

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: December 10, 2019

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

District

7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
8. Consider and act on Salary Survey. (Mr. Chance, Chair – Personnel Committee)
9. Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)
 - HR 25-608 Professional Development Reimbursement.

Emergency Medical Services

10. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
11. Consider and act on MCHD Committee functions for Quality Performance Improvement. (Mr. Cole, Chair – MCHD Board)

Operations and Health Care Services

12. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.

13. Consider and act on purchase of replacement ambulance and fire CAD computer workstations. (Ms. Whatley, Chair – PADCOM Committee)
14. Consider and act upon vehicle purchasing plan through Enterprise Fleet Management. (Ms. Whatley, Chair – PADCOM Committee)
15. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
16. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)
17. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Finance

18. Presentation of preliminary Financial Report for one month ended October 31, 2019 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
19. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
20. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

Other Items

21. Secretary's Report - Consider and act on minutes for the October 22, 2019 Regular BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)
22. Adjourn.

Sandy Wagner, Secretary

The Board will announce it will convene into Executive Session, if necessary, pursuant to Chapter 551 of the Texas Government Code, to receive advice from Legal Counsel, to discuss matters of land acquisition, litigation and personnel matters as specifically listed on this agenda. The Board of Directors may also announce it will go into Executive Session, if necessary, to receive advice from Legal Counsel regarding any item on this agenda.

Agenda Item # 7



We Make a Difference!

To: Board of Directors
From: Randy Johnson, CEO
Date: December 10, 2019
Re: CEO Report

Board Members:

Thank you for your involvement directing the course of MCHD during 2019. I believe we have done an excellent job of fulfilling our Mission and Vision, which is to care for the indigent and provide EMS services while protecting the interest of taxpayers and ensuring long-term stability through fund development. Our vision is cost-effective indigent care and taxpayer-supplemented EMS with total professionalism administered through an elected board of directors.

We have had an excellent survey from CAAS and have expanded our outreach to our HCAP patients. We are better communicating with all our employees and the public with the help of our PIO, using Facebook, podcasts, video, and social media. We have had an excellent transition of Command Staff management, and Chief Campbell and his team are doing an excellent job. Our Medical Directors and EMS staff are amazing! All our support departments are stable and doing outstanding jobs. Our partnerships with first responders and hospitals is excellent. Thank you for another year of deep concern and thought for the Mission and Vision of MCHD. We have excellent employees who do incredible things each day and a board who cares that MCHD continues to do its very best. Best wishes for you and your families and for all the MCHD team and their families throughout the Holidays.



















- In early November, Chief Campbell, Doc, and I met with Sherriff Henderson to review our partnership. The Sherriff was very complementary of MCHD, and asked if there was something that could be done to have MCHD cover more Inmates that may be eligible for the HCAP program.
- The Press-Ganey employee satisfaction survey has been completed by the MCHD employees. I am impressed that we had an 80% employee participation rate! We have just received the results of the survey. The survey looks at employee satisfaction and employee engagement. There are many tools attached to the survey results to help managers focus on improving the employee engagement. We will review the data and present it to the managers in the January manager's meeting. Later that week, we will release the results to the employees and will present the results and employee engagement improvement plans to the Board at the January Board Meeting.
- ET3, the Medicare alternative treatment and destination project, was supposed to begin January 1. Medicare has delayed the start of this project indefinitely. We will report as we get updated information.

- Chief Campbell and his team have been outstanding, according to the CAAS surveyors who did a three-day survey in mid-November. They stated that MCHD is the model for EMS services and had no recommendations for improvement.
- I attended The Woodlands Memorial Hermann Medical Center advisory board meeting in November. The Topic discussed was Sepsis (Infections). The Hospital discussed the dangers of sepsis and the rapid ways they are identifying and treating it. They also noted that MCHD and TWMHMC have an excellent Sepsis treatment coordination protocol.
- Executive and Command staff participated in a major fleet After Action Review, given by Shawn Simmons, Safety Officer. The review was excellent and we planned safer driving practices as a result of the review.
- MCHD hosted a bus rollover After Accident Review. Mr. Simmons did an excellent job of coordinating the review. Over seventy participants attended. These included MCHD staff, Montgomery Fire staff, Huntsville ISD asst. superintendent and staff, Walker County EMS, Huntsville Fire, Montgomery County Sherriff's Office, Conroe Regional Hospital Staff, and St. Joseph Hospital EMS staff.
- MCHD held a NEOP class with twelve new employees. They will be available to begin working on ambulances in early-mid January.
- Mr. Bagley, Mr. Chance, Melissa, Brett, and I met with the Command Staff and ESD Board of Caney Creek Fire Department in November to discuss the possible rebuilding of their fire station which includes living quarters and bay space for EMS Unit 33. The station has been flooded frequently in the past and needs to be replaced. We discussed ways that MCHD may be able to partner with Caney Creek to help build a new replacement station sooner than later. We will discuss our initial thoughts regarding this project with the board for insights on how we may proceed or if we should proceed with helping replace the station for our EMS unit.
- We held the quarterly Neuro and Trauma conference which was very informative and well attended.
- In Nov-Dec, we held two save and one stork reunions.
- The EMS Recruitment Video has been completed. It is excellent and can not only be used to recruit at conferences and colleges, but can also be used when we are presenting to local communities, Rotary, church, or chamber events. The video is about seven minutes long and includes information on HCAP and Public Health.
- Mr. Chance held a personnel committee meeting.
- We met with the Executive Staff from Conroe Regional. The new COO was introduced.
- Command Staff met with the St. Luke's EMS, Transfer, and Executive staff to discuss operations. All is OK.
- MCHD met with Methodist for a monthly EMS meeting.
- Our MCHD legal counsel is retiring after nineteen years of service. Greg Hudson has been an excellent legal counsel, great legal MCHD historian, and wonderful friend. We will miss him tremendously. Greg, enjoy your next life chapter.
- EMS attended the Texas EMS Conference in November. The conference was excellent. MCHD had a very professional booth, manned with the most professional-looking medics at the conference. They did an excellent job of recruiting new EMS candidates. Additionally, Dr. Dickson won the Medical Director of the Year award for his outstanding work on stroke recognition and care!






















Happy Holidays, and thank you for your service to the citizens of Montgomery County. I look forward to working with each of you in 2020.

Randy

MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT
Organizational Projects

DATE: December 10, 2019				 Task/Project on Schedule	 Task/ Project in Danger of Not Meeting	 Task/Project Not Meeting Schedule
Project	Progress			Evaluation		
Project: <u>Microwave Replacement Project-Phase 3</u> Objective: Redundant microwave connections to our dispatch center Initial Deadline: July 2018 Final Deadline: July 31, 2019 Budget: \$ 1,260,000.00 Actual Costs: will have available in January 2020 Project Manager: Justin Evans/Melissa Miller	Oct 	Nov 	Dec 	The system is installed, functional and the old microwave equipment has been removed. This project is complete. COMPLETE 11/2019		
Project: <u>Station 22 Remodel</u> Objective: Modernize ESD #8 station by tear down and rebuild of current aging station to improve functionality Initial Deadline: July 2020 Revised Deadline: Budget: \$817,185 Actual Cost: \$ Project Manager: Melissa Miller	Oct 	Nov 	Dec 	The Station 22 tear down began Oct. 9 th . Demolition is complete. The week of 12/1 work will be on excavation of the detention pond, import fill for building pad, relocation of existing water lines inside the detention pond. The piers/detention pond wall concrete to start the week of Dec. 9. MCHD crews have been moved to MCHD Station 26 for the duration of the project.		
Project: <u>Conroe Central Station</u> Objective: EMS station in Conroe to improve response times Initial Deadline: October 1, 2019 Final Deadline: December 2019 Budget: \$ 1,000,000 Actual Costs: Project Manager: Melissa Miller	Oct 	Nov 	Dec 	Demolition is near completion. We confirmed that we can asphalt pave the alley to allow for a drive through bay which will change the parking plan and drastically reduce the number of trees to be removed. The remodel and building of the bay is expected to take 7 – 8 weeks. Note: The station will not be ready by January 2020 Shift Bid. New completion date is March 15 th , 2020.		
Project: <u>Station 44/Bentwater</u> Objective: Replace the squad with an ambulance in a shared station with MCESD#2. Initial Deadline: Revised Deadline: Budget: \$250,000 Actual Cost: \$ Project Manager: Melissa Miller	Oct 	Nov 	Dec 	Chief Edwards is reviewing the redlined MCHD contribution and lease agreement.		
Project: <u>Northwest Woodlands Station/1488/Station 27</u> Objective: Build a station to meet deployment needs Initial Deadline: August 31, 2019 Revised Deadline: Dec. 31, 2019 Budget: \$1,400,000 for building + buildout Actual Cost: \$ Project Manager: Melissa Miller	Oct 	Nov 	Dec 	The sprinkler system has been installed. Signage has been approved and pending installation. We are pending the utility districts installation of the new water meter required for the sprinkler system. We will call for inspection for our Certificate of Occupancy as soon as fire suppression and alarm is installed. Support Service is working preparing the station for occupancy.		

MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT
Organizational Projects

DATE: December 10, 2019					 Task/Project on Schedule	 Task/ Project in Danger of Not Meeting	 Task/Project Not Meeting Schedule
Project		Progress			Evaluation		
Project: <u>New Porter Station</u> Objective: Partner with FD on a station at FM 1314 and 99 Initial Deadline: Revised Deadline: Budget: \$500,000 Actual Cost: \$ Project Manager: Melissa Miller		Oct 	Nov 	Dec 	This station is in the planning phase with initial design complete. We reduced the footprint to a total of 2,047 sq. ft. Chief Johnson is aware of the Board’s “not to exceed” amount.		
Project: <u>Bank RFP</u> Objective: To Explore the Market For Banking Services and Pricing Initial Deadline: 1/28/20 New Deadline: Budget: Unbudgeted Actual Cost: No expected cost Project Manager: Brett Allen		Oct 	Nov 	Dec 	RFP was published to MCHD website on 10/30 and published in the <i>Conroe Courier</i> on 10/30 and 11/6. On 11/12, we hosted a pre-proposal conference and met with 7 potential banks. The Responses were due 11/25 at 2:00 p.m. We received responses from 6 banks. We are reviewing responses to present to the Finance Committee on January 7, 2020.		
Project: <u>EMS Transfer Service</u> Objective: Provide quality transfer service. Goal: Average 9-18 runs per day during 2019 Initial Deadline: January 1, 2018 Secondary Deadline: December 31, 2020 FY 19 Budget: \$1,160,182 Actual Cost: Project Manager: James Campbell		Oct 	Nov 	Dec 	We are continuing to evaluate the daily/weekly/monthly needs of the Transfer Division. A standing meeting has been set every two weeks with CHI to monitor the transfer services. This standing meeting with CHI has improved our relationship with CHI and improved transfer volume. The Transfer Manager position was posted, and interviews and selection will take place in mid-December. The goal is to have the Transfer Manager in place by early January 2020, this project is now current. The plan is give the Transfer Division a full year 2020, to meet the defined metrics of improvement.		
Project: <u>EMS Command Supervisor Structure: Phase II</u> Objective: Reorganize EMS to improve both form and flow. Initial Deadline: April 1, 2017 Secondary Deadline: April 1,2020 Budget: Unbudgeted Actual Cost: Project Manager: James Campbell		Oct 	Nov 	Dec 	Chief Shaw has started his new role as the Assistant Chief of Operations. There are still vacant leadership positions that have been a contributing factor in the delay in progress for this project. We have continued to evaluate the structure to ensure as we move forward the necessary structure meets the needs of the organization. Chief Campbell and the Executive Team will determine a more appropriate future deadline. As the Salary Survey nears completion, future promotional process will be planned to help stabilize and finalize EMS Structure.		
Project: <u>Horton Ambulance Purchases</u> Objective: To obtain a safer, more durable and more economical 911 fleet for our ambulance services. Initial Deadline: November 15, 2019 Budget: \$330,000 each Actual Cost: Project Manager: James Campbell		Oct 	Nov 	Dec 	The order for (10) Horton ambulances is has been fulfilled. These (10) ambulance s are in addition to the (4) that were previously purchased, bring the MCHD Horton fleet to a total of (14). The next phase of this project is to evaluate the changes made and operational use of the Hortons. During that evaluation any necessary changes will be communicated before placing our next order of Horton ambulances. For FY2020, the plan is to order (8) more additional Hortons.		
Project: <u>Horton Ambulance Review & 2019 Roll Out</u> Objective: Make improvements to next ambulance order Initial Deadline: 5/1/2019 Budget: Same as above Actual Cost: Project Manager: James Campbell		Oct 	Nov 	Dec 	Our newest (10) Hortons have arrived. All departments are working to get these ambulances ready for service. However, the process has been slowed getting them in service to ensure they are appropriately ready for service to ensure a smooth transition takes place. More work has been needed to be accomplished on our end to ensure the ambulances are ready for service. Horton will be planning a trip to visit MCHD to further learn how the ambulances can be more “turnkey” when they arrive, which will speed up the time to delivery to in-service.		

Agenda Item # 8



We Make a Difference!

To: Board of Directors
From: Emily Fitzgerald, HR Manager
Date: December 10, 2019
Re: **Salary Survey**

Consider and act on Salary Survey. (Mr. Chance, Chair – Personnel Committee)

Please find the attached Salary Survey information that will be presented at tomorrow's Board meeting.

The MCHD Non-field pages show from left to right, the current payscale, a summary of the survey results (low & high), the proposed payscale, and the proposed minimum and maximum wage increases by pay grade. All of that is followed by the supporting survey results.

The Field payscale follows the same model along with the survey results.

The last page is for information only regarding the Public Health District.

As you'll recall from our Budget meetings, this proposed market adjustment was not budgeted because the salary survey was incomplete at that time. The estimated impact is shown in the table below.

Segment	Proposed Wage Increase	One Year	Nine
		W/ Burden @ 14.19%	Months W/ Burden @ 14.19%
Admin	\$134,823	\$153,954	\$115,466
Alarm	\$50,771	\$57,976	\$43,482
EMS	\$816,931	\$932,854	\$699,641
Transfer	\$21,086	\$24,078	\$18,059
Total	<u>\$1,023,611</u>	<u>\$1,168,862</u>	<u>\$876,648</u>

I will be available all day tomorrow to answer any questions.

MCHD Non-Field

Current Payscale				Survey Results		Proposed Payscale					
Pay Grade	Position	Base	Cap	Low	High	Base	Cap	Spread	Minimum Increase	Maximum Increase	Number of 3% Increases to Cap
502	CHIEF EXECUTIVE OFFICER * Salary is at the discretion of the Board of Directors										
501	MEDICAL DIRECTOR *Salary is at the discretion of the CEO										
500	CHIEF FINANCIAL OFFICER CHIEF OPERATIONS OFFICER CHIEF OF EMS	\$106,080	\$175,000	\$80,945	\$216,000	\$122,500	\$183,750	50%	\$0	\$0	1
402	ASST CHIEF OF OPERATIONS ASST CHIEF OF CLINICAL ASST CHIEF OF ALARM CONTROLLER HUMAN RESOURCES MANAGER RADIO & FACILITIES ADMINISTRATOR IT MANAGER	\$76,960	\$115,440	\$56,794	\$185,250	\$85,000	\$127,500	50%	\$1,000	\$11,508	3
401	DIVISION CHIEF OF QUALITY & PROCESS IMPROVEMENT FLEET MANAGER HCAP MANAGER QUALITY IMPROVEMENT MANAGER	\$70,720	\$106,080	\$53,399	\$177,894	\$75,000	\$112,500	50%	\$1,000	\$1,629	2
400	DEPUTY CHIEF OF ALARM BILLING MANAGER BUSINESS ANALYSIS ADMINISTRATOR COMMUNITY PARAMEDICINE MANAGER EDUCATION SUPERVISOR ELECTRONIC BUSINESS PROCESS MANAGER FACILITIES MANAGER QUALITY SUPERVISOR RECORDS MANAGER & COMPLIANCE OFFICER MATERIALS MANAGEMENT MANAGER PROGRAM ADMINISTRATOR TIER 2	\$59,280	\$88,920	\$44,750	\$142,875	\$67,500	\$101,250	50%	\$1,000	\$11,852	4

MCHD Non-Field

Current Payscale				Survey Results		Proposed Payscale					
Pay Grade	Position	Base	Cap	Low	High	Base	Cap	Spread	Minimum Increase	Maximum Increase	Number of 3% Increases to Cap
302	BILLING SUPERVISOR COMMUNITY PARAMEDIC CASE MANAGER EMERGENCY PREPAREDNESS & RISK COORDINATOR FIRST RESPONDER COORDINATOR OUTREACH COORDINATOR PROGRAM ADMINISTRATOR TIER 1 QUALITY COORDINATOR QAQI COORDINATOR	\$55,120	\$82,680	\$39,554	\$98,000	\$60,632	\$90,948	50%	\$1,000	\$3,642	3
301	ACCOUNTANT COMMUNITY PARAMEDIC HUMAN RESOURCES GENERALIST PUBLIC INFORMATION OFFICER LEAD EMT INSTRUCTOR PROFESSIONAL DEVELOPMENT COORDINATOR	\$50,960	\$76,440	\$38,250	\$98,500	\$56,056	\$84,084	50%	\$1,000	\$7,781	3
300	CASE MANAGER PAYROLL/BENEFITS COORDINATOR FLEET TECHNICAL LIASON HCAP COORDINATOR HCAP ELIGIBILITY SUPERVISOR LEAD TECHNICIAN FACILITIES FOREMAN RADIO FOREMAN	\$47,840	\$71,760	\$38,258	\$81,702	\$52,624	\$78,936	50%	\$1,000	\$1,000	3
203	FACILITIES TECHNICIAN III EMS ADMINISTRATIVE COORDINATOR MECHANIC III PHARMACY BENEFITS REPRESENTATIVE II SUPPORT SERVICES ADMINISTRATIVE ASSISTANT	\$41,080	\$61,970	\$30,000	\$83,242	\$45,188	\$67,782	50%	\$1,000	\$1,000	3
202	ACCOUNTS PAYABLE SPECIALIST ACCOUNTS RECEIVABLE SPECIALIST EQUIPMENT SERVICE SPECIALIST FACILITIES TECHNICIAN II MECHANIC II	\$38,480	\$57,720	\$29,500	\$71,500	\$42,328	\$63,492	50%	\$1,000	\$1,000	3

MCHD Non-Field

Current Payscale				Survey Results		Proposed Payscale					
Pay Grade	Position	Base	Cap	Low	High	Base	Cap	Spread	Minimum Increase	Maximum Increase	Number of 3% Increases to Cap
201	IT SUPPORT TECHNICIAN COMMUNICATIONS TECHNICIAN PURCHASING ADMINISTRATIVE COORDINATOR MECHANIC I RECORDS ADMINISTRATOR	\$36,400	\$54,600	\$31,230	\$67,912	\$40,040	\$60,060	50%	\$1,000	\$3,515	3
200	FACILITIES TECHNICIAN I RADIO TECHNICIAN BILLING REPRESENTATIVE III IT WEB ADMINISTRATOR MATERIALS MANAGEMENT SPECIALIST PHARMACY BENEFITS REPRESENTATIVE I	\$34,320	\$51,480	\$25,862	\$77,198	\$37,752	\$56,628	50%	\$1,000	\$1,000	3
102	BILLING REPRESENTATIVE II CLAIMS REPRESENTATIVE ELIGIBILITY SPECIALIST II HR ASSISTANT SCHEDULER	\$29,640	\$44,460	\$28,500	\$83,250	\$35,000	\$52,500	50%	\$1,000	\$4,445	5
101	COMMUNITY HEALTH WORKER DOCUMENT IMAGING SPECIALIST RECEPTIONIST INTAKE SPECIALIST MAKE READY TECHNICIAN II	\$27,768	\$41,652	\$27,277	\$58,884	\$30,545	\$45,818	50%	\$1,000	\$1,000	3
100	BILLING REPRESENTATIVE MATERIALS MANAGEMENT TECH DISTRIBUTION TECHNICIAN MAKE READY TECHNICIAN MECHANIC HELPER	\$25,376	\$38,064	\$29,500	\$59,750	\$27,914	\$41,871	50%	\$1,000	\$1,000	3

