## "NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

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Date: December 8, 2020

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT

ADMINISTRATIVE BUILDING 1400 SOUTH LOOP 336 WEST

CONROE, MONTGOMERY COUNTY, TEXAS 77304

The Governor of Texas has continued his Executive Order with guidelines for the temporary suspension of certain portions of the Texas Open Meetings Act to avoid social gatherings during the COVID-19 pandemic.

As a result, persons wishing to monitor the meeting of the MCHD Board of Directors may do so via a toll- free number.

### **Join Zoom Meeting**

https://mchd-tx-org.zoom.us/j/5201045843?pwd=OXdiMnlpdmsvSU9WZ0hPWGczanhidz09

Meeting ID: 520 104 5843

Passcode: 657986

Dial by your location

+1 346 248 7799 US (Houston)

Any public comments need to be sent via email <a href="mailto:records-Management@mchd-tx.org">Records-Management@mchd-tx.org</a> no later than 2:00 p.m. on Tuesday, December 8, 2020.

Vj ku'P qvkeg'kp'f gvckri'y cu'r quvgf ''cv'rgcuv'94'j qwtu'r tkqt''vq''y g''dgi kppkpi ''qh''uckf ''o ggvkpi ''y kyj ''y g'Eqwpv{ "Engtnøu''Qhhkeg'cpf 'ku''qp''y g''Dwngvkp''Dqctf ''qh''y g'Eqwtyj qwug''cpf 'kp''y g'F kuvtkevøu''Cf o kpkuvtcvkxg''Qhhkeg0'

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40Á Koxgecykap"

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#### **District**

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NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT - PAGE 1"

- : OÁ EGQ'Tgr qtv'\q'\kpenwf g'\wr f cvg''qp'F kıntkev''qr gtcvkqpu. '\untcvgi ke''r ncp. 'ecr kxcn'r wtej cugu. ''go r m{gg'' kuuwgu''cpf ''dgpghku. '\untcpukkqp''r ncpu''cpf ''qyi gt''j gcnyi ectg''o cwgtu. 'i tcpvu''cpf ''cp{ ''qyi gt''tgncvgf '' f kıntkev''o cwgtuO'
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### **Operations and Health Care Services**

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#### **Finance**

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- 450 Eqpulf gt "cpf "cev'qp" y g"\ qm'F cvc "U{ uvgo u'C IT "Eqpuwrkpi "ueqr g"qh'y qtm'hqt "Dkm'pi "cpf "
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#### **Other Items**

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To:Á Ó[æ¦å/Á, ÆÖå^&q ¦•Á
From:ÁÜæ) å^Æ[@]•[}ÆÔÒUÁ

Date:ÁÖ^&^{ à^¦Â ÉÆG€G€Á

Re:Á HIPAA Presentation

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To:Á Ó[æåá¼.-ÁÖã^&q¦•Á

**From**:ÁÜæ) å^ÁR[ @,•[ } ÊÁÔÒUÁ

Date:ÁÖ^&^{ à^¦Â ÉØ€ŒÁ

Re:Á CEO Report

### Board Members,

I hope that each of you had a very Happy Thanksgiving! I also wish you enjoy the remainder of the year and have a joy and peace during the Christmas and New Year's Holiday. Through this past year, we have undergone difficult times with the turmoil introduced by the pandemic. MCHD and MCPHD have done an outstanding job of working with what has been a difficult year for everyone. I thank each of our employees for all the changes they have made to their work lives and for the excellent job they have done in each of the dramatically changed rolls they now occupy. Slowly, normal will return in 2021.

I also thank you for your involvement and guidance during this past year. You often have a thankless job, but you always take your duty seriously. I thank each of you for the time and effort you have volunteered to us the employees of MCHD and MCPHD, and to the citizens of Montgomery County.

The following represents a brief overview of some of the events and activities in which we have been involved since our October board meeting:

- •Á Connie Case, who was responsible for new employee processing and orientation, as well as recruiting and promotional processes for all EMS staff, retired. She had a wonderful ceremony in which over 60 employees attended. Her replacement will be one of our EMS Captains, Michael Wells-Whitworth. We will have more information regarding his plans for recruiting, promoting and all that is involve with those processes in early 2021.
- •À ET3, The Medicare program that allows patients who may not be sick or injured to the extent that they need hospital services to be treated at home or at a physician's office, has been postponed until January, 2022. I believe this postponement will be in our best interest as we are onboarding a new EPCR at the current time, and want to have medical record information flowing smoothly before we attempt to expand medical record and billing information that includes home treatment.
- •Á We conducted Field and Non-Field annual compliance training to every employee during the past month. The compliance portion included:
  - 1.A Review of the capital expenses budget
  - 2. A Discussion of "Retaliation" by our healthcare attorney
  - 3. A Discussed the "State of MCHD" and projections
  - 4. A Discussed the MCHD Enabling Legislation and our mission, vision and values; and we discussed our value to the County
  - 5.Á Had a mental health counselor discuss COVED fatigue and compassion fatigue and how to deal with each

- 6.Á Discussed Medicare compliance
- •Á Executive staff trained on the components of the Family Medical Leave Act, (FMLA)
- •A Executive and Command staff completed plans for calendar year 2021 off site
- •Á Met with representatives from Harris County ESD 11 to discuss CCEMS updates and coordination of care in Creekside
- •Á Met with Magnolia Fire Department to discuss coordination of care and opportunities and improving the housing situation for our medics in Station 42. Chief Vinson was very complementary regarding our medics taking the lead role in entering potential COVID situations
- •Á Have inspected Station 15 construction progress weekly
- •Á Involved in HIPAA investigation. Recertified in both MCHD general HIPAA bi-annual compliance course and HIPAA-EMS compliance course
- •Á Involved in Deputy Chief interview process
- •Á Participated in Lone Star College Firefighter/Paramedic Advisory Council regarding offering a bachelor's degree in Fire Science and paramedicine
- •Á Worked on Five Year Plan and financial projections
- •Á Meeting with MOCO OEM to plan vaccination distribution

During the remainder of this month and in January I will focus on the following:

- •Á We have been working on an EMS Basic to Paramedic Cohort to enable us to train 18 EMT's to become paramedics during 2021. The results of our program process will be presented in this Board Meeting
- •Á MCHD and MCPHD will work on vaccine distribution
- •Á EMS will be working to transition their EPCR from the Zoll platform to ImageTrend
- •A EMS will be introducing a new scheduling program to replace Crew Scheduler
- •Á Will complete the three scenario financial projection for the next three years in order to discuss operations plans for MCHD in the coming years
- •Á Drs. Dickson and Patrick have been asked to join the faculty of University of Houston Medical School in order to assist in training Residents and Fellows as the U of H School of Medicine begins operation
- •Á After Officers have been chosen at the January Board Meeting, an MCHD Board Liaison must be named to the MCPHD board for a two year term

Thank you,

Randy

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To:Á Ó[æåå¼-ÁÖã^&{¦•Á

From:ÁÒ( ã ÁØãc \* ^ ¦æ å ÉÁP ÜÁT æ) æ\* ^ ¦ Á

Date:ÁÖ^&^{ à^¦Â ÉG€G€Á

Re:Á HR 25-418 Pets in the Workplace

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| MCHD Montgomery County Hospital District | PETS IN THE WORKPLACE | Page 1 of 1           |
|--|-----------------------|-----------------------|
| Department                               | Policy Number         | CAAS Reference Number |
| <b>Human Resources</b>                   | HR 25-418             |                       |

I. PURPOSE

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### LIII. POLICY

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References: Previously Policy # 10-418 Americans with Disabilities Act (ADA)

Original Date 10/2008
Review/Revision Date 121/2020
X Supersedes all Previous
Date Approved By Compliance 12/2/2020

Date Approved by the Board of Directors 10/28/2008

| MCHD Montgomery County<br>Hospital District | PETS IN THE WORKPLACE | Page 1 of 1           |  |
|---|-----------------------|-----------------------|--|
| Department                                  | Policy Number         | CAAS Reference Number |  |
| Human Resources                             | HR 25-418             |                       |  |

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| MCHD Montgomery County<br>Hospital District | PETS IN THE WORKPLACE | Page 1 of 1           |
|---|-----------------------|-----------------------|
| Department                                  | Policy Number         | CAAS Reference Number |
| Human Resources                             | HR 25-418             |                       |

I. PURPOSE

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## II. DEFINTIONS

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### III. POLICY

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References: Previously Policy # 10-418 Americans with Disabilities Act (ADA)

Original Date 10/2008
Review/Revision Date 12/2020
X Supersedes all Previous
Date Approved By Compliance 12/2/2020
Date Approved by the Board of Directors 10/28/2008

# **MCHD Policies and Procedures**

| Policy<br>Number | Name                  | Policy/Procedure | Reviewed By Legal Counsel | Date Reviewed | Approved/Revisions | Redline Corrections<br>Returned to MCHD (Date) |
|------------------|-----------------------|------------------|---------------------------|---------------|--------------------|--|
| HR 25-418        | Pets in the Workplace | Policy           | Larry Foorst              | er 12/3/      | e Revision         | Returned to MCHD (Date)<br>/ 2 - ろ- このこと       |
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|                  |                       |                  |                           |               |                    |  |
|                  |                       |                  |                           |               |                    |  |
|                  |                       |                  |                           |               |                    |  |
|                  |                       |                  |                           |               |                    |  |
|                  |                       |                  |                           |               |                    |  |
|                  |                       |                  |                           |               |                    |  |
|                  |                       |                  |                           |               |                    |  |
|                  |                       |                  |                           |               |                    |  |
|                  |                       |                  |                           |               |                    |  |
|                  |                       |                  |                           |               |                    |  |

# Agenda Item #10



To: Board of Directors

From: James Campbell

Date: December 8, 2020

**RE:** EMS Division Report

#### **Executive Summary**

- •Á Customer service scores for November 2020 rank MCHD 2nd compared to other EMS systems. There were 438 patient surveys returned between 11/1/2020 and 11/30/2020. Our average survey score was 95.62, and 85.93% of responses gave MCHD the highest rating of "very good." Overall, 99.24% of responses were positive.
- •Á Customer service scores for October 2020 rank MCHD 2nd compared to other EMS systems. There were 253 patient surveys returned between 10/1/2020 and 10/31/2020. Our average survey score was 94.80, and 82.53% of responses gave MCHD the highest rating of "very good." Overall, 99.34% of responses were positive.
- •Á We are very proud of our overall improvement in customer service, as reflected above. Our crews have worked tirelessly, and to have an increase in our customer service scores while wearing PPE is a tremendous reflection of our genuine compassion for our patients.
- •Á One of our main priorities continues to be staffing. We have had as many as (28) people out, and as low as (20) people out over the past 60 days. At the time of this communication we have (15) In-Charges and (12) Attendants out. Employees have been out for a variety of reason, including COVID-19 related situations.
- •Á As a result of our staffing needs, we've continued to have to implement our staffing contingency plans. These plans have included shutting down peak trucks and reassigning personnel, administrative staff working in vacant positions, and limiting PTO on the weekends.
- •Á EMS call volume has continued to fluctuate. One our busiest days this month was 11/16/2020. We had (265) Response and (190) incidents which resulted in (133) transports. In the month of October, we had (6,001) total responses and (5,998) total responses in November.
- •Á For the month of November 2020, we met our response time compliance metric for Priority 1 responses 94% of the time. Our goal is to be 90% compliant.
- •Á Chief Campbell and Chief Shaw participated in two strategic planning meetings with the Executive Team to discuss MCHD benefits, compensation rules, and organizational structure.
- •Á Chief Campbell, Dr. Dickson, and Dr. Patrick all presented at this years' virtual Texas EMS Conference. The topics included MCHD's Service Inquiry and Customer Service tracking process and the differential diagnosis for altered mental status.
- •Á Chief Campbell and Dr. Dickson also attended a meeting at Memorial Hermann the Woodlands-West to discuss their freestanding emergency department processes and meet their team.

- •Á CMS announced that the ET3 project is back on track, with an anticipated start date of January 1, 2021. Chief Crocker has submitted our ET3 plan, and in order to have our new ePCR and data reporting in place, we elected to have an ET3 start date of January 1, 2022.
- •Á MCHD Command Staff continues to review all of our COVID-19 related clinical and operational procedures. As a result, we have made some changes in conjunction with the newest CDC guidance related to quarantine time secondary to an exposure.

#### **Department of Clinical Services**

- •Á Chief Price has been working diligently at learning about MCHD. He has spent his time learning the administrative processes within DCS, meeting with his team, and also working in the field so that he can become field credentialed.
- •À Captain Michael Wells-Whitworth was named the new Captain-Professional Development. The testing process was very competitive and we are excited to have Captain Wells-Whitworth in this role.
- •Á The testing process for the First Responder Coordinator position will take place 12/9/2020. We are excited to fill this position as it provides a continued and consistent line of communication with our FRO partners.
- •Á EMS Operations, Quality, and DCS worked hard to increase our education on transporting patients to Hospital Owned Free-Standing Emergency Departments. The dedication and continued communication surrounding this process has started to pay off. In this packet, there is report that shows weekly transportation volume to Hospital Owned Free-Standing Emergency Departments, and it continues to trend upward.
- A Since April 2020, we have had (5) new In-Charges and there are currently (2) candidates in the last phase of testing.
- •Á We will start planning the February 2021 new hire testing soon in preparation for our March 2021 NEOP. The MCHD 2021 New Hire Testing and NEOP calendar is included in this packet.
- •Á MCHD EMS Virtual Q4 CE and Compliance were completed. EMS CE topics included agitated patient differentials, Ketamine use, disposable CPAP use, and compassion fatigue.

#### <u>Alarm</u>

- •Á The (3) Alarm trainees are on nearing the end of their new hire training.
- •Á IT, OCS, and MCHD Radio are working on a project that involves rewiring the CAD consoles for better power and redundancy controls.
- •Á Alarm completed their shift bid process, and the new bid will take place January 3, 2021.
- •Á Alarm call processing times have improved over the past two months. The improvement is secondary to the 'Pre-Alert' system being turned back on. Pre-Alerts allow the dispatchers to dispatch the call with very little information, and then any information that needs to be updated or changed is sent the responding ambulance.

#### **EMS Operations**

- •Á A Deputy Chief promotion process was held in November. Congratulations to Chief Chris Goodrich, who was named the new Deputy Chief. We look forward to having Chief Goodrich in that role and are also very appreciative of the time Chief Wood spent as the Interim Deputy Chief. The two Deputy Chiefs will be moving to a Peak Schedule effective January 17, 2021.
- •Á We continue our project timeline of selecting an EMS Scheduling Software solution for 2021. We have narrowed the vendor list to (2) final companies. Both companies are working on our "hands-on" realistic demo sites so we can see how the programs work with MCHD EMS schedules.
- •A Shift Bid is near completion, and the EMS Division 2021 shift bid will take effect January 17, 2021.



# **Dispatched Incident Review**

Last Month

10/1/2020 - 10/31/2020

Peak Unit

4 o r

4 / 8 8 8 4 8 4

233

22

51.617

District 4

220

20

District 3

MD1

PH

259

| 9 |
|---|
| 1 |
|   |

On Scene

15

| On Scene  |       |
|-----------|-------|
| Incidents | 4,736 |
| Responses | 5,176 |

25. 215 257 265

Admin District 1 District 2 District 3 District 4 Event

180

24 Hour Unit

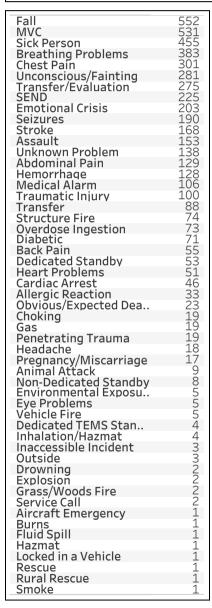
**280** 239

| Transported |       |
|-------------|-------|
| Incidents   | 3,137 |
| Transports  | 3,180 |

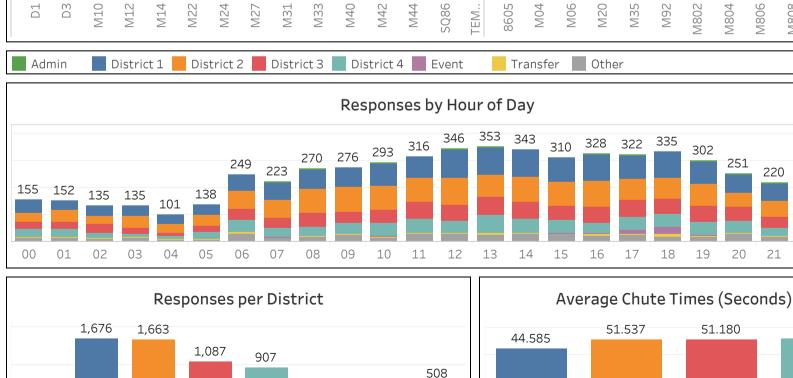
Responses

**Unit Responses** 

| Response Times |            |            |         |  |
|----------------|------------|------------|---------|--|
| Priority 1     | Priority 2 | Priority 3 | Overall |  |
| 93.9%          | 97.1%      | 96.5%      | 95.4%   |  |







101

Transfer

Other

District 1

District 2



# **Dispatched Incident Review**

Last Month

11/1/2020 - 11/30/2020

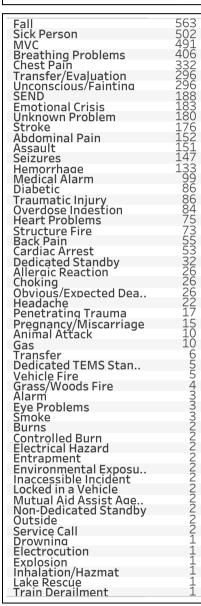
| Dispatched |       |
|------------|-------|
| Incidents  | 5,048 |
| Responses  | 5,998 |
|            |       |

| On Scene  |       |
|-----------|-------|
| Incidents | 4,734 |
| Responses | 5,106 |

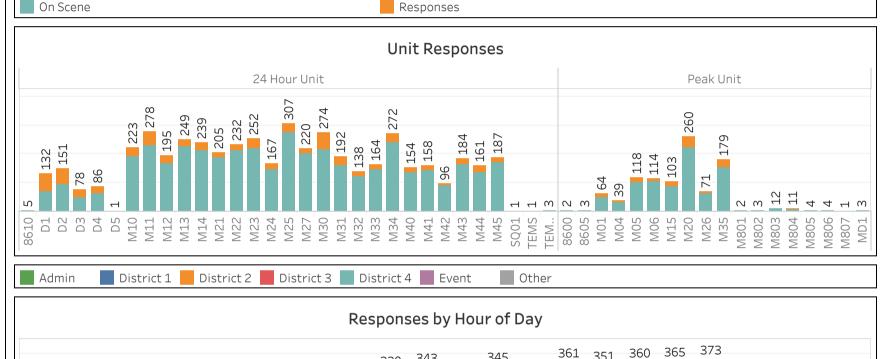
| Transported |       |
|-------------|-------|
| Incidents   | 3,256 |
| Transports  | 3,298 |

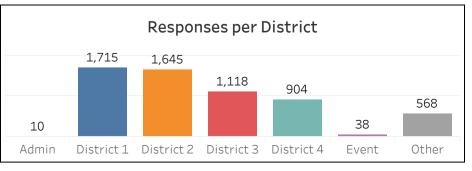
| Response Times |            |            |         |  |
|----------------|------------|------------|---------|--|
| Priority 1     | Priority 2 | Priority 3 | Overall |  |
| 94.0%          | 97.4%      | 95.7%      | 95.2%   |  |

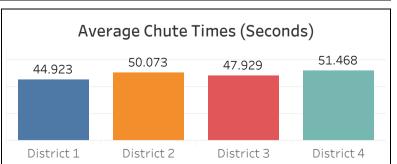
218 229











# Hospital Patient Transport Report - Previous Month

| Conroe - HCAHH                               | 29.0 |
|--|------|
| Memorial Hermann Hospital The Woodlands      | 32.7 |
| Houston Methodist The Woodlands              | 28.8 |
| Kingwood - HCAHH                             | 37.2 |
| St. Lukes Hospital The Woodlands             | 27.3 |
| Tomball - HCAHH                              | 27.8 |
| Texas Children's Hospital The Woodlands      | 26.0 |
| Memorial Hermann Northeast                   | 33.7 |
| Magnolia HCAHH ER                            | 20.3 |
| CHI St. Luke's Emergency Center - Conroe     | 16.6 |
| Memorial Hermann Woodlands West              | 18.9 |
| Houston Methodist Willowbrook Hospital       | 44.3 |
| St. Lukes Hospital Vintage                   | 26.2 |
| Memorial Hermann Convenient Care Center - Ki | 21.1 |
| Hermann Hospital                             | 44.5 |
| Michael E. DeBakey VA Med Center             | 27.8 |
| St. Luke's Medical Center                    | 42.4 |
| Tri-County MHMR Hospital                     | 10.0 |
| M. D. Anderson                               | 41.4 |
| Cleveland HCAHH ER                           | 19.2 |
| Memorial Hermann Cypress Hospital            | 23.6 |
| Texas Children's Hospital                    | 31.9 |
| Aspire Behavioral                            | 11.7 |
| Houston Methodist Hospital                   | 36.2 |
| Northwest - HCAHH                            | 41.0 |
| Woodland Springs Health                      | 11.1 |
| St. Lukes Hospital Springwoods Village       | 29.7 |
| CHI St Joseph Health Grimes Hospital         | 52.4 |
| Clearlake - HCAHH                            | 38.7 |
| Cypress Creek Psychiatric                    | 12.9 |
| Houston Methodist Emergency Care Center - 14 | 3.5  |
| Huntsville Memorial                          | 23.7 |
| Kingwood Pines                               | 10.7 |
| Memorial Hermann Children's                  | 38.9 |
| Memorial Hermann Memorial City               | 28.6 |
| North Cypress - HCAHH                        | 17.6 |

Total Patients Transported (Hospital Destinations Only)

3,171

| Aler  | Alerts and Activations |                |                 |                      |  |  |  |  |  |  |
|---|------------------------|----------------|-----------------|----------------------|--|--|--|--|--|--|
|   | Sepsis<br>Alert        | STEMI<br>Alert | Stroke<br>Alert | Trauma<br>Activation |  |  |  |  |  |  |
| Conroe - HCAHH                                | 11                     | 3              | 2               | 4                    |  |  |  |  |  |  |
| Memorial Hermann<br>Hospital The<br>Woodlands | 17                     | 5              | 13              | 4                    |  |  |  |  |  |  |
| Houston Methodist<br>The Woodlands            | 9                      | 3              | 20              |                      |  |  |  |  |  |  |
| Kingwood - HCAHH                              | 2                      | 2              | 12              | 3                    |  |  |  |  |  |  |
| St. Lukes Hospital<br>The Woodlands           | 5                      | 2              | 7               |                      |  |  |  |  |  |  |
| Tomball - HCAHH                               | 3                      | 1              | 3               |                      |  |  |  |  |  |  |
| Memorial Hermann<br>Northeast                 | 1                      | 1              | 1               |                      |  |  |  |  |  |  |
| St. Lukes Hospital<br>Vintage                 |                        |                | 1               |                      |  |  |  |  |  |  |
| Grand Total                                   | 48                     | 17             | 59              | 11                   |  |  |  |  |  |  |

| Patients per Facility                        |     |
|--|-----|
| Conroe - HCAHH                               | 850 |
| Memorial Hermann Hospital The Woodlands      | 736 |
| Houston Methodist The Woodlands              | 398 |
| Kingwood - HCAHH                             | 377 |
| St. Lukes Hospital The Woodlands             | 321 |
| Tomball - HCAHH                              | 115 |
| Texas Children's Hospital The Woodlands      | 79  |
| Memorial Hermann Northeast                   | 64  |
| Magnolia HCAHH ER                            | 40  |
| CHI St. Luke's Emergency Center - Conroe     | 28  |
| Memorial Hermann Woodlands West              | 23  |
| Houston Methodist Willowbrook Hospital       | 18  |
| St. Lukes Hospital Vintage                   | 13  |
| Memorial Hermann Convenient Care Center - Ki | 11  |
| Hermann Hospital                             | 10  |
| Michael E. DeBakey VA Med Center             | 10  |
| St. Luke's Medical Center                    | 9   |
| Tri-County MHMR Hospital                     | 9   |
| M. D. Anderson                               | 8   |
| Cleveland HCAHH ER                           | 7   |
| Memorial Hermann Cypress Hospital            | 7   |
| Texas Children's Hospital                    | 7   |
| Aspire Behavioral                            | 6   |
| Houston Methodist Hospital                   | 6   |
| Northwest - HCAHH                            | 5   |
| Woodland Springs Health                      | 3   |
| St. Lukes Hospital Springwoods Village       | 2   |
| CHI St Joseph Health Grimes Hospital         | 1   |
| Clearlake - HCAHH                            | 1   |
| Cypress Creek Psychiatric                    | 1   |
| Houston Methodist Emergency Care Center - 14 | 1   |
| Huntsville Memorial                          | 1   |
| Kingwood Pines                               | 1   |
| Memorial Hermann Children's                  | 1   |
| Memorial Hermann Memorial City               | 1   |
| North Cypress - HCAHH                        | 1   |



# **2021 MCHD EMS**

# New Hire Testing

| January 2021 |    |    |    |    |    |    |  |  |  |  |  |
|--------------|----|----|----|----|----|----|--|--|--|--|--|
| Sn           | M  | Т  | W  | R  | F  | St |  |  |  |  |  |
|              |    |    |    |    | 1  | 2  |  |  |  |  |  |
| 3            | 4  | 5  | 6  | 7  | 8  | 9  |  |  |  |  |  |
| 10           | 11 | 12 | 13 | 14 | 15 | 16 |  |  |  |  |  |
| 17           | 18 |    |    | 21 |    |    |  |  |  |  |  |
| 24           | 25 | 26 | 27 | 28 | 29 | 30 |  |  |  |  |  |
| 31           |    |    |    |    |    |    |  |  |  |  |  |

| 14011111101 |               |    |    |    |    |    |  |  |  |  |
|-------------|---------------|----|----|----|----|----|--|--|--|--|
|             | February 2021 |    |    |    |    |    |  |  |  |  |
| Sn          | M             | Τ  | W  | R  | F  | St |  |  |  |  |
|             | 1             | 2  | 3  | 4  | 5  | 6  |  |  |  |  |
| 7           | 8             | 9  | 10 | 11 | 12 | 13 |  |  |  |  |
| 14          | 15            | 16 | 17 | 18 | 19 | 20 |  |  |  |  |
| 21          | 22            | 23 | 24 | 25 | 26 | 27 |  |  |  |  |
| 28          |               |    |    |    |    |    |  |  |  |  |
|             | -             |    |    |    |    |    |  |  |  |  |

|    | March 2021 |    |    |    |    |    |  |  |  |  |  |
|----|------------|----|----|----|----|----|--|--|--|--|--|
| Sn | M          | Τ  | W  | R  | F  | St |  |  |  |  |  |
|    | 1          | 2  | 3  | 4  | 5  | 6  |  |  |  |  |  |
| 7  | 8          | 9  | 10 | 11 | 12 | 13 |  |  |  |  |  |
| 14 | 15         | 16 | 17 | 18 | 19 | 20 |  |  |  |  |  |
| 21 | 22         | 23 | 24 | 25 | 26 | 27 |  |  |  |  |  |
| 28 | 29         | 30 | 31 |    |    |    |  |  |  |  |  |

| April 2021 |    |    |    |    |    |    |  |  |  |  |  |
|------------|----|----|----|----|----|----|--|--|--|--|--|
| Sn         | M  | Τ  | W  | R  | F  | St |  |  |  |  |  |
|            |    |    |    | 1  | 2  | 3  |  |  |  |  |  |
| 4          | 5  | 6  | 7  | 8  | 9  | 10 |  |  |  |  |  |
| 11         | 12 | 13 | 14 | 15 | 16 | 17 |  |  |  |  |  |
| 18         | 19 | 20 | 21 | 22 | 23 | 24 |  |  |  |  |  |
| 25         | 26 | 27 | 28 | 29 | 30 |    |  |  |  |  |  |

| NA 0004 |          |    |    |    |    |    |  |  |  |  |  |
|---------|----------|----|----|----|----|----|--|--|--|--|--|
|         | May 2021 |    |    |    |    |    |  |  |  |  |  |
| Sn      | M        | Τ  | W  | R  | F  | St |  |  |  |  |  |
|         |          |    |    |    |    | 1  |  |  |  |  |  |
| 2       | 3        | 4  | 5  | 6  | 7  | 8  |  |  |  |  |  |
| 9       | 10       | 11 | 12 | 13 | 14 | 15 |  |  |  |  |  |
|         | 17       |    |    |    |    |    |  |  |  |  |  |
| 23      | 24       | 25 | 26 | 27 | 28 | 29 |  |  |  |  |  |
| 30      | 31       |    |    |    |    |    |  |  |  |  |  |

| June 2021 |    |    |    |    |    |    |  |  |  |
|-----------|----|----|----|----|----|----|--|--|--|
| Sn        | M  | Т  | W  | R  | F  | St |  |  |  |
|           |    | 1  | 2  | 3  | 4  | 5  |  |  |  |
| 6         | 7  | 8  | 9  | 10 | 11 | 12 |  |  |  |
| 13        | 14 | 15 | 16 | 17 | 18 | 19 |  |  |  |
| 20        | 21 | 22 | 23 | 24 | 25 | 26 |  |  |  |
| 27        | 28 | 29 | 30 |    |    |    |  |  |  |

| July 2021 |    |    |    |    |    |    |  |  |  |  |  |
|-----------|----|----|----|----|----|----|--|--|--|--|--|
| Sn        | M  | Τ  | W  | R  | F  | St |  |  |  |  |  |
|           |    | •  |    | 1  | 2  | 3  |  |  |  |  |  |
| 4         | 5  | 6  | 7  | 8  | 9  | 10 |  |  |  |  |  |
| 11        | 12 | 13 | 14 | 15 | 16 | 17 |  |  |  |  |  |
|           |    |    |    | 22 |    | 24 |  |  |  |  |  |
| 25        | 26 | 27 | 28 | 29 | 30 | 31 |  |  |  |  |  |

|    | August 2021 |    |    |    |    |    |  |  |  |  |  |
|----|-------------|----|----|----|----|----|--|--|--|--|--|
| Sn | M           | Τ  | W  | R  | F  | St |  |  |  |  |  |
| 1  | 2           | 3  | 4  | 5  | 6  | 7  |  |  |  |  |  |
| 8  | 9           | 10 | 11 | 12 | 13 | 14 |  |  |  |  |  |
| 15 | 16          | 17 | 18 | 19 | 20 | 21 |  |  |  |  |  |
| 22 | 23          | 24 | 25 | 26 | 27 | 28 |  |  |  |  |  |
| 29 | 30          | 31 |    |    |    |    |  |  |  |  |  |

|    | September 2021 |    |    |    |    |    |  |  |  |  |
|----|----------------|----|----|----|----|----|--|--|--|--|
| Sn | M              | Τ  | W  | R  | F  | St |  |  |  |  |
|    |                |    | 1  | 2  | 3  | 4  |  |  |  |  |
| 5  | 6              | 7  | 8  | 9  | 10 | 11 |  |  |  |  |
| 12 | 13             | 14 | 15 | 16 | 17 | 18 |  |  |  |  |
| 19 | 20             | 21 | 22 | 23 | 24 | 25 |  |  |  |  |
| 26 | 27             | 28 | 29 | 30 |    |    |  |  |  |  |

|    | C  | )cto | ber | 202 | 1  |    |
|----|----|------|-----|-----|----|----|
| Sn | M  | Т    | W   | R   | F  | St |
|    |    |      |     |     | 1  | 2  |
| 3  | 4  | 5    | 6   | 7   | 8  | 9  |
| 10 | 11 | 12   | 13  | 14  | 15 | 16 |
| 17 | 18 | 19   | 20  | 21  | 22 | 23 |
| 24 | 25 | 26   | 27  | 28  | 29 | 30 |
| 31 |    |      |     |     |    |    |

| November 2021 |    |    |    |    |    |    |  |  |
|---------------|----|----|----|----|----|----|--|--|
| Sn            | M  | Т  | W  | R  | F  | St |  |  |
|               | 1  | 2  | 3  | 4  | 5  | 6  |  |  |
| 7             | 8  | 9  | 10 | 11 | 12 | 13 |  |  |
| 14            | 15 | 16 | 17 | 18 | 19 | 20 |  |  |
| 21            | 22 | 23 | 24 | 25 | 26 | 27 |  |  |
| 28            | 29 | 30 |    |    |    |    |  |  |
| 20            | 20 |    |    |    |    |    |  |  |

|    | De | ecer | nbe | r 20 | 21 |    |
|----|----|------|-----|------|----|----|
| Sn | М  | Τ    | W   | R    | F  | St |
|    |    |      | 1   | 2    | 3  | 4  |
| 5  | _  |      | _   | _    | 10 | 11 |
| 12 | 13 | 14   | 15  | 16   | 17 | 18 |
| 19 | 20 | 21   | 22  | 23   | 24 | 25 |
| 26 | 27 | 28   | 29  | 30   | 31 |    |
|    |    |      |     |      |    |    |

New Hire Written Exam Interview/Skills/Physical Agility HR Offer



nEop Cleared for Field (Month)



Holiday

# **MCHD**

Conroe, TX Client 6577





1515 Center Street Lansing, Mi 48096 1 (517) 318-3800 support@EMSSurveyTeam.com www.EMSSurveyTeam.com

# **EMS System Report**

October 1, 2020 to October 31, 2020

Your Score

94.80

Number of Your Patients in this Report

253

Number of Patients in this Report

6,539

Number of Transport Services in All EMS DB

168





# **Executive Summary**

This report contains data from **253 MCHD** patients who returned a questionnaire between **10/01/2020** and **10/31/2020**.

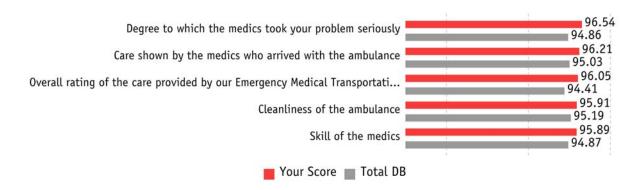
The overall mean score for the standard questions was **94.80**; this is a difference of **1.50** points from the overall EMS database score of **93.30**.

The current score of **94.80** is a change of **0.11** points from last period's score of **94.69**. This was the **26th** highest overall score for all companies in the database.

You are ranked **2nd** for comparably sized companies in the system.

**82.53%** of responses to standard questions had a rating of Very Good, the highest rating. **99.34%** of all responses were positive.

## 5 Highest Scores



### **5 Lowest Scores**

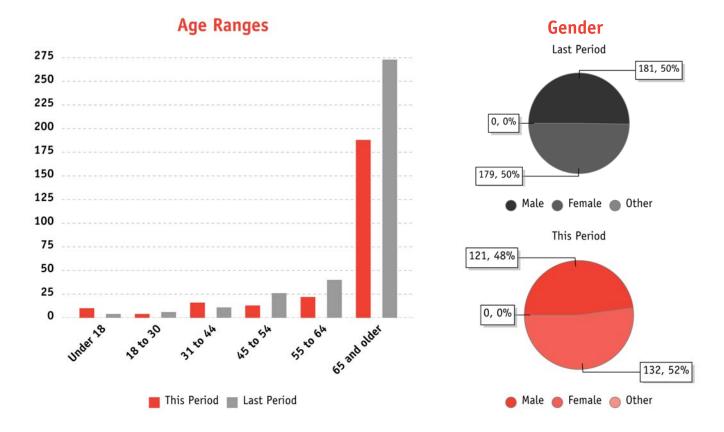






**Demographics** — This section provides demographic information about the patients who responded to the survey for the current and the previous periods. The information comes from the data you submitted. Compare this demographic data to your eligible population. Generally, the demographic

|              |       | Last Period |        |              |       | This Period |        |              |  |
|--------------|-------|-------------|--------|--------------|-------|-------------|--------|--------------|--|
|              | Total | Male        | Female | <b>Other</b> | Total | Male        | Female | <b>Other</b> |  |
| Under 18     | 4     | 2           | 2      | 0            | 10    | 8           | 2      | 0            |  |
| 18 to 30     | 6     | 4           | 2      | 0            | 4     | 2           | 2      | 0            |  |
| 31 to 44     | 11    | 3           | 8      | 0            | 16    | 5           | 11     | 0            |  |
| 45 to 54     | 26    | 13          | 13     | 0            | 13    | 6           | 7      | 0            |  |
| 55 to 64     | 40    | 19          | 21     | 0            | 22    | 10          | 12     | 0            |  |
| 65 and older | 273   | 140         | 133    | 0            | 188   | 90          | 98     | 0            |  |
| Total        | 360   | 181         | 179    | 0            | 253   | 121         | 132    | 0            |  |







## **Question Analysis**

This section lists a synopsis of the information about your individual questions and overall scores for this monthly reporting period. The first column shows the company score from the previous period, the second column shows the change, the third column shows your score for this period and the fourth column shows the total Database score.

| Dispatch Analysis Helpfulness of the person you called for ambulance service   | Last Period<br><b>94.58</b> | Change<br><b>0.05</b> | This Period <b>94.63</b>    | Total DB <b>93.16</b> |
|--|-----------------------------|-----------------------|-----------------------------|-----------------------|
| Concern shown by the person you called for ambulance service                   | 94.65                       | -0.23                 | 94.42                       | 93.09                 |
| Extent to which you were told what to do until the ambulance arrived           | 94.43                       | -0.14                 | 94.29                       | 91.88                 |
| Ambulance Analysis  Extent to which the ambulance arrived in a timely manner   | Last Period<br><b>95.16</b> | Change -1.75          | This Period<br><b>93.41</b> | Total DB <b>92.67</b> |
| Cleanliness of the ambulance   | 95.33                       | 0.58                  | 95.91                       | 95.19                 |
| Comfort of the ride  | 90.61                       | 1.73                  | 92.34                       | 87.65                 |
| Skill of the person driving the ambulance                                      | 95.47                       | -0.09                 | 95.38                       | 94.31                 |
|  |                             |                       |                             |                       |
| Medic Analysis   | Last Period                 | Change                | This Period                 | Total DB              |
| Care shown by the medics who arrived with the ambulance                        | 96.11                       | 0.10                  | 96.21                       | 95.03                 |
| Degree to which the medics took your problem seriously                         | 96.18                       | 0.36                  | 96.54                       | 94.86                 |
| Degree to which the medics listened to you and/or your family                  | 95.73                       | -0.02                 | 95.71                       | 94.54                 |
| Skill of the medics  | 96.00                       | -0.11                 | 95.89                       | 94.87                 |
| Extent to which the medics kept you informed about your treatment              | 94.69                       | 0.27                  | 94.96                       | 93.26                 |
| Extent to which medics included you in the treatment decisions (if applicable) | 95.15                       | -1.08                 | 94.07                       | 93.00                 |
| Degree to which the medics relieved your pain or discomfort                    | 94.82                       | -1.53                 | 93.29                       | 91.46                 |
| Medics' concern for your privacy   | 96.62                       | -1.33                 | 95.29                       | 94.05                 |
| Extent to which medics cared for you as a person                               | 96.59                       | -0.85                 | 95.74                       | 94.93                 |
|  |                             |                       |                             |                       |
| Billing Staff Assessment Analysis  | Last Period                 | Change                | This Period                 | Total DB              |
| Professionalism of the staff in our billing office                             | 90.58                       | 2.10                  | 92.68                       | 89.43                 |
| Willingness of the staff in our billing office to address your needs           | 90.16                       | 2.27                  | 92.43                       | 89.42                 |



# October 1, 2020 to October 31, 2020



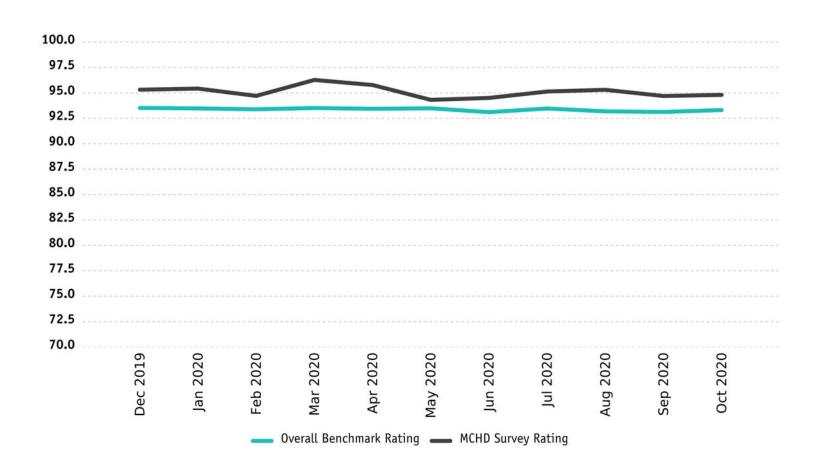
## Question Analysis (Continued)

| Overall Assessment Analysis   | Last Period | Change | This Period | Total DB |
|---|-------------|--------|-------------|----------|
| How well did our staff work together to care for you                        | 94.87       | -0.24  | 94.63       | 94.34    |
| Extent to which our staff eased your entry into the medical facility        | 94.37       | 0.76   | 95.13       | 94.20    |
| Appropriateness of Emergency Medical Transportation treatment               | 93.67       | 1.48   | 95.15       | 94.04    |
| Extent to which the services received were worth the fees charged           | 90.22       | 1.84   | 92.06       | 89.32    |
| Overall rating of the care provided by our Emergency Medical Transportation | 94.49       | 1.56   | 96.05       | 94.41    |
| Likelihood of recommending this ambulance service to others                 | 94.75       | 0.89   | 95.64       | 93.85    |





# Monthly tracking of Overall Survey Score







# **Greatest Increase and Decrease in Scores by Question**

| Increases Willingness of the staff in our billing office to address your needs  | Last<br>Period<br>90.16   | This<br>Period<br>92.43   | Change<br>2.27  | Total DB<br>Score<br>89.42                                  |
|---|---|---|---|---|
| Professionalism of the staff in our billing office  | 90.58   | 92.68   | 2.10  | 89.43   |
| Extent to which the services received were worth the fees charged   | 90.22   | 92.06   | 1.84  | 89.32   |
| Comfort of the ride   | 90.61   | 92.34   | 1.73  | 87.65   |
| Overall rating of the care provided by our Emergency Medical<br>Transportation service  | 94.49   | 96.05   | 1.56  | 94.41   |
| Appropriateness of Emergency Medical Transportation treatment   | 93.67   | 95.15   | 1.49  | 94.04   |
| Likelihood of recommending this ambulance service to others   | 94.75   | 95.64   | 0.89  | 93.85   |
| Extent to which our staff eased your entry into the medical facility  | 94.37   | 95.13   | 0.76  | 94.20   |
| Cleanliness of the ambulance  | 95.33   | 95.91   | 0.58  | 95.19   |
| Degree to which the medics took your problem seriously  | 96.18   | 96.54   | 0.36  | 94.86   |
|   |   |   |   |   |
| Decreases  Extent to which the ambulance arrived in a timely manner   | Last<br>Period<br>95.16   | This<br>Period<br>93.41   | Change<br>-1.75   | Total DB<br>Score<br>92.67                                  |
| Extent to which the ambulance arrived in a timely manner  | Period  | Period  | _   | Score   |
|   | <b>Period</b> 95.16   | Period<br>93.41   | -1.75   | <b>Score</b><br>92.67                                       |
| Extent to which the ambulance arrived in a timely manner  Degree to which the medics relieved your pain or discomfort   | <b>Period</b> 95.16 94.82   | <b>Period</b> 93.41 93.29   | -1.75<br>-1.53  | <b>Score</b><br>92.67<br>91.46                              |
| Extent to which the ambulance arrived in a timely manner  Degree to which the medics relieved your pain or discomfort  Medics' concern for your privacy  Extent to which medics included you in the treatment decisions   | Period<br>95.16<br>94.82<br>96.62                                     | Period<br>93.41<br>93.29<br>95.29                                     | -1.75<br>-1.53<br>-1.34                                     | Score<br>92.67<br>91.46<br>94.05                            |
| Extent to which the ambulance arrived in a timely manner  Degree to which the medics relieved your pain or discomfort  Medics' concern for your privacy  Extent to which medics included you in the treatment decisions  (if applicable)  | Period<br>95.16<br>94.82<br>96.62<br>95.15                            | Period<br>93.41<br>93.29<br>95.29<br>94.07                            | -1.75<br>-1.53<br>-1.34<br>-1.08                            | Score<br>92.67<br>91.46<br>94.05<br>93.00                   |
| Extent to which the ambulance arrived in a timely manner  Degree to which the medics relieved your pain or discomfort  Medics' concern for your privacy  Extent to which medics included you in the treatment decisions (if applicable)  Extent to which medics cared for you as a person   | Period<br>95.16<br>94.82<br>96.62<br>95.15                            | Period<br>93.41<br>93.29<br>95.29<br>94.07                            | -1.75<br>-1.53<br>-1.34<br>-1.08                            | 92.67<br>91.46<br>94.05<br>93.00                            |
| Extent to which the ambulance arrived in a timely manner  Degree to which the medics relieved your pain or discomfort  Medics' concern for your privacy  Extent to which medics included you in the treatment decisions (if applicable)  Extent to which medics cared for you as a person  How well did our staff work together to care for you   | Period<br>95.16<br>94.82<br>96.62<br>95.15<br>96.59<br>94.87          | Period<br>93.41<br>93.29<br>95.29<br>94.07<br>95.74<br>94.63          | -1.75<br>-1.53<br>-1.34<br>-1.08<br>-0.85<br>-0.24          | 92.67<br>91.46<br>94.05<br>93.00<br>94.93<br>94.34          |
| Extent to which the ambulance arrived in a timely manner  Degree to which the medics relieved your pain or discomfort  Medics' concern for your privacy  Extent to which medics included you in the treatment decisions (if applicable)  Extent to which medics cared for you as a person  How well did our staff work together to care for you  Concern shown by the person you called for ambulance service  Extent to which you were told what to do until the ambulance | Period<br>95.16<br>94.82<br>96.62<br>95.15<br>96.59<br>94.87<br>94.65 | Period<br>93.41<br>93.29<br>95.29<br>94.07<br>95.74<br>94.63<br>94.42 | -1.75<br>-1.53<br>-1.34<br>-1.08<br>-0.85<br>-0.24<br>-0.23 | 92.67<br>91.46<br>94.05<br>93.00<br>94.93<br>94.34<br>93.09 |



# **MCHD**

Conroe, TX Client 6577





1515 Center Street Lansing, Mi 48096 1 (517) 318-3800 support@EMSSurveyTeam.com www.EMSSurveyTeam.com

# **EMS System Report**

November 1, 2020 to November 30, 2020

Your Score

95.62

Number of Your Patients in this Report

438

Number of Patients in this Report

6,642

Number of Transport Services in All EMS DB

168





# **Executive Summary**

This report contains data from **438 MCHD** patients who returned a questionnaire between **11/01/2020** and **11/30/2020**.

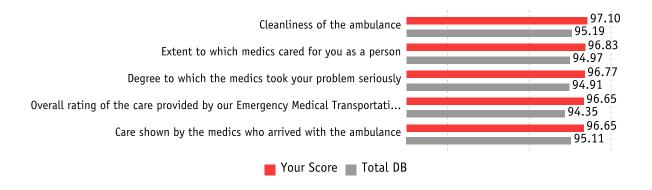
The overall mean score for the standard questions was **95.62**; this is a difference of **2.13** points from the overall EMS database score of **93.49**.

The current score of **95.62** is a change of **0.82** points from last period's score of **94.80**. This was the **21st** highest overall score for all companies in the database.

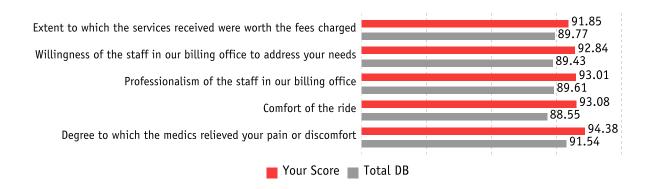
You are ranked **2nd** for comparably sized companies in the system.

**85.93%** of responses to standard questions had a rating of Very Good, the highest rating. **99.24%** of all responses were positive.

## **5 Highest Scores**



#### 5 Lowest Scores

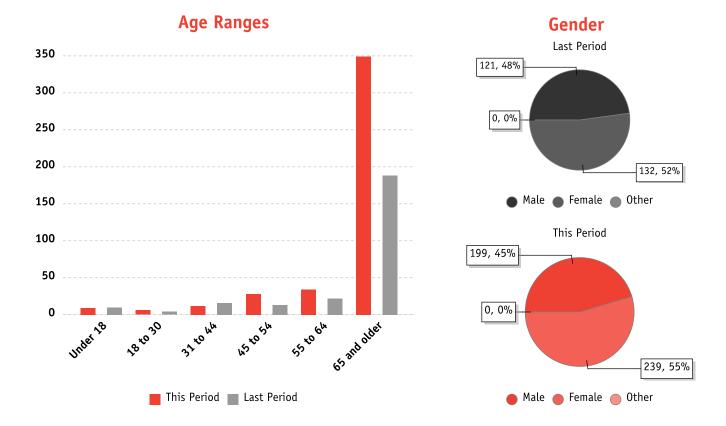






**Demographics** — This section provides demographic information about the patients who responded to the survey for the current and the previous periods. The information comes from the data you submitted. Compare this demographic data to your eligible population. Generally, the demographic

|              |       | Last Period |        |              |       | This Period |        |              |  |
|--------------|-------|-------------|--------|--------------|-------|-------------|--------|--------------|--|
|              | Total | Male        | Female | <b>Other</b> | Total | Male        | Female | <b>Other</b> |  |
| Under 18     | 10    | 8           | 2      | 0            | 9     | 3           | 6      | 0            |  |
| 18 to 30     | 4     | 2           | 2      | 0            | 6     | 3           | 3      | 0            |  |
| 31 to 44     | 16    | 5           | 11     | 0            | 12    | 4           | 8      | 0            |  |
| 45 to 54     | 13    | 6           | 7      | 0            | 28    | 15          | 13     | 0            |  |
| 55 to 64     | 22    | 10          | 12     | 0            | 34    | 20          | 14     | 0            |  |
| 65 and older | 188   | 90          | 98     | 0            | 349   | 154         | 195    | 0            |  |
| Total        | 253   | 121         | 132    | 0            | 438   | 199         | 239    | 0            |  |







### **Question Analysis**

This section lists a synopsis of the information about your individual questions and overall scores for this monthly reporting period. The first column shows the company score from the previous period, the second column shows the change, the third column shows your score for this period and the fourth column shows the total Database score.

| <b>Dispatch Analysis</b> Helpfulness of the person you called for ambulance service | Last Period<br><b>94.63</b> | Change<br><b>0.72</b> | This Period <b>95.35</b> | Total DB<br><b>93.44</b> |
|---|-----------------------------|-----------------------|--------------------------|--------------------------|
| Concern shown by the person you called for ambulance service                        | 94.42                       | 1.16                  | 95.58                    | 93.26                    |
| Extent to which you were told what to do until the ambulance arrived                | 94.29                       | 0.68                  | 94.97                    | 92.09                    |
|   |                             |                       |                          |                          |
| Ambulance Analysis  | Last Period                 | _                     | This Period              | Total DB                 |
| Extent to which the ambulance arrived in a timely manner                            | 93.41                       | 2.35                  | 95.76                    | 92.86                    |
| Cleanliness of the ambulance  | 95.91                       | 1.19                  | 97.10                    | 95.19                    |
| Comfort of the ride   | 92.34                       | 0.74                  | 93.08                    | 88.55                    |
| Skill of the person driving the ambulance   | 95.38                       | 0.95                  | 96.33                    | 94.38                    |
|   |                             |                       |                          |                          |
| Medic Analysis  | Last Period                 | Change                | This Period              | Total DB                 |
| Care shown by the medics who arrived with the ambulance                             | 96.21                       | 0.44                  | 96.65                    | 95.11                    |
| Degree to which the medics took your problem seriously                              | 96.54                       | 0.23                  | 96.77                    | 94.91                    |
| Degree to which the medics listened to you and/or your family                       | 95.71                       | 0.60                  | 96.31                    | 94.64                    |
| Skill of the medics   | 95.89                       | 0.46                  | 96.35                    | 94.94                    |
| Extent to which the medics kept you informed about your treatment                   | 94.96                       | 0.37                  | 95.33                    | 93.37                    |
| Extent to which medics included you in the treatment decisions (if applicable)      | 94.07                       | 1.40                  | 95.47                    | 93.34                    |
| Degree to which the medics relieved your pain or discomfort                         | 93.29                       | 1.09                  | 94.38                    | 91.54                    |
| Medics' concern for your privacy  | 95.29                       | 0.96                  | 96.25                    | 94.14                    |
| Extent to which medics cared for you as a person                                    | 95.74                       | 1.09                  | 96.83                    | 94.97                    |
|   |                             |                       |                          |                          |
| Billing Staff Assessment Analysis   | Last Period                 | _                     | This Period              | Total DB                 |
| Professionalism of the staff in our billing office                                  | 92.68                       | 0.33                  | 93.01                    | 89.61                    |
| Willingness of the staff in our billing office to address your needs                | 92.43                       | 0.41                  | 92.84                    | 89.43                    |



# November 1, 2020 to November 30, 2020



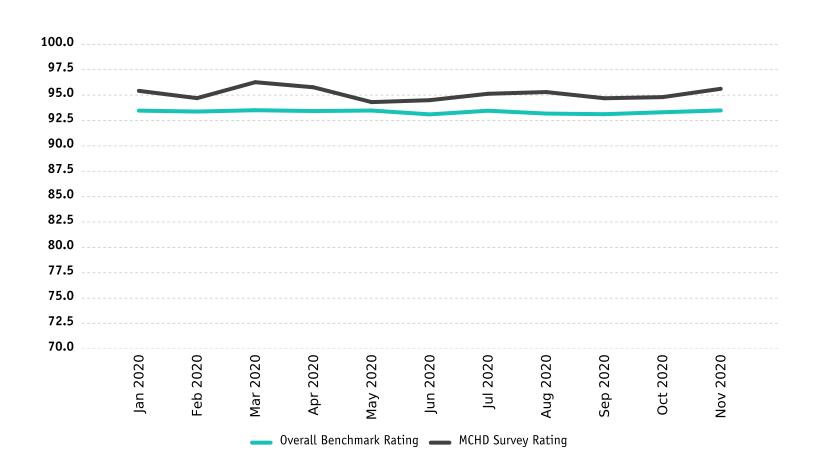
## **Question Analysis** (Continued)

| Overall Assessment Analysis   | Last Period | Change | This Period | Total DB |
|---|-------------|--------|-------------|----------|
| How well did our staff work together to care for you                        | 94.63       | 1.17   | 95.80       | 94.35    |
| Extent to which our staff eased your entry into the medical facility        | 95.13       | 0.91   | 96.04       | 94.37    |
| Appropriateness of Emergency Medical Transportation treatment               | 95.15       | 1.11   | 96.26       | 94.29    |
| Extent to which the services received were worth the fees charged           | 92.06       | -0.21  | 91.85       | 89.77    |
| Overall rating of the care provided by our Emergency Medical Transportation | 96.05       | 0.60   | 96.65       | 94.35    |
| Likelihood of recommending this ambulance service to others                 | 95.64       | 0.35   | 95.99       | 94.04    |





# Monthly tracking of Overall Survey Score







# Greatest Increase and Decrease in Scores by Question

| Increases Extent to which the ambulance arrived in a timely manner                 | Last<br>Period<br>93.41 | This<br>Period<br>95.76 | Change<br>2.34  | Total DB<br>Score<br>92.86 |
|--|-------------------------|-------------------------|-----------------|----------------------------|
| Extent to which medics included you in the treatment decisions (if applicable)     | 94.07                   | 95.47                   | 1.40            | 93.34                      |
| Cleanliness of the ambulance   | 95.91                   | 97.10                   | 1.19            | 95.19                      |
| How well did our staff work together to care for you                               | 94.63                   | 95.80                   | 1.17            | 94.35                      |
| Concern shown by the person you called for ambulance service                       | 94.42                   | 95.58                   | 1.16            | 93.26                      |
| Appropriateness of Emergency Medical Transportation treatment                      | 95.15                   | 96.26                   | 1.10            | 94.29                      |
| Extent to which medics cared for you as a person                                   | 95.74                   | 96.83                   | 1.09            | 94.97                      |
| Degree to which the medics relieved your pain or discomfort                        | 93.29                   | 94.38                   | 1.08            | 91.54                      |
| Medics' concern for your privacy   | 95.29                   | 96.25                   | 0.96            | 94.14                      |
| Skill of the person driving the ambulance  | 95.38                   | 96.33                   | 0.96            | 94.38                      |
| <b>Decreases</b> Extent to which the services received were worth the fees charged | Last<br>Period<br>92.06 | This<br>Period<br>91.85 | Change<br>-0.21 | Total DB<br>Score<br>89.77 |



# Fleet Summary 2018-19

| Mileage         | Ambulance | Supervisor/Squad | CommandStaff | Support | MonthlyTotal | WeeklyTotal |
|-----------------|-----------|------------------|--------------|---------|--------------|-------------|
| October 2020    | 113,824   | 10,859           | 4,835        | 14,588  | 144,106      | 36,027      |
| September 2020  | 149,145   | 14,446           | 6,006        | 15,592  | 185,189      | 46,297      |
| August 2020     | 129,396   | 10,919           | 8,124        | 14,371  | 162,810      | 40,703      |
| July 2020       | 126,917   | 11,368           | 4,726        | 14,490  | 157,501      | 39,375      |
| June 2020       | 159,892   | 15,048           | 6,955        | 17,466  | 199,361      | 49,840      |
| May 2020        | 110,761   | 15,020           | 6,460        | 14,341  | 146,582      | 36,646      |
| April 2020      | 100,460   | 15,212           | 5,072        | 13,505  | 134,249      | 33,562      |
| March 2020      | 150,801   | 17,048           | 5,090        | 16,537  | 189,476      | 47,369      |
| February 2020   | 120,684   | 13,235           | 3,287        | 13,463  | 150,669      | 37,667      |
| January 2020    | 120,997   | 12,526           | 2,324        | 12,533  | 148,380      | 37,095      |
| December 2019   | 162,263   | 16,772           | 2,873        | 15,170  | 197,078      | 49,270      |
| November 2019   | 123,557   | 12,881           | 3,924        | 13,850  | 154,212      | 38,553      |
| Total           | 1,568,697 | 165,334          | 59,676       | 175,906 | 1,969,613    |             |
| Average         | 130,725   | 13,778           | 4,973        | 14,659  | 164,134      | 41,034      |
| Annualized Amou | nts       |                  |              |         | 1,969,613    |             |

| Accidents         | MCHD-Fault |        | MCHD Non-Fault |        | GRAND<br>TOTAL |
|-------------------|------------|--------|----------------|--------|----------------|
|                   | Non-injury | Injury | Non-injury     | Injury |                |
| October 2020      | 3          | 1      | 2              |        | 6              |
| September 2020    | 2          |        | 2              |        | 4              |
| August 2020       |            |        | 1              |        | 1              |
| July 2020         | 5          |        |                | 1      | 6              |
| June 2020         | 2          |        |                |        | 2              |
| May 2020          | 4          |        | 2              |        | 6              |
| April 2020        | 7          |        | 2              |        | 9              |
| March 2020        | 3          |        | 2              |        | 5              |
| February 2020     | 3          |        | 5              |        | 8              |
| January 2020      | 2          |        | 4              |        | 6              |
| December 2019     | 0          |        | 0              |        | -              |
| November 2019     | 4          |        | 2              |        | 6              |
| Total             | 35         |        | 22             |        | 59             |
| Per 100,000 Miles | 1.78       | -      | 1.12           | -      | 3.00           |

| Service        |       |                |
|----------------|-------|----------------|
| Interuptions   | Count | Per 100K mlles |
| October 2020   | 3     | 2.08           |
| September 2020 | 7     | 3.78           |
| August 2020    | 6     | 3.69           |
| July 2020      | 7     | 4.44           |
| June 2020      | 11    | 5.52           |
| May 2020       | 5     | 3.41           |
| April 2020     | 8     | 5.96           |
| March 2020     | 7     | 3.69           |
| February 2020  | 4     | 2.65           |
| January 2020   | 7     | 4.72           |
| December 2019  | 2     | 1.01           |
| November 2019  | 7     | 4.54           |
| Total          | 74    | 3.76           |

# Agenda Item # 11



To: Board of Directors

From: Lee Gillum, Education Supervisor

Date: December 8, 2020

Re: Target Solutions (LMS) Learning Management System

Consider and act on the purchase of Target Solutions (LMS) Learning Management System. (Mr. Spratt, Chair – EMS Committee)

| Fiscal Impact: |    | ct: | Nominal           |
|----------------|----|-----|-------------------|
| Yes            | No | N/A |                   |
| X              |    |     | Budgeted item?    |
|                | X  |     | Within budget?    |
| X              |    |     | Renewal contract? |
|                | X  |     | Special request?  |

- 1. \$79,000 was originally budgeted. Quoted Cost: \$80,275. Variance of \$1,275.
  - A. The amount quoted is based upon all Current Users including MCHD, First Responders and Woodlands Fire Department. These numbers fluctuate dependent on onboarding and off-boarding of personnel.
  - B. The budgeted amount was determined previously during the 2019-20 Mid Fiscal Year based upon user enrollments.
  - C. The current quoted amount is based upon 1,003 full EMS/FIRE LMS Users at a cost of \$75/user/yr (\$6.25/user/mo)

Previous User cost: \$50.868/user/yr (\$4.239/user/mo)

D. Annual costs will fluctuate based upon total number of users in the system



Valid Until Wednesday, December 23, 2020

> Contact Name Kegan Konrady

### Schedule A - Revision

This Contract Revision Form replaces and supersedes Schedule A to the Client Agreement signed on between the Vector Solutions entity and the Client named below as of the Effective Date (Contract Revision Order No. 1 Effective Date).

