56.94	
	1/1/2021	CT63032	3925	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$243.00	
	1/1/2021	CT62811	3925	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.80	
	1/1/2021	CT62803	3925	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$56.20	
	1/1/2021	CT62536	3925	1/13/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$91.40	
	1/22/2021	CT65719	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$98.20	
	1/25/2021	PS470141	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60	
	1/25/2021	PS470106	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60	
	1/25/2021	PS469771	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40	
	1/18/2021	PS469374	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$70.80	
	1/18/2021	PS469373	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60	
	1/20/2021	CT65601	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$180.40	
	1/21/2021	CT65818	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$68.60	
	1/5/2021	CT63510	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$172.60	
	1/7/2021	CT63660	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$140.00	
	1/7/2021	CT62945	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$80.20	
	1/12/2021	CT64245	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$125.60	
	1/11/2021	CT63661	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$98.20	
	1/11/2021	CT64200	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$117.80	
	1/11/2021	PS469375	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60	
1/12/2021	CT64418	4037	2/3/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.80		
Totals for CONROE WELDING SUPPLY, INC.:								\$3,291.74	
CONSOLIDATED COMMUNICATION:	1/16/2021	096001460	01/16/21	107591	1/20/2021	ADMIN 01/16/21-02/15/21	10-015-58310	Telephones-Service-Infor	\$879.02
	1/21/2021	0365391160	1.21.2	107729	2/3/2021	ADMIN 01/21/21-02/20/21	10-015-58310	Telephones-Service-Infor	\$10,599.23
Totals for CONSOLIDATED COMMUNICATIONS-TXU:								\$11,478.25	
CRAWFORD ELECTRIC SUPPLY COM	1/1/2021	S009865130.001	107511	1/13/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$240.00	
	1/13/2021	S009942742-001	107730	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$567.50	
Totals for CRAWFORD ELECTRIC SUPPLY COMPANY, INC.:								\$807.50	
CROWN PAPER AND CHEMICAL	1/1/2021	138142	3967	1/20/2021	STATION SUPPLIES	10-016-55600	Maintenance & Repairs-Building:	\$199.00	
	1/13/2021	138438	4002	1/27/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$1,045.66	
Totals for CROWN PAPER AND CHEMICAL:								\$1,244.66	
CRUMLEY, TIFFANY	1/25/2021	CRU012521	4003	1/27/2021	REIMBURSEMENT 01/21/2021	10-009-58500	Training/Related Expenses-CE-D	\$303.79	
Totals for CRUMLEY, TIFFANY:								\$303.79	

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CULLIGAN OF HOUSTON	1/1/2021	1437124	3968	1/20/2021	CI SVC CONT - LEVEL 3 01/01 TO 01/31	10-016-55600	Maintenance & Repairs-Building:	\$299.00
	1/17/2021	1436573	4038	2/3/2021	MAINTENANCE AND REPAIRS	10-016-55600	Maintenance & Repairs-Building:	\$327.30
	Totals for CULLIGAN OF HOUSTON:							\$626.30
CUMMINS SOUTHERN PLAINS, LTD.	1/13/2021	CR-23026	107659	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,743.50
	1/14/2021	CR-23423	107659	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,390.27
	Totals for CUMMINS SOUTHERN PLAINS, LTD.:							\$5,133.77
DAILEY WELLS COMMUNICATION I	1/1/2021	00069010	3926	1/13/2021	RADIO REPAIR S/N A40209200059	10-004-57200	Radio Repairs - Outsourced (Dep	\$991.25
	Totals for DAILEY WELLS COMMUNICATION INC.:							\$991.25
DARDEN FOWLER & CREIGHTON	1/4/2021	21053	3969	1/20/2021	PROFESSIONAL LEGAL SERVICES FOR	10-001-55500	Legal Fees-Admin	\$1,980.00
	Totals for DARDEN FOWLER & CREIGHTON:							\$1,980.00
DEARBORN NATIONAL LIFE INS CO	1/1/2021	021753 01/01/202	5360	1/7/2021	LIFE/DISABILITY 01/01/21-01/31/21	10-025-51700	Health & Dental-Human	\$27,861.53
	Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS:							\$27,861.53
DEBRA A. CARTER dba CENTURY SI	1/11/2021	26736	107593	1/20/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$2,840.00
	Totals for DEBRA A. CARTER dba CENTURY SIGN BUILDERS:							\$2,840.00
DEMONTROND	1/8/2021	18202	107660	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,477.18
	1/1/2021	17198	107594	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$60.08
	1/4/2021	17918	107594	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$497.20
	1/1/2021	17835	107594	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$49.78
	1/1/2021	17625	107594	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,367.28
	1/1/2021	17655	107594	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$91.41
	1/7/2021	18167	107594	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$49.78
	1/12/2021	18369	107660	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,252.05
	1/13/2021	18415	107660	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2.32
	1/8/2021	18249	107660	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,221.68
	1/13/2021	18511	107660	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$304.50
	1/19/2021	18529	107731	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,533.85
	1/19/2021	18849	107731	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$257.40
	1/20/2021	18861	107731	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$387.12
	1/20/2021	18864	107731	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$730.40
	1/18/2021	17657	107731	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$941.60
	1/18/2021	18786	107731	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$470.80
	1/22/2021	19024	107831	2/10/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,220.98

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-010-54550	Fluids & Additives - Auto-Fleet	\$115.50
							Totals for DEMONTROND:	\$20,030.91
DILON TECHNOLOGIES, INC.	1/1/2021	00034904	107513	1/13/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,969.36
							Totals for DILON TECHNOLOGIES, INC.:	\$1,969.36
DISCOVERY BENEFITS, LLC	1/1/2021	FSA 01/01/2021	5334	1/1/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$94.00
	1/9/2021	HSA 01.09.2021	5361	1/9/2021	HSA PLAN FUNDING 01.09.2021	10-000-21595	P/R-Health Savings-BS-BS	\$125.00
	1/6/2021	FSA 01.06.2021	5362	1/6/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$309.18
	1/7/2021	FSA 01.07.2021	5363	1/7/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$246.51
	1/8/2021	HSA 01.08.2021	5364	1/8/2021	HSA PLAN FUNDING 01.08.2021	10-000-21595	P/R-Health Savings-BS-BS	\$8,050.36
	1/6/2021	HSA 01.06.2021	5365	1/6/2021	HSA PLAN FUNDING 01.06.2021	10-000-21595	P/R-Health Savings-BS-BS	\$787.50
	1/1/2021	HSA 01.01.2021	5366	1/1/2021	HSA PLAN FUNDING 01.01.2021	10-025-51700	Health & Dental-Human	\$142,500.00
	1/5/2021	FSA 01.05.2021	5367	1/5/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$51.77
	1/8/2021	FSA 01.08.2021	5368	1/8/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$3,645.70
	1/9/2021	FSA 01.09.21	5369	1/9/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$581.69
	1/10/2021	FSA 01.10.2021	5370	1/10/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$62.25
	1/1/2021	0001281431-IN	5371	1/25/2021	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$502.80
	1/11/2021	FSA 01/11/2021	5372	1/11/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$2,499.90
	1/18/2021	FSA 01.18.2021	5382	1/18/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$69.21
	1/17/2021	FSA 01.17.2021	5383	1/17/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$106.88
	1/16/2021	FSA 01.16.2021	5384	1/16/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$367.07
	1/15/2021	FSA 01.15.2021	5385	1/15/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$301.87
	1/14/2021	FSA 01.14.2021	5386	1/14/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$197.62
	1/22/2021	HSA 01.22.2021	5400	1/22/2021	HSA PLAN FUNDING 01.22.2021	10-025-51700	Health & Dental-Human	\$12,562.50
						10-000-21595	P/R-Health Savings-BS-BS	\$8,492.28
	1/19/2021	FSA 01.19.2021	5401	1/19/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$17.01
	1/20/2021	FSA 01.20.2021	5402	1/20/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$41.27
	1/21/2021	FSA 01.21.2021	5403	1/21/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,300.38
	1/22/2021	FSA 01.22.2021	5404	1/22/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$549.20
	1/23/2021	FSA 01.23.2021	5405	1/23/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$227.74
	1/24/2021	FSA 01.24.2021	5406	1/24/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$548.94
	1/28/2021	FSA 01.28.21	5428	1/28/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$150.48
	1/27/2021	FSA 01.27.21	5429	1/27/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$339.96
	1/26/2021	FSA 01.26.21	5430	1/26/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$37.98
	1/25/2021	FSA 01.25.21	5431	1/25/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$60.80
	1/13/2021	SA 01.13.20 \$192.0	5432	1/13/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$192.31
	1/13/2021	SA 01.13.21 \$276.6	5433	1/13/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$276.64

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/29/2021	FSA 01.29.21	5446	1/29/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$334.56
	1/30/2021	FSA 01.30.21	5447	1/30/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$136.55
	1/31/2021	FSA 01.31.21	5448	1/31/2021	MEDICAL FSA 01/01/2021 - 12/31/2021	10-000-21585	P/R-Flexible Spending-BS-BS	\$385.14
							Totals for DISCOVERY BENEFITS, LLC:	\$186,153.05
DLT SOLUTIONS LLC	1/11/2021	SI505495	4039	2/3/2021	DESKTOP AUTHORITY PROFESSIONAL	10-015-53050	Computer Software-Infor	\$2,460.00
							Totals for DLT SOLUTIONS LLC:	\$2,460.00
EMPLOYEE ASSISTANCE WELLNESS	1/1/2021	41323	4040	2/3/2021	EAP SERVICES FROM 02/01/2021-02/31/21	10-025-54350	Employee Health\Wellness-Hum	\$10,791.99
							Totals for EMPLOYEE ASSISTANCE WELLNESS PROGRAMS (ESI):	\$10,791.99
EMS SURVEY TEAM	1/8/2021	20320	4004	1/27/2021	MCHD MAILED SURVEYS-DECEMBER	10-009-53550	Customer Relations-Dept	\$4,897.10
	1/12/2021	20364	4004	1/27/2021	ANNUAL MEMBERSHIP DUES 2021	10-009-53550	Customer Relations-Dept	\$1,650.00
							Totals for EMS SURVEY TEAM:	\$6,547.10
EMSCHARTS, INC	1/4/2021	INV00076087	4041	2/3/2021	EMSCHARTS GROUND BASE	10-009-53050	Computer Software-Dept	\$951.00
							Totals for EMSCHARTS, INC:	\$951.00
ENTERGY TEXAS, LLC	1/1/2021	135006027737	5388	2/5/2021	ROBINSON TOWER 11/20/20-12/22/20	10-004-58800	Utilities-Radio	\$514.77
	1/1/2021	100005157746	5389	2/5/2021	ROBINSON TOWER 10/21/20-11/20/20	10-004-58800	Utilities-Radio	\$32.82
	1/5/2021	85006249339	5390	2/5/2021	ADMIN 11.30.20-12.31.20	10-016-58800	Utilities-Facil	\$13,833.99
	1/5/2021	290004758658	5391	2/5/2021	STATION 32 11.30.20-12.31.20	10-016-58800	Utilities-Facil	\$1,019.21
	1/8/2021	445003904473	5392	2/5/2021	STATION 15 12/02/20-01/05/21	10-016-58800	Utilities-Facil	\$12.13
	1/8/2021	25006686856	5393	2/5/2021	STATION 14 12/03/20-01/06/21	10-016-58800	Utilities-Facil	\$225.14
	1/12/2021	60006622666	5394	2/5/2021	STATION 20 12/02/20-01/06/21	10-016-58800	Utilities-Facil	\$635.76
	1/13/2021	40007069483	5395	1/29/2021	SPLENDORA TOWER 12/08/20-01/11/21	10-004-58800	Utilities-Radio	\$769.31
	1/15/2021	335004682158	5396	2/5/2021	STATION 30 12/10/20-01/13/21	10-016-58800	Utilities-Facil	\$862.62
	1/19/2021	235005518568	5407	2/4/2021	STATION 31 12/14/20-01/15/21	10-016-58800	Utilities-Facil	\$560.74
	1/18/2021	340003287125	5408	2/5/2021	ROBINSTON RD TOWER 12/11/20-01/14/21	10-004-58800	Utilities-Radio	\$653.77
	1/21/2021	250004735216	5409	2/8/2021	STATION 10 12/14/20-01/14/21	10-016-58800	Utilities-Facil	\$854.47
	1/21/2021	345004590369	5410	2/8/2021	STATION 43 12/11/20-01/14/21	10-016-58800	Utilities-Facil	\$414.28
	1/22/2021	205005776982	5411	2/8/2021	STATION 44 12/17/20-01/20/21	10-016-58800	Utilities-Facil	\$229.30
							Totals for ENTERGY TEXAS, LLC:	\$20,618.31
ENTERPRISE FM TRUST dba ENTERP	1/6/2021	FBN4111430	3928	1/13/2021	SHOP 632 MONTHLY LEASE JAN 2021	10-004-52725	Capital Lease Expense-Radio	\$678.23
						10-004-55025	Interest Expense-Radio	\$119.69
						10-004-52725	Capital Lease Expense-Radio	(\$61.46)
							Totals for ENTERPRISE FM TRUST dba ENTERPRISE FLEET MGNT EXCHANGE INC.:	\$736.46

