# NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: February 25, 2020

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT

ADMINISTRATIVE BUILDING 1400 SOUTH LOOP 336 WEST

**CONROE, MONTGOMERY COUNTY, TEXAS 77304** 

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

- 1. Call to Order
- 2. Invocation
- 3. Pledge of Allegiance
- 4. Roll Call
- 5. Public Comment
- 6. Special Recognition

#### **District**

- 7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
- 8. Distribution of MCHD 5 year plan up to year 2024. (Ms. Whatley, Chairperson MCHD Board)
- 9. Presentation to board on Cybersecurity Awareness Training for all employees, appointed and elected officials. (Ms. Whatley, Chairperson MCHD Board)
- 10. Consider and act on CEO Timeline for annual evaluation. (Mr. Chance, Chair Personnel Committee)
- 11. Consider and act on approval of a bid by Southern Oaks Water System, Inc. to acquire a tax resale property described: Reserve 25, Block 22, Section 4, Roman Forest, a subdivision out of the Pryor Bryan Survey, Abstract 76, Montgomery County, Texas. (Ms. Whatley Chairperson, MCHD Board)
- 12. Consider and act on the appointment of a special committee by the Chairperson to review and revise the Montgomery County Hospital District Board of Director's By laws. (Mr. Chance, Chair Personnel Committee)

NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT - PAGE 1

# **Emergency Medical Services**

- 13. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
- 14. Consider and act on authorization to spend FY 2019-2020 budgeted Tactical EMS (TEMS) items as amended by the MCHD Board of Directors on January 28, 2020. (Mr. Spratt, Chair EMS Committee)

# **Operations and Health Care Services**

- 15. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
- 16. Consider and act on the renewal of CAD Mobile software support agreement. (Ms. Whatley, Chair PADCOM)
- 17. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
- 18. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
- 19. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair Indigent Care Committee)

## Finance

- 20. Presentation of preliminary Financial Report for four month ended January 31, 2020 Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
- 21. Consider and act on extending the Valley View Consulting agreement. (Mr. Grice, Treasurer, MCHD Board)
- 22. Consider and act on Accounting Policy: (Mr. Grice, Treasurer MCHD Board)
  - ACC 05-105 Travel and Entertainment.
- 23. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer MCHD Board)
- 24. Consider and act on salvage and surplus. (Mr. Grice, Treasurer MCHD Board)

#### **Other Items**

- 25. Secretary's Report Consider and act on minutes for the January 28, 2020 Regular BOD meeting and February 4, 2020 Special BOD meeting. (Mrs. Wagner, Secretary MCHD Board)
- 26. Adjourn.

| Sandy Wagner, Secretary |  |
|-------------------------|--|

The Board will announce it will convene into Executive Session, if necessary, pursuant to Chapter 551 of the Texas Government Code, to receive advice from Legal Counsel, to discuss matters of land acquisition, litigation and personnel matters as specifically listed on this agenda. The Board of Directors may also announce it will go into Executive Session, if necessary, to receive advice from Legal Counsel regarding any item on this agenda.



To: Board of Directors

From: Randy Johnson, CEO

Date: February 25, 2020

Re: CEO Report

## Updates since the January Meeting:

- Congratulations to Georgette Whatley, voted 2020 Board Chair! We also congratulate Brad Spratt, Vice-Chair, Chris Grice, Treasurer, and Sandy Wagner, Secretary. Thank you for taking on these responsibilities for the Board and for the District.
- Since Mr. Cole's resignation, MCHD had fourteen candidates apply for selection to the Board as
  his replacement. Indeed, we had some very impressive and competent candidates undergo the
  vetting process by the Board. Congratulations to Mr. Brent Thor! After several hours of vetting
  and discussion, Mr. Thor was chosen to fill the vacated Board seat for the remainder of the year.
  Mr. Thor has been a Montgomery County resident for many years, has been a very experienced
  EMS executive and is currently a very successful EMS consultant. I am certain that his joining
  the MCHD Board will bring additional insight and thoughtful judgement to all Board discussions
  and considerations.
- We have an RFP out for legal services.
- The Five Year Plan is updated and will be presented for review during this board meeting. After individual review by each of the board members, I will ask for Board approval of the plan next month.
- Executive staff discussed the results of the Press-Ganey Survey at a very high level to the Chiefs and the managers. The survey will serve as a benchmark and tool to focus our operations and engagement. We have shared the Press-Ganey survey results with all the administrative/support staff. We will share the results with all EMS staff next week at CE. During the next two weeks, each Executive and Chief will review each of their manager/chief's team results, and begin working on plans to better build communications within and across teams, and improve on areas that indicate need for the most improvement as a result of the survey.
- I had ride-outs with Chiefs King, Aiken, Mifflin, Goodrich, and Currie. During the ride-outs, we discussed employee engagement, the EMS command structure (its perceived strengths and weaknesses), and met all the field crews reporting to each chief. I was also able to visit crews at the area ER's. In general, the crews appeared quite contented with the District. They expressed their appreciation for the pay increase that the Board just approved.
- We met with the Administrations at Conroe Regional, Methodist, and Memorial Hospitals. Relations are optimal at present.
- We hosted the quarterly Trauma and Neuro Conference this month. The conference was very informative and very well attended.

- We attended the Woodlands, East County and Conroe/Lake Conroe Chambers of Commerce and discussed the Corona Virus and gave pertinent MCHD updates to the attendees.
- We had a farewell event for Jordan Anderson. He is leaving MCHD to become CEO of an EMS service in the Greater Dallas Area. Jordan has done an excellent job coordinating our Clinical

Department and research efforts over the past five years. We appreciate the outstanding job he has done and wish well in his new endeavor.

## Plans for the next quarter:

- We plan to finalize the MCHD mental health counselor program within the next two months.
- We continue to work with Chief Flannelly and the Caney Creek Fire Department for an acceptable interim station solution at Station 33.
- I will present the updated five year plan at the February Board meeting, ask the Board members to review it and vote for its approval during the March Board Meeting.
- Exec and Command Staff will engage the individual chiefs and managers regarding the data we
  have received from the Press Ganey Employee Satisfaction Survey. From the information we
  receive, we will engage each manager and chief to improve their management and engagement
  skills. From there, we will begin working on better team engagement, team work function and
  team to team communication.
- Chief Campbell and I will meet with each ESD and Fire Department over the next six months to assure that our partnerships are functioning at their best.
- Chief Campbell is planning a Spring morning breakfast with each District, and we are also planning morning breakfast with the administrative, HCAP, and support staff at this same time.
- I will be riding out with each District Chief, meeting with all their crews each Friday and Saturday during the next eight weeks.
- I will meet with all our managers individually and each department individually for town hall meetings during the next eight weeks.
- We are looking for land for our next two tower sites over the next three months.
- We will replace Chief Anderson's position.
- We will replace the IT business analysis position.
- We are completing all remaining MCHD annual evaluations.

| Thank you, |  |  |  |
|------------|--|--|--|
| Randy      |  |  |  |

# MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT Organizational Projects

| DATE: February 25, 2020 Task/Proj   | ect on Schedule | Task/ Project in Danger of Not Meeting Task/Project Not Meeting Schedule   |
|---|-----------------|--|
| Project   | Progress        | Evaluation   |
| Project: Station 22 Remodel Objective: Modernize ESD #8 station by tear down and rebuild of current aging station to improve functionality Initial Deadline: November 2020 Revised Deadline: Budget: \$817,185 Actual Cost: \$ Project Manager: Melissa Miller  | Dec Jan Fe      | The Station 22 tear down began Oct. 9 <sup>th</sup> . Demolition is complete. The center living quarters portion of the slab has been poured as well a grade beams for the apparatus bays. MCHD crews have been moved to MCHD Station 26 for the duration of the project.  |
| Project: Conroe Central Station 15 Objective: EMS station in Conroe to improve response times Initial Deadline: October 1, 2019 Final Deadline: March 15, 2020 Budget:\$ 1,000,000 Actual Costs: Project Manager: Melissa Miller  | Dec Jan Fe      | Work has been on pause for the past few weeks as we completed a project review and clarification with the GC. This process is complete, we are all on the same page and work will resume next week. We are pending final approval of an encroachment variance from City of Conroe to asphalt the alley way behind the property that will create the drive through bay. If this is not approved we will revert to the already approved single entry bay.                                |
| Project: Station 44/Bentwater Objective: Replace the squad with an ambulance in a shared station with MCESD#2. Initial Deadline: June 2021 Revised Deadline: Budget: \$250,000 Actual Cost: \$ Project Manager: Melissa Miller  | Dec Jan Fe      | The ESD 2 attorney and MCHD representatives are reviewing the redlined MCHD contribution and lease agreement next week. Radio is working with the ESD on a technology review for the building.  The projected schedule is:  Bid project- January, 2020  Start construction- May/June, 2020  Substantial completion- June, 2021   |
| Project: New Porter Station Objective: Partner with FD on a station at FM 1314 and 99 Initial Deadline: Revised Deadline: Budget: \$500,000 Actual Cost: \$   | Dec Jan Fe      | MCHD is participating in the pre-construction plan and technology review. ESD attorney is reviewing redlined MCHD contribution and lease agreement.  |
| Project Manager: Melissa Miller  Project: EMS Transfer Service  Objective: Provide quality transfer service.  Goal: Average 9-18 runs per day during 2019  Initial Deadline: January 1, 2018  Secondary Deadline: December 31, 2020  FY 19 Budget: \$1,160,182  Actual Cost:  Project Manager: James Campbell | Dec Jan Fe      | We are continuing to evaluate the daily/weekly/monthly needs of the Transfer Division. Manager Jessica McClosky is continuing her internal training and focused on data, budget, and meeting with her crews. In February a new shift bid was conducted to better align the schedules with current and future volume while also having crew safety and fatigue better managed. We still plan to give the Transfer Division a full year 2020, to meet the defined metrics of improvement |

# MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT Organizational Projects

|   |              |        | ganizational Projects   |
|---|--------------|--------|---|
| DATE: February 25, 2020 Task/Proje  | ect on Sched | dule   | Task/ Project in Danger of Not Meeting Task/Project Not Meeting Schedule  |
| Project   | Progress     |        | Evaluation  |
| Project: EMS Command Supervisor Structure: Phase II Objective: Reorganize EMS to improve both form and flow. Initial Deadline: April 1, 2017 Secondary Deadline: April 1,2020 Budget: Unbudgeted Actual Cost: Project Manager: James Campbell   | Dec J        | an Feb | There are still vacant leadership positions that have been a contributing factor in the delay in progress for this project. We have continued to evaluate the structure to ensure as we move forward the necessary structure meets the needs of the organization. District Chiefs started to 'step up' into the vacant Deputy Chief role to evaluate duties/needs/potential to promote to that position. The Division Chief – Clinical position has been posted. Chief Campbell also reviewed future organizational structure thoughts with Deputy and District Chiefs. |
| Project: Horton Ambulance Purchases Objective: To obtain a safer, more durable and more economical 911 fleet for our ambulance services. Initial Deadline: November 15, 2019 Secondary Deadline: September 30, 2020 Budget: \$330,000 each Actual Cost: Project Manager: Wayde Sullivan | Dec J        | an Feb | We will be updating the spec following our last meeting on 2/21. Once that is complete, we will submit to Professional Ambulance for a quote. We plan to have the purchase of seven more Horton ambulances on the March BOD agenda.   |
| Project: Horton Ambulance Review & 2019 Roll Out Objective: Make improvements to next ambulance order Initial Deadline: 5/1/2019 Secondary Deadline: September 30, 2020 Budget: Same as above Actual Cost: Project Manager: Wayde Sullivan  | Dec Ja       | an Feb | Fleet, EMS, IT, Radio and Materials Management are working to get these ambulances ready for service. Currently, we are on schedule and finished the previous truck ahead of schedule. Pending no other setbacks, this should move the finish line up one to two weeks. Preliminary data on the battery use verses ideal/fuel consumptions shows to reduce idle hours 40-45%. When one of these vehicles is not on shore power, it is on battery power 40-45% of the time.  |



To: Board of Directors

From: Randy Johnson, CEO

Date: February 25, 2020

Re: 5 Year Plan

Distribution of MCHD 5 year plan up to year 2024. (Ms. Whatley, Chairperson – MCHD Board)

<sup>&</sup>quot;PowerPoint presentation at board meeting"



To: Board of Directors

From: Calvin Hon, IT Manager

Date: February 25, 2020

Re: Cybersecurity Awareness Training

Presentation to board on Cybersecurity Awareness Training for all employees, appointed and elected officials. (Ms. Whatley, Chairperson – MCHD Board)

"PowerPoint presentation at the board meeting"



To: Board of Directors

From: Emily Fitzgerald, HR manager

Date: February 25, 2020

Re: CEO Timeline - Evaluation

Consider and act on CEO Timeline for annual evaluation. (Mr. Chance, Chair – Personnel Committee)

- Randy Johnson completes self-assessment and returns it to the Human Resource Manager no later than 03/06/2020
- Evaluation documents including Mr. Johnson's self-assessment sent to all members of the Board of Directors no later than 03/13/2020
- Completed documentation by the Board of Directors is to be sent to the Human Resource Manager no later than 03/20/2020
- Human Resource Manager will aggregate the evaluations and sent the information to the Board of Directors by 03/27/2020
- The Board of Directors will review the evaluation of Mr. Johnson and take any action on the evaluation during the regular Board of Directors meeting on 04/28/2020
- The Chairperson of the Board, or her designee, will meet with Randy Johnson within two weeks after the 04/28/2020 Board of Directors meeting to discuss the results of the evaluation



To: Board of DirectorsFrom: Brett Allen, CFODate: February 25, 2020

Re: Resolution - Southern Oaks Water System, Inc.

Consider and act on approval of a bid by Southern Oaks Water System, Inc. to acquire a tax resale property described: Reserve 25, Block 22, Section 4, Roman Forest, a subdivision out of the Pryor Bryan Survey, Abstract 76, Montgomery County, Texas. (Ms. Whatley Chairperson, MCHD Board)

Legal Counsel, Larry Foerster has reviewed.

# KNOW ALL MEN BY THESE PRESENTS:

#### **RESOLUTION AND ORDER**

WHEREAS, Montgomery County Hospital District, Lone Star College System, Montgomery County Emergency Services District No. 7, Montgomery County, New Caney Independent School District, City of Roman Forest, Roman Forest Public Utility District No. 3 ("Taxing Authorities") foreclosed on a property ("the property") through a delinquent tax lawsuit and judgment identified as follows:

Reserve 25, Block 22, Section 4, Roman Forest, a subdivision out of the Pryor Bryan Survey, Abstract 76, Montgomery County, Texas, according to the Map or Plat thereof recorded in Cabinet A, Sheet 48, Plat Records, Montgomery County, Texas.

**WHEREAS**, the Taxing Authorities remain unpaid after exhausting all legal means to satisfy the collection of the delinquent taxes due and owing to the Taxing Authorities, including conducting a public auction of the properties by the Montgomery County Constable whereby the property were struck off to the Taxing Authorities and;

WHEREAS, there being no bids for the property at the tax sales on March 6, 2007 and November 4, 2014, Montgomery County, Trustee for itself and the other Taxing Authorities, now holds the property in trust to secure the payment of taxes, penalties, interest and costs owed to all Taxing Authorities participating in the foreclosure judgment;

**WHEREAS**, the property held in trust by Montgomery County, Trustee for itself and the other Taxing Authorities, is exempt from taxation and it is in the best interest of the Taxing Authorities to have the property returned to the active tax roll as a taxable property;

WHEREAS, Montgomery County has received a combined offer of \$49,834.70 from Southern Oaks Water System, Inc., to purchase the property, said amount comprised of \$45,000.00 for judgment years taxes and costs, and \$4,834.70 (if paid in February 2020) in post-judgment taxes due the Taxing Authorities.

## NOW, THEREFORE, IT IS ORDERED by Montgomery County Hospital District

1. That all of the above paragraphs are true, correct and in the best interest of the Montgomery County Hospital District;

| 2. That Montgomery County Hospital District accepts the tax resale offer made by Southern Oaks Water System, Inc. |
|---|
| APPROVED, PASSED AND ORDERED this the day of February, 2020.  |
| GEORGETTE WHATLEY   |
| CHAIRPERSON   |
| ATTEST:   |
| SANDY WAGNER  |
| SECRETARY   |

# ANALYSIS OF BID FOR TAX RESALE PROPERTY

Suit Nos.: 05-01-00553; New Caney ISD vs. Kenneth R. Havis, Trustee and 13-10-11363 Montgomery County vs. Kenny Trust

Legal Description: Reserve 25, Block 22, Section 4, Roman Forest, a subdivision out of the Pryor Bryan Survey, Abstract 76, Montgomery County, Texas, according to the Map or Plat thereof recorded in Cabinet A, Sheet 48, Plat Records, Montgomery County, Texas.

Account Nos.: 0083970460900 and 0083970460932

Situs Address: 2005 Galaxy Blvd., New Caney, TX 77357

Bidder: Southern Oaks Water System, Inc. P.O. Box 469 New Waverly, TX 77358

Dates of Sales: March 6, 2007 and November 4, 2014

Amount of Bid: \$45,000.00 plus \$4,834.70 post-judgment taxes (if paid in February 2020)

**Judgment Amount: \$117,317.89** 

Adjudged Value: \$87,090.00

% of Judgment Amount: 38%

% of Adjudged Value: 52%

# JUDGMENT TAX YEARS:

| Entity                      | Judgment<br>Amount<br>Due | Amount Received |
|-----------------------------|---------------------------|-----------------|
| Montgomery County           | \$6,462.46                | \$2,233.43      |
| Mont. County Hospital Dist. | \$1,226.35                | \$423.83        |
| New Caney ISD               | \$23,230.95               | \$8,028.63      |
| Roman Forest PUD 3          | \$83,312.49               | \$28,792.83     |
| Montgomery County ESD 7     | \$1,420.35                | \$490.87        |
| Lone Star College System    | \$1,665.29                | \$575.52        |
| Totals                      | \$117,317.89              | \$40,545.11     |

# **POST -JUDGMENT TAX YEARS:**

|                             | Amount     |                 |
|-----------------------------|------------|-----------------|
| Entity                      | Due        | Amount Received |
| Montgomery County           | \$715.58   | \$715.58        |
| Mont. County Hospital Dist. | \$112.03   | \$112.03        |
| New Caney ISD               | \$2,488.48 | \$2,488.48      |
| Roman Forest PUD 3          | \$1,208.26 | \$1,208.26      |
| Montgomery County ESD 7     | \$144.72   | \$144.72        |
| Lone Star College System    | \$165.63   | \$165.63        |
| Totals                      | \$4,834.70 | \$4,834.70      |

## MONTGOMERY CENTRAL APPRAISAL DISTRICT

| Property Owner R152063 MON     | TGOMERY COUNTY TAX TRUST                                  | Property Address<br>2005 GALAXY BLVD, NE | EW CANEY, TX 77357           | 2019 Assesse<br>\$92,9 |                 |
|--------------------------------|---|--|------------------------------|------------------------|-----------------|
| 2019 GENERAL                   | INFORMATION   |  | 2019 VALUE INFO              | ORMATION               |                 |
| Property Status                | Active  |  | Improvement Ho               | mesite Value           | \$42,160        |
| Property Type                  | Real  |  | Improvement N                | Ion-Homesite<br>Value  | \$0             |
| Legal Description Neighborhood | ROMAN FOREST 04, BLOCK 22 RES 2<br>Roman Forest Sec 3 & 4 | 25, ACRES 3.769                          | Total Improvement            |                        | \$42,160        |
| Account                        | 8397-04-60900   |  | Land Ho                      | mesite Value           | \$50,760        |
| Map Number 2019 OWNER I        | -<br>NFORMATION   |  |                              | omesite Value          | \$0             |
| Owner Nam<br>Owner II          |   | ST                                       | Land Agricultural Total Land | Market Value           | \$0<br>\$50,760 |
| Exemption                      | s Exempt Property   |  | Total                        | Market Value           | \$92,920        |
| Percent Ownershi               | p <b>100%</b>   |  | Ag                           | ricultural Use         | \$0             |
| Mailing Addres                 | s 400 N SAN JACINTO ST CONROE, T                          | X 77301-2823                             | Total Ap                     | praised Value          | \$92,920        |
| Ager                           | t -   |  | Homest                       | ead Cap Loss           | -\$0            |
|                                |   |  | Total As                     | ssessed Value          | \$92,920        |

#### 2019 ENTITIES & EXEMPTIONS

Special Exemptions EX - Exempt Property

| pecial Exemptions Ex-Exemp    | trioperty  |                      |     |                  |     |                     |                |
|-------------------------------|------------|----------------------|-----|------------------|-----|---------------------|----------------|
| TAXING ENTITY                 | EXEMPTIONS | EXEMPTIONS<br>AMOUNT |     | TAXABLE<br>VALUE |     | TAX RATE PER<br>100 | TAX<br>CEILING |
| CAD- Appraisal District       |            |                      | \$0 |                  | \$0 | 0                   | 0              |
| CRF- City of Roman Forest     |            |                      | \$0 |                  | \$0 | 0.7538              | 0              |
| F07- Emergency Ser Dist<br>#7 |            |                      | \$0 |                  | \$0 | 0.1                 | 0              |
| GMO- Montgomery Cnty          |            |                      | \$0 |                  | \$0 | 0.4475              | 0              |
| HM1- Mont Co Hospital         |            |                      | \$0 |                  | \$0 | 0.0589              | 0              |
| JNH- Lone Star College        |            |                      | \$0 |                  | \$0 | 0.1078              | 0              |
| MR3- Roman Fst Pud 3          |            |                      | \$0 |                  | \$0 | 0.95                | 0              |
| SNC- New Caney ISD            |            |                      | \$0 |                  | \$0 | 1.5684              | 0              |
| TOTALS                        |            |                      |     |                  |     | 3.9864              |                |

2019 IMPROVEMENTS

▼ Expand/Collapse All

| Improvement | #1 State Code A1XV - SFR EXEMPT Other | Ho<br>Ye:     | mesite<br>s | 1,400 Sq. F | Area (Exterior Mea<br><b>t</b> | ,     | larket Value<br><b>29,260</b> |
|-------------|---------------------------------------|---------------|-------------|-------------|--------------------------------|-------|-------------------------------|
| RECORD      | TYPE                                  | YEAR<br>BUILT | SQ. FT      |             | VALUE                          |       | ADD'L<br>INFO                 |
| 1           | Main Area                             | 1980          |             | 1,400       | \$2                            | 9,260 | ➤ Details                     |

| Improveme | ent #2 State Code       | Hor           | mesite | Total Main | Area (Exterior Measu | ired) Market Value |
|-----------|-------------------------|---------------|--------|------------|----------------------|--------------------|
| -         | A1XV - SFR EXEMPT Other | Yes           | ;      | -          |                      | \$12,900           |
| RECORD    | TYPE                    | YEAR<br>BUILT | SQ. FT |            | VALUE                | ADD'L<br>INFO      |
| 1         | Flat Barn               | 1980          |        | 4,544      | \$12,9               | 900 × Details      |

## 2019 LAND SEGMENTS

| LAND SEGMENT<br>TYPE | STATE CODE                 | HOMESITE | MARKET<br>VALUE | AG<br>USE | LAND SIZE                          |
|----------------------|----------------------------|----------|-----------------|-----------|------------------------------------|
| 1 - Front Acreage    | A1XV - SFR EXEMPT<br>Other | Yes      | \$50,760        | \$0       | 3.760000 acres                     |
| TOTALS               |                            |          |                 |           | 163,786 Sq. ft / 3.760000<br>acres |

#### **VALUE HISTORY**

| YEAR | IMPROVEMENT | LAND     | MARKET   | AG MARKET | AG USE | APPRAISED | HS CAP LOSS | ASSESSED |
|------|-------------|----------|----------|-----------|--------|-----------|-------------|----------|
| 2018 | \$42,460    | \$50,760 | \$93,220 | \$0       | \$0    | \$93,220  | \$0         | \$93,220 |
| 2017 | \$42,760    | \$50,760 | \$93,520 | \$0       | \$0    | \$93,520  | \$0         | \$93,520 |
| 2016 | \$41,500    | \$11,840 | \$53,340 | \$0       | \$0    | \$53,340  | \$0         | \$53,340 |
| 2015 | \$41,780    | \$11,840 | \$53,620 | \$0       | \$0    | \$53,620  | \$0         | \$53,620 |
| 2014 | \$42,050    | \$11,840 | \$53,890 | \$0       | \$0    | \$53,890  | \$0         | \$53,890 |

## **SALES HISTORY**

| DEED DATE  | SELLER              | BUYER                       | INSTR#     | VOLUME/PAGE |
|------------|---------------------|-----------------------------|------------|-------------|
| 11/13/2014 | KENNY TRUST         | MONTGOMERY COUNTY TAX TRUST | 2014116270 |             |
| 4/24/2000  | HAVIS, KENNETH R TR | KENNY TRUST                 | -          | 708.00/1128 |
| 11/16/1999 | STEWARD, CATHY LYNN | HAVIS, KENNETH R TR         | -          | 618.00/0705 |
| 12/27/1993 | KENNY, ANDREW R     | STEWARD, CATHY LYNN         | -          | 936.01/1491 |

#### **DISCLAIMER**

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# MONTGOMERY CENTRAL APPRAISAL DISTRICT

| PropertyOwnerProperty Address2019 Assessed ValueR152066NEW CANEY ISD TAX TRUST-\$27,810 |  |   |                 |  |  |
|---|--|---|-----------------|--|--|
| 2019 GENERAL  | INFORMATION  | 2019 VALUE INFORMATION                                  |                 |  |  |
| Property Status   | Active   | Improvement Homesite Value                              | \$0             |  |  |
| Property Type   | Real   | Improvement Non-Homesite<br>Value                       | \$0             |  |  |
| Legal Description Neighborhood  | ROMAN FOREST 04, BLOCK 22 RES 25, ACRES 2.055 Roman Forest Sec 3 & 4 | Total Improvement Market Value                          | \$0             |  |  |
| Account   | 8397-04-60932  | Land Homesite Value                                     | \$0             |  |  |
| Map Number 2019 OWNER IN  | -<br>NFORMATION  | Land Non-Homesite Value  Land Agricultural Market Value | \$27,810<br>\$0 |  |  |
| Owner Name<br>Owner ID  |  | Total Land Market Value                                 | \$27,810        |  |  |
| Exemptions  | Exempt Property  | Total Market Value                                      | \$27,810        |  |  |
| Percent Ownership   | 100%   | Agricultural Use  | \$0             |  |  |
| Mailing Address   | 400 N SAN JACINTO ST CONROE, TX 77301-2823                           | Total Appraised Value                                   | \$27,810        |  |  |
| Agent   | -  | Homestead Cap Loss                                      | -\$0            |  |  |
|   |  | Total Assessed Value                                    | \$27,810        |  |  |

#### 2019 ENTITIES & EXEMPTIONS

Special Exemptions EX - Exempt Property

| harman and an area are        |            |                      |     |                  |     |                     |                |
|-------------------------------|------------|----------------------|-----|------------------|-----|---------------------|----------------|
| TAXING ENTITY                 | EXEMPTIONS | EXEMPTIONS<br>AMOUNT |     | TAXABLE<br>VALUE |     | TAX RATE PER<br>100 | TAX<br>CEILING |
| CAD- Appraisal District       |            |                      | \$0 |                  | \$0 | 0                   | 0              |
| CRF- City of Roman Forest     |            |                      | \$0 |                  | \$0 | 0.7538              | 0              |
| F07- Emergency Ser Dist<br>#7 |            |                      | \$0 |                  | \$0 | 0.1                 | 0              |
| GMO- Montgomery Cnty          |            |                      | \$0 |                  | \$0 | 0.4475              | 0              |
| HM1- Mont Co Hospital         |            |                      | \$0 |                  | \$0 | 0.0589              | 0              |
| JNH- Lone Star College        |            |                      | \$0 |                  | \$0 | 0.1078              | 0              |
| SNC- New Caney ISD            |            |                      | \$0 |                  | \$0 | 1.5684              | 0              |
| TOTALS                        |            |                      |     |                  |     | 3.0364              |                |

## 2019 LAND SEGMENTS

| LAND SEGMENT<br>TYPE | STATE CODE   | HOMESITE | MARKET<br>VALUE | AG<br>USE | LAND SIZE                         |
|----------------------|--|----------|-----------------|-----------|-----------------------------------|
| 1 - Primary Site     | C1XV - All Vac Res Lts & Vac Res Tr < 5<br>Ac EXEMPT Other | No       | \$27,810        | \$0       | 89,688 Sq. ft                     |
| TOTALS               |  |          |                 |           | 89,688 Sq. ft /<br>2.058953 acres |

# **VALUE HISTORY**

| YEAR | IMPROVEMENT | LAND     | MARKET   | AG MARKET | AG USE | APPRAISED | HS CAP LOSS | ASSESSED |
|------|-------------|----------|----------|-----------|--------|-----------|-------------|----------|
| 2018 | \$0         | \$27,810 | \$27,810 | \$0       | \$0    | \$27,810  | \$0         | \$27,810 |
| 2017 | \$0         | \$27,810 | \$27,810 | \$0       | \$0    | \$27,810  | \$0         | \$27,810 |
| 2016 | \$0         | \$7,180  | \$7,180  | \$0       | \$0    | \$7,180   | \$0         | \$7,180  |
| 2015 | \$0         | \$7,180  | \$7,180  | \$0       | \$0    | \$7,180   | \$0         | \$7,180  |
| 2014 | \$0         | \$7,180  | \$7,180  | \$0       | \$0    | \$7,180   | \$0         | \$7,180  |

## **SALES HISTORY**

| DEED DATE  | SELLER                   | BUYER                    | INSTR # | VOLUME/PAGE |
|------------|--------------------------|--------------------------|---------|-------------|
| 3/9/2007   | HAVIS, KENNETH R TRUSTEE | NEW CANEY ISD TAX TRUST  | -       | 303.00/1852 |
| 11/23/1998 | STEWARD, CATHY LYNN      | HAVIS, KENNETH R TRUSTEE | -       | 497.00/1575 |
| 12/27/1993 | KENNY, ANDREW R          | STEWARD, CATHY LYNN      | -       | 936.01/1491 |

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## MONTGOMERY CENTRAL APPRAISAL DISTRICT

| Property Owner R152063 MON     | TGOMERY COUNTY TAX TRUST                                  | Property Address<br>2005 GALAXY BLVD, NE | EW CANEY, TX 77357           | 2019 Assesse<br>\$92,9 |                 |
|--------------------------------|---|--|------------------------------|------------------------|-----------------|
| 2019 GENERAL                   | INFORMATION   |  | 2019 VALUE INFO              | ORMATION               |                 |
| Property Status                | Active  |  | Improvement Ho               | mesite Value           | \$42,160        |
| Property Type                  | Real  |  | Improvement N                | Ion-Homesite<br>Value  | \$0             |
| Legal Description Neighborhood | ROMAN FOREST 04, BLOCK 22 RES 2<br>Roman Forest Sec 3 & 4 | 25, ACRES 3.769                          | Total Improvement            |                        | \$42,160        |
| Account                        | 8397-04-60900   |  | Land Ho                      | mesite Value           | \$50,760        |
| Map Number 2019 OWNER I        | -<br>NFORMATION   |  |                              | omesite Value          | \$0             |
| Owner Nam<br>Owner II          |   | ST                                       | Land Agricultural Total Land | Market Value           | \$0<br>\$50,760 |
| Exemption                      | s Exempt Property   |  | Total                        | Market Value           | \$92,920        |
| Percent Ownershi               | p <b>100%</b>   |  | Ag                           | ricultural Use         | \$0             |
| Mailing Addres                 | s 400 N SAN JACINTO ST CONROE, T                          | X 77301-2823                             | Total Ap                     | praised Value          | \$92,920        |
| Ager                           | t -   |  | Homest                       | ead Cap Loss           | -\$0            |
|                                |   |  | Total As                     | ssessed Value          | \$92,920        |

#### 2019 ENTITIES & EXEMPTIONS

Special Exemptions EX - Exempt Property

| pecial Exemptions Ex-Exemp    | trioperty  |                      |     |                  |     |                     |                |
|-------------------------------|------------|----------------------|-----|------------------|-----|---------------------|----------------|
| TAXING ENTITY                 | EXEMPTIONS | EXEMPTIONS<br>AMOUNT |     | TAXABLE<br>VALUE |     | TAX RATE PER<br>100 | TAX<br>CEILING |
| CAD- Appraisal District       |            |                      | \$0 |                  | \$0 | 0                   | 0              |
| CRF- City of Roman Forest     |            |                      | \$0 |                  | \$0 | 0.7538              | 0              |
| F07- Emergency Ser Dist<br>#7 |            |                      | \$0 |                  | \$0 | 0.1                 | 0              |
| GMO- Montgomery Cnty          |            |                      | \$0 |                  | \$0 | 0.4475              | 0              |
| HM1- Mont Co Hospital         |            |                      | \$0 |                  | \$0 | 0.0589              | 0              |
| JNH- Lone Star College        |            |                      | \$0 |                  | \$0 | 0.1078              | 0              |
| MR3- Roman Fst Pud 3          |            |                      | \$0 |                  | \$0 | 0.95                | 0              |
| SNC- New Caney ISD            |            |                      | \$0 |                  | \$0 | 1.5684              | 0              |
| TOTALS                        |            |                      |     |                  |     | 3.9864              |                |

2019 IMPROVEMENTS

▼ Expand/Collapse All

| Improvement | #1 State Code A1XV - SFR EXEMPT Other | Ho<br>Ye:     | mesite<br>s | 1,400 Sq. F | Area (Exterior Mea<br><b>t</b> | ,     | larket Value<br><b>29,260</b> |
|-------------|---------------------------------------|---------------|-------------|-------------|--------------------------------|-------|-------------------------------|
| RECORD      | TYPE                                  | YEAR<br>BUILT | SQ. FT      |             | VALUE                          |       | ADD'L<br>INFO                 |
| 1           | Main Area                             | 1980          |             | 1,400       | \$2                            | 9,260 | ➤ Details                     |

| Improvement #2 State Code |                         | Hor           | Homesite |       | Total Main Area (Exterior Measured) Market Value |               |  |  |
|---------------------------|-------------------------|---------------|----------|-------|--|---------------|--|--|
| -                         | A1XV - SFR EXEMPT Other | Yes           | ;        | -     |  | \$12,900      |  |  |
| RECORD                    | TYPE                    | YEAR<br>BUILT | SQ. FT   |       | VALUE  | ADD'L<br>INFO |  |  |
| 1                         | Flat Barn               | 1980          |          | 4,544 | \$12,9   | 900 × Details |  |  |

## 2019 LAND SEGMENTS

| LAND SEGMENT<br>TYPE | STATE CODE                 | HOMESITE | MARKET<br>VALUE | AG<br>USE | LAND SIZE                          |
|----------------------|----------------------------|----------|-----------------|-----------|------------------------------------|
| 1 - Front Acreage    | A1XV - SFR EXEMPT<br>Other | Yes      | \$50,760        | \$0       | 3.760000 acres                     |
| TOTALS               |                            |          |                 |           | 163,786 Sq. ft / 3.760000<br>acres |

#### **VALUE HISTORY**

| YEAR | IMPROVEMENT | LAND     | MARKET   | AG MARKET | AG USE | APPRAISED | HS CAP LOSS | ASSESSED |
|------|-------------|----------|----------|-----------|--------|-----------|-------------|----------|
| 2018 | \$42,460    | \$50,760 | \$93,220 | \$0       | \$0    | \$93,220  | \$0         | \$93,220 |
| 2017 | \$42,760    | \$50,760 | \$93,520 | \$0       | \$0    | \$93,520  | \$0         | \$93,520 |
| 2016 | \$41,500    | \$11,840 | \$53,340 | \$0       | \$0    | \$53,340  | \$0         | \$53,340 |
| 2015 | \$41,780    | \$11,840 | \$53,620 | \$0       | \$0    | \$53,620  | \$0         | \$53,620 |
| 2014 | \$42,050    | \$11,840 | \$53,890 | \$0       | \$0    | \$53,890  | \$0         | \$53,890 |

## **SALES HISTORY**

| DEED DATE  | SELLER              | BUYER                       | INSTR#     | VOLUME/PAGE |
|------------|---------------------|-----------------------------|------------|-------------|
| 11/13/2014 | KENNY TRUST         | MONTGOMERY COUNTY TAX TRUST | 2014116270 |             |
| 4/24/2000  | HAVIS, KENNETH R TR | KENNY TRUST                 | -          | 708.00/1128 |
| 11/16/1999 | STEWARD, CATHY LYNN | HAVIS, KENNETH R TR         | -          | 618.00/0705 |
| 12/27/1993 | KENNY, ANDREW R     | STEWARD, CATHY LYNN         | -          | 936.01/1491 |

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# MONTGOMERY CENTRAL APPRAISAL DISTRICT

| Property Owner R152066 NEW C   | Property Address  ANEY ISD TAX TRUST -                               | <b>2019 Assesse</b><br>\$27,8                           |                 |
|--------------------------------|--|---|-----------------|
| 2019 GENERAL                   | INFORMATION  | 2019 VALUE INFORMATION                                  |                 |
| Property Status                | Active   | Improvement Homesite Value                              | \$0             |
| Property Type                  | Real   | Improvement Non-Homesite<br>Value                       | \$0             |
| Legal Description Neighborhood | ROMAN FOREST 04, BLOCK 22 RES 25, ACRES 2.055 Roman Forest Sec 3 & 4 | Total Improvement Market Value                          | \$0             |
| Account                        | 8397-04-60932  | Land Homesite Value                                     | \$0             |
| Map Number 2019 OWNER IN       | -<br>NFORMATION  | Land Non-Homesite Value  Land Agricultural Market Value | \$27,810<br>\$0 |
| Owner Name<br>Owner ID         |  | Total Land Market Value                                 | \$27,810        |
| Exemptions                     | Exempt Property  | Total Market Value                                      | \$27,810        |
| Percent Ownership              | 100%   | Agricultural Use  | \$0             |
| Mailing Address                | 400 N SAN JACINTO ST CONROE, TX 77301-2823                           | Total Appraised Value                                   | \$27,810        |
| Agent                          | -  | Homestead Cap Loss                                      | -\$0            |
|                                |  | Total Assessed Value                                    | \$27,810        |

#### 2019 ENTITIES & EXEMPTIONS

Special Exemptions EX - Exempt Property

| harman and an area are        |            |                      |     |                  |     |                     |                |
|-------------------------------|------------|----------------------|-----|------------------|-----|---------------------|----------------|
| TAXING ENTITY                 | EXEMPTIONS | EXEMPTIONS<br>AMOUNT |     | TAXABLE<br>VALUE |     | TAX RATE PER<br>100 | TAX<br>CEILING |
| CAD- Appraisal District       |            |                      | \$0 |                  | \$0 | 0                   | 0              |
| CRF- City of Roman Forest     |            |                      | \$0 |                  | \$0 | 0.7538              | 0              |
| F07- Emergency Ser Dist<br>#7 |            |                      | \$0 |                  | \$0 | 0.1                 | 0              |
| GMO- Montgomery Cnty          |            |                      | \$0 |                  | \$0 | 0.4475              | 0              |
| HM1- Mont Co Hospital         |            |                      | \$0 |                  | \$0 | 0.0589              | 0              |
| JNH- Lone Star College        |            |                      | \$0 |                  | \$0 | 0.1078              | 0              |
| SNC- New Caney ISD            |            |                      | \$0 |                  | \$0 | 1.5684              | 0              |
| TOTALS                        |            |                      |     |                  |     | 3.0364              |                |

## 2019 LAND SEGMENTS

| LAND SEGMENT<br>TYPE | STATE CODE   | HOMESITE | MARKET<br>VALUE | AG<br>USE | LAND SIZE                         |
|----------------------|--|----------|-----------------|-----------|-----------------------------------|
| 1 - Primary Site     | C1XV - All Vac Res Lts & Vac Res Tr < 5<br>Ac EXEMPT Other | No       | \$27,810        | \$0       | 89,688 Sq. ft                     |
| TOTALS               |  |          |                 |           | 89,688 Sq. ft /<br>2.058953 acres |

# **VALUE HISTORY**

| YEAR | IMPROVEMENT | LAND     | MARKET   | AG MARKET | AG USE | APPRAISED | HS CAP LOSS | ASSESSED |
|------|-------------|----------|----------|-----------|--------|-----------|-------------|----------|
| 2018 | \$0         | \$27,810 | \$27,810 | \$0       | \$0    | \$27,810  | \$0         | \$27,810 |
| 2017 | \$0         | \$27,810 | \$27,810 | \$0       | \$0    | \$27,810  | \$0         | \$27,810 |
| 2016 | \$0         | \$7,180  | \$7,180  | \$0       | \$0    | \$7,180   | \$0         | \$7,180  |
| 2015 | \$0         | \$7,180  | \$7,180  | \$0       | \$0    | \$7,180   | \$0         | \$7,180  |
| 2014 | \$0         | \$7,180  | \$7,180  | \$0       | \$0    | \$7,180   | \$0         | \$7,180  |

## **SALES HISTORY**

| DEED DATE  | SELLER                   | BUYER                    | INSTR # | VOLUME/PAGE |
|------------|--------------------------|--------------------------|---------|-------------|
| 3/9/2007   | HAVIS, KENNETH R TRUSTEE | NEW CANEY ISD TAX TRUST  | -       | 303.00/1852 |
| 11/23/1998 | STEWARD, CATHY LYNN      | HAVIS, KENNETH R TRUSTEE | -       | 497.00/1575 |
| 12/27/1993 | KENNY, ANDREW R          | STEWARD, CATHY LYNN      | -       | 936.01/1491 |

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To: Board of Directors

From: Randy Johnson, CEO

Date: February 25, 2020

Re: Special Committee - MCHD By Laws

Consider and act on the appointment of a special committee by the Chairperson to review and revise the Montgomery County Hospital District Board of Director's By laws. (Mr. Chance, Chair – Personnel Committee)



To: Board of Directors

From: James Campbell

Date: February 25, 2020

**RE:** EMS Division Report

# **Executive Summary**

- Customer service scores for January 2020 rank MCHD EMS 1<sup>nd</sup> compared to other EMS systems. The report
  contained 450 patient surveys for the month. Our average survey score was 95.42, and 85.26% of responses
  gave MCHD the highest rating of "very good." Overall, 99.33% of responses were positive. We started the year
  off with several customer service surveys returned with positive feedback for our crews and services.
- In our monthly Deputy and District Chief meeting Mr. Johnson further discussed the Press Gainey Employee Satisfaction Survey, and his plans to meet with the management teams.
- Chief Shaw attended a press release at the Covenant Christian School announcing their plans to construct a first responder safe house that can hold 607 first responders in an emergency.
- Several members of Command Staff met with the Precinct 1 Constable to discuss medically training their employees in CPR/First Aid and BCON. This is a great initiative and will be beneficial training for those covering Lake Conroe.
- Dr. Dickson, Chief Shaw, and Chief Campbell met with Memorial to discuss Pulsara, right now we are aiming for an April/May roll out of the application. We will plan to have upcoming meetings for training and discussion about this project.
- As Chief Anderson's last day approaches we have continued to work on his transition and workflow during the timeframe that the position will be vacant. His celebration will be held 2/21 from 11am- 1pm in the Service Center. The position has been officially opened and we plan to have a person in place in early April 2020.
- Transfer Manager, Jessica McClosky, compiled a 30 day report reviewing transfer volume and staffing. The
  division changed schedules in early February to help manage crew fatigue and better prepare for future growth.
   Jessica is working on budget analysis and having individual meetings with division employees.
- Sean Simmonds, in conjunction with MCPHD Public Health and DSHS has done a great job planning, preparing, and communicating the developments of the Coronavirus.
- The Quality Division continues to work on quality metrics for all of EMS, and is working to improve processes such as unusual occurrence tracking, KPIs, and service inquiries.

### **Alarm Summary**

- ALARM has started the written test portion of our ALARM Medic II promotional process.
- ALARM is in the process of testing the 2020 updates to the Academy's Medical Priority Dispatch System. Things of urgent impact are the changes for Coronavirus on protocol 26 and the addition of protocol 39 for active assailant.
- ALARM is working on their 2019 yearly evaluations, competing Deputy/District Chief evaluations this month.
- On February 19<sup>th</sup> members of Command Staff met for our annual priority review. This meeting involves Dr.
   Dickson and has a heavy clinical focus. We review the past 12 months' worth of clinical interventions, which will in turn guide our operational response priorities.
- With the help of 911, OCS and radio we moved our phone system from our old UPS to our new UPS. There were no interruptions during the change over, and we feel very confident knowing that we have redundancy within our system.

## **Department of Clinical Services Summary**

- DCS has worked to prepare for the Q12020 Continuing Education, which starts February 26<sup>th</sup> and the topics will be Tachycardias and Resiliency
- Houston Methodist-The Woodlands hosted a 'Meet my Hero' stroke reunions: Ashley Fillmore, Jade Campbell, Isaac Shaul, Richard Serra, and Kristopher Oros were recognized for their excellent clinical care.
- The new Butterfly Ultrasounds arrived this week. DCS is excited to see the upgrade in equipment for our District Chiefs and the expansion of the ultrasound program.
- Our EMT Classes from Magnolia High School, (New Caney ISD) Porter High School and New Caney High School
  did exceptionally well at Skills USA Challenge and placed 1st, 2nd, and 3rd. SkillsUSA is a partnership of students,
  teachers and industry working together to ensure America has a skilled workforce. This is a testament to the
  strong work of the Education Department; High School Instructors and Adjunct Faculty who teach and assist at
  all campuses.
- On February 5<sup>th</sup>, MCHD hosted another successful Neuro & Trauma Conference with great attendance from our area partners.
- February 21<sup>st</sup> a press conference was held at MCHD announcing our release and partnership with PulsePoint, the mobile application that can alert citizens of a sudden cardiac arrest in a public place.

## **EMS Operations Summary**

- The next NEOP will be March 12 March 27, and we are hiring 10 Paramedics and 4 EMTs.
- 2019 yearly Deputy/District Chief evaluations are currently taking place along with EMS Administration.
- We are in the process of having multidepartmental meetings to discuss the next planned Horton ambulance order.
- EMS Operations and DCS have been worked through the new Captain's promotional process, with the anticipation of the new Captains being announced in early March.
- Regular planning meetings have continued for the 2020 Woodlands Marathon and IRONMAN races.
- EMS Operations and DCS met to discuss the EFTA high school student summer internship program, and our upcoming plans for this year.
- Sean Simmonds, Chief Shaw, and Chief Campbell attended a state EMTF meeting to discuss and learn more about the state's deployment plans and capabilities.



# **Dispatched Incident Review**

Last Month

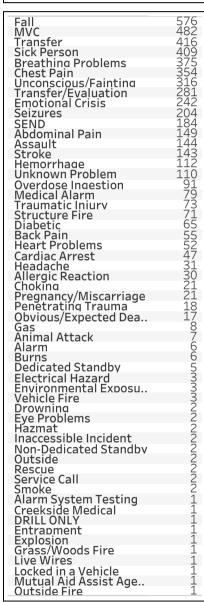
1/1/2020 - 1/31/2020

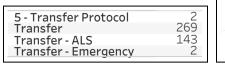
| Dispatched | I     |
|------------|-------|
| Incidents  | 5,237 |
| Responses  | 6,309 |
|            |       |

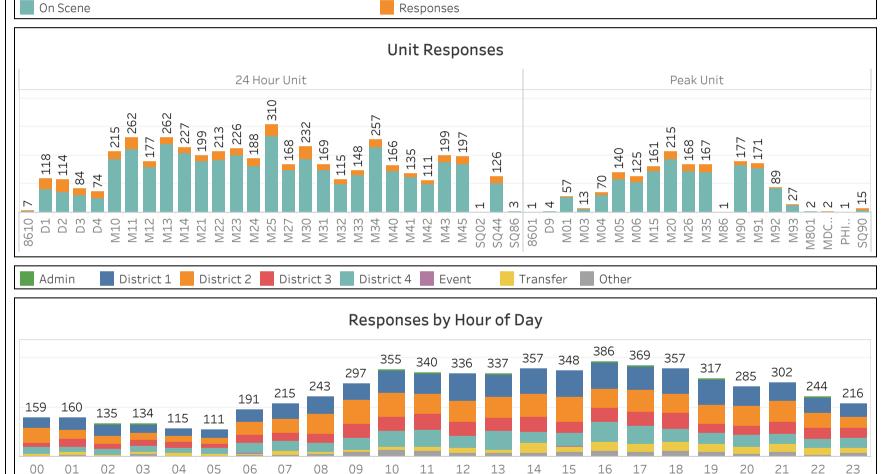
| On Scene  |       |
|-----------|-------|
| Incidents | 4,954 |
| Responses | 5,413 |

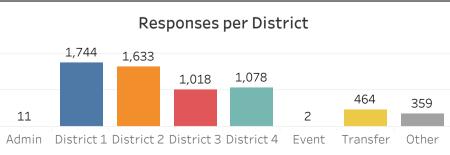
| Transported |       |
|-------------|-------|
| Incidents   | 3,630 |
| Transports  | 3,669 |

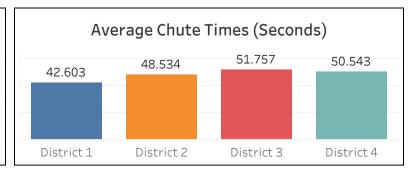
|            | Respons    | se Times   |         |
|------------|------------|------------|---------|
| Priority 1 | Priority 2 | Priority 3 | Overall |
| 96.7%      | 99.1%      | 98.4%      | 97.6%   |











# Hospital Patient Transport Report - Previous Month

# Avg. Turnaround Time (Minutes)

| Conroe - HCAHH                               | 28. |
|--|-----|
| Memorial Hermann Hospital The Woodlands      | 33. |
| St. Lukes Hospital The Woodlands             | 26. |
| Houston Methodist The Woodlands              | 29. |
| Kingwood - HCAHH                             | 32. |
| Tomball - HCAHH                              | 29. |
| Texas Children's Hospital The Woodlands      | 27. |
| Memorial Hermann Northeast                   | 32  |
| Houston Methodist Hospital                   | 33  |
| Aspire Behavioral                            | 11  |
| St. Luke's Medical Center                    | 37  |
| Hermann Hospital                             | 39  |
| Houston Methodist Willowbrook Hospital       | 36  |
| Magnolia HCAHH ER                            | 23  |
| Michael E. DeBakey VA Med Center             | 30  |
| St. Lukes Hospital Vintage                   | 37  |
| Tri-County MHMR Hospital                     | 8   |
| Woodland Springs Health                      | 15  |
| M. D. Anderson                               | 47  |
| Northwest - HCAHH                            | 21  |
| Texas Children's Hospital                    | 32  |
| Memorial Hermann Cypress Hospital            | 21  |
| North Cypress - HCAHH                        | 30  |
| CHI St. Luke's Emergency Center - Montgomery | 17  |
| Cypress Creek Psychiatric                    | 10  |
| Kingwood Pines                               | 13  |
| Memorial Hermann Children's                  | 34  |
| The Woman's Hospital of Texas - HCAHH        | 20  |
| Baylor Scott & White College Station         | 18  |
| Clearlake - HCAHH                            | 29  |
| Memorial Hermann Memorial City               | 59  |
| Memorial Hermann Woodlands West              | 18  |
| St. Lukes Hospital Lakeside                  | 24  |
| Ben Taub General                             | 39  |
| CHI St. Luke's Emergency Center - Spring     | 10  |
| Cleveland HCAHH ER                           | 22  |
| East Montgomery County Crisis Center         | 12  |
| Houston Methodist-Walter Tower               | 65  |
| Huntsville Memorial                          | 19  |
| St. Joseph Regional Health Center Bryan      | 44  |
| Texas Children's Women's Pavillion           | 37. |

Total Patients Transported (Hospital Destinations Only)

3,477

# Alerts and Activations

|   | Sepsis<br>Alert | STEMI<br>Alert | Stroke<br>Alert | Trauma<br>Activation |
|---|-----------------|----------------|-----------------|----------------------|
| Conroe - HCAHH                                | 15              | 8              | 2               | 7                    |
| Memorial Hermann<br>Hospital The<br>Woodlands | 13              | 9              | 22              | 6                    |
| St. Lukes Hospital<br>The Woodlands           | 14              | 3              | 10              |                      |
| Houston Methodist<br>The Woodlands            | 10              | 4              | 22              |                      |
| Kingwood - HCAHH                              | 4               | 3              | 8               | 1                    |
| Tomball - HCAHH                               | 4               | 3              | 2               |                      |
| Memorial Hermann<br>Northeast                 | 2               |                |                 |                      |
| Houston Methodist<br>Hospital                 | 1               |                |                 |                      |
| M. D. Anderson                                | 1               |                |                 |                      |
| Grand Total                                   | 64              | 30             | 66              | 14                   |

# Patients per Facility

| r deterres per r derriey                     |     |
|--|-----|
| Conroe - HCAHH                               | 980 |
| Memorial Hermann Hospital The Woodlands      | 806 |
| St. Lukes Hospital The Woodlands             | 410 |
| Houston Methodist The Woodlands              | 379 |
| Kingwood - HCAHH                             | 346 |
| Tomball - HCAHH                              | 140 |
| Texas Children's Hospital The Woodlands      | 104 |
| Memorial Hermann Northeast                   | 66  |
| Houston Methodist Hospital                   | 30  |
| Aspire Behavioral                            | 29  |
| St. Luke's Medical Center                    | 24  |
| Hermann Hospital                             | 21  |
| Houston Methodist Willowbrook Hospital       | 15  |
| Magnolia HCAHH ER                            | 15  |
| Michael E. DeBakey VA Med Center             | 12  |
| Tri-County MHMR Hospital                     | 12  |
| St. Lukes Hospital Vintage                   | 11  |
| Woodland Springs Health                      | 11  |
| M. D. Anderson                               | 9   |
| Northwest - HCAHH                            | 8   |
| Texas Children's Hospital                    | 6   |
| Memorial Hermann Cypress Hospital            | 5   |
| North Cypress - HCAHH                        | 4   |
| CHI St. Luke's Emergency Center - Montgomery | 3   |
| Cypress Creek Psychiatric                    | 3   |
| Kingwood Pines                               | 3   |
| Memorial Hermann Children's                  | 3   |
| The Woman's Hospital of Texas - HCAHH        | 3   |
| Baylor Scott & White College Station         | 2   |
| Clearlake - HCAHH                            | 2   |
| Memorial Hermann Memorial City               | 2   |
| Memorial Hermann Woodlands West              | 2   |
| St. Lukes Hospital Lakeside                  | 2   |
| Ben Taub General                             | 1   |
| CHI St. Luke's Emergency Center - Spring     | 1   |
| Cleveland HCAHH ER                           | 1   |
| East Montgomery County Crisis Center         | 1   |
| Houston Methodist-Walter Tower               | 1   |
| Huntsville Memorial                          | 1   |
| St. Joseph Regional Health Center Bryan      | 1   |
| St. Lukes Hospital Springwoods Village       | 1   |
| Texas Children's Women's Pavillion           | 1   |

# **MCHD**

Conroe, TX Client 6577





1515 Center Street Lansing, Mi 48096 1 (517) 318-3800 support@EMSSurveyTeam.com www.EMSSurveyTeam.com

# **EMS System Report**

January 1, 2020 to January 31, 2020

Your Score

95.42

Number of Your Patients in this Report

450

Number of Patients in this Report

7,534

Number of Transport Services in All EMS DB

160





# **Executive Summary**

This report contains data from **450 MCHD** patients who returned a questionnaire between **01/01/2020** and **01/31/2020**.

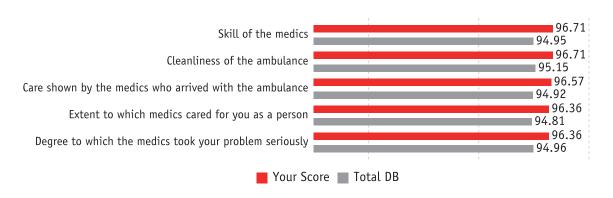
The overall mean score for the standard questions was **95.42**; this is a difference of **1.97** points from the overall EMS database score of **93.45**.

The current score of **95.42** is a change of **0.11** points from last period's score of **95.31**. This was the **23rd** highest overall score for all companies in the database.

You are ranked **1st** for comparably sized companies in the system.

**85.26%** of responses to standard questions had a rating of Very Good, the highest rating. **99.33%** of all responses were positive.

# **5 Highest Scores**



## **5 Lowest Scores**

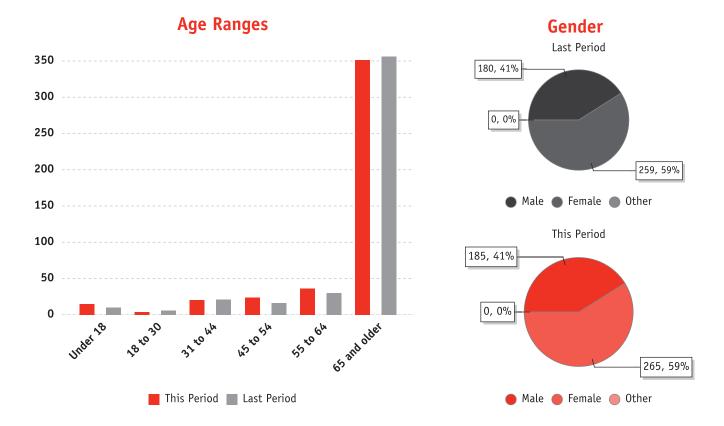






**Demographics** — This section provides demographic information about the patients who responded to the survey for the current and the previous periods. The information comes from the data you submitted. Compare this demographic data to your eligible population. Generally, the demographic profile will approximate your service population.

|              |       | Last Period |        |              | This Period |      |        |              |
|--------------|-------|-------------|--------|--------------|-------------|------|--------|--------------|
|              | Total | Male        | Female | <b>Other</b> | Total       | Male | Female | <b>Other</b> |
| Under 18     | 10    | 5           | 5      | 0            | 15          | 6    | 9      | 0            |
| 18 to 30     | 6     | 3           | 3      | 0            | 4           | 0    | 4      | 0            |
| 31 to 44     | 21    | 5           | 16     | 0            | 20          | 10   | 10     | 0            |
| 45 to 54     | 16    | 6           | 10     | 0            | 24          | 10   | 14     | 0            |
| 55 to 64     | 30    | 5           | 25     | 0            | 36          | 15   | 21     | 0            |
| 65 and older | 356   | 156         | 200    | 0            | 351         | 144  | 207    | 0            |
| Total        | 439   | 180         | 259    | 0            | 450         | 185  | 265    | 0            |







# **Dispatch Analysis**

This report details results concerning dispatch performance. The report contains the mean scores for each survey item. The first column shows the organization score and the total EMS national database score; the second column is your difference from the database score.

