

**NOTICE OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

**Date:** March 24, 2020 - AMENDED

**Time:** 4:00 P.M.

**Place:** MONTGOMERY COUNTY HOSPITAL DISTRICT  
ADMINISTRATIVE BUILDING  
1400 SOUTH LOOP 336 WEST  
CONROE, MONTGOMERY COUNTY, TEXAS 77304

The Governor of Texas has issued an Executive Order with guidelines for the temporary suspension of certain portions of the Texas Open Meetings Act in order to avoid social gatherings of more than 10 people during the COVID-19 pandemic.

As a result, persons wishing to monitor the meeting of the MCHD Board of Directors may do so via a toll- free number. Members of the MCHD Board of Directors will be able to participate in the meeting via telephone conference.

**Instructions on accessing the meeting are as follows:**

To monitor via telephone call, dial the number below, then enter the access code 303681.

**United States (Toll Free) 1 888 394 8197.**

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

**Subject:** The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment

**Items Involving Visitors**

6. Present, consider and act on the Weaver and Tidwell, L.L.P. Audit of Fiscal Year Ended September 30, 2019. (Mr. Grice, Treasurer – MCHD Board)
7. Present, consider and act on the renewal of the District insurance portfolio. (Mr. Grice, Treasurer – MCHD Board)

### **Consent Agenda**

8. **Consent Agenda (One Motion with modifications is applicable, approves for action, all items contained within the consent agenda)**
  - A. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
  - B. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)
  - C. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
  - D. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

### **District**

9. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

### **Emergency Medical Services**

10. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations and fleet.
11. Consider and act on Proclamation in support of Public Safety Telecommunications Week, April 12, 2020 to April 18, 2020. (Mr. Spratt, Chair – EMS Committee)

### **Operations and Health Care Services**

12. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, emergency preparedness and IT.
13. Consider and act on annual support agreement with DocuNav Solutions for Laserfiche services. (Ms. Whatley, Chair – PADCOM)
14. Consider and act on Replacement Modems for Ambulance Connectivity. (Ms. Whatley, Chair – PADCOM)
15. Consider and act on the purchase of Mobile radios for ambulances. (Ms. Whatley, Chair – PADCOM)
16. Consider and act on approval of EMS field radio purchases pursuant to RFP#FY2017-04-01. (Ms. Whatley, Chair – PADCOM)
17. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
18. Consider and act on the temporary suspension of retroactive coverage for newly approved MCICP and MAP clients effective immediately amid the current COVID-19 pandemic. (Mrs. Wagner, Chair – Indigent Care Committee)

### **Finance**

19. Presentation of preliminary Financial Report for five months ended February 29, 2020 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
20. Consider and act on adjustment of committed funds based on recommendations from the Finance Committee on January 14, 2020. (Mr. Grice, Treasurer – MCHD Board)

### **Other Items**

21. Secretary's Report - Consider and act on minutes for the February 25, 2020 Special BOD meeting and the February 25, 2020 Regular BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)

22. Adjourn.

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Sandy Wagner, Secretary

The Board will announce it will convene into Executive Session, if necessary, pursuant to Chapter 551 of the Texas Government Code, to receive advice from Legal Counsel, to discuss matters of land acquisition, litigation and personnel matters as specifically listed on this agenda. The Board of Directors may also announce it will go into Executive Session, if necessary, to receive advice from Legal Counsel regarding any item on this agenda.

# Agenda Item # 6



We Make a Difference!

**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** March 24, 2020

**Re: Audit of Fiscal year Ended September 30, 2019**

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Present, consider and act on the Weaver and Tidwell, L.L.P. Audit of Fiscal Year Ended September 30, 2019. (Mr. Grice, Treasurer – MCHD Board)

# Montgomery County Hospital District

Annual Financial Report

Year Ended September 30, 2019

**Montgomery County Hospital District**  
**Annual Financial Report**  
For the Fiscal Year Ended September 30, 2019  
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## **Financial Section**



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## Independent Auditor's Report

The Board of Directors of  
Montgomery County Hospital District  
1400 South Loop 336 West  
Conroe, Texas 77304

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the discretely presented component unit, the major fund, and the aggregate remaining fund information of Montgomery County Hospital District (the District), as of and for the year ended September 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

To The Board of Directors of  
Montgomery County Hospital District

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, the major fund, and the aggregate remaining fund information of the District, as of September 30, 2019, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Required Supplementary Information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated March 20, 2020 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Conroe, Texas  
March 20, 2020

## Management's Discussion and Analysis

This discussion and analysis provides readers of the financial statements of Montgomery County Hospital District, (the "District"), with a narrative overview and analysis of the financial activities of the District for the fiscal year ended September 30, 2019. This discussion should be read in conjunction with the basic financial statements and the notes to the financial statements. This discussion and analysis includes comparative data for the prior year.

### Financial Highlights

- The assets and deferred outflows of resources of the District exceeded its liabilities and deferred inflows of resources at September 30, 2019 by \$87,916,054 (net position). As required by the Governmental Accounting Standards Board (GASB) Statement No. 34, net position also includes \$38,274,732 related to its net investment in capital assets. With the presentation of the investment in capital assets, unrestricted net position amounts to \$49,640,117 (unrestricted net position) which may be used to meet the District's ongoing obligations to citizens and creditors.
- The revenues for the District's government-wide activities were \$54,310,679 while expenses were \$54,363,629 resulting in the decrease in total net position of \$52,950 from operations.
- In contrast to the government-wide statements, the District's governmental fund reported an ending fund balance at September 30, 2019 of \$46,288,118, a decrease of \$4,840,250 from the prior year. Approximately 59% of the ending balance, \$27,218,910, is unassigned.
- At year-end, the unassigned General Fund balance was 45% of total General Fund expenditures.

### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains required supplementary information in addition to the basic financial statements themselves.

**Government-wide Financial Statements.** The *government-wide financial statements*, which include the Statement of Net Position and the Statement of Activities, are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business. These statements are presented using the full accrual basis of accounting; therefore, revenues are reported when they are earned and expenses are reported when the goods or services are received, regardless of the timing of cash being received or paid.

The Statement of Net Position presents information on all of the District's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as net position. The GASB believes that, over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The Statement of Activities presents information showing how the District's net position changed during the fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave). Because the Statement of Activities separates program revenue (revenue generated by specific programs through tenant rent, fees and program charges for services) from general revenue (revenue provided by taxes and other sources not tied to a particular program), it shows to what extent each function has to rely on general revenues for funding. The governmental activities of the District include administration, healthcare assistance, emergency medical services, radio, facilities, information technology, public health and emergency preparedness, and interest and fiscal charges.

The government-wide financial operations (*governmental activities*) of the District are principally supported by taxes and emergency medical services.

The government-wide financial statements can be found in the basic financial statements section.

**Fund Financial Statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into two categories: governmental fund and fiduciary fund.

**Governmental Fund.** A *governmental fund* is used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. Government-wide financial statements are reported using full accrual accounting while governmental fund financial statements report only inflows and outflows of expendable resources, as well as balances of available resources at the end of the fiscal year. Governmental fund financial statements report revenue when earned, provided it is collectible within the reporting period or soon enough afterward to pay liabilities of the current period. Likewise, liabilities are recognized as expenditures only when payment is due since they must be liquidated with available cash. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. To assist the reader, a comparison between the two bases of accounting is provided. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between the governmental fund and governmental activities.

The District maintained one governmental fund, the General Fund. Information is presented in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balance for the General Fund which is considered to be the major fund.

The District adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the General fund. The budgetary comparison can be used to demonstrate compliance with the budget in its original and final forms.

**Fiduciary Fund.** A fiduciary fund is used to account for resources held for the benefit of parties outside the District. The fiduciary fund is not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's own programs.

**Notes to Financial Statements.** The Notes to Financial Statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. As such, the notes are an integral part of the basic financial statements.

**Other Information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information comprised of a comparison between the District's General Fund final budget and actual results, schedule of changes in the net pension liability (assets) and related ratios and schedule of District contributions to Texas County and District Retirement System (TCDRS), which are in the section titled "Required Supplementary Information".

## Government-wide Financial Analysis

As noted earlier, the GASB believes net position may, over time, serve as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows of resources exceeded liabilities by \$87,916,054, at September 30, 2019, as shown in the table that follows.

### Montgomery County Hospital District's Net Position

	Governmental Activities					
	2019		2018		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Current and other assets	\$ 51,361,619	57	\$ 58,254,300	63	\$ (6,892,681)	(12)
Non-current capital assets	38,858,093	43	34,262,005	37	4,596,088	13
Total assets	90,219,712	100	92,516,305	100	(2,296,593)	
Total deferred outflows of resources	4,093,142	100	1,966,053	100	2,127,089	108
Other liabilities	3,326,899	61	2,626,303	52	700,596	27
Long-term liabilities	2,139,616	39	2,434,915	48	(295,299)	(12)
Total liabilities	5,466,515	100	5,061,218	100	405,297	
Total deferred inflows of resources	930,285	100	1,452,136	100	(521,851)	(36)
Net position:						
Net investment in capital assets	38,274,732	44	33,132,520	40	5,142,212	16
Restricted	1,205	-	1,205	-	-	-
Unrestricted	49,640,117	56	54,835,279	60	(5,195,162)	(9)
<b>Total net position</b>	<b>\$ 87,916,054</b>	<b>100</b>	<b>\$ 87,969,004</b>	<b>100</b>	<b>\$ (52,950)</b>	

The District's total assets of \$90,219,712 are largely comprised of capital assets net of accumulated depreciation of \$38,858,093, or 43% of total assets. Capital assets are non-liquid assets and cannot be used to satisfy the District's obligations. Although the District's net investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt, if any, must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Long-term liabilities of \$2,139,616 or 39% of total liabilities, largely decreased from prior fiscal year due to regular capital lease obligations paid and increased health insurance claims during the year. A more in-depth description of long-term liabilities can be found in Note 8 in the notes to the financial statements.

At September 30, 2019, the District's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources by \$87,916,054. Approximately 44% of total net position or \$38,274,732 represents net investments in capital assets. The \$49,640,117 (56%) of unrestricted net position represents resources available to fund the programs of the District's next year.

The District's governmental activities decreased net position by \$52,950. Key components of this decrease are as follows:

**Montgomery County Hospital District's Changes in Net Position**

	Governmental Activities					
	2019		2018		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Revenues:						
Program revenues:						
Charges for services:						
Administration	\$ 222,893	-	\$ 222,837	-	\$ 56	-
Healthcare assistance	4,702	-	7,144	-	(2,442)	(34)
Emergency medical services	16,112,590	30	14,324,089	27	1,788,501	12
Radio, facilities, and information technology	266,373	-	342,131	1	(75,758)	(22)
Operating grants and contributions:						
Emergency medical services	2,103,584	4	3,034,544	6	(930,960)	(31)
General revenues:						
Property taxes	32,744,571	61	34,411,663	63	(1,667,092)	(5)
Grants and contributions not restricted to a specific program	752,605	1	740,366	1	12,239	2
Investment earnings	1,188,377	2	741,684	1	446,693	60
Miscellaneous	914,984	2	436,232	1	478,752	110
Total revenues	54,310,679	100	54,260,690	100	49,989	
Expenses						
Administration	7,283,275	13	3,006,332	6	4,276,943	142
Healthcare assistance	6,675,560	12	5,316,140	11	1,359,420	26
Emergency medical services	33,864,232	63	33,332,461	68	531,771	2
Radio, facilities, and information technology	5,844,911	11	6,912,834	14	(1,067,923)	(15)
Public health and emergency preparedness	677,662	1	661,539	1	16,123	2
Interest and fiscal charges	17,989	-	36,387	-	(18,398)	(51)
Total expenses	54,363,629	100	49,265,693	100	5,097,936	
Change in net position	(52,950)		4,994,997		(5,047,947)	
Net position - beginning	87,969,004		82,974,007		4,994,997	
<b>Net position - ending</b>	<b>\$ 87,916,054</b>		<b>\$ 87,969,004</b>		<b>\$ (52,950)</b>	

The District's total revenues of \$54,310,679 were all from governmental activities. Property tax revenue accounts for \$32,744,571, or 61%, and emergency medical services revenue accounts for \$18,216,174, or 34% of total government-wide revenues. Total revenues increased \$49,989 over the prior year. The increase in revenues resulted from an increase in emergency medical services revenue.

Total expenses for the year ended September 30, 2019 totaled \$54,363,629. Administration accounted for \$7,283,275 or 13%, healthcare assistance accounted for \$6,675,560 or 12%, emergency medical services accounted for \$33,864,232, or 63%, and radio, facilities, and information technology accounted for \$5,844,911, or 11% of total government-wide expenses. Total expenses went up due to an increase in health insurance claims and an increase in EMS staffing in response to population growth in the county.

### **Governmental Fund Financial Analysis**

The District uses fund accounting to ensure and demonstrate compliance with legal requirements.

The focus of the District's governmental fund is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The general fund is the District's operating fund. At the end of the current fiscal year, unassigned fund balance of the general fund was \$27,218,910 and total fund balance was \$46,288,118. As a measure of the general fund's liquidity, it may be useful to compare unassigned and total fund balance to total fund expenditures. Unassigned and total fund balance represents 45% and 76% of total general fund expenditures, respectively. The fund balance of the District's general fund decreased by \$4,840,250 during the current fiscal year. For the most part, increases in administration expenditures were the primary reason for the decrease in fund balance.

### **General Fund Budgetary Highlights**

The District's budget is prepared on a modified accrual basis. Significant differences noted between the original budget and the final amended budget are largely related to changes made to decrease health care assistance administrative expenditures.

The following represents the differences between the final amended budget and the actual expenditures for the General Fund for the year ended September 30, 2019:

- EMS expenditures were under budget primarily due to operating expenses running less than budget and some capital expenditures being postponed.
- Radio, facilities, and information technology expenditures were also less than budget primarily due to operating expenses being less than expected.

### **Capital Assets and Debt Administration**

#### **Capital Assets**

The District's investment in capital assets for its governmental activities as of September 30, 2019 amounts to \$38,858,093 (net of accumulated depreciation). This investment in capital assets includes land and improvements, construction in progress, buildings and improvements, equipment, vehicles, and communication system.

Major capital asset activity during the year included the following:

- Construction in progress additions in the amount of \$5,427,055
- Equipment purchases in the amount of \$876,049 offset with \$304,930 of disposals
- Vehicles purchases in the amount of \$1,478,485 offset with \$134,885 of disposals



**Montgomery County Hospital District's Capital Assets**  
(net of depreciation)

	Governmental Activities					
	2019		2018		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Land and improvements	\$ 2,899,759	7	\$ 2,899,759	8	\$ -	-
Construction in progress	6,425,047	17	1,524,214	4	4,900,833	322
Buildings and improvements	19,842,809	51	20,193,599	60	(350,790)	(2)
Equipment	2,918,895	8	3,051,224	9	(132,329)	(4)
Vehicles	3,093,001	8	2,704,215	8	388,786	14
Communication system	3,678,582	9	3,888,994	11	(210,412)	(5)
<b>Totals</b>	<b>\$ 38,858,093</b>	<b>100</b>	<b>\$ 34,262,005</b>	<b>100</b>	<b>\$ 4,596,088</b>	

Additional information on the District's capital assets can be found in Note 7 of this report.

**Long-term Liabilities**

At September 30, 2019, the District had total outstanding long-term liabilities in the amount of \$2,139,616, which was related to capital leases, compensated absences and healthcare claims. The following table summarizes the District's long-term liabilities.

**Montgomery County Hospital District's Outstanding Long-term Liabilities**

	Governmental Activities					
	2019		2018		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Capital leases	\$ 583,361	27	\$ 1,129,485	46	\$ (546,124)	(48)
Compensated absences	1,208,719	57	1,206,507	50	2,212	-
Healthcare claims	347,536	16	98,923	4	248,613	251
<b>Total</b>	<b>\$ 2,139,616</b>	<b>100</b>	<b>\$ 2,434,915</b>	<b>100</b>	<b>\$ (295,299)</b>	

The District's total long-term liabilities decreased by \$295,299 during the 2019 fiscal year, mostly due to a decrease in the District's capital lease obligations. Additional information on the District's long-term liabilities can be found in Note 8 of this report.

**Economic Factors and Next Year's Budgets and Rates**

- District staff totals 359 employees, 229 of which are EMS responders.
- The unemployment rate for Montgomery County is currently 3.2%, which is a decrease from the rate of 4.6% last year. This compares favorably to the State's average unemployment of 3.4%.
- The population of Montgomery County at September 30, 2019 is approximately 590,000.
- A maintenance and operations tax rate of \$.0589 was adopted for the 2019-2020 fiscal year.

The District's budgeted fund balance for the 2020 fiscal year is expected to decrease by approximately \$4,699,689.

**Requests for Information**

This financial report is designed to provide a general overview of the District's finances for all those who are interested in the government's financial status. Questions concerning any of the information provided in this report or requests for addition financial information should be addressed to the Montgomery County Hospital District, P.O. Box 478, Conroe, Texas 77305.

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## **Basic Financial Statements**

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**Montgomery County Hospital District**  
Statement of Net Position  
September 30, 2019

**Exhibit A-1**

	<b>Primary Government</b> <b>Governmental</b> <b>Activities</b>	<b>Component Unit</b>  <b>MCPHD</b>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 17,955,412	\$ 1,818,445
Investments	24,643,331	-
Receivables, net	6,817,307	7,598
Intergovernmental receivables	-	56,808
Due from component unit	250,831	-
Inventories	752,841	-
Prepaid expenses	227,186	1,631
Net pension asset	714,711	-
Capital assets, net of accumulated depreciation		
Land and improvements	2,899,759	-
Construction in progress	6,425,047	-
Buildings and improvements	19,842,809	-
Equipment	2,918,895	-
Vehicles	3,093,001	17,804
Communication system	3,678,582	-
Total capital assets	38,858,093	17,804
Total assets	90,219,712	1,902,286
<b>DEFERRED OUTFLOWS OF RESOURCES</b>		
Deferred outflows of resources for pensions	4,093,142	-
Total deferred outflows of resources	4,093,142	-
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities	3,324,135	26,960
Unearned revenues	2,105	6,734
Accrued interest	659	-
Due to primary government	-	250,831
Noncurrent liabilities		
Due within one year		
Capital lease payable	426,694	-
Compensated absences	1,208,719	-
Healthcare claims	347,536	9,506
Due in more than one year		
Capital lease payable	156,667	-
Total liabilities	5,466,515	294,031
<b>DEFERRED INFLOWS OF RESOURCES</b>		
Deferred inflows of resources for pensions	930,285	-
Total deferred inflows of resources	930,285	-
<b>NET POSITION</b>		
Net investment in capital assets	38,274,732	17,804
Restricted - grants	1,205	6,734
Unrestricted	49,640,117	1,583,717
<b>TOTAL NET POSITION</b>	<b>\$ 87,916,054</b>	<b>\$ 1,608,255</b>

The Notes to Financial Statements are an integral part of this statement.

# Montgomery County Hospital District

## Statement of Activities

Year Ended September 30, 2019

FUNCTIONS/PROGRAMS	Expenses	Program Revenues	
		Charges for Services	Operating Grants and Contributions
<b>PRIMARY GOVERNMENT</b>			
Governmental activities			
Administration	\$ 7,283,275	\$ 222,893	\$ -
Healthcare assistance	6,675,560	4,702	-
Emergency medical services	33,864,232	16,112,590	2,103,584
Radio, facilities, and information technology	5,844,911	266,373	-
Public health and emergency preparedness	677,662	-	-
Interest and fiscal charges	17,989	-	-
Total governmental activities	54,363,629	16,606,558	2,103,584
<b>TOTAL PRIMARY GOVERNMENT</b>	<b>\$ 54,363,629</b>	<b>\$ 16,606,558</b>	<b>\$ 2,103,584</b>
<b>COMPONENT UNIT</b>			
Montgomery County Public Health District	\$ 2,845,740	\$ 25,947	\$ 3,049,581

General revenues

Property taxes

Grants and contributions not restricted to a specific program

Investment earnings

Miscellaneous

Total general revenues

Change in net position

Net position - beginning

**NET POSITION - ENDING**

The Notes to Financial Statements are an integral part of this statement.

Net (Expense) Revenue and Changes in Net Position		Component Unit
Governmental Activities	Total	MCPHD
\$ (7,060,382)	\$ (7,060,382)	
(6,670,858)	(6,670,858)	
(15,648,058)	(15,648,058)	
(5,578,538)	(5,578,538)	
(677,662)	(677,662)	
(17,989)	(17,989)	
<u>(35,653,487)</u>	<u>(35,653,487)</u>	
(35,653,487)	(35,653,487)	
		\$ 229,788
32,744,571	32,744,571	-
752,605	752,605	-
1,188,377	1,188,377	-
914,984	914,984	90,112
<u>35,600,537</u>	<u>35,600,537</u>	<u>90,112</u>
(52,950)	(52,950)	319,900
<u>87,969,004</u>	<u>87,969,004</u>	<u>1,288,355</u>
<u>\$ 87,916,054</u>	<u>\$ 87,916,054</u>	<u>\$ 1,608,255</u>



**Montgomery County Hospital District**  
Balance Sheet - Governmental Fund  
September 30, 2019

**Exhibit C-1**

	<u>General Fund</u>
<b>ASSETS</b>	
Cash and cash equivalents	\$ 17,955,412
Investments	24,643,331
Receivables	
Taxes receivable, net	601,383
EMS receivable, net	4,440,429
Other receivables	1,775,495
Due from component unit	250,831
Inventories	752,841
Prepaid items	<u>227,186</u>
<b>TOTAL ASSETS</b>	<u><u>\$ 50,646,908</u></u>
<b>LIABILITIES</b>	
Accounts payable and accrued liabilities	\$ 3,324,135
Unearned revenue	<u>2,105</u>
 Total liabilities	 3,326,240
<b>DEFERRED INFLOWS OF RESOURCES</b>	
Unavailable revenue - property taxes	601,383
Unavailable revenue - long-term receivable	<u>431,167</u>
 Total deferred inflows of resources	 1,032,550
<b>FUND BALANCE</b>	
Nonspendable - inventories	752,841
Nonspendable - prepaid items	227,186
Restricted - grants	1,205
Committed - capital replacement	1,890,760
Committed - capital maintenance	60,038
Committed - open purchase orders	3,254,632
Committed - uncompensated care	7,580,000
Committed - catastrophic events	5,000,000
Assigned - open purchase orders	302,546
Unassigned	<u>27,218,910</u>
 Total fund balance	 <u>46,288,118</u>
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCE</b>	<u><u>\$ 50,646,908</u></u>

The Notes to Financial Statements are an integral part of this statement.

**Montgomery County Hospital District****Exhibit C-2****Reconciliation of the Governmental Fund Balance Sheet  
to the Statement of Net Position  
September 30, 2019**

**TOTAL FUND BALANCE - GOVERNMENTAL FUNDS BALANCE SHEET** **\$ 46,288,118**

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and therefore, are not reported in the funds. The governmental capital assets at year-end consist of:

Governmental capital assets costs	\$ 61,934,299	
Accumulated depreciation of governmental capital assets	<u>(23,076,206)</u>	38,858,093

The net pension asset resulting from contributions in excess of the annual required contribution is not a financial resource and is not reported in the fund. 714,711

Property taxes receivable and long-term receivable, which will be collected subsequent to year-end, but are not available soon enough to pay expenditures and therefore, are deferred in the fund. 1,032,550

Long-term liabilities are not due and payable in the current period and therefore, are not reported as liabilities in the fund. Liabilities at year-end related to such items, consist of:

Capital leases	\$ (583,361)	
Accrued interest on capital leases	(659)	
Compensated absences	(1,208,719)	
Healthcare claims	<u>(347,536)</u>	(2,140,275)

Deferred inflows for pension are included in the statement of net position and are not reported in the fund due to they are not current financial liabilities. (930,285)

Deferred outflows for pension are included in the statement of net position and are not reported in the fund due to they are not a current financial resource available to pay for current expenditures. 4,093,142

**TOTAL NET POSITION - GOVERNMENTAL ACTIVITIES** **\$ 87,916,054**

**Montgomery County Hospital District**  
Statement of Revenues, Expenditures and Changes  
in Fund Balance – Governmental Fund  
Year Ended September 30, 2019

**Exhibit C-3**

	<u>General Fund</u>
<b>REVENUES</b>	
Property taxes	\$ 32,871,968
Program revenues	19,949,592
Charges for services	222,893
Intergovernmental	752,605
Investment earnings	1,188,377
Miscellaneous	923,579
	<hr/>
Total revenues	55,909,014
<b>EXPENDITURES</b>	
Current	
Administration	8,118,122
Healthcare assistance	6,675,279
Emergency medical services	32,023,735
Radio, facilities, and information technology	4,506,525
Public health and emergency preparedness	677,708
Debt service	
Principal retirement	546,126
Interest and fiscal charges	18,654
Capital outlay	8,204,354
	<hr/>
Total expenditures	60,770,503
	<hr/>
Excess of revenues over expenditures	(4,861,489)
<b>OTHER FINANCING SOURCES</b>	
Proceeds from sale of assets	21,239
	<hr/>
Total other financing sources	21,239
	<hr/>
Net change in fund balance	(4,840,250)
Fund balance - beginning	51,128,368
	<hr/>
<b>FUND BALANCE - ENDING</b>	<u>\$ 46,288,118</u>

The Notes to Financial Statements are an integral part of this statement.

# Montgomery County Hospital District

## Exhibit C-4

### Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Fund to the Statement of Activities Year Ended September 30, 2019

**TOTAL NET CHANGES IN FUND BALANCE - GOVERNMENTAL FUND** \$ (4,840,250)

Amounts reported for governmental activities in the statement of activities are different because:

Some property taxes and long-term receivables will not be collected for several months after the District's fiscal year end, they are not considered "available" revenues and are deferred in the governmental funds. Deferred tax revenues and charges for services increased (decreased) by this amount this year. (185,964)

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over the estimated useful lives as depreciation expense.

Capital outlay	\$ 8,204,354	
Depreciation expense	<u>(3,578,434)</u>	4,625,920

The net effect of miscellaneous transactions involving capital assets (transfers, adjustments and dispositions) is a increase (decrease) to net position. (29,832)

Repayment of capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. 546,124

Interest on long-term debt in the statement of activities differs from the amount reported in the governmental funds because interest is recognized as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due. The (increase) decrease in interest reported in the statement of activities consist of the following:

Accrued interest on capital leases	665
------------------------------------	-----

The (increase) decrease in compensated absences is reported in the statement of activities but does not require the use of current financial resources and, therefore, is not reported as expenditures in the governmental fund. (2,212)

The (increase) decrease in self-insured health coverage is reported in the statement of activities but does not require the use of current financial resources and, therefore, is not reported as expenditures in the governmental fund. (248,613)

The net change in net pension asset and related deferred inflows and outflows is reported in the statement of activities but does not require the use of, or provide current financial resources and, therefore, is reported in the governmental fund. The net change consists of the following:

Deferred inflows (increased) decreased	\$ 521,851	
Deferred outflows increased (decreased)	2,127,089	
Net pension asset increased (decreased)	<u>(2,567,728)</u>	<u>81,212</u>

**CHANGE IN NET POSITION - GOVERNMENTAL ACTIVITIES** \$ (52,950)

The Notes to Financial Statements are an integral part of this statement.

**Montgomery County Hospital District**  
 Statement of Fiduciary Net Position  
 Fiduciary Fund  
 September 30, 2019

**Exhibit D-1**

	Deferred Compensation Plan
<b>ASSETS</b>	
Cash and cash equivalents	\$ -
Total assets	-
<b>LIABILITIES</b>	
Due to others	-
Total liabilities	-
<b>NET POSITION</b>	
Held in trust for benefits and other purposes	-
<b>TOTAL NET POSITION</b>	\$ -

The Notes to Financial Statements are an integral part of this statement.

**Montgomery County Hospital District**  
 Statement of Changes in Fiduciary Net Position  
 Fiduciary Fund  
 Year Ended September 30, 2019

**Exhibit D-2**

	<b>Deferred Compensation Plan</b>
<b>DEDUCTIONS</b>	
Benefits	\$ 1,008
Forfeitures	3,011
Administrative	205
	<hr/>
Total deductions	4,224
	<hr/>
Change in net position	(4,224)
	<hr/>
Net position - beginning	4,224
	<hr/>
<b>NET POSITION - ENDING</b>	<b>\$ -</b>
	<hr/> <hr/>

The Notes to Financial Statements are an integral part of this statement.

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# Montgomery County Hospital District

## Notes to the Financial Statements

### Note 1. Summary of Significant Accounting Policies

#### A. Reporting Entity

Montgomery County Hospital District (the District) is a political subdivision created in 1977 by an act of the Texas legislature and a vote of ratification by the residents of Montgomery County, Texas. Originally, the District operated the Medical Center Hospital in Conroe, Texas, which was sold on May 26, 1993 to Health Trust, Inc. (Health Trust). Since 1993, the District has partnered with the new owners of the hospital to provide indigent medical care to the residents of Montgomery County. The District also contracts with other healthcare providers in the county to provide indigent care for the county residents. In addition to indigent care, the District provides emergency medical ambulance services for county residents and has constructed a countywide communication system to facilitate providing healthcare services to the residents. As required by generally accepted accounting principles (GAAP), these financial statements have been prepared based on considerations regarding the potential for inclusion of other entities, organizations or functions, as part of the District's financial reporting entity. Additionally, as the District is considered a primary government for financial reporting purposes, its activities are not considered a part of any other governmental or other type of reporting entity.

#### Discretely Presented Component Unit

Considerations regarding the potential for inclusion of other entities, organizations or functions in the District's financial reporting entity are based on criteria prescribed by GAAP. These same criteria are evaluated in considering whether the District is a part of any other governmental or type of reporting entity. The overriding elements associated with prescribed criteria considered in determining the District's financial reporting entity status as that of a primary government are: 1) it has a separately elected governing body, 2) it is legally separate and 3) it is fiscally independent of other state and local governments. Additionally prescribed criteria under GAAP include considerations pertaining to other organizations for which the primary government is financially accountable and considerations pertaining to other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Based on these considerations, the District has a discretely presented component unit. The Montgomery County Public Health District (MCPHD) is the result of a Cooperative Agreement between Montgomery County, Texas, the City of Panorama and the City of Conroe. The MCPHD's purpose is to provide essential public health services as defined in Section 121.002 of the Texas Health and Safety Code:

- Monitor the health status of individuals in the community to identify community health problems;
- Diagnose and investigate community health problems and community health hazards;
- Inform, educate, and empower the community with respect to health issues;
- Mobilize community partnerships in identifying and solving community health problems;
- Develop policies and plans that support individual and community efforts to improve health;
- Enforce laws and rules that protect the public health and ensure safety in accordance with those laws and rules;
- Link individuals who have a need for community and personal health services to appropriate community and private providers;
- Ensure a competent workforce for the provision of essential public health services;
- Research new insights and innovative solutions to community health problems;
- Evaluate the effectiveness, accessibility, and quality of personal and population-based services in a community.

The MCPHD has assigned or contracted with the District to administer all programs, services, and administrative needs of the MCPHD.



## Montgomery County Hospital District

### Notes to the Financial Statements

#### **B. Basis of Presentation – Government-wide Financial Statements**

The government-wide financial statements report information on all of the nonfiduciary activities of the District and its component unit. Governmental activities are financed through taxes, charges for services and intergovernmental revenues. The statement of activities reflects the revenues and expenses of the District. The governmental activities column incorporates data from the governmental fund. Separate financial statements are provided for the governmental fund and fiduciary fund, even though the latter is excluded from the government-wide financial statements.

As discussed earlier, the government has a discretely presented component unit which is shown in a separate column in the government-wide financial statements.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

#### **C. Basis of Presentation – Fund Financial Statements**

The fund financial statements provide information about the District's funds, including its fiduciary fund. Separate statements for each fund category – governmental and fiduciary – are presented. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. Major individual governmental funds are reported as separate columns in the fund financial statements.

The District reports the following major governmental fund:

The *general fund* is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted in another fund.

Additionally, the government reports the following fund type:

The *fiduciary fund* is used to account for assets held in a trustee or agency capacity for others and, therefore, cannot be used to support the government's own programs.

#### **D. Measurement Focus and Basis of Accounting**

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources or economic resources*. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

## Montgomery County Hospital District

### Notes to the Financial Statements

The governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues, excluding property taxes, to be available if they are collected within 120 days of the end of the current fiscal period. Property taxes are recognized as revenues if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Property taxes and interest associated with the current fiscal period are considered to be susceptible to accrual and so have been recognized as revenues for amounts collected within the availability period. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the availability period for this revenue source (within 120 days of year-end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received within the availability period for this revenue source (within 120 days of year-end). All other revenue items are considered to be measurable and available only when cash is received.

The deferred compensation plan trust fund is reported using the *economic resources measurement focus* and the *accrual basis of accounting*.

#### **E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance**

##### **1. Cash and Cash Equivalents**

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

##### **2. Investments**

Investments for the District are reported at fair value (generally based on quoted market prices) except for the position in the qualified investment pools. The carrying value of investment pools is determined by the valuation policy of the investment pool, either at amortized cost or net asset value of the underlying pool shares. The District has adopted a written investment policy regarding the investment of its funds as defined in the Public Funds Investment Act, Chapter 2256, Texas Government Code.

##### **3. Inventories and Prepaid Items**

Inventories are valued at cost using the first-in/first-out (FIFO) method and consist of expendable medical supplies, radio repair parts, and vehicle repair parts. The cost of such inventory is recorded as expenditures/expenses when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

Montgomery County Hospital District

Notes to the Financial Statements

4. Capital Assets

Capital assets, which include land and improvements, construction in progress, buildings and improvements, equipment, vehicles, and communication system assets (e.g. radio towers, structures, equipment, and similar items), are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years.

As the District constructs or acquires additional capital assets each period, including communication system assets, they are capitalized and reported at historical cost. The reported value excludes normal maintenance and repairs which are essentially amounts spent in relation to capital assets that do not increase the capacity or efficiency of the item or increase its estimated useful life. Donated capital assets are recorded at their estimated acquisition value at the date of donation.

Land and improvements and construction in progress are not depreciated. The buildings and improvements, equipment, vehicles, and communication system assets of the primary government are depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Buildings and improvements	8-30
Equipment	2-15
Vehicles	5-8
Communication system	5-30

5. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The District has two items that qualify for reporting in this category. The deferred outflow for pensions results from the difference in projected and actual earnings on plan investments and the effects of actuarial differences and changes in assumptions. The plan’s investment earnings difference is amortized over 5 years and the actuarial differences and changes in assumptions is amortized over a period equal to the average of the expected remaining service lives of all employees. The District also recognizes a deferred outflow for contributions made to the plan after the plan’s measurement date which are recognized in the subsequent year.

In addition to liabilities, the statement of net position and balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position or fund balance that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The District has two types of this item, which arises only under a modified accrual basis of accounting that qualifies for reporting in this category. The governmental fund reports unavailable revenues from property taxes and long-term receivables. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. Additionally, the District has one type of item which is reported in the government-wide statement of net position. This item is *deferred inflows of resources for pensions*. This deferred resource inflow related to the net pension asset results from differences in expected and actual experience.

## Montgomery County Hospital District

### Notes to the Financial Statements

#### **6. Pensions**

For purposes of measuring the net pension asset (liability), deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the Fiduciary Net Position of the Texas County and District Retirement System (TCDRS) and additions to/deductions from TCERS's Fiduciary Net Position have been determined on the same basis as they are reported by TCERS. For this purpose, plan contributions are recognized in the period that compensation is reported for the employee, which is when contributions are legally due. Benefit payments and refunds are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### **7. Net Position Flow Assumption**

Sometimes the District will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied.

It is the District's policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

#### **8. Fund Balance Flow Assumptions**

Sometimes the District will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the District's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

#### **9. Fund Balance Policies**

Fund balance of governmental funds is reported in various classifications based on the nature of any limitations requiring the use of resources for specific purposes.

The classifications of Fund Balances are described as:

**Nonspendable** – Amounts that cannot be spent either because the underlying resources are not in spendable form or because they are legally or contractually required to be maintained intact, e.g., inventory and prepaid items.

**Restricted** – Amounts that represent resources subject to externally enforceable constraints, e.g., grants and creditors.

**Committed** – Amounts that can only be used for specific purposes as imposed by the Board of Directors by formal action and can only be removed by the Board of Directors through similar action. These amounts may be used at Board discretion for unanticipated, non-recurring needs, one-time opportunities, or anticipated future obligations. Committed Fund Balances may also include open purchase orders approved by the Board of Directors.

## Montgomery County Hospital District

### Notes to the Financial Statements

Assigned – Amounts that represent resources set aside by the District for a particular purpose, such as open purchase orders approved by management. The Board of Directors has by resolution authorized the Chief Executive Officer (CEO) or his designee to assign funds. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

Unassigned – The difference between total fund balance and the nonspendable, restricted, committed, and assigned components. The unassigned fund balance should be at least three months of regular, on-going operating expenditures.

#### **F. Revenues and Expenditures/Expenses**

##### **1. Program Revenues**

Amounts reported as *program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. All taxes, including those dedicated for specific purposes, and other internally dedicated resources are reported as general revenues rather than as program revenues.

##### **2. Property Taxes**

Property values are determined by the Montgomery Central Appraisal District as of July 31 of each year. Prior to October 1 of each year, the District sets its tax rate thus creating the tax levy. The taxes are levied and payable October 1 on property values assessed as of January 1. Taxes may be paid without penalty before February 1 of the following year and create a tax lien as of July 1 of each year. The tax assessor/collector for Montgomery County bills and collects the property taxes for the District. Property tax revenues are recognized when levied to the extent that they result in current receivables. The combined current tax rate to finance general governmental services for the year ended September 30, 2019 was \$0.0599 per \$100, allocated to the General Fund.

##### **3. Compensated Absences**

The District records all vacation, sick leave and holiday benefits as a single benefit called Paid Time Off (PTO). Employees are allowed to carry over the number of hours equal to one year of accrued PTO. Any accrued PTO in excess of the carryover amount will be paid to the employee based on the policies in place at the District.

For the governmental fund, accumulated compensated absences are normally paid from the General Fund and are treated as an expenditure when paid. All compensated absences are accrued when incurred in the government-wide financial statements. A liability for compensated absences is reported in the governmental funds only if they have matured, for example, as a result of employee resignation and retirements.

##### **4. Use of Estimates**

The presentation of financial statements, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from those estimates.

# Montgomery County Hospital District

## Notes to the Financial Statements

### Note 2. Stewardship, Compliance, and Accountability

#### A. Budgetary Data

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

1. Prior to September 1, the CEO submits to the District board a proposed operating budget for the fiscal year commencing the following October 1. The operating budget includes proposed expenditures and the means of financing them.
2. Prior to October 1, the budget is legally enacted through passage of a resolution following the notice and hearing requirements set forth in section 1063.152 of the District's enabling act.
3. The CEO may approve a department's request to transfer an unencumbered balance, or portion thereof within any department; however, the board must approve a transfer of funds between departments.
4. Budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles (GAAP).

#### B. Encumbrances

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year-end are reported as restricted, committed, or assigned fund balances as appropriate. The encumbrances do not constitute expenditures or liabilities because the commitments will be reappropriated and honored during the subsequent year.

### Note 3. Deposits and Investments

#### Primary Government

At September 30, 2019, the carrying amount of the District's deposits (cash, interest-bearing savings accounts, and money market accounts) was \$17,953,462 and the bank's balances totaled \$18,786,042. At September 30, 2019, all bank balances were covered by federal deposit insurance, or pledged collateral held by the financial institution in the District's name. The District's investments consisted of local investment pools and certificates of deposit at fiscal year-end.

The District is required by the Government Code Chapter 2256, the Public Funds Investment Act (the Act), to adopt, implement and publicize an investment policy. That policy must address the following areas: (1) safety of principal and liquidity, (2) portfolio diversification, (3) allowable investments, (4) acceptable risk levels, (5) expected rates of return, (6) maximum allowable stated maturity of portfolio investment, (7) maximum average dollar-weighted maturity allowed based on the stated maturity date for the portfolio, (8) investment staff quality and capabilities, and (9) bid solicitation preferences for certificates of deposit.

The Act determines the types of investments which are allowable for the District. These include, with certain restrictions, (1) obligations of the U.S. Treasury, U.S. agencies, and the State of Texas, (2) certificates of deposit, (3) certain municipal securities, (4) securities lending program, (5) repurchase agreements, (6) bankers acceptances, (7) mutual funds, (8) investment pools, (9) guaranteed investment contracts, and (10) commercial paper.

## Montgomery County Hospital District

### Notes to the Financial Statements

The District's investments are stated at fair value, with certain exceptions described below. The District categorizes its fair value measurements within the fair value hierarchy established by GASB Statement No. 72, which provides a framework for measuring fair value and establishes a three-level fair value hierarchy that describes the inputs that are used to measure assets and liabilities.

- Level 1 inputs are quoted prices (unadjusted) for identical assets or liabilities in active markets that a government can access at the measurement date.
- Level 2 inputs are inputs, other than quoted prices within Level 1 that are observable for an asset or liability, either directly or indirectly.
- Level 3 inputs are unobservable inputs for an asset or liability.

The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs. If a price for an identical asset or liability is not observable, a government should measure fair value using another valuation technique that maximizes the use of relevant observable inputs and minimizes the use of unobservable inputs. If the fair value of an asset or a liability is measured using inputs from more than one level of the fair value hierarchy, the measurement is considered to be based on the lowest priority level input that is significant to the entire measurement.

Certain investment types are not required to be measured at fair value; these include money market funds, certain investment pools and non-negotiable certificates of deposits, which are measured at amortized cost, and other investment pools which are measured at the net asset value (NAV) determined by the pool, which approximates fair value. These instruments are exempt from categorization within the fair value hierarchy.

The District's investments are in investment pools and certificates of deposit as presented in the table below. The investment pools and non-negotiable certificates of deposit are not subject to disclosure regarding the fair value hierarchy. The District's investment balances and weighted average maturity of such investments are as follows:

Investment Type	Primary Government	Weighted Average Maturity (Days)
Investments measured at cost		
Certificates of deposit - non-negotiable	\$ 21,239,681	164
Investments measured at amortized cost		
External investment pools		
TexPool	978,603	34
TexSTAR	969,099	22
Investments measured at fair value,		
Certificates of deposit - negotiable	1,455,948	44
<b>Total Value</b>	<b>\$ 24,643,331</b>	
Portfolio weighted average maturity		146

Negotiable certificates of deposit are categorized in Level 2 of the fair value hierarchy based on index pricing.

## Montgomery County Hospital District

### Notes to the Financial Statements

TexPool is an external investment pool that measures for financial reporting purposes all of its investments at amortized cost. TexPool has a redemption notice period of one day and no maximum transaction amounts. The investment pool's authority may only impose restrictions on redemptions in the event of a general suspension of trading on major securities market, general banking moratorium or national or state emergencies.

TexSTAR is an external investment pool that measures for financial reporting purposes all of its investments at amortized cost. TexSTAR has a redemption notice period of one day and no maximum transaction amounts. The investment pool's authority may only impose restrictions on redemptions in the event of a general suspension of trading on major securities market, general banking moratorium or national or state emergencies.

*Interest rate risk.* In accordance with its investment policy, the District manages its exposure to declines in fair values by limiting its investments to instruments with shorter-term maturities. The maximum stated maturity of any individual investment shall be no longer than five years, and the dollar-weighted average maturities of any pooled fund shall be limited to one less than three hundred days.

*Concentration of credit risk.* The District's investment policy requires the investment portfolio to be diversified in terms of investment instruments, maturity, and financial institutions to reduce risk of loss from over concentration of assets in specific classes of investments, specific maturities or specific issuers. In accordance with the District's policy, the District may meet its obligation to diversify by placing all or part of its investment portfolio in public fund investment pools, money market mutual funds, and certificates of deposit.

*Credit risk.* For fiscal year 2019, the District invested in TexPool and TexStar. TexPool is duly chartered by the State Comptroller's Office and administered and managed by Federated Investors, Inc. TexStar is duly chartered by the State of Texas Interlocal Cooperation Act and is administered by Hilltop Securities, Inc. and J.P. Morgan Investment Management, Inc. TexPool and TexStar are rated AAAM by Standard and Poor at September 30, 2019. Negotiable and non-negotiable certificates of deposit are fully insured and collateralized by their respective financial institutions.

*Custodial credit risk – deposits.* In the case of deposits, this is the risk that in the event of a bank failure, the District's deposits may not be returned to it. As of September 30, 2019, District's deposits were not exposed to custodial credit risk because it was insured and collateralized with securities held by the District's agent and in the District's name.

*Custodial credit risk – investments.* For an investment, this is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District is not exposed to custodial risk due to the investments are insured or registered, or securities are held by the District or its agent in the District's name.

#### **TexPool**

TexPool was established as a trust company with the Treasurer of the State of Texas as trustee, segregated from all other trustees, investments and activities of the trust company. The State Comptroller of Public Accounts exercises oversight responsibility over TexPool. Oversight includes the ability to significantly influence operations, designation of management, and accountability for fiscal matters. Additionally, the State Comptroller has established an advisory board composed of both participants in TexPool and other persons who do not have a business relationship with TexPool. The advisory board members review the investment policy and management fee structure.



## Montgomery County Hospital District

### Notes to the Financial Statements

#### TexSTAR

The Texas Short Term Asset Reserve Fund (TexSTAR) is a local government investment pool organized under the authority of the Interlocal Cooperation Act, Chapter 791, Texas Government Code, and the Public Funds Investment Act, Chapter 2256, Texas Government Code. TexSTAR was created in April 2002 by contract among its participating governmental units and is governed by a board of directors. JPMorgan Fleming Asset Management (USA), Inc. and First Southwest Asset Management, Inc. act as co-administrators, providing investment management services, participant services, and marketing, respectively. JPMorgan Chase Bank and/or its subsidiary, J.P. Morgan Investor Services, Inc., provides custodial, transfer agency, fund accounting, and depository services.

#### Discretely Presented Component Unit

As of September 30, 2019, the MCPHD bank balance was \$1,818,245 and was insured and collateralized by the bank's agent in the District's name.

#### Note 4. Receivables

Amounts recorded as receivable in the General Fund, as of September 30, 2019, are as follows:

	Receivables	Less Allowance for Uncollectibles	Net Receivables
Receivables:			
Taxes	\$ 1,102,131	\$ (500,748)	\$ 601,383
Emergency medical service fees	7,740,573	(3,300,144)	4,440,429
Other	1,775,495	-	1,775,495
<b>Totals</b>	<b>\$ 10,618,199</b>	<b>\$ (3,800,892)</b>	<b>\$ 6,817,307</b>

#### Note 5. Property Taxes

The District is authorized to levy a tax on taxable property located within the District in an amount not to exceed the rollback rate for the purpose of paying operating expenses and for debt service. The current tax rate is approximately \$0.0599 per \$100 valuation. Taxes for fiscal year 2019 were levied on property within the District having an assessed valuation of approximately \$55 billion.

