

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: January 28, 2020

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

Items Involving Visitors

7. Presentation of Investment Report for the quarter ended December 31, 2019. (Mr. Grice, Treasurer – MCHD Board)

Board Nominations

8. Consider and take action on the annual election of Board officers. (Mr. Spratt, Vice-Chairman – MCHD Board)

District

9. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
10. Distribution of MCHD 5 years plan up to year 2024. (Mr. Spratt, Vice-Chairman – MCHD Board)
11. Presentation of Quarterly Employee Turnover Report. (Mr. Chance, Chair – Personnel Committee)
12. Presentation of Press Ganey 2019 Employee Survey results. (Mr. Chance, Chair – Personnel Committee)

Emergency Medical Services

13. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
14. Consider and act on purchase of three Stryker Power-Pro cots. (Mr. Spratt, Chair – EMS Committee)

Operations and Health Care Services

15. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
16. Consider and act on Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire CAD. (Ms. Whatley, Chair - PADCOM)
17. Consider and act on Cummins generator sole source letter. (Ms. Whatley, Chair – PADCOM Committee)
18. Consider and act on Cummins generator maintenance contract renewal. (Ms. Whatley, Chair – PADCOM Committee)
19. Consider and act on the purchase of Opticom Intersection Equipment from HGAC Contract No. PE-05-17. (Ms. Whatley, Chair – PADCOM Committee)
20. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
21. Consider and act on ratification of contracts with additional network providers for indigent care. (Mrs. Wagner, Chair – Indigent Care Committee)
22. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
23. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Finance

24. Presentation of preliminary Financial Report for three month ended December 31, 2019 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
25. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2020. (Mr. Grice, Treasurer - MCHD Board)
26. Consider and act on the Banking RFP. (Mr. Grice, Treasurer – MCHD Board)
27. Consider and act on resolution to purchase Woodforest CD. (Mr. Grice, Treasurer – MCHD Board)
28. Consider and act on ratification of EMS Fee schedule. (Mr. Grice, Treasurer – MCHD Board)
29. Consider and act upon vehicle purchasing plan through Enterprise Fleet Management. (Ms. Whatley, Chair – PADCOM Committee)
30. Consider and act on Interlocal Agreement Region 8 Education Service Center. (Mr. Grice, Treasurer – MCHD Board)
31. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
32. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

Other Items

33. Secretary's Report - Consider and act on minutes for the December 10, 2019 Regular BOD meeting and January 10, 2020 Special BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)
34. Convene into executive session pursuant to section 551.071 and 551.074 of the Texas Government Code to confer with legal counsel on pending EEOC complaint and related employee personnel matters on Jessica Kenning. (Mr. Chance, Chair – Personnel Committee)

35. Reconvene from executive session and make recommendations as necessary with respect to pending EEOC complaint and related employee matters on Jessica Kenning. (Mr. Chance, Chair – Personnel Committee)
36. Consider and act on question(s) for the board At Large Position #1 candidate for the February 6, 2020 Special BOD meeting. (Mr. Spratt, Vice-Chairman – MCHD Board)
37. Adjourn.

Sandy Wagner, Secretary

The Board will announce it will convene into Executive Session, if necessary, pursuant to Chapter 551 of the Texas Government Code, to receive advice from Legal Counsel, to discuss matters of land acquisition, litigation and personnel matters as specifically listed on this agenda. The Board of Directors may also announce it will go into Executive Session, if necessary, to receive advice from Legal Counsel regarding any item on this agenda.



QUARTERLY INVESTMENT REPORT

For the Quarter Ended

December 31, 2019

Prepared by

Valley View Consulting, L.L.C.

The investment portfolio of Montgomery County Hospital District is in compliance with the Public Funds Investment Act and the Montgomery County Hospital District Investment Policy.

Chief Executive Officer
Investment Officer,
Montgomery County Hospital District

Chief Financial Officer
Investment Officer,
Montgomery County Hospital District

Treasurer, MCHD Board
Investment Officer,
Montgomery County Hospital District

Disclaimer: These reports were compiled using information provided by the Montgomery County Hospital District. No procedures were performed to test the accuracy or completeness of this information. The market values included in these reports were obtained by Valley View Consulting, L.L.C. from sources believed to be accurate and represent proprietary valuation. Due to market fluctuations these levels are not necessarily reflective of current liquidation values. Yield calculations are not determined using standard performance formulas, are not representative of total return yields and do not account for investment adviser fees.

Summary

Quarter End Results by Investment Category:

Asset Type	September 30, 2019		December 31, 2019		
	Book Value	Market Value	Book Value	Market Value	Ave. Yield
DDA	\$ 2,984,674	\$ 2,984,674	\$ 4,173,329	\$ 4,173,329	0.31%
MMA/MMF/LGIP	22,791,267	22,791,267	28,683,683	28,683,683	1.70%
CD/Security	17,654,434	17,655,382	14,217,007	14,217,007	2.34%
Totals	\$ 43,430,375	\$ 43,431,323	\$ 47,074,018	\$ 47,074,018	

Current Quarter Portfolio Performance: (1)

Average Quarterly Yield	1.77%
Rolling Three Month Treasury	1.60%
Rolling Six Month Treasury	1.78%
TexPool	1.62%

Fiscal Year-to-Date Portfolio Performance: (2)

Average Quarter End Yield	1.77%
Rolling Three Month Treasury	1.60%
Rolling Six Month Treasury	1.78%
TexPool	1.62%

Interest Revenue (Unaudited)

Quarterly Interest Earnings	\$ 194,382
Fiscal YTD Interest Earnings	\$ 194,382

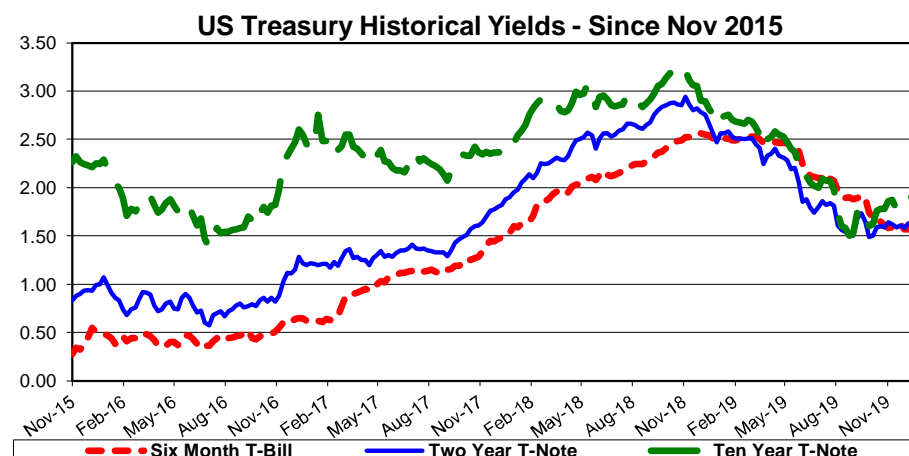
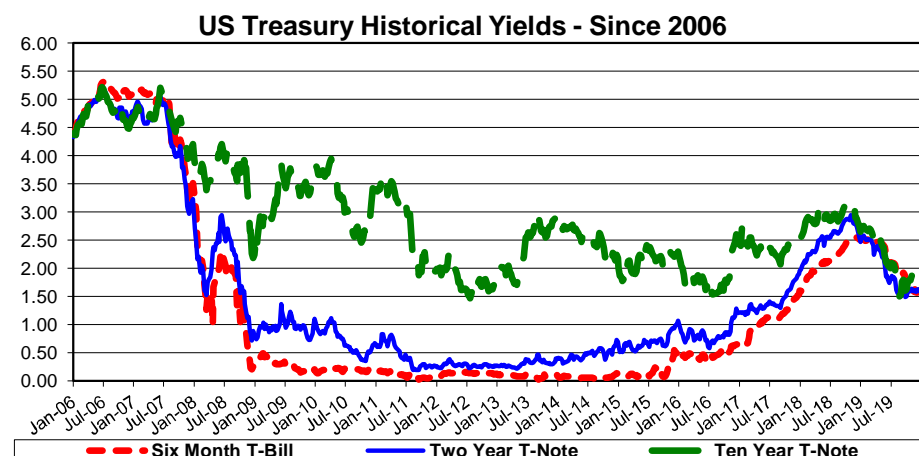
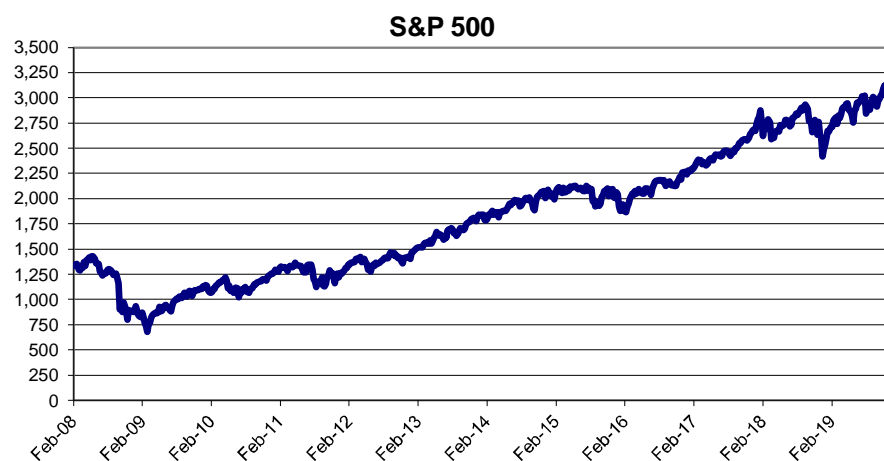
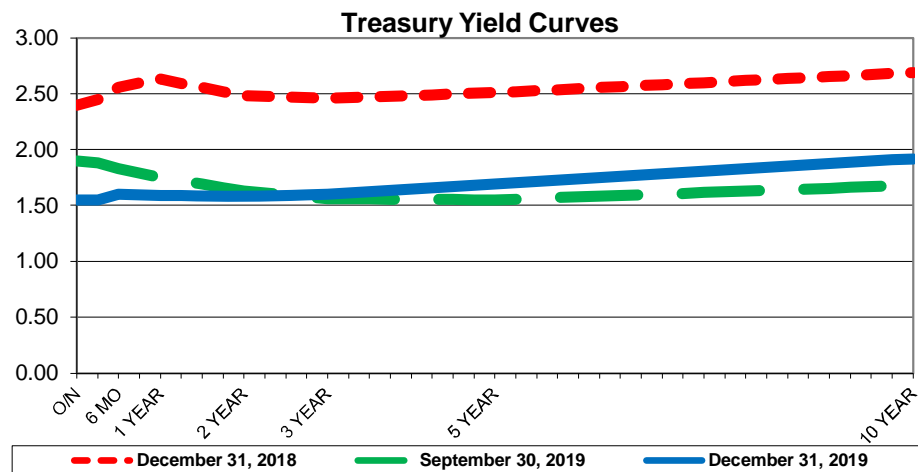
(1) **Current Quarter Average Yield** - based on adjusted book value, realized and unrealized gains/losses and investment advisory fees are not considered. The yield for the reporting month is used for bank, pool, and money market balances.

(2) **Fiscal Year-to-Date Average Yields** calculated using quarter end report yields.

Economic Overview

12/31/2019

The Federal Open Market Committee (FOMC) held the Fed Funds target range at 1.50% - 1.75% (Effective Fed Funds are trading +/-1.55%). The Futures Market has reduced the probability of additional decreases until late summer/early fall 2020. Middle East turmoil had bumped crude oil over \$60, but it has retreated back below. December Non Farm Payroll rose 145,000 resulting in a three month moving average of 185,000. The Unemployed level remained at 3.5%. The Stock Markets remain at or near historic highs. Consumer spending has improved. Housing shows signs of growth. Overall economic activity remains positive, 3rd Quarter GDP was confirmed at 2.1%. The British are moving forward with Brexit. Several trade agreements are also progressing (China, North America, Japan). The Yield Curve shifted to slightly positive.



Investment Holdings
December 31, 2019

Description	Rating	Coupon/ Discount	Maturity Date	Settlement Date	Original Face/ Par Value	Book Value	Market Price	Market Value	Life (Days)	Yield
Woodforest Bank - DDA		0.33%	01/01/20	12/31/19	\$ 3,932,813	\$ 3,932,813	1.00	\$ 3,932,813	1	0.33%
Raymond James Bank Dep Program		0.08%	01/01/20	12/31/19	240,516	240,516	1.00	240,516	1	0.08%
Woodforest Bank - MMA		1.80%	01/01/20	12/31/19	8,437,072	8,437,072	1.00	8,437,072	1	1.80%
LegacyTexas Bank MMA		1.74%	01/01/20	12/31/19	2,028,710	2,028,710	1.00	2,028,710	1	1.74%
NexBank ICS MMA		1.82%	01/01/20	12/31/19	5,064,568	5,064,568	1.00	5,064,568	1	1.82%
TexPool	AAAm	1.62%	01/01/20	12/31/19	6,581,488	6,581,488	1.00	6,581,488	1	1.62%
TexSTAR	AAAm	1.56%	01/01/20	12/31/19	6,571,845	6,571,845	1.00	6,571,845	1	1.56%
East West Bank CD		2.55%	01/27/20	04/25/19	2,035,379	2,035,379	100.00	2,035,379	27	2.58%
East West Bank CD		2.72%	02/05/20	02/05/19	2,049,791	2,049,791	100.00	2,049,791	36	2.76%
East West Bank CD		2.62%	03/23/20	03/22/19	2,041,335	2,041,335	100.00	2,041,335	83	2.65%
East West Bank CD		1.80%	04/25/20	10/25/19	2,032,537	2,032,537	100.00	2,032,537	116	1.82%
East West Bank CD		2.56%	04/27/20	04/25/19	2,035,519	2,035,519	100.00	2,035,519	118	2.59%
East West Bank CD		1.78%	07/29/20	10/29/19	2,006,252	2,006,252	100.00	2,006,252	211	1.80%
BankOZK CDARS		2.12%	08/13/20	08/15/19	2,016,193	2,016,193	100.00	2,016,193	226	2.14%
					<u><u>\$ 47,074,018</u></u>	<u><u>\$ 47,074,018</u></u>		<u><u>\$ 47,074,018</u></u>	<u><u>36</u></u>	<u><u>1.77%</u></u>
									(1)	(2)

(1) **Weighted average life** - Pools, Money Market Funds, and Bank Deposits are assumed to have a one day maturity.

(2) **Weighted average yield to maturity** - The weighted average yield to maturity is based on Book Value, adviser fees and realized and unrealized gains/losses are not considered. The pool and mutual fund yields are the average for the last month of the quarter. Bank deposit yields are estimated from the monthly allocated earnings.

Book Value Comparison

Description	Coupon/ Discount	Maturity Date	September 30, 2019		Purchases/ Adjustments	Sales/Adjust/ Maturities	December 31, 2019	
			Original Face\ Par Value	Book Value			Original Face\ Par Value	Book Value
Woodforest Bank - DDA	0.33%	01/01/20	\$ 2,976,714	\$ 2,976,714	\$ 956,099	\$ —	\$ 3,932,813	\$ 3,932,813
Raymond James Bank Dep Program	0.08%	01/01/20	7,961	7,961	232,555		240,516	240,516
Woodforest Bank - MMA	1.80%	01/01/20	13,784,022	13,784,022		(5,346,950)	8,437,072	8,437,072
LegacyTexas Bank MMA	1.74%	01/01/20	2,019,296	2,019,296	9,414		2,028,710	2,028,710
NexBank ICS MMA	1.82%	01/01/20	5,040,247	5,040,247	24,321		5,064,568	5,064,568
TexPool	1.62%	01/01/20	978,603	978,603	5,602,884		6,581,488	6,581,488
TexSTAR	1.56%	01/01/20	969,099	969,099	5,602,746		6,571,845	6,571,845
Bank of North America CD	2.50%	10/11/19	245,000	245,000		(245,000)	—	—
Synovus Bank CD	2.55%	10/17/19	245,000	245,000		(245,000)	—	—
East West Bank CD	2.55%	10/25/19	2,022,340	2,022,340		(2,022,340)	—	—
East West Bank CD	2.69%	11/05/19	2,035,389	2,035,389		(2,035,389)	—	—
Zions Bancorp, NA CD	2.65%	11/15/19	240,000	240,000		(240,000)	—	—
Morgan Stanley Bank CD	2.65%	11/22/19	240,000	240,000		(240,000)	—	—
Bankunited, NA CD	1.95%	12/02/19	245,000	245,000		(245,000)	—	—
Pinnacle Nat'l Bank CD	2.65%	12/13/19	240,000	240,000		(240,000)	—	—
East West Bank CD	2.61%	12/23/19	2,027,792	2,027,792		(2,027,792)	—	—
East West Bank CD	2.55%	01/27/20	2,022,340	2,022,340	13,040		2,035,379	2,035,379
East West Bank CD	2.72%	02/05/20	2,035,787	2,035,787	14,005		2,049,791	2,049,791
East West Bank CD	2.62%	03/23/20	2,027,899	2,027,899	13,436		2,041,335	2,041,335
East West Bank CD	1.80%	04/25/20	—	—	2,032,537		2,032,537	2,032,537
East West Bank CD	2.56%	04/27/20	2,022,428	2,022,428	13,092		2,035,519	2,035,519
East West Bank CD	1.78%	07/29/20	—	—	2,006,252		2,006,252	2,006,252
BankOZK CDARS	2.12%	08/13/20	2,005,461	2,005,461	10,732		2,016,193	2,016,193
TOTAL			\$ 43,430,375	\$ 43,430,375	\$ 16,531,113	\$ (12,887,470)	\$ 47,074,018	\$ 47,074,018

Market Value Comparison

Description	Maturity Date	September 30, 2019			Qtr to Qtr Change	December 31, 2019		
		Original Face\ Par Value	Market Price	Market Value		Original Face\ Par Value	Market Price	Market Value
Woodforest Bank - DDA	01/01/20	\$ 2,976,714	1.00	\$ 2,976,714	\$ 956,099	\$ 3,932,813	1.00	\$ 3,932,813
Raymond James Bank Dep Program	01/01/20	7,961	1.00	7,961	232,555	240,516	1.00	240,516
Woodforest Bank - MMA	01/01/20	13,784,022	1.00	13,784,022	(5,346,950)	8,437,072	1.00	8,437,072
LegacyTexas Bank MMA	01/01/20	2,019,296	1.00	2,019,296	9,414	2,028,710	1.00	2,028,710
NexBank ICS MMA	01/01/20	5,040,247	1.00	5,040,247	24,321	5,064,568	1.00	5,064,568
TexPool	01/01/20	978,603	1.00	978,603	5,602,884	6,581,488	1.00	6,581,488
TexSTAR	01/01/20	969,099	1.00	969,099	5,602,746	6,571,845	1.00	6,571,845
Bank of North America CD	10/11/19	245,000	100.02	245,042	(245,042)	—	—	—
Synovus Bank CD	10/17/19	245,000	100.03	245,071	(245,071)	—	—	—
East West Bank CD	10/25/19	2,022,340	100.00	2,022,340	(2,022,340)	—	—	—
East West Bank CD	11/05/19	2,035,389	100.00	2,035,389	(2,035,389)	—	—	—
Zions Bancorp, NA CD	11/15/19	240,000	100.09	240,214	(240,214)	—	—	—
Morgan Stanley Bank CD	11/22/19	240,000	100.10	240,245	(240,245)	—	—	—
Bankunited, NA CD	12/02/19	245,000	100.01	245,015	(245,015)	—	—	—
Pinnacle Nat'l Bank CD	12/13/19	240,000	100.15	240,362	(240,362)	—	—	—
East West Bank CD	12/23/19	2,027,792	100.00	2,027,792	(2,027,792)	—	—	—
East West Bank CD	01/27/20	2,022,340	100.00	2,022,340	13,040	2,035,379	100.00	2,035,379
East West Bank CD	02/05/20	2,035,787	100.00	2,035,787	14,005	2,049,791	100.00	2,049,791
East West Bank CD	03/23/20	2,027,899	100.00	2,027,899	13,436	2,041,335	100.00	2,041,335
East West Bank CD	04/25/20	—	—	—	2,032,537	2,032,537	100.00	2,032,537
East West Bank CD	04/27/20	2,022,428	100.00	2,022,428	13,092	2,035,519	100.00	2,035,519
East West Bank CD	07/29/20	—	—	—	2,006,252	2,006,252	100.00	2,006,252
BankOZK CDARS	08/13/20	2,005,461	100.00	2,005,461	10,732	2,016,193	100.00	2,016,193
TOTAL		\$ 43,430,375		\$ 43,431,323	\$ 3,642,695	\$ 47,074,018		\$ 47,074,018

Agenda Item # 8



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: January 28, 2020

Re: Annual Election of Board Officers

Consider and take action on the annual election of Board officers. (Mr. Spratt, Vice-Chairman – MCHD Board)

- Chairman
- Vice-Chairman
- Treasurer
- Secretary

Agenda Item # 9



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: January 28, 2020

Re: CEO Report

Updates since the December Meeting:

- Chief Campbell hired and oriented a new Transfer Chief. Jessica McClosky has excellent experience and passion for the job. We are expecting great things from her.
- Chief Campbell and I met with the new Woodlands Fire Chief, Chief Palmer Buck for lunch. Chief Buck is from the Austin Fire Department. He is very impressed with the working relationship WFD and MCHD has and wants to continue to grow our mutual relationship.
- Ms. Miller, Sean Simmons and I listened to a presentation given to South County Fire Department by Lona Snell, the mental health therapist who presented to the Board in December. We are working with her group and with other area therapists in the area who have been recommended by some of our staff to finalize a program for good mental health for our staff. My goal is to give the board a final report on this program by no later than the March Board meeting.
- Executive staff discussed the results of the Press-Ganey Survey at a very high level to the Chiefs and the managers. After the results are shared with the board at this meeting, we will share the results with all the employees and begin working on ways to more effectively train, communicate with, and engage the staff at MCHD. This survey will serve as a benchmark and a tool to focus our operations and engagement. The goal is to work on improving our processes and engagement and take the survey again in two years to gauge the amount of progress we have made.
- We had a stroke and two save reunions.
- MCPHD had a press conference regarding the Safe House room available at the public health clinic that can be used to care for battered and rape victims on a 24/7 basis.
- Dr. Dickson and I met with John Corbeil, the CEO of Kingwood Medical Center and his team to better coordinate ED transition of care, and Dr. Dickson is working with the U of H residency program scheduled to begin at Kingwood Hospital July 1, 2020. In addition to beginning a residency program, Kingwood is planning to become a level II trauma center, bringing three level II trauma centers to Montgomery County.
- Dr. Dickson and the command staff met with the directors of the Sam Houston D.O. School to see how we could work together. Initially MCHD will teach the incoming 75 Medical Students CPR, Stop the Bleed, and Basic Life Support. The MCHD medical directors will be available to assist with guest lectures as appropriate. MCHD plans to be able to use the school's cadaver lab, and the teaching staff and students will be invited to the MCHD quarterly Trauma and Stroke Conferences.

- Chief Campbell received the results of the recent CAAS Survey. The EMS team and their supporting departments received an extended accreditation with no recommendations for improvement. Excellent job to Chief Campbell, Dr. Dickson, and the entire EMS and EMS support team!




Plans for the next quarter:

- I will engage the legal RFP within the next two weeks.
- We plan to finalize the MCHD mental health counselor program within the next two months.
- We continue to work with Chief Flannelly and the Caney Creek Fire Department for an acceptable interim station solution.
- I will present the updated five year plan at the February Board meeting.
- I will give all the employees the results of the Employee satisfaction Survey this week.
- Exec and Command Staff will engage the individual chiefs and managers regarding the data we have received from the Press Ganey Employee Satisfaction Survey. From the information we receive, we will engage each manager and chief to improve their management and engagement skills.
- The employee wage and salary adjustment has been loaded into the payroll system and an explanation of each employee's payroll increase has been sent to every employee.
- I will be riding out with each District Chief, meeting with all their crews each Friday and Saturday during the next eight weeks.
- I will meet with all our managers individually and each department individually for town hall meetings during the next eight weeks.




Thank you,

Randy

MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT
Organizational Projects

DATE: January 28, 2020				 Task/Project on Schedule	 Task/ Project in Danger of Not Meeting	 Task/Project Not Meeting Schedule
Project		Progress			Evaluation	
Project: <u>Station 22 Remodel</u> Objective: Modernize ESD #8 station by tear down and rebuild of current aging station to improve functionality Initial Deadline: November 2020 Revised Deadline: Budget: \$817,185 Actual Cost: \$ Project Manager: Melissa Miller		Dec	Jan	Feb	The Station 22 tear down began Oct. 9 th . Demolition is complete. The footings and forms for the detention pond are complete with 70% of the detention pond walls poured. Underground plumbing and electric are 95% complete. MCHD crews have been moved to MCHD Station 26 for the duration of the project.	
Project: <u>Conroe Central Station 15</u> Objective: EMS station in Conroe to improve response times Initial Deadline: October 1, 2019 Final Deadline: March 15, 2020 Budget: \$ 1,000,000 Actual Costs: Project Manager: Melissa Miller		Dec	Jan	Feb	Permits have been issued! Demo is complete. Electrical, plumbing and fire suppression rough-in is underway.	
Project: <u>Station 44/Bentwater</u> Objective: Replace the squad with an ambulance in a shared station with MCESD#2. Initial Deadline: June 2021 Revised Deadline: Budget: \$250,000 Actual Cost: \$ Project Manager: Melissa Miller		Dec	Jan	Feb	The ESD 2 attorney and Board are reviewing the redlined MCHD contribution and lease agreement. The projected schedule is: Finalize plans - September, 2019 Bid project- January, 2020 Start construction- May/June, 2020 Substantial completion- June, 2021	
Project: <u>Northwest Woodlands Station/1488/Station 27</u> Objective: Build a station to meet deployment needs Initial Deadline: August 31, 2019 Revised Deadline: Dec. 31, 2019 Budget: \$1,400,000 for building + buildout Actual Cost: \$1,389,000 building +buildout Project Manager: Melissa Miller		Dec	Jan	Feb	We obtained Certificate of Occupancy Jan. 3, 2020 and crews moved in Jan. 5, 2020. The generator was installed 1/16/2020. The Bay fan is on order and will be installed upon arrival which brings the station to completion. We are coordinating the Greater Magnolia Chamber of Commerce for a Grand Opening/Ribbon Cutting Ceremony in the near future.	
Project: <u>New Porter Station</u> Objective: Partner with FD on a station at FM 1314 and 99 Initial Deadline: Revised Deadline: Budget: \$500,000 Actual Cost: \$ Project Manager: Melissa Miller		Dec	Jan	Feb	Chief Johnson is reviewing the draft contract for the station. MCHD is participating in the pre-construction plan and technology review.	

MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT
Organizational Projects

DATE: January 28, 2020						Task/Project on Schedule			Task/ Project in Danger of Not Meeting			Task/Project Not Meeting Schedule	
Project				Progress			Evaluation						
Project: <u>Bank RFP</u> Objective: To Explore the Market For Banking Services and Pricing Initial Deadline: 1/28/20 New Deadline: Budget: Unbudgeted Actual Cost: No expected cost Project Manager: Brett Allen				Dec	Jan	Feb	<p>The RFP was published to MCHD website on 10/30/2019 and published in the <i>Conroe Courier</i> on 10/30/2019 and 11/06/2019. On 11/12/2019, we hosted a pre-proposal conference and met with seven potential banks. The responses were due 11/25/2019 at 2:00 p.m. We received responses from six banks. The responses were presented to the Finance Committee on 01/07/2020. The recommendation will be presented at the Board meeting on 01/28/ 2020.</p> <p>COMPLETE 1/2020</p>						
Project: <u>EMS Transfer Service</u> Objective: Provide quality transfer service. Goal: Average 9-18 runs per day during 2019 Initial Deadline: January 1, 2018 Secondary Deadline: December 31, 2020 FY 19 Budget: \$1,160,182 Actual Cost: Project Manager: James Campbell				Dec	Jan	Feb	<p>We are continuing to evaluate the daily/weekly/monthly needs of the Transfer Division. A new manager, Jessica McClosky has been hired for the division. Jessica has been orienting in her new role going through internal training. Jessica will be meeting with all the crews as well as scheduling external stakeholder meetings to focus on sustainable growth for the division. The plan is give the Transfer Division a full year 2020, to meet the defined metrics of improvement.</p>						
Project: <u>EMS Command Supervisor Structure: Phase II</u> Objective: Reorganize EMS to improve both form and flow. Initial Deadline: April 1, 2017 Secondary Deadline: April 1,2020 Budget: Unbudgeted Actual Cost: Project Manager: James Campbell				Dec	Jan	Feb	<p>There are still vacant leadership positions that have been a contributing factor in the delay in progress for this project. We have continued to evaluate the structure to ensure as we move forward the necessary structure meets the needs of the organization. Chief Campbell and the Executive Team will determine a more appropriate future deadline. Chief Shaw is working to develop a plan for District Chiefs to ‘step up’ into the vacant Deputy Chief role to evaluate duties/needs/potential to promote to that position. Chief Anderson has also submitted his resignation, effective March 6, 2020.</p>						
Project: <u>Horton Ambulance Purchases</u> Objective: To obtain a safer, more durable and more economical 911 fleet for our ambulance services. Initial Deadline: November 15, 2019 Secondary Deadline: September 30, 2020 Budget: \$330,000 each Actual Cost: Project Manager: Wayde Sullivan				Dec	Jan	Feb	<p>The order for (10) Horton ambulances is has been fulfilled. These (10) ambulance s are in addition to the (4) that were previously purchased, bringing the MCHD Horton fleet to a total of (14). Horton sent representatives to visit our fleet department to review how we get the ambulances ready for service. The intent was to improve the production process so that the ambulances are more “road ready” when they arrive. Horton has been receptive and we will begin the early phases of planning our next order, which will be 7 additional ambulances.</p>						
Project: <u>Horton Ambulance Review & 2019 Roll Out</u> Objective: Make improvements to next ambulance order Initial Deadline: 5/1/2019 Secondary Deadline: September 30, 2020 Budget: Same as above Actual Cost: Project Manager: Wayde Sullivan				Dec	Jan	Feb	<p>Fleet, EMS, IT, Radio and Materials Management are working to get these ambulances ready for service. However, the process has been slowed. More work has been needed to ensure the ambulances are ready for service. All departments have developed a calendar to have streamline “make ready” process. Preliminary data on the battery use verses ideal/fuel consumptions is being reviewed to evaluate the effectiveness of the battery power.</p>						

MCHD FY 2019 Completed Projects

Project Name	Project Manager	Objective	Deadline	Completion Date	Budget	Actual
Microwave Replacement Project : Phase 3	Justin Evans	Provide redundant microwave connections to our dispatch center	July 2019	November 2019	\$1,260,000 + BOD approved change order \$193,298 Total: \$1,453,298	\$1,444,457
PSAP Critical UPS Upgrade in MDF	Justin Evans	Provide redundant power source to critical technology infrastructure.	September 2019	October 2019	\$325,000	\$325,195
Fleet Use & Replacement System	Brett Allen & Wayde Sullivan	To establish a documented plan to best utilize the service life of the ambulance fleet	June 2019	August 2019	\$0.0	\$0.0
Paycom-Administration Scheduling Implementation	Brett Allen	To enhance tracking and ensure transparency for employees within Admin; will also provide EMS an opportunity to evaluate Paycom Scheduling Module.	July 2019	August 2019	Unbudgeted	\$0.0
Room 250 Class Buildout	Melissa Miller	Provide additional classroom and office space	August 2019	August 2019	\$125,000.00	\$117,393.00
					\$50,000.00 Furnishings	\$23,800 Furnishings

MCHD FY 2019 Completed Projects

Conroe PD 911 Back-Up Center	Justin Evans & Melissa Miller	Provide a fully functioning back-up 911 Dispatch Center in the Conroe PD Dispatch Center	April 2019	April 2019	Multiple Line Items in Multiple Departments	
Keenan-Cutoff Station 47	Chief Brian Edwards & Melissa Miller	Improve response times.	January 2019	January 18, 2019	200,000.00	200,000.00
					Monthly Lease 1,000.00	Monthly Lease 1,000.00
Radio 911 Consulting Project	Justin Evans	External review of our dispatch center and 911 capabilities	September 30, 2018	December 12, 2018	Unbudgeted	\$19,575
Porter Station 34 Remodel	Chief Carter Johnson & Melissa Miller	Expand current quarters	November 2018	November 8, 2018	\$225,000	\$225,000
Responder 360 Project	Jared Cospers & Melissa Miller	Provide ESD's with requested CAD interface to Responder 360	January 2019	October 2018	Pass Through Costs	\$0



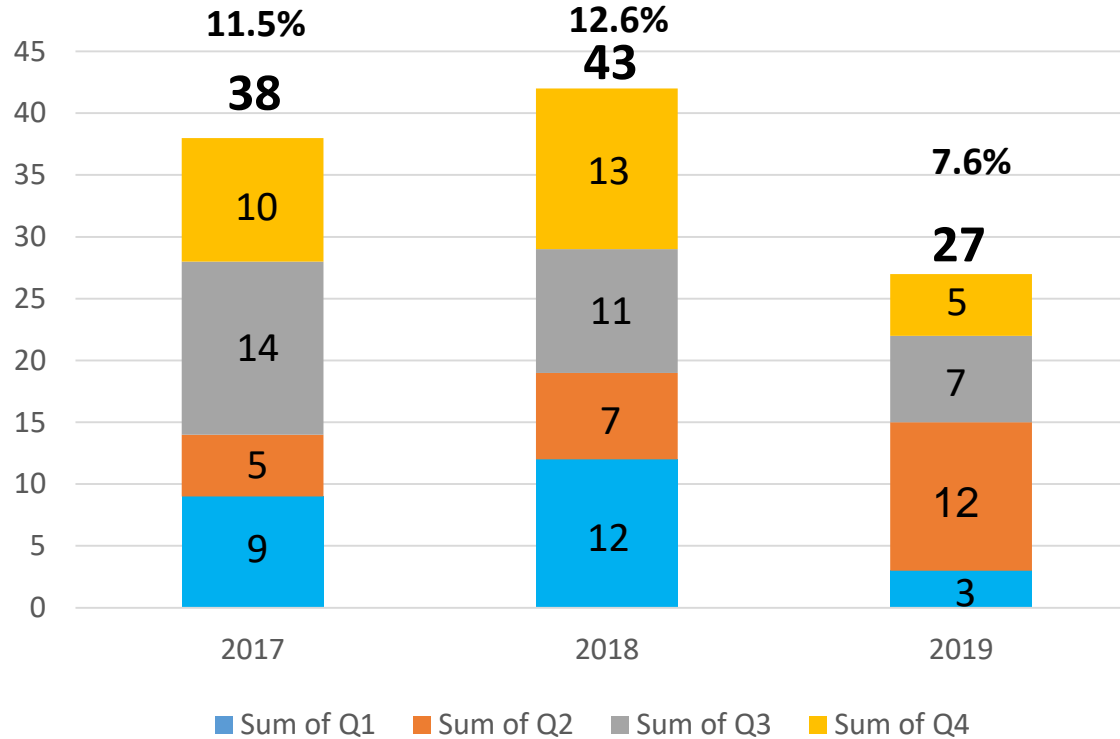
Turnover Report

1/1/2019 – 12/31/2019

Human Resources
January 2020

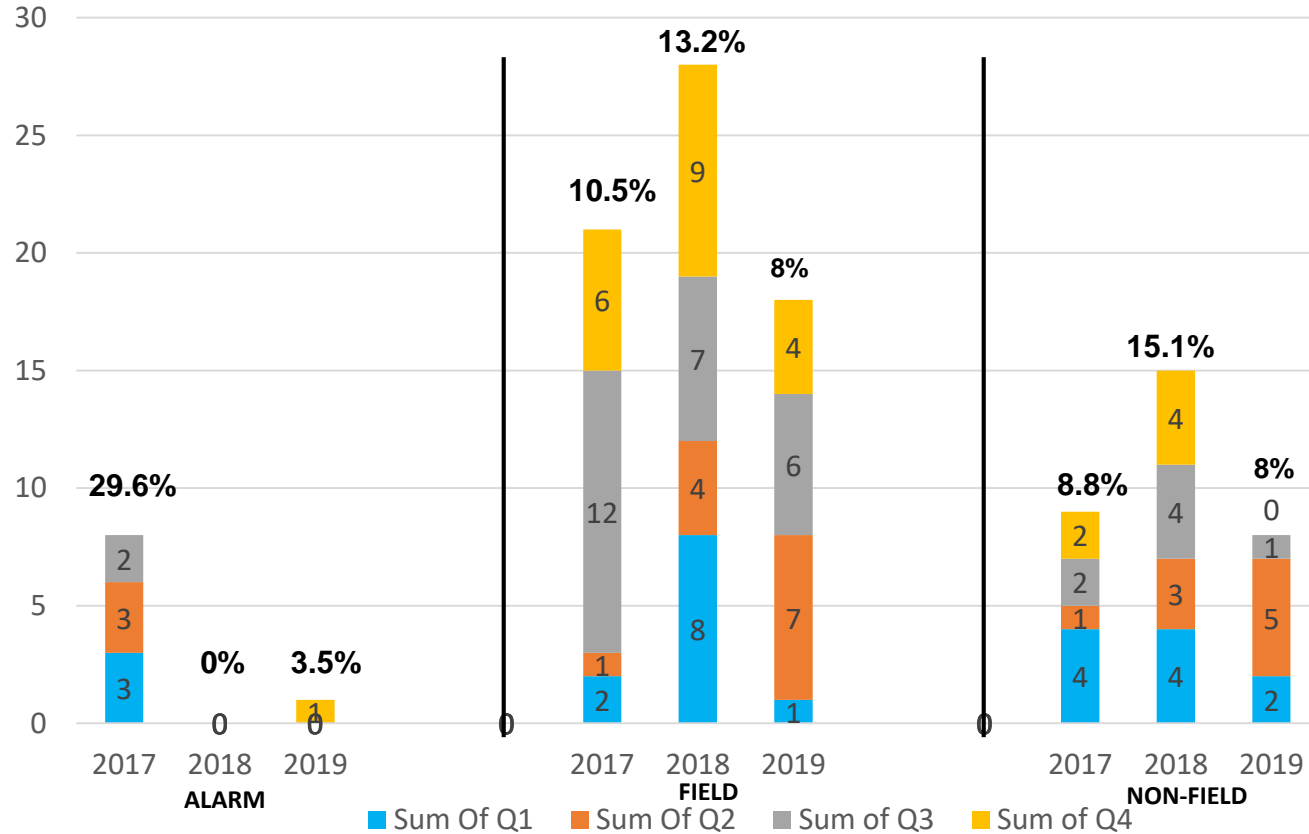


1/1 – 12/31 TURNOVER REPORT

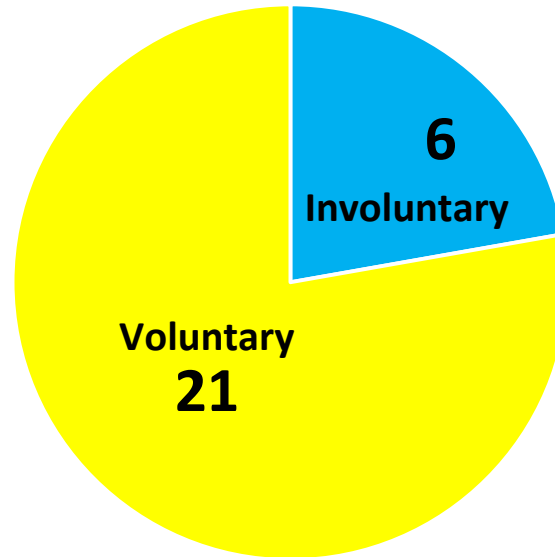




1/1 – 12/31 TURNOVER BY DEPARTMENT



1/1 – 12/31 Voluntary VS Involuntary Turnover





Voluntary Reasons

January 1, 2019 – March 31, 2019

3 Voluntarily left

- 1 – Retired (27+ years with MCHD - Field)
- 1 – Did not have time to teach CPR classes (3 years with MCHD as adjunct faculty member)
- 1 – Took another job opportunity (9 years with MCHD – Non Field)

April 1, 2019 – June 30, 2019

11 Voluntarily left

- 1 – Retired (7+ years with MCHD - Field)
- 4 Field – Took other job opportunities
(2 outside of EMS/different career, 1 flight paramedic & 1 EMS outside area)
- 1 – Went to medical school - Field
- 1 – Moved with his wife who took another job in another state – Field
- 4 Non Field – Took other job opportunities nearby

July 1, 2019 – September 30, 2019

5 Voluntarily left

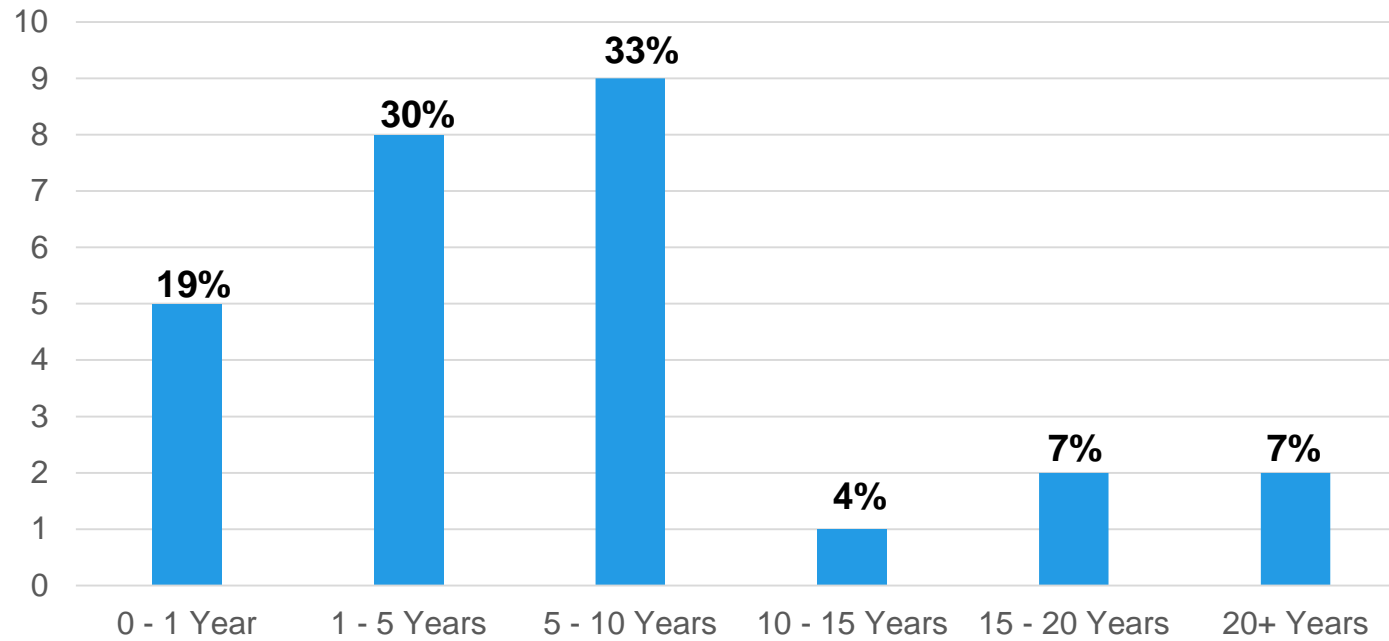
- 2 – Moved to other states – 1 Field/1 Non Field
- 2 Field – Took other job opportunities
- 1 – Went in to the military

October 1, 2019 – December 31, 2019

2 Voluntarily left

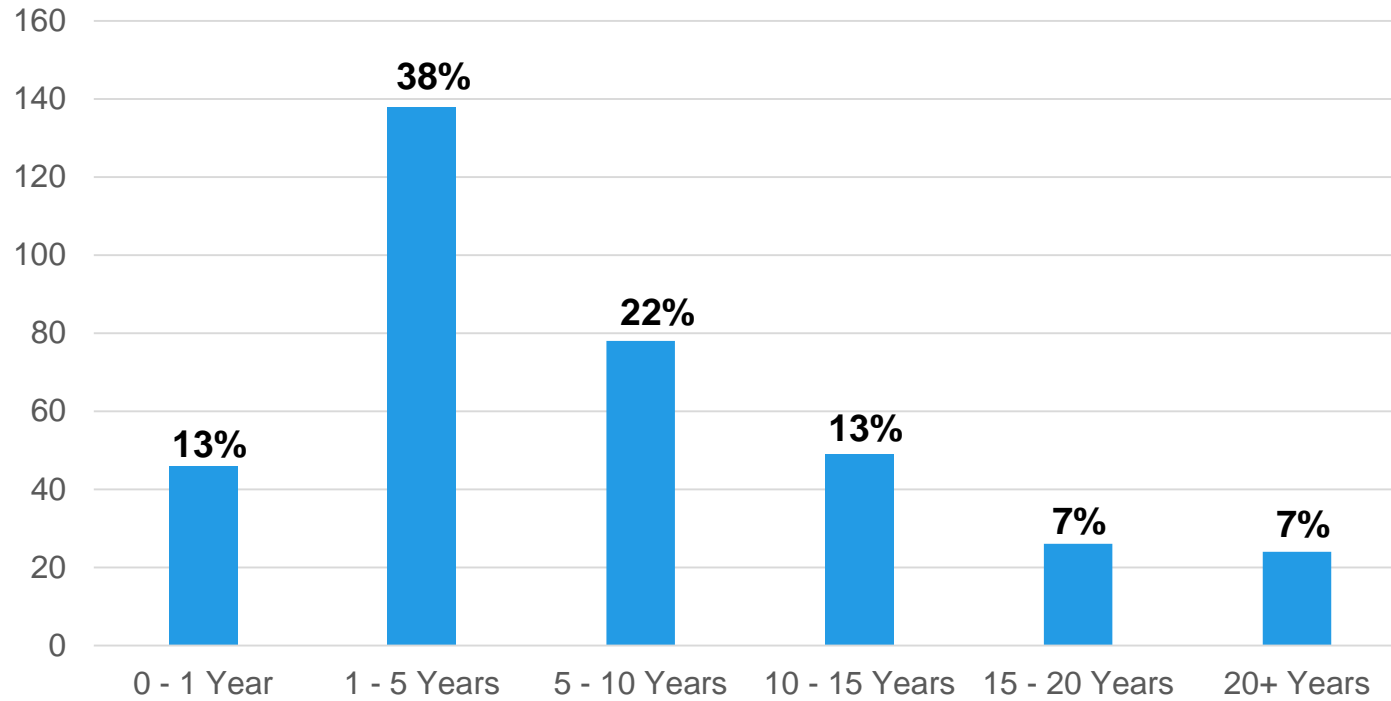
- 2 – Field – Moved

Current Turnover Workforce by Years of Service





Current Workforce by Years of Service



Page Export: Engagement



Montgomery County Hospital District 2019 Employee Engagement

Results for:
Montgomery County Employee 2019 Survey

Filtering results for 266 respondents

No filters selected

Employee and Physician Engagement

Glossary of Terms

Following are common terms you will see as you navigate the Press Ganey Workforce and Engagement Solution.

Engagement Terms and Definitions

Term	Definition
Benchmark/Norm	The average score of the respective comparison group. An organization's survey results are compared to benchmarks/norms to see if the scores are above or below the national average for similar groups of employees or physicians.
Concerns	Identified through the application of an algorithm that considers performance score, Percent (%) Unfavorable, and negative difference from a designated National Benchmark. Note: The Percent (%) Unfavorable calculation is comprised of Disagree (2) and Strongly Disagree (1) survey item responses on the 5-point Likert Scale.
Demographic	Characteristics of your survey population (employees or physicians) which may come from the data an organization provides to Press Ganey or questions answered on the survey.
Distribution	Proportion of responses that are Favorable, Neutral, and Unfavorable for a given item. The Favorable category includes Strongly Agree (5) and Agree (4) responses, the Neutral category includes Neutral (3) responses, and the Unfavorable category includes Disagree (2) and Strongly Disagree (1) responses.
Domain	Broad levels by which the survey items are grouped.
Employee Domain	These items measure the degree to which employees feel connected to their colleagues and jobs.
Engagement Indicator	Composite metric of six (6) items that measure employees' degree of pride in the organization, intent to stay, willingness to recommend, and overall workplace satisfaction. This score is considered Press Ganey's primary outcome metric.
Hierarchy	Ways of organizing and grouping respondents.
Leader Index	Measures how well-prepared a work group leader is to manage a work group through activities that support improvement and positive outcomes. This key metric provides insight into leader-employee relationships by measuring trust, respect, communication skills and openness to discussing issues and solutions. This score is presented on a 100-point scale.
Manager Domain	These items measure the degree to which employees feel connected to the person they report to, typically a supervisor or manager.
Metric	A grouping of survey items that measures a specific outcome (i.e. desired changes in behaviors/attitudes). This includes Engagement, Alignment, Leader Index, and Team Index. These metrics are most commonly used to track overall improvement for a group.
Module	Collection of items added to the core Employee and Physician survey designed to gather information on additional workforce concerns. Examples include Nursing, Safety Culture, and Resilience.

Organization Domain	These items measure the degree to which employees feel connected to the overall organization. This Domain relates to broader perceptions about organizational culture.
Power Item Score	Average score of 15 items on the Employee survey representative of all 3 domains that most powerfully drive engagement at the national level. The power item score drives the Team Index designation for each work unit.
Resilience Index	The Resilience Index measures the ability of employees and physicians to recover and remain engaged even in challenging work circumstances, providing an early warning system for burnout. The index is divided into two themes: Activation and Decompression. Activation items focus on finding meaning in the work and focusing on patients/clients as individuals. Decompression items focus on employees' ability to disconnect from work.
Response Rate	Rate of return of participant survey responses. Calculated by dividing the number of surveys returned from the total number invited and multiplying by 100.
Safety Culture Index	The safety culture of an organization is the product of individual and group values, attitudes, perceptions, competencies, and patterns of behavior that impact the commitment and ability to provide a safe environment for employees, physicians and patients.
Score	The mean (average) of responses for a specific survey item or grouping of items.
Strengths	Identified through the application of an algorithm that considers performance score, Percent (%) Favorable, and positive difference from a designated national benchmark. Note: The Percent (%) Favorable calculation is comprised of Agree (4) and Strongly Agree (5) survey item responses on the 5-point Likert Scale.
Team Index	Measures the level of team functioning and viability. Scores in this index indicate the level of support needed to effectively drive improvement and positive outcomes.
Themes	Topics of interest within the survey that make up a common theme. Some examples include work-life balance, fair compensation, leadership, coworker relations and job-person match.
Work Unit/Report Group	Group of employees that report to a common manager.

Table of Contents

1. Summary
2. Strengths
3. Concerns
4. Item Details - All questions sorted by 20 themes
5. Comments to 2 questions asked

1. Summary

Montgomery County Employee 2019 Survey: 266 Respondents

Engagement Indicator

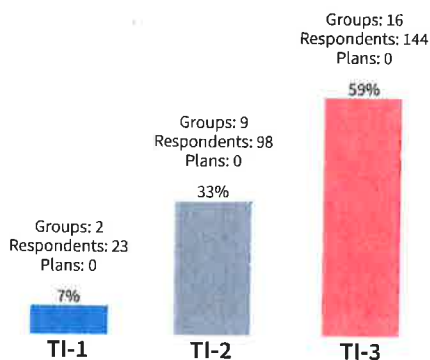
4.14

+0.02 vs. Nat'l Healthcare Avg

You are in the
55th percentile

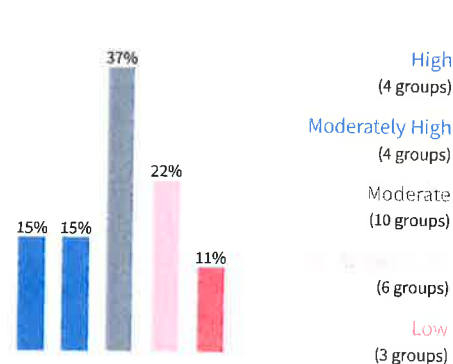
25% 50% 75% 90%

Team Index



Leader Index

76



Organization

3.75

-0.21 vs. Nat'l Healthcare Avg

Manager

3.82

-0.29 vs. Nat'l Healthcare Avg

Employee

3.82

-0.28 vs. Nat'l Healthcare Avg

Resilience Index

3.77

-0.43 vs. Nat'l Healthcare Avg

Decompression

Score

3.2

vs. Nat'l Healthcare Avg

-0.68

Activation

4.37

-0.15

Safety Culture Index

3.77

-0.25 vs. Nat'l Healthcare Avg

Prevention & Reporting

Score

3.72

vs. Nat'l Healthcare Avg

-0.42

Resources & Teamwork

3.34

-0.33

Pride & Reputation

4.39

+0.19

2. Strengths

266 Respondents

Current View: Strengths ⓘ

Search:

#	Item	Domain	Distribution			Score	vs. Overall Organization	vs. Nat'l Healthcare Avg	Responses	Improvement Planning
			Unfavorable	Neutral	Favorable					
Strengths										
1	This organization cares about its clients/patients.	Organization	2%	1%	97%	4.61	0.00	+0.31	265	
71	This organization provides high-quality care and service.	Organization	2%	4%	94%	4.49	0.00	+0.24	264	
73	This organization makes every effort to deliver safe, error-free care to patients.	Organization	2%	6%	92%	4.42	0.00	+0.17	257	
9	This organization contributes to the community.	Organization	1%	6%	93%	4.44	0.00	+0.14	266	
19	I am satisfied with my benefits.	Organization	8%	10%	82%	4.10	0.00	+0.41	264	
46	I have sufficient time to provide the best care/service for our clients/patients.	Employee	5%	11%	84%	4.03	0.00	+0.32	244	
45	I get the tools and resources I need to provide the best care/service for our clients/patients.	Organization	5%	9%	86%	4.21	0.00	+0.28	258	
80	I care for all patients/clients equally even when it is difficult.	Employee	1%	3%	96%	4.51	0.00	-0.07	241	
28	Patient safety is a priority in this organization.	Organization	2%	5%	93%	4.44	0.00	+0.07	256	
39	My work unit provides high-quality care and service.	Employee	1%	8%	91%	4.39	0.00	+0.03	256	

3. Concerns

266 Respondents

Current View: Concerns ⓘ

Search:

#	Item	Domain	Unfavorable	Distribution Neutral	Favorable	Score	vs. Overall Organization	vs. Nat'l Healthcare Avg	Responses	Improvement Planning
Concerns										
63	When a mistake is reported, it feels like the focus is on solving the problem, not writing up the person.	Organization	39%	25%	36%	2.92	0.00	-0.97	254	
11	Different levels of this organization communicate effectively with each other.	Organization	48%	21%	31%	2.69	0.00	-0.74	262	
68	My work unit is adequately staffed.	Organization	39%	21%	40%	2.97	0.00	-0.31	263	
78	I am able to free my mind from work when I am away from it.	Employee	39%	19%	42%	3.05	0.00	-0.79	264	
12	There is a climate of trust within my work unit.	Employee	34%	19%	47%	3.16	0.00	-0.68	265	
77	I rarely lose sleep over work issues.	Employee	33%	19%	48%	3.17	0.00	-0.67	264	
23	Information from this survey will be used to make improvements.	Organization	32%	32%	36%	3.02	0.00	-0.66	256	
69	Communication between work units is effective in this organization.	Organization	31%	25%	44%	3.08	0.00	-0.54	260	
10	I am satisfied with the recognition I receive for doing a good job.	Manager	27%	27%	46%	3.25	0.00	-0.50	264	
26	The environment at this organization makes employees in my work unit want to go above and beyond what's expected of them.	Employee	30%	24%	46%	3.19	0.00	-0.39	263	

4. Item Details: Themes

Results For: Montgomery County Employee 2019

▶ Montgomery County Employee 2019 Survey

2019-2020

266 Respondents

Search:

#	Item	Domain	Unfavorable	Distribution Neutral	Favorable	Score	vs. Overall Organization	vs. Nat'l Healthcare Avg	Responses	Improvement Planning
THEME: Care										
	Care (1 item)					3.73	0.00	-0.45	237	
60	Employees will freely speak up if they see something that may negatively affect patient care.	Employee	13%	19%	68%	3.73	0.00	-0.45	237	
THEME: Communication										
	Communication (1 item)					3.08	0.00	-0.54	260	
69	Communication between work units is effective in this organization.	Organization	31%	25%	44%	3.08	0.00	-0.54	260	
THEME: Community Commitment										
	Community Commitment (1 item)					4.44	0.00	+0.14	266	
9	This organization contributes to the community.	Organization	1%	6%	93%	4.44	0.00	+0.14	266	
THEME: Diversity										
	Diversity (1 item)					3.94	0.00	-0.33	264	
4	This organization values employees from different backgrounds.	Organization	10%	17%	73%	3.94	0.00	-0.33	264	
THEME: Employee Care										
	Employee Care (2 items)					3.81	0.00	-0.25	266	
17	This organization cares about employee safety.	Organization	13%	17%	70%	4.07	0.00	-0.10	266	
29	This organization treats employees with respect.	Organization	8%	13%	79%	3.55	0.00	-0.40	266	
THEME: Employee Involvement										
	Employee Involvement (3 items)					3.51	0.00	-0.34	264	
5	My ideas and suggestions are seriously considered.	Manager	22%	20%	58%	3.33	0.00	-0.50	264	
14	I am involved in decisions that affect my work.	Manager	27%	23%	50%	3.27	0.00	-0.43	262	
18	When appropriate, I can act on my own without asking for approval.	Manager	27%	25%	47%	3.92	0.00	-0.11	262	
THEME: Energy and Focus										
	Energy and Focus (2 items)					3.17	0.00	-0.34	263	
26	The environment at this organization makes employees in my work unit want to go above and beyond what's expected of them.	Employee	29%	28%	43%	3.19	0.00	-0.39	263	
38	Employees who work here are seldom distracted from their work.	Employee	30%	24%	46%	3.16	0.00	-0.28	258	
THEME: Engagement Indicator										
	Engagement Indicator (6 items)					4.14	0.00	+0.02	266	
35	I am proud to tell people I work for this organization.	Engagement Indicator	6%	14%	79%	4.33	0.00	+0.05	266	
36	I would stay with this organization if offered a similar position elsewhere.	Engagement Indicator	3%	12%	85%	3.88	0.00	-0.03	263	

#	Item	Domain	Unfavorable	Distribution Neutral	Favorable	Score	vs. Overall Organization	vs. Nat'l Healthcare Avg	Responses	Improvement Planning
48	I would like to be working at this organization three years from now.	Engagement Indicator	6%	17%	77%	4.15	0.00	0.00	266	
56	I would recommend this organization as a good place to work.	Engagement Indicator	6%	16%	78%	4.08	0.00	-0.03	265	
57	Overall, I am a satisfied employee.	Engagement Indicator	12%	16%	72%	3.84	0.00	-0.18	265	
72	I would recommend this organization to family and friends who need care.	Engagement Indicator	1%	4%	95%	4.55	0.00	+0.30	265	
THEME: Fair Compensation										
	Fair Compensation (2 items)					3.72	0.00	+0.17	264	
19	I am satisfied with my benefits.	Organization	8%	11%	82%	4.10	0.00	+0.41	264	
25	My pay is fair compared to other healthcare employers in this area.	Organization	26%	24%	50%	3.33	0.00	-0.07	263	
THEME: Growth and Development										
	Growth and Development (2 items)					3.81	0.00	-0.09	264	
27	I get the training I need to do a good job.	Organization	13%	15%	72%	4.05	0.00	+0.06	264	
41	This organization provides career development opportunities.	Organization	8%	11%	81%	3.57	0.00	-0.23	261	
THEME: Leadership										
	Leadership (6 items)					3.89	0.00	-0.29	266	
2	The person I report to treats me with respect.	Manager	14%	17%	69%	4.22	0.00	-0.16	265	
7	The person I report to cares about my job satisfaction.	Manager	7%	14%	79%	3.74	0.00	-0.39	266	
34	The person I report to encourages teamwork.	Manager	18%	19%	62%	3.87	0.00	-0.37	263	
47	I respect the abilities of the person to whom I report.	Manager	12%	19%	70%	4.11	0.00	-0.17	265	
50	The person I report to is a good communicator.	Manager	9%	12%	79%	3.69	0.00	-0.33	266	
54	The person I report to gives me useful feedback.	Manager	20%	17%	63%	3.69	0.00	-0.37	264	
THEME: My Work										
	My Work (7 items)					3.99	0.00	-0.19	266	
24	I like the work I do.	Employee	11%	13%	76%	4.46	0.00	-0.01	265	
30	I am satisfied with my job security.	Organization	2%	6%	92%	3.45	0.00	-0.55	264	
37	My job makes good use of my skills and abilities.	Employee	22%	20%	58%	3.93	0.00	-0.20	266	
44	My work provides me an opportunity to be creative and innovative.	Employee	14%	11%	76%	3.51	0.00	-0.26	261	
49	My job responsibilities are clear.	Manager	17%	27%	56%	4.17	0.00	-0.06	266	
51	My work gives me a feeling of accomplishment.	Employee	8%	9%	84%	4.06	0.00	-0.15	265	
81	My work is meaningful.	Employee	6%	13%	80%	4.32	0.00	-0.15	266	
THEME: My Work Group										
	My Work Group (2 items)					3.72	0.00	-0.32	263	
33	Employees in my work unit report a strong sense of connection to their work.	Employee	12%	22%	66%	3.73	0.00	-0.31	263	
43	Employees in my work unit are fully attentive to the needs of others.	Employee	11%	22%	67%	3.72	0.00	-0.31	263	
THEME: Organizational Alignment										
	Organizational Alignment (5 items)					3.70	0.00	-0.33	266	
6	Employees' actions support this organization's mission and values.	Employee	16%	17%	67%	3.84	0.00	-0.25	266	
15	The actions of the person I report to support this organization's mission and values.	Manager	10%	15%	75%	3.95	0.00	-0.31	261	
52	I feel like I belong in this organization.	Employee	11%	16%	74%	3.83	0.00	-0.26	266	
53	Senior management's actions support this organization's mission and values.	Organization	13%	17%	71%	3.52	0.00	-0.43	264	
			23%	19%	58%					

#	Item	Domain	Unfavorable	Distribution Neutral	Favorable	Score	vs. Overall Organization	vs. Nat'l Healthcare Avg	Responses	Improvement Planning
55	I have confidence in senior management's leadership.	Organization	26%	19%	55%	3.36	0.00	-0.42	263	
THEME: Organizational Values										
	Organizational Values (2 items)		23%	26%	51%	3.37	0.00	-0.53	265	
13	This organization conducts business in an ethical manner.	Organization	15%	20%	65%	3.71	0.00	-0.40	265	
23	Information from this survey will be used to make improvements.	Organization	32%	33%	36%	3.02	0.00	-0.66	256	
THEME: Quality & Service										
	Quality & Service (7 items)		3%	8%	88%	4.31	0.00	+0.03	265	
1	This organization cares about its clients/patients.	Organization	2%	1%	97%	4.61	0.00	+0.31	265	
20	The person I report to cares about quality improvement.	Manager	9%	15%	76%	4.00	0.00	-0.25	265	
31	This organization cares about quality improvement.	Organization	5%	12%	83%	4.08	0.00	-0.05	265	
39	My work unit provides high-quality care and service.	Employee	1%	7%	91%	4.39	0.00	+0.03	256	
40	Employees in my work unit follow proper procedures for patient care/customer service.	Employee	3%	8%	89%	4.29	0.00	-0.03	251	
42	The person I report to values great customer service.	Manager	3%	10%	86%	4.30	0.00	-0.05	263	
71	This organization provides high-quality care and service.	Organization	2%	4%	94%	4.49	0.00	+0.24	264	
THEME: Recognition										
	Recognition (1 item)		27%	27%	46%	3.25	0.00	-0.50	264	
10	I am satisfied with the recognition I receive for doing a good job.	Manager	27%	27%	46%	3.25	0.00	-0.50	264	
THEME: Resilience-Activation										
	Resilience-Activation (4 items)		3%	7%	90%	4.37	0.00	-0.15	266	
79	I see every patient/client as an individual person with specific needs.	Employee	1%	5%	94%	4.43	0.00	-0.15	244	
80	I care for all patients/clients equally even when it is difficult.	Employee	1%	3%	96%	4.51	0.00	-0.07	241	
81	My work is meaningful.	Employee	5%	8%	88%	4.32	0.00	-0.15	266	
82	The work I do makes a real difference.	Employee	3%	11%	85%	4.24	0.00	-0.22	265	
THEME: Resilience-Decompression										
	Resilience-Decompression (4 items)		33%	19%	48%	3.20	0.00	-0.68	266	
75	I can enjoy my personal time without focusing on work matters.	Employee	27%	21%	52%	3.32	0.00	-0.61	266	
76	I am able to disconnect from work communications during my free time (emails/phone etc.).	Employee	32%	18%	50%	3.27	0.00	-0.65	264	
77	I rarely lose sleep over work issues.	Employee	33%	19%	48%	3.17	0.00	-0.67	264	
78	I am able to free my mind from work when I am away from it.	Employee	39%	19%	42%	3.05	0.00	-0.79	264	
THEME: Resources										
	Resources (3 items)		17%	14%	69%	3.73	0.00	+0.09	263	
45	I get the tools and resources I need to provide the best care/service for our clients/patients.	Organization	5%	10%	86%	4.21	0.00	+0.28	258	
46	I have sufficient time to provide the best care/service for our clients/patients.	Employee	5%	11%	84%	4.03	0.00	+0.32	244	
68	My work unit is adequately staffed.	Organization	39%	22%	40%	2.97	0.00	-0.31	263	
THEME: Safety										
	Safety (11 items)		11%	14%	75%	3.92	0.00	-0.26	263	
28	Patient safety is a priority in this organization.	Organization	2%	5%	93%	4.44	0.00	+0.07	256	

#	Item	Domain	Unfavorable	Distribution Neutral	Favorable	Score	vs. Overall Organization	vs. Nat'l Healthcare Avg	Responses	Improvement Planning
32	Employees in my work unit make every effort to deliver safe, error-free care.	Employee	3%	10%	86%	4.18	0.00	-0.18	237	
58	I can report patient safety mistakes without fear of punishment.	Organization	21%	18%	62%	3.59	0.00	-0.61	232	
59	In my work unit, we discuss ways to prevent errors from happening again.	Employee	9%	11%	81%	4.05	0.00	-0.20	263	
61	We are actively doing things to improve patient safety.	Organization	2%	15%	84%	4.15	0.00	-0.12	240	
62	Mistakes have led to positive changes here.	Organization	12%	16%	72%	3.79	0.00	-0.27	253	
63	When a mistake is reported, it feels like the focus is on solving the problem, not writing up the person.	Organization	39%	24%	36%	2.92	0.00	-0.97	254	
64	Where I work, employees and management work together to ensure the safest possible working conditions.	Employee	10%	20%	70%	3.78	0.00	-0.30	260	
65	I feel free to raise workplace safety concerns.	Employee	12%	21%	66%	3.75	0.00	-0.45	261	
73	This organization makes every effort to deliver safe, error-free care to patients.	Organization	2%	6%	92%	4.42	0.00	+0.17	257	
74	Senior management provides a work climate that promotes patient safety.	Organization	6%	13%	82%	4.06	0.00	0.00	250	
THEME: Safety Culture-Prevention & Reporting										
	Safety Culture-Prevention & Reporting (8 items)		15%	18%	67%	3.72	0.00	-0.42	263	
58	I can report patient safety mistakes without fear of punishment.	Organization	21%	18%	62%	3.59	0.00	-0.61	232	
59	In my work unit, we discuss ways to prevent errors from happening again.	Employee	9%	11%	81%	4.05	0.00	-0.20	263	
60	Employees will freely speak up if they see something that may negatively affect patient care.	Employee	13%	19%	68%	3.73	0.00	-0.45	237	
61	We are actively doing things to improve patient safety.	Organization	2%	15%	84%	4.15	0.00	-0.12	240	
62	Mistakes have led to positive changes here.	Organization	12%	16%	72%	3.79	0.00	-0.27	253	
63	When a mistake is reported, it feels like the focus is on solving the problem, not writing up the person.	Organization	39%	24%	36%	2.92	0.00	-0.97	254	
64	Where I work, employees and management work together to ensure the safest possible working conditions.	Employee	10%	20%	70%	3.78	0.00	-0.30	260	
65	I feel free to raise workplace safety concerns.	Employee	12%	21%	66%	3.75	0.00	-0.45	261	
THEME: Safety Culture-Pride & Reputation										
	Safety Culture-Pride & Reputation (4 items)		2%	7%	91%	4.39	0.00	+0.19	265	
71	This organization provides high-quality care and service.	Organization	2%	4%	94%	4.49	0.00	+0.24	264	
72	I would recommend this organization to family and friends who need care.	Engagement Indicator	1%	4%	95%	4.55	0.00	+0.30	265	
73	This organization makes every effort to deliver safe, error-free care to patients.	Organization	2%	6%	92%	4.42	0.00	+0.17	257	
74	Senior management provides a work climate that promotes patient safety.	Organization	6%	13%	82%	4.06	0.00	0.00	250	
THEME: Safety Culture-Resources & Teamwork										
	Safety Culture-Resources & Teamwork (5 items)		25%	22%	53%	3.34	0.00	-0.33	265	
66	My work unit works well together.	Employee	10%	17%	73%	3.94	0.00	-0.24	263	
67	Different work units work well together in this organization.	Organization	14%	28%	58%	3.57	0.00	-0.19	255	
68	My work unit is adequately staffed.	Organization	39%	22%	40%	2.97	0.00	-0.31	263	
69	Communication between work units is effective in this organization.	Organization	31%	25%	44%	3.08	0.00	-0.54	260	
70	The amount of job stress I feel is reasonable.	Employee	32%	18%	50%	3.15	0.00	-0.35	265	
THEME: Teamwork										

#	Item	Domain	Unfavorable	Distribution Neutral	Favorable	Score	vs. Overall Organization	vs. Nat'l Healthcare Avg	Responses	Improvement Planning
	Teamwork (8 items)					3.71	0.00	-0.29	265	
3	I enjoy working with my coworkers.	Employee	16%	17%	66%	4.14	0.00	-0.25	265	
8	Employees in my work unit help clients/patients even when it's not part of their job.	Employee	3%	14%	83%	4.22	0.00	-0.05	247	
11	Different levels of this organization communicate effectively with each other.	Organization	6%	9%	85%	4.22	0.00	-0.05	247	
11	Different levels of this organization communicate effectively with each other.	Organization	48%	21%	31%	2.69	0.00	-0.74	262	
12	There is a climate of trust within my work unit.	Employee	48%	21%	31%	3.16	0.00	-0.68	265	
16	Employees in my work unit help others to accomplish their work.	Employee	34%	19%	47%	3.97	0.00	-0.21	263	
21	Physicians and staff work well together.	Organization	9%	13%	78%	4.10	0.00	+0.14	219	
66	My work unit works well together.	Employee	4%	16%	80%	3.94	0.00	-0.24	263	
67	Different work units work well together in this organization.	Organization	10%	17%	73%	3.57	0.00	-0.19	255	
	THEME: Work-Life Balance		14%	28%	58%					
	Work-Life Balance (2 items)					3.27	0.00	-0.43	265	
22	This organization supports me in balancing my work life and personal life.	Organization	29%	19%	53%	3.40	0.00	-0.49	263	
70	The amount of job stress I feel is reasonable.	Employee	25%	19%	55%	3.15	0.00	-0.35	265	
			32%	18%	50%					

Question #1 – Please provide one suggestion on how to make this organization a better place to work.