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
EXACOM, INC.	1/1/2021	20103001	107595	1/20/2021	SUPPORT, ESSENTIALS/EXACOM REC	10-004-55650	Maintenance- Equipment-Radio	\$38,083.02
							Totals for EXACOM, INC.:	\$38,083.02
FALBO, JOSEPH	1/30/2021	FAB013021	4042	2/3/2021	TRAINING RELATED REIMBURSEMEN	10-009-58500	Training/Related Expenses-CE-D	\$322.51
							Totals for FALBO, JOSEPH:	\$322.51
FASTENAL COMPANY	1/6/2021	TXHO6129182	107661	1/27/2021	FLEET SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$10.79
							Totals for FASTENAL COMPANY:	\$10.79
FERGUSON ENTERPRISES, LLC	1/1/2021	8812526	107596	1/20/2021	STAINLESS STEEL SINK	10-016-57750	Small Equipment & Furniture-Fac	\$720.23
	1/1/2021	SC228341	107734	2/3/2021	SERVICE CHARGE FOR JAN	10-016-57750	Small Equipment & Furniture-Fac	\$10.80
							Totals for FERGUSON ENTERPRISES, LLC:	\$731.03
FIRST RESPONSE FAMILY CLINIC	1/12/2021	OVER 2021 JAN	3970	1/20/2021	PRE-EMPLOYMENT PHYSICALS	10-025-57300	Recruit/Investigate-Human	\$350.00
							Totals for FIRST RESPONSE FAMILY CLINIC:	\$350.00
FIVE STAR SEPTIC SOLUTIONS, LLC	1/18/2021	798	4043	2/3/2021	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
	1/1/2021	791	4043	2/3/2021	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
							Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:	\$950.00
FLORES, ANA PAULA	1/13/2021	FLO011321	3929	1/13/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$432.05
							Totals for FLORES, ANA PAULA:	\$432.05
FRAZER, LTD.	1/7/2021	78390	3971	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,945.00
	1/12/2021	78435	4005	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$336.70
	1/25/2021	78604	4092	2/10/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$501.40
							Totals for FRAZER, LTD.:	\$4,783.10
GALLS, LLC dba MILLER UNIFORMS	1/1/2021	017298645	3930	1/13/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$194.99
	1/1/2021	017170328	3930	1/13/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$58.50
	1/1/2021	017321520	3972	1/20/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$355.99
	1/1/2021	017321492	3972	1/20/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$163.17
	1/1/2021	017321512	3972	1/20/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$459.96
	1/1/2021	017106188A	3972	1/20/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$27.00
	1/1/2021	016974977	4006	1/27/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$159.98
	1/1/2021	017197790	4006	1/27/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$79.99
	1/1/2021	016996111	4006	1/27/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$149.97
	1/1/2021	017261972	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$224.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/1/2021	017261966	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$453.00
	1/1/2021	017261967	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$36.50
	1/1/2021	017321527	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$438.00
	1/1/2021	017321516	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$302.00
	1/1/2021	017321519	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$219.00
	1/1/2021	015282087B	4045	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.00
	1/1/2021	017275119	4044	2/3/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$74.99
	1/1/2021	017261962	4044	2/3/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$349.95
	1/1/2021	016723015B	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$23.50
	1/1/2021	016693954B	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$15.00
	1/1/2021	016618378B	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$63.67
	1/1/2021	016618374B	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$63.67
	1/1/2021	016618379B	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$55.00
	1/1/2021	016618382B	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$63.67
	1/1/2021	016564117B	4045	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$63.67
	1/1/2021	016564125B	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$63.67
	1/1/2021	016564124B	4044	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$63.67
	1/1/2021	016564123B	4045	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$48.67
	1/1/2021	016564120B	4045	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$55.00
	1/1/2021	016339188B	4045	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$10.00
	1/1/2021	016267336B	4045	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$14.50
	1/1/2021	016232607B	4045	2/3/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$11.00
							Totals for GALLS, LLC dba MILLER UNIFORMS:	\$4,367.68
GORDON, EMILY	1/27/2021	GOR012721	4007	1/27/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,945.98
							Totals for GORDON, EMILY:	\$1,945.98
GRAINGER	1/12/2021	9770909159	4008	1/27/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$187.68
	1/13/2021	9771736023	4008	1/27/2021	VEHCILE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$180.00
						10-010-57725	Shop Supplies-Fleet	\$113.62
							Totals for GRAINGER:	\$481.30
GREATER EAST MONTGOMERY COI	1/5/2021	92314	107518	1/13/2021	MEMBERSHIP DUES	10-001-54100	Dues/Subscriptions-Admin	\$200.00
							Totals for GREATER EAST MONTGOMERY COUNTY CHAMBER:	\$200.00
GRIFFIN SERVICES (dba) JASON GRII	1/6/2021	2021-004	3973	1/20/2021	EMERGENCY SERVICE MAINTENANCI	10-016-55600	Maintenance & Repairs-Building:	\$1,550.00
	1/6/2021	2021-003	3973	1/20/2021	EMERGENCY SERVICE MAINTENANCI	10-016-55600	Maintenance & Repairs-Building:	\$1,110.00
	1/6/2021	2021-002	3973	1/20/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$850.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/27/2021	2021-009	4046	2/3/2021	MAINTENANE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$150.00
	1/27/2021	2021-010	4046	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$700.00
					Totals for GRIFFIN SERVICES (dba) JASON GRIFFIN:			\$4,360.00
GULLO CARS OF CONROE, LP	1/19/2021	702904	107738	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$174.30
	1/15/2021	701754	107738	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$111.04
					Totals for GULLO CARS OF CONROE, LP:			\$285.34
GUNSELMAN, KEVIN	1/6/2021	GUN010621	3892	1/6/2021	UNIFORM REIMBURSEMENT	10-008-58700	Uniforms-Suppl	\$59.99
					Totals for GUNSELMAN, KEVIN:			\$59.99
GUTIERREZ, JASON	1/31/2021	GUT013121	4047	2/3/2021	TRAINING/RELATED REIMBURSEMEN	10-009-58500	Training/Related Expenses-CE-D	\$303.79
					Totals for GUTIERREZ, JASON:			\$303.79
HAMILTON, SAMANTHA	1/31/2021	HAM013121	4048	2/3/2021	TRAINING/RELATED REIMBURSEMEN	10-009-58500	Training/Related Expenses-CE-D	\$303.79
					Totals for HAMILTON, SAMANTHA:			\$303.79
HANCOCK, JOHN E	1/13/2021	HAN011321	3931	1/13/2021	WELLNESS PROGRAM/GYM X 2	10-025-54350	Employee Health\Wellness-Hum	\$47.74
					Totals for HANCOCK, JOHN E:			\$47.74
HARRIS COUNTY EMERGENCY COR	1/1/2021	02244	107519	1/13/2021	ACLS & PALS CARDS	10-009-52600	Books/Materials-Dept	\$945.00
					Totals for HARRIS COUNTY EMERGENCY CORPS:			\$945.00
HEAT TRANSFER SOLUTIONS, INC.	1/13/2021	176500	107597	1/20/2021	MAINTENANCE CONTRACT JAN 2021	10-016-55600	Maintenance & Repairs-Building	\$2,072.50
					Totals for HEAT TRANSFER SOLUTIONS, INC.:			\$2,072.50
HENRY SCHEIN, INC.-MATRX MEDIK	1/1/2021	87823171	107521	1/13/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,098.00
	1/12/2021	88482616	107667	1/27/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$378.05
	1/8/2021	88356171	107667	1/27/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$3,578.02
	1/21/2021	88952843	107739	2/3/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,891.00
	1/21/2021	88901446	107739	2/3/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Sup	\$1,916.54
	1/20/2021	88889319	107739	2/3/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$337.05
	1/14/2021	88612122	107739	2/3/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$3,660.00
	1/13/2021	88548248	107739	2/3/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$226.83
	1/1/2021	87680173	107739	2/3/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$866.70
	1/1/2021	87796111	107739	2/3/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$173.00
					Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:			\$14,125.19

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
HJM CONSTRUCTION, LLC	1/5/2021	1643	3974	1/20/2021	LANDSCAPE MAINTENANCE SERVICE	10-004-53330	Contractual Obligations- Other-R	\$1,810.04
	1/5/2021	1644	3974	1/20/2021	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-F:	\$672.26
	1/5/2021	1645	3974	1/20/2021	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-F:	\$1,024.80
	1/5/2021	1646	3974	1/20/2021	LANDSCAPE MAINTENANCE SERVICE	10-016-53330	Contractual Obligations- Other-F:	\$312.42
	1/21/2021	1664	4049	2/3/2021	IRRIGATION REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$422.09
Totals for HJM CONSTRUCTION, LLC:								\$4,241.61
IMPAC FLEET	1/1/2021	SQLCD-654331	5373	1/10/2021	FUEL PURCHASE FOR DECEMBER 2020	10-010-54700	Fuel - Auto-Fleet	\$34,507.77
							Vehicle-Registration-Fleet	\$100.00
							Totals for IMPAC FLEET:	\$34,607.77
INDIGENT HEALTHCARE SOLUTION	1/1/2021	70697	3913	1/6/2021	PROVIDER PIPELINE VENDOR CLAIMS	10-002-53050	Computer Software-HCAP	\$3,000.00
	1/1/2021	71103	3932	1/13/2021	PROFESSIONAL SERVICES FOR FEB 20	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	1/13/2021	71163	3975	1/20/2021	DECEMBER 2020 POWER SEARCH SER'	10-002-57100	Professional Fees-HCAP	\$232.50
Totals for INDIGENT HEALTHCARE SOLUTIONS:								\$15,908.77
JAMES L. MILLER MECHANICAL, LL	1/1/2021	007762	107600	1/20/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$265.00
	1/1/2021	007761	107600	1/20/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$265.00
	1/1/2021	007760	107600	1/20/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$265.00
	1/1/2021	007759	107600	1/20/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$265.00
	1/1/2021	007757	107600	1/20/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$265.00
	1/1/2021	007758	107600	1/20/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$265.00
	1/1/2021	007723	107600	1/20/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$615.70
	1/1/2021	007756	107600	1/20/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building:	\$265.00
Totals for JAMES L. MILLER MECHANICAL, LLC:								\$2,470.70
JAMES, ROBERT	1/11/2021	FEB 2021-046	107522	1/13/2021	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
							Totals for JAMES, ROBERT:	\$1,201.00
JASZKOWIAK, BRENNIA	1/13/2021	JAS01132021	3933	1/13/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$2,298.21
							Totals for JASZKOWIAK, BRENNIA:	\$2,298.21
JASZKOWIAK, MEGAN	1/13/2021	JAS011221	3934	1/13/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,753.34
							Totals for JASZKOWIAK, MEGAN:	\$1,753.34
JEP TELECOM LICENSING SERVICES	1/1/2021	20201231-MCHD	3935	1/13/2021	FCC LICENSING WORK	10-004-57100	Professional Fees-Radio	\$375.00
							Totals for JEP TELECOM LICENSING SERVICES:	\$375.00

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount	
JONES AND BARTLETT LEARNING, LLC	1/1/2021	168019	4050	2/3/2021	BOOKS/MATERIAL	10-009-52600	Books/Materials-Dept	\$494.92	
Totals for JONES AND BARTLETT LEARNING, LLC:								\$494.92	
JP MORGAN CHASE BANK	1/5/2021	00036741	01/05/21	5413	1/20/2021	JPM CREDIT CARD TRANSACTIONS FC	10-000-14900	Prepaid Expenses-BS	\$48.71
							10-001-54100	Dues/Subscriptions-Admin	\$144.99
							10-001-55500	Legal Fees-Admin	\$2,500.00
							10-001-56100	Meeting Expenses-Admin	\$59.12
							10-002-54450	Employee Recognition-HCAP	\$40.00
							10-002-54450	Employee Recognition-HCAP	\$160.00
							10-004-57725	Shop Supplies-Radio	\$47.31
							10-007-54100	Dues/Subscriptions-EMS	(\$24.01)
							10-007-54450	Employee Recognition-EMS	\$325.00
							10-007-58700	Uniforms-EMS	\$1,178.45
							10-008-52500	Bio-Waste Removal-Suppl	\$4,452.15
							10-008-54450	Employee Recognition-Suppl	\$105.00
							10-008-56300	Office Supplies-Suppl	\$7.49
							10-008-56900	Postage-Suppl	\$327.73
							10-008-57900	Station Supplies-Suppl	\$1,765.98
							10-009-52700	Business Licenses-Dept	\$614.00
							10-010-59100	Vehicle-Registration-Fleet	\$87.00
							10-015-53050	Computer Software-Infor	\$299.00
							10-015-54450	Employee Recognition-Infor	\$100.00
							10-015-58310	Telephones-Service-Infor	\$123.05
							10-016-53500	Customer Property Damage-Facil	\$64.33
							10-016-55600	Maintenance & Repairs-Building	\$2,621.52
							10-016-57700	Shop Tools-Facil	\$118.40
							10-016-57725	Shop Supplies-Facil	\$95.94
							10-016-57750	Small Equipment & Furniture-Fa	\$706.96
							10-016-58800	Utilities-Facil	\$143.67
							10-016-58800	Utilities-Facil	\$6,360.35
							10-025-54350	Employee Health/Wellness-Hum	\$68.78
							10-025-54450	Employee Recognition-Human	\$627.16
							10-026-57100	Professional Fees-Recor	\$66.25
Totals for JP MORGAN CHASE BANK:								\$23,234.33	
KENNING, JARRET	1/31/2021	KEN013121	4051	2/3/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,927.20	
Totals for KENNING, JARRET:								\$1,927.20	