#### Note 6. Primary Government and Component Unit Activity

The District has several interlocal agreements with MCPHD. The management agreement stipulates that the District will manage employees that serve MCPHD for which the District is reimbursed for the costs associated with the personnel. The District also pays vendor-related expenses on behalf of the MCPHD and is reimbursed for these costs as incurred. The District performs certain administrative, human resources, accounting, information technology and records management functions for MCPHD and charges a monthly management fee of approximately \$8,000 per month.

The District and MCPHD have an interlocal agreement to provide community paramedicine services. The District will provide the services and MCPHD will reimburse the District up to \$300 for each patient encounter. For the year ended September 30, 2019, the District recognized as revenue and MCPHD recognized as expense at total \$1,266,600 for services rendered.

The District and MCPHD have also entered into a lease agreement whereby MCPHD leases office space from the District for approximately \$90,000 per year.

# Montgomery County Hospital District

## Notes to the Financial Statements

Amounts receivable and payable between the District and its component unit at September 30, 2019 were as follows:

Primary Government/Component Unit	Receivables	Payables
District - General Fund	\$ 250,831	\$ -
Component unit - MCPHD	-	250,831
<b>Totals</b>	<b>\$ 250,831</b>	<b>\$ 250,831</b>

## Note 7. Capital Assets

Capital assets activity for the year ended September 30, 2019 was as follows:

	Beginning Balance	Additions	Transfers	Retirements	Ending Balance
Governmental activities:					
Capital assets, not being depreciated:					
Land and improvements	\$ 2,899,759	\$ -	\$ -	\$ -	\$ 2,899,759
Construction in progress	1,524,214	5,509,585	(608,752)	-	6,425,047
Total capital assets, not being depreciated	4,423,973	5,509,585	(608,752)	-	9,324,806
Capital assets, being depreciated:					
Buildings and improvements	26,187,181	422,765	112,500	-	26,722,446
Equipment	11,304,738	794,681	400,872	(304,930)	12,195,361
Vehicles	6,133,793	1,477,323	95,380	(134,885)	7,571,611
Communication system	6,120,073	-	-	-	6,120,073
Total capital assets being depreciated	49,745,785	2,694,769	608,752	(439,815)	52,609,491
Less accumulated depreciation for:					
Buildings and improvements	(5,993,582)	(886,055)	-	-	(6,879,637)
Equipment	(8,253,514)	(1,298,050)	-	275,098	(9,276,466)
Vehicles	(3,429,578)	(1,183,917)	-	134,885	(4,478,610)
Communication system	(2,231,079)	(210,412)	-	-	(2,441,491)
Total accumulated depreciation	(19,907,753)	(3,578,434)	-	409,983	(23,076,204)
Total capital assets, being depreciated, net	29,838,032	(883,665)	608,752	(29,832)	29,533,287
<b>Government activities capital assets, net</b>	<b>\$ 34,262,005</b>	<b>\$ 4,625,920</b>	<b>\$ -</b>	<b>\$ (29,832)</b>	<b>\$ 38,858,093</b>

Depreciation expense was charged to functions/programs for the fiscal year 2019 as follows:

Governmental activities:	
Administration	\$ 212,115
Healthcare assistance	2,086
Emergency medical services	1,682,724
Radio, facilities, and information technology	1,681,509
<b>Total</b>	<b>\$ 3,578,434</b>

# Montgomery County Hospital District

## Notes to the Financial Statements

### Note 8. Long-term Liabilities

#### A. Changes in Long-term Liabilities

Changes in long-term liabilities for the period ended September 30, 2019 are as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due Within One Year
Governmental activities:					
Capital leases	\$ 1,129,485	\$ -	\$ (546,124)	\$ 583,361	\$ 426,694
Compensated absences	1,206,507	1,224,207	(1,221,995)	1,208,719	1,208,719
Healthcare claims	98,923	3,729,837	(3,481,224)	347,536	347,536
<b>Governmental activities long-term liabilities</b>	<b>\$ 2,434,915</b>	<b>\$ 4,954,044</b>	<b>\$ (5,249,343)</b>	<b>\$ 2,139,616</b>	<b>\$ 1,982,949</b>
Component unit activities:					
Healthcare claims	\$ 2,797	\$ 101,929	\$ (95,220)	\$ 9,506	\$ 9,506
<b>Component unit activities long-term liabilities</b>	<b>\$ 2,797</b>	<b>\$ 101,929</b>	<b>\$ (95,220)</b>	<b>\$ 9,506</b>	<b>\$ 9,506</b>

For governmental activities, capital leases payable, compensated absences and healthcare claims are liquidated by the General Fund.

#### B. Capital Leases

The District entered into lease agreements for financing the acquisition of equipment and the construction of buildings. The following is a summary of changes in the capital leases of the governmental activities for the fiscal year:

Description	Beginning Balance	Additions	Reductions	Ending Balance
P-25 Equipment	\$ 95,351	\$ -	\$ (95,351)	\$ -
EMS Station 40	469,424	-	(266,244)	203,180
EMS Station 43	564,710	-	(184,529)	380,181
<b>Totals</b>	<b>\$ 1,129,485</b>	<b>\$ -</b>	<b>\$ (546,124)</b>	<b>\$ 583,361</b>

The future debt service requirements for capital leases as of September 30, 2019 are noted below:

Year Ended September 30,	Governmental Activities		
	Principal	Interest	Total
2020	\$ 426,694	\$ 8,107	\$ 434,801
2021	156,667	1,499	158,166
<b>Totals</b>	<b>\$ 583,361</b>	<b>\$ 9,606</b>	<b>\$ 592,967</b>

Amortization of leased equipment is included with depreciation expense.

## Montgomery County Hospital District

### Notes to the Financial Statements

Leased buildings and equipment under capital leases in capital assets at September 30, 2019, include the following:

Building and improvements	\$ 2,510,546
Less: Accumulated depreciation	<u>(310,018)</u>
<b>Total</b>	<b><u>\$ 2,200,528</u></b>

#### Note 9. Deferred Compensation Plan

The District provided a Deferred Compensation Plan (the Plan) covering current and former District employees who elected to contribute to the Plan prior to March 1, 1998. The Plan allowed for employees to contribute up to a set limit per year, but it did not provide for employer contributions. All benefits were paid out from the Plan during 2019 and there were no remaining assets at September 30, 2019, recorded in the fiduciary fund.

#### Note 10. Pension Plan

##### A. Plan Description

The District's nontraditional defined benefit pension plan, Texas County and District Retirement System (TCDRS), provides pensions for all of its full-time employees. The TCDRS Board of Trustees is responsible for the administration of the statewide agent multiple-employer public employee retirement system consisting of 781 nontraditional defined benefit pension plans. TCDRS in the aggregate issues a comprehensive annual financial report (CAFR) on a calendar year basis. The most recent CAFR for TCDRS can be found at the following link, [www.tcdrs.org](http://www.tcdrs.org).

##### B. Benefits Provided

TCDRS provides retirement, disability, and death benefits. The plan provisions are adopted by the governing body of the District, within the options available in the Texas state statutes governing TCDRS (TCDRS Act). Members can retire with five or more years of serviced at age 60 and above, with 30 years of service regardless of age, or when the sum of their age and years of service equals 75 or more. Members are vested after five years of service but must leave their accumulated contributions in the plan to receive any employer-financed benefit. Members who withdraw their personal contributions in a lump sum are not entitled to any amounts contributed by the District.

Benefit amounts are determined by the sum of the employee's contribution to the plan, with interest, and employer-financed monetary credits. The level of these monetary credits is adopted by the Board of Directors of the District within the actuarial constraints imposed by the TCDRS Act so that the resulting benefits can be expected to be adequately financed by the employer's commitment to contribute. At retirement, death, or disability, the benefit is calculated by converting the sum of the employee's accumulated deposits and the employer-financed monetary credits to a monthly annuity using annuity purchase rates prescribed by the TCDRS Act.

The Plan is open to new entrants.

Montgomery County Hospital District  
Notes to the Financial Statements

C. Employees Covered by Benefit Terms

At the December 31, 2018 valuation and measurement date, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	12
Inactive employees entitled to but not yet receiving benefits	215
Active employees	<u>335</u>
<b>Total</b>	<u><u>562</u></u>

D. Contributions

The District has elected the annually determined contribution rate (Variable Rate) plan provisions of the TCDRS Act. The plan is funded by monthly contributions from both employee members and the employer based on the covered payroll of the employee members. Under the TCDRS Act, the contribution rate of the employer is actuarially determined annually. The District contributed using the actuarially determined rate of 6.80 percent or \$1,630,957 for the calendar year 2018. The District contributed \$1,855,754 in actuarially required and supplemental contributions for the fiscal year ended September 30, 2019.

The deposit rate payable by the employee member for calendar year 2018 was 7.0 percent as adopted by the Board of Directors. The employee deposit rate and the employer contribution rate may be changed by the Board of Directors within the options available in the TCDRS Act.

E. Actuarial Assumptions

The total pension liability in the December 31, 2018 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.75%
Payroll growth	2.00%
Real rate of return	5.25%
Long-term investment return	8.00%

## Montgomery County Hospital District

### Notes to the Financial Statements

The actuarial assumptions that determined the total pension liability as of December 31, 2018, were based on the results of an actuarial experience study for the period January 1, 2013 through December 31, 2016. In addition, mortality rates were based on the following mortality tables:

Deposting Members	90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.
Service retirees, beneficiaries and Non-depositing Members	130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Healthy Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.
Disabled retirees	130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.

The long-term expected rate of return on TCDRS assets is determined by adding expected inflation to expected long-term real returns, and reflecting expected volatility and correlation. The numbers shown are based on January 2019 information for a 10 year time horizon. The valuation assumption for long-term expected return is re-assessed at a minimum of every four years, and is set based on a 30-year time horizon, the most recent analysis was performed for the period January 1, 2013 – December 31, 2016. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
U.S. equities	10.50 %	5.40%
Private equity	18.00	8.40%
Global equities	2.50	5.70%
International equities - developed markets	10.00	5.40%
International equities - emerging markets	7.00	5.90%
Investment - grade bonds	3.00	1.60%
Strategic credit	12.00	4.39%
Direct lending	11.00	7.95%
Distressed debt	2.00	7.20%
REIT equities	2.00	4.15%
Master limited partnerships	3.00	5.35%
Private real estate partnerships	6.00	6.30%
Hedge funds	13.00	3.90%
<b>Total</b>	<b>100.00 %</b>	

# Montgomery County Hospital District

## Notes to the Financial Statements

### Discount Rate

The discount rate used to measure the total pension liability was 8.10%. The discount rate was determined using an alternative method to determine the sufficiency of the fiduciary net position in all future years. The alternative method reflects the funding requirements under the funding policy and the legal requirements under the TCDRS Act. TCDRS has a funding policy where the Unfunded Actuarial Accrued Liability (UAAL) shall be amortized as a level percent of pay over 20-year closed layered periods. The employer is legally required to make the contribution specified in the funding policy. The employer's assets are projected to exceed its accrued liabilities in 20 years or less. When this point is reached, the employer is still required to contribute at least the normal cost. Any increased cost due to the adoption of a COLA is required to be funded over a period of 15 years, if applicable. Based on the above assumptions, the projected fiduciary net position is determined to be sufficient compared to projected benefit payments. Based on the expected levels of cash flows and investment returns to the system, the fiduciary net position as a percentage of total pension liability is projected to increase from its current level in future years.

Since the projected fiduciary net position is projected to be sufficient to pay projected benefit payments in all future years, the discount rate for purposes of calculating the total pension liability and net pension liability of the employer is equal to the long-term assumed rate of return on investments. This long-term assumed rate of return should be net of investment expenses, but gross of administrative expenses for GASB 68 purposes. Therefore, a discount rate of 8.10% has been used. This rate reflects the long-term assumed rate of return on assets for funding purposes of 8.00%, net of all expenses, increased by 0.10% to be gross of administrative expenses.

### F. Plan Fiduciary Net Position

Detailed Information about the pension plan's fiduciary net position is available in the separately issued TCDRS financial report.

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability/(asset) (a) - (b)
Balance at December 31, 2017	\$ 27,598,251	\$ 30,880,690	\$ (3,282,439)
Changes for the year			
Service cost	2,985,032	-	2,985,032
Interest on total pension liability	2,458,698	-	2,458,698
Difference between expected and actual experience	(48,347)	-	(48,347)
Refunds of contributions	(398,177)	(398,177)	-
Benefit payments	(68,884)	(68,884)	-
Administrative expense	-	(26,700)	26,700
Member contributions	-	1,679,036	(1,679,036)
Net investment income	-	(543,548)	543,548
Employer contributions	-	1,631,063	(1,631,063)
Other changes	-	87,804	(87,804)
Net changes	4,928,322	2,360,594	2,567,728
Balance at December 31, 2018	\$ 32,526,573	\$ 33,241,284	\$ (714,711)

# Montgomery County Hospital District

## Notes to the Financial Statements

### Sensitivity Analysis

The following presents the net pension liability (asset) of the District, calculated using the discount rate of 8.10%, as well as what the District's net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (7.10%) or 1-percentage-point higher (9.10%) than the current rate.

	1% Decrease (7.10%)	Current Discount Rate (8.10%)	1% Increase (9.10%)
District's net pension liability / (asset)	\$ 6,329,090	\$ (714,711)	\$ (6,284,405)

### G. Pension Expense/Revenue and Deferred Outflows of Resources Related to Pensions

For the fiscal year ended September 30, 2019, the District recognized pension expense of \$1,774,646.

At September 30, 2019, the District reported deferred inflows and outflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 562,755	\$ 868,275
Change in assumptions	88,331	62,010
Net difference between projected and actual earnings on pension plan investments	2,048,801	-
Contributions made subsequent to the measurement date	1,393,255	-
<b>Totals</b>	<b>\$ 4,093,142</b>	<b>\$ 930,285</b>

The \$1,393,255 reported as deferred outflows of resources related to pensions from District contributions subsequent to the measurement date will be recognized as an increase of the net pension asset in the fiscal year ending September 30, 2019. Other amounts reported as deferred inflows and outflows of resources related to pensions will be recognized in pension expense as follows:

Year ended September 30,	
2020	\$ 638,068
2021	332,934
2022	264,552
2023	571,641
2024	(47,696)
Thereafter	10,103
<b>Total</b>	<b>\$ 1,769,602</b>



# Montgomery County Hospital District

## Notes to the Financial Statements

### Note 11. Summary Disclosure of Significant Contingencies

#### Risk Management

The District is exposed to various risks of loss related to torts; theft, damage and destruction of assets; errors and omissions; injuries to employees; life and health of employees; and natural disasters. The District purchases commercial insurance for property damage and auto, subject to various policy limits and deductibles. The District also purchases commercial insurance for general liability claims with coverage up to \$1 million per occurrence and \$3 million aggregate subject to various deductibles per occurrence.

The District purchases commercial insurance for workers' compensation benefits with a \$1,000,000 occurrence and per employee policy limit. For the last three years, settled claims have not exceeded commercial insurance coverage, nor has there been any reduction in insurance coverage.

#### Health Insurance

During 2019, employees of the District were covered by a partially self-insured health insurance plan. The District paid administrative fees and the cost of healthcare claims. Participating employees authorized payroll deductions to partially offset the costs paid by the District. All contributions were paid to a third party administrator acting on behalf of the District. The contract between the District and the third party administrator is renewable annually.

The District was protected against catastrophic individual and aggregate loss by stop-loss coverage up to \$100,000 per individual and \$3,723,530 in aggregate through a commercial insurer licensed to do business in Texas in accordance with the Texas Insurance Code. Estimates of claims payable and of claims incurred but not reported at September 30, 2019 and 2018, are reflected as accrued healthcare claims. Because actual claims liabilities depend on such complex factors as inflation, changes in legal requirements and damage awards, the process used in computing claims liability is an estimate.

Changes in balances of healthcare claims are as follows:

	2019	2018
Healthcare claims, beginning of year	\$ 101,720	\$ 98,657
Incurred claims	3,831,766	2,851,110
Claim payments	(3,576,444)	(2,848,047)
<b>Healthcare claims, end of year</b>	<b>\$ 357,042</b>	<b>\$ 101,720</b>

#### Contingencies

The District participates in a number of federal and state financial assistance programs. These programs are subject to financial and compliance audits by the grantor agencies. These audits could result in questioned costs or refunds to be paid back to the granting agencies.

## Montgomery County Hospital District

### Notes to the Financial Statements

#### Note 12. Healthcare Assistance Program

The healthcare assistance program was established by the District to provide health care services to the indigent residents of Montgomery County. The District entered into contracts with various healthcare providers to provide healthcare services to Montgomery County indigents. Qualifications for the program are based on income level, citizenship, county residency, medical need and financial resources. In conjunction with the sale of the Medical Center Hospital in Conroe (now Conroe Regional Medical Center) to Health Trust on May 26, 1993, the District entered into an Indigent Care Agreement with Health Trust and its successors. The terms of the Indigent Care Agreement ended on May 31, 2008. The Indigent Care Agreement was not renewed. As of June 1, 2008, the District is funding a voluntary estimate of medical care expenses to qualified indigents to those providers that previously were participants in the Indigent Care Agreement.

#### Note 13. Operating Lease

On October 1, 2009, the District, as the lessor, entered into a long-term lease agreement of radio communication equipment for 16 years. The District's cost for this equipment and related depreciation are shown below:

Radio tower communications equipment	\$ 5,367,314
Less: Accumulated depreciation	<u>(1,632,149)</u>
<b>Total</b>	<b><u>\$ 3,735,165</u></b>

The District reports this lease as an operating lease based on the terms of the agreement. Accordingly, the assets noted above are recorded in the District's capital assets. Revenue of \$144,000 is recognized each year related to the lease of the radio communication equipment plus \$60,000 for management fees and costs.

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## **Required Supplementary Information**

**Montgomery County Hospital District**  
Schedule of Revenues, Expenditures and Changes  
in Fund Balance – Budget to Actual – General Fund  
Year Ended September 30, 2019

**Exhibit E-1**

	<b>Budgeted Amounts</b>			<b>Variance Final Budget - Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>REVENUES</b>				
Property taxes	\$ 32,935,208	\$ 32,935,208	\$ 32,871,968	\$ (63,240)
Program revenues	19,982,502	19,977,359	19,949,592	(27,767)
Charges for Services	226,064	226,064	222,893	(3,171)
Intergovernmental	600,000	600,000	752,605	152,605
Investment earnings	535,054	535,054	1,188,377	653,323
Miscellaneous	342,110	347,253	923,579	576,326
Total revenues	54,620,938	54,620,938	55,909,014	1,288,076
<b>EXPENDITURES</b>				
Current				
Administration	7,885,373	8,017,313	8,118,122	(100,809)
Healthcare assistance	5,931,919	6,800,903	6,675,279	125,624
Emergency medical services	33,236,809	32,726,013	32,023,735	702,278
Radio, facilities, and information technology	4,815,733	4,786,715	4,506,525	280,190
Public health and emergency preparedness	651,135	677,708	677,708	-
Debt service				
Principal retirement	562,049	561,341	546,126	15,215
Interest and fiscal charges	18,663	18,656	18,654	2
Capital outlay	10,051,681	8,297,314	8,204,354	92,960
Total expenditures	63,153,362	61,885,963	60,770,503	1,115,460
Excess of revenues over expenditures	(8,532,424)	(7,265,025)	(4,861,489)	2,403,536
<b>OTHER FINANCING SOURCES</b>				
Proceeds from sale of assets	24,000	24,000	21,239	(2,761)
Total other financing sources	24,000	24,000	21,239	(2,761)
Net change in fund balance	(8,508,424)	(7,241,025)	(4,840,250)	2,400,775
Fund balance - beginning	51,128,368	51,128,368	51,128,368	-
<b>FUND BALANCE - ENDING</b>	<b>\$ 42,619,944</b>	<b>\$ 43,887,343</b>	<b>\$ 46,288,118</b>	<b>\$ 2,400,775</b>

The Notes to Required Supplementary Information are an integral part of this schedule.

# Montgomery County Hospital District

# Exhibit F-1

## Schedule of Changes in Net Pension Liability (Asset) and Related Ratios Year Ended September 30, 2019

	2019*	2018*	2017*	2016*	2015*
<b>TOTAL PENSION LIABILITY</b>					
Service cost	\$ 2,985,032	\$ 2,789,010	\$ 2,759,688	\$ 2,241,909	\$ 1,935,546
Interest	2,458,698	2,068,859	1,662,372	1,439,974	1,105,667
Effect of plan changes	-	-	-	(124,742)	473,611
Effect of economic/demographic (gains) or losses	(48,347)	260,230	(510,769)	(1,013,480)	827,063
Effect of assumptions changes or inputs	-	(82,680)	-	176,666	-
Refund of contributions	(398,177)	(333,377)	(260,640)	(103,230)	-
Benefit payments, including refunds of employee contributions	(68,884)	(38,637)	(26,925)	(18,562)	(193,020)
Net change in total pension liability	4,928,322	4,663,405	3,623,726	2,598,535	4,148,867
Total pension liability - beginning	27,598,251	22,934,846	19,311,120	16,712,585	12,563,718
<b>TOTAL PENSION LIABILITY - ENDING (a)</b>	<b>\$ 32,526,573</b>	<b>\$ 27,598,251</b>	<b>\$ 22,934,846</b>	<b>\$ 19,311,120</b>	<b>\$ 16,712,585</b>
<b>PLAN FIDUCIARY NET POSITION</b>					
Contributions - district	\$ 1,631,063	\$ 1,479,097	\$ 4,539,035	\$ 1,406,230	\$ 1,093,580
Contributions - employee	1,679,036	1,524,842	1,385,264	1,333,823	1,190,523
Net investment income	(543,548)	3,633,221	1,300,958	(197,756)	822,292
Benefit payments, including refunds of employee contributions	(68,884)	(372,014)	(287,565)	(121,792)	(193,020)
Refund of contributions	(398,177)	-	-	-	-
Administrative expense	(26,700)	(20,537)	(14,145)	(11,770)	(10,485)
Other	87,804	35,077	297,659	270	1,284
Net change in plan fiduciary net position	2,360,594	6,279,686	7,221,206	2,409,005	2,904,174
Plan fiduciary net position - beginning	30,880,690	24,601,004	17,379,798	14,970,793	12,066,619
<b>PLAN FIDUCIARY NET POSITION - ENDING (b)</b>	<b>\$ 33,241,284</b>	<b>\$ 30,880,690</b>	<b>\$ 24,601,004</b>	<b>\$ 17,379,798</b>	<b>\$ 14,970,793</b>
<b>NET PENSION LIABILITY (ASSET) - ENDING (a) - (b)</b>	<b>\$ (714,711)</b>	<b>\$ (3,282,439)</b>	<b>\$ (1,666,158)</b>	<b>\$ 1,931,322</b>	<b>\$ 1,741,792</b>
Plan fiduciary net position as a percentage of total pension liability	102.20%	111.89%	107.26%	90.00%	89.58%
Covered payroll	23,986,225	21,783,458	19,775,929	19,054,613	17,006,833
Net pension liability (asset) as a percentage of covered payroll	-2.98%	-15.07%	-8.43%	10.14%	10.24%

\*GASB Statement No. 68 requires 10 years of data; however, we have shown only the years for which the GASB statements have been implemented. Additionally, GASB Statement No. 68 requires that the information on this schedule correspond with the plan's measurement date, December 31.

The Notes to Required Supplementary Information are an integral part of this schedule.

**Montgomery County Hospital District**  
Schedule of District Contributions to Texas County  
and District Retirement System (TCDRS)  
Year Ended September 30, 2019\*

**Exhibit F-2**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Actuarially determined contribution	\$ 1,680,793	\$ 1,558,054	\$ 1,552,855	\$ 1,611,799	\$ 1,306,500
Contributions in relation to the actuarially determined contributions	<u>(1,855,754)</u>	<u>(1,558,054)</u>	<u>(4,385,991)</u>	<u>(1,611,799)</u>	<u>(1,306,500)</u>
<b>CONTRIBUTION DEFICIENCY (EXCESS)</b>	<u><u>\$ (174,961)</u></u>	<u><u>\$ -</u></u>	<u><u>\$ (2,833,136)</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>
Covered payroll	\$ 25,719,067	\$ 22,920,977	\$ 21,414,773	\$ 19,339,917	\$ 18,236,372
Contributions as a percentage of covered payroll	6.54%	6.80%	7.25%	8.33%	7.16%

\*GASB Statement No. 68 requires 10 years of data; however, five years of data is presented as the data for the years prior to 2015 is not available. Additionally, GASB Statement No. 68 requires that the information on this schedule correspond with the District's fiscal year end, September 30.

Montgomery County Hospital District  
Notes to the Required Supplementary Information

Note 1. Budget

A. Budgetary Information

The District adopts a budget each fiscal year in accordance with Generally Accepted Accounting Principles (GAAP). Expenditures for all departments fell within their respective budget appropriations.

Encumbrance accounting is utilized in all governmental fund types. Any encumbered appropriation lapse at year-end must be reappropriated in the following year. Encumbrances for materials, other goods and purchased services are documented by purchase orders or contacts. Encumbrances outstanding at year-end do not constitute expenditures or liabilities under GAAP. The District honors these commitments and records GAAP expenditures in the subsequent year as the transactions are completed. At year end, the District committed a portion of fund balance for outstanding encumbrances of \$3,254,632 and assigned a portion of fund balance for outstanding encumbrances of \$302,546 in the general fund.

There were no significant variances in the general fund between final budget and actual.

Actual expenditures exceeded the final budget as follows:

	Final Budget	Actual Expenditures	Excess
General Fund:			
Administration	\$ 8,017,313	\$ 8,118,122	\$ (100,809)



# Montgomery County Hospital District

## Notes to the Required Supplementary Information

### B. Pensions

#### Valuation Date

Actuarially determined contribution rates are calculated as of December 31, two years prior to the end of the fiscal year in which the contributions are reported.

Methods and assumptions used to determine contributions rates:

Actuarial cost method	Entry age normal
Amortization method	Level percentage of payroll, closed
Asset valuation method	5 year smoothed market
Inflation	2.75%
Salary increases	4.9% average, including inflation
Investment rate of return	8.00%, net of administrative and investment expenses
Retirement Age	Members who are eligible for service retirement are assumed to commence receiving benefit payments based on age. The average age at service retirement for recent retirees is 61.
Mortality	90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.
Changes in Assumptions and Methods Reflected in the Schedule of Employer Contributions	2015: New inflation, mortality and other assumptions were reflected. 2017: New mortality assumptions were reflected.
Changes in Plan Provisions Reflected in the Schedule of Employer Contributions	2015: Employer contributions reflected that the current services matching rate was increased to 175% for future benefits. 2016: Employer contributions reflected that the current services matching rate was increased to 200%. 2017: New Annuity Purchase Rates were reflected for benefits earned after 2017. 2018: No changes in plan provisions were reflected in the Schedule.

## **Overall Compliance and Internal Control Section**

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**Independent Auditor's Report on Internal Control over Financial  
Reporting and on Compliance and Other Matters Based on an  
Audit of Financial Statements Performed In Accordance  
with *Government Auditing Standards***

The Board of Directors of  
Montgomery County Hospital District  
1400 South Loop 336 West  
Conroe, Texas 77304

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the discretely presented component unit, the major fund and the aggregate remaining fund information of Montgomery County Hospital District (the District) as of and for the year ended September 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated March 20, 2020.

***Internal Control over Financial Reporting***

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The Board of Directors of  
Montgomery County Hospital District

### ***Compliance and Other Matters***

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Conroe, Texas  
March 20, 2020

## Montgomery County Hospital District

Schedule of Findings and Responses

Year Ended September 30, 2019

### Section 1. Summary of Auditors' Results

#### Financial Statements

- |   |               |
|---|---------------|
| 1. Type of auditors' report issued  | Unmodified    |
| 2. Internal control over financial reporting:   |               |
| <i>a.</i> Significant deficiency(ies) identified that are not considered to be material weaknesses? | None reported |
| <i>b.</i> Material weakness(es) identified?   | No            |
| 3. Noncompliance material to the financial statements noted?  | No            |

### Section 2. Financial Statement Findings

#### Findings Related to Internal Control Over Financial Reporting

None reported

#### Findings Related to Compliance with Laws and Regulations

None reported

**Montgomery County Hospital District**  
Summary Schedule of Prior Audit Findings  
Year Ended September 30, 2019

**Prior Year Findings**

None reported.

# Agenda Item # 7



We Make a Difference!

**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** March 24, 2020

**Re: District Insurance Portfolio**

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Present, consider and act on the renewal of the District insurance portfolio. (Mr. Grice, Treasurer – MCHD Board)





MONTGOMERY COUNTY HOSPITAL DISTRICT  
2020 Insurance Review (April 17, 2020-2021 Period)  
March 24, 2020



	Premiums Include Surplus Lines Taxes	Premiums Include Surplus Lines Taxes	Premiums Include Surplus Lines Taxes	Premiums Include Surplus Lines Taxes	Premiums Include Surplus Lines Taxes
	Winstar	Winstar/Wortham	Wortham	Marsh/Wortham	Marsh/Wortham
	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
	Premium	Premium	Premium	Renewal Premium	Renewal Premium
<b>Coverage</b>					
<b>Property &amp; Equipment:</b>	<b>\$184,381</b>	<b>\$188,390</b>	<b>\$201,754</b>	<b>\$201,941</b>	<b>\$233,222</b>
Refer to Statement of Property Values	TIV = \$42,717,363	TIV = \$45,626,798	TIV = \$47,475,290	TIV = \$49,997,951	TIV = \$53,281,368
Business Interruption - 24 Months	VFIS	VFIS	VFIS	VFIS	VFIS
Includes Mechanical Breakdown					
Various Deductibles Apply (\$5k AOP/\$1k Flood)					
Terrorism (TRIA) Included					
<b>General Liability (Professional) :</b>	<b>\$183,989</b>	<b>\$144,519</b>	<b>\$157,710</b>	<b>\$115,856</b>	<b>\$130,338</b>
\$3MM Agg/\$1MM Occ/\$3MM ProdsComOps Agg			(52,114 Medical Runs)	(54,859 Medical Runs)	(64,163 Medical Runs)
Includes Professional Health Care Liability	VFIS	VFIS	VFIS	VFIS	VFIS
Includes Medical Director Acting in Course/Scope	No Deductible	No Deductible	\$100k Deductible	\$100k Deductible	\$100k Deductible
Includes Emergency Operations, Medical Incidents and Dispatching					
<b>Credit Increasing Deductible to \$100,000 as of 6-27-18 (Annualized Credit \$57,645)</b>			<b>(\$46,404)</b>		
			ProRated Credit		
<b>Management Liability:</b>	<b>\$12,480</b>	<b>\$12,656</b>	Non-Renewed	N/A	N/A
\$1MM Occurrence/\$3MM Aggregate	VFIS	VFIS	Duplicate Coverage		
Includes Employment Practices Liability					
Includes Cyber at \$1MM Limit					
<b>Automobile:</b>	<b>\$115,078</b>	<b>\$129,443</b>	<b>\$142,900</b>	<b>\$158,303</b>	<b>\$197,478</b>
\$1MM Limit Liability	(71 Power Units/10 Trailers)	(74 Power Units/10 Trailers)	(77 Power Units/10 Trailers)	(84 Power Units/10 Trailers)	(89 Power Units/11 Trailers)
\$1,000 Deductible Physical Damage	VFIS	VFIS	VFIS	VFIS	VFIS
<b>Workers Compensation:</b>	<b>\$428,872</b>	<b>\$381,032</b>	<b>\$315,501</b>	<b>\$303,917</b>	<b>\$295,082</b>
<b>Wortham Fee:</b>	<b>N/A</b>	<b>N/A</b>	<b>\$10,000</b>	<b>\$20,000</b>	<b>\$20,000</b>
Workers Compensation renewal premium is net of commission and subject to flat fee.	(\$18,363,294 Payroll)	(\$19,286,042 Payroll	(\$22,542,540 Payroll)	(\$25,483,518 Payroll)	(\$24,662,700 Payroll)
Texas Mutual In-Network Program	(\$127,609 Dividend)	(.96 Experience Modifier)	(.94 Experience Modifier)	(.84 Experience Modifier)	(1.00 Experience Modifier)
	Texas Mutual	(\$235,077 Dividend)	(\$188,961 Dividend)	<b>(\$215,020 Dividend)</b>	(Dividend TBD)
		Texas Mutual	Texas Mutual	Texas Mutual	Texas Mutual
<b>Crime:</b>	<b>\$281</b>	<b>\$281</b>	<b>\$3,412</b>	<b>\$3,412</b>	<b>\$3,412</b>
\$1MM Limit (\$250,000 Limit Social Engineering)	VFIS	VFIS	Travelers	Travelers	Travelers
\$5k Retention/\$10k Retention Social Engineering					
Includes MC Public Health District as Insured					
<b>Cyber:</b>	<b>N/A</b>	<b>N/A</b>	<b>\$21,431</b>	<b>\$21,431</b>	<b>\$29,746</b>
\$5MM Limit	VFIS	VFIS	Lloyd's, Londons	Lloyd's, London	Lloyd's, London
<b>Directors &amp; Officers Liability/EPL:</b>	<b>\$26,010</b>	<b>\$26,010</b>	<b>\$28,000</b>	<b>\$28,850</b>	<b>\$32,076</b>
\$3MM Limit	One Beacon	One Beacon	Chubb	Chubb	Chubb
\$50k Retention					
<b>Totals</b>	<b>\$951,091</b>	<b>\$882,331</b>	<b>\$834,304</b>	<b>\$853,710</b>	<b>\$941,354</b>

All possible care was taken preparing this brief description of coverage. The extent of insurance is at all times governed by the complete terms, conditions and exclusions of the insurance policy. Final liability limits and property values must be determined by the insurance purchaser. Higher limits may be available.

# Agenda Item # 8



We Make a Difference!

**To:** Board of Directors

**From:**

**Date:** March 24, 2020

**Re: Consent Agenda Items**

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## **Consent Agenda**

### **8. Consent Agenda (One Motion with modifications is applicable, approves for action, all items contained within the consent agenda)**

- A. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
- B. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)
- C. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
- D. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

## AGENDA ITEM # 8A

Board Mtg: 3/24/20

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

### Montgomery County Hospital District Summary of Claims Processed For the Period 1/1/20 through 2/26/20

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<b><u>January</u></b>			
January 1, 2020	Yes	\$	3,784.74
January 2, 2020	Yes	\$	458.11
January 8, 2020	Yes	\$	53,957.19
January 9, 2020	Yes	\$	54,726.45
January 16, 2020	Yes	\$	7,324.88
January 16, 2020	Yes	\$	58,257.17
January 22, 2020	Yes	\$	76,640.24
January 23, 2020	Yes	\$	674.42
January 29, 2020	Yes	\$	16,628.05
January 31, 2020	Yes	\$	10,826.92
<b>Total January Payments - MTD</b>		<b>\$</b>	<b>283,278.17</b>
<b>Monthly Budget - January 2020</b>		<b>\$</b>	<b>203,165.00</b>
<b><u>February</u></b>			
February 5, 2020	No	\$	39,091.60
February 12, 2020	No	\$	14,021.68
February 19, 2020	No	\$	47,913.80
February 26, 2020	No	\$	64,649.17
<b>Total February Payments - MTD</b>		<b>\$</b>	<b>165,676.25</b>
<b>Monthly Budget - February 2020</b>		<b>\$</b>	<b>203,165.00</b>

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

## AGENDA ITEM # 8B

**Board Mtg: 03/24/20**

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**Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)**

**Montgomery County Hospital District  
Summary of Claims Processed  
For the Period 3/1/20 through 3/31/20**

<b>Disbursement Date</b>	<b>Value of Services Provided by HCA and Affiliated Providers</b>
<b><u>March</u></b>	
March Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 210,240.00
Budgeted Amount March 2020	\$ 210,240.00
Over / (Under) Budget	\$ -

AGENDA ITEM # 8C

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR  
INVOICES

\$ 1,961,733.06

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 03/24/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
ABLE GLASS & MIRROR CO, INC.	2/12/2020	029155105	104226	2/19/2020	FRONT DOOR WINDOW TINT STATION 27	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$295.00
							Totals for ABLE GLASS & MIRROR CO, INC.:	\$295.00
ACCONTEMPS a Robert Half Company	2/1/2020	55175283	104078	2/12/2020	RECEPTIONIST/C CLEBOSKY/WK END 01/17/2020	10-005-57100	Professional Fees-Accou	\$503.52
	2/1/2020	55214942	104078	2/12/2020	RECEPTIONIST/C CLEBOSKY/WK END 01/24/2020	10-025-57100	Professional Fees-Human	\$671.36
	Totals for ACCONTEMPS a Robert Half Company:							\$1,174.88
AGGIELAND CONSTRUCTION	2/18/2020	1535	2167	2/19/2020	INSTALL EXHAUST FANS IN STATION 27	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$3,000.00
							Totals for AGGIELAND CONSTRUCTION:	\$3,000.00
ALLEN, BRETT	2/18/2020	ALL021820	2168	2/19/2020	WELLNESS PROGRAM/CHIROPRACTIC CARE	10-025-54350	Employee Health\Wellness-Human	\$10.00
	2/28/2020	ALL022820	2261	3/4/2020	PER DIEM/RTA CONFERENCE 03/3/02-03/06/20	10-001-53150	Conferences - Fees, Travel, & Meals-Admi	\$131.50
	Totals for ALLEN, BRETT:							\$141.50
ALLEN'S SAFE AND LOCK	2/12/2020	55206	2216	2/27/2020	SERVICE CALL & LABOR/FRONT RT DOOR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$137.50
							Totals for ALLEN'S SAFE AND LOCK:	\$137.50
ALONTI CAFE & CATERING	2/10/2020	1698055	2217	2/27/2020	CAPTAIN ORAL BOARDS 02.10.20	10-009-56100	Meeting Expenses-Dept	\$71.95
	2/12/2020	1698065	2217	2/27/2020	NEW HIRE TESTING 02.12.20	10-009-56100	Meeting Expenses-Dept	\$110.60
	2/13/2020	1698072	2217	2/27/2020	NEW HIRE TESTING 02.13.20	10-009-56100	Meeting Expenses-Dept	\$143.90
	2/11/2020	1698058	2217	2/27/2020	CAPTAIN ORAL BOARDS 02.11.20	10-009-56100	Meeting Expenses-Dept	\$71.75
	2/18/2020	1701405	2262	3/4/2020	NEW HIRE CHIEF INTERVIEWS	10-009-56100	Meeting Expenses-Dept	\$38.74
	2/21/2020	1703405	2262	3/4/2020	CAPTAIN INTERVIEWS 02.21.20	10-009-56100	Meeting Expenses-Dept	\$73.92
	2/19/2020	1701661	2262	3/4/2020	PRIORITY DISPATCH MEETING 02.19.20	10-007-56100	Meeting Expenses-EMS	\$137.49
	Totals for ALONTI CAFE & CATERING:							\$648.35
ALTEC PRODUCTS, INC.	2/1/2020	1108017	104079	2/12/2020	SECURITY CHECKS	10-005-57000	Printing Services-Accou	\$537.69
							Totals for ALTEC PRODUCTS, INC.:	\$537.69
AMAZON.COM LLC	2/13/2020	737534595796	104228	2/19/2020	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$137.90
	2/13/2020	868794877534	104228	2/19/2020	TELEPHONE-CELLULAR	10-015-58200	Telephones-Cellular-Infor	\$28.98
	2/13/2020	987876463796	104228	2/19/2020	TELEPHONE-CELLULAR	10-015-58200	Telephones-Cellular-Infor	\$47.98
	2/13/2020	669933549473	104228	2/19/2020	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$56.01
	2/13/2020	769445748948	104228	2/19/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$207.96
	2/13/2020	835997664988	104228	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$159.95
	2/13/2020	693674753657	104228	2/19/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$7.79
	2/13/2020	559963749939	104228	2/19/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$150.50
	2/13/2020	957585334445	104228	2/19/2020	DAMAGES/INSURANCE CLAIMS	10-016-53600	Damages/Insurance Claims	\$242.00
	2/13/2020	439395854545	104228	2/19/2020	DAMAGES/INSURANCE CLAIMS	10-016-53600	Damages/Insurance Claims	\$1,898.99
	2/13/2020	459367343658	104228	2/19/2020	DAMAGES/INSURANCE CLAIMS	10-016-53600	Damages/Insurance Claims	\$1,599.99

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 03/24/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	2/13/2020	457959339663	104229	2/19/2020	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$49.38
	2/13/2020	446344643496	104229	2/19/2020	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Facil	\$1,599.99
	2/13/2020	435679966675	104229	2/19/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$291.00
	2/13/2020	746985663759	104229	2/19/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$69.90
	2/13/2020	457388644395	104229	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$260.99
	2/13/2020	585684333386	104229	2/19/2020	EMPLOYEE RECOGNITION	10-025-54450	Employee Recognition-Human	\$84.00
	2/13/2020	665343694873	104229	2/19/2020	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$74.99
	2/13/2020	563355746597	104229	2/19/2020	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$179.64
	2/13/2020	665866469555	104229	2/19/2020	UNIFORMS	10-008-58700	Uniforms-Suppl	\$57.48
	2/13/2020	738697669637	104229	2/19/2020	UNIFORMS	10-008-58700	Uniforms-Suppl	\$43.12
	2/13/2020	737898877566	104230	2/19/2020	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$18.07
	2/13/2020	458834846877	104230	2/19/2020	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$15.38
	2/13/2020	443644536655	104230	2/19/2020	UNIFORMS	10-008-58700	Uniforms-Suppl	\$50.91
	2/13/2020	448346493759	104230	2/19/2020	SHOP TOOLS	10-016-57700	Shop Tools-Facil	\$98.00
	2/13/2020	589969595458	104230	2/19/2020	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Facil	\$229.99
	2/13/2020	58649855348	104230	2/19/2020	RECRUIT	10-025-57300	Recruit/Investigate-Human	\$59.99
	2/13/2020	436954976838	104230	2/19/2020	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$99.98
	2/13/2020	584497356859	104230	2/19/2020	SMALL EQUIPMENT	10-016-57750	Small Equipment & Furniture-Facil	\$35.98
	2/13/2020	896644448867	104230	2/19/2020	SMALL EQUIPMENT	10-007-57750	Small Equipment & Furniture-EMS	\$184.75
	2/13/2020	546998665896	104230	2/19/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$11.25
	2/13/2020	879395788354	104231	2/19/2020	EMPLOYEE RECOGNITION	10-007-54450	Employee Recognition-EMS	\$17.95
							Totals for AMAZON.COM LLC:	\$8,070.79
AMERICAN HEART ASSOCIATION, INC. (AH	2/17/2020	SCPR5742	2263	3/4/2020	BLS PROVIDER MANUAL	10-007-52950	Community Education-EMS	\$1,339.74
							Totals for AMERICAN HEART ASSOCIATION, INC. (AHA):	\$1,339.74
AMERICAN TIRE DISTRIBUTORS INC	2/3/2020	S133379515	104004	2/5/2020	DODGE 3500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$1,920.84
	2/11/2020	S133661618	104232	2/19/2020	DOGE 4500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$1,964.70
	2/27/2020	S134208511	104427	3/4/2020	DODGE 4500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$1,964.70
							Totals for AMERICAN TIRE DISTRIBUTORS INC:	\$5,850.24
AMERITAS LIFE INSURANCE CORP	2/1/2020	0-048743 02/01	104006	2/5/2020	ACCT 010-048743-00002 VISION PREMIUMS FEB '20	10-025-51700	Health & Dental-Human	\$4,144.98
							Totals for AMERITAS LIFE INSURANCE CORP:	\$4,144.98
AMERITEX FIRE PROTECTION	2/19/2020	1755	2218	2/27/2020	ANNUAL CHARGE TO MONITOR FIRE ALARM SYSTE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$347.88
	2/1/2020	1726	2218	2/27/2020	PH WAITING ROOM REPLACED SYSTEM SENSOR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$145.25
	2/1/2020	1724	2218	2/27/2020	ANNUAL FIRE ALARM INSPECTION	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,205.00
							Maintenance & Repairs-Buildings-Radio	\$280.00
	2/21/2020	1746	2218	2/27/2020	STATION 20 FIRE ALARM REPAIR/REPLACE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$5,791.00
							Totals for AMERITEX FIRE PROTECTION:	\$10,769.13