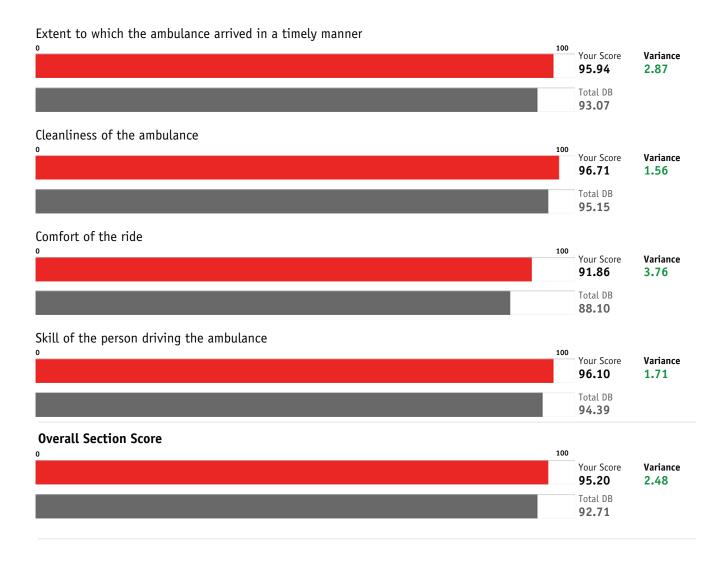
Helpfulness of the person you called for ambulance service Variance Your Score 95.91 2.37 Total DB 93.54 Concern shown by the person you called for ambulance service Your Score Variance 95.56 2.26 Total DB 93.30 Extent to which you were told what to do until the ambulance arrived Your Score Variance 95.03 2.96 Total DB 92.07 **Overall Section Score** 100 Your Score Variance 95.50 2.53 Total DB 92.97





# **Ambulance Analysis**

This report details the section results that concern ambulance performance. The report contains the mean scores for each survey item. The first column shows the organization score and the total database score, the second column is your difference from the database score.







# **Medic Analysis**

This report details the section results that concern medic performance. The report contains the mean scores for each survey item. The first column shows the organization score and the total database score, the second column is your difference from the database score.

Care shown by the medics who arrived with the ambulance Your Score Variance 96.57 1.65 Total DB 94.92 Degree to which the medics took your problem seriously Your Score Variance 96.36 1.40 Total DB 94.96 Degree to which the medics listened to you and/or your family Your Score Variance 96.34 1.69 Total DB 94.65 Skill of the medics Your Score Variance 96.71 1.76 Total DB 94.95 Extent to which the medics kept you informed about your treatment 100 Your Score Variance 95.38 2.01 Total DB 93.37 Extent to which medics included you in the treatment decisions (if applicable) Variance Your Score 95.70 2.49 Total DB 93.21 Degree to which the medics relieved your pain or discomfort Your Score Variance 2.96 94.48 Total DB 91.52





# **Medic Analysis**

This report details the section results that concern medic performance. The report contains the mean scores for each survey item. The first column shows the organization score and the total database score, the second column is your difference from the database score.







# **Billing Staff Assessment Analysis**

This report details the section results that concern office performance. The report contains the mean scores for each survey item. The first column shows the organization score and the total database score, the second column is your difference from the database score.

Professionalism of the staff in our billing office Your Score Variance 91.52 1.70 Total DB 89.82 Willingness of the staff in our billing office to address your needs Your Score Variance 2.06 91.72 Total DB 89.66 **Overall Section Score** Variance Your Score 91.62 1.88 Total DB 89.74



# Fleet Summary 2018-19

| Mileage            | Ambulance | Supervisor/Squad | CommandStaff | Support | MonthlyTotal | WeeklyTotal |
|--------------------|-----------|------------------|--------------|---------|--------------|-------------|
| January 2020       | 120,997   | 12,526           | 2,324        | 12,533  | 148,380      | 37,095      |
| December 2019      | 162,263   | 16,772           | 2,873        | 15,170  | 197,078      | 49,270      |
| November 2019      | 123,557   | 12,881           | 3,924        | 13,850  | 154,212      | 38,553      |
| October 2019       | 158,708   | 15,738           | 7,372        | 17,712  | 199,530      | 49,883      |
| September 2019     | 129,691   | 13,253           | 3,115        | 12,913  | 158,972      | 39,743      |
| August 2019        | 131,798   | 13,198           | 3,761        | 12,369  | 161,126      | 40,282      |
| July 2019          | 148,783   | 15,935           | 3,498        | 15,728  | 183,944      | 45,986      |
| June 2019          | 128,055   | 11,597           | 4,073        | 11,908  | 155,633      | 38,908      |
| May 2019           | 129,649   | 12,084           | 4,137        | 13,923  | 159,793      | 39,948      |
| April 2019         | 139,864   | 16,174           | 5,629        | 18,288  | 179,955      | 44,989      |
| March 2019         | 114,193   | 12,284           | 4,386        | 14,570  | 145,433      | 36,358      |
| February 2019      | 107,420   | 11,697           | 4,693        | 13,981  | 137,791      | 34,448      |
| Total              | 1,594,978 | 164,139          | 49,785       | 172,945 | 1,981,847    |             |
| Average            | 132,915   | 13,678           | 4,149        | 14,412  | 165,154      | 41,288      |
| Annualized Amounts |           |                  |              |         | 1,981,847    |             |
|                    |           |                  |              |         |              |             |

|                   |            |          |                |        | GRAND |
|-------------------|------------|----------|----------------|--------|-------|
| Accidents         | MCH        | ID-Fault | MCHD Non-Fault |        | TOTAL |
|                   | Non-injury | Injury   | Non-injury     | Injury |       |
| January 2020      | 2          |          | 4              |        | 6     |
| December 2019     | 0          |          | 0              |        | -     |
| November 2019     | 4          |          | 2              |        | 6     |
| October 2019      | 5          |          | 1              |        | 6     |
| September 2019    | 2          |          | 1              |        | 3     |
| August 2019       | 5          |          | 2              |        | 7     |
| July 2019         | 1          |          |                |        | 1     |
| June 2019         | 4          |          |                |        | 4     |
| May 2019          | 6          |          | 1              |        | 7     |
| April 2019        | 4          |          | 1              |        | 5     |
| March 2019        | 3          |          |                |        | 3     |
| February 2019     | 2          |          | 2              |        | 4     |
| Total             | 38         |          | 14             |        | 52    |
| Per 100,000 Miles | 1.92       | -        | 0.71           | -      | 2.62  |
|                   |            |          |                |        |       |

| Service        |       |                |
|----------------|-------|----------------|
| Interuptions   | Count | Per 100K mlles |
| January 2020   | 7     | 4.72           |
| December 2019  | 2     | 1.01           |
| November 2019  | 7     | 4.54           |
| October 2019   | 5     | 2.51           |
| September 2019 | 3     | 1.89           |
| August 2019    | 6     | 3.72           |
| July 2019      | 5     | 2.72           |
| June 2019      | 6     | 3.86           |
| May 2019       | 9     | 5.63           |
| April 2019     | 2     | 1.11           |
| March 2019     | 6     | 4.13           |
| February 2019  | 1     | 0.73           |
| Total          | 59    | 2.98           |

## Agenda Item # 14



To: Board of Directors

From: James Campbell, EMS Chief

Date: February 25, 2020

Re: Tactical EMS (TEMS)

Consider and act on authorization to spend FY 2019-2020 budgeted Tactical EMS (TEMS) items as amended by the MCHD Board of Directors on January 28, 2020. (Mr. Spratt, Chair – EMS Committee)

| Fiscal | Impa | ct: | Nominal           |
|--------|------|-----|-------------------|
| Yes    | No   | N/A |                   |
| X      |      |     | Budgeted item?    |
|        |      | X   | Within budget?    |
|        |      | X   | Renewal contract? |
|        |      | X   | Special request?  |

#### Montgomery County Hospital District Budget Tool for Fiscal Year 2020

Dept Name: 007 - EMS Ops

|   | 2020     |
|---|----------|
|   | Budget   |
| 57750 Small Equipment & Furniture                               |          |
| TEMS - Standard Issue Ballistic M Frame Alpha Operator Kit (10) | 1,000.00 |
| TEMS - NAR Quicklitters (20)                                    | 360.00   |
| Invictus PTT wired for Harris XL200P Series Radios (1)          | 425.00   |
| Comtac Patriot Headset (1)                                      | 900.00   |
| Condor Sentry Plate Carrier (30)                                | 1,350.00 |
| Protec PT A-Bravo Half Shell (Peltor, Dave Clark) (30)          | 2,100.00 |
| Combat Application Tourniquet (CAT) - Rescue Orange (150)       | 2,999.00 |
| Insert rows above here if needed.                               |          |
| Total 57750 Small Equipment & Furniture                         | 9,134.00 |

## Agenda Item #15

**To:** Board of Directors

From: Melissa Miller, COO

Date: February 25, 2020

Re: COO Report

#### **FACILITIES, RADIO & TOWERS:**

• Station 15: Work has been on pause for the past few weeks as we completed a project review and clarification with the GC. This process is complete, we are all on the same page and work will resume next week. We are pending final approval of an encroachment variance from City of Conroe to asphalt the alley way behind the property that will create the drive through bay. If this is not approved we will revert to the already approved single entry bay.

- Station 22: The Station 22 tear down began Oct. 9th. The center living quarter's portion of the slab has been poured as well a grade beams for the apparatus bays. MCHD crews have been moved to MCHD Station 26 for the duration of the project.
- Station 44 (new): The ESD 2 attorney and MCHD representatives are reviewing the redlined MCHD contribution and lease agreement next week. Radio is working with the ESD on a technology review for the building.

The projected schedule is:

Bid project- January, 2020 Start construction- May/June, 2020 Substantial completion- June, 2021

- Station 35 (New Porter shared station): Plan and technology review is underway prior to construction. ESD attorney is reviewing redlined MCHD contribution and lease agreement.
- Radio department is actively evaluating properties for future tower sites. 911 and City of Conroe are involved in the search.

#### **INFORMATION SYSTEMS and LASERFICHE:**

- IT conducted a planned failover test of the core network equipment. There were manufacturer updates to the network equipment and IT needed to validate the programming. The results were positive.
- IT assisted the Laserfiche vendor to migrate to new windows server system. We also created a more robust backup system of Laserfiche to the disaster recovery site in Magnolia.
- IT is working with Facilities Department and their external vendors to update several of their major systems.
- Shawn Henners, Calvin Hon, and Brad Ward attended the annual Laserfiche Empower training, Feb. 11-14. They learned best practices that will enhance our Laserfiche program, learned about planned enhancements to the software, and connected with other users to share tips and tricks.
   We were also able to speak directly with the engineers to share ideas for future development.

Ms. Henners also participated in a healthcare user panel, sharing lessons learned from our project.

- Migration to our new servers is complete, and was successful.
- By the end of February, we should be ready to begin moving records into a new repository for governance and administration records. Additional repositories (for example, for financial records)
- All remaining employees now have licenses, and will be trained in March to access online forms.

# Agenda Item # 16



| То:   | Board of Directors | We Make a Difference! |
|-------|--------------------|-----------------------|
| From: | Calvin Hon         |                       |
| Date: | February 25, 2020  |                       |

Re: Consider and act on the renewal of CAD Mobile software support

agreement

MCHD staff is requesting to approval this invoice for CAD Mobile computer software support agreement purchased by the Fire Departments.

This invoice will be billed backed to the individual Emergency Service Districts for their mobile licenses.

Fiscal Impact: Minimal

| Yes | No | N/A |                   |
|-----|----|-----|-------------------|
| X   |    |     | Budgeted item?    |
| X   |    |     | Within budget?    |
| X   |    |     | Renewal contract? |
|     | X  |     | Special request?  |



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Tritech Software Systems, a CentralSquare Company 1000 Business Center Drive Lake Mary, FL 32746

Billing Inquiries: Accounts.Receivable@centralsquare.com

Bill To

**United States** 

Montgomery County Hospital District Attn Accounts Payable PO BOX 478 Conroe TX 77305

Ship To

Attn Accounts Payable PO BOX 478 Conroe TX 77305 **United States** 

Montgomery County Hospital District

| Customer No | Customer Name                           | Customer PO # | Currency | Terms  | Due Date |
|-------------|---|---------------|----------|--------|----------|
| 15994       | Montgomery County Hospital District, TX |               | USD      | Net 30 | 3/8/2020 |

|   | Description  | Units | Rate       | Extended   |
|---|--|-------|------------|------------|
| 1 | VisiNet Mobile Annual Maintenance Fee - Annual Maintenance<br>Fee<br>VisiNet Mobile Base Client License for Production System<br>Maintenance: Start:2/1/2020, End: 1/31/2021 | 6     | \$231.60   | \$1,389.62 |
| 2 | VisiNet Mobile Annual Maintenance Fee - Annual Maintenance<br>Fee<br>VisiNet Mobile Base Client License<br>Maintenance: Start:2/1/2020, End: 1/31/2021                       | 2     | \$231.60   | \$463.21   |
| 3 | VisiNet Mobile Annual Maintenance Fee - Annual Maintenance<br>Fee<br>VisiNet Mobile AVL ONLY<br>Maintenance: Start:2/1/2020, End: 1/31/2021                                  | 5     | \$144.75   | \$723.76   |
| 4 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                          | 6     | \$231.60   | \$1,389.62 |
| 5 | Inform AVL Only Annual Maintenance Fee - Annual Maintenance<br>Fee<br>Inform Mobile AVL Position<br>Maintenance: Start:2/1/2020, End: 1/31/2021                              | 1     | \$144.75   | \$144.75   |
| 6 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                          | 10    | \$231.60   | \$2,316.04 |
| 7 | Inform CAD Test or Training System Annual Maintenance Fee -<br>Annual Maintenance Fee<br>Inform CAD test or training system<br>Maintenance: Start:2/1/2020, End: 1/31/2021   | 1     | \$6,083.26 | \$6,083.26 |
| 8 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                          | 1     | \$231.60   | \$231.60   |



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Tritech Software Systems, a CentralSquare Company 1000 Business Center Drive Lake Mary, FL 32746

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Bill To

**United States** 

Montgomery County Hospital District Attn Accounts Payable PO BOX 478 Conroe TX 77305 Ship To

Montgomery County Hospital District

Attn Accounts Payable

| Customer No | Customer Name                           | Customer PO # | Currency | Terms  | Due Date |
|-------------|---|---------------|----------|--------|----------|
| 15994       | Montgomery County Hospital District, TX |               | USD      | Net 30 | 3/8/2020 |

|    | Description   | Units | Rate     | Extended |
|----|---|-------|----------|----------|
| 9  | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 1     | \$231.60 | \$231.60 |
| 10 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 1     | \$231.60 | \$231.60 |
| 11 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 1     | \$222.70 | \$222.70 |
| 12 | Inform Mobile AVL Only Device License Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile AVL Only Device License Maintenance: Start:2/1/2020, End: 1/31/2021 | 3     | \$139.19 | \$417.56 |
| 13 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 4     | \$222.70 | \$890.78 |
| 14 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 1     | \$222.70 | \$222.70 |
| 15 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 2     | \$222.70 | \$445.39 |
| 16 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 2     | \$222.70 | \$445.39 |



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Montgomery County Hospital District

Terms

Net 30

Due Date

3/8/2020

Tritech Software Systems, a CentralSquare Company 1000 Business Center Drive Lake Mary, FL 32746

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Bill To

Montgomery County Hospital District Attn Accounts Payable PO BOX 478 Control TX 77305

Montgomery County Hospital District, TX

Attn Accounts Payable PO BOX 478 Conroe TX 77305 United States

Currency

USD

Ship To

Customer PO #

Conroe TX 77305
United States

Customer No
Customer Name

15994

|    | Description   | Units | Rate     | Extended   |
|----|---|-------|----------|------------|
| 17 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                                       | 1     | \$214.13 | \$214.13   |
| 18 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position- North Montgomery County Fire/ ESD #1 Maintenance: Start:2/1/2020, End: 1/31/2021 | 1     | \$214.13 | \$214.13   |
| 19 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                                       | 3     | \$214.13 | \$642.39   |
| 20 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                                       | 1     | \$214.13 | \$214.13   |
| 21 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                                       | 10    | \$205.90 | \$2,058.95 |
| 22 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021   | 10    | \$51.47  | \$514.74   |
| 23 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                                       | 3     | \$205.90 | \$617.69   |
| 24 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021   | 3     | \$51.47  | \$154.42   |



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Montgomery County Hospital District Attn Accounts Payable

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Montgomery County Hospital District

Attn Accounts Payable

| Customer No | Customer Name                           | Customer PO # | Currency | Terms  | Due Date |
|-------------|---|---------------|----------|--------|----------|
| 15994       | Montgomery County Hospital District, TX |               | USD      | Net 30 | 3/8/2020 |

|    | Description   | Units | Rate     | Extended   |
|----|---|-------|----------|------------|
| 25 | Inform Mobile AVL Only Device License Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile AVL Only Device License Maintenance: Start:2/1/2020, End: 1/31/2021 | 2     | \$128.68 | \$257.37   |
| 26 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 1     | \$205.90 | \$205.90   |
| 27 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021                                 | 1     | \$51.47  | \$51.47    |
| 28 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 5     | \$205.90 | \$1,029.48 |
| 29 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021                                 | 5     | \$51.47  | \$257.37   |
| 30 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 1     | \$205.90 | \$205.90   |
| 31 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021                                 | 1     | \$51.47  | \$51.47    |
| 32 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 4     | \$205.90 | \$823.58   |



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Montgomery County Hospital District Attn Accounts Payable

PO BOX 478 Conroe TX 77305 United States Ship To

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Attn Accounts Payable

| Customer No | Customer Name                           | Customer PO # | Currency | Terms  | Due Date |
|-------------|---|---------------|----------|--------|----------|
| 15994       | Montgomery County Hospital District, TX |               | USD      | Net 30 | 3/8/2020 |

|    | Description   | Units | Rate     | Extended |
|----|---|-------|----------|----------|
| 33 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021             | 4     | \$51.48  | \$205.90 |
| 34 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021 | 1     | \$197.98 | \$197.98 |
| 35 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021             | 1     | \$49.49  | \$49.49  |
| 36 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021 | 2     | \$197.98 | \$395.95 |
| 37 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021             | 2     | \$49.50  | \$98.99  |
| 38 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021 | 1     | \$197.98 | \$197.98 |
| 39 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021             | 1     | \$49.49  | \$49.49  |
| 40 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021 | 3     | \$190.36 | \$571.08 |



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Conroe TX 77305 United States Ship To

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|-------------|---|---------------|----------|--------|----------|
| 15994       | Montgomery County Hospital District, TX |               | USD      | Net 30 | 3/8/2020 |

|    | Description   | Units | Rate     | Extended |
|----|---|-------|----------|----------|
| 41 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021                                 | 3     | \$47.59  | \$142.77 |
| 42 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 1     | \$190.36 | \$190.36 |
| 43 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021                                 | 1     | \$47.59  | \$47.59  |
| 44 | Inform Mobile AVL Only Device License Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile AVL Only Device License Maintenance: Start:2/1/2020, End: 1/31/2021 | 3     | \$118.98 | \$356.93 |
| 45 | Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Base Position Maintenance: Start:2/1/2020, End: 1/31/2021                     | 2     | \$190.36 | \$380.72 |
| 46 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Inform Mobile Mapping Maintenance: Start:2/1/2020, End: 1/31/2021                                 | 2     | \$47.59  | \$95.18  |
| 47 | Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Mobile Mapping Support Fee Maintenance: Start:2/1/2020, End: 1/31/2021                            | 1     | \$950.00 | \$950.00 |



 Invoice No
 Date
 Page

 269755
 2/7/2020
 7 of 7

Tritech Software Systems, a CentralSquare Company 1000 Business Center Drive Lake Mary, FL 32746

Billing Inquiries: Accounts.Receivable@centralsquare.com

Bill To

Montgomery County Hospital District Attn Accounts Payable

PO BOX 478 Conroe TX 77305 United States Ship To

Montgomery County Hospital District

Attn Accounts Payable

| Customer No | Customer Name                           | Customer PO # | Currency | Terms  | Due Date |
|-------------|---|---------------|----------|--------|----------|
| 15994       | Montgomery County Hospital District, TX |               | USD      | Net 30 | 3/8/2020 |

| Please include invoice number(s) on your remittance advice, made payable to Tritech Software Systems                | Subtotal         | \$27,293.11 |
|---|------------------|-------------|
| ACH:  | Тах              | \$0.00      |
| Routing Number 121000358 Account Number 1416612641 E-mail payment details to: Accounts.Receivable@CentralSquare.com | Invoice Total    | \$27,293.11 |
| Check:  | Payments Applied | \$0.00      |
| 12709 Collection Center Drive<br>Chicago, IL 60693  | Balance Due      | \$27,293.11 |

# Agenda Item # 17



**To:** Board of Directors

From: Ade Moronkeji, HCAP Manager

Date: February 25, 2020Re: HCAP Report

#### Eligibility

For the month of January, the outreach team focused efforts on The Mission and provided assistance to individuals experiencing homelessness. Nine people initiated the application process and six were subsequently approved for HCAP benefits. This endeavor is noteworthy because of the complexities surrounding the homeless population. The outreach team has remained consistent in their efforts to reach these residents, who often present with various comorbidities from lack of medical care over the years. They have skillfully established the level of trust needed to adequately support our homeless population, and encourage self-care. In order to accommodate the various needs, HCAP case managers now alternate visits to The Mission and serve as advocates to help link clients to relevant community resources.

#### **Claims Administration**

- The Bill Pay team has processed a total of **2,472 (medical and prescription) claims** through the I.H.S. software.
- The chart below shows the percentage breakdown of claims by provider groups. This gives our team some insight into the medical resources that clients are using for their health care. UPL hospital inpatient and outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals. Inpatient/Outpatient hospital without the UPL designation, refers to Memorial Hermann and CHI St. Luke's hospitals.

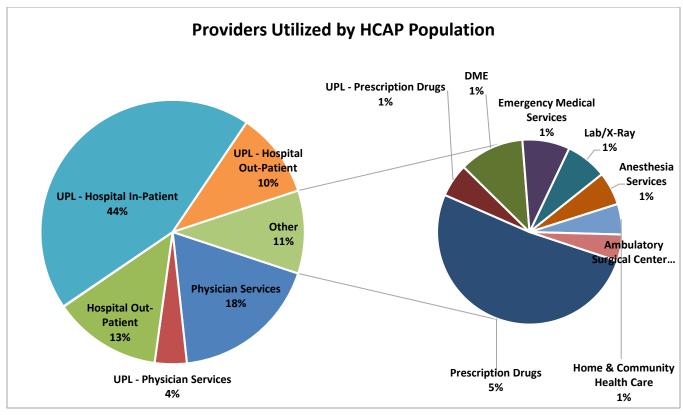


Fig. 1

#### **HCAP Applications**

We have received a total of 1,069 applications fiscal year to date.

| Month  | # of Applications Received |
|--------|----------------------------|
| Jan-20 | 302                        |
| Dec-19 | 230                        |
| Nov-19 | 241                        |
| Oct-19 | 296                        |

#### **Program Definitions:**

<u>Approval</u>: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

<u>Denial:</u> Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

<u>Incomplete Cases/Failure to Provide Information (FTPI)</u>: Applicant did not provide the necessary documentation for an eligibility determination.

<u>Cases under Review:</u> Applications that are being processed by the eligibility team but have not been finalized.

#### **Preliminary Status of December Applications**

Figure 2 shows the initial outcome of the data pulled at the end of December.

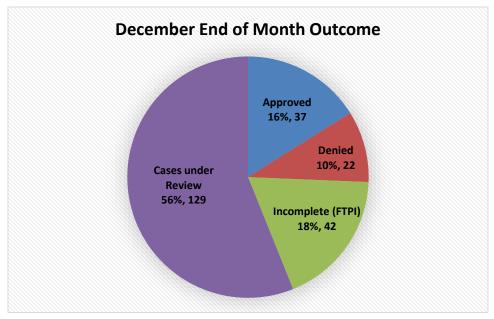


Fig. 2

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

#### 1. Cases under Review

These include applications that were categorized as "Cases under Review" in last board report. At the end of December, HCAP data showed that 129 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 3. 40% (52 cases) were approved for HCAP benefits, 49% (63 cases) did not complete the application process, and 10.9% (14 cases) fell under the "other" category.

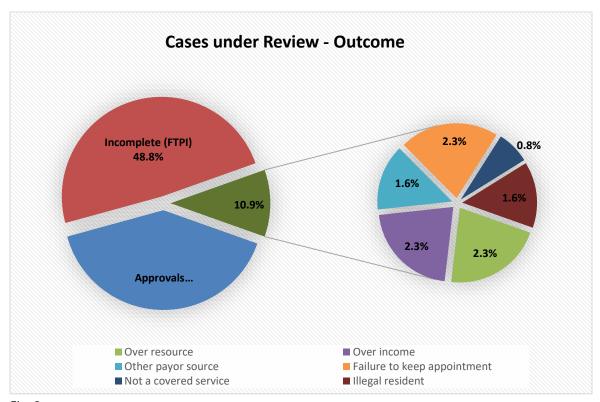


Fig. 3

#### 2. Incomplete Applications (FTPI)

Out of the 230 applications submitted in December, <u>42 cases</u> were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
  - o Successfully established contact with 16 applicants
  - o Unable to make contact with 4 applicants, but let voice messages
  - 22 of the applicants could not be reached either due to a lack of a voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

At the conclusion, none of applicants completed the eligibility process. Figure 4 shows the breakdown of various documents that applicants were unable to provide in order to reach an eligibility determination.

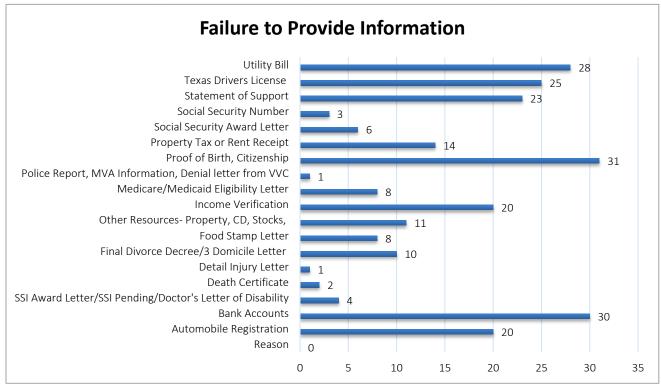


Fig. 4

#### **December Application Results**

After processing each case within the required timeframe period of 30 days, the final case determinations for December are depicted in Figure 5.

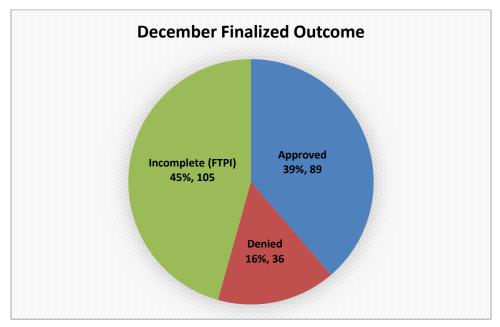


Fig 5.

#### **January Applications**

The results of the initial review of all applications receipted in January are shown in Figure 6. Since HCAP data is on a rolling basis, the status of applications in the "Incomplete" and "Cases under Review" categories have not yet been finalized. These will be updated for the subsequent board report.

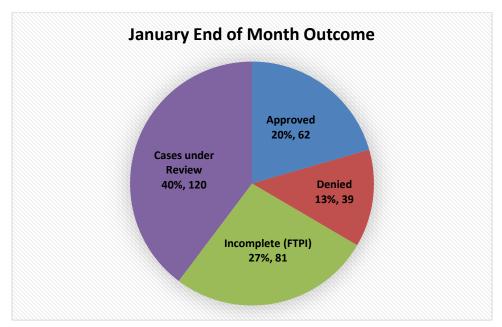


Fig. 6

#### Census

Effective July 1, 2011, new applicants are required to be <133% of FPIL to qualify for HCAP benefits

| HCAF       | HCAP Clients as of January 31, 2020 = 518 versus January 31, 2019 = 428 |      |     |     |      |      |      |      |         |     |  |  |  |  |  |
|------------|---|------|-----|-----|------|------|------|------|---------|-----|--|--|--|--|--|
| FPIL Range | 0-2   | 21%  | 21- | 50% | 50-2 | 100% | 100- | 150% | Inmates |     |  |  |  |  |  |
| FY 2020    | 204   | 39%  | 0   | 0%  | 0    | 0%   | 298  | 58%  | 16      | 3%  |  |  |  |  |  |
| 2 9 2 9    |   | 33,5 |     | 0,0 |      |      |      | 33,3 |         | 0,0 |  |  |  |  |  |
| FY 2019    | 254   | 59%  | 45  | 11% | 81   | 19%  | 31   | 7%   | 17      | 4%  |  |  |  |  |  |

#### **Case Management**

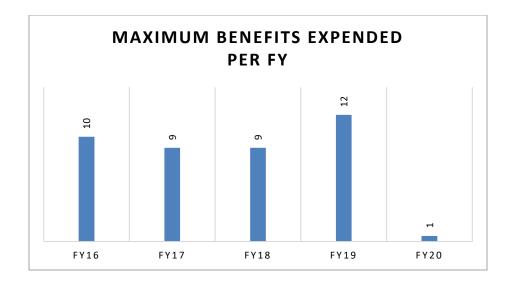
<u>Diabetes Classes:</u> These are held monthly by our case management team to promote diabetes self-management. Clients receive diabetic testing supplies and are instructed to keep track of their blood sugar levels daily. The goal is to provide education that will encourage them to take an active role in self-care and make lifestyle changes for better health outcomes. **Three clients attended the class in January.** 

<u>COPD Classes:</u> Monthly instructional sessions to assist clients with the management of their COPD. **One** client attended the class in January.

<u>Maximum Liability:</u> HCAP Case Managers work with internal and external partners to assist clients with the correct appropriation of their funds. Some examples of case management cost containment efforts are:

- Directing clients to low cost providers who emphasize quality of care
- Coordination of care with the CP's and other providers to avoid re-admissions
- Ensuring that catastrophic cases have an alternate funding source(s) as soon as they get on the
   HCAP program to ensure continuity of care
  - o Case managers assisted **five individuals** with the MD Anderson financial assistance application.

The graph below shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year. Per HCAP data, one client has exhausted their maximum liability for FY20.



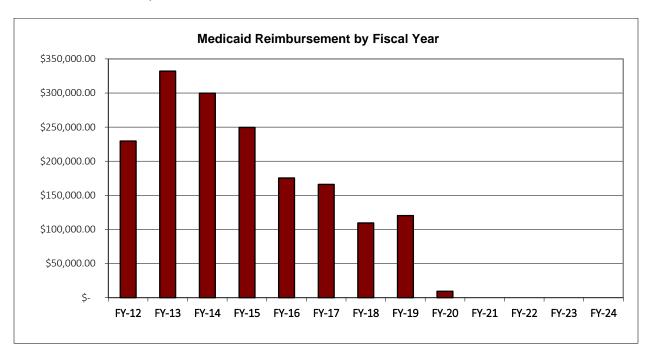
#### **Prescription Benefits Services:**

| Month    | Applying Clients | Total Applications | Monthly Savings (AWP-16% + Dispensing Fee) |
|----------|------------------|--------------------|--|
| Jan-20   | 36               | 47                 | \$53,413.73                                |
| Dec-19   | 21               | 30                 | \$48,539.78                                |
| Nov-18   | 21               | 31                 | \$56,018.09                                |
| Sept-19  | 23               | 36                 | \$19,356.06                                |
| Aug-19   | 38               | 51                 | \$67,310.08                                |
| Jul-19   | 18               | 21                 | \$35,728.31                                |
| Jun-19   | 24               | 31                 | \$43,242.38                                |
| May-19   | 23               | 39                 | \$24,884.82                                |
| Apr-19   | 29               | 35                 | \$37,519.47                                |
| Mar - 19 | 29               | 41                 | \$32,235.61                                |
| Feb - 19 | 30               | 40                 | \$39,133.16                                |
| Jan - 19 | 29               | 50                 | \$60,200.45                                |

<sup>\*</sup>Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

#### **Medicaid Reimbursement**

For FY 19-20 we have collected \$9,289.680 in Medicaid reimbursement. There were no reimbursements in the month of January.



## Montgomery County Indigent

Top 25 Therapy Classes by MCHD Billed Amount For Period Ending January 31, 2020



| Rank | Therapy Class                                  | Billed Amount |
|------|--|---------------|
| 1    | Insulin  | \$4,024.63    |
| 2    | Anticonvulsants - Misc.                        | \$1,012.50    |
| 3    | Opioid Agonists                                | \$719.55      |
| 4    | Sympathomimetics                               | \$490.71      |
| 5    | Direct Factor Xa Inhibitors                    | \$473.01      |
| 6    | Steroid Inhalants                              | \$402.96      |
| 7    | Central Muscle Relaxants                       | \$399.77      |
| 8    | Thyroid Hormones                               | \$336.23      |
| 9    | Laxative Combinations                          | \$309.75      |
| 10   | ACE Inhibitors                                 | \$301.14      |
| 11   | Rectal Steroids                                | \$294.98      |
| 12   | Calcium Channel Blockers                       | \$282.64      |
| 13   | HMG CoA Reductase Inhibitors                   | \$272.90      |
| 14   | 5-HT3 Receptor Antagonists                     | \$257.25      |
| 15   | Otic Combinations                              | \$250.84      |
| 16   | Serotonin Agonists                             | \$236.83      |
| 17   | Beta Blockers Cardio-Selective                 | \$221.01      |
| 18   | Alkalinizers                                   | \$213.76      |
| 19   | Analgesic Combinations                         | \$209.22      |
| 20   | Antitussives                                   | \$195.92      |
| 21   | Nonsteroidal Anti-inflammatory Agents (NSAIDs) | \$194.99      |
| 22   | Antihypertensive Combinations                  | \$183.06      |
| 23   | Opioid Antagonists                             | \$126.50      |
| 24   | Ophthalmic Steroids                            | \$125.29      |
| 25   | Vasopressors                                   | \$123.61      |
|      | Grand Total                                    | \$11,659.05   |



#### Top 25 Pharmacy Dispensing - by Dollar Amount From 01/01/2020 to 01/31/2020

Report: RPT-157 Printed: 02/07/2020 Page: 1

\$16.35 0 0

Generic RXs. Cnt Amount Brand RXs. Cnt Amount Brd Equiv. RXs. Cnt Amount Rx Percent of Totals Avg Day Count By RX By Amt Supply Total Rank Pharmacy Name NABP 1 WALMART PHARMACY 10-4565113 6 \$1.433.63 76 802.29 0 0.00 \$2 235 92 82 6 50 13 10 26.3 \$27.27 0 2 LONE STAR FAMILY HEALTH 4534219 \$908.06 149 871.56 0.00 \$1,779.62 152 12.21 10.50 27.9 \$11.71 3 3 WALMART PHARMACY 10-\$14.62 3 4 CVS PHARMACY#06741 2 \$526.40 6 KROGER PHARMACY#138 4569527 391.72 0.00 \$918.12 58 4.66 5.42 28.0 \$15.83 0 7 KROGER PHARMACY 4523064 1 \$402.96 62 486 23 0.00 \$889 19 63 5.06 5.25 25.0 \$14.11 3 8 CVS PHARMACY #07435 4564440 \$0.00 46 757.13 0.00 \$757.13 46 3.69 4.47 27.7 \$16.46 1 4534790 0.00 \$731.17 \$20.31 1 10 WALMART PHARMACY 10-4528052 0.00 \$14.62 0 49.23 \$57.42 4 11 HEB PHARMACY 49.92 \$574.21 12 WALMART PHARMACY 10-5921211 \$0.00 384.78 0.00 \$384.78 \$8.02 3 4545399 1 \$285.38 25.7 13 KROGER PHARMACY 10 39.09 0 0.00 \$324.47 11 0.88 1.91 \$29.50 0 4511704 0 \$0.00 29 298 79 0.00 \$298 79 2.33 1.76 26.0 \$10.30 1 14 KROGER PHARMACY 0 29 15 WALMART PHARMACY 10-4592300 \$0.00 41 259.30 0 0.00 \$259.30 42 3.37 1.53 28.9 \$6.17 1 7 18 KROGER PHARMACY 1 \$53.39 23 182.56 0.00 25 2.01 1.39 \$9.44 0

Total Dollars: % Total By RX: %Total by Ant: Avg. Qty:

19 CVS PHARMACY #07432

Total calculated price for all RXs for Pharmacy (including copay)
Percentage of RXs by Pharmacy vs. total RXs
Percentage of dollars by Pharmacy vs. total dollars (including copay)
Average quantify dispensed in each RX by Pharmacy

0 \$0.00 13 212.55

4564008

Avg Day Supply: Avg. Cost Per Rx: C-II: DAW Ovrd:

0.00

Average Number of days supply dispensed by Pharmacy for each RX Average total price for each RX by Pharmacy (including member copay) Total # of C-II Controlled RXs dispensed from Pharmacy Total # of DAW1 (Physician) and DAW2 (Member) Overrides

\$212.55 13 1.04 1.25 28.8

Note

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



#### Top 25 Pharmacy Dispensing - by Dollar Amount From 01/01/2020 to 01/31/2020

Report : RPT-157 Printed : 02/07/2020 Page: 2

| Rank | Pharmacy Name        | NABP    | Br<br>Cnt | and RXs.<br>Amount | Gene<br>Cnt | ric RXs.<br>Amount | Brd E | quiv. RXs.<br>Amount | Total<br>Billed | Rx<br>Count | Percent o<br>By RX |      | Avg Day<br>Supply | Avg Cost<br>Per RX |   | DAW<br>Ovrd |
|------|----------------------|---------|-----------|--------------------|-------------|--------------------|-------|----------------------|-----------------|-------------|--------------------|------|-------------------|--------------------|---|-------------|
| 20   | KROGER PHARMACY#359  | 5909190 | 0         | \$0.00             | 15          | 191.74             | 0     | 0.00                 | \$191.74        | 15          | 1.20               | 1.13 | 26.1              | \$12.78            | 2 | 0           |
| 21   | WALMART PHARMACY 10- | 4517148 | 0         | \$0.00             | 43          | 183.03             | 0     | 0.00                 | \$183.03        | 43          | 3.45               | 1.08 | 27.8              | \$4.26             | 0 | 2           |
| 22   | SAMS PHARMACY        | 4517960 | 0         | \$0.00             | 18          | 170.36             | 0     | 0.00                 | \$170.36        | 18          | 1.45               | 1.01 | 22.9              | \$9.46             | 0 | 0           |
| 23   | WALMART PHARMACY 10- | 4540870 | 0         | \$0.00             | 11          | 166.83             | 0     | 0.00                 | \$166.83        | 11          | 0.88               | 0.98 | 27.4              | \$15.17            | 0 | 0           |
| 24   | BROOKSHIRE BROTHERS  | 4594974 | 0         | \$0.00             | 17          | 153.55             | 0     | 0.00                 | \$153.55        | 17          | 1.37               | 0.91 | 24.8              | \$9.03             | 2 | 0           |
| 25   | WALMART PHARMACY 10- | 4591877 | 0         | \$0.00             | 16          | 133.32             | 0     | 0.00                 | \$133.32        | 16          | 1.29               | 0.79 | 22.1              | \$8.33             | 9 | 0           |
| _    |                      |         |           | SUBTOTA            | L FOR       | TOP25 :            |       |                      | \$15,422.54     | 1066        |                    |      | 636.89            | \$384.64           |   |             |
|      |                      | 8       | SUBTOTAL  | L FOR ALL OT       |             |                    |       |                      | \$1,525.69      | 179         |                    |      | 820.91            | \$351.78           |   |             |
| _    |                      |         |           | TC                 | TAL FO      | OR PLAN :          |       |                      | \$16,948.23     | 1245        |                    |      | 1,457.81          | \$736.42           |   |             |
|      |                      |         |           | т                  | OTAL FO     | OR GROUP:          |       |                      | \$16,948.23     | 1245        |                    |      | 1,457.81          | \$736.42           |   |             |



#### Top 25 Physician Dispensing - by Dollar Amount From 01/01/2020 to 01/31/2020

Report : RPT-156 Printed : 02/07/2020 Page: 1

| 1205 |                             | etail    |                     |             |                    |   |                     |                   |     |                     |      |                   |                    |   |             |
|------|-----------------------------|----------|---------------------|-------------|--------------------|---|---------------------|-------------------|-----|---------------------|------|-------------------|--------------------|---|-------------|
| RETA | L Montgomery Co IHCP-Retail |          |                     |             |                    |   |                     |                   |     |                     |      |                   |                    |   |             |
| Rank | Physician Name              | B<br>Cnt | rand RXs.<br>Amount | Gene<br>Cnt | ric RXs.<br>Amount |   | uiv. RXs.<br>Amount | Total<br>Billed C |     | Percent of<br>By RX |      | Avg Day<br>Supply | Avg Cost<br>Per RX |   | DAW<br>Ovrd |
| 1    | ANUGWOM, CHINASA            | 2        | \$601.20            | 110         | 735.27             | 0 | 0.00                | \$1,336.47        | 112 | 9.00                | 7.89 | 27.1              | \$11.93            | 0 | 0           |
| 2    | STELLA, ANA                 | 1        | \$602.68            | 30          | 151.07             | 0 | 0.00                | \$753.75          | 31  | 2.49                | 4.45 | 27.6              | \$24.31            | 0 | 0           |
| 3    | CASTON, NATOYA              | 1        | \$602.68            | 10          | 84.76              | 0 | 0.00                | \$687.44          | 11  | 0.88                | 4.06 | 27.2              | \$62.49            | 0 | 0           |
| 4    | SINGLETON, REID             | 1        | \$602.68            | 5           | 9.72               | 0 | 0.00                | \$612.40          | 6   | 0.48                | 3.61 | 26.7              | \$102.07           | 0 | 0           |
| 5    | AWASUM, SERGE-ALAIN         | 3        | \$506.21            | 4           | 9.55               | 0 | 0.00                | \$515.76          | 7   | 0.56                | 3.04 | 21.7              | \$73.68            | 0 | 0           |
| 6    | CHAI, THOMAS                | 1        | \$475.06            | 1           | 30.68              | 0 | 0.00                | \$505.74          | 2   | 0.16                | 2.98 | 30.0              | \$252.87           | 4 | 3           |
| 7    | MAGNUS-LAWSON,              | 1        | \$473.01            | 0           | 0.00               | 0 | 0.00                | \$473.01          | 1   | 0.08                | 2.79 | 30.0              | \$473.01           | 0 | 0           |
| 8    | WILLIS BRANCH, TYSON        | 1        | \$285.38            | 21          | 144.19             | 0 | 0.00                | \$429.57          | 22  | 1.77                | 2.53 | 26.0              | \$19.53            | 0 | 0           |
| 9    | NGUYEN, CHANH               | 0        | \$0.00              | 39          | 416.64             | 0 | 0.00                | \$416.64          | 39  | 3.13                | 2.46 | 29.3              | \$10.68            | 0 | 0           |
| 10   | BOGENRIEDER, NANCY          | 2        | \$310.01            | 25          | 103.53             | 0 | 0.00                | \$413.54          | 27  | 2.17                | 2.44 | 24.4              | \$15.32            | 0 | 0           |
| 11   | MORGAN, JOSHUA              | 1        | \$310.01            | 13          | 76.37              | 0 | 0.00                | \$386.38          | 14  | 1.12                | 2.28 | 28.3              | \$27.60            | 0 | 3           |
| 12   | ALONSO, KRISTEN             | 2        | \$305.38            | 25          | 79.99              | 0 | 0.00                | \$385.37          | 27  | 2.17                | 2.27 | 25.9              | \$14.27            | 0 | 0           |
| 13   | MILLET, YOANN               | 1        | \$126.50            | 14          | 254.45             | 0 | 0.00                | \$380.95          | 15  | 1.20                | 2.25 | 26.5              | \$25.40            | 3 | 0           |
| 14   | SPRAYBERRY, CARRIE          | 0        | \$0.00              | 4           | 303.08             | 0 | 0.00                | \$303.08          | 4   | 0.32                | 1.79 | 30.0              | \$75.77            | 0 | 0           |
| 15   | DURGAM, PREETHI             | 0        | \$0.00              | 15          | 302.22             | 0 | 0.00                | \$302.22          | 15  | 1.20                | 1.78 | 30.0              | \$20.15            | 0 | 0           |
| 16   | AZIZ, SAMEH                 | 1        | \$285.38            | 0           | 0.00               | 0 | 0.00                | \$285.38          | 1   | 0.08                | 1.68 | 30.0              | \$285.38           | 0 | 0           |
| 17   | ONEAL, JAMES                | 1        | \$250.84            | 6           | 30.20              | 0 | 0.00                | \$281.04          | 7   | 0.56                | 1.66 | 13.6              | \$40.15            | 0 | 0           |
| 18   | AFZAL, ADNAN                | 0        | \$0.00              | 21          | 264.76             | 0 | 0.00                | \$264.76          | 21  | 1.69                | 1.56 | 30.0              | \$12.61            | 0 | 2           |
| 19   | YVONNE EMERICK, CAROLYN     | 0        | \$0.00              | 34          | 262.34             | 0 | 0.00                | \$262.34          | 34  | 2.73                | 1.55 | 26.9              | \$7.72             | 0 | 0           |

Total Dollars: Total calculated price for all RXs for Physician (including copay)

5 Total By RX: Percentage of RXs by Physician vs. total RXs

5/Total by Art: Percentage of dallar by Physician vs. total dollars (including copay)

Avg. Oly: Average quantity dispensed in each RX by Physician

Avg Day Supply: Average Number of days supply dispensed by Physician for each RX Avg. Cost Per Rc. Average total price for each RX by Physician (including member copay)

LT Total # of Col Controlled RXs within by Physician

Total # of DAW 1 (Physician) and DAW 2 (Member) Overrides

This report is based on Px Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



#### Top 25 Physician Dispensing - by Dollar Amount From 01/01/2020 to 01/31/2020

Report: RPT-156 Printed: 02/07/2020 Page: 2

| Rank | Physician Name                     | B<br>Cnt | rand RXs.<br>Amount | Gene<br>Cnt | ric RXs.<br>Amount |   | quiv. RXs.<br>Amount | Total<br>Billed | Rx<br>Count | Percent of<br>By RX |      | Avg Day<br>Supply | Avg Cost<br>Per RX |    | DAW<br>Ovrd |
|------|------------------------------------|----------|---------------------|-------------|--------------------|---|----------------------|-----------------|-------------|---------------------|------|-------------------|--------------------|----|-------------|
| 20   | BOBADILLA, MARIBETH                | 0        | \$0.00              | 31          | 249.62             | 0 | 0.00                 | \$249.62        | 31          | 2.49                | 1.47 | 24.9              | \$8.05             | 0  | 0           |
| 21   | REDDY, SUNIL                       | 1        | \$103.25            | 2           | 117.40             | 0 | 0.00                 | \$220.65        | 3           | 0.24                | 1.30 | 20.3              | \$73.55            | 0  | 0           |
| 22   | LAM, KENNY                         | 0        | \$0.00              | 4           | 215.42             | 0 | 0.00                 | \$215.42        | 4           | 0.32                | 1.27 | 19.8              | \$53.86            | 0  | 0           |
| 23   | BASFORD, AMANDA                    | 0        | \$0.00              | 2           | 213.76             | 0 | 0.00                 | \$213.76        | 2           | 0.16                | 1.26 | 30.0              | \$106.88           | 0  | 0           |
| 24   | CULLERS, SUZANNE                   | 0        | \$0.00              | 3           | 206.86             | 0 | 0.00                 | \$206.86        | 3           | 0.24                | 1.22 | 22.3              | \$68.95            | 0  | 0           |
| 25   | SANCHEZ, BENNY                     | 0        | \$0.00              | 5           | 173.88             | 0 | 0.00                 | \$173.88        | 5           | 0.40                | 1.03 | 25.2              | \$34.78            | 5  | 0           |
| _    |                                    |          | SUBTOTA             | L FOR       | ΓΟP25 :            |   |                      | \$10,276.03     | 444         |                     |      | 653.58            | \$1,901.0          | 10 |             |
|      | SUBTOTAL FOR ALL OTHER PHYSICIANS: |          |                     |             |                    |   |                      | \$6,672.20      | 801         |                     |      | 4,315.97          | \$2,175.4          |    |             |
| _    |                                    |          | TC                  | TAL FC      | R PLAN :           |   |                      | \$16,948.23     | 1245        |                     |      | 4,969.55          | \$4,076.4          | 1  |             |
|      | TOTAL FOR GROUP:                   |          |                     |             |                    |   |                      |                 | 1245        |                     |      | 4,969.55          | \$4,076.4          | 1  |             |



## Top 25 Therapy Classes by- Dollar Amount From 01/01/2020 to 01/31/2020

Report: Printed:

RPT-147 02/07/2020

Page:

| 120501<br>RETAIL |      | Montgomery Co IHCP-Retail Montgomery Co IHCP-Retail          |            |          |          |             |        |              |                    |                    |
|------------------|------|--|------------|----------|----------|-------------|--------|--------------|--------------------|--------------------|
| Rank             | Code | Drug Class   | Retail Rxs | Mail Rxs | Avg Days | Avg Rx Cost | Rx Cnt | Total Billed | Percent o<br>Bv Rx | f Totals<br>Bv Amt |
| 1                | 2710 | *Insulin**   | 11         | 0        | 26.45    | \$365.88    | 11     | \$4,024.63   |                    | 19.36              |
| 2                | 7260 | *Anticonvulsants - Misc.**                                   | 63         | 0        | 28.97    | \$19.98     | 63     | \$1,258.46   | 5.06               | 6.05               |
| 3                | 6510 | *Opioid Agonists**   | 19         | 0        | 23.53    | \$40.34     | 19     | \$766.40     | 1.53               | 3.69               |
| 4                | 7510 | *Central Muscle Relaxants**                                  | 37         | 0        | 24.41    | \$18.93     | 37     | \$700.26     | 2.97               | 3.37               |
| 5                | 4420 | *Sympathomimetics**  | 15         | 0        | 22.53    | \$36.81     | 15     | \$552.20     | 1.2                | 2.66               |
| 6                | 2810 | *Thyroid Hormones**  | 48         | 0        | 30.00    | \$11.06     | 48     | \$531.02     | 3.86               | 2.55               |
| 7                | 3400 | *Calcium Channel Blockers**                                  | 42         | 0        | 30.00    | \$11.79     | 42     | \$495.19     | 3.37               | 2.38               |
| 8                | 3940 | *HMG CoA Reductase Inhibitors**                              | 91         | 0        | 30.00    | \$5.28      | 91     | \$480.62     | 7.31               | 2.31               |
| 9                | 3610 | *ACE Inhibitors**  | 61         | 0        | 30.00    | \$7.77      | 61     | \$473.88     | 4.9                | 2.28               |
| 10               | 8337 | *Direct Factor Xa Inhibitors**                               | 1          | 0        | 30.00    | \$473.01    | 1      | \$473.01     | .08                | 2.28               |
| 11               | 4699 | *Laxative Combinations**                                     | 4          | 0        | 1.00     | \$103.25    | 4      | \$413.00     | .32                | 1.99               |
| 12               | 4440 | *Steroid Inhalants**   | 1          | 0        | 30.00    | \$402.96    | 1      | \$402.96     | .08                | 1.94               |
| 13               | 5025 | *5-HT3 Receptor Antagonists**                                | 6          | 0        | 12.67    | \$63.11     | 6      | \$378.67     | .48                | 1.82               |
| 14               | 6499 | *Analgesic Combinations**                                    | 6          | 0        | 19.33    | \$61.74     | 6      | \$370.41     | .48                | 1.78               |
| 15               | 6610 | *Nonsteroidal Anti-inflammatory Agents (NSAIDs)**            | 30         | 0        | 23.93    | \$10.90     | 30     | \$327.04     | 2.41               | 1.57               |
| 16               | 3320 | *Beta Blockers Cardio-Selective**                            | 55         | 0        | 30.04    | \$5.70      | 55     | \$313.58     | 4.42               | 1.51               |
| 17               | 6599 | *Opioid Combinations**                                       | 37         | 0        | 14.68    | \$8.18      | 37     | \$302.76     | 2.97               | 1.46               |
| 18               | 8910 | *Rectal Steroids**   | 1          | 0        | 30.00    | \$294.98    | 1      | \$294.98     | .08                | 1.42               |
| 19               | 8799 | *Otic Combinations**   | 1          | 0        | 7.00     | \$250.84    | 1      | \$250.84     | .08                | 1.21               |
| 20               | 3699 | *Antihypertensive Combinations**                             | 31         | 0        | 29.68    | \$8.05      | 31     | \$249.69     | 2.49               | 1.2                |
| 21               | 6740 | *Serotonin Agonists**  | 2          | 0        | 19.50    | \$118.42    | 2      | \$236.83     | .16                | 1.14               |
| 22               | 5410 | *Urinary Antispasmodic - Antimuscarinics (Anticholinergic)** | 5          | 0        | 30.00    | \$44.48     | 5      | \$222.39     | .4                 | 1.07               |
| 23               | 4310 | *Antitussives**  | 10         | 0        | 10.70    | \$22.11     | 10     | \$221.06     | 8.                 | 1.06               |
| 24               | 5620 | *Alkalinizers**  | 1          | 0        | 30.00    | \$213.76    | 1      | \$213.76     | .08                | 1.03               |
| 25               | 8630 | *Ophthalmic Steroids**                                       | 2          | 0        | 31.00    | \$94.28     | 2      | \$188.56     | .16                | .91                |
|                  |      | SUBTOTAL FOR TOP 25 :  | 580        | 0        | 595.41   | \$2,693.60  | 580    | \$14,142.20  |                    |                    |
|                  |      | SUBTOTAL FOR ALL OTHER CLASSES:                              | 665        | 0        | 2,383.33 | \$1,847.51  | 665    | \$6,648.56   |                    |                    |
|                  |      | TOTAL FOR PLAN:  | 1245       | 0        | 2,978.74 | \$4,541.10  | 1245   | \$20,790.76  |                    |                    |
|                  |      | TOTAL FOR GROUP:   | 1245       | 0        | 2,978.74 | \$4,541.10  | 1245   | \$20,790.76  |                    |                    |

Note

Code: Theraputic Classification for the drug class

Average amount per script for the drug cost and dispense fee only Avg Rx Cost: Total Billed:

Total amount of the drug cost and dispense fee

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



#### Savings Summary Report From 01/01/2020 to 01/31/2020

Report: RPT-068 Date: 02/07/2020

120501 Montgomery Co IHCP-Retail

Type: ALL

|          | 0/ - 6                                       | 0-11-41   | A   |  |   | Savings vs Submitted Amounts  |  |  | Savings vs Full AWP Price  |  |  |  |  |
|----------|--|---|---|--|---|---|--|--|--|--|--|--|--|
| # of RXs | % of<br>All RXs                              | Total Cost  | Cost/RX   | Avg<br>Qty   | Avg<br>Days   | Requested   | Saved  | per RX   | Saved  | Full AWP   | Saved  | Per RX   | Pct<br>Saved   |
| 1228     | 100%   | \$20,196  | \$16.45   | 46.7   | 25.7  | \$22,271  | \$2,076  | \$1.69   | 9.32%  | \$131,773  | \$111,577  | \$90.86  | 84.67%   |
| 737      | 60.02%                                       | \$12,049  | \$16.35   | 48.0   | 23.5  | \$13,252  | \$1,203  | \$1.63   | 9.08%  | \$74,279   | \$62,230   | \$84.44  | 83.78%   |
| 491      | 39.98%                                       | \$8,146   | \$16.59   | 44.8   | 29.2  | \$9,019   | \$873  | \$1.78   | 9.68%  | \$57,494   | \$49,347   | \$100.50   | 85.83%   |
| 1196     | 97.39%                                       | \$13,333  | \$11.15   | 46.1   | 25.9  | \$14,054  | \$721  | \$0.60   | 5.13%  | \$123,269  | \$109,936  | \$91.92  | 89.18%   |
| 6        | 0.49%  | \$140   | \$23.34   | 41.7   | 30.0  | \$168   | \$28   | \$4.62   | 16.51%   | \$175  | \$35   | \$5.77   | 19.83%   |
| 26       | 2.12%  | \$6,723   | \$258.58  | 77.5   | 19.5  | \$8,050   | \$1,327  | \$51.03  | 16.15%   | \$8,329  | \$1,606  | \$61.78  | 19.28%   |
| 872      | 71.01%                                       | \$13,125  | \$45.80   | 15.1   | 29.1  | \$14,575  | \$1,449  | \$1.66   | 9.94%  | \$92,465   | \$79,340   | \$90.99  | 85.81%   |
| 356      | 28.99%                                       | \$7,070   | \$19.86   | 48.9   | 17.4  | \$7,697   | \$626  | \$1.76   | 8.14%  | \$39,308   | \$32,237   | \$90.55  | 82.01%   |
| •        | 1228<br>737<br>491<br>1196<br>6<br>26<br>872 | 1228 100% 737 60.02% 491 39.98% 1196 97.39% 6 0.49% 26 2.12% 872 71.01% | # of RXs         All RXs         Total Cost           1228         100%         \$20,196           737         60.02%         \$12,049           491         39.98%         \$8,146           1196         97.39%         \$13,333           6         0.49%         \$140           26         2.12%         \$6,723           872         71.01%         \$13,125 | # of RXs         All RXs         Total Cost         Cost/RX           1228         100%         \$20,196         \$16.45           737         60.02%         \$12,049         \$16.35           491         39.98%         \$8,146         \$16.59           1196         97.39%         \$13,333         \$11.15           6         0.49%         \$140         \$23.34           26         2.12%         \$6,723         \$258.58           872         71.01%         \$13,125         \$45.80 | # of RXs         All RXs         Total Cost         Cost/RX         Qty           1228         100%         \$20,196         \$16.45         46.7           737         60.02%         \$12,049         \$16.35         48.0           491         39.98%         \$8,146         \$16.59         44.8           1196         97.39%         \$13,333         \$11.15         46.1           6         0.49%         \$140         \$23.34         41.7           26         2.12%         \$6,723         \$258.58         77.5           872         71.01%         \$13,125         \$45.80         15.1 | # of RXs         All RXs         Total Cost         Cost/RX         Qty         Days           1228         100%         \$20,196         \$16.45         46.7         25.7           737         60.02%         \$12,049         \$16.35         48.0         23.5           491         39.98%         \$8,146         \$16.59         44.8         29.2           1196         97.39%         \$13,333         \$11.15         46.1         25.9           6         0.49%         \$140         \$23.34         41.7         30.0           26         2.12%         \$6,723         \$258.58         77.5         19.5           872         71.01%         \$13,125         \$45.80         15.1         29.1 | # of RXs         Calculated All RXs         Average Total Cost         Average Cost/RX         Avg Qty         Avg Days         Requested           1228         100%         \$20,196         \$16.45         46.7         25.7         \$22,271           737         60.02%         \$12,049         \$16.35         48.0         23.5         \$13,252           491         39.98%         \$8,146         \$16.59         44.8         29.2         \$9,019           1196         97.39%         \$13,333         \$11.15         46.1         25.9         \$14,054           6         0.49%         \$140         \$23.34         41.7         30.0         \$168           26         2.12%         \$6,723         \$258.58         77.5         19.5         \$8,050           872         71.01%         \$13,125         \$45.80         15.1         29.1         \$14,575 | # of RXs         All RXs         Calculated Total Cost         Average Cost/RX         Avg Qty         Avg Days         Requested         Amt Am Saved           1228         100%         \$20,196         \$16.45         46.7         25.7         \$22,271         \$2,076           737         60.02%         \$12,049         \$16.35         48.0         23.5         \$13,252         \$1,203           491         39.98%         \$8,146         \$16.59         44.8         29.2         \$9,019         \$873           1196         97.39%         \$13,333         \$11.15         46.1         25.9         \$14,054         \$721           6         0.49%         \$140         \$23.34         41.7         30.0         \$168         \$28           26         2.12%         \$6,723         \$258.58         77.5         19.5         \$8,050         \$1,327           872         71.01%         \$13,125         \$45.80         15.1         29.1         \$14,575         \$1,449 | # of RXs         Nof All RXs         Calculated Total Cost         Average Cost/RX         Avg Qty         Avg Days         Requested         Amt Amt Saved Saved         per RX           1228         100%         \$20,196         \$16.45         46.7         25.7         \$22,271         \$2,076         \$1.69           737         60.02%         \$12,049         \$16.35         48.0         23.5         \$13,252         \$1,203         \$1.63           491         39.98%         \$8,146         \$16.59         44.8         29.2         \$9,019         \$873         \$1.78           1196         97.39%         \$13,333         \$11.15         46.1         25.9         \$14,054         \$721         \$0.60           6         0.49%         \$140         \$23.34         41.7         30.0         \$168         \$28         \$4.62           26         2.12%         \$6,723         \$258.58         77.5         19.5         \$8,050         \$1,327         \$51.03           872         71.01%         \$13,125         \$45.80         15.1         29.1         \$14,575         \$1,449         \$1.66 | # of RXs         Calculated AII RXs         Average Total Cost         Avg Cost/RX         Avg Qty         Avg Days         Requested         Amt Amt Saved per RX         Pct Saved           1228         100%         \$20,196         \$16.45         46.7         25.7         \$22,271         \$2,076         \$1.69         9.32%           737         60.02%         \$12,049         \$16.35         48.0         23.5         \$13,252         \$1,203         \$1.63         9.08%           491         39.98%         \$8,146         \$16.59         44.8         29.2         \$9,019         \$873         \$1.78         9.68%           1196         97.39%         \$13,333         \$11.15         46.1         25.9         \$14,054         \$721         \$0.60         5.13%           6         0.49%         \$140         \$23.34         41.7         30.0         \$168         \$28         \$4.62         16.51%           26         2.12%         \$6,723         \$258.58         77.5         19.5         \$8,050         \$1,327         \$51.03         16.15%           872         71.01%         \$13,125         \$45.80         15.1         29.1         \$14,575         \$1,449         \$1.66         9.94% | # of RXs         Calculated AII RXs         Average Total Cost         Avg Cost/RX         Avg Qty         Avg Days         Requested         Amt Amt Saved per RX         Pct Saved         Full AWP           1228         100%         \$20,196         \$16.45         46.7         25.7         \$22,271         \$2,076         \$1.69         9.32%         \$131,773           737         60.02%         \$12,049         \$16.35         48.0         23.5         \$13,252         \$1,203         \$1.63         9.08%         \$74,279           491         39.98%         \$8,146         \$16.59         44.8         29.2         \$9,019         \$873         \$1.78         9.68%         \$57,494           1196         97.39%         \$13,333         \$11.15         46.1         25.9         \$14,054         \$721         \$0.60         5.13%         \$123,269           6         0.49%         \$140         \$23.34         41.7         30.0         \$168         \$28         \$4.62         16.51%         \$175           26         2.12%         \$6,723         \$258.58         77.5         19.5         \$8,050         \$1,449         \$1.66         9.94%         \$92,465 | # of RXs         Calculated All RXs         Average Total Cost         Avg Cost/RX         Avg Qty         Days         Requested         Amt Amt Saved Saved         Pct Saved         Full AWP         Amt Amt Saved Saved           1228         100%         \$20,196         \$16.45         46.7         25.7         \$22,271         \$2,076         \$1.69         9.32%         \$131,773         \$111,577           737         60.02%         \$12,049         \$16.35         48.0         23.5         \$13,252         \$1,203         \$1.63         9.08%         \$74,279         \$62,230           491         39.98%         \$8,146         \$16.59         44.8         29.2         \$9,019         \$873         \$1.78         9.68%         \$57,494         \$49,347           1196         97.39%         \$13,333         \$11.15         46.1         25.9         \$14,054         \$721         \$0.60         5.13%         \$123,269         \$109,936           6         0.49%         \$140         \$23.34         41.7         30.0         \$168         \$28         \$4.62         16.51%         \$175         \$35           26         2.12%         \$6,723         \$258.58         77.5         19.5         \$8,050         \$1,449         \$1 | # of RXs         Calculated # of RXs         Calculated All RXs         Average Cost/RX         Avg Qty         Avg Days         Requested         Amt Amt Saved per RX         Pct Saved         Full AWP         Amt Saved Per RX           1228         100%         \$20,196         \$16.45         46.7         25.7         \$22,271         \$2,076         \$1.69         9.32%         \$131,773         \$111,577         \$90.86           737         60.02%         \$12,049         \$16.35         48.0         23.5         \$13,252         \$1,203         \$1.63         9.08%         \$74,279         \$62,230         \$84.44           491         39.98%         \$8,146         \$16.59         44.8         29.2         \$9,019         \$873         \$1.78         9.68%         \$57,494         \$49,347         \$100.50           1196         97.39%         \$13,333         \$11.15         46.1         25.9         \$14,054         \$721         \$0.60         5.13%         \$123,269         \$109,936         \$91.92           6         0.49%         \$140         \$23.34         41.7         30.0         \$168         \$28         \$4.62         16.51%         \$175         \$35         \$5.77           26         2.12%         \$6,723 |

Savings vs. Submitted Amounts Savings vs. Full AWP Price This section compares amounts requested by the pharmacy with amounts actually billed to the plan. This section compares the full AWP price of the drug against the amount billed to the plan

Type indicate the network type of the pharmacy. Values are Retail, Mail, or All. All dollar amounts are based of Drug cost only.