Date: Monday, November 23, 2020

### **Client Information**

Client Name: Montgomery County Hospital District (CL)

Address:
1400 South Loop 336 West
Conroe, TX 77302

**Agreement Term** 

| Effective Date:                | Initial Term: |
|--------------------------------|---------------|
| Upon Return Of Signed Contract | 36 months     |

| Billing Address:<br>PO Box 478<br>Conroe, Texas 77305 |                          |
|---|--------------------------|
| Billing Frequency: Monthly                            | Payment Terms:<br>Net 30 |

#### **Fees**

| Product                                      | Description  | Qty   | Price     | Sub Total   |
|--|--|-------|-----------|-------------|
| TargetSolutions Records Management Platform  | EMS Premier Package  | 1,003 | \$75.00   | \$75,225.00 |
| TargetSolutions Learning Management Platform | Basic Safety Non-EMS Package   | 95    | \$49.00   | \$4,655.00  |
| Maintenance Fee                              | Annual maintenance of the TargetSolutions Training platform.   | 1     | \$395.00  | \$395.00    |
| Enterprise Solution                          | With TargetSolutions Enterprise Solution, you can share files and training resources, assign training and tasks to users in associated sites, and run reports on completed training and compliance activities. Meanwhile, each individual agency can manage its own specific training requirements on their own sites. | 1     | \$5000.00 | waived      |

Grand Annual Total: \$80,275.00

**NOTE:** Year one will include NFPA/Fire content at no additional cost for all users. Fire departments will have the option to upgrade to their own custom fire site for \$24 per user and a \$395 per site fee. This is optional and will be handled outside of the Montgomery County Hospital District contract.

Please note that this is not an invoice. An invoice will be sent within fourteen (14) business days. The Parties have executed this Agreement by their authorized representatives as of the last date set forth below.

| TargetSolutions Learning, LLC<br>4890 W. Kennedy Blvd., Suite 300<br>Tampa, FL 33609 | Montgomery County Hospital District (CL)<br>1400 South Loop 336 West<br>Conroe, TX 77302 |
|--|--|
| By:  | By:  |
| Printed Name: Phil Coons   | Printed Name:  |
| Title: <u>Vice President, Sales</u>  | Title:   |
| Date:  | Date:  |

# Agenda Item # 12



To: Board of Directors

From: James Campbell, EMS Chief

Date: December 8, 2020

Re: EMT Basic to Paramedic cohort

Consider and act on approving an EMT Basic to Paramedic cohort beginning January, 2021 through December, 2021 at Blinn Community College. (Mr. Spratt, Chair – EMS Committee)

| MCHD Paramdic Cohort Cour              | rse Sche        | dule          | Course Fee | Course  |                | General    | Distance | RELLIS        |               |          | Castle  |          |           |          | NR       |           | TDHS         | TDHS          | Semester         |
|--|-----------------|---------------|------------|---------|----------------|------------|----------|---------------|---------------|----------|---------|----------|-----------|----------|----------|-----------|--------------|---------------|------------------|
| Spring Semester                        |                 |               | 1          | Fee 2   | Tuition        | Fee        | Ed       | Fee           | Textbooks     | Lab kit  | Branch  | FISDAP   | Scheduler | Parking  | Written  | NR Skills | Certificatio | fingerprintin | Total per        |
| Course                                 | Credit<br>Hours | Contact Hours |            |         |                |            |          |               |               |          |         |          |           |          |          |           |              |               |                  |
| BIOL 2404 - Anatomy and Physiology     | 4               | 96            | \$24       |         | \$460.00       | \$280.00   | \$25.00  | \$50.00       | \$120         |          | \$90.00 | \$194.00 | \$100.00  | \$329.00 |          |           |              |               |                  |
| EMSP 1338 - Intro to Adv. Practice     | 3               | 64            |            |         | \$345.00       | \$210.00   | \$25.00  |               | \$570.00      | \$260.00 | 1       |          |           |          |          |           |              |               |                  |
| EMSP 1356 - Pt. Assessment/Airway      | 3               | 80            | \$200.00   |         | \$345.00       | \$210.00   | \$25.00  |               |               |          |         |          |           |          |          |           |              |               |                  |
| EMSP 1355 - Trauma Management          | 3               | 64            | \$40.00    |         | \$345.00       | \$210.00   | \$25.00  |               |               |          |         |          |           |          |          |           |              |               |                  |
| EMSP 2306 - Pharmacology               | 3               | 64            | \$60.00    |         | \$345.00       | \$210.00   | \$25.00  |               |               |          |         |          |           |          |          |           |              |               |                  |
| EMSP 2260 - Clincials                  | 2               | 192           | \$6.50     | \$15.00 | \$230.00       | \$140.00   |          |               |               |          |         |          |           |          |          |           |              |               |                  |
|  |                 |               | \$330.50   | \$15.00 | \$2,070.00     | \$1,260.00 | \$125.00 |               | \$690         | \$260.00 | \$90.00 | \$194.00 | \$100.00  | \$329.00 |          |           |              |               | \$5,463.50       |
| Summer Semester (10 week               |                 | 1             |            |         |                |            |          |               |               |          |         |          |           |          |          |           |              |               |                  |
| Course                                 | Credit          | Contact Hours |            |         |                |            |          |               |               |          |         |          |           |          |          |           |              |               |                  |
| EMSP 2444 - Cardiology                 | Hours<br>4      | 96            | \$408.00   |         | \$460.00       | \$280.00   | \$25.00  | \$25.00       |               |          |         |          |           |          |          |           |              |               |                  |
| EMSP 2305 - EMS Operation (Online)     | 3               | 48            | \$13.00    |         | \$345.00       | \$210.00   | \$25.00  | \$25.00       | \$80.00       |          |         |          |           |          |          |           |              |               |                  |
| LIVISF 2303 - LIVIS Operation (Online) | J               | 40            | \$421.00   |         | \$805.00       |            | \$50.00  | \$25.00       | \$80.00       |          |         |          |           |          |          |           |              |               | \$1,871.00       |
| Fall Semester (First 8 we              | eks)            |               | Ş421.00    |         | <b>7003.00</b> | Ç-130.00   | 750.00   | <b>725.00</b> | <b>700.00</b> |          |         |          |           |          |          |           |              |               | <b>γ1,071.00</b> |
|  | Credit          |               |            |         |                |            |          |               |               |          |         |          |           |          |          |           |              |               |                  |
| Course                                 | Hours           | Contact Hours |            |         | ¢460.00        | ¢200.00    | ć2F 00   | ć=0.00        |               |          |         |          |           |          | Ć425.00  | ¢200.00   | ¢00.00       | ć44.20        |                  |
| EMSP 2434 - Medical Emergencies        | 4               | 80            | 642.00     |         | \$460.00       |            | \$25.00  | \$50.00       |               |          |         |          |           |          | \$125.00 | \$300.00  | \$96.00      | \$44.20       | 1                |
| EMSP 2330 - Special Populations        | 3               | 64            | \$13.00    |         | \$345.00       |            | \$25.00  |               |               |          |         |          |           |          |          |           |              |               |                  |
| EMSP 2261 - Clinicals                  | 2               | 192           | \$6.50     |         | \$230.00       |            | 450.00   | 450.00        |               |          |         |          |           |          | 4425.00  | 4200.00   | 400.00       |               | 42 242 72        |
| - W.C                                  |                 |               | \$19.50    |         | \$1,035.00     | \$630.00   | \$50.00  | \$50.00       |               |          |         |          |           |          | \$125.00 | \$300.00  | \$96.00      | \$44.20       | \$2,349.70       |
| Fall Semester (Second 8 v              | Credit          | 1             | 1          |         |                |            |          |               |               |          |         |          |           |          |          |           |              |               |                  |
| Course                                 | Hours           | Contact Hours |            |         |                |            |          |               |               |          |         |          |           |          |          |           |              |               |                  |
| EMSP 2143 - Assessment Based Mgmt      | 1               | 64            |            |         | \$115.00       | \$70.00    | \$25.00  |               |               |          |         |          |           |          |          |           |              |               |                  |
| EMSP 2362 - Field Internship           | 3               | 240           |            |         | \$345.00       | \$210.00   |          |               |               |          |         |          |           |          |          |           |              |               |                  |
|  | •               | •             | 0          |         | \$460.00       | \$280.00   | \$25.00  |               |               |          |         |          |           |          |          |           |              |               | \$765.00         |
|  |                 |               |            |         |                |            |          |               |               |          |         |          |           |          |          |           |              |               |                  |
|  |                 |               | \$771.00   | \$15.00 | \$4,370.00     | \$2,660.00 | \$250.00 | \$75.00       | \$770.00      | \$260.00 | \$90.00 | \$194.00 | \$100.00  | \$329.00 | \$125    | \$300     | \$96         | \$44.20       | \$10,449.20      |

Tuition and Fees are subject to change
Textbook and lab kit costs are based on current prices (11-9-2020) and subject to change
Parking is through TAMU and is subject to change
Exam, certification, fingerprinting costs are subject to change

Price does not include cost of immunizations

Contract No.

CC - 2019-1864-8923

Exhibit:

Α



## Proposal Title: Montgomery County Hospital District - Paramedic Program

**Client Contact** 

Name: Randy Johnson

Title: Chief Executive Officer

Company / Organization Name: Montgomery County Hospital District

Phone: 713.851.0669

Email: rejohnson@mchd-tx.org

**Lone Star College Contact** 

Name: Jennifer M. Chavez

Title: Implementation Manager

Phone: 281.290.2712

Email: Jennifer.M.Chavez@lonestar.edu



## **Contents**

| Proposed Scope of Work | 2 |
|------------------------|---|
| Substantive Outline    | 3 |
| Training Agreement     | 4 |



## **Proposed Scope of Work**

This proposal is for Paramedic training for the employees of Montgomery County Hospital District. The Paramedic training program consists of 1,168 contact hours (lecture and lab). This equates to 33 credit hours.

The EMT-Paramedic candidate must demonstrate competency handling emergencies utilizing all basic and advanced life support equipment and skills in accordance with all behavioral objectives in the DOT/EMT Basic, EMT-I Curriculum, and the EMT-P curriculum. Candidates must demonstrate proficiency in all skills prior to course completion.

Program approved skills, sheets, and grading criteria must be utilized. Upon completion of the program, candidates will be qualified to sit for the National Registry Certification Examination.

Start up costs per student= \$2,296.50

Start up costs include: program textbooks, uniforms, required patches, Castle Branch student account fee, FISDAP account fee, Texas DSHS/National Registry Testing fees.

In-district (Texas) total program costs (tuition and fees) per student =  $\underline{$6,459.00}$ 

Out of district (Texas) total program costs (tuition and fees) per student = \$10,969.00

International / Out of State= pricing varies (therefore, LSC must be notified prior to contract signing to determine specific pricing).

It is the candidate's responsibility to work with the program advisor during the application process. Required physical exams, health insurance and immunizations may vary by candidate and must be submitted prior to the start of the program. The fees for these requirements are not paid by Lone Star College. Candidates must be accepted into the program prior to registering for classes; Lone Star College cannot guarantee acceptance into the Paramedic program. Candidates will work with the program advisor to register for the required program classes each semester.

We appreciate the partnership and look forward to working with you on this project.

Thank you,

Jennifer M. Chavez Implementation Manager 281-290-2712 (office) Jennifer.M.Chavez@lonestar.edu



## **Substantive Outline**

#### Class Schedule:

| Semester 1:   | 9 Credit hours  |
|---------------|---|
| EMSP 1338     | Introduction to Advanced Practice (3 credit hours)        |
| EMSP 1356     | Patient Assessment and Airway Management (3 credit hours) |
| EMSP 2306     | Pharmacology (3 credit hours)                             |
|               |   |
| Semester 2:   | 8 Credit hours  |
| EMSP 1355     | Trauma Management (3 credit hours)                        |
| EMSP 2444     | Cardiology (4 credit hours)                               |
| EMSP 1161     | Paramedic Clinical (1 credit hour)                        |
|               |   |
| Semester 3:   | 11 Credit hours   |
| EMSP 2305     | EMS Operations (3 credit hours)                           |
| EMSP 2330     | Special Populations (3 credit hours)                      |
| EMSP 2434     | Medical Emergencies (4 credit hours)                      |
| EMSP 1162     | Paramedic Clinical 2 (1 credit hour)                      |
|               |   |
| Semester 4:   | 5 Credit hours  |
| EMSP 2143 - 1 | Assessment Based Management (1 credit hour)               |
| EMSP 2143 - 2 | Assessment Based Management (1 credit hour)               |
| EMSP 2160     | Paramedic Clinical 3 (1 credit hour)                      |
| EMSP 2361 - 1 | Clinical EMS (3 credit hours)                             |
| EMSP 2361 - 2 | Clinical EMS (3 credit hours)                             |

A Lone Star College program orientation will be conducted at the start of each semester to facilitate advising and enrollment for each semester.

Clinical Rotations are completed outside of class time and are scheduled through the clinical coordinator or clinical scheduler. Rotations will be scheduled during the week and on weekends including both 12 and 24 hour shifts. Clinical rotations might be assigned during College Holidays including but not limited to Thanksgiving Break, Christmas Break, Spring Break, Summer Break, and July 4th holiday. Clinical space is limited, thus personal obligations may need to be adjusted in order to complete the program.

<sup>\*\*</sup>Students must meet all program progression requirements in order to proceed to the next semester.



## **Training Agreement**

| Date(s) of Service(s): TBD   | L   | ocation                             | of Service: LSC-Mo  | ontgomery                                 |
|--|---|-------------------------------------|---|---|
| Service Start Time: <u>TBD</u>   | S   | ervice E                            | nd Time: <u>TBD</u>   |   |
| Additional Agreement Term(s):  MCHD will be invoiced for the particip weeks prior to the beginning of each secourse enrolled. Payment terms are net month training total would be: \$175,110 District Student would be charged the h | mester. Pricin<br>25 days after:<br>0 ( 20 X \$8,75 | g will be<br>receipt o<br>5.50 eacl | at a per participant<br>f invoice. Cohort o<br>a) for In District Stu | rate per individual<br>f 20, Paramedic 14 |
| The Client's Cost:   | \$ 175,110  |                                     | Payment Me  | thod:                                     |
| Equipment/Supplies/Materials Cost:   | \$ included   |                                     | ☑ Invoice   | Purchase Order                            |
| Total Cost:  | \$ 175,110  |                                     | ☐ Credit Care   | d PO#                                     |
| Billing Instructions: To: Montgomery County Hospital Dis   | trict   | MSA :                               | Scope of Work:  |   |
| Address: 1400 S. Loop West   |   | MSA                                 | Contract No.: <u>CC - </u>  | 2019-1864-8923                            |
| City/State/Zip: Conroe, TX 77304   |   | Exhib                               | oit to MSA: A   |   |
| THE CLIENT:  |   | THE (                               | COLLEGE:  |   |
| Signature  | Date  | Signatur                            | е   | Date                                      |
| Printed Name   |   | Printed                             | Name  |   |
| Title  |   | Title                               |   |   |
| Note: Modification of this Form requires approva   | of OGC.   |                                     |   |   |

Email: CorporateCollege@LoneStar.edu

Approved 08.26.2016 - Revised 05.09.2017

Page 4 of 4

OGC-S-2016-11(a) – Exhibit A to Corporate College Master Services Agreement

Call: 281.296.7827

Visit: LoneStar.edu/CorporateCollege

To: Board of Directors

From: Melissa Miller, COO

Date: December 8, 2020

Re: COO Report

• Station 15: All the exterior siding and soffit has been complete with exception of the area around the exterior doors. We are waiting on the door frames so we can put the proper waterproofing around the frame before completing the siding. The new roofing and decking have been installed we removed all of the old roof penetrations and properly weatherproofing new ones. The facility team caulked and painted all the exterior prior to the new roof being installed. The new central air and heat system is complete. We are currently waiting on the new 2 inch main water tap line and meter to be installed. Once this is complete we will be able to complete the plumbing pressure test and fire sprinkler. This is a requirement and important to ensure we have no leaks prior to installing insulation and sheet rock. Estimated completion is January 2021





- Station 44: The estimated completion date is November 2021. This station, located at 18294 FM 1097 West, will house MCESD 2, and MCHD as well as provide office space for MCSO.
- Station 35 (New Porter shared station): The estimated completion date is April 2021 with occupancy in May. Progress photo below. MCHD's quarters are on the right hand side of the bays.



- The microwave equipment has been installed at our backup center at Conroe PD. We are currently working on the final alignment, testing, and configuration of the link.
- Radio performed 3 in-building radio coverage validation studies of McCullough Junior High, Regal Cinema in South County and The Woodlands United Methodist to ensure compliance with International Fire Code (IFC 510).
- MCECD (9-1-1) District has executed a contract for the purchase of property on State Hwy 105. It
  is expected that the property sale will close before the end of the year. Larry Foerster has
  arranged for Leonard Schneider to represent MCHD in negotiations for the purchase of one-acre
  of that tract for a new cell tower. Conroe attorney Steve Weisinger will be representing the 9-1-1
  District since Mr. Foerster is conflicted as attorney for both MCHD and MCECD.
- The UPS System Replacement RFP recommendation will be presented as a separate agenda item during this meeting. The replacement of UPS A is included in the FY2021 Capital Budget under the Facilities Department. UPS A is ten years old and failed several times during the past year.
- CAD team completed the replacement of CAD workstations with repurposed workstations at backup center for Alarm at Conroe Police Department
- IT is assisting EMS with the implementation of Image trend ePCR focusing on CAD and Billing integrations.
- IT team performed maintenance and network switch updates at CPD and DR sites at Magnolia.
- We are excited to report that Montgomery County Hospital District is a finalist for a Laserfiche Run Smarter award, in the Business Impact category. Each year, Laserfiche uses these awards to "recognize innovative organizations that have used Laserfiche to achieve exceptional results." The Business Impact category recognizes significant improvements to existing business processes. We are especially proud that while so much of our energy this year has been focused on the COVID response, we have been using Laserfiche in creative and innovative ways throughout our organization, and that Laserfiche is recognizing the work we have done to

- improve these core processes. Winners in each category will be announced in February at the (virtual) Laserfiche Empower Conference, and as a finalist, we have the opportunity to present our work in one of the workshops offered during the conference.
- Shift Bid 2021 was launched as a Laserfiche process, with significant improvements and
  automation over previous years. The form is faster to fill out for employees, the buddy bid
  process has been streamlined so that only one employee submits the bid (the buddy approves it)
  and Chief Shaw's process for awarding shifts has been made much more efficient with dropdown lists and marking bid choices that are no longer available.
- We are launching a project to audit the employee records repository and make adjustments to take advantage of some new features available in Laserfiche. These incremental improvements are key to keeping our Laserfiche environment up to date and efficient.

To: **Board of Directors** 

From: Melissa Miller, COO

**Date:** Dec. 8, 2020 Re: AIT lab invoice



## Consider and act on payment of AIT lab invoice.

MCHD performed COVID-19 testing which was processed through AIT labs. The \$100.00 cost per test will be reimbursed through our Diagnostic Testing Interlocal Agreement with Montgomery County. AIT labs did not receive reimbursement from other sources for 903 of the over 3,000 test. This results in a bill for \$90,300.00.

**Fiscal Impact:** None Yes No N/A Budgeted item? Х Within budget? X Renewal contract? X Special request?

X

# AIT Laboratories a MHealthTRACKRx company

|            | INVOICE # 821420               | כ         |         |
|------------|--------------------------------|-----------|---------|
| 08/31/2020 | PAY THIS AMOUNT<br>\$90,300.00 | CLIENT    | MONHOSC |
|            | ENTER                          | RAMT PAID | \$      |

AIT Laboratories PO Box 638733 Cincinnati, OH 45263-8733

MAO NO 1 62 5050

NOV 1 3 2000

Montgomery County Hospital District-Conroe 1400 S Loop 336 West Conroe, TX 77304

Please remit payment to: AIT Laboratories

For Billing Inquiries Call: (940) 383-2223

DETACH AND RETURN TOP PORTION OF INVOICE WITH YOUR PAYMENT

#### **INVOICE HISTORY**

|            |         |             |                   |          | BALANCE     | \$90,300.00 |
|------------|---------|-------------|-------------------|----------|-------------|-------------|
| 08/31/2020 | 821420  | \$90,300.00 | \$0.00 Unapplied: | \$0.00   | \$0.00      | \$80,300.00 |
| DATE       | INVOICE | CHARGES     | REFUNDS           | PAYMENTS | ADJUSTMENTS | BALANCE     |

#### MESSAGES

Thank you for your business! All charges are due and payable upon receipt of this statement.

Tests that do not have results in the current month will appear on next month's statement.

| CURRENT     | 31 - 60 DAYS | 61 - 90 DAYS | 91 - 120 DAYS | OVER 90 DAYS | ACTUAL BALANCE |
|-------------|--------------|--------------|---------------|--------------|----------------|
| \$90,300.00 | \$0.00       | \$0.00       | \$0.00        | \$0.00       | \$90,300.00    |



To: Board of DirectorsFrom: Ashley PresswoodDate: December 8, 2020

**Re: Zoll Prorated Warranty and Preventative Maintenance** 

Consider and act on one (1) month prorated extended warranty – Zoll X Series. (Ms. Whatley, Chair – PADCOM Committee)



#### Montgomery County Hospital District EMS (Customer # 6559)

**ZOLL Medical** Corporation

269 Mill Road Chelmsford, MA 01824-4105 (978) 421-9655 Main (800) 348-9011 (978) 421-0022 Fax

Attn: Diane Sandel (936) 521-5622 / dsandel@mchd-tx.org

Bill To: Montgomery County Hospital District EMS

Ship To: Montgomery County Hospital District EMS

PO Box 478 1300 South Loop 336 West Conroe, TX 77304 Conroe, TX 77304

From: Catherine Santos QUOTATION: 00031152

Service Contracts

Quote Date: November 30, 2020
800-242-9150 ext 9760 / csantos@zoll.com

Quote Pricing: Valid for 60 Days

| Part No   | Description  | <b>Contract Dates</b>          | Qty | Price    | Adj. Price | Ext. Price |
|-----------|--|--------------------------------|-----|----------|------------|------------|
| 8889-9999 | 1 Month - Prorated Extended Warranty - ZOLL X Series Includes: Discounts of 20% on new cables, 25% on lithium SurePower Batteries, Shipping and use of a Service Loaner during repairs, no charge shipping. Extended warranty is a continuation of the EMS One Year Product Limited Warranty.  | 01/01/2021<br>to<br>01/31/2021 | 49  | \$100.00 | \$83.00    | \$4,067.00 |
|           | Serial Number(s): AR12C000649,AR12D000756 AR12G001409,AR12H001531 AR12H001662,AR12I001777 AR12I001788,AR12I001791 AR12I001821,AR12I001815 AR12I001861,AR12I001830 AR12I001868,AR12I001874 AR12I001876,AR12I001892 AR12I001895,AR12I001906 AR12I001915,AR12I001961 AR12I001965,AR12I001989 AR12I002003,AR12I002020, AR12I002048 AR12I002066 AR12I002066,AR12I002066 AR12I002073,AR12I002068 AR12I002073,AR12I002074 AR12I002196,AR12I002074 AR12I002196,AR12I002074 AR15L016300,AR15L016304 AR15L016300,AR15L016304 AR15L016305,AR15H014531 AR12I001953,AR12I001955 AR12I001955,AR12I001955 AR12I001955,AR12I001955 |                                |     |          |            |            |

#### TOTAL: \$4,067.00

#### **COMMENTS:**

- 1. Applicable tax will be added at the time of invoicing.
- 2. Payment terms are Net 30.
- 3. Customer visit to complete the PM work will be scheduled 60-90 days after the agreement is signed.

**TERMS & CONDITIONS:** The terms and conditions of this contract are set forth in the attachment. By signing this contract, Customer acknowledges having read the terms and conditions and agrees to be bound by them.

Page **1** of **3** 



## Montgomery County Hospital District EMS (Customer # 6559) Quote No: 00031152 Continued

## **ZOLL Medical Corporation** 269 Mill Road

269 Mill Road Chelmsford, MA 01824-4105 (978) 421-9655 Main (800) 348-9011 (978) 421-0022 Fax

| ZOLL Medical Corporation        | Montgomery County Hospital District EMS |
|---------------------------------|---|
| Signature:                      | Authorized Signature:                   |
|                                 |   |
|                                 |   |
| Name: <u>Catherine Santos</u>   | Print Name                              |
| Title: <u>Service Contracts</u> | Title:                                  |
| Date:                           | Date:                                   |

## ZOLL Medical Corporation EXTENDED WARRANTY CONTRACT for Montgomery County Hospital District EMS

#### **Extended Warranty Terms and Conditions**

- 1. The ZOLL Extended Warranty ("EW") extends the term of ZOLL's Factory Warranty by the number of years selected by the customer. EW coverage commences upon the expiration of the Factory Warranty, and is subject to the terms and conditions contained in the Factory Warranty. The EW does not apply to accessories.
- 2. The price of the EW will be invoiced upon ZOLL's receipt of quote with an authorized signature from the customer and, if available, a purchase order from the customer.
- **3.** The EW is not transferrable and cannot be cancelled. However, if the customer replaces equipment covered by an EW with new ZOLL equipment, upon customer's request, the remaining time under the EW will be transferred to the new equipment at the end of the factory warranty. All requests to transfer the remaining balance of an EW must be submitted in writing to the ZOLL Service Contracts department within 60 days of date of shipment of new equipment. Failure to submit EW transfer request will result in the forfeiture of remaining EW.
- **4.** If the customer has a claim under an EW, customer must call the ZOLL Help Desk (800-348-9011) to arrange for a Return Authorization in advance of sending the unit for evaluation at ZOLL Headquarters.
- 5. All repairs are performed at ZOLL headquarters in Chelmsford, MA. If a unit needs to be repaired, upon the customer's request, a loaner will be provided free of charge pursuant to ZOLL's Loaner Policy.
- 6. If no claims are made under the EW during the EW period, the purchase price of the EW is not refundable.



To: Board of Directors

From: Justin Evans

Date: December 8<sup>th</sup> 2020

Re: PSAP Critical UPS System Replacement RFP No. FY2021-016-02

Consider and act upon award of contract for RFP No. FY2021-016-02. PSAP Critical UPS System Replacement RFP.

The original UPS was installed as a part of the construction of our campus and has experienced recent failures.

The UPS Project team worked to develop the PSAP Critical UPS System Replacement RFP with a detailed set of requirements and specifications to ensure proper integration with the complexity of the live systems currently in operation.

Six vendors registered to participate in this RFP process. One vendor attended the mandatory Pre-Proposal Conference and submitted a Proposal.

This project has a budgeted amount of \$200,000.00

Based on the Evaluation Factors and scoring criteria specified in the RFP the UPS Project team is recommending that we award the project to Power Associates in the proposed amount of \$195,940.00

| Yes | No 1 | N/A |                   |
|-----|------|-----|-------------------|
| X   |      |     | Budgeted item?    |
| X   |      |     | Within budget?    |
|     |      | X   | Renewal contract? |
|     |      | X   | Special request?  |



# PSAP Critical UPS System Replacement

RFP No. FY2021-016-02



# RFP Responses

- Six vendors registered
- One vendor attend the pre-proposals conference
- One vendor submitted Proposals
  - Power Associates Houston based



# **Scoring Criteria**

| Description  | Percentage |
|--|------------|
| System Design, Reliability, Fallback Modes of Operation, Features and Functionality  | 30%        |
| Proposed Project Team, Project Manager, Proposed Installation Warranty and Maintenance Team  | 20%        |
| Project Work Plan, Schedule  | 20%        |
| Turnkey Pricing For All Equipment, Services (included but not limited to engineering, design, manufacturing, installation, system optimization, testing, training, and system acceptance), Warranty, Maintenance, Long Term Pricing, and other factors impacting overall costs for the life of the system. | 30%        |



# **Results**

## MCHD PSAP CRITICAL UPS SYSTEM Replacement

## **Proposal Evaluation Tool**

| Max<br>Score | Actual<br>Score      |
|--------------|----------------------|
| 30           | 30.00                |
| 20           | 20.00                |
| 20           | 20.00                |
| 30           | 30.00                |
| 100          | 100.00               |
|              | 30<br>20<br>20<br>30 |



# **System Cost**

| PSAP CRITICAL UPS SYSTEM REPLACEMENT |          |     |            |                |            |  |  |
|--------------------------------------|----------|-----|------------|----------------|------------|--|--|
| DESCRIPTION                          | QUANTITY |     | UNIT PRICE | EXTENDED PRICE |            |  |  |
| 100kVA UPS (UPS A)                   | 1        | \$  | 54,688.00  | \$             | 54,688.00  |  |  |
| UPS BYPASS                           | 1        | \$  | 5,190.00   | \$             | 5,190.00   |  |  |
| 1-STRING BATTERY CABINET             | 2        | \$  | 21,541.00  | \$             | 43,082.00  |  |  |
| 100kVA PDU (PDU A)                   | 1        | \$  | 24,683.00  | \$             | 24,683.00  |  |  |
| ELECTRICAL                           |          | \$  | 43,723.00  | \$             | 43,723.00  |  |  |
| LABOR/SERVICES/PROJECT MANAGEMENT    |          | \$  | 24,574.00  | \$             | 24,574.00  |  |  |
|                                      |          | COS | ST TOTAL = | \$             | 195,940.00 |  |  |



| То:              | Boa  | Board of Directors              |   |  |  |  |  |  |  |
|------------------|------|---------------------------------|---|--|--|--|--|--|--|
| From:            | Just | Justin Evans                    |   |  |  |  |  |  |  |
| Date:            | Dec  | December 8 <sup>th</sup> , 2020 |   |  |  |  |  |  |  |
| Re:              | Dail | ey We                           | ells - Sole source for L3 Harris for radio system core update.              |  |  |  |  |  |  |
|                  |      |                                 |   |  |  |  |  |  |  |
| Consid<br>system |      |                                 | on approval of Dailey Wells being a sole source for L3 Harris for radio te. |  |  |  |  |  |  |
| Yes              | No   | N/A                             |   |  |  |  |  |  |  |
|                  |      | X                               | Budgeted item?  |  |  |  |  |  |  |
|                  |      | X                               | Within budget?  |  |  |  |  |  |  |
|                  |      | X                               | Renewal contract?   |  |  |  |  |  |  |
|                  |      | X                               | Special request?  |  |  |  |  |  |  |



221 Jefferson Ridge Parkway Lynchburg, Virginia, 24501 Tele. (434) 455-9608

August 31, 2020

Randy Johnson Montgomery County Hospital District 1400 South Loop 336 West Conroe. Texas 77304

Dear Mr. Johnson:

The Montgomery County Hospital District has purchased, installed, and operates a Harris Project 25 Public Safety Communications system. This system provides the critical communications for the hospital district as well as the City of Conroe and many other agencies throughout the surrounding area.

For this system to maintain peak performance, stability and security the infrastructure and terminals operating software must be maintained at the most recent release level. L3Harris Premium Technical Support, Security Update Management Service and Software Managed Services falls under L3Harris Corporation intellectual property rights and the proprietary protocols represent a patent, copyright or secret process and are, therefore, currently only available from the manufacturer, L3Harris Corporation.

Dailey-Wells Communications is the only authorized L3Harris Corporation Network Solutions Provider to provide system sales, service, system upgrades and repairs to include mobiles, portables, control stations and other P25 equipment for all agencies operating on this communications system. This assignment was made effective September 2004 and does not have an end date. If this status should change at some point in the future, you will be notified by L3Harris Corporation in writing. Orders for L3Harris Corporation equipment, software, service and associated accessories should be placed through Dailey-Wells Communications.

Thank you for your attention in this matter. L3Harris Corporation and Dailey-Wells Communications look forward to the opportunity to continue our local service and sales support of EDACS/P25 Systems throughout your area.

Sincerely,

7odd Perdieu

Todd Perdieu Director of North American Channel Partners L3Harris Corporation

Cc: Jim Sawyer, Director of Sales, Dailey-Wells Communications

L3 HARRIS | RF Communications assuredcommunications



**To:** Board of Directors

From: Justin Evans

Date: December 8<sup>th</sup>, 2020

Re: Consider and act on the purchase of radio system core update

The radio system utilizes network equipment to process and transport calls between RF base stations. In our network we currently perform several security updates throughout the year to ensure stability and security of the radio system infrastructure. The majority of the network system routers and switches installed as part of the original P25 deployment have reached end of life by the manufacture.

We are requesting approval to update the core network system infrastructure to the latest network equipment. The total cost of this project is \$509,621.82, we have a budget amount of \$510,000.00.

| Yes | No | N/A |                   |
|-----|----|-----|-------------------|
| X   |    |     | Budgeted item?    |
| X   |    |     | Within budget?    |
|     |    | X   | Renewal contract? |
|     |    | X   | Special request?  |

## **Dailey & Wells Communications, Inc.**

3440 E. Houston St., San Antonio, TX 78219



#### Bill To:

Montgomery County Hospital District Accounts Payable PO Box 478 Conroe, TX 77305

#### Ship To:

Montgomery County Hospital District MCHD Radio Shop Attention: Justin Evans 1300 South Loop 336 West Conroe, TX 77304

## Quotation

Quote Number: 2020-1862

Terms: Net 30 Days
Date: 12/04/2020
Valid Until: 01/03/2021

Quote Title: Montgomery County Hospital District - P25 System Updates

Sales Person:

**Michael Lee Lockwood** 

michael.lockwood@dwcomm.com

+1 (281) 713-0405

| Line | Qty. | Part Number | Description                                 | List Price    | Unit Price    | Ext. Price    |
|------|------|-------------|---|---------------|---------------|---------------|
| 1    | 1    |             | VIDA Core Hardware                          | \$ 233,866.40 | \$ 233,866.40 | \$ 233,866.40 |
| 2    | 1    |             | Site 1 DCP Hardware                         | \$ 13,262.00  | \$ 13,262.00  | \$ 13,262.00  |
| 3    | 1    |             | Site 2 DCP Backup Hardware                  | \$ 13,262.00  | \$ 13,262.00  | \$ 13,262.00  |
| 4    | 1    |             | Site 3 18CH Hardware                        | \$ 9,366.05   | \$ 9,366.05   | \$ 9,366.05   |
| 5    | 1    |             | Site 4 18CH Hardware                        | \$ 9,366.05   | \$ 9,366.05   | \$ 9,366.05   |
| 6    | 1    |             | Site 5 18CH Hardware                        | \$ 9,366.05   | \$ 9,366.05   | \$ 9,366.05   |
| 7    | 1    |             | Site 6 18CH Hardware                        | \$ 9,366.05   | \$ 9,366.05   | \$ 9,366.05   |
| 8    | 1    |             | Interopability Gateways                     | \$ 21,223.82  | \$ 21,223.82  | \$ 21,223.82  |
| 9    | 1    |             | Network Sentry and Operating System Upgrade | \$ 30,491.70  | \$ 30,491.70  | \$ 30,491.70  |
| 10   | 1    |             | Dispatch Center Hardware                    | \$ 21,551.70  | \$ 21,551.70  | \$ 21,551.70  |
| 11   | 1    |             | Services                                    | \$ 138,500.00 | \$ 138,500.00 | \$ 138,500.00 |

**Quotation Totals** 

Currency: US Dollar

Subtotal: \$ 509,621.82

Total: \$509,621.82

Sales Person Signature

## Dailey & Wells Communications, Inc.

3440 E. Houston St., San Antonio, TX 78219



Purchase Order to be issued to: Dailey & Wells Communications, Inc. 3440 E. Houston St. San Antonio, TX 78219

The Purchase Order must include the following references:

- Contract Name and/or Number; All orders must contain valid model number, quantity, and price for each item Frequencies must be supplied with order if applicable

- Frequencies must be supplied with order if applicable
   Requested Delivery Date
   If related to Grant Funding, important to provide Grant name, Agency, deadline and product receipt deadline, when applicable
   Shipping will default to Best Way, 5 day ground, unless otherwise specific
   Special shipping/delivery instructions (ex. Delivery lift gate required) must be noted if applicable; Non Standard packing will be billed to the customer
   Bill to and Ship to addresses must be included.

This document contains confidential, proprietary, and competitive sensitive information. All information provided shall not be disclosed nor duplicated for any purpose other than to evaluate this quote. Disclosure, reproduction, or use of any part thereof shall not be made without prior written approval from Dailey & Wells Communications.

These items/technical data are controlled by the United States government and shall not be exported from the United States nor shared with a Foreign National without prior approval from the United States government. Delivery is dependent upon receipt of an export license, where applicable.

TOTAL PRICE excludes installation, programming, taxes (if applicable), and shipping (if applicable) unless i) items are itemized herein, ii) otherwise agreed to by both parties in writing, or iii) the quote is issued under an existing contract noted on quote and purchase order.

**To:** Board of Directors

From: Ade Moronkeji

Date: December 8, 2020

Re: HCAP Report

#### **Program Updates**

The advent of the COVID-19 pandemic generated unprecedented hurdles to various HCAP processes, however, the team focused on the big picture and continued to competently provide essential services to eligible clients. Efficiency became a priority therefore, a main focus was to revise processes in order to mitigate the impact of COVID-19 on the health services that client receive. Collaboration was key and we were able to leverage partnerships to accomplish program goals. The following text outlines the various areas of focus and endeavors of each team within the department in FY20.

#### **Eligibility**

- To minimize the number of clients who lose coverage due to failure to reapply for HCAP benefits, the team initiated notification phone calls to encourage reapplying. The standard practice is to mail out the HCAP Form 117 "Notice of Ineligibility" informing clients of the need to reapply. However, due to issues with the mail system, the team implemented this additional step to prevent clients from losing much needed coverage. This process has increased renewals by 85%.
- The life of the HCAP application was extended to 6 months and the request for information deadline was extended from 14 days to 45 days. Since movement was restricted due to the Coronavirus pandemic, these allowances gave clients the additional time needed to submit documentation for eligibility determination.
- In alignment with Medicaid COVID-19 practices, HCAP temporarily waived certain renewal requirements so that existing clients do not lose coverage during this critical time. For example, all clients originally certified for 3 months received coverage extension for an additional 3 months after completing certain screening questions.
- HCAP collaborated with new community partners to promote awareness of HCAP via outreach.
  - The team distributed approximately 200 HCAP flyers, applications, and information on mental health assistance at every event.

- Outreach activities moved beyond the Conroe area to encompass 6 additional cities namely, Willis, Magnolia, New Caney, Porter, The Woodlands and Montgomery.
- Leadership worked closely with the Coalition for the Homeless, OEM and Public health to draft a process for a coordinated COVID response for individuals experiencing homelessness.

#### **Pharmacy**

- On a monthly basis, the team successfully managed approximately 1,100 medications for over
   300 clients and did so without a client or provider complaint.
- Although some pharmacy procedures demanded improvisation due to COVID 19, the team still delivered uninterrupted client care and deepened the relationships with both clients and physicians. A total of 36 pharmacy visits were made to assist in the effort to promote the HCAP program and to enable a fluid line of communication with our participating pharmacies.
- While the utilization of PAP's (Patient Assistance Programs) was less than the previous year, mostly due to COVID, there were still substantial savings for Montgomery County tax payers. There were 376 attempted applications which rendered a "potential" monthly savings of \$528,751. These PAP applications are dire to the success of the pharmacy program, and benefit the clients as well as tax payers in a monumental way.
- The team assisted 139 diabetic clients by providing free blood glucose testing supplies and insulin administration supplies. By providing these it will allow clients to monitor and manage their blood glucose levels which may subsequently prevent hospital stays as well as ER visits.

#### Case Management

- The team successfully transitioned to telephonic education for clients with COPD, HTN, and diabetes. This method of intervention is aimed at encouraging and maintaining needful health-related behavioral changes. Furthermore, it allows the Case Managers to spend quality time with the clients in order to address other social needs.
- Established a well check program which serves as a way to allocate aid on the basis of need for the clients and connect them to community resources during this pandemic.
- Implemented a review process of high dollar claims in collaboration with Prime DX. This process mitigates the risk of financial loss by preventing reimbursement for services not covered by HCAP.
- Hypertension ranks as one of our top 5 diagnoses. To this effect, the team facilitated home
   blood pressure monitoring by distributing blood pressure monitors to high risk clients.

#### Bill Pay

- At the beginning of the FY, the team implemented the internal administration of claims and successfully processed a total of 47,884 claims through the I.H.S. software.
- Implemented the Provider Pipeline which gives providers access to verify a client's eligibility status 24/7. For FY20, 54 providers were given login access to utilize the system.
- With the expertise of the IT and radio departments, the team established a dedicated fax line for the submission of medical claims.
- I.H.S. created a dashboard for providers to check the status of processed claims.

#### **Claims Administration**

- FY to date, the Bill Pay team has processed a total of **2,046 (medical and prescription) claims**.
- For the month of October the team managed 289 provider calls and in November, 187 calls.
- The charts below show the percentage breakdown of claims by provider groups. This provides some insight into the medical resources that clients are using for their health care needs. UPL hospital inpatient/outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals. Inpatient/outpatient hospital without the UPL designation, refers to Memorial Hermann, CHI St. Luke's hospitals and other non HCA local hospitals. UPL prescription drugs refers to Lone Star pharmacy and Prescription drugs refers to all other local in-network pharmacies.
- Outpatient and physician services represent our highest expenditure for claims processed in October.

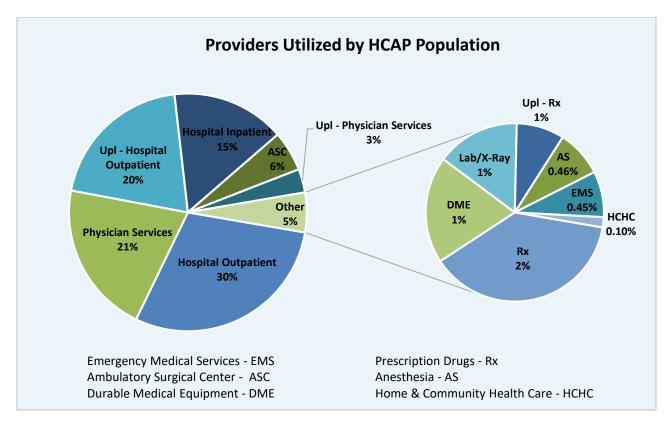


Fig. 1

In November, Inpatient and UPL outpatient services were our top spend.

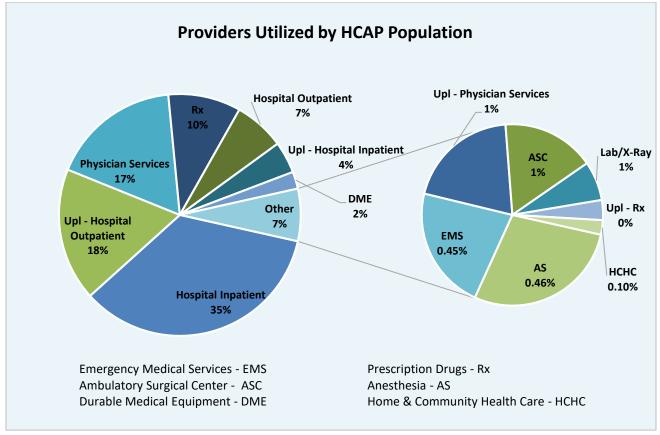


Fig. 2

## **HCAP Applications**

The total number of applications received and processed FY to date is 455.

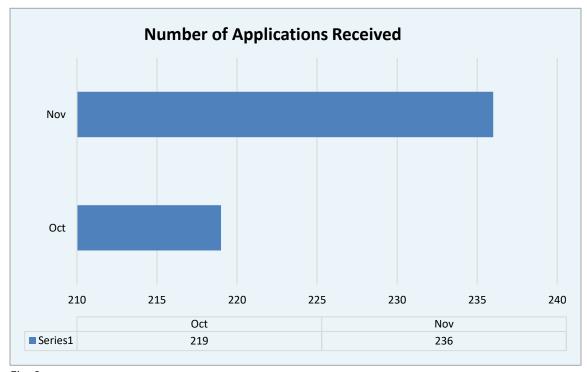


Fig. 3

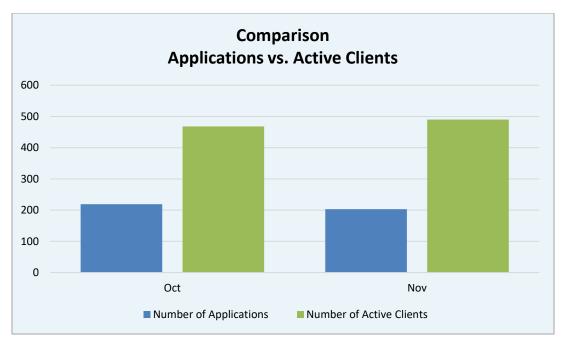


Fig. 4

#### Census

New applicants are required to be  $\leq$ 150% of FPIL to qualify for HCAP benefits

| HCAP Clients as of October 31 2020 = 468 versus October 31 2019 = 501 |   |      |     |      |    |     |
|---|---|------|-----|------|----|-----|
| FPIL Range  | FPIL Range 0-21% - MCICP 21-150% - MAP Jail |      |     |      |    | ail |
| FY 2020   | 247   | 53%  | 196 | 42%  | 25 | 5%  |
| 112020  | 217   | 3370 | 130 | 1270 |    | 370 |
| FY 2019   | 290   | 58%  | 194 | 39%  | 17 | 3%  |

| HCAP Clients as of November 30 2020 = 490 versus November 30 2019 = 510 |     |      |     |      |    |     |  |
|---|-----|------|-----|------|----|-----|--|
| FPIL Range 0-21% - MCICP 21-150% - MAP Jail                             |     |      |     |      |    |     |  |
| FY 2020   | 257 | 52%  | 207 | 42%  | 26 | 5%  |  |
| 2020  | 237 | 3270 | 237 | .270 |    | 270 |  |
| FY 2019   | 295 | 58%  | 202 | 40%  | 13 | 3%  |  |

| October End of Month Break down of HCAP Active Clients by FPIL |           |            |             |             |  |  |  |  |
|--|-----------|------------|-------------|-------------|--|--|--|--|
| 0 - 21%  | 21% - 50% | 50% - 100% | 100% - 133% | 133% - 150% |  |  |  |  |
| 272  | 52        | 121        | 15          | 8           |  |  |  |  |

| November End of Month Break down of HCAP Active Clients by FPIL |           |            |             |             |  |  |  |  |
|---|-----------|------------|-------------|-------------|--|--|--|--|
| 0 - 21%   | 21% - 50% | 50% - 100% | 100% - 133% | 133% - 150% |  |  |  |  |
| 284   | 46        | 128        | 24          | 8           |  |  |  |  |

#### **Program Definitions:**

<u>Approval</u>: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

<u>Denial:</u> Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

<u>Incomplete Cases/Failure to Provide Information (FTPI)</u>: Applicant did not provide the necessary documentation for an eligibility determination.

<u>Cases under Review:</u> Applications that are being processed by the eligibility team but have not been finalized.

### **Preliminary Status of September Applications**

Figure 5 shows the initial outcome of the data pulled at the end of September.

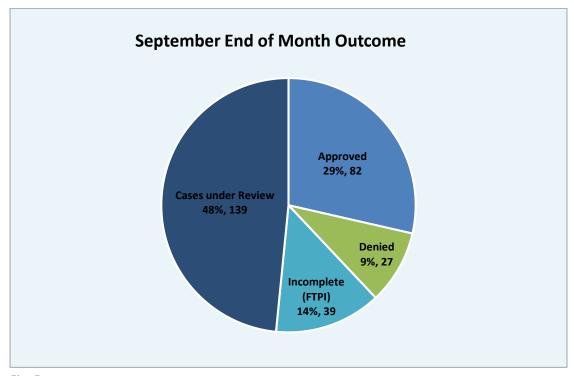


Fig. 5

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

#### 1. Cases under Review

This is inclusive of applications that were categorized as "Cases under Review" in last board report. At the end of September, HCAP data showed that 139 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 5. 51% (71 cases) were approved for HCAP benefits, 45% (63 cases) did not complete the application process, and 4% (5 cases) fell under the "other" category.

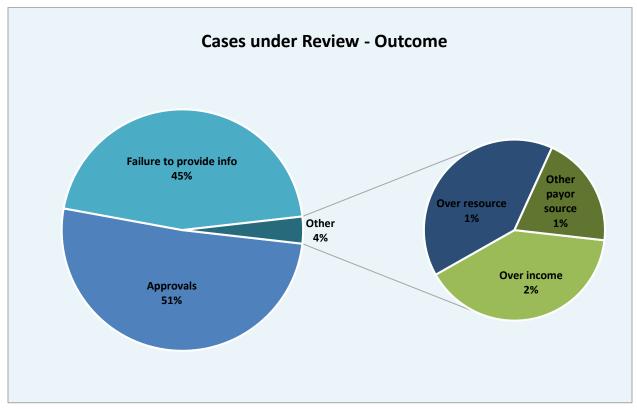


Fig. 6

### 2. Incomplete Applications (FTPI)

Out of the 287 applications submitted in September, <u>39 cases</u> were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
  - o Successfully established contact with 27 applicants
  - o Unable to make contact with 8 applicants, but let voice messages
  - 4 applicants could not be reached either due to a lack of a voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

At the conclusion, 6 of the applicants completed the eligibility process. Figure 7 shows the breakdown of various documents that applicants were unable to provide in order to reach an eligibility determination.

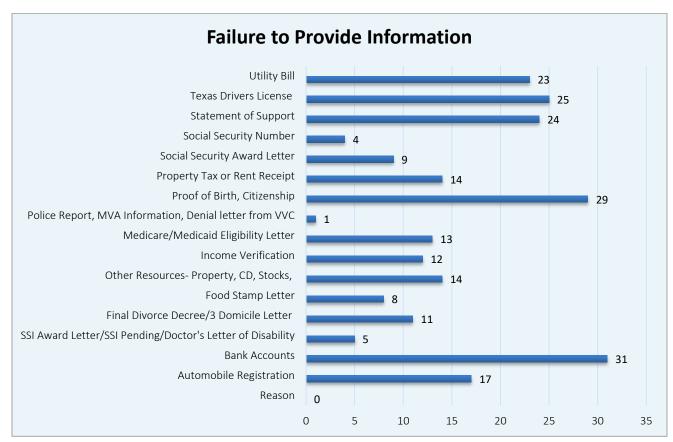


Fig. 7

### **September Application Results**

After processing each case within the required timeframe period of 30 days, the final case determinations for September are depicted in Figure 8.

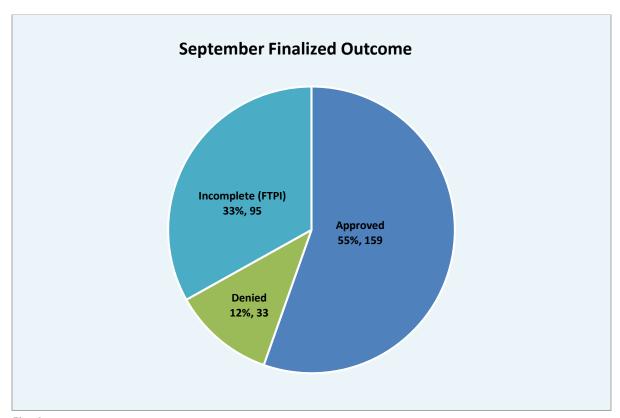


Fig. 8

#### **October Applications**

The results of the initial review of all applications received in October are shown in the Figure below. Since HCAP data is on a rolling basis, the status of applications in the "Incomplete" and "Cases under Review" categories have not yet been finalized. These will be updated for the subsequent board report.

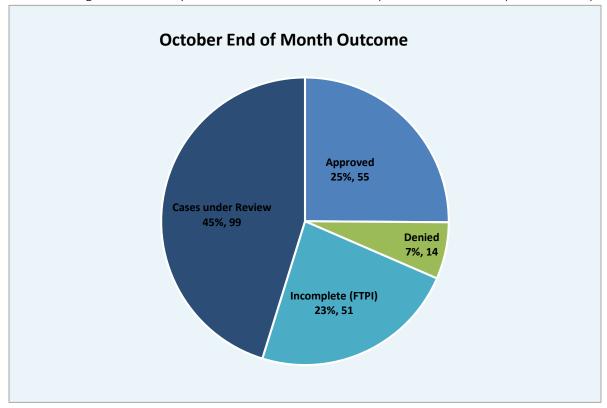


Fig. 9

#### **Case Management**

To better assist clients with multiple chronic conditions, the team developed and implemented patient-centered education modules that are currently delivered one-on-one via phone.

Below summarizes efforts for October:

- 20 clients received the diabetes self-management education
- 12 clients received COPD education to enhance disease self-management
- 25 clients received education on hypertension management
- 154 clients received wellness calls

Below summarizes efforts for November:

- 21 clients received the diabetes self-management education
- 18 clients received COPD education to enhance disease self-management
- 21 clients received education on hypertension management
- 89 clients received wellness calls

#### **Maximum Liability:**

Case managers continue to assist clients who have a cancer diagnosis with the MD Anderson applications. This effort is to ensure continuity of care by securing an alternate funding source that will take effect as soon as their benefits expire with HCAP. For the months of October and November, the case managers assisted **five individuals** with completing the MD Anderson financial assistance application.

The graph below shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year. Currently none of our clients have exhausted their maximum liability in FY21.

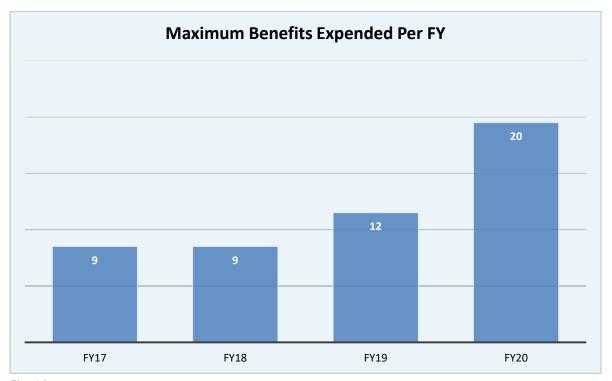


Fig. 10

### **Prescription Benefits Services:**

| Month  | Applying Clients | Total Applications | Monthly Savings (AWP-16% + Dispensing Fee) |
|--------|------------------|--------------------|--|
| Nov-20 | 21               | 25                 | \$7,5858.33                                |
| Oct-20 | 26               | 38                 | \$20,680.40                                |
| Sep-20 | 19               | 23                 | \$16,780.01                                |
| Aug-20 | 18               | 20                 | \$12,241.62                                |
| Jul-20 | 24               | Oct37              | \$19,036.79                                |
| Jun-20 | 18               | 21                 | \$9,792.44                                 |
| May-20 | 15               | 16                 | \$4,844.82                                 |
| Apr-20 | 19               | 22                 | \$20,987.02                                |
| Mar-20 | 44               | 55                 | \$133,993.71                               |
| Feb-20 | 24               | 32                 | \$58,382.14                                |
| Jan-20 | 36               | 47                 | \$53,413.73                                |
| Dec-19 | 21               | 30                 | \$48,539.78                                |
| Nov-19 | 21               | 31                 | \$56,018.09                                |

<sup>\*</sup>Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

### **Medicaid Reimbursement**

For FY21 we have collected \$17,149.71 in Medicaid reimbursement. In October 1 client was found to be eligible for Medicaid and \$2,277.18 has been requested in reimbursement from the relevant providers.

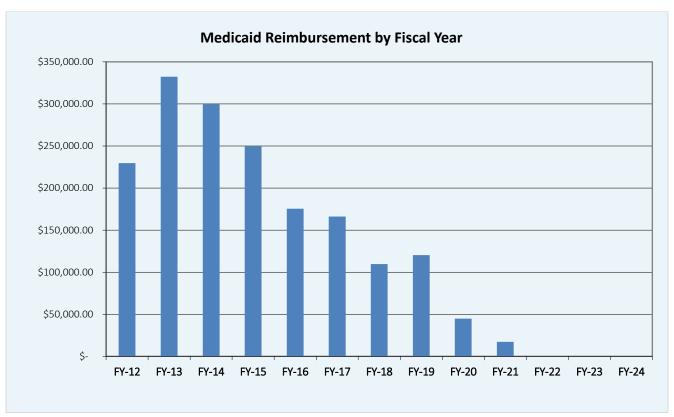


Fig. 11



Top 25 Pharmacy Dispensing - by Dollar Amount From 10/01/2020 to 10/31/2020 Report: RPT-157 Printed: 11/23/2020 Page: 1

| 01 Montgomer            | v Co IHCP-  | Potail  |               |               |  |                |                    |                 |                  |                   |               |                   |                    |               |                |
|-------------------------|---|---|---------------|---------------|--|----------------|--------------------|-----------------|------------------|-------------------|---------------|-------------------|--------------------|---------------|----------------|
|                         |   |   |               |               |  |                |                    |                 |                  |                   |               |                   |                    |               |                |
|                         | NABP  | Brai  | nd RXs.       |               |  | Brd Equ<br>Cnt | iv. RXs.<br>Amount | Total<br>Billed | Rx Pc<br>Count E | rcent of<br>ly RX |               | Avg Day<br>Supply | Avg Cost<br>Per RX |               | DAW<br>Ovrd    |
| CVS PHARMACY#07435      | 4564440   | 2   | \$103.25      | 40            | 1,727.31   | 0              | 0.00               | \$1,830.56      | 42               | 4.54              | 9.46          | 25.0              | \$43.58            | -1            | 4              |
| KROGER PHARMACY#138     | 4569527   | 1   | \$618.77      | 40            | 914.32   | 0              | 0.00               | \$1,533.09      | 41               | 4.43              | 7.92          | 27.4              | \$37.39            | 0             | 0              |
| HEB PHARMACY            | 5903592   | 0   | \$0.00        | 11            | 1,392.84   | 1              | 42.68              | \$1,435.52      | 12               | 1.30              | 7.42          | 20.8              | \$119.63           | 8             | 4              |
| WALMART PHARMACY 10-    | 5921211   | 2   | \$576.26      | 32            | 622.71   | 0              | 0.00               | \$1,198.97      | 34               | 3.68              | 6.20          | 25.0              | \$35.26            | 4             | 5              |
| KROGER PHARMACY         | 4523064   | 0   | \$0.00        | 62            | 1,180.94   | 0              | 0.00               | \$1,180.94      | 62               | 6.70              | 6.10          | 25.1              | \$19.05            | 6             | 10             |
| WALMART PHARMACY 10-    | 4565113   | 4   | \$206.50      | 50            | 962.45   | 0              | 0.00               | \$1,168.95      | 54               | 5.84              | 6.04          | 26.5              | \$21.65            | 4             | 0              |
| WALMART PHARMACY 10-    | 4592300   | 3   | \$49.76       | 65            | 996.18   | 0              | 0.00               | \$1,045.94      | 68               | 7.35              | 5.40          | 28.0              | \$15.38            | 0             | 0              |
| SAMS PHARMACY           | 4515310   | 2   | \$713.72      | 5             | 216.56   | 0              | 0.00               | \$930.28        | 7                | 0.76              | 4.81          | 30.0              | \$132.90           | 0             | 0              |
| KROGER PHARMACY#136     | 4522997   | 0   | \$0.00        | 64            | 884.75   | 0              | 0.00               | \$884.75        | 64               | 6.92              | 4.57          | 27.1              | \$13.82            | 1             | 0              |
| CVS PHARMACY#07432      | 4564008   | 1   | \$331.48      | 9             | 391.96   | 0              | 0.00               | \$723.44        | 10               | 1.08              | 3.74          | 23.7              | \$72.34            | 0             | 0              |
| WALMART PHARMACY 10-    | 4567472   | 1   | \$103.25      | 72            | 564.58   | 0              | 0.00               | \$667.83        | 73               | 7.89              | 3.45          | 26.1              | \$9.15             | 3             | 2              |
| LONE STAR FAMILY HEALTH | 4534219   | 1   | \$15.00       | 88            | 520.33   | 0              | 0.00               | \$535.33        | 89               | 9.62              | 2.77          | 27.2              | \$6.01             | 0             | 0              |
| WALMART PHARMACY 10-    | 4517148   | 1   | \$310.01      | 26            | 211.76   | 0              | 0.00               | \$521.77        | 27               | 2.92              | 2.70          | 27.7              | \$19.32            | 0             | 0              |
| KROGER PHARMACY         | 4511704   | 0   | \$0.00        | 23            | 508.77   | 0              | 0.00               | \$508.77        | 23               | 2.49              | 2.63          | 27.1              | \$22.12            | 1             | 0              |
| CVS PHARMACY#06741      | 4536528   | 0   | \$0.00        | 17            | 425.09   | 2              | 49.23              | \$474.32        | 19               | 2.05              | 2.45          | 19.3              | \$24.96            | 3             | 0              |
| BROOKSHIRE BROTHERS     | 4594974   | 0   | \$0.00        | 19            | 453.30   | 0              | 0.00               | \$453.30        | 19               | 2.05              | 2.34          | 27.1              | \$23.86            | 1             | 0              |
| HEB PHARMACY            | 4534790   | 0   | \$0.00        | 46            | 391.62   | 0              | 0.00               | \$391.62        | 46               | 4.97              | 2.02          | 27.8              | \$8.51             | 1             | 0              |
| CVS PHARMACY#10270      | 5908667   | 0   | \$0.00        | 3             | 369.14   | 0              | 0.00               | \$369.14        | 3                | 0.32              | 1.91          | 23.3              | \$123.05           | 0             | 0              |
| CVS PHARMACY#07108      | 4550100   | 0   | \$0.00        | 11            | 353.67   | 0              | 0.00               | \$353.67        | 11               | 1.19              | 1.83          | 29.8              | \$32.15            | 0             | 0              |
|                         | KROGER PHARMACY 138 HEB PHARMACY 10- KROGER PHARMACY 10- KROGER PHARMACY 10- WALMART PHARMACY 10- SAME PHARMACY 10- SAME PHARMACY 10- SAME PHARMACY 10- SAME PHARMACY 10- KROGER PHARMACY | Plannacy Name         NABP           CVS PHARMACY 910 34         5864840           SMOGGER PHARMACY 911 4         5805827           HEB PHARMACY 10         5802121           WALMART PHARMACY 10         4252101           WALMART PHARMACY 10         458513           WALMART PHARMACY 10         459200           SMS PHARMACY 10         452200           CVS PHARMACY 413         452200           CVS PHARMACY 410         458408           WALMART PHARMACY 10         458408           WALMART PHARMACY 11         458417           LONE STAR PARK YEALTH         458417           WALMART PHARMACY 10         451148           WALMART PHARMACY 11         458520           BROOKSHIRE BROTHSE         469694           BROOKSHIRE BROTHSE         469674           BROOKSHIRE BROTHSE         469674           CVS PHARMACY 10         459680           CVS PHARMACY 10         459680 | Pinamacy Name | Pharmacy Name | Pharmacy Name         NABP         Col.         Rambot Control         Col.           CNS PHARMACY 97436         4864440         2         \$103.25         40           KROCGER PHARMACY 138         4869527         1         \$018.73         0         1           MEB PHARMACY 10         5801211         2         \$576.20         32         2           MULMART PHARMACY 10         4823064         3         \$40.20         5         6           MULMART PHARMACY 10         4892300         3         \$49.20         6         6           MULMART PHARMACY 10         4892300         3         \$49.20         6         6           MULMART PHARMACY 10         4892300         3         \$49.20         6         6           KIKOGER PHARMACY 10         4892300         3         \$49.20         6         6           KIKOGER PHARMACY 10         4892300         1         \$333.48         9         9           MULMART PHARMACY 10         486400         1         \$333.48         9         8           LONE STRA FRAM YHELT         487472         1         \$150.01         3         8           LONE STRA FRAM YHELT         487146         1         \$30.00         18< | Paramasy Name  | Plannary Name      | Paramasy Name   | Paramatey Name   | Paramsay Name     | Paramsey Name | Parametry Name    | Paramary Name      | Paramary Name | Parametry Name |

No

numerics by Francisco

Avg. Cost Her Hx: C-II: DAW Ovrd: Average Number of days supply dispensed by Pharmacy for each PX Average total price for each RX by Pharmacy (including member copay) Total # of C-II Controlled RXs dispensed from Pharmacy

ort is based on Rx Dispensing Date. Totals could change if claims o

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within the range. Invoices are based on period close dates and may not balance to these amounts.