266 Respondents

Comments: 211 Responses ⓘ

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Please provide one suggestion on how to make this organization a better place to work.

9 day rotation is the absolute worst!!!!!!!!!!!!!!

A four shift schedule. All the toys and benefits in the world won't stop burnout from working too much.

a way to have attendants do a few shifts with someone like an FTO to find out what your weaknesses may be/ or strengths to help ready the people for the promotional process

Adequate staffing would be much appreciated, we are far too busy to be shutting down peak trucks almost every day.

Adequate staffing, work on employee retention.

ALARM should ride out on calls both 911, peak trucks and the transfer side in order to see the "negative" things that can happen with miscommunication.

All supervisors need to be on the same page when it comes to disciplinary actions. This leads to negative morale when different things are being written up per supervisor. It's extremely stressful when you hear one mistake you made earned a write up from one supervisor but the same mistake was made with another and they didn't even get a coaching. It's very disheartening.

Allow beards

Allow employees to move excess annual PTO time into a sick bank. Allow employees to participate in a formal program to 'ride up' in the next level of the organization.

Allowing directly effected field staff to have a say in shift changes during shift bid.

Although we are always striving for better, I would like more effective communication to those when we are off when we return. Sometimes things are passed by word of mouth to the immediate next shift, but not passed to the other shifts. So things will be asked or need updates on issues we were not made aware of.

Attempt to bring Administrative and EMS employees into a unified group. Most of the division is self created by management.

Be consistent with discipline and treat all employees fairly.

Be less secretive about our mistakes, both leaders and employees. Upper Management never admits to mistakes. Senior employees are fired without communication to the staff about the circumstances. This leads to fear for most employees of being fired. No consistency with how discipline is handled by the district chiefs. Chief Campbell needs to be more decisive and provide strong guidance to the district chief group.

be more consistent

Be more open minded to feed back especially with experienced providers from other organizations. People who precept new hires need more training on how to engage with experienced providers from other places. My first impression of MCHD was very negative. I had an expectation of MCHD standards and was not impressed with the attitudes or skill level of the people who trained me.

BENEFITS

better advocacy for the field staff.

BETTER COMMUNICATION

Better communication

better communication

Better Communication - throughout my department and the organization.

Better communication and actions when an employee brings a issue forward, to let the employee know that they are being heard and that actions are being taken

Better communication between employee > manager > senior management

better communication of what causes the firing of employees with tenure. Seems like there is no trouble and no issues and then all of a sudden, they "leave" or no longer have that "job position" anymore. Lets be more open about firable offenses

Better communication top to bottom, less surveys

Better communication within the organization.

Please provide one suggestion on how to make this organization a better place to work.

better communication

Better Manager

Better pay that is equal to or exceeds other services in the area. I believe this would also help work-life balance for several employees who have to work sometimes 2-3 days extra a week to make ends meet. MCHD is a leader in progressive treatments for patients, I think it is time we start leading the industry in employee benefits too. This would immediately fix the short staffing situation that we always seem to have as well.

Better schedule (the debit day schedule), better pay, holding supervisors and management to the same standard as field staff.

Better staffing. Take transfer and event units to the 911 side when at low level. Only take 7% out of the paycheck for normal hours. Don't take 7% from OT pay.

Better transparency and communication.

Better/more professional development

Break down Communication Silos.

Bridge the divide between Alarm and Field.

clear communication and utilization of skill sets.

Clear communication from Upper Management. Follow through from discussions.

climate control in service bays

Coming from a busy station, there are nights when I feel my capacity to provide good pt care is diminished due to sheer exhaustion. I know I have the ability to contact alarm and ask for downtime if I believe pt/crew safety could be compromised, but I don't know how much time would be given or if it will be granted. Additionally, I feel call volume is lower and I feel better rested when night peak trucks are available, but it seems like it is difficult to keep those trucks staffed. Given the decrease in quality of life, perhaps we should consider a pay differential for those who choose to work peak-night trucks full time.

communicate better with all employees

Communication

Communication - This goes for communication between departments, managers and all of the Chief level staff. Sometimes the right hand doesn't know what the left is doing. Sometimes communication from Command Staff stops at the Deputy Chief level and is not passed down to the District Chiefs. This is important to keep everyone on the same page to ensure we are working towards the same goals.

Communication at MCHD is lacking. Employees are not held to the same standards consistently.

Communication between the higher-ups and the field staff

Communication between upper level staff and the field staff, the P1 and P2. I feel as though the Chiefs have their talks but nothing is communicated down any further. If it is District chief issue then substitute them for above. The last hurricane is a great example. No information was given during the event and spotty and vague information was given after.

communication could be improved on scheduling type ordeals.

Communication from the upper ranks to the lower ranks, to negate rumor mills.

Communication is always an issue. When it is brought up that we are lacking transparency, we do a good job of communicating for a while but then revert back to our old ways.

Communication is lacking in some areas. Some departments do a great job at communicating while others do not. Focus on communication.

Consider more comfortable uniforms for special events. Similar to what the bike team gets to wear.

Consider more than one person's opinion for QA/I review. This directly affects yearly raises for field staff. Also consider how to improve documentation or care scores through a class, outline, etc.

Consistency.

Consistent policy adherence across the organization. Acknowledge and value tenured employees experience/knowledge instead of trying to get rid of them.

Consistently hold people accountable.

Continue growth and education of employee

Continue to lower the barricades between departments

continue to recruit and promote. Encourage employees to promote to In Charge status or the service will not be able to manage the citizens of Montgomery County. Staffing issues have been a problem for a very long time.

District chiefs leadership are not consistent. Different from chief to chief and in some cases it depends on the employee what the punishment is.

Don't rush major ambulance purchases without properly evaluating the safety them when in use in the field

Each department work together for a common goal and mission versus creating walls and barriers between each other.

Encourage departments to take up quality improvement projects. There are areas of improvement in my department for example, but one time when I made a suggestion/asked if we could have improved in one particular incident, a superior in my department (but not my supervisor) acted in a completed disrespectful and uncalled for manner. Those attitudes will never allow employees to develop nor allow us to improve in providing our services.

equality throughout departments

every organization has staffing issues, and I can see this problem is already being addressed.

Please provide one suggestion on how to make this organization a better place to work.

Everyone always says communication is lacking in an organization. Our communication is critically lacking from the top down. Within the individual units I believe that the communication is adequate but from leadership down it is almost non-existent. There are times when decisions are being made about my responsibilities and I am not included or informed until an error is made and then I am in the hot seat.

Executives that pay more than lip service to employee satisfaction. Hold more employees accountable to processes like recertification. Demote/terminate poor performers that can't pass the recertification process.

Fear of getting in trouble, being put on action plans, potential for demotions.

Focus less on metrics. On the other end of all of these numbers and times, we're human beings, not robots. Not everything has to have a number attached to it. There are many, many factors that affect our times, treatment options, etc... Not everything has to be measured- treat us like people while still holding us to a high standard. Also, actually following the Just Culture algorithm is helpful. Not everything has to be punitive.

Focus on employee success and treat all employees the same

Focus on the retention of senior field employees and giving them the opportunity to promote. I feel that we spend most of our efforts in recruiting new employees and not retaining them.

Get people in leadership roles who when someone brings them an issue they deal with it instead of trying to be non confrontational. Employees should feel comfortable bringing problems to their leaders, in ALARM this is not the case and the 3rd party ethics hotline/online form has been the go to for reporting issues since it has to at least be addressed within 48 hours of receipt

Get rid of people that do not want to be here. People that bring the work unit down.

Get rid of the upper management of MCHD and start caring about the employees again.

Give the employees more freedom. Help remove all the gossip and drama. Also jeans every day.

Go back to treating it as a family instead of a business. People are more than a number or seat warmer.

Greater transparency about the organization

Have admin/exec staff not be rooted in playing political games with employees.

Having consistent standards across all District Chiefs and ensuring that all are provided with adequate training with communicating with their subordinates as well as ensuring that they are compliant with all HR policies and are the pinnacle of professionalism while they are doing anything MCHD work related.

Higher Pay

Hiring more medics/AEMT to better staff the empty slots on our trucks.

Hold employee's accountable for their behavioral actions

How about we start making more notes on what is being complained about. Then when its said "we are working on it" we can give an update a couple months out and state "this is not going to work out for [insert reason here]" and then move on to the next suggestion. It seems as though a lot of suggestions get made and no results or answers come to fruition.

I am very dissatisfied with the current work schedule we have at MCHD. Majority of the field staff wants to go to the debit day schedule. I feel like our current schedule makes me have a poor balance between my work and personal life and causes stress at home. This schedule makes it hard to have healthy relationships outside of work. Increasing call volume and a 3 day tour is a safety concern with not only driving in the middle of the night (to post or to run calls), but it increases the chances of making errors in patient care. Also waking up in the middle of the night to post after a busy day is a HUGE moral killer. I would like to see the relationship between field staff and command staff improved. I feel like majority of field staff fears commands staff. Also the pay gap between Attendant and incharge is too small. Attendants have very little incentive to promote.

I believe great organizations start from the top. If you want your employees to be coachable then you have to be the same. I think more effort needs to be put into making great supervisors so that they can help mold great employees. I happen to report to a supervisor who is extremely approachable and level headed. That makes a huge difference in my level of job satisfaction.

I believe we need a better maternity/paternity leave program. The current basically 'government based' leave program does not support parents being able to spend time caring for a newborn together. The paternity leave is especially inadequate since taking paternity leave is unpaid and causes undue financial strain on a family.

I feel like we get written up for mistakes of others way too often. I also feel like there has to be a way to evaluate and individual without the partner ruining raises or outcomes of an evaluation.

I get to help people.

I have several suggestions but I'll narrow it down. I suggest that all in-charges take leadership classes and should at least have two years experience with MCHD. Or do away with the in-charge, or just hire a EMT basics to drive the in-charges around and save the County some money. I often experience, or witness, in-charges create a negative work environment due to their attitude or behavior around patients and at the station. There are several in-charges in this organization that treat their attendants with no respect or belittle them. I've personally have had a word with a few in-charges that have displayed this Red Coat Syndrome and was told by them that the in-charge process teaches them to act in a "I AM GOD" way. This does not create a team environment. It does take a team to provide care for the majority of the patients. This is most likely why there are so many med errors. Many crews have lost respect for one another and have reached the point that they will overlook an error being made by an in-charge because the attendant will be belittled if they say anything. I'm often on the fire truck when I witness the poor behavior of some of the in-charges who have no idea that I also work for MCHD. To sum this up, I think the organization needs to take a look at the in-charge process and not only focus on clinical but leadership as well. Especially since they are required to be in charge of everything. Micromanaging everything devalues any employee and builds distrust.

I have two suggestions that have pressed home to me as an employee and provider. First, due to poor staffing as we are all aware of, 911 trucks are becoming increasingly busier. So much so that district and deputy chiefs are being pulled to medical calls in order to reduce ALS response times. I think it is time to start utilizing transfer division trucks more effectively as they are also MICU level units as well. It is not right for the county to be at level 4 and three transfer trucks are remaining stationed and not turning wheels for 6 hours. We need to keep our word that the county's 911 needs outweigh any hospital's transfer requests or standbys. Second, the issue of our uniform policy needs to be addressed. On multiple occasions while working in Conroe and Willis, my partner and I are accused of being law enforcement by patients and bystanders. This is starting to effect cooperation by patients and bystanders as their initial impressions of us paramedics is that we are there to get everyone in trouble and to be disrespectful. We are seeing this more with when we respond with fire personnel as they are usually in polo/t-shirts and patients and bystanders are assuming that all medical personnel will look identical to the fire departments. Especially how the mindset of law enforcement is now days and how depending on the location of emergency responses, the risks of harm to our paramedics with prolonged law enforcement responses is a real conversation that needs to be had. Thank you

I have witnessed lack of cohesive within work units, and I think a conversation needs to be opened to build trust.

Please provide one suggestion on how to make this organization a better place to work.

I know it may seem small and stupid, but I wish we were allowed to have facial hair again. We were told by past leadership that they were open to it but supervisors said they didn't want to have to deal with it. I think a simple solution would be to make a policy about facial hair. Make sure it sits under a HEPA mask and doesn't effect seal. Make sure it remains trimmed and neat. Make a length restriction if you want. I just wish we had the option and hearing that supervisors just 'didn't want to deal with it' doesn't sit well.

I strongly believe our dispatch department should spend time in the field to have the experience they need to provide logical logistics. Many times their dispatch information is inconclusive and a risk for employee harm is high. It's disheartening to not have a sense of trust with our dispatch and constantly have to question if my scene safety is at the forefront. Another suggestion would be for upper management take the suggestions of the field staff seriously and make efforts to make changes to operational and medical guidelines. The person whom I directly report to is barely involved or concerned with my day to day emotional state, stress level, or work load. The only time I see said individual is either when a write up or coaching is taking place or when we happen to run into them on the streets. I feel the wisdom I have acquired over the years is useless to this organization due to the fact that my opinions are only gathered through these surveys. Speaking with other fellow employees I have gathered that others feel the same way. Hopefully this survey will be different, but based on previous experiences I will have to believe otherwise.

I understand that this will happen in organizations of this size, but I feel that at some level, there is disconnect between the senior leadership and some of the lower level field employees. The field employees I've encountered this with seem to just want a little feedback, reinforcement, or communication individualized to their needs. It's definitely a tough problem to solve with this many employees.

I WOULD SAY TEAM BUILDING ACTIVITIES.. I KNOW THAT OUR DEPARTMENT COULD USE SOME TEAM BUILDING. GETTING PAST PROBLEMS THAT HAVE HAPPENED IN THE PAST. WORKING TOGETHER, BUILDING EACH OTHER UP, NOT TEARING DOWN EACH OTHER.

If management more clearly and openly communicated honestly with lower level employees. More communication the better. Owning up to mistakes and honoring their word.

Implement a leadership program to grow employees for promotion, strengthen the organization core values and further be the example of a professional service.

Implementing schedules that are more conducive to a work life balance. A 24 hour truck works 3340 hours a year. I think moving to a standard schedule with less work hours a year would improve retention and would allow for a more satisfied group of employees.

improve interdepartmental communication

Improve moral

Improve the inconsistency across the board for everything. It seems there is too much case by case basis where infractions are the same, resulting in different outcomes based on subjection rather than objection.

Improve the recruitment committee to hire more paramedics for staffing situations.

Improve the retirement for long standing employees.

Improve/increase staffing

Increase salary equally or better than cost of living

Increase the pay. Moral is low due to the high amount of clinical responsibility and low pay. Other agencies in the area pay more than MCHD and have lower expectations. I believe our expectations are very reasonable, however I do think we should be compensated appropriately. There is no reason that the In-Charge salary rate should be as low as it is currently.

Increase the staffing across the board and add more ambulances

Increase, PTO, Pay, Schedules, and change the management.

Increased transparency and easier approaching of management staff in my department.

IT internet restrictions are often a roadblock for employees at all levels of the organization.

It seems like this organization doesn't do well by people some of the time.

It would be nice to have a better form of communication from the command staff. Maybe a weekly update to the crews as to what is going on through out the county and within our organization. I feel like the communication gets scattered and we all get different messages from other sources.

I'd love to see occasional town hall meetings casual top down communication with employee involvement. More transparency with decisions/changes at organization

Keeping on topic during meetings and respecting the time of all those in attendance.

Leadership and management could appreciate their employees more. People feel like they are only warm bodies in chairs.

Leadership in all divisions with specific roles.

Less hours, higher pay. Especially for in-charges. I think it's fair to say that the majority of healthcare workers don't have to manage a scene on the side of the road with multiple urgent/ critical patients, their screaming family members, a half dozen panicky firefighters and a brand new partner who spends 10 mins trying to get their vest on. And they definitely don't have to do it after two days of no sleep, knowing full well that one little lapse in judgement could be a career ender. We do that all the time, and for a fraction of what most sane individuals would do it for. If I could go back a decade I would tell myself it's just not worth the cost and the long term toll that it takes on someone. I feel so much older than I am. The depression, the stress, all the time lost with family, the heartache and just that feeling of hopelessness waking up in the morning. It's not worth it.

Less of a disciplinary based motivation system. More acknowledgement of good performances.

Listen, create a plan to work on the issues, and follow through with that plan. We had a 'how's everyone doing' discussion are CE months ago but nothing has happened since the concerns were brought up. They've only gotten worse. There needs to be accountability across the board. Change takes a long time but let us know the little things accomplished or how the plan to improve is going.

Listening to the employees rather than going on what you think should be done.

Make people understand we are a team and not one person should have total control over something.

Making sure everyone is treated the same.

Management needs to get out of the office and come out to the field to see what we have to deal with. Also the uniforms need to change during summer months.

Please provide one suggestion on how to make this organization a better place to work.

Management needs to learn how to be leaders instead of dictators. Focus on patient care and customer service equally. CE needs to be about patient care and not a staff meeting. Give a shit about the employees. Uniforms that are appropriate for what we do, not pants that absorb liquids and shirts that are extremely hot and uncomfortable. Polo shirts or something similar would be nice. A CEO that sees employees as people and not just numbers. Stop being so political about everything and realize that honesty is what's important.

MCHD "values" should be followed by all staff members, specially the Executive Team.

MCHD encourages people to come to work when they are sick with our current sick policy by taking our PTO from us and writing us up for being sick. I really think our sick/vacation time should be re-evaluated since EMS is a career that really does need their time off and is likely to get sick since we work with sick people everyday.

Middle management (district chief) needs more oversight. They are inconsistent and some abuse their power. Some see more value in paperwork or meeting their own agenda, rather than supporting their employees. I definitely feel more respect and value from specific district chiefs that take the time to enhance my performance. Paperwork serves its purpose, but should not be the first line solution to every minute misunderstanding or knowledge deficit. My interaction with my superior should extend beyond infrequent evaluations.

Morale is extremely down in the field due to overall failure at support. My personal morale is down. A safety issue with patient and professional issue with law enforcement was reported that turned into a circus act by District chief and original issue was never even addressed. There is an overall lack of followup. When there are punitive or negative feedback or issues are brought forth they are addressed however, no feedback post issue is brought up or discussed. I.e. expressed concern regarding personal/professional stress by docs or clinical staff, is addressed and asked for explanation and then no followup as to how that person is doing either good or bad. Only negative is addressed. Sometimes you need to tell a dog he's good too. Furthermore, in addition to lack of feedback unless negative, while I understand we are a large organization with lots of people and negative needs correction immediately, positive actions especially those whom cause personal concerns or clinical concerns need to be addressed and follow up with. Perhaps even personal work with clinical staff should be done. Monthly meeting--how its going on either end or both ends. A dialogue. I understand that may be seen as an action plan but something just as an open dialogue with upper chiefs and or docs would be so beneficial. More open dialogue personally would be ideal especially for me personally. Only contact I have is so defeating as of late. I think "homework" would be beneficial as well, such as looking at how many EMS assaults on personal and law enforcement, abilities to do our own research, participate in research, participate in non-punitive q&a, or research clinical things when we've failed, ie short little paper on what we would have done differently what we did well, what clinically was missed and improvement. That kind of open dialogue would make so much sense and be great. Furthermore on the topic of morale, district chiefs in meeting should discuss perhaps personal issues with their staff not punitive and not disregarding when punitive action is needed but perhaps identifying a pattern of behavior ie progressive Ean for similar issues identifying PTSD, home problems, etc. and then talking to that person about working together to fix. Perhaps something like that would have prevented employee suicide. Taking a more active role in the lives of the people as people and actually helping rather than suggesting EAP. Which btw is extremely difficult to navigate. Working at teaching and collaboration instead of principals office degradation. I also think that when we participate in community events it would be nice to know exactly what we're going to. For example, I have been on event truck and totally blind sided that we were doing water safety. Forth of July parade was not told we were participating in parade on bike team, would have decorated bikes and self to show pride in what we do and who we are. We all like to be prepared and show us off with enough notice. Ambulance should be Horton when show and tell community event. Also would be helpful if we got ultrasound attachment to iPads.

More communication between everyone.

more communication with all employees.

More consistency within leadership.

More debit day trucks. If you look at the schedule the debit day and peak trucks are usually the first trucks filled. If people are gonna give up family time they want it to be worth it. Second, that schedule give you more time with family and a feeling that your not at work every day. On busy trucks that 3rd day is the worst. You're exhausted mentally, physically and a lot of times emotionally. I know not every truck is that busy, but some are very regularly. Also if you want to offer down time after 5 hours of moms top running, give that truck a chance to get home and get their meals or whatever else they need. Sitting at the ER for 30 min def doesn't give you a sense of a break. Especially when all you want is your food that you have sitting in the fridge at the station. Not everyone wants to eat crap and snack all day. Good healthy food leads to better decision making lol. Overall mchd is doing a good job. It's busy. People are tired. Some folks just don't want to work. But some of us show up to work. Some of us appreciate what we have to work with and who we work for. I love my job. I've seen a lot of changes over the years but I still wouldn't want to be anywhere else full time. One last note, I do believe that putting basics on the 911 trucks. Especially the busy trucks is running the medics down. It can be frustrating when you feel you're having to do it all. I know that how other services run but here at mchd it's a privilege to have other medics to bounce things off of and have adequate help. I think if the basics want to ride the 911 trucks they should be 3rd riders only. That would also help them learn and want to be more basics too. I feel we have lowered our standards by allowing them to ride the busy trucks here.

More open communication between senior management and field staff

More peak schedules

More positive feedback. I would make an effort, as a district chief, to tell the employee at least one good thing they do every quarter or so. It is easy to sink into negativity with this job.

More respectful communication from top leadership. Trust your employees.

More transparency between supervisors and employees. I have had one supervisor that frequently emailed about driving scores, supervisor updates, etc. Most other supervisors do not do this

More Transparency make it to where the employees opinion really count not just say it does treat the senior employees with more respect and not like your trying to get rid of them

n/a

N/A

Needs to be staffed sufficiently

Neutral

No more favoritism and increase pay.

None

None I can think of.

Not keep adding projects before allowing current projects to get established.

One area I feel as though we could improve is making field staff feel more appreciated, especially crews that do not work in District 2.

One suggestion is to have an in depth class on excellent customer service for the HCAP department.

Open lines of communication without fear of retaliation.

Our organization, specifically in alarm, needs to pay more attention to their employees mental health and well being. When an employee makes an comment that they are not ok, then our leadership need to pay attention and listen. This needs to be equal across the board no matter who the employee is or how obvious it may be. As a whole it seems that we have a problem with our mental health and well being being taken seriously. Yes, we are provided support with high stress incidents, but what about the days that we just need support and to feel like we are appreciated? We deal with enough with what we do on a day in day out basis, a little support and acknowledgement would make the employees feel like they matter because right now we feel like we don't, and we feel like we are just a warm body in a chair.

pay for service to family members.would be nice.

pay increase for in charge paramedics, it's not right that most attendant's are now making the same if not more than current In-Charge paramedics. 24 hour shift need to go away and implement 12 hour shifts, or implement the debit day schedule across the board for the 24 hour trucks.

Pay me 20% more and get rid of the weighted overtime bullshit.

Provide a checks and balance system so employees don't feel scared about losing their jobs for what ever reason admin wants to come up with. The higher up leadership is that of a tyranny system.

Provide a clear path for employee growth. New employees are given ample help promoting (i.e. In-charge academy). Veteran employees aren't given any assistance when trying to do the same to Chief. We are told to just take a test we have never been given guidance on. There is literally no prep material.

Provide better schedule options

Put a higher emphasis on patient satisfaction scores and trauma/stroke bundles of care, and less emphasis on voluntary committees when deciding employees raises. Penalizing employees on an annual raise for not being on a 'voluntary' committee implies that they care more about publicity and involvement than they do about actual clinical care and interactions with patients. Additionally, for an organization who claims they want to be the highest paid and sought after employer- we offer no paid sick time for employees. We must use paid time off vacation time when we are ill, which promotes employees to come to work sick to save their PTO for vacation. All other organizations in the area offer paid sick time separately from paid vacation time.

Put Doctor Patrick incharge. He's easy to talk with.

Quartaly bonuses for staff.

Raises for non field staff.

Reduce the paperwork heavy culture. Put focus on staffing and utilizing 911 ambulances for actual 911 calls and not for transfer/standbys

Reevaluate deployment more often and continue to grow staffing

Regarding the EMS division, operationally, we are prepared for major events, but logistically, and personnel planning always seem to be after thoughts, until it is too late.

Regular testing for all attendants to make sure they know protocols and first line medications and doses. Too many times I work with senior attendants who I feel are an extra set of hands but not someone I can confirm medication doses or procedures with in a time sensitive situation for, which can make my job more stressful than it should be. They fall back on the in-charge and feel they don't need to keep up with changes because ultimately the in-charge is at fault. I do not mind teaching, but there are many that take it for granted. Besides that, I LOVE this place and will work here as long as I can.

Replace the CEO, COO, and CFO. They all have motives outside the best interest of the county. As does the new EMS chief who was hired as a "Yes Man" to them.

Replace the senior management team. Too many positions here are filled with people that are unqualified for their positions.

Senior leadership accountability and integrity. Competent/experienced management.

Senior management (CEO,COO) would spend as much time and effort supporting the command staff as they do the individual employees. At times senior managers treated in a way that stifles innovation and makes them afraid to make independent decisions. They are restrained from reaching their full potential by the fear of criticism.

Senior management needs to have an unbiased way to evaluate situations. I've never had a job until now where I experienced the politics of different "clicks" that seem to be pitted against each other for no apparent reason other than to have control over each other. Might as well be in high school again. It was disappointing to come across this as an employee who had quite a bit of pride in feeling that this was a secure job as long as you were clinically sound and helped out when you could. I understand that with the size of our field staff, people won't get a long. But I feel our senior management let's the politics get in the way. I learned a valuable lesson a long time ago from a prior job with a really good manager. They said there are 3 sides to every story (sometimes more). There's your side, their side, and then somewhere is the truth. And if management can't be unbiased or just plays to one side, then no one is secure regardless of how good an employee they are. Hopefully it'll change, but I doubt it.

Senior management/command staff needs to work on making better decisions.

Sick days NEED to be separated from regular PTO use. Many of us have children and to be penalized at 4 call offs all due to illness is dumb in my opinion.

Specific to ALARM I think we as a whole need to work on team building and understanding that we are in a very tight space for 12hrs a days for half the year we need to lean on each other and have trust at one point we truly did have that bond and it has faded due to cliques in the room not being addressed properly if we work on the team aspect I believe this will help as a whole with the environment that we work in

Staffing and not changing the hours someone is expected to work.

Staffing and work life balance is an ever present issue globally within EMS that should be improved

Staffing, pay, benefits, more trucks , actual downtime,

Staffing.

Staffing/Scheduling. 9 day rotation is awful. Additionally, we need some training during our shifts. We have alot of high quality procedures and sick patients we deal with, so why aren't we constantly doing training? Even if it's like a mass email sent with practice scenarios, I feel like that would help keep people fresh.

standing desks !

stop blowing money on useless items and give us a pay raise instead.

Stop dispatching ambulances to stage when law enforcement is going to have a significant delay. It kills the precious little downtime we have and ruins morale

Please provide one suggestion on how to make this organization a better place to work.

Stop focusing and/or giving into low performance employees.

Stop giving the re-credential exam

Stop micromanaging!

Stop promoting a culture of fear. Treat your employees well without micromanaging their every move.

Stop showing favoritism

Take peoples opinions/suggestions more seriously...don't blow them off or not follow through.

the communication needs to improve/ We need to stop playing favorites/ We need to stop enforcing policy's only when its convenient/ We need to care about mental heath

The confidence between admin and field staff needs to improve. Field staff don't feel the confidence from administration when a problem comes up. Whether it's a matter of negligence or clinical improvement, big or small grievances, etc. Field staff feel that somewhat of a "target" has been painted on their back. It brings fear of job security, stability, and unwanted stress into the environment. Not to mention a reduction in moral. Pay scale improvements-gap between attendants and In-charges. Better pay and caps for veteran In-Charges. Schedules-Work schedules in general need to be revised to reflect more rest. As the county grows, our call volume and workload increases causing a decrease in safety, moral, and overall content with work.

The In-charges need a raise to recruit more attendants to promote. We need to hire more employees to fill vacancy.

There is way too much emphasis on disciplinary actions vs building a cohesive and transparent team. Middle management is, at times, fairly poor in leadership abilities and attitude.

There needs to be more available rideouts with FTO's to provide guidance on how to promote successfully Incharge. Pay gap between Incharge and attendant should be more significant. Currently most Incharge's take the most critical calls depriving the attendants from valuable learning experience, and confidence to prepare them to become Incharges. The reason they take all critical calls is due to fear of repercussions from medical directors. Attendants should never say they are not comfortable taking a call, because Incharges are not always comfortable either but they have no choice. Incharges should report every instance an attendant is not comfortable and education should be provided to ensure attendants are always comfortable taking any call. More 12 hour trucks should become available.

There's nothing of high importance I would change, everything I'm concerned with is already being worked on within the organization. So as I always say, let change that facial hair policy!

This organization needs to work on working together. I have noticed when an issue comes up people from different departments are quick to drop the work on others. Issues should be clearly stated and BOTH departments need to work together in order to resolve an issue.

to allow workers to spend time with their dying family members if they're unavailable to call off or get approved for PTO last minute. having bereavement is nice, but unfair of not having the availability to take off unless someone has passed away

to experience or see for our self what each departments does for the organization

Transparency

transparency and communication from senior command staff

Treat all employees equal and stop showing favoritism to certain Alarm employees. All Alarm employees should be treated equal.

Treat each employee equally. Provide better work space/environment for non-field employees. Do not always trust executive management over the working employees. Eliminate the favoritism.

Treat everyone the same - acknowledge all groups not just the field or persons in one specific group.

trust

266 Respondents

Comments: 211 Responses ⓘ

Select Question:

Show 200 ▾ entries Search:

Please provide one suggestion on how to make this organization a better place to work.

Uniform supervising approach across all district supervisors.

Unit leaders needs to communicate with their staff

Value your employees more. They are not so easily replaceable.

Very little to no employee development beyond promoting people to incharge.

We need more employees to fill open spots, but that can only be helped so much

We need to examine our tendency to be petty and focus on the bigger picture, no focus on every tiny detail. When you examine anyone or anything using a powerful enough microscope, you will find the flaws. If people perceive that the company cares more about finding and documenting flaws than they do about anything else, no one will prosper or grow; the company will be underserved and the employee will burn out.

we should get a 15-30 minute massages once a month

We should provide healthcare benefits to retired employees.

When the organization makes decisions that affects others that manage a project; the person that is managing the project should be included in those conversations so that barriers can be addressed and all involved can have a shared outcome and vision.

Wish all Admin Staff were treated equally. I do not think that some departments are treated as equal. Some departments are left in the dark with some things going on with the district. Some departments have their staff have their own offices while other departments have to share a suite together creating issues with productivity and constant allergy issues and constant talking in that department making focusing on daily tasks very hard for some employees. And some fellow employees do not care of their constant distractions they create for fellow employees. Wish we had the chance to go to more training for our department other then the manager always being the one going to these classes while the staff needs the education also. Field staff have great training offered to them all year long while other staff do not.

Work to find the medium between major organization and the small place it came from. We aren't exactly making backboards during downtime anymore.

Question #2

What do you like most about working for this organization?

266 Respondents

Comments: 199 Responses ⓘ

Select Question:

Show 200 ▼ entries Search:

What do you like most about working for this organization?

-Progressive protocols -Freedom to make the right decision for the patient a individual needs

...

12 hours shifts are key

A good portion of co-workers truly enjoy patient care and give 100% to their patients.

Advanced protocols, equipment and training.

agressive treatment plans

All levels of the organization are held to the same Core Values. Employees are well taken care of in all aspects by MCHD.

As an organization, our standards are high and we strive to hold each other to those high standards. We are given the tools we need to do effective pt care.

Autonomy

Being a part of an organization with a great mission and role in the community. Even though my work unit isn't as cohesive, the larger organization still makes me feel accomplished and supported

Being able to help others.

Being able to provide excellent care to the citizens of Montgomery County, and having the tools, support, and guidance to do so uninhibited. There is also a sense of family at the station that I'm at, and I couldn't be happier about the people I work with.

being able to really make a difference in patients lives and the other employees are of high caliber and that makes me feel confident in what we do here

Being in public service

being out of our department at least half of the day, and nice benefits.

Being part of a high performing EMS system

Benefits

Benefits

Benefits and appreciation of what we do by management.

Benefits and locality to home.

Benefits are great!

Benefits.

Benefits. Able to work over time. Training opportunities. I also believe that MCHD does a lot for their employees.

CE

Commitment to learning

Communication and being kept in the loop about upcoming events and changes within and around the organization. Very rarely do you get this kind of communication between upper management and field staff.

Compensation, technology, shared vision within my team, progressive nature of my team.

Comprehensive benefit package

Despite our challenges and differences, at the end of the day and at our busiest times we rally together to take care of patients and each other

Don't have to travel out of the city limits

What do you like most about working for this organization?

educating students

education and training

Education benefits, even though a majority of thing here are taught with "a this way is the only right way to do something attitude"

Employees here enjoy the job they do and take pride in working here. And money is not bad.

Encouragement for innovation and the passion of the employees

Equipment. Well maintained trucks.

Everyday we get the chance to make a big impact in the community, and help out lots of people in need.

Feeling as though my opinion is important

Feels like family!

first impressions are important and with this organization comes nice equipment, sharp looking uniforms, and smiling faces.

Flexibility of job; benefits (TCDRS, VALIC); Retiree Insurance Plan; Seeding of HSA; PTO Accrual

Focus on improvement and leading the industry.

Getting a paycheck

Good equipment

Good equipment and good protocols!

Good equipment.

Having the opportunity to improve my knowledge and skills with some great people.

Having the opportunity to learn great things and getting to work with some great people. Helping the community

helping others

Helping others and assisting with their needs

Helping people that actually need help

How compassionate most employees are towards patients. How I'm not afraid to come to one of my higher ups with anything because I know they care. How advanced they are and how proud I am to work for them.

I can make a difference. Everyone can make a difference. We make a difference in the community.

I enjoy being able to be an integral part of helping the community and working with others who share the same mindset. When I put on my uniform it means something to me and I take pride in and am confident in my abilities to make a difference in the lives of the hurt, sick, and dying.

I enjoy getting to help the patients who are actually in need.

I enjoy having the trust and freedom to practice as a clinician and being able to mentor my partners to become better paramedics.

I enjoy my job but I think there is a huge disconnect with dispatch and the field crews. We have been short staffed and the other units are picking up the slack and it causes us all to have increased call volume. Many times we are getting off late from shifts or being moved around to fill holes on other trucks which causes added stress. None the less, I enjoy my job and I know that we will get back on track. This is one of the best services as far as patient care that I have ever works at. At the end of the day, we provide good quality care to our patients and that is what matters most.

I enjoy the advanced scope of practice and focus on patient satisfaction

I enjoy the friendships I have made. The opportunities that are given to the community. Public outreach. Public health, Community paramedic. I have a supervisor that goes above and beyond in answering my questions. They even inform me of when they bring my questions to the "supervisors meetings". My supervisor and my partner at work are very informative of the "inside workings of MCHD" they also help me understand what is happening when things are not clearly explained in CE or when CE fails to be consistent and inform everyone of the same thing.

I enjoy, for the most part, my co-workers. When we come together to make a good team, the work becomes very fun.

I feel it is like a second family.

I feel that I am well trained and well equipped to do my job. I have seemingly great benefits to support my family and EAP to available should I need it.

I feel that with in my organization I have a voice.

I feel valued and respected, more now than ever with this organization.

I get pride from being a part of this organization. I have passion for the work I do and I feel like I can make real improvements. There is obvious and apparent disconnects between departments with outright antagonists. They have an affect on my day to day productivity but they do not change my outlook on my department or work load.

I have a job

I like being able to help patients even though I am rarely seen.

I like making a difference in peoples lives... one person at a time

I like many things about the organization. I am most happy with the quality of care we provide to the citizens.

I like our TCDRS program. I like that we have all the resources needed to get the job done.

What do you like most about working for this organization?

I like that as far as most EMS systems go, this is definitely one of the best in the nation; albeit that's not a very high bar.

I like that I am able to make some kind of difference in someone's life everyday

I like that I am able to speak my mind, I just wish it didn't fall on deaf ears.

I like that I don't mind and am willing to do more work outside of my scheduled shifts because that work is usually for the benefit of my coworkers, the safety of many people or the improvement of the organization as a whole and they willingly pay employees well for this and are not so tight fisted that I regret being part of extra work.

I like that MCHD promotes from within the company. Managers and executive staff look for qualities in each individual, and encourage promotion. I enjoy working for my community, helping patients that don't always know what they are doing. Speaking for people who can't always communicate for themselves. I think that our employee benefits are great, and enjoy working for MCHD.

I like that the organization has a high quality of care for patients and that they strive to be the best in the business.

I like that they promote within the company. The structure of this company is solid.

I like that we have great benefits and that our overall mission and values are incorporated into our work every day. We have a great equipment, units and an engaged Medical Director. Though MCHD has its problems, I am proud to work for MCHD.

I like the benefits and equipment.

I like the clinical protocols and medicine we practice.

I like the core values for which this organization stands for.

I like the evolving care provided to patients that changes based on science based research and I like seeing new protocols better help our patients.

I like the opportunities available to stay with the company long term, whether in the field or in administration.

I like the people I work with on a daily bases.

I like what the organization stands for. This is a really great place to work.

I love being in an environment where I matter. Many of my previous jobs cared very little about its employees but here I feel respected.

I love everything!!

I love our values and what we stand for.

I love the attention to CE and the support each and every employee receives from their direct district chief and from their deputy chief. When someone is struggling they can ask for help without backlash.

I love the pride I get when I tell people I work for MCHD. I feel like we have earned the reputation of being the most advanced EMS service in the Houston area.

I love the values that we uphold each and every day. I appreciate the bond that coworkers and partners have with one another.

I mostly like the opportunities I have to use my time not only on the ambulance, but in other matters inside MCHD.

I value the organizations commitment to excellence

I'm proud of my employer but disappointed on many levels as well

I've been given opportunity to better myself and operate at the highest level in my field all while providing for my family and planning for my future. MCHD is a very special organization that I love to be a part of. I believe there are problems at the middle management level (district chief), but I feel fully supported by senior management. I hope to make this organization my career until retirement, but I can't help but to feel that termination is imminent once in senior management. That is based on non-personal history which I hope does not repeat itself. I look to my senior management as mentors and hope to be at their level one day.

Innovative and evidence driven. High quality patient care. Industry leader.

It feels like a family. I enjoy that

It has structure and organization. Everybody cares about each other equally, no matter what position or rank.

It is the organized and prudent place I have ever worked. Senior staff are very attentive to the needs of their employees. The protocols and equipment are very nice as well.

It's a family. The benefits are great and I love what I do and my manager is pretty great

Leaders in both medicine and dispatch.

Making a difference for people in my community when they feel like there may be no other help out there.. It's nice to know we are here for them helping them through what may be their roughest times.

Making a difference in the community in which I live.

MCHD is a very progressive service. All equipment is well maintained and always in working condition. Company provides uniform allowance, proper training quarterly to assist you with changes in the organization.

MCHD makes you feel like you are part of a family. I know I will always be taken care of here.

MCHD prides itself providing leading edge medical services to its citizens. We review all we do, search for best practices, and focus on more efficient and effective care.

MCHD provides comprehensive employee benefits and they make all efforts to reduce turnover. MCHD is one of only a few career EMS agencies.

MCHD values the talents and skills I bring to work.

My co-workers

What do you like most about working for this organization?

My fellow employees being like family.

My peers.

my work schedule

n/a

Neutral

New equipment

Not sure. Upper management seems more interested in protecting their salary and bonuses than in providing good patient care. 15 MILLION in excess cash could have put a LUCAS on EVERY truck in the county

Opportunity to affect positive change on a large scale

Overall a good organization, great people to work with. Great protocol and patient treatment plans. Ability to use your knowledge as a clinician and not just follow set treatment plans

Overall, company cares, tries to do the right thing. I think it's important to point out that those making the decisions have never been out in the streets, or haven't in decades. It would be eye opening for them to ride every once in a while with us.

Overall, nearly everything. I almost instantly felt as though I belonged here. We do a lot of things really well, patient care and customer service as well as professionalism are top notch. Were I to leave EMS or no longer be employed here I would likely not be nearly as satisfied at another organization. I could not imagine working anywhere else. We have great equipment, generally well supported, and I feel as though I am working among people like myself. I have been very happy here overall. I like our service area, patient populations, coworkers, EMS chief and ops chief and clinical management staff. I like our equipment and services we are allowed to provide. I like our progressive protocols and the ability to operate as a clinician. I have been very happy here and honestly could not imagine working elsewhere.

Pay, protocols, and benefits. Certain managers are top notch, while others are not quality.

Pension

People

Prestige! We are MCHD - recognized across the Country high quality care and innovative protocols. We are consistently rated as one of the top EMS providers

professionalism from the staff particularly field staff

Professionalism, Innovation, Employee Support/Respect, Big organization however still has that small type feel. Great place to work.

Protocols with a fair amount of autonomy. Some, but not all supervisors are great and give a lot of support.

Providers are allowed to make clinical decisions instead of just following a protocol.

providing pt care

Providing services that help the community.

Retirement package

retirement program.

stuff and things

Team work

Teamwork, compassion for others and the effort that goes into making sure employees know they are valued.

That I am able to help patients find resources for what they need. I love to see a patient leave out our doors with a smile after we were able to help with what they need. I love my three people team members.

That the focus of the organization is always looking out for the community needs.

that we are able to help people in need.

That we get to take care of people and we are an innovative service.

The ability for advancement.

The autonomy we have as providers of patient care supplemented by our equipment.

The benefits

The benefits

The benefits and the work hours.

The benefits and time off. Truly making a difference in patient care. Helping others

The Benefits are good.

The clients that I meet and their stories.

The company health benefits

The constant strive for improvement as an organization

The continuing education resources, equipment, and benefits.

What do you like most about working for this organization?

The culture of always striving for excellence.

The daily affirmation that I'm a good person because there is no way I can let down anyone as much as the management here has let me down.

The emphasis on training, continued education, and employee/patient safety.

The employees from the bottom up of MCHD make it the success it is.

The fact that we do provide a high level of prehospital care to our patients.

The fact we are contributing to the community and making a difference in the healthcare aspects of everyone's lives. We help save lives.

THE FIELD STAFF THAT I HAVE MET THROUGH THE YEARS HAVE CREATED LONG TIME FRIENDSHIP AND THAT IS GREAT TO

The friends I have made in coworkers

the immediate team I work with

The Job fulfillment

The level of excellence that is expected.

The level of respect that we receive from partnering hospital staff

The medics here exude professionalism and are very patient oriented.

The mission/vision, the person I report to and the employees I work with.

The only thing that is keeping me here is the pay and benefits. Also I noticed that this survey doesn't give any place to explain the fault and the employee's reason for giving "disagree" answers during the survey.

The opportunities to learn and further my knowledge and career as a paramedic

The organization is progressive and innovative.

The organization makes me proud to come to work and be respected and useful as I make it my career.

The pay

the peak schedule

The people

the people i work with

The people I work with are competent, kind, caring, and dedicated.

The people in my department that I work with.

The people- we have an extraordinary pool of talented medics here

The progressive nature of our protocols, extensive training opportunities, and top-of-the-line equipment.

The protocols and equipment available to us. My co-workers. The pay.

The protocols and the equipment. My coworkers.

The quality of the work, equipment and the pay.

The reputation of the organization. Employees can develop and advance within the organization with hard work and dedication.

The retirement and insurance benefits.

The room for growth. Also the command staff listens to the employee's and helps in any way they can.

The sense of community.

The sense of pride I feel when I tell people who I work for. The quality of care we give, the great equipment we have to properly do our job. I have a great supervisor that is very involved with us and in helping each of us grow individually. I believe Chief Campbell and Shaw have our best interest at heart and for the first time in many years we have 2 chiefs that are approachable and I believe actually hear what the employees are saying. I love mchd. I love that the other services around us respect us. I want mchd to maintain that image, not lower the bar or our standards just to get butts in seats around here.

The standards set and kept by the organization with value placed in the patients and the employee are what I like about this organization

The team i work with.

The thing I like most is the recognition and ability for us to provide advanced care for our patients and that we are trusted to make those sound decisions without micromanagement, but still having a support network to consult when needed.

The training is excellent, the equipment is new and works well, and the expectations are clear.

The vision and integrity of the EMS Chief and Asst. Chief of Operations, and the clinical autonomy. Additionally my position gives me professional growth as a leader.

The work environment is kind and safe for me. Working for an organization that I am happy to come to everyday is a dream! To know I will come to work and be treated with respect and care is something I have never been able to have before. I tell people often this is the best place to work, from the people to the fair pay.. it is an amazing place to be a part of. I consider myself to be very lucky.

The work/life balance is commendable. Also, you don't have to live in fear of making a mistake and management making a quick decision without getting all the facts first.

What do you like most about working for this organization?

There is good support from leadership to help sculpt your future, in both a professional and personal sense. I feel like I am able to communicate with my direct report and learn how to better myself and refine my abilities in a positive way.

This organization is very divided - EMS and Administration they do not interact well together except when something truly devastating happens, then we become one. Sometimes that can out way all the negative and division.

Upper management support in the way that allows employees to better themselves in the sense of education, moving to another department, and mental health. How effectively MCHD works with the various fire department and lend support when needed.

We are fortunate enough to be well-funded, financially. This allows us to work with the best equipment and technologies possible.

What I like most about working for MCHD is the quality of the people I work with, the professionalism in upper management and the desire to help the people of this county. I feel proud to wear this uniform. I feel like I belong here to help others and my fellow co-workers have the same attitude.

What I like most is being able to push the boundary of learning new things and growing not only as a person but as someone in the medical field as well

What I like the most about working for this organization is employees from all departments make you feel like family and I LOVE Family.

When you do a good job and someone sees it, they appreciate it.



Agenda Item #13



To: Board of Directors

From: James Campbell

Date: January 28, 2020

RE: EMS Division Report

Executive Summary

- Customer service scores for calendar year 2019 rank MCHD EMS 2nd compared to other EMS systems. There were 4,328 patient surveys for the full calendar year. Our average survey score was 95.46, and 85.52% of responses gave MCHD the highest rating of “very good.” Overall, 99.09% of responses were positive. Although we were not ranked 1st compared to other EMS Systems, this is a great accomplishment and continues to show consistency in our customer service. Chief Campbell will be reviewing previous year’s scores to determine areas of improvement compared to previous end of year survey results.
- MCHD received an official notice and paperwork from CAAS regarding our reaccreditation, through 2023.
- 2019 was the busiest year on record for EMS call responses, and Chief Campbell is working on a 2019 Comprehensive EMS Report that will be complete by the February 2020 BOD Meeting.
- Jessica McClosky has been hired internally as the Transfer Division Manager. Jessica was previously an Attendant, and comes to the division with a background in transfer services in the Houston market. Jessica has held meetings with division and has been working to complete her internally manager orientation.
- Assistant Chief Jordan Anderson has submitted his resignation, effective March 6, 2020. We are appreciative and thankful for Chief Anderson’s dedication and contributions to MCHD throughout his career. His passion for clinical excellence and dedication to the citizens of Montgomery County will be missed.
- Sean Simmonds and other members of Command Staff met with EMTF-6 Coordinator Jon Clingaman to review MCHD’s state deployment plans and resources if called upon for a large scale disaster.
- Chief Coty Aiken (TEMS) and Chief Scott Sanders (Bike Team) have both settled into their new roles managing these special teams. Both Chiefs are getting their respective teams organized and plan to report their progress to the BOD at the April 2020 meeting.
- At the January 2020 Chiefs meeting, the high level results from the Press Ganey Employee Satisfaction Survey were reviewed. Chief Campbell will be compiling the results and meeting with the Chiefs individually to review their respective results.
- Mr. Johnson, Chief Campbell, Dr. Dickson, and Justin Evans have all met with the new Woodlands Fire Department Fire Chief, Palmer Buck. We are excited for The Woodlands FD and look forward to continuing our great partnership in the county.
- As 2019 closed, we are thankful for the direction and support the MCHD Board of Directors has provided EMS and look forward to what the next decade of EMS holds for MCHD and Montgomery County!

Alarm Summary

- ALARM reaccredited as an Accredited Center of Excellence, through the International Academies of Emergency Dispatch for Emergency Fire Dispatch (EFD). This is the second Fire re-accreditation, and we were the 28th center worldwide to get this distinction.
- ALARM began a new shift bid cycle, and incorporated a school schedule to allow employees to enroll in higher education, while still working a regular schedule.
- ALARM District Chief Lois Clancy was recognized in December for 30 years of service at MCHD.
- We are in the process of testing a new CAD feature called Caller Location Query or CLQ, which allows us to get more reliably accurate information from mobile callers who do not know where they are.
- At an ALARM Leadership meeting, we discussed the year ahead and made plans for regular staff meetings/CE specifically for ALARM employees.
- We finalized the yearly evaluations for ALARM Medics I, II, and III.

Department of Clinical Services Summary

- Met with Carol Gucci, and she committed to being a guest speaker at Q1 2020 CE to speak to crews on Provider Resiliency.
- Save Reunion, on 1-17-2020, honoring Megan Steely, Tina Cerruti, Scott Sanders, and Destiny Lafferty.
- Dr. Dickson, Dr. Patrick, Chief Crocker, and Chief Campbell attended the National Association of EMS Physicians (NAEMSP) conference in early January 2020. They were able to bring back useful best practices that DCS will study for future potential implementation.

EMS Operations Summary

- The 2020 Shift Bid is underway, and Medic 27 and Medic 35 (previously M3) have been added to the system. We are continuing to monitor staffing, and the next new hire testing will take place in February 2020. There has been an influx of Attendants enter In Charge testing, which has been great to see.
- Captain, In Charge, and Attendant 2019 yearly evaluations are complete. The Chiefs group will be the next set of employees to have their 2019 yearly evaluations completed.
- Salary Survey adjusts will be taking place in mid-January 2020, and Human Resources has been diligently working to ensure all the adjustments are communicated to the employees and entered into Paycom.
- The new group of Horton Ambulances are be prepared for service, as these new ambulances go into service we will be retiring some of the older Frazer units.
- EMS Operations and DCS have been working on a new Captain promotional process and plan to have testing in February 2020.
- Chief Cottar, Chief Shaw, and Chief Campbell visited the HCA Transfer Center in Houston to meet their staff and learn more about their call taking and dispatch process.
- On Christmas Day, the Hope Crisis Dog Team visited MCHD and 3 dogs were taken around the district to visit with on-duty crews.
- The first planning meetings are underway for the 2020 Woodlands Marathon and IRONMAN races.



Dispatched Incident Review

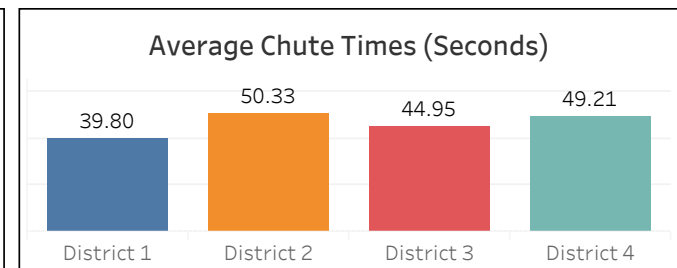
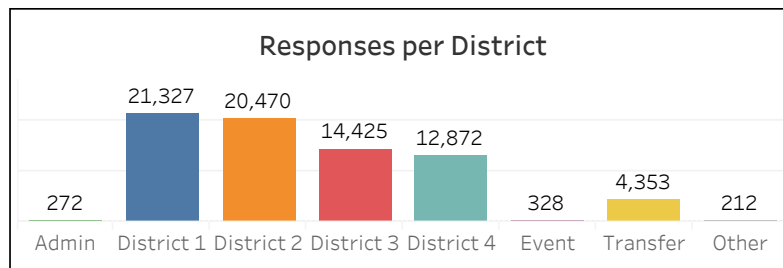
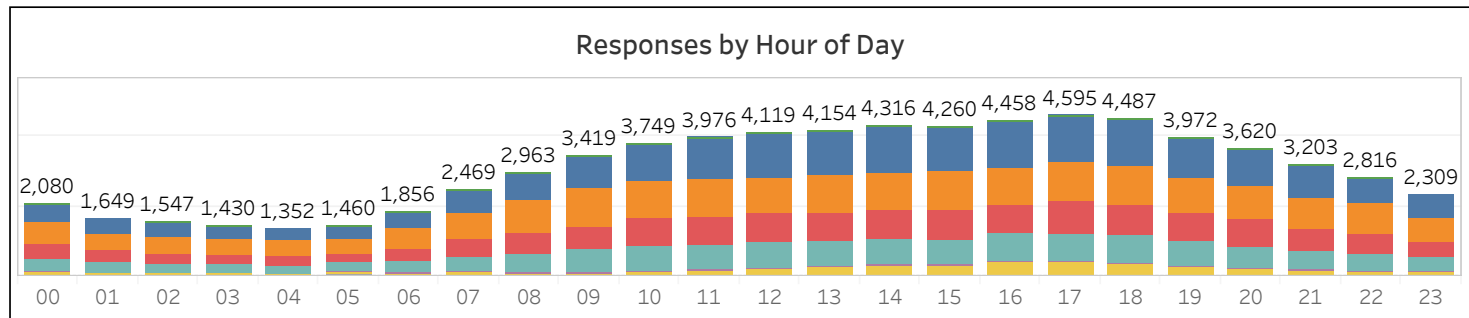
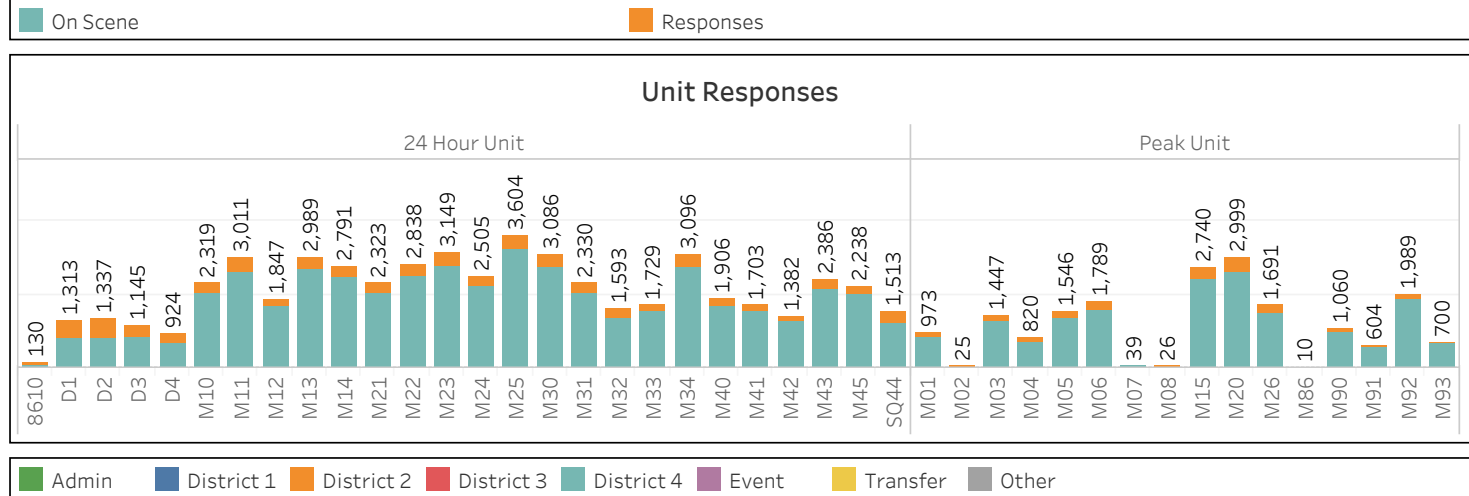
Last Year

1/1/2019 - 12/31/2019

Dispatched		On Scene		Transported		Response Times				
Incidents	61,690	Incidents	58,337	Incidents	42,573	Priority 1	Priority 2	Priority 3	Priority-2	Overall
Responses	74,259	Responses	64,163	Transports	43,143	95.1%	97.6%	97.1%	100.0%	96.1%

Fall	6,277
MVC	5,929
Sick Person	5,620
Transfer	4,751
Breathing Problems	4,286
Unconscious/Fainting	4,058
Chest Pain	3,733
Transfer/Evaluation	2,968
Emotional Crisis	2,767
Seizures	2,284
Stroke	1,674
Assault	1,621
Abdominal Pain	1,560
Unknown Problem	1,459
Hemorrhage	1,417
Medical Alarm	1,281
Traumatic Injury	1,083
Overdose Ingestion	1,051
Diabetic	963
SEND	901
Heart Problems	765
Structure Fire	717
Back Pain	610
Cardiac Arrest	595
Allergic Reaction	507
Dedicated Standby	413
Headache	341
Choking	259
Pregnancy/Miscarriage	242
Obvious/Expected Death	221
Penetrating Trauma	188
Environmental Exposure	167
Animal Attack	144
Non-Dedicated Standby	135
Gas	98
Burns	54
Eve Problems	49
Dedicated TEMS Standby	48
Inhalation/Hazmat	46
Outside	38
Smoke	38
Vehicle Fire	36
Alarm	27
Water Rescue	26
Service Call	25
Drowning	24
Inaccessible Incident	24
Locked in a Vehicle	20
Child Locked in a Vehicle	16
Entrapment	15
Electrocution	14
Mutual Aid Assist Agency	13
Aircraft Emergency	13
Hazmat	12
Rescue	12
Lake Rescue	7
Electrical Hazard	7
Alarm System Testing	6
Controlled Burn	6
Explosion	5
Creekside Medical	4
Grass/Woods Fire	4
HazMat Still	3
Odor	2
Outside Fire	2
Assist Law Enforcement	1
Fluid Spill	1
Lightning	1
Lightning Strike	1
Marine Fire	1
Search and Rescue	1
Transformer	1
Water Craft in Distress	1

5 - Transfer Protocol	45
Transfer	2,980
Transfer - ALS	1,673
Transfer - Emergency	48
Transfer - Specialty Care	5



Hospital Patient Transport Report - Previous Month

Avg. Turnaround Time (Minutes)

Conroe - HCAHH	28.1
Memorial Hermann Hospital The Woodlands	34.1
Kingwood - HCAHH	30.1
Houston Methodist The Woodlands	30.0
St. Lukes Hospital The Woodlands	26.3
Tomball - HCAHH	27.6
Texas Children's Hospital The Woodlands	27.2
Memorial Hermann Northeast	34.5
Houston Methodist Hospital	34.8
Hermann Hospital	48.1
Aspire Behavioral	10.4
Tri-County MHMR Hospital	9.4
Magnolia -- HCAHH ER	19.2
St. Luke's Medical Center	35.3
Michael E. DeBakey VA Med Center	33.7
Houston Methodist Willowbrook Hospital	31.3
Woodland Springs Health	11.7
Memorial Hermann Woodlands West	18.8
M. D. Anderson	34.5
Texas Children's Hospital	28.4
Memorial Hermann Cypress Hospital	30.9
St. Lukes Hospital Lakeside	20.7
Ben Taub General	44.7
Cypress Creek Psychiatric	12.9
Lyndon B Johnson General	30.8
Northwest - HCAHH	26.4
St. Lukes Hospital Vintage	29.9
CHI St. Luke's Emergency Center - Conroe	25.2
Cleveland -- HCAHH ER	29.0
HCA Houston Healthcare Medical Center	31.0
CHI St. Luke's Emergency Center - Montgomery	17.2
Kingwood Pines	38.1
North Cypress - HCAHH	23.1
St. Lukes Hospital Springwoods Village	24.0
Texas Children's Hospital West Campus	23.8
Baylor Scott & White College Station	23.5
CHI St. Luke's Emergency Center - Spring	14.6
Clearlake - HCAHH	23.2
College Station Medical Center	19.6
Houston Methodist-Walter Tower	31.1
Huntsville Memorial	20.6
Memorial Hermann Hospital Greater Heights	29.5
St. Joseph Medical Center	40.0
The Woman's Hospital of Texas - HCAHH	19.9

Total Patients Transported (Hospital Destinations Only)

3,499

Alerts and Activations

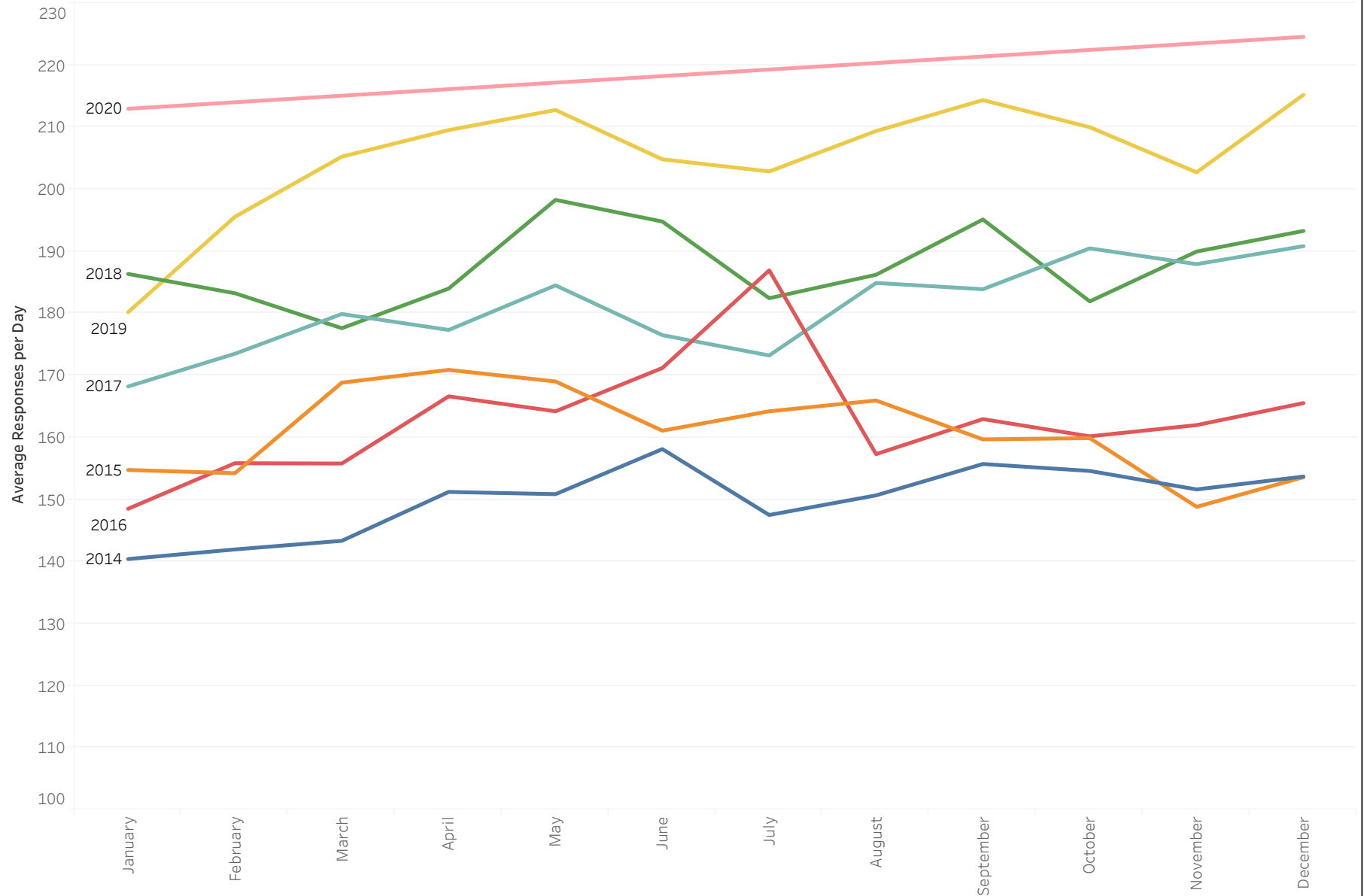
	Sepsis Alert	STEMI Alert	Stroke Alert	Trauma Activation
Conroe - HCAHH	14	5	3	13
Memorial Hermann Hospital The Woodlands	17	4	14	6
Kingwood - HCAHH	8	1	7	1
Houston Methodist The Woodlands	6	2	9	
St. Lukes Hospital The Woodlands	5	1	5	
Tomball - HCAHH	1	2	1	
Texas Children's Hospital The Woodlands				1
Memorial Hermann Northeast	1			
Huntsville Memorial	1			
Grand Total	53	15	39	21

Patients per Facility

Conroe - HCAHH	964
Memorial Hermann Hospital The Woodlands	779
Kingwood - HCAHH	411
Houston Methodist The Woodlands	380
St. Lukes Hospital The Woodlands	367
Tomball - HCAHH	158
Texas Children's Hospital The Woodlands	135
Memorial Hermann Northeast	56
Houston Methodist Hospital	26
Hermann Hospital	24
Aspire Behavioral	19
Tri-County MHMR Hospital	18
Magnolia -- HCAHH ER	17
St. Luke's Medical Center	17
Michael E. DeBakey VA Med Center	16
Houston Methodist Willowbrook Hospital	14
Woodland Springs Health	14
Memorial Hermann Woodlands West	10
M. D. Anderson	8
Texas Children's Hospital	8
Memorial Hermann Cypress Hospital	5
St. Lukes Hospital Lakeside	5
Ben Taub General	4
Cypress Creek Psychiatric	4
Lyndon B Johnson General	4
Northwest - HCAHH	4
St. Lukes Hospital Vintage	4
CHI St. Luke's Emergency Center - Conroe	3
Cleveland -- HCAHH ER	3
HCA Houston Healthcare Medical Center	3
CHI St. Luke's Emergency Center - Montgomery	2
Kingwood Pines	2
North Cypress - HCAHH	2
St. Lukes Hospital Springwoods Village	2
Texas Children's Hospital West Campus	2
Baylor Scott & White College Station	1
CHI St. Luke's Emergency Center - Spring	1
Clearlake - HCAHH	1
College Station Medical Center	1
Houston Methodist-Walter Tower	1
Huntsville Memorial	1
Memorial Hermann Hospital Greater Heights	1
St. Joseph Medical Center	1
The Woman's Hospital of Texas - HCAHH	1

Average Responses per Day by Month, with Forecasting

2014, Actual 2016, Actual 2018, Actual 2020, Estimate
2015, Actual 2017, Actual 2019, Actual



MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, Mi 48096
1 (517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

EMS System Report

January 1, 2019 to December 31, 2019

Your Score

95.46

Number of Your Patients in this Report

4,328

Number of Patients in this Report

85,002

Number of Transport Services in All EMS DB

160





Executive Summary

This report contains data from **4328 MCHD** patients who returned a questionnaire between **01/01/2019** and **12/31/2019**.

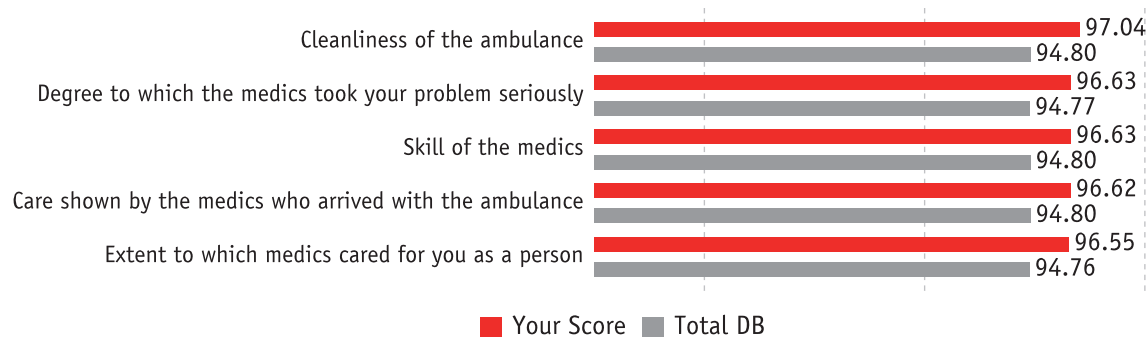
The overall mean score for the standard questions was **95.46**; this is a difference of **2.28** points from the overall EMS database score of **93.18**.

The current score of **95.46** is a change of **0.03** points from last period's score of **95.43**. This was the **16th** highest overall score for all companies in the database.

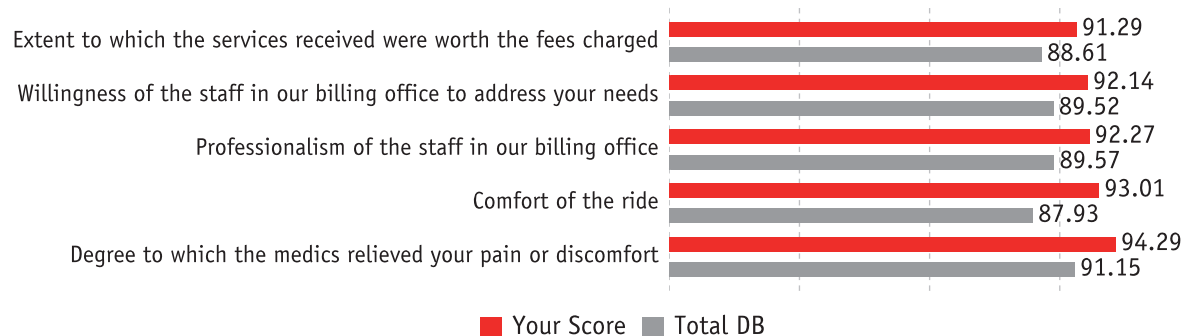
You are ranked **2nd** for comparably sized companies in the system.

85.52% of responses to standard questions had a rating of Very Good, the highest rating. **99.09%** of all responses were positive.