Brand Equiv RXs refers to brands drugs filled when a generic equivilant was available

Note

This report is based of invoice close dates.

**Board Mtg: 2/25/20** 

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

### Montgomery County Hospital District Summary of Claims Processed For the Period 12/4/19 through 1/31/20

| Disbursement Date              | <b>Board Reviewed</b> | Pa | yments Made to All Other<br>Vendors (Non-UPL) |
|--------------------------------|-----------------------|----|---|
| December                       |                       |    |   |
| December 4, 2019               | Yes                   | \$ | 5,334.25                                      |
| December 5, 2019               | Yes                   | \$ | 14,548.47                                     |
| December 11, 2019              | Yes                   | \$ | 22,833.33                                     |
| December 12, 2019              | Yes                   | \$ | 18,970.90                                     |
| December 18, 2019              | Yes                   | \$ | 44,093.40                                     |
| December 19, 2019              | Yes                   | \$ | 16,051.64                                     |
| Total December Payments - MTD  |                       | \$ | 121,831.99                                    |
| Monthly Budget - December 2019 |                       | \$ | 203,166.00                                    |
| January                        |                       |    |   |
| January 1, 2020                | No                    | \$ | 3,784.74                                      |
| January 2, 2020                | No                    | \$ | 458.11  |
| January 8, 2020                | No                    | \$ | 53,957.19                                     |
| January 9, 2020                | No                    | \$ | 54,726.45                                     |
| January 16, 2020               | No                    | \$ | 7,324.88                                      |
| January 16, 2020               | No                    | \$ | 58,257.17                                     |
| January 22, 2020               | No                    | \$ | 76,640.24                                     |
| January 23, 2020               | No                    | \$ | 674.42  |
| January 29, 2020               | No                    | \$ | 16,628.05                                     |
| January 31, 2020               | No                    | \$ | 10,826.92                                     |
| Total January Payments - MTD   |                       | \$ | 283,278.17                                    |
| Monthly Budget - January 2020  |                       | \$ | 203,165.00                                    |

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

### Montgomery County Hospital District Summary of Claims Processed For the Period 2/1/20 through 2/29/20

| Disbursement Date  | Provi | Value of Services Provided by HCA and Affiliated Providers |  |  |
|--|-------|--|--|--|
| <u>February</u> February Voluntary Contribution for Medicaid 1115 Waiver Program | \$    | 210,239.00   |  |  |
| Budgeted Amount February 2020  | \$    | 210,239.00   |  |  |
| Over / (Under) Budget  | \$    | -  |  |  |

#### Board Mtg.: 2/25/20

#### **Montgomery County Hospital District**

**Financial Dashboard for** 

January 2020

(dollars expressed in 000's)

|                      | Jan 2020 | Jan 2019 | var     | var % |
|----------------------|----------|----------|---------|-------|
|                      |          |          |         | _     |
| Cash and Investments | 57,238   | 59,461   | (2,223) | -3.7% |

| Legend |                      |  |  |  |  |  |  |
|--------|----------------------|--|--|--|--|--|--|
|        |                      |  |  |  |  |  |  |
| Green  | Favorable Variance   |  |  |  |  |  |  |
| Red    | Unfavorable Variance |  |  |  |  |  |  |

V----

|                                 |        | January 2 | 020   |        | Year to Date |        |       |        |  |
|---------------------------------|--------|-----------|-------|--------|--------------|--------|-------|--------|--|
| Income Statement                | Act    | Bud       | Var   | Var %  | Act          | Bud    | Var   | Var %  |  |
| Revenue                         |        |           |       |        |              |        |       |        |  |
| Tax Revenue                     | 13,271 | 12,044    | 1,227 | 10.2%  | 30,675       | 28,601 | 2,074 | 7.3%   |  |
| EMS Net Revenue                 | 1,350  | 1,350     | 0     | 0.0%   | 5,328        | 5,356  | (28)  | -0.5%  |  |
| Other Revenue                   | 286    | 396       | (110) | -27.7% | 1,300        | 1,518  | (218) | -14.4% |  |
| Total Revenue                   | 14,908 | 13,790    | 1,118 | 8.1%   | 37,302       | 35,475 | 1,828 | 5.2%   |  |
| Expenses                        |        |           |       |        |              |        |       |        |  |
| Payroll                         | 3,020  | 3,238     | (218) | -6.7%  | 12,170       | 12,326 | (156) | -1.3%  |  |
| Operating                       | 1,002  | 1,054     | (53)  | -5.0%  | 4,066        | 4,443  | (377) | -8.5%  |  |
| Indigent Healthcare             | 483    | 413       | 70    | 16.9%  | 1,822        | 1,654  | 169   | 10.2%  |  |
| Total Operating Expenses        | 4,505  | 4,706     | (201) | -4.3%  | 18,058       | 18,422 | (364) | -2.0%  |  |
| Capital                         | 250    | 286       | (35)  | -12.4% | 3,447        | 3,461  | (14)  | -0.4%  |  |
| Total Expenditures              | 4,756  | 4,992     | (236) | -4.7%  | 21,505       | 21,884 | (379) | -1.7%  |  |
| Revenue Over / (Under) Expenses | 10,152 | 8,798     | 1,354 | 15.4%  | 15,797       | 13,591 | 2,206 | 16.2%  |  |

1------

Tax Revenue: Year-to-date, Tax Revenue is greater than budget by \$2.1M or 7.3%. The monthly Tax Revenue budget is allocated based on a rolling three-year average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$28k less than budget, which represents a variance of less than 1%.

Other Revenue: Year-to-date, Other Revenue is \$218k less than budget primarily due to fewer Community Paramedicine 1115 Waiver billable encounters. There have been open positions, the program has evolved, and staff have become more efficient.

Payroll: Overall, Payroll Expenses are \$156k under budget year-to-date primarily due to open positions.

Operating Expenses: Generally, Operating Expenses are under budget year-to-date across the board mainly due to timing.

Indigent Care Expenses: Indigent Care Expenses are over budget by \$169k primarily due to an increase in the number of patients and the claims

## **Montgomery County Hospital District Balance Sheet**

As of January 31, 2020

|                           |  | Fund 10<br>01/31/2020 |
|---------------------------|--|-----------------------|
| ASSETS                    |  |                       |
| Cash and Equivalents      |  |                       |
| 10-000-10100              | Petty Cash-AdmBS                       | \$1,950.00            |
| 10-000-11101              | Capital Replacement-WF-BS              | \$0.00                |
| 10-000-11401              | Operating Account-WF-BS                | \$2,958,993.16        |
| 10-000-11451              | HCAP Disbursement-WF-BS                | \$140.18              |
| 10-000-11701              | Tax Revenue-WF-BS                      | \$0.00                |
| 10-000-12400              | Investments-MMA-BS                     | \$2,031,617.69        |
| 10-000-12500              | Investments-MMDA-BS                    | \$5,072,304.85        |
| 10-000-13100              | Texpool-District-BS                    | \$8,090,913.68        |
| 10-000-13300              | Investments-WF Bank-BS                 | \$12,752,187.34       |
| 10-000-13400              | Texstar Investment Pool-BS             | \$8,081,014.89        |
| 10-000-13450              | Investments-CDARS-BS                   | \$2,019,821.74        |
| 10-000-13500              | Investments - BS                       | \$16,228,952.07       |
| 10-000-13600              | Investments-WF-Spec. Liquidity Fund-BS | \$0.00                |
| Total Cash and Equiva     | lents                                  | \$57,237,895.60       |
| Receivables               |  |                       |
| 10-000-14100              | A/R-EMS Billings-BS                    | \$8,285,977.38        |
| 10-000-14200              | Allowance for Bad Debts-BS             | (\$3,701,177.76)      |
| 10-000-14300              | A/R-Other-BS                           | \$2,999,644.18        |
| 10-000-14305              | A/R Employee-BS                        | \$1,572.57            |
| 10-000-14335              | A/R MRC UASI 2012-BS                   | \$0.00                |
| 10-000-14338              | A/R MRC UASI 2013-BS                   | \$0.00                |
| 10-000-14525              | Receivable from Component Unit-BS      | \$119,068.82          |
| 10-000-14700              | Taxes Receivable-BS                    | \$5,054,692.51        |
| 10-000-14750              | Allowance for bad debt-tax rev-BS      | (\$500,748.23)        |
| Total Receivables         |  | \$12,259,029.47       |
| Other Assets              |  |                       |
| 10-000-14900              | Prepaid Expenses-BS                    | \$172,255.08          |
| 10-000-15000              | Inventory-BS                           | \$733,642.23          |
| <b>Total Other Assets</b> |  | \$905,897.31          |
| TOTAL ASSETS              |  | \$70,402,822.38       |
| LIABILITIES               |  |                       |
| Current Liabilities       |  |                       |
| 10-000-20500              | Accounts Payable-BS                    | \$186,273.95          |
| 10-000-20501              | Accounts Payable - Holding-BS          | \$0.00                |
| 10-000-20600              | Accounts Payable-Other-BS              | \$25,999.91           |
| 10-000-21000              | Accrued Expenditures-BS                | \$1,827,434.62        |
| 10-000-21400              | Accrued Payroll-BS                     | \$1,055,938.83        |
| 10-000-21525              | P/R-United Way Deductions-BS           | \$5,306.44            |

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|                       |   | Fund 10<br>01/31/2020 |
|-----------------------|---|-----------------------|
| 10-000-21585          | P/R-Flexible Spending-BS-BS               | \$4,317.17            |
| 10-000-21590          | P/R-Premium Cancer/Accident-BS            | (\$16.06)             |
| 10-000-21595          | P/R-Health Savings-BS-BS                  | (\$136,010.60)        |
| 10-000-21600          | Employee Deferred CompBS                  | \$0.00                |
| 10-000-21650          | TCDRS Defined Benefit Plan-BS             | \$344,775.79          |
| Total Current Liabil  | ities                                     | \$3,314,020.05        |
| Deferred Liabilities  |   |                       |
| 10-000-23000          | Deferred Tax Revenue-BS                   | \$4,553,944.28        |
| 10-000-23200          | Deferred Revenue-BS                       | \$466,454.64          |
| Total Deferred Liab   | ilities                                   | \$5,020,398.92        |
| TOTAL LIABILITIES     |   | \$8,334,418.97        |
| CAPITAL               |   |                       |
| 10-000-30200          | Committed - Open Purchase Orders-BS       | \$0.00                |
| 10-000-30225          | Assigned - Open Purchase Orders-BS        | \$302,961.49          |
| 10-000-30400          | Nonspendable - Inventory-BS               | \$733,642.23          |
| 10-000-30700          | Nonspendable - Prepaids-BS                | \$172,255.08          |
| 10-000-30800          | Restricted - Paramedicine Program MCHD-BS | \$0.00                |
| 10-000-32001          | Committed - Uncompensated Care-BS         | \$7,580,000.00        |
| 10-000-32002          | Committed - Capital Replacement-BS        | \$1,890,760.00        |
| 10-000-32003          | Committed - Capital Maintenance-BS        | \$60,038.00           |
| 10-000-32004          | Committed - Catastrophic Events-BS        | \$5,000,000.00        |
| 10-000-39000          | Unassigned Fund Balance-MCHD-BS           | \$46,328,746.61       |
| TOTAL CAPITAL         |   | \$62,068,403.41       |
| TOTAL LIABILITIES AND | CAPITAL                                   | \$70,402,822.38       |

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For the Period Ended January 31, 2020

|                               | Current<br>Month<br>Actual | Current<br>Month<br>Budget | Current<br>Month<br>Variance | YTD<br>Actual    | YTD<br>Budget    | YTD<br>Variance | Total<br>Annual<br>Budget | %YTD<br>Annual<br>Budget | Annual<br>Budget<br>Remaining |
|-------------------------------|----------------------------|----------------------------|------------------------------|------------------|------------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Revenue                       |                            |                            |                              |                  |                  |                 |                           |                          |                               |
| Tax Revenue                   |                            |                            |                              |                  |                  |                 |                           |                          |                               |
| Tax Revenue                   | \$13,223,073.58            | \$11,987,650.00            | \$1,235,423.58               | \$30,577,153.35  | \$28,391,282.00  | \$2,185,871.35  | \$33,937,317.00           | 90.10 %                  | \$3,360,163.65                |
| Delinquent Tax Revenue        | \$27,838.03                | \$45,130.00                | (\$17,291.97)                | \$54,286.31      | \$165,971.00     | (\$111,684.69)  | \$381,365.00              | 14.23 %                  | \$327,078.69                  |
| Penalties and Interest        | \$10,918.53                | \$11,035.00                | (\$116.47)                   | \$33,833.51      | \$43,477.00      | (\$9,643.49)    | \$304,922.00              | 11.10 %                  | \$271,088.49                  |
| Miscellaneous Tax Revenue     | \$9,403.76                 | \$0.00                     | \$9,403.76                   | \$9,403.76       | \$0.00           | \$9,403.76      | \$0.00                    | 0.00 %                   | (\$9,403.76)                  |
| Total                         | \$13,271,233.90            | \$12,043,815.00            | \$1,227,418.90               | \$30,674,676.93  | \$28,600,730.00  | \$2,073,946.93  | \$34,623,604.00           | 88.59 %                  | \$3,948,927.07                |
| EMS Net Revenue               |                            |                            |                              |                  |                  |                 |                           |                          |                               |
| Advanced Life Support Revenue | \$2,139,951.74             | \$2,069,554.00             | \$70,397.74                  | \$8,398,297.74   | \$8,211,456.00   | \$186,841.74    | \$24,434,088.00           | 34.37 %                  | \$16,035,790.26               |
| Basic Life Support Revenue    | \$346,869.15               | \$369,099.00               | (\$22,229.85)                | \$1,517,533.74   | \$1,464,489.00   | \$53,044.74     | \$4,357,747.00            | 34.82 %                  | \$2,840,213.26                |
| Transfer Service Fees         | \$270,841.93               | \$266,799.00               | \$4,042.93                   | \$974,324.40     | \$1,058,590.00   | (\$84,265.60)   | \$3,149,951.00            | 30.93 %                  | \$2,175,626.60                |
| Non-Transport Fees            | \$18,231.25                | \$22,701.00                | (\$4,469.75)                 | \$77,603.89      | \$90,072.00      | (\$12,468.11)   | \$268,020.00              | 28.95 %                  | \$190,416.11                  |
| Contractual Allowance         | (\$672,626.19)             | (\$685,593.00)             | \$12,966.81                  | (\$2,735,722.87) | (\$2,720,256.00) | (\$15,466.87)   | (\$8,094,421.00)          | 33.80 %                  | (\$5,358,698.13)              |
| Provision for Bad Debt        | (\$775,704.74)             | (\$722,754.00)             | (\$52,950.74)                | (\$2,992,957.38) | (\$2,867,701.00) | (\$125,256.38)  | (\$8,533,158.00)          | 35.07 %                  | (\$5,540,200.62)              |
| Recovery of Bad Debt - EMS    | \$22,407.69                | \$30,070.00                | (\$7,662.31)                 | \$88,855.38      | \$119,309.00     | (\$30,453.62)   | \$355,016.00              | 25.03 %                  | \$266,160.62                  |
| Total EMS Net Revenue         | \$1,349,970.83             | \$1,349,876.00             | \$94.83                      | \$5,327,934.90   | \$5,355,959.00   | (\$28,024.10)   | \$15,937,243.00           | 33.43 %                  | \$10,609,308.10               |
| Other Revenue                 |                            |                            |                              |                  |                  |                 |                           |                          |                               |
| Investment Income - MCHD      | \$76,126.33                | \$95,768.00                | (\$19,641.67)                | \$293,534.64     | \$319,495.00     | (\$25,960.36)   | \$1,029,572.00            | 28.51 %                  | \$736,037.36                  |
| Interest Income               | \$895.40                   | \$938.00                   | (\$42.60)                    | \$3,801.91       | \$3,816.00       | (\$14.09)       | \$10,937.00               | 34.76 %                  | \$7,135.09                    |
| Tobacco Settlement Proceeds   | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00           | \$0.00           | \$0.00          | \$600,000.00              | 0.00 %                   | \$600,000.00                  |
| Weyland Bldg. Land Lease      | \$0.00                     | \$0.00                     | \$0.00                       | \$8,265.51       | \$8,266.00       | (\$0.49)        | \$33,064.00               | 25.00 %                  | \$24,798.49                   |
| Miscellaneous Income          | \$12,813.14                | \$4,800.00                 | \$8,013.14                   | \$60,625.14      | \$37,900.00      | \$22,725.14     | \$205,210.00              | 29.54 %                  | \$144,584.86                  |
| Rx Discount Card Royalties    | \$109.00                   | \$190.00                   | (\$81.00)                    | \$367.25         | \$760.00         | (\$392.75)      | \$2,280.00                | 16.11 %                  | \$1,912.75                    |
| Tenant Rent Income            | \$7,499.80                 | \$7,750.00                 | (\$250.20)                   | \$29,999.20      | \$31,000.00      | (\$1,000.80)    | \$93,000.00               | 32.26 %                  | \$63,000.80                   |
| P.A. Processing Fees          | \$245.00                   | \$233.00                   | \$12.00                      | \$835.00         | \$932.00         | (\$97.00)       | \$2,796.00                | 29.86 %                  | \$1,961.00                    |
| Contract Revenue (Net)        | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00           | \$0.00           | \$0.00          | \$180,575.00              | 0.00 %                   | \$180,575.00                  |
| 1115 Waiver - Paramedicine    | \$37,900.00                | \$110,000.00               | (\$72,100.00)                | \$153,600.00     | \$440,000.00     | (\$286,400.00)  | \$1,320,000.00            | 11.64 %                  | \$1,166,400.00                |

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For the Period Ended January 31, 2020

|  | Current<br>Month<br>Actual   | Current<br>Month<br>Budget  | Current<br>Month<br>Variance  | YTD<br>Actual   | YTD<br>Budget   | YTD<br>Variance  | Total<br>Annual<br>Budget  | %YTD<br>Annual<br>Budget                                       | Annual<br>Budget<br>Remaining   |
|--|--|---|---|---|---|--|--|--|---|
| Education/Training Revenue   | \$26,847.00  | \$27,500.00   | (\$653.00)  | \$94,701.72   | \$95,350.00   | (\$648.28)   | \$288,700.00   | 32.80 %  | \$193,998.28  |
| Stand-By Fees  | \$0.00   | \$6,352.00  | (\$6,352.00)  | \$38,375.00   | \$25,204.00   | \$13,171.00  | \$74,999.00  | 51.17 %  | \$36,624.00   |
| EMS - Trauma Fund Income   | \$0.00   | \$0.00  | \$0.00  | \$30,317.00   | \$25,000.00   | \$5,317.00   | \$25,000.00  | 121.27 %   | (\$5,317.00)  |
| Ambulance Supplemental Payment Program   | \$0.00   | \$0.00  | \$0.00  | \$0.00  | \$0.00  | \$0.00   | \$500,000.00   | 0.00 %   | \$500,000.00  |
| Management Fee Revenue   | \$8,333.33   | \$8,333.00  | \$0.33  | \$33,333.32   | \$33,333.00   | \$0.32   | \$100,000.00   | 33.33 %  | \$66,666.68   |
| Employee Medical Premiums  | \$92,174.21  | \$94,494.00   | (\$2,319.79)  | \$398,962.09  | \$330,729.00  | \$68,233.09  | \$1,133,928.00   | 35.18 %  | \$734,965.91  |
| Dispatch Fees  | \$7,185.00   | \$7,000.00  | \$185.00  | \$30,582.00   | \$28,000.00   | \$2,582.00   | \$222,438.00   | 13.75 %  | \$191,856.00  |
| MDC Revenue - First Responders   | \$0.00   | \$0.00  | \$0.00  | \$7,625.00  | \$7,000.00  | \$625.00   | \$99,500.00  | 7.66 %   | \$91,875.00   |
| Inter Local 800 Mhz  | \$0.00   | \$0.00  | \$0.00  | \$0.00  | \$0.00  | \$0.00   | \$180,000.00   | 0.00 %   | \$180,000.00  |
| VHF Project Revenue  | \$9,980.22   | \$9,980.00  | \$0.22  | \$39,857.37   | \$39,858.00   | (\$0.63)   | \$120,084.00   | 33.19 %  | \$80,226.63   |
| Tower Contract Revenue   | \$6,384.43   | \$22,856.00   | (\$16,471.57)   | \$74,897.18   | \$91,373.00   | (\$16,475.82)  | \$275,566.00   | 27.18 %  | \$200,668.82  |
| Gain/Loss on Sale of Assets  | \$0.00   | \$0.00  | \$0.00  | \$0.00  | \$0.00  | \$0.00   | \$30,000.00  | 0.00 %   | \$30,000.00   |
| Total Other Revenue  | \$286,492.86   | \$396,194.00  | (\$109,701.14)  | \$1,299,679.33  | \$1,518,016.00  | (\$218,336.67)   | \$6,527,649.00   | 19.91 %  | \$5,227,969.67  |
| Total Revenues   | \$14,907,697.59  | \$13,789,885.00   | \$1,117,812.59  | \$37,302,291.16   | \$35,474,705.00   | \$1,827,586.16   | \$57,088,496.00  | 65.34 %  | \$19,786,204.84   |
|  |  |   |   |   |   |  |  |  |   |
| Expenses   |  |   |   |   |   |  |  |  |   |
| ·  |  |   |   |   |   |  |  |  |   |
| <b>Expenses</b> Payroll Expenses  Regular Pay  | \$1,888,780.29   | \$1,915,537.00  | (\$26,756.71)   | \$7,295,799.47  | \$7,505,931.00  | (\$210,131.53)   | \$22,613,460.00  | 32.26 %  | \$15,317,660.53   |
| Payroll Expenses   | \$1,888,780.29<br>\$271,264.66   | \$1,915,537.00<br>\$201,044.00  | (\$26,756.71)<br>\$70,220.66  | \$7,295,799.47<br>\$953,508.01  |   | (\$210,131.53)<br>\$168,556.01   | \$22,613,460.00<br>\$2,356,249.00  | 32.26 %<br>40.47 %   |   |
| Payroll Expenses<br>Regular Pay  |  |   |   |   | \$7,505,931.00  |  |  |  | \$15,317,660.53   |
| Payroll Expenses<br>Regular Pay<br>Overtime Pay  | \$271,264.66   | \$201,044.00  | \$70,220.66   | \$953,508.01  | \$7,505,931.00<br>\$784,952.00  | \$168,556.01   | \$2,356,249.00   | 40.47 %  | \$15,317,660.53<br>\$1,402,740.99   |
| Payroll Expenses Regular Pay Overtime Pay Paid Time Off  | \$271,264.66<br>\$177,662.55   | \$201,044.00<br>\$218,209.00  | \$70,220.66<br>(\$40,546.45)  | \$953,508.01<br>\$818,782.07  | \$7,505,931.00<br>\$784,952.00<br>\$880,599.00  | \$168,556.01<br>(\$61,816.93)  | \$2,356,249.00<br>\$2,621,601.00   | 40.47 %<br>31.23 %   | \$15,317,660.53<br>\$1,402,740.99<br>\$1,802,818.93   |
| Payroll Expenses Regular Pay Overtime Pay Paid Time Off Stipend Pay  | \$271,264.66<br>\$177,662.55<br>\$10,360.52  | \$201,044.00<br>\$218,209.00<br>\$19,183.00   | \$70,220.66<br>(\$40,546.45)<br>(\$8,822.48)  | \$953,508.01<br>\$818,782.07<br>\$68,683.19   | \$7,505,931.00<br>\$784,952.00<br>\$880,599.00<br>\$76,084.00   | \$168,556.01<br>(\$61,816.93)<br>(\$7,400.81)  | \$2,356,249.00<br>\$2,621,601.00<br>\$227,820.00   | 40.47 %<br>31.23 %<br>30.15 %                                  | \$15,317,660.53<br>\$1,402,740.99<br>\$1,802,818.93<br>\$159,136.81   |
| Payroll Expenses Regular Pay Overtime Pay Paid Time Off Stipend Pay Payroll Taxes                            | \$271,264.66<br>\$177,662.55<br>\$10,360.52<br>\$165,438.31                                | \$201,044.00<br>\$218,209.00<br>\$19,183.00<br>\$180,076.00                                 | \$70,220.66<br>(\$40,546.45)<br>(\$8,822.48)<br>(\$14,637.69)                                   | \$953,508.01<br>\$818,782.07<br>\$68,683.19<br>\$644,051.27                                 | \$7,505,931.00<br>\$784,952.00<br>\$880,599.00<br>\$76,084.00<br>\$707,432.00                                 | \$168,556.01<br>(\$61,816.93)<br>(\$7,400.81)<br>(\$63,380.73)                                   | \$2,356,249.00<br>\$2,621,601.00<br>\$227,820.00<br>\$2,128,161.00                                   | 40.47 %<br>31.23 %<br>30.15 %<br>30.26 %                       | \$15,317,660.53<br>\$1,402,740.99<br>\$1,802,818.93<br>\$159,136.81<br>\$1,484,109.73                                   |
| Payroll Expenses Regular Pay Overtime Pay Paid Time Off Stipend Pay Payroll Taxes TCDRS Plan                 | \$271,264.66<br>\$177,662.55<br>\$10,360.52<br>\$165,438.31<br>\$145,419.38                | \$201,044.00<br>\$218,209.00<br>\$19,183.00<br>\$180,076.00<br>\$153,950.00                 | \$70,220.66<br>(\$40,546.45)<br>(\$8,822.48)<br>(\$14,637.69)<br>(\$8,530.62)                   | \$953,508.01<br>\$818,782.07<br>\$68,683.19<br>\$644,051.27<br>\$592,623.77                 | \$7,505,931.00<br>\$784,952.00<br>\$880,599.00<br>\$76,084.00<br>\$707,432.00<br>\$597,897.00                 | \$168,556.01<br>(\$61,816.93)<br>(\$7,400.81)<br>(\$63,380.73)<br>(\$5,273.23)                   | \$2,356,249.00<br>\$2,621,601.00<br>\$227,820.00<br>\$2,128,161.00<br>\$1,812,483.00                 | 40.47 %<br>31.23 %<br>30.15 %<br>30.26 %<br>32.70 %            | \$15,317,660.53<br>\$1,402,740.99<br>\$1,802,818.93<br>\$159,136.81<br>\$1,484,109.73<br>\$1,219,859.23                 |
| Payroll Expenses Regular Pay Overtime Pay Paid Time Off Stipend Pay Payroll Taxes TCDRS Plan Health & Dental | \$271,264.66<br>\$177,662.55<br>\$10,360.52<br>\$165,438.31<br>\$145,419.38<br>\$52,568.45 | \$201,044.00<br>\$218,209.00<br>\$19,183.00<br>\$180,076.00<br>\$153,950.00<br>\$195,568.00 | \$70,220.66<br>(\$40,546.45)<br>(\$8,822.48)<br>(\$14,637.69)<br>(\$8,530.62)<br>(\$142,999.55) | \$953,508.01<br>\$818,782.07<br>\$68,683.19<br>\$644,051.27<br>\$592,623.77<br>\$190,309.09 | \$7,505,931.00<br>\$784,952.00<br>\$880,599.00<br>\$76,084.00<br>\$707,432.00<br>\$597,897.00<br>\$353,429.00 | \$168,556.01<br>(\$61,816.93)<br>(\$7,400.81)<br>(\$63,380.73)<br>(\$5,273.23)<br>(\$163,119.91) | \$2,356,249.00<br>\$2,621,601.00<br>\$227,820.00<br>\$2,128,161.00<br>\$1,812,483.00<br>\$775,469.00 | 40.47 %<br>31.23 %<br>30.15 %<br>30.26 %<br>32.70 %<br>24.54 % | \$15,317,660.53<br>\$1,402,740.99<br>\$1,802,818.93<br>\$159,136.81<br>\$1,484,109.73<br>\$1,219,859.23<br>\$585,159.91 |

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For the Period Ended January 31, 2020

| _   | Current<br>Month<br>Actual | Current<br>Month<br>Budget | Current<br>Month<br>Variance | YTD<br>Actual | YTD<br>Budget | YTD<br>Variance | Total<br>Annual<br>Budget | %YTD<br>Annual<br>Budget | Annual<br>Budget<br>Remaining |
|---|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Operating Expenses                            |                            |                            |                              |               |               |                 |                           |                          |                               |
| Unemployment Expense                          | (\$8,400.00)               | \$4,200.00                 | (\$12,600.00)                | \$4,245.62    | \$16,800.00   | (\$12,554.38)   | \$50,400.00               | 8.42 %                   | \$46,154.38                   |
| Accident Repair                               | \$12,589.62                | \$12,500.00                | \$89.62                      | \$15,348.61   | \$15,400.00   | (\$51.39)       | \$30,000.00               | 51.16 %                  | \$14,651.39                   |
| Accounting/Auditing Fees                      | \$15,000.00                | \$15,000.00                | \$0.00                       | \$15,000.00   | \$15,000.00   | \$0.00          | \$43,700.00               | 34.32 %                  | \$28,700.00                   |
| Advertising                                   | \$121.60                   | \$122.00                   | (\$0.40)                     | \$363.92      | \$422.00      | (\$58.08)       | \$5,450.00                | 6.68 %                   | \$5,086.08                    |
| Bank Charges                                  | \$0.00                     | \$1,000.00                 | (\$1,000.00)                 | \$1,352.80    | \$4,000.00    | (\$2,647.20)    | \$12,000.00               | 11.27 %                  | \$10,647.20                   |
| Credit Card Processing Fee                    | \$1,417.46                 | \$1,470.00                 | (\$52.54)                    | \$6,289.51    | \$6,565.00    | (\$275.49)      | \$22,740.00               | 27.66 %                  | \$16,450.49                   |
| Bio-Waste Removal                             | \$2,051.45                 | \$2,717.00                 | (\$665.55)                   | \$6,672.90    | \$11,118.00   | (\$4,445.10)    | \$33,354.00               | 20.01 %                  | \$26,681.10                   |
| Books/Materials                               | \$3,566.83                 | \$3,732.00                 | (\$165.17)                   | \$19,750.42   | \$19,230.00   | \$520.42        | \$56,573.00               | 34.91 %                  | \$36,822.58                   |
| Business Licenses                             | \$1,160.00                 | \$1,160.00                 | \$0.00                       | \$4,141.00    | \$3,010.00    | \$1,131.00      | \$44,065.00               | 9.40 %                   | \$39,924.00                   |
| Capital Lease Expense                         | \$39,706.24                | \$39,706.00                | \$0.24                       | \$158,428.25  | \$158,428.00  | \$0.25          | \$390,979.00              | 40.52 %                  | \$232,550.75                  |
| Collection Fees                               | \$9,381.88                 | \$11,800.00                | (\$2,418.12)                 | \$31,067.40   | \$33,700.00   | (\$2,632.60)    | \$128,100.00              | 24.25 %                  | \$97,032.60                   |
| Community Education                           | \$571.17                   | \$2,105.00                 | (\$1,533.83)                 | \$2,629.71    | \$2,693.00    | (\$63.29)       | \$16,780.00               | 15.67 %                  | \$14,150.29                   |
| Computer Maintenance                          | \$81,042.20                | \$79,000.00                | \$2,042.20                   | \$104,886.70  | \$110,000.00  | (\$5,113.30)    | \$471,150.00              | 22.26 %                  | \$366,263.30                  |
| Computer Software                             | \$63,295.45                | \$55,056.00                | \$8,239.45                   | \$308,070.93  | \$281,562.00  | \$26,508.93     | \$1,341,821.00            | 22.96 %                  | \$1,033,750.07                |
| Computer Software - MDC First Responder       | \$0.00                     | \$0.00                     | \$0.00                       | \$5,490.00    | \$5,000.00    | \$490.00        | \$55,200.00               | 9.95 %                   | \$49,710.00                   |
| Computer Supplies/Non-Cap.                    | \$4,245.49                 | \$4,175.00                 | \$70.49                      | \$10,451.70   | \$10,166.07   | \$285.63        | \$43,101.07               | 24.25 %                  | \$32,649.37                   |
| Conferences - Fees, Travel, & Meals           | \$8,332.88                 | \$20,529.00                | (\$12,196.12)                | \$59,234.19   | \$80,099.00   | (\$20,864.81)   | \$215,244.00              | 27.52 %                  | \$156,009.81                  |
| Contractual Obligations- County Appraisal     | \$0.00                     | \$0.00                     | \$0.00                       | \$72,205.14   | \$71,424.00   | \$781.14        | \$285,696.00              | 25.27 %                  | \$213,490.86                  |
| Contractual Obligations- Tax Collector Assess | \$156.02                   | \$0.00                     | \$156.02                     | \$85,029.63   | \$78,661.00   | \$6,368.63      | \$78,673.00               | 108.08 %                 | (\$6,356.63)                  |
| Contractual Obligations- Other                | \$16,247.78                | \$18,846.00                | (\$2,598.22)                 | \$70,750.59   | \$75,784.00   | (\$5,033.41)    | \$238,851.00              | 29.62 %                  | \$168,100.41                  |
| Customer Property Damage                      | \$0.00                     | \$0.00                     | \$0.00                       | \$40.35       | \$50.00       | (\$9.65)        | \$13,462.00               | 0.30 %                   | \$13,421.65                   |
| Customer Relations                            | \$4,640.00                 | \$4,600.00                 | \$40.00                      | \$23,725.40   | \$18,400.00   | \$5,325.40      | \$62,120.00               | 38.19 %                  | \$38,394.60                   |
| Damages/Uninsured Portion                     | \$7,039.34                 | \$0.00                     | \$7,039.34                   | \$92,844.62   | \$0.00        | \$92,844.62     | \$0.00                    | 0.00 %                   | (\$92,844.62)                 |
| Disposable Linen                              | \$6,178.15                 | \$6,108.00                 | \$70.15                      | \$18,292.08   | \$18,216.00   | \$76.08         | \$46,896.00               | 39.01 %                  | \$28,603.92                   |
| Disposable Medical Supplies                   | \$96,350.47                | \$96,130.00                | \$220.47                     | \$414,216.76  | \$413,723.88  | \$492.88        | \$1,041,561.88            | 39.77 %                  | \$627,345.12                  |
| Drug Supplies                                 | \$28,907.47                | \$25,837.50                | \$3,069.97                   | \$94,585.26   | \$94,730.00   | (\$144.74)      | \$284,320.00              | 33.27 %                  | \$189,734.74                  |
| Dues/Subscriptions                            | \$4,903.99                 | \$4,240.00                 | \$663.99                     | \$32,279.04   | \$31,935.00   | \$344.04        | \$58,415.00               | 55.26 %                  | \$26,135.96                   |
| Durable Medical Equipment                     | \$34,263.04                | \$40,867.00                | (\$6,603.96)                 | \$79,068.84   | \$87,961.12   | (\$8,892.28)    | \$292,736.12              | 27.01 %                  | \$213,667.28                  |

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For the Period Ended January 31, 2020

|                                    | Current<br>Month<br>Actual | Current<br>Month<br>Budget | Current<br>Month<br>Variance | YTD<br>Actual | YTD<br>Budget | YTD<br>Variance | Total<br>Annual<br>Budget | %YTD<br>Annual<br>Budget | Annual<br>Budget<br>Remaining |
|------------------------------------|----------------------------|----------------------------|------------------------------|---------------|---------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Employee Health\Wellness           | \$310.32                   | \$1,375.00                 | (\$1,064.68)                 | \$2,110.71    | \$5,500.00    | (\$3,389.29)    | \$26,500.00               | 7.96 %                   | \$24,389.29                   |
| Employee Recognition               | \$923.14                   | \$2,073.00                 | (\$1,149.86)                 | \$59,358.06   | \$56,902.00   | \$2,456.06      | \$113,471.00              | 52.31 %                  | \$54,112.94                   |
| Equipment Rental                   | \$196.34                   | \$200.00                   | (\$3.66)                     | \$559.67      | \$1,100.00    | (\$540.33)      | \$14,300.00               | 3.91 %                   | \$13,740.33                   |
| Fluids & Additives - Auto          | (\$832.80)                 | \$800.00                   | (\$1,632.80)                 | (\$832.80)    | \$3,300.00    | (\$4,132.80)    | \$15,000.00               | (5.55)%                  | \$15,832.80                   |
| Fuel - Auto                        | \$47,180.66                | \$72,824.00                | (\$25,643.34)                | \$200,248.61  | \$291,374.00  | (\$91,125.39)   | \$874,174.00              | 22.91 %                  | \$673,925.39                  |
| Fuel - Non-Auto                    | \$0.00                     | \$0.00                     | \$0.00                       | \$1,085.00    | \$1,100.00    | (\$15.00)       | \$4,500.00                | 24.11 %                  | \$3,415.00                    |
| Hazardous Waste Removal            | \$0.00                     | \$0.00                     | \$0.00                       | \$468.55      | \$455.00      | \$13.55         | \$1,920.00                | 24.40 %                  | \$1,451.45                    |
| Insurance                          | \$45,727.84                | \$45,674.00                | \$53.84                      | \$138,801.98  | \$180,600.00  | (\$41,798.02)   | \$566,601.00              | 24.50 %                  | \$427,799.02                  |
| Interest Expense                   | \$832.74                   | \$833.00                   | (\$0.26)                     | \$3,727.67    | \$3,730.00    | (\$2.33)        | \$7,785.00                | 47.88 %                  | \$4,057.33                    |
| Laundry Service & Purchase         | \$212.26                   | \$260.00                   | (\$47.74)                    | \$792.82      | \$885.00      | (\$92.18)       | \$3,000.00                | 26.43 %                  | \$2,207.18                    |
| Leases/Contracts                   | \$5,055.32                 | \$6,000.00                 | (\$944.68)                   | \$21,366.90   | \$24,000.00   | (\$2,633.10)    | \$82,300.00               | 25.96 %                  | \$60,933.10                   |
| Legal Fees                         | \$4,200.00                 | \$9,010.00                 | (\$4,810.00)                 | \$35,483.33   | \$36,010.00   | (\$526.67)      | \$109,000.00              | 32.55 %                  | \$73,516.67                   |
| Maintenance & Repairs-Buildings    | \$27,006.52                | \$21,750.88                | \$5,255.64                   | \$99,861.59   | \$138,882.16  | (\$39,020.57)   | \$463,682.16              | 21.54 %                  | \$363,820.57                  |
| Maintenance- Equipment             | \$31,304.43                | \$28,300.00                | \$3,004.43                   | \$250,497.47  | \$277,206.00  | (\$26,708.53)   | \$651,471.00              | 38.45 %                  | \$400,973.53                  |
| Management Fees                    | \$36,380.43                | \$5,396.00                 | \$30,984.43                  | \$84,262.70   | \$88,956.00   | (\$4,693.30)    | \$132,120.00              | 63.78 %                  | \$47,857.30                   |
| Meals - Business and Travel        | \$150.08                   | \$110.00                   | \$40.08                      | \$286.39      | \$439.00      | (\$152.61)      | \$3,735.00                | 7.67 %                   | \$3,448.61                    |
| Meeting Expenses                   | \$1,586.45                 | \$1,858.00                 | (\$271.55)                   | \$6,153.19    | \$5,918.00    | \$235.19        | \$27,413.00               | 22.45 %                  | \$21,259.81                   |
| Mileage Reimbursements             | \$27.76                    | \$512.00                   | (\$484.24)                   | \$1,636.82    | \$2,112.00    | (\$475.18)      | \$14,194.00               | 11.53 %                  | \$12,557.18                   |
| Office Supplies                    | \$1,875.14                 | \$2,096.00                 | (\$220.86)                   | \$6,432.67    | \$6,619.00    | (\$186.33)      | \$16,322.00               | 39.41 %                  | \$9,889.33                    |
| Oil & Lubricants                   | \$3,959.29                 | \$3,700.00                 | \$259.29                     | \$11,305.45   | \$11,100.00   | \$205.45        | \$27,600.00               | 40.96 %                  | \$16,294.55                   |
| Other Services                     | \$526.30                   | \$1,910.00                 | (\$1,383.70)                 | \$25,879.50   | \$32,240.00   | (\$6,360.50)    | \$121,320.00              | 21.33 %                  | \$95,440.50                   |
| Other Services - DSRIP             | \$0.00                     | \$0.00                     | \$0.00                       | \$154,063.16  | \$154,064.00  | (\$0.84)        | \$1,247,575.00            | 12.35 %                  | \$1,093,511.84                |
| Oxygen & Gases                     | \$3,604.30                 | \$3,952.00                 | (\$347.70)                   | \$15,063.15   | \$15,378.48   | (\$315.33)      | \$52,152.48               | 28.88 %                  | \$37,089.33                   |
| Postage                            | \$2,930.74                 | \$2,600.00                 | \$330.74                     | \$9,299.41    | \$8,980.00    | \$319.41        | \$27,084.00               | 34.34 %                  | \$17,784.59                   |
| Printing Services                  | \$1,245.20                 | \$1,332.00                 | (\$86.80)                    | \$1,873.42    | \$1,874.52    | (\$1.10)        | \$19,159.52               | 9.78 %                   | \$17,286.10                   |
| Professional Fees                  | \$106,914.95               | \$115,687.00               | (\$8,772.05)                 | \$337,064.23  | \$409,901.00  | (\$72,836.77)   | \$1,524,845.00            | 22.10 %                  | \$1,187,780.77                |
| Radio Repairs - Outsourced (Depot) | \$2,625.00                 | \$889.00                   | \$1,736.00                   | \$5,930.10    | \$5,889.00    | \$41.10         | \$39,900.00               | 14.86 %                  | \$33,969.90                   |
| Radio Repair - Parts               | \$766.01                   | \$1,900.00                 | (\$1,133.99)                 | \$9,849.51    | \$10,400.00   | (\$550.49)      | \$63,400.00               | 15.54 %                  | \$53,550.49                   |
| Radios                             | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00        | \$0.00        | \$0.00          | \$151,000.00              | 0.00 %                   | \$151,000.00                  |
| Recruit/Investigate                | \$4,498.13                 | \$5,375.00                 | (\$876.87)                   | \$24,616.29   | \$27,090.00   | (\$2,473.71)    | \$61,350.00               | 40.12 %                  | \$36,733.71                   |

For the Period Ended January 31, 2020

|   | Current<br>Month<br>Actual | Current<br>Month<br>Budget | Current<br>Month<br>Variance | YTD<br>Actual  | YTD<br>Budget  | YTD<br>Variance | Total<br>Annual<br>Budget | %YTD<br>Annual<br>Budget | Annual<br>Budget<br>Remaining |
|---|----------------------------|----------------------------|------------------------------|----------------|----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Rent                                      | \$15,527.21                | \$17,177.00                | (\$1,649.79)                 | \$67,059.84    | \$68,706.00    | (\$1,646.16)    | \$206,117.00              | 32.53 %                  | \$139,057.16                  |
| Repair-Equipment                          | \$1,627.31                 | \$1,517.00                 | \$110.31                     | \$7,757.26     | \$7,652.00     | \$105.26        | \$37,000.00               | 20.97 %                  | \$29,242.74                   |
| Shop Tools                                | \$677.80                   | \$1,241.00                 | (\$563.20)                   | \$2,083.37     | \$2,950.00     | (\$866.63)      | \$17,666.00               | 11.79 %                  | \$15,582.63                   |
| Shop Supplies                             | \$5,194.92                 | \$6,360.00                 | (\$1,165.08)                 | \$14,199.98    | \$17,213.94    | (\$3,013.96)    | \$50,843.94               | 27.93 %                  | \$36,643.96                   |
| Small Equipment & Furniture               | \$67,417.14                | \$73,606.00                | (\$6,188.86)                 | \$151,451.77   | \$161,105.45   | (\$9,653.68)    | \$657,748.45              | 23.03 %                  | \$506,296.68                  |
| Special Events Supplies                   | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00         | \$0.00         | \$0.00          | \$3,350.00                | 0.00 %                   | \$3,350.00                    |
| Station Supplies                          | \$8,494.80                 | \$5,002.00                 | \$3,492.80                   | \$23,725.76    | \$20,994.10    | \$2,731.66      | \$70,610.10               | 33.60 %                  | \$46,884.34                   |
| Supplemental Food                         | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00         | \$0.00         | \$0.00          | \$3,000.00                | 0.00 %                   | \$3,000.00                    |
| Telephones-Cellular                       | \$6,531.12                 | \$8,448.00                 | (\$1,916.88)                 | \$28,076.50    | \$30,670.00    | (\$2,593.50)    | \$97,648.00               | 28.75 %                  | \$69,571.50                   |
| Telephones-Service                        | \$13,647.11                | \$16,770.00                | (\$3,122.89)                 | \$54,931.81    | \$67,080.00    | (\$12,148.19)   | \$201,240.00              | 27.30 %                  | \$146,308.19                  |
| Training/Related Expenses-CE              | \$8,445.58                 | \$11,253.00                | (\$2,807.42)                 | \$41,325.33    | \$68,421.00    | (\$27,095.67)   | \$239,498.00              | 17.26 %                  | \$198,172.67                  |
| Tuition Reimbursement                     | \$17,975.34                | \$18,600.00                | (\$624.66)                   | \$34,403.36    | \$32,900.00    | \$1,503.36      | \$54,450.00               | 63.18 %                  | \$20,046.64                   |
| Travel Expenses                           | \$16.00                    | \$560.00                   | (\$544.00)                   | \$3,760.45     | \$3,792.00     | (\$31.55)       | \$17,460.00               | 21.54 %                  | \$13,699.55                   |
| Uniforms                                  | \$16,295.84                | \$32,193.44                | (\$15,897.60)                | \$68,219.10    | \$85,191.46    | (\$16,972.36)   | \$342,423.46              | 19.92 %                  | \$274,204.36                  |
| Utilities                                 | \$44,083.34                | \$35,100.00                | \$8,983.34                   | \$144,751.80   | \$139,120.00   | \$5,631.80      | \$419,360.00              | 34.52 %                  | \$274,608.20                  |
| Vehicle-Batteries                         | \$701.54                   | \$730.00                   | (\$28.46)                    | \$3,453.20     | \$3,520.00     | (\$66.80)       | \$17,310.00               | 19.95 %                  | \$13,856.80                   |
| Vehicle-Outside Services                  | \$269.00                   | \$570.00                   | (\$301.00)                   | \$1,045.00     | \$1,440.00     | (\$395.00)      | \$14,400.00               | 7.26 %                   | \$13,355.00                   |
| Vehicle-Parts                             | \$28,988.40                | \$35,000.00                | (\$6,011.60)                 | \$137,369.33   | \$143,276.47   | (\$5,907.14)    | \$421,276.47              | 32.61 %                  | \$283,907.14                  |
| Vehicle-Registration                      | \$359.00                   | \$360.00                   | (\$1.00)                     | \$749.29       | \$754.00       | (\$4.71)        | \$2,496.00                | 30.02 %                  | \$1,746.71                    |
| Vehicle-Tires                             | \$2,844.44                 | \$2,000.00                 | \$844.44                     | \$23,932.55    | \$23,000.00    | \$932.55        | \$60,000.00               | 39.89 %                  | \$36,067.45                   |
| Vehicle-Towing                            | \$665.00                   | \$550.00                   | \$115.00                     | \$1,728.50     | \$1,700.00     | \$28.50         | \$5,400.00                | 32.01 %                  | \$3,671.50                    |
| Worker's Compensation Insurance           | (\$86.33)                  | \$0.00                     | (\$86.33)                    | \$12,428.11    | \$97,698.00    | (\$85,269.89)   | \$390,792.00              | 3.18 %                   | \$378,363.89                  |
| Total Operating Expenses                  | \$1,001,649.64             | \$1,054,354.82             | (\$52,705.18)                | \$4,066,159.23 | \$4,443,267.65 | (\$377,108.42)  | \$15,156,351.65           | 26.83 %                  | \$11,090,192.42               |
| Indigent Care Expenses                    |                            |                            |                              |                |                |                 |                           |                          |                               |
| 1115 Medicaid Waiver - Uncompensated Care | \$210,240.00               | \$210,240.00               | \$0.00                       | \$840,958.00   | \$840,958.00   | \$0.00          | \$2,522,874.00            | 33.33 %                  | \$1,681,916.00                |
| Specialty Healthcare Providers            | \$273,151.15               | \$203,165.00               | \$69,986.15                  | \$981,201.06   | \$812,661.00   | \$168,540.06    | \$2,437,984.00            | 40.25 %                  | \$1,456,782.94                |
| Total Indigent Care Expenses              | \$483,391.15               | \$413,405.00               | \$69,986.15                  | \$1,822,159.06 | \$1,653,619.00 | \$168,540.06    | \$4,960,858.00            | 36.73 %                  | \$3,138,698.94                |
|   |                            |                            |                              |                |                |                 |                           |                          |                               |

Capital Expenditures

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# Montgomery County Hospital District Preliminary Income Statement - Actual vs. Budget

For the Period Ended January 31, 2020

|  | Current<br>Month<br>Actual | Current<br>Month<br>Budget | Current<br>Month<br>Variance | YTD<br>Actual   | YTD<br>Budget   | YTD<br>Variance | Total<br>Annual<br>Budget | %YTD<br>Annual<br>Budget | Annual<br>Budget<br>Remaining |
|--|----------------------------|----------------------------|------------------------------|-----------------|-----------------|-----------------|---------------------------|--------------------------|-------------------------------|
| Capital Purchases - Land                 | \$0.00                     | \$0.00                     | \$0.00                       | \$0.00          | \$0.00          | \$0.00          | \$500,000.00              | 0.00 %                   | \$500,000.00                  |
| Capital Purchase - Building/Improvements | \$69,085.00                | \$83,678.00                | (\$14,593.00)                | \$97,346.65     | \$83,956.00     | \$13,390.65     | \$1,679,987.00            | 5.79 %                   | \$1,582,640.35                |
| Capital Purchase - Equipment             | \$180,452.40               | \$201,925.00               | (\$21,472.60)                | \$705,938.91    | \$734,416.05    | (\$28,477.14)   | \$1,579,511.05            | 44.69 %                  | \$873,572.14                  |
| Capital Purchase - Vehicles              | \$720.00                   | \$0.00                     | \$720.00                     | \$2,643,654.40  | \$2,642,934.40  | \$720.00        | \$5,027,349.40            | 52.59 %                  | \$2,383,695.00                |
| Total Capital Expenditures               | \$250,257.40               | \$285,603.00               | (\$35,345.60)                | \$3,446,939.96  | \$3,461,306.45  | (\$14,366.49)   | \$8,786,847.45            | 39.23 %                  | \$5,339,907.49                |
| Total Expenses                           | \$4,755,610.07             | \$4,991,744.82             | (\$236,134.75)               | \$21,504,943.74 | \$21,883,777.10 | (\$378,833.36)  | \$65,697,080.10           | 32.73 %                  | \$44,192,136.36               |
| Revenue over Expeditures                 | \$10,152,087.52            | \$8,798,140.18             | \$1,353,947.34               | \$15,797,347.42 | \$13,590,927.90 | \$2,206,419.52  | (\$8,608,584.10)          | (183.51)%                | (\$24,405,931.52)             |
| NET SURPLUS/(DEFICIT)                    | \$10,152,087.52            | \$8,798,140.18             | \$1,353,947.34               | \$15,797,347.42 | \$13,590,927.90 | \$2,206,419.52  | (\$8,608,584.10)          | (183.51)%                | (\$24,405,931.52)             |

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AGENDA ITEM # 20 Board Mtg.: 02/25/2020

### Montgomery County Hospital District Accounts Receivable Analysis

#### **Days in Accounts Receivable**

|                    | Feb-19     | Mar-19     | Apr-19     | May-19     | Jun-19     | Jul-19     | Aug-19     | Sep-19     | Oct-19     | Nov-19     | Dec-19     | Jan-20     |
|--------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| A/R Balance        | 6,770,464  | 6,276,206  | 6,161,626  | 6,588,489  | 6,450,198  | 6,163,452  | 6,305,831  | 6,675,173  | 6,758,938  | 6,984,884  | 7,141,184  | 7,216,254  |
| Total 6-Mo Charges | 11,116,939 | 11,284,188 | 11,523,922 | 12,005,066 | 12,026,817 | 12,175,806 | 12,504,472 | 12,620,582 | 12,708,785 | 12,531,047 | 12,706,994 | 12,757,738 |
| Avg Charge / Day * | 61,761     | 62,690     | 64,022     | 66,695     | 66,816     | 67,643     | 69,469     | 70,114     | 70,604     | 69,617     | 70,594     | 70,876     |
| A/R Days           | 110        | 100        | 96         | 99         | 97         | 91         | 91         | 95         | 96         | 100        | 101        | 102        |

<sup>\*</sup> Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

Accounts Receivable Aging by Dollars

| Month  | Current   | 31-60     | 61-90   | 91-120  | 121-180   | >180      | Total     | > 90 Days | > 120 Days |
|--------|-----------|-----------|---------|---------|-----------|-----------|-----------|-----------|------------|
| Feb-19 | 1,835,334 | 1,080,118 | 821,003 | 692,440 | 880,583   | 2,000,377 | 7,309,855 | 3,573,399 | 2,880,959  |
| Mar-19 | 1,985,312 | 1,140,932 | 859,579 | 745,669 | 628,618   | 1,968,120 | 7,328,229 | 3,342,407 | 2,596,738  |
| Apr-19 | 1,938,940 | 1,117,814 | 906,332 | 694,779 | 594,878   | 1,987,092 | 7,239,835 | 3,276,749 | 2,581,970  |
| May-19 | 2,031,626 | 1,126,426 | 909,814 | 810,623 | 786,338   | 2,017,959 | 7,682,786 | 3,614,920 | 2,804,297  |
| Jun-19 | 1,943,043 | 1,189,907 | 945,934 | 816,097 | 617,348   | 2,021,318 | 7,533,647 | 3,454,763 | 2,638,666  |
| Jul-19 | 1,922,353 | 1,078,823 | 946,261 | 770,432 | 546,996   | 2,011,576 | 7,276,440 | 3,329,003 | 2,558,571  |
| Aug-19 | 1,934,250 | 1,065,360 | 899,067 | 822,743 | 570,657   | 2,066,245 | 7,358,322 | 3,459,645 | 2,636,902  |
| Sep-19 | 2,035,971 | 1,105,217 | 914,586 | 828,975 | 767,293   | 2,081,540 | 7,733,582 | 3,677,808 | 2,848,833  |
| Oct-19 | 1,973,528 | 1,142,905 | 939,437 | 831,970 | 756,750   | 2,169,039 | 7,813,628 | 3,757,758 | 2,925,789  |
| Nov-19 | 1,946,719 | 1,136,323 | 971,634 | 848,830 | 909,848   | 2,217,693 | 8,031,047 | 3,976,371 | 3,127,541  |
| Dec-19 | 2,033,638 | 1,068,836 | 946,139 | 891,196 | 1,011,181 | 2,252,820 | 8,203,811 | 4,155,197 | 3,264,001  |
| Jan-20 | 2,119,354 | 1,115,903 | 880,575 | 882,200 | 993,411   | 2,294,876 | 8,286,319 | 4,170,487 | 3,288,287  |