#### Top 25 Pharmacy Dispensing - by Dollar Amount From 10/01/2020 to 10/31/2020

Report: RPT-157 Printed: 11/23/2020 Page: 2

| Rank | Pharmacy Name        | NABP    | B<br>Cnt | rand RXs.<br>Amount | Gene<br>Cnt | ric RXs.<br>Amount |   | quiv. RXs.<br>Amount | Total<br>Billed | Rx<br>Count | Percent o<br>By RX |      | Avg Day<br>Supply | Avg Cost<br>Per RX | C·II | DAW<br>Ovrd |
|------|----------------------|---------|----------|---------------------|-------------|--------------------|---|----------------------|-----------------|-------------|--------------------|------|-------------------|--------------------|------|-------------|
| 20   | CVS PHARMACY#10996   | 5920233 | 0        | \$0.00              | 15          | 307.43             | 0 | 0.00                 | \$307.43        | 15          | 1.62               | 1.59 | 24.9              | \$20.50            | 1    | 0           |
| 21   | KROGER PHARMACY      | 4545399 | 0        | \$0.00              | 12          | 292.56             | 0 | 0.00                 | \$292.56        | 12          | 1.30               | 1.51 | 27.4              | \$24.38            | 0    | 0           |
| 22   | WALMART PHARMACY 10- | 5918618 | 0        | \$0.00              | 14          | 247.24             | 0 | 0.00                 | \$247.24        | 14          | 1.51               | 1.28 | 27.3              | \$17.66            | 0    | 0           |
| 23   | WALMART PHARMACY 10- | 4528052 | 1        | \$103.25            | 11          | 79.19              | 0 | 0.00                 | \$182.44        | 12          | 1.30               | 0.94 | 26.0              | \$15.20            | 0    | 0           |
| 24   | KROGER PHARMACY      | 4532241 | 0        | \$0.00              | 8           | 181.10             | 0 | 0.00                 | \$181.10        | 8           | 0.86               | 0.94 | 25.8              | \$22.64            | 0    | 0           |
| 25   | ROBERDS PHARMACY     | 4551378 | 0        | \$0.00              | 2           | 177.55             | 0 | 0.00                 | \$177.55        | 2           | 0.22               | 0.92 | 22.0              | \$88.78            | 0    | 0           |
| -    |                      |         |          | SUBTOTA             | L FOR       | TOP25 :            |   |                      | \$17,596.51     | 767         |                    |      | 647.33            | \$969.30           |      | —           |
|      |                      | s       | UBTOTA   | L FOR ALL 01        |             |                    |   |                      | \$1,756.09      | 158         |                    |      | 776.98            | \$417.98           |      |             |
| _    |                      |         |          | TC                  | TAL FO      | R PLAN :           |   |                      | \$19,352.60     | 925         |                    |      | 1,424.31          | \$1,387.29         |      |             |
|      |                      |         |          | TO                  | TAL FO      | OR GROUP :         |   |                      | \$19,352.60     | 925         |                    |      | 1,424.31          | \$1,387.29         |      |             |



Top 25 Physician Dispensing - by Dollar Amount From 10/01/2020 to 10/31/2020 Report: RPT-156 Printed: 11/23/2020 Page: 1

| 1116        | rmacy solutions         |          |                     |             | From 10/0          | 1/2020 t       | 10/31/20 | 120             |    |                    |      |                   | Page: 1            |   |             |
|-------------|-------------------------|----------|---------------------|-------------|--------------------|----------------|----------|-----------------|----|--------------------|------|-------------------|--------------------|---|-------------|
| 205<br>RETA |                         |          |                     |             |                    |                |          |                 |    |                    |      |                   |                    |   |             |
| Rank        | Physician Name          | B<br>Cnt | rand RXs.<br>Amount | Gene<br>Cnt | ric RXs.<br>Amount | Brd Equ<br>Cnt |          | Total<br>Billed |    | ercent of<br>By RX |      | Avg Day<br>Supply | Avg Cost<br>Per RX |   | DAW<br>Ovrd |
| 1           | ANUGWOM, CHINASA        | 1        | \$310.01            | 65          | 832.79             | 0              | 0.00     | \$1,142.80      | 66 | 7.14               | 5.91 | 27.1              | \$17.32            | 0 | (           |
| 2           | LOVERO, KELLY           | 0        | \$0.00              | 1           | 1,028.90           | 0              | 0.00     | \$1,028.90      | 1  | 0.11               | 5.32 | 30.0              | \$1,028.9          | 0 | 0           |
| 3           | NGUYEN, CHANH           | 0        | \$0.00              | 45          | 1,018.93           | 0              | 0.00     | \$1,018.93      | 45 | 4.86               | 5.27 | 29.6              | \$22.64            | 1 | (           |
| 4           | PHAN, XUYEN             | 1        | \$618.77            | 11          | 314.04             | 0              | 0.00     | \$932.81        | 12 | 1.30               | 4.82 | 29.2              | \$77.73            | 0 | 0           |
| 5           | THOMAS, CELESTE         | 2        | \$713.72            | 12          | 196.08             | 0              | 0.00     | \$909.80        | 14 | 1.51               | 4.70 | 26.9              | \$64.99            | 0 | 0           |
| 6           | SPRAYBERRY, CARRIE      | 2        | \$206.50            | 8           | 505.11             | 0              | 0.00     | \$711.61        | 10 | 1.08               | 3.68 | 22.6              | \$71.16            | 0 |             |
| 7           | LAVENDER, MAGGIE        | 0        | \$0.00              | 4           | 610.86             | 0              | 0.00     | \$610.86        | 4  | 0.43               | 3.16 | 30.0              | \$152.72           | 0 | -           |
| 8           | OGUIKE, IJEOMA          | 1        | \$473.01            | 3           | 71.75              | 0              | 0.00     | \$544.76        | 4  | 0.43               | 2.81 | 18.0              | \$136.19           | 0 |             |
| 9           | DURGAM, PREETHI         | 0        | \$0.00              | 14          | 426.95             | 0              | 0.00     | \$426.95        | 14 | 1.51               | 2.21 | 27.1              | \$30.50            | 0 |             |
| 10          | AWASUM, SERGE-ALAIN     | 0        | \$0.00              | 3           | 407.76             | 0              | 0.00     | \$407.76        | 3  | 0.32               | 2.11 | 25.7              | \$135.92           | 0 |             |
| 11          | YVONNE EMERICK, CAROLYN | 0        | \$0.00              | 23          | 401.47             | 0              | 0.00     | \$401.47        | 23 | 2.49               | 2.07 | 26.9              | \$17.46            | 0 |             |
| 12          | SINGH, BALBIR           | 0        | \$0.00              | 6           | 401.26             | 0              | 0.00     | \$401.26        | 6  | 0.65               | 2.07 | 25.8              | \$66.88            | 0 |             |
| 13          | KLEIN, ALEXANDER        | 0        | \$0.00              | 10          | 396.77             | 0              | 0.00     | \$396.77        | 10 | 1.08               | 2.05 | 15.5              | \$39.68            | 1 |             |
| 14          | SANTAMARIA, ADRIAN      | 0        | \$0.00              | 5           | 342.50             | 0              | 0.00     | \$342.50        | 5  | 0.54               | 1.77 | 30.0              | \$68.5             | 0 | 0           |
| 15          | SHEIKH, SADIA           | 1        | \$331.48            | 2           | 8.24               | 0              | 0.00     | \$339.72        | 3  | 0.32               | 1.76 | 10.3              | \$113.24           | 0 |             |
| 16          | CHAI, THOMAS            | 0        | \$0.00              | 3           | 329.50             | 0              | 0.00     | \$329.50        | 3  | 0.32               | 1.70 | 20.3              | \$109.83           | 9 | - 0         |
| 17          | FLORES, CLAUDIA         | 1        | \$103.25            | 8           | 225.52             | 0              | 0.00     | \$328.77        | 9  | 0.97               | 1.70 | 26.8              | \$36.53            | 0 | -           |
| 18          | BOBADILLA, MARIBETH     | 0        | \$0.00              | 18          | 300.18             | 0              | 0.00     | \$300.18        | 18 | 1.95               | 1.55 | 29.2              | \$16.68            | 0 |             |
| 19          | MORGAN, JOSHUA          | 0        | \$0.00              | 11          | 299.87             | 0              | 0.00     | \$299.87        | 11 | 1.19               | 1.55 | 28.2              | \$27.26            | 0 |             |

ge of dollars by Physician vs. total dollars (including copay) quantity dispensed in each RX by Physician

luding copay)

Average Number of days supply dispensed by Physician for each RX Average sotal price for each RX by Physician (including member copay) Total # of CAIM 1 (Physician and DAM 2 (Margher) Deposition

his report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing



#### Top 25 Physician Dispensing - by Dollar Amount From 10/01/2020 to 10/31/2020



| Rank | Physician Name     | B<br>Cnt | rand RXs.<br>Amount | Gene<br>Cnt | ric RXs.<br>Amount | Brd E<br>Cnt | quiv. RXs.<br>Amount | Total<br>Billed (         |            | Percent o<br>By RX |      | Avg Day<br>Supply  | Avg Cost<br>Per RX     |    | DAW<br>Ovrd |
|------|--------------------|----------|---------------------|-------------|--------------------|--------------|----------------------|---------------------------|------------|--------------------|------|--------------------|------------------------|----|-------------|
| 20   | BOGENRIEDER, NANCY | 0        | \$0.00              | 17          | 278.14             | 0            | 0.00                 | \$278.14                  | 17         | 1.84               | 1.44 | 26.3               | \$16.36                | 0  | (           |
| 21   | SHARPLESS, GARY    | 0        | \$0.00              | 15          | 264.01             | 0            | 0.00                 | \$264.01                  | 15         | 1.62               | 1.36 | 28.8               | \$17.60                | 0  | 5           |
| 22   | HAMME, CRISTINA    | 0        | \$0.00              | 28          | 263.05             | 0            | 0.00                 | \$263.05                  | 28         | 3.03               | 1.36 | 29.1               | \$9.39                 | 0  | (           |
| 23   | PEER, SANAA        | 0        | \$0.00              | 1           | 225.88             | 0            | 0.00                 | \$225.88                  | 1          | 0.11               | 1.17 | 18.0               | \$225.88               | 0  | (           |
| 24   | BASFORD, AMANDA    | 0        | \$0.00              | 1           | 222.30             | 0            | 0.00                 | \$222.30                  | 1          | 0.11               | 1.15 | 30.0               | \$222.3                | 0  | (           |
| 25   | HARRIS, PETER      | 0        | \$0.00              | 3           | 209.54             | 0            | 0.00                 | \$209.54                  | 3          | 0.32               | 1.08 | 12.0               | \$69.85                | 0  | 0           |
| _    |                    | SURTOTA  | SUBTOTA             |             |                    |              |                      | \$12,338.14<br>\$7.014.46 | 326<br>599 |                    |      | 623.44<br>4.050.45 | \$2,795.4<br>\$2,456.9 |    |             |
|      |                    | 305101A  |                     |             | R PLAN :           |              |                      | \$19,352.60               | 925        |                    |      | 4,673.89           | \$5,252.4              |    |             |
|      |                    |          | т                   | TAL F       | OR GROUP :         |              |                      | \$19,352,60               | 925        |                    |      | 4.673.89           | \$5,252.4              | 13 |             |



### Top 25 Therapy Classes by- Dollar Amount From 10/01/2020 to 10/31/2020

| PHILITI | acy soil | utions  | From 10/01/2 | 2020 to 10 | 31/2020  |             |        | Page         | e: 1                |                  |
|---------|----------|---|--------------|------------|----------|-------------|--------|--------------|---------------------|------------------|
| 120501  |          | Montgomery Co IHCP-Retail                         |              |            |          |             |        |              |                     |                  |
| RETAIL  |          | Montgomery Co IHCP-Retail                         |              |            |          |             |        |              |                     |                  |
| Rank    | Code     | Drug Class  | Retail Rxs   | Mail Rxs   | Avg Days | Avg Rx Cost | Rx Cnt | Total Billed | Percent of<br>By Rx | Totals<br>By Amt |
| 1       | 7260     | *Anticonvulsants - Misc.**                        | 53           | 0          | 30.00    | \$41.13     | 53     | \$2,179.71   |                     | 9.79             |
| 2       | 2710     | *Insulin**  | 7            | 0          | 27.57    | \$204.6     | 7      | \$1,432.20   | .76                 | 6.43             |
| 3       | 4420     | *Sympathomimetics**                               | 11           | 0          | 19.00    | \$93.61     | 11     | \$1,029.73   | 1.19                | 4.63             |
| 4       | 8310     | *Heparins And Heparinoid-Like Agents**            | 1            | 0          | 30.00    | \$1,028.9   | 1      | \$1,028.90   | .11                 | 4.62             |
| 5       | 7510     | *Central Muscle Relaxants**                       | 27           | 0          | 24.19    | \$30.37     | 27     | \$819.93     | 2.92                | 3.68             |
| 6       | 8337     | *Direct Factor Xa Inhibitors**                    | 2            | 0          | 25.50    | \$402.25    | 2      | \$804.49     | .22                 | 3.61             |
| 7       | 5025     | *5-HT3 Receptor Antagonists**                     | 6            | 0          | 13.67    | \$129.30    | 6      | \$775.81     | .65                 | 3.49             |
| 8       | 8910     | *Rectal Steroids**                                | 3            | 0          | 20.33    | \$235.21    | 3      | \$705.63     | .32                 | 3.17             |
| 9       | 3940     | *HMG CoA Reductase Inhibitors**                   | 82           | 0          | 30.00    | \$8.01      | 82     | \$657.02     | 8.86                | 2.95             |
| 10      | 4699     | *Laxative Combinations**                          | 6            | 0          | 1.17     | \$103.25    | 6      | \$619.50     | .65                 | 2.78             |
| 11      | 8799     | *Otic Combinations**                              | 2            | 0          | 24.00    | \$271.82    | 2      | \$543.63     | .22                 | 2.44             |
| 12      | 3615     | *Angiotensin II Receptor Antagonists**            | 31           | 0          | 30.00    | \$15.30     | 31     | \$474.45     | 3.35                | 2.13             |
| 13      | 2810     | *Thyroid Hormones**                               | 40           | 0          | 30.00    | \$11.82     | 40     | \$472.86     |                     | 2.12             |
| 14      | 4927     | *Proton Pump Inhibitors**                         | 42           | 0          | 30.00    | \$11.04     | 42     | \$463.80     | 4.54                | 2.08             |
| 15      | 6510     | *Opioid Agonists**                                | 18           | 0          | 22.56    | \$24.90     | 18     | \$448.23     | 1.95                | 2.01             |
| 16      | 3320     | *Beta Blockers Cardio-Selective**                 | 36           | 0          | 29.14    | \$11.23     | 36     | \$404.35     | 3.89                | 1.82             |
| 17      | 6610     | *Nonsteroidal Anti-inflammatory Agents (NSAIDs)** | 22           | 0          | 23.27    | \$16.26     | 22     | \$357.76     | 2.38                | 1.61             |
| 18      | 3400     | *Calcium Channel Blockers**                       | 29           | 0          | 30.00    | \$11.98     | 29     | \$347.47     |                     | 1.56             |
| 19      | 3610     | *ACE Inhibitors**                                 | 48           | 0          | 30.00    | \$6.72      | 48     | \$322.72     | 5.19                | 1.45             |
| 20      | 1710     | *Viral Vaccines**                                 | 7            | 0          | 1.00     | \$43.48     | 7      | \$304.36     | .76                 | 1.37             |
| 21      | 7320     | *Antiparkinson Dopaminergics**                    | 7            | 0          | 30.00    | \$41.70     | 7      | \$291.87     |                     | 1.31             |
| 22      | 2725     | *Biguanides**                                     | 40           | 0          | 30.00    | \$7.06      | 40     | \$282.20     | 4.32                | 1.27             |
| 23      | 6599     | *Opioid Combinations**                            | 22           | 0          | 15.50    | \$12.52     | 22     | \$275.44     | 2.38                | 1.24             |
| 24      | 5720     | *Antianxiety Agents - Misc.**                     | 8            | 0          | 26.38    | \$33.20     | 8      | \$265.63     |                     | 1.19             |
| 25      | 5510     | *Vaginal Anti-infectives**                        | 2            | 0          | 14.00    | \$117.99    | 2      | \$235.97     | .22                 | 1.06             |
|         |          | SUBTOTAL FOR TOP 25 :                             | 552          | 0          | 587.27   | \$2,913.65  | 552    | \$15,543.66  |                     |                  |
|         |          | SUBTOTAL FOR ALL OTHER CLASSES:                   | 373          | 0          | 2,024.67 | \$2,471.99  | 373    | \$6,714.70   |                     |                  |
|         |          | TOTAL FOR PLAN:                                   | 925          | 0          | 2,611.94 | \$5,385.64  | 925    | \$22,258.36  |                     |                  |
|         |          | TOTAL FOR GROUP :                                 | 925          | 0          | 2,611.94 | \$5,385.64  | 925    | \$22,258.36  |                     |                  |

Note

Theraputic Classification for the drug class
Average amount per script for the drug cost and dispense fee only
Total amount of the drug cost and dispense fee Code: Avg Rx Cost : Total Billed:

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and

may not balance to these amounts

RPT-147 11/23/2020

### Montgomery County Indigent Top 25 Therapy Classes by Billed Amount

For Period Ending October 31, 2020



| Rank | Therapy Class                                  | Billed Amount |
|------|--|---------------|
| 1    | Anticonvulsants - Misc.                        | \$2,123.06    |
| 2    | Insulin  | \$1,432.20    |
| 3    | Sympathomimetics                               | \$1,062.75    |
| 4    | Heparins And Heparinoid-Like Agents            | \$1,028.90    |
| 5    | Rectal Steroids                                | \$845.76      |
| 6    | Direct Factor Xa Inhibitors                    | \$804.49      |
| 7    | Central Muscle Relaxants                       | \$744.16      |
| 8    | 5-HT3 Receptor Antagonists                     | \$727.13      |
| 9    | Laxative Combinations                          | \$722.75      |
| 10   | Otic Combinations                              | \$543.63      |
| 11   | HMG CoA Reductase Inhibitors                   | \$434.84      |
| 12   | Angiotensin II Receptor Antagonists            | \$433.51      |
| 13   | Opioid Agonists                                | \$420.70      |
| 14   | Proton Pump Inhibitors                         | \$410.01      |
| 15   | Thyroid Hormones                               | \$400.01      |
| 16   | Calcium Channel Blockers                       | \$335.79      |
| 17   | Nonsteroidal Anti-inflammatory Agents (NSAIDs) | \$321.94      |
| 18   | ACE Inhibitors                                 | \$286.94      |
| 19   | Beta Blockers Cardio-Selective                 | \$275.15      |
| 20   | Antiparkinson Dopaminergics                    | \$274.87      |
| 21   | Antianxiety Agents - Misc.                     | \$256.69      |
| 22   | Vaginal Anti-infectives                        | \$235.97      |
| 23   | Antispasmodics                                 | \$233.88      |
| 24   | Alkalinizers                                   | \$222.30      |
| 25   | Potassium Sparing Diuretics                    | \$215.72      |
|      | Grand Total                                    | \$14,793.15   |



### Savings Summary Report From 10/01/2020 to 10/31/2020

Report: RPT-068 Date: 11/23/2020

Montgomery Co IHCP-Retail

Type: ALL

|                  |          |                 |                          |                    |            |      | Savings   | vs Submitte     | d Amounts          |              | Savings   | vs Full AWP  | Price           |              |
|------------------|----------|-----------------|--------------------------|--------------------|------------|------|-----------|-----------------|--------------------|--------------|-----------|--------------|-----------------|--------------|
|                  | # of RXs | % of<br>All RXs | Calculated<br>Total Cost | Average<br>Cost/RX | Avg<br>Qty | Avg  | Requested | Amt An<br>Saved | nt Saved<br>per RX | Pct<br>Saved | Full AWP  | Amt<br>Saved | Saved<br>Per RX | Pct<br>Saved |
|                  | # UI KAS | All KAS         | Total Cost               | CUSUKA             | Qty        | Days | Requesteu | Saveu           | perkx              | Saveu        | Full AVVP | Saveu        | FELKY           | Saveu        |
| Totals:          | 942      | 100%            | \$24,768                 | \$26.29            | 45.2       | 26.3 | \$23,379  | -\$1,389        | -\$1.47            | -5.94%       | \$103,904 | \$79,136     | \$84.01         | 76.16%       |
| New RXs:         | 516      | 54.78%          | \$17,586                 | \$34.08            | 46.7       | 23.7 | \$17,338  | -\$248          | -\$0.48            | -1.43%       | \$60,080  | \$42,494     | \$82.35         | 70.73%       |
| Refill RXs:      | 426      | 45.22%          | \$7,182                  | \$16.86            | 43.5       | 29.4 | \$6,041   | -\$1,141        | -\$2.68            | -18.89%      | \$43,824  | \$36,642     | \$86.01         | 83.61%       |
| Generic RXs:     | 914      | 97.03%          | \$18,063                 | \$19.76            | 44.0       | 26.6 | \$15,358  | -\$2,706        | -\$2.96            | -17.62%      | \$95,391  | \$77,328     | \$84.60         | 81.06%       |
| Brand Equiv RXs: | 4        | 0.42%           | \$130                    | \$32.40            | 30.0       | 30.0 | \$155     | \$26            | \$6.41             | 16.51%       | \$162     | \$32         | \$8.02          | 19.84%       |
| Brand RXs:       | 24       | 2.55%           | \$6,575                  | \$273.96           | 96.3       | 12.8 | \$7,866   | \$1,291         | \$53.79            | 16.09%       | \$8,351   | \$1,776      | \$74.00         | 21.27%       |
| Maintenance RXs: | 709      | 75.27%          | \$15,634                 | \$44.62            | 22.1       | 29.3 | \$15,177  | -\$457          | -\$0.64            | -3.01%       | \$78,153  | \$62,519     | \$88.18         | 80.00%       |
| Non-Maint RXs:   | 233      | 24.73%          | \$9,134                  | \$39.20            | 47.1       | 17.1 | \$8,202   | -\$932          | -\$4.00            | -11.37%      | \$25,751  | \$16,617     | \$71.32         | 64.53%       |

Savings vs. Submitted Amounts Savings vs. Full AWP Price

This section compares amounts requested by the pharmacy with amounts actually billed to the plan. This section compares the full AWP price of the drug against the amount billed to the plan

Type indicate the network type of the pharmacy. Values are Retail, Mail, or All. All dollar amounts are based of Drug cost only.
Brand Equiv RXs refers to brands drugs filled when a generic equivilant was available

This report is based of invoice close dates.



Top 25 Pharmacy Dispensing - by Dollar Amount From 11/01/2020 to 11/30/2020

Report: RPT-157 Printed: 12/02/2020 Page: 1

| F-110        | illidey Joidtions       |             |     |                    |        | From 11/0          | 1/2020 | to 11/30/20         | 120             |      |                    |                    |                   | Page: 1            |      |             |
|--------------|-------------------------|-------------|-----|--------------------|--------|--------------------|--------|---------------------|-----------------|------|--------------------|--------------------|-------------------|--------------------|------|-------------|
| 1205<br>RETA |                         | y Co IHCP-I |     | gomery Co IH       | CD Det | -31                |        |                     |                 |      |                    |                    |                   |                    |      |             |
|              | Pharmacy Name           | NABP        | Bra | and RXs.<br>Amount |        | ric RXs.<br>Amount |        | uiv. RXs.<br>Amount | Total<br>Billed |      | ercent of<br>By RX | f Totals<br>By Amt | Avg Day<br>Supply | Avg Cost<br>Per RX | C-II | DAW<br>Ovrd |
| 1            | CVS PHARMACY#07435      | 4564440     | 1   | \$0.00             | 46     | 1,906.40           | 0      | 0.00                | \$1,906.40      | 47   | 4.80               | 10.09              | 26.5              | \$40.56            | 3    | 4           |
| 2            | KROGER PHARMACY#136     | 4522997     | 0   | \$0.00             | 69     | 1,231.13           | 0      | 0.00                | \$1,231.13      | 69   | 7.05               | 6.51               | 24.8              | \$17.84            | 2    | 0           |
| 3            | KROGER PHARMACY#138     | 4569527     | 1   | \$618.77           | 44     | 604.94             | 0      | 0.00                | \$1,223.71      | 45   | 4.60               | 6.48               | 29.1              | \$27.19            | 0    | 0           |
| 4            | CVS PHARMACY#06741      | 4536528     | 1   | \$103.25           | 28     | 1,088.48           | 1      | 0.00                | \$1,191.73      | 30   | 3.06               | 6.31               | 22.6              | \$39.72            | 5    | 0           |
| 5            | KROGER PHARMACY         | 4523064     | 1   | \$0.00             | 55     | 911.59             | 0      | 0.00                | \$911.59        | 56   | 5.72               | 4.82               | 26.6              | \$16.28            | 0    | 3           |
| 6            | WALMART PHARMACY 10-    | 4528052     | 2   | \$783.02           | 10     | 80.08              | 0      | 0.00                | \$863.08        | 12   | 1.23               | 4.57               | 23.4              | \$71.92            | 0    | 0           |
| 7            | WALMART PHARMACY 10-    | 4592300     | 2   | \$49.76            | 83     | 810.45             | 0      | 0.00                | \$860.21        | 85   | 8.68               | 4.55               | 27.3              | \$10.12            | 0    | 0           |
| 8            | KROGER PHARMACY         | 4511704     | 0   | \$0.00             | 27     | 740.38             | 0      | 0.00                | \$740.38        | 27   | 2.76               | 3.92               | 28.4              | \$27.42            | - 1  | 0           |
| 9            | WALMART PHARMACY 10-    | 4567472     | 2   | \$24.88            | 79     | 714.76             | 0      | 0.00                | \$739.64        | 81   | 8.27               | 3.91               | 25.6              | \$9.13             | 4    | 3           |
| 10           | WALMART PHARMACY 10-    | 4565113     | 2   | \$337.72           | 59     | 345.54             | 0      | 0.00                | \$683.26        | 61   | 6.23               | 3.62               | 26.3              | \$11.20            | 6    | 0           |
| 11           | HEB PHARMACY            | 5903592     | 1   | \$475.06           | 7      | 123.24             | 3      | 70.38               | \$668.68        | - 11 | 1.12               | 3.54               | 27.3              | \$60.79            | 6    | 2           |
| 12           | WALMART PHARMACY 10-    | 5921211     | 2   | \$56.72            | 37     | 558.99             | 0      | 0.00                | \$615.71        | 39   | 3.98               | 3.26               | 25.5              | \$15.79            | 2    | 1           |
| 13           | CVS PHARMACY#07432      | 4564008     | 1   | \$176.01           | 12     | 416.54             | 0      | 0.00                | \$592.55        | 13   | 1.33               | 3.14               | 21.7              | \$45.58            | 0    | 0           |
| 14           | LONE STAR FAMILY HEALTH | 4534219     | 2   | \$0.00             | 84     | 505.86             | 0      | 0.00                | \$505.86        | 86   | 8.78               | 2.68               | 26.5              | \$5.88             | 0    | 0           |
| 15           | HEB PHARMACY            | 4534790     | 1   | \$103.25           | 50     | 388.81             | 0      | 0.00                | \$492.06        | 51   | 5.21               | 2.60               | 26.7              | \$9.65             | 3    | 0           |
| 16           | PINECROFT PHARMACY      | 5900611     | 0   | \$0.00             | 4      | 456.05             | 0      | 0.00                | \$456.05        | 4    | 0.41               | 2.41               | 27.8              | \$114.01           | - 1  | 0           |
| 17           | WALMART PHARMACY 10-    | 4517148     | 0   | \$0.00             | 35     | 413.70             | 0      | 0.00                | \$413.70        | 35   | 3.58               | 2.19               | 27.3              | \$11.82            | 0    | 0           |
| 18           | CVS PHARMACY#10270      | 5908667     | 0   | \$0.00             | 2      | 357.91             | 0      | 0.00                | \$357.91        | 2    | 0.20               | 1.89               | 30.0              | \$178.96           | 0    | 0           |
| 19           | KROGER PHARMACY         | 4545399     | 1   | \$285.38           | 8      | 58.07              | 0      | 0.00                | \$343.45        | 9    | 0.92               | 1.82               | 26.8              | \$38.16            | 0    | 0           |
|              |                         |             |     |                    |        |                    |        |                     |                 |      |                    |                    |                   |                    |      |             |



### Top 25 Pharmacy Dispensing - by Dollar Amount From 11/01/2020 to 11/30/2020

Report: RPT-157 Printed: 12/02/2020 Page: 2

| Rank | Pharmacy Name        | NABP    | Bı<br>Cnt | rand RXs.<br>Amount | Gene<br>Cnt | ric RXs.<br>Amount | Brd E<br>Cnt | quiv. RXs.<br>Amount | Total<br>Billed | Rx<br>Count | Percent o<br>By RX | f Totals<br>By Amt | Avg Day<br>Supply | Avg Cost<br>Per RX | C·II | DAW<br>Ovrd |
|------|----------------------|---------|-----------|---------------------|-------------|--------------------|--------------|----------------------|-----------------|-------------|--------------------|--------------------|-------------------|--------------------|------|-------------|
| 20   | CVS PHARMACY#10998   | 5920233 | 0         | \$0.00              | 14          | 332.68             | 0            | 0.00                 | \$332.68        | 14          | 1.43               | 1.76               | 29.9              | \$23.76            | 0    |             |
| 21   | WALMART PHARMACY 10- | 4540870 | 0         | \$0.00              | 9           | 315.89             | 0            | 0.00                 | \$315.89        | 9           | 0.92               | 1.67               | 25.0              | \$35.10            | 0    |             |
| 22   | HEB PHARMACY         | 4530968 | 0         | \$0.00              | 13          | 282.96             | 0            | 0.00                 | \$282.96        | 13          | 1.33               | 1.50               | 28.6              | \$21.77            | 0    |             |
| 23   | MILLENNIUM PHARMACY  | 4554893 | 0         | \$0.00              | 3           | 257.01             | 0            | 0.00                 | \$257.01        | 3           | 0.31               | 1.36               | 17.3              | \$85.67            | 0    |             |
| 24   | CVS PHARMACY#07108   | 4550100 | 0         | \$0.00              | 16          | 233.45             | 0            | 0.00                 | \$233.45        | 16          | 1.63               | 1.24               | 25.1              | \$14.59            | 0    |             |
| 25   | TEXAS PROFESSIONAL   | 4550617 | 0         | \$0.00              | 4           | 221.26             | 0            | 0.00                 | \$221.26        | 4           | 0.41               | 1.17               | 17.5              | \$55.32            | 0    |             |
| -    |                      |         |           | SUBTOTA             | L FOR       | TOP25 :            |              |                      | \$16,440.35     | 822         |                    |                    | 643.43            | \$988.24           |      |             |
|      |                      | s       | UBTOTA    | L FOR ALL OT        |             |                    |              |                      | \$2,457.16      | 157         |                    |                    | 760.22            | \$550.56           |      |             |
| _    |                      |         |           | тс                  | TAL FO      | RPLAN:             |              |                      | \$18,897.51     | 979         |                    |                    | 1,403.64          | \$1,538.80         |      |             |
|      |                      |         |           | TC                  | TAL FO      | OR GROUP :         |              |                      | \$18,897,51     | 979         |                    |                    | 1,403,64          | \$1,538,80         |      |             |



Top 25 Physician Dispensing - by Dollar Amount

Report: RPT-156 Printed: 12/02/2020

| Pha         | rmacy Solutions         |           |                     |             | From 11/0          | 1/2020 t | o 11/30/20         | 120             |    |                    |      |                   | Page: 1            |        |             |
|-------------|-------------------------|-----------|---------------------|-------------|--------------------|----------|--------------------|-----------------|----|--------------------|------|-------------------|--------------------|--------|-------------|
| 205<br>RETA |                         |           |                     |             |                    |          |                    |                 |    |                    |      |                   |                    |        |             |
| Rank        | Physician Name          | Bi<br>Cnt | rand RXs.<br>Amount | Gene<br>Cnt | ric RXs.<br>Amount |          | iv. RXs.<br>Amount | Total<br>Billed |    | ercent of<br>By RX |      | Avg Day<br>Supply | Avg Cost<br>Per RX | C-II ( | DAW<br>Ovrd |
| 1           | NGUYEN, CHANH           | 0         | \$0.00              | 45          | 1,035.69           | 0        | 0.00               | \$1,035.69      | 45 | 4.60               | 5.48 | 29.6              | \$23.02            | 5      | 0           |
| 2           | ANUGWOM, CHINASA        | 1         | \$285.38            | 57          | 720.63             | 0        | 0.00               | \$1,006.01      | 58 | 5.92               | 5.32 | 26.5              | \$17.35            | 0      | 0           |
| 3           | DESAI, ASHESH           | 1         | \$53.39             | 5           | 687.65             | 0        | 0.00               | \$741.04        | 6  | 0.61               | 3.92 | 27.8              | \$123.51           | 0      | 0           |
| 4           | PHAN, XUYEN             | 1         | \$618.77            | 11          | 60.96              | 0        | 0.00               | \$679.73        | 12 | 1.23               | 3.60 | 30.0              | \$56.64            | 0      | 0           |
| 5           | DURGAM, PREETHI         | 0         | \$0.00              | 13          | 634.04             | 0        | 0.00               | \$634.04        | 13 | 1.33               | 3.36 | 24.6              | \$48.77            | 0      | 0           |
| 6           | HAMME, CRISTINA         | 1         | \$337.72            | 43          | 244.10             | 0        | 0.00               | \$581.82        | 44 | 4.49               | 3.08 | 27.6              | \$13.22            | 0      | 0           |
| 7           | CHAI, THOMAS            | 1         | \$475.06            | 1           | 83.44              | 0        | 0.00               | \$558.50        | 2  | 0.20               | 2.96 | 25.0              | \$279.25           | 6      | 0           |
| 8           | AL-KHUDHAIR, MARWAN     | 1         | \$310.01            | 21          | 240.73             | 0        | 0.00               | \$550.74        | 22 | 2.25               | 2.91 | 29.1              | \$25.03            | 0      | 0           |
| 9           | LAVENDER, MAGGIE        | 0         | \$0.00              | 3           | 490.37             | 0        | 0.00               | \$490.37        | 3  | 0.31               | 2.59 | 30.0              | \$163.46           | 0      | 4           |
| 10          | AWASUM, SERGE-ALAIN     | 0         | \$0.00              | 3           | 476.12             | 0        | 0.00               | \$476.12        | 3  | 0.31               | 2.52 | 27.0              | \$158.71           | 0      | (           |
| 11          | MCNELIS, BRIAN          | 1         | \$473.01            | 0           | 0.00               | 0        | 0.00               | \$473.01        | 1  | 0.10               | 2.50 | 30.0              | \$473.01           | 0      | 0           |
| 12          | SINGH, BALBIR           | 0         | \$0.00              | 6           | 425.08             | 0        | 0.00               | \$425.08        | 6  | 0.61               | 2.25 | 30.0              | \$70.85            | 0      | (           |
| 13          | BOBADILLA, MARIBETH     | 0         | \$0.00              | 26          | 411.74             | 0        | 0.00               | \$411.74        | 26 | 2.66               | 2.18 | 28.4              | \$15.84            | 0      | 0           |
| 14          | SANTAMARIA, ADRIAN      | 0         | \$0.00              | 5           | 342.50             | 0        | 0.00               | \$342.50        | 5  | 0.51               | 1.81 | 30.0              | \$68.5             | 0      | (           |
| 15          | THOMAS, CELESTE         | 0         | \$0.00              | 18          | 342.07             | 0        | 0.00               | \$342.07        | 18 | 1.84               | 1.81 | 28.8              | \$19.00            | 0      | - 0         |
| 16          | SPRAYBERRY, CARRIE      | 0         | \$0.00              | 11          | 302.81             | 0        | 0.00               | \$302.81        | 11 | 1.12               | 1.60 | 30.0              | \$27.53            | 0      | 0           |
| 17          | PATEL, RUSHAB           | 0         | \$0.00              | 6           | 291.30             | 0        | 0.00               | \$291.30        | 6  | 0.61               | 1.54 | 23.5              | \$48.55            | 0      | 0           |
| 18          | YVONNE EMERICK, CAROLYN | 0         | \$0.00              | 23          | 275.40             | 0        | 0.00               | \$275.40        | 23 | 2.35               | 1.46 | 29.2              | \$11.97            | 0      | - 0         |
| 19          | DASGUPTA, ANIRUDHA      | 0         | \$0.00              | 3           | 257.01             | 0        | 0.00               | \$257.01        | 3  | 0.31               | 1.36 | 17.3              | \$85.67            | 0      |             |

Note
This report is based on Ric Dispensing Date. Totals could change if cliens revenuels are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and reey not balance to these amounts.



### Top 25 Physician Dispensing - by Dollar Amount From 11/01/2020 to 11/30/2020



| Rank | Physician Name   | B<br>Cnt | rand RXs.<br>Amount | Gene<br>Cnt | ric RXs.<br>Amount | Brd E<br>Cnt | quiv. RXs.<br>Amount | Total<br>Billed |     | Percent o<br>By RX |      | Avg Day<br>Supply    | Avg Cost<br>Per RX     |    | DAW<br>Ovrd |
|------|------------------|----------|---------------------|-------------|--------------------|--------------|----------------------|-----------------|-----|--------------------|------|----------------------|------------------------|----|-------------|
| 20   | KLEIN, ALEXANDER | 0        | \$0.00              | 5           | 240.51             | 0            | 0.00                 | \$240.51        | 5   | 0.51               | 1.27 | 18.6                 | \$48.10                | 0  | 0           |
| 21   | O'NEAL, JAMES    | 0        | \$0.00              | 2           | 238.57             | 0            | 0.00                 | \$238.57        | 2   | 0.20               | 1.26 | 24.0                 | \$119.29               | 0  | 0           |
| 22   | BASFORD, AMANDA  | 0        | \$0.00              | 2           | 222.30             | 0            | 0.00                 | \$222.30        | 2   | 0.20               | 1.18 | 30.0                 | \$111.15               | 0  | 0           |
| 23   | MILLET, YOANN    | 0        | \$0.00              | 17          | 212.13             | 0            | 0.00                 | \$212.13        | 17  | 1.74               | 1.12 | 25.1                 | \$12.48                | 2  | 0           |
| 24   | FLORES, CLAUDIA  | 1        | \$103.25            | 8           | 107.15             | 0            | 0.00                 | \$210.40        | 9   | 0.92               | 1.11 | 23.9                 | \$23.38                | 0  | 0           |
| 25   | NORRIS, KIM      | 0        | \$0.00              | 14          | 209.91             | 0            | 0.00                 | \$209.91        | 14  | 1.43               | 1.11 | 28.6                 | \$14.99                | 0  | 0           |
| -    |                  |          | SUBTOTA             | L FOR       | TOP25 :            |              |                      | \$11,208.80     | 356 |                    |      | 674.60               | \$2,059.2              | 16 |             |
|      |                  | SUBTOTA  | L FOR ALL OT        |             |                    |              |                      | \$7,688.71      |     |                    |      | 4,186.95             | \$2,753.7              |    |             |
| _    |                  |          |                     |             | OR PLAN :          |              |                      | \$18,897.51     |     |                    |      | 4,861.54<br>4,861.54 | \$4,812.9<br>\$4,812.9 |    |             |



### Top 25 Therapy Classes by- Dollar Amount

From 11/01/2020 to 11/30/2020

Page: 120501 Montgomery Co IHCP-Retail Montgomery Co IHCP-Retail Avg Days Rank Code Drug Class Retail Rxs Mail Rxs Avg Rx Cost Rx Cnt Total Billed Percent of Totals By Amt \*Anticonvulsants - Misc.\*\* 29.58 \$41.49 7260 64 64 \$2,655.33 6.54 2 2710 \*Insulin\*\* 8 0 27.63 \$175.87 8 \$1,406.94 .82 5.79 \*Sympathomimetics\*\* 3 4420 10 0 23.20 \$132.42 10 \$1.324.23 1.02 5.45 4 7510 \*Central Muscle Relaxants\*\* 35 0 25.06 \$31.27 35 \$1,094.47 3.58 4.5 5 8337 \*Direct Factor Xa Inhibitors\*\* 2 0 30.00 \$473.01 2 \$946.02 .2 3.89 \*5-HT3 Receptor Antagonists\*\* \$101.80 \$916.21 .92 3.77 6 5025 13.22 6510 \*Opioid Agonists\*\* 18 0 19.78 \$38.06 18 \$685.10 1.84 2.82 3940 \*HMG CoA Reductase Inhibitors\*\* 81 29.60 \$8.20 \$663.90 8.27 2.73 8 0 81 9 7217 \*GABA Modulators\*\* 0 30.00 \$597.54 \$597.54 2.46 1 .1 \*Thyroid Hormones\*\* 37 \$540.08 10 2810 0 30.00 \$14.60 37 3.78 2.22 11 4927 \*Proton Pump Inhibitors\*\* 45 0 30.00 \$11.76 45 \$529.23 4.6 2.18 \*Calcium Channel Blockers\*\* 12 3400 30 30.00 \$15.64 \$469.25 1.93 0 30 3.06 \*Rectal Steroids\*\* 13 8910 2 0 24 50 \$233.69 2 \$467.38 1.92 \*Beta Blockers Cardio-Selective\*\* 39 3 98 14 3320 0 29.62 \$11.20 39 \$436.63 18 15 9055 \*Corticosteroids - Topical\*\* 5 0 23.00 \$80.51 5 \$402.57 .51 1 66 16 8630 \*Ophthalmic Steroids\*\* 2 0 18.50 \$189.93 2 \$379.85 .2 1.56 17 6250 \*Fibromyalgia Agents\*\* 0 27.00 \$369.59 \$369.59 1.52 18 0500 \*Fluoroquinolones\*\* 6 0 9.67 \$56.94 6 \$341.66 .61 1.41 19 6599 \*Opioid Combinations\*\* 19 0 17.11 \$16.96 19 \$322.26 1.94 1.33 20 3615 \*Angiotensin II Receptor Antagonists\*\* 24 0 29.33 \$13.02 24 \$312.59 2.45 1.29 21 5720 \*Antianxiety Agents - Misc.\*\* 9 0 24.56 \$34.52 9 \$310.69 .92 1.28 \*Laxative Combinations\*\* 22 4699 3 0 1.33 \$103.25 3 \$309.75 .31 1.27 23 3610 \*ACE Inhibitors\*\* 47 0 30.00 \$6.35 47 \$298.55 4.8 1.23 2725 \*Biguanides\*\* 40 30.00 \$282.26 24 0 \$7.06 40 4.09 1.16 8625 \*Beta-blockers - Ophthalmic\*\* 15.00 \$256.26 25 2 0 \$128.13 2 1.05 SUBTOTAL FOR TOP 25 : 539 597.67 \$2.892.81 539 \$16,318.34 0 SUBTOTAL FOR ALL OTHER CLASSES: 440 0 2,230.96 \$2,886.27 440 \$7,979.84 TOTAL FOR PLAN: 979 2,828.64 \$5,779.08 979 \$24,298.18 0 TOTAL FOR GROUP: \$5,779.08

Note

979

0

2.828.64

Theraputic Classification for the drug class Code: Avg Rx Cost: Average amount per script for the drug cost and dispense fee only Total Billed: Total amount of the drug cost and dispense fee

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts

979

\$24,298,18

RPT-147

12/02/2020

Report: Printed:

### Montgomery County Indigent Top 25 Therapy Classes by Billed Amount

For Period Ending November 30, 2020



| Rank | Therapy Class                       | Billed Amount |
|------|-------------------------------------|---------------|
| 1    | Anticonvulsants - Misc.             | \$2,491.88    |
| 2    | Insulin                             | \$1,288.80    |
| 3    | Sympathomimetics                    | \$1,279.99    |
| 4    | Central Muscle Relaxants            | \$921.56      |
| 5    | 5-HT3 Receptor Antagonists          | \$916.21      |
| 6    | Opioid Agonists                     | \$634.33      |
| 7    | Direct Factor Xa Inhibitors         | \$473.01      |
| 8    | Rectal Steroids                     | \$467.38      |
| 9    | Calcium Channel Blockers            | \$454.57      |
| 10   | Proton Pump Inhibitors              | \$447.67      |
| 11   | HMG CoA Reductase Inhibitors        | \$401.38      |
| 12   | Corticosteroids - Topical           | \$395.22      |
| 13   | Thyroid Hormones                    | \$388.67      |
| 14   | Fluoroquinolones                    | \$341.66      |
| 15   | Angiotensin II Receptor Antagonists | \$338.48      |
| 16   | Beta Blockers Cardio-Selective      | \$319.77      |
| 17   | Laxative Combinations               | \$309.75      |
| 18   | Antianxiety Agents - Misc.          | \$252.35      |
| 19   | ACE Inhibitors                      | \$231.21      |
| 20   | Antispasmodics                      | \$226.29      |
| 21   | Otic Combinations                   | \$225.88      |
| 22   | Alkalinizers                        | \$222.30      |
| 23   | Biguanides                          | \$217.10      |
| 24   | Loop Diuretics                      | \$214.58      |
| 25   | Beta Blockers Non-Selective         | \$183.11      |
|      | Grand Total                         | \$13,643.15   |



### Savings Summary Report From 11/01/2020 to 11/30/2020

Report: RPT-068 Date: 12/02/2020

Montgomery Co IHCP-Retail

Type: ALL

|                  |          |                 |                          |                    |            |             | Savings   | vs Submitte     | d Amounts -        |              | Savings   | vs Full AWP  | Price           |              |
|------------------|----------|-----------------|--------------------------|--------------------|------------|-------------|-----------|-----------------|--------------------|--------------|-----------|--------------|-----------------|--------------|
|                  | # of RXs | % of<br>All RXs | Calculated<br>Total Cost | Average<br>Cost/RX | Avg<br>Qty | Avg<br>Days | Requested | Amt An<br>Saved | nt Saved<br>per RX | Pct<br>Saved | Full AWP  | Amt<br>Saved | Saved<br>Per RX | Pct<br>Saved |
| Totals:          | 923      | 100%            | \$20,192                 | \$21.88            | 47.7       | 26.5        | \$17,814  | -\$2,379        | -\$2.58 -          | 13.35%       | \$102,000 | \$81,808     | \$88.63         | 80.20%       |
| New RXs:         | 489      | 52.98%          | \$12,375                 | \$25.31            | 47.8       | 23.5        | \$11,324  | -\$1,051        | -\$2.15            | -9.28%       | \$53,013  | \$40,638     | \$83.10         | 76.66%       |
| Refill RXs:      | 434      | 47.02%          | \$7,817                  | \$18.01            | 47.6       | 29.8        | \$6,489   | -\$1,328        | -\$3.06 -2         | 20.46%       | \$48,987  | \$41,170     | \$94.86         | 84.04%       |
| Generic RXs:     | 898      | 97.29%          | \$17,272                 | \$19.23            | 47.4       | 26.6        | \$14,336  | -\$2,936        | -\$3.27 -2         | 20.48%       | \$97,835  | \$80,563     | \$89.71         | 82.35%       |
| Brand Equiv RXs: | 4        | 0.43%           | \$100                    | \$24.91            | 30.0       | 30.0        | \$119     | \$20            | \$4.93             | 16.51%       | \$124     | \$25         | \$6.16          | 19.83%       |
| Brand RXs:       | 21       | 2.28%           | \$2,821                  | \$134.32           | 62.1       | 20.7        | \$3,359   | \$538           | \$25.61            | 15.47%       | \$4,041   | \$1,220      | \$58.08         | 30.19%       |
| Maintenance RXs: | 696      | 75.41%          | \$13,097                 | \$47.31            | 18.8       | 29.0        | \$11,967  | -\$1,130        | -\$1.62            | -9.45%       | \$76,543  | \$63,446     | \$91.16         | 82.89%       |
| Non-Maint RXs:   | 227      | 24.59%          | \$7,095                  | \$31.26            | 48.8       | 18.5        | \$5,847   | -\$1,248        | -\$5.50 -2         | 21.35%       | \$25,457  | \$18,362     | \$80.89         | 72.13%       |

Savings vs. Submitted Amounts Savings vs. Full AWP Price

This section compares amounts requested by the pharmacy with amounts actually billed to the plan. This section compares the full AWP price of the drug against the amount billed to the plan

Type indicate the network type of the pharmacy. Values are Retail, Mail, or All. All dollar amounts are based of Drug cost only.
Brand Equiv RXs refers to brands drugs filled when a generic equivilant was available

This report is based of invoice close dates.

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

### Montgomery County Hospital District Summary of Claims Processed For the Period 9/2/20 through 11/24/20

| <b>Disbursement Date</b>               | <b>Board Reviewed</b> | •         | ts Made to All Other<br>dors (Non-UPL) |
|--|-----------------------|-----------|--|
| <u>September</u>                       |                       |           |  |
| September 2, 2020                      | Yes                   | \$        | 79,608.28                              |
| September 9, 2020                      | Yes                   | \$        | 62,432.14                              |
| September 16, 2020                     | Yes                   | \$        | 40,829.00                              |
| September 23, 2020                     | Yes                   | \$        | 33,868.58                              |
| September 30, 2020                     | Yes                   | \$        | 55,145.72                              |
| <b>Total September Payments - MTD</b>  |                       | \$        | 271,883.72                             |
| <b>Monthly Budget - September 2020</b> |                       | \$        | 203,166.00                             |
| <u>October</u>                         |                       |           |  |
| October 7, 2020                        | No                    | \$        | 30,002.03                              |
| October 14, 2020                       | No                    | \$        | 87,701.08                              |
| October 21, 2020                       | No                    | \$        | 15,385.50                              |
| October 28, 2020                       | No                    | \$        | 79,819.68                              |
| Total October Payments - MTD           |                       | \$        | 212,908.29                             |
| Monthly Budget - October 2020          |                       | \$        | 314,296.00                             |
| November                               |                       |           |  |
| November 4, 2020                       | No                    | \$        | 88,234.54                              |
| November 10, 2020                      | No                    | \$        | 24,382.74                              |
| November 18, 2020                      | No                    | \$        | 33,959.47                              |
| November 24, 2020                      | No                    | \$        | 93,034.86                              |
| Total November Payments - MTD          |                       | <b>\$</b> | 239,611.61                             |
| Monthly Budget - November 2020         |                       | \$        | 314,296.00                             |

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

Board Mtg: 12/8/20

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

### Montgomery County Hospital District Summary of Claims Processed For the Period 11/1/20 through 12/31/20

| Disbursement Date  | Provi | Value of Services Provided by HCA and Affiliated Providers |  |  |
|--|-------|--|--|--|
| November Voluntary Contribution for Medicaid 1115 Waiver Program                 | \$    | 382,289.00   |  |  |
| Budgeted Amount November 2020  | \$    | 382,289.00   |  |  |
| Over / (Under) Budget  | \$    | -  |  |  |
| <u>December</u> December Voluntary Contribution for Medicaid 1115 Waiver Program | \$    | 382,289.00   |  |  |
| Budgeted Amount December 2020  | \$    | 382,289.00   |  |  |
| Over / (Under) Budget  | \$    | -  |  |  |

AGENDA ITEM # 22 Board Mtg.: 12/08/20

### **Montgomery County Hospital District**

Financial Dashboard for

October 2020

(dollars expressed in 000's)

|                      | Oct 2020 | OCT 2019 | var | var % |
|----------------------|----------|----------|-----|-------|
|                      |          |          |     |       |
| Cash and Investments | 37,589   | 37,373   | 216 | 0.6%  |

|       | Legend               |
|-------|----------------------|
|       |                      |
| Green | Favorable Variance   |
| Red   | Unfavorable Variance |

|                                 |         | October 20 | 020   |        | Year to Date |         |       |        |
|---------------------------------|---------|------------|-------|--------|--------------|---------|-------|--------|
| Income Statement                | Act     | Bud        | Var   | Var %  | Act          | Bud     | Var   | Var %  |
| Revenue                         |         |            |       |        |              |         |       |        |
| Tax Revenue                     | 541     | 658        | (118) | -17.9% | 541          | 658     | (118) | -17.9% |
| EMS Net Revenue                 | 1,704   | 1,328      | 376   | 28.3%  | 1,704        | 1,328   | 376   | 28.3%  |
| Other Revenue                   | 483     | 451        | 31    | 7.0%   | 483          | 451     | 31    | 7.0%   |
| Total Revenue                   | 2,727   | 2,437      | 290   | 11.9%  | 2,727        | 2,437   | 290   | 11.9%  |
| Expenses                        |         |            |       |        |              |         |       |        |
| Payroll                         | 3,350   | 3,101      | 250   | 8.0%   | 3,350        | 3,101   | 250   | 8.0%   |
| Operating                       | 945     | 1,226      | (281) | -22.9% | 945          | 1,226   | (281) | -22.9% |
| Indigent Healthcare             | 591     | 697        | (106) | -15.2% | 591          | 697     | (106) | -15.2% |
| Total Operating Expenses        | 4,886   | 5,023      | (137) | -2.7%  | 4,886        | 5,023   | (137) | -2.7%  |
| Capital                         | 61      | 103        | (42)  | -41.1% | 61           | 103     | (42)  | -41.1% |
| Total Expenditures              | 4,947   | 5,126      | (179) | -3.5%  | 4,947        | 5,126   | (179) | -3.5%  |
| Revenue Over / (Under) Expenses | (2,221) | (2,690)    | 469   | 17.4%  | (2,221)      | (2,690) | 469   | 17.4%  |

Tax Revenue: Year-to-date, Tax Revenue is under budget by \$118k or 17.9%. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$376k more than budget.

Other Revenue: Year-to-Date, Other Revenue is \$31k more than budgeted primarily due to 1115 Waiver - Paramedicine activity being greater than planned.

Payroll: Overall, Payroll Expenses are \$250k greater than budget year-to-date primarily due to higher than expected medical claims.

Operating Expenses: Operating Expenses are under budget year-to-date by \$281k. Generally, Operating Expenses are under budget year-to-date across the board mostly due to timing.

Indigent Care Expenses: Indigent Care Expenses are under budget by \$106k.