5 Highest Scores



5 Lowest Scores



Fleet Summary 2018-19

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
December 2019	162,263	16,772	2,873	15,170	197,078	49,270
November 2019	123,557	12,881	3,924	13,850	154,212	38,553
October 2019	158,708	15,738	7,372	17,712	199,530	49,883
September 2019	129,691	13,253	3,115	12,913	158,972	39,743
August 2019	131,798	13,198	3,761	12,369	161,126	40,282
July 2019	148,783	15,935	3,498	15,728	183,944	45,986
June 2019	128,055	11,597	4,073	11,908	155,633	38,908
May 2019	129,649	12,084	4,137	13,923	159,793	39,948
April 2019	139,864	16,174	5,629	18,288	179,955	44,989
March 2019	114,193	12,284	4,386	14,570	145,433	36,358
February 2019	107,420	11,697	4,693	13,981	137,791	34,448
January 2019	108,821	12,310	4,069	12,976	138,176	34,544
Total	1,582,802	163,923	51,530	173,388	1,971,643	
Average	131,900	13,660	4,294	14,449	164,304	41,076
Annualized Amounts					1,971,643	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
December 2019	0	0	0	0	-
November 2019	4		2		6
October 2019	5		1		6
September 2019	2		1		3
August 2019	5		2		7
July 2019	1				1
June 2019	4				4
May 2019	6		1		7
April 2019	4		1		5
March 2019	3				3
February 2019	2		2		4
January 2019	3		1		4
Total	39	0	11	0	50
Per 100,000 Miles	1.98	-	0.56	-	2.54

Service Interruptions	Count	Per 100K miles
December 2019	2	1.01
November 2019	7	4.54
October 2019	5	2.51
September 2019	3	1.89
August 2019	6	3.72
July 2019	5	2.72
June 2019	6	3.86
May 2019	9	5.63
April 2019	2	1.11
March 2019	6	4.13
February 2019	1	0.73
January 2019	2	1.45
Total	54	2.74

Agenda Item # 14



To: Board of Directors

From: Jordan Anderson, Assistant Chief

Date: January 28, 2019

Re: Stryker PowerPro Purchase

Consider and act on purchase for three Stryker Power-Pro cot. (Mr. Spratt, Chair EMS Committee)

This purchase is necessary to stock the two expansion units for this Fiscal Year, as well as to have a spare. The spare equipment is warranted since we no longer have equipment assigned to a unit being re-mounted. In the past we have utilized that equipment as spares when in-service equipment became damaged or otherwise needed service. This purchase is budgeted for a total of \$57,000. The quote is for \$59,042.70, which is \$2,042.70 (or 3.6%) over-budget. This purchase is sole source for purposes of having a uniform "fleet" of cots, most notably in relation to compatibility with the PowerLoad system. The Sole Source letter, with specific details, was approved in the October 2016 Board of Directors Meeting.

Fiscal Impact: Nominal

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |



3 Power Pros and 3 Stair chairs

Quote Number: 10099676
 Version: 1
 Prepared For: MONTGOMERY COUNTY HOSP DIST
 Attn:

Remit to: P.O. Box 93308
 Chicago, IL 60673-3308
 Rep: Lauren Kuhner
 Email: lauren.kuhner@stryker.com
 Phone Number: 2812179301
 Mobile: 281-217-9301

Quote Date: 01/14/2020
 Expiration Date: 04/13/2020

Delivery Address		End User - Shipping - Billing		Bill To Account	
Name:	MONTGOMERY COUNTY HOSP DIST	Name:	MONTGOMERY COUNTY HOSP DIST	Name:	MONTGOMERY COUNTY HOSP DIST
Account #:	1123951	Account #:	1123951	Account #:	1078125
Address:	1300 S LOOP 336 W	Address:	1300 S LOOP 336 W	Address:	PO BOX 478
	CONROE		CONROE		CONROE
	Texas 77304		Texas 77304		Texas 77305

Equipment Products:

#	Product	Description	Qty	Sell Price	Total
1.0	6506000000	Power-PRO XT	3	\$14,841.00	\$44,523.00
1.1	6085033000	PR Cot Retaining Post		\$0.00	\$0.00
1.2	7777881669	3 Yr X-Frame Powertrain Wrnty		\$0.00	\$0.00
1.3	7777881670	2 Yr Bumper to Bumper Warranty		\$0.00	\$0.00
1.4	6506026000	Power Pro Standard Components		\$0.00	\$0.00
1.5	6500001430	X-RESTRAINT PACKAGE		\$0.00	\$0.00
1.6	0054030000	DOM SHIP (NOT HI, AK, PR, GM)		\$0.00	\$0.00
1.7	650606160000	ONE PER ORDER, MANUAL, ENG OPT		\$0.00	\$0.00
1.8	6085031000	Trendelenburg		\$0.00	\$0.00
1.9	6506038000	Steer Lock Option		\$715.70	\$2,147.10
1.10	6092036018	J Hook		\$0.00	\$0.00
1.11	6506127000	Power-LOAD Compatible Option		\$1,581.85	\$4,745.55
1.12	6500028000	120V AC SMRT Charging Kit		\$0.00	\$0.00
1.13	6506041000	GREY XPS MATTRESS OPTION		\$0.00	\$0.00
1.14	6506040000	XPS Option		\$1,867.45	\$5,602.35
1.15	6506036000	No HE Section O2 Bottle		\$0.00	\$0.00
1.16	0054200994	NO RUNNER		\$0.00	\$0.00
1.17	6500311000	2 Stage IV Pole PL Option		\$253.30	\$759.90
1.18	6506012003	STANDARD FOWLER		\$0.00	\$0.00
1.19	639000010902	LABEL, WIRELESS		\$0.00	\$0.00



3 Power Pros and 3 Stair chairs

Quote Number: 10099676

Version: 1

Prepared For: MONTGOMERY COUNTY HOSP DIST

Attn:

Remit to: P.O. Box 93308

Chicago, IL 60673-3308

Rep: Lauren Kuhner

Email: lauren.kuhner@stryker.com

Phone Number: 2812179301

Mobile: 281-217-9301

Quote Date: 01/14/2020

Expiration Date: 04/13/2020

#	Product	Description	Qty	Sell Price	Total
1.20	6500130000	Pocketed Back Rest Pouch		\$242.25	\$726.75
1.21	6500128000	Head End Storage Flat		\$130.05	\$390.15
1.22	6500147000	Equipment Hook		\$49.30	\$147.90
Equipment Total:					\$59,042.70

Price Totals:

Grand Total:	\$59,042.70
--------------	-------------

Prices: In effect for 60 days.

Terms: Net 30 Days

Ask your Stryker Sales Rep about our flexible financing options.

AUTHORIZED CUSTOMER SIGNATURE

Deal Consummation: This is a quote and not a commitment. This quote is subject to final credit, pricing, and documentation approval. Legal documentation must be signed before your equipment can be delivered. Documentation will be provided upon completion of our review process and your selection of a payment schedule.

Confidentiality Notice: Recipient will not disclose to any third party the terms of this quote or any other information, including any pricing or discounts, offered to be provided by Stryker to Recipient in connection with this quote, without Stryker's prior written approval, except as may be requested by law or by lawful order of any applicable government agency.

Terms: Net 30 days. FOB origin. A copy of Stryker Medical's standard terms and conditions can be obtained by calling Stryker Medical's Customer Service at 1-800-Stryker.

In the event of any conflict between Stryker Medical's Standard Terms and Conditions and any other terms and conditions, as may be included in any purchase order or purchase contract, Stryker's terms and conditions shall govern.

Cancellation and Return Policy: In the event of damaged or defective shipments, please notify Stryker within 30 days and we will remedy the situation. Cancellation of orders must be received 30 days prior to the agreed upon delivery date. If the order is cancelled within the 30 day window, a fee of 25% of the total purchase order price and return shipping charges will apply.

Agenda Item # 15

To: Board of Directors

From: Melissa Miller, COO

Date: January 28, 2020

Re: COO Report

FACILITIES, RADIO & TOWERS:

- Station 15: Permits have been issued. Demo is complete. Electrical, plumbing and fire suppression rough-in is underway.
- Station 22: The Station 22 tear down began Oct. 9th. Demolition is complete. The footings and forms for the detention pond are complete with 70% of the detention pond walls poured. Underground plumbing and electric are 95% complete. MCHD crews have been moved to MCHD Station 26 for the duration of the project.
- Station 27: We obtained Certificate of Occupancy Jan. 3, 2020 and crews moved in Jan. 5, 2020. The generator was installed 1/16/2020. The Bay fan is on order and will be installed upon arrival which brings the station to completion. We are coordinating the Greater Magnolia Chamber of Commerce for a Grand Opening/Ribbon Cutting Ceremony in the near future.
- Station 31 took in flood waters and Facilities/Radio team worked to mitigate additional damage by removing sheet rock, placing fans and dehumidifiers in the building. The remodel was completed 12/22 and the crews returned the evening of 12/23.
- Station 44 (new): The ESD 2 attorney and Board are reviewing the redlined MCHD contribution and lease agreement. Radio is working with the ESD on a technology review for the building. The projected schedule is:
 - Bid project- January, 2020
 - Start construction- May/June, 2020
 - Substantial completion- June, 2021
- Station 35 (New Porter shared station): Plan and technology review is underway prior to construction.
- MCHD radios have been programed to comply with MoCo Special Threat Response Plan. MCSO are actively reprogramming their equipment and plan to be complete summer 2020.
- Radio department is actively evaluating properties for future tower sites. 911 and City of Conroe are involved in the search.

MATERIALS MANAGEMENT:

- Wesley Meyer, MM Tech transferred to EMS Transfer Division as an EMT-Basic
- Andrew Hilbers was hired as to replace Wesley.
- Spencer Lantz, LP transferred from EMS to Materials Management accepting the Lead Tech position.
- Kevin Piper, MRT transferred to Facilities accepting the Facilities Tech I position.

INFORMATION SYSTEMS and LASERFICHE:

- IT has completed creating the Training Program mention last month for the Annual Cybersecurity Awareness as required by new House Bill 3834. This training is mandatory for all employees and elected officials and required to be completed by the summer. IT met with Compliance Committee to roll out this training.
- There is a growing concern with phishing especially after being alerted by the cybersecurity department of the Department of Homeland Security after the events in Iran. The IT department started an internal baseline test to check staff response.
- IT performed maintenance of major core network devices during the Christmas\New Year holidays to minimize disruptions. IT also move several racks to new power system in the main server room.
- The Laserfiche infrastructure upgrade is nearly complete. We are scheduling migration to new servers by the end of January, and then we will begin migrating data to the new repositories one at a time.
- The following processes have been converted to Laserfiche and gone live since the last board meeting:
 - Human Resources – Coaching, Commendation, and Corrective Action, First Report of Injury
 - ALARM– ALARM Console and Center inspections
 - EMS Operations – Station and Unit inspections, call evaluations

1115 WAIVER:

- The October 2019 Category A, B, and C report submission was successfully accepted by the state. This resulted in the acquisition of \$254,480.50.
- In regards to the October report, MCPHD received a single, and unilateral, need more information (NMI) across all agencies above the threshold for cost analysis reporting. This did not affect payment. The State Department of Health and Human Services will begin working with our agency in February to acquire more detailed information.
- The 1115 waiver coordinator began implementing additional procedures regarding clinical activities to better track and maintain outcome data to ease reporting. This includes: monthly file audits, new documentation for public health programs, and bimonthly meetings with the public health director.
- The next reporting period begins in April. This report consists of clinical and state outcome data. Upon a successful report, MCPHD can expect to receive \$2,153,817.31. Because the 1115 waiver is in the transition period, this is approximately 6% less than 2019 funding.
- Our DY9-10 update was accepted by the state as submitted.

- MCPHD contracts and reimburses MCHD through 1115 Waiver funds to provide community education. These classes are offered to public free of charge. The below list are the outreach classes/programs and number of participants for calendar year 2019:

Outreach Class Category	Participants
Bike Safety Course	1,108
Bleeding Control "Stop the Bleed"	408
Child Passenger Safety	672
CPR	1,608
Fall Prevention	289
Opiate Awareness	40
Safe Sitter	92
Safe Sleep	15
Water Safety	40
	Total 4,272

Agenda Item # 16



We Make a Difference!

To: Board of Directors

From: Calvin Hon

Date: January 28th, 2020

Re: Consider and act on Annual Maintenance and Software Renewal for CentralSquare Ambulance and Fire CAD

MCHD staff is requesting approval for payment of this year annual CentralSquare (formerly TriTech) CAD maintenance in the amount of \$230,350.44. The Woodlands Fire Department will be invoiced 43.3% of this amount (\$99,741.74) according the terms to the CAD interlocal agreement.

This renewal is slightly over the budgeted estimate of \$225,000 that was provided by vendor last year.

Fiscal Impact: Minimal

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request? |



Invoice

Invoice No
265078

Date
1/1/2020

Page
1 of 9

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1000 Business Center Drive
Lake Mary, FL 32746
www.centalsquare.com
Toll free 800-727-8088

Billing Inquiries: Accounts.Receivable@centalsquare.com

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Attn Accounts Payable
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Conroe TX 77305
United States

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United States

Customer No	Customer Name	Customer PO #	Currency	Terms	Due Date
15994	Montgomery County Hospital District, TX		USD	Net 30	1/31/2020

	Description	Units	Rate	Extended
1	Escrow Fee TTZ Annual Maintenance Fee - Annual Maintenance Fee Escrow Fee Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$950.00	\$950.00
2	Field Ops - Fire/EMS Annual Subscription Fee - Annual Subscription Fee Field Ops - Fire/EMS Maintenance: Start:2/1/2020, End: 1/31/2021	25	\$129.79	\$3,244.80
3	Inform CAD Routing Server Annual Maintenance Fee - Annual Maintenance Fee Inform CAD Routing Server Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$4,449.70	\$4,449.70
Contract No. 9597				
4	Inform CAD Auto Dispatch Annual Maintenance Fee - Annual Maintenance Fee Auto Dispatch Module - Production Environment Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$7,237.62	\$7,237.62
5	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee Browser CAD Site License (View & Reporting Only) Unlimited Users Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$7,237.62	\$7,237.62
6	Inform CAD Mapping Annual Maintenance Fee - Annual Maintenance Fee CAD Mapping Support Fees Maintenance: Start:2/1/2020, End: 1/31/2021	25	\$16.00	\$400.00
7	Inform CAD Cross-Staffing Module Annual Maintenance Fee - Annual Maintenance Fee Cross-Staffing (Station based and Unit based) Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$723.77	\$723.77
8	Inform CAD Cross-Staffing Module Annual Maintenance Fee - Annual Maintenance Fee Cross-Staffing Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$217.13	\$217.13



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Page
2 of 9

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15994	Montgomery County Hospital District, TX		USD	Net 30	1/31/2020

	Description	Units	Rate	Extended
9	Event Playback (GIS Playback) Module Annual Maintenance Fee - Annual Maintenance Fee Event Playback Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,171.29	\$2,171.29
10	Event Playback (GIS Playback) Module Annual Maintenance Fee - Annual Maintenance Fee Event Playback Module Disaster Recovery System Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,171.29	\$2,171.29
11	Inform CAD Facility Divert Module Annual Maintenance Fee - Annual Maintenance Fee Facility Divert Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$651.38	\$651.38
12	Inform CAD Facility Divert Module Annual Maintenance Fee - Annual Maintenance Fee Facility Divert Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,171.29	\$2,171.29
13	Inform CAD GeoFile Cross Reference Module Annual Maintenance - Annual Maintenance Fee GeoFile Cross Reference Module Maintenance: Start:2/1/2020, End: 1/31/2021	6	\$21.71	\$130.28
14	Inform CAD GeoFile Cross Reference Module Annual Maintenance - Annual Maintenance Fee Geofile Cross Reference Module (point in polygon) Maintenance: Start:2/1/2020, End: 1/31/2021	24	\$72.38	\$1,737.03
15	Inform CAD The GISLink Utility Position Annual Maintenance F - Annual Maintenance Fee GISLink Streets Utility Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$5,790.10	\$5,790.10
16	Std Inform CAD to External System Incident Data Transfer Int - Annual Maintenance Fee Incident and Unit Data Export Interface Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$6,329.52	\$6,329.52



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Page
3 of 9

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Customer No	Customer Name	Customer PO #	Currency	Terms	Due Date
15994	Montgomery County Hospital District, TX		USD	Net 30	1/31/2020

	Description	Units	Rate	Extended
17	Inform CAD the Archive Server Software Annual Maintenance Fe - Annual Maintenance Fee Inform CAD the Archive Server Software Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$594.88	\$594.88
18	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee interface Manager License Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$1,447.52	\$1,447.52
19	Inform CAD Administrator Position License Annual Maintenance - Annual Maintenance Fee MCHD Administrator User License Maintenance: Start:2/1/2020, End: 1/31/2021	6	\$2,026.54	\$12,159.21
20	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee MCHD Call Taker/Dispatcher User License - Fire & EMS Maintenance: Start:2/1/2020, End: 1/31/2021	8	\$2,895.05	\$23,160.39
21	Inform Mobile Mapping Annual Maintenance Fee - Annual Maintenance Fee Mobile Mapping Support Fees Maintenance: Start:2/1/2020, End: 1/31/2021	100	\$26.00	\$2,600.00
22	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee Multiple Agency VisiNet Command Server Software License - MCHD Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$11,580.20	\$11,580.20
23	Standard Pictometry Integration Annual Maintenance Fee - Annual Maintenance Fee Pictometry Imaging Interface (CAD only) Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$651.38	\$651.38
24	Standard EMD Integration Annual Maintenance Fee - Annual Maintenance Fee ProQA Integration Module Maintenance: Start:2/1/2020, End: 1/31/2021	6	\$43.42	\$260.55



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Page
4 of 9

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15994	Montgomery County Hospital District, TX		USD	Net 30	1/31/2020

	Description	Units	Rate	Extended
25	Inform CAD Protocol Annual Maintenance Fee - Annual Maintenance Fee Protocol Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$651.38	\$651.38
26	Inform CAD Protocol Annual Maintenance Fee - Annual Maintenance Fee Protocol (Caller Instructions) Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,171.29	\$2,171.29
27	Inform CAD Quickest Path Module Annual Maintenance Fee - Annual Maintenance Fee Quickest Path Unit Recommendation Module Maintenance: Start:2/1/2020, End: 1/31/2021	24	\$434.26	\$10,422.18
28	Inform CAD Quickest Path Module Annual Maintenance Fee - Annual Maintenance Fee Quickest Path Unit Recommendations Maintenance: Start:2/1/2020, End: 1/31/2021	6	\$144.74	\$868.47
29	Inform CAD API - Customer Annual Maintenance Fee - Annual Maintenance Fee Raptor API License (VisiNet Command only) Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$723.77	\$723.77
30	Inform CAD Snapshot Module Annual Maintenance Fee - Annual Maintenance Fee Snapshot Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$723.77	\$723.77
31	Inform CAD Standard Operating Procedure (SOP) Annual Maintenance Fee - Annual Maintenance Fee SOP Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$651.38	\$651.38
32	Standard ANI/ALI Interface Annual Maintenance Fee - Annual Maintenance Fee Standard ANI/ALI Interface License Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$868.51	\$868.51



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Page
5 of 9

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15994	Montgomery County Hospital District, TX		USD	Net 30	1/31/2020

	Description	Units	Rate	Extended
33	Standard ANI/ALI Interface Annual Maintenance Fee - Annual Maintenance Fee Standard ANI/ALI Interface License MCHD Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,605.54	\$2,605.54
34	Standard External Systems to Inform CAD Data Transfer - Perm - Annual Maintenance Fee Standard CAD to External System Incident Data Transfer Interface License - Firehouse RMS Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$4,342.57	\$4,342.57
35	Standard EMD Integration Annual Maintenance Fee - Annual Maintenance Fee Standard EMD Integration (ProQA) Maintenance: Start:2/1/2020, End: 1/31/2021	10	\$144.75	\$1,447.52
36	Std Inform CAD to External System Incident Data Transfer Int - Annual Maintenance Fee Standard ePCR Interface - Zoll Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$5,790.10	\$5,790.10
37	Standard Alpha Numeric Paging Interface Annual Maintenance F - Annual Maintenance Fee Standard Paging Interface License Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$868.51	\$868.51
38	Standard Alpha Numeric Paging Interface Annual Maintenance F - Annual Maintenance Fee Standard Paging Interface License Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,605.54	\$2,605.54
39	Standard Pictometry Integration Annual Maintenance Fee - Annual Maintenance Fee Standard Pictometry Integration Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,171.29	\$2,171.29
40	Standard Station Alert Interface Annual Maintenance Fee - Annual Maintenance Fee Standard Station Alerting Interface License with USDD based Rip and Run - USDD Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$8,685.15	\$8,685.15



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Page
6 of 9

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15994	Montgomery County Hospital District, TX		USD	Net 30	1/31/2020

	Description	Units	Rate	Extended
41	Standard Station Alert Interface Annual Maintenance Fee - Annual Maintenance Fee Standard Station Alerting Interface License with USDD based Rip and Run - USDD (DR) Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,605.54	\$2,605.54
42	IQ Analytics 5 Concurrent User Bundle-1 Year Subscription An - Annual Subscription Fee TriTech.com IQ Analytics 5 Concurrent Users Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$0.00	\$0.00
43	Inform CAD Unit Swap Module Annual Maintenance Fee - Annual Maintenance Fee Unit Swap Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$217.13	\$217.13
44	Inform CAD Unit Swap Module Annual Maintenance Fee - Annual Maintenance Fee Unit Swap Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$723.77	\$723.77
45	Standard ANI/ALI Interface Annual Maintenance Fee - Annual Maintenance Fee VisiCAD ANI/ALI Simulator Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$723.77	\$723.77
46	Inform CAD the Archive Server Software Annual Maintenance Fee - Annual Maintenance Fee VisiCAD Archive and Reporting Server Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$5,355.84	\$5,355.84
47	Inform CAD the Archive Server Software Annual Maintenance Fee - Annual Maintenance Fee VisiCAD Command AVL and Activity Log Purging Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$723.77	\$723.77
48	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee VisiCAD Disaster Recovery Dispatcher User Licenses Maintenance: Start:2/1/2020, End: 1/31/2021	6	\$868.52	\$5,211.10



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Page
7 of 9

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15994	Montgomery County Hospital District, TX		USD	Net 30	1/31/2020

	Description	Units	Rate	Extended
49	Inform CAD Documents and Attachments Module Annual Maintenance - Annual Maintenance Fee VisiCAD File Attachments Module Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,171.29	\$2,171.29
50	Inform CAD Server Software Annual Maintenance Fee - Annual Maintenance Fee VisiCAD Remote Disaster Recovery Server License Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,895.05	\$2,895.05
51	Inform CAD Test or Training System (Add On) Annual Maintenance - Annual Maintenance Fee VisiCAD Test/Training - Server Software License Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$3,618.82	\$3,618.82
52	Inform CAD Test or Training System (Add On) Annual Maintenance - Annual Maintenance Fee VisiCAD Test/Training - User Software License Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,605.54	\$2,605.54
53	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee VisiNET Advisor Module - Standard Server site License (included n/c) Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$0.00	\$0.00
54	Inform CAD Server Software Annual Maintenance Fee - Annual Maintenance Fee VisiNET Advisor Module - User License included n/c) Maintenance: Start:2/1/2020, End: 1/31/2021	24	\$0.00	\$0.00
55	Inform CAD Server Software Annual Maintenance Fee - Annual Maintenance Fee VisiNet Advisor User Module (included n/c) Maintenance: Start:2/1/2020, End: 1/31/2021	15	\$0.00	\$0.00
56	Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Base Client - Fire & EMS - MCHD Maintenance: Start:2/1/2020, End: 1/31/2021	50	\$231.60	\$11,580.20



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8 of 9

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	Description	Units	Rate	Extended
57	Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Base Client - Training - Fire & EMS Maintenance: Start:2/1/2020, End: 1/31/2021	3	\$162.12	\$486.37
58	Inform Mobile Base Position Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Base Client - Woodlands Maintenance: Start:2/1/2020, End: 1/31/2021	50	\$231.60	\$11,580.20
59	Inform Mobile Disaster Recovery System Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Disaster Recovery Server License Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,895.05	\$2,895.05
60	Inform Mobile Server Software Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Server (101-150) Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$10,132.68	\$10,132.68
61	Inform Mobile Test or Training System Annual Maintenance Fee - Annual Maintenance Fee VisiNet Mobile Test/Training Server Maintenance: Start:2/1/2020, End: 1/31/2021	1	\$2,895.05	\$2,895.05
62	Inform CAD Position Annual Maintenance Fee - Annual Maintenance Fee Woodlands Call Taker/Dispatchcher User License - Fire & EMS Maintenance: Start:2/1/2020, End: 1/31/2021	7	\$2,895.05	\$20,265.35



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15994	Montgomery County Hospital District, TX		USD	Net 30	1/31/2020

**Please include invoice number(s) on your remittance advice,
made payable to Tritech Software Systems**

ACH / EFT:

Routing Number 121000248
Account Number 4124806100
Wells Fargo (Phone 800-869-3557)
E-mail payment details to: Accounts.Receivable@centalsquare.com

Check:

PO Box 203223
Dallas, TX 75320-3223

Subtotal \$230,350.44

Tax \$0.00

Invoice Total \$230,350.44

Payments Applied \$0.00

Balance Due **\$230,350.44**

STATE OF TEXAS §
 §
COUNTY OF MONTGOMERY §

**INTERLOCAL AGREEMENT
FOR PURCHASE, INSTALLATION AND OPERATION OF COMPUTER-
AIDED DISPATCH ("CAD") SYSTEM
FOR THE WOODLANDS TOWNSHIP, THE WOODLANDS FIRE
DEPARTMENT, AND THE MONTGOMERY COUNTY HOSPITAL DISTRICT**

This Agreement ("Agreement") is made and entered into by and between The Woodlands Township, a political subdivision duly organized under the laws of the State of Texas, duly created and operating pursuant to Chapter 289, Acts of the 73rd Texas Legislature, Regular Session, 1993, as amended, acting by and through its Board of Directors, (hereinafter the "Township"); the Montgomery County Hospital District, a political subdivision duly organized under the laws of the State of Texas acting by and through its Board of Directors (hereinafter "MCHD"), and the Woodlands Fire Department, Inc., a nonprofit corporation duly organized under the laws of the State of Texas, acting by and through its Board of Directors (hereinafter "WFD") (the Township, MCHD, and WFD may hereafter be referred to herein as a "Party" or collectively as the "Parties"):

WHEREAS, the Township and MCHD are each units of local government within the meaning of the Interlocal Cooperation Act of Chapter 791 of the Texas Government Code, and WFD is a nonprofit organization which provides firefighting services, a governmental function, and therefore, each Party represents and warrants that in the performance of its respective obligations as set forth in this Agreement, it is carrying out a duly authorized governmental function which it is authorized to perform individually under the applicable statutes of the State of Texas and/or its corporate charter, and each Party represents and warrants that the compensation to be made as set forth in this Agreement is in amounts that fairly compensate the performing Party for the services or functions described herein, and are made from current revenues available to the paying Party; and

WHEREAS, the Township contracts for firefighting services with WFD; and

WHEREAS, WFD and MCHD have enjoyed a mutually beneficial relationship sharing a computer aided-design system ("CAD" and/or "CAD system") for several years which has aided in the performance of emergency services and governmental services; and

WHEREAS, the Township, WFD, and MCHD acknowledge that it would benefit the citizens of the Township and MCHD to jointly purchase and operate a new CAD system to replace the current CAD system used by MCHD and WFD; and

WHEREAS, the governing boards of MCHD and the Township have set aside funding for the design and initial estimated purchase price of a new CAD system and, subject to rights of termination as further defined in this Agreement, have agreed to set aside adequate funding each year for the continued shared operation and maintenance costs; and

WHEREAS, the Parties understand and agree that the Township intends to assign its user rights, and responsibilities of operation and maintenance of the new CAD system to WFD; however, the Township will remain responsible for ongoing maintenance and operational costs and expenses as further specified in this Agreement; and

WHEREAS, the Township and WFD, understand and agree that MCHD has technical expertise to purchase, operate, and maintain a CAD system for mutual benefit of the users and the Township and WFD agree MCHD shall be responsible for the bid, purchase, operation, and maintenance of the CAD system, subject to the rights of the Township and WFD, such as input into the purchase process and participation in the proposed technical committee, as further defined in this Agreement; and

WHEREAS, the Township, WFD, and MCHD have memorialized their agreements, obligations and understandings into this Agreement;

NOW, THEREFORE, in consideration of the above recitals, the mutual promises that follow and other good and valuable consideration, the receipt and legal sufficiency of which are hereby acknowledged, the Participants do hereby agree as follows:

1. **INCORPORATION OF RECITALS.** The above recitals, having been found by the Parties to be true and correct in all respects are incorporated into this Agreement by reference.
2. **DEFINITIONS.**
 - 2.1 “Act” shall mean the Texas Interlocal Cooperation Act, section 791.001 et seq., Texas Government Code.
 - 2.2 “CAD system” mean computer-aided dispatch system used by the Parties in providing emergency services, such system to be housed at a mutually agreeable location owned and controlled by MCHD subject to the provisions of this Agreement.
 - 2.3 “Effective Date” means the date of last signature by an authorized representative of the Parties.
 - 2.4 “MCHD” means the Montgomery County Hospital District.

2.5 "Parties" means the Montgomery County Hospital District, The Woodlands Township, and the Woodlands Fire Department.

2.6 "Township" means the Woodlands Township, Texas.

2.7 "WFD" means the Woodlands Fire Department.

3. FINANCIAL OBLIGATIONS AND RESPONSIBILITIES OF THE PARTIES.

3.1 Initial Financial Contributions. The Township and MCHD agree to pay a contribution toward the initial assessment, design, and bid specifications assistance incurred prior to purchase of the CAD system (the "Research Contribution"). MCHD, as of the date hereof, has already expended at or near \$20,000.00 of the Research Contribution, and the remainder of the Research Contribution required to get to the decision as to whether or not the parties will make the purchase of the CAD system as provided below, is estimated at Twenty Thousand Dollars (\$20,000.00), and The Township agrees to expend up to that \$20,000.00 as part of the Research Contribution upon the request of MCHD as provided in Section 3.2 below following execution of this Agreement. However, the initial costs may be higher or lower and the Township agrees to contribute equal amounts along with MCHD above the initial \$20,000.00 as may be determined by the Technical Committee to be reasonably needed to cover these initial expenses. Following assessment of the responses to the requests for proposal (including but not limited to an analysis of the proposal to assure proper granting of concurrent user rights and consent to assignability as provided in this Agreement) as a result of the Research Contribution by the Technical Committee and their approval to proceed, The Township agrees to contribute a maximum of Four Hundred Ninety-Five Thousand Dollars (\$495,000.00), such sum to include the Research Contribution outlined above, toward the purchase of the CAD system, such sum referred to hereinafter as the "Township Initial Contribution" and will receive concurrent use rights to the CAD system as outlined in this Agreement for and in exchange of the consideration paid herein. MCHD agrees to contribute a maximum of Six Hundred Fifty Thousand Dollars (\$650,000.00), such sum to include the Research Contribution outlined above, toward the purchase of the CAD system, such contribution amount hereinafter referred to as the "MCHD Initial Contribution". The Township Initial Contribution and the MCHD Initial Contribution in the aggregate are referred to as the "Initial Contributions". The Initial Contributions shall comprise the "Initial Project Budget". It is the desire of each Party to maintain this "Proportionate Funding Percentage", being 43.3 percent by the Township and 56.7 percent by MCHD, if the aggregate design and purchase price for the CAD is less than the Initial Project Budget. The Parties agree to carefully consider additional funding should the initial design and purchase cost for the CAD exceed the Initial

Project Budget as is described in this section 3.1, but such commitment shall NOT increase absent written amendment to this Agreement executed by all parties hereto.

3.2 Due Date for Funding. The Parties agree that the Research Contributions will be tendered to MCHD for deposit in a separate specific MCHD depository account within thirty (30) days of the Effective Date of this Agreement. The remainder of the Initial Contributions comprising the Initial Project Budget shall be due upon the purchase of the CAD system. Such funds shall be fully collateralized at all times and otherwise be subject to the Public Funds Investment Act. Such funds will be expended only for the purposes described in this Agreement and for no other purpose unless agreed upon by a written amendment to this Agreement approved and executed by the Parties.

3.3 Refund of Contribution Due to Additional Users. MCHD agrees to refund a proportionate share of Initial Contributions to the Township, if excess funds become available, should other governmental entities purchase user rights in the new CAD system at a fee agreed upon amongst the Parties. In such instance MCHD shall also be entitled to a refund of its proportionate share of the Initial Contributions.

3.4 Maintenance and Operation Fees. Any ongoing maintenance, operation, and associated fees will be paid annually by MCHD and the Township proportionate to their respective Initial Contribution amounts, as adjusted due to any additional users as described in Section 3.3 and any specific system requirements or upgrades as described in Section 6.5. An estimated budget proposal shall be prepared by the Technical Committee and will sent annually to MCHD, the Township and WFD detailing anticipated expenses for operation, maintenance, and other associated costs relating to the continuing operation of the CAD.

3.5 Accounting. MCHD shall maintain an electronic accounting of all sources and uses of CAD funds, and shall provide written reports of such contributions and expenditures to the Township and WFD on a regular basis as mutually agreed upon by the Parties.

4. DESIGN, REQUEST FOR PROPOSAL, AND PURCHASE.

4.1 Technical Committee. The Parties agree to create a technical committee ("Technical Committee") composed of MCHD and WFD representatives. Initially, the Technical Committee will develop the technical specifications to be used as bid specifications for the procurement of the CAD. The Parties agree the Technical Committee will consist of five representatives whose express purpose and duties are to solicit, evaluate and recommend a CAD system for purchase and deployment for the benefit of the Parties, and to meet as needed after purchase of the CAD system to address budget and operational

issues of the CAD system. Technical committee representatives will include one (1) administrator from MCHD and one (1) from WFD, one (1) alarm center manager from MCHD and one (1) from WFD, and one (1) IT representative from MCHD. The Technical Committee shall make decisions by majority vote. The Technical Committee will forward recommendations to the MCHD Chief Executive Officer for purchase of the CAD, subject to rights of termination by a Party as set forth in Section 7.1.

4.1.2 Technical Committee to Prepare Annual Budget. Once the CAD is operational, the Technical Committee will meet as necessary to prepare an annual budget estimate for the operation, maintenance, and other associated costs relating to the continuing operation of the CAD. Such budget estimate will be approved by the Technical Committee and provided to MCHD, the Township and WFD no later than June 1st of each year for the following calendar years' budget, or other date as agreed upon by the Parties, for consideration by the governing boards of the respective Parties. Once the budget is approved by each of the governing boards of the respective Parties, each Party shall pay to MCHD the Proportionate Funding Percentage of the annual budget by the date(s) requested from the Technical Committee in their budget proposal, provided however, if any particular Party adds additional matters or functionality to the CAD system which increase costs of the operation and maintenance for the disproportionate benefit of such Party, upon the recommendation of the Technical Committee such costs shall be attributed to that particular Party for the annual budget rather than the Proportionate Funding Percentage of such item.

4.2 Consultants and Fees. MCHD and WFD shall jointly agree on a third-party consultant, when determined to be necessary, to assist with initial assessment, design, specifications, and bid award pertaining to the CAD. MCHD and WFD shall agree upon the direction and use of any third-party consultant.

4.2.1 The Parties agree that any fees due to a third party consultant in connection with design, selection and procurement of the CAD are to be paid from funds in the Initial Project Budget. The Parties agree that such consultant costs and fees are to be shared equally. (For example, if the total fees charged by consultants is \$10,000.00, MCHD and WFD are responsible for \$5,000.00 each).

4.3 CAD Compatibility. The Parties agree that whatever CAD system is to be purchased, the system should be compatible with other CAD systems presently in use in Montgomery County by other government entities to the greatest extent possible.

4.4 Specification of Basic System and Alternate System Needs. MCHD agrees to solicit bids or proposals for a CAD system that will serve the needs of all

Parties to this Agreement; however, if one Party identifies a specific need or component that another Party does not need, the Party may request a separate line item to be bid in the RFP process. The cost of any additional needs, functionality or components shall be the sole financial responsibility of the requesting Party and are not included in the Initial Project Budget.

4.5 Purchase of System by MCHD. MCHD shall be the Party responsible to administer the bidding process. MCHD, with assistance of the Technical Committee, will be responsible for scoring and ranking the proposals received in the bidding process. MCHD may use various authorized purchasing and procurement options including interlocal purchasing, state procurement options, or Request for Proposals (RFPs).

4.6 Award of Contract or Termination. After the Technical Committee has made recommendations to the MCHD CEO, and after all Parties have had the opportunity to terminate pursuant to Section 7.1, and the Parties have agreed to move forward with award of bid, MCHD's governing board shall award the contract for the purchase of the CAD upon recommendation of the Chief Executive Officer. MCHD shall fund the CAD purchase from the funds contributed by the Parties comprising the Initial Project Budget. MCHD shall notify the Township and the WFD of its intent to purchase the CAD prior to execution of a purchase contract, and shall share such procurement documentation, including proposals or other vendor responses, with the Township and WFD as is requested by those entities prior to the consummation of the CAD purchase.

5. OWNERSHIP AND LICENSING RIGHTS

5.1 MCHD's Ownership. Following the purchase of the CAD, the Parties agree that MCHD shall be the owner of the CAD for the benefit of the Parties. In addition, MCHD shall house, maintain and operate the CAD for the mutual benefit of the Parties. All vendor warranties shall name MCHD as owner. MCHD shall in good faith operate and maintain the CAD for the benefit of the Parties as is outlined in this Agreement. In addition, MCHD shall acknowledge and honor the Township's licensing rights to the CAD as are set forth herein.

5.2 Township's Rights. As part of the ownership of the system by MCHD, the Township shall have concurrent paid-in-full user rights to use of the CAD and all upgrades thereto for its useful life, including right to assign such rights to the WFD as provided in Section 9.4 of this Agreement at no additional cost to the Township. The Township's requirement for full rights of use for the CAD as provided in the preceding sentence shall be included in the bid to CAD system vendors and any license and rights of use granted by such vendors to MCHD shall provide for such concurrent rights of use at no additional cost, other than contemplated by this Agreement, to The Township

or the WFD. The rights granted by the vendors shall be structured so as to meet the objectives of this Agreement, including but not limited to the objective of providing MCHD with the overall right and obligation to own, house, and maintain the CAD and the WFD and Townships rights of concurrent use and assignment in certain events as provided in this Agreement. It is understood that the Township shall not be charged any additional fees for use, maintenance, data storage or operation of the CAD except as is contemplated in the annual maintenance and operation budget prepared by the Technical Committee.

5.3 Use of the CAD by Third Parties. Should a third party desire to use the CAD in connection with their emergency response operations, the Township, MCHD and WFD shall meet to decide whether a third party should be allowed to use the CAD system. If the Parties allow a third party to use the system, the Parties shall discuss and agree upon the terms and conditions, including the fees to be assessed to the third-party, for the right to use the CAD and any additional fees which could be incurred from the vendor providing the CAD system. Such third-party users shall be required to pay a reasonable fee for the use of the CAD, such fee taking into account the initial cost of the CAD together with any upgrades and maintenance and operations costs and any addition fees charged by the CAD system vendor. Any revenue from additional users shall be shared between MCHD and the Township in proportion to their Initial Contributions used toward the design and purchase of the CAD. The parties listed in Exhibit "A" attached hereto, shall be considered "Included Parties", and as such, they shall be excluded from this Section and shall benefit from use of the CAD system though existing dispatch agreements with WFD and MCHD.

6. OPERATION AND MAINTENANCE

6.1 MCHD to Operate the CAD System. The Parties agree that MCHD possesses the in-house technical expertise to purchase, operate and maintain the CAD system for mutual benefit of the Parties. The Technical Committee agrees to meet on a regular basis to review any matters related to the operation of the CAD system, so as to ensure it meets the joint needs of the users of such system.

6.2 Equal Access to the System. The Parties shall have equal access to the CAD system operations so as to support their needs. Enhancements or product upgrades to the CAD system will be periodically reviewed by the Technical Committee dependent on user demand so that the CAD will continue to meet the needs of the Parties for the lifespan of the CAD.

6.3 Housing and Back up. Housing and back up locations have not yet been determined, however it is contemplated that the CAD will be located in a

secure area controlled by MCHD. The Township, WFD and MCHD agree to use good faith to determine the best housing and back-up locations.

6.4 MCHD Responsible for Operation and Maintenance. MCHD shall be responsible for conducting operation and maintenance activities related to the CAD system, subject to the direction and guidance of the Technical Committee.

6.5 Specific Upgrade Requirements. If any Party has a specific system requirement or upgrade which requires additional ongoing maintenance and operation costs, such costs shall be the responsibility of the Party who purchased and or required the specific upgrades. Otherwise, upgrades and maintenance costs are shared proportionately by the Parties.

6.6 Emergency Contacts. MCHD, the Township and WFD provide the following persons name and contact information for emergency matters involving the CAD and its operation:

MCHD

WFD:

Kelly Curry
936-537-9291

Assistant Chief Jerry Bittner
281-541-2996

The Township:

Assistant Chief Jerry Bittner
281-541-2996

6.7 User Policies and Protocols. MCHD, the Township and WFD shall cooperate in good faith at all times to facilitate use as needed by the Parties. In the event that conflicts arise due to needs of the MCHD, WFD or the Township's use the system, the Parties agree to meet and create and maintain user policies and protocols if such become necessary.

7. Withdrawal and Termination Before Purchase and After Purchase

7.1 Withdrawal and Termination Before Purchase. Any Party may choose to withdraw and terminate this Agreement without cause prior to purchase of the CAD system. In such event MCHD and the Township shall be entitled to a refund of their respective Initial Contribution amounts, less any Research Contributions paid or due and owing to consultants for initial assessment, design, and selection process.

7.2 Termination after Purchase. Any Party may terminate this Agreement after purchase of the CAD system; however, the terminating Party shall not be entitled to receive any refund of their respective Initial Contribution except as

to any remaining funding in the Initial Project Budget. Nor shall a terminating Party be entitled to a refund of operation and maintenance fees previously paid by a Party. If the Parties mutually agree to terminate this Agreement prior to the end of the useful life of the CAD system, then, the Parties agree to attempt to sell or dispose of the CAD system on the most favorable terms available and shall thereafter distribute the proceeds from such sale in proportion to the Initial Contributions made for the initial assessment, design, bid, and purchase of the CAD system. In the event that MCHD chooses to terminate this Agreement after purchase, MCHD agrees to transfer ownership and user rights, warranties, service agreements, licenses, and other assets necessary for operation of the CAD system to WFD, if WFD chooses to continue using and operating the CAD system. To the extent provided for within the contract of purchase with the original vendor, any MCHD license and user rights transferred herein shall be free of charge at no cost to the new owner of the CAD system.

7.3 WFD Termination is Subject to Township Funding. WFD understands and acknowledges that funding for its participation in this Agreement is solely by and through the Township. MCHD shall not be responsible to loan, forward, front, extend credit, or grant funding to WFD.

8. **Dispute Resolution Process**

8.1 Dispute Resolution Process. Before commencing formal legal proceedings concerning any dispute arising under or relating to this Agreement, or any breach thereof, the Parties individually and collectively agree to observe the following procedures ("Dispute Resolution Process").

8.1.1 Notice. The aggrieved Party shall notify the other Parties of the dispute, by way of a writing which contains sufficient detail to clearly identify the problems giving rise to the dispute, and the responding Parties shall have a reasonable opportunity to respond.

8.1.2. First Resolution Meeting. After consulting with and obtaining input from the appropriate individuals so as to facilitate a complete discussion and proposed solution of the problem, the Parties shall schedule a meeting and designate representatives to attend such meeting to attempt to affect an agreed resolution of the issue.

8.1.3. Second Resolution Meeting. If the Party's designated representatives reach an impasse concerning the dispute, the following representative(s) shall meet to discuss the dispute: the Chief Executive Officer, and/or President, General Manager, Executive Director or titular equivalent of each Party.

8.1.4. **Successful Resolution.** If the Parties reach an accord at any stage of the meeting, they shall reduce their agreement to writing. Such writing shall be presented for approval by the Party's respective governing boards. If approval of the writing is obtained, such writing shall constitute an amendment to this Agreement with respect to the subject matter of the notice of the dispute. The terms and conditions of such amendment shall not supersede the terms and conditions of this Agreement with respect to any matter other the subject matter submitted to the Dispute Resolution Process.

8.1.5. **Unsuccessful Resolution.** If the Parties are unable to reach a resolution of the dispute within a reasonable time, any Party may pursue such legal and equitable remedies as are available to it under Texas law.

9. **Miscellaneous**

9.1 **Interpretation of Agreement.** Although drawn by one Party, this Agreement shall, in the event of any dispute over its meaning or application, be interpreted fairly and reasonably, and neither more strongly for or against any other Party.

9.2 **Governing law.** This Agreement shall be governed by the laws of Texas, without regard to the principles of conflict of laws.

9.3 **Venue.** Any litigation in any way relating to this Agreement shall be brought in State Court in Montgomery County, Texas.

9.4 **Assignability and Non-Assignability.** All Parties acknowledge and agree that in 2012 or thereafter, the operation of the WFD or the WFD itself may become a function of the Township, and that in 2014 or thereafter, The Township may become a municipality or other form of governmental entity, and that all Parties hereby consent without any approval requirements to the assignment of user rights and any licenses and or agreements with vendors, amongst the Parties and their affiliates or such entities succeeding to such functions as needed in the future, at no cost to the Parties, including but not limited to assignments to other divisions or service providers operating and providing services as a function of The Township in the future that may require the services to be provided hereunder. Except as is expressly provided herein, no Party shall assign, sublet or transfer its interest in this Agreement without the consent of the other Parties. A Party shall not unreasonably withhold consent of such assignment to the extent the purposes of the Agreement may still be met without detriment to the original Parties.

9.5 **Severability.** In the event that one or more of the provisions contained in the agreement shall for any reason be held to be invalid, illegal or unenforceable in any respect, such invalidity, illegality or unenforceability of the agreement

shall be construed as if such invalid, illegal or unenforceable provision has never been contained herein, but shall not affect the remaining provisions of this agreement, which shall remain in force and effect.

9.6 Notices. Any notice or request required by this Agreement must be in writing, and may be given or be served by depositing the same in the United States Postal Service, postal prepaid, and certified and addressed to the Party to be notified, with return receipt requested, or by delivering the same in person to such Party, or by telecopy, when appropriate, addressed to the Party to be notified. Notice deposited in the mail in the manner herein above described shall be effective from and after such deposit if it received by its intended recipient within 10 business days of the mailing. Notice given in any other manner shall be effective only if and when received by the Party to be notified. For purposes of notice, the addresses of the Parties shall, until changed as herein provided, be as follows:

The Woodlands Township: Attn: Records & Property Data Manager
2201 Lake Woodlands Dr.
The Woodlands, Texas 77380

MCHD: Chief Executive Officer
Montgomery County Hospital District
200 River Pointe Drive, Suite 200
Conroe, TX 77304

Woodlands Fire Department: The Woodlands Fire Chief
9951 Grogan's Mill Road
The Woodlands, TX 77380

9.7 Amendment. This Agreement may be amended at any time by a written amendment signed and dated amongst the Parties.

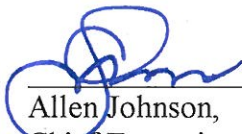
9.8 Effective Date. This Agreement shall be effective by and between MCHD, WFD, and the Township upon the date of last signature by the designated representatives of such Parties.

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

[SIGNATURES ON FOLLOWING PAGE]


EXECUTED AND DELIVERED this 20th day of September 2010.

**MONTGOMERY COUNTY
HOSPITAL DISTRICT**




Allen Johnson,
Chief Executive Officer
Date: 9.20.2010

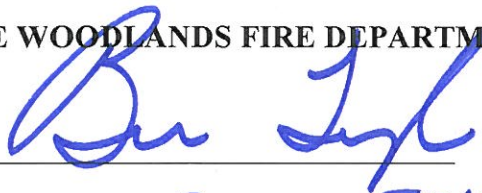
THE WOODLANDS TOWNSHIP



Printed Name: BRUCE TOUGH
Title: CHAIRMAN
Date: SEPT 23, 2010


Don T. Norrell
President
9-23-10

THE WOODLANDS FIRE DEPARTMENT, INC.



Printed Name: BRUCE TOUGH
Title: PRESIDENT
Date: SEPT 23, 2010

Exhibit "A"

Included Parties

1. ESD1 – Montgomery County ESD 1
2. ESD 2 – Montgomery FD
3. ESD 3 – Lake Conroe FD
4. ESD 4 – Needham Fire Rescue
5. ESD 5 – River Plantation FD
6. ESD 6 – Montgomery County ESD #6
7. ESD 7 – Montgomery County ESD No. 7
8. ESD 8 – SMCVFD (South Montgomery County FD)
9. ESD 9 - Grangerland VFD/Bennette Estates VFD
10. ESD 10 – Magnolia VFD
11. ESD 11 – Splendora VFD
12. ESD 12 – Cut and Shoot VFD
13. ESD 14 – Timber Lakes VFD
14. City of Conroe Fire Department

Agenda Item # 17



We Make a Difference!

To: Board of Directors

From: Justin Evans

Date: 1-28-2020

Re: Consider and Act on Cummins Sole Source Letter

Consider and act on Cummins Sole Source Letter for generator maintenance contract renewal.

Yes No N/A

- | | | | |
|--------------------------|--------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Budgeted item? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |



1/17/20 20

Montgomery County Hospital District
PO Box 478
Conroe, TX 77305

Whom It May Concern:

Cummins Southern Plains LLC is the only factory certified service and warranty distributor for Cummins Power Generation products in Texas and Oklahoma. We are also the only distributor within TX and OK to have the necessary Cummins IN-Power software to troubleshoot and diagnose generator controls and generator engines.

We operate ten power generation and engine service locations throughout Texas and Oklahoma, as well as an extensive fleet of field service vehicles to ensure that when you need us, we're never too far away. Our mobile technician forces (90+) are equipped with advanced diagnostic tools and equipment that enables them to troubleshoot problems and perform repairs accurately and efficiently. Our factory certified and highly trained technicians are provided with advanced training to make sure they can meet all your service needs.

Cummins Southern Plains recognizes the critical nature of your power generation equipment for Montgomery County Hospital District and has 24/7/365 live operator support available for rapid emergency response.

Our power generation service includes both preventative maintenance and onsite service. We service diesel, natural gas, and propane powered generators. Every service location and field service truck maintains inventory of genuine Cummins new and ReCon® parts, and has access to virtually every part for over 8 million Cummins generators and engines. Plus, every job is fully warranted and backed by the largest authorized service network worldwide.

If you have any questions please do not hesitate to contact me at 713-516-5390 or tanner.krause@cummins.com.

Sincerely,

Tanner Krause

Tanner Krause
Planned Maintenance Sales – Houston
Cummins Southern Plains, LLC

Cummins Southern Plains, LLC
7045 N Loop 610 East
Houston, TX 77028
713-679-2220

Agenda Item # 18



To: Board of Directors

From: Justin Evans

Date: 1-28-2020

Re: Cummins Generator Maintenance Contract

Consider and act on Cummins generator maintenance contract.

This is a renewal contract for preventative maintenance on 11 Generators. The generators covered are Administration building and Service Center, Administration Tower, Stations 10, 20, 30, and 5 Portable bumper pull generators.

The contract covered oil and coolant changes with quarterly checks, belts and hoses changes annually and 2 hours load bank tests annually as well as PMs on all ATS (Automation Transfer Switches). The cost for this contract is under budget at \$43,578.00.

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request? |



Sales and Service

January 17, 2020

Montgomery County Hospita
Po Box 478
Conroe, TX 77305

Re: Planned Maintenance Quote

Attention : Katelyn Moote

Cummins Sales and Service is a premier engine and power generation systems provider committed to delivering fast and proven solutions to our customers. We are pleased to offer you a Planned Maintenance Proposal for your review and approval. Due to the critical nature of your standby power system, this Agreement was developed based on your specific needs and equipment to ensure maximum performance and reliability.

Benefits of Planned Maintenance:

- Improves system reliability.
 - Maintenance performed by certified technicians specifically trained in power generation.
 - PM customers receive preferred service for unscheduled emergency repairs.
 - Creation of a service record for customer equipment.
 - Additional maintenance recommendations documented at that time.
- Scheduling managed by Cummins Sales and Service to ensure timely maintenance intervals.
- Eliminates administrative burden, covers equipment from multiple vendors.

Please sign, date and return the enclosed Agreement to our office along with any purchase documentation necessary so we can tend to your servicing needs. Planned Maintenance Agreements are "auto-renewed" annually prior to the end of your agreement. Should you have any questions or require additional information on this or any other subject relating to your equipment, please feel free to contact me. We look forward to the opportunity to earn your trust and business.

Sincerely,

Tanner Krause
(713) 516-5390



Sales and Service

HOUSTON TX BRANCH

7045 North Loop East

P. O. BOX 1367

HOUSTON, TX 77028

Phone: 713-679-2220

PLANNED MAINTENANCE AGREEMENT

Customer Address	Customer Contact	Quote Information
MONTGOMERY COUNTY	Contact: Katelyn Moote	Quote Date: 17-JAN-20
HOSPITA	Phone: 936 521-5606	Quote Expires: 31-MAR-21
ACCTS PAYABLE	Fax: 936 539-1166	Quote Num: 11611
PO BOX 478	Cust Id: 25854	Quoted By: Tanner Krause
Conroe, TX 77305		Quote Term: 1 Year(s)

Site Information

1	PMA-ADMIN/SVC 1400	1400 SOUTH LOOP 336 WEST	CONROE	TX	77304
2	PMA-STATION 30	21084 LOOP 494	NEW CANEY	TX	77357
3	PMA-STATION 10	2920 N LOOP 336 E	CONROE	TX	77301
4	PMA-STATION 20	250 HARPERS LNDG	CONROE	TX	77385
5	PMA-1350 S LOOP 336 WEST	1350 S. LOOP 336 WEST	CONROE	TX	77385
6	PMA-SERVICE CENTER	1300 SOUTH LOOP 336 WEST	CONROE	TX	77304
7	PMA-ADMIN COMM TOWER	1350 SOUTH LOOP 336 WEST	CONROE	TX	77304
8	PMA-STATION 32 (14596)	14596 FM 1314	CONROE	TX	77303

Site	Unit Number	Manufacturer	Model	Prod Model	Serial Number	Type
1	508160 WE	ASCO	TRANSFER SWI	SERIES 300	608160 WE	600 AMP
1	636392 RE	ASCO	TRANSFER SWI	SERIES 300	636392 RE	230 AMP
1	B080154227	ONAN	TRANSFER SWI	LTD	B080154227	200 AMP
1	F100131757	ONAN	TRANSFER SWI	OHPC.225	F100131757	225 AMP
1	F100131794	ONAN	TRANSFER SWI	OHPC.225	F100131794	225 AMP
1	F100131795	ONAN	TRANSFER SWI	OHPC.225	F100131795	225 AMP
1	F100132146	ONAN	TRANSFER SWI	OHPC.225	F100132146	225 AMP
1	F100133112	ONAN	TRANSFER SWI	OHPC.125	F100133112	125 AMP
1	F100133113	ONAN	TRANSFER SWI	OHPC.125	F100133113	125 AMP
1	F100133115	ONAN	TRANSFER SWI	OHPC.400	F100133115	400 AMP
1	F100133116	ONAN	TRANSFER SWI	OHPC.400	F100133116	400 AMP
1	F100134014	ONAN	TRANSFER SWI	OHPC.600	F100134014	600 AMP
1	K010302655	ONAN	TRANSFER SWI	OTPC.600	K010302655	600 AMP
1	K100166654	ONAN	TRANSFER SWI	OHPC.400	K100166654	400 AMP
2	OLY-PNGJ00582	OLYMPIAN	GEN SET	G150G1	OLY-PNGJ00582	125 KW
3	8720062	WHISPER WATT	GEN SET	DCA20SPXU2	8720062	20 KW
3	GXC00897	OLYMPIAN	GEN SET	G100LG2	GXC00897	100 KW
4	K010304704	ONAN	GEN SET	125.0GGKB	K010304704	125 KW
5	2532537	ONAN	GEN SET	725.0GTA50	2532537	725 KW
5	25353295	ONAN	GEN SET	725.0GTA50	25353295	725 KW
6	P1002240002	BALDOR	GEN SET	TS175-3J	P1002240002	100 KW
7	B080154319	ONAN	GEN SET	60.0GGHE	B080154319	60 KW
8	1476A60768	AIRMAN 65	GEN SET	SDG655	1476A60768	60 KW
8	147B10068	AIRMAN 65	GEN SET	SDG655	147B10068	60 KW
8	P1003020003	BALDOR LITE TOW	GEN SET	PL6000K	P1003020003	6 KW
8	T7007-000116	TEREX	GEN SET	0T70P	T7007-000116	54 KW

PLANNED MAINTENANCE AGREEMENT TERMS AND CONDITIONS

These Planned Maintenance Agreement Terms and Conditions, together with the Quote on the front side and the Scope of Services, are hereinafter referred to as this 'Agreement' and shall constitute the entire agreement between the customer identified in the Quote ('Customer') and Cummins and supersedes any previous agreement or understanding (oral or written) between the parties with respect to the subject matter of this Agreement.

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Sales and Service

PLANNED MAINTENANCE AGREEMENT

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MONTGOMERY COUNTY HOSPITA ACCTS PAYABLE PO BOX 478 Conroe, TX 77305	Contact: Katelyn Moote Phone: 936 521-5606 Fax: 936 539-1166 Cust Id: 25854	Quote Date: 17-JAN-20 Quote Expires: 31-MAR-21 Quote Num: 11611 Quoted By: Tanner Krause Quote Term: 1 Year(s)

Site	Unit Number	Service Event	Qty	Sell Price	Extended Price
1	508160 WE	ATS INSPECTION	1	131.00	131.00
1	636392 RE	ATS INSPECTION	1	170.00	170.00
1	B080154227	ATS INSPECTION	1	87.00	87.00
1	F100131757	ATS INSPECTION	1	87.00	87.00
1	F100131794	ATS INSPECTION	1	87.00	87.00
1	F100131795	ATS INSPECTION	1	87.00	87.00
1	F100132146	ATS INSPECTION	1	87.00	87.00
1	F100133112	ATS INSPECTION	1	87.00	87.00
1	F100133113	ATS INSPECTION	1	87.00	87.00
1	F100133115	ATS INSPECTION	1	87.00	87.00
1	F100133116	ATS INSPECTION	1	87.00	87.00
1	F100134014	ATS INSPECTION	1	87.00	87.00
1	K010302655	ATS INSPECTION	1	161.00	161.00
1	K100166654	ATS INSPECTION	1	89.00	89.00
2	OLY- PNGJ00582	FULL SRV W/LOAD BANK 2 HR INSPECTION	1 3	1,515.00 318.00	1,515.00 954.00
3	8720062	FULL SRV W/LOAD BANK 2 HR INSPECTION	1 3	970.00 318.00	970.00 954.00
3	GXC00897	FULL SRV W/LOAD BANK 2 HR INSPECTION	1 3	1,412.00 318.00	1,412.00 954.00
4	K010304704	FULL SRV W/LOAD BANK 2 HR INSPECTION	1 3	1,478.00 318.00	1,478.00 954.00
5	2532537	FULL SRV W/LOAD BANK 2 HR INSP/COOLANT-HOSE REPLMNT INSPECTION	1 1 2	3,232.00 6,358.00 318.00	3,232.00 6,358.00 636.00
5	25353295	FULL SRV W/LOAD BANK 2 HR INSP/COOLANT-HOSE REPLMNT INSPECTION	1 1 2	3,232.00 6,358.00 318.00	3,232.00 6,358.00 636.00
6	P1002240002	FULL SRV W/LOAD BANK 2 HR INSPECTION	1 3	1,421.00 318.00	1,421.00 954.00
7	B080154319	FULL SRV W/LOAD BANK 2 HR INSPECTION	1 3	1,171.00 327.00	1,171.00 981.00

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			Quote Expires:	31-MAR-21	
			Quote Num:	11611	
			Quoted By:	Tanner Krause	
			Quote Term:	1 Year(s)	
8	1476A60768	FULL SRV W/LOAD BANK 2 HR	1	1,084.00	1,084.00
		INSPECTION	3	318.00	954.00
8	147B10068	FULL SRV W/LOAD BANK 2 HR	1	1,084.00	1,084.00
		INSPECTION	3	318.00	954.00
8	P1003020003	FULL SRV W/LOAD BANK 2 HR	1	932.00	932.00
		INSPECTION	3	318.00	954.00
8	T7007-000116	FULL SRV W/LOAD BANK 2 HR	1	1,071.00	1,071.00
		INSPECTION	3	318.00	954.00

April 2020 Renewal

COOLANT/HOSE REPLACEMENT IS PRICED FOR A COOLANT FLUSH, COOLANT SENSOR AND HOSE REPLACEMENT

Unless otherwise specified, first service is due to be performed within 30 days of PMA signature. Signature below acknowledges and accepts the Terms and Conditions on the back of this Agreement.

Purchase Order Number and Signature required.

Signature: _____ Print Name: _____

Purchase Order Number: _____

Please Provide name and e-mail address of each site contact:

Site: ____ Name: _____ E-Mail: _____

Accounts Payable Contact - Print Name: _____

Phone: _____ E-Mail: _____

Please indicate whether you wish to prepay the complete agreement or pay per event.

_____ Prepay _____ Pay Per Event (Subject to credit approval)

***If paying per event select payment option preferred.

Cash/Credit Card ____ ACH/Wire ____ Credit Terms ____

***Please reference Cummins Southern Plains, LLC Planned Maintenance Agreement Scope of Work for further details. ***

OPTIONAL SERVICES AVAILABLE:

- Infra-Red Thermography (ATS/Gen/Switchgear/Distribution)
- Oil Sample Analysis - Fuel Sample Analysis
- Coolant Sample Analysis - Battery Replacement
- Air Filter Replacement - Remote Monitoring
- Diesel Fuel Polishing - Insulation Resistance Testing
- Loadbank Testing - Power Quality (recording/measuring)
- Vibration Testing

***All other work will be performed on a time and material basis.

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	Standard Agreement Amount	\$43,578.00
	Proposal Total	\$43,578.00

Customer Approval

Signature: _____

Date: _____

CUMMINS SOUTHERN PLAINS LLC

Signature: _____

Date: _____

PLANNED MAINTENANCE AGREEMENT TERMS AND CONDITIONS

These Planned Maintenance Agreement Terms and Conditions, together with the Quote on the front side and the Scope of Services, are hereinafter referred to as this 'Agreement' and shall constitute the entire agreement between the customer identified in the Quote ('Customer') and Cummins and supersedes any previous agreement or understanding (oral or written) between the parties with respect to the subject matter of this Agreement.

1. **SCOPE OF SERVICES; PERFORMANCE OF SERVICES.** Cummins shall perform the maintenance ('Services') on the equipment identified in the Quote ('Equipment') in accordance with the schedule specified in the Quote. The Services include those services defined in the 'Service Event' section of the Quote. No additional services or materials are included in this Agreement unless agreed upon by the parties in supplemental documentation. Cummins shall provide the Services in a safe and workmanlike manner. Cummins has licenses, authorizations, or registrations necessary to perform the Services. Unless otherwise indicated in the Quote, Cummins will provide the labor and tools necessary to perform the Services and shall keep Customer's property free from accumulation of waste materials caused by Cummins' operations. Customer shall provide Cummins safe access to Customer's site and arrange for all related services and utilities necessary for Cummins to perform the Services. During the performance of the Services, Customer shall fully and completely secure all or any part of any facility where the Equipment is located for any and all safety issues that an electrical service interruption might cause, including but not limited to injury to facility occupants, customers, invitees, or any third party and/or property damage or work interruption arising out of the Services. Either party may terminate this Agreement with or without cause by providing thirty (30) days written notice to the other.

2. **PAYMENT TERMS.** If Customer has approved credit, as determined by Cummins, payment terms are net thirty (30) days from the date of invoice unless otherwise specified in the Quote. If payment is not received when due, in addition to any rights Cummins has under the law and charges that Cummins may levy against Customer under statute (including attorney fees and costs of collection), Cummins may charge Customer eighteen percent (18%) annually, or the maximum amount allowed by law, on late payments. Payment shall be due in advance if Customer does not have approved credit.

3. **DELAYS.** Cummins shall not be liable for any delays in performance that result directly or indirectly from acts of Customer or causes beyond Cummins' control, including but not limited to acts of God, accidents, fire, explosions, flood, unusual weather conditions, acts of government authority, or labor disputes.

4. **WARRANTY.** Limited warranties apply for select parts and components as defined by the respective component manufacturer's limited warranties. All Services shall be free from defects in workmanship for a period of ninety (90) days after completion of Services. In the event of a warrantable defect in workmanship, Cummins' obligation shall be solely limited to correcting the defective workmanship. Cummins shall correct the nonconforming Services where (i) such nonconformity becomes apparent to Customer during the warranty period; (ii) Cummins receives written notice of any nonconformity within thirty (30) days following discovery by Customer; and (iii) Cummins has determined that the Services are nonconforming. Services corrected or re-performed shall be subject to the remaining warranty period of the original warranty of the Services. New parts supplied during correction or re-performance of Services are warranted for the balance of the warranty period still available from the original warranty of such parts. The remedies set forth in this Section 4 shall not be deemed to have failed of their essential purpose so long as Cummins is willing to correct defective Services or refund the purchase price therefor.

5. **LIMITATIONS ON WARRANTIES AND REMEDIES.**

Cummins expressly disclaims all warranties, either express or implied, including any implied warranty of merchantability and warranty for fitness of a particular purpose, to the extent permitted by law. The warranties set forth herein are the sole warranties made by Cummins. Some states do not allow limitation on warranties, so these limitations may not apply to you.

THE MAXIMUM LIABILITY, IF ANY, OF EITHER PARTY FOR ANY DAMAGES, INCLUDING WITHOUT LIMITATION, AGREEMENT DAMAGES AND DAMAGES FOR PROPERTY, WHETHER ARISING FROM CUMMINS' INDEMNITY HEREUNDER, BREACH OF AGREEMENT, BREACH OF WARRANTY, NEGLIGENCE, STRICT LIABILITY, OR OTHER TORT, IS LIMITED TO AN AMOUNT NOT TO EXCEED TWO TIMES THE PRICE OF THE SERVICES PAID BY CUSTOMER UNDER THIS AGREEMENT WHICH SHALL BE THE SOLE REMEDY UNDER THIS AGREEMENT. IN NO EVENT SHALL EITHER PARTY BE LIABLE FOR INDIRECT, INCIDENTAL, SPECIAL, PUNITIVE, OR CONSEQUENTIAL DAMAGES OF ANY KIND (INCLUDING WITHOUT LIMITATION DOWNTIME, PROPERTY DAMAGE, LOSS OF PROFIT OR REVENUE, LOSS OF DATA, DAMAGE TO GOODWILL) HOWSOEVER CAUSED ARISING FROM THIS AGREEMENT OR THE BREACH OF THIS AGREEMENT, WHETHER IN INDEMNITY, TORT, CONTRACT, OR OTHERWISE. NOTHING IN THIS AGREEMENT EXCLUDES OR LIMITS LIABILITY FOR DEATH OR PERSONAL INJURY CAUSED BY A PARTY'S GROSS NEGLIGENCE OR WILLFUL MISCONDUCT. BY ACCEPTANCE OF THIS AGREEMENT, CUSTOMER ACKNOWLEDGES CUSTOMER'S SOLE REMEDY AGAINST CUMMINS FOR ANY LOSS SHALL BE THE REMEDY PROVIDED HEREIN.

6. **INDEMNITY.** Each party shall indemnify and hold harmless the other party, its affiliates, subsidiaries, officers, directors, agents and employees from and against any and all third party losses, costs, liabilities, damages and expense, including reasonable attorney and expert fees (collectively, 'Losses'), subject to the limitations on claims and damages in Section 5, attributable to bodily injury or property damage to the extent it is conclusively determined that such Losses were directly caused by the gross negligence or willful misconduct of such party. The party seeking indemnification shall give written notice to the other party promptly upon learning of the events giving rise to such claim; provided, however, that failure to provide such notice promptly shall only relieve an indemnifying party of its obligations hereunder to the extent it is prejudiced by such delay. The indemnifying party shall select counsel to control and manage the defense of a claim and the settlement thereof and shall keep the indemnified party apprised of all material developments with respect to such claim. The indemnified party may, at its expense, select additional co-counsel. The indemnifying party shall have no obligation to indemnify or hold harmless the indemnified party for any Losses conclusively determined to be caused by the negligence or willful misconduct of the indemnified party.

7. **CONFIDENTIALITY.** Each party shall keep confidential any information received from the other that is not generally known to the public and at the time of disclosure, would reasonably be understood by the receiving party to be proprietary or confidential, whether disclosed in oral, written, visual, electronic or other form, and which the receiving party (or agents) learns in connection with this Agreement including, but not limited to: (a) business plans, strategies, sales, projects and analyses; (b) financial information, pricing, and fee structures; (c) business processes, methods and models; (d) employee and supplier information; (e) specifications; and (f) the terms and conditions of this Agreement. Each party shall take necessary steps to ensure compliance with this provision by its employees and agents.

8. **GOVERNING LAW.** This Agreement and all matters arising hereunder shall be governed by and construed in accordance with the laws of the State of Indiana without giving effect to any choice or conflict of law provision. The parties agree that the courts of the State of Indiana shall have exclusive jurisdiction to settle any dispute or claim arising in connection with this Agreement.

9. **INSURANCE.** Upon Customer's request, Cummins will provide to Customer a Certificate of Insurance evidencing Cummins' relevant insurance coverage.

10. **ASSIGNMENT.** This Agreement shall be binding on the parties and their successors and assigns. Customer shall not assign this Agreement without the prior written consent of Cummins.

11. **INTELLECTUAL PROPERTY.** Any intellectual property rights created by Cummins in the course of the performance of any Agreement or otherwise shall remain Cummins' property. Nothing in these conditions shall be deemed to have given Customer a license or any other rights to use any of the intellectual property rights of Cummins.

12. **MISCELLANEOUS.** Cummins shall be an independent contractor with respect to the Services performed under this Agreement. All notices under this Agreement shall be in writing and be delivered personally, mailed via first class certified or registered mail, or sent by a nationally recognized express courier service to the addresses set forth in the Quote. No amendment of this Agreement shall be valid unless it is in writing and signed by the parties hereto. Failure of either party to require performance by the other party of any provision hereof shall in no way affect the right to require such performance at any time thereafter, nor shall the waiver by a party of a breach of any of the provisions hereof constitute a waiver of any succeeding breach. Any provision of this Agreement that is invalid or unenforceable shall not affect the validity or enforceability of the remaining terms hereof.