Survey Results

MCHD					The Woodlands	Fort Bend	Cyfair	WillCo	Austin Travis Co/City of Austin	PAYSCALE	Robert Half
NON-FIELD Payscale 2018											
Pay Grade	Minimum	Midpoint	Maximum	Position							
502				CHIEF EXECUTIVE OFFICER * Salary is at the discretion of the Board of Directors							
500	\$106,080	\$140,540	\$175,000	CHIEF FINANCIAL OFFICER		\$97,071.12 - \$137,557.44				\$111,061.00	\$113,750 - \$216,000
				CHIEF OPERATIONS OFFICER						\$128,307.00	
				CHIEF OF EMS		\$85,482.72 - \$121,104.00		\$96,329.13 - \$139,482.74		\$80,945.00	
402	\$76,960	\$96,200	\$115,440	ASST CHIEF OF OPERATIONS		\$74,959.20 - \$106,174.80		\$75,303.01 - \$109,047.59		\$76,199.00	
				ASST CHIEF OF CLINICAL		\$74,959.20 - \$106,174.80		\$75,303.01 - \$109,047.59		\$83,281.00	
				ALARM MANAGER	\$66,984.00 - \$102,486.00	\$74,959.20 - \$106,174.80	\$77,438.40			\$84,161.00	
				ACCOUNTING MANAGER	\$76,361.00 - \$116,835.00	\$56,793.60 - \$80,480.64			\$82,243.20 - \$152,817.60	\$85,826.00	\$88,000 - \$167,000
				IT MANAGER	\$99,239.00 - \$151,838.00	\$85,482.72 - \$121,104.00	\$77,438.40			\$86,458.00	\$107,500 - \$185,250
401	\$70,720	\$88,400	\$106,080	HUMAN RESOURCES MANAGER	\$109,004.00 - \$177,894.00	\$97,071.12 - \$137,557.44				\$87,022.00	
				QUALITY IMPROVEMENT MANAGER						\$99,711.00	
				RADIO SYSTEMS MANAGER	\$53,399.00 - \$81,702.00			\$68,221.37 - \$98,787.21		\$93,076.00	
400	\$59,280	\$74,100	\$88,920	ASSISTANT ALARM MANAGER		\$65,437.92 - \$92,748.96				\$57,617.00	
				HCAP MANAGER		\$65,437.92 - \$92,748.96				\$83,045.00	
				BILLING MANAGER						\$64,143.00	\$53,250 - \$98,000
				BUSINESS ANALYSIS ADMINISTRATOR							
				COMMUNITY PARAMEDICINE MANAGER		\$62,076.24 - \$87,925.68					
				EDUCATION SUPERVISOR				\$58,832.50 - \$85,186.22		\$58,479.00	
				FACILITIES MANAGER		\$65,437.92 - 92,748.96	\$68,640.00		\$54,704.00 - \$99,070.40	\$66,428.00	\$44,750 - \$92,250
				FLEET MANAGER		\$65,437.92 - 92,748.96		\$83,116.80 - \$142,875.20		\$68,749.00	
				QUALITY SUPERVISOR						\$70,620.00	
				RECORDS MANAGER & COMPLIANCE OFFICER	\$53,399.00 - \$81,702.00	\$56,793.60 - \$80,450.64			\$73,216.00 - \$132,121.60	\$61,757.00	
				MATERIALS MANAGEMENT MANAGER		\$56,793.60 - \$80,450.64			\$65,166.40 - \$117,728.00	\$67,287.00	\$56,750 - \$108,000
				PROGRAM ADMINISTRATOR TIER 2	\$53,339 - \$81,702					\$63,127.00	
302	\$55,120	\$68,900	\$82,680	BILLING SUPERVISOR		\$46,332.72 - \$65,646.72			\$49,649.60 - \$87,297.60	\$61,231.00	\$52,500 - \$98,000
				COMMUNITY PARAMEDIC		\$53,703.36 - \$76,065.84		\$53,279.74 - \$77,197.60		\$66,323.00	
				EMERGENCY PREPAREDNESS & RISK MANAGER						\$64,673.00	
				EMS IT SPECIALIST			\$52,520.00			\$70,120.00	
				FIRST RESPONDER COORDINATOR							
				OUTREACH COORDINATOR				\$39,554.05 - \$57,364.88	\$49,649.60 - \$87,297.60	\$47,061.00	
				PROGRAM ADMINISTRATOR TIER 1						\$63,127.00	
				QUALITY COORDINATOR				\$43,671.81 - \$63,356.01		\$62,715.00	
				QA/QI COORDINATOR			\$52,520.00			\$48,756.00	
301	\$50,960	\$63,700	\$76,440	CLINICAL DATA ANALYST							
				HUMAN RESOURCES GENERALIST	\$53,399.00 - \$81,702.00	\$56,793.60 - \$80,450.64			\$42,889.60 - \$75,649.60	\$54,974.00	\$38,250 - \$63,250
				PROFESSIONAL DEVELOPMENT COORDINATOR				\$58,832.50 - \$85,186.22		\$48,562.00	
300	\$47,840	\$59,800	\$71,760	CASE MANAGER					\$42,889.60 - \$75,649.60	\$68,811.00	
				PAYROLL/BENEFITS COORDINATOR	\$38,258.00 - \$58,535.00	\$42,595.20 - \$60,322.32	\$49,982.40		\$40,851.20 - \$72,155.20	\$55,467.00	\$39,750 - \$75,000
				ACCOUNTANT	\$53,399.00 - \$81,702.00	\$49,047.12 - \$69,467.76			\$49,649.60 - \$87,297.60	\$57,373.00	\$52,750 - \$98,500
				EMS ADMINISTRATIVE COORDINATOR		\$39,504.96 - \$55,979.28		\$45,886.76 - \$66,557.77		\$50,516.00	
				HCAP COORDINATOR		\$39,504.96 - \$55,979.28				\$50,412.00	
				HCAP ELIGIBILITY SUPERVISOR		\$39,504.96 - \$55,979.28				\$49,378.00	

Survey Results

MCHD					The Woodlands	Fort Bend	Cyfair	WillCo	Austin Travis Co/City of Austin	PAYSCALE	Robert Half
NON-FIELD Payscale 2018											
Pay Grade	Minimum	Midpoint	Maximum	Position							
				LEAD TECHNICIAN						\$45,493.00	
				RADIO FOREMAN	\$46,868.00 - \$71,709.00		\$68,640.00	\$53,279.74 - \$77,197.60		\$48,735.00	
				PUBLIC INFORMATION OFFICER	\$53,399.00 - \$81,702.00	\$49,047.12 - \$69,467.76				\$62,526.00	
203	\$41,080	\$51,525	\$61,970	FACILITIES TECHNICIAN III		\$38,456.48 - \$51,636.24	\$63,523.20		\$47,486.40 - \$83,241.60	\$41,442.00	
				MECHANIC III	\$46,868.00 - \$71,709.00	\$39,734.64 - \$56,292.48			\$47,486.40 - \$83,241.60	\$44,602.00	
				PHARMACY BENEFITS REPRESENTATIVE II						\$37,398.40	
				SUPPORT SERVICES ADMINISTRATIVE ASSISTANT	\$33,416.00 - \$51,127.00					\$44,639.00	\$30,000 - \$43,000
202	\$38,480	\$48,100	\$57,720	ACCOUNTS PAYABLE SPECIALIST	\$33,416.00 - \$51,127.00					\$43,810.00	\$41,750 - \$71,500
				ACCOUNTS RECEIVABLE SPECIALIST		\$36,790.56 - \$52,074.72				\$40,834.00	\$29,500 - \$60,250
				EQUIPMENT SERVICE SPECIALIST						\$40,727.00	
				FACILITIES TECHNICIAN II		\$30,777.12 - \$43,639.20	\$63,523.20		\$34,278.40 - \$58,884.80	\$41,442.00	
				MECHANIC II		\$39,734.64 - \$56,292.48			\$39,686.40 - \$67,912.00	\$44,602.00	
201	\$36,400	\$45,500	\$54,600	IT SUPPORT TECHNICIAN	\$43,803 - \$67,017		\$42,411.20				\$34,250 - \$56,750
				MECHANIC I		\$39,734.64 - \$56,292.48			\$35,984.00 - \$61,755.20	\$44,602.00	
				RECORDS ADMINISTRATOR	\$31,230.00 - \$47,782.00	\$39,504.96 - \$55,979.28			\$39,686.40 - \$67,912.00	\$41,287.00	
200	\$34,320	\$42,900	\$51,480	FACILITIES TECHNICIAN I	\$25,862.00 - \$39,570.00		\$46,425.60		\$33,009.60 - \$52,790.40	\$41,442.00	
				RADIO TECHNICIAN				\$53,279.74 - \$77,197.60	\$35,984.00 - \$61,755.20	\$50,184.00	
				BILLING REPRESENTATIVE III		\$32,029.92 - \$45,393.12	\$49,982.40			\$40,834.00	\$29,500 - \$59,500
				IT WEB ADMINISTRATOR			\$42,411.20			\$55,552.00	\$34,250 - \$56,750
				PHARMACY BENEFITS REPRESENTATIVE I						\$37,398.40	
				SUPPLY CHAIN SPECIALIST						\$45,493.00	
102	\$29,640	\$37,050	\$44,460	BILLING REPRESENTATIVE II			\$49,982.40		\$35,984.00 - \$61,755.20	\$40,834.00	\$29,500 - \$59,500
				CLAIMS REPRESENTATIVE			\$49,982.40			\$40,834.00	\$43,750 - \$83,250
				ELIGIBILITY SPECIALIST II	\$29,962.80 - \$42,532.56					\$42,890.00	
				SCHEDULER		\$39,504.96 - \$55,979.28		\$43,671.81 - \$63,356.01	\$35,984.00 - \$61,755.20	\$48,527.00	\$28,500 - \$47,000
101	\$27,768	\$34,710	\$41,652	COMMUNITY HEALTH WORKER						\$34,243.00	
				DOCUMENT IMAGING SPECIALIST	\$29,187.00 - \$44,657.00	\$32,029.92 - \$45,393.12			\$31,782.00 - \$48,048.00	\$46,444.00	\$27,250 - \$42,250
				HR ASSISTANT/RECEPTIONIST	\$27,277.00 - \$41,734.00	\$39,734.64 - \$56,292.48	\$37,980.80	\$35,841.78 - \$51,824.67	\$34,278.40 - \$58,884.80	\$39,853.00	\$33,250 - \$54,250
				INTAKE SPECIALIST						\$37,638.00	
				MAKE READY TECHNICIAN II						\$32,198.40	
100	\$25,376	\$31,720	\$38,064	BILLING REPRESENTATIVE					\$33,633.60 - \$56,139.20	\$40,834.00	\$29,500 - \$59,500
				MATERIALS MANAGEMENT TECH				\$32,473.21 - \$47,035.88		\$33,280.00	
				DISTRIBUTION TECHNICIAN		\$32,029.92 - \$45,393.12		\$32,473.21 - \$47,035.88		\$37,039.00	\$31,750 - \$59,750
				MAKE READY TECHNICIAN				\$32,473.21 - \$47,035.88		\$32,198.40	
				MECHANIC HELPER						\$34,694.40	