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AT&T (105414)	2/13/2020	12599426 02/13	104338	2/27/2020	STATION 41 FIRE PANEL 02/13/20-03/12/20	10-016-58800	Utilities-Facil	\$121.87
	2/21/2020	31652005 02/21	104428	3/4/2020	T1 ISSI 02/21/20-03/20/20	10-004-58310	Telephones-Service-Radio	\$238.58
							Totals for AT&T (105414):	\$360.45
AT&T (U-VERSE)	2/1/2020	5220893 02/01/	104080	2/12/2020	STATION 42 02/01/20-02/29/20	10-015-58310	Telephones-Service-Infor	\$89.20
	2/11/2020	5685137 02/11/	104339	2/27/2020	STATION 24 01/12/20-02/04/20	10-015-58310	Telephones-Service-Infor	\$130.55
	2/22/2020	0883685 02/22/	104429	3/4/2020	STATION 41 02/23/20-03/22/20	10-015-58310	Telephones-Service-Infor	\$121.30
							Totals for AT&T (U-VERSE):	\$341.05
AT&T MOBILITY-ROC (6463)	2/23/2020	735112X02232	104340	2/27/2020	ACCT# 836735112 01/16/20-02/15/20	10-004-58200	Telephones-Cellular-Radio	\$96.63
						10-015-58200	Telephones-Cellular-Infor	\$20.86
							Totals for AT&T MOBILITY-ROC (6463):	\$117.49
BARRINGTON VENTURES TD dba BV MEDIC	2/5/2020	S0150115	104233	2/19/2020	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$442.25
							Totals for BARRINGTON VENTURES TD dba BV MEDICAL:	\$442.25
BCBS OF TEXAS (DENTAL)	2/1/2020	23611 02/01/20	4720	2/1/2020	DENTAL BILL PERIOD 02-01-2020 - 03-01-2020	10-025-51700	Health & Dental-Human	\$22,833.75
							Totals for BCBS OF TEXAS (DENTAL):	\$22,833.75
BCBS OF TEXAS (POB 731428)	2/1/2020	11 02/01/20 CO	4721	2/1/2020	COBRA PREMIUMS 02/01/20--03/01/20	10-025-51710	Health Insurance Claims-Human	\$270.40
	2/7/2020	183010005 02/0	4727	2/11/2020	BCBS PPO & HSA CLAIMS 02/01/2020 - 02/07/2020	10-025-51710	Health Insurance Claims-Human	\$56,425.30
	2/14/2020	183010005 02/1	4733	2/14/2020	BCBS PPO & HSA CLAIMS 02/08/2020 - 02/14/2020	10-025-51710	Health Insurance Claims-Human	\$60,094.83
	2/21/2020	183010005 02/2	4757	2/21/2020	BCBS PPO & HSA CLAIMS 02/15/2020 - 02/21/2020	10-025-51710	Health Insurance Claims-Human	\$43,640.96
	2/4/2020	183010005 01/3	4758	2/4/2020	BCBS PPO & HSA CLAIMS 01/25/2020 - 01/31/2020	10-025-51710	Health Insurance Claims-Human	\$91,846.02
						10-025-51720	Health Insurance Admin Fees-Human	\$63,982.80
							Totals for BCBS OF TEXAS (POB 731428):	\$316,260.31
BLACKBAUD, INC.	2/3/2020	91825389	104084	2/12/2020	FE NXT SERVICE BUREAU 02/01/20-02/29/20	10-005-53050	Computer Software-Accou	\$1,750.00
							Totals for BLACKBAUD, INC.:	\$1,750.00
BONDS JANITORIAL SERVICE	2/5/2020	4000	2133	2/12/2020	JANITORIAL SERVICE FOR FEB 2020	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$5,956.78
							Totals for BONDS JANITORIAL SERVICE:	\$5,956.78
BOON-CHAPMAN (Prime DX)	2/1/2020	S0030005025	104342	2/27/2020	CASE MANAGEMENT NOV 2019 PRIMEDX CASE MGN	10-002-55700	Management Fees-HCAP	\$5,395.56
	2/1/2020	S0030005026	104343	2/27/2020	CASE MANAGEMENT DEC 2019 PRIMEDX CASE MGN	10-002-55700	Management Fees-HCAP	\$5,483.89
							Totals for BOON-CHAPMAN (Prime DX):	\$10,879.45
BOUND TREE MEDICAL, LLC	2/5/2020	83497646	2170	2/19/2020	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Suppl	\$674.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$621.94



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	2/5/2020	83497645	2170	2/19/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$247.20
						10-008-53900	Disposable Medical Supplies-Suppl	\$1,572.12
						10-009-54000	Drug Supplies-Dept	\$77.16
	2/4/2020	83495896	2170	2/19/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$156.60
	2/13/2020	83506677	2219	2/27/2020	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$1,903.36
	2/11/2020	83503634	2219	2/27/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$347.25
	2/7/2020	83500579	2170	2/19/2020	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$1,180.68
	2/17/2020	83509583	2264	3/4/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$372.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$920.40
	2/17/2020	83509582	2264	3/4/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$674.00
	2/13/2020	83506678	2219	2/27/2020	MEDICAL SIPLIES	10-009-54000	Drug Supplies-Dept	\$942.90
						10-008-53800	Disposable Linen-Suppl	\$1,011.00
	2/20/2020	83514314	2264	3/4/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$4,013.60
						10-008-53800	Disposable Linen-Suppl	\$365.80
	2/21/2020	83515757	2264	3/4/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$3,450.49
						10-008-53900	Disposable Medical Supplies-Suppl	\$18,581.79
	2/21/2020	83515756	2264	3/4/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$127.20
						10-009-54000	Drug Supplies-Dept	\$560.00
	2/25/2020	83518847	2292	3/11/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$41.82
						10-009-54000	Drug Supplies-Dept	\$1,334.00
	2/24/2020	83517191	2292	3/11/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$41.82
	2/20/2020	83514315	2264	3/4/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$284.40
							Totals for BOUND TREE MEDICAL, LLC:	\$39,501.53
BREAKTHROUGH PSYCHOLOGICAL SOLUTIONS, PLLC	2/3/2020	88993	2135	2/12/2020	FIT FOR DUTY EXAMINATION	10-025-57300	Recruit/Investigate-Human	\$350.00
							Totals for BREAKTHROUGH PSYCHOLOGICAL SOLUTIONS, PLLC:	\$350.00
BRONCOS TREE SERVICE	2/3/2020	BRO021720	104236	2/19/2020	TREE REMOVAL STATION 41	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,200.00
							Totals for BRONCOS TREE SERVICE:	\$1,200.00
BUCKEYE INTERNATIONAL INC.	2/1/2020	90187453	2136	2/12/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$1,087.33
							Totals for BUCKEYE INTERNATIONAL INC.:	\$1,087.33
BUTTERFLY NETWORK, INC.	2/19/2020	INV-BF-17146	104430	3/4/2020	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$9,936.00
							Totals for BUTTERFLY NETWORK, INC.:	\$9,936.00
CAMPBELL, JADE	2/18/2020	CAM021820	104237	2/19/2020	PER DIEM/EMS TODAY CONF 03/02/20-03/06/20	10-000-14900	Prepaid Expenses-BS	\$258.50
							Totals for CAMPBELL, JADE:	\$258.50
CANON FINANCIAL SERVICES, INC.	2/11/2020	21100181	2220	2/27/2020	SCHEDULE# 001-0735472-002 CONTRACT # DIR-TSL-3	10-015-55400	Leases/Contracts-Infor	\$40.92

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	2/11/2020	21119977	2220	2/27/2020	SCHEDULE# 001-0735472-001 CONTRACT # DIR-TSL-3	10-015-55400	Leases/Contracts-Infor	\$3,502.20
					Totals for CANON FINANCIAL SERVICES, INC.:			\$3,543.12
CARTER, RUSSELL	2/18/2020	CAR021820	104238	2/19/2020	PER DIEM/EMS TODAY CONF 03/02/20-03/06/20	10-000-14900	Prepaid Expenses-BS	\$258.50
					Totals for CARTER, RUSSELL:			\$258.50
CDW GOVERNMENT, INC.	2/4/2020	WHN0605			CREDIT/PO 54636	10-015-57750	Small Equipment & Furniture-Infor	(\$2,092.84)
	2/4/2020	WRS4937	2171	2/19/2020	HP SB ELITE DESK 800 DM CORE	10-015-57750	Small Equipment & Furniture-Infor	\$9,052.48
	2/1/2020	WPW1215	2171	2/19/2020	AVH NB 121801849-1	10-015-53000	Computer Maintenance-Infor	\$3,525.00
	2/1/2020	WQL9178	2171	2/19/2020	TRIPP DP TO DVI ADAPTER	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$639.31
	2/7/2020	WSP0983	2221	2/27/2020	HP 3YR ONSITE ADP DT ONLY	10-015-57750	Small Equipment & Furniture-Infor	\$230.40
	2/26/2020	WZJ6564	2312	3/11/2020	WYSE 3040 THIN CLIENT	10-010-57750	Small Equipment & Furniture-Fleet	\$1,421.60
					Totals for CDW GOVERNMENT, INC.:			\$12,775.95
CENTERPOINT ENERGY (REL109)	2/3/2020	38796735 2/3/20	104085	2/12/2020	STATION 20 12/28/19-01/28/20	10-016-58800	Utilities-Facil	\$285.57
	2/7/2020	3589239 02/07/20	104085	2/12/2020	ADMIN 01/03/20-02/03/20	10-016-58800	Utilities-Facil	\$1,171.66
	2/11/2020	018941639 2/11/20	104239	2/19/2020	STATION 15 01/06/20-02/05/20	10-016-58800	Utilities-Facil	\$23.03
	2/11/2020	3820089 02/11/20	104239	2/19/2020	STATION 10 01/07/20-02/04/20	10-016-58800	Utilities-Facil	\$21.63
	2/7/2020	38589239 2/7/20	104240	2/19/2020	ADMIN 01/03/20-02/03/20	10-016-58800	Utilities-Facil	\$1,171.66
	2/18/2020	013049610 2/18/20	104344	2/27/2020	STATION 45 01/14/20-02/12/20	10-016-58800	Utilities-Facil	\$21.09
	2/18/2020	8116148 2/18/20	104344	2/27/2020	STATION 14 01/14/20-02/13/20	10-016-58800	Utilities-Facil	\$37.18
	2/18/2020	006986422 2/18/20	104344	2/27/2020	STATION 43 01/15/20-02/12/20	10-016-58800	Utilities-Facil	\$45.87
	2/28/2020	2013168 02/28/20	104431	3/4/2020	STATION 30 01/24/20-02/24/20	10-016-58800	Utilities-Facil	\$18.94
					Totals for CENTERPOINT ENERGY (REL109):			\$2,796.63
CENTRALSQUARE COMPANY-TRITECH SOF	2/1/2020	265078	2131	2/12/2020	TTZ ANNUAL MAINTENANCE FEE 2/1/20-1/31/21	10-015-53000	Computer Maintenance-Infor	\$230,350.44
	2/12/2020	270670	2222	2/27/2020	INFORM CAD CALLER SUBSCRIPTION ANNUAL FEE	10-015-53050	Computer Software-Infor	\$2,223.00
					Totals for CENTRALSQUARE COMPANY-TRITECH SOFTWARE SYSTEMS:			\$232,573.44
CENTRELEARN SOLUTIONS, LLC	2/1/2020	01NV000000343	2139	2/12/2020	CENTRELEARN LMS WITH CONTENT 3/1/20-3/31/20	10-000-14900	Prepaid Expenses-BS	\$4,323.50
					Totals for CENTRELEARN SOLUTIONS, LLC:			\$4,323.50
CHARTER COMMUNICATIONS/SPECTRUM I	2/11/2020	0040724021120	104345	2/27/2020	ACCT# 8522100100040724 02/11/20-03/10/20	10-016-58800	Utilities-Facil	\$96.88
					Totals for CHARTER COMMUNICATIONS/SPECTRUM BUSINESS:			\$211.86
CHASE PEST CONTROL, INC.	2/1/2020	2556013120	2140	2/12/2020	EXTERIOR COMMERCIAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$200.00
					Totals for CHASE PEST CONTROL, INC.:			\$200.00
CITY OF CONROE, WATER (1669)	2/20/2020	091400000 2/20/20	104346	2/27/2020	ADMIN 01/14/20-02/15/20	10-016-58800	Utilities-Facil	\$2,109.57
	2/28/2020	60040006 02/28/20	104501	3/11/2020	STATION 15 01/27/20-02/24/20	10-016-58800	Utilities-Facil	\$78.17

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	2/28/2020	20592000 02/28/20	104501	3/11/2020	STATION 10 01/27/20-02/24/20	10-016-58800	Utilities-Facil	\$85.61
							Totals for CITY OF CONROE, WATER (1669):	\$2,273.35
CITY OF SHENANDOAH	2/14/2020	IARCH 2020-02/14/20	104241	2/19/2020	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
							Totals for CITY OF SHENANDOAH:	\$1,250.00
COLONIAL LIFE	2/1/2020	3387610 02/01/20	4722	2/1/2020	CONTROL NO. E3387610 PREMIUMS 01/01/20-01/31/20	10-000-21590	P/R-Premium Cancer/Accident-BS	\$6,216.68
							Totals for COLONIAL LIFE:	\$6,216.68
COLOR INTERIORS	2/1/2020	CC096653	104243	2/19/2020	SHOWER REMODEL FOR STATION 31	10-016-53600	Damages/Insurance Claims	\$3,860.62
	2/1/2020	CC096652	104243	2/19/2020	REPLACE COUNTER TOPS AT STATION 31	10-016-53600	Damages/Insurance Claims	\$3,688.12
	2/1/2020	CC096651	104243	2/19/2020	K-TRADE PLANK COMMERICAL FLOORING STATION	10-016-53600	Damages/Insurance Claims	\$7,735.50
	2/1/2020	CC096651B	104348	2/27/2020	MOISTURE BARRIER FOR FLOORS AT STATION 31	10-016-53600	Damages/Insurance Claims	\$1,015.11
	2/1/2020	CC09652	104348	2/27/2020	GRAINTE/BACKSPASH STATION 31	10-016-53600	Damages/Insurance Claims	\$881.49
							Totals for COLOR INTERIORS:	\$17,180.84
COMCAST CORPORATION (POB 60533)	2/1/2020	30546356 02/01/20	104086	2/12/2020	STATION 21 02/05/20-03/04/20	10-016-58800	Utilities-Facil	\$59.95
						10-015-58310	Telephones-Service-Infor	\$107.80
	2/1/2020	380776359 2/1/20	104087	2/12/2020	STATION 34 02/06/20-03/05/20	10-015-58310	Telephones-Service-Infor	\$189.34
	2/5/2020	30831618 02/05/20	104245	2/19/2020	STATION 27 02/10/20-03/09/20	10-015-58310	Telephones-Service-Infor	\$108.92
							Totals for COMCAST CORPORATION (POB 60533):	\$466.01
COMCAST	2/15/2020	96360240	104244	2/19/2020	MAGNOLIA TOWER/IT 02/15/20-03/14/20	10-015-58310	Telephones-Service-Infor	\$1,474.28
							Totals for COMCAST:	\$1,474.28
CONNECT YOUR CARE	2/7/2020	286010754	4728	2/7/2020	FLEXIBLE SPENDING ACCOUNT 01/31/20-02/06/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,527.06
	2/14/2020	287064223	4734	2/14/2020	FLEXIBLE SPENDING ACCOUNT 02/07/20-02/13/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$768.47
	2/21/2020	288028065	4759	2/21/2020	FLEXIBLE SPENDING ACCOUNT 02/14/20-02/20/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$10.00
							Totals for CONNECT YOUR CARE:	\$2,305.53
CONROE COURIER	2/12/2020	0511153 03/01/20	104246	2/19/2020	DAILEY COURIER DELIVERY/RJOHNSON	10-001-54100	Dues/Subscriptions-Admin	\$62.92
							Totals for CONROE COURIER:	\$62.92
CONROE NOON LIONS CLUB	2/1/2020	50047	104088	2/12/2020	MONTHLY DUES/BRETT ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
	2/1/2020	3467	104247	2/19/2020	MONTHLY DUES/BRETT ALLEN JAN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
							Totals for CONROE NOON LIONS CLUB:	\$110.00
CONROE REGIONAL MEDICAL CENTER	2/14/2020	IARCH 2020-02/14/20	104248	2/19/2020	STATION 90 LEASE	10-000-14900	Prepaid Expenses-BS	\$3,626.21
							Totals for CONROE REGIONAL MEDICAL CENTER:	\$3,626.21

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CONROE WELDING SUPPLY, INC.	2/1/2020	CT860451			CREDIT/CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	(\$9.10)
	2/1/2020	CT860444			CREDIT/CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	(\$22.75)
	2/1/2020	CT860457			CREDIT/CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	(\$18.20)
	2/1/2020	CT21569	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$375.80
	2/1/2020	CT18224A	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$393.58
						10-008-56600	Oxygen & Gases-Suppl	\$18.00
	2/1/2020	CT18224B	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$17.89
	2/1/2020	CT929033A	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$214.68
						10-008-56600	Oxygen & Gases-Suppl	\$18.00
	2/1/2020	CT929033B	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$143.12
	2/1/2020	CT12583	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$214.68
						10-008-56600	Oxygen & Gases-Suppl	\$18.00
	2/4/2020	CT25008A	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$214.68
						10-008-56600	Oxygen & Gases-Suppl	\$18.00
	2/4/2020	CT25008B	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$35.78
	2/1/2020	CT926229A	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$339.91
						10-008-56600	Oxygen & Gases-Suppl	\$18.00
	2/1/2020	CT926229B	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$71.56
	2/1/2020	CT928343	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$107.45
	2/3/2020	CT24815	2142	2/12/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$126.60
	2/1/2020	CT23830	2142	2/12/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$128.60
	2/1/2020	CT24534	2142	2/12/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$100.20
	2/1/2020	C194779	2142	2/12/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$127.20
	2/1/2020	CT24216	2142	2/12/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$192.20
	2/1/2020	PS453083	2142	2/12/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	2/1/2020	CT23595	2142	2/12/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$72.80
	2/1/2020	CT23827	2142	2/12/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$90.40
	2/1/2020	PS451756	2142	2/12/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	2/1/2020	PS451758	2142	2/12/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$53.20
	2/1/2020	PS451757	2142	2/12/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60
	2/1/2020	C217915A	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$357.80
						10-008-56600	Oxygen & Gases-Suppl	\$18.00
	2/1/2020	C217915B	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$53.67
	2/1/2020	CT926026A	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$178.90
						10-008-56600	Oxygen & Gases-Suppl	\$18.00
	2/1/2020	CT926026B	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$143.12
	2/1/2020	CT920179A	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$214.68
						10-008-56600	Oxygen & Gases-Suppl	\$18.00
	2/1/2020	CT920179B	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$161.01
	2/1/2020	CT918586A	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$196.79

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						10-008-56600	Oxygen & Gases-Suppl	\$18.00
	2/1/2020	CT918586B	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$35.78
	2/1/2020	C207119	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$322.02
						10-008-56600	Oxygen & Gases-Suppl	\$18.00
	2/1/2020	CT914192A	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$268.35
						10-008-56600	Oxygen & Gases-Suppl	\$18.00
	2/1/2020	CT914192B	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$17.89
	2/1/2020	C194911	2142	2/12/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$357.91
	2/1/2020	CT861650A	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$286.35
	2/1/2020	CT861650B	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$53.67
	2/1/2020	CT865584A	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$322.13
	2/1/2020	CT865584B	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$178.90
	2/1/2020	CT868108A	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$196.90
	2/1/2020	CT868108B	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$178.90
	2/1/2020	CT887489A	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$286.35
	2/1/2020	CT887489B	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$143.12
	2/1/2020	CT870728A	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$250.57
	2/1/2020	CT870728B	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$178.90
	2/1/2020	CT910967A	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$268.46
	2/1/2020	CT910967B	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$125.23
	2/1/2020	CT890650A	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$286.35
	2/1/2020	CT890650B	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$232.57
	2/1/2020	CT906630A	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$232.68
	2/1/2020	CT906630B	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$125.23
	2/1/2020	CT895712A	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$214.79
	2/1/2020	CT895712B	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$196.79
	2/1/2020	C202239A	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$196.90
	2/1/2020	C202239B	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$178.90
	2/1/2020	CT857418A	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$470.54
	2/1/2020	CT857418B	2173	2/19/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$185.13
	2/1/2020	CT902366	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$37.60
	2/1/2020	CT902502	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$106.00
	2/1/2020	CT905801	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$124.60
	2/1/2020	CT906432	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$127.60
	2/1/2020	PS437717	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$134.40
	2/1/2020	PS437718	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$97.20
	2/1/2020	CT906193	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$125.60
	2/1/2020	CT906647	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$190.20
	2/1/2020	CT906784	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$106.00
	2/1/2020	CT909310	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$107.90

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	2/1/2020	PS439212	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	2/1/2020	CT910728	2173	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$114.80
	2/1/2020	CT910768	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	2/1/2020	PS439210	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$45.40
	2/1/2020	PS439570	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	2/1/2020	PS439572	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$55.20
	2/1/2020	CT910944	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$163.80
	2/1/2020	CT910945	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$169.60
	2/1/2020	CT910978	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$160.80
	2/1/2020	CT910980	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$116.80
	2/1/2020	PS439908	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$63.00
	2/1/2020	PS439910	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$46.40
	2/1/2020	CT924247	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$63.00
	2/5/2020	CT25000	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$128.24
	2/10/2020	CT25693	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$117.80
	2/5/2020	CT24999	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$100.20
	2/5/2020	CT25277	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$126.60
	2/3/2020	PS453084	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$53.20
	2/3/2020	PS453416	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$36.60
	2/4/2020	CT24998	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$123.60
	2/4/2020	CT25032	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$178.40
	2/4/2020	CT25105	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$150.00
	2/1/2020	CT865833	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$146.20
	2/1/2020	CT863045	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$93.00
	2/1/2020	CT863905	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$167.60
	2/1/2020	CT865613	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$223.40
	2/1/2020	CT864846	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$90.40
	2/1/2020	CT863198	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$126.60
	2/1/2020	CT863489	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$152.00
	2/1/2020	CT865356	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$92.40
	2/1/2020	CT865899	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$167.60
	2/1/2020	PS420413	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$53.20
	2/1/2020	PS420076	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$36.60
	2/1/2020	PS420074	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$53.20
	2/1/2020	PS420412	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	2/1/2020	CT865586	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$91.40
	2/1/2020	CT863305	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$123.50
	2/1/2020	CT866004	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$72.80
	2/1/2020	CT863275	2174	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$124.60
	2/1/2020	CT864530	2175	2/19/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$114.80

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	2/17/2020	CT26499	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$63.00
	2/12/2020	CT25834	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$80.60
	2/10/2020	PS452784	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$112.60
	2/10/2020	PS453764	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	2/10/2020	PS453766	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$53.20
	2/10/2020	PS453767	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$36.60
	2/11/2020	CT25799	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$153.00
	2/11/2020	CT25944	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$97.20
	2/17/2020	PS454099	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$64.00
	2/17/2020	PS454101	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	2/1/2020	CT852983A	2223	2/27/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$286.35
	2/1/2020	CT852983B	2223	2/27/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$161.01
	2/19/2020	CT26797	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$63.00
	2/1/2020	CT855719	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$153.00
	2/1/2020	P1415356	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	2/1/2020	P1416075	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$81.60
	2/1/2020	PH176292	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$72.80
	2/1/2020	CT855942	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$117.80
	2/1/2020	CT855990	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$172.60
	2/1/2020	CT856150	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$143.20
	2/1/2020	CT856415	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$134.40
	2/1/2020	CT856214	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$114.80
	2/1/2020	CT856573	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$292.00
	2/1/2020	CT856635	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$143.20
	2/1/2020	CT856668	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$134.40
	2/1/2020	PS416589	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$62.00
	2/1/2020	PS416590	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$63.00
	2/1/2020	PS416591	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$73.80
	2/21/2020	CT27297	2223	2/27/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$134.40
	2/24/2020	PS454466	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$70.80
	2/24/2020	PS454465	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$45.40
	2/24/2020	PH208448	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$36.60
	2/25/2020	CT27703	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$200.00
	2/25/2020	CT27757	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$114.80
	2/25/2020	CT27699A	2265	3/4/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$214.79
	2/25/2020	CT27699B	2265	3/4/2020	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Suppl	\$161.01
	2/26/2020	CT27700	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$134.40
	2/28/2020	CT28134	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$132.40
	2/26/2020	CT25503	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$63.60
	2/28/2020	CT28245	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$64.00

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	2/29/2020	R02201159	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$5.45
	2/29/2020	R02201160	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	2/29/2020	R02201161	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	2/29/2020	R02201162	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	2/29/2020	R02201163	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$15.00
	2/29/2020	R02201164	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	2/29/2020	R02201166	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	2/29/2020	R02201168	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	2/29/2020	R02201169	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	2/29/2020	R02201170	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$15.00
	2/29/2020	R02201171	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	2/29/2020	R02201172	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	2/29/2020	R02201174	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	2/29/2020	R02201181	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	2/29/2020	R02201182	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$50.15
	2/29/2020	R02201184	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	2/29/2020	R02201743	2265	3/4/2020	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$62.95
	2/1/2020	CT882226	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$250.80
	2/1/2020	CT882555	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$123.60
	2/1/2020	PS426463	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	2/1/2020	PS427519	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	2/1/2020	CT882748	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$111.00
	2/1/2020	CT882779	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$161.80
	2/1/2020	CT882383	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$81.60
	2/1/2020	CT882943	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$73.80
	2/1/2020	PS427520	2265	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	2/1/2020	PS427860	2266	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$54.20
	2/1/2020	CT883703	2266	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$246.00
	2/1/2020	CT894573	2266	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$96.90
	2/1/2020	CT895176	2266	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$98.20
	2/1/2020	CT898796	2266	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$82.60
	2/1/2020	CT899418	2266	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$143.20
	2/1/2020	CT20581	2266	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$169.60
	2/1/2020	PS451158	2266	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$153.00
	2/1/2020	CT879297	2266	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$53.20
	2/1/2020	CT881992	2266	3/4/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$145.20
Totals for CONROE WELDING SUPPLY, INC.:								\$22,613.81
CONSOLIDATED COMMUNICATIONS-LUF	2/1/2020	060MCD-S-193	104349	2/27/2020	ADMIN 12/01/19 - 12/31/19	10-015-58310	Telephones-Service-Infor	\$220.57
	2/1/2020	060MCD-S-200	104349	2/27/2020	ADMIN 01/01/2020- 01/31/2020	10-015-58310	Telephones-Service-Infor	\$213.92



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	2/1/2020	060MCD-S-20C	104349	2/27/2020	ADMIN 02/01/2020- 02/29/2020	10-015-58310	Telephones-Service-Infor	\$217.86
					Totals for CONSOLIDATED COMMUNICATIONS-LUF:			\$652.35
CONSOLIDATED COMMUNICATIONS-TXU	2/1/2020	55399272 02/01	104089	2/12/2020	ADMIN 02/01/20-02/29/20	10-015-58310	Telephones-Service-Infor	\$37.38
	2/16/2020	9600539 02/16	104350	2/27/2020	ADMIN 02/16/20-03/15/20	10-015-58310	Telephones-Service-Infor	\$287.66
	2/16/2020	9600146 02/16	104351	2/27/2020	ADMIN 02/16/20-03/15/20	10-015-58310	Telephones-Service-Infor	\$591.36
	2/21/2020	55393450 02/21	104433	3/4/2020	ADMIN 02/21/20-03/20/20	10-015-58310	Telephones-Service-Infor	\$162.63
	2/21/2020	55391160 02/21	104434	3/4/2020	ADMIN 02/21/20-03/20/20	10-015-58310	Telephones-Service-Infor	\$8,340.01
					Totals for CONSOLIDATED COMMUNICATIONS-TXU:			\$9,419.04
COOLEY, CAMERON	2/1/2020	COO013020	104090	2/12/2020	MILEAGE REIMBURSEMENT 01/18/20 - 01/30/20	10-010-56200	Mileage Reimbursements-Fleet	\$39.10
					Totals for COOLEY, CAMERON:			\$39.10
CORE IMAGE GROUP (OLD ARMY SPIRIT CC	2/1/2020	CIG-150663	104092	2/12/2020	HARDCOVER JOURNALS	10-007-57000	Printing Services-EMS	\$740.00
					Totals for CORE IMAGE GROUP (OLD ARMY SPIRIT CO.):			\$740.00
CROWN PAPER AND CHEMICAL	2/18/2020	130070	2267	3/4/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$559.34
	2/1/2020	129523	2224	2/27/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$362.01
					Totals for CROWN PAPER AND CHEMICAL:			\$921.35
CUMMINS SOUTHERN PLAINS, LTD.	2/4/2020	85-90516	104249	2/19/2020	GENERATOR TROUBLESHOOT STATION 40	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,905.46
	2/1/2020	85-90019	104249	2/19/2020	3YR SERVICE ADMIN TOWER GENERATOR	10-004-55650	Maintenance- Equipment-Radio	\$1,440.00
	2/19/2020	94-67137	104435	3/4/2020	STARTER, ELECTRIC	10-010-59050	Vehicle-Parts-Fleet	\$371.28
					Totals for CUMMINS SOUTHERN PLAINS, LTD.:			\$3,716.74
DAILEY WELLS COMMUNICATION INC.	2/12/2020	00067046	2268	3/4/2020	RADIO REPAIR S/N 96012844	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$107.50
					Totals for DAILEY WELLS COMMUNICATION INC.:			\$107.50
DARDEN FOWLER & CREIGHTON	2/3/2020	20537	2176	2/19/2020	PROFESSIONAL LEGAL SERVICES FOR JAN 20	10-001-55500	Legal Fees-Admin	\$1,755.00
					Totals for DARDEN FOWLER & CREIGHTON:			\$1,755.00
DEARBORN NATIONAL LIFE INS CO KNOW	2/1/2020	021753 02/01/2	4736	2/10/2020	LIFE/DISABILITY 02/01/20-02/29/20	10-025-51700	Health & Dental-Human	\$24,613.03
					Totals for DEARBORN NATIONAL LIFE INS CO KNOWN AS BCBS:			\$24,613.03
DEMONTROND	2/3/2020	238119	104251	2/19/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$745.21
	2/1/2020	238114	104094	2/12/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$10.80
	2/7/2020	238443	104251	2/19/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,815.00
	2/1/2020	237970	104094	2/12/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$26.40
	2/1/2020	238024	104094	2/12/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$13.08
	2/1/2020	237974	104094	2/12/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$24.64

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	2/1/2020	237903	104094	2/12/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$284.96
	2/14/2020	1192	104352	2/27/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,154.19
	2/11/2020	1102	104352	2/27/2020	VEHICLE PARTS	10-010-52000	Accident Repair-Fleet	\$25.42
	2/18/2020	1444	104436	3/4/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$51.55
	2/18/2020	1452	104436	3/4/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$38.78
	2/18/2020	1477	104436	3/4/2020	VEHICLE PART	10-010-54550	Fluids & Additives - Auto-Fleet	\$69.30
						10-010-59050	Vehicle-Parts-Fleet	\$1,009.80
	2/17/2020	1368	104436	3/4/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$284.96
	2/14/2020	1240	104352	2/27/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$70.00
	2/20/2020	1591	104436	3/4/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$108.90
	2/25/2020	1760	104509	3/11/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,491.00
	2/25/2020	1745	104509	3/11/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,400.05
						10-010-54550	Fluids & Additives - Auto-Fleet	\$92.40
	2/26/2020	1817	104509	3/11/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,454.16
	2/27/2020	1917	104509	3/11/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$646.80
	2/27/2020	1949	104509	3/11/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$366.48
						10-010-54550	Fluids & Additives - Auto-Fleet	\$92.40
	Totals for DEMONTROND:							\$14,276.28
DISCOVERY BENEFITS, LLC	2/6/2020	HSA 02062020	4729	2/6/2020	HSA RETURNED FUNDING	10-025-51700	Health & Dental-Human	\$2,437.50
						10-000-21595	P/R-Health Savings-BS-BS	\$430.76
	2/5/2020	FSA 02/05/2020	4729	2/6/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$350.66
	2/1/2020	FSA 02/01/2020	4729	2/6/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$133.73
	2/2/2020	FSA 02/02/2020	4729	2/6/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$879.34
	2/3/2020	FSA 02/03/2020	4729	2/6/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$69.99
	2/8/2020	HSA 02/08/2020	4729	2/6/2020	HSA PLAN FUNDING 02/08/2020	10-000-21595	P/R-Health Savings-BS-BS	\$8,554.86
						10-025-51700	Health & Dental-Human	\$687.50
	2/6/2020	FSA 02/06/2020	4729	2/6/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$688.32
	2/9/2020	FSA 02/09/2020	4729	2/6/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$204.11
	2/7/2020	FSA 02/07/2020	4729	2/6/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$146.85
	2/8/2020	FSA 02/08/2020	4729	2/6/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$128.68
	2/11/2020	FSA 02/11/2020	4737	2/1/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$542.86
	2/12/2020	FSA 02/12/2020	4737	2/1/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$75.72
	2/13/2020	FSA 02/13/2020	4737	2/1/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$399.13
	2/14/2020	FSA 02/14/2020	4737	2/1/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$381.32
	2/15/2020	FSA 02/15/2020	4737	2/1/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$133.00
	2/16/2020	FSA 02/16/2020	4737	2/1/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$257.40
	2/17/2020	FSA 02/17/2020	4737	2/1/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$30.00
	2/18/2020	FSA 02/18/2020	4737	2/1/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$49.39
	2/19/2020	FSA 02/19/2020	4760	2/19/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$140.00

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	2/1/2020	001119574-IN	4761	3/1/2020	FSA MONTHLY/HSA MONTHLY	10-025-57100	Professional Fees-Human	\$487.65
	2/25/2020	FSA 02/25/2020	4750	2/25/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$50.00
	2/24/2020	FSA 02/24/2020	4751	2/24/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$231.24
	2/23/2020	FSA 02/23/2020	4752	2/23/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$228.95
	2/22/2020	FSA 02/22/2020	4753	2/22/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$321.16
	2/21/2020	FSA 02/21/2020	4754	2/21/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$206.68
	2/20/2020	FSA 02/20/2020	4755	2/20/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$654.68
	2/21/2020	HSA 02/21/2020	4756	2/21/2020	HSA PLAN FUNDING 02/21/2020	10-000-21595	P/R-Health Savings-BS-BS	\$8,632.03
						10-025-51700	Health & Dental-Human	\$10,937.50
	2/26/2020	FSA 02/26/2020	4762	2/26/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$110.00
	2/27/2020	FSA 02/27/2020	4763	2/27/2020	FSA PLAN FUNDING 01/01/20 - 12/31/20	10-000-21585	P/R-Flexible Spending-BS-BS	\$369.00
							Totals for DISCOVERY BENEFITS, LLC:	\$38,950.01
DON HART'S RADIATOR & GAS TANK & POI	2/20/2020	178317	104354	2/27/2020	NEW CORE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$994.11
							Totals for DON HART'S RADIATOR & GAS TANK & POR-15:	\$994.11
EMERGENCY MEDICAL PRODUCTS, INC.	2/1/2020	2131456	104253	2/19/2020	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$436.75
							Totals for EMERGENCY MEDICAL PRODUCTS, INC.:	\$436.75
EMS SURVEY TEAM	2/1/2020	1777	2177	2/19/2020	MCHD MAILED SURVEYS-JAN 2020	10-009-53550	Customer Relations-Dept	\$5,340.00
							Totals for EMS SURVEY TEAM:	\$5,340.00
ENTERGY TEXAS, LLC	2/4/2020	110006085772	104097	2/12/2020	ADMIN 12/27/19-01/29/20	10-016-58800	Utilities-Facil	\$13,487.01
	2/6/2020	365004220460	104098	2/12/2020	STATION 15 12/31/19-01/30/20	10-016-58800	Utilities-Facil	\$11.34
	2/4/2020	375004162964	104099	2/12/2020	STATION 32 12/27/19-01/29/20	10-016-58800	Utilities-Facil	\$649.50
	2/7/2020	75005904938	104100	2/12/2020	STATION 14 01/02/20-02/01/20	10-016-58800	Utilities-Facil	\$236.34
	2/11/2020	130004683555	104254	2/19/2020	STATION 20 01/07/20-02/04/20	10-016-58800	Utilities-Facil	\$693.36
	2/17/2020	265004934735	104355	2/27/2020	THOMPSON RD TOWER 01/11/20-02/12/20	10-004-58800	Utilities-Radio	\$589.69
	2/14/2020	315004459029	104356	2/27/2020	STATION 30 01/10/20-02/10/20	10-016-58800	Utilities-Facil	\$654.59
	2/18/2020	315004461120	104357	2/27/2020	STATION 31 01/13/20-02/11/20	10-016-58800	Utilities-Facil	\$414.41
	2/18/2020	90006051952	104358	2/27/2020	SPLENDORA TOWER 01/13/20-02/11/20	10-004-58800	Utilities-Radio	\$483.75
	2/20/2020	170004662131	104359	2/27/2020	STATION 10 01/15/20-02/13/20	10-016-58800	Utilities-Facil	\$969.43
	2/20/2020	400002350819	104360	2/27/2020	STATION 43 01/17/20-02/16/20	10-016-58800	Utilities-Facil	\$265.53
	2/21/2020	180004732240	104361	2/27/2020	STATION 44 01/16/20-02/17/20	10-016-58800	Utilities-Facil	\$110.18
	2/24/2020	245005090397	104362	2/27/2020	GRANGERLAND TOWER 01/16/20-02/17/20	10-004-58800	Utilities-Radio	\$523.26
							Totals for ENTERGY TEXAS, LLC:	\$19,088.39
FIREFIGHTER SAFETY CENTER	2/5/2020	27803	2181	2/19/2020	UNIFORMS/BOOTS	10-007-58700	Uniforms-EMS	\$394.19
							Totals for FIREFIGHTER SAFETY CENTER:	\$394.19

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FIVE STAR SEPTIC SOLUTIONS, LLC	2/5/2020	607	2182	2/19/2020	PUMP OUT 2000 GAL LIFE STATION	10-016-58800	Utilities-Facil	\$475.00
	2/20/2020	610	2269	3/4/2020	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:								\$950.00
FRAZER, LTD.	2/20/2020	74437	2270	3/4/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,671.56
	2/17/2020	74386	2270	3/4/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$335.70
	2/26/2020	74514	2297	3/11/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$66.00
	2/26/2020	74513	2297	3/11/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$264.00
Totals for FRAZER, LTD.:								\$3,337.26
GALLS, LLC dba MILLER UNIFORMS	2/1/2020	014839651	2145	2/12/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	2/1/2020	014839649	2145	2/12/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.99
	2/1/2020	014780253	2145	2/12/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014780252	2145	2/12/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$161.00
	2/1/2020	014756098	2145	2/12/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014793836	2145	2/12/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	2/1/2020	014744748	2145	2/12/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	2/1/2020	014370165	2145	2/12/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014904723	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014904724	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014904725	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014904726	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014904736	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	2/1/2020	014904737	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$365.50
	2/1/2020	014904738	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$156.98
	2/1/2020	014627590	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	013973105	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	013973106	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014328477	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	013108288	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	2/1/2020	013872824	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	2/1/2020	013910384	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	2/1/2020	014189422	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$303.07
	2/1/2020	014139441	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$726.65
	2/1/2020	014189421	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$563.79
	2/1/2020	014216770	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$344.05
	2/1/2020	014189434	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$530.59
	2/1/2020	014216826	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$5.25
	2/3/2020	014921094	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$327.70
	2/3/2020	014921093	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00

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	2/3/2020	014921088	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$407.33
	2/3/2020	014921087	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$398.94
	2/3/2020	014921099	2183	2/19/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$255.85
	2/11/2020	014987324	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	2/11/2020	014987297	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	2/11/2020	014987276	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$531.96
	2/11/2020	014987267	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$282.07
	2/7/2020	014963100	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$153.00
	2/7/2020	014970723	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$48.30
	2/7/2020	014970722	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$24.15
	2/7/2020	014963096	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	2/7/2020	014963093	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$189.14
	2/7/2020	014963092	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$298.60
	2/7/2020	014963091	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$179.97
	2/7/2020	014963090	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$379.82
	2/7/2020	014963086	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$123.50
	2/7/2020	014963085	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$308.59
	2/11/2020	014987270	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/11/2020	014987269	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/11/2020	014987268	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014904728	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014189424	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$305.44
	2/1/2020	014241791	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$216.24
	2/1/2020	014282099	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$322.79
	2/1/2020	014317306	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$364.62
	2/1/2020	014328460	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$228.13
	2/1/2020	014328461	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$48.39
	2/1/2020	014489746	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014627611	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$54.39
	2/1/2020	014428766	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	2/1/2020	014370151	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/1/2020	014370172	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$322.08
	2/1/2020	014370174	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$270.24
	2/1/2020	014189426	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$563.79
	2/1/2020	014282091	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	2/13/2020	015009458	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.00
	2/4/2020	014938723	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$24.15
	2/5/2020	014941740	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	2/5/2020	014941742	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$327.53
	2/5/2020	014941743	2226	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$188.50

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	2/5/2020	014941744	2227	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	2/5/2020	014941745	2227	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.33
	2/5/2020	014941746	2227	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$199.97
	2/5/2020	014941747	2227	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$179.97
	2/5/2020	014941749	2227	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$219.00
	2/5/2020	014941768	2227	2/27/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	2/13/2020	015009486	2271	3/4/2020	UNIFORMS	10-008-58700	Uniforms-Suppl	\$99.98
	2/13/2020	015009485	2271	3/4/2020	UNIFORMS	10-008-58700	Uniforms-Suppl	\$319.96
	2/13/2020	015009462	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$69.99
	2/1/2020	014328543A	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$62.50
	2/1/2020	014328543B	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$39.49
	2/1/2020	014328544A	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$62.50
	2/1/2020	014328544B	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$39.49
	2/18/2020	015044088	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	2/5/2020	014941741	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	2/5/2020	014941748	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	2/5/2020	014941754	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$19.50
	2/5/2020	014941766	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	2/5/2020	014941772	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	2/18/2020	015044092	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	2/18/2020	015044093	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	2/18/2020	015044101	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$73.00
	2/18/2020	015044110	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.00
	2/18/2020	015044125	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	2/17/2020	015033368	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$49.99
	2/17/2020	015033419	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$94.99
	2/18/2020	015044090	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$13.00
	2/18/2020	015044124	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	2/17/2020	015033336	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$159.98
	2/18/2020	015044123	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	2/19/2020	015056193	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	2/21/2020	015077686	2298	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$15.50
	2/21/2020	015077689	2298	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	2/21/2020	015077699	2298	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	2/21/2020	015077691	2298	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	2/21/2020	015077692	2298	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$159.59
	2/21/2020	015077693	2298	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	2/21/2020	015077694	2298	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	2/21/2020	015077695	2298	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$224.25
	2/21/2020	015077696	2298	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$93.49

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	2/21/2020	015077690	2298	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	2/1/2020	013713165	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$261.69
	2/1/2020	014189425	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$261.69
	2/1/2020	014428772	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$2.50
	2/1/2020	014501248	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$260.96
	2/1/2020	014512778	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$381.67
	2/1/2020	014624566	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$2,335.00
	2/1/2020	014627582	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$232.97
	2/1/2020	014627612	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.78
	2/17/2020	015033329	2271	3/4/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$132.99
	2/27/2020	015126461	2315	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$189.98
	2/27/2020	015126462	2315	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$169.98
	2/27/2020	015126472	2315	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	2/27/2020	015126473	2315	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$501.32
	2/27/2020	015126474	2315	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$255.34
	2/27/2020	015126478	2315	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$73.00
	2/27/2020	015126479	2315	3/11/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.00
							Totals for GALLS, LLC dba MILLER UNIFORMS:	\$24,146.38
GOODYEAR TIRE & RUBBER COMPANY	2/14/2020	294-1003057	104363	2/27/2020	TAHOE TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$928.00
							Totals for GOODYEAR TIRE & RUBBER COMPANY:	\$928.00
GRAINGER	2/1/2020	9426141363	2146	2/12/2020	DAMPER FOR FAN DIA. 30"	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$429.68
	2/13/2020	9442943560	2228	2/27/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$276.70
	2/6/2020	9434879616	2184	2/19/2020	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$341.79
	2/14/2020	9444579198	2228	2/27/2020	STANDARD PLATE CASTER SWIVEL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$15.88
	2/14/2020	9444579180	2228	2/27/2020	LINE V MECHANICAL TSTAT	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$90.33
							Totals for GRAINGER:	\$1,154.38
GREAT SOUTHWEST PAPER CO., INC	2/7/2020	620880	2185	2/19/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$738.60
	2/11/2020	620880-01	2229	2/27/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$246.20
							Totals for GREAT SOUTHWEST PAPER CO., INC:	\$984.80
HANCOCK, JOHN E	2/18/2020	HAN021820	2186	2/19/2020	WELLNESS PROGRAM/GYM MEMBERSHIP	10-025-54350	Employee Health\Wellness-Human	\$23.87
							Totals for HANCOCK, JOHN E:	\$23.87
HARRIS COUNTY EMERGENCY CORPS	2/13/2020	02076	104365	2/27/2020	PALS INSTRUCTOR CARDS	10-009-52600	Books/Materials-Dept	\$42.00
							Totals for HARRIS COUNTY EMERGENCY CORPS:	\$42.00
HEALTH CARE LOGISTICS, INC	2/6/2020	307460819	104257	2/19/2020	PULL TIGHT SEAL UNNUMBERED	10-008-53900	Disposable Medical Supplies-Suppl	\$2,404.80

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Totals for HEALTH CARE LOGISTICS, INC:								\$2,404.80
HENRY SCHEIN, INC.-MATRX MEDICAL	2/5/2020	73615894	104258	2/19/2020	DRUG MEDICAL SUPPLY	10-009-54000	Drug Supplies-Dept	\$1,621.55
	2/6/2020	73689381	104258	2/19/2020	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$1,154.88
	2/5/2020	73642167	104258	2/19/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$656.25
	2/6/2020	73623958	104258	2/19/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$44.00
	2/1/2020	73019121	104258	2/19/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$30.30
	2/12/2020	73876689	104366	2/27/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$738.80
	2/7/2020	73731872	104366	2/27/2020	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$7,500.00
	2/11/2020	73831232	104366	2/27/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$215.70
	2/11/2020	73803081	104366	2/27/2020	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$590.00
	2/14/2020	73977431	104366	2/27/2020	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$1,328.00
	2/14/2020	73958740	104366	2/27/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$559.08
	2/17/2020	74029739	104438	3/4/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,744.14
						10-008-53900	Disposable Medical Supplies-Suppl	\$157.50
	2/19/2020	74096375	104438	3/4/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$98.76
Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:								\$16,438.96
HON, CALVIN	2/21/2020	HON022120	2230	2/27/2020	PER DIEM/CENTRAL SQ CAD CONF 02/17/20-03/21/20	10-000-14900	Prepaid Expenses-BS	\$147.50
	2/24/2020	HON022420	2230	2/27/2020	TRAVEL EXPENSE/LASERFICHE EMPOWER 2/10/20-2/10/20	10-015-53150	Conferences - Fees, Travel, & Meals-Infor	\$90.00
Totals for HON, CALVIN:								\$237.50
HR IN ALIGNMENT, LLC	2/1/2020	FEB 2020	104367	2/27/2020	HR CONSULTING FEE FOR FEBRUARY 2020	10-025-57100	Professional Fees-Human	\$750.00
	2/21/2020	MARCH 2020	104367	2/27/2020	HR CONSULTING FEE FOR MARCH 2020	10-000-14900	Prepaid Expenses-BS	\$750.00
Totals for HR IN ALIGNMENT, LLC:								\$1,500.00
HUFCO	2/1/2020	950540277	104110	2/12/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$35.57
Totals for HUFCO:								\$35.57
IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM	2/5/2020	1924102006060	104259	2/19/2020	AMBULANCE BATTERIES FOR STOCK	10-010-58900	Vehicle-Batteries-Fleet	\$905.70
	2/7/2020	1924101007735	104259	2/19/2020	MAH JUMPSTARTER FOR SHOP TRUCK	10-010-57700	Shop Tools-Fleet	\$89.00
	2/7/2020	1924101007734	104259	2/19/2020	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$132.00
	2/14/2020	1924101007757	104439	3/4/2020	FASTON 6V BATTERY FOR TESTER REPAIR	10-010-57650	Repair-Equipment-Fleet	\$9.60
Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:								\$1,136.30
IMPAC FLEET	2/3/2020	QLCD-578225-	4730	2/10/2020	FUEL PURCHASES FOR JANUARY 2019	10-010-54700	Fuel - Auto-Fleet	\$47,408.16
						10-010-59100	Vehicle-Registration-Fleet	\$123.50
Totals for IMPAC FLEET:								\$47,531.66
INDEPENDENCE MEDICAL/CARDINALHEALTH	2/1/2020	64245422	104112	2/12/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$219.00