Agenda Item # 19



To: Board of Directors

From: Justin Evans

Date: 1-28-2020

Re: Purchase of Opticom Intersection Equipment

Consider and act on the purchase of Opticom Intersection equipment from HGAC
Contract No. PE-05-19

Yes No N/A

- | | | | |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |

HGACBuy		CONTRACT PRICING WORKSHEET For Catalog & Price Sheet Type Purchases		Contract No.: PE-05-19	Date Prepared: 1/23/2020
<p><i>This Worksheet is prepared by Contractor and given to End User. If a PO is issued, both documents MUST be faxed to H-GAC @ 713-993-4548. Therefore please type or print legibly.</i></p>					
Buying Agency:	Montgomery Co. Hospital District		Contractor:	Consolidated Traffic Controls, Inc.	
Contact Person:	Justin Evans		Prepared By:	Mike Hancock	
Phone:	936-521-3500		Phone:	800-448-8841	
Fax:			Fax:	800-448-8850	
Email:	jevans@mchs-tx.org		Email:	mhancock@ctc-traffic.com	
Catalog / Price Sheet Name:	Traffic Control, Enforcement & Signal Preemption Equipment				
General Description of Product:	Traffic Control Equipment				
A. Catalog / Price Sheet Items being purchased - Itemize Below - Attach Additional Sheet If Necessary					
	-				
Line Number	Quan	Description		Unit Pr	Total
41	19	110610-MM Model 764 Multimode Phase Selector		\$ 2,946.00	\$ 55,974.00
47	19	110603-MM Model 768 Auxiliary Panel		\$ 531.00	\$ 10,089.00
49	19	110611 3100 GPS Radio Unit (Mast Mount)		\$ 2,840.00	\$ 53,960.00
92	5000	110216B Model 138 Cable 1,000 Ft Roll (Per Ft.)		\$ 0.68	\$ 3,400.00
99	19	201011 (hub) Mast Arm Mount (GPS)		\$ 83.00	\$ 1,577.00
101	19	100201 Model 380 Card Rack		\$ 172.00	\$ 3,268.00
121	19	CTCINSTALL GPS Opticom Intersection 5 hours \$260 per hour		\$ 1,300.00	\$ 24,700.00
1700	19	CTCINSTALL Driving Time One Man and Pickup Truck		\$ 130.00	\$ 2,470.00
1702	19	CTCINSTALL Second Man (Include Both Drive and On Site time)		\$ 85.00	\$ 1,615.00
1703	19	CTCINSTALL Bucket Truck Upcharge (Include Both Drive and On Site Time)		\$ 50.00	\$ 950.00
Total From Other Sheets, If Any:					
Subtotal A:					\$ 158,003.00
B. Unpublished Options, Accessory or Service items - Itemize Below - Attach Additional Sheet If Necessary					
(Note: Unpublished Items are any which were not submitted and priced in contractor's bid.)					
	Quan	Description		Unit Pr	Total
				\$	-
				\$	-
				\$	-
				\$	-
Total From Other Sheets, If Any:					
Subtotal B:					\$ -
Check: The total cost of Unpublished Options (Subtotal B) cannot exceed 25% of the total from Section A.					For this transaction the percentage is: 0%
C. Other Allowances, Discounts, Trade-Ins, Freight, Make Ready or Miscellaneous Charges					
	Quan	Description		Unit Pr	Total
				\$	-
				\$	-
Subtotal C:					\$ -
Delivery Date:		30 to 45 Days ARO		D. Total Purchase Price (A+B+C):	
				\$ 158,003.00	

Agenda Item # 20

To: Board of Directors

From: Ade Moronkeji

Date: January 28, 2020

Re: HCAP Report

Eligibility

The team participated in four outreach events in December and were able to assist 14 individuals with completing the program application. Two of the applicants completed the eligibility process and were approved for HCAP benefits. The team has also been providing assistance to individuals at the local hospitals who qualify for HCAP but cannot present to our office due to their disease process. Two inpatients were certified for HCAP benefits after a thorough review of their case.

Claims Administration

- The Bill Pay team has processed a total of 1407 (medical and prescription) claims through the I.H.S. software.
 - The chart below shows the percentage breakdown of claims by provider groups. This gives us a picture of the medical resources that clients are using for their health care. UPL hospital inpatient and outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals. Inpatient hospital without the UPL designation refers to Memorial Hermann and CHI St. Luke's hospitals.
-

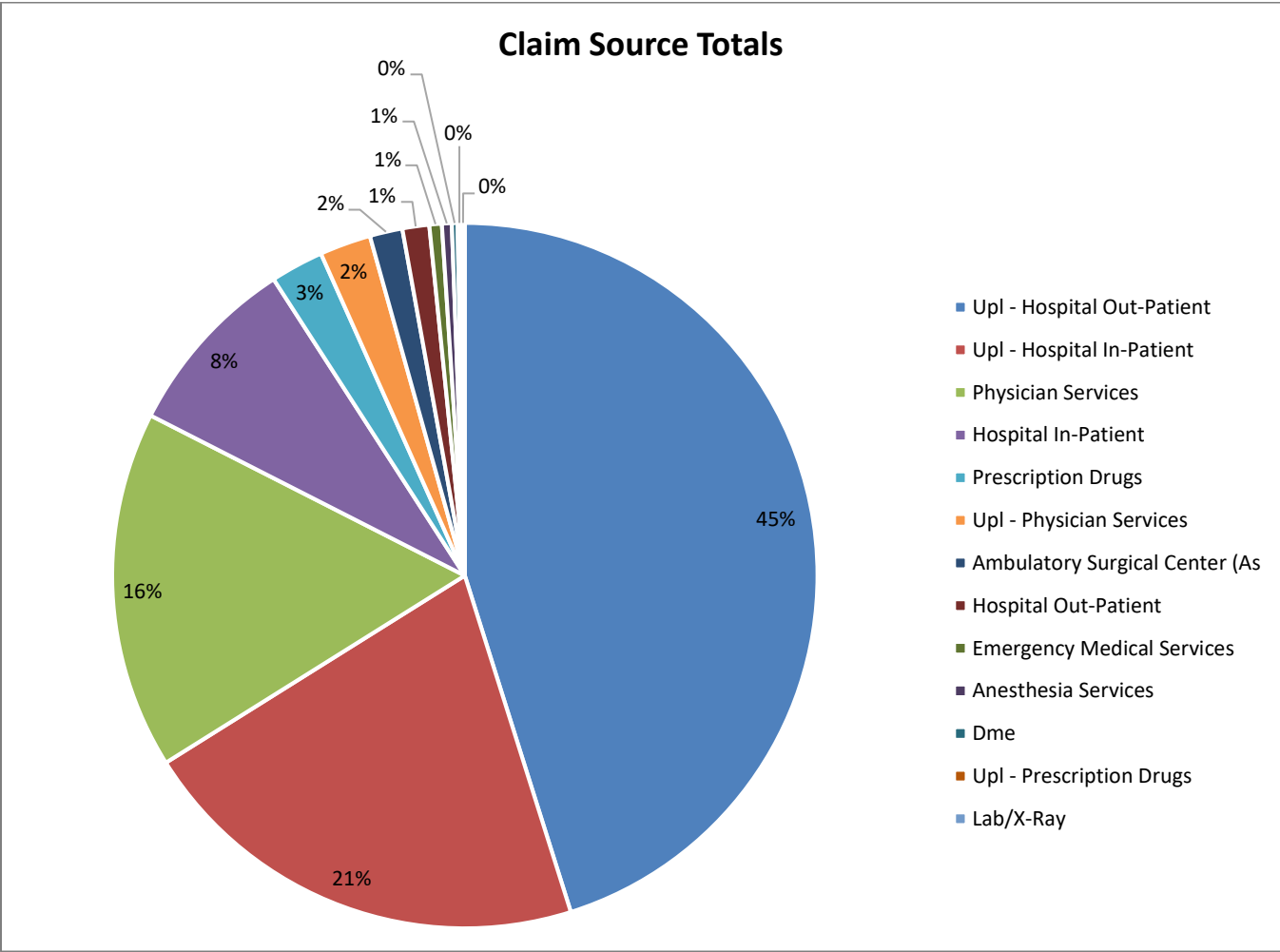


Fig. 1

HCAP Applications

We have received a total of 767 applications fiscal year to date.

Month	# of Applications Received
Oct-19	296
Nov-19	241
Dec-19	230

Program Definitions:

Approval: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

Denial: Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

Incomplete Cases/Failure to Provide Information (FTPI): Applicant did not provide the necessary documentation for an eligibility determination.

Cases under Review: Applications that are being processed by the eligibility team but have not been finalized.

Figures 2 and 3 provides a snapshot of the initial and final outcomes of the applications submitted to the HCAP office in October. It summarizes the efforts of the eligibility team to resolve and close out applications before 30 days.

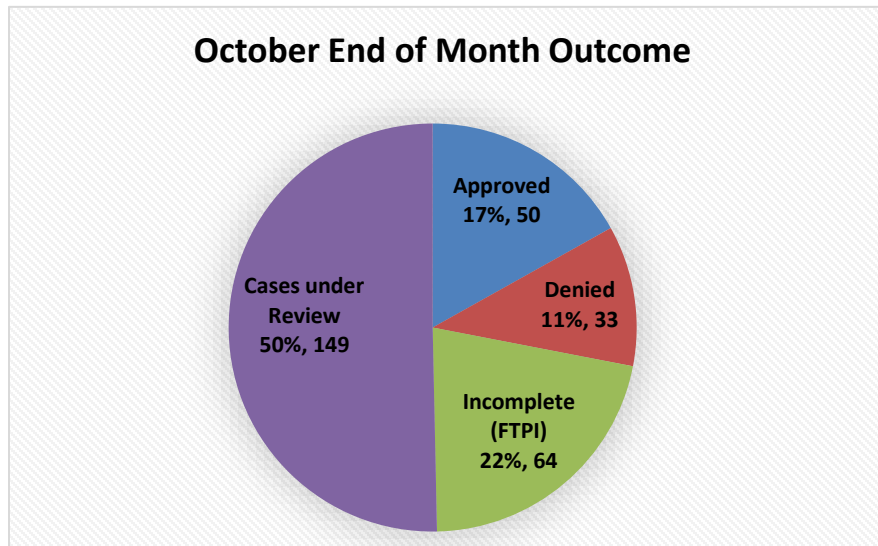


Fig. 2

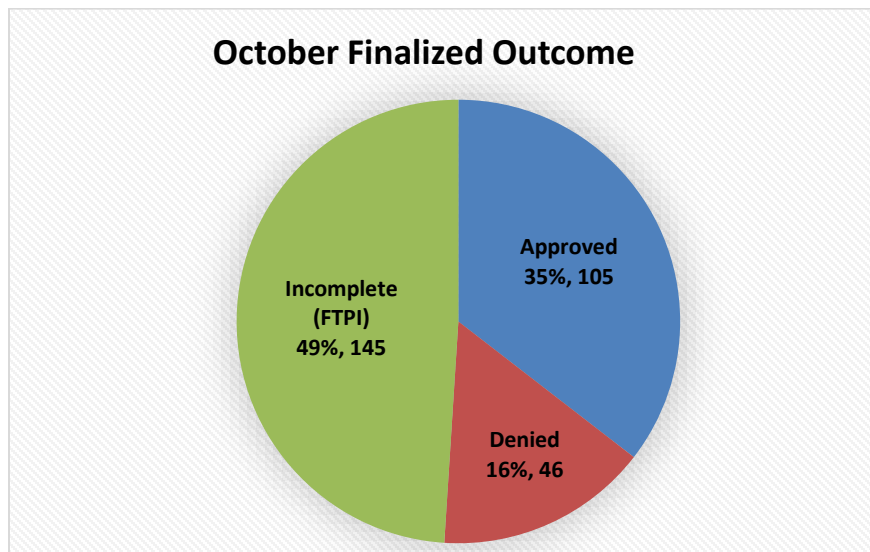


Fig. 3

Preliminary Status of November Applications

Figure 4 shows the initial outcome of the data pulled at the end of November.

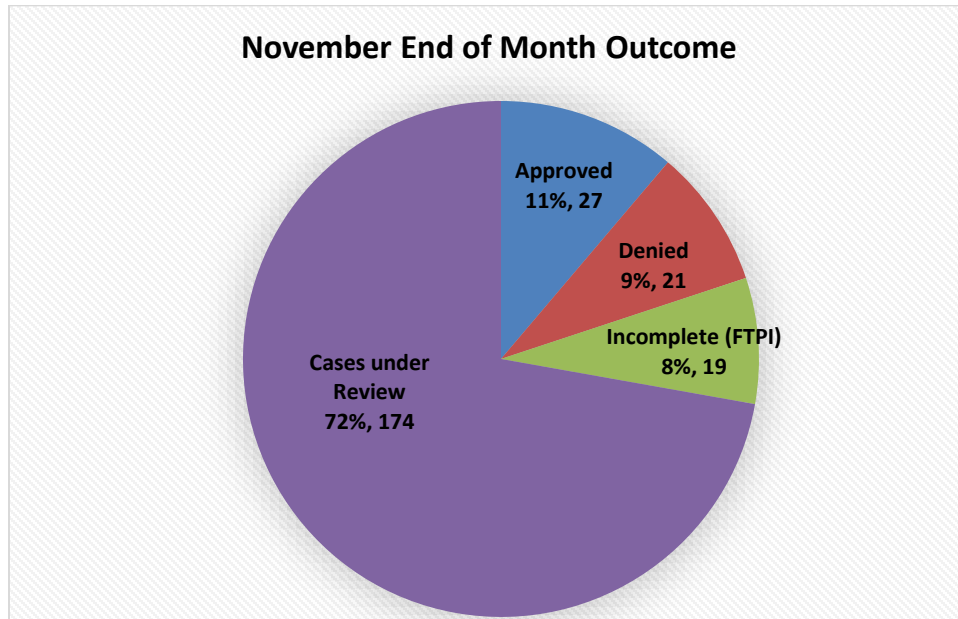


Fig. 4

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

1. Cases under Review

These include applications that were categorized as “Cases under Review” in last board report.

At the end of November, HCAP data showed that 174 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 5. 31% (54 cases) were approved for HCAP benefits, 61% (106 cases) did not complete the application process, and ~8% (14 cases) fell under the “other” category.

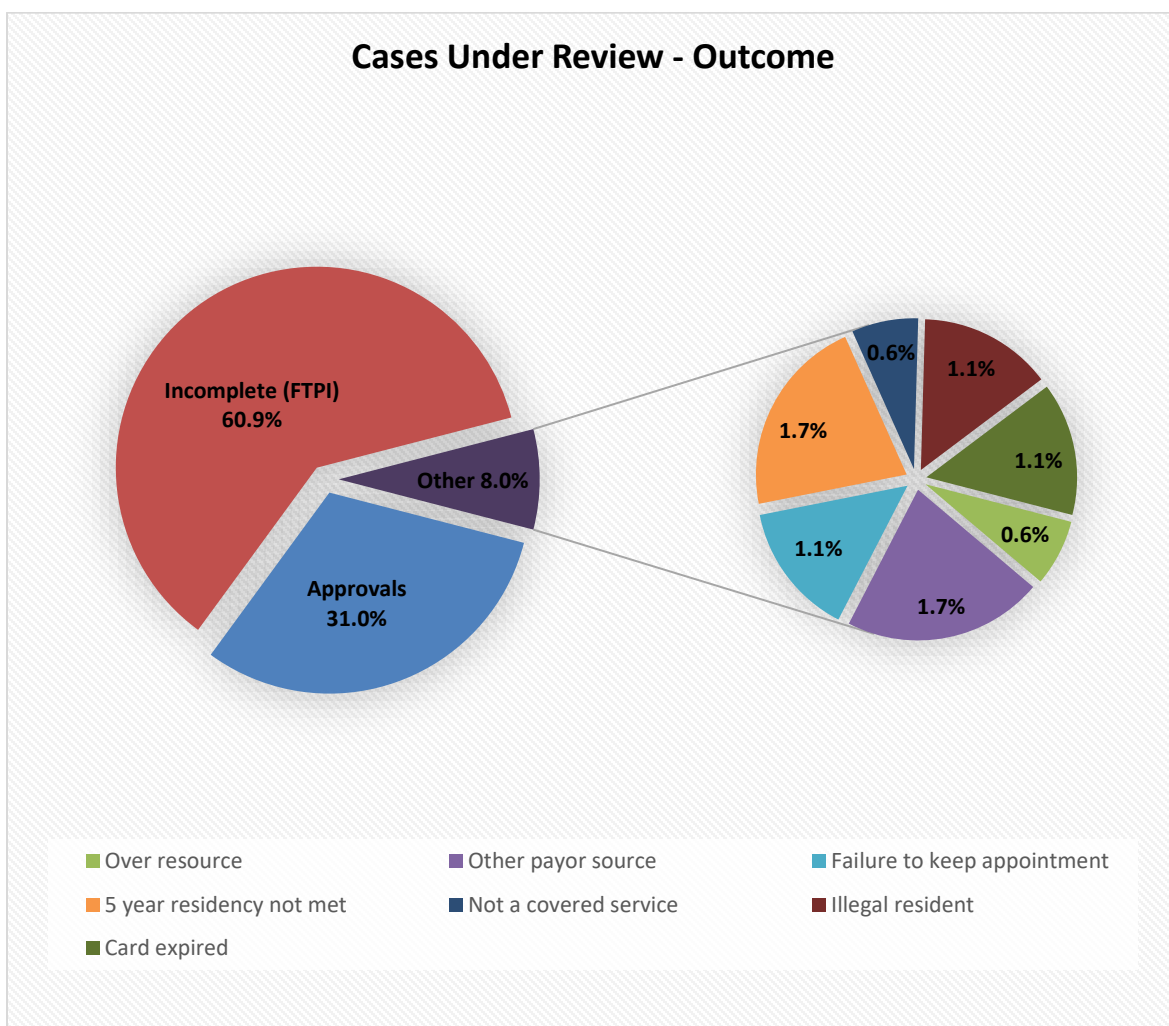


Fig. 5

2. Incomplete Applications (FTPI)

Out of the 241 applications submitted in November, 19 cases were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
 - Successfully established contact with 8 applicants
 - Unable to make contact with 7 applicants, but left voice messages
 - 4 of the applicants could not be reached either due to a lack of a voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

At the conclusion, one applicant completed the eligibility process. Figure 6 shows the breakdown of various documents that applicants were unable to provide in order to reach an eligibility determination.

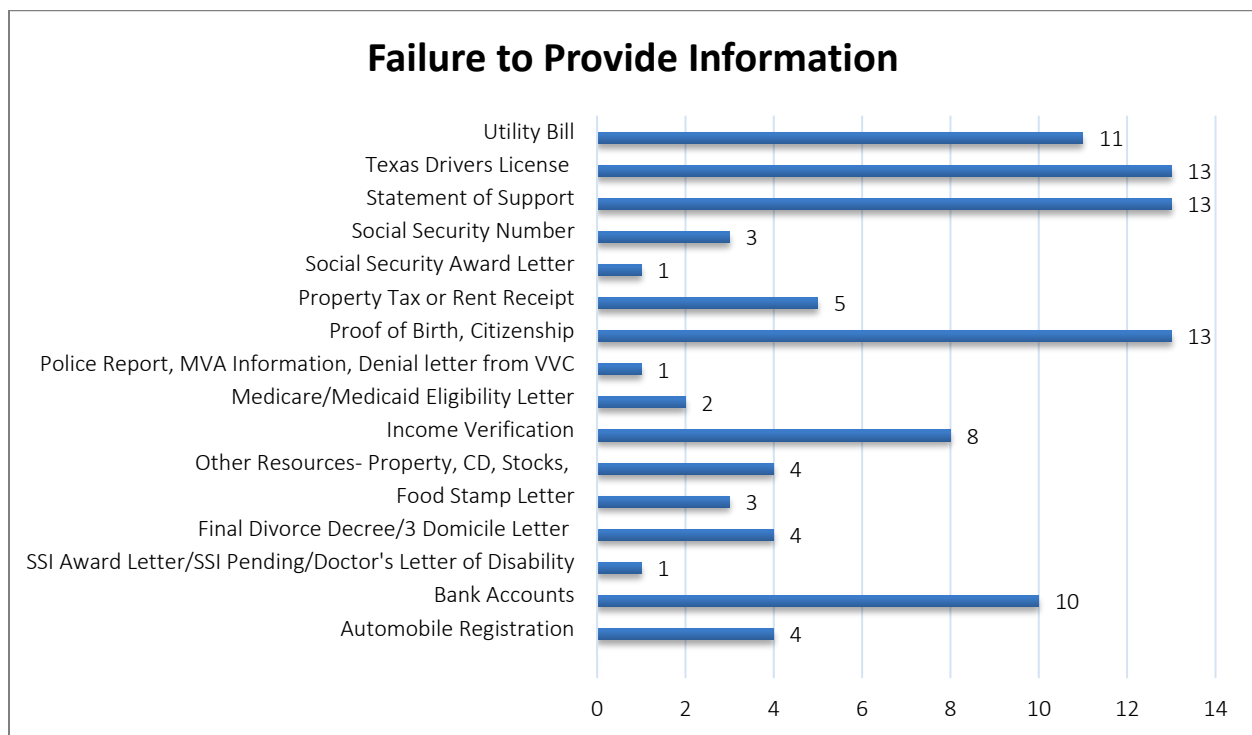


Fig. 6

November Application Results

After processing each case within the required timeframe period of 30 days, the final case determinations for November are depicted in Figure 7.

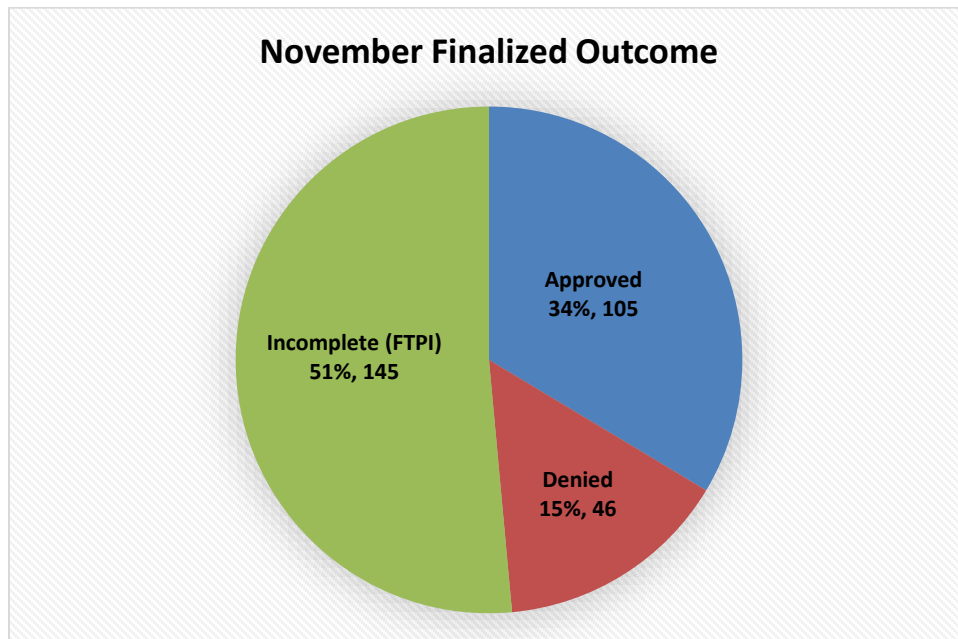


Fig 7.

December Applications

The results of the initial review of all applications receipted in December are shown in Figure 8. Since HCAP data is on a rolling basis, the status of applications in the “Incomplete” and “Cases under Review” categories have not yet been finalized. These will be updated for the subsequent board report.

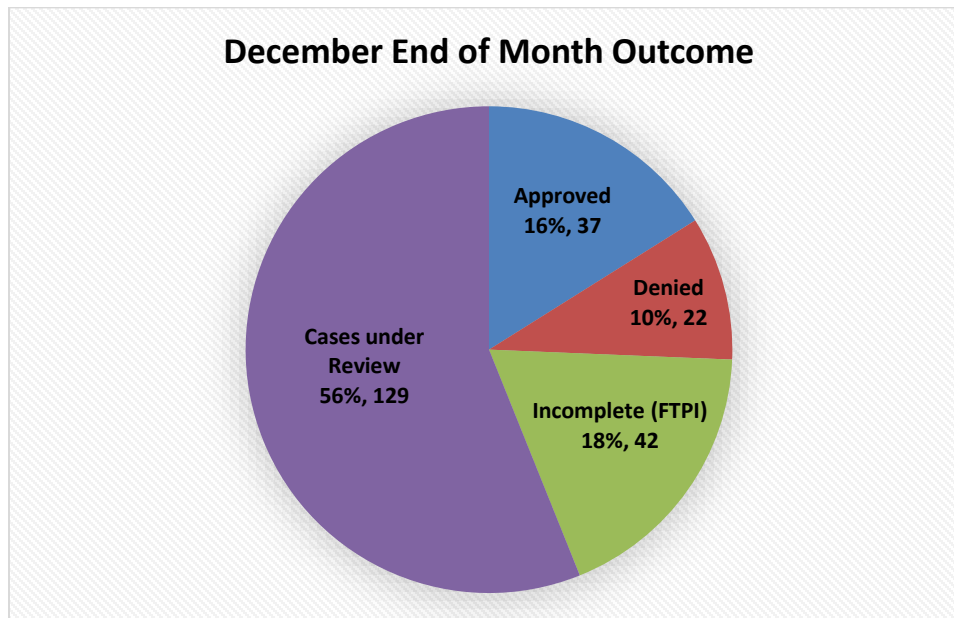


Fig. 8

Census

Effective July 1, 2011, new applicants are required to be $\leq 133\%$ of FPIL to qualify for HCAP benefits

HCAP Clients as of December 31, 2019 = 502 versus December 31, 2018 = 428										
FPIL Range	0-21%		21-50%		50-100%		100-150%		Inmates	
FY 2020	296	59%	0	0%	0	0%	201	40%	5	3%
FY 2019	254	59%	45	11%	81	19%	31	7%	17	4%

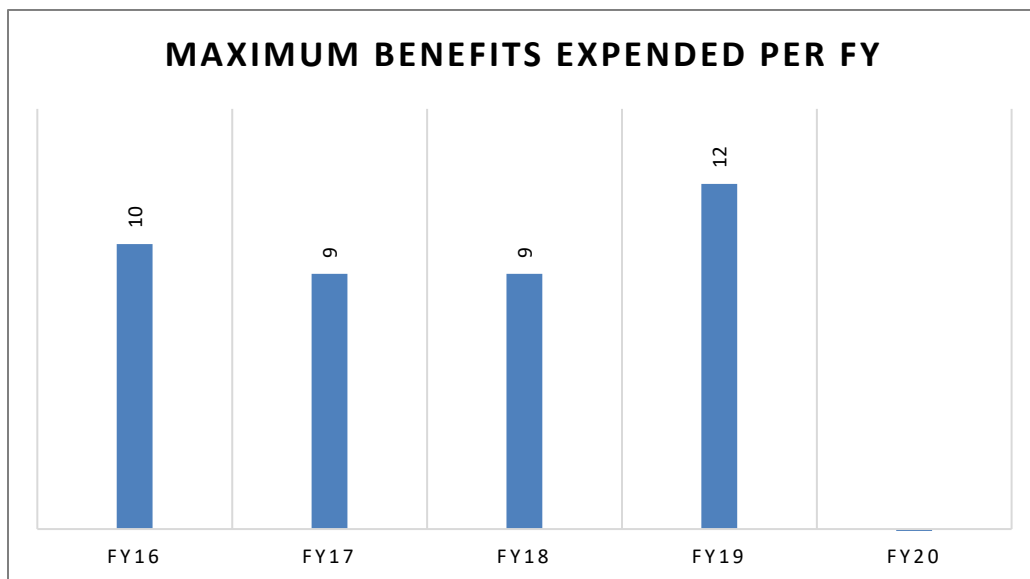
Case Management

Diabetes Classes: These are held monthly by our case management team to promote diabetes self-management. Clients receive diabetic testing supplies and are instructed to keep track of their blood sugar levels daily. The goal is to provide education that will encourage them to take an active role in self-care and make lifestyle changes for better health outcomes. **11 clients attended the December class.**

Maximum Liability: HCAP Case Managers work with internal and external partners to assist clients with the correct appropriation of their funds. Some examples of case management cost containment efforts are:

- Directing clients to low cost providers who emphasize quality of care
- Coordination of care with the CP's and other providers to avoid re-admissions
- Ensuring that catastrophic cases have an alternate funding source(s) as soon as they get on the HCAP program to ensure continuity of care
 - Case managers assisted **three individuals** with the MD Anderson financial assistance application.

The graph below shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year. None of our clients have reached their maximum liability for this fiscal year.



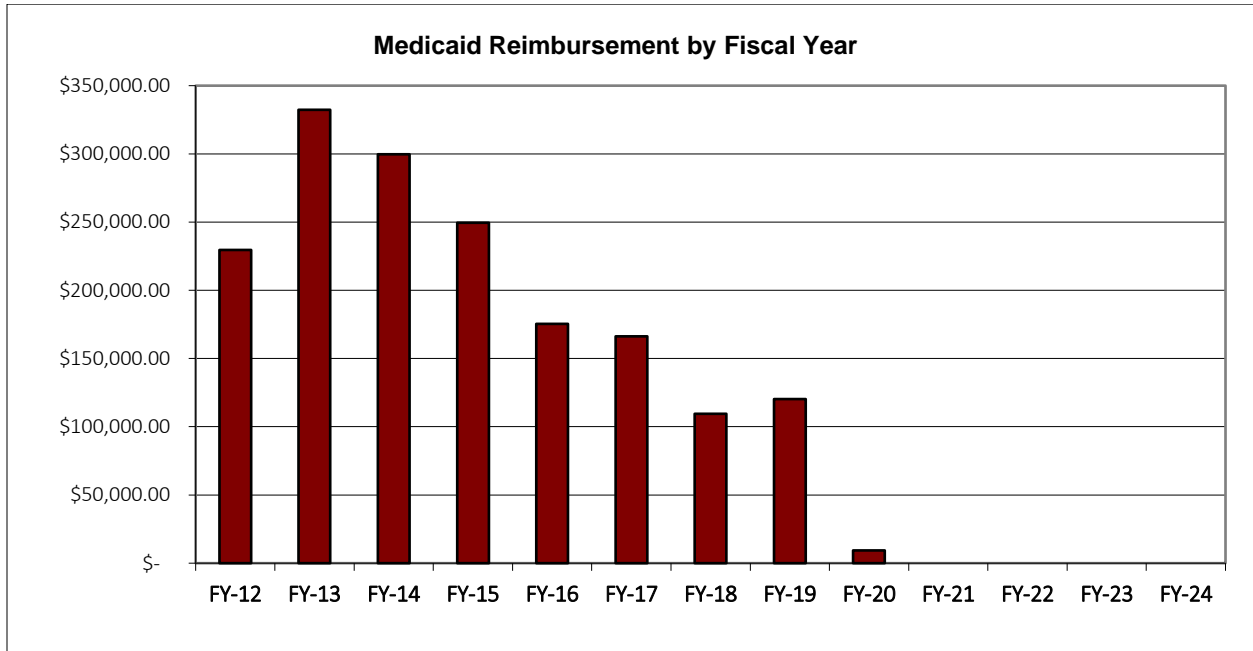
Prescription Benefits Services:

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Dec-19	21	30	\$48,539.78
Nov-18	21	31	\$56,018.09
Sept-19	23	36	\$19,356.06
Aug-19	38	51	\$67,310.08
Jul-19	18	21	\$35,728.31
Jun-19	24	31	\$43,242.38
May-19	23	39	\$24,884.82
Apr-19	29	35	\$37,519.47
Mar - 19	29	41	\$32,235.61
Feb - 19	30	40	\$39,133.16
Jan - 19	29	50	\$60,200.45
Dec - 18	17	22	\$21,944.47

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

Medicaid Reimbursement

For FY 19-20 we have collected \$9,289.680 in Medicaid reimbursement. There were no reimbursements in the month of December.





Savings Summary Report

From 12/01/2019 to 12/31/2019

Report: RPT-068
Date: 01/07/2020

120501 Montgomery Co IHCP-Retail

Type: ALL

	# of RXs	% of All RXs	Calculated Total Cost	Average Cost/RX	Avg Qty	Avg Days	---- Savings vs Submitted Amounts ----				----- Savings vs Full AWP Price -----			
							Requested	Amt Saved	Amt Saved per RX	Pct Saved	Full AWP	Amt Saved	Saved Per RX	Pct Saved
Totals:	1115	100%	\$17,840	\$16.00	57.0	25.8	\$17,859	\$20	\$0.02	0.11%	\$114,034	\$96,195	\$86.27	84.36%
New RXs:	611	54.80%	\$9,798	\$16.04	65.2	23.0	\$9,857	\$59	\$0.10	0.60%	\$54,266	\$44,468	\$72.78	81.94%
Refill RXs:	504	45.20%	\$8,042	\$15.96	47.2	29.2	\$8,002	-\$39	-\$0.08	-0.49%	\$59,769	\$51,727	\$102.63	86.55%
Generic RXs:	1085	97.31%	\$12,003	\$11.06	57.3	25.8	\$10,885	-\$1,118	-\$1.03	-10.27%	\$106,447	\$94,443	\$87.04	88.72%
Brand Equiv RXs:	2	0.18%	\$45	\$22.25	30.0	30.0	\$53	\$9	\$4.40	16.51%	\$56	\$11	\$5.51	19.84%
Brand RXs:	28	2.51%	\$5,792	\$206.85	49.6	24.8	\$6,921	\$1,129	\$40.33	16.19%	\$7,532	\$1,740	\$62.16	23.11%
Maintenance RXs:	778	69.78%	\$11,646	\$45.31	15.0	29.4	\$11,853	\$208	\$0.27	1.75%	\$80,247	\$68,602	\$88.18	85.49%
Non-Maint RXs:	337	30.22%	\$6,194	\$18.38	84.1	17.4	\$6,006	-\$188	-\$0.56	-3.13%	\$33,787	\$27,593	\$81.88	81.67%

Savings vs. Submitted Amounts This section compares amounts requested by the pharmacy with amounts actually billed to the plan.
Savings vs. Full AWP Price This section compares the full AWP price of the drug against the amount billed to the plan

Type indicate the network type of the pharmacy. Values are Retail, Mail, or All.
All dollar amounts are based of Drug cost only.
Brand Equiv RXs refers to brands drugs filled when a generic equivalent was available

Note

This report is based of invoice close dates.



Top 25 Pharmacy Dispensing - by Dollar Amount
From 12/01/2019 to 12/31/2019

Report : RPT-157
Printed : 01/07/2020
Page: 1

120501 Montgomery Co IHCP-Retail																
RETAIL																
Montgomery Co IHCP-Retail																
Rank	Pharmacy Name	NABP	Brand RXs Cnt	Amount	Generic RXs Cnt	Amount	Brd Equiv. RXs Cnt	Amount	Total Billed	Rx Count	Percent of Totals By RX	By Amt	Avg Day Supply	Avg Cost Per RX	C-II	DAW Ovrd
1	WALMART PHARMACY 10-	4565113	3	\$949.98	68	971.84	0	0.00	\$1,921.82	71	6.24	10.72	27.5	\$27.07	0	0
2	LONE STAR FAMILY HEALTH	4534219	3	\$918.06	133	694.30	0	0.00	\$1,612.36	136	11.96	8.99	26.6	\$11.86	0	0
3	CVS PHARMACY #06741	4536528	1	\$602.68	40	594.89	1	26.44	\$1,224.01	42	3.69	6.83	21.7	\$29.14	10	0
4	KROGER PHARMACY #137	5921261	1	\$1,151.95	1	13.45	0	0.00	\$1,165.40	2	0.18	6.50	25.0	\$582.7	0	0
5	HEB PHARMACY	4534790	2	\$449.24	36	606.79	0	0.00	\$1,056.03	38	3.34	5.89	26.6	\$27.79	5	0
6	WALMART PHARMACY 10-	4567472	2	\$285.38	82	690.43	0	0.00	\$975.81	84	7.39	5.44	25.1	\$11.62	1	1
7	HEB PHARMACY	5903592	3	\$854.66	7	42.10	2	47.00	\$943.76	12	1.06	5.26	30.0	\$78.65	8	8
8	KROGER PHARMACY #136	4522997	1	\$237.82	56	606.71	0	0.00	\$844.53	57	5.01	4.71	27.0	\$14.82	3	0
9	KROGER PHARMACY #359	5909190	1	\$553.15	14	90.88	0	0.00	\$644.03	15	1.32	3.59	26.8	\$42.94	1	0
10	WALMART PHARMACY 10-	4528052	2	\$449.24	25	169.44	0	0.00	\$618.68	27	2.37	3.45	24.2	\$22.91	1	0
11	CVS PHARMACY #07435	4564440	1	\$98.39	33	444.61	0	0.00	\$543.00	34	2.99	3.03	26.9	\$15.97	2	3
12	KROGER PHARMACY	4545399	0	\$0.00	13	458.63	0	0.00	\$458.63	13	1.14	2.56	25.5	\$35.28	0	0
13	KROGER PHARMACY	4523064	0	\$0.00	57	438.83	0	0.00	\$438.83	57	5.01	2.45	25.6	\$7.70	15	0
14	WALMART PHARMACY 10-	5921211	3	\$132.31	28	289.57	0	0.00	\$421.88	31	2.73	2.35	24.8	\$13.61	6	1
15	KROGER PHARMACY	4570037	4	\$310.01	9	72.69	0	0.00	\$382.70	13	1.14	2.13	20.4	\$29.44	0	4
16	HEB PHARMACY	4527909	1	\$285.38	8	79.19	0	0.00	\$364.57	9	0.79	2.03	29.4	\$40.51	0	0
17	SAMS PHARMACY	4515310	0	\$0.00	8	354.13	0	0.00	\$354.13	8	0.70	1.97	20.9	\$44.27	0	0
18	WALMART PHARMACY 10-	4592300	1	\$0.00	58	322.45	0	0.00	\$322.45	59	5.19	1.80	25.7	\$5.47	5	4
19	WALMART PHARMACY 10-	4517148	0	\$0.00	53	322.12	0	0.00	\$322.12	53	4.66	1.80	26.6	\$6.08	0	7

Total Dollars: Total calculated price for all RXs for Pharmacy (including copay)
% Total By RX: Percentage of RXs by Pharmacy vs. total RXs
% Total by Amt: Percentage of dollars by Pharmacy vs. total dollars (including copay)
Avg. Qty: Average quantity dispensed in each RX by Pharmacy

Avg Day Supply: Average Number of days supply dispensed by Pharmacy for each RX
Avg. Cost Per Rx: Average total price for each RX by Pharmacy (including member copay)
C-II: Total # of C-II Controlled RXs dispensed from Pharmacy
DAW Ovrd: Total # of DAW 1 (Physician) and DAW 2 (Member) Overrides

Note

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



Top 25 Pharmacy Dispensing - by Dollar Amount
From 12/01/2019 to 12/31/2019

Report : RPT-157
Printed : 01/07/2020
Page: 2

Rank	Pharmacy Name	NABP	Brand RXs Cnt	Amount	Generic RXs Cnt	Amount	Brd Equiv. RXs Cnt	Amount	Total Billed	Rx Count	Percent of Totals By RX	By Amt	Avg Day Supply	Avg Cost Per RX	C-II	DAW Ovrd
20	KROGER PHARMACY	4511704	0	\$0.00	20	295.08	0	0.00	\$295.08	20	1.76	1.65	27.6	\$14.75	0	0
21	KROGER PHARMACY #138	4569527	0	\$0.00	49	267.25	0	0.00	\$267.25	49	4.31	1.49	27.0	\$5.45	0	1
22	CVS PHARMACY #10996	5920233	0	\$0.00	18	210.65	0	0.00	\$210.65	18	1.58	1.17	23.6	\$11.70	4	0
23	CVS PHARMACY #10270	5908667	0	\$0.00	3	192.02	0	0.00	\$192.02	3	0.26	1.07	30.0	\$64.01	0	0
24	BROOKSHIRE BROTHERS	4594974	0	\$0.00	18	174.64	0	0.00	\$174.64	18	1.58	0.97	22.0	\$9.70	0	0
25	WALMART PHARMACY 10-	4567042	0	\$0.00	26	160.49	0	0.00	\$160.49	26	2.29	0.90	26.7	\$6.17	0	0
SUBTOTAL FOR TOP25 :									\$15,914.87	895			642.95	\$1,159.59		
SUBTOTAL FOR ALL OTHER Pharmacies :									\$2,016.46	242			851.39	\$304.43		
TOTAL FOR PLAN :									\$17,931.33	1137			1,494.34	\$1,464.02		
TOTAL FOR GROUP :									\$17,931.33	1137			1,494.34	\$1,464.02		



Top 25 Physician Dispensing - by Dollar Amount
From 12/01/2019 to 12/31/2019

Report : RPT-156
Printed : 01/07/2020
Page: 1

120501 Montgomery Co IHCP-Retail RETAIL Montgomery Co IHCP-Retail															
Rank	Physician Name	Brand RXs Cnt	Amount	Generic RXs Cnt	Amount	Brd Equiv. RXs Cnt	Amount	Total Billed	Rx Count	Percent of Totals By RX	By Amt	Avg Day Supply	Avg Cost Per RX	C-II	DAW Ovrd
1	ANUGWOM, CHINASA	8	\$1,360.45	124	1,342.50	0	0.00	\$2,702.95	132	11.61	15.07	25.6	\$20.48	0	4
2	ALI, SAFRIN	1	\$1,151.95	0	0.00	0	0.00	\$1,151.95	1	0.09	6.42	20.0	\$1,151.95	0	0
3	STELLA, ANA	1	\$602.68	28	216.41	0	0.00	\$819.09	29	2.55	4.57	25.7	\$28.24	0	0
4	HAMME, CRISTINA	2	\$634.16	32	170.70	0	0.00	\$804.86	34	2.99	4.49	29.4	\$23.67	0	0
5	SINGLETON, REID	1	\$602.68	6	29.64	0	0.00	\$632.32	7	0.62	3.53	27.1	\$90.33	0	0
6	MC MILLAN, AMANDA	1	\$553.15	4	28.32	0	0.00	\$581.47	5	0.44	3.24	30.0	\$116.29	0	0
7	BOBADILLA, MARIBETH	0	\$0.00	30	561.50	0	0.00	\$561.50	30	2.64	3.13	24.7	\$18.72	0	0
8	BOGENRIEDER, NANCY	2	\$449.24	18	64.29	0	0.00	\$513.53	20	1.76	2.86	22.9	\$25.68	0	0
9	CHAI, THOMAS	1	\$452.49	1	25.42	0	0.00	\$477.91	2	0.18	2.67	30.0	\$238.96	8	5
10	WILLIS BRANCH, TYSON	1	\$285.38	26	152.74	0	0.00	\$438.12	27	2.37	2.44	27.8	\$16.23	0	0
11	MATHEW, JEFY	2	\$402.17	1	0.00	0	0.00	\$402.17	3	0.26	2.24	30.0	\$134.06	0	0
12	SPRAYBERRY, CARRIE	0	\$0.00	7	384.86	0	0.00	\$384.86	7	0.62	2.15	25.1	\$54.98	0	0
13	NGUYEN, CHANH	0	\$0.00	34	355.11	0	0.00	\$355.11	34	2.99	1.98	27.9	\$10.44	0	0
14	ALONSO, KRISTEN	1	\$285.38	19	62.71	0	0.00	\$348.09	20	1.76	1.94	27.8	\$17.40	0	0
15	ONEAL, JAMES	1	\$237.82	1	16.99	0	0.00	\$254.81	2	0.18	1.42	7.0	\$127.41	0	0
16	YVONNE EMERICK, CAROLYN	0	\$0.00	39	239.98	0	0.00	\$239.98	39	3.43	1.34	29.9	\$6.15	0	0
17	DURGAM, PREETHI	0	\$0.00	9	229.89	0	0.00	\$229.89	9	0.79	1.28	30.0	\$25.54	0	0
18	AFZAL, ADNAN	0	\$0.00	19	221.20	0	0.00	\$221.20	19	1.67	1.23	30.0	\$11.64	0	7
19	PERRI, ANTHONY	0	\$0.00	1	216.17	0	0.00	\$216.17	1	0.09	1.21	20.0	\$216.17	0	0

Total Dollars:	Total calculated price for all RXs for Physician (including copay)	Avg Day Supply:	Average Number of days supply dispensed by Physician for each RX
% Total By RX:	Percentage of RXs by Physician vs. total RXs	Avg. Cost Per Rx:	Average total price for each RX by Physician (including member copay)
% Total by Amt:	Percentage of dollars by Physician vs. total dollars (including copay)	C-II:	Total # of C-II Controlled RXs written by Physician
Avg. Qty:	Average quantity dispensed in each RX by Physician	DAW Ovrd:	Total # of DAW 1 (Physician) and DAW 2 (Member) Overrides

Note

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



Top 25 Physician Dispensing - by Dollar Amount
From 12/01/2019 to 12/31/2019

Report : RPT-156
Printed : 01/07/2020
Page: 2

Rank	Physician Name	Brand RXs Cnt	Amount	Generic RXs Cnt	Amount	Brd Equiv. RXs Cnt	Amount	Total Billed	Rx Count	Percent of Totals By RX	By Amt	Avg Day Supply	Avg Cost Per RX	C-II	DAW Ovrd
20	LEDER, STUART	0	\$0.00	1	214.36	0	0.00	\$214.36	1	0.09	1.20	30.0	\$214.36	0	0
21	BASFORD, AMANDA	0	\$0.00	2	213.76	0	0.00	\$213.76	2	0.18	1.19	30.0	\$106.88	0	0
22	SINGH, BALBIR	0	\$0.00	6	201.96	0	0.00	\$201.96	6	0.53	1.13	26.5	\$33.66	0	0
23	FROME, ADAM	0	\$0.00	7	193.85	0	0.00	\$193.85	7	0.62	1.08	30.0	\$27.69	0	0
24	SANCHEZ, BENNY	0	\$0.00	10	193.74	0	0.00	\$193.74	10	0.88	1.08	28.4	\$19.37	8	0
25	SIDDIQUL, HINA	0	\$0.00	4	177.14	0	0.00	\$177.14	4	0.35	0.99	30.0	\$44.29	0	1
SUBTOTAL FOR TOP25 :								\$12,530.79	451			666.02	\$2,780.60		
SUBTOTAL FOR ALL OTHER PHYSICIANS :								\$5,400.54	686			4,145.50	\$1,825.18		
TOTAL FOR PLAN :								\$17,931.33	1137			4,811.51	\$4,605.77		
TOTAL FOR GROUP :								\$17,931.33	1137			4,811.51	\$4,605.77		



Top 25 Therapy Classes by- Dollar Amount
From 12/01/2019 to 12/31/2019

Report: RPT-147
Printed: 01/07/2020
Page: 1

120501 RETAIL		Montgomery Co IHCP-Retail Montgomery Co IHCP-Retail								
Rank	Code	Drug Class	Retail Rxs	Mail Rxs	Avg Days	Avg Rx Cost	Rx Cnt	Total Billed	Percent of Totals	
									By Rx	By Amt
1	2710	*Insulin**	16	0	27.44	\$359.10	16	\$5,745.52	1.41	27.05
2	4420	*Sympathomimetics**	18	0	26.78	\$90.64	18	\$1,631.47	1.58	7.68
3	7260	*Anticonvulsants - Misc.**	57	0	29.40	\$21.69	57	\$1,236.53	5.01	5.82
4	6510	*Opioid Agonists**	21	0	24.67	\$37.43	21	\$785.93	1.85	3.7
5	3400	*Calcium Channel Blockers**	31	0	30.00	\$19.28	31	\$597.64	2.73	2.81
6	2810	*Thyroid Hormones**	40	0	29.60	\$11.67	40	\$466.74	3.52	2.2
7	7510	*Central Muscle Relaxants**	32	0	26.19	\$13.76	32	\$440.31	2.81	2.07
8	3940	*HMG CoA Reductase Inhibitors**	77	0	30.00	\$5.59	77	\$430.52	6.77	2.03
9	3890	*Anaphylaxis Therapy Agents**	1	0	2.00	\$384.69	1	\$384.69	.09	1.81
10	8910	*Rectal Steroids**	1	0	30.00	\$374.90	1	\$374.90	.09	1.77
11	6499	*Analgesic Combinations**	3	0	25.00	\$110.34	3	\$331.03	.26	1.56
12	6599	*Opioid Combinations**	31	0	17.39	\$10.54	31	\$326.66	2.73	1.54
13	3320	*Beta Blockers Cardio-Selective**	47	0	29.51	\$6.05	47	\$284.13	4.13	1.34
14	3610	*ACE Inhibitors**	56	0	29.64	\$4.90	56	\$274.27	4.93	1.29
15	4699	*Laxative Combinations**	5	0	1.00	\$50.69	5	\$253.45	.44	1.19
16	8799	*Otic Combinations**	1	0	7.00	\$237.82	1	\$237.82	.09	1.12
17	6610	*Nonsteroidal Anti-inflammatory Agents (NSAIDs)**	28	0	27.11	\$7.81	28	\$218.74	2.46	1.03
18	9037	*Antineoplastic or Premalignant Lesion Agents - Topical**	1	0	20.00	\$216.17	1	\$216.17	.09	1.02
19	3710	*Carbonic Anhydrase Inhibitors**	1	0	30.00	\$214.36	1	\$214.36	.09	1.01
20	5620	*Alkalizers**	1	0	30.00	\$213.76	1	\$213.76	.09	1.01
21	5510	*Vaginal Anti-infectives**	2	0	5.00	\$92.31	2	\$184.62	.18	.87
22	4927	*Proton Pump Inhibitors**	48	0	29.35	\$3.78	48	\$181.48	4.22	.85
23	2725	*Biguanides**	49	0	30.00	\$3.51	49	\$171.92	4.31	.81
24	3699	*Antihypertensive Combinations**	22	0	30.00	\$7.59	22	\$166.92	1.93	.79
25	3800	*Vasopressors**	1	0	30.00	\$158.34	1	\$158.34	.09	.75
SUBTOTAL FOR TOP 25 :			590	0	597.07	\$2,656.70	590	\$15,527.92		
SUBTOTAL FOR ALL OTHER CLASSES :			547	0	2,441.09	\$1,802.75	547	\$5,712.48		
TOTAL FOR PLAN:			1137	0	3,038.17	\$4,459.45	1137	\$21,240.40		
TOTAL FOR GROUP :			1137	0	3,038.17	\$4,459.45	1137	\$21,240.40		

Note

Code: Therapeutic Classification for the drug class
Avg Rx Cost: Average amount per script for the drug cost and dispense fee only
Total Billed: Total amount of the drug cost and dispense fee

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts

New Provider Contracts to Present to BOD

New Agreements
OTA's
Renewals
New Provider-existing facility agreement

<u>BOD Meeting</u>	<u>Provider</u>	<u>Date Sign</u>		<u>Specialty</u>	<u>Primary Location</u>	<u>Facility</u>
January 2020	Texan Physical Therapy & Rehabilitation Services Howard Yap, PT Vanessa Yap, PT	12/16/2019	RJ	Physical Therapy	206 South College Avenue. Cleveland, TX 77327	Not specified
January 2020	ZOLL Services, LLC.	12/30/2019	RJ	Cardiac Electrophysiology, Cardiology, Cardiac Surgery	121 Gamma Drive. Pittsburgh, PA 15238	N/A

AGENDA ITEM # 22**Board Mtg: 1/28/20**

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 10/3/19 through 12/19/19**

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>October</u>			
October 3, 2019	Yes	\$	9,049.94
October 10, 2019	Yes	\$	129,119.74
October 17, 2019	Yes	\$	124,292.34
October 23, 2019	Yes	\$	52,485.04
October 24, 2019	Yes	\$	21,697.72
October 30, 2019	Yes	\$	17,794.18
October 31, 2019	Yes	\$	20,892.93
Total October Payments - MTD		\$	375,331.89
Monthly Budget - October 2019		\$	203,165.00
<u>November</u>			
November 6, 2019		\$	26,191.70
November 7, 2019	Yes	\$	60,518.36
November 13, 2019	Yes	\$	16,142.64
November 14, 2019	Yes	\$	13,346.37
November 21, 2019	Yes	\$	26,438.13
November 21, 2019	Yes	\$	9,053.48
November 26, 2019	Yes	\$	61,270.69
Total November Payments - MTD		\$	212,961.37
Monthly Budget - November 2019		\$	203,165.00
<u>December</u>			
December 4, 2019	No	\$	5,334.25
December 5, 2019	No	\$	14,548.47
December 11, 2019	No	\$	22,833.33
December 12, 2019	No	\$	18,970.90
December 18, 2019	No	\$	44,093.40
December 19, 2019	No	\$	16,051.64
Total December Payments - MTD		\$	121,831.99
Monthly Budget - December 2019		\$	203,166.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 23

Board Mtg: 01/28/20

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 1/1/20 through 1/31/20**

Disbursement Date	Value of Services Provided by HCA and Affiliated Providers	
<u>January</u>		
January Voluntary Contribution for Medicaid 1115 Waiver Program	\$	210,240.00
Budgeted Amount January 2020	\$	210,240.00
Over / (Under) Budget	\$	-

AGENDA ITEM # 24

Board Mtg.: 1/28/20

Montgomery County Hospital District Financial Dashboard for December 2019 (dollars expressed in 000's)

	Dec 2019	Dec 2018	Var	Var %
Cash and Investments	46,988	51,036	(4,048)	-7.9%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	December 2019				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	15,071	14,185	886	6.2%	17,403	16,557	847	5.1%
EMS Net Revenue	1,417	1,350	67	5.0%	3,978	4,006	(28)	-0.7%
Other Revenue	309	317	(8)	-2.6%	1,013	1,122	(109)	-9.7%
Total Revenue	16,797	15,852	945	6.0%	22,394	21,685	710	3.3%
Expenses								
Payroll	2,921	3,051	(130)	-4.3%	9,149	9,087	62	0.7%
Operating	1,096	1,176	(80)	-6.8%	3,065	3,397	(332)	-9.8%
Indigent Healthcare	331	413	(83)	-20.1%	1,339	1,240	99	7.9%
Total Operating Expenses	4,347	4,641	(293)	-6.3%	13,553	13,724	(171)	-1.2%
Capital	234	219	16	7.1%	3,197	3,176	21	0.7%
Total Expenditures	4,581	4,859	(278)	-5.7%	16,749	16,900	(151)	-0.9%
Revenue Over / (Under) Expenses	12,216	10,993	1,222	11.1%	5,645	4,785	860	18.0%

Tax Revenue: Year-to-date, Tax Revenue is over budget by \$847k. The monthly Tax Revenue budget is allocated based on a rolling three-year average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$28k less than budget, which is a less than 1% difference.

Other Revenue: Year-to-date, Other Revenue is \$109k less than budget primarily due to fewer Community Paramedicine 1115 Waiver billable encounters. There have been open positions, the program has evolved, and staff have become more efficient.

Payroll: Overall, Payroll Expenses are \$62k over budget year-to-date primarily due to higher than expected medical claims.

Operating Expenses: Generally, Operating Expenses are under budget year-to-date across the board mainly due to timing.

Indigent Care Expenses: Indigent Care Expenses are over budget by \$99k primarily due to the claims hand-off from Boon Chapman to HCAP.

Montgomery County Hospital District Balance Sheet

As of December 31, 2019

		Fund 10
		12/31/2019
ASSETS		
Cash and Equivalents		
10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$3,845,228.47
10-000-12400	Investments-MMA-BS	\$2,028,710.45
10-000-12500	Investments-MMDA-BS	\$5,064,567.88
10-000-13100	Texpool-District-BS	\$6,581,487.74
10-000-13300	Investments-WF Bank-BS	\$8,437,072.01
10-000-13400	Texstar Investment Pool-BS	\$6,571,844.78
10-000-13450	Investments-CDARS-BS	\$2,016,192.61
10-000-13500	Investments - BS	\$12,200,814.15
10-000-13501	Investments - Cash-BS	\$240,515.88
Total Cash and Equivalents		<u>\$46,988,383.97</u>
Receivables		
10-000-14100	A/R-EMS Billings-BS	\$8,208,096.47
10-000-14200	Allowance for Bad Debts-BS	(\$3,693,338.79)
10-000-14300	A/R-Other-BS	\$2,851,710.29
10-000-14305	A/R Employee-BS	\$737.00
10-000-14525	Receivable from Component Unit-BS	\$109,837.39
10-000-14700	Taxes Receivable-BS	\$18,339,564.39
10-000-14750	Allowance for bad debt-tax rev-BS	(\$500,748.23)
Total Receivables		<u>\$25,315,858.52</u>
Other Assets		
10-000-14900	Prepaid Expenses-BS	\$186,142.34
10-000-15000	Inventory-BS	\$722,211.42
Total Other Assets		<u>\$908,353.76</u>
TOTAL ASSETS		<u>\$73,212,596.25</u>
LIABILITIES		
Current Liabilities		
10-000-20500	Accounts Payable-BS	\$247,656.53
10-000-20600	Accounts Payable-Other-BS	\$21,461.38
10-000-21000	Accrued Expenditures-BS	\$1,635,894.55
10-000-21400	Accrued Payroll-BS	\$760,274.10
10-000-21525	P/R-United Way Deductions-BS	\$5,306.44
10-000-21585	P/R-Flexible Spending-BS-BS	\$11,889.52
10-000-21590	P/R-Premium Cancer/Accident-BS	\$0.00
10-000-21595	P/R-Health Savings-BS-BS	\$8,872.15
10-000-21650	TCDRS Defined Benefit Plan-BS	\$326,919.41
Total Current Liabilities		<u>\$3,018,274.08</u>
Deferred Liabilities		
10-000-23000	Deferred Tax Revenue-BS	\$17,838,816.16
10-000-23200	Deferred Revenue-BS	\$439,190.12
Total Deferred Liabilities		<u>\$18,278,006.28</u>
TOTAL LIABILITIES		<u>\$21,296,280.36</u>

Montgomery County Hospital District Balance Sheet

As of December 31, 2019

CAPITAL

10-000-30225	Assigned - Open Purchase Orders-BS	\$621,748.38
10-000-30400	Nonspendable - Inventory-BS	\$722,211.42
10-000-30700	Nonspendable - Prepaids-BS	\$186,142.34
10-000-32001	Committed - Uncompensated Care-BS	\$7,580,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,890,760.00
10-000-32003	Committed - Capital Maintenance-BS	\$60,038.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$35,855,415.75

TOTAL CAPITAL

\$51,916,315.89

TOTAL LIABILITIES AND CAPITAL

\$73,212,596.25

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended December 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$15,069,169.56	\$14,122,330.00	\$946,839.56	\$17,354,079.77	\$16,403,632.00	\$950,447.77	\$33,937,317.00	51.14 %	\$16,583,237.23
Delinquent Tax Revenue	(\$4,694.46)	\$50,785.00	(\$55,479.46)	\$26,448.28	\$120,841.00	(\$94,392.72)	\$381,365.00	6.94 %	\$354,916.72
Penalties and Interest	\$6,637.83	\$12,131.00	(\$5,493.17)	\$22,914.98	\$32,442.00	(\$9,527.02)	\$304,922.00	7.52 %	\$282,007.02
Total	\$15,071,112.93	\$14,185,246.00	\$885,866.93	\$17,403,443.03	\$16,556,915.00	\$846,528.03	\$34,623,604.00	50.26 %	\$17,220,160.97
EMS Net Revenue									
Advanced Life Support Revenue	\$2,189,765.88	\$2,069,554.00	\$120,211.88	\$6,258,346.00	\$6,141,902.00	\$116,444.00	\$24,434,088.00	25.61 %	\$18,175,742.00
Basic Life Support Revenue	\$401,224.84	\$369,099.00	\$32,125.84	\$1,170,664.59	\$1,095,390.00	\$75,274.59	\$4,357,747.00	26.86 %	\$3,187,082.41
Transfer Service Fees	\$239,596.37	\$266,799.00	(\$27,202.63)	\$703,482.47	\$791,791.00	(\$88,308.53)	\$3,149,951.00	22.33 %	\$2,446,468.53
Non-Transport Fees	\$18,899.82	\$22,701.00	(\$3,801.18)	\$59,372.64	\$67,371.00	(\$7,998.36)	\$268,020.00	22.15 %	\$208,647.36
Contractual Allowance	(\$721,229.55)	(\$685,593.00)	(\$35,636.55)	(\$2,063,096.68)	(\$2,034,663.00)	(\$28,433.68)	(\$8,094,421.00)	25.49 %	(\$6,031,324.32)
Provision for Bad Debt	(\$728,668.00)	(\$722,754.00)	(\$5,914.00)	(\$2,217,252.64)	(\$2,144,947.00)	(\$72,305.64)	(\$8,533,158.00)	25.98 %	(\$6,315,905.36)
Recovery of Bad Debt - EMS	\$17,446.28	\$30,070.00	(\$12,623.72)	\$66,447.69	\$89,239.00	(\$22,791.31)	\$355,016.00	18.72 %	\$288,568.31
Total EMS Net Revenue	\$1,417,035.64	\$1,349,876.00	\$67,159.64	\$3,977,964.07	\$4,006,083.00	(\$28,118.93)	\$15,937,243.00	24.96 %	\$11,959,278.93
Other Revenue									
Investment Income - MCHD	\$60,683.87	\$81,727.00	(\$21,043.13)	\$217,408.31	\$223,727.00	(\$6,318.69)	\$1,029,572.00	21.12 %	\$812,163.69
Interest Income	\$902.24	\$948.00	(\$45.76)	\$2,906.51	\$2,878.00	\$28.51	\$10,937.00	26.58 %	\$8,030.49
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00	0.00 %	\$600,000.00
Weyland Bldg. Land Lease	\$8,265.51	\$8,266.00	(\$0.49)	\$8,265.51	\$8,266.00	(\$0.49)	\$33,064.00	25.00 %	\$24,798.49
Miscellaneous Income	\$28,680.78	\$18,250.00	\$10,430.78	\$47,812.00	\$33,100.00	\$14,712.00	\$205,210.00	23.30 %	\$157,398.00
Rx Discount Card Royalties	\$118.00	\$190.00	(\$72.00)	\$258.25	\$570.00	(\$311.75)	\$2,280.00	11.33 %	\$2,021.75
Tenant Rent Income	\$7,499.80	\$7,750.00	(\$250.20)	\$22,499.40	\$23,250.00	(\$750.60)	\$93,000.00	24.19 %	\$70,500.60
P.A. Processing Fees	\$170.00	\$233.00	(\$63.00)	\$590.00	\$699.00	(\$109.00)	\$2,796.00	21.10 %	\$2,206.00
Contract Revenue (Net)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,575.00	0.00 %	\$180,575.00
1115 Waiver - Paramedicine	\$26,500.00	\$110,000.00	(\$83,500.00)	\$115,700.00	\$330,000.00	(\$214,300.00)	\$1,320,000.00	8.77 %	\$1,204,300.00
Education/Training Revenue	\$7,650.00	\$10,500.00	(\$2,850.00)	\$67,854.72	\$67,850.00	\$4.72	\$288,700.00	23.50 %	\$220,845.28

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended December 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Stand-By Fees	\$400.00	\$6,352.00	(\$5,952.00)	\$38,375.00	\$18,852.00	\$19,523.00	\$74,999.00	51.17 %	\$36,624.00
EMS - Trauma Fund Income	\$30,317.00	\$25,000.00	\$5,317.00	\$30,317.00	\$25,000.00	\$5,317.00	\$25,000.00	121.27 %	(\$5,317.00)
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00 %	\$500,000.00
Management Fee Revenue	\$8,333.33	\$8,334.00	(\$0.67)	\$24,999.99	\$25,000.00	(\$0.01)	\$100,000.00	25.00 %	\$75,000.01
Employee Medical Premiums	\$88,218.42	\$0.00	\$88,218.42	\$306,787.88	\$236,235.00	\$70,552.88	\$1,133,928.00	27.06 %	\$827,140.12
Dispatch Fees	\$8,388.00	\$7,000.00	\$1,388.00	\$23,397.00	\$21,000.00	\$2,397.00	\$222,438.00	10.52 %	\$199,041.00
MDC Revenue - First Responders	\$0.00	\$0.00	\$0.00	\$7,625.00	\$7,000.00	\$625.00	\$99,500.00	7.66 %	\$91,875.00
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00 %	\$180,000.00
VHF Project Revenue	\$9,969.62	\$9,970.00	(\$0.38)	\$29,877.15	\$29,878.00	(\$0.85)	\$120,084.00	24.88 %	\$90,206.85
Tower Contract Revenue	\$22,857.99	\$22,858.00	(\$0.01)	\$68,512.75	\$68,517.00	(\$4.25)	\$275,566.00	24.86 %	\$207,053.25
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00 %	\$30,000.00
Total Other Revenue	\$308,954.56	\$317,378.00	(\$8,423.44)	\$1,013,186.47	\$1,121,822.00	(\$108,635.53)	\$6,527,649.00	15.52 %	\$5,514,462.53
Total Revenues	\$16,797,103.13	\$15,852,500.00	\$944,603.13	\$22,394,593.57	\$21,684,820.00	\$709,773.57	\$57,088,496.00	39.23 %	\$34,693,902.43
Expenses									
Payroll Expenses									
Regular Pay	\$1,712,854.84	\$1,847,441.00	(\$134,586.16)	\$5,407,019.18	\$5,590,394.00	(\$183,374.82)	\$22,613,676.00	23.91 %	\$17,206,656.82
Overtime Pay	\$258,138.81	\$198,761.00	\$59,377.81	\$682,243.35	\$583,908.00	\$98,335.35	\$2,356,249.00	28.95 %	\$1,674,005.65
Paid Time Off	\$249,986.42	\$251,952.00	(\$1,965.58)	\$641,119.52	\$662,390.00	(\$21,270.48)	\$2,621,601.00	24.46 %	\$1,980,481.48
Stipend Pay	\$20,008.25	\$18,967.00	\$1,041.25	\$58,322.67	\$56,901.00	\$1,421.67	\$227,604.00	25.62 %	\$169,281.33
Payroll Taxes	\$157,751.58	\$177,258.00	(\$19,506.42)	\$478,612.96	\$527,356.00	(\$48,743.04)	\$2,128,161.00	22.49 %	\$1,649,548.04
TCDRS Plan	\$144,719.47	\$149,222.00	(\$4,502.53)	\$447,204.39	\$443,947.00	\$3,257.39	\$1,812,483.00	24.67 %	\$1,365,278.61
Health & Dental	\$50,447.58	\$52,755.00	(\$2,307.42)	\$137,740.64	\$157,861.00	(\$20,120.36)	\$775,469.00	17.76 %	\$637,728.36
Health Insurance Claims	\$265,758.91	\$293,921.00	(\$28,162.09)	\$1,115,322.59	\$881,763.00	\$233,559.59	\$3,527,052.00	31.62 %	\$2,411,729.41
Health Insurance Admin Fees	\$61,228.81	\$60,894.00	\$334.81	\$181,788.31	\$182,682.00	(\$893.69)	\$730,728.00	24.88 %	\$548,939.69
Total	\$2,920,894.67	\$3,051,171.00	(\$130,276.33)	\$9,149,373.61	\$9,087,202.00	\$62,171.61	\$36,793,023.00	24.87 %	\$27,643,649.39

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended December 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Operating Expenses									
Unemployment Expense	\$4,245.62	\$4,200.00	\$45.62	\$12,645.62	\$12,600.00	\$45.62	\$50,400.00	25.09 %	\$37,754.38
Accident Repair	\$141.00	\$200.00	(\$59.00)	\$2,758.99	\$2,900.00	(\$141.01)	\$30,000.00	9.20 %	\$27,241.01
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$43,700.00	0.00 %	\$43,700.00
Advertising	\$0.00	\$0.00	\$0.00	\$242.32	\$300.00	(\$57.68)	\$5,450.00	4.45 %	\$5,207.68
Bank Charges	\$492.43	\$1,000.00	(\$507.57)	\$1,352.80	\$3,000.00	(\$1,647.20)	\$12,000.00	11.27 %	\$10,647.20
Credit Card Processing Fee	\$1,450.34	\$1,640.00	(\$189.66)	\$4,872.05	\$5,095.00	(\$222.95)	\$22,740.00	21.43 %	\$17,867.95
Bio-Waste Removal	\$2,574.43	\$2,967.00	(\$392.57)	\$4,621.45	\$8,401.00	(\$3,779.55)	\$33,354.00	13.86 %	\$28,732.55
Books/Materials	\$1,920.29	\$2,500.00	(\$579.71)	\$16,183.59	\$15,498.00	\$685.59	\$56,573.00	28.61 %	\$40,389.41
Business Licenses	\$1,190.00	\$230.00	\$960.00	\$2,981.00	\$1,850.00	\$1,131.00	\$36,845.00	8.09 %	\$33,864.00
Capital Lease Expense	\$39,658.74	\$39,658.00	\$0.74	\$118,722.01	\$118,722.00	\$0.01	\$390,979.00	30.37 %	\$272,256.99
Collection Fees	\$5,666.77	\$5,300.00	\$366.77	\$21,685.52	\$21,900.00	(\$214.48)	\$128,100.00	16.93 %	\$106,414.48
Community Education	\$135.00	\$135.00	\$0.00	\$2,058.54	\$2,063.00	(\$4.46)	\$16,780.00	12.27 %	\$14,721.46
Computer Maintenance	\$8,544.10	\$10,400.00	(\$1,855.90)	\$23,844.50	\$31,000.00	(\$7,155.50)	\$471,150.00	5.06 %	\$447,305.50
Computer Software	\$24,267.07	\$27,402.00	(\$3,134.93)	\$244,775.48	\$230,310.00	\$14,465.48	\$1,341,821.00	18.24 %	\$1,097,045.52
Computer Software - MDC First Responder	\$5,490.00	\$0.00	\$5,490.00	\$5,490.00	\$5,000.00	\$490.00	\$55,200.00	9.95 %	\$49,710.00
Computer Supplies/Non-Cap.	\$1,316.12	\$1,460.00	(\$143.88)	\$6,206.21	\$5,991.07	\$215.14	\$43,101.07	14.40 %	\$36,894.86
Conferences - Fees, Travel, & Meals	\$10,296.81	\$2,480.00	\$7,816.81	\$50,901.31	\$61,600.00	(\$10,698.69)	\$215,244.00	23.65 %	\$164,342.69
Contractual Obligations- County Appraisal	\$72,205.14	\$71,424.00	\$781.14	\$72,205.14	\$71,424.00	\$781.14	\$285,696.00	25.27 %	\$213,490.86
Contractual Obligations- Tax Collector Assess	\$69.65	\$107.00	(\$37.35)	\$84,873.61	\$78,661.00	\$6,212.61	\$78,673.00	107.88 %	(\$6,200.61)
Contractual Obligations- Other	\$13,461.25	\$18,846.00	(\$5,384.75)	\$54,502.81	\$56,938.00	(\$2,435.19)	\$238,851.00	22.82 %	\$184,348.19
Customer Property Damage	\$0.00	\$0.00	\$0.00	\$40.35	\$50.00	(\$9.65)	\$13,462.00	0.30 %	\$13,421.65
Customer Relations	\$5,065.20	\$3,800.00	\$1,265.20	\$19,085.40	\$11,400.00	\$7,685.40	\$49,600.00	38.48 %	\$30,514.60
Damages/Uninsured Portion	\$31,690.33	\$0.00	\$31,690.33	\$85,805.28	\$0.00	\$85,805.28	\$0.00	0.00 %	(\$85,805.28)
Disposable Linen	\$6,708.96	\$6,308.00	\$400.96	\$12,113.93	\$12,108.00	\$5.93	\$46,896.00	25.83 %	\$34,782.07
Disposable Medical Supplies	\$134,793.34	\$133,950.00	\$843.34	\$317,866.29	\$317,053.88	\$812.41	\$1,039,401.88	30.58 %	\$721,535.59
Drug Supplies	\$17,159.86	\$20,340.00	(\$3,180.14)	\$65,677.79	\$68,892.50	(\$3,214.71)	\$284,320.00	23.10 %	\$218,642.21
Dues/Subscriptions	\$8,963.76	\$10,160.00	(\$1,196.24)	\$27,375.05	\$28,810.00	(\$1,434.95)	\$59,570.00	45.95 %	\$32,194.95
Durable Medical Equipment	\$16,266.36	\$17,133.00	(\$866.64)	\$44,805.80	\$47,094.12	(\$2,288.32)	\$310,821.12	14.42 %	\$266,015.32
Employee Health/Wellness	\$213.74	\$1,555.00	(\$1,341.26)	\$1,800.39	\$4,665.00	(\$2,864.61)	\$28,660.00	6.28 %	\$26,859.61