Effective December 11, 2018

Field

Current Payscale				Proposed Payscale						
Pay Grade	MCHD	Base	Cap	Pay Grade	MCHD	Base	Cap * (without enhancement pay)	Minimum Increase	Maximum Increase	Number of 3% from Base to Cap
706.5	Deputy Chief S+	\$92,500	\$118,500	706	Deputy Chief/S+/Division Chief	\$93,500	\$112,500	\$500	\$500	6
706	Deputy Chief (Shift Commander)	\$92,000	\$114,500							
705.5	District Chief S+	\$81,000	\$102,000	705	District Chief/S+	\$85,500	\$100,000	\$500	\$4,233	5
705	District Chief (Supervisor)	\$80,500	\$98,000							
704.5	Captain S+ (FTO)	\$70,000	\$90,000	704	Captain/S+	\$78,500	\$90,000	\$500	\$3,891	4
704	Captain (FTO)	\$69,500	\$86,000							
703.5	In Charge S+ (PII, P-IIs, PIII)	\$66,000	\$86,000	703	In Charge/S+	\$74,000	\$87,000	\$500	\$8,444	5
703	In Charge (PII, P-IIs, PIII)	\$65,500	\$82,000							
702.5	Attendant Paramedic S+	\$61,000	\$66,315	702	Attendant Paramedic/S+	\$61,500	\$66,500	\$500	\$3,515	2
702	Attendant Paramedic	\$60,500	\$62,315							
701.5	Attendant AEMT S+	\$49,500	\$61,500	701	Attendant AEMT/S+	\$49,000	\$57,500	\$500	\$500	5
701	Attendant AEMT	\$49,000	\$57,500							
700.5	Attendant Basic S+	\$45,000	\$54,200	700	Attendant Basic/S+	\$44,500	\$50,500	\$500	\$500	4
700	Attendant Basic	\$44,500	\$50,200							
603.5	Alarm Supervisor S+	\$64,500	\$89,000	603	Alarm District Chief/S+	\$64,000	\$89,000	\$500	\$1,997	11
603	Alarm Supervisor	\$63,500	\$85,000							
602.5	Alarm S+	\$58,500	\$73,000	602	Alarm III/S+	\$58,000	\$73,000	\$500	\$2,621	7
602	Alarm III	\$57,500	\$69,000							
601.5	Alarm S+	\$51,200	\$65,000	601	Alarm II/S+	\$52,000	\$65,000	\$500	\$3,520	7
601	Alarm II	\$50,200	\$61,000							
600.5	Alarm S+	\$42,000	\$52,000	600	Alarm I/S+	\$43,000	\$52,000	\$500	\$2,643	6
600	Alarm	\$41,000	\$48,000							

***\$4,000 Enhancement max added to pay**
\$1,000 Licensure certification pay
\$1,200 Spanish certification pay
\$3,000 Bachelor's Degree pay
\$3,000 RN certification pay

EMS Survey Results

Agency	Hours	Basic	AEMT	Paramedic	In Charge	Captain	District Chief	Rank
Baytown	3340	N/A	N/A	\$19.55	\$24.52	\$28.11	\$32.54	3
The Woodlands	3340	\$18.52	\$19.44	\$20.38	N/A	N/A	N/A	2
Cy-Fair	3340	\$13.71	\$16.00	\$17.13	\$18.07	\$20.44	\$22.10	5
Williams Co	3340	N/A	N/A	\$13.08	N/A	\$19.45	N/A	8
Austin Travis	3340	N/A	N/A	\$15.95	N/A	N/A	N/A	6
Fort Bend	3340	\$12.62	\$13.59	\$14.72	\$17.32	N/A	\$21.19	7
Plano	3340	N/A	N/A	\$20.69	N/A	N/A	N/A	1
MCHD	3340	\$13.32	\$14.67	\$18.11	\$19.61	\$20.81	\$24.10	4

Agency	Hours	Basic	AEMT	Paramedic	In Charge	Captain	District Chief	Rank
Baytown	3340	N/A	N/A	\$65,310.00	\$81,906.00	\$93,901.00	\$108,691.00	3
The Woodlands	3340	\$61,848.67	\$64,936.52	\$68,054.94	N/A	N/A	N/A	2
Cy-Fair	3340	\$45,805.76	\$53,431.04	\$57,216.64	\$60,353.28	\$68,276.00	\$73,819.20	5
Williams Co	3340	N/A	N/A	\$43,671.81	N/A	\$64,946.42	N/A	8
Austin Travis	3340	N/A	N/A	\$53,286.11	N/A	N/A	N/A	6
Fort Bend	3340	\$42,136.64	\$45,398.08	\$49,154.56	\$57,861.44	N/A	\$70,761.60	7
Plano	3340	N/A	N/A	\$69,089.00	N/A	N/A	N/A	1
MCHD	3340	\$44,500.00	\$49,000.00	\$60,500.00	\$65,500.00	\$69,500.00	\$80,500.00	4

Alarm Survey Results

Agency	Hours	Alarm I	Alarm II	Alarm III	Alarm Chief	Rank I	Rank Chief
The Woodlands	2288	\$18.67	\$21.61	\$25.01	\$29.51	2	1
Fort Bend	2288	\$17.12	\$18.24	\$19.43	\$22.46	6	6
Austin Travis	2288	\$18.62	N/A	\$24.40	\$27.33	3	3
Cy-Fair	2288	\$20.39	N/A	\$22.32	\$25.25	1	5
WilCo	2288	\$17.24	N/A	\$23.21	\$25.64	5	4
MCHD	2288	\$17.92	\$21.94	\$25.13	\$27.75	4	2

Agency	Hours	Alarm I	Alarm II	Alarm III	Alarm Chief	Rank I	Rank Chief
The Woodlands	2288	\$42,716.96	\$49,443.68	\$57,222.88	\$67,518.88	2	1
Fort Bend	2288	\$39,170.56	\$41,733.12	\$44,455.84	\$51,388.48	6	6
Austin Travis	2288	\$42,602.56	N/A	\$55,827.20	\$62,531.04	3	3
Cy-Fair	2288	\$46,652.32	N/A	\$51,068.16	\$57,772.00	1	5
WilCo	2288	\$39,445.12	N/A	\$53,104.48	\$58,664.32	5	4
MCHD	2288	\$41,000.96	\$50,198.72	\$57,497.44	\$63,492.00	4	2

MCPHD
PAYSCALE 2015

MCPHD PAYSCALE 2015					Lowest Survey	Highest Survey	Increase of Min Recommended	Increase of Max Recommended	Spread	Comments		Fort Bend	Other Resources	
Pay Grade	Minimum	Midpoint	Maximum	Position										
500	\$51,000	\$65,500	\$84,800	PUBLIC HEALTH DIRECTOR*** TB RN CASE MANAGER CLINIC RN***	\$53,703.36	\$106,174.80	\$60,000	\$90,000	50%	50% 1115 Waiver funded 1115 Waiver funded Grant + County+ Clinic Revenue		\$74,959.20 - \$106,174.80	Bureau of Labor Statistics	
													Indeed	
													\$53,703.36 - \$76,065.84	Payscale
													\$53,703.36 - \$76,065.84	Ziprecruiter
400	\$48,285	\$62,948	\$80,784	CHIEF EPIDEMIOLOGIST***	\$53,706.36	\$112,600	\$56,000	\$84,000	50%			\$53,703.36 - \$76,065.84		
300	\$45,570	\$58,996	\$76,767	EPIDEMIOLOGIST SPECIALIST*** MRC COORDINATOR*** PUBLIC HEALTH COMMUNITY EDUCATOR 1115 WAIVER COORDINATOR PUBLIC HEALTH PREPAREDNESS COORDINATOR***	\$39,066.48	\$92,748.96	\$48,000	\$76,767	60%	Contracted with MCHD CP 1115 Waiver funded				
													\$39,066.48 - \$55,332.00	
													\$65,437.92 - \$92,748.96	
													\$65,437.92 - \$92,748.96	
200	\$40,200	\$49,330	\$61,970	PUBLIC HEALTH LVN	\$39,066.48	\$55,332.00	\$42,000	\$63,000	50%			\$39,066.48 - \$55,332.00		
100	\$30,533	\$35,366	\$42,612	CUSTOMER SERVICE REPRESENTATIVE	\$36,790.56	\$52,074.52	\$34,000	\$51,000	50%	County funding		\$36,790.56 - \$52,074.72		

***Note: MCPHD grant employees salaries are set by amounts allowed through the grants.

Agenda Item # 9



To: Board of Directors


From: Emily Fitzgerald, HR Manager

Date: December 5, 2019

Re: **HR 25-608 Professional Development Reimbursement**

Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)

- HR 25-608 Professional Development Reimbursement.

 Montgomery County Hospital District	PROFESSIONAL DEVELOPMENT & TRAINING REIMBURSEMENT	Page 1 of 1
Department	Policy Number	CAAS Reference Number
Human Resources	HR 25-608	

I. PURPOSE

To provide a uniform guideline that will assist employees who wish to enhance their career opportunities through professional development and training.

II. POLICY

MCHD recognizes that periodically it is necessary for an employee to take job related professional development or training courses that are not part of a degree program. This can enhance an employee's value to the company, keep them up to date on the latest trends and technologies, and add to their knowledge.

1. Professional Development and Training

a) **Eligibility**

- Full time employee in good standing.
- Must have completed 180 days of service with the organization.
- Approval will be made on a case by case basis.

b) **Requirements**

- Courses must be career-enhancing or meet the employment needs of MCHD.

c) **Reimbursement**

- Reimbursement will be made at 80% for coursework.
- The initial approval of a course study does not obligate MCHD to future/continued approval of courses in that course of study. Approvals are only valid for the current course(s).
- In order to receive reimbursement, the course must be completed and passed.
- Employees who terminate employment within the course are not eligible for reimbursement.
- The maximum benefit per fiscal year is \$2,500 per employee that will go towards the lifetime max benefit of \$36,000 stated in the Higher Education Policy.

Agenda Item #10



To: Board of Directors

From: James Campbell

Date: December 10, 2019

RE: EMS Division Report

Executive Summary

- Customer service scores for November 2019 rank MCHD EMS ranked 4th compared to other EMS systems. There are 380 patient surveys within the month of November 2019. Our average survey score was 95.46, and 85.16% of responses gave MCHD the highest rating of “very good.” Overall, 99.27% of responses were positive. In our 4th Quarter CE, Customer Service was a topic of discussion as part of our Compliance Fair.
- On November 7th & 8th 2019, MCHD was evaluated by three CAAS evaluators for our CAAS reaccreditation. The survey resulted in “No Deficiencies Noted” for the entirety of the evaluation. This is rare during a CAAS evaluation, and something we should all be very proud of as an organization! We will receive our official notice from CAAS in mid December 2019.
- The EMS Recruitment video has been released, and it has generated over 10k views. We have received a wealth of positive comments about the quality and message portrayed in the video, it does a great job telling the story of MCHD EMS.
- At the 2019 Texas EMS Conference, Medical Director Dr. Robert Dickson received Texas Medical Director of the Year. This is a tremendous accomplishment for Dr. Dickson and a testament to work being performed across the organization.
- The Centers for Medicare & Medicaid Services have delayed the start of the ET3 project until Spring of 2020
- The Transfer Manager open position has been posted for internal candidates. We hope to have that position filled by the end of 2019, so the new manager can start in January 2020.
- On December 5, 2019 MCHD hosted a Major Incident Review for the Huntsville Bus Accident that happened in October 2019. Multiple agencies attended this After Action, an unprecedented collaboration of agencies all came together to learn. Sean Simmonds did a great job organizing and facilitating this event.
- November 27th – 29th MCHD Deployed (2) MICU Ambulances to Port Neches at the request of SETRAC/EMTF-6 in response to the plant explosion.
- November 23rd– 27th MCHD sent several people to the Texas EMS Conference. The MCHD was well complimented, the recruitment team was very active, and the Clinical Challenge Team performed well.
- On December 6th 2019, Chief Shaw, Chief Cottar, Chief Crocker, Chief Anderson, Dr. Dickson and Chief Campbell met for a strategic planning meeting for 2020 as well as participated in leadership development training.
- Chief Aiken has agreed to manage the TEMS Team, and Chief Sander has agreed to manage the Bike Team.