**Accounts Receivable Aging by Percentage** 

| ricocamo ricocriante riging a y ricicomango |         |       |       |        |         |      |       |           |            |
|---|---------|-------|-------|--------|---------|------|-------|-----------|------------|
|   |         |       |       | Da     | ys      |      |       |           |            |
| Month                                       | Current | 31-60 | 61-90 | 91-120 | 121-180 | >180 | Total | > 90 Days | > 120 Days |
| Feb-19                                      | 25%     | 15%   | 11%   | 9%     | 12%     | 27%  | 100%  | 49%       | 39%        |
| Mar-19                                      | 27%     | 16%   | 12%   | 10%    | 9%      | 27%  | 100%  | 46%       | 35%        |
| Apr-19                                      | 27%     | 15%   | 13%   | 10%    | 8%      | 27%  | 100%  | 45%       | 36%        |
| May-19                                      | 26%     | 15%   | 12%   | 11%    | 10%     | 26%  | 100%  | 47%       | 37%        |
| Jun-19                                      | 26%     | 16%   | 13%   | 11%    | 8%      | 27%  | 100%  | 46%       | 35%        |
| Jul-19                                      | 26%     | 15%   | 13%   | 11%    | 8%      | 28%  | 100%  | 46%       | 35%        |
| Aug-19                                      | 26%     | 14%   | 12%   | 11%    | 8%      | 28%  | 100%  | 47%       | 36%        |
| Sep-19                                      | 26%     | 14%   | 12%   | 11%    | 10%     | 27%  | 100%  | 48%       | 37%        |
| Oct-19                                      | 25%     | 15%   | 12%   | 11%    | 10%     | 28%  | 100%  | 48%       | 37%        |
| Nov-19                                      | 24%     | 14%   | 12%   | 11%    | 11%     | 28%  | 100%  | 50%       | 39%        |
| Dec-19                                      | 25%     | 13%   | 12%   | 11%    | 12%     | 27%  | 100%  | 51%       | 40%        |
| Jan-20                                      | 26%     | 13%   | 11%   | 11%    | 12%     | 28%  | 100%  | 50%       | 40%        |

<sup>\*\*</sup> Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

AGENDA ITEM # 20 Board Mtg.: 02/25/2020

# Montgomery County Hospital District Payer Mix and Service Mix

#### Payer Mix

|                   |           |           |           |           |           |           |           |           |           |           |           |           | 12-Month   |
|-------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| Payer             | Feb-19    | Mar-19    | Apr-19    | May-19    | Jun-19    | Jul-19    | Aug-19    | Sep-19    | Oct-19    | Nov-19    | Dec-19    | Jan-20    | Total      |
| Medicare          | 1,130,259 | 1,309,985 | 1,253,750 | 1,244,308 | 1,247,378 | 1,220,037 | 1,255,682 | 1,337,063 | 1,222,906 | 1,258,129 | 1,397,764 | 1,344,932 | 15,222,192 |
| Medicaid          | 279,333   | 320,841   | 304,697   | 324,057   | 329,511   | 305,113   | 344,779   | 328,818   | 317,349   | 313,744   | 290,218   | 303,629   | 3,762,089  |
| Insurance         | 508,253   | 580,580   | 588,551   | 578,781   | 472,545   | 524,986   | 573,564   | 563,029   | 603,602   | 467,068   | 518,135   | 530,875   | 6,509,969  |
| Facility Contract | 32,067    | 51,895    | 66,588    | 97,530    | 65,940    | 51,471    | 51,207    | 42,680    | 43,261    | 47,108    | 51,149    | 50,594    | 651,490    |
| Bill Patient      | 432,997   | 476,909   | 476,718   | 610,131   | 568,463   | 606,356   | 591,965   | 588,723   | 567,798   | 550,565   | 609,666   | 568,272   | 6,648,564  |
| Standby           | 4,757     | 11,415    | 3,425     | 4,975     | 900       | 5,038     | 7,350     | 14,400    | 18,375    | 19,450    | 400       | 0         | 90,485     |
| -                 |           |           |           |           |           |           |           |           |           |           |           |           |            |
| Total             | 2,387,664 | 2,751,625 | 2,693,730 | 2,859,781 | 2,684,737 | 2,713,001 | 2,824,547 | 2,874,713 | 2,773,291 | 2,656,064 | 2,867,333 | 2,798,302 | 32,884,788 |

| Payer             | Feb-19 | Mar-19 | Apr-19 | May-19 | Jun-19 | Jul-19 | Aug-19 | Sep-19 | Oct-19 | Nov-19 | Dec-19 | Jan-20 | 12-Month<br>% |
|-------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| Medicare          | 47.3%  | 47.6%  | 46.5%  | 43.5%  | 46.4%  | 45.0%  | 44.4%  | 46.5%  | 44.0%  | 47.4%  | 48.7%  | 48.0%  | 46.3%         |
| Medicaid          | 11.7%  | 11.7%  | 11.3%  | 11.3%  | 12.3%  | 11.2%  | 12.2%  | 11.4%  | 11.4%  | 11.8%  | 10.1%  | 10.9%  | 11.4%         |
| Insurance         | 21.3%  | 21.1%  | 21.9%  | 20.3%  | 17.6%  | 19.4%  | 20.3%  | 19.6%  | 21.8%  | 17.6%  | 18.1%  | 19.0%  | 19.8%         |
| Facility Contract | 1.3%   | 1.9%   | 2.5%   | 3.4%   | 2.5%   | 1.9%   | 1.8%   | 1.5%   | 1.6%   | 1.8%   | 1.8%   | 1.8%   | 2.0%          |
| Bill Patient      | 18.2%  | 17.3%  | 17.7%  | 21.3%  | 21.2%  | 22.3%  | 21.0%  | 20.5%  | 20.5%  | 20.7%  | 21.3%  | 20.3%  | 20.2%         |
| Standby           | 0.2%   | 0.4%   | 0.1%   | 0.2%   | 0.0%   | 0.2%   | 0.3%   | 0.5%   | 0.7%   | 0.7%   | 0.0%   | 0.0%   | 0.3%          |
| Total             | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%        |

#### Service Mix

| I        |        |        |        |        |        |        |        |        |        |        |        |        | 12-Month |
|----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------|
| Payer    | Feb-19 | Mar-19 | Apr-19 | May-19 | Jun-19 | Jul-19 | Aug-19 | Sep-19 | Oct-19 | Nov-19 | Dec-19 | Jan-20 | Total    |
| ALS      | 2,389  | 2,751  | 2,657  | 2,764  | 2,628  | 2,659  | 2,760  | 2,794  | 2,715  | 2,582  | 2,846  | 2,749  | 32,294   |
| BLS      | 543    | 565    | 514    | 595    | 568    | 645    | 644    | 656    | 613    | 625    | 640    | 547    | 7,155    |
| Other    | 156    | 191    | 174    | 198    | 177    | 208    | 190    | 160    | 160    | 183    | 159    | 157    | 2,113    |
| Transfer | 304    | 370    | 454    | 513    | 411    | 385    | 402    | 382    | 371    | 342    | 374    | 417    | 4,725    |
| Standby  | 6      | 10     | 5      | 6      | 2      | 9      | 14     | 30     | 40     | 39     | 1      | 0      | 162      |
| Total    | 3,398  | 3,887  | 3,804  | 4,076  | 3,786  | 3,906  | 4,010  | 4,022  | 3,899  | 3,771  | 4,020  | 3,870  | 46,449   |

| Payer    | Feb-19 | Mar-19 | Apr-19 | May-19 | Jun-19 | Jul-19 | Aug-19 | Sep-19 | Oct-19 | Nov-19 | Dec-19 | Jan-20 | 12-Month<br>% |
|----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| ALS      | 70.3%  | 70.8%  | 69.8%  | 67.8%  | 69.4%  | 68.1%  | 68.8%  | 69.5%  | 69.6%  | 68.5%  | 70.8%  | 71.0%  | 69.5%         |
| BLS      | 16.0%  | 14.5%  | 13.5%  | 14.6%  | 15.0%  | 16.5%  | 16.1%  | 16.3%  | 15.8%  | 16.6%  | 15.9%  | 14.1%  | 15.4%         |
| Other    | 4.6%   | 4.9%   | 4.6%   | 4.9%   | 4.7%   | 5.3%   | 4.7%   | 4.0%   | 4.1%   | 4.8%   | 4.0%   | 4.1%   | 4.6%          |
| Transfer | 8.9%   | 9.5%   | 11.9%  | 12.6%  | 10.8%  | 9.9%   | 10.1%  | 9.5%   | 9.5%   | 9.1%   | 9.3%   | 10.8%  | 10.2%         |
| Standby  | 0.2%   | 0.3%   | 0.2%   | 0.1%   | 0.1%   | 0.2%   | 0.3%   | 0.7%   | 1.0%   | 1.0%   | 0.0%   | 0.0%   | 0.3%          |
| Total    | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0%        |

# Montgomery County Hospital District Accounts Payable Analysis

**Accounts Payable Aging by Dollars** 

|        | Accounts Fayable Aging by Dollars |       |       |      |         |         |               |  |  |  |  |
|--------|-----------------------------------|-------|-------|------|---------|---------|---------------|--|--|--|--|
|        |                                   |       |       | Days |         |         | \$ Total      |  |  |  |  |
| Month  | Current                           | 31-60 | 61-90 | > 90 | Credits | Total   | minus Credits |  |  |  |  |
| Feb-19 | 159,619                           | -     | -     | 2    | (2)     | 383,121 | 159,621       |  |  |  |  |
| Mar-19 | 721,907                           | -     | -     | 2    | (2)     | 383,121 | 721,909       |  |  |  |  |
| Apr-19 | 749,253                           | -     | -     | 2    | (2)     | 516,709 | 749,255       |  |  |  |  |
| May-19 | 754,904                           | -     | -     | 2    | (2)     | 456,605 | 754,906       |  |  |  |  |
| Jun-19 | 425,829                           | -     | -     | 2    | (2)     | 564,260 | 425,831       |  |  |  |  |
| Jul-19 | 153,541                           | -     | -     | 2    | (2)     | 363,090 | 153,543       |  |  |  |  |
| Aug-19 | 2,539,779                         | -     | -     | 2    | (2)     | 458,407 | 2,539,781     |  |  |  |  |
| Sep-19 | 289,334                           | -     | -     | 2    | (2)     | 295,948 | 289,336       |  |  |  |  |
| Oct-19 | 356,760                           | -     | -     | 2    | (2)     | 754,904 | 356,762       |  |  |  |  |
| Nov-19 | 125,216                           | -     | -     | 2    | (2)     | 425,829 | 125,218       |  |  |  |  |
| Dec-19 | 247,657                           | -     | -     | 2    | (2)     | 425,829 | 247,659       |  |  |  |  |
| Jan-20 | 186,274                           | -     | -     | 2    | (2)     | 186,274 | 186,276       |  |  |  |  |

Board Mtg.: 02/25/2020

**Accounts Payable Aging by Percentage without Credits** 

| Accounts Fayable Aging by Percentage without Credits |         |       |       |      |  |  |  |  |  |  |
|--|---------|-------|-------|------|--|--|--|--|--|--|
|  |         |       | Days  |      |  |  |  |  |  |  |
| Month  | Current | 31-60 | 61-90 | > 90 |  |  |  |  |  |  |
| Feb-19   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |
| Mar-19   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |
| Apr-19   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |
| May-19   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |
| Jun-19   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |
| Jul-19   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |
| Aug-19   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |
| Sep-19   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |
| Oct-19   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |
| Nov-19   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |
| Dec-19   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |
| Jan-20   | 100%    | 0%    | 0%    | 0%   |  |  |  |  |  |  |

# Agenda Item # 22



**To:** Board of Directors **From:** Brett Allen, CFO

Date: February 25, 2020

Re: Valley View Consulting

Consider and act on extending the Valley View Consulting agreement. (Mr. Grice, Treasurer, MCHD Board)

# AGREEMENT BY AND BETWEEN MONTGOMERY COUNTY HOSPITAL DISTRICT, TEXAS AND VALLEY VIEW CONSULTING, L.L.C.

It is understood and agreed that the Montgomery County Hospital District (the *Investor*) will have from time to time money available for investment (the *Investable Funds*) and Valley View Consulting, L.L.C. (the *Advisor*) has been requested to provide professional services to the Investor with respect to the Investable Funds. This agreement (the *Agreement*) constitutes the understanding of the parties with regard to the subject matter hereof.

- 1. This Agreement shall apply to any and all Investable Funds of the Investor from time to time during the period in which this Agreement shall be effective.
- 2. The Advisor agrees to provide its professional services to direct and coordinate all programs of investing as may be considered and authorized by the Investor.
- 3. The Advisor agrees to perform the following duties:
  - a. Assist the Investor in developing cash flow projections,
  - b. Suggest appropriate investment strategies to achieve the Investor's objectives,
  - c. Advise the Investor on market conditions, general information and economic data,
  - d. Analyze risk/return relationships between various investment alternatives.
  - e. Attend occasional meetings as requested by the Investor,
  - f. Assist in the selection, purchase, and sale of investments. The Advisor shall not have discretionary investment authority over the Investable Funds and the Investor shall make all decisions regarding purchase and sale of investments. All funds shall be invested consistent with the Texas Public Funds Investment Act, Chapter 2256 Government Code and the Investor's Investment Policy. The eligible investments are listed in the Investor's Investment Policy,
  - g. Advise on the investment of bond funds as to provide the best possible rate of return to the Investor in a manner which is consistent with the proceedings of the Investor authorizing the investment of the bond funds or applicable federal rules and regulations,
  - h. Assist the Investor in creating investment reports in compliance with State legislation and the Investor's Investment Policy,

1/22/19 Board Approved
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- i. Assist the Investor in creating monthly portfolio accounting reports, and
- i. Assist the Investor in selecting a primary depository services financial institution.

#### 4. The Investor agrees to:

- a. Compensate the Advisor for any and all services rendered and expenses incurred as set forth in Appendix A attached hereto,
- b. Provide the Advisor with the schedule of estimated cash flow requirements related to the Investable Funds, and will promptly notify the Advisor as to any changes in such estimated cash flow projections,
- c. Allow the Advisor to rely upon all information regarding schedules, investment policies and strategies, restrictions, or other information regarding the Investable Funds as provided to it by the Investor and that the Advisor shall have no responsibility to verify, through audit or investigation, the accuracy or completeness of such information,
- d. Recognize that there is no assurance that recommended investments will be available or that such will be able to be purchased or sold at the price recommended by the Advisor, and
- e. Not require the Advisor to place any order on behalf of the Investor that is inconsistent with any recommendation given by the Advisor or the policies and regulations pertaining to the Investor.
- 5. In providing the investment services in this Agreement, it is agreed that the Advisor shall have no liability or responsibility for any loss or penalty resulting from any investment made or not made in accordance with the provisions of this Agreement, except that the Advisor shall be liable for its own gross negligence or willful misconduct; nor shall the Advisor be responsible for any loss incurred by reason of any act or omission of any broker, selected with reasonable care by the Advisor and approved by the Investor, or of the Investor's custodian. Furthermore, the Advisor shall not be liable for any investment made which causes the interest on the Investor's obligations to become included in the gross income of the owners thereof.
- 6. The fee due to the Advisor in providing services pursuant to this Agreement shall be calculated in accordance with Appendix A attached hereto, and shall become due and payable as specified. Any and all expenses for which the Advisor is entitled to reimbursement in accordance with Appendix A attached hereto shall become due and payable at the end of each calendar quarter in which such expenses are incurred.
- 7. This Agreement shall remain in effect until January 31, 2020, with the option of the Investor to extend this Agreement in additional one and two year increments. Provided,

however, the Investor or Advisor may terminate this Agreement upon thirty (30) days written notice to the other party. In the event of such termination, it is understood and agreed that only the amounts due to the Advisor for services provided and expenses incurred to and including the date of termination will be due and payable. No penalty will be assessed for termination of this Agreement. In the event this Agreement is terminated, all investments and/or funds held by the Advisor shall be returned to the Investor as soon as practicable. In addition, the parties hereto agree that upon termination of this Agreement the Advisor shall have no continuing obligation to the Investor regarding the investment of funds or performing any other services contemplated herein.

- 8. The Advisor shall not assign this Agreement without the express written consent of the Investor.
- 9. By initialing the appropriate line, Investor acknowledges that:
  - 1) X Investor was provided a written copy of Form ADV Part 2 not less than 48 hours prior to entering into this written contract, or
  - 2) \_\_\_\_\_ Investor received a written copy of Form ADV Part 2 at the time of entering into this contract and has the right to terminate this contract without penalty within five business days after entering into this contract.
  - 3) \_\_\_\_\_ Investor is renewing an expiring contract and has received in the past, and offered annually, a written copy of Form ADV Part 2.

When accepted by the Investor, it, together with Appendix A attached hereto, will constitute the entire Agreement between the Investor and Advisor for the purposes and the consideration herein specified.

Respectfully submitted,

Richard G. Long, Jr.

Manager, Valley View Consulting, L.L.C.

Fichard G. Long f.

This agreement is hereby agreed to and executed on behalf of the Montgomery County Hospital District, Texas.

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CHIEF FINANCIAL OFFICER
Montgomery County Hospital District

Date: 128, 2019

#### APPENDIX A

#### FEE SCHEDULE AND EXPENSE ITEMS

In consideration for the services rendered by Advisor in connection with the investment of the Investable Funds for the Investor, it is understood and agreed that its fee will be a tiered annual fee:

| Average Quarter End Book Value      | Annual Fee              |
|-------------------------------------|-------------------------|
| First \$20 million                  | 0.080% (8 basis points) |
| Next \$20 million                   | 0.070% (7 basis points) |
| Investable Funds above \$40 million | 0.060% (6 basis points) |

The District would be billed each quarter in arrears.

Should the Investor issue debt and select a bond proceeds investment strategy that incorporates a flexible repurchase agreement or other structured investment, fees will be determined by any applicable I.R.S. guidelines and industry standards.

Said fee includes all costs of services related to this Agreement, and all travel and business expenses related to attending regularly scheduled meetings. With pre-trip Investor approval, the Advisor may also request reimbursement for special meeting or event travel and business expenses. The obligation of the Advisor to pay expenses shall not include any costs incident to litigation, mandamus action, test case or other similar legal actions.

Any other fees retained by the Advisor shall be disclosed to the Investor.

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#### FORM ADV Part 2 - The Brochure

Valley View Consulting, L.L.C. 2428 Carters Mill Road Huddleston, VA 24104-4003

SEC File Number 801-56181

540.297.3419 phone 888.853.3778 toll-free

www.valleyviewconsultingllc.com

March 11, 2018

This brochure provides information about the qualifications and business practices of Valley View Consulting, L.L.C. If you have any questions about the contents of this brochure, please contact us at 540.297.3419. The information in this brochure has not been approved or verified by the United States Securities and Exchange Commission ("SEC") or by any state securities authority.

Additional information about Valley View Consulting, L.L.C. is available on the SEC's website at www.adviserinfo.sec.gov.

This filing of Form ADV Part 2 is in conjunction with the Annual Updating Amendments requirement. General wording edits, Form ADV Part 2 requirements, and resume revisions have been incorporated. The last update to this brochure was March 5, 2017.



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#### **Advisory Business**

Valley View Consulting, L.L.C. ("Valley View"), established in 1998 and registered in 1999. Registration with the SEC does not imply a certain level of skill or training.

Valley View provides investment supervisory services primarily to public entities and their related organizations. Services are provided on a non-discretionary, non-custodial basis. State legislation and individual client investment policies determine authorized investments and appropriate strategies. Fixed income/fixed maturity securities, mutual funds, local government investment pools, and financial institution deposits provide the main investment options. Strategies are generally focused on safety of principal and maintenance of adequate liquidity to fund operational needs.

Each client's investment policy and cash flow requirements tailor the investment advice offered by Valley View. Clients have complete control and discretion over allowed investments and implemented strategies. Valley View does not participate in any wrap-fee programs.

As of December 31, 2017, Valley View provided non-discretionary advisory services to forty-nine entities with approximately \$4.5 billion (Book Value) in total assets under management. Additionally, Valley View provides other cash and investment consulting services to non-advisory clients.

Valley View is solely owned by Richard G. Long, Jr.

#### Fees and Compensation

Investment supervisory fees can be a percentage of assets under management, hourly rates, fixed fees, or a combination of these. All fees are negotiable, and direct-billed and payable in arrears. Fees structures generally range from 0.01% to 0.20%, annually, based on the book value of assets under management; \$100.00 to \$750.00 per hour; \$250 to \$25,000 per project; \$800 to \$3,000 per day; \$150.00 to \$500.00 per month; \$400.00 to \$1,000.00 per transaction; or other fees as negotiated at the time of contract. In some cases, a minimum annual fee may apply. Contracts are cancelable without cause with 30 day notice. Clients maintain their own safekeeping agent/custodian relationships and are responsible for any related fees. Local government investment pools and mutual funds are subject to their own fee schedules. Recommended mutual funds have been, and are anticipated to be, no-load. Valley View assists each client in minimizing transactional expenses or any other normal business expenses that might be incurred in the management of its funds.

In the event that a flexible repurchase agreement or other structured investment option is utilized for bond proceeds, Valley View may receive a normal and customary fee (usually paid by the counterparty) within the guidelines of the Internal Revenue Service, in lieu of the fee prescribed in the advisor agreement.

Although no other forms of compensation are anticipated, if any additional compensation is received, the amount and source will be disclosed to the client.

#### Performance-Based Fees and Side-By-Side Management

Valley View does not charge any performance-based fees nor participate in side-by-side management.



#### **Types of Clients**

Valley View generally provides investment advice to "government entity" investors, including, but not limited to: state agencies, cities, counties, school districts, special districts, colleges and universities, and special authorities. Additionally, Valley View provides advice to clients on matters not directly involving investing.

Valley View does not impose a minimum dollar value of assets for starting or maintaining a relationship.

#### Methods of Analysis, Investment Strategies and Risk of Loss

Each client's investment policy governs investment strategy selection and implementation, with most client investment objectives focused on preservation of principal and maintenance of adequate liquidity to fund ongoing operations. Investing in securities involves risk of loss that clients should be prepared to bear. Selecting investments with limited credit risk and matching short and long-term maturity purchases to client-based cash needs primarily manage the risk of realized loss. Most investments are cash equivalent or fixed income/fixed maturity that are held to maturity.

Depending upon investment and strategy selection, each client may risk loss of principal or anticipated earnings due to issuer default or adverse market movement.

Valley View most often offers advice on: money market instruments, certificates of deposit and other financial institution deposits, municipal securities, mutual fund shares, United States government securities, repurchase agreements, and local government investment pools. Valley View's analysis includes fundamental, cyclical, and client-based cash flow requirements. Information sources include financial newspapers and magazines, research material prepared by others, corporate rating services, annual reports, prospectuses, regulatory filings, and other financial information sources.

<u>Credit Risk</u> – Most government entities specifically manage and limit exposure to credit risk. Assuming large amounts of credit risk is inconsistent with the main objectives to "primarily emphasize safety of principal and liquidity." All issuers contain incremental credit risk, although the markets believe certain ones have reduced credit risk (e.g. U.S. government securities). Generally, legislation does allow specific issuer-types with credit risk, but restricts that risk based on measurements of nationally recognized credit rating agencies or other criteria.

Credit risk considerations extend beyond the investments that are selected to be included in the entity's portfolio. Properly collateralized deposits or repurchase agreements, secured in accordance with the investment policy and federal banking regulations, essentially reduce the inherent credit risk of the financial institution or counterparty. Periodic review of collateral values and financial institution strength ensures that any exposure remains minimal.

Prior to investment, accurate identification of the individual issuer's risk profile or the local government investment pool/mutual fund's investment criteria, and analysis of the historical risk/return relationship determines if the client will potentially receive adequate return for any increased risk. Although minimum credit rating requirements may apply, the investment policies and strategies of available pools/funds are reviewed to ensure that their policies are congruent with those of the client.



<u>Market/Opportunity Risk</u> – The restriction of most credit risks focuses portfolio management on controlling market risk and opportunity risk. Working with the yield curve, issuer yield spreads, and cash flow requirements addresses these two risks.

Appropriate yield curve positioning, with limited interest rate cycle timing, provides most yield enhancement. Our services include the research and analysis necessary to assist the client in formulating strategy recommendations. Cash flow predictability creates the baseline for investment strategy development. Keeping current-use funds in expenditure-related maturities or cash-equivalent alternatives, while positioning stable and longer range funds further out the yield curve, provides overall portfolio enhancement.

For government entities, the higher yield-advantage of extended maturities most safely manifests itself in increased interest earnings (not speculative gains). Therefore, a hold-to-maturity strategy is primarily utilized.

#### **Disciplinary Information**

Valley View attempts to comply with all registration requirements and has not experienced any legal or disciplinary event that is material to a client's evaluation of its advisory business or to the integrity of its management personnel.

#### Other Financial Industry Activities and Affiliations

Valley View is not affiliated with any other financial institution and no related person is a general partner in any partnership in which clients are solicited to invest. There are no registrations current or pending for either the firm or its management personnel to register as a broker-dealer, futures commission merchant, commodity pool operator, commodity trading advisor, or an associated person to the forgoing entities.

Two Valley View team members individually hold positions that provide continuing education services through the University of North Texas (see attached resumes).

Any and all investment advice and security transactions are separately handled and are not subject to any commingling or front loading. Except as described above, Valley View is not compensated by any investment provider or investment manager.

Valley View is actively engaged in business other than giving investment advice, and anticipates spending less than 50% of its resources pursuing and providing non-investment advisory services. Other activities include, but are not limited to: bank service analysis and provider selection, cash and investment management policies and procedures creation and revision, government entity investment continuing education, and other finance-related services.



## Code of Ethics, Privacy Policy, Participation or Interest in Client Transactions, and Personal Trading

Valley View maintains a Code of Ethics that is available upon request to its clients. The Code is designed to prevent client-based conflicts of interest and attempts to comply with applicable laws and regulations.

Valley View advises governmental entities subject to various open records requirements. Therefore most, if not all, client information is considered public. If Valley View and its advisory personnel do have access to non-public information, Valley View pledges its best efforts to not disclose the information without the prior written client approval and destroy any discarded files (e.g. shredding).

As a firm, Valley View does not participate in, nor have an interest in, investments that may be recommended to clients or resulting client transactions. However, the team members are allowed to purchase similar investments for his or her personal account and related accounts. The team member is not allowed to commingle or execute in front of client transactions.

To further reduce any conflict of interest, individual Valley View team members primarily invest in "non-reportable securities" or securities not eligible for client portfolios.

#### **Brokerage Practices**

Specific client consent is required to determine the investments to be bought or sold, the amount of the investments to be bought or sold, the broker-dealer or financial institution to be used, or the commission rates to be paid (where applicable). In most cases, the client authorizes and annually re-approves a broker-dealer list. Valley View may assist clients in selecting broker-dealers based on the firm and representative's public funds experience, compliance with client investment policies, competitive pricing, and responsiveness to client needs. Valley View does receive "general" market research from investment providers, however no products, services, or soft dollar benefits are provided to Valley View. Eligible securities are usually sold by each broker-dealer "as principal" without additional commissions. Multiple client transactions are not aggregated as each client has specific needs and settlement requirements. Given the commonality of most investment options, not aggregating client transaction generally does not result in higher commissions or costs.

#### **Review of Accounts**

At relationship initiation, Valley View reviews each client's investment policy, eligible investment products, current investment practices, cash flow requirements, recent investment reports, authorized broker-dealer and investment provider lists, and other pertinent documentation. Investment maturities, significant cash inflows and/or outflows, bond issuance, quarter end, fiscal year end, major market movements, and other factors trigger periodic reviews. Ongoing reviews include current portfolio, projected cash flows, investment policy requirements, investment strategy targets, market conditions, and other considerations.

As Chief Investment Officer, Mr. Long performs the investment supervisory function and reviews all accounts. Ms. Anderson, Mr. Day, Mr. Hufstedler, Mr. Koch, Mr. Ross, and Ms. Upshaw assist in all aspects of client service as registered investment adviser representatives. Mr. Phifer focuses on monthly



accounting and quarterly investment reports. Ms. Gerhardt assist with all non-advisory services as needed.

Client reports include, but are not limited to:

- Individual transaction information (at time of transaction).
- Broker-dealer trade and financial institution deposit confirmations and activity reports sent directly to the client by the respective firm.
- Safekeeping agent/custodian clearance receipts and holdings reports sent directly to the client by the respective firm.
- Written portfolio reports, prepared as per each client's investment policy and contract terms.

Fixed income security "Fair Value" is provided by client-specific safekeeping agents/custodians, by generally available market prices, or determined by reviewing generally available offering prices and decreasing the price by an appropriate bid/offer spread.

#### Client Referrals and Other Compensation

Valley View does not have any arrangements where it receives cash or other economic benefit from a non-client in connection with giving advice to clients. Valley View personnel formerly assisted Estrada Hinojosa & Company, Inc. (a registered Broker/Dealer firm) in operating its investment advisory services. Estrada Hinojosa exited the investment advisory business and most of its former clients migrated to Valley View. The Estrada Hinojosa/Valley View client transition agreement that provided for fee sharing from Valley View to Estrada Hinojosa expired in 2017. Additional fee sharing may apply to future, new client referrals. The arrangement and potential compensation are disclosed to each potential client prior to contract initiation, and on an ongoing basis thereafter.

#### Custody

Valley View does not have custody of client funds.

#### **Investment Discretion**

Valley View does not have investment discretion over client funds. Any and all investment advice and investment transactions are separately handled and are not subject to any commingling or front loading.

#### **Voting Client Securities**

Valley View does not vote client proxies. Each client's safekeeping agent/custodian is responsible for communicating any and all proxy events.

#### **Financial Information**

Valley View does not have discretion over investment transactions, custody of client funds, or require payment of more than \$1,200 in fees per client, six or more months in advance. Audited financial statements are not available.



#### **Brochure Supplement**

Valley View Consulting, L.L.C. 2428 Carters Mill Road Huddleston, VA 24104-4003

SEC File Number 801-56181

540.297.3419 phone 888.853.3778 toll-free

www.valleyviewconsultingllc.com

#### March 11, 2018

This brochure supplement provides information about all Valley View personnel supplementing the Valley View Consulting, L.L.C. brochure. It is usually attached to the brochure. Please contact Richard G. Long, Jr., Chief Compliance Officer (540.297.3419) if you did not receive Valley View's brochure or if you have any questions about the contents of this supplement.

Additional information about all registered investment adviser representatives is available on the SEC's website at <a href="www.adviserinfo.sec.gov">www.adviserinfo.sec.gov</a>.



Ms. Anderson has extensive public fund experience, beginning in 1971 with her first government position at the City of Austin. Ms. Anderson served the City in the Financial Services Division for over twenty-five years. The last twenty years were specifically dedicated to the management of the investment, debt and cash resources of the City. As Treasurer of the City of Austin, she was responsible for the \$1.5 billion investment portfolio, the \$3.3 billion debt portfolio and all cash management programs, including collections and bank relations. Additional relevant responsibilities included serving as liaison to all three of the City's pension programs and as Trustee on the City of Austin Firemen's Relief and Retirement Fund, and Board Member of the City of Austin Deferred Compensation Fund. Investment strategies developed for City funds, pension funds and deferred compensation funds spanned the entire spectrum of public-eligible investment products, including fixed income, equity and international funds.

Following her retirement from the City of Austin, she served as Chief Investment Officer for the State of Texas where she was responsible for the management of \$35 billion of combined operating, endowment and trust funds. After her public service, she joined a national financial and investment advisory firm exposing her to a myriad of government clients with unique needs and requirements and honing her skills to identify problems and find the appropriate solutions for her clients.

Ms. Anderson (born 1952) founded Anderson Financial Management, L.L.C. in 2008 and has partnered with Valley View to bring her expertise to the Valley View team. Ms. Anderson provides continuing education classes through the University of North Texas and has presented information to multiple investment management organizations.

Ms. Anderson earned a Bachelor of Science, Business Administration degree in Finance from St. Edward's University. She is a Certified Cash Manager and a registered investment advisor representative.

#### Emily A. Upshaw, CPA

- Registered Investment Adviser Representative, Valley View Consulting, L.L.C.
- Accounting, client service and transaction facilitation background
- Market analysis, trading and funds management experience
- Chief Executive Officer, Live Oak Portfolios, L.L.C.

Ms. Upshaw began her career in taxation with Ernst & Young in Austin, Texas where she completed her Certified Public Accountant designation. With an interest in investment management, she then worked as an associate of Employee Incentive Plans in charge of various client services and transactions. There she expanded her knowledge of market analysis, trading and fund management for individual client accounts and business qualified retirement accounts in the central Texas area.



#### Benjamin F. Day

- Registered Investment Adviser Representative, Valley View Consulting, L.L.C.
- Investment industry since 1984
- Diversified background in sales and trading
- Extensive client-based risk/return analysis experience

Mr. Day first entered the securities industry in 1984 and has sales and trading desk experience in equity, matched book and fixed income investments. His various positions with large and regional investment-related firms developed a knowledgeable assessment of the major market rallies and melt downs of the last thirty years. This background enhances his outlook regarding portfolio risk/reward and client expectation. He has over fifteen years' experience in developing and delivering investment portfolio management seminars.

Mr. Day (born 1957) is a graduate of Northwood University with a Bachelor of Business Administration degree and is a registered investment adviser representative.

#### Julie S. Gerhardt

- Investment industry since 1993
- Responsible for administration, marketing and organizational issues
- · Experienced in customer support and reporting

Ms. Gerhardt is primarily responsible for administrative, marketing and organizational issues. She began her career in the financial industry in 1993 with Legg Mason Wood Walker, and then subsequently with Smith Barney. Ms. Gerhardt is an honors graduate of the University of Phoenix with a Bachelor of Science in Health Administration and Health Management.

#### William J. Koch

- Registered Investment Adviser Representative, Valley View Consulting, L.L.C.
- President, Avalon Financial Services
- Public-sector consulting since 1990
- Over forty years financial management experience

Mr. Koch is a capable and versatile financial professional with extensive management and operational credentials that include a strong background in accounting, cash management, treasury, and information systems. He has broad industry experience with both publicly traded and privately held firms, including international market activities and public sector organizations. His career has included management positions with Fortune magazine ranked firms in which he was responsible for accounting and financial reporting, treasury, and information services.



Since 1990, Mr. Koch has been a management consultant providing specialized financial services primarily to public sector organizations, including municipalities, school districts, colleges, hospital districts, and regional transportation authorities. With proven financial expertise, solidly versed in statutes and legal requirements, and extensive knowledge of banking systems and services, he has a unique blend of capabilities to offer his clients.

Formerly a partner with a regional consulting group, Mr. Koch founded Avalon Financial Services in 1996 and serves as its president. Mr. Koch is a graduate of Texas A&M University and is a registered investment adviser representative.

Mr. Koch (born 1939) retired from full-time service December 2015, but continues to assist selectively.

#### Thomas H. Ross

- Registered Investment Adviser Representative, Valley View Consulting, L.L.C.
- Retired City of Bedford, Texas Director of Administrative Services
- Twenty years public-sector experience
- Lengthy corporate finance and accounting career

Mr. Ross has a background in financial operations and information technology management and most recently completed fourteen years of service with the City of Bedford, Texas, retiring as Director of Administrative Services. Joining the team in February 2010, Mr. Ross brings a broad and unique client operations perspective to the areas of cash management, governmental accounting, banking relations, management reporting, portfolio management, and general financial analysis, all of which impact the successful execution of a client's investment program.

Mr. Ross is a member of the Government Finance Officers Association of Texas (GFOAT), where he earned the designation of Certified Government Finance Officer (CGFO), and the Government Treasurer's Organization of Texas (GTOT).

Mr. Ross is a graduate of Texas A&M University with a Bachelor of Business Administration degree in Management and is a registered investment adviser representative.

Mr. Ross (born 1944) retired from full-time service December 2016, but continues to assist selectively.

# Agenda Item # 22



**To:** Board of Directors **From:** Brett Allen, CFO

Date: February 25, 2020

Re: ACC 05-105 Travel and Entertainment

Consider and act on Accounting Policy: (Mr. Grice, Chair – Finance Committee)

• ACC 05-105 Travel and Entertainment.



#### I. PURPOSE

Refers to all employees traveling on District business.

#### II. RESPONSIBILITY

Establishment and administration of this policy is the responsibility of the Accounting Department Manager. Each department head is responsible for ensuring that employees, prior to departure on their first business trip, review this policy to understand its intent and requirements.

#### **HI.II. POLICY**

#### 1. Approval for Travel:

All business travel plans require **prior** approval by the respective department manager. Department managers require prior approval from their supervisor. Airline tickets\_, car rental, conference registration, and hotel reservations will be arranged by the Travel Desk.

#### 2. Credit Cards:

Employees may be required to use personal credit cards and file for reimbursement at the end of travel. If a corporate credit card is issued, discretion should be used, and only approved charges for travel, hotel, meals, and other related expenses charged. Upon termination of employment, employees must return all District-issued credit cards to Human Resources.

#### 3. Air Travel Policy:

All domestic air travel (including Canada and Mexico) will be in <u>economy coach</u> class. The travel desk will select the carrier based on a combination of service available and rate structure. It will not be determined by frequent flier enrollment unless that represents the lowest fare. Also, the lowest possible fare may require a stopover or change of plans, and this will be chosen over a higher cost direct flight.

Travel arrangements should be made as far in advance as possible to take advantage of the most economical rate. Discounts are now generally available only when tickets are purchased in advance. Every effort should be made to take advantage of excursion fares.

If there are penalties associated with changing reservations, MCHD will pay for these, provided the company required the change or the change was beyond the control of the employee. Penalties or cancellation charges incurred for any other reason will be the responsibility of the employee. This includes including changes to get on an earlier flight. Once travel arrangements are booked, the employee is financially responsible for any changes.

#### 4. Rental Car:

The use of a rental car is permitted when it is in the interest of the District to do so and is pre-approved by the executive officer to whom the department reports. Your department's manager executive executive. When a rental car is needed, employees are required to should reserve a car using a credit card and driver's license information as required by rental car companies. coordinate with the travel desk. Personal medical insurance should NOT be purchased from the car rental agency since employees are already covered under workers' compensation insurance. Employees are required to purchase the collision damage coverage. If rental cars are retained over a weekend, such expenses are personal, except when used to travel on a weekend to another location on District business. The employee should return the car with the original fuel level. The employee should check to make sure that the tank is full when picking up the car. The car should be returned with a full tank of gas. Rental charges must be supported by receipts.

#### 5. Travel to and from Terminals:

Travel to and from airport terminals will be by the least costly method available consistent with business requirements; e.g., <a href="mailto:shuttleairport bus or limousine">shuttleairport bus or limousine</a>, taxi, <a href="mailto:ride share">ride share</a>, air commuter, or personal automobile (including parking or storage fees). On trips of more than one day's duration, long term parking must be used and receipts must be attached to the expense report.

#### 6. <u>Use of Personal Automobile:</u>

Employees traveling by personal automobile on company business are required to carry, at the employee's expense, public liability and property damage insurance at the minimum required by law. The employee will be reimbursed at the rate current with the IRS mileage allowance per mile, plus tolls and reasonable parking charges. Such reimbursement will not exceed the cost of commercial air fare for the same trip.

#### 7. <u>Baggage Expenses:</u>

Charges imposed by a carrier on personal luggage that exceed weight, fees charged for more than one bag or other established limitations will be borne-paid by the employee, unless the department manager who authorizes the trip approves a particular exception. The company will pay any charges for business materials that an employee is specifically authorized to carry in or as part of his/her personal luggage.

#### 8. Meals and Rooms and Meals:

a) The District provides a per diem for Employee will be reimbursed for room and meals and incidentals at a the federal per diem rate for each full day of travel. This rate is the maximum Federal per diem rate allowed without treating part of the per diem allowances as wages for tax purposes. Rates for different localities can be found in Publication 1542. Receipts are not required. However, an the Meals & Incidentals Eexpenses (Per Diem) form report must be completed stating the nature and date of the trip. Exception to the per diem rate can be made, provided the Accounting Department determines that, considering all the facts and circumstances, reimbursement at the federal per diem rate would not be suitable. This exception must be made prior to the actual trip date and approved by the Chief

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Executive Officer. Reimbursements for room and meals for which an exception has been granted will be reimbursed according to Section "b" below.

References

Original Date MM/YYYY
Review/Revision Date MM/YYYY
-X Supersedes all Previous

b) All domestic hotel reservations will be made through the Travel Desk. The Travel Desk is expected to use sound business judgment in selecting accommodations and should use Governmental rates when available. Suite accommodations are not permitted unless it allows a cost effective method of housing multiple parties. Exceptions can be made if specified hotels are host hotels to the seminar or conference being attended and special rates are provided. An upgrade to a security room is a personal expense unless the hotel is in a place or city that is designated to be a risk to all travelers. If late arrival is guaranteed and the reservation must be canceled, the cancellation must be made within the time allowed.

The District will not pay for no-shows unless the fault lies with the District.

The charges, when shown on the expense report form, should be itemized to show meals, telephone charges, etc. In-room movies, room service, and use of mini-bars are considered personal expenses and therefore not reimbursable. The employee must pay the bill and submit for reimbursement. The original detailed hotel bill must be attached to the expense report. Miscellaneous expenses, like parking fees, must be supported by receipts and

Aattached to the expense report.

#### —9. Entertainment:

Internal Revenue Service regulations require that entertainment expenses (including business lunches, dinners, etc.) must serve definite business purposes with a reasonable expectation of deriving increased business benefits. Implicit in these requirements is the disallowance of "goodwill." Entertainment must be associated with the active conduct of business and must be incurred during, before, or after a substantial business discussion. Events such as birthday parties, going away parties, showers, etc. are considered personal expenses and will not be reimbursed under this policy. Entertainment (luncheon, dinner, etc.) of fellow employees of the District is not generally allowed except when:

- a) A customer or outside contact is in attendance.
- b) Visiting another location or hosting a visitor from another company location. To ensure compliance with these regulations on lunches, dinners, and other entertainment expenses, the following information must be shown on the expense report:
- a) Cost
- b) Date
- c) Place (name and location) and nature of entertainment
- d) Business purpose and nature of business benefit derived or expected

   to be derived;
- e) Name and title of people present or other designation sufficient to establish business relationship to the company.

Original rReceipts are required for all expenditures and must be attached to the expense reports. Photocopies will not be accepted. Only the actual cost of the meal plus tip will be reimbursed. MCHD will not reimburse employees for any alcohol expenses.

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For expenses such as meals, taxi, etc., the gratuity should <u>not exceed 15%</u> be limited to the accepted norm (generally 15%) and <u>should be</u> included in the amount reported. It is proper to show as "tips" gratuities to\_redcaps, skycaps, hotel porters, and bellhops (generally \$1.00 per bag).

#### 11. Laundry and Valet:

No laundry expenses will be reimbursed unless the trip lasts for more than 7 days. If the trip is for more than 7 days, reasonable charges for laundry and valet service must appear on the hotel bill or a proper receipt must be furnished for non-hotel service. Expenses of this nature are not allowed after return from a business trip.

#### 12. <u>Insurance - Travel:</u>

Medical expenses resulting from an accident while on company business may be covered under workers' compensation insurance. Any travel insurance purchased by an employee is at personal expense.

#### 13. Telephone:

One long distance "safe arrival" call home is allowed for each business trip, provided that call does not exceed three minutes.

#### 134. Combined Business and Personal Travel:

The <u>District-company</u>—will pay for the cost of the business segment, and the employee will pay for the difference between that and the total. If the total is cheaper than the business segment, there are no additional charges.

#### 154. Spouse/Children on Trip:

If an employee chooses to take his or her spouse, <u>or significant other</u>, <u>or children</u> on an approved business trip, the additional expense incurred is personal. <del>The company will reimburse expenses to the extent that it would have incurred for the employee alone; i.e., the single rate for a hotel room.</del>

#### 165. Miscellaneous Expense:

Unexplained items labeled "miscellaneous" are not allowable items of expense. Some examples of items not considered allowable are: newspapers, magazines, movies, shoe shines, personal expenses incurred for household services due to employee's absence on a business trip, etc.

#### 1<del>76</del>. Airline Clubs:

Fees for membership in airline clubs are considered personal expense and therefore are is not -reimbursable.

References

Original Date MM/YYYY
Review/Revision Date MM/YYYY
-X Supersedes all Previous

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#### 187. Reporting Travel and/or Entertainment Expenses:

An expense report form must be used to report all travel and entertainment expenses. The expense report <u>must will</u> be filed within <u>5 business daysone month</u> after completion of a trip.

Expense reports that are filed more than one month after a trip must be approved by the CFO. Any travel advances and/or company paid expenses should be noted on this report.

#### 189. Approvals and Review:

Expenses incurred as the result of business travel or entertainment requires the approval of the next level of supervision. Implicit in the approval is that the approver has personally reviewed the details of the expense report. Final review, prior to reimbursement, is the responsibility of the Accounting Delepartment.

2019. Frequent flyer and hotel bonus points may be used by the employee for the employee's their personal travel.

References: Previously <u>HR</u> Policy # <del>10-90125-901</del>

Original Date 10/2008
Review/Revision Date 02/2014
X Supersedes all Previous
Date approved by Compliance 02/19/2020



#### I. PURPOSE

Refers to all employees traveling on District business.

#### II. POLICY

#### 1. Approval for Travel:

All business travel plans require <u>prior</u> approval by the respective department manager. Department managers require prior approval from their supervisor. Airline tickets conference registration, and hotel reservations will be arranged by the Travel Desk.

#### 2. Credit Cards:

Employees may be required to use personal credit cards and file for reimbursement at the end of travel.

#### 3. Air Travel Policy:

All domestic air travel (including Canada and Mexico) will be in economy class.

The travel desk will select the carrier based on a combination of service available and rate structure. It will not be determined by frequent flier enrollment unless that represents the lowest fare. Also, the lowest possible fare may require a stopover or change of plans, and this will be chosen over a higher cost direct flight.

Travel arrangements should be made as far in advance as possible to take advantage of the most economical rate. Discounts are now generally available only when tickets are purchased in advance.

If there are penalties associated with changing reservations, MCHD will pay for these, provided the company required the change or the change was beyond the control of the employee. Penalties or cancellation charges incurred for any other reason will be the responsibility of the employee, including changes to get on an earlier flight. Once travel arrangements are booked, the employee is financially responsible for any changes.

#### 4. Rental Car:

The use of a rental car is permitted when it is in the interest of the District to do so and is pre-approved by the executive officer to whom the department reports. When a rental car is needed, employees should reserve a car using a credit card and driver's license information as required by rental car companies. Personal medical insurance should NOT be purchased from the car rental agency since employees are already covered under workers' compensation insurance. Employees are required to purchase the collision damage coverage. If rental cars are retained over a weekend, such expenses are personal, except when used to travel on a weekend to another location on District business. The employee should return the car with the original fuel level. Rental charges must be supported by receipts.

#### 5. Travel to and from Terminals:

Travel to and from airport terminals will be by the least costly method available consistent with business requirements; e.g., shuttle, taxi, ride share, air commuter, or personal automobile (including parking or storage fees).

#### 6. Use of Personal Automobile:

Employees traveling by personal automobile on company business are required to carry, at the employee's expense, liability and property damage insurance at the minimum required by law. The employee will be reimbursed at the rate current with the IRS mileage allowance per mile, plus tolls and reasonable parking charges. Such reimbursement will not exceed the cost of commercial air fare for the same trip.

#### 7. Baggage Expenses:

Charges imposed by a carrier on personal luggage that exceed weight, fees charged for more than one bag or other established limitations will be paid by the employee, unless the department manager who authorizes the trip approves a particular exception. The company will pay any charges for business materials that an employee is specifically authorized to carry in or as part of his/her personal luggage.

#### 8. Meals and Rooms:

a) The District provides a per diem for meals and incidentals at the federal per diem rate for each day of travel. Receipts are not required. However, the Meals & Incidentals Expenses (Per Diem) form must be completed stating the nature and date of the trip. b) All hotel reservations will be made through the Travel Desk. The Travel Desk is expected to use sound business judgment in selecting accommodations and should use Governmental rates when available. Suite accommodations are not permitted unless it allows a cost effective method of housing multiple parties. Exceptions can be made if specified hotels are host hotels to the seminar or conference being attended and special rates are provided.

The District will not pay for no-shows unless the fault lies with the District. In-room movies, room service, and use of mini-bars are considered personal expenses and therefore not reimbursable. The original detailed hotel bill must be attached to the expense report. Miscellaneous expenses, like parking fees, must be supported by receipts and attached to the expense report.

#### 9. Entertainment:

Internal Revenue Service regulations require that entertainment expenses (including business lunches, dinners, etc.) must serve definite business purposes with a reasonable expectation of deriving increased business benefits. Entertainment must be associated with the active conduct of business and must be incurred during, before, or after a substantial business discussion. Entertainment (luncheon, dinner, etc.) of fellow employees of the District is not generally allowed except when:

- a) A customer or outside contact is in attendance.
- b) Visiting another location or hosting a visitor from another company location. To ensure compliance with these regulations on lunches, dinners, and other entertainment expenses, the following information must be shown on the expense report:
- a) Cost
- b) Date
- c) Place (name and location)
- d) Business purpose;
- e) Name of people present or other designation sufficient to establish business relationship to the company. Receipts are required for all expenditures and must be attached to the expense reports. Only the actual cost of the meal plus tips will be reimbursed. MCHD will not reimburse employees for any alcohol expenses

#### 10. <u>Tips:</u>

For expenses such as meals, taxi, etc., the gratuity should not exceed 15% and should be included in the amount reported.

#### 11. Laundry and Valet:

No laundry expenses will be reimbursed unless the trip lasts for more than 7 days. If the trip is for more than 7 days, reasonable charges for laundry and valet service must appear on the hotel bill or a proper receipt must be furnished for non-hotel service. Expenses of this nature are not allowed after return from a business trip.

#### 12. Insurance - Travel:

Medical expenses resulting from an accident while on company business may be covered under workers' compensation insurance. Any travel insurance purchased by an employee is at personal expense.

#### 13. Combined Business and Personal Travel:

The District will pay for the cost of the business segment, and the employee will pay for the difference between that and the total. If the total is cheaper than the business segment, there are no additional charges.

#### 14. Spouse/Children on Trip:

If an employee chooses to take his or her spouse, significant other, or children on an approved business trip, the additional expense incurred is personal.

#### Policy Number ACC 05-105

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#### 15. Miscellaneous Expense:

Unexplained items labeled "miscellaneous" are not allowable items of expense. Some examples of items not considered allowable are: newspapers, magazines, movies, shoe shines, personal expenses incurred for household services due to employee's absence on a business trip, etc.

#### 16. Airline Clubs:

Fees for membership in airline clubs are considered personal expense and are not reimbursable.

#### 17. Reporting Travel and/or Entertainment Expenses:

An expense report form must be used to report all travel and entertainment expenses. The expense report must be filed within one month after completion of a trip. Expense reports that are filed more than one month after a trip must be approved by the CFO. Any travel advances should be noted on this report.

#### 18. Approvals and Review:

Expenses incurred as the result of business travel or entertainment require the approval of the next level of supervision. Implicit in the approval is that the approver has personally reviewed the details of the expense report. Final review, prior to reimbursement, is the responsibility of the Accounting Department.

19. <u>Frequent flyer</u> and hotel bonus points may be used by the employee's personal travel.

