

**NOTICE OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

**Date:** January 26, 2021

**Time:** 4:00 P.M. OR IMMEDIATELY FOLLOWING THE 3:45 P.M. SPECIAL MEETING

**Place:** MONTGOMERY COUNTY HOSPITAL DISTRICT  
ADMINISTRATIVE BUILDING  
1400 SOUTH LOOP 336 WEST  
CONROE, MONTGOMERY COUNTY, TEXAS 77304

The Governor of Texas has continued his Executive Order with guidelines for the temporary suspension of certain portions of the Texas Open Meetings Act to avoid social gatherings during the COVID-19 pandemic.

As a result, persons wishing to monitor the meeting of the MCHD Board of Directors may do so via a toll- free number.

**Join Zoom Meeting**

<https://mchd-tx-org.zoom.us/j/83827895151?pwd=OUxacGtNR0dXbXU3aG5uaVFJQWlyUT09>

**Meeting ID: 838 2789 5151**

**Passcode: 406020**

**Dial by your location**

+1 346 248 7799 US (Houston)

Any public comments need to be sent via email [RecordsManagement@mchd-tx.org](mailto:RecordsManagement@mchd-tx.org) no later than 2:00 p.m. on Tuesday, January 26, 2021.

**Subject:** The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

**Board Nominations**

7. Consider and take action on the annual election of Board officers. (Mrs. Whatley, Chairman – MCHD Board)

**Items Involving Visitors**

8. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss the purchase of real estate property for a future cell tower site under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
  - To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
  - To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
9. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)

#### **District**

10. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
11. Consider and act on Reed, Claymon, Meeker & Hargett, legal counsel agreement. (Ms. Whatley, Chairperson – MCHD Board)
12. Presentation of Quarterly Employee Turnover Report. (Mr. Chance, Chair – Personnel Committee)
13. Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)
- HR 25-204 Call Status Pay
  - HR 25-205 Time Sheet Submission
14. COVID-19 update. (Mrs. Wagner, Secretary – MCPHD Board)

#### **Emergency Medical Services**

15. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.

#### **Operations and Health Care Services**

16. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
17. Consider and act on Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire CAD. (Ms. Whatley, Chair - PADCOM)
18. Consider and act on Cummins generator sole source letter. (Ms. Whatley, Chair – PADCOM Committee)
19. Consider and act on Cummins generator maintenance contract renewal. (Ms. Whatley, Chair – PADCOM Committee)
20. Consider and act on the one (1) month prorated extended warranty – Z X Series. (Ms. Whatley, Chair – PADCOM Committee)
21. Consider and act on the annual Docunav renewal agreement. (Ms. Whatley, Chair – PADCOM Committee)
22. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
23. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
24. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

#### **Finance**

25. Presentation of preliminary Financial Report for three month ended December 31, 2020 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
26. Presentation of Investment Report for the quarter ended December 31, 2020. (Mr. Grice, Treasurer – MCHD Board)

27. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. (Mr. Grice, Treasurer - MCHD Board)
28. Consider and act on Purchase of Zoll Billing Licenses. (Mr. Grice, Treasurer - MCHD Board)
29. Consider and act on PCG Contract addendum. (Mr. Grice, Treasurer – MCHD Board)
30. Consider and act on EMS Fee schedule. (Mr. Grice, Treasurer – MCHD Board)
31. Presentation of FY 2022 Budget Timeline. (Mr. Grice, Treasurer – MCHD Board)
32. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
33. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

**Other Items**

34. Secretary's Report - Consider and act on minutes for the December 8, 2020 Regular BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)
35. Adjourn.

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Sandy Wagner, Secretary

The Board will announce it will convene into Executive Session, if necessary, pursuant to Chapter 551 of the Texas Government Code, to receive advice from Legal Counsel, to discuss matters of land acquisition, litigation and personnel matters as specifically listed on this agenda. The Board of Directors may also announce it will go into Executive Session, if necessary, to receive advice from Legal Counsel regarding any item on this agenda.

# Agenda Item # 7



**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** January 26, 2021

**Re: Annual Election of Board Officers**

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Consider and take action on the annual election of Board officers. (Ms. Whatley, Chairperson – MCHD Board)

- Chairman
- Vice-Chairman
- Treasurer
- Secretary



# Agenda Item # 8



**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** January 26, 2021

**Re: Convene into Executive Session**

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Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- To discuss the purchase of real estate property for a future cell tower site under Section 551.072 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)
- To discuss personnel issues involving the chief executive officer under Section 551.074 of the Texas Government Code. (Ms. Whatley, Chairperson – MCHD Board)

# Agenda Item # 9



**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** January 26, 2021

**Re: Reconvene from Executive Session**

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Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)

# Agenda Item # 10



We Make a Difference!

**To:** Board of Directors  
**From:** Randy Johnson, CEO  
**Date:** January 26, 2021  
**Re:** **CEO Report**

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## **Focus since the last board meeting:**

- Have worked on modeling assumptions for best case, worse case, and probable case financial projections for MCHD for FY' 22 – 24. We will present projections to the Board prior to Budget planning.
- Mr. Allen has developed a term sheet with Woodforest Bank for an \$8 million loan for capital equipment purchases for the next two years. This will smooth cash flow in this time of low interest rates and will consist of a three year note that can be prepaid or extended at the will of the board.
- MCHD and MCPHD have been involved in the county vaccination program. Our employees have done an outstanding job planning, coordinating and executing the vaccination plan. Of note, vaccination roll out has been very haphazard, as guidance between state and federal agencies has been continually changing. Basically, to this point, no county agency knows how much if any vaccine they will receive until Thursday of each week.
- Chief Campbell and Captain Wells-Whitworth have done extremely well preparing 18 EMT Basics to begin their one year Paramedic education program at Blinn College.
- ET3, the Medicare program that allows medics to treat appropriate patients at home or at a physician's office rather than an Emergency Department, has been postponed until January, 2022.
- MCHD has been working with 911 to potentially purchase property in FY'2022 to build an additional tower.
- Accounting has completed the Total Compensation Statement for each employee in Paycom.
- EMS is working to finalize the purchase of new scheduling software. The evaluation of software should be finalized in 60 – 90 days.
- The EPCR team is completing the needed process work to move EMS from Zoll to Image Trend by end of March.
- The new Zoll monitors should be in place by April.
- Station 15 is being completed. The house structure is being finished and the apparatus bay is now dried in. Barring scheduling or survey issues, the station should be ready for occupancy no later than March.

- Construction of Station 35 in Porter is in progress as is construction of Station 44 near Bentwater.
- Deputy Chief Goodrich has begun in his new position. He and Deputy Chief Welch are working twelve hour shifts each day from 6:00a to 6:00p. They began this new schedule at mid-January shift bid. This effectively reduces the Deputy Chief position from three positions to two. The District Chief will rotate taking night scheduling duties.

Thank you,

Randy Johnson

# Agenda Item # 11



**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** January 26, 2021

**Re: Legal Counsel Agreement – Kelly McDonald**

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Consider and act on Reed, Claymon, Meeker & Hargett, legal counsel agreement. (Ms. Whatley, Chairperson – MCHD Board)



Emily J. Davenport  
Member

512 660 5974 direct  
[edavenport@rcmhlaw.com](mailto:edavenport@rcmhlaw.com)

December 30, 2020

Via E-Mail: [rejohnson@mchd-tx.org](mailto:rejohnson@mchd-tx.org)

Mr. Randy Johnson, CEO  
Montgomery County Hospital District  
1400 South Loop 336 West  
Conroe, Texas 77304

Re: Engagement Agreement with Reed, Claymon, Meeker & Hargett, PLLC

Dear Randy:

We appreciate the opportunity to provide health care-related legal services to Montgomery County Hospital District ("the District"). In order to establish the attorney/client relationship between the District and Reed, Claymon, Meeker & Hargett, PLLC (the "Firm"), I am providing this engagement letter for you to execute that will serve as the basis of our mutual understanding of the terms of engagement for our services.

Services provided by the Firm shall be billed at the Firm's standard hourly rates. Standard billing rates for our attorneys range from \$350.00 to \$430.00 per hour, and our paralegals are billed at the rate of \$130.00 per hour. Kelly McDonald will have primary responsibility for the work performed on this file and her time is billed at the rate of \$360.00/per hour. The quoted billing rates are subject to change in accordance with a general change of the Firm's fee schedule.

In the course of performing legal services in this matter, the Firm may incur costs and make disbursements for long distance telephone charges, photocopying costs, travel expenses, filing fees, postage and shipping charges, and the like. We will pass these charges along to the District, and the District agrees to reimburse the Firm for those costs.

We will send a monthly statement which identifies the legal services performed for that billing period, the total hours worked on the matter during the same period, and the total value for the particular billing period, including costs and disbursements.

The District may terminate this agreement at any time in its sole discretion with written notice to the Firm. The Firm may terminate the legal representation arrangement if the District fails to make timely payments, and the District agrees in such event to consent to the withdrawal of the Firm, to substitute other counsel, if necessary, and to execute any and all necessary documents to effectuate such withdrawal.

Reed, Claymon, Meeker & Hargett, PLLC

Mr. Randy Johnson  
December 30, 2020  
Page 2

Further, in the course of our representation, we will generate documentary work product on behalf of the District and will maintain a file in the format (hard copy or electronic) of our choice. The District may request a copy of its file at any time. However, please be advised that we will not be responsible for storing or maintaining originals, photocopies, or electronic copies of records. At any time during our representation or at the conclusion of our representation, we may, in our sole discretion, destroy all or any part of the District's file to avoid the expense required by file storage.

If the terms of this letter agreement are acceptable, please execute it and return it to me at your earliest convenience either by fax to (512) 660-5979, or by email at [edavenport@rcmhlaw.com](mailto:edavenport@rcmhlaw.com).

By signing below, you are consenting to the transfer of the District's file from the Law Office of Kelly A. McDonald to the Firm.

If you need further clarification of any portion of this agreement, please do not hesitate to contact me.

We look forward to working with you.

Very truly yours,

REED, CLAYMON, MEEKER & HARGETT, PLLC

  
Emily J. Davenport

  
Kelly A. McDonald

AGREED:

  
Montgomery County Hospital District

By: Randy Johnson

Date: 12/30/2020



# Turnover Report

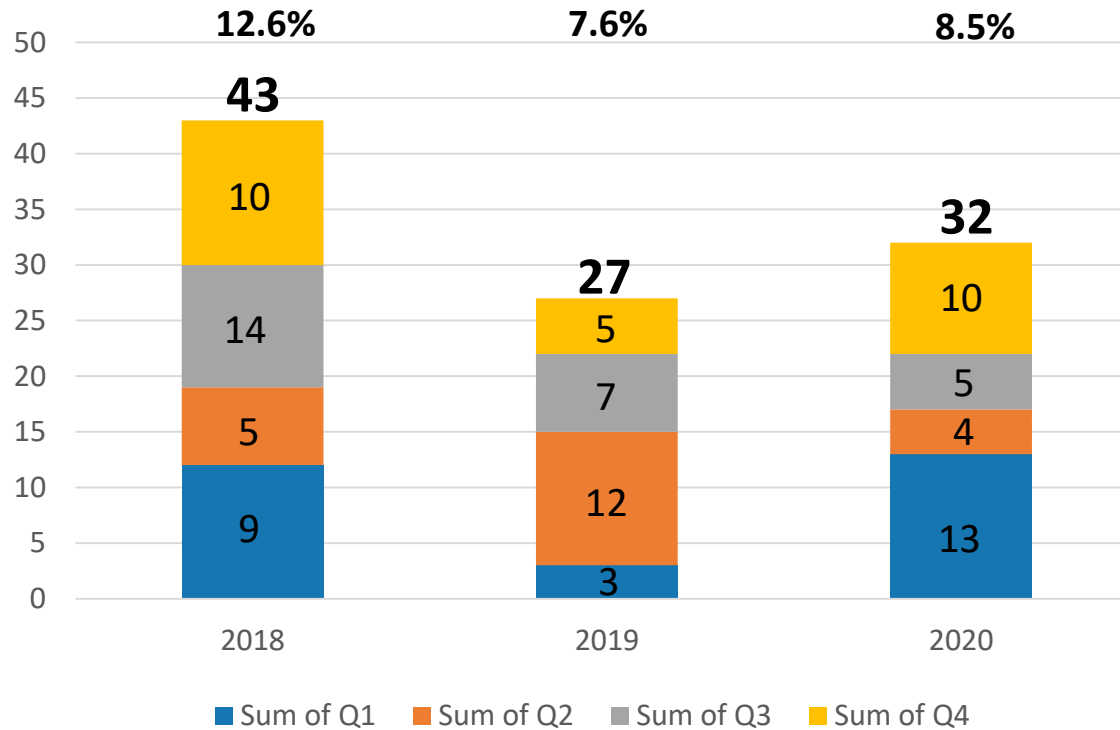
## 1/1/2020 – 12/31/2020

*Human Resources*  
*January 2021*



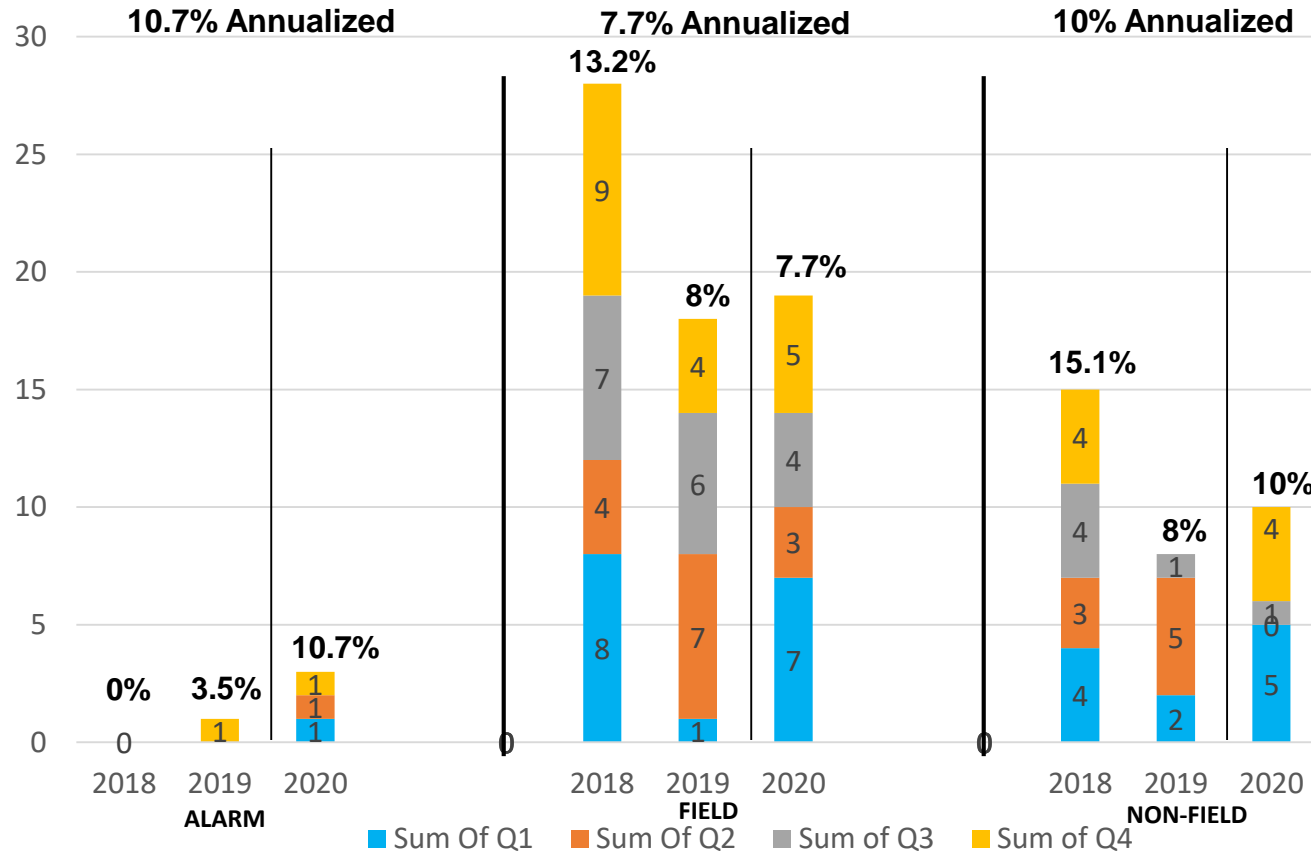


## 1/1 – 12/31 TURNOVER REPORT

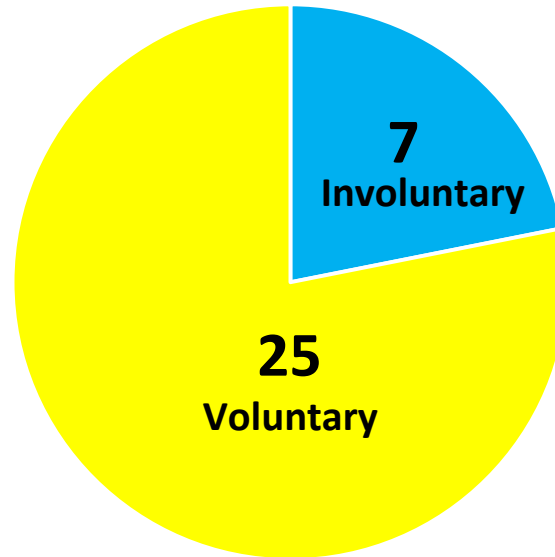




## 1/1 – 12/31 TURNOVER BY DEPARTMENT



## 1/1 – 12/31 Voluntary VS Involuntary Turnover





## Voluntary Reasons

January 1, 2020 – March 31, 2020

10 Voluntarily left

- 2 – Could not fulfill part time hours ( 1 adjunct faculty & 1 field)
- 5 – Took another job opportunity
  - 1 field = took another job opportunity in healthcare
  - 3 non field = 1 took a fulltime job with a FD & 2 took fulltime jobs in a higher role
  - 1 alarm = took another job opportunity outside of 911
- 3 – Personal Reasons
  - 1 field = moved out of state to care for family member
  - 2 field = needed to tend to family issues

April 1, 2020 – June 30, 2020

4 Voluntarily left

- 1 – Retired
- 1 – Could not fulfill part time hours
- 1 – Was accepted into PA school
- 1 – Personal Reasons

July 1, 2020 – September 30, 2020

2 Voluntarily left

- 1 – Went to medical school
- 1 – Wife accepted a job in another state

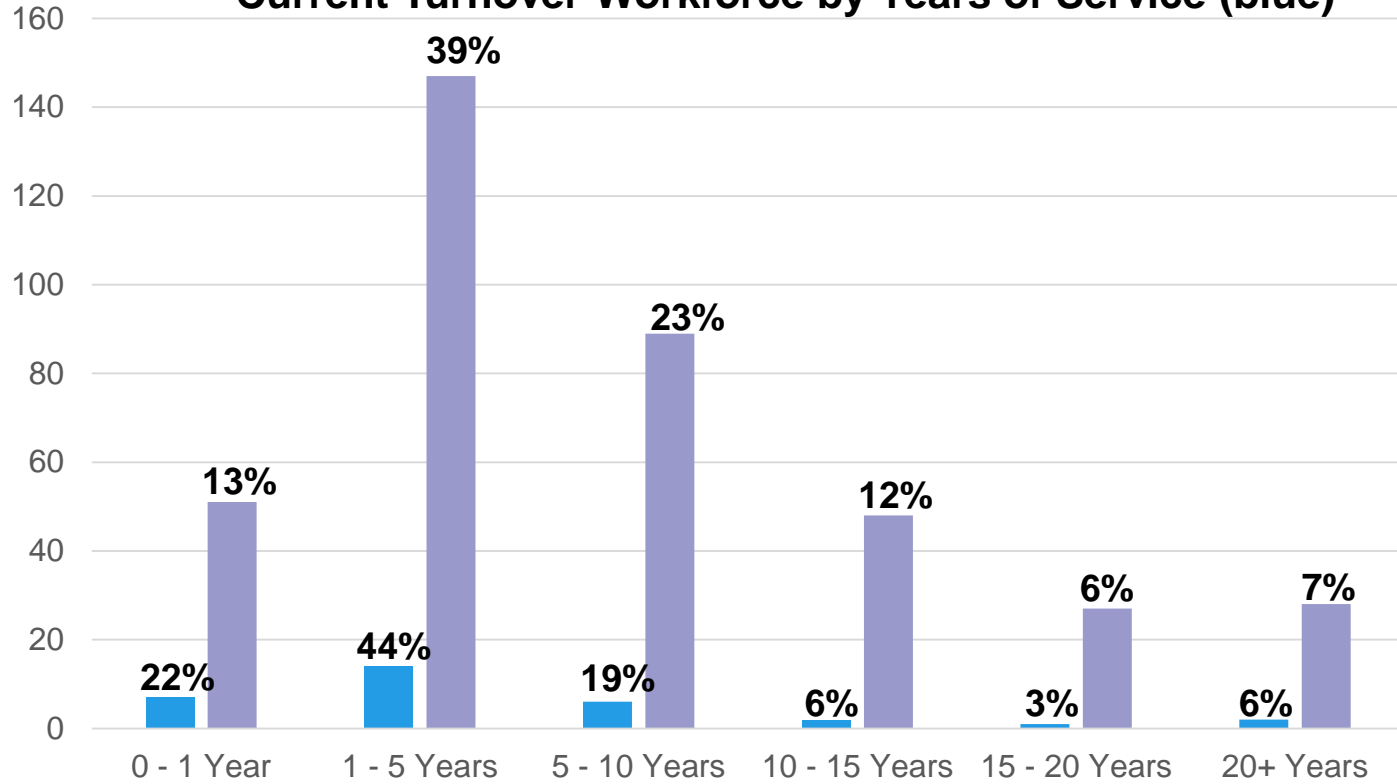
October 1, 2020 – December 31, 2021

9 Voluntarily left

- 1 – Retired
- 7 – Took another job opportunity (4 field & 3 non-field)
- 1 – Personal Reason



## Current Workforce by Years of Service (purple) & Current Turnover Workforce by Years of Service (blue)





## 1<sup>st</sup> Year Turnover Data

- Healthcare Industry = 30% +
- Large EMS Agencies = 30% +
- 25% decide within the first six months on whether to stay or go. (SHRM)
- 2019 AAA & Avesta Turnover Report = Almost 40% leave within the first year

Time Until Leaving the Organization	Percentage
0 – 3 months	12.00%
4 – 6 months	11.79%
7 – 12 months	15.77%
Total first year	39.56%

# Agenda Item # 13



**To:** Board of Directors

**From:** Emily Fitzgerald, HR Manager


**Date:** January 26, 2021

**Re: District Policies**

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Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)

- HR 25-204 Call Status Pay
- HR 25-205 Time Sheet Submission

 <b>Montgomery County Hospital District</b>	<b>ON - CALL STATUS COMPENSATION</b>	<b>Page 1 of 1</b>
<b>Department</b>	<b>Policy Number</b>	<b>CAAS Reference Number</b>
<b>Human Resources</b>	<b>HR 25-204</b>	

## I POLICY

### 1. General Information

MCHD requires qualified **non-exempt** employees within its support services departments to be designated and assigned on a rotational basis to provide “on-call” coverage during periods when the department is normally closed for business. Employees providing such “on-call” coverage will receive compensation based on (a) the length of the on-call assignment and (b) any circumstance during the on-call assignment requiring the employee to report during “off-duty” hours to a normal worksite and/or to perform their normal work duties. At times EMS staff may be assigned on-call status per FOG\_007-03.11.

### 2. On-call Assignment

The department manager will be responsible for establishing a rotational schedule of employees in their respective departments to be designated for “on-call” status during weekends, scheduled holidays and in-week overnight hours when non-field departments are closed.

**Employees performing on-call assignments will be accessible via cell phone numbers on record or will notify Alarm or EMS on-duty Supervisors of any alternate on-call contact number.** During on-call assignments, on-call employees will be expected to remain within normal commuting distance to their regular worksite and in physical condition to respond to normal work duties as required.

### 3. On-call Compensation

The department’s designated on-call employee will be compensated the hourly on-call rate \$2.00 per hour during the entire on-call period. If called in to work, the on-call employee will additionally be paid the employee’s regular or overtime rate, whichever is applicable, for on-duty time.

### 4. Responsibility

The Human Resources Manager is responsible for the administration of this compensation policy. Managers in the affected support departments are responsible for scheduling, managing and approving on-call time and pay.

References : Previously Policy # 10-204

Original Date 02/2011  
Review/Revision Date 11/ 2020, 1/2021  
X Supersedes all Previous  
Date Approved by Compliance 1/6/2021  
Date Approved by the Board of Directors 1/26/2021



 <b>Montgomery County Hospital District</b>	<b>ON - CALL STATUS COMPENSATION</b>	<b>Page 1 of 1</b>
<b>Department</b>	<b>Policy Number</b>	<b>CAAS Reference Number</b>
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 <b>Montgomery County Hospital District</b>	<b>TIME SHEET SUBMISSION</b>	<b>Page 1 of 1</b>
<b>Department</b>	<b>Policy Number</b>	<b>CAAS Reference Number</b>
<b>Human Resources</b>	<b>HR 25-205</b>	

## I. PURPOSE

Purpose is to define the expectations of timely timesheet submission as a requirement for timely compensation.

## II. POLICY


All employees must complete an electronic timesheet, through the MCHD web-based payroll system, accurately showing reporting hours-hours worked and other and any other approved available time (PTO, Jury Duty, Bereavement, etc.) used during each payroll period for which they are to be paid.

Each employee is responsible for completion and approval of his/her web-based electronic timesheet. Non-field employees' deadline for approval is before 10:00 am on pay week Mondays. Field employees' deadline for approval is before 10:00 am on pay week Sundays. This approval is the employee's signature signifying that the timesheet is accurate.

Each manager is responsible for validating and approving assigned employees electronic time sheet by noon on pay week Mondays.

References: Previously Policy # 10-205

Original Date 03/2011  
Review/Revision Date 12/2020  
X Supersedes all Previous  
Date Approved by Compliance 1/6/2021  
Date Approved by the Board of Directors  
03/22/2011/26/2021

 <b>Montgomery County Hospital District</b>	<b>TIME SHEET SUBMISSION</b>	<b>Page 1 of 1</b>
<b>Department</b>	<b>Policy Number</b>	<b>CAAS Reference Number</b>
<b>Human Resources</b>	<b>HR 25-205</b>	

## **I. PURPOSE**

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References: Previously Policy # 10-205

Original Date 03/2011  
Review/Revision Date 12/2020  
X Supersedes all Previous  
Date Approved by Compliance 1/6/2021  
Date Approved by the Board of Directors 1/26/2021

*James L. Allen*

[illegible]

# Agenda Item # 14



**To:** Board of Directors

**From:** Melissa Miller, COO

James Campbell, EMS Chief

**Date:** January 26, 2021

**Re: COVID-19 Update**

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## Hospital Comparison Data

- Daily, MCHD monitors local and regional hospital capacities and volume. The hospitals within Montgomery County belong to larger systems, which means they will collaborate with their other facilities across the region if patients need to be transferred. For example, a patient may need to be transferred to The Medical Center (TMC) from Montgomery County or vice versa. We monitor local and regional daily data to analyze trends and capacity as it relates to COVID-19 patients.
- An example of how we use this data would be Intensive Care Unit (ICU) bed capacity. As of January 20, 2021 38.9% of the patients in the ICU in our region are COVID-19 patients. Comparatively, 35.8% of the patients in Montgomery County ICU's are COVID-19 patients (58/162). Twenty-One days ago 31.7% of the patients in Montgomery County ICU's were COVID-19 patients.

## 21 Day 'Look Back'

- The positivity rate in Montgomery County was 15%, and as of January 20, 2021 the positivity rate was 21%. The MCPHD updates the positivity rate every Wednesday.
- The number of active cases twenty-one days ago in Montgomery County was 7,890 and as of January 20, 2021 there were 7,640 active cases.

## The 'New Variant'

- There have been new discussions regarding a new variant, or mutation, of the COVID-19 virus, what does that mean? It is not uncommon for viruses to mutate, it actually happens frequently. In fact, over the past year multiple different variants of the COVID-19 virus have been discovered and studied across the world. What has changed now with these new variants? COVID-19 research improves as scientist and researches continue to learn more about the virus. This research is ongoing, but researchers believe these new variants may perhaps be more contagious. The virus has spikes on its surface, and the thinking is that the new variants of COVID-19 make the virus spikes more "sticky." A more "sticky" virus makes it more contagious because it would be more likely to "stick" to a human cell.

- Again, this research is new and ongoing but scientist and researchers thus far believe the new variants are not more deadly. Furthermore, current COVID-19 tests have been able to recognize the new variants and it is believed that the COVID-19 vaccines are effective against the new variants as well. This research is in its infancy.

#### **COVID-19 Vaccine**

- COVID-19 vaccines are allocated through the Texas Department of State Health Services and distributed directly from the vaccine manufacturer to the individual providers such as hospitals, physician offices, pharmacies and clinics. MCPHD received a week 3 (Dec. 23) allocation of 100 doses and are expected to receive 400 doses the week of Jan. 25.
- The first Montgomery County drive through vaccine location started January 19, 2021 at the fairgrounds. The Lone Star Family Health Center received 2,000 vaccines and the slots for vaccines filled quickly. In conjunction with Lone Star Family Health Center, OEM, MCHD, and area Fire Departments are administering the vaccines to those who registered.
- We remain optimistic that Montgomery County will receive future vaccine allotments and more drive through vaccine locations will happen around the county.

# Agenda Item # 15



**To:** Board of Directors

**From:** James Campbell

**Date:** January 26, 2021

**RE:** EMS Division Report

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## **Executive Summary**

- Customer service scores for the year 2020 rank MCHD 3rd compared to other EMS systems. There were 4300 patient surveys returned between 1/1/2020 and 12/31/2020. Our average survey score was 95.12, and 84.86% of responses gave MCHD the highest rating of “very good.” Overall, 98.92% of responses were positive. Of note, for Q42020 our MCHD Billing Department was ranked #1 in the entire database.
- We continue to diligently monitor staffing on a daily basis. At the time of this report we have (16) total people out, (9) In-Charges and (7) Attendants. (7) of the total (16) are directly related to COVID-19.
  - In addition, EMS Scheduling sends a daily staffing report that depicts why a unit is shut down. For example, this data allowed for a comprehensive staffing report to be completed for October-November 2020. Below are some data points from that report:
    - October 2020: 14% of openings were directly related to COVID-19 exposures and 16% of openings were related to vacant positions.
    - November 2020: 13% of openings were directly related to COVID-19 exposures and 10% of openings were related to vacant positions.
    - The improvement in vacant positions from October to November are direct results from modifying the In-Charge promotional process and hiring (18) new employees.
- Shift Bid 2020 ended January 16, 2021 and the new Shift Bid 2021 started January 17, 2021. There was no major modifications to the staffed units for this year. Overall our focus remains on growing our staffing numbers for the future. We are excited that we now have In-Charges and Attendants in the float pool on all shifts, which gives us staffing flexibility.
- The final response statistics and data for 2020 are still being calculated for graphical presentation, below is some of the preliminary data:

Year	Responses	Incidents	Transports	Priority 1 Response Compliance
2019	74259	64163	43143	95.10%
2020	72474	62195	39605	94.50%

- Deputy Chief Welch and Deputy Chief Goodrich moved their office from the Service Center to the main EMS Administrative hallway for better communication and cohesion as they will be more closely involved with EMS Command Staff moving forward.
- The first Montgomery County drive through vaccine location started January 19, 2021 at the fairgrounds. The Lone Star Family Health Center received 2,000 vaccines and the slots for vaccines filled quickly. In conjunction with Lone Star Family Health Center, OEM, MCHD, and area Fire Departments vaccines were successfully administered to those who registered.
- In conjunction with our area hospital partners, MCHD developed and implemented a Hospital “Time-Out” procedure that allows MCHD EMS to give busy emergency departments a chance to catch-up by allowing for EMS transported patients to be taken to other hospitals in the area. This has been well supported locally and regionally by all the involved stakeholders, and the plan was presented at the January 15<sup>nd</sup> SETRAC EMS Committee meeting.

### **Department of Clinical Services**

- Staffing has improved largely because of the number of Attendants that have promoted to In-Charge. Since October 1, 2020 (18) total people have promoted to In-Charge, which is great news!
- Captain Michael Wells-Whitworth has worked diligently managing our cohort of employee students attending the Blinn College Paramedic Program. In order to have (18) people attend the class, we hired (7) new employees to join the (11) others and they started class January 20<sup>th</sup>.
- The testing process for the First Responder Coordinator position was delayed secondary to the increase in COVID-19 cases, which caused many in person activities at MCHD to be rescheduled. The interview process will now take place January 29<sup>th</sup>, and some of our FRO partners will also be on the interview panel.
- The application process is open for new Paramedic Attendants. The testing process will take place in late February and NEOP is slated for mid March.
- The team is working daily on the setup and implementation of ImageTrend, our new ePCR platform. As milestones are completed we are moving closer to full EMS training, which is slated for March and we plan to go live in April.

### **Alarm**

- As part of the new ePCR implementation plan, Alarm has been working diligently to ensure that all of our pre-built premises (medical facilities) are correct, in order to assist in the smooth roll out of our new EPCR.
- At the start of COVID we built a small backup area in the Service Center kitchen. This area will allow for 3 employees to take 10-digit emergency calls, Regional EMD calls, and work radio operations. We plan to perform backup emergency operations testing next door starting this Friday.

### **EMS Operations**

- Our project timeline of selecting an EMS Scheduling Software solution for 2021 has been delayed. Both vendors struggled to build a “hands-on” demo before the first of the year. However, we are back on track and anticipate an early Q2 rollout if we can remain on track.
- Chief Campbell and Chief Shaw completed 90 and 180 day interviews this month. Our newest employees are in good spirits and eager to grow in the organization. Many of them were thankful for the people who trained them and reported learning about MCHD from social media and the recruitment video.



# Out of Hospital Cardiac Arrest

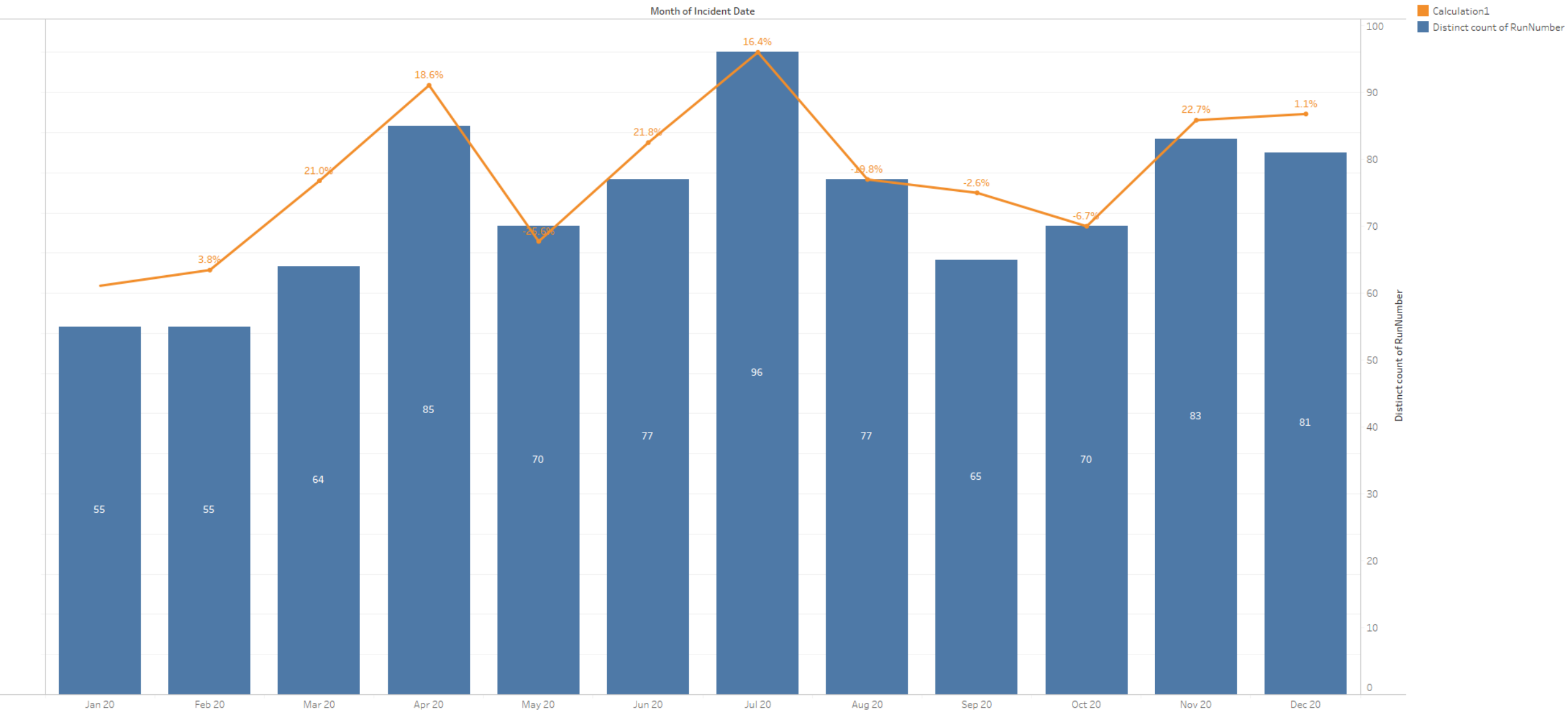
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# Out of Hospital Cardiac Arrest

## Percentage Difference from Previous Month Based on Incidents Per Day

### Total Number of Incidents

*Incidents per day allows for standadized reporting between months with a different number of days*





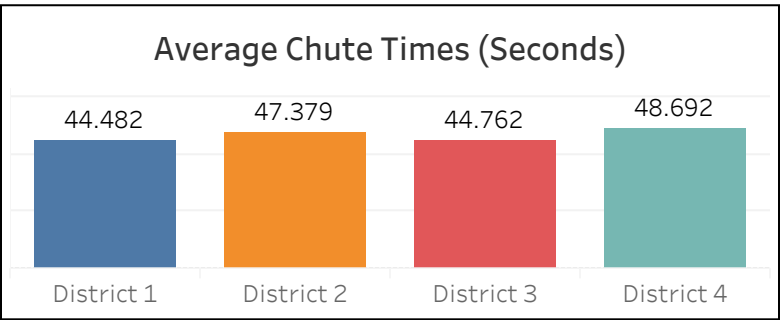
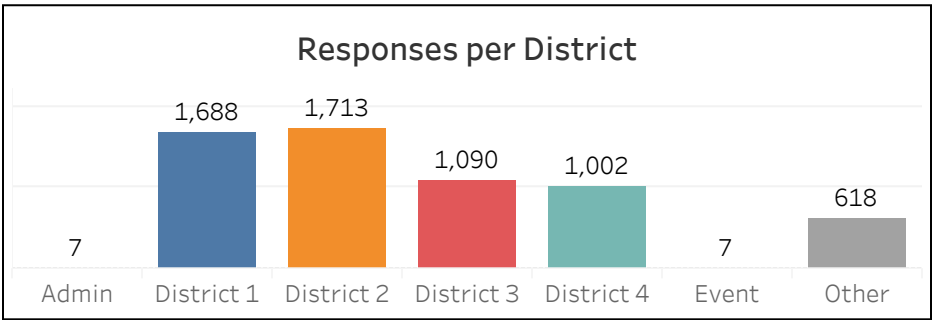
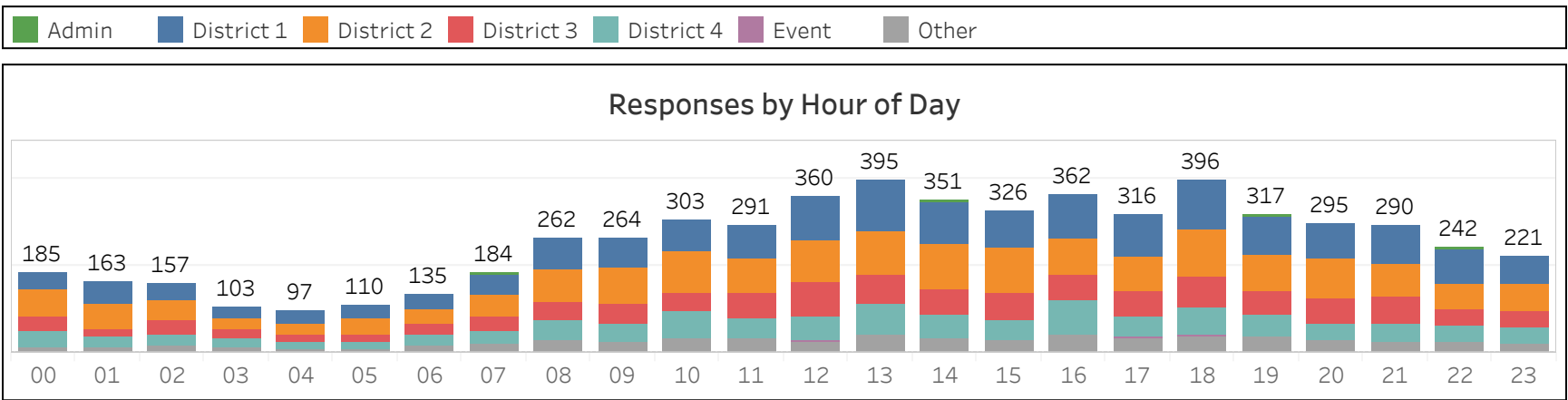
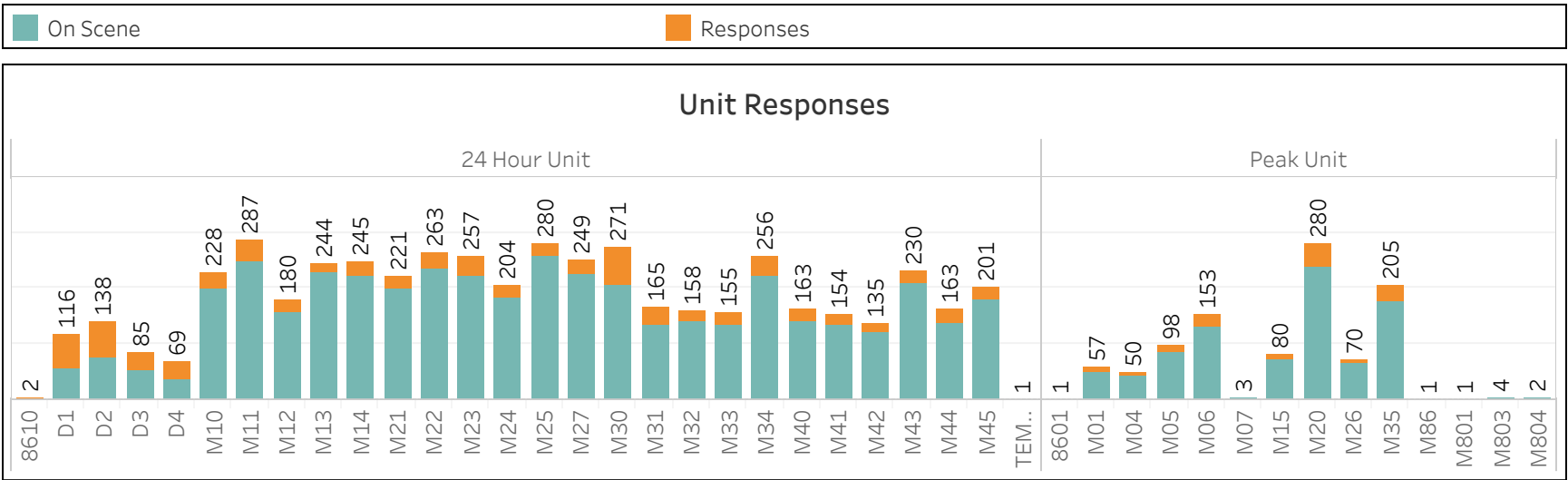
# Dispatched Incident Review

## Last Month

12/1/2020 - 12/31/2020

Dispatched		On Scene		Transported		Response Times			
Incidents	5,180	Incidents	4,882	Incidents	3,276	Priority 1	Priority 2	Priority 3	Overall
Responses	6,125	Responses	5,185	Transports	3,321	93.8%	95.9%	95.9%	94.9%

Fall	574
Breathing Problems	524
Sick Person	515
MVC	494
Unconscious/Fainting	336
Chest Pain	312
Transfer/Evaluation	274
Emotional Crisis	196
Stroke	191
SEND	176
Assault	165
Seizures	160
Hemorrhage	156
Abdominal Pain	147
Unknown Problem	136
Medical Alarm	99
Traumatic Injurv	90
Structure Fire	80
Heart Problems	78
Diabetic	73
Overdose Inaestion	70
Back Pain	60
Cardiac Arrest	57
Choking	53
Allergic Reaction	46
Headache	41
Obvious/Expected Dea..	21
Penetrating Trauma	18
Gas	12
Animal Attack	11
Pregnancy/Miscarriage	11
Dedicated Standby	10
Burns	6
Vehicle Fire	6
Dedicated TEMS Stan..	3
Drowning	3
Smoke	3
Alarm	3
Assist Law Enforceme..	2
Electrical Hazard	2
Electrocution	2
Environmental Exposu..	2
Eve Problems	2
Fluid Spill	2
Hazmat	2
Non-Dedicated Standby	2
Outside Fire	2
Service Call	2
Transfer	1
Creekside Medical	1
Entrapment	1
Explosion	1
Grass/Woods Fire	1
Inaccessible Incident	1
Inhalation/Hazmat	1
Mutual Aid Assist Age..	1
Outside	1
Rescue	1
Rural Rescue	1



Transfer	1
Transfer - Emergency	1

# Hospital Patient Transport Report - Previous Month

## Avg. Turnaround Time (Minutes)

Conroe - HCAHH	31.2
Memorial Hermann Hospital The Woodlands	36.5
Houston Methodist The Woodlands	32.4
St. Lukes Hospital The Woodlands	29.9
Kingwood - HCAHH	42.4
Tomball - HCAHH	31.1
Texas Children's Hospital The Woodlands	24.8
Memorial Hermann Northeast	39.3
CHI St. Luke's Emergency Center - Conroe	20.5
Memorial Hermann Woodlands West	22.4
Memorial Hermann Convenient Care Center - Ki..	21.8
Magnolia -- HCAHH ER	21.8
Houston Methodist Willowbrook Hospital	34.4
Houston Methodist Hospital	38.1
M. D. Anderson	41.1
Texas Children's Hospital	38.5
Hermann Hospital	38.3
Memorial Hermann Cypress Hospital	28.9
St. Lukes Hospital Vintage	30.6
Cleveland -- HCAHH ER	20.7
St. Lukes Hospital Springwoods Village	24.8
Northwest - HCAHH	32.2
St. Lukes Hospital Lakeside	23.8
Memorial Hermann Katy	25.9
Michael E. DeBakey VA Med Center	33.8
St. Luke's Medical Center	42.4
Tri-County MHMR Hospital	10.3
Baylor Scott & White College Station	25.7
Ben Taub General	18.6
Houston Methodist Emergency Care Center - 14..	17.8
Huntsville Memorial	25.1
Lyndon B Johnson General	32.8
Memorial Hermann Children's	26.6
Memorial Hermann Memorial City	36.1
Memorial Hermann Southeast	53.9
St. Joseph Medical Center	15.5
The Woman's Hospital of Texas - HCAHH	33.4
Woodland Springs Health	26.0

## Total Patients Transported (Hospital Destinations Only)

3,342

## Alerts and Activations

	Sepsis Alert	STEMI Alert	Stroke Alert	Trauma Activation
Conroe - HCAHH	11	7	8	10
Memorial Hermann Hospital The Woo..	10	7	11	6
Houston Methodist The Woodlands	14	4	26	
St. Lukes Hospital The Woodlands	8	2	12	
Kingwood - HCAHH	6	2	6	4
Tomball - HCAHH	2			
Memorial Hermann Northeast	2		1	
Houston Methodist Willowbrook Hosp..			1	
Houston Methodist Hospital	1			
St. Lukes Hospital Vintage	1			
Michael E. DeBakey VA Med Center	1			
St. Luke's Medical Center	1			
<b>Grand Total</b>	<b>57</b>	<b>22</b>	<b>65</b>	<b>20</b>

## Patients per Facility

Conroe - HCAHH	840
Memorial Hermann Hospital The Woodlands	669
Houston Methodist The Woodlands	533
St. Lukes Hospital The Woodlands	440
Kingwood - HCAHH	306
Tomball - HCAHH	121
Texas Children's Hospital The Woodlands	75
Memorial Hermann Northeast	103
CHI St. Luke's Emergency Center - Conroe	53
Memorial Hermann Woodlands West	41
Memorial Hermann Convenient Care Center - Ki..	29
Magnolia -- HCAHH ER	23
Houston Methodist Willowbrook Hospital	16
Houston Methodist Hospital	10
M. D. Anderson	9
Texas Children's Hospital	8
Hermann Hospital	7
Memorial Hermann Cypress Hospital	7
St. Lukes Hospital Vintage	7
Cleveland -- HCAHH ER	6
St. Lukes Hospital Springwoods Village	6
Northwest - HCAHH	5
St. Lukes Hospital Lakeside	4
Memorial Hermann Katy	3
Michael E. DeBakey VA Med Center	3
St. Luke's Medical Center	3
Tri-County MHMR Hospital	3
Baylor Scott & White College Station	2
Ben Taub General	1
Houston Methodist Emergency Care Center - 14..	1
Huntsville Memorial	1
Lyndon B Johnson General	1
Memorial Hermann Children's	1
Memorial Hermann Memorial City	1
Memorial Hermann Southeast	1
St. Joseph Medical Center	1
The Woman's Hospital of Texas - HCAHH	1
Woodland Springs Health	1

MCHD

Conroe, TX

Client 6577



1515 Center Street

Lansing, Mi 48096

1 (517) 318-3800

support@EMSSurveyTeam.com

www.EMSSurveyTeam.com

# EMS System Report

January 1, 2020 to December 31, 2020

Your Score

**95.12**

Number of Your Patients in this Report

**4,300**

Number of Patients in this Report

**62,698**

Number of Transport Services in All EMS DB

**169**





## Executive Summary

This report contains data from **4300 MCHD** patients who received services between **01/01/2020** and **12/31/2020**.

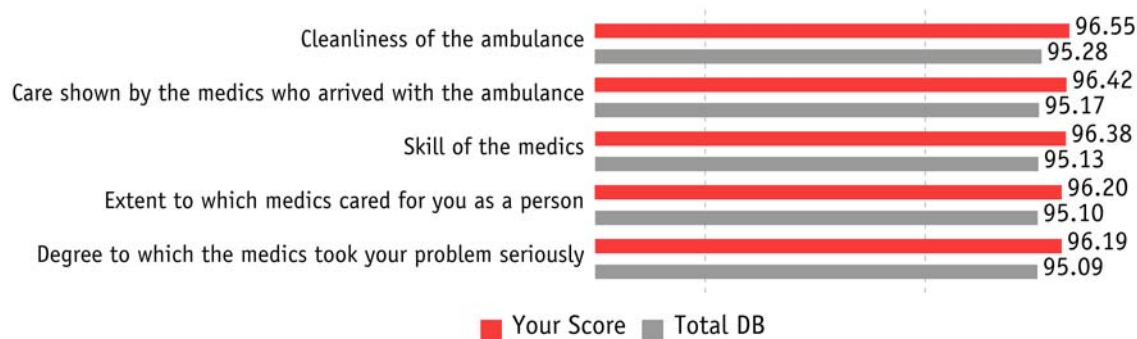
The overall mean score for the standard questions was **95.12**; this is a difference of **1.72** points from the overall EMS database score of **93.40**.

The current score of **95.12** is a change of **-0.34** points from last period's score of **95.46**. This was the **18th** highest overall score for all companies in the database.

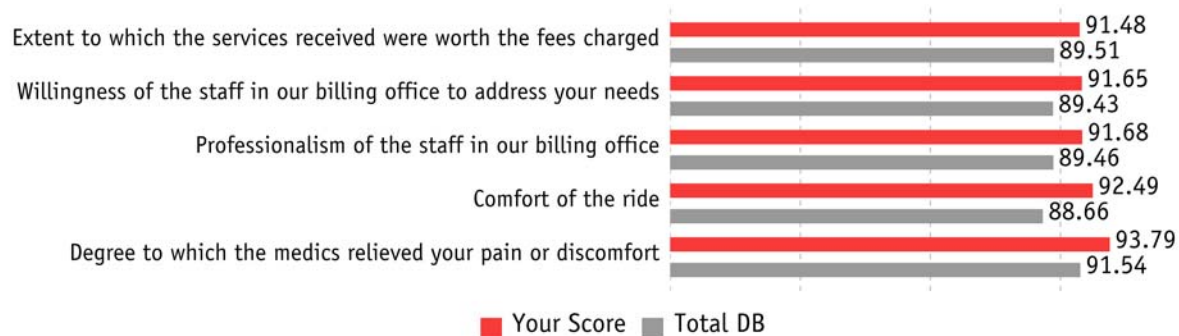
You are ranked **3rd** for comparably sized companies in the system.

**84.86%** of responses to standard questions had a rating of Very Good, the highest rating. **98.92%** of all responses were positive.

### 5 Highest Scores



### 5 Lowest Scores

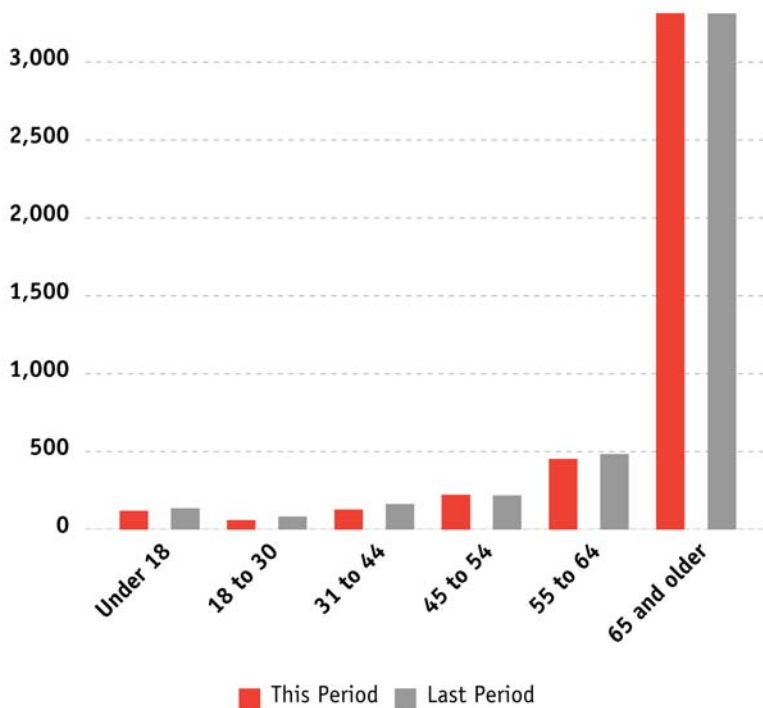




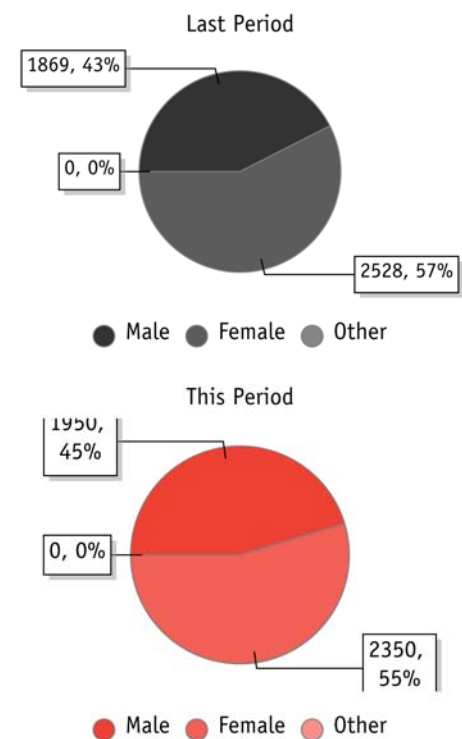
**Demographics** — This section provides demographic information about the patients who responded to the survey for the current and the previous periods. The information comes from the data you submitted. Compare this demographic data to your eligible population. Generally, the demographic

	Last Period				This Period			
	Total	Male	Female	Other	Total	Male	Female	Other
Under 18	137	68	69	0	121	65	56	0
18 to 30	84	36	48	0	60	30	30	0
31 to 44	164	58	106	0	129	42	87	0
45 to 54	218	90	128	0	222	102	120	0
55 to 64	483	184	299	0	454	195	259	0
65 and older	3311	1433	1878	0	3314	1516	1798	0
<b>Total</b>	<b>4397</b>	<b>1869</b>	<b>2528</b>	<b>0</b>	<b>4300</b>	<b>1950</b>	<b>2350</b>	<b>0</b>

Age Ranges



Gender





### Question Analysis

This section lists a synopsis of the information about your individual questions and overall scores for this monthly reporting period. The first column shows the company score from the previous period, the second column shows the change, the third column shows your score for this period and the fourth column shows the total Database score.