Alarm Summary

- At the beginning of November we completed our ALARM portion of CAAS. This included meeting with a CAAS representative on a couple different occasions. We were told that they wouldn't be needing any extra policies or procedures due to us being a dual accredited center of excellence. CAAS stated that our quality must be up to par in order for us to be supported by the academy. We spent the better part of our time together going over our plan the Transfer Division and were given a few different thoughts/ideas regarding best practices moving forward.
- At the end of November Kim Brown (Quality) submitted our EFD plan for reaccreditation. We are excited about our continued success regarding fire dispatch and are hopeful that we'll receive our reaccreditation at Navigator conference in April 2020.
- We completed the ALARM Shift Bid process, which aligns with the field Shift Bid. The difference for ALARM is that we have a six month bid. However, both blocks of bids were done at the same time, so staffing for 2020 has been decided and communicated in the center.
- We prepared for CAD server failover which was the last of 3 tests needed to complete the Disaster Recovery piece of our CAD. This is a project that we've been working on for over a year. During this test we manually moved from a server at MCHD to a separate node at CPD. It was a successful failover and we are very pleased knowing that we have redundancy within CAD should something go wrong.
- In December 2019, ALARM will conduct an ALARM Medic II (AM02) promotional process.
- In December of 2019, ALARM will begin to formulate a plan for a new hire process. We have 2 new positions budgeted for FY2020.

Department of Clinical Services Summary

- Completed Q4 CE with Annual Compliance including medical lecture on Geriatric Emergencies and Anticoagulants.
- Two In-Charge candidates have successfully completed the testing/scenario and are entering the Captain evaluation phase.
- Hosted our first Neonatal Resuscitation Program course on-site to trial. We are currently seeking feedback from participants on how we can best implement the content to MCHD.
- Low Frequency – High Risk skills rounding sessions to be held so that field employees can practice these important skills on an annual basis.
- The recall on the O_Two e700 ventilators is complete. We have asked that the manufacturer reimburse us for the additional costs that MCHD has occurred related to the recall.
- Labetalol and Epinephrine 1:10 continue to be on national shortage and MCHD is continuing to meet consumption demands via compounding pharmacy. Tetracaine and Sodium Bicarbonate are on national shortage and no alternative sourcing was deemed appropriate.

EMS Operations Summary

- The November NEOP Class has entered the field and is working towards completing Phase 1 and Phase 2 of their training, with anticipated release time of late December or early January.
- The 2020 Shift Bid is complete, all crews have been informed of their assignments for 2020.
- Currently, the Chiefs group is working to complete annual employee evaluations. Human Resources and the Chiefs group have been working together to complete and deliver feedback to our crews.
- EMS Operations is continuing to monitor response volume and staffing trends. Staffing continues to be a priority, as we work to add more employees as we approach 2020. The application process is open, with an anticipated testing process to take place in February 2020.
- The order of (10) Horton ambulances have arrived, 3 of the new ambulances will be deployed in December 2020.



Dispatched Incident Review

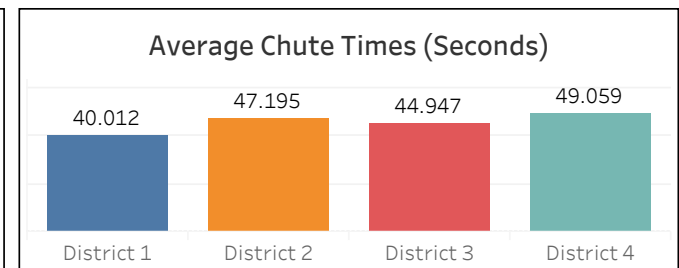
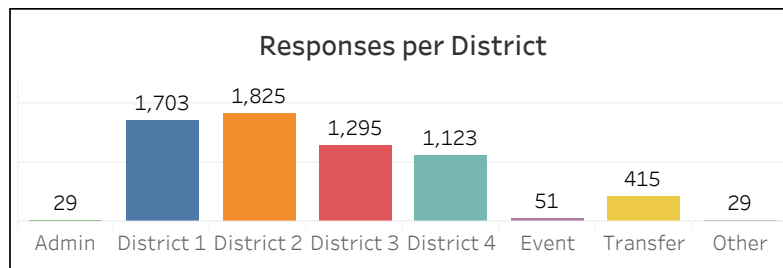
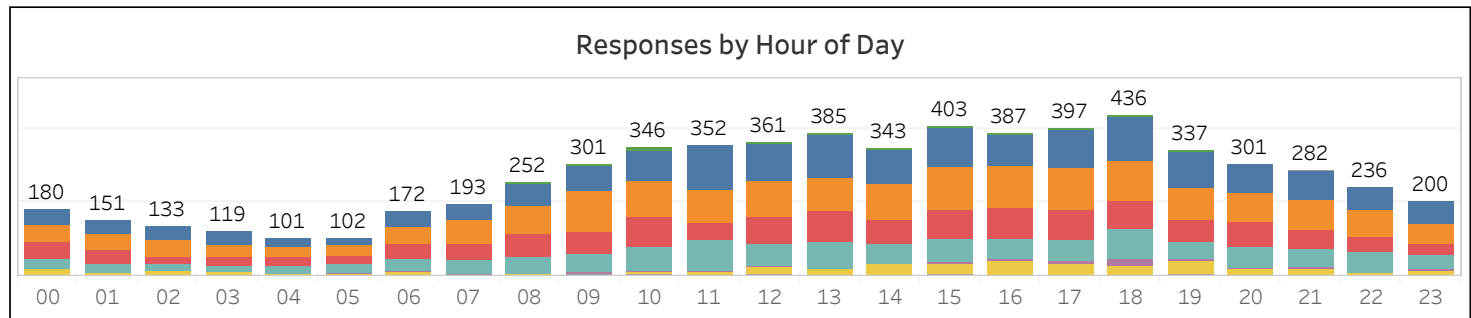
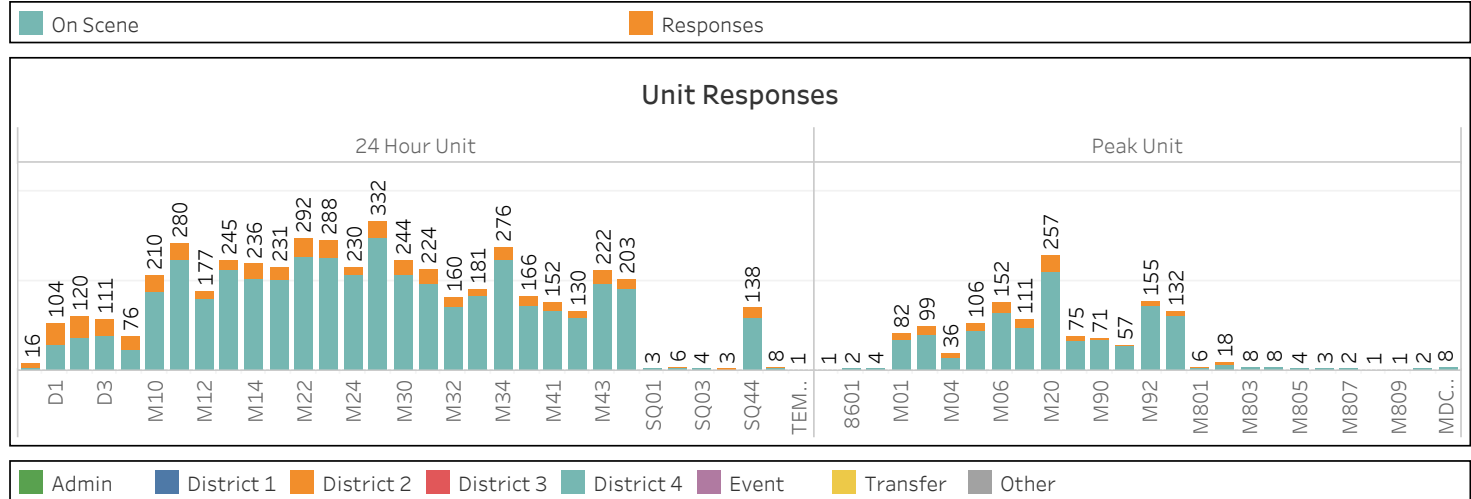
Last Month

10/1/2019 - 10/31/2019

Dispatched		On Scene		Transported		Response Times			
Incidents	5,299	Incidents	4,994	Incidents	3,602	Priority 1	Priority 2	Priority 3	Overall
Responses	6,470	Responses	5,503	Transports	3,646	94.1%	97.6%	96.5%	95.4%

Fall	538
MVC	510
Sick Person	434
Transfer	378
Breathing Problems	353
Unconscious/Fainting	345
Chest Pain	327
Transfer/Evaluation	264
Emotional Crisis	217
SEND	204
Seizures	184
Unknown Problem	157
Abdominal Pain	136
Stroke	122
Hemorrhage	109
Assault	108
Medical Alarm	103
Traumatic Injury	98
Overdose Ingestion	92
Diabetic	87
Heart Problems	70
Dedicated Standby	62
Back Pain	56
Structure Fire	54
Cardiac Arrest	51
Non-Dedicated Standby	42
Allergic Reaction	34
Headache	27
Pregnancy/Miscarriage	21
Obvious/Expected Dea..	18
Choking	15
Gas	11
Penetrating Trauma	10
Animal Attack	9
Eve Problems	7
Environmental Exposu..	6
Dedicated TEMS Stan..	5
Electrocution	4
Vehicle Fire	4
Burns	3
Inhalation/Hazmat	3
Outside	3
Service Call	3
Entrapment	2
Hazmat	2
Inaccessible Incident	2
Locked in a Vehicle	2
Aircraft Emergency	1
Controlled Burn	1
Explosion	1
Lightning	1
Mutual Aid Assist Age..	1
Rescue	1
Smoke	1