## **Montgomery County Hospital District Balance Sheet**

As of October 31, 2020

|                         |                                   | Fund 10<br>10/31/2020 |
|-------------------------|-----------------------------------|-----------------------|
| ASSETS                  |                                   |                       |
| Cash and Equivalents    |                                   |                       |
| 10-000-10100            | Petty Cash-AdmBS                  | \$1,950.00            |
| 10-000-11401            | Operating Account-WF-BS           | \$2,079,915.57        |
| 10-000-12400            | Investments-MMA-BS                | \$2,041,131.31        |
| 10-000-12500            | Investments-MMDA-BS               | \$5,098,551.22        |
| 10-000-13100            | Texpool-District-BS               | \$715,272.61          |
| 10-000-13300            | Investments-WF Bank-BS            | \$12,870,490.82       |
| 10-000-13400            | Texstar Investment Pool-BS        | \$704,254.14          |
| 10-000-13500            | Investments - BS                  | \$14,077,897.26       |
| Total Cash and Equivale | ents                              | \$37,589,462.93       |
| Receivables             |                                   |                       |
| 10-000-14100            | A/R-EMS Billings-BS               | \$7,518,045.39        |
| 10-000-14200            | Allowance for Bad Debts-BS        | (\$3,173,443.91)      |
| 10-000-14300            | A/R-Other-BS                      | \$1,078,817.29        |
| 10-000-14305            | A/R Employee-BS                   | \$3,426.01            |
| 10-000-14525            | Receivable from Component Unit-BS | \$309,777.57          |
| 10-000-14700            | Taxes Receivable-BS               | \$36,375,333.25       |
| 10-000-14750            | Allowance for bad debt-tax rev-BS | (\$283,898.16)        |
| Total Receivables       |                                   | \$41,828,057.44       |
| Other Assets            |                                   |                       |
| 10-000-14900            | Prepaid Expenses-BS               | \$171,669.84          |
| 10-000-15000            | Inventory-BS                      | \$906,226.64          |
| Total Other Assets      | ,                                 | \$1,077,896.48        |
| TOTAL ASSETS            |                                   | \$80,495,416.85       |
| LIABILITIES             |                                   |                       |
| Current Liabilities     |                                   |                       |
| 10-000-20500            | Accounts Payable-BS               | \$390,339.19          |
| 10-000-20600            | Accounts Payable-Other-BS         | \$6,218.69            |
| 10-000-21000            | Accrued Expenditures-BS           | \$1,958,583.28        |
| 10-000-21400            | Accrued Payroll-BS                | \$600,309.86          |
| 10-000-21525            | P/R-United Way Deductions-BS      | \$5,184.44            |
| 10-000-21585            | P/R-Flexible Spending-BS-BS       | \$7,451.99            |
| 10-000-21595            | P/R-Health Savings-BS-BS          | \$23.99               |
| 10-000-21650            | TCDRS Defined Benefit Plan-BS     | \$484,749.64          |
| Total Current Liabilit  |                                   | \$3,452,861.08        |
| Deferred Liabilities    |                                   |                       |
| 10-000-23000            | Deferred Tax Revenue-BS           | \$36,091,435.09       |
| 10-000-23200            | Deferred Revenue-BS               | \$434,493.67          |
| Total Deferred Liabil   |                                   | \$36,525,928.76       |
| TOTAL LIABILITIES       |                                   | \$39,978,789.84       |
|                         |                                   |                       |

## Montgomery County Hospital District Balance Sheet

As of October 31, 2020

|                      |                                    | Fund 10<br>10/31/2020 |
|----------------------|------------------------------------|-----------------------|
| CAPITAL              |                                    |                       |
| 10-000-30225         | Assigned - Open Purchase Orders-BS | \$1,203,474.70        |
| 10-000-30400         | Nonspendable - Inventory-BS        | \$906,226.64          |
| 10-000-30700         | Nonspendable - Prepaids-BS         | \$171,669.84          |
| 10-000-32001         | Committed - Uncompensated Care-BS  | \$7,500,000.00        |
| 10-000-32002         | Committed - Capital Replacement-BS | \$1,900,000.00        |
| 10-000-32003         | Committed - Capital Maintenance-BS | \$100,000.00          |
| 10-000-32004         | Committed - Catastrophic Events-BS | \$5,000,000.00        |
| 10-000-39000         | Unassigned Fund Balance-MCHD-BS    | \$23,735,255.83       |
| TOTAL CAPITAL        |                                    | \$40,516,627.01       |
| TOTAL LIABILITIES AN | D CAPITAL                          | \$80,495,416.85       |

For the Period Ended October 31, 2020

|                               | Current<br>Month<br>Actual | Current<br>Month<br>Budget | Current<br>Month<br>Variance | YTD<br>Actual    | YTD<br>Budget  | YTD<br>Variance | Total<br>Annual<br>Budget | %YTD<br>Annual<br>Budget | Annual<br>Budget<br>Remaining |
|-------------------------------|----------------------------|----------------------------|------------------------------|------------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Revenue                       |                            |                            |                              |                  |                |                 |                           |                          |                               |
| Tax Revenue                   |                            |                            |                              |                  |                |                 |                           |                          |                               |
| Tax Revenue                   | \$475,705.52               | \$605,413.00               | (\$129,707.48)               | \$475,705.52     | \$605,413.00   | (\$129,707.48)  | \$36,098,667.00           | 1.32 %                   | \$35,622,961.48               |
| Delinquent Tax Revenue        | \$53,014.44                | \$41,398.00                | \$11,616.44                  | \$53,014.44      | \$41,398.00    | \$11,616.44     | \$405,651.00              | 13.07 %                  | \$352,636.56                  |
| Penalties and Interest        | \$11,826.46                | \$11,486.00                | \$340.46                     | \$11,826.46      | \$11,486.00    | \$340.46        | \$324,343.00              | 3.65 %                   | \$312,516.54                  |
| Total Tax Revenue             | \$540,546.42               | \$658,297.00               | (\$117,750.58)               | \$540,546.42     | \$658,297.00   | (\$117,750.58)  | \$36,828,661.00           | 1.47 %                   | \$36,288,114.58               |
| EMS Net Revenue               |                            |                            |                              |                  |                |                 |                           |                          |                               |
| Advanced Life Support Revenue | \$2,632,694.97             | \$2,264,643.00             | \$368,051.97                 | \$2,632,694.97   | \$2,264,643.00 | \$368,051.97    | \$26,970,122.00           | 9.76 %                   | \$24,337,427.03               |
| Basic Life Support Revenue    | \$520,652.37               | \$402,501.00               | \$118,151.37                 | \$520,652.37     | \$402,501.00   | \$118,151.37    | \$4,790,530.00            | 10.87 %                  | \$4,269,877.63                |
| Transfer Service Fees         | \$82,415.42                | \$61,845.00                | \$20,570.42                  | \$82,415.42      | \$61,845.00    | \$20,570.42     | \$730,170.00              | 11.29 %                  | \$647,754.58                  |
| Non-Transport Fees            | \$17,760.39                | \$28,386.00                | (\$10,625.61)                | \$17,760.39      | \$28,386.00    | (\$10,625.61)   | \$338,509.00              | 5.25 %                   | \$320,748.61                  |
| Contractual Allowance         | (\$1,055,002.98)           | (\$733,796.00)             | (\$321,206.98)               | (\$1,055,002.98) | (\$733,796.00) | (\$321,206.98)  | (\$8,736,283.00)          | 12.08 %                  | (\$7,681,280.02)              |
| Provision for Bad Debt        | (\$505,511.34)             | (\$717,845.00)             | \$212,333.66                 | (\$505,511.34)   | (\$717,845.00) | \$212,333.66    | (\$8,546,575.00)          | 5.91 %                   | (\$8,041,063.66)              |
| Recovery of Bad Debt - EMS    | \$10,567.22                | \$21,811.00                | (\$11,243.78)                | \$10,567.22      | \$21,811.00    | (\$11,243.78)   | \$259,708.00              | 4.07 %                   | \$249,140.78                  |
| Total EMS Net Revenue         | \$1,703,576.05             | \$1,327,545.00             | \$376,031.05                 | \$1,703,576.05   | \$1,327,545.00 | \$376,031.05    | \$15,806,181.00           | 10.78 %                  | \$14,102,604.95               |
| Other Revenue                 |                            |                            |                              |                  |                |                 |                           |                          |                               |
| Investment Income - MCHD      | \$23,116.14                | \$5,011.00                 | \$18,105.14                  | \$23,116.14      | \$5,011.00     | \$18,105.14     | \$76,216.00               | 30.33 %                  | \$53,099.86                   |
| Interest Income               | \$794.10                   | \$862.00                   | (\$67.90)                    | \$794.10         | \$862.00       | (\$67.90)       | \$9,620.00                | 8.25 %                   | \$8,825.90                    |
| Tobacco Settlement Proceeds   | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00           | \$0.00         | \$0.00          | \$600,000.00              | 0.00 %                   | \$600,000.00                  |
| Weyland Bldg. Land Lease      | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00           | \$0.00         | \$0.00          | \$33,064.00               | 0.00 %                   | \$33,064.00                   |
| Miscellaneous Income          | \$23,119.17                | \$17,334.00                | \$5,785.17                   | \$23,119.17      | \$17,334.00    | \$5,785.17      | \$207,610.00              | 11.14 %                  | \$184,490.83                  |
| Rx Discount Card Royalties    | \$55.00                    | \$80.00                    | (\$25.00)                    | \$55.00          | \$80.00        | (\$25.00)       | \$960.00                  | 5.73 %                   | \$905.00                      |
| Proceeds from Capital Lease   | \$0.00                     | \$46,113.00                | (\$46,113.00)                | \$0.00           | \$46,113.00    | (\$46,113.00)   | \$187,196.00              | 0.00 %                   | \$187,196.00                  |
| Tenant Rent Income            | \$9,298.42                 | \$9,199.00                 | \$99.42                      | \$9,298.42       | \$9,199.00     | \$99.42         | \$110,383.00              | 8.42 %                   | \$101,084.58                  |
| P.A. Processing Fees          | \$0.00                     | \$150.00                   | (\$150.00)                   | \$0.00           | \$150.00       | (\$150.00)      | \$1,800.00                | 0.00 %                   | \$1,800.00                    |
| Contract Revenue (Net)        | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00           | \$0.00         | \$0.00          | \$162,376.00              | 0.00 %                   | \$162,376.00                  |
| 1115 Waiver - Paramedicine    | \$189,000.00               | \$120,000.00               | \$69,000.00                  | \$189,000.00     | \$120,000.00   | \$69,000.00     | \$1,440,000.00            | 13.13 %                  | \$1,251,000.00                |

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For the Period Ended October 31, 2020

|  | Current<br>Month<br>Actual | Current<br>Month<br>Budget | Current<br>Month<br>Variance | YTD<br>Actual  | YTD<br>Budget  | YTD<br>Variance | Total<br>Annual<br>Budget | %YTD<br>Annual<br>Budget | Annual<br>Budget<br>Remaining |
|--|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Education/Training Revenue             | \$58,309.05                | \$64,000.00                | (\$5,690.95)                 | \$58,309.05    | \$64,000.00    | (\$5,690.95)    | \$219,000.00              | 26.63 %                  | \$160,690.95                  |
| Stand-By Fees                          | \$15,150.00                | \$1,562.00                 | \$13,588.00                  | \$15,150.00    | \$1,562.00     | \$13,588.00     | \$18,750.00               | 80.80 %                  | \$3,600.00                    |
| EMS - Trauma Fund Income               | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00         | \$0.00         | \$0.00          | \$30,000.00               | 0.00 %                   | \$30,000.00                   |
| Ambulance Supplemental Payment Program | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00         | \$0.00         | \$0.00          | \$498,657.00              | 0.00 %                   | \$498,657.00                  |
| Management Fee Revenue                 | \$8,333.33                 | \$8,333.00                 | \$0.33                       | \$8,333.33     | \$8,333.00     | \$0.33          | \$100,000.00              | 8.33 %                   | \$91,666.67                   |
| Employee Medical Premiums              | \$93,647.96                | \$138,261.00               | (\$44,613.04)                | \$93,647.96    | \$138,261.00   | (\$44,613.04)   | \$1,198,262.00            | 7.82 %                   | \$1,104,614.04                |
| Dispatch Fees                          | \$9,321.00                 | \$7,000.00                 | \$2,321.00                   | \$9,321.00     | \$7,000.00     | \$2,321.00      | \$222,500.00              | 4.19 %                   | \$213,179.00                  |
| MDC Revenue - First Responders         | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00         | \$0.00         | \$0.00          | \$57,000.00               | 0.00 %                   | \$57,000.00                   |
| Inter Local 800 Mhz                    | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00         | \$0.00         | \$0.00          | \$180,000.00              | 0.00 %                   | \$180,000.00                  |
| VHF Project Revenue                    | \$10,076.66                | \$10,077.00                | (\$0.34)                     | \$10,076.66    | \$10,077.00    | (\$0.34)        | \$121,640.00              | 8.28 %                   | \$111,563.34                  |
| Tower Contract Revenue                 | \$23,026.73                | \$23,122.00                | (\$95.27)                    | \$23,026.73    | \$23,122.00    | (\$95.27)       | \$279,527.00              | 8.24 %                   | \$256,500.27                  |
| Gain/Loss on Sale of Assets            | \$19,310.00                | \$0.00                     | \$19,310.00                  | \$19,310.00    | \$0.00         | \$19,310.00     | \$0.00                    | 0.00 %                   | (\$19,310.00)                 |
| Total Other Revenue                    | \$482,557.56               | \$451,104.00               | \$31,453.56                  | \$482,557.56   | \$451,104.00   | \$31,453.56     | \$5,754,561.00            | 8.39 %                   | \$5,272,003.44                |
| Total Revenues                         | \$2,726,680.03             | \$2,436,946.00             | \$289,734.03                 | \$2,726,680.03 | \$2,436,946.00 | \$289,734.03    | \$58,389,403.00           | 4.67 %                   | \$55,662,722.97               |
| Expenses                               |                            |                            |                              |                |                |                 |                           |                          |                               |
| Payroll Expenses                       |                            |                            |                              |                |                |                 |                           |                          |                               |
| Regular Pay                            | \$1,965,772.24             | \$1,955,051.00             | \$10,721.24                  | \$1,965,772.24 | \$1,955,051.00 | \$10,721.24     | \$22,915,927.00           | 8.58 %                   | \$20,950,154.76               |
| Overtime Pay                           | \$236,805.97               | \$206,438.00               | \$30,367.97                  | \$236,805.97   | \$206,438.00   | \$30,367.97     | \$2,651,181.00            | 8.93 %                   | \$2,414,375.03                |
| Paid Time Off                          | \$217,797.20               | \$185,893.00               | \$31,904.20                  | \$217,797.20   | \$185,893.00   | \$31,904.20     | \$2,530,988.00            | 8.61 %                   | \$2,313,190.80                |
| Stipend Pay                            | \$11,962.75                | \$11,444.00                | \$518.75                     | \$11,962.75    | \$11,444.00    | \$518.75        | \$137,328.00              | 8.71 %                   | \$125,365.25                  |
| Payroll Taxes                          | \$192,275.66               | \$174,555.00               | \$17,720.66                  | \$192,275.66   | \$174,555.00   | \$17,720.66     | \$2,089,429.00            | 9.20 %                   | \$1,897,153.34                |
| TCDRS Plan                             | \$158,482.18               | \$154,269.00               | \$4,213.18                   | \$158,482.18   | \$154,269.00   | \$4,213.18      | \$1,846,602.00            | 8.58 %                   | \$1,688,119.82                |
| Health & Dental                        | \$53,363.32                | \$54,948.00                | (\$1,584.68)                 | \$53,363.32    | \$54,948.00    | (\$1,584.68)    | \$801,858.00              | 6.66 %                   | \$748,494.68                  |
| Health Insurance Claims                | \$449,527.87               | \$295,908.00               | \$153,619.87                 | \$449,527.87   | \$295,908.00   | \$153,619.87    | \$3,684,051.00            | 12.20 %                  | \$3,234,523.13                |
| Health Insurance Admin Fees            | \$64,836.24                | \$62,447.00                | \$2,389.24                   | \$64,836.24    | \$62,447.00    | \$2,389.24      | \$763,179.00              | 8.50 %                   | \$698,342.76                  |
| Total Payroll Expenses                 | \$3,350,823.43             | \$3,100,953.00             | \$249,870.43                 | \$3,350,823.43 | \$3,100,953.00 | \$249,870.43    | \$37,420,543.00           | 8.95 %                   | \$34,069,719.57               |

For the Period Ended October 31, 2020

| _   | Current<br>Month<br>Actual | Current<br>Month<br>Budget | Current<br>Month<br>Variance | YTD<br>Actual | YTD<br>Budget | YTD<br>Variance | Total<br>Annual<br>Budget | %YTD<br>Annual<br>Budget | Annual<br>Budget<br>Remaining |
|---|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Operating Expenses                            |                            |                            |                              |               |               |                 |                           |                          |                               |
| Unemployment Expense                          | \$0.00                     | \$1,000.00                 | (\$1,000.00)                 | \$0.00        | \$1,000.00    | (\$1,000.00)    | \$12,000.00               | 0.00 %                   | \$12,000.00                   |
| Accident Repair                               | \$358.00                   | \$360.00                   | (\$2.00)                     | \$358.00      | \$360.00      | (\$2.00)        | \$30,000.00               | 1.19 %                   | \$29,642.00                   |
| Accounting/Auditing Fees                      | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00        | \$0.00        | \$0.00          | \$45,900.00               | 0.00 %                   | \$45,900.00                   |
| Advertising                                   | \$0.00                     | \$400.00                   | (\$400.00)                   | \$0.00        | \$400.00      | (\$400.00)      | \$5,000.00                | 0.00 %                   | \$5,000.00                    |
| Ambulance Supplemental IGT                    | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00        | \$0.00        | \$0.00          | \$207,774.00              | 0.00 %                   | \$207,774.00                  |
| Bank Charges                                  | \$360.48                   | \$425.00                   | (\$64.52)                    | \$360.48      | \$425.00      | (\$64.52)       | \$5,100.00                | 7.07 %                   | \$4,739.52                    |
| Credit Card Processing Fee                    | \$1,525.91                 | \$1,540.00                 | (\$14.09)                    | \$1,525.91    | \$1,540.00    | (\$14.09)       | \$21,380.00               | 7.14 %                   | \$19,854.09                   |
| Bio-Waste Removal                             | \$2,704.48                 | \$3,046.00                 | (\$341.52)                   | \$2,704.48    | \$3,046.00    | (\$341.52)      | \$37,552.00               | 7.20 %                   | \$34,847.52                   |
| Books/Materials                               | \$1,620.00                 | \$11,700.00                | (\$10,080.00)                | \$1,620.00    | \$11,700.00   | (\$10,080.00)   | \$195,850.00              | 0.83 %                   | \$194,230.00                  |
| Business Licenses                             | \$1,270.00                 | \$2,135.00                 | (\$865.00)                   | \$1,270.00    | \$2,135.00    | (\$865.00)      | \$28,934.00               | 4.39 %                   | \$27,664.00                   |
| Capital Lease Expense                         | \$18,065.13                | \$20,155.00                | (\$2,089.87)                 | \$18,065.13   | \$20,155.00   | (\$2,089.87)    | \$191,528.00              | 9.43 %                   | \$173,462.87                  |
| Collection Fees                               | \$6,152.56                 | \$6,700.00                 | (\$547.44)                   | \$6,152.56    | \$6,700.00    | (\$547.44)      | \$93,900.00               | 6.55 %                   | \$87,747.44                   |
| Community Education                           | \$2,525.15                 | \$2,584.62                 | (\$59.47)                    | \$2,525.15    | \$2,584.62    | (\$59.47)       | \$15,534.62               | 16.26 %                  | \$13,009.47                   |
| Computer Maintenance                          | \$94,237.55                | \$105,500.00               | (\$11,262.45)                | \$94,237.55   | \$105,500.00  | (\$11,262.45)   | \$479,750.00              | 19.64 %                  | \$385,512.45                  |
| Computer Software                             | \$103,152.46               | \$113,181.00               | (\$10,028.54)                | \$103,152.46  | \$113,181.00  | (\$10,028.54)   | \$1,158,090.00            | 8.91 %                   | \$1,054,937.54                |
| Computer Software - MDC First Responder       | \$1,000.04                 | \$1,000.00                 | \$0.04                       | \$1,000.04    | \$1,000.00    | \$0.04          | \$55,200.00               | 1.81 %                   | \$54,199.96                   |
| Computer Supplies/Non-Cap.                    | \$4,561.89                 | \$3,010.00                 | \$1,551.89                   | \$4,561.89    | \$3,010.00    | \$1,551.89      | \$42,265.00               | 10.79 %                  | \$37,703.11                   |
| Conferences - Fees, Travel, & Meals           | \$2,530.00                 | \$3,493.00                 | (\$963.00)                   | \$2,530.00    | \$3,493.00    | (\$963.00)      | \$50,684.00               | 4.99 %                   | \$48,154.00                   |
| Contractual Obligations- County Appraisal     | \$0.00                     | \$24,069.00                | (\$24,069.00)                | \$0.00        | \$24,069.00   | (\$24,069.00)   | \$288,828.00              | 0.00 %                   | \$288,828.00                  |
| Contractual Obligations- Tax Collector Assess | \$23,810.84                | \$7,844.00                 | \$15,966.84                  | \$23,810.84   | \$7,844.00    | \$15,966.84     | \$94,125.00               | 25.30 %                  | \$70,314.16                   |
| Contractual Obligations- Other                | \$23,011.29                | \$24,446.00                | (\$1,434.71)                 | \$23,011.29   | \$24,446.00   | (\$1,434.71)    | \$301,260.00              | 7.64 %                   | \$278,248.71                  |
| Customer Property Damage                      | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00        | \$0.00        | \$0.00          | \$12,850.00               | 0.00 %                   | \$12,850.00                   |
| Customer Relations                            | \$2,973.80                 | \$7,400.00                 | (\$4,426.20)                 | \$2,973.80    | \$7,400.00    | (\$4,426.20)    | \$72,800.00               | 4.08 %                   | \$69,826.20                   |
| Damages/Uninsured Portion                     | \$1,864.75                 | \$0.00                     | \$1,864.75                   | \$1,864.75    | \$0.00        | \$1,864.75      | \$7,766.70                | 24.01 %                  | \$5,901.95                    |
| Disposable Linen                              | \$3,047.38                 | \$4,000.00                 | (\$952.62)                   | \$3,047.38    | \$4,000.00    | (\$952.62)      | \$82,920.00               | 3.68 %                   | \$79,872.62                   |
| Disposable Medical Supplies                   | \$24,759.37                | \$97,546.40                | (\$72,787.03)                | \$24,759.37   | \$97,546.40   | (\$72,787.03)   | \$1,177,106.48            | 2.10 %                   | \$1,152,347.11                |
| Drug Supplies                                 | \$21,498.31                | \$29,748.02                | (\$8,249.71)                 | \$21,498.31   | \$29,748.02   | (\$8,249.71)    | \$307,388.02              | 6.99 %                   | \$285,889.71                  |
| Dues/Subscriptions                            | \$29,078.69                | \$21,061.00                | \$8,017.69                   | \$29,078.69   | \$21,061.00   | \$8,017.69      | \$60,109.00               | 48.38 %                  | \$31,030.31                   |

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For the Period Ended October 31, 2020

|                                    | Current<br>Month<br>Actual | Current<br>Month<br>Budget | Current<br>Month<br>Variance | YTD<br>Actual | YTD<br>Budget | YTD<br>Variance | Total<br>Annual<br>Budget | %YTD<br>Annual<br>Budget | Annual<br>Budget<br>Remaining |
|------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Durable Medical Equipment          | \$10,456.08                | \$32,871.00                | (\$22,414.92)                | \$10,456.08   | \$32,871.00   | (\$22,414.92)   | \$417,360.50              | 2.51 %                   | \$406,904.42                  |
| Employee Health\Wellness           | \$23.87                    | \$687.00                   | (\$663.13)                   | \$23.87       | \$687.00      | (\$663.13)      | \$26,500.00               | 0.09 %                   | \$26,476.13                   |
| Employee Recognition               | \$7,339.33                 | \$16,792.06                | (\$9,452.73)                 | \$7,339.33    | \$16,792.06   | (\$9,452.73)    | \$115,203.06              | 6.37 %                   | \$107,863.73                  |
| Equipment Rental                   | \$1,479.85                 | \$1,495.00                 | (\$15.15)                    | \$1,479.85    | \$1,495.00    | (\$15.15)       | \$14,100.00               | 10.50 %                  | \$12,620.15                   |
| Fluids & Additives - Auto          | \$1,852.55                 | \$1,976.50                 | (\$123.95)                   | \$1,852.55    | \$1,976.50    | (\$123.95)      | \$10,146.50               | 18.26 %                  | \$8,293.95                    |
| Fuel - Auto                        | \$37,043.64                | \$59,361.00                | (\$22,317.36)                | \$37,043.64   | \$59,361.00   | (\$22,317.36)   | \$712,336.00              | 5.20 %                   | \$675,292.36                  |
| Fuel - Non-Auto                    | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00        | \$0.00        | \$0.00          | \$4,000.00                | 0.00 %                   | \$4,000.00                    |
| Hazardous Waste Removal            | \$314.50                   | \$315.00                   | (\$0.50)                     | \$314.50      | \$315.00      | (\$0.50)        | \$1,920.00                | 16.38 %                  | \$1,605.50                    |
| Insurance                          | \$47,323.43                | \$52,170.00                | (\$4,846.57)                 | \$47,323.43   | \$52,170.00   | (\$4,846.57)    | \$656,975.00              | 7.20 %                   | \$609,651.57                  |
| Interest Expense                   | \$423.06                   | \$859.00                   | (\$435.94)                   | \$423.06      | \$859.00      | (\$435.94)      | \$7,513.00                | 5.63 %                   | \$7,089.94                    |
| Laundry Service & Purchase         | \$141.90                   | \$150.00                   | (\$8.10)                     | \$141.90      | \$150.00      | (\$8.10)        | \$1,800.00                | 7.88 %                   | \$1,658.10                    |
| Leases/Contracts                   | \$9,533.04                 | \$5,595.00                 | \$3,938.04                   | \$9,533.04    | \$5,595.00    | \$3,938.04      | \$77,440.00               | 12.31 %                  | \$67,906.96                   |
| Legal Fees                         | \$15,542.24                | \$10,550.00                | \$4,992.24                   | \$15,542.24   | \$10,550.00   | \$4,992.24      | \$126,725.00              | 12.26 %                  | \$111,182.76                  |
| Maintenance & Repairs-Buildings    | \$12,236.90                | \$37,734.22                | (\$25,497.32)                | \$12,236.90   | \$37,734.22   | (\$25,497.32)   | \$467,155.35              | 2.62 %                   | \$454,918.45                  |
| Maintenance- Equipment             | \$104,927.35               | \$165,705.00               | (\$60,777.65)                | \$104,927.35  | \$165,705.00  | (\$60,777.65)   | \$708,464.00              | 14.81 %                  | \$603,536.65                  |
| Management Fees                    | \$9,561.50                 | \$11,262.00                | (\$1,700.50)                 | \$9,561.50    | \$11,262.00   | (\$1,700.50)    | \$135,139.00              | 7.08 %                   | \$125,577.50                  |
| Meals - Business and Travel        | (\$32.07)                  | \$65.00                    | (\$97.07)                    | (\$32.07)     | \$65.00       | (\$97.07)       | \$2,060.00                | (1.56)%                  | \$2,092.07                    |
| Meeting Expenses                   | \$3,171.50                 | \$560.00                   | \$2,611.50                   | \$3,171.50    | \$560.00      | \$2,611.50      | \$30,200.00               | 10.50 %                  | \$27,028.50                   |
| Mileage Reimbursements             | \$108.73                   | \$252.00                   | (\$143.27)                   | \$108.73      | \$252.00      | (\$143.27)      | \$11,492.00               | 0.95 %                   | \$11,383.27                   |
| Office Supplies                    | \$1,762.94                 | \$1,333.00                 | \$429.94                     | \$1,762.94    | \$1,333.00    | \$429.94        | \$17,500.00               | 10.07 %                  | \$15,737.06                   |
| Oil & Lubricants                   | \$2,551.68                 | \$2,400.00                 | \$151.68                     | \$2,551.68    | \$2,400.00    | \$151.68        | \$27,600.00               | 9.25 %                   | \$25,048.32                   |
| Other Services                     | \$271.44                   | \$375.00                   | (\$103.56)                   | \$271.44      | \$375.00      | (\$103.56)      | \$4,500.00                | 6.03 %                   | \$4,228.56                    |
| Other Services - DSRIP             | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00        | \$0.00        | \$0.00          | \$1,117,986.00            | 0.00 %                   | \$1,117,986.00                |
| Oxygen & Gases                     | \$2,103.87                 | \$4,550.00                 | (\$2,446.13)                 | \$2,103.87    | \$4,550.00    | (\$2,446.13)    | \$55,326.15               | 3.80 %                   | \$53,222.28                   |
| Postage                            | \$1,255.00                 | \$2,100.00                 | (\$845.00)                   | \$1,255.00    | \$2,100.00    | (\$845.00)      | \$25,200.00               | 4.98 %                   | \$23,945.00                   |
| Printing Services                  | \$0.00                     | \$75.00                    | (\$75.00)                    | \$0.00        | \$75.00       | (\$75.00)       | \$23,376.50               | 0.00 %                   | \$23,376.50                   |
| Professional Fees                  | \$104,963.20               | \$122,419.00               | (\$17,455.80)                | \$104,963.20  | \$122,419.00  | (\$17,455.80)   | \$1,791,045.32            | 5.86 %                   | \$1,686,082.12                |
| Radio Repairs - Outsourced (Depot) | \$1,840.00                 | \$3,000.00                 | (\$1,160.00)                 | \$1,840.00    | \$3,000.00    | (\$1,160.00)    | \$39,900.00               | 4.61 %                   | \$38,060.00                   |
| Radio - Parts                      | \$721.44                   | \$4,025.00                 | (\$3,303.56)                 | \$721.44      | \$4,025.00    | (\$3,303.56)    | \$57,300.00               | 1.26 %                   | \$56,578.56                   |
| Radios                             | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00        | \$0.00        | \$0.00          | \$12,000.00               | 0.00 %                   | \$12,000.00                   |

For the Period Ended October 31, 2020

|   | Current<br>Month<br>Actual | Current<br>Month<br>Budget | Current<br>Month<br>Variance | YTD<br>Actual | YTD<br>Budget  | YTD<br>Variance | Total<br>Annual<br>Budget | %YTD<br>Annual<br>Budget | Annual<br>Budget<br>Remaining |
|---|----------------------------|----------------------------|------------------------------|---------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Recruit/Investigate                       | \$4,257.38                 | \$2,865.00                 | \$1,392.38                   | \$4,257.38    | \$2,865.00     | \$1,392.38      | \$66,550.00               | 6.40 %                   | \$62,292.62                   |
| Rent                                      | \$12,751.00                | \$13,451.00                | (\$700.00)                   | \$12,751.00   | \$13,451.00    | (\$700.00)      | \$174,212.00              | 7.32 %                   | \$161,461.00                  |
| Repair-Equipment                          | \$1,349.86                 | \$2,350.00                 | (\$1,000.14)                 | \$1,349.86    | \$2,350.00     | (\$1,000.14)    | \$55,200.00               | 2.45 %                   | \$53,850.14                   |
| Shop Tools                                | \$16.98                    | \$25.00                    | (\$8.02)                     | \$16.98       | \$25.00        | (\$8.02)        | \$16,470.00               | 0.10 %                   | \$16,453.02                   |
| Shop Supplies                             | \$631.42                   | \$635.00                   | (\$3.58)                     | \$631.42      | \$635.00       | (\$3.58)        | \$54,900.00               | 1.15 %                   | \$54,268.58                   |
| Small Equipment & Furniture               | \$20,444.29                | \$14,995.00                | \$5,449.29                   | \$20,444.29   | \$14,995.00    | \$5,449.29      | \$492,438.24              | 4.15 %                   | \$471,993.95                  |
| Special Events Supplies                   | \$80.70                    | \$425.00                   | (\$344.30)                   | \$80.70       | \$425.00       | (\$344.30)      | \$3,350.00                | 2.41 %                   | \$3,269.30                    |
| Station Supplies                          | \$2,348.17                 | \$3,633.00                 | (\$1,284.83)                 | \$2,348.17    | \$3,633.00     | (\$1,284.83)    | \$81,096.00               | 2.90 %                   | \$78,747.83                   |
| Supplemental Food                         | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00        | \$0.00         | \$0.00          | \$3,000.00                | 0.00 %                   | \$3,000.00                    |
| Telephones-Cellular                       | \$8,782.26                 | \$11,696.00                | (\$2,913.74)                 | \$8,782.26    | \$11,696.00    | (\$2,913.74)    | \$140,232.00              | 6.26 %                   | \$131,449.74                  |
| Telephones-Service                        | \$22,336.26                | \$16,565.00                | \$5,771.26                   | \$22,336.26   | \$16,565.00    | \$5,771.26      | \$198,780.00              | 11.24 %                  | \$176,443.74                  |
| Training/Related Expenses-CE              | \$5,478.32                 | \$13,287.00                | (\$7,808.68)                 | \$5,478.32    | \$13,287.00    | (\$7,808.68)    | \$239,718.00              | 2.29 %                   | \$234,239.68                  |
| Tuition Reimbursement                     | \$1,191.13                 | \$0.00                     | \$1,191.13                   | \$1,191.13    | \$0.00         | \$1,191.13      | \$67,450.00               | 1.77 %                   | \$66,258.87                   |
| Travel Expenses                           | \$0.00                     | \$10.00                    | (\$10.00)                    | \$0.00        | \$10.00        | (\$10.00)       | \$8,400.00                | 0.00 %                   | \$8,400.00                    |
| Uniforms                                  | \$30,065.92                | \$30,452.52                | (\$386.60)                   | \$30,065.92   | \$30,452.52    | (\$386.60)      | \$359,943.47              | 8.35 %                   | \$329,877.55                  |
| Utilities                                 | \$40,645.12                | \$34,460.00                | \$6,185.12                   | \$40,645.12   | \$34,460.00    | \$6,185.12      | \$419,360.00              | 9.69 %                   | \$378,714.88                  |
| Vehicle-Batteries                         | \$2,949.58                 | \$2,950.00                 | (\$0.42)                     | \$2,949.58    | \$2,950.00     | (\$0.42)        | \$21,150.00               | 13.95 %                  | \$18,200.42                   |
| Vehicle-Outside Services                  | \$425.05                   | \$430.00                   | (\$4.95)                     | \$425.05      | \$430.00       | (\$4.95)        | \$9,600.00                | 4.43 %                   | \$9,174.95                    |
| Vehicle-Parts                             | \$36,681.99                | \$39,085.73                | (\$2,403.74)                 | \$36,681.99   | \$39,085.73    | (\$2,403.74)    | \$444,085.73              | 8.26 %                   | \$407,403.74                  |
| Vehicle-Registration                      | \$16.22                    | \$20.00                    | (\$3.78)                     | \$16.22       | \$20.00        | (\$3.78)        | \$2,496.00                | 0.65 %                   | \$2,479.78                    |
| Vehicle-Tires                             | \$6,531.20                 | \$6,540.00                 | (\$8.80)                     | \$6,531.20    | \$6,540.00     | (\$8.80)        | \$60,000.00               | 10.89 %                  | \$53,468.80                   |
| Vehicle-Towing                            | \$1,137.00                 | \$1,150.00                 | (\$13.00)                    | \$1,137.00    | \$1,150.00     | (\$13.00)       | \$5,400.00                | 21.06 %                  | \$4,263.00                    |
| Worker's Compensation Insurance           | (\$93.31)                  | \$0.00                     | (\$93.31)                    | (\$93.31)     | \$0.00         | (\$93.31)       | \$295,084.00              | (0.03)%                  | \$295,177.31                  |
| Total Operating Expenses                  | \$945,051.59               | \$1,226,046.07             | (\$280,994.48)               | \$945,051.59  | \$1,226,046.07 | (\$280,994.48)  | \$14,998,773.64           | 6.30 %                   | \$14,053,722.05               |
|   |                            |                            |                              |               |                |                 |                           |                          |                               |
| Indigent Care Expenses                    |                            |                            |                              |               |                |                 |                           |                          |                               |
| 1115 Medicaid Waiver - Uncompensated Care | \$382,289.00               | \$382,289.00               | \$0.00                       | \$382,289.00  | \$382,289.00   | \$0.00          | \$4,587,467.00            | 8.33 %                   | \$4,205,178.00                |
| Specialty Healthcare Providers            | \$208,646.10               | \$314,296.00               | (\$105,649.90)               | \$208,646.10  | \$314,296.00   | (\$105,649.90)  | \$3,771,551.00            | 5.53 %                   | \$3,562,904.90                |
| Total Indigent Care Expenses              | \$590,935.10               | \$696,585.00               | (\$105,649.90)               | \$590,935.10  | \$696,585.00   | (\$105,649.90)  | \$8,359,018.00            | 7.07 %                   | \$7,768,082.90                |

For the Period Ended October 31, 2020

|  | Current<br>Month<br>Actual | Current<br>Month<br>Budget | Current<br>Month<br>Variance | YTD<br>Actual    | YTD<br>Budget    | YTD<br>Variance | Total<br>Annual<br>Budget | %YTD<br>Annual<br>Budget | Annual<br>Budget<br>Remaining |
|--|----------------------------|----------------------------|------------------------------|------------------|------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Capital Expenditures                     |                            |                            |                              |                  |                  |                 |                           |                          |                               |
| Capital Purchases - Land                 | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00           | \$0.00           | \$0.00          | \$500,000.00              | 0.00 %                   | \$500,000.00                  |
| Capital Purchase - Building/Improvements | \$9,719.19                 | \$9,720.00                 | (\$0.81)                     | \$9,719.19       | \$9,720.00       | (\$0.81)        | \$1,375,428.68            | 0.71 %                   | \$1,365,709.49                |
| Capital Purchase - Equipment             | \$50,960.10                | \$50,750.00                | \$210.10                     | \$50,960.10      | \$50,750.00      | \$210.10        | \$1,088,447.69            | 4.68 %                   | \$1,037,487.59                |
| Capital Purchase - Vehicles              | \$0.00                     | \$42,523.63                | (\$42,523.63)                | \$0.00           | \$42,523.63      | (\$42,523.63)   | \$197,159.63              | 0.00 %                   | \$197,159.63                  |
| Total Capital Expenditures               | \$60,679.29                | \$102,993.63               | (\$42,314.34)                | \$60,679.29      | \$102,993.63     | (\$42,314.34)   | \$3,161,036.00            | 1.92 %                   | \$3,100,356.71                |
| Total Expenses                           | \$4,947,489.41             | \$5,126,577.70             | (\$179,088.29)               | \$4,947,489.41   | \$5,126,577.70   | (\$179,088.29)  | \$63,939,370.64           | 7.74 %                   | \$58,991,881.23               |
| Revenue over Expeditures                 | (\$2,220,809.38)           | (\$2,689,631.70)           | \$468,822.32                 | (\$2,220,809.38) | (\$2,689,631.70) | \$468,822.32    | (\$5,549,967.64)          | 40.01 %                  | (\$3,329,158.26)              |

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AGENDA ITEM # 2G

Board Mtg.: 12/08/2020

### Montgomery County Hospital District Accounts Receivable Analysis

#### **Days in Accounts Receivable**

|                    | Nov-19     | Dec-19     | Jan-20     | Feb-20     | Mar-20     | Apr-20     | May-20     | Jun-20     | Jul-20     | Aug-20     | Sep-20     | Oct-20     |
|--------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| A/R Balance        | 6,984,884  | 7,141,184  | 7,216,254  | 7,359,415  | 7,618,273  | 7,586,280  | 8,187,057  | 6,281,289  | 6,489,227  | 6,280,177  | 6,453,722  | 6,749,761  |
| Total 6-Mo Charges | 12,531,047 | 12,706,994 | 12,757,738 | 12,573,259 | 12,341,021 | 11,777,165 | 11,601,011 | 11,401,494 | 11,403,052 | 11,475,262 | 11,406,158 | 12,123,856 |
| Avg Charge / Day * | 69,617     | 70,594     | 70,876     | 69,851     | 68,561     | 65,429     | 64,450     | 63,342     | 63,350     | 63,751     | 63,368     | 67,355     |
| A/R Days           | 100        | 101        | 102        | 105        | 111        | 116        | 127        | 99         | 102        | 99         | 102        | 100        |

<sup>\*</sup> Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

Accounts Receivable Aging by Dollars

| Month  | Current   | 31-60     | 61-90     | 91-120  | 121-180   | >180      | Total     | > 90 Days | > 120 Days |
|--------|-----------|-----------|-----------|---------|-----------|-----------|-----------|-----------|------------|
| Nov-19 | 1,946,719 | 1,136,323 | 971,634   | 848,830 | 909,848   | 2,217,693 | 8,031,047 | 3,976,371 | 3,127,541  |
| Dec-19 | 2,033,638 | 1,068,836 | 946,139   | 891,196 | 1,011,181 | 2,252,820 | 8,203,811 | 4,155,197 | 3,264,001  |
| Jan-20 | 2,119,354 | 1,115,903 | 880,575   | 882,200 | 993,411   | 2,294,876 | 8,286,319 | 4,170,487 | 3,288,287  |
| Feb-20 | 1,976,625 | 1,324,212 | 900,948   | 819,088 | 1,073,739 | 2,332,842 | 8,427,453 | 4,225,668 | 3,406,581  |
| Mar-20 | 1,828,205 | 1,194,264 | 1,003,977 | 850,563 | 1,586,090 | 2,225,011 | 8,688,111 | 4,661,664 | 3,811,101  |
| Apr-20 | 1,455,632 | 1,081,925 | 914,675   | 862,569 | 1,559,477 | 2,776,220 | 8,650,498 | 5,198,266 | 4,335,698  |
| May-20 | 1,715,895 | 923,079   | 891,016   | 829,530 | 1,593,917 | 3,297,059 | 9,250,496 | 5,720,506 | 4,890,976  |
| Jun-20 | 1,924,431 | 993,835   | 744,222   | 781,392 | 789,908   | 2,103,588 | 7,337,376 | 3,674,887 | 2,893,496  |
| Jul-20 | 2,032,850 | 1,087,785 | 812,609   | 683,579 | 868,102   | 2,059,086 | 7,544,011 | 3,610,767 | 2,927,188  |
| Aug-20 | 1,956,174 | 1,201,239 | 913,616   | 760,703 | 521,233   | 1,962,201 | 7,315,165 | 3,244,136 | 2,483,433  |
| Sep-20 | 1,757,724 | 1,020,790 | 999,945   | 859,564 | 833,187   | 2,003,585 | 7,474,795 | 3,696,337 | 2,836,772  |
| Oct-20 | 1,978,256 | 997,596   | 877,946   | 936,381 | 979,524   | 1,751,124 | 7,520,827 | 3,667,029 | 2,730,648  |

**Accounts Receivable Aging by Percentage** 

|        |         | ·     |       |        |         |      |       |           |            |
|--------|---------|-------|-------|--------|---------|------|-------|-----------|------------|
| Month  | Current | 31-60 | 61-90 | 91-120 | 121-180 | >180 | Total | > 90 Days | > 120 Days |
| Nov-19 | 24%     | 14%   | 12%   | 11%    | 11%     | 28%  | 100%  | 50%       | 39%        |
| Dec-19 | 25%     | 13%   | 12%   | 11%    | 12%     | 27%  | 100%  | 51%       | 40%        |
| Jan-20 | 26%     | 13%   | 11%   | 11%    | 12%     | 28%  | 100%  | 50%       | 40%        |
| Feb-20 | 23%     | 16%   | 11%   | 10%    | 13%     | 28%  | 100%  | 50%       | 40%        |
| Mar-20 | 21%     | 14%   | 12%   | 10%    | 18%     | 26%  | 100%  | 54%       | 44%        |
| Apr-20 | 17%     | 13%   | 11%   | 10%    | 18%     | 32%  | 100%  | 60%       | 50%        |
| May-20 | 19%     | 10%   | 10%   | 9%     | 17%     | 36%  | 100%  | 62%       | 53%        |
| Jun-20 | 26%     | 14%   | 10%   | 11%    | 11%     | 29%  | 100%  | 50%       | 39%        |
| Jul-20 | 27%     | 14%   | 11%   | 9%     | 12%     | 27%  | 100%  | 48%       | 39%        |
| Aug-20 | 27%     | 16%   | 12%   | 10%    | 7%      | 27%  | 100%  | 44%       | 34%        |
| Sep-20 | 24%     | 14%   | 13%   | 11%    | 11%     | 27%  | 100%  | 49%       | 38%        |
| Oct-20 | 26%     | 13%   | 12%   | 12%    | 13%     | 23%  | 100%  | 49%       | 36%        |

<sup>\*\*</sup> Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

AGENDA ITEM # 2G

Board Mtg.: 12/08/2020

### Montgomery County Hospital District Payer Mix and Service Mix

### Payer Mix

|                   |           |           |           |           |           |           |           |           |           |           |           |           | 12-Month   |
|-------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| Payer             | Nov-19    | Dec-19    | Jan-20    | Feb-20    | Mar-20    | Apr-20    | May-20    | Jun-20    | Jul-20    | Aug-20    | Sep-20    | Oct-20    | Total      |
| Medicare          | 1,258,129 | 1,397,764 | 1,344,932 | 1,237,080 | 1,216,222 | 989,181   | 1,096,572 | 1,173,621 | 1,233,551 | 1,215,352 | 1,128,869 | 1,494,686 | 14,785,960 |
| Medicaid          | 313,744   | 290,218   | 303,629   | 294,211   | 313,683   | 193,692   | 216,825   | 304,134   | 269,366   | 294,354   | 266,543   | 320,717   | 3,381,117  |
| Insurance         | 467,068   | 518,135   | 530,875   | 520,127   | 474,225   | 392,271   | 436,699   | 461,254   | 524,899   | 497,726   | 460,608   | 610,298   | 5,894,187  |
| Facility Contract | 47,108    | 51,149    | 50,594    | 58,643    | 45,028    | 43,200    | 54,335    | 50,739    | 39,217    | 33,772    | 31,491    | 17,184    | 522,459    |
| Bill Patient      | 550,565   | 609,666   | 568,272   | 498,565   | 566,266   | 445,654   | 543,344   | 590,153   | 682,732   | 632,680   | 564,159   | 821,205   | 7,073,264  |
| Standby           | 19,450    | 400       | 0         | 4,250     | 5,345     | 0         | 0         | 0         | 0         | 0         | 2,800     | 15,150    | 47,395     |
| •                 |           |           |           |           |           |           |           |           |           |           |           |           |            |
| Total             | 2,656,064 | 2,867,333 | 2,798,302 | 2,612,876 | 2,620,770 | 2,063,998 | 2,347,776 | 2,579,902 | 2,749,765 | 2,673,885 | 2,454,470 | 3,279,240 | 31,704,381 |

|                   |        |        |        |        |        |        |        |        |        |        |        |        | 12-Worth |
|-------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------|
| Payer             | Nov-19 | Dec-19 | Jan-20 | Feb-20 | Mar-20 | Apr-20 | May-20 | Jun-20 | Jul-20 | Aug-20 | Sep-20 | Oct-20 | %        |
| Medicare          | 47.4%  | 48.7%  | 48.1%  | 47.3%  | 46.4%  | 47.9%  | 46.7%  | 45.5%  | 44.9%  | 45.5%  | 46.0%  | 45.6%  | 46.6%    |
| Medicaid          | 11.8%  | 10.1%  | 10.8%  | 11.3%  | 12.0%  | 9.4%   | 9.2%   | 11.8%  | 9.8%   | 11.0%  | 10.9%  | 9.8%   | 10.7%    |
| Insurance         | 17.6%  | 18.1%  | 19.0%  | 19.9%  | 18.1%  | 19.0%  | 18.6%  | 17.9%  | 19.1%  | 18.6%  | 18.8%  | 18.6%  | 18.6%    |
| Facility Contract | 1.8%   | 1.8%   | 1.8%   | 2.2%   | 1.7%   | 2.1%   | 2.3%   | 2.0%   | 1.4%   | 1.3%   | 1.3%   | 0.5%   | 1.6%     |
| Bill Patient      | 20.7%  | 21.3%  | 20.3%  | 19.1%  | 21.6%  | 21.6%  | 23.2%  | 22.8%  | 24.8%  | 23.6%  | 22.9%  | 25.0%  | 22.3%    |
| Standby           | 0.7%   | 0.0%   | 0.0%   | 0.2%   | 0.2%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 0.1%   | 0.5%   | 0.2%     |
|                   |        |        |        |        |        |        |        |        |        |        |        |        |          |
| Total             | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%   |
|                   |        |        |        |        |        |        |        |        |        |        |        |        |          |

#### **Service Mix**

|          |        |        |        |        |        |        |        |        |        |        |        |        | 12-Month |
|----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------|
| Payer    | Oct-19 | Nov-19 | Dec-19 | Jan-20 | Feb-20 | Mar-20 | Apr-20 | May-20 | Jun-20 | Jul-20 | Aug-20 | Sep-20 | Total    |
| ALS      | 2,715  | 2,582  | 2,846  | 2,749  | 2,558  | 2,528  | 1,946  | 2,220  | 2,460  | 2,644  | 2,570  | 2,534  | 30,352   |
| BLS      | 613    | 625    | 640    | 547    | 528    | 577    | 457    | 551    | 600    | 638    | 602    | 610    | 6,988    |
| Other    | 160    | 183    | 159    | 157    | 184    | 262    | 377    | 222    | 187    | 201    | 168    | 149    | 2,409    |
| Transfer | 371    | 342    | 374    | 417    | 369    | 352    | 296    | 322    | 355    | 363    | 372    | 93     | 4,026    |
| Standby  | 40     | 39     | 1      | 0      | 6      | 9      | 0      | 0      | 0      | 0      | 0      | 37     | 132      |
| Total    | 3,899  | 3,771  | 4,020  | 3,870  | 3,645  | 3,728  | 3,076  | 3,315  | 3,602  | 3,846  | 3,712  | 3,423  | 43,907   |

| Payer    | Oct-19 | Nov-19 | Dec-19 | Jan-20 | Feb-20 | Mar-20 | Apr-20 | May-20 | Jun-20 | Jul-20 | Aug-20 | Sep-20 | 12-Month<br>% |
|----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| ALS      | 69.6%  | 68.5%  | 70.8%  | 71.0%  | 70.2%  | 67.8%  | 63.3%  | 67.0%  | 68.3%  | 68.7%  | 69.2%  | 74.0%  | 69.1%         |
| BLS      | 15.7%  | 16.6%  | 15.9%  | 14.1%  | 14.5%  | 15.5%  | 14.8%  | 16.6%  | 16.6%  | 16.6%  | 16.2%  | 17.8%  | 15.9%         |
| Other    | 4.1%   | 4.8%   | 4.0%   | 4.1%   | 5.0%   | 7.1%   | 12.3%  | 6.7%   | 5.2%   | 5.3%   | 4.6%   | 4.4%   | 5.5%          |
| Transfer | 9.6%   | 9.1%   | 9.3%   | 10.8%  | 10.1%  | 9.4%   | 9.6%   | 9.7%   | 9.9%   | 9.4%   | 10.0%  | 2.7%   | 9.2%          |
| Standby  | 1.0%   | 1.0%   | 0.0%   | 0.0%   | 0.2%   | 0.2%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 1.1%   | 0.3%          |
| Total    | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%        |

### **Montgomery County Hospital District Accounts Payable Analysis**

### **Accounts Payable Aging by Dollars**

|        | Davs \$ Total |       |       |      |         |         |               |  |  |  |  |  |
|--------|---------------|-------|-------|------|---------|---------|---------------|--|--|--|--|--|
|        | _             | T     |       |      |         |         | ·             |  |  |  |  |  |
| Month  | Current       | 31-60 | 61-90 | > 90 | Credits | Total   | minus Credits |  |  |  |  |  |
| Nov-19 | 125,216       | -     | -     | 2    | (2)     | 383,121 | 125,218       |  |  |  |  |  |
| Dec-19 | 247,657       | -     | -     | 2    | (2)     | 383,121 | 247,659       |  |  |  |  |  |
| Jan-20 | 186,274       | -     | -     | 2    | (2)     | 516,709 | 186,276       |  |  |  |  |  |
| Feb-20 | 309,266       | -     | -     | 2    | (2)     | 456,605 | 309,268       |  |  |  |  |  |
| Mar-20 | 330,272       | -     | -     | 2    | (2)     | 564,260 | 330,274       |  |  |  |  |  |
| Apr-20 | 228,713       | -     | -     | 2    | (2)     | 363,090 | 228,715       |  |  |  |  |  |
| May-20 | 997,201       | -     | -     | 2    | (2)     | 458,407 | 997,203       |  |  |  |  |  |
| Jun-20 | 475,847       | -     | -     | 2    | (2)     | 295,948 | 475,849       |  |  |  |  |  |
| Jul-20 | 472,522       | -     | -     | 2    | (2)     | 754,904 | 472,524       |  |  |  |  |  |
| Aug-20 | 322,352       | -     | -     | 2    | (2)     | 425,829 | 322,354       |  |  |  |  |  |
| Sep-20 | 172,363       | -     | -     | 2    | (2)     | 425,829 | 172,365       |  |  |  |  |  |
| Oct-20 | 390,339       | -     | -     | 2    | (2)     | 390,339 | 390,341       |  |  |  |  |  |

Board Mtg.: 12/08/2020

### **Accounts Payable Aging by Percentage without Credits**

|        |         |       | Days  |      |
|--------|---------|-------|-------|------|
| Month  | Current | 31-60 | 61-90 | > 90 |
| Nov-19 | 100%    | 0%    | 0%    | 0%   |
| Dec-19 | 100%    | 0%    | 0%    | 0%   |
| Jan-20 | 100%    | 0%    | 0%    | 0%   |
| Feb-20 | 100%    | 0%    | 0%    | 0%   |
| Mar-20 | 100%    | 0%    | 0%    | 0%   |
| Apr-20 | 100%    | 0%    | 0%    | 0%   |
| May-20 | 100%    | 0%    | 0%    | 0%   |
| Jun-20 | 100%    | 0%    | 0%    | 0%   |
| Jul-20 | 100%    | 0%    | 0%    | 0%   |
| Aug-20 | 100%    | 0%    | 0%    | 0%   |
| Sep-20 | 100%    | 0%    | 0%    | 0%   |
| Oct-20 | 100%    | 0%    | 0%    | 0%   |

### Agenda Item #23



To: Board of Directors
From: Brett Allen, CFO
Date: December 8, 2020

Re: Zoll A/R Consulting

Consider and act on the Zoll Data Systems A/R Consulting scope of work for Billing and Account Receivable. (Mr. Grice, Treasurer – MCHD Board)

This request pertains to Zoll billing and accounts receivable experts to review MCHD billing processes and system configuration with the intention of ensuring best practices are in place, processes are efficient, and billing software configuration is optimized. Also, additional reporting capabilities are expected to be implemented, which will minimize the manual creation of important productivity and accounts receivable management reports.

This is not a budgeted item; however, given the importance of making the billing and collection process as productive and efficient as possible, we are requesting approval to proceed.

Based on the quote provided by Zoll, the cost for this work is not to exceed \$9,800.00.

| iscai | impac | il. | φ <del>9</del> ,600.00 |
|-------|-------|-----|------------------------|
| Yes   | No    | N/A |                        |
|       | X     |     | Budgeted item?         |
|       | X     |     | Within budget?         |
|       |       | X   | Renewal contract?      |
| X     |       |     | Special request?       |



# A/R Consulting Scope of Work \$4500 plus T&E

#### **Pre-Visit**

Install custom reports, run and analyze reports.

### Day 1 - Understanding Current Process/Review of RescueNet Administration

- Staff introduction, roles and responsibilities.
- Review of last A/R Consulting Reports and Recommendations
  - O What recommendations were adopted; outcome?
  - o Any processes changed since last visit?
- Review of latest A/R analysis done prior to site visit.
- Review of current Billing Process from receipt of Patient Care Report to zero balance review of the entire billing process from start to finish. This begins with review of billing process including patient care reports from crew, physician certification statements for non-emergent transports.
  - Identify areas of non-compliance and discuss how that affects revenue recognition, how to report on and mitigate
  - Review of payments, denials. Insurance/Patient balances review current open balances to better understand the current billing and follow up process.
  - o Accounts receivable management
  - Automation in RescueNet Billing
  - Current "past due/collections" procedures

### **Day 2 - Reviewing and Implementing New Processes**

Administration Review

- Companies
- Call Taking
- Billing
  - Charges / Payor Overrides
  - Credits / Denials / Automatic Denial Posting
  - Payors
  - Facilities
  - Schedules and Events
    - Schedules are the backbone of RescueNet and it is important that they are understood.
    - Each schedule will be analyzed and modified as necessary.

#### RescueNet Overview

- Review and revise the current billing/systems processes and demonstrate how these modifications can improve billing processes. We will create and document new billing processes.
- We will set-up important recommended workflows based on your needs, and billing best practices.
   We will review the forms needs of the billing department and make sure they are met.



### **Day 3 – Implementing New Processes**

- Billing Best Practices final review of areas and benchmarks for various parts of the billing process with coinciding reports and new processes as determined during visit.
- RescueNet / Financial Reports address reporting needs, define any new reports needed. We have
  provided custom reports used to manage the accounts receivable. These are reports that we use when we
  evaluate the accounts receivable. You don't pay maintenance on these reports but they are not supported
- Closer Process / Process Recommendations discuss closer process and recommendations

### **Post Visit Deliverables**

A post-visit document will be provided that includes A/R Review and Recommendations

- Comprehensive Final Report
- Detailed Report Analysis
- Necessary Supplemental documents

Order Form Order No.: Q-09452

THIS ORDER FORM (this "Order") is made as of the date on which both parties have signed below (the "Effective Date") by and between ZOLL Data Systems, Inc., a Delaware corporation with offices at 11802 Ridge Parkway, Suite 400, Broomfield, CO 80021., accountsreceivable@zoll.com ("ZOLL") and Montgomery County Hospital District (the "Customer").

| Bill To: Montgomery County Hospital District<br>1400 South Loop 336 West<br>Conroe, TX 77304 | Ship To: Montgomery County Hospital District 1300 South Loop 336 West Conroe, TX 77304 |
|--|--|
| Email for Notices: ballen@mchd-tx.org  |  |

**Territory Manager:** Nick Sortin **Offer Expires:** 12/15/2020

| Profession | nal Service | es                                  |     |            |      |            |                |             |
|------------|-------------|-------------------------------------|-----|------------|------|------------|----------------|-------------|
|            | Lic.        |                                     |     |            |      |            |                | Annual      |
| Item       | Туре        | Description                         | Qty | List Price | Disc | Adj. Price | Extended Price | Maintenance |
| T&E        |             | Travel Expenses (Not to exceed)     | 1   | \$3,300.00 |      | \$3,300.00 | \$3,300.00     | \$0.00      |
| ARC        |             | A/R Consulting Day (Excludes T&E)   | 3   | \$1,500.00 |      | \$1,500.00 | \$4,500.00     | \$0.00      |
| ITH        |             | IT Services Per Hour (Excludes T&E) | 8   | \$250.00   |      | \$250.00   | \$2,000.00     | \$0.00      |

#### Comments:

PROFESSIONAL SERVICES FEES: \$6,500.00

EXPENSES (NOT TO EXCEED): \$3,300.00

TOTAL FEES: \$9,800.00

**Professional Services Expenses.** Customer will reimburse ZOLL for Expenses incurred by ZOLL in providing the Professional Services. Any estimated Expenses above are based on the facts that ZOLL currently knows and represent ZOLL's good faith assessment of the time and materials required.

**Professional Services Payment Terms:** Customer will pay 100% of the Professional Services Fees listed above within 30 days of the date of ZOLL's invoice for such Professional Services Fees and Expenses, which invoice shall be issued upon completion of such Professional Services for which such Professional Services Fees are payable. ZOLL separately will invoice Customer for Expenses incurred by ZOLL in providing such Professional Services.

Term. Unless earlier terminated as set forth in the Agreement, (i) the initial term of this Order shall begin on the Effective Date and continue for 12 months after the Monthly Fees Commencement Date (the "Initial Term") and (ii) after the Initial Term, this Order automatically shall continue on a month-to-month basis until so terminated.

Early Termination Fee. Notwithstanding the Agreement, if this Order is terminated prior to the expiration of the Initial Term by ZOLL for a material default or by Customer without cause, then Customer immediately shall pay ZOLL an early termination fee equal the amount of (i) the Annual Fees for the Initial Term minus (ii) the sum of Monthly Fees paid by Customer to ZOLL prior to the date of termination for the ASP Services or Software set forth in this Order.

Page 1 of 4 Customer Initials:

Order Form Order No.: Q-09452

THIS ORDER IS SUBJECT TO THE TERMS AND CONDITIONS, AND APPLICABLE ADDENDA, AVAILABLE AT <a href="https://www.zolidata.com/legal">https://www.zolidata.com/legal</a>. WHICH ARE INCORPORATED BY REFERENCE. BY SIGNING BELOW, CUSTOMER ACKNOWLEDGES HAVING READ AND AGREES TO AND INTENDS TO BE BOUND BY THEM, HARD COPIES ARE AVAILABLE UPON REQUEST.