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended December 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Employee Recognition	\$56,371.14	\$52,893.00	\$3,478.14	\$58,434.92	\$56,364.00	\$2,070.92	\$113,971.00	51.27 %	\$55,536.08
Equipment Rental	\$361.07	\$200.00	\$161.07	\$363.33	\$900.00	(\$536.67)	\$14,300.00	2.54 %	\$13,936.67
Fuel - Auto	\$51,116.05	\$72,850.00	(\$21,733.95)	\$153,067.95	\$218,550.00	(\$65,482.05)	\$874,200.00	17.51 %	\$721,132.05
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$1,085.00	\$1,100.00	(\$15.00)	\$4,500.00	24.11 %	\$3,415.00
Hazardous Waste Removal	\$300.65	\$280.00	\$20.65	\$468.55	\$455.00	\$13.55	\$1,920.00	24.40 %	\$1,451.45
Insurance	\$38,781.00	\$44,976.00	(\$6,195.00)	\$93,074.14	\$134,926.00	(\$41,851.86)	\$566,601.00	16.43 %	\$473,526.86
Interest Expense	\$880.24	\$880.00	\$0.24	\$2,894.93	\$2,897.00	(\$2.07)	\$7,785.00	37.19 %	\$4,890.07
Laundry Service & Purchase	\$155.78	\$200.00	(\$44.22)	\$580.56	\$625.00	(\$44.44)	\$3,000.00	19.35 %	\$2,419.44
Leases/Contracts	\$3,543.12	\$6,000.00	(\$2,456.88)	\$16,311.58	\$18,000.00	(\$1,688.42)	\$82,300.00	19.82 %	\$65,988.42
Legal Fees	\$8,327.50	\$9,000.00	(\$672.50)	\$31,283.33	\$27,000.00	\$4,283.33	\$109,000.00	28.70 %	\$77,716.67
Maintenance & Repairs-Buildings	\$25,413.52	\$39,530.00	(\$14,116.48)	\$72,855.07	\$117,131.28	(\$44,276.21)	\$477,879.16	15.25 %	\$405,024.09
Maintenance- Equipment	\$24,014.00	\$24,100.00	(\$86.00)	\$219,193.04	\$248,906.00	(\$29,712.96)	\$651,471.00	33.65 %	\$432,277.96
Management Fees	(\$18,697.00)	\$13,560.00	(\$32,257.00)	\$47,882.27	\$83,560.00	(\$35,677.73)	\$132,120.00	36.24 %	\$84,237.73
Meals - Business and Travel	\$121.31	\$314.00	(\$192.69)	\$136.31	\$329.00	(\$192.69)	\$3,735.00	3.65 %	\$3,598.69
Meeting Expenses	\$3,066.95	\$2,910.00	\$156.95	\$4,566.74	\$4,060.00	\$506.74	\$27,210.00	16.78 %	\$22,643.26
Mileage Reimbursements	\$1,082.84	\$949.00	\$133.84	\$1,609.06	\$1,705.00	(\$95.94)	\$14,194.00	11.34 %	\$12,584.94
Office Supplies	\$17.46	\$56.00	(\$38.54)	\$4,557.53	\$4,523.00	\$34.53	\$16,322.00	27.92 %	\$11,764.47
Oil & Lubricants	\$1,458.23	\$2,000.00	(\$541.77)	\$7,346.16	\$7,400.00	(\$53.84)	\$27,600.00	26.62 %	\$20,253.84
Other Services	\$9,526.93	\$10,110.00	(\$583.07)	\$25,353.20	\$32,830.00	(\$7,476.80)	\$136,320.00	18.60 %	\$110,966.80
Other Services - DSRIP	\$154,063.16	\$154,064.00	(\$0.84)	\$154,063.16	\$154,064.00	(\$0.84)	\$1,247,575.00	12.35 %	\$1,093,511.84
Oxygen & Gases	\$5,916.55	\$5,302.00	\$614.55	\$11,458.85	\$11,426.48	\$32.37	\$52,152.48	21.97 %	\$40,693.63
Postage	\$2,747.33	\$2,680.00	\$67.33	\$6,368.67	\$6,380.00	(\$11.33)	\$27,084.00	23.51 %	\$20,715.33
Printing Services	\$406.96	\$225.00	\$181.96	\$628.22	\$542.52	\$85.70	\$19,159.52	3.28 %	\$18,531.30
Professional Fees	\$72,247.79	\$98,023.00	(\$25,775.21)	\$230,149.28	\$294,214.00	(\$64,064.72)	\$1,526,399.00	15.08 %	\$1,296,249.72
Radio Repairs - Outsourced (Depot)	\$853.25	\$0.00	\$853.25	\$3,305.10	\$5,000.00	(\$1,694.90)	\$39,900.00	8.28 %	\$36,594.90
Radio Repair - Parts	\$5,689.25	\$5,100.00	\$589.25	\$9,083.50	\$8,500.00	\$583.50	\$63,400.00	14.33 %	\$54,316.50
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$151,000.00	0.00 %	\$151,000.00
Recruit/Investigate	\$11,560.87	\$14,750.00	(\$3,189.13)	\$20,118.16	\$21,715.00	(\$1,596.84)	\$61,350.00	32.79 %	\$41,231.84
Rent	\$17,177.21	\$17,176.00	\$1.21	\$51,532.63	\$51,529.00	\$3.63	\$206,117.00	25.00 %	\$154,584.37
Repair-Equipment	\$2,749.31	\$2,660.00	\$89.31	\$6,129.95	\$6,135.00	(\$5.05)	\$37,000.00	16.57 %	\$30,870.05

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended December 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Shop Tools	\$830.45	\$953.00	(\$122.55)	\$1,405.57	\$1,709.00	(\$303.43)	\$17,666.00	7.96 %	\$16,260.43
Shop Supplies	\$2,917.00	\$1,875.00	\$1,042.00	\$9,005.06	\$10,853.94	(\$1,848.88)	\$50,843.94	17.71 %	\$41,838.88
Small Equipment & Furniture	\$35,716.67	\$28,059.50	\$7,657.17	\$84,034.63	\$87,499.45	(\$3,464.82)	\$717,116.45	11.72 %	\$633,081.82
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,350.00	0.00 %	\$3,350.00
Station Supplies	\$4,876.94	\$5,604.00	(\$727.06)	\$15,230.96	\$15,992.10	(\$761.14)	\$70,610.10	21.57 %	\$55,379.14
Supplemental Food	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0.00 %	\$3,000.00
Telephones-Cellular	\$7,347.28	\$7,472.00	(\$124.72)	\$21,545.38	\$22,222.00	(\$676.62)	\$97,648.00	22.06 %	\$76,102.62
Telephones-Service	\$13,489.86	\$16,770.00	(\$3,280.14)	\$41,284.70	\$50,310.00	(\$9,025.30)	\$201,240.00	20.52 %	\$159,955.30
Training/Related Expenses-CE	\$7,367.21	\$27,325.00	(\$19,957.79)	\$32,879.75	\$57,168.00	(\$24,288.25)	\$238,121.00	13.81 %	\$205,241.25
Tuition Reimbursement	\$13,468.26	\$6,600.00	\$6,868.26	\$16,428.02	\$14,300.00	\$2,128.02	\$54,450.00	30.17 %	\$38,021.98
Travel Expenses	\$502.00	\$500.00	\$2.00	\$3,744.45	\$3,232.00	\$512.45	\$17,460.00	21.45 %	\$13,715.55
Uniforms	\$26,496.96	\$27,035.09	(\$538.13)	\$51,923.26	\$52,998.02	(\$1,074.76)	\$342,423.46	15.16 %	\$290,500.20
Utilities	\$32,660.46	\$34,460.00	(\$1,799.54)	\$100,668.46	\$104,020.00	(\$3,351.54)	\$419,360.00	24.01 %	\$318,691.54
Vehicle-Batteries	\$1,047.64	\$1,130.00	(\$82.36)	\$2,751.66	\$2,790.00	(\$38.34)	\$17,310.00	15.90 %	\$14,558.34
Vehicle-Outside Services	\$90.00	\$170.00	(\$80.00)	\$776.00	\$870.00	(\$94.00)	\$14,400.00	5.39 %	\$13,624.00
Vehicle-Parts	\$49,014.77	\$47,000.00	\$2,014.77	\$108,380.93	\$108,276.47	\$104.46	\$421,276.47	25.73 %	\$312,895.54
Vehicle-Registration	\$175.97	\$136.00	\$39.97	\$390.29	\$394.00	(\$3.71)	\$2,496.00	15.64 %	\$2,105.71
Vehicle-Tires	\$6,328.43	\$6,500.00	(\$171.57)	\$21,088.11	\$21,000.00	\$88.11	\$60,000.00	35.15 %	\$38,911.89
Vehicle-Towing	\$459.00	\$550.00	(\$91.00)	\$1,063.50	\$1,150.00	(\$86.50)	\$5,400.00	19.69 %	\$4,336.50
Worker's Compensation Insurance	(\$101.66)	\$0.00	(\$101.66)	\$12,514.44	\$97,698.00	(\$85,183.56)	\$390,792.00	3.20 %	\$378,277.56
Total Operating Expenses	\$1,095,926.02	\$1,176,122.59	(\$80,196.57)	\$3,064,509.59	\$3,396,576.83	(\$332,067.24)	\$15,229,916.65	20.12 %	\$12,165,407.06
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$210,239.00	\$210,239.00	\$0.00	\$630,718.00	\$630,718.00	\$0.00	\$2,522,874.00	25.00 %	\$1,892,156.00
Specialty Healthcare Providers	\$120,341.14	\$203,166.00	(\$82,824.86)	\$708,049.91	\$609,496.00	\$98,553.91	\$2,437,984.00	29.04 %	\$1,729,934.09
Total Indigent Care Expenses	\$330,580.14	\$413,405.00	(\$82,824.86)	\$1,338,767.91	\$1,240,214.00	\$98,553.91	\$4,960,858.00	26.99 %	\$3,622,090.09
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00 %	\$500,000.00
Capital Purchase - Building/Improvements	\$13,787.88	\$0.00	\$13,787.88	\$28,261.65	\$278.00	\$27,983.65	\$1,665,790.00	1.70 %	\$1,637,528.35

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended December 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Capital Purchase - Equipment	\$211,884.91	\$218,673.85	(\$6,788.94)	\$525,486.51	\$532,491.05	(\$7,004.54)	\$1,579,511.05	33.27 %	\$1,054,024.54
Capital Purchase - Vehicles	\$8,558.40	\$0.00	\$8,558.40	\$2,642,934.40	\$2,642,934.40	\$0.00	\$5,027,349.40	52.57 %	\$2,384,415.00
Total Capital Expenditures	\$234,231.19	\$218,673.85	\$15,557.34	\$3,196,682.56	\$3,175,703.45	\$20,979.11	\$8,772,650.45	36.44 %	\$5,575,967.89
Total Expenses	\$4,581,632.02	\$4,859,372.44	(\$277,740.42)	\$16,749,333.67	\$16,899,696.28	(\$150,362.61)	\$65,756,448.10	25.47 %	\$49,007,114.43
Revenue over Expeditures	\$12,215,471.11	\$10,993,127.56	\$1,222,343.55	\$5,645,259.90	\$4,785,123.72	\$860,136.18	(\$8,667,952.10)	(65.13)%	(\$14,313,212.00)
NET SURPLUS/(DEFICIT)	\$12,215,471.11	\$10,993,127.56	\$1,222,343.55	\$5,645,259.90	\$4,785,123.72	\$860,136.18	(\$8,667,952.10)	(65.13)%	(\$14,313,212.00)

AGENDA ITEM # 24

Board Mtg.: 01/28/2020

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19
A/R Balance	5,835,494	6,770,464	6,276,206	6,161,626	6,588,489	6,450,198	6,163,452	6,305,831	6,675,173	6,758,938	6,984,884	7,141,184
Total 6-Mo Charges	11,220,075	11,116,939	11,284,188	11,523,922	12,005,066	12,026,817	12,175,806	12,504,472	12,620,582	12,708,785	12,531,047	12,706,994
Avg Charge / Day *	62,334	61,761	62,690	64,022	66,695	66,816	67,643	69,469	70,114	70,604	69,617	70,594
A/R Days	94	110	100	96	99	97	91	91	95	96	100	101

* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Jan-19	1,817,080	1,015,027	780,278	746,007	563,402	1,954,198	6,875,992	3,263,607	2,517,600
Feb-19	1,835,334	1,080,118	821,003	692,440	880,583	2,000,377	7,309,855	3,573,399	2,880,959
Mar-19	1,985,312	1,140,932	859,579	745,669	628,618	1,968,120	7,328,229	3,342,407	2,596,738
Apr-19	1,938,940	1,117,814	906,332	694,779	594,878	1,987,092	7,239,835	3,276,749	2,581,970
May-19	2,031,626	1,126,426	909,814	810,623	786,338	2,017,959	7,682,786	3,614,920	2,804,297
Jun-19	1,943,043	1,189,907	945,934	816,097	617,348	2,021,318	7,533,647	3,454,763	2,638,666
Jul-19	1,922,353	1,078,823	946,261	770,432	546,996	2,011,576	7,276,440	3,329,003	2,558,571
Aug-19	1,934,250	1,065,360	899,067	822,743	570,657	2,066,245	7,358,322	3,459,645	2,636,902
Sep-19	2,035,971	1,105,217	914,586	828,975	767,293	2,081,540	7,733,582	3,677,808	2,848,833
Oct-19	1,973,528	1,142,905	939,437	831,970	756,750	2,169,039	7,813,628	3,757,758	2,925,789
Nov-19	1,946,719	1,136,323	971,634	848,830	909,848	2,217,693	8,031,047	3,976,371	3,127,541
Dec-19	2,033,638	1,068,836	946,139	891,196	1,011,181	2,252,820	8,203,811	4,155,197	3,264,001

Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Jan-19	26%	15%	11%	11%	8%	28%	100%	47%	37%
Feb-19	25%	15%	11%	9%	12%	27%	100%	49%	39%
Mar-19	27%	16%	12%	10%	9%	27%	100%	46%	35%
Apr-19	27%	15%	13%	10%	8%	27%	100%	45%	36%
May-19	26%	15%	12%	11%	10%	26%	100%	47%	37%
Jun-19	26%	16%	13%	11%	8%	27%	100%	46%	35%
Jul-19	26%	15%	13%	11%	8%	28%	100%	46%	35%
Aug-19	26%	14%	12%	11%	8%	28%	100%	47%	36%
Sep-19	26%	14%	12%	11%	10%	27%	100%	48%	37%
Oct-19	25%	15%	12%	11%	10%	28%	100%	48%	37%
Nov-19	24%	14%	12%	11%	11%	28%	100%	50%	39%
Dec-19	25%	13%	12%	11%	12%	27%	100%	51%	40%

Board Mtg.: 01/28/2020

Payer Mix

Service Mix

[illegible]

AGENDA ITEM # 24

Board Mtg.: 01/28/2020

Montgomery County Hospital District Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days					\$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
Jan-19	295,948	-	-	2	(2)	383,121	295,950
Feb-19	159,619	-	-	2	(2)	383,121	159,621
Mar-19	721,907	-	-	2	(2)	516,709	721,909
Apr-19	749,253	-	-	2	(2)	456,605	749,255
May-19	754,904	-	-	2	(2)	564,260	754,906
Jun-19	425,829	-	-	2	(2)	363,090	425,831
Jul-19	153,541	-	-	2	(2)	458,407	153,543
Aug-19	2,539,779	-	-	2	(2)	295,948	2,539,781
Sep-19	289,334	-	-	2	(2)	754,904	289,336
Oct-19	356,760	-	-	2	(2)	425,829	356,762
Nov-19	125,216	-	-	2	(2)	425,829	125,218
Dec-19	247,657	-	-	2	(2)	247,657	247,659

Accounts Payable Aging by Percentage without Credits

Month	Current	Days			
		31-60	61-90	> 90	
Jan-19	100%	0%	0%	0%	0%
Feb-19	100%	0%	0%	0%	0%
Mar-19	100%	0%	0%	0%	0%
Apr-19	100%	0%	0%	0%	0%
May-19	100%	0%	0%	0%	0%
Jun-19	100%	0%	0%	0%	0%
Jul-19	100%	0%	0%	0%	0%
Aug-19	100%	0%	0%	0%	0%
Sep-19	100%	0%	0%	0%	0%
Oct-19	100%	0%	0%	0%	0%
Nov-19	100%	0%	0%	0%	0%
Dec-19	100%	0%	0%	0%	0%

Agenda Item # 25

Montgomery County Hospital District
Budget Amendment - Fiscal Year Ending September 30, 2020
Supplement to the Amendment Presented to the Board on January 28, 2020

Account	Description	Total	Notes	Impact
TEMS Equipment				
10-007-57750	Small Equipment & Furniture - EMS	(59,368.00)	Items removed per EMS Committee Meeting 12/10/19	Decrease expense
	Total TEMS Equipment	(59,368.00)		
FRO and Community Outreach Coordinators Move to EMS				
10-007-51100	Regular Pay - EMS	112,751.81	Move two positions to EMS	Increase expense
10-007-51300	Paid Time Off - EMS	15,007.42	Move two positions to EMS	Increase expense
10-007-51500	Payroll Taxes - EMS	9,850.50	Move two positions to EMS	Increase expense
10-007-51650	TCDRS Plan - EMS	8,405.75	Move two positions to EMS	Increase expense
10-007-52950	Community Education - EMS	3,600.00	Community Outreach items	Increase expense
10-007-53000	Computer Maintenance - EMS	13,000.00	Pulsepoint	Increase expense
10-007-53050	Computer Software - EMS	12,363.00	EMS Charts	Increase expense
10-007-53150	Conferences-Fees, Travel, & Meals - EMS	4,960.00	Cardiac Arrest Survival Summit & EMS Today	Increase expense
10-007-53550	Customer Relations - EMS	3,600.00	FRO Meetings	Increase expense
10-007-54100	Dues/Subscriptions - EMS	100.00	Safe Kids Worldwide certification	Increase expense
10-007-54450	Employee Recognition - EMS	5,385.00	Stork/Save Reunion, Lifesaver Award Coins, and department-specific for two positions	Increase expense
10-007-56200	Mileage Reimbursements - EMS	1,200.00	Mileage for two positions	Increase expense
10-007-58200	Telephones-Cellular - EMS	1,200.00	Cell phones for two positions	Increase expense
10-007-58500	Training/Related Expenses - EMS	1,960.00	Lifesavers National Conference on Highway Safety Priorities	Increase expense
10-009-51100	Regular Pay - Clinical	(112,751.81)	Move two positions to EMS	Decrease expense
10-009-51300	Paid Time Off - Clinical	(15,007.42)	Move two positions to EMS	Decrease expense
10-009-51500	Payroll Taxes - Clinical	(9,850.50)	Move two positions to EMS	Decrease expense
10-009-51650	TCDRS Plan - Clinical	(8,405.75)	Move two positions to EMS	Decrease expense
10-009-52950	Community Education - Clinical	(3,600.00)	Community Outreach items	Decrease expense
10-009-53000	Computer Maintenance - Clinical	(13,000.00)	Pulsepoint	Decrease expense
10-009-53050	Computer Software - Clinical	(12,363.00)	EMS Charts	Decrease expense
10-009-53150	Conferences-Fees, Travel, & Meals - Clinical	(4,960.00)	Cardiac Arrest Survival Summit & EMS Today	Decrease expense
10-009-53550	Customer Relations - Clinical	(3,600.00)	FRO Meetings	Decrease expense
10-009-54100	Dues/Subscriptions - Clinical	(100.00)	Safe Kids Worldwide certification	Decrease expense
10-009-54450	Employee Recognition - Clinical	(5,385.00)	Stork/Save Reunion, Lifesaver Award Coins, and department-specific for two positions	Decrease expense
10-009-56200	Mileage Reimbursements - Clinical	(1,200.00)	Mileage for two positions	Decrease expense
10-009-58200	Telephones-Cellular - Clinical	(1,200.00)	Cell phones for two positions	Decrease expense
10-009-58500	Training/Related Expenses - EMS	(1,960.00)	Lifesavers National Conference on Highway Safety Priorities	Decrease expense
	Total FRO and Community Outreach Coordinators Move to EMS	(0.00)		
Employee Diabetic Program				
10-008-53900	Disposable Medical Supplies - Supply Chain	2,160.00	Employee Diabetic Program (Testing Supplies)	Increase expense
10-025-54350	Employee Health\Wellness - HR	(2,160.00)	Employee Diabetic Program (Testing Supplies)	Decrease expense
	Total Employee Diabetic Program	0.00		
	Total Expense	(59,368.00)	Decrease in Expenses	
Increase / (Decrease) Net Revenue over Expenses		59,368.00		
FY 2020 Budgeted Net Revenue over Expenses		(8,667,952.10)		
FY 2020 Amended Budgeted Net Revenue over Expenses		(8,608,584.10)		



Banking Services Vendor Recommendation

January 14, 2020



Objective

- Select a primary depository bank
- Maintain compliance with Texas Government Code, including
 - Chp 2256 Public Funds Investment Act
 - Ch 2257 Public Funds Collateral Act



RFP Process

- Engaged Valley View Consulting to assist
- Notified banks of RFP
- Hosted pre-proposal conference
- Analyzed proposals received



Proposals Received

- Amegy Bank of Texas
- Capital One, N.A.
- First Financial Bank, N.A.
- Frost Bank
- JPMorgan Chase Bank, N.A
- Woodforest National Bank (Incumbent)



Proposal Analysis

- Financial strength and stability
- Ability to provide services
- Analysis of fees and earnings credit
- Investment income potential



Proposal Results

- Based on a \$5.3 million average monthly deposit, Woodforest bank offered the best value:
 - Second lowest in bank fees
 - Highest earnings credit rate
 - Highest interest rate for Investment Option
 - Highest net income



Recommendation

Award the Banking Services Contract to:

Woodforest National Bank



January 6, 2020

Mr. Brett Allen, CPA
Chief Financial Officer
Montgomery County Hospital District
1400 South Loop 336 West
Conroe, Texas 77304

Dear Mr. Allen:

As part of the services provided under the current Investment Advisory Agreement, we sincerely appreciated and welcomed the opportunity to assist the Montgomery County Hospital District and the Montgomery County Public Health District, collectively (the "DISTRICT") with this Primary Depository Bank Services Request for Proposals (the "RFP") project.

The objective of this engagement was to select a primary depository bank following the expiration of the current contract. This agreement, when approved, will commence on April 1, 2020 and terminate on March 31, 2023. At the option of the DISTRICT, the contract may be extended for two (2) additional one-year periods under the same terms and conditions.

Procedure

The project began with the establishment of a calendar of events to ensure that the required project steps were performed in a timely and sequential manner.

The process for selecting a Primary Depository Bank is governed by the State of Texas Government Codes: Chapter 1063, Special District Local Laws Code; Chapter 176 Conflict of Interest Act; Chapter 2256 Public Funds Investment Act; and Chapter 2257 Public Funds Collateral Act.

In addition to complying with these State statutory requirements, it was necessary to understand and comply with the DISTRICT's financial and purchasing policies and Investment Policy.

The RFP project was conducted as follows:

1. Analyzed historical bank service usage and balance records.
2. Reviewed the minimum banking services and potential additional services.
3. Developed a list of eligible financial institutions within the DISTRICT:
 - a. Allegiance Bank
 - b. Amegy Bank of Texas
 - c. Bank of America, N.A.
 - d. BBVA USA
 - e. Capital One, N.A.
 - f. First Financial Bank, N.A.

- g. First National Bank Texas
 - h. Frost Bank
 - i. Guaranty Bank & Trust, N.A.
 - j. Hancock Whitney Bank
 - k. JPMorgan Chase Bank, N.A.
 - l. Regions Bank
 - m. Spirit of Texas Bank, SSB
 - n. Texas First Bank (fka Preferred Bank)
 - o. Third Coast Bank, SSB
 - p. Wells Fargo Bank, N.A.
 - q. Woodforest National Bank (Incumbent)
4. Contacted the financial institutions to confirm distribution information, describe the process, and identify the designated recipient.
5. Drafted the RFP for DISTRICT review and approval.
6. Posted the notice and advertised the RFP.
7. Distributed RFPs to the identified and receptive financial institutions.
8. Held a non-mandatory pre-proposal conference that was attended by representatives of:
- a. Amegy Bank of Texas
 - b. Bank OZK
 - c. First Financial Bank, N.A.
 - d. Frost Bank
 - e. JPMorgan Chase Bank, N.A.
 - f. Third Coast Bank, SSB
 - g. Woodforest National Bank (Incumbent)
9. By the closing deadline, proposals were received from:
- a. Amegy Bank of Texas
 - b. Capital One, N.A.
 - c. First Financial Bank, N.A.
 - d. Frost Bank
 - e. JPMorgan Chase Bank, N.A.
 - f. Woodforest National Bank (Incumbent)
10. No additional RFP responses were received as a result of the advertisement.

The evaluation of the proposals was based on, but not limited to, the following criteria, in no particular order of priority:

- 1. Ability to perform and provide the required and requested services;
- 2. References provided and quality of services;
- 3. Cost of services;
- 4. Transition cost, retention and transition offers and incentives;
- 5. Funds availability;

6. Interest paid on interest bearing accounts and deposits;
7. Earnings credit calculation on compensating balances;
8. Completeness of proposal and agreement to points outlined in the RFP;
9. Convenience of location(s);
10. Previous service relationship with the DISTRICT; and
11. Financial strength and stability of the institution.

Proposal Analysis

The Proposal Analysis began with an overall review of each financial institution's general financial strength and ability to provide the services necessary to meet the DISTRICT's current and future service needs. Each of the qualified responding financial institutions exhibited acceptable financial strength and the ability to provide services the DISTRICT requested.

The analysis of proposed fees, earnings credit, and investment income potential is summarized below.

Net Income/(Cost)

Each financial institution's fee schedule was analyzed based on the DISTRICT's banking service needs and estimated activity levels. Where quantifiable and appropriate, the estimated service fees were adjusted for any incentives (including waived fees and transition allowances).

Each of the financial institutions proposed monthly fee assessments for services utilized, an earnings credit rate or an interest bearing checking option to offset monthly fee charges, and investment income options for any excess balances available.

The proposed interest rates and earnings credit rates (ECR) are indexed to various market rates and will, therefore, be variable over the course of the contract term. They will rise as market rates rise and decline as market rates decline.

Historically average monthly deposit balances of \$5,300,000 have been maintained by the MCHD and \$1,300,000 by the MCPHD. The analysis was completed with the DISTRICT maintaining sufficient balances to offset bank fees with the proposed ECR and the excess balances being placed in the banks highest yielding investment account option.

The summary below is for both the three (3) year initial contract term, and the full five (5) year term allowing for the two (2) possible one-year extensions at the option of the DISTRICT.

Recap Summary Table						
<u>Montgomery County Hospital District</u>						
	Amegy	Capital One	First Financial	Frost	JPMC	Woodforest
<u>Initial Three Year Term</u>						
Bank Fees	(\$41,786)	(\$59,592)	(\$87,394)	(\$68,032)	(\$135,670)	(\$51,348)
Earnings Credit	41,786	59,592	87,394	68,032	135,670	51,348
Net Bank Fees	0	0	0	0	0	0
Contract Incentives	\$5,557	11,546	-	9,576	23,423	2,000
Interest Earnings	197,147	139,158	127,159	137,091	43,077	261,767
Total Net Earnings/(Cost)	202,704	150,705	\$127,159	146,667	66,500	263,767
<u>Five Year Term</u>						
Bank Fees	(\$69,644)	(\$99,319)	(\$145,656)	(\$113,387)	(\$226,117)	(\$85,580)
Earnings Credit	69,644	99,319	145,656	113,387	226,117	85,580
Net Bank Fees	0	0	0	0	0	0
Contract Incentives	\$5,557	11,546	-	9,576	23,423	2,000
Interest Earnings	328,578	231,931	211,932	228,485	71,795	436,278
Total Net Earnings/(Cost)	\$334,135	\$243,477	\$211,932	\$238,061	\$95,218	438,278
<u>Montgomery County Public Health District</u>						
	Amegy	Capital One	First Financial	Frost	JPMC	Woodforest
<u>Initial Three Year Term</u>						
Bank Fees	(\$899)	(\$3,686)	(\$3,356)	(\$4,882)	(\$4,865)	(\$1,230)
Earnings Credit	899	3,686	3,356	4,882	4,865	1,230
Net Bank Fees	0	0	0	0	0	0
Interest Earnings	60,100	45,064	49,158	37,374	36,508	76,302
Total Net Earnings/(Cost)	\$60,100	45,064	\$49,158	\$37,374	\$36,508	\$76,302
<u>Five Year Term</u>						
Bank Fees	(\$1,499)	(\$6,143)	(\$5,593)	(\$8,136)	(\$8,109)	(\$2,049)
Earnings Credit	1,499	6,143	5,593	8,136	8,109	2,049
Net Bank Fees	0	0	0	0	0	0
Interest Earnings	100,167	75,107	81,929	62,290	60,846	127,169
Total Net Earnings/(Cost)	\$100,167	75,107	81,929	\$62,290	\$60,846	\$127,169
Combined Totals (Initial Three Years)	\$262,804	\$195,769	\$176,317	\$184,041	\$103,007	\$340,069
Combined Totals (Five Years)	\$434,302	\$318,584	\$293,861	\$300,351	\$156,064	\$565,448

Recommendation

The solicitation process created a competitive environment and generated a number of excellent proposals with Woodforest National Bank offering the proposal that best meets the DISTRICT's current and future needs.

As the incumbent, Woodforest National Bank has been a good business partner with the DISTRICT during the current depository contract and based on the analysis results, evaluation criteria and discussion with staff, it was determined that the terms offered by Woodforest National Bank provide the "best value" to the DISTRICT.

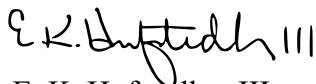
We concur with the staff recommendation that the Board award the Primary Depository Bank Services contract to Woodforest National Bank and authorize the DISTRICT's Chief Financial Officer to execute the agreements necessary to continue the banking relationship.

With Board approval, the new contract will commence on Wednesday, April 1, 2020.

Please contact Tom Ross, Dick Long or me to discuss any questions or additional information needs.

Thank you for this opportunity as we continue to provide the DISTRICT with our complete investment advisory services.

Sincerely,



E. K. Hufstedler, III
Valley View Consulting, L.L.C.

Agenda Item # 27



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: January 28, 2020

Re: Resolution Woodforest CD

Consider and act on resolution to purchase Woodforest CD. (Mr. Grice, Treasurer – MCHD Board)

Resolution of Lodge, Association or Other Similar Organization

WOODFOREST NATIONAL BANK
1330 LAKE ROBBINS DR #500
THE WOODLANDS, TX 77380

By: MONTGOMERY COUNTY HOSPITAL DISTRICT
1400 SOUTH LOOP 336 WEST
CONROE TX 77304

Referred to in this document as "Financial Institution"

Referred to in this document as "Association"

I, SANDY G WAGNER, certify that I am Secretary (clerk) of the above named association organized under the laws of TX, Federal Employer I.D. Number 74-1772120, and that the resolutions on this document are a correct copy of the resolutions adopted at a meeting of the Association duly and properly called and held on 09 JAN 2020 (date). These resolutions appear in the minutes of this meeting and have not been rescinded or modified.

Agents. Any Agent listed below, subject to any written limitations, is authorized to exercise the powers granted as indicated below:

Name and Title or Position	Signature	Facsimile Signature (if used)
DENNIS BRETT ALLEN		
A. AUTH SIGN _____	X _____	X _____
RANDY E JOHNSON		
B. AUTH SIGN _____	X _____	X _____
PHILIP CHRISTY GRICE SR		
C. AUTHSIGN _____	X _____	X _____
D. _____	X _____	X _____
E. _____	X _____	X _____
F. _____	X _____	X _____

Powers Granted. (Attach one or more Agents to each power by placing the letter corresponding to their name in the area before each power. Following each power indicate the number of Agent signatures required to exercise the power.)

Indicate A, B, C, D, E, and/or F	Description of Power	Indicate number of signatures required
ABC _____	(1) Exercise all of the powers listed in this resolution.	1 _____
_____	(2) Open any deposit or share account(s) in the name of the Association.	_____
_____	(3) Endorse checks and orders for the payment of money or otherwise withdraw or transfer funds on deposit with this Financial Institution.	_____
_____	(4) Borrow money on behalf and in the name of the Association, sign, execute and deliver promissory notes or other evidences of indebtedness.	_____
_____	(5) Endorse, assign, transfer, mortgage or pledge bills receivable, warehouse receipts, bills of lading, stocks, bonds, real estate or other property now owned or hereafter owned or acquired by the Association as security for sums borrowed, and to discount the same, unconditionally guarantee payment of all bills received, negotiated or discounted and to waive demand, presentment, protest, notice of protest and notice of non-payment.	_____
_____	(6) Enter into a written lease for the purpose of renting, maintaining, accessing and terminating a Safe Deposit Box in this Financial Institution.	_____
_____	(7) Other:	_____

Limitations on Powers. The following are the Association's express limitations on the powers granted under this resolution.

Resolutions

The Association named on this resolution resolves that,

- (1) The Financial Institution is designated as a depository for the funds of the Association and to provide other financial accommodations indicated in this resolution.
- (2) This resolution shall continue to have effect until express written notice of its rescission or modification has been received and recorded by the Financial Institution. Any and all prior resolutions adopted by the Association and certified to the Financial Institution as governing the operation of this association's account(s), are in full force and effect, until the Financial Institution receives and acknowledges an express written notice of its revocation, modification or replacement. Any revocation, modification or replacement of a resolution must be accompanied by documentation, satisfactory to the Financial Institution, establishing the authority for the changes.
- (3) The signature of an Agent on this resolution is conclusive evidence of their authority to act on behalf of the Association. Any Agent, so long as they act in a representative capacity as an Agent of the Association, is authorized to make any and all other contracts, agreements, stipulations and orders which they may deem advisable for the effective exercise of the powers indicated on page one, from time to time with the Financial Institution, subject to any restrictions on this resolution or otherwise agreed to in writing.

- (4) All transactions, if any, with respect to any deposits, withdrawals, rediscounts and borrowings by or on behalf of the Association with the Financial Institution prior to the adoption of this resolution are hereby ratified, approved and confirmed.
- (5) The Association agrees to the terms and conditions of any account agreement, properly opened by any Agent of the Association. The Association authorizes the Financial Institution, at any time, to charge the Association for all checks, drafts, or other orders, for the payment of money, that are drawn on the Financial Institution, so long as they contain the required number of signatures for this purpose.
- (6) The Association acknowledges and agrees that the Financial Institution may furnish at its discretion automated access devices to Agents of the Association to facilitate those powers authorized by this resolution or other resolutions in effect at the time of issuance. The term "automated access device" includes, but is not limited to, credit cards, automated teller machines (ATM), and debit cards.
- (7) The Association acknowledges and agrees that the Financial Institution may rely on alternative signature and verification codes issued to or obtained from the Agent named on this resolution. The term "alternative signature and verification codes" includes, but is not limited to, facsimile signatures on file with the Financial Institution, personal identification numbers (PIN), and digital signatures. If a facsimile signature specimen has been provided on this resolution, (or that are filed separately by the Association with the Financial Institution from time to time) the Financial Institution is authorized to treat the facsimile signature as the signature of the Agent(s) regardless of by whom or by what means the facsimile signature may have been affixed so long as it resembles the facsimile signature specimen on file. The Association authorizes each Agent to have custody of the Association's private key used to create a digital signature and to request issuance of a certificate listing the corresponding public key. The Financial Institution shall have no responsibility or liability for unauthorized use of alternative signature and verification codes unless otherwise agreed in writing.

Pennsylvania. The designation of an Agent does not create a power of attorney; therefore, Agents are not subject to the provisions of 20 Pa.C.S.A. Section 5601 et seq. (Chapter 56; Decedents, Estates and Fiduciaries Code) unless the agency was created by a separate power of attorney. Any provision that assigns Financial Institution rights to act on behalf of any person or entity is not subject to the provisions of 20 Pa.C.S.A. Section 5601 et seq. (Chapter 56; Decedents, Estates and Fiduciaries Code).

Effect on Previous Resolutions. This resolution supersedes resolution dated _____ completed, all resolutions remain in effect.

. If not

Certification of Authority

I further certify that the Association has, and at the time of adoption of this resolution had, full power and lawful authority to adopt the resolutions stated above to confer the powers granted above to the persons named who have full power and lawful authority to exercise the same. (Apply seal below where appropriate.)

☐ If checked, the Association is a non-profit lodge, association or similar organization.

(Secretary)

SANDY G WAGNER

(Attest by Other Officer)

(Attest by Other Officer)

For Financial Institution Use Only

Acknowledged and received on _____ (date) by _____ (initials)

☐ This resolution is superseded by resolution dated _____.

Comments:

Agenda Item # 28

Montgomery County Hospital District EMS Fee Schedule

	2019 Rates Effective Jan 1, 2019		2020 Rates Effective Jan 1, 2020	
	2019 Medicare Allowable	150% of Medicare Allowable	2020 Medicare Allowable	150% of Medicare Allowable
ALS E	\$ 426.23	\$ 639.35	\$ 432.90	\$ 649.35
BLS E	\$ 358.93	\$ 538.40	\$ 364.55	\$ 546.83
ALS Non-ER	\$ 269.20	\$ 403.80	\$ 273.41	\$ 410.12
BLS Non-ER	\$ 224.33	\$ 336.50	\$ 227.84	\$ 341.76
ALS 2	\$ 616.91	\$ 925.37	\$ 626.56	\$ 939.84
SCT	\$ 729.07	\$ 1,093.61	\$ 740.48	\$ 1,110.72
Mileage	\$ 7.55	\$ 11.33	\$ 7.62	\$ 11.43
Assist No Transport	\$ -	\$ 125.00	\$ -	\$ 125.00

CMS releases Medicare rates in mid-December. The new rates are effective for dates of service beginning on January 1 of the new calendar year.

On June 27, 2017, the MCHD Board of Directors approved tying the Ambulance Fee Schedule to the Medicare Allowable Charge at the rate of 150%.

Agenda Item # 29



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: January 28, 2020

Re: Enterprise Fleet Management

Consider and act upon vehicle purchasing plan through Enterprise Fleet Management.
(Ms. Whatley, Chair – PADCOM Committee)

“Agenda item 29 will be tabled for a future board meeting”

Agenda Item # 30



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: January 23, 2020

Re: Region 8 Education Service Center

Consider and act on Interlocal Agreement Region 8 Education Service Center. (Mr. Grice, Treasurer – MCHD Board)

AN INTERLOCAL AGREEMENT
Between Region 8 Education Service Center and a
TEXAS PUBLIC ENTITY OR LOCAL GOVERNMENT
(School, College, University, State, City, County, or Other Political Subdivision)

TEXAS PUBLIC ENTITY NAME

Control Number (TIPS will Assign)
Schools enter County-District Number

Region 8 Education Service Center
Pittsburg, Texas

225 - 950
County-District Number

Texas Education Code §8.002 permits regional education service centers, at the direction of the Commissioner of Education, to provide services to assist school districts, colleges and universities in improving student performance and increasing the efficiency and effectiveness of school, college and university operations. Authority for an Interlocal agreement to provide such services is granted under Texas Government Code § 791 *et seq* as amended. Cooperative Purchasing Services under this agreement are extended to all Texas State, City or County Government Agencies, or any other legally eligible Local Government Entity as defined in the Texas Government Code § 791.003.

This Interlocal Agreement (hereinafter the "Agreement") is effective _____ and shall be automatically renewed unless either party gives sixty (60) days prior written notice of non-renewal. This Agreement may be terminated without cause by either party upon (60) days prior written notice, or may also be determined for cause at any time upon written notice stating the reason for and effective date of such terminations and after giving the affected party a thirty (30) day period to cure any breach.

Statement of Services to be Performed:

Region 8 Education Service Center, by this Agreement, agrees to provide cooperative purchasing services to the above-named public entity through a Program known as The Interlocal Purchasing System (TIPS) Program.

The purpose of the TIPS Program shall be to improve procurement process efficiencies and assist in achieving best value for participating School District, University, College, Community College, City, County or Other Public Agencies through cooperative purchasing.

Roles of the TIPS Purchasing Cooperative:

- Provide for the organizational structure of the program.
- Provide staff for efficient operation of the program.
- Promote marketing of the TIPS Program.
- Coordinate the Competitively Bid Process for all Vendor Awarded Contracts.
- Provide members with procedures for placing orders through TIPS PO System.
- Maintain filing system for Due Diligence Documentation.
- Collect fees from vendors to support the costs of operations of TIPS.

Role of the Public Entity:

- Commit to participate in the program by an authorized signature on membership forms.
- Designate a Primary Contact and Secondary Contact for entity.

- Commit to purchase products and services from TIPS Vendors when in the best interest of the entity.
- Submit Purchase Orders and/or Vendor Contracts through the TIPS PO System by emailing the pdf document to tipspo@tips-usa.com.
- Accept shipments of products ordered from Awarded Vendors.
- Process Payments to Awarded Vendors in a timely manner.

General Provisions:

The Parties agree to comply fully with all applicable federal, state, and local statutes, ordinances, rules, and regulations in connection with the programs contemplated under this Agreement. This Agreement is subject to all applicable present and future valid laws governing such programs.

This Agreement shall be governed by the law of the State of Texas and venue shall be in the county in which the administrative offices of RESC 8 are located which is Camp County, Texas.

This Agreement contains the entire agreement of the Parties hereto with respect to the matters covered by its terms, and it may not be modified in any manner without the express written consent of the Parties.

If any term(s) or provision(s) of this Agreement are held by a court of competent jurisdiction to be invalid, void, or unenforceable, the remainder of the provisions of this Agreement shall remain in full force and effect.

The Parties to this Agreement expressly acknowledge and agree that all monies paid pursuant to this Agreement shall be paid from legally appropriated and budgeted available funds for the current fiscal year of each such entity.

No jointly owned property shall be created by this agreement and, therefore, no provision to dispose of jointly held property is required.

Before any party may resort to litigation, any claims, disputes or other matters in question between the Parties to this Agreement shall be submitted to nonbinding mediation. The site of the mediation shall be in Camp County, Texas or a site mutually agreed by the parties. The selection of the mediator shall be mutually agreed. The cost of mediation shall be shared equally. No Party to this Agreement waives or relinquishes any immunity or defense on behalf of themselves, their directors, officers, employees, and agents as a result of its execution of this Agreement and performance of the functions and obligations described herein.

No Party to this Agreement waives or relinquishes any immunity or defense on behalf of themselves, their directors, officers, employees, and agents as a result of its execution of this Agreement and performance of the functions and obligations described herein.

This Agreement may be negotiated and transmitted between the Parties by electronic means and the terms and conditions agreed to are binding upon the Parties.

Authorization:

Region 8 Education Service Center and The Interlocal Purchasing System (TIPS) Program have entered Region 8 ESC TIPS Interlocal Agreement for Texas Members

Revised 2-27-2017 - RP

into an Agreement to provide cooperative purchasing opportunities to public agencies.
This Agreement was approved by the governing boards of the respective parties at meetings that were posted and held in accordance with the Texas Open Meetings Act, Texas Government Code Chapter 551.
(If required by the entity.)

The individuals signing below are authorized to do so by the respective parties to this Agreement.

Member Entity:

Purchasing Cooperative Lead Agency:

Region 8 Education Service Center

Entity or District Name

By: _____
Authorized Signature

By: _____
Authorized Signature

Dr. David Fitts
Title: Executive Director Region 8 ESC

Print Name: _____

Title: _____

Date

Date

Public Entity Contact Information

Primary Purchasing Person Name

Fax Number

Street Address

Primary Person Email Address

City, State

Zip

Secondary Person Name

Telephone Number

Secondary Person Email Address

The state of Texas requires an Interlocal Agreement be approved by the respective entities governing board. You may email completed Interlocal Agreement to tips@tips-usa.com.

TIPS BOARD RESOLUTION

STATE OF TEXAS

FOR: THE REGION VIII
EDUCATION SERVICE
CENTER

WHEREAS, the Board of Directors of _____, _____, Texas,
(Named Public Agency) (City)

pursuant to the authority granted by TEX. GOV'T CODE § 791.001, *et seq*, desires to participate in the
TIPS Purchasing Cooperative offered by Region VIII Education Service Center, and in the
Opinion that participating in this program will be highly beneficial to the taxpayers through the anticipated
savings to be realized.

Therefore, be it RESOLVED that the _____ requests a stated need for
(Named Public Agency)
participation in The Interlocal Purchasing System (TIPS) whereby _____
(Name of Authorized Person)

is authorized and directed to sign and deliver any and all necessary requests and documents in connection
therewith for and on behalf of _____
(Named Public Agency)

I certify that the foregoing is a true and correct original Resolution duly adopted by the
_____ and is filed on record at the TIPS office.
(Named Public Agency)

In witness thereof, I have set my hand and signature this _____ day of _____, 20____.

By: _____
(Authorized Signature)

(Printed Authorized Name)

(Title)

This legal document will remain current on file until either party severs the agreement.

Texas Authority

Texas Education Code §8.002 permits regional education service centers, at the direction of the Commissioner of Education, to provide services to assist school districts, colleges and universities in improving student performance and increasing the efficiency and effectiveness of school, college and university operations. Authority for such services is granted under Texas Government Code §§ 791.001 *et seq* as amended. Cooperative Purchasing Services are extended to all Texas State, City and County Government Agencies.

AGENDA ITEM # 31

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR
INVOICES

\$ 4,006,719.63

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
1ST NATIONAL BANK	11/19/2019	1NB111919	103163	11/20/2019	EMPLOYEE APPRECIATION AWARD BANQUET	12 10-000-14900	Prepaid Expenses-BS	\$8,000.00
						10-025-54450	Employee Recognition-Human	\$102.00
	12/9/2019	1NB120919	103398	12/11/2019	ADDITIONAL EMPLOYEE RECOGNITION GIFT CA	10-001-54450	Employee Recognition-Admin	\$2,300.00
							Totals for 1ST NATIONAL BANK:	\$10,402.00
3rd DAY CREATION LAWN & LANDSCAPE	11/6/2019	2827	103164	11/20/2019	LAWN MAINTENANCE TOWERS	10-004-53330	Contractual Obligations- Other-Radio	\$1,600.00
	11/6/2019	2828	103164	11/20/2019	LAWN MAINTENANCE/FLOWER/FLATS OF COLOF	10-016-53330	Contractual Obligations- Other-Facil	\$810.00
	11/6/2019	2829	103266	11/26/2019	LAWN MAINTENANCE	10-016-53330	Contractual Obligations- Other-Facil	\$4,840.00
	12/2/2019	2835	103399	12/11/2019	LAWN MAINTENANCE NOVEMBER 2019	10-016-53330	Contractual Obligations- Other-Facil	\$2,900.00
							Totals for 3rd DAY CREATION LAWN & LANDSCAPE:	\$10,150.00
A/W MECHANICAL SERVICES, LLP	11/1/2019	206914198	1769	11/26/2019	CARRIER AIR COOLED CHILLER REPLACE COMPI	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$11,460.00
							Totals for A/W MECHANICAL SERVICES, LLP:	\$11,460.00
ADAMS, ANDREW	11/15/2019	ADA111519	1728	11/20/2019	PER DIEM/TX EMS CONF 11/22/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$319.50
							Totals for ADAMS, ANDREW:	\$319.50
ADANDY CABLING	11/5/2019	11519	1729	11/20/2019	INSTALL 6 STRAND FILER & RACK MOUNT BOX	10-004-57100	Professional Fees-Radio	\$1,857.00
	12/13/2019	121319	1889	12/18/2019	INSTALL CAT 6 CABLES FOR STATION 27	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,500.00
	12/12/2019	121219	1930	1/3/2020	INSTALL 12 STRAND FIBER & RACK MOUNT	10-004-57100	Professional Fees-Radio	\$1,725.00
							Totals for ADANDY CABLING:	\$8,082.00
AGGIELAND CONSTRUCTION	12/1/2019	103019-2	1833	12/11/2019	STATION 31 FLOOD REPAIR FINISHES & DEMO	10-016-53600	Damages/Insurance Claims	\$29,190.00
							Totals for AGGIELAND CONSTRUCTION:	\$29,190.00
AHMED, RUBINA	12/13/2019	AHM121319	103488	12/18/2019	MILEAGE AND DRINKS FOR HR TRAINING REIMB	10-025-56200	Mileage Reimbursements-Human	\$12.02
						10-025-58500	Training/Related Expenses-CE-Human	\$8.71
	12/16/2019	AHM121619	103488	12/18/2019	MILEAGE REIMBURSEMENT CE'S 11/22/19-12/5/19	10-009-56100	Meeting Expenses-Dept	\$32.39
	12/16/2019	AHM121619 \$16.	103488	12/18/2019	MILEAGE REIMBURSEMENT/CAAS 11/6/19	10-007-56200	Mileage Reimbursements-EMS	\$16.25
							Totals for AHMED, RUBINA:	\$69.37
ALLEN, BRETT	11/15/2019	ALL111519	1731	11/20/2019	TRAVEL EXPENSE/AAA CONFERENCE 11/03/19-11	10-001-53150	Conferences - Fees, Travel, & Meals-Admi	\$121.18
							Totals for ALLEN, BRETT:	\$121.18
ALLEN'S SAFE AND LOCK	11/14/2019	110619CV1	1730	11/20/2019	REKEY OF STATION 33 TEMP TRAILER	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,593.70
							Totals for ALLEN'S SAFE AND LOCK:	\$1,593.70
ALONTI CAFE & CATERING	11/8/2019	1663354	1732	11/20/2019	NEOP/MANAGER LUNCHEON 11.08.19	10-009-56100	Meeting Expenses-Dept	\$448.18
	11/12/2019	1664658	1770	11/26/2019	EXECUTIVE NEOP LUNCHEON 11.12.19	10-009-56100	Meeting Expenses-Dept	\$379.94
	11/18/2019	1665821	1770	11/26/2019	LUNCH WITH CHIEFS 11.18.19	10-009-56100	Meeting Expenses-Dept	\$290.99

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/14/2019	1665606	1770	11/26/2019	NEOP MEED DEP/DISTRICT CHEIF	10-009-56100	Meeting Expenses-Dept	\$265.35
	11/19/2019	1665825	1770	11/26/2019	NEOP SCENARIO/SKILL 11.19.19	10-009-56100	Meeting Expenses-Dept	\$290.04
	11/20/2019	1665829	1770	11/26/2019	MEET THE DOCS 11.20.19	10-009-56100	Meeting Expenses-Dept	\$199.02
	12/1/2019	1665831	1837	12/11/2019	NEOP DT4EMS LUNCHEON 11.22.19	10-009-56100	Meeting Expenses-Dept	\$357.50
	12/1/2019	1665830	1837	12/11/2019	NEOP DT4EMS LUNCHEON 11.21.19	10-009-56100	Meeting Expenses-Dept	\$235.99
	12/12/2019	1675990	1890	12/18/2019	Preceptor Class 12.12.19	10-009-56100	Meeting Expenses-Dept	\$331.69
	12/6/2019	1673776	1890	12/18/2019	CHIEFS PLANNING MEETING 12.06.19	10-009-56100	Meeting Expenses-Dept	\$123.49
							Totals for ALONTI CAFE & CATERING:	\$2,922.19
ALPHAGRAPHS OF CONROE	12/1/2019	4941	103489	12/18/2019	MCHD BROCHURES 52 PAGES	10-025-58500	Training/Related Expenses-CE-Human	\$412.15
							Totals for ALPHAGRAPHS OF CONROE:	\$412.15
ALWAYS BEST PLUMBING	11/18/2019	428	103326	12/4/2019	REPIPE & CONNECT ALL DRAINS TOGETHER	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,475.00
							Totals for ALWAYS BEST PLUMBING:	\$1,475.00
AMAZON.COM LLC	11/10/2019	398467 11/10/1	103267	11/26/2019	STATION SUPPLIES	10-000-14900	Prepaid Expenses-BS	\$130.91
						10-007-58700	Uniforms-EMS	\$1,253.43
						10-008-56300	Office Supplies-Suppl	\$124.13
						10-008-57900	Station Supplies-Suppl	\$19.99
						10-009-52950	Community Education-Dept	\$55.00
						10-010-57700	Shop Tools-Fleet	\$39.29
						10-010-59050	Vehicle-Parts-Fleet	\$84.90
						10-015-53100	Computer Supplies/Non-Cap.-Infor	\$390.88
						10-016-53600	Damages/Insurance Claims	\$919.14
						10-016-57725	Shop Supplies-Facil	\$19.17
						10-016-52600	Books/Materials-Facil	\$197.32
	12/10/2019	398467 12/10/1	103594	1/3/2020	STATION SUPPLIES	10-007-58700	Uniforms-EMS	\$975.59
						10-008-53900	Disposable Medical Supplies-Suppl	\$134.48
						10-008-56300	Office Supplies-Suppl	\$17.46
						10-008-57900	Station Supplies-Suppl	\$143.63
						10-008-58700	Uniforms-Suppl	\$89.95
						10-010-57700	Shop Tools-Fleet	\$470.73
						10-010-57725	Shop Supplies-Fleet	\$8.89
						10-010-57750	Small Equipment & Furniture-Fleet	\$569.95
						10-010-59050	Vehicle-Parts-Fleet	\$645.00
						10-015-53100	Computer Supplies/Non-Cap.-Infor	\$84.46
						10-015-57750	Small Equipment & Furniture-Infor	\$2,196.56
						10-015-58200	Telephones-Cellular-Infor	\$125.74
						10-016-57700	Shop Tools-Facil	\$168.24
						10-016-57750	Small Equipment & Furniture-Facil	\$346.70

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-025-54450	Employee Recognition-Human	\$56.97
						10-015-57700	Shop Tools-Infor	\$1,057.77
							Totals for AMAZON.COM LLC:	\$10,326.28
AMERICAN HEART ASSOCIATION, INC. (AH	12/16/2019	SCPR0641	1931	1/3/2020	HEARTSAVER PEDI FIRST AID CPR AED INSTRUC	10-009-52950	Community Education-Dept	\$33.79
							Totals for AMERICAN HEART ASSOCIATION, INC. (AHA):	\$33.79
AMERICAN TIRE DISTRIBUTORS INC	11/7/2019	S130172453	103085	11/13/2019	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,964.70
	11/15/2019	S130577650	103166	11/20/2019	AMBULANCE TIRES FOR RESTOCKING	10-010-59150	Vehicle-Tires-Fleet	\$1,920.84
	12/6/2019	S131466230	103400	12/11/2019	DODGE 4500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$1,964.70
	12/12/2019	S131691355	103490	12/18/2019	DDGE 4500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$1,964.70
	12/12/2019	S131691377	103596	1/3/2020	MICHELIN, AGILIS CROSS CLIMATE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,831.84
							Totals for AMERICAN TIRE DISTRIBUTORS INC:	\$9,646.78
AMERITAS LIFE INSURANCE CORP	11/1/2019	10-48743 11/1/1	103087	11/13/2019	ACCT 010-048743-00001 DENTAL PREMIUMS NOV	10-025-51700	Health & Dental-Human	\$23,018.04
	11/1/2019	10-48743 11/01/1	103089	11/13/2019	ACCT 010-048743-00002 VISION PREMIUMS NOV	10-025-51700	Health & Dental-Human	\$4,044.86
	12/1/2019	10-48743 12/01/	103328	12/4/2019	ACCT 010-048743-00001 DENTAL PREMIUMS DEC	10-025-51700	Health & Dental-Human	\$22,597.40
	12/1/2019	10-48743 12/1/19	103331	12/4/2019	ACCT 010-048743-00002 VISION PREMIUMS DEC	10-025-51700	Health & Dental-Human	\$4,017.11
							Totals for AMERITAS LIFE INSURANCE CORP:	\$53,677.41
AMERITEX FIRE PROTECTION	12/1/2019	1697	103401	12/11/2019	REPAIR FIRE SYSTEM PHONE FAULT	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$205.00
							Totals for AMERITEX FIRE PROTECTION:	\$205.00
ARAMARK UNIFORM & CAREER APPAREL C	11/4/2019	001267434166	1680	11/13/2019	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$56.87
	11/11/2019	001267438414	1733	11/20/2019	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$56.87
							Totals for ARAMARK UNIFORM & CAREER APPAREL GROUP INC.:	\$113.74
ASHLEY, AMANDA	11/19/2019	ASH111919	1734	11/20/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$1,102.42
	12/10/2019	ASH121019	1838	12/11/2019	TUITION REIMBURSEMENT/FALL 2019 X 2	10-025-58550	Tuition Reimbursement-Human	\$1,102.42
							Totals for ASHLEY, AMANDA:	\$2,204.84
AT&T (105414)	11/13/2019	12599426 11/13	103268	11/26/2019	STATION 41 FIRE PANEL 11/13/19-12/12/19	10-016-58800	Utilities-Facil	\$122.08
	11/21/2019	31652005 11/21	103334	12/4/2019	T1-ISSI 11/21/19-12/20/19	10-004-58310	Telephones-Service-Radio	\$238.58
	12/13/2019	12599426 12/13	103582	12/30/2019	STATION 41 FIRE PANEL 12/13/19-01/12/20	10-016-58800	Utilities-Facil	\$122.08
	12/21/2019	31652005 12/21	103598	1/3/2020	T1 ISSI 12/21/19-01/20/20	10-004-58310	Telephones-Service-Radio	\$238.58
							Totals for AT&T (105414):	\$721.32
AT&T (U-VERSE)	11/1/2019	5220893 11/01/	103090	11/13/2019	STATION 42 10/01/19-10/31/19	10-015-58310	Telephones-Service-Infor	\$98.45
	11/11/2019	5685137 11/11/	103269	11/26/2019	STATION 24 11/12/19-12/11/19	10-015-58310	Telephones-Service-Infor	\$130.55
	11/22/2019	0883685 11/22/	103335	12/4/2019	STATION 41 11/23/19-12/22/19	10-015-58310	Telephones-Service-Infor	\$121.30

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/1/2019	5220893	12/01/	103402	12/11/2019 STATION 42 12/01/19-12/31/19	10-015-58310	Telephones-Service-Infor	\$89.20
	12/22/2019	0883685	12/22/	103599	1/3/2020 STATION 41 12/23/19-01/22/20	10-015-58310	Telephones-Service-Infor	\$121.30
	Totals for AT&T (U-VERSE):							\$560.80
AT&T MOBILITY-ROC (6463)	11/23/2019	735112X11232	103270	11/26/2019	ACCT# 836735112 10/16/19-15/15/19	10-015-58200	Telephones-Cellular-Infor	\$81.83
						10-004-58200	Telephones-Cellular-Radio	\$96.63
	12/23/2019	735112X12232	103583	12/30/2019	ACCT# 836735112 11/16/19-12/15/19	10-015-58200	Telephones-Cellular-Infor	\$81.83
						10-004-58200	Telephones-Cellular-Radio	\$96.63
Totals for AT&T MOBILITY-ROC (6463):							\$356.92	
BCBS OF TEXAS (POB 731428)	11/1/2019	83010005	11/0	4646	11/7/2019 BCBS PPO & HSA CLAIMS 10/26/2019 - 10/31/19	10-025-51710	Health Insurance Claims-Human	\$51,572.00
						10-025-51720		\$62,665.73
	11/15/2019	48301005	11/15	4651	11/21/2019 BCBS PPO & HSA CLAIMS 11/09/2019 - 11/15/19	10-025-51710	Health Insurance Claims-Human	\$87,747.25
	11/8/2019	83010005	11/0	4652	11/19/2019 BCBS PPO & HSA CLAIMS 11/01/2019 - 11/08/19	10-025-51710	Health Insurance Claims-Human	\$34,830.55
						10-025-51720		\$79,411.69
	11/22/2019	83010005	11/2	4663	11/22/2019 BCBS PPO & HSA CLAIMS 11/16/2019 - 11/22/19	10-025-51710	Health Insurance Claims-Human	\$64,034.30
	12/1/2019	83010005	11/2	4671	12/6/2019 BCBS PPO & HSA CLAIMS 11/23/2019 - 11/29/19	10-025-51710	Health Insurance Claims-Human	\$76,032.38
						10-025-51720		\$61,117.29
	12/6/2019	83010005	12/0	4672	12/10/2019 BCBS PPO & HSA CLAIMS 12/01/2019 - 12/06/19	10-025-51710	Health Insurance Claims-Human	\$81,105.40
	12/13/2019	83010005	12/1	4678	12/13/2019 BCBS PPO & HSA CLAIMS 12/07/2019 - 12/13/19	10-025-51710	Health Insurance Claims-Human	\$48,208.74
	12/20/2019	83010005	12/2	4687	12/20/2019 BCBS PPO & HSA CLAIMS 12/14/2019 - 12/20/19	10-025-51710	Health Insurance Claims-Human	\$48,105.98
	12/27/2019	83010005	12/2	4688	12/27/2019 BCBS PPO & HSA CLAIMS 12/21/2019 - 12/27/19	10-025-51710	Health Insurance Claims-Human	\$87,952.16
Totals for BCBS OF TEXAS (POB 731428):							\$782,783.47	
BELL, BRIAN	11/8/2019	BEL110819	1681	11/13/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$1,606.94
	Totals for BELL, BRIAN:							\$1,606.94
BEYOND TRUST CORPORATION	11/15/2019	IN0015706	1771	11/26/2019	REMOTE SUPPORT LICENSE ESS 11/2019 - 11/2020	10-015-53050	Computer Software-Infor	\$4,960.10
	Totals for BEYOND TRUST CORPORATION:							\$4,960.10
BILGER, CHELSIE	12/18/2019	BIL121819	103491	12/18/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$1,271.95
	Totals for BILGER, CHELSIE:							\$1,271.95
BLACK & VEATCH CORPORATION	11/11/2019	1307697	1807	12/4/2019	CONTRACTOR/BIRCH/HINTON 19.50 HOURS	10-004-57100	Professional Fees-Radio	\$3,628.38
	Totals for BLACK & VEATCH CORPORATION:							\$3,628.38
BLACKBAUD, INC.	11/2/2019	91778218	103091	11/13/2019	FE NEXT SERVICE BUREAU 11/01/19-/11/30/1	10-005-53050	Computer Software-Accou	\$1,750.00
	12/1/2019	91794102	103492	12/18/2019	FE NXT SERVICE BUREAU 12/01/19-12/31/19	10-005-53050	Computer Software-Accou	\$1,750.00
	Totals for BLACKBAUD, INC.:							\$3,500.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
BLUECROSS BLUESHIELD OF SOUTH CARO	11/7/2019	19-233431	103092	11/13/2019	OVERPAYMENT-EDWARD HARTSHORN	10-000-21000	Accrued Expenditures-BS	\$95.39
							Totals for BLUECROSS BLUESHIELD OF SOUTH CAROLINA:	\$95.39
BONDS JANITORIAL SERVICE	12/5/2019	3082	1891	12/18/2019	JANITORIAL SERVICE FOR DEC 2019	10-016-53330	Contractual Obligations- Other-Facil	\$5,956.78
	12/1/2019	3075	1891	12/18/2019	JANITORIAL SERVICE FOR NOV 2019	10-016-53330	Contractual Obligations- Other-Facil	\$5,956.78
	12/10/2019	3090	1932	1/3/2020	QUARTERLY PROGRAM	10-016-53330	Contractual Obligations- Other-Facil	\$1,332.47
							Totals for BONDS JANITORIAL SERVICE:	\$13,246.03
BOON-CHAPMAN (Prime DX)	11/1/2019	S0030004863	103093	11/13/2019	OCTOBER 2019 NETWORK DEVELOPMENT FEES	10-002-55700	Management Fees-HCAP	\$1,236.25
	11/1/2019	S0030004862	103272	11/26/2019	OCT 2019 ADMINISTRATIVE FEE 1761 CLAIM COU	10-002-55700	Management Fees-HCAP	\$25,094.25
	11/6/2019	PDX903	103273	11/26/2019	MEDICAL NECESSITY REVIEW OCT 2019	10-002-55700	Management Fees-HCAP	\$375.00
	11/24/2019	PDX904	103274	11/26/2019	MRIOa 09/24/19	10-002-55700	Management Fees-HCAP	\$332.42
	11/6/2019	PDX902	103336	12/4/2019	CASE MANAGEMENT OCTOBER 2019	10-002-55700	Management Fees-HCAP	\$4,697.92
	12/1/2019	S0030004979	103572	12/20/2019	NOVEMBER 2019 NETWORK DEVELOPMENT FEE	10-002-55700	Management Fees-HCAP	\$747.50
	12/1/2019	S0030004980	103573	12/20/2019	NOVEMBER 2019 CLAIM ADMIN FEES	10-002-55700	Management Fees-HCAP	\$3,619.50
							Totals for BOON-CHAPMAN (Prime DX):	\$36,102.84
BOUND TREE MEDICAL, LLC	11/6/2019	83406277	1735	11/20/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$311.60
	11/6/2019	83406276	1735	11/20/2019	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$787.12
	11/13/2019	83413653	1768	11/26/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,052.16
	11/14/2019	83415109	1768	11/26/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$367.50
	11/15/2019	83416522	1768	11/26/2019	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$262.50
	11/21/2019	83422612	1768	11/26/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$2,104.32
	11/20/2019	83421156	1768	11/26/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$3,752.50
						10-008-53900	Disposable Medical Supplies-Suppl	\$18,745.15
						10-008-53800	Disposable Linen-Suppl	\$1,742.60
	11/18/2019	83417861	1768	11/26/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,035.20
						10-009-54000	Drug Supplies-Dept	\$942.90
	11/11/2019	83410529	1768	11/26/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$568.80
	11/8/2019	83409146	1768	11/26/2019	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$262.50
	11/5/2019	83404692	1768	11/26/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$306.60
	11/26/2019	83426918	1834	12/11/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$467.40
	11/26/2019	83426920	1834	12/11/2019	DRUG MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$237.00
						10-009-54000	Drug Supplies-Dept	\$1,647.50
	11/26/2019	83426919	1834	12/11/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$282.45
	11/21/2019	83422613	1808	12/4/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,260.84
						10-008-53800	Disposable Linen-Suppl	\$674.00
	12/3/2019	83432489	1834	12/11/2019	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$1,180.68
	12/5/2019	83435510	1834	12/11/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$2,104.32
	12/5/2019	83435511	1834	12/11/2019	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Suppl	\$741.40

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
BOUND TREE MEDICAL, LLC	12/11/2019	83441381	1888	12/18/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,257.20
						10-009-54000	Drug Supplies-Dept	\$3,724.58
						10-008-53900	Disposable Medical Supplies-Suppl	\$18,093.70
	12/11/2019	83441382	1888	12/18/2019	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Suppl	\$1,574.10
						10-008-53900	Disposable Medical Supplies-Suppl	\$1,679.52
						12/20/2019	83451174	1985
	12/20/2019	83451175	1985	1/8/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$16,541.00
						10-008-53800	Disposable Linen-Suppl	\$1,710.53
						10-008-53900	Disposable Medical Supplies-Suppl	\$616.36
	12/23/2019	83452482	1985	1/8/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$3,166.52
						10-009-54000	Drug Supplies-Dept	\$55.65
						10-008-53900	Disposable Medical Supplies-Suppl	\$121.54
	12/26/2019	83454535	1985	1/8/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$175.00
	12/27/2019	83455960	1991	1/26/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$278.25
						10-008-53900	Disposable Medical Supplies-Suppl	\$43.20
						Totals for BOUND TREE MEDICAL, LLC:	\$94,701.42	
BRNCOS TREE SERVICE	11/14/2019	BRO111419	103167	11/20/2019	REMOVE WOOD FENCE/HAUL AWAY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$150.00
								Totals for BRNCOS TREE SERVICE:
BROWN, KIMBERLY	11/13/2019	BRO111319	1682	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,065.89
								Totals for BROWN, KIMBERLY:
BUCKALEW CHEVROLET	12/6/2019	542218	103493	12/18/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$262.63
	12/17/2019	542542	103603	1/3/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$206.53
							Totals for BUCKALEW CHEVROLET:	\$469.16
BUD GRIFFIN SUPPORT, INC.	11/12/2019	03-13872	103275	11/26/2019	EMERGENCY SERVICE/AC UNIT	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$320.00
								Totals for BUD GRIFFIN SUPPORT, INC.:
C & B CHEMICAL	11/1/2019	30191	103094	11/13/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$600.00
								Totals for C & B CHEMICAL:
CAMPBELL, JADE	11/15/2019	CAM111519	103168	11/20/2019	PER DIEM/TX EMS CONF 11/23/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$258.50
								Totals for CAMPBELL, JADE:
CAMPBELL, JAMES	11/15/2019	CAM111519	103168	11/20/2019	PER DIEM/TX EMS CONF 11/23/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$258.50
	12/18/2019	CAM121819	1892	12/18/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$1,346.02
							Totals for CAMPBELL, JAMES:	\$1,604.52