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
KOETTER FIRE PROTECTION OF HOUSTON, LLC	1/13/2021	118231	4052	2/3/2021	MAINTENANCE & REPAIR	10-016-55600	Maintenance & Repairs-Building	\$240.00
	1/13/2021	118207	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$350.00
	1/14/2021	118208	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$400.00
	1/14/2021	118209	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$400.00
	1/13/2021	118197	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$400.00
	1/13/2021	118196	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$500.00
	1/13/2021	118195	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$1,000.00
	1/14/2021	118217	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$500.00
	1/14/2021	118216	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$400.00
	1/14/2021	118214	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$400.00
	1/13/2021	118198	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$600.00
	1/13/2021	118199	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$850.00
	1/13/2021	118200	4052	2/3/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Building	\$700.00
	Totals for KOETTER FIRE PROTECTION OF HOUSTON, LLC:							
LAKE SOUTH WATER SUPPLY CORP	1/21/2021	000019000	01.21.2	5434	1/21/2021	STATION 45 12/15/20-04/16/21	10-016-58800 Utilities-Facil	\$362.50
	Totals for LAKE SOUTH WATER SUPPLY CORPORATION:							
LAW OFFICE OF KELLY A MCDONALD	1/4/2021	701	3936	1/13/2021	PROFESSIONAL LEGAL SERVICES DEC	10-001-55500	Legal Fees-Admin	\$1,476.00
	Totals for LAW OFFICE OF KELLY A MCDONALD:							
LEDWIG, ALBERT	1/31/2021	LED013121	4053	2/3/2021	ON CALL MILEAGE REIMBURSEMENT	10-010-56200	Mileage Reimbursements-Fleet	\$41.88
	Totals for LEDWIG, ALBERT:							
LEWIS, MATTHEW	1/22/2021	LEW012221	4054	2/3/2021	TRAINING/RELATED REIMBURSEMEN	10-009-58500	Training/Related Expenses-CE-D	\$322.51
	Totals for LEWIS, MATTHEW:							
LEXISNEXIS RISK DATA MGMT, INC	1/1/2021	1171610-20201231	107601	1/20/2021	OFFICIAL RECORDS SEARCH 12/01/20-	10-011-57100	Professional Fees-EMS B	\$837.65
	1/1/2021	1760077-20201130	107744	2/3/2021	OFFICIAL RECORDS SEARCH 11/01/20-	10-002-57100	Professional Fees-HCAP	\$173.35
	1/1/2021	1760077-20201231	107744	2/3/2021	OFFICIAL RECORDS SEARCH 11/01/20-	10-002-57100	Professional Fees-HCAP	\$150.00
	Totals for LEXISNEXIS RISK DATA MGMT, INC:							
LIFE-ASSIST, INC.	1/1/2021	1061994	107524	1/13/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$408.00
	1/4/2021	1062022	107524	1/13/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,977.20
	1/1/2021	1062158	107524	1/13/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$1,749.60
	1/1/2021	1053133	107602	1/20/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$4,716.12
						10-009-54000	Drug Supplies-Dept	\$1,284.87
						10-008-53800	Disposable Linen-Suppl	\$2,359.25

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/7/2021	1064632	107602	1/20/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$408.00
	1/1/2021	1053073	107602	1/20/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$582.06
	1/12/2021	1065890	107671	1/27/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$90.00
	1/8/2021	1065098	107671	1/27/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$9,876.83
						10-009-54000	Drug Supplies-Dept	\$1,613.95
	1/8/2021	1065291	107671	1/27/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$448.80
						10-008-53900	Disposable Medical Supplies-Sup	\$2,585.70
							Totals for LIFE-ASSIST, INC.:	\$28,685.98
LINEBARGER GOGGAN BLAIR & SA	1/1/2021	EMM0R 12-07-20	107603	1/20/2021	GROSS COLLECTIONS FEE NOVEMBEF	10-011-52900	Collection Fees-EMS B	\$5,437.79
	1/14/2021	EMMOR 01-14-21	107745	2/3/2021	GROSS COLLECTIONS FEE DECEMBER	10-011-52900	Collection Fees-EMS B	\$4,217.86
							Totals for LINEBARGER GOGGAN BLAIR & SAMPSON, LLP:	\$9,655.65
LONE STAR COMMUNITY HEALTH C	1/1/2021	PDH12172020	3938	1/13/2021	COVID 19 VOUCHERS PERFORMED @	10-007-57100	Professional Fees-EMS	\$51.31
	1/6/2021	ID01062021 \$256.	3976	1/20/2021	COVID 19 VOUCHERS PERFORMED @	10-007-57100	Professional Fees-EMS	\$256.55
							Totals for LONE STAR COMMUNITY HEALTH CENTER, INC.:	\$307.86
LYTX, INC.	1/1/2021	5332456	4023	1/27/2021	DC ENTERPRISE, DC PURCHASE ANNU	10-010-55650	Maintenance- Equipment-Fleet	\$28,518.00
							Totals for LYTX, INC.:	\$28,518.00
MARTIN, DISIERE, JEFFERSON & WI	1/1/2021	204194	107604	1/20/2021	ATTORNEY FEES 11/05/20-11/09/20	10-025-55500	Legal Fees-Human	\$137.00
							Totals for MARTIN, DISIERE, JEFFERSON & WISDOM, LLP:	\$137.00
MCKELVEY, BRENT	1/27/2021	MCK012721	4009	1/27/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$993.07
							Totals for MCKELVEY, BRENT:	\$993.07
MCKESSON GENERAL MEDICAL CO	1/1/2021	17000709	107527	1/13/2021	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$730.00
						10-009-54000	Drug Supplies-Dept	\$1,223.07
	1/1/2021	17247258	107527	1/13/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,094.58
	1/11/2021	17130364	107673	1/27/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Sup	\$752.39
	1/13/2021	17751510	107673	1/27/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$143.71
	1/13/2021	17763129	107673	1/27/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$435.89
	1/21/2021	20217557	107749	2/3/2021	DRUG/MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,392.90
						10-008-53900	Disposable Medical Supplies-Sup	\$584.00
							Totals for MCKESSON GENERAL MEDICAL CORP.:	\$6,356.54
MED ONE EQUIPMENT SERVICES LI	1/1/2021	ES12536	3939	1/13/2021	ALARIS TUBING SET (55)	10-008-53900	Disposable Medical Supplies-Sup	\$4,675.00
						10-008-53900	Disposable Medical Supplies-Sup	\$150.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/1/2021	ES12563	3939	1/13/2021	ALARIS TUBING SET (55)	10-008-53900	Disposable Medical Supplies-Sup	\$4,675.00
						10-008-53900	Disposable Medical Supplies-Sup	\$250.00
	1/31/2021	ES12635	4010	1/27/2021	ALARIS TUBING SET (55)	10-008-53900	Disposable Medical Supplies-Sup	\$4,675.00
						10-008-53900	Disposable Medical Supplies-Sup	\$150.00
					Totals for MED ONE EQUIPMENT SERVICES LLC:			\$14,575.00
MEDLINE INDUSTRIES, INC	1/7/2021	1936951083	107674	1/27/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$642.00
	1/23/2021	1939119646	107842	2/10/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,973.25
	1/1/2021	1935435910	107750	2/3/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$201.15
					Totals for MEDLINE INDUSTRIES, INC:			\$2,816.40
MICRO INTEGRATION & PROGRAMM	1/25/2021	221040	4095	2/10/2021	SET UP PUBLIC HEALTH CALL TREE	10-004-57100	Professional Fees-Radio	\$150.00
	1/1/2021	220666	4011	1/27/2021	EXTENSION PHONE ISSUES	10-004-57100	Professional Fees-Radio	\$75.00
					Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:			\$225.00
MID-SOUTH SYNERGY	1/14/2021	13046001 12/24/2	107605	1/20/2021	STATION 45 11/24/20-12/24/20	10-016-58800	Utilities-Facil	\$246.00
					Totals for MID-SOUTH SYNERGY:			\$246.00
MILLER TOWING & RECOVERY, LLC	1/23/2021	21-2788	107844	2/10/2021	VEHICLE TOWING - M35/S16	10-010-59200	Vehicle-Towing-Fleet	\$375.00
					Totals for MILLER TOWING & RECOVERY, LLC:			\$375.00
MONTGOMERY COUNTY ESD # 1, (S	1/11/2021	FEB 2021-192	3940	1/13/2021	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
					Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):			\$1,100.00
MONTGOMERY COUNTY ESD #1 (ST	1/11/2021	FEB 2021-045	3941	1/13/2021	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
					Totals for MONTGOMERY COUNTY ESD #1 (STN 13):			\$1,100.00
MONTGOMERY COUNTY ESD #10, S	1/11/2021	FEB 2021-168	107529	1/13/2021	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
					Totals for MONTGOMERY COUNTY ESD #10, STN 42:			\$950.00
MONTGOMERY COUNTY ESD #2	1/11/2021	FEB 2021-025	3942	1/13/2021	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
					Totals for MONTGOMERY COUNTY ESD #2:			\$1,000.00
MONTGOMERY COUNTY ESD #6, ST	1/11/2021	FEB 2021-191	107530	1/13/2021	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
					Totals for MONTGOMERY COUNTY ESD #6, STN 34:			\$900.00
MONTGOMERY COUNTY ESD #8, ST	1/11/2021	FEB 2021-193	107531	1/13/2021	STATION 21 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00
					Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:			\$800.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
MONTGOMERY COUNTY ESD #9, ST	1/11/2021	FEB 2021-189	3943	1/13/2021	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
					Totals for MONTGOMERY COUNTY ESD #9, STN 33:			\$850.00
MONTGOMERY COUNTY ESD#3 (ST	1/11/2021	FEB 2021-072	3944	1/13/2021	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
					Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):			\$600.00
MOSLEY FIRE AND SAFETY, INC	1/18/2021	11120	4055	2/3/2021	ANNUAL MAINTENANCE AND RETAG	10-008-55650	Maintenance- Equipment-Suppl	\$134.00
					Totals for MOSLEY FIRE AND SAFETY, INC:			\$134.00
MUD #39	1/27/2021	10000901 01/27/21	107752	2/3/2021	STATION 20 12/27/20-01/20/21	10-016-58800	Utilities-Facil	\$74.20
					Totals for MUD #39:			\$74.20
NATIONWIDE INSURANCE DVM INS	1/1/2021	DVM011521	107532	1/13/2021	VETERINARY PET INSURANCE GROUF	10-000-21590	P/R-Premium Cancer/Accident-B	\$2,199.18
					Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):			\$2,199.18
NGUYEN, THUY AN	1/25/2021	NGU012521	4012	1/27/2021	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$391.14
					Totals for NGUYEN, THUY AN:			\$391.14
NIXON, MARGARUITE	1/27/2021	NIX012721	4013	1/27/2021	WELLNESS PROGRAM/GYM X 1	10-025-54350	Employee Health\Wellness-Huma	\$25.00
					Totals for NIXON, MARGARUITE:			\$25.00
OPTIMUM COMPUTER SOLUTIONS,	1/1/2021	INV0000100710	3945	1/13/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$10,522.50
	1/1/2021	INV0000100805	3945	1/13/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$7,101.25
	1/3/2021	INV0000100804	3945	1/13/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$6,813.75
	1/1/2021	INV0000100567	3979	1/20/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,458.75
	1/1/2021	INV0000100534	4014	1/27/2021	BARRACUDA WEB SECURITY	10-015-57100	Professional Fees-Infor	\$3,780.00
	1/1/2021	INV0000100450	4014	1/27/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$11,126.25
	1/17/2021	INV0000101005	4056	2/3/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$8,222.50
	1/10/2021	INV0000100999	4056	2/3/2021	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,458.75
					Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:			\$66,483.75
OPTIQUEST INTERNET SERVICES, IN	1/1/2021	75265	3946	1/13/2021	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$420.65
					Totals for OPTIQUEST INTERNET SERVICES, INC.:			\$420.65
O'REILLY AUTO PARTS	1/1/2021	0408-472115			CREDIT/0408-468178	10-010-59050	Vehicle-Parts-Fleet	(\$70.00)
	1/1/2021	0408-478610			CREDIT/0408-373460 & 0408-470024	10-010-59050	Vehicle-Parts-Fleet	(\$70.00)
	1/11/2021	0408-487847A	107676	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,498.32