#### Dispatch Analysis

	Last Period	Change	This Period	Total DB
Helpfulness of the person you called for ambulance service	95.23	0.13	95.36	93.56
Concern shown by the person you called for ambulance service	95.19	-0.07	95.12	93.40
Extent to which you were told what to do until the ambulance arrived	94.61	-0.13	94.48	92.25

#### Ambulance Analysis

	Last Period	Change	This Period	Total DB
Extent to which the ambulance arrived in a timely manner	95.70	-0.71	94.99	93.24
Cleanliness of the ambulance	97.04	-0.49	96.55	95.28
Comfort of the ride	92.95	-0.46	92.49	88.66
Skill of the person driving the ambulance	96.16	-0.34	95.82	94.48

#### Medic Analysis

	Last Period	Change	This Period	Total DB
Care shown by the medics who arrived with the ambulance	96.67	-0.25	96.42	95.17
Degree to which the medics took your problem seriously	96.62	-0.43	96.19	95.09
Degree to which the medics listened to you and/or your family	96.38	-0.39	95.99	94.73
Skill of the medics	96.71	-0.33	96.38	95.13
Extent to which the medics kept you informed about your treatment	95.45	-0.30	95.15	93.52
Extent to which medics included you in the treatment decisions (if applicable)	95.42	-0.37	95.05	93.38
Degree to which the medics relieved your pain or discomfort	94.29	-0.50	93.79	91.54
Medics' concern for your privacy	95.68	0.10	95.78	94.25
Extent to which medics cared for you as a person	96.57	-0.37	96.20	95.10

#### Billing Staff Assessment Analysis

	Last Period	Change	This Period	Total DB
Professionalism of the staff in our billing office	92.07	-0.39	91.68	89.46
Willingness of the staff in our billing office to address your needs	91.95	-0.30	91.65	89.43





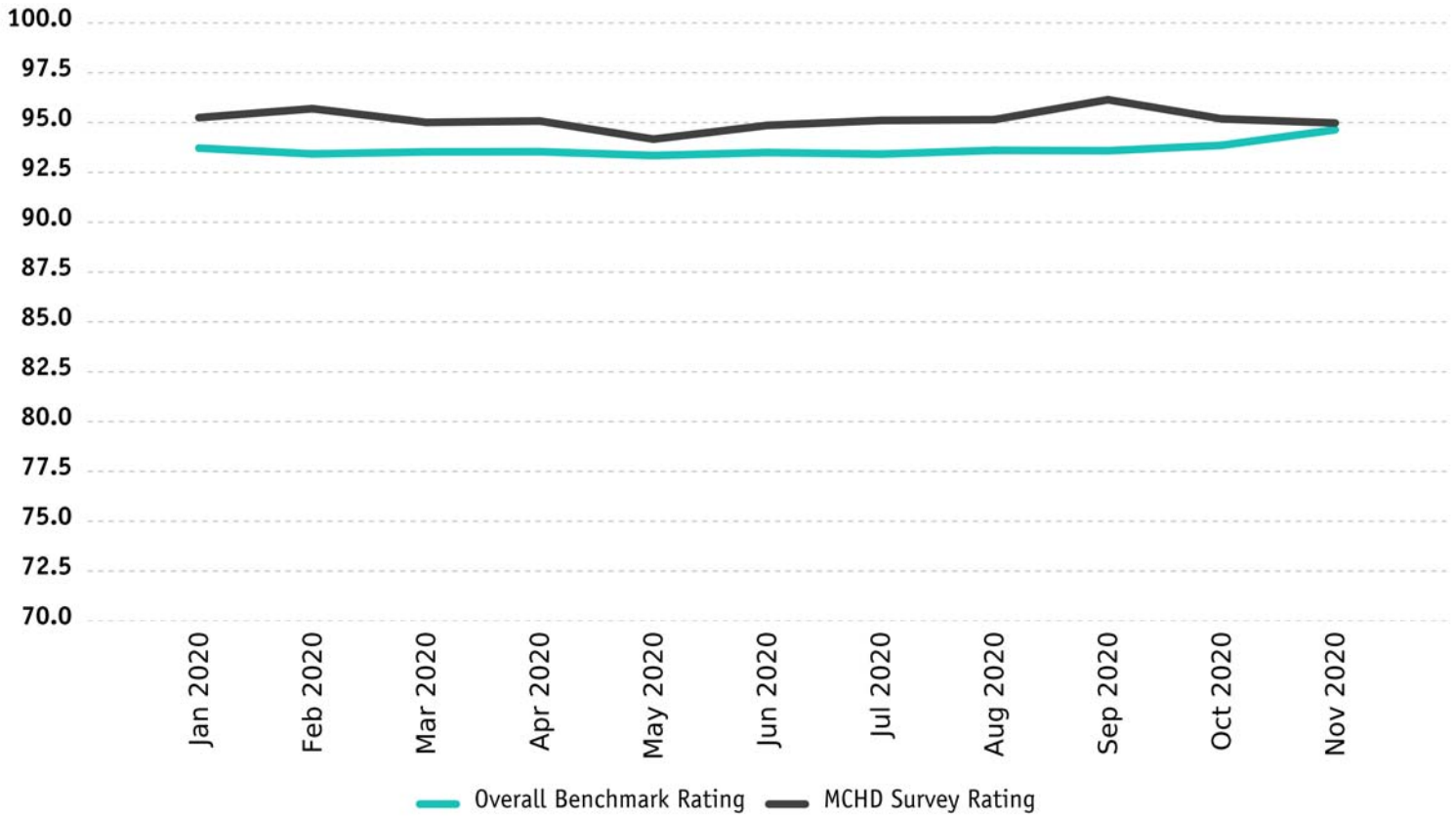
### Question Analysis (Continued)

#### Overall Assessment Analysis

	Last Period	Change	This Period	Total DB
How well did our staff work together to care for you	95.98	-0.59	95.39	94.44
Extent to which our staff eased your entry into the medical facility	96.04	-0.51	95.53	94.41
Appropriateness of Emergency Medical Transportation treatment	96.02	-0.55	95.47	94.27
Extent to which the services received were worth the fees charged	91.45	0.03	91.48	89.51
Overall rating of the care provided by our Emergency Medical Transportation	96.10	-0.68	95.42	94.47
Likelihood of recommending this ambulance service to others	95.89	-0.63	95.26	94.11



## Monthly tracking of Overall Survey Score



## Fleet Summary 2020-21

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
November 2020	145,058	14,630	5,277	16,115	181,080	45,270
October 2020	113,824	10,859	4,835	14,588	144,106	36,027
September 2020	149,145	14,446	6,006	15,592	185,189	46,297
August 2020	129,396	10,919	8,124	14,371	162,810	40,703
July 2020	126,917	11,368	4,726	14,490	157,501	39,375
June 2020	159,892	15,048	6,955	17,466	199,361	49,840
May 2020	110,761	15,020	6,460	14,341	146,582	36,646
April 2020	100,460	15,212	5,072	13,505	134,249	33,562
March 2020	150,801	17,048	5,090	16,537	189,476	47,369
February 2020	120,684	13,235	3,287	13,463	150,669	37,667
January 2020	120,997	12,526	2,324	12,533	148,380	37,095
December 2019	162,263	16,772	2,873	15,170	197,078	49,270
<b>Total</b>	<b>1,590,198</b>	<b>167,083</b>	<b>61,029</b>	<b>178,171</b>	<b>1,996,481</b>	
Average	132,517	13,924	5,086	14,848	<b>166,373</b>	<b>41,593</b>
Annualized Amounts					1,996,481	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
November 2020	8		3		11
October 2020	3	1	2		6
September 2020	2		2		4
August 2020			1		1
July 2020	5			1	6
June 2020	2				2
May 2020	4		2		6
April 2020	7		2		9
March 2020	3		2		5
February 2020	3		5		8
January 2020	2		4		6
December 2019	0		0		-
<b>Total</b>	39		23		64
Per 100,000 Miles	1.95	-	1.15	-	3.21

Service Interruptions	Count	Per 100K miles
November 2020	7	3.87
October 2020	3	2.08
September 2020	7	3.78
August 2020	6	3.69
July 2020	7	4.44
June 2020	11	5.52
May 2020	5	3.41
April 2020	8	5.96
March 2020	7	3.69
February 2020	4	2.65
January 2020	7	4.72
December 2019	2	1.01
<b>Total</b>	74	3.71

## Fleet Summary 2020-21

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
December 2020	118,136	11,924	4,066	11,015	145,141	36,285
November 2020	145,058	14,630	5,277	16,115	181,080	45,270
October 2020	113,824	10,859	4,835	14,588	144,106	36,027
September 2020	149,145	14,446	6,006	15,592	185,189	46,297
August 2020	129,396	10,919	8,124	14,371	162,810	40,703
July 2020	126,917	11,368	4,726	14,490	157,501	39,375
June 2020	159,892	15,048	6,955	17,466	199,361	49,840
May 2020	110,761	15,020	6,460	14,341	146,582	36,646
April 2020	100,460	15,212	5,072	13,505	134,249	33,562
March 2020	150,801	17,048	5,090	16,537	189,476	47,369
February 2020	120,684	13,235	3,287	13,463	150,669	37,667
January 2020	120,997	12,526	2,324	12,533	148,380	37,095
Total	1,546,071	162,235	62,222	174,016	1,944,544	
Average	128,839	13,520	5,185	14,501	162,045	40,511
Annualized Amounts					1,944,544	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
December 2020	6		1		7
November 2020	8		3		11
October 2020	3	1	2		6
September 2020	2		2		4
August 2020			1	1	2
July 2020	5				5
June 2020	2				2
May 2020	4		2		6
April 2020	7		2		9
March 2020	3		2		5
February 2020	3		5		8
January 2020	2		4		6
Total	45		24		71
Per 100,000 Miles	2.31	-	1.23	-	3.65

Service Interruptions	Count	Per 100K miles
December 2020	8	5.51
November 2020	7	3.87
October 2020	3	2.08
September 2020	7	3.78
August 2020	6	3.69
July 2020	7	4.44
June 2020	11	5.52
May 2020	5	3.41
April 2020	8	5.96
March 2020	7	3.69
February 2020	4	2.65
January 2020	7	4.72
Total	80	4.11

# Agenda Item #16

**To:** Board of Directors

**From:** Melissa Miller, COO

**Date:** January 26, 2021

**Re:** COO Report

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- Station 15: The new 2 inch water tap has been installed by the City of Conroe public works department. The plumber is scheduled the week of 1/25 to tie in the mainline for water and fire suppression as well as the underground plumbing in the ambulance bay to the main sewer line. The fire/sprinkler system is pending inspection. Once this inspection is complete we will be able to schedule insulation and sheet rock. The current egress drive for the ambulance has been poured. We are working with the city on pouring a new inlet and paving of the easement in the rear of the station. Garage foundation, plumbing and framing is complete. We are scheduling all the underground utilities allowing us to complete all flat work (sidewalks and parking) in the rear of the station. All the station exterior doors have been installed. Estimated crew move in March 2021.
- Station 44: The estimated completion date is November 2021. This station, located at 18294 FM 1097 West, will house MCESD 2, and MCHD as well as provide office space for MCSO.
- Station 35 (New Porter shared station): The estimated completion date is April 2021 with occupancy in May. MCHD's quarters are on the right hand side of the bays.
- MCECD (9-1-1) District has purchased 11 acres on Hwy 105 W. An interlocal agreement for MCHD to purchase 1 acre of the property for a future radio tower site will be discussed in Executive session.
- UPS A replacement is in process with a 6-week timeline to completion.
- IT is assisting EMS and Billing on the setup of ImageTrend patient care record system.
- Mandatory Cybersecurity Training via online learning platform as required by House Bill 3834 was launched this month.
- IT Team conducted end of the year maintenance and upgrades to the core network devices which included security updates.
- A new Laserfiche process is now being used for field crews to apply for the In-Charge Evaluation process or promotion to Captain, and will ensure a standard review process is followed and documented.
- Materials Management is now using Laserfiche for all supply orders from MCHD stations and FROs. The process ensures that orders are reviewed timely, changes are communicated to the requester, and the warehouse and distribution techs receive and document their tasks. With a focus on customer service, delivery is time-stamped and a photo of the delivered supplies is uploaded, and the requester receives an email confirming delivery. Having this process in Laserfiche allows for the Materials Management Manager to easily manage the entire process, address any problems timely, and allows us to demonstrate and track performance over time.
- We have used Laserfiche for employee policy acknowledgements four times since November 2020. Previously, Records Management and department managers/district chiefs spent a

considerable amount of time tracking who had turned in the acknowledgements and then they had to be manually scanned and filed. For the processes using Laserfiche (generally allowing for 28 days to complete), 90% of employees completed the acknowledgement within 14 days and 97% had completed it by the 28-day deadline. We also found that most of the employees that did not meet the deadline were either adjunct professors (who do not routinely check their MCHD email) or were on FMLA. Additionally, the list of pending acknowledgements is updated automatically and available to all managers and EMS chiefs at the push of a button, and the acknowledgement forms are filed automatically in each employee file.

- Laserfiche was used to manage MCPHD's first round of COVID-19 vaccination, including collecting consents and scheduling appointments, as well as documenting the vaccine record and saving the records. The process is being modified to ensure it is robust enough for our planned upcoming mass vaccination clinics.
- A new Laserfiche process has also been built to document COVID test results, report to public health, and provide results to the individual tested.

# Agenda Item # 17



**To:** Board of Directors

**From:** Calvin Hon

**Date:** January 26<sup>th</sup>, 2021

**Re:** Consider and act on Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire CAD

---

MCHD staff is requesting approval for payment the 7<sup>th</sup> annual CentralSquare (formerly TriTech) CAD maintenance in the amount of \$258,057.94. According to the terms of the CAD interlocal agreement, MCHD will be invoiced \$146,318.85 (56.7%) and the Township will be invoiced \$111,739.09 (43.3%).

This renewal is over the budgeted estimate of \$245,000. This estimate was provided by Centralsquare early 2020.

Centralsquare did also issue a notice of raising maintenance escalator to 5% from 4% after the 2021 budget process.

Fiscal Impact: Minimal

Yes	No	N/A	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Budgeted item?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Within budget?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Renewal contract?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Special request?



# Invoice

**Invoice No**

305454

**Date**

1/13/2021

**Page**

1 of 9

Tritech Software Systems, a CentralSquare Company  
1000 Business Center Drive  
Lake Mary, FL 32746

Billing Inquiries: Accounts.Receivable@centralsquare.com

**Bill To**

Montgomery County Hospital District, TX  
Calvin Hon  
1400 South Loop 336 West  
Conroe TX 77304  
United States

**Ship To**

Montgomery County Hospital District, TX  
Calvin Hon  
1400 South Loop 336 West  
Conroe TX 77304  
United States

<b>Customer No</b>	<b>Customer Name</b>	<b>Customer PO #</b>	<b>Currency</b>	<b>Terms</b>	<b>Due Date</b>
15994	Montgomery County Hospital District, TX		USD	Net 30	2/12/2021

	<b>Description</b>	<b>Units</b>	<b>Rate</b>	<b>Extended</b>
Contract No. Q-27103				
1	Inform Mobile Server Software Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Server Software Upgrade to (C - 101-250 Positions) Maintenance: Start:11/14/2020, End: 1/31/2022	1	\$2,808.92	\$2,808.92
2	Field Ops - Fire/EMS Annual Subscription Fee - Annual Subscription Fee Field Ops - Fire/EMS Maintenance: Start:2/1/2021, End: 1/31/2022	25	\$136.28	\$3,407.00
3	IQ Analytics 5 Concurrent User Bundle-1 Year Subscription An - Annual Subscription Fee TriTech.com IQ Analytics 5 Concurrent Users Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$0.00	\$0.00
4	Inform CAD Test or Training System Annual Maintenance Fee - Annual Maintenance Fee Inform CAD Test or Training System Annual Maintenance Fee Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$6,387.42	\$6,387.42
5	Inform CAD Auto Dispatch Annual Maintenance Fee - Annual Maintenance Fee Auto Dispatch Module - Production Environment Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$7,599.50	\$7,599.50
6	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee Browser CAD Site License (View & Reporting Only) Unlimited Users Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$7,599.50	\$7,599.50
7	Inform CAD Mapping Annual Maintenance Fee - Annual Maintenance Fee CAD Mapping Support Fees Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$400.00	\$400.00





Tritech Software Systems, a CentralSquare Company  
1000 Business Center Drive  
Lake Mary, FL 32746

Billing Inquiries: Accounts.Receivable@centralsquare.com

# Invoice

**Invoice No**  
305454

**Date**  
1/13/2021

**Page**  
2 of 9

**Bill To**  
Montgomery County Hospital District, TX  
Calvin Hon  
1400 South Loop 336 West  
Conroe TX 77304  
United States

**Ship To**  
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United States

<b>Customer No</b>	<b>Customer Name</b>	<b>Customer PO #</b>	<b>Currency</b>	<b>Terms</b>	<b>Due Date</b>
15994	Montgomery County Hospital District, TX		USD	Net 30	2/12/2021

	<b>Description</b>	<b>Units</b>	<b>Rate</b>	<b>Extended</b>
8	Inform CAD Cross-Staffing Module Annual Maintenance Fee - Annual Maintenance Fee Cross-Staffing (Station based and Unit based) Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$759.96	\$759.96
9	Inform CAD Cross-Staffing Module Annual Maintenance Fee - Annual Maintenance Fee Cross-Staffing Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$227.99	\$227.99
10	Event Playback (GIS Playback) Module Annual Maintenance Fee - Annual Maintenance Fee Event Playback Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$2,279.85	\$2,279.85
11	Event Playback (GIS Playback) Module Annual Maintenance Fee - Annual Maintenance Fee Event Playback Module Disaster Recovery System Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$2,279.85	\$2,279.85
12	Inform CAD Facility Divert Module Annual Maintenance Fee - Annual Maintenance Fee Facility Divert Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$683.95	\$683.95
13	Inform CAD Facility Divert Module Annual Maintenance Fee - Annual Maintenance Fee Facility Divert Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$2,279.85	\$2,279.85
14	Inform CAD GeoFile Cross Reference Module Annual Maintenance - Annual Maintenance Fee GeoFile Cross Reference Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$136.79	\$136.79
15	Inform CAD GeoFile Cross Reference Module Annual Maintenance - Annual Maintenance Fee Geofile Cross Reference Module (point in polygon) Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$1,823.88	\$1,823.88



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15994	Montgomery County Hospital District, TX		USD	Net 30	2/12/2021

	<b>Description</b>	<b>Units</b>	<b>Rate</b>	<b>Extended</b>
16	Inform CAD The GISLink Utility Position Annual Maintenance F - Annual Maintenance Fee GISLink Streets Utility Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$6,079.61	\$6,079.61
17	Std Inform CAD to External System Incident Data Transfer Int - Annual Maintenance Fee Incident and Unit Data Export Interface Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$6,646.00	\$6,646.00
18	Inform CAD Routing Server Annual Maintenance Fee - Annual Maintenance Fee Inform CAD Routing Server Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$4,672.19	\$4,672.19
19	Inform CAD the Archive Server Software Annual Maintenance Fe - Annual Maintenance Fee Inform CAD the Archive Server Software Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$624.62	\$624.62
20	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee interface Manager License Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$1,519.90	\$1,519.90
21	Inform CAD Adminstrator Position License Annual Maintenance - Annual Maintenance Fee MCHD Administrator User License Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$12,767.17	\$12,767.17
22	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee MCHD Call Taker/Dispatcher User License - Fire & EMS Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$24,318.41	\$24,318.41
23	Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Mobile Mapping Support Fees Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$2,600.00	\$2,600.00



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15994	Montgomery County Hospital District, TX		USD	Net 30	2/12/2021

	<b>Description</b>	<b>Units</b>	<b>Rate</b>	<b>Extended</b>
24	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee Multiple Agency VisiNet Command Server Software License - MCHD Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$12,159.21	\$12,159.21
25	Standard Pictometry Integration Annual Maintenance Fee - Annual Maintenance Fee Pictometry Imaging Interface (CAD only) Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$683.95	\$683.95
26	Standard EMD Integration Annual Maintenance Fee - Annual Maintenance Fee ProQA Integration Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$273.58	\$273.58
27	Inform CAD Protocol Annual Maintenance Fee - Annual Maintenance Fee Protocol Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$683.95	\$683.95
28	Inform CAD Protocol Annual Maintenance Fee - Annual Maintenance Fee Protocol (Caller Instructions) Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$2,279.85	\$2,279.85
29	Inform CAD Quickest Path Module Annual Maintenance Fee - Annual Maintenance Fee Quickest Path Unit Recommendation Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$10,943.29	\$10,943.29
30	Inform CAD Quickest Path Module Annual Maintenance Fee - Annual Maintenance Fee Quickest Path Unit Recommendations Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$911.89	\$911.89
31	Inform CAD API - Customer Annual Maintenance Fee - Annual Maintenance Fee Raptor API License (VisiNet Command only) Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$759.96	\$759.96



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15994	Montgomery County Hospital District, TX		USD	Net 30	2/12/2021

	<b>Description</b>	<b>Units</b>	<b>Rate</b>	<b>Extended</b>
32	Inform CAD Snapshot Module Annual Maintenance Fee - Annual Maintenance Fee Snapshot Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$759.96	\$759.96
33	Inform CAD Standard Operating Procedure (SOP) Annual Mainten - Annual Maintenance Fee SOP Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$683.95	\$683.95
34	Standard ANI/ALI Interface Annual Maintenance Fee - Annual Maintenance Fee Standard ANI/ALI Interface License Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$911.94	\$911.94
35	Standard ANI/ALI Interface Annual Maintenance Fee - Annual Maintenance Fee Standard ANI/ALI Interface License MCHD Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$2,735.82	\$2,735.82
36	Standard External Systems to Inform CAD Data Transfer - Perm - Annual Maintenance Fee Standard CAD to External System Incident Data Transfer Interface License - Firehouse RMS Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$4,559.70	\$4,559.70
37	Standard EMD Integration Annual Maintenance Fee - Annual Maintenance Fee Standard EMD Integration (ProQA) Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$1,519.90	\$1,519.90
38	Std Inform CAD to External System Incident Data Transfer Int - Annual Maintenance Fee Standard ePCR Interface - Zoll Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$6,079.61	\$6,079.61
39	Standard Alpha Numeric Paging Interface Annual Maintenance F - Annual Maintenance Fee Standard Paging Interface License Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$911.94	\$911.94



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15994	Montgomery County Hospital District, TX		USD	Net 30	2/12/2021

	<b>Description</b>	<b>Units</b>	<b>Rate</b>	<b>Extended</b>
40	Standard Alpha Numeric Paging Interface Annual Maintenance F - Annual Maintenance Fee Standard Paging Interface License Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$2,735.82	\$2,735.82
41	Standard Pictometry Integration Annual Maintenance Fee - Annual Maintenance Fee Standard Pictometry Integration Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$2,279.85	\$2,279.85
42	Standard Station Alert Interface Annual Maintenance Fee - Annual Maintenance Fee Standard Station Alerting Interface License with USDD based Rip and Run - USDD Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$9,119.41	\$9,119.41
43	Standard Station Alert Interface Annual Maintenance Fee - Annual Maintenance Fee Standard Station Alerting Interface License with USDD based Rip and Run - USDD (DR) Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$2,735.82	\$2,735.82
44	Inform CAD Unit Swap Module Annual Maintenance Fee - Annual Maintenance Fee Unit Swap Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$227.99	\$227.99
45	Inform CAD Unit Swap Module Annual Maintenance Fee - Annual Maintenance Fee Unit Swap Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$759.96	\$759.96
46	Standard ANI/ALI Interface Annual Maintenance Fee - Annual Maintenance Fee VisiCAD ANI/ALI Simulator Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$759.96	\$759.96
47	Inform CAD the Archive Server Software Annual Maintenance Fe - Annual Maintenance Fee VisiCAD Archive and Reporting Server Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$5,623.63	\$5,623.63



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Customer No	Customer Name	Customer PO #	Currency	Terms	Due Date
15994	Montgomery County Hospital District, TX		USD	Net 30	2/12/2021

	Description	Units	Rate	Extended
48	Inform CAD the Archive Server Software Annual Maintenance Fee - Annual Maintenance Fee VisiCAD Command AVL and Activity Log Purging Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$759.96	\$759.96
49	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee VisiCAD Disaster Recovery Dispatcher User Licenses Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$5,471.66	\$5,471.66
50	Inform CAD Documents and Attachments Module Annual Maintenance - Annual Maintenance Fee VisiCAD File Attachments Module Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$2,279.85	\$2,279.85
51	Inform CAD Server Software Annual Maintenance Fee - Annual Maintenance Fee VisiCAD Remote Disaster Recovery Server License Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$3,039.80	\$3,039.80
52	Inform CAD Test or Training System (Add On) Annual Maintenance - Annual Maintenance Fee VisiCAD Test/Training - Server Software License Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$3,799.76	\$3,799.76
53	Inform CAD Test or Training System (Add On) Annual Maintenance - Annual Maintenance Fee VisiCAD Test/Training - User Software License Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$2,735.82	\$2,735.82
54	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee VisiNET Advisor Module - Standard Server site License (included n/c) Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$0.00	\$0.00
55	Inform CAD Server Software Annual Maintenance Fee - Annual Maintenance Fee VisiNET Advisor Module - User License included n/c) Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$0.00	\$0.00



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15994	Montgomery County Hospital District, TX		USD	Net 30	2/12/2021

	<b>Description</b>	<b>Units</b>	<b>Rate</b>	<b>Extended</b>
56	Inform CAD Server Software Annual Maintenance Fee - Annual Maintenance Fee VisiNet Advisor User Module (included n/c) Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$0.00	\$0.00
57	Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Base Client - Fire & EMS - MCHD Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$12,159.21	\$12,159.21
58	Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Base Client - Training - Fire & EMS Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$510.69	\$510.69
59	Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Base Client - Woodlands Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$12,159.21	\$12,159.21
60	Inform Mobile Disaster Recovery System Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Disaster Recovery Server License Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$3,039.80	\$3,039.80
61	Inform Mobile Server Software Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Server (101-150) Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$10,639.31	\$10,639.31
62	Inform Mobile Test or Training System Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Test/Training Server Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$3,039.80	\$3,039.80
63	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee Woodlands Call Taker/Dispatchcher User License - Fire & EMS Maintenance: Start:2/1/2021, End: 1/31/2022	1	\$21,278.62	\$21,278.62



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15994	Montgomery County Hospital District, TX		USD	Net 30	2/12/2021

	Description	Units	Rate	Extended
64	Inform CAD Caller Location Query Subscription Annual Subscri - Annual Subscription Fee Inform CAD Caller Location Query Subscription Maintenance: Start:2/7/2021, End: 1/31/2022	1	\$2,586.05	\$2,586.05
65	Inform CAD RapidSOS Interface Annual Maintenance Fee - Annual Maintenance Fee Inform CAD RapidSOS Interface Maintenance: Start:2/12/2021, End: 1/31/2022	1	\$2,805.10	\$2,805.10
66	Field Ops - Fire/EMS Annual Subscription Fee - Annual Subscription Fee Field Ops - Fire/EMS Maintenance: Start:5/1/2021, End: 1/31/2022	20	\$90.00	\$1,800.00
67	Escrow Fee - Annual Subscription Fee  Maintenance: Start:11/14/2020, End: 1/31/2022	1	\$950.00	\$950.00

Please include invoice number(s) on your remittance advice,  
made payable to Tritech Software Systems

Subtotal \$258,057.94

Tax \$0.00

**ACH:**

Routing Number 121000358

Account Number 1416612641

E-mail payment details to: Accounts.Receivable@CentralSquare.com

Invoice Total \$258,057.94

**Check:**

12709 Collection Center Drive

Chicago, IL 60693

Payments Applied \$0.00

Balance Due \$258,057.94



# Agenda Item # 18



**To:** Board of Directors

**From:** Justin Evans

**Date:** 1-26-2021

**Re:** Consider and Act on Cummins Sole Source Letter

---

Consider and act on Cummins Sole Source Letter for generator maintenance contract renewal.

Yes   No   N/A

- |                          |                          |                                     |                   |
|--------------------------|--------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Budgeted item?    |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget?    |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request?  |



1/6/2021

Montgomery County Hospital District  
PO Box 478  
Conroe, TX 77305

Whom It May Concern:

Cummins Southern Plains LLC is the only factory certified service and warranty distributor for Cummins Power Generation products in Texas and Oklahoma. We are also the only distributor within TX and OK to have the necessary Cummins IN-Power software to troubleshoot and diagnose generator controls and generator engines.

We operate ten power generation and engine service locations throughout Texas and Oklahoma, as well as an extensive fleet of field service vehicles to ensure that when you need us, we're never too far away. Our mobile technician forces (90+) are equipped with advanced diagnostic tools and equipment that enables them to troubleshoot problems and perform repairs accurately and efficiently. Our factory certified and highly trained technicians are provided with advanced training to make sure they can meet all your service needs.

Cummins Southern Plains recognizes the critical nature of your power generation equipment for Montgomery County Hospital District and has 24/7/365 live operator support available for rapid emergency response.

Our power generation service includes both preventative maintenance and onsite service. We service diesel, natural gas, and propane powered generators. Every service location and field service truck maintains inventory of genuine Cummins new and ReCon® parts, and has access to virtually every part for over 8 million Cummins generators and engines. Plus, every job is fully warranted and backed by the largest authorized service network worldwide.

If you have any questions please do not hesitate to contact me at 713-516-5390 or [tanner.krause@cummins.com](mailto:tanner.krause@cummins.com).

Sincerely,

Tanner Krause  
Planned Maintenance Sales – Houston  
Cummins Southern Plains, LLC

Cummins Southern Plains, LLC  
7045 N Loop 610 East  
Houston, TX 77028  
713-679-2220

# Agenda Item # 19



**To:** Board of Directors

**From:** Justin Evans

**Date:** 1-26-2021

**Re:** Cummins Generator Maintenance Contract

---

Consider and act on Cummins generator maintenance contract.

This is a renewal contract for preventative maintenance on 12 Generators. The generators covered are Administration building and Service Center, Stations 10, 20, 30, 40, and 6 Portable bumper pull generators.

The contract covered oil and coolant changes with quarterly checks, belts and hoses changes annually and 2 hours load bank tests annually as well as PMs on all ATS (Automation Transfer Switches). The cost for this contract is under budget at \$44,837.18.

Yes   No   N/A

- |                                     |                                     |                          |                   |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Budgeted item?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Within budget?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request?  |



# Sales and Service

January 12, 2021

Montgomery County Hospita  
Po Box 478  
Conroe, TX 77305

Re: Planned Maintenance Quote

Attention : Katelyn Moote

Cummins Sales and Service is a premier engine and power generation systems provider committed to delivering fast and proven solutions to our customers. We are pleased to offer you a Planned Maintenance Proposal for your review and approval. Due to the critical nature of your standby power system, this Agreement was developed based on your specific needs and equipment to ensure maximum performance and reliability.

#### Benefits of Planned Maintenance:

- Improves system reliability.
  - Maintenance performed by certified technicians specifically trained in power generation.
  - PM customers receive preferred service for unscheduled emergency repairs.
  - Creation of a service record for customer equipment.
  - Additional maintenance recommendations documented at that time.
- Scheduling managed by Cummins Sales and Service to ensure timely maintenance intervals.
- Eliminates administrative burden, covers equipment from multiple vendors.

Please sign, date and return the enclosed Agreement to our office along with any purchase documentation necessary so we can tend to your servicing needs. Planned Maintenance Agreements are "auto-renewed" annually prior to the end of your agreement. Should you have any questions or require additional information on this or any other subject relating to your equipment, please feel free to contact me. We look forward to the opportunity to earn your trust and business.

Sincerely,

Tanner Krause  
(713) 516-5390



# Sales and Service

## HOUSTON TX BRANCH

7045 North Loop East

P. O. BOX 1367

HOUSTON, TX 77028

Phone: 713-679-2220

## PLANNED MAINTENANCE AGREEMENT

Customer Address	Customer Contact	Quote Information
MONTGOMERY COUNTY	Contact: Katelyn Moote	Quote Date: 04-JAN-21
HOSPITA	Phone: 936 521-5606	Quote Expires: 04-JAN-22
ACCTS PAYABLE	Fax: 936 539-1166	Quote Num: 15431
PO BOX 478	Cust Id: 25854	Quoted By: Tanner Krause
Conroe, TX 77305		Quote Term: 1 Year(s)

## Site Information

1	PMA-STATION 40	14583 FM 1488 RD	MAGNOLIA	TX	77354
2	SERVICE CENTER	1300 S LOOP 336 W	CONROE	TX	77304
3	PMA-ADMIN/SVC 1400	1400 SOUTH LOOP 336 WEST	CONROE	TX	77304
4	PMA-STATION 30	21084 LOOP 494	NEW CANEY	TX	77357
5	PMA-STATION 10	2920 N LOOP 336 E	CONROE	TX	77301
6	PMA-STATION 20	250 HARPERS LNDG	CONROE	TX	77385
7	PMA-1350 S LOOP 336 WEST	1350 S. LOOP 336 WEST	CONROE	TX	77385
8	PMA-STATION 32 (14596)	14596 FM 1314	CONROE	TX	77303

Site	Unit Number	Manufacturer	Model	Prod Model	Serial Number	Type
1	SGM32H4DB	KOHLER	GEN SET	150REZGC	SGM32H4DB	150 KW
2	F100131794	ONAN	TRANSFER SWI	OHPC.225	F100131794	225 AMP
2	F100131795	ONAN	TRANSFER SWI	OHPC.225	F100131795	225 AMP
2	F100132146	ONAN	TRANSFER SWI	OHPC.225	F100132146	225 AMP
2	F100133112	ONAN	TRANSFER SWI	OHPC.125	F100133112	125 AMP
2	F100134014	ONAN	TRANSFER SWI	OHPC.600	F100134014	600 AMP
2	F100134015	ONAN	TRANSFER SWI	OHPC.600	F100134015	600 AMP
2	P1002240002	BALDOR	GEN SET	TS175-3J	P1002240002	100 KW
3	F100131757	ONAN	TRANSFER SWI	OHPC.225	F100131757	225 AMP
3	F100133113	ONAN	TRANSFER SWI	OHPC.125	F100133113	125 AMP
3	F100133115	ONAN	TRANSFER SWI	OHPC.400	F100133115	400 AMP
3	F100133116	ONAN	TRANSFER SWI	OHPC.400	F100133116	400 AMP
3	K100166654	ONAN	TRANSFER SWI	OHPC.400	K100166654	400 AMP
4	508160 WE OLY-	ASCO	TRANSFER SWI	SERIES 300	608160 WE OLY-	600 AMP
4	PNGJ00582	OLYMPIAN	GEN SET	G150G1	PNGJ00582	125 KW
5	636392 RE	ASCO	TRANSFER SWI	SERIES 300	636392 RE	230 AMP
5	8720062	WHISPER WATT	GEN SET	DCA20SPXU2	8720062	20 KW
5	GXC00897	OLYMPIAN	GEN SET	G100LG2	GXC00897	100 KW
6	K010302655	ONAN	TRANSFER SWI	OTPC.600	K010302655	600 AMP
6	K010304704	ONAN	GEN SET	125.0GGKB	K010304704	125 KW
7	2532537	ONAN	GEN SET	725.0GTA50	2532537	725 KW
7	25353295	ONAN	GEN SET	725.0GTA50	25353295	725 KW
8	1476A60768	AIRMAN 65	GEN SET	SDG655	1476A60768	60 KW
8	147B10068	AIRMAN 65	GEN SET	SDG655	147B10068	60 KW
8	P1003020003	BALDOR LITE TOW	GEN SET	PL6000K	P1003020003	6 KW
8	T7007-000116	TEREX	GEN SET	0T70P	T7007-000116	54 KW



# Sales and Service

## PLANNED MAINTENANCE AGREEMENT

Customer Address	Customer Contact	Quote Information
MONTGOMERY COUNTY HOSPITA ACCTS PAYABLE PO BOX 478 Conroe, TX 77305	Contact: Katelyn Moote Phone: 936 521-5606 Fax: 936 539-1166 Cust Id: 25854	Quote Date: 04-JAN-21 Quote Expires: 04-JAN-22 Quote Num: 15431 Quoted By: Tanner Krause Quote Term: 1 Year(s)

Site	Unit Number	Service Event	Qty	Sell Price	Extended Price
1	SGM32H4DB	FULL SRV W/LOAD BANK 2 HR	1	1,559.37	1,559.37
		INSPECTION	3	270.89	812.67
2	F100131794	ATS INSPECTION	1	89.07	89.07
2	F100131795	ATS INSPECTION	1	89.07	89.07
2	F100132146	ATS INSPECTION	1	89.07	89.07
2	F100133112	ATS INSPECTION	1	89.07	89.07
2	F100134014	ATS INSPECTION	1	89.07	89.07
2	F100134015	ATS INSPECTION	1	89.07	89.07
2	P1002240002	FULL SRV W/LOAD BANK 2 HR	1	1,455.47	1,455.47
		INSPECTION	3	326.46	979.38
3	F100131757	ATS INSPECTION	1	89.07	89.07
3	F100133113	ATS INSPECTION	1	89.07	89.07
3	F100133115	ATS INSPECTION	1	89.07	89.07
3	F100133116	ATS INSPECTION	1	89.07	89.07
3	K100166654	ATS INSPECTION	1	91.13	91.13
4	508160 WE	ATS INSPECTION	1	133.31	133.31
4	OLY- PNGJ00582	FULL SRV W/LOAD BANK 2 HR	1	1,549.83	1,549.83
		INSPECTION	3	326.19	978.57
5	636392 RE	ATS INSPECTION	1	172.13	172.13
5	8720062	FULL SRV W/LOAD BANK 2 HR	1	995.74	995.74
		INSPECTION	3	326.46	979.38
5	GXC00897	FULL SRV W/LOAD BANK 2 HR	1	1,446.74	1,446.74
		INSPECTION	3	326.19	978.57
6	K010302655	ATS INSPECTION	1	163.13	163.13
6	K010304704	FULL SRV W/LOAD BANK 2 HR	1	1,513.22	1,513.22
		INSPECTION	3	326.19	978.57
7	2532537	FULL SRV W/LOAD BANK 2 HR	1	3,282.76	3,282.76
		INSP/COOLANT-HOSE REPLMNT	1	6,547.39	6,547.39
		INSPECTION	2	326.19	652.38
7	25353295	FULL SRV W/LOAD BANK 2 HR	1	3,282.76	3,282.76
		INSP/COOLANT-HOSE REPLMNT	1	6,547.39	6,547.39
		INSPECTION	2	326.19	652.38



# Sales and Service

## PLANNED MAINTENANCE AGREEMENT

<u>Customer Address</u>		<u>Customer Contact</u>		<u>Quote Information</u>	
MONTGOMERY COUNTY HOSPITA ACCTS PAYABLE PO BOX 478 Conroe, TX 77305		Contact:	Katelyn Moote	Quote Date:	04-JAN-21
		Phone:	936 521-5606	Quote Expires:	04-JAN-22
		Fax:	936 539-1166	Quote Num:	15431
		Cust Id:	25854	Quoted By:	Tanner Krause
				Quote Term:	1 Year(s)
8	1476A60768	FULL SRV W/LOAD BANK 2 HR	1	1,110.76	1,110.76
		INSPECTION	3	326.46	979.38
8	147B10068	FULL SRV W/LOAD BANK 2 HR	1	1,110.76	1,110.76
		INSPECTION	3	326.46	979.38
8	P1003020003	FULL SRV W/LOAD BANK 2 HR	1	957.44	957.44
		INSPECTION	3	326.46	979.38
8	T7007-000116	FULL SRV W/LOAD BANK 2 HR	1	1,097.73	1,097.73
		INSPECTION	3	326.46	979.38

April 2021 Renewal

\*\*\*COOLANT/HOSE REPLACEMENT IS PRICED FOR A COOLANT FLUSH, COOLANT SENSOR AND HOSE REPLACEMENT\*\*\*

Unless otherwise specified, first service is due to be performed within 30 days of PMA signature. Signature below acknowledges and accepts the Terms and Conditions on the back of this Agreement.

Purchase Order Number and Signature required.

Signature: \_\_\_\_\_ Print Name: \_\_\_\_\_

Purchase Order Number: \_\_\_\_\_

Please Provide name and e-mail address of each site contact:

Site: \_\_\_\_ Name: \_\_\_\_\_ E-Mail: \_\_\_\_\_

Accounts Payable Contact - Print Name: \_\_\_\_\_

Phone: \_\_\_\_\_ E-Mail: \_\_\_\_\_

Please indicate whether you wish to prepay the complete agreement or pay per event.

\_\_\_\_\_ Prepay \_\_\_\_\_ Pay Per Event (Subject to credit approval)

\*\*\*If paying per event select payment option preferred.

Cash/Credit Card \_\_\_\_ ACH/Wire \_\_\_\_ Credit Terms \_\_\_\_

\*\*\*Please reference Cummins Southern Plains, LLC Planned Maintenance Agreement Scope of Work for further details. \*\*\*

### OPTIONAL SERVICES AVAILABLE:

- Infra-Red Thermography (ATS/Gen/Switchgear/Distribution)
- Oil Sample Analysis - Fuel Sample Analysis
- Coolant Sample Analysis - Battery Replacement
- Air Filter Replacement - Remote Monitoring
- Diesel Fuel Polishing - Insulation Resistance Testing
- Loadbank Testing - Power Quality (recording/measuring)
- Vibration Testing

\*\*\*All other work will be performed on a time and material basis.



# Sales and Service

## PLANNED MAINTENANCE AGREEMENT

<u>Customer Address</u>	<u>Customer Contact</u>	<u>Quote Information</u>
MONTGOMERY COUNTY HOSPITA ACCTS PAYABLE PO BOX 478 Conroe, TX 77305	Contact: Katelyn Moote Phone: 936 521-5606 Fax: 936 539-1166 Cust Id: 25854	Quote Date: 04-JAN-21 Quote Expires: 04-JAN-22 Quote Num: 15431 Quoted By: Tanner Krause Quote Term: 1 Year(s)

NOTICE: As a result of the outbreaks of the disease COVID-19 arising from the novel coronavirus, temporary delays in delivery, labor or services from Cummins and its sub-suppliers or subcontractors may occur. Among other factors, Cummins' delivery is subject to the correct and punctual supply from our sub-suppliers or subcontractors; and Cummins reserves the right to make partial deliveries or modify its labor or service. While Cummins shall make every commercially reasonable effort to meet the delivery, service or completion described herein, such date(s) is(are) subject to change.

**Standard Agreement Amount** **\$44,837.18**

**Proposal Total** **\$44,837.18**

THERE ARE ADDITIONAL CONTRACT TERMS AND CONDITIONS ON THE REVERSE SIDE OF THIS DOCUMENT, INCLUDING LIMITATIONS OF WARRANTIES AND LIABILITY, WHICH ARE EXPRESSLY INCORPORATED HEREIN. CUSTOMER ACKNOWLEDGES THAT THE CONTRACT TERMS AND CONDITIONS HAVE BEEN READ, FULLY UNDERSTOOD, AND ACCEPTED.

### Customer Approval

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

### CUMMINS SOUTHERN PLAINS LLC

Signature: \_\_\_\_\_

Date: \_\_\_\_\_



## PLANNED MAINTENANCE AGREEMENT TERMS AND CONDITIONS

These Planned Maintenance Agreement Terms and Conditions, together with the Quote on the front side and the Scope of Services, are hereinafter referred to as this 'Agreement' and shall constitute the entire agreement between the customer identified in the Quote ('Customer') and Cummins Southern Plains LLC ('Cummins') and supersede any previous agreement or understanding (oral or written) between the parties with respect to the subject matter of this Agreement. In the event of any inconsistency between this Agreement and any purchase order, terms and conditions or other document produced or delivered by Customer, the terms and conditions of this Agreement shall take precedence.

1. **SCOPE OF SERVICES; PERFORMANCE OF SERVICES.** Cummins shall perform the maintenance ('Services') on the equipment identified in the Quote ('Equipment') in accordance with the schedule specified in the Quote. The Services include those services defined in the 'Service Event' section of the Quote. No additional services or materials are included in this Agreement unless agreed upon by the parties in writing. Unless otherwise indicated in the Quote, Cummins will provide the labor and tools necessary to perform the Services and shall keep Customer's property free from accumulation of waste materials caused by Cummins' operations. Either party may terminate this Agreement with or without cause by providing thirty (30) days written notice to the other.

2. **CUSTOMER OBLIGATIONS.** Customer shall provide Cummins safe access to Customer's site and arrange for all related services and utilities necessary for Cummins to perform the Services. During the performance of the Services, Customer shall fully and completely secure all or any part of any facility where the Equipment is located to remove and mitigate any and all safety issues and risks, including but not limited to facility occupants, customers, invitees, or any third party and or property damage or work interruption arising out of the Services. Customer shall make all necessary arrangement to address and mitigate the consequences of any electrical service interruption which might occur during the Services. **CUSTOMER IS RESPONSIBLE FOR OPERATING AND MAINTAINING THE EQUIPMENT IN ACCORDANCE WITH THE OWNER'S MANUAL FOR THE EQUIPMENT.**

3. **PAYMENT TERMS.** Unless otherwise agreed to by the parties in writing and subject to credit approval by Cummins, payments are due thirty (30) days from the date of the invoice. If Customer does not have approved credit with Cummins, as solely determined by Cummins, payments are due in advance or at the time of supply of the Services. If payment is not received when due, in addition to any rights Cummins may have at law, Cummins may charge Customer eighteen percent (18%) interest annually on late payments, or the maximum amount allowed by law. Customer agrees to pay all Cummins' costs and expenses (including all reasonable attorneys' fees) related to Cummins' enforcement and collection of unpaid invoices, or any other enforcement of this Agreement by Cummins. Unless otherwise stated, the Quote excludes all applicable local, state, or federal sales and/or use or similar taxes which Cummins is required by applicable laws to collect from Customer and shall be stated on the invoice.

4. **DELAYS.** Any performance dates indicated in this Agreement are estimated and not guaranteed. Cummins shall not be liable for any delays in performance however occasioned, including any that result directly or indirectly from acts of Customer or causes beyond Cummins' control, including but not limited to acts of God, accidents, fire, explosions, flood, unusual weather conditions, acts of government authority, or labor disputes.

5. **WARRANTY.** Cummins shall perform the Services in a reasonable and workmanlike manner. Parts and components supplied under this Agreement are governed by the express written manufacturer's limited warranty. No other warranty for parts or components is provided under this Agreement. All Services shall be free from defects in workmanship for a period of ninety (90) days after completion of Services. In the event of a warrantable defect in workmanship of Services supplied under this Agreement ('Warrantable Defect'), Cummins' obligation shall be solely limited to correcting the Warrantable Defect. Cummins shall correct the Warrantable Defect where (i) such Warrantable Defect becomes apparent to Customer during the warranty period; (ii) Cummins receives written notice of any Warrantable Defect within thirty (30) days following discovery by Customer; and (iii) Cummins has determined that there is a Warrantable Defect. Warrantable Defects remedied under this provision shall be subject to the remaining warranty period of the original warranty of the Services. New parts supplied during the remedy of Warrantable Defects are warranted for the balance of the warranty period still available from the original warranty of such parts. The remedies set forth in this Section 5 shall not be deemed to have failed of their essential purpose so long as Cummins is willing to correct defective Services or refund the purchase price therefor.

6. **LIMITATIONS OF WARRANTIES AND LIABILITY.** THE REMEDIES PROVIDED IN THE LIMITED WARRANTY AND THIS AGREEMENT ARE THE SOLE AND EXCLUSIVE WARRANTIES AND REMEDIES PROVIDED BY CUMMINS TO THE CUSTOMER UNDER THIS AGREEMENT. EXCEPT AS SET OUT IN THE WARRANTY AND THIS AGREEMENT, AND TO THE EXTENT PERMITTED BY LAW, CUMMINS EXPRESSLY DISCLAIMS ALL OTHER REPRESENTATIONS, WARRANTIES, ENDORSEMENTS, AND CONDITIONS OF ANY KIND, EXPRESS OR IMPLIED, INCLUDING, WITHOUT LIMITATION, ANY STATUTORY OR COMMON LAW IMPLIED REPRESENTATIONS, WARRANTIES AND CONDITIONS OF FITNESS FOR A PURPOSE OR MERCHANTABILITY. NOTWITHSTANDING ANY OTHER TERM OF THIS AGREEMENT, IN NO EVENT SHALL CUMMINS, ITS OFFICERS, DIRECTORS, EMPLOYEES, OR AGENTS BE LIABLE TO CUSTOMER OR ANY THIRD PARTY FOR ANY INDIRECT, INCIDENTAL, SPECIAL, PUNITIVE, OR CONSEQUENTIAL DAMAGES OF ANY KIND (INCLUDING WITHOUT LIMITATION DOWNTIME, LOSS OF PROFIT OR REVENUE, LOSS OF DATA, LOSS OF OPPORTUNITY, DAMAGE TO GOODWILL, AND DAMAGES CAUSED BY DELAYS) IN ANY WAY RELATED TO OR ARISING FROM CUMMINS' SUPPLY OF PARTS OR SERVICES UNDER THIS AGREEMENT. IN NO EVENT SHALL CUMMINS' LIABILITY TO CUSTOMER OR ANY THIRD PARTY CLAIMING DIRECTLY THROUGH CUSTOMER OR ON CUSTOMER'S BEHALF UNDER THIS AGREEMENT EXCEED THE TOTAL COST OF PARTS AND SERVICES SUPPLIED BY CUMMINS UNDER THIS AGREEMENT. BY ACCEPTANCE OF THIS AGREEMENT, CUSTOMER ACKNOWLEDGES CUSTOMER'S SOLE REMEDY AGAINST CUMMINS FOR ANY LOSS SHALL BE THE REMEDY PROVIDED HEREIN.

7. **INDEMNITY.** Customer shall indemnify, defend and hold harmless Cummins from and against any and all claims, actions, costs, expenses, damages and liabilities, including reasonable attorneys' fees, brought against or incurred by Cummins related to or arising out of this Agreement or the Services supplied under this Agreement (collectively, the ('Claims')), where such Claims were caused or contributed to by, in whole or in part, the acts, omissions, fault or negligence of the Customer. Customer shall present any Claims covered by this indemnity to its insurance carrier unless Cummins directs that the defense will be handled by Cummins' legal counsel at Customer's expense.

8. **CONFIDENTIALITY.** Each party shall keep confidential any information received from the other that is not generally known to the public and at the time of disclosure, would reasonably be understood by the receiving party to be proprietary or confidential, whether disclosed in oral, written, visual, electronic or other form, and which the receiving party (or agents) learns in connection with this Agreement including, but not limited to: (a) business plans, strategies, sales, projects and analyses; (b) financial information, pricing, and fee structures; (c) business processes, methods and models; (d) employee and supplier information; (e) specifications; and (f) the terms and conditions of this Agreement. Each party shall take necessary steps to ensure compliance with this provision by its employees and agents.

9. **GOVERNING LAW.** This Agreement and all matters arising hereunder shall be governed by and construed in accordance with the laws of the State of Indiana without giving effect to any choice or conflict of law provision. The parties agree that the courts of the State of Indiana shall have exclusive jurisdiction to settle any dispute or claim arising in connection with this Agreement.

10. **INSURANCE.** Upon Customer's request, Cummins will provide to Customer a Certificate of Insurance evidencing Cummins' relevant insurance coverage.

11. **ASSIGNMENT.** This Agreement shall be binding on the parties and their successors and assigns. Customer shall not assign this Agreement without the prior written consent of Cummins.

12. **INTELLECTUAL PROPERTY.** Any intellectual property rights created by either party, whether independently or jointly, in the course of the performance of this Agreement or otherwise related to Cummins pre-existing intellectual property or subject matter related thereto, shall be Cummins' property. Customer agrees to assign, and does hereby assign, all right, title, and interest to such intellectual property to Cummins. Any Cummins pre-existing intellectual property shall remain Cummins' property. Nothing in this Agreement shall be deemed to have given Customer a licence or any other rights to use any of the intellectual property rights of Cummins.

13. **MISCELLANEOUS.** Cummins shall be an independent contractor with respect to the Services performed under this Agreement. All notices under this Agreement shall be in writing and be delivered personally, mailed via first class certified or registered mail, or sent by a nationally recognized express courier service to the addresses set forth in the Quote. No amendment of this Agreement shall be valid unless it is writing and signed by the parties hereto. Failure of either party to require performance by the other party of any provision hereof shall in no way affect the right to require such performance at any time thereafter, nor shall the waiver by a party of a breach of any of the provisions hereof constitute a waiver of any succeeding breach. Any provision of this Agreement that is invalid or unenforceable shall not affect the validity or enforceability of the remaining terms hereof.

14. **ON-CALL SERVICES.** Upon Customer's request, Cummins shall provide on-call services (repair, emergency work or other) on the Equipment ('On-call Services'). Any On-call Services shall be invoiced to the Customer at the Cummins current hour rate (including traveling) and shall be governed by the terms and conditions of this Agreement.

# Agenda Item # 20



**To:** Board of Directors

**From:** Ashley Peachee

**Date:** January 26, 2021

**Re:** Zoll Prorated Warranty and Preventative Maintenance

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Consider and act on one (1) month prorated extended warranty – Zoll X Series. (Ms. Whatley, Chair – PADCOM Committee)

Yes   No   N/A

- |                                     |                                     |                                     |                   |
|-------------------------------------|-------------------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/>            | Budgeted item?    |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/>            | Within budget?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/>            | Renewal contract? |
| <input type="checkbox"/>            | <input type="checkbox"/>            | <input checked="" type="checkbox"/> | Special request?  |

**EXPERTCARE EXTENDED WARRANTY CONTRACT****Montgomery County Hospital District EMS (Customer # 6559)****ZOLL Medical Corporation**

269 Mill Road  
 Chelmsford, MA 01824-4105  
 (978) 421-9655 Main  
 (800) 348-9011  
 (978) 421-0022 Fax

**Attn:** Diane Sandel (936) 521-5622 / dsandel@mchd-tx.org

**Bill To:** Montgomery County Hospital District EMS

PO Box 478  
 Conroe, TX 77304

**From:** Catherine Santos

Service Contracts  
 800-242-9150 ext 9760 / csantos@zoll.com

**Ship To:** Montgomery County Hospital District EMS

1300 South Loop 336 West  
 Conroe, TX 77304

**QUOTATION:** 00031483

Quote Date: January 6, 2021  
 Quote Pricing: Valid for 60 Days

**X Series**

Part No	Description	Contract Dates	Qty	Price	Adj. Price	Ext. Price
8889-9999	<b>1 Month - Prorated Extended Warranty - ZOLL X Series</b> Includes: Discounts of 20% on new cables, 25% on lithium SurePower Batteries, Shipping and use of a Service Loaner during repairs, no charge shipping. Extended warranty is a continuation of the EMS One Year Product Limited Warranty.  Serial Number(s): AR12C000649,AR12D000756 AR12G001409,AR12H001531 AR12H001662,AR12I001777 AR12I001788,AR12I001791 AR12I001794,AR12I001815 AR12I001821,AR12I001830 AR12I001861,AR12I001865 AR12I001868,AR12I001874 AR12I001876,AR12I001892 AR12I001895,AR12I001906 AR12I001915,AR12I001961 AR12I001965,AR12I001989 AR12I002003,AR12I002020, AR12I002048 AR12I002055,AR12I002059 AR12I002060,AR12I002066 AR12I002067,AR12I002068 AR12I002073,AR12I002074 AR12I002196,AR12K002474 AR14C007628,AR14C007633 AR15L016300,AR15L016304 AR15L016305,AR15H014531 AR12I001953,AR12I001955 AR12I001956,AR12I001967	02/01/2021 to 02/28/2021	47	\$100.00	\$83.00	\$3,901.00

**TOTAL: \$3,901.00**

**COMMENTS:**

1. Applicable tax will be added at the time of invoicing.
2. Payment terms are Net 30.
3. If PM's are purchased or applicable: customer visit to complete the PM work will be scheduled 60-90 days after the agreement is signed.

**TERMS & CONDITIONS:** The terms and conditions of this contract are set forth in the attachment. By signing this contract, Customer acknowledges having read the terms and conditions and agrees to be bound by them.



**Montgomery County Hospital District EMS (Customer # 6559)**  
**Quote No: 00031483 Continued**

**ZOLL Medical Corporation**

269 Mill Road  
Chelmsford, MA 01824-4105  
(978) 421-9655 Main  
(800) 348-9011  
(978) 421-0022 Fax

**ZOLL Medical Corporation**

Signature:

\_\_\_\_\_  
Name: Catherine Santos

Title: Service Contracts

Date: \_\_\_\_\_

**Montgomery County Hospital District EMS**

Authorized Signature:

\_\_\_\_\_  
Print Name \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

**Extended Warranty Terms and Conditions**

- 1.** The ZOLL Extended Warranty ("EW") extends the term of ZOLL's Factory Warranty by the number of years selected by the customer. EW coverage commences upon the expiration of the Factory Warranty, and is subject to the terms and conditions contained in the Factory Warranty. The EW does not apply to accessories.
- 2.** The price of the EW will be invoiced upon ZOLL's receipt of quote with an authorized signature from the customer and, if available, a purchase order from the customer.
- 3.** The EW is not transferrable and cannot be cancelled. However, if the customer replaces equipment covered by an EW with new ZOLL equipment, upon customer's request, the remaining time under the EW will be transferred to the new equipment at the end of the factory warranty. All requests to transfer the remaining balance of an EW must be submitted in writing to the ZOLL Service Contracts department within 60 days of date of shipment of new equipment. Failure to submit EW transfer request will result in the forfeiture of remaining EW.
- 4.** If the customer has a claim under an EW, customer must call the ZOLL Help Desk (800-348-9011) to arrange for a Return Authorization in advance of sending the unit for evaluation at ZOLL Headquarters.
- 5.** All repairs are performed at ZOLL headquarters in Chelmsford, MA. If a unit needs to be repaired, upon the customer's request, a loaner will be provided free of charge pursuant to ZOLL's Loaner Policy.
- 6.** If no claims are made under the EW during the EW period, the purchase price of the EW is not refundable.

# Agenda Item # 21



**To:** Board of Directors

**From:** Shawn Henners, Electronic Business Process Manager

**Date:** 1/26/2021

**Re:** Docunav Solutions annual agreement renewal

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21. Consider and act on the annual Docunav renewal agreement. (Ms. Whatley, Chair PADCOM)

Fiscal Impact: Nominal

Yes No N/A

☒ ☐ ☐ Budgeted item?


☒ ☐ ☐ Within budget?

☒ ☐ ☐ Renewal contract?

☐ ☒ ☐ Special request?



VP Imaging, Inc. dba DocuNav Solutions  
8501 Wade Blvd., Suite 1440  
Frisco, TX 75034  
800-353-2320

Montgomery County Hospital District 

**DocuNav Contact:**  
Accounts Payable

**Date:** 1/18/2021  
**Quote:** DSA7200

ANNUAL SUPPORT AGREEMENT				3-Year Agreement; this is your 3rd of 3 years. Coverage from April 25, 2021 through April 25, 2022.	
100	EFRM	Laserfiche Forms (per user)		\$15.00	\$1,500.00
100	ERM	Laserfiche RIO Records Management Edition		\$15.00	\$1,500.00
1	EPFRM	Laserfiche Forms Portal Add-on		\$2,159.00	\$2,159.00
1	IA	Laserfiche RIO Import Agent		\$405.00	\$405.00
1	MSC01	Laserfiche RIO ScanConnect		\$45.00	\$45.00
1	TK	Laserfiche RIO Toolkit		\$1,000.00	\$1,000.00
1	QFA	Laserfiche RIO Quick Fields Agent		\$2,700.00	\$2,700.00
1	QCX	Laserfiche RIO Quick Fields Complete (Includes Laserfiche RIO Quick Fields Core package plus Document Classification, Forms Alignment, Forms Identification, Forms Extractor, Optical Mark Recognition, and Auto Stamp/Redaction/Bates Num.)		\$4,050.00	\$4,050.00
340	JPARP 3	Subscription Participant Users 200-499		\$64.40	\$21,896.00
100	ENF01	Laserfiche Rio Named Full Users (Per user; 100-199 users)Named User pricing includes the following features: Unlimited Laserfiche Servers, Workflow, Web Access (including the SharePoint integration and Web Access Light), Advanced Audit Trail, Snapshot, E-mail.		\$189.00	\$18,900.00
1	DSA PR3-8 DSC	DSA Priority 3 Year Contract 8% discount to our customer. This is available to you. 3 year contract with DocuNav Solutions, VP Imaging, Inc. * Locked in support rates for term of contract * 3 year contract payable by the year * Price based on existing system, amount would change if you increase your licenses * 8% discounted rate each year *Please See BuyBoard Contract #625-20 -		\$(2,580.72)	\$(2,580.72)

*\*Note: All quotes expire 30 days from above date. Please call your DocuNav contact for any changes.*

<b>Subtotal</b>	\$54,155.00
<b>Discount</b>	\$-2,580.72
<b>Credit</b>	\$-93.10
<b>Tax</b>	\$ .00
<b>Total</b>	<b>\$51,481.18</b>

\_\_\_\_\_  
Sign Here

\_\_\_\_\_  
Date

**Payment Terms:** All payments are Net 30 from date of invoice issued. Preferred payment method: check or ACH payment. Subscription terms will renew on the anniversary of the date of your DocuNav Annual Support Agreement unless you provide cancellation notice 45 days before the end of the agreement. On-site Professional Services Time: billing rate quoted does not include travel expenses for out of market professional services time. Pre-purchased hours or daily units expire after 3 years from invoice date.



## **DOCUNAV SOLUTIONS PRIORITY SUPPORT AGREEMENT 2020**

The cornerstone of the DocuNav Customer Support program is Priority Support Service. Priority Support Service provides expert troubleshooting. Priority Support Service additionally provides you with answers to ensure smooth, productive operation of your system. DocuNav Solutions technical support team consists of expert problem-solvers trained to support customers across their complete Laserfiche / DocuNav solution. They troubleshoot, identify problems, and provide issue resolution—even when the issue is beyond Laserfiche. Support extends to troubleshooting with scanners, security, firewalls, networks, databases, operating systems, virtual machines and interfaces with 3<sup>rd</sup> party applications. With a Priority Annual DocuNav Support Agreement (PR DSA), you're entitled to the services listed below.

### **Priority Support Services**

You can expect a response from our support team within 4 hours of reporting any issue to start the resolution process. Our PR DSA customers also receive expedited escalation of any issues that are mission critical to minimize system downtime.

All support services start with an e-mail or phone call to the DocuNav support team. Customers should identify valid technical support contacts for their organization and inform DocuNav of their authorized contacts. Authorized contacts should first e-mail or call to report service issues/questions. Emails should be directed to [support@docunav.com](mailto:support@docunav.com). The e-mail should include information regarding the issues and/or questions. To speak with the support team, call 800-353-2320, option 3. As our support staff works on your cases, they may bring in additional staff expertise as needed to resolve your issues or answer your questions. We will prioritize incoming email support issues and phone calls for our PR DSA customers (within the 4-hour response time); for example, a system failure will receive a response before a scanning issue.

#### ***Priority Support includes:***

- 4 Hour Response Time
- Remote Log-in Capabilities
- Support issues are logged into our system and tracked through completion
- Issue escalation to software developers when appropriate
- Annual 4 hour System Review with experienced DocuNav technical staff
- Free enrollment to Laserfiche Certified Professional Program
- Access to certain DocuNav specialized products at no additional charge—to enhance solution
- Access to the Laserfiche Software Assurance Plan (LSAP)

#### ***Priority Support Services offers assistance with:***

- Installation and operation support services—to verify the software is operational
- Information services—to interpret error messages and suggest corrective actions
- Troubleshooting services across complete solution—to verify issues being addressed (even when issue extends beyond Laserfiche), to suggest problem-solving techniques, to determine work around solutions, to identify and resolve issues with supported peripherals and hardware
- Advice on proper system configuration and general best practices suggestions for Laserfiche Administration



***Scheduled After Hours Support:***

- After Hours: After 5pm CST/ Before 8am CST Monday-Friday, and Weekend Hours: Saturday- Sunday
- Multiplier is x1.5 regular professional services rate
- Tasks must be scheduled, minimum ½ day when scheduling on-site services

***Optional 24/7 365 Days Support:***

- DocuNav Priority Support Customers will be provided with support contact information to use for emergency support issues that may arise after normal support hours.
- Emergency Technical Support Access Fee is 10% of Priority DSA
- Multiplier is x3 regular professional services rate
- Support applies **24 Hours/Day, 7 Days/Week, and 365 Days/Year** – No Exclusion

Support hours are Monday - Friday 7:00 a.m. - 5:00 p.m., Central Standard Time, excluding holidays.