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CANON FINANCIAL SERVICES, INC.	11/12/2019	20778177	1809	12/4/2019	SCHEDULE# 001-0735472-001 CONTRACT # DIR-TS 10-015-55400		Leases/Contracts-Infor	\$3,502.20
	11/12/2019	20758205	1809	12/4/2019	SCHEDULE# 001-0735472-002 CONTRACT # DIR-TS 10-015-55400		Leases/Contracts-Infor	\$40.92
	12/13/2019	20872134	1934	1/3/2020	SCHEDULE# 001-0735472-002 CONTRACT # DIR-TS 10-015-55400		Leases/Contracts-Infor	\$40.92
	12/13/2019	20892118	1934	1/3/2020	SCHEDULE# 001-0735472-001 CONTRACT # DIR-TS 10-015-55400		Leases/Contracts-Infor	\$3,502.20
Totals for CANON FINANCIAL SERVICES, INC.:								\$7,086.24
CARTER, RUSSELL	12/20/2019	CAR122019	103574	12/20/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$224.00
	Totals for CARTER, RUSSELL:							\$224.00
CASE, CONNIE	11/15/2019	CAS111519	1737	11/20/2019	ITEMS FOR NEOP LUNCHEON 11/04 AND 11/14	10-009-56100	Meeting Expenses-Dept	\$58.23
	Totals for CASE, CONNIE:							\$58.23
CASTLE BRANCH INC.	11/15/2019	0724174-IN	1772	11/26/2019	MCHD EMPLOYEE SCREENING FOR PRCEPT STUI 10-009-58500		Training/Related Expenses-CE-Dept	\$25.00
	12/17/2019	0727498-IN	1935	1/3/2020	MCHD EMPLOYEE SCREENING FOR PRCEPT STUI 10-009-58500		Training/Related Expenses-CE-Dept	\$107.00
	Totals for CASTLE BRANCH INC.:							\$132.00
CDW GOVERNMENT, INC.	11/21/2019	VVK2168	1773	11/26/2019	APC RACK CABLE MANAGEMENT PANEL	10-015-57750	Small Equipment & Furniture-Infor	\$170.80
	11/19/2019	VTP6707	1773	11/26/2019	NETWORK CONNECTOR BLUE	10-015-57750	Small Equipment & Furniture-Infor	\$136.88
	11/17/2019	VTG0272	1773	11/26/2019	NETWORK CONNECTORS	10-015-57750	Small Equipment & Furniture-Infor	\$43.39
	11/1/2019	VKW9156	1810	12/4/2019	TECHSMITH SNAGIT	10-015-53050	Computer Software-Infor	\$25.73
	11/4/2019	VPV4362	1810	12/4/2019	ACAD TREND SMART PROTECTION	10-015-53050	Computer Software-Infor	\$11,600.00
	12/1/2019	VVG3593	1836	12/11/2019	SYNOLOGY 4B RACK MOUNTED	10-015-57750	Small Equipment & Furniture-Infor	\$4,916.22
	12/1/2019	VTL3964	1836	12/11/2019	SAM SE650 FHD VGA HDMI	10-011-57750	Small Equipment & Furniture-EMS B	\$316.78
	12/1/2019	VWK1586	1836	12/11/2019	SAM SE650 VGA HDMI LED MONITORS	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,207.69
	12/1/2019	VQL5817	1893	12/18/2019	BROCADE 1YR 4HR ONSITE SUPPORT	10-015-53000	Computer Maintenance-Infor	\$3,298.00
	12/6/2019	VZW2950	1893	12/18/2019	EATON eATS POWER DISTRIBUTION UNIT	10-016-57750	Small Equipment & Furniture-Facil	\$8,074.50
	12/4/2019	VZH7385	1893	12/18/2019	PANASONIC DIGITIZER PEN IP54	10-015-57650	Repair-Equipment-Infor	\$285.00
	12/17/2019	WDJ9158	1936	1/3/2020	SYNOLOGY RACKSTATION NAS SERVER	10-015-57750	Small Equipment & Furniture-Infor	\$2,906.62
	12/19/2019	WFC8348	1936	1/3/2020	WMWARE PAN TOUGHBOOKS WARRANTY	10-015-53050	Computer Software-Infor	\$8,520.00
	12/2/2019	VXN4936	1936	1/3/2020	EATON 1500VA TOWER	10-010-57750	Small Equipment & Furniture-Fleet	\$355.40
	12/2/2019	VXN6668	1936	1/3/2020	APC VERT CABLE 66MM	10-015-57750	Small Equipment & Furniture-Infor	\$170.80
	12/2/2019	VXP7271	1936	1/3/2020	LVO THINKPAD DOC GEN 2	10-015-57750	Small Equipment & Furniture-Infor	\$981.52
	12/30/2019	WGS1570	1992	1/29/2020	PANASONIC DIGITIZER PEN REPAIR	10-015-57650	Repair-Equipment-Infor	\$332.50
	Totals for CDW GOVERNMENT, INC.:							\$43,341.83
CENTERPOINT ENERGY (REL109)	11/1/2019	3796735 11/01/	103022	11/6/2019	STATION 20 09/25/19-10/28/19	10-016-58800	Utilities-Facil	\$54.01
	11/1/2019	2013168 11/01/	103022	11/6/2019	STATION 30 09/23/19-10/22/19	10-016-58800	Utilities-Facil	\$20.10
	11/1/2019	15806066 11/01/	103022	11/6/2019	ROBINSON RD TOWER 09/24/19-10/24/19	10-004-58800	Utilities-Radio	\$27.26
	11/8/2019	18941639 11/08/	103169	11/20/2019	STATION 15 10/03/19-11/04/19	10-016-58800	Utilities-Facil	\$17.55
	11/8/2019	3820089 11/08/	103169	11/20/2019	STATION 10 10/03/19-11/01/19	10-016-58800	Utilities-Facil	\$24.05

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/15/2019	3116148	11/15/	103276	11/26/2019 STATION 14 10/11/19-11/12/19	10-016-58800	Utilities-Facil	\$31.46
	11/15/2019	06986422	11/15/	103276	11/26/2019 STATION 43 10/14/19-11/12/19	10-016-58800	Utilities-Facil	\$32.53
	11/15/2019	13049610	11/15/	103276	11/26/2019 STATION 45 10/14/19-11/12/19	10-016-58800	Utilities-Facil	\$21.76
	11/27/2019	01316-8	11/27/	103338	12/4/2019 STATION 30 10/22/19-11/21/19	10-016-58800	Utilities-Facil	\$19.53
	12/3/2019	3796735	12/03/	103403	12/11/2019 STATION 20 10/28/19-11/22/19	10-016-58800	Utilities-Facil	\$237.62
	12/2/2019	15806066	12/02/	103403	12/11/2019 ROBINSTON TOWER 10/24/19-11/22/19	10-004-58800	Utilities-Radio	\$24.59
	12/11/2019	3820089	12/11/	103494	12/18/2019 STATION 10 11/01/19-12/05/19	10-016-58800	Utilities-Facil	\$21.79
	12/11/2019	18941639	12/11/	103494	12/18/2019 STATION 15 11/04/19-12/04/19	10-016-58800	Utilities-Facil	\$17.55
	12/17/2019	06986422	12/17/	103575	12/20/2019 STATION 43 11/12/19-12/12/19	10-016-58800	Utilities-Facil	\$40.99
	12/17/2019	3116148	12/17/	103575	12/20/2019 STATION 14 11/12/19-12/13/19	10-016-58800	Utilities-Facil	\$35.64
	12/17/2019	13049610	12/17/	103575	12/20/2019 STATION 45 11/12/19-12/12/19	10-016-58800	Utilities-Facil	\$21.14
	12/31/2019	2013168	12/31/	103604	1/3/2020 STATION 30 11/21/19-12/20/19	10-016-58800	Utilities-Facil	\$19.53
Totals for CENTERPOINT ENERGY (REL109):								\$667.10
CENTRELEARN SOLUTIONS, LLC	11/7/2019	INV000000324	1739	11/20/2019	CENTRELEARN LMS WITH CONTENT	10-009-58500	Training/Related Expenses-CE-Dept	\$4,323.50
	12/5/2019	INV000000327	1839	12/11/2019	CENTRELEARN LMS WITH CONTENT	10-009-58500	Training/Related Expenses-CE-Dept	\$4,323.50
	12/1/2019	INV000000327	1894	12/18/2019	CENTRELEARN LMS WITH CONTENT 1/1/20-1/31/2	10-000-14900	Prepaid Expenses-BS	\$4,323.50
	Totals for CENTRELEARN SOLUTIONS, LLC:							
CERRUTI, CRISTINA	11/15/2019	CER111519	1762	11/20/2019	PER DIEM/TX EMS CONF 11/24/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$197.50
	11/25/2019	CER112519	1774	11/26/2019	PER DIEM/RECRUTING TUSAHSC/SA COLLEGE	10-025-57300	Recruit/Investigate-Human	\$91.50
	Totals for CERRUTI, CRISTINA:							
CHAPA, IDA	11/19/2019	CHA111919	1740	11/20/2019	EMPLOYEE APPREICATION AWARD BANQUET 12	10-000-14305	A/R Employee-BS	\$300.00
Totals for CHAPA, IDA:								\$300.00
CHARTER COMMUNICATIONS	11/11/2019	0040724111115	103277	11/26/2019	STATION 26 11/11/19-12/10/19	10-016-58800	Utilities-Facil	\$96.71
	11/18/2019	0035377111815	103277	11/26/2019	STATION 22 11/18/19-12/17/19	10-015-58310	Telephones-Service-Infor	\$104.98
	12/18/2019	0035377121815	103584	12/30/2019	STATION 22 12/18/19-01/17/20	10-015-58310	Telephones-Service-Infor	\$104.98
	Totals for CHARTER COMMUNICATIONS:							
CHASE PEST CONTROL, INC.	11/4/2019	2559110419	1684	11/13/2019	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$175.00
	11/4/2019	2558110419	1684	11/13/2019	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$195.00
	11/4/2019	3851110419	1684	11/13/2019	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/4/2019	11370110419	1684	11/13/2019	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$95.00
	11/11/2019	3844111119	1741	11/20/2019	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/11/2019	2562111119	1741	11/20/2019	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/13/2019	3845111319	1775	11/26/2019	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/19/2019	3849111919	1775	11/26/2019	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$95.00
	11/21/2019	2556112119	1811	12/4/2019	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$200.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/22/2019	2554112219	1811	12/4/2019	EXTERIOR COMMERCIAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/7/2019	2557110719	1811	12/4/2019	EXTERIOR COMMERCIAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$185.00
	11/22/2019	2555112219	1811	12/4/2019	EXTERIOR COMMERCIAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/22/2019	2553112219	1811	12/4/2019	EXTERIOR COMMERCIAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	11/22/2019	2561112219	1811	12/4/2019	EXTERIOR COMMERCIAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$145.00
							Totals for CHASE PEST CONTROL, INC.:	\$2,175.00
CHAVEZ, ALBERTO	11/19/2019	CHA111919	1740	11/20/2019	WELLNESS PROGRAM/MASSAGE	10-025-54350	Employee Health\Wellness-Human	\$25.00
							Totals for CHAVEZ, ALBERTO:	\$25.00
CHAVEZ, CECILIA	11/19/2019	CHA111919	1740	11/20/2019	WELLNESS PROGRAM/MASSAGE	10-025-54350	Employee Health\Wellness-Human	\$25.00
							Totals for CHAVEZ, CECILIA:	\$25.00
CITY OF CONROE, WATER (1669)	11/20/2019	91400000 11/20	103278	11/26/2019	ADMIN 10/15/19-11/16/19	10-016-58800	Utilities-Facil	\$1,861.44
	11/27/2019	20592000 11/27	103339	12/4/2019	STATION 10 10/25/19-11/22/19	10-016-58800	Utilities-Facil	\$107.79
	12/1/2019	60040006 12/01	103495	12/18/2019	STATION 15 10/25/19-11/22/19 ACCT# 00660040006	10-016-58800	Utilities-Facil	\$80.39
	12/30/2019	20592000 12/30	103605	1/3/2020	STATION 10 11/22/19-12/23/19	10-016-58800	Utilities-Facil	\$85.61
	12/20/2019	91400000 12/20	103605	1/3/2020	ADMIN 11/16/19-12/17/19	10-016-58800	Utilities-Facil	\$1,741.22
							Totals for CITY OF CONROE, WATER (1669):	\$3,876.45
CITY OF SHENANDOAH	11/12/2019	DEC 2019-019	103097	11/13/2019	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
	11/8/2019	2019-1119	103279	11/26/2019	REPAIRS TO DUCT & INSTALL DEHUMIDIFIER 50'	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$3,617.83
	12/9/2019	JAN 2019-020	103404	12/11/2019	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
							Totals for CITY OF SHENANDOAH:	\$6,117.83
CLANCY, LOIS	11/13/2019	CLA111319	1685	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,879.84
							Totals for CLANCY, LOIS:	\$1,879.84
CLARK, MORGAN	11/13/2019	CLA111319	1685	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,008.58
							Totals for CLARK, MORGAN:	\$1,008.58
CLS TECHNOLOGY, INC	11/21/2019	SD3408	103340	12/4/2019	SERVICE CALL REPAIR AC	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$544.25
							Totals for CLS TECHNOLOGY, INC:	\$544.25
COHEN, DAVID ROSS	11/14/2019	COH111519	1743	11/20/2019	BAL DUE/MCHD AWARDS BANQUET 120619	10-000-14900	Prepaid Expenses-BS	\$550.00
							Totals for COHEN, DAVID ROSS:	\$550.00
COLONIAL LIFE	11/1/2019	3387610 11/01/	4638	11/1/2019	CONTROL NO. E3387610 PREMIUMS 10/01/19-10/31	10-000-21590	P/R-Premium Cancer/Accident-BS	\$8,081.76
	12/1/2019	3387610 12/01/	4664	12/2/2019	CONTROL NO. E3387610 PREMIUMS 11/01/19-11/30	10-000-21590	P/R-Premium Cancer/Accident-BS	\$12,045.07
							Totals for COLONIAL LIFE:	\$20,126.83

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount		
COLORTECH DIRECT & IMPACT PRINTING	11/18/2019	31969	1812	12/4/2019	BUSINESS CARDS/DUSTIE KLEIN	10-008-57000	Printing Services-Suppl	\$50.00		
						Totals for COLORTECH DIRECT & IMPACT PRINTING:		\$50.00		
COMCAST CORPORATION (POB 60533)	11/6/2019	776359	11/06/1	103098	11/13/2019	8777702080776359	STATION 34 11/06/19-12/05/19	10-015-58310	Telephones-Service-Infor	\$197.88
	11/1/2019	546356	11/01/1	103099	11/13/2019	STATION 21	11/05/19-12/04/19	10-015-58310	Telephones-Service-Infor	\$107.80
								10-016-58800	Utilities-Facil	\$59.95
	11/5/2019	30831618	11/05	103100	11/13/2019	STATION 27	11/10/19-12/09/19	10-015-58310	Telephones-Service-Infor	\$107.41
	12/1/2019	776359	12/01/1	103405	12/11/2019	8777702080776359	STATION 34 12/06/19-01/05/20	10-015-58310	Telephones-Service-Infor	\$187.83
	12/1/2019	546356	12/01/1	103406	12/11/2019	STATION 21	12/05/19-01/04/20	10-016-58800	Utilities-Facil	\$59.95
								10-015-58310	Telephones-Service-Infor	\$107.80
	12/5/2019	30831618	12/05	103498	12/18/2019	STATION 27	12/10/19-12/09/19	10-015-58310	Telephones-Service-Infor	\$107.41
Totals for COMCAST CORPORATION (POB 60533):								\$936.03		
COMCAST	11/15/2019	91515060	103171	11/20/2019	MAGNOLIA TOWER/IT	11/15/19-12/14/19	10-015-58310	Telephones-Service-Infor	\$1,499.38	
	12/15/2019	93110474	103497	12/18/2019	MAGNOLIA TOWER/IT	12/15/19-01/14/20	10-015-58310	Telephones-Service-Infor	\$1,499.38	
Totals for COMCAST:								\$2,998.76		
COMMISSION ON ACCREDITATION OF AMB	11/19/2019	935	103280	11/26/2019	REVIEWERS EXPENSES FOR ONSITE REVIEW NO'	10-007-54100	Dues/Subscriptions-EMS	\$937.27		
								Totals for COMMISSION ON ACCREDITATION OF AMBULANCE SERVICES:	\$937.27	
CONNECT YOUR CARE	11/1/2019	273172512	4639	11/1/2019	FLEXIBLE SPENDING ACCOUNT	10/25/19 - 10/31/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$225.83	
	11/8/2019	273878757	4647	11/8/2019	FLEXIBLE SPENDING ACCOUNT	11/01/19 - 11/07/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$645.18	
	11/15/2019	274920996	4653	11/15/2019	FLEXIBLE SPENDING ACCOUNT	11/08/19 - 11/14/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$342.76	
	11/13/2019	275285496	4660	11/13/2019	FSA PER EMPLOYEE MONTHLY ADMINISTRATION	10-025-57100	Professional Fees-Human	\$66.60		
	11/22/2019	275816678	4661	11/22/2019	FLEXIBLE SPENDING ACCOUNT	11/15/19 - 11/21/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$102.00	
	11/29/2019	276678242	4665	11/29/2019	FLEXIBLE SPENDING ACCOUNT	11/22/19 - 11/28/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$3,014.74	
	12/6/2019	277368848	4673	12/6/2019	FLEXIBLE SPENDING ACCOUNT	11/29/19 - 12/05/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$964.78	
	12/13/2019	278149677	4679	12/13/2019	FLEXIBLE SPENDING ACCOUNT	12/06/19 - 12/12/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$121.39	
	12/12/2019	278878905	4680	12/12/2019	FSA PER EMPLOYEE MONTHLY ADMINISTRATION	10-025-57100	Professional Fees-Human	\$66.60		
	12/27/2019	280161005	4689	12/27/2019	FLEXIBLE SPENDING ACCOUNT	12/20/19 - 12/26/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,516.95	
	12/20/2019	279333962	4690	12/20/2019	FLEXIBLE SPENDING ACCOUNT	12/13/19 - 12/19/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$583.30	
	Totals for CONNECT YOUR CARE:								\$7,650.13	
	CONROE FAMILY MEDICINE, PA	11/1/2019	163301	10/21/19	103101	11/13/2019	PREVENTIVE CARE/NEW HIRE	10-025-57300	Recruit/Investigate-Human	\$55.00
12/1/2019		10413	11/20/19	103407	12/11/2019	NEW HIRE NON DOT TESTING	10-025-57300	Recruit/Investigate-Human	\$605.00	
Totals for CONROE FAMILY MEDICINE, PA:								\$660.00		
CONROE NOON LIONS CLUB	11/1/2019	2698	103102	11/13/2019	MONTHLY DUES/BRETT ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00		
	12/1/2019	3068	103499	12/18/2019	MEMBERSHIP DUES/BRETT ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00		

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
Totals for CONROE NOON LIONS CLUB:								\$110.00
CONROE REGIONAL MEDICAL CENTER	11/12/2019	DEC 2019-027	103103	11/13/2019	STATION 90 LEASE	10-000-14900	Prepaid Expenses-BS	\$3,626.21
	12/9/2019	JAN 2019-028	103408	12/11/2019	STATION 90 LEASE	10-000-14900	Prepaid Expenses-BS	\$3,626.21
Totals for CONROE REGIONAL MEDICAL CENTER:								\$7,252.42
CONROE WELDING SUPPLY, INC.	11/1/2019	R10191138	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$5.45
	11/1/2019	R10191139	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	11/1/2019	R10191141	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	11/1/2019	R10191142	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	11/1/2019	R10191143	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	11/1/2019	R10191144	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$15.00
	11/1/2019	R10191145	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	11/1/2019	R10191149	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	11/1/2019	R10191150	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	11/1/2019	R10191151	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$15.00
	11/1/2019	R10191152	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	11/1/2019	R10191153	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	11/1/2019	R10191154	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$71.40
	11/1/2019	R10191155	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	11/1/2019	R10191159	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	11/1/2019	R10191161	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	11/1/2019	R10191162	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$50.15
	11/1/2019	R10191164	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	11/1/2019	R10191727	1688	11/13/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$62.95
	11/1/2019	CT14018	1688	11/13/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$153.00
	11/1/2019	PS448892	1688	11/13/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$72.80
	11/1/2019	CT12743	1688	11/13/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$127.60
	11/1/2019	CT929965	1688	11/13/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$99.20
	11/1/2019	CT929705	1688	11/13/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$143.20
	11/1/2019	CT13505	1688	11/13/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$200.00
	11/1/2019	C930690	1688	11/13/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.80
	11/1/2019	CT13684	1688	11/13/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$89.40
	11/1/2019	CT14127	1744	11/20/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$132.40
	11/4/2019	CT14367	1744	11/20/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$127.60
	11/5/2019	CT14395	1744	11/20/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$249.00
	11/4/2019	PS449221	1744	11/20/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$98.20
	11/11/2019	PS449562	1744	11/20/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$55.20
	11/6/2019	CT14430	1744	11/20/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$153.00
	11/11/2019	PC449561	1744	11/20/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$53.20

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/13/2019	CT15572	1744	11/20/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$256.80
	12/1/2019	CT17074	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$70.80
	12/1/2019	CT17178	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$127.60
	12/1/2019	CT17261	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$116.80
	12/1/2019	PS449912	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60
	12/1/2019	PS450226	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$80.60
	12/1/2019	CT17465	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.80
	12/1/2019	CT17477	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$99.20
	12/1/2019	CT17184	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$274.40
	12/1/2019	R11191159	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	12/1/2019	R11191158	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$5.45
	12/1/2019	R11191161	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	12/1/2019	R11191162	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	12/1/2019	R11191163	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	12/1/2019	R11191164	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$15.00
	12/1/2019	R11191165	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	12/1/2019	R11191171	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$15.00
	12/1/2019	R11191172	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	12/1/2019	R11191169	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	12/1/2019	R11191173	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	12/1/2019	R11191170	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	12/1/2019	R11191174	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$71.40
	12/1/2019	R11191175	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	12/1/2019	R11191179	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	12/1/2019	R11191184	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	12/1/2019	R11191181	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	12/1/2019	R11191182	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$50.15
	12/1/2019	R11191752	1840	12/11/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$62.95
	12/1/2019	CT15875	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$181.40
	12/1/2019	CT15855	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$79.60
	12/1/2019	PS449911	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$45.40
	12/1/2019	CT16278	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$160.80
	12/1/2019	CT16265	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$89.40
	12/1/2019	CT16255	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$172.60
	12/1/2019	CT16396	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$168.40
	12/1/2019	CT15965	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$110.00
	12/1/2019	CT15963	1840	12/11/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$107.00
	12/9/2019	CT18527	1895	12/18/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$115.80
	12/5/2019	CT17982	1895	12/18/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$145.20
	12/3/2019	CT17696	1895	12/18/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$158.80

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/9/2019	PS450463	1895	12/18/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$90.40
	12/9/2019	PS450826	1895	12/18/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$80.60
	12/1/2019	CT16653	1895	12/18/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$118.80
	12/2/2019	PS450462	1895	12/18/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$92.40
	12/11/2019	CT18305	1895	12/18/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$101.20
	12/10/2019	CT18671	1895	12/18/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$113.60
	12/10/2019	CT18616	1895	12/18/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$257.60
	12/10/2019	CT18529	1895	12/18/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$206.80
	12/27/2019	CT20507	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	12/24/2019	PS451582	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$111.00
	12/23/2019	PS451508	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	12/23/2019	PS451156	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$63.00
	12/24/2019	CT20443	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$160.80
	12/24/2019	CT20435	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$125.60
	12/24/2019	CT20288	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$360.40
	12/24/2019	CT20114	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$135.40
	12/20/2019	CT19940	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$81.60
	12/19/2019	CT19841	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$109.00
	12/19/2019	CT19430	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$135.40
	12/18/2019	CT19565	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$217.60
	12/16/2019	CT18528	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$143.20
	12/13/2019	CT19144	1937	1/3/2020	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$153.00
							Totals for CONROE WELDING SUPPLY, INC.:	\$8,493.90
CONSOLIDATED COMMUNICATIONS-LUF	11/1/2019	060MCD-S-193	103026	11/6/2019	ADMIN 11/01/19 - 11/30/19	10-015-58310	Telephones-Service-Infor	\$220.57
							Totals for CONSOLIDATED COMMUNICATIONS-LUF:	\$220.57
CONSOLIDATED COMMUNICATIONS-TXU	11/1/2019	55399272 11/01	103104	11/13/2019	ADMIN 11/01/19-11/30/19	10-015-58310	Telephones-Service-Infor	\$35.32
	11/16/2019	9600146 11/16	103281	11/26/2019	ADMIN 11/16/19-12/15/19	10-015-58310	Telephones-Service-Infor	\$591.36
	11/21/2019	55391160 11/21	103341	12/4/2019	ADMIN 11/21/19-12/20/19	10-015-58310	Telephones-Service-Infor	\$8,194.33
	12/1/2019	55393450 11/21	103409	12/11/2019	ADMIN 11/12/19-12/20/19	10-015-58310	Telephones-Service-Infor	\$184.80
	12/1/2019	55399272 12/01	103410	12/11/2019	ADMIN 12/01/19-12/31/19	10-015-58310	Telephones-Service-Infor	\$37.82
	12/16/2019	9600146 12/16	103585	12/30/2019	ADMIN 12/16/19-01/15/20	10-015-58310	Telephones-Service-Infor	\$591.36
	12/16/2019	9600539 12/16	103586	12/30/2019	ADMIN 12/16/19-01/15/20	10-015-58310	Telephones-Service-Infor	\$287.66
	12/21/2019	55393450 12/21	103606	1/3/2020	ADMIN 12/21/19-01/20/20	10-015-58310	Telephones-Service-Infor	\$121.57
	12/21/2019	55391160 12/21	103607	1/3/2020	ADMIN 12/21/19-01/20/20	10-015-58310	Telephones-Service-Infor	\$8,466.00
							Totals for CONSOLIDATED COMMUNICATIONS-TXU:	\$18,510.22
COOPER ELECTRIC	11/8/2019	8442	103342	12/4/2019	INSTALLED 100AMP FEEDER TO TEMP BUILDING	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,302.00
							Totals for COOPER ELECTRIC:	\$1,302.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CORMACK, GAVIN	11/13/2019	COR111319	103105	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,510.07
							Totals for CORMACK, GAVIN:	\$1,510.07
COTTAR, SARAH	11/15/2019	COT111519	1745	11/20/2019	PER DIEM/TX EMS CONF 11/24/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$197.50
							Totals for COTTAR, SARAH:	\$197.50
CRAWFORD ELECTRIC SUPPLY COMPANY,	11/1/2019	3008983049.00	103282	11/26/2019	LIGHT SOCKETS TO REPAIR BATHROOM LIGHTS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$87.00
	11/4/2019	3009005283.00	103343	12/4/2019	SHORELINE FEMAIL CORD CAPS	10-016-57725	Shop Supplies-Facil	\$1,750.00
							Totals for CRAWFORD ELECTRIC SUPPLY COMPANY, INC.:	\$1,837.00
CROCKER, JAMES KEVIN	11/8/2019	CRO110819	1689	11/13/2019	WELLNESS PROGRAM/PERSONAL TRAINING CAM	10-025-54350	Employee Health\Wellness-Human	\$78.00
	11/15/2019	CRO111519	1746	11/20/2019	PER DIEM/TX EMS CONF 11/24/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$197.50
	12/18/2019	CRO121819	1896	12/18/2019	WELLNESS PROGRAM/PERSONAL TRAINING	10-025-54350	Employee Health\Wellness-Human	\$39.00
							Totals for CROCKER, JAMES KEVIN:	\$314.50
CROWN PAPER AND CHEMICAL	11/21/2019	128180	1813	12/4/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$591.29
	12/4/2019	128427	1841	12/11/2019	STATION SUPPLIES	10-016-57750	Small Equipment & Furniture-Facil	\$359.70
							Totals for CROWN PAPER AND CHEMICAL:	\$950.99
CULLIGAN OF HOUSTON	12/1/2019	1324361	103411	12/11/2019	CI SVC CONT - LEVE 3 FOR SERVICE 12/01 TO 12/3	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$299.00
							Totals for CULLIGAN OF HOUSTON:	\$299.00
CULVER, KEVIN	11/19/2019	CUL111919	103172	11/20/2019	WELLNESS PROGRAM/50K MOUNTAIN TRAIL RU	10-025-54350	Employee Health\Wellness-Human	\$106.75
							Totals for CULVER, KEVIN:	\$106.75
CUMMINS SOUTHERN PLAINS, LTD.	11/12/2019	85-79049	103283	11/26/2019	STATION 10 GENERATOR VOLTAGE REGULATOR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,378.66
	11/19/2019	94-59054	103283	11/26/2019	FILTER KIT	10-010-59050	Vehicle-Parts-Fleet	\$172.20
	11/18/2019	94-59032	103283	11/26/2019	ELEMENT AIR CLEANER	10-010-59050	Vehicle-Parts-Fleet	\$2,173.00
	11/7/2019	94-58090	103283	11/26/2019	CONNECTOR, INJ FUEL SUPPLY	10-010-59050	Vehicle-Parts-Fleet	\$307.90
	11/7/2019	94-58075	103283	11/26/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,750.00
	12/18/2019	94-61611	103608	1/3/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,402.13
							Totals for CUMMINS SOUTHERN PLAINS, LTD.:	\$7,183.89
CWS PROPANE, LLC	11/26/2019	108296	1814	12/4/2019	PROPANE 700 GALLONS	10-004-54725	Fuel - Non-Auto-Radio	\$1,085.00
							Totals for CWS PROPANE, LLC:	\$1,085.00
DAILEY WELLS COMMUNICATION INC.	11/14/2019	19CC013128S	1767	11/26/2019	SHIPPING CHARGES FOR INV 19CC013128	10-004-57225	Radio Repair - Parts-Radio	\$50.00
	11/18/2019	19CC100107	1767	11/26/2019	HARRIS SOFTWARE P25 AGREEMENT	10-004-55650	Maintenance- Equipment-Radio	\$120,000.00
	11/15/2019	00066580	1767	11/26/2019	RADIO REPAIR S/N 98002159	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$107.50

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/15/2019	00066631	1767	11/26/2019	RADIO REPAIR S/N A402040030FF	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$400.00
	11/15/2019	00066624	1767	11/26/2019	RADIO REPAIR S/N A40300003583	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$430.00
	11/25/2019	00066590	1842	12/11/2019	RADIO REPAIR S/N HR0711L11032	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$135.75
	11/20/2019	00066546	1815	12/4/2019	RADIO REPAIR S/N CR0012F02571	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$1,238.60
	11/1/2019	19CC091220	1815	12/4/2019	LICENSE PAGING CAPABILITY & CALL ALERT SE	10-004-57225	Radio Repair - Parts-Radio	\$900.00
	12/4/2019	00066233	1897	12/18/2019	RADIO REPAIR S/N A40204002FE1	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$853.25
					Totals for DAILEY WELLS COMMUNICATION INC.:			\$124,115.10
DANIEL, DONNA	11/25/2019	DAN112519	1776	11/26/2019	PER DIEM/TX OPEN GOVERNMENT 2019 12/2-12/5	10-000-14900	Prepaid Expenses-BS	\$139.50
	12/2/2019	DAN120219	1816	12/4/2019	MILEAGE REIMB/TX OPEN GOVERNMENT 2019 12	10-026-56200	Mileage Reimbursements-Recor	\$206.56
	12/5/2019	DAN120519	1843	12/11/2019	PARKING/TX OPEN GOVERNMENT 2019 12/2-12/5	10-026-53150	Conferences - Fees, Travel, & Meals-Reco	\$32.49
					Totals for DANIEL, DONNA:			\$378.55
DARDEN FOWLER & CREIGHTON	11/1/2019	20434	103284	11/26/2019	PROFESSIONAL SERVICES OCT 2019	10-001-55500	Legal Fees-Admin	\$180.00
	12/3/2019	20469	103500	12/18/2019	PROFESSIONAL SERVICE FOR NOV 2019	10-025-55500	Legal Fees-Human	\$270.00
					Totals for DARDEN FOWLER & CREIGHTON:			\$450.00
DARST, THOMAS J	11/13/2019	DAR111319	1692	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,098.20
					Totals for DARST, THOMAS J:			\$1,098.20
DAVIS, MITCHELL	11/8/2019	DAV110819	103106	11/13/2019	PER DIEM/TX EMS BOOTH SET UP/ 11/23/19-11/25/	10-016-53150	Conferences - Fees, Travel, & Meals-Facil	\$152.50
	12/12/2019	DAV121219	1898	12/18/2019	TRAVEL EXPENSE/TX EMS BOOTH SET UP/ 11/23/	10-016-53150	Conferences - Fees, Travel, & Meals-Facil	\$106.45
					Totals for DAVIS, MITCHELL:			\$258.95
DEARBORN NATIONAL LIFE INS CO	11/1/2019	021753 11/1/19	4649	11/1/2019	LIFE/DISABILITY 11/01/19-11/01/19	10-025-51700	Health & Dental-Human	\$19,583.75
	12/1/2019	021753 12/01/1	4667	12/1/2019	LIFE/DISABILITY 12/01/19-12/31/19	10-025-51700	Health & Dental-Human	\$19,667.57
					Totals for DEARBORN NATIONAL LIFE INS CO:			\$39,251.32
DEBRA A. CARTER dba CENTURY SIGN BUIL	12/24/2019	17617	103609	1/3/2020	FABRICATE & INSTALL SIGNAGE FOR STATION 2	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$11,230.00
					Totals for DEBRA A. CARTER dba CENTURY SIGN BUILDERS:			\$11,230.00
DELTA T EQUIPMENT INC.	12/26/2019	91555	103610	1/3/2020	BOILER PREVENTIVE MAINTENANCE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,845.00
					Totals for DELTA T EQUIPMENT INC.:			\$4,845.00
DEMONTROND	12/5/2019	CM235215			CREDIT	10-010-59050	Vehicle-Parts-Fleet	(\$795.30)
	11/1/2019	233483	103107	11/13/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,761.40
	11/4/2019	233617	103107	11/13/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,579.60
	11/6/2019	233746	103107	11/13/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,663.48
						10-010-56500	Other Services-Fleet	\$92.40
	11/5/2019	233426	103173	11/20/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$367.40

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/8/2019	233845	103173	11/20/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,974.50
	11/8/2019	233759	103173	11/20/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,376.40
	11/13/2019	234025	103285	11/26/2019	VEHICLE PATS	10-010-59050	Vehicle-Parts-Fleet	\$376.10
	11/21/2019	234544	103285	11/26/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$107.80
	11/22/2019	234588	103285	11/26/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,829.85
	11/15/2019	234236	103285	11/26/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$284.96
	11/15/2019	234177	103285	11/26/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,736.36
						10-010-56400	Oil & Lubricants-Fleet	\$138.60
	11/19/2019	234191	103285	11/26/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$201.08
	11/21/2019	234481	103346	12/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$16.50
	11/25/2019	234767	103412	12/11/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,974.50
	11/26/2019	234860	103412	12/11/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$170.34
	11/25/2019	234735	103412	12/11/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,793.14
	12/3/2019	235094	103412	12/11/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,402.10
	12/2/2019	235016	103412	12/11/2019	VEHILCE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,491.00
	12/5/2019	235250	103412	12/11/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,938.05
	12/5/2019	235215	103502	12/18/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$808.06
	12/12/2019	235643	103502	12/18/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,346.60
	12/12/2019	235644	103502	12/18/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$37.62
	12/5/2019	235270	103502	12/18/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$858.90
	12/16/2019	235694	103611	1/3/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$854.88
	12/19/2019	235941	103611	1/3/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$200.20
	12/19/2019	235924	103611	1/3/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,816.85
						10-010-56500	Other Services-Fleet	\$138.60
	12/23/2019	236179	103669	1/8/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$147.40
	12/31/2019	236457	103669	1/8/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,363.96
	12/24/2019	236210	103669	1/8/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$115.40
	12/26/2019	236266	103669	1/8/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$16.50
	12/23/2019	236166	103669	1/8/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$241.50
	12/20/2019	236109	103669	1/8/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$295.08
							Totals for DEMONTROND:	\$47,721.81
DICKSON, ROBERT DR. (MEDICAL DIRECTO	11/15/2019	DIC111519	1747	11/20/2019	PER DIEM/TX EMS CONF 11/25/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$136.50
							Totals for DICKSON, ROBERT DR. (MEDICAL DIRECTOR):	\$136.50
DIRECTV	11/26/2019	36934265505	103347	12/4/2019	STATION 12 11/25/19-12/24/19/ACCT#050909659	10-016-58800	Utilities-Facil	\$102.98
							Totals for DIRECTV:	\$102.98
DUNNAHOO, CHRISTOPHER L	12/20/2019	DUN122019	1926	12/20/2019	HONORARIUM FOR CHIEFS MEETING 12.06.19	10-009-57100	Professional Fees-Dept	\$500.00
							Totals for DUNNAHOO, CHRISTOPHER L:	\$500.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
EARHART, DWAYNE	11/13/2019	EAR111319	1693	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,879.84
							Totals for EARHART, DWAYNE:	\$1,879.84
ECKEL, TYLER	11/25/2019	ECK112519	103286	11/26/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$250.40
							Totals for ECKEL, TYLER:	\$250.40
ELLIOTT, BRANDON	11/13/2019	ELL111319	1694	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,490.68
							Totals for ELLIOTT, BRANDON:	\$1,490.68
EMS SURVEY TEAM	11/1/2019	1580	1695	11/13/2019	MCHD MAILED SURVEYS-OCTOBER 2019	10-009-53550	Customer Relations-Dept	\$4,455.60
	12/1/2019	1648	1844	12/11/2019	MCHD MAILED SURVEYS-NOVEMBER 2019	10-009-53550	Customer Relations-Dept	\$5,324.40
							Totals for EMS SURVEY TEAM:	\$9,780.00
EMSCHARTS, INC	11/7/2019	INV00051467	1777	11/26/2019	EMSCHARTS GROUND BASE 11/01/19-11/30/19	10-009-53050	Computer Software-Dept	\$951.00
	12/5/2019	INV00053575	1845	12/11/2019	EMSCHARTS-GROUND BASE 12/01/19-12/31/19	10-009-53050	Computer Software-Dept	\$951.00
							Totals for EMSCHARTS, INC:	\$1,902.00
ENTERGY TEXAS, LLC	11/1/2019	400002294489	103032	11/6/2019	STATION 32 09/26/19-10/29/19	10-016-58800	Utilities-Facil	\$631.03
	11/1/2019	170004569400	103033	11/6/2019	ADMIN 09/28/19-10/29/19	10-016-58800	Utilities-Facil	\$14,709.06
	11/5/2019	315004365659	103034	11/6/2019	STATION 15 10/02/19-10/31/19	10-016-58800	Utilities-Facil	\$42.22
	11/1/2019	80005952032	103035	11/6/2019	ROBINSON RD TOWER 09/26/19-10/25/19	10-004-58800	Utilities-Radio	\$46.88
	11/1/2019	275004765135	103036	11/6/2019	ROBINSON RD TOWER 09/26/19-10/25/19	10-004-58800	Utilities-Radio	\$338.46
	11/6/2019	60006121226	103109	11/13/2019	STATION 14 10/03/19-11/01/19	10-016-58800	Utilities-Facil	\$241.11
	11/8/2019	35006010418	103110	11/13/2019	STATION 20 10/07/19-11/04/19	10-016-58800	Utilities-Facil	\$699.00
	11/13/2019	345004217784	103174	11/20/2019	STATION 30 10/10/19-11/09/19	10-016-58800	Utilities-Facil	\$698.82
	11/15/2019	15006268102	103287	11/26/2019	SPLENDORA TOWER 10/11/19-11/11/19	10-004-58800	Utilities-Radio	\$459.51
	11/15/2019	305004404501	103288	11/26/2019	STATION 31 10/11/19-11/11/19	10-016-58800	Utilities-Facil	\$607.58
	11/14/2019	330003002606	103289	11/26/2019	THOMPSON TOWER 10/11/19-11/11/19	10-004-58800	Utilities-Radio	\$451.55
	11/21/2019	265004853164	103290	11/26/2019	GRANGERLAND TOWER 10/18/19-11/14/19	10-004-58800	Utilities-Radio	\$486.14
	11/19/2019	145005528023	103291	11/26/2019	STATION 10 10/16/19-11/13/19	10-016-58800	Utilities-Facil	\$856.73
	11/19/2019	415003800290	103292	11/26/2019	STATION 43 10/12/19-11/12/19	10-016-58800	Utilities-Facil	\$308.32
	11/20/2019	105005643391	103293	11/26/2019	STATION 44 10/16/19-11/13/19	10-016-58800	Utilities-Facil	\$101.50
	11/29/2019	35006032173	103348	12/4/2019	ROBINSON TOWER 10/25/19-11/21/19	10-004-58800	Utilities-Radio	\$28.93
	11/29/2019	285004695782	103349	12/4/2019	THOMPSON TOWER 10/25/19-11/21/19	10-004-58800	Utilities-Radio	\$388.47
	12/5/2019	510001457113	103413	12/11/2019	STATION 15 10/31/19-11/27/19	10-016-58800	Utilities-Facil	\$12.13
	12/3/2019	480002621266	103414	12/11/2019	STATION 32 10/29/19-11/25/19	10-016-58800	Utilities-Facil	\$576.81
	12/3/2019	55005918242	103415	12/11/2019	ADMIN 10/29/19-11/26/19	10-016-58800	Utilities-Facil	\$11,647.61
	12/6/2019	40006514498	103416	12/11/2019	STATION 14 11/01/19-12/02/19	10-016-58800	Utilities-Facil	\$225.70
	12/5/2019	35006044721	103505	12/18/2019	STATION 20 11/04/19-12/04/19	10-015-58310	Telephones-Service-Infor	\$657.13

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/13/2019	370003055660	103506	12/18/2019	STATION 30 11/09/19-12/09/19	10-016-58800	Utilities-Facil	\$712.47
	12/17/2019	160004582475	103576	12/20/2019	SPLENDORA TOWER 11/11/19-12/11/19	10-004-58800	Utilities-Radio	\$535.30
	12/17/2019	385004074804	103577	12/20/2019	STATION 31 11/11/19-12/11/19	10-016-58800	Utilities-Facil	\$575.06
	12/16/2019	405003838255	103578	12/20/2019	THOMPSON TOWER 11/11/19-12/09/19	10-004-58800	Utilities-Radio	\$555.30
	12/20/2019	145005560753	103587	12/30/2019	STATION 44 11/13/19-12/13/19	10-016-58800	Utilities-Facil	\$101.59
	12/19/2019	400002322307	103588	12/30/2019	STATION 43 11/12/19-12/13/19	10-016-58800	Utilities-Facil	\$278.25
	12/19/2019	145005559546	103589	12/30/2019	STATION 10 11/13/19-12/12/19	10-016-58800	Utilities-Facil	\$942.83
	12/23/2019	320003051525	103590	12/30/2019	GRANGERLAND TOWER 11/14/19-12/17/19	10-004-58800	Utilities-Radio	\$632.34
							Totals for ENTERGY TEXAS, LLC:	\$38,547.83
ERS-TEXAS SOCIAL SECURITY PROGRAM	12/13/2019	291660 12.13.1	103612	1/3/2020	ANNUAL ADMIN FEE FOR TX SS PROGRAM	10-001-54100	Dues/Subscriptions-Admin	\$35.00
							Totals for ERS-TEXAS SOCIAL SECURITY PROGRAM:	\$35.00
ERWIN, KELLIE	11/13/2019	ERW111319	1696	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,662.30
							Totals for ERWIN, KELLIE:	\$1,662.30
FERGUSON ENTERPRISES, LLC	12/12/2019	7662323	103613	1/3/2020	SINK FOR STATION 31	10-016-53600	Damages/Insurance Claims	\$660.58
							Totals for FERGUSON ENTERPRISES, LLC:	\$660.58
FERRELL, JULIANNE C	11/20/2019	FER112019	103175	11/20/2019	DD RETURNED FOR 11.15.19 PAYROLL CHECK DA	10-000-21400	Accrued Payroll-BS	\$350.00
	12/4/2019	FER120419	1817	12/4/2019	DD RETURNED FOR 11.29.19 PAYROLL CHECK DA	10-000-21400	Accrued Payroll-BS	\$350.00
							Totals for FERRELL, JULIANNE C:	\$700.00
FIKAC, LORI	11/15/2019	FIK111519	103176	11/20/2019	PER DIEM/TX EMS CONF 11/24/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$197.50
							Totals for FIKAC, LORI:	\$197.50
FIORETTI, JOSEPH	12/4/2019	FIO120219	1818	12/4/2019	WELLNESS PROGRAM/PERSONAL TRAINING	10-025-54350	Employee Health\Wellness-Human	\$52.00
							Totals for FIORETTI, JOSEPH:	\$52.00
FIRE STATION OUTFITTERS, LLC	11/1/2019	19-5074-OS	1778	11/26/2019	OUTFITTER SOFA & LOVESEAT	10-016-53600	Damages/Insurance Claims	\$2,050.00
	11/1/2019	19-5079-OS	1778	11/26/2019	OUTFITTER RCELINER & LOVE SEAT	10-016-53600	Damages/Insurance Claims	\$1,700.00
							Totals for FIRE STATION OUTFITTERS, LLC:	\$3,750.00
FIREFIGHTER SAFETY CENTER	11/5/2019	27716	1748	11/20/2019	BOOTS/UNIFORMS	10-007-58700	Uniforms-EMS	\$576.76
	12/3/2019	27757	1899	12/18/2019	BOOTS/UNIFORMS	10-007-58700	Uniforms-EMS	\$205.89
							Totals for FIREFIGHTER SAFETY CENTER:	\$782.65
FITZGERALD, EMILY	12/5/2019	FIT120519	1846	12/11/2019	TRAVEL EXPENSE/AAA CONFERENCE 11/3/19-11/6/19	10-025-53150	Conferences - Fees, Travel, & Meals-Human	\$84.00
							Totals for FITZGERALD, EMILY:	\$84.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
FIVE STAR SEPTIC SOLUTIONS, LLC	11/5/2019	580	103111	11/13/2019	PUMP OUT 2000 GLA LIFT STATION	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$475.00
	11/20/2019	586	103417	12/11/2019	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
	12/4/2019	589	103417	12/11/2019	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
	12/19/2019	592	103615	1/3/2020	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:								\$1,900.00
FORD, CHRISTIAN	12/20/2019	FOR122019	1927	12/20/2019	OPTUM BANK CLOSED BY EMPLOYEE. MONIES I	10-000-21400	Accrued Payroll-BS	\$85.58
	Totals for FORD, CHRISTIAN:							\$85.58
FRAZER, LTD.	11/15/2019	73328	1819	12/4/2019	VEHICLE PARTS	10-010-52000	Accident Repair-Fleet	\$797.99
	12/19/2019	73751	1939	1/3/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,511.38
	12/20/2019	73765	1963	1/8/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,112.02
Totals for FRAZER, LTD.:								\$3,421.39
GALLS, LLC dba MILLER UNIFORMS	11/1/2019	013348373			CREDIT	10-007-58700	Uniforms-EMS	(\$139.95)
	11/1/2019	014073452	1697	11/13/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	11/1/2019	014073459	1697	11/13/2019	UNIFORMS	10-008-58700	Uniforms-Suppl	\$146.50
	11/1/2019	013180885A	1697	11/13/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$281.30
	11/1/2019	012659513B	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$84.50
	11/1/2019	012160138	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$84.50
	11/1/2019	012648436	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$84.50
	11/1/2019	012479068	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$84.50
	11/1/2019	014139443	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$293.00
	11/7/2019	014189465	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$5.25
	11/1/2019	014139440	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.00
	11/1/2019	014139439	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	11/1/2019	012648435	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$84.50
	11/1/2019	012372316	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$84.50
	11/1/2019	012160145B	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$84.50
	11/1/2019	012160142B	1749	11/20/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$169.00
	11/8/2019	014200885	1779	11/26/2019	UNIFORMS	10-008-58700	Uniforms-Suppl	\$115.80
	11/8/2019	014200879	1779	11/26/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$73.00
	11/8/2019	014200878	1779	11/26/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$292.00
	11/11/2019	014216787	1779	11/26/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$159.98
	11/11/2019	014216789	1779	11/26/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$655.40
	11/11/2019	014216792	1779	11/26/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	11/1/2019	014216828	1779	11/26/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$5.25
	11/1/2019	014037865	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	11/1/2019	013973108	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	11/1/2019	014073453	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/1/2019	014037873	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	11/8/2019	014200867	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$79.99
	11/8/2019	014200869	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$229.32
	11/8/2019	014200865	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$29.35
	11/11/2019	014216786	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$292.00
	11/7/2019	014189466	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	11/7/2019	014189437	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$104.09
	11/1/2019	014037874	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	11/5/2019	014165966	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$561.31
	11/13/2019	014241782	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$219.58
	11/14/2019	014253682	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	11/7/2019	014189433	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$292.00
	11/7/2019	014189431	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.96
	11/7/2019	014189430	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	11/5/2019	014165952	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	11/14/2019	014253673	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	11/14/2019	014253674	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	11/13/2019	014241776	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	11/13/2019	014241777	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	11/14/2019	014255735	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	11/14/2019	014253675	1820	12/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	12/1/2019	014357610	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014357643	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$216.50
	12/1/2019	014357644	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	12/1/2019	014282097	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	12/1/2019	014282095	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$49.80
	12/1/2019	014357620	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	12/1/2019	014290980	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	12/1/2019	014282096	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014357621	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	12/1/2019	014357625	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$278.00
	12/1/2019	014357618	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	12/1/2019	014357617	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	12/1/2019	014357609	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$179.97
	12/1/2019	014357613	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	12/1/2019	014357614	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	12/1/2019	014216784	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$454.09
	12/1/2019	014216827	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$5.25
	12/1/2019	014229515	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014282105	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$173.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/1/2019	014282107	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	12/1/2019	014290978	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	12/1/2019	014216788	1847	12/11/2019	UNIFORMMD	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014328474	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$54.39
	12/1/2019	014328462	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$292.00
	12/1/2019	014228447	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	12/1/2019	014328448	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.40
	12/1/2019	014328498	1847	12/11/2019	UNIFORMS	10-008-58700	Uniforms-Suppl	\$21.00
	12/1/2019	014328499	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	12/1/2019	014328505	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$3.10
	12/1/2019	014328478	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014328479	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014328480	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014328481	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014328542	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$109.99
	12/1/2019	014328551	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.99
	12/1/2019	014328552	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.99
	12/1/2019	014328553	1847	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.99
	12/1/2019	014328554	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.99
	12/1/2019	014328506	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$3.10
	12/1/2019	014328511	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014328516	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014328517	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014328518	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014328519	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014229508	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014328487	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$62.60
	12/1/2019	014328450	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$149.40
	12/1/2019	014229509	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014229512	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014241775	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	12/1/2019	014241781	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	12/1/2019	014328475	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014328476	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014328550	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.99
	12/1/2019	014282088	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	12/1/2019	014282089	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	12/1/2019	014357629	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014229514	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014241780	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/1/2019	014229513	1848	12/11/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014370152	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370164	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370166	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370149	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370148	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370163	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370168	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370162	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370167	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370161	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370217	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	12/1/2019	014378840	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	12/1/2019	014370197	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2019	014370184	1900	12/18/2019	UNIFORM	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2019	014370195	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2019	014370196	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2019	014370169	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$156.98
	12/1/2019	014370171	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	12/1/2019	014370202	1900	12/18/2019	UNIFORMS	10-008-58700	Uniforms-Suppl	\$99.99
	12/1/2019	014370160	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370198	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/1/2019	014370170	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.96
	12/1/2019	014328449	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$109.35
	12/1/2019	014370177	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	12/1/2019	014189423	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370173	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370150	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014370176	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/1/2019	014229510	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/1/2019	014370175	1900	12/18/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	12/1/2019	014317303	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.00
	12/1/2019	014317327	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	12/1/2019	014317328	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	12/1/2019	014317317	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	12/1/2019	014317304	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	12/1/2019	014317305	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$44.10
	12/5/2019	014440320	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$54.39
	12/1/2019	014317329	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	12/1/2019	014317319	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$99.60

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/5/2019	014440332	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	12/5/2019	014440323	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	12/1/2019	014317307	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/5/2019	014440326	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$99.60
	12/5/2019	014440334	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	12/5/2019	014448338	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	12/5/2019	014440305	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	12/4/2019	014428775	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$99.60
	12/4/2019	014428779	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	12/4/2019	014428764	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/4/2019	014428767	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/4/2019	014428782	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$79.99
	12/4/2019	014428778	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	12/4/2019	014428771	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/4/2019	014428792	1964	1/8/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/4/2019	014428768	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/4/2019	014428780	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$131.98
	12/4/2019	014428776	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	12/4/2019	014428777	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	12/4/2019	014428763	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/4/2019	014428769	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/4/2019	014428770	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	12/11/2019	014489739	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	12/11/2019	014489740	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	12/11/2019	014489741	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	12/11/2019	014489745	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	12/11/2019	014489747	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$99.60
	12/11/2019	014489766	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/11/2019	014489736	1940	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	12/11/2019	014489737	1941	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$313.96
	12/11/2019	014489738	1941	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$150.84
	12/17/2019	014540874	1941	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/17/2019	014540880	1941	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	12/17/2019	014540877	1941	1/3/2020	UNIFORM	10-007-58700	Uniforms-EMS	\$79.99
	12/17/2019	014540878	1941	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	12/17/2019	014540884	1941	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$61.79
	12/17/2019	014540883	1941	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	12/17/2019	014540882	1941	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$139.98
	12/13/2019	014512791	1941	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	12/12/2019	014501247	1941	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$160.08

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/13/2019	014512833	1941	1/3/2020	UNIFORMS	10-008-58700	Uniforms-Suppl	\$79.99
	12/17/2019	014540881	1941	1/3/2020	UNIFORMS	10-007-58700	Uniforms-EMS	\$64.49
					Totals for GALLS, LLC dba MILLER UNIFORMS:			\$24,473.81
GATESAIR, INC.	12/12/2019	US0333109	1901	12/18/2019	IX-CM5R-TD COMMON MODULE	10-004-57225	Radio Repair - Parts-Radio	\$6,238.36
					Totals for GATESAIR, INC.:			\$6,238.36
GEO-COMM, INC.	12/1/2019	7114	1886	12/18/2019	GIS MAINTENANCE SERVICE/CONSULTANT	10-015-57100	Professional Fees-Infor	\$19,828.74
	12/1/2019	7156	1886	12/18/2019	GIS MAINTENANCE SERVICE/CONSULTANT	10-015-57100	Professional Fees-Infor	\$19,828.74
					Totals for GEO-COMM, INC.:			\$39,657.48
GILLUM, LEE	11/15/2019	GIL111519	1750	11/20/2019	PER DIEM/TX EMS CONF 11/23/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$258.50
					Totals for GILLUM, LEE:			\$258.50
GLASS AND MIRROR OF THE WOODLANDS,	11/12/2019	087539	1751	11/20/2019	WINDSHIELD FOR SHOP 617	10-010-59000	Vehicle-Outside Services-Fleet	\$249.00
					Totals for GLASS AND MIRROR OF THE WOODLANDS, INC.:			\$249.00
GLOBAL INDUSTRIAL INC	12/19/2019	115322689	103616	1/3/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$74.10
					Totals for GLOBAL INDUSTRIAL INC:			\$74.10
GOODYEAR TIRE & RUBBER COMPANY	12/10/2019	294-1002960	103419	12/11/2019	TAHOE TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$696.00
					Totals for GOODYEAR TIRE & RUBBER COMPANY:			\$696.00
GORDON, EMILY	12/18/2019	GOR121819	1902	12/18/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$1,926.54
					Totals for GORDON, EMILY:			\$1,926.54
GOVERNMENT FINANCE OFFICERS ASSOC/	11/1/2019	57646 10/31/	103177	11/20/2019	MEMBERSHIP DUES/BRETT ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$80.00
					Totals for GOVERNMENT FINANCE OFFICERS ASSOCIATION OF TEXAS:			\$80.00
GRAINGER	11/4/2019	9344905196	1780	11/26/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$206.64
	12/11/2019	9383045888	1903	12/18/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$106.48
					Totals for GRAINGER:			\$313.12
GRAYBAR	11/14/2019	9313239043	103294	11/26/2019	OUTBOUND FREIGHT SHPPING FROM ILLINOIS	10-004-57225	Radio Repair - Parts-Radio	\$18.00
	11/15/2019	9313262947	103294	11/26/2019	BOGEN SPEAKERS FOR PORTER FD	10-004-57225	Radio Repair - Parts-Radio	\$449.02
	11/22/2019	9313381342	103420	12/11/2019	BOGEN COMMUNICATIONS SPEAKERS	10-004-57225	Radio Repair - Parts-Radio	\$276.63
	11/8/2019	9313143535	103294	11/26/2019	BOGEN COMMUNICATIONS MTL ENCL TRANSW/	10-004-57225	Radio Repair - Parts-Radio	\$107.30
	11/5/2019	9313070697	103351	12/4/2019	SPEAKERS FOR M33 TEMPORARY TRAILER	10-004-57225	Radio Repair - Parts-Radio	\$125.30
	12/10/2019	9313617681	103509	12/18/2019	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$365.84
					Totals for GRAYBAR:			\$1,342.09

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
GREAT SOUTHWEST PAPER CO., INC	11/25/2019	613671	1849	12/11/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$400.48
	12/20/2019	613671-01	1965	1/8/2020	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$1,839.92
	Totals for GREAT SOUTHWEST PAPER CO., INC:							\$2,240.40
GREATER MAGNOLIA CHAMBER OF COMM	12/1/2019	8155067	103421	12/11/2019	1 YR MEMBERSHIP/RANDY JOHNSON 2020	10-000-14900	Prepaid Expenses-BS	\$200.00
	Totals for GREATER MAGNOLIA CHAMBER OF COMMERCE:							\$200.00
GRIFFIN SERVICES (dba) JASON GRIFFIN	12/11/2019	2019-101	103617	1/3/2020	EMERGENCY SERVICE TO STATION 45	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$225.00
	Totals for GRIFFIN SERVICES (dba) JASON GRIFFIN:							\$225.00
HANCOCK, JOHN E	11/8/2019	HAN110819	1698	11/13/2019	WELLNESS PROGRAM/TEXAS 10 ENTRY FEE FOR	10-025-54350	Employee Health\Wellness-Human	\$77.36
	12/4/2019	HAN120419	1822	12/4/2019	WELLNESS PROGRAM/GYM MEMBERSHIP X 1	10-025-54350	Employee Health\Wellness-Human	\$23.87
	12/10/2019	HAN121019	1850	12/11/2019	WELLNESS PROGRAM/GYM MEMBERSHIP	10-025-54350	Employee Health\Wellness-Human	\$23.87
	Totals for HANCOCK, JOHN E:							\$125.10
HEALTH CARE LOGISTICS, INC	11/5/2019	307343031	103178	11/20/2019	PULL-TIGHT SEAL UNNUMBERED YELLOW MAT	10-008-53900	Disposable Medical Supplies-Suppl	\$1,149.32
	Totals for HEALTH CARE LOGISTICS, INC:							\$1,149.32
HEALTH PROMOTIONS NOW	11/12/2019	492943	1781	11/26/2019	PROMOTIONS/JR PARAMEDIC FOIL STICKER BAC	10-009-52950	Community Education-Dept	\$1,280.60
	Totals for HEALTH PROMOTIONS NOW:							\$1,280.60
HEINRICH, MEAGAN	12/18/2019	HEI121819	1904	12/18/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$576.00
	Totals for HEINRICH, MEAGAN:							\$576.00
HENRY SCHEIN, INC.-MATRX MEDICAL	11/5/2019	70821025	103179	11/20/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$467.53
						10-009-54000	Drug Supplies-Dept	\$776.76
	11/6/2019	70836359	103179	11/20/2019	CARE FOR e700 VENTILATOR	10-009-54200	Durable Medical Equipment-Dept	\$1,920.00
	11/1/2019	70636882	103295	11/26/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$287.60
	11/19/2019	71268393	103354	12/4/2019	MEDICAL SUPPLIES	22-000-23200	Deferred Revenue-BS	\$1,288.98
						10-000-23200	Deferred Revenue-BS	\$1,166.22
	11/20/2019	71322457	103355	12/4/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$531.93
						10-008-53900	Disposable Medical Supplies-Suppl	\$836.74
	11/26/2019	71509313	103424	12/11/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$55.30
	12/1/2019	71363261	103424	12/11/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$656.15
	12/1/2019	71340215	103424	12/11/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,179.00
	12/1/2019	71163589	103424	12/11/2019	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$996.00
	12/5/2019	71691703	103511	12/18/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$56.70
	12/16/2019	71986702	103620	1/3/2020	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$612.50
	12/12/2019	71977865	103620	1/3/2020	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$746.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/10/2019	71872766	103620	1/3/2020	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$332.00
	12/10/2019	71904311	103620	1/3/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,253.10
						10-008-53900	Disposable Medical Supplies-Suppl	\$38.50
	12/18/2019	72156172	103620	1/3/2020	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,786.96
						10-008-53900	Disposable Medical Supplies-Suppl	\$1,924.84
	12/18/2019	72147517	103620	1/3/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,441.60
	12/13/2019	70821026	103620	1/3/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$330.00
	12/23/2019	72038259	103677	1/8/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$220.00
	12/20/2019	72250617	103677	1/8/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$297.20
	12/20/2019	72204873	103677	1/8/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$7.43
							Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:	\$19,209.04
HERNANDEZ, JESSICA	12/5/2019	HER120519	1851	12/11/2019	MILEAGE REIMBURSEMENT 10/11/19-11/26/19	10-005-56200	Mileage Reimbursements-Accou	\$12.59
							Totals for HERNANDEZ, JESSICA:	\$12.59
HERRING, ASHTON	11/15/2019	HER111519	1752	11/20/2019	MILEAGE REIMBURSEMENT 10/1/19-10/19/19	10-009-56200	Mileage Reimbursements-Dept	\$37.40
	11/25/2019	HER112519	1782	11/26/2019	TABLECLOTH DRY CLEARING FOR CONFERENCE	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$45.47
	12/2/2019	HER120219	1823	12/4/2019	PER DIEM/CARDIA ARREST SUMMIT 12/10-12/14	10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$306.00
	12/5/2019	HER120519	1851	12/11/2019	MILEAGE REIMBURSEMENT 11/01/19-11/21/19	10-009-56200	Mileage Reimbursements-Dept	\$66.77
	12/18/2019	HER121819	1905	12/18/2019	MILEAGE REIMBURSEMENT 12/10/19-12/14/19	10-007-56200	Mileage Reimbursements-EMS	\$240.16
	12/30/2019	HER123019	1942	1/3/2020	MILEAGE REIMBURSEMENT 12/02/19-12/19/19	10-007-56200	Mileage Reimbursements-EMS	\$63.22
							Totals for HERRING, ASHTON:	\$759.02
HOUSTON COMMUNITY NEWSPAPERS	11/6/2019	245526004	103180	11/20/2019	RFP-BANKING SERVICES	10-001-52200	Advertising-Admin	\$231.63
							Totals for HOUSTON COMMUNITY NEWSPAPERS:	\$231.63
HR IN ALIGNMENT, LLC	11/4/2019	DEC 2019	103118	11/13/2019	HR CONSULTING FEE FOR DECEMBER 2019	10-000-14900	Prepaid Expenses-BS	\$750.00
	12/9/2019	JAN 2020	103425	12/11/2019	HR CONSULTING FEE FOR JANUARY 2019	10-000-14900	Prepaid Expenses-BS	\$750.00
							Totals for HR IN ALIGNMENT, LLC:	\$1,500.00
HUDSON & O'LEARY, LLP	11/1/2019	NOV 2019	1666	11/6/2019	MONTHLY FLAT FEE FOR LEGAL SERVICES	10-001-55500	Legal Fees-Admin	\$5,250.00
	12/9/2019	DEC 2019	103118	11/13/2019	MONTHLY FLAT FEE FOR LEGAL SERVICES	10-001-55500	Legal Fees-Admin	\$5,250.00
							Totals for HUDSON & O'LEARY, LLP:	\$10,500.00
IBRAHIM, SYED	12/4/2019	IBR120419	103356	12/4/2019	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellness-Human	\$25.00
	12/10/2019	IBR121019	103426	12/11/2019	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellness-Human	\$25.00
							Totals for IBRAHIM, SYED:	\$50.00
IBS OF GREATER CONROE & INTERSTATE E	11/1/2019	924102005389-	103119	11/13/2019	BATTERIES BALANCE DUE	10-010-58900	Vehicle-Batteries-Fleet	\$310.00
	11/21/2019	1924102005794	103296	11/26/2019	AMBULANCE & TAHOE BATTERIES FOR STOCK	10-010-58900	Vehicle-Batteries-Fleet	\$434.85

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/1/2019	1924101007465	103427	12/11/2019	SY GENERATOR BATTERY REPLACEMENTS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,544.00
	12/11/2019	1924102005841	103514	12/18/2019	TAHOE AND AMBULANCE BATTERIES RESTOCKI	10-010-58900	Vehicle-Batteries-Fleet	\$585.80
					Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:			\$2,874.65
IMPAC FLEET	12/2/2019	SQLCD-564974	4668	12/8/2019	FUEL PURCHASES FOR NOVEMBER 2019	10-010-54700	Fuel - Auto-Fleet	\$49,934.78
						10-010-59100	Vehicle-Registration-Fleet	\$111.00
					Totals for IMPAC FLEET:			\$50,045.78
INDEPENDENCE MEDICAL/CARDINALHEAL	12/18/2019	63258953	103621	1/3/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,354.33
					Totals for INDEPENDENCE MEDICAL/CARDINALHEALTH at HOME:			\$1,354.33
INDIGENT HEALTHCARE SOLUTIONS	11/2/2019	68863	1699	11/13/2019	OCTOBER 2019 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$233.00
	11/1/2019	68793	1699	11/13/2019	PROFESSIONAL SERVICES FOR DECEMBER 2019	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	12/1/2019	68960	1854	12/11/2019	PROFESSIONAL SERVICES FOR JAN 2020	10-000-14900	Prepaid Expenses-BS	\$12,676.27
	12/3/2019	69022	1943	1/3/2020	NOVEMBER 2019 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$246.00
					Totals for INDIGENT HEALTHCARE SOLUTIONS:			\$25,831.54
INTERNATIONAL ACADEMY OF EMERGENC	12/1/2019	SIN039444	103622	1/3/2020	ONLINE EFD RECERTIFICATION FOR JOSEPH KIR	10-006-52700	Business Licenses-Alarm	\$85.00
	12/1/2019	SIN114892	103622	1/3/2020	ONLINE EFD RECERTIFICATION FOR KIM BROWN	10-006-52700	Business Licenses-Alarm	\$50.00
	12/1/2019	SIN111050	103622	1/3/2020	ONLINE EFD RECERTIFICATION FOR SCOTT MCC	10-006-52700	Business Licenses-Alarm	\$85.00
	12/1/2019	SIN103653	103622	1/3/2020	FULL CONFERENCE PASS CHRISTOPHER WOOD	10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$470.00
	12/1/2019	SIN103515	103622	1/3/2020	FULL CONFERENCE PASS TAYLOR SMITH	10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$470.00
					Totals for INTERNATIONAL ACADEMY OF EMERGENCY MEDICAL DISPATCH:			\$1,160.00
IT'S MUFFLER TIME, ABEL GONZALES	11/22/2019	40210	1783	11/26/2019	TAILPIPE REPAIR SHOP 17	10-010-59000	Vehicle-Outside Services-Fleet	\$90.00
	12/4/2019	40296	1855	12/11/2019	TAILPIPE REPAIR FOR SHOP 26	10-010-59000	Vehicle-Outside Services-Fleet	\$90.00
					Totals for IT'S MUFFLER TIME, ABEL GONZALES:			\$180.00
JACKSON, RICHARD	11/13/2019	JAC111319	103120	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$789.20
					Totals for JACKSON, RICHARD:			\$789.20
JAMES, ROBERT	11/12/2019	DEC 2019-032	103121	11/13/2019	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
	12/9/2019	JAN 2020-033	103428	12/11/2019	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
					Totals for JAMES, ROBERT:			\$2,402.00
JASZKOWIAK, MEGAN	12/20/2019	JAS122019	103579	12/20/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$466.40
					Totals for JASZKOWIAK, MEGAN:			\$466.40
JEP TELECOM LICENSING SERVICES	12/3/2019	01901130-MCH	1856	12/11/2019	RUN INITIAL EVALUATION FOR SE COUNTY SITE	10-004-57100	Professional Fees-Radio	\$97.50
	12/1/2019	001130-MCHD	1856	12/11/2019	FREQUENCY COORINATION REVIEW	10-004-57100	Professional Fees-Radio	\$90.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
Totals for JEP TELECOM LICENSING SERVICES:								\$187.50
JOHNSON, RANDY	11/15/2019	JOH111519	103182	11/20/2019	PER DIEM/TX EMS CONF 11/24/19-11/26/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$136.50
							Totals for JOHNSON, RANDY:	\$136.50
JOHNSON, WADE	12/3/2019	JOH120319	103358	12/4/2019	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$270.37
							Totals for JOHNSON, WADE:	\$270.37
JONES AND BARTLETT LEARNING, LLC	11/12/2019	4182765	1784	11/26/2019	ADVANCED MEDICAL LIFE SUPPORT W/ADVANT	10-009-52600	Books/Materials-Dept	\$1,128.00
	11/12/2019	4182237	1784	11/26/2019	EMERGENCY CAR 11E FIRST RESPONDERS	10-009-52600	Books/Materials-Dept	\$6,945.90
	Totals for JONES AND BARTLETT LEARNING, LLC:							\$8,073.90
JP MORGAN CHASE BANK	11/5/2019	J036741	11/05/2019	11/19/2019	JPM CREDIT CARD TRANSACTIONS FOR NOV 201	10-001-53150	Conferences - Fees, Travel, & Meals-Admi	\$1,562.56
						10-001-55900	Meals - Business and Travel-Admin	\$15.00
						10-001-57100	Professional Fees-Admin	\$9.99
						10-001-58600	Travel Expenses-Admin	\$4.00
						10-002-53150	Conferences - Fees, Travel, & Meals-HCA	\$147.43
						10-004-54500	Equipment Rental-Radio	(\$194.08)
						10-004-55600	Maintenance & Repairs-Buildings-Radio	\$105.78
						10-007-52950	Community Education-EMS	\$499.98
						10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$4,036.14
						10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$136.07
						10-007-58500	Training/Related Expenses-CE-EMS	\$1,926.21
						10-007-58600	Travel Expenses-EMS	\$231.98
						10-008-52500	Bio-Waste Removal-Suppl	\$2,308.51
						10-000-14900	Prepaid Expenses-BS	\$3,468.78
						10-008-56900	Postage-Suppl	\$356.34
						10-008-57900	Station Supplies-Suppl	\$1,235.54
						10-009-52600	Books/Materials-Dept	\$312.64
						10-009-52700	Business Licenses-Dept	\$608.00
						10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$525.93
						10-009-54100	Dues/Subscriptions-Dept	\$83.02
						10-009-54450	Employee Recognition-Dept	\$31.28
						10-010-54700	Fuel - Auto-Fleet	\$107.85
						10-010-59100	Vehicle-Registration-Fleet	\$15.32
						10-011-52600	Books/Materials-EMS B	\$100.16
						10-011-53150	Conferences - Fees, Travel, & Meals-EMS	\$1,226.93
						10-011-54100	Dues/Subscriptions-EMS B	\$170.00
						10-015-58310	Telephones-Service-Infor	\$64.85
						10-001-52200	Advertising-Admin	\$10.69