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	2/1/2020	64285337	104260	2/19/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$42.50
	2/1/2020	64303316	104260	2/19/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$569.50
					Totals for INDEPENDENCE MEDICAL/CARDINALHEALTH at HOME:			\$831.00
INDIGENT HEALTHCARE SOLUTIONS	2/1/2020	69308	2147	2/12/2020	PROFESSIONAL SERVICES FOR MARCH 2020	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	2/5/2020	69378	2147	2/12/2020	JAN 2020 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$241.00
	2/10/2020	69387	2187	2/19/2020	REGISTRATION FEE FOR 2020 IHS CUSTOMER ADVIS	10-000-14900	Prepaid Expenses-BS	\$485.00
						10-000-14900	Prepaid Expenses-BS	\$97.00
					Totals for INDIGENT HEALTHCARE SOLUTIONS:			\$13,499.27
JACKSON, RICHARD	2/21/2020	JAC022120	104368	2/27/2020	PER DIEM/CENTRAL SQ CAD CONF 03/17/20-03/21/20	10-000-14900	Prepaid Expenses-BS	\$147.50
					Totals for JACKSON, RICHARD:			\$147.50
JAMES, ROBERT	2/14/2020	IARCH 2020-03	104261	2/19/2020	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
					Totals for JAMES, ROBERT:			\$1,201.00
JASZKOWIAK, BRENNIA	2/5/2020	JAS020520	104026	2/5/2020	TUITION REIMBURSEMENT	10-025-58550	Tuition Reimbursement-Human	\$466.40
					Totals for JASZKOWIAK, BRENNIA:			\$466.40
JONES AND BARTLETT LEARNING, LLC	2/13/2020	4247545	2231	2/27/2020	ADVANCED MEDICAL LIFE SUPPORT 2E W/ADVANT	10-009-52600	Books/Materials-Dept	\$1,079.25
					Totals for JONES AND BARTLETT LEARNING, LLC:			\$1,079.25
JP MORGAN CHASE BANK	2/5/2020	103 6741 02/05/	4739	2/19/2020	JPM CREDIT CARD TRANSACTIONS FOR FEB 2020	10-000-14900	Prepaid Expenses-BS	\$10,201.30
						10-001-53150	Conferences - Fees, Travel, & Meals-Admi	\$496.50
						10-001-54100	Dues/Subscriptions-Admin	\$9.99
						10-001-58600	Travel Expenses-Admin	\$8.00
						10-004-57100	Professional Fees-Radio	\$224.40
						10-004-57750	Small Equipment & Furniture-Radio	\$2,089.48
						10-005-57100	Professional Fees-Accou	\$219.00
						10-007-52950	Community Education-EMS	\$394.25
						10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$1,285.12
						10-007-54450	Employee Recognition-EMS	\$227.70
						10-007-58700	Uniforms-EMS	\$4,058.05
						10-008-52500	Bio-Waste Removal-Suppl	\$2,578.86
						10-008-56900	Postage-Suppl	\$515.82
						10-008-57900	Station Supplies-Suppl	\$2,818.25
						10-000-14900	Prepaid Expenses-BS	\$1,050.00
						10-009-52600	Books/Materials-Dept	\$240.00
						10-009-52700	Business Licenses-Dept	\$906.75
						10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$1,195.12

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						10-009-54200	Durable Medical Equipment-Dept	\$429.50
						10-007-54450	Employee Recognition-EMS	\$58.08
						10-010-53150	Conferences - Fees, Travel, & Meals-Fleet	\$993.00
						10-010-58600	Travel Expenses-Fleet	\$480.00
						10-010-59050	Vehicle-Parts-Fleet	\$102.06
						10-010-59100	Vehicle-Registration-Fleet	\$84.82
						10-015-53050	Computer Software-Infor	\$399.00
						10-016-58800	Utilities-Facil	\$176.78
						10-015-53150	Conferences - Fees, Travel, & Meals-Infor	\$2,676.30
						10-015-58310	Telephones-Service-Infor	\$78.02
						10-016-58800	Utilities-Facil	\$0.85
						10-016-53500	Customer Property Damage-Facil	\$294.08
						10-016-53600	Damages/Insurance Claims	\$343.26
						10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,322.39
						10-016-57700	Shop Tools-Facil	\$192.84
						10-016-57725	Shop Supplies-Facil	\$580.53
						10-016-57750	Small Equipment & Furniture-Facil	\$529.94
						10-016-58800	Utilities-Facil	\$6,879.45
						10-025-54350	Employee Health\Wellness-Human	\$181.13
						10-000-14900	Prepaid Expenses-BS	\$1,500.00
						10-025-57300	Recruit/Investigate-Human	\$10.86
						10-026-57100	Professional Fees-Recor	\$104.00
						10-025-54450	Employee Recognition-Human	\$59.50
							Totals for JP MORGAN CHASE BANK:	\$46,994.98
KENNEDY, MICHAEL DR. KENNEDY CHIROI	2/4/2020	KEN020420	104027	2/5/2020	WELLNESS PROGRAM/ERIC BERLEHNER	10-025-54350	Employee Health\Wellness-Human	\$165.00
							Totals for KENNEDY, MICHAEL DR. KENNEDY CHIROPRACTIC:	\$165.00
KENNETH DININO dba QUALITY COLLISION	2/10/2020	225	104113	2/12/2020	2016 CHEVY TAHOE VIN GR407747 BODYWORK & REPAIRS	10-010-52000	Accident Repair-Fleet	\$1,458.41
							Totals for KENNETH DININO dba QUALITY COLLISION:	\$1,458.41
KENNING, JESSICA	2/28/2020	KEN022820	104425	3/2/2020	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$20,260.45
							Totals for KENNING, JESSICA:	\$20,260.45
KENT MOORE CABINETS, LLC	2/13/2020	02132020	104262	2/19/2020	INSTALL GRANITE SUPPORTS FOR BEDROOMS	10-016-53600	Damages/Insurance Claims	\$225.00
							Totals for KENT MOORE CABINETS, LLC:	\$225.00
KOLOR KOATED, INC.	2/11/2020	16440	2232	2/27/2020	NAMEPLATES/UNIFORMS	10-007-58700	Uniforms-EMS	\$15.32
							Totals for KOLOR KOATED, INC.:	\$15.32

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LAKE SOUTH WATER SUPPLY CORPORATIC	2/24/2020	0019000 02/24	104440	3/4/2020	STATION 45 01/15/20-02/17/20	10-016-58800	Utilities-Facil	\$356.20
						Totals for LAKE SOUTH WATER SUPPLY CORPORATION:		\$356.20
LAW OFFICE OF KELLY A MCDONALD	2/6/2020	491	104263	2/19/2020	PROFESSIONAL LEGAL SERVICES JAN 2020	10-001-55500	Legal Fees-Admin	\$682.00
						Totals for LAW OFFICE OF KELLY A MCDONALD:		\$682.00
LEXISNEXIS RISK DATA MGMT, INC	2/1/2020	171610-202001:	104265	2/19/2020	OFFICIAL RECORDS SEARCH 01/01/20-01/31/20	10-011-57100	Professional Fees-EMS B	\$1,130.75
						10-002-57100		\$547.50
						Totals for LEXISNEXIS RISK DATA MGMT, INC:		\$1,678.25
LIFE-ASSIST, INC.	2/4/2020	971799	104266	2/19/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$9,473.98
						10-009-54000	Drug Supplies-Dept	\$484.00
	2/10/2020	972977	104369	2/27/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$9,650.00
	2/10/2020	973362	104369	2/27/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$85.50
	2/4/2020	971687	104369	2/27/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$200.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$106.00
Totals for LIFE-ASSIST, INC.:		\$19,999.48						
LINEBARGER GOGGAN BLAIR & SAMPSON,	2/7/2020	4MOR01 02-07	104267	2/19/2020	GROSS COLLECTIONS FEE JANUARY 2020	10-011-52900	Collection Fees-EMS B	\$6,678.12
						Totals for LINEBARGER GOGGAN BLAIR & SAMPSON, LLP:		\$6,678.12
LOWE'S ELECTRICAL SERVICE, INC.	2/1/2020	770	104370	2/27/2020	ELECTRICAL & LIGHTING TROUBLESHOOTING	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$221.38
						Totals for LOWE'S ELECTRICAL SERVICE, INC.:		\$221.38
MCKESSON GENERAL MEDICAL CORP.	2/1/2020	75445006			CREDIT/75316205	10-008-53900	Disposable Medical Supplies-Suppl	(\$60.00)
	2/1/2020	75547413	104117	2/12/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,889.03
	2/1/2020	75530937	104117	2/12/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$15.04
	2/3/2020	75830763	104270	2/19/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,974.70
	2/4/2020	76027711	104270	2/19/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$442.98
	2/4/2020	76005001	104270	2/19/2020	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$187.84
							Drug Supplies-Dept	\$239.24
	2/7/2020	76425811	104372	2/27/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$309.10
	2/6/2020	76272784	104270	2/19/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,631.08
	2/7/2020	76361793	104372	2/27/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$147.66
	2/13/2020	76882542	104372	2/27/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$113.69
	2/1/2020	75031675	104372	2/27/2020	MEDICAL/DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$651.36
						10-008-53900	Disposable Medical Supplies-Suppl	\$748.16
	2/1/2020	65695448	104372	2/27/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$4.04
	2/17/2020	77100667	104441	3/4/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$927.30
	2/17/2020	77215179	104441	3/4/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,749.73

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	2/18/2020	77265916	104441	3/4/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$2.44
	2/17/2020	77192934	104441	3/4/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$31.72
	2/17/2020	77173970	104441	3/4/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$341.07
	2/19/2020	77375599	104441	3/4/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,250.59
					Totals for MCKESSON GENERAL MEDICAL CORP.:			\$12,596.77
MED ONE EQUIPMENT SERVICES LLC	2/1/2020	ES11562	2148	2/12/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$6,240.00
	2/20/2020	ES11636	2233	2/27/2020	ALARIS TUBING SET (23)	10-008-53900	Disposable Medical Supplies-Suppl	\$1,955.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$95.00
	2/1/2020	ES11397	2273	3/4/2020	ALARIS TUBING SET (23)	10-008-53900	Disposable Medical Supplies-Suppl	\$1,955.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$95.00
					Totals for MED ONE EQUIPMENT SERVICES LLC:			\$10,340.00
MEDICAL REVIEW INSTITUTE OF AMERICA	2/1/2020	869661	104374	2/27/2020	MEDICAL REVIEW CASE 3803647.1	10-002-55700	Management Fees-HCAP	\$332.42
					Totals for MEDICAL REVIEW INSTITUTE OF AMERICA, LLC:			\$332.42
MEDLINE INDUSTRIES, INC	2/14/2020	1901664816	104442	3/4/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$2,808.27
					Totals for MEDLINE INDUSTRIES, INC:			\$2,808.27
MICHIANA HEALTHCARE EDUCATION CEN	2/1/2020	15-6550	104271	2/19/2020	DT4EMS ONLINE ACCESS CODES	10-009-52600	Books/Materials-Dept	\$224.85
					Totals for MICHIANA HEALTHCARE EDUCATION CENTER INC.:			\$224.85
MICRO INTEGRATION & PROGRAMMING SC	2/3/2020	220095	2190	2/19/2020	STATION 27 ACCESS CONTROL	10-016-57750	Small Equipment & Furniture-Facil	\$13,334.30
	2/3/2020	220078	2190	2/19/2020	OPEN OPTIONS DOOR CONTROLLER	10-016-57750	Small Equipment & Furniture-Facil	\$2,270.00
	2/1/2020	219722	2234	2/27/2020	STATION 30 CARD READER FOR MEDICAL SUPPLY R	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$305.00
	2/1/2020	219809	2274	3/4/2020	STATION 27 CAMERAS	10-016-57750	Small Equipment & Furniture-Facil	\$8,994.00
					Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:			\$24,903.30
MID-SOUTH SYNERGY	2/1/2020	3046001 01/24/	104121	2/12/2020	STATION 45 12/24/19-01/24/20	10-016-58800	Utilities-Facil	\$193.00
					Totals for MID-SOUTH SYNERGY:			\$193.00
MONTGOMERY COUNTY ESD # 1, (STN 12)	2/14/2020	IARCH 2020-18	2191	2/19/2020	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
					Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):			\$1,100.00
MONTGOMERY COUNTY ESD #1 (STN 13)	2/14/2020	IARCH 2020-03	2192	2/19/2020	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
					Totals for MONTGOMERY COUNTY ESD #1 (STN 13):			\$1,100.00
MONTGOMERY COUNTY ESD #10, STN 42	2/14/2020	IARCH 2020-15	104274	2/19/2020	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
					Totals for MONTGOMERY COUNTY ESD #10, STN 42:			\$950.00

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MONTGOMERY COUNTY ESD #2	2/14/2020	IARCH 2020-01	2193	2/19/2020	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
							Totals for MONTGOMERY COUNTY ESD #2:	\$1,000.00
MONTGOMERY COUNTY ESD #6, STN 34	2/14/2020	IARCH 2020-18	2191	2/19/2020	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
							Totals for MONTGOMERY COUNTY ESD #6, STN 34:	\$900.00
MONTGOMERY COUNTY ESD #8, STN 21/22	2/14/2020	IARCH 2020-18	104276	2/19/2020	STATION 21 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00
							Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:	\$800.00
MONTGOMERY COUNTY ESD #9, STN 33	2/10/2020	2	2235	2/27/2020	COVER TO DECK INFRONT OF M33 & 1/2 OTHER DEC	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,276.06
	2/1/2020	JAN 2020	2236	2/27/2020	STATION 33 RENT	10-016-57500	Rent-Facil	\$850.00
	2/1/2020	FEB 2020	2236	2/27/2020	STATION 33 RENT	10-016-57500	Rent-Facil	\$850.00
	2/24/2020	IARCH 2020-17	2236	2/27/2020	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
							Totals for MONTGOMERY COUNTY ESD #9, STN 33:	\$4,826.06
MONTGOMERY COUNTY ESD#3 (STNT 46)	2/14/2020	IARCH 2020-06	2194	2/19/2020	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
							Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):	\$600.00
MOSLEY FIRE AND SAFETY, INC	2/27/2020	10597	2316	3/11/2020	FIRE EXTINGUISHER SERVICE - ANNUAL INSPECTIO	10-009-55650	Maintenance- Equipment-Dept	\$100.00
							Totals for MOSLEY FIRE AND SAFETY, INC:	\$100.00
MUD #39	2/25/2020	0000901 02/25/20	104443	3/4/2020	STATION 20 01/21/20-02/19/20	10-016-58800	Utilities-Facil	\$103.64
							Totals for MUD #39:	\$103.64
MURPHY, JOHN DAVID	2/10/2020	MUR021020	104123	2/12/2020	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$299.18
							Totals for MURPHY, JOHN DAVID:	\$299.18
NATIONWIDE INSURANCE DVM INSURANC	2/1/2020	DVM020520	104124	2/12/2020	VETERINARY PET INSURANCE GROUP 4620/JAN '20	10-000-21590	P/R-Premium Cancer/Accident-BS	\$2,114.12
							Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):	\$2,114.12
NEW CANEY MUD	2/28/2020	42526200 02/28	104444	3/4/2020	STATION 30 01/21/20-02/18/20	10-016-58800	Utilities-Facil	\$32.65
							Totals for NEW CANEY MUD:	\$32.65
NEW LONDON TECHNOLOGY, INC.	2/10/2020	AG-0162	104376	2/27/2020	POWER AMPLIFIER REPAIR	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$2,108.67
							Totals for NEW LONDON TECHNOLOGY, INC.:	\$2,108.67
OPTIMUM COMPUTER SOLUTIONS, INC.	2/7/2020	INV000009647	2149	2/12/2020	DUAL PORT	10-015-57650	Repair-Equipment-Infor	\$661.25
	2/11/2020	INV000009669	2196	2/19/2020	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$712.50
	2/2/2020	INV000009671	2237	2/27/2020	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$7,762.50
	2/20/2020	INV000009679	2237	2/27/2020	COMPUTER SOFTWARE	10-015-57650	Repair-Equipment-Infor	\$2,443.75

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	2/24/2020	INV000009677	2275	3/4/2020	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$2,136.04
							Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:	\$13,716.04
OPTIQUEST INTERNET SERVICES, INC.	2/1/2020	73601	2150	2/12/2020	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$152.15
	2/19/2020	73608	2238	2/27/2020	REGISTRATION/RENEWAL - SSL CERTIFICATE	10-015-52700	Business Licenses-Infor	\$175.00
							Totals for OPTIQUEST INTERNET SERVICES, INC.:	\$327.15
O'REILLY AUTO PARTS	2/3/2020	0408-343341	104277	2/19/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$154.70
	2/1/2020	0408-340947	104125	2/12/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$242.72
	2/5/2020	0408-344243	104277	2/19/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,302.29
	2/7/2020	0408-344830	104277	2/19/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$37.12
	2/18/2020	0408-349382	104446	3/4/2020	GENERATOR BELTS (2)	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$19.02
	2/27/2020	0408-352912	104446	3/4/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$252.12
	2/25/2020	0408-352069	104517	3/11/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,208.14
							Totals for O'REILLY AUTO PARTS:	\$3,216.11
OROLIA USA INC.	2/5/2020	PI-RMA-203220	104127	2/12/2020	RADIO REPAIR	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$505.00
							Totals for OROLIA USA INC.:	\$505.00
ORR SAFETY CORPORATION	2/1/2020	INV4998959	104128	2/12/2020	PRESCRIPTION SAFETY GLASSES - T. ECKEL	10-008-58700	Uniforms-Suppl	\$150.00
	2/5/2020	INV5010374	104278	2/19/2020	SAFETY GLASSES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,635.00
	2/1/2020	INV4991181	104128	2/12/2020	PRESCRIPTION SAFETY GLASSES - J. MADDOX	10-007-58700	Uniforms-EMS	\$150.00
						10-000-14305	A/R Employee-BS	\$130.00
	2/1/2020	INV4991178	104128	2/12/2020	PRESCRIPTION SAFETY GLASSES - C. HON	10-007-58700	Uniforms-EMS	\$150.00
						10-000-14305	A/R Employee-BS	\$25.00
	2/1/2020	INV4991184	104128	2/12/2020	PRESCRIPTION SAFETY GLASSES - B. STEVENS	10-007-58700	Uniforms-EMS	\$150.00
						10-000-14305	A/R Employee-BS	\$25.00
	2/1/2020	INV4991180	104128	2/12/2020	PRESCRIPTION SAFETY GLASSES - A. LAPINSKIE	10-007-58700	Uniforms-EMS	\$150.00
						10-000-14305	A/R Employee-BS	\$25.00
	2/1/2020	INV4991182	104128	2/12/2020	PRESCRIPTION SAFETY GLASSES - L. NOEL	10-007-58700	Uniforms-EMS	\$150.00
						10-000-14305	A/R Employee-BS	\$25.00
	2/1/2020	INV4991179	104278	2/19/2020	PRESCRIPTION SAFETY GLASSES - S. LANTZ	10-007-58700	Uniforms-EMS	\$135.00
						10-000-14305	A/R Employee-BS	\$100.00
	2/1/2020	INV4998961	104278	2/19/2020	PRESCRIPTION SAFETY GLASSES - R. MORRIS	10-007-58700	Uniforms-EMS	\$135.00
						10-000-14305	A/R Employee-BS	\$125.00
	2/1/2020	INV4991186	104278	2/19/2020	PRESCRIPTION SAFETY GLASSES - E. WEAVER	10-007-58700	Uniforms-EMS	\$135.00
						10-000-14305	A/R Employee-BS	\$100.00
	2/1/2020	INV4991183	104278	2/19/2020	PRESCRIPTION SAFETY GLASSES - A. SCOTT	10-007-58700	Uniforms-EMS	\$150.00
						10-000-14305	A/R Employee-BS	\$105.00
	2/1/2020	INV4991176	104278	2/19/2020	PRESCRIPTION SAFETY GLASSES - B. BRAGG	10-007-58700	Uniforms-EMS	\$135.00

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	2/1/2020	INV4998960	104278	2/19/2020	PRESCRIPTION SAFETY GLASSES - D. HANCOCK	10-000-14305	A/R Employee-BS	\$100.00
	2/1/2020	INV4991185	104278	2/19/2020	PRESCRIPTION SAFEY GLASSES - S. VILLARREAL	10-007-58700	Uniforms-EMS	\$150.00
						10-000-14305	A/R Employee-BS	\$100.00
							Totals for ORR SAFETY CORPORATION:	\$4,235.00
OVERHEAD DOOR COMPANY of CONROE	2/1/2020	CS21641	104129	2/12/2020	5 BUTTON REMOTES (25)	10-016-57750	Small Equipment & Furniture-Facil	\$1,428.36
							Totals for OVERHEAD DOOR COMPANY of CONROE:	\$1,428.36
PANORAMA, CITY OF	2/26/2020	20159006 02/26	104493	3/6/2020	STATION 14 01/21/20-02/21/20	10-016-58800	Utilities-Facil	\$79.95
							Totals for PANORAMA, CITY OF:	\$79.95
PATRICK, CASEY B	2/1/2020	PAT021020	2151	2/12/2020	ASSISTANT MEDICAL DIRECTOR/TERM ON CALL 01/	10-009-57100	Professional Fees-Dept	\$8,900.00
							Totals for PATRICK, CASEY B:	\$8,900.00
PHYSIO-CONTROL, INC	2/1/2020	2743688M			CREDIT/2693366M	10-009-54200	Durable Medical Equipment-Dept	(\$1,230.80)
	2/1/2020	2693366M	0	2/1/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,230.80
							Totals for PHYSIO-CONTROL, INC:	\$0.00
PITNEY BOWES INC (POB 371874)postage	2/16/2020	4765611 01/27/	104447	3/4/2020	ACCT #8000-9090-0476-5611 01/27/20	10-008-56900	Postage-Suppl	\$1,000.00
	2/16/2020	4765611 02/12/	104447	3/4/2020	ACCT #8000-9090-0476-5611 02/12/20	10-008-56900	Postage-Suppl	\$1,067.40
							Totals for PITNEY BOWES INC (POB 371874)postage:	\$2,067.40
PORTER, KYLE	2/25/2020	2010	2239	2/27/2020	HCAP & PUBLIC HEALTH VIDEO SHOOT	10-001-52950	Community Education-Admin	\$2,600.00
							Totals for PORTER, KYLE:	\$2,600.00
POWER ASSOCIATES, INC	2/13/2020	13275	104448	3/4/2020	UPS MODULES FOR RADIO TOWER	10-004-57225	Radio Repair - Parts-Radio	\$4,200.00
							Totals for POWER ASSOCIATES, INC:	\$4,200.00
PRECISION MEDICAL INC.	2/5/2020	0000714037	104279	2/19/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$949.20
						10-009-54200	Durable Medical Equipment-Dept	\$19.55
							Totals for PRECISION MEDICAL INC.:	\$968.75
PROFESSIONAL AMBULANCE SALES & SER	2/1/2020	2832	2153	2/12/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$26.46
	2/1/2020	2676	2276	3/4/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$302.64
						10-010-59050	Vehicle-Parts-Fleet	\$15.00
	2/26/2020	2914	2317	3/11/2020	VEHCILE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$771.86
						10-010-59050	Vehicle-Parts-Fleet	\$15.00
							Totals for PROFESSIONAL AMBULANCE SALES & SERVICE, LLC:	\$1,130.96
PULSEPOINT FOUNDATION	2/1/2020	11371A	2277	3/4/2020	COMPUTER SOFTWARE	10-006-53050	Computer Software-Alarm	\$13,000.00

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							Totals for PULSEPOINT FOUNDATION:	\$13,000.00
QUEST DIAGNOSTIC	2/1/2020	9185870223	104132	2/12/2020	EMPLOYEE TESTING 12/30/19-01/09/20	10-025-57300	Recruit/Investigate-Human	\$901.40
							Totals for QUEST DIAGNOSTIC:	\$901.40
RELIABLE PHARMACEUTICAL RETURNS, LI	2/12/2020	10136	104377	2/27/2020	DISPOSAL OF CONTROLLED/NON-CONTROLLED SUB	10-009-54000	Drug Supplies-Dept	\$150.00
							Totals for RELIABLE PHARMACEUTICAL RETURNS, LLC:	\$150.00
RELIANT ENERGY	2/3/2020	142004408201	104281	2/19/2020	MAGNOLIA TOWER SECURITY 12/31/19-01/30/20	10-004-58800	Utilities-Radio	\$422.65
	2/3/2020	142004408202	104282	2/19/2020	MAGNOLIA TOWER 12/31/19-01/30/20	10-004-58800	Utilities-Radio	\$534.50
	2/3/2020	133004670391	104283	2/19/2020	STATION 40 12/31/19-01/30/20	10-016-58800	Utilities-Facil	\$882.79
	2/6/2020	391000247237	104378	2/27/2020	STATION 41 01/03/20-02/03/20	10-016-58800	Utilities-Facil	\$830.24
							Totals for RELIANT ENERGY:	\$2,670.18
REVSPRING, INC.	2/10/2020	DSI1276439	104379	2/27/2020	MAILING FEE/ ACCT PPMCHD01 01/01/20-01/31/20	10-011-57100	Professional Fees-EMS B	\$7,302.81
							Totals for REVSPRING, INC.:	\$7,302.81
ROGUE WASTE RECOVERY & ENVIRONMEN	2/10/2020	2636A	2240	2/27/2020	WASTE AND OIL FILTER DISPOSAL - FLEET	10-010-54800	Hazardous Waste Removal-Fleet	\$70.00
							Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC:	\$70.00
S.A.F.E. DRUG TESTING	2/10/2020	112836	2241	2/27/2020	EMPLOYEE DRUG TESTING 01/01/20-01/28/20	10-025-57300	Recruit/Investigate-Human	\$2,290.00
							Totals for S.A.F.E. DRUG TESTING:	\$2,290.00
SAFE SITTER, INC.	2/3/2020	63295	2199	2/19/2020	STUDENT HANDBOOK (50)	10-009-52600	Books/Materials-Dept	\$950.00
							Totals for SAFE SITTER, INC.:	\$950.00
SAFETY GLASSES USA.COM	2/4/2020	197-1678	2200	2/19/2020	SAFETY GLASSES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,665.00
							Totals for SAFETY GLASSES USA.COM:	\$1,665.00
SAFETY-KLEEN CORP.	2/3/2020	82081211	104285	2/19/2020	PARTS CLEANER - FLEET	10-010-54500	Equipment Rental-Fleet	\$196.34
							Totals for SAFETY-KLEEN CORP.:	\$196.34
SARI'S CREATIONS	2/1/2020	9819	104450	3/4/2020	EMBROIDERY JOB - JACKET	10-008-58700	Uniforms-Suppl	\$250.00
						10-008-58700	Uniforms-Suppl	\$10.55
							Totals for SARI'S CREATIONS:	\$260.55
SCHAEFFER MANUFACTURING COMPANY	2/10/2020	CRJ2894-INV1	2242	2/27/2020	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,088.94
							Totals for SCHAEFFER MANUFACTURING COMPANY:	\$1,088.94
SHI GOVERNMENT SOLUTIONS, INC.	2/3/2020	GB00357527	2202	2/19/2020	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$770.00



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Totals for SHI GOVERNMENT SOLUTIONS, INC.:								\$770.00
SHIRLEY, KIM	2/18/2020	SHI021820	2203	2/19/2020	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellness-Human	\$25.00
Totals for SHIRLEY, KIM:								\$25.00
SHRED-IT USA LLC	2/15/2020	8129207043	104451	3/4/2020	ACCT #13034336 SERVICE DATE 02/03/20	10-026-56500	Other Services-Recor	\$271.44
Totals for SHRED-IT USA LLC:								\$271.44
SIDDONS MARTIN EMERGENCY GROUP, LL	2/1/2020	2407859	2154	2/12/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$264.00
Totals for SIDDONS MARTIN EMERGENCY GROUP, LLC:								\$264.00
SOFKA, MEGAN	2/18/2020	SOF021820	104288	2/19/2020	PER DIEM/EMS TODAY CONF 03/02/20-03/06/20	10-000-14900	Prepaid Expenses-BS	\$258.50
Totals for SOFKA, MEGAN:								\$258.50
SPARKLETTS AND SIERRA SPRINGS	2/22/2020	3677798 022220	104520	3/11/2020	ACCT #21767323677798	10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$88.29
						10-008-57900	Station Supplies-Suppl	\$74.10
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$15.76
						10-008-57900	Station Supplies-Suppl	\$111.94
						10-008-57900	Station Supplies-Suppl	\$45.72
						10-008-57900	Station Supplies-Suppl	\$7.88
						10-008-57900	Station Supplies-Suppl	\$59.91
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$7.88
						10-008-57900	Station Supplies-Suppl	\$55.18
						10-008-57900	Station Supplies-Suppl	\$11.03
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$187.61
						10-008-57900	Station Supplies-Suppl	\$40.99
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$22.07
						10-008-57900	Station Supplies-Suppl	\$50.71
						10-008-57900	Station Supplies-Suppl	\$27.06
						10-008-57900	Station Supplies-Suppl	\$36.26
						10-008-57900	Station Supplies-Suppl	\$55.18
						10-008-57900	Station Supplies-Suppl	\$36.26

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						10-008-57900	Station Supplies-Suppl	\$58.33
						Totals for SPARKLETTES AND SIERRA SPRINGS:		\$1,159.26
SPLENDORA, CITY OF	2/1/2020	13901000 01/27	104136	2/12/2020	STATION 31 12/27/19-01/27/20 (GAS)	10-016-58800	Utilities-Facil	\$7.50
						Totals for SPLENDORA, CITY OF:		\$7.50
STANLEY LAKE M.U.D.	2/28/2020	0009834 02/28/	104452	3/4/2020	STATION 43 01/27/20-02/27/20 - REG COMMERCIAL LI	10-016-58800	Utilities-Facil	\$34.22
	2/28/2020	0009836 02/28/	104452	3/4/2020	STATION 43 01/27/20-02/27/20 - SPRINKLER SYSTEM	10-016-58800	Utilities-Facil	\$5.85
						Totals for STANLEY LAKE M.U.D.:		\$40.07
STAPLES ADVANTAGE	2/1/2020	3438345174			CREDIT/3438345171	10-008-57900	Station Supplies-Suppl	(\$26.00)
	2/1/2020	3438345179	104289	2/19/2020	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$639.52
	2/1/2020	3438345175	104289	2/19/2020	300 LB CAP PLATFORM TRUCK/SHIPPING	10-008-58500	Training/Related Expenses-CE-Suppl	\$33.69
						10-008-57900	Station Supplies-Suppl	\$5.99
	2/1/2020	3438345173	104289	2/19/2020	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$29.31
	2/1/2020	3438345180	104289	2/19/2020	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$36.42
	2/1/2020	3438345171	104289	2/19/2020	OFFICE/STATION SUPPLIES	10-008-56300	Office Supplies-Suppl	\$638.30
						10-008-57900	Station Supplies-Suppl	\$358.56
	2/1/2020	3438345176	104289	2/19/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$202.80
						10-008-57900	Station Supplies-Suppl	\$150.98
						Totals for STAPLES ADVANTAGE:		\$2,069.57
STEWART ORGANIZATION INC.	2/1/2020	1698706	2204	2/19/2020	ACCT #1110518 COPIER USAGE 01/25/20-02/24/20	10-015-55400	Leases/Contracts-Infor	\$1,321.38
	2/1/2020	1698705	2155	2/12/2020	RENTAL & METER READING FEES	10-015-55400	Leases/Contracts-Infor	\$228.78
	2/29/2020	1713387	2278	3/4/2020	RENTAL & METER READING FEES	10-015-55400	Leases/Contracts-Infor	\$232.25
						Totals for STEWART ORGANIZATION INC.:		\$1,782.41
STRYKER SALES CORPORATION	2/1/2020	2921621M	2205	2/19/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$687.89
						10-009-54200	Durable Medical Equipment-Dept	\$5.51
	2/7/2020	2929626M	2205	2/19/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,421.20
						10-009-54200	Durable Medical Equipment-Dept	\$99.47
	2/1/2020	2570076	2243	2/27/2020	REPAIR OF STAIR CHAIR	10-009-55650	Maintenance- Equipment-Dept	\$159.66
	2/13/2020	2934446M	2243	2/27/2020	6 YR EMS PREVENT NB MAINTENANCE AGREEMENT	10-009-55650	Maintenance- Equipment-Dept	\$19,092.00
	2/20/2020	2942788M	2279	3/4/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,025.84
						10-009-54200	Durable Medical Equipment-Dept	\$10.39
	2/21/2020	2944272M	2280	3/4/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$515.84
						10-009-54200	Durable Medical Equipment-Dept	\$10.39
	2/17/2020	2937322M	2280	3/4/2020	STAIR CHAIR REPAIR	10-009-57650	Repair-Equipment-Dept	\$260.00
						Totals for STRYKER SALES CORPORATION:		\$23,288.19

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SUDDENLINK	2/25/2020	5111-01-0 02/25	104380	2/27/2020	STATION 14 02/21/20-03/20/20	10-016-58800	Utilities-Facil	\$103.10
	2/25/2020	957-01-3 02/25	104381	2/27/2020	ADMIN 02/21/20-03/20/20	10-016-58800	Utilities-Facil	\$199.72
	Totals for SUDDENLINK:							\$302.82
SULLIVAN, WAYDE	2/18/2020	SUL021820	104291	2/19/2020	PER DIEM/RTA CONFERENCE 3/3/20-3/6/20	10-000-14900	Prepaid Expenses-BS	\$131.50
	Totals for SULLIVAN, WAYDE:							\$131.50
SYNDAVER LABS, INC	2/1/2020	502592	104292	2/19/2020	REPLACEMENT SKIN OVERLAY, CARRIAGE, TISSUE	10-009-57650	Repair-Equipment-Dept	\$2,185.00
	2/13/2020	502650	104382	2/27/2020	CRIC REPLACEMENT CARRIAGE	10-009-57650	Repair-Equipment-Dept	\$1,285.00
	2/14/2020	502651	104454	3/4/2020	CHEST TUBE TRAINER REPLACEMENT TISSUE	10-009-52600	Books/Materials-Dept	\$1,590.00
	Totals for SYNDAVER LABS, INC:							\$5,060.00
TAYLOR HEALTHCARE PRODUCTS, INC.	2/1/2020	60799399	2157	2/12/2020	MEDICAL SUPPLIES/LINENS	10-008-53900	Disposable Medical Supplies-Suppl	\$1,200.00
						10-008-53800	Disposable Linen-Suppl	\$298.50
	2/5/2020	60799429	2206	2/19/2020	LINENS	10-008-53800	Disposable Linen-Suppl	\$913.50
	2/17/2020	60799493	2281	3/4/2020	LINENS	10-008-53800	Disposable Linen-Suppl	\$820.00
	Totals for TAYLOR HEALTHCARE PRODUCTS, INC.:							\$3,232.00
TCDRS	2/1/2020	TCD021520	4740	2/15/2020	TCDRS TRANSMISSION JANUARY 2020	10-000-21650	TCDRS Defined Benefit Plan-BS	\$148,117.69
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$138,384.24
	Totals for TCDRS:							\$286,501.93
TELEFLEX LLC	2/1/2020	9502170376	2158	2/12/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$299.00
						10-009-54200	Durable Medical Equipment-Dept	\$4.17
	2/10/2020	9502230432	2244	2/27/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$598.00
						10-009-54200	Durable Medical Equipment-Dept	\$12.50
	Totals for TELEFLEX LLC:							\$913.67
TEXAS DEPARTMENT OF STATE HEALTH S	2/3/2020	00189 02/03/20	104046	2/5/2020	RENEW EMS PROVIDER LICENSE/APP# 12781	10-007-52700	Business Licenses-EMS	\$10,410.00
	Totals for TEXAS DEPARTMENT OF STATE HEALTH SERVICES (5425 POLK):							\$10,410.00
TEXAS DEPARTMENT OF STATE HEALTH S	2/27/2020	300619 02/28/20	104455	3/4/2020	RENEW 1ST RESPONDER'S LICENSE	10-007-52700	Business Licenses-EMS	\$70.00
	Totals for TEXAS DEPARTMENT OF STATE HEALTH SVCS (POB 149347):							\$70.00
TEXAS EMS ALLIANCE, INC.	2/1/2020	1622	104456	3/4/2020	2020 BASE MEMBERSHIP	10-007-54100	Dues/Subscriptions-EMS	\$2,150.00
	Totals for TEXAS EMS ALLIANCE, INC.:							\$2,150.00
TEXAS MUTUAL INSURANCE COMPANY	2/19/2020	01217354 02/19	4764	2/19/2020	PERIOD 11/01/19-01/31/20	10-025-59350	Worker's Compensation Insurance-Human	\$83,410.00
	Totals for TEXAS MUTUAL INSURANCE COMPANY:							\$83,410.00

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THE WOODLANDS TOWNSHIP (23/24/29)	2/14/2020	IARCH 2020-17	104293	2/19/2020	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						Totals for THE WOODLANDS TOWNSHIP (23/24/29):		\$3,000.00
TOMMY'S PAINT & BODY INC dba TOMMY'S	2/23/2020	2374	2305	3/11/2020	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$144.50
						Totals for TOMMY'S PAINT & BODY INC dba TOMMY'S WRECKER:		\$144.50
TRAINOR, SHAWN	2/21/2020	TRA022120	2245	2/27/2020	PER DIEM/CENTRAL SQ CAD CONF 02/17/20-03/21/20	10-000-14900	Prepaid Expenses-BS	\$147.50
							Totals for TRAINOR, SHAWN:	\$147.50
TRIZETTO PROVIDER SOLUTIONS	2/1/2020	121Y022000	104294	2/19/2020	INTEGRATED ELIG/QUICK POSTED REMITS/ELECTR	10-011-57100	Professional Fees-EMS B	\$1,326.01
							Totals for TRIZETTO PROVIDER SOLUTIONS:	\$1,326.01
TROPHY HOUSE	2/13/2020	31296	104384	2/27/2020	PLAQUE - J. ANDERSON	10-007-54450	Employee Recognition-EMS	\$80.00
							Totals for TROPHY HOUSE:	\$80.00
TRUGREEN	2/1/2020	115476626	104295	2/19/2020	VEGETATION CONTROL - EAST COUNTY TOWER	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$299.78
	2/1/2020	115476627	104295	2/19/2020	VEGETATION CONTROL - GRANGERLAND TOWER	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$299.74
	Totals for TRUGREEN:							\$599.52
TUTT, HOWARD	2/18/2020	TUT021820	2207	2/19/2020	PER DIEM/RTA CONFERENCE 3/3/20-3/6/20	10-000-14900	Prepaid Expenses-BS	\$131.50
							Totals for TUTT, HOWARD:	\$131.50
ULINE	2/5/2020	116732119	104458	3/4/2020	BINS & DIVIDERS FOR PARTS ROOM	10-010-57750	Small Equipment & Furniture-Fleet	\$400.68
							Totals for ULINE:	\$400.68
UNITED RENTALS	2/3/2020	178330117-001	104296	2/19/2020	BOOM 76-80' TELESCOPIC LIFT	10-016-54500	Equipment Rental-Facil	\$2,180.68
	2/6/2020	178602093-002	104296	2/19/2020	BOOM 46-50' TOWABLE LIFT RENTAL	10-016-54500	Equipment Rental-Facil	\$333.44
	Totals for UNITED RENTALS:							\$2,514.12
URSUS ENTERPRISES INC.	2/12/2020	00006315	104297	2/19/2020	TRAINING VALVES	10-009-52600	Books/Materials-Dept	\$829.00
							Totals for URSUS ENTERPRISES INC.:	\$829.00
VALIC COLLECTIONS	2/7/2020	VAL020720	4731	2/7/2020	EMPLOYEE CONTRIBUTIONS FOR 02/07/20	10-000-21600	Employee Deferred Comp.-BS	\$12,544.57
	2/21/2020	VAL022120	4765	2/21/2020	EMPLOYEE CONTRIBUTIONS FOR 02/21/20	10-000-21600	Employee Deferred Comp.-BS	\$12,614.00
	Totals for VALIC COLLECTIONS:							\$25,158.57
VALLEY VIEW CONSULTING, LLC	2/17/2020	2788	2246	2/27/2020	INVESTMENT ADVISORY SERVICES (OCT NOV DEC '19)	10-001-57100	Professional Fees-Admin	\$8,287.73
							Totals for VALLEY VIEW CONSULTING, LLC:	\$8,287.73

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
 Board Meeting 03/24/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
VELOCITY BUSINESS PRODUCTS, LLC	2/5/2020	80987	104298	2/19/2020	CHAIRS (3) - STATION 31	10-016-53600	Damages/Insurance Claims	\$375.00
						Totals for VELOCITY BUSINESS PRODUCTS, LLC:		\$375.00
VERIZON WIRELESS (POB 660108)	2/9/2020	9848022792	104300	2/19/2020	ACCT # 920161350-0001 JAN 10 - FEB 10	10-001-58200	Telephones-Cellular-Admin	\$242.35
						10-002-58200	Telephones-Cellular-HCAP	\$165.88
						10-004-58200	Telephones-Cellular-Radio	\$283.33
						10-005-58200	Telephones-Cellular-Accou	\$41.47
						10-006-58200	Telephones-Cellular-Alarm	\$283.33
						10-007-58200	Telephones-Cellular-EMS	\$1,064.09
						10-008-58200	Telephones-Cellular-Suppl	\$203.87
						10-009-58200	Telephones-Cellular-Dept	\$124.89
						10-010-58200	Telephones-Cellular-Fleet	\$79.46
						10-011-58200	Telephones-Cellular-EMS B	\$79.46
						10-015-58200	Telephones-Cellular-Infor	\$1,140.79
						10-016-58200	Telephones-Cellular-Facil	\$314.84
						10-025-58200	Telephones-Cellular-Human	\$82.94
						10-039-58200	Telephones-Cellular-Commu	\$319.82
Totals for VERIZON WIRELESS (POB 660108):		\$4,426.52						
VFIS OF TEXAS / REGNIER & ASSOCIATES	2/20/2020	52417	2247	2/27/2020	STATION 27 - ADD CONTENTS TO LOC 36-1	10-001-54900	Insurance-Admin	\$52.00
						Totals for VFIS OF TEXAS / REGNIER & ASSOCIATES:		\$52.00
WALDEN ROAD BUSINESS PARK POA	2/1/2020	20-19	104302	2/19/2020	ANNUAL MAINTENANCE ASSESSMENT - WALDEN R	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$300.00
						Totals for WALDEN ROAD BUSINESS PARK POA:		\$300.00
WARD, JUSTIN	2/18/2020	WAR021820	104303	2/19/2020	PER DIEM/EMS TODAY CONF 03/02/20-03/06/20	10-000-14900	Prepaid Expenses-BS	\$258.50
						Totals for WARD, JUSTIN:		\$258.50
WASTE MANAGEMENT OF TEXAS	2/1/2020	5665610-1792-3	104304	2/19/2020	STATION 43 02/01/20-02/29/20	10-016-58800	Utilities-Facil	\$143.97
	2/24/2020	5670041-1792-3	104525	3/11/2020	STATION 14 03/01/20-03/31/20	10-016-58800	Utilities-Facil	\$42.96
	2/24/2020	5670241-1792-5	104525	3/11/2020	STATION 27 03/01/20-03/31/20	10-016-58800	Utilities-Facil	\$156.40
	2/24/2020	5669278-1792-4	104525	3/11/2020	STATION 41 03/01/20-03/31/20	10-016-58800	Utilities-Facil	\$215.13
	Totals for WASTE MANAGEMENT OF TEXAS:		\$558.46					
WAVEMEDIA, INC	2/1/2020	47818	104305	2/19/2020	METRO ETHERNET/INTERNET SERVICES/2 STRANDS	10-015-58310	Telephones-Service-Infor	\$3,545.00
	2/1/2020	47956	104305	2/19/2020	METRO ETHERNET/INTERNET SERVICES/2 STRANDS	10-015-58310	Telephones-Service-Infor	\$3,545.00
	2/1/2020	48087	104305	2/19/2020	METRO ETHERNET/INTERNET SERVICES/2 STRANDS	10-015-58310	Telephones-Service-Infor	\$3,545.00
	Totals for WAVEMEDIA, INC:		\$10,635.00					