**DocuNav Service Level Agreement with Respect to 4 Hour Response Time Commitment**

In the event DocuNav does not meet the guaranteed four-hour response time commitment for troubleshooting technical support issues, then DocuNav will owe customer a credit back based upon the following:

- Credit owed will be calculated as follows:
  - One full day of support cost per instance (Customer's Annual DSA Cost / 365 days)
  - Credit is limited to one day per instance
  - Credit to be applied to professional services hours on the next billing period
- Customer's responsibilities in order for credit to be received include:
  - Customer must notify DocuNav through the above notification channels
    - Email [support@docunav.com](mailto:support@docunav.com) or call the 800 number and leave a detailed message with direct contact information
    - Customer may not call or email individuals directly for credit to apply

**Laserfiche Software Assurance Plan**

Your DocuNav PR DSA also includes the Laserfiche Software Assurance Plan (LSAP).

LSAP entitles you to receive access to the [Laserfiche Support Site](#) where you'll find detailed technical information to help you optimize system performance and maximize uptime.

***Online Resources Available:***

- Knowledge Base articles
- Training Resources
- Forums
- Downloads
- Laserfiche Code Library

**Technical Support Team**

DocuNav's technical support team is comprised of implementation experts, technicians, trainers, and software developers. DocuNav's technical support team is recognized by Laserfiche, as Platinum-Level Certified for their support services. Every one of DocuNav's multiple support staff members is tested and mandated to retain current certifications across the Laserfiche product suite.

**DocuNav Integration Support**

DocuNav PR DSA also includes support across all DocuNav integration tools. Your current support contract will allow you direct access to the developers of the integration tools ensuring a knowledgeable response.

### **Software Updates and Feature Enhancements**

Your PR DSA includes comprehensive software assurance plans to help preserve your investment by delivering periodic updates that extend the benefits of the original purchase. These plans include crucial point updates, patches and service packs as released by Laserfiche throughout the year. Another advantage is Laserfiche full version releases are also offered at no additional cost as part of your PR DSA.

All DocuNav software will also follow along the same update schedule. As Laserfiche updates become available, DocuNav will release any necessary updates to DocuNav software ensuring customers maintain seamless compatibility across their solutions.

DocuNav tests all manufacturers' updates and consults with customers on an individual basis. After consultation, DocuNav will make recommendations for each customer's unique system on the optimal timing in the release cycle to consider updating. DocuNav's knowledgeable staff protects and guides customers to the most successful deployment of future updates and enhancements of their solutions.

### **Internet services and remote access**

This service provides our PR DSA clients with remote access to the same quality assistance and advice that they would receive from an on-site visit by one of our technicians. Using remote connectivity, a DocuNav technical staff member can connect to your system and control your screen as you watch and speak with us over the phone. This powerful, interactive technique allows us to assist you in various tasks.

### **Annual System Review**

Annually, a 4-hour remote system review with an experienced DocuNav technical team member has been included with your DocuNav PR DSA. This event can be scheduled by contacting your DocuNav Account Manager and can occur anytime throughout the year of your DocuNav PR DSA. During the annual system review, DocuNav technical staff will analyze the configuration of the existing Laserfiche application server, database, and backup procedures. Additionally, the Laserfiche configuration will be reviewed to include volume structures, folder trees, security and template field creation. Upon completion of the review, DocuNav will provide the customer with documentation detailing the findings as well as best practice recommendations for adjustments that would enhance the solution.

### **Extended User Education**

Using hands-on teaching methods, end-user education courses are held throughout the year to help you design, develop, and maintain your DocuNav solution. Led by experienced teachers, you gain knowledge and expertise of your DocuNav Solution. Optional free webinars covering a variety of topics are also available throughout the year. Whether on-site or remote, the sessions provide improved employee understanding of your system and increased utilization.

DocuNav is now offering access to our growing resource of self-paced courses and labs via our Training Portal. The Portal contains all levels of trainings and tips from entry to expert level. New customers will receive complimentary all-access passes for the key employees based on the number of users purchased (see chart below). Priority Support customers may also access individual courses for other employees that use Laserfiche for a nominal fee. We are also excited to offer special Labs through the portal (coming very soon). These Labs are designed for key employees that will help you implement Laserfiche internally. The Labs will come with Use Cases, demo server access and feedback from our experienced engineers.

Please contact [sales@docunav.com](mailto:sales@docunav.com) for details and the link to the portal.

DocuNav Training Portal Chart	
Laserfiche Named Full User Count	Number of All-Access Passes
20 users or less	1 person
21 – 100 users	2 people
101 – 500 users	4 people
501 + users	8 people

### **Laserfiche Empower Conference**

Laserfiche Empower Conference is an annual educational and networking event with over 3, 000 Laserfiche customers, partners, and IT professionals. As part of your PR DSA, DocuNav will pay conference registration fees for your employees to attend. **We encourage you to sign-up for Empower Registration as early as you can because the number of total registrations we pay for is limited per year.** Please see the chart included below for a breakdown of how many employees per organization are eligible for free conference registration.

Laserfiche Empower Registration Chart	
Laserfiche Named Full User Count	Number of Registrants
21 – 100 users	1 person
101 – 500 users	2 people
501 + users	4 people

### **How to Register for CPP & Laserfiche Empower Conference**

To register employees for the CPP courses and/or the Laserfiche Empower Conference, please email [sales@docunav.com](mailto:sales@docunav.com).

# Agenda Item # 22

**To:** Board of Directors

**From:** Ade Moronkeji

**Date:** January 26, 2021

**Re:** HCAP Report

## Program Updates

- The eligibility team conducted one visit to The Mission in the month of December and assisted 4 individuals with completing the HCAP application
- The team made a concerted effort to streamline the retro coverage process for all new clients. This will enhance the timely adjudication of relevant claims and prevent the duplicate processing of claims
- Eligibility conducted an audit of client files to identify those in need of updated release forms. The presence of the release form protects our client's privacy and ensures that efforts to initiate medical review of high dollar claims are successful
- I.H.S. has added a new search feature to the Provider Pipeline which allows providers to check on the status of claims that have been processed via the system. The goal is to transition majority of all claim inquiries to this platform for better management
- HCAP leadership worked with the pharmacy representatives to complete documentation of pharmacy procedures which will facilitate consistency in current workflows

## Claims Administration

- FY to date, the Bill Pay team has processed a total of **2,981 (medical and prescription) claims**.
  - For the month of December the team managed 248 provider calls.
  - The charts below show the percentage breakdown of claims by provider groups. This provides some insight into the medical resources that clients are using for their health care needs. UPL hospital inpatient/outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals. Inpatient/outpatient hospital without the UPL designation, refers to Memorial Hermann, CHI St. Luke's hospitals and other non HCA local hospitals. UPL prescription drugs refers to Lone Star pharmacy and Prescription drugs refers to all other local in-network pharmacies.
-

- Physician services and UPL hospital inpatient represent our highest expenditures for claims processed in November.

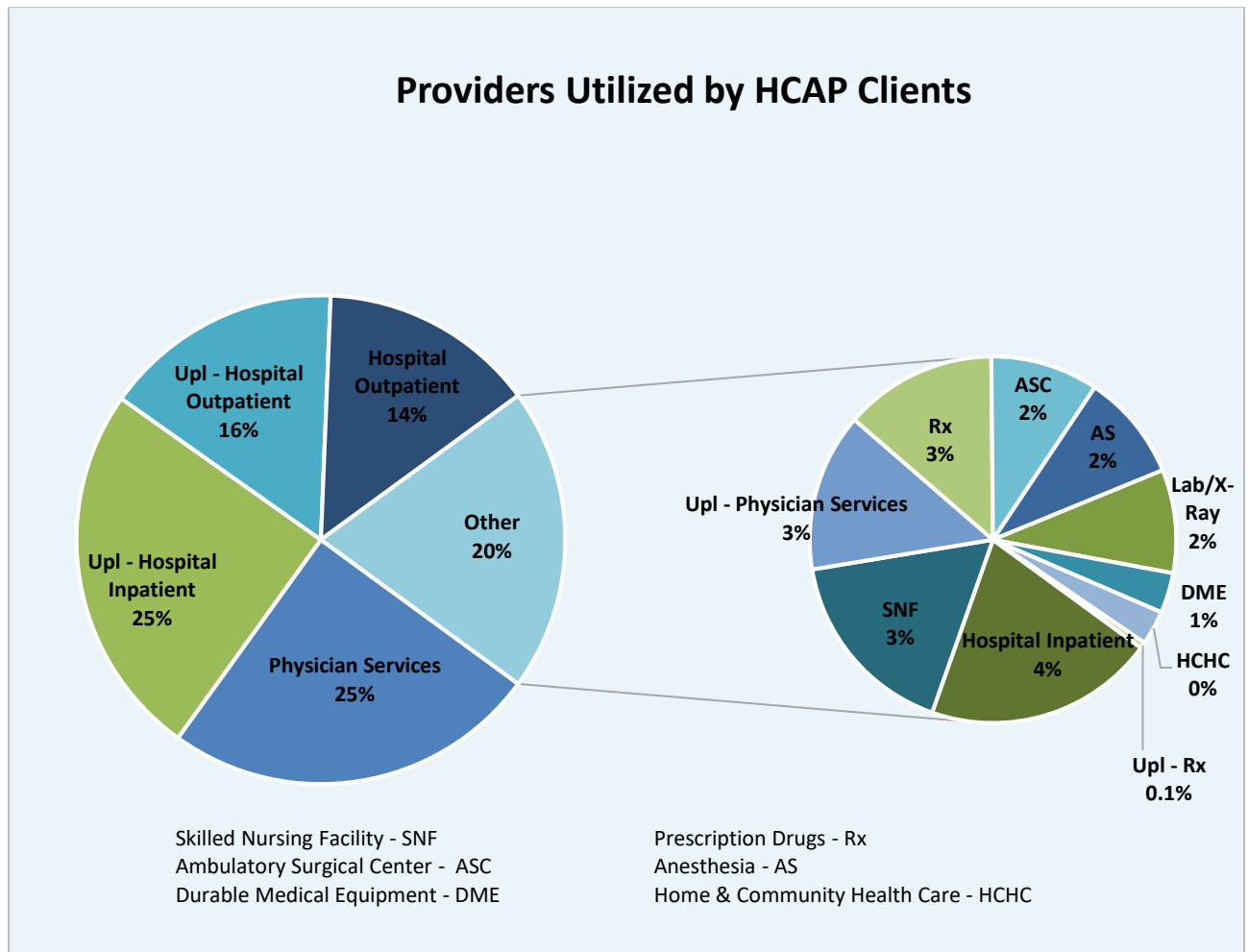


Fig. 1

## HCAP Applications

The total number of applications received and processed FY to date is 553.

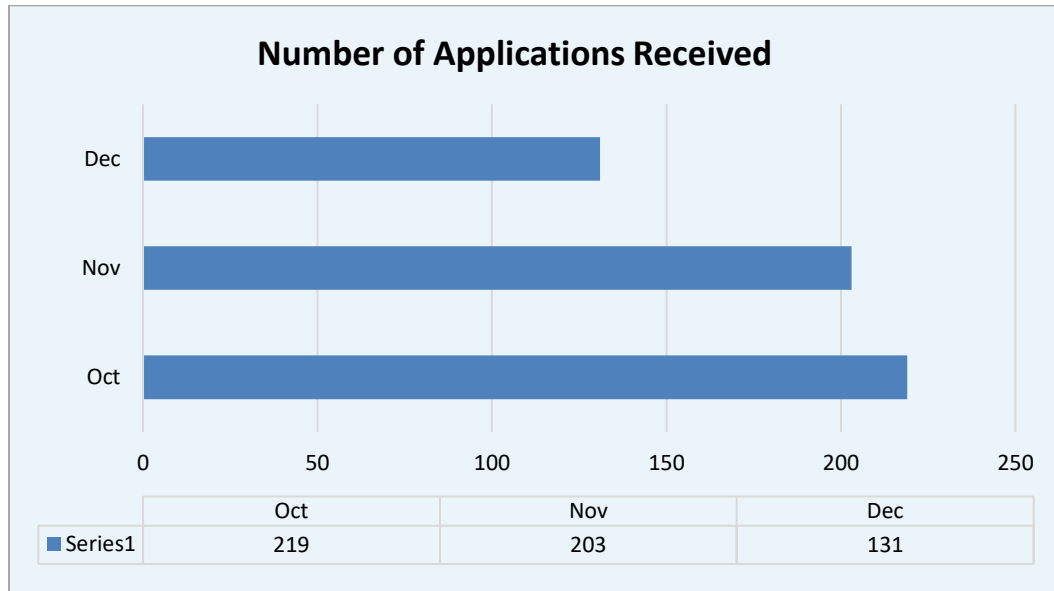


Fig. 2

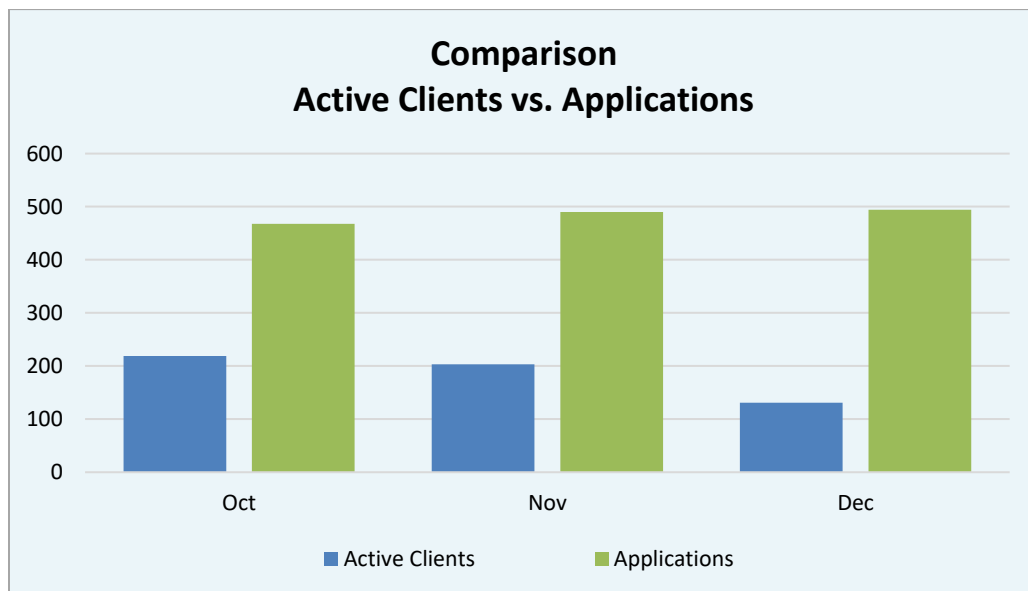


Fig. 3

## Census

New applicants are required to be  $\leq 150\%$  of FPIL to qualify for HCAP benefits

HCAP Clients as of December 31 2020 = 494 versus December 31 2019 = 502						
FPIL Range	0-21% - MCICP		21-150% - MAP		Jail	
FY 2021	263	53%	204	41%	27	5%
FY 2020	201	40%	296	59%	5	1%

December End of Month Break down of HCAP Active Clients by FPIL				
0 - 21%	21% - 50%	50% - 100%	100% - 133%	133% - 150%
287	44	142	21	0

## Program Definitions:

Approval: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

Denial: Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

Incomplete Cases/Failure to Provide Information (FTPI): Applicant did not provide the necessary documentation for an eligibility determination.

Cases under Review: Applications that are being processed by the eligibility team but have not been finalized.

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## Preliminary Status of October Applications

Figure 4 shows the initial outcome of the data pulled at the end of October.

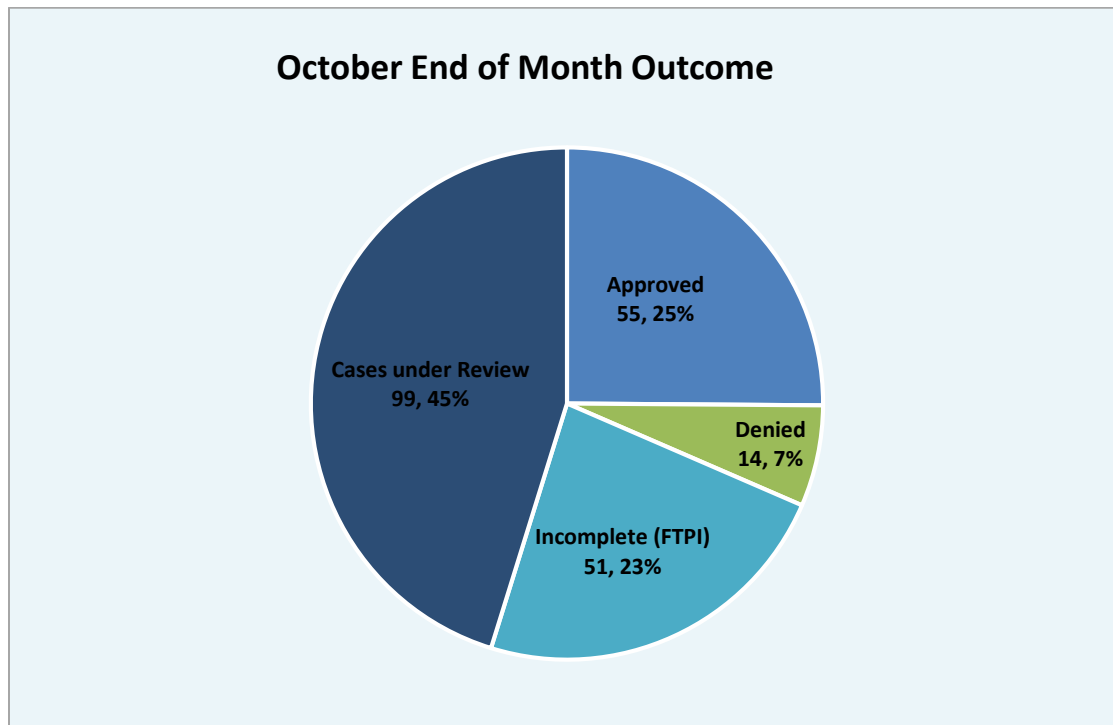


Fig. 4

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

### 1. Cases under Review

This is inclusive of applications that were categorized as “Cases under Review” in last board report. At the end of October, HCAP data showed that 99 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 5. **30% (30 cases)** were approved for HCAP benefits, **67% (66 cases)** did not complete the application process, and **3% (3 cases)** fell under the “other” category.



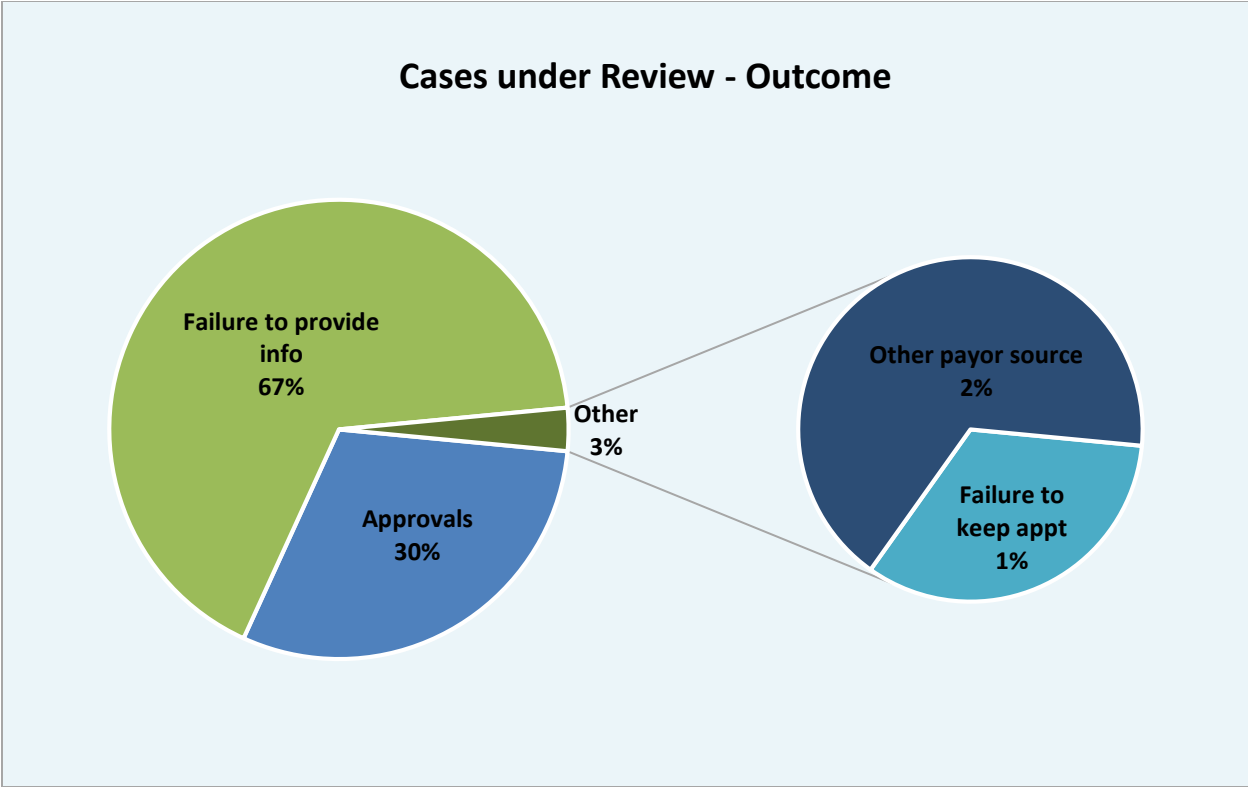


Fig. 5

## 2. Incomplete Applications (FTPI)

Out of the 219 applications submitted in October, 51 cases were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
  - Successfully established contact with 36 applicants
  - Unable to make contact with 9 applicants, but left voice messages
  - 6 applicants could not be reached either due to a lack of a voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

At the conclusion, 6 of the applicants completed the eligibility process. Figure 6 shows the breakdown of various documents that applicants were unable to provide in order to reach an eligibility determination.

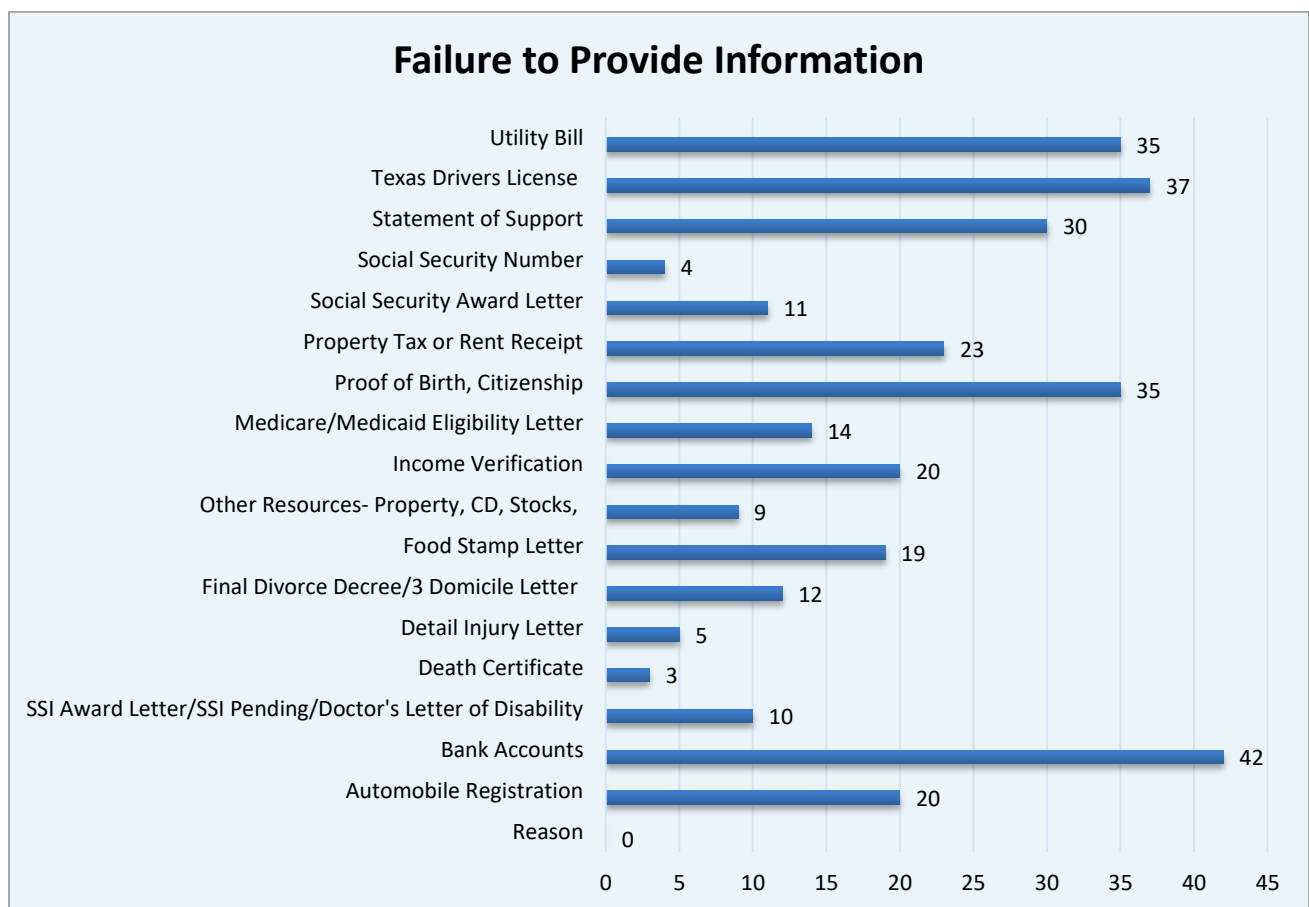


Fig. 6

## October Application Results

After processing each case within the required timeframe period of 30 days, the final case determinations for October are depicted in Figure 7.

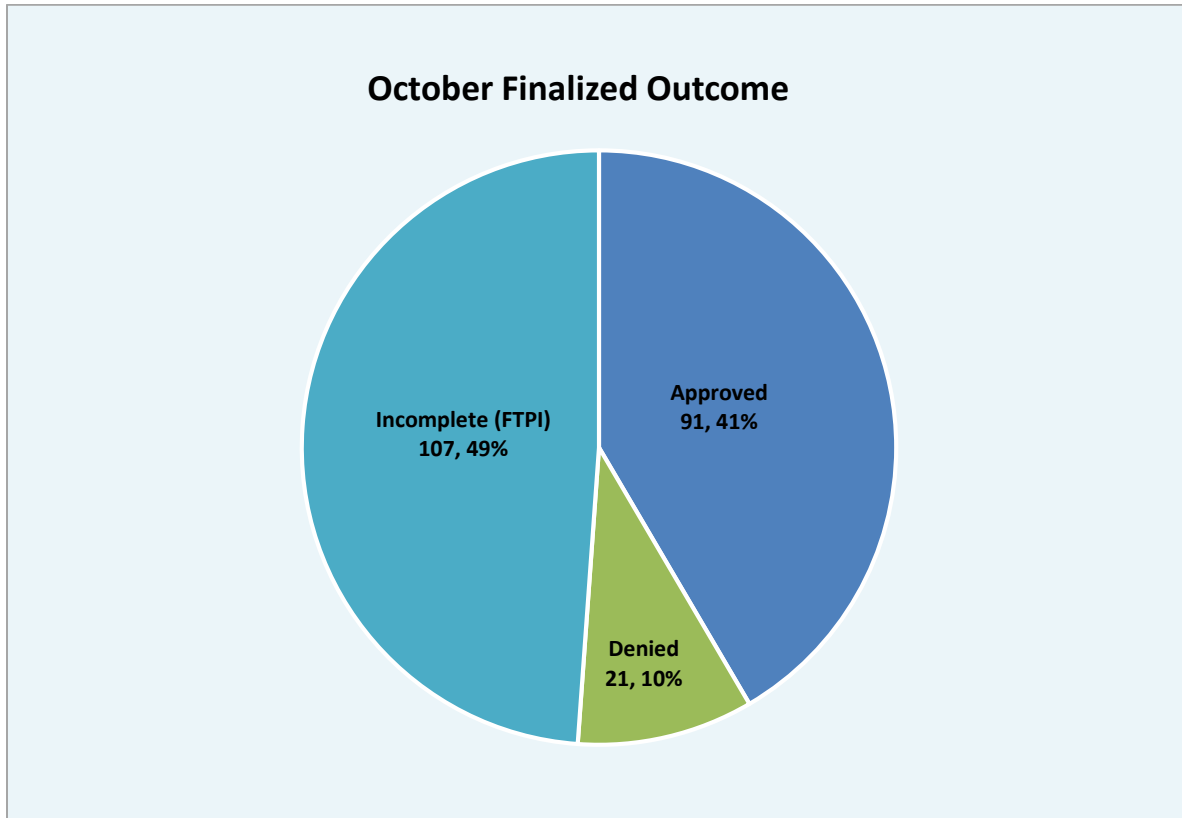


Fig. 7

## November Applications

The results of the initial review of all applications received in November are shown in the Figure below. Since HCAP data is on a rolling basis, the status of applications in the “Incomplete” and “Cases under Review” categories have not yet been finalized. These will be updated for the subsequent board report.

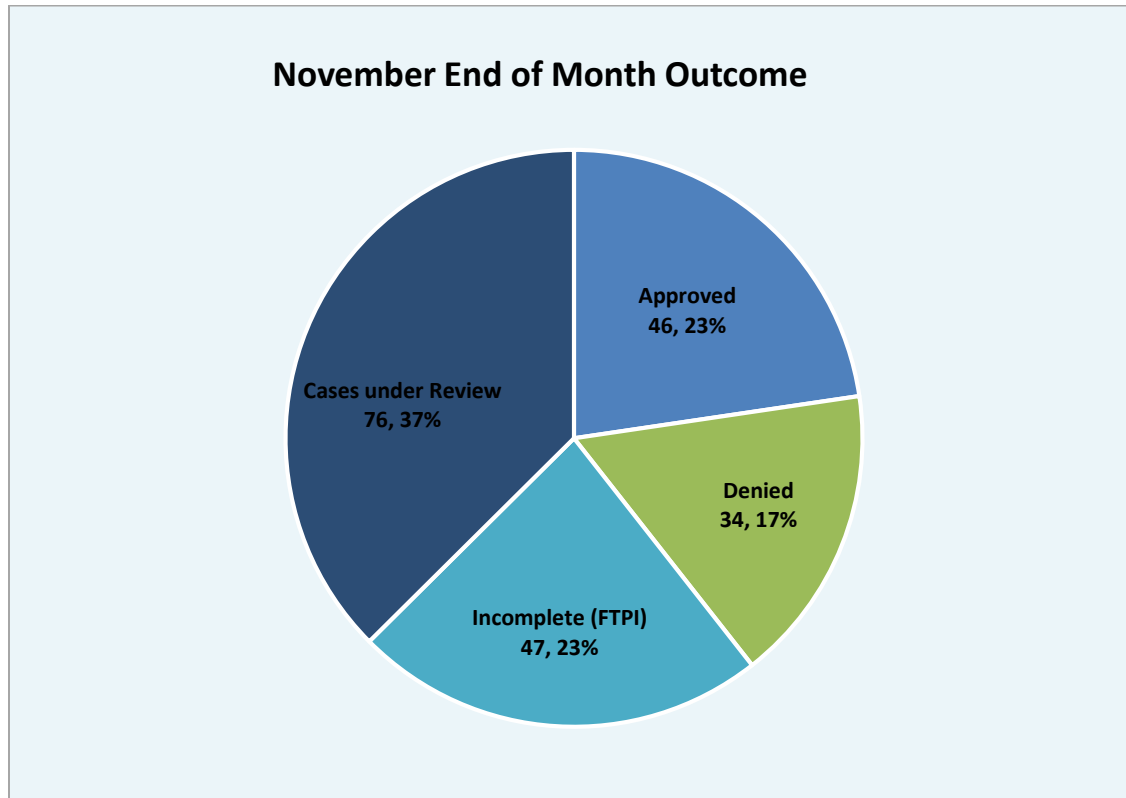


Fig. 8

## Case Management

To better assist clients with multiple chronic conditions, the team implemented patient-centered education modules that are currently delivered one-on-one via phone.

Below summarizes efforts for December:

- 41 clients received the diabetes self-management education
- 22 clients received COPD education to enhance disease self-management
- 66 clients received education on hypertension management
- 136 clients received wellness calls

### Maximum Liability:

Case managers continue to assist clients who have a cancer diagnosis with the MD Anderson applications. This effort is to ensure continuity of care by securing an alternate funding source that will take effect as soon as their benefits expire with HCAP. In December, the case managers assisted **one individual** with completing the MD Anderson financial assistance application.

The graph below shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year. Currently none of our clients have exhausted their maximum liability this fiscal year.

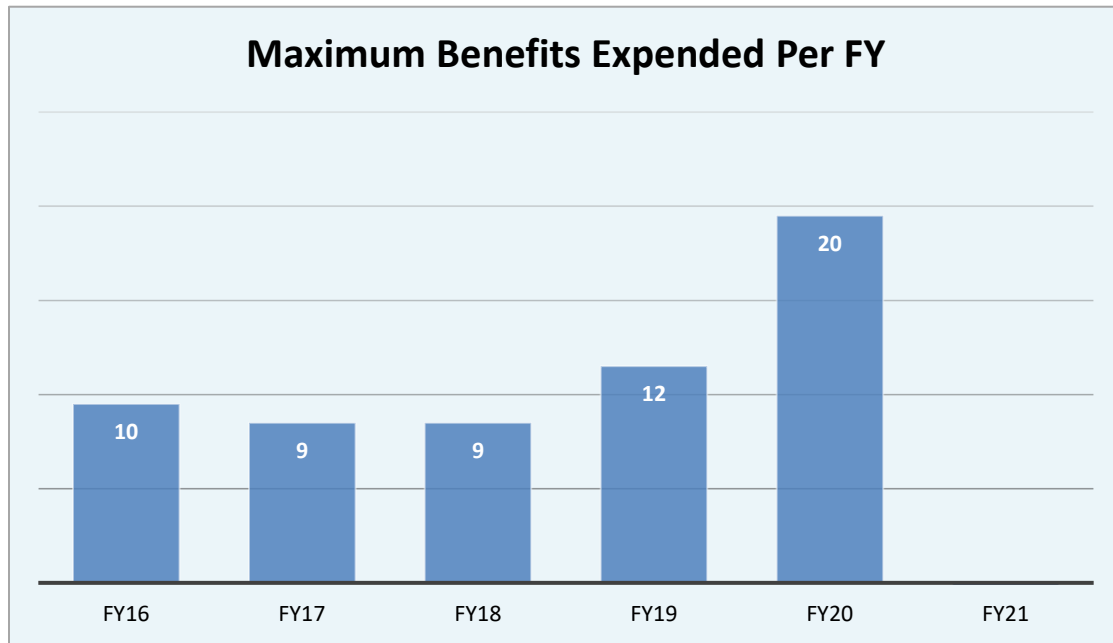


Fig. 9

**Prescription Benefits Services:**

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Dec-20	17	24	\$35,834.50
Nov-20	21	25	\$7,5858.33
Oct-20	26	38	\$20,680.40
Sep-20	19	23	\$16,780.01
Aug-20	18	20	\$12,241.62
Jul-20	24	37	\$19,036.79
Jun-20	18	21	\$9,792.44
May-20	15	16	\$4,844.82
Apr-20	19	22	\$20,987.02
Mar-20	44	55	\$133,993.71
Feb-20	24	32	\$58,382.14
Jan-20	36	47	\$53,413.73
Dec-19	21	30	\$48,539.78

\*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

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## **Medicaid Reimbursement**

For FY 20-21 we have collected \$17,149.71 in Medicaid reimbursement. In December 2 clients were found to eligible for Medicaid and \$13,995.32 has been requested in reimbursement from the providers.

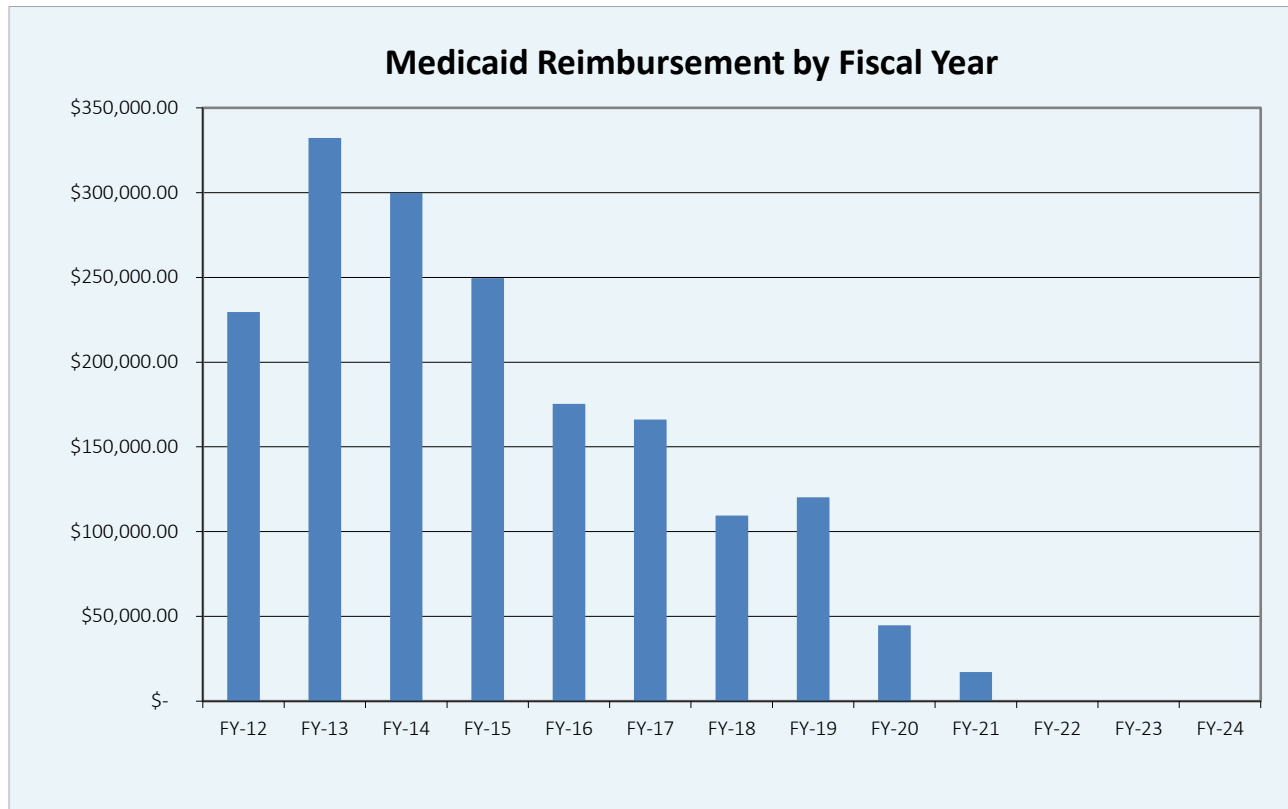


Fig. 10



**Top 25 Therapy Classes by- Dollar Amount**  
From 12/01/2020 to 12/31/2020

Report: RPT-147  
Printed: 01/07/2021  
Page: 1

120501 RETAIL		Montgomery Co IHCP-Retail Montgomery Co IHCP-Retail								
Rank	Code	Drug Class	Retail Rxs	Mail Rxs	Avg Days	Avg Rx Cost	Rx Cnt	Total Billed	Percent of Totals	
									By Rx	By Amt
1	7260	*Anticonvulsants - Misc.**	68	0	29.78	\$40.44	68	\$2,750.01	6.59	11.89
2	2710	*Insulin**	11	0	26.18	\$198.91	11	\$2,188.03	1.07	9.46
3	8337	*Direct Factor Xa Inhibitors**	2	0	30.00	\$473.01	2	\$946.02	.19	4.09
4	4420	*Sympathomimetics**	12	0	21.83	\$78.63	12	\$943.60	1.16	4.08
5	7510	*Central Muscle Relaxants**	32	0	25.88	\$24.70	32	\$790.34	3.1	3.42
6	6510	*Opioid Agonists**	19	0	23.89	\$39.68	19	\$754.00	1.84	3.26
7	8910	*Rectal Steroids**	4	0	23.25	\$183.56	4	\$734.22	.39	3.17
8	3940	*HMG CoA Reductase Inhibitors**	84	0	30.01	\$7.93	84	\$666.23	8.14	2.88
9	2810	*Thyroid Hormones**	44	0	30.00	\$13.81	44	\$607.85	4.26	2.63
10	3400	*Calcium Channel Blockers**	32	0	30.00	\$18.78	32	\$600.80	3.1	2.6
11	6599	*Opioid Combinations**	32	0	17.59	\$17.63	32	\$564.20	3.1	2.44
12	4927	*Proton Pump Inhibitors**	43	0	29.53	\$10.20	43	\$438.48	4.17	1.9
13	3320	*Beta Blockers Cardio-Selective**	40	0	30.00	\$10.35	40	\$413.93	3.88	1.79
14	7320	*Antiparkinson Dopaminergics**	10	0	30.10	\$39.83	10	\$398.34	.97	1.72
15	6610	*Nonsteroidal Anti-inflammatory Agents (NSAIDs)**	30	0	22.97	\$12.96	30	\$388.92	2.91	1.68
16	5025	*5-HT3 Receptor Antagonists**	3	0	13.00	\$126	3	\$378.00	.29	1.63
17	3610	*ACE Inhibitors**	53	0	30.00	\$7.11	53	\$376.88	5.14	1.63
18	3615	*Angiotensin II Receptor Antagonists**	25	0	29.36	\$13.50	25	\$337.49	2.42	1.46
19	5720	*Antianxiety Agents - Misc.**	10	0	27.80	\$31.85	10	\$318.52	.97	1.38
20	4699	*Laxative Combinations**	3	0	1.00	\$103.25	3	\$309.75	.29	1.34
21	2725	*Biguanides**	43	0	30.00	\$6.89	43	\$296.47	4.17	1.28
22	8680	*Ophthalmics - Misc.**	1	0	22.00	\$271.79	1	\$271.79	.1	1.18
23	8730	*Otic Steroids**	3	0	9.33	\$88.2	3	\$264.60	.29	1.14
24	4220	*Nasal Steroids**	7	0	29.29	\$32.17	7	\$225.17	.68	.97
25	5620	*Alkalizers**	1	0	30.00	\$222.3	1	\$222.30	.1	.96
SUBTOTAL FOR TOP 25 :			612	0	622.80	\$2,073.49	612	\$16,185.94		
SUBTOTAL FOR ALL OTHER CLASSES :			420	0	1,974.24	\$2,349.42	420	\$6,944.56		
TOTAL FOR PLAN:			1032	0	2,597.04	\$4,422.91	1032	\$23,130.50		
TOTAL FOR GROUP :			1032	0	2,597.04	\$4,422.91	1032	\$23,130.50		

**Note**

Code: Therapeutic Classification for the drug class  
 Avg Rx Cost: Average amount per script for the drug cost and dispense fee only  
 Total Billed: Total amount of the drug cost and dispense fee

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts





Top 25 Physician Dispensing - by Dollar Amount  
From 12/01/2020 to 12/31/2020

Report: RPT-156  
Printed: 01/07/2021  
Page: 1

120501 Montgomery Co HCP-Retail														
RETAIL Montgomery Co HCP-Retail														
Rank	Physician Name	Brand Rxs Cnt	Brand Rxs Amount	Generic Rxs Amount	Brd Equiv. Rxs Cnt	Total Billed	Rx Count	Percent of Totals By Rx	Percent of Totals By Amt	Avg Day Supply	Avg Cost Per Rx C-#	DAW Ovrd		
1	NGUYEN, CHANH	3	\$626.47	45	555.83	0	0.00	\$1,182.30	48	4.65	6.26	30.0	\$24.83	0 0
2	PHAN, XUYEN	1	\$618.77	11	181.22	0	0.00	\$799.99	12	1.16	4.24	29.6	\$66.67	0 0
3	SINGH, BALBIR	0	\$0.00	9	797.55	0	0.00	\$797.55	9	0.87	4.23	30.0	\$88.62	0 0
4	LAENDER, MAGGIE	0	\$0.00	4	610.86	0	0.00	\$610.86	4	0.39	3.24	30.0	\$152.72	0 2
5	MORGAN, JOSHUA	3	\$120.00	21	466.25	0	0.00	\$586.25	24	2.33	3.11	27.0	\$24.43	0 0
6	CHAI, THOMAS	1	\$475.06	1	83.44	0	0.00	\$558.50	2	0.19	2.96	25.0	\$279.25	12 1
7	ANASUM, SERGE-ALAN	0	\$0.00	7	556.43	0	0.00	\$556.43	7	0.68	2.95	20.1	\$79.49	0 0
8	ANUGWOM, CHINASA	0	\$0.00	54	498.44	0	0.00	\$498.44	54	5.23	2.64	27.1	\$9.23	0 0
9	MCNELIS, BRIAN	1	\$473.01	3	9.79	0	0.00	\$482.80	4	0.39	2.56	30.0	\$120.7	0 0
10	DURGAM, PREETHI	0	\$0.00	12	481.37	0	0.00	\$481.37	12	1.16	2.55	30.0	\$40.11	0 0
11	HAMME, CRISTINA	0	\$0.00	27	382.06	0	0.00	\$382.06	27	2.62	2.02	28.3	\$14.15	0 0
12	JAN, JONATHAN	1	\$271.79	2	98.61	0	0.00	\$370.40	3	0.29	1.96	12.7	\$123.47	0 0
13	MILLET, YANN	1	\$0.00	20	340.91	0	0.00	\$340.91	21	2.03	1.81	26.7	\$16.23	17 0
14	KLEIN, ALEXANDER	0	\$0.00	11	340.37	0	0.00	\$340.37	11	1.07	1.80	13.8	\$30.94	6 0
15	THOMAS, CELESTE	0	\$0.00	18	298.71	0	0.00	\$298.71	18	1.74	1.58	28.7	\$16.80	0 0
16	FLORES, CLAUDIA	0	\$0.00	6	283.69	0	0.00	\$283.69	6	0.58	1.50	27.3	\$47.28	0 0
17	DESAI, ASHESH	1	\$53.39	5	216.17	0	0.00	\$269.56	6	0.58	1.43	25.2	\$44.93	0 0
18	AL-KHODHAR, MARWAN	0	\$0.00	20	264.79	0	0.00	\$264.79	20	1.94	1.40	28.0	\$13.24	0 0
19	SHARPLESS, GARY	0	\$0.00	19	235.26	1	27.70	\$262.96	20	1.94	1.39	30.0	\$13.15	3 0

Total Entries: Total calculated price for all RXs for Physician (including copy)  
% Total By Rx: Percentage of RXs by Physician vs. total RXs  
% Total by Amt: Percentage of dollars by Physician vs. total dollars (including copy)  
Avg. Qty: Average quantity dispensed to each RX by Physician  
Avg Day Supply: Average number of days supply dispensed by Physician for each RX  
Avg. Cost Per Rx: Average total price for each RX by Physician (including member copy)  
C-#: Total # of C-# Controlled RXs written by Physician  
DAW Overd: Total # of DAW 1 (Physician) and DAW 2 (Member) Overrides

Note

This report is based on Rx Dispensing Data. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



Top 25 Physician Dispensing - by Dollar Amount  
From 12/01/2020 to 12/31/2020

Report: RPT-156  
Printed: 01/07/2021  
Page: 2

Rank	Physician Name	Brand Rxs Cnt	Brand Rxs Amount	Generic Rxs Cnt	Generic Rxs Amount	Brd Equiv. Rxs Cnt	Brd Equiv. Rxs Amount	Total Billed	Rx Count	Percent of Totals By Rx	Percent of Totals By Amt	Avg Day Supply	Avg Cost Per Rx C-#	DAW Ovrd
20	WILLIS, BRANCH	1	\$120.00	21	136.03	0	0.00	\$256.03	22	2.13	1.36	25.9	\$11.64	0 0
21	EMERICK, CAROLYN	0	\$0.00	27	252.86	0	0.00	\$252.86	27	2.62	1.34	29.0	\$9.37	0 0
22	SANTAMARIA, ADRIAN	0	\$0.00	4	247.97	0	0.00	\$247.97	4	0.39	1.31	30.0	\$61.99	0 0
23	SPRAYBERRY, CARRIE	1	\$103.25	5	120.02	0	0.00	\$223.27	6	0.58	1.18	22.7	\$37.21	0 0
24	BASFORD, AMANDA	0	\$0.00	2	222.30	0	0.00	\$222.30	2	0.19	1.18	30.0	\$111.15	0 0
25	NORRIS, KIM	0	\$0.00	11	221.93	0	0.00	\$221.93	11	1.07	1.18	30.0	\$20.18	0 0

SUBTOTAL FOR TOP25 : \$10,792.30 380 666.95 \$1,457.36

SUBTOTAL FOR ALL OTHER PHYSICIANS : \$8,084.19 652 4,612.00 \$3,186.19

TOTAL FOR PLAN : \$18,876.49 1032 5,278.95 \$4,643.54

TOTAL FOR GROUP : \$18,876.49 1032 5,278.95 \$4,643.54

## From 12/01/2020 to 12/31/2020

Page: 1

20501		Montgomery Co ICHP-Retail														
RETAIL		Montgomery Co ICHP-Retail														
Rank	Pharmacy Name	NABP	Brand Rx		Generic Rx		Bd Esv. Rte.	Rte. Amount	Total Billed	Rx Percent of Total	By Rx	Aug Day Supply	Aug Cost Per-Rx	C-4	DAM	Qnd
			Cost	Amount	Cost	Amount										
1	KROGER PHARMACY #138	4569527	1	\$618.77	41	1,019.88	0	0.00	\$1,638.65	42	4.07	8.68	27.0	\$392.0	2	0
2	WALMART PHARMACY 10-	452300	3	\$335.14	23	909.54	0	0.00	\$1,244.68	76	7.36	6.59	24.3	\$163.8	2	0
3	WALMART PHARMACY 10-	4528253	3	\$576.26	22	617.59	0	0.00	\$1,193.85	25	2.42	6.32	23.7	\$475.75	3	0
4	CVS PHARMACY #07435	4564440	0	\$0.00	41	1,179.75	0	0.00	\$1,179.75	41	3.87	6.25	28.9	\$287.7	3	2
5	KROGER PHARMACY #136	4522297	1	\$103.25	68	1,065.52	0	0.00	\$1,168.77	69	6.09	6.19	25.4	\$169.4	2	2
6	WALMART PHARMACY 10-	4565113	1	\$271.79	67	801.32	0	0.00	\$1,073.11	68	6.59	5.68	27.5	\$157.8	1	0
7	KROGER PHARMACY	4523064	0	\$0.00	66	1,010.29	0	0.00	\$1,010.29	66	6.40	5.35	25.2	\$153.1	6	1
8	LONE STAR FAMILY HEALTH	4534219	5	\$300.93	93	590.21	0	0.00	\$890.21	68	9.50	4.72	28.7	\$9.08	0	0
9	WALMART PHARMACY 10-	4567472	1	\$0.00	81	734.66	0	0.00	\$734.66	82	7.95	3.89	26.3	\$8.96	4	0
10	HEB PHARMACY	5903552	1	\$475.06	4	96.52	2	70.38	\$641.96	7	0.68	34.0	28.6	\$917.1	12	5
11	KROGER PHARMACY	4511704	0	\$0.00	28	614.47	0	0.00	\$614.47	28	2.71	3.28	28.4	\$219.5	4	0
12	CVS PHARMACY #10270	5908687	0	\$0.00	3	547.02	0	0.00	\$547.02	3	0.29	29.0	30.0	\$182.34	0	0
13	WALMART PHARMACY 10-	5921211	1	\$0.00	48	471.21	0	0.00	\$471.21	47	4.55	25.0	26.7	\$100.3	6	1
14	HEB PHARMACY	4534790	1	\$0.00	52	484.35	0	0.00	\$484.35	52	5.04	2.46	27.0	\$8.93	4	0
15	PINECROFT PHARMACY	5900611	1	\$0.00	4	456.05	0	0.00	\$456.05	5	0.48	24.2	23.6	\$91.21	1	0
16	HEB PHARMACY	5902601	1	\$63.89	19	370.61	0	0.00	\$434.50	20	1.94	23.0	29.7	\$217.3	0	0
17	KROGER PHARMACY #142	4523088	1	\$277.20	3	129.85	0	0.00	\$407.05	4	0.39	21.6	30.0	\$101.76	0	0
18	CVS PHARMACY #10996	5902323	0	\$0.00	18	329.80	0	0.00	\$329.80	18	1.74	1.75	21.9	\$183.2	0	0
19	CVS PHARMACY #07008	4550100	1	\$0.00	13	316.20	0	0.00	\$316.20	14	1.36	16.8	22.7	\$225.9	0	0

Total Dollars:	Total calculated price for all RXs for Pharmacy (including copay)	Avg Day Supply:	Average Number of days supply dispensed by Pharmacy for each RX
% Total By RX:	Percentage of RXs by Pharmacy vs. total RXs	Avg. Cost Per Rx:	Average total price for each RX by Pharmacy (including member copay)
%Total by Amt:	Percentage of dollars by Pharmacy vs. total dollars (including copay)	C-II:	Total # of C-II Controlled RXs dispensed from Pharmacy
Avg. Qty:	Average quantity dispensed in each RX by Pharmacy	DAW Overt:	Total # of DAW 1 (Physician) and DAW 2 (Member) Overrides

*Note*  
This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts

## From 12/01/2020 to 12/31/202

Page: 2

Rank	Pharmacy Name	NABP	Brand Rx's Cnt	Generic Rx's Amount	Grd Equity, Rx's Cnt	Total Billed	Count	Pct Percent of Total Rx's	By Amt	By Amt Supply	Avg Cnt Per Rx	C-R	SNM Dev			
20	WALMART PHARMACY 10571	4517148	0	\$0.00	35	283.01	0	0.00	\$283.01	35	3.39	150	27.2	\$8.09	0	0
21	CVS PHARMACY #06741	4356828	0	\$0.00	17	252.21	1	27.70	\$279.91	18	1.74	148	22.1	\$15.55	8	0
22	BROOKSHIRE BROTHERS	4949474	0	\$0.00	21	270.83	0	0.00	\$270.83	21	2.03	143	26.6	\$12.90	4	0
23	HEB PHARMACY	4535095	0	\$0.00	4	238.73	0	0.00	\$238.73	4	0.39	126	110	\$69.68	0	0
24	WALMART PHARMACY 10571	4548070	0	\$0.00	11	219.99	0	0.00	\$219.99	11	1.07	117	28.5	\$20.00	3	0
25	HEB PHARMACY	4530688	0	\$0.00	15	200.61	0	0.00	\$200.61	15	1.45	106	28.3	\$13.37	3	0

SUBTOTAL FOR TOP25 :	\$16,309.66	869	649.44	\$898.14
SUBTOTAL FOR ALL OTHER Pharmacies :	\$2,566.83	163	860.75	\$601.61
TOTAL FOR PLAN :	\$18,876.49	1032	1,510.19	\$1,499.75
TOTAL FOR GROUP :	\$18,876.49	1032	1,510.19	\$1,499.75



## Savings Summary Report

From 12/01/2020 to 12/31/2020

Report: RPT-068  
Date: 01/07/2021

120501 Montgomery Co IHCP-Retail

Type: ALL

	# of RXs	% of All RXs	Calculated Total Cost	Average Cost/RX	Avg Qty	Avg Days	---- Savings vs Submitted Amounts ----				----- Savings vs Full AWP Price -----			
							Requested	Amt Saved	Amt Saved per RX	Pct Saved	Full AWP	Amt Saved	Saved Per RX	Pct Saved
Totals:	1027	100%	\$18,873	\$18.38	44.5	26.6	\$15,984	-\$2,889	-\$2.81	-18.08%	\$107,739	\$88,866	\$86.53	82.48%
New RXs:	514	50.05%	\$9,028	\$17.56	44.6	23.5	\$7,412	-\$1,617	-\$3.15	-21.81%	\$46,829	\$37,801	\$73.54	80.72%
Refill RXs:	513	49.95%	\$9,845	\$19.19	44.4	29.6	\$8,572	-\$1,273	-\$2.48	-14.85%	\$60,910	\$51,065	\$99.54	83.84%
Generic RXs:	1005	97.86%	\$17,437	\$17.35	44.3	26.7	\$14,346	-\$3,091	-\$3.08	-21.55%	\$104,126	\$86,689	\$86.26	83.25%
Brand Equiv RXs:	2	0.19%	\$74	\$37.03	30.0	30.0	\$89	\$15	\$7.32	16.51%	\$92	\$18	\$9.17	19.84%
Brand RXs:	20	1.95%	\$1,362	\$68.10	58.0	19.7	\$1,549	\$187	\$9.37	11.44%	\$3,521	\$2,159	\$107.93	61.31%
Maintenance RXs:	772	75.17%	\$11,737	\$43.78	15.2	29.2	\$10,002	-\$1,736	-\$2.25	-17.35%	\$83,602	\$71,865	\$93.09	85.96%
Non-Maint RXs:	255	24.83%	\$7,135	\$27.98	46.7	18.5	\$5,982	-\$1,153	-\$4.52	-19.28%	\$24,137	\$17,002	\$66.67	70.44%

Savings vs. Submitted Amounts This section compares amounts requested by the pharmacy with amounts actually billed to the plan.  
Savings vs. Full AWP Price This section compares the full AWP price of the drug against the amount billed to the plan

Type indicate the network type of the pharmacy. Values are Retail, Mail, or All.  
All dollar amounts are based of Drug cost only.  
Brand Equiv RXs refers to brands drugs filled when a generic equivalent was available

### Note

This report is based of invoice close dates.

# Montgomery County Indigent

Top 25 Therapy Classes by Clinic Billed Amount  
For Period Ending December 31, 2020



Rank	Therapy Class	Billed Amount
1	Anticonvulsants - Misc.	\$2,663.84
2	Insulin	\$1,677.33
3	Sympathomimetics	\$958.59
4	Central Muscle Relaxants	\$760.06
5	Opioid Agonists	\$740.09
6	Rectal Steroids	\$734.22
7	Calcium Channel Blockers	\$568.49
8	Thyroid Hormones	\$549.53
9	Direct Factor Xa Inhibitors	\$473.01
10	HMG CoA Reductase Inhibitors	\$424.00
11	5-HT3 Receptor Antagonists	\$378.00
12	Antiparkinson Dopaminergics	\$369.35
13	Proton Pump Inhibitors	\$358.63
14	ACE Inhibitors	\$328.00
15	Laxative Combinations	\$309.75
16	Beta Blockers Cardio-Selective	\$302.68
17	Nonsteroidal Anti-inflammatory Agents (NSAIDs)	\$299.88
18	Angiotensin II Receptor Antagonists	\$295.49
19	Antianxiety Agents - Misc.	\$289.86
20	Ophthalmics - Misc.	\$271.79
21	Otic Steroids	\$264.60
22	Alkalinizers	\$222.30
23	Nasal Steroids	\$220.75
24	Beta Blockers Non-Selective	\$211.26
25	Biguanides	\$197.22
<b>Grand Total</b>		<b>\$13,868.72</b>

## AGENDA ITEM # 23

Board Mtg: 1/26/21

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

### Montgomery County Hospital District Summary of Claims Processed For the Period 10/7/20 through 12/22/20

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<b><u>October</u></b>			
October 7, 2020	Yes	\$	30,002.03
October 14, 2020	Yes	\$	87,701.08
October 21, 2020	Yes	\$	15,385.50
October 28, 2020	Yes	\$	79,819.68
<b>Total October Payments - MTD</b>		<b>\$</b>	<b>212,908.29</b>
<b>Monthly Budget - October 2020</b>		<b>\$</b>	<b>314,296.00</b>
<b><u>November</u></b>			
November 4, 2020	Yes	\$	88,234.54
November 10, 2020	Yes	\$	24,382.74
November 18, 2020	Yes	\$	33,959.47
November 24, 2020	Yes	\$	93,034.86
<b>Total November Payments - MTD</b>		<b>\$</b>	<b>239,611.61</b>
<b>Monthly Budget - November 2020</b>		<b>\$</b>	<b>314,296.00</b>
<b><u>December</u></b>			
December 2, 2020	No	\$	14,695.93
December 9, 2020	No	\$	45,572.03
December 16, 2020	No	\$	51,500.25
December 22, 2020	No	\$	12,087.93
<b>Total December Payments - MTD</b>		<b>\$</b>	<b>123,856.14</b>
<b>Monthly Budget - December 2020</b>		<b>\$</b>	<b>314,296.00</b>

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

## AGENDA ITEM # 24

**Board Mtg: 1/26/21**

---

**Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)**

**Montgomery County Hospital District  
Summary of Claims Processed  
For the Period 1/1/21 through 1/31/21**

<b>Disbursement Date</b>	<b>Value of Services Provided by HCA and Affiliated Providers</b>
<b><u>January</u></b>	
January Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 382,289.00
Budgeted Amount January 2021	\$ 382,289.00
Over / (Under) Budget	\$ -

## Montgomery County Hospital District

## Financial Dashboard for

December 2020

(dollars expressed in 000's)

	Dec 2020	Dec 2019	Var	Var %
Cash and Investments	41,881	46,988	(5,107)	-10.9%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	December 2020				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	14,771	15,339	(568)	-3.7%	17,423	17,956	(533)	-3.0%
EMS Net Revenue	1,374	1,328	47	3.5%	4,301	3,940	361	9.2%
Other Revenue	754	308	446	144.8%	1,679	1,009	670	66.5%
Total Revenue	16,899	16,975	(75)	-0.4%	23,403	22,904	498	2.2%
Expenses								
Payroll	3,285	3,167	119	3.7%	9,789	9,308	481	5.2%
Operating	1,004	1,233	(229)	-18.5%	2,923	3,568	(644)	-18.1%
Indigent Healthcare	(296)	696	(992)	-142.6%	916	2,090	(1,173)	-56.2%
Total Operating Expenses	3,993	5,095	(1,102)	-21.6%	13,628	14,965	(1,337)	-8.9%
Capital	449	434	15	3.6%	565	604	(39)	-6.4%
Total Expenditures	4,442	5,529	(1,086)	-19.7%	14,194	15,569	(1,375)	-8.8%
Revenue Over / (Under) Expenses	12,457	11,446	1,011	8.8%	9,209	7,336	1,873	25.5%

Tax Revenue: Year-to-date, Tax Revenue is under budget by \$533k or 3.0%. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$361k more than budget.