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-016-53500	Customer Property Damage-Facil	\$40.35
						10-016-55600	Maintenance & Repairs-Buildings-Facil	\$888.74
						10-016-57725	Shop Supplies-Facil	\$525.13
						10-016-58800	Utilities-Facil	\$5,643.48
						10-025-53150	Conferences - Fees, Travel, & Meals-Hum	\$1,064.59
						10-025-54350	Employee Health\Wellness-Human	\$243.17
						10-025-54450	Employee Recognition-Human	\$625.00
						10-025-57300	Recruit/Investigate-Human	\$288.95
						10-025-58500	Training/Related Expenses-CE-Human	(\$33.00)
						10-026-58500	Training/Related Expenses-CE-Recor	\$3,996.00
						10-001-53150	Conferences - Fees, Travel, & Meals-Admi	(\$178.98)
						10-001-53550	Customer Relations-Admin	\$381.60
						10-006-58500	Training/Related Expenses-CE-Alarm	\$249.00
						10-016-57750	Small Equipment & Furniture-Facil	\$277.00
						10-009-58500	Training/Related Expenses-CE-Dept	\$1,799.00
						10-016-57700	Shop Tools-Facil	\$199.46
						10-000-14900	Prepaid Expenses-BS	\$350.00
						10-026-57100	Professional Fees-Recor	\$92.00
						10-016-58800	Utilities-Facil	\$66.55
12/5/2019	0036741	12/05/	4682	12/19/2019	JPM CREDIT CARD TRANSACTIONS FOR DEC 2019	10-000-14900	Prepaid Expenses-BS	\$5,963.03
						10-001-53150	Conferences - Fees, Travel, & Meals-Admi	\$223.27
						10-001-54100	Dues/Subscriptions-Admin	\$144.99
						10-001-55900	Meals - Business and Travel-Admin	\$42.99
						10-001-58600	Travel Expenses-Admin	\$16.00
						10-004-55600	Maintenance & Repairs-Buildings-Radio	\$530.00
						10-004-57725	Shop Supplies-Radio	\$235.83
						10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$4,183.31
						10-007-54450	Employee Recognition-EMS	\$5,029.99
						10-007-55900	Meals - Business and Travel-EMS	\$78.32
						10-007-56100	Meeting Expenses-EMS	\$34.10
						10-008-56900	Postage-Suppl	\$220.70
						10-007-57000	Printing Services-EMS	\$175.00
						10-007-58500	Training/Related Expenses-CE-EMS	\$5,290.00
						10-008-52500	Bio-Waste Removal-Suppl	\$2,308.51
						10-008-54100	Dues/Subscriptions-Suppl	\$128.82
						10-008-56900	Postage-Suppl	\$47.92
						10-008-57900	Station Supplies-Suppl	\$1,312.88
						10-000-14900	Prepaid Expenses-BS	\$850.00
						10-009-52600	Books/Materials-Dept	\$511.00
						10-009-52950	Community Education-Dept	\$135.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-009-54200	Durable Medical Equipment-Dept	\$257.70
						10-009-54450	Employee Recognition-Dept	\$168.92
						10-009-56100	Meeting Expenses-Dept	\$1,984.18
						10-009-57000	Printing Services-Dept	\$181.96
						10-010-53150	Conferences - Fees, Travel, & Meals-Fleet	\$30.00
						10-010-54450	Employee Recognition-Fleet	\$87.40
						10-010-54500	Equipment Rental-Fleet	\$164.73
						10-010-58600	Travel Expenses-Fleet	\$486.00
						10-010-59100	Vehicle-Registration-Fleet	\$64.97
						10-011-58500	Training/Related Expenses-CE-EMS B	\$2,205.00
						10-015-58310	Telephones-Service-Infor	\$15.57
						10-016-53150	Conferences - Fees, Travel, & Meals-Facil	\$136.07
						10-016-55600	Maintenance & Repairs-Buildings-Facil	\$392.60
						10-016-57700	Shop Tools-Facil	\$161.76
						10-016-57725	Shop Supplies-Facil	\$900.75
						10-016-57750	Small Equipment & Furniture-Facil	\$2,128.99
						10-016-58500	Training/Related Expenses-CE-Facil	\$170.00
						10-016-58800	Utilities-Facil	\$7,206.31
						10-025-54450	Employee Recognition-Human	\$6,304.40
						10-025-57300	Recruit/Investigate-Human	\$186.70
						10-026-57100	Professional Fees-Recor	\$209.00
						10-007-54450	Employee Recognition-EMS	\$550.26
							Totals for JP MORGAN CHASE BANK:	\$87,079.87
KENNEDY, MICHAEL DR. KENNEDY CHIROI	11/21/2019	JEN112119	103297	11/26/2019	WELLNESS PROGRAM/DAVID MOSLEY	10-025-54350	Employee Health\Wellness-Human	\$165.00
	11/21/2019	KEN112119	103297	11/26/2019	WELLNESS PROGRAM/ISAAC SHAUL	10-025-54350	Employee Health\Wellness-Human	\$180.00
							Totals for KENNEDY, MICHAEL DR. KENNEDY CHIROPRACTIC:	\$345.00
KENNING, JARRET	11/8/2019	KEN110819	1700	11/13/2019	MILEAGE REIMBURSEMENT 10/06/19-10/28/19	10-007-56200	Mileage Reimbursements-EMS	\$48.66
	12/5/2019	KEN120519	1857	12/11/2019	MILEAGE REIMBURSEMENT 11/08/19-12/01/19	10-007-56200	Mileage Reimbursements-EMS	\$61.77
	12/30/2019	KEN123019	1944	1/3/2020	MILEAGE REIMBURSEMENT 12/7/19-12/29/19	10-007-56200	Mileage Reimbursements-EMS	\$23.03
							Totals for KENNING, JARRET:	\$133.46
KENT MOORE CABINETS, LLC	11/20/2019	112019	103210	11/20/2019	CABINETS FOR STATION 31	10-016-53600	Damages/Insurance Claims	\$24,763.12
							Totals for KENT MOORE CABINETS, LLC:	\$24,763.12
KOLOR KOATED, INC.	12/5/2019	16434	1858	12/11/2019	NAMEPLATES/UNIFORMS	10-007-58700	Uniforms-EMS	\$367.68
	12/1/2019	16432	1858	12/11/2019	NAMEPLATES, UNIFORMS	10-007-58700	Uniforms-EMS	\$122.56
	12/1/2019	16433	1858	12/11/2019	NAMES PLATES/UNIFORMS	10-007-58700	Uniforms-EMS	\$91.92
	12/18/2019	16436	1945	1/3/2020	NAMEPLATES/UNIFORMS	10-007-58700	Uniforms-EMS	\$30.64

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for KOLOR KOATED, INC.:	\$612.80
LAERDAL MEDICAL CORP.	12/17/2019	019/200008512	1946	1/3/2020	HEAD/AIRWAY WITHOUT FACESKIN REPAIR EQU	10-009-57650	Repair-Equipment-Dept	\$766.95
	12/17/2019	019/200008512	1946	1/3/2020	AIRWAY MANAGEMENT REPAIR EQUIPMENT	10-009-57650	Repair-Equipment-Dept	\$210.75
							Totals for LAERDAL MEDICAL CORP.:	\$977.70
LAKE SOUTH WATER SUPPLY CORPORATIC	12/1/2019	00019000 11/22	103429	12/11/2019	STATION 45 10/16/19-11/15/19	10-016-58800	Utilities-Facil	\$356.20
	12/23/2019	24-1000019000	103624	1/3/2020	STATION 45 11/15/19-12/16/19	10-016-58800	Utilities-Facil	\$356.20
							Totals for LAKE SOUTH WATER SUPPLY CORPORATION:	\$712.40
LANGAN, PATRICK	11/1/2019	LAN110119	1653	11/1/2019	SEVERANCE AGREEMENT	10-000-21400	Accrued Payroll-BS	\$42,933.12
							Totals for LANGAN, PATRICK:	\$42,933.12
LAW OFFICE OF KELLY A MCDONALD	12/4/2019	451	103430	12/11/2019	EMS LEGAL MATTERS 11/01/19-11/30/19	10-001-55500	Legal Fees-Admin	\$1,302.00
							Totals for LAW OFFICE OF KELLY A MCDONALD:	\$1,302.00
LEDWIG, ALBERT	11/27/2019	LED112719	1824	12/4/2019	ON CALL MILEAGE REIMBURSEMENT 10/12/19-11	10-010-56200	Mileage Reimbursements-Fleet	\$85.15
	12/26/2019	LED122619	1947	1/3/2020	ON CALL MILEAGE REIMBURSEMENT 12/21/19-12	10-010-56200	Mileage Reimbursements-Fleet	\$124.25
							Totals for LEDWIG, ALBERT:	\$209.40
LEE, KEVIN	11/25/2019	LEE112519	1785	11/26/2019	MILEAGE REIMBURSEMENT 11/11/19	10-010-56200	Mileage Reimbursements-Fleet	\$21.80
							Totals for LEE, KEVIN:	\$21.80
LEE, MEGHAN	12/18/2019	LEE121819	1907	12/18/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$2,089.74
							Totals for LEE, MEGHAN:	\$2,089.74
LEXISNEXIS RISK DATA MGMT, INC	11/1/2019	171610-201910	103183	11/20/2019	OFFICIAL RECORDS SEARCH 09/01/19-09/30/19	10-011-57100	Professional Fees-EMS B	\$1,110.00
						10-002-57100	Professional Fees-HCAP	\$520.50
	12/1/2019	171610-201911	103515	12/18/2019	OFFICIAL RECORDS SEARCH 11/01/19-11/30/19	10-002-57100	Professional Fees-HCAP	\$406.50
						10-011-52900	Collection Fees-EMS B	\$990.00
							Totals for LEXISNEXIS RISK DATA MGMT, INC:	\$3,027.00
LIBERTY TIRE RECYCLING, LLC	12/1/2019	1702066REV	103431	12/11/2019	LIGHT TRUCK TIRE EACH OFF RIM	10-010-54800	Hazardous Waste Removal-Fleet	\$147.40
							Totals for LIBERTY TIRE RECYCLING, LLC:	\$147.40
LIFE-ASSIST, INC.	11/5/2019	954768	103184	11/20/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$13,243.60
	11/7/2019	955179	103298	11/26/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$102.60
	12/1/2019	958818	103432	12/11/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$5,344.62
	12/2/2019	959293	103432	12/11/2019	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$700.00
	12/3/2019	959614	103432	12/11/2019	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$100.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/16/2019	962146	103626	1/3/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,920.00
	12/16/2019	962281	103626	1/3/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$12,413.64
							Totals for LIFE-ASSIST, INC.:	\$33,824.46
LINDE, ZACHARY	11/5/2019	LIN110519	103040	11/6/2019	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$2,790.83
							Totals for LINDE, ZACHARY:	\$2,790.83
LINEBARGER GOGGAN BLAIR & SAMPSON, LLP	11/7/2019	LMOR01 11-07	103299	11/26/2019	GROSS COLLECTIONS FEE OCTOBER 2019	10-011-52900	Collection Fees-EMS B	\$6,478.27
	12/6/2019	LMOR01 12-06	103517	12/18/2019	GROSS COLLECTIONS FEE NOVEMBER 2019	10-011-52900	Collection Fees-EMS B	\$5,140.77
							Totals for LINEBARGER GOGGAN BLAIR & SAMPSON, LLP:	\$11,619.04
LONE STAR GROUND WATER CONSERVATION DISTRICT	11/10/2019	20-0650	103300	11/26/2019	OPERATING PERMIT JAN 1 - DEC 31, 2020 STATION 27	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$23.80
	11/10/2019	20-0655	103300	11/26/2019	OPERATING PERMIT JAN 1 - DEC 31, 2020 STATION 27	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$22.95
							Totals for LONE STAR GROUND WATER CONSERVATION DISTRICT:	\$46.75
LOWE'S ELECTRICAL SERVICE, INC.	11/1/2019	750	103185	11/20/2019	ELECTRIAL FOR STATION 27	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$8,652.78
							Totals for LOWE'S ELECTRICAL SERVICE, INC.:	\$8,652.78
LSE CONTRACTORS, LLC	11/1/2019	7906	1701	11/13/2019	INSTALL ADDITIONAL GROUND LEADS	10-004-57100	Professional Fees-Radio	\$1,478.40
	12/3/2019	7937	1859	12/11/2019	CONDUIT INSTALL AT MAGNOLIA TOWER SITE	10-004-57100	Professional Fees-Radio	\$3,564.93
	12/9/2019	7941	1948	1/3/2020	GROUNDING WORK SPLENDOR TOWER	10-004-57100	Professional Fees-Radio	\$1,676.12
							Totals for LSE CONTRACTORS, LLC:	\$6,719.45
MAGNOLIA PHOTOBOOTH CO.	11/5/2019	40	103042	11/6/2019	PHOTO BOOTH/CHRISTMAS AWARD BANQUET-R	10-000-14900	Prepaid Expenses-BS	\$200.00
							Totals for MAGNOLIA PHOTOBOOTH CO.:	\$200.00
MARTIN, DISIERE, JEFFERSON & WISDOM, LLP	11/20/2019	179610	103360	12/4/2019	ATTORNEY FEES 10/01/19-10/31/19	10-025-55500	Legal Fees-Human	\$3,558.50
							Totals for MARTIN, DISIERE, JEFFERSON & WISDOM, LLP:	\$3,558.50
MCCULLY, SCOTT	11/13/2019	MCC111319	1702	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,515.68
							Totals for MCCULLY, SCOTT:	\$1,515.68
MCDONALD, KATLYN	11/19/2019	MCD111919	103186	11/20/2019	EMPLOYEE APPREICATION AWARD BANQUET 12	10-000-14305	A/R Employee-BS	\$1,800.00
	12/5/2019	MCD120519	103396	12/5/2019	SECURITY/EMPLOYEE APPREICATION AWARD B.	10-000-14305	A/R Employee-BS	\$350.00
							Totals for MCDONALD, KATLYN:	\$2,150.00
MCKELVEY, BRENT	12/20/2019	MCK122019	1928	12/20/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$428.00
							Totals for MCKELVEY, BRENT:	\$428.00
MCKESSON GENERAL MEDICAL CORP.	11/1/2019	67869075	103123	11/13/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$822.59

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
MCKESSON GENERAL MEDICAL CORP.	11/18/2019	69350619	103361	12/4/2019	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$935.70
	12/1/2019	89686344	103433	12/11/2019	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,553.79
						10-009-54000	Drug Supplies-Dept	\$1,371.21
	12/1/2019	69630453	103433	12/11/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$16.69
	12/1/2019	70185503	103433	12/11/2019	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$550.26
						10-009-54000	Drug Supplies-Dept	\$1,041.90
	12/1/2019	70127309	103433	12/11/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$39.36
	12/1/2019	70151482	103433	12/11/2019	DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$347.30
	12/2/2019	70528898	103433	12/11/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,944.90
	12/5/2019	70900269	103518	12/18/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$274.05
	12/5/2019	70891646	103518	12/18/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$194.64
	12/18/2019	72006413	103628	1/3/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$175.86
	12/18/2019	72023541	103628	1/3/2020	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,196.96
						10-009-54000	Drug Supplies-Dept	\$706.49
	12/18/2019	72019158	103628	1/3/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$28.80
	Totals for MCKESSON GENERAL MEDICAL CORP.:							\$11,200.50
MED ONE EQUIPMENT SERVICES LLC	11/8/2019	ES11380	1753	11/20/2019	ALARIS TUBING SET (23)	10-008-53900	Disposable Medical Supplies-Suppl	\$1,955.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$95.00
	12/16/2019	ES11462	1949	1/3/2020	ALARIS TUBING SET (23)	10-008-53900	Disposable Medical Supplies-Suppl	\$1,955.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$95.00
	12/16/2019	ES11463	1949	1/3/2020	ALARIS PART - OEM BATTERY (2)	10-009-54200	Durable Medical Equipment-Dept	\$175.00
	12/20/2019	ES11481	1949	1/3/2020	ALARIS PCU OEM BATTERY (10)	10-009-54200	Durable Medical Equipment-Dept	\$800.00
						10-009-54200	Durable Medical Equipment-Dept	\$15.00
Totals for MED ONE EQUIPMENT SERVICES LLC:							\$5,090.00	
MEDLINE INDUSTRIES, INC	11/23/2019	1893942184	103434	12/11/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,941.55
	12/20/2019	1896390778	103686	1/8/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$3,228.45
	Totals for MEDLINE INDUSTRIES, INC:							\$5,170.00
MEEK, CRAIG A	12/20/2019	MEE122019	1929	12/20/2019	HONORARIUM FOR CHEIFS MEETING 12.06.19	10-009-57100	Professional Fees-Dept	\$500.00
	Totals for MEEK, CRAIG A:							\$500.00
MICRO INTEGRATION & PROGRAMMING SC	11/21/2019	219773	1786	11/26/2019	REPLACEMENT CAMERAS FOR ADMIN	10-016-57750	Small Equipment & Furniture-Facil	\$1,548.00
	Totals for MICRO INTEGRATION & PROGRAMMING SOLUTIONS, INC.:							\$1,548.00
MICROWAVE NETWORKS	12/1/2019	1891599	103435	12/11/2019	JUNIPER, ETHRNET OPT MODULE	10-004-57750	Small Equipment & Furniture-Radio	\$211.00
	Totals for MICROWAVE NETWORKS:							\$211.00
MID-SOUTH SYNERGY	11/1/2019	3046001 10/24/	103125	11/13/2019	STATION 45 09/24/19-10/24/19	10-016-58800	Utilities-Facil	\$238.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/1/2019	3046001 11/24/	103436	12/11/2019	STATION 45 10/24/19/-11/24/19	10-016-58800	Utilities-Facil	\$183.00
							Totals for MID-SOUTH SYNERGY:	\$421.00
MILLER TOWING & RECOVERY, LLC	11/29/2019	19-1534	103437	12/11/2019	WINCHING M12/S21	10-010-59200	Vehicle-Towing-Fleet	\$250.00
							Totals for MILLER TOWING & RECOVERY, LLC:	\$250.00
MOBILE ELECTRIC POWER SOLUTIONS, INC	11/19/2019	14100	103362	12/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,650.48
						10-010-59050	Vehicle-Parts-Fleet	\$44.74
	12/1/2019	13559	103438	12/11/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,554.61
	12/20/2019	14249	103688	1/8/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$13,182.97
							Totals for MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER:	\$16,432.80
MONTGOMERY CENTRAL APPRAISAL DIST	12/2/2019	HMI 12/2/19	103520	12/18/2019	SALES000000000001350 QUARTERLY BILLING	10-001-53310	Contractual Obligations- County Appraisal	\$72,205.14
							Totals for MONTGOMERY CENTRAL APPRAISAL DISTRICT:	\$72,205.14
MONTGOMERY COUNTY COURTHOUSE (TU	12/5/2019	MON120519	103439	12/11/2019	ESTATE FILLING FEE/19-38451-P	10-011-55500	Legal Fees-EMS B	\$10.00
							Totals for MONTGOMERY COUNTY COURTHOUSE (TURNBULL):	\$10.00
MONTGOMERY COUNTY ESD # 1, (STN 12)	11/12/2019	DEC 2019-177	1703	11/13/2019	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
	12/9/2019	JAN 2019-178	1860	12/11/2019	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
							Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):	\$2,200.00
MONTGOMERY COUNTY ESD #1 (STN 13)	11/12/2019	DEC 2019-031	1704	11/13/2019	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
	12/9/2019	JAN 2019-032	1861	12/11/2019	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
							Totals for MONTGOMERY COUNTY ESD #1 (STN 13):	\$2,200.00
MONTGOMERY COUNTY ESD #10, STN 42	11/12/2019	DEC 2019-154	103127	11/13/2019	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
	12/9/2019	JAN 2019-155	103440	12/11/2019	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
							Totals for MONTGOMERY COUNTY ESD #10, STN 42:	\$1,900.00
MONTGOMERY COUNTY ESD #2	11/12/2019	DEC 2019-011	103128	11/13/2019	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
	12/9/2019	JAN 2019-012	103441	12/11/2019	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
							Totals for MONTGOMERY COUNTY ESD #2:	\$2,000.00
MONTGOMERY COUNTY ESD #6, STN 34	11/12/2019	DEC 2019-177	1703	11/13/2019	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
	12/9/2019	JAN 2019-178	1860	12/11/2019	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
							Totals for MONTGOMERY COUNTY ESD #6, STN 34:	\$1,800.00
MONTGOMERY COUNTY ESD #8, STN 21/22	11/12/2019	DEC 2019-178	103130	11/13/2019	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00
						10-000-14900	Prepaid Expenses-BS	\$800.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/16/2019	JAN 2019-180	103522	12/18/2019	STATION 21 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00
					Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:			\$2,400.00
MONTGOMERY COUNTY ESD #9, STN 33	11/15/2019	DEC 2019-177	1703	11/13/2019	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
					Totals for MONTGOMERY COUNTY ESD #9, STN 33:			\$850.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	11/12/2019	DEC 2019-057	1705	11/13/2019	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
	12/9/2019	JAN 2019-058	1862	12/11/2019	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
					Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):			\$1,200.00
MOSLEY FIRE AND SAFETY, INC	11/12/2019	10277	1787	11/26/2019	FIRE EXTINGUISHER ANNUAL INSPECTION	10-009-55650	Maintenance- Equipment-Dept	\$80.00
	12/2/2019	10282	1863	12/11/2019	ANNUAL MAINTENANCE & RETAG	10-009-57650	Repair-Equipment-Dept	\$92.00
	12/12/2019	10284	1971	1/8/2020	ANNUAL MAINTENANCE & RETAG	10-009-55650	Maintenance- Equipment-Dept	\$107.00
					Totals for MOSLEY FIRE AND SAFETY, INC:			\$279.00
MUD #39	11/1/2019	0000901 10/28/19	103131	11/13/2019	STATION 20 09/20/19-10/21/19	10-016-58800	Utilities-Facil	\$82.61
	12/1/2019	0000901 11/25/19	103444	12/11/2019	STATION 20 10/21/19-11/19/19	10-016-58800	Utilities-Facil	\$93.12
	12/23/2019	0000901 12/23/19	103690	1/8/2020	STATION 20 11/19/19-12/18/19	10-016-58800	Utilities-Facil	\$72.09
					Totals for MUD #39:			\$247.82
NASCO	12/1/2019	612138	103523	12/18/2019	EQUIPMENT	10-009-57650	Repair-Equipment-Dept	\$252.11
					Totals for NASCO:			\$252.11
NATIONAL EMERGENCY NUMBER ASSOCIATION	11/1/2019	200016928	1754	11/20/2019	ENP REFERENCE MANUAL & PRACTICE TEST BU	10-006-58500	Training/Related Expenses-CE-Alarm	\$100.00
					Totals for NATIONAL EMERGENCY NUMBER ASSOCIATION:			\$100.00
NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET)	11/1/2019	DVM110519	103051	11/6/2019	VETERINARY PET INSURANCE GROUP 4620/OCT '19	10-000-21590	P/R-Premium Cancer/Accident-BS	\$2,137.16
	12/9/2019	DVM120919	103445	12/11/2019	VETERINARY PET INSURANCE GROUP 4620/NOV '19	10-000-21590	P/R-Premium Cancer/Accident-BS	\$3,143.07
					Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):			\$5,280.23
NAV CENTRAL LLC	11/1/2019	576	1707	11/13/2019	MANAGED CARE SERVICES FOR NOV - 0 TO 300 P	10-039-56500	Other Services-Commu	\$8,191.16
	12/1/2019	592	103615	1/3/2020	MANAGED CARE SERVICES FOR DEC - 0 TO 300 P	10-039-56500	Other Services-Commu	\$8,191.16
					Totals for NAV CENTRAL LLC:			\$16,382.32
NEPHRON STERILE COMPOUNDING CENTER, LLP	11/4/2019	2121480-IN	1755	11/20/2019	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$975.00
	11/11/2019	2122817-IN	1788	11/26/2019	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$900.00
	12/20/2019	2133394-IN	1972	1/8/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,200.00
	12/24/2019	200060999-IN	1972	1/8/2020	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$780.00
					Totals for NEPHRON STERILE COMPOUNDING CENTER, LLP:			\$3,855.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
NEW CANEY MUD	11/1/2019	42526200 10/31	103132	11/13/2019	STATION 30 09/21/19-10/21/19	10-016-58800	Utilities-Facil	\$35.91
	11/27/2019	42826200 11/27	103364	12/4/2019	STATION 30 10/22/19-11/18/19	10-016-58800	Utilities-Facil	\$32.65
	12/31/2019	42826200 12/31	103694	1/8/2020	STATION 30 11/19/19-12/17/19	10-016-58800	Utilities-Facil	\$29.39
	Totals for NEW CANEY MUD:							\$97.95
NEWBART PRODUCTS, INC.	11/1/2019	290366	1708	11/13/2019	CARDS FOR HCAP ELIGIBILITY CLIENTS/PRIMAC	10-002-53100	Computer Supplies/Non-Cap.-HCAP	\$255.00
						10-002-53100		\$15.15
	11/12/2019	290404	1789	11/26/2019	PVC CARDS	10-009-56300	Office Supplies-Dept	\$393.00
	Totals for NEWBART PRODUCTS, INC.:							\$663.15
OPTIMUM COMPUTER SOLUTIONS, INC.	11/3/2019	NV000009559	1756	11/20/2019	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$7,733.75
	11/1/2019	NV000009559	1756	11/20/2019	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,228.75
	11/10/2019	NV000009565	1756	11/20/2019	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$6,382.50
	11/1/2019	NV000009523	1790	11/26/2019	COMPUTER MAINTENANCE	10-015-53000	Computer Maintenance-Infor	\$4,937.00
	11/1/2019	NV000009506	1790	11/26/2019	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$550.07
	11/22/2019	NV000009575	1790	11/26/2019	CISCO AIRONET 2702i WAP	10-015-57750	Small Equipment & Furniture-Infor	\$1,488.00
	12/1/2019	NV000009579	1835	12/11/2019	COMPUTER SOFTWARE	10-015-57750	Small Equipment & Furniture-Infor	\$10,860.50
	12/1/2019	NV000009591	1835	12/11/2019	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$7,360.00
	12/1/2019	NV000009591	1835	12/11/2019	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$7,158.75
	12/1/2019	NV000009591	1835	12/11/2019	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$5,203.75
	12/11/2019	NV000009594	1908	12/18/2019	BARRACUDA WEB SECURITY	10-015-53000	Computer Maintenance-Infor	\$3,584.00
	Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:							\$64,487.07
OPTIQUEST INTERNET SERVICES, INC.	11/1/2019	73068	1791	11/26/2019	REGISTRATION/RENEWAL-SSL CERTIFICATE	10-015-52700	Business Licenses-Infor	\$175.00
	12/4/2019	73334	1865	12/11/2019	REGISTRATION/RENEWAL - SSL CERTIFICATE	10-015-52700	Business Licenses-Infor	\$320.00
	12/4/2019	73335	1866	12/11/2019	REGISTRATION/RENEWAL - SSL CERTIFICATE	10-015-52700	Business Licenses-Infor	\$320.00
	12/4/2019	73333	1867	12/11/2019	REGISTRATION/RENEWAL - SSL CERTIFICATE	10-015-52700	Business Licenses-Infor	\$320.00
	12/1/2019	73339	1951	1/3/2020	REMOTE APPLICATION	10-015-53050	Computer Software-Infor	\$35.80
	Totals for OPTIQUEST INTERNET SERVICES, INC.:							\$1,170.80
OPTUM HEALTH BANK	11/5/2019	OPT110519	4644	11/5/2019	EMPLOYEE HSA ET FUNDING NOV 2019	10-000-21595	P/R-Health Savings-BS-BS	\$8,742.15
	11/18/2019	OPT111819	4655	11/18/2019	EMPLOYEE HSA ET FUNDING NOV 2019	10-000-21595	P/R-Health Savings-BS-BS	\$8,453.69
	11/20/2019	OPT112019	4662	11/20/2019	EMPLOYEE HSA ET FUNDING NOV 2019-FUND 10	10-025-51700	Health & Dental-Human	\$125.00
	12/4/2019	OPT120419	4674	12/4/2019	EMPLOYEE HSA ET FUNDING DEC 2019	10-000-21595	P/R-Health Savings-BS-BS	\$8,817.15
	12/4/2019	OPT120419-10	4675	12/4/2019	EMPLOYEE HSA ET FUNDING DEC 2019-FUND 10	10-025-51700	Health & Dental-Human	\$10,812.50
	12/17/2019	OPT121719	4683	12/17/2019	EMPLOYEE HSA ET FUNDING DEC 2019	10-000-21595	P/R-Health Savings-BS-BS	\$8,747.15
	12/23/2019	OPT122319	4691	12/23/2019	EMPLOYEE HSA ET FUNDING DEC 2019	10-000-21595	P/R-Health Savings-BS-BS	\$48.08
	Totals for OPTUM HEALTH BANK:							\$45,745.72
O'REILLY AUTO PARTS	11/14/2019	0408-312647			CREDIT/0408-309389 & 0408-305188	10-010-59050	Vehicle-Parts-Fleet	(\$24.24)

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/1/2019	0408-305188	103133	11/13/2019	VEHICLE PARTS/SHOP SUPPLIES/OIL & LUBRICANTS	10-010-59050	Vehicle-Parts-Fleet	\$1,580.74
						10-010-57725	Shop Supplies-Fleet	\$44.99
						10-010-56400	Oil & Lubricants-Fleet	\$162.96
	11/5/2019	0408-308973	103187	11/20/2019	AIR HANDLER BELTS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$962.94
	11/14/2019	0408-312765	103301	11/26/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$421.26
	11/6/2019	0408-309389	103187	11/20/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$733.08
	11/20/2019	0408-315069	103301	11/26/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$110.56
	11/22/2019	0408-316036	103446	12/11/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,527.31
	11/22/2019	0408-315995	103446	12/11/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$12.41
	12/3/2019	0408-320108	103446	12/11/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$390.37
	12/4/2019	0408-320574	103446	12/11/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$79.60
	12/12/2019	0408-323813	103632	1/3/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,146.30
	12/12/2019	0408-323948	103632	1/3/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$14.43
							Totals for O'REILLY AUTO PARTS:	\$7,162.71
OVERSTREET, DAVID F	11/15/2019	0408-111519	103188	11/20/2019	PER DIEM/TX EMS CONF 11/24/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$197.50
							Totals for OVERSTREET, DAVID F:	\$197.50
PANORAMA, CITY OF	11/26/2019	20159006 11/26	103366	12/4/2019	STATION 14 10/22/19-11/20/19	10-016-58800	Utilities-Facil	\$64.72
	12/27/2019	20159006 12/27	103633	1/3/2020	STATION 14 11/20/19-12/19/19	10-016-58800	Utilities-Facil	\$63.60
							Totals for PANORAMA, CITY OF:	\$128.32
PARENT, AMANDA	11/13/2019	PAR111319	103134	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,997.78
							Totals for PARENT, AMANDA:	\$1,997.78
PARENT, CARTER	11/13/2019	PAR111319	103134	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,997.78
							Totals for PARENT, CARTER:	\$1,997.78
PARKER, TAMMY	11/13/2019	PAR111319	103134	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,879.84
							Totals for PARKER, TAMMY:	\$1,879.84
PATRICK, CASEY B	12/4/2019	PAT120419	1869	12/11/2019	ASSISTANT MEDICAL DIRECTOR/TERM ON CALL	10-009-57100	Professional Fees-Dept	\$8,900.00
							Totals for PATRICK, CASEY B:	\$8,900.00
PIPER, KEVIN	11/8/2019	PIP110819	103137	11/13/2019	PER DIEM/TX EMS BOOTH SET UP/ 11/23/19-11/25/	10-016-53150	Conferences - Fees, Travel, & Meals-Facil	\$152.50
							Totals for PIPER, KEVIN:	\$152.50
PITNEY BOWES GLOBAL FINANCIAL SVCS I	12/1/2019	3310179214	103525	12/18/2019	LEASING CHARGES 09/30/19-12/29/19	10-008-56900	Postage-Suppl	\$478.71
							Totals for PITNEY BOWES GLOBAL FINANCIAL SVCS LLC (TAX/LEASE):	\$478.71

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
PITNEY BOWES INC (POB 371896)postage	11/17/2019	4765611 10/23/	103369	12/4/2019	ACCT #8000-9090-0476-5611 10/23/19	10-008-56900	Postage-Suppl	\$1,000.00
	11/17/2019	4765611 11/07/	103369	12/4/2019	ACCT #8000-9090-0476-5611 11/07/19	10-008-56900	Postage-Suppl	\$1,015.00
	Totals for PITNEY BOWES INC (POB 371896)postage:							\$2,015.00
POWER ASSOCIATES, INC	11/1/2019	5771	103302	11/26/2019	EXTENSION CORD - 10 FOOT BLACK	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$371.97
	Totals for POWER ASSOCIATES, INC:							\$371.97
PRE CHECK, INC.	11/1/2019	9270654	103138	11/13/2019	ACCT #1213 BACKGROUND CHECKS	10-025-57300	Recruit/Investigate-Human	\$881.50
	12/1/2019	9273417	103447	12/11/2019	ACCT #1213 BACKGROUND CHECKS	10-025-57300	Recruit/Investigate-Human	\$153.00
	Totals for PRE CHECK, INC.:							\$1,034.50
PRECISION MEDICAL INC.	11/5/2019	0000707342	103303	11/26/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$949.20
						10-009-54200	Durable Medical Equipment-Dept	\$19.55
	Totals for PRECISION MEDICAL INC.:							\$968.75
PRESSWOOD, ASHLEY	11/25/2019	PRE112519	1825	12/4/2019	TX EMS CONFERENCE 11/25/19	10-008-53150	Conferences - Fees, Travel, & Meals-Suppl	\$282.40
	Totals for PRESSWOOD, ASHLEY:							\$282.40
PROFESSIONAL AMBULANCE SALES & SERVICE, LLC	12/9/2019	2717	1910	12/18/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$677.15
						10-010-59050	Vehicle-Parts-Fleet	\$20.00
	Totals for PROFESSIONAL AMBULANCE SALES & SERVICE, LLC:							\$697.15
PUBLIC CONSULTING GROUP, INC.	11/1/2019	201689	1761	11/20/2019	FY 2018 COST REPORT AMB SUPPLEMENT PP	10-007-57100	Professional Fees-EMS	\$50,219.05
	Totals for PUBLIC CONSULTING GROUP, INC.:							\$50,219.05
RELIANT ENERGY	11/2/2019	353000266939	103193	11/20/2019	STATION 41 10/01/19-10/30/19	10-016-58800	Utilities-Facil	\$609.37
	12/2/2019	365000260191	103448	12/11/2019	MAGNOLIA TOWER 10/28/19-11/26/19	10-004-58800	Utilities-Radio	\$513.42
	12/2/2019	365000260190	103449	12/11/2019	MAGNOLIA TOWER SECURITY 10/28/19-11/26/19	10-004-58800	Utilities-Radio	\$393.31
	12/2/2019	304000531831	103450	12/11/2019	STATION 40 10/28/19-11/26/19	10-016-58800	Utilities-Facil	\$801.53
	11/27/2019	351000277862	103374	12/4/2019	STATION 27 10/25/19-11/23/19	10-016-58800	Utilities-Facil	\$254.43
	12/4/2019	366000259996	103375	12/4/2019	STATION 41 10/30/19-12/02/19	10-016-58800	Utilities-Facil	\$802.71
	Totals for RELIANT ENERGY:							\$3,374.77
REVSPRING, INC.	11/8/2019	DSI1272565	103194	11/20/2019	MAILING FEE/ ACCT PPMCHD01 10/01/19-10/31/19	10-011-57100	Professional Fees-EMS B	\$7,233.44
	12/9/2019	DSI1274027	103526	12/18/2019	MAILING FEE/ ACCT PPMCHD01 11/01/19-11/30/19	10-011-57100	Professional Fees-EMS B	\$5,979.76
	Totals for REVSPRING, INC.:							\$13,213.20
ROGUE WASTE RECOVERY & ENVIRONMENTAL SERVICES, LLC	11/1/2019	434.2A	1711	11/13/2019	WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Removal-Fleet	\$70.00
	11/18/2019	1550A	1792	11/26/2019	WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Removal-Fleet	\$27.90
	12/18/2019	1886A	1952	1/3/2020	WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Removal-Fleet	\$223.25

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC:								\$321.15
ROMBERG, BENJAMIN	12/21/2019	ROM122119	1953	1/3/2020	MILEAGE REIMBURSEMENT 11/29/19-12/21/19	10-007-56200	Mileage Reimbursements-EMS	\$62.64
Totals for ROMBERG, BENJAMIN:								\$62.64
ROTARY CLUB OF THE WOODLANDS	11/15/2019	ROT110119	1793	11/26/2019	QUARTERLY DUES - 3RD QTR	10-001-54100	Dues/Subscriptions-Admin	\$280.00
Totals for ROTARY CLUB OF THE WOODLANDS:								\$280.00
S.A.F.E. DRUG TESTING	11/1/2019	112307	1757	11/20/2019	EMPLOYEE DRUG TESTING 10/01/19-10/31/19	10-025-57300	Recruit/Investigate-Human	\$2,510.00
	12/2/2019	112578	1911	12/18/2019	CONSORTIUM 2020 12/01/19-12/02/19	10-025-57300	Recruit/Investigate-Human	\$125.00
	12/2/2019	112439	1911	12/18/2019	EMPLOYEE DRUG TESTING 11/01/19-11/30/19	10-025-57300	Recruit/Investigate-Human	\$2,660.00
Totals for S.A.F.E. DRUG TESTING:								\$5,295.00
SAFETY-KLEEN CORP.	11/7/2019	81377735	103195	11/20/2019	30G PARTS WASHER - SOLVENT	10-010-54500	Equipment Rental-Fleet	\$196.34
	12/6/2019	81618639	103635	1/3/2020	30G PARTS WASHER - SOLVENT	10-010-54500	Equipment Rental-Fleet	\$196.34
Totals for SAFETY-KLEEN CORP.:								\$392.68
SALAZAR, MARCHELE	11/1/2019	GGBS-1206A	1712	11/13/2019	REMAINING BALANCE FOR BEVERAGE SERVICE	10-000-14900	Prepaid Expenses-BS	\$187.50
Totals for SALAZAR, MARCHELE:								\$187.50
SANDERS, SCOTT	11/13/2019	SAN111319	103142	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$989.20
Totals for SANDERS, SCOTT:								\$989.20
SCHAEFFER MANUFACTURING COMPANY	11/7/2019	CRJ2810-INV1	1758	11/20/2019	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,078.06
	12/6/2019	CRJ2834-INV1	1912	12/18/2019	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,088.94
Totals for SCHAEFFER MANUFACTURING COMPANY:								\$2,167.00
SEALS, PAYDEN	11/25/2019	SEA112519	103304	11/26/2019	PER DIEM/RECRUTING TUSAHSC/SA COLLEGE	10-025-57300	Recruit/Investigate-Human	\$91.50
Totals for SEALS, PAYDEN:								\$91.50
SHAW, JACOB THOMAS	11/15/2019	SHA111519	1759	11/20/2019	PER DIEM/TX EMS CONF 11/23/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$258.50
Totals for SHAW, JACOB THOMAS:								\$258.50
SHIRLEY, KIM	12/10/2019	SHI121019	1870	12/11/2019	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellness-Human	\$25.00
Totals for SHIRLEY, KIM:								\$25.00
SHRED-IT USA LLC	12/15/2019	8128781807	103637	1/3/2020	ACCT #13034336 SERVICE DATE 11/18/19 & 12/09/1	10-026-56500	Other Services-Recor	\$525.82
Totals for SHRED-IT USA LLC:								\$525.82
SIMMONDS, SEAN	11/15/2019	SIM111519	103196	11/20/2019	PER DIEM/TX EMS CONF 11/24/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$197.50

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for SIMMONDS, SEAN:	\$197.50
SMITH, TAYLOR	11/13/2019	SMI111319	103143	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,457.74
							Totals for SMITH, TAYLOR:	\$1,457.74
SPARKLETTS AND SIERRA SPRINGS	12/1/2019	3677798 112215	103452	12/11/2019	ACCT #21767323677798	10-008-57900	Station Supplies-Suppl	\$55.18
						10-008-57900	Station Supplies-Suppl	\$59.91
						10-008-57900	Station Supplies-Suppl	\$64.64
						10-008-57900	Station Supplies-Suppl	\$12.61
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$12.61
						10-008-57900	Station Supplies-Suppl	\$220.45
						10-008-57900	Station Supplies-Suppl	\$107.21
						10-008-57900	Station Supplies-Suppl	\$36.26
						10-008-57900	Station Supplies-Suppl	\$12.61
						10-008-57900	Station Supplies-Suppl	\$69.37
						10-008-57900	Station Supplies-Suppl	\$50.45
						10-008-57900	Station Supplies-Suppl	\$26.80
						10-008-57900	Station Supplies-Suppl	\$40.99
						10-008-57900	Station Supplies-Suppl	\$173.15
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$22.07
						10-008-57900	Station Supplies-Suppl	\$119.81
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$55.44
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$22.07
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$72.52
							Totals for SPARKLETTS AND SIERRA SPRINGS:	\$1,327.15
SPECTRUM BUSINESS	12/11/2019	0040724121115	103581	12/20/2019	STATION 26 12/11/19-01/10/20	10-016-58800	Utilities-Facil	\$96.71
							Totals for SPECTRUM BUSINESS:	\$96.71
SPLENDORA, CITY OF	11/1/2019	13901000 10/28	103144	11/13/2019	STATION 31 09/30/19-10/28/19 (GAS)	10-016-58800	Utilities-Facil	\$7.50
	12/1/2019	13901000 11/27	103528	12/18/2019	STATION 31 10/28/19-11/27/19 (GAS)	10-016-58800	Utilities-Facil	\$7.50
							Totals for SPLENDORA, CITY OF:	\$15.00

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
STANLEY LAKE M.U.D.	12/2/2019	0009834 12/02/	103453	12/11/2019	STATION 43 10/26/19-11/25/19	10-016-58800	Utilities-Facil	\$34.22
	12/2/2019	0009836 12/02/	103453	12/11/2019	STATION 43 10/26/19-11/25/19	10-016-58800	Utilities-Facil	\$7.22
	12/31/2019	0009834 12/31/	103638	1/3/2020	STATION 43 11/25/19-12/27/19	10-016-58800	Utilities-Facil	\$37.62
	12/31/2019	0009836 12/31/	103638	1/3/2020	STATION 43 11/25/19-12/27/19	10-016-58800	Utilities-Facil	\$7.02
Totals for STANLEY LAKE M.U.D.:								\$86.08
STAPLES ADVANTAGE	11/2/2019	3430011306	103305	11/26/2019	OFFICE/STATION SUPPLIES	10-008-56300	Office Supplies-Suppl	\$384.16
						10-008-57900	Station Supplies-Suppl	\$403.08
	11/30/2019	3432611771	103455	12/11/2019	OFFICE/STATION SUPPIES	10-008-57900	Station Supplies-Suppl	\$425.18
						10-008-56300	Office Supplies-Suppl	\$1,034.54
	11/30/2019	3432611770	103455	12/11/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$5.20
	11/30/2019	3432611772	103378	12/4/2019	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$58.62
	11/30/2019	3432611766	103455	12/11/2019	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$1,053.29
Totals for STAPLES ADVANTAGE:								\$3,364.07
STEELY, MEGAN	11/15/2019	STE111519	103198	11/20/2019	PER DIEM/TX EMS CONF 11/24/19-11/27/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$197.50
	Totals for STEELY, MEGAN:							\$197.50
STEWART ORGANIZATION INC.	11/1/2019	1626408	1714	11/13/2019	STAPLES FOR PRINTER	10-015-55400	Leases/Contracts-Infor	\$70.69
	11/1/2019	1654185	1794	11/26/2019	ACCT #1110518 COPIER USAGE 10/25/19-11/24/19	10-015-55400	Leases/Contracts-Infor	\$1,865.96
	11/30/2019	1668933	1871	12/11/2019	ACCT #1110518 COPIER USAGE 11/25/19-12/24/19	10-015-55400	Leases/Contracts-Infor	\$1,843.72
	11/30/2019	1668932	1826	12/4/2019	RENTAL AND METER READING FEES 11/25/19-12/	10-015-55400	Leases/Contracts-Infor	\$71.47
Totals for STEWART ORGANIZATION INC.:								\$3,851.84
STRYKER SALES CORPORATION	12/13/2019	2873203M	1954	1/3/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,172.14
						10-009-54200	Durable Medical Equipment-Dept	\$6.43
	12/12/2019	2871926M	1954	1/3/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,169.69
						10-010-59050	Vehicle-Parts-Fleet	\$11.30
	12/18/2019	2878242M	1954	1/3/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$3,257.04
	12/3/2019	2861026M	1954	1/3/2020	INSPECTION OF STAIR CHAIR	10-009-57650	Repair-Equipment-Dept	\$270.00
	12/3/2019	2861024M	1955	1/3/2020	INSPECTION OF POWERLOAD	10-009-57650	Repair-Equipment-Dept	\$270.00
	12/3/2019	2861025M	1955	1/3/2020	INSPECTION OF COT	10-009-57650	Repair-Equipment-Dept	\$270.00
	12/23/2019	2882752M	1980	1/8/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$786.16
						10-009-54200	Durable Medical Equipment-Dept	\$5.32
	12/19/2019	2879674M	1980	1/8/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,668.60
						10-009-54200	Durable Medical Equipment-Dept	\$6.19
	12/1/2019	2852328M	1955	1/3/2020	PREVENT NB MAINTENANCE AGREEMENT 12/1/1	10-009-55650	Maintenance- Equipment-Dept	\$23,907.00
Totals for STRYKER SALES CORPORATION:								\$34,799.87
SUDDENLINK	11/1/2019	9949-01-3 11/01	103063	11/6/2019	STATION 13 11/01/19-11/30/19	10-016-58800	Utilities-Facil	\$55.68

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-015-58310	Telephones-Service-Infor	\$98.57
	11/1/2019	1249-01-0 11/01	103064	11/6/2019	STATION 30 11/01/19-11/30/19	10-015-58310	Telephones-Service-Infor	\$123.28
	11/19/2019	1511-01-0 11/19	103199	11/20/2019	STATION 14 11/21/19-12/20/19	10-016-58800	Utilities-Facil	\$93.10
	11/19/2019	1957-01-3 11/19	103200	11/20/2019	ADMIN 11/21/19-12/20/19	10-016-58800	Utilities-Facil	\$212.18
	12/1/2019	1249-01-0 12/01	103380	12/4/2019	STATION 30 12/01/19-12/31/19	10-015-58310	Telephones-Service-Infor	\$113.28
	12/1/2019	1949-01-3 12/01	103381	12/4/2019	STATION 13 12/01/19-12/31/19	10-016-58800	Utilities-Facil	\$55.68
						10-015-58310	Telephones-Service-Infor	\$98.57
	12/18/2019	1957-01-3 12/18	103529	12/18/2019	ADMIN 12/21/19-01/20/20	10-016-58800	Utilities-Facil	\$212.18
	12/18/2019	1511-01-0 12/18	103530	12/18/2019	STATION 14 12/21/19-01/20/20	10-016-58800	Utilities-Facil	\$93.10
							Totals for SUDDENLINK:	\$1,155.62
SULLIVAN, WAYDE	11/27/2019	SUL112719	103382	12/4/2019	MILEAGE REIMBURSEMENT/TX EMS CONF 11/25/	10-010-53150	Conferences - Fees, Travel, & Meals-Fleet	\$273.18
							Totals for SULLIVAN, WAYDE:	\$273.18
SUTTON, LAUREL	11/13/2019	SUT111319	1716	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,568.22
							Totals for SUTTON, LAUREL:	\$1,568.22
TAYLOR HEALTHCARE PRODUCTS, INC.	12/1/2019	60798840	1913	12/18/2019	LINENS	10-008-53900	Disposable Medical Supplies-Suppl	\$600.00
						10-008-53800	Disposable Linen-Suppl	\$1,323.50
	12/18/2019	60799116	1956	1/3/2020	PILLOWS	10-008-53800	Disposable Linen-Suppl	\$597.00
							Totals for TAYLOR HEALTHCARE PRODUCTS, INC.:	\$2,520.50
TCDRS	11/1/2019	TCD111519	4656	11/15/2019	TCDRS TRANSMISSION OCTOBER 2019	10-000-21650	TCDRS Defined Benefit Plan-BS	\$151,998.63
						10-000-21650		\$139,838.78
	12/1/2019	TCD121619	4684	12/15/2019	TCDRS TRANSMISSION NOVEMBER 2019	10-000-21650	TCDRS Defined Benefit Plan-BS	\$219,334.23
						10-000-21650		\$201,787.44
							Totals for TCDRS:	\$712,959.08
TELEFLEX LLC	11/20/2019	9501919827	1827	12/4/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$9,855.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$35.50
	12/12/2019	9502018222	1957	1/3/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$319.60
						10-009-54200	Durable Medical Equipment-Dept	\$9.50
	12/18/2019	9502044624	1957	1/3/2020	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$17,082.00
							Totals for TELEFLEX LLC:	\$27,301.60
TERRACON CONSULTANTS, INC	11/7/2019	TC85755	103145	11/13/2019	LIMITED MOLD ASSESSMENT 09/29/19-11/09/19	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,700.00
	11/8/2019	TC86041	103306	11/26/2019	LIMITED MOLD ASSISSMENT 10/27/19-11/09/19	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,750.00
							Totals for TERRACON CONSULTANTS, INC:	\$3,450.00
TEXAS AIR FILTRATION INC.	11/1/2019	75354	103146	11/13/2019	PLEATED AIR FILTERS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$447.11

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount	
							Totals for TEXAS AIR FILTRATION INC.:	\$447.11	
TEXAS DEPT. OF STATE HEALTH SERVICE (11/8/2019	TDS110819	103082	11/8/2019	LICENSURE FEE FOR SHOP 59 AND 63	10-007-52700	Business Licenses-EMS	\$180.00	
	11/15/2019	TDS111519	103161	11/15/2019	LICENSURE FEE FOR SHOP 58/60/61 AND 64	10-007-52700	Business Licenses-EMS	\$360.00	
	12/18/2019	TDS121819	103487	12/18/2019	FEE FOR BLS/MICU CAPABLE LICENSE FOR TRAN	10-007-52700	Business Licenses-EMS	\$10.00	
							Totals for TEXAS DEPT. OF STATE HEALTH SERVICE (1100):	\$550.00	
TEXAS MUTUAL INSURANCE COMPANY	11/19/2019	1217354	11/18	4657	11/19/2019	PERIOD 08/01/19-10/31/19	10-025-59350	Worker's Compensation Insurance-Human	\$65,393.00
								Totals for TEXAS MUTUAL INSURANCE COMPANY:	\$65,393.00
TEXAS WORKFORCE COMMISSION	12/1/2019	991956-1	NOV	103456	12/11/2019	UNEMPLOYMENT QUARTER ENDING 06/30/19 - IN	10-025-51800	Unemployment Expense-Human	\$45.62
								Totals for TEXAS WORKFORCE COMMISSION:	\$45.62
THE WOODLANDS FIRE DEPARTMENT	12/9/2019	2019-1053	103457	12/11/2019	BLS PROVIDER E-CARDS (AHA)	10-009-52600	Books/Materials-Dept	\$240.00	
								Totals for THE WOODLANDS FIRE DEPARTMENT:	\$240.00
THE WOODLANDS TOWNSHIP (23/24/29)	11/12/2019	DEC 2019-174	103147	11/13/2019	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00	
						10-000-14900	Prepaid Expenses-BS	\$1,000.00	
						10-000-14900	Prepaid Expenses-BS	\$1,000.00	
	12/9/2019	JAN 2019-175	103458	12/11/2019	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00	
						10-000-14900	Prepaid Expenses-BS	\$1,000.00	
						10-000-14900	Prepaid Expenses-BS	\$1,000.00	
							Totals for THE WOODLANDS TOWNSHIP (23/24/29):	\$6,000.00	
THYSSENKRUPP ELEVATOR CORPORATION	12/1/2019	3004972973	1828	12/4/2019	FULL ELEVATOR MAINTENANCE-ADMIN/SC 12/01	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,642.92	
								Totals for THYSSENKRUPP ELEVATOR CORPORATION:	\$1,642.92
TOMMY'S PAINT & BODY INC dba TOMMY'S	12/19/2019	1872	1982	1/8/2020	TOW - SHOP 47	10-010-52000	Accident Repair-Fleet	\$141.00	
	12/19/2019	1357	1982	1/8/2020	VEHICLE TOWING - SHOP 47	10-010-59200	Vehicle-Towing-Fleet	\$157.00	
	12/19/2019	1691	1982	1/8/2020	VEHICLE TOWING - SHOP 41	10-010-59200	Vehicle-Towing-Fleet	\$125.00	
	12/19/2019	1453	1982	1/8/2020	VEHICLE TOWING - SHOP 32	10-010-59200	Vehicle-Towing-Fleet	\$177.00	
								Totals for TOMMY'S PAINT & BODY INC dba TOMMY'S WRECKER:	\$600.00
TRAINOR, SHAWN	11/13/2019	TRA111319	1718	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,510.07	
								Totals for TRAINOR, SHAWN:	\$1,510.07
TREMCO PRODUCTS INC dba TREMCO EMERGENCY PRODUCTS	12/10/2019	18698	103531	12/18/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,108.60	
								Totals for TREMCO PRODUCTS INC dba TREMCO EMERGENCY PRODUCTS:	\$1,108.60
TRIBIE, TAMARAH	12/21/2019	TRI122119	103639	1/3/2020	MILEAGE REIMBURSEMENT 12/21/19	10-007-56200	Mileage Reimbursements-EMS	\$31.27	

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
Totals for TRIBIE, TAMARAH:								\$31.27
TRITECH SOFTWARE SYSTEMS A CENTRAL	11/15/2019	259323	1795	11/26/2019	INFORM MOBILE SERVER SOFTWARE	10-006-53050	Computer Software-Alarm	\$12,200.00
	12/1/2019	256880	1872	12/11/2019	COMPUTER SOFTWARE	10-015-53075	Computer Software - MDC First Responde	\$4,880.00
	12/1/2019	256881	1872	12/11/2019	COMPUTER SOFTWARE	10-015-53075	Computer Software - MDC First Responde	\$610.00
Totals for TRITECH SOFTWARE SYSTEMS A CENTRALSQUARE COMPANY:								\$17,690.00
TRIZETTO PROVIDER SOLUTIONS	11/1/2019	121Y111900	103202	11/20/2019	INTEGRATED ELIG/QUICK POSTED REMITS/ELEC	10-011-57100	Professional Fees-EMS B	\$1,424.02
	12/1/2019	121Y121900	103532	12/18/2019	INTEGRATED ELIG/QUICK POSTED REMITS/ELEC	10-011-57100	Professional Fees-EMS B	\$1,062.73
Totals for TRIZETTO PROVIDER SOLUTIONS:								\$2,486.75
TROPHY HOUSE	11/13/2019	30906	103307	11/26/2019	CERTIFICATE FRAME PLAQUES (24)	10-009-54450	Employee Recognition-Dept	\$444.00
	11/5/2019	30874	103203	11/20/2019	SAVE PLAQUE (3)	10-009-54450	Employee Recognition-Dept	\$97.50
	12/3/2019	30973	103459	12/11/2019	EMPLOYEE OF THE YEAR PLAQUES - 2019	10-025-54450	Employee Recognition-Human	\$540.00
	12/3/2019	30972	103459	12/11/2019	EMPLOYEE OF THE YEAR PLAQUE	10-025-54450	Employee Recognition-Human	\$36.00
	12/6/2019	30996	103533	12/18/2019	PLAQUE - GREG HUDSON	10-008-57000	Printing Services-Suppl	\$40.00
	12/9/2019	30999	103533	12/18/2019	SAVE PLAQUES (4) / STORK PLAQUES (3)	10-009-54450	Employee Recognition-Dept	\$227.50
	12/1/2019	30910	103459	12/11/2019	SAVE PLAQUE - PENNY OLEMACHER	10-009-54450	Employee Recognition-Dept	\$65.00
	12/9/2019	31001	103533	12/18/2019	NAME PLATE - HUMAN RESOURCES	10-008-57000	Printing Services-Suppl	\$10.00
	12/3/2019	30974	103533	12/18/2019	YEAR OF SERVICE PLAQUES	10-025-54450	Employee Recognition-Human	\$1,368.00
	Totals for TROPHY HOUSE:							\$2,828.00
URBAN FIRE PROTECTION	11/11/2019	31823	103386	12/4/2019	SPRINKLER PIPE REPAIR - STATION 20	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,325.00
							Totals for URBAN FIRE PROTECTION:	\$1,325.00
US DIGITAL DESIGNS, INC.	12/10/2019	9021	103640	1/3/2020	LED LIGHTED SPEAKER	10-004-57750	Small Equipment & Furniture-Radio	\$317.35
							Totals for US DIGITAL DESIGNS, INC.:	\$317.35
VALIC COLLECTIONS	11/4/2019	VAL110419	4645	11/4/2019	EMPLOYEE CONTRIBUTIONS FOR 11/04/19	10-000-21600	Employee Deferred Comp.-BS	\$76,222.33
	11/15/2019	VAL111519	4658	11/15/2019	EMPLOYEE CONTRIBUTIONS FOR 11/15/19	10-000-21600	Employee Deferred Comp.-BS	\$7,037.99
	12/3/2019	VAL120319	4670	12/3/2019	EMPLOYEE CONTRIBUTIONS FOR 12/03/19	10-000-21600	Employee Deferred Comp.-BS	\$6,911.50
	12/16/2019	VAL121619	4685	12/16/2019	EMPLOYEE CONTRIBUTIONS FOR 12/16/19	10-000-21600	Employee Deferred Comp.-BS	\$6,667.15
	12/31/2019	VAL123119	4692	12/31/2019	EMPLOYEE CONTRIBUTIONS FOR 12/31/19	10-000-21600	Employee Deferred Comp.-BS	\$6,980.58
Totals for VALIC COLLECTIONS:								\$103,819.55
VELOCITY BUSINESS PRODUCTS, LLC	11/4/2019	79419	103387	12/4/2019	CHAIR	10-008-57750	Small Equipment & Furniture-Suppl	\$373.29
							Totals for VELOCITY BUSINESS PRODUCTS, LLC:	\$373.29
VERIZON WIRELESS (POB 660108)	11/9/2019	CM9841806940			CREDIT	10-005-58200	Telephones-Cellular-Accou	(\$14.99)
						10-007-58200	Telephones-Cellular-EMS	(\$3.54)

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-015-58200	Telephones-Cellular-Infor	(\$50.00)
						10-016-58200	Telephones-Cellular-Facil	(\$100.00)
	11/9/2019	9841806940	103205	11/20/2019	ACCT # 920161350-0001 OCT 10 - NOV 09	10-001-58200	Telephones-Cellular-Admin	\$273.10
						10-002-58200	Telephones-Cellular-HCAP	\$200.12
						10-004-58200	Telephones-Cellular-Radio	\$374.55
						10-005-58200	Telephones-Cellular-Accou	\$51.32
						10-006-58200	Telephones-Cellular-Alarm	\$298.73
						10-007-58200	Telephones-Cellular-EMS	\$1,291.44
						10-008-58200	Telephones-Cellular-Suppl	\$186.42
						10-009-58200	Telephones-Cellular-Dept	\$236.45
						10-010-58200	Telephones-Cellular-Fleet	\$36.33
						10-011-58200	Telephones-Cellular-EMS B	\$74.32
						10-015-58200	Telephones-Cellular-Infor	\$473.64
						10-016-58200	Telephones-Cellular-Facil	\$385.41
						10-025-58200	Telephones-Cellular-Human	\$100.06
						10-039-58200	Telephones-Cellular-Commu	\$250.36
	12/10/2019	9843874582	103535	12/18/2019	ACCT # 920161350-0001 NOV 10 to DEC 09	10-001-58200	Telephones-Cellular-Admin	\$298.69
						10-002-58200	Telephones-Cellular-HCAP	\$200.12
						10-004-58200	Telephones-Cellular-Radio	\$326.13
						10-005-58200	Telephones-Cellular-Accou	\$36.33
						10-006-58200	Telephones-Cellular-Alarm	\$298.73
						10-007-58200	Telephones-Cellular-EMS	\$1,230.10
						10-008-58200	Telephones-Cellular-Suppl	\$186.42
						10-009-58200	Telephones-Cellular-Dept	\$136.39
						10-010-58200	Telephones-Cellular-Fleet	\$36.33
						10-011-58200	Telephones-Cellular-EMS B	\$74.32
						10-015-58200	Telephones-Cellular-Infor	\$379.20
						10-016-58200	Telephones-Cellular-Facil	\$307.96
						10-025-58200	Telephones-Cellular-Human	\$100.06
						10-039-58200	Telephones-Cellular-Commu	\$379.28
						Totals for VERIZON WIRELESS (POB 660108):		\$8,053.78
VERO ITALIAN KITCHEN	12/6/2019	VER120619	103397	12/6/2019	CATERING SERVICE FOR AWARD BANQUET 12.06	10-025-54450	Employee Recognition-Human	\$3,630.00
						Totals for VERO ITALIAN KITCHEN:		\$3,630.00
VFIS OF TEXAS / REGNIER & ASSOCIATES	11/1/2019	50867	1719	11/13/2019	ADD 2-2018 RAMS #8926 & #8928/VFIS-CM-1051153	10-001-54900	Insurance-Admin	\$4,082.14
	11/1/2019	50868	1719	11/13/2019	ADD 6-2018 DODGES/THEFT FEE - VFIS-CM-1051153	10-001-54900	Insurance-Admin	\$11,430.00
	12/1/2019	50992	1887	12/18/2019	RENEWAL INSTALLMENT/VFIS-CM-1051153 & VFIS-CM-1051153	10-001-54900	Insurance-Admin	\$38,781.00
						Totals for VFIS OF TEXAS / REGNIER & ASSOCIATES:		\$54,293.14

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
WALKER, DEBRA	12/6/2019	WAL120619	1873	12/11/2019	NOTARY STAMP RENEWAL REIMBURSEMENT	10-026-54100	Dues/Subscriptions-Recor	\$99.95
							Totals for WALKER, DEBRA:	\$99.95
WARD, JUSTIN	11/20/2019	WAR112019	103207	11/20/2019	PER DIEM/TX EMS CONF 11/23/19-11/26/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$197.50
	11/25/2019	WAR112519	1796	11/26/2019	PER DIEM/RECRUTING TUSAHSC/SA COLLEGE	10-025-57300	Recruit/Investigate-Human	\$91.50
							Totals for WARD, JUSTIN:	\$289.00
WASTE MANAGEMENT OF TEXAS	11/26/2019	5659279-1792-4	103460	12/11/2019	STATION 14 12/01/19-12/31/19	10-016-58800	Utilities-Facil	\$41.94
	11/26/2019	5659461-1792-8	103460	12/11/2019	STATION 27 12/01/19-12/31/19	10-016-58800	Utilities-Facil	\$158.03
	11/26/2019	5658621-1792-8	103460	12/11/2019	STATION 41 12/01/19-12/31/19	10-016-58800	Utilities-Facil	\$192.95
	11/26/2019	5658619-1792-2	103460	12/11/2019	STATION 43 12/01/19-12/31/19	10-016-58800	Utilities-Facil	\$144.23
	12/26/2019	5662899-1792-4	103719	1/8/2020	STATION 14 01/01/20-01/31/20	10-016-58800	Utilities-Facil	\$42.96
	12/26/2019	5662255-1792-5	103719	1/8/2020	STATION 41 01/01/20-01/31/20	10-016-58800	Utilities-Facil	\$217.08
	12/26/2019	5663074-1792-2	103719	1/8/2020	STATION 27 01/01/20-01/31/20	10-016-58800	Utilities-Facil	\$157.76
							Totals for WASTE MANAGEMENT OF TEXAS:	\$954.95
WEBB, KAREN	12/5/2019	WEB120519	1874	12/11/2019	TRAVEL EXPENSE/AAA CONFERENCE 11/03/19-11	10-011-53150	Conferences - Fees, Travel, & Meals-EMS	\$861.76
							Totals for WEBB, KAREN:	\$861.76
WESTWOOD N. WATER SUPPLY	11/1/2019	1520 11/01/19	103066	11/6/2019	STATION 27 09/20/19-10/21/19	10-016-58800	Utilities-Facil	\$101.63
	11/19/2019	WES 11/19/19	103162	11/20/2019	DOWN PYMT/DEPOSIT ON 2" WATER TAP & MET	10-016-57100	Professional Fees-Facil	\$2,500.00
	12/1/2019	1520 12/01/19	103390	12/4/2019	STATION 27 10/21/19-11/21/19	10-016-58800	Utilities-Facil	\$210.65
							Totals for WESTWOOD N. WATER SUPPLY:	\$2,812.28
WHEAT, NIVEA	12/18/2019	JON121819	1915	12/18/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$616.80
							Totals for WHEAT, NIVEA:	\$616.80
WHITENER ENTERPRISES, INC.	11/11/2019	80357	1797	11/26/2019	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$54.00
	11/14/2019	80689	1797	11/26/2019	OIL & LUBRICANTS/SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$950.40
						10-010-57750	Small Equipment & Furniture-Fleet	\$151.90
						10-010-56400	Oil & Lubricants-Fleet	\$895.00
	12/10/2019	82579	1916	12/18/2019	OIL & LUBRICANTS/SHOP SUPPLIES	10-010-56400	Oil & Lubricants-Fleet	\$774.90
						10-010-57725	Shop Supplies-Fleet	\$890.03
							Totals for WHITENER ENTERPRISES, INC.:	\$3,716.23
WIESNER, INC.	12/6/2019	609150	1917	12/18/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$271.21
	12/9/2019	609170	1917	12/18/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$217.61
							Totals for WIESNER, INC.:	\$488.82
WILKINS LINEN & DUST CONTROL SERVICE	11/15/2019	208087	1798	11/26/2019	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$77.18

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	11/29/2019	209499	1875	12/11/2019	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$77.18
	12/6/2019	210399	1918	12/18/2019	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$78.60
	12/20/2019	212142	1984	1/8/2020	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$77.18
	Totals for WILKINS LINEN & DUST CONTROL SERVICE:							\$310.14
WILLIAMS SCOTSMAN	11/7/2019	7271724	103208	11/20/2019	STATION 33 TEMP TRAILER RENTAL	10-016-53600	Damages/Insurance Claims	\$7,932.69
	12/5/2019	7350375	103461	12/11/2019	STATION 33 TEMPORAY TRAILER RENTAL 74 X 1	10-016-53600	Damages/Insurance Claims	\$1,839.75
	Totals for WILLIAMS SCOTSMAN:							\$9,772.44
WILLIAMS, MICHAEL	12/20/2019	WIL122019	103580	12/20/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$2,797.19
	Totals for WILLIAMS, MICHAEL:							\$2,797.19
WILLINGHAM, MISTI	11/19/2019	WIL111919	1760	11/20/2019	TRAVEL EXP/ADOBE MAX CONF 11/3/19-11/7/19 &	10-001-53150	Conferences - Fees, Travel, & Meals-Admi	\$280.77
						10-001-56200	Mileage Reimbursements-Admin	\$34.92
	11/19/2019	WIL111919 \$ 11.	1760	11/20/2019	MILEAGE REIMBURSEMENT 10/23/19	10-001-56200	Mileage Reimbursements-Admin	\$11.37
	11/21/2019	WIL112119	1799	11/26/2019	PER DIEM/TX EMS CONF AWARD LUNCHEON 11/	10-001-53150	Conferences - Fees, Travel, & Meals-Admi	\$75.50
	12/10/2019	WIL121019	1876	12/11/2019	MILEAGE REIMBURSEMENT 11/21/19-12/21/19	10-001-53150	Conferences - Fees, Travel, & Meals-Admi	\$261.00
						10-001-56200	Mileage Reimbursements-Admin	\$84.68
	Totals for WILLINGHAM, MISTI:							\$748.24
WILTSHIRE, SEAN	12/18/2019	WHI121819	1919	12/18/2019	TUITION REIMBURSEMENT/FALL 2019	10-025-58550	Tuition Reimbursement-Human	\$623.20
	Totals for WILTSHIRE, SEAN:							\$623.20
WISE PREMIUM SEATING SOLUTIONS	12/17/2019	0558935-IN	103643	1/3/2020	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,356.70
						10-010-59050	Vehicle-Parts-Fleet	\$144.04
	Totals for WISE PREMIUM SEATING SOLUTIONS:							\$3,500.74
WOLEBEN, SHANNON	11/27/2019	WOL112719	1877	12/11/2019	MILEAGE REIMBURSEMENT/CYBER SECURITY A	10-005-56200	Mileage Reimbursements-Accou	\$11.60
	Totals for WOLEBEN, SHANNON:							\$11.60
WOOD, CHRISTOPHER	11/13/2019	WOO111319	103149	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,495.68
	Totals for WOOD, CHRISTOPHER:							\$1,495.68
WOODLAND OAKS UTILITY CO	11/21/2019	55082501 11/21	103309	11/26/2019	STATION 27 10/15/19-11/14/19	10-016-58800	Utilities-Facil	\$218.12
	12/20/2019	55082501 12/20	103644	1/3/2020	STATION 27 11/14/19-12/16/19	10-016-58800	Utilities-Facil	\$109.80
	Totals for WOODLAND OAKS UTILITY CO:							\$327.92
WURTH USA, INC.	12/27/2019	50380437			CREDIT/INVOICE #96549273	10-010-57725	Shop Supplies-Fleet	(\$264.00)
	12/27/2019	50380438			CREDIT/INVOICE # 96570094	10-010-57725	Shop Supplies-Fleet	(\$264.00)
	11/19/2019	96570094	103310	11/26/2019	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$315.99