5 - Transfer Protocol	4
Transfer	237
Transfer - ALS	131
Transfer - Emergency	5
Transfer - Specialty Care	1





Dispatched Incident Review

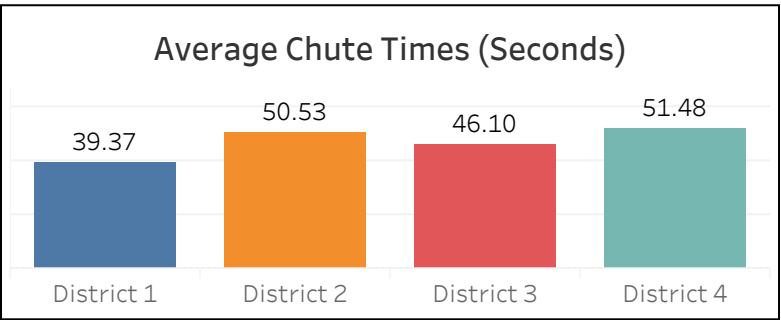
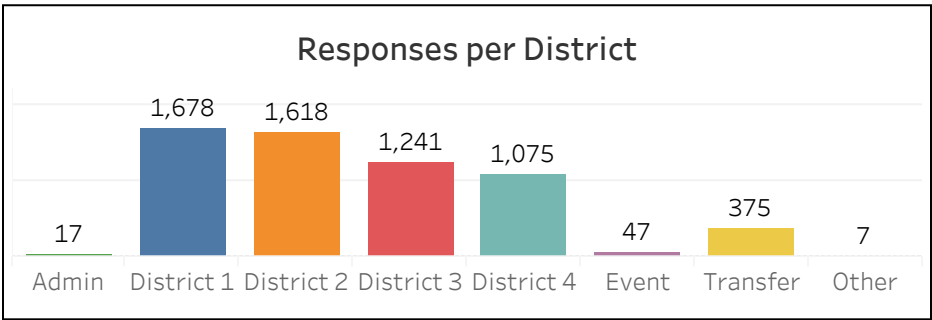
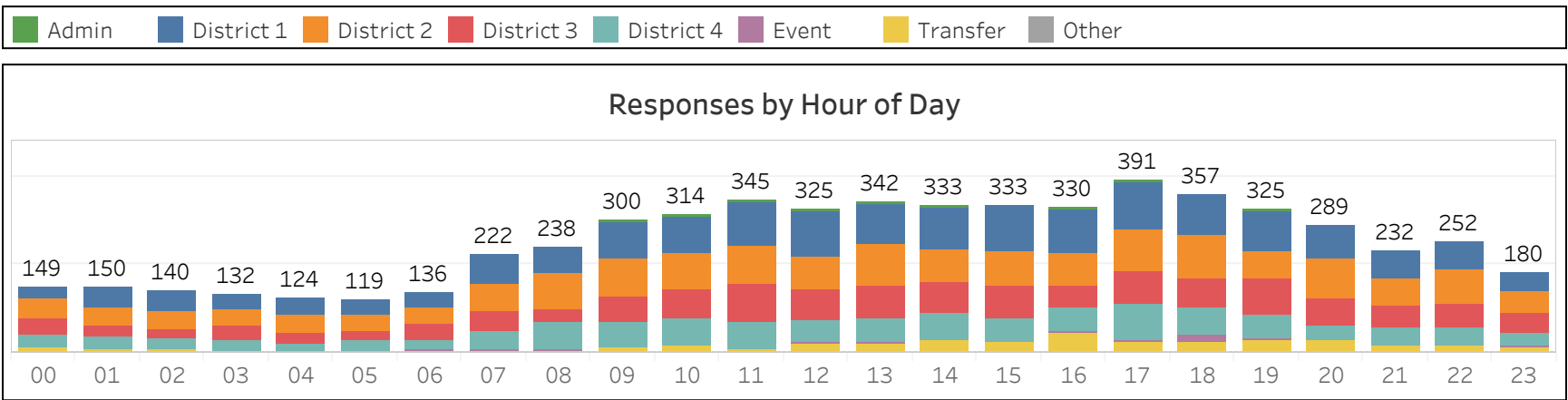
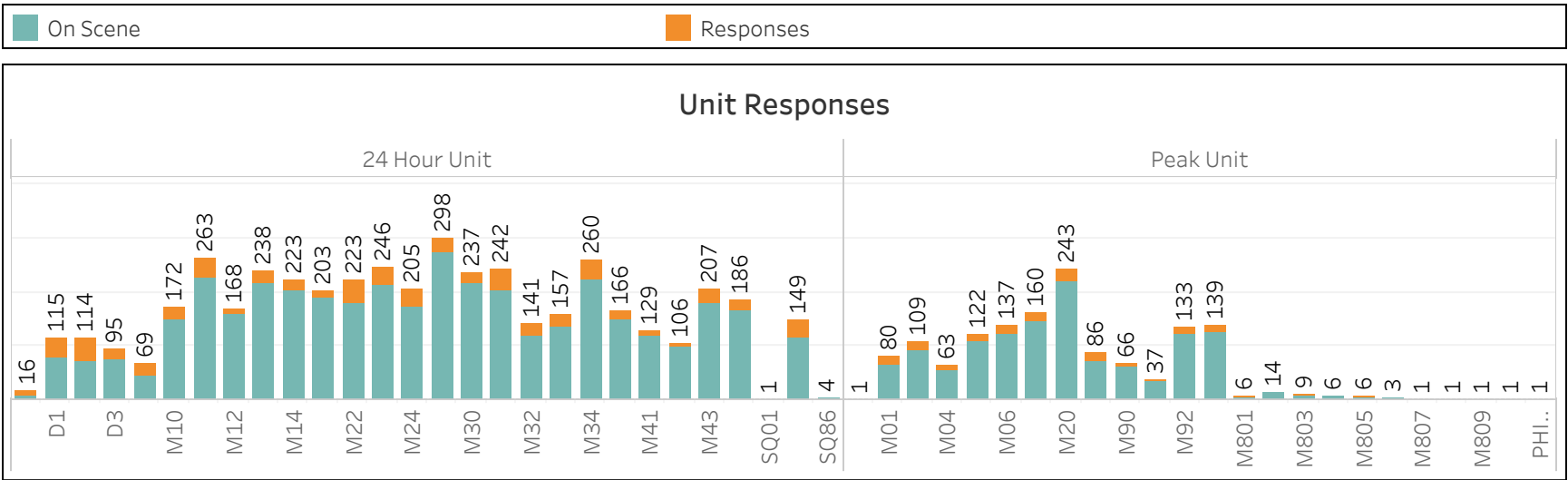
Last Month

11/1/2019 - 11/30/2019

Dispatched		On Scene		Transported		Response Times			
Incidents	5,013	Incidents	4,737	Incidents	3,434	Priority 1	Priority 2	Priority 3	Overall
Responses	6,058	Responses	5,229	Transports	3,479	94.3%	97.1%	96.5%	95.4%

Fall	525
MVC	483
Sick Person	427
Breathing Problems	378
Transfer	345
Unconscious/Fainting	319
Chest Pain	294
Transfer/Evaluation	272
Emotional Crisis	199
SEND	194
Seizures	181
Stroke	125
Assault	119
Unknown Problem	119
Hemorrhage	116
Abdominal Pain	113
Medical Alarm	88
Diabetic	81
Traumatic Injury	76
Overdose Ingestion	70
Structure Fire	66
Dedicated Standby	55
Heart Problems	53
Back Pain	46
Cardiac Arrest	43
Allergic Reaction	38
Pregnancy/Miscarriage	30
Headache	26
Choking	23
Obvious/Expected Dea..	23
Penetrating Trauma	19
Animal Attack	10
Gas	6
Service Call	6
Burns	5
Dedicated TEMS Stan..	5
Smoke	5
Non-Dedicated Standby	4
Vehicle Fire	4
Alarm	3
Entrapment	3
Hazmat	3
Locked in a Vehicle	3
Inaccessible Incident	2
Inhalation/Hazmat	2
Mutual Aid Assist Age..	2
Controlled Burn	1
Environmental Exposu..	1
Marine Fire	1
Rescue	1

5 - Transfer Protocol	4
Transfer	215
Transfer - ALS	124
Transfer - Emergency	2



Hospital Patient Transport Report - Previous Month

Avg. Turnaround Time (Minutes)

Conroe - HCAHH	28.1
Memorial Hermann Hospital The Woodlands	34.1
Kingwood - HCAHH	30.1
Houston Methodist The Woodlands	30.0
St. Lukes Hospital The Woodlands	26.3
Tomball - HCAHH	27.6
Texas Children's Hospital The Woodlands	27.2
Memorial Hermann Northeast	34.5
Houston Methodist Hospital	34.8
Hermann Hospital	48.1
Aspire Behavioral	10.4
Tri-County MHMR Hospital	9.4
Magnolia -- HCAHH ER	19.2
St. Luke's Medical Center	35.3
Michael E. DeBakey VA Med Center	33.7
Houston Methodist Willowbrook Hospital	31.3
Woodland Springs Health	11.7
Memorial Hermann Woodlands West	18.8
M. D. Anderson	34.5
Texas Children's Hospital	28.4
Memorial Hermann Cypress Hospital	30.9
St. Lukes Hospital Lakeside	20.7
Ben Taub General	44.7
Cypress Creek Psychiatric	12.9
Lyndon B Johnson General	30.8
Northwest - HCAHH	26.4
St. Lukes Hospital Vintage	29.9
CHI St. Luke's Emergency Center - Conroe	25.2
Cleveland -- HCAHH ER	29.0
HCA Houston Healthcare Medical Center	31.0
CHI St. Luke's Emergency Center - Montgomery	17.2
Kingwood Pines	38.1
North Cypress - HCAHH	23.1
St. Lukes Hospital Springwoods Village	24.0
Texas Children's Hospital West Campus	23.8
Baylor Scott & White College Station	23.5
CHI St. Luke's Emergency Center - Spring	14.6
Clearlake - HCAHH	23.2
College Station Medical Center	19.6
Houston Methodist-Walter Tower	31.1
Huntsville Memorial	20.6
Memorial Hermann Hospital Greater Heights	29.5
St. Joseph Medical Center	40.0
The Woman's Hospital of Texas - HCAHH	19.9

Total Patients Transported (Hospital Destinations Only)

3,499

Alerts and Activations

	Sepsis Alert	STEMI Alert	Stroke Alert	Trauma Activation
Conroe - HCAHH	14	5	3	13
Memorial Hermann Hospital The Woodlands	17	4	14	6
Kingwood - HCAHH	8	1	7	1
Houston Methodist The Woodlands	6	2	9	
St. Lukes Hospital The Woodlands	5	1	5	
Tomball - HCAHH	1	2	1	
Texas Children's Hospital The Woodlands				1
Memorial Hermann Northeast	1			
Huntsville Memorial	1			
Grand Total	53	15	39	21