References: Previously HR Policy # 25-901

Original Date 10/2008
Review/Revision Date 02/2014, 02/2020
X Supersedes all Previous
Date approved by Compliance 02/19/2020
Date Approved by the Board of Directors 02/25/2020

### **MCHD Policies and Procedures**

| Policy<br>Number | Name                     | Policy/Procedure | Reviewed By Legal Counsel | Date Reviewed | Approved/Revisions | Redline Corrections<br>Returned to MCHD (Date) |
|------------------|--------------------------|------------------|---------------------------|---------------|--------------------|--|
| ACC 05-105       | Travel and Entertainment | Policy           | Larry Foerster            | -2/18/20      | Approved with      | l 2/18/20                                      |
|                  |                          |                  |                           |               | Corrections        |  |
|                  |                          |                  |                           |               |                    |  |
|                  |                          |                  |                           |               |                    |  |
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|                  |                          |                  |                           |               |                    |  |
|                  |                          |                  |                           |               |                    |  |
|                  |                          |                  |                           |               |                    |  |

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

# TOTAL FOR

INVOICES

\$ 2,148,846.40

# Montgomery County Hospital District Invoice Expense Allocation Report Board Meeting 02/25/2020 Paid Invoices

| Vendor Name                       | Invoice Date | Invoice No.               | Payment No. | Payment Date | Invoice Description                  | Account Number        | Account Description               | Amount     |
|-----------------------------------|--------------|---------------------------|-------------|--------------|--------------------------------------|-----------------------|-----------------------------------|------------|
| 3rd DAY CREATION LAWN & LANDSCAPE | 1/8/2020     | 2842                      | 103824      | 1/22/2020    | LAWN MAITENANCE FOR DECEMBER 2019    | 10-016-53330          | Contractual Obligations- Other-Fa | \$2,420.00 |
|                                   |              |                           |             |              | ٦                                    | Totals for 3rd DAY CR | REATION LAWN & LANDSCAPE:         | \$2,420.00 |
| ALONTI CAFE & CATERING            | 1/6/2020     | 1681823                   | 2032        | 1/22/2020    | TRANFSER MEETING 01.06.20            | 10-044-56100          | Meeting Expenses-Trans            | \$277.29   |
|                                   | 1/7/2020     | 1682455                   | 2032        | 1/22/2020    | TRANFSER MEETING 01.07.20            | 10-044-56100          | Meeting Expenses-Trans            | \$298.92   |
|                                   |              |                           |             |              |                                      | Totals                | for ALONTI CAFE & CATERING:       | \$576.21   |
| ALPHAGRAPHICS OF CONROE           | 1/14/2020    | 5143                      | 103905      | 1/29/2020    | POSTCARDS                            | 10-002-57000          | Printing Services-HCAP            | \$96.26    |
|                                   |              |                           |             |              |                                      | Totals for A          | ALPHAGRAPHICS OF CONROE:          | \$96.26    |
| AMARO LAW FIRM                    | 1/6/2020     | AMA010620                 | 103652      | 1/8/2020     | DOUBLE PAYMENT FOR INCIDENT # 18-009 | 10-026-41500          | Miscellaneous Income-Recor        | \$53.29    |
|                                   |              |                           |             |              |                                      |                       | Totals for AMARO LAW FIRM:        | \$53.29    |
| AMAZON.COM LLC                    | 1/22/2020    | 468763385969              | 103906      | 1/29/2020    | Station Supplies                     | 10-008-57900          | Station Supplies-Suppl            | \$126.78   |
|                                   | 1/22/2020    | 433498473869              | 103906      | 1/29/2020    | SHOP TOOLS                           | 10-004-57700          | Shop Tools-Radio                  | \$12.99    |
|                                   | 1/22/2020    | 433879447443              | 103906      | 1/29/2020    | SMALL EQUIP/FURNITURE                | 10-016-57750          | Small Equipment & Furniture-Faci  | \$259.99   |
|                                   | 1/22/2020    | 434547553699              | 103906      | 1/29/2020    | RADIO REPAIR                         | 10-004-57725          | Shop Supplies-Radio               | \$92.16    |
|                                   | 1/22/2020    | 434594348664              | 103906      | 1/29/2020    | OFFICE SUPPLIES                      | 10-008-56300          | Office Supplies-Suppl             | \$71.36    |
|                                   | 1/22/2020    | 434989846463              | 103906      | 1/29/2020    | MAINTENANCE & REPAIRS-BULIDINGS      | 10-016-55650          | Maintenance- Equipment-Facil      | \$496.64   |
|                                   | 1/22/2020    | 436365549578              | 103906      | 1/29/2020    | UNIFORMS                             | 10-007-58700          | Uniforms-EMS                      | \$39.96    |
|                                   | 1/22/2020    | 438364877739              | 103906      | 1/29/2020    | COMPUTER SUPPLIES                    | 10-015-53100          | Computer Supplies/Non-CapInfo     | \$19.99    |
|                                   | 1/22/2020    | 438587464734              | 103906      | 1/29/2020    | VEHICLE PARTS                        | 10-010-59050          | Vehicle-Parts-Fleet               | \$645.00   |
|                                   | 1/22/2020    | 438863685697              | 103906      | 1/29/2020    | REPAIR-EQUIPMENT                     | 10-015-57650          | Repair-Equipment-Infor            | \$52.00    |
|                                   | 1/22/2020    | 443464794349              | 103906      | 1/29/2020    | STATION SUPPLIES                     | 10-008-57900          | Station Supplies-Suppl            | \$48.18    |
|                                   | 1/22/2020    | 444678898467              | 103907      | 1/29/2020    | OFFICE SUPPLIES                      | 10-009-56300          | Office Supplies-Dept              | \$23.14    |
|                                   | 1/22/2020    | 446453865346              | 103907      | 1/29/2020    | MAINTENANCE & REPAIRS-BULIDINGS      | 10-016-55600          | Maintenance & Repairs-Buildings-  | \$89.70    |
|                                   | 1/22/2020    | 446697585834              | 103907      | 1/29/2020    | OFFICE SUPPLIES                      | 10-008-56300          | Office Supplies-Suppl             | \$37.18    |
|                                   | 1/22/2020    | 448999599397              | 103907      | 1/29/2020    | UNIFORMS                             | 10-007-58700          | Uniforms-EMS                      | \$349.95   |
|                                   | 1/22/2020    | 453966487344              | 103907      | 1/29/2020    | STATION SUPPLIES                     | 10-008-57900          | Station Supplies-Suppl            | \$40.29    |
|                                   | 1/22/2020    | 454634535854              | 103907      | 1/29/2020    | SHOP SUPPLIES                        | 10-004-57725          | Shop Supplies-Radio               | \$133.55   |
|                                   | 1/22/2020    | 456694563433              | 103907      | 1/29/2020    | SMALL EQUIP/FURNITURE                | 10-016-57750          | Small Equipment & Furniture-Faci  | \$359.94   |
|                                   | 1/22/2020    | 456988396765              | 103907      | 1/29/2020    | SMALL EQUIP/FURNITURE                | 10-015-57750          | Small Equipment & Furniture-Info  | \$896.80   |
|                                   | 1/22/2020    | 459444993384              | 103907      | 1/29/2020    | SHOP TOOLS                           | 10-010-57700          | Shop Tools-Fleet                  | \$79.49    |
|                                   | 1/22/2020    | 459734354363              | 103907      | 1/29/2020    | DAMAGES/INS CLAIMS                   | 10-016-53600          | Damages/Insurance Claims          | \$395.70   |
|                                   | 1/22/2020    | 463568463355              | 103907      | 1/29/2020    | UNIFORMS                             | 10-007-58700          | Uniforms-EMS                      | \$260.99   |
|                                   | 1/22/2020    | 463833634638              | 103909      | 1/29/2020    | SHOP TOOLS                           | 10-016-57700          | Shop Tools-Facil                  | \$44.16    |
|                                   | 1/22/2020    | 464965753993              | 103909      | 1/29/2020    | SMALL EQUIP/FURNITURE                | 10-016-57750          | Small Equipment & Furniture-Faci  | \$349.99   |
|                                   | 1/22/2020    | 466498534856              | 103909      | 1/29/2020    | UNIFORMS                             | 10-007-58700          | Uniforms-EMS                      | \$134.99   |
|                                   | 1/22/2020    | 468879934379              | 103909      | 1/29/2020    | SHOP SUPPLIES                        | 10-016-57725          | Shop Supplies-Facil               | \$85.45    |
|                                   | 1/22/2020    | 469634787765              | 103909      | 1/29/2020    | STATION SUPPLIES                     | 10-008-57900          | Station Supplies-Suppl            | \$662.65   |
|                                   | 1/22/2020    | 487767449677              | 103909      | 1/29/2020    | COMMUNITY EDUCATION                  | 10-007-52950          | Community Education-EMS           | \$50.00    |
|                                   | 1/22/2020    | 70//0/ <del>11</del> 70// | 103909      | 1/23/2020    | COMMUNITIEDUCATION                   | 10-007-32930          | Community Education-Eivis         | \$50.00    |

# Montgomery County Hospital District Invoice Expense Allocation Report Board Meeting 02/25/2020 Paid Invoices

| Vendor Name | Invoice Date | Invoice No.  | Payment No. | Payment Date | Invoice Description   | Account Number | Account Description              | Amount   |
|-------------|--------------|--------------|-------------|--------------|-----------------------|----------------|----------------------------------|----------|
|             | 1/22/2020    | 493688553549 | 103909      | 1/29/2020    | OFFICE SUPPLIES       | 10-008-56300   | Office Supplies-Suppl            | \$79.4   |
|             | 1/22/2020    | 535585753739 | 103909      | 1/29/2020    | SMALL EQUIP/FURNITURE | 10-016-57750   | Small Equipment & Furniture-Faci | \$125.83 |
|             | 1/22/2020    | 536537546537 | 103909      | 1/29/2020    | STATION SUPPLIES      | 10-008-57900   | Station Supplies-Suppl           | \$41.5   |
|             | 1/22/2020    | 573795344777 | 103909      | 1/29/2020    | SMALL EQUIP/FURNITURE | 10-010-57750   | Small Equipment & Furniture-Flee | \$151.4  |
|             | 1/22/2020    | 577458644368 | 103909      | 1/29/2020    | SHOP TOOLS            | 10-016-57750   | Small Equipment & Furniture-Faci | \$15.99  |
|             | 1/22/2020    | 579368754738 | 103910      | 1/29/2020    | SMALL EQUIP/FURNITURE | 10-016-57750   | Small Equipment & Furniture-Faci | \$39.8   |
|             | 1/22/2020    | 583973447738 | 103910      | 1/29/2020    | SHOP SUPPLIES         | 10-004-57725   | Shop Supplies-Radio              | \$150.60 |
|             | 1/22/2020    | 587374938885 | 103910      | 1/29/2020    | SHOP SUPPLIES         | 10-004-57725   | Shop Supplies-Radio              | \$692.40 |
|             | 1/22/2020    | 634569539647 | 103910      | 1/29/2020    | UNIFORMS              | 10-007-58700   | Uniforms-EMS                     | \$164.93 |
|             | 1/22/2020    | 634698584587 | 103910      | 1/29/2020    | OFFICE SUPPLIES       | 10-008-56300   | Office Supplies-Suppl            | \$52.00  |
|             | 1/22/2020    | 634878545477 | 103910      | 1/29/2020    | BOOKS & MATERIALS     | 10-045-52600   | Books/Materials-EMS Q            | \$31.83  |
|             | 1/22/2020    | 637338978878 | 103910      | 1/29/2020    | UNIFORMS              | 10-007-58700   | Uniforms-EMS                     | \$85.73  |
|             | 1/22/2020    | 637346585765 | 103910      | 1/29/2020    | COMPUTER SUPPLIES     | 10-015-53100   | Computer Supplies/Non-CapInfo    | \$39.90  |
|             | 1/22/2020    | 639684349848 | 103910      | 1/29/2020    | STATION SUPPLIES      | 10-008-57900   | Station Supplies-Suppl           | \$74.8   |
|             | 1/22/2020    | 657648963596 | 103910      | 1/29/2020    | SMALL EQUIP/FURNITURE | 10-004-57750   | Small Equipment & Furniture-Rad  | \$215.7  |
|             | 1/22/2020    | 673633459576 | 103910      | 1/29/2020    | STATION SUPPLIES      | 10-008-57900   | Station Supplies-Suppl           | \$126.5  |
|             | 1/22/2020    | 686943788333 | 103911      | 1/29/2020    | STATION SUPPLIES      | 10-008-57900   | Station Supplies-Suppl           | \$54.5   |
|             | 1/22/2020    | 687536437586 | 103911      | 1/29/2020    | STATION SUPPLIES      | 10-008-57900   | Station Supplies-Suppl           | \$40.2   |
|             | 1/22/2020    | 689695449847 | 103911      | 1/29/2020    | STATION SUPPLIES      | 10-008-57900   | Station Supplies-Suppl           | \$362.1  |
|             | 1/22/2020    | 695393983376 | 103911      | 1/29/2020    | OFFICE SUPPLIES       | 10-008-56300   | Office Supplies-Suppl            | \$27.9   |
|             | 1/22/2020    | 697756676346 | 103911      | 1/29/2020    | DAMAGES/INS CLAIMS    | 10-016-53600   | Damages/Insurance Claims         | \$39.8   |
|             | 1/22/2020    | 744895335646 | 103911      | 1/29/2020    | SMALL EQUIP/FURNITURE | 10-016-57750   | Small Equipment & Furniture-Faci | \$14.3   |
|             | 1/22/2020    | 773454773994 | 103911      | 1/29/2020    | COMPUTER SUPPLIES     | 10-015-53100   | Computer Supplies/Non-CapInfo    | \$112.7  |
|             | 1/22/2020    | 774435666359 | 103911      | 1/29/2020    | SHOP SUPPLIES         | 10-016-57725   | Shop Supplies-Facil              | \$219.9  |
|             | 1/22/2020    | 785348497868 | 103911      | 1/29/2020    | OFFICE SUPPLIES       | 10-008-56300   | Office Supplies-Suppl            | \$112.3  |
|             | 1/22/2020    | 788645873958 | 103911      | 1/29/2020    | STATION SUPPLIES      | 10-008-57900   | Station Supplies-Suppl           | \$185.1  |
|             | 1/22/2020    | 795966736796 | 103911      | 1/29/2020    | STATION SUPPLIES      | 10-008-57900   | Station Supplies-Suppl           | \$17.9   |
|             | 1/22/2020    | 858934866835 | 103912      | 1/29/2020    | DAMAGES/INS CLAIMS    | 10-016-53600   | Damages/Insurance Claims         | \$301.3  |
|             | 1/22/2020    | 863756376797 | 103912      | 1/29/2020    | STATION SUPPLIES      | 10-008-57900   | Station Supplies-Suppl           | \$137.2  |
|             | 1/22/2020    | 867865479968 | 103912      | 1/29/2020    | SMALL EQUIP/FURNITURE | 10-009-57750   | Small Equipment & Furniture-Dep  | \$255.9  |
|             | 1/22/2020    | 897644838778 | 103912      | 1/29/2020    | COMPUTER SUPPLIES     | 10-015-53100   | Computer Supplies/Non-CapInfo    | \$143.4  |
|             | 1/22/2020    | 938845535585 | 103912      | 1/29/2020    | STATION SUPPLIES      | 10-008-57900   | Station Supplies-Suppl           | \$41.5   |
|             | 1/22/2020    | 939785574389 | 103912      | 1/29/2020    | UNIFORMS              | 10-007-58700   | Uniforms-EMS                     | \$98.9   |
|             | 1/22/2020    | 946944848637 | 103912      | 1/29/2020    | SHOP SUPPLIES         | 10-004-57725   | Shop Supplies-Radio              | \$67.4   |
|             | 1/22/2020    | 948397576496 | 103912      | 1/29/2020    | OFFICE SUPPLIES       | 10-008-56300   | Office Supplies-Suppl            | \$132.1  |
|             | 1/22/2020    | 954483774473 | 103912      | 1/29/2020    | STATION SUPPLIES      | 10-008-57900   | Station Supplies-Suppl           | \$15.0   |
|             | 1/22/2020    | 983546396885 | 103912      | 1/29/2020    | UNIFORMS              | 10-007-58700   | Uniforms-EMS                     | \$349.9  |
|             | 1/22/2020    | 983674699669 | 103912      | 1/29/2020    | RADIO REPAIR          | 10-016-57725   | Shop Supplies-Facil              | \$239.6  |
|             | 1/22/2020    | 988489998985 | 103913      | 1/29/2020    | SHOP TOOLS            | 10-010-57700   | Shop Tools-Fleet                 | \$195.5  |
|             | 1/22/2020    | 584496669943 | 103913      | 1/29/2020    | SMALL EQUIP/FURNITURE | 10-001-57750   | Small Equipment & Furniture-Adn  | \$139.0  |
|             |              |              |             |              | `                     |                | Totals for AMAZON.COM LLC:       |          |

Totals for AMAZON.COM LLC: \$11,252.35

| Vendor Name                    | Invoice Date | Invoice No.          | Payment No. | Payment Date | Invoice Description  | Account Number | Account Description              | Amount      |
|--------------------------------|--------------|----------------------|-------------|--------------|--|----------------|----------------------------------|-------------|
| AMERICAN TIRE DISTRIBUTORS INC | 1/3/2020     | S132370235           | 103743      | 1/16/2020    | DODGE 3500 TIRES FOR STOCK                                 | 10-010-59150   | Vehicle-Tires-Fleet              | \$160.07    |
|                                | 1/2/2020     | S132342581           | 103914      | 1/29/2020    | DODGE 3500 TIRES FOR STOCK                                 | 10-010-59150   | Vehicle-Tires-Fleet              | \$1,368.76  |
|                                | 1/2/2020     | S132339799           | 103914      | 1/29/2020    | DODGE 3500 TIRES FOR STOCK                                 | 10-010-59150   | Vehicle-Tires-Fleet              | \$535.78    |
|                                | 172720       | 5132337177           | 103914      | 1/25/2020    | Bobde 3300 Inces for Stock                                 |                | ICAN TIRE DISTRIBUTORS INC:      | \$2,064.61  |
|                                |              |                      |             |              |  |                |                                  |             |
| AMERITAS LIFE INSURANCE CORP   | 1/6/2020     | 010-48743 01/06/20   | 103828      | 1/22/2020    | ACCT 010-048743-00001 DENTAL PREMIUMS                      | 10-025-51700   | Health & Dental-Human            | \$204.20    |
|                                | 1/1/2020     | 010-48743 01/01/20   | 103916      | 1/29/2020    | ACCT 010-048743-00002 VISION PREMIUMS .                    | 10-025-51700   | Health & Dental-Human            | \$4,191.74  |
|                                |              |                      |             |              |  | Totals for AME | RITAS LIFE INSURANCE CORP:       | \$4,395.94  |
| AMERITEX FIRE PROTECTION       | 1/14/2020    | 1723                 | 2061        | 1/29/2020    | LABOR/INVESTIGATED TROUBLE FIRE SYS                        | 10-016-55600   | Maintenance & Repairs-Buildings- | \$528.99    |
|                                |              |                      |             |              |  | Totals for     | AMERITEX FIRE PROTECTION:        | \$528.99    |
| ASHLEY, AMANDA                 | 1/23/2020    | ASH012320            | 2062        | 1/29/2020    | TUITION REIMBURSEMENT/FALL 2019/WIN                        | 10-025-58550   | Tuition Reimbursement-Human      | \$1,102.42  |
|                                |              |                      |             |              |  |                | Totals for ASHLEY, AMANDA:       | \$1,102.42  |
| AT&T (105414)                  | 1/13/2020    | 2812599426 01/13/20  | 103917      | 1/29/2020    | STATION 41 FIRE PANEL 01/13/20-02/12/20                    | 10-016-58800   | Utilities-Facil                  | \$121.79    |
|                                | 1/21/2020    | 7131652005 01/21/20  | 104007      | 2/5/2020     | T1 ISSI 01/21/20-02/20/20                                  | 10-004-58310   | Telephones-Service-Radio         | \$238.58    |
|                                |              |                      |             |              |  |                | Totals for AT&T (105414):        | \$360.37    |
| AT&T (U-VERSE)                 | 1/1/2020     | 145220893 01/01/20   | 103744      | 1/16/2020    | STATION 42 01/01/20-01/31/20                               | 10-015-58310   | Telephones-Service-Infor         | \$89.20     |
|                                | 1/11/2020    | 145685137 01/11/20   | 103918      | 1/29/2020    | STATION 24 01/21/20-02/11/20                               | 10-015-58310   | Telephones-Service-Infor         | \$121.30    |
|                                | 1/22/2020    | 150883685 01/22/20   | 104008      | 2/5/2020     | STATION 41 01/23/20-02/22/20                               | 10-015-58310   | Telephones-Service-Infor         | \$121.30    |
|                                |              |                      |             |              |  |                | Totals for AT&T (U-VERSE):       | \$331.80    |
| AT&T MOBILITY-ROC (6463)       | 1/23/2020    | 836735112X01232020   | 103919      | 1/29/2020    | ACCT# 836735112 12/16/19-01/15/20                          | 10-015-58200   | Telephones-Cellular-Infor        | \$142.77    |
|                                |              |                      |             |              |  | 10-004-58200   | Telephones-Cellular-Radio        | \$35.69     |
|                                |              |                      |             |              |  | Totals f       | for AT&T MOBILITY-ROC (6463):    | \$178.46    |
| BCBS OF TEXAS (DENTAL)         | 1/1/2020     | 123611 01.01.2020    | 4694        | 1/1/2020     | DENTAL BILL PEROID 01-01-2020 - 02-01-202                  | 10-025-51700   | Health & Dental-Human            | \$21,605.25 |
|                                |              |                      |             |              |  | Totals         | for BCBS OF TEXAS (DENTAL):      | \$21,605.25 |
| BCBS OF TEXAS (POB 731428)     | 1/3/2020     | TY483010005 01/03/20 | 4695        | 1/3/2020     | BCBS PPO & HSA CLAIMS 12/28/2019 - 01/03/                  | 10-025-51710   | Health Insurance Claims-Human    | \$7,492.48  |
| 2020 of 12.11.3 (1 02 /01.20)  | 170,2020     | 11105010005 01705720 | 4075        | 1/3/2020     | 5656 11 6 <b>6</b> 11611 621 <b>11</b> 116 12 12 (12 12 1) | 10-025-51710   | Health Insurance Claims-Human    | \$19,159.11 |
|                                |              |                      |             |              |  | 10-025-51720   | Health Insurance Admin Fees-Hun  | \$62,865.94 |
|                                | 1/10/2020    | TY483010005 01/10/20 | 4705        | 1/10/2020    | BCBS PPO & HSA CLAIMS 01/04/2020 - 01/10/                  | 10-025-51710   | Health Insurance Claims-Human    | \$39,972.48 |
|                                | 1/17/2020    | TY483010005 01/17/20 |             | 1/17/2020    | BCBS PPO & HSA CLAIMS 01/11/2020 - 01/17/                  | 10-025-51710   | Health Insurance Claims-Human    | \$52,766.83 |
|                                | 1/24/2020    | TY483010005 01/24/20 |             | 1/24/2020    | BCBS PPO & HSA CLAIMS 01/18/2020 - 01/24/                  | 10-025-51710   | Health Insurance Claims-Human    | \$49,347.64 |
|                                |              |                      | 1713        |              |  |                | BCBS OF TEXAS (POB 731428):      |             |
| BLACKBAUD, INC.                | 1/3/2020     | 91813264             | 103750      | 1/16/2020    | FE NXT SERVICE BUREAU 01/01/2020-01/31/.                   | 10-005-53050   | Computer Software-Accou          | \$1,750.00  |
| BEACABAOD, INC.                | 1/3/2020     | 71013204             | 103/30      | 1/10/2020    | 12 IMI SERVICE BOREAU 01/01/2020-01/31/.                   | 10-003-33030   | Computer Bottware-Accou          | φ1,/30.00   |

| Vendor Name                    | Invoice Date | Invoice No. | Payment No. | Payment Date | Invoice Description                    | Account Number | Account Description               | Amount      |
|--------------------------------|--------------|-------------|-------------|--------------|--|----------------|-----------------------------------|-------------|
|                                |              |             |             |              |  |                | Totals for BLACKBAUD, INC.:       | \$1,750.00  |
| BONDS JANITORIAL SERVICE       | 1/1/2020     | 3089        | 1990        | 1/16/2020    | STATION MAKE READY CONTRUCTION         | 10-016-53330   | Contractual Obligations- Other-Fa | \$450.00    |
|                                | 1/6/2020     | 3098        | 2033        | 1/22/2020    | STATION 27 MAKE READY CONSTRUCTION     | 10-016-53330   | Contractual Obligations- Other-Fa | \$395.00    |
|                                | 1/5/2020     | 3091        | 2033        | 1/22/2020    | JANITORIAL SERVICE FOR JAN 2020        | 10-016-53330   | Contractual Obligations- Other-Fa | \$5,956.78  |
|                                | 1/13/2020    | 3099        | 2063        | 1/29/2020    | QUARTERLY PROGRAM #5                   | 10-016-53330   | Contractual Obligations- Other-Fa | \$179.00    |
|                                |              |             |             |              |  | Totals for     | BONDS JANITORIAL SERVICE:         | \$6,980.78  |
| BOON-CHAPMAN (Prime DX)        | 1/1/2020     | S0030005015 | 103835      | 1/22/2020    | DECEMBER 2019 CLAIM ADMINISTRATIVE     | 10-002-55700   | Management Fees-HCAP              | \$1,909.50  |
|                                | 1/1/2020     | S0030005016 | 103836      | 1/22/2020    | DECEMBER 2019 NETWORK DEVELOPMEN       | 10-002-55700   | Management Fees-HCAP              | \$287.50    |
|                                |              |             |             |              |  | Totals fo      | or BOON-CHAPMAN (Prime DX):       | \$2,197.00  |
| BOUND TREE MEDICAL, LLC        | 1/8/2020     | 83466893    | 2034        | 1/22/2020    | MEDICAL SUPPLIES                       | 10-008-53900   | Disposable Medical Supplies-Supr  | \$844.50    |
|                                | 1/8/2020     | 83466894    | 2034        | 1/22/2020    | DME MEDICAL SUPPLIES                   | 10-009-54200   | Durable Medical Equipment-Dept    | \$238.40    |
|                                | 1/10/2020    | 83470163    | 2064        | 1/29/2020    | MEDICAL SUPPLIES                       | 10-009-54000   | Drug Supplies-Dept                | \$3,786.18  |
|                                |              |             |             |              |  | 10-008-53900   | Disposable Medical Supplies-Supp  | \$16,963.01 |
|                                |              |             |             |              |  | 10-008-53800   | Disposable Linen-Suppl            | \$1,182.09  |
|                                | 1/9/2020     | 83468538    | 2034        | 1/22/2020    | MEDICAL SUPPLIES                       | 10-008-53800   | Disposable Linen-Suppl            | \$572.90    |
|                                | 1/8/2020     | 83466895    | 2034        | 1/22/2020    | MEDICAL SUPPLIES                       | 10-008-53900   | Disposable Medical Supplies-Supp  | \$365.80    |
|                                |              |             |             |              |  | 10-009-54000   | Drug Supplies-Dept                | \$942.90    |
|                                | 1/13/2020    | 83471713    | 1991        | 1/16/2020    | MEDICAL SUPPLIES                       | 10-008-53800   | Disposable Linen-Suppl            | \$101.10    |
|                                | 1/9/2020     | 83468537    | 2034        | 1/22/2020    | MEDICAL SUPPLIES                       | 10-008-53900   | Disposable Medical Supplies-Supp  | \$168.90    |
|                                | 1/14/2020    | 83473450    | 2064        | 1/29/2020    | MEDICAL SUPPLIES                       | 10-008-53900   | Disposable Medical Supplies-Supp  | \$168.90    |
|                                | 1/14/2020    | 83473451    | 2064        | 1/29/2020    | DME MEDICAL SUPPLIES                   | 10-009-54200   | Durable Medical Equipment-Dept    | \$5,958.30  |
|                                | 1/14/2020    | 83473449    | 2064        | 1/29/2020    | DME MEDICAL SUPPLIES                   | 10-009-54200   | Durable Medical Equipment-Dept    | \$725.72    |
|                                | 1/17/2020    | 83477844    | 2098        | 2/5/2020     | DRUG MEDICAL SUPPLIES                  | 10-009-54000   | Drug Supplies-Dept                | \$261.60    |
|                                | 1/17/2020    | 83477845    | 2098        | 2/5/2020     | DME MEDICAL SUPPLIES                   | 10-009-54200   | Durable Medical Equipment-Dept    | \$744.58    |
|                                | 1/20/2020    | 83479317    | 2098        | 2/5/2020     | MEDICAL SUPPLIES                       | 10-008-53900   | Disposable Medical Supplies-Supp  | \$103.08    |
|                                | 1/1/2020     | 83452483    | 2098        | 2/5/2020     | MEDCIAL SUPPLIES                       | 10-008-53800   | Disposable Linen-Suppl            | \$1,449.96  |
|                                |              |             |             |              |  | 10-008-53900   | Disposable Medical Supplies-Supr  | \$517.60    |
|                                |              |             |             |              |  | Totals fo      | or BOUND TREE MEDICAL, LLC:       | \$35,095.52 |
| BUD GRIFFIN SUPPORT, INC.      | 1/6/2020     | 03-11027    | 103660      | 1/8/2020     | PERFORM PREVENTATIVE MAINTENANCE       | 10-016-55600   | Maintenance & Repairs-Buildings-  | \$550.00    |
|                                | 1/3/2020     | 03-12111    | 103660      | 1/8/2020     | PERFORM PREVENTATIVE MAINTENANCE       | 10-016-55600   | Maintenance & Repairs-Buildings-  | \$550.00    |
|                                | 1/1/2020     | 03-14250    | 103660      | 1/8/2020     | PERFORM PREVENTATIVE MAINTENANCE       | 10-016-55600   | Maintenance & Repairs-Buildings-  | \$550.00    |
|                                |              |             |             |              |  | Totals for     | BUD GRIFFIN SUPPORT, INC.:        | \$1,650.00  |
| CAMPBELL, JAMES                | 1/2/2020     | CAM010220   | 1933        | 1/3/2020     | PER DIEM/NAEMSP CONF/TRAINING 1/05/20  | 10-007-53150   | Conferences - Fees, Travel, & Mea | \$283.50    |
|                                |              |             |             |              |  |                | Totals for CAMPBELL, JAMES:       | \$283.50    |
| CANON FINANCIAL SERVICES, INC. | 1/13/2020    | 21006149    | 2065        | 1/29/2020    | SCHEDULE# 001-0735472-001 CONTRACT # I | 10-015-55400   | Leases/Contracts-Infor            | \$3,502.20  |

| Vendor Name                      | Invoice Date | Invoice No.          | Payment No. | Payment Date | Invoice Description                    | Account Number  | Account Description              | Amount      |
|----------------------------------|--------------|----------------------|-------------|--------------|--|-----------------|----------------------------------|-------------|
|                                  | 1/13/2020    | 20986133             | 2065        | 1/29/2020    | SCHEDULE# 001-0735472-002 CONTRACT # I | 10-015-55400    | Leases/Contracts-Infor           | \$40.92     |
|                                  |              |                      |             |              |  | Totals for CANC | ON FINANCIAL SERVICES, INC.:     | \$3,543.12  |
| CCDS-CONROE COMMERICAL DOOR SOLU | 1/20/2020    | 13852                | 104009      | 2/5/2020     | REMOVE AND REPLACE CONTROL BOARD       | 10-016-55600    | Maintenance & Repairs-Buildings- | \$760.00    |
|                                  |              |                      |             |              | Totals for CCDS                        | -CONROE COMME   | RICAL DOOR SOLUTIONS LLC:        | \$760.00    |
| CDW GOVERNMENT, INC.             | 1/9/2020     | WJS2696              | 2035        | 1/22/2020    | APC BACK-UPS PRO                       | 10-015-53100    | Computer Supplies/Non-CapInfo    | \$439.53    |
|                                  | 1/3/2020     | WHN2827              | 2035        | 1/22/2020    | LENOVO THINKPAD DOCKING STATION        | 10-015-57750    | Small Equipment & Furniture-Info | \$203.80    |
|                                  | 1/1/2020     | WGX8512              | 1992        | 1/16/2020    | LENOVO THINKPAD XII (7TH GEN)          | 10-015-57750    | Small Equipment & Furniture-Info | \$7,116.08  |
|                                  | 1/9/2020     | WJX3477              | 2035        | 1/22/2020    | POWER CABLE                            | 10-010-59050    | Vehicle-Parts-Fleet              | \$24.00     |
|                                  | 1/6/2020     | WHV7590              | 2035        | 1/22/2020    | ELITE DESK 800 G4 DM CORE 16GB         | 10-006-57750    | Small Equipment & Furniture-Alar | \$1,131.56  |
|                                  | 1/14/2020    | WLB1355              | 2066        | 1/29/2020    | WMWARE VSPH LICENSE                    | 10-015-53050    | Computer Software-Infor          | \$8,520.00  |
|                                  | 1/14/2020    | WKT3328              | 2066        | 1/29/2020    | WYSE 300 DTS ATOM X5                   | 10-010-57750    | Small Equipment & Furniture-Flee | \$710.80    |
|                                  | 1/10/2020    | WKF3875              | 2066        | 1/29/2020    | SYNOLOGY 4B RM RACKSTATION             | 10-015-53100    | Computer Supplies/Non-CapInfo    | \$1,558.24  |
|                                  | 1/9/2020     | WJR8299              | 2066        | 1/29/2020    | HP3 YR ONSITE/ADP DESKTOP ONLY         | 10-006-57750    | Small Equipment & Furniture-Alar | \$28.80     |
|                                  | 1/9/2020     | WJX5935              | 2066        | 1/29/2020    | WD RED PRO NAS HARD DRIVE              | 10-015-53100    | Computer Supplies/Non-CapInfo    | \$1,322.60  |
|                                  | 1/1/2020     | WFB1372              | 2066        | 1/29/2020    | HP SB WORKSTATIONS G4                  | 10-015-57750    | Small Equipment & Furniture-Info | \$8,446.59  |
|                                  | 1/16/2020    | WLS7560              | 2066        | 1/29/2020    | APC RACK PANEL                         | 10-015-57750    | Small Equipment & Furniture-Info | \$366.29    |
|                                  | 1/16/2020    | WLW0735              | 2066        | 1/29/2020    | LENOVO THINKPAD X1                     | 10-015-57750    | Small Equipment & Furniture-Info | \$1,240.00  |
|                                  | 1/17/2020    | WMD3348              | 2099        | 2/5/2020     | LND 72IN OUTPUT CABLE                  | 10-010-59050    | Vehicle-Parts-Fleet              | \$456.00    |
|                                  | 1/1/2020     | WDW3284              | 2066        | 1/29/2020    | HP SB WORKSTATIONS Z2 TOWER G4 CORE    | 10-015-57750    | Small Equipment & Furniture-Info | \$21,726.49 |
|                                  | 1/4/2020     | WHP2844              | 2099        | 2/5/2020     | 3YR LVO PROTECTION                     | 10-015-57750    | Small Equipment & Furniture-Info | \$723.64    |
|                                  | 1/18/2020    | WMH5820              | 2099        | 2/5/2020     | 3YR PROTECTION LENOVO THINKPAD         | 10-015-57750    | Small Equipment & Furniture-Info | \$198.03    |
|                                  |              |                      |             |              |  | Totals          | s for CDW GOVERNMENT, INC.:      | \$54,212.45 |
| CENTERPOINT ENERGY (REL109)      | 1/3/2020     | 88796735 01/03/20    | 103662      | 1/8/2020     | STATION 20 11/22/19-12/28/19           | 10-016-58800    | Utilities-Facil                  | \$305.90    |
|                                  | 1/2/2020     | 64015806066 1/02/20  | 103662      | 1/8/2020     | ROBINSON TOWER 11/22/19-12/27/19       | 10-004-58800    | Utilities-Radio                  | \$24.56     |
|                                  | 1/13/2020    | 88820089 01/13/20    | 103837      | 1/22/2020    | STATION 10 12/05/19-01/07/20           | 10-016-58800    | Utilities-Facil                  | \$20.64     |
|                                  | 1/13/2020    | 64018941639 01/13/20 | 103837      | 1/22/2020    | STATION 15 12/04/19-01/06/20           | 10-016-58800    | Utilities-Facil                  | \$22.08     |
|                                  | 1/21/2020    | 98116148 01/21/20    | 103923      | 1/29/2020    | STATION 14 12/13/19-01/14/20           | 10-016-58800    | Utilities-Facil                  | \$38.01     |
|                                  | 1/21/2020    | 64013049610 01/21/20 | 103923      | 1/29/2020    | STATION 45 12/12/19-01/14/20           | 10-016-58800    | Utilities-Facil                  | \$21.12     |
|                                  | 1/21/2020    | 64006986422 01/21/20 | 103923      | 1/29/2020    | STATION 43 12/12/19-01/15/20           | 10-016-58800    | Utilities-Facil                  | \$46.05     |
|                                  | 1/30/2020    | 92013168 01/30/20    | 104010      | 2/5/2020     | STATION 30 12/20/19-01/24/20           | 10-016-58800    | Utilities-Facil                  | \$20.64     |
|                                  | 1/31/2020    | 64015806066 1/31/20  | 104010      | 2/5/2020     | ROBINSON TOWER 12/27/19-01/27/20       | 10-004-58800    | Utilities-Radio                  | \$44.56     |
|                                  | 1/29/2020    | 88589239 01/29/20    | 104010      | 2/5/2020     | ADMIN 11/04/19-12/03/19                | 10-016-58800    | Utilities-Facil                  | \$1,066.28  |
|                                  | 1/29/2020    | 88589239 1/29/20     | 104010      | 2/5/2020     | ADMIN 12/03/19-01/03/20                | 10-016-58800    | Utilities-Facil                  | \$1,300.12  |
|                                  |              |                      | 10.010      |              |  |                 | NTERPOINT ENERGY (REL109):       | \$2,909.96  |
| CENTRELEARN SOLUTIONS, LLC       | 1/1/2020     | TSINV00000034046     | 2067        | 1/29/2020    | CENTRELEARN LSM W/CONTENT              | 10-009-58500    | Training/Related Expenses-CE-De  | \$4,323.50  |
|                                  |              |                      |             |              |  | Totals for CE   | NTRELEARN SOLUTIONS, LLC:        | \$4,323.50  |

| Vendor Name                         | Invoice Date | Invoice No.                             | Payment No. | Payment Date | Invoice Description                       | Account Number    | Account Description              | Amount     |
|-------------------------------------|--------------|---|-------------|--------------|---|-------------------|----------------------------------|------------|
| CHARTER COMMUNICATIONS/SPECTRUM     | 1/18/2020    | 0035377011820                           | 103924      | 1/29/2020    | ACCT# 8522100100035377 01/18/20-02/17/20  | 10-015-58310      | Telephones-Service-Infor         | \$114.98   |
|                                     |              |   |             |              | Totals for CHA                            | RTER COMMUNICA    | TIONS/SPECTRUM BUSINESS:         | \$114.98   |
| CHARTER COMMUNICATIONS              | 1/11/2020    | 0040724011120                           | 103839      | 1/22/2020    | STATION 26 ACCT# 0040724 01/11/20-02/10/2 | 10-016-58800      | Utilities-Facil                  | \$96.88    |
|                                     |              | *************************************** | 103037      |              |   |                   | CHARTER COMMUNICATIONS:          | \$96.88    |
|                                     |              |   |             |              |   |                   |                                  | 4,         |
| CHASE PEST CONTROL, INC.            | 1/8/2020     | 2559010820                              | 1993        | 1/16/2020    | EXTERIOR COMMERICAL SERVICE-BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$175.00   |
|                                     | 1/13/2020    | 2562010620                              | 1993        | 1/16/2020    | EXTERIOR COMMERICAL SERVICE-BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$155.00   |
|                                     | 1/13/2020    | 3845051019                              | 1993        | 1/16/2020    | EXTERIOR COMMERICAL SERVICE-BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$155.00   |
|                                     | 1/13/2020    | 2558010820                              | 1993        | 1/16/2020    | EXTERIOR COMMERICAL SERVICE-BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$195.00   |
|                                     | 1/13/2020    | 11370010820                             | 1993        | 1/16/2020    | EXTERIOR COMMERICAL SERVICE-BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$95.00    |
|                                     | 1/13/2020    | 3844010620                              | 1993        | 1/16/2020    | EXTERIOR COMMERICAL SERVICE-BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$155.00   |
|                                     | 1/13/2020    | 2557010620                              | 1993        | 1/16/2020    | EXTERIOR COMMERICAL SERVICE-BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$185.00   |
|                                     | 1/14/2020    | 3845010920                              | 1993        | 1/16/2020    | EXTERIOR COMMERICAL SERVICE BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$155.00   |
|                                     | 1/24/2020    | 2555012420                              | 2068        | 1/29/2020    | EXTERIOR COMMERICAL SERVICE BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$155.00   |
|                                     | 1/24/2020    | 2553012420                              | 2068        | 1/29/2020    | EXTERIOR COMMERICAL SERVICE BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$155.00   |
|                                     | 1/24/2020    | 2561012420                              | 2068        | 1/29/2020    | EXTERIOR COMMERICAL SERVICE BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$145.00   |
|                                     | 1/24/2020    | 2554012420                              | 2100        | 2/5/2020     | EXTERIOR COMMERICAL SERVICE BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$155.00   |
|                                     | 1/29/2020    | 3849012920                              | 2100        | 2/5/2020     | EXTERIOR COMMERICAL SERVICE BI-MON        | 10-016-55600      | Maintenance & Repairs-Buildings- | \$95.00    |
|                                     |              |   |             |              |   | Totals for        | CHASE PEST CONTROL, INC.:        | \$1,975.00 |
| CITY OF CONROE, WATER (1669)        | 1/17/2020    | 00491400000 01/17/20                    | 103840      | 1/22/2020    | ADMIN 12/17/19-01/14/20                   | 10-016-58800      | Utilities-Facil                  | \$1,540.42 |
| erri er eermez, wirizh (1907)       | 1/30/2020    | 00720592000 1/30/20                     | 104011      | 2/5/2020     | STATION 10 12/23/19-01/27/20              | 10-016-58800      | Utilities-Facil                  | \$96.70    |
|                                     | 1/30/2020    | 00660040006 1/30/20                     | 104011      | 2/5/2020     | STATION 15 12/23/19-01/27/20              | 10-016-58800      | Utilities-Facil                  | \$78.17    |
|                                     | 1,30,2020    | 000000100001/30/20                      | 104011      | 2/3/2020     | 0111101(10 12/25/1) 01/2//20              |                   | Y OF CONROE, WATER (1669):       | \$1,715.29 |
|                                     |              |   |             |              |   |                   |                                  |            |
| CITY OF SHENANDOAH                  | 1/13/2020    | FEB 2019-021                            | 103752      | 1/16/2020    | RENT STATION 26                           | 10-000-14900      | Prepaid Expenses-BS              | \$1,250.00 |
|                                     |              |   |             |              |   | То                | tals for CITY OF SHENANDOAH:     | \$1,250.00 |
| COLONIAL LIFE                       | 1/1/2020     | E3387610 01/01/20                       | 4696        | 1/1/2020     | CONTROL NO. E3387610 PREMIUMS 12/01/19    | 10-000-21590      | P/R-Premium Cancer/Accident-BS   | \$8,024.20 |
|                                     |              |   |             |              |   |                   | Totals for COLONIAL LIFE:        | \$8,024.20 |
| COLORTECH DIRECT & IMPACT PRINTING  | 1/1/2020     | 32205                                   | 1994        | 1/16/2020    | ENVELOPES-EMS                             | 10-008-57000      | Printing Services-Suppl          | \$486.22   |
| COLORIDOR DIRECT & IMPROT FRANCISCO | 1/1/2020     | 32193                                   | 1994        | 1/16/2020    | BUSINESS CARDS/LEE GILLUM                 | 10-008-57000      | Printing Services-Suppl          | \$75.00    |
|                                     | 1/1/2020     | 32165                                   | 2069        | 1/29/2020    | POSTCARDS 4 X 6                           | 10-009-52950      | Community Education-Dept         | \$391.17   |
|                                     | 17172020     | 32103                                   | 2009        | 1,2,,2020    |   |                   | H DIRECT & IMPACT PRINTING:      | \$952.39   |
|                                     |              |   |             |              | 101                                       | als for COLOTTILO | TOIRECT & IIVII ACT I TRIVITING. | \$932.39   |
| COMCAST CORPORATION (POB 60533)     | 1/1/2020     | 2080546356 01/01/20                     | 103664      | 1/8/2020     | STATION 21 01/05/20-02/04/2               | 10-016-58800      | Utilities-Facil                  | \$59.95    |
|                                     |              |   |             |              |   | 10-015-58310      | Telephones-Service-Infor         | \$107.80   |
|                                     | 1/1/2020     | 2080776359 01/01/20                     | 103665      | 1/8/2020     | STATION 34 01/06/20-02/05/20              | 10-015-58310      | Telephones-Service-Infor         | \$189.34   |
|                                     | 1/10/2020    | 2080831618 01/10/20                     | 103753      | 1/16/2020    | STATION 27 01/10/20-02/09/20              | 10-015-58310      | Telephones-Service-Infor         | \$108.92   |
|                                     |              |   |             |              |   |                   |                                  |            |

| Vendor Name                    | Invoice Date | Invoice No.  | Payment No. | Payment Date | Invoice Description                    | Account Number     | Account Description         | Amount     |
|--------------------------------|--------------|--------------|-------------|--------------|--|--------------------|-----------------------------|------------|
|                                |              |              |             |              |  | Totals for COMCAST | CORPORATION (POB 60533):    | \$466.01   |
| COMCAST                        | 1/15/2020    | 94725986     | 103841      | 1/22/2020    | MAGNOLIA TOWER/IT 01/15/20-02/14/20    | 10-015-58310       | Telephones-Service-Infor    | \$1,474.28 |
|                                |              |              |             |              |  |                    | Totals for COMCAST:         | \$1,474.28 |
| CONNECT YOUR CARE              | 1/1/2020     | 280783052    | 4697        | 1/1/2020     | FLEXIBLE SPENDING ACCOUNT 12/27/19-01. | 10-000-21585       | P/R-Flexible Spending-BS-BS | \$739.81   |
|                                | 1/10/2020    | 281729197    | 4706        | 1/10/2020    | FLEXIBLE SPENDING ACCOUNT 01/03/20-01. | 10-000-21585       | P/R-Flexible Spending-BS-BS | \$104.60   |
|                                | 1/17/2020    | 282748398    | 4710        | 1/17/2020    | FLEXIBLE SPENDING ACCOUNT 01/10/20-01. | 10-000-21585       | P/R-Flexible Spending-BS-BS | \$210.18   |
|                                | 1/24/2020    | 284065531    | 4716        | 1/24/2020    | FLEXIBLE SPENDING ACCOUNT 01/17/20-01. | 10-000-21585       | P/R-Flexible Spending-BS-BS | \$5,060.06 |
|                                | 1/30/2020    | 284960388    | 4723        | 1/30/2020    | FLEXIBLE SPENDING ACCOUNT 01/24/20-01. | 10-000-21585       | P/R-Flexible Spending-BS-BS | \$10.00    |
|                                |              |              |             |              |  | Tot                | als for CONNECT YOUR CARE:  | \$6,124.65 |
| CONROE REGIONAL MEDICAL CENTER | 1/13/2020    | FEB 2019-029 | 103754      | 1/16/2020    | STATION 90 LEASE                       | 10-000-14900       | Prepaid Expenses-BS         | \$3,626.21 |
|                                |              |              |             |              |  | Totals for CONROE  | REGIONAL MEDICAL CENTER:    | \$3,626.21 |
| CONROE WELDING SUPPLY, INC.    | 1/1/2020     | R12191744    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$62.95    |
|                                | 1/1/2020     | R12191182    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$9.00     |
|                                | 1/1/2020     | R12191180    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$50.15    |
|                                | 1/1/2020     | R12191179    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$6.00     |
|                                | 1/1/2020     | R12191177    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$108.00   |
|                                | 1/1/2020     | R12191173    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$9.00     |
|                                | 1/1/2020     | R12191172    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$71.40    |
|                                | 1/1/2020     | R12191170    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$3.00     |
|                                | 1/1/2020     | R12191169    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$15.00    |
|                                | 1/1/2020     | R12191171    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$3.00     |
|                                | 1/1/2020     | R12191168    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$6.00     |
|                                | 1/1/2020     | R12191167    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$6.00     |
|                                | 1/1/2020     | R12191163    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$6.00     |
|                                | 1/1/2020     | R12191162    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$15.00    |
|                                | 1/1/2020     | R12191161    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$3.00     |
|                                | 1/1/2020     | R12191160    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$3.00     |
|                                | 1/1/2020     | R12191158    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$3.00     |
|                                | 1/1/2020     | R12191157    | 1995        | 1/16/2020    | CYLINDER RENTAL                        | 10-008-56600       | Oxygen & Gases-Suppl        | \$5.45     |
|                                | 1/6/2020     | C45192       | 2036        | 1/22/2020    | OXYGEN MEDICAL                         | 10-008-56600       | Oxygen & Gases-Suppl        | \$143.20   |
|                                | 1/6/2020     | CT20846      | 2036        | 1/22/2020    | OXYGEN MEDICAL                         | 10-008-56600       | Oxygen & Gases-Suppl        | \$123.60   |
|                                | 1/6/2020     | PS452026     | 2036        | 1/22/2020    | OXYGEN MEDICAL                         | 10-008-56600       | Oxygen & Gases-Suppl        | \$62.00    |
|                                | 1/6/2020     | PS452029     | 2036        | 1/22/2020    | OXYGEN MEDICAL                         | 10-008-56600       | Oxygen & Gases-Suppl        | \$36.60    |
|                                | 1/2/2020     | CT20761      | 2036        | 1/22/2020    | OXYGEN MEDICAL                         | 10-008-56600       | Oxygen & Gases-Suppl        | \$110.00   |
|                                | 1/2/2020     | CT20760      | 2036        | 1/22/2020    | OXYGEN MEDICAL                         | 10-008-56600       | Oxygen & Gases-Suppl        | \$129.60   |
|                                | 1/20/2020    | PS452378     | 2070        | 1/29/2020    | OXYGEN MEDICAL                         | 10-008-56600       | Oxygen & Gases-Suppl        | \$45.40    |
|                                | 1/20/2020    | PS452698     | 2101        | 2/5/2020     | OXYGEN MEDICAL                         | 10-008-56600       | Oxygen & Gases-Suppl        | \$64.00    |

| Vendor Name                          | Invoice Date | Invoice No.          | Payment No. | Payment Date | Invoice Description                 | Account Number     | Account Description               | Amount     |
|--------------------------------------|--------------|----------------------|-------------|--------------|-------------------------------------|--------------------|-----------------------------------|------------|
|                                      | 1/20/2020    | PS452699             | 2070        | 1/29/2020    | OXYGEN MEDICAL                      | 10-008-56600       | Oxygen & Gases-Suppl              | \$63.00    |
|                                      | 1/8/2020     | CT21555              | 2070        | 1/29/2020    | OXYGEN MEDICAL                      | 10-008-56600       | Oxygen & Gases-Suppl              | \$184.40   |
|                                      | 1/17/2020    | CT22924              | 2070        | 1/29/2020    | OXYGEN MEDICAL                      | 10-008-56600       | Oxygen & Gases-Suppl              | \$70.80    |
|                                      | 1/20/2020    | CT23107              | 2070        | 1/29/2020    | OXYGEN MEDICAL                      | 10-008-56600       | Oxygen & Gases-Suppl              | \$108.00   |
|                                      | 1/20/2020    | CT22671              | 2070        | 1/29/2020    | OXYGEN MEDICAL                      | 10-008-56600       | Oxygen & Gases-Suppl              | \$116.80   |
|                                      | 1/20/2020    | CT22828              | 2070        | 1/29/2020    | OXYGEN MEDICAL                      | 10-008-56600       | Oxygen & Gases-Suppl              | \$88.40    |
|                                      | 1/16/2020    | CT22295              | 2070        | 1/29/2020    | OXYGEN MEDICAL                      | 10-008-56600       | Oxygen & Gases-Suppl              | \$182.40   |
|                                      | 1/13/2020    | PS452377             | 2070        | 1/29/2020    | OXYGEN MEDICAL                      | 10-008-56600       | Oxygen & Gases-Suppl              | \$54.20    |
|                                      | 1/31/2020    | R01201169            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$6.00     |
|                                      | 1/31/2020    | R01201168            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$6.00     |
|                                      | 1/31/2020    | R01201170            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$15.00    |
|                                      | 1/31/2020    | R01201161            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$3.00     |
|                                      | 1/31/2020    | R01201163            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$15.00    |
|                                      | 1/31/2020    | R01201171            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$3.00     |
|                                      | 1/31/2020    | R01201174            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$9.00     |
|                                      | 1/31/2020    | R01201178            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$108.00   |
|                                      | 1/31/2020    | R01201173            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$71.40    |
|                                      | 1/31/2020    | R01201172            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$3.00     |
|                                      | 1/31/2020    | R01201162            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$3.00     |
|                                      | 1/31/2020    | R01201159            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$5.45     |
|                                      | 1/31/2020    | R01201164            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$6.00     |
|                                      | 1/31/2020    | R01201182            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$50.15    |
|                                      | 1/31/2020    | R01201184            | 2101        | 2/5/2020     | CYLLINDER RENTAL                    | 10-008-56600       | Oxygen & Gases-Suppl              | \$9.00     |
|                                      |              |                      |             |              |                                     | Totals for COI     | NROE WELDING SUPPLY, INC.:        | \$3,604.30 |
| CONSOLIDATED COMMUNICATIONS-TXU      | 1/1/2020     | 93653992720 01/01/20 | 103666      | 1/8/2020     | ADMIN 01/01/20-01/31/20             | 10-015-58310       | Telephones-Service-Infor          | \$37.38    |
|                                      | 1/16/2020    | 0009600146 01/16/20  | 103926      | 1/29/2020    | ADMIIN 01/16/20-02/15/20            | 10-015-58310       | Telephones-Service-Infor          | \$591.36   |
|                                      | 1/16/2020    | 0009600539 01/16/20  | 103927      | 1/29/2020    | ADMIIN 01/16/20-02/15/20            | 10-015-58310       | Telephones-Service-Infor          | \$287.66   |
|                                      | 1/21/2020    | 9365393450 01/21/20  | 104012      | 2/5/2020     | ADMIN 01/21/20-02/20/20             | 10-015-58310       | Telephones-Service-Infor          | \$117.15   |
|                                      | 1/21/2020    | 9365391160 01/21/20  | 104013      | 2/5/2020     | ADMIN 01/21/20-02/20/20             | 10-015-58310       | Telephones-Service-Infor          | \$8,341.26 |
|                                      |              |                      |             |              | To                                  | otals for CONSOLID | ATED COMMUNICATIONS-TXU:          | \$9,374.81 |
| CORE IMAGE GROUP (OLD ARMY SPIRIT CO | 1/1/2020     | CIG-149835           | 103928      | 1/29/2020    | PROMOTIONAL COLORED CLICK PENS      | 10-007-52950       | Community Education-EMS           | \$180.00   |
|                                      |              |                      |             |              | Totals f                            | or CORE IMAGE GI   | ROUP (OLD ARMY SPIRIT CO.):       | \$180.00   |
| COTTAR, SARAH                        | 1/7/2020     | СОТ010720            | 1959        | 1/8/2020     | PER DIEM/NG911 STANDARDS & BEST PRA | 10-006-53150       | Conferences - Fees, Travel, & Mea | \$197.50   |
|                                      | 1/27/2020    | COT012720            | 2071        | 1/29/2020    | LODDING/NG911 STANDARDS & BEST PRAC | 10-006-53150       | Conferences - Fees, Travel, & Mea | \$1,173.60 |
|                                      |              |                      |             |              |                                     |                    | Totals for COTTAR, SARAH:         | \$1,371.10 |
| CRAWFORD ELECTRIC SUPPLY COMPANY,    | 1/16/2020    | S009178188.002       | 103929      | 1/29/2020    | T3 HEATING LAMPS FOR BAY HEATERS    | 10-016-55600       | Maintenance & Repairs-Buildings-  | \$880.00   |
|                                      | 1/13/2020    | S009178188.001       | 103929      | 1/29/2020    | WIRE FOR SHORELINE SUPPLIES         | 10-016-57725       | Shop Supplies-Facil               | \$595.66   |

| Vendor Name                     | Invoice Date | Invoice No.        | Payment No. | Payment Date | Invoice Description                       | Account Number      | Account Description              | Amount      |
|---------------------------------|--------------|--------------------|-------------|--------------|---|---------------------|----------------------------------|-------------|
|                                 |              |                    |             |              | Totals for                                | CRAWFORD ELEC       | TRIC SUPPLY COMPANY, INC.:       | \$1,475.66  |
| CROCKER, JAMES KEVIN            | 1/2/2020     | CRO010220          | 1938        | 1/3/2020     | PER DIEM/NAEMSP CONF/TRAINING 1/05/20     | 10-045-58500        | Training/Related Expenses-CE-EM  | \$425.50    |
|                                 | 1/21/2020    | CRO012120          | 2037        | 1/22/2020    | TRAVEL EXPENSE/NAEMSP CONF/TRAININ        | 10-045-58500        | Training/Related Expenses-CE-EN  | \$204.98    |
|                                 |              |                    |             |              |   | Totals              | s for CROCKER, JAMES KEVIN:      | \$630.48    |
| CROWN PAPER AND CHEMICAL        | 1/10/2020    | 129183             | 2072        | 1/29/2020    | STATION SUPPLIES                          | 10-008-57900        | Station Supplies-Suppl           | \$793.24    |
|                                 |              |                    |             |              |   | Totals for CF       | ROWN PAPER AND CHEMICAL:         | \$793.24    |
| CULLIGAN OF HOUSTON             | 1/1/2020     | 1332932            | 103667      | 1/8/2020     | CI SVC CONT - LEVEL 3 FOR SERV 01/01 - 01 | 10-016-55600        | Maintenance & Repairs-Buildings- | \$299.00    |
|                                 | 1/17/2020    | 1341515            | 2102        | 2/5/2020     | CI SVC CONT - LEVEL 2 02/01 TO 02/29      | 10-016-55600        | Maintenance & Repairs-Buildings- | \$299.00    |
|                                 |              |                    |             |              |   | Total               | s for CULLIGAN OF HOUSTON:       | \$598.00    |
| CULVER, KEVIN                   | 1/31/2020    | CUL013120          | 2103        | 2/5/2020     | WELLNESS PROGRAM/50K MOUNTAIN TRA         | 10-025-54350        | Employee Health\Wellness-Humar   | \$106.75    |
|                                 |              |                    |             |              |   |                     | Totals for CULVER, KEVIN:        | \$106.75    |
| CUMMINS SOUTHERN PLAINS, LTD.   | 1/23/2020    | 85-88747           | 104014      | 2/5/2020     | GENERATOR QUARTLY INSPECTION STATI        | 10-016-55650        | Maintenance- Equipment-Facil     | \$1,524.00  |
|                                 |              |                    |             |              |   | Totals for CUMM     | IINS SOUTHERN PLAINS, LTD.:      | \$1,524.00  |
| CURRIE, APRIL                   | 1/27/2020    | CUR012720          | 103931      | 1/29/2020    | UNIFORM ALTERATIONS                       | 10-007-58700        | Uniforms-EMS                     | \$388.62    |
|                                 |              |                    |             |              |   |                     | Totals for CURRIE, APRIL:        | \$388.62    |
| DAILEY WELLS COMMUNICATION INC. | 1/1/2020     | 00066501           | 1996        | 1/16/2020    | RADIO REPAIR S/N A40300003587             | 10-004-57200        | Radio Repairs - Outsourced (Depo | \$814.25    |
|                                 | 1/1/2020     | 00066401           | 1996        | 1/16/2020    | RADIO REPAIR S/N A40300003629             | 10-004-57200        | Radio Repairs - Outsourced (Depo | \$814.25    |
|                                 | 1/17/2020    | 20CC011501         | 2104        | 2/5/2020     | KIT WOOFER PORT                           | 10-004-57225        | Radio Repair - Parts-Radio       | \$160.00    |
|                                 |              |                    |             |              |   | Totals for DAILEY V | VELLS COMMUNICATION INC.:        | \$1,788.50  |
| DARDEN FOWLER & CREIGHTON       | 1/2/2020     | 20491              | 103755      | 1/16/2020    | PROFESSIONAL SERVICES FOR DECEMBER        | 10-001-55500        | Legal Fees-Admin                 | \$135.00    |
|                                 |              |                    |             |              |   | Totals for DAF      | RDEN FOWLER & CREIGHTON:         | \$135.00    |
| DAVENPORT, RYAN                 | 1/28/2020    | DAV012820          | 2073        | 1/29/2020    | PER DIEM/ASM WEEK 02/15/20-02/21/20       | 10-000-14900        | Prepaid Expenses-BS              | \$396.50    |
|                                 |              |                    |             |              |   |                     | Totals for DAVENPORT, RYAN:      | \$396.50    |
| DAVIS, MITCHELL                 | 1/7/2020     | DAV010720          | 1960        | 1/8/2020     | TUITION REIMBURSEMENT/FALL 2019           | 10-025-58550        | Tuition Reimbursement-Human      | \$1,657.60  |
|                                 |              |                    |             |              |   |                     | Totals for DAVIS, MITCHELL:      | \$1,657.60  |
| DEARBORN NATIONAL LIFE INS CO   | 1/1/2020     | F021753 01.01.2020 | 4699        | 1/1/2020     | LIFE/DISABILITY 01/01/20-01/31/20         | 10-025-51700        | Health & Dental-Human            | \$26,155.01 |
|                                 |              |                    |             |              |   | Totals for DEAR     | BORN NATIONAL LIFE INS CO:       | \$26,155.01 |
| DELTA T EQUIPMENT INC.          | 1/8/2020     | 91639              | 103843      | 1/22/2020    | REPAIRED BOILER                           | 10-016-55600        | Maintenance & Repairs-Buildings- | \$1,000.00  |
|                                 |              |                    |             |              |   | Totals              | for DELTA T EQUIPMENT INC.:      | \$1,000.00  |

| Vendor Name                          | Invoice Date | Invoice No. | Payment No. | Payment Date | Invoice Description                      | Account Number | Account Description               | Amount     |
|--------------------------------------|--------------|-------------|-------------|--------------|--|----------------|-----------------------------------|------------|
| DEMONTROND                           | 1/27/2020    | CM229383    |             |              | CREDIT/PO 53351                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$65.00   |
|                                      | 1/27/2020    | CM229447    |             |              | CREDIT/PO 53380                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$70.00   |
|                                      | 1/27/2020    | CM229447A   |             |              | CREDIT/PO 53380                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$70.00   |
|                                      | 1/27/2020    | CM229592    |             |              | CREDIT/PO 53411                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$210.00  |
|                                      | 1/27/2020    | CM228990    |             |              | CREDIT/PO 53225                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$120.00  |
|                                      | 1/27/2020    | CM228234    |             |              | CREDIT/PO 53075                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$225.00  |
|                                      | 1/27/2020    | CM227405    |             |              | CREDIT/PO 52852                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$70.00   |
|                                      | 1/27/2020    | CM230335    |             |              | CREDIT/PO 53625                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$70.00   |
|                                      | 1/27/2020    | CM228255    |             |              | CREDIT/PO 53084                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$240.00  |
|                                      | 1/27/2020    | CM225184A   |             |              | CREDIT/PO 52332                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$120.00  |
|                                      | 1/27/2020    | CM198507    |             |              | CREDIT/PO 45196                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$120.00  |
|                                      | 1/27/2020    | CM219393C   |             |              | CREDIT/PO 50855                          | 10-010-59050   | Vehicle-Parts-Fleet               | (\$20.00   |
|                                      | 1/6/2020     | 236765      | 103844      | 1/22/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$1,179.20 |
|                                      | 1/7/2020     | 236778      | 103844      | 1/22/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$749.10   |
|                                      | 1/6/2020     | 236735      | 103844      | 1/22/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$933.00   |
|                                      | 1/2/2020     | 236567      | 103756      | 1/16/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$277.20   |
|                                      | 1/8/2020     | 236866      | 103844      | 1/22/2020    | VEHICLE PARTS                            | 10-010-52000   | Accident Repair-Fleet             | \$283.86   |
|                                      | 1/8/2020     | 236902      | 103844      | 1/22/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$91.41    |
|                                      | 1/8/2020     | 236852      | 103844      | 1/22/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$399.4    |
|                                      | 1/14/2020    | 237150      | 103933      | 1/29/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$875.72   |
|                                      | 1/15/2020    | 237242      | 103933      | 1/29/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$594.00   |
|                                      | 1/15/2020    | 237241      | 103933      | 1/29/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$117.70   |
|                                      | 1/16/2020    | 237282      | 103844      | 1/22/2020    | VEHICLE PARTS                            | 10-010-52000   | Accident Repair-Fleet             | \$60.78    |
|                                      | 1/15/2020    | 237001      | 103933      | 1/29/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$1,675.52 |
|                                      | 1/15/2020    | 237270      | 103933      | 1/29/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$765.60   |
|                                      | 1/15/2020    | 237228      | 103934      | 1/29/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$3,380.52 |
|                                      | 1/10/2020    | 237029      | 103935      | 1/29/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$220.00   |
|                                      | 1/20/2020    | 237424      | 104015      | 2/5/2020     | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$101.37   |
|                                      | 1/15/2020    | 237290      | 103935      | 1/29/2020    | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$235.40   |
|                                      | 1/23/2020    | 237664      | 104015      | 2/5/2020     | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$33.66    |
|                                      | 1/22/2020    | 237642      | 104015      | 2/5/2020     | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$5.6      |
|                                      | 1/23/2020    | 237659      | 104015      | 2/5/2020     | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$66.8     |
|                                      | 1/22/2020    | 237588      | 104015      | 2/5/2020     | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$258.10   |
|                                      | 1/22/2020    | 237600      | 104015      | 2/5/2020     | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$2,662.9  |
|                                      | 1/22/2020    | 237575      | 104015      | 2/5/2020     | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$33.00    |
|                                      | 1/20/2020    | 237336      | 104015      | 2/5/2020     | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$1,654.8  |
|                                      | 1/20/2020    | 237481      | 104015      | 2/5/2020     | VEHICLE PARTS                            | 10-010-59050   | Vehicle-Parts-Fleet               | \$125.8    |
|                                      |              |             |             |              |  |                | Totals for DEMONTROND:            |            |
|                                      |              |             |             |              |  |                |                                   |            |
| DICKSON, ROBERT DR. (MEDICAL DIRECTO | 1/6/2020     | DIC010620   | 1961        | 1/8/2020     | PER DIEM/NAEMSP CONF 01/08/20 - 01/12/20 | 10-009-53150   | Conferences - Fees, Travel, & Mea | \$283.50   |