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/11/2021	0408-487847B	107676	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$11.04
	1/1/2021	0408-468178	107606	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$273.40
	1/26/2021	0408-493781	107849	2/10/2021	VEHICLE PARTS/SHOP SUPPLIES	10-010-59050	Vehicle-Parts-Fleet	\$54.05
						10-010-57725	Shop Supplies-Fleet	\$56.50
						Totals for O'REILLY AUTO PARTS:		\$1,753.31
OVERSTREET, DAVID F	1/31/2021	OVE013121	4057	2/3/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$3,185.60
						Totals for OVERSTREET, DAVID F:		\$3,185.60
PAGE, WOLFBERG & WIRTH, LLC	1/11/2021	23720	3948	1/13/2021	HIPAA TRAINING FOR EMS STAFF ME	10-001-55500	Legal Fees-Admin	\$2,500.00
						Totals for PAGE, WOLFBERG & WIRTH, LLC:		\$2,500.00
PAGING & WIRELESS SERVICE CEN	1/1/2021	61975	107753	2/3/2021	MINITOR 5 REPAIR	10-004-57200	Radio Repairs - Outsourced (Dep	\$239.00
						Totals for PAGING & WIRELESS SERVICE CENTER:		\$239.00
PERRY, BRYAN	1/15/2021	PER011521	3980	1/20/2021	CONE COURSE MATERIAL REIMBURSI	10-045-52600	Books/Materials-EMS Q	\$54.44
						Totals for PERRY, BRYAN:		\$54.44
PITNEY BOWES GLOBAL FINANCIAL	1/1/2021	3311918807	107608	1/20/2021	LEASING CHARGES	10-008-56900	Postage-Suppl	\$478.71
						Totals for PITNEY BOWES GLOBAL FINANCIAL SVCS LLC (TAX/LEASE):		\$478.71
PITNEY BOWES INC (POB 371874)pos	1/17/2021	04765611 01/08/21	107755	2/3/2021	ACCT #8000-9090-0476-5611 01/08/21	10-008-56900	Postage-Suppl	\$1,056.53
						Totals for PITNEY BOWES INC (POB 371874)postage:		\$1,056.53
PROFESSIONAL AMBULANCE SALE:	1/13/2021	3806			CREDIT/3609	10-010-59050	Vehicle-Parts-Fleet	(\$50.29)
	1/1/2021	3444	3981	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$193.97
	1/1/2021	3589	3981	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$70.68
	1/1/2021	3609	3981	1/20/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$137.25
	1/21/2021	3833	4058	2/3/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$847.14
						Totals for PROFESSIONAL AMBULANCE SALES & SERVICE, LLC:		\$1,198.75
PROMOTION CAPITAL LLC dba CORI	1/1/2021	CIG-153724	4015	1/27/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,112.54
	1/1/2021	CIG-153723	4015	1/27/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$945.00
						Totals for PROMOTION CAPITAL LLC dba CORE IMAGE GROUP:		\$2,057.54
RAY MART, INC.dba TRI-SUPPLY CO	1/1/2021	CON01299263-001	107677	1/27/2021	WASHER AND DRYER	10-016-57750	Small Equipment & Furniture-Fac	\$876.94
	1/1/2021	CON01300439-001	107677	1/27/2021	MICROWAVE - STATION 15	10-016-55600	Maintenance & Repairs-Building	\$299.98
						Totals for RAY MART, INC.dba TRI-SUPPLY CO:		\$1,176.92

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
RAYBURN, SHELENE	1/13/2021	RAY011321	3949	1/13/2021	WELLNESS PROGRAM/COVID WELLNI	10-025-54350	Employee Health\Wellness-Hum	\$100.00
	1/27/2021	RAY012721	4016	1/27/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$463.20
							Totals for RAYBURN, SHELENE:	\$563.20
RELIANT ENERGY	1/1/2021	314000609708	5375	1/4/2021	STATION 41 10/29/20-12/01/20	10-016-58800	Utilities-Facil	\$720.37
	1/1/2021	308000650305	5376	1/15/2021	STATION 27 11/24/20-12/29/20	10-016-58800	Utilities-Facil	\$851.50
	1/1/2021	374000416569	5414	2/1/2021	MAGNOLIA TOWER 11/25/20-12/30/20	10-004-58800	Utilities-Radio	\$672.95
	1/1/2021	141004592269	5415	2/1/2021	STATION 40 11/25/20-12/30/20	10-016-58800	Utilities-Facil	\$988.19
	1/1/2021	374000416568	5435	2/1/2021	MAGNOLIA TOWER SECURITY 11/25/20	10-004-58800	Utilities-Radio	\$542.68
							Totals for RELIANT ENERGY:	\$3,775.69
REVSPRING, INC.	1/8/2021	DSI1290591	107535	1/13/2021	MAILING FEE/ ACCT PPMCHD01 12/01/20	10-011-57100	Professional Fees-EMS B	\$7,742.28
							Totals for REVSPRING, INC.:	\$7,742.28
REYES, ARMANDO	1/25/2021	REY012521	4017	1/27/2021	MILEAGE REIMBURSEMENT 01.20.2021	10-007-56200	Mileage Reimbursements-EMS	\$8.74
	1/23/2021	REY012321	4059	2/3/2021	MILEAGE REIMBURSEMENT 01.23.2021	10-007-56200	Mileage Reimbursements-EMS	\$62.72
	1/31/2021	REY013121	4059	2/3/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$4,244.16
							Totals for REYES, ARMANDO:	\$4,315.62
REYNOLDS, DREW	1/31/2021	REY013121	4059	2/3/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$1,003.20
							Totals for REYNOLDS, DREW:	\$1,003.20
ROGUE WASTE RECOVERY & ENVIF	1/25/2021	6132A	4061	2/3/2021	WASTE REMOVAL - USED OIL/ANTIFR	10-010-54800	Hazardous Waste Removal-Fleet	\$176.25
							Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC:	\$176.25
ROMBERG, BENJAMIN	1/27/2021	ROM012721	4018	1/27/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$6,000.00
							Totals for ROMBERG, BENJAMIN:	\$6,000.00
S.A.F.E. DRUG TESTING	1/4/2021	114423	4062	2/3/2021	EMPLOYEE DRUG TESTING 12/01/20-12	10-025-57300	Recruit/Investigate-Human	\$3,045.00
							Totals for S.A.F.E. DRUG TESTING:	\$3,045.00
SCHAEFFER MANUFACTURING CON	1/19/2021	CRJ3270-INV1	4063	2/3/2021	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,088.94
							Totals for SCHAEFFER MANUFACTURING COMPANY:	\$1,088.94
SEEK, JAMES	1/27/2021	SEE012721	4019	1/27/2021	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$952.00
							Totals for SEEK, JAMES:	\$952.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
SHRED-IT USA LLC	1/15/2021	8181263664	107760	2/3/2021	ACCT #13034336 SERVICE DATE 01/04/2	10-026-56500	Other Services-Recor	\$289.62
Totals for SHRED-IT USA LLC:								\$289.62
SPARKLETTS AND SIERRA SPRINGS	1/1/2021	3677798 122220	107538	1/13/2021	ACCT #21767323677798	10-008-57900	Station Supplies-Suppl	\$36.26
						10-008-57900	Station Supplies-Suppl	\$121.40
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$11.03
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$15.76
						10-008-57900	Station Supplies-Suppl	\$59.91
						10-008-57900	Station Supplies-Suppl	\$50.45
						10-008-57900	Station Supplies-Suppl	\$22.07
						10-008-57900	Station Supplies-Suppl	\$59.91
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$26.80
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$25.22
						10-008-57900	Station Supplies-Suppl	\$26.80
						10-008-57900	Station Supplies-Suppl	\$22.07
						10-008-57900	Station Supplies-Suppl	\$26.80
						10-008-57900	Station Supplies-Suppl	\$85.13
						10-008-57900	Station Supplies-Suppl	\$22.07
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$7.88
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$50.71
						10-008-57900	Station Supplies-Suppl	\$17.60
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$55.18
						10-008-57900	Station Supplies-Suppl	\$29.95
Totals for SPARKLETTS AND SIERRA SPRINGS:								\$922.76
SPLENDORA, CITY OF	1/14/2021	013901000 12/26/2	107611	1/20/2021	STATION 31 11/24/20-12/26/20	10-016-58800	Utilities-Facil	\$8.50
Totals for SPLENDORA, CITY OF:								\$8.50
STAPLES ADVANTAGE	1/2/2021	3466172391	107612	1/20/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$656.04
	1/2/2021	3466172392	107612	1/20/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$125.50
	1/2/2021	3466172393	107612	1/20/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$50.79

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/1/2021	3460937098B	107539	1/13/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$2.48
					Totals for STAPLES ADVANTAGE:			\$834.31
STERLING HEALTH SERVICES, dba S	1/4/2021	536582	5436	1/4/2021	CAFETERIA RENEWAL FEE (01/01/21-12/31/21)	10-025-57100	Professional Fees-Human	\$399.00
					Totals for STERLING HEALTH SERVICES, dba STERLING HEALTH ADMINISTRATION:			\$399.00
STRYKER SALES CORPORATION	1/4/2021	3256213M	3983	1/20/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$1,961.57
					Totals for STRYKER SALES CORPORATION:			\$1,961.57
SUDDENLINK	1/21/2021	33511-01-0 01/21/21	5417	2/1/2021	STATION 14 01/21/21-02/20/21	10-016-58800	Utilities-Facil	\$94.10
	1/21/2021	28957-01-3 01/21/21	5418	2/1/2021	ADMIN 01/21/21-02/20/21	10-016-58800	Utilities-Facil	\$212.23
	1/1/2021	34249-01-0 01/01/21	5419	1/17/2021	STATION 30 01/01/21-01/31/21	10-015-58310	Telephones-Service-Infor	\$154.52
	1/1/2021	39949-01-3 01/01/21	5420	1/17/2021	STATION 13 01/01/21-01/31/21	10-016-58800	Utilities-Facil	\$60.13
						10-015-58310	Telephones-Service-Infor	\$94.61
					Totals for SUDDENLINK:			\$615.59
SULLIVAN, WAYDE	1/30/2021	SUL013021	4064	2/3/2021	MILEAGE REIMBURSEMENT 11/20/20-01/19/21	10-010-56200	Mileage Reimbursements-Fleet	\$52.04
						10-010-56200	Mileage Reimbursements-Fleet	\$25.98
					Totals for SULLIVAN, WAYDE:			\$78.02
TCDRS	1/1/2021	TCD011521	5421	1/15/2021	TCDRS TRANSMISSION DECEMBER 2020	10-000-21650	TCDRS Defined Benefit Plan-BS	\$155,356.10
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$145,146.99
					Totals for TCDRS:			\$300,503.09
TESSCO TECHNOLOGIES INC.	1/18/2021	431942			CREDIT/421562	10-004-57225	Radio Repair - Parts-Radio	(\$649.70)
	1/6/2021	421562	107613	1/20/2021	LOW PROFILE GPS ANTENNA	10-004-57225	Radio Repair - Parts-Radio	\$663.09
					Totals for TESSCO TECHNOLOGIES INC.:			\$13.39
TEXAS PRIDE MARKETING	1/5/2021	MC1817	107615	1/20/2021	5 TON AIR/HYDRAULIC SERVICE JACK	10-010-57700	Shop Tools-Fleet	\$979.99
					Totals for TEXAS PRIDE MARKETING:			\$979.99
TEXAS WORKFORCE COMMISSION	1/19/2021	991-956-1 DEC 20	107616	1/20/2021	UNEMPLOYMENT QUARTER ENDING 12/31/20	10-025-51800	Unemployment Expense-Human	\$5,411.47
					Totals for TEXAS WORKFORCE COMMISSION:			\$5,411.47
THE STRONG FIRM P.C.	1/12/2021	23773	107679	1/27/2021	ATTORNEY SERVICES 12/10/20-12/21/20	10-025-55500	Legal Fees-Human	\$471.75
					Totals for THE STRONG FIRM P.C.:			\$471.75
THE WOODLANDS TOWNSHIP (23/24)	1/11/2021	FEB 2021-188	107546	1/13/2021	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
	1/29/2021	SEPT 2020-183-A	107765	2/3/2021	STATION 23, 24, & 29 RENT/REISSUE SI	10-016-57500	Rent-Facil	\$1,000.00
						10-016-57500	Rent-Facil	\$1,000.00
						10-016-57500	Rent-Facil	\$1,000.00
					Totals for THE WOODLANDS TOWNSHIP (23/24/29):			\$6,000.00
TOMMY'S PAINT & BODY INC dba TC	1/1/2021	3401	3950	1/13/2021	VEHICLE TOWING - SHOP 12	10-010-59200	Vehicle-Towing-Fleet	\$215.00
					Totals for TOMMY'S PAINT & BODY INC dba TOMMY'S WRECKER:			\$215.00
TRIZETTO PROVIDER SOLUTIONS	1/1/2021	121Y012100	107548	1/13/2021	INTEGRATED ELIG/QUICK POSTED RE	10-011-57100	Professional Fees-EMS B	\$1,281.80
					Totals for TRIZETTO PROVIDER SOLUTIONS:			\$1,281.80
TROPHY HOUSE	1/14/2021	32213	107766	2/3/2021	NAME PLATE - M. WELLS-WHITWORTI	10-008-56300	Office Supplies-Suppl	\$10.00
	1/14/2021	32214	107681	1/27/2021	NAME PLATE - A. PEACHEE & J. GONZ	10-008-56300	Office Supplies-Suppl	\$20.00
					Totals for TROPHY HOUSE:			\$30.00
TURNING TECHNOLOGIES, LLC	1/20/2021	389414-IN	107767	2/3/2021	INSTRUCTOR LICENSE RENEWAL - 12M	10-009-54100	Dues/Subscriptions-Dept	\$600.00
					Totals for TURNING TECHNOLOGIES, LLC:			\$600.00
VALENZUELA, JOSHUA	1/31/2021	VAL013121	4065	2/3/2021	TRAINING/RELATED REIMBURSEMEN	10-009-58500	Training/Related Expenses-CE-D	\$303.79
					Totals for VALENZUELA, JOSHUA:			\$303.79
VALIC COLLECTIONS	1/5/2021	VAL010521	5377	1/5/2021	EMPLOYEE CONTRIBUTIONS FOR 01/0	10-000-21600	Employee Deferred Comp.-BS	\$9,248.67
	1/11/2021	VAL011121	5377	1/5/2021	EMPLOYEE CONTRIBUTIONS FOR 01/1	10-000-21600	Employee Deferred Comp.-BS	\$10,374.28
	1/22/2021	VAL012221	5422	1/22/2021	EMPLOYEE CONTRIBUTIONS 01/22/21	10-000-21600	Employee Deferred Comp.-BS	\$10,553.30
					Totals for VALIC COLLECTIONS:			\$30,176.25
VERIZON WIRELESS (POB 660108)	1/9/2021	9870901759	107620	1/20/2021	ACCOUNT # 920161350-00001 DEC 10 - .	10-001-58200	Telephones-Cellular-Admin	\$238.31
						10-002-58200	Telephones-Cellular-HCAP	\$160.96
						10-004-58200	Telephones-Cellular-Radio	\$317.42
						10-005-58200	Telephones-Cellular-Accou	\$40.24
						10-006-58200	Telephones-Cellular-Alarm	\$239.19
						10-007-58200	Telephones-Cellular-EMS	\$1,056.74
						10-008-58200	Telephones-Cellular-Suppl	\$201.20
						10-009-58200	Telephones-Cellular-Dept	\$160.96
						10-010-58200	Telephones-Cellular-Fleet	\$80.48
						10-011-58200	Telephones-Cellular-EMS B	\$78.23