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 01/28/2020 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	12/17/2019	96595043	103645	1/3/2020	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$18.95
						10-010-57725	Shop Supplies-Fleet	\$1,010.71
						10-010-57725	Shop Supplies-Fleet	\$32.95
							Totals for WURTH USA, INC.:	<u>\$850.60</u>
ZAPF, MADISON	11/13/2019	ZAP111319	1721	11/13/2019	ALARM CERTIFICATION PAY	10-000-21400	Accrued Payroll-BS	\$1,515.68
							Totals for ZAPF, MADISON:	<u>\$1,515.68</u>
ZOLL DATA SYSTEMS	11/1/2019	INV00051329	103209	11/20/2019	HOSTED BILLING PRO - 3 YEAR (12/01/19-12/31/19)	10-000-14900	Prepaid Expenses-BS	\$8,062.50
	12/2/2019	INV00053052	103539	12/18/2019	HOSTED BILLING PRO - 3 YEAR (01/01/20-01/31/20)	10-000-14900	Prepaid Expenses-BS	\$8,062.50
	12/2/2019	INV00053051	103646	1/3/2020	ROAD SAFETY ZOLL ONLINE SOFTWARE ACCESS	10-010-55650	Maintenance- Equipment-Fleet	\$2,970.00
							Totals for ZOLL DATA SYSTEMS:	<u>\$19,095.00</u>
ZOLL MEDICAL CORPORATION	11/15/2019	2969450	1800	11/26/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$492.00
	11/16/2019	2969816	1800	11/26/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,260.00
	11/18/2019	2970565	1800	11/26/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$8,139.60
						10-009-54200	Durable Medical Equipment-Dept	\$150.50
	11/20/2019	2971838	1829	12/4/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,821.90
	11/22/2019	2973159	1878	12/11/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,318.40
	11/20/2019	2971697	1829	12/4/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$8,400.00
	11/25/2019	2974040	1878	12/11/2019	EQUIPMENT REPAIR	10-009-57650	Repair-Equipment-Dept	\$1,525.75
	11/25/2019	2973878	1878	12/11/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$990.20
	12/10/2019	2980061	1920	12/18/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,945.75
	12/16/2019	2983373	1958	1/3/2020	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,787.25
							Totals for ZOLL MEDICAL CORPORATION:	<u>\$27,831.35</u>

CAPITAL PURCHASES

B & C CONSTRUCTORS	11/1/2019	4521	103271	11/26/2019 CHANGE ORI 10-016-52753	Capital Purchase - Building/Improvements-	\$14,196.14
					Totals for B & C CONSTRUCTORS:	\$14,196.14
CDW GOVERNMENT, INC.	11/7/2019	VQX7526	1738	11/20/2019 HPE PROLIAN 10-015-52754	Capital Purchase - Equipment-Infor	\$155.00
	11/1/2019	VPX4617	1773	11/26/2019 HPE DL380 GI 10-015-52754	Capital Purchase - Equipment-Infor	\$2,991.52
	11/1/2019	VJR1444	1773	11/26/2019 HPE PROLIAN 10-015-52754	Capital Purchase - Equipment-Infor	\$315.00
	11/1/2019	VNL9559	1773	11/26/2019 HPE PROLIAN 10-015-52754	Capital Purchase - Equipment-Infor	\$5,939.01
	11/4/2019	VPX2868	1773	11/26/2019 HPE PROLIAN 10-015-52754	Capital Purchase - Equipment-Infor	\$675.00
	12/1/2019	VVZ2507	1836	12/11/2019 HPE PROLIAN 10-015-52754	Capital Purchase - Equipment-Infor	\$20,800.00
	12/1/2019	VWR5496	1836	12/11/2019 HPE 3YR EXT 10-015-52754	Capital Purchase - Equipment-Infor	\$3,233.04
	12/17/2019	WDG4965	1936	1/3/2020 STORAGE DR 10-015-52754	Capital Purchase - Equipment-Infor	\$178.02
					Totals for CDW GOVERNMENT, INC.:	\$34,286.59
CWS PROPANE, LLC	11/25/2019	109325	1814	12/4/2019 NEW 2000 GA 10-004-52754	Capital Purchase - Equipment-Radio	\$14,080.20
					Totals for CWS PROPANE, LLC:	\$14,080.20
DAILEY WELLS COMMUNICATI	11/18/2019	17GB072568A	1767	11/26/2019 ASSEMBLY, C 10-004-52754	Capital Purchase - Equipment-Radio	\$64,511.87
	11/18/2019	18CC102410A	1767	11/26/2019 INSTALLATIC 10-004-52754	Capital Purchase - Equipment-Radio	\$140,452.00
					Totals for DAILEY WELLS COMMUNICATION INC.:	\$204,963.87
MICROWAVE NETWORKS	12/5/2019	20191205	103519	12/18/2019 MICROWAVE 10-004-52754	Capital Purchase - Equipment-Radio	\$187,673.85
					Totals for MICROWAVE NETWORKS:	\$187,673.85
MOBILE ELECTRIC POWER SO	12/1/2019	14141	103438	12/11/2019 COLOR CONT 10-010-52755	Capital Purchase - Vehicles-Fleet	\$8,558.40
					Totals for MOBILE ELECTRIC POWER SOLUTIONS, INC dba MOBILE POWER:	\$8,558.40

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$19,989.92
10-000-14305	A/R Employee-BS	\$2,450.00
10-000-14900	Prepaid Expenses-BS	\$100,045.18
10-000-21000	Accrued Expenditures-BS	\$95.39
10-000-21400	Accrued Payroll-BS	\$75,092.17
10-000-21585	P/R-Flexible Spending-BS-BS	\$7,516.93
10-000-21590	P/R-Premium Cancer/Accident-BS	\$25,407.06
10-000-21595	P/R-Health Savings-BS-BS	\$34,808.22
10-000-21600	Employee Deferred Comp.-BS	\$103,819.55
10-000-21650	TCDRS Defined Benefit Plan-BS	\$712,959.08
10-000-23200	Deferred Revenue-BS	\$1,166.22
10-001-52200	Advertising-Admin	\$242.32
10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$2,345.30
10-001-53310	Contractual Obligations- County Appraisal-Admin	\$72,205.14
10-001-53550	Customer Relations-Admin	\$381.60
10-001-54100	Dues/Subscriptions-Admin	\$649.99
10-001-54450	Employee Recognition-Admin	\$2,300.00
10-001-54900	Insurance-Admin	\$54,293.14
10-001-55500	Legal Fees-Admin	\$11,982.00
10-001-55900	Meals - Business and Travel-Admin	\$57.99
10-001-56200	Mileage Reimbursements-Admin	\$130.97
10-001-57100	Professional Fees-Admin	\$9.99
10-001-58200	Telephones-Cellular-Admin	\$571.79
10-001-58600	Travel Expenses-Admin	\$20.00
10-002-53100	Computer Supplies/Non-Cap.-HCAP	\$270.15
10-002-53150	Conferences - Fees, Travel, & Meals-HCAP	\$147.43
10-002-55700	Management Fees-HCAP	\$36,102.84
10-002-57100	Professional Fees-HCAP	\$1,406.00
10-002-58200	Telephones-Cellular-HCAP	\$400.24
10-004-52754	Capital Purchase - Equipment-Radio	\$406,717.92
10-004-53330	Contractual Obligations- Other-Radio	\$1,600.00
10-004-54500	Equipment Rental-Radio	(\$194.08)
10-004-54725	Fuel - Non-Auto-Radio	\$1,085.00
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$635.78
10-004-55650	Maintenance- Equipment-Radio	\$120,000.00
10-004-57100	Professional Fees-Radio	\$14,117.33
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$3,165.10
10-004-57225	Radio Repair - Parts-Radio	\$8,164.61
10-004-57725	Shop Supplies-Radio	\$601.67
10-004-57750	Small Equipment & Furniture-Radio	\$528.35
10-004-58200	Telephones-Cellular-Radio	\$893.94
10-004-58310	Telephones-Service-Radio	\$477.16
10-004-58800	Utilities-Radio	\$4,881.46
10-005-53050	Computer Software-Accou	\$3,500.00
10-005-56200	Mileage Reimbursements-Accou	\$24.19
10-005-58200	Telephones-Cellular-Accou	\$72.66
10-006-52700	Business Licenses-Alarm	\$220.00
10-006-53050	Computer Software-Alarm	\$12,200.00
10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$940.00
10-006-58200	Telephones-Cellular-Alarm	\$597.46
10-006-58500	Training/Related Expenses-CE-Alarm	\$349.00
10-007-52700	Business Licenses-EMS	\$550.00
10-007-52950	Community Education-EMS	\$499.98
10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$11,607.49

Account Summary

Account Number	Description	Net Amount
10-007-54100	Dues/Subscriptions-EMS	\$937.27
10-007-54450	Employee Recognition-EMS	\$5,580.25
10-007-55900	Meals - Business and Travel-EMS	\$78.32
10-007-56100	Meeting Expenses-EMS	\$34.10
10-007-56200	Mileage Reimbursements-EMS	\$547.00
10-007-57000	Printing Services-EMS	\$175.00
10-007-57100	Professional Fees-EMS	\$50,219.05
10-007-58200	Telephones-Cellular-EMS	\$2,518.00
10-007-58500	Training/Related Expenses-CE-EMS	\$7,216.21
10-007-58600	Travel Expenses-EMS	\$231.98
10-007-58700	Uniforms-EMS	\$27,635.00
10-008-52500	Bio-Waste Removal-Suppl	\$4,617.02
10-008-53150	Conferences - Fees, Travel, & Meals-Suppl	\$282.40
10-008-53800	Disposable Linen-Suppl	\$8,363.13
10-008-53900	Disposable Medical Supplies-Suppl	\$156,977.39
10-008-54100	Dues/Subscriptions-Suppl	\$128.82
10-008-56300	Office Supplies-Suppl	\$2,672.20
10-008-56600	Oxygen & Gases-Suppl	\$8,493.90
10-008-56900	Postage-Suppl	\$3,118.67
10-008-57000	Printing Services-Suppl	\$100.00
10-008-57750	Small Equipment & Furniture-Suppl	\$373.29
10-008-57900	Station Supplies-Suppl	\$8,484.92
10-008-58200	Telephones-Cellular-Suppl	\$372.84
10-008-58700	Uniforms-Suppl	\$553.23
10-009-52600	Books/Materials-Dept	\$9,137.54
10-009-52700	Business Licenses-Dept	\$608.00
10-009-52950	Community Education-Dept	\$1,504.39
10-009-53050	Computer Software-Dept	\$1,902.00
10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$831.93
10-009-53550	Customer Relations-Dept	\$9,780.00
10-009-54000	Drug Supplies-Dept	\$40,251.23
10-009-54100	Dues/Subscriptions-Dept	\$83.02
10-009-54200	Durable Medical Equipment-Dept	\$31,897.63
10-009-54450	Employee Recognition-Dept	\$1,034.20
10-009-55650	Maintenance- Equipment-Dept	\$24,094.00
10-009-56100	Meeting Expenses-Dept	\$4,996.99
10-009-56200	Mileage Reimbursements-Dept	\$104.17
10-009-56300	Office Supplies-Dept	\$393.00
10-009-57000	Printing Services-Dept	\$181.96
10-009-57100	Professional Fees-Dept	\$9,900.00
10-009-57650	Repair-Equipment-Dept	\$3,657.56
10-009-58200	Telephones-Cellular-Dept	\$372.84
10-009-58500	Training/Related Expenses-CE-Dept	\$10,578.00
10-010-52000	Accident Repair-Fleet	\$938.99
10-010-52755	Capital Purchase - Vehicles-Fleet	\$8,558.40
10-010-53150	Conferences - Fees, Travel, & Meals-Fleet	\$303.18
10-010-54450	Employee Recognition-Fleet	\$87.40
10-010-54500	Equipment Rental-Fleet	\$557.41
10-010-54700	Fuel - Auto-Fleet	\$50,042.63
10-010-54800	Hazardous Waste Removal-Fleet	\$468.55
10-010-55100	Laundry Service & Purchase-Fleet	\$423.88
10-010-55650	Maintenance- Equipment-Fleet	\$2,970.00
10-010-56200	Mileage Reimbursements-Fleet	\$231.20
10-010-56400	Oil & Lubricants-Fleet	\$4,138.46

Account Summary

Account Number	Description	Net Amount
10-010-56500	Other Services-Fleet	\$231.00
10-010-57700	Shop Tools-Fleet	\$510.02
10-010-57725	Shop Supplies-Fleet	\$2,798.91
10-010-57750	Small Equipment & Furniture-Fleet	\$1,077.25
10-010-58200	Telephones-Cellular-Fleet	\$72.66
10-010-58600	Travel Expenses-Fleet	\$486.00
10-010-58900	Vehicle-Batteries-Fleet	\$1,330.65
10-010-59000	Vehicle-Outside Services-Fleet	\$429.00
10-010-59050	Vehicle-Parts-Fleet	\$89,024.67
10-010-59100	Vehicle-Registration-Fleet	\$191.29
10-010-59150	Vehicle-Tires-Fleet	\$10,342.78
10-010-59200	Vehicle-Towing-Fleet	\$709.00
10-011-52600	Books/Materials-EMS B	\$100.16
10-011-52900	Collection Fees-EMS B	\$12,609.04
10-011-53150	Conferences - Fees, Travel, & Meals-EMS B	\$2,088.69
10-011-54100	Dues/Subscriptions-EMS B	\$170.00
10-011-55500	Legal Fees-EMS B	\$10.00
10-011-57100	Professional Fees-EMS B	\$16,809.95
10-011-57750	Small Equipment & Furniture-EMS B	\$316.78
10-011-58200	Telephones-Cellular-EMS B	\$148.64
10-011-58500	Training/Related Expenses-CE-EMS B	\$2,205.00
10-015-52700	Business Licenses-Infor	\$1,135.00
10-015-52754	Capital Purchase - Equipment-Infor	\$34,286.59
10-015-53000	Computer Maintenance-Infor	\$11,819.00
10-015-53050	Computer Software-Infor	\$25,141.63
10-015-53075	Computer Software - MDC First Responder-Infor	\$5,490.00
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$2,233.10
10-015-55400	Leases/Contracts-Infor	\$10,938.08
10-015-57100	Professional Fees-Infor	\$82,724.98
10-015-57650	Repair-Equipment-Infor	\$617.50
10-015-57700	Shop Tools-Infor	\$1,057.77
10-015-57750	Small Equipment & Furniture-Infor	\$23,871.29
10-015-58200	Telephones-Cellular-Infor	\$1,092.24
10-015-58310	Telephones-Service-Infor	\$24,487.69
10-016-52600	Books/Materials-Facil	\$197.32
10-016-52753	Capital Purchase - Building/Improvements-Facil	\$14,196.14
10-016-53150	Conferences - Fees, Travel, & Meals-Facil	\$547.52
10-016-53330	Contractual Obligations- Other-Facil	\$21,796.03
10-016-53500	Customer Property Damage-Facil	\$40.35
10-016-53600	Damages/Insurance Claims	\$69,055.28
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$65,607.25
10-016-57100	Professional Fees-Facil	\$2,500.00
10-016-57700	Shop Tools-Facil	\$529.46
10-016-57725	Shop Supplies-Facil	\$3,195.05
10-016-57750	Small Equipment & Furniture-Facil	\$12,734.89
10-016-58200	Telephones-Cellular-Facil	\$593.37
10-016-58500	Training/Related Expenses-CE-Facil	\$170.00
10-016-58800	Utilities-Facil	\$59,955.00
10-025-51700	Health & Dental-Human	\$103,866.23
10-025-51710	Health Insurance Claims-Human	\$579,588.76
10-025-51720	Health Insurance Admin Fees-Human	\$203,194.71
10-025-51800	Unemployment Expense-Human	\$45.62
10-025-53150	Conferences - Fees, Travel, & Meals-Human	\$1,148.59
10-025-54350	Employee Health\Wellness-Human	\$1,114.02

Account Summary

Account Number	Description	Net Amount
10-025-54450	Employee Recognition-Human	\$12,662.37
10-025-55500	Legal Fees-Human	\$3,828.50
10-025-56200	Mileage Reimbursements-Human	\$12.02
10-025-57100	Professional Fees-Human	\$133.20
10-025-57300	Recruit/Investigate-Human	\$7,739.65
10-025-58200	Telephones-Cellular-Human	\$200.12
10-025-58500	Training/Related Expenses-CE-Human	\$387.86
10-025-58550	Tuition Reimbursement-Human	\$16,428.02
10-025-59350	Worker's Compensation Insurance-Human	\$65,393.00
10-026-53150	Conferences - Fees, Travel, & Meals-Recor	\$32.49
10-026-54100	Dues/Subscriptions-Recor	\$99.95
10-026-56200	Mileage Reimbursements-Recor	\$206.56
10-026-56500	Other Services-Recor	\$525.82
10-026-57100	Professional Fees-Recor	\$301.00
10-026-58500	Training/Related Expenses-CE-Recor	\$3,996.00
10-039-56500	Other Services-Commu	\$16,382.32
10-039-58200	Telephones-Cellular-Commu	\$629.64
22-000-23200	Deferred Revenue-BS	\$1,288.98
	GRAND TOTAL:	\$4,006,719.63

JP Morgan Chase Bank

November 2019 Credit Card Transactions

VENDOR	INVOICE DATE	DESCRIPTION	INVOICE AMOUNT
*PERKSATWORK*FTD	10/21/2019	PO#54256 FLOWERS SANDY WAGNER	\$ 59.39
*PERKSATWORK*FTD	10/17/2019	PO#54201 FLOWERS DEVIN LIPPE	\$ 59.39
*PERKSATWORK*FTD	10/10/2019	PO#54145 FLOWERS MEGAN BULLINGER	\$ 59.39
AAPC	11/04/2019	PO#54331 ICD-10 BOOK 2020 FOR RHONDA COTTRELL	\$ 100.16
AAPC	10/17/2019	PO#54189 AAPC MEMBERSHIP RHONDA COTTRELL	\$ 170.00
ABLE GLASS AND MIRROR	10/31/2019	HCAP WINDOW REPAIR	\$ 11.25
AHA STROKE CONFERENCE	10/22/2019	A. ADAMS AMERICAN HEART ASSOCIATION INTERNATIONAL STROKE CONFERENCE 202	\$ 400.00
AMTRAK .CO2880680566059	10/17/2019	A. ADAMS AMERICAN HEART ASSOCIATION INTERNATIONAL STROKE CONFERENCE 202	\$ 264.00
APCO INTERNATIONAL INC	10/25/2019	10-23-19 M. ZAPF APCO 249.00 REQ 21903 PO 54607	\$ 249.00
APPLE.COM/BILL	10/30/2019	PO#54316 I CLOUD STORAGE FOR MISTI WILLINGHAM	\$ 9.99
ATT*BUS PHONE PMT	10/18/2019	STATION 30 FIRE PANEL 2816893247 09/23/19-10/22/19	\$ 164.24
ATT*BUS PHONE PMT	10/18/2019	STATION 31 FIRE PANEL 09/23/19-10/22/19	\$ 448.12
ATT*BUS PHONE PMT	10/08/2019	STATION 40 FIRE PANEL 2812598210 09/13/19-10/12/19	\$ 218.34
AVIS RENT A CAR	11/04/2019	11-01-19 ASM WEEK 2 CAR DIFFERENCE	\$ 0.01
BATTERIES+BULBS #0949	10/24/2019	TRUCK TOOLS	\$ 115.10
C & R WATER SUPPLY, IN	10/16/2019	STATION 44 09/13/19-10/15/19	\$ 80.10
CITIZEN CPR FOUNDATION	10/14/2019	A. HERRING REG CAS SUMMIT 12-10-12-14	\$ 595.00
COBURN SUPPLY COMPANY	11/04/2019	STATION 20 BAY HEATER	\$ 70.84
COH PARKING METERS	10/08/2019	PARKING	\$ 4.00
CRAWFORD CONROE	10/23/2019	CO DETECTOR SUPPLIES	\$ 46.53
CRAWFORD CONROE	10/22/2019	SCREWS FOR CO DETECTOR INSTALLS	\$ 13.85
CRISIS PREVENTION	10/18/2019	J. GUTIERREZ CPI NON-VIOLENT CRISIS INTERVENTION TRAINING 10-22	\$ 1,799.00
DIGITAL COMPLIANCE	10/18/2019	HIPAA AWARENESS TRAINING COURSE	\$ 3,996.00
DSHS REGULATORY PROG	11/04/2019	RENEWAL EMS EDUCATOR'S LICENSE MCKELVEY, BRENT JASON	\$ 34.00
DSHS REGULATORY PROG	10/29/2019	RENEWAL EMS PERSONNEL - RENEWAL EMS EDUCATOR'S LICENSE JAMES CAMPBELL	\$ 160.00
DSHS REGULATORY PROG	10/28/2019	RENEWAL EMS PERSONNEL MARCHETTI, MICHAEL JOSEPH	\$ 96.00
DSHS REGULATORY PROG	10/15/2019	RENEWAL EMS PERSONNEL JADE CAMPBELL	\$ 126.00
DSHS REGULATORY PROG	10/10/2019	RENEWAL EMS PERSONNEL JONES	\$ 96.00
DSHS REGULATORY PROG	10/08/2019	RENEWAL EMS PERSONNEL WESSALE	\$ 96.00
DTV*DIRECTV SERVICE	10/24/2019	STATION 11 INV 36822925212 10/21/19-11/20/19	\$ 58.98
DTV*DIRECTV SERVICE	10/16/2019	STATION 14 INV 36799450824 10/13/19-11/12/19	\$ 98.50
DTV*DIRECTV SERVICE	10/14/2019	INVOICE 36791925086 OCTOBER 2019	\$ 1,632.27
DTV*DIRECTV SERVICE	10/08/2019	STATION 90 INV 36771387369 10/05/19-11/04/19	\$ 162.97
EDLEN ELECTRICAL	11/05/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ELECTRICAL CONNECTION	\$ 441.66
EMBASSY SUITES	11/04/2019	ASM HOTEL WEEK 2 RESERVATION CONFIRMATION - J. SHAW	\$ 890.10
EMBASSY SUITES	11/04/2019	ASM HOTEL WEEK 2 RESERVATION CONFIRMATION - J. SEEK	\$ 890.10
EPCOR	10/18/2019	STATION 40 METER 6439634 08/27/19-09/26/19	\$ 26.17
EPCOR	10/17/2019	STATION 40 METER 273692 08/27/19-09/26/19	\$ 44.61
EXPEDIA 7483165090528	10/10/2019	TIHCA CONFERNCE HOTEL ROOM DUSTIE KLIEN	\$ 138.11
EXPEDIA 7485510903855	10/17/2019	MISTI CANCELLED ORIGINAL HOTEL RESERVATION SHE THOUGHT IT WAS A FRAUD CH/	\$ (1,468.67)
EXPEDIA 7485510903855	10/17/2019	ADOBE MAX LOS ANGELES ORIGINAL HOTEL RESERVATION MISTI WILLINGHAM	\$ 1,468.67
EXPEDIA 7485702019203	10/18/2019	ADOBE MAX LOS ANGELES 2ND HOTEL RESERVATION FOR MISTI SHE CANCELLED THE	\$ 1,562.56
FACEBK *3SSTDN6242	11/01/2019	PO#53673 HIRING ADVERTISEMENT ON FACEBOOK	\$ 10.69
FEDEX 60277333	10/14/2019	INVOICE 6-761-93468	\$ 23.66
FEDEX 60338003	10/28/2019	INVOICE 6-776-17952	\$ 73.49
FRESH TRACKS TRANSP	10/15/2019	L. GILLIUM TRAVEL RESCHEDULE FOR CAAS VISIT AIRPORT TRANSFER	\$ 58.00
GAYLORD OPRYLAND	10/18/2019	AAA CONFERENCE NASHVILLE HOTEL BRETT ALLEN	\$ 600.89
GAYLORD OPRYLAND	10/11/2019	AAA CONFERENCE NASHVILLE HOTEL EMILY FITZGERALD. RUBINA BOOKED 2 SEPARAT	\$ 334.37
GAYLORD OPRYLAND	10/11/2019	AAA CONFERENCE NASHVILLE HOTEL EMILY FITZGERALD. RUBINA BOOKED 2 SEPARAT	\$ 312.62
GREATER EAST MONTGOMER	11/04/2019	CHAMBER LUNCHEON 11.06.19/RANDY JOHNSON	\$ 15.00
HERSHEY LODGE CON C	10/21/2019	ABC 360 HERSHEY HOTEL KAREN WEBB AND RHONDA COTTRELL	\$ 626.04
HILTON	10/14/2019	S. SIMMONDS SETRAC HOTEL 10-08-19-10-11-19	\$ 343.35
HILTON	10/14/2019	SETRAC CONFERENCE GALVESTON, TX HOTEL ALICIA WILLIAMS	\$ 362.25
HILTON	10/14/2019	SETRAC GALVESTON HOTEL CASSIE CULVER	\$ 362.25
HILTON	10/14/2019	SETRAC GALVESTON HOTEL RENE LEAL	\$ 362.25
HOLIDAY INNS	10/14/2019	RECRUITING SOUTH PLAINS COLLEGE TAX REFUND	\$ (11.05)
HYATT HOTELS	10/14/2019	A. HERRING HYATT CAS SUMMIT 12-10-12-14	\$ 868.76
IAH PARKING ECOPARK1	11/04/2019	11-01-19 ASM WEEK 2 J. SHAW PARKING	\$ 56.00
KINGWOOD PSYCHIATRY	10/18/2019	EMPLOYEE EVALUATION PO 54258	\$ 300.00
KROGER #0136	11/05/2019	PO#54362 GIFT CARDS FOR EMPLOYEE SURVEY 80%	\$ 375.00
KROGER #0136	10/25/2019	PO#54270 GIFT CARDS FOR EMPLOYEE SURVEY 70%	\$ 250.00
KROGER #0136	10/11/2019	PO#54079 EMPLOYEE BIRTHDAY GIFT CARDS	\$ 350.00
LOWES #00232*	11/05/2019	SHOP HEAD REPAIR SUPPLIES IN SERVICE CENTER AND DRYER VENT REPLACEMENT S	\$ 70.38
LOWES #00232*	10/14/2019	ADMIN OFFICE 335 BLINDS REPLACEMENT	\$ 266.00
LOWES #00232*	10/10/2019	STATION 26 DOOR SHADE REPLACEMENT	\$ 19.99

JP Morgan Chase Bank

November 2019 Credit Card Transactions

VENDOR	INVOICE DATE	DESCRIPTION	INVOICE AMOUNT
MONTGOMERY CO TX MV CN	10/16/2019	REGISTRATION OF SHOPS 55 AND 57	\$ 15.00
MONTGOMERY CO TX MV CN	10/16/2019	REGISTRATION OF SHOPS 55 AND 57	\$ 0.32
NAEMT	10/28/2019	INVOICE NO. 021909462031000 2ND EDITION PROVIDER COURSE FEE	\$ 210.00
NAEMT	10/22/2019	INVOICE NO. 021909461181000 2ND EDITION HYBRID PROVIDER COURSE FEE	\$ 10.00
OMNI HOTELS	10/11/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ONE NIGHT DEPOSIT	\$ 136.07
OMNI HOTELS	10/11/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ONE NIGHT DEPOSIT	\$ 136.07
OMNI HOTELS	10/11/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ONE NIGHT DEPOSIT	\$ 136.07
OMNI HOTELS	10/11/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ONE NIGHT DEPOSIT	\$ 136.07
OMNI HOTELS	10/11/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ONE NIGHT DEPOSIT	\$ 136.07
OMNI HOTELS	10/11/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ONE NIGHT DEPOSIT	\$ 136.07
OMNI HOTELS	10/10/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ONE NIGHT DEPOSIT	\$ 136.07
OMNI HOTELS	10/10/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ONE NIGHT DEPOSIT	\$ 136.07
OMNI HOTELS	10/10/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ONE NIGHT DEPOSIT	\$ 136.07
OMNI HOTELS	10/10/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ONE NIGHT DEPOSIT	\$ 136.07
OMNI HOTELS	10/10/2019	TEXAS EMS CONFERENCE 11-24-19-11-27-19 ONE NIGHT DEPOSIT	\$ 136.07
PAYCLIX	10/16/2019	STATION 44 09/13/19-10/15/19 FEE	\$ 3.18
PP*MICHIANA	10/21/2019	INVOICE 15-6200 DT4EMS ONLINE STUDENT ACCESS CODES	\$ 92.64
PREMIERE GLOBAL SERVIC	11/04/2019	INVOICE 664906 09/13/19-10/12/19	\$ 64.85
RELIANT ENERGY	11/01/2019	STATION 40 SECURITY LIGHT INV 170003474590	\$ 66.55
RENAISSANCE HOTELS	10/21/2019	EMS WORLD 10-14-19-10-19-19 TAX RATE ADJUSTMENT	\$ 0.04
RENAISSANCE HOTELS	10/21/2019	EMS WORLD 10-14-19-10-19-19 PARKING 2 TAHOES	\$ 169.54
RENAISSANCE HOTELS	10/18/2019	EMS WORLD 10-13-19-10-16-19 R. DICKSON	\$ 525.93
RENAISSANCE HOTELS	10/16/2019	EMS WORLD 10-14-19-10-19-19 J. SHAW AND J. CAMPBELL	\$ 1,032.10
RENAISSANCE HOTELS	10/16/2019	EMS WORLD 10-14-19-10-19-19 J. WARD AND R. CARTER	\$ 1,032.10
REV.COM	10/24/2019	BOD 10.22.19 TC0064113773	\$ 92.00
RUSSOS NEW YORK PIZZER	10/08/2019	TAX REFUND FROM HR TRAINING 10-01-19 PO 54109	\$ (33.00)
SAMSCLUB.COM	10/14/2019	PO#54119 STATION SUPPLIES RESTOCK ORDER	\$ 1,168.02
SHELL OIL 575420630QPS	10/21/2019	FUEL EMS WORLD / FLEET CARD NOT ACCEPTED	\$ 54.00
SHELL OIL 575420630QPS	10/21/2019	FUEL EMS WORLD / FLEET CARD NOT ACCEPTED	\$ 53.85
SHERATON	10/17/2019	APHA CONFERENCE PHILADELPHIA HOTEL EMILY GORDON	\$ 1,378.98
SHERATON	10/10/2019	NHAQ REFUND FOR HENRIETTA'S HOTEL, SHE CAME HOME A DAY EARLY DUE TO TROP	\$ (739.58)
SHERWIN WILLIAMS 72701	10/24/2019	ADMIN BUILDING PAINT	\$ 85.20
SMK*SURVEYMONKEY.COM	10/09/2019	PO#54092 SURVEY MONKEY PLAN UPGRADE	\$ 83.02
SOUTHWEST AIRLINES	10/16/2019	L. GILLIUM FLIGHT RESCHEDULE FOR CAAS SITE VISIT 11-08-19	\$ 173.98
STERICYCLE	10/29/2019	INVOICE 4008866088 OCTOBER 2019	\$ 2,308.51
THE GALLERY COLLECTION	11/04/2019	PO#54257 EMPLOYEE HOLIDAY CARDS	\$ 756.42
THE HOME DEPOT #0508	11/04/2019	SHOP SUPPLIES	\$ 67.31
THE HOME DEPOT #0508	11/01/2019	REPLACEMENT LOCKS FOR TRAILER	\$ 32.47
THE HOME DEPOT #0508	10/28/2019	CREDIT RETURN MAILBOX POST	\$ (27.55)
THE HOME DEPOT #0508	10/28/2019	PATIENT MAILBOX REPAIR	\$ 67.90
THE HOME DEPOT #0508	10/25/2019	SHOP SUPPLIES	\$ 32.94
THE HOME DEPOT #0508	10/24/2019	STATION 20 REPAIRS SIGN LIGHTING REPAIR	\$ 71.59
THE HOME DEPOT #0508	10/24/2019	SHOP SUPPLIES	\$ 195.17
THE HOME DEPOT #0508	10/23/2019	CO DETECTOR INSTALLATION SUPPLIES	\$ 21.38
THE HOME DEPOT #0508	10/23/2019	SHOP TOOLS	\$ 56.42
THE HOME DEPOT #0508	10/21/2019	STATION 43 SIGN LIGHTING REPAIR	\$ 49.23
THE HOME DEPOT #0508	10/18/2019	ADMIN GYM SHOWER REPAIR	\$ 39.96
THE HOME DEPOT #0508	10/14/2019	SHOP SUPPLIES	\$ 77.57
THE HOME DEPOT #0508	10/11/2019	STATION 26 CURTAINS	\$ 44.94
THE HOME DEPOT #0508	10/11/2019	SHOP TOOLS	\$ 27.94
THE HOME DEPOT #0508	10/10/2019	ALARM DOOR CAMERA INSTALLATION	\$ 5.98
THE HOME DEPOT #0508	10/09/2019	PO#54051 STATION 10	\$ 277.00
THE HOME DEPOT #6523	10/30/2019	SUPPLIES FOR EAST COUNTY TOWER PROPANE TANK SLAB	\$ 105.78
THE HOME DEPOT #6819	10/23/2019	STATION 27 SUPPLIES	\$ 136.20
THE HOME DEPOT #6819	10/16/2019	STATION 27 LOCK BOX AND PIPE INSULATION	\$ 55.09
THE PETAL PATCH	10/14/2019	PO#54149 FLOWERS FOR DAVENPORT FAMILY	\$ 65.00
TIFF S TREATS	10/14/2019	10-11-19 ER NURSES WEEK TIFF'S TREATS REQ 21902 PO 54570	\$ 381.60
TRS RENTELCO	10/23/2019	CREDIT FOR ALL TAX ON RENTAL EQUIPMENT CHARGES	\$ (371.25)
TRS RENTELCO	10/22/2019	TAX CHARGED ON RENTAL EQUIPMENT, CREDIT WAS RECEIVED	\$ 177.17
UNITED AIRLINES	11/04/2019	11-01-19 ASM WEEK 2 J. SHAW LUGGAGE	\$ 30.00
UNITED AIRLINES	11/04/2019	11-01-19 ASM WEEK 2 J. SEEK LUGGAGE	\$ 30.00
UNITED AIRLINES	10/28/2019	10-26-19 ASM WEEK 2 J. SHAW LUGGAGE	\$ 30.00
UNITED AIRLINES	10/14/2019	A. HERRING UNITED CAS SUMMIT 12-10-12-14	\$ 584.60
UNITED AIRLINES	10/24/2019	AAA CONFERENCE NASHVILLE FLIGHT EMILY FITZGERALD	\$ 417.60
UNITED AIRLINES	10/17/2019	APHA CONFERENCE PHILADELPHIA FLIGHT EMILY GORDON	\$ 405.60

JP Morgan Chase Bank
November 2019 Credit Card Transactions

VENDOR	INVOICE DATE	DESCRIPTION	INVOICE AMOUNT	
UNITED AIRLINES	10/10/2019	AAA CONFERENCE NASHVILLE, TN FLIGHT BRETT ALLEN	\$	560.60
UPS*000000A690R4409	10/15/2019	INVOICE 0000A690R4409	\$	259.19
WALGREENS.COM PHOTO #1	10/11/2019	10-10-19 SAVE REUNION 7-31-19, 8-19-19, MARCH REPRINT REQ 21595 PO 54278	\$	31.28
WALMART.COM	10/31/2019	PO#54313 STATION SUPPLIES RESTOCK ORDER	\$	67.52
WALMART.COM	10/10/2019	PO#54086 REPLACEMENT TVS FOR EMS TO TAKE TO TEXAS EMS CONFERENCE. TV'S PI	\$	499.98
WASTE MGMT WM EZPAY	10/15/2019	INVOICE 5651634-1792-8	\$	2,706.00
WOLTERS KLUWER HEALTH	10/18/2019	10-17-19 A. ADAMS AHA MEMBERSHIP 88.00 REQ 21909 PO 54602	\$	88.00
WYNDHAM	10/14/2019	TIHCA CONFERENCE GALVESTON REMAINING BALANCE OF SELF PARKING THAT DAVID	\$	8.66
WYNDHAM	10/14/2019	TIHCA CONFERENCE GALVESTON TAXES FOR THE ROOMS WHO HAD SELF PARKING	\$	0.66
TOTAL			\$	38,927.62

JP Morgan Chase Bank
December 2019 Credit Card Transactions

VENDOR	INVOICE DATE	DESCRIPTON	INVOICE AMOUNT
AED SUPERSTORE	11/22/2019	PO#54643 ZOLL AED REPLACEMENT BATTERIES	\$ 257.70
AMAZON PRIME	11/20/2019	PO#54725 AMAZON PRIME MEMBERSHIP TAX WAS NOT E	\$ 128.82
APPLE.COM/BILL	12/02/2019	PO#54784 I CLOUD MONTHLY RENEWAL FOR MISTI	\$ 9.99
ATT*BUS PHONE PMT	11/18/2019	STATION 31 FIRE ALARM 281-689-6865 10/23/19-11/22/19	\$ 453.14
ATT*BUS PHONE PMT	11/18/2019	STATION 30 FIRE PANEL 10/23/19-11/22/19	\$ 169.28
ATT*BUS PHONE PMT	11/07/2019	STATION 40 FIRE ALARM 10/13/19-11/12/19	\$ 220.30
BESTBUYCOM805662642345	11/25/2019	PO 54745 LG 86" LED SMART 4K TV	\$ 1,999.99
C & R WATER SUPPLY, IN	11/18/2019	STATION 44 10/15/19-11/15/19	\$ 80.10
CAESARS HOTEL AND CASINO	11/25/2019	HOTEL-CENTRAL SQUARE CAD CONFERENCE LAS VEGA	\$ 225.63
CAESARS HOTEL AND CASINO	11/25/2019	HOTEL-CENTRAL SQUARE CAD CONFERENCE LAS VEGA	\$ 225.63
CAESARS HOTEL AND CASINO	11/25/2019	HOTEL-CENTRAL SQUARE CAD CONFERENCE LAS VEGA	\$ 225.63
CAMBRIA SUITES PHILADE	11/20/2019	TX EMS CONFERENCE	\$ 669.60
CHICK-FIL-A #03922	11/11/2019	CHICK -FIL-A CAAS VISIT BREAKFAST 34.10 PO 54517	\$ 34.10
COBURN SUPPLY COMPANY	11/08/2019	ADMIN VENT 1ST FLOOR	\$ 65.67
COMCAST OF HOUSTON	12/03/2019	STATION 23 11/16/19-12/15/19 ACCT# 08495457	\$ 113.12
COMCAST OF HOUSTON	11/06/2019	STATION 23 ACCT# 0849557 10/16/19-11/15/19	\$ 113.12
CONROE BOILT AND FASTE	11/08/2019	BOLTS FOR BLUE BEAM SYSTEM	\$ 19.80
CRACKER BARREL #288 CO	11/25/2019	PO#54747 EMPLOYEE THANKSGIVING LUNCHEON 11/21/1	\$ 1,611.00
DSHS REGULATORY PROG	11/21/2019	11-20-19 VILARREAL RENEWAL	\$ 64.00
DSHS REGULATORY PROG	11/19/2019	11-18-19 W. SULLIVAN RENEWAL	\$ 126.00
DSHS REGULATORY PROG	11/15/2019	11-14-19 SANSON RENEWAL	\$ 96.00
DTV*DIRECTV SERVICE	11/25/2019	STATION 11 INVOICE 36919972532 11/21/19-12/20/19	\$ 58.98
DTV*DIRECTV SERVICE	11/18/2019	STATION 14 11/13/19-12/12/19 INVOICE 36895645854	\$ 98.50
DTV*DIRECTV SERVICE	11/14/2019	INVOICE 36890668576	\$ 1,645.77
DTV*DIRECTV SERVICE	11/08/2019	STATION 90 10/15/19-11/04/19 INV 36771387369	\$ 169.97
EDLEN ELECTRICAL	11/29/2019		\$ (65.66)
EDLEN ELECTRICAL	11/26/2019		\$ 250.50
EPCOR	11/18/2019	STATION 40 09/26/19-10/25/19	\$ 27.32
EPCOR	11/15/2019	STATION 40 09/26/19-10/25/19 METER 273692	\$ 51.74
EXPEDIA 7496338909328	11/22/2019	HOTEL- LASERFICHE EMPOWER 02/11/20-02/14/20 C.HON	\$ 2,602.34
EXXONMOBIL 47941372	12/04/2019	VEHICLE MAINTENANCE	\$ 8.00
EXXONMOBIL 47941372	11/08/2019	VEHICLE MAINTENANCE	\$ 8.00
FASTSIGNS 13301	12/05/2019	BAC: 2EA 48"X36" POSTER AND BAC: 1 EA 36"X1 0" CORA	\$ 181.96
FEDEX 60470406	11/25/2019	INVOICE 6-851-19697 SHIPPING CHARGES	\$ 23.98
FEDEX 60564539	12/02/2019	INVOICE 6-837-16656 SHIPPING CHARGES	\$ 23.94
FITCH AND ASSOCIATES L	11/27/2019		\$ 2,645.00
FITCH AND ASSOCIATES L	11/27/2019		\$ 2,645.00
FSI*CENTERPOINT ENERGY	11/18/2019	ADMIN ACCT# 8858923-9	\$ 961.21
GRADUATION OUTLET	11/07/2019	PO#54464 CORDS FOR MRC GRADUATION	\$ 90.85
H3 RANCH	11/25/2019	TX EMS CONFERENCE	\$ 550.26
HCTRA EZ TAG REBILL	11/27/2019	HCTRA AUTO CHARGE	\$ 480.00
HMP COMM	11/18/2019	EMS WORLD MAGAZINE 175.00 REQ 22204 PO 54884	\$ 175.00
HOBBY-LOBBY #0203	11/18/2019	PO#54603 ITEMS FOR DISPLAY BOARD IN LOBBY	\$ 65.75
INT*IN *GIROUX AIR CON	11/22/2019	HVAC TRAINING CLASS - BARRETT	\$ 170.00
KROGER #0136	11/22/2019	KROGER SAVE REUNION 42.98 REQ 22047 PO 54773	\$ 42.98
KROGER #0136	11/13/2019	KROGER SAVE REUNION 29.99 REQ 21851 PO 54560	\$ 29.99
KROGER #0136	11/13/2019	KROGERS SAVE REUNION 82.96 REQ 21850 PO 54559	\$ 82.96
KROGER #0136	11/22/2019	HOLIDAY GIFT CARDS FOR MEALS THANKSGIVING AND C	\$ 5,000.00
KROGER #0136	11/27/2019	PO#54597 DECEMBER BIRTHDAY GIFT CARDS 2 SEPARA	\$ 140.00
KROGER #0136	11/27/2019	PO#54678 ADDITIONAL GIFT CARD FOR EMPLOYEE OF TH	\$ 105.95
KROGER #0136	11/26/2019	PO#54597 DECEMBER BIRTHDAY GIFT CARDS 2 SEPARA	\$ 210.00
KROGER #0136	11/25/2019	BBQ LUNCH	\$ 87.40
KROGER #142	12/05/2019	12-4-19 KROGER STORK REUNION	\$ 42.98
KROGER #357	11/22/2019	PO#54712 DRINKS FOR THANKSGIVING LUNCHEON 11/22/	\$ 23.52
LA QUINTA INN AND SUITES	11/14/2019	11-14-19 RECRUITMENT TEAM UTAHSC-SA COLLEGE RC	\$ 9.06
LA QUINTA INN AND SUITES	11/14/2019	11-14-19 RECRUITMENT TEAM UTAHSC-SA COLLEGE RC	\$ 9.06
LA QUINTA INN AND SUITES	11/14/2019	11-14-19 RECRUITMENT TEAM UTAHSC-SA COLLEGE RC	\$ 84.29
LA QUINTA INN AND SUITES	11/14/2019	11-14-19 RECRUITMENT TEAM UTAHSC-SA COLLEGE RC	\$ 84.29
LAS VEGAS SUPERSHUTTLE	11/25/2019	SHUTTLE- CENTRAL SQUARE CAD CONFERENCE LAS VE	\$ 66.00
LOWES #00232*	12/04/2019	TABLE SUPPLIES	\$ 133.31
LOWES #00232*	12/03/2019	TABLE SUPPLIES	\$ 83.08
LOWES #00232*	11/29/2019	SHOP SUPPLIES FOR TABLE	\$ 80.48
LOWES #00232*	11/15/2019	STATION 33 CURTAINS	\$ 115.02
LOWES #00232*	11/08/2019	SHOP SUPPLIES	\$ 9.96
LOWES #00232*	11/15/2019	SHOP SUPPLIES	\$ 103.88
LOWES #00232*	11/13/2019	CONDUIT AND EMT FOR MAGNOLIA TOWER	\$ 24.20

JP Morgan Chase Bank
December 2019 Credit Card Transactions

VENDOR	INVOICE DATE	DESCRIPTON	INVOICE AMOUNT
LOWES #00232*	11/06/2019	EAST COUNTY PROPANE TANK SUPPLIES	\$ 107.75
MCKENZIES BBQ & BURGER	11/25/2019	ADDITIONAL TURKEY FOR THE MCHD THANKSGIVING CE	\$ 199.73
MONTGOMERY CO TX MV CN	11/18/2019	REGISTRATION OF SHOPS 58, 60, 61 AND 64	\$ 0.65
MONTGOMERY CO TX MV CN	11/18/2019	REGISTRATION OF SHOPS 58, 60, 61 AND 64	\$ 30.00
MONTGOMERY CO TX MV CN	11/08/2019	REGISTRATION OF SHOPS 59 AND 63	\$ 0.32
MONTGOMERY CO TX MV CN	11/08/2019	REGISTRATION OF SHOPS 59 AND 63	\$ 15.00
MONTGOMERY VEHREG	11/11/2019	REGISTRATION OF SHOPS 16 AND 44	\$ 15.00
NAEMSP	11/21/2019		\$ 850.00
NAEMSP	11/20/2019	11-20-19 NAEMSP JC REGISTRATION	\$ 600.00
NAEMSP	11/18/2019	11-15-19 NAEMSP KC REGISTRATION	\$ 1,235.00
NAEMT	11/06/2019	11-04-19 NAEMT 2ND ED PROVIDER COURSE FEE	\$ 225.00
NATIONAL ACADEMY OF AM	11/15/2019	PO#54394 2019 MANDATORY CE FOR BILLING	\$ 2,205.00
OMNI HOTELS	12/03/2019	TX EMS CONFERENCE	\$ 32.48
OMNI HOTELS	12/03/2019	TX EMS CONFERENCE	\$ 16.24
OMNI HOTELS	12/03/2019	TX EMS CONFERENCE	\$ 16.24
OMNI HOTELS	11/29/2019	TX EMS CONFERENCE	\$ 32.48
OMNI HOTELS	11/29/2019	TX EMS CONFERENCE	\$ 81.20
OMNI HOTELS	11/29/2019	TX EMS CONFERENCE	\$ 16.24
OMNI HOTELS	11/29/2019	TX EMS CONFERENCE	\$ 48.71
OMNI HOTELS	11/29/2019	TX EMS CONFERENCE	\$ 48.72
OMNI HOTELS	11/29/2019	TX EMS CONFERENCE	\$ 48.72
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 408.21
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 408.21
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 136.07
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 272.14
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 136.07
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 408.21
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 408.21
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 272.14
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 192.38
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 272.14
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 192.38
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 136.07
OMNI HOTELS	11/21/2019	TX EMS CONFERENCE	\$ 136.07
OMNI HOTELS	11/27/2019	TX EMS CONFERENCE	\$ 32.48
PAYCLIX	11/18/2019	STATION 44 10/15/19-11/15/19 FEE	\$ 3.18
PAYPAL *SAFETYBELTS	12/05/2019		\$ 135.00
PCA FORT WORTH METERS	11/27/2019	PARKING FOR TEXAS EMS CONFERENCE IN FT. WORTH	\$ 6.00
PCA FORT WORTH METERS	11/27/2019	PARKING AT FORT WORTH EMS CONFERENCE (ALLEN A	\$ 6.00
PORTER READY MIX	11/07/2019	EAST COUNTY TOWER PROPANE TANK CONCRETE POU	\$ 530.00
PREMIERE GLOBAL SERVIC	11/26/2019	INVOICE 667406	\$ 15.57
RELIAANT ENERGY	12/03/2019	STATION 40 SECURITY LIGHT INV 170003474590	\$ 66.38
REV.COM	11/25/2019	TC0278431193 LEVEL I GRIEVANCE ON 11.22.19 ADAM SM	\$ 39.00
REV.COM	11/22/2019	TC07711264277 EXECUTIVE SESSION AUDIO FORM PERS	\$ 64.00
REV.COM	11/18/2019	TC0814236555 PERSONNEL COMMITTEE MEETING	\$ 133.00
REV.COM	11/11/2019	TC0939314685 PUBLIC HEALTH BOD MEETING	\$ 37.00
SAMS CLUB #6421	11/21/2019	PO#54672 1ST ORDER FOR THE AWARDS BANQUET 12/06	\$ 160.22
SAMSClub.COM	11/18/2019	PO#54566 STATION SUPPLIES WAREHOUSE RESTOCK	\$ 1,122.20
SHERATON	11/25/2019	TX EMS CONFERENCE	\$ 12.99
SHERATON	11/25/2019	TX EMS CONFERENCE	\$ 127.86
SHIPLEY DONUTS	11/25/2019	11-21-19 SHIPLEY'S 15.98 REQ 22042 PO 54770	\$ 15.98
SLADEK CONFERENCE SERV	11/26/2019	EXHIBIT HALL ADMISSION FOR ALLEN AND SULLIVAN AT I	\$ 30.00
SOUNDSTRIPE	12/03/2019	PO#54785 YEARLY SUBSCRIPTION FOR MISTI	\$ 135.00
SQU*SQ *PRIME DONUTS	12/05/2019	12-4-19 PRIME DONUTS 13.00 REQ 22200 PO 54904	\$ 13.00
SQU*SQ *PRIME DONUTS	12/04/2019	12-3-19 PRIME DONUTS 13.00 REQ 22198 PO 54902	\$ 13.00
SQU*SQ *PRIME DONUTS	12/03/2019	12-2-19 PRIME DONUTS 13.00 REQ 22196 PO 54900	\$ 13.00
SQU*SQ *PRIME DONUTS	11/21/2019	11-20 PRIME DONUTS 13.00 REQ 22040 PO 54768	\$ 13.00
STERICYCLE	11/27/2019	INVOICE 4008927545 HAZARD WASTE	\$ 2,308.51
SUPERION, LLC	11/22/2019	REGISTRATION -CENTRAL SQUARE CAD CONFERENCE L	\$ 1,497.00
TERRYBERRY	12/05/2019	PO#54825 SHIPPING FOR MARK ROACH'S RING	\$ 47.18
TERRYBERRY	12/03/2019	PO#54831 30 YEAR SERVICE RING FOR MARK ROACH	\$ 2,098.52
TERRYBERRY	11/25/2019	PO#54713 30 YEAR SERVICE RING FOR LOIS CLANCY	\$ 1,642.53
THE HOME DEPOT #0508	11/29/2019	TABLE SUPPLIES	\$ 32.00
THE HOME DEPOT #0508	11/25/2019	SHOP SUPPLIES	\$ 151.54
THE HOME DEPOT #0508	11/25/2019	STATION 33 EXTENSION CORD	\$ 30.97

JP Morgan Chase Bank
December 2019 Credit Card Transactions

VENDOR	INVOICE DATE	DESCRIPTON	INVOICE AMOUNT
THE HOME DEPOT #0508	11/22/2019	STATION 90 BATHROOM LIGHT REPAIR	\$ 31.88
THE HOME DEPOT #0508	11/20/2019	STATION 45 DOOR REPAIR	\$ 67.17
THE HOME DEPOT #0508	11/15/2019	SHOP TOOLS	\$ 111.78
THE HOME DEPOT #0508	11/15/2019	FURNITURE FOR STATION 33	\$ 129.00
THE HOME DEPOT #0508	11/14/2019	SHOP SUPPLY	\$ 14.38
THE HOME DEPOT #0508	11/14/2019	SHOP SUPPLIES	\$ 24.29
THE HOME DEPOT #0508	11/14/2019	SHOP TOOL	\$ 49.98
THE HOME DEPOT #0508	11/14/2019	SHOP SUPPLIES	\$ 38.05
THE HOME DEPOT #0508	11/11/2019	TV BRACKETS	\$ 28.80
THE HOME DEPOT #6819	11/11/2019	STATION WINTER PREPARATION SUPPLY	\$ 44.30
THE HOME DEPOT 508	11/29/2019	SHOP SUPPLIES FOR TABLE	\$ 229.59
THE HOME DEPOT 508	11/11/2019	STATION 32 CEILING TILE REPLACEMENT	\$ 93.06
THE TOASTED YOLK 1	11/08/2019	LUNCH WITH HENDERSON SO	\$ 42.99
TORCHYS TACOS CONROE 6	12/05/2019	12-3-19 TORCHYS 407.00 REQ 22199 PO 54903	\$ 407.00
TORCHYS TACOS CONROE 6	12/04/2019	12-2-19 TORCHYS 341.00 REQ 22197 PO 54901	\$ 341.00
TORCHYS TACOS CONROE 6	11/25/2019	11-22-19 TORCHY'S 363.00 REQ 22045 PO 54772	\$ 363.00
TORCHYS TACOS CONROE 6	11/25/2019	11-21-19 TORCHY'S 402.60 REQ 22043 PO 54771	\$ 402.60
TORCHYS TACOS CONROE 6	11/22/2019	11-20-19 TORCHY'S 402.60 REQ 22041 PO 54769	\$ 402.60
TX.GOV*SERVICEFEE-DIR	11/11/2019	REGISTRATION OF SHOPS 16 AND 44	\$ 4.00
U-HAUL MOVING & STORAG	11/29/2019	RENTAL OF TRAILER FOR EMS CONFERENCE	\$ 164.73
UNITED AIRLINES	11/25/2019	FLIGHT-CENTRAL SQUARE CAD CONFERENCE LAS VEGA	\$ 373.60
UNITED AIRLINES	11/25/2019	FLIGHT-CENTRAL SQUARE CAD CONFERENCE LAS VEGA	\$ 373.60
UNITED AIRLINES	11/25/2019	FLIGHT-CENTRAL SQUARE CAD CONFERENCE LAS VEGA	\$ 373.60
UPS*000000A690R4449	11/12/2019	INVOICE 0000A690R4449 SHIPPING CHARGES	\$ 220.70
WALMART.COM	11/21/2019	PO#54665 REPLACEMENT ITEMS FOR STATION 33 DAMAC	\$ 190.68
WASTE MGMT WM EZPAY	11/14/2019	INVOICE 5654826-1792-7 WASTE MANAGEMENT	\$ 2,910.20
WHATABURGER 1014	11/20/2019	EXTENDED TIME AT INCIDENT (BANK ROBBERY) MEALS F	\$ 78.32
TOTAL			\$ 53,591.23

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (11/01/2019 - 12/31/2019)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
103538	Computer Check	12/15/19	10-37717	PATIENT REFUND	\$70.50	TRUE	12/15/19
103507	Computer Check	12/15/19	15-5756	PATIENT REFUND	\$25.00	TRUE	12/15/19
103124	Computer Check	11/8/19	16-40817	PATIENT REFUND	\$19.75	TRUE	11/8/19
103636	Computer Check	12/23/19	16-52214	SCOTT LAW FIRM	\$91.00	FALSE	12/23/19
103140	Computer Check	11/8/19	17-50497	PATIENT REFUND	\$25.00	TRUE	11/8/19
103527	Computer Check	12/15/19	17-50497B	PATIENT REFUND	\$25.00	FALSE	12/15/19
103503	Computer Check	12/15/19	18-24248	PATIENT REFUND	\$50.00	TRUE	12/15/19
103327	Computer Check	11/27/19	18-39957	AMERISURE MUTUAL INSURANCE COMPANY	\$692.43	TRUE	11/27/19
103337	Computer Check	11/27/19	18-53131	PATIENT REFUND	\$503.56	TRUE	11/27/19
103370	Computer Check	11/27/19	18-58052	PATIENT REFUND	\$477.07	TRUE	11/27/19
103391	Computer Check	11/27/19	19-13004	PATIENT REFUND	\$25.00	TRUE	11/27/19
103496	Computer Check	12/15/19	19-16069	PATIENT REFUND	\$86.46	TRUE	12/15/19
103376	Computer Check	11/27/19	19-16409	SAFEWAY INSURANCE COMPANY	\$615.44	TRUE	11/27/19
103096	Computer Check	11/8/19	19-16816	CIGNA (POB 188012)	\$461.72	TRUE	11/8/19
103067	Computer Check	11/4/19	19-17683	WPS/TRICARE FOR LIFE	\$26.54	TRUE	11/4/19
103385	Computer Check	11/27/19	19-18263	PATIENT REFUND	\$341.03	TRUE	11/27/19
103122	Computer Check	11/8/19	19-18463	PATIENT REFUND	\$590.34	TRUE	11/8/19
103368	Computer Check	11/27/19	19-18994 11/27/19	PAYMENT RESOLUTION SERVICES	\$487.43	TRUE	11/27/19
103344	Computer Check	12/2/19	19-25263	PATIENT REFUND	\$87.36	TRUE	12/2/19
103083	Computer Check	11/8/19	19-25751	AETNA (POB 14079)	\$353.64	TRUE	11/8/19
103367	Computer Check	11/27/19	19-26113	PATIENT REFUND	\$50.33	TRUE	11/27/19
103359	Computer Check	11/27/19	19-27986	PATIENT REFUND	\$15.00	FALSE	11/27/19
103600	Computer Check	12/23/19	19-28181	PATIENT REFUND	\$200.00	FALSE	12/23/19
103108	Computer Check	11/8/19	19-28482	PATIENT REFUND	\$706.20	TRUE	11/8/19
103422	Computer Check	12/9/19	19-29178	PATIENT REFUND	\$441.33	FALSE	12/9/19
103363	Computer Check	11/27/19	19-31498	PATIENT REFUND	\$106.83	TRUE	11/27/19
103333	Computer Check	12/2/19	19-32086	PATIENT REFUND	\$33.52	TRUE	12/2/19
103516	Computer Check	12/15/19	19-32234	PATIENT REFUND	\$265.00	TRUE	12/15/19
103113	Computer Check	11/8/19	19-32793	PATIENT REFUND	\$101.86	TRUE	11/8/19
103501	Computer Check	12/15/19	19-33750	PATIENT REFUND	\$81.39	FALSE	12/15/19
103345	Computer Check	11/27/19	19-35297	PATIENT REFUND	\$100.00	TRUE	11/27/19
103046	Computer Check	11/4/19	19-36260	PATIENT REFUND	\$564.56	TRUE	11/4/19
103353	Computer Check	11/27/19	19-36277	HEALTH CARE SERVICE CORPORATION (POB 731431)	\$267.65	TRUE	11/27/19
103332	Computer Check	11/27/19	19-38134	PATIENT REFUND	\$107.41	TRUE	11/27/19
103389	Computer Check	11/27/19	19-39119	PATIENT REFUND	\$99.14	FALSE	11/27/19
103524	Computer Check	12/15/19	19-39571	NOVITAS SOLUTIONS (POB 3106)	\$533.64	TRUE	12/15/19
103383	Computer Check	12/2/19	19-40385	PATIENT REFUND	\$89.18	FALSE	12/2/19
103117	Computer Check	11/8/19	19-40711	HEALTH CARE SERVICE CORPORATION (POB 731431)	\$432.21	TRUE	11/8/19
103112	Computer Check	11/8/19	19-40793	PATIENT REFUND	\$186.16	TRUE	11/8/19
103384	Computer Check	11/27/19	19-42014	PATIENT REFUND	\$27.76	FALSE	11/27/19
103534	Computer Check	12/15/19	19-42067	UNITED HEALTHCARE (POB 101760)	\$336.86	TRUE	12/15/19
103365	Computer Check	11/27/19	19-42187	PATIENT REFUND	\$250.00	TRUE	11/27/19
103371	Computer Check	11/27/19	19-42811	PATIENT REFUND	\$100.00	TRUE	11/27/19
103597	Computer Check	12/23/19	19-43049	ASSET PROTECTION UNIT INC.	\$95.37	FALSE	12/23/19
103038	Computer Check	11/4/19	19-43291	HEALTH CARE SERVICE CORPORATION (POB 731431)	\$716.39	TRUE	11/4/19
103627	Computer Check	12/23/19	19-4389	PATIENT REFUND	\$607.43	FALSE	12/23/19
103379	Computer Check	11/27/19	19-44444	PATIENT REFUND	\$100.00	TRUE	11/27/19
103423	Computer Check	12/9/19	19-45166	HEALTH CARE SERVICE CORPORATION (POB 731431)	\$605.09	TRUE	12/9/19
103641	Computer Check	12/23/19	19-45190	PATIENT REFUND	\$428.50	FALSE	12/23/19
103641	Computer Check	12/23/19	19-45900	PATIENT REFUND	\$429.25	FALSE	12/23/19
103377	Computer Check	11/27/19	19-46368	PATIENT REFUND	\$265.00	TRUE	11/27/19
103058	Computer Check	11/4/19	19-46801	PATIENT REFUND	\$93.40	TRUE	11/4/19
103642	Computer Check	12/23/19	19-47249	PATIENT REFUND	\$113.03	FALSE	12/23/19
103629	Computer Check	12/23/19	19-47254	PATIENT REFUND	\$667.68	FALSE	12/23/19
103372	Computer Check	12/2/19	19-47515	PATIENT REFUND	\$125.00	TRUE	12/2/19
103619	Computer Check	12/23/19	19-47560	PATIENT REFUND	\$614.05	FALSE	12/23/19
103508	Computer Check	12/15/19	19-47641	PATIENT REFUND	\$50.00	TRUE	12/15/19
103373	Computer Check	11/27/19	19-47913	PATIENT REFUND	\$54.69	TRUE	11/27/19
103116	Computer Check	11/8/19	19-47968	PATIENT REFUND	\$470.78	TRUE	11/8/19
103631	Computer Check	12/23/19	19-48164	PATIENT REFUND	\$435.71	FALSE	12/23/19
103625	Computer Check	12/23/19	19-48852	PATIENT REFUND	\$110.00	FALSE	12/23/19
103512	Computer Check	12/15/19	19-49402	PATIENT REFUND	\$221.36	TRUE	12/15/19
103537	Computer Check	12/15/19	19-50168	PATIENT REFUND	\$85.53	TRUE	12/15/19
103504	Computer Check	12/15/19	19-51140	PATIENT REFUND	\$451.43	TRUE	12/15/19
103618	Computer Check	12/23/19	19-52224	HEALTH CARE SERVICE CORPORATION (POB 731431)	\$113.76	FALSE	12/23/19
103510	Computer Check	12/15/19	19-52315	HCA HOUSTON TOMBALL	\$528.16	FALSE	12/15/19
103513	Computer Check	12/15/19	19-53053	PATIENT REFUND	\$761.71	TRUE	12/15/19
103388	Computer Check	11/27/19	19-54008	PATIENT REFUND	\$492.33	TRUE	11/27/19
103325	Computer Check	11/27/19	19-54252	PATIENT REFUND	\$125.00	TRUE	11/27/19
103623	Computer Check	12/23/19	19-54916	PATIENT REFUND	\$89.46	FALSE	12/23/19
103418	Computer Check	12/9/19	19-55350	PATIENT REFUND	\$490.41	TRUE	12/9/19
103602	Computer Check	12/23/19	19-57013	PATIENT REFUND	\$125.00	FALSE	12/23/19
103647	Computer Check	12/23/19	19-57370	PATIENT REFUND	\$96.12	FALSE	12/23/19
103601	Computer Check	12/23/19	19-58830	PATIENT REFUND	\$69.60	FALSE	12/23/19
103352	Computer Check	12/2/19	19-6839	PATIENT REFUND	\$97.99	TRUE	12/2/19
103060	Computer Check	11/4/19	19-7258	PATIENT REFUND	\$15.00	TRUE	11/4/19
103019	Computer Check	11/4/19	19316433	BLUECROSS BLUESHIELD OF SOUTH CAROLINA	\$95.39	TRUE	11/4/19
TOTAL					\$19,989.92		

MCHD Surplus/Salvage
January 2020

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1	C11145A023948	10018	KING VISION LARYNGOSCOPE	SALVAGE	Damaged display- cannot be repaired
1	62952	8923	EZ IO DRIVER	SALVAGE	Broken pieces inside sealed device- cannot be repaired
1	G26797	9382	EZ IO DRIVER	SALVAGE	No power- cannot be repaired
1	0610FNX3383	7595	NITRONOX UNIT	SALVAGE	Damaged mixer- due to age of unit it cannot be repaired
5	N/A	N/A	Captain's chairs from ambulances	surplus	Replaced with ones that have child restraints
1	N/A	N/A	Top side creeper	salvage	Unuseable condition
15	N/A	N/A	Assorted Whelen / Federal lenses, sirens, controllers, strobes	surplus	Old technology not used any longer

AGENDA ITEM # 32

Board Mtg.: 01/28/2020

Montgomery County Hospital District

Proceeds from Sale of Assets

10/01/2017 - 12/31/2019

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	2010 Dodge Ram 3500 - 201,234 miles	5/22/2018	8,660.00
Vehicles	2009 Ford F350 - 140,736 miles (trade-in)	7/3/2018	15,000.00
Vehicles	2012 Dodge Ram 3500 SLT - 203,110 miles	7/24/2018	8,305.00
Vehicles	2012 Dodge Ram 3500 ST - 194,983 miles	9/21/2018	8,150.00
Vehicles	2012 Dodge Ram 3500 SLT - 199,930 miles	12/18/2018	8,514.00
Vehicles	2012 Dodge Ram 3500 - 189,761 miles	12/18/2018	8,920.00
Vehicles	2008 Chevy Tahoe LS - 199,172 miles	3/12/2019	3,805.00
Vehicles Total			61,354.00
Total Proceeds			61,354.00

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., December 10, 2019 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mr. Cole

3. Pledge of Allegiance

Led by Mr. Chance

4. Roll Call

Present:

Bob Bagley
Justin Chance
Chris Grice
Mark Cole
Sandy Wagner
Brad Spratt
Georgette Whatley

5. Public Comment

There were no comments from the public.

6. Special Recognition:

Retirement of Legal Counsel – Mr. Greg Hudson

Texas EMS Conference Medical Director of the Year Award – Dr. Robert Dickson

2019 EMS World Challenge – Russell Carter and Justin Ward

Non Field – Sean Simmonds

Field – Terry Carpenter

7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

Mr. Randy Johnson, CEO presented a report.

8. Consider and act on Salary Survey. (Mr. Chance, Chair – Personnel Committee)

Mr. Chance made a motion to approve the Salary Survey as presented by staff. Mr. Grice offered a second.

Mr. Spratt made a motion to divide the question and divide the in charge adjustments out and consider them separately from the rest of the original motion. Ms. Whatley offered a second. Mr. Spratt called point of order and advised that a motion and a second had been made and that a motion to divide is non-debatable. The motion failed by a vote of three for (Ms. Whatley, Mr. Spratt and Mr. Bagley) to four against (Mrs. Wagner, Mr. Cole, Mr. Chance and Mr. Grice).

After board discussion the original motion above passed four for (Mr. Grice, Mr. Chance, Mr. Cole, and Mrs. Wagner) to two against (Mr. Spratt and Mr. Bagley) and one abstained (Ms. Whatley).

9. Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)

- **HR 25-608 Professional Development Reimbursement. (attached)**

Mr. Chance made a motion to consider and act on District Policy, HR 25-608 Professional Development Reimbursement. Mr. Grice offered a second. After board discussion motion passed unanimously.

10. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

11. Consider and act on MCHD Committee functions for Quality Performance Improvement including consideration on board resolution. (Mr. Cole, Chairman – MCHD Board)

Mr. Cole made a motion to consider and act on MCHD functions for the Quality Performance Improvement including consideration on EMS board resolution. Mr. Spratt offered a second and motion passed unanimously.

Mr. Cole made a motion to consider and act on MCHD functions for the Quality Performance Improvement including consideration on HCAP board resolution. Mr. Spratt offered a second and motion passed unanimously.

12. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.

Mrs. Melissa Miller, COO presented a report to the board.

13. Consider and act on purchase of replacement ambulance and fire CAD computer workstations. (Ms. Whatley, Chair – PADCOM Committee) (attached)

Ms. Whatley made a motion to consider and act on purchase of replacement ambulance and fire CAD computer workstations. Mr. Spratt offered a second and motion passed unanimously.

14. Consider and act upon vehicle purchasing plan through Enterprise Fleet Management. (Ms. Whatley, Chair – PADCOM Committee)

“Agenda item 14 is tabled for a future meeting”

- 15. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.**

Mrs. Ade Moronkeji, HCAP Manager presented a report to the board.

- 16. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Chance offered a second and motion passed unanimously.

- 17. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Ms. Whatley offered a second and motion passed unanimously.

- 18. Presentation of preliminary Financial Report for one month ended October 31, 2019 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.**

Mr. Brett Allen, CFO presented financial report to the board.

- 19. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer - MCHD Board)**

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Ms. Whatley offered a second and motion passed unanimously.

- 20. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)**

Mr. Grice made a motion to consider and act on salvage and surplus. Ms. Whatley offered a second and motion passed unanimously.

- 21. Secretary's Report - Consider and act on minutes for the October 22, 2019 Regular BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)**

Mrs. Wagner made a motion to consider and act on the minutes for the October 22, 2019 Regular BOD meeting. Mr. Chance offered a second and motion passed. Mr. Spratt abstained from vote unanimously.

- 22. Adjourn**

Meeting adjourned at 5:39 p.m.

Sandy Wagner, Secretary

**MINUTES OF A SPECIAL MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 1:45 p.m., January 14, 2020, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

1. Call to Order

Meeting called to order at 1:45 p.m.

2. Roll Call

Present

Bob Bagley
Chris Grice
Justin Chance
Sandy Wagner
Brad Spratt
Georgette Whatley

3. MCHD Board's motion to accept the resignation of board member Mark Cole for At Large position #1. (Mr. Spratt, Vice-Chairman – MCHD Board)

Mr. Spratt made a motion to accept the resignation of board member Mr. Mark Cole for At large Position #1. Mr. Chance offered a second and motion passed unanimously.

4. Consider and act on the process of interviews and discussion of applicants for the appointment to the vacated At Large position #1 of the MCHD Board of Directors. (Mr. Spratt, Vice-Chairman – MCHD Board)

Mr. Spratt made a motion to direct the staff to get the word out via various forms of media. Mr. Bagley offered a second. Mr. Spratt advised the board will accept any letters of interest or resumes from prospective candidates. A Special BOD meeting is to be scheduled for February 4, 2020 at 4:00 p.m.. Potential candidates will attend the special meeting and be interviewed by the board who will then select a candidate by the end of the special meeting. The motion passed unanimously.

5. Adjourn

Meeting adjourned at 1:52 p.m.

Agenda Item # 34



To: Board of Directors

From: Randy Johnson, CEO

Date: January 23, 2020

Re: Convene into Executive Session – Personnel matters

Convene into executive session pursuant to section 551.071 and 551.074 of the Texas Government Code to confer with legal counsel on pending EEOC complaint and related employee personnel matters on Jessica Kenning. (Mr. Chance, Chair – Personnel Committee)

Agenda Item # 35



To: Board of Directors

From: Randy Johnson, CEO

Date: January 23, 2020

Re: Reconvene from Executive Session – Personnel matters

Reconvene from executive session and make recommendations as necessary with respect to pending EEOC complaint and related employee matters on Jessica Kenning. (Mr. Chance, Chair – Personnel Committee)

Agenda Item # 36



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: January 23, 2020

Re: Questions

Consider and act on question(s) on the board At Large Position #1 candidate for the February 6, 2020 Special BOD meeting. (Mr. Spratt, Vice-Chairman – MCHD Board)