| Vendor Name             | Invoice Date | Invoice No.    | Payment No. | Payment Date | Invoice Description                  | Account Number       | Account Description           | Amount       |
|-------------------------|--------------|----------------|-------------|--------------|--------------------------------------|----------------------|-------------------------------|--------------|
|                         |              |                |             |              | Tota                                 | ls for DICKSON, ROBE | ERT DR. (MEDICAL DIRECTOR):   | \$283.50     |
| DISCOVERY BENEFITS, LLC | 1/1/2020     | HSA 01/01/20   | 4700        | 1/3/2020     | HSA PLAN FUNDING INITIAL             | 10-000-21595         | P/R-Health Savings-BS-BS      | \$129,000.00 |
|                         | 1/11/2020    | HSA 01/11/2020 | 4707        | 1/20/2020    | HSA PLAN FUNDING 01/11/2020          | 10-000-21595         | P/R-Health Savings-BS-BS      | \$8,573.12   |
|                         | 1/14/2020    | FSA 01/14/2020 | 4707        | 1/20/2020    | FSA PLAN FUNDING 01/08/20 - 01/14/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$1,220.84   |
|                         | 1/7/2020     | FSA 01/07/2020 | 4707        | 1/20/2020    | FSA PLAN FUNDING 01/01/20 - 01/07/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$118.14     |
|                         | 1/21/2020    | FSA 01/21/20   | 4717        | 1/21/2020    | FSA PLAN FUNDING 01/18/20 - 01/21/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$606.15     |
|                         | 1/24/2020    | FSA 01/23/20   | 4717        | 1/21/2020    | FSA PLAN FUNDING 01/01/20 - 12/31/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$517.89     |
|                         | 1/24/2020    | HSA 01/24/20   | 4717        | 1/21/2020    | HSA PLAN FUNDING 01/24/2020          | 10-000-21595         | P/R-Health Savings-BS-BS      | \$19,917.93  |
|                         | 1/25/2020    | FSA 01/25/20   | 4717        | 1/21/2020    | FSA PLAN FUNDING 01/01/20 - 12/31/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$91.98      |
|                         | 1/26/2020    | FSA 01/26/20   | 4717        | 1/21/2020    | FSA PLAN FUNDING 01/01/20 - 12/31/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$149.91     |
|                         | 1/24/2020    | FSA 01/24/20   | 4717        | 1/21/2020    | FSA PLAN FUNDING 01/01/20 - 12/31/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$421.96     |
|                         | 1/27/2020    | FSA 01/27/20   | 4724        | 1/27/2020    | FSA PLAN FUNDING 01/01/20 - 12/31/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$330.00     |
|                         | 1/5/2020     | FSA 01/05/2020 | 4724        | 1/27/2020    | FSA PLAN FUNDING 01/01/20 - 12/31/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$714.87     |
|                         | 1/17/2020    | FSA 01/17/2020 | 4724        | 1/27/2020    | FSA PLAN FUNDING 01/01/20 - 12/31/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$1,014.00   |
|                         | 1/16/2020    | FSA 01/16/2020 | 4724        | 1/27/2020    | FSA PLAN FUNDING 01/01/20 - 12/31/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$367.00     |
|                         | 1/29/2020    | FSA 01/29/20   | 4724        | 1/27/2020    | FSA PLAN FUNDING 01/01/20 - 12/31/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$144.18     |
|                         | 1/30/2020    | FSA 01/30/20   | 4724        | 1/27/2020    | FSA PLAN FUNDING 01/01/20 - 12/31/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$416.80     |
|                         | 1/31/2020    | FSA 01/31/20   | 4724        | 1/27/2020    | FSA PLAN FUNDING 01/01/20 - 12/31/20 | 10-000-21585         | P/R-Flexible Spending-BS-BS   | \$63.06      |
|                         |              |                |             |              |                                      | Totals f             | or DISCOVERY BENEFITS, LLC:   | \$164,417.83 |
| DLT SOLUTIONS LLC       | 1/1/2020     | SI461534       | 2074        | 1/29/2020    | DESKTOP AUTH MAINTENANCE RENEWA      | L 10-015-53050       | Computer Software-Infor       | \$2,342.50   |
|                         |              |                |             |              |                                      |                      | Totals for DLT SOLUTIONS LLC: | \$2,342.50   |
| EKRAN SYSTEMS, INC.     | 1/13/2020    | EK20200113     | 2075        | 1/29/2020    | EKS-MS-EN ENTERPRISE EDITION LICENS  | E 10-015-53050       | Computer Software-Infor       | \$18,450.00  |
|                         |              |                |             |              |                                      | To                   | tals for EKRAN SYSTEMS, INC.: | \$18,450.00  |
| EMS SURVEY TEAM         | 1/1/2020     | 1715           | 1997        | 1/16/2020    | MCHD MAILED SURVEYS-DECEMBER 201     | 9 10-009-53550       | Customer Relations-Dept       | \$4,138.80   |
|                         |              |                |             |              |                                      |                      | Totals for EMS SURVEY TEAM:   | \$4,138.80   |
| EMSCHARTS, INC          | 1/6/2020     | INV00055758    | 2076        | 1/29/2020    | EMSCHARTS GROUND BASE                | 10-009-53050         | Computer Software-Dept        | \$951.00     |
|                         |              |                |             |              |                                      |                      | Totals for EMSCHARTS, INC:    | \$951.00     |
| ENTERGY TEXAS, LLC      | 1/8/2020     | 265004893002   | 103757      | 1/16/2020    | STATION 15 11/27/19-12/31/19         | 10-016-58800         | Utilities-Facil               | \$12.13      |
|                         | 1/2/2020     | 265004887491   | 103759      | 1/16/2020    | ROBINSON TOWER 11/21/19-12/23/19     | 10-004-58800         | Utilities-Radio               | \$426.15     |
|                         | 1/9/2020     | 10013747598    | 103762      | 1/16/2020    | STATION 14 12/02/19-01/02/20         | 10-016-58800         | Utilities-Facil               | \$199.18     |
|                         | 1/16/2020    | 330003043463   | 103937      | 1/29/2020    | STATION 30 12/09/19-01/10/20         | 10-016-58800         | Utilities-Facil               | \$600.43     |
|                         | 1/20/2020    | 25006212242    | 103938      | 1/29/2020    | SPLENDORA TOWER 12/11/19-01/13/20    | 10-004-58800         | Utilities-Radio               | \$543.54     |
|                         | 1/22/2020    | 430002573390   | 103940      | 1/29/2020    | STATION 43 12/13/19-01/17/20         | 10-016-58800         | Utilities-Facil               | \$309.99     |
|                         | 1/24/2020    | 295004676548   | 103941      | 1/29/2020    | GRANGERLAND TOWER 12/17/19-01/21/20  | 10-004-58800         | Utilities-Radio               | \$645.80     |
|                         |              |                |             |              |                                      |                      |                               |              |

| Vendor Name                        | Invoice Date | Invoice No.          | Payment No. | Payment Date | Invoice Description                      | Account Number      | Account Description            | Amount      |
|------------------------------------|--------------|----------------------|-------------|--------------|--|---------------------|--------------------------------|-------------|
|                                    | 1/31/2020    | 300003112679         | 104018      | 2/5/2020     | ROBINSON TOWER 12/23/19-01/24/20         | 10-004-58800        | Utilities-Radio                | \$418.35    |
|                                    |              |                      |             |              |  | To                  | otals for ENTERGY TEXAS, LLC:  | \$19,147.70 |
| ENTERPRISE SYSTEMS CORPORATION     | 1/1/2020     | 101288               | 103763      | 1/16/2020    | VOICE TECH SUPPORT 2.5 HOURS             | 10-004-57100        | Professional Fees-Radio        | \$356.25    |
|                                    |              |                      |             |              |  | Totals for ENTERPR  | ISE SYSTEMS CORPORATION:       | \$356.25    |
| FIRE STATION OUTFITTERS, LLC       | 1/6/2020     | 19-5090-AB           | 1962        | 1/8/2020     | OPEN BEDS AND PLATFORMS                  | 10-016-53600        | Damages/Insurance Claims       | \$2,484.00  |
|                                    |              |                      |             |              |  | Totals for FIR      | RE STATION OUTFITTERS, LLC:    | \$2,484.00  |
| FIRSTNET SERVICES BY AT&T MOBILITY | 1/19/2020    | 287283884314X0127202 | 104019      | 2/5/2020     | ACCOUNT # 287283884314 12/20/19-01/19/20 | 10-043-58200        | Telephones-Cellular-Busin      | \$341.57    |
|                                    |              |                      |             |              |  | Totals for FIRSTNET | SERVICES BY AT&T MOBILITY:     | \$341.57    |
| FIVE STAR SEPTIC SOLUTIONS, LLC    | 1/2/2020     | 596                  | 103764      | 1/16/2020    | PUMP OUT 2000 GAL LIFT STATION           | 10-016-58800        | Utilities-Facil                | \$475.00    |
|                                    | 1/22/2020    | 600                  | 2105        | 2/5/2020     | PUMPOUT 2000 GAL LIFT STATION            | 10-016-58800        | Utilities-Facil                | \$475.00    |
|                                    |              |                      |             |              |  | Totals for FIVE S   | TAR SEPTIC SOLUTIONS, LLC:     | \$950.00    |
| FORD AUDIO-VIDEO SYSTEMS, LLC      | 1/1/2020     | 308004618 \$60.00    | 2106        | 2/5/2020     | ONSITE LABOR DM FRAME/BAL DUE            | 10-015-57100        | Professional Fees-Infor        | \$60.00     |
|                                    |              |                      |             |              |  | Totals for FORD     | AUDIO-VIDEO SYSTEMS, LLC:      | \$60.00     |
| FRAZER, LTD.                       | 1/7/2020     | 73938                | 2039        | 1/22/2020    | VEHICLE PARTS                            | 10-009-54200        | Durable Medical Equipment-Dept | \$4,908.67  |
|                                    | 1/7/2020     | 73937                | 2039        | 1/22/2020    | VEHICLE P ARTS                           | 10-010-52000        | Accident Repair-Fleet          | \$27.80     |
|                                    | 1/2/2020     | 73903                | 1998        | 1/16/2020    | VEHICLE PARTS                            | 10-010-59050        | Vehicle-Parts-Fleet            | \$406.20    |
|                                    | 1/1/2020     | 73805                | 1998        | 1/16/2020    | VEHICLE PARTS                            | 10-010-59050        | Vehicle-Parts-Fleet            | \$1,220.64  |
|                                    | 1/1/2020     | 73786                | 1998        | 1/16/2020    | VEHICLE PARTS                            | 10-010-59050        | Vehicle-Parts-Fleet            | \$647.99    |
|                                    | 1/15/2020    | 74031                | 2077        | 1/29/2020    | VEHICLE PARTS                            | 10-010-59050        | Vehicle-Parts-Fleet            | \$2,696.43  |
|                                    |              |                      |             |              |  |                     | Totals for FRAZER, LTD.:       | \$9,907.73  |
| GALLS, LLC dba MILLER UNIFORMS     | 1/2/2020     | 014552127            | 1964        | 1/8/2020     | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$162.09    |
|                                    | 1/1/2020     | 014591582            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$94.50     |
|                                    | 1/1/2020     | 014489742            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$108.15    |
|                                    | 1/1/2020     | 014613064            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$242.44    |
|                                    | 1/1/2020     | 014552165            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$108.15    |
|                                    | 1/1/2020     | 014563717            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$200.94    |
|                                    | 1/1/2020     | 014563716            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$101.99    |
|                                    | 1/1/2020     | 014552166            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$146.50    |
|                                    | 1/1/2020     | 014563746            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-008-58700        | Uniforms-Suppl                 | \$319.96    |
|                                    | 1/1/2020     | 014563745            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-008-58700        | Uniforms-Suppl                 | \$319.96    |
|                                    | 1/1/2020     | 014282098            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$171.14    |
|                                    | 1/1/2020     | 014591578            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$143.38    |
|                                    | 1/1/2020     | 014627583            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$102.50    |
|                                    | 1/1/2020     | 014627584            | 1999        | 1/16/2020    | UNIFORMS                                 | 10-007-58700        | Uniforms-EMS                   | \$162.09    |

| endor Name | Invoice Date | Invoice No. | Payment No. | Payment Date | Invoice Description | Account Number | Account Description             | Amount    |
|------------|--------------|-------------|-------------|--------------|---------------------|----------------|---------------------------------|-----------|
|            | 1/1/2020     | 014627585   | 1999        | 1/16/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$108.1:  |
|            | 1/1/2020     | 014627586   | 1999        | 1/16/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$162.09  |
|            | 1/1/2020     | 014627588   | 1999        | 1/16/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$534.4   |
|            | 1/1/2020     | 014627581   | 1999        | 1/16/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$110.30  |
|            | 1/1/2020     | 014627589   | 1999        | 1/16/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$199.20  |
|            | 1/1/2020     | 014627607   | 1999        | 1/16/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$69.99   |
|            | 1/1/2020     | 014216785   | 2040        | 1/22/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$55.13   |
|            | 1/1/2020     | 014627587   | 2040        | 1/22/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$219.00  |
|            | 1/14/2020    | 014744710   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$303.99  |
|            | 1/14/2020    | 014744724   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$162.09  |
|            | 1/14/2020    | 014744711   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$206.98  |
|            | 1/14/2020    | 014744709   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$105.00  |
|            | 1/13/2020    | 014732548   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$315.44  |
|            | 1/13/2020    | 014732547   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$162.09  |
|            | 1/13/2020    | 014732549   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$162.09  |
|            | 1/1/2020     | 013180885B  | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$108.13  |
|            | 1/1/2020     | 013252815B  | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$108.1:  |
|            | 1/1/2020     | 013283436B  | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$108.1   |
|            | 1/1/2020     | 013443796   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$343.24  |
|            | 1/1/2020     | 013455292   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$270.2   |
|            | 1/1/2020     | 013492475   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$162.0   |
|            | 1/1/2020     | 013514835   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$162.0   |
|            | 1/1/2020     | 014552157   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$69.3    |
|            | 1/1/2020     | 014563722   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$284.0   |
|            | 1/10/2020    | 014718908   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$327.65  |
|            | 1/10/2020    | 014718914   | 2107        | 2/5/2020     | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$153.99  |
|            | 1/10/2020    | 014718915   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$119.98  |
|            | 1/10/2020    | 014718889   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$24.1:   |
|            | 1/2/2020     | 014650386   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$103.9   |
|            | 1/10/2020    | 014718890   | 2078        | 1/29/2020    | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$94.50   |
|            | 1/15/2020    | 014756099   | 2107        | 2/5/2020     | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$162.0   |
|            | 1/15/2020    | 014756119   | 2107        | 2/5/2020     | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$108.1   |
|            | 1/17/2020    | 014784406   | 2107        | 2/5/2020     | MEDICAL EQUIPMENT   | 10-008-54200   | Durable Medical Equipment-Suppl | \$1,856.0 |
|            | 1/15/2020    | 014756121   | 2107        | 2/5/2020     | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$414.2   |
|            | 1/17/2020    | 014780248   | 2107        | 2/5/2020     | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$264.5   |
|            | 1/17/2020    | 014780251   | 2107        | 2/5/2020     | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$102.5   |
|            | 1/10/2020    | 014718907   | 2107        | 2/5/2020     | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$8.3     |
|            | 1/21/2020    | 014805274   | 2107        | 2/5/2020     | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$94.99   |
|            | 1/22/2020    | 014817530   | 2107        | 2/5/2020     | UNIFORMS            | 10-007-58700   | Uniforms-EMS                    | \$154.9:  |

Totals for GALLS, LLC dba MILLER UNIFORMS: \$12,598.42

| Vendor Name                          | Invoice Date | Invoice No. | Payment No. | Payment Date | Invoice Description                   | Account Number       | Account Description                                     | Amount               |
|--------------------------------------|--------------|-------------|-------------|--------------|---------------------------------------|----------------------|---|----------------------|
| GLASS AND MIRROR OF THE WOODLANDS    | 1/17/2020    | 087950      | 2079        | 1/29/2020    | WINDSHIELD FOR SHOP 331               | 10-010-59000         | Vehicle-Outside Services-Fleet                          | \$269.00             |
|                                      |              |             |             |              | Totals for                            | GLASS AND MIRRO      | OR OF THE WOODLANDS, INC.:                              | \$269.00             |
| GLOBAL INDUSTRIAL INC                | 1/7/2020     | 115379119   | 103848      | 1/22/2020    | STATION SUPPLIES                      | 10-008-57900         | Station Supplies-Suppl                                  | \$185.25             |
|                                      |              |             |             |              |                                       | Total                | ls for GLOBAL INDUSTRIAL INC:                           | \$185.25             |
| GOLDEN, DALTON                       | 1/27/2020    | GOL012720   | 2080        | 1/29/2020    | TUITION REIMBURSEMENT                 | 10-025-58550         | Tuition Reimbursement-Human  Totals for GOLDEN, DALTON: | \$743.20<br>\$743.20 |
|                                      |              |             |             |              |                                       |                      |   |                      |
| GRAINGER                             | 1/8/2020     | 9404579360  | 2041        | 1/22/2020    | STATION SUPPLIES                      | 10-008-57900         | Station Supplies-Suppl                                  | \$109.20             |
|                                      | 1/3/2020     | 9399653881  | 2041        | 1/22/2020    | VEHICLE PARTS                         | 10-010-59050         | Vehicle-Parts-Fleet                                     | \$1,663.90           |
|                                      | 1/14/2020    | 9410942271  | 2081        | 1/29/2020    | HAND/STACK BINS                       | 10-008-57750         | Small Equipment & Furniture-Sup                         | \$18.27              |
|                                      | 1/23/2020    | 9421510893  | 2108        | 2/5/2020     | STATION SUPPLIES                      | 10-008-57900         | Station Supplies-Suppl                                  | \$99.65              |
|                                      |              |             |             |              |                                       | 10-008-57750         | Small Equipment & Furniture-Sup                         | \$240.67             |
|                                      |              |             |             |              |                                       |                      | Totals for GRAINGER:                                    | \$2,131.69           |
| GREATER EAST MONTGOMERY COUNTY C     | 1/1/2020     | 110154A.    | 103943      | 1/29/2020    | CHAMBER LUNCHEON/RANDY JOHNSON        | 10-001-54100         | Dues/Subscriptions-Admin                                | \$15.00              |
|                                      |              |             |             |              | Totals for GR                         | EATER EAST MONT      | FGOMERY COUNTY CHAMBER:                                 | \$15.00              |
| GRIFFIN SERVICES (dba) JASON GRIFFIN | 1/21/2020    | 2020-006.   | 104020      | 2/5/2020     | REPLACED BOTH SPRINGS AT STATION 40   | 10-016-55600         | Maintenance & Repairs-Buildings-                        | \$675.00             |
|                                      |              |             |             |              | T                                     | otals for GRIFFIN SE | ERVICES (dba) JASON GRIFFIN:                            | \$675.00             |
| GULLO CARS OF CONROE, LP             | 1/16/2020    | 574447      | 104021      | 2/5/2020     | VEHICLE PARTS                         | 10-010-59050         | Vehicle-Parts-Fleet                                     | \$189.78             |
|                                      |              |             |             |              |                                       | Totals for           | GULLO CARS OF CONROE, LP:                               | \$189.78             |
| HALL, SPENCER                        | 1/28/2020    | HAL012820   | 103944      | 1/29/2020    | PER DIEM/ASM WEEK 02/15/20-02/21/20   | 10-000-14900         | Prepaid Expenses-BS                                     | \$396.50             |
|                                      |              |             |             |              |                                       |                      | Totals for HALL, SPENCER:                               | \$396.50             |
| HANCOCK, JOHN E                      | 1/7/2020     | HAN010720   | 1966        | 1/8/2020     | WELLNESS PROGRAM/GYM MEMBERSHIP       | 10-025-54350         | Employee Health\Wellness-Humar                          | \$23.87              |
|                                      |              |             |             |              |                                       |                      | Totals for HANCOCK, JOHN E:                             | \$23.87              |
| HARRIS COUNTY EMERGENCY CORPS        | 1/6/2020     | 02053       | 103849      | 1/22/2020    | ACLS/PALS CARDS                       | 10-009-52600         | Books/Materials-Dept                                    | \$1,200.00           |
|                                      |              |             |             |              |                                       | Totals for HARRIS (  | COUNTY EMERGENCY CORPS:                                 | \$1,200.00           |
| HENNERS-GRAINGER, SHAWN              | 1/7/2020     | HEN010720   | 1967        | 1/8/2020     | TUITION REIMBURSEMENT/FALL 2019       | 10-025-58550         | Tuition Reimbursement-Human                             | \$2,282.86           |
|                                      | 1/9/2020     | HEN010920   | 2000        | 1/16/2020    | PER DIEM/LASERFICHE EMPOWER 2/10/20-2 | 10-000-14900         | Prepaid Expenses-BS                                     | \$182.00             |
|                                      |              |             |             |              |                                       |                      | HENNERS-GRAINGER, SHAWN:                                | \$2,464.86           |
| HENRY SCHEIN, INCMATRX MEDICAL       | 1/1/2020     | 72413316    | 103765      | 1/16/2020    | MEDICAL SUPPLIES                      | 10-009-54000         | Drug Supplies-Dept                                      | \$759.70             |
|                                      |              |             |             |              |                                       | 10-008-53900         | Disposable Medical Supplies-Supr                        | \$125.60             |
|                                      | 1/1/2020     | 71994481    | 103765      | 1/16/2020    | DME MEDICAL SUPPLIES                  | 10-009-54200         | Durable Medical Equipment-Dept                          | \$881.00             |
|                                      |              |             |             |              |                                       |                      |   |                      |

| Vendor Name                          | Invoice Date | Invoice No.   | Payment No. | Payment Date | Invoice Description                    | Account Number     | Account Description              | Amount      |
|--------------------------------------|--------------|---------------|-------------|--------------|--|--------------------|----------------------------------|-------------|
|                                      | 1/1/2020     | 72457566      | 103765      | 1/16/2020    | DRUG MEDICAL SUPPLIES                  | 10-009-54000       | Drug Supplies-Dept               | \$1,720.62  |
|                                      | 1/1/2020     | 72414338      | 103765      | 1/16/2020    | DME MEDICAL SUPPLIES                   | 10-009-54200       | Durable Medical Equipment-Dept   | \$332.00    |
|                                      | 1/1/2020     | 72208414      | 103765      | 1/16/2020    | DRUG MEDICAL SUPPLIES                  | 10-009-54000       | Drug Supplies-Dept               | \$54.08     |
|                                      | 1/1/2020     | 70341253      | 103765      | 1/16/2020    | MEDICAL SUPPLIES                       | 10-009-54000       | Drug Supplies-Dept               | \$1,614.53  |
|                                      |              |               |             |              |  | 10-008-53900       | Disposable Medical Supplies-Supp | \$367.61    |
|                                      | 1/7/2020     | 71904312      | 103850      | 1/22/2020    | MEDICAL SUPPLIES                       | 10-008-53900       | Disposable Medical Supplies-Supp | \$550.00    |
|                                      | 1/7/2020     | 72156173      | 103850      | 1/22/2020    | MEDICAL SUPPLIES                       | 10-008-53900       | Disposable Medical Supplies-Supp | \$330.00    |
|                                      | 1/3/2020     | 72526099      | 103850      | 1/22/2020    | MEDICAL SUPPLIES                       | 10-008-53900       | Disposable Medical Supplies-Supp | \$52.01     |
|                                      | 1/3/2020     | 72526098      | 103850      | 1/22/2020    | MEDICAL SUPPLIES                       | 10-008-53900       | Disposable Medical Supplies-Supp | \$356.64    |
|                                      | 1/9/2020     | 72714505      | 103850      | 1/22/2020    | DRUG MEDICAL SUPPLIES                  | 10-009-54000       | Drug Supplies-Dept               | \$98.76     |
|                                      | 1/8/2020     | 72677028      | 103850      | 1/22/2020    | MEDICAL SUPPLIES                       | 10-008-53900       | Disposable Medical Supplies-Supp | \$62.80     |
|                                      | 1/9/2020     | 72725513      | 103850      | 1/22/2020    | MEDICAL SUPPLIES                       | 10-009-54000       | Drug Supplies-Dept               | \$219.81    |
|                                      |              |               |             |              |  | 10-008-53900       | Disposable Medical Supplies-Supp | \$822.14    |
|                                      | 1/7/2020     | 72649465      | 103945      | 1/29/2020    | DRUG MEDICAL SUPPLIES                  | 10-009-54000       | Drug Supplies-Dept               | \$369.40    |
|                                      | 1/16/2020    | 72976703      | 103945      | 1/29/2020    | DRUG MEDICAL SUPPLIES                  | 10-009-54000       | Drug Supplies-Dept               | \$13.08     |
|                                      | 1/16/2020    | 72952779      | 103945      | 1/29/2020    | MEDICAL SUPPLIES                       | 10-008-53900       | Disposable Medical Supplies-Supp | \$1,636.56  |
|                                      | 1/7/2020     | 72649479      | 103945      | 1/29/2020    | DRUG MEDICAL SUPPLIES                  | 10-009-54000       | Drug Supplies-Dept               | \$148.20    |
|                                      | 1/8/2020     | 72703679      | 103945      | 1/29/2020    | DRUG MEDICAL SUPPLIES                  | 10-009-54000       | Drug Supplies-Dept               | \$117.00    |
|                                      | 1/21/2020    | 73099044      | 104022      | 2/5/2020     | MEDICAL SUPPLIES                       | 10-008-53900       | Disposable Medical Supplies-Supp | \$48.48     |
|                                      | 1/2/2020     | 72505231      | 104022      | 2/5/2020     | DRUG MEDICAL SUPPLIES                  | 10-009-54000       | Drug Supplies-Dept               | \$656.25    |
|                                      | 1/23/2020    | 73204723      | 104022      | 2/5/2020     | MEDICAL SUPPLIES                       | 10-009-54000       | Drug Supplies-Dept               | \$874.06    |
|                                      |              |               |             |              |  | 10-008-53900       | Disposable Medical Supplies-Supp | \$945.16    |
|                                      |              |               |             |              |  | Totals for HENRY S | CHEIN, INCMATRX MEDICAL:         | \$13,155.49 |
| HERNANDEZ, JESSICA                   | 1/31/2020    | HER013120     | 2109        | 2/5/2020     | MILEAGE REIMBURSEMENT 01/15/20-01/30/. | 10-005-56200       | Mileage Reimbursements-Accou     | \$11.15     |
|                                      |              |               |             |              |  | To                 | tals for HERNANDEZ, JESSICA:     | \$11.15     |
| HERRING, ASHTON                      | 1/27/2020    | HER012720     | 2082        | 1/29/2020    | MILEAGE REIMBURSEMENT 01/16/2020-01/1  | 10-007-56200       | Mileage Reimbursements-EMS       | \$46.18     |
|                                      |              |               |             |              |  |                    | Totals for HERRING, ASHTON:      | \$46.18     |
| HON, CALVIN                          | 1/9/2020     | HON010920     | 2001        | 1/16/2020    | PER DIEM/LASERFICHE EMPOWER 2/10/20-2  | 10-000-14900       | Prepaid Expenses-BS              | \$182.00    |
|                                      |              |               |             |              |  |                    | Totals for HON, CALVIN:          | \$182.00    |
| HOUSTON COMMUNITY NEWSPAPERS         | 1/23/2020    | 226510022     | 104023      | 2/5/2020     | LEGAL NOTICE: BOARD OF DIRECTORY VA    | 10-001-52200       | Advertising-Admin                | \$121.60    |
|                                      |              |               |             |              |  | Totals for HOUSTON | N COMMUNITY NEWSPAPERS:          | \$121.60    |
| IBS OF GREATER CONROE & INTERSTATE I | 1/15/2020    | 1924102005976 | 103947      | 1/29/2020    | AMBULANCE BATTERIES FOR RESTOCKING     | 10-010-58900       | Vehicle-Batteries-Fleet          | \$452.85    |
|                                      | 1/21/2020    | 1924102006003 | 104025      | 2/5/2020     | STATION GENERATOR BATTERY REPLACE      | 10-016-55600       | Maintenance & Repairs-Buildings- | \$1,063.60  |
|                                      |              |               |             |              | Totals for IBS OF GREA                 | TER CONROE & IN    | TERSTATE BATTERY SYSTEM:         | \$1,516.45  |
| IMPAC FLEET                          | 1/2/2020     | SQLCD-571596  | 4708        | 1/9/2020     | FUEL PURCHASES FOR DECEMBER 2019       | 10-010-54700       | Fuel - Auto-Fleet                | \$51,059.55 |

| Vendor Name                         | Invoice Date | Invoice No.         | Payment No. | Payment Date | Invoice Description                 | Account Number       | Account Description               | Amount      |
|-------------------------------------|--------------|---------------------|-------------|--------------|-------------------------------------|----------------------|-----------------------------------|-------------|
|                                     |              |                     |             |              |                                     | 10-010-59100         | Vehicle-Registration-Fleet        | \$167.50    |
|                                     |              |                     |             |              |                                     |                      | Totals for IMPAC FLEET:           | \$51,227.05 |
| INDEPENDENCE MEDICAL/CARDINALHEAI   | 1/1/2020     | 63541867            | 103766      | 1/16/2020    | MEDICAL SUPPLIES                    | 10-008-53900         | Disposable Medical Supplies-Supp  | \$1,279.83  |
|                                     |              |                     |             |              |                                     | 10-008-53900         | Disposable Medical Supplies-Supp  | \$1,279.83  |
|                                     |              |                     |             |              |                                     | Totals               | for INDEPENDENCE MEDICAL:         | \$2,559.66  |
| INDIGENT HEALTHCARE SOLUTIONS       | 1/2/2020     | 69184               | 1943        | 1/3/2020     | DECEMBER 2019 POWER SEARCH SERVICE  | 10-002-57100         | Professional Fees-HCAP            | \$240.50    |
|                                     | 1/1/2020     | 69118               | 2002        | 1/16/2020    | PROFESSIONAL SERVICES FOR FEB 2020  | 10-000-14900         | Prepaid Expenses-BS               | \$12,676.27 |
|                                     |              |                     |             |              |                                     | Totals for INDIGE    | NT HEALTHCARE SOLUTIONS:          | \$12,916.77 |
| JAMES, ROBERT                       | 1/13/2020    | FEB 2019-034        | 103767      | 1/16/2020    | STATION 44                          | 10-000-14900         | Prepaid Expenses-BS               | \$1,201.00  |
|                                     |              |                     |             |              |                                     |                      | Totals for JAMES, ROBERT:         | \$1,201.00  |
| JENKINS, ALINA                      | 1/7/2020     | JEN010720           | 1968        | 1/8/2020     | TUITION REIMBURSEMENT/FALL 2019     | 10-025-58550         | Tuition Reimbursement-Human       | \$354.40    |
|                                     |              |                     |             |              |                                     |                      | Totals for JENKINS, ALINA:        | \$354.40    |
| JEP TELECOM LICENSING SERVICES      | 1/30/2020    | 20200131-MCHD       | 2110        | 2/5/2020     | FCC LICENSING WORK                  | 10-004-57100         | Professional Fees-Radio           | \$562.50    |
|                                     |              |                     |             |              |                                     | Totals for JEP TE    | LECOM LICENSING SERVICES:         | \$562.50    |
| JOHN K. ZAID & ASSOCIATES MANAGEMEN | 1/24/2020    | JOH012420           | 103948      | 1/29/2020    | NO RECORDS FOUND-INV SENT IN ERROR  | 10-026-41500         | Miscellaneous Income-Recor        | \$47.11     |
|                                     |              |                     |             |              | Totals                              | s for JOHN K. ZAID 8 | ASSOCIATES MANAGEMENT:            | \$47.11     |
| JP MORGAN CHASE BANK                | 1/17/2020    | 00036741 01/20/2020 | 4711        | 1/20/2020    | JPM CREDIT CARD TRANSACTIONS FOR JA | 10-001-53150         | Conferences - Fees, Travel, & Mea | (\$32.48)   |
|                                     |              |                     |             |              |                                     | 10-001-54100         | Dues/Subscriptions-Admin          | \$39.99     |
|                                     |              |                     |             |              |                                     | 10-001-55900         | Meals - Business and Travel-Admi  | \$150.08    |
|                                     |              |                     |             |              |                                     | 10-001-58600         | Travel Expenses-Admin             | \$16.00     |
|                                     |              |                     |             |              |                                     | 10-002-53150         | Conferences - Fees, Travel, & Mea | (\$241.50)  |
|                                     |              |                     |             |              |                                     | 10-002-54450         | Employee Recognition-HCAP         | \$174.74    |
|                                     |              |                     |             |              |                                     | 10-004-57225         | Radio Repair - Parts-Radio        | \$51.26     |
|                                     |              |                     |             |              |                                     | 10-004-57700         | Shop Tools-Radio                  | \$84.27     |
|                                     |              |                     |             |              |                                     | 10-004-57750         | Small Equipment & Furniture-Rad   | (\$243.13)  |
|                                     |              |                     |             |              |                                     | 10-000-14900         | Prepaid Expenses-BS               | \$420.00    |
|                                     |              |                     |             |              |                                     | 10-006-53150         | Conferences - Fees, Travel, & Mea | \$800.00    |
|                                     |              |                     |             |              |                                     | 10-006-58500         | Training/Related Expenses-CE-Ala  | \$669.00    |
|                                     |              |                     |             |              |                                     | 10-007-53150         | Conferences - Fees, Travel, & Mea | \$1,272.16  |
|                                     |              |                     |             |              |                                     | 10-008-52500         | Bio-Waste Removal-Suppl           | \$2,312.94  |
|                                     |              |                     |             |              |                                     | 10-008-53900         | Disposable Medical Supplies-Supp  | \$2,243.58  |
|                                     |              |                     |             |              |                                     | 10-008-56900         | Postage-Suppl                     | \$543.21    |
|                                     |              |                     |             |              |                                     | 10-008-57750         | Small Equipment & Furniture-Sup   | (\$24.67)   |
|                                     |              |                     |             |              |                                     | 10-008-57900         | Station Supplies-Suppl            | \$1,874.44  |
|                                     |              |                     |             |              |                                     | 10-000-37900         | Station Supplies Suppl            | Ψ1,0/7.77   |

| Vendor Name               | Invoice Date | Invoice No. | Payment No. | Payment Date | Invoice Description                 | Account Number | Account Description               | Amount     |
|---------------------------|--------------|-------------|-------------|--------------|-------------------------------------|----------------|-----------------------------------|------------|
|                           |              |             |             |              |                                     | 10-009-52600   | Books/Materials-Dept              | \$30.00    |
|                           |              |             |             |              |                                     | 10-009-52700   | Business Licenses-Dept            | \$290.00   |
|                           |              |             |             |              |                                     | 10-009-53150   | Conferences - Fees, Travel, & Mea | \$389.60   |
|                           |              |             |             |              |                                     | 10-009-54100   | Dues/Subscriptions-Dept           | \$60.00    |
|                           |              |             |             |              |                                     | 10-009-54450   | Employee Recognition-Dept         | \$50.70    |
|                           |              |             |             |              |                                     | 10-009-56100   | Meeting Expenses-Dept             | \$630.00   |
|                           |              |             |             |              |                                     | 10-000-14900   | Prepaid Expenses-BS               | \$1,190.00 |
|                           |              |             |             |              |                                     | 10-010-54100   | Dues/Subscriptions-Fleet          | \$3,864.00 |
|                           |              |             |             |              |                                     | 10-010-56100   | Meeting Expenses-Fleet            | \$325.24   |
|                           |              |             |             |              |                                     | 10-010-59050   | Vehicle-Parts-Fleet               | \$54.99    |
|                           |              |             |             |              |                                     | 10-010-59100   | Vehicle-Registration-Fleet        | \$68.00    |
|                           |              |             |             |              |                                     | 10-000-14900   | Prepaid Expenses-BS               | \$1,193.20 |
|                           |              |             |             |              |                                     | 10-015-53050   | Computer Software-Infor           | \$323.67   |
|                           |              |             |             |              |                                     | 10-015-53100   | Computer Supplies/Non-CapInfo     | \$325.00   |
|                           |              |             |             |              |                                     | 10-015-53150   | Conferences - Fees, Travel, & Mea | \$90.26    |
|                           |              |             |             |              |                                     | 10-015-58310   | Telephones-Service-Infor          | \$121.30   |
|                           |              |             |             |              |                                     | 10-016-55600   | Maintenance & Repairs-Buildings-  | \$1,236.55 |
|                           |              |             |             |              |                                     | 10-016-57700   | Shop Tools-Facil                  | \$261.36   |
|                           |              |             |             |              |                                     | 10-016-57725   | Shop Supplies-Facil               | \$53.68    |
|                           |              |             |             |              |                                     | 10-016-57750   | Small Equipment & Furniture-Faci  | \$4,822.66 |
|                           |              |             |             |              |                                     | 10-016-58800   | Utilities-Facil                   | \$7,139.06 |
|                           |              |             |             |              |                                     | 10-025-54350   | Employee Health\Wellness-Humar    | \$127.75   |
|                           |              |             |             |              |                                     | 10-025-54450   | Employee Recognition-Human        | \$507.36   |
|                           |              |             |             |              |                                     | 10-025-57300   | Recruit/Investigate-Human         | \$89.14    |
|                           |              |             |             |              |                                     | 10-026-53150   | Conferences - Fees, Travel, & Mea | \$420.00   |
|                           |              |             |             |              |                                     | 10-026-57100   | Professional Fees-Recor           | \$178.00   |
|                           |              |             |             |              |                                     | 10-045-56100   | Meeting Expenses-EMS Q            | \$55.00    |
|                           |              |             |             |              |                                     | 10-045-58500   | Training/Related Expenses-CE-EN   | \$587.60   |
|                           |              |             |             |              |                                     | 10-016-57725   | Shop Supplies-Facil               | \$17.97    |
|                           |              |             |             |              |                                     |                | for JP MORGAN CHASE BANK:         |            |
|                           |              |             |             |              |                                     |                |                                   |            |
| KENNING, JARRET           | 1/7/2020     | KEN010720   | 1969        | 1/8/2020     | TUITION REIMBURSEMENT/FALL 2019     | 10-025-58550   | Tuition Reimbursement-Human       | \$1,810.56 |
|                           |              |             |             |              |                                     |                | Totals for KENNING, JARRET:       | \$1,810.56 |
| KENT MOORE CABINETS, LLC  | 1/15/2020    | 215049      | 103950      | 1/29/2020    | PRINTER TABLE FOR OFFICE STATION 31 | 10-016-53600   | Damages/Insurance Claims          | \$876.41   |
| KEAVI MOOKE CABINETS, EEC | 1/13/2020    | 213019      | 103930      | 1/2//2020    | TRINTER MEET OR OFFICE SIMILON ST   |                | KENT MOORE CABINETS, LLC:         | \$876.41   |
|                           |              |             |             |              |                                     | Totals for     | NEW MOONE ONBINETO, EEO.          | ψ0/011     |
| KENT, ANDREA              | 1/14/2020    | KEN011420   | 103768      | 1/16/2020    | MONIES OWED TO EMPLOYEE             | 10-000-21400   | Accrued Payroll-BS                | \$405.83   |
|                           |              |             |             |              |                                     |                | Totals for KENT, ANDREA:          | \$405.83   |
| KOLOR KOATED, INC.        | 1/1/2020     | 16437       | 2003        | 1/16/2020    | A 6129-STARS GOLD/UNIFORMS          | 10-007-58700   | Uniforms-EMS                      | \$747.15   |

| Vendor Name                        | Invoice Date | Invoice No.          | Payment No. | Payment Date | Invoice Description                     | Account Number   | Account Description              | Amount      |
|------------------------------------|--------------|----------------------|-------------|--------------|---|------------------|----------------------------------|-------------|
|                                    | 1/23/2020    | 16439                | 2111        | 2/5/2020     | SILVER NAMEPLATES                       | 10-007-58700     | Uniforms-EMS                     | \$61.28     |
|                                    |              |                      |             |              |   | Т                | otals for KOLOR KOATED, INC.:    | \$808.43    |
| KRUSLESKI, JUSTIN                  | 1/13/2020    | KRU011320            | 103769      | 1/16/2020    | TUITION REIMBURSEMENT/FALL 2019         | 10-025-58550     | Tuition Reimbursement-Human      | \$262.40    |
|                                    |              |                      |             |              |   |                  | Totals for KRUSLESKI, JUSTIN:    | \$262.40    |
| AERDAL MEDICAL CORP.               | 1/15/2020    | 2020/2000002173      | 2083        | 1/29/2020    | SOFT PACK FOR LAERDAL AED TRAINER 2     | 10-009-57650     | Repair-Equipment-Dept            | \$48.75     |
|                                    |              |                      |             |              |   | Totals           | for LAERDAL MEDICAL CORP.:       | \$48.75     |
| AKE SOUTH WATER SUPPLY CORPORATION | 1/22/2020    | 19124-1000019000 01/ | 103951      | 1/29/2020    | STATION 45 12/16/19-01/15/20            | 10-016-58800     | Utilities-Facil                  | \$356.20    |
|                                    |              |                      |             |              | Totals f                                | or LAKE SOUTH WA | ATER SUPPLY CORPORATION:         | \$356.20    |
| EE, KEVIN                          | 1/21/2020    | LEE012120            | 2042        | 1/22/2020    | MILEAGE REIMBURSEMENT 1/14-1/16         | 10-010-56200     | Mileage Reimbursements-Fleet     | \$21.62     |
|                                    | 1/21/2020    | LEE012120 \$20.00    | 2042        | 1/22/2020    | WELLNESS PROGRAM/CHIROPRACTIC CAR       | 10-025-54350     | Employee Health\Wellness-Humar   | \$20.00     |
|                                    |              |                      |             |              |   |                  | Totals for LEE, KEVIN:           | \$41.62     |
| EXISNEXIS RISK DATA MGMT, INC      | 1/1/2020     | 1171610-20191231     | 104029      | 2/5/2020     | OFFICIAL RECORDS SEARCH 12/01/19-12/31/ | 10-011-57100     | Professional Fees-EMS B          | \$1,086.10  |
|                                    |              |                      |             |              |   | 10-002-57100     | Professional Fees-HCAP           | \$336.50    |
|                                    |              |                      |             |              |   | Totals for LEXIS | ENEXIS RISK DATA MGMT, INC:      | \$1,422.60  |
| IFE-ASSIST, INC.                   | 1/1/2020     | 964346               | 103770      | 1/16/2020    | MEDICAL SUPPLIES                        | 10-008-53900     | Disposable Medical Supplies-Supp | \$102.60    |
|                                    | 1/1/2020     | 964386               | 103770      | 1/16/2020    | MEDICAL SUPPLIES                        | 10-008-53900     | Disposable Medical Supplies-Supp | \$39.60     |
|                                    | 1/6/2020     | 965892               | 103851      | 1/22/2020    | MEDICAL SUPPLIES                        | 10-008-53900     | Disposable Medical Supplies-Supp | \$356.40    |
|                                    | 1/6/2020     | 965707               | 103851      | 1/22/2020    | DME MEDICAL SUPPLIES                    | 10-009-54200     | Durable Medical Equipment-Dept   | \$820.00    |
|                                    | 1/1/2020     | 964798               | 103770      | 1/16/2020    | MEDICAL SUPPLIES                        | 10-008-53900     | Disposable Medical Supplies-Supp | \$1,428.00  |
|                                    | 1/7/2020     | 966188               | 103851      | 1/22/2020    | DME MEDICAL SUPPLIES                    | 10-009-54200     | Durable Medical Equipment-Dept   | \$204.00    |
|                                    | 1/7/2020     | 966031               | 103851      | 1/22/2020    | DME MEDICAL SUPPLIES                    | 10-009-54200     | Durable Medical Equipment-Dept   | \$1,632.00  |
|                                    | 1/7/2020     | 966129               | 103851      | 1/22/2020    | DME MEICAL SUPPLIES                     | 10-009-54200     | Durable Medical Equipment-Dept   | \$337.30    |
|                                    | 1/1/2020     | 958838               | 103770      | 1/16/2020    | MEDICAL SUPPLIES                        | 10-008-53900     | Disposable Medical Supplies-Supp | \$521.66    |
|                                    | 1/14/2020    | 967454               | 103952      | 1/29/2020    | MEDICAL SUPPLIES                        | 10-008-53900     | Disposable Medical Supplies-Supp | \$1,735.62  |
|                                    | 1/14/2020    | 967587               | 103952      | 1/29/2020    | MEIDCAL SUPPLIES                        | 10-008-53900     | Disposable Medical Supplies-Supp | \$188.10    |
|                                    | 1/15/2020    | 967745               | 103952      | 1/29/2020    | DME MEDICAL SUPPLIES                    | 10-009-54200     | Durable Medical Equipment-Dept   | \$399.80    |
|                                    | 1/15/2020    | 967661               | 103952      | 1/29/2020    | DME MEDICAL SUPPLIES                    | 10-009-54200     | Durable Medical Equipment-Dept   | \$303.50    |
|                                    | 1/10/2020    | 966896               | 103952      | 1/29/2020    | MEDICAL SUPPLIES                        | 10-008-53900     | Disposable Medical Supplies-Supp | \$12,141.30 |
|                                    | 1/10/2020    | 967006               | 103952      | 1/29/2020    | MEDICAL SUPPLIES                        | 10-008-53900     | Disposable Medical Supplies-Supp | \$74.80     |
|                                    | 1/21/2020    | 969005               | 104030      | 2/5/2020     | DME MEDICAL SUPPLIES                    | 10-009-54200     | Durable Medical Equipment-Dept   | \$200.00    |
|                                    | 1/21/2020    | 968944               | 104030      | 2/5/2020     | DME MEDICAL SUPPLIES                    | 10-009-54200     | Durable Medical Equipment-Dept   | \$600.00    |
|                                    | 1/17/2020    | 968355               | 104030      | 2/5/2020     | DRUG MEDICAL SUPPLIES                   | 10-009-54000     | Drug Supplies-Dept               | \$300.00    |
|                                    | 1/17/2020    | 968171               | 104030      | 2/5/2020     | DME MEDICAL SUPPLIES                    | 10-009-54200     | Durable Medical Equipment-Dept   | \$640.00    |
|                                    | 1/20/2020    | 968590               | 104030      | 2/5/2020     | DRUG MEDICAL SUPPLIES                   | 10-009-54000     | Drug Supplies-Dept               | \$400.00    |
|                                    | 1.20.2020    | 700070               | 104030      | 2.2/2020     |   | 10 000 5 1000    | 5 5 mpp 5 5 mp                   | \$ 100.00   |

| Vendor Name                          | Invoice Date | Invoice No.      | Payment No. | Payment Date | Invoice Description                    | Account Number     | Account Description              | Amount      |
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| LIFESTYLES MEDIA GROUP, LLC          | 1/1/2020     | H122152          | 103771      | 1/16/2020    | WESITE UPDATES                         | 10-015-57100       | Professional Fees-Infor          | \$528.00    |
| Ell EST TEES WEDIA GROOT, EEC        | 1/1/2020     | H122081          | 103771      | 1/29/2020    | UPDATES & ADDITIONS/CHANGES            | 10-015-57100       | Professional Fees-Infor          | \$445.00    |
|                                      | 1/15/2020    | H122201          | 103953      | 1/29/2020    | UDPATES & ADDITIONS/CHANGES            | 10-015-57100       | Professional Fees-Infor          | \$534.00    |
|                                      | 1/13/2020    | 11122201         | 103933      | 1/29/2020    | ODI ATES & ADDITIONS/CHANGES           |                    | ESTYLES MEDIA GROUP, LLC:        | \$1,507.00  |
|                                      |              |                  |             |              |  | Totals for Lif     | ESTILES MEDIA GROOF, LLC.        | \$1,507.00  |
| LINEBARGER GOGGAN BLAIR & SAMPSON    | 1/8/2020     | EMMOR01 01-08-20 | 104031      | 2/5/2020     | GROSS COLLECTIONS FEE DECEMBER 2019    | 10-011-52900       | Collection Fees-EMS B            | \$9,383.88  |
|                                      |              |                  |             |              | Totals for                             | r LINEBARGER GO    | GGAN BLAIR & SAMPSON, LLP:       | \$9,383.88  |
| LIQUIDSPRING LLC                     | 1/2/2020     | 0031216-IN       | 104032      | 2/5/2020     | LIQUID SPRING PARTS FOR RESTOCKING     | 10-010-59050       | Vehicle-Parts-Fleet              | \$2,081.24  |
|                                      |              |                  | 10.032      |              | `                                      |                    | Totals for LIQUIDSPRING LLC:     | \$2,081.24  |
|                                      |              |                  |             |              |  |                    |                                  | Ψ2,001.2.   |
| LYTX, INC.                           | 1/1/2020     | 5244591          | 2021        | 1/16/2020    | DC ENTERPRISE, ANNUALLY JAN 2020 - DE  | 10-010-55650       | Maintenance- Equipment-Fleet     | \$26,460.00 |
|                                      | 1/23/2020    | 5250215          | 2112        | 2/5/2020     | EVENT RECORDER/SPARE DRIVECAMS FOI     | 10-010-57750       | Small Equipment & Furniture-Flee | \$3,557.16  |
|                                      |              |                  |             |              |  |                    | Totals for LYTX, INC.:           | \$30,017.16 |
| MARSH WORTHAM                        | 1/9/2020     | 618265           | 2084        | 1/29/2020    | RENEWAL - PUBLIC OFFICIAL/B. SPRATT PO | 10-001-54900       | Insurance-Admin                  | \$100.00    |
|                                      | 1/14/2020    | 618211           | 2004        | 1/16/2020    | RENEWAL - PUBLIC OFFICIAL/C. GRICE POI | 10-001-54900       | Insurance-Admin                  | \$100.00    |
|                                      | 1/9/2020     | 618213           | 2084        | 1/29/2020    | RENEWAL - PUBLIC OFFICIAL/G. WHATLEY   | 10-001-54900       | Insurance-Admin                  | \$100.00    |
|                                      | 1/9/2020     | 618243           | 2084        | 1/29/2020    | RENEWAL - PUBLIC OFFICIAL/J. CHANCE PO | 10-001-54900       | Insurance-Admin                  | \$100.00    |
|                                      | 1/9/2020     | 618245           | 2084        | 1/29/2020    | RENEWAL - PUBLIC OFFICIAL/B. BAGLEY P  | 10-001-54900       | Insurance-Admin                  | \$100.00    |
|                                      | 1/9/2020     | 618270           | 2084        | 1/29/2020    | RENEWAL - PUBLIC OFFICIAL/S. WAGNER F  | 10-001-54900       | Insurance-Admin                  | \$100.00    |
|                                      |              |                  |             |              |  |                    | Totals for MARSH WORTHAM:        | \$600.00    |
| MARTIN, DISIERE, JEFFERSON & WISDOM, | 1/1/2020     | 181074           | 103684      | 1/8/2020     | ATTORNEY FEES 11/01/19-11/30/19        | 10-025-55500       | Legal Fees-Human                 | \$1,657.50  |
| marin, siend, van akteur & mesem,    | 1/1/2020     | 181072           | 103954      | 1/29/2020    | ATTORNEY FEES 11/02/19-11/14/19        | 10-025-55500       | Legal Fees-Human                 | \$2,345.00  |
|                                      | 1/1/2020     | 1010/2           | 103934      | 1/2//2020    |  |                    | , JEFFERSON & WISDOM, LLP:       | \$4,002.50  |
|                                      |              |                  |             |              |  |                    |                                  |             |
| MCKESSON GENERAL MEDICAL CORP.       | 1/1/2020     | 72243343         | 103685      | 1/8/2020     | MEDICAL SUPPLIES                       | 10-008-53900       | Disposable Medical Supplies-Supp | \$1,947.08  |
|                                      | 1/1/2020     | 72734444         | 103772      | 1/16/2020    | MEDICAL SUPPLIES                       | 10-008-53900       | Disposable Medical Supplies-Supp | \$401.94    |
|                                      | 1/1/2020     | 72784955         | 103772      | 1/16/2020    | MEDICAL SUPPLIES                       | 10-008-53900       | Disposable Medical Supplies-Supp | \$259.72    |
|                                      | 1/1/2020     | 72788344         | 103772      | 1/16/2020    | MEDICAL/DRUG SUPPLIES                  | 10-008-53900       | Disposable Medical Supplies-Supp | \$521.01    |
|                                      |              |                  |             |              |  | 10-009-54000       | Drug Supplies-Dept               | \$1,468.40  |
|                                      | 1/3/2020     | 73093478         | 103853      | 1/22/2020    | DRUG SUPPLIES                          | 10-009-54000       | Drug Supplies-Dept               | \$59.81     |
|                                      | 1/3/2020     | 73109448         | 103853      | 1/22/2020    | DRUG SUPPLIES                          | 10-009-54000       | Drug Supplies-Dept               | \$285.92    |
|                                      | 1/8/2020     | 73583397         | 103853      | 1/22/2020    | MEDICAL/DRUG SUPPLIES                  | 10-008-53900       | Disposable Medical Supplies-Supp | \$1,007.03  |
|                                      |              |                  |             |              |  | 10-009-54000       | Drug Supplies-Dept               | \$685.50    |
|                                      | 1/9/2020     | 73611029         | 103853      | 1/22/2020    | MEDICAL SUPPLIES                       | 10-008-53900       | Disposable Medical Supplies-Supr | \$218.88    |
|                                      |              |                  |             |              |  | Totals for MCKESSO | ON GENERAL MEDICAL CORP.:        | \$6,855.29  |
| MCM TECHNOLOGY, INC.                 | 1/1/2020     | 58165            | 2085        | 1/29/2020    | RADIO SHOP SOFTWARE ANNUAL RENEWA      | 10-004-53050       | Computer Software-Radio          | \$14,664.46 |

| Vendor Name                         | Invoice Date | Invoice No.        | Payment No. | Payment Date | Invoice Description                 | Account Number           | Account Description              | Amount      |
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|                                     |              |                    |             |              |                                     | Total                    | s for MCM TECHNOLOGY, INC.:      | \$14,664.46 |
| MED ONE EQUIPMENT SERVICES LLC      | 1/1/2020     | ES11508            | 2005        | 1/16/2020    | ALARIS TUBING SET                   | 10-008-53900             | Disposable Medical Supplies-Supp | \$4,250.00  |
| MED ONE EQUITMENT SERVICES LEC      | 1/1/2020     | E311300            | 2003        | 1/10/2020    | ALAKIS TODING SET                   | 10-008-53900             | Disposable Medical Supplies-Supp | \$200.00    |
|                                     |              |                    |             |              |                                     |                          | E EQUIPMENT SERVICES LLC:        | \$4,450.00  |
|                                     |              |                    |             |              |                                     | TOTALS TOT MIED ON       | E EQUIPMENT SERVICES LLC.        | \$4,430.00  |
| MEMORIAL HERMAN HEALTH dba CLAIMA   | 1/20/2020    | 4174334            | 104033      | 2/5/2020     | RECRUIT/INVESTIGATE/R.JOHNSON       | 10-025-57300             | Recruit/Investigate-Human        | \$130.75    |
|                                     |              |                    |             |              | Totals for                          | MEMORIAL HERM            | AN HEALTH dba CLAIMASSIST:       | \$130.75    |
| MICRO INTEGRATION & PROGRAMMING SO  | 1/1/2020     | 219609             | 2006        | 1/16/2020    | REPLACEMENT CAMERAS FOR SERVICE CI  | 10-016-57750             | Small Equipment & Furniture-Faci | \$2,628.00  |
|                                     | 17112020     | 21,000             | 2000        | 1710/2020    |                                     |                          | GRAMMING SOLUTIONS, INC.:        | \$2,628.00  |
|                                     |              |                    |             |              | Totals for Whorks have              | Lorvinoivario            | GIV WINITE GOLOTIONO, INC        | \$2,020.00  |
| MID-SOUTH SYNERGY                   | 1/1/2020     | 313046001 12/24/19 | 103773      | 1/16/2020    | STATION 45 11/24/19-12/24/19        | 10-016-58800             | Utilities-Facil                  | \$198.00    |
|                                     |              |                    |             |              |                                     | To                       | otals for MID-SOUTH SYNERGY:     | \$198.00    |
| MILLER BROTHERS PLUMBING, INC.      | 1/1/2020     | 2496               | 103687      | 1/8/2020     | KITCHEN & BATHROOM PLUMBING - STAT  | 10-016-53600             | Damages/Insurance Claims         | \$535.00    |
| WILLER BROTTLERS I EUMBING, INC.    | 1/1/2020     | 2458               | 103687      | 1/8/2020     | PLUMBING FOR SHOWER - STATION 31    | 10-016-53600             | Damages/Insurance Claims         | \$567.23    |
|                                     | 1/8/2020     | 2807               | 103854      | 1/22/2020    | HOSE REPAIR - STATION 14            | 10-016-55600             | Maintenance & Repairs-Buildings- | \$197.00    |
|                                     | 1/6/2020     | 2807               | 103834      | 1/22/2020    | HOSE REPAIR - STATION 14            |                          | R BROTHERS PLUMBING, INC.:       | \$1,299.23  |
|                                     |              |                    |             |              |                                     | TOTALS TOT WILLER        | V BIVOTTIENO I EUMBINO, INC      | \$1,299.23  |
| MILLER TOWING & RECOVERY, LLC       | 1/1/2020     | 20-1600            | 103957      | 1/29/2020    | VEHICLE TOWING - M43/S53            | 10-010-59200             | Vehicle-Towing-Fleet             | \$250.00    |
|                                     | 1/13/2020    | 20-1604            | 103957      | 1/29/2020    | VEHICLE TOWING - M20/S59            | 10-010-59200             | Vehicle-Towing-Fleet             | \$250.00    |
|                                     |              |                    |             |              |                                     | Totals for MILLE         | R TOWING & RECOVERY, LLC:        | \$500.00    |
| MOBILE ELECTRIC POWER SOLUTIONS, IN | 1/1/2020     | 13754B             | 103958      | 1/29/2020    | SYSTEM CONTROLLER WITH GRAPHICAL U  | 10-010-57750             | Small Equipment & Furniture-Flee | \$1,732.80  |
| MOBILE ELECTRIC TOWER SOLUTIONS, IN | 1/1/2020     | 13/34B             | 103938      | 1/29/2020    | STSTEM CONTROLLER WITH GRAFITICAL C | 10-010-57750             | Small Equipment & Furniture-Flee | \$45.00     |
|                                     | 1/1/2020     | 13559B             | 103958      | 1/29/2020    | VEHCILE PARTS                       | 10-010-59050             | Vehicle-Parts-Fleet              | \$1,554.61  |
|                                     | 1/1/2020     | 13337B             | 103938      | 1/2//2020    |                                     |                          | ONS, INC dba MOBILE POWER:       |             |
|                                     |              |                    |             |              | Totals for WOBILE ELECTRIC          | STOWER GOLDTR            | SNO, INC UDA WODILL I OWLIN.     | \$11,090.01 |
| MONTGOMERY COUNTY ESD # 1, (STN 12) | 1/13/2020    | FEB 2019-179       | 2007        | 1/16/2020    | STATION 12 RENT                     | 10-000-14900             | Prepaid Expenses-BS              | \$1,100.00  |
|                                     |              |                    |             |              | Tota                                | ls for MONTGOME          | RY COUNTY ESD # 1, (STN 12):     | \$1,100.00  |
|                                     |              |                    |             |              |                                     |                          |                                  |             |
| MONTGOMERY COUNTY ESD #1 (STN 13)   | 1/13/2020    | FEB 2019-033       | 2008        | 1/16/2020    | STATION 13 RENT                     | 10-000-14900             | Prepaid Expenses-BS              | \$1,100.00  |
|                                     |              |                    |             |              | Tot                                 | als for MONTGOM          | ERY COUNTY ESD #1 (STN 13):      | \$1,100.00  |
| MONTGOMERY COUNTY ESD #10, STN 42   | 1/13/2020    | FEB 2019-156       | 103774      | 1/16/2020    | STATION 42 RENT                     | 10-000-14900             | Prepaid Expenses-BS              | \$950.00    |
| MONTGONIERT COUNTY ESD #10, STIV 42 | 1/13/2020    | 1 LD 2017-130      | 103//4      | 1/10/2020    |                                     |                          | ERY COUNTY ESD #10, STN 42:      | \$950.00    |
|                                     |              |                    |             |              | TOL                                 | AIS TOT INTO IN TO GOINE | 500N11 LOD #10, 51N 42.          | φ250.00     |
| MONTGOMERY COUNTY ESD #2            | 1/13/2020    | FEB 2019-013       | 2009        | 1/16/2020    | STATION 47 RENT                     | 10-000-14900             | Prepaid Expenses-BS              | \$1,000.00  |
|                                     |              |                    | ••          |              |                                     |                          | ONTGOMERY COUNTY ESD #2:         | \$1,000.00  |
|                                     |              |                    |             |              |                                     |                          |                                  | . ,         |