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-015-58200	Telephones-Cellular-Infor	\$5,596.77
						10-016-58200	Telephones-Cellular-Facil	\$312.92
						10-025-58200	Telephones-Cellular-Human	\$80.48
						10-039-58200	Telephones-Cellular-Commu	\$344.08
						10-045-58200	Telephones-Cellular-EMS Q	\$158.71
					Totals for VERIZON WIRELESS (POB 660108):			\$9,066.69
VFIS OF TEXAS / REGNIER & ASSOC	1/1/2021	84357	4024	1/27/2021	RENEWAL INSTALLMENT VFNU-CM-0	10-001-54900	Insurance-Admin	\$46,541.00
					Totals for VFIS OF TEXAS / REGNIER & ASSOCIATES:			\$46,541.00
WASTE MANAGEMENT OF TEXAS	1/1/2021	5703937-1792-3	5437	1/1/2021	STATION 41 01/01/21-01/31/21	10-016-58800	Utilities-Facil	\$60.35
	1/1/2021	5704808-1792-5	5437	1/1/2021	STATION 27 01/01/21-01/31/21	10-016-58800	Utilities-Facil	\$74.38
	1/1/2021	1439144-1792-6	5437	1/1/2021	STATION 15 12/01/20-12/15/20	10-016-58800	Utilities-Facil	\$485.76
	1/1/2021	1438977-1792-0	5437	1/1/2021	STATION 15 11/16/20-11/30/20	10-016-58800	Utilities-Facil	\$549.67
					Totals for WASTE MANAGEMENT OF TEXAS:			\$1,170.16
WAVEMEDIA, INC	1/1/2021	491263	107479	1/6/2021	METRO ETHERNET/INTERNET SERVIC	10-015-58310	Telephones-Service-Infor	\$4,295.00
					Totals for WAVEMEDIA, INC:			\$4,295.00
WAYTEK, INC.	1/21/2021	3094493	107860	2/10/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$158.00
						10-010-59050	Vehicle-Parts-Fleet	\$11.15
					Totals for WAYTEK, INC.:			\$169.15
WEAVER AND TIDWELL, LLP	1/26/2021	10659393	107861	2/10/2021	2020 ANNUAL AUDIT	10-005-52100	Accounting/Auditing Fees-Accou	\$30,000.00
					Totals for WEAVER AND TIDWELL, LLP:			\$30,000.00
WELLS-WHITWORTH, MICHAEL	1/29/2021	WEL012921	4066	2/3/2021	REIMBURSEMENT 01/22/21-01/26/21	10-009-56100	Meeting Expenses-Dept	\$7.50
						10-009-56300	Office Supplies-Dept	\$13.97
						10-009-53050	Computer Software-Dept	\$12.00
					Totals for WELLS-WHITWORTH, MICHAEL:			\$33.47
WHITENER ENTERPRISES, INC.	1/5/2021	109603	3984	1/20/2021	SHOP SUPPLIES/OIL & LUBRICANTS	10-010-57725	Shop Supplies-Fleet	\$279.50
						10-010-56400	Oil & Lubricants-Fleet	\$1,616.25
						10-010-54550	Fluids & Additives - Auto-Fleet	\$420.00
	1/21/2021	110871	4067	2/3/2021	FLUIDS & ADDITIVES/SHOP SUPPLIES	10-010-54550	Fluids & Additives - Auto-Fleet	\$577.50
						10-010-57725	Shop Supplies-Fleet	\$254.70
	1/13/2021	110324	4020	1/27/2021	FLUIDS & ADDITIVES	10-010-54550	Fluids & Additives - Auto-Fleet	\$98.16
	1/1/2021	109157	4067	2/3/2021	FUEL	10-010-54700	Fuel - Auto-Fleet	\$1,905.88

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/28/2021	111424	4099	2/10/2021	FUEL	10-010-54700	Fuel - Auto-Fleet	\$1,798.65
							Totals for WHITENER ENTERPRISES, INC.:	\$6,950.64
WIESNER, INC.	1/11/2021	634340-1	4021	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$11.94
	1/7/2021	634340	4021	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,265.40
	1/13/2021	634826	4021	1/27/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$293.70
							Totals for WIESNER, INC.:	\$1,571.04
WILKINS LINEN & DUST CONTROL S	1/14/2021	256225	4068	2/3/2021	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Flee	\$72.24
							Totals for WILKINS LINEN & DUST CONTROL SERVICE:	\$72.24
WILLIAMS SCOTSMAN	1/5/2021	8412519	107621	1/20/2021	TEMPORARY TRAILER RENT - STATIO	10-016-53600	Damages/Insurance Claims	\$2,298.43
							Totals for WILLIAMS SCOTSMAN:	\$2,298.43
WOODFOREST NATIONAL BANK (78	1/1/2021	01/15 6937709	5423	1/15/2021	CAPITAL/LEASE #7709 STATION 43	10-040-52725	Capital Lease Expense-Build	\$17,486.32
						10-040-55025	Interest Expense-Build	\$203.95
							Totals for WOODFOREST NATIONAL BANK (7889):	\$17,690.27
WOODLAND OAKS UTILITY CO	1/1/2021	055082501 12/22/2	5378	1/16/2021	STATION 27 11/13/20-12/16/20	10-016-58800	Utilities-Facil	\$89.72
							Totals for WOODLAND OAKS UTILITY CO:	\$89.72
ZOHO CORPORATION	1/18/2021	2285040	4069	2/3/2021	ANNUAL SUBSCRIPTION FEE-MANAGI	10-015-53050	Computer Software-Infor	\$317.00
							Totals for ZOHO CORPORATION:	\$317.00
ZOLL DATA SYSTEMS	1/1/2021	INV00073593	107554	1/13/2021	ROAD SAFETY ZOLL ONLINE SOFTWA	10-010-55650	Maintenance- Equipment-Fleet	\$3,285.00
	1/1/2021	INV00073594	107554	1/13/2021	HOSTED BILLING PRO - 3 YEAR (01/01/	10-011-57100	Professional Fees-EMS B	\$8,384.37
	1/1/2021	INV00075385	107773	2/3/2021	QUARTERLY MAINTENANCE AND LIC	10-015-53050	Computer Software-Infor	\$15,059.95
							Totals for ZOLL DATA SYSTEMS:	\$26,729.32
ZOLL MEDICAL CORPORATION	1/1/2021	3202390	3952	1/13/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Supj	\$1,549.80
	1/5/2021	3203801	3985	1/20/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Supj	\$1,888.00
	1/11/2021	3208719	4022	1/27/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Supj	\$1,525.20
	1/14/2021	3211756	4022	1/27/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$7,347.20
	1/15/2021	3212752	4070	2/3/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,943.40
	1/21/2021	3216935	4070	2/3/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Supj	\$1,888.00
	1/22/2021	3217490	4100	2/10/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Supj	\$1,888.00
	1/1/2021	3124438	4070	2/3/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$521.25
	1/28/2021	3221253	4100	2/10/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Supj	\$1,315.25

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 02/23/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	1/7/2021	90048856	4070	2/3/2021	PRORATED EXTENDED WARRANTY	10-008-55650	Maintenance- Equipment-Suppl	\$3,901.00
							Totals for ZOLL MEDICAL CORPORATION:	\$23,767.10

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
84 LUMBER COMPANY LP	1/13/2021	1823			CREDIT	10-040-52753	Capital Purchase - Building/Improvements-Build	(\$755.39)
	1/1/2021	1933-470308	107582	1/20/2021	BUILDING IMPROVEMENTS	10-040-52753	Capital Purchase - Building/Improvements-Build	\$571.55
	1/15/2021	1933-472013	107808	2/10/2021	BUILDING SUPPLIES	10-040-52753	Capital Purchase - Building/Improvements-Build	\$462.78
	1/19/2021	1933-472541	107808	2/10/2021	BUILDING SUPPLIES	10-040-52754	Capital Purchase - Equipment-Build	\$285.30
	1/13/2021	1933-471700	107808	2/10/2021	BUILDING IMPROVEMENTS	10-040-52753	Capital Purchase - Building/Improvements-Build	\$13,054.94
Totals for 84 LUMBER COMPANY LP:								\$13,619.18
CDW GOVERNMENT, INC.	1/6/2021	6242756	3963	1/20/2021	HPE MSA 2052 SAN DC SFF 5	10-015-52754	Capital Purchase - Equipment-Infor	\$12,868.32
	1/4/2021	6160567	3963	1/20/2021	HPE MSA 2052 SAN DC SFF 5	10-015-52754	Capital Purchase - Equipment-Infor	\$4,618.99
Totals for CDW GOVERNMENT, INC.:								\$17,487.31
ELLIOTT ELECTRIC SUPPLY, INC	1/1/2021	69-78065-02			CREDIT	10-040-52753	Capital Purchase - Building/Improvements-Build	(\$127.07)
	1/1/2021	69-78065-01	3927	1/13/2021	ELECTRICAL SUPPLIES FOR	10-040-52753	Capital Purchase - Building/Improvements-Build	\$1,638.29
Totals for ELLIOTT ELECTRIC SUPPLY, INC:								\$1,511.22
JEFFREY LAINE HUNTER SR	1/14/2021	011421	107581	1/14/2021	NEW GARAGE/FRAMING, IN	10-040-52753	Capital Purchase - Building/Improvements-Build	\$6,000.00
Totals for JEFFREY LAINE HUNTER SR:								\$6,000.00
SBS/ARCHITECTURAL BUILDING SUPPLY	1/29/2021	766610	107758	2/3/2021	INTERIOR DOORS AND FRA	10-040-52753	Capital Purchase - Building/Improvements-Build	\$984.00
Totals for SBS/ARCHITECTURAL BUILDING SUPPLY, LLC dba DOOR PRO SYSTEMS:								\$984.00
T3FINISHING TOUCH, LLC dba FRONTIER	1/29/2021	T3F012921	107761	2/3/2021	SPRAY FOAM FOR STATION	10-040-52753	Capital Purchase - Building/Improvements-Build	\$5,500.00
Totals for T3FINISHING TOUCH, LLC dba FRONTIER FOAM INSULATION:								\$5,500.00
URBAN FIRE PROTECTION	1/1/2021	35112	107682	1/27/2021	SIGNING & ACCEPTANCE O	10-040-52752	Capital Purchases - CIP-Build	\$2,884.00
Totals for URBAN FIRE PROTECTION:								\$2,884.00

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$17,885.41
10-000-14900	Prepaid Expenses-BS	\$32,174.57
10-000-21400	Accrued Payroll-BS	\$391.14
10-000-21585	P/R-Flexible Spending-BS-BS	\$13,132.61
10-000-21590	P/R-Premium Cancer/Accident-BS	\$7,820.64
10-000-21595	P/R-Health Savings-BS-BS	\$17,455.14
10-000-21600	Employee Deferred Comp.-BS	\$30,176.25
10-000-21650	TCDRS Defined Benefit Plan-BS	\$300,503.09
10-001-54100	Dues/Subscriptions-Admin	\$425.99
10-001-54900	Insurance-Admin	\$46,541.00
10-001-55500	Legal Fees-Admin	\$8,456.00
10-001-56100	Meeting Expenses-Admin	\$59.12
10-001-58200	Telephones-Cellular-Admin	\$238.31
10-002-53050	Computer Software-HCAP	\$3,000.00
10-002-54450	Employee Recognition-HCAP	\$200.00
10-002-55700	Management Fees-HCAP	\$8,587.75
10-002-57100	Professional Fees-HCAP	\$555.85
10-002-58200	Telephones-Cellular-HCAP	\$160.96
10-004-52725	Capital Lease Expense-Radio	\$616.77
10-004-53000	Computer Maintenance-Radio	\$8,923.17
10-004-53330	Contractual Obligations- Other-Radio	\$1,810.04
10-004-55025	Interest Expense-Radio	\$119.69
10-004-55650	Maintenance- Equipment-Radio	\$38,083.02
10-004-57100	Professional Fees-Radio	\$600.00
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$1,230.25
10-004-57225	Radio Repair - Parts-Radio	\$1,805.88
10-004-57725	Shop Supplies-Radio	\$373.56
10-004-58200	Telephones-Cellular-Radio	\$510.68
10-004-58310	Telephones-Service-Radio	\$238.71
10-004-58800	Utilities-Radio	\$3,953.68
10-005-52100	Accounting/Auditing Fees-Accou	\$30,000.00
10-005-58200	Telephones-Cellular-Accou	\$40.24
10-006-58200	Telephones-Cellular-Alarm	\$239.19
10-007-54100	Dues/Subscriptions-EMS	(\$24.01)
10-007-54450	Employee Recognition-EMS	\$325.00
10-007-56200	Mileage Reimbursements-EMS	\$71.46
10-007-57100	Professional Fees-EMS	\$307.86
10-007-58200	Telephones-Cellular-EMS	\$1,056.74
10-007-58700	Uniforms-EMS	\$7,509.89
10-008-52500	Bio-Waste Removal-Suppl	\$4,452.15
10-008-53800	Disposable Linen-Suppl	\$4,741.91
10-008-53900	Disposable Medical Supplies-Suppl	\$87,515.74
10-008-54200	Durable Medical Equipment-Suppl	\$17,165.60
10-008-54450	Employee Recognition-Suppl	\$105.00
10-008-55650	Maintenance- Equipment-Suppl	\$4,035.00
10-008-56300	Office Supplies-Suppl	\$1,735.77