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 03/24/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
WAYTEK, INC.	2/13/2020	2944826	104386	2/27/2020	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$64.32
							Totals for WAYTEK, INC.:	\$64.32
WEAVER AND TIDWELL, LLP	2/1/2020	10626139	104306	2/19/2020	2019 ANNUAL AUDIT	10-005-52100	Accounting/Auditing Fees-Accou	\$15,000.00
	2/27/2020	10628545	104526	3/11/2020	2019 ANNUAL AUDIT	10-005-52100	Accounting/Auditing Fees-Accou	\$9,000.00
							Totals for WEAVER AND TIDWELL, LLP:	\$24,000.00
WESTWOOD N. WATER SUPPLY	2/1/2020	1520 02/01/20	104048	2/5/2020	STATION 27 12/21/19-01/21/20 ACCT #1520	10-016-58800	Utilities-Facil	\$58.97
	2/1/2020	1885 02/01/20	104048	2/5/2020	STATION 27 12/21/19-01/21/20 ACCT #1885	10-016-58800	Utilities-Facil	\$195.58
	2/27/2020	1520 02/27/20	104459	3/4/2020	STATION 27 01/21/20-02/21/20 ACCT #1520 - 1" COMM	10-016-58800	Utilities-Facil	\$63.71
	2/27/2020	1885 02/27/20	104459	3/4/2020	STATION 27 01/21/20-02/21/20 ACCT #1885 - 2" FIRELI	10-016-58800	Utilities-Facil	\$186.10
							Totals for WESTWOOD N. WATER SUPPLY:	\$504.36
WHITENER ENTERPRISES, INC.	2/7/2020	86533	2248	2/27/2020	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$792.00
	2/20/2020	87467	2283	3/4/2020	OIL & LUBRICANTS	10-010-54550	Fluids & Additives - Auto-Fleet	\$461.25
						10-010-56400	Oil & Lubricants-Fleet	\$1,562.20
						10-010-57750	Small Equipment & Furniture-Fleet	\$93.95
							Totals for WHITENER ENTERPRISES, INC.:	\$2,909.40
WIESNER, INC.	2/4/2020	612859	2208	2/19/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$6.64
	2/12/2020	PQ44942	2249	2/27/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,081.45
	2/19/2020	PQ45125	2284	3/4/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$676.51
	2/24/2020	PQ45267	2284	3/4/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$31.08
	2/24/2020	PQ45243	2307	3/11/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$569.09
	2/1/2020	609965	2284	3/4/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,599.23
							Totals for WIESNER, INC.:	\$3,964.00
WILKINS LINEN & DUST CONTROL SERVICE	2/14/2020	219101	2250	2/27/2020	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$72.45
	2/28/2020	220802	2318	3/11/2020	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$66.30
							Totals for WILKINS LINEN & DUST CONTROL SERVICE:	\$138.75
WILLIAMS SCOTSMAN	2/5/2020	7516108	104143	2/12/2020	TEMPORARY TRAILER - STATION 33 (02/05/20-03/04/2	10-016-53600	Damages/Insurance Claims	\$1,839.75
							Totals for WILLIAMS SCOTSMAN:	\$1,839.75
WILLIAMS, ALICIA	2/18/2020	WILL021820	104307	2/19/2020	WELLNESS PROGRAM/MASSAGE X 2	10-025-54350	Employee Health\Wellness-Human	\$50.00
							Totals for WILLIAMS, ALICIA:	\$50.00
WOLEBEN, SHANNON	2/18/2020	WOL021820	2209	2/19/2020	WELLNESS PROGRAM/GYM MEMBERSHIP	10-025-54350	Employee Health\Wellness-Human	\$25.00
							Totals for WOLEBEN, SHANNON:	\$25.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 03/24/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
WURTH USA, INC.	2/14/2020	96645188	104460	3/4/2020	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$250.75
	2/25/2020	96655217	104528	3/11/2020	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$173.45
						10-010-57725	Shop Supplies-Fleet	\$15.95
							Totals for WURTH USA, INC.:	\$440.15
ZOLL DATA SYSTEMS	2/3/2020	INV00057120	104389	2/27/2020	HOSTED BILLING PRO (3 YEAR) 03/01/20-03/31/20	10-000-14900	Prepaid Expenses-BS	\$8,062.50
							Totals for ZOLL DATA SYSTEMS:	\$8,062.50
ZOLL MEDICAL CORPORATION	2/7/2020	3013474	2251	2/27/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,450.50
	2/12/2020	3016789	2251	2/27/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$8,700.40
	2/12/2020	3016867	2251	2/27/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,936.00
	2/19/2020	3020280	2285	3/4/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,201.50
	2/21/2020	3022613	2309	3/11/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,652.00
	2/25/2020	3024884	2319	3/11/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$260.00
	2/27/2020	3026427	2319	3/11/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$236.00
							Totals for ZOLL MEDICAL CORPORATION:	\$15,436.40

BIG ASS HOLDING dba BIG ASS	2/1/2020	778085	104235	2/19/2020	COMMERICA 10-016-52754	Capital Purchase - Equipment-Facil	\$4,689.00
Totals for BIG ASS HOLDING dba BIG ASS FANS:							\$4,689.00
CDW GOVERNMENT, INC.	2/4/2020	WRR8439			CREDIT/PO 54 10-015-52754	Capital Purchase - Equipment-Infor	(\$310.00)
	2/1/2020	WNS4971	0	2/29/2020	HPE GEN 10 F 10-015-52754	Capital Purchase - Equipment-Infor	\$310.00
Totals for CDW GOVERNMENT, INC.:							\$0.00
CONSOLIDATED TRAFFIC CON	2/24/2020	1393	104505	3/11/2020	MULTIMODE 10-004-52754	Capital Purchase - Equipment-Radio	\$128,268.00
Totals for CONSOLIDATED TRAFFIC CONTROLS, INC.:							\$128,268.00
JP MORGAN CHASE BANK	2/5/2020	103 6741 02/05/	4739	2/19/2020	JPM CREDIT C 10-010-52755	Capital Purchase - Vehicles-Fleet	\$800.00
Totals for JP MORGAN CHASE BANK:							\$800.00
MOBILE ELECTRIC POWER SO	2/17/2020	MOB021720	104273	2/19/2020	MEPS/VICTR 10-010-52755	Capital Purchase - Vehicles-Fleet	\$7,520.06
	2/1/2020	13684	104375	2/27/2020	LITH BATTER 10-010-52755	Capital Purchase - Vehicles-Fleet	\$7,533.70
Totals for MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER:							\$15,053.76
PERFORMANCE TINTERS	2/7/2020	18779	2197	2/19/2020	AMBULANCE 10-010-52755	Capital Purchase - Vehicles-Fleet	\$80.00
Totals for PERFORMANCE TINTERS:							\$80.00



## Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$26,127.79
10-000-14305	A/R Employee-BS	\$860.00
10-000-14900	Prepaid Expenses-BS	\$57,262.28
10-000-21400	Accrued Payroll-BS	\$20,559.63
10-000-21585	P/R-Flexible Spending-BS-BS	\$9,087.74
10-000-21590	P/R-Premium Cancer/Accident-BS	\$8,330.80
10-000-21595	P/R-Health Savings-BS-BS	\$17,617.65
10-000-21600	Employee Deferred Comp.-BS	\$25,158.57
10-000-21650	TCDRS Defined Benefit Plan-BS	\$286,501.93
10-001-52950	Community Education-Admin	\$2,600.00
10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$628.00
10-001-54100	Dues/Subscriptions-Admin	\$182.91
10-001-54900	Insurance-Admin	\$52.00
10-001-55500	Legal Fees-Admin	\$2,437.00
10-001-57100	Professional Fees-Admin	\$8,287.73
10-001-58200	Telephones-Cellular-Admin	\$242.35
10-001-58600	Travel Expenses-Admin	\$8.00
10-002-55700	Management Fees-HCAP	\$11,211.87
10-002-57100	Professional Fees-HCAP	\$788.50
10-002-58200	Telephones-Cellular-HCAP	\$165.88
10-004-52754	Capital Purchase - Equipment-Radio	\$128,268.00
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$1,309.20
10-004-55650	Maintenance- Equipment-Radio	\$1,440.00
10-004-57100	Professional Fees-Radio	\$224.40
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$2,721.17
10-004-57225	Radio Repair - Parts-Radio	\$4,200.00
10-004-57725	Shop Supplies-Radio	\$64.32
10-004-57750	Small Equipment & Furniture-Radio	\$2,089.48
10-004-58200	Telephones-Cellular-Radio	\$379.96
10-004-58310	Telephones-Service-Radio	\$238.58
10-004-58800	Utilities-Radio	\$2,553.85
10-005-52100	Accounting/Auditing Fees-Accou	\$24,000.00
10-005-53050	Computer Software-Accou	\$1,750.00
10-005-57000	Printing Services-Accou	\$537.69
10-005-57100	Professional Fees-Accou	\$722.52
10-005-58200	Telephones-Cellular-Accou	\$41.47
10-006-53050	Computer Software-Alarm	\$13,000.00
10-006-58200	Telephones-Cellular-Alarm	\$283.33
10-007-52700	Business Licenses-EMS	\$10,480.00
10-007-52950	Community Education-EMS	\$1,733.99
10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$1,285.12
10-007-54100	Dues/Subscriptions-EMS	\$2,150.00
10-007-54450	Employee Recognition-EMS	\$383.73
10-007-56100	Meeting Expenses-EMS	\$137.49
10-007-57000	Printing Services-EMS	\$740.00
10-007-57750	Small Equipment & Furniture-EMS	\$184.75
10-007-58200	Telephones-Cellular-EMS	\$1,064.09
10-007-58700	Uniforms-EMS	\$30,204.94
10-008-52500	Bio-Waste Removal-Suppl	\$2,578.86
10-008-53800	Disposable Linen-Suppl	\$4,082.80
10-008-53900	Disposable Medical Supplies-Suppl	\$80,303.37
10-008-56300	Office Supplies-Suppl	\$2,170.12
10-008-56600	Oxygen & Gases-Suppl	\$24,778.11
10-008-56900	Postage-Suppl	\$2,583.22

## Account Summary

Account Number	Description	Net Amount
10-008-57900	Station Supplies-Suppl	\$8,387.42
10-008-58200	Telephones-Cellular-Suppl	\$203.87
10-008-58500	Training/Related Expenses-CE-Suppl	\$33.69
10-008-58700	Uniforms-Suppl	\$982.00
10-009-52600	Books/Materials-Dept	\$4,955.10
10-009-52700	Business Licenses-Dept	\$906.75
10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$1,195.12
10-009-53550	Customer Relations-Dept	\$5,340.00
10-009-54000	Drug Supplies-Dept	\$17,221.62
10-009-54200	Durable Medical Equipment-Dept	\$43,968.62
10-009-55650	Maintenance- Equipment-Dept	\$19,351.66
10-009-56100	Meeting Expenses-Dept	\$510.86
10-009-57100	Professional Fees-Dept	\$8,900.00
10-009-57650	Repair-Equipment-Dept	\$3,730.00
10-009-58200	Telephones-Cellular-Dept	\$124.89
10-010-52000	Accident Repair-Fleet	\$1,483.83
10-010-52755	Capital Purchase - Vehicles-Fleet	\$15,933.76
10-010-53150	Conferences - Fees, Travel, & Meals-Fleet	\$993.00
10-010-54500	Equipment Rental-Fleet	\$196.34
10-010-54550	Fluids & Additives - Auto-Fleet	\$715.35
10-010-54700	Fuel - Auto-Fleet	\$47,408.16
10-010-54800	Hazardous Waste Removal-Fleet	\$70.00
10-010-55100	Laundry Service & Purchase-Fleet	\$138.75
10-010-56200	Mileage Reimbursements-Fleet	\$39.10
10-010-56400	Oil & Lubricants-Fleet	\$2,651.14
10-010-57650	Repair-Equipment-Fleet	\$9.60
10-010-57700	Shop Tools-Fleet	\$361.70
10-010-57725	Shop Supplies-Fleet	\$1,573.94
10-010-57750	Small Equipment & Furniture-Fleet	\$1,916.23
10-010-58200	Telephones-Cellular-Fleet	\$79.46
10-010-58600	Travel Expenses-Fleet	\$480.00
10-010-58900	Vehicle-Batteries-Fleet	\$1,037.70
10-010-59050	Vehicle-Parts-Fleet	\$26,689.98
10-010-59100	Vehicle-Registration-Fleet	\$208.32
10-010-59150	Vehicle-Tires-Fleet	\$6,778.24
10-010-59200	Vehicle-Towing-Fleet	\$144.50
10-011-52900	Collection Fees-EMS B	\$6,678.12
10-011-57100	Professional Fees-EMS B	\$9,759.57
10-011-58200	Telephones-Cellular-EMS B	\$79.46
10-015-52700	Business Licenses-Infor	\$175.00
10-015-52754	Capital Purchase - Equipment-Infor	\$0.00
10-015-53000	Computer Maintenance-Infor	\$233,875.44
10-015-53050	Computer Software-Infor	\$3,544.15
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$3,487.85
10-015-53150	Conferences - Fees, Travel, & Meals-Infor	\$2,766.30
10-015-55400	Leases/Contracts-Infor	\$7,399.18
10-015-57100	Professional Fees-Infor	\$7,762.50
10-015-57650	Repair-Equipment-Infor	\$3,105.00
10-015-57750	Small Equipment & Furniture-Infor	\$7,395.41
10-015-58200	Telephones-Cellular-Infor	\$1,238.61
10-015-58310	Telephones-Service-Infor	\$23,120.78
10-016-52754	Capital Purchase - Equipment-Facil	\$4,689.00
10-016-53500	Customer Property Damage-Facil	\$294.08
10-016-53600	Damages/Insurance Claims	\$23,704.83

## Account Summary

Account Number	Description	Net Amount
10-016-54500	Equipment Rental-Facil	\$2,514.12
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$29,728.04
10-016-57500	Rent-Facil	\$1,700.00
10-016-57700	Shop Tools-Facil	\$290.84
10-016-57725	Shop Supplies-Facil	\$718.43
10-016-57750	Small Equipment & Furniture-Facil	\$28,422.56
10-016-58200	Telephones-Cellular-Facil	\$314.84
10-016-58800	Utilities-Facil	\$34,739.13
10-025-51700	Health & Dental-Human	\$65,654.26
10-025-51710	Health Insurance Claims-Human	\$252,277.51
10-025-51720	Health Insurance Admin Fees-Human	\$63,982.80
10-025-54350	Employee Health\Wellness-Human	\$480.00
10-025-54450	Employee Recognition-Human	\$143.50
10-025-57100	Professional Fees-Human	\$1,909.01
10-025-57300	Recruit/Investigate-Human	\$3,612.25
10-025-58200	Telephones-Cellular-Human	\$82.94
10-025-58550	Tuition Reimbursement-Human	\$466.40
10-025-59350	Worker's Compensation Insurance-Human	\$83,410.00
10-026-56500	Other Services-Recor	\$271.44
10-026-57100	Professional Fees-Recor	\$104.00
10-039-58200	Telephones-Cellular-Commu	\$319.82
	GRAND TOTAL:	<b><u><u>\$1,961,733.06</u></u></b>

# JP Morgan Chase Bank

## February 2020 Credit Card Transactions

VENDOR	INVOICE	DESCRIPTION	INVOICE AMOUNT
HILTON	02/03/2020	HILTON HOTEL DEPOSIT /2020 GOVERNMENT FLEET & E	\$ 165.20
HILTON	02/03/2020	HILTON HOTEL DEPOSIT /2020 GOVERNMENT FLEET & E	\$ 165.20
UNITED AIRLINES	01/27/2020	EMS DAY ON THE HILL FLIGHT JC 03-23-03-26	\$ 454.80
UNITED AIRLINES	01/27/2020	EMS DAY ON THE HILL FLIGHT JS 03-23-03-26	\$ 454.80
DISNEY RESORTS	01/24/2020	T. DARST HOTEL NAVIGATOR 04-27-05-01	\$ 600.75
DISNEY RESORTS	01/24/2020	K. ERWIN D. LAFFERTY HOTEL NAVIGATOR 04-28-05-01	\$ 400.50
DISNEY RESORTS	01/24/2020	K. BROWN HOTEL NAVIGATOR 04-28-05-01	\$ 400.50
DISNEY RESORTS	01/24/2020	K. BROWN HOTEL DEPOSIT NAVIGATOR 04-28-05-01	\$ 200.25
UNITED AIRLINES	01/24/2020	K. BROWN FLIGHT NAVIGATOR 04-28-05-02	\$ 302.80
UNITED AIRLINES	01/24/2020	D. LAFFERTY FLIGHT NAVIGATOR 04-28-05-01	\$ 369.80
UNITED AIRLINES	01/24/2020	K. ERWIN FLIGHT NAVIGATOR 04-28-05-01	\$ 369.80
UNITED AIRLINES	01/24/2020	T. DARST FLIGHT NAVIGATOR 04-28-05-01	\$ 369.80
DISNEY RESORTS	01/24/2020	K. ERWIN D. LAFFERTY HOTEL DEPOSIT NAVIGATOR 04-	\$ 200.25
DISNEY RESORTS	01/24/2020	T. DARST HOTEL DEPOSIT NAVIGATOR 04-27-05-01	\$ 200.25
NATIONAL ACADEMY OF E	01/23/2020	T. DARST REGISTRATION NAVIGATOR PRE-CONF 04-28-	\$ 99.00
PEN*FDIC/FIRE ENGINEER	01/13/2020	EMS TODAY REGISTRATION 03-04-20-03-06-20	\$ 1,300.00
UNITED AIRLINES	01/08/2020	A. HERRING LNCHSP (LIFE SAVERS) FLIGHT 03-14-20-03	\$ 366.80
LIFE SAVERS CONFERENC	01/08/2020	A. HERRING LNCHSP (LIFE SAVERS) REGISTRATION 03-	\$ 350.00
UNITED AIRLINES	01/30/2020	PWW/ABC 360 06/06/2020 FLIGHT DONNA DANIEL 10-026	\$ 428.80
PWW MEDIA INC	01/29/2020	PWW/ABC 360 06/06/2020 REGISTRATION DONNA DANIE	\$ 1,760.00
UNITED AIRLINES	01/29/2020	EMS TODAY FLIGHT JW 03-02-03-06	\$ 196.80
UNITED AIRLINES	01/29/2020	EMS TODAY FLIGHT JC 03-02-03-06	\$ 196.80
UNITED AIRLINES	01/29/2020	EMS TODAY FLIGHT MP 03-02-03-06	\$ 196.80
UNITED AIRLINES	01/29/2020	EMS TODAY FLIGHT RC 03-02-03-06	\$ 196.80
UNITED AIRLINES	01/27/2020	EMS DAY ON THE HILL FLIGHT RJ 03-23-03-26	\$ 454.80
HARRAHS HOTELS AND C	02/03/2020	RTA 02/29/2020-03/06/2020 DEPOSIT FOR HOTEL B.ALLE	\$ 73.70
UNITED AIRLINES	02/03/2020	RTA 02/29/2020-03/06/2020 FLIGHT B.ALLEN	\$ 422.80
APPLE.COM/BILL	01/30/2020	PO#55623 ICLOUD STORAGE FOR MISTI W	\$ 9.99
EXXONMOBIL 47941372	01/20/2020	AUTOMOTIVE CAR MAINTENANCE	\$ 8.00
FEDEX OFFIC10400010439	01/13/2020	STATION 15 PLANS COPY	\$ 224.40
CREATIVE SAFETY SUPPL	01/17/2020	ARC FLASH LABEL MACHINE FOR REQUIRED NFPA 70E	\$ 2,089.48
AATRIX SOFTWARE	01/23/2020	1099-MISC EFILE AFID # 4767148 PO 55375	\$ 219.00
AATRIX SOFTWARE	01/23/2020	1099-MISC EFILE CREDIT	\$ (349.00)
AATRIX SOFTWARE	01/22/2020	1099-MISC EFILE-CHARGED IN ERROR (SEE CREDIT)	\$ 349.00
FASTSIGNS 13301	01/24/2020	FASTSIGNS INV. I326-75976 RETRACTABLE BANNER W/ S	\$ 394.25
UNITED AIRLINES	01/14/2020	NAEMSP LUGGAGE 1-12	\$ 30.00
IAH PARKING ECOPARK1	01/13/2020	NAEMSP PARKING	\$ 30.00
UNITED AIRLINES	01/10/2020	NAEMP LUGGAGE 1-8	\$ 30.00
HYATT HOTELS	01/14/2020	JC NAEMSP HOTEL 1-8-1-12	\$ 1,195.12
THAT'S GREAT NEWS	02/03/2020	PO#55407 PLAQUE FOR EMS WORLD	\$ 227.70
SP * THEVESTGUY.COM	01/14/2020	PO#54598 VEST ORDER	\$ 4,058.05
STERICYCLE	01/27/2020	INVOICE # 4009054563	\$ 2,578.86
UPS*000000A690R4010	01/14/2020	INVOICE 000A690R4010 SHIPPING CHARGES	\$ 263.59
FEDEX 60804572	01/13/2020	INVOICE 6-891-15450 SHIPPING CHARGES	\$ 48.77
PITNEY BOWES PI	01/09/2020	PO#55114 POSTAGE MACHINE INK REFILL ORDER	\$ 203.46
SAMSLUB.COM	02/03/2020	PO#55487 STATION SUPPLIES	\$ 404.29
SAMSLUB.COM	01/27/2020	PO#55339 STATION SUPPLIES	\$ 1,187.01
WALMART.COM	01/24/2020	PO#55398 STATION SUPPLIES ORDER	\$ 39.91
WALMART.COM	01/16/2020	PO#55280 STATION SUPPLIES FOR ST 10	\$ 63.96
SAMSLUB.COM	01/13/2020	PO#55151 STATIONS SUPPLIES	\$ 1,107.08
WALMART.COM	01/10/2020	PO#55068 STATION SUPPLIES	\$ 16.00
SLADEK CONFERENCE SE	01/29/2020	GETAC REGISTRATION L. GILLUM TEXAS EMS EDUCATO	\$ 250.00
SLADEK CONFERENCE SE	01/29/2020	GETAC REGISTRATION B. PERRY TEXAS EMS EDUCATO	\$ 800.00
NAEMT	01/30/2020	NAEMT 2ND ED PROVIDER COURSE FEE	\$ 240.00
IDENTOGO - TX FINGERPR	02/05/2020	L. SUTTON	\$ 39.25
IDENTOGO - TX FINGERPR	02/04/2020	S. SANDERS	\$ 39.25
IDENTOGO - TX FINGERPR	02/04/2020	J. MURPHY	\$ 39.25
IDENTOGO - TX FINGERPR	02/04/2020	J. BOSWELL	\$ 39.25
IDENTOGO - TX FINGERPR	02/04/2020	M. HANNES	\$ 39.25
IDENTOGO - TX FINGERPR	02/03/2020	W. BEDAIR	\$ 39.25
IDENTOGO - TX FINGERPR	01/31/2020	S. PELCZAR	\$ 39.25
IDENTOGO - TX FINGERPR	01/31/2020	R. WOOD	\$ 39.25
IDENTOGO - TX FINGERPR	01/31/2020	T. DARST	\$ 39.25
IDENTOGO - TX FINGERPR	01/31/2020	R. ARRENDONDO	\$ 39.25
IDENTOGO - TX FINGERPR	01/31/2020	B. WARD	\$ 39.25
IDENTOGO - TX FINGERPR	01/30/2020	M. HEINRICH	\$ 39.25

# JP Morgan Chase Bank

## February 2020 Credit Card Transactions

VENDOR	INVOICE	DESCRIPTION	INVOICE AMOUNT
IDENTOGO - TX FINGERPF	01/30/2020	J. CRAIG	\$ 39.25
IDENTOGO	01/30/2020	J. MADDOX	\$ 39.25
IDENTOGO - TX FINGERPF	01/29/2020	M. MANSELL	\$ 39.25
DSHS REGULATORY PROI	01/28/2020	D. HANCOCK RENEWAL EMS PERSONNEL	\$ 96.00
DSHS REGULATORY PROI	01/23/2020	K. ADAMS RENEWAL EMS PERSONNEL	\$ 96.00
DSHS REGULATORY PROI	01/17/2020	C. HON RENEWAL EMS PERSONNEL	\$ 126.00
HYATT HOTELS	01/14/2020	RD NAEMSP HOTEL 1-8-1-12	\$ 1,195.12
AED SUPERSTORE	01/27/2020	PO#55384 ZOLL AED PLUS BATTERY	\$ 429.50
WALGREENS.COM PHOTC	01/24/2020	WALGREENS JAN SAVE REUNION REQ 23020 PO 55693	\$ 15.10
KROGER #0136	01/20/2020	1-17 SAVE REUNION	\$ 42.98
ODOM TRAILER MFG CO I	02/05/2020	TRAILER HITCH AND WIRING INSTALLED ON SHOP 44	\$ 800.00
UNITED AIRLINES	02/03/2020	RTA 02/29/2020-03/06/2020 FLIGHT W.SULLIVAN	\$ 422.80
UNITED AIRLINES	02/03/2020	RTA 02/29/2020-03/06/2020 FLIGHT H.TUTT	\$ 422.80
HARRAHS HOTELS AND C	02/03/2020	RTA 02/29/2020-03/06/2020 DEPOSIT FOR HOTEL W.SULL	\$ 73.70
HARRAHS HOTELS AND C	02/03/2020	RTA 02/29/2020-03/06/2020 DEPOSIT FOR HOTEL H.TUTT	\$ 73.70
HCTRA EZ TAG REBILL	02/05/2020	HCTRA AUTO CHARGE	\$ 480.00
LOWES #01515*	01/15/2020	SPLICE KIT	\$ 11.34
LOWES #00232*	01/15/2020	ADDITIONAL SPLICE KITS FOR MEPS	\$ 90.72
MONTGOMERY VEHREG	01/10/2020	REGISTRATION OF SHOPS 11, 31, 614, 622, 623, 632 AND	\$ 55.50
MONTGOMERY CO TX MV	01/10/2020	REGISTRATION OF SHOPS 56 AND 62	\$ 15.00
MONTGOMERY CO TX MV	01/10/2020	REGISTRATION OF SHOPS 56 AND 62	\$ 0.32
TX.GOV*SERVICEFEE-DIR	01/09/2020	REGISTRATION OF SHOPS 11, 31, 614, 622, 623, 632 AND	\$ 14.00
PAYPAL *COUNTRY IP	01/29/2020	PO#55444 CIPB DATA BASE ANNUAL LICENSE FOR I.T.	\$ 399.00
EPCOR	01/21/2020	STATION 40 11/25/19-12/26/19 METER 273692	\$ 176.78
UNITED AIRLINES	01/10/2020	LASERFICHE EMPOWER 2/9/2020-2/14/2020 FLIGHT- BR.	\$ 449.80
LAS VEGAS SUPERSHUTT	01/09/2020	CAD/ CENTRAL SQUARE CONFERENCE 3/17/2020 - 3/21/	\$ (33.00)
EXPEDIA 7511220179645	01/09/2020	LASERFICHE EMPOWER 2/9/2020-2/14/2020 HOTEL- BRA	\$ 2,292.50
LAS VEGAS SUPERSHUTT	01/09/2020	CAD/ CENTRAL SQUARE CONFERENCE 3/17/2020 - 3/21/	\$ (33.00)
COMCAST OF HOUSTON	02/03/2020	STATION 23 ACCT# 8777701590849557 01/16/20-02/15/20	\$ 78.02
MUNICIPAL ONLINE PAYM	01/08/2020	STATION 15 ACCT# 0066-0040-006 FEE	\$ 0.85
SHERWIN WILLIAMS 7270	02/03/2020	PATIENT HOUSE REPAIR PAINTING	\$ 140.63
SHERWIN WILLIAMS 7270	02/05/2020	PATIENT HOUSE REPAIR PAINT	\$ 153.45
SAMSClub.COM	01/16/2020	PO#55218 SHELVEING FOR STATION BATHROOM	\$ 92.23
SAMSClub.COM	01/09/2020	PO#55090 SHELVEING FOR STATION 31	\$ 251.03
THE HOME DEPOT #6516	01/30/2020	RETURN/CREDIT	\$ (49.99)
THE HOME DEPOT #6819	02/05/2020	WOOD TO REPAIR SINK AT STATION 27	\$ 9.14
GRAINGER	01/10/2020	OVEN DISCONNECT AT STATION 30	\$ 45.78
THE HOME DEPOT #6516	01/30/2020	FRIDGE WATER FILTER	\$ 49.99
LOWES #00232*	01/27/2020	PEST CONTROL SUPPLIES FOR ROBINSON RD TOWER	\$ 50.74
THE HOME DEPOT #0508	01/29/2020	ADMIN WINDOW SEALANT	\$ 58.52
THE HOME DEPOT #0508	01/20/2020	GUTTER SUPPLIES FOR STATION 14	\$ 59.90
THE HOME DEPOT #6516	01/30/2020	SALT PELLETS FOR STATION 41 WATER SOFTNER	\$ 74.17
THE HOME DEPOT 508	01/16/2020	CEILING TILES	\$ 95.86
THE HOME DEPOT #0508	01/23/2020	ADMIN FRIDGE WATER FILTER/QUICKRETE FOR STATIO	\$ 105.23
THE HOME DEPOT #0508	01/16/2020	SERVICE CENTER KITCHEN SINK REPAIR	\$ 106.22
THE HOME DEPOT #0508	01/23/2020	ADMIN ROOF REPAIR/CHAINSAW GAS	\$ 107.14
WALLGUARD.COM	01/20/2020	WALL GUARD FOR STATION 40 OFFICE	\$ 115.41
COBURN SUPPLY COMPA	01/27/2020	DRAIN FITTINGS FOR BAYS AT STATION 31	\$ 131.34
TRW MODERNFOLD CO., I	01/13/2020	CLASSROOM 250 DIVIDING WALL CRANK HANDLES	\$ 200.00
THE HOME DEPOT 508	01/13/2020	STATION 14 GUTTER COVERS	\$ 205.43
AUTO FIX UNLIMITED	01/20/2020	STATION 27 PLUMBING COVER BUILD OUT	\$ 1,000.00
KNOX COMPANY	01/28/2020	CREDIT FOR TAX	\$ (557.49)
KNOX COMPANY	01/24/2020	CREDIT FOR TAX	\$ 557.49
KNOX COMPANY	01/15/2020	CREDIT FOR TAX	\$ (42.49)
NORTHERN TOOL & EQUI	02/03/2020	PRESSURE WASHER PARTS	\$ 192.84
THE HOME DEPOT #0508	01/20/2020	PRESSURE WASHING SUPPLIES	\$ 9.76
NORTHERN TOOL & EQUI	02/03/2020	RUBBER BOOTS FOR PRESSURE WASHING	\$ 14.99
NORTHERN TOOL & EQUI	02/03/2020	CLEANER FOR PRESSURE WASHER	\$ 22.99
THE HOME DEPOT #6819	02/05/2020	PAINTING SUPPLIES FOR AWNING STATION 27	\$ 26.82
THE HOME DEPOT #0508	01/16/2020	PAINT SUPPLIES	\$ 35.64
THE HOME DEPOT #0508	01/20/2020	STAIN/SEALANT FOR STATION 31 AND 27 PICNIC TABLE	\$ 75.23
THE HOME DEPOT 508	01/20/2020	GUTTER SUPPLIES FOR STATION 14 AND PLUMBING TA	\$ 85.19
SHERWIN WILLIAMS 7270	01/09/2020	PAINT SUPPLIES FOR 40 AND 43	\$ 113.28
THE HOME DEPOT #0508	01/31/2020	SHORELINE SUPPLIES	\$ 196.63
THE HOME DEPOT #0508	01/29/2020	BBQ GRILL FOR STATION 27	\$ 159.00
THE HOME DEPOT #0508	01/20/2020	GRILL FOR STATION 12	\$ 159.00

# JP Morgan Chase Bank

## February 2020 Credit Card Transactions

VENDOR	INVOICE	DESCRIPTION	INVOICE AMOUNT
LOWES #00232*	01/27/2020	PICNIC TABLES FOR 27 AND 31	\$ 211.94
RELIANT ENERGY	02/04/2020	STATION 40 INVOICE 324000369032 11/26/19-12/31/19	\$ 66.02
WASTE MGMT WM EZPAY	02/04/2020	STATION 43 WASTE REMOVAL	\$ 287.94
DTV*DIRECTV SERVICE	01/30/2020	STATION 12 ACCT# 050909659 01/25/19-02/24/20	\$ 286.20
DTV*DIRECTV SERVICE	01/24/2020	STATION 11 ACCT# 035677337 01/21/20-02/20/20	\$ 58.99
EPCOR	01/22/2020	STATION 40 11/25/19-12/26/19 METER 6439634	\$ 27.37
ATT*BUS PHONE PMT	01/21/2020	STATION 30 FIRE PANEL 2816893247 12/23/19-01/22/20	\$ 169.77
ATT*BUS PHONE PMT	01/21/2020	STATION 31 FIRE PANEL 2816896865 12/23/19-01/22/20	\$ 451.12
DTV*DIRECTV SERVICE	01/16/2020	STATION 14 ACCT# 006594787 01/13/20-02/12/20	\$ 98.50
PAYCLIX	01/16/2020	STATION 44 11/14/19-12/13/19 FEE	\$ 3.16
WASTE MGMT WM EZPAY	01/16/2020	INVOICE 5661584-1792-3	\$ 3,091.66
C & R WATER SUPPLY, IN	01/16/2020	STATION 44 11/14/19-12/13/19	\$ 79.34
DTV*DIRECTV SERVICE	01/14/2020	INVOICE 37078398896 JAN 2020	\$ 1,515.77
DTV*DIRECTV SERVICE	01/08/2020	STATION 27 ACCT# 044687540 12/29/19-01/28/20	\$ 265.10
CITY OF CONROE UTILITY	01/08/2020	STATION 15 ACCT# 0066-0040-006	\$ 88.74
DTV*DIRECTV SERVICE	01/08/2020	STATION 90 ACCT# 029543012 01/06/20-02/04/20	\$ 169.97
ATT*BUS PHONE PMT	01/07/2020	STATION 40 FIRE PANEL 2812598210 12/13/19-01/12/20	\$ 219.80
*PERKSATWORK*1800FLC	02/03/2020	PO#55664 FLOWER ORDER FAMILY OF MARY RIGANMOI	\$ 58.42
*PERKSATWORK*1800FLC	01/30/2020	PO#55484 FLOWER ORDER L.SULLEY	\$ 54.68
*PERKSATWORK*FTD	01/07/2020	PO#55113 FLOWER ORDER B.SPRATT	\$ 68.03
KROGER #0136	01/30/2020	PO#55483 KROGER EMPLOYEE OF THE MONTH GIFT CA	\$ 1,059.50
KROGER #0136	01/30/2020	PO#55482 KROGER CHICK FIL-A EMPLOYEE BDAY GIFT	\$ 500.00
FACEBK *38JB9P2242	02/03/2020	PO#54945 FACEBOOK JOB POSTING	\$ 10.86
REV.COM	01/30/2020	TC0392133505 MCHD REGULAR BOD TRANSCRIPTION	\$ 104.00
ACTIVE911 INC	01/14/2020	ACTIVE911MCHDRECEIPT-20 NEOP REPLACING REQ 21	\$ 64.20
HYATT HOTELS	01/13/2020	KC NAEMSP HOTEL 1-5-1-11	\$ 1,792.68
HILTON	02/04/2020	NACCHO 3/30/2020-4/03/2020 HOTEL CASSIE CULVER 22	\$ 889.81
HILTON	02/04/2020	NACCHO 3/30/2020-4/03/2020 HOTEL RENE LEAL 22-211-1	\$ 889.81
NACCHO	01/15/2020	NACCHO 3/30/2020-4/03/2020 REGISTRATION RENE LEAL	\$ 635.00
NACCHO	01/14/2020	NACCHO 3/30/2020-4/03/2020 REGISTRATION CASSIE CL	\$ 635.00
ELEARNING AMERICAN HI	01/17/2020	PO#55338 BLS INSTRUCTOR CLASS CASSIE CULVER	\$ 36.81
CYPRESS CREEK EMS	01/17/2020	PO#5539 AHA INSTRUCTOR COURSE CASSIE CULVER	\$ 200.00
JASON'S DELI CTX 189	02/03/2020	PH TB LUNCH AND LEARN 01.31.2020 PO 55524	\$ 131.93
<b>TOTAL</b>			<b>\$ 53,070.22</b>

**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Patient Refunds - One Time Checks (02/01/2020 - 02/29/2020)**

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
104242	Computer Check	2/17/20	18-034218	PATIENT REFUND	\$85.84	FALSE	2/17/20
104252	Computer Check	2/17/20	18-035584	DEPARTMENT OF VETERAN AFFAIRS	\$379.35	TRUE	2/17/20
104252	Computer Check	2/17/20	18-056755	DEPARTMENT OF VETERAN AFFAIRS	\$748.83	TRUE	2/17/20
104252	Computer Check	2/17/20	18-058366	DEPARTMENT OF VETERAN AFFAIRS	\$407.72	TRUE	2/17/20
104252	Computer Check	2/17/20	18-062901	DEPARTMENT OF VETERAN AFFAIRS	\$712.33	TRUE	2/17/20
104255	Computer Check	2/17/20	18-062901	PATIENT REFUND	\$20.11	TRUE	2/17/20
104252	Computer Check	2/17/20	18-069046	DEPARTMENT OF VETERAN AFFAIRS	\$810.77	TRUE	2/17/20
104252	Computer Check	2/17/20	18-069662	DEPARTMENT OF VETERAN AFFAIRS	\$353.56	TRUE	2/17/20
104252	Computer Check	2/17/20	18-071509	DEPARTMENT OF VETERAN AFFAIRS	\$350.46	TRUE	2/17/20
104252	Computer Check	2/17/20	18-072599	DEPARTMENT OF VETERAN AFFAIRS	\$350.98	TRUE	2/17/20
104133	Computer Check	2/10/20	18-21443	PATIENT REFUND	\$20.00	FALSE	2/10/20
104204	Computer Check	2/10/20	18-21443	PATIENT REFUND	\$20.00	TRUE	2/10/20
104353	Computer Check	2/24/20	18-36336	DEPARTMENT OF VETERAN AFFAIRS	\$696.61	TRUE	2/24/20
104353	Computer Check	2/24/20	18-44187	DEPARTMENT OF VETERAN AFFAIRS	\$756.57	TRUE	2/24/20
104073	Computer Check	2/10/20	18-46065	AARP (POB 740819)	\$56.83	FALSE	2/10/20
104144	Computer Check	2/10/20	18-46065	AARP (POB 740819)	\$56.83	TRUE	2/10/20
104074	Computer Check	2/10/20	18-47057	AARP (POB 740819)	\$96.89	FALSE	2/10/20
104145	Computer Check	2/10/20	18-47057	AARP (POB 740819)	\$96.89	TRUE	2/10/20
104353	Computer Check	2/24/20	18-49213	DEPARTMENT OF VETERAN AFFAIRS	\$751.04	TRUE	2/24/20
104284	Computer Check	2/17/20	19-041830	PATIENT REFUND	\$141.92	FALSE	2/17/20
104269	Computer Check	2/17/20	19-054863	PATIENT REFUND	\$108.20	FALSE	2/17/20
104250	Computer Check	2/17/20	19-058712	PATIENT REFUND	\$683.69	TRUE	2/17/20
104227	Computer Check	2/17/20	19-061024	AETNA (POB 14079)	\$429.50	TRUE	2/17/20
104234	Computer Check	2/17/20	19-061052	BCBS OF TEXAS (POB 120695)	\$992.22	TRUE	2/17/20
104256	Computer Check	2/17/20	19-066588	PATIENT REFUND	\$125.00	TRUE	2/17/20
104264	Computer Check	2/17/20	19-068572	PATIENT REFUND	\$59.95	FALSE	2/17/20
104268	Computer Check	2/17/20	19-069846	PATIENT REFUND	\$103.62	TRUE	2/17/20
104308	Computer Check	2/17/20	19-074807	PATIENT REFUND	\$104.28	TRUE	2/17/20
104139	Computer Check	2/10/20	19-10455	UNITED HEALTHCARE	\$719.30	FALSE	2/10/20
104210	Computer Check	2/10/20	19-10455	UNITED HEALTHCARE	\$719.30	TRUE	2/10/20
104120	Computer Check	2/10/20	19-24723	PATIENT REFUND	\$676.37	FALSE	2/10/20
104191	Computer Check	2/10/20	19-24723	PATIENT REFUND	\$676.37	TRUE	2/10/20
104091	Computer Check	2/10/20	19-25057	PATIENT REFUND	\$10.00	FALSE	2/10/20
104162	Computer Check	2/10/20	19-25057	PATIENT REFUND	\$10.00	FALSE	2/10/20
104137	Computer Check	2/10/20	19-26393	STATE FARM INSURANCE COMPANY	\$123.00	FALSE	2/10/20
104208	Computer Check	2/10/20	19-26393	STATE FARM INSURANCE COMPANY	\$123.00	TRUE	2/10/20
104114	Computer Check	2/10/20	19-26852	PATIENT REFUND	\$505.85	FALSE	2/10/20
104185	Computer Check	2/10/20	19-26852	PATIENT REFUND	\$505.85	TRUE	2/10/20
104140	Computer Check	2/10/20	19-32390	USAA	\$87.67	FALSE	2/10/20
104211	Computer Check	2/10/20	19-32390	USAA	\$87.67	FALSE	2/10/20
104028	Computer Check	2/3/20	19-33706	PATIENT REFUND	\$7.99	FALSE	2/3/20
104095	Computer Check	2/10/20	19-34742B	PATIENT REFUND	\$455.68	FALSE	2/10/20
104166	Computer Check	2/10/20	19-34742B	PATIENT REFUND	\$455.68	TRUE	2/10/20
104385	Computer Check	2/24/20	19-36156	UNITED HEALTHCARE (POB 101760)	\$553.13	TRUE	2/24/20
104383	Computer Check	2/24/20	19-40385B	PATIENT REFUND	\$89.18	FALSE	2/24/20
104106	Computer Check	2/10/20	19-43252	PATIENT REFUND	\$125.00	FALSE	2/10/20
104177	Computer Check	2/10/20	19-43252	PATIENT REFUND	\$125.00	FALSE	2/10/20
104371	Computer Check	2/24/20	19-44522	PATIENT REFUND	\$136.03	FALSE	2/24/20
104076	Computer Check	2/10/20	19-45166	ACCENT (POB 952366)	\$120.37	FALSE	2/10/20
104147	Computer Check	2/10/20	19-45166	ACCENT (POB 952366)	\$120.37	TRUE	2/10/20
104135	Computer Check	2/10/20	19-45893	PATIENT REFUND	\$125.00	FALSE	2/10/20
104206	Computer Check	2/10/20	19-45893	PATIENT REFUND	\$125.00	TRUE	2/10/20
104122	Computer Check	2/10/20	19-47228	PATIENT REFUND	\$300.00	FALSE	2/10/20
104193	Computer Check	2/10/20	19-47228	PATIENT REFUND	\$300.00	TRUE	2/10/20
104083	Computer Check	2/10/20	19-47317	BCBS OF TEXAS	\$329.03	FALSE	2/10/20
104154	Computer Check	2/10/20	19-47317	BCBS OF TEXAS	\$329.03	TRUE	2/10/20
104126	Computer Check	2/10/20	19-50449	PATIENT REFUND	\$125.00	FALSE	2/10/20
104197	Computer Check	2/10/20	19-50449	PATIENT REFUND	\$125.00	FALSE	2/10/20
104108	Computer Check	2/10/20	19-50615	PATIENT REFUND	\$21.95	FALSE	2/10/20
104179	Computer Check	2/10/20	19-50615	PATIENT REFUND	\$21.95	FALSE	2/10/20
104142	Computer Check	2/10/20	19-52897	PATIENT REFUND	\$98.99	FALSE	2/10/20
104213	Computer Check	2/10/20	19-52897	PATIENT REFUND	\$98.99	TRUE	2/10/20
104103	Computer Check	2/10/20	19-56526	PATIENT REFUND	\$150.00	FALSE	2/10/20
104174	Computer Check	2/10/20	19-56526	PATIENT REFUND	\$150.00	FALSE	2/10/20
104337	Computer Check	2/24/20	19-57439	AMR	\$38.14	FALSE	2/24/20
104034	Computer Check	2/3/20	19-59973	PATIENT REFUND	\$576.75	FALSE	2/3/20
104104	Computer Check	2/10/20	19-60083	PATIENT REFUND	\$233.47	FALSE	2/10/20
104175	Computer Check	2/10/20	19-60083	PATIENT REFUND	\$233.47	FALSE	2/10/20
104102	Computer Check	2/10/20	19-60663	PATIENT REFUND	\$40.00	FALSE	2/10/20
104173	Computer Check	2/10/20	19-60663	PATIENT REFUND	\$40.00	TRUE	2/10/20
104109	Computer Check	2/10/20	19-60678	PATIENT REFUND	\$507.03	FALSE	2/10/20
104180	Computer Check	2/10/20	19-60678	PATIENT REFUND	\$507.03	TRUE	2/10/20
104364	Computer Check	2/24/20	19-60772	PATIENT REFUND	\$519.64	FALSE	2/24/20
104115	Computer Check	2/10/20	19-61631	PATIENT REFUND	\$133.09	FALSE	2/10/20
104186	Computer Check	2/10/20	19-61631	PATIENT REFUND	\$133.09	TRUE	2/10/20
104096	Computer Check	2/10/20	19-62223	PATIENT REFUND	\$66.73	FALSE	2/10/20
104167	Computer Check	2/10/20	19-62223	PATIENT REFUND	\$66.73	TRUE	2/10/20
104341	Computer Check	2/24/20	19-64426	BCBS OF TEXAS (731431)-REFUND DEPT	\$625.07	TRUE	2/24/20
104077	Computer Check	2/10/20	19-66234	ACCENT (POB 952366)	\$586.71	FALSE	2/10/20
104148	Computer Check	2/10/20	19-66234	ACCENT (POB 952366)	\$586.71	TRUE	2/10/20
104134	Computer Check	2/10/20	19-66408	PATIENT REFUND	\$344.95	FALSE	2/10/20
104205	Computer Check	2/10/20	19-66408	PATIENT REFUND	\$344.95	TRUE	2/10/20
104043	Computer Check	2/3/20	19-68015	PATIENT REFUND	\$312.51	TRUE	2/3/20
104107	Computer Check	2/10/20	19-69933	PATIENT REFUND	\$724.49	FALSE	2/10/20
104178	Computer Check	2/10/20	19-69933	PATIENT REFUND	\$724.49	FALSE	2/10/20
104082	Computer Check	2/10/20	19-8927	PATIENT REFUND	\$265.00	FALSE	2/10/20
104153	Computer Check	2/10/20	19-8927	PATIENT REFUND	\$265.00	TRUE	2/10/20

**TOTAL**

**\$26,127.79**

MCHD Surplus/Salvage  
March 2020

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1 each	27559	7602	EZ IO DRIVER	SALVAGE	driver is damaged cannot be repaired- end of life
1 each	52619	8299	EZ IO DRIVER	SALVAGE	lose of power, cannot be repaired- end of life
1 each	H19227	9862	EZ IO DRIVER	SALVAGE	driver has no power,cannot be repaired - end of life
1 each	1496	8477	NITRONOX UNIT	SALVAGE	unit is damaged/cannot be repaired
1 each	1973	9870	NITRONOX UNIT	SALVAGE	unit is damaged/cannot be repaired
1	VL65413	-	MASTR III Power Supply	salvage	Not repairable
1	00173-30-0035	-	Master Power Supply	salvage	outdated
1	10320369	-	150v power vector amplifier	salvage	Not repairable
1	8195-0461	005481	GPS Reciever	salvage	Not repairable
2	8195-0424	005377	GPS Reciever	salvage	Not repairable
1	DU791573	-	SPECO 8 Channel Triplex Digital Video Recorder	salvage	outdated
2	DU762571	-		salvage	outdated
2	DU791751	-		salvage	outdated
1	3C7WDSBLXCG299887	Shop 15	2012 RAM 3500 Ambulance	Surplus	End of life: 213152 miles, 12991 hours=428703 miles
1	3C7WDSBL1CG299888	Shop 33	2012 RAM 3500 Ambulance	Surplus	End of life: 209616 miles, 11896 hours = 392568 miles
1	3C7WRSBL9FG592833	Shop 35	2015 RAM 3500 Ambulance	Surplus	End of life: 214501 miles, 9487 hours = 313071 miles
1	3C7WDSBLXCG299890	Shop 38	2012 RAM 3500 Ambulance	Surplus	End of life: 208429 miles, 11666 hours = 384978 miles



## AGENDA ITEM # 8D

Board Mtg.: 03/24/2020

### Montgomery County Hospital District

#### Proceeds from Sale of Assets

10/01/2017 - 02/29/2020

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	2010 Dodge Ram 3500 - 201,234 miles	5/22/2018	8,660.00
Vehicles	2009 Ford F350 - 140,736 miles (trade-in)	7/3/2018	15,000.00
Vehicles	2012 Dodge Ram 3500 SLT - 203,110 miles	7/24/2018	8,305.00
Vehicles	2012 Dodge Ram 3500 ST - 194,983 miles	9/21/2018	8,150.00
Vehicles	2012 Dodge Ram 3500 SLT - 199,930 miles	12/18/2018	8,514.00
Vehicles	2012 Dodge Ram 3500 - 189,761 miles	12/18/2018	8,920.00
Vehicles	2008 Chevy Tahoe LS - 199,172 miles	3/12/2019	3,805.00
Vehicles Total			<u>61,354.00</u>
Total Proceeds			<u><u>61,354.00</u></u>

# Agenda Item # 9



We Make a Difference!