Other Revenue: Year-to-Date, Other Revenue is \$670k more than budgeted primarily due to 1115 Waiver - Paramedicine activity being greater than planned and a CARES Act Phase 3 payment.

Payroll: Overall, Payroll Expenses are \$481k greater than budget year-to-date primarily due to higher than expected medical claims and unbudgeted paid Administrative Leave related to COVID-19 exposures.

Operating Expenses: Operating Expenses are under budget year-to-date by \$644k. Generally, Operating Expenses are under budget year-to-date across the board mostly due to timing.

Indigent Care Expenses: Indigent Care Expenses are under budget by \$1.1 million primarily due to lower than expected uncompensated care.

Capital: Capital Expenditures are under budget year-to-date by \$39k.

# Montgomery County Hospital District

## Balance Sheet

As of December 31, 2020

		<b>Fund 10</b>
		<b>12/31/2020</b>
<b>ASSETS</b>		
Cash and Equivalents		
10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$6,350,915.30
10-000-12400	Investments-MMA-BS	\$2,041,940.59
10-000-12500	Investments-MMDA-BS	\$5,102,386.83
10-000-13100	Texpool-District-BS	\$3,215,396.33
10-000-13300	Investments-WF Bank-BS	\$7,874,891.68
10-000-13400	Texstar Investment Pool-BS	\$3,204,350.16
10-000-13500	Investments - BS	\$14,089,512.17
Total Cash and Equivalents		<u>\$41,881,343.06</u>
Receivables		
10-000-14100	A/R-EMS Billings-BS	\$7,356,874.87
10-000-14200	Allowance for Bad Debts-BS	(\$2,758,512.56)
10-000-14300	A/R-Other-BS	\$8,802,547.87
10-000-14305	A/R Employee-BS	\$7,218.49
10-000-14525	Receivable from Component Unit-BS	\$369,097.57
10-000-14700	Taxes Receivable-BS	\$20,508,588.53
10-000-14750	Allowance for bad debt-tax rev-BS	(\$283,898.16)
Total Receivables		<u>\$34,001,916.61</u>
Other Assets		
10-000-14900	Prepaid Expenses-BS	\$147,270.25
10-000-15000	Inventory-BS	\$921,340.23
Total Other Assets		<u>\$1,068,610.48</u>
<b>TOTAL ASSETS</b>		<u><b>\$76,951,870.15</b></u>

### LIABILITIES

#### Current Liabilities

10-000-20500	Accounts Payable-BS	\$273,113.80
10-000-20600	Accounts Payable-Other-BS	\$6,218.69
10-000-21000	Accrued Expenditures-BS	\$2,120,424.04
10-000-21400	Accrued Payroll-BS	\$1,058,432.11
10-000-21525	P/R-United Way Deductions-BS	\$5,184.44
10-000-21585	P/R-Flexible Spending-BS-BS	\$12,040.71
10-000-21595	P/R-Health Savings-BS-BS	\$788.50
10-000-21600	Employee Deferred Comp.-BS	\$9,248.67
10-000-21650	TCDRS Defined Benefit Plan-BS	\$366,368.47
Total Current Liabilities		<u>\$3,851,819.43</u>

#### Deferred Liabilities

10-000-23000	Deferred Tax Revenue-BS	\$20,224,690.37
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# Montgomery County Hospital District

## Balance Sheet

As of December 31, 2020

		<b>Fund 10</b>
		<b>12/31/2020</b>
10-000-23200	Deferred Revenue-BS	\$402,766.46
Total Deferred Liabilities		\$20,627,456.83
TOTAL LIABILITIES		\$24,479,276.26
<b>CAPITAL</b>		
10-000-30225	Assigned - Open Purchase Orders-BS	\$3,248,340.99
10-000-30400	Nondspendable - Inventory-BS	\$921,340.23
10-000-30700	Nondspendable - Prepaids-BS	\$147,270.25
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$33,655,642.42
TOTAL CAPITAL		\$52,472,593.89
<b>TOTAL LIABILITIES AND CAPITAL</b>		<b>\$76,951,870.15</b>

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended December 31, 2020

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
<b>Revenue</b>									
Tax Revenue									
Tax Revenue	\$14,731,371.32	\$15,266,492.00	(\$535,120.68)	\$17,280,479.66	\$17,786,703.00	(\$506,223.34)	\$36,098,667.00	47.87 %	\$18,818,187.34
Delinquent Tax Revenue	\$27,168.55	\$60,016.00	(\$32,847.45)	\$99,724.24	\$134,443.00	(\$34,718.76)	\$405,651.00	24.58 %	\$305,926.76
Penalties and Interest	\$12,283.94	\$12,464.00	(\$180.06)	\$42,331.05	\$34,722.00	\$7,609.05	\$324,343.00	13.05 %	\$282,011.95
Total Tax Revenue	\$14,770,823.81	\$15,338,972.00	(\$568,148.19)	\$17,422,534.95	\$17,955,868.00	(\$533,333.05)	\$36,828,661.00	47.31 %	\$19,406,126.05
EMS Net Revenue									
Advanced Life Support Revenue	\$2,885,799.15	\$2,264,643.00	\$621,156.15	\$8,304,939.19	\$6,720,554.00	\$1,584,385.19	\$26,970,122.00	30.79 %	\$18,665,182.81
Basic Life Support Revenue	\$505,792.06	\$402,501.00	\$103,291.06	\$1,598,622.81	\$1,194,650.00	\$403,972.81	\$4,790,530.00	33.37 %	\$3,191,907.19
Transfer Service Fees	\$16,761.28	\$61,845.00	(\$45,083.72)	\$109,946.07	\$183,540.00	(\$73,593.93)	\$730,170.00	15.06 %	\$620,223.93
Non-Transport Fees	\$21,775.00	\$28,386.00	(\$6,611.00)	\$58,310.39	\$84,259.00	(\$25,948.61)	\$338,509.00	17.23 %	\$280,198.61
Contractual Allowance	(\$1,223,134.30)	(\$733,796.00)	(\$489,338.30)	(\$3,417,032.12)	(\$2,177,672.00)	(\$1,239,360.12)	(\$8,736,283.00)	39.11 %	(\$5,319,250.88)
Provision for Bad Debt	(\$845,317.36)	(\$717,845.00)	(\$127,472.36)	(\$2,387,179.60)	(\$2,130,334.00)	(\$256,845.60)	(\$8,546,575.00)	27.93 %	(\$6,159,395.40)
Recovery of Bad Debt - EMS	\$12,632.14	\$21,811.00	(\$9,178.86)	\$33,418.41	\$64,728.00	(\$31,309.59)	\$259,708.00	12.87 %	\$226,289.59
Total EMS Net Revenue	\$1,374,307.97	\$1,327,545.00	\$46,762.97	\$4,301,025.15	\$3,939,725.00	\$361,300.15	\$15,806,181.00	27.21 %	\$11,505,155.85
Other Revenue									
Investment Income - MCHD	\$10,190.36	\$6,373.00	\$3,817.36	\$43,996.54	\$16,247.00	\$27,749.54	\$76,216.00	57.73 %	\$32,219.46
Interest Income	\$787.96	\$840.00	(\$52.04)	\$2,371.91	\$2,553.00	(\$181.09)	\$9,620.00	24.66 %	\$7,248.09
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00	0.00 %	\$600,000.00
Weyland Bldg. Land Lease	\$8,265.51	\$8,266.00	(\$0.49)	\$8,265.51	\$8,266.00	(\$0.49)	\$33,064.00	25.00 %	\$24,798.49
Miscellaneous Income	\$296,766.19	\$11,166.00	\$285,600.19	\$328,339.96	\$37,100.00	\$291,239.96	\$207,610.00	158.15 %	(\$120,729.96)
Rx Discount Card Royalties	\$64.00	\$80.00	(\$16.00)	\$174.00	\$240.00	(\$66.00)	\$960.00	18.13 %	\$786.00
Proceeds from Capital Lease	\$0.00	\$0.00	\$0.00	\$0.00	\$46,113.00	(\$46,113.00)	\$187,196.00	0.00 %	\$187,196.00
Tenant Rent Income	\$9,298.42	\$9,199.00	\$99.42	\$27,895.26	\$27,596.00	\$299.26	\$110,383.00	25.27 %	\$82,487.74
P.A. Processing Fees	\$0.00	\$150.00	(\$150.00)	\$0.00	\$450.00	(\$450.00)	\$1,800.00	0.00 %	\$1,800.00
Contract Revenue (Net)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$162,376.00	0.00 %	\$162,376.00
1115 Waiver - Paramedicine	\$273,300.00	\$120,000.00	\$153,300.00	\$717,600.00	\$360,000.00	\$357,600.00	\$1,440,000.00	49.83 %	\$722,400.00

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended December 31, 2020

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Education/Training Revenue	\$200.00	\$4,500.00	(\$4,300.00)	\$58,509.05	\$74,050.00	(\$15,540.95)	\$219,000.00	26.72 %	\$160,490.95
Stand-By Fees	\$4,000.00	\$1,562.00	\$2,438.00	\$31,200.00	\$4,687.00	\$26,513.00	\$18,750.00	166.40 %	(\$12,450.00)
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00 %	\$30,000.00
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$498,657.00	0.00 %	\$498,657.00
Management Fee Revenue	\$8,333.33	\$8,334.00	(\$0.67)	\$24,999.99	\$25,000.00	(\$0.01)	\$100,000.00	25.00 %	\$75,000.01
Employee Medical Premiums	\$94,902.08	\$92,174.00	\$2,728.08	\$283,174.38	\$280,447.00	\$2,727.38	\$1,198,262.00	23.63 %	\$915,087.62
Dispatch Fees	\$9,735.00	\$7,000.00	\$2,735.00	\$28,461.00	\$21,000.00	\$7,461.00	\$222,500.00	12.79 %	\$194,039.00
MDC Revenue - First Responders	\$5,250.00	\$5,250.00	\$0.00	\$5,250.00	\$5,250.00	\$0.00	\$57,000.00	9.21 %	\$51,750.00
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00 %	\$180,000.00
VHF Project Revenue	\$10,098.35	\$10,098.00	\$0.35	\$30,262.50	\$30,263.00	(\$0.50)	\$121,640.00	24.88 %	\$91,377.50
Tower Contract Revenue	\$23,089.56	\$23,185.00	(\$95.44)	\$69,205.85	\$69,492.00	(\$286.15)	\$279,527.00	24.76 %	\$210,321.15
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$19,310.00	\$0.00	\$19,310.00	\$0.00	0.00 %	(\$19,310.00)
Total Other Revenue	\$754,280.76	\$308,177.00	\$446,103.76	\$1,679,015.95	\$1,008,754.00	\$670,261.95	\$5,754,561.00	29.18 %	\$4,075,545.05
<b>Total Revenues</b>	<b>\$16,899,412.54</b>	<b>\$16,974,694.00</b>	<b>(\$75,281.46)</b>	<b>\$23,402,576.05</b>	<b>\$22,904,347.00</b>	<b>\$498,229.05</b>	<b>\$58,389,403.00</b>	<b>40.08 %</b>	<b>\$34,986,826.95</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$1,791,169.87	\$1,910,408.00	(\$119,238.13)	\$5,529,121.30	\$5,720,696.00	(\$191,574.70)	\$22,915,927.00	24.13 %	\$17,386,805.70
Overtime Pay	\$257,451.14	\$248,216.00	\$9,235.14	\$740,480.49	\$676,648.00	\$63,832.49	\$2,651,181.00	27.93 %	\$1,910,700.51
Paid Time Off	\$398,173.66	\$246,447.00	\$151,726.66	\$935,256.64	\$648,973.00	\$286,283.64	\$2,530,988.00	36.95 %	\$1,595,731.36
Stipend Pay	\$11,218.85	\$11,444.00	(\$225.15)	\$45,599.16	\$34,332.00	\$11,267.16	\$137,328.00	33.20 %	\$91,728.84
Payroll Taxes	\$172,971.53	\$178,824.00	(\$5,852.47)	\$522,697.38	\$523,973.00	(\$1,275.62)	\$2,089,429.00	25.02 %	\$1,566,731.62
TCDRS Plan	\$158,934.54	\$158,041.00	\$893.54	\$474,657.85	\$463,077.00	\$11,580.85	\$1,846,602.00	25.70 %	\$1,371,944.15
Health & Dental	\$57,799.24	\$54,948.00	\$2,851.24	\$153,255.65	\$164,844.00	(\$11,588.35)	\$801,858.00	19.11 %	\$648,602.35
Health Insurance Claims	\$369,134.22	\$295,908.00	\$73,226.22	\$1,186,028.51	\$887,724.00	\$298,304.51	\$3,684,051.00	32.19 %	\$2,498,022.49
Health Insurance Admin Fees	\$68,535.61	\$62,447.00	\$6,088.61	\$201,709.88	\$187,341.00	\$14,368.88	\$763,179.00	26.43 %	\$561,469.12
Total Payroll Expenses	\$3,285,388.66	\$3,166,683.00	\$118,705.66	\$9,788,806.86	\$9,307,608.00	\$481,198.86	\$37,420,543.00	26.16 %	\$27,631,736.14

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended December 31, 2020

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Operating Expenses									
Unemployment Expense	\$5,411.47	\$1,000.00	\$4,411.47	\$5,411.47	\$3,000.00	\$2,411.47	\$12,000.00	45.10 %	\$6,588.53
Accident Repair	\$14,966.47	\$15,015.00	(\$48.53)	\$19,092.21	\$19,175.00	(\$82.79)	\$30,000.00	63.64 %	\$10,907.79
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$45,900.00	0.00 %	\$45,900.00
Advertising	\$1,710.90	\$0.00	\$1,710.90	\$2,841.90	\$1,025.00	\$1,816.90	\$5,000.00	56.84 %	\$2,158.10
Ambulance Supplemental IGT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$207,774.00	0.00 %	\$207,774.00
Bank Charges	\$0.00	\$425.00	(\$425.00)	\$360.48	\$1,275.00	(\$914.52)	\$5,100.00	7.07 %	\$4,739.52
Credit Card Processing Fee	\$1,219.05	\$1,293.00	(\$73.95)	\$4,659.61	\$4,786.00	(\$126.39)	\$21,380.00	21.79 %	\$16,720.39
Bio-Waste Removal	\$2,611.41	\$3,046.00	(\$434.59)	\$7,833.30	\$9,388.00	(\$1,554.70)	\$37,552.00	20.86 %	\$29,718.70
Books/Materials	\$7,784.78	\$11,200.00	(\$3,415.22)	\$18,066.99	\$34,125.00	(\$16,058.01)	\$195,850.00	9.22 %	\$177,783.01
Business Licenses	\$1,395.00	\$1,560.00	(\$165.00)	\$3,207.00	\$4,615.00	(\$1,408.00)	\$28,934.00	11.08 %	\$25,727.00
Capital Lease Expense	\$18,135.73	\$20,241.00	(\$2,105.27)	\$54,323.60	\$60,581.00	(\$6,257.40)	\$191,528.00	28.36 %	\$137,204.40
Collection Fees	\$5,442.79	\$7,927.00	(\$2,484.21)	\$13,595.43	\$22,554.00	(\$8,958.57)	\$93,900.00	14.48 %	\$80,304.57
Community Education	\$0.00	\$1,000.00	(\$1,000.00)	\$2,525.15	\$4,584.62	(\$2,059.47)	\$15,534.62	16.26 %	\$13,009.47
Computer Maintenance	\$2,902.85	\$3,500.00	(\$597.15)	\$97,140.40	\$109,000.00	(\$11,859.60)	\$479,750.00	20.25 %	\$382,609.60
Computer Software	\$148,555.47	\$147,114.00	\$1,441.47	\$292,695.95	\$297,309.00	(\$4,613.05)	\$1,158,090.00	25.27 %	\$865,394.05
Computer Software - MDC First Responder	\$0.00	\$0.00	\$0.00	\$1,000.04	\$1,000.00	\$0.04	\$55,200.00	1.81 %	\$54,199.96
Computer Supplies/Non-Cap.	\$9,400.68	\$8,410.00	\$990.68	\$16,872.21	\$16,325.00	\$547.21	\$42,265.00	39.92 %	\$25,392.79
Conferences - Fees, Travel, & Meals	(\$101.00)	\$400.00	(\$501.00)	\$2,429.00	\$5,207.00	(\$2,778.00)	\$50,684.00	4.79 %	\$48,255.00
Contractual Obligations- County Appraisal	\$72,984.66	\$24,069.00	\$48,915.66	\$72,984.66	\$72,207.00	\$777.66	\$288,828.00	25.27 %	\$215,843.34
Contractual Obligations- Tax Collector Assess	\$125.30	\$7,844.00	(\$7,718.70)	\$94,301.72	\$23,532.00	\$70,769.72	\$94,125.00	100.19 %	(\$176.72)
Contractual Obligations- Other	\$15,656.30	\$24,446.00	(\$8,789.70)	\$58,348.60	\$73,338.00	(\$14,989.40)	\$301,260.00	19.37 %	\$242,911.40
Customer Property Damage	\$1,371.00	\$1,380.00	(\$9.00)	\$1,516.98	\$1,527.00	(\$10.02)	\$12,850.00	11.81 %	\$11,333.02
Customer Relations	\$4,897.10	\$5,800.00	(\$902.90)	\$13,818.30	\$19,000.00	(\$5,181.70)	\$72,800.00	18.98 %	\$58,981.70
Damages/Uninsured Portion	\$2,298.43	\$0.00	\$2,298.43	\$8,550.93	\$7,766.70	\$784.23	\$7,766.70	110.10 %	(\$784.23)
Disposable Linen	\$5,686.41	\$6,174.00	(\$487.59)	\$14,387.66	\$16,348.00	(\$1,960.34)	\$82,920.00	17.35 %	\$68,532.34
Disposable Medical Supplies	\$109,960.49	\$95,956.00	\$14,004.49	\$245,584.17	\$304,502.48	(\$58,918.31)	\$1,177,106.48	20.86 %	\$931,522.31
Drug Supplies	\$29,020.74	\$20,240.00	\$8,780.74	\$93,860.36	\$80,228.02	\$13,632.34	\$307,388.02	30.53 %	\$213,527.66
Dues/Subscriptions	\$11,603.99	\$10,549.00	\$1,054.99	\$44,068.68	\$35,280.00	\$8,788.68	\$60,109.00	73.31 %	\$16,040.32

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended December 31, 2020

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Durable Medical Equipment	\$19,827.50	\$21,671.00	(\$1,843.50)	\$36,979.56	\$87,175.50	(\$50,195.94)	\$417,360.50	8.86 %	\$380,380.94
Employee Health\Wellness	\$459.27	\$1,375.00	(\$915.73)	\$1,513.01	\$4,125.00	(\$2,611.99)	\$26,500.00	5.71 %	\$24,986.99
Employee Recognition	\$21,809.00	\$16,743.00	\$5,066.00	\$43,317.66	\$57,331.06	(\$14,013.40)	\$115,203.06	37.60 %	\$71,885.40
Equipment Rental	\$211.42	\$250.00	(\$38.58)	\$1,691.27	\$1,745.00	(\$53.73)	\$14,100.00	11.99 %	\$12,408.73
Fluids & Additives - Auto	\$1,841.77	\$984.00	\$857.77	\$5,104.15	\$4,202.50	\$901.65	\$10,146.50	50.30 %	\$5,042.35
Fuel - Auto	\$37,197.78	\$59,361.00	(\$22,163.22)	\$108,440.99	\$178,083.00	(\$69,642.01)	\$712,336.00	15.22 %	\$603,895.01
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0.00 %	\$4,000.00
Hazardous Waste Removal	\$184.45	\$170.00	\$14.45	\$568.95	\$555.00	\$13.95	\$1,920.00	29.63 %	\$1,351.05
Insurance	\$0.00	\$52,170.00	(\$52,170.00)	\$93,857.43	\$156,509.00	(\$62,651.57)	\$656,975.00	14.29 %	\$563,117.57
Interest Expense	\$352.46	\$771.00	(\$418.54)	\$1,140.97	\$2,453.00	(\$1,312.03)	\$7,513.00	15.19 %	\$6,372.03
Laundry Service & Purchase	\$207.30	\$180.00	\$27.30	\$486.84	\$480.00	\$6.84	\$1,800.00	27.05 %	\$1,313.16
Leases/Contracts	\$4,269.62	\$5,595.00	(\$1,325.38)	\$19,029.19	\$16,785.00	\$2,244.19	\$77,440.00	24.57 %	\$58,410.81
Legal Fees	\$4,543.95	\$10,550.00	(\$6,006.05)	\$27,627.15	\$31,650.00	(\$4,022.85)	\$126,725.00	21.80 %	\$99,097.85
Maintenance & Repairs-Buildings	\$11,559.07	\$41,530.00	(\$29,970.93)	\$59,341.16	\$155,945.35	(\$96,604.19)	\$467,155.35	12.70 %	\$407,814.19
Maintenance- Equipment	\$121,200.00	\$120,550.00	\$650.00	\$313,523.54	\$377,454.00	(\$63,930.46)	\$708,464.00	44.25 %	\$394,940.46
Management Fees	\$8,587.75	\$11,261.00	(\$2,673.25)	\$27,734.25	\$33,785.00	(\$6,050.75)	\$135,139.00	20.52 %	\$107,404.75
Meals - Business and Travel	\$0.00	\$65.00	(\$65.00)	(\$32.07)	\$195.00	(\$227.07)	\$2,060.00	(1.56)%	\$2,092.07
Meeting Expenses	\$205.74	\$128.00	\$77.74	\$3,884.28	\$4,549.00	(\$664.72)	\$30,200.00	12.86 %	\$26,315.72
Mileage Reimbursements	\$449.55	\$716.00	(\$266.45)	\$558.28	\$1,139.00	(\$580.72)	\$11,492.00	4.86 %	\$10,933.72
Office Supplies	\$473.23	\$647.00	(\$173.77)	\$2,981.11	\$3,019.00	(\$37.89)	\$17,500.00	17.03 %	\$14,518.89
Oil & Lubricants	\$2,121.86	\$3,000.00	(\$878.14)	\$5,172.36	\$6,400.00	(\$1,227.64)	\$27,600.00	18.74 %	\$22,427.64
Other Services	\$289.62	\$375.00	(\$85.38)	\$832.50	\$1,125.00	(\$292.50)	\$4,500.00	18.50 %	\$3,667.50
Other Services - DSRIP	\$18,782.13	\$118,017.00	(\$99,234.87)	\$18,782.13	\$118,017.00	(\$99,234.87)	\$1,117,986.00	1.68 %	\$1,099,203.87
Oxygen & Gases	\$6,192.78	\$5,550.00	\$642.78	\$11,363.28	\$14,321.15	(\$2,957.87)	\$55,326.15	20.54 %	\$43,962.87
Postage	\$1,735.55	\$2,100.00	(\$364.45)	\$5,406.66	\$6,300.00	(\$893.34)	\$25,200.00	21.46 %	\$19,793.34
Printing Services	\$687.31	\$150.00	\$537.31	\$687.31	\$375.00	\$312.31	\$23,376.50	2.94 %	\$22,689.19
Professional Fees	\$57,941.25	\$109,366.00	(\$51,424.75)	\$266,591.74	\$356,696.00	(\$90,104.26)	\$1,791,045.32	14.88 %	\$1,524,453.58
Radio Repairs - Outsourced (Depot)	\$0.00	\$0.00	\$0.00	\$4,721.05	\$6,054.00	(\$1,332.95)	\$39,900.00	11.83 %	\$35,178.95
Radio - Parts	\$1,068.10	\$500.00	\$568.10	\$7,304.19	\$10,050.00	(\$2,745.81)	\$57,300.00	12.75 %	\$49,995.81
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	0.00 %	\$12,000.00

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the Period Ended December 31, 2020

	<b>Current Month Actual</b>	<b>Current Month Budget</b>	<b>Current Month Variance</b>	<b>YTD Actual</b>	<b>YTD Budget</b>	<b>YTD Variance</b>	<b>Total Annual Budget</b>	<b>%YTD Annual Budget</b>	<b>Annual Budget Remaining</b>
Recruit/Investigate	\$280.00	\$14,800.00	(\$14,520.00)	\$7,485.74	\$21,915.00	(\$14,429.26)	\$66,550.00	11.25 %	\$59,064.26
Rent	\$12,751.00	\$14,451.00	(\$1,700.00)	\$38,253.00	\$42,353.00	(\$4,100.00)	\$174,212.00	21.96 %	\$135,959.00
Repair-Equipment	\$3,475.65	\$3,683.00	(\$207.35)	\$5,903.46	\$7,133.00	(\$1,229.54)	\$55,200.00	10.69 %	\$49,296.54
Shop Tools	\$728.46	\$857.00	(\$128.54)	\$1,908.54	\$2,079.00	(\$170.46)	\$16,470.00	11.59 %	\$14,561.46
Shop Supplies	\$2,222.53	\$1,411.00	\$811.53	\$4,705.69	\$4,272.00	\$433.69	\$54,900.00	8.57 %	\$50,194.31
Small Equipment & Furniture	\$37,117.72	\$41,261.37	(\$4,143.65)	\$64,417.88	\$69,673.37	(\$5,255.49)	\$492,438.24	13.08 %	\$428,020.36
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$425.00	(\$425.00)	\$3,350.00	0.00 %	\$3,350.00
Station Supplies	\$3,706.89	\$3,905.00	(\$198.11)	\$10,522.09	\$13,443.00	(\$2,920.91)	\$81,096.00	12.97 %	\$70,573.91
Supplemental Food	\$0.00	\$3,000.00	(\$3,000.00)	\$0.00	\$3,000.00	(\$3,000.00)	\$3,000.00	0.00 %	\$3,000.00
Telephones-Cellular	\$12,353.68	\$11,696.00	\$657.68	\$29,821.74	\$35,073.00	(\$5,251.26)	\$140,232.00	21.27 %	\$110,410.26
Telephones-Service	\$19,299.12	\$16,565.00	\$2,734.12	\$59,921.39	\$49,695.00	\$10,226.39	\$198,780.00	30.14 %	\$138,858.61
Training/Related Expenses-CE	\$7,163.05	\$8,894.00	(\$1,730.95)	\$18,024.15	\$30,907.00	(\$12,882.85)	\$239,718.00	7.52 %	\$221,693.85
Tuition Reimbursement	\$6,954.08	\$9,600.00	(\$2,645.92)	\$7,033.79	\$17,300.00	(\$10,266.21)	\$67,450.00	10.43 %	\$60,416.21
Travel Expenses	\$480.00	\$510.00	(\$30.00)	\$486.38	\$537.00	(\$50.62)	\$8,400.00	5.79 %	\$7,913.62
Uniforms	\$23,684.93	\$24,993.13	(\$1,308.20)	\$72,435.61	\$95,672.57	(\$23,236.96)	\$359,943.47	20.12 %	\$287,507.86
Utilities	\$36,085.77	\$34,460.00	\$1,625.77	\$118,071.07	\$104,020.00	\$14,051.07	\$419,360.00	28.16 %	\$301,288.93
Vehicle-Batteries	\$12,013.55	\$12,257.00	(\$243.45)	\$20,057.33	\$19,800.00	\$257.33	\$21,150.00	94.83 %	\$1,092.67
Vehicle-Outside Services	\$0.00	\$0.00	\$0.00	\$559.57	\$563.00	(\$3.43)	\$9,600.00	5.83 %	\$9,040.43
Vehicle-Parts	\$25,025.18	\$22,500.00	\$2,525.18	\$94,036.14	\$94,085.73	(\$49.59)	\$444,085.73	21.18 %	\$350,049.59
Vehicle-Registration	\$147.41	\$286.00	(\$138.59)	\$253.15	\$394.00	(\$140.85)	\$2,496.00	10.14 %	\$2,242.85
Vehicle-Tires	\$4,559.88	\$4,530.00	\$29.88	\$15,328.09	\$15,040.00	\$288.09	\$60,000.00	25.55 %	\$44,671.91
Vehicle-Towing	\$1,254.00	\$1,150.00	\$104.00	\$2,391.00	\$2,300.00	\$91.00	\$5,400.00	44.28 %	\$3,009.00
Worker's Compensation Insurance	(\$97.29)	\$0.00	(\$97.29)	\$93,499.52	\$73,771.00	\$19,728.52	\$295,084.00	31.69 %	\$201,584.48
Total Operating Expenses	<u>\$1,004,444.09</u>	<u>\$1,233,173.50</u>	<u>(\$228,729.41)</u>	<u>\$2,923,201.07</u>	<u>\$3,567,649.05</u>	<u>(\$644,447.98)</u>	<u>\$14,998,773.64</u>	<u>19.49 %</u>	<u>\$12,075,572.57</u>
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	(\$410,064.24)	\$382,289.00	(\$792,353.24)	\$354,513.76	\$1,146,867.00	(\$792,353.24)	\$4,587,467.00	7.73 %	\$4,232,953.24
Specialty Healthcare Providers	\$113,578.68	\$314,296.00	(\$200,717.32)	\$561,836.39	\$942,888.00	(\$381,051.61)	\$3,771,551.00	14.90 %	\$3,209,714.61
Total Indigent Care Expenses	<u>(\$296,485.56)</u>	<u>\$696,585.00</u>	<u>(\$993,070.56)</u>	<u>\$916,350.15</u>	<u>\$2,089,755.00</u>	<u>(\$1,173,404.85)</u>	<u>\$8,359,018.00</u>	<u>10.96 %</u>	<u>\$7,442,667.85</u>

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the Period Ended December 31, 2020

	<b>Current Month Actual</b>	<b>Current Month Budget</b>	<b>Current Month Variance</b>	<b>YTD Actual</b>	<b>YTD Budget</b>	<b>YTD Variance</b>	<b>Total Annual Budget</b>	<b>%YTD Annual Budget</b>	<b>Annual Budget Remaining</b>
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00 %	\$500,000.00
Capital Purchase - Building/Improvements	\$433,289.20	\$433,726.70	(\$437.50)	\$469,991.65	\$470,446.70	(\$455.05)	\$1,375,428.68	34.17 %	\$905,437.03
Capital Purchase - Equipment	\$0.00	\$0.00	\$0.00	\$79,056.50	\$90,750.00	(\$11,693.50)	\$1,088,447.69	7.26 %	\$1,009,391.19
Capital Purchase - Vehicles	\$15,821.25	\$0.00	\$15,821.25	\$16,171.48	\$42,523.63	(\$26,352.15)	\$197,159.63	8.20 %	\$180,988.15
Total Capital Expenditures	\$449,110.45	\$433,726.70	\$15,383.75	\$565,219.63	\$603,720.33	(\$38,500.70)	\$3,161,036.00	17.88 %	\$2,595,816.37
<b>Total Expenses</b>	<b>\$4,442,457.64</b>	<b>\$5,530,168.20</b>	<b>(\$1,087,710.56)</b>	<b>\$14,193,577.71</b>	<b>\$15,568,732.38</b>	<b>(\$1,375,154.67)</b>	<b>\$63,939,370.64</b>	<b>22.20 %</b>	<b>\$49,745,792.93</b>
Revenue over Expeditures	\$12,456,954.90	\$11,444,525.80	\$1,012,429.10	\$9,208,998.34	\$7,335,614.62	\$1,873,383.72	(\$5,549,967.64)	(165.93)%	(\$14,758,965.98)

# AGENDA ITEM # 25

Board Mtg.: 01/26/2021

## Montgomery County Hospital District Accounts Receivable Analysis

### Days in Accounts Receivable

	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
A/R Balance	7,216,254	7,359,415	7,618,273	7,586,280	8,187,057	6,281,289	6,489,227	6,280,177	6,453,722	6,749,761	7,168,838	6,703,058
Total 6-Mo Charges	12,757,738	12,573,259	12,341,021	11,777,165	11,601,011	11,401,494	11,403,052	11,475,262	11,406,158	12,123,856	12,154,695	12,602,138
Avg Charge / Day *	70,876	69,851	68,561	65,429	64,450	63,342	63,350	63,751	63,368	67,355	67,526	70,012
A/R Days	102	105	111	116	127	99	102	99	102	100	106	96

\* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

\*\* Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

### Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Jan-20	2,119,354	1,115,903	880,575	882,200	993,411	2,294,876	8,286,319	4,170,487	3,288,287
Feb-20	1,976,625	1,324,212	900,948	819,088	1,073,739	2,332,842	8,427,453	4,225,668	3,406,581
Mar-20	1,828,205	1,194,264	1,003,977	850,563	1,586,090	2,225,011	8,688,111	4,661,664	3,811,101
Apr-20	1,455,632	1,081,925	914,675	862,569	1,559,477	2,776,220	8,650,498	5,198,266	4,335,698
May-20	1,715,895	923,079	891,016	829,530	1,593,917	3,297,059	9,250,496	5,720,506	4,890,976
Jun-20	1,924,431	993,835	744,222	781,392	789,908	2,103,588	7,337,376	3,674,887	2,893,496
Jul-20	2,032,850	1,087,785	812,609	683,579	868,102	2,059,086	7,544,011	3,610,767	2,927,188
Aug-20	1,956,174	1,201,239	913,616	760,703	521,233	1,962,201	7,315,165	3,244,136	2,483,433
Sep-20	1,757,724	1,020,790	999,945	859,564	833,187	2,003,585	7,474,795	3,696,337	2,836,772
Oct-20	1,978,256	997,596	877,946	936,381	979,524	1,751,124	7,520,827	3,667,029	2,730,648
Nov-20	2,136,194	1,269,848	849,561	842,017	1,159,211	1,687,279	7,944,110	3,688,506	2,846,490
Dec-20	1,934,576	1,271,318	1,103,094	794,733	662,946	1,588,163	7,354,830	3,045,842	2,251,109

### Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Jan-20	26%	13%	11%	11%	12%	28%	100%	50%	40%
Feb-20	23%	16%	11%	10%	13%	28%	100%	50%	40%
Mar-20	21%	14%	12%	10%	18%	26%	100%	54%	44%
Apr-20	17%	13%	11%	10%	18%	32%	100%	60%	50%
May-20	19%	10%	10%	9%	17%	36%	100%	62%	53%
Jun-20	26%	14%	10%	11%	11%	29%	100%	50%	39%
Jul-20	27%	14%	11%	9%	12%	27%	100%	48%	39%
Aug-20	27%	16%	12%	10%	7%	27%	100%	44%	34%
Sep-20	24%	14%	13%	11%	11%	27%	100%	49%	38%
Oct-20	26%	13%	12%	12%	13%	23%	100%	49%	36%
Nov-20	27%	16%	11%	11%	15%	21%	100%	46%	36%
Dec-20	26%	17%	15%	11%	9%	22%	100%	41%	31%



## Board Mtg.: 01/26/2021

**Payer Mix**

[illegible]

Payer	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	12-Month Total
ALS	2,749	2,558	2,528	1,946	2,220	2,460	2,644	2,570	2,396	2,534	2,673	2,763	30,041
BLS	547	528	577	457	551	600	638	602	578	610	672	594	6,954
Other	157	184	262	377	222	187	201	168	142	149	154	177	2,380
Transfer	417	369	352	296	322	355	363	372	271	93	12	14	3,236
Standby	0	6	9	0	0	0	0	0	8	37	27	10	97
Total	3,870	3,645	3,728	3,076	3,315	3,602	3,846	3,712	3,395	3,423	3,538	3,558	42,708

[illegible]

# AGENDA ITEM # 25

**Board Mtg.: 01/26/2021**

## Montgomery County Hospital District Accounts Payable Analysis

### Accounts Payable Aging by Dollars

Month	Current	Days			Credits	Total	\$ Total minus Credits
		31-60	61-90	> 90			
Jan-20	186,274	-	-	2	(2)	186,274	186,276
Feb-20	309,266	-	-	2	(2)	309,266	309,268
Mar-20	330,272	-	-	2	(2)	330,272	330,274
Apr-20	228,713	-	-	2	(2)	228,713	228,715
May-20	997,201	-	-	2	(2)	997,201	997,203
Jun-20	475,847	-	-	2	(2)	475,847	475,849
Jul-20	472,522	-	-	2	(2)	472,522	472,524
Aug-20	322,352	-	-	2	(2)	322,352	322,354
Sep-20	172,363	-	-	2	(2)	172,363	172,365
Oct-20	390,339	-	-	2	(2)	390,339	390,341
Nov-20	365,412	-	-	2	(2)	365,412	365,414
Dec-20	273,140	-	-	2	(2)	273,140	273,142

### Accounts Payable Aging by Percentage without Credits

Month	Current	Days		
		31-60	61-90	> 90
Jan-20	100%	0%	0%	0%
Feb-20	100%	0%	0%	0%
Mar-20	100%	0%	0%	0%
Apr-20	100%	0%	0%	0%
May-20	100%	0%	0%	0%
Jun-20	100%	0%	0%	0%
Jul-20	100%	0%	0%	0%
Aug-20	100%	0%	0%	0%
Sep-20	100%	0%	0%	0%
Oct-20	100%	0%	0%	0%
Nov-20	100%	0%	0%	0%
Dec-20	100%	0%	0%	0%



## **QUARTERLY INVESTMENT REPORT**

**For the Quarter Ended**

**December 31, 2020**

**Prepared by**

**Valley View Consulting, L.L.C.**

The investment portfolio of Montgomery County Hospital District is in compliance with the Public Funds Investment Act and the Montgomery County Hospital District Investment Policy.

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Chief Executive Officer  
Investment Officer,  
Montgomery County Hospital District

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Chief Financial Officer  
Investment Officer,  
Montgomery County Hospital District

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Treasurer, MCHD Board  
Investment Officer,  
Montgomery County Hospital District

'Disclaimer: These reports were compiled using information provided by the Montgomery County Hospital District. No procedures were performed to test the accuracy or completeness of this information. The market values included in these reports were obtained by Valley View Consulting, L.L.C. from sources believed to be accurate and represent proprietary valuation. Due to market fluctuations these levels are not necessarily reflective of current liquidation values. Yield calculations are not determined using standard performance formulas, are not representative of total return yields and do not account for investment adviser fees.

## Summary

### Quarter End Results by Investment Category:

Asset Type	September 30, 2020		December 31, 2020		
	Book Value	Market Value	Book Value	Market Value	Ave. Yield
DDA	\$ 1,886,521	\$ 1,886,521	\$ 7,052,431	\$ 7,052,431	0.33%
MMA	20,979,420	20,979,420	15,019,219	15,019,219	0.30%
MMF/LGIP	2,419,328	2,419,328	6,419,746	6,419,746	0.08%
CD/Security	14,151,311	14,151,311	14,089,512	14,089,512	0.71%
<b>Totals</b>	<b>\$ 39,436,580</b>	<b>\$ 39,436,580</b>	<b>\$ 42,580,909</b>	<b>\$ 42,580,909</b>	<b>0.41%</b>

#### Current Quarter Portfolio Performance: (1)

Average Quarterly Yield	0.41%
Rolling Three Month Treasury	0.09%
Rolling Six Month Treasury	0.12%
TexPool	0.09%

#### Fiscal Year-to-Date Portfolio Performance: (2)

Average Quarter End Yield	0.41%
Rolling Three Month Treasury	0.09%
Rolling Six Month Treasury	0.12%
TexPool	0.09%

#### Interest Earnings (Approximate)

Quarterly Interest Earnings	\$ 42,057
Fiscal YTD Interest Earnings	\$ 42,057

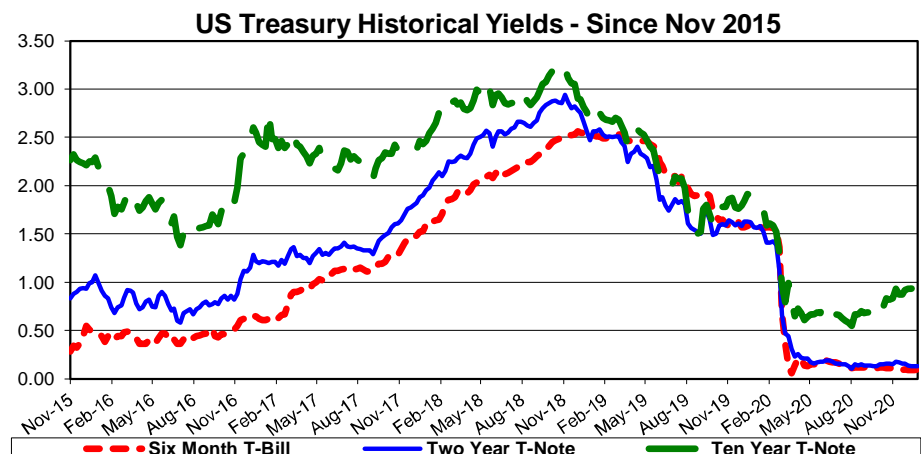
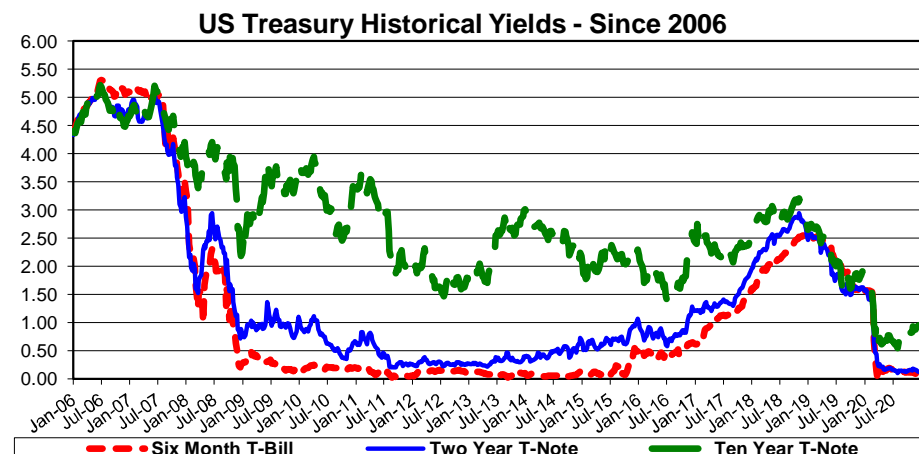
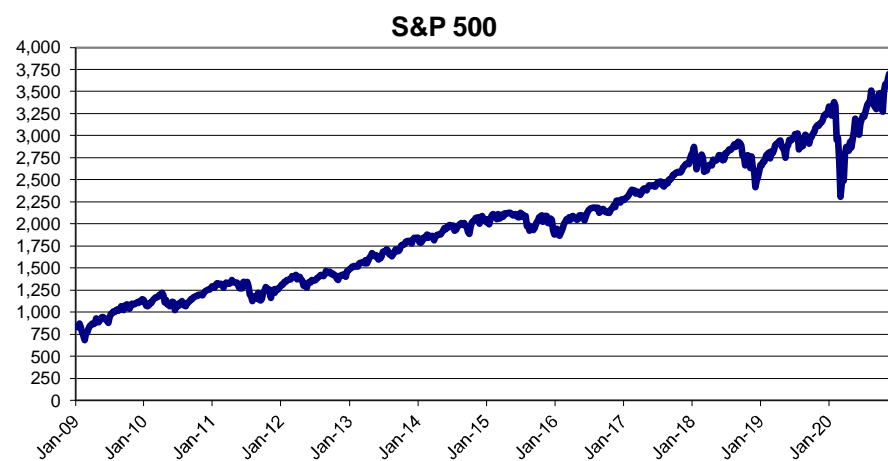
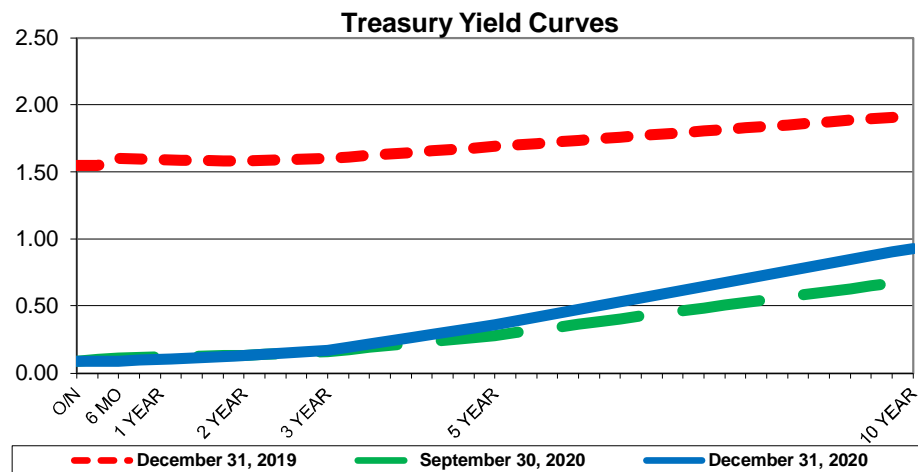
(1) **Current Quarter Average Yield** - based on adjusted book value, realized and unrealized gains/losses and investment advisory fees are not considered. The yield for the reporting month is used for bank, pool, and money market balances.

(2) **Fiscal Year-to-Date Average Yields** - calculated using quarter end report yield and adjusted book values and does not reflect a total return analysis or account for advisory fees.

## Economic Overview

12/31/2020

The Federal Open Market Committee (FOMC) maintained the Fed Funds target range at 0.00% to 0.25% (Effective Fed Funds are trading +/-0.10%), and projected that reduced rates could remain into 2024. Second estimate of Third Quarter GDP was finalized at +33.4%, but still remains 3.5% below pre-pandemic levels. Crude oil traded above \$50 per barrel. Employment/ Unemployment continues modest improvement. The Stock Markets reached new highs. Housing continues adding positive economic activity. Additional fiscal stimulus passed and was signed by the President. The Yield Curve steepened slightly from last quarter end.



## Investment Holdings

December 31, 2020

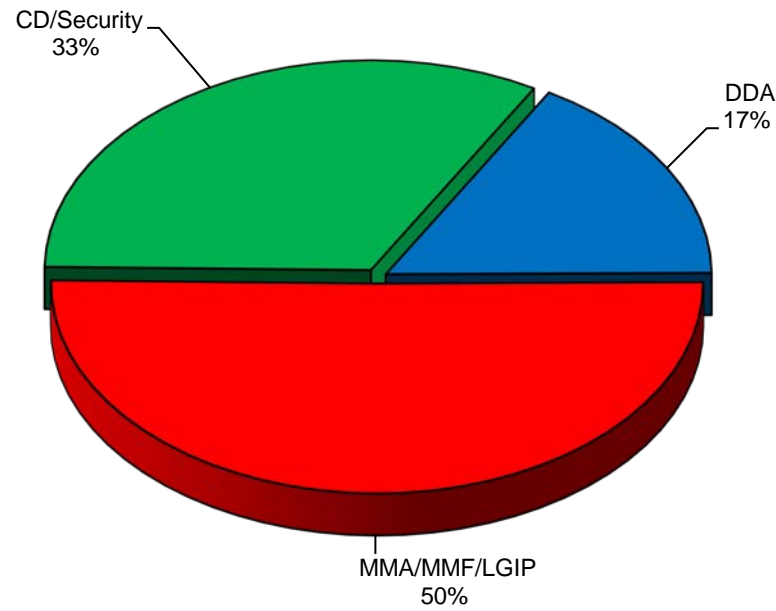
Description	Rating	Coupon/ Discount	Maturity Date	Settlement Date	Original Face\ Par Value	Book Value	Market Price	Market Value	Life (Days)	Yield
Woodforest Bank - DDA		0.33%	01/01/21	12/31/20	\$ 7,052,431	\$ 7,052,431	1.00	\$ 7,052,431	1	0.33%
Woodforest Bank - MMA		0.23%	01/01/21	12/31/20	7,874,892	7,874,892	1.00	7,874,892	1	0.23%
LegacyTexas Bank MMA		0.19%	01/01/21	12/31/20	2,041,941	2,041,941	1.00	2,041,941	1	0.19%
NexBank ICS MMA		0.45%	01/01/21	12/31/20	5,102,387	5,102,387	1.00	5,102,387	1	0.45%
TexPool	AAAm	0.09%	01/01/21	12/31/20	3,215,396	3,215,396	1.00	3,215,396	1	0.09%
TexSTAR	AAAm	0.07%	01/01/21	12/31/20	3,204,350	3,204,350	1.00	3,204,350	1	0.07%
East West Bank CD		1.69%	04/21/21	01/10/20	2,033,333	2,033,333	100.00	2,033,333	111	1.70%
Allegiance Bank CD		0.74%	05/24/21	04/27/20	2,007,387	2,007,387	100.00	2,007,387	144	0.74%
Allegiance Bank CD		0.79%	06/28/21	04/27/20	2,007,886	2,007,886	100.00	2,007,886	179	0.79%
East West Bank CD		0.39%	07/29/21	07/29/20	2,030,284	2,030,284	100.00	2,030,284	210	0.39%
Bank OZK CD		0.70%	09/08/21	05/08/20	2,008,234	2,008,234	100.00	2,008,234	251	0.70%
East West Bank CD		0.33%	10/27/21	10/27/20	4,002,388	4,002,388	100.00	4,002,388	300	0.33%
					<b>\$ 42,580,909</b>	<b>\$ 42,580,909</b>				
									<b>71</b>	<b>0.41%</b>
									(1)	(2)

(1) **Weighted average life** - Pools, Money Market Funds, and Bank Deposits are assumed to have a one day maturity.

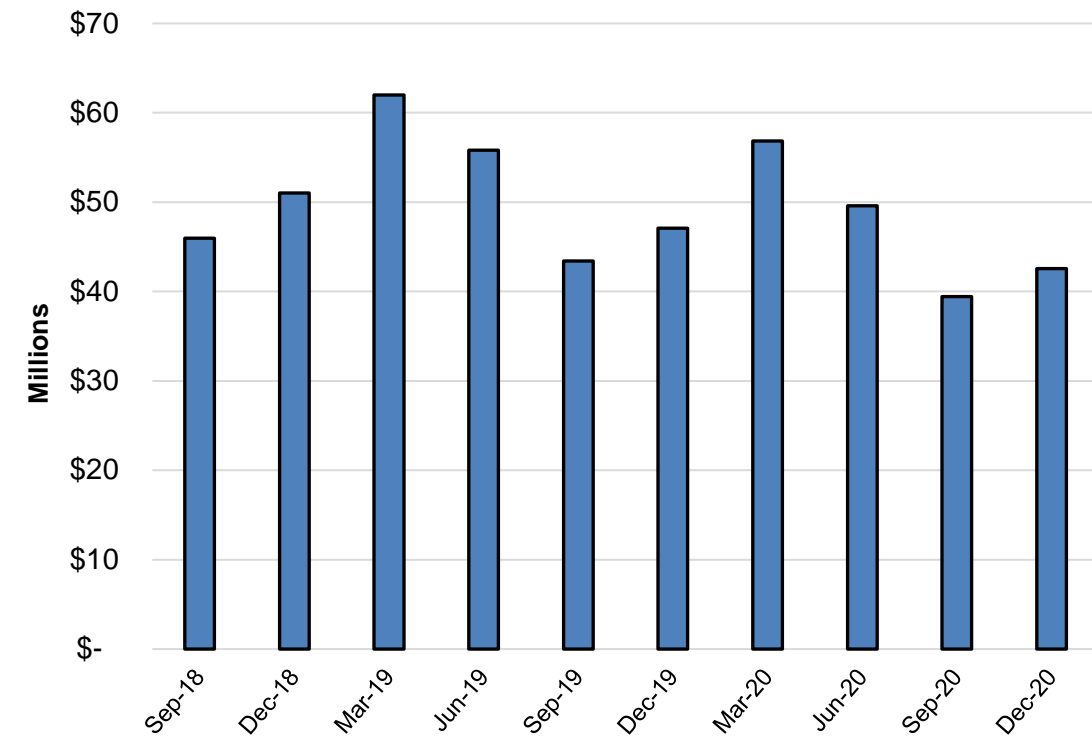
(2) **Weighted average yield to maturity** - The weighted average yield to maturity is based on Book Value, adviser fees and realized and unrealized gains/losses are not considered. The pool and mutual fund yields are the average for the last month of the quarter. Bank deposit yields are estimated from the monthly allocated earnings.

**Note:** All deposits FDIC insured or collateralized per the Public Funds Collateral Act.

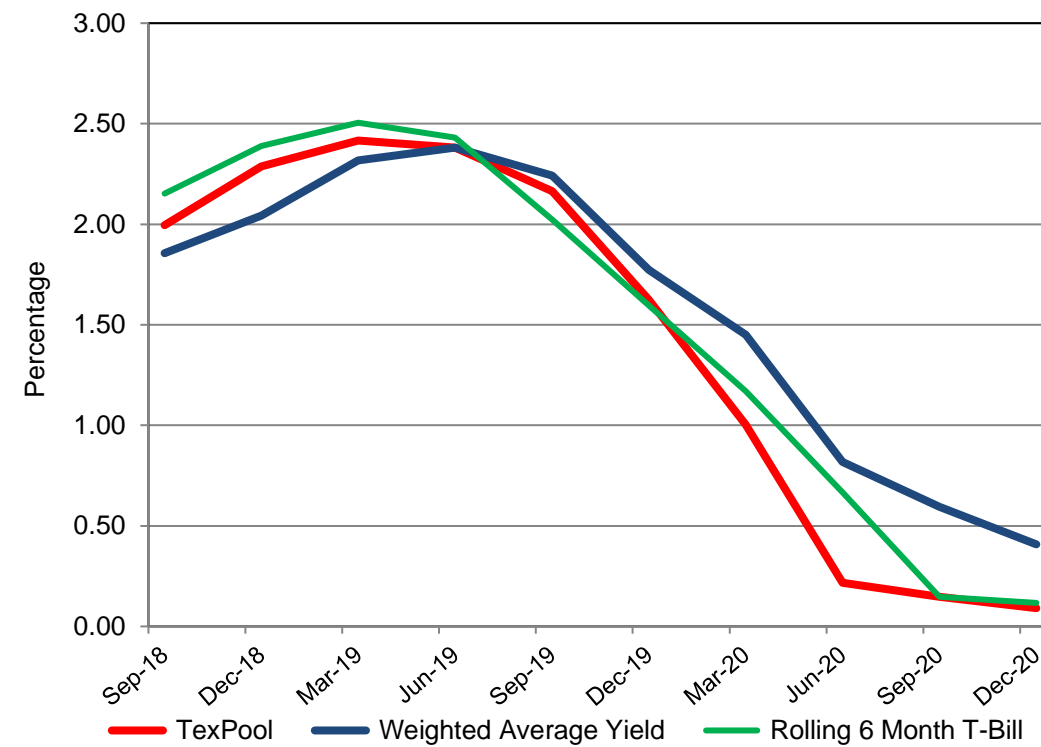
**Portfolio Composition**



**Quarter End Book Value**



**Total Portfolio Performance**



## Book & Market Value Comparison

Issuer/Description	Yield	Maturity Date	Book Value 09/30/20	Increases	Decreases	Book Value 12/31/20	Market Value 09/30/20	Change in Market Value	Market Value 12/31/20
Woodforest Bank - DDA	0.33%	01/01/21	\$ 1,886,521	5,165,910	—	\$ 7,052,431	\$ 1,886,521	5,165,910	\$ 7,052,431
Woodforest Bank - MMA	0.23%	01/01/21	13,842,267	—	(5,967,375)	7,874,892	13,842,267	(5,967,375)	7,874,892
LegacyTexas Bank MMA	0.19%	01/01/21	2,040,550	1,391	—	2,041,941	2,040,550	1,391	2,041,941
NexBank ICS MMA	0.45%	01/01/21	5,096,603	5,784	—	5,102,387	5,096,603	5,784	5,102,387
TexPool	0.09%	01/01/21	1,215,165	2,000,231	—	3,215,396	1,215,165	2,000,231	3,215,396
TexSTAR	0.07%	01/01/21	1,204,163	2,000,187	—	3,204,350	1,204,163	2,000,187	3,204,350
Woodforest Nat'l Bank CD	1.71%	10/09/20	2,023,008	—	(2,023,008)	—	2,023,008	(2,023,008)	—
East West Bank CD	1.73%	10/27/20	2,063,049	—	(2,063,049)	—	2,063,049	(2,063,049)	—
East West Bank CD	1.70%	04/21/21	2,024,690	8,643	—	2,033,333	2,024,690	8,643	2,033,333
Allegiance Bank CD	0.74%	05/24/21	2,003,649	3,737	—	2,007,387	2,003,649	3,737	2,007,387
Allegiance Bank CD	0.79%	06/28/21	2,003,896	3,990	—	2,007,886	2,003,896	3,990	2,007,886
East West Bank CD	0.39%	07/29/21	2,028,290	1,995	—	2,030,284	2,028,290	1,995	2,030,284
Bank OZK CD	0.70%	09/08/21	2,004,729	3,506	—	2,008,234	2,004,729	3,506	2,008,234
East West Bank CD	0.33%	10/27/21	—	4,002,388	—	4,002,388	—	4,002,388	4,002,388
<b>TOTAL /AVERAGE</b>	<b>0.41%</b>		<b>\$ 39,436,580</b>	<b>\$ 13,197,761</b>	<b>\$(10,053,432)</b>	<b>\$ 42,580,909</b>	<b>\$ 39,436,580</b>	<b>\$ 3,144,329</b>	<b>\$ 42,580,909</b>



Agenda Item # 27

Montgomery County Hospital District  
Budget Amendment - Fiscal Year Ending September 30, 2021  
Supplement to the Amendment Presented to the Board on January 26, 2021

Account	Description	Total	Notes	Impact
<b>Blinn College EMT to Paramedic Program</b>				
10-004-57100	Professional Fees - Radio	(34,731.91)	No Dailey Wells consultant YTD	Decrease Expense
10-009-56200	Mileage Reimbursements - Clinical	(500.00)	Clinical department employee mileage	Decrease Expense
10-009-58500	Training/Related Expenses - Clinical	156,085.60	Blinn College EMT to Paramedic Program - BOD approved 12/07/2020	Increase Expense
10-016-52754	Capital Purchases-Equipment - Facilities	(24,540.69)	Zumro reskin completed in FY 2020	Decrease Expense
10-016-55600	Maintenance & Repairs-Buildings - Facilities	(96,313.00)	Maintenance and repairs under budget YTD	Decrease Expense
	<b>Total Blinn College EMT to Paramedic Program</b>	0.00		
	Total Expense	0.00	Increase in Expenses	
Increase / (Decrease) Net Revenue over Expenses		0.00		
FY 2021 Budgeted Net Revenue over Expenses		(5,549,967.64)		
FY 2021 Amended Budgeted Net Revenue over Expenses		(5,549,967.64)		

## Agenda Item #28



**To:** Board of Directors

**From:** Calvin Hon

**Date:** January 26<sup>th</sup>, 2021

**Re:** Consider and act on Purchase of Zoll Billing Licenses. (Mr. Grice, Treasurer - MCHD Board)

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During recent work on integrating Zoll billing with the new patient care system, Zoll discovered the Zoll billing license count was not accurate. Back in 2013, MCHD had 29 Zoll licenses that included both CAD and Billing users. MCHD removed the 17 CAD users from the Zoll maintenance agreement when we moved to TriTech CAD. MCHD kept 12 licenses for the 12 employees in the Billing Department. MCHD has been operating under the wrong licensing since 2013, because Zoll never updated the licensing count in our system.