Account Summary

Account Number	Description	Net Amount
10-008-56600	Oxygen & Gases-Suppl	\$3,291.74
10-008-56900	Postage-Suppl	\$1,862.97
10-008-57750	Small Equipment & Furniture-Suppl	\$1,162.20
10-008-57900	Station Supplies-Suppl	\$9,368.19
10-008-58200	Telephones-Cellular-Suppl	\$201.20
10-008-58700	Uniforms-Suppl	\$874.87
10-009-52600	Books/Materials-Dept	\$1,439.92
10-009-52700	Business Licenses-Dept	\$614.00
10-009-53050	Computer Software-Dept	\$963.00
10-009-53550	Customer Relations-Dept	\$6,547.10
10-009-54000	Drug Supplies-Dept	\$23,590.00
10-009-54100	Dues/Subscriptions-Dept	\$600.00
10-009-56100	Meeting Expenses-Dept	\$263.89
10-009-56300	Office Supplies-Dept	\$13.97
10-009-57100	Professional Fees-Dept	\$14,080.00
10-009-58200	Telephones-Cellular-Dept	\$160.96
10-009-58500	Training/Related Expenses-CE-Dept	\$2,467.76
10-010-54550	Fluids & Additives - Auto-Fleet	\$1,211.16
10-010-54700	Fuel - Auto-Fleet	\$38,212.30
10-010-54800	Hazardous Waste Removal-Fleet	\$176.25
10-010-55100	Laundry Service & Purchase-Fleet	\$138.54
10-010-55650	Maintenance- Equipment-Fleet	\$31,803.00
10-010-56200	Mileage Reimbursements-Fleet	\$119.90
10-010-56400	Oil & Lubricants-Fleet	\$2,705.19
10-010-57700	Shop Tools-Fleet	\$1,002.77
10-010-57725	Shop Supplies-Fleet	\$704.32
10-010-58200	Telephones-Cellular-Fleet	\$80.48
10-010-58900	Vehicle-Batteries-Fleet	\$2,188.35
10-010-59000	Vehicle-Outside Services-Fleet	\$148.50
10-010-59050	Vehicle-Parts-Fleet	\$35,580.70
10-010-59100	Vehicle-Registration-Fleet	\$187.00
10-010-59150	Vehicle-Tires-Fleet	\$8,172.63
10-010-59200	Vehicle-Towing-Fleet	\$840.00
10-011-52900	Collection Fees-EMS B	\$9,655.65
10-011-57100	Professional Fees-EMS B	\$18,246.10
10-011-58200	Telephones-Cellular-EMS B	\$78.23
10-015-52754	Capital Purchase - Equipment-Infor	\$17,487.31
10-015-53050	Computer Software-Infor	\$44,927.02
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$572.48
10-015-54450	Employee Recognition-Infor	\$100.00
10-015-55400	Leases/Contracts-Infor	\$4,228.70
10-015-57100	Professional Fees-Infor	\$66,483.75
10-015-57750	Small Equipment & Furniture-Infor	\$676.54
10-015-58200	Telephones-Cellular-Infor	\$5,962.79
10-015-58310	Telephones-Service-Infor	\$18,748.01
10-016-53330	Contractual Obligations- Other-Facil	\$30,017.29

Account Summary

Account Number	Description	Net Amount
10-016-53500	Customer Property Damage-Facil	\$477.33
10-016-53600	Damages/Insurance Claims	\$2,298.43
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$28,396.58
10-016-57500	Rent-Facil	\$3,000.00
10-016-57700	Shop Tools-Facil	\$543.39
10-016-57725	Shop Supplies-Facil	\$121.93
10-016-57750	Small Equipment & Furniture-Facil	\$4,719.48
10-016-58200	Telephones-Cellular-Facil	\$312.92
10-016-58800	Utilities-Facil	\$33,919.57
10-025-51700	Health & Dental-Human	\$210,862.19
10-025-51710	Health Insurance Claims-Human	\$497,031.45
10-025-51800	Unemployment Expense-Human	\$5,411.47
10-025-54350	Employee Health\Wellness-Human	\$11,083.51
10-025-54450	Employee Recognition-Human	\$627.16
10-025-55500	Legal Fees-Human	\$608.75
10-025-57100	Professional Fees-Human	\$901.80
10-025-57300	Recruit/Investigate-Human	\$3,395.00
10-025-58200	Telephones-Cellular-Human	\$80.48
10-025-58550	Tuition Reimbursement-Human	\$32,093.79
10-026-56500	Other Services-Recor	\$289.62
10-026-57100	Professional Fees-Recor	\$66.25
10-039-58200	Telephones-Cellular-Commu	\$344.08
10-040-52725	Capital Lease Expense-Build	\$17,486.32
10-040-52752	Capital Purchases - CIP-Build	\$2,884.00
10-040-52753	Capital Purchase - Building/Improvements-Build	\$27,329.10
10-040-52754	Capital Purchase - Equipment-Build	\$285.30
10-040-55025	Interest Expense-Build	\$203.95
10-045-52600	Books/Materials-EMS Q	\$54.44
10-045-58200	Telephones-Cellular-EMS Q	\$158.71
GRAND TOTAL:		<u><u>\$1,998,250.55</u></u>

JP Morgan Chase Bank
January 2021 Credit Card Transactions

VENDOR	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON.COM*PY5ND2HN3	12/17/2020	PO#59213 INFORMATION TECHNOLOG	\$ 100.00
ANTIQUE ROSE FLORIST	12/24/2020	PO#59502 FLOWER ORDER FOR THI	\$ 65.00
APPLE.COM/BILL	12/30/2020	PO#59335 ICLOUD STORAGE FOR M	\$ 9.99
APPLE.COM/US	12/15/2020	TAX CREDIT APPLE DEVELOPER EN	\$ (24.67)
APPLE.COM/US	12/10/2020	APPLE DEVELOPER ENTERPRISE PI	\$ 323.67
ATT*BILL PAYMENT	12/31/2020	STATION 24 145685137	\$ 123.05
ATT*BILL PAYMENT	12/31/2020	STATION 41 FIRE PANEL 12/13/2020-	\$ 143.67
ATT*BUS PHONE PMT	12/22/2020	STATION 30 FIRE PANEL 2816893247	\$ 289.17
ATT*BUS PHONE PMT	12/08/2020	STATION 40 FIRE PANEL 2812598210	\$ 312.52
ATT*BUS PHONE PMT	12/22/2020	STATION 31 FIRE PANEL 2816896865	\$ 637.88
BATTERIES+BULBS #0949	12/17/2020	BATTERIES FOR OUTSIDE LIGHT TIM	\$ 3.70
BLOOMERS OF TOMBALL LL	12/15/2020	DUPLICATE ORDER VENDOR GAVE	\$ (59.53)
BRANNEN S CONROE	12/09/2020	FACILITIES SHOP TOOLS	\$ 118.40
CITY OF CONROE PERMITT	12/21/2020	PERMIT RENEWAL FOR STATION 15	\$ 50.00
CITY OF CONROE UTILITY	01/04/2021	STATION 27 10/26/20-11/24/20	\$ 84.16
CITY OF CONROE UTILITY	01/04/2021	STATION 10 11/24/20-12/28/20	\$ 102.50
CITY OF CONROE UTILITY	01/04/2021	ADMIN 12/15/20-01/15/21	\$ 1,033.38
CRAWFORD CONROE	12/09/2020	WIRE CONNECTOR FOR BALLAST R	\$ 85.00
DSHS REGULATORY PROG	01/04/2021	D. STRUCKMEYER RENEWAL	\$ 34.00
DSHS REGULATORY PROG	12/30/2020	M. BAILEY AEMT RENEWAL	\$ 96.00
DSHS REGULATORY PROG	12/18/2020	K. BRITT EMT RENEWAL	\$ 34.00
DSHS REGULATORY PROG	12/16/2020	ANTHONY MARTIN LP RENEWAL	\$ 126.00
DSHS REGULATORY PROG	12/14/2020	JOE KIRBY RENEWAL	\$ 64.00
DSHS REGULATORY PROG	12/11/2020	R. CHAVERS RENEWAL	\$ 96.00
DSHS REGULATORY PROG	12/11/2020	E. CAMDEN EMS-I RENEWAL AND W	\$ 68.00
DSHS REGULATORY PROG	12/09/2020	R. JACKSON RENEWAL	\$ 96.00
DTV*DIRECTV SERVICE	12/16/2020	STATION 14 INV 008594787X210114	\$ 139.72
DTV*DIRECTV SERVICE	01/04/2021	STATION 12 INV 050909659X201226	\$ 140.98
DTV*DIRECTV SERVICE	12/28/2020	STATION 27 INV 044687540X201230	\$ 140.98
DTV*DIRECTV SERVICE	12/24/2020	INVOICE 035677337X201222 12/21/20	\$ 1,570.87
DTV*DIRECTV SERVICE	12/14/2020	INVOICE 017903440X210112	\$ 1,722.88
EPCOR	12/16/2020	STATION 40 METER 273692 10/26/20-	\$ 27.61
EPCOR	12/16/2020	STATION 40 METER 64396364 10/26/	\$ 27.61
FLOWER SHOP NETWORK	12/15/2020	PO#59501 FLOWERS FOR ARRANTS	\$ 63.31
HAROLD SEALE LLC	12/14/2020	STATION 27 BACKFLOW INSPECTIOI	\$ 150.00
KLEEN RITE CORP	12/18/2020	SERVICE CENTER WASH BAY PUMP	\$ 33.46
KLEEN RITE CORP	12/09/2020	SERVICE CENTER WASH BAY REPA	\$ 183.05
KROGER #0136	12/17/2020	ADDITIONAL HOLIDAY ON SHIFT GIF	\$ 325.00
KROGER #0136	12/18/2020	PO#59196 CHICK-FILA GIFT CARDS I	\$ 570.00
LOWES #00232*	12/11/2020	STATION 15 FRAMING SUPPLIES	\$ 247.28
LOWES #00232*	01/05/2021	PROPERTY MARKING SUPPLIES, PA	\$ 135.35
LOWES #00232*	12/30/2020	SUPPLIES FOR STATION 15	\$ 43.92
LOWES #00232*	12/23/2020	FRAMING SUPPLIES STATION 15	\$ 61.88
LOWES #00232*	12/22/2020	ACCESS CONTROL SEAL TIGHT SUF	\$ 117.19
LOWES #00232*	12/16/2020	EXTERIOR DOOR FRAME SUPPLIES	\$ 70.96
LOWES #00232*	12/15/2020	ACCESS CONTROL SUPPLIES FOR	\$ 48.80
LOWES #00232*	12/08/2020	SOFFIT LIGHTS FOR STATION 15	\$ 293.94
METAL MART #15	12/21/2020	DONUT SHOP REPAIR - CUSTOMER	\$ 47.66
MILSTEAD GLASS COMPANY	12/17/2020	GLASS FOR WINDOWS ON EXTERIO	\$ 120.00
MONTGOMERY VEHREG	12/17/2020	REGISTRATION OF SHOPS 610, 621,	\$ 69.00
MUNICIPAL ONLINE PAYME	01/04/2021	ADMIN 12/15/20-01/15/21 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	01/04/2021	STATION 27 10/26/20-11/24/20 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	01/04/2021	STATION 10 11/24/20-12/28/20 FEE	\$ 0.85
NORTHERN TOOL & EQUIP	12/30/2020	CARTS FOR COVID VACCINES	\$ 409.97
OFFICE DEPOT #1127	12/24/2020	PO#59290 AVERY LABELS FOR ACCI	\$ 7.49
OFFICE DEPOT #1127	12/28/2020	PO#59299 CABINET FOR HCAP	\$ 296.99
PWW LLC	12/16/2020	PAGE WOLFBURG & WIRTH LLC RET	\$ 2,500.00
REV.COM	12/10/2020	TRANSCRIPTION SERVICE	\$ 66.25
SAMS CLUB #6421	12/23/2020	PO#59312 STATION SUPPLIES	\$ 43.12
SAMS CLUB #6421	12/31/2020	PO#59370 SUPPLIES FOR DEBBIE G	\$ 57.16
SAMSCLUB.COM	01/04/2021	PO#59327 STATION SUPPLIES	\$ 970.12
SAMSCLUB.COM	12/17/2020	PO#59194 STATION SUPPLIES	\$ 752.74
SHERWIN WILLIAMS 70709	12/08/2020	STATION 15 PAINT	\$ 521.00
SHERWIN WILLIAMS 72701	12/30/2020	PAINT FOR PATIENT DOOR FRAME F	\$ 16.67
SHERWIN WILLIAMS 72701	12/09/2020	STATION 15 PAINT	\$ 26.61
SHERWIN WILLIAMS 72701	12/08/2020	STATION 15 PAINT	\$ 26.61
SOUNDSTRIPE	12/08/2020	PO#59080 SOUND STRIPE RENEWAI	\$ 135.00