Patients per Facility

Conroe - HCAHH	964
Memorial Hermann Hospital The Woodlands	779
Kingwood - HCAHH	411
Houston Methodist The Woodlands	380
St. Lukes Hospital The Woodlands	367
Tomball - HCAHH	158
Texas Children's Hospital The Woodlands	135
Memorial Hermann Northeast	56
Houston Methodist Hospital	26
Hermann Hospital	24
Aspire Behavioral	19
Tri-County MHMR Hospital	18
Magnolia -- HCAHH ER	17
St. Luke's Medical Center	17
Michael E. DeBakey VA Med Center	16
Houston Methodist Willowbrook Hospital	14
Woodland Springs Health	14
Memorial Hermann Woodlands West	10
M. D. Anderson	8
Texas Children's Hospital	8
Memorial Hermann Cypress Hospital	5
St. Lukes Hospital Lakeside	5
Ben Taub General	4
Cypress Creek Psychiatric	4
Lyndon B Johnson General	4
Northwest - HCAHH	4
St. Lukes Hospital Vintage	4
CHI St. Luke's Emergency Center - Conroe	3
Cleveland -- HCAHH ER	3
HCA Houston Healthcare Medical Center	3
CHI St. Luke's Emergency Center - Montgomery	2
Kingwood Pines	2
North Cypress - HCAHH	2
St. Lukes Hospital Springwoods Village	2
Texas Children's Hospital West Campus	2
Baylor Scott & White College Station	1
CHI St. Luke's Emergency Center - Spring	1
Clearlake - HCAHH	1
College Station Medical Center	1
Houston Methodist-Walter Tower	1
Huntsville Memorial	1
Memorial Hermann Hospital Greater Heights	1
St. Joseph Medical Center	1
The Woman's Hospital of Texas - HCAHH	1

MCHD

Conroe, TX
Client 6577



1515 Center Street
Lansing, Mi 48096
1 (517) 318-3800
support@EMSSurveyTeam.com
www.EMSSurveyTeam.com

EMS System Report

November 1, 2019 to November 30, 2019

Your Score

95.46

Number of Your Patients in this Report

380

Number of Patients in this Report

6,453

Number of Transport Services in All EMS DB

157





Executive Summary

This report contains data from **380 MCHD** patients who returned a questionnaire between **11/01/2019** and **11/30/2019**.

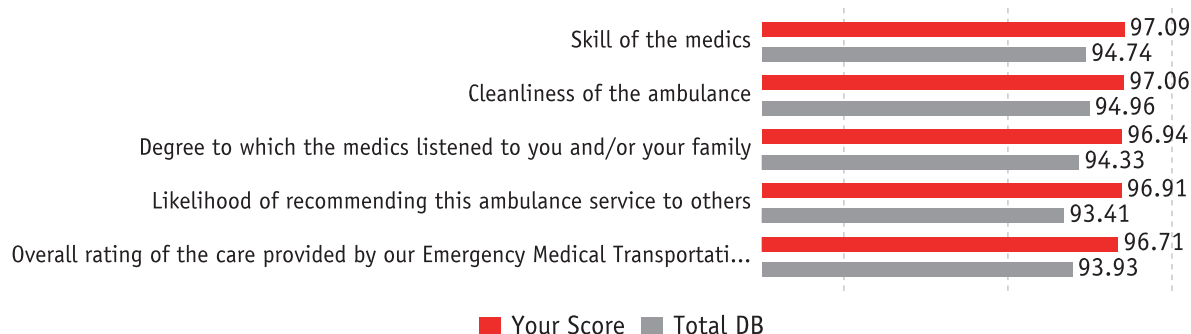
The overall mean score for the standard questions was **95.46**; this is a difference of **2.28** points from the overall EMS database score of **93.18**.

The current score of **95.46** is a change of **-0.35** points from last period's score of **95.81**. This was the **21st** highest overall score for all companies in the database.

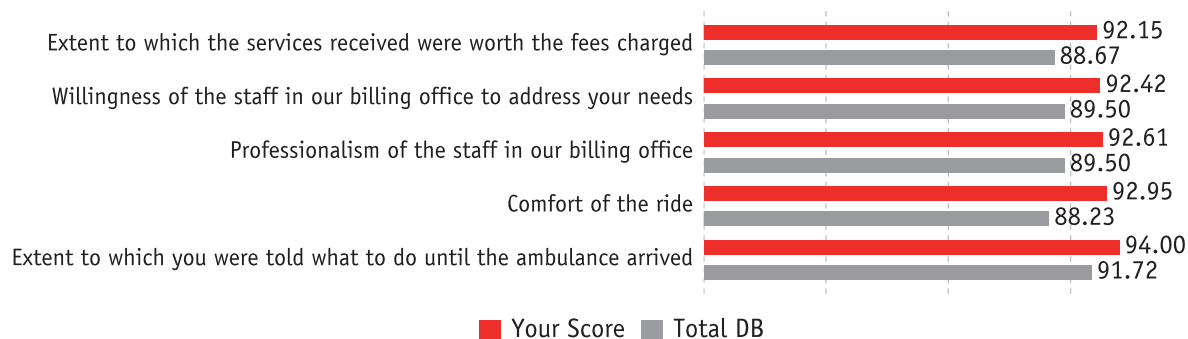
You are ranked **4th** for comparably sized companies in the system.

85.16% of responses to standard questions had a rating of Very Good, the highest rating. **99.27%** of all responses were positive.

5 Highest Scores



5 Lowest Scores

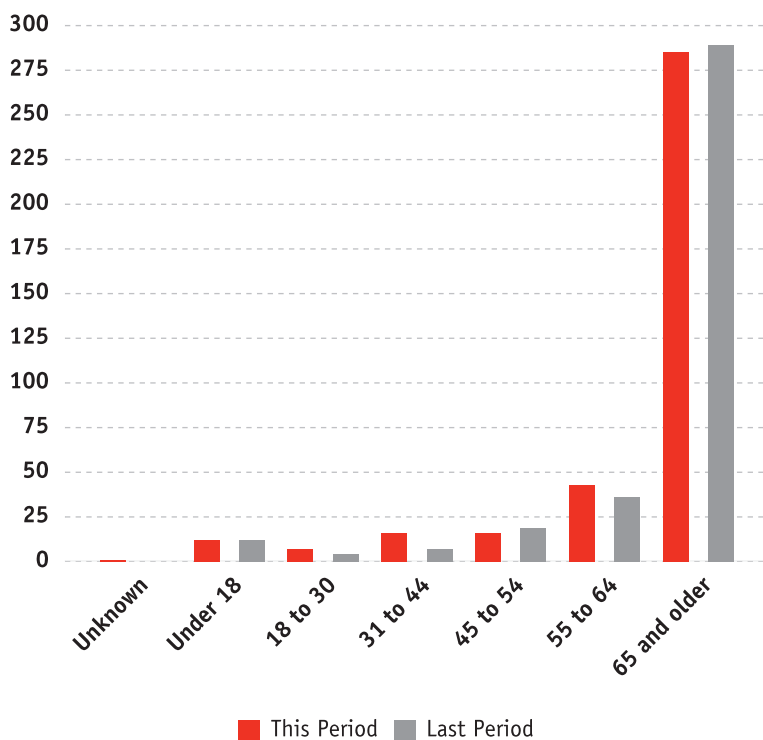




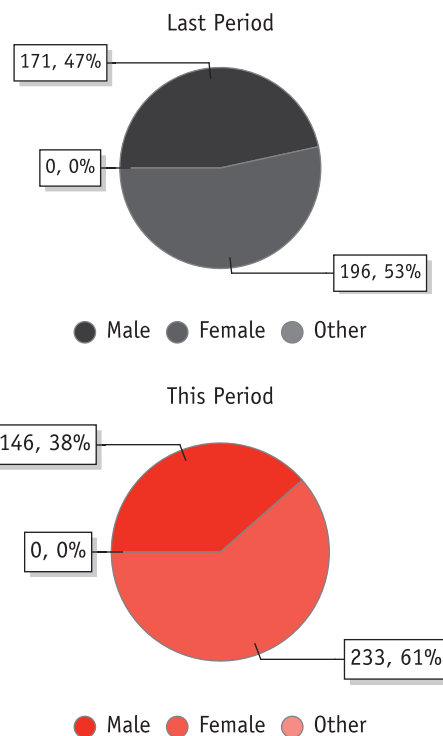
Demographics — This section provides demographic information about the patients who responded to the survey for the current and the previous periods. The information comes from the data you submitted. Compare this demographic data to your eligible population. Generally, the demographic profile will approximate your service population.

	Last Period				This Period			
	Total	Male	Female	Other	Total	Male	Female	Other
Unknown		0	0	0	1	0	0	0
Under 18	12	4	8	0	12	7	5	0
18 to 30	4	1	3	0	7	5	2	0
31 to 44	7	0	7	0	16	3	13	0
45 to 54	19	12	7	0	16	0	16	0
55 to 64	36	14	22	0	43	8	35	0
65 and older	289	140	149	0	285	123	162	0
Total	367	171	196	0	380	146	233	0

Age Ranges



Gender





Dispatch Analysis

This report details results concerning dispatch performance. The report contains the mean scores for each survey item. The first column shows the organization score and the total EMS national database score; the second column is your difference from the database score.

Helpfulness of the person you called for ambulance service



Concern shown by the person you called for ambulance service



Extent to which you were told what to do until the ambulance arrived



Overall Section Score





Ambulance Analysis

This report details the section results that concern ambulance performance. The report contains the mean scores for each survey item. The first column shows the organization score and the total database score, the second column is your difference from the database score.

Extent to which the ambulance arrived in a timely manner



Cleanliness of the ambulance



Comfort of the ride



Skill of the person driving the ambulance



Overall Section Score





Medic Analysis

This report details the section results that concern medic performance. The report contains the mean scores for each survey item. The first column shows the organization score and the total database score, the second column is your difference from the database score.

Care shown by the medics who arrived with the ambulance



Degree to which the medics took your problem seriously



Degree to which the medics listened to you and/or your family



Skill of the medics



Extent to which the medics kept you informed about your treatment



Extent to which medics included you in the treatment decisions (if applicable)



Degree to which the medics relieved your pain or discomfort





Medic Analysis

This report details the section results that concern medic performance. The report contains the mean scores for each survey item. The first column shows the organization score and the total database score, the second column is your difference from the database score.

Medics' concern for your privacy



Extent to which medics cared for you as a person



Overall Section Score





Billing Staff Assessment Analysis

This report details the section results that concern office performance. The report contains the mean scores for each survey item. The first column shows the organization score and the total database score, the second column is your difference from the database score.