Since 2013, the Billing Department has increased staff and records department is now utilizing a license for open records request.

MCHD staff is requesting approval to purchase 4 Zoll licenses in the amount of \$35,880 (software licenses and first year maintenance) to account for the department changes in the past 8 years. Zoll stated we will not be retrospectively billed for these 4 users.

Funding will come from an internal budget amendment within the IT Department.

Fiscal Impact: Minimal

Yes   No   N/A

- |                                     |                                     |                                     |                   |
|-------------------------------------|-------------------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/>            | Budgeted item?    |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/>            | Within budget?    |
| <input type="checkbox"/>            | <input type="checkbox"/>            | <input checked="" type="checkbox"/> | Renewal contract? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/>            | Special request?  |

**Order Form****Order No.: Q-09643**

**THIS ORDER FORM** (this "**Order**") is made as of the date on which both parties have signed below (the "**Effective Date**") by and between ZOLL Data Systems, Inc., a Delaware corporation with offices at 11802 Ridge Parkway, Suite 400, Broomfield, CO 80021., accountsreceivable@zoll.com ("**ZOLL**") and Montgomery County Hospital District (the "**Customer**").

<b>Bill To: Montgomery County Hospital District</b> 1400 South Loop 336 West Conroe, TX 77304  <b>Email for Notices:</b> chon@mchd-tx.org	<b>Ship To: Montgomery County Hospital District</b> 1300 South Loop 336 West Conroe, TX 77304
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**Territory Manager:** Nick Sortin**Offer Expires:** 02/26/2021

Software Licenses								
Item	Lic. Type	Description	Qty	List Price	Disc	Adj. Price	Extended Price	Annual Maintenance
SAP	CUL	RescueNet Billing Professional User	4	\$7,800.00	5%	\$7,410.00	\$29,640.00	\$6,240.00

**Comments:**

SOFTWARE FEES: \$29,640.00

**TOTAL FEES: \$29,640.00**  
**MAINTENANCE FEES: \$6,240.00**

**Software Payment Terms:** Customer will pay all Fees listed above within 30 days of the date of ZOLL's invoice for such Fees, which invoice shall be issued on the Effective Date.

**Term.** Unless earlier terminated as set forth in the Agreement, (i) the initial term of this Order shall begin on the Effective Date and continue for 12 months after the Monthly Fees Commencement Date (the "Initial Term") and (ii) after the Initial Term, this Order automatically shall continue on a month-to-month basis until so terminated.

**Early Termination Fee.** Notwithstanding the Agreement, if this Order is terminated prior to the expiration of the Initial Term by ZOLL for a material default or by Customer without cause, then Customer immediately shall pay ZOLL an early termination fee equal the amount of (i) the Annual Fees for the Initial Term minus (ii) the sum of Monthly Fees paid by Customer to ZOLL prior to the date of termination for the ASP Services or Software set forth in this Order.

**Maintenance Fees:** Maintenance Fees specified in this Order will be prorated up to the next maintenance billing cycle and included as a line item in the invoice issued in connection with this Order, subject to the Maintenance Services Addendum.

**THIS ORDER IS SUBJECT TO THE TERMS AND CONDITIONS, AND APPLICABLE ADDENDA, AVAILABLE AT <https://www.zolldata.com/legal>, WHICH ARE INCORPORATED BY REFERENCE. BY SIGNING BELOW, CUSTOMER ACKNOWLEDGES HAVING READ AND AGREES TO AND INTENDS TO BE BOUND BY THEM. HARD COPIES ARE AVAILABLE UPON REQUEST.**

Each person signing below represents and warrants that she or he has the authority to bind the party for which he or she is signing to the terms of this Order. By signing below, the parties agree to the terms and conditions of this Order. Once signed, any reproduction of this Order made by reliable means (for example, photocopy or facsimile) is considered an original.

**ZOLL Data Systems, Inc.**

Authorized Signature:

**Montgomery County Hospital District**

Authorized Signature:

\_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

\_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

## Adjustments-to-Fees Addendum

Order No.: Q-09643

\* **Adjustments to Fees:** Fees in the Order Form to which this addendum is attached (the “**Order**”), and of which it is a part, are subject to adjustment based on quantity as specified below (“**Qty**”), including as a result of Registered Users being in excess of the Concurrent Users Cap for Fees based on Concurrent Users:

Product	Basis for Adjustment
Billing Pro	Qty of transports (the “ <b>Transport Volume</b> ”) listed in the line item in the Order. ZOLL may conduct an audit of Transport Volume following the 12 <sup>th</sup> month after the Monthly Fees Commencement Date for Billing Pro and each anniversary of such date (a “ <b>Transport Audit</b> ”). Should actual Transport Volume (the “ <b>Actual Transport Volume</b> ”) for the preceding 12-month period (the “ <b>Transport Audit Period</b> ”) exceed 110% of the quantity of transports that was the basis for Monthly Fees in the Transport Audit Period multiplied by 12 (the “ <b>Estimated Transport Volume</b> ”), then ZOLL will invoice Customer for such excess multiplied by the per-transport price listed in the Order (the “ <b>Per-Transport Price</b> ”). Should the Actual Transport Volume be less than the Estimated Transport Volume by more than 10% during the Transport Audit Period, then ZOLL will issue a credit in the amount of 10% of the Estimated Transport Volume multiplied by the Per-Transport Price. Future billings of the Monthly Fee will be adjusted based on the Actual Transport Volume as determined by the Transport Audit; <i>provided, that</i> the Monthly Fee shall not decrease by more than 10%.
emsCharts Air	Qty of PCRs (the “ <b>PCR Volume</b> ”) listed in the line item in the Order. ZOLL may conduct an audit of PCR Volume following the 12 <sup>th</sup> month after the Monthly Fees Commencement Date for emsCharts Air and each anniversary of such date (a “ <b>PCR Audit</b> ”). Should actual PCR Volume (the “ <b>Actual PCR Volume</b> ”) for the preceding 12-month period (the “ <b>PCR Audit Period</b> ”) exceed the tier set forth at the end of this addendum (the “ <b>Tier</b> ”) that was the basis for Monthly Fees in the PCR Audit Period (the “ <b>Estimated PCR Volume</b> ”), then ZOLL will adjust future billings of the Monthly Fee based on the Tier applicable to the Actual PCR Volume as determined by the PCR Audit, discounted with respect to emsCharts Air as provided in the Order for the Initial Term; <i>provided, that</i> the Monthly Fee shall not decrease by more than 10%. Monthly Fees for modules and interfaces for emsCharts Air (descriptions of which are preceded by “emsCharts Air –” in the Order) shall be adjusted after each PCR Audit Period in proportion to the adjustment to the Monthly Fees for emsCharts Air resulting from the PCR Audit for such Audit Period.
emsCharts Ground	Qty of PCRs (the “ <b>PCR Volume</b> ”) listed in the line item in the Order. ZOLL may conduct an audit of PCR Volume following the 12 <sup>th</sup> month after the Monthly Fees Commencement Date for emsCharts Ground and each anniversary of such date (a “ <b>PCR Audit</b> ”). Should actual PCR Volume (the “ <b>Actual PCR Volume</b> ”) for the preceding 12-month period (the “ <b>PCR Audit Period</b> ”) exceed the tier set forth at the end of this addendum (the “ <b>Tier</b> ”) that was the basis for Monthly Fees in the PCR Audit Period (the “ <b>Estimated PCR Volume</b> ”), then ZOLL will adjust future billings of the Monthly Fee based on the Tier applicable to the Actual PCR Volume as determined by the PCR Audit, discounted with respect to emsCharts Ground as provided in the Order for the Initial Term; <i>provided, that</i> the Monthly Fee shall not decrease by more than 10%. Monthly Fees for modules and interfaces for emsCharts Ground (the descriptions of which are preceded by “emsCharts Ground –” in the Order) shall be adjusted after each PCR Audit Period in proportion to the adjustment to the Monthly Fees for emsCharts Ground resulting from the PCR Audit for such Audit Period.
emsCharts Fire Reports	Qty of Fire Reports (the “ <b>Fire Report Volume</b> ”) listed in the line item in the Order. ZOLL may conduct an audit of Fire Report Volume following the 12 <sup>th</sup> month after the Monthly Fees Commencement Date for emsCharts Fire and each anniversary of such date (a “ <b>Fire Report Audit</b> ”). Should actual Fire Report Volume (the “ <b>Actual Fire Report Volume</b> ”) for the preceding 12-month period (the “ <b>Fire Report Audit Period</b> ”) exceed the tier set forth at the end of this addendum (the “ <b>Tier</b> ”) that was the basis for Monthly Fees in the Fire Report Audit Period (the “ <b>Estimated Fire Report Volume</b> ”), then ZOLL will adjust future billings of the Monthly Fee based on the Tier applicable to the Actual Fire Report Volume as determined by the Fire Report Audit, discounted with respect to emsCharts Fire as provided in the Order for the Initial Term; <i>provided, that</i> the Monthly Fee shall not decrease by more than 10%. Monthly Fees for modules and interfaces for emsCharts Fire (the descriptions of which are preceded by “emsCharts Fire –” in the Order) shall be adjusted after each Fire Report Audit Period in proportion to the adjustment to the Monthly Fees for emsCharts Fire resulting from the Fire Report Audit for such Audit Period.
EMS Mobile Health	Qty of the tier based on number of visits. Following six months from the Monthly Fees Commencement Date and every six months thereafter, ZOLL will conduct an audit of the number of monthly visits (the “ <b>Visit Volume</b> ”). Should the monthly Visit Volume for any six month period exceed 110% of the maximum monthly visits for the current tier, then commencing the first month after the completion of the audit, ZOLL will invoice Customer based on the new Visit Volume as determined by the audit and based on the following tiers: (i) \$750.00 for 1-150 visits per month; (ii) \$1,250.00 for 151-300 visits per month; (iii) \$2,000.00 for 301-600 visits per month; and (iv) as quoted by ZOLL more than 600 visits per month.
Packaged Services	Qty of trips (the “ <b>Trip Volume</b> ”) listed in the line item in the Order; <i>provided, that</i> should actual Trip Volume for any month exceed the quantity of trips listed in the line item in the Order, then ZOLL will invoice Customer for such excess multiplied by the per-trip price listed in the Packaged Services– Overage line item in the Order.
Packaged Services Premium	Qty of trips (the “ <b>Trip Volume</b> ”) listed in the line item in the Order; <i>provided, that</i> should actual Trip Volume for any month exceed the quantity of trips listed in the line item in the Order, then ZOLL will invoice Customer for such excess multiplied by the per-trip price listed in the Packaged Services Premium – Overage line item in the Order.
RescueNet® Billing	Qty of Concurrent Users.
RescueNet Dispatch	Qty of Concurrent Users.
RescueNet Eligibility	Qty of trips.
RescueNet FireRMS	Qty of stations.
RescueNet Navigator	Qty of Customer vehicles.
RescueNet @ Work	Qty of Customer vehicles estimated in Order.
RescueNet® ePCR	Qty of PCRs (the “ <b>PCR Volume</b> ”) listed in the line item in the Order. ZOLL may conduct an audit of PCR Volume following the 12 <sup>th</sup> month after the Monthly Fees Commencement Date for RescueNet ePCR and each anniversary of such date (a “ <b>PCR Audit</b> ”). Should actual PCR Volume (the “ <b>Actual PCR Volume</b> ”) for the preceding 12-month period (the “ <b>PCR Audit Period</b> ”) exceed 110% of the quantity of PCRs that was the basis for Monthly Fees in the PCR Audit Period multiplied by 12 (the “ <b>Estimated PCR Volume</b> ”), then ZOLL will invoice Customer for such excess multiplied by the per-PCR price listed in the Order (the “ <b>Per-PCR Price</b> ”). Should the Actual PCR Volume be less than the Estimated PCR Volume by more than 10% during the PCR Audit Period, then ZOLL will issue a credit in the amount of 10% of the Estimated PCR Volume multiplied by the Per-PCR Price. Future billings of the Monthly Fee will be adjusted based on the Actual PCR Volume as determined by the PCR Audit; <i>provided, that</i> the Monthly Fee shall not decrease by more than 10%.
Mobile Care Connect Variable Fee	Qty of trips (the “ <b>Trip Volume</b> ”) listed in the line item above. ZOLL may conduct an audit of Trip Volume following the 12 <sup>th</sup> month after the Monthly Fees Commencement Date and each anniversary of such date (a “ <b>Trip Audit</b> ”). Should actual Trip Volume (the “ <b>Actual Trip Volume</b> ”) for the preceding 12-month period (the “ <b>Trip Audit Period</b> ”) exceed 110% of the quantity of trips that was the basis for Monthly Fees in the Trip Audit Period multiplied by 12 (the “ <b>Estimated Trip Volume</b> ”), then ZOLL will invoice Customer for such excess multiplied by the per-trip price listed above, subject to increase in accordance with the Agreement (the “ <b>Per-Trip Price</b> ”); <i>provided, that</i> should Actual Trip Volume during any calendar month during the Trip Audit Period be (i) less than 300 trips,

## Adjustments-to-Fees Addendum

Order No.: Q-09643

Product	Basis for Adjustment
	then the Monthly Fee attributable to such month will be the Per-Trip Price multiplied by 300 or (ii) more than 1,800 trips, then Monthly Fee attributable to such month will be the Per-Trip Price multiplied by 1,800 (the " <b>Adjusted Trip Volume</b> "). Future billings of the Monthly Fee will be adjusted based on the Adjusted Trip Volume.
ZOLL Billing	Qty of claims (the " <b>Claim Volume</b> ") listed in the line item in the Order. ZOLL may conduct an audit of Claim Volume following the 12th month after the Monthly Fees Commencement Date for ZOLL Billing and each anniversary of such date (a " <b>Claim Audit</b> "). Should actual Claim Volume (the " <b>Actual Claim Volume</b> ") for the preceding 12-month period (the " <b>Claim Audit Period</b> ") exceed 110% of the quantity of claims that was the basis for Monthly Fees in the Claim Audit Period multiplied by 12 (the " <b>Estimated Claim Volume</b> "), then ZOLL will invoice Customer for such excess multiplied by the following applicable per-claim price, determined as if such excess were the final claims in Actual Claim Volume, less any discounts specified in the Order: (i) \$4.25 per claim for 25,000 or fewer claims per year; (ii) \$4.05 per claim for 25,001 to 100,000 claims each year; or (iii) \$3.85 per claim for greater than 100,000 claims per year (the " <b>Per-Claim Price</b> "). Future billings of the Monthly Fee will be adjusted based on the Actual Claim Volume as determined by the Claim Audit; <i>provided, that</i> the Monthly Fee shall not decrease by more than 10%.
ZOLL Respond	Qty of trips (the " <b>Trip Volume</b> ") listed in the line item in the Order. ZOLL may conduct an audit of Trip Volume following the 12th month after the Monthly Fees Commencement Date for ZOLL Respond and each anniversary of such date (a " <b>Trip Audit</b> "). Should actual Trip Volume (the " <b>Actual Trip Volume</b> ") for the preceding 12-month period (the " <b>Trip Audit Period</b> ") exceed 110% of the quantity of trips that was the basis for Monthly Fees in the Trip Audit Period multiplied by 12 (the " <b>Estimated Trip Volume</b> "), then ZOLL will invoice Customer for such excess multiplied by \$.80 per trip (the " <b>Per-Trip Price</b> "). Future billings of the Monthly Fee will be adjusted based on the Actual Trip Volume as determined by the Trip Audit; <i>provided, that</i> the Monthly Fee shall not decrease by more than 10%. Actual Trip Volume includes only trips that have entered transporting status.

**Tiers:** The following Tiers apply to emsCharts Air and emsCharts Ground based on the Qty of PCRs and to emsCharts Fire based on the Qty of Fire Reports:

Monthly Fees				Monthly Fees				Monthly Fees			
Qty	Air	Ground	Fire	Qty	Air	Ground	Fire	Qty	Air	Ground	Fire
1-1,000	\$603.00	\$120.00	\$120.00	25,001-30,000	\$6,416.00	\$1,275.00	\$1,275.00	65,001-70,000	\$12,558.00	\$2,496.00	\$2,496.00
1,001-3,000	\$1,316.00	\$262.00	\$262.00	30,001-35,000	\$7,184.00	\$1,428.00	\$1,428.00	70,001-75,000	\$13,326.00	\$2,649.00	\$2,649.00
3,001-5,000	\$2,029.00	\$403.00	\$403.00	35,001-40,000	\$7,952.00	\$1,580.00	\$1,580.00	75,001-80,000	\$14,094.00	\$2,801.00	\$2,801.00
5,001-8,000	\$2,742.00	\$545.00	\$545.00	40,001-45,000	\$8,719.00	\$1,733.00	\$1,733.00	80,001-85,000	\$14,861.00	\$2,954.00	\$2,954.00
8,001-12,000	\$3,455.00	\$687.00	\$687.00	45,001-50,000	\$9,487.00	\$1,886.00	\$1,886.00	85,001-90,000	\$15,629.00	\$3,106.00	\$3,106.00
12,001-16,000	\$4,168.00	\$828.00	\$828.00	50,001-55,000	\$10,255.00	\$2,038.00	\$2,038.00	90,001-95,000	\$16,397.00	\$3,259.00	\$3,259.00
16,001-20,000	\$4,881.00	\$970.00	\$970.00	55,001-60,000	\$11,023.00	\$2,191.00	\$2,191.00	95,001-100,000	\$17,165.00	\$3,412.00	\$3,412.00
20,001-25,000	\$5,648.00	\$1,123.00	\$1,123.00	60,001-65,000	\$11,790.00	\$2,343.00	\$2,343.00	-	-	-	-

# Agenda Item # 29



**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** December 8, 2020

**Re: Public Consultant Group (PCG) Contract Addendum #3**

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Consider and act on the third amendment to the contractor agreement with Public Consulting Group (Mr. Grice, Treasurer – MCHD Board)

This amendment extends the term of the contractor agreement to include the reporting cycle, including cost report preparation and subsequent payment from the State of Texas, for the period for Fiscal Year 2020 (October 1, 2019 – September 30, 2020).

PCG will provide contract services through the completion and issuance of payment from the State of Texas to MCHD, estimated to occur on or before September 30, 2021.

Fiscal Impact: Nominal

Yes No N/A

☒ ☐ ☐ Budgeted item?

☒ ☐ ☐ Within budget?

☐ ☐ ☒ Renewal contract?

☐ ☒ ☐ Special request?

**THIRD AMENDMENT TO  
CONTRACTOR AGREEMENT**

This Third Amendment (“Amendment”) to the Contractor Agreement is entered into between Public Consulting Group LLC, a limited liability company with a place of business at 148 State Street, Boston, Massachusetts, and successor in interest to Public Consulting Group, Inc. (“PCG”) and Montgomery County Hospital District (“CLIENT” or “MCHD”) as of the date last signed (“Effective Date”).

**WHEREAS**, PCG and CLIENT are parties to the Contractor Agreement dated April 10, 2013 (“the Agreement”); and

**WHEREAS**, PCG and CLIENT wish to amend the Agreement by mutual agreement as provided in Section 18 of the Agreement.

**NOW THEREFORE**, in consideration of the foregoing recitals and the mutual promises set forth herein, the parties hereto agree as follows:

1. The parties agree to replace all references to “Public Consulting Group, Inc.” with “Public Consulting Group LLC.”
2. The parties hereby agree to replace Attachment A of the Agreement with Amended Attachment A, which is attached to this Third Amendment.
3. The parties hereby agree to amend the “Term” from Section 2 of the Agreement by adding the following:

The term for services to be performed by PCG under this Amendment will include the reporting cycle, including report preparation and subsequent payment from the State of Texas, for the period for Federal Fiscal Year 2020 (October 1, 2019 – September 30, 2020). PCG will provide contracted services through the completion and issuance of payment from the State of Texas to MCHD, estimated to occur on or before September 30, 2021.

4. The parties hereby agree to amend the “Compensation” from Section 3 of the Agreement as follows:

The compensation for services pertaining to the reporting period for Federal Fiscal Year 2020, MCHD will pay PCG six (6) percent of all revenues realized by MCHD as a result of the services performed under this Amendment.

5. This Amendment shall be construed and interpreted in accordance with the laws of the State of Texas without giving effect to its principles of conflict of laws.

6. As amended by this Amendment, all provision of the Agreement shall remain in full force and effect. In the event of a conflict between this Amendment and the Agreement, this Amendment shall take precedence.

IN WITNESS WHEREOF, intending to be bound hereby, the parties hereto have caused their authorized representatives to subscribe their names hereunder.

PUBLIC CONSULTING GROUP LLC:

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

MONTGOMERY COUNTY HOSPITAL DISTRICT:

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_



## **AMENDED ATTACHMENT A CONTRACTED SERVICES**

Pursuant to the terms and conditions of this Agreement, PCG shall provide the following Contracted Services:

### ***Cost Report Ambulance Supplemental Payment Program Services***

PCG will work with MCHD to analyze and report costs for Medicaid, Uninsured, and Charity Care, that will help MCHD realize funds related to an Ambulance Services Supplemental Payment Program as administered by the State of Texas Health and Human Services Commission (HHSC).

PCG's services will include:

- Conducting a thorough review of operational and administrative costs to determine 2 CFR Part 200 allowable costs to report on a cost report approved by HHSC.
- Conducting comprehensive analysis of the billing reports, ensuring that key data elements such as dates of service, procedure codes, charges and payments related to Medicaid, Uninsured, and Charity Care are screened and accurately accounted for in the cost report.
- Developing and applying appropriate cost allocation methodologies using the utilization data produced by MCHD's Computer Aided-Dispatch (CAD) system.
- Submitting annual cost reports approved by HHSC, on behalf of MCHD to HHSC that will allow MCHD to realize funds under the Ambulance Supplemental Payment Program.
- Refining the cost reports and/or other items of cost based on the review from HHSC and/or Centers for Medicare and Medicaid Services (CMS).
- Providing Medicaid subject matter expertise and representation during the HHSC review and approval of the submitted cost reports.
- Drafting responses, providing supporting documentation, and conducting comprehensive billing reconciliations as required during HHSC desk review process.
- Working with MCHD to present updates and status reports to client's administrative body or other interested parties within the community, as necessary, to help educate and inform them on the progress of this initiative.
- Acting as a liaison between HHSC and MCHD to address any questions and keep MCHD informed on changes in state and federal regulations.

### ***Medicaid Average Commercial Rate Supplemental Payment Program Services***

PCG will work with MCHD to analyze and calculate average commercial rate data that will help MCHD receive funds related to the Enhanced Reimbursements for Qualifying Publicly Owned Ground Emergency Ambulance Service Providers, as administered by HHSC. Upon approval, this program will allow for Average Commercial Rate reimbursement for Medicaid fee for service and Medicaid managed care transports.

PCG will perform the following services to ensure that MCHD will maximize reimbursement while mitigating audit risk.

- Working on behalf of MCHD to receive approval of the program by HHSC and the CMS, including:
  - Drafting Medicaid state plan and Medicaid preprint forms to facilitate HHSC and CMS approval.
  - Reviewing Medicaid state plan amendment materials and changes to the Texas Administrative Code to ensure program requirements are developed in the best interests of MCHD.
  - Drafting responses to requests for additional information from HHSC and CMS.
  - Providing representation in meetings with HHSC leadership on behalf of MCHD to obtain program approval.
- Completing the application to enroll MCHD in the program.
- Preparing fiscal impact analysis and presenting results to MCHD to demonstrate the benefits of the program.
- Providing support and education to MCHD's leadership on intergovernmental transfer (IGT) funding requirements.
- Preparing draft contract documents to facilitate average commercial rate reimbursement with Medicaid managed care organizations.
- Assisting with contracting efforts with Medicaid managed care organizations.
- Collecting average commercial billing data to complete payment calculations, including:
  - Verifying commercial carrier data to ensure appropriate inclusion of payment rates.
  - Determining which payment model is most advantageous to MCHD, for example an overall payment per transport or per procedure code payment model.
  - Analyzing claims data to determine the total payment per transport.
  - Excluding certain transports that are not emergent in nature.
- Completing the rebasing of the average commercial rate survey.
- Analyzing and verifying commercial rate data to validate payment receipts, including pulling remits from commercial payments to validate payment levels.

- Conducting comparative analysis to identify significant quarter to quarter trends in billing and financial data.
- Providing comprehensive audit support, including but not limited to conducting reviews of all average commercial rate calculations, performing detailed analysis of billing reports generated by HHSC to ensure that all allowable charges and payments are encompassed in the calculation of the supplemental payment, and drafting letters and providing supporting documentation to meet Medicaid requirements and expedite supplemental payments.
- Providing ongoing technical assistance on programmatic and policy issues related to the Ambulance Supplemental Payment Program.

# Agenda Item #30

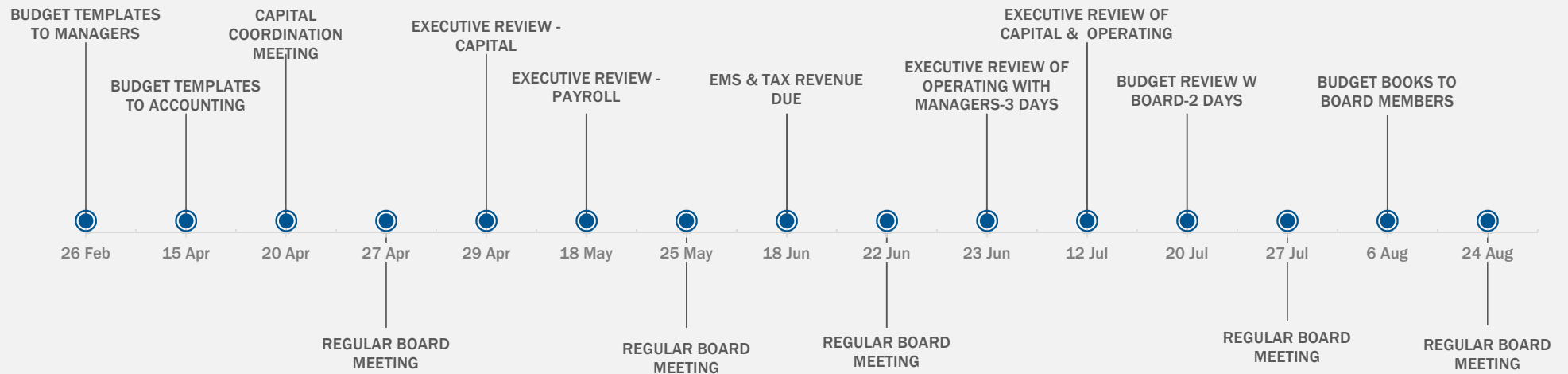
## Montgomery County Hospital District EMS Fee Schedule

	2020 Rates Effective Oct 1, 2020		2021 Rates Effective Jan 1, 2021	
	2020 Medicare Allowable	200% of Medicare Allowable	2021 Medicare Allowable	200% of Medicare Allowable
ALS E	\$ 432.90	\$ 865.80	\$ 436.28	\$ 872.56
BLS E	\$ 364.55	\$ 729.10	\$ 367.39	\$ 734.78
ALS Non-ER	\$ 273.41	\$ 546.82	\$ 275.54	\$ 551.08
BLS Non-ER	\$ 227.84	\$ 455.68	\$ 229.62	\$ 459.24
ALS 2	\$ 626.56	\$ 1,253.12	\$ 631.46	\$ 1,262.92
SCT	\$ 740.48	\$ 1,480.96	\$ 746.27	\$ 1,492.54
Mileage	\$ 7.62	\$ 15.24	\$ 7.63	\$ 15.26
Assist No Transport	\$ -	\$ 125.00	\$ -	\$ 125.00

On September 22, 2020, the MCHD Board of Directors approved tying the EMS Fee Schedule to the Medicare Allowable Charge at the rate of 200%.

CMS releases new Medicare rates in mid-December, which are effective for dates of service beginning on January 1 of the new calendar year.

## MCHD FYE 2022 Budget Timeline



AGENDA ITEM # 32

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR  
INVOICES

\$ 4,402,402.34

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 01/26/2021 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment No.	Invoice Description	Account No.	Account Description	Amount
1ST NATIONAL BANK	12/7/2020	1NB120720	107257	12/9/2020	SERVICE YR AWARDS & EMPLOYEE OF THE YEAR	10-000-14900	Prepaid Expenses-BS	\$10,000.00
							Totals for 1ST NATIONAL BAN	\$10,000.00
3rd DAY CREATION LAWN & LANDSCAPE	11/4/2020	2923	107161	11/24/2020	LAWN MAITENANCE SEPT 2020	10-016-53330	Contractual Obligations- Other-Fa	\$5,265.00
							Totals for 3rd DAY CREATION	\$5,265.00
A/W MECHANICAL SERVICES, LLP	11/1/2020	210016807	3755	12/9/2020	REPAIR CHILLER IN ALARM	10-016-55600	Maintenance & Repairs-Buildings	\$1,480.84
							Totals for A/W MECHANICAL S	\$1,480.84
A1 SMITH'S SEPTIC SERVICE, INC.	11/4/2020	475787	3651	11/18/2020	PORTABLE TOILET RENTAL	10-016-55600	Maintenance & Repairs-Buildings	\$88.00
	12/4/2020	476642	3756	12/9/2020	4 WEEK PORTABLE TOILET RENTAL	10-016-55600	Maintenance & Repairs-Buildings	\$88.00
							Totals for A1 SMITH'S SEPTIC	\$176.00
ABILITY Network, Inc.	11/1/2020	20R-0003216	107162	11/24/2020	MEDICARE ELIGIBILITY 12/01/20-11/30/21	10-000-14900	Prepaid Expenses-BS	\$8,207.56
							Totals for ABILITY Network, Inc	\$8,207.56
ADAMS, ANDREW	11/12/2020	ADA111220	3652	11/18/2020	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$54.20
							Totals for ADAMS, ANDREW:	\$54.20
ADANDY CABLING	11/1/2020	22620	3757	12/9/2020	REROUTE 200 & 100 PAIR CABLES	10-016-55600	Maintenance & Repairs-Buildings	\$800.00
							Totals for ADANDY CABLING:	\$800.00
ADVANCED LIGHTNING TECHNOLOGY dba allg I	12/4/2020	239067	107327	12/16/2020	RADIO REPAIRS	10-004-57225	Radio Repair - Parts-Radio	\$615.60
							Totals for ADVANCED LIGHTN	\$615.60
AIT LABORATORIES A HEALTHTRACKRX, INC.	12/1/2020	821420	107328	12/16/2020	COVID TESTING	10-007-57100	Professional Fees-EMS	\$90,300.00
							Totals for AIT LABORATORIES	\$90,300.00
ALLEN'S SAFE AND LOCK	11/9/2020	57684	3723	12/2/2020	SIMPLEX CYLINDER KABA ACCESS	10-016-55600	Maintenance & Repairs-Buildings	\$182.00
							Totals for ALLEN'S SAFE AND	\$182.00
ALONTI CAFE & CATERING	11/16/2020	1740348	3724	12/2/2020	CAPTAIN PROF DEVELOPMENT INTERVIEWS 11.16.20	10-009-56100	Meeting Expenses-Dept	\$120.49
	11/2/2020	1737869	3683	11/24/2020	BILLING LUNCEON 11.02.2020	10-011-56100	Meeting Expenses-EMS B	\$215.25
							Totals for ALONTI CAFE & CAT	\$335.74
ALTEC PRODUCTS, INC.	12/16/2020	1207911	107406	12/21/2020	CUSTOM SECURITY BLANK CHECKS STOCK	10-005-57000	Printing Services-Accou	\$537.31
							Totals for ALTEC PRODUCTS,	\$537.31
AMAZON.COM LLC	11/20/2020	756944844575 11/10/2	107078	11/18/2020	FLEET SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$122.99
	11/10/2020	749389677994 11/10/2	107078	11/18/2020	B&S FEEL BLACK ID BADGES	10-025-57300	Recruit/Investigate-Human	\$23.99
	11/10/2020	969663687348 11/10/2	107078	11/18/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$30.40
	11/10/2020	783875464356 11/10/2	107078	11/18/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$110.00
	11/10/2020	546545659987 11/10/2	107078	11/18/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$22.38
	11/10/2020	496756656636 11/10/2	107078	11/18/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$230.58

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	11/10/2020	465468846883	11/10/2	107078	11/18/2020	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings	\$85.92
	11/10/2020	668656764396	11/10/2	107078	11/18/2020	FAC SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$112.80
	11/10/2020	455489567836	11/10/2	107078	11/18/2020	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$126.99
	11/10/2020	445938656687	11/10/2	107078	11/18/2020	FAC SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$59.95
	11/10/2020	757995964693	11/10/2	107078	11/18/2020	EMPLOYEE RECOGNITION	10-025-54450	Employee Recognition-Human	\$21.99
	11/10/2020	479445778554	11/10/2	107079	11/18/2020	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$25.98
	11/10/2020	587664949444	11/10/2	107079	11/18/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$139.95
	11/10/2020	434576363477		107079	11/18/2020	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$40.32
	11/10/2020	599677364463		107079	11/18/2020	COMPUTER EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$99.98
	11/10/2020	737899495649	11/10/2	107079	11/18/2020	COMPUTER EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$286.23
	11/10/2020	697497866334	11/10/2	107079	11/18/2020	FLEET SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$536.87
	11/10/2020	753584863393	11/10/2	107079	11/18/2020	OFFICE SUPPLIES	10-009-56300	Office Supplies-Dept	\$5.46
	11/10/2020	444468565965	11/10/2	107079	11/18/2020	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$44.97
	11/10/2020	444368734886	11/10/2	107079	11/18/2020	COMPUTER EQUIPMENT	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$2.46
	11/10/2020	464849376857	11/10/2	107079	11/18/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$104.85
	11/10/2020	58954945389	11/10/20	107079	11/18/2020	FLEET SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$14.97
	11/10/2020	436553736953	11/10/2	107080	11/18/2020	OFFICE & STATION SUPPLIES	10-008-56300	Office Supplies-Suppl	\$54.85
	12/10/2020	956333585558	12/10/2	107329	12/16/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$235.80
	11/10/2020	434969336998	11/10/2	107080	11/18/2020	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings	\$25.98
	12/10/2020	449646866679	12/10/2	107329	12/16/2020	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$230.97
	12/10/2020	445398577737	12/10/2	107329	12/16/2020	COMPUTER SUPPLIES	10-015-57750	Small Equipment & Furniture-Inf	\$119.95
	12/10/2020	875989468667	12/10/2	107329	12/16/2020	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$114.95
	12/10/2020	436586965345	12/10/2	107329	12/16/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,187.96
	12/10/2020	468599996499	12/10/2	107329	12/16/2020	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$230.97
	12/10/2020	778635993874	12/10/2	107329	12/16/2020	VEHICLE SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$164.85
	12/10/2020	433985839957	12/10/2	107329	12/16/2020	STATION SUPPLIESD	10-008-57900	Station Supplies-Suppl	\$116.56
	12/10/2020	774386976465	12/10/2	107329	12/16/2020	IT SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$39.99
	12/10/2020	448435798387	12/10/2	107329	12/16/2020	IT SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$256.85
	12/10/2020	956333585558	12/10/2	107329	12/16/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$537.66
	12/10/2020	438978498768	12/10/2	107329	12/16/2020	EQUIPMENT REPAIR	10-015-57650	Repair-Equipment-Infor	\$33.41
	12/10/2020	653737459885	12/10/2	107331	12/16/2020	STATION SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$19.85
	12/10/2020	772779548653	12/10/2	107331	12/16/2020	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$261.00
	12/10/2020	465434894567	12/10/2	107331	12/16/2020	STATION SUPPLIES	10-008-56300	Office Supplies-Suppl	\$19.82
	12/10/2020	757966575684	12/10/2	107331	12/16/2020	IT SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$7.00
	12/10/2020	853996899488	12/10/2	107331	12/16/2020	IT SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$179.88
	12/10/2020	565939684375	12/10/2	107331	12/16/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$283.56
	12/10/2020	446657548767	12/10/2	107331	12/16/2020	FLEET SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$99.45
	12/10/2020	664563793965	12/10/2	107331	12/16/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$91.65
	12/10/2020	455486774785	12/10/2	107331	12/16/2020	RADIO REPAIR	10-004-57225	Radio Repair - Parts-Radio	\$16.48
	12/10/2020	499844475394	12/10/2	107331	12/16/2020	IT SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$247.70
	12/10/2020	759333946483	12/10/2	107332	12/16/2020	FH FOR LENOVO THINKPAD	10-015-57650	Repair-Equipment-Infor	\$69.95
	12/10/2020	957679696477	12/10/2	107332	12/16/2020	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$149.06
	12/10/2020	464496559489	12/10/2	107332	12/16/2020	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$59.98
	12/10/2020	464699598634	12/10/2	107332	12/16/2020	FAC SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Fac	\$212.97



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	12/10/2020	687665693735 12.10.2	107448	1/6/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$228.50
	12/10/2020	435885496465 12.10.2	107448	1/6/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$125.46
	12/10/2020	898864739664 12.10.2	107448	1/6/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$61.38
	12/10/2020	749533784388 12.10.2	107448	1/6/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$91.65
	12/10/2020	439694793395 12.10.2	107448	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,083.90
	12/10/2020	484544368399 12.10.2	107448	1/6/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$9.55
	12/10/2020	54899359784 12.10.10	107448	1/6/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$75.51
	12/10/2020	633739787993 12.10.2	107448	1/6/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$11.04
	12/10/2020	465497558584 12.10.1	107448	1/6/2021	RADIO SUPPLIES	10-004-57225	Radio Repair - Parts-Radio	\$56.98
	12/10/2020	445654677949 12.10.2	107448	1/6/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$34.02
	12/10/2020	455555684543 12.10.2	107448	1/6/2021	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$53.95
	12/10/2020	437378677588 12.10.2	107449	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$34.45
	12/10/2020	448843693374 12.10.2	107449	1/6/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$322.48
	12/10/2020	685655558764 12.10.2	107449	1/6/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$750.00
	12/10/2020	754686594347 12.10.2	107449	1/6/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$12.34
	12/10/2020	677496849977 12.10.2	107449	1/6/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$26.92
	12/10/2020	556336758567 12.10.2	107449	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$138.59
	12/10/2020	697346794896 12.10.2	107449	1/6/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$15.66
	12/10/2020	447889884393 12.10.2	107449	1/6/2021	FACILITIES SUPPLIES	10-016-57700	Shop Tools-Facil	\$53.99
	12/10/2020	784685339686 12.10.2	107449	1/6/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$34.99
	12/10/2020	538676498435 12.10.2	107449	1/6/2021	MAINTENANCE AND REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$321.00
	12/10/2020	894855454459 12.10.2	107449	1/6/2021	IT REPAIRS	10-015-57650	Repair-Equipment-Infor	\$109.90
	12/10/2020	774685784559 12.10.2	107450	1/6/2021	FACILITIES SUPPLIES	10-016-57725	Shop Supplies-Facil	\$258.00
	12/10/2020	457938555948 12.10.2	107450	1/6/2021	FACILITIES SUPPLIES	10-016-57725	Shop Supplies-Facil	\$183.36
	12/10/2020	564747786343 12.10.2	107450	1/6/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$333.81
	12/10/2020	659894363893 12.10.2	107450	1/6/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$109.10
							Totals for AMAZON.COM LLC:	\$13,855.66
AMERICAN AMBULANCE ASSOCIATION	12/9/2020	281621 \$12900.00	107333	12/16/2020	ANNUAL SINGLE STATE PROVIDER FEE/REISSUE	10-011-54100	Dues/Subscriptions-EMS B	\$12,900.00
							Totals for AMERICAN AMBULANCE ASSOCIATION:	\$12,900.00
AMERICAN HEART ASSOCIATION, INC. (AHA)	11/16/2020	SCPR27503	3725	12/2/2020	ACLS BOOKS/MATERIAL	10-009-52600	Books/Materials-Dept	\$3,496.64
							Totals for AMERICAN HEART ASSOCIATION:	\$3,496.64
AMERICAN TIRE DISTRIBUTORS INC	11/19/2020	S144676285	3726	12/2/2020	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,733.39
	11/19/2020	S144673111	3726	12/2/2020	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$346.73
	11/20/2020	S144728566	3726	12/2/2020	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$4,046.12
	11/18/2020	S144628307	3726	12/2/2020	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$2,057.62
	12/17/2020	S145744193	3851	12/21/2020	TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,262.56
							Totals for AMERICAN TIRE DISTRIBUTORS INC:	\$9,446.42
AMERICA'S CLEANING SOLUTIONS, LLC	11/1/2020	5134	3684	11/24/2020	FOGGING & DISINFECTING	10-008-57100	Professional Fees-Suppl	\$350.00
	11/1/2020	5169	3684	11/24/2020	FOGGING & DISINFECTING	10-008-57100	Professional Fees-Suppl	\$250.00
	11/1/2020	5131	3684	11/24/2020	FOGGING & DISINFECTING	10-008-57100	Professional Fees-Suppl	\$275.00

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	11/1/2020	5114	3684	11/24/2020	FOGGING & DISINFECTING	10-008-57100	Professional Fees-Suppl	\$250.00
	12/1/2020	5180	3876	1/6/2021	FOGGING & DESINFECTING-MCHD MAIN BLDG	10-008-55650	Maintenance- Equipment-Suppl	\$500.00
	12/1/2020	5132	3850	12/21/2020	FOGGING & DISINFECTING-MCHD HEADQUARTERS	10-008-55650	Maintenance- Equipment-Suppl	\$450.00
	12/19/2020	#3089	3876	1/6/2021	FOGGING AND DISINFECTING WITH FDA SOLUTION	10-008-55650	Maintenance- Equipment-Suppl	\$250.00
							Totals for AMERICA'S CLEANI	\$2,325.00
AMERITAS LIFE INSURANCE CORP	11/1/2020	010-48743 11/01/20	107006	11/10/2020	ACCT 010-048743-00002 VISION PREMIUMS NOV 20	10-025-51700	Health & Dental-Human	\$4,167.91
	12/1/2020	010-048743 12/01/20	107259	12/9/2020	ACCT 010-048743-00002 VISION PREMIUMS DEC 20	10-025-51700	Health & Dental-Human	\$4,512.22
							Totals for AMERITAS LIFE INS	\$8,680.13
AMERITEX FIRE PROTECTION	11/27/2020	2003	3758	12/9/2020	LABOR/REPLACED FIRE PANEL	10-016-55600	Maintenance & Repairs-Buildings	\$1,620.49
							Totals for AMERITEX FIRE PR	\$1,620.49
ANYTHING WIRELESS (SATELITE T AND SOUND	11/12/2020	86200	107169	11/24/2020	REPLACED REMOTE	10-016-55600	Maintenance & Repairs-Buildings	\$30.00
							Totals for ANYTHING WIRELE:	\$30.00
ARCHIVESOCIAL, INC.	12/7/2020	13679	3809	12/16/2020	ARCHIVE - STANDARD - 399	10-001-54100	Dues/Subscriptions-Admin	\$1,800.00
							Totals for ARCHIVESOCIAL, IN	\$1,800.00
AT&T (105414)	11/21/2020	7131652005 11/21/20	107216	12/2/2020	T1 ISSI 11/21/20-12/20/20	10-004-58310	Telephones-Service-Radio	\$238.71
							Totals for AT&T (105414):	\$238.71
AT&T (U-VERSE)	11/1/2020	145220893 11/01/20	107081	11/18/2020	STATION 42 11/01/20-11/30/20	10-015-58310	Telephones-Service-Infor	\$107.00
	11/22/2020	150883685 11/22/20	107217	12/2/2020	STATION 41 11/23/20-12/22/20	10-015-58310	Telephones-Service-Infor	\$123.05
	12/1/2020	145220893 12/01/20	107334	12/16/2020	STATION 42 12/01/20-12/31/20	10-015-58310	Telephones-Service-Infor	\$107.00
							Totals for AT&T (U-VERSE):	\$337.05
AT&T MOBILITY-ROC (6463)	11/23/2020	836735112X11232020	107218	12/2/2020	ACCT# 836735112 10/16/20-11/15/20	10-004-58200	Telephones-Cellular-Radio	\$96.63
							Totals for AT&T MOBILITY-RO	\$96.63
BCBS OF TEXAS (DENTAL)	11/1/2020	123611 11/01/20	5192	11/1/2020	DENTAL BILL PEROID 11-01-2020 - 12-01-20	10-025-51700	Health & Dental-Human	\$11,238.66
	12/1/2020	123611 12/1/01 COBRA	5264	12/1/2020	DENTAL BILL PEROID 12-01-2020 - 01-01-2021	10-025-51700	Health & Dental-Human	\$141.52
	12/1/2020	123611 12/01/20	5266	12/1/2020	DENTAL BILL PEROID 12-01-2020 - 01-01-2021	10-025-51700	Health & Dental-Human	\$23,876.28
							Totals for BCBS OF TEXAS (DI	\$35,256.46
BCBS OF TEXAS (POB 731428)	11/6/2020	TY483010005 11/06/20	5194	11/6/2020	BCBS PPO & HSA CLAIMS 11/01/2020 - 11/06/2020	10-025-51710	Health Insurance Claims-Human	\$82,856.85
	11/13/2020	TY483010005 11/13/20	5209	11/13/2020	BCBS PPO & HSA CLAIMS 11/07/2020 - 11/13/2020	10-025-51710	Health Insurance Claims-Human	\$86,619.54
						10-025-51720	Health Insurance Admin Fees-Hu	(\$3.00)
	11/20/2020	TY483010005 11/20/20	5223	11/20/2020	BCBS PPO & HSA CLAIMS 11/07/2020 - 11/13/2020	10-025-51710	Health Insurance Claims-Human	\$123,965.29
	11/25/2020	TY483010005 11/25/20	5239	11/25/2020	BCBS PPO & HSA CLAIMS 11/21/2020 - 11/27/2020	10-025-51710	Health Insurance Claims-Human	\$69,244.10
	12/4/2020	TY483010005 12/04/20	5267	12/4/2020	BCBS PPO & HSA CLAIMS 11/28/2020 - 12/04/2020	10-025-51710	Health Insurance Claims-Human	\$122,122.75
						10-025-51720	Health Insurance Admin Fees-Hu	\$71,295.12
	12/11/2020	TY483010005 12/11/20	5290	12/11/2020	BCBS PPO & HSA CLAIMS 12/05/2020 - 12/11/2020	10-025-51710	Health Insurance Claims-Human	\$86,757.06
	12/18/2020	TY483010005 12/18/20	5313	12/18/2020	BCBS PPO & HSA CLAIMS 12/12/2020 - 12/18/2020	10-025-51710	Health Insurance Claims-Human	\$79,132.47

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	12/31/2020	TY483010005	12/31/20	5348	12/31/2020	BCBS PPO & HSA CLAIMS 12/26/2020 - 12/31/2020	10-025-51710	Health Insurance Claims-Human	\$39,527.05
							10-025-51720	Health Insurance Admin Fees-Hu	\$71,498.24
	12/24/2020	TY483010005	12/24/20	5349	12/24/2020	BCBS PPO & HSA CLAIMS 12/19/2020 - 12/25/2020	10-025-51710	Health Insurance Claims-Human	\$78,112.73
								Totals for BCBS OF TEXAS (P	\$911,128.20
BEYOND TRUST CORPORATION	11/19/2020	IN0035989	3759	12/9/2020	REMOTE SUPPORT LICENSE ESS 12/01/20-11/30/21	10-015-53050	Computer Software-Infor	\$5,208.10	
								Totals for BEYOND TRUST CC	\$5,208.10
BOON-CHAPMAN (Prime DX)	11/1/2020	S0030005316	3685	11/24/2020	CASE MANAGEMENT REVIEWS	10-002-55700	Management Fees-HCAP	\$9,561.50	
	12/1/2020	S0030005345	3852	12/21/2020	CASE MANAGEMENT NOVEMBER 2020	10-002-55700	Management Fees-HCAP	\$9,585.00	
								Totals for BOON-CHAPMAN (P	\$19,146.50
BOUND TREE MEDICAL, LLC	11/2/2020	83832142	3653	11/18/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$187.00	
	11/2/2020	83832141	3653	11/18/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$529.90	
	11/3/2020	83833816	3653	11/18/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$296.40	
	11/6/2020	83838840	3686	11/24/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$848.76	
	11/13/2020	83847444	3727	12/2/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$848.76	
	11/10/2020	83842144	3686	11/24/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,894.50	
						10-008-53900	Disposable Medical Supplies-Sup	\$75.20	
	11/10/2020	83842143	3686	11/24/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,311.20	
						10-008-53900	Disposable Medical Supplies-Sup	\$1,117.27	
						10-008-53800	Disposable Linen-Suppl	\$625.00	
	11/1/2020	8380407	3686	11/24/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$13,059.40	
						10-008-53800	Disposable Linen-Suppl	\$1,011.00	
	11/18/2020	83853185	3727	12/2/2020	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Sup	\$1,180.68	
	11/18/2020	83853186	3727	12/2/2020	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Suppl	\$1,000.00	
						10-009-54000	Drug Supplies-Dept	\$1,540.62	
						10-008-53900	Disposable Medical Supplies-Sup	\$5,770.20	
	11/25/2020	83861476	3760	12/9/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$13,100.94	
						10-008-53800	Disposable Linen-Suppl	\$1,018.07	
						10-009-54000	Drug Supplies-Dept	\$2,385.05	
	11/24/2020	83859986	3760	12/9/2020	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Suppl	\$1,999.80	
	11/30/2020	83863486	3760	12/9/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,167.00	
						10-009-54000	Drug Supplies-Dept	\$239.76	
	12/4/2020	83871471	3760	12/9/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,543.20	
	12/4/2020	83871472	3760	12/9/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$57.40	
	12/8/2020	83874823	3810	12/16/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$14,333.52	
						10-009-54000	Drug Supplies-Dept	\$2,135.31	
						10-008-53800	Disposable Linen-Suppl	\$498.41	
	12/8/2020	83874822	3810	12/16/2020	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Sup	\$540.00	
	12/7/2020	83873029	3810	12/16/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$54.00	
	12/15/2020	83884090	3853	12/21/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$181.25	
	12/15/2020	83884089	3853	12/21/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,234.56	
	12/17/2020	83887100	3877	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$4,934.99	

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						10-009-54000	Drug Supplies-Dept	\$2,300.13
	12/14/2020	83882268	3877	1/6/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$89.00
	12/16/2020	83885700	3877	1/6/2021	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$267.00
	12/21/2020	83890169	3877	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$10,200.00
	12/22/2020	83891980	3877	1/6/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Sup	\$809.53
	12/22/2020	83891979	3877	1/6/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$2,990.70
	12/22/2020	83891981	3877	1/6/2021	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Sup	\$450.00
	12/23/2020	83893803	3877	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$951.61
						10-008-53800	Disposable Linen-Suppl	\$819.48
							Totals for BOUND TREE MEDI	\$95,596.60
BRIGADE ELECTRONICS INC.	12/6/2020	ISI74433	3854	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,202.61
							Totals for BRIGADE ELECTRO	\$1,202.61
BRONCOS TREE SERVICE	11/13/2020	BRO111320	107083	11/18/2020	OAK TREE REMOVAL	10-016-55600	Maintenance & Repairs-Buildings	\$1,400.00
							Totals for BRONCOS TREE SE	\$1,400.00
BUD GRIFFIN SUPPORT, INC.	12/15/2020	03-18278	3855	12/21/2020	PERFORM PREVENTATIVE MAINTENANCE	10-016-55600	Maintenance & Repairs-Buildings	\$550.00
							Totals for BUD GRIFFIN SUPP	\$550.00
BUSY BODY	12/11/2020	127839	107453	1/6/2021	BUSY BODY STATION WORKOUT EQUIPMENT	10-007-57750	Small Equipment & Furniture-EM	\$22,177.17
							Totals for BUSY BODY:	\$22,177.17
C & R WATER SUPPLY, INC	11/1/2020	1526 11/30/20 FEE	5240	11/17/2020	STATION 44 10/14/20-11/16/20 PYMT FEE	10-016-58800	Utilities-Facil	\$0.79
	11/1/2020	1526 11/30/20	5240	11/17/2020	STATION 44 10/14/20-11/16/20	10-016-58800	Utilities-Facil	\$83.16
	12/15/2020	1526 12/15/20	5314	12/15/2020	STATION 44 11/16/20-12/17/20	10-016-58800	Utilities-Facil	\$83.16
	12/15/2020	1526 12/15/20 FEE	5315	1/4/2021	STATION 44 11/16/20-12/17/20 FEE	10-016-58800	Utilities-Facil	\$0.79
							Totals for C & R WATER SUPP	\$167.90
CANON FINANCIAL SERVICES, INC.	11/12/2020	22144802	3687	11/24/2020	SCHEDULE# 001-0735472-001 CONTRACT # DIR-TSO-3101	10-015-55400	Leases/Contracts-Infor	\$171.41
	11/12/2020	22146421	3728	12/2/2020	SCHEDULE # 001-0824246-001/CONTRACT NO. DIR-CPO-4	10-015-55400	Leases/Contracts-Infor	\$4,228.70
	12/13/2020	22257082	3856	12/21/2020	SCHEDULE# 001-0735472-001 CONTRACT # DIR-TSO-3101	10-015-55400	Leases/Contracts-Infor	\$40.92
	12/13/2020	22258750	3878	1/6/2021	SCHEDULE # 001-0824246-001/CONTRACT NO. DIR-CPO-4	10-015-55400	Leases/Contracts-Infor	\$4,228.70
							Totals for CANON FINANCIAL	\$8,669.73
CASTELLANO, JOE	11/3/2020	CAS110320	3585	11/4/2020	WELLNESS PROGRAM/GYM X 1	10-025-54350	Employee Health/Wellness-Huma	\$25.00
							Totals for CASTELLANO, JOE:	\$25.00
CBP EMERGENCY CARE LLC	11/1/2020	PAT110120	3654	11/18/2020	ASSISTANT MEDICAL DIR/TERM ON CALL 10/1/20-10/31/	10-009-57100	Professional Fees-Dept	\$16,300.00
	12/1/2020	PAT120120	3857	12/21/2020	ASSISTANT MEDICAL DIR/TERM ON CALL 11/1/20-11/30/	10-009-57100	Professional Fees-Dept	\$14,635.00
							Totals for CBP EMERGENCY C	\$30,935.00
CDW GOVERNMENT, INC.	12/10/2020	6011255			CREDIT/5287279	10-015-57750	Small Equipment & Furniture-Inf	(\$98.01)
	11/2/2020	3631162	3658	11/18/2020	SYNOLOGY 4GB	10-015-57750	Small Equipment & Furniture-Inf	\$958.28

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	11/10/2020	4004975	3688	11/24/2020	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$173.79
	11/6/2020	3889850	3688	11/24/2020	APC NETSHELTER SX DEEP RACK	10-015-57750	Small Equipment & Furniture-Inf	\$1,572.11
	11/1/2020	3460830	3688	11/24/2020	EATON 5PX WITH NETWORK CARD	10-015-57750	Small Equipment & Furniture-Inf	\$2,148.28
	11/25/2020	4721088	3761	12/9/2020	APC REPL BATTERY CARTRIDGE	10-015-57750	Small Equipment & Furniture-Inf	\$187.08
	11/23/2020	4555477	3761	12/9/2020	HP MSA 1.8TB 12G SAS 10K 2.5" HDD	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$2,298.00
	12/8/2020	5181270	3812	12/16/2020	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$1,532.00
	12/1/2020	4475159	3812	12/16/2020	CISCO SMARNET	10-015-53000	Computer Maintenance-Infor	\$1,017.42
	12/1/2020	4708671	3812	12/16/2020	WMWARE VSPH 7 ENT	10-015-53050	Computer Software-Infor	\$1,798.00
	12/18/2020	5702724	3879	1/6/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$752.36
	12/15/2020	5507117	3879	1/6/2021	LVO USB C DOC GEN 2	10-015-57750	Small Equipment & Furniture-Inf	\$347.58
	12/15/2020	5504739	3879	1/6/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$752.36
	12/14/2020	5410676	3879	1/6/2021	HP 16GB PC4-2133P R DIMM	10-015-57750	Small Equipment & Furniture-Inf	\$7,487.04
	12/10/2020	5335545	3879	1/6/2021	LVO USB-C DOCK GEN 2	10-015-57750	Small Equipment & Furniture-Inf	\$1,657.69
	12/11/2020	5360511	3879	1/6/2021	APC REPLACEMENT BATTERY	10-015-57750	Small Equipment & Furniture-Inf	\$168.29
	12/7/2020	5129252	3879	1/6/2021	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Inf	\$6,128.00
	12/10/2020	5287279	0	1/9/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$98.01
	12/14/2020	5446192	3879	1/6/2021	IT EQUIPMENT	10-015-57750	Small Equipment & Furniture-Inf	\$1,572.11
							<b>Totals for CDW GOVERNMENT</b>	<b>\$30,550.39</b>
CENTERPOINT ENERGY (REL109)	11/1/2020	64015806066 11/01/20	5195	11/13/2020	ROBINSON TOWER 09/23/20-10/23/20	10-004-58800	Utilities-Radio	\$26.33
	11/5/2020	8859239 11/05/20	5210	11/20/2020	ADMIN 10/01/20-10/29/20	10-016-58800	Utilities-Facil	\$680.58
	11/9/2020	64018941639 11/09/20	5211	11/24/2020	STATION 15 10/05/20-11/02/20	10-016-58800	Utilities-Facil	\$22.17
	11/16/2020	64013049610 11/16/20	5224	12/1/2020	STATION 45 10/13/20-11/10/20	10-016-58800	Utilities-Facil	\$22.54
	11/16/2020	98116148 11/16/20	5225	12/1/2020	STATION 14 10/12/20-11/11/20	10-016-58800	Utilities-Facil	\$29.96
	11/1/2020	88796735 11/01/20	5241	11/16/2020	STATION 20 09/28/20-10/23/20	10-016-58800	Utilities-Facil	\$45.39
	12/1/2020	92013168 12/01/20	5268	12/15/2020	STATION 30 10/21/20-11/19/20	10-016-58800	Utilities-Facil	\$20.28
	12/1/2020	6401580606 12/01/20	5269	12/16/2020	ROBINSON TOWER 10/23/20-11/23/20	10-004-58800	Utilities-Radio	\$26.33
	12/8/2020	88589239 12/08/20	5291	12/23/2020	ADMIN 10/29/20-12/02/20	10-016-58800	Utilities-Facil	\$1,214.57
	12/10/2020	88820089 12/10/20	107336	12/16/2020	STATION 10 11/02/20-12/03/20	10-016-58800	Utilities-Facil	\$18.41
	12/10/2020	64018941639 12/10/20	5308	12/28/2020	STATION 15 11/02/20-12/04/20	10-016-58800	Utilities-Facil	\$22.76
	12/2/2020	88796735 12/02/20	5316	12/17/2020	STATION 20 10/23/20-11/24/20	10-016-58800	Utilities-Facil	\$169.81
	12/1/2020	64006986422 12/01/20	5317	12/1/2020	STATION 43 10/13/20-11/10/20	10-016-58800	Utilities-Facil	\$32.57
	12/17/2020	64013049610 12/17/20	5319	1/4/2021	STATION 45 11/10/20-12/11/20	10-016-58800	Utilities-Facil	\$23.10
	12/17/2020	98116148 12/17/20	5320	1/4/2021	STATION 14 11/10/20-12/14/20	10-016-58800	Utilities-Facil	\$31.09
	12/31/2020	92013168 12.31.20	5321	1/15/2021	STATION 30 11/19/20-12/22/20	10-016-58800	Utilities-Facil	\$20.82
							<b>Totals for CENTERPOINT ENERGY</b>	<b>\$2,406.71</b>
CENTRELEARN SOLUTIONS, LLC	11/20/2020	#INV16543	3730	12/2/2020	CENTRELEARN LMS WITH CONTECT 12/01/20-12/31/20	10-000-14900	Prepaid Expenses-BS	\$4,453.05
	11/19/2020	#INV16524	3731	12/2/2020	CENTRELEARN LMS WITH CONTECT 11/01/20-11/30/20	10-009-58500	Training/Related Expenses-CE-D	\$4,453.05
	11/18/2020	#INV16482	3732	12/2/2020	CENTRELEARN LMS WITH CONTECT 10/01/20-10/31/20	10-009-58500	Training/Related Expenses-CE-D	\$4,453.05
	12/2/2020	#INV17433	3813	12/16/2020	CENTRELEARN LMS WITH CONTENT	10-009-58500	Training/Related Expenses-CE-D	\$4,453.05
							<b>Totals for CENTRELEARN SOLUTIONS</b>	<b>\$17,812.20</b>
CHARTER COMMUNICATIONS/SPECTRUM BUSI	11/11/2020	0040724111120	5242	11/30/2020	STATION 26 11/11/20-12/10/20	10-016-58800	Utilities-Facil	\$100.53