Each person signing below represents and warrants that she or he has the authority to bind the party for which he or she is signing to the terms of this Order. By signing below, the parties agree to the terms and conditions of this Order. Once signed, any reproduction of this Order made by reliable means (for example, photocopy or facsimile) is considered an original.

| ZOLL Data Systems, Inc. | Montgomery County Hospital District |
|-------------------------|-------------------------------------|
| Authorized Signature:   | Authorized Signature:               |
|                         |                                     |
|                         |                                     |
|                         |                                     |
|                         |                                     |
|                         |                                     |
| Name:                   | Name:                               |
| Title:                  | Title:                              |
| Date:                   | Date:                               |

Page 2 of 4 Customer Initials:

Order No.: Q-09452

\* Adjustments to Fees: Fees in the Order Form to which this addendum is attached (the "Order"), and of which it is a part, are subject to adjustment based on quantity as specified below ("Qty"), including as a result of Registered Users being in excess of the Concurrent Users Cap for Fees based on Concurrent Users:

| Product                               | Basis for Adjustment   |
|---------------------------------------|--|
| Billing Pro                           | Qty of transports (the " <b>Transport Volume</b> ") listed in the line item in the Order. ZOLL may conduct an audit of Transport Volume following the 12 <sup>th</sup> month after the Monthly Fees Commencement Date for Billing Pro and each anniversary of such date (a " <b>Transport Audit</b> "). Should actual Transport Volume (the " <b>Actual Transport Volume</b> ") for the preceding 12-month period (the " <b>Transport Audit Period</b> ") exceed 110% of the quantity of transports that was the basis for Monthly Fees in the Transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 (the 110 of the quantity) of transport Audit Period multiplied by 12 |
|                                       | (the "Estimated Transport Volume"), then ZOLL will invoice Customer for such excess multiplied by the per-transport price listed in the Order (the "Per-Transport Price"). Should the Actual Transport Volume be less than the Estimated Transport Volume by more than 10% during the Transport Audit Period, then ZOLL will issue a credit in the amount of 10% of the Estimated Transport Volume multiplied by the Per-Transport Price. Future billings of the Monthly Fee will be adjusted based on the Actual Transport Volume as  |
|                                       | determined by the Transport Audit; provided, that the Monthly Fee shall not decrease by more than 10%.   |
| emsCharts Air                         | Qty of PCRs (the "PCR Volume") listed in the line item in the Order. ZOLL may conduct an audit of PCR Volume following the 12 <sup>rd</sup> month after the Monthly Fees Commencement Date for emsCharts Air and each anniversary of such date (a "PCR Audit"). Should actual PCR Volume (the "Actual PCR Volume") for the preceding 12-month period (the "PCR Audit Period") exceed the tier set forth at the end of this addendum (the "Tier") that was the basis for Monthly Fees in the PCR Audit Period (the "Estimated PCR Volume") then ZOLL will adjust future billings of the Monthly Fee based on the Tier applicable to the Actual PCR Volume as determined by the PCR Audit, discounted with respect to emsCharts Air as provided in the Order for the Initial Term; provided, that the Monthly Fee shall not decrease by more than 10%. Monthly Fees for modules and interfaces for emsCharts Air (descriptions of which are preceded by "emsCharts Air —" in the Order) shall be adjusted after each PCR Audit Period in proportion to the adjustment to the Monthly Fees for emsCharts Air resulting from the PCR Audit for such Audit Period.  |
| emsCharts Ground                      | Qty of PCRs (the "PCR Volume") listed in the line item in the Order. ZOLL may conduct an audit of PCR Volume following the 12th  |
|                                       | month after the Monthly Fees Commencement Date for emsCharts Ground and each anniversary of such date (a "PCR Audit"). Should actual PCR Volume (the "Actual PCR Volume") for the preceding 12-month period (the "PCR Audit Period") exceed the tier set forth at the end of this addendum (the "Tier") that was the basis for Monthly Fees in the PCR Audit Period (the "Estimated PCR Volume") then ZOLL will adjust future billings of the Monthly Fee based on the Tier applicable to the Actual PCR Volume as determined by the PCR Audit, discounted with respect to emsCharts Ground as provided in the Order for the Initial Term; provided, that the Monthly Fee shall not decrease by more than 10%. Monthly Fees for modules and interfaces for emsCharts Ground (the descriptions of which are preceded by "emsCharts Ground —" in the Order) shall be adjusted after each PCR Audit Period in proportion to the adjustment to the Monthly Fees for emsCharts Ground resulting from the PCR Audit for such Audit Period.   |
| emsCharts Fire Reports                | Qty of Fire Reports (the "Fire Report Volume") listed in the line item in the Order. ZOLL may conduct an audit of Fire Report Volume following the 12th month after the Monthly Fees Commencement Date for emsCharts Fire and each anniversary of such date (a "Fire Report Audit"). Should actual Fire Report Volume (the "Actual Fire Report Volume") for the preceding 12-month period (the "Fire Report Audit Period") exceed the tier set forth at the end of this addendum (the "Tier") that was the basis for Monthly Fees in the Fire Report Audit Period (the "Estimated Fire Report Volume"), then ZOLL will adjust future billings of the Monthly Fee based on the Tier applicable to the Actual Fire Report Volume as determined by the Fire Report Audit, discounted with respect to emsCharts Fire as provided in the Order for the Initial Term; provided, that the Monthly Fee shall not decrease by more than 10%. Monthly Fees for modules and interfaces for emsCharts Fire (the descriptions of which are preceded by "emsCharts Fire "in the Order) shall be adjusted after each Fire Report Audit Period in proportion to the adjustment to the Monthly Fees for emsCharts Fire resulting from the Fire Report Audit for such Audit Period.  |
| EMS Mobile Health                     | Qty of the tier based on number of visits. Following six months from the Monthly Fees Commencement Date and every six months thereafter, ZOLL will conduct an audit of the number of monthly visits (the "Visit Volume"). Should the monthly Visit Volume for any six month period exceed 110% of the maximum monthly visits for the current tier, then commencing the first month after the completion of the audit, ZOLL will invoice Customer based on the new Visit Volume as determined by the audit and based on the following tiers:  (i) \$750.00 for 1-150 visits per month; (ii) \$1,250.00 for 151-300 visits per month; (iii) \$2,000.00 for 301-600 visits per month; and (iv) as quoted by ZOLL more than 600 visits per month.  |
| Packaged Services                     | Qty of trips (the " <b>Trip Volume</b> ") listed in the line item in the Order; <i>provided, that</i> should actual Trip Volume for any month exceed the quantity of trips listed in the line item in the Order, then ZOLL will invoice Customer for such excess multiplied by the per-trip price listed in the Packaged Services—Overage line item in the Order.  |
| Packaged Services<br>Premium          | Qty of trips (the " <b>Trip Volume</b> ") listed in the line item in the Order; <i>provided, that</i> should actual Trip Volume for any month exceed the quantity of trips listed in the line item in the Order, then ZOLL will invoice Customer for such excess multiplied by the per-trip price listed in the Packaged Services Premium – Overage line item in the Order.  |
| RescueNet® Billing RescueNet Dispatch | Qty of Concurrent Users.  Oty of Concurrent Users.   |
| RescueNet Eligibility                 | Qty of trips.  |
| RescueNet FireRMS                     | Oty of stations.   |
| RescueNet Navigator                   | Qty of Customer vehicles.  |
| RescueNet @Work                       | Qty of Customer vehicles estimated in Order.   |
| RescueNer® ePCR                       | Qty of PCRs (the "PCR Volume") listed in the line item in the Order. ZOLL may conduct an audit of PCR Volume following the 12 <sup>th</sup> month after the Monthly Fees Commencement Date for <i>RescueNet</i> ePCR and each anniversary of such date (a "PCR Audit"). Should actual PCR Volume (the "Actual PCR Volume") for the preceding 12-month period (the "PCR Audit Period") exceed 110% of the quantity of PCRs that was the basis for Monthly Fees in the PCR Audit Period multiplied by 12 (the "Estimated PCR Volume"), ther ZOLL will invoice Customer for such excess multiplied by the per-PCR price listed in the Order (the "Per-PCR Price"). Should the Actual PCR Volume be less than the Estimated PCR Volume by more than 10% during the PCR Audit Period, then ZOLL will issue a credit in the amount of 10% of the Estimated PCR Volume multiplied by the Per-PCR Price. Future billings of the Monthly Fee will be adjusted based on the Actual PCR Volume as determined by the PCR Audit; <i>provided</i> , <i>that</i> the Monthly Fee shall not decrease by more than 10%.   |
| Mobile Care Connect<br>Variable Fee   | Qty of trips (the " <b>Trip Volume</b> ") listed in the line item above. ZOLL may conduct an audit of Trip Volume following the 12 <sup>th</sup> month after the Monthly Fees Commencement Date and each anniversary of such date (a " <b>Trip Audit</b> "). Should actual Trip Volume (the " <b>Actual Trip Volume</b> ") for the preceding 12-month period (the " <b>Trip Audit Period</b> ") exceed 110% of the quantity of trips that was the basis for Monthly Fees in the Trip Audit Period multiplied by 12 (the " <b>Estimated Trip Volume</b> "), then ZOLL will invoice Customer for such excess multiplied by the per-trip price listed above, subject to increase in accordance with the Agreement (the " <b>Per-Trip Price</b> "); <i>provided, that</i> should Actual Trip Volume during any calendar month during the Trip Audit Period be (i) less than 300 trips  |

Page 3 of 4 Customer Initials:

#### Adjustments-to-Fees Addendum

Order No.: Q-09452

| Product      | Basis for Adjustment   |
|--------------|--|
|              | then the Monthly Fee attributable to such month will be the Per-Trip Price multiplied by 300 or (ii) more than 1,800 trips, then Monthly   |
|              | Fee attributable to such month will be the Per-Trip Price multiplied by 1,800 (the "Adjusted Trip Volume"). Future billings of the         |
|              | Monthly Fee will be adjusted based on the Adjusted Trip Volume.  |
| ZOLL Billing | Qty of claims (the "Claim Volume") listed in the line item in the Order. ZOLL may conduct an audit of Claim Volume following the           |
|              | 12th month after the Monthly Fees Commencement Date for ZOLL Billing and each anniversary of such date (a "Claim Audit"). Should           |
|              | actual Claim Volume (the "Actual Claim Volume") for the preceding 12-month period (the "Claim Audit Period") exceed 110% of                |
|              | the quantity of claims that was the basis for Monthly Fees in the Claim Audit Period multiplied by 12 (the "Estimated Claim Volume"),      |
|              | then ZOLL will invoice Customer for such excess multiplied by the following applicable per-claim price, determined as if such excess       |
|              | were the final claims in Actual Claim Volume, less any discounts specified in the Order: (i) \$4.25 per claim for 25,000 or fewer claims   |
|              | per year; (ii) \$4.05 per claim for 25,001 to 100,000 claims each year; or (iii) \$3.85 per claim for greater than 100,000 claims per year |
|              | (the "Per-Claim Price"). Future billings of the Monthly Fee will be adjusted based on the Actual Claim Volume as determined by the         |
|              | Claim Audit; provided, that the Monthly Fee shall not decrease by more than 10%.   |
| ZOLL Respond | Qty of trips (the "Trip Volume") listed in the line item in the Order. ZOLL may conduct an audit of Trip Volume following the 12th         |
|              | month after the Monthly Fees Commencement Date for ZOLL Respond and each anniversary of such date (a " <b>Trip Audit</b> "). Should        |
|              | actual Trip Volume (the "Actual Trip Volume") for the preceding 12-month period (the "Trip Audit Period") exceed 110% of the               |
|              | quantity of trips that was the basis for Monthly Fees in the Trip Audit Period multiplied by 12 (the "Estimated Trip Volume"), then        |
|              | ZOLL will invoice Customer for such excess multiplied by \$.80 per trip (the "Per-Trip Price"). Future billings of the Monthly Fee will    |
|              | be adjusted based on the Actual Trip Volume as determined by the Trip Audit; provided, that the Monthly Fee shall not decrease by more     |
|              | than 10%. Actual Trip Volume includes only trips that have entered transporting status.  |

Tiers: The following Tiers apply to emsCharts Air and emsCharts Ground based on the Qty of PCRs and to emsCharts Fire based on the Qty of Fire Reports:

|               |            | Monthly Fees |            |               | N           | Monthly Fees |            |                | N           | Monthly Fees |            |
|---------------|------------|--------------|------------|---------------|-------------|--------------|------------|----------------|-------------|--------------|------------|
| Qty           | Air        | Ground       | Fire       | Qty           | Air         | Ground       | Fire       | Qty            | Air         | Ground       | Fire       |
| 1-1,000       | \$603.00   | \$120.00     | \$120.00   | 25,001-30,000 | \$6,416.00  | \$1,275.00   | \$1,275.00 | 65,001-70,000  | \$12,558.00 | \$2,496.00   | \$2,496.00 |
| 1,001-3,000   | \$1,316.00 | \$262.00     | \$262.00   | 30,001-35,000 | \$7,184.00  | \$1,428.00   | \$1,428.00 | 70,001-75,000  | \$13,326.00 | \$2,649.00   | \$2,649.00 |
| 3,001-5,000   | \$2,029.00 | \$403.00     | \$403.00   | 35,001-40,000 | \$7,952.00  | \$1,580.00   | \$1,580.00 | 75,001-80,000  | \$14,094.00 | \$2,801.00   | \$2,801.00 |
| 5,001-8,000   | \$2,742.00 | \$545.00     | \$545.00   | 40,001-45,000 | \$8,719.00  | \$1,733.00   | \$1,733.00 | 80,001-85,000  | \$14,861.00 | \$2,954.00   | \$2,954.00 |
| 8,001-12,000  | \$3,455.00 | \$687.00     | \$687.00   | 45,001-50,000 | \$9,487.00  | \$1,886.00   | \$1,886.00 | 85,001-90,000  | \$15,629.00 | \$3,106.00   | \$3,106.00 |
| 12,001-16,000 | \$4,168.00 | \$828.00     | \$828.00   | 50,001-55,000 | \$10,255.00 | \$2,038.00   | \$2,038.00 | 90,001-95,000  | \$16,397.00 | \$3,259.00   | \$3,259.00 |
| 16,001-20,000 | \$4,881.00 | \$970.00     | \$970.00   | 55,001-60,000 | \$11,023.00 | \$2,191.00   | \$2,191.00 | 95,001-100,000 | \$17,165.00 | \$3,412.00   | \$3,412.00 |
| 20,001-25,000 | \$5,648.00 | \$1,123.00   | \$1,123.00 | 60,001-65,000 | \$11,790.00 | \$2,343.00   | \$2,343.00 | -              | -           | -            | -          |

Page 4 of 4 Customer Initials:

The reports our AR Team will typically install for you in your custom folder are as follows:

- Activity Summary
- Aging by Current Billing Schedule with % (Trip Date)
- Aging by Payor Category with AR >90 (Trip Date)
- Aging by Payor Type with AR >90 (Trip Date)
- Aging by Schedule and Event
- Collection List w/payor selection
- Credit List by "Credit As"
- Deceased Customer List
- Denials Trended by Month
- Forms Activity by Month
- Initial Claims Submission Report (By Billed Date) Summary with Grand Total Count
- Initial Claims Submission Report (By Billed Date) (By Trip Date) Summary with Grand Total Count
- Missing Trip Information All Trips
- Missing Trip Information (Dtl)
- Notes Activity by User by Day
- Payments by Payor Type
- Payments by Trip and Payor
- Payments by Trip to Deposit Date
- Payor Admin w/Balance
- Payor Mix with Profit Center selector (Trends by Primary Payor)
- Payor Mix (Trends by Primary Payor)
- Payors List with Category and Primary Schedule
- Payors Changed Detail
- Schedules and Events Detail
- Trip Count and Amount by Schedule and Event
- Trip Count by Call Type and Priority per Month
- Trip Count by Call Type per Month
- Trip Count by Company by Month
- Trip Count by Primary Payor Type
- Trips Verified by Biller by Day and Week
- Trips Verified by Biller by Month
- Notes Activity by User by Day and Hour
- Trend Pre-billed by Biller by Hour
- Trips First Verified by Biller by Hour/Day

Some of these are already included in your Standard Reports package but we help configure and add them into the custom folder for ease of access.

Above and beyond the reports listed, I have also included in our offer both dedicated budget and hours MCHD can use for additional custom report creation services in support of your unique goals for this project.

I hope this information is helpful in making your considerations for this need for your EMS Billing office. Thanks again, I look forward to hearing back from you all on next steps as you are ready.

Very Respectfully,

Nick Sortin
Territory Manager & Field Trainer
ZOLL Data - Texas, New Mexico, & Louisiana
512-470-6637 - mobile
nsortin@zoll.com



#### An Asahi Kasei Group Company

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# Property & Casualty Insurance Broker Services Vendor Recommendation

**December 8, 2020** 



## Objective

- Select a firm with the ability to search for the best insurance rates with coverage matched to our risk tolerance (value)
- Provide risk management and risk control services
- Evaluate coverages for appropriateness, gaps, and redundancies



#### RFP Process

- Notified firms of RFP
- Hosted pre-proposal conference
- Analyzed proposals received
- Conducted firm interviews
- Contacted references



#### Proposals Received

- Arthur J. Gallagher & Co.
- Brown & Brown Lone Star Insurance Services, Inc.
- Marsh Wortham (Incumbent)
- McGriff, Siebels & Williams, Inc.
- WinStar Insurance Group, LLC



## Proposal Analysis

Risk Management

Risk Control

Insurance Coverages/Services



## Scoring Matrix

| Category  | Gallagher | Brown & Brown | Marsh Wortham | McGriff (MSW) | Winstar |
|---|-----------|---------------|---------------|---------------|---------|
| Mandatory Criteria  |           |               |               |               |         |
| Meet minimum requirements for proposal content (0-20)         | 20        | 20            | 20            | 20            | 10      |
| Meet required specifications as documented in Section III (0- | 18        | 15            | 15            | 20            | 10      |
| References and recommendations from third parties (0-20)      | 20        | 20            | 20            | 20            | 10      |
| Demonstrated Proposer's experience (0-20)                     | 18        | 18            | 18            | 20            | 10      |
| Total evaluated cost (0-15)                                   | 10        | 7             | 8             | 15            | 0       |
| Additional capabilities beyond requested (0-5)                | 3         | 4             | 3             | 5             | 1       |
| Grand Total   | 89        | 84            | 84            | 100           | 41      |



#### Recommendation

Award the Property & Casualty Insurance Broker Services Contract to:

McGriff, Siebels & Williams, Inc.

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

#### TOTAL FOR

**INVOICES** 

\$ 2,440,371.71

| Vendor Name                     | Invoice Date | Invoice No.         | Payment No. | Payment Dat | e Invoice Description                 | Account No.    | Account Description                   | Amount     |
|---------------------------------|--------------|---------------------|-------------|-------------|---------------------------------------|----------------|---------------------------------------|------------|
| A1 SMITH'S SEPTIC SERVICE, INC. | 10/6/2020    | 474917              | 3472        | 10/14/2020  | 4 WEEKS PORTABLE TIOLET RENTAL        | 10-016-54500   | Equipment Rental-Facil                | \$88.00    |
|                                 |              |                     |             |             |                                       | Totals fo      | or A1 SMITH'S SEPTIC SERVICE, INC.:   | \$88.00    |
| ACID REMAP, LLC                 | 10/2/2020    | 2021-062            | 106718      | 10/14/2020  | ANNUAL FEE FOR DISTRIBUTION & UPDATES | 1 10-000-14900 | Prepaid Expenses-BS                   | \$4,000.00 |
|                                 |              |                     |             |             |                                       |                | Totals for ACID REMAP, LLC:           | \$4,000.00 |
| ADAMS, ANDREW                   | 10/19/2020   | ADA101920           | 3516        | 10/21/2020  | MONIES OWED TO EMPLOYEE               | 10-000-21400   | Accrued Payroll-BS                    | \$281.50   |
|                                 |              |                     |             |             |                                       |                | Totals for ADAMS, ANDREW:             | \$281.50   |
| ALLDATA, LLC                    | 10/26/2020   | 100668270 10/28/20  | 106889      | 10/28/2020  | GEN3 MOBILE REPAIR                    | 10-010-54100   | Dues/Subscriptions-Fleet              | \$3,996.00 |
|                                 |              |                     |             |             |                                       |                | Totals for ALLDATA, LLC:              | \$3,996.00 |
| ALONTI CAFE & CATERING          | 10/9/2020    | 1734922             | 3549        | 10/28/2020  | MANAGER LUNCHEON 10.09.2020           | 10-009-56100   | Meeting Expenses-Dept                 | \$421.42   |
|                                 | 10/8/2020    | 1734694             | 3517        | 10/21/2020  | NEOP EXECUTIVE LUNCHEON 10.08.20      | 10-009-56100   | Meeting Expenses-Dept                 | \$416.39   |
|                                 | 10/12/2020   | 1734349             | 3549        | 10/28/2020  | NEOP LUNCH 10.12.20                   | 10-009-56100   | Meeting Expenses-Dept                 | \$314.60   |
|                                 | 10/16/2020   | 1734354             | 3582        | 11/4/2020   | NEOP LUNCH 10.16.20                   | 10-009-56100   | Meeting Expenses-Dept                 | \$381.12   |
|                                 | 10/15/2020   | 1734353             | 3549        | 10/28/2020  | NEOP LUNCH 10.15.20                   | 10-009-56100   | Meeting Expenses-Dept                 | \$403.84   |
|                                 | 10/14/2020   | 1734352             | 3582        | 11/4/2020   | NEOP 10.14.2020                       | 10-009-56100   | Meeting Expenses-Dept                 | \$343.61   |
|                                 | 10/21/2020   | 1734357             | 3582        | 11/4/2020   | NEOP 10.21.2020                       | 10-009-56100   | Meeting Expenses-Dept                 | \$455.70   |
|                                 | 10/19/2020   | 1734356             | 3582        | 11/4/2020   | NEOP 10.19.2020                       | 10-009-56100   | Meeting Expenses-Dept                 | \$330.30   |
|                                 |              |                     |             |             |                                       |                | Totals for ALONTI CAFE & CATERING:    | \$3,066.98 |
| AMAZON.COM LLC                  | 10/14/2020   | 447586494439 10/5/2 | 0 106890    | 10/28/2020  | UNIFORMS                              | 10-007-58700   | Uniforms-EMS                          | \$81.18    |
|                                 | 10/14/2020   | 454376689844 10/5/2 | 0 106819    | 10/21/2020  | UNIFORMS                              | 10-007-58700   | Uniforms-EMS                          | \$79.73    |
|                                 | 10/14/2020   | 457886798933 10/5/2 | 0 106819    | 10/21/2020  | SMALL EQUIPMENT                       | 10-007-57750   | Small Equipment & Furniture-EMS       | \$12.99    |
|                                 | 10/14/2020   | 464535635836 10/5/2 | 0 106819    | 10/21/2020  | SHOP SUPPLIES                         | 10-016-57725   | Shop Supplies-Facil                   | \$149.50   |
|                                 | 10/14/2020   | 469787395489 10/5/2 | 0 106819    | 10/21/2020  | STATION SUPPLIES                      | 10-008-57900   | Station Supplies-Suppl                | \$68.82    |
|                                 | 10/14/2020   | 564557486559 10/5/2 | 0 106819    | 10/21/2020  | SMALL EQUIPMENT                       | 10-007-57750   | Small Equipment & Furniture-EMS       | \$1,319.96 |
|                                 | 10/14/2020   | 599333469877 10/5/2 | 0 106819    | 10/21/2020  | STATION SUPPLIES                      | 10-008-57900   | Station Supplies-Suppl                | \$80.44    |
|                                 | 10/14/2020   | 634968997367 10/5/2 | 0 106819    | 10/21/2020  | COMPUTER SUPPLIES                     | 10-015-53100   | Computer Supplies/Non-CapInfor        | \$14.99    |
|                                 | 10/14/2020   | 646667685478 10/5/2 | 0 106819    | 10/21/2020  | UNIFORMS                              | 10-007-57800   | Special Events Supplies-EMS           | \$80.70    |
|                                 | 10/14/2020   | 697738938445 10/5/2 | 0 106819    | 10/21/2020  | STATION SUPPLIES                      | 10-008-57900   | Station Supplies-Suppl                | \$319.92   |
|                                 | 10/14/2020   | 749953698494 10/5/2 | 0 106819    | 10/21/2020  | UNIFORMS                              | 10-008-58700   | Uniforms-Suppl                        | \$59.99    |
|                                 | 10/14/2020   | 759834574685 10/5/2 | 0 106819    | 10/21/2020  | MAINTENANCE & REPAIRS                 | 10-016-55600   | Maintenance & Repairs-Buildings-Facil | \$411.00   |
|                                 | 10/14/2020   | 839587963476 10/5/2 |             | 10/21/2020  | UNIFORMS                              | 10-007-58700   | Uniforms-EMS                          | \$81.18    |
|                                 | 10/14/2020   | 936383786849 10/5/2 |             | 10/21/2020  | EMPLOYEE REC                          | 10-025-54450   | Employee Recognition-Human            | \$79.75    |
|                                 | 10/14/2020   | 977445456373 10/5/2 |             | 10/21/2020  | MAINTENANCE & REPAIRS                 | 10-016-55600   | Maintenance & Repairs-Buildings-Facil | \$17.99    |
|                                 | 10/14/2020   | 986639388698 10/5/2 |             | 10/21/2020  | COMPUTER SUPPLIES                     | 10-015-53100   | Computer Supplies/Non-CapInfor        | \$28.89    |
|                                 |              |                     |             | 10.21.2020  |                                       |                | 1                                     | 4=3.07     |

| Vendor Name                    | Invoice Date | Invoice No.          | Payment No. | Payment Date | e Invoice Description                        | Account No.     | Account Description                  | Amount       |
|--------------------------------|--------------|----------------------|-------------|--------------|--|-----------------|--------------------------------------|--------------|
|                                | 10/14/2020   | 986777557847 10/5/20 | 106821      | 10/21/2020   | STATION SUPPLIES                             | 10-008-57900    | Station Supplies-Suppl               | \$505.55     |
|                                | 10/14/2020   | 988796397776 10/5/20 | 106821      | 10/21/2020   | EMPLOYEE RECO                                | 10-025-54450    | Employee Recognition-Human           | \$84.00      |
|                                | 10/5/2020    | 558973439974 10/5/20 | 106821      | 10/21/2020   | OFFICE SUPPLIES                              | 10-016-57750    | Small Equipment & Furniture-Facil    | \$49.98      |
|                                |              |                      |             |              |  |                 | Totals for AMAZON.COM LLC:           | \$3,526.56   |
| AMERICAN AMBULANCE ASSOCIATION | 10/1/2020    | 281621               | 106891      | 10/28/2020   | ANNUAL MEMBERSHIP: SINGLE STATE PROVI        | E 10-011-54100  | Dues/Subscriptions-EMS B             | \$12,900.00  |
|                                |              |                      |             |              |  | Totals for AM   | ERICAN AMBULANCE ASSOCIATION:        | \$12,900.00  |
| AMERICAN TIRE DISTRIBUTORS INC | 10/12/2020   | S142869333           | 3518        | 10/21/2020   | TIRES  | 10-010-59150    | Vehicle-Tires-Fleet                  | \$1,938.06   |
|                                | 10/28/2020   | S143651115           | 3583        | 11/4/2020    | MICHELIN TIRES                               | 10-010-59150    | Vehicle-Tires-Fleet                  | \$2,584.08   |
|                                | 10/27/2020   | S143587597           | 3583        | 11/4/2020    | MICHELIN TIRES                               | 10-010-59150    | Vehicle-Tires-Fleet                  | \$2,953.86   |
|                                |              |                      |             |              |  | Totals for A    | AMERICAN TIRE DISTRIBUTORS INC:      | \$7,476.00   |
| AMERITAS LIFE INSURANCE CORP   | 10/1/2020    | 010-48743 10/01/20   | 106651      | 10/7/2020    | ACCT 010-048743-00002 VISION PREMIUMS OCT    | 10-025-51700    | Health & Dental-Human                | \$4,219.25   |
|                                |              |                      |             |              |  | Health & Dental | -Human                               | (\$7.34)     |
|                                |              |                      |             |              |  | Totals fo       | r AMERITAS LIFE INSURANCE CORP:      | \$4,211.91   |
| APCO INTERNATIONAL, INC.       | 10/6/2020    | 739423               | 3475        | 10/14/2020   | MEMBERSHIP DUES                              | 10-006-54100    | Dues/Subscriptions-Alarm             | \$1,642.00   |
|                                |              |                      |             |              |  | To              | otals for APCO INTERNATIONAL, INC.:  | \$1,642.00   |
| AT&T (105414)                  | 10/13/2020   | 2812599426 10/13/20  | 106892      | 10/28/2020   | STATION 41 FIRE PANEL 10/13/20-11/12/20      | 10-016-58800    | Utilities-Facil                      | \$144.13     |
|                                | 10/21/2020   | 7131952005 10/21/20  | 106934      | 11/4/2020    | T1 ISSI 10/21/20-11/20/20                    | 10-004-58310    | Telephones-Service-Radio             | \$238.71     |
|                                |              |                      |             |              |  |                 | Totals for AT&T (105414):            | \$382.84     |
| AT&T (U-VERSE)                 | 10/1/2020    | 145220893 10/01/20   | 106719      | 10/14/2020   | STATION 42 10/01/20-10/31/20                 | 10-015-58310    | Telephones-Service-Infor             | \$107.00     |
|                                | 10/22/2020   | 150883685 10/22/20   | 106935      | 11/4/2020    | STATION 41 10/23/20-11/22/20                 | 10-015-58310    | Telephones-Service-Infor             | \$123.05     |
|                                |              |                      |             |              |  |                 | Totals for AT&T (U-VERSE):           | \$230.05     |
| AT&T MOBILITY-ROC (6463)       | 10/23/2020   | 836735112X10232020   | 106893      | 10/28/2020   | ACCT# 836735112 09/16/20-10/15/20            | 10-004-58200    | Telephones-Cellular-Radio            | \$96.63      |
|                                |              |                      |             |              |  | 1               | Totals for AT&T MOBILITY-ROC (6463): | \$96.63      |
| BCBS OF TEXAS (DENTAL)         | 10/1/2020    | 123611 10/01/20      | 5142        | 10/2/2020    | DENTAL BILL PEROID 10-01-2020 - 11-01-2020   | 10-025-51700    | Health & Dental-Human                | \$22,793.16  |
|                                |              |                      |             |              |  |                 | Totals for BCBS OF TEXAS (DENTAL):   | \$22,793.16  |
| BCBS OF TEXAS (POB 731428)     | 10/2/2020    | ГҮ483010005 10/02/20 | 5123        | 10/2/2020    | BCBS PPO & HSA CLAIMS 09/26/2020 - 10/02/202 | 0 10-025-51710  | Health Insurance Claims-Human        | \$103,911.39 |
|                                |              |                      |             |              |  | 10-025-51720    | Health Insurance Admin Fees-Human    | \$43,868.19  |
|                                | 10/9/2020    | ГҮ483010005 10/09/20 | 5143        | 10/9/2020    | BCBS PPO & HSA CLAIMS 10/03/2020 - 10/09/202 | 0 10-025-51710  | Health Insurance Claims-Human        | \$94,225.99  |

| Vendor Name                        | Invoice Date | Invoice No.          | Payment No. | Payment Date | e Invoice Description                       | Account No.      | . Account Description                | Amount       |
|------------------------------------|--------------|----------------------|-------------|--------------|---|------------------|--------------------------------------|--------------|
|                                    | 10/16/2020   | ΓΥ483010005 10/16/20 | 5144        | 10/16/2020   | BCBS PPO & HSA CLAIMS 10/10/2020 - 10/16/20 | 20 10-025-51710  | Health Insurance Claims-Human        | \$90,028.72  |
|                                    | 10/23/2020   | ГҮ483010005 10/23/20 | 5163        | 10/23/2020   | BCBS PPO & HSA CLAIMS 10/17/2020 - 10/23/20 | 20 10-025-51710  | Health Insurance Claims-Human        | \$66,369.55  |
|                                    | 10/30/2020   | ГҮ483010005 10/30/20 | 5193        | 10/30/2020   | BCBS PPO & HSA CLAIMS 10/24/2020 - 10/30/20 | 20 10-025-51710  | Health Insurance Claims-Human        | \$174,467.46 |
|                                    |              |                      |             |              |   | 10-025-51720     | Health Insurance Admin Fees-Human    | \$67,638.96  |
|                                    |              |                      |             |              |   | Tota             | als for BCBS OF TEXAS (POB 731428):  | \$640,510.26 |
| BONDS JANITORIAL SERVICE           | 10/1/2020    | 586                  | 3550        | 10/28/2020   | QUARTERLY PROGRAM                           | 10-016-53330     | Contractual Obligations- Other-Facil | \$1,332.47   |
|                                    | 10/13/2020   | 693                  | 3550        | 10/28/2020   | CLEAN STATION 42 OCT 2020                   | 10-016-53330     | Contractual Obligations- Other-Facil | \$300.00     |
|                                    | 10/7/2020    | 690                  | 3550        | 10/28/2020   | EXTRA CLEANING OCTOBER 2020                 | 10-016-53330     | Contractual Obligations- Other-Facil | \$2,815.00   |
|                                    | 10/7/2020    | 686                  | 3550        | 10/28/2020   | JANITORIAL SERVICE FOR OCTOBER 2020         | 10-016-53330     | Contractual Obligations- Other-Facil | \$5,956.78   |
|                                    |              |                      |             |              |   | Tot              | tals for BONDS JANITORIAL SERVICE:   | \$10,404.25  |
| BOON-CHAPMAN (Prime DX)            | 10/1/2020    | S0030005291          | 3476        | 10/14/2020   | CASE MANAGEMENT/SEPT 2020 PRIMEDX FE        | ES 10-002-55700  | Management Fees-HCAP                 | \$7,771.00   |
|                                    |              |                      |             |              |   | Т                | otals for BOON-CHAPMAN (Prime DX):   | \$7,771.00   |
| BOUND TREE MEDICAL, LLC            | 10/6/2020    | 83798685             | 3519        | 10/21/2020   | DRUG MEDICAL SUPPLIES                       | 10-009-54000     | Drug Supplies-Dept                   | \$1,571.50   |
|                                    | 10/12/2020   | 83805645             | 3551        | 10/28/2020   | DRUG MEDICAL SUPPLIES                       | 10-009-54000     | Drug Supplies-Dept                   | \$1,043.92   |
|                                    | 10/14/2020   | 83809221             | 3551        | 10/28/2020   | DRUG MEDICAL SUPPLIES                       | 10-009-54000     | Drug Supplies-Dept                   | \$102.88     |
|                                    | 10/15/2020   | 83810922             | 3551        | 10/28/2020   | MEDICAL SUPPLIES                            | 10-008-53800     | Disposable Linen-Suppl               | \$842.50     |
|                                    |              |                      |             |              |   | 10-008-53900     | Disposable Medical Supplies-Suppl    | \$2,092.80   |
|                                    |              |                      |             |              |   | 10-009-54000     | Drug Supplies-Dept                   | \$1,753.20   |
|                                    | 10/22/2020   | 83820353             | 3584        | 11/4/2020    | DRUG MEDICAL SUPPLIES                       | 10-009-54000     | Drug Supplies-Dept                   | \$617.28     |
|                                    | 10/23/2020   | 83821920             | 3620        | 11/10/2020   | MEDICAL SUPPLIES                            | 10-008-53900     | Disposable Medical Supplies-Suppl    | \$1,189.32   |
|                                    |              |                      |             |              |   | 10-009-54000     | Drug Supplies-Dept                   | \$560.00     |
|                                    | 10/30/2020   | 83830406             | 3653        | 11/18/2020   | DRUG MEDICAL SUPPLIES                       | 10-009-54000     | Drug Supplies-Dept                   | \$334.36     |
|                                    | 10/28/2020   | 83827178             | 3620        | 11/10/2020   | MEDICAL SUPPLIES                            | 10-008-53800     | Disposable Linen-Suppl               | \$1,011.00   |
|                                    |              |                      |             |              |   | 10-009-54000     | Drug Supplies-Dept                   | \$942.90     |
|                                    | 10/27/2020   | 83825436             | 3620        | 11/10/2020   | MEDICAL SUPPLIES                            | 10-008-53900     | Disposable Medical Supplies-Suppl    | \$3,334.44   |
|                                    |              |                      |             |              |   | 10-009-54000     | Drug Supplies-Dept                   | \$987.54     |
|                                    | 10/27/2020   | 83825437             | 3620        | 11/10/2020   | MEDICAL SUPPLIES                            | 10-008-53900     | Disposable Medical Supplies-Suppl    | \$54.00      |
|                                    | 10/15/2020   | 83810921             | 3620        | 11/10/2020   | DRUG MEDICAL SUPPLIES                       | 10-009-54000     | Drug Supplies-Dept                   | \$988.50     |
|                                    |              |                      |             |              |   |                  | otals for BOUND TREE MEDICAL, LLC:   | \$17,426.14  |
| BRADSHAW CONSULTING SERVICES, INC. | 10/1/2020    | 8682                 | 106895      | 10/28/2020   | ANNUAL MARVLIS MAINTENANCE 11/1/20-10       | /3:10-000-14900  | Prepaid Expenses-BS                  | \$23,045.21  |
| ,                                  |              |                      |             |              |   | Totals for BRADS | SHAW CONSULTING SERVICES, INC.:      | \$23,045.21  |
| BROWN, KIMBERLY                    | 10/1/2020    | BRO100120            | 3416        | 10/7/2020    | ALARM MCECD CERTIFICATION INCENTIVE         | PA 10-000-21400  | Accrued Payroll-BS                   | \$1,067.05   |
|                                    |              |                      |             |              |   |                  | Totals for BROWN, KIMBERLY:          | \$1,067.05   |

| Vendor Name                        | Invoice Date | Invoice No.         | Payment No. | Payment Dat | e Invoice Description                     | Account No.     | . Account Description                 | Amount      |
|------------------------------------|--------------|---------------------|-------------|-------------|---|-----------------|---------------------------------------|-------------|
| BUCKALEW CHEVROLET                 | 10/8/2020    | 926537              | 106937      | 11/4/2020   | VEHICLE PARTS                             | 10-010-59050    | Vehicle-Parts-Fleet                   | \$521.72    |
| Beekille Welle VROLLI              | 10/0/2020    | 720557              | 100937      | 11/4/2020   | VEHICLE TAKES                             | 10 010 37030    | Totals for BUCKALEW CHEVROLET:        | \$521.72    |
|                                    |              |                     |             |             |   |                 | Totals for BOOKALEVY OTTEVROLET.      | \$321.72    |
| BUD GRIFFIN SUPPORT, INC.          | 10/7/2020    | 03-17521            | 3520        | 10/21/2020  | PERFORM PREVENTATIVE MAINTENANCE          | 10-016-55600    | Maintenance & Repairs-Buildings-Facil | \$550.00    |
|                                    |              |                     | 3320        | 10/21/2020  |   |                 | otals for BUD GRIFFIN SUPPORT, INC.:  | \$550.00    |
|                                    |              |                     |             |             |   |                 | , ,                                   | 4223133     |
| C & R WATER SUPPLY, INC            | 10/15/2020   | 1526 10/15/20       | 5169        | 10/15/2020  | STATION 44 08/14/20-09/17/20 PYMT FEE     | 10-016-58800    | Utilities-Facil                       | \$0.79      |
|                                    | 10/15/2020   | 1526 10/15/2020     | 5169        | 10/15/2020  | STATION 44 08/14/20-09/17/20              | 10-016-58800    | Utilities-Facil                       | \$83.16     |
|                                    |              |                     |             |             |   |                 | Totals for C & R WATER SUPPLY, INC:   | \$83.95     |
|                                    |              |                     |             |             |   |                 |                                       |             |
| CANON FINANCIAL SERVICES, INC.     | 10/13/2020   | 22030315            | 3552        | 10/28/2020  | SCHEDULE# 001-0735472-001 CONTRACT # DIR  | -710-015-55400  | Leases/Contracts-Infor                | \$171.41    |
|                                    | 10/13/2020   | 22031906            | 3621        | 11/10/2020  | SCHEDULE # 001-0824246-001/CONTRACT NO. I | 0] 10-015-55400 | Leases/Contracts-Infor                | \$8,457.40  |
|                                    |              |                     |             |             |   | Totals for      | r CANON FINANCIAL SERVICES, INC.:     | \$8,628.81  |
|                                    |              |                     |             |             |   |                 |                                       |             |
| CASE, CONNIE                       | 10/7/2020    | CAS100720           | 3478        | 10/14/2020  | NEOP LUNCHEON REIMBRUSEMENT 10/06/20      | 10-009-56100    | Meeting Expenses-Dept                 | \$72.45     |
|                                    |              |                     |             |             |   |                 | Totals for CASE, CONNIE:              | \$72.45     |
|                                    |              |                     |             |             |   |                 |                                       |             |
| CBP EMERGENCY CARE LLC             | 10/1/2020    | PAT100120           | 3521        | 10/21/2020  | ASSISTANT MEDICAL DIR/TERM ON CALL 9/1/   |                 | Professional Fees-Dept                | \$14,635.00 |
|                                    |              |                     |             |             |   | To              | otals for CBP EMERGENCY CARE LLC:     | \$14,635.00 |
| CCDS-CONROE COMMERICAL DOOR SOLUTI | 10/27/2020   | 14422               | 107012      | 11/10/2020  | LABOR TO INSTALL OMNI SURGE SUPRESSOR     | 10 016 55600    | Maintenance & Repairs-Buildings-Facil | \$995.00    |
| CCD3-CONKOE COMMERICAL DOOR SOLUTI | 10/2 //2020  | 14422               | 10/012      | 11/10/2020  |   |                 | COMMERICAL DOOR SOLUTIONS LLC:        | \$995.00    |
|                                    |              |                     |             |             | rotals for oc                             | DO CONTOL C     | CIVIMENTO LE BOOK GOEG HONG EEG.      | \$773.00    |
| CDW GOVERNMENT, INC.               | 10/1/2020    | 2226245             | 3479        | 10/14/2020  | ACAD TREND SMART PROTECTION               | 10-015-53050    | Computer Software-Infor               | \$11,600.00 |
|                                    | 10/15/2020   | 2837243             | 3553        | 10/28/2020  | HP 3Y NBD OS ADP DT ONLY                  | 10-015-53100    | Computer Supplies/Non-CapInfor        | \$172.80    |
|                                    | 10/12/2020   | 2707786             | 3553        | 10/28/2020  | TRIPP DP TO DVI ADAPTER CABLE             | 10-015-53100    | Computer Supplies/Non-CapInfor        | \$6,997.14  |
|                                    | 10/5/2020    | 2392179             | 3553        | 10/28/2020  | TRIPP 5FT CAT6 MOLDED CABLE               | 10-015-53100    | Computer Supplies/Non-CapInfor        | \$274.04    |
|                                    | 10/9/2020    | 2642999             | 3553        | 10/28/2020  | WYSE CTO MANAGEMENT SUITE PRO             | 10-015-53050    | Computer Software-Infor               | \$990.00    |
|                                    | 10/5/2020    | 2390937             | 3553        | 10/28/2020  | SAM SE650 24" VGA DVI USB                 | 10-015-53100    | Computer Supplies/Non-CapInfor        | \$1,781.90  |
|                                    | 10/15/2020   | 2868616             | 3553        | 10/28/2020  | SAM SE650 24" VGA DVI USB                 | 10-015-53100    | Computer Supplies/Non-CapInfor        | \$1,781.90  |
|                                    | 10/15/2020   | 2880507             | 3553        | 10/28/2020  | LVO USB-C DOCK                            | 10-015-53100    | Computer Supplies/Non-CapInfor        | \$695.16    |
|                                    | 10/21/2020   | 3136884             | 3586        | 11/4/2020   | SYNOLOGY 1U & 2U RAIL KIT                 | 10-015-57750    | Small Equipment & Furniture-Infor     | \$209.86    |
|                                    | 10/22/2020   | 3198973             | 3586        | 11/4/2020   | SYNOLOGY 1U & 2U RAIL KIT                 | 10-015-57750    | Small Equipment & Furniture-Infor     | \$400.94    |
|                                    | 10/13/2020   | 2718305             | 3622        | 11/10/2020  | HPE FOUDATION CARE                        | 10-015-53000    | Computer Maintenance-Infor            | \$7,056.00  |
|                                    |              |                     |             |             |   |                 | Totals for CDW GOVERNMENT, INC.:      | \$31,959.74 |
|                                    |              |                     |             |             |   |                 |                                       |             |
| CENTERPOINT ENERGY (REL109)        | 10/1/2020    | 64015806066 10/01/2 | 0 5124      | 10/15/2020  | ROBINSON TOWER 08/24/20-09/23/20          | 10-004-58800    | Utilities-Radio                       | \$42.38     |

| Vendor Name                        | Invoice Date | Invoice No.          | Payment No. | Payment Dat | e Invoice Description                   | Account No.       | Account Description               | Amount      |
|------------------------------------|--------------|----------------------|-------------|-------------|---|-------------------|-----------------------------------|-------------|
|                                    | 10/1/2020    | 92013168 10/01/20    | 106655      | 10/7/2020   | STATION 30 08/21/20-09/22/20            | 10-016-58800      | Utilities-Facil                   | \$36.31     |
|                                    | 10/16/2020   | 98816148 10/16/20    | 5164        | 10/26/2020  | STATION 14 09/14/20-10/12/20            | 10-016-58800      | Utilities-Facil                   | \$29.97     |
|                                    | 10/16/2020   | 64013049610 10/16/20 | 5164        | 10/26/2020  | STATION 45 09/11/20-10/13/20            | 10-016-58800      | Utilities-Facil                   | \$23.10     |
|                                    | 10/28/2020   | 92013168 10/28/20    | 106938      | 11/4/2020   | STATION 30 09/22/20-10/21/20            | 10-016-58800      | Utilities-Facil                   | \$20.82     |
|                                    | 10/7/2020    | 88589239 10/07/2020  | 5170        | 10/2/2020   | ADMIN 08/31/20-10/01/20                 | 10-016-58800      | Utilities-Facil                   | \$488.68    |
|                                    | 10/1/2020    | 88796735 10/01/20    | 5170        | 10/2/2020   | STATION 20 08/25/20-09/28/10            | 10-016-58800      | Utilities-Facil                   | \$76.90     |
|                                    | 10/2/2020    | 64006986422 10/02/20 | 5170        | 10/2/2020   | STATION 43 08/13/20-09/14/20            | 10-016-58800      | Utilities-Facil                   | \$3.73      |
|                                    | 10/16/2020   | 64006986422 10/16/20 | 5170        | 10/2/2020   | STATION 43 09/14/20-10/13/20            | 10-016-58800      | Utilities-Facil                   | \$25.63     |
|                                    |              |                      |             |             |   | Totals f          | or CENTERPOINT ENERGY (REL109):   | \$747.52    |
| CENTRALSQUARE COMPANY-TRITECH SOFI | 10/1/2020    | 293545               | 3522        | 10/21/2020  | ENTERPRISE MOBILE BASE POISITION LICEN  | NSE 10-015-53050  | Computer Software-Infor           | \$1,000.04  |
|                                    |              |                      |             |             | Totals for CENTRA                       | LSQUARE COMPA     | NY-TRITECH SOFTWARE SYSTEMS:      | \$1,000.04  |
| CHAPA, IDA                         | 10/15/2020   | CHA101520            | 3515        | 10/15/2020  | MONIES OWED TO EMPLOYEE                 | 10-000-21400      | Accrued Payroll-BS                | \$799.37    |
|                                    |              |                      |             |             |   |                   | Totals for CHAPA, IDA:            | \$799.37    |
| CHARTER COMMUNICATIONS             | 10/11/2020   | 0040724101120        | 5196        | 10/21/2020  | STATION 26 ACCT 0040724                 | 10-016-58800      | Utilities-Facil                   | \$100.53    |
|                                    |              |                      |             |             |   | Tota              | als for CHARTER COMMUNICATIONS:   | \$100.53    |
| CITY OF CONROE (300 W DAVIS)       | 10/12/2020   | FY 2020 VHF 10/13/20 | 106730      | 10/14/2020  | INTERLOCAL AGREEMENT/REVENUE SHARI      | NG 10-000-21000   | Accrued Expenditures-BS           | \$70,560.00 |
|                                    |              |                      |             |             |   | Totals            | for CITY OF CONROE (300 W DAVIS): | \$70,560.00 |
| CITY OF SHENANDOAH                 | 10/9/2020    | NOV 2020-030         | 106731      | 10/14/2020  | RENT STATION 26                         | 10-000-14900      | Prepaid Expenses-BS               | \$1,250.00  |
|                                    |              |                      |             |             |   |                   | Totals for CITY OF SHENANDOAH:    | \$1,250.00  |
| CLARK, MORGAN                      | 10/1/2020    | CLA100120            | 3422        | 10/7/2020   | ALARM MCECD CERTIFICATION INCENTIVE     | PA 10-000-21000   | Accrued Expenditures-BS           | \$1,009.18  |
|                                    |              |                      |             |             |   |                   | Totals for CLARK, MORGAN:         | \$1,009.18  |
| COLONIAL LIFE                      | 10/1/2020    | E3387610 10/01/20    | 5125        | 10/1/2020   | CONTROL NO. E3387610 PREMIUMS 09/01/20- | 09/; 10-000-21590 | P/R-Premium Cancer/Accident-BS    | \$5,887.00  |
|                                    |              |                      |             |             |   |                   | Totals for COLONIAL LIFE:         | \$5,887.00  |
| COMCAST (POB 37601)                | 10/15/2020   | 110056093            | 5198        | 11/15/2020  | MAGNOLIA TOWER/IT 09/15/20-10/14/20     | 10-015-58310      | Telephones-Service-Infor          | \$3,011.27  |
|                                    |              |                      |             |             |   |                   | Totals for COMCAST (POB 37601):   | \$3,011.27  |
| COMCAST CORPORATION (POB 60533)    | 10/1/2020    | 1590849557 10/01/20  | 5126        | 10/1/2020   | STATION 23 09/30/20-10/29/20            | 10-015-58310      | Telephones-Service-Infor          | \$114.90    |
|                                    | 10/1/2020    | 2080546356 10/01/20  | 106733      | 10/14/2020  | STATION 21 10/05/20-11/04/20            | 10-016-58800      | Utilities-Facil                   | \$59.95     |
|                                    |              |                      |             |             |   | 10-015-58310      | Telephones-Service-Infor          | \$107.80    |
|                                    | 10/1/2020    | 2080776359 10/01/20  | 106734      | 10/14/2020  | STATION 34 10/06/20-11/05/20            | 10-015-58310      | Telephones-Service-Infor          | \$199.39    |

| Vendor Name                          | Invoice Date             | Invoice No.         | Payment No.  | Payment Date           | e Invoice Description         | Account No                   | . Account Description                     | Amount             |
|--------------------------------------|--------------------------|---------------------|--------------|------------------------|-------------------------------|------------------------------|---|--------------------|
|                                      | 10/1/2020                | 1591231326 10/01/20 | 106735       | 10/14/2020             | STATION 23 09/30/20-10/29/20  | 10-015-58310                 | Telephones-Service-Infor                  | \$241.46           |
|                                      | 10/25/2020               | 1591231326 10/25/20 | 106939       | 11/4/2020              | STATION 23 10/30/20-11/29/20  | 10-015-58310                 | Telephones-Service-Infor                  | \$114.90           |
|                                      |                          |                     |              |                        |                               | Totals for CC                | DMCAST CORPORATION (POB 60533):           | \$838.40           |
| CONRAD KROLL JR dba ALWAYS BEST PLUM | 10/14/2020               | 656                 | 3554         | 10/28/2020             | REWORK BELL IN MAIN DRAIN     | 10-016-55600                 | Maintenance & Repairs-Buildings-Facil     | \$420.00           |
|                                      |                          |                     |              |                        |                               | Totals for CONRAD KRC        | LL JR dba ALWAYS BEST PLUMBING:           | \$420.00           |
| CONROE NOON LIONS CLUB               | 10/1/2020                | 53504               | 3481         | 10/14/2020             | MEMBERSHIP DUES/B ALLEN       | 10-001-54100                 | Dues/Subscriptions-Admin                  | \$55.00            |
|                                      |                          |                     |              |                        |                               | Т                            | otals for CONROE NOON LIONS CLUB:         | \$55.00            |
| CONROE WELDING SUPPLY, INC.          | 10/1/2020                | R09201178           | 3524         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$27.25            |
|                                      | 10/1/2020                | R09201179           | 3524         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$3.00             |
|                                      | 10/1/2020                | R09201180           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$3.00             |
|                                      | 10/1/2020                | R09201181           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$3.00             |
|                                      | 10/1/2020                | R09201182           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$15.00            |
|                                      | 10/1/2020                | R09201183           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$6.00             |
|                                      | 10/1/2020                | R09201185           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$6.00             |
|                                      | 10/1/2020                | R09201187           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$6.00             |
|                                      | 10/1/2020                | R09201188           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$6.00             |
|                                      | 10/1/2020                | R09201189           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$21.00            |
|                                      | 10/1/2020                | R09201190           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$3.00             |
|                                      | 10/1/2020                | R09201191           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$3.00             |
|                                      | 10/1/2020                | R09201193           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$9.00             |
|                                      | 10/1/2020                | R09201199           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$6.00             |
|                                      | 10/1/2020                | R09201200           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$50.15            |
|                                      | 10/1/2020                | R09201202           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$9.00             |
|                                      | 10/1/2020                | R09201761           | 3523         | 10/21/2020             | CYLINDER RENTAL               | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$62.95            |
|                                      | 10/1/2020                | CT47174             | 3524         | 10/21/2020             | OXYGEN MEDICAL                | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$196.00           |
|                                      | 10/2/2020                | CT52652             | 3523         | 10/21/2020             | OXYGEN MEDICAL                | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$80.60            |
|                                      | 10/1/2020                | CT46616             | 3524         | 10/21/2020             | OXYGEN MEDICAL                | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$194.00           |
|                                      | 10/1/2020                | CT46920             | 3524         | 10/21/2020             | OXYGEN MEDICAL                | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$88.40            |
|                                      | 10/1/2020                | PS462467            | 3524         | 10/21/2020             | OXYGEN MEDICAL                | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$44.40            |
|                                      | 10/1/2020                | CT47170             | 3524         | 10/21/2020             | OXYGEN MEDICAL                | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$47.40            |
|                                      | 10/26/2020               | CT55367             | 3587         | 11/4/2020              | OXYGEN MEDICAL                | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$195.00           |
|                                      | 10/20/2020               | CT54664             | 3587         | 11/4/2020              | OXYGEN MEDICAL                | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$135.40           |
|                                      |                          |                     |              |                        |                               |                              | **  |                    |
|                                      | 10/26/2020               | CT55012             | 3587         | 11/4/2020              | OXYGEN MEDICAL                | 10-008-56600                 | Oxygen & Gases-Suppl                      | \$98.20            |
|                                      | 10/26/2020<br>10/23/2020 | CT55012<br>CT55182  | 3587<br>3587 | 11/4/2020<br>11/4/2020 | OXYGEN MEDICAL OXYGEN MEDICAL | 10-008-56600<br>10-008-56600 | Oxygen & Gases-Suppl Oxygen & Gases-Suppl | \$98.20<br>\$62.00 |

| Vendor Name                     | Invoice Date | Invoice No.          | Payment No. | Payment Dat | e Invoice Description         | Account No.             | Account Description              | Amount      |
|---------------------------------|--------------|----------------------|-------------|-------------|-------------------------------|-------------------------|----------------------------------|-------------|
|                                 | 10/26/2020   | PS465500             | 3623        | 11/10/2020  | OXYGEN MEDICAL                | 10-008-56600            | Oxygen & Gases-Suppl             | \$44.40     |
|                                 | 10/26/2020   | PS465498             | 3623        | 11/10/2020  | OXYGEN MEDICAL                | 10-008-56600            | Oxygen & Gases-Suppl             | \$35.60     |
|                                 | 10/29/2020   | CT56020              | 3623        | 11/10/2020  | PROPANE                       | 10-008-56600            | Oxygen & Gases-Suppl             | \$93.92     |
|                                 | 10/30/2020   | CT55444              | 3623        | 11/10/2020  | OXYGEN MEDICAL                | 10-008-56600            | Oxygen & Gases-Suppl             | \$107.00    |
|                                 | 10/26/2020   | PS465501             | 3623        | 11/10/2020  | OXYGEN MEDICAL                | 10-008-56600            | Oxygen & Gases-Suppl             | \$71.80     |
|                                 | 10/31/2020   | R10201766            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$62.95     |
|                                 | 10/31/2020   | R10201209            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$9.00      |
|                                 | 10/31/2020   | R10201206            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$6.00      |
|                                 | 10/31/2020   | R10201207            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$50.15     |
|                                 | 10/31/2020   | R10201200            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$9.00      |
|                                 | 10/31/2020   | R10201198            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$3.00      |
|                                 | 10/31/2020   | R10201197            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$3.00      |
|                                 | 10/31/2020   | R10201194            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$6.00      |
|                                 | 10/31/2020   | R10201192            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$6.00      |
|                                 | 10/31/2020   | R10201190            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$6.00      |
|                                 | 10/31/2020   | R10201188            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$3.00      |
|                                 | 10/31/2020   | R10201187            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$3.00      |
|                                 | 10/31/2020   | R10201186            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$3.00      |
|                                 | 10/31/2020   | R10201185            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$32.70     |
|                                 | 10/31/2020   | R10201195            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$6.00      |
|                                 | 10/31/2020   | R10201196            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$21.00     |
|                                 | 10/31/2020   | R10201189            | 3623        | 11/10/2020  | CYLINDER RENTAL               | 10-008-56600            | Oxygen & Gases-Suppl             | \$15.00     |
|                                 |              |                      |             |             |                               | Totals f                | for CONROE WELDING SUPPLY, INC.: | \$2,103.87  |
| CONSOLIDATED COMMUNICATIONS-TXU | 10/16/2020   | 00096001460 10/16/20 | 106896      | 10/28/2020  | ADMIN 10/16/20-11/15/20       | 10-015-58310            | Telephones-Service-Infor         | \$879.02    |
|                                 | 10/21/2020   | 9365391160 10/21/20  | 106940      | 11/4/2020   | ADMIN 10/21/20-11/20/20       | 10-015-58310            | Telephones-Service-Infor         | \$10,566.22 |
|                                 |              |                      |             |             |                               | Totals for CONS         | SOLIDATED COMMUNICATIONS-TXU:    | \$11,445.24 |
| CORMACK, GAVIN                  | 10/1/2020    | COR100120            | 3424        | 10/7/2020   | ALARM MCECD CERTIFICATION INC | CENTIVE PA 10-000-21400 | Accrued Payroll-BS               | \$1,511.13  |
|                                 |              |                      |             |             |                               |                         | Totals for CORMACK, GAVIN:       | \$1,511.13  |
| CROWN PAPER AND CHEMICAL        | 10/16/2020   | 136711               | 3588        | 11/4/2020   | STATION SUPPLIES              | 10-008-57900            | Station Supplies-Suppl           | \$716.67    |
|                                 |              |                      |             |             |                               | Totals                  | s for CROWN PAPER AND CHEMICAL:  | \$716.67    |
| CRYE PRECISION, LLC             | 10/29/2020   | IN00232041           | 107016      | 11/10/2020  | UNIFORMS                      | 10-007-58700            | Uniforms-EMS                     | \$3,698.40  |
|                                 |              |                      |             |             |                               |                         | Totals for CRYE PRECISION, LLC:  | \$3,698.40  |
| CUMMINS SOUTHERN PLAINS, LTD.   | 10/6/2020    | CR-82790             | 106826      | 10/21/2020  | VEHICLE PARTS                 | 10-010-59050            | Vehicle-Parts-Fleet              | \$1,569.15  |