**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** March 24, 2020

**Re: CEO Report**

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## Updates since the February Meeting:

- We presented the Press-Ganey Employee satisfaction survey results to all the managers, and employees at MCHD. I also began working with my direct reports and team on a process to better communicate with all levels of the organization.
- I gave a welcome to our new NEOP group who started working this month.
- Command Staff and I met with St. Luke's administration to discuss transfers and emergency call processes and outcomes.
- Dr. Simms gave an excellent Covid-19 presentation at the Public Health Board Meeting held this month.
- MCHD held three first responder Covid-19 first responder meetings which were well attended.
- MCHD held a hospital coordination meeting for all providers to discuss patient presentation processes to the emergency departments at the various hospitals during the Covid-19 pandemic.
- Chief Campbell and I presented to the Northshore Republican Women's Luncheon, the Woodlands Rotary Club, The Woodlands Realtors Luncheon, and the Conroe Chamber of Commerce.
- I presented to the Willis City Council.

## Updates since the first confirmed Covid-19 case:

- All your teams in Public Health and MCHD have worked tirelessly together to provide Montgomery County citizens, healthcare systems, county and city officials, and first responders' immediate information and best practices in citizen safety and patient care during this pandemic.
- We do not need to ask for emergency funds releases at this time we are on normal operations and are very busy in leadership roles, but our volume of patients has not surged. We are treating approximately 35 – 40 pulmonary cases per day.
- Drs. Dickson, and Patrick, Command Staff, IT, Radio, the PIO, Alarm, Materials Management, our Safety Officers, Public Health epidemiologists and management have been working together with a command post in the first floor classroom tirelessly every day since the outbreak in Montgomery County, Wednesday, March 11<sup>th</sup>.

- We are moving Accounting, Billing, HCAP, Records, Human Resources, the PIO, and Quality to work from home beginning Monday, March 23<sup>rd</sup>. This will make the administrative building safer from an exposure standpoint, and will make the home-workers safer as well while we manage through the Covid-19 pandemic.
- Daily, Command staff, the Safety Officer, and Dr. Dickson is hosting a Zoom meeting at 7:00 pm. At this meeting, the docks and directors give updates, changes in practices to best care for patients while being safe, and answer any questions the callers into the meeting may have. The meetings have been very well done, and have contributed largely to the crew safety, reduction in anxiety, and very high staff morale we have been experiencing.
- We are having Zoom meetings with first responders twice per week in order to best coordinate care and relieve any anxiety they may have.
- We began setting up a testing center at Woodforest Stadium in Shenandoah to test all Montgomery Citizens wanting it. We procured the site, tents, personnel protective equipment, and security necessary for providing the services. Unfortunately, the state and Feds have provided no test kits. We have queried out hospital partners and no one has sufficient testing kits. Until the kits arrive from the State, the testing and screening program has been postponed.
- We have plenty of personnel protective equipment for out crews. We have trained well on the PPE doffing and donning procedure as well as the procedure for screening a patient and caring for the patient in route to the hospital. We have excellent procedures for de-conning the ambulance and equipment, and protecting out medics in the process. After each call where a possible Covid-19 patient has been transported, the safety officer screens the medics. If there is concern for the medic's safety, they will be asked to be quarantined and tested for Covid-19. Station 27 or the medic's home will be the quarantine site. If the medic tests positive, he/she will be moved to cabins we are renting for the next month. There they will be monitored daily for their 10 day stay by community paramedicine and will receive food and supplies.
- We have shut down all extra activities including NEOP. The NEOP employees are managing the public health call bank. Citizens are calling with various questions. The questions are screened and then the more difficult ones are passed on to more knowledgeable personnel.

I have asked Dr. Dickson, Chief Campbell, and Melissa Miller to spend about 1 minutes reporting these processes and answering any questions you may have at our Tuesday Board meeting.

Thank you,  
Randy

# Agenda Item #10



**To:** Board of Directors

**From:** James Campbell

**Date:** March 24, 2020

**RE: EMS Division Report**

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## Executive Summary

- Customer service scores were not received from EMS Survey Team, secondary to reduced staffing at their office. They will send updated documents when they catch up.
- In our monthly Deputy and District Chief meeting leadership reviewed the recent data on the use of lights and sirens versus 'Critical Clinical Intervention.' The goal is to evaluate the proper use of lights and sirens while ensuring crew, patient, and citizen safety.
- The Captains promotions process was completed, promoting 11 new Captains. This is great step towards increasing our depth in training future In Charges and NEOPS.
- The FTEP Captain training course has been cancelled, it will be rescheduled. FTEP is a formal training process for new Captains to learn the fundamentals of how to train new employees and guide Attendants through the promotional process.
- The March NEOP classes completed the HR training portion of their on-boarding, and have been reassigned to assist with COVID-19 duties around administration and materials management. As soon as it is reasonable possible the NEOP program will continue as previously scheduled.
- Q1 2020 Continuing Education has been completed, we had great response related to a guest speaker who discussed resilience.
- The application/hiring process has been delayed for the new Division Chief of Clinical position.
- Mr. Johnson and Chief Campbell completed four community related presentations explaining the history and mission of MCHD. This included Northshore Republic Women, Woodlands Rotary Club, Woodlands Area Chamber, and the Commercial Real Estate Association of Montgomery County.
- We have been preparing and working towards our COVID-19 response plans since January 2020. On March 2, 2020 we began altering our response plans related to COVID-19.
- On March 12, 2020 MCHD established the formal Incident Command Structure for the COVID-19 response.
- The entire response throughout this event has been incredible as an organization. We have continued to learn, prepare, and communicate with our employees on a regular basis. We are working hard to protect them and their families, as we manage this evolving situation.

- Call volume has varied throughout the response, it appears as though less people are going to the Emergency Room out of fear of contracting the virus, while others are wanting to be transported to the Emergency Room for testing.
- MCHD has collaborated well with area and regional first responders, this has dramatically increased interoperability between agencies and help with shared response plan.



# Dispatched Incident Review

Last Month

2/1/2020 - 2/29/2020

Dispatched	
Incidents	4,917
Responses	5,896

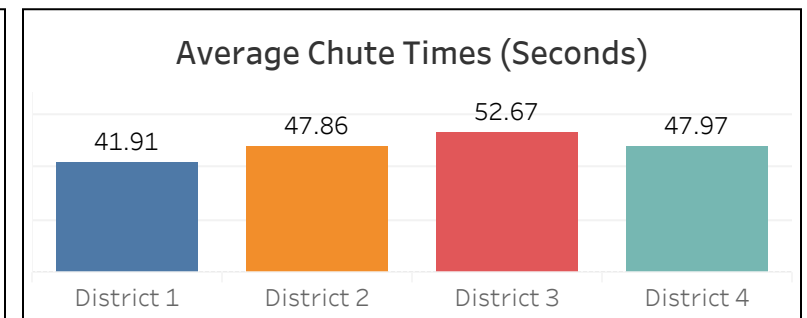
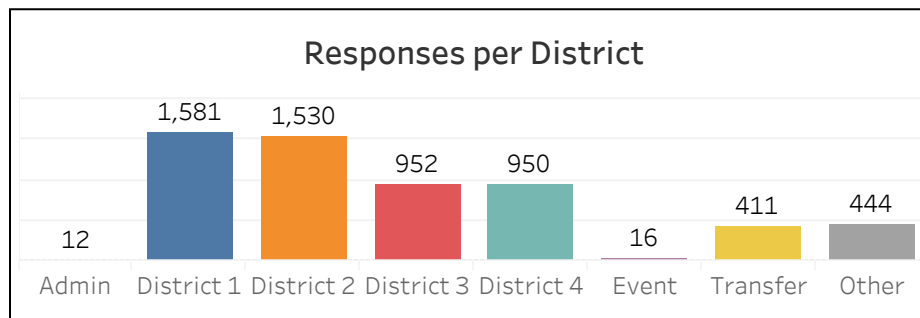
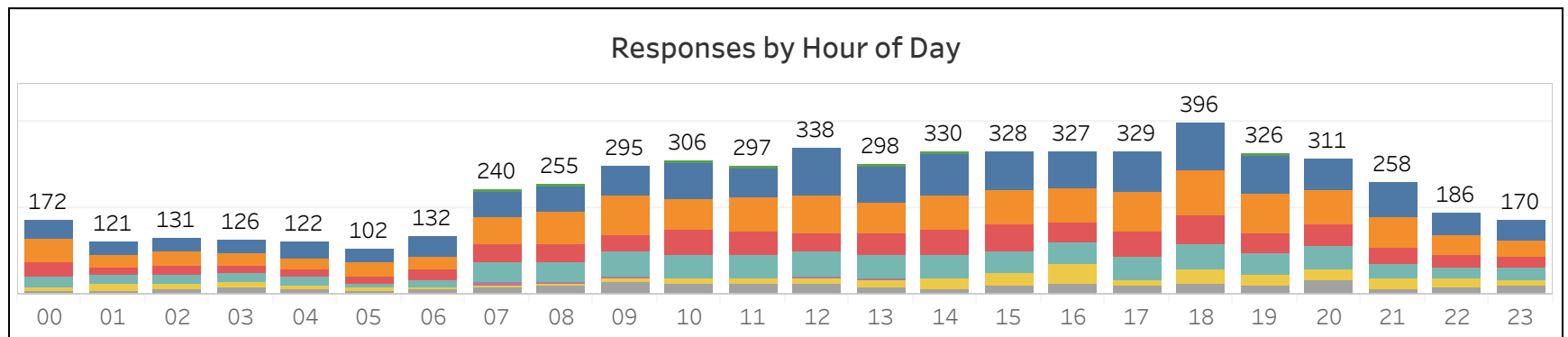
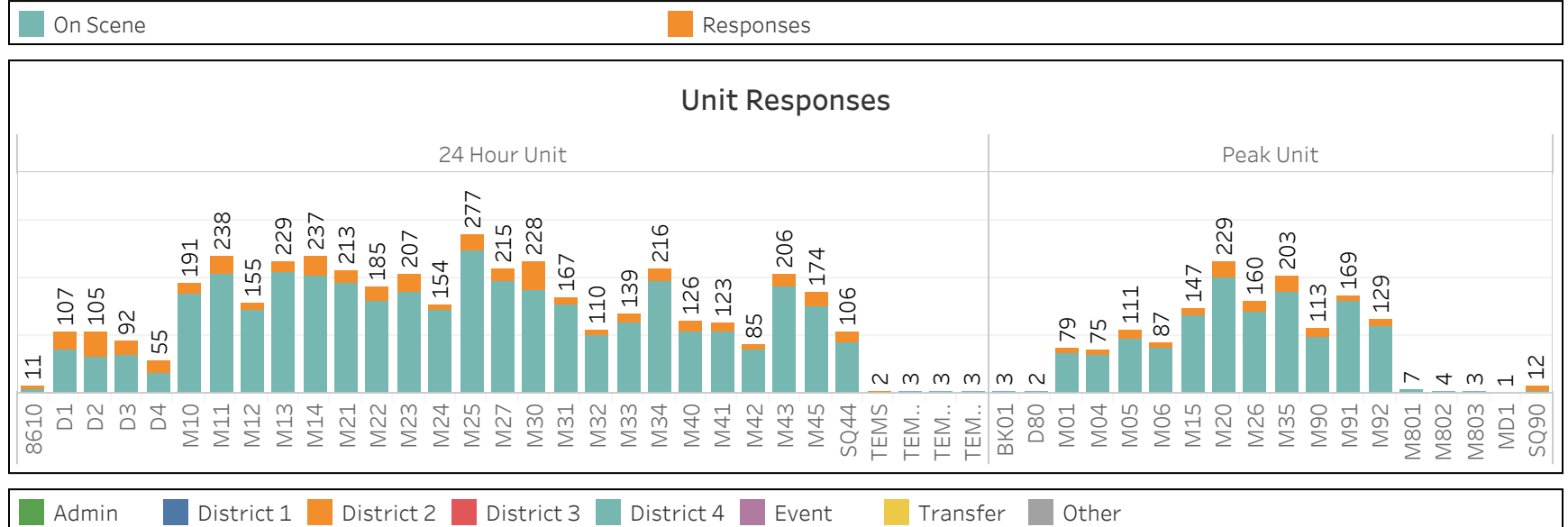
On Scene	
Incidents	4,670
Responses	5,103

Transported	
Incidents	3,367
Transports	3,404

Response Times			
Priority 1	Priority 2	Priority 3	Overall
96.4%	98.6%	97.3%	97.0%

Fall	524
MVC	457
Sick Person	384
Transfer	376
Breathing Problems	371
Unconscious/Fainting	330
Transfer/Evaluation	268
Chest Pain	264
Emotional Crisis	225
SEND	187
Seizures	162
Stroke	136
Abdominal Pain	133
Unknown Problem	129
Assault	122
Hemorrhage	117
Traumatic Injurv	90
Medical Alarm	79
Overdose Ingestion	73
Diabetic	72
Structure Fire	68
Heart Problems	58
Cardiac Arrest	49
Back Pain	43
Allergic Reaction	38
Choking	21
Headache	21
Dedicated Standby	18
Obvious/Expected Dea..	17
Penetrating Trauma	16
Animal Attack	13
Pregnancy/Miscarriage	11
Gas	7
Dedicated TEMS Stan..	6
Non-Dedicated Standby	6
Burns	3
Grass/Woods Fire	3
Alarm	2
Entrapment	2
Environmental Exposu..	2
Inaccessible Incident	2
Locked in a Vehicle	2
Odor	2
Service Call	2
Vehicle Fire	2
Aircraft Emergency	1
Creekside Medical	1
Electrical Hazard	1
Electrocution	1
Explosion	1
Eve Problems	1
Hazmat	1
Inhalation/Hazmat	1
Lake Rescue	1
Mutual Aid Assist Aae..	1
Outside	1
Rescue	1

5 - Transfer Protocol	3
Transfer	216
Transfer - ALS	150
Transfer - Emergency	7



# Hospital Patient Transport Report - Previous Month

## Avg. Turnaround Time (Minutes)

Conroe - HCAHH	29.0
Memorial Hermann Hospital The Woodlands	33.9
Kingwood - HCAHH	32.6
St. Lukes Hospital The Woodlands	27.2
Houston Methodist The Woodlands	29.2
Tomball - HCAHH	29.0
Texas Children's Hospital The Woodlands	27.2
Memorial Hermann Northeast	33.8
Hermann Hospital	39.8
St. Luke's Medical Center	32.3
Houston Methodist Hospital	33.4
Magnolia -- HCAHH ER	18.3
Michael E. DeBakey VA Med Center	30.8
Tri-County MHMR Hospital	10.4
Woodland Springs Health	11.4
Aspire Behavioral	9.2
M. D. Anderson	36.9
Memorial Hermann Woodlands West	14.8
Houston Methodist Willowbrook Hospital	34.8
St. Lukes Hospital Vintage	31.9
East Montgomery County Crisis Center	12.6
St. Lukes Hospital Lakeside	23.3
Northwest - HCAHH	32.3
CHI St. Luke's Emergency Center - Conroe	14.0
Memorial Hermann Cypress Hospital	28.0
CHI St. Luke's Emergency Center - Spring	10.5
HCA Houston Healthcare Medical Center	30.9
Huntsville Memorial	34.4
Kingwood Pines	8.8
Texas Children's Hospital	19.1
Baylor Scott & White College Station	21.5
Ben Taub General	145.9
CHI St. Luke's Emergency Center - Montgomery	16.3
Memorial Hermann Children's	20.6
North Cypress - HCAHH	29.7
Clearlake - HCAHH	22.7
Cleveland -- HCAHH ER	21.1
Memorial Hermann Memorial City	48.2
St. Lukes Hospital Springwoods Village	25.3
Texas Children's Women's Pavillion	25.9
University of Texas Medical Branch	31.3

## Total Patients Transported (Hospital Destinations Only)

3,291

## Alerts and Activations

	Sepsis Alert	STEMI Alert	Stroke Alert	Trauma Activation
Conroe - HCAHH	19	6	8	7
Memorial Hermann Hospital The Woo..	16	4	14	5
Kingwood - HCAHH	8		7	
St. Lukes Hospital The Woodlands	12	3	12	
Houston Methodist The Woodlands	4	1	20	
Tomball - HCAHH	3	2	1	
Texas Children's Hospital The Woo..	1			1
Memorial Hermann Northeast	1			
Hermann Hospital	1			1
St. Lukes Hospital Vintage	1			
<b>Grand Total</b>	<b>66</b>	<b>16</b>	<b>62</b>	<b>14</b>

## Patients per Facility

Conroe - HCAHH	903
Memorial Hermann Hospital The Woodlands	789
Kingwood - HCAHH	369
St. Lukes Hospital The Woodlands	360
Houston Methodist The Woodlands	345
Tomball - HCAHH	114
Texas Children's Hospital The Woodlands	108
Memorial Hermann Northeast	56
Hermann Hospital	25
St. Luke's Medical Center	25
Houston Methodist Hospital	23
Magnolia -- HCAHH ER	16
Michael E. DeBakey VA Med Center	15
Tri-County MHMR Hospital	15
Woodland Springs Health	15
Aspire Behavioral	12
M. D. Anderson	12
Memorial Hermann Woodlands West	12
Houston Methodist Willowbrook Hospital	10
St. Lukes Hospital Vintage	8
East Montgomery County Crisis Center	7
St. Lukes Hospital Lakeside	7
Northwest - HCAHH	6
CHI St. Luke's Emergency Center - Conroe	4
Memorial Hermann Cypress Hospital	4
CHI St. Luke's Emergency Center - Spring	3
HCA Houston Healthcare Medical Center	3
Huntsville Memorial	3
Kingwood Pines	3
Texas Children's Hospital	3
Baylor Scott & White College Station	2
Ben Taub General	2
CHI St. Luke's Emergency Center - Montgomery	2
Memorial Hermann Children's	2
North Cypress - HCAHH	2
Clearlake - HCAHH	1
Cleveland -- HCAHH ER	1
Memorial Hermann Memorial City	1
St. Lukes Hospital Springwoods Village	1
Texas Children's Women's Pavillion	1
University of Texas Medical Branch	1

## Fleet Summary 2018-19

<b>Mileage</b>	<b>Ambulance</b>	<b>Supervisor/Squad</b>	<b>CommandStaff</b>	<b>Support</b>	<b>MonthlyTotal</b>	<b>WeeklyTotal</b>
February 2020	120,684	13,235	3,287	13,463	150,669	37,667
January 2020	120,997	12,526	2,324	12,533	148,380	37,095
December 2019	162,263	16,772	2,873	15,170	197,078	49,270
November 2019	123,557	12,881	3,924	13,850	154,212	38,553
October 2019	158,708	15,738	7,372	17,712	199,530	49,883
September 2019	129,691	13,253	3,115	12,913	158,972	39,743
August 2019	131,798	13,198	3,761	12,369	161,126	40,282
July 2019	148,783	15,935	3,498	15,728	183,944	45,986
June 2019	128,055	11,597	4,073	11,908	155,633	38,908
May 2019	129,649	12,084	4,137	13,923	159,793	39,948
April 2019	139,864	16,174	5,629	18,288	179,955	44,989
March 2019	114,193	12,284	4,386	14,570	145,433	36,358
<b>Total</b>	<b>1,608,242</b>	<b>165,677</b>	<b>48,379</b>	<b>172,427</b>	<b>1,994,725</b>	
<b>Average</b>	<b>134,020</b>	<b>13,806</b>	<b>4,032</b>	<b>14,369</b>	<b>166,227</b>	<b>41,557</b>
<b>Annualized Amounts</b>					1,994,725	

<b>Accidents</b>	<b>MCHD-Fault</b>		<b>MCHD Non-Fault</b>		<b>GRAND TOTAL</b>
	<b>Non-injury</b>	<b>Injury</b>	<b>Non-injury</b>	<b>Injury</b>	
February 2020	3		5		8
January 2020	2		4		6
December 2019	0		0		-
November 2019	4		2		6
October 2019	5		1		6
September 2019	2		1		3
August 2019	5		2		7
July 2019	1				1
June 2019	4				4
May 2019	6		1		7
April 2019	4		1		5
March 2019	3				3
<b>Total</b>	39		17		56
Per 100,000 Miles	1.96	-	0.85	-	2.81

<b>Service Interruptions</b>	<b>Count</b>	<b>Per 100K miles</b>
February 2020	4	2.65
January 2020	7	4.72
December 2019	2	1.01
November 2019	7	4.54
October 2019	5	2.51
September 2019	3	1.89
August 2019	6	3.72
July 2019	5	2.72
June 2019	6	3.86
May 2019	9	5.63
April 2019	2	1.11
March 2019	6	4.13
<b>Total</b>	62	3.11



# Agenda Item # 11



We Make a Difference!

**To:** Board of Directors

**From:** James Campbell, EMS Chief

**Date:** March 24, 2020

**Re: Public Safety Telecommunications Week**

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Consider and act on Proclamation in support of Public Safety Telecommunications Week, April 12, 2020 to April 18, 2020. (Mr. Spratt, Chair – EMS Committee)

# PROCLAMATION

*To designate the Week of April 12-18, 2020 as National Public Safety Telecommunicators Week*

**WHEREAS,** the Montgomery County Hospital District provides 9-1-1 dispatchers who work daily to protect and promote the public safety to the citizens of Montgomery County, Texas; and

**WHEREAS,** dispatchers are more than a calm and reassuring voice at the other end of the phone. They are knowledgeable and highly trained individuals who work closely with other medical, police and fire personnel. They offer quality care that dramatically improves the survival and recovery rate of those who experience sudden illness or injury; and

**WHEREAS,** the members of emergency dispatchers and other communications specialists, who help to protect our health and safety and engage in thousands of hours of specialized training and continuing education to enhance their lifesaving skills; and

**WHEREAS,** the Montgomery County Hospital District Board of Directors hereby supports and recognizes the Montgomery County Hospital District Communications Personnel as an integral partner to the citizens of Montgomery County.

**NOW, THEREFORE BE IT RESOLVED** that the Montgomery County Hospital District Board of Directors of Montgomery County, Texas does hereby proclaim the week of April 12-18, 2020 as:

**“NATIONAL PUBLIC SAFETY TELECOMMUNICATORS  
WEEK”**

# Agenda Item # 12

**To:** Board of Directors

**From:** Melissa Miller, COO

**Date:** March 24, 2020

**Re:** **COO Report**

- Station 15: We have stopped work and are transitioning the work to different contractors to complete the project.
- Station 22: The Station 22 tear down began Oct. 9th. Demolition is complete. Building is on schedule to complete Nov. 2020. This may change with the current COVID-19 pandemic. MCHD crews have been moved to MCHD Station 26 for the duration of the project.
- Station 44 (new): The ESD 2 attorney sent a new contract for our review, our attorney is reviewing along with Executive staff.
- Station 35 (New Porter shared station): Plan and technology review is underway prior to construction. ESD attorney is reviewing redlined MCHD contribution and lease agreement.
- Radio department is actively evaluating properties for future tower sites. 911 and City of Conroe are involved in the search.
- The Radio, Facilities and IT department has been working diligently to set-up staff from Billing, Accounting, HCAP, Records and HR to work from home
- Ms. Hennes's time has been split between Laserfiche projects and supporting the Coronavirus response. Laserfiche has been utilized to track employee exposures since December, which has been essential for ensuring that all COVID-19 exposures are followed up on and nothing falls through the cracks. We are also able to use a real-time dashboard to track these exposures.
- Ms. Hennes created a form for our Community Paramedics and other monitoring team members to track monitoring of PUIs until the information can be entered into Pulsara. This tool was developed to ensure patient privacy while allowing team members access and leadership to track progress.
- Non-pandemic-related work also continues. A new repository (filing structure) has been built for Governance and Administrative records, including board records, and we will begin utilizing the new repository in April after we have finished Quality Control and double-checked security and access setting.
- Employees are now able to use an online form to receive mileage and expense reimbursements by direct deposit (ACH). This makes our Accounts Payable department more efficient and gets the reimbursements to our employees faster.
- Employees used an online form to protect their personal information from public access through open records requests. Recent changes in state law had left many of our employees unprotected, and the online form was a fast and efficient way for them to opt to have their data redacted from any public release.
- We are close to finishing online forms for employees to request travel (once travel restrictions are lifted, of course) as well as mileage and expense reimbursements. This will allow employees to easily take a picture of a receipt from their phone and upload it into the form, so they don't have to keep up with receipts while they are traveling. These processes will also ensure that

correct approval processes are followed and that board policies and internal procedures are followed.

- We are also almost finished testing the process for EMS employees to use an online incident report for “unusual occurrences”. The online form will ensure that employees only have to fill out one form for things such as broken equipment, and the single online form can be routed to everyone who needs to know about it. The process involves closed loops and double-checks to ensure problems identified are tracked and resolved, and allows for easy reporting for operational and clinical improvement. The most exciting thing to me about this form is that it emphasizes how any given incident might have impacted patients, putting the focus where it should be and feeding into our EMS quality processes.

# Agenda Item # 13



**To:** Board of Directors

**From:** Shawn Henners, Electronic Business Process Manager

**Date:** March 24, 2020

**Re: Docunav Solutions agreement**

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Consider and act on annual support agreement with Docunav Solutions for Laserfiche services. (Ms. Whatley, Chair PADCOM)

Fiscal Impact: Nominal

Yes No N/A

☒ ☐ ☐ Budgeted item?

☒ ☐ ☐ Within budget?

☒ ☐ ☐ Renewal contract?

☐ ☒ ☐ Special request?



# QUOTE

VP Imaging, Inc. dba DocuNav Solutions  
8501 Wade Blvd., Suite 760  
Frisco, TX 75034  
800-353-2320

Montgomery County Hospital District

## DocuNav Contact:

Accounts Payable

Date: 2/25/2020

Quote:

## ANNUAL SUPPORT AGREEMENT

100	ENFPL50	Laserfiche Rio Pilot Named Full Users (Per user; 50-99 users)Named User pricing includes the following features: Unlimited Laserfiche Servers, Workflow, Web Access (including the SharePoint integration and Web Access Light), Advanced Audit Trail, Snapshot, E-mail.	\$225.00	<b>\$22,500.00</b>
100	EFRM	Laserfiche Forms (per user)	\$15.00	<b>\$1,500.00</b>
100	ERM	Laserfiche RIO Records Management Edition	\$15.00	<b>\$1,500.00</b>
1	EPFRM	Laserfiche Forms Portal Add-on	\$2,159.00	<b>\$2,159.00</b>
1	IA	Laserfiche RIO Import Agent	\$405.00	<b>\$405.00</b>
1	MSC01	Laserfiche RIO ScanConnect	\$45.00	<b>\$45.00</b>
1	TK	Laserfiche RIO Toolkit	\$1,000.00	<b>\$1,000.00</b>
1	QFA	Laserfiche RIO Quick Fields Agent	\$2,700.00	<b>\$2,700.00</b>
1	QCX	Laserfiche RIO Quick Fields Complete (Includes Laserfiche RIO Quick Fields Core package plus Document Classification, Forms Alignment, Forms Identification, Forms Extractor, Optical Mark Recognition, and Auto Stamp/Redaction/Bates Num.)	\$4,050.00	<b>\$4,050.00</b>
280	JPARP 3	Subscription Participant Users 200-499	\$64.40	<b>\$18,032.00</b>
1	BuyBoard Sub	DocuNav Solutions Discount (4%-off subscription software) *Please See BuyBoard Contract #544-17 - 544-17	\$(2,155.64)	<b>\$(2,155.64)</b>

*\*Note: All quotes expire 30 days from above date. Please call your DocuNav contact for any changes.*

<b>Subtotal</b>	\$53,891.00
<b>Discount</b>	\$-2,155.64
<b>Credit</b>	\$-6,664.00
<b>Tax</b>	\$0.00
<b>Total</b>	<b>\$45,071.36</b>

Sign Here

Date

**Payment Terms:** All payments are Net 30 from date of invoice issued. Preferred payment method: check or ACH payment. Subscription terms will renew on the anniversary of the date of your DocuNav Annual Support Agreement unless you provide cancellation notice 45 days before the end of the agreement. On-site Professional Services Time: billing rate quoted does not include travel expenses for out of market professional services time. Pre-purchased hours or daily units expire after 3 years from invoice date.



## DOCUNAV SOLUTIONS PRIORITY SUPPORT AGREEMENT

The cornerstone of the DocuNav Customer Support program is Priority Support Service. Priority Support Service provides expert troubleshooting. Priority Support Service additionally provides you with answers to ensure smooth, productive operation of your system. DocuNav Solutions technical support team consists of expert problem-solvers trained to support customers across their complete Laserfiche / DocuNav solution. They troubleshoot, identify problems, and provide issue resolution—even when the issue is beyond Laserfiche. Support extends to troubleshooting with scanners, security, firewalls, networks, databases, operating systems, virtual machines and interfaces with 3<sup>rd</sup> party applications. With a Priority Annual DocuNav Support Agreement (PR DSA), you're entitled to the services listed below.

### **Priority Support Services**

You can expect a response from our support team within 4 hours of reporting any issue to start the resolution process. Our PR DSA customers also receive expedited escalation of any issues that are mission critical to minimize system downtime.

All support services start with an e-mail or phone call to the DocuNav support team. Customers should identify valid technical support contacts for their organization and inform DocuNav of their authorized contacts. Authorized contacts should first e-mail or call to report service issues/questions. Emails should be directed to [support@docunav.com](mailto:support@docunav.com). The e-mail should include information regarding the issues and/or questions. To speak with the support team, call 800-353-2320, option 3. As our support staff works on your cases, they may bring in additional staff expertise as needed to resolve your issues or answer your questions. We will prioritize incoming email support issues and phone calls for our PR DSA customers (within the 4-hour response time); for example, a system failure will receive a response before a scanning issue.

#### ***Priority Support includes:***

- 4 Hour Response Time
- Remote Log-in Capabilities
- Support issues are logged into our system and tracked through completion
- Issue escalation to software developers when appropriate
- Annual 4 hour System Review with experienced DocuNav technical staff
- Free enrollment to Laserfiche Certified Professional Program
- Access to certain DocuNav specialized products at no additional charge—to enhance solution
- Access to the Laserfiche Software Assurance Plan (LSAP)

#### ***Priority Support Services offers assistance with:***

- Installation and operation support services—to verify the software is operational
- Information services—to interpret error messages and suggest corrective actions
- Troubleshooting services across complete solution—to verify issues being addressed (even when issue extends beyond Laserfiche), to suggest problem-solving techniques, to determine work around solutions, to identify and resolve issues with supported peripherals and hardware
- Advice on proper system configuration and general best practices suggestions for Laserfiche Administration

***Scheduled After Hours Support:***

- After Hours: After 5pm CST/ Before 8am CST Monday-Friday, and Weekend Hours: Saturday- Sunday
- Multiplier is x1.5 regular professional services rate
- Tasks must be scheduled, minimum ½ day when scheduling on-site services

***Optional 24/7 365 Days Support:***

- DocuNav Priority Support Customers will be provided with support contact information to use for emergency support issues that may arise after normal support hours.
- Emergency Technical Support Access Fee is 10% of Priority DSA
- Multiplier is x3 regular professional services rate
- Support applies **24 Hours/Day, 7 Days/Week, and 365 Days/Year** – No Exclusion

Support hours are Monday - Friday 8:00 a.m. - 5:00 p.m., Central Standard Time, excluding holidays.

**DocuNav Service Level Agreement with Respect to 4 Hour Response Time Commitment**

In the event DocuNav does not meet the guaranteed four-hour response time commitment for troubleshooting technical support issues, then DocuNav will owe customer a credit back based upon the following:

- Credit owed will be calculated as follows:
  - One full day of support cost per instance (Customer's Annual DSA Cost / 365 days)
  - Credit is limited to one day per instance
  - Credit to be applied to professional services hours on the next billing period
- Customer's responsibilities in order for credit to be received include:
  - Customer must notify DocuNav through the above notification channels
    - Email [support@docunav.com](mailto:support@docunav.com) or call the 800 number and leave a detailed message with direct contact information
    - Customer may not call or email individuals directly for credit to apply

**Laserfiche Software Assurance Plan**

Your DocuNav PR DSA also includes the Laserfiche Software Assurance Plan (LSAP).

LSAP entitles you to receive access to the [Laserfiche Support Site](#) where you'll find detailed technical information to help you optimize system performance and maximize uptime.

***Online Resources Available:***

- Knowledge Base articles
- Training Resources
- Forums
- Downloads
- Laserfiche Code Library

**Technical Support Team**

DocuNav's technical support team is comprised of implementation experts, technicians, trainers, and software developers. DocuNav's technical support team is recognized by Laserfiche, as Gold-Level Certified for their support services. Every one of DocuNav's multiple support staff members is tested and mandated to retain current certifications across the Laserfiche product suite.

**DocuNav Integration Support**

DocuNav PR DSA also includes support across all DocuNav integration tools. Your current support contract will allow you direct access to the developers of the integration tools ensuring a knowledgeable response.



### **Software Updates and Feature Enhancements**

Your PR DSA includes comprehensive software assurance plans to help preserve your investment by delivering periodic updates that extend the benefits of the original purchase. These plans include crucial point updates, patches and service packs as released by Laserfiche throughout the year. Another advantage is Laserfiche full version releases are also offered at no additional cost as part of your PR DSA.

All DocuNav software will also follow along the same update schedule. As Laserfiche updates become available, DocuNav will release any necessary updates to DocuNav software ensuring customers maintain seamless compatibility across their solutions.

DocuNav tests all manufacturers' updates and consults with customers on an individual basis. After consultation, DocuNav will make recommendations for each customer's unique system on the optimal timing in the release cycle to consider updating. DocuNav's knowledgeable staff protects and guides customers to the most successful deployment of future updates and enhancements of their solutions.

### **Internet services and remote access**

This service provides our PR DSA clients with remote access to the same quality assistance and advice that they would receive from an on-site visit by one of our technicians. Using remote connectivity, a DocuNav technical staff member can connect to your system and control your screen as you watch and speak with us over the phone. This powerful, interactive technique allows us to assist you in various tasks.

### **Annual System Review**

Annually, a 4-hour remote system review with an experienced DocuNav technical team member has been included with your DocuNav PR DSA. This event can be scheduled by contacting your DocuNav Account Manager and can occur anytime throughout the year of your DocuNav PR DSA. During the annual system review, DocuNav technical staff will analyze the configuration of the existing Laserfiche application server, database, and backup procedures. Additionally, the Laserfiche configuration will be reviewed to include volume structures, folder trees, security and template field creation. Upon completion of the review, DocuNav will provide the customer with documentation detailing the findings as well as best practice recommendations for adjustments that would enhance the solution.

### **Extended User Education**

Using hands-on teaching methods, end-user education courses are held throughout the year to help you design, develop, and maintain your DocuNav solution. Led by experienced teachers, you gain knowledge and expertise of your DocuNav Solution. Optional free webinars covering a variety of topics are also available throughout the year. Whether on-site or remote, the sessions provide improved employee understanding of your system and increased utilization.

Free enrollment to a variety of courses available through the Laserfiche Certified Professional Program (CPP) is also included and is a staple of your PR DSA. Every CPP certification includes online training that you can access from anywhere at any time. Through the CPP's comprehensive online training, you can gain complex content management skills without having to travel or spend time in the classroom. Along with online training videos, you receive a full training manual with screenshots and a detailed walkthrough of all the functionality relevant to the CPP course you are taking. CPP courses are limited to up to 5 individual courses or one certification each. Please see chart below for a breakdown of how many employees per organization may register for courses.

Laserfiche CPP Registration Chart	
Laserfiche Named Full User Count	Number of Registrants
20 users or less	1 person
21 – 100 users	2 people
101 – 500 users	4 people
501 + users	8 people

### **Laserfiche Empower Conference**

Laserfiche Empower Conference is an annual educational and networking event with over 3, 000 Laserfiche customers, partners, and IT professionals. As part of your PR DSA, DocuNav will pay conference registration fees for your employees to attend. **We encourage you to sign-up for Empower Registration as early as you can because the number of total registrations we pay for is limited per year.** Please see the chart included below for a breakdown of how many employees per organization are eligible for free conference registration.

Laserfiche Empower Registration Chart	
Laserfiche Named Full User Count	Number of Registrants
21 – 100 users	1 person
101 – 500 users	2 people
501 + users	4 people

### **How to Register for CPP & Laserfiche Empower Conference**

To register employees for the CPP courses and/or the Laserfiche Empower Conference, please email [sales@docunav.com](mailto:sales@docunav.com).

# Agenda Item # 14



**To:** Board of Directors

**From:** Calvin Hon

**Date:** March 24<sup>th</sup>, 2020

**Re: Consider and act on Replacement Modems for Ambulance Connectivity.**

---

MCHD staff is requesting to approval the purchase of 50 Sierra Wireless MP70 modems for the ambulances. The modems are for the Computer Aided Dispatch (CAD) mobile data computers and vehicle tracking for CAD. The purchase will include a 3 year hardware and technical support for each modem.

There are 46 modems that will be at the end of life in May 2020 which means these modems will be no longer have security updates and no longer repairable.

This purchase was budgeted for \$40,000 and is under budget. MCHD will be using the TX DIR state negotiated pricing program. The TX DIR contract number is DIR-TSO-3652. The purchase is for \$38907.50.

Fiscal Impact: Minimal

Yes	No	N/A	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Budgeted item?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Within budget?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Renewal contract?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Special request?



GTS Technology Solutions, Inc.  
 9211 Waterford Centre Blvd  
 Suite 275  
 Austin, TX, 78758  
 Phone: (512) 452-0651

## Quote

Quote #: QT0052157  
 Date: 2/18/2020  
 Delivery Date:  
 Expire Date: 4/3/2020  
 Customer ID: TXNEWC120001  
 Sales Contact: Jonathan Wey

QUOTE FOR:		SHIP TO:				
GTS Technology Solutions		GTS Technology Solutions				
CUSTOMER P.O. NO.		TERMS		SALES REP		
		Net 30 Days		Jordan Hector		
		SHIPPING TERMS		SHIP VIA		
NO.	ITEM	CONTRACT	QTY.	UOM	PRICE	EXTENDED PRICE
1	1104071: Sierra Wireless Data Inc MP70 DC North America Lte-Advanced Pro / Hspa+	DIR-TSO-3652	50.00	EACH	\$658.52	\$32,926.00
2	9010310: Sierra Wireless AirLink Complete - For ALEOS devices Post Sale. Includes ALMS and technical support. 3-Year.	DIR-TSO-3652	50.00	EACH	\$137.63	\$6,881.50

Total Weight (EACH):	0	Sales Total:	\$39,807.50
Total Volume (EACH):	0	Freight & Misc.:	\$0.00

These prices do NOT include taxes, insurance, shipping, delivery, setup fees, or any cables or cabling services or material unless specifically listed above. All prices are subject to change without notice. Supply subject to availability.

Tax Total:	\$0.00
Total (USD):	\$39,807.50

# Agenda Item # 15



We Make a Difference!

**To:** Board of Directors

**From:** Justin Evans

**Date:** March 24, 2020

**Re: Purchase of Mobile Radios for Ambulances**

---

Consider and act on the purchase of Mobile radios for ambulances using HGAC Contract No. RA05-18A

Yes No N/A

- |                                     |                          |                                     |                   |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/>            | Budgeted item?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/>            | Within budget?    |
| <input type="checkbox"/>            | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/>            | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request?  |

# Dailey & Wells Communications, Inc.

3440 E. Houston St., San Antonio, TX 78219

**Bill To:**

Katelyn Moote  
Montgomery County Hospital District  
kmoote@mchd-tx.org

**Ship To:**

Katelyn Moote  
Montgomery County Hospital District  
kmoote@mchd-tx.org

## Quotation

Quote Number: 2020-1630

Terms: Net 30 Days

Date: 02/13/2020

Valid Until: 03/12/2020

**Quote Title:** 7 XG-100M Dual Control Head, Remote Mount Mobile Radios

HGAC CONTRACT RA05-18A

Sales Person:

**Michael Lockwood**

michael.lockwood@dwcomm.com

+1 (281) 713-0405

Line	Qty.	Part Number	Description	List Price	Unit Price	Ext. Price
1	7	XM-100F	Mobile,XG-100M,136-870MHz,Unencrypted	\$ 4,010.00	\$ 2,967.40	\$ 20,771.80
2	7	XM-PKGPT	FEATURE PACKAGE, P25 TRUNKING	\$ 1,500.00	\$ 1,110.00	\$ 7,770.00
3	7	XMPL4C	Feature Package,P25 Encryption	\$ 695.00	\$ 514.30	\$ 3,600.10
4	7	XMPL5K	FEATURE,P25 OTAP PROFILE	\$ 265.00	\$ 196.10	\$ 1,372.70
5	7	XMPL4F	Feature,Phase II TDMA	\$ 250.00	\$ 185.00	\$ 1,295.00
6	7	XM-LLA	FEATURE, LINK LAYER AUTHENTICATION	\$ 100.00	\$ 74.00	\$ 518.00
7	7	XMCP9F	Control Unit,CH721,System,Remote Mount	\$ 825.00	\$ 610.50	\$ 4,273.50
8	7	XMZN7R	Accessories,Unity,Remote Mount	\$ 360.00	\$ 266.40	\$ 1,864.80
9	7	XMZN7D	Control Unit,2-6,CH-721 Sys w/Instl Hdwr	\$ 1,220.00	\$ 902.80	\$ 6,319.60
10	14	XMMC7Z	MICROPHONE,STD,CH100,STRAIGHT CONNECTOR	\$ 80.00	\$ 59.20	\$ 828.80

**Quotation Totals**

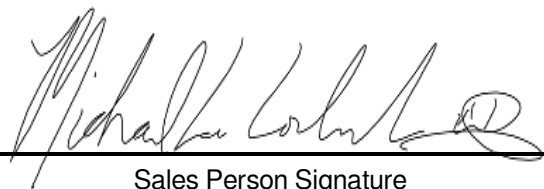
Currency: US Dollar

Subtotal: \$ 48,614.30

Shipping Provider:

Shipping (Not Taxed): \$ 124.85

Total: \$ 48,739.15



Sales Person Signature

# Agenda Item # 16



We Make a Difference!

**To:** Board of Directors

**From:** Justin Evans

**Date:** March 24, 2020

**Re: Purchase of EMS Field Radios**

---

Consider and act on approval of EMS Field radio purchases pursuant to RFP#FY2017-04-01 awarded to Dailey Wells.

Yes No N/A

- |                                     |                          |                                     |                   |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/>            | Budgeted item?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/>            | Within budget?    |
| <input type="checkbox"/>            | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/>            | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request?  |

# Dailey & Wells Communications, Inc.

3440 E. Houston St., San Antonio, TX 78219

**Bill To:**

Katelyn Moote  
Montgomery County Hospital District  
kmoote@mchd-tx.org

**Ship To:**

Katelyn Moote  
Montgomery County Hospital District  
kmoote@mchd-tx.org

## Quotation

Quote Number: 2020-1678

Terms: Net 30 Days

Date: 03/18/2020

Valid Until: 04/17/2020

**Quote Title:** 30 XL-200P Full Spectrum Radios

Sales Person:

**Michael Lockwood**

michael.lockwood@dwcomm.com

+1 (281) 713-0405

Contract Pricing:

Group:

Line	Qty.	Part Number	Description	List Price	Unit Price	Ext. Price
1	30	XL-PFM1Y	PORTABLE,XL-200P,FULL,BLK-YEL,US	\$ 2,900.00	\$ 2,146.00	\$ 64,380.00
2	30	XL-PL5K	FEATURE,PROFILE OTAP OVER-THE-AIR PRGM	\$ 265.00	\$ 196.10	\$ 5,883.00
3	30	XL-PL8N	FEATURE, IN-BAND GPS	\$ 250.00	\$ 185.00	\$ 5,550.00
4	30	XL-PL4F	FEATURE,P25 PHASE 2 TDMA	\$ 250.00	\$ 185.00	\$ 5,550.00
5	30	XL-PKG8F	FEATURE,256-AES,64-DES ENCRYPTION	\$ 695.00	\$ 514.30	\$ 15,429.00
6	1	XL-LLA	FEATURE,LINK LAYER AUTHENTICATION	\$ 100.00	\$ 74.00	\$ 74.00
7	30	XL-PKGPT	FEATURE PACKAGE,P25 TRUNKING	\$ 1,500.00	\$ 1,110.00	\$ 33,300.00
8	30	XL-PKGMR	OPTION,IMMERSIBLE RADIO OPERATION	\$ 240.00	\$ 177.60	\$ 5,328.00
9	30	XL-PKGF1	FEATURE PACKAGE,ALL BANDS,V+U+7/800	\$ 1,500.00	\$ 1,110.00	\$ 33,300.00
10	60	XL-PA3V	BATTERY,LI-ION,3100 MAH	\$ 150.00	\$ 111.00	\$ 6,660.00
11	30	XL-NC5Z	ANTENNA,FLEX,HELICAL,136-870 MHZ	\$ 100.00	\$ 74.00	\$ 2,220.00
12	30	XL-AE2V	SPEAKER MIC, REVO NC2, C1D2	\$ 190.00	\$ 140.60	\$ 4,218.00
13	30	XL-HC3L	BELT CLIP,METAL	\$ 25.00	\$ 18.50	\$ 555.00
14	30	TRADE-IN	XL-200P Radio Trade-In Rebate	\$ -1,351.24	\$ -1,351.24	\$ -40,537.20

**Quotation Totals**

Currency: US Dollar

Subtotal: \$ 141,909.80

Shipping Provider:

Shipping (Not Taxed): \$ 310.58

Total: \$ 142,220.38

  
Sales Person Signature



# Dailey & Wells Communications, Inc.

3440 E. Houston St., San Antonio, TX 78219



Purchase Order to be issued to:  
Dailey & Wells Communications, Inc.  
3440 E. Houston St.  
San Antonio, TX 78219

The Purchase Order must include the following references:

- Quote Name
- Contract Name and/or Number; All orders must contain valid model number, quantity, and price for each item
- Frequencies must be supplied with order if applicable
- Requested Delivery Date
- If related to Grant Funding, important to provide Grant name, Agency, deadline and product receipt deadline, when applicable
- Shipping will default to Best Way, 5 day ground, unless otherwise specific
- Special shipping/delivery instructions (ex. Delivery lift gate required) must be noted if applicable; Non Standard packing will be billed to the customer
- Bill to and Ship to addresses must be included.