| Vendor Name                         | Invoice Date | Invoice No.         | Payment No. | Payment Date | Invoice Description                 | Account Number    | Account Description              | Amount     |
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| MONTGOMERY COUNTY ESD #6, STN 34    | 1/13/2020    | FEB 2019-179        | 2007        | 1/16/2020    | STATION 34 RENT                     | 10-000-14900      | Prepaid Expenses-BS              | \$900.00   |
|                                     |              |                     |             |              | Т                                   | otals for MONTGOM | IERY COUNTY ESD #6, STN 34:      | \$900.00   |
| MONTGOMERY COUNTY ESD #8, STN 21/22 | 1/13/2020    | FEB 2019-181        | 103776      | 1/16/2020    | STATION 21 RENT                     | 10-000-14900      | Prepaid Expenses-BS              | \$800.00   |
|                                     |              |                     |             |              | Tota                                | lls for MONTGOMER | RY COUNTY ESD #8, STN 21/22:     | \$800.00   |
| MONTGOMERY COUNTY ESD#3 (STNT 46)   | 1/13/2020    | FEB 2019-059        | 2010        | 1/16/2020    | RENT STATION 46                     | 10-000-14900      | Prepaid Expenses-BS              | \$600.00   |
|                                     |              |                     |             |              | То                                  | tals for MONTGOME | RY COUNTY ESD#3 (STNT 46):       | \$600.00   |
| MOSLEY FIRE AND SAFETY, INC         | 1/13/2020    | 10472               | 2086        | 1/29/2020    | FIRE EXTINGUISHER ANNUAL INSPECTION | 10-009-54200      | Durable Medical Equipment-Dept   | \$118.50   |
|                                     |              |                     |             |              |                                     | Totals for Mo     | OSLEY FIRE AND SAFETY, INC:      | \$118.50   |
| MUD #39                             | 1/24/2020    | 10000901 01/24/20   | 104035      | 2/5/2020     | STATION 20 12/18/19-01/21/20        | 10-016-58800      | Utilities-Facil                  | \$82.61    |
|                                     |              |                     |             |              |                                     |                   | Totals for MUD #39:              | \$82.61    |
| NASCO                               | 1/1/2020     | 638377              | 103692      | 1/8/2020     | SIMULATOR REPLACEMENT SKIN          | 10-009-57650      | Repair-Equipment-Dept            | \$519.61   |
|                                     |              |                     |             |              |                                     |                   | Totals for NASCO:                | \$519.61   |
| NATIONWIDE INSURANCE DVM INSURANC   | 1/7/2020     | DVM010720           | 103693      | 1/8/2020     | VETERINARY PET INSURANCE GROUP 4620 | 10-000-21590      | P/R-Premium Cancer/Accident-BS   | \$2,095.38 |
|                                     |              |                     |             |              | Totals for NATIONWI                 | DE INSURANCE DV   | M INSURANCE AGENCY (PET):        | \$2,095.38 |
| NEPHRON STERILE COMPOUNDING CENTE   | 1/1/2020     | 21184043-IN         | 2011        | 1/16/2020    | DRUG MEDICAL SUPPLIES               | 10-009-54000      | Drug Supplies-Dept               | \$900.00   |
|                                     |              |                     |             |              | Totals for N                        | IEPHRON STERILE   | COMPOUNDING CENTER, LLP:         | \$900.00   |
| NEW CANEY MUD                       | 1/31/2020    | 1042526200 01/31/20 | 104036      | 2/5/2020     | STATION 30 12/18/20-01/20/20        | 10-016-58800      | Utilities-Facil                  | \$32.65    |
|                                     |              |                     |             |              |                                     |                   | Totals for NEW CANEY MUD:        | \$32.65    |
| NGUYEN, VUONG                       | 1/13/2020    | NGU011320           | 103777      | 1/16/2020    | MILEAGE REIMBURSEMENT 01/02 - 01/03 | 10-007-56200      | Mileage Reimbursements-EMS       | \$22.43    |
|                                     |              |                     |             |              |                                     |                   | Totals for NGUYEN, VUONG:        | \$22.43    |
| NORTH AMERICAN RESCUE, LLC          | 1/1/2020     | IN407194B           | 2012        | 1/16/2020    | TRAINING MATERIALS                  | 10-009-52600      | Books/Materials-Dept             | \$1,208.00 |
|                                     |              |                     |             |              |                                     | Totals for NO     | RTH AMERICAN RESCUE, LLC:        | \$1,208.00 |
| OGH SERVICE CO. INC                 | 1/1/2020     | 48141               | 103779      | 1/16/2020    | INTEGRATION PROGRAMMING FOR NEW B   | 10-016-55600      | Maintenance & Repairs-Buildings- | \$556.50   |
|                                     | 1/1/2020     | 47871               | 104037      | 2/5/2020     | BOILER REPAIR                       | 10-016-55600      | Maintenance & Repairs-Buildings- | \$551.00   |
|                                     | 1/1/2020     | 47736               | 104037      | 2/5/2020     | BOILER REPAIR                       | 10-016-55600      | Maintenance & Repairs-Buildings- | \$229.00   |
|                                     |              |                     |             |              |                                     | To                | otals for OGH SERVICE CO. INC:   | \$1,336.50 |
| OPTIMUM COMPUTER SOLUTIONS, INC.    | 1/5/2020     | INV0000096243       | 2022        | 1/16/2020    | SERVICE LABOR                       | 10-015-57100      | Professional Fees-Infor          | \$8,625.00 |
|                                     | 1/1/2020     | INV0000096129       | 2022        | 1/16/2020    | PROGRAMMING/SERVICE LABOR           | 10-015-57100      | Professional Fees-Infor          | \$4,426.25 |

| Vendor Name                       | Invoice Date | Invoice No.         | Payment No. | Payment Date | Invoice Description                    | Account Number      | Account Description               | Amount      |
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|                                   | 1/1/2020     | INV0000096130       | 2022        | 1/16/2020    | SERVICE LABOR                          | 10-015-57100        | Professional Fees-Infor           | \$6,411.25  |
|                                   | 1/1/2020     | INV0000095909       | 2022        | 1/16/2020    | COMPUTER SUPPLIES                      | 10-015-53100        | Computer Supplies/Non-CapInfo     | \$284.05    |
|                                   | 1/1/2020     | INV0000096002       | 2022        | 1/16/2020    | SERVICE LABOR                          | 10-015-57100        | Professional Fees-Infor           | \$6,813.75  |
|                                   | 1/1/2020     | INV0000096128       | 2022        | 1/16/2020    | SERVICE LABOR                          | 10-015-57100        | Professional Fees-Infor           | \$10,465.00 |
|                                   | 1/22/2020    | INV0000096426       | 2087        | 1/29/2020    | CATALYST                               | 10-015-57750        | Small Equipment & Furniture-Info  | \$4,876.00  |
|                                   | 1/19/2020    | INV0000096394       | 2087        | 1/29/2020    | SERVICE LABOR                          | 10-015-57100        | Professional Fees-Infor           | \$8,826.25  |
|                                   | 1/12/2020    | INV0000096356       | 2087        | 1/29/2020    | SERVICE LABOR                          | 10-015-57100        | Professional Fees-Infor           | \$7,877.50  |
|                                   | 1/26/2020    | INV0000096478       | 2113        | 2/5/2020     | SERVICE LABOR                          | 10-015-57100        | Professional Fees-Infor           | \$8,193.75  |
|                                   |              |                     |             |              |  | Totals for OPTIMUM  | COMPUTER SOLUTIONS, INC.:         | \$66,798.80 |
| OPTIQUEST INTERNET SERVICES, INC. | 1/1/2020     | 73468               | 2013        | 1/16/2020    | REMOTE APPICATION                      | 10-015-53050        | Computer Software-Infor           | \$161.10    |
|                                   | 1/1/2020     | 73340               | 2114        | 2/5/2020     | COMPUTER SOFTWARE                      | 10-015-53050        | Computer Software-Infor           | \$152.15    |
|                                   | 1/1/2020     | 73478               | 2115        | 2/5/2020     | REGISTRATION/RENEWAL-SSL CERTIFICAT    | 10-015-53050        | Computer Software-Infor           | \$320.00    |
|                                   | 1/23/2020    | 73479               | 2116        | 2/5/2020     | REGISTRATION/RENEWAL - SSL CERTIFICA   | 10-015-52700        | Business Licenses-Infor           | \$320.00    |
|                                   |              |                     |             |              |  | Totals for OPTIQUE  | ST INTERNET SERVICES, INC.:       | \$953.25    |
| OPTUM HEALTH BANK                 | 1/2/2020     | OPT010220           | 4701        | 1/2/2020     | EMPLOYEE HSA ET FUNDING JAN 2020       | 10-000-21595        | P/R-Health Savings-BS-BS          | \$8,872.15  |
|                                   | 1/2/2020     | OPT010220-10        | 4702        | 1/2/2020     | EMPLOYEE HSA ET FUNDING JAN 2020-FUN   | 10-025-51700        | Health & Dental-Human             | \$10,875.00 |
|                                   |              |                     |             |              |  | To                  | otals for OPTUM HEALTH BANK:      | \$19,747.15 |
| O'REILLY AUTO PARTS               | 1/1/2020     | 0408-330351         | 103778      | 1/16/2020    | VEHICLE PARTS                          | 10-010-59050        | Vehicle-Parts-Fleet               | \$1,096.64  |
|                                   | 1/9/2020     | 0408-333768         | 103960      | 1/29/2020    | VEHICLE PARTS                          | 10-010-59050        | Vehicle-Parts-Fleet               | \$1,576.00  |
|                                   | 1/9/2020     | 0408-333973         | 103960      | 1/29/2020    | VEHICLE PARTS                          | 10-010-59050        | Vehicle-Parts-Fleet               | \$205.30    |
|                                   | 1/14/2020    | 0408-335711         | 103960      | 1/29/2020    | SHOP SUPPLIES/OIL & LUBRICANTS         | 10-010-57725        | Shop Supplies-Fleet               | \$9.54      |
|                                   |              |                     |             |              |  | 10-010-56400        | Oil & Lubricants-Fleet            | \$135.80    |
|                                   |              |                     |             |              |  | To                  | otals for O'REILLY AUTO PARTS:    | \$3,023.28  |
| ORR SAFETY CORPORATION            | 1/22/2020    | INV4991177          | 104038      | 2/5/2020     | PRESCRIPTION SAFETY GLASSES - J. FERRE | 10-007-58700        | Uniforms-EMS                      | \$150.00    |
|                                   | 1/22/2020    | INV4991187          | 104038      | 2/5/2020     | PRESCRIPTION SAFETY GLASSES - C. XIE   | 10-007-58700        | Uniforms-EMS                      | \$150.00    |
|                                   |              |                     |             |              |  | Totals for          | ORR SAFETY CORPORATION:           | \$300.00    |
| PAGING & WIRELESS SERVICE CENTER  | 1/1/2020     | 61192               | 103697      | 1/8/2020     | MINITOR 5 REPAIR                       | 10-004-57200        | Radio Repairs - Outsourced (Depo  | \$234.50    |
|                                   | 1/1/2020     | 61202               | 103780      | 1/16/2020    | MINITOR 5 REPAIR                       | 10-004-57200        | Radio Repairs - Outsourced (Depo_ | \$154.50    |
|                                   |              |                     |             |              |  | Totals for PAGING & | WIRELESS SERVICE CENTER:          | \$389.00    |
| PANORAMA, CITY OF                 | 1/21/2020    | 1020159006 01/21/20 | 104039      | 2/5/2020     | STATION 14 12/19/19-01/21/20           | 10-016-58800        | Utilities-Facil                   | \$78.74     |
|                                   |              |                     |             |              |  | -                   | Totals for PANORAMA, CITY OF:     | \$78.74     |
| PATRICK, CASEY B                  | 1/2/2020     | PAT010220           | 2043        | 1/22/2020    | ASSISTANT MEDICAL DIRECTOR/TERM ON     | 10-009-57100        | Professional Fees-Dept            | \$8,900.00  |
|                                   | 1/13/2020    | PAT011320           | 2014        | 1/16/2020    | TRAVEL REIMBURSEMENT/NAEMSP PRESE      | 10-009-53150        | Conferences - Fees, Travel, & Mea | \$2,112.94  |
|                                   |              |                     |             |              |  |                     | Totals for PATRICK, CASEY B:      | \$11,012.94 |

| Vendor Name                          | Invoice Date | Invoice No.       | Payment No. | Payment Date | Invoice Description                     | Account Number  | Account Description               | Amount     |
|--------------------------------------|--------------|-------------------|-------------|--------------|---|-----------------|-----------------------------------|------------|
| PATTERSON, JOSEPH                    | 1/7/2020     | PAT010720         | 1974        | 1/8/2020     | WELLNESS PROGRAM/GYM MEMBERSHIP         | 10-025-54350    | Employee Health\Wellness-Humar    | \$25.00    |
|                                      |              |                   |             |              |   | Т               | otals for PATTERSON, JOSEPH:      | \$25.00    |
| PCTEL, INC.                          | 1/1/2020     | 29177             | 103781      | 1/16/2020    | CERTIFICATION TRAINING FOR SEEHAWK      | 10-004-58500    | Training/Related Expenses-CE-Ra   | \$1,000.00 |
|                                      |              |                   |             |              |   |                 | Totals for PCTEL, INC.:           | \$1,000.00 |
| PERFORMANCE TINTERS                  | 1/1/2020     | 18443             | 2015        | 1/16/2020    | CERAMIC TINT - VIN #JG338932            | 10-010-52755    | Capital Purchase - Vehicles-Fleet | \$80.00    |
|                                      | 1/1/2020     | 18421             | 1975        | 1/8/2020     | CERAMIC TINT - VIN #JG338929            | 10-010-52755    | Capital Purchase - Vehicles-Fleet | \$80.00    |
|                                      | 1/1/2020     | 18416             | 1975        | 1/8/2020     | CERAMIC TINT - VIN #JG338930            | 10-010-52755    | Capital Purchase - Vehicles-Fleet | \$80.00    |
|                                      | 1/1/2020     | 18449             | 2015        | 1/16/2020    | CERAMIC TINT - VIN #JG338920            | 10-010-52755    | Capital Purchase - Vehicles-Fleet | \$80.00    |
|                                      | 1/1/2020     | 18456             | 2015        | 1/16/2020    | CERAMIC TINT - VIN #JG338927            | 10-010-52755    | Capital Purchase - Vehicles-Fleet | \$80.00    |
|                                      | 1/1/2020     | 18476             | 2015        | 1/16/2020    | CERAMIC TINT - VIN #JG338928            | 10-010-52755    | Capital Purchase - Vehicles-Fleet | \$80.00    |
|                                      | 1/1/2020     | 18473             | 2015        | 1/16/2020    | CERAMIC TINT - VIN #JG338931            | 10-010-52755    | Capital Purchase - Vehicles-Fleet | \$80.00    |
|                                      | 1/2/2020     | 18494             | 2044        | 1/22/2020    | CERAMIC TINT - VIN #JG338926            | 10-010-52755    | Capital Purchase - Vehicles-Fleet | \$80.00    |
|                                      |              |                   |             |              |   | Total           | s for PERFORMANCE TINTERS:        | \$640.00   |
| PITNEY BOWES INC (POB 371874)postage | 1/1/2020     | 04765611 12/02/19 | 103699      | 1/8/2020     | ACCT #8000-9090-0476-5611 12/02/19      | 10-008-56900    | Postage-Suppl                     | \$1,000.00 |
| ( /1 8                               | 1/16/2020    | 04765611 12/18/19 | 103961      | 1/29/2020    | ACCT #8000-9090-0476-5611 12/18/19      | 10-008-56900    | Postage-Suppl                     | \$1,000.00 |
|                                      | 1/16/2020    | 04765611 01/09/20 | 103961      | 1/29/2020    | ACCT #8000-9090-0476-5611 01/19/20      | 10-008-56900    | Postage-Suppl                     | \$1,046.60 |
|                                      | 1/16/2020    | 04765611 01/16/20 | 104040      | 2/5/2020     | ACCT #8000-9090-0476-5611 LATE, OVERAGI | 10-008-56900    | Postage-Suppl                     | \$136.93   |
|                                      | 1710/2020    | 0170501101110.20  | 104040      | 2/3/2020     |   |                 | WES INC (POB 371874)postage:      | \$3,183.53 |
| POSTMASTER                           | 1/3/2020     | POB 478 01.03.20  | 103634      | 1/3/2020     | POB 478 RENEWAL                         | 10-008-56900    | Postage-Suppl                     | \$204.00   |
|                                      |              |                   | 103031      |              |   |                 | Totals for POSTMASTER:            | \$204.00   |
| PRE CHECK, INC.                      | 1/1/2020     | 9274288           | 103962      | 1/29/2020    | ACCT #1213 BACKGROUND CHECKS            | 10-025-57300    | Recruit/Investigate-Human         | \$113.50   |
|                                      |              |                   |             |              |   |                 | Totals for PRE CHECK, INC.:       | \$113.50   |
| PROFESSIONAL AMBULANCE SALES & SER   | 1/1/2020     | 2710              | 1976        | 1/8/2020     | VEHICLE PARTS                           | 10-010-59050    | Vehicle-Parts-Fleet               | \$2,335.48 |
|                                      |              |                   |             |              |   | 10-010-59050    | Vehicle-Parts-Fleet               | \$35.00    |
|                                      |              |                   |             |              | Totals for PRO                          | FESSIONAL AMBUL | ANCE SALES & SERVICE, LLC:        | \$2,370.48 |
| QUEST DIAGNOSTIC                     | 1/1/2020     | 9185254940        | 103782      | 1/16/2020    | EMPLOYEE TESTING 11/25/19-12/06/19      | 10-025-57300    | Recruit/Investigate-Human         | \$2,769.62 |
|                                      | 1/1/2020     | 9185117191        | 104041      | 2/5/2020     | EMPLOYEE TESTING 11/11/19-11/22/19      | 10-025-57300    | Recruit/Investigate-Human         | \$925.94   |
|                                      |              |                   |             |              |   |                 | Totals for QUEST DIAGNOSTIC:      | \$3,695.56 |
| REEDER DISTRIBUTORS, INC.            | 1/13/2020    | 5713              | 103963      | 1/29/2020    | BATTERY CHARGER REPLACEMENT/LABO        | 10-010-57650    | Repair-Equipment-Fleet            | \$1,006.95 |
|                                      |              |                   |             |              |   | Totals for      | REEDER DISTRIBUTORS, INC.:        | \$1,006.95 |
| RELIANT ENERGY                       | 1/3/2020     | 321000368755      | 103856      | 1/22/2020    | STATION 40 11/26/19-12/31/19            | 10-016-58800    | Utilities-Facil                   | \$954.31   |

| Vendor Name                        | Invoice Date | Invoice No.  | Payment No. | Payment Date | Invoice Description                    | Account Number    | Account Description            | Amount     |
|------------------------------------|--------------|--------------|-------------|--------------|--|-------------------|--------------------------------|------------|
|                                    | 1/3/2020     | 346000319851 | 103783      | 1/16/2020    | MAGNOLIA TOWER SECURITY 11/26/19-12/3  | 10-004-58800      | Utilities-Radio                | \$493.64   |
|                                    | 1/3/2020     | 346000319852 | 103857      | 1/22/2020    | MAGNOLIA TOWER 11/26/19-12/31/19       | 10-004-58800      | Utilities-Radio                | \$625.94   |
|                                    | 1/2/2020     | 156004024244 | 103700      | 1/8/2020     | STATION 27 11/23/19-12/30/19           | 10-016-58800      | Utilities-Facil                | \$274.11   |
|                                    | 1/7/2020     | 355000287311 | 103858      | 1/22/2020    | STATION 41 12/02/19-01/30/20           | 10-016-58800      | Utilities-Facil                | \$815.30   |
|                                    | 1/31/2020    | 353000304891 | 104042      | 2/5/2020     | STATION 27 12/30/19-01/29/20           | 10-016-58800      | Utilities-Facil                | \$677.95   |
|                                    |              |              |             |              |  |                   | Totals for RELIANT ENERGY:     | \$3,841.25 |
| REVSPRING, INC.                    | 1/8/2020     | DSI1275079   | 103859      | 1/22/2020    | MAILING FEE/ ACCT PPMCHD01 12/01/19-12 | 10-011-57100      | Professional Fees-EMS B        | \$7,142.91 |
|                                    |              |              |             |              |  |                   | Totals for REVSPRING, INC.:    | \$7,142.91 |
|                                    |              |              |             |              |  | To                | otals for ROMBERG, BENJAMIN:   | \$6,000.00 |
| S.A.F.E. DRUG TESTING              | 1/2/2020     | 112718       | 2088        | 1/29/2020    | EMPLOYEE DRUG TESTING 12/01/19-12/31/1 | 10-025-57300      | Recruit/Investigate-Human      | \$825.00   |
|                                    |              |              |             |              |  | Tota              | als for S.A.F.E. DRUG TESTING: | \$825.00   |
| SAFETY-KLEEN CORP.                 | 1/7/2020     | 81853838     | 103784      | 1/16/2020    | 30G PARTS WASHER - SOLVENT             | 10-010-54500      | Equipment Rental-Fleet         | \$196.34   |
|                                    |              |              |             |              |  | To                | otals for SAFETY-KLEEN CORP.:  | \$196.34   |
| SCHAEFFER MANUFACTURING COMPANY    | 1/6/2020     | CRJ2854-INV1 | 2045        | 1/22/2020    | OIL & LUBRICANTS                       | 10-010-56400      | Oil & Lubricants-Fleet         | \$2,889.26 |
|                                    |              |              |             |              | Tot                                    | als for SCHAEFFER | MANUFACTURING COMPANY:         | \$2,889.26 |
| SEYFARTH SHAW, LLP                 | 1/31/2020    | SEY013020    | 104003      | 2/4/2020     | MEDIATION SERVICES                     | 10-025-55500      | Legal Fees-Human               | \$2,150.00 |
|                                    |              |              |             |              |  | To                | otals for SEYFARTH SHAW, LLP:  | \$2,150.00 |
| SHAW, JACOB THOMAS                 | 1/7/2020     | SHA010720    | 1978        | 1/8/2020     | TUITION REIMBURSEMENT/FALL 2019        | 10-025-58550      | Tuition Reimbursement-Human    | \$3,761.90 |
|                                    |              |              |             |              |  | Tot               | als for SHAW, JACOB THOMAS:    | \$3,761.90 |
| SHI GOVERNMENT SOLUTIONS, INC.     | 1/9/2020     | GB00354271   | 2118        | 2/5/2020     | COMPUTER SOFTWARE                      | 10-015-53050      | Computer Software-Infor        | \$990.50   |
|                                    |              |              |             |              |  | Totals for SHI GC | OVERNMENT SOLUTIONS, INC.:     | \$990.50   |
| SHIRLEY, KIM                       | 1/7/2020     | SHI010720    | 1979        | 1/8/2020     | WELLNESS PROGRAM/MASSAGE               | 10-025-54350      | Employee Health\Wellness-Humar | \$25.00    |
|                                    |              |              |             |              |  |                   | Totals for SHIRLEY, KIM:       | \$25.00    |
| SHRED-IT USA LLC                   | 1/15/2020    | 8128989151   | 103964      | 1/29/2020    | ACCT #13034336 SERVICE DATE 01/06/20   | 10-026-56500      | Other Services-Recor           | \$271.44   |
|                                    |              |              |             |              |  |                   | Totals for SHRED-IT USA LLC:   | \$271.44   |
| SIDDONS MARTIN EMERGENCY GROUP, LI | 1/9/2020     | 2407732      | 2089        | 1/29/2020    | LIGHTS AND FLANGES FOR PORTER STATIC   | 10-004-57225      | Radio Repair - Parts-Radio     | \$239.40   |
|                                    |              |              |             |              | Totals                                 | for SIDDONS MAR   | TIN EMERGENCY GROUP, LLC:      | \$239.40   |
| SOLARWINDS, INC                    | 1/1/2020     | IN461879     | 103708      | 1/8/2020     | NETWORK MONITORING SOFTWARE 1/6/20     | 10-004-53000      | Computer Maintenance-Radio     | \$944.00   |

| Vendor Name                          | Invoice Date | Invoice No.    | Payment No. | Payment Date | Invoice Description               | Account Number         | Account Description                           | Amount   |
|--------------------------------------|--------------|----------------|-------------|--------------|-----------------------------------|------------------------|---|----------|
|                                      |              |                |             |              |                                   |                        | Totals for SOLARWINDS, INC:                   | \$944.00 |
| SOUTH TEXAS GRAPHIC SPECIALTIES, INC | 1/15/2020    | 5145-J         | 103965      | 1/29/2020    | DOOR SIGNAGE - ADMIN QUALITY & HR | 10-016-55600           | Maintenance & Repairs-Buildings-              | \$117.00 |
|                                      |              |                |             |              |                                   | Totals for SOUTH TEXAS | GRAPHIC SPECIALTIES, INC:                     | \$117.00 |
| SPARKLETTS AND SIERRA SPRINGS        | 1/1/2020     | 3677798 122219 | 103785      | 1/16/2020    | ACCT #21767323677798              | 10-008-57900           | Station Supplies-Suppl                        | \$22.07  |
|                                      | 17172020     | 3077770 122217 | 103763      | 1/10/2020    | 11001 1121707023077790            | 10-008-57900           | Station Supplies-Suppl                        | \$74.10  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$64.64  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$7.88   |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$36.26  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$97.75  |
|                                      |              |                |             |              |                                   | 10-008-57900           |   | \$31.53  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$7.88   |
|                                      |              |                |             |              |                                   |                        | Station Supplies-Suppl                        |          |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$45.72  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$40.99  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$36.26  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$36.26  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$3.15   |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$3.15   |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$36.26  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$26.80  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$3.15   |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$3.15   |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$40.99  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$171.84 |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$17.34  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$83.82  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$17.34  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$22.07  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$17.34  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$96.17  |
|                                      | 1/22/2020    | 3677798 012220 | 104044      | 2/5/2020     | ACCT #21767323677798              | 10-008-57900           | Station Supplies-Suppl                        | \$22.07  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$40.99  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$74.10  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$17.34  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$3.15   |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$22.07  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$3.15   |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$59.91  |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl Station Supplies-Suppl | \$36.26  |
|                                      |              |                |             |              |                                   |                        |   |          |
|                                      |              |                |             |              |                                   | 10-008-57900           | Station Supplies-Suppl                        | \$12.61  |

| Vendor Name               | Invoice Date | Invoice No.         | Payment No. | Payment Date | Invoice Description                        | Account Number   | Account Description            | Amount     |
|---------------------------|--------------|---------------------|-------------|--------------|--|------------------|--------------------------------|------------|
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$50.45    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$31.53    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$31.53    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$31.53    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$20.49    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$40.99    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$31.53    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$3.15     |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$22.33    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$64.90    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$26.80    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$26.80    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$86.70    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$17.34    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$17.34    |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$3.15     |
|                           |              |                     |             |              |  | 10-008-57900     | Station Supplies-Suppl         | \$44.14    |
|                           |              |                     |             |              |  | Totals for SPARK | LETTS AND SIERRA SPRINGS:      | \$1,886.26 |
| SPLENDORA, CITY OF        | 1/1/2020     | 2013901000 12/27/19 | 103786      | 1/16/2020    | STATION 31 11/27/19-12/27/19 (GAS)         | 10-016-58800     | Utilities-Facil                | \$7.50     |
|                           |              |                     |             |              |  | T                | otals for SPLENDORA, CITY OF:  | \$7.50     |
| STANLEY LAKE M.U.D.       | 1/30/2020    | 00009836 01/30/20   | 104045      | 2/5/2020     | STATION 43 12/27/19-01/27/20 - SPRINKLER S | 10-016-58800     | Utilities-Facil                | \$6.20     |
|                           | 1/30/2020    | 00009834 01/30/20   | 104045      | 2/5/2020     | STATION 43 12/27/19-01/27/20 - REG COMME   | 10-016-58800     | Utilities-Facil                | \$34.22    |
|                           |              |                     |             |              |  | To               | otals for STANLEY LAKE M.U.D.: | \$40.42    |
| STAPLES ADVANTAGE         | 1/4/2020     | 3435369444          | 103863      | 1/22/2020    | OFFICE/STATION SUPPLIES                    | 10-008-57900     | Station Supplies-Suppl         | \$240.86   |
|                           |              |                     |             |              |  | 10-008-56300     | Office Supplies-Suppl          | \$740.80   |
|                           | 1/4/2020     | 3435369445          | 103863      | 1/22/2020    | OFFICE SUPPLIES                            | 10-008-56300     | Office Supplies-Suppl          | \$29.31    |
|                           | 1/1/2020     | 3423943647          | 103863      | 1/22/2020    | OFFICE SUPPLIES                            | 10-008-56300     | Office Supplies-Suppl          | \$12.18    |
|                           | 1/4/2020     | 3435369446          | 103966      | 1/29/2020    | OFFICE SUPPLIES                            | 10-008-56300     | Office Supplies-Suppl          | \$428.84   |
|                           | 1/4/2020     | 3435369447          | 103966      | 1/29/2020    | OFFICE SUPPLIES                            | 10-008-56300     | Office Supplies-Suppl          | \$118.40   |
|                           |              |                     |             |              |  | To               | otals for STAPLES ADVANTAGE:   | \$1,570.39 |
| STEWART ORGANIZATION INC. | 1/1/2020     | 1684552             | 2016        | 1/16/2020    | IMAGERUNNER INSTALL FEE - STATION 27       | 10-015-55400     | Leases/Contracts-Infor         | \$90.00    |
|                           | 1/1/2020     | 1682817             | 2016        | 1/16/2020    | RENTAL & METER READING FEES                | 10-015-55400     | Leases/Contracts-Infor         | \$72.19    |
|                           | 1/1/2020     | 1682818             | 2016        | 1/16/2020    | ACCT #1110518 COPIER USAGE 12/25/19-01/2   | 10-015-55400     | Leases/Contracts-Infor         | \$1,350.01 |
|                           |              |                     |             |              |  | Totals for S     | TEWART ORGANIZATION INC.:      | \$1,512.20 |
| STRYKER SALES CORPORATION | 1/3/2020     | 2892390M            | 2046        | 1/22/2020    | MEDICAL EQUIPMENT                          | 10-009-54200     | Durable Medical Equipment-Dept | \$664.70   |
|                           |              |                     |             |              |  | 10-009-54200     | Durable Medical Equipment-Dept | \$46.52    |
|                           |              |                     |             |              |  |                  | • •                            |            |

| Vendor Name                      | Invoice Date | Invoice No.          | Payment No. | Payment Date | Invoice Description                 | Account Number     | Account Description               | Amount       |
|----------------------------------|--------------|----------------------|-------------|--------------|-------------------------------------|--------------------|-----------------------------------|--------------|
|                                  | 1/6/2020     | 2894054M             | 2046        | 1/22/2020    | VEHICLE PARTS                       | 10-010-59050       | Vehicle-Parts-Fleet               | \$991.48     |
|                                  | 1/13/2020    | 2900803M             | 2090        | 1/29/2020    | MEDICAL EQUIPMENT                   | 10-009-54200       | Durable Medical Equipment-Dept    | \$231.06     |
|                                  |              |                      |             |              |                                     | 10-009-54200       | Durable Medical Equipment-Dept    | \$4.54       |
|                                  | 1/14/2020    | 2902053M             | 2090        | 1/29/2020    | MEDICAL EQUIPMENT                   | 10-009-54200       | Durable Medical Equipment-Dept    | \$1,318.36   |
|                                  |              |                      |             |              |                                     | 10-009-54200       | Durable Medical Equipment-Dept    | \$10.31      |
|                                  | 1/20/2020    | 2907195M             | 2119        | 2/5/2020     | MEDICAL EQUIPMENT                   | 10-009-54200       | Durable Medical Equipment-Dept    | \$1,949.90   |
|                                  |              |                      |             |              |                                     | 10-009-54200       | Durable Medical Equipment-Dept    | \$136.48     |
|                                  | 1/20/2020    | 2907194M             | 2120        | 2/5/2020     | MEDICAL EQUIPMENT                   | 10-009-54200       | Durable Medical Equipment-Dept    | \$393.08     |
|                                  |              |                      |             |              |                                     | 10-009-54200       | Durable Medical Equipment-Dept    | \$5.06       |
|                                  | 1/1/2020     | 2588709M             | 2120        | 2/5/2020     | VEHICLE PARTS                       | 10-010-59050       | Vehicle-Parts-Fleet               | \$40.00      |
|                                  |              |                      |             |              |                                     | 10-010-59050       | Vehicle-Parts-Fleet               | \$4.51       |
|                                  |              |                      |             |              |                                     | Totals for STF     | RYKER SALES CORPORATION:          | \$5,796.00   |
| SUDDENLINK                       | 1/1/2020     | 104249-01-0 01/01/20 | 103787      | 1/16/2020    | STATION 30 01/01/20-01/31/20        | 10-015-58310       | Telephones-Service-Infor          | \$113.28     |
|                                  | 1/1/2020     | 109949-01-3 01/01/20 | 103788      | 1/16/2020    | STATION 13 01/01/20-01/31/20        | 10-016-58800       | Utilities-Facil                   | \$55.68      |
|                                  |              |                      |             |              |                                     | 10-015-58310       | Telephones-Service-Infor          | \$98.57      |
|                                  | 1/22/2020    | 133511-01-0 01/22/20 | 103968      | 1/29/2020    | STATION 14 01/21/20-02/20/20        | 10-016-58800       | Utilities-Facil                   | \$93.10      |
|                                  | 1/22/2020    | 128957-01-3 01/22/20 | 103969      | 1/29/2020    | ADMIN 01/21/20-02/20/20             | 10-016-58800       | Utilities-Facil                   | \$212.18     |
|                                  |              |                      |             |              |                                     |                    | Totals for SUDDENLINK:            | \$572.81     |
| SUPERIOR LIGHTING                | 1/9/2020     | 20172210             | 103970      | 1/29/2020    | LIGHTS FOR 10, 20, 32, & ADMIN      | 10-016-55600       | Maintenance & Repairs-Buildings-  | \$1,048.50   |
|                                  | 1/8/2020     | 20172015             | 103865      | 1/22/2020    | LIGHTS FOR 10, 20, 32, & ADMIN      | 10-016-55600       | Maintenance & Repairs-Buildings-  | \$650.00     |
|                                  |              |                      |             |              |                                     | 7                  | Totals for SUPERIOR LIGHTING:     | \$1,698.50   |
| SUTTON, LAUREL                   | 1/7/2020     | SUT010720            | 1981        | 1/8/2020     | PER DIEM/NG911 STANDARDS & BEST PRA | 10-006-53150       | Conferences - Fees, Travel, & Mea | \$197.50     |
|                                  |              |                      |             |              |                                     |                    | Totals for SUTTON, LAUREL:        | \$197.50     |
| TAYLOR HEALTHCARE PRODUCTS, INC. | 1/7/2020     | 60799195             | 2047        | 1/22/2020    | MEDICAL EQUIPMENT                   | 10-009-54200       | Durable Medical Equipment-Dept    | \$1,760.00   |
|                                  | 1/9/2020     | 60799210             | 2047        | 1/22/2020    | LINENS                              | 10-008-53800       | Disposable Linen-Suppl            | \$1,129.50   |
|                                  |              |                      |             |              | 1                                   | otals for TAYLOR H | EALTHCARE PRODUCTS, INC.:         | \$2,889.50   |
| TAYLOR, RAYMOND                  | 1/14/2020    | TAY011419            | 103789      | 1/16/2020    | MONIES TO EMPLOYEE                  | 10-000-21400       | Accrued Payroll-BS                | \$105.00     |
|                                  |              |                      |             |              |                                     |                    | Totals for TAYLOR, RAYMOND:       | \$105.00     |
| TCDRS                            | 1/1/2020     | TCD011520            | 4712        | 1/15/2020    | TCDRS TRANSMISSION DECEMBER 2019    | 10-000-21650       | TCDRS Defined Benefit Plan-BS     | \$145,535.37 |
|                                  |              |                      |             |              |                                     | 10-000-21650       | TCDRS Defined Benefit Plan-BS     | \$133,892.54 |
|                                  |              |                      |             |              |                                     |                    | Totals for TCDRS:                 | \$279,427.91 |
| TELEFLEX LLC                     | 1/6/2020     | 9502098310           | 2048        | 1/22/2020    | MEDICAL EQUIPMENT                   | 10-009-54200       | Durable Medical Equipment-Dept    | \$598.00     |
|                                  |              |                      |             |              |                                     | 10-009-54200       | Durable Medical Equipment-Dept    | \$12.50      |

| Vendor Name                          | Invoice Date | Invoice No.  | Payment No. | Payment Date | Invoice Description                   | Account Number     | Account Description              | Amount      |
|--------------------------------------|--------------|--------------|-------------|--------------|---------------------------------------|--------------------|----------------------------------|-------------|
|                                      | 1/23/2020    | 9502165000   | 2121        | 2/5/2020     | MEDICAL SUPPLIES                      | 10-008-53900       | Disposable Medical Supplies-Supp | \$17,082.00 |
|                                      | 1/23/2020    | 9502164999   | 2121        | 2/5/2020     | MEDICAL EQUIPMENT                     | 10-009-54200       | Durable Medical Equipment-Dept   | \$598.00    |
|                                      |              |              |             |              |                                       | 10-009-54200       | Durable Medical Equipment-Dept   | \$8.34      |
|                                      |              |              |             |              |                                       |                    | Totals for TELEFLEX LLC:         | \$18,298.84 |
| TEXAS DEPT. OF STATE HEALTH SERVICE  | 1/9/2020     | TDS010920    | 103741      | 1/9/2020     | LICENSURE FEE FOR SHOP 56 AND 62      | 10-007-52700       | Business Licenses-EMS            | \$180.00    |
|                                      |              |              |             |              | Totals for <sup>7</sup>               | TEXAS DEPT. OF S   | TATE HEALTH SERVICE (1100):      | \$180.00    |
| THE WOODLANDS AREA CHAMBER OF CO!    | 1/1/2020     | 56218        | 103976      | 1/29/2020    | MEMBERSHIP DUES/RENEWAL/RANDY JOE     | 10-001-54100       | Dues/Subscriptions-Admin         | \$500.00    |
|                                      |              |              |             |              | Totals for THI                        | E WOODLANDS AR     | EA CHAMBER OF COMMERCE:          | \$500.00    |
| THE WOODLANDS FIRE DEPARTMENT        | 1/8/2020     | 2020-1001    | 103790      | 1/16/2020    | BLS PROVIDER E-CARDS                  | 10-009-52600       | Books/Materials-Dept             | \$180.00    |
|                                      | 1/27/2020    | Q2020-1006   | 103977      | 1/29/2020    | HEARTSAVER CPR AED E-CARDS (125)      | 10-009-52600       | Books/Materials-Dept             | \$2,125.00  |
|                                      |              |              |             |              |                                       | Totals for THE WO  | ODLANDS FIRE DEPARTMENT:         | \$2,305.00  |
| THE WOODLANDS TOWNSHIP (23/24/29)    | 1/13/2020    | FEB 2019-176 | 103791      | 1/16/2020    | STATION 23, 24, & 29 RENT             | 10-000-14900       | Prepaid Expenses-BS              | \$1,000.00  |
|                                      |              |              |             |              |                                       | 10-000-14900       | Prepaid Expenses-BS              | \$1,000.00  |
|                                      |              |              |             |              |                                       | 10-000-14900       | Prepaid Expenses-BS              | \$1,000.00  |
|                                      |              |              |             |              | Т                                     | otals for THE WOOI | DLANDS TOWNSHIP (23/24/29):      | \$3,000.00  |
| TOMMY'S PAINT & BODY INC dba TOMMY'S | 1/13/2020    | 22289        | 2091        | 1/29/2020    | MEDIC 11/SHOP 22 REPAIR               | 10-010-52000       | Accident Repair-Fleet            | \$4,051.50  |
|                                      |              |              |             |              | Totals for TOMM                       | /IY'S PAINT & BODY | ' INC dba TOMMY'S WRECKER:       | \$4,051.50  |
| TOYE KENNING & SPENCER LIMITED       | 1/1/2020     | SOR1015859   | 104072      | 2/5/2020     | UNIFORMS                              | 10-007-58700       | Uniforms-EMS                     | \$2,069.00  |
|                                      |              |              |             |              |                                       | Totals for TOYE h  | KENNING & SPENCER LIMITED:       | \$2,069.00  |
| TRITECH SOFTWARE SYSTEMS A CENTRAI   | 1/1/2020     | 259544       | 2017        | 1/16/2020    | INFORM CAD CALLER SUBSCRIPTION ANN    | 10-015-53050       | Computer Software-Infor          | \$2,223.00  |
|                                      |              |              |             |              | Totals for TRITECH SOFT               | WARE SYSTEMS A     | CENTRALSQUARE COMPANY:           | \$2,223.00  |
| TRIZETTO PROVIDER SOLUTIONS          | 1/1/2020     | 121Y012000   | 103866      | 1/22/2020    | INTEGRATED ELIG/QUICK POSTED REMITS   | 10-011-57100       | Professional Fees-EMS B          | \$1,129.04  |
|                                      |              |              |             |              |                                       | Totals for TRIZ    | ZETTO PROVIDER SOLUTIONS:        | \$1,129.04  |
| TROPHY HOUSE                         | 1/1/2020     | 30797        | 103978      | 1/29/2020    | CERTIFICATE PLAQUE W/NAILS            | 10-009-54450       | Employee Recognition-Dept        | \$468.00    |
|                                      |              |              |             |              |                                       |                    | Totals for TROPHY HOUSE:         | \$468.00    |
| ULINE                                | 1/9/2020     | 115886144A   | 104047      | 2/5/2020     | STACKABLE BINS, DIVIDERS, & LABEL HOI | 10-010-57750       | Small Equipment & Furniture-Flee | \$393.30    |
|                                      | 1/9/2020     | 115886144B   | 104047      | 2/5/2020     | FREIGHT - INV #115886144A             | 10-010-57750       | Small Equipment & Furniture-Flee | \$56.35     |
|                                      |              |              |             |              |                                       |                    | Totals for ULINE:                | \$449.65    |
| US DIGITAL DESIGNS, INC.             | 1/1/2020     | 8978         | 103716      | 1/8/2020     | G2 LED SPEAKER                        | 10-004-57225       | Radio Repair - Parts-Radio       | \$315.35    |
|                                      | 1/1/2020     | 8948         | 103795      | 1/16/2020    | G2 FSA ANNUAL SERVICE AGREEMENT CO    | 10-004-53000       | Computer Maintenance-Radio       | \$80,098.20 |
|                                      |              |              |             |              |                                       |                    |                                  |             |

| Vendor Name                          | Invoice Date | Invoice No. | Payment No. | Payment Date | Invoice Description                     | Account Number       | Account Description              | Amount      |
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|                                      |              |             |             |              |   | Totals               | for US DIGITAL DESIGNS, INC.:    | \$80,413.55 |
| VALENTINE, HENRIETTA SOCORRO         | 1/3/2020     | VAL010320   | 1983        | 1/8/2020     | NATIONAL ASSOCIATION OF HEALTHCARE      | 10-001-54100         | Dues/Subscriptions-Admin         | \$225.00    |
|                                      |              |             |             |              |   | Totals for VALE      | NTINE, HENRIETTA SOCORRO:        | \$225.00    |
| VALIC COLLECTIONS                    | 1/10/2020    | VAL011020   | 4709        | 1/10/2020    | EMPLOYEE CONTRIBUTIONS FOR 01/10/20     | 10-000-21600         | Employee Deferred CompBS         | \$11,338.36 |
|                                      | 1/27/2020    | VAL012720   | 4718        | 1/27/2020    | EMPLOYEE CONTRIBUTIONS FOR 01/27/20     | 10-000-21600         | Employee Deferred CompBS         | \$11,917.83 |
|                                      |              |             |             |              |   | ٦                    | Totals for VALIC COLLECTIONS:    | \$23,256.19 |
| VELOCITY BUSINESS PRODUCTS, LLC      | 1/1/2020     | 80258       | 103717      | 1/8/2020     | BIG & TALL HIGH BACK MESH CHAIR         | 10-045-57750         | Small Equipment & Furniture-EM   | \$424.67    |
|                                      | 1/1/2020     | 80257       | 103980      | 1/29/2020    | BOOKCASE CABINET                        | 10-016-57750         | Small Equipment & Furniture-Faci | \$1,338.87  |
|                                      |              |             |             |              |   | Totals for VELOCIT   | Y BUSINESS PRODUCTS, LLC:        | \$1,763.54  |
| VERIZON WIRELESS (POB 660108)        | 1/10/2020    | 9845952642  | 103797      | 1/16/2020    | ACCT # 920161350-0001 DEC 10 to JAN 09  | 10-015-58200         | Telephones-Cellular-Infor        | (\$50.00)   |
|                                      |              |             |             |              |   | 10-001-58200         | Telephones-Cellular-Admin        | \$212.10    |
|                                      |              |             |             |              |   | 10-002-58200         | Telephones-Cellular-HCAP         | \$139.12    |
|                                      |              |             |             |              |   | 10-004-58200         | Telephones-Cellular-Radio        | \$249.88    |
|                                      |              |             |             |              |   | 10-005-58200         | Telephones-Cellular-Accou        | \$45.74     |
|                                      |              |             |             |              |   | 10-006-58200         | Telephones-Cellular-Alarm        | \$271.80    |
|                                      |              |             |             |              |   | 10-007-58200         | Telephones-Cellular-EMS          | \$951.46    |
|                                      |              |             |             |              |   | 10-008-58200         | Telephones-Cellular-Suppl        | \$203.06    |
|                                      |              |             |             |              |   | 10-009-58200         | Telephones-Cellular-Dept         | \$184.86    |
|                                      |              |             |             |              |   | 10-010-58200         | Telephones-Cellular-Fleet        | \$101.92    |
|                                      |              |             |             |              |   | 10-011-58200         | Telephones-Cellular-EMS B        | \$83.73     |
|                                      |              |             |             |              |   | 10-015-58200         | Telephones-Cellular-Infor        | \$367.27    |
|                                      |              |             |             |              |   | 10-016-58200         | Telephones-Cellular-Facil        | \$299.04    |
|                                      |              |             |             |              |   | 10-025-58200         | Telephones-Cellular-Human        | \$69.56     |
|                                      |              |             |             |              |   | 10-039-58200         | Telephones-Cellular-Commu        | \$291.08    |
|                                      |              |             |             |              |   | 10-043-58200         | Telephones-Cellular-Busin        | \$2,688.10  |
|                                      |              |             |             |              |   | 10-045-58200         | Telephones-Cellular-EMS Q        | \$104.55    |
|                                      |              |             |             |              |   | Totals for VER       | IZON WIRELESS (POB 660108):      | \$6,213.27  |
| VFIS OF TEXAS / REGNIER & ASSOCIATES | 1/1/2020     | 51557       | 2023        | 1/16/2020    | ADD STATION 27/VFIS-TR-2051953          | 10-001-54900         | Insurance-Admin                  | \$2,864.00  |
|                                      | 1/1/2020     | 51558       | 2023        | 1/16/2020    | 2018 DODGE ADDITIONS/VFIS-CM-1051153    | 10-001-54900         | Insurance-Admin                  | \$3,479.84  |
|                                      | 1/1/2020     | 51444       | 2023        | 1/16/2020    | RENEWAL INSTALLMENT/VFIS-CM-1051153     | 10-001-54900         | Insurance-Admin                  | \$38,784.00 |
|                                      |              |             |             |              | Tot                                     | tals for VFIS OF TEX | AS / REGNIER & ASSOCIATES:       | \$45,127.84 |
| WARD, BRADLEY                        | 1/9/2020     | WAR010920   | 2018        | 1/16/2020    | PER DIEM/LASERFICHE EMPOWER 2/10/20-2   | 10-000-14900         | Prepaid Expenses-BS              | \$182.00    |
|                                      | 1/21/2020    | WAR012120   | 2049        | 1/22/2020    | MILEAGE REIMB 01/15/20 - POST ARREST C. | 10-045-56200         | Mileage Reimbursements-EMS Q     | \$50.60     |
|                                      | 1/30/2020    | WAR013020   | 2122        | 2/5/2020     | MILEAGE REIMB HCAHH-KINGWOOD/SETR       | 10-045-56200         | Mileage Reimbursements-EMS Q     | \$82.34     |
|                                      |              |             |             |              |   |                      | Totals for WARD, BRADLEY:        | \$314.94    |

| Vendor Name                         | Invoice Date | Invoice No.         | Payment No. | Payment Date | Invoice Description                      | Account Number     | Account Description              | Amount      |
|-------------------------------------|--------------|---------------------|-------------|--------------|--|--------------------|----------------------------------|-------------|
| WASTE MANAGEMENT OF TEXAS           | 1/1/2020     | 5662253-1792-4      | 103981      | 1/29/2020    | STATION 43 01/01/20-01/31/20             | 10-016-58800       | Utilities-Facil                  | \$143.97    |
|                                     |              |                     |             |              |  | Totals for WAS     | STE MANAGEMENT OF TEXAS:         | \$143.97    |
| WAYTEK, INC.                        | 1/13/2020    | 2929126             | 103982      | 1/29/2020    | SHOP SUPPLIES                            | 10-004-57725       | Shop Supplies-Radio              | \$1,957.46  |
|                                     |              |                     |             |              |  | 10-004-57725       | Shop Supplies-Radio              | \$76.62     |
|                                     |              |                     |             |              |  |                    | Totals for WAYTEK, INC.:         | \$2,034.08  |
| WESTWOOD N. WATER SUPPLY            | 1/1/2020     | 1520 01/01/20       | 103720      | 1/8/2020     | STATION 27 11/21/19-12/21/19 ACCT# 1520  | 10-016-58800       | Utilities-Facil                  | \$58.97     |
|                                     | 1/1/2020     | 1885 01/01/20       | 103720      | 1/8/2020     | STATION 27 - ACCT # 1885 FIRE LINE METEI | 10-016-58800       | Utilities-Facil                  | \$186.10    |
|                                     | 1/1/2020     | MOC-5639            | 103798      | 1/16/2020    | FINAL BILL - INSTALLATION OF 2" METER 5  | 10-016-55600       | Maintenance & Repairs-Buildings- | \$4,935.00  |
|                                     |              |                     |             |              |  | Totals for Wi      | ESTWOOD N. WATER SUPPLY:         | \$5,180.07  |
| WHITENER ENTERPRISES, INC.          | 1/1/2020     | 83633               | 2019        | 1/16/2020    | DIESE EXHAUST FLUID FOR STOCK            | 10-010-56500       | Other Services-Fleet             | \$615.00    |
|                                     | 1/22/2020    | 85240               | 2123        | 2/5/2020     | OIL & LUBRICANTS/SHOP SUPPLIES           | 10-010-56400       | Oil & Lubricants-Fleet           | \$1,045.90  |
|                                     |              |                     |             |              |  | 10-010-57725       | Shop Supplies-Fleet              | \$802.78    |
|                                     |              |                     |             |              |  | Totals for W       | HITENER ENTERPRISES, INC.:       | \$2,463.68  |
| WILKINS LINEN & DUST CONTROL SERVIC | 1/3/2020     | 213831              | 2050        | 1/22/2020    | LAUNDRY SERVICE - FLEET                  | 10-010-55100       | Laundry Service & Purchase-Fleet | \$68.78     |
|                                     | 1/17/2020    | 215569              | 2124        | 2/5/2020     | LAUNDRY SERVICE                          | 10-010-55100       | Laundry Service & Purchase-Fleet | \$77.18     |
|                                     | 1/31/2020    | 217254              | 2124        | 2/5/2020     | LAUNDRY SERVICE - FLEET                  | 10-010-55100       | Laundry Service & Purchase-Fleet | \$66.30     |
|                                     |              |                     |             |              | Tota                                     | s for WILKINS LINE | N & DUST CONTROL SERVICE:        | \$212.26    |
| WILLIAMS SCOTSMAN                   | 1/5/2020     | 7431804             | 103721      | 1/8/2020     | JANUARY RENT FOR TEMP TRAILER - STAT     | 10-016-53600       | Damages/Insurance Claims         | \$1,839.75  |
|                                     |              |                     |             |              |  | To                 | otals for WILLIAMS SCOTSMAN:     | \$1,839.75  |
| WOLEBEN, SHANNON                    | 1/23/2020    | WOL012320           | 2092        | 1/29/2020    | WELLNESS PROGRAM/GYM X 2                 | 10-025-54350       | Employee Health\Wellness-Humar   | \$50.00     |
|                                     |              |                     |             |              |  | Т                  | otals for WOLEBEN, SHANNON:      | \$50.00     |
| WOODFOREST NATIONAL BANK (7889)     | 1/1/2020     | 01/20 6937593       | 4704        | 1/5/2020     | CAPITAL/LEASE #7593 STATION 40           | 10-040-52725       | Capital Lease Expense-Build      | \$22,621.56 |
|                                     |              |                     |             |              |  | 10-040-55025       | Interest Expense-Build           | \$227.15    |
|                                     | 1/1/2020     | 01/20 6937709       | 4713        | 1/15/2020    | CAPITAL/LEASE #7709 STATION 43           | 10-040-52725       | Capital Lease Expense-Build      | \$17,084.68 |
|                                     |              |                     |             |              |  | 10-040-55025       | Interest Expense-Build           | \$605.59    |
|                                     |              |                     |             |              |  | Totals for WOODFO  | DREST NATIONAL BANK (7889):      | \$40,538.98 |
| WOODLAND OAKS UTILITY CO            | 1/21/2020    | 1055082501 01/21/20 | 104049      | 2/5/2020     | STATION 27 12/16/19-01/14/20             | 10-016-58800       | Utilities-Facil                  | \$89.72     |
|                                     |              |                     |             |              |  | Totals for V       | WOODLAND OAKS UTILITY CO:        | \$89.72     |
| ZOLL DATA SYSTEMS                   | 1/2/2020     | INV00055627         | 103799      | 1/16/2020    | ROAD SAFETY ONLINE SOFTWARE              | 10-010-55650       | Maintenance- Equipment-Fleet     | \$231.93    |
|                                     | 1/2/2020     | INV00055629         | 103799      | 1/16/2020    | MAINTENANCE AND LICENSING FEES 02/01     | 10-015-53050       | Computer Software-Infor          | \$15,059.95 |
|                                     | 1/2/2020     | INV00055628         | 103869      | 1/22/2020    | HOSTED BILLING PRO - 3 YEAR (02/01/20-02 | 10-000-14900       | Prepaid Expenses-BS              | \$8,062.50  |

| Vendor Name              | Invoice Date | Invoice No. | Payment No. | Payment Date | Invoice Description | Account Number Account Description        | Amount           |
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|                          |              |             |             |              |                     | Totals for ZOLL DATA SYSTE                | MS: \$23,354.38  |
|                          |              |             |             |              |                     |   |                  |
| ZOLL MEDICAL CORPORATION | 1/1/2020     | 2990377     | 2020        | 1/16/2020    | MEDICAL SUPPLIES    | 10-008-53900 Disposable Medical Supplies  | Supr \$1,278.66  |
|                          | 1/1/2020     | 2989425     | 2020        | 1/16/2020    | MEDICAL SUPPLIES    | 10-008-53900 Disposable Medical Supplies  | Supr \$10,453.50 |
|                          | 1/14/2020    | 2997766     | 2093        | 1/29/2020    | MEDICAL EQUIPMENT   | 10-009-54200 Durable Medical Equipment-   | Dept \$1,888.00  |
|                          | 1/22/2020    | 3003320     | 2125        | 2/5/2020     | MEDICAL EQUIPMENT   | 10-009-54200 Durable Medical Equipment-   | Dept \$979.90    |
|                          | 1/23/2020    | 3004437     | 2125        | 2/5/2020     | MEDICAL SUPPLIES    | 10-008-53900 Disposable Medical Supplies- | Supr \$594.00    |
|                          | 1/23/2020    | 3003833     | 2125        | 2/5/2020     | MEDICAL EQUIPMENT   | 10-009-54200 Durable Medical Equipment-   | Dept \$1,614.50  |
|                          |              |             |             |              |                     | Totals for ZOLL MEDICAL CORPORATI         | ON: \$16,808.56  |

#### CAPITAL PURCHASES

| B & C CONSTRUCTORS       | 1/10/2020 | 4569 REV | 103745 | 1/16/2020  | FIRE SUPPRE 10-040-52754 Capital Purchase - Equipment-Build    | \$69,085.00  |
|--------------------------|-----------|----------|--------|------------|--|--------------|
|                          |           |          |        |            | Totals for B & C CONSTRUCTORS:                                 | \$69,085.00  |
| CDW GOVERNMENT, INC.     | 1/2/2020  | WHC9606  | 1992   | 1/16/2020  | HPE DUAL PC 10-015-52754 Capital Purchase - Equipment-Infor    | \$4,068.85   |
|                          | 1/29/2020 | WQF4380  | 2099   | 2/5/2020   | HPE Modular \$ 10-015-52754 Capital Purchase - Equipment-Infor | \$3,375.00   |
|                          |           |          |        |            | Totals for CDW GOVERNMENT, INC.:                               | \$7,443.85   |
| EXACOM, INC.             | 1/8/2020  | 20010801 | 103847 | 1/22/2020  | HINDSIGHT 6 10-006-52754 Capital Purchase - Equipment-Alarm    | \$139,835.04 |
|                          |           |          |        |            | Totals for EXACOM, INC.:                                       | \$139,835.04 |
|                          |           |          |        |            |  |              |
| HENRY SCHEIN, INCMATRX   | 1/1/2020  | 72414343 | 103765 | 1/16/2020  | E700 TRANSP 10-009-52754 Capital Purchase - Equipment-Dept     | \$11,250.00  |
|                          |           |          |        |            | Totals for HENRY SCHEIN, INCMATRX MEDICAL:                     | \$24,405.49  |
|                          |           |          |        |            |  |              |
| MOBILE ELECTRIC POWER SC | 1/1/2020  | 14141B   | 103958 | 1/29/2020  | COLOR CON 10-010-52755 Capital Purchase - Vehicles-Fleet       | \$8,558.40   |
|                          |           |          |        | Totals for | MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER:         | \$8,558.40   |