| ALLEY WELLS COMMUNICATION INC. 101/2020 00068778 3483 10/14/2029 RADIO REPAIR S.N. A4020400318B 10-004-57200 Radio Repairs - Outsourced (Deport)-Radi S1,06-25  | Vendor Name                         | Invoice Date | Invoice No.      | Payment No. | Payment Date | e Invoice Description                 | Account No.    | Account Description                     | Amount      |
|---|-------------------------------------|--------------|------------------|-------------|--------------|---------------------------------------|----------------|---|-------------|
| 1012202   CLR 840   106941   1142005   CR 840   106941   1142005   CR 840   106941   1142005   CR 840   106941   1142005   CR 840   106940   1142005   CR 840   106940   1142005   CR 840   106940   CR 840   106940   CR 840   CR  |                                     | 10/1/2020    | 85-21165         | 106897      | 10/28/2020   | POWER COMMAND 550                     | 10-004-53050   | Computer Software-Radio                 | \$4,983.00  |
| 10/20/20   CR-8496   10/41   11/42/20   11/41/20/20   VERICLE PARTS   10-010-500/20   Vehicle-Paer-Piece   53.94   20.00   10/20/20   CR-989/2   10/20/20   Vehicle PAERTS   10-010-500/20   Vehicle-Paer-Piece   53.00   20  |                                     | 10/1/2020    | 85-21173         | 106897      | 10/28/2020   | POWER COMMAND 550                     | 10-004-53050   | Computer Software-Radio                 | \$4,033.00  |
|   |                                     | 10/1/2020    | 85-21171         | 106897      | 10/28/2020   | POWER COMMAND 550                     | 10-004-53050   | Computer Software-Radio                 | \$2,443.00  |
| 10,28,200   10,200   13,429   3482   10,14202   10,14  |                                     | 10/20/2020   | CR-88408         | 106941      | 11/4/2020    | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$394.43    |
| NS PROPANE, LLC  10 1/2020  10 1                                       |                                     | 10/21/2020   | CR-88912         | 106941      | 11/4/2020    | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$203.00    |
| No Propare   10   17   17   18   19   19   19   19   19   19   19   |                                     | 10/28/2020   | CR-90935         | 107017      | 11/10/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$306.70    |
| Totals for CWS PROPANE, LLC:   \$30.06    ALLEY WELLS COMMUNICATION INC.   101/2020   00068778   3483   101/42020   ABDIO REPAIR \$N A4020400318B   10-004-57200   Radio Repairs - Outsourced (Depot)-Radio   51.06.25     101/2020   00068763   3590   114/2020   ABDIO REPAIR \$N A402040101987   10-004-57200   Radio Repairs - Outsourced (Depot)-Radio   5483.75     101/2020   00068463   3590   114/2020   ABDIO REPAIR \$N A4020101987   10-004-57200   Radio Repairs - Outsourced (Depot)-Radio   5483.75     101/2020   20919   3555   10/28/2020   PROFESSIONAL SERVICES FOR AUGUST 2020   10-001-5590   Legal Fees-Admini   52.970.00     102/2020   20945   3355   10/28/2020   PROFESSIONAL SERVICES FOR SEPT 2020   10-001-5590   Legal Fees-Admini   52.970.00     102/2020   20945   3355   10/28/2020   PROFESSIONAL SERVICES FOR SEPT 2020   10-001-5590   Legal Fees-Admini   52.970.00     102/2020   20945   3455   10/72020   ALARM MCECD CERTIFICATION INCENTIVE PAI 10-000-21400   Accrued Psyroll-BS   53.775.50     103/2020   Totals for DATS, THOMAS J.   10/22020   ALARM MCECD CERTIFICATION INCENTIVE PAI 10-000-21400   Accrued Psyroll-BS   51.594.22     103/2020   Totals for DATS, THOMAS J.   10/22020   ALARM MCECD CERTIFICATION INCENTIVE PAI 10-000-21400   Accrued Psyroll-BS   52.8709.97     103/2020   Totals for DATS, THOMAS J.   10/22020   ALARM MCECD CERTIFICATION INCENTIVE PAI 10-000-21400   Accrued Psyroll-BS   52.8709.97     103/2020   Totals for DATS, THOMAS J.   10/22020   ALARM MCECD CERTIFICATION INCENTIVE PAI 10-000-21400   Accrued Psyroll-BS   52.8709.97     103/2020   Totals for DATS, THOMAS J.   10/22020   ALARM MCECD CERTIFICATION INCENTIVE PAI 10-000-21400   Accrued Psyroll-BS   52.8709.97     103/2020   Totals for DATS, THOMAS J.   10/22020   ALARM MCECD CERTIFICATION INCENTIVE PAI 10-000-21400   Accrued Psyroll-BS   52.8709.97     103/2020   Totals for DATS, THOMAS J.   10/22020   ALARM MCECD CERTIFICATION INCENTIVE PAI 10-000-21400   Accrued Psyroll-BS   52.8709.97     103/2020   Totals for DATS, THOMAS J.   10/2202                                     |                                     |              |                  |             |              |                                       | Totals for     | CUMMINS SOUTHERN PLAINS, LTD.:          | \$13,932.28 |
| ALLEY WELLS COMMUNICATION INC. 10/12/020 00068778 3483 10/14/2002 RADIO REPAIR SIN A4020400318B 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) 00068463 3590 11/4/2002 RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) 00068463 3590 11/4/2002 RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radi S1,106.25 (10/12/02) RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radio S1,106.25 (10/12/02) RADIO RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radio S1,106.25 (10/12/02) RADIO RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs - Outsourced (Depot)-Radio S1,106.25 (10/12/02) RADIO RADIO REPAIR SIN A4020101987 10-040-57200 Radio Repairs                                       | CWS PROPANE, LLC                    | 10/1/2020    | 139429           | 3482        | 10/14/2020   | PROPANE 199.80                        | 10-016-55600   | Maintenance & Repairs-Buildings-Facil   | \$309.69    |
| 101/202   |                                     |              |                  |             |              |                                       |                | Totals for CWS PROPANE, LLC:            | \$309.69    |
| 101/2020   00068463   3590   11/4/2020   RADIO REPAIR SN 96012230   10-004-57200   Radio Repairs - Outsourced (Depot)-Radio   S63.75  | DAILEY WELLS COMMUNICATION INC.     | 10/1/2020    | 00068778         | 3483        | 10/14/2020   | RADIO REPAIR S/N A4020400318B         | 10-004-57200   | Radio Repairs - Outsourced (Depot)-Radi | \$100.00    |
| ARDEN FOWLER & CREIGHTON 101/2020 20919 3555 1028/2020 PROFESSIONAL SERVICES FOR AUGUST 2020 10-001-5500 Legal Fees-Admin 52,270.00 10/2020 20945 3555 10/28/2020 PROFESSIONAL SERVICES FOR SEPT 2020 10-001-5500 Legal Fees-Admin 55,802.50 Totals for DARDEN FOWLER & CREIGHTON: \$8,772.50 Totals for DARDEN FOWLER & CREIGHTON: \$8,772.50 Totals for DARDEN FOWLER & CREIGHTON: \$1,594.22 Totals for DARDEN FOWLER & CREIGH |                                     | 10/1/2020    | 00067912         | 3590        | 11/4/2020    | RADIO REPAIR S/N A40201010987         | 10-004-57200   | Radio Repairs - Outsourced (Depot)-Radi | \$1,106.25  |
| ARDEN FOWLER & CREIGHTON  101/2020  20919  3555  1028/2020  PROFESSIONAL SERVICES FOR AUGUST 2020  10-001-55500  Legal Fees-Admin  52,970.00  Regul Fees-Admin  62,970.00  Regul Fees Admin  62,970.00  Regul Fees Admin  62,970.00  Regul Fees Admin  6                                      |                                     | 10/1/2020    | 00068463         | 3590        | 11/4/2020    | RADIO REPAIR S/N 96012230             | 10-004-57200   | Radio Repairs - Outsourced (Depot)-Radi | \$633.75    |
| 10/2/2020   20/945   3555   10/2/2020   PROFESSIONAL SERVICES FOR SEPT 200   10/01/5550   Legal Fees-Admin   S5,802.50     Totals FOR DARDEN FOWLER & CREIGHTON   S8,772.50     ARST, THOMAS J   10/1/2020   DAR100120   3425   10/1/2020   ALARM MCECD CERTIFICATION INCENTIVE PA 10-000-21400   Accrued Payroll-BS   S1,594.22     Totals for DARST, THOMAS J   Totals for DARST, THOMAS J   S1,594.22     EARBORN NATIONAL LIFE INS CO KNOWN   10/1/2020   F021753 10/01/20   5146   10/2/2020   LIFE DISABILITY 10/01/20-10/30/20   10-025-51700   Health & Dental-Human   S25,809.97     Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS   S25,809.97     EMONTROND   10/2/2020   12878   10/6827   10/21/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S11,56.20     10/2/2020   12930   10/6827   10/21/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S127.05     10/2/2020   12877   10/6827   10/21/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S625.00     10/2/2020   13140   10/6827   10/21/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S42,211.66     10/2/2020   13141   10/6827   10/21/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S42,211.66     10/2/2020   13148   10/6827   10/21/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S1,433.70     10/2/2020   13142   10/6827   10/21/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S1,433.70     10/2/2020   13450   10/68287   10/21/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S1,433.70     10/2/2020   13450   10/6888   10/28/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S68.79     10/2/2020   13421   10/6889   10/28/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S68.79     10/2/2020   13422   10/6889   10/28/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S68.79     10/2/2020   13422   10/6889   10/28/2020   VEHICLE PARTS   10-010-59050   Vehicle-Parts-Fleet   S68.79     10/2/2020   13422   10/6889   10/28/2020   VEHICLE PARTS   10-010-59050   Vehi   |                                     |              |                  |             |              |                                       | Totals for DA  | AILEY WELLS COMMUNICATION INC.:         | \$1,840.00  |
| ARST, THOMAS J 10/1/2020 DAR100120 3425 10/7/2020 ALARM MCECD CERTIFICATION INCENTIVE PA 10-000-2140 Accrued Payroll-BS 51,594.22 Totals for DARST, THOMAS J: 51,594.22 Totals for DARST, THOMAS J: 51,594.22 Totals for DARST, THOMAS J: 51,594.22 DARABORN NATIONAL LIFE INS CO KNOWN 10/1/2020 F021753 10/01/20 5146 10/2/2020 LIFE/DISABILITY 10/01/20-10/30/20 10-025-51700 Health & Dental-Human 525,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 TOTALS COLUMN AS BCBS: \$25,809.97 TO             | DARDEN FOWLER & CREIGHTON           | 10/1/2020    | 20919            | 3555        | 10/28/2020   | PROFESSIONAL SERVICES FOR AUGUST 2020 | 10-001-55500   | Legal Fees-Admin                        | \$2,970.00  |
| ARST, THOMAS J 101/2020 DAR100120 3425 107/2020 ALARM MCECD CERTIFICATION INCENTIVE PA 10-000-21400 Accrued Payroll-BS \$1,594.22 Totals for DARST, THOMAS J: \$1,594.22 Totals for DARSD, NATIONAL LIFE INS CO KNOWN AS DCBS TOTAL LIFE INS CO KNOWN AS DCB                              |                                     | 10/2/2020    | 20945            | 3555        | 10/28/2020   | PROFESSIONAL SERVICES FOR SEPT 2020   | 10-001-55500   | Legal Fees-Admin                        | \$5,802.50  |
| EARBORN NATIONAL LIFE INS CO KNOWN 10/1/2020 F021753 10/01/20 5146 10/2/2020 LIFE/DISABILITY 10/01/20-10/3020 10-025-51700 Health & Dental-Human 525,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEA          |                                     |              |                  |             |              |                                       | Totals t       | for DARDEN FOWLER & CREIGHTON:          | \$8,772.50  |
| EARBORN NATIONAL LIFE INS CO KNOWN 10/1/2020 F021753 10/01/20 5146 10/2/2020 LIFE/DISABILITY 10/01/20-10/30/20 10-025-51700 Health & Dental-Human 525,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS: \$25,809.97 Totals for DEARBORN AND COLOR PARTS TO TOTAL PARTS TO TOT            | DARST, THOMAS J                     | 10/1/2020    | DAR100120        | 3425        | 10/7/2020    | ALARM MCECD CERTIFICATION INCENTIVE P | A 10-000-21400 | Accrued Payroll-BS                      | \$1,594.22  |
| EMONTROND 10/2/2020 12878 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$1,156.20 10/5/2020 12931 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/5/2020 12930 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/5/2020 12877 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$625.00 10/8/2020 13140 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$4,221.66 10/7/2020 13148 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$4,221.66 10/7/2020 13148 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$1,084.60 10/8/2020 13172 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$1,29.80 10/7/2020 13172 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$1,29.80 10/7/2020 13450 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$1,433.70 10/14/2020 13450 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/12/2020 13422 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/12/2020 13422 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/12/2020 13422 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/12/2020 13422 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/12/2020 13422 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/12/2020 13420 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$68.79 10/12/2020 13420 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$68.79 10/12/2020 13420 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$68.79 10/12/2020 13420 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$68.79 10/12/2020 13420 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$68.79 10/12/2020 13420 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$68.79 10/12/2020 13420 10/12/2020 VEHICLE PARTS 10-010-59050 Vehic                |                                     |              |                  |             |              |                                       |                | Totals for DARST, THOMAS J:             | \$1,594.22  |
| EMONTROND 10/2/2020 12878 10/6827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$1,156.20 10/5/2020 12931 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/5/2020 12930 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$127.05 10/2/2020 12877 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$625.00 10/8/2020 13140 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$4,221.66 10/7/2020 13148 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$1,084.60 10/8/2020 13172 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$1,084.60 10/8/2020 13172 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$1,29.80 10/7/2020 13077 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$1,433.70 10/14/2020 13450 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$4,66.50 10/12/2020 13422 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/12/2020 13214 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/12/2020 13214 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/12/2020 13214 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$466.50 10/12/2020 13214 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$68.79 10/12/2020 13214 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$68.79 10/12/2020 13214 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$68.79 10/12/2020 13214 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$68.79 10/12/2020 13214 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$10.9950 10/12/2020 10/12/2020 VEHICLE PARTS 10-010-59050 Vehicle-               | DEARBORN NATIONAL LIFE INS CO KNOWN | 10/1/2020    | F021753 10/01/20 | 5146        | 10/2/2020    | LIFE/DISABILITY 10/01/20-10/30/20     | 10-025-51700   | Health & Dental-Human                   | \$25,809.97 |
| 10/5/2020         12931         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$466.50           10/5/2020         12930         106827         10/21/2020         VEHICLE PARTS         10-010-59550         Fluids & Additives - Auto-Fleet         \$127.05           10/2/2020         12877         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$625.00           10/8/2020         13140         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$4,221.66           10/7/2020         13148         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$1,084.60           10/8/2020         13172         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$129.80           10/7/2020         13077         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$1,433.70           10/14/2020         13450         106898         10/28/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$466.50           10/8/2020         13214         10   |                                     |              |                  |             |              | Totals for Di                         | EARBORN NATIO  | ONAL LIFE INS CO KNOWN AS BCBS:         | \$25,809.97 |
| 10/5/2020         12930         106827         10/21/2020         VEHICLE PARTS         10-010-54550         Fluids & Additives - Auto-Fleet         \$127.05           10/2/2020         12877         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$625.00           10/8/2020         13140         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$4,221.66           10/7/2020         13148         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$1,084.60           10/8/2020         13172         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$129.80           10/7/2020         13077         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$1,433.70           10/14/2020         13450         106898         10/28/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$466.50           10/8/2020         13214         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$68.79           10/8/2020         13214         106   | DEMONTROND                          | 10/2/2020    | 12878            | 106827      | 10/21/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$1,156.20  |
| 10/2/2020         12877         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$625.00           10/8/2020         13140         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$4,221.66           10/7/2020         13148         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$1,084.60           10/8/2020         13172         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$129.80           10/7/2020         13077         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$1,433.70           10/14/2020         13450         106898         10/28/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$68.79           10/8/2020         13214         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$68.79  |                                     | 10/5/2020    | 12931            | 106827      | 10/21/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$466.50    |
| 10/8/2020       13140       106827       10/21/2020       VEHICLE PARTS       10-010-59050       Vehicle-Parts-Fleet       \$4,221.66         10/7/2020       13148       106827       10/21/2020       VEHICLE PARTS       10-010-59050       Vehicle-Parts-Fleet       \$1,084.60         10/8/2020       13172       106827       10/21/2020       VEHICLE PARTS       10-010-59050       Vehicle-Parts-Fleet       \$129.80         10/7/2020       13077       106827       10/21/2020       VEHICLE PARTS       10-010-59050       Vehicle-Parts-Fleet       \$1,433.70         10/14/2020       13450       106898       10/28/2020       VEHICLE PARTS       10-010-59050       Vehicle-Parts-Fleet       \$466.50         10/12/2020       13422       106898       10/28/2020       VEHICLE PARTS       10-010-59050       Vehicle-Parts-Fleet       \$68.79         10/8/2020       13214       106827       10/21/2020       VEHICLE PARTS       10-010-59050       Vehicle-Parts-Fleet       \$10.90   |                                     | 10/5/2020    | 12930            | 106827      | 10/21/2020   | VEHICLE PARTS                         | 10-010-54550   | Fluids & Additives - Auto-Fleet         | \$127.05    |
| 10/7/2020         13148         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$1,084.60           10/8/2020         13172         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$129.80           10/7/2020         13077         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$1,433.70           10/14/2020         13450         106898         10/28/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$466.50           10/12/2020         13422         106898         10/28/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$68.79           10/8/2020         13214         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$10.95   |                                     | 10/2/2020    | 12877            | 106827      | 10/21/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$625.00    |
| 10/8/2020         13172         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$129.80           10/7/2020         13077         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$1,433.70           10/14/2020         13450         106898         10/28/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$466.50           10/12/2020         13422         106898         10/28/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$68.79           10/8/2020         13214         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$10.95   |                                     | 10/8/2020    | 13140            | 106827      | 10/21/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$4,221.66  |
| 10/7/2020       13077       106827       10/21/2020       VEHICLE PARTS       10-010-59050       Vehicle-Parts-Fleet       \$1,433.70         10/14/2020       13450       106898       10/28/2020       VEHICLE PARTS       10-010-59050       Vehicle-Parts-Fleet       \$466.50         10/12/2020       13422       106898       10/28/2020       VEHICLE PARTS       10-010-59050       Vehicle-Parts-Fleet       \$68.79         10/8/2020       13214       106827       10/21/2020       VEHICLE PARTS       10-010-59050       Vehicle-Parts-Fleet       \$10.95   |                                     | 10/7/2020    | 13148            | 106827      | 10/21/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$1,084.60  |
| 10/14/2020         13450         106898         10/28/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$466.50           10/12/2020         13422         106898         10/28/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$68.79           10/8/2020         13214         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$10.95   |                                     | 10/8/2020    | 13172            | 106827      | 10/21/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$129.80    |
| 10/12/2020         13422         106898         10/28/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$68.79           10/8/2020         13214         106827         10/21/2020         VEHICLE PARTS         10-010-59050         Vehicle-Parts-Fleet         \$10.95  |                                     | 10/7/2020    | 13077            | 106827      | 10/21/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$1,433.70  |
| 10/8/2020 13214 106827 10/21/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$10.95  |                                     | 10/14/2020   | 13450            | 106898      | 10/28/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$466.50    |
|   |                                     | 10/12/2020   | 13422            | 106898      | 10/28/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$68.79     |
| 10/9/2020 13259 106898 10/28/2020 VEHICLE PARTS 10-010-59050 Vehicle-Parts-Fleet \$43.80  |                                     | 10/8/2020    | 13214            | 106827      | 10/21/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$10.95     |
| 100000 10/20/2020   |                                     | 10/9/2020    | 13259            | 106898      | 10/28/2020   | VEHICLE PARTS                         | 10-010-59050   | Vehicle-Parts-Fleet                     | \$43.80     |

| Vendor Name             | Invoice Date | Invoice No.    | Payment No. | Payment Dat | e Invoice Description               | Account No.  | Account Description             | Amount      |
|-------------------------|--------------|----------------|-------------|-------------|-------------------------------------|--------------|---------------------------------|-------------|
|                         | 10/8/2020    | 13195          | 106827      | 10/21/2020  | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$79.38     |
|                         | 10/6/2020    | 12989          | 106827      | 10/21/2020  | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$4,129.86  |
|                         |              |                |             |             |                                     | 10-010-54550 | Fluids & Additives - Auto-Fleet | \$100.63    |
|                         | 10/7/2020    | 13123          | 106828      | 10/21/2020  | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$119.14    |
|                         | 10/20/2020   | 13800          | 106942      | 11/4/2020   | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$60.28     |
|                         | 10/16/2020   | 13627          | 106942      | 11/4/2020   | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$4,903.27  |
|                         | 10/19/2020   | 13740          | 106942      | 11/4/2020   | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$81.36     |
|                         | 10/19/2020   | 13739          | 106942      | 11/4/2020   | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$127.60    |
|                         | 10/15/2020   | 13448          | 106942      | 11/4/2020   | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$127.60    |
|                         | 10/21/2020   | 13876          | 106942      | 11/4/2020   | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$141.02    |
|                         | 10/22/2020   | 13863          | 106942      | 11/4/2020   | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$3,939.54  |
|                         |              |                |             |             |                                     | 10-010-54450 | Employee Recognition-Fleet      | \$67.47     |
|                         | 10/26/2020   | 14079          | 107018      | 11/10/2020  | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$1,480.70  |
|                         | 10/30/2020   | 14428          | 107084      | 11/18/2020  | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$287.70    |
|                         | 10/28/2020   | 14203          | 107018      | 11/10/2020  | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$335.50    |
|                         | 10/28/2020   | 14204          | 107018      | 11/10/2020  | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$493.47    |
|                         | 10/23/2020   | 13970          | 107018      | 11/10/2020  | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$3,534.13  |
|                         | 10/30/2020   | 14368          | 107084      | 11/18/2020  | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$1,367.15  |
|                         | 10/29/2020   | 14317          | 107018      | 11/10/2020  | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$52.75     |
|                         | 10/30/2020   | 13971          | 107084      | 11/18/2020  | VEHICLE PARTS                       | 10-010-59050 | Vehicle-Parts-Fleet             | \$5,099.12  |
|                         |              |                |             |             |                                     |              | Totals for DEMONTROND:          | \$36,362.22 |
| DISCOVERY BENEFITS, LLC | 10/4/2020    | FSA 10/04/2020 | 5128        | 10/4/2020   | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$244.79    |
|                         | 10/3/2020    | FSA 10/03/2020 | 5129        | 10/3/2020   | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$461.00    |
|                         | 10/2/2020    | FSA 10/02/2020 | 5130        | 10/2/2020   | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$45.00     |
|                         | 10/2/2020    | HSA 10/02/2020 | 5131        | 10/2/2020   | HSA PLAN FUNDING 10.02.2020         | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$7,968.57  |
|                         | 10/8/2020    | FSA 10/08/2020 | 5136        | 10/8/2020   | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$3,785.75  |
|                         | 10/9/2020    | FSA 10/09/2020 | 5137        | 10/9/2020   | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$124.49    |
|                         | 10/10/2020   | FSA 10/10/2020 | 5138        | 10/10/2020  | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$10.00     |
|                         | 10/11/2020   | FSA 10/11/2020 | 5139        | 10/11/2020  | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$4.36      |
|                         | 10/14/2020   | FSA 10/14/2020 | 5147        | 10/14/2020  | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$36.37     |
|                         | 10/16/2020   | HSA 10/16/2020 | 5148        | 10/16/2020  | HSA PLAN FUNDING 10.02.2020         | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$8,109.59  |
|                         | 10/15/2020   | FSA 10/15/2020 | 5149        | 10/15/2020  | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$79.00     |
|                         | 10/17/2020   | FSA 10/17/2020 | 5150        | 10/17/2020  | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$134.00    |
|                         | 10/19/2020   | FSA 10/19/2020 | 5151        | 10/19/2020  | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$6.04      |
|                         | 10/1/2020    | 0001234390-IN  | 5152        | 10/25/2020  | FSA MONTHLY/HSA MONTHLY             | 10-025-57100 | Professional Fees-Human         | \$506.25    |
|                         | 10/23/2020   | FSA 10/23/2020 | 5165        | 10/23/2020  | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$100.99    |
|                         | 10/28/2020   | FSA 10/28/2020 | 5172        | 10/28/2020  | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585 | P/R-Flexible Spending-BS-BS     | \$178.50    |
|                         |              |                |             |             |                                     |              |                                 |             |

| Vendor Name        | Invoice Date | Invoice No.          | Payment No. | Payment Date | e Invoice Description               | Account No      | . Account Description               | Amount      |
|--------------------|--------------|----------------------|-------------|--------------|-------------------------------------|-----------------|-------------------------------------|-------------|
|                    | 10/29/2020   | FSA 10/29/2020       | 5173        | 10/29/2020   | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585    | P/R-Flexible Spending-BS-BS         | \$174.43    |
|                    | 10/30/2020   | HSA 10/30/2020       | 5174        | 10/30/2020   | HSA PLAN FUNDING 10.30.2020         | 10-025-51700    | Health & Dental-Human               | \$11,812.50 |
|                    |              |                      |             |              |                                     | 10-000-21595    | P/R-Health Savings-BS-BS            | \$7,890.25  |
|                    | 10/30/2020   | FSA 10/30/2020       | 5175        | 10/30/2020   | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585    | P/R-Flexible Spending-BS-BS         | \$12.45     |
|                    | 10/31/2020   | FSA 10/31/2020       | 5176        | 10/31/2020   | MEDICAL FSA 01/01/2020 - 12/31/2020 | 10-000-21585    | P/R-Flexible Spending-BS-BS         | \$149.88    |
|                    |              |                      |             |              |                                     | ٦               | Totals for DISCOVERY BENEFITS, LLC: | \$41,834.21 |
| DUNCAN, MELISSA    | 10/26/2020   | DUN102620            | 3557        | 10/28/2020   | CE REIMBURSEMENT 09/09/20-09/24/20  | 10-002-52700    | Business Licenses-HCAP              | \$116.00    |
|                    |              |                      |             |              |                                     |                 | Totals for DUNCAN, MELISSA:         | \$116.00    |
| EARHART, DWAYNE    | 10/1/2020    | EAR100120            | 3426        | 10/7/2020    | ALARM MCECD CERTIFICATION INCENTIVE | PA 10-000-21400 | Accrued Payroll-BS                  | \$2,147.56  |
|                    |              |                      |             |              |                                     |                 | Totals for EARHART, DWAYNE:         | \$2,147.56  |
| ELLIOTT, BRANDON   | 10/1/2020    | ELL100120            | 3427        | 10/7/2020    | ALARM MCECD CERTIFICATION INCENTIVE | PA 10-000-21400 | Accrued Payroll-BS                  | \$1,491.28  |
|                    |              |                      |             |              |                                     |                 | Totals for ELLIOTT, BRANDON:        | \$1,491.28  |
| EMS SURVEY TEAM    | 10/1/2020    | 20118                | 3484        | 10/14/2020   | MCHD MAILED SURVEYS-SEPTEMBER 2020  | 10-009-53550    | Customer Relations-Dept             | \$3,530.80  |
|                    |              |                      |             |              |                                     |                 | Totals for EMS SURVEY TEAM:         | \$3,530.80  |
| EMSCHARTS, INC     | 10/7/2020    | INV00070897          | 3558        | 10/28/2020   | EMSCHARTS GROUND BASE OCTOBER 2020  | 10-009-53050    | Computer Software-Dept              | \$951.00    |
|                    |              |                      |             |              |                                     |                 | Totals for EMSCHARTS, INC:          | \$951.00    |
| ENTERGY TEXAS, LLC | 10/1/2020    | 15006680577          | 5140        | 10/31/2020   | ROBINSON TOWER 08/21/20-09/22/20    | 10-004-58800    | Utilities-Radio                     | \$72.56     |
|                    | 10/1/2020    | 35006424013          | 5153        | 11/5/2020    | STATION 32 08/28/20-09/29/20        | 10-016-58800    | Utilities-Facil                     | \$660.81    |
|                    | 10/9/2020    | 55006309698          | 5154        | 11/5/2020    | ADMIN 08/28/20-09/29/20             | 10-016-58800    | Utilities-Facil                     | \$17,111.31 |
|                    | 10/6/2020    | 30007197864          | 5155        | 11/5/2020    | STATION 14 09/02/20-10/02/20        | 10-016-58800    | Utilities-Facil                     | \$403.04    |
|                    | 10/8/2020    | 35006433615          | 5156        | 11/5/2020    | STATION 20 09/03/20-10/02/20        | 10-016-58800    | Utilities-Facil                     | \$972.81    |
|                    | 10/1/2020    | 320003240854         | 5157        | 11/5/2020    | ROBINSON TOWER 08/21/20-09/22/20    | 10-004-58800    | Utilities-Radio                     | \$534.99    |
|                    | 10/14/2020   | 215005591810         | 106830      | 10/21/2020   | ROBINSTON TOWER 09/11/20-10/12/20   | 10-004-58800    | Utilities-Radio                     | \$628.28    |
|                    | 10/15/2020   | 330003231428         | 106899      | 10/28/2020   | STATION 31 09/09/20-10/08/20        | 10-016-58800    | Utilities-Facil                     | \$544.50    |
|                    | 10/15/2020   | 25006569114          | 106900      | 10/28/2020   | SPLENDORA TOWER 09/09/20-10/08/20   | 10-004-58800    | Utilities-Radio                     | \$678.60    |
|                    | 10/15/2020   | 345004507277         | 5166        | 11/5/2020    | STATION 30 09/04/20-09/24/20        | 10-016-58800    | Utilities-Facil                     | \$902.47    |
|                    | 10/20/2020   | 155005868201         | 5167        | 11/5/2020    | STATION 44 09/17/20-10/16/20        | 10-016-58800    | Utilities-Facil                     | \$206.73    |
|                    | 10/22/2020   | 250004653911         | 5168        | 11/9/2020    | GRANGERLAND TOWER 09/18/20-10/19/20 | 10-004-58800    | Utilities-Radio                     | \$689.55    |
|                    | 10/5/2020    | 100005048117         | 5178        | 10/5/2020    | STATION 10 08/13/2020-09/11/2020    | 10-016-58800    | Utilities-Facil                     | \$1,269.05  |
|                    | 10/5/2020    | 440002683966         | 5179        | 10/5/2020    | STATION 43 08/12/20-09/11/20        | 10-016-58800    | Utilities-Facil                     | \$709.64    |
|                    | 10/6/2020    | 55006264878 10/06/20 | 5180        | 10/6/2020    | STATION 14 08/04/20 - 09/02/20      | 10-016-58800    | Utilities-Facil                     | \$453.46    |
|                    |              |                      |             |              |                                     |                 | Totals for ENTERGY TEXAS, LLC:      | \$25,837.80 |

| Vendor Name                              | Invoice Date | Invoice No.   | Payment No. | Payment Date | e Invoice Description               | Account No.     | Account Description              | Amount     |
|--|--------------|---------------|-------------|--------------|-------------------------------------|-----------------|----------------------------------|------------|
| ENTERPRISE FM TRUST dba ENTERPRISE FLE   | 10/3/2020    | FBN4046691    | 106831      | 10/21/2020   | SHOP 632 MONTHLY LEASE OCTOBER 2020 | 10-004-52725    | Capital Lease Expense-Radio      | \$603.51   |
| ENTERI RISET IN TROOT don ENTERI RISETEE | 10/3/2020    | 1 10111010071 | 100831      | 10/21/2020   | SHOT 032 MONTHET ELASE OCTOBER 2020 | 10-004-55025    | Interest Expense-Radio           | \$93.92    |
|  |              |               |             |              | Totals for ENTERPRISE EM TR         |                 | PRISE FLEET MGNT EXCHANGE INC.:  | \$697.43   |
|  |              |               |             |              | Totals for ENTERN MOET WITH         | OOT GDG EIVIER  | THE PEET WON'T EXCHANGE INC      | \$077.43   |
| ERWIN, KELLIE                            | 10/1/2020    | ERW100120     | 3428        | 10/7/2020    | ALARM MCECD CERTIFICATION INCENTIVE | PA 10-000-21400 | Accrued Payroll-BS               | \$1,662.30 |
| ER WIN, REEEEE                           | 10/1/2020    | LICW 100120   | 3426        | 10/7/2020    | ALAMA MELED ELKIN TEATHON INCLINITY | 17110 000 21100 | Totals for ERWIN, KELLIE:        | \$1,662.30 |
|  |              |               |             |              |                                     |                 | Totals for ETTVITT, REELIE.      | ψ1,002.50  |
| FIVE STAR SEPTIC SOLUTIONS, LLC          | 10/1/2020    | 728           | 3486        | 10/14/2020   | PUMP OUT 2000 GAL LIFT STATION      | 10-016-58800    | Utilities-Facil                  | \$475.00   |
|  | 10/16/2020   | 742           | 3591        | 11/4/2020    | PUMPED OUT 2000 GAL LIFT STATION    | 10-016-58800    | Utilities-Facil                  | \$475.00   |
|  | 10/28/2020   | 748           | 3624        | 11/10/2020   | PUMP OUT 2000 GAL LIFT STATION      | 10-016-58800    | Utilities-Facil                  | \$475.00   |
|  |              |               |             |              |                                     | Totals for I    | FIVE STAR SEPTIC SOLUTIONS, LLC: | \$1,425.00 |
|  |              |               |             |              |                                     |                 |                                  |            |
| FRAZER, LTD.                             | 10/6/2020    | 77229         | 3525        | 10/21/2020   | VEHICLE PARTS                       | 10-010-59050    | Vehicle-Parts-Fleet              | \$404.17   |
|  | 10/23/2020   | 77488         | 3625        | 11/10/2020   | VEHICLE PARTS                       | 10-010-59050    | Vehicle-Parts-Fleet              | \$851.70   |
|  |              |               |             |              |                                     |                 | Totals for FRAZER, LTD.:         | \$1,255.87 |
|  |              |               |             |              |                                     |                 |                                  |            |
| GALLS, LLC dba MILLER UNIFORMS           | 10/1/2020    | 016523659     | 3487        | 10/14/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$105.00   |
|  | 10/1/2020    | 016564115     | 3487        | 10/14/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$109.98   |
|  | 10/1/2020    | 016523660     | 3487        | 10/14/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$105.00   |
|  | 10/7/2020    | 016651123     | 3526        | 10/21/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$80.35    |
|  | 10/7/2020    | 016651119     | 3526        | 10/21/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$303.68   |
|  | 10/7/2020    | 016651120     | 3526        | 10/21/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$303.68   |
|  | 10/7/2020    | 016651128     | 3526        | 10/21/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$21.84    |
|  | 10/7/2020    | 016651121     | 3526        | 10/21/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$303.68   |
|  | 10/9/2020    | 016670245     | 3559        | 10/28/2020   | UNIFORMS                            | 10-008-58700    | Uniforms-Suppl                   | \$142.38   |
|  | 10/9/2020    | 016670247     | 3559        | 10/28/2020   | UNIFORMS                            | 10-008-58700    | Uniforms-Suppl                   | \$142.38   |
|  | 10/9/2020    | 016670248     | 3559        | 10/28/2020   | UNIFORMS                            | 10-008-58700    | Uniforms-Suppl                   | \$177.07   |
|  | 10/9/2020    | 016670246     | 3559        | 10/28/2020   | UNIFORMS                            | 10-008-58700    | Uniforms-Suppl                   | \$96.90    |
|  | 10/9/2020    | 016670223     | 3560        | 10/28/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$303.68   |
|  | 10/9/2020    | 016670227     | 3559        | 10/28/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$75.92    |
|  | 10/9/2020    | 016670224     | 3559        | 10/28/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$303.68   |
|  | 10/9/2020    | 016670228     | 3559        | 10/28/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$75.92    |
|  | 10/9/2020    | 016670237     | 3559        | 10/28/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$101.99   |
|  | 10/9/2020    | 016670242     | 3559        | 10/28/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$279.96   |
|  | 10/9/2020    | 016670226     | 3559        | 10/28/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$73.00    |
|  | 10/9/2020    | 016670236     | 3559        | 10/28/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$101.99   |
|  | 10/9/2020    | 016670225     | 3559        | 10/28/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                     | \$227.76   |
|  |              |               |             |              |                                     |                 |                                  |            |

| Vendor Name                          | Invoice Date | Invoice No. | Payment No. | Payment Dat | e Invoice Description               | Account No.     | Account Description                   | Amount      |
|--------------------------------------|--------------|-------------|-------------|-------------|-------------------------------------|-----------------|---------------------------------------|-------------|
|                                      | 10/9/2020    | 016670230   | 3559        | 10/28/2020  | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$303.68    |
|                                      | 10/9/2020    | 016670241   | 3559        | 10/28/2020  | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$5.25      |
|                                      | 10/9/2020    | 016670229   | 3559        | 10/28/2020  | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$91.83     |
|                                      | 10/9/2020    | 016670231   | 3559        | 10/28/2020  | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$269.19    |
|                                      | 10/8/2020    | 016667874   | 3560        | 10/28/2020  | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$105.00    |
|                                      | 10/16/2020   | 016723012   | 3592        | 11/4/2020   | UNIFORMS                            | 10-008-58700    | Uniforms-Suppl                        | \$106.78    |
|                                      | 10/16/2020   | 016723011   | 3592        | 11/4/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$146.00    |
|                                      | 10/16/2020   | 016723027   | 3592        | 11/4/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$139.98    |
|                                      | 10/16/2020   | 016723009   | 3592        | 11/4/2020   | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$73.00     |
|                                      | 10/16/2020   | 016723053   | 3592        | 11/4/2020   | UNIFORMS                            | 10-008-58700    | Uniforms-Suppl                        | \$142.38    |
|                                      | 10/1/2020    | 016598596   | 3626        | 11/10/2020  | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$10,219.50 |
|                                      | 10/28/2020   | 016811460   | 3626        | 11/10/2020  | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$73.00     |
|                                      | 10/21/2020   | 016754950   | 3626        | 11/10/2020  | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$109.50    |
|                                      | 10/29/2020   | 016822655   | 3626        | 11/10/2020  | UNIFORMS                            | 10-007-58700    | Uniforms-EMS                          | \$11,239.50 |
|                                      |              |             |             |             |                                     | Totals for      | GALLS, LLC dba MILLER UNIFORMS:       | \$26,460.43 |
| GRAINGER                             | 10/1/2020    | 9666783825  | 3488        | 10/14/2020  | STATION SUPPLIES                    | 10-008-53900    | Disposable Medical Supplies-Suppl     | \$113.80    |
|                                      | 10/5/2020    | 9674071833  | 3527        | 10/21/2020  | VEHICLE PARTS                       | 10-010-59050    | Vehicle-Parts-Fleet                   | \$262.55    |
|                                      |              |             |             |             |                                     |                 | Totals for GRAINGER:                  | \$376.35    |
| GRIFFIN SERVICES (dba) JASON GRIFFIN | 10/15/2020   | 2020-077    | 3561        | 10/28/2020  | SERVICE AND ADJUSTED DOOR           | 10-016-55600    | Maintenance & Repairs-Buildings-Facil | \$150.00    |
|                                      | 10/15/2020   | 2020-076    | 3561        | 10/28/2020  | SERVICE/REPAIR DOOR                 | 10-016-55600    | Maintenance & Repairs-Buildings-Facil | \$150.00    |
|                                      | 10/26/2020   | 2020-081    | 3627        | 11/10/2020  | BAY DOOR REPAIR                     | 10-016-55600    | Maintenance & Repairs-Buildings-Facil | \$560.00    |
|                                      |              |             |             |             |                                     | Totals for GRIF | FIN SERVICES (dba) JASON GRIFFIN:     | \$860.00    |
| GUNSELMAN, KEVIN                     | 10/31/2020   | GUN103120   | 3593        | 11/4/2020   | BOOTS/UNIFORM REIMBURSEMENT         | 10-008-58700    | Uniforms-Suppl                        | \$74.99     |
|                                      |              |             |             |             |                                     |                 | Totals for GUNSELMAN, KEVIN:          | \$74.99     |
| HANCOCK, JOHN E                      | 10/20/2020   | HAN102020   | 3528        | 10/21/2020  | WELLNESS PROGRAM/GYM MEMBERSHIP X 1 | 10-025-54350    | Employee Health\Wellness-Human        | \$23.87     |
|                                      |              |             |             |             |                                     |                 | Totals for HANCOCK, JOHN E:           | \$23.87     |
| HARRIS COUNTY EMERGENCY CORPS        | 10/22/2020   | 02210       | 106946      | 11/4/2020   | PALS PROVIDER CARDS                 | 10-009-52600    | Books/Materials-Dept                  | \$300.00    |
|                                      |              |             |             |             |                                     | Totals for HA   | RRIS COUNTY EMERGENCY CORPS:          | \$300.00    |
| HEALTH PROMOTIONS NOW                | 10/13/2020   | 519019      | 3562        | 10/28/2020  | PROMOTIONAL MATERIAL                | 10-025-54450    | Employee Recognition-Human            | \$1,398.23  |
|                                      |              |             |             |             |                                     | 10-007-52950    | Community Education-EMS               | \$2,525.15  |
|                                      |              |             |             |             |                                     | To              | otals for HEALTH PROMOTIONS NOW:      | \$3,923.38  |

| Vendor Name                           | Invoice Date | Invoice No.   | Payment No. | Payment Date | e Invoice Description                   | Account No.       | Account Description                   | Amount      |
|---------------------------------------|--------------|---------------|-------------|--------------|---|-------------------|---------------------------------------|-------------|
| HEAT TRANSFER SOLUTIONS, INC.         | 10/14/2020   | 173795        | 106902      | 10/28/2020   | MAINTENANCE CONTRACT OCTOBER 2020       | 10-016-55600      | Maintenance & Repairs-Buildings-Facil | \$2,072.50  |
|                                       |              |               |             |              |   | Totals for        | HEAT TRANSFER SOLUTIONS, INC.:        | \$2,072.50  |
| HENRY SCHEIN, INCMATRX MEDICAL        | 10/1/2020    | 82770589      | 106743      | 10/14/2020   | MEDICAL SUPPLIES                        | 10-008-53900      | Disposable Medical Supplies-Suppl     | \$152.50    |
|                                       | 10/5/2020    | 84067775      | 106833      | 10/21/2020   | DRUG MEDICAL SUPPLIES                   | 10-009-54000      | Drug Supplies-Dept                    | \$236.22    |
|                                       | 10/23/2020   | 84962322      | 107020      | 11/10/2020   | MEDICAL SUPPLIES                        | 10-008-53900      | Disposable Medical Supplies-Suppl     | \$828.51    |
|                                       |              |               |             |              |   | 10-009-54000      | Drug Supplies-Dept                    | \$705.38    |
|                                       | 10/26/2020   | 85042756      | 107020      | 11/10/2020   | MEDICAL SUPPLIES                        | 10-009-54000      | Drug Supplies-Dept                    | \$383.22    |
|                                       | 10/7/2020    | 84067776      | 107020      | 11/10/2020   | MEDICAL SUPPLIES                        | 10-008-53900      | Disposable Medical Supplies-Suppl     | \$1,079.12  |
|                                       |              |               |             |              |   | Totals for HE     | NRY SCHEIN, INCMATRX MEDICAL:         | \$3,384.95  |
| HJM CONSTRUCTION, LLC                 | 10/6/2020    | 1549          | 3594        | 11/4/2020    | TREE INSTALLITION                       | 10-016-55600      | Maintenance & Repairs-Buildings-Facil | \$434.00    |
|                                       | 10/6/2020    | 1550          | 3594        | 11/4/2020    | CLEAN UP YARD/MAINTENANCE CLEAN UP      | 10-016-55600      | Maintenance & Repairs-Buildings-Facil | \$3,222.00  |
|                                       | 10/6/2020    | 1548          | 3594        | 11/4/2020    | SPRKINKER REPLACEMENT                   | 10-016-55600      | Maintenance & Repairs-Buildings-Facil | \$455.22    |
|                                       | 10/24/2020   | 1564          | 3594        | 11/4/2020    | SOD INSTALLATION                        | 10-016-55600      | Maintenance & Repairs-Buildings-Facil | \$520.00    |
|                                       |              |               |             |              |   |                   | Totals for HJM CONSTRUCTION, LLC:     | \$4,631.22  |
| HR IN ALIGNMENT, LLC                  | 10/26/2020   | NOVEMBER 2020 | 3563        | 10/28/2020   | HR CONSULTING FEE FOR NOV 2020          | 10-000-14900      | Prepaid Expenses-BS                   | \$750.00    |
|                                       |              |               |             |              |   |                   | Totals for HR IN ALIGNMENT, LLC:      | \$750.00    |
| HUFCO                                 | 10/16/2020   | 950561822     | 106947      | 11/4/2020    | VEHICLE PARTS                           | 10-010-59050      | Vehicle-Parts-Fleet                   | \$68.07     |
|                                       |              |               |             |              |   |                   | Totals for HUFCO:                     | \$68.07     |
| IBS OF GREATER CONROE & INTERSTATE BA | 10/22/2020   | 20016765      | 106948      | 11/4/2020    | LIFELINE GPL-4DL BATTERY                | 10-010-58900      | Vehicle-Batteries-Fleet               | \$2,712.00  |
|                                       |              |               |             |              | Totals for IBS OF GR                    | EATER CONRO       | E & INTERSTATE BATTERY SYSTEM:        | \$2,712.00  |
| IMPAC FLEET                           | 10/1/2020    | SQLCD-632311  | 5133        | 10/10/2020   | FUEL PURCHASE FOR SEPTEMBER 2020        | 10-010-54700      | Fuel - Auto-Fleet                     | \$36,776.41 |
|                                       |              |               |             |              |   | 10-010-59100      | Vehicle-Registration-Fleet            | \$121.00    |
|                                       |              |               |             |              |   |                   | Totals for IMPAC FLEET:               | \$36,897.41 |
| INDIGENT HEALTHCARE SOLUTIONS         | 10/1/2020    | 70622         | 3595        | 11/4/2020    | PROFESSIONAL SERVICES FOR NOVEMBER 20   | 2 10-002-53050    | Computer Software-HCAP                | \$12,676.27 |
|                                       | 10/8/2020    | 70690         | 3595        | 11/4/2020    | SEPTEMBER 2020 POWER SEARCH SERVICES    | 10-002-57100      | Professional Fees-HCAP                | \$195.00    |
|                                       |              |               |             |              |   | Totals for II     | NDIGENT HEALTHCARE SOLUTIONS:         | \$12,871.27 |
| T REMARKETING, INC dba TECHNOCYCLE    | 10/8/2020    | 118653        | 106903      | 10/28/2020   | NAID CERTIFIED ONSITE DRIVE DESTRUCTION | N 10-015-58800    | Utilities-Infor                       | \$390.00    |
|                                       |              |               |             |              |   | Totals for IT REM | IARKETING, INC dba TECHNOCYCLE:       | \$390.00    |
| JACKSON, RICHARD                      | 10/1/2020    | JAC100120     | 3432        | 10/7/2020    | ALARM MCECD CERTIFICATION INCENTIVE P   | A 10-000-21400    | Accrued Payroll-BS                    | \$789.33    |

| AMIS. ROBERT 1092020 NOV 2020-043 166788 1014-2020 STATION 44 10-000-14990 Pegnald Expresses BS 120-100 Trains for JAMMES. ROBERT 1095020 1095020 1099-2020 PM ORGAN CHASE BANK 1057020 000574 11005-202 5159 1019-2020 PM ORGAN CHASE BANK 1057020 000574 11005-202 5159 1019-2020 PM ORGAN CHASE BANK 1057020 000574 11005-202 5159 1019-2020 PM ORGAN CHASE BANK 1057020 000574 11005-202 5159 1019-2020 PM ORGAN CHASE BANK 1057020 000574 11005-202 11000-15-100 100-15-100 Pm Organiza Expresses-Admin 252.00 1000-15-100 Pm Organiza Expresses Admin 252.00 Pm Organiza Expresses  | Vendor Name          | Invoice Date | Invoice No.       | Payment No | . Payment Dat | e Invoice Description       | Account No.                | Account Description               | Amoun       |
|--|----------------------|--------------|-------------------|------------|---------------|-----------------------------|----------------------------|-----------------------------------|-------------|
| Totals for JAMES, ROBERT:   \$1,201.00   |                      |              |                   |            |               |                             |                            | Totals for JACKSON, RICHARD:      | \$789.33    |
| PMORGAN CHASE BANK   | JAMES, ROBERT        | 10/9/2020    | NOV 2020-043      | 106748     | 10/14/2020    | STATION 44                  | 10-000-14900               | Prepaid Expenses-BS               | \$1,201.00  |
| 16001-5-0100   |                      |              |                   |            |               |                             |                            | Totals for JAMES, ROBERT:         | \$1,201.00  |
| 10-001-57100   Professional Fees-Admin   \$20.00   | JP MORGAN CHASE BANK | 10/5/2020    | 00036741 10/05/20 | 5159       | 10/19/2020    | JPM CREDIT CARD TRANSACTION | ONS FOR OCTOE 10-001-54100 | Dues/Subscriptions-Admin          | \$541.99    |
| 10-002-54400   10-004-57702   10-004-57703   10-004-57703   10-004-57703   10-004-57703   10-004-57703   10-004-57703   10-004-57703   10-004-57703   10-004-57703   10-004-57703   10-004-57703   10-005-54100   10-0   |                      |              |                   |            |               |                             | 10-001-56100               | Meeting Expenses-Admin            | \$32.07     |
| 10-004-54722   Radio Repair Parts-Radio   \$300.00   |                      |              |                   |            |               |                             | 10-001-57100               | Professional Fees-Admin           | \$20.00     |
| 10-04-5720   |                      |              |                   |            |               |                             | 10-002-54450               | Employee Recognition-HCAP         | \$25.00     |
| 10-004-57720   Shop Tools-Radio   \$353.00   10-004-57720   Shop Supplies-Radio   \$295.22   10-004-57720   Shop Supplies-Radio   \$295.22   10-005-54100   Dues Subscriptions-Accou   \$885.00   10-005-54100   Dues Subscriptions-Accou   \$885.00   10-005-54100   Dues Subscriptions-Accou   \$885.00   10-007-57100   Printing Related Expenses-CE-Alarm   \$30.00   \$10-007-57100   Printing Services-EMS   \$27.00   \$10-007-57100   Printing Services-EMS   \$27.00   \$10-008-57000   Printing Services-EMS   \$27.00   \$10-008-5700   Printing Services-EMS   \$27.00   \$10-008-5700   Printing Services-EMS   \$27.00   \$2 |                      |              |                   |            |               |                             | 10-004-54450               | Employee Recognition-Radio        | \$300.00    |
| 10-004-57725   Shop Supplies-Rudio   \$295.24  |                      |              |                   |            |               |                             | 10-004-57225               | Radio Repair - Parts-Radio        | \$444.33    |
| 10-004-57750   Small Equipment & Furniture-Radio   \$494.99  |                      |              |                   |            |               |                             | 10-004-57700               | Shop Tools-Radio                  | \$533.00    |
| 10-005-54100   Dues/Subscriptions-Accou   \$895.00     10-007-57600   Training/Related Expenses-CE-Alarm   3.00.00     10-007-57000   Meeting Expenses-CE-Marm   5.30.00     10-007-57000   Professional Fees-EMS   \$361.82     10-007-57000   Professional Fees-EMS   \$3.00.00     10-008-52000   Bio-Waste Removal-Suppl   \$2,704.84     10-008-57000   Station Supplies-Suppl   \$462.94     10-008-57000   Station Supplies-Suppl   \$462.94     10-009-52000   Books/Materials-Dept   \$30.00     10-009-52000   Books/Materials-Dept   \$30.00     10-009-52000   Books/Materials-Dept   \$22.50     10-009-54000   Drug Supplies-Dept   \$72.95     10-009-54000   Drug Supplies-Dept   \$627.00     10-009-54000   Professional Fees-Dept   \$8627.00     10-009-54000   Professional Fees-Dept   \$86  |                      |              |                   |            |               |                             | 10-004-57725               | Shop Supplies-Radio               | \$295.24    |
| 10-005-54100   Dues/Subscriptions-Accour   \$895.00     10-007-57600   Training/Related Expenses-E-Alarm   3.00.00     10-007-57600   Meeting Expenses-EMS   \$3-61.82     10-007-5700   Printing Service-EMS   \$3-61.82     10-007-5700   Printing Service-EMS   \$3-61.82     10-008-5200   Bio-Waste Removal-Suppl   \$2,70-4.84     10-008-5200   Bio-Waste Removal-Suppl   \$4-62.94     10-008-5700   Sation Supplies-Suppl   \$4-62.94     10-008-5700   Sation Supplies-Dept   \$3-00.00     10-009-5200   Books/Materials-Dept   \$3-00.00     10-009-5400   Drug Supplies-Dept   \$72.95     10-009-5400   Drug Supplies-Dept   \$627.00     10-009-5400   Drug Expenses-Fleet   \$480.00     10-01-5400   Drug Expenses-Fleet   \$480.00     10-01-5800   Training/Related Expenses-CE-EMS   \$1,155.00     10-01-5800   Drug Expenses-CE-EMS   \$1,155.00     10-01-5800   Drug Expenses-CE-EMS   \$1,250.00     10-01-5800   Drug Expenses-CE-EMS   \$1,155.00     10-01-5800   Drug Expenses-CE-EMS   |                      |              |                   |            |               |                             | 10-004-57750               | Small Equipment & Furniture-Radio | \$494.99    |
| 10-006-58500   |                      |              |                   |            |               |                             | 10-005-54100               |                                   | \$895.00    |
| 10-007-57000   Printing Services-EMS   \$361.82     10-007-57100   Professional Fees-EMS   \$2,700.00     10-008-52500   Bio-Waste Removal-Suppl   \$462.94     10-008-52900   Postage-Suppl   \$462.94     10-008-57900   Station Supplies-Suppl   \$881.97     10-009-52600   Books/Materials-Dept   \$30.00     10-009-52600   Books/Materials-Dept   \$72.95     10-009-52600   Drug Supplies-Dept   \$72.95     10-009-52600   Drug Supplies-Dept   \$72.95     10-009-54000   Drug Supplies-Dept   \$72.95     10-009-54000   Drug Supplies-Dept   \$72.95     10-009-54100   Drug Supplies-Dept   \$667.00     10-010-54000   Professional Fees-Dept   \$300.00     10-010-54000   Professional Fees-Pees-Pees   Professional Fees-Pees-Pees-Pees-Pees-Pees-Pees-Pees-   |                      |              |                   |            |               |                             | 10-006-58500               |                                   | \$30.00     |
| 10-007-57100   |                      |              |                   |            |               |                             | 10-007-56100               | Meeting Expenses-EMS              | \$64.66     |
| 10-007-57100   |                      |              |                   |            |               |                             | 10-007-57000               | Printing Services-EMS             | \$361.82    |
| 10-008-56900   Postage-Suppl   \$462.90     10-008-57900   Station Supplies-Suppl   \$851.97     10-009-52600   Books/Materials-Dept   \$30.00     10-009-52700   Business Licenses-Dept   \$928.00     10-009-5400   Drug Supplies-Dept   \$72.95     10-009-54100   Drug Subscriptions-Dept   \$627.00     10-009-57100   Professional Fees-Dept   \$300.00     10-010-54400   Employee Recognition-Fleet   \$59.15     10-010-54500   Travel Expenses-Fleet   \$480.00     10-010-58600   Travel Expenses-Fleet   \$125.00     10-011-53150   Conferences - Fees, Travel, & Meals-EM   \$2.530.00     10-011-58500   Training/Related Expenses-CE-EMS B   \$1,155.00     10-015-58310   Telephones-Service-Infor   \$588.60     10-016-54400   Maintenance & Repairs-Buildings-Facil   \$300.00     10-016-57700   Shop Tools-Facil   \$300.00     10-016-57705   Shop Supplies-Facil   \$361.30     10-016-57775   Small Equipment & Furniture-Facil   \$629.00     10-016-57755   Small Equipment & Furniture-Facil   \$662.00     10-016-57750   Small Equipment & Furniture-Facil   \$66  |                      |              |                   |            |               |                             | 10-007-57100               | Professional Fees-EMS             | (\$2,700.00 |
| 10-008-57900   Station Supplies-Suppl   S851.97     10-009-52600   Books/Materials-Dept   S30.00     10-009-52700   Business Licenses-Dept   S928.00     10-009-54100   Drug Supplies-Dept   S72.50     10-009-54100   Drug Supplies-Dept   S627.00     10-009-57100   Professional Fees-Dept   S30.00     10-009-57100   Professional Fees-Dept   S30.00     10-010-54450   Employee Recognition-Fleet   S59.15     10-010-58600   Travel Expenses-Fleet   S480.00     10-011-5800   Travel Expenses-Fleet   S12.50     10-011-58150   Conferences - Fees, Travel, & Meals-EM   S2.530.00     10-011-58310   Training/Related Expenses-CE-EMS B   S1,155.00     10-016-54450   Employee Recognition-Facil   S300.00     10-016-54450   Employee Recognition-Facil   S300.00     10-016-54500   Travel Expenses-CE-EMS B   S1,155.00     10-016-54760   Shop Tools-Facil   S300.00     10-016-54760   Shop Tools-Facil   S300.00     10-016-57700   Shop Tools-Facil   S156.80     10-016-57705   Shop Supplies-Pacil   S361.30     10-016-57725   Shop Supplies-Pacil   S361.30     10-016-57705   Small Equipment & Furniture-Facil   (S629.00   |                      |              |                   |            |               |                             | 10-008-52500               | Bio-Waste Removal-Suppl           | \$2,704.48  |
| 10-009-52600   Books/Materials-Dept   \$30.00     10-009-52700   Business Licenses-Dept   \$928.00     10-009-5400   Drug Supplies-Dept   \$72.95     10-009-54100   Dues/Subscriptions-Dept   \$627.00     10-009-57100   Professional Fees-Dept   \$800.00     10-010-54450   Employee Recognition-Fleet   \$800.00     10-010-54450   Employee Recognition-Fleet   \$480.00     10-010-5860   Travel Expenses-Fleet   \$480.00     10-011-53150   Conferences - Fees, Travel, & Meals-EM:   \$2,530.00     10-011-5860   Training/Related Expenses-CE-EMS B   \$1,155.00     10-011-5860   Telephones-Service-Infor   \$588.60     10-016-5860   Employee Recognition-Facil   \$300.00     10-016-5860   Temployee Recognition-Facil   \$156.80     10-016-57750   Shop Supplies-Facil   \$156.80     10-016-57750   Shop Supplies-Facil   \$156.80     10-016-57750   Small Equipment & Furniture-Facil   \$361.30     10-016-57750   Small Equipment & Fu   |                      |              |                   |            |               |                             | 10-008-56900               | Postage-Suppl                     | \$462.96    |
| 10-009-52600   Books/Materials-Dept   \$30.00     10-009-52700   Business Licenses-Dept   \$928.00     10-009-5400   Drug Supplies-Dept   \$72.95     10-009-54100   Drug Supplies-Dept   \$627.00     10-009-57100   Professional Fees-Dept   \$630.00     10-010-54450   Employee Recognition-Fleet   \$50.00     10-010-54450   Employee Recognition-Fleet   \$480.00     10-010-59100   Vehicle-Registration-Fleet   \$125.00     10-011-53150   Conferences - Fees, Travel, & Meals-EM:   \$2,530.00     10-011-58800   Training/Related Expenses-CE-EMS B   \$1,155.00     10-011-58810   Telephones-Service-Infor   \$588.60     10-016-558310   Telephones-Service-Infor   \$588.60     10-016-558310   Telephones-Service-Infor   \$588.60     10-016-558310   Shop Tools-Facil   \$156.80     10-016-5770   Shop Tools-Facil   \$156.80     10-016-5770   Shop Supplies-Facil   \$156.80     10-016-5770   Small Equipment & Furniture-Facil   \$361.30     10-016-5775   Small Equipment & Furniture-Facil   \$689.00     10-016-5775  |                      |              |                   |            |               |                             | 10-008-57900               | Station Supplies-Suppl            | \$851.97    |
| 10-009-52700   Business Licenses-Dept   \$928.00     10-009-54000   Drug Supplies-Dept   \$72.96     10-009-54100   Dues/Subscriptions-Dept   \$627.00     10-009-57100   Professional Fees-Dept   \$6300.00     10-010-54450   Employee Recognition-Fleet   \$99.15     10-010-58600   Travel Expenses-Fleet   \$480.00     10-010-59100   Vehicle-Registration-Fleet   \$125.00     10-011-59100   Vehicle-Registration-Fleet   \$125.00     10-011-58500   Training/Related Expenses-CE-EMS B   \$1,155.00     10-011-58500   Training/Related Expenses-CE-EMS B   \$1,155.00     10-016-54450   Employee Recognition-Facil   \$300.00     10-016-54450   Employee Recognition-Facil   \$300.00     10-016-54450   Employee Recognition-Facil   \$300.00     10-016-57700   Shop Tools-Facil   \$156.80     10-016-57700   Shop Tools-Facil   \$156.80     10-016-57705   Shop Supplies-Facil   \$361.30     10-016-57705   Shop Supplies-Facil   \$361.30     10-016-57705   Small Equipment & Furniture-Facil   \$62.90     10-016-57706   \$600  |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-009-54000   Drug Supplies-Dept   \$72.99  |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-009-54100 Dues/Subscriptions-Dept \$627.00 10-009-57100 Professional Fees-Dept (\$300.00 10-010-54450 Employee Recognition-Fleet \$59.15 10-010-58600 Travel Expenses-Fleet \$480.00 10-010-59100 Vehicle-Registration-Fleet \$125.00 10-011-53150 Conferences - Fees, Travel, & Meals-EM: \$2,530.00 10-011-58500 Training/Related Expenses-CE-EMS B \$1,155.00 10-015-58310 Telephones-Service-Infor \$588.60 10-016-54450 Employee Recognition-Facil \$300.00 10-016-57450 Maintenance & Repairs-Buildings-Facil \$2,234.60 10-016-57700 Shop Tools-Facil \$156.80 10-016-57725 Shop Supplies-Facil \$361.30 10-016-57750 Small Equipment & Furniture-Facil \$362.00   |                      |              |                   |            |               |                             |                            | •                                 |             |
| 10-009-57100   Professional Fees-Dept   (\$300.00  |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-010-54450       Employee Recognition-Fleet       \$59.15         10-010-58600       Travel Expenses-Fleet       \$480.00         10-010-59100       Vehicle-Registration-Fleet       \$125.00         10-011-53150       Conferences - Fees, Travel, & Meals-EM       \$2,530.00         10-011-58500       Training/Related Expenses-CE-EMS B       \$1,155.00         10-015-58310       Telephones-Service-Infor       \$588.60         10-016-54450       Employee Recognition-Facil       \$300.00         10-016-55600       Maintenance & Repairs-Buildings-Facil       \$2,234.60         10-016-57700       Shop Tools-Facil       \$156.80         10-016-57725       Shop Supplies-Facil       \$361.30         10-016-57750       Small Equipment & Furniture-Facil       \$629.00  |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-010-58600   Travel Expenses-Fleet   \$48.00   |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-010-59100       Vehicle-Registration-Fleet       \$125.00         10-011-53150       Conferences - Fees, Travel, & Meals-EM:       \$2,530.00         10-011-58500       Training/Related Expenses-CE-EMS B       \$1,155.00         10-015-58310       Telephones-Service-Infor       \$588.60         10-016-54450       Employee Recognition-Facil       \$300.00         10-016-55600       Maintenance & Repairs-Buildings-Facil       \$2,234.60         10-016-57700       Shop Tools-Facil       \$156.80         10-016-57725       Shop Supplies-Facil       \$361.30         10-016-57750       Small Equipment & Furniture-Facil       \$629.00   |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-011-53150       Conferences - Fees, Travel, & Meals-EM:       \$2,530.00         10-011-58500       Training/Related Expenses-CE-EMS B       \$1,155.00         10-015-58310       Telephones-Service-Infor       \$588.60         10-016-54450       Employee Recognition-Facil       \$300.00         10-016-55600       Maintenance & Repairs-Buildings-Facil       \$2,234.60         10-016-57700       Shop Tools-Facil       \$156.80         10-016-57725       Shop Supplies-Facil       \$361.30         10-016-57750       Small Equipment & Furniture-Facil       \$629.00  |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-011-58500       Training/Related Expenses-CE-EMS B       \$1,155.00         10-015-58310       Telephones-Service-Infor       \$588.60         10-016-54450       Employee Recognition-Facil       \$300.00         10-016-55600       Maintenance & Repairs-Buildings-Facil       \$2,234.60         10-016-57700       Shop Tools-Facil       \$156.80         10-016-57725       Shop Supplies-Facil       \$361.30         10-016-57750       Small Equipment & Furniture-Facil       \$629.00  |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-015-58310       Telephones-Service-Infor       \$588.60         10-016-54450       Employee Recognition-Facil       \$300.00         10-016-55600       Maintenance & Repairs-Buildings-Facil       \$2,234.60         10-016-57700       Shop Tools-Facil       \$156.80         10-016-57725       Shop Supplies-Facil       \$361.30         10-016-57750       Small Equipment & Furniture-Facil       \$629.00   |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-016-54450       Employee Recognition-Facil       \$300.00         10-016-55600       Maintenance & Repairs-Buildings-Facil       \$2,234.60         10-016-57700       Shop Tools-Facil       \$156.80         10-016-57725       Shop Supplies-Facil       \$361.30         10-016-57750       Small Equipment & Furniture-Facil       \$629.00  |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-016-55600       Maintenance & Repairs-Buildings-Facil       \$2,234.60         10-016-57700       Shop Tools-Facil       \$156.80         10-016-57725       Shop Supplies-Facil       \$361.30         10-016-57750       Small Equipment & Furniture-Facil       (\$629.00  |                      |              |                   |            |               |                             |                            | -                                 |             |
| 10-016-57700       Shop Tools-Facil       \$156.80         10-016-57725       Shop Supplies-Facil       \$361.30         10-016-57750       Small Equipment & Furniture-Facil       \$629.00   |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-016-57725       Shop Supplies-Facil       \$361.30         10-016-57750       Small Equipment & Furniture-Facil       (\$629.00   |                      |              |                   |            |               |                             |                            |                                   |             |
| 10-016-57750 Small Equipment & Furniture-Facil (\$629.00   |                      |              |                   |            |               |                             |                            | -                                 |             |
|  |                      |              |                   |            |               |                             |                            |                                   |             |
|  |                      |              |                   |            |               |                             |                            | • •                               | \$7,759.85  |