This document contains confidential, proprietary, and competitive sensitive information. All information provided shall not be disclosed nor duplicated for any purpose other than to evaluate this quote. Disclosure, reproduction, or use of any part thereof shall not be made without prior written approval from Dailey & Wells Communications.

These items/technical data are controlled by the United States government and shall not be exported from the United States nor shared with a Foreign National without prior approval from the United States government. Delivery is dependent upon receipt of an export license, where applicable.

TOTAL PRICE excludes installation, programming, taxes (if applicable), and shipping (if applicable) unless i) items are itemized herein, ii) otherwise agreed to by both parties in writing, or iii) the quote is issued under an existing contract noted on quote and purchase order.

# Agenda Item # 17

**To:** Board of Directors

**From:** Ade Moronkeji

**Date:** March 24, 2020

**Re:** HCAP Report

## Update

The following highlights outreach endeavors in the month of February:

- Four individuals received application assistance at The Mission in Conroe. Two were approved for benefits and one individual is pending an eligibility determination.
- 11 individuals received application assistance at the Parent Support Center in Willis. 10 individuals were approved for benefits and one is pending review.
- One individual at Eagle's Nest in Conroe completed the HCAP application and is currently pending an eligibility determination.

In response to the COVID-19 pandemic, HCAP has implemented the following measures to assist with ongoing efforts to reduce exposure and overall community spread of the virus:

- The team has transitioned to a no contact mode of service delivery by conducting all eligibility interviews via phone. Necessary adjustments have been made to maintain the integrity of all processes while still providing quality service.
- The outreach team has paused all mass outreach activities and adopted a modified approach to reach target populations. For example, they dropped off applications and public health information about COVID-19 to some organizations that we have partnered with over the years. Our goal is to ensure that people who need HCAP are not forgotten in the current climate of uncertainty.

Additionally, I.H.S. has implemented new software features to include updated CPT and ICD-10 codes related to COVID-19. If utilized, these codes will be key in tracking health care utilization and other related expenses.

## Claims Administration

- Fiscal year to date, the Bill Pay team has processed a total of **3,654 (medical and prescription) claims** through the I.H.S. software.
  - The chart below shows the percentage breakdown of claims by provider groups. This provides some insight into the medical resources that clients are using for their health care needs. UPL hospital inpatient/outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals. Inpatient/outpatient hospital without the UPL designation, refers to Memorial Hermann, CHI St. Luke's hospitals and other non HCA local hospitals. UPL prescription drugs refers to Lone Star pharmacy and Prescription drugs refers to all other local in-network pharmacies.
-

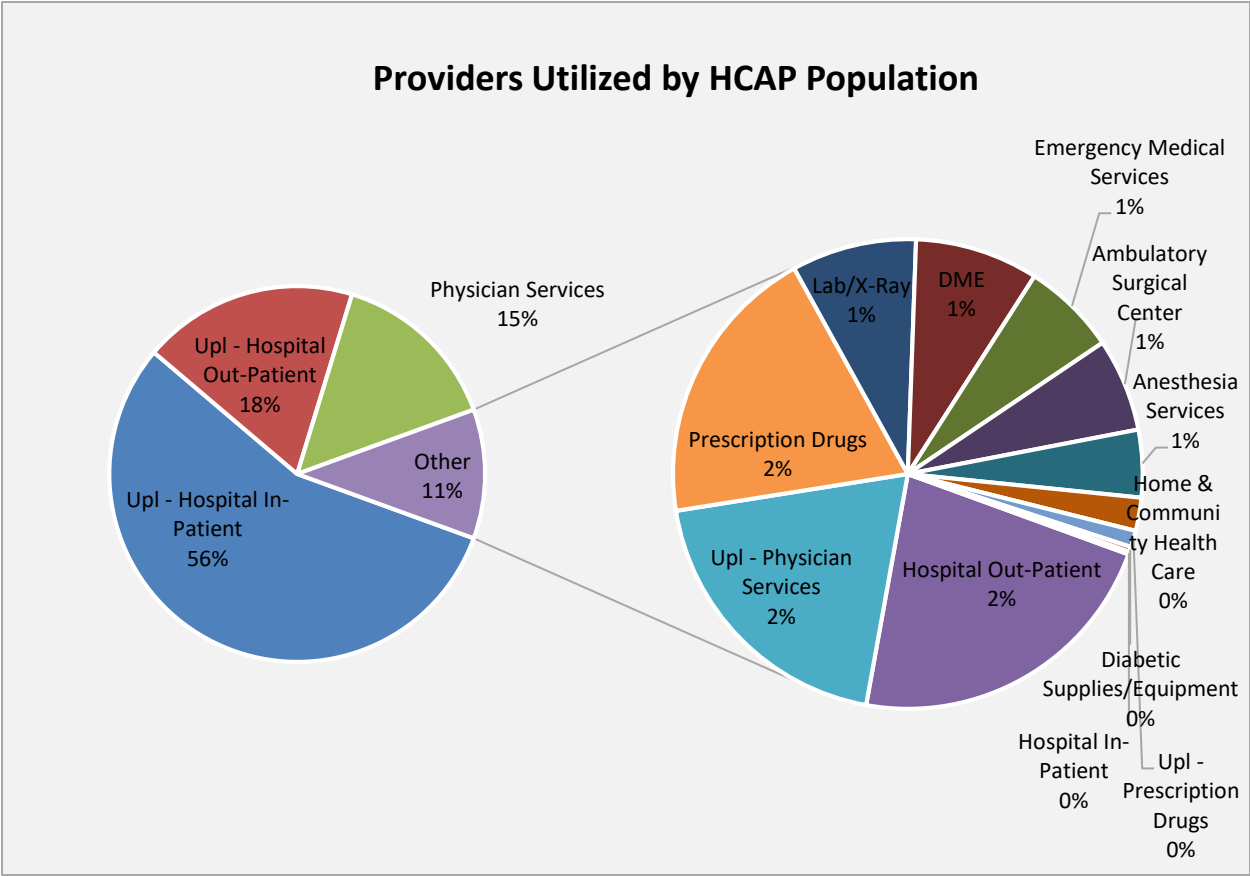


Fig. 1

## HCAP Applications

We have received a total of 1,352 applications fiscal year to date.

Month	# of Applications Received
Feb-20	283
Jan-20	302
Dec-19	230
Nov-19	241
Oct-19	296

### Program Definitions:

Approval: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

Denial: Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

Incomplete Cases/Failure to Provide Information (FTPI): Applicant did not provide the necessary documentation for an eligibility determination.

Cases under Review: Applications that are being processed by the eligibility team but have not been finalized.

### Preliminary Status of January Applications

Figure 2 shows the initial outcome of the data pulled at the end of January.

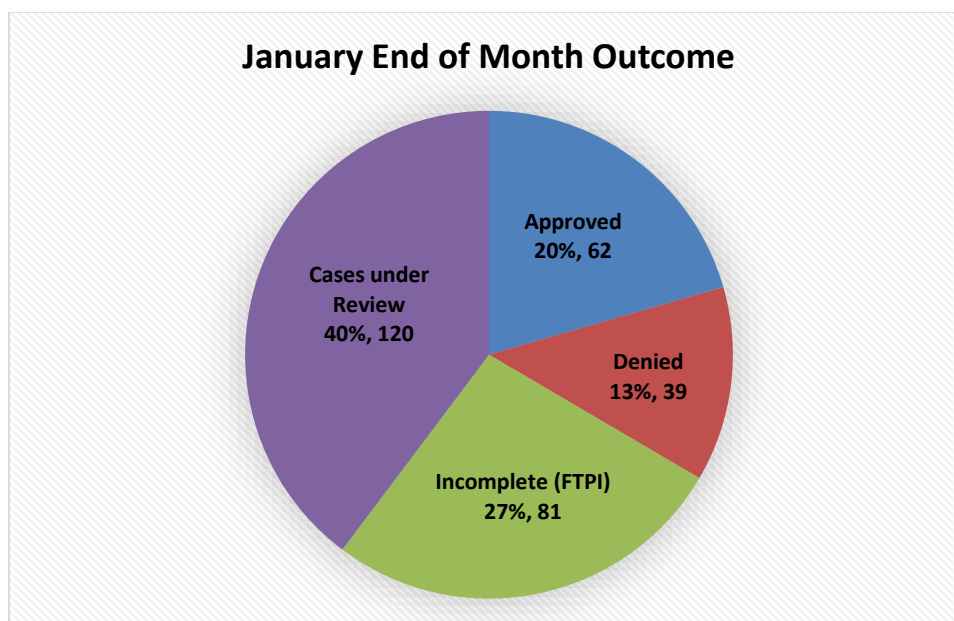


Fig. 2

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

---

## 1. Cases under Review

These include applications that were categorized as “Cases under Review” in last board report. At the end of January, HCAP data showed that 120 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 3. **34% (41 cases)** were approved for HCAP benefits, **58% (69 cases)** did not complete the application process, and **8% (10 cases)** fell under the “other” category.

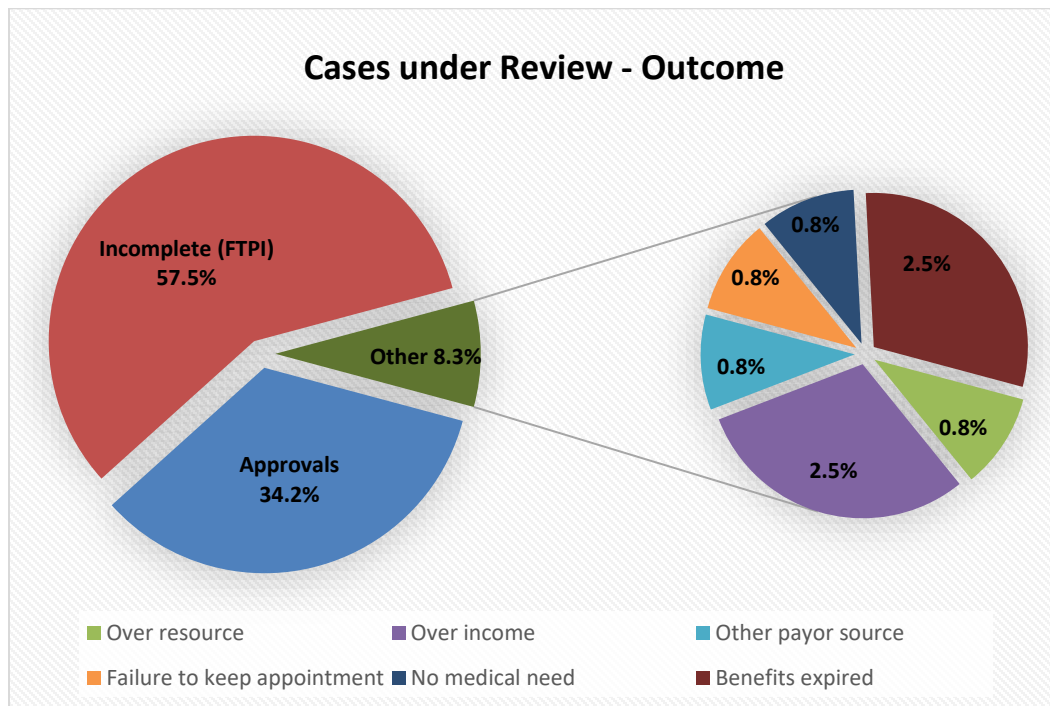


Fig. 3

## 2. Incomplete Applications (FTPI)

Out of the 302 applications submitted in January, 81 cases were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
  - Successfully established contact with 49 applicants
  - Unable to make contact with 21 applicants, but left voice messages
  - 11 of the applicants could not be reached either due to a lack of a voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

At the conclusion, none of applicants completed the eligibility process. Figure 4 shows the breakdown of various documents that applicants were unable to provide in order to reach an eligibility determination.

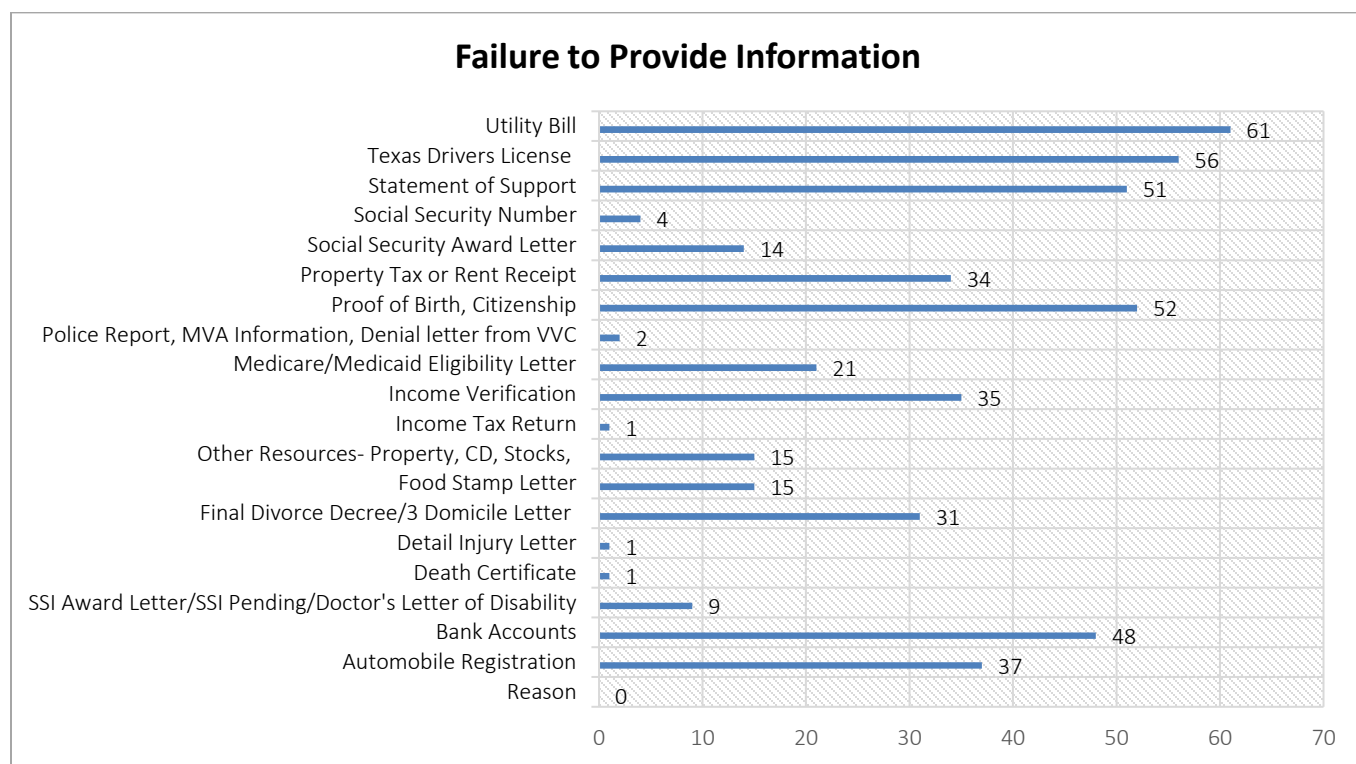


Fig. 4

## January Application Results

After processing each case within the required timeframe period of 30 days, the final case determinations for January are depicted in Figure 5.

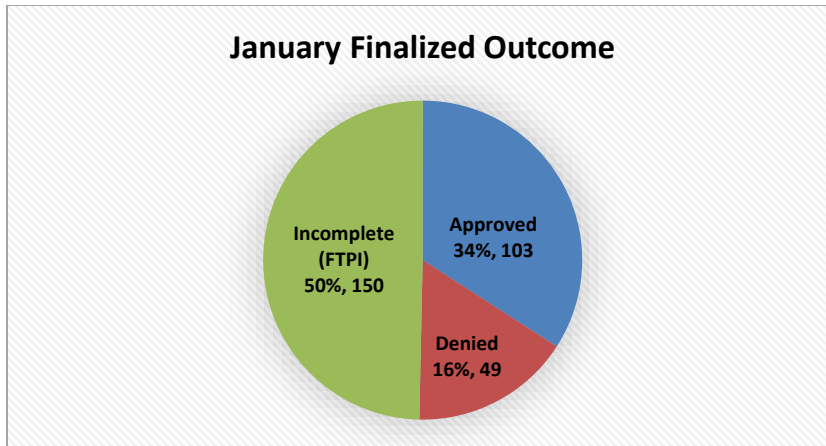


Fig. 5

## February Applications

The results of the initial review of all applications receipted in February are shown in Figure 6. Since HCAP data is on a rolling basis, the status of applications in the "Incomplete" and "Cases under Review" categories have not yet been finalized. These will be updated for the subsequent board report.

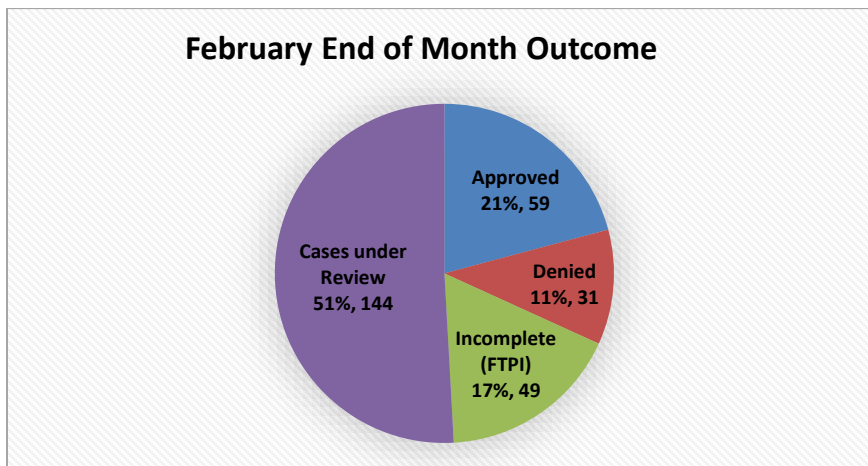


Fig. 6

## Census

Effective July 1, 2011, new applicants are required to be  $\leq 133\%$  of FPIL to qualify for HCAP benefits

HCAP Clients as of February 29, 2020 = 530 versus February 28, 2019 = 420										
FPIL Range	0-21%		21-50%		50-100%		100-150%		Inmates	
FY 2020	207	39%	0	0%	0	0%	305	58%	18	3%
FY 2019	246	59%	49	12%	85	20%	31	7%	9	2%

## Case Management

**Diabetes Classes:** These are held monthly by our case management team to promote diabetes self-management. Clients receive diabetic testing supplies and are instructed to keep track of their blood sugar levels daily. The goal is to provide education that will encourage them to take an active role in self-care and make lifestyle changes for better health outcomes. **10 clients attended the class in February.**

**COPD Classes:** Monthly instructional sessions to assist clients with the management of their COPD. **One client attended the class in February.**

**Maximum Liability:** HCAP Case Managers work with internal and external partners to assist clients with the correct appropriation of their funds. Some examples of case management cost containment efforts are:

- Directing clients to low cost providers who emphasize quality of care
- Coordination of care with the CP's and other providers to avoid re-admissions
- Ensuring that catastrophic cases have an alternate funding source(s) as soon as they get on the HCAP program to ensure continuity of care
  - Case managers assisted **four individuals** with the MD Anderson financial assistance application.

The graph below shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year. Per current HCAP data, four clients has exhausted their maximum liability for FY20.



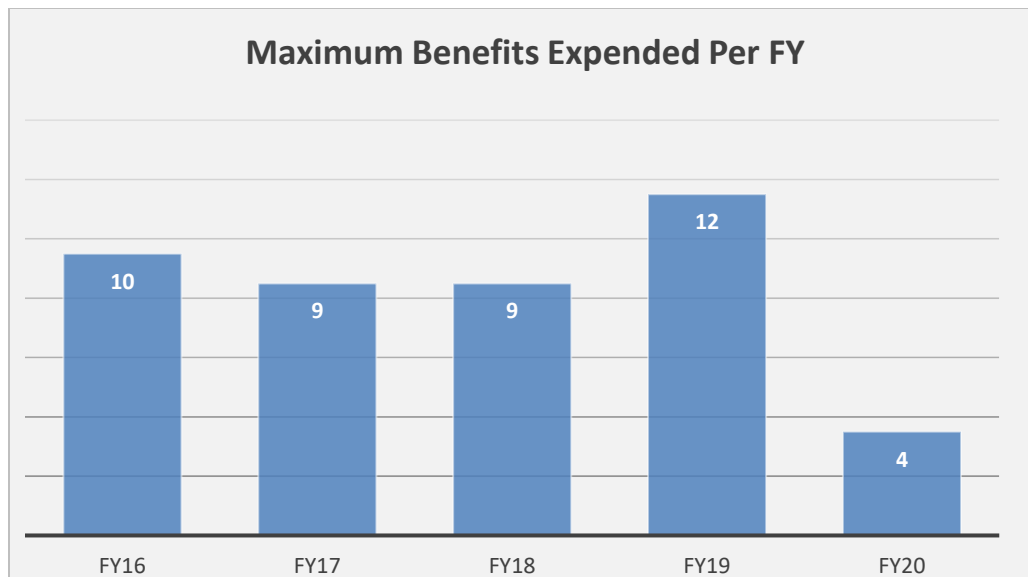


Fig. 7

**Prescription Benefits Services:**

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Feb-20	24	32	\$58,382.14
Jan-20	36	47	\$53,413.73
Dec-19	21	30	\$48,539.78
Nov-18	21	31	\$56,018.09
Sept-19	23	36	\$19,356.06
Aug-19	38	51	\$67,310.08
Jul-19	18	21	\$35,728.31
Jun-19	24	31	\$43,242.38
May-19	23	39	\$24,884.82
Apr-19	29	35	\$37,519.47
Mar - 19	29	41	\$32,235.61
Feb - 19	30	40	\$39,133.16

\*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

## **Medicaid Reimbursement**

For FY 19-20 we have collected \$9,289.68 in Medicaid reimbursement. There were no reimbursements in the month of February.

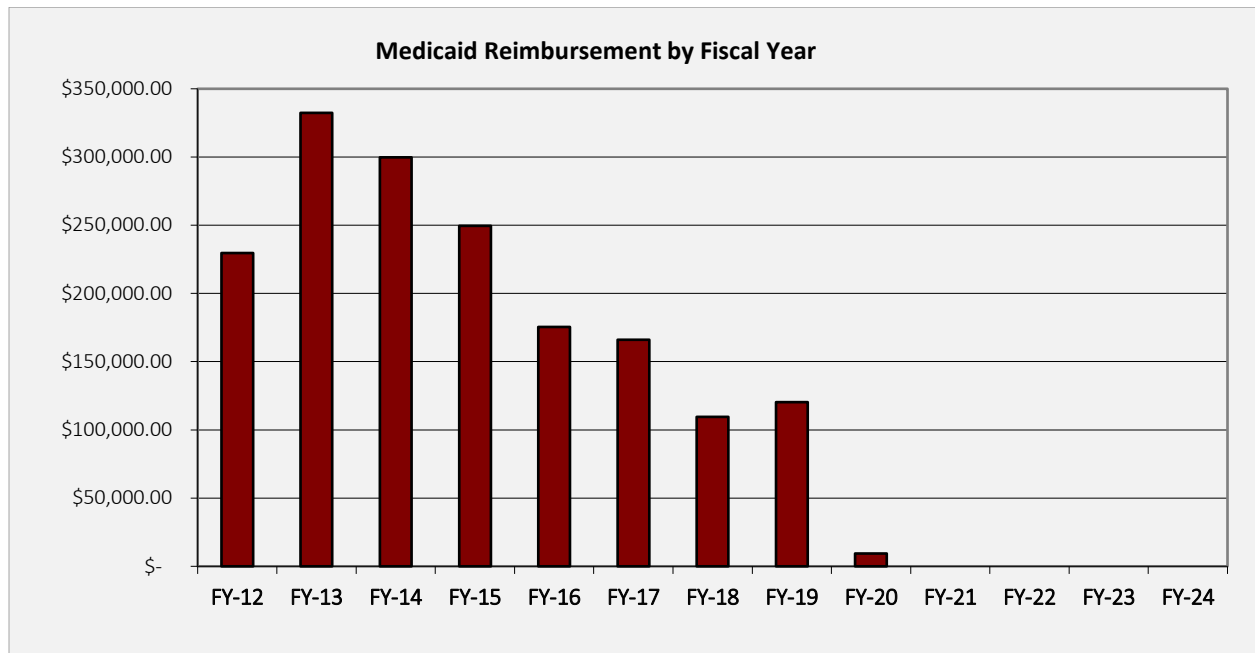


Fig. 8



## Savings Summary Report

From 02/01/2020 to 02/29/2020

Report: RPT-068  
Date: 03/16/2020

120501 Montgomery Co IHCP-Retail

Type: ALL

	# of RXs	% of All RXs	Calculated Total Cost	Average Cost/RX	Avg Qty	Avg Days	---- Savings vs Submitted Amounts ----				----- Savings vs Full AWP Price -----			
							Requested	Amt Saved	Amt Saved per RX	Pct Saved	Full AWP	Amt Saved	Saved Per RX	Pct Saved
Totals:	1154	100%	\$19,280	\$16.71	49.9	25.8	\$20,969	\$1,689	\$1.46	8.06%	\$124,137	\$104,857	\$90.86	84.47%
New RXs:	683	59.19%	\$13,515	\$19.79	51.7	23.4	\$14,808	\$1,293	\$1.89	8.73%	\$72,335	\$58,820	\$86.12	81.32%
Refill RXs:	471	40.81%	\$5,765	\$12.24	47.2	29.4	\$6,161	\$396	\$0.84	6.43%	\$51,802	\$46,037	\$97.74	88.87%
Generic RXs:	1128	97.75%	\$14,551	\$12.90	49.3	25.9	\$15,319	\$768	\$0.68	5.01%	\$117,784	\$103,233	\$91.52	87.65%
Brand Equiv RXs:	1	0.09%	\$14	\$14.11	30.0	30.0	\$17	\$3	\$2.79	16.51%	\$18	\$3	\$3.49	19.81%
Brand RXs:	25	2.17%	\$4,714	\$188.57	74.4	20.3	\$5,633	\$919	\$36.74	16.26%	\$6,335	\$1,621	\$64.82	25.58%
Maintenance RXs:	828	71.75%	\$11,190	\$45.88	13.5	29.1	\$12,206	\$1,016	\$1.23	8.32%	\$84,867	\$73,677	\$88.98	86.81%
Non-Maint RXs:	326	28.25%	\$8,090	\$24.81	60.0	17.5	\$8,763	\$674	\$2.07	7.69%	\$39,270	\$31,180	\$95.65	79.40%

Savings vs. Submitted Amounts This section compares amounts requested by the pharmacy with amounts actually billed to the plan.  
Savings vs. Full AWP Price This section compares the full AWP price of the drug against the amount billed to the plan

Type indicate the network type of the pharmacy. Values are Retail, Mail, or All.  
All dollar amounts are based of Drug cost only.  
Brand Equiv RXs refers to brands drugs filled when a generic equivalent was available

### Note

This report is based of invoice close dates.



Top 25 Pharmacy Dispensing - by Dollar Amount  
From 02/01/2020 to 02/29/2020

Report: RPT-157  
Printed: 03/16/2020  
Page: 1

120561 RETAIL Montgomery Co HCP-Retail																
Montgomery Co HCP-Retail																
Rank	Pharmacy Name	NABP	Brand Rxs. Cnt	Generic Rxs. Amount	Brd Equiv. Rxs. Cnt	Brd Equiv. Rxs. Amount	Total Billed	Rx Count	Percent of Totals By Rx	Avg Day Supply	Avg Cost Per Rx	C-#	DAW Ovrd			
1	KROGER PHARMACY	4523064	2	\$679.46	74	815.61	0	0.00	\$1,495.07	78	6.60	9.80	25.7	\$19.67	4	1
2	WALMART PHARMACY 10-	4565113	1	\$103.25	81	1,243.47	0	0.00	\$1,346.72	82	7.12	8.83	26.4	\$16.42	1	0
3	WALMART PHARMACY 10-	4592300	1	\$103.25	53	833.47	0	0.00	\$936.72	54	4.69	6.14	24.6	\$17.35	1	2
4	LONE STAR FAMILY HEALTH	4534219	1	\$60.00	146	796.50	0	0.00	\$856.50	147	12.77	5.62	26.1	\$5.83	0	0
5	KROGER PHARMACY #138	4522997	2	\$156.64	82	665.57	0	0.00	\$822.21	84	7.30	5.39	24.6	\$9.79	1	0
6	WALMART PHARMACY 10-	4567472	1	\$233.76	65	550.09	0	0.00	\$783.85	66	5.73	5.14	27.7	\$11.88	3	10
7	KROGER PHARMACY #359	5909190	2	\$570.76	9	128.78	0	0.00	\$699.54	11	0.96	4.59	26.5	\$63.59	1	0
8	KROGER PHARMACY #138	4569527	2	\$278.46	54	339.33	0	0.00	\$617.79	56	4.87	4.05	26.4	\$11.03	0	0
9	KROGER PHARMACY #142	4523088	0	\$0.00	6	593.61	0	0.00	\$593.61	6	0.52	3.89	18.5	\$98.94	0	0
10	CVS PHARMACY #07435	4564440	1	\$0.00	41	585.08	0	0.00	\$585.08	42	3.65	3.84	24.7	\$13.93	1	6
11	HEB PHARMACY	5903592	1	\$475.06	7	70.49	1	21.53	\$567.08	9	0.78	3.72	21.0	\$63.01	10	11
12	WALMART PHARMACY 10-	5921211	0	\$0.00	37	563.78	0	0.00	\$563.78	37	3.21	3.70	24.6	\$15.24	2	3
13	HEB PHARMACY	4534790	3	\$192.82	35	350.46	0	0.00	\$543.08	38	3.30	3.56	24.9	\$14.29	14	0
14	WALMART PHARMACY 10-	4528052	2	\$334.89	22	149.80	0	0.00	\$484.69	24	2.09	3.18	27.5	\$20.20	0	0
15	CVS PHARMACY #06741	4536528	1	\$5.11	48	388.71	2	27.70	\$421.52	51	4.43	2.76	23.7	\$8.27	7	0
16	MINGOLIA PHARMACY	4525448	0	\$0.00	9	374.79	0	0.00	\$374.79	9	0.78	2.46	20.3	\$41.64	0	0
17	BROOKSHIRE BROTHERS	4594974	0	\$0.00	19	282.29	0	0.00	\$282.29	19	1.65	1.85	23.5	\$14.86	1	0
18	CVS PHARMACY #10996	5920233	0	\$0.00	20	272.58	0	0.00	\$272.58	20	1.74	1.79	28.0	\$13.63	1	0
19	KROGER PHARMACY	4532241	1	\$56.72	18	198.50	0	0.00	\$255.22	19	1.65	1.67	19.1	\$13.43	0	1
Total Dollars: Total calculated price for all RXs for Pharmacy (including copy)																
% Total By Rx: Percentage of RXs by Pharmacy vs. total RXs																
% Total by Amt: Percentage of dollars by Pharmacy vs. total dollars (including copy)																
Avg Qty: Average quantity dispensed in each RX by Pharmacy																
Avg Day Supply: Average Number of days supply dispensed by Pharmacy for each RX																
Avg. Cost Per Rx: Average total price for each RX by Pharmacy (including member copy)																
C-#: Total # of C-# Controlled RXs dispensed from Pharmacy																
DAW Ovrdr: Total # of DAW 1 (Physician) and DAW 2 (Member) Overrides																
Note This report is based on Rx Dispensing Data. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts																



Top 25 Pharmacy Dispensing - by Dollar Amount  
From 02/01/2020 to 02/29/2020

Report: RPT-157  
Printed: 03/16/2020  
Page: 2

Rank	Pharmacy Name	NABP	Brand Rxs. Cnt	Generic Rxs. Amount	Brd Equiv. Rxs. Cnt	Brd Equiv. Rxs. Amount	Total Billed	Rx Count	Percent of Totals By Rx	Avg Day Supply	Avg Cost Per Rx	C-#	DAW Ovrd			
20	KROGER PHARMACY	4511704	0	\$0.00	25	226.78	0	0.00	\$226.78	25	2.17	1.50	25.8	\$9.15	6	0
21	WALMART PHARMACY 10-	4567042	0	\$0.00	31	209.79	0	0.00	\$209.79	31	2.69	1.38	27.0	\$6.77	0	2
22	WALMART PHARMACY 10-	4540870	2	\$15.15	15	187.59	0	0.00	\$202.74	17	1.48	1.33	27.1	\$11.93	0	0
23	WALMART PHARMACY 10-	4517148	1	\$17.15	30	169.11	0	0.00	\$186.26	31	2.69	1.22	28.0	\$6.01	0	0
24	CVS PHARMACY #07432	4564008	0	\$0.00	12	166.32	0	0.00	\$166.32	12	1.04	1.09	30.0	\$13.86	0	0
25	SAMS PHARMACY	4517960	0	\$0.00	10	143.57	0	0.00	\$143.57	10	0.87	0.94	30.0	\$14.36	0	0
SUBTOTAL FOR TOP25 :							\$13,639.58	976		631.63	\$535.06					
SUBTOTAL FOR ALL OTHER Pharmacies :							\$1,611.79	175		891.09	\$380.83					
TOTAL FOR PLAN :							\$15,251.37	1151		1,522.71	\$915.88					
TOTAL FOR GROUP :							\$15,251.37	1151		1,522.71	\$915.88					



Top 25 Physician Dispensing - by Dollar Amount  
From 02/01/2020 to 02/29/2020

Report: RPT-156  
Printed: 03/16/2020  
Page: 1

120561 Montgomery Co HCP-Retail RETAIL Montgomery Co HCP-Retail													
Rank	Physician Name	Brand Rxs Cnt	Brand Rxs Amount	Generic Rxs Cnt	Generic Rxs Amount	Brd Equiv. Rxs Cnt	Brd Equiv. Rxs Amount	Total Billed	Rx Count	Percent of Totals By Rx	Avg Day Supply	Avg Cost Per Rx	DAW C-# Ovrd
1	LEE-MCGEE, TRACY	2	\$570.76	20	130.07	0	0.00	\$700.83	22	1.91	4.60	28.6	\$31.86 0 0
2	AWASUM, SERGE-ALAIN	2	\$506.21	4	9.41	0	0.00	\$515.62	6	0.52	3.38	25.2	\$85.94 0 0
3	CHAI, THOMAS	1	\$475.06	1	40.49	0	0.00	\$515.55	2	0.17	3.38	25.0	\$257.78 10 3
4	ANUGWOM, CHINASA	0	\$0.00	71	511.03	0	0.00	\$511.03	71	6.17	3.35	25.2	\$7.20 0 2
5	GILL, SHAZIA	0	\$0.00	4	509.99	0	0.00	\$509.99	4	0.35	3.34	24.0	\$127.40 0 0
6	SHOOK, BRENT	0	\$0.00	3	466.91	0	0.00	\$466.91	3	0.26	3.06	24.3	\$155.64 0 0
7	REDDY, SUNIL	3	\$309.75	3	136.29	0	0.00	\$446.04	6	0.52	2.92	10.7	\$74.34 0 0
8	PERRI, ANTHONY	0	\$0.00	5	431.28	0	0.00	\$431.28	5	0.43	2.83	18.0	\$86.26 0 0
9	SPRAVBERRY, CARRIE	0	\$0.00	11	420.45	0	0.00	\$420.45	11	0.96	2.76	29.8	\$38.22 0 0
10	BOGENRIEDER, NANCY	2	\$334.89	15	80.81	0	0.00	\$415.70	17	1.48	2.73	27.3	\$24.45 0 0
11	FERNANDES, LAURA	1	\$233.76	34	119.98	0	0.00	\$353.74	35	3.04	2.32	30.0	\$10.11 0 12
12	YVONNE EMERICK, CAROLYN	1	\$60.00	35	287.83	0	0.00	\$347.83	36	3.13	2.28	28.5	\$9.86 0 0
13	NGUYEN, CHANH	0	\$0.00	39	347.69	0	0.00	\$347.69	39	3.39	2.28	28.8	\$8.92 0 0
14	PORTER, DANIEL	1	\$276.50	7	68.92	0	0.00	\$345.42	8	0.70	2.26	24.4	\$43.18 0 1
15	PRADHAN, ANKUR	3	\$283.57	7	33.44	0	0.00	\$317.01	10	0.87	2.08	26.5	\$31.70 0 0
16	DURGAM, PREETHI	0	\$0.00	15	290.50	0	0.00	\$290.50	15	1.30	1.90	29.9	\$19.37 0 0
17	BOBADILLA, MARIBETH	0	\$0.00	32	282.84	0	0.00	\$282.84	32	2.78	1.85	26.3	\$8.84 0 0
18	LAVENDER, MAGGIE	0	\$0.00	5	265.22	0	0.00	\$265.22	5	0.43	1.74	26.0	\$53.04 0 0
19	KLEIN, ALEXANDER	0	\$0.00	4	256.64	0	0.00	\$256.64	4	0.35	1.68	21.5	\$64.16 0 0

Total Entries:  
% Total By Rx:  
% Total by Amt:  
Avg Qty:

Total calculated price for all RXs for Physician (including copy)  
Percentage of RXs by Physician vs. total RXs  
Percentage of dollars by Physician vs. total dollars (including copy)  
Average quantity dispensed to each RX by Physician

Avg Day Supply:  
Avg. Cost Per Rx:  
C-#:  
DAW Ovrd

Average Number of days supply dispensed by Physician for each RX  
Average total price for each RX by Physician (including neither copy)  
Total # of C-# Controlled RXs written by Physician  
Total # of DAW's (Physician and DAW's Member Overrides)

Note:  
This report is based on Rx Dispensing Data. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



Top 25 Physician Dispensing - by Dollar Amount  
From 02/01/2020 to 02/29/2020

Report: RPT-156  
Printed: 03/16/2020  
Page: 2

Rank	Physician Name	Brand Rxs Cnt	Brand Rxs Amount	Generic Rxs Cnt	Generic Rxs Amount	Brd Equiv. Rxs Cnt	Brd Equiv. Rxs Amount	Total Billed	Rx Count	Percent of Totals By Rx	Avg Day Supply	Avg Cost Per Rx	DAW C-# Ovrd
20	NOPACHINDA, CHETAPON	0	\$0.00	1	246.49	0	0.00	\$246.49	1	0.09	1.62	30.0	\$246.49 0 0
21	SINGH, BALBIR	0	\$0.00	4	238.87	0	0.00	\$238.87	4	0.35	1.57	23.0	\$59.72 0 0
22	WILLIS BRANCH, TYSON	0	\$0.00	33	227.26	0	0.00	\$227.26	33	2.87	1.49	25.4	\$8.89 0 0
23	AL-KHUDHAR, MARWAN	2	\$70.54	24	145.17	0	0.00	\$215.71	26	2.26	1.41	26.7	\$8.30 0 0
24	BASFORD, AMANDA	0	\$0.00	2	213.76	0	0.00	\$213.76	2	0.17	1.40	30.0	\$106.88 0 0
25	AFZAL, ADNAN	0	\$0.00	18	200.80	0	0.00	\$200.80	18	1.56	1.32	30.0	\$11.16 0 0

SUBTOTAL FOR TOP25 :  
SUBTOTAL FOR ALL OTHER PHYSICIANS :  
TOTAL FOR PLAN :  
TOTAL FOR GROUP :

\$9,682.78  
\$6,168.89  
\$15,281.27  
\$16,281.27

415  
736  
1191  
1191

644.86  
4,101.30  
4,746.16  
4,746.16

\$1,577.47  
\$1,770.8  
\$3,348.27  
\$3,348.27



**Top 25 Therapy Classes by- Dollar Amount**  
From 02/01/2020 to 02/29/2020

Report: RPT-147  
Printed: 03/16/2020  
Page: 1

120501 RETAIL		Montgomery Co IHCP-Retail Montgomery Co IHCP-Retail								
Rank	Code	Drug Class	Retail Rxs	Mail Rxs	Avg Days	Avg Rx Cost	Rx Cnt	Total Billed	Percent of Totals	
									By Rx	By Amt
1	2710	*Insulin**	10	0	26.40	\$167.70	10	\$1,676.99	.87	8.99
2	7260	*Anticonvulsants - Misc.**	60	0	29.37	\$17.46	60	\$1,047.73	5.21	5.62
3	9055	*Corticosteroids - Topical**	11	0	23.45	\$77.97	11	\$857.69	.96	4.6
4	6510	*Opioid Agonists**	25	0	18.64	\$30.61	25	\$765.19	2.17	4.1
5	7510	*Central Muscle Relaxants**	37	0	23.19	\$17.55	37	\$649.50	3.21	3.48
6	1623	*Oxazolidinones**	1	0	14.00	\$509.59	1	\$509.59	.09	2.73
7	2810	*Thyroid Hormones**	38	0	29.21	\$12.25	38	\$465.46	3.3	2.5
8	4699	*Laxative Combinations**	5	0	1.00	\$86.38	5	\$431.89	.43	2.32
9	6610	*Nonsteroidal Anti-inflammatory Agents (NSAIDs)**	34	0	22.62	\$12.48	34	\$424.36	2.95	2.27
10	9015	*Antifungals - Topical**	5	0	19.80	\$82.35	5	\$411.75	.43	2.21
11	4440	*Steroid Inhalants**	1	0	30.00	\$402.96	1	\$402.96	.09	2.16
12	4420	*Sympathomimetics**	12	0	18.00	\$33.49	12	\$401.85	1.04	2.15
13	3400	*Calcium Channel Blockers**	39	0	29.41	\$10.26	39	\$400.10	3.39	2.14
14	3940	*HMG CoA Reductase Inhibitors**	73	0	29.63	\$5.16	73	\$376.96	6.34	2.02
15	3610	*ACE Inhibitors**	55	0	30.00	\$6.47	55	\$355.68	4.78	1.91
16	6599	*Opioid Combinations**	36	0	13.89	\$9.78	36	\$351.91	3.13	1.89
17	3320	*Beta Blockers Cardio-Selective**	53	0	30.02	\$6.21	53	\$329.38	4.6	1.77
18	8910	*Rectal Steroids**	1	0	30.00	\$294.98	1	\$294.98	.09	1.58
19	5510	*Vaginal Anti-infectives**	3	0	13.33	\$97.36	3	\$292.07	.26	1.57
20	7320	*Antiparkinson Dopaminergics**	7	0	27.14	\$35.20	7	\$246.39	.61	1.32
21	1250	*Influenza Agents**	6	0	5.00	\$40.63	6	\$243.78	.52	1.31
22	4070	*Sinus Node Inhibitors*	1	0	30.00	\$233.76	1	\$233.76	.09	1.25
23	3710	*Carbonic Anhydrase Inhibitors**	1	0	30.00	\$214.36	1	\$214.36	.09	1.15
24	5620	*Alkalizers**	1	0	30.00	\$213.76	1	\$213.76	.09	1.15
25	5720	*Anxiety Agents - Misc.**	8	0	27.00	\$26.69	8	\$213.51	.7	1.14
SUBTOTAL FOR TOP 25 :			523	0	581.10	\$2,645.40	523	\$11,811.60		
SUBTOTAL FOR ALL OTHER CLASSES :			628	0	2,546.82	\$1,975.33	628	\$6,842.89		
TOTAL FOR PLAN:			1151	0	3,127.92	\$4,620.74	1151	\$18,654.49		
TOTAL FOR GROUP :			1151	0	3,127.92	\$4,620.74	1151	\$18,654.49		

**Note**

Code: Therapeutic Classification for the drug class  
Avg Rx Cost: Average amount per script for the drug cost and dispense fee only  
Total Billed: Total amount of the drug cost and dispense fee

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts

# Montgomery County Indigent

Top 25 Therapy Classes by MCHD Billed Amount  
For Period Ending February 29, 2020



Rank	Therapy Class	Billed Amount
1	Insulin	\$1,676.99
2	Corticosteroids - Topical	\$846.84
3	Anticonvulsants - Misc.	\$823.85
4	Opioid Agonists	\$731.49
5	Central Muscle Relaxants	\$587.68
6	Oxazolidinones	\$509.59
7	Laxative Combinations	\$431.89
8	Antifungals - Topical	\$405.75
9	Calcium Channel Blockers	\$403.54
10	Steroid Inhalants	\$402.96
11	Thyroid Hormones	\$370.90
12	Sympathomimetics	\$365.02
13	Nonsteroidal Anti-inflammatory Agents (NSAIDs)	\$308.80
14	ACE Inhibitors	\$299.35
15	Rectal Steroids	\$294.98
16	HMG CoA Reductase Inhibitors	\$286.52
17	Vaginal Anti-infectives	\$256.64
18	Influenza Agents	\$243.78
19	Beta Blockers Cardio-Selective	\$243.48
20	Sinus Node Inhibitors	\$233.76
21	Antiparkinson Dopaminergics	\$216.40
22	Carbonic Anhydrase Inhibitors	\$214.36
23	Alkalinizers	\$213.76
24	Ophthalmics - Misc.	\$190.63
25	Antispasmodics	\$185.28
<b>Grand Total</b>		<b>\$10,744.24</b>

# Agenda Item # 18



**To:** Board of Directors

**From:** Ade Moronkeji

**Date:** March 24, 2020

**Re: Temporary suspension of retroactive coverage for newly approved MCICP and MAP clients**

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Consider and act on the temporary suspension of retroactive coverage for newly approved MCICP and MAP clients effective immediately amid the current COVID-19 pandemic.

Current Guideline:

The applicant may be retroactively eligible in any of the three calendar months before the month the identifiable application is received if all eligibility criteria are met.

Recommendation Change:

Effective immediately, newly approved clients with diagnoses which include COVID-19 will not be eligible for retroactive coverage.