JP Morgan Chase Bank
January 2021 Credit Card Transactions

VENDOR	INVOICE DATE	DESCRIPTION	AMOUNT
SP * THEVESTGUY.COM	12/09/2020	PO#59107 PARAMEDIC NAME TAGS	\$ 183.95
SP * THEVESTGUY.COM	12/09/2020	PO#59107 PARAMEDIC SAFETY VES	\$ 994.50
STATACORP LP	12/10/2020	PO#59128 STATA COURSE FOR EMII	\$ 2,910.00
STERICYCLE	12/28/2020	INVOICE 4009755038	\$ 4,452.15
TARGET.COM *	12/16/2020	PO#59213 HCAP EMPLOYEE APPREI	\$ 40.00
TARGET.COM *	12/16/2020	PO#59213 HCAP EMPLOYEE APPREI	\$ 15.00
TARGET.COM *	12/16/2020	PO#59213 HCAP EMPLOYEE APPREI	\$ 40.00
TARGET.COM *	12/16/2020	PO#59213 HCAP EMPLOYEE APPREI	\$ 15.00
TARGET.COM *	12/16/2020	PO#59192 HCAP EMPLOYEE APPREI	\$ 15.00
TARGET.COM *	12/16/2020	PO#59213 HCAP EMPLOYEE APPREI	\$ 15.00
THE HOME DEPOT #0508	12/17/2020	USDD ROUGH IN FOR STATION 15	\$ 47.31
THE HOME DEPOT #0508	12/31/2020	DIVIDERS FOR COVID VACCINES	\$ 32.40
THE HOME DEPOT #0508	12/28/2020	STATION 33 SHOWER REPAIR	\$ 7.87
THE HOME DEPOT #0508	12/16/2020	STATION 43 SHOWER HEAD REPLAC	\$ 47.94
THE HOME DEPOT #0508	12/10/2020	WALL PACK REPAIR STATION 10	\$ 35.61
THE HOME DEPOT #0508	12/10/2020	SHOP SUPPLIES	\$ 10.94
THE HOME DEPOT #6523	01/04/2021	STATION 31 WATER LEAK REPAIRS	\$ 25.56
THE HOME DEPOT #6523	01/04/2021	STATION 31 WATER LEAK REPAIR	\$ 11.65
THE HOME DEPOT 508	12/31/2020	DIVIDERS FOR COVID VACCINES	\$ 326.74
TLF*THE WOODLANDS FLOW	12/23/2020		\$ 48.71
TST* NOTHING BUNDT CAK	12/31/2020	PO#59504 FOR DEBBIE G'S RETIREM	\$ 105.00
TX.GOV*SERVICEFEE-DIR	12/16/2020	REGISTRATION OF SHOPS 610, 621,	\$ 18.00
UBER TRIP	12/21/2020	Fraud charge reversal	\$ (13.20)
UBER TRIP	12/21/2020	Fraud charge reversal	\$ (10.81)
UNIVERSAL NAT GAS PYMT	12/17/2020	STATION 27 12/04/20-12/29/20	\$ 25.45
UPS*000000A690R4490	12/15/2020	SHIPPING CHARGES INVOICE 0000A	\$ 327.73
VERNON'S KUNTRY BBQ	12/14/2020	MEET WITH 911 TO DISCUSS PURCH	\$ 59.12
WALMART EGIFT CARD	12/16/2020	PO#59192 HCAP EMPLOYEE APPREI	\$ 15.00
WALMART EGIFT CARD	12/16/2020	PO#59192 HCAP EMPLOYEE APPREI	\$ 15.00
WALMART EGIFT CARD	12/16/2020	PO#59192 HCAP EMPLOYEE APPREI	\$ 15.00
WALMART EGIFT CARD	12/16/2020	PO#59192 HCAP EMPLOYEE APPREI	\$ 15.00
WOODLANDS WATER	12/28/2020	STATION 20	\$ 102.09
TOTAL			<u><u>\$ 26,144.33</u></u>

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (01/01/2021 - 01/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
107536	Computer Check	1/7/21	12-26334	PATIENT REFUND	\$185.92	TRUE	1/7/21
107497	Computer Check	1/11/21	19-17853	PATIENT REFUND	\$60.00	TRUE	1/11/21
107663	Computer Check	1/25/21	19-26712	PATIENT REFUND	\$20.00	FALSE	1/25/21
107520	Computer Check	1/11/21	19-30589B	PATIENT REFUND	\$15.42	TRUE	1/11/21
107540	Computer Check	1/11/21	19-56579	PATIENT REFUND	\$92.27	TRUE	1/11/21
107501	Computer Check	1/11/21	19-60721	BCBS OF TEXAS (POB 120695)	\$539.49	TRUE	1/11/21
107489	Computer Check	1/11/21	19-65627	AETNA (POB 14079)	\$281.01	FALSE	1/11/21
107664	Computer Check	1/25/21	19-66759	PATIENT REFUND	\$50.00	FALSE	1/25/21
107490	Computer Check	1/11/21	19-8662	PATIENT REFUND	\$41.00	TRUE	1/11/21
107523	Computer Check	1/11/21	20-11354	KELSEY-CARE ADVANTAGE (POB 120695)	\$503.97	FALSE	1/11/21
107675	Computer Check	1/25/21	20-15845	PATIENT REFUND	\$394.27	FALSE	1/25/21
107543	Computer Check	1/11/21	20-21564	TEXAS MEDICAID & HEALTHCARE	\$69.95	TRUE	1/11/21
107544	Computer Check	1/11/21	20-21778	TEXAS MEDICAID & HEALTHCARE	\$110.96	TRUE	1/11/21
107545	Computer Check	1/11/21	20-22560	TEXAS MEDICAID & HEALTHCARE	\$110.96	TRUE	1/11/21
107665	Computer Check	1/25/21	20-30756	PATIENT REFUND	\$67.45	TRUE	1/25/21
107607	Computer Check	1/19/21	20-30816	PATIENT REFUND	\$10.00	FALSE	1/19/21
107583	Computer Check	1/19/21	20-30990	AMERIGROUP (POB 933657)	\$315.77	TRUE	1/19/21
107584	Computer Check	1/19/21	20-31197	BLUE CROSS AND BLUE SHIELD	\$638.64	TRUE	1/19/21
107617	Computer Check	1/19/21	20-31993	UNITED HEALTHCARE (POB 1017)	\$264.66	TRUE	1/19/21
107584	Computer Check	1/19/21	20-35290	BLUE CROSS AND BLUE SHIELD	\$460.34	TRUE	1/19/21
107542	Computer Check	1/11/21	20-35602	TEXAS MEDICAID & HEALTHCARE	\$265.00	TRUE	1/11/21
107526	Computer Check	1/11/21	20-36611	PATIENT REFUND	\$50.00	TRUE	1/11/21
107672	Computer Check	1/25/21	20-36611B	PATIENT REFUND	\$90.00	TRUE	1/25/21
107541	Computer Check	1/7/21	20-38360	PATIENT REFUND	\$766.64	TRUE	1/7/21
107683	Computer Check	1/25/21	20-39810	WELLMED MEDICAL MANAGEM	\$485.48	TRUE	1/25/21
107537	Computer Check	1/7/21	20-41921	PATIENT REFUND	\$22.97	TRUE	1/7/21
107678	Computer Check	1/25/21	20-41921B	PATIENT REFUND	\$219.77	TRUE	1/25/21
107610	Computer Check	1/19/21	20-42031	PATIENT REFUND	\$25.00	FALSE	1/19/21

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (01/01/2021 - 01/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
107584	Computer Check	1/19/21	20-42136	BLUE CROSS AND BLUE SHIELD	\$471.00	TRUE	1/19/21
107487	Computer Check	1/7/21	20-42439	AETNA (POB 14079)	\$472.94	TRUE	1/7/21
107506	Computer Check	1/11/21	20-43607	PATIENT REFUND	\$125.00	TRUE	1/11/21
107655	Computer Check	1/25/21	20-44584	PATIENT REFUND	\$390.86	FALSE	1/25/21
107588	Computer Check	1/19/21	20-45687	PATIENT REFUND	\$207.54	TRUE	1/19/21
107525	Computer Check	1/11/21	20-45967	PATIENT REFUND	\$127.87	TRUE	1/11/21
107534	Computer Check	1/11/21	20-4608	PATIENT REFUND	\$100.00	TRUE	1/11/21
107657	Computer Check	1/25/21	20-49780	BLUE CROSS AND BLUE SHIELD	\$744.19	TRUE	1/25/21
107500	Computer Check	1/11/21	20-50197	BCBS OF TEXAS (POB 120695)	\$605.36	TRUE	1/11/21
107515	Computer Check	1/7/21	20-50651	PATIENT REFUND	\$96.64	TRUE	1/7/21
107614	Computer Check	1/19/21	20-50832	TEXAS MEDICAID & HEALTHCARE	\$55.78	TRUE	1/19/21
107509	Computer Check	1/7/21	20-51501	PATIENT REFUND	\$41.00	FALSE	1/7/21
107592	Computer Check	1/19/21	20-51508	PATIENT REFUND	\$150.00	TRUE	1/19/21
107551	Computer Check	1/11/21	20-52042	PATIENT REFUND	\$24.61	FALSE	1/11/21
107552	Computer Check	1/7/21	20-53968	PATIENT REFUND	\$125.00	TRUE	1/7/21
107618	Computer Check	1/19/21	20-54989	UNITED HEALTHCARE (POB 1017	\$501.71	TRUE	1/19/21
107670	Computer Check	1/25/21	20-55026	PATIENT REFUND	\$100.75	FALSE	1/25/21
107599	Computer Check	1/19/21	20-55495	HUMANA HEALTH CARE PLANS	\$234.19	TRUE	1/19/21
107514	Computer Check	1/11/21	20-55507	PATIENT REFUND	\$291.77	TRUE	1/11/21
107547	Computer Check	1/11/21	20-55847	PATIENT REFUND	\$93.90	TRUE	1/11/21
107488	Computer Check	1/7/21	20-56008	AETNA (POB 14079)	\$355.52	TRUE	1/7/21
107507	Computer Check	1/11/21	20-56083	CIGNA HEALTHSPRING (POB 981	\$505.29	FALSE	1/11/21
107510	Computer Check	1/7/21	20-56508	PATIENT REFUND	\$188.70	TRUE	1/7/21
107533	Computer Check	1/11/21	20-57787	PROGRESSIVE COUNTY MUTUAL	\$582.24	TRUE	1/11/21
107504	Computer Check	1/11/21	20-59263	PATIENT REFUND	\$62.35	TRUE	1/11/21
107585	Computer Check	1/19/21	20-59263B	PATIENT REFUND	\$100.00	TRUE	1/19/21
107669	Computer Check	1/25/21	20-59518	PATIENT REFUND	\$107.61	FALSE	1/25/21
107553	Computer Check	1/11/21	20-59688	PATIENT REFUND	\$99.53	TRUE	1/11/21

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (01/01/2021 - 01/31/2021)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
107492	Computer Check	1/11/21	20-60068	AMERIGROUP (POB 933657)	\$454.90	TRUE	1/11/21
107495	Computer Check	1/11/21	20-60418	ASSET PROTECTION UNIT INC.	\$164.46	TRUE	1/11/21
107502	Computer Check	1/7/21	20-60769	PATIENT REFUND	\$199.05	TRUE	1/7/21
107550	Computer Check	1/11/21	20-60831	PATIENT REFUND	\$355.23	TRUE	1/11/21
107598	Computer Check	1/19/21	20-60942	HUMANA HEALTH CARE PLANS	\$267.72	TRUE	1/19/21
107668	Computer Check	1/25/21	20-60983	PATIENT REFUND	\$95.27	TRUE	1/25/21
107662	Computer Check	1/25/21	20-61051	PATIENT REFUND	\$89.32	TRUE	1/25/21
107609	Computer Check	1/19/21	20-61287	PATIENT REFUND	\$381.68	TRUE	1/19/21
107516	Computer Check	1/11/21	20-61366	PATIENT REFUND	\$164.90	TRUE	1/11/21
107498	Computer Check	1/11/21	20-61984	BCBS OF TEXAS (POB 120695)	\$367.60	TRUE	1/11/21
107666	Computer Check	1/25/21	20-62054	PATIENT REFUND	\$92.07	TRUE	1/25/21
107587	Computer Check	1/19/21	20-62612	PATIENT REFUND	\$97.40	FALSE	1/19/21
107517	Computer Check	1/11/21	20-62846	PATIENT REFUND	\$166.43	TRUE	1/11/21
107680	Computer Check	1/25/21	20-63299	PATIENT REFUND	\$554.00	TRUE	1/25/21
107684	Computer Check	1/25/21	20-65124	PATIENT REFUND	\$230.59	FALSE	1/25/21
107499	Computer Check	1/11/21	20-65271	BCBS OF TEXAS (POB 120695)	\$439.00	TRUE	1/11/21
107503	Computer Check	1/7/21	20-8195	BLUE CROSS BLUE SHIELD TX	\$647.50	TRUE	1/7/21
TOTAL					\$17,885.41		