| Vendor Name                         | Invoice Date | Invoice No.         | Payment No. | Payment Dat | te Invoice Description                    | Account No.     | Account Description                | Amount      |
|-------------------------------------|--------------|---------------------|-------------|-------------|---|-----------------|------------------------------------|-------------|
|                                     |              |                     |             |             |   | 10-025-54350    | Employee Health\Wellness-Human     | \$883.95    |
|                                     |              |                     |             |             |   | 10-025-54450    | Employee Recognition-Human         | \$903.60    |
|                                     |              |                     |             |             |   | 10-025-57300    | Recruit/Investigate-Human          | \$4.94      |
|                                     |              |                     |             |             |   | 10-025-58500    | Training/Related Expenses-CE-Human | \$296.44    |
|                                     |              |                     |             |             |   | 10-026-57100    | Professional Fees-Recor            | \$414.50    |
|                                     |              |                     |             |             |   | 10-039-54450    | Employee Recognition-Commu         | \$300.00    |
|                                     |              |                     |             |             |   |                 | Totals for JP MORGAN CHASE BANK:   | \$24,640.33 |
| KIRBY, DANIELLE                     | 10/1/2020    | KIR100120           | 3433        | 10/7/2020   | ALARM MCECD CERTIFICATION INCENTIVE PA    | A 10-000-21400  | Accrued Payroll-BS                 | \$1,460.38  |
|                                     |              |                     |             |             |   |                 | Totals for KIRBY, DANIELLE:        | \$1,460.38  |
| KIRBY, JOSEPH                       | 10/1/2020    | KIR100120           | 3433        | 10/7/2020   | ALARM MCECD CERTIFICATION INCENTIVE PA    | A 10-000-21400  | Accrued Payroll-BS                 | \$1,662.30  |
|                                     |              |                     |             |             |   |                 | Totals for KIRBY, JOSEPH:          | \$1,662.30  |
| LAKE SOUTH WATER SUPPLY CORPORATIO! | 10/22/2020   | 1000019000 10/22/20 | 106904      | 10/28/2020  | STATION 45 09/15/20-10/17/20              | 10-016-58800    | Utilities-Facil                    | \$359.38    |
| EARL SOUTH WATER SOTTET CORTORATION | 10/22/2020   | 1000017000 10/22/20 | 100904      | 10/28/2020  |   |                 | ITH WATER SUPPLY CORPORATION:      | \$359.38    |
|                                     |              |                     |             |             | 100                                       | 3 IOI EAILE GOO | THE WATER GOLF ET GORT GRATION.    | φ337.36     |
| LAW OFFICE OF KELLY A MCDONALD      | 10/1/2020    | 645                 | 3564        | 10/28/2020  | PROFESSIONAL LEGAL SERVICES SEPT 2020     | 10-001-55500    | Legal Fees-Admin                   | \$3,379.00  |
|                                     |              |                     |             |             |   | Totals for L    | AW OFFICE OF KELLY A MCDONALD:     | \$3,379.00  |
| LEXISNEXIS RISK DATA MGMT, INC      | 10/1/2020    | 1171610-202000930   | 106949      | 11/4/2020   | OFFICIAL RECORDS SEARCH 09/01/20-09/30/20 | 10-011-52900    | Collection Fees-EMS B              | \$810.50    |
|                                     |              |                     | 100515      | 11/1/2020   |   | 10-002-57100    | Professional Fees-HCAP             | \$597.50    |
|                                     |              |                     |             |             |   |                 | LEXISNEXIS RISK DATA MGMT, INC:    | \$1,408.00  |
|                                     | 40/45/2000   |                     |             |             |   |                 |                                    | ****        |
| LIBERTY TIRE RECYCLING, LLC         | 10/17/2020   | 1919965             | 3596        | 11/4/2020   | CAR TIRE EACH OFF RIM                     | 10-010-54800    | Hazardous Waste Removal-Fleet      | \$132.00    |
|                                     |              |                     |             |             |   | I otal          | s for LIBERTY TIRE RECYCLING, LLC: | \$132.00    |
| LIFE-ASSIST, INC.                   | 10/1/2020    | 1039375             | 106751      | 10/14/2020  | MEDCIAL SUPPLIES                          | 10-008-53900    | Disposable Medical Supplies-Suppl  | \$57.51     |
|                                     | 10/7/2020    | 1040720             | 106835      | 10/21/2020  | DME MEDICAL SUPPLIES                      | 10-008-54200    | Durable Medical Equipment-Suppl    | \$168.00    |
|                                     | 10/14/2020   | 1042520             | 106906      | 10/28/2020  | MEDICAL SUPPLIES                          | 10-008-53800    | Disposable Linen-Suppl             | \$816.00    |
|                                     |              |                     |             |             |   |                 | Disposable Medical Supplies-Suppl  | \$2,895.00  |
|                                     |              |                     |             |             |   |                 | Drug Supplies-Dept                 | \$685.10    |
|                                     | 10/21/2020   | 1044015             | 106950      | 11/4/2020   | MEDICAL SUPPLIES                          | 10-008-53900    | Disposable Medical Supplies-Suppl  | \$296.40    |
|                                     | 10/9/2020    | 1041592             | 106950      | 11/4/2020   | MEDICAL SUPPLIES                          | 10-008-53900    | Disposable Medical Supplies-Suppl  | \$45.00     |
|                                     | 10/9/2020    | 1041498             | 106950      | 11/4/2020   | MEDICAL SUPPLIES                          | 10-009-54000    | Drug Supplies-Dept                 | \$493.03    |
|                                     |              |                     |             |             |   | 10-008-53900    | Disposable Medical Supplies-Suppl  | \$250.53    |
|                                     |              |                     |             |             |   | 10-008-53800    | Disposable Linen-Suppl             | \$377.88    |
|                                     | 10/28/2020   | 1045969             | 107026      | 11/10/2020  | MEDICAL SUPPLIES                          | 10-009-54000    | Drug Supplies-Dept                 | \$140.80    |
|                                     |              |                     |             |             |   | 10-008-53900    | Disposable Medical Supplies-Suppl  | \$388.04    |

| Vendor Name                             | Invoice Date | Invoice No.      | Payment No. | Payment Dat | e Invoice Description                 | Account No.       | . Account Description                 | Amount     |
|---|--------------|------------------|-------------|-------------|---------------------------------------|-------------------|---------------------------------------|------------|
|   | 10/27/2020   | 1045606          | 107026      | 11/10/2020  | MEDICAL SUPPLIES                      | 10-008-53900      | Disposable Medical Supplies-Suppl     | \$2,101.41 |
|   |              |                  |             |             |                                       | 10-009-54000      | Drug Supplies-Dept                    | \$215.79   |
|   |              |                  |             |             |                                       |                   | Totals for LIFE-ASSIST, INC.:         | \$8,930.49 |
| LINDGREN, LOIS                          | 10/1/2020    | LIN100120        | 3437        | 10/7/2020   | ALARM MCECD CERTIFICATION INCENTIVE   | PA 10-000-21400   | Accrued Payroll-BS                    | \$1,882.48 |
|   |              |                  |             |             |                                       |                   | Totals for LINDGREN, LOIS:            | \$1,882.48 |
| LINEBARGER GOGGAN BLAIR & SAMPSON, I    | 10/7/2020    | EMMOR01 10-07-20 | 106907      | 10/28/2020  | GROSS COLLECTIONS FEE SEPTEMBER 2020  | 10-011-52900      | Collection Fees-EMS B                 | \$5,285.56 |
|   |              |                  |             |             | Tota                                  | als for LINEBARGE | ER GOGGAN BLAIR & SAMPSON, LLP:       | \$5,285.56 |
| LIQUIDSPRING LLC                        | 10/1/2020    | 0034792-IN       | 106836      | 10/21/2020  | VEHICLE PARTS                         | 10-010-59050      | Vehicle-Parts-Fleet                   | \$1,839.00 |
|   |              |                  |             |             |                                       |                   | Totals for LIQUIDSPRING LLC:          | \$1,839.00 |
| LONE STAR COMMUNITY HEALTH CENTER,      | 10/1/2020    | PHD08312020      | 3490        | 10/14/2020  | COVID 19 VOUCHERS PERFORMED @ \$51.31 | EA: 10-007-57100  | Professional Fees-EMS                 | \$667.03   |
|   | 10/9/2020    | PHD10092020      | 3566        | 10/28/2020  | COVID 19 VOUCHERS PERFORMED @ \$51.31 | EA: 10-007-57100  | Professional Fees-EMS                 | \$2,103.71 |
|   | 10/20/2020   | PHD10202020      | 3598        | 11/4/2020   | COVID 19 VOUCHERS PERFORMED @ \$51.31 | EA: 10-007-57100  | Professional Fees-EMS                 | \$359.17   |
|   |              |                  |             |             | Tota                                  | ls for LONE STAR  | COMMUNITY HEALTH CENTER, INC.:        | \$3,129.91 |
| LOWE'S ELECTRICAL SERVICE, INC.         | 10/6/2020    | 891              | 106837      | 10/21/2020  | ELECTRICAL & LIGHTING                 | 10-016-55600      | Maintenance & Repairs-Buildings-Facil | \$480.70   |
|   |              |                  |             |             |                                       | Totals for        | LOWE'S ELECTRICAL SERVICE, INC.:      | \$480.70   |
| LSE CONTRACTORS, LLC                    | 10/22/2020   | 8520             | 3599        | 11/4/2020   | INSTALL GROUNDING FOR NEW TOWER CO    | NR(10-004-57100   | Professional Fees-Radio               | \$6,954.53 |
|   |              |                  |             |             |                                       |                   | Totals for LSE CONTRACTORS, LLC:      | \$6,954.53 |
| MALOUF ENGINEERING INT'L, INC           | 10/1/2020    | 2003191V1        | 3567        | 10/28/2020  | PERFORM A STRUCTUAL ANALYSIS          | 10-004-57100      | Professional Fees-Radio               | \$1,800.00 |
|   |              |                  |             |             |                                       | Totals f          | or MALOUF ENGINEERING INT'L, INC:     | \$1,800.00 |
| MARTIN, DISIERE, JEFFERSON & WISDOM, LI | 10/1/2020    | 192751           | 106753      | 10/14/2020  | ATTORNEY FEES 04/28/25-05/15/20       | 10-025-55500      | Legal Fees-Human                      | \$825.00   |
|   | 10/1/2020    | 189128           | 106753      | 10/14/2020  | ATTORNEY FEES 02/25/20-03/25/20       | 10-025-55500      | Legal Fees-Human                      | \$220.00   |
|   |              |                  |             |             | Tot                                   | als for MARTIN, D | ISIERE, JEFFERSON & WISDOM, LLP:      | \$1,045.00 |
| MCCULLY, SCOTT                          | 10/1/2020    | MCC100120        | 3439        | 10/7/2020   | ALARM MCECD CERTIFICATION INCENTIVE   | PA 10-000-21400   | Accrued Payroll-BS                    | \$1,516.42 |
|   |              |                  |             |             |                                       |                   | Totals for MCCULLY, SCOTT:            | \$1,516.42 |
| MCKESSON GENERAL MEDICAL CORP.          | 10/20/2020   | 14698730         |             |             | CREDIT/14524905                       | 10-008-53900      | Disposable Medical Supplies-Suppl     | (\$803.00) |
|   | 10/1/2020    | 13956007         | 106754      | 10/14/2020  | MEDICAL SUPPLIES                      | 10-008-53900      | Disposable Medical Supplies-Suppl     | \$510.86   |
|   | 10/1/2020    | 13952610         | 106754      | 10/14/2020  | MEDICAL SUPPLIES                      | 10-008-53900      | Disposable Medical Supplies-Suppl     | \$309.44   |
|   | 10/5/2020    | 14080292         | 106838      | 10/21/2020  | DRUG SUPPLIES                         | 10-009-54000      | Drug Supplies-Dept                    | \$1,869.98 |

| Vendor Name                          | Invoice Date | Invoice No. | Payment No. | Payment Dat | e Invoice Description         | Account No.               | Account Description                 | Amount      |
|--------------------------------------|--------------|-------------|-------------|-------------|-------------------------------|---------------------------|-------------------------------------|-------------|
|                                      | 10/6/2020    | 14133475    | 106838      | 10/21/2020  | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$790.88    |
|                                      | 10/6/2020    | 14152391    | 106838      | 10/21/2020  | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$98.86     |
|                                      | 10/15/2020   | 14524905    | 106908      | 10/28/2020  | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$1,976.01  |
|                                      | 10/1/2020    | 77993439    | 106952      | 11/4/2020   | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$1,974.70  |
|                                      | 10/1/2020    | 90012051    | 106952      | 11/4/2020   | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$735.92    |
|                                      | 10/1/2020    | 91342646    | 106952      | 11/4/2020   | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$551.94    |
|                                      | 10/1/2020    | 92484792    | 106952      | 11/4/2020   | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$183.98    |
|                                      | 10/22/2020   | 14802336    | 106952      | 11/4/2020   | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$800.25    |
|                                      | 10/28/2020   | 14985552    | 107029      | 11/10/2020  | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$294.39    |
|                                      | 10/20/2020   | 14684921    | 107029      | 11/10/2020  | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$803.00    |
|                                      |              |             |             |             |                               | Totals for MC             | KESSON GENERAL MEDICAL CORP.:       | \$10,097.21 |
| MEDLINE INDUSTRIES, INC              | 10/1/2020    | 1906057396  |             |             | CREDIT/1905789654             | 10-008-53900              | Disposable Medical Supplies-Suppl   | (\$22.78)   |
|                                      | 10/13/2020   | 1927223526  | 106910      | 10/28/2020  | DRUG SUPPLIES                 | 10-009-54000              | Drug Supplies-Dept                  | \$3,527.52  |
|                                      | 10/14/2020   | 1927419074  | 106910      | 10/28/2020  | DRUG SUPPLIES                 | 10-009-54000              | Drug Supplies-Dept                  | \$1,139.90  |
|                                      |              |             |             |             |                               | 10-009-54000              | Drug Supplies-Dept                  | \$44.66     |
|                                      | 10/1/2020    | 1907810829  | 106839      | 10/21/2020  | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$268.22    |
|                                      | 10/1/2020    | 1907705295  |             | 10/1/2020   | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$22.78     |
|                                      | 10/1/2020    | 1905936054  | 106839      | 10/21/2020  | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$34.17     |
|                                      | 10/1/2020    | 1907206223  | 106839      | 10/21/2020  | MEDICAL SUPPLIES              | 10-008-53900              | Disposable Medical Supplies-Suppl   | \$760.97    |
|                                      | 10/31/2020   | 1929516863  | 107090      | 11/18/2020  | DRUG SUPPLIES                 | 10-009-54000              | Drug Supplies-Dept                  | \$3,154.63  |
|                                      |              |             |             |             |                               | -                         | Totals for MEDLINE INDUSTRIES, INC: | \$8,930.07  |
| MICRO INTEGRATION & PROGRAMMING SO   | 10/1/2020    | 220231      | 3628        | 11/10/2020  | HID ICLASS FINISHED WALL READ | DER/KEYPAD 10-016-57750   | Small Equipment & Furniture-Facil   | \$2,950.00  |
|                                      |              |             |             |             | Tota                          | Is for MICRO INTEGRATION  | & PROGRAMMING SOLUTIONS, INC.:      | \$2,950.00  |
| MILLER TOWING & RECOVERY, LLC        | 10/12/2020   | 20-2346     | 106911      | 10/28/2020  | VEHICLE TOWING                | 10-010-59200              | Vehicle-Towing-Fleet                | \$250.00    |
|                                      | 10/21/2020   | 20-2362     | 106953      | 11/4/2020   | VEHICLE TOWING                | 10-010-59200              | Vehicle-Towing-Fleet                | \$750.00    |
|                                      |              |             |             |             |                               | Totals for                | MILLER TOWING & RECOVERY, LLC:      | \$1,000.00  |
| MISSION CRITICAL PARTNERS            | 10/7/2020    | 11469       | 3492        | 10/14/2020  | PROFESSIONAL SERVICES FOR BIF | RCH, JOHN 15 10-004-57100 | Professional Fees-Radio             | \$2,918.25  |
|                                      |              |             |             |             |                               | Tota                      | als for MISSION CRITICAL PARTNERS:  | \$2,918.25  |
| MOBILE ELECTRIC POWER SOLUTIONS, INC | 10/13/2020   | 15388       | 106912      | 10/28/2020  | GENERATOR/PULLEY              | 10-010-57750              | Small Equipment & Furniture-Fleet   | \$2,606.04  |
|                                      |              |             |             |             | Totals for Mo                 | OBILE ELECTRIC POWER S    | OLUTIONS, INC dba MOBILE POWER:     | \$2,606.04  |
| MONTGOMERY COUNTY EMERGENCY          | 10/21/2020   | MON102120   | 106913      | 10/28/2020  | 911 REIMB FOR LANGUAGE LINE U | JSE COVID C1 10-015-58310 | Telephones-Service-Infor            | \$2,318.29  |
|                                      |              |             |             |             |                               | Totals for MC             | ONTGOMERY COUNTY EMERGENCY:         | \$2,318.29  |

| Vendor Name                         | Invoice Date           | Invoice No.                     | Payment No.      | Payment Dat             | e Invoice Description                                 | Account No. Account Description Amount  |
|-------------------------------------|------------------------|---------------------------------|------------------|-------------------------|---|---|
| MONTGOMERY COUNTY ESD # 1, (STN 12) | 10/9/2020              | NOV 2020-189                    | 3493             | 10/14/2020              | STATION 12 RENT                                       | 10-000-14900         Prepaid Expenses-BS         \$1,100.00           Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):         \$1,100.00  |
| MONTGOMERY COUNTY ESD #1 (STN 13)   | 10/9/2020              | NOV 2020-042                    | 3494             | 10/14/2020              | STATION 13 RENT                                       | 10-000-14900         Prepaid Expenses-BS         \$1,100.00           Totals for MONTGOMERY COUNTY ESD #1 (STN 13):         \$1,100.00  |
| MONTGOMERY COUNTY ESD #10, STN 42   | 10/9/2020<br>10/1/2020 | NOV 2020-165<br>SEPT 2020-163-B | 106756<br>106954 | 10/14/2020<br>11/4/2020 | STATION 42 RENT<br>STATION 42 RENT/REPLACES CK 106135 | 10-000-14900       Prepaid Expenses-BS       \$950.00         10-016-57500       Rent-Facil       \$950.00         Totals for MONTGOMERY COUNTY ESD #10, STN 42:       \$1,900.00 |
| MONTGOMERY COUNTY ESD #2            | 10/9/2020              | NOV 2020-022                    | 3495             | 10/14/2020              | STATION 47 RENT                                       | 10-000-14900 Prepaid Expenses-BS \$1,000.00  Totals for MONTGOMERY COUNTY ESD #2: \$1,000.00  |
| MONTGOMERY COUNTY ESD #6, STN 34    | 10/9/2020              | NOV 2020-188                    | 106757           | 10/14/2020              | STATION 34 RENT                                       | 10-000-14900         Prepaid Expenses-BS         \$900.00           Totals for MONTGOMERY COUNTY ESD #6, STN 34:         \$900.00   |
| MONTGOMERY COUNTY ESD #8, STN 21/22 | 10/9/2020              | NOV 2020-190                    | 106758           | 10/14/2020              | STATION 21 RENT                                       | 10-000-14900         Prepaid Expenses-BS         \$800.00           Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:         \$800.00  |
| MONTGOMERY COUNTY ESD #9, STN 33    | 10/9/2020              | NOV 2020-186                    | 3496             | 10/14/2020              | STATION 33 RENT                                       | 10-000-14900         Prepaid Expenses-BS         \$850.00           Totals for MONTGOMERY COUNTY ESD #9, STN 33:         \$850.00   |
| MONTGOMERY COUNTY ESD#3 (STNT 46)   | 10/9/2020              | NOV 2020-069                    | 3497             | 10/14/2020              | RENT STATION 46                                       | 10-000-14900         Prepaid Expenses-BS         \$600.00           Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):         \$600.00  |
| MOSLEY FIRE AND SAFETY, INC         | 10/26/2020             | 10980                           | 3629             | 11/10/2020              | ANNUAL MAINTENANCE & RETAG                            | 10-008-55650 Maintenance- Equipment-Suppl \$205.00  Totals for MOSLEY FIRE AND SAFETY, INC: \$205.00  |
| NATIONAL EMERGENCY NUMBER ASSOCIA'  | 10/1/2020              | 300057600                       | 3498             | 10/14/2020              | PUBLIC SECTOR 2 MEMBERSHIP DUES  To                   | 10-006-54100 Dues/Subscriptions-Alarm \$1,550.00 stals for NATIONAL EMERGENCY NUMBER ASSOCIATION: \$1,550.00  |
| NATIONWIDE INSURANCE DVM INSURANCE  | 10/1/2020              | DVM101520                       | 106760           | 10/14/2020              | VETERINARY PET INSURANCE GROUP 462<br>Totals for NAT  | 20/SEP 10-000-21590 P/R-Premium Cancer/Accident-BS \$2,436.70  TIONWIDE INSURANCE DVM INSURANCE AGENCY (PET): \$2,436.70  |
| NEWBART PRODUCTS, INC.              | 10/7/2020              | 292848                          | 3529             | 10/21/2020              | PRINTER RIBBON  | 10-009-52600         Books/Materials-Dept         \$840.00           Totals for NEWBART PRODUCTS, INC.:         \$840.00  |

| Vendor Name                       | Invoice Date | Invoice No.   | Payment No. | Payment Date | e Invoice Description                  | Account No.    | Account Description               | Amount      |
|-----------------------------------|--------------|---------------|-------------|--------------|--|----------------|-----------------------------------|-------------|
| NIXON, MARGARUITE                 | 10/19/2020   | NIX101920     | 3530        | 10/21/2020   | MONIES OWED TO EMPLOYEE                | 10-000-21400   | Accrued Payroll-BS                | \$612.85    |
|                                   |              |               |             |              |  |                | Totals for NIXON, MARGARUITE:     | \$612.85    |
| NUTT, CYNTHIA                     | 10/1/2020    | NUT100120     | 3441        | 10/7/2020    | ALARM MCECD CERTIFICATION INCENTIVE PA | A 10-000-21400 | Accrued Payroll-BS                | \$1,460.38  |
|                                   |              |               |             |              |  |                | Totals for NUTT, CYNTHIA:         | \$1,460.38  |
| OPTIMUM COMPUTER SOLUTIONS, INC.  | 10/4/2020    | INV0000099742 | 3499        | 10/14/2020   | PROGRAMMING/SERVICE LABOR              | 10-015-57100   | Professional Fees-Infor           | \$7,705.00  |
|                                   | 10/11/2020   | INV0000099840 | 3568        | 10/28/2020   | SERVICE LABOR                          | 10-015-57100   | Professional Fees-Infor           | \$9,343.75  |
|                                   | 10/30/2020   | INV0000099967 | 3609        | 11/4/2020    | CISCO AIRONET                          | 10-015-57750   | Small Equipment & Furniture-Infor | \$4,650.00  |
|                                   | 10/16/2020   | INV0000099836 | 3609        | 11/4/2020    | CISCO 40G TO 10G CONVERTERS            | 10-015-57750   | Small Equipment & Furniture-Infor | \$2,100.00  |
|                                   | 10/15/2020   | INV0000099814 | 3609        | 11/4/2020    | BARRACUDA EMAIL SECURITY GATEWAY/TH    | R 10-015-53000 | Computer Maintenance-Infor        | \$10,128.00 |
|                                   | 10/25/2020   | INV0000099993 | 3609        | 11/4/2020    | SERVICE LABOR                          | 10-015-57100   | Professional Fees-Infor           | \$8,481.25  |
|                                   |              |               |             |              |  | Totals for OPT | TIMUM COMPUTER SOLUTIONS, INC.:   | \$42,408.00 |
| OPTIQUEST INTERNET SERVICES, INC. | 10/1/2020    | 74753         | 3500        | 10/14/2020   | REMOTE APPLICATION                     | 10-015-53050   | Computer Software-Infor           | \$313.25    |
|                                   | 10/15/2020   | 74782         | 3600        | 11/4/2020    | REGISTRATION/RENEWAL - SSL CERTIFICATE | 10-015-52700   | Business Licenses-Infor           | \$82.00     |
|                                   | 10/15/2020   | 74780         | 3601        | 11/4/2020    | REGISTRATION/RENEWAL - SSL CERTIFICATE | 10-015-52700   | Business Licenses-Infor           | \$82.00     |
|                                   |              |               |             |              |  | Totals for OP  | TIQUEST INTERNET SERVICES, INC.:  | \$477.25    |
| O'REILLY AUTO PARTS               | 10/9/2020    | 0408-451332   |             |              | CREDIT/0408-444171                     | 10-010-59050   | Vehicle-Parts-Fleet               | (\$69.71)   |
|                                   | 10/1/2020    | 0408-426019   |             |              | CREDIT/0408-426015                     | 10-010-59050   | Vehicle-Parts-Fleet               | (\$57.20)   |
|                                   | 10/5/2020    | 0408-449575   |             |              | CREDIT/0408-163663                     | 10-010-59050   | Vehicle-Parts-Fleet               | (\$15.00)   |
|                                   | 10/5/2020    | 0408-449409   | 106841      | 10/21/2020   | VEHICLE PARTS                          | 10-010-59050   | Vehicle-Parts-Fleet               | \$245.85    |
|                                   | 10/5/2020    | 0408-449540A  | 106841      | 10/21/2020   | VEHICLE PARTS                          | 10-010-59050   | Vehicle-Parts-Fleet               | \$22.08     |
|                                   | 10/13/2020   | 0408-452887   | 106914      | 10/28/2020   | VEHICLE PARTS/SHOP SUPPLIES            | 10-010-59050   | Vehicle-Parts-Fleet               | \$236.10    |
|                                   |              |               |             |              |  | 10-010-57725   | Shop Supplies-Fleet               | \$20.99     |
|                                   | 10/15/2020   | 0408-453938   | 106962      | 11/4/2020    | VEHICLE PARTS                          | 10-010-59050   | Vehicle-Parts-Fleet               | \$1,342.18  |
|                                   | 10/27/2020   | 0408-458827A  | 107035      | 11/10/2020   | VEHICLE PARTS                          | 10-010-59050   | Vehicle-Parts-Fleet               | \$556.91    |
|                                   | 10/27/2020   | 0408-458827B  | 107035      | 11/10/2020   | VEHICLE PARTS - FREIGHT                | 10-010-59050   | Vehicle-Parts-Fleet               | \$7.13      |
|                                   | 10/23/2020   | 0408-457275   |             | 11/6/2020    | VEHICLE PARTS                          | 10-010-59050   | Vehicle-Parts-Fleet               | \$7.24      |
|                                   | 10/5/2020    | 0408-449540   |             | 11/6/2020    | VEHICLE PARTS                          | 10-010-59050   | Vehicle-Parts-Fleet               | \$6.53      |
|                                   |              |               |             |              |  |                | Totals for O'REILLY AUTO PARTS:   | \$2,303.10  |
| PARENT, AMANDA                    | 10/1/2020    | PAR100120     | 3445        | 10/7/2020    | ALARM MCECD CERTIFICATION INCENTIVE PA | A 10-000-21400 | Accrued Payroll-BS                | \$1,998.52  |
|                                   |              |               |             |              |  |                | Totals for PARENT, AMANDA:        | \$1,998.52  |
| PARENT, CARTER                    | 10/1/2020    | PAR100120     | 3445        | 10/7/2020    | ALARM MCECD CERTIFICATION INCENTIVE PA | A 10-000-21400 | Accrued Payroll-BS                | \$1,998.52  |
|                                   |              |               |             |              |  |                | Totals for PARENT, CARTER:        | \$1,998.52  |

| Vendor Name                          | Invoice Date | Invoice No.        | Payment No. | Payment Dat | e Invoice Description                  | Account No.       | . Account Description                | Amount       |
|--------------------------------------|--------------|--------------------|-------------|-------------|--|-------------------|--------------------------------------|--------------|
| PARKER, KYLE                         | 10/20/2020   | PAR102020          | 3569        | 10/28/2020  | MILEAGE REIMBURSEMENT 10.20.2020       | 10-007-56200      | Mileage Reimbursements-EMS           | \$5.06       |
|                                      |              |                    | 3307        | 10/20/2020  |  |                   | Totals for PARKER, KYLE:             | \$5.06       |
|                                      |              |                    |             |             |  |                   |                                      |              |
| PARKER, TAMMY                        | 10/1/2020    | PAR100120          | 3445        | 10/7/2020   | MCECD CERTIFICATION INCENTIVE PAY 20   | 020 10-000-21400  | Accrued Payroll-BS                   | \$1,882.48   |
|                                      |              |                    |             |             |  |                   | Totals for PARKER, TAMMY:            | \$1,882.48   |
| PEDIATRIC EMERGENCY STANDARDS, INC.( | 10/21/2020   | INV-3474           | 106963      | 11/4/2020   | HANDTEVY MOBILE ANNUAL SUBSCRIPTION    | ON 1 10-000-14900 | Prepaid Expenses-BS                  | \$4,774.00   |
|                                      |              |                    |             |             | Totals for P                           | EDIATRIC EMERGE   | ENCY STANDARDS, INC.(HANDTEVY):      | \$4,774.00   |
| PERFORMANCE TINTERS                  | 10/27/2020   | 20896              | 3602        | 11/4/2020   | WINDOW TINT                            | 10-010-59000      | Vehicle-Outside Services-Fleet       | \$135.00     |
| TEM ORMANCE TINTERS                  | 10/27/2020   | 20898              | 3602        | 11/4/2020   | WINDOW TINT                            | 10-010-59000      | Vehicle-Outside Services-Fleet       | \$135.00     |
|                                      | 10/2//2020   | 20070              | 3002        | 11/4/2020   | WINDOW TIN                             | 10 010 35000      | Totals for PERFORMANCE TINTERS:      | \$270.00     |
|                                      |              |                    |             |             |  |                   | rotato for r Era Grawwase rinvierto. | \$270.00     |
| PITNEY BOWES INC (POB 371874)postage | 10/16/2020   | 04765611 10/12/20  | 106915      | 10/28/2020  | ACCT #8000-9090-0476-5611 10/12/20     | 10-008-56900      | Postage-Suppl                        | \$1,015.00   |
|                                      | 10/16/2020   | 04765611 09/21/20  | 106915      | 10/28/2020  | ACCT #8000-9090-0476-5611 09/21/20     | 10-008-56900      | Postage-Suppl                        | \$1,000.00   |
|                                      |              |                    |             |             |  | Totals for PITNI  | EY BOWES INC (POB 371874)postage:    | \$2,015.00   |
| POSTMASTER                           | 10/1/2020    | BR7800400 09/20/20 | 106762      | 10/14/2020  | BRM PERMIT# BR78004000 FEE/EMS         | 10-008-56900      | Postage-Suppl                        | \$240.00     |
|                                      |              |                    | 100,02      | 10/11/2020  |  |                   | Totals for POSTMASTER:               | \$240.00     |
| BBIODITY DISBATCH                    | 10/1/2020    | SIN265464          | 2501        | 10/14/2020  | EMD/EED TRAINING IV CARDNER & D. IV    | ARD 10 000 52700  | Business Licenses-Alarm              | \$730.00     |
| PRIORITY DISPATCH                    | 10/1/2020    | SIN203404          | 3501        | 10/14/2020  | EMD/EFD TRAINING - K. GARDNER & D. IKA | ARD 10-000-32700  | Totals for PRIORITY DISPATCH:        | \$730.00     |
|                                      |              |                    |             |             |  |                   | Totale Iol Friedrich Biol Aren.      | \$750.00     |
| PROFESSIONAL AMBULANCE SALES & SERV  | 10/12/2020   | 3585               |             |             | CREDIT/2739                            | 10-010-59050      | Vehicle-Parts-Fleet                  | (\$180.25)   |
|                                      | 10/12/2020   | 3583               |             |             | CREDIT/2906                            | 10-010-59050      | Vehicle-Parts-Fleet                  | (\$945.57)   |
|                                      | 10/12/2020   | 3582               |             |             | CREDIT/3147                            | 10-010-59050      | Vehicle-Parts-Fleet                  | (\$46.74)    |
|                                      | 10/12/2020   | 3584               |             |             | CREDIT/3186                            | 10-010-59050      | Vehicle-Parts-Fleet                  | (\$1,817.13) |
|                                      | 10/12/2020   | 3581               |             |             | CREDIT/3380                            | 10-010-59050      | Vehicle-Parts-Fleet                  | (\$238.92)   |
|                                      | 10/1/2020    | 2739               |             | 10/1/2020   | VEHICLE PARTS                          | 10-010-59050      | Vehicle-Parts-Fleet                  | \$180.25     |
|                                      | 10/1/2020    | 2906               |             | 10/1/2020   | VEHICLE PARTS                          | 10-010-59050      | Vehicle-Parts-Fleet                  | \$945.57     |
|                                      | 10/1/2020    | 3147               |             | 10/1/2020   | VEHICLE PARTS                          | 10-010-59050      | Vehicle-Parts-Fleet                  | \$46.74      |
|                                      | 10/1/2020    | 3186               |             | 10/1/2020   | VEHICLE PARTS                          | 10-010-59050      | Vehicle-Parts-Fleet                  | \$1,817.13   |
|                                      | 10/1/2020    | 3380               |             | 10/1/2020   | VEHICLE PARTS                          | 10-010-59050      | Vehicle-Parts-Fleet                  | \$238.92     |
|                                      |              |                    |             |             | Totals fo                              | r PROFESSIONAL A  | AMBULANCE SALES & SERVICE, LLC:      | \$0.00       |
| PROMOTION CAPITAL LLC dba CORE IMAGE | 10/14/2020   | CIG-152226         | 3570        | 10/28/2020  | UNIFORMS                               | 10-008-58700      | Uniforms-Suppl                       | \$41.80      |
|                                      |              |                    |             |             | Totals f                               | or PROMOTION CA   | PITAL LLC dba CORE IMAGE GROUP:      | \$41.80      |

| Vendor Name                       | Invoice Date | Invoice No.  | Payment No. | . Payment Date | e Invoice Description                       | Account No.    | <b>Account Description</b>        | Amount     |
|-----------------------------------|--------------|--------------|-------------|----------------|---|----------------|-----------------------------------|------------|
| QUANTUM EMS LLC                   | 10/27/2020   | 23173        | 107037      | 11/10/2020     | PEDIATRIC RESTRAINT REPLACEMENT - SHOP      | 10-010-52000   | Accident Repair-Fleet             | \$358.00   |
|                                   |              |              |             |                |   |                | Totals for QUANTUM EMS LLC:       | \$358.00   |
| QUEST DIAGNOSTIC                  | 10/1/2020    | 9189405741   | 106843      | 10/21/2020     | EMPLOYEE TESTING 08/24/20-09/08/20          | 10-025-57300   | Recruit/Investigate-Human         | \$126.38   |
|                                   |              |              |             |                |   |                | Totals for QUEST DIAGNOSTIC:      | \$126.38   |
| RAYMON, PATRICK                   | 10/1/2020    | RAY100120    | 3470        | 10/7/2020      | OWED EARNINGS                               | 10-000-21400   | Accrued Payroll-BS                | \$1,166.83 |
|                                   |              |              |             |                |   |                | Totals for RAYMON, PATRICK:       | \$1,166.83 |
| RELIANT ENERGY                    | 10/2/2020    | 358000418337 | 106844      | 10/21/2020     | STATION 41 08/31/20-09/30/20                | 10-016-58800   | Utilities-Facil                   | \$1,799.04 |
|                                   | 10/27/2020   | 364000413693 | 106916      | 10/28/2020     | STATION 27 09/25/20-10/26/20                | 10-016-58800   | Utilities-Facil                   | \$777.82   |
|                                   | 10/28/2020   | 138004669731 | 107097      | 11/18/2020     | MAGNOLIA TOWER SECURITY 09/28/20-10/27/20   | 10-004-58800   | Utilities-Radio                   | \$499.78   |
|                                   | 10/28/2020   | 138004669732 | 107039      | 11/10/2020     | MAGNOLIA TOWER 09/28/20-10/27/20            | 10-004-58800   | Utilities-Radio                   | \$627.16   |
|                                   | 10/28/2020   | 385000328248 | 106965      | 11/4/2020      | STATION 40 09/28/20-10/27/20                | 10-016-58800   | Utilities-Facil                   | \$1,202.02 |
|                                   | 10/30/2020   | 120005831312 | 107098      | 11/18/2020     | STATION 41 09/30/20-10/29/20                | 10-016-58800   | Utilities-Facil                   | \$874.20   |
|                                   |              |              |             |                |   |                | Totals for RELIANT ENERGY:        | \$5,780.02 |
| REUTTER, JASON                    | 10/2/2020    | REU100220    | 3414        | 10/2/2020      | MONIES OWED TO EMPLOYEE                     | 10-000-21400   | Accrued Payroll-BS                | \$426.28   |
|                                   |              |              |             |                |   |                | Totals for REUTTER, JASON:        | \$426.28   |
| REVSPRING, INC.                   | 10/8/2020    | DSI1286389   | 106845      | 10/21/2020     | MAILING FEE/ ACCT PPMCHD01 09/01/20-09/31/2 | 2 10-011-57100 | Professional Fees-EMS B           | \$7,504.10 |
|                                   |              |              |             |                |   |                | Totals for REVSPRING, INC.:       | \$7,504.10 |
| ROGUE WASTE RECOVERY & ENVIRONMEN | 10/8/2020    | 434.13A      | 3531        | 10/21/2020     | HAZARDOUS WASTE REMOVAL - FLEET             | 10-010-54800   | Hazardous Waste Removal-Fleet     | \$182.50   |
|                                   |              |              |             |                | Totals for Ro                               | OGUE WASTE F   | RECOVERY & ENVIRONMENTAL, INC:    | \$182.50   |
| ROTARY CLUB OF THE WOODLANDS      | 10/1/2020    | 1610         | 3532        | 10/21/2020     | QUARTERLY DUES - 2ND QTR                    | 10-001-54100   | Dues/Subscriptions-Admin          | \$280.00   |
|                                   |              |              |             |                |   | Totals for R   | OTARY CLUB OF THE WOODLANDS:      | \$280.00   |
| S.A.F.E. DRUG TESTING             | 10/1/2020    | 113815       | 3533        | 10/21/2020     | EMPLOYEE DRUG TESTING 09/01/20-09/30/20     | 10-025-57300   | Recruit/Investigate-Human         | \$2,895.00 |
|                                   |              |              |             |                |   |                | Totals for S.A.F.E. DRUG TESTING: | \$2,895.00 |
| SAFETY-KLEEN CORP.                | 10/22/2020   | 84380402     | 3603        | 11/4/2020      | PARTS CLEANER RENTAL                        | 10-010-54500   | Equipment Rental-Fleet            | \$211.42   |
|                                   |              |              |             |                |   |                | Totals for SAFETY-KLEEN CORP.:    | \$211.42   |
| SANDERS, SCOTT                    | 10/1/2020    | SAN100120    | 3449        | 10/7/2020      | ALARM MCECD CERTIFICATION INCENTIVE PA      | A 10-000-21400 | Accrued Payroll-BS                | \$1,029.03 |
|                                   |              |              |             |                |   |                | Totals for SANDERS, SCOTT:        | \$1,029.03 |

| Vendor Name                     | Invoice Date | Invoice No.    | Payment No. | . Payment Dat | te Invoice Description               | Account No      | . Account Description           | Amount     |
|---------------------------------|--------------|----------------|-------------|---------------|--------------------------------------|-----------------|---------------------------------|------------|
| SCHAEFFER MANUFACTURING COMPANY | 10/13/2020   | CRJ3164-INV1   | 3571        | 10/28/2020    | OIL & LUBRICANTS/FLUIDS & ADDITIVES  | 10-010-56400    | Oil & Lubricants-Fleet          | \$1,088.94 |
|                                 |              |                |             |               |                                      | 10-010-54550    | Fluids & Additives - Auto-Fleet | \$1,800.32 |
|                                 |              |                |             |               |                                      | Totals for SCHA | EFFER MANUFACTURING COMPANY:    | \$2,889.26 |
| SEEK, JAMES                     | 10/20/2020   | SEE102020      | 3534        | 10/21/2020    | TUITION REIMBURSEMENT/FALL 2020      | 10-025-58550    | Tuition Reimbursement-Human     | \$1,191.13 |
|                                 |              |                |             |               |                                      |                 | Totals for SEEK, JAMES:         | \$1,191.13 |
| SHRED-IT USA LLC                | 10/15/2020   | 8180670286     | 106966      | 11/4/2020     | ACCT #13034336 SERVICE DATE 10/12/20 | 10-026-56500    | Other Services-Recor            | \$271.44   |
|                                 |              |                |             |               |                                      |                 | Totals for SHRED-IT USA LLC:    | \$271.44   |
| SKIPPER, KATHERINE              | 10/7/2020    | SKI100720      | 3471        | 10/8/2020     | MONIES OWED TO EMPLOYEE              | 10-000-21400    | Accrued Payroll-BS              | \$381.05   |
|                                 |              |                |             |               |                                      |                 | Totals for SKIPPER, KATHERINE:  | \$381.05   |
| SPARKLETTS AND SIERRA SPRINGS   | 10/22/2020   | 3677798 102220 | 107040      | 11/10/2020    | ACCT #21767323677798                 | 10-008-57900    | Station Supplies-Suppl          | \$40.99    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$78.83    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$64.64    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$11.03    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$3.15     |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$36.26    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$11.03    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$107.21   |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$74.10    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$22.07    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$83.56    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$45.72    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$12.61    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$45.72    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$25.22    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$26.80    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$151.35   |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$22.07    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$12.61    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$12.61    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$88.55    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$17.60    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$26.80    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$22.07    |
|                                 |              |                |             |               |                                      | 10-008-57900    | Station Supplies-Suppl          | \$22.07    |

| Vendor Name               | Invoice Date | Invoice No.          | Payment No. | Payment Dat | e Invoice Description                       | Account No       | . Account Description             | Amount       |
|---------------------------|--------------|----------------------|-------------|-------------|---|------------------|-----------------------------------|--------------|
|                           |              |                      |             |             |   | 10-008-57900     | Station Supplies-Suppl            | \$50.45      |
|                           |              |                      |             |             |   | 10-008-57900     | Station Supplies-Suppl            | \$53.60      |
|                           |              |                      |             |             |   | Totals for S     | SPARKLETTS AND SIERRA SPRINGS:    | \$1,168.72   |
| STAPLES ADVANTAGE         | 10/3/2020    | 3458433386           | 106847      | 10/21/2020  | OFFICE SUPPLIES                             | 10-008-56300     | Office Supplies-Suppl             | \$502.35     |
|                           | 10/3/2020    | 3458433389           | 106847      | 10/21/2020  | OFFICE SUPPLIES                             | 10-002-56300     | Office Supplies-HCAP              | \$140.24     |
|                           | 10/31/2020   | 3460937103           | 107099      | 11/18/2020  | OFFICE SUPPLIES                             | 10-008-56300     | Office Supplies-Suppl             | \$505.71     |
|                           | 10/31/2020   | 3460937095           | 107099      | 11/18/2020  | OFFICE SUPPLIES                             | 10-002-56300     | Office Supplies-HCAP              | \$118.70     |
|                           | 10/31/2020   | 3460937097           | 107099      | 11/18/2020  | OFFICE SUPPLIES                             | 10-002-56300     | Office Supplies-HCAP              | \$118.70     |
|                           | 10/31/2020   | 3460937101           | 107099      | 11/18/2020  | STATION SUPPLIES                            | 10-008-57900     | Station Supplies-Suppl            | \$203.03     |
|                           | 10/31/2020   | 3460937100           | 107099      | 11/18/2020  | OFFICE SUPPLIES                             | 10-008-56300     | Office Supplies-Suppl             | \$246.76     |
|                           | 10/31/2020   | 3460937099           | 107099      | 11/18/2020  | OFFICE SUPPLIES                             | 10-008-56300     | Office Supplies-Suppl             | \$130.48     |
|                           |              |                      |             |             |   |                  | Totals for STAPLES ADVANTAGE:     | \$1,965.97   |
| STEWART ORGANIZATION INC. | 10/31/2020   | 1805710              | 3666        | 11/18/2020  | ACCT #1110518 COPIER USAGE 09/25/20-10/24/2 | 20 10-015-55400  | Leases/Contracts-Infor            | \$904.23     |
|                           |              |                      |             |             |   | Total            | ls for STEWART ORGANIZATION INC.: | \$904.23     |
| STRYKER SALES CORPORATION | 10/1/2020    | 3157910M             | 3537        | 10/21/2020  | 6 YEAR EMS PREVENT NB MAINTENANCE AC        | GR: 10-008-55650 | Maintenance- Equipment-Suppl      | \$32,456.40  |
|                           | 10/28/2020   | 3190103M             | 3632        | 11/10/2020  | MEDICAL EQUIPMENT                           | 10-008-54200     | Durable Medical Equipment-Suppl   | \$1,534.83   |
|                           |              |                      |             |             |   | 10-008-54200     | Durable Medical Equipment-Suppl   | \$6.40       |
|                           | 10/29/2020   | 3191448M             | 3667        | 11/18/2020  | MEDICAL EQUIPMENT                           | 10-008-54200     | Durable Medical Equipment-Suppl   | \$418.34     |
|                           |              |                      |             |             |   | 10-008-54200     | Durable Medical Equipment-Suppl   | \$4.36       |
|                           |              |                      |             |             |   | Totals           | for STRYKER SALES CORPORATION:    | \$34,420.33  |
| SUDDENLINK                | 10/20/2020   | 128957-01-3 10/21/20 | 106848      | 10/21/2020  | ADMIN 10/21/20-11/20/20                     | 10-016-58800     | Utilities-Facil                   | \$212.23     |
|                           | 10/21/2020   | 133511-01-0 10/21/20 | 106849      | 10/21/2020  | STATION 14 10/21/20-11/20/20                | 10-015-58310     | Telephones-Service-Infor          | \$94.10      |
|                           |              |                      |             |             |   |                  | Totals for SUDDENLINK:            | \$306.33     |
| SULLIVAN, WAYDE           | 10/7/2020    | SUL093020            | 3503        | 10/14/2020  | MILEAGE REIMBURSMENT 04/24/20-10/01/20      | 10-010-56200     | Mileage Reimbursements-Fleet      | \$103.67     |
|                           |              |                      |             |             |   |                  | Totals for SULLIVAN, WAYDE:       | \$103.67     |
| SUTTON, LAUREL            | 10/1/2020    | SUT100120            | 3453        | 10/7/2020   | ALARM MCECD CERTIFICATION INCENTIVE         | PA 10-000-21400  | Accrued Payroll-BS                | \$1,662.30   |
| ,                         |              |                      |             |             |   |                  | Totals for SUTTON, LAUREL:        | \$1,662.30   |
| TCDRS                     | 10/1/2020    | TCD101520            | 5160        | 10/15/2020  | TCDRS TRANSMISSION SEPTEMBER 2020           | 10-000-21650     | TCDRS Defined Benefit Plan-BS     | \$162,973.93 |
|                           |              |                      |             |             |   | 10-000-21650     | TCDRS Defined Benefit Plan-BS     | \$152,264.30 |
|                           | 10/15/2020   | TCD101502020         | 5181        | 10/15/2020  | TCDRS TRANSMISSION SEPTEMBER 2020-ADJ       | U: 10-000-21650  | TCDRS Defined Benefit Plan-BS     | \$443.59     |
|                           |              |                      |             |             |   | 10-000-21650     | TCDRS Defined Benefit Plan-BS     | \$414.44     |

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|--------------------------------------|--------------|----------------|-------------|-------------|-------------------------------------|--------------------|-----------------------------------|--------------|
|                                      |              |                |             |             |                                     |                    | Totals for TCDRS:                 | \$316,096.26 |
| TESSCO TECHNOLOGIES INC.             | 10/12/2020   | 311221         |             |             | CREDIT/295709                       | 10-015-57750       | Small Equipment & Furniture-Infor | (\$9.01)     |
|                                      | 10/16/2020   | 2253607        |             |             | CREDIT/295709                       | 10-015-57750       | Small Equipment & Furniture-Infor | (\$180.37)   |
|                                      | 10/2/2020    | 295709         |             | 11/1/2020   | STATION IN A BOX ANTENNA            | 10-015-57750       | Small Equipment & Furniture-Infor | \$189.38     |
|                                      | 10/13/2020   | 313484         | 106917      | 10/28/2020  | STATION IN A BOX ANTENNA            | 10-015-57750       | Small Equipment & Furniture-Infor | \$307.53     |
|                                      | 10/22/2020   | 330933         | 106967      | 11/4/2020   | POWER SUPPLYFOR RADIO               | 10-004-57225       | Radio Repair - Parts-Radio        | \$721.44     |
|                                      | 10/1/2020    | 206711         | 107041      | 11/10/2020  | SHOP SUPPLIES                       | 10-004-57725       | Shop Supplies-Radio               | \$32.85      |
|                                      |              |                |             |             |                                     | Tota               | als for TESSCO TECHNOLOGIES INC.: | \$1,061.82   |
| TEXAS A&M UNIVERSITY                 | 10/1/2020    | PMTNS071020-06 | 106784      | 10/14/2020  | PATIENT MANAGEMENT TOOL FOR NAVIG   | ATO 10-039-55400   | Leases/Contracts-Commu            | \$10,300.00  |
|                                      |              |                |             |             |                                     |                    | Totals for TEXAS A&M UNIVERSITY:  | \$10,300.00  |
| THE STRONG FIRM P.C.                 | 10/12/2020   | 23177          | 106850      | 10/21/2020  | ATTORNEY SERVICES 09/02/20-09/30/20 | 10-025-55500       | Legal Fees-Human                  | \$878.51     |
|                                      |              |                |             |             |                                     |                    | Totals for THE STRONG FIRM P.C.:  | \$878.51     |
| THE URGENT CARE ASSOCIATES OF TEXAS, | 10/15/2020   | AER08 10/15/20 | 3574        | 10/28/2020  | COVID19 TESTING                     | 10-007-57100       | Professional Fees-EMS             | \$3,796.94   |
|                                      |              |                |             |             | Totals                              | for THE URGENT C   | CARE ASSOCIATES OF TEXAS, PLLC:   | \$3,796.94   |
| THE WOODLANDS FIRE DEPARTMENT        | 10/5/2020    | 2020-1028      | 106680      | 10/7/2020   | BLS PROVIDER E-CARDS (AHA)          | 10-009-52600       | Books/Materials-Dept              | \$480.00     |
|                                      |              |                |             |             |                                     | Totals for TH      | E WOODLANDS FIRE DEPARTMENT:      | \$480.00     |
| THE WOODLANDS TOWNSHIP (23/24/29)    | 10/9/2020    | NOV 2020-185   | 106785      | 10/14/2020  | STATION 23, 24, & 29 RENT           | 10-000-14900       | Prepaid Expenses-BS               | \$1,000.00   |
|                                      |              |                |             |             |                                     | 10-000-14900       | Prepaid Expenses-BS               | \$1,000.00   |
|                                      |              |                |             |             |                                     | 10-000-14900       | Prepaid Expenses-BS               | \$1,000.00   |
|                                      |              |                |             |             |                                     | Totals for THE     | WOODLANDS TOWNSHIP (23/24/29):    | \$3,000.00   |
| TOMMY'S PAINT & BODY INC dba TOMMY'S | 10/13/2020   | 3169           | 3575        | 10/28/2020  | VEHICLE TOWING                      | 10-010-59200       | Vehicle-Towing-Fleet              | \$137.00     |
|                                      |              |                |             |             | Totals for                          | TOMMY'S PAINT &    | BODY INC dba TOMMY'S WRECKER:     | \$137.00     |
| TOYOTA LIFT OF HOUSTON               | 10/28/2020   | 147279243      | 3633        | 11/10/2020  | PM PERFORMED ON 10/27/2020          | 10-010-59000       | Vehicle-Outside Services-Fleet    | \$155.05     |
|                                      |              |                |             |             |                                     | T                  | otals for TOYOTA LIFT OF HOUSTON: | \$155.05     |
| TRIZETTO PROVIDER SOLUTIONS          | 10/1/2020    | 121Y102000     | 106851      | 10/21/2020  | INTEGRATED ELIG/QUICK POSTED REMITS | S/ELF 10-011-57100 | Professional Fees-EMS B           | \$1,379.32   |
|                                      |              |                |             |             |                                     | Totals fo          | or TRIZETTO PROVIDER SOLUTIONS:   | \$1,379.32   |
| TROPHY HOUSE                         | 10/27/2020   | 31994          | 107044      | 11/10/2020  | SAVE PLAQUE - J. BULLARD            | 10-007-54450       | Employee Recognition-EMS          | \$97.50      |
|                                      | 10/27/2020   | 31995          | 107044      | 11/10/2020  | RETIREMENT PLAQUE - C. CASE         | 10-025-54450       | Employee Recognition-Human        | \$80.00      |

| Vendor Name                   | Invoice Date | Invoice No.   | Payment No | . Payment Dat | e Invoice Description                     | Account No.     | . Account Description                 | Amount       |
|-------------------------------|--------------|---------------|------------|---------------|---|-----------------|---------------------------------------|--------------|
|                               |              |               |            |               |   |                 | Totals for TROPHY HOUSE:              | \$177.50     |
| ULINE                         | 10/22/2020   | 125771293     | 107046     | 11/10/2020    | GAS PIPE MARKERS FOR GAS LINES            | 10-016-55600    | Maintenance & Repairs-Buildings-Facil | \$79.26      |
|                               |              |               | 107010     | 11/10/2020    |   |                 | Totals for ULINE:                     | \$79.26      |
| UNITED RENTALS                | 10/16/2020   | 187073947-002 | 106972     | 11/4/2020     | EQUIPMENT RENTAL FOR CONROE PD MONOI      | PC 10-004-54500 | Equipment Rental-Radio                | \$184.40     |
|                               | 10/13/2020   | 186905745-001 | 106918     | 10/28/2020    | JACK HAMMER RENTAL                        | 10-016-54500    | Equipment Rental-Facil                | \$241.06     |
|                               | 10/13/2020   | 186905804-001 | 106918     | 10/28/2020    | SKID STEER RENTAL                         | 10-016-54500    | Equipment Rental-Facil                | \$523.53     |
|                               | 10/23/2020   | 187319771-001 | 107047     | 11/10/2020    | RENTAL EQUIPMENT - STATION 31             | 10-016-54500    | Equipment Rental-Facil                | \$231.44     |
|                               |              |               |            |               |   |                 | Totals for UNITED RENTALS:            | \$1,180.43   |
| URBAN FIRE PROTECTION         | 10/1/2020    | 34531         | 106852     | 10/21/2020    | FIRE PUMP CONTROLLER REPAIR               | 10-016-55600    | Maintenance & Repairs-Buildings-Facil | \$363.00     |
|                               |              |               |            |               |   |                 | Totals for URBAN FIRE PROTECTION:     | \$363.00     |
| US DIGITAL DESIGNS, INC.      | 10/7/2020    | 9586          | 106853     | 10/21/2020    | G2 FSA ANNUAL SERVICE AGREEMENT CONT      | R 10-004-53000  | Computer Maintenance-Radio            | \$77,053.55  |
|                               |              |               |            |               |   |                 | Totals for US DIGITAL DESIGNS, INC.:  | \$77,053.55  |
| VALIC COLLECTIONS             | 10/5/2020    | VAL100520     | 5134       | 10/5/2020     | EMPLOYEE CONTRIBUTIONS FOR 10/05/20       | 10-000-21600    | Employee Deferred CompBS              | \$9,242.93   |
|                               | 10/20/2020   | VAL102020     | 5161       | 10/20/2020    | EMPLOYEE CONTRIBUTIONS FOR 10/20/20       | 10-000-21600    | Employee Deferred CompBS              | \$8,083.61   |
|                               | 10/30/2020   | VAL103020     | 5182       | 10/30/2020    | EMPLOYEE CONTRIBUTIONS FOR 10/30/20       | 10-000-21600    | Employee Deferred CompBS              | \$134,869.27 |
|                               |              |               |            |               |   |                 | Totals for VALIC COLLECTIONS:         | \$152,195.81 |
| VALLEY VIEW CONSULTING, LLC   | 10/25/2020   | 2964          | 3576       | 10/28/2020    | INVESTMENT ADVISORY SERVICES - JUL AUG    | £ 10-001-54100  | Dues/Subscriptions-Admin              | \$8,175.69   |
|                               |              |               |            |               |   | Totals          | for VALLEY VIEW CONSULTING, LLC:      | \$8,175.69   |
| VERIZON WIRELESS (POB 660108) | 10/9/2020    | 9864569617    | 106855     | 10/21/2020    | ACCOUNT # 920161350-00001 SEP 10 - OCT 09 | 10-005-58200    | Telephones-Cellular-Accou             | \$40.21      |
|                               |              |               |            |               |   | 10-001-58200    | Telephones-Cellular-Admin             | \$236.82     |
|                               |              |               |            |               |   | 10-011-58200    | Telephones-Cellular-EMS B             | \$78.20      |
|                               |              |               |            |               |   | 10-006-58200    | Telephones-Cellular-Alarm             | \$239.04     |
|                               |              |               |            |               |   | 10-004-58200    | Telephones-Cellular-Radio             | \$1,456.94   |
|                               |              |               |            |               |   | 10-007-58200    | Telephones-Cellular-EMS               | \$1,114.14   |
|                               |              |               |            |               |   | 10-016-58200    | Telephones-Cellular-Facil             | \$312.80     |
|                               |              |               |            |               |   | 10-010-58200    | Telephones-Cellular-Fleet             | \$80.42      |
|                               |              |               |            |               |   | 10-002-58200    | Telephones-Cellular-HCAP              | \$160.84     |
|                               |              |               |            |               |   | 10-015-58200    | Telephones-Cellular-Infor             | \$1,642.45   |
|                               |              |               |            |               |   | 10-008-58200    | Telephones-Cellular-Suppl             | \$201.05     |
|                               |              |               |            |               |   | 10-009-58200    | Telephones-Cellular-Dept              | \$120.63     |
|                               |              |               |            |               |   | 10-039-58200    | Telephones-Cellular-Commu             | \$243.10     |