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							Totals for CHARTER COMMUN	\$100.53
CHASE PEST CONTROL, INC.	11/13/2020	2558111320	3690	11/24/2020	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings	\$195.00
	11/20/2020	2559111320	3690	11/24/2020	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings	\$175.00
	11/11/2020	2562111120	3690	11/24/2020	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings	\$155.00
	11/11/2020	3844111120	3690	11/24/2020	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings	\$155.00
	11/20/2020	3845111620	3690	11/24/2020	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings	\$155.00
	11/13/2020	2557111320	3690	11/24/2020	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings	\$185.00
	11/17/2020	3849111720	3690	11/24/2020	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings	\$95.00
	11/16/2020	2556111620	3690	11/24/2020	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings	\$200.00
	11/20/2020	2555112020	3762	12/9/2020	EXTERIOR COMMERICAL SERVICE-BI-MONTLY	10-016-55600	Maintenance & Repairs-Buildings	\$155.00
	11/20/2020	2561112020	3762	12/9/2020	EXTERIOR COMMERICAL SERVICE-BI-MONTLY	10-016-55600	Maintenance & Repairs-Buildings	\$145.00
	11/20/2020	2553112020	3762	12/9/2020	EXTERIOR COMMERICAL SERVICE-BI-MONTLY	10-016-55600	Maintenance & Repairs-Buildings	\$155.00
	11/20/2020	2554112020	3762	12/9/2020	EXTERIOR COMMERICAL SERVICE-BI-MONTLY	10-016-55600	Maintenance & Repairs-Buildings	\$155.00
							Totals for CHASE PEST CONT	\$1,925.00
CITY OF SHENANDOAH	11/20/2020	DEC 2020-031	107171	11/24/2020	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
	12/16/2020	JAN 2021-032	107337	12/16/2020	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
							Totals for CITY OF SHENAND	\$2,500.00
CJ'S BUILDER SERVICES INC	11/1/2020	K082663	107219	12/2/2020	CRAWLSPACE WORK	10-016-55600	Maintenance & Repairs-Buildings	\$3,200.00
							Totals for CJ'S BUILDER SERV	\$3,200.00
COLONIAL LIFE	11/1/2020	E3387610 11/01/2020	5197	11/1/2020	CONTROL NO. E3387610 PREMIUMS 10/01/20-10/30/20	10-000-21590	P/R-Premium Cancer/Accident-B	\$8,651.22
	12/1/2020	E3387610 12/01/20	5270	12/1/2020	CONTROL NO. E3387610 PREMIUMS 11/01/20-11/27/20	10-000-21590	P/R-Premium Cancer/Accident-B	\$5,651.10
							Totals for COLONIAL LIFE:	\$14,302.32
COLOR INTERIORS	11/7/2020	CO103670	107013	11/10/2020	STATION 45 FLOOR REPLACEMENT	10-016-55600	Maintenance & Repairs-Buildings	\$4,721.79
							Totals for COLOR INTERIORS:	\$4,721.79
COLORTECH DIRECT & IMPACT PRINTING	12/1/2020	33632	3815	12/16/2020	BUSINESS CARDS/BOB BAGLEY	10-008-57000	Printing Services-Suppl	\$75.00
	12/1/2020	33644	3814	12/16/2020	BUSINESS CARDS/JENNIFER MCGEE	10-008-57000	Printing Services-Suppl	\$75.00
							Totals for COLORTECH DIREC	\$150.00
COMCAST (POB 37601)	11/15/2020	111851585	5243	12/15/2020	MAGNOLIA TOWER/IT 10/15/20-11/14/20	10-015-58310	Telephones-Service-Infor	\$2,316.36
	12/15/2020	113662080	5309	1/15/2021	MAGNOLIA TOWER/IT 11/15/20-12/14/20	10-015-58310	Telephones-Service-Infor	\$2,019.16
							Totals for COMCAST (POB 376	\$4,335.52
COMCAST CORPORATION (POB 60533)	11/1/2020	2080546356 11/01/20	107014	11/10/2020	STATION 21 11/05/20-12/04/20	10-016-58800	Utilities-Facil	\$59.95
						10-015-58310	Telephones-Service-Infor	\$107.80
	11/4/2020	1590849557 11/04/20	5244	11/4/2020	STATION 23 10/16/20-11/15/20	10-015-58310	Telephones-Service-Infor	\$114.90
	11/25/2020	1591231326 11/25/20	107263	12/9/2020	STATION 23 11/30/20-12/29/20	10-015-58310	Telephones-Service-Infor	\$114.90
	12/1/2020	2080546356 12.01.20	107264	12/9/2020	STATION 21 12/05/20-01/04/21	10-015-58310	Telephones-Service-Infor	\$107.80
						10-016-58800	Utilities-Facil	\$59.95

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	12/1/2020	2080776359 12.01.20	107265	12/9/2020	STATION 21 12/05/20-01/04/21	10-015-58310	Telephones-Service-Infor	\$189.34
	12/1/2020	1590849557 12/11/20	5322	12/4/2020	STATION 23 12/16/20-01/15/21	10-015-58310	Telephones-Service-Infor	\$114.90
							Totals for COMCAST CORPOF	\$869.54
CONRAD KROLL JR dba ALWAYS BEST PLUMBIN	11/23/2020	701	3733	12/2/2020	REPIPE MAIN SEWER UNDER TRAILER HOUSE	10-016-55600	Maintenance & Repairs-Buildings	\$1,050.00
							Totals for CONRAD KROLL JR	\$1,050.00
CONROE COURIER (THE COURIER)	11/23/2020	570511153 11.23.20	107266	12/9/2020	CONROE COURIER THRU DATE 02/14/2021	10-001-54100	Dues/Subscriptions-Admin	\$26.00
							Totals for CONROE COURIER	\$26.00
CONROE NOON LIONS CLUB	11/1/2020	53878	3691	11/24/2020	MEMBERSHIP DUES/B. ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
	12/1/2020	120012060	3763	12/9/2020	MEMBERSHIP DUES/B.ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
							Totals for CONROE NOON LIC	\$110.00
CONROE TRUCK & TRAILER INC.	11/9/2020	269161-00	3692	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$363.00
	12/3/2020	269706-00	3764	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$239.70
						10-010-57650	Repair-Equipment-Fleet	\$66.08
	12/21/2020	271052-00	3881	1/6/2021	BACK UP LAMP	10-010-59050	Vehicle-Parts-Fleet	\$215.46
							Totals for CONROE TRUCK &	\$884.24
CONROE WELDING SUPPLY, INC.	11/3/2020	CT56323	3623	11/10/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$72.40
	11/30/2020	R11201207	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	11/30/2020	R11201208	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$50.15
	11/30/2020	R11201210	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	11/30/2020	R11201769	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$62.95
	11/30/2020	R11201191	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	11/30/2020	R11201193	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	11/30/2020	R11201195	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	11/30/2020	R11201196	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	11/30/2020	R11201198	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	11/30/2020	R11201199	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	11/30/2020	R11201201	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	11/30/2020	R11201186	3766	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$32.70
	11/30/2020	R11201187	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	11/30/2020	R11201188	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	11/30/2020	R11201189	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	11/30/2020	R11201190	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$15.00
	11/30/2020	R11201197	3765	12/9/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$21.00
	11/17/2020	CT58152	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$299.80
	11/23/2020	PS467173	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$27.80
	11/27/2020	CT59021	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$160.80
	11/30/2020	PS467428	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$62.00
	11/4/2020	CT56449	3767	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$209.80
	11/4/2020	CT56058	3767	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$133.40

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	11/25/2020	CT59106	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$200.00
	11/5/2020	CT56859	3767	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$125.50
	11/16/2020	PS466155	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$70.80
	11/16/2020	PS466796	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60
	11/23/2020	CT58909	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$133.40
	11/16/2020	PS466799	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60
	11/5/2020	CT56861	3767	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$134.40
	11/10/2020	CT57213	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.80
	11/11/2020	CT57319	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$154.00
	11/23/2020	PS467172	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$62.00
	11/24/2020	CT59138	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	11/11/2020	CT57458	3766	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$100.20
	11/10/2020	CT57164	3767	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$107.00
	11/9/2020	PS466154	3767	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$53.20
	11/9/2020	PS466152	3767	12/9/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	11/16/2020	CT57839	3766	12/9/2020	PROPANE	10-010-57750	Small Equipment & Furniture-Fle	\$225.00
						10-010-56600	Oxygen & Gases-Fleet	\$44.00
	11/1/2020	CT55178	3767	12/9/2020	CABLE WELDING	10-010-59050	Vehicle-Parts-Fleet	\$46.90
	11/1/2020	CT47608A	3767	12/9/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$89.45
	11/1/2020	CT47608B	3767	12/9/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$232.68
	12/1/2020	C208121A	3818	12/16/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$286.35
	12/1/2020	C208121B	3818	12/16/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$125.23
	12/11/2020	CT61094	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$106.00
	12/11/2020	CT60689	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$97.20
	12/9/2020	CT60678	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$116.80
	12/1/2020	CT58707	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$144.20
	12/1/2020	CT58355	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$90.40
	12/1/2020	CT57887	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$90.40
	12/1/2020	CT57464	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$81.20
	12/1/2020	CT57445	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$109.00
	12/1/2020	CT53809	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$163.80
	12/1/2020	PS464814	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60
	12/1/2020	PS464813	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$62.00
	12/1/2020	PS464811	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60
	12/1/2020	CT53607	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$199.00
	12/1/2020	CT52481	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$71.40
	12/1/2020	CT52875	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$109.00
	12/1/2020	CT49248	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$114.80
	12/1/2020	C215754	3818	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$107.00
	12/1/2020	C215564	3818	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$135.40
	12/1/2020	CT45361	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$88.40
	12/1/2020	CT44296	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$135.40
	12/1/2020	CT40806	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$181.40
	12/1/2020	CT39131	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$125.20



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	12/1/2020	PS457832	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	12/1/2020	PS457831	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60
	12/1/2020	R04201186	3816	12/16/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$50.15
	12/1/2020	CT34899	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$124.60
	12/1/2020	CT32425	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$143.20
	12/1/2020	CT32079	3818	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$16.50
	12/1/2020	CT32177	3818	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$107.00
	12/1/2020	CT32455	3817	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$111.00
	12/1/2020	PS467834	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	12/1/2020	CT59591	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$97.20
	12/1/2020	CT59627	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$180.40
	12/1/2020	CT60544	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$189.20
	12/1/2020	CT60513	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$83.40
	12/1/2020	CT60155	3816	12/16/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$143.20
	12/1/2020	R06201752	3882	1/6/2021	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$62.95
	12/1/2020	PS461152	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$45.40
	12/1/2020	PS461154	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60
	12/1/2020	CT48579	3883	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	12/1/2020	CT48590	3883	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$97.20
	12/1/2020	C216180	3883	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$178.40
	12/1/2020	CT51117	3883	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$134.40
	12/1/2020	PS464181	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$62.00
	12/1/2020	PS464183	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	12/1/2020	PS464184	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$63.00
	12/1/2020	CT51322	3883	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$159.80
	12/1/2020	CT51408	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$135.40
	12/1/2020	CT51577	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$98.20
	12/14/2020	CT61234	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$99.20
	12/14/2020	CT61195	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	12/14/2020	CT60991	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$72.80
	12/14/2020	PS468175	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	12/14/2020	PS468174	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$71.80
	12/14/2020	PS467429	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$72.80
	12/14/2020	CT61352	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$37.60
	12/15/2020	CT61381	3882	1/6/2021	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$215.60
							Totals for CONROE WELDING	\$9,476.31
CONSOLIDATED COMMUNICATIONS-TXU	11/16/2020	0009600146 11/16/20	107220	12/2/2020	ADMIN 11/16/20-12/15/20	10-015-58310	Telephones-Service-Infor	\$879.02
	11/21/2020	9365391160 11/21/20	107267	12/9/2020	ADMIN 12/16/20-01/15/21	10-015-58310	Telephones-Service-Infor	\$10,305.06
	12/21/2020	9365391160 12/21/20	107454	1/6/2021	ADMIN 12/21/20-01/21/21	10-015-58310	Telephones-Service-Infor	\$10,566.48
	12/16/2020	0009600146 12/16/20	107455	1/6/2021	ADMIN 12/16/20-01/15/21	10-015-58310	Telephones-Service-Infor	\$879.02
							Totals for CONSOLIDATED CC	\$22,629.58
COOLEY, CAMERON	12/21/2020	COO122120	3884	1/6/2021	MILEAGE REIMBURSEMENT 12/12/20-12/17/20	10-010-56200	Mileage Reimbursements-Fleet	\$83.73

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							Totals for COOLEY, CAMERON	\$83.73
CROWN PAPER AND CHEMICAL	11/11/2020	137289	3693	11/24/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$517.80
	12/1/2020	137289 \$63.30	3885	1/6/2021	STATION SUPPLIES/BAL DUE	10-008-57900	Station Supplies-Suppl	\$63.30
	12/8/2020	137890	3885	1/6/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$423.42
							Totals for CROWN PAPER AND CHEMICAL	\$1,004.52
CULLIGAN OF HOUSTON	11/1/2020	1420275	3589	11/4/2020	CI SVC CONT - LEVEL 3 11/01/20-11/30/20	10-016-55600	Maintenance & Repairs-Buildings	\$299.00
	12/1/2020	1429061	3768	12/9/2020	CI SVC CONT - LEVEL 3 FOR SERV 12/01-12/30	10-016-55600	Maintenance & Repairs-Buildings	\$299.00
							Totals for CULLIGAN OF HOUSTON	\$598.00
CUMMINS SOUTHERN PLAINS, LTD.	12/9/2020	94-75686			CORE CREDIT	10-010-59050	Vehicle-Parts-Fleet	(\$156.25)
	11/6/2020	85-26393	107174	11/24/2020	INSPECTION	10-016-55650	Maintenance- Equipment-Facil	\$308.00
	11/1/2020	85-13955	107174	11/24/2020	INSPECTION	10-016-55650	Maintenance- Equipment-Facil	\$308.00
	11/10/2020	CR-97738	107174	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$685.04
	11/13/2020	CR-99630	107221	12/2/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$53.71
	11/17/2020	95-13523	107268	12/9/2020	TRANSFER SWITCH-POWER COMMAND	10-016-53600	Damages/Insurance Claims	\$2,523.00
	12/10/2020	85-30242	107339	12/16/2020	GENERATOR TROUBLE SHOOT ALARM	10-016-55600	Maintenance & Repairs-Buildings	\$719.44
	12/15/2020	CR-11782	107456	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$52.80
	12/17/2020	CR-12985	107456	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$140.80
	12/8/2020	CR-8702	107456	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,484.91
	12/9/2020	CR-9196	107456	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$304.50
	12/11/2020	CR-10413	107456	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$161.13
	12/14/2020	CR-11143	107456	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$546.44
	12/11/2020	CR-10407	107456	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$322.26
	12/9/2020	CR-9239	107456	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4.40
							Totals for CUMMINS SOUTHERN PLAINS, LTD.	\$8,458.18
DAILEY WELLS COMMUNICATION INC.	11/9/2020	20CC110701	3694	11/24/2020	RADIO REPAIR PARTS	10-004-57225	Radio Repair - Parts-Radio	\$4,272.12
	11/18/2020	00068472	3769	12/9/2020	RADIO REPAIR S/N 1232100007	10-004-57200	Radio Repairs - Outsourced (Dep	\$2,777.30
	11/16/2020	00069124	3769	12/9/2020	RADIO REPAIR S/N 96012231	10-004-57200	Radio Repairs - Outsourced (Dep	\$103.75
							Totals for DAILEY WELLS COMMUNICATION INC.	\$7,153.17
DARDEN FOWLER & CREIGHTON	11/3/2020	20976	3695	11/24/2020	PROFESSIONAL LEGAL SERVICES FOR OCT 2020	10-001-55500	Legal Fees-Admin	\$3,150.00
	12/2/2020	21027	3819	12/16/2020	PROFESSIONAL LEGAL SERVICES FOR NOV 2020	10-001-55500	Legal Fees-Admin	\$607.50
							Totals for DARDEN FOWLER & CREIGHTON	\$3,757.50
DARST, THOMAS J	12/7/2020	DAR120720	3770	12/9/2020	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$4,811.20
							Totals for DARST, THOMAS J.	\$4,811.20
DEARBORN NATIONAL LIFE INS CO KNOWN AS	11/1/2020	D021753 11/01/20	5200	11/1/2020	LIFE/DISABILITY 11/01/20-11/30/20	10-025-51700	Health & Dental-Human	\$25,798.11
	12/1/2020	F021753 12/01/20	5272	12/1/2020	LIFE/DISABILITY 12/01/20-12/31/20	10-025-51700	Health & Dental-Human	\$29,512.00
							Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS	\$55,310.11

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DEMONTROND	11/3/2020	14629	107084	11/18/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$141.02
	11/3/2020	14544	107084	11/18/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$698.21
	11/2/2020	14538	107084	11/18/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$382.80
	11/2/2020	14539	107084	11/18/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$276.10
	11/9/2020	14888	107176	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$49.74
	11/6/2020	14800	107084	11/18/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$239.80
	11/5/2020	14722	107084	11/18/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,350.49
						10-010-54550	Fluids & Additives - Auto-Fleet	\$115.50
	11/17/2020	15367	107222	12/2/2020	VEHICLE PARTS	10-010-52000	Accident Repair-Fleet	\$42.41
	11/17/2020	15351	107222	12/2/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,202.65
	11/6/2020	14829	107176	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$143.17
	11/5/2020	14770	107176	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$18.92
	11/5/2020	14446	107176	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$448.80
	11/5/2020	14600	107176	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$837.66
	11/6/2020	14847	107176	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$497.20
	11/5/2020	14753	107176	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$994.40
	11/12/2020	15140	107176	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$33.11
	11/13/2020	15151	107176	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$29.48
	11/12/2020	15176	107176	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,185.90
	11/10/2020	14993	107176	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$448.80
	11/10/2020	14976	107177	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$892.98
	11/23/2020	15705	107269	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$405.90
	11/23/2020	15718	107269	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$8.75
	11/17/2020	15425	107222	12/2/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,072.50
	11/19/2020	15557	107222	12/2/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,055.00
	11/19/2020	15261	107222	12/2/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$39.60
	11/19/2020	15504	107222	12/2/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,141.95
	11/20/2020	15549	107222	12/2/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,298.50
	11/25/2020	15857	107269	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,885.52
						10-010-54550	Fluids & Additives - Auto-Fleet	\$92.40
	11/30/2020	16006	107269	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$19.58
	12/1/2020	16083	107269	12/9/2020	VECHILCE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$445.10
	12/1/2020	16151	107269	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$40.60
	12/2/2020	16118	107269	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,187.53
						10-010-54550	Fluids & Additives - Auto-Fleet	\$92.40
	11/25/2020	15879	107269	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$78.21
	11/23/2020	15756	107269	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,243.00
	11/20/2020	15633	107269	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$82.50
	12/11/2020	16776	107408	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$18.99
	12/11/2020	16788	107408	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$110.00
	12/11/2020	16750	107408	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$625.00
	12/8/2020	16503	107340	12/16/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,196.76
	12/15/2020	16897	107408	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$516.84
	12/16/2020	16982	107408	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,399.50

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Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment No.	Invoice Description	Account No.	Account Description	Amount
	12/16/2020	16956	107408	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$232.99
	12/3/2020	16170	107408	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$103.40
	12/10/2020	16581	107408	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$731.55
	12/11/2020	16774	107408	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$64.46
	12/9/2020	16600	107408	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$115.50
	12/17/2020	17028	107408	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$246.40
	12/18/2020	17104	107457	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,802.03
	12/17/2020	17074	107457	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$147.00
	12/17/2020	17031	107457	1/6/2021	VEHICLE PARTS	10-010-52000	Accident Repair-Fleet	\$512.24
	12/18/2020	17140	107457	1/6/2021	VEHICLE PARTS	10-010-52000	Accident Repair-Fleet	\$220.00
	12/21/2020	17257	107457	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$854.70
	12/21/2020	17256	107457	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$132.44
	12/18/2020	17181	107457	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2.31
	12/18/2020	17129	107457	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$109.80
	12/17/2020	17073	107457	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$56.10
	12/21/2020	17277	107457	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$313.50
	12/24/2020	17263	107457	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$449.90
	12/24/2020	17497	107458	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$164.02
	12/22/2020	17321	107458	1/6/2021	VEHICLE PARTS	10-010-54550	Fluids & Additives - Auto-Fleet	\$219.45
						10-010-59050	Vehicle-Parts-Fleet	\$559.90
	12/24/2020	17496	107458	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,243.00
	12/23/2020	17387	107458	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,560.65
	12/22/2020	17377	107458	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2.97
							Totals for DEMONTROND:	\$43,929.58
DISCOVERY BENEFITS, LLC	11/3/2020	FSA 11/03/2020	5201	11/3/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$469.95
	11/4/2020	FSA 11/04/2020	5202	11/4/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$248.00
	11/8/2020	FSA 11/08/2020	5203	11/8/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$66.77
	11/7/2020	FSA 11/07/2020	5204	11/7/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$37.46
	11/6/2020	FSA 11/06/2020	5205	11/6/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,100.00
	11/5/2020	FSA 11/05/2020	5206	11/5/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$20.00
	11/1/2020	0001247566-IN	5207	11/25/2020	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$517.80
	11/10/2020	FSA 11/10/2020	5212	11/10/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$10.00
	11/11/2020	FSA 11/11/2020	5213	11/11/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$40.38
	11/9/2020	FSA 11/09/2020	5214	11/9/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$84.99
	11/12/2020	FSA 11/12/2020	5226	11/12/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$55.00
	11/13/2020	FSA 11/13/2020	5215	11/13/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$192.31
	11/14/2020	FSA 11/14/2020	5216	11/14/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$10.00
	11/15/2020	FSA 11/15/2020	5217	11/15/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$150.00
	11/13/2020	HSA 11/13/2020	5218	11/13/2020	HSA PLAN FUNDING 11.13.2020	10-025-51700	Health & Dental-Human	\$125.00
						10-000-21595	P/R-Health Savings-BS-BS	\$7,665.52
	11/17/2020	FSA 11/17/2020	5227	11/17/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$10.00
	11/18/2020	FSA 11/18/2020	5228	11/18/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$89.00
	11/20/2020	FSA 11/20/2020	5229	11/20/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$22.44

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	11/23/2020	FSA 11/23/2020	5245	11/23/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$10.00
	11/29/2020	FSA 11/29/2020	5246	11/29/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$14.85
	11/27/2020	FSA 11/27/2020	5247	11/27/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$39.45
	11/26/2020	FSA 11/26/2020	5248	11/26/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$106.28
	11/25/2020	FSA 11/25/2020	5249	11/25/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$10.71
	11/24/2020	FSA 11/24/2020	5250	11/24/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$25.48
	11/27/2020	HSA 11/27/2020	5251	11/27/2020	HSA PLAN FUNDING 11.27.2020	10-025-51700	Health & Dental-Human	\$12,187.50
						10-000-21595	P/R-Health Savings-BS-BS	\$7,836.04
	11/1/2020	FSA 11/01/20 \$98.79	5252	11/1/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$98.79
	11/21/2020	FSA 11/21/2020	5253	11/21/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$6.04
	12/1/2020	FSA 12/01/2020	5273	12/1/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$100.00
	11/30/2020	FSA 11/30/2020	5274	11/30/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$192.31
	12/3/2020	FSA 12/03/2020	5275	12/3/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$512.20
	12/5/2020	FSA 12/05/2020	5276	12/5/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$9.45
	12/1/2020	0001268100-IN	5277	12/25/2020	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$532.05
	12/7/2020	FSA 12/07/2020	5278	12/7/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$10.00
	12/9/2020	FSA 12/09/2020	5292	12/9/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$84.99
	12/10/2020	FSA 12/10/2020	5293	12/10/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$209.45
	12/11/2020	FSA 12/11/2020	5294	12/11/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$201.76
	12/12/2020	FSA 12/12/2020	5295	12/12/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$277.61
	12/13/2020	FSA 12/13/2020	5296	12/13/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$29.45
	12/11/2020	HSA 12/11/2020	5297	12/11/2020	HSA PLAN FUNDING 12.11.2020	10-000-21595	P/R-Health Savings-BS-BS	\$7,728.35
	12/8/2020	FSA 12/08/2020	5298	12/8/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$9.45
	12/15/2020	FSA 12/15/2020	5299	12/15/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$66.97
	12/16/2020	FSA 12/16/2020	5310	12/16/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$632.14
	12/17/2020	FSA 12/17/2020	5324	12/17/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$9.45
	12/20/2020	FSA 12/20/20	5325	12/20/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$9.45
	12/23/2020	FSA 12/23/2020	5326	12/23/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$20.00
	12/24/2020	FSA 12/24/2020	5327	12/24/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$26.25
	12/25/2020	FSA 12/25/2020	5328	12/25/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$102.72
	12/26/2020	FSA 12/26/2020	5329	12/26/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$12.29
	12/28/2020	FSA 12/28/2020	5330	12/28/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$192.25
	12/29/2020	FSA 12/29/2020	5331	12/29/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$25.00
	12/30/2020	FSA 12/30/2020	5332	12/30/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$110.00
	12/31/2020	FSA 12/31/2020	5333	12/31/2020	MEDICAL FSA 01/01/2020 - 12/31/2020	10-000-21585	P/R-Flexible Spending-BS-BS	\$211.04
	12/25/2020	HSA 12.25.2020	5350	12/25/2020	HSA PLAN FUNDING 12.25.2020	10-025-51700	Health & Dental-Human	\$11,187.50
						10-000-21595	P/R-Health Savings-BS-BS	\$7,083.10
							Totals for DISCOVERY BENEF	\$60,834.99
DOCUNAV SOLUTIONS	11/3/2020	43217	3771	12/9/2020	SUBSCRIPTION PARTICIPANT USDER 200-499	10-015-53050	Computer Software-Infor	\$307.44
							Totals for DOCUNAV SOLUTIC	\$307.44
EMS SURVEY TEAM	11/1/2020	20183	3696	11/24/2020	MCHD MAILED SURVEYS-OCTOBER 2020	10-009-53550	Customer Relations-Dept	\$5,145.40
	12/1/2020	20254	3821	12/16/2020	MCHD MAILED SURVEYS-NOVEMBER 2020	10-009-53550	Customer Relations-Dept	\$5,200.00

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							Totals for EMS SURVEY TEAM	\$10,345.40
EMSCHARTS, INC	11/6/2020	INV00072765	3697	11/24/2020	EMSCHARTS - GROUND BASE	10-009-53050	Computer Software-Dept	\$951.00
	12/4/2020	INV00074474	3886	1/6/2021	EMSCHARTS - GROUND BASE	10-009-53050	Computer Software-Dept	\$951.00
	Totals for EMSCHARTS, INC:							\$1,902.00
ENTERGY TEXAS, LLC	11/1/2020	230004612923	5230	12/7/2020	ROBINSON TOWER 09/22/20-10/21/20	10-004-58800	Utilities-Radio	\$491.80
	11/1/2020	90006346402	107178	11/24/2020	ROBINSON TOWER 09/22/20-10/21/20	10-004-58800	Utilities-Radio	\$50.27
	11/2/2020	120004968401	5231	12/7/2020	ADMIN 09/29/20-10/29/20	10-016-58800	Utilities-Facil	\$15,589.95
	11/2/2020	325004642392	5232	12/7/2020	STATION 32 09/29/20-10/29/20	10-016-58800	Utilities-Facil	\$667.42
	11/10/2020	55006361152	107085	11/18/2020	SPLENDOR TOWER 10/08/20-11/03/20	10-004-58800	Utilities-Radio	\$672.91
	11/5/2020	80006366699	5233	12/7/2020	STATION 14 10/02/20-11/03/20	10-016-58800	Utilities-Facil	\$312.57
	11/9/2020	130004957946	5234	12/7/2020	STATION 20 10/02/20-11/02/20	10-016-58800	Utilities-Facil	\$943.19
	11/13/2020	265005215871	107179	11/24/2020	THOMPSON TOWER 10/12/20-11/11/20	10-004-58800	Utilities-Radio	\$635.50
	11/12/2020	380003294676	107180	11/24/2020	STATION 30 10/09/20-11/10/20	10-016-58800	Utilities-Facil	\$803.23
	11/16/2020	430002712264	107181	11/24/2020	STATION 31 10/08/20-10/29/20	10-016-58800	Utilities-Facil	\$581.43
	11/20/2020	215005637680	5254	12/8/2020	GRANGERLAND TOWRE 10/19/20-11/18/20	10-004-58800	Utilities-Radio	\$679.29
	11/1/2020	375004353769	5255	11/4/2020	STATION 43 09/11/20-10/12/20	10-016-58800	Utilities-Facil	\$574.99
	11/1/2020	120004956271	5256	11/5/2020	STATION 10 09/11/20-10/12/20	10-016-58800	Utilities-Facil	\$1,018.09
	11/1/2020	170004893952	5257	11/5/2020	STATION 15 09/01/20-10/01/20	10-016-58800	Utilities-Facil	\$12.76
	11/19/2020	185006052926	5258	12/7/2020	STATION 44 10/16/20-11/17/20	10-016-58800	Utilities-Facil	\$191.37
	12/2/2020	100005127123	5279	1/5/2021	ADMIN 10/29/20-11/30/20	10-016-58800	Utilities-Facil	\$15,165.84
	12/2/2020	395004280611	5280	1/5/2021	STATION 32 10/29/20-11/30/20	10-016-58800	Utilities-Facil	\$714.96
	12/1/2020	460002776060	5281	1/5/2021	ROBINSON TOWER 10/21/20-11/20/20	10-004-58800	Utilities-Radio	\$40.31
	12/1/2020	330003259605	5282	1/5/2021	ROBINSON TOWER 10/21/20-11/20/20	10-004-58800	Utilities-Radio	\$497.52
	12/7/2020	90006395273	5300	1/5/2021	STATION 15 10/29/20-12/02/20	10-016-58800	Utilities-Facil	\$13.36
	12/7/2020	50006928316	5301	1/5/2021	STATION 14 11/03/20-12/03/20	10-016-58800	Utilities-Facil	\$256.07
	12/10/2020	55006403314	107341	12/16/2020	SPLENDOR TOWER 11/03/20-12/02/20	10-004-58800	Utilities-Radio	\$811.37
	12/9/2020	30007301929	5302	1/5/2021	STATION 20 11/02/20-12/02/20	10-016-58800	Utilities-Facil	\$719.01
	12/14/2020	335004656052	5311	1/5/2021	STATION 30 11/10/20-12/10/20	10-016-58800	Utilities-Facil	\$665.44
	12/15/2020	195006037207	5312	1/5/2021	THOMPSON TOWER 11/11/20-12/11/20	10-004-58800	Utilities-Radio	\$640.50
	12/22/2020	280004761674	5335	1/8/2021	GRANGERLAND TOWER 11/18/20-12/18/20	10-004-58800	Utilities-Radio	\$698.04
	12/1/2020	405004056715	5336	12/4/2020	STATION 42 10/12/20-11/11/20	10-016-58800	Utilities-Facil	\$514.93
	12/1/2020	140004941616	5337	12/7/2020	STATION 10 10/12/20-11/11/20	10-016-58800	Utilities-Facil	\$911.87
	12/18/2020	215005670105	5338	1/7/2021	STATION 10 11/11/20-12/14/20	10-016-58800	Utilities-Facil	\$938.46
	12/1/2020	225005556550	5339	12/7/2020	STATION 15 10/01/20-10/29/20	10-016-58800	Utilities-Facil	\$13.99
	12/21/2020	120005023186	5340	1/6/2021	STATION 44 11/17/20-12/17/20	10-016-58800	Utilities-Facil	\$184.28
	12/18/2020	315004758186	5341	1/4/2021	STATION 43 11/11/20-12/11/20	10-016-58800	Utilities-Facil	\$420.77
	12/16/2020	200004443716	5342	1/4/2021	STATION 31 11/12/20-12/14/20	10-016-58800	Utilities-Facil	\$552.50
							Totals for ENTERGY TEXAS, L	\$46,983.99
ENTERPRISE FM TRUST dba ENTERPRISE FLEET I	11/4/2020	FBN4065905	3659	11/18/2020	SHOP 632 MONTHLY LEASE NOVEMBER 2020	10-004-52725	Capital Lease Expense-Radio	\$635.87
						10-004-55025	Interest Expense-Radio	\$93.92
						10-004-52755	Capital Purchase - Vehicles-Radic	\$333.48

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Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment No.	Invoice Description	Account No.	Account Description	Amount
	12/3/2020	FBN4101468	3772	12/9/2020	SHOP 632 MONTHLY LEASE DECEMBER 2020	10-004-52755	Capital Purchase - Vehicles-Radic	\$16.75
						10-004-52725	Capital Lease Expense-Radio	\$68.13
						10-004-52725	Capital Lease Expense-Radio	\$675.57
						10-004-55025	Interest Expense-Radio	\$122.35
							Totals for ENTERPRISE FM TF	\$1,946.07
ERS-TEXAS SOCIAL SECURITY PROGRAM	12/7/2020	9291660 12.07.20	107409	12/21/2020	ANNUAL ADMIN FEE FOR TX SS PROGRAM	10-001-54100	Dues/Subscriptions-Admin	\$35.00
							Totals for ERS-TEXAS SOCIAL	\$35.00
FASTENAL COMPANY	12/1/2020	TXHO6128753	107342	12/16/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$61.71
							Totals for FASTENAL COMPAN	\$61.71
FIREFIGHTER SAFETY CENTER	11/1/2020	28160	3698	11/24/2020	BLACK GEAR BAGS	10-007-58700	Uniforms-EMS	\$1,794.00
							Totals for FIREFIGHTER SAFE	\$1,794.00
FITZGERALD, EMILY	11/30/2020	FIT11302020	3858	12/21/2020	REIMBURSEMENT FOR CONNIE'S RETIREMENT	10-025-54450	Employee Recognition-Human	\$68.29
							Totals for FITZGERALD, EMILY	\$68.29
FIVE STAR SEPTIC SOLUTIONS, LLC	11/20/2020	757	3734	12/2/2020	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
	12/3/2020	765	3773	12/9/2020	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
	12/16/2020	772	3859	12/21/2020	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
							Totals for FIVE STAR SEPTIC	\$1,425.00
FRAZER, LTD.	12/4/2020	78029	3774	12/9/2020	VEHICLE PARTS	10-008-54200	Durable Medical Equipment-Suppl	\$1,500.00
							Totals for FRAZER, LTD.:	\$1,500.00
GALLS, LLC dba MILLER UNIFORMS	11/1/2020	016693945	3700	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$139.98
	11/1/2020	016723059	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$194.99
	11/1/2020	016723058	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$194.99
	11/1/2020	016723056	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	11/1/2020	016679127	3700	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	11/1/2020	016723021	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$303.68
	11/1/2020	016723020	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$227.76
	11/1/2020	016723016	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$99.99
	11/1/2020	016723014	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$209.97
	11/1/2020	016723007	3700	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$69.99
	11/1/2020	016723022	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$303.68
	11/1/2020	016723010	3700	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$292.00
	11/1/2020	016693950	3700	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$303.68
	11/5/2020	016875847	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	11/5/2020	016875840	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	11/5/2020	016875848	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	11/5/2020	016875841	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	11/6/2020	016885396	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$194.99

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	11/13/2020	016939860	3735	12/2/2020	UNIFORMS	10-008-58700	Uniforms-Suppl	\$99.98
	11/5/2020	016875866	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.84
	11/5/2020	016875871	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	11/5/2020	016875870	3699	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	11/1/2020	016598840	3700	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.84
	11/1/2020	016598827	3700	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	11/1/2020	016598842	3700	11/24/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	11/1/2020	016606011	3700	11/24/2020	UNIFORMS	10-008-58700	Uniforms-Suppl	\$307.93
	11/1/2020	016618375	3735	12/2/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,042.72
	11/1/2020	016618376	3735	12/2/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$648.73
	11/1/2020	016618380	3735	12/2/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$586.57
	11/1/2020	016618393	3735	12/2/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$3.10
	11/1/2020	016723017	3735	12/2/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$171.98
	11/1/2020	016564126	3735	12/2/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$376.61
	11/23/2020	017011530	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	11/23/2020	017011529	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	11/1/2020	016693958	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.99
	11/1/2020	016693959	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.99
	11/19/2020	016993321	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	11/24/2020	017022057	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$190.91
	11/24/2020	017022052	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$209.97
	11/24/2020	017022054	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	11/20/2020	016996091	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$132.00
	11/24/2020	017022051	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	11/20/2020	016996083	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.84
	11/24/2020	017022064	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$279.96
	11/1/2020	016776068	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	11/1/2020	016776067	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	11/1/2020	016776066	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	11/1/2020	016776064	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	11/1/2020	016776065	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	11/1/2020	016693957	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$125.99
	11/1/2020	016693960	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$194.99
	11/1/2020	016661790	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	11/1/2020	016693935	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	11/1/2020	016790979	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	11/1/2020	016790968	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	11/1/2020	016790976	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	11/1/2020	016693934	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	11/1/2020	016790978	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	11/1/2020	016790972	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	11/1/2020	016790984	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	11/1/2020	016790973	3776	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	11/1/2020	016790985	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50



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	11/25/2020	017033281	3775	12/9/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	12/1/2020	016723008	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$209.97
	12/1/2020	016618385	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$379.44
	12/1/2020	016618383	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$572.23
	12/1/2020	016296626	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$68.64
	12/1/2020	016790974	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2020	016790987	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2020	016790970	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2020	016790980	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2020	016790975	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2020	016693937	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2020	016790982	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2020	016693938	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2020	016790983	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2020	016502962	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2020	016693933	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2020	016790977	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2020	016791010	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	12/1/2020	016791011	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	12/1/2020	016791012	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	12/1/2020	016564128	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$741.41
	12/1/2020	016790969	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2020	016790981	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/4/2020	017106217	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/4/2020	017106212	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$13.00
	12/1/2020	017011565	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$94.50
	12/4/2020	017106204	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	12/4/2020	017106171	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$344.97
	12/4/2020	017106157	3822	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$381.81
	12/1/2020	016693936	3823	12/16/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2020	016723037	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	12/1/2020	016723035	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$99.60
	12/1/2020	016885373	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$161.00
	12/1/2020	016885392	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$118.00
	12/1/2020	016651116	3861	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$85.17
	12/1/2020	016564127	3861	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$896.72
	12/1/2020	016651117	3861	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$85.17
	12/1/2020	016651118	3861	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$85.17
	12/1/2020	016723038	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.82
	12/1/2020	016723039	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$52.79
	12/1/2020	016885397	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$194.99
	12/1/2020	016776051	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$221.78
	12/1/2020	016776059	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2020	016791009	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00

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	12/1/2020	016776062	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$279.96
	12/1/2020	017022049	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$400.12
	12/1/2020	017011567	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$194.99
	12/4/2020	017106189	3860	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$10.00
	12/11/2020	017170338	3860	12/21/2020	UNIFORMS	10-008-58700	Uniforms-Suppl	\$79.99
	12/11/2020	017170337	3860	12/21/2020	UNIFORMS	10-008-58700	Uniforms-Suppl	\$479.94
	12/1/2020	014780258	3861	12/21/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$606.81
	12/1/2020	014921104	3890	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$166.84
	12/1/2020	016790971	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2020	016790986	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2020	016723018	3888	1/6/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$71.18
	12/1/2020	016723013	3888	1/6/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$106.78
	12/1/2020	016723019	3888	1/6/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$71.18
	12/1/2020	016348757A	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.96
	12/1/2020	016348774A	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	12/1/2020	016348778A	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$179.97
	12/1/2020	016693944A	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.96
	12/1/2020	016723036A	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.96
	12/1/2020	016776071A	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$78.49
	12/1/2020	017022056A	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$288.12
	12/1/2020	017022055A	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.96
	12/1/2020	017022050A	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.49
	12/1/2020	017022053A	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$288.12
	12/1/2020	016296642A	3890	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$154.46
	12/1/2020	016348774B	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$10.00
	12/1/2020	016348757B	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$40.00
	12/1/2020	016296642B	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$20.00
	12/1/2020	016348778B	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$30.00
	12/1/2020	016693944B	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$40.00
	12/1/2020	016723036B	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$40.00
	12/1/2020	016618377	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$615.77
	12/1/2020	016232607A	3890	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$54.98
	12/1/2020	016267336A	3890	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$181.40
	12/1/2020	016339188A	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$71.99
	12/1/2020	016667842A	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$105.00
	12/1/2020	016693954A	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$84.99
	12/1/2020	016723015A	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$93.49
	12/1/2020	016564120A	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$769.22
	12/1/2020	016564123A	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$598.87
	12/1/2020	016564124A	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$695.72
	12/1/2020	016564125A	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$593.73
	12/1/2020	016564117A	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$695.72
	12/1/2020	016618382A	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$977.56
	12/1/2020	016618379A	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$517.23

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	12/1/2020	016618374A	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$695.72
	12/1/2020	016618378A	3889	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$695.72
	12/1/2020	016776071B	3888	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$10.00
	12/1/2020	017022056B	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$30.00
	12/1/2020	017022055B	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$40.00
	12/1/2020	017022050B	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$10.00
	12/1/2020	017022053B	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$30.00
	12/14/2020	017186621	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.84
	12/15/2020	017197809	3887	1/6/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$199.96
	12/15/2020	017197791	3887	1/6/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$49.99
	12/15/2020	017197795	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.00
	12/17/2020	017221835	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$176.98
	12/14/2020	017186616	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$3.10
	12/22/2020	017261959	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$249.96
	12/21/2020	017250017	3887	1/6/2021	UNIFORMS	10-007-58700	Uniforms-EMS	\$62.99
							Totals for GALLS, LLC dba MIL	\$34,236.55
GLAXOSMITHKLINE FINANCIAL, INC.	11/1/2020	8253324221	107223	12/2/2020	FLUARIX QIV	10-009-54000	Drug Supplies-Dept	\$11,894.94
							Totals for GLAXOSMITHKLINE	\$11,894.94
GOOCH, CAROL A	11/2/2020	GOO11022020	106944	11/4/2020	PRESENTATION FOR MCHD STAFF 11/02 & 11/18	10-001-57100	Professional Fees-Admin	\$500.00
	12/7/2020	GOO120720	107271	12/9/2020	5 PRESENTATIONS FOR MCHD EMS	10-025-58500	Training/Related Expenses-CE-Hi	\$1,000.00
							Totals for GOOCH, CAROL A:	\$1,500.00
GOODYEAR TIRE & RUBBER COMPANY	11/19/2020	294-1003431	107224	12/2/2020	GOODYEAR EAGLE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$928.00
							Totals for GOODYEAR TIRE &	\$928.00
GOVERNMENT FINANCE OFFICERS ASSOCIATION	11/1/2020	57646 10.23.20	107272	12/9/2020	MEMBERSHIP DUES/B.ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$80.00
							Totals for GOVERNMENT FINA	\$80.00
GRAINGER	11/9/2020	9711059007	3701	11/24/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$126.87
	11/6/2020	9709682604	3701	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$560.04
	12/8/2020	9740900841	3891	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$329.64
							Totals for GRAINGER:	\$1,016.55
GRIFFIN SERVICES (dba) JASON GRIFFIN	11/20/2020	2020-087	3702	11/24/2020	REPAIR BROKEN SPRINGS	10-016-55600	Maintenance & Repairs-Buildings	\$855.00
	11/20/2020	2020-086	3702	11/24/2020	REPAIR/SERVICE AND ADJUSTED HINDGE	10-016-55600	Maintenance & Repairs-Buildings	\$185.00
	12/14/2020	2020-092	3862	12/21/2020	FURNISH AND INSTALL GARAGE DOOR PHOTO EYE	10-016-55600	Maintenance & Repairs-Buildings	\$340.00
	12/14/2020	2020-093	3862	12/21/2020	BAY DOOR REPAIR	10-016-55600	Maintenance & Repairs-Buildings	\$750.00
							Totals for GRIFFIN SERVICES	\$2,130.00
GULLO CARS OF CONROE, LP	12/4/2020	686092	107343	12/16/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$124.75
	12/15/2020	689718	107410	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$129.23
							Totals for GULLO CARS OF CO	\$253.98

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HAMILTON, SAMANTHA	12/30/2020	HAM123020	3893	1/6/2021	MILEAGE REIMBURSEMENT 10/28/20-11/27/20	10-007-56200	Mileage Reimbursements-EMS	\$52.56
							Totals for HAMILTON, SAMAN	\$52.56
HEALTH CARE LOGISTICS, INC	12/4/2020	307812055	107460	1/6/2021	PULL TIGHT SEAL UNNUMBERED YELLOW MAT	10-008-53900	Disposable Medical Supplies-Sup	\$1,774.62
	12/10/2020	307819599	107460	1/6/2021	PULL-TIGHT SEAL UNNUMBERED YELLOW MAT	10-008-53900	Disposable Medical Supplies-Sup	\$2,008.19
							Totals for HEALTH CARE LOG	\$3,782.81
HEAT TRANSFER SOLUTIONS, INC.	11/10/2020	174609	107187	11/24/2020	MAINTENANCE CONTRACT NOVEMBER 2020	10-016-55600	Maintenance & Repairs-Buildings	\$2,072.50
	12/10/2020	175588	107411	12/21/2020	MAINTENANCE CONTRACT DECEMBER 2020	10-016-55600	Maintenance & Repairs-Buildings	\$2,072.50
							Totals for HEAT TRANSFER SI	\$4,145.00
H-E-B, LP	11/4/2020	HEB110420	106945	11/4/2020	EMPLOYEE APPRECIATION GIFT CARDS (PO58743)	10-000-14900	Prepaid Expenses-BS	\$9,710.00
							Totals for H-E-B, LP:	\$9,710.00
HENRY SCHEIN, INC.-MATRX MEDICAL	11/1/2020	CM20596191			CREDIT/INV 83901908	10-008-53900	Disposable Medical Supplies-Sup	(\$21.00)
	11/1/2020	83901908	107188	11/24/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$112.56
	11/1/2020	85132684	107188	11/24/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$173.00
	11/1/2020	85132609	107188	11/24/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$699.00
	11/1/2020	85206503	107188	11/24/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$16.08
	11/5/2020	85622070	107225	12/2/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$976.94
						10-008-53900	Disposable Medical Supplies-Sup	\$965.61
	11/23/2020	86444130	107274	12/9/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,984.14
	11/23/2020	86414113	107274	12/9/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$427.24
						10-009-54000	Drug Supplies-Dept	\$1,258.06
	11/24/2020	86463244	107274	12/9/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$257.05
	11/1/2020	84892285	107274	12/9/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,106.40
	11/4/2020	85556472	107274	12/9/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$722.25
	12/3/2020	86829138	107344	12/16/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$15.94
	12/2/2020	86769338	107344	12/16/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$781.06
						10-009-54000	Drug Supplies-Dept	\$97.40
	12/7/2020	86983182	107412	12/21/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$3,093.59
						10-009-54000	Drug Supplies-Dept	\$1,303.28
	12/22/2020	87724982	107461	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$976.32
						10-009-54000	Drug Supplies-Dept	\$838.94
	12/17/2020	87532287	107461	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$3,013.55
						10-009-54000	Drug Supplies-Dept	\$1,413.75
							Totals for HENRY SCHEIN, INC	\$20,211.16
HJM CONSTRUCTION, LLC	11/9/2020	1590	3703	11/24/2020	LANDSCAPING MAINTENANCE SERVICE OCT 2020	10-016-53330	Contractual Obligations- Other-Fa	\$624.84
	11/9/2020	1591	3703	11/24/2020	LANDSCAPING MAINTENANCE SERVICE OCT 2020	10-016-53330	Contractual Obligations- Other-Fa	\$1,344.52
	11/3/2020	1581	3703	11/24/2020	LANDSCAPING MAINTENANCE SERVICE OCT 2020	10-016-53330	Contractual Obligations- Other-Fa	\$3,620.08
	11/9/2020	1592	3703	11/24/2020	LANDSCAPING MAINTENANCE SERVICE OCT 2020	10-016-53330	Contractual Obligations- Other-Fa	\$2,049.60
	12/7/2020	1604	3777	12/9/2020	LANDSCAPE AND MAINTENANCE NOVEMBER 2020	10-016-53330	Contractual Obligations- Other-Fa	\$312.42

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	12/5/2020	1605	3777	12/9/2020	LANDSCAPE AND MAINTENANCE NOVEMBER 2020	10-016-53330	Contractual Obligations- Other-Fa	\$1,024.80
	12/7/2020	1606	3777	12/9/2020	LANDSCAPE AND MAINTENANCE NOVEMBER 2020	10-016-53330	Contractual Obligations- Other-Fa	\$672.26
	12/7/2020	1607	3777	12/9/2020	LANDSCAPE AND MAINTENANCE NOVEMBER 2020	10-016-53330	Contractual Obligations- Other-Fa	\$1,810.04
	12/7/2020	1608	3777	12/9/2020	LANDSCAPE AND MAINTENANCE NOVEMBER 2020	10-016-53330	Contractual Obligations- Other-Fa	\$4,024.71
							Totals for HJM CONSTRUCTIC	\$15,483.27
HON, CALVIN	11/3/2020	HON110320	3704	11/24/2020	LUNCH MEETING REIMBURSEMENT 10.30.20	10-015-56100	Meeting Expenses-Infor	\$27.96
							Totals for HON, CALVIN:	\$27.96
HOUSTON COMMUNITY NEWSPAPERS	11/1/2020	34065734	107190	11/24/2020	RFP/PROPERTY & CASUALTY INSURANCE BROKER	10-001-52200	Advertising-Admin	\$144.00
	11/16/2020	34069850	107190	11/24/2020	RFP/MENTAL HEALTH	10-001-52200	Advertising-Admin	\$288.00
							Totals for HOUSTON COMMU	\$432.00
HR IN ALIGNMENT, LLC	11/9/2020	DEC 2020	3660	11/18/2020	HR CONSULTING FEE FOR DEC 2020	10-000-14900	Prepaid Expenses-BS	\$750.00
	12/3/2020	JAN 2021	3778	12/9/2020	HR CONSULTING FEE FOR JAN 2020/FINAL PAYMENT	10-000-14900	Prepaid Expenses-BS	\$750.00
							Totals for HR IN ALIGNMENT,	\$1,500.00
IBS OF GREATER CONROE & INTERSTATE BATT	11/6/2020	1924102006819	107086	11/18/2020	AUTOMOTIVE BATTIES	10-010-58900	Vehicle-Batteries-Fleet	\$1,198.60
	11/13/2020	60101511	107275	12/9/2020	LIFELINE GPL-4DL BATTERY	10-010-58900	Vehicle-Batteries-Fleet	\$2,712.00
	12/1/2020	1924102006887	107275	12/9/2020	BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$443.85
	12/16/2020	60101826	107413	12/21/2020	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$2,712.00
	12/16/2020	60101825	107413	12/21/2020	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$2,712.00
	12/17/2020	60101860	107413	12/21/2020	BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$5,424.00
							Totals for IBS OF GREATER C	\$15,202.45
IMAGE TREND INC.	12/1/2020	125375	107414	12/21/2020	ELITE EMS SaaS ANNUAL FEE	10-015-53050	Computer Software-Infor	\$132,450.00
							Totals for IMAGE TREND INC.:	\$132,450.00
IMPAC FLEET	11/1/2020	SQLCD-640672	5208	11/10/2020	FUEL PURCHASE FOR OCTOBER 2020	10-010-54700	Fuel - Auto-Fleet	\$35,351.88
	12/1/2020	SQLCD-646338	5283	12/10/2020	FUEL PURCHASE FOR NOVEMBER 2020	10-010-54700	Fuel - Auto-Fleet	\$32,391.36
						10-010-59100	Vehicle-Registration-Fleet	\$14.00
							Totals for IMPAC FLEET:	\$67,757.24
INDEPENDENCE MEDICAL/CARDINALHEALTH a	12/1/2020	71859022	107463	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,254.00
	12/1/2020	70516881	107463	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$2,986.16
							Totals for INDEPENDENCE ME	\$4,240.16
INDIGENT HEALTHCARE SOLUTIONS	11/1/2020	70789	3705	11/24/2020	PROFESSIONAL SERVICES FOR DECEMBER 2020	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	11/2/2020	70850	3705	11/24/2020	OCTOBER POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$208.50
	12/1/2020	70946	3779	12/9/2020	PROFESSIONAL SERVICES FOR JANUARY 2021	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	12/4/2020	71006	3779	12/9/2020	NOVEMBER 2020 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$224.00
							Totals for INDIGENT HEALTHC	\$25,785.04
INSPIRECOM, INC.	11/5/2020	3320003001	107226	12/2/2020	ADMIN TOWER REPAIRS	10-004-57100	Professional Fees-Radio	\$4,980.13

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							Totals for INSPIRECOM, INC.:	\$4,980.13
IT'S MUFFLER TIME, ABEL GONZALES	11/23/2020	43100	3736	12/2/2020	MUFFLER REPAIR	10-010-52000	Accident Repair-Fleet	\$25.00
							Totals for IT'S MUFFLER TIME	\$25.00
JAMES L. MILLER MECHANICAL, LLC	12/8/2020	007820	107415	12/21/2020	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings	\$440.00
							Totals for JAMES L. MILLER M	\$440.00
JAMES, ROBERT	11/20/2020	DEC 2020-044	107193	11/24/2020	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
	12/16/2020	JAN 2021-045	107345	12/16/2020	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
							Totals for JAMES, ROBERT:	\$2,402.00
JEP TELECOM LICENSING SERVICES	11/1/2020	20201031-MCHD	3706	11/24/2020	ROBINSON RD UHF SEARCHES	10-004-57100	Professional Fees-Radio	\$150.00
							Totals for JEP TELECOM LICE	\$150.00
JONES AND BARTLETT LEARNING, LLC	12/1/2020	BWCSH229356.1C			CREDIT	10-009-52600	Books/Materials-Dept	(\$429.25)
	11/1/2020	133424	3707	11/24/2020	BOOKS/MATERIALS	10-009-52600	Books/Materials-Dept	\$576.88
	12/1/2020	148300	3894	1/6/2021	BOOKS/MATERIAL	10-009-52600	Books/Materials-Dept	\$6,609.03
							Totals for JONES AND BARTLI	\$6,756.66
JP MORGAN CHASE BANK	11/5/2020	00036741 11/05/2020	5220	11/19/2020	JPM CREDIT CARD TRANSACTIONS FOR NOVEMBER 20:	10-001-52200	Advertising-Admin	\$699.00
						10-001-57100	Professional Fees-Admin	\$9.99
						10-004-53150	Conferences - Fees, Travel, & Me	\$149.93
						10-004-55600	Maintenance & Repairs-Buildings	\$212.28
						10-004-57100	Professional Fees-Radio	\$61.00
						10-004-57225	Radio Repair - Parts-Radio	\$10.95
						10-004-57700	Shop Tools-Radio	\$336.30
						10-004-58800	Utilities-Radio	\$516.21
						10-007-54450	Employee Recognition-EMS	\$4,521.57
						10-007-56100	Meeting Expenses-EMS	\$72.21
						10-008-52500	Bio-Waste Removal-Suppl	\$2,611.41
						10-008-56900	Postage-Suppl	\$411.11
						10-008-57900	Station Supplies-Suppl	\$1,802.37
						10-009-52600	Books/Materials-Dept	\$105.00
						10-009-52700	Business Licenses-Dept	\$542.00
						10-009-54100	Dues/Subscriptions-Dept	\$900.00
						10-009-56100	Meeting Expenses-Dept	\$45.42
						10-010-58600	Travel Expenses-Fleet	\$6.38
						10-010-59000	Vehicle-Outside Services-Fleet	\$10.00
						10-010-59050	Vehicle-Parts-Fleet	\$10.00
						10-010-59100	Vehicle-Registration-Fleet	\$91.75
						10-011-52600	Books/Materials-EMS B	\$100.69
						10-011-54100	Dues/Subscriptions-EMS B	\$175.00
						10-015-58310	Telephones-Service-Infor	\$635.88

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						10-016-53150	Conferences - Fees, Travel, & Me	\$146.07
						10-016-55600	Maintenance & Repairs-Buildings	\$8,479.57
						10-016-57700	Shop Tools-Facil	\$151.97
						10-016-57725	Shop Supplies-Facil	\$261.42
						10-016-57750	Small Equipment & Furniture-Fac	\$1,378.91
						10-016-58800	Utilities-Facil	\$6,338.01
						10-025-54350	Employee Health\Wellness-Huma	\$614.87
						10-025-54450	Employee Recognition-Human	\$1,897.23
						10-025-57100	Professional Fees-Human	\$699.00
						10-026-57100	Professional Fees-Recor	\$343.75
						10-045-56100	Meeting Expenses-EMS Q	\$25.71
						10-016-55600	Maintenance & Repairs-Buildings	\$38.97
	12/5/2020	00036741	12/05/20	5343	12/21/2020 JPM CREDIT CARD TRANSACTIONS FOR DECEMBER 202	10-001-52200	Advertising-Admin	\$1,710.90
						10-001-54100	Dues/Subscriptions-Admin	\$9.99
						10-001-56100	Meeting Expenses-Admin	\$205.74
						10-004-55600	Maintenance & Repairs-Buildings	\$27.21
						10-004-57100	Professional Fees-Radio	\$520.28
						10-004-57700	Shop Tools-Radio	\$315.35
						10-004-57725	Shop Supplies-Radio	\$28.76
						10-007-53150	Conferences - Fees, Travel, & Me	(\$101.00)
						10-007-54100	Dues/Subscriptions-EMS	\$25.00
						10-008-52500	Bio-Waste Removal-Suppl	\$2,611.41
						10-008-54100	Dues/Subscriptions-Suppl	\$179.00
						10-008-54200	Durable Medical Equipment-Suppl	\$515.40
						10-008-56900	Postage-Suppl	\$720.55
						10-008-57900	Station Supplies-Suppl	\$745.23
						10-008-58700	Uniforms-Suppl	\$430.32
						10-009-52600	Books/Materials-Dept	\$105.00
						10-009-52700	Business Licenses-Dept	\$540.00
						10-009-56300	Office Supplies-Dept	\$13.00
						10-010-57700	Shop Tools-Fleet	\$59.94
						10-010-58600	Travel Expenses-Fleet	\$480.00
						10-015-57725	Shop Supplies-Infor	\$991.72
						10-015-57750	Small Equipment & Furniture-Infi	\$513.96
						10-015-58310	Telephones-Service-Infor	\$511.78
						10-016-55600	Maintenance & Repairs-Buildings	\$2,272.24
						10-016-57700	Shop Tools-Facil	\$34.88
						10-016-57725	Shop Supplies-Facil	\$481.19
						10-016-57750	Small Equipment & Furniture-Fac	\$492.80
						10-016-58800	Utilities-Facil	\$6,104.02
						10-025-54350	Employee Health\Wellness-Huma	\$295.03
						10-025-54450	Employee Recognition-Human	\$21,034.24
							Totals for JP MORGAN CHASE	\$76,285.87