#### **Account Summary**

| Account Number | Description                               | Net Amount   |
|----------------|---|--------------|
| 10-000-14100   | Patient Refunds Expenses-BS               | \$14,475.92  |
| 10-000-14900   | Prepaid Expenses-BS                       | \$40,408.18  |
| 10-000-21400   | Accrued Payroll-BS                        | \$510.83     |
| 10-000-21585   | P/R-Flexible Spending-BS-BS               | \$12,301.43  |
| 10-000-21590   | P/R-Premium Cancer/Accident-BS            | \$10,119.58  |
| 10-000-21595   | P/R-Health Savings-BS-BS                  | \$167,113.20 |
| 10-000-21600   | Employee Deferred CompBS                  | \$23,256.19  |
| 10-000-21650   | TCDRS Defined Benefit Plan-BS             | \$279,427.91 |
| 10-001-52200   | Advertising-Admin                         | \$121.60     |
| 10-001-53150   | Conferences - Fees, Travel, & Meals-Admin | (\$32.48)    |
| 10-001-54100   | Dues/Subscriptions-Admin                  | \$779.99     |
| 10-001-54900   | Insurance-Admin                           | \$45,727.84  |
| 10-001-55500   | Legal Fees-Admin                          | \$135.00     |
| 10-001-55900   | Meals - Business and Travel-Admin         | \$150.08     |
| 0-001-57750    | Small Equipment & Furniture-Admin         | \$139.00     |
| 10-001-58200   | Telephones-Cellular-Admin                 | \$212.10     |
| 0-001-58600    | Travel Expenses-Admin                     | \$16.00      |
| 10-002-53150   | Conferences - Fees, Travel, & Meals-HCAP  | (\$241.50)   |
| 10-002-54450   | Employee Recognition-HCAP                 | \$174.74     |
| 0-002-55700    | Management Fees-HCAP                      | \$2,197.00   |
| 0-002-57000    | Printing Services-HCAP                    | \$96.26      |
| 10-002-57100   | Professional Fees-HCAP                    | \$577.00     |
| 0-002-57850    | Specialty Healthcare Providers-HCAP       | \$205,240.27 |
| 0-002-58200    | Telephones-Cellular-HCAP                  | \$139.12     |
| 0-004-53000    | Computer Maintenance-Radio                | \$81,042.20  |
| 0-004-53050    | Computer Software-Radio                   | \$14,664.46  |
| 0-004-57100    | Professional Fees-Radio                   | \$918.75     |
| 0-004-57200    | Radio Repairs - Outsourced (Depot)-Radio  | \$2,017.50   |
| 0-004-57225    | Radio Repair - Parts-Radio                | \$766.01     |
| 0-004-57700    | Shop Tools-Radio                          | \$97.26      |
| 0-004-57725    | Shop Supplies-Radio                       | \$3,170.22   |
| 10-004-57750   | Small Equipment & Furniture-Radio         | (\$27.36)    |
| 0-004-58200    | Telephones-Cellular-Radio                 | \$285.57     |
| 0-004-58310    | Telephones-Service-Radio                  | \$238.58     |
| 0-004-58500    | Training/Related Expenses-CE-Radio        | \$1,000.00   |
| 0-004-58800    | Utilities-Radio                           | \$3,876.37   |
| 0-005-53050    | Computer Software-Accou                   | \$1,750.00   |
| 0-005-56200    | Mileage Reimbursements-Accou              | \$11.15      |
| 0-005-58200    | Telephones-Cellular-Accou                 | \$45.74      |
| 0-006-52754    | Capital Purchase - Equipment-Alarm        | \$139,835.04 |
| 0-006-53150    | Conferences - Fees, Travel, & Meals-Alarm | \$2,368.60   |
| 0-006-57750    | Small Equipment & Furniture-Alarm         | \$1,160.36   |
|                | Telephones-Cellular-Alarm                 | \$271.80     |
| 10-006-58200   | Training/Related Expenses-CE-Alarm        | \$669.00     |
| 10-006-58500   |   |              |
| 0-007-52700    | Business Licenses-EMS                     | \$180.00     |
| 10-007-52950   | Configuration Floring Toward & Maria FMS  | \$230.00     |
| 10-007-53150   | Conferences - Fees, Travel, & Meals-EMS   | \$1,555.66   |
| 10-007-56200   | Mileage Reimbursements-EMS                | \$68.61      |
| 10-007-58200   | Telephones-Cellular-EMS                   | \$951.46     |
| 0-007-58700    | Uniforms-EMS                              | \$15,154.08  |
| 10-008-52500   | Bio-Waste Removal-Suppl                   | \$2,312.94   |
| 0-008-53800    | Disposable Linen-Suppl                    | \$4,435.55   |
| 10-008-53900   | Disposable Medical Supplies-Suppl         | \$82,754.10  |
| 10-008-54200   | Durable Medical Equipment-Suppl           | \$1,856.00   |

#### **Account Summary**

| 10-008-56300 | Office Supplies-Suppl                     | \$1,842.00  |
|--------------|---|-------------|
| 10-008-56600 | Oxygen & Gases-Suppl                      | \$3,604.30  |
| 10-008-56900 | Postage-Suppl                             | \$3,930.74  |
| 10-008-57000 | Printing Services-Suppl                   | \$561.22    |
| 10-008-57750 | Small Equipment & Furniture-Suppl         | \$234.27    |
| 10-008-57900 | Station Supplies-Suppl                    | \$7,163.55  |
| 10-008-58200 | Telephones-Cellular-Suppl                 | \$203.06    |
| 10-008-58700 | Uniforms-Suppl                            | \$639.92    |
| 10-009-52600 | Books/Materials-Dept                      | \$4,743.00  |
| 10-009-52700 | Business Licenses-Dept                    | \$290.00    |
| 10-009-52754 | Capital Purchase - Equipment-Dept         | \$11,250.00 |
| 10-009-52950 | Community Education-Dept                  | \$391.17    |
| 10-009-53050 | Computer Software-Dept                    | \$951.00    |
| 10-009-53150 | Conferences - Fees, Travel, & Meals-Dept  | \$2,786.04  |
| 10-009-53550 | Customer Relations-Dept                   | \$4,138.80  |
| 10-009-54000 | Drug Supplies-Dept                        | \$15,735.80 |
| 10-009-54100 | Dues/Subscriptions-Dept                   | \$60.00     |
| 10-009-54200 | Durable Medical Equipment-Dept            | \$31,263.02 |
| 10-009-54450 | Employee Recognition-Dept                 | \$518.70    |
| 10-009-56100 | Meeting Expenses-Dept                     | \$630.00    |
| 10-009-56300 | Office Supplies-Dept                      | \$23.14     |
| 10-009-57100 | Professional Fees-Dept                    | \$8,900.00  |
| 10-009-57650 | Repair-Equipment-Dept                     | \$568.36    |
| 10-009-57750 | Small Equipment & Furniture-Dept          | \$255.96    |
| 10-009-58200 | Telephones-Cellular-Dept                  | \$184.86    |
| 10-009-58500 | Training/Related Expenses-CE-Dept         | \$4,323.50  |
| 10-010-52000 | Accident Repair-Fleet                     | \$4,423.94  |
| 10-010-52755 | Capital Purchase - Vehicles-Fleet         | \$9,198.40  |
| 10-010-54100 | Dues/Subscriptions-Fleet                  | \$3,864.00  |
| 10-010-54500 | Equipment Rental-Fleet                    | \$196.34    |
| 10-010-54700 | Fuel - Auto-Fleet                         | \$51,059.55 |
| 10-010-55100 | Laundry Service & Purchase-Fleet          | \$212.26    |
| 10-010-55650 | Maintenance- Equipment-Fleet              | \$26,691.93 |
| 10-010-56100 | Meeting Expenses-Fleet                    | \$325.24    |
| 10-010-56200 | Mileage Reimbursements-Fleet              | \$21.62     |
| 10-010-56400 | Oil & Lubricants-Fleet                    | \$4,070.96  |
| 10-010-56500 | Other Services-Fleet                      | \$707.40    |
| 10-010-57650 | Repair-Equipment-Fleet                    | \$1,006.95  |
| 10-010-57700 | Shop Tools-Fleet                          | \$275.02    |
| 10-010-57725 | Shop Supplies-Fleet                       | \$812.32    |
| 10-010-57750 | Small Equipment & Furniture-Fleet         | \$6,646.85  |
| 10-010-58200 | Telephones-Cellular-Fleet                 | \$101.92    |
| 10-010-58900 | Vehicle-Batteries-Fleet                   | \$452.85    |
| 10-010-59000 | Vehicle-Outside Services-Fleet            | \$269.00    |
| 10-010-59050 | Vehicle-Parts-Fleet                       | \$33,996.33 |
| 10-010-59100 | Vehicle-Registration-Fleet                | \$235.50    |
| 10-010-59150 | Vehicle-Tires-Fleet                       | \$2,064.61  |
| 10-010-59200 | Vehicle-Towing-Fleet                      | \$500.00    |
| 10-011-52900 | Collection Fees-EMS B                     | \$9,383.88  |
| 10-011-57100 | Professional Fees-EMS B                   | \$9,358.05  |
| 10-011-58200 | Telephones-Cellular-EMS B                 | \$83.73     |
| 10-015-52700 | Business Licenses-Infor                   | \$320.00    |
| 10-015-52754 | Capital Purchase - Equipment-Infor        | \$7,443.85  |
| 10-015-53050 | Computer Software-Infor                   | \$48,542.87 |
| 10-015-53100 | Computer Supplies/Non-CapInfor            | \$4,245.49  |
| 10-015-53150 | Conferences - Fees, Travel, & Meals-Infor | \$90.26     |
|              |   |             |

#### **Account Summary**

|              | TOTAL                                     | \$2,148,846.40 |
|--------------|---|----------------|
| 10-045-58500 | Training/Related Expenses-CE-EMS Q        | \$1,218.08     |
| 10-045-58200 | Telephones-Cellular-EMS Q                 | \$104.55       |
| 10-045-57750 | Small Equipment & Furniture-EMS Q         | \$424.67       |
| 10-045-56200 | Mileage Reimbursements-EMS Q              | \$132.94       |
| 10-045-56100 | Meeting Expenses-EMS Q                    | \$55.00        |
| 10-045-52600 | Books/Materials-EMS Q                     | \$31.83        |
| 10-044-56100 | Meeting Expenses-Trans                    | \$576.21       |
| 10-043-58200 | Telephones-Cellular-Busin                 | \$3,029.67     |
| 10-040-55025 | Interest Expense-Build                    | \$832.74       |
| 10-040-52754 | Capital Purchase - Equipment-Build        | \$69,085.00    |
| 10-040-52725 | Capital Lease Expense-Build               | \$39,706.24    |
| 10-039-58200 | Telephones-Cellular-Commu                 | \$291.08       |
| 10-026-57100 | Professional Fees-Recor                   | \$178.00       |
| 10-026-56500 | Other Services-Recor                      | \$271.44       |
| 10-026-53150 | Conferences - Fees, Travel, & Meals-Recor | \$420.00       |
| 10-026-41500 | Miscellaneous Income-Recor                | \$100.40       |
| 10-025-58550 | Tuition Reimbursement-Human               | \$17,975.34    |
| 10-025-58200 | Telephones-Cellular-Human                 | \$69.56        |
| 10-025-57300 | Recruit/Investigate-Human                 | \$4,853.95     |
| 10-025-55500 | Legal Fees-Human                          | \$6,152.50     |
| 10-025-54450 | Employee Recognition-Human                | \$507.36       |
| 10-025-54350 | Employee Health\Wellness-Human            | \$378.37       |
| 10-025-51720 | Health Insurance Admin Fees-Human         | \$62,865.94    |
| 10-025-51710 | Health Insurance Claims-Human             | \$168,738.54   |
| 10-025-51700 | Health & Dental-Human                     | \$63,031.20    |
| 10-016-58800 | Utilities-Facil                           | \$33,741.35    |
| 10-016-58200 | Telephones-Cellular-Facil                 | \$299.04       |
| 10-016-57750 | Small Equipment & Furniture-Facil         | \$9,955.55     |
| 10-016-57725 | Shop Supplies-Facil                       | \$1,212.38     |
| 10-016-57700 | Shop Tools-Facil                          | \$305.52       |
| 10-016-55650 | Maintenance- Equipment-Facil              | \$2,020.64     |
| 10-016-55600 | Maintenance & Repairs-Buildings-Facil     | \$18,740.84    |
| 10-016-53600 | Damages/Insurance Claims                  | \$7,039.34     |
| 10-016-53330 | Contractual Obligations- Other-Facil      | \$9,400.78     |
| 10-015-58310 | Telephones-Service-Infor                  | \$12,035.08    |
| 10-015-58200 | Telephones-Cellular-Infor                 | \$460.04       |
| 10-015-57750 | Small Equipment & Furniture-Infor         | \$45,793.72    |
| 10-015-57650 | Repair-Equipment-Infor                    | \$52.00        |
| 10-015-57100 | Professional Fees-Infor                   | \$63,205.75    |
| 10-015-55400 | Leases/Contracts-Infor                    | \$5,055.32     |

#### JP MORGAN CHASE BANK January 2020 Credit Card Transactions

| VENDOR                 | INVOICE DATE | DESCRIPTION  DOWS SALE OWEDS KATLYNI MCDONALD  |    | CE AMOUNT |
|------------------------|--------------|--|----|-----------|
| *PERKSATWORK*1800FLOWE | 01/06/2020   | PO#55104 FLOWERS KATLYN MCDONALD   | \$ | 62.75     |
| *PERKSATWORK*1800FLOWE | 12/16/2019   | PO#54946 FLOWER ORDER STEELY  HR PLACED A FLOWER ORDER VENDOR DID NOT PROVIDE RECEIPT EMAILED EMILY A MISSING RECEIPT FORM ON 1/3/2020             | \$ | 38.70     |
| A SPECIAL TOUCH        | 12/12/2019   | HAS NOT RETURNED FORM.   | \$ | 65.00     |
| ACDELCO TDS            | 12/10/2019   | GM DATA BASE RENEWAL   | \$ | 3,864.00  |
| ALLENS SAFE & LOCK     | 12/12/2019   | ADMIN AND SERVICE CENTER GATE LOCKS  | \$ | 136.08    |
| APCO INTERNATIONAL INC | 12/06/2019   | S. MCCULLY ACTSH2, ONLINE 53543  | \$ | 249.00    |
| APPLE.COM/BILL         | 12/30/2019   | PO#55045 I CLOUD MEMBERSHIP MISTI P  | \$ | 9.99      |
| APPLE.COM/US           | 12/16/2019   | REFUND FOR PO#50135 CREDIT FOR TAX CHARGE PO#54889 APPLE DEVELOPER MEMBERSHIP FOR INFORMATION TECH. CALVIN EMAILED VENDOR REGARDING TAX CHARGED WE | \$ | (24.67)   |
| APPLE.COM/US           | 12/12/2019   | HAVE RECEIVED REFUND ON THIS STATEMENT.  | \$ | 323.67    |
| ATT*BILL PAYMENT       | 01/02/2020   | STATION 24 12/12/19-01/11/20   | \$ | 121.30    |
| ATT*BUS PHONE PMT      | 12/23/2019   | STATION 31 FIRE ALARM 281-689-6865 11/23/19-12/22/19   | \$ | 451.12    |
| ATT*BUS PHONE PMT      | 12/23/2019   | STATION 30 FIRE PANEL 281-389-3247 12/23/19-01/22/20   | \$ | 169.77    |
| ATT*BUS PHONE PMT      | 12/09/2019   | STATION 40 12/13/19-01/12/20<br>2020 - BRETT ALLEN & WAYDE SULLIVAN 10-001-53150 & 10-010-   | \$ | 219.80    |
| BPC*GFX                | 12/31/2019   | 53150  | \$ | 1,190.00  |
| C & R WATER SUPPLY, IN | 12/16/2019   | STATION 44 10/15/19-11/14/19   | \$ | 80.10     |
| CONROE LAKE CONROE CHA | 12/30/2019   | REGISTRATION-THE PULSE EVENT SERIES-COFFEE WITH THE CONGRESSMAN  | \$ | 30.00     |
| CRACKER BARREL #288 CO | 12/23/2019   | PO#55014 INFORMATION TECH. EMPLOYEE LUNCHEON 12-20-20  | \$ | 90.26     |
| DOUBLETREE             | 12/09/2019   | HOTEL STAY OPEN GOVERNMENT CONFERENCE 12/02/19-12/05/19  | •  | 420.00    |
| DSHS REGULATORY PROG   | 01/06/2020   | RENEWAL EMS EDUCATOR'S LICENSE SVATEK, DARRELL SCOTT   | \$ | 34.00     |
| DSHS REGULATORY PROG   | 12/19/2019   | RENEWAL EMS EDUCATOR'S LICENSE DEXTER, ROBERT ANDREW   | •  | 34.00     |
| DSHS REGULATORY PROG   | 12/12/2019   | RENEWAL EMS PERSONNEL MCCLOSKY, JESSICA RICHELLE   | \$ | 96.00     |
| DSHS REGULATORY PROG   | 12/10/2019   | RENEWAL EMS PERSONNEL KIMMEY, KAREN ANN  | \$ | 126.00    |
| DTV*DIRECTV SERVICE    | 12/24/2019   | INVOICE 37014855172 MULTI LOCATIONS  | \$ | 1,486.86  |
| DTV*DIRECTV SERVICE    | 12/16/2019   | STATION 14 INV 36992004734 12/13/19-01/12/20   | \$ | 98.50     |
| DTV*DIRECTV SERVICE    | 12/16/2019   | DECEMBER 2019 MULTI LOCATION   | \$ | 1,645.77  |
| DTV*DIRECTV SERVICE    | 12/09/2019   | STATION 90 12/06/19-01/04/20   | \$ | 169.97    |
| EPCOR EPCOR            | 12/18/2019   | STATION 40 10/25/19-11/25/19   | \$ | 27.18     |
| EPCOR                  | 12/17/2019   | STATION 40 10/25/19-11/25/19   | \$ | 155.73    |
| EXXONMOBIL 47941372    | 01/06/2020   | VEHICLE MAINTENANCE  | \$ | 8.00      |
| EXXONMOBIL 47941372    | 12/31/2019   | VEHICLE MAINTENANCE  | \$ | 8.00      |
| FACEBK *SPYQNNJ242     | 12/26/2019   | PO#54945 JOB POSTING BOOST   | \$ | 44.12     |
| FACEBK *ZT3E4PA242     | 01/02/2020   | PO#54945 JOB POSTING BOOST   | \$ | 45.02     |
| FASTENAL COMPANY 01TXH | 12/30/2019   | SCREW FOR STATION 31   | \$ | 6.11      |
| FEDEX 60638493         | 12/16/2019   | INVOICE 686490664 SHIPPING CHARGES   | \$ | 86.38     |
| FEDEX 60722473         | 12/30/2019   | INVOICE 687898384 SHIPPING CHARGES   | \$ | 23.66     |
| FIELDINGS WOOD GRILL L | 12/23/2019   | CHIEF BUCK/WOODLANDS FD/DICUSSION OF OPERATIONS  | \$ | 54.93     |
| GOVERNMENT FINANCE OFF | 12/19/2019   | REGISTRATION GFOA 5/17/2020-5/20/20 SHELENE RAYBURN  | \$ | 420.00    |
| KNOX COMPANY           | 12/31/2019   | KNOX BOX FOR STATION 27  | \$ | 557.49    |
| KROGER #0136           | 12/19/2019   | PO#54842 JAN 2020 EMPLOYEE CHICK FIL-A GIFT CARDS  | \$ | 260.00    |
| LONGHORN STEAK 0125443 | 12/23/2019   | IT DICUSSION AND REVIEW  | \$ | 51.26     |
| MCKENZIES BBQ & BURGER | 12/23/2019   | PO#55038 MCKENZIES BBQ HCAP LUNCHEON 12/20/19  | \$ | 174.74    |
| MICHAELS STORES 1324   | 12/06/2019   | PO#54838 TABLE NUMBERS FOR AWARDS BANQUET 12/06/19   | \$ | 14.06     |
| MONTGOMERY VEHREG      | 12/09/2019   | REGISTRATION OF SHOPS 610,621,26,30,47,51,52<br>PHTLS INVOICE NO. 011913379111000 COURSE # PH-19-13379-11 -  | \$ | 54.00     |
| NAEMT                  | 12/12/2019   | SITE ID # 6731 9TH EDITION REFRESHER COURSE FEE  | \$ | 30.00     |
| NENA                   | 12/16/2019   | ENP APPLICATION FEE  | \$ | 420.00    |
| NENA                   | 12/16/2019   | NEXT GEN S. COTTAR REGISTRATION 01-20-2020-01-23-2020  | \$ | 400.00    |
| NENA                   | 12/16/2019   | NEXT GEN L. SUTTON REGISTRATION 01-20-2020-01-23-2020  | \$ | 400.00    |
| NORTHERN TOOL & EQUIP  | 12/13/2019   | TRAILER JACK FOR BIKE TEAM TRAILER   | \$ | 54.99     |

### JP MORGAN CHASE BANK January 2020 Credit Card Transactions

| VENDOR                 | INVOICE DATE | DESCRIPTION  | INVOI | CE AMOUNT |
|------------------------|--------------|--|-------|-----------|
| OMNI HOTELS            | 12/18/2019   | PARKING FEE FOR TAHOE CHARGED TO PERSONAL CARD ON ACCIDENT. ADJUSTED TO MCHD CARD 11-26-19   | \$    | 64.96     |
| OMNI HOTELS            | 12/06/2019   | VALET PARKING REFUND   | \$    | (32.48)   |
| PAYCLIX                | 12/16/2019   | STATION 44 10/15/19-11/14/19 FEE   | \$    | 3.18      |
| PIZZA HUT 032205       | 12/23/2019   | PIZZA HUT Q4.2 ANNUAL SKILLS TESTING 12-20-19 REQ 22469  | \$    | 46.00     |
| PIZZA HUT 032205       | 12/23/2019   | PIZZA HUT Q4.2 ANNUAL SKILLS TESTING 12-19-19 REQ 22468  | \$    | 39.00     |
| PIZZA HUT 032205       | 12/20/2019   | PIZZA HUT Q4.2 ANNUAL SKILLS TESTING 12-18-19 REQ 22466  | \$    | 46.00     |
| PIZZA HUT 032205       | 12/19/2019   | PIZZA HUT Q4.2 ANNUAL SKILLS TESTING 12-17-19 REQ 22465  | \$    | 46.00     |
| PIZZA HUT 032205       | 12/18/2019   | PIZZA HUT Q4.2 ANNUAL SKILLS TESTING 12-16-19 REQ 22464  | \$    | 46.00     |
| RELIANT ENERGY         | 01/03/2020   | STATION 40 10/28/19-11/265/19  | \$    | 66.14     |
| REV.COM                | 12/16/2019   | TC0771994017 EMS COMMITTEE MEETING   | \$    | 88.00     |
| REV.COM                | 12/12/2019   | TC0432159749 TRANSCRIPTION   | \$    | 90.00     |
| RGH*INDEPENDENCEMED    | 12/18/2019   | MEDICAL SUPPLIES PO 53005  | \$    | 2,243.58  |
| RUDY'S SPRING #208     | 12/18/2019   | LUNCH FOR HORTON MEETING.  | \$    | 290.00    |
| SAFE KIDS WORLDWIDE    | 01/06/2020   | A. HERRING CAR SEAT INSTRUCTOR RECERTIFICATION   | \$    | 60.00     |
| SAMSCLUB.COM           | 12/26/2019   | PO#54897 STATION SUPPLIED WAREHOUSE RESTOCK ORDER  | \$    | 52.89     |
| SAMSCLUB.COM           | 12/23/2019   | PO#54897 STATION SUPPLIES WAREHOUSE RESTOCK ORDER  | \$    | 849.48    |
| SAMSCLUB.COM           | 12/09/2019   | PO#54804 STATION SUPPLIES WAREHOUSE RESTOCK ORDER  | \$    | 744.34    |
| SAMSCLUB.COM           | 12/06/2019   | PO#54799 ORDER FOR AWARDSA BANQUET 12/06/19  | \$    | 194.60    |
| SHERWIN WILLIAMS 72701 | 12/24/2019   | PAINT SUPPLY FOR STATION 31  | \$    | 36.53     |
| SHERWIN WILLIAMS 72701 | 12/19/2019   | ADMIN PAINTING SUPPLIES  | \$    | 19.86     |
| SHERWIN WILLIAMS 72701 | 12/16/2019   | PAINT SUPPLY FOR STATION 31  | \$    | 9.17      |
| SHERWIN WILLIAMS 72701 | 12/12/2019   | STATION 31 PAINT   | \$    | 54.91     |
| SHIPLEY DO-NUTS        | 12/18/2019   | BREAKFAST FOR HORTON MEETING   | \$    | 35.24     |
| SIM LET BO-NOTO        | 12/10/2010   | PRIME DONUTS 12-5-19 MICR HUNTSVILLE BUS ACCIDENT  | Ψ     | 00.24     |
| SQU*SQ *PRIME DONUTS   | 12/06/2019   | REVIEW REQ 22202   | \$    | 55.00     |
| STAY ONLINE LLC        | 12/09/2019   | PO#54693 CABLES FOR INFORMATION TECH DEPARTMENT  | \$    | 325.00    |
| STERICYCLE             | 12/27/2019   | INVOICE 4008993101   | \$    | 2,312.94  |
| SUPERION, LLC          | 12/18/2019   | CREDIT FOR CALVIN HON FOR EARLY REGISTRATION FOR CENTRAL SQUARE CONFERENCE 03/17/2020 - 3/21/2020  | \$    | (100.00)  |
| SUPERION, LLC          | 12/18/2019   | CREDIT FOR RICHARD JACKSON FOR EARLY REGISTRATION FOR CENTRAL SQUARE CONFERENCE 03/17/2020 - 3/21/2020 CREDIT FOR SHAWN TRAINOR FOR EARLY REGISTRATION FOR | \$    | (100.00)  |
| SUPERION, LLC          | 12/18/2019   | CENTRAL SQUARE CONFERENCE 03/17/2020 - 3/21/2020   | \$    | (100.00)  |
| THE HOME DEPOT #0508   | 01/06/2020   | SHOP TOOLS   | \$    | 57.91     |
| THE HOME DEPOT #0508   | 01/06/2020   | STATION 27 SUPPLIES  | \$    | 142.80    |
| THE HOME DEPOT #0508   | 12/30/2019   | STATION 31 TV TO DVD PLAYER WIRE   | \$    | 13.97     |
| THE HOME DEPOT #0508   | 12/26/2019   | STATION 31 SUPPLIES  | \$    | 45.31     |
| THE HOME DEPOT #0508   | 12/23/2019   | STATION 31 PLUG PLATES   | \$    | 19.50     |
| THE HOME DEPOT #0508   | 12/18/2019   | STATION 31 PAINT SUPPLIES  | \$    | 108.48    |
| THE HOME DEPOT #0508   | 12/18/2019   | TOOLS  | \$    | 75.96     |
| THE HOME DEPOT #0508   | 12/16/2019   | STATION 31 SUPPLIES  | \$    | 124.70    |
| THE HOME DEPOT #0508   | 12/13/2019   | TOOLS  | \$    | 15.85     |
| THE HOME DEPOT #0508   | 12/13/2019   | STATION 31 SUPPLIES  | \$    | 64.69     |
| THE HOME DEPOT #0508   | 12/13/2019   | STATION 31 SUPPLIES  | \$    | 128.77    |
| THE HOME DEPOT #0508   | 12/06/2019   | TABLE SUPPLIES   | \$    | 21.13     |
| THE HOME DEPOT #0508   | 12/12/2019   | STATION 31 APPLIANCES  | \$    | 3,324.22  |
| THE HOME DEPOT #0508   | 12/16/2019   | DAMAGES  | \$    | 159.00    |
| THE HOME DEPOT #6523   | 12/20/2019   | STATION 31 SUPPLIES  | \$    | 44.61     |
| THE HOME DEPOT #6819   | 01/06/2020   | STATION 27 OUTLET  | \$    | 4.99      |
| THE HOME DEPOT #6819   | 01/06/2020   | STATION 27 MIRROR  | \$    | 39.98     |
| THE HOME DEPOT #6819   | 01/06/2020   | STATION 27 SUPPLIES  | \$    | 60.89     |
| THE HOME DEPOT #6819   | 01/06/2020   | STATION 27 SUPPLIES  | \$    | 47.23     |
| THE HOME DEPOT #6819   | 12/12/2019   | TRUCK TOOLS  | \$    | 5.97      |
| THE HOME DEPOT #6819   | 12/12/2019   | TOOLS  | \$    | 12.88     |
| THE HOWL DEI OT #0019  | 12/12/2013   | <del>-</del>   | Ψ     | 12.00     |

#### JP MORGAN CHASE BANK January 2020 Credit Card Transactions

| VENDOR                 | INVOICE DATE | DESCRIPTION   | INVOI | CE AMOUNT                    |
|------------------------|--------------|---|-------|------------------------------|
| THE HOME DEPOT #6819   | 12/12/2019   | PLUMBING FOR UTILITY BATHROOM   | \$    | 18.45                        |
| THE HOME DEPOT #6819   | 12/12/2019   | STATION 27 SUPPLIES   | \$    | 32.55                        |
| THE HOME DEPOT #6819   | 12/12/2019   | REFUND ON TAX   | \$    | (14.78)                      |
| THE HOME DEPOT #6819   | 12/11/2019   | SHOP SUPPLIES   | \$    | 17.97                        |
| THE HOME DEPOT #6819   | 01/06/2020   | STATION 27 SUPPIES  | \$    | 51.26                        |
| THE HOME DEPOT #6819   | 01/06/2020   | STATION 27 SUPPLIES   | \$    | 135.34                       |
| THE HOME DEPOT #6819   | 01/06/2020   | STATION 27 SUPPLIES   | \$    | 145.93                       |
| THE HOME DEPOT #6819   | 12/09/2019   | STATION 27 SUPPLIES   | \$    | 28.94                        |
| THE HOME DEPOT 508     | 01/06/2020   | MICROWAVE FOR STATION 30  | \$    | 99.98                        |
| THE HOME DEPOT 508     | 01/02/2020   | VAN/TRUCK TOOLS   | \$    | 92.79                        |
| THE HOME DEPOT 508     | 12/26/2019   | STATION 27 TOOLS TO INSTALL USDD  | \$    | 84.27                        |
| THE HOME DEPOT 508     | 12/23/2019   | FAUCET STATION 31   | \$    | 277.48                       |
| THE HOME DEPOT 508     | 12/12/2019   | TAX REFUND FROM APPLIANCES PURCHASE STATION 31  | \$    | (243.13)                     |
| THE HOME DEPOT 6819    | 12/11/2019   | STATION 27 BATHROOM VANITY AND PLUMING SUPPLIES   | \$    | 218.58                       |
| TORCHYS TACOS CONROE 6 | 12/05/2019   | 12-3-19 TORCHYS 407.00 REQ 22199 PO 54903   | \$    | 407.00                       |
|                        |              | CARY STOCKDALE/DICUSS LEADER EMPOWERMENT AND LOOK   |       |                              |
| TST* PIE IN THE SKY PI | 12/19/2019   | AT BUSINESS DEVELOPMENT   | \$    | 43.89                        |
| TX.GOV*SERVICEFEE-DIR  | 12/06/2019   | REGISTRATION OF SHOPS 610,621,26,30,47,51,52  | \$    | 14.00                        |
| UNITED AIRLINES        | 01/06/2020   | S. HALL ASM FLIGHT WEEK 1 02-15-2020-02-21-2020   | \$    | 408.80                       |
| UNITED AIRLINES        | 01/06/2020   | R. DAVENPORT ASM FLIGHT WEEK 1 02-15-2020-02-21-2020  | \$    | 408.80                       |
| UNITED AIRLINES        | 12/23/2019   | J. CAMPBELL NAEMSP FLIGHT 01-08-2020-1-12-2020  | \$    | 389.60                       |
| UNITED AIRLINES        | 12/23/2019   | R. DICKSON NAEMSP FLIGHT 01-08-2020-1-12-2020   | \$    | 389.60                       |
| UNITED AIRLINES        | 12/23/2019   | K. CROCKER NAEMSP FLIGHT 01-05-2020-1-11-2020 FLIGHT CALVIN HON - LASERFICHE EMPOWER CONFERENCE | \$    | 487.60                       |
| UNITED AIRLINES        | 12/20/2019   | 02/10/2020 - 2/14/2020  | \$    | 746.60                       |
|                        |              | FLIGHT SHAWN GRAINGER - LASERFICHE EMPOWER  |       |                              |
| UNITED AIRLINES        | 12/20/2019   | CONFERENCE 02/10/2020 - 2/14/2020   | \$    | 746.60                       |
| UPS*00000A690R4499     | 12/17/2019   | INVOICE 0000A690R4499 SHIPPING CHARGES  | \$    | 433.17                       |
| UT HEALTH CANVAS CATAL | 12/06/2019   | B. WARD UT OPTIMIZING CARDIAC ARREST SURVIVAL WITH STATE-OF-THE-ART POST-ARREST CARE 1-15-2020  | \$    | 100.00                       |
| 0.1.2.2.1.0,           | .2/00/2010   | WALGREENS SAVE REUNION PICS DOZIER - MALINA - MOCK -  | •     |                              |
| WALGREENS.COM PHOTO #1 | 12/19/2019   | OLEMACHER   | \$    | 50.70                        |
| WALMART.COM            | 01/06/2020   | PO#55068 STATION SUPPLIES WAREHOUSE RESTOCK   | \$    | 102.76                       |
| WALMART.COM            | 12/23/2019   | PO#55033 ITEMS FOR STATION 33   | \$    | 60.53                        |
| WALMART.COM            | 12/13/2019   | PO#54896 STATION SUPPLIE WAREHOUSE RESTOCK ORDER  | \$    | 64.44                        |
| WASTE MGMT WM EZPAY    | 12/20/2019   | INVOICE 5657940-1792-3  | \$    | 2,564.94                     |
| WYNDHAM                | 12/23/2019   | OCT 2019 CHARGED FOR A ROOM THAT WAS NOT PROVIDED TO US.  | \$    | (2/11/50)                    |
| VV I INDITAIVI         | 12/23/2019   | TOTAL   | \$    | (241.50)<br><b>34,611.98</b> |
|                        |              | IOIAL   | Þ     | 34,011.38                    |

### Montgomery County Hospital District Bank Register - Operating Acct-WF Patient Refunds - One Time Checks (01/01/2020 - 01/31/2020)

| Payment number | Payment type    | Invoice date I | nvoice number | Vendor name                                  | Invoice amount | Cleared? | Post date |
|----------------|-----------------|----------------|---------------|--|----------------|----------|-----------|
| 103904         | Computer Check  | 1/27/20        | 19-65948      | AETNA (POB 14079)                            | \$272.67       |          | 1/29/20   |
| 103650         | Computer Check  | 1/6/20         | 19-46877      | AETNA (POB 14079)                            | \$529.74       | 1/23/20  | 1/8/20    |
| 103651         | Computer Check  | 1/6/20         | 19-17711      | AETNA (POB 14079)                            | \$429.35       | 1/24/20  | 1/8/20    |
| 103742         | Computer Check  | 1/13/20        | 18-33937      | AETNA (POB 14079)                            | \$141.93       | 1/30/20  | 1/16/20   |
| 103649         | Computer Check  | 1/1/20         | 19-50416      | AETNA (POB 14079)                            | \$697.13       | 1/23/20  | 1/8/20    |
| 103827         | Computer Check  | 1/20/20        | 19-44795      | AMERIGROUP (POB 933657)                      | \$268.49       | 2/3/20   | 1/22/20   |
| 103826         | Computer Check  | 1/20/20        | 19-46211      | AMERIGROUP (POB 933657)                      | \$351.56       | 2/3/20   | 1/22/20   |
| 103825         | Computer Check  | 1/20/20        | 19-53060      | AMERIGROUP (POB 933657)                      | \$423.58       | 2/3/20   | 1/22/20   |
|                |                 | 1/20/20        | 19-36103      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$760.58       |          |           |
| 103749         | Computer Check  | 1/13/20        | 19-4669       | BCBS OF TEXAS (731431)-REFUND DEPT           | \$287.29       | 1/29/20  | 1/16/20   |
| 103748         | Computer Check  | 1/13/20        | 18-56242      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$222.05       | 1/29/20  | 1/16/20   |
| 103747         | Computer Check  | 1/13/20        | 19-63260      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$189.19       | 1/29/20  | 1/16/20   |
| 103746         | Computer Check  | 1/13/20        | 19-57754      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$222.68       | 1/29/20  | 1/16/20   |
| 103921         | Computer Check  | 1/27/20        | 19-36103B     | BCBS OF TEXAS (731431)-REFUND DEPT           | \$760.58       | 2/11/20  | 1/29/20   |
| 103920         | Computer Check  | 1/27/20        | 18-30150      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$92.17        | 2/11/20  | 1/29/20   |
| 103656         | Computer Check  | 1/1/20         | 19-10841      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$719.93       | 1/21/20  | 1/8/20    |
| 103657         | Computer Check  | 1/6/20         | 19-16987      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$222.39       | 1/21/20  | 1/8/20    |
| 103834         | Computer Check  | 1/20/20        | 19-36103      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$760.58       |          | 1/22/20   |
| 103833         | Computer Check  | 1/20/20        | 19-3376       | BCBS OF TEXAS (731431)-REFUND DEPT           | \$477.72       | 2/4/20   | 1/22/20   |
| 103832         | Computer Check  | 1/20/20        | 19-54480      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$43.14        | 2/4/20   | 1/22/20   |
| 103831         | Computer Check  | 1/20/20        | 19-54935      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$590.34       | 2/4/20   | 1/22/20   |
| 103830         | Computer Check  | 1/20/20        | 19-60809      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$622.24       | 2/4/20   | 1/22/20   |
| 103829         | Computer Check  | 1/20/20        | 19-45756      | BCBS OF TEXAS (731431)-REFUND DEPT           | \$649.55       | 2/4/20   | 1/22/20   |
| 103751         | Computer Check  | 1/13/20        | 19-38383      | CIGNA HEALTHSPRING (POB 981804)              | \$301.45       |          | 1/16/20   |
| 103676         | Computer Check  | 1/1/20         | 19-45990      | HEALTH CARE SERVICE CORPORATION (POB 731431) | \$502.11       | 1/21/20  | 1/8/20    |
| 103618         | Computer Check  | 12/23/19       | 19-52224      | HEALTH CARE SERVICE CORPORATION (POB 731431) | \$113.76       | 1/21/20  | 1/3/20    |
| 103679         | Computer Check  | 1/1/20         | 17-33248      | HUMANA (POB 14279)                           | \$85.00        | 1/28/20  | 1/8/20    |
| 103680         | Computer Check  | 1/6/20         | 19-51647      | HUMANA HEALTH CARE PLANS (POB 931655)        | \$683.23       | 1/23/20  | 1/8/20    |
| 103946         | Computer Check  | 1/27/20        | 19-17460      | HUMANA HEALTH CARE PLANS (POB 931655)        | \$100.65       | 2/11/20  | 1/29/20   |
| 103855         | Computer Check  | 1/20/20        | 19-22946      | NOVITAS SOLUTIONS (POB 3106)                 | \$380.33       |          | 1/22/20   |
| 103695         | Computer Check  | 1/6/20         | 19-39148      | NOVITAS SOLUTIONS (POB 3106)                 | \$364.35       | 1/22/20  | 1/8/20    |
| 103975         | Computer Check  | 1/27/20        | 19-26351      | TEXAS MEDICAID & HEALTHCARE PARTNERSHIP      | \$89.78        | 2/7/20   | 1/29/20   |
| 103974         | Computer Check  | 1/27/20        | 19-29471      | TEXAS MEDICAID & HEALTHCARE PARTNERSHIP      | \$125.05       | 2/7/20   | 1/29/20   |
| 103973         | Computer Check  | 1/27/20        | 19-32888      | TEXAS MEDICAID & HEALTHCARE PARTNERSHIP      | \$93.10        | 2/7/20   | 1/29/20   |
| 103972         | Computer Check  | 1/27/20        | 18-14650      | TEXAS MEDICAID & HEALTHCARE PARTNERSHIP      | \$88.64        | 2/7/20   | 1/29/20   |
| 103971         | Computer Check  | 1/27/20        | 19-17546      | TEXAS MEDICAID & HEALTHCARE PARTNERSHIP      | \$97.48        | 2/7/20   | 1/29/20   |
| 103867         | Computer Check  | 1/20/20        | 19-57760      | UNITED HEALTHCARE (POB 101760)               | \$577.65       | 2/3/20   | 1/22/20   |
| 103715         | Computer Check  | 1/1/20         | 19-53990      | UNITED HEALTHCARE (POB 101760)               | \$465.01       | 1/23/20  | 1/8/20    |
| 103714         | Computer Check  | 1/1/20         | 19-44922      | UNITED HEALTHCARE (POB 101760)               | \$130.44       | 1/23/20  | 1/8/20    |
| 103713         | Computer Check  | 1/1/20         | 18-22241      | UNITED HEALTHCARE (POB 101760)               | \$12.88        | 1/23/20  | 1/8/20    |
| 103794         | Computer Check  | 1/13/20        | 19-53489      | UNITED HEALTHCARE (POB 101760)               | \$254.64       | 1/29/20  | 1/16/20   |
| 103793         | Computer Check  | 1/13/20        | 18-50890      | UNITED HEALTHCARE (POB 101760)               | \$275.49       | 1/29/20  | 1/16/20   |
|                | - 5pa.o. 01100K | ., . 5/20      | .0 00000      | TOTAL  | \$14,475.92    | .,_5,_5  | ., .0,20  |

#### MCHD Surplus/Salvage February 2020

| Qty    | Serial Number        | MCHD Tag | Product Description             | s/s     | Reason                        |
|--------|----------------------|----------|---------------------------------|---------|-------------------------------|
| 1 each | G26803               | 9388     | EZ IO DRIVER                    | Salvage | No power- end of service life |
| 1 each | J50080               | NCA20279 | EZ IO DRIVER                    | Salavge | No power- end of service life |
| 1      | CNORNMH67444504NBUBL | 7249     | Dell Monitor                    | Salvage | Broken/Out of Warranty        |
| 1      | CN0DC32371618688AD32 | 9055     | Dell Monitor                    | Salvage | Broken/Out of Warranty        |
| 1      | CN0RU2970084203G2243 | N/A      | Dell Wifi Adapter               | Salvage | End of life for device        |
| 1      | CN0RU2970084202O2523 | N/A      | Dell Wifi Adapter               | Salvage | End of life for device        |
| 1      | CN0RU2970084202O2524 | N/A      | Dell Wifi Adapter               | Salvage | End of life for device        |
| 1      | CN0RU2970084203G2263 | N/A      | Dell Wifi Adapter               | Salvage | End of life for device        |
| 1      | CN0RU2970084215D2757 | N/A      | Dell Wifi Adapter               | Salvage | End of life for device        |
| 1      | CN0RU297008420683173 | N/A      | Dell Wifi Adapter               | Salvage | End of life for device        |
| 1      | CN0RU297008420683174 | N/A      | Dell Wifi Adapter               | Salvage | Broken/Out of Warranty        |
| 1      | 9QG0CFXL             | N/A      | Seagate External Hard Drive     | Salvage | Broken/Out of Warranty        |
| 1      | 9QG0CGH0             | N/A      | Seagate External Hard Drive     | Salvage | Broken/Out of Warranty        |
| 1      | 9QG0D6CY             | N/A      | Seagate External Hard Drive     | Salvage | Broken/Out of Warranty        |
| 1      | 3NF1GJFP             | N/A      | Seagate External Hard Drive     | Salvage | Broken/Out of Warranty        |
| 1      | 3NF1G95H             | N/A      | Seagate External Hard Drive     | Salvage | Broken/Out of Warranty        |
| 1      | 74407015200510       | N/A      | MiniStation External Hard Drive | Salvage | Broken/Out of Warranty        |
| 1      | FTX1111R0DM          | 7522     | Cisco Wireless Access Point     | Salvage | End of life for device        |
| 1      | FTX1230N00R          | N/A      | Cisco Wireless Access Point     | Salvage | End of life for device        |
| 1      | FTX1141N09H          | 7850     | Cisco Wireless Access Point     | Salvage | End of life for device        |
| 1      | FOC1617J0D4          | N/A      | Cisco Aironet Power Injector    | Salvage | End of life for device        |
| 1      | FOC1302J04Z          | N/A      | Cisco Aironet Power Injector    | Salvage | End of life for device        |
| 1      | 258601899035         | N/A      | Microsoft Webcam                | Salvage | Broken/Out of Warranty        |
| 1      | FI5110C005279        | N/A      | Fujitsu Scanner                 | Salvage | Broken/Out of Warranty        |
| 1      | JMX1935Z0KG          | N/A      | Cisco ASA 5506                  | Salvage | Broken/Out of Warranty        |
| 1      | 3JKLBF2              | N/A      | Dell WYSE Thin Client           | Salvage | Broken/Out of Warranty        |
| 1      | CN0W4XCG74445197AQZL | 9780     | Dell Monitor                    | Salvage | Broken/Out of Warranty        |
| 1      | CNORNMH67444507MD3YS | 9254     | Dell Monitor                    | Salvage | Broken/Out of Warranty        |
| 1      | RWS124362332         | N/A      | ViewSonic Monitor               | Salvage | Broken/Out of Warranty        |
| 14     | N/A                  | N/A      | Clinic lobby chairs             | Salvage | chairs are old; fabric worn   |
| 1      | 830060e6koowtftu320  | N/A      | Freezer                         | salvage | failed compressor             |
| 1      | 10-tps800930l        | N/A      | Treadmill                       | salvage | display screen does not work  |
| 1      | N/A                  | 896      | Elliptical                      | salvage | shorted out                   |
| 1      | 1101000664           | N/A      | Manitowoc                       | salvage | failed unit                   |
| 1      | 110977478            | N/A      | Manitowoc                       | salvage | failed unit                   |
|        |                      |          |                                 |         |                               |

### **AGENDA ITEM # 24**

### Montgomery County Hospital District Proceeds from Sale of Assets

10/01/2017 - 01/31/2020

| Account Name | Description                               | Sale Date  | Sale of Surplus |
|--------------|---|------------|-----------------|
| Vehicles     | 2010 Dodge Ram 3500 - 201,234 miles       | 5/22/2018  | 8,660.00        |
| Vehicles     | 2009 Ford F350 - 140,736 miles (trade-in) | 7/3/2018   | 15,000.00       |
| Vehicles     | 2012 Dodge Ram 3500 SLT - 203,110 miles   | 7/24/2018  | 8,305.00        |
| Vehicles     | 2012 Dodge Ram 3500 ST - 194,983 miles    | 9/21/2018  | 8,150.00        |
| Vehicles     | 2012 Dodge Ram 3500 SLT - 199,930 miles   | 12/18/2018 | 8,514.00        |
| Vehicles     | 2012 Dodge Ram 3500 - 189,761 miles       | 12/18/2018 | 8,920.00        |
| Vehicles     | 2008 Chevy Tahoe LS - 199,172 miles       | 3/12/2019  | 3,805.00        |
|              | Vehicles To                               | otal       | 61,354.00       |
|              | Total Proce                               | eds        | 61,354.00       |

Board Mtg.: 02/25/2020

### MINUTES OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., January 28, 2020 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

#### 1. Call to Order

Meeting called to order at 4:00 p.m.

#### 2. Invocation

Led by Mr. Grice

#### 3. Pledge of Allegiance

Led by Mr. Bagley

#### 4. Roll Call

#### **Present:**

Bob Bagley Justin Chance Chris Grice Sandy Wagner Brad Spratt Georgette Whatley

#### 5. Public Comment

There were no comments from the public.

#### 6. Special Recognition:

**Field** – Kyle Parker

### 7. Presentation of Investment Report for the quarter ended December 31, 2019. (Mr. Grice, Treasurer – MCHD Board)

Ms. Emily Upshaw with Valley View Consulting presented the Investment report for the quarter ended December 31, 2019.

"Mr. Spratt requested agenda item 26 be moved up prior to agenda item 8."

### 8. Consider and take action on the annual election of Board officers. (Mr. Spratt, Vice-Chairman – MCHD Board)

Mr. Chance made a motion to nominate Mr. Spratt for Chairman of the board. Mrs. Wagner made a motion to nominate Ms. Whatley for Chairman of the board.

Mr. Bagley wanted to vote by secret ballot and asked me if that was proper. Legal Counsel, Larry Foerster told him that it was not referenced in the enabling statute and that he didn't think the Texas Open Meeting Act permitted a secret ballot. Mr. Bagley requested that he needed a formal opinion but that he would agree to vote by open roll call.

No other nominations were forthcoming and a roll call vote as follows:

Roll call vote:

Mrs. Wagner – Ms. Whatley

Ms. Whatley – Ms. Whatley

Mr. Spratt – Mr. Spratt

Mr. Chance – Mr. Spratt

Mr. Grice – Ms. Whatley

Mr. Bagley – Ms. Whatley

Mr. Chance made a motion to nominate Mr. Spratt for Vice Chairman of the board. No other nominations were forthcoming and motion passed unanimously.

Ms. Whatley made a motion to nominate Mr. Grice for Treasurer of the board. No other nominations were forthcoming and motion passed unanimously.

Mr. Chance made a motion to nominate Mrs. Wagner for Secretary of the board. Ms. Whatley offered a second and motion passed unanimously.

9. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

Mr. Randy Johnson, CEO presented a report.

10. Distribution of MCHD 5 years plan up to year 2024. (Mr. Spratt, Vice-Chairman – MCHD Board)

Ms. Whatley moved to table agenda item 10 for a future board meeting.

11. Presentation of Quarterly Employee Turnover Report. (Mr. Chance, Chair – Personnel Committee) (attached)

Mrs. Emily Fitzgerald, HR Manager presented the Quarterly Employee Turnover Report to the board.

12. Presentation of Press Ganey 2019 Employee Survey results. (Mr. Chance, Chair – Personnel Committee) (attached)

Mr. Randy Johnson, CEO presented the Press Ganey 2019 Employee Survey results to the board.

The board requested staff bring back updates to the Personnel Committee Chair along with quarterly follow-up with the board.

13. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

14. Consider and act on purchase of three Stryker Power-Pro cots. (Mr. Spratt, Chair – EMS Committee)

Mr. Spratt made a motion to consider and act on purchase of three Stryker Power-Pro cots. Mr. Chance offered a second. After board discussion motion passed. Mr. Bagley abstained from vote.

15. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.

Mrs. Melissa Miller, COO presented a report to the board.

16. Consider and act on Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire CAD. (Ms. Whatley, Chair - PADCOM) (attached)

Mr. Bagley made a motion to consider and act on Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire CAD. Mr. Chance offered a second and motion passed unanimously.

17. Consider and act on Cummins generator sole source letter. (Ms. Whatley, Chair – PADCOM Committee) (attached)

Mr. Bagley made a motion to consider and act on Cummins generator sole source letter. Mr. Grice offered a second and motion passed unanimously.

18. Consider and act on Cummins generator maintenance contract renewal. (Ms. Whatley, Chair – PADCOM Committee) (attached)

Mr. Grice made a motion to consider and act on Cummins generator maintenance contract renewal. Mr. Bagley offered a second and motion passed unanimously.

19. Consider and act on the purchase of Opticom Intersection Equipment from HGAC Contract No. PE-05-17. (Ms. Whatley, Chair – PADCOM Committee) (attached)

Mr. Bagley made a motion to consider and act on the purchase of Opticom Intersection Equipment from HGAC Contract No. PE-05-17. Mr. Spratt offered a second and motion passed unanimously.

20. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.

Mrs. Ade Moronkeji, HCAP Manager presented a report to the board.

21. Consider and act on ratification of contracts with additional network providers for indigent care. (Mrs. Wagner, Chair – Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on ratification of contracts with additional network providers for indigent care. Mr. Spratt offered a second and motion passed unanimously.

22. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Chance offered a second and motion passed unanimously.

23. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Chance offered a

second and motion passed unanimously.

24. Presentation of preliminary Financial Report for three months ended December 31, 2019 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.

Mr. Brett Allen, CFO presented financial report to the board.

25. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2020. (Mr. Grice, Treasurer - MCHD Board) (attached)

Mr. Grice made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2020. Mr. Bagley offered a second. After board discussion motion passed unanimously.

26. Consider and act on the Banking RFP. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Grice made a motion to consider and act on banking RFP recommendation of Woodforest Bank that was recommended at the Finance Committee. Ms. Whatley offered a second and motion passed unanimously.

27. Consider and act on resolution to purchase Woodforest CD. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Grice made a motion to consider and act on resolution to purchase Woodforest CD. Mr. Spratt offered a second and motion passed unanimously.

28. Consider and act on ratification of EMS Fee schedule. (Mr. Grice, Treasurer – MCHD Board)

Mr. Spratt made a motion to consider and act on ratification of EMS Fee schedule. Mr. Chance offered a second and motion passed unanimously.

29. Consider and act upon vehicle purchasing plan through Enterprise Fleet Management. (Ms. Whatley, Chair – PADCOM Committee)

Agenda item 29 will be tabled for a future board meeting.

30. Consider and act on Interlocal Agreement Region 8 Education Service Center. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Grice made a motion to consider and act on Interlocal Agreement Region 8 Education Service Center. Mr. Spratt offered a second and motion passed unanimously.

31. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer - MCHD Board)

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Spratt offered a second and motion passed unanimously.

32. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Chance made a motion to consider and act on salvage and surplus. Mr. Spratt offered a second and motion passed unanimously.

33. Secretary's Report - Consider and act on minutes for the December 10, 2019 Regular BOD meeting and January 10, 2020 Special BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)

Mrs. Wagner made a motion to consider and act on the minutes for the December 10, 2019 Regular BOD meeting. Mr. Spratt offered a second and motion passed unanimously.

Mrs. Wagner made a motion to consider and act on the minutes for the January 10, 2020 Regular BOD meeting. Mr. Spratt offered a second and motion passed unanimously.

34. Convene into executive session pursuant to section 551.071 and 551.074 of the Texas Government Code to confer with legal counsel on pending EEOC complaint and related employee personnel matters on Jessica Kenning. (Mr. Chance, Chair – Personnel Committee)

Ms. Whatley made a motion to convene into executive session at 5:30 p.m. pursuant to section 551.071 and 551.074 of the Texas Government Code to confer with legal counsel on pending EEOC complaint and related employee personnel matters on Jessica Kenning.

35. Reconvene from executive session and make recommendations as necessary with respect to pending EEOC complaint and related employee matters on Jessica Kenning. (Mr. Chance, Chair – Personnel Committee)

The board reconvened back from execution session at 5:51 p.m. and no action is to be taken.

36. Consider and act on question(s) for the board At Large Position #1 candidate for the February 6, 2020 Special BOD meeting. (Mr. Spratt, Vice-Chairman – MCHD Board)

Note, the Special BOD meeting is scheduled for Tuesday, February 4, 2020 not February 6, 2020.

The board's recommendation is for all questions provided by Ms. Whatley and from a previous board meeting to be combined with any duplicates removed. All board members would be able to add additional questions through the end of day Wednesday, January 29<sup>th</sup>. The list of questions will be emailed out to all candidates with a request to return no later than noon on Monday, February 3<sup>rd</sup>.

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| Meeting adjourned at 6:03 p.m. |                         |
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|                                |                         |
|                                | Sandy Wagner, Secretary |

#### MINUTES OF A SPECIAL MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., February 4, 2020, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

#### 1. Call to Order

Meeting called to order at 4:00 p.m.

#### 2. Roll Call

#### **Present**

Georgette Whatley Brad Spratt Justin Chance Chris Grice Bob Bagley Sandy Wagner

### 3. Consider and act on interviews/discussion of applicants for the appointment to vacated At Large #1 position of the MCHD Board of Directors.

Resumes and interviews with the following applicants for the vacant At Large #1 position. Each candidate gave an under three minute introduction, advised how long they have been a resident of Montgomery County and one thing that was not noted in the letter of intent and resume.

James Edward Burns

Roger Himelstein

Vito Vargas

Brad Kaufman

Juan Mejias

Landon Estay

**Brent Thor** 

Michael Gallup

Forest Ralph

Kenneth Helmer

John Nicks

Chief Mike Smith

Candidates that submitted in letters of intent and resumes that did not attend the Special BOD Meeting - Coley Pyles and Robert Lorbeer.

MINUTES OF A SPECIAL MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT - PAGE 1

4. Convene into executive session pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related to the appointment to the vacated At Large #1 position of the MCHD Board of Directors. (Ms. Whatley, Chairperson – MCHD Board)

Ms. Whatley made a motion to convene into executive session at 4:20 p.m. pursuant to 551.074 of the Texas Government Code to deliberate personnel matters related to the appointment to the vacated At Large #1 position of the MCHD Board of Directors.

5. Reconvene from executive session and take action related to the appointment of the vacated At Large #1 position of the MCHD board of Directors. (Ms. Whatley, Chairperson – MCHD Board)

The board reconvened from executive session at 4:48 p.m. Due to traffic issues Ms. Whatley advised they would allow Chief Mike Smith to give an under three minute introduction, advise how long he has been a resident of Montgomery County and one thing that was not noted in the his letter of intent and resume.

Ms. Whatley convened into executive session at 4:51 p.m. pursuant to 551.074 of the Texas Government Code to deliberate personnel matters related to the appointment to the vacated At Large #1 position of the MCHD Board of Directors.

The board reconvened from executive session at 5:22 p.m. Ms. Whatley requested the following candidates stay for additional questions from the board.

James Edward Burns Landon Estay Brent Thor

The board recessed at 5:23 p.m. for a 10 minute break.

The board reconvened from recess at 5:34 p.m.

Ms. Whatley convened into executive session at 5:35 p.m. pursuant to 551.074 of the Texas Government Code to deliberate personnel matters related to the appointment to the vacated At Large #1 position of the MCHD board of Directors. Candidates were taken into executive in order of James Edward Burns, Landon Estay and Brent Thor.

The board reconvened from executive session at 7:15 p.m..

Ms. Whatley made a motion for a roll call vote

Mr. Bagley Brent Thor

Mr. Grice James Edward Burns

Mr. Chance Landon Estay

Mrs. Wagner James Edward Burns

Mr. Spratt Landon Estay
Ms. Whatley Brent Thor

Open board discussion with the board candidates.

Mr. Chance called for another roll call vote.

NOTICE OF A SPECIAL MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT - PAGE 2

Mr. Bagley Brent Thor

Mr. Grice James Edward Burns

Mr. Chance Brent Thor

Mrs. Wagner James Edward Burns

Mr. Spratt Brent Thor Ms. Whatley Brent Thor

#### 6. Adjourn

Meeting adjourned at 7:26 p.m.

| Sandy Wagner, Secretary |  |
|-------------------------|--|