# Montgomery County Hospital District Invoice Expense Allocation Report Board Meeting 12/08/2020 Paid Invoices

| Vendor Name                          | Invoice Date | Invoice No.         | Payment No. | Payment Dat | e Invoice Description                   | Account No.       | Account Description              | Amount      |
|--------------------------------------|--------------|---------------------|-------------|-------------|---|-------------------|----------------------------------|-------------|
|                                      |              |                     |             |             |   | 10-025-58200      | Telephones-Cellular-Human        | \$80.42     |
|                                      |              |                     |             |             |   | Totals fo         | r VERIZON WIRELESS (POB 660108): | \$6,007.06  |
| VFIS OF TEXAS / REGNIER & ASSOCIATES | 10/21/2020   | 83508               | 3610        | 11/4/2020   | RENEWAL INSTALLMENT VFNU-CM-0002796/V   | /F 10-001-54900   | Insurance-Admin                  | \$46,534.00 |
|                                      | 10/27/2020   | 83672               | 3604        | 11/4/2020   | AUTO VFNU-CM-0002796/ADD 2020 CHEV #014 | 1 10-001-54900    | Insurance-Admin                  | \$388.18    |
|                                      | 10/27/2020   | 83673               | 3604        | 11/4/2020   | AUTO VFNU-CM-0002796/ADD 2020 CHEV #239 | 0 10-001-54900    | Insurance-Admin                  | \$401.25    |
|                                      |              |                     |             |             |   | Totals for VFIS O | F TEXAS / REGNIER & ASSOCIATES:  | \$47,323.43 |
| WASTE MANAGEMENT OF TEXAS            | 10/1/2020    | 1437901-1792-1      | 106790      | 10/14/2020  | STATION 15 09/16/20-09/30/20            | 10-016-58800      | Utilities-Facil                  | \$119.15    |
|                                      |              |                     |             |             |   | Totals for        | or WASTE MANAGEMENT OF TEXAS:    | \$119.15    |
| WAVEMEDIA, INC                       | 10/1/2020    | 490798              | 106685      | 10/7/2020   | METRO ETHERNET/INTERNET SERVICES/2 STE  | R≠10-015-58310    | Telephones-Service-Infor         | \$4,295.00  |
|                                      |              |                     |             |             |   |                   | Totals for WAVEMEDIA, INC:       | \$4,295.00  |
| WHITENER ENTERPRISES, INC.           | 10/13/2020   | 104123              | 3577        | 10/28/2020  | FUEL                                    | 10-010-54700      | Fuel - Auto-Fleet                | \$1,707.98  |
|                                      | 10/15/2020   | 104278              | 3577        | 10/28/2020  | SHOP SUPPLIES/OIL & LUBRICANTS          | 10-010-54550      | Fluids & Additives - Auto-Fleet  | \$513.72    |
|                                      |              |                     |             |             |   | 10-010-57725      | Shop Supplies-Fleet              | \$279.50    |
|                                      |              |                     |             |             |   | 10-010-56400      | Oil & Lubricants-Fleet           | \$667.20    |
|                                      | 10/20/2020   | 104615              | 3605        | 11/4/2020   | OIL & LUBRICANTS                        | 10-010-56400      | Oil & Lubricants-Fleet           | \$895.00    |
|                                      |              |                     |             |             |   | Totals            | for WHITENER ENTERPRISES, INC.:  | \$4,063.40  |
| WIESNER, INC.                        | 10/5/2020    | 628361              | 3535        | 10/21/2020  | VEHICLE PARTS                           | 10-010-59050      | Vehicle-Parts-Fleet              | \$138.32    |
|                                      | 10/22/2020   | PQ50586             | 3634        | 11/10/2020  | VEHICLE PARTS                           | 10-010-59050      | Vehicle-Parts-Fleet              | \$107.23    |
|                                      | 10/26/2020   | 629706              | 3634        | 11/10/2020  | VEHICLE PARTS                           | 10-010-59050      | Vehicle-Parts-Fleet              | \$263.70    |
|                                      |              |                     |             |             |   |                   | Totals for WIESNER, INC.:        | \$509.25    |
| WILKINS LINEN & DUST CONTROL SERVICE | 10/8/2020    | 244967              | 3578        | 10/28/2020  | LAUNDRY SERVICE - FLEET                 | 10-010-55100      | Laundry Service & Purchase-Fleet | \$69.66     |
|                                      | 10/22/2020   | 246487              | 3635        | 11/10/2020  | LAUNDRY SERVICE - FLEET                 | 10-010-55100      | Laundry Service & Purchase-Fleet | \$72.24     |
|                                      |              |                     |             |             | T                                       | otals for WILKINS | LINEN & DUST CONTROL SERVICE:    | \$141.90    |
| WILLIAMS SCOTSMAN                    | 10/5/2020    | 8169239             | 106687      | 10/7/2020   | TEMPORARY TRAILER RENTAL - STATION 33   | 10-016-53600      | Damages/Insurance Claims         | \$1,864.75  |
|                                      |              |                     |             |             |   |                   | Totals for WILLIAMS SCOTSMAN:    | \$1,864.75  |
| WOOD, CHRISTOPHER                    | 10/1/2020    | WOO100120           | 3458        | 10/7/2020   | ALARM MCECD CERTIFICATION INCENTIVE P   | A 10-000-21400    | Accrued Payroll-BS               | \$1,496.42  |
|                                      |              |                     |             |             |   |                   | Totals for WOOD, CHRISTOPHER:    | \$1,496.42  |
| WOODLAND OAKS UTILITY CO             | 10/23/2020   | 1055082501 10/23/20 | 106973      | 11/4/2020   | STATION 27 09/15/20-10/15/20            | 10-016-58800      | Utilities-Facil                  | \$89.72     |
|                                      |              |                     |             |             |   | Tota              | ls for WOODLAND OAKS UTILITY CO: | \$89.72     |

# Montgomery County Hospital District Invoice Expense Allocation Report Board Meeting 12/08/2020 Paid Invoices

| Vendor Name              | Invoice Date | Invoice No. | Payment No. | . Payment Dat | e Invoice Description                | Account No.           | Account Description               | Amount      |
|--------------------------|--------------|-------------|-------------|---------------|--------------------------------------|-----------------------|-----------------------------------|-------------|
|                          |              |             |             |               |                                      |                       |                                   |             |
| WURTH USA, INC.          | 10/7/2020    | 96827165A   | 3606        | 11/4/2020     | SHOP SUPPLIES                        | 10-010-57725          | Shop Supplies-Fleet               | \$142.55    |
|                          | 10/7/2020    | 96827165B   | 3606        | 11/4/2020     | SHOP SUPPLIES - SHIPPING             | 10-010-57725          | Shop Supplies-Fleet               | \$15.95     |
|                          | 10/27/2020   | 96844844A   | 3636        | 11/10/2020    | SHOP SUPPLIES                        | 10-010-57725          | Shop Supplies-Fleet               | \$123.63    |
|                          | 10/27/2020   | 96844844B   | 3636        | 11/10/2020    | SHOP SUPPLIES - SHIPPING             | 10-010-57725          | Shop Supplies-Fleet               | \$15.95     |
|                          |              |             |             |               |                                      |                       | Totals for WURTH USA, INC.:       | \$298.08    |
| ZAPF, MADISON            | 10/1/2020    | ZAP100120   | 3459        | 10/7/2020     | ALARM MCECD CERTIFICATION INCE       | NTIVE PA 10-000-21400 | Accrued Payroll-BS                | \$1,460.38  |
| ,                        |              |             |             |               |                                      |                       | Totals for ZAPF, MADISON:         | \$1,460.38  |
| ZOHO CORPORATION         | 10/6/2020    | 2275040     | 3607        | 11/4/2020     | MANAGE ENGINE - ANNUAL SUBSCRII      | PTION FE 10-015-53050 | Computer Software-Infor           | \$9,440.00  |
|                          |              |             | 3007        | 11/ 1/2020    |                                      |                       | Totals for ZOHO CORPORATION:      | \$9,440.00  |
|                          |              |             |             |               |                                      |                       |                                   |             |
| ZOLL DATA SYSTEMS        | 10/5/2020    | INV00070234 | 106858      | 10/21/2020    | HOSTED BILLING PRO - 3 YEAR (11/01/2 |                       | Vehicle-Parts-Fleet               | \$8,062.50  |
|                          | 10/5/2020    | INV00070235 | 106919      | 10/28/2020    | QUARTERLY MAINTENANCE AND LICE       | ENSING F 10-015-53050 | Computer Software-Infor           | \$15,059.95 |
|                          |              |             |             |               |                                      |                       | Totals for ZOLL DATA SYSTEMS:     | \$23,122.45 |
| ZOLL MEDICAL CORPORATION | 10/5/2020    | 90046587    | 3538        | 10/21/2020    | 1 YEAR BASIC SERVICE PLAN/3 MONTI    | H PRORA 10-008-55650  | Maintenance- Equipment-Suppl      | \$38,980.95 |
|                          | 10/9/2020    | 3156750     | 3579        | 10/28/2020    | MEDICAL SUPPLIES                     | 10-008-53900          | Disposable Medical Supplies-Suppl | \$590.40    |
|                          | 10/8/2020    | 3155862     | 3536        | 10/21/2020    | MEDICAL EQUIPMENT                    | 10-008-54200          | Durable Medical Equipment-Suppl   | \$1,606.40  |
|                          | 10/13/2020   | 3157880     | 3579        | 10/28/2020    | MEDICAL EQUIPMENT                    | 10-008-54200          | Durable Medical Equipment-Suppl   | \$1,966.75  |
|                          | 10/16/2020   | 3160721     | 3608        | 11/4/2020     | MEDICAL EQUIPMENT                    | 10-008-54200          | Durable Medical Equipment-Suppl   | \$2,993.00  |
|                          | 10/15/2020   | 3160118     | 3579        | 10/28/2020    | REPAIR FOR ZOLL X-SERIES             | 10-008-57650          | Repair-Equipment-Suppl            | \$1,349.86  |
|                          | 10/29/2020   | 3168141     | 3637        | 11/10/2020    | MEDICAL EQUIPMENT                    | 10-008-54200          | Durable Medical Equipment-Suppl   | \$1,758.00  |
|                          |              |             |             |               |                                      | Total                 | s for ZOLL MEDICAL CORPORATION:   | \$49,245.36 |

### CAPITAL PURCHASES

| Vendor Name                      | Invoice Dat | e Invoice No. F | Payment No. | . Payment Dat | e Invoice Description  | Account No.          | Account Description                                      | Amount   |
|----------------------------------|-------------|-----------------|-------------|---------------|------------------------|----------------------|--|--|
| OPTIMUM COMPUTER SOLUTIONS, INC. | 10/15/2020  | [NV0000099818   | 3609        | 11/4/2020     | NEXUS 9300 WITH 48P    | 10-015-52754         | Capital Purchase - Equipment-Infor<br>Totals for OPTIMUM | $\frac{\$15,210.10}{\texttt{M COMPUTER SOLUTIONS, INC.:}} \frac{\$15,210.10}{\$15,210.10}$ |
| STRYKER SALES CORPORATION        | 10/21/2020  | 3183500M        | 3632        | 11/10/2020    | LUCAS 3 CHEST COMPRES  | SION SY 10-008-52754 | Capital Purchase - Equipment-Suppl Totals for S          | \$13,032.95<br>TRYKER SALES CORPORATION: \$13,032.95                                       |
| WAVEMEDIA, INC                   | 10/1/2020   | 489619          | 106791      | 10/14/2020    | METRO ETHERNET LIT TR. | ANSPOR 10-004-52754  | Capital Purchase - Equipment-Radio                       | \$35,750.00<br>Totals for WAVEMEDIA INC: \$35,750.00                                       |

| Account Number                | Description                              | Net Amount   |
|-------------------------------|--|--------------|
| 10-000-14100                  | Patient Refunds-BS                       | \$8,793.41   |
| 10-000-14900                  | Prepaid Expenses-BS                      | \$45,320.21  |
| 10-000-21000                  | Accrued Expenditures-BS                  | \$71,569.18  |
| 10-000-21400                  | Accrued Payroll-BS                       | \$33,440.36  |
| 10-000-21585                  | P/R-Flexible Spending-BS-BS              | \$21,625.21  |
| 10-000-21590                  | P/R-Premium Cancer/Accident-BS           | \$8,323.70   |
| 10-000-21595                  | P/R-Health Savings-BS-BS                 | \$7,890.25   |
| 10-000-21600                  | Employee Deferred CompBS                 | \$152,195.81 |
| 10-000-21650                  | TCDRS Defined Benefit Plan-BS            | \$316,096.26 |
| 10-001-54100                  | Dues/Subscriptions-Admin                 | \$9,052.68   |
| 10-001-54900                  | Insurance-Admin                          | \$47,323.43  |
| 10-001-55500                  | Legal Fees-Admin                         | \$12,151.50  |
| 10-001-56100                  | Meeting Expenses-Admin                   | \$32.07      |
| 10-001-57100                  | Professional Fees-Admin                  | \$20.00      |
| 10-001-58200                  | Telephones-Cellular-Admin                | \$236.82     |
| 10-002-52700                  | Business Licenses-HCAP                   | \$116.00     |
| 10-002-53050                  | Computer Software-HCAP                   | \$12,676.27  |
| 10-002-54450                  | Employee Recognition-HCAP                | \$25.00      |
| 10-002-55700                  | Management Fees-HCAP                     | \$7,771.00   |
| 10-002-56300                  | Office Supplies-HCAP                     | \$377.64     |
| 10-002-57100                  | Professional Fees-HCAP                   | \$792.50     |
| 10-002-58200                  | Telephones-Cellular-HCAP                 | \$160.84     |
| 10-004-52725                  | Capital Lease Expense-Radio              | \$603.51     |
| 10-004-52754                  | Capital Purchase - Equipment-Radio       | \$35,750.00  |
| 10-004-53000                  | Computer Maintenance-Radio               | \$77,053.55  |
| 10-004-53050                  | Computer Software-Radio                  | \$11,459.00  |
| 10-004-54450                  | Employee Recognition-Radio               | \$300.00     |
| 10-004-54500                  | Equipment Rental-Radio                   | \$184.40     |
| 10-004-55025                  | Interest Expense-Radio                   | \$93.92      |
| 10-004-57100                  | Professional Fees-Radio                  | \$11,672.78  |
| 10-004-57200                  | Radio Repairs - Outsourced (Depot)-Radio | \$1,840.00   |
| 10-004-57225                  | Radio Repair - Parts-Radio               | \$1,165.77   |
| 10-004-57700                  | Shop Tools-Radio                         | \$533.00     |
| 10-004-57725                  | Shop Supplies-Radio                      | \$328.09     |
| 10-004-57750                  | Small Equipment & Furniture-Radio        | \$494.99     |
| 10-004-58200                  | Telephones-Cellular-Radio                | \$1,553.57   |
| 10-004-58310                  | Telephones-Service-Radio                 | \$238.71     |
| 10-004-58800                  | Utilities-Radio                          | \$3,773.30   |
| 10-005-54100                  | Dues/Subscriptions-Accou                 | \$895.00     |
| 10-005-58200                  | Telephones-Cellular-Accou                | \$40.21      |
| 10-006-52700                  | Business Licenses-Alarm                  | \$730.00     |
| 10-006-54100                  | Dues/Subscriptions-Alarm                 | \$3,192.00   |
| 10-006-58200                  | Telephones-Cellular-Alarm                | \$239.04     |
| 10-006-58500                  | Training/Related Expenses-CE-Alarm       | \$30.00      |
| 10-007-52950                  | Community Education-EMS                  | \$2,525.15   |
| 10-007-54450                  | Employee Recognition-EMS                 | \$97.50      |
| · - · - · · · · · · · · · · · | <u>F</u> , <del>D</del> <del>D</del>     | \$2,.50      |

| Account Number | Description                        | Net Amount  |  |  |
|----------------|------------------------------------|-------------|--|--|
| 10-007-56100   | Meeting Expenses-EMS               | \$64.66     |  |  |
| 10-007-56200   | Mileage Reimbursements-EMS         | \$5.06      |  |  |
| 10-007-57000   | Printing Services-EMS              | \$361.82    |  |  |
| 10-007-57100   | Professional Fees-EMS              | \$4,226.85  |  |  |
| 10-007-57750   | Small Equipment & Furniture-EMS    | \$1,332.95  |  |  |
| 10-007-57800   | Special Events Supplies-EMS        | \$80.70     |  |  |
| 10-007-58200   | Telephones-Cellular-EMS            | \$1,114.14  |  |  |
| 10-007-58700   | Uniforms-EMS                       | \$29,593.03 |  |  |
| 10-008-52500   | Bio-Waste Removal-Suppl            | \$2,704.48  |  |  |
| 10-008-52754   | Capital Purchase - Equipment-Suppl | \$13,032.95 |  |  |
| 10-008-53800   | Disposable Linen-Suppl             | \$3,047.38  |  |  |
| 10-008-53900   | Disposable Medical Supplies-Suppl  | \$24,759.37 |  |  |
| 10-008-54200   | Durable Medical Equipment-Suppl    | \$10,456.08 |  |  |
| 10-008-55650   | Maintenance- Equipment-Suppl       | \$71,642.35 |  |  |
| 10-008-56300   | Office Supplies-Suppl              | \$1,385.30  |  |  |
| 10-008-56600   | Oxygen & Gases-Suppl               | \$2,103.87  |  |  |
| 10-008-56900   | Postage-Suppl                      | \$2,717.96  |  |  |
| 10-008-57650   | Repair-Equipment-Suppl             | \$1,349.86  |  |  |
| 10-008-57900   | Station Supplies-Suppl             | \$3,915.12  |  |  |
| 10-008-58200   | Telephones-Cellular-Suppl          | \$201.05    |  |  |
| 10-008-58700   | Uniforms-Suppl                     | \$984.67    |  |  |
| 10-009-52600   | Books/Materials-Dept               | \$1,650.00  |  |  |
| 10-009-52700   | Business Licenses-Dept             | \$928.00    |  |  |
| 10-009-53050   | Computer Software-Dept             | \$1,000.99  |  |  |
| 10-009-53550   | Customer Relations-Dept            | \$3,530.80  |  |  |
| 10-009-54000   | Drug Supplies-Dept                 | \$21,571.30 |  |  |
| 10-009-54100   | Dues/Subscriptions-Dept            | \$627.06    |  |  |
| 10-009-56100   | Meeting Expenses-Dept              | \$3,139.43  |  |  |
| 10-009-57100   | Professional Fees-Dept             | \$14,335.00 |  |  |
| 10-009-58200   | Telephones-Cellular-Dept           | \$120.63    |  |  |
| 10-010-52000   | Accident Repair-Fleet              | \$358.00    |  |  |
| 10-010-54100   | Dues/Subscriptions-Fleet           | \$3,996.00  |  |  |
| 10-010-54450   | Employee Recognition-Fleet         | \$126.66    |  |  |
| 10-010-54500   | Equipment Rental-Fleet             | \$211.42    |  |  |
| 10-010-54550   | Fluids & Additives - Auto-Fleet    | \$2,541.72  |  |  |
| 10-010-54700   | Fuel - Auto-Fleet                  | \$38,484.39 |  |  |
| 10-010-54800   | Hazardous Waste Removal-Fleet      | \$314.50    |  |  |
| 10-010-55100   | Laundry Service & Purchase-Fleet   | \$141.90    |  |  |
| 10-010-56200   | Mileage Reimbursements-Fleet       | \$103.67    |  |  |
| 10-010-56400   | Oil & Lubricants-Fleet             | \$2,651.14  |  |  |
| 10-010-57725   | Shop Supplies-Fleet                | \$598.57    |  |  |
| 10-010-57750   | Small Equipment & Furniture-Fleet  | \$2,606.04  |  |  |
| 10-010-58200   | Telephones-Cellular-Fleet          | \$80.42     |  |  |
| 10-010-58600   | Travel Expenses-Fleet              | \$480.00    |  |  |
| 10-010-58900   | Vehicle-Batteries-Fleet            | \$2,712.00  |  |  |
| 10-010-59000   | Vehicle-Outside Services-Fleet     | \$425.05    |  |  |
| 010 07000      |                                    | ψ.25.05     |  |  |

| Account Number | Description                               | Net Amount   |
|----------------|---|--------------|
| 10-010-59050   | Vehicle-Parts-Fleet                       | \$53,341.42  |
| 10-010-59100   | Vehicle-Registration-Fleet                | \$246.00     |
| 10-010-59150   | Vehicle-Tires-Fleet                       | \$7,476.00   |
| 10-010-59200   | Vehicle-Towing-Fleet                      | \$1,137.00   |
| 10-011-52900   | Collection Fees-EMS B                     | \$6,096.06   |
| 10-011-53150   | Conferences - Fees, Travel, & Meals-EMS B | \$2,530.00   |
| 10-011-54100   | Dues/Subscriptions-EMS B                  | \$12,900.00  |
| 10-011-57100   | Professional Fees-EMS B                   | \$8,883.42   |
| 10-011-58200   | Telephones-Cellular-EMS B                 | \$78.20      |
| 10-011-58500   | Training/Related Expenses-CE-EMS B        | \$1,155.00   |
| 10-015-52700   | Business Licenses-Infor                   | \$164.00     |
| 10-015-52754   | Capital Purchase - Equipment-Infor        | \$15,210.10  |
| 10-015-53000   | Computer Maintenance-Infor                | \$17,184.00  |
| 10-015-53050   | Computer Software-Infor                   | \$38,403.24  |
| 10-015-53100   | Computer Supplies/Non-CapInfor            | \$11,746.82  |
| 10-015-55400   | Leases/Contracts-Infor                    | \$9,533.04   |
| 10-015-57100   | Professional Fees-Infor                   | \$25,530.00  |
| 10-015-57750   | Small Equipment & Furniture-Infor         | \$7,668.33   |
| 10-015-58200   | Telephones-Cellular-Infor                 | \$1,642.45   |
| 10-015-58310   | Telephones-Service-Infor                  | \$22,761.00  |
| 10-015-58800   | Utilities-Infor                           | \$390.00     |
| 10-016-53330   | Contractual Obligations- Other-Facil      | \$10,404.25  |
| 10-016-53600   | Damages/Insurance Claims                  | \$1,864.75   |
| 10-016-54450   | Employee Recognition-Facil                | \$300.00     |
| 10-016-54500   | Equipment Rental-Facil                    | \$1,084.03   |
| 10-016-55600   | Maintenance & Repairs-Buildings-Facil     | \$13,424.96  |
| 10-016-57500   | Rent-Facil                                | \$950.00     |
| 10-016-57700   | Shop Tools-Facil                          | \$156.80     |
| 10-016-57725   | Shop Supplies-Facil                       | \$510.80     |
| 10-016-57750   | Small Equipment & Furniture-Facil         | \$2,370.98   |
| 10-016-58200   | Telephones-Cellular-Facil                 | \$312.80     |
| 10-016-58800   | Utilities-Facil                           | \$38,945.93  |
| 10-025-51700   | Health & Dental-Human                     | \$64,627.54  |
| 10-025-51710   | Health Insurance Claims-Human             | \$529,003.11 |
| 10-025-51720   | Health Insurance Admin Fees-Human         | \$111,507.15 |
| 10-025-54350   | Employee Health\Wellness-Human            | \$907.82     |
| 10-025-54450   | Employee Recognition-Human                | \$2,545.58   |
| 10-025-55500   | Legal Fees-Human                          | \$1,923.51   |
| 10-025-57100   | Professional Fees-Human                   | \$506.25     |
| 10-025-57300   | Recruit/Investigate-Human                 | \$3,026.32   |
| 10-025-58200   | Telephones-Cellular-Human                 | \$80.42      |
| 10-025-58500   | Training/Related Expenses-CE-Human        | \$296.44     |
| 10-025-58550   | Tuition Reimbursement-Human               | \$1,191.13   |
| 10-026-56500   | Other Services-Recor                      | \$271.44     |
| 10-026-57100   | Professional Fees-Recor                   | \$414.50     |
| 10-039-54450   | Employee Recognition-Commu                | \$300.00     |
|                | - · · · · · · · · · · · · · · · · · · ·   |              |

| Account Number | Description                            | Net Amount     |  |
|----------------|--|----------------|--|
| 10-039-55400   | Leases/Contracts-Commu                 | \$10,300.00    |  |
| 10-039-58200   | 10-039-58200 Telephones-Cellular-Commu |                |  |
|                | GRAND TOTAL:                           | \$2,440,371.71 |  |

## JP Morgan Chase Bank OCTOBER 2020 Credit Card Transactions

| VENDOR                                       | INVOICE DATE             | DESCRIPTION  | Α        | MOUNT            |
|--|--------------------------|--|----------|------------------|
| ACTIVE911 INC                                | 09/25/2020               | ADDITIONAL LICENSES FOR NEOPS  | \$       | 106.80           |
| AMAZON.COM*M492D8AU0                         | 09/23/2020               | PO#58302 EMPLOYEE APPRECIATION HR K  | \$       | 150.00           |
| AMAZON.COM*M49F33CL1                         | 09/11/2020               | PO#58158 RADIO EMPLOYEE RECOGNITION  | \$       | 225.00           |
| AMAZON.COM*MU1LM4X50                         | 09/10/2020               | PO#58149 EMPLOYEE RECOGNITION COMM   |          | 300.00           |
| AMAZON.COM*MU6KK3DF2                         | 09/10/2020               | PO#58157 EMPLOYEE RECOGNITION FACIL  |          | 225.00           |
| AMERICAN FREIGHT 7818                        | 09/09/2020               | STATION 22 ADA COMPLAINT DISHWASHEF  | •        | 494.99           |
| APCO INTERNATIONAL INC                       | 09/21/2020               | M. ZAPF CTO RECERTIFICATION TEST   | \$       | 30.00            |
| APPLE.COM/BILL                               | 09/30/2020               | PO#58379 I-CLOUD STORAGE FOR MISTI   | \$       | 9.99             |
| ATT*BILL PAYMENT                             | 09/15/2020               | STATION 42 ACCT# 145220893   | \$       | 107.00           |
| ATT*BILL PAYMENT                             | 09/10/2020               | STATION 41 150883685   | \$       | 123.02           |
| ATT*BUS PHONE PMT ATT*BUS PHONE PMT          | 09/17/2020<br>09/17/2020 | STATION 31 FIRE PANEL 2816896865 08/23/:<br>STATION 30 FIRE PANEL 2812893247 09/23/: |          | 704.20<br>286.25 |
| ATT BUS PHONE PMT                            | 09/17/2020               | STATION 30 FIRE PANEL 2812593247 09/23/. STATION 40 FIRE PANEL 281-259-8210 08/13    | -        | 330.25           |
| BIRD B GONE 1                                | 09/22/2020               | BIRD SPIKES FOR TOWERS   | \$       | 444.33           |
| BLOOMERS OF TOMBALL LL                       | 09/29/2020               | PO#58368 FLOWER ORDER J.HOWELL   | \$       | 65.00            |
| BUSINESS WATCH NETWORK                       | 09/18/2020               | INTERMITTENT FMLA LEAVE: CURBING ABL   | -        | 296.44           |
| CITY OF CONROE UTILITY                       | 10/05/2020               | STATION 10 08/25/20-09-25/20   | \$       | 99.45            |
| CITY OF CONROE UTILITY                       | 10/05/2020               | STATION 15 08/25/20-09/25/20   | \$       | 80.92            |
| CITY OF CONROE UTILITY                       | 10/02/2020               | ADMIN 08/14/20-09/15/20  | \$       | 1,349.32         |
| COBURN SUPPLY COMPANY                        | 09/30/2020               | STATION 44 A/C REPAIR  | \$       | 107.63           |
| CONROE BLOSSOM SHOP                          | 09/23/2020               | RECEIVED CREDIT FOR FLOWER ORDER F   | \$       | (65.00)          |
| CONROE BLOSSOM SHOP                          | 09/21/2020               | PER EMILY THEIR WAS AN ISSUE WTH THE   | \$       | 65.00            |
| CY-FAIR FIRE DEPT.                           | 09/15/2020               | TRAINING POSTPONED DUE TO COVID - NO   | -        | (300.00)         |
| CY-FAIR FIRE DEPT.                           | 09/15/2020               | TRAINING POSTPONED DUE TO COVID - NO   | -        | (2,700.00)       |
| DSHS REGULATORY PROG                         | 10/05/2020               | PARKER, BARBER, GILLUM RENEWAL   | \$       | 226.00           |
| DSHS REGULATORY PROG                         | 10/05/2020               | JAMES CAMPBELL EDUCATOR RENEWAL  | \$       | 34.00            |
| DSHS REGULATORY PROG                         | 10/01/2020               | B. ELLIOTT RENEWAL   | \$       | 96.00            |
| DSHS REGULATORY PROG                         | 09/25/2020               | L. SUTTON RENEWAL  | \$       | 64.00            |
| DSHS REGULATORY PROG<br>DSHS REGULATORY PROG | 09/25/2020<br>09/23/2020 | J. HERMAN RENEWAL<br>C. SEULEAN RENEWAL  | \$<br>\$ | 64.00<br>126.00  |
| DSHS REGULATORY PROG                         | 09/23/2020               | S. PELCZAR RENEWAL   | φ<br>\$  | 126.00           |
| DSHS REGULATORY PROG                         | 09/14/2020               | A. HERRING RENEWAL   | \$       | 96.00            |
| DSHS REGULATORY PROG                         | 09/10/2020               | R. HOOTS RENEWAL   | \$       | 96.00            |
| DTV*DIRECTV SERVICE                          | 09/28/2020               | STATION 12 INV 37719328115 08/25/20-09/24  | -        | 140.98           |
| DTV*DIRECTV SERVICE                          | 09/24/2020               | STATION 11 INV 37786814932 09/21/20-10/20  | -        | 58.99            |
| DTV*DIRECTV SERVICE                          | 09/16/2020               | STATION 14 INV 37767370074 09/13/20-10/12  | -        | 139.72           |
| DTV*DIRECTV SERVICE                          | 09/14/2020               | INVOICE 37763083486 09/01/20-09/30/20  | \$       | 1,722.88         |
| DTV*DIRECTV SERVICE                          | 09/08/2020               | STATION 90 09/05/20-10/04/20 INV 37744861  | \$       | 176.98           |
| EPCOR  | 09/18/2020               | STATION 40 METER 273692 07/22/20-08/24/2   | \$       | 50.28            |
| EPCOR  | 09/18/2020               | STATION 40 METER 6439634 07/22/20-08/24/   | \$       | 30.00            |
| FACEBK *7PL9MU2242                           | 10/01/2020               | PO#57810 FACEBOOK POST ATTENDANT A   | \$       | 4.94             |
| GRTR MAGNOLIA PKW CHAM                       | 09/21/2020               | CEO LUNCH FOR MAGNOLIA CHAMBER OF  | \$       | 20.00            |
| HARBOR FREIGHT TOOLS 7                       | 09/25/2020               | SHOP SUPPLIES  | \$       | 25.94            |
| HCTRA EZ TAG REBILL                          | 09/21/2020               | HCTRA - AUTO CHARGE  | \$       | 480.00           |
| HOBBY-LOBBY #0203                            | 09/16/2020               | FRAMES FOR EMS WORLD MAGAZINE COV  |          | 361.82           |
| HOMEDEPOT CSTAR GFTCRD                       | 09/11/2020               | PO#58157 FACILITIES EMPLOYEE RECOGN  | •        | 75.00            |
| IOFM   | 09/28/2020               | INVOICE INV-0920-5F7127BF15C24 MEMBEF  |          | 895.00           |
| JOHNSON SUPPLY SPRING                        | 10/02/2020               | A/C COMPRESSOR REPAIR  | \$       | 721.40           |
| KROGER #0136                                 | 10/01/2020               | PO#58303 EMPLOYEE BIRTHDAY GIFT CAR  | -        | 610.00           |
| KROGER #0136<br>KROGER #0136                 | 09/16/2020<br>09/09/2020 | PO#58189 HCAP EMPLOYEE RECOGNITION PO#58109 HCAP EMPLOYEE APPRECIAITIO               | -        | 25.00            |
| KROGER #0136                                 | 09/09/2020               | MEAL FOR FLEET STAFF.  | φ<br>\$  | 825.00<br>59.19  |
| LOWES #00232*                                | 10/02/2020               | MAGNET TOOL  | φ<br>\$  | 16.98            |
| LOWES #00232*                                | 10/02/2020               | STATION 44 POT HOLE REPAIR   | φ<br>\$  | 213.16           |
| LOWES #00232*                                | 10/02/2020               | STATION 44 POT HOLE REPAIR   | \$       | 127.00           |
| LOWES #00232*                                | 10/02/2020               | STATION 27 ROOF REMOVAL  | \$       | 96.98            |
| LOWES #00232*                                | 09/21/2020               | MAGNET TOOL  | \$       | 49.98            |
| LOWES #00232*                                | 09/17/2020               | STATION 90 REPAIRS   | \$       | 12.67            |
| LOWES #00232*                                | 09/09/2020               | CREDIT FOR DISHWASHER AT STATION 22  | \$       | (629.00)         |
| MONTGOMERY VEHREG                            | 09/23/2020               | REGISTRATION OF SHOPS 65,66,12,23,25,49  | \$       | 99.00            |
| MUNICIPAL ONLINE PAYME                       | 10/05/2020               | STATION 10 08/25/20-09-25/20 FEE   | \$       | 0.85             |
| MUNICIPAL ONLINE PAYME                       | 10/05/2020               | STATION 15 08/25/20-09/25/20 FEE   | \$       | 0.85             |
| MUNICIPAL ONLINE PAYME                       | 10/02/2020               | ADMIN 08/14/20-09/15/20 FEE  | \$       | 0.85             |
| NAEMT  | 09/16/2020               | NAEMT INVOICE_PH-20-14767-11 9TH EDITI   |          | 30.00            |
| NATIONAL ACADEMY OF AM                       | 09/22/2020               | INVOICE 2020-1413 CERTIFIED AMBULANCE  | -        | 1,155.00         |
| NORTHERN TOOL & EQUIP                        | 10/01/2020               | PRESSURE WASHER PARTS  | \$       | 42.99            |
| NORTHERN TOOL & EQUIP                        | 10/01/2020               | PRESSURE WASHER HOSE REPAIR  | \$       | 34.99            |
| NORTHERN TOOL & EQUIP                        | 10/01/2020               | PRESSURE WASHER PARTS  | \$       | 50.95            |
| NORTHERN TOOL & EQUIP                        | 09/07/2020               | COMPENSATION AND PROCESS TO THE  | \$       | 172.97           |
| PANERA BREAD #202503 O                       | 09/30/2020               | COMPENSATION AND PROGRESSIVE DISCI   | -        | 64.66            |
| PREMIERE GLOBAL SERVIC                       | 09/21/2020               | INVOICE 7742003 08/13/20-09/12/20  | \$       | 49.32            |
| PWW MEDIA INC                                | 09/22/2020               | INVOICE 2020-1524 ABC260 HERSEY VIRTU  | -        | 1,950.00         |
| PWW MEDIA INC                                | 09/22/2020               | INVOICE 2020-1521 HERSEY VIRTUAL 2020  | -        | 580.00           |
| RA-LOCK SECURITY SOLUT                       | 09/24/2020               | CREDIT FOR INCORRECT PARTS   | \$       | (161.50)         |

## JP Morgan Chase Bank OCTOBER 2020 Credit Card Transactions

| VENDOR                 | INVOICE DATE | DESCRIPTION                             | AMOUNT                   |
|------------------------|--------------|---|--------------------------|
| RA-LOCK SECURITY SOLUT | 09/18/2020   | KEY SHIELDS FOR KNOX BOX KEYS           | \$ 456.74                |
| RELIANT ENERGY         | 09/29/2020   | STATION 40 SECURITY LIGHT 08/27/20-09/2 | \$ 57.65                 |
| REV.COM                | 09/24/2020   | MCHD BOD MEETING                        | \$ 100.00                |
| REV.COM                | 09/14/2020   | DSHS COMPLAINT - JAMES CAMPBELL         | \$ 15.75                 |
| REV.COM                | 09/14/2020   | DSHS COMPLAINT - E. RICHENBERGER        | \$ 27.00                 |
| REV.COM                | 09/14/2020   | DSHS COMPLAINT - J. O'NEILL             | \$ 18.00                 |
| REV.COM                | 09/14/2020   | DSHS COMPLAINT - BRYAN PERRY            | \$ 20.25                 |
| REV.COM                | 09/14/2020   | DSHS COMPLAINT - TAMMY WELCH            | \$ 20.25                 |
| REV.COM                | 09/14/2020   | DSHS COMPLAINT - RICKY WOOD             | \$ 18.00                 |
| REV.COM                | 09/14/2020   | DSHS COMPLAINT - KELLIE ERWIN           | \$ 13.50                 |
| REV.COM                | 09/14/2020   | DSHS COMPLAINT - BRENNA J               | \$ 15.75                 |
| REV.COM                | 09/14/2020   | DSHS COMPLAINT - RANDY JOHNSON          | \$ 24.75                 |
| REV.COM                | 09/14/2020   | MC PUBLIC HEALTH DISTRICT BOD MEETIN    | \$ 106.25                |
| REV.COM                | 09/11/2020   | DSHS COMPLAINT - INVESTIGATION CALL     | \$ 6.25                  |
| REV.COM                | 09/11/2020   | DSHS COMPLAINT - INVESTIGATION CALL 1   | \$ 6.25                  |
| REV.COM                | 09/09/2020   | LEVEL I CEO W/BRENNA J                  | \$ 22.50                 |
| REV.COM                | 09/07/2020   | LEVEL I GRIEVANCE - ERIC B.             | \$ 47.50                 |
| RZ INDUSTRIES          | 09/16/2020   | PO#58216 F2 MASK FILTER FOR PUBLIC HE   | \$ 777.04                |
| SAMS CLUB #6421        | 09/21/2020   | PO#58525 STATION SUPPLIES RESTOCK OI    | \$ 86.92                 |
| SAMSCLUB #6421         | 09/10/2020   | PO#58165 STATION SUPPLIES RESTOCK OI    | \$ 462.30                |
| SAMSCLUB.COM           | 10/05/2020   | PO#58304 MCHD EMPLOYEE RECOGNITION      | \$ 753.60                |
| SHERWIN WILLIAMS 72701 | 09/11/2020   | PAINT STRIPPER                          | \$ 36.54                 |
| SHERWIN WILLIAMS 72701 | 09/07/2020   |   | \$ 36.29                 |
| SQ *CARRA SIGNATURE FL | 09/29/2020   | PO#58371 FLOWER ORDER O.KAUFMAN         | \$ 65.00                 |
| STERICYCLE             | 09/28/2020   | INVOICE 4009556109 09/01/20-09/30/20    | \$ 2,704.48              |
| SUDDENLINK 7707        | 09/11/2020   | STATION 13 08/01/20-08/31/20            | \$ 154.74                |
| SUDDENLINK 7708        | 09/11/2020   | STATION 30 08/01/20-08/31/20            | \$ 154.52                |
| TARGET.COM *           | 09/11/2020   | PO#58158 RADIO EMPLOYEE RECOGNITION     | \$ 75.00                 |
| THE HOME DEPOT #0508   | 09/28/2020   | STATION 90 REPAIRS                      | \$ 22.07                 |
| THE HOME DEPOT #0508   | 09/28/2020   | STATION 90 REPAIRS                      | \$ 4.90                  |
| THE HOME DEPOT #0508   | 09/25/2020   | STATION 41 SUPPLIES                     | \$ 51.00                 |
| THE HOME DEPOT #0508   | 09/24/2020   | STATION 90 REPAIRS                      | \$ 38.56                 |
| THE HOME DEPOT #0508   | 09/24/2020   | STATION 20 SUPPLIES                     | \$ 66.17                 |
| THE HOME DEPOT #0508   | 09/21/2020   | PREVENTATIVE MAINTENANCE REPAIRS        | \$ 196.65                |
| THE HOME DEPOT #0508   | 09/21/2020   | PREVENTATIVE MAINTENANCE REPAIRS        | \$ 101.29                |
| THE HOME DEPOT #0508   | 09/14/2020   | SHOP SUPPLIES                           | \$ 152.46                |
| THE HOME DEPOT #0508   | 09/10/2020   | PREVENTATIVE MAINTENANCE REPAIRS        | \$ 35.73                 |
| THE HOME DEPOT #0568   | 09/10/2020   | STATION 22 DISHWASHER CONNECTIONS       | \$ 19.96                 |
| THE HOME DEPOT #6819   | 09/25/2020   | STATION 27 SUPPLIES                     | \$ 9.97                  |
| THE HOME DEPOT 508     | 09/28/2020   | SHOP SUPPLIES                           | \$ 88.96                 |
| THE HOME DEPOT 508     | 09/21/2020   | SHOP TOOLS                              | \$ 89.84                 |
| THE HOME DEPOT 508     | 09/14/2020   | SHORELINE PARTS                         | \$ 337.93                |
| THE HOME DEPOT 508     | 09/21/2020   | SHOP TOOLS                              | \$ 533.00                |
| TLF*PECAN HILL FLORIST | 09/14/2020   | PO#58161 FLOWER ORDER FOR JUSTIN EV     | •                        |
| TLF*TOP FLORIST        | 09/29/2020   | PO#58367 FLOWER ORDER S.WILSON          | \$ 64.94                 |
| TSCPA                  | 09/10/2020   | MEMBERSHIP DUES                         | \$ 532.00                |
| TST* WHISTLE STOP CAFE | 09/28/2020   | STATION 33 REBUILD MEETING WITH CHIEF   |                          |
| TX.GOV*SERVICEFEE-DIR  | 09/22/2020   | REGISTRATION OF SHOPS 65,66,12,23,25,49 |                          |
| UNIVERSAL NAT GAS PYMT | 09/17/2020   | STATION 27 08/04/20-09/02/20            | \$ 26.20                 |
| UPS*000000A690R4360    | 09/15/2020   | SHIPPING CHARGES INVOICE 0000A690R43    | •                        |
| WALGREENS #7307        | 09/14/2020   | MEDICATION FOR EMPLOYEE EXPOSURE -      |                          |
| WASTE MGMT WM EZPAY    | 09/14/2020   | STATION 31 INV 5689474                  | \$ 150.64                |
| WASTE MGMT WM EZPAY    | 09/14/2020   | INVOICE 5688804 09/01/20-09/30/20       | \$ 2,352.59              |
| WM SUPERCENTER #602    | 09/14/2020   | PO#58518 ITEMS FOR THE OPENING OF A N   |                          |
| ZOOM.US                | 09/21/2020   | ACCOUNT UPGRADE                         | \$ 627.06                |
| -                      |              | TOTAL                                   | \$ 26,349.17             |
|                        |              | IOIAL                                   | 7 20,3 <del>7</del> 3.1/ |

# Montgomery County Hospital District Bank Register - Operating Acct-WF Patient Refunds - One Time Checks (10/01/2020 - 10/31/2020)

| Payment number | Payment type   | Invoice date | Invoice numbe | r Vendor name              | Invoice amount | Cleared? | Post date |
|----------------|----------------|--------------|---------------|----------------------------|----------------|----------|-----------|
| 106682         | Computer Check | 10/6/20      | 17-48797D     | PATIENT REFUND             | \$50.00        | TRUE     | 10/6/20   |
| 106834         | Computer Check | 10/19/20     | 18-39317      | PATIENT REFUND             | \$10.00        | TRUE     | 10/19/20  |
| 106723         | Computer Check | 10/12/20     | 19-49505      | PATIENT REFUND             | \$101.86       | FALSE    | 10/12/20  |
| 106665         | Computer Check | 10/6/20      | 19-52949      | PATIENT REFUND             | \$572.39       | TRUE     | 10/6/20   |
| 106857         | Computer Check | 10/19/20     | 19-54794      | WELLCARE HEALTH PLANS, INC |                | TRUE     | 10/19/20  |
| 106745         | Computer Check | 10/12/20     | 19-60165      | PATIENT REFUND             | \$265.00       | TRUE     | 10/12/20  |
| 106832         | Computer Check | 10/19/20     | 20-15596      | PATIENT REFUND             | \$200.00       | TRUE     | 10/19/20  |
| 106894         | Computer Check | 10/26/20     | 20-15777      | BCBS OF TEXAS (POB 120695) | \$66.20        | TRUE     | 10/26/20  |
| 106661         | Computer Check | 10/6/20      | 20-18475      | PATIENT REFUND             | \$31.25        | TRUE     | 10/6/20   |
| 106652         | Computer Check | 10/6/20      | 20-19754      | PATIENT REFUND             | \$40.00        | TRUE     | 10/6/20   |
| 106783         | Computer Check | 10/12/20     | 20-19901      | PATIENT REFUND             | \$162.93       | TRUE     | 10/12/20  |
| 106840         | Computer Check | 10/19/20     | 20-21402      | PATIENT REFUND             | \$115.84       | TRUE     | 10/19/20  |
| 106738         | Computer Check | 10/12/20     | 20-22242      | PATIENT REFUND             | \$46.48        | FALSE    | 10/12/20  |
| 106649         | Computer Check | 10/6/20      | 20-22585      | PATIENT REFUND             | \$26.33        | TRUE     | 10/6/20   |
| 106721         | Computer Check | 10/12/20     | 20-23133      | PATIENT REFUND             | \$142.90       | TRUE     | 10/12/20  |
| 106674         | Computer Check | 10/6/20      | 20-23481      | PATIENT REFUND             | \$473.37       | TRUE     | 10/6/20   |
| 106738         | Computer Check | 10/12/20     | 20-24398      | PATIENT REFUND             | \$101.97       | FALSE    | 10/12/20  |
| 106741         | Computer Check | 10/12/20     | 20-24541      | GEICO COUNTY MUTUAL INSUR  |                | TRUE     | 10/12/20  |
| 106749         | Computer Check | 10/12/20     | 20-26729      | PATIENT REFUND             | \$100.00       | TRUE     | 10/12/20  |
| 106789         | Computer Check | 10/12/20     | 20-27186      | PATIENT REFUND             | \$50.00        | TRUE     | 10/12/20  |
| 106737         | Computer Check | 10/12/20     | 20-27521      | PATIENT REFUND             | \$186.31       | TRUE     | 10/12/20  |
| 106782         | Computer Check | 10/12/20     | 20-27594      | PATIENT REFUND             | \$27.05        | TRUE     | 10/12/20  |
| 106752         | Computer Check | 10/12/20     | 20-29521      | PATIENT REFUND             | \$94.20        | TRUE     | 10/12/20  |
| 106842         | Computer Check | 10/19/20     | 20-29860      | PATIENT REFUND             | \$250.00       | TRUE     | 10/19/20  |
| 106732         | Computer Check | 10/12/20     | 20-29978B     | PATIENT REFUND             | \$16.45        | TRUE     | 10/12/20  |
| 106648         | Computer Check | 10/6/20      | 20-30899      | PATIENT REFUND             | \$250.00       | TRUE     | 10/6/20   |
| 106824         | Computer Check | 10/19/20     | 20-3259       | PATIENT REFUND             | \$25.00        | TRUE     | 10/0/20   |
| 106818         | Computer Check | 10/19/20     | 20-32645      | AETNA (POB 14079)          | \$121.30       | TRUE     | 10/19/20  |
| 106787         | Computer Check | 10/12/20     | 20-35613      | UNITED WORLD LIFE INS CO   | \$96.93        | TRUE     | 10/12/20  |
| 106744         | Computer Check | 10/12/20     | 20-35832      | PATIENT REFUND             | \$480.06       | TRUE     | 10/12/20  |
| 106786         | Computer Check | 10/12/20     | 20-36435      | PATIENT REFUND             | \$514.05       | TRUE     | 10/12/20  |
| 106825         | Computer Check | 10/19/20     | 20-37475      | PATIENT REFUND             | \$9.15         | TRUE     | 10/19/20  |
| 106672         | Computer Check | 10/6/20      | 20-37497      | PATIENT REFUND             | \$200.00       | TRUE     | 10/6/20   |
| 106722         | Computer Check | 10/12/20     | 20-37903      | PATIENT REFUND             | \$125.00       | TRUE     | 10/12/20  |
| 106724         | Computer Check | 10/12/20     | 20-39742      | PATIENT REFUND             | \$58.26        | TRUE     | 10/12/20  |
| 106823         | Computer Check | 10/19/20     | 20-40819      | BCBS OF TEXAS              | \$187.61       | TRUE     | 10/19/20  |
| 106823         | Computer Check | 10/19/20     | 20-40954      | BCBS OF TEXAS              | \$221.78       | TRUE     | 10/19/20  |
| 106736         | Computer Check | 10/12/20     | 20-41833      | CONSUMERS COUNTY MUTUAL    | \$705.36       | TRUE     | 10/12/20  |
| 106901         | Computer Check | 10/26/20     | 20-42504      | PATIENT REFUND             | \$657.35       | TRUE     | 10/26/20  |
| 106823         | Computer Check | 10/19/20     | 20-43717      | BCBS OF TEXAS              | \$220.26       | TRUE     | 10/19/20  |
| 106780         | Computer Check | 10/12/20     | 20-44136      | PATIENT REFUND             | \$250.00       | TRUE     | 10/12/20  |
| 106829         | Computer Check | 10/19/20     | 20-4438       | PATIENT REFUND             | \$50.00        | TRUE     | 10/19/20  |
| 106905         | Computer Check | 10/26/20     | 20-44452      | PATIENT REFUND             | \$114.69       | FALSE    | 10/26/20  |
| 106822         | Computer Check | 10/19/20     | 20-44563      | PATIENT REFUND             | \$433.61       | FALSE    | 10/19/20  |
| 106750         | Computer Check | 10/12/20     | 20-44807      | PATIENT REFUND             | \$487.78       | TRUE     | 10/12/20  |
| 106856         | Computer Check | 10/12/20     | 20-46543      | PATIENT REFUND             | \$100.00       | TRUE     | 10/12/20  |
| 106909         | Computer Check | 10/26/20     | 20-47325      | PATIENT REFUND             | \$1.64         | FALSE    | 10/26/20  |
| 106779         | Computer Check | 10/12/20     | 20-8574       | PATIENT REFUND             | \$135.84       | TRUE     | 10/12/20  |
|                |                |              |               |                            | Ţ              |          |           |

TOTAL \$8,793.41

### MCHD Surplus/Salvage November and December 2020

| Qty | Serial Number        | MCHD Tag | Product Description     | s/s     | Reason  |
|-----|----------------------|----------|-------------------------|---------|---|
| 1   | 0901043014           | 9866     | Phillips HeartStart AED | Salvage | No longer supported by manufacturer. Out of date equipment/Software |
| 1   | 0103082390           | NCA20187 | Phillips HeartStart AED | Salvage | No longer supported by manufacturer. Out of date equipment/Software |
| 1   | 0403091157           | NCA20189 | Phillips HeartStart AED | Salvage | No longer supported by manufacturer. Out of date equipment/Software |
| 1   | 0407231840           | 7486     | Phillips HeartStart AED | Salvage | No longer supported by manufacturer. Out of date equipment/Software |
| 1   | 0103080341           | NCA20190 | Phillips HeartStart AED | Salvage | No longer supported by manufacturer. Out of date equipment/Software |
| 1   | CN00VW5M7287216KH7YM | NCA20076 | Dell 22" Monitor        | Salvage | Broken/Out of warranty  |
| 1   | CN0CC38871618773APEF | 7682     | Dell 19" Monitor        | Salvage | Broken/Out of warranty  |
| 1   | RWS101701279         | N/A      | ViewSonic 22" Monitor   | Salvage | Broken/Out of warranty  |
| 1   | MXQ1030XNZ           | 9322     | HP DL360 G7 Server      | Salvage | End of life for device  |
| 1   | MXQ10209B1           | N/A      | HP DL360 G7 Server      | Salvage | End of life for device  |
| 1   | 2UX93302HA           | 8727     | HP DL380 G6 Server      | Salvage | End of life for device  |
| 1   | 5C7250P2F9           | CAP20417 | HP D2700 Disk Enclosure | Salvage | End of life for device  |
| 1   | JMX1335L1MD          | 8726     | Cisco ASA 5510 Firewall | Salvage | End of life for device  |
| 1   | JMX1328L04U          | N/A      | Cisco ASA 5510 Firewall | Salvage | End of life for device  |

### **AGENDA ITEM # 26**

## Montgomery County Hospital District Proceeds from Sale of Assets

10/01/2017 - 10/31/2020

| Account Name | Description                                  | Sale Date  | Sale of Surplus |
|--------------|--|------------|-----------------|
| Vehicles     | 2010 Dodge Ram 3500 - 201,234 miles          | 5/22/2018  | 8,660.00        |
| Vehicles     | 2009 Ford F350 - 140,736 miles (trade-in)    | 7/3/2018   | 15,000.00       |
| Vehicles     | 2012 Dodge Ram 3500 SLT - 203,110 miles      | 7/24/2018  | 8,305.00        |
| Vehicles     | 2012 Dodge Ram 3500 ST - 194,983 miles       | 9/21/2018  | 8,150.00        |
| Vehicles     | 2012 Dodge Ram 3500 SLT - 199,930 miles      | 12/18/2018 | 8,514.00        |
| Vehicles     | 2012 Dodge Ram 3500 - 189,761 miles          | 12/18/2018 | 8,920.00        |
| Vehicles     | 2008 Chevy Tahoe LS - 199,172 miles          | 3/12/2019  | 3,805.00        |
| Vehicles     | Frazer Box E-1597/X-819                      | 5/28/2020  | 1,000.00        |
| Vehicles     | Frazer Box E-1755/X-802                      | 6/2/2020   | 1,000.00        |
| Vehicles     | Frazer Box E-1075/X-794                      | 6/2/2020   | 1,000.00        |
| Vehicles     | Frazer Box E-1076/X-491                      | 6/2/2020   | 1,000.00        |
| Vehicles     | Frazer Box E-1706/X-836                      | 6/2/2020   | 1,000.00        |
| Vehicles     | Frazer Box E-1074/X-416/X-828                | 6/2/2020   | 1,000.00        |
| Vehicles     | 2012 Dodge Ram 3500 - 217,597 miles          | 6/3/2020   | 7,265.00        |
| Vehicles     | 2002 Ford E250 Van Econoline - 210,919 miles | 6/24/2020  | 2,020.00        |
| Vehicles     | 2012 Dodge Ram 3500 - 209,981 miles          | 7/22/2020  | 7,195.00        |
| Vehicles     | 2015 Dodge Ram 3500 - 215,076 miles          | 9/30/2020  | 11,470.00       |
| Vehicles     | 2012 Dodge Ram 3500 - 212,065 miles          | 9/30/2020  | 9,970.00        |
| Vehicles     | 2012 Dodge Ram 3500 - 213,159 miles          | 10/7/2020  | 9,045.00        |
| Vehicles     | 2012 Dodge Ram 3500 - 208,436 miles          | 10/21/2020 | 10,265.00       |
|              | Vehicles Total                               | al         | 124,584.00      |
|              | Total Proceed                                | ls         | 124,584.00      |

Board Mtg.: 12/08/2020

# MINUTES OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., October 26, 2020 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

#### 1. Call to Order

Meeting called to order at 4:00 p.m.

#### 2. Invocation

Led by Mr. Bagley

### 3. Pledge of Allegiance

Led by Mr. Spratt

#### 4. Roll Call

#### **Present:**

Justin Chance
Sandy Wagner
Brent Thor – Attended via Zoom at 4:23 p.m.
Georgette Whatley
Brad Spratt
Chris Grice
Bob Bagley

#### 5. Public Comment

There were no comments from the public.

### 6. Special Recognition

**Field** – Jason Jones

**NonField -** Tyler Mosley

### 7. Presentation of Investment Report for the quarter ended September 30, 2020. (Mr. Grice, Treasurer – MCHD Board) (attached)

Ms. Emily Upshaw with Valley View Consulting presented to the board the Investment Report for quarter ended September 30, 2020.

8. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

Mr. Randy Johnson, CEO presented a report to the board.

### 9. Presentation of Quarterly Employee Turnover Report. (Mr. Chance, Chair – Personnel Committee)

Mrs. Emily Fitzgerald, HR Manager presented Quarterly Employee Turnover report to the board.

10. Consider and act on recommendation to have the Human Resources Manager report to the Chairperson of the Board, any complaint or concern regarding the Chief Executive Officer, Chief Operating Officer, Chief Financial Officer or Chief of EMS that may require investigation and possible board action. (Mr. Chance, Chair – Personnel Committee)

Mr. Chance made a motion to consider and act on recommendation to have the Human Resources Manager report to the Chairperson of the Board, regarding any complaint or concern regarding the Chief Executive Officer, Chief Operating Officer, Chief Financial Officer or Chief of EMS that may require investigation and possible board action. Mr. Spratt offered a second. After board discussion motion passed five for (Mr. Chance, Ms. Whatley, Mr. Spratt, Mr. Grice and Mr. Bagley) to one opposed (Mrs. Wagner).

11. Consider and act on recommendations to update the Communication Plan for CEO communication to the Board of Directors. (Mr. Chance, Chair – Personnel Committee) (attached)

Mr. Chance made a motion to consider and act on recommendations to update the Communication Plan for CEO communication to the Board of Directors. Mr. Spratt offered a second. After board discussion motion passed unanimously.

### Roll Call Vote:

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

12. Consider and act on change to education reimbursement policy to waive the one-year employment with MCHD requirement for certified EMT's seeking Paramedic certification. (Mr. Chance, Chair – Personnel Committee)

Mr. Chance made a motion to consider and act on change to education reimbursement policy to waive the one-year employment with MCHD requirement for certified EMT's seeking Paramedic certification. Mr. Spratt offered a second. After board discussion motion passed unanimously.

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

<sup>&</sup>quot;Mr. Thor joined the board meeting at 4:23 p.m. via Zoom"

### 13. Consider and act on the November and December, 2020 MCHD Regular Board of Directors meeting dates and times. (Ms. Whatley, Chairperson – MCHD Board) (attached)

Ms. Whatley made a motion to consider and act on the November and December, 2020 MCHD Regular Board of Directors meeting date be December 8th. Mr. Spratt offered a second and motion passed unanimously.

#### Roll Call Vote:

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

14. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

15. Consider and act on the sole source letter of the Zoll Cardiac Monitor. (Mr. Spratt, Chair – EMS Committee) (attached)

Mr. Spratt made a motion to consider and act on the sole source letter of the Zoll Cardiac Monitor. Mr. Grice offered a second. After board discussion motion passed unanimously.

#### Roll Call Vote:

| Justin Chance     | Aye     |
|-------------------|---------|
| Sandy Wagner      | Aye     |
| Georgette Whatley | Aye     |
| Brad Spratt       | Aye     |
| Chris Grice       | Aye     |
| Bob Bagley        | Aye     |
| Brent Thor        | Opposed |

16. Consider and act on the purchase of the Zoll Cardiac Monitor system. (Mr. Spratt, Chair – EMS Committee) (attached)

Mr. Spratt made a motion to consider and act on the purchase of the Zoll Cardiac Monitor system. Mr. Bagley offered a second. After board discussion motion passed by a vote of

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

### 17. COO Report to include updates on facilities, radio system, materials management, staff activities, community paramedicine, and IT.

Mrs. Melissa Miller, COO presented a report to the board.

### 18. Consider and act on the Stryker service contract for 6 powerloads. (Ms. Whatley, Chair – PADCOM Committee) (attached)

Ms. Whatley made a motion to consider and act on the Stryker service contract for 6 powerloads. Mr. Grice offered a second and motion passed unanimously.

#### Roll Call Vote:

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

### 19. Consider and act on sole source letter for EXACOM digital recorder system annual maintenance. (Ms. Whatley, Chair – PADCOM Committee) (attached)

Ms. Whatley made a motion to consider and act on sole source letter for EXACOM digital recorder system annual maintenance. Mr. Bagley offered a second and motion passed unanimously.

### Roll Call Vote:

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

### 20. Consider and act on EXACOM digital recorder system annual maintenance. (Ms. Whatley, Chair – PADCOM Committee) (attached)

Ms. Whatley made a motion to Consider and act on EXACOM digital recorder system annual maintenance. Mr. Bagley offered a second. After board discussion motion passed unanimously.

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

# 21. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.

Mrs. Melissa Miller, COO presented the HCAP report to the board.

### 22. Consider and act on ratification of contracts with additional network providers for indigent care. (Mrs. Wagner, Chair-Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on ratification of contracts with additional network providers for indigent care. Mr. Chance offered a second and motion passed unanimously.

#### Roll Call Vote:

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

### 23. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Chance offered a second and motion passed unanimously.

### Roll Call Vote:

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |
|                   |     |

# 24. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Chance offered a second and motion passed unanimously.

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

25. Presentation of preliminary Financial Report for twelve months ended September 30, 2020 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.

Mr. Brett Allen, CFO presented financial report to the board.

### 26. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2020. (Mr. Grice, Treasurer - MCHD Board) (attached)

Mr. Grice made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2020 and fiscal year ending September 30, 2021. Mr. Chance offered a second and motion passed unanimously.

#### Roll Call Vote:

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

### 27. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. (Mr. Grice, Treasurer - MCHD Board) (attached)

Mr. Grice made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2021. Mr. Chance offered a second and motion passed unanimously.

### Roll Call Vote:

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |
|                   |     |

### 28. Consider and act on payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Spratt offered a second and motion passed unanimously.

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

### 29. Consider and act on Salvage and Surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Grice made a motion to consider and act on Salvage and Surplus. Mr. Chance offered a second and motion passed unanimously.

#### Roll Call Vote:

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

30. Secretary's Report - Consider and act on minutes for the September 22, 2020 Regular BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)

Mrs. Wagner made a motion to consider and act on minutes for September 22, 2020 Regular BOD meeting. Mr. Chance offered a second and motion passed unanimously.

#### Roll Call Vote:

| Justin Chance     | Aye |
|-------------------|-----|
| Sandy Wagner      | Aye |
| Georgette Whatley | Aye |
| Brad Spratt       | Aye |
| Chris Grice       | Aye |
| Bob Bagley        | Aye |
| Brent Thor        | Aye |

- 31. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
  - a. To discuss the purchase of real estate property under Section 551.072 of the Texas Government Code (Ms. Whatley, Chairperson MCHD Board)
  - b. To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code (Ms. Whatley, Chairperson MCHD Board)
  - c. To discuss personnel issues under Section 551.074 of the Texas Government Code (Ms. Whatley, Chairperson MCHD Board)

Ms. Whatley made a motion to convene into executive session at 4:55 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. To discuss the purchase of real estate property under Section 551.072 of the Texas Government Code.
- b. To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code.
- c. To discuss personnel issues under Section 551.074 of the Texas Government Code.
- 32. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson MCHD Board)

The board reconvened from executive session at 5:23 p.m.

Ms. Whatley advised that no action was to be taken by the board.

| 33. Adjourn.                     |                         |
|----------------------------------|-------------------------|
| The board adjourned at 5:23 p.m. |                         |
|                                  |                         |
|                                  |                         |
|                                  |                         |
|                                  | Sandy Wagner, Secretary |
|                                  |                         |

## Agenda Item # 28



To: Board of Directors

From: Randy Johnson, CEO

Date: December 8, 2020

Re: Executive Session - Convene into

Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. To discuss the purchase of real estate property under Section 551.072 of the Texas Government Code (Ms. Whatley, Chairperson MCHD Board)
- To confer with legal counsel for the District concerning present and potential litigation and other confidential legal matters under Section 551.071 of the Texas Government Code (Ms. Whatley, Chairperson – MCHD Board)
- c. To discuss personnel issues under Section 551.074 of the Texas Government Code (Ms. Whatley, Chairperson MCHD Board)

## Agenda Item #29



To: Board of Directors

From: Randy Johnson, CEO

Date: December 8, 2020

Re: Executive Session - Reconvene from

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Ms. Whatley, Chairperson – MCHD Board)