MCHD Surplus/Salvage
February 2021

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1	4H7P0R1	9804	Dell T5500 Desktop	Salvage	End of life for device
1	4H7H0R1	9792	Dell T5500 Desktop	Salvage	End of life for device
1	4H890R1	9796	Dell T5500 Desktop	Salvage	End of life for device
1	4H6N0R1	9803	Dell T5500 Desktop	Salvage	End of life for device
1	2M21290187	9812	HP DL380 G7 Server	Salvage	End of life for device
1	2M2129018A	9813	HP DL380 G7 Server	Salvage	End of life for device
1	2S6122B165	9810	HP P2000 Hard Drive Array	Salvage	End of life for device
1	LAYPT0DD46O011	N/A	HP D2700 Disc Enclosure	Salvage	End of life for device
1	LAYPT0DJ35S0P4	N/A	HP D2700 Disc Enclosure	Salvage	End of life for device
1	2DZZJQ1	CAP20343	Dell Optiplex 990 Desktop	Salvage	End of life for device
1	2DZYJQ1	CAP20344	Dell Optiplex 990 Desktop	Salvage	End of life for device
1	B2R1WK1	8728	Dell Optiplex 960 Desktop	Salvage	End of life for device
1	H852H02	CAP20519	Dell Optiplex 9020 Desktop	Salvage	End of life for device
1	64QJB42	CAP30039	Dell Optiplex 9020 Desktop	Salvage	End of life for device
1	GN4BB42	CAP30043	Dell Optiplex 9020 Desktop	Salvage	End of life for device
1	FTX1233N5PS	N/A	Cisco Aironet 1131 Wireless Access Point	Salvage	End of life for device
1	FTX1233N5R1	N/A	Cisco Aironet 1131 Wireless Access Point	Salvage	End of life for device
1	FTX1123T053	N/A	Cisco Aironet 1131 Wireless Access Point	Salvage	End of life for device
1	FTX1233N5QJ	N/A	Cisco Aironet 1131 Wireless Access Point	Salvage	End of life for device
1	1GCGG25CX81168856	333	2008 Chevrolet 1500 Materials Mgt. Cargo Van	Surplus	End of life: 178, 121 miles
1	3002168050	N/A	Station 31 32KW Generator (Flood Damage)	Salvage	Damaged beyond repair after Flood Damage
1	3002174842	N/A	Station 31 ATS Model RTSN200J3	Salvage	Damaged beyond repair after Flood Damage
1	3002174843	N/A	Station 31 ATS Model RTSN200J3	Salvage	Damaged beyond repair after Flood Damage

AGENDA ITEM # 19

Board Mtg.: 02/23/2021

Montgomery County Hospital District

Proceeds from Sale of Assets

10/01/2017 - 01/31/2021

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	2010 Dodge Ram 3500 - 201,234 miles	5/22/2018	8,660.00
Vehicles	2009 Ford F350 - 140,736 miles (trade-in)	7/3/2018	15,000.00
Vehicles	2012 Dodge Ram 3500 SLT - 203,110 miles	7/24/2018	8,305.00
Vehicles	2012 Dodge Ram 3500 ST - 194,983 miles	9/21/2018	8,150.00
Vehicles	2012 Dodge Ram 3500 SLT - 199,930 miles	12/18/2018	8,514.00
Vehicles	2012 Dodge Ram 3500 - 189,761 miles	12/18/2018	8,920.00
Vehicles	2008 Chevy Tahoe LS - 199,172 miles	3/12/2019	3,805.00
Vehicles	Frazer Box E-1597/X-819	5/28/2020	1,000.00
Vehicles	Frazer Box E-1755/X-802	6/2/2020	1,000.00
Vehicles	Frazer Box E-1075/X-794	6/2/2020	1,000.00
Vehicles	Frazer Box E-1076/X-491	6/2/2020	1,000.00
Vehicles	Frazer Box E-1706/X-836	6/2/2020	1,000.00
Vehicles	Frazer Box E-1074/X-416/X-828	6/2/2020	1,000.00
Vehicles	2012 Dodge Ram 3500 - 217,597 miles	6/3/2020	7,265.00
Vehicles	2002 Ford E250 Van Econoline - 210,919 miles	6/24/2020	2,020.00
Vehicles	2012 Dodge Ram 3500 - 209,981 miles	7/22/2020	7,195.00
Vehicles	2015 Dodge Ram 3500 - 215,076 miles	9/30/2020	11,470.00
Vehicles	2012 Dodge Ram 3500 - 212,065 miles	9/30/2020	9,970.00
Vehicles	2012 Dodge Ram 3500 - 213,159 miles	10/7/2020	9,045.00
Vehicles	2012 Dodge Ram 3500 - 208,436 miles	10/21/2020	10,265.00
Vehicles Total			124,584.00
Total Proceeds			124,584.00

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., January 26, 2021 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mr. Chance

3. Pledge of Allegiance

Led by Mr. Grice

4. Roll Call

Present:

Justin Chance
Brent Thor
Sandy Wagner
Georgette Whatley
Brad Spratt
Chris Grice
Bob Bagley

5. Public Comment

- Public comment received by email from Shawn Moses was read aloud to the board.
- Mr. Bob Bagley as a public citizen presented a public comment to the board.

6. Special Recognition

Field – Katlyn McDonald

7. Consider and take action on the annual election of Board officers. (Mrs. Whatley, Chairperson – MCHD Board)

Mr. Chance made a motion to nominate Mr. Bagley for Chairperson. Mrs. Wagner made a motion to nominate Ms. Whatley for Chairperson. No other nominations were forthcoming and a roll call vote was taken as follows:

Roll call vote for Mr. Bagley:

Mr. Chance	Aye
Mr. Thor	No
Ms. Wagner	No
Ms. Whatley	Abstain
Mr. Spratt	Aye
Mr. Grice	No
Mr. Bagley	No

Roll call vote for Ms. Whatley:

Mr. Chance	Aye
Mr. Thor	Aye
Ms. Wagner	Aye
Ms. Whatley	Aye
Mr. Spratt	Aye
Mr. Grice	Aye
Mr. Bagley	Abstain

Mr. Chance made a motion to nominate Mrs. Wagner for Vice Chairman of the board. Mrs. Whatley nominated Mr. Bagley for Vice Chairman of the board. No other nominations were forthcoming and a roll call vote was taken as follows:

Roll call vote for Mrs. Wagner:

Mr. Chance	Aye
Mr. Thor	Aye
Ms. Wagner	No
Ms. Whatley	No
Mr. Spratt	Aye
Mr. Grice	No
Mr. Bagley	Abstain

Roll call vote for Mr. Bagley:

Mr. Chance	Aye
Mr. Thor	Aye
Ms. Wagner	Aye
Ms. Whatley	Aye
Mr. Spratt	Aye
Mr. Grice	Aye
Mr. Bagley	Aye

Mr. Thor made a motion to nominate Mr. Grice for Treasurer of the board. Mr. Chance made a motion to nominate Mr. Spratt for Treasurer of the board. Mr. Spratt declined nomination. No other nominations were forthcoming and a roll call vote was taken as follows:

Roll call vote for Mr. Grice:

Mr. Chance	Aye
Mr. Thor	Aye
Ms. Wagner	Aye
Ms. Whatley	Aye
Mr. Spratt	Aye
Mr. Grice	Aye
Mr. Bagley	Aye

Mr. Thor made a motion to nominate Mrs. Wagner for Secretary of the board. Mr. Chance nominated Mr. Thor. Mr. Thor declined nomination. No other nominations were forthcoming and a roll call vote was taken as follows:

Roll call vote for Mrs. Wagner:

Mr. Chance	Aye
Mr. Thor	Aye
Ms. Wagner	Aye

Ms. Whatley Aye
Mr. Spratt Aye
Mr. Grice Aye
Mr. Bagley Aye

8. **Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**
- **To discuss the purchase of real estate property for a future cell tower site under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
 - **To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**
 - **To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**

Ms. Whatley made a motion to convene into executive session at 4:13 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss the purchase of real estate property for a future cell tower site under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
 - To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
9. **Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)**

The board reconvened from executive session at 5:17 p.m.

Ms. Whatley advised that no action was to be taken by the board.

“Ms. Whatley advised that Mr. Chance and Mr. Bagley stepped out of the boardroom prior to reconvening from executive session.”

10. **CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**

Mr. Randy Johnson, CEO presented a report to the board.

“Ms. Whatley advised that Mr. Chance returned to the boardroom at 5:18 p.m.”

11. **Consider and act on Reed, Claymon, Meeker & Hargett, legal counsel agreement. (Ms. Whatley, Chairperson – MCHD Board) (attached)**

Ms. Whatley made a motion to consider and act on Reed, Claymon, Meeker & Hargett, legal counsel agreement. Mr. Chance offered a second. After board discussion motion passed unanimously.

12. **Presentation of Quarterly Employee Turnover Report. (Mr. Chance, Chair – Personnel Committee)**

Mrs. Emily Fitzgerald, HR Manager presented the Quarterly Turnover Report to the board.

“Ms. Whatley advised that Mr. Bagley returned to the boardroom at 5:20 p.m.”

13. Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee) (attached)

- **HR 25-204 Call Status Pay**
- **HR 25-205 Time Sheet Submission**

Mr. Chance made a motion to consider and act on District Policy, HR 25-204 Call Status Pay and act on District Policy, HR 25-205 Time Sheet Submission. Mr. Thor offered a second and motion passed unanimously.

14. COVID-19 update. (Mrs. Wagner, Secretary – MCPHD Board)

Mrs. Melissa Miller, COO and Mr. James Campbell, EMS Chief gave the board an update on COVID-19.

15. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

16. COO Report to include updates on facilities, radio system, materials management, staff activities, community paramedicine, and IT.

Mrs. Melissa Miller, COO presented a report to the board.

17. Consider and act on Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire CAD. (Ms. Whatley, Chair - PADCOM) (attached)

Ms. Whatley made a motion to consider and act on Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire CAD. Mr. Spratt offered a second and motion passed unanimously.

18. Consider and act on Cummins generator sole source letter. (Ms. Whatley, Chair – PADCOM Committee) (attached)

Ms. Whatley made a motion to consider and act on Cummins generator sole source letter. Mr. Spratt offered a second and motion passed unanimously.

19. Consider and act on Cummins generator maintenance contract renewal. (Ms. Whatley, Chair – PADCOM Committee) (attached)

Ms. Whatley made a motion to consider and act on Cummins generator maintenance contract renewal. Mr. Spratt offered a second and motion passed unanimously.

20. Consider and act on the one (1) month prorated extended warranty – Z X Series. (Ms. Whatley, Chair – PADCOM Committee) (attached)

Ms. Whatley made a motion to consider and act on the one (1) month prorated extended warranty – Z X Series. Mr. Spratt offered a second and motion passed unanimously.

21. Consider and act on the annual Docunav renewal agreement. (Ms. Whatley, Chair – PADCOM Committee) (attached)

Ms. Whatley made a motion to consider and act on the annual Docunav renewal agreement. Mr. Grice offered a second and motion passed unanimously.

- 22. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.**

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report to the board.

- 23. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Chance offered a second and motion passed unanimously.

- 24. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Thor offered a second and motion passed unanimously.

- 25. Presentation of preliminary Financial Report for three months ended December 31, 2020 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.**

Mr. Brett Allen, CFO presented financial report to the board.

- 26. Presentation of Investment Report for the quarter ended December 31, 2020. (Mr. Grice, Treasurer – MCHD Board)**

Mr. Brett Allen, CFO presented Investment Report for the quarter ended December 31, 2020 to the board.

- 27. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. (Mr. Grice, Treasurer - MCHD Board) (attached)**

Mr. Grice made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. Mr. Spratt offered a second and motion passed unanimously.

- 28. Consider and act on Purchase of Zoll Billing Licenses. (Mr. Grice, Treasurer - MCHD Board) (attached)**

Mr. Grice made a motion to consider and act on Purchase of Zoll Billing Licenses. Mr. Thor offered a second and motion passed unanimously.

- 29. Consider and act on PCG Contract addendum. (Mr. Grice, Treasurer – MCHD Board) (attached)**

Mr. Grice made a motion to consider and act on PCG Contract addendum. Mr. Thor offered a second and motion passed unanimously.

- 30. Consider and act on EMS Fee schedule. (Mr. Grice, Treasurer – MCHD Board)**

Mr. Grice made a motion to consider and act on EMS Fee schedule. Mr. Thor offered a second. After board discussion motion passed four for (Mr. Thor, Mrs. Wagner, Ms. Whatley and Mr. Grice) to three opposed (Mr. Chance, Mr. Spratt and Mr. Bagley).

31. Presentation of FY 2022 Budget Timeline. (Mr. Grice, Treasurer – MCHD Board)

Mr. Brett Allen presented the FY 2022 Budget Timeline to the board.

32. Consider and act on payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Spratt offered a second and motion passed six for (Mr. Thor, Mrs. Wagner, Ms. Whatley, Mr. Spratt, Mr. Grice and Mr. Bagley) to one opposed (Mr. Chance).

**33. Consider and act on Salvage and Surplus. (Mr. Grice, Treasurer – MCHD Board)
(attached)**

Mr. Grice made a motion to consider and act on Salvage and Surplus. Mr. Spratt offered a second and motion passed unanimously.

34. Secretary's Report - Consider and act on minutes for the December 8, 2020 Regular BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)

Mrs. Wagner made a motion to consider and act on minutes for December 8, 2020 Regular BOD meeting. Mr. Thor offered a second and motion passed unanimously.

35. Adjourn.

The board adjourned at 6:10 p.m.

Sandy Wagner, Secretary

**MINUTES OF A SPECIAL MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., February 9, 2021, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Roll Call

Present

Justin Chance
Brent Thor
Sandy Wagner
Georgette Whatley - *Remote*
Brad Spratt – *Remote*
Bob Bagley

Not Present

Chris Grice

- 3. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**
- 1. To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)**

Mr. Bagley made a motion to convene into executive session at 4:01 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

1. To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- 4. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)**

The board reconvened from executive session at 5:05 p.m. and no action is needed.

5. Adjourn

Meeting adjourned at 5:05 p.m.

Sandy Wagner, Secretary

Agenda Item # 21



To: Board of Directors

From: Randy Johnson, CEO

Date: February 23, 2021

Re: Convene into Executive Session

Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss the purchase of real estate property for a future cell tower site under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)

Agenda Item # 22



To: Board of Directors

From: Randy Johnson, CEO

Date: February 23, 2021

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)