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KENNEDY, MICHAEL DR. KENNEDY CHIROPRACTIC	11/20/2020	KEN112020	107227	12/2/2020	WELLNESS PROGRAM/T SHAUL	10-025-54350	Employee Health\Wellness-Human Resources	\$195.00
	11/20/2020	KEN112020 \$195.00	107227	12/2/2020	WELLNESS PROGRAM/D MOSLEY	10-025-54350	Employee Health\Wellness-Human Resources	\$195.00
							Totals for KENNEDY, MICHAEL DR.	\$390.00
KENNETH DININO dba QUALITY COLLISION	11/16/2020	QUA111620	3661	11/18/2020	REPAIRS FOR SHOP 630	10-010-52000	Accident Repair-Fleet	\$3,662.05
	12/14/2020	QUA121420	3824	12/16/2020	REPAIR CAB/BOX DAMAGE LEFT FRONT UNIT 56	10-010-52000	Accident Repair-Fleet	\$472.00
							Totals for KENNETH DININO dba QUALITY COLLISION	\$4,134.05
KOLOR KOATED, INC.	11/4/2020	16458	3780	12/9/2020	NAMEPLATES/UNIFORMS	10-007-58700	Uniforms-EMS	\$573.13
	11/4/2020	16457	3780	12/9/2020	BADGES/UNIFORMS	10-007-58700	Uniforms-EMS	\$2,017.00
	11/4/2020	16456 \$2017.00	3780	12/9/2020	BADGES/UNIFORMS	10-007-58700	Uniforms-EMS	\$2,017.00
	12/4/2020	16460	3895	1/6/2021	REPAIR/REFURBISH BADGES	10-007-58700	Uniforms-EMS	\$149.87
							Totals for KOLOR KOATED, INC.	\$4,757.00
LAKE SOUTH WATER SUPPLY CORPORATION	11/24/2020	1000019000 11/24/20	107228	12/2/2020	STATION 45 10/15/20-11/16/20	10-016-58800	Utilities-Facilities	\$1,001.93
							Totals for LAKE SOUTH WATER SUPPLY CORPORATION	\$1,001.93
LAW OFFICE OF KELLY A MCDONALD	11/5/2020	662	3708	11/24/2020	PROFESSIONAL LEGAL SERVICES OCT 2020	10-001-55500	Legal Fees-Admin	\$2,635.00
	12/3/2020	681	3896	1/6/2021	PROFESSIONAL LEGAL SERVICES NOV 2020	10-001-55500	Legal Fees-Admin	\$2,022.95
							Totals for LAW OFFICE OF KELLY A MCDONALD	\$4,657.95
LEDWIG, ALBERT	12/14/2020	LED121420	3825	12/16/2020	ON CALL MILEAGE REIMBURSEMENT 11/07/20-12/09/20	10-010-56200	Mileage Reimbursements-Fleet	\$241.55
							Totals for LEDWIG, ALBERT	\$241.55
LEXISNEXIS RISK DATA MGMT, INC	12/1/2020	1171610-20201031	107346	12/16/2020	OFFICIAL RECORDS SEARCH 10/01/20-10/31/20	10-011-57100	Professional Fees-EMS B	\$774.25
						10-002-57100	Professional Fees-HCAP	\$448.00
	12/1/2020	1171610-20201130	107346	12/16/2020	OFFICIAL RECORDS SEARCH 11/01/20-11/30/20	10-011-57100	Professional Fees-EMS B	\$793.00
							Totals for LEXISNEXIS RISK DATA MGMT, INC	\$2,015.25
LIFE-ASSIST, INC.	11/3/2020	1047432	107196	11/24/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Supplies	\$4,975.98
						10-009-54000	Drug Supplies-Dept	\$925.42
	11/3/2020	1047604	107196	11/24/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$184.80
						10-008-53900	Disposable Medical Supplies-Supplies	\$2,135.00
	11/17/2020	1051241	107229	12/2/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Supplies	\$8,822.31
						10-009-54000	Drug Supplies-Dept	\$507.19
	11/17/2020	1051154	107229	12/2/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Supplies	\$1,164.12
	11/12/2020	1050253	107229	12/2/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Supplies	\$1,750.00
	11/11/2020	1049717	107229	12/2/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$35.20
	11/25/2020	1053760	107276	12/9/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Supplies	\$6,355.00
	11/25/2020	1053572	107276	12/9/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$77.28
	12/2/2020	1055055	107347	12/16/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Supplies	\$388.04
	12/2/2020	1054859	107347	12/16/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$35.20
	12/2/2020	1054792	107347	12/16/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Supplies	\$11,275.00
	12/4/2020	1056055	107347	12/16/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Supplies	\$820.00



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	12/4/2020	1055928	107347	12/16/2020	DME MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Suppl	\$800.00
	12/3/2020	1055312	107347	12/16/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$35.20
	12/3/2020	1055248	107347	12/16/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$102.04
	12/7/2020	1056326	107416	12/21/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$35.20
	12/7/2020	1056228	107416	12/21/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$3,616.54
						10-009-54000	Drug Supplies-Dept	\$3,826.46
	12/8/2020	1056935	107416	12/21/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,278.00
	12/10/2020	1057380	107416	12/21/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,620.00
	12/10/2020	1057379	107416	12/21/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$207.00
	12/1/2020	1052208	107465	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,815.00
	12/9/2020	1057009	107465	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$6,551.05
						10-008-53800	Disposable Linen-Suppl	\$916.63
						10-009-54000	Drug Supplies-Dept	\$95.10
	12/9/2020	1057227	107465	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,460.97
	12/9/2020	1057007	107465	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$810.00
	12/16/2020	1058963	107465	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$97.01
	12/17/2020	1059586	107465	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$97.01
	12/17/2020	1059370	107465	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$7,064.40
						10-009-54000	Drug Supplies-Dept	\$448.80
	12/15/2020	1058507	107465	1/6/2021	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$211.20
	12/22/2020	1060610	107465	1/6/2021	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Suppl	\$889.20
							Totals for LIFE-ASSIST, INC.:	\$71,427.35
LINEBARGER GOGGAN BLAIR & SAMPSON, LLP	12/1/2020	EMMOR 11-06-20	107348	12/16/2020	GROSS COLLECTIONS FEE OCTOBER 2020	10-011-52900	Collection Fees-EMS B	\$2,114.08
							Totals for LINEBARGER GOGG	\$2,114.08
LIQUIDSPRING LLC	12/2/2020	0037449-IN	107349	12/16/2020	COMPRESSIBLE FLUID	10-010-54550	Fluids & Additives - Auto-Fleet	\$278.38
							Totals for LIQUIDSPRING LLC:	\$278.38
LONE STAR COMMUNITY HEALTH CENTER, INC	11/9/2020	PHD11092020	3738	12/2/2020	COVID 19 VOUCHERS PERFORMED @ \$51.31 EACH	10-007-57100	Professional Fees-EMS	\$513.10
							Totals for LONE STAR COMMU	\$513.10
LONE STAR GROUND WATER CONSERVATION E	11/1/2020	21-0672	107278	12/9/2020	OPERATING PERMIT FEE 01/01/2021-12/31/2021	10-016-58800	Utilities-Facil	\$22.95
	11/1/2020	21-0671	107278	12/9/2020	OPERATING PERMIT FEE 01/01/2021-12/31/2021	10-016-58800	Utilities-Facil	\$23.80
							Totals for LONE STAR GROUND	\$46.75
LSE CONTRACTORS, LLC	12/4/2020	8591	3781	12/9/2020	ELECTRICAL WORK	10-004-57100	Professional Fees-Radio	\$1,894.83
							Totals for LSE CONTRACTORS	\$1,894.83
MARTIN, DISIERE, JEFFERSON & WISDOM, LLP	12/1/2020	202466	107350	12/16/2020	ATTORNEY FEES 10/07/20-10/13/20	10-025-55500	Legal Fees-Human	\$367.50
							Totals for MARTIN, DISIERE, J	\$367.50
MCKESSON GENERAL MEDICAL CORP.	11/10/2020	15507826	107197	11/24/2020	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$584.00
						10-009-54000	Drug Supplies-Dept	\$1,392.90

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	11/1/2020	14207977	107197	11/24/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$98.86
	11/1/2020	14404645	107197	11/24/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,812.65
	11/19/2020	15900243	107230	12/2/2020	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,277.44
						10-009-54000	Drug Supplies-Dept	\$694.60
	11/19/2020	15899415	107230	12/2/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$348.12
	11/19/2020	15901370	107230	12/2/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$415.48
	11/24/2020	16056344	107279	12/9/2020	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,149.51
						10-009-54000	Drug Supplies-Dept	\$796.65
	12/9/2020	17103387	107351	12/16/2020	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Sup	\$194.33
	12/7/2020	16442204	107351	12/16/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$714.55
	12/7/2020	16456448	107351	12/16/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$354.84
	12/7/2020	16423855	107351	12/16/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$195.25
	12/1/2020	15618372	107466	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$800.00
	12/8/2020	16520497	107466	1/6/2021	DISPOSABLE LINEN/DRUG SUPPLIES	10-008-53800	Disposable Linen-Suppl	\$581.40
						10-009-54000	Drug Supplies-Dept	\$1,392.90
	12/22/2020	17114972	107466	1/6/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Sup	\$96.97
	12/18/2020	16946039	107466	1/6/2021	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$457.00
	12/21/2020	16982510	107466	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$303.17
	12/22/2020	17058695	107466	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,974.70
							Totals for MCKESSON GENER	\$15,635.32
MED ONE EQUIPMENT SERVICES LLC	11/1/2020	ES12272	3662	11/18/2020	ALARIS TUBING SET (50)	10-008-53900	Disposable Medical Supplies-Sup	\$4,250.00
						10-008-53900	Disposable Medical Supplies-Sup	\$130.00
	11/1/2020	ES12398	3662	11/18/2020	ALARIS TUBING SET (40)	10-008-53900	Disposable Medical Supplies-Sup	\$3,400.00
						10-008-53900	Disposable Medical Supplies-Sup	\$110.00
							Totals for MED ONE EQUIPME	\$7,890.00
MEDLINE INDUSTRIES, INC	11/2/2020	1929557119	107090	11/18/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$611.16
	11/10/2020	1930495746	107198	11/24/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$5,879.20
	11/1/2020	1929516862	107198	11/24/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,578.60
	11/3/2020	1929624638	107231	12/2/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$203.72
	12/8/2020	1933529727	107280	12/9/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,764.00
	12/10/2020	1933753726	107418	12/21/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$1,973.25
	12/22/2020	1935217720	107467	1/6/2021	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$3,527.52
	12/3/2020	1932975157	107467	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$2,367.90
							Totals for MEDLINE INDUSTRI	\$17,905.35
MICRO INTEGRATION & PROGRAMMING SOLUT	11/9/2020	220609	3709	11/24/2020	PHONE SYSTEM TROUBLESHOOTING AND CHANGES	10-004-57225	Radio Repair - Parts-Radio	\$600.00
	11/12/2020	220617	3709	11/24/2020	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$395.08
							Totals for MICRO INTEGRATIC	\$995.08
MID-SOUTH SYNERGY	11/1/2020	313046001 10/24/20	107091	11/18/2020	STATION 45 09/24/20-10/24/20	10-016-58800	Utilities-Facil	\$303.00
	12/1/2020	313046001 11/24/20	107353	12/16/2020	STATION 45 10/24/20-11/24/20	10-016-58800	Utilities-Facil	\$265.00

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							Totals for MID-SOUTH SYNER	\$568.00
MILLER TOWING & RECOVERY, LLC	12/2/2020	20-2545	107281	12/9/2020	VEHICLE TOWING - SHOP 45	10-010-59200	Vehicle-Towing-Fleet	\$375.00
	12/15/2020	20-2620	107419	12/21/2020	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$300.00
	12/16/2020	20-2609	107419	12/21/2020	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$400.00
							Totals for MILLER TOWING & I	\$1,075.00
MILSTEAD AUTOMOTIVE	12/12/2020	122264	107420	12/21/2020	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$75.00
							Totals for MILSTEAD AUTOMC	\$75.00
MISSION CRITICAL PARTNERS	11/18/2020	11680	3710	11/24/2020	GPS INTERFERENCE ANALYSIS/BIRCH, JOHN	10-004-57100	Professional Fees-Radio	\$2,344.54
							Totals for MISSION CRITICAL	\$2,344.54
MOBILE ELECTRIC POWER SOLUTIONS, INC dba	11/1/2020	15246	107093	11/18/2020	REPLACE CABLE ROADPOWER GENERATOR S/N 190765	10-010-59000	Vehicle-Outside Services-Fleet	\$124.52
	11/1/2020	15365	107108	11/18/2020	BEARING SERVICE ROADPOWER GENERATOR S/N 19090	10-010-59050	Vehicle-Parts-Fleet	\$289.46
	11/1/2020	15377	107093	11/18/2020	VEHICLE PARTS/BAL DUE	10-010-59050	Vehicle-Parts-Fleet	\$33.05
	11/18/2020	15557	107222	12/2/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,650.48
							Vehicle-Parts-Fleet	\$19.01
							Totals for MOBILE ELECTRIC I	\$2,116.52
MONTGOMERY CENTRAL APPRAISAL DISTRICT	12/1/2020	HM1 12/1/20	3842	12/16/2020	SALES000000002408 QUATERLY BILLING	10-001-53310	Contractual Obligations- County /	\$72,984.66
							Totals for MONTGOMERY CEN	\$72,984.66
MONTGOMERY COUNTY ESD # 1, (STN 12)	11/20/2020	DEC 2020-190	3711	11/24/2020	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
	12/16/2020	JAN 2021-191	3826	12/16/2020	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
							Totals for MONTGOMERY COI	\$2,200.00
MONTGOMERY COUNTY ESD #1 (STN 13)	11/20/2020	DEC 2020-043	3712	11/24/2020	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
	12/16/2020	JAN 2021-044	3827	12/16/2020	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
							Totals for MONTGOMERY COI	\$2,200.00
MONTGOMERY COUNTY ESD #10, STN 42	11/20/2020	DEC 2020-166	107199	11/24/2020	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
	12/16/2020	JAN 2021-167	107354	12/16/2020	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
							Totals for MONTGOMERY COI	\$1,900.00
MONTGOMERY COUNTY ESD #2	11/20/2020	DEC 2020-023	3713	11/24/2020	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
	12/16/2020	JAN 2021-024	3828	12/16/2020	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
							Totals for MONTGOMERY COI	\$2,000.00
MONTGOMERY COUNTY ESD #6, STN 34	11/20/2020	DEC 2020-189	107200	11/24/2020	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
	12/16/2020	JAN 2021-190	107355	12/16/2020	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
							Totals for MONTGOMERY COI	\$1,800.00
MONTGOMERY COUNTY ESD #8, STN 21/22	11/20/2020	DEC 2020-191	107201	11/24/2020	STATION 21 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00

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	12/16/2020	JAN 2021-192	107356	12/16/2020	STATION 21 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00
							Totals for MONTGOMERY COI	\$1,600.00
MONTGOMERY COUNTY ESD #9, STN 33	11/20/2020	DEC 2020-187	3714	11/24/2020	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
	12/16/2020	JAN 2021-188	3829	12/16/2020	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
							Totals for MONTGOMERY COI	\$1,700.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	11/20/2020	DEC 2020-070	3715	11/24/2020	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
	12/16/2020	JAN 2021-071	3830	12/16/2020	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
							Totals for MONTGOMERY COI	\$1,200.00
MOOTE, KATELYN	12/14/2020	MOO121420	3831	12/16/2020	MILEAGE REIMBURSEMENT 12/09/2020	10-004-56200	Mileage Reimbursements-Radio	\$71.71
							Totals for MOOTE, KATELYN:	\$71.71
MOSLEY FIRE AND SAFETY, INC	11/4/2020	0005323	3663	11/18/2020	2020 ANNUAL FIRE EXTINGUISHER INSPECTIONS	10-016-55600	Maintenance & Repairs-Buildings	\$1,574.00
	11/17/2020	11025	3739	12/2/2020	ANNUAL MAINTENANCE & RETAG	10-008-55650	Maintenance- Equipment-Suppl	\$147.50
	12/11/2020	11058	3863	12/21/2020	ANNUAL MAINTENANCE AND RETAG OF FIRE EXTINGU	10-016-55600	Maintenance & Repairs-Buildings	\$285.75
	12/21/2020	11074	3897	1/6/2021	FIRE EXTINGUISHERS ANNUAL MAINTENANCE & RETA	10-008-56600	Oxygen & Gases-Suppl	\$55.00
							Totals for MOSLEY FIRE AND	\$2,062.25
MUD #39	11/24/2020	10000901 11/24/20	107282	12/9/2020	STATION 20 10/20/20-11/24/20	10-016-58800	Utilities-Facil	\$539.67
	12/28/2020	10000901 12/28/20	107468	1/6/2021	STATION 20 11/20/20-12/20/20	10-016-58800	Utilities-Facil	\$454.47
							Totals for MUD #39:	\$994.14
NATIONWIDE INSURANCE DVM INSURANCE AG	11/1/2020	DVM111520	107033	11/10/2020	VETERINARY PET INSURANCE GROUP 4620/OCT '20	10-000-21590	P/R-Premium Cancer/Accident-B'	\$3,590.16
	12/1/2020	DVM121520	107357	12/16/2020	VETERINARY PET INSURANCE GROUP 4620/NOV '20	10-000-21590	P/R-Premium Cancer/Accident-B'	\$2,138.35
							Totals for NATIONWIDE INSUF	\$5,728.51
NEPHRON STERILE COMPOUNDING CENTER, LL	11/1/2020	2215707-IN	3783	12/9/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,800.00
	11/1/2020	2213288-IN	3783	12/9/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,560.00
	11/1/2020	2206253-IN	3783	12/9/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,800.00
							Totals for NEPHRON STERILE	\$5,160.00
NEW CANEY MUD	11/1/2020	1042826200 10/30/20	107094	11/18/2020	STATION 30 09/19/20-10/20/20	10-016-58800	Utilities-Facil	\$32.65
	11/30/2020	1042526200 11/30/20	107284	12/9/2020	STATION 30 10/21/20-11/18/20	10-016-58800	Utilities-Facil	\$32.65
	12/30/2020	10428262 12/30/20	107469	1/6/2021	STATION 30 11/19/20-12/15/20	10-016-58800	Utilities-Facil	\$29.39
							Totals for NEW CANEY MUD:	\$94.69
NIXON, MARGARUITE	12/7/2020	NIX120720	3784	12/9/2020	WELLNESS PROGRAM/GYM X 1	10-025-54350	Employee Health\Wellness-Huma	\$25.00
							Totals for NIXON, MARGARUIT	\$25.00
OPTIMUM COMPUTER SOLUTIONS, INC.	11/1/2020	INV0000100123	3664	11/18/2020	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$8,826.25
	11/1/2020	INV0000099557	3664	11/18/2020	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$8,883.75
	11/15/2020	INV0000100250	3720	12/2/2020	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$7,561.25

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	11/1/2020	INV0000099952	3720	12/2/2020	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,171.25
	11/22/2020	INV0000100321	3785	12/9/2020	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$8,452.50
	12/1/2020	INV0000100449	3832	12/16/2020	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$4,686.25
							Totals for OPTIMUM COMPUT	\$47,581.25
OPTIQUEST INTERNET SERVICES, INC.	12/1/2020	75090	3786	12/9/2020	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$295.35
	12/1/2020	74918	3833	12/16/2020	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$384.85
	12/1/2020	74646A	3899	1/6/2021	REGISTRATION/RENEWAL - SSL CERTIFICATE	10-015-57100	Professional Fees-Infor	\$65.00
	12/1/2020	74646B	3898	1/6/2021	REGISTRATION/RENEWAL - SSL CERTIFICATE	10-015-57100	Professional Fees-Infor	\$17.00
							Totals for OPTIQUEST INTERNET	\$762.20
O'REILLY AUTO PARTS	11/5/2020	0408-462701			CREDIT/0408-462337	10-010-59050	Vehicle-Parts-Fleet	(\$34.90)
	11/9/2020	0408-464112			CREDIT/0408-464097	10-010-59050	Vehicle-Parts-Fleet	(\$202.44)
	11/16/2020	0408-467124			CREDIT/0408-432073	10-010-59050	Vehicle-Parts-Fleet	(\$39.98)
	11/4/2020	0408-462337	107095	11/18/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$962.19
	11/12/2020	0408-465512	107204	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$126.06
	11/9/2020	0408-464097		12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$202.44
	11/12/2020	0408-465626	107204	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$59.97
	11/9/2020	0408-464110	107204	11/24/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$185.24
	11/13/2020	0408-465900	107233	12/2/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$70.40
	11/17/2020	0408-467306	107233	12/2/2020	VEHICLE PARTS/SHOP SUPPLIES	10-010-59050	Vehicle-Parts-Fleet	\$157.21
						10-010-57725	Shop Supplies-Fleet	\$115.90
	11/23/2020	0408-469781	107285	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$917.80
	11/23/2020	0408-470024	107285	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$168.02
	11/24/2020	0408-470167	107285	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$38.18
	12/14/2020	0408-477836	107422	12/21/2020	VEHICLE PARTS/FLUIDS & ADDITIVES	10-010-59050	Vehicle-Parts-Fleet	\$1,621.59
						10-010-54550	Fluids & Additives - Auto-Fleet	\$39.95
	12/15/2020	0408-478140	107422	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$244.44
	12/17/2020	0408-479082	107470	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$299.72
							Totals for O'REILLY AUTO PARTS	\$4,931.79
PANORAMA, CITY OF	11/25/2020	1020159006 11/25/20	107234	12/2/2020	STATION 14 10/22/20-11/21/20	10-016-58800	Utilities-Facil	\$83.56
	12/28/2020	1020159006 12/28/20	107471	1/6/2021	STATION 14 11/21/20-12/17/20	10-016-58800	Utilities-Facil	\$75.20
							Totals for PANORAMA, CITY OF	\$158.76
PEDIATRIC EMERGENCY STANDARDS, INC.(HAN	11/16/2020	INV-3527	3740	12/2/2020	HANDTEVY MOBILE ANNUAL SUBSCRIPTION 12/20-12/2	10-000-14900	Prepaid Expenses-BS	\$726.00
							Totals for PEDIATRIC EMERGENCY STANDARDS, INC.	\$726.00
PITNEY BOWES INC (POB 371874)postage	11/16/2020	04765611 11/03/20	107235	12/2/2020	ACCT #8000-9090-0476-5611 11/03/20	10-008-56900	Postage-Suppl	\$1,005.00
	12/16/2020	04765611 11/20/20	107472	1/6/2021	ACCT #8000-9090-0476-5611 11/20/20	10-008-56900	Postage-Suppl	\$1,000.00
	12/16/2020	04765611 12/14/20	107472	1/6/2021	ACCT #8000-9090-0476-5611 12/14/20	10-008-56900	Postage-Suppl	\$1,015.00
							Totals for PITNEY BOWES INC	\$3,020.00
PRESSWOOD, ASHLEY	12/15/2020	PRE121520	3864	12/21/2020	TUITION REIMBURSEMENT/FALL 2020	10-025-58550	Tuition Reimbursement-Human	\$2,142.88

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							Totals for PRESSWOOD, ASHI	\$2,142.88
PRIORITY DISPATCH	12/1/2020	SIN267418	3900	1/6/2021	COURSER TRAINING AND CERTIFICATION	10-006-52700	Business Licenses-Alarm	\$730.00
							Totals for PRIORITY DISPATCH	\$730.00
PROFESSIONAL AMBULANCE SALES & SERVICE	11/16/2020	3692	3741	12/2/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,000.12
						10-010-59050	Vehicle-Parts-Fleet	\$13.01
	11/30/2020	3715	3788	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$741.82
						10-010-59050	Vehicle-Parts-Fleet	\$26.67
	12/10/2020	3744	3834	12/16/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$188.83
	12/10/2020	3745	3901	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$483.40
						10-010-59050	Vehicle-Parts-Fleet	\$13.01
	12/22/2020	3781	3901	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$963.80
						10-010-59050	Vehicle-Parts-Fleet	\$13.97
	12/1/2020	3694	3901	1/6/2021	VEHICLE PARTS	10-010-52000	Accident Repair-Fleet	\$53.72
						10-010-52000	Accident Repair-Fleet	\$13.01
	12/1/2020	3378B	3901	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$545.86
	12/1/2020	3378A	3901	1/6/2021	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,836.91
							Totals for PROFESSIONAL AM	\$5,894.13
PROMOTION CAPITAL LLC dba CORE IMAGE GRC	12/1/2020	CIG-151402	3902	1/6/2021	UNIFORMS	10-008-58700	Uniforms-Suppl	\$441.35
							Totals for PROMOTION CAPIT	\$441.35
PUBLIC CONSULTING GROUP, INC.	11/1/2020	211656B	3648	11/12/2020	FY 2019 COST REPORT AMB SUPPLEMENT PP	10-007-57100	Professional Fees-EMS	\$76,954.66
							Totals for PUBLIC CONSULTIN	\$76,954.66
QUEST DIAGNOSTIC	12/2/2020	9190079891	107286	12/9/2020	EMPLOYEE TESTING 10/14/20	10-025-57300	Recruit/Investigate-Human	\$71.38
							Totals for QUEST DIAGNOSTIC	\$71.38
REEDER DISTRIBUTORS, INC.	11/30/2020	9101	107287	12/9/2020	REPLACE POTENTIOMETER ON LIFT	10-010-57650	Repair-Equipment-Fleet	\$1,077.95
	12/10/2020	9167	107423	12/21/2020	REPAIR-FLEET	10-010-57650	Repair-Equipment-Fleet	\$1,846.45
							Totals for REEDER DISTRIBUT	\$2,924.40
RELIANT ENERGY	12/7/2020	327000552664	5284	12/7/2020	STATION 27 10/26/20-11/24/20	10-016-58800	Utilities-Facil	\$664.94
	12/1/2020	333000548157	5303	12/30/2020	MAGNOLIA TOWER 10/27/20-11/25/20	10-004-58800	Utilities-Radio	\$588.44
	12/1/2020	381000360560	5304	12/30/2020	STATION 40 10/27/20-11/25/20	10-016-58800	Utilities-Facil	\$1,065.30
	12/1/2020	333000548156	107358	12/16/2020	MAGNOLIA TOWER SECURITY 10/27/20-11/25/20	10-004-58800	Utilities-Radio	\$470.29
							Totals for RELIANT ENERGY:	\$2,788.97
REVSPRING, INC.	11/9/2020	DSI1288103	107206	11/24/2020	MAILING FEE/ ACCT PPMCHD01 10/01/20-10/31/20	10-011-57100	Professional Fees-EMS B	\$7,657.83
	12/8/2020	DSI1289296	107359	12/16/2020	MAILING FEE/ ACCT PPMCHD01 11/01/20-11/31/20	10-011-57100	Professional Fees-EMS B	\$7,473.30
							Totals for REVSPRING, INC.:	\$15,131.13

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ROGUE WASTE RECOVERY & ENVIRONMENTAL	11/20/2020	5621A	3789	12/9/2020	WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Removal-Fleet	\$70.00
	12/14/2020	5781A	3903	1/6/2021	WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Removal-Fleet	\$99.45
	12/23/2020	5858A	3903	1/6/2021	RECYCABLE FUEL/USED OIL FILTERS	10-010-54800	Hazardous Waste Removal-Fleet	\$85.00
							Totals for ROGUE WASTE RECOVERY	\$254.45
S.A.F.E. DRUG TESTING	12/2/2020	114286	3790	12/9/2020	EMPLOYEE DRUG TESTING 12/01/20	10-025-57300	Recruit/Investigate-Human	\$125.00
	12/1/2020	114115	3790	12/9/2020	EMPLOYEE DRUG TESTING 11/01/20-11/30/20	10-025-57300	Recruit/Investigate-Human	\$3,360.00
	12/1/2020	113982	3835	12/16/2020	EMPLOYEE DRUG TESTING 10/01/20-10/31/20	10-025-57300	Recruit/Investigate-Human	\$2,040.00
							Totals for S.A.F.E. DRUG TESTING	\$5,525.00
SAFETY GLASSES USA.COM	12/15/2020	197-2087	3865	12/21/2020	SAFETY GLASSES - SMALL	10-008-53900	Disposable Medical Supplies-Sup	\$1,998.00
							Totals for SAFETY GLASSES USA.COM	\$1,998.00
SAFETY-KLEEN CORP.	12/16/2020	84828326	3866	12/21/2020	PARTS CLEANER - FLEET	10-010-54500	Equipment Rental-Fleet	\$211.42
							Totals for SAFETY-KLEEN CORP.	\$211.42
SCHAEFFER MANUFACTURING COMPANY	11/19/2020	CRJ3206-INV1	3742	12/2/2020	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,088.94
	12/17/2020	CRJ3235-INV1	3904	1/6/2021	OIL & LUBRICANTS	10-010-54550	Fluids & Additives - Auto-Fleet	\$1,800.32
						10-010-56400	Oil & Lubricants-Fleet	\$1,088.94
							Totals for SCHAEFFER MANUFACTURING COMPANY	\$3,978.20
SHRED-IT USA LLC	11/15/2020	8180863110	107236	12/2/2020	ACCT #13034336 SERVICE DATE 11/10/20	10-026-56500	Other Services-Recor	\$271.44
	12/15/2020	8181075656	107473	1/6/2021	ACCT #13034336 SERVICE DATE 12/08/20	10-026-56500	Other Services-Recor	\$289.62
							Totals for SHRED-IT USA LLC:	\$561.06
SOLARWINDS, INC	12/1/2020	IN502236	107361	12/16/2020	ORION-RADIO NETWORK MANAGER AND MONITORING	10-004-53000	Computer Maintenance-Radio	\$1,885.43
							Totals for SOLARWINDS, INC:	\$1,885.43
SOUTHERN CARE SWEEPING AND PAVING COMPANY	11/1/2020	3112-116B	107207	11/24/2020	ADMIN & SERVICE CENTER PARKING LOT RESTRIPI	10-016-55600	Maintenance & Repairs-Buildings	\$5,075.00
							Totals for SOUTHERN CARE SWEEPING AND PAVING COMPANY	\$5,075.00
SPARKLETTS AND SIERRA SPRINGS	12/1/2020	3677798 112020	107424	12/21/2020	ACCT #21767323677798	10-008-57900	Station Supplies-Suppl	\$50.45
						10-008-57900	Station Supplies-Suppl	\$78.83
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$11.03
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$143.15
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$78.83
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$116.67
						10-008-57900	Station Supplies-Suppl	\$36.26
						10-008-57900	Station Supplies-Suppl	\$36.26

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SPARKLETT'S, INC.						10-008-57900	Station Supplies-Suppl	\$36.26
						10-008-57900	Station Supplies-Suppl	\$11.03
						10-008-57900	Station Supplies-Suppl	\$36.26
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$132.43
						10-008-57900	Station Supplies-Suppl	\$8.14
						10-008-57900	Station Supplies-Suppl	\$7.88
						10-008-57900	Station Supplies-Suppl	\$50.71
						10-008-57900	Station Supplies-Suppl	\$45.72
						10-008-57900	Station Supplies-Suppl	\$12.61
						10-008-57900	Station Supplies-Suppl	\$22.07
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$36.26
						10-008-57900	Station Supplies-Suppl	\$39.41
						Totals for SPARKLETT'S AND S		\$1,157.36
SPLENDORA, CITY OF	11/18/2020	2013901000 10/28/20	5259	11/18/2020	STATION 31 09/28/20-10/28/20	10-016-58800	Utilities-Facil	\$8.50
	12/10/2020	2013901000 11/24/20	5305	12/10/2020	STATION 31 10/28/20-11/24/20	10-016-58800	Utilities-Facil	\$8.50
	Totals for SPLENDORA, CITY OF							\$17.00
STANLEY LAKE M.U.D.	11/30/2020	00009834 11/30/20	107288	12/9/2020	STATION 43 10/26/20-11/24/20 - REG COMMERCIAL LINE	10-016-58800	Utilities-Facil	\$49.61
	11/30/2020	00009836 11/30/20	107288	12/9/2020	STATION 43 10/26/20-11/24/20 - SPRINKLER SYSTEM	10-016-58800	Utilities-Facil	\$7.84
	12/30/2020	00009836 12/30/20	107474	1/6/2021	STATION 43 11/24/20-12/29/20 - SPRINKLER SYSTEM	10-016-58800	Utilities-Facil	\$6.58
	12/30/2020	00009834 12/30/20	107474	1/6/2021	STATION 43 11/24/20-12/29/20 - REG COMMERCIAL LINE	10-016-58800	Utilities-Facil	\$34.22
	Totals for STANLEY LAKE M.U.							\$98.25
STAPLES ADVANTAGE	11/1/2020	3458433390A	107099	11/18/2020	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$222.29
	11/1/2020	3458433390B	107099	11/18/2020	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$58.09
	11/1/2020	3458433387A	107099	11/18/2020	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$232.57
	11/1/2020	3458433387B	107099	11/18/2020	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$10.62
	11/28/2020	3463168458	107289	12/9/2020	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Info	\$237.45
	11/28/2020	3463168459	107289	12/9/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$157.92
	11/28/2020	3463168460	107289	12/9/2020	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$120.74
	12/1/2020	3463168461	107362	12/16/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$163.47
	12/1/2020	3460937098A	107475	1/6/2021	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$357.81
	Totals for STAPLES ADVANTAGE							\$1,560.96
STEWART ORGANIZATION INC.	11/30/2020	1817366	3792	12/9/2020	ACCT #1110518 COPIER USAGE 10/25/20-11/24/20	10-015-55400	Leases/Contracts-Infor	\$826.42
	Totals for STEWART ORGANIZ							\$826.42
STRYKER SALES CORPORATION	11/2/2020	3194415M	3650	11/18/2020	STAIR PRO/POWER LOAD	10-008-55650	Maintenance- Equipment-Suppl	\$48,549.37
	12/7/2020	3230190M	3836	12/16/2020	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Suppl	\$1,570.48
						10-008-54200	Durable Medical Equipment-Suppl	\$17.97



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	12/23/2020	3249221M	3905	1/6/2021	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Sup	\$1,944.70
						10-008-54200	Durable Medical Equipment-Sup	\$38.71
							Totals for STRYKER SALES C	\$52,121.23
SUDDENLINK	11/19/2020	109949-01-3 11/30/20	5260	11/19/2020	STATION 13 11/01/20-11/30/20	10-016-58800	Utilities-Facil	\$60.13
						10-015-58310	Telephones-Service-Infor	\$94.61
	11/19/2020	104249-01-0 11/30/20	5261	11/19/2020	STATION 30 11/01/20-11/30/20	10-015-58310	Telephones-Service-Infor	\$154.52
	11/21/2020	133511-01-0 11/21/20	5285	12/2/2020	STATION 14 11/21/20-12/20/20	10-015-58310	Telephones-Service-Infor	\$94.10
	11/21/2020	128957-01-3 11/21/20	5286	12/2/2020	ADMIN 11/21/20-12/20/20	10-016-58800	Utilities-Facil	\$212.23
	12/7/2020	109949-01-3 12/31/20	5287	12/7/2020	STATION 13 12/01/20-12/31/20	10-016-58800	Utilities-Facil	\$60.13
						10-015-58310	Telephones-Service-Infor	\$94.61
	12/7/2020	104249-01-0 12/31/20	5288	12/7/2020	STATION 30 12/01/20-12/31/20	10-015-58310	Telephones-Service-Infor	\$154.52
	12/21/2020	133511-01-0 12/21/20	5344	1/1/2021	STATION 14 12/21/20-01/20/21	10-016-58800	Utilities-Facil	\$94.10
	12/21/2020	128957-01-3 12/21/20	5345	1/1/2021	ADMIN 12/21/20-01/20/21	10-016-58800	Utilities-Facil	\$212.23
							Totals for SUDDENLINK:	\$1,231.18
SYMBOLARTS, LLC	11/1/2020	0355670-IN	107208	11/24/2020	COVID CHALLENGE COIN	10-007-54450	Employee Recognition-EMS	\$2,079.25
							Totals for SYMBOLARTS, LLC:	\$2,079.25
SYNDAVER LABS, INC	11/17/2020	504438	107237	12/2/2020	CRIC REPLACEMENT TISSUE/CHEST TUBE TRAINER TIS	10-009-52600	Books/Materials-Dept	\$4,383.00
							Totals for SYNDAVER LABS, INC	\$4,383.00
TCDRS	11/1/2020	TCD111620	5235	11/16/2020	TCDRS TRANSMISSION OCTOBER 2020	10-000-21650	TCDRS Defined Benefit Plan-BS	\$233,414.35
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$218,075.78
	12/1/2020	TCS121520	5306	12/1/2020	TCDRS TRANSMISSION NOVEMBER 2020	10-000-21650	TCDRS Defined Benefit Plan-BS	\$156,238.18
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$145,971.15
							Totals for TCDRS:	\$753,699.46
TELEFLEX LLC	11/17/2020	9503291708	3743	12/2/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$19,710.00
	12/21/2020	9503424459	3906	1/6/2021	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Sup	\$24,966.00
							Totals for TELEFLEX LLC:	\$44,676.00
TERESA O'HARA MARCH dba ATHLETIC THREAC	11/16/2020	20002 \$500.00	107291	12/9/2020	REUSABLE CUSTOM PERSONAL PROTECTION GOWNS	10-008-53900	Disposable Medical Supplies-Sup	\$500.00
							Totals for TERESA O'HARA MARCH	\$500.00
TERRACON CONSULTANTS, INC	11/13/2020	TE40202	107238	12/2/2020	PHASE I ENVIRONMENTAL SITE ASSESSMENT	10-004-57100	Professional Fees-Radio	\$2,400.00
							Totals for TERRACON CONSULTANTS, INC	\$2,400.00
TESSCO TECHNOLOGIES INC.	11/16/2020	372323	107239	12/2/2020	COAX CABLE FOR STOCK	10-004-57225	Radio Repair - Parts-Radio	\$532.40
	12/21/2020	411169	107477	1/6/2021	CONNECTORS FOR STOCK	10-004-57225	Radio Repair - Parts-Radio	\$201.54
							Totals for TESSCO TECHNOLOGIES INC.	\$733.94
TEXAS AIR FILTRATION INC.	11/9/2020	76209	107209	11/24/2020	AIR FILTERS FOR STOCK	10-016-55600	Maintenance & Repairs-Buildings	\$143.85
	12/1/2020	76234	107292	12/9/2020	AIR FILTERS FOR ADMIN & SC	10-016-55600	Maintenance & Repairs-Buildings	\$1,368.46

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	12/1/2020	76173	107363	12/16/2020	AIR FILTERS FOR PREVENTATIVE MAINTENANCE	10-016-55600	Maintenance & Repairs-Buildings	\$328.67
							Totals for TEXAS AIR FILTRAT	\$1,840.98
TEXAS EMS ALLIANCE, INC.	11/13/2020	1721	107240	12/2/2020	2021 MEMBERSHIP	10-007-54100	Dues/Subscriptions-EMS	\$2,150.00
							Totals for TEXAS EMS ALLIAN	\$2,150.00
TEXAS MUTUAL INSURANCE COMPANY	11/16/2020	1002272705	5236	11/16/2020	PERIOD 08/01/20-11/01/20	10-025-59350	Worker's Compensation Insurance	\$93,784.00
							Totals for TEXAS MUTUAL INS	\$93,784.00
THE ANCHOR GROUP, INC.	12/28/2020	SC3062R	107478	1/6/2021	GATE REPAIR/DAMAGES	10-016-53500	Customer Property Damage-Facil	\$1,371.00
							Totals for THE ANCHOR GROU	\$1,371.00
THE STRONG FIRM P.C.	11/11/2020	23376	107100	11/18/2020	ATTORNEY SERVICES 10/01/20-10/31/20	10-025-55500	Legal Fees-Human	\$2,002.23
	12/10/2020	23561	107364	12/16/2020	ATTORNEY SERVICES 11/02/20-11/19/20	10-025-55500	Legal Fees-Human	\$1,755.96
							Totals for THE STRONG FIRM	\$3,758.19
THE URGENT CARE ASSOCIATES OF TEXAS, PLL	12/8/2020	AER09	3868	12/21/2020	COVID TESTING 10/11/20 - 11/19/20	10-007-57100	Professional Fees-EMS	\$5,387.55
	12/8/2020	AER10 12/08/20	3907	1/6/2021	COVID TESTING 11/25/20	10-007-57100	Professional Fees-EMS	\$3,027.29
							Totals for THE URGENT CARE	\$8,414.84
THE WOODLANDS TOWNSHIP (23/24/29)	11/20/2020	DEC 2020-186	107211	11/24/2020	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
	12/16/2020	JAN 2021-187	107365	12/16/2020	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
							Totals for THE WOODLANDS T	\$6,000.00
THOMASON, RITA K	11/6/2020	THO111120	107042	11/10/2020	REPLACEMENT OF CUSTOMER'S DAMAGED PROPERTY	10-007-53500	Customer Property Damage-EMS	\$145.98
							Totals for THOMASON, RITA K	\$145.98
THYSSENKRUPP ELEVATOR CORPORATION	12/1/2020	3005635690	3793	12/9/2020	ADMIN & SC ELEVATOR PREVENTATIVE MAINTENANC	10-016-55600	Maintenance & Repairs-Buildings	\$1,696.80
							Totals for THYSSENKRUPP EL	\$1,696.80
TOMMY'S PAINT & BODY INC dba TOMMY'S WRE	12/6/2020	3356	3837	12/16/2020	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$104.00
	12/1/2020	22764	3843	12/16/2020	REPAIR - SHOP 20	10-010-52000	Accident Repair-Fleet	\$13,695.50
							Totals for TOMMY'S PAINT & E	\$13,799.50
TOYOTA LIFT OF HOUSTON	12/1/2020	140168016	3838	12/16/2020	FORKLIFT TRAINING	10-010-58500	Training/Related Expenses-CE-FI	\$1,710.00
							Totals for TOYOTA LIFT OF HC	\$1,710.00
TRIZETTO PROVIDER SOLUTIONS	11/1/2020	121Y112000	107101	11/18/2020	INTEGRATED ELIG/QUICK POSTED REMITS/ELECTRONI	10-011-57100	Professional Fees-EMS B	\$1,340.55
	12/1/2020	121Y122000	107366	12/16/2020	INTEGRATED ELIG/QUICK POSTED REMITS/ELECTRONI	10-011-57100	Professional Fees-EMS B	\$1,140.55
							Totals for TRIZETTO PROVIDE	\$2,481.10

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TROPHY HOUSE	12/4/2020	32123	107367	12/16/2020	YEAR SERVICE AWARDS	10-025-54450	Employee Recognition-Human	\$1,764.00
	12/4/2020	32124	107367	12/16/2020	5 YEAR SERVICE AWARD	10-000-14305	A/R Employee-BS	\$36.00
							Totals for TROPHY HOUSE:	\$1,800.00
TWR LIGHTING, INC	11/23/2020	0177313-IN	107294	12/9/2020	ISOLATION TRANSFORMER	10-004-57225	Radio Repair - Parts-Radio	\$67.21
	11/25/2020	0177325-IN	107294	12/9/2020	RADIO REPAIR	10-004-57225	Radio Repair - Parts-Radio	\$31.97
							Totals for TWR LIGHTING, INC	\$99.18
VALIC COLLECTIONS	11/13/2020	VAL111320	5221	11/13/2020	EMPLOYEE CONTRIIBUTIONS FOR 11/13/20	10-000-21600	Employee Deferred Comp.-BS	\$8,419.96
	12/1/2020	VAL120120	5262	12/1/2020	EMPLOYEE CONTRIBUTIONS FOR 12/01/20	10-000-21600	Employee Deferred Comp.-BS	\$9,120.19
	12/14/2020	VAL121420	5307	12/14/2020	EMPLOYEE CONTRIBUTIONS FOR 12/14/20	10-000-21600	Employee Deferred Comp.-BS	\$9,240.98
							Totals for VALIC COLLECTION	\$26,781.13
VENDNOVATION, LLC	11/1/2020	2020-001165	107102	11/18/2020	EMS-12M ONE YEAR SOFTWARE LICENSE - ST 10,20,30,4	10-008-55650	Maintenance- Equipment-Suppl	\$4,800.00
							Totals for VENDNOVATION, LL	\$4,800.00
VERIZON WIRELESS (POB 660108)	11/9/2020	9866669674	107104	11/18/2020	ACCOUNT # 920161350-00001 OCT 09 - NOV 10	10-001-58200	Telephones-Cellular-Admin	\$236.82
						10-002-58200	Telephones-Cellular-HCAP	\$160.84
						10-004-58200	Telephones-Cellular-Radio	\$1,456.94
						10-005-58200	Telephones-Cellular-Accou	\$40.21
						10-006-58200	Telephones-Cellular-Alarm	\$239.04
						10-007-58200	Telephones-Cellular-EMS	\$1,114.14
						10-008-58200	Telephones-Cellular-Suppl	\$201.05
						10-009-58200	Telephones-Cellular-Dept	\$120.63
						10-010-58200	Telephones-Cellular-Fleet	\$80.42
						10-011-58200	Telephones-Cellular-EMS B	\$78.20
						10-015-58200	Telephones-Cellular-Infor	\$4,342.40
						10-016-58200	Telephones-Cellular-Facil	\$312.80
						10-025-58200	Telephones-Cellular-Human	\$80.42
						10-039-58200	Telephones-Cellular-Commu	\$243.10
						10-045-58200	Telephones-Cellular-EMS Q	\$158.62
						10-015-58200	Telephones-Cellular-Infor	(\$96.46)
	12/9/2020	9868782917	107426	12/21/2020	ACCOUNT # 920161350-00001 NOV 10 - DEC 09	10-005-58200	Telephones-Cellular-Accou	\$40.21
						10-001-58200	Telephones-Cellular-Admin	\$236.82
						10-011-58200	Telephones-Cellular-EMS B	\$78.20
						10-006-58200	Telephones-Cellular-Alarm	\$239.04
						10-004-58200	Telephones-Cellular-Radio	\$317.24
						10-007-58200	Telephones-Cellular-EMS	\$1,075.20
						10-016-58200	Telephones-Cellular-Facil	\$312.80
						10-010-58200	Telephones-Cellular-Fleet	\$80.42
						10-002-58200	Telephones-Cellular-HCAP	\$160.84
						10-015-58200	Telephones-Cellular-Infor	\$8,895.87
						10-008-58200	Telephones-Cellular-Suppl	\$201.05

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						10-009-58200	Telephones-Cellular-Dept	\$200.07
						10-039-58200	Telephones-Cellular-Commu	\$272.59
						10-045-58200	Telephones-Cellular-EMS Q	\$158.62
						10-025-58200	Telephones-Cellular-Human	\$80.42
							Totals for VERIZON WIRELES:	\$21,118.56
VFIS OF TEXAS / REGNIER & ASSOCIATES	11/18/2020	83907	3722	12/2/2020	RENEWAL INSTALLMENT/VFNU-CM-0002796 & VFNU-TI	10-001-54900	Insurance-Admin	\$46,534.00
							Totals for VFIS OF TEXAS / RE	\$46,534.00
WAKEFILED, DUSTIN	12/1/2020	WAK120120	3744	12/2/2020	PARAMEDIC COGNITIVE EXAM REIMBURSEMENT	10-009-52700	Business Licenses-Dept	\$125.00
	12/1/2020	WAK120120 \$52.00	3744	12/2/2020	SEWING PARAMEDIC PATCHES	10-007-58700	Uniforms-EMS	\$52.00
							Totals for WAKEFILED, DUSTI	\$177.00
WASTE MANAGEMENT OF TEXAS	11/25/2020	1438037-1792-3	5263	11/25/2020	STATION 15 10/01/20-10/15/20	10-016-58800	Utilities-Facil	\$899.69
	12/21/2020	1438418-1792-5	5346	12/16/2020	STATION 15 10/16/20-10/31/20	10-016-58800	Utilities-Facil	\$728.69
	12/1/2020	1438588-1792-5	5346	12/16/2020	STATION 15 11/01/20-11/15/20	10-016-58800	Utilities-Facil	\$509.32
	12/1/2020	5700954-1792-1	5346	12/16/2020	STATION 27 12/01/20-12/31/20	10-016-58800	Utilities-Facil	\$35.18
							Totals for WASTE MANAGEME	\$2,172.88
WAVEMEDIA, INC	11/1/2020	491029	107048	11/10/2020	METRO ETHERNET/INTERNET SERVICES/2 STRANDS D/A	10-015-58310	Telephones-Service-Infor	\$4,295.00
	12/1/2020	491147	107295	12/9/2020	METRO ETHERNET/INTERNET SERVICES/2 STRANDS D/A	10-015-58310	Telephones-Service-Infor	\$4,295.00
							Totals for WAVEMEDIA, INC:	\$8,590.00
WAYTEK, INC.	11/30/2020	3070828	107296	12/9/2020	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$717.53
							Totals for WAYTEK, INC.:	\$717.53
WESTWOOD N. WATER SUPPLY	11/30/2020	1885 11/30/20	107297	12/9/2020	STATION 27 10/24/20-11/21/20 ACCT #1885 - 2" FIRELINE M	10-016-58800	Utilities-Facil	\$186.10
	11/30/2020	1520 11/30/20	107297	12/9/2020	STATION 27 10/24/20-11/21/20 - 1' COMM METER	10-016-58800	Utilities-Facil	\$58.97
	12/29/2020	1885 12/29/20	107480	1/6/2021	STATION 27 11/21/20-12/19/20 ACCT #1885 - 2" FIRELINE M	10-016-58800	Utilities-Facil	\$186.10
	12/29/2020	1520 12/29/20	107480	1/6/2021	STATION 27 11/21/20-12/19/20 - 1' COMM METER	10-016-58800	Utilities-Facil	\$58.97
							Totals for WESTWOOD N. WA	\$490.14
WHITENER ENTERPRISES, INC.	11/6/2020	105981	3716	11/24/2020	DIESEL EXHAUST FLUID/WINDSHIELD WASHER FLUID	10-010-54550	Fluids & Additives - Auto-Fleet	\$538.74
	11/13/2020	106523	3745	12/2/2020	FUEL	10-010-54700	Fuel - Auto-Fleet	\$1,791.98
	12/1/2020	107627	3794	12/9/2020	FUEL	10-010-54700	Fuel - Auto-Fleet	\$1,349.96
	12/7/2020	107882	3839	12/16/2020	FUEL	10-010-54700	Fuel - Auto-Fleet	\$1,360.52
	12/11/2020	108289	3869	12/21/2020	FLUIDS/OILS & LUBRICANTS	10-010-54550	Fluids & Additives - Auto-Fleet	\$807.18
						10-010-56400	Oil & Lubricants-Fleet	\$1,058.26
	12/1/2020	106931	3839	12/16/2020	FLUIDS/OIL & LUBRICANTS/SHOP SUPPLIES	10-010-54550	Fluids & Additives - Auto-Fleet	\$367.50
						10-010-57725	Shop Supplies-Fleet	\$279.50
						10-010-56400	Oil & Lubricants-Fleet	\$733.50
							Totals for WHITENER ENTERF	\$8,287.14
WIESNER, INC.	11/17/2020	631295	3746	12/2/2020	SENSOR	10-010-52000	Accident Repair-Fleet	\$38.28

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	11/18/2020	631374	3746	12/2/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$282.06
	12/4/2020	628361-1	3795	12/9/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$168.86
	12/9/2020	632669	3840	12/16/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$247.00
	12/14/2020	633001	3870	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$230.08
	12/7/2020	632419	3870	12/21/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$218.64
	Totals for WIESNER, INC.:							\$1,184.92
WILKINS LINEN & DUST CONTROL SERVICE	11/5/2020	247997	3668	11/18/2020	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Flee	\$69.66
	11/19/2020	249668	3747	12/2/2020	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Flee	\$67.98
	12/3/2020	251326	3796	12/9/2020	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Flee	\$67.98
	12/17/2020	252850	3909	1/6/2021	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Flee	\$68.54
	Totals for WILKINS LINEN & DUST CONTROL SERVICE:							\$274.16
WILLIAMS SCOTSMAN	11/5/2020	8253106	107050	11/10/2020	74X14 BUNK HOUSE 11/05/20-12/04/20	10-016-53600	Damages/Insurance Claims	\$1,864.75
	12/5/2020	8333331	107298	12/9/2020	TEMP TRAILER - STATION 33	10-016-53600	Damages/Insurance Claims	\$2,298.43
	Totals for WILLIAMS SCOTSMAN:							\$4,163.18
WILLIAMS, ALICIA	12/7/2020	WILL120720	3797	12/9/2020	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health/Wellness-Human Resources	\$25.00
	Totals for WILLIAMS, ALICIA:							\$25.00
WOODFOREST NATIONAL BANK (7889)	11/1/2020	11/15 6937709	5222	11/15/2020	CAPITAL/LEASE #7709 STATION 43	10-040-52725	Capital Lease Expense-Build	\$17,418.74
						10-040-55025	Interest Expense-Build	\$271.53
	12/1/2020	12/15 6937709	5347	12/15/2020	CAPITAL/LEASE #7709 STATION 43	10-040-52725	Capital Lease Expense-Build	\$17,460.16
						10-040-55025	Interest Expense-Build	\$230.11
Totals for WOODFOREST NATIONAL BANK (7889):							\$35,380.54	
WOODLAND OAKS UTILITY CO	11/20/2020	1055082501 11/20/20	5289	12/16/2020	STATION 27 10/15/20-11/13/20	10-016-58800	Utilities-Facilities	\$89.72
	Totals for WOODLAND OAKS UTILITY CO:							\$89.72
WURTH USA, INC.	11/18/2020	50389758			CREDIT/96850482	10-010-57725	Shop Supplies-Fleet	(\$4.60)
	11/1/2020	96850482	3717	11/24/2020	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$25.62
	11/23/2020	96871009	3798	12/9/2020	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$168.04
	Totals for WURTH USA, INC.:							\$189.06
ZOLL DATA SYSTEMS	11/1/2020	INV00071539	107107	11/18/2020	HOSTED BILLING PRO - 3 YEAR (11/08/20-11/30/20)	10-011-57100	Professional Fees-EMS Billing	\$246.77
	12/1/2020	INV00072023	107371	12/16/2020	HOSTED BILLING PRO - 3 YEAR (12/01/20-12/31/20)	10-011-57100	Professional Fees-EMS Billing	\$8,384.37
	Totals for ZOLL DATA SYSTEMS:							\$8,631.14
ZOLL MEDICAL CORPORATION	11/4/2020	3171949	3669	11/18/2020	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Supplies	\$1,700.00
	11/10/2020	3175000	3718	11/24/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Supplies	\$196.80
	11/17/2020	3178790	3748	12/2/2020	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Supplies	\$1,892.80
	11/19/2020	3180722	3748	12/2/2020	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Supplies	\$1,922.50
	11/24/2020	3182699	3799	12/9/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Supplies	\$9,184.00

84 LUMBER COMPANY LP	11/6/2020	1933-465704	107077	11/18/2020	STATION 15 PORCH RE-FRA	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$157.84
	11/6/2020	1933-465587	107077	11/18/2020	STATION 15 FRAMING SUPI	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$531.49
	11/12/2020	1933-466231	107215	12/2/2020	MATERIAL FOR REFRAMIN	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$730.35
	11/10/2020	1933-466001	107215	12/2/2020	STATION 15 FRONT PORCH	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$221.53
							Totals for 84 LUMBER COMPANY LP:	\$1,641.21
AMAZON.COM LLC	12/10/2020	436975335 12/	107331	12/16/2020	BUILDING IMPROVEMENTS	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$9.99
							Totals for AMAZON.COM LLC:	\$9.99
BANDA, JOSE M dba MAR-BAN CONCRETE	12/18/2020	342601	107407	12/21/2020	INSTALL A TURN KEY FOR	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$16,630.00
							Totals for BANDA, JOSE M dba MAR-BAN C	\$16,630.00
CDW GOVERNMENT, INC.	11/13/2020	4213296	3688	11/24/2020	HPE PROLIANT GEN 10 NET	10-015-52754	Capital Purchase - Equipment-Infor	\$916.32
	11/11/2020	4097484	3688	11/24/2020	HPE PROLIANT GEN 10 NET	10-015-52754	Capital Purchase - Equipment-Infor	\$592.71
	11/9/2020	3964943	3688	11/24/2020	HPE PROLIANT GEN 10 NET	10-015-52754	Capital Purchase - Equipment-Infor	\$1,425.59
	11/5/2020	3838250	3688	11/24/2020	HPE DL360 GEN10 16G	10-015-52754	Capital Purchase - Equipment-Infor	\$13,008.30
	11/18/2020	4396941	3729	12/2/2020	HPE PROLIANT GEN 10 NET	10-015-52754	Capital Purchase - Equipment-Infor	\$2,961.48
	11/2/2020	3647939	3688	11/24/2020	HP MSA 1.8TB HDD	10-015-52754	Capital Purchase - Equipment-Infor	\$9,192.00
	11/6/2020	3889850	3688	11/24/2020	APC NETSHELTER SX DEEP	10-015-57750	Small Equipment & Furniture-Infor	\$1,572.11
							Totals for CDW GOVERNMENT, INC.:	\$29,668.51
CONRAD KROLL JR dba ALWAYS BEST PL	12/22/2020	725	3880	1/6/2021	ROUGH IN FOR 2-FLOORS D	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$1,340.00
							Totals for CONRAD KROLL JR dba ALWAY	\$1,340.00
HIGHWAY PRODUCTS, INC.	12/1/2020	79698	107462	1/6/2021	FULL ACCESS TAPERED LII	10-004-52755	Capital Purchase - Vehicles-Radio	\$15,821.25
							Totals for HIGHWAY PRODUCTS, INC.:	\$15,821.25
JEFFREY LAINE HUNTER SR	11/6/2020	JEF110620	107001	11/9/2020	INSTALLED FRAME FOR WI	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$2,410.00
	11/13/2020	JEF111820	107141	11/18/2020	NEW PORCH INSTALL	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$1,200.00
	11/18/2020	111620	107141	11/18/2020	REFRAMING OF INTERIOR '	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$1,200.00
							Totals for JEFFREY LAINE HUNTER SR:	\$4,810.00
LOWE'S ELECTRICAL SERVICE, INC.	12/21/2020	937 \$5886.71	107427	12/21/2020	ELECTRICAL & LIGHTING	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$5,886.71
							Totals for LOWE'S ELECTRICAL SERVICE,	\$5,886.71
LUXURY AIR, LLC	11/13/2020	123459	107087	11/18/2020	INSTALL 3.0 TON 16 SEER A	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$7,420.00
							Totals for LUXURY AIR, LLC:	\$7,420.00
MICROWAVE NETWORKS	11/5/2020	1892316	3649	11/18/2020	COMPLETION OF TOWER/IN	10-004-52754	Capital Purchase - Equipment-Radio	\$92,352.00
							Totals for MICROWAVE NETWORKS:	\$92,352.00
MONTGOMERY COUNTY ESD #8, STN 21/2	12/16/2020	SOU12162020	107421	12/21/2020	STATION 22 CONTRUCTION	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$408,562.50
							Totals for MONTGOMERY COUNTY ESD #	\$408,562.50

## CAPITAL PURCHASES

PUNUM ROOFING OF HOUSTON INC	11/18/2020	048348	3677	11/18/2020	REROOF REMODEL STATIO	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$11,137.05
							Totals for PUNUM ROOFING OF HOUSTON	\$11,137.05
RIEDEL ENGINEERING, LLC	11/11/2020	1627	107142	11/18/2020	ENGINEERED DRAWINGS -	10-040-52752	Capital Purchases - CIP-Build	\$1,975.00
							Totals for RIEDEL ENGINEERING, LLC:	\$1,975.00
SBS/ARCHITECTURAL BUILDING SUPPLY	12/10/2020	765555	107360	12/16/2020	HINGES FOR STATION 15 E	10-040-52753	Capital Purchase - Building/Improvements-Buil	\$860.00
							Totals for SBS/ARCHITECTURAL BUILDING	\$860.00

## Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$25,540.39
10-000-14305	A/R Employee-BS	\$36.00
10-000-14900	Prepaid Expenses-BS	\$85,451.15
10-000-21400	Accrued Payroll-BS	\$54.20
10-000-21585	P/R-Flexible Spending-BS-BS	\$5,972.13
10-000-21590	P/R-Premium Cancer/Accident-BS	\$20,030.83
10-000-21595	P/R-Health Savings-BS-BS	\$30,313.01
10-000-21600	Employee Deferred Comp.-BS	\$26,781.13
10-000-21650	TCDRS Defined Benefit Plan-BS	\$753,699.46
10-001-52200	Advertising-Admin	\$2,841.90
10-001-53310	Contractual Obligations- County Appraisal-Admin	\$72,984.66
10-001-54100	Dues/Subscriptions-Admin	\$2,060.99
10-001-54900	Insurance-Admin	\$46,534.00
10-001-55500	Legal Fees-Admin	\$8,415.45
10-001-56100	Meeting Expenses-Admin	\$205.74
10-001-57100	Professional Fees-Admin	\$509.99
10-001-58200	Telephones-Cellular-Admin	\$473.64
10-002-55700	Management Fees-HCAP	\$19,146.50
10-002-57100	Professional Fees-HCAP	\$880.50
10-002-58200	Telephones-Cellular-HCAP	\$321.68
10-004-52725	Capital Lease Expense-Radio	\$1,379.57
10-004-52754	Capital Purchase - Equipment-Radio	\$92,352.00
10-004-52755	Capital Purchase - Vehicles-Radio	\$16,171.48
10-004-53000	Computer Maintenance-Radio	\$1,885.43
10-004-53150	Conferences - Fees, Travel, & Meals-Radio	\$149.93
10-004-55025	Interest Expense-Radio	\$216.27
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$239.49
10-004-56200	Mileage Reimbursements-Radio	\$71.71
10-004-57100	Professional Fees-Radio	\$36,134.78
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$2,881.05
10-004-57225	Radio Repair - Parts-Radio	\$6,405.25
10-004-57700	Shop Tools-Radio	\$651.65
10-004-57725	Shop Supplies-Radio	\$746.29
10-004-58200	Telephones-Cellular-Radio	\$1,870.81
10-004-58310	Telephones-Service-Radio	\$238.71
10-004-58800	Utilities-Radio	\$6,845.11
10-005-57000	Printing Services-Accou	\$537.31
10-005-58200	Telephones-Cellular-Accou	\$80.42
10-006-52700	Business Licenses-Alarm	\$730.00
10-006-58200	Telephones-Cellular-Alarm	\$478.08
10-007-53150	Conferences - Fees, Travel, & Meals-EMS	(\$101.00)
10-007-53500	Customer Property Damage-EMS	\$145.98
10-007-54100	Dues/Subscriptions-EMS	\$2,175.00
10-007-54450	Employee Recognition-EMS	\$6,600.82
10-007-56100	Meeting Expenses-EMS	\$72.21
10-007-56200	Mileage Reimbursements-EMS	\$52.56
10-007-57100	Professional Fees-EMS	\$176,182.60
10-007-57750	Small Equipment & Furniture-EMS	\$22,177.17
10-007-58200	Telephones-Cellular-EMS	\$2,189.34
10-007-58700	Uniforms-EMS	\$39,651.16
10-008-52500	Bio-Waste Removal-Suppl	\$5,222.82
10-008-53800	Disposable Linen-Suppl	\$9,358.99
10-008-53900	Disposable Medical Supplies-Suppl	\$238,568.16
10-008-54100	Dues/Subscriptions-Suppl	\$179.00
10-008-54200	Durable Medical Equipment-Suppl	\$25,395.57
10-008-55650	Maintenance- Equipment-Suppl	\$54,696.87
10-008-56300	Office Supplies-Suppl	\$1,199.71



## Account Summary

Account Number	Description	Net Amount
10-008-56600	Oxygen & Gases-Suppl	\$9,215.41
10-008-56900	Postage-Suppl	\$4,151.66
10-008-57000	Printing Services-Suppl	\$150.00
10-008-57100	Professional Fees-Suppl	\$1,125.00
10-008-57650	Repair-Equipment-Suppl	\$1,349.86
10-008-57900	Station Supplies-Suppl	\$8,173.92
10-008-58200	Telephones-Cellular-Suppl	\$402.10
10-008-58700	Uniforms-Suppl	\$2,338.60
10-009-52600	Books/Materials-Dept	\$14,846.30
10-009-52700	Business Licenses-Dept	\$1,207.00
10-009-53050	Computer Software-Dept	\$1,902.00
10-009-53550	Customer Relations-Dept	\$10,345.40
10-009-54000	Drug Supplies-Dept	\$68,869.80
10-009-54100	Dues/Subscriptions-Dept	\$900.00
10-009-56100	Meeting Expenses-Dept	\$165.91
10-009-56300	Office Supplies-Dept	\$18.46
10-009-57100	Professional Fees-Dept	\$30,935.00
10-009-58200	Telephones-Cellular-Dept	\$320.70
10-009-58500	Training/Related Expenses-CE-Dept	\$13,359.15
10-010-52000	Accident Repair-Fleet	\$18,734.21
10-010-54500	Equipment Rental-Fleet	\$211.42
10-010-54550	Fluids & Additives - Auto-Fleet	\$4,351.82
10-010-54700	Fuel - Auto-Fleet	\$72,245.70
10-010-54800	Hazardous Waste Removal-Fleet	\$254.45
10-010-55100	Laundry Service & Purchase-Fleet	\$274.16
10-010-56200	Mileage Reimbursements-Fleet	\$325.28
10-010-56400	Oil & Lubricants-Fleet	\$3,969.64
10-010-56600	Oxygen & Gases-Fleet	\$44.00
10-010-57650	Repair-Equipment-Fleet	\$2,990.48
10-010-57700	Shop Tools-Fleet	\$999.07
10-010-57725	Shop Supplies-Fleet	\$584.46
10-010-57750	Small Equipment & Furniture-Fleet	\$225.00
10-010-58200	Telephones-Cellular-Fleet	\$160.84
10-010-58500	Training/Related Expenses-CE-Fleet	\$1,710.00
10-010-58600	Travel Expenses-Fleet	\$486.38
10-010-58900	Vehicle-Batteries-Fleet	\$15,202.45
10-010-59000	Vehicle-Outside Services-Fleet	\$134.52
10-010-59050	Vehicle-Parts-Fleet	\$68,701.50
10-010-59100	Vehicle-Registration-Fleet	\$105.75
10-010-59150	Vehicle-Tires-Fleet	\$10,374.42
10-010-59200	Vehicle-Towing-Fleet	\$1,254.00
10-011-52600	Books/Materials-EMS B	\$100.69
10-011-52900	Collection Fees-EMS B	\$2,114.08
10-011-54100	Dues/Subscriptions-EMS B	\$13,075.00
10-011-56100	Meeting Expenses-EMS B	\$215.25
10-011-57100	Professional Fees-EMS B	\$27,810.62
10-011-58200	Telephones-Cellular-EMS B	\$156.40
10-015-52754	Capital Purchase - Equipment-Infor	\$28,096.40
10-015-53000	Computer Maintenance-Infor	\$1,017.42
10-015-53050	Computer Software-Infor	\$140,443.74
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$12,310.32
10-015-55400	Leases/Contracts-Infor	\$9,496.15
10-015-56100	Meeting Expenses-Infor	\$27.96
10-015-57100	Professional Fees-Infor	\$47,663.25
10-015-57650	Repair-Equipment-Infor	\$213.26
10-015-57725	Shop Supplies-Infor	\$991.72
10-015-57750	Small Equipment & Furniture-Infor	\$19,486.74

## Account Summary

Account Number	Description	Net Amount
10-015-58200	Telephones-Cellular-Infor	\$13,141.81
10-015-58310	Telephones-Service-Infor	\$38,381.81
10-016-53150	Conferences - Fees, Travel, & Meals-Facil	\$146.07
10-016-53330	Contractual Obligations- Other-Facil	\$20,748.27
10-016-53500	Customer Property Damage-Facil	\$1,371.00
10-016-53600	Damages/Insurance Claims	\$6,686.18
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$46,864.77
10-016-55650	Maintenance- Equipment-Facil	\$616.00
10-016-57700	Shop Tools-Facil	\$240.84
10-016-57725	Shop Supplies-Facil	\$1,751.80
10-016-57750	Small Equipment & Furniture-Facil	\$2,084.68
10-016-58200	Telephones-Cellular-Facil	\$625.60
10-016-58800	Utilities-Facil	\$66,477.21
10-025-51700	Health & Dental-Human	\$122,746.70
10-025-51710	Health Insurance Claims-Human	\$768,337.84
10-025-51720	Health Insurance Admin Fees-Human	\$142,790.36
10-025-54350	Employee Health\Wellness-Human	\$1,374.90
10-025-54450	Employee Recognition-Human	\$24,785.75
10-025-55500	Legal Fees-Human	\$4,125.69
10-025-57100	Professional Fees-Human	\$1,748.85
10-025-57300	Recruit/Investigate-Human	\$5,620.37
10-025-58200	Telephones-Cellular-Human	\$160.84
10-025-58500	Training/Related Expenses-CE-Human	\$1,000.00
10-025-58550	Tuition Reimbursement-Human	\$6,954.08
10-025-59350	Worker's Compensation Insurance-Human	\$93,784.00
10-026-56500	Other Services-Recor	\$561.06
10-026-57100	Professional Fees-Recor	\$343.75
10-039-58200	Telephones-Cellular-Commu	\$515.69
10-040-52725	Capital Lease Expense-Build	\$34,878.90
10-040-52752	Capital Purchases - CIP-Build	\$1,975.00
10-040-52753	Capital Purchase - Building/Improvements-Build	\$458,297.46
10-040-55025	Interest Expense-Build	\$501.64
10-045-56100	Meeting Expenses-EMS Q	\$25.71
10-045-58200	Telephones-Cellular-EMS Q	\$317.24
<b>TOTAL</b>		<b><u>\$4,402,402.34</u></b>

**JP Morgan Chase Bank**  
**November 2020 Credit Card Transactions**

Vendor	Invoice Date	Description	Amount
A DIFFERENT BLOOM	10/13/2020	PO#58546 FLOWER ORDER- NEW BABY- DE	\$ 62.73
AAPC	10/28/2020	AAPC CODE BOOK	\$ 100.69
AAPC	10/28/2020	AAPC MEMBERSHIP DUES R. CONTRELL	\$ 175.00
ALSPAUGHS ACE HARDWARE	10/19/2020	PO#58680 STATION SUPPLIES	\$ 430.80
APPLE.COM/BILL	10/30/2020	PO#58760 ITUNES STORAGE PLAN FOR MIS	\$ 9.99
ATT*BILL PAYMENT	10/27/2020	STATION 41 ACCT # 150883685 09/23/20-10/2	\$ 123.05
ATT*BILL PAYMENT	10/07/2020	STATION 24 145685137 10/12/20-11/11/20	\$ 123.08
ATT*BUS PHONE PMT	10/19/2020	STATION 30 FIRE PANEL 281-689-3247 08/23	\$ 286.25
ATT*BUS PHONE PMT	10/19/2020	STATION 31 FIRE PANEL 281-689-6865 09/23	\$ 635.00
ATT*BUS PHONE PMT	10/08/2020	STATION 40 FIRE PANEL 281-359-8210 09/13	\$ 311.38
BAMBORA PSP USD 5065	10/07/2020	ELEVATOR BUTTONS FOR STOCK	\$ 451.53
BURGER FRESH AND MORE	10/26/2020	SCHEDULING SOFTWARE DEMOS	\$ 72.21
CHICK-FIL-A #04051	10/12/2020	FOOD FOR EMPLOYEES AT STATION 45	\$ 71.25
CITY OF CONROE PERMITT	10/26/2020	PERMIT FOR TREE REMOVAL	\$ 61.00
CITY OF CONROE UTILITY	11/03/2020	STATION 27 09/25/20-10/26/10	\$ 84.16
CITY OF CONROE UTILITY	11/03/2020	STATION 10 09/25/20-10/26/20	\$ 102.50
CITY OF CONROE UTILITY	11/02/2020	ADMIN 09/15/20-10/15/20	\$ 1,795.69
CMC CONST SRVCS #55	10/22/2020	STATION 31 GENERATOR SLAB	\$ 174.43
CMC CONST SRVCS #55	10/22/2020	STATION 31 GENERATOR PAD	\$ (1.68)
CMC CONST SRVCS #55	10/23/2020	STATION 45 REPAIRS	\$ 116.78
CMC CONST SRVCS #55	10/14/2020	STATION 31 GENERATOR SLAB	\$ 17.00
COBURN SUPPLY COMPANY	10/27/2020	SHOP TOOLS	\$ 26.45
COBURN SUPPLY COMPANY	10/20/2020	SHOP TOOLS	\$ 67.54
COBURN SUPPLY COMPANY	10/12/2020	STATION 45 A/C REPAIRS	\$ 143.51
COBURN SUPPLY COMPANY	10/12/2020	STATION 45 A/C REPAIRS	\$ 283.00
COBURN SUPPLY COMPANY	10/08/2020	STATION 45 A/C REPAIR	\$ 146.84
CRAWFORD CONROE	10/21/2020	STATION 45 REPAIRS	\$ 106.96
DOMINO'S 9237	10/07/2020	ICE ACADEMY LUNCH	\$ 45.42
DSHS REGULATORY PROG	10/27/2020	M. GLASS UPGRADE TO AEMT	\$ 96.00
DSHS REGULATORY PROG	10/27/2020	A. WHITWORTH RENEWAL	\$ 96.00
DSHS REGULATORY PROG	10/13/2020	SPRING EMT COURSE FEE	\$ 32.00
DSHS REGULATORY PROG	10/07/2020	J. SHAW RENEWAL	\$ 96.00
DSHS REGULATORY PROG	10/07/2020	G. LARA AEMT TO LP	\$ 126.00
DSHS REGULATORY PROG	10/06/2020	B. WARD RENEWAL	\$ 96.00
DTV*DIRECTV SERVICE	10/28/2020	STATION 12 INV 050909659X201026 10/25/20	\$ 140.98
DTV*DIRECTV SERVICE	10/26/2020	STATION 11 INV 035677337X201022 10/21/20	\$ 58.99
DTV*DIRECTV SERVICE	10/16/2020	STATION 14 INV 006594787X201014 10/13/20	\$ 139.72
DTV*DIRECTV SERVICE	10/14/2020	INVOICE 017903440X201012	\$ 1,722.88
DTV*DIRECTV SERVICE	10/08/2020	STATION 90 10/06/20-11/04/20 INV 37824339	\$ 176.98
EPCOR	10/22/2020		\$ 81.90
EXXONMOBIL 47941372	10/12/2020	TAHOE CARWASH	\$ 10.00
FEDEX 96413339	10/23/2020	SHIPPING CHARGES INV 713634311, 711829	\$ 143.33
FLOWER SHOP NETWORK	10/22/2020	PO#58616 FLOWER ORDER - SYMPATHY - T	\$ 65.49
FLOWER SHOP NETWORK	10/20/2020	PO#58607 FLOWER ORDER -NEW BABY-MB	\$ 60.12
FSI*ENTERGY-BILLMATRIX	10/15/2020	ROBINSON RD TOWER 07/24/20-08/21/20 INV	\$ 444.04
FSI*ENTERGY-BILLMATRIX	10/13/2020	STATION 15 09/01/20-10/01/20 INV 17000489	\$ 48.90
FSI*ENTERGY-BILLMATRIX	10/08/2020	STATION 32 08/28/20-09/29/20	\$ 723.86
FSI*ENTERGY-BILLMATRIX	10/06/2020	ROBINSON TOWER INV 85006077829 07/24/2	\$ 72.17
GRAINGER	10/20/2020	SERVICE YARD WATER PUMP PARTS	\$ 261.42
IN *A1 SMITH'S SEPTIC	10/08/2020	PORTAL TOILET RENTAL PO 58430	\$ 88.00
JOHNSON SUPPLY SPRING	10/19/2020	STATION 43 A/C REPAIR	\$ 757.90
KROGER #0136	10/29/2020	PO#58598 EMPLOYEE OF THE MONTH GIFT	\$ 1,059.50
KROGER #359	10/26/2020	CRITICAL INCIDENT DEBRIEF ID#20-064926	\$ 25.71
LOCAL MARKETING	11/04/2020	WOODLANDS CHAMBER ADVERTISING	\$ 699.00
LOWES #00232*	10/29/2020	STATION 15 SUPPLIES	\$ 109.69
LOWES #00232*	10/14/2020	CONCRETE FOR CONROE PD	\$ 10.95
LOWES #00232*	10/14/2020	STATION 45 REPAIRS	\$ 84.18
LOWES #00232*	10/12/2020	STATION 45 REPAIR SUPPLIES	\$ 64.78
LOWES #00232*	11/04/2020	STATION 15 BUILDING SUPPLIES	\$ 81.50
LOWES #00232*	11/04/2020	SHOP TOOLS	\$ 33.94
LOWES #00232*	11/04/2020	MATERIALS FOR STATION 15	\$ 67.44
LOWES #00232*	11/04/2020	STATION 15 BUILDING SUPPLIES	\$ 15.31
LOWES #00232*	11/02/2020	PLYWOOD FOR STATION 15	\$ 122.94
LOWES #00232*	11/02/2020	STATION 15 BUILDING SUPPLIES	\$ 45.40
LOWES #00232*	10/26/2020	STATION 15 BUILDING SUPPLIES	\$ 216.24
LOWES #00232*	10/16/2020	STATION 45 REPAIR AND FINAL CLEANING	\$ 30.97

**JP Morgan Chase Bank**  
**November 2020 Credit Card Transactions**

Vendor	Invoice Date	Description	Amount
LOWES #00232*	10/13/2020	CONCRETE FOR CPD MONOPOLE	\$ 212.28
LOWES #00232*	10/12/2020	STATION 45 REPAIRS AND FINAL CLEAN SU	\$ 218.57
LOWES #00232*	10/12/2020	STATION 45 REPAIRS	\$ 63.48
LOWES #00232*	10/12/2020	SHOP TOOLS	\$ 188.98
LOWES #00232*	10/12/2020	STATION 45 REPAIRS	\$ 199.88
LOWES #00232*	10/07/2020	SHOP TOOLS	\$ 25.96
MCCOYS #113	10/28/2020	SUPPLIES FOR CONROE PD MONOPOLE	\$ 516.30
MONTGOMERY VEHREG	11/05/2020	REGISTRATION OF SHOPS 16, 24, 34, 44 AN	\$ 38.25
MUNICIPAL ONLINE PAYME	11/04/2020	STATION 27 09/25/20-10/26/10 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	11/04/2020	STATION 10 09/25/20-10/26/20 FEE	\$ 0.85
MUNICIPAL ONLINE PAYME	11/02/2020	ADMIN 09/15/20-10/15/20 FEE	\$ 0.85
NAEMT	10/29/2020	NAEMT INVOICE_AM-20-16236-04 3RD EDITI	\$ 105.00
NORTHERN TOOL & EQUIP	10/29/2020	SHOP TOOL	\$ 49.99
PAYPAL *TEMPROTECT	10/28/2020	BATTERY REPLACEMENT INVOICE INV00292	\$ 19.99
PAYPAL *TEMPROTECT	10/12/2020	INVOICE INV002926 ADD ON CALLBRATION	\$ 335.00
PORTER READY MIX	10/26/2020	STATION 31 GENERATOR SLAB CONCRETE	\$ 672.00
RA-LOCK SECURITY SOLUT	10/06/2020	KNOX BOX KEY SHIELDS	\$ 1,190.70
REV.COM	10/29/2020	TRANSCRIPTION SERVICE FOR BOARD MEE	\$ 71.25
REV.COM	10/21/2020	TRANSCRIPTION SERVICE FOR BOARD MEE	\$ 110.00
REV.COM	10/14/2020	TRANSCRIPTION SERVICE FOR BOARD MEE	\$ 162.50
RMA TOLL	10/16/2020	TOLL FOR M92/S40.	\$ 6.38
SAMS CLUB #6421	11/04/2020	PO#58852 STATION SUPPLIES	\$ 299.62
SAMSClub.COM	10/19/2020	PO#58556 STATION SUPPLIES	\$ 278.82
SAMSClub.COM	10/12/2020	PO#58482 SAM'S STATION SUPPLIES	\$ 577.13
SHERWIN WILLIAMS 72701	10/09/2020	STATION 45 PAINT	\$ 17.99
SHERWIN WILLIAMS 72701	10/09/2020	STATION 45 PAINT	\$ 123.25
SHERWIN WILLIAMS 72701	10/09/2020	STATION 45 PAINT	\$ 186.48
SHERWIN WILLIAMS 72701	10/09/2020	PAINT FOR STATION 45	\$ 195.81
SMK*SURVEYMONKEY.COM	10/09/2020	PO#58508 SURVEY MONKEY SUBSCRIPTION	\$ 900.00
SQ *MYECCHO	10/29/2020	ANNUAL ETHICS HOTLINE PO 58683	\$ 699.00
STERICYCLE	10/28/2020	INVOICE 4009618775	\$ 2,611.41
SUDDENLINK 7707	10/14/2020		\$ 225.23
SUDDENLINK 7708	10/14/2020		\$ 164.52
THE FLOWER SHOP	10/28/2020	PO#58696 FLOWER ORDER - SYMPATHY - L	\$ 51.96
THE GALLERY COLLECTION	10/16/2020	PO#58472 EMPLOYEE HOLIDAY CARDS	\$ 732.73
THE HOME DEPOT #0508	10/28/2020	STATION 45 SUPPLIES	\$ 33.59
THE HOME DEPOT #0508	10/21/2020	STATION 45 REPAIRS	\$ 16.88
THE HOME DEPOT #0508	10/19/2020	STATION 41, 45, AND 63 REPAIRS FOR PMS	\$ 173.46
THE HOME DEPOT #0508	10/12/2020	STATION 45 REPAIRS	\$ 36.61
THE HOME DEPOT #0508	10/12/2020	STATION 45 SUPPLIES	\$ 42.40
THE HOME DEPOT #0508	10/08/2020	PPE SUPPLIES FOR STATION 45 REPAIRS	\$ 115.70
THE HOME DEPOT #0508	10/08/2020	STATION 45 SUPPLIES	\$ 105.67
THE HOME DEPOT #0508	10/08/2020	STATION 45 REPAIRS	\$ 75.80
THE HOME DEPOT #0508	10/09/2020	STATION 45 REPAIRS	\$ 127.68
THE HOME DEPOT #0508	11/03/2020	PO#58706 RESTOCK ORDER FACILITIES LC	\$ 896.00
THE HOME DEPOT #0508	10/26/2020	PO#58626 HOME DEPOT ST 41	\$ 438.00
THE HOME DEPOT #6523	10/23/2020	STATION 31 GENERATOR SLAB	\$ 15.60
THE HOME DEPOT 2705	11/03/2020	PO#58706 RESTOCK ORDER FACILITIES LC	\$ (896.00)
THE HOME DEPOT 2705	11/02/2020	PO#58706	\$ 896.00
THE HOME DEPOT 508	10/22/2020	STATION 31 GENERATOR SLAB	\$ 269.03
THE HOME DEPOT 508	10/08/2020	STATION 45 REPAIRS	\$ 433.09
THE HOME DEPOT 508	11/05/2020	SHOP TOOLS	\$ 87.42
THE HOME DEPOT 6516	10/30/2020	OUTDOOR HEATERS FOR COVID TESTING	\$ 398.00
THE HOME DEPOT 6523	10/29/2020	SHOP TOOLS	\$ 84.91
THE HOME DEPOT 6523	10/15/2020	CONCRETE SLAB FOR STATION 31 GENERA	\$ 88.88
TLF*ALWAYS IN BLOOM FL	10/20/2020	PO#58606 FLOWER ORDER - SYMPATHY AA	\$ 63.81
TLF*CARTERS FLORIST NU	10/28/2020	PO#58697 FLOWER ORDER - SYMPATHY - H	\$ 64.94
TLF*PECAN HILL FLORIST	11/02/2020	-PO#58730	\$ 57.36
TLF*TOP FLORIST	11/05/2020	FLOWER ORDER - GET WELL- EBERLEHNE	\$ 64.94
TORCHYS TACOS CONROE 6	10/26/2020	EMPLOYEE RECON PO 58649	\$ 4,500.00
TRACTOR-SUPPLY-CO #048	10/29/2020	STATION 34 PEST CONTROL AND PEST CO	\$ 38.97
TRACTOR-SUPPLY-CO #048	10/16/2020	SHOP TOOLS	\$ 7.99
TREASURES TO ADORE	10/30/2020	PO#58695 FLOWER ORDER - SYMPATHY - C	\$ 60.57
TST* NOTHING BUNDT CAK	10/20/2020	PO#58591 FOR CONNIE CASES RETIREMEN	\$ 105.00
TST* RUDY S COUNTRY ST	10/12/2020	EMPLOYEE MEALS FOR STATION 45 WORK	\$ 37.84
TST* RUDY S COUNTRY ST	10/09/2020	EMPLOYEE MEALS FOR STATION 45 WORK	\$ 149.93

**JP Morgan Chase Bank**  
**November 2020 Credit Card Transactions**

Vendor	Invoice Date	Description	Amount
TST* RUDY S COUNTRY ST	10/09/2020	EMPLOYEE MEALS FOR WORK AT STATION	\$ 36.98
TX.GOV*SERVICEFEE-DIR	11/04/2020	REGISTRATION OF SHOPS 16, 24, 34, 44 AND	\$ 10.00
UNIVERSAL NAT GAS PYMT	10/19/2020	STATION 27 09/02/20-10/05/20	\$ 26.27
UPS*000000A690R4400	10/13/2020	SHIPPING CHARGES INV 0000A690R4400	\$ 267.78
WALGREENS.COM PHOTO #1	10/27/2020	WALGREENS VALDES AND BULLARD SAVE	\$ 21.57
WALMART.COM AA	10/19/2020	PO#58555 WALMART STATION SUPPLIES	\$ 216.00
WILDFLOWER FLORIST	10/08/2020	PO#58474 FLOWER ORDER - NEW BABY - G	\$ 62.95
ZEKES INSPECTION PLUS	10/09/2020	INSPECTION OF SHOPS 24, 34 AND 44.	\$ 21.00
ZEKES INSPECTION PLUS	10/09/2020	INSPECTION OF SHOP 16.	\$ 7.00
ZEKES INSPECTION PLUS	10/09/2020	INSPECTION OF SHOP 616.	\$ 25.50
<b>TOTAL</b>			<b>\$ 34,766.92</b>

**JP Morgan Chase Bank**  
**December 2020 Credit Card Transactions**

Vendor	INVOICE DATE	DESCRIPTION	AMOUNT
AED SUPERSTORE	11/20/2020	PO#58878 CREDIT FOR TAX	\$ (42.52)
AED SUPERSTORE	11/18/2020	PO#58878 AED BATTERY REPLACEMENT	\$ 557.92
AMAZON PRIME*DP7173WE	11/20/2020	PO#59115 AMAZON MEMBERSHIP	\$ 119.00
APPLE.COM/BILL	11/30/2020	PO#59081 ICLOUD STORAGE PLAN	\$ 9.99
APPLE.COM/BILL	11/23/2020	ICLOUD SUBSCRIPTION FOR CHIEF CAMPBELL	\$ 0.99
ATT*BILL PAYMENT	11/27/2020	STATION 24 145685137	\$ 123.05
ATT*BILL PAYMENT	11/27/2020	STATION 42 FIRE PANEL 11/13/20-12/12/20 281359942	\$ 143.67
ATT*BUS PHONE PMT	11/17/2020	STATION 30 FIRE PANEL 10/23/20-11/22/20 281689324	\$ 291.30
ATT*BUS PHONE PMT	11/17/2020	STATION 31 FIRE PANEL 10/23/20-11/22/20 281689686	\$ 639.98
ATT*BUS PHONE PMT	11/06/2020	STATION 40 2812598210 10/13/20-11/12/20 FIRE PANEL	\$ 312.98
BAMBORA PSP USD 5065	11/18/2020	STAINLESS STEEL ELEVATOR BUTTONS FOR STOCK	\$ 447.55
BESTBUYCOM80636961364	11/18/2020	PO#58898 WIRELESS KEY BOARDS FOR AP	\$ 439.96
BLOOMERS OF TOMBALL LI	11/11/2020	NO PO DUPLICATE ORDER	\$ 59.53
CITY OF CONROE PERMIT	11/12/2020	HAZARDOUS TREE REMOVAL AT ADMIN BUILDING	\$ 25.00
CITY OF CONROE UTILITY	12/03/2020	STATION 10 10/26/20-11/24/20	\$ 102.50
CITY OF CONROE UTILITY	12/03/2020	STATION 15 09/25/20-10/26/20	\$ 84.16
CITY OF CONROE UTILITY	12/02/2020	ADMIN 10/15/20-11/17/2020	\$ 1,474.54
CITY OF PANORAMA VILLA	12/01/2020	STATION 14	\$ 99.06
COBURN SUPPLY COMPAN	11/18/2020	STATION 45 PLUMBING REPAIR	\$ 57.30
COMCAST HOUSTON	11/18/2020	STATION 34 11/06/20-12/06/20	\$ 199.39
COMCAST HOUSTON	11/13/2020	STATION 34 11/06/20-12/05/20	\$ 189.34
DATA COMM FOR BUSINES	11/09/2020	PO#58778 ETHERNET TUNNEL APPLICANCE	\$ 991.72
DSHS REGULATORY PROG	12/02/2020	THAI - RESHKOVSKY - ERIKS UPGRADES UPGRADE /	\$ 318.00
DSHS REGULATORY PROG	11/10/2020	A BURKHARDT \$96 (EMT-P) N SMITH \$126 (LIC-P) REM	\$ 222.00
DTV*DIRECTV SERVICE	12/02/2020	STATION 12 INV 050909659X201126 11/25/10-12/24/20	\$ 140.98
DTV*DIRECTV SERVICE	11/30/2020	STATION 15	\$ 140.98
DTV*DIRECTV SERVICE	11/24/2020	STATION 11 INV 035677337X201022 10/21/20-11/20/20	\$ 58.99
DTV*DIRECTV SERVICE	11/16/2020	INVOICE 017903440X201112 NOVEMBER 2020	\$ 1,722.88
DTV*DIRECTV SERVICE	11/16/2020	STATION 14 11/13/20-12/12/20 INV 006594787X201114	\$ 139.72
DTV*DIRECTV SERVICE	11/09/2020	STATION 27 10/29/20-11/28/20	\$ 286.21
ELLIOTT ELECTRIC SUPPL	11/20/2020	ELECTRICAL SUPPLIES FOR CSCT REPAIR	\$ 229.99
ELLIOTT ELECTRIC SUPPL	11/19/2020	ELECTRICAL SUPPLIES FOR CSCT REPAIRS	\$ 178.34
ELLIOTT ELECTRIC SUPPL	11/19/2020	ELECTRICAL SUPPLIES FOR CSCT REPAIR	\$ 111.95
EPCOR	11/20/2020	STATION 40 09/24/20-10/26/20	\$ 88.64
FASTSIGNS 16101	11/09/2020	EMS STATION 11 PARKING SIGNS	\$ 154.29
FEDEX 97120379	11/25/2020	INVOICE 330255148	\$ 174.74
FLOWER SHOP NETWORK	12/04/2020	PO#59041	\$ 56.87
FLOWER SHOP NETWORK	12/01/2020	FLOWER SHOP CANCELLED ORDER	\$ (60.12)
FLOWER SHOP NETWORK	12/01/2020	FLOWER SHOP CANCELLED THE ORDER	\$ 60.12
FLOWER SHOP NETWORK	11/24/2020	PO#58970 FLOWER ORDER FOR JDEVLIN	\$ 56.87
FLOWER SHOP NETWORK	11/18/2020	PO#58902 FLOWER ORDER	\$ 62.28
FLOWER SHOP NETWORK	12/01/2020	PO#59042 FLOWER ORDER HERNANDEZ FAMILY	\$ 60.12
HCTRA EZ TAG REBILL	11/16/2020	AUTO CHARGE	\$ 480.00
HOME DEPOT	11/16/2020	STATION 43 WASHING MACHINE	\$ 13.82
HOUSTON CHRONICLE ADS	11/13/2020	ADV/CLIENT NO. 20016774 10/01/20-10/31/20	\$ 1,390.50
HOUSTON CHRONICLE ADS	11/13/2020	ADV/CLIENT 08/21/20	\$ 32.40
HOUSTON CHRONICLE ADS	11/13/2020	ADV/CLIENT 07/03/20-07/10/20	\$ 288.00
IN *CREATIVE CLOCK SER	11/12/2020	CLASSROOM CLOCK REMOTE	\$ 13.00
KROGER #0136	11/24/2020	CHRISTMAS GIFT CARDS FOR EMPLOYEES PO 5914C	\$ 4,550.00
KROGER #0136	11/17/2020	PO#58875 CHICK FILA EMPLOYEE BIRTHDAY GIFT CA	\$ 770.00
LOWES #00232*	11/09/2020	STATION 15 LIGHTING SUPPLIES	\$ 11.77
LOWES #00232*	11/09/2020	STATION 15 LIGHTING SUPPLIES	\$ 15.44
LOWES #00232*	11/20/2020	SHOP TOOLS	\$ 315.35
LOWES #00232*	11/19/2020	RADIO SHOP VACUUM FILTER	\$ 28.76
LOWES #00232*	11/18/2020	STATION 45 PLUMBING REPAIR	\$ 39.12
LOWES #00232*	12/04/2020	STATION 15 SUPPLIES	\$ 99.70
LOWES #00232*	11/24/2020	STATION 45 SEPTIC REPAIR	\$ 14.46
LOWES #00232*	11/18/2020	STATION 15 SUPPLIES	\$ 25.44
LOWES #00232*	11/18/2020	STATION 15 ELECTRICAL SUPPLY	\$ 124.62
LOWES #00232*	11/18/2020	STATION 15 SUPPLIES	\$ 41.96
LOWES #00232*	11/17/2020	CREDIT	\$ (23.98)
LOWES #00232*	11/16/2020	STATION 15 SUPPLIES	\$ 48.15
LOWES #00232*	11/16/2020	STATION 15 SUPPLIES	\$ 173.48
LOWES #00232*	11/13/2020	STATION 15 SUPPLIES	\$ 17.48
LOWES #00232*	11/12/2020	STATION 15 PORCH SUPPLIES	\$ 83.38
LOWES #00232*	11/09/2020	STATION 15 PORCH SUPPLIES	\$ 39.12
LOWES #00232*	11/16/2020	STATION 43 WASHING MACHINE	\$ 478.98
MAJKSZAKS MEAT MARKET	11/06/2020	EMPLOYEE APPRECIATION HAM	\$ 15,600.00
MCCOYS #113	11/09/2020	SOFFIT FOR STATION 15	\$ 71.98
MOORE FAMILY BAKERY AN	12/01/2020	PO#59043 FLOWER ORDER WELCH FAMILY	\$ 54.12
MUNICIPAL ONLINE PAYME	12/04/2020	STATION 10 10/26/20-11/24/20	\$ 0.85

**JP Morgan Chase Bank**  
**December 2020 Credit Card Transactions**

Vendor	INVOICE DATE	DESCRIPTION	AMOUNT
MUNICIPAL ONLINE PAYME	12/04/2020	STATION 15 09/25/20-10/26/20	\$ 0.85
MUNICIPAL ONLINE PAYME	12/02/2020	STATION 10 10/26/20-11/24/20	\$ 1.25
MUNICIPAL ONLINE PAYME	12/02/2020	ADMIN 10/15/20-11/17/2020 FEE	\$ 0.85
NACCME	11/11/2020	EMS WORLD REGISTRATION REFUND	\$ (101.00)
NAEMT	11/06/2020	NAEMT INVOICE_TE-20-16237-04 2ND EDITION PROVI	\$ 105.00
NORTHERN TOOL & EQUIP	11/23/2020	TIE DOWN STRAPS FOR PALLETS OF MASKS	\$ 59.94
NORTHERN TOOL & EQUIP	12/04/2020	STATION 15 SUPPLIES	\$ 65.97
PANERA BREAD #202507 O	12/04/2020	PANERA BREAD EXECUTIVES MEETING BENEFITS - I	\$ 94.98
PANERA BREAD #202507 O	11/16/2020	EXECUTIVES MEETING COMPENSATION - EMT TO PA	\$ 71.97
PAYSTAR	11/20/2020	STATION 47 10/24/20 FEE	\$ 6.86
PAYSTAR	11/20/2020	STATION 47 10/24/20 FEE	\$ 2.95
SAMS CLUB #6421	11/25/2020	PO#59116 STATION SUPPLIES	\$ 182.58
SAMSClub #6421	11/17/2020	PO#58901 STATION SUPPLIES	\$ 166.45
SAMSClub.COM	11/11/2020	PO#58800 STATION SUPPLIES	\$ 234.56
SAMSClub.COM	11/11/2020	PO#58801 STATION SUPPLIES	\$ 161.64
SHALLCO INC	11/23/2020	WASH BAY REPAIR SWITCHES	\$ 113.20
SHERWIN WILLIAMS 72701	11/10/2020	STATION 45 PAINT	\$ 69.16
SHERWIN WILLIAMS 72701	11/13/2020	STATION 15 PAINT	\$ 115.45
SHERWIN WILLIAMS 72701	11/13/2020	STATION 15 PAINT	\$ 135.93
SHERWIN WILLIAMS 72701	11/13/2020	STATION 15 PAINT	\$ 139.54
SP * MERCHOLOGY	12/01/2020	PO#59175 HATS FOR FACILITIES/RADIO	\$ 430.32
STANLEY LAKE MUD	11/23/2020	STATION 43 09/28/20-10/28/20	\$ 9.83
STANLEY LAKE MUD	11/23/2020	STATION 43 09/28/20-10/28/20	\$ 62.67
STERICYCLE	12/01/2020	INVOICE 4009688311	\$ 2,611.41
THE HOME DEPOT #0508	11/23/2020	STATION 45 REPAIRS	\$ 6.86
THE HOME DEPOT #0508	11/18/2020	ADMIN PM REPAIRS	\$ 8.40
THE HOME DEPOT #0508	11/23/2020	STATION 44 TOILET REPAIR	\$ 30.07
THE HOME DEPOT #0508	11/11/2020	STATION 42 DRYER REPAIR	\$ 45.94
THE HOME DEPOT #0508	11/23/2020	STATION 11 CABLE REPAIR	\$ 136.74
THE HOME DEPOT #0508	11/27/2020	STATION 44 REPAIRS AFTER PM	\$ 187.21
THE HOME DEPOT #0508	11/23/2020	SHOP TOOLS	\$ 8.94
THE HOME DEPOT #0508	11/18/2020	SHOP TOOLS	\$ 25.94
THE HOME DEPOT #0508	11/27/2020	SHOP SUPPLIES	\$ 33.64
THE HOME DEPOT #6523	12/02/2020	STATION 31 A/C DUCTING REPAIR	\$ 26.10
THE HOME DEPOT 508	11/27/2020	STATION 14 FRIDGE FILTER	\$ 96.48
THE HOME DEPOT 508	11/27/2020	STATION 40 GARBAGE DISPOSAL REPLACEMENT	\$ 99.00
TLF*CARTERS FLORIST NU	11/09/2020	PO#59135 FLOWER ORDER CHAVERS FAMILY	\$ 59.48
TRACTOR-SUPPLY-CO #048	11/24/2020	LIME FOR STATION 45 SEPTIC REPAIR	\$ 4.69
UBER	11/23/2020	FRAUD CHARGES	\$ 13.20
UBER	11/23/2020	FRAUD CHARGES	\$ 10.81
UNIVERSAL NAT GAS PYMT	11/17/2020	STATION 27 11/03/20-12/04/20	\$ 26.25
UPS*000000A690R4450	11/17/2020	INVOICE 0000A690R4450	\$ 508.62
UPS*000001433926414	12/01/2020	INVOICE 1433926414	\$ 37.19
WALMART.COM AA	11/09/2020	PO#58779 DVD PLAYER FOR IT	\$ 74.00
WESTWOOD NORTH WATE	11/20/2020	STATION 47 10/24/20	\$ 68.97
WESTWOOD NORTH WATE	11/20/2020	STATION 47 10/24/20	\$ 196.10
WILLIES GRILL AND ICEH	11/19/2020	MEETING WITH HARRIS COUNTY ESD11 BOARD MEM	\$ 38.79
WWW COSTCO COM	11/18/2020	PO#58904 COSCO MEMBERSHIP	\$ 60.00
			\$ 437.86
		<b>TOTAL</b>	<b>\$ 41,873.94</b>



**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Specialty Healthcare Providers - One Time Checks (11/01/2020 - 12/31/2020)**

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
106955	Computer Check	11/3/20	20-42995	NOVITAS SOLUTIONS (POB 3106)	\$200.28	TRUE	11/3/20
106956	Computer Check	11/3/20	20-30998	NOVITAS SOLUTIONS (POB 3106)	\$267.23	TRUE	11/3/20
106957	Computer Check	11/3/20	20-40507	NOVITAS SOLUTIONS (POB 3106)	\$183.22	TRUE	11/3/20
106958	Computer Check	11/3/20	20-35225	NOVITAS SOLUTIONS (POB 3106)	\$378.03	TRUE	11/3/20
106959	Computer Check	11/3/20	20-36950	NOVITAS SOLUTIONS (POB 3106)	\$210.05	TRUE	11/3/20
106960	Computer Check	11/3/20	20-39299	NOVITAS SOLUTIONS (POB 3106)	\$453.30	TRUE	11/3/20
106961	Computer Check	11/3/20	20-44290	NOVITAS SOLUTIONS (POB 3106)	\$512.84	TRUE	11/3/20
106969	Computer Check	11/3/20	19-16625	UNITED HEALTHCARE (POB 101760)	\$37.63	TRUE	11/3/20
106970	Computer Check	11/3/20	20-35938	UNITED HEALTHCARE (POB 101760)	\$375.51	TRUE	11/3/20
106971	Computer Check	11/3/20	20-37452	UNITED HEALTHCARE (POB 101760)	\$436.24	TRUE	11/3/20
106968	Computer Check	11/3/20	19-10582	TRICARE FOR LIFE (7928)	\$161.23	TRUE	11/3/20
106936	Computer Check	11/3/20	20-7400B	BOON-CHAPMAN (Prime DX)	\$253.87	TRUE	11/3/20
106943	Computer Check	11/3/20	20-18460	PATIENT REFUND	\$100.00	TRUE	11/3/20
106964	Computer Check	11/3/20	20-7400A	PATIENT REFUND	\$40.00	TRUE	11/3/20
107003	Computer Check	11/10/20	20-37426	PATIENT REFUND	\$95.10	TRUE	11/10/20
107008	Computer Check	11/10/20	20-41948	PATIENT REFUND	\$78.09	TRUE	11/10/20
107009	Computer Check	11/10/20	20-39377	PATIENT REFUND	\$150.00	TRUE	11/10/20
107010	Computer Check	11/10/20	20-34208	PATIENT REFUND	\$113.86	TRUE	11/10/20
107019	Computer Check	11/10/20	20-46803	PATIENT REFUND	\$400.36	TRUE	11/10/20
107021	Computer Check	11/10/20	20-6391	PATIENT REFUND	\$265.00	TRUE	11/10/20
107022	Computer Check	11/10/20	20-1874	PATIENT REFUND	\$179.77	TRUE	11/10/20
107023	Computer Check	11/10/20	20-40920	PATIENT REFUND	\$88.02	TRUE	11/10/20
107024	Computer Check	11/10/20	20-49253	PATIENT REFUND	\$61.06	TRUE	11/10/20
107028	Computer Check	11/10/20	20-31087	PATIENT REFUND	\$62.49	TRUE	11/10/20
107027	Computer Check	11/10/20	20-48707	PATIENT REFUND	\$20.00	TRUE	11/10/20
107030	Computer Check	11/10/20	20-42460	PATIENT REFUND	\$464.90	TRUE	11/10/20
107031	Computer Check	11/10/20	20-41269	PATIENT REFUND	\$94.35	TRUE	11/10/20
107032	Computer Check	11/10/20	19-33684	PATIENT REFUND	\$51.81	FALSE	11/10/20
107045	Computer Check	11/10/20	17-48797E	PATIENT REFUND	\$50.00	FALSE	11/10/20
		11/10/20	17-48797E	PATIENT REFUND	\$50.00	FALSE	11/10/20
107036	Computer Check	11/10/20	20-44564	PATIENT REFUND	\$364.55	TRUE	11/10/20
107038	Computer Check	11/10/20	20-44659	PATIENT REFUND	\$1,244.73	TRUE	11/10/20
107049	Computer Check	11/10/20	19-58099	PATIENT REFUND	\$204.00	TRUE	11/10/20
107015	Computer Check	11/10/20	19-71405	PATIENT REFUND	\$288.13	TRUE	11/10/20
107025	Computer Check	11/10/20	20-50327	PATIENT REFUND	\$91.46	TRUE	11/10/20
107007	Computer Check	11/10/20	20-43136	BCBS OF TEXAS (POB 120695)	\$946.67	TRUE	11/10/20
107004	Computer Check	11/10/20	20-35279	AMERIGROUP (POB 933657)	\$134.10	TRUE	11/10/20
107034	Computer Check	11/10/20	20-48643	NOVITAS SOLUTIONS (POB 3106)	\$392.65	TRUE	11/10/20
107043	Computer Check	11/10/20	19-8662	TRICARE	\$395.69	FALSE	11/10/20
107011	Computer Check	11/10/20	19-10430B	PATIENT REFUND	\$91.08	TRUE	11/10/20



**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Specialty Healthcare Providers - One Time Checks (11/01/2020 - 12/31/2020)**

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
107019	Computer Check	11/10/20	20-47597	PATIENT REFUND	\$265.27	TRUE	11/10/20
107082	Computer Check	11/16/20	20-49623	PATIENT REFUND	\$22.25	FALSE	11/16/20
107088	Computer Check	11/16/20	20-37371	PATIENT REFUND	\$931.67	TRUE	11/16/20
107092	Computer Check	11/16/20	20-48707	PATIENT REFUND	\$25.09	TRUE	11/16/20
107105	Computer Check	11/16/20	20-38968	PATIENT REFUND	\$290.00	TRUE	11/16/20
107106	Computer Check	11/16/20	20-45789	PATIENT REFUND	\$130.00	TRUE	11/16/20
107164	Computer Check	11/23/20	20-47154	AMERIGROUP (POB 933657)	\$271.02	TRUE	11/23/20
107165	Computer Check	11/23/20	20-50375	AMERIGROUP (POB 933657)	\$271.02	TRUE	11/23/20
107166	Computer Check	11/23/20	20-36524	AMERIGROUP (POB 933657)	\$293.39	TRUE	11/23/20
107167	Computer Check	11/23/20	20-32279	AMERIGROUP (POB 933657)	\$439.76	TRUE	11/23/20
107184	Computer Check	11/23/20	18-37453	HEALTH CARE SERVICE CORPORATION	\$512.73	TRUE	11/23/20
107185	Computer Check	11/23/20	20-52732	HEALTH CARE SERVICE CORPORATION	\$500.00	TRUE	11/23/20
107210	Computer Check	11/23/20	20-48160	TEXAS MEDICAID & HEALTHCARE PAR	\$35.43	TRUE	11/23/20
107172	Computer Check	11/23/20	20-41123	PATIENT REFUND	\$15.33	TRUE	11/23/20
107173	Computer Check	11/23/20	20-37475B	PATIENT REFUND	\$15.85	TRUE	11/23/20
107182	Computer Check	11/23/20	20-31129	PATIENT REFUND	\$23.87	TRUE	11/23/20
107195	Computer Check	11/23/20	20-35868	PATIENT REFUND	\$96.94	FALSE	11/23/20
107205	Computer Check	11/23/20	19-66637	PATIENT REFUND	\$300.00	TRUE	11/23/20
107213	Computer Check	11/23/20	20-45245	PATIENT REFUND	\$300.00	FALSE	11/23/20
107175	Computer Check	11/23/20	20-41283	PATIENT REFUND	\$98.77	TRUE	11/23/20
107183	Computer Check	11/23/20	19-62198	PATIENT REFUND	\$173.17	TRUE	11/23/20
107189	Computer Check	11/23/20	20-53899	PATIENT REFUND	\$37.68	FALSE	11/23/20
107191	Computer Check	11/23/20	20-47788	PATIENT REFUND	\$265.00	FALSE	11/23/20
107192	Computer Check	11/23/20	20-21740	PATIENT REFUND	\$100.00	TRUE	11/23/20
107163	Computer Check	11/23/20	20-47686	PATIENT REFUND	\$638.66	TRUE	11/23/20
107168	Computer Check	11/23/20	20-48042	PATIENT REFUND	\$132.03	TRUE	11/23/20
107194	Computer Check	11/23/20	20-56452	PATIENT REFUND	\$403.30	TRUE	11/23/20
107202	Computer Check	11/23/20	20-44897	PATIENT REFUND	\$97.10	FALSE	11/23/20
107203	Computer Check	11/23/20	19-67482	PATIENT REFUND	\$601.22	FALSE	11/23/20
107212	Computer Check	11/23/20	20-47896	PATIENT REFUND	\$507.63	TRUE	11/23/20
107214	Computer Check	11/23/20	20-35069	PATIENT REFUND	\$125.00	TRUE	11/23/20
107170	Computer Check	11/23/20	20-52850	BLUE CROSS BLUE SHIELD OF TEXAS	\$583.49	TRUE	11/23/20
107186	Computer Check	11/23/20	20-9602	HEALTH FIRST TPA	\$637.06	FALSE	11/23/20
107260	Computer Check	12/7/20	20-48052	PATIENT REFUND	\$150.00	FALSE	12/7/20
107262	Computer Check	12/7/20	20-31119	PATIENT REFUND	\$376.80	TRUE	12/7/20
107270	Computer Check	12/7/20	20-50663	PATIENT REFUND	\$108.07	TRUE	12/7/20
107273	Computer Check	12/7/20	19-30589	PATIENT REFUND	\$25.00	TRUE	12/7/20
107283	Computer Check	12/7/20	20-47177	PATIENT REFUND	\$231.66	TRUE	12/7/20
107277	Computer Check	12/7/20	20-42195	PATIENT REFUND	\$94.66	TRUE	12/7/20
107293	Computer Check	12/7/20	20-57224	PATIENT REFUND	\$99.55	TRUE	12/7/20

**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Specialty Healthcare Providers - One Time Checks (11/01/2020 - 12/31/2020)**

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
107261	Computer Check	12/7/20	19-70205	BCBS OF TEXAS (731431)-REFUND DEPT	\$621.16	FALSE	12/7/20
107335	Computer Check	12/14/20	20-51508	BCBS OF TEXAS (POB 120695)	\$217.97	TRUE	12/14/20
107335	Computer Check	12/14/20	20-48790	BCBS OF TEXAS (POB 120695)	\$222.55	TRUE	12/14/20
107335	Computer Check	12/14/20	20-58233	BCBS OF TEXAS (POB 120695)	\$369.88	TRUE	12/14/20
107335	Computer Check	12/14/20	20-56669	BCBS OF TEXAS (POB 120695)	\$434.42	TRUE	12/14/20
107335	Computer Check	12/14/20	20-47730	BCBS OF TEXAS (POB 120695)	\$219.50	TRUE	12/14/20
107335	Computer Check	12/14/20	20-52366	BCBS OF TEXAS (POB 120695)	\$437.47	TRUE	12/14/20
107368	Computer Check	12/14/20	20-16727	UNITED HEALTHCARE (POB 101760)	\$304.29	TRUE	12/14/20
107369	Computer Check	12/14/20	20-49346	UNITED HEALTHCARE (POB 101760)	\$30.48	TRUE	12/14/20
107370	Computer Check	12/14/20	20-49345	UNITED HEALTHCARE (POB 101760)	\$27.59	TRUE	12/14/20
107338	Computer Check	12/14/20	20-56272	COMMUNITY HEALTH CHOICE	\$356.04	TRUE	12/14/20
107335	Computer Check	12/14/20	20-51531	BCBS OF TEXAS (POB 120695)	\$141.28	TRUE	12/14/20
107476	Computer Check	12/21/20	20-2053	PATIENT REFUND	\$68.55	FALSE	12/21/20
107452	Computer Check	12/21/20	20-55826	PATIENT REFUND	\$825.11	FALSE	12/21/20
107459	Computer Check	12/21/20	20-57256	PATIENT REFUND	\$484.72	FALSE	12/21/20
107459	Computer Check	12/21/20	20-58218	PATIENT REFUND	\$487.76	FALSE	12/21/20
107464	Computer Check	12/21/20	20-49812	PATIENT REFUND	\$78.85	FALSE	12/21/20
<b>TOTAL</b>					<b>\$25,540.39</b>		

MCHD Surplus/Salvage  
January 2021

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1 each	C11133A020863	10037	King Vision Laryngoscope handle	Salvage	Battery compartment is damaged. No replaceable parts.
1 each	J14236	NCA20246	EZ IO Driver	Salvage	End of life- no replaceable parts.

# AGENDA ITEM # 33

Board Mtg.: 01/26/2021

## Montgomery County Hospital District

### Proceeds from Sale of Assets

10/01/2017 - 12/31/2020

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	2010 Dodge Ram 3500 - 201,234 miles	5/22/2018	8,660.00
Vehicles	2009 Ford F350 - 140,736 miles (trade-in)	7/3/2018	15,000.00
Vehicles	2012 Dodge Ram 3500 SLT - 203,110 miles	7/24/2018	8,305.00
Vehicles	2012 Dodge Ram 3500 ST - 194,983 miles	9/21/2018	8,150.00
Vehicles	2012 Dodge Ram 3500 SLT - 199,930 miles	12/18/2018	8,514.00
Vehicles	2012 Dodge Ram 3500 - 189,761 miles	12/18/2018	8,920.00
Vehicles	2008 Chevy Tahoe LS - 199,172 miles	3/12/2019	3,805.00
Vehicles	Frazer Box E-1597/X-819	5/28/2020	1,000.00
Vehicles	Frazer Box E-1755/X-802	6/2/2020	1,000.00
Vehicles	Frazer Box E-1075/X-794	6/2/2020	1,000.00
Vehicles	Frazer Box E-1076/X-491	6/2/2020	1,000.00
Vehicles	Frazer Box E-1706/X-836	6/2/2020	1,000.00
Vehicles	Frazer Box E-1074/X-416/X-828	6/2/2020	1,000.00
Vehicles	2012 Dodge Ram 3500 - 217,597 miles	6/3/2020	7,265.00
Vehicles	2002 Ford E250 Van Econoline - 210,919 miles	6/24/2020	2,020.00
Vehicles	2012 Dodge Ram 3500 - 209,981 miles	7/22/2020	7,195.00
Vehicles	2015 Dodge Ram 3500 - 215,076 miles	9/30/2020	11,470.00
Vehicles	2012 Dodge Ram 3500 - 212,065 miles	9/30/2020	9,970.00
Vehicles	2012 Dodge Ram 3500 - 213,159 miles	10/7/2020	9,045.00
Vehicles	2012 Dodge Ram 3500 - 208,436 miles	10/21/2020	10,265.00
Vehicles Total			<b>124,584.00</b>
Total Proceeds			<b>124,584.00</b>

**MINUTES OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., December 8, 2020 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

**1. Call to Order**

Meeting called to order at 4:00 p.m.

**2. Invocation**

Led by Mr. Bagley

**3. Pledge of Allegiance**

Led by Mr. Chance

**4. Roll Call**

**Present:**

Justin Chance  
Brent Thor  
Sandy Wagner  
Georgette Whatley  
Brad Spratt  
Chris Grice  
Bob Bagley

**5. Public Comment**

There were no comments from the public.

**6. Special Recognition**

**Field** – Cristina Cerruti

**NonField** - Calvin Hon

**7. Presentation to MCHD board members reviewing the Health Insurance Portability and Accountability Act (HIPAA) standards and requirements. (Ms. Whatley, Chairperson – MCHD Board) (attached)**

Mr. Chance requested agenda item 7 be tabled until the board could discuss in executive session due to legal implications.

Ms. Whatley made a motion to convene into executive session at 4:08 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code.

The board reconvened from executive session at 4:45 p.m.

Mr. Chance made a motion that the board take no action on the proposed training at this time and to authorize the CEO to engage in a contract for a second opinion based off the information presented in executive session. Mr. Spratt offered a second. After board discussion the motion passed unanimously.

Mr. Grice proposed an amendment as part of that inquiry that MCHD find out if there are any pros or cons as to how quickly the board should have the presentation whether it is justified or not in the second legal opinion. Mr. Chance accepted the amendment. Mr. Chance offered a second and motion passed unanimously.

8. **CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**

Mr. Randy Johnson, CEO presented a report to the board.

9. **Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)**
  - **HR 25-418 Pets in the Workplace (attached)**

Mr. Chance made a motion to consider and act on District Policies, HR 25-418 Pets in the Workplace. Mrs. Wagner offered a second. After board discussion motion passed unanimously.

10. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**

Mr. James Campbell, EMS Chief presented the EMS report to the board.

11. **Consider and act on the purchase of Target Solutions (LMS) Learning Management System. (Mr. Spratt, Chair – EMS Committee) (attached)**

Mr. Spratt made a motion to consider and act on the purchase of Target Solutions (LMS) Learning Management System. Mr. Grice offered a second and motion passed unanimously.

12. **Consider and act on approving an EMT Basic to Paramedic cohort beginning January, 2021 through December, 2021 at Blinn Community College. (Mr. Spratt, Chair – EMS Committee) (attached)**

Mr. Spratt made a motion to consider and act on approving the EMT Basic to Paramedic cohort beginning January, 2021 through December, 2021 at Blinn Community College. Mr. Thor offered a second. Mr. Chance advised he would abstain from both the discussion and vote. After board discussion motion passed unanimously.

13. **COO Report to include updates on facilities, radio system, materials management, staff activities, community paramedicine, and IT.**

Mrs. Melissa Miller, COO presented a report to the board.

14. **Consider and act on payment of AIT Lab invoice. (Mr. Grice, Treasurer – MCHD) (attached)**

Mr. Grice made a motion to consider and act on payment of AIT Lab invoice. Mr. Chance offered a second. After board discussion motion passed unanimously.

- 15. Consider and act on one (1) month prorated extended warranty – Zoll X Series. (Ms. Whatley, Chair – PADCOM Committee) (attached)**

Ms. Whatley made a motion to consider and act on one (1) month prorated extended warranty – Zoll X Series. Mr. Chance offered a second and motion passed unanimously.

- 16. Consider and act upon award of contract for PSAP Critical UPS System Replacement per RFP No. FY2021-016-02. (Ms. Whatley, Chair – PADCOM Committee) (attached)**

Ms. Whatley made a motion to consider and act on upon award for PSAP Critical Systems Replacement per RFP FY2021-016-02 recommended by staff. Mr. Chance offered a second. After board discussion motion passed unanimously.

- 17. Consider and act on the approval of Dailey Wells being a sole source for L3Harris for radio system core update. (Ms. Whatley, Chair – PADCOM Committee) (attached)**

Ms. Whatley made a motion to consider and act on the approval of Daily Wells being a sole source for L3Harris for radio system core update. Mr. Grice offered a second. After board discussion motion passed unanimously.

- 18. Consider and act on the purchase of radio system core update. (Ms. Whatley, Chair – PADCOM Committee) (attached)**

Ms. Whatley made a motion to consider and act on the purchase of radio system core update recommended by staff. Mr. Spratt offered a second. After board discussion motion passed unanimously.

- 19. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.**

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report to the board.

- 20. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Chance offered a second and motion passed unanimously.

- 21. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Thor offered a second and motion passed unanimously.

- 22. Presentation of preliminary Financial Report for one month ended November 30, 2020 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.**

Mr. Brett Allen, CFO presented financial report to the board.

**23. Consider and act on the Zoll Data Systems A/R Consulting scope of work for Billing and Account Receivables. (Mr. Grice, Treasurer – MCHD Board) (attached)**

Mr. Grice made a motion to consider and act on the Zoll Data Systems A/R Consulting scope of work for Billing and Account Receivables. Mr. Spratt offered a second. After board discussion motion passed by a vote of six for (Mr. Chance, Mrs. Wagner, Ms. Whatley, Mr. Spratt, Mr. Grice, and Mr. Bagley) to one opposed (Mr. Thor).

**24. Consider and act on the Property & Casualty Insurance Broker Services RFP. (Mr. Grice, Treasurer, MCHD Board) (attached)**

Mr. Brett Allen, CFO made a presentation to the board.

Mr. Grice made a motion to consider and act on the recommendation from staff for the Property and Casualty Insurance Broker Services RFP recommendation of McGriff, Seibel & Williams, Inc. Mr. Chance offered a second. After board discussion motion passed unanimously.

**25. Consider and act on payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)**

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Chance offered a second. After board discussion motion passed unanimously.

**26. Consider and act on Salvage and Surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)**

Mr. Grice made a motion to consider and act on Salvage and Surplus. Mr. Chance offered a second and motion passed unanimously.

**27. Secretary's Report - Consider and act on minutes for the October 27, 2020 Regular BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)**

Mrs. Wagner made a motion to consider and act on minutes for October 27, 2020 Regular BOD meeting. Mr. Chance offered a second and motion passed unanimously.

**28. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:**

- a. **To discuss the purchase of real estate property under Section 551.072 of the Texas Government Code (Ms. Whatley, Chairperson – MCHD Board)**
- b. **To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code (Ms. Whatley, Chairperson – MCHD Board)**
- c. **To discuss personnel issues under Section 551.074 of the Texas Government Code (Ms. Whatley, Chairperson – MCHD Board)**

Ms. Whatley made a motion to convene into executive session at 5:28 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- b. To discuss the purchase of real estate property under Section 551.072 of the Texas Government Code.
- c. To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code.
- d. To discuss personnel issues under Section 551.074 of the Texas Government Code.



**29. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)**

The board reconvened from executive session at 5:51 p.m.

Ms. Whatley advised that no action was to be taken by the board.

**30. Adjourn.**

The board adjourned at 5:51 p.m.

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Sandy Wagner, Secretary