Fiscal Impact:

Yes	No	N/A	
-----	----	-----	--

<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Budgeted item?
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<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Within budget?
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<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Renewal contract?
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<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Special request?
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# AGENDA ITEM # 19

Board Mtg.: 3/24/20

## Montgomery County Hospital District Financial Dashboard for February 2020 (dollars expressed in 000's)

	Feb 2020	Feb 2019	Var	Var %
Cash and Investments	57,298	63,867	(6,569)	-10.3%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	February 2020				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	2,445	4,303	(1,857)	-43.2%	33,120	32,903	217	0.7%
EMS Net Revenue	1,296	1,263	33	2.6%	6,623	6,619	5	0.1%
Other Revenue	643	575	68	11.8%	1,943	2,093	(150)	-7.2%
Total Revenue	4,384	6,140	(1,756)	-28.6%	41,686	41,615	71	0.2%
Expenses								
Payroll	2,988	2,827	161	5.7%	15,158	15,152	6	0.0%
Operating	1,092	1,158	(66)	-5.7%	5,158	5,601	(443)	-7.9%
Indigent Healthcare	266	413	(148)	-35.7%	2,088	2,067	21	1.0%
Total Operating Expenses	4,346	4,398	(52)	-1.2%	22,404	22,820	(416)	-1.8%
Capital	177	215	(38)	-17.7%	3,624	3,676	(52)	-1.4%
Total Expenditures	4,523	4,613	(90)	-1.9%	26,028	26,497	(469)	-1.8%
Revenue Over / (Under) Expenses	(139)	1,527	(1,667)	-109.1%	15,658	15,118	540	3.6%

Tax Revenue: Year-to-date, Tax Revenue is greater than budget by \$217k or 0.7%. Of the total annual Tax Revenue budget, 95.7% has been collected. The monthly Tax Revenue budget is allocated based on a rolling three-year average

EMS Net Revenue: Year-to-date, EMS Revenue is \$5k greater than budget, which represents a variance of less than .1%.

Other Revenue: Year-to-date, Other Revenue is \$150k less than budget primarily due to fewer Community Paramedicine 1115 Waiver billable encounters offset by the insurance claim related to flood damage at Station 31.

Payroll: Overall, Payroll Expenses are \$6k greater than budget year-to-date primarily due to market adjustments and severance.

Operating Expenses: Generally, Operating Expenses are under budget year-to-date mainly due to timing.

Indigent Care Expenses: Indigent Care Expenses are over budget by \$21k primarily due to an increase in the number of patients and the claims

# Montgomery County Hospital District Balance Sheet

As of February 29, 2020

		<b>Fund 10</b>
		<b>02/29/2020</b>
<b>ASSETS</b>		
Cash and Equivalents		
10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$690,414.84
10-000-12400	Investments-MMA-BS	\$2,034,340.88
10-000-12500	Investments-MMDA-BS	\$5,079,695.97
10-000-13100	Texpool-District-BS	\$9,227,479.68
10-000-13300	Investments-WF Bank-BS	\$12,769,486.41
10-000-13400	Texstar Investment Pool-BS	\$9,217,371.96
10-000-13450	Investments-CDARS-BS	\$2,023,222.65
10-000-13500	Investments - BS	\$16,254,431.25
Total Cash and Equivalents		<u>\$57,298,393.64</u>
Receivables		
10-000-14100	A/R-EMS Billings-BS	\$8,428,265.93
10-000-14200	Allowance for Bad Debts-BS	(\$3,772,926.76)
10-000-14300	A/R-Other-BS	\$1,977,231.20
10-000-14305	A/R Employee-BS	\$1,291.85
10-000-14525	Receivable from Component Unit-BS	\$149,786.68
10-000-14700	Taxes Receivable-BS	\$2,575,630.10
10-000-14750	Allowance for bad debt-tax rev-BS	(\$500,748.23)
Total Receivables		<u>\$8,858,530.77</u>
Other Assets		
10-000-14900	Prepaid Expenses-BS	\$163,613.39
10-000-15000	Inventory-BS	\$740,840.48
Total Other Assets		<u>\$904,453.87</u>
<b>TOTAL ASSETS</b>		<b><u>\$67,061,378.28</u></b>
<b>LIABILITIES</b>		
Current Liabilities		
10-000-20500	Accounts Payable-BS	\$309,266.33
10-000-20600	Accounts Payable-Other-BS	\$9,708.42
10-000-21000	Accrued Expenditures-BS	\$759,019.34
10-000-21400	Accrued Payroll-BS	\$1,160,769.17
10-000-21525	P/R-United Way Deductions-BS	\$5,284.44
10-000-21585	P/R-Flexible Spending-BS-BS	(\$725.38)
10-000-21595	P/R-Health Savings-BS-BS	\$492.28
10-000-21650	TCDRS Defined Benefit Plan-BS	\$360,888.44
Total Current Liabilities		<u>\$2,604,703.04</u>
Deferred Liabilities		
10-000-23000	Deferred Tax Revenue-BS	\$2,074,881.87
10-000-23200	Deferred Revenue-BS	\$435,559.44
Total Deferred Liabilities		<u>\$2,510,441.31</u>
<b>TOTAL LIABILITIES</b>		<b><u>\$5,115,144.35</u></b>

# Montgomery County Hospital District Balance Sheet

As of February 29, 2020

		<b>Fund 10</b>
		<b>02/29/2020</b>
<b>CAPITAL</b>		
10-000-30225	Assigned - Open Purchase Orders-BS	\$369,538.60
10-000-30400	Nonspendable - Inventory-BS	\$740,840.48
10-000-30700	Nonspendable - Prepaids-BS	\$163,613.39
10-000-32001	Committed - Uncompensated Care-BS	\$7,580,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,890,760.00
10-000-32003	Committed - Capital Maintenance-BS	\$60,038.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$46,141,443.46
TOTAL CAPITAL		\$61,946,233.93
<b>TOTAL LIABILITIES AND CAPITAL</b>		<b>\$67,061,378.28</b>

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended February 29, 2020

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
<b>Revenue</b>									
<b>Tax Revenue</b>									
Tax Revenue	\$2,374,070.70	\$4,213,720.00	(\$1,839,649.30)	\$32,951,224.05	\$32,605,002.00	\$346,222.05	\$33,937,317.00	97.09 %	\$986,092.95
Delinquent Tax Revenue	\$21,271.46	\$43,326.00	(\$22,054.54)	\$75,557.77	\$209,297.00	(\$133,739.23)	\$381,365.00	19.81 %	\$305,807.23
Penalties and Interest	\$50,115.20	\$45,561.00	\$4,554.20	\$83,948.71	\$89,038.00	(\$5,089.29)	\$304,922.00	27.53 %	\$220,973.29
Miscellaneous Tax Revenue	\$0.00	\$0.00	\$0.00	\$9,403.76	\$0.00	\$9,403.76	\$0.00	0.00 %	(\$9,403.76)
<b>Total</b>	<b>\$2,445,457.36</b>	<b>\$4,302,607.00</b>	<b>(\$1,857,149.64)</b>	<b>\$33,120,134.29</b>	<b>\$32,903,337.00</b>	<b>\$216,797.29</b>	<b>\$34,623,604.00</b>	<b>95.66 %</b>	<b>\$1,503,469.71</b>
<b>EMS Net Revenue</b>									
Advanced Life Support Revenue	\$1,985,559.99	\$1,936,034.00	\$49,525.99	\$10,383,857.73	\$10,147,490.00	\$236,367.73	\$24,434,088.00	42.50 %	\$14,050,230.27
Basic Life Support Revenue	\$334,381.33	\$345,286.00	(\$10,904.67)	\$1,851,915.07	\$1,809,775.00	\$42,140.07	\$4,357,747.00	42.50 %	\$2,505,831.93
Transfer Service Fees	\$245,016.46	\$249,586.00	(\$4,569.54)	\$1,219,340.86	\$1,308,176.00	(\$88,835.14)	\$3,149,951.00	38.71 %	\$1,930,610.14
Non-Transport Fees	\$21,537.67	\$21,237.00	\$300.67	\$99,141.56	\$111,309.00	(\$12,167.44)	\$268,020.00	36.99 %	\$168,878.44
Contractual Allowance	(\$673,722.22)	(\$641,362.00)	(\$32,360.22)	(\$3,409,445.09)	(\$3,361,618.00)	(\$47,827.09)	(\$8,094,421.00)	42.12 %	(\$4,684,975.91)
Provision for Bad Debt	(\$639,364.39)	(\$676,124.00)	\$36,759.61	(\$3,632,321.77)	(\$3,543,825.00)	(\$88,496.77)	(\$8,533,158.00)	42.57 %	(\$4,900,836.23)
Recovery of Bad Debt - EMS	\$22,130.34	\$28,130.00	(\$5,999.66)	\$110,985.72	\$147,439.00	(\$36,453.28)	\$355,016.00	31.26 %	\$244,030.28
<b>Total EMS Net Revenue</b>	<b>\$1,295,539.18</b>	<b>\$1,262,787.00</b>	<b>\$32,752.18</b>	<b>\$6,623,474.08</b>	<b>\$6,618,746.00</b>	<b>\$4,728.08</b>	<b>\$15,937,243.00</b>	<b>41.56 %</b>	<b>\$9,313,768.92</b>
<b>Other Revenue</b>									
Investment Income - MCHD	\$79,216.54	\$103,112.00	(\$23,895.46)	\$372,751.18	\$422,607.00	(\$49,855.82)	\$1,029,572.00	36.20 %	\$656,820.82
Interest Income	\$1,079.84	\$928.00	\$151.84	\$4,881.75	\$4,744.00	\$137.75	\$10,937.00	44.64 %	\$6,055.25
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00	0.00 %	\$600,000.00
Weyland Bldg. Land Lease	\$0.00	\$0.00	\$0.00	\$8,265.51	\$8,266.00	(\$0.49)	\$33,064.00	25.00 %	\$24,798.49
Miscellaneous Income	\$184,975.34	\$4,100.00	\$180,875.34	\$245,600.48	\$42,000.00	\$203,600.48	\$205,210.00	119.68 %	(\$40,390.48)
Rx Discount Card Royalties	\$46.25	\$190.00	(\$143.75)	\$413.50	\$950.00	(\$536.50)	\$2,280.00	18.14 %	\$1,866.50
Tenant Rent Income	\$7,499.80	\$7,750.00	(\$250.20)	\$37,499.00	\$38,750.00	(\$1,251.00)	\$93,000.00	40.32 %	\$55,501.00
P.A. Processing Fees	\$330.00	\$233.00	\$97.00	\$1,165.00	\$1,165.00	\$0.00	\$2,796.00	41.67 %	\$1,631.00
Contract Revenue (Net)	\$101,666.86	\$98,949.00	\$2,717.86	\$101,666.86	\$98,949.00	\$2,717.86	\$180,575.00	56.30 %	\$78,908.14
1115 Waiver - Paramedicine	\$37,900.00	\$110,000.00	(\$72,100.00)	\$191,500.00	\$550,000.00	(\$358,500.00)	\$1,320,000.00	14.51 %	\$1,128,500.00

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended February 29, 2020

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Education/Training Revenue	\$21,792.00	\$29,300.00	(\$7,508.00)	\$116,493.72	\$124,650.00	(\$8,156.28)	\$288,700.00	40.35 %	\$172,206.28
Stand-By Fees	\$4,250.00	\$5,943.00	(\$1,693.00)	\$42,625.00	\$31,147.00	\$11,478.00	\$74,999.00	56.83 %	\$32,374.00
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$30,317.00	\$25,000.00	\$5,317.00	\$25,000.00	121.27 %	(\$5,317.00)
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00 %	\$500,000.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$41,666.65	\$41,666.00	\$0.65	\$100,000.00	41.67 %	\$58,333.35
Employee Medical Premiums	\$88,062.44	\$94,494.00	(\$6,431.56)	\$487,024.53	\$425,223.00	\$61,801.53	\$1,133,928.00	42.95 %	\$646,903.47
Dispatch Fees	\$7,662.00	\$7,000.00	\$662.00	\$38,244.00	\$35,000.00	\$3,244.00	\$222,438.00	17.19 %	\$184,194.00
MDC Revenue - First Responders	\$67,329.00	\$66,750.00	\$579.00	\$74,954.00	\$73,750.00	\$1,204.00	\$99,500.00	75.33 %	\$24,546.00
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00 %	\$180,000.00
VHF Project Revenue	\$9,990.85	\$9,991.00	(\$0.15)	\$49,848.22	\$49,849.00	(\$0.78)	\$120,084.00	41.51 %	\$70,235.78
Tower Contract Revenue	\$22,857.92	\$22,858.00	(\$0.08)	\$97,755.10	\$114,231.00	(\$16,475.90)	\$275,566.00	35.47 %	\$177,810.90
Gain/Loss on Sale of Assets	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00	\$5,000.00	(\$5,000.00)	\$30,000.00	0.00 %	\$30,000.00
Total Other Revenue	\$642,992.17	\$574,931.00	\$68,061.17	\$1,942,671.50	\$2,092,947.00	(\$150,275.50)	\$6,527,649.00	29.76 %	\$4,584,977.50
<b>Total Revenues</b>	<b>\$4,383,988.71</b>	<b>\$6,140,325.00</b>	<b>(\$1,756,336.29)</b>	<b>\$41,686,279.87</b>	<b>\$41,615,030.00</b>	<b>\$71,249.87</b>	<b>\$57,088,496.00</b>	<b>73.02 %</b>	<b>\$15,402,216.13</b>
<b>Expenses</b>									
Payroll Expenses									
Regular Pay	\$1,804,537.99	\$1,741,850.00	\$62,687.99	\$9,100,337.46	\$9,247,781.00	(\$147,443.54)	\$22,613,460.00	40.24 %	\$13,513,122.54
Overtime Pay	\$215,784.46	\$181,589.00	\$34,195.46	\$1,169,292.47	\$966,541.00	\$202,751.47	\$2,356,249.00	49.63 %	\$1,186,956.53
Paid Time Off	\$147,802.16	\$176,131.00	(\$28,328.84)	\$966,584.23	\$1,056,730.00	(\$90,145.77)	\$2,621,601.00	36.87 %	\$1,655,016.77
Stipend Pay	\$14,205.23	\$18,967.00	(\$4,761.77)	\$82,888.42	\$95,051.00	(\$12,162.58)	\$227,820.00	36.38 %	\$144,931.58
Payroll Taxes	\$157,980.41	\$162,069.00	(\$4,088.59)	\$802,031.68	\$869,501.00	(\$67,469.32)	\$2,128,161.00	37.69 %	\$1,326,129.32
TCDRS Plan	\$150,049.77	\$138,551.00	\$11,498.77	\$742,673.54	\$736,448.00	\$6,225.54	\$1,812,483.00	40.98 %	\$1,069,809.46
Health & Dental	\$190,846.57	\$52,755.00	\$138,091.57	\$381,155.66	\$406,184.00	(\$25,028.34)	\$775,469.00	49.15 %	\$394,313.34
Health Insurance Claims	\$244,242.44	\$293,921.00	(\$49,678.56)	\$1,606,066.17	\$1,469,605.00	\$136,461.17	\$3,527,052.00	45.54 %	\$1,920,985.83
Health Insurance Admin Fees	\$62,712.24	\$60,894.00	\$1,818.24	\$306,817.13	\$304,470.00	\$2,347.13	\$730,728.00	41.99 %	\$423,910.87
Total	\$2,988,161.27	\$2,826,727.00	\$161,434.27	\$15,157,846.76	\$15,152,311.00	\$5,535.76	\$36,793,023.00	41.20 %	\$21,635,176.24

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended February 29, 2020

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Operating Expenses									
Unemployment Expense	(\$8,400.00)	\$4,200.00	(\$12,600.00)	(\$4,154.38)	\$21,000.00	(\$25,154.38)	\$50,400.00	(8.24)%	\$54,554.38
Accident Repair	\$25.42	\$25.00	\$0.42	\$15,374.03	\$15,425.00	(\$50.97)	\$30,000.00	51.25 %	\$14,625.97
Accounting/Auditing Fees	\$9,000.00	\$9,000.00	\$0.00	\$24,000.00	\$24,000.00	\$0.00	\$43,700.00	54.92 %	\$19,700.00
Advertising	\$0.00	\$0.00	\$0.00	\$363.92	\$422.00	(\$58.08)	\$5,450.00	6.68 %	\$5,086.08
Bank Charges	\$42.59	\$1,000.00	(\$957.41)	\$1,395.39	\$5,000.00	(\$3,604.61)	\$12,000.00	11.63 %	\$10,604.61
Credit Card Processing Fee	\$2,051.20	\$2,160.00	(\$108.80)	\$8,340.71	\$8,725.00	(\$384.29)	\$22,740.00	36.68 %	\$14,399.29
Bio-Waste Removal	\$2,844.78	\$2,717.00	\$127.78	\$9,517.68	\$13,835.00	(\$4,317.32)	\$33,354.00	28.54 %	\$23,836.32
Books/Materials	\$6,294.84	\$2,850.00	\$3,444.84	\$26,045.26	\$22,080.00	\$3,965.26	\$56,573.00	46.04 %	\$30,527.74
Business Licenses	\$11,561.75	\$11,330.00	\$231.75	\$15,702.75	\$14,340.00	\$1,362.75	\$44,065.00	35.64 %	\$28,362.25
Capital Lease Expense	\$39,783.17	\$39,783.00	\$0.17	\$198,211.42	\$198,211.00	\$0.42	\$390,979.00	50.70 %	\$192,767.58
Collection Fees	\$6,745.12	\$8,000.00	(\$1,254.88)	\$37,812.52	\$41,700.00	(\$3,887.48)	\$128,100.00	29.52 %	\$90,287.48
Community Education	\$2,994.25	\$3,460.00	(\$465.75)	\$5,623.96	\$6,153.00	(\$529.04)	\$16,780.00	33.52 %	\$11,156.04
Computer Maintenance	\$233,875.44	\$233,050.00	\$825.44	\$338,762.14	\$343,050.00	(\$4,287.86)	\$471,150.00	71.90 %	\$132,387.86
Computer Software	\$47,244.57	\$46,807.00	\$437.57	\$355,315.50	\$328,369.00	\$26,946.50	\$1,341,821.00	26.48 %	\$986,505.50
Computer Software - MDC First Responder	\$0.00	\$0.00	\$0.00	\$5,490.00	\$5,000.00	\$490.00	\$55,200.00	9.95 %	\$49,710.00
Computer Supplies/Non-Cap.	\$3,487.85	\$2,175.00	\$1,312.85	\$13,939.55	\$12,341.07	\$1,598.48	\$43,101.07	32.34 %	\$29,161.52
Conferences - Fees, Travel, & Meals	\$12,098.14	\$9,480.00	\$2,618.14	\$71,332.33	\$89,579.00	(\$18,246.67)	\$215,244.00	33.14 %	\$143,911.67
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$72,205.14	\$71,424.00	\$781.14	\$285,696.00	25.27 %	\$213,490.86
Contractual Obligations- Tax Collector Assess	\$88.32	\$12.00	\$76.32	\$85,117.95	\$78,673.00	\$6,444.95	\$78,673.00	108.19 %	(\$6,444.95)
Contractual Obligations- Other	\$13,289.78	\$18,846.00	(\$5,556.22)	\$84,040.37	\$94,630.00	(\$10,589.63)	\$238,851.00	35.19 %	\$154,810.63
Customer Property Damage	\$294.08	\$300.00	(\$5.92)	\$334.43	\$350.00	(\$15.57)	\$13,462.00	2.48 %	\$13,127.57
Customer Relations	\$5,634.00	\$4,800.00	\$834.00	\$29,359.40	\$23,200.00	\$6,159.40	\$62,120.00	47.26 %	\$32,760.60
Damages/Uninsured Portion	\$23,704.83	\$0.00	\$23,704.83	\$116,549.45	\$0.00	\$116,549.45	\$0.00	0.00 %	(\$116,549.45)
Disposable Linen	\$4,082.80	\$3,585.00	\$497.80	\$22,374.88	\$21,801.00	\$573.88	\$46,896.00	47.71 %	\$24,521.12
Disposable Medical Supplies	\$79,407.37	\$66,130.00	\$13,277.37	\$493,624.13	\$479,853.88	\$13,770.25	\$1,041,561.88	47.39 %	\$547,937.75
Drug Supplies	\$16,681.62	\$23,698.00	(\$7,016.38)	\$111,266.88	\$118,428.00	(\$7,161.12)	\$284,320.00	39.13 %	\$173,053.12
Dues/Subscriptions	\$2,332.91	\$2,429.00	(\$96.09)	\$34,611.95	\$34,364.00	\$247.95	\$58,415.00	59.25 %	\$23,803.05
Durable Medical Equipment	\$43,968.62	\$46,867.00	(\$2,898.38)	\$123,037.46	\$134,828.12	(\$11,790.66)	\$292,736.12	42.03 %	\$169,698.66

# Montgomery County Hospital District

## Preliminary Income Statement - Actual vs. Budget

For the Period Ended February 29, 2020

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Employee Health\Wellness	\$480.00	\$1,375.00	(\$895.00)	\$2,590.71	\$6,875.00	(\$4,284.29)	\$26,500.00	9.78 %	\$23,909.29
Employee Recognition	\$727.23	\$748.00	(\$20.77)	\$60,085.29	\$57,650.00	\$2,435.29	\$113,471.00	52.95 %	\$53,385.71
Equipment Rental	\$2,710.46	\$2,700.00	\$10.46	\$3,270.13	\$3,800.00	(\$529.87)	\$14,300.00	22.87 %	\$11,029.87
Fluids & Additives - Auto	(\$553.26)	\$0.00	(\$553.26)	(\$1,386.06)	\$3,300.00	(\$4,686.06)	\$15,000.00	(9.24)%	\$16,386.06
Fuel - Auto	\$45,494.33	\$72,850.00	(\$27,355.67)	\$245,742.94	\$364,224.00	(\$118,481.06)	\$874,174.00	28.11 %	\$628,431.06
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$1,085.00	\$1,100.00	(\$15.00)	\$4,500.00	24.11 %	\$3,415.00
Hazardous Waste Removal	\$70.00	\$185.00	(\$115.00)	\$538.55	\$640.00	(\$101.45)	\$1,920.00	28.05 %	\$1,381.45
Insurance	\$52.00	\$0.00	\$52.00	\$138,853.98	\$180,600.00	(\$41,746.02)	\$566,601.00	24.51 %	\$427,747.02
Interest Expense	\$755.81	\$756.00	(\$0.19)	\$4,483.48	\$4,486.00	(\$2.52)	\$7,785.00	57.59 %	\$3,301.52
Laundry Service & Purchase	\$138.75	\$260.00	(\$121.25)	\$931.57	\$1,145.00	(\$213.43)	\$3,000.00	31.05 %	\$2,068.43
Leases/Contracts	\$7,399.18	\$6,000.00	\$1,399.18	\$28,766.08	\$30,000.00	(\$1,233.92)	\$82,300.00	34.95 %	\$53,533.92
Legal Fees	\$1,139.50	\$9,000.00	(\$7,860.50)	\$36,622.83	\$45,010.00	(\$8,387.17)	\$109,000.00	33.60 %	\$72,377.17
Maintenance & Repairs-Buildings	\$24,016.86	\$63,130.00	(\$39,113.14)	\$123,878.45	\$202,012.16	(\$78,133.71)	\$463,682.16	26.72 %	\$339,803.71
Maintenance- Equipment	\$20,791.66	\$17,600.00	\$3,191.66	\$271,289.13	\$294,806.00	(\$23,516.87)	\$651,471.00	41.64 %	\$380,181.87
Management Fees	\$6,415.09	\$5,396.00	\$1,019.09	\$90,677.79	\$94,352.00	(\$3,674.21)	\$132,120.00	68.63 %	\$41,442.21
Meals - Business and Travel	\$0.00	\$155.00	(\$155.00)	\$286.39	\$594.00	(\$307.61)	\$3,735.00	7.67 %	\$3,448.61
Meeting Expenses	\$648.35	\$1,585.00	(\$936.65)	\$6,801.54	\$7,503.00	(\$701.46)	\$27,413.00	24.81 %	\$20,611.46
Mileage Reimbursements	\$114.33	\$447.00	(\$332.67)	\$1,751.15	\$2,559.00	(\$807.85)	\$14,194.00	12.34 %	\$12,442.85
Office Supplies	\$2,170.12	\$1,656.00	\$514.12	\$8,602.79	\$8,275.00	\$327.79	\$16,322.00	52.71 %	\$7,719.21
Oil & Lubricants	\$1,465.32	\$2,000.00	(\$534.68)	\$12,770.77	\$13,100.00	(\$329.23)	\$27,600.00	46.27 %	\$14,829.23
Other Services	\$271.44	\$1,910.00	(\$1,638.56)	\$26,150.94	\$34,150.00	(\$7,999.06)	\$121,320.00	21.56 %	\$95,169.06
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$154,063.16	\$154,064.00	(\$0.84)	\$1,247,575.00	12.35 %	\$1,093,511.84
Oxygen & Gases	\$24,778.11	\$4,602.00	\$20,176.11	\$39,841.26	\$19,980.48	\$19,860.78	\$52,152.48	76.39 %	\$12,311.22
Postage	\$2,583.22	\$2,954.00	(\$370.78)	\$11,882.63	\$11,934.00	(\$51.37)	\$27,084.00	43.87 %	\$15,201.37
Printing Services	\$1,502.09	\$1,304.00	\$198.09	\$3,375.51	\$3,178.52	\$196.99	\$19,159.52	17.62 %	\$15,784.01
Professional Fees	\$83,729.24	\$89,109.00	(\$5,379.76)	\$420,793.47	\$499,010.00	(\$78,216.53)	\$1,524,845.00	27.60 %	\$1,104,051.53
Radio Repairs - Outsourced (Depot)	\$2,721.17	\$2,800.00	(\$78.83)	\$8,651.27	\$8,689.00	(\$37.73)	\$39,900.00	21.68 %	\$31,248.73
Radio Repair - Parts	\$4,200.00	\$4,200.00	\$0.00	\$14,049.51	\$14,600.00	(\$550.49)	\$63,400.00	22.16 %	\$49,350.49
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$151,000.00	0.00 %	\$151,000.00
Recruit/Investigate	\$2,696.95	\$2,690.00	\$6.95	\$27,313.24	\$29,780.00	(\$2,466.76)	\$61,350.00	44.52 %	\$34,036.76

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the Period Ended February 29, 2020

	<b>Current Month Actual</b>	<b>Current Month Budget</b>	<b>Current Month Variance</b>	<b>YTD Actual</b>	<b>YTD Budget</b>	<b>YTD Variance</b>	<b>Total Annual Budget</b>	<b>%YTD Annual Budget</b>	<b>Annual Budget Remaining</b>
Rent	\$17,227.21	\$17,176.00	\$51.21	\$84,287.05	\$85,882.00	(\$1,594.95)	\$206,117.00	40.89 %	\$121,829.95
Repair-Equipment	\$6,844.60	\$6,136.00	\$708.60	\$14,601.86	\$13,788.00	\$813.86	\$37,000.00	39.46 %	\$22,398.14
Shop Tools	\$652.54	\$640.00	\$12.54	\$2,735.91	\$3,590.00	(\$854.09)	\$17,666.00	15.49 %	\$14,930.09
Shop Supplies	\$2,349.51	\$3,136.00	(\$786.49)	\$16,549.49	\$20,349.94	(\$3,800.45)	\$50,843.94	32.55 %	\$34,294.45
Small Equipment & Furniture	\$40,042.12	\$40,695.00	(\$652.88)	\$191,493.89	\$201,800.45	(\$10,306.56)	\$657,748.45	29.11 %	\$466,254.56
Special Events Supplies	\$0.00	\$250.00	(\$250.00)	\$0.00	\$250.00	(\$250.00)	\$3,350.00	0.00 %	\$3,350.00
Station Supplies	\$6,983.39	\$8,202.00	(\$1,218.61)	\$30,709.15	\$29,196.10	\$1,513.05	\$70,610.10	43.49 %	\$39,900.95
Supplemental Food	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0.00 %	\$3,000.00
Telephones-Cellular	\$7,549.93	\$8,472.00	(\$922.07)	\$35,626.43	\$39,142.00	(\$3,515.57)	\$97,648.00	36.48 %	\$62,021.57
Telephones-Service	\$21,977.71	\$16,770.00	\$5,207.71	\$76,909.52	\$83,850.00	(\$6,940.48)	\$201,240.00	38.22 %	\$124,330.48
Training/Related Expenses-CE	\$12,199.18	\$11,821.00	\$378.18	\$53,524.51	\$80,242.00	(\$26,717.49)	\$239,498.00	22.35 %	\$185,973.49
Tuition Reimbursement	\$466.40	\$850.00	(\$383.60)	\$34,869.76	\$33,750.00	\$1,119.76	\$54,450.00	64.04 %	\$19,580.24
Travel Expenses	\$488.00	\$560.00	(\$72.00)	\$4,248.45	\$4,352.00	(\$103.55)	\$17,460.00	24.33 %	\$13,211.55
Uniforms	\$34,341.24	\$41,027.00	(\$6,685.76)	\$102,560.34	\$126,218.46	(\$23,658.12)	\$342,423.46	29.95 %	\$239,863.12
Utilities	\$31,810.58	\$34,460.00	(\$2,649.42)	\$176,562.38	\$173,580.00	\$2,982.38	\$419,360.00	42.10 %	\$242,797.62
Vehicle-Batteries	\$741.80	\$1,555.00	(\$813.20)	\$4,195.00	\$5,075.00	(\$880.00)	\$17,310.00	24.23 %	\$13,115.00
Vehicle-Outside Services	\$0.00	\$0.00	\$0.00	\$1,045.00	\$1,440.00	(\$395.00)	\$14,400.00	7.26 %	\$13,355.00
Vehicle-Parts	\$24,187.86	\$24,750.00	(\$562.14)	\$161,557.19	\$168,026.47	(\$6,469.28)	\$421,276.47	38.35 %	\$259,719.28
Vehicle-Registration	\$268.50	\$217.00	\$51.50	\$1,017.79	\$971.00	\$46.79	\$2,496.00	40.78 %	\$1,478.21
Vehicle-Tires	\$4,827.97	\$5,000.00	(\$172.03)	\$28,760.52	\$28,000.00	\$760.52	\$60,000.00	47.93 %	\$31,239.48
Vehicle-Towing	\$144.50	\$200.00	(\$55.50)	\$1,873.00	\$1,900.00	(\$27.00)	\$5,400.00	34.69 %	\$3,527.00
Worker's Compensation Insurance	\$83,342.17	\$97,698.00	(\$14,355.83)	\$95,770.28	\$195,396.00	(\$99,625.72)	\$390,792.00	24.51 %	\$295,021.72
Total Operating Expenses	<u>\$1,092,096.61</u>	<u>\$1,157,731.00</u>	<u>(\$65,634.39)</u>	<u>\$5,158,255.84</u>	<u>\$5,600,998.65</u>	<u>(\$442,742.81)</u>	<u>\$15,156,351.65</u>	<u>34.03 %</u>	<u>\$9,998,095.81</u>
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$102,171.00	\$210,239.00	(\$108,068.00)	\$943,129.00	\$1,051,197.00	(\$108,068.00)	\$2,522,874.00	37.38 %	\$1,579,745.00
Specialty Healthcare Providers	\$163,753.88	\$203,165.00	(\$39,411.12)	\$1,144,954.94	\$1,015,826.00	\$129,128.94	\$2,437,984.00	46.96 %	\$1,293,029.06
Total Indigent Care Expenses	<u>\$265,924.88</u>	<u>\$413,404.00</u>	<u>(\$147,479.12)</u>	<u>\$2,088,083.94</u>	<u>\$2,067,023.00</u>	<u>\$21,060.94</u>	<u>\$4,960,858.00</u>	<u>42.09 %</u>	<u>\$2,872,774.06</u>

Capital Expenditures



**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
For the Period Ended February 29, 2020

	<b>Current Month Actual</b>	<b>Current Month Budget</b>	<b>Current Month Variance</b>	<b>YTD Actual</b>	<b>YTD Budget</b>	<b>YTD Variance</b>	<b>Total Annual Budget</b>	<b>%YTD Annual Budget</b>	<b>Annual Budget Remaining</b>
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00 %	\$500,000.00
Capital Purchase - Building/Improvements	\$0.00	\$0.00	\$0.00	\$97,346.65	\$83,956.00	\$13,390.65	\$1,679,987.00	5.79 %	\$1,582,640.35
Capital Purchase - Equipment	\$161,102.00	\$215,000.00	(\$53,898.00)	\$867,040.91	\$949,416.05	(\$82,375.14)	\$1,579,511.05	54.89 %	\$712,470.14
Capital Purchase - Vehicles	\$15,933.76	\$0.00	\$15,933.76	\$2,659,588.16	\$2,642,934.40	\$16,653.76	\$5,027,349.40	52.90 %	\$2,367,761.24
Total Capital Expenditures	\$177,035.76	\$215,000.00	(\$37,964.24)	\$3,623,975.72	\$3,676,306.45	(\$52,330.73)	\$8,786,847.45	41.24 %	\$5,162,871.73
<b>Total Expenses</b>	<b>\$4,523,218.52</b>	<b>\$4,612,862.00</b>	<b>(\$89,643.48)</b>	<b>\$26,028,162.26</b>	<b>\$26,496,639.10</b>	<b>(\$468,476.84)</b>	<b>\$65,697,080.10</b>	<b>39.62 %</b>	<b>\$39,668,917.84</b>
Revenue over Expenditures	(\$139,229.81)	\$1,527,463.00	(\$1,666,692.81)	\$15,658,117.61	\$15,118,390.90	\$539,726.71	(\$8,608,584.10)	(181.89)%	(\$24,266,701.71)
<b>NET SURPLUS/(DEFICIT)</b>	<b>(\$139,229.81)</b>	<b>\$1,527,463.00</b>	<b>(\$1,666,692.81)</b>	<b>\$15,658,117.61</b>	<b>\$15,118,390.90</b>	<b>\$539,726.71</b>	<b>(\$8,608,584.10)</b>	<b>(181.89)%</b>	<b>(\$24,266,701.71)</b>

# AGENDA ITEM # 19

Board Mtg.: 03/24/2020

## Montgomery County Hospital District Accounts Receivable Analysis

### Days in Accounts Receivable

	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20
A/R Balance	6,276,206	6,161,626	6,588,489	6,450,198	6,163,452	6,305,831	6,675,173	6,758,938	6,984,884	7,141,184	7,216,254	7,359,415
Total 6-Mo Charges	11,284,188	11,523,922	12,005,066	12,026,817	12,175,806	12,504,472	12,620,582	12,708,785	12,531,047	12,706,994	12,757,738	12,573,259
Avg Charge / Day *	62,690	64,022	66,695	66,816	67,643	69,469	70,114	70,604	69,617	70,594	70,876	69,851
A/R Days	100	96	99	97	91	91	95	96	100	101	102	105

\* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

\*\* Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

### Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Mar-19	1,985,312	1,140,932	859,579	745,669	628,618	1,968,120	7,328,229	3,342,407	2,596,738
Apr-19	1,938,940	1,117,814	906,332	694,779	594,878	1,987,092	7,239,835	3,276,749	2,581,970
May-19	2,031,626	1,126,426	909,814	810,623	786,338	2,017,959	7,682,786	3,614,920	2,804,297
Jun-19	1,943,043	1,189,907	945,934	816,097	617,348	2,021,318	7,533,647	3,454,763	2,638,666
Jul-19	1,922,353	1,078,823	946,261	770,432	546,996	2,011,576	7,276,440	3,329,003	2,558,571
Aug-19	1,934,250	1,065,360	899,067	822,743	570,657	2,066,245	7,358,322	3,459,645	2,636,902
Sep-19	2,035,971	1,105,217	914,586	828,975	767,293	2,081,540	7,733,582	3,677,808	2,848,833
Oct-19	1,973,528	1,142,905	939,437	831,970	756,750	2,169,039	7,813,628	3,757,758	2,925,789
Nov-19	1,946,719	1,136,323	971,634	848,830	909,848	2,217,693	8,031,047	3,976,371	3,127,541
Dec-19	2,033,638	1,068,836	946,139	891,196	1,011,181	2,252,820	8,203,811	4,155,197	3,264,001
Jan-20	2,119,354	1,115,903	880,575	882,200	993,411	2,294,876	8,286,319	4,170,487	3,288,287
Feb-20	1,976,625	1,324,212	900,948	819,088	1,073,739	2,332,842	8,427,453	4,225,668	3,406,581

### Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Mar-19	27%	16%	12%	10%	9%	27%	100%	46%	35%
Apr-19	27%	15%	13%	10%	8%	27%	100%	45%	36%
May-19	26%	15%	12%	11%	10%	26%	100%	47%	37%
Jun-19	26%	16%	13%	11%	8%	27%	100%	46%	35%
Jul-19	26%	15%	13%	11%	8%	28%	100%	46%	35%
Aug-19	26%	14%	12%	11%	8%	28%	100%	47%	36%
Sep-19	26%	14%	12%	11%	10%	27%	100%	48%	37%
Oct-19	25%	15%	12%	11%	10%	28%	100%	48%	37%
Nov-19	24%	14%	12%	11%	11%	28%	100%	50%	39%
Dec-19	25%	13%	12%	11%	12%	27%	100%	51%	40%
Jan-20	26%	13%	11%	11%	12%	28%	100%	50%	40%
Feb-20	23%	16%	11%	10%	13%	28%	100%	50%	40%

## Board Mtg.: 03/24/2020

**Payer Mix**

[illegible]

# AGENDA ITEM # 19

Board Mtg.: 03/24/2020

## Montgomery County Hospital District Accounts Payable Analysis

### Accounts Payable Aging by Dollars

Month	Current	Days					\$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
Mar-19	721,907	-	-	2	(2)	383,121	721,909
Apr-19	749,253	-	-	2	(2)	383,121	749,255
May-19	754,904	-	-	2	(2)	516,709	754,906
Jun-19	425,829	-	-	2	(2)	456,605	425,831
Jul-19	153,541	-	-	2	(2)	564,260	153,543
Aug-19	2,539,779	-	-	2	(2)	363,090	2,539,781
Sep-19	289,334	-	-	2	(2)	458,407	289,336
Oct-19	356,760	-	-	2	(2)	295,948	356,762
Nov-19	125,216	-	-	2	(2)	754,904	125,218
Dec-19	247,657	-	-	2	(2)	425,829	247,659
Jan-20	186,274	-	-	2	(2)	425,829	186,276
Feb-20	209,266	-	-	2	(2)	209,266	209,268

### Accounts Payable Aging by Percentage without Credits

Month	Current	Days			
		31-60	61-90	> 90	
Mar-19	100%	0%	0%	0%	0%
Apr-19	100%	0%	0%	0%	0%
May-19	100%	0%	0%	0%	0%
Jun-19	100%	0%	0%	0%	0%
Jul-19	100%	0%	0%	0%	0%
Aug-19	100%	0%	0%	0%	0%
Sep-19	100%	0%	0%	0%	0%
Oct-19	100%	0%	0%	0%	0%
Nov-19	100%	0%	0%	0%	0%
Dec-19	100%	0%	0%	0%	0%
Jan-20	100%	0%	0%	0%	0%
Feb-20	100%	0%	0%	0%	0%

# Agenda Item # 20



We Make a Difference!

**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** March 24, 2020

**Re: Adjustment of committed funds**

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Consider and act on adjustment of committed funds based on recommendations from the Finance Committee on January 14, 2020. (Mr. Grice, Treasurer – MCHD Board)

**Item #20: Adjustment of Committed Funds**

At the January 14, 2020 Finance and Budget Committee Meeting, the committee decided upon the following recommendations for changes to the committed fund balances.

<b>Funds</b>	<b>Balance as of 2/29/2020</b>	<b>Recommended Change</b>	<b>Revised Balance</b>
Committed			
Uncompensated Care	\$7,580,000.00	(\$80,000.00)	\$7,500,000.00
Capital Replacement	\$1,890,760.00	\$9,240.00	\$1,900,000.00
Capital Maintenance	\$60,038.00	\$39,962.00	\$100,000.00
Catastrophic Events	\$5,000,000.00	\$0.00	\$5,000,000.00
Unassigned Fund Balance	\$46,141,443.46	\$30,798.00	\$46,172,241.46
Total	<u>\$60,672,241.46</u>	<u>\$0.00</u>	<u>\$60,672,241.46</u>

**MINUTES OF A SPECIAL MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 3:45 p.m., February 25, 2020, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

**1. Call to Order**

Meeting called to order at 3:45 p.m.

**2. Roll Call**

**Present**

Bob Bagley  
Chris Grice  
Justin Chance  
Georgette Whatley  
Brad Spratt  
Sandy Wagner

**3. Swearing-in ceremony for the Honorable Brent Thor as Montgomery County Hospital District Board of Directors member representing the At-Large Position Number 1.**

Judge Wayne L. Mack swore in the Honorable Brent Thor as Montgomery County Hospital District Board of Directors member representing the At-Large Position Number 1.

**4. Adjourn**

Meeting adjourned at 3:55 p.m.

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Sandy Wagner, Secretary

**MINUTES OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., February 25, 2020 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

**1. Call to Order**

Meeting called to order at 4:00 p.m.

**2. Invocation**

Led by Mr. Grice

**3. Pledge of Allegiance**

Led by Mr. Bagley

**4. Roll Call**

**Present:**

Bob Bagley  
Chris Grice  
Brad Spratt  
Georgette Whatley  
Sandy Wagner  
Brent Thor  
Justin Chance

**5. Public Comment**

There were no comments from the public.

**6. Special Recognition:**

**NonField** - Shawn Henners

**Field** - John Hancock

**Special Recognition** – Jordan Anderson

**7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**

Mr. Randy Johnson, CEO presented a report.

**8. Distribution of MCHD 5 year plan up to year 2024. (Ms. Whatley, Chairperson – MCHD Board) (attached)**

Mr. Randy Johnson, CEO presented the 5 year plan up to 2024.



9. **Presentation to board on Cybersecurity Awareness Training for all employees, appointed and elected officials. (Ms. Whatley, Chairperson – MCHD Board) (attached)**

Mr. Calvin Hon made a presentation to the board.

10. **Consider and act on CEO Timeline for annual evaluation. (Mr. Chance, Chair – Personnel Committee) (attached)**

Mr. Chance made a motion to consider and act on CEO Timeline for annual evaluation. Mr. Grice offered a second and motion passed unanimously.

11. **Consider and act on approval of a bid by Southern Oaks Water System, Inc. to acquire a tax resale property described: Reserve 25, Block 22, Section 4, Roman Forest, a subdivision out of the Pryor Bryan Survey, Abstract 76, Montgomery County, Texas. (Ms. Whatley Chairperson, MCHD Board) (attached)**

Ms. Whatley made a motion consider and act on approval of a bid by Southern Oaks Water System, Inc. to acquire a tax resale property described: Reserve 25, Block 22, Section 4, Roman Forest, a subdivision out of the Pryor Bryan Survey, Abstract 76, Montgomery County, Texas. Mr. Spratt offered a second. After board discussion motion passed unanimously.

12. **Consider and act on the appointment of a special committee by the Chairperson to review and revise the Montgomery County Hospital District Board of Director's By laws. (Mr. Chance, Chair – Personnel Committee)**

Mr. Chance made a motion to consider and act on the appointment of a special committee by the Chairperson to review and revise the Montgomery County Hospital District Board of Director's By laws. Mr. Spratt offered a second. After board discussion motion passed unanimously.

13. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**

Mr. James Campbell, EMS Chief presented the EMS report to the board.

14. **Consider and act on authorization to spend FY 2019-2020 budgeted Tactical EMS (TEMS) items as amended by the MCHD Board of Directors on January 28, 2020. (Mr. Spratt, Chair – EMS Committee) (attached)**

Mr. Spratt made a motion to consider and act on authorization to spend FY 2019-2020 budgeted Tactical EMS (TEMS) items as amended by the MCHD Board of Directors on January 28, 2020. Mr. Chance offered a second. After board discussion motion passed five for (Justin Chance, Sandy Wagner, Georgette Whatley, Brad Spratt and Chris Grice) to two opposed (Bob Bagley and Brent Thor).

Mr. Chance made a motion to amend the original motion removing the line item TEMS - Standard Issue Ballistic M Frame Alpha Operator Kit (10) for \$1,000. Mr. Spratt offered a second. After board discussion motion passed six for (Justin Chance, Brent Thor, Georgette Whatley, Chris Grice, Brad Spratt and Bob Bagley) to one opposed (Sandy Wagner).

15. **COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.**

Mrs. Melissa Miller, COO presented a report to the board.

- 16. Consider and act on the renewal of CAD Mobile software support agreement. (Ms. Whatley, Chair – PADCOM) (attached)**

Ms. Whatley made a motion to consider and act on the renewal of CAD Mobile software support agreement. Mr. Chance offered a second and motion passed unanimously.

- 17. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.**

Mrs. Melissa Miller, COO, presented the HCAP report to the board. Mrs. Miller also presented an update on the Coronavirus to the board.

- 18. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Spratt offered a second and motion passed unanimously.

- 19. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Chance a second and motion passed unanimously.

- 20. Presentation of preliminary Financial Report for four months ended January 31, 2020 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.**

Mr. Brett Allen, CFO presented financial report to the board.

- 21. Consider and act on extending the Valley View Consulting agreement. (Mr. Grice, Treasurer, MCHD Board) (attached)**

Mr. Grice made a motion to consider and act on extending the Valley View Consulting agreement. Mr. Spratt offered a second and motion passed unanimously.

- 22. Consider and act on Accounting Policy: (Mr. Grice, Chair – Finance Committee)**  
• **ACC 05-105 Travel and Entertainment. (attached)**

Mr. Grice made a motion to consider and act on Accounting Policy, ACC 05-105 Travel and Entertainment. Mrs. Wagner offered a second. After board discussion motion passed unanimously.

- 23. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer - MCHD Board)**

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Spratt offered a second and motion passed unanimously.

**24. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)  
(attached)**

Mr. Chance made a motion to consider and act on salvage and surplus. Mr. Spratt offered a second and motion passed unanimously.

**25. Secretary's Report - Consider and act on minutes for the January 28, 2020 Regular BOD meeting and February 4, 2020 Special BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)**

Mrs. Wagner made a motion to consider and act on the minutes for the January 28, 2020 Regular BOD meeting. Mr. Chance offered a second and motion passed. Mr. Thor abstained from vote.

Mrs. Wagner made a motion to consider and act on the minutes for the February 4, 2020 Regular BOD meeting. Mr. Chance offered a second and motion passed unanimously.

**26. Adjourn**

Meeting adjourned at 5:23 p.m.

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Sandy Wagner, Secretary