Professionalism of the staff in our billing office



Willingness of the staff in our billing office to address your needs



Overall Section Score





Overall Assessment Analysis

This report details the section results that concern assessment of performance. The report contains the mean scores for each survey item. The first column shows the organization score and the total database score, the second column is your difference from the database score.

How well did our staff work together to care for you



Extent to which our staff eased your entry into the medical facility



Appropriateness of Emergency Medical Transportation treatment



Extent to which the services received were worth the fees charged



Overall rating of the care provided by our Emergency Medical Transportation service



Likelihood of recommending this ambulance service to others

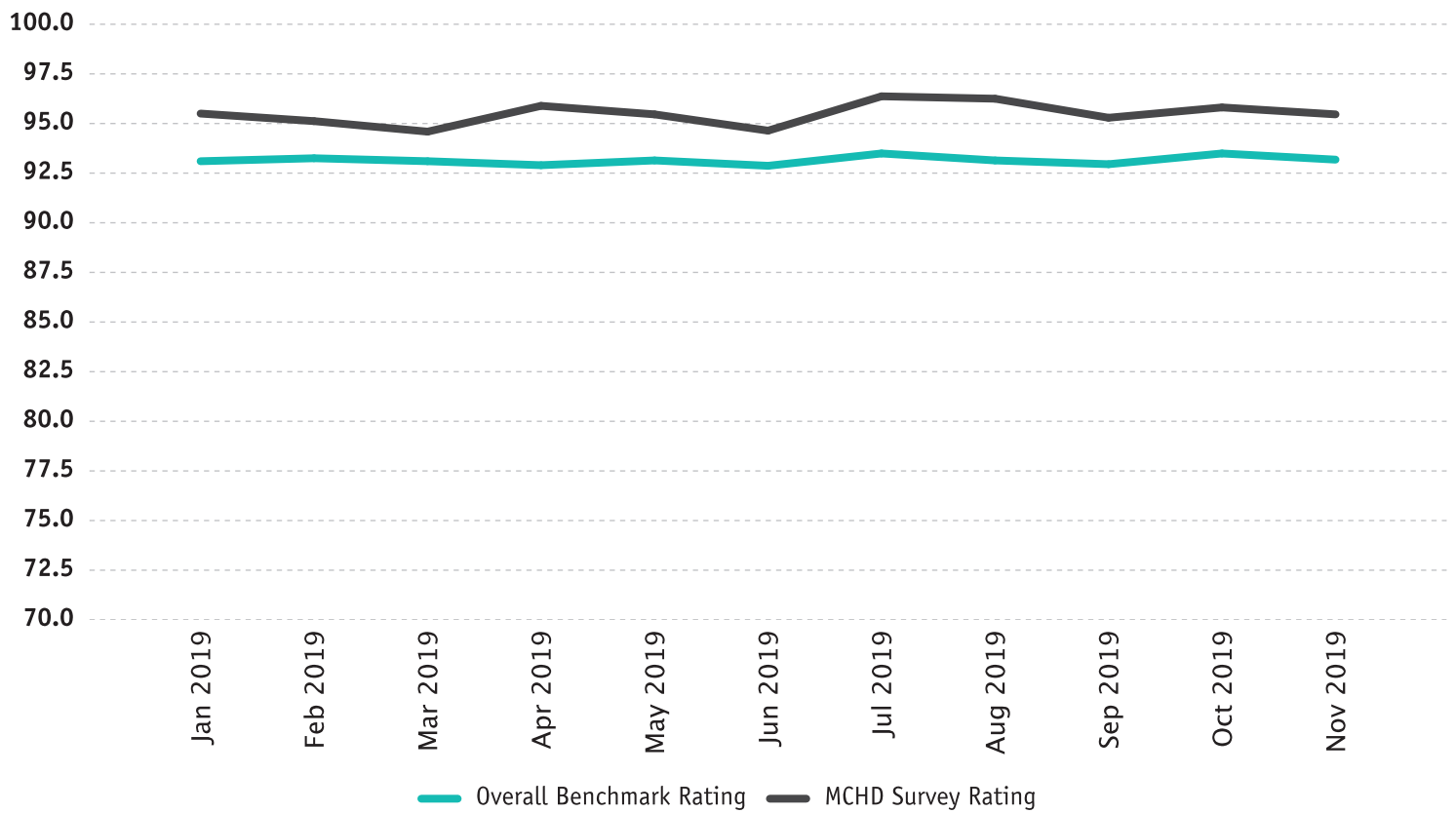


Overall Section Score





Monthly tracking of Overall Survey Score



Fleet Summary 2018-19

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
October 2019	158,708	15,738	7,372	17,712	199,530	49,883
September 2019	129,691	13,253	3,115	12,913	158,972	39,743
August 2019	131,798	13,198	3,761	12,369	161,126	40,282
July 2019	148,783	15,935	3,498	15,728	183,944	45,986
June 2019	128,055	11,597	4,073	11,908	155,633	38,908
May 2019	129,649	12,084	4,137	13,923	159,793	39,948
April 2019	139,864	16,174	5,629	18,288	179,955	44,989
March 2019	114,193	12,284	4,386	14,570	145,433	36,358
February 2019	107,420	11,697	4,693	13,981	137,791	34,448
January 2019	108,821	12,310	4,069	12,976	138,176	34,544
December 2018	149,943	15,716	4,499	14,688	184,846	46,212
November 2018	113,659	11,170	5,301	13,363	143,493	35,873
Total	1,560,584	161,156	54,533	172,419	1,948,692	
Average	130,049	13,430	4,544	14,368	162,391	40,598
Annualized Amounts					1,948,692	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
October 2019	5		1		6
September 2019	2		1		3
August 2019	5		2		7
July 2019	1				1
June 2019	4				4
May 2019	6		1		7
April 2019	4		1		5
March 2019	3				3
February 2019	2		2		4
January 2019	3		1		4
December 2018	7		3		10
November 2018	6		2		8
Total	48	0	14	0	62
Per 100,000 Miles	2.46	-	0.72	-	3.18

Service Interruptions	Count	Per 100K milles
October 2019	5	2.51
September 2019	2	1.26
August 2019	6	3.72
July 2019	5	2.72
June 2019	6	3.86
May 2019	9	5.63
April 2019	2	1.11
March 2019	6	4.13
February 2019	1	0.73
January 2019	2	1.45
December 2018	1	0.54
November 2018	6	4.18
Total	45	2.31

Fleet Summary 2018-19

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
November 2019	123,557	12,881	3,924	13,850	154,212	38,553
October 2019	158,708	15,738	7,372	17,712	199,530	49,883
September 2019	129,691	13,253	3,115	12,913	158,972	39,743
August 2019	131,798	13,198	3,761	12,369	161,126	40,282
July 2019	148,783	15,935	3,498	15,728	183,944	45,986
June 2019	128,055	11,597	4,073	11,908	155,633	38,908
May 2019	129,649	12,084	4,137	13,923	159,793	39,948
April 2019	139,864	16,174	5,629	18,288	179,955	44,989
March 2019	114,193	12,284	4,386	14,570	145,433	36,358
February 2019	107,420	11,697	4,693	13,981	137,791	34,448
January 2019	108,821	12,310	4,069	12,976	138,176	34,544
December 2018	149,943	15,716	4,499	14,688	184,846	46,212
Total	1,570,482	162,867	53,156	172,906	1,959,411	
Average	130,874	13,572	4,430	14,409	163,284	40,821
Annualized Amounts					1,959,411	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
November 2019	4		2		6
October 2019	5		1		6
September 2019	2		1		3
August 2019	5		2		7
July 2019	1				1
June 2019	4				4
May 2019	6		1		7
April 2019	4		1		5
March 2019	3				3
February 2019	2		2		4
January 2019	3		1		4
December 2018	7		3		10
Total	46	0	14	0	60
Per 100,000 Miles	2.35	-	0.71	-	3.06

Service Interruptions	Count	Per 100K miles
November 2019	7	4.54
October 2019	5	2.51
September 2019	2	1.26
August 2019	6	3.72
July 2019	5	2.72
June 2019	6	3.86
May 2019	9	5.63
April 2019	2	1.11
March 2019	6	4.13
February 2019	1	0.73
January 2019	2	1.45
December 2018	1	0.54
Total	51	2.60

Agenda Item # 11



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: December 10, 2019

Re: Quality Performance Improvement Committee Functions

Consider and act on MCHD Committee functions for Quality Performance Improvement including consideration on board resolution. (Mr. Cole, Chairman – MCHD Board)

“Resolutions and structures attached”

STATE OF TEXAS §
 §
COUNTY OF MONTGOMERY §

**A RESOLUTION OF THE MONTGOMERY COUNTY HOSPITAL DISTRICT'S
BOARD OF DIRECTORS ESTABLISHING A PERFORMANCE IMPROVEMENT
COMMITTEE IN CONNECTION WITH THE PROVISION OF EMERGENCY
MEDICAL SERVICES**

- WHEREAS, the Montgomery County Hospital District provides emergency medical services to the citizens of Montgomery County, Texas through its Department of Emergency Medical Services ("MCHD EMS"). MCHD EMS has been recognized nationally as one of the best emergency medical services in the United States; and
- WHEREAS, the MCHD EMS personnel that serve the citizens Montgomery County, Texas provide quality emergency care that dramatically improves the survival and recovery rate of those who experience sudden illness or injury; and
- WHEREAS, the level of complexity of the care provided by the MCHD EMS personnel continues to increase due to advances in science, medicine and emergency medical practices. Such complexity necessitates careful attention by MCHD to the quality of services provided, including case reviews, with quality improvements implemented where such are anticipated to improve excellence in the delivery of EMS services; and
- WHEREAS, pursuant to section 1063.105 of the Special Districts Local Laws Code, the Board of Directors is expressly authorized to adopt rules governing the health care provided by the District's employees; and
- WHEREAS, pursuant to such authority the Board of Directs finds it prudent to establish a performance improvement committee ("Performance Improvement Committee") to review, evaluate and improve the quality of services provided by MCHD EMS; and
- WHEREAS, section 773.095 of the Texas Health & Safety Code provides that the proceedings and records of organized committees of emergency medical services providers relating to the review, evaluation, or improvement of an emergency medical services provider, an emergency medical services system, or emergency medical services personnel are confidential and not subject to disclosure by court subpoena or otherwise. Such records and proceedings may be used by the committee and the committee members only in the exercise of proper committee functions; and

WHEREAS, in order for the deliberations of the Performance Improvement Committee to be robust and not chilled by the prospect of litigation, the District's Board of Directors intends that the Performance Improvement Committee created by this Resolution be an "organized committee of emergency medical services providers relating to the review, evaluation, or improvement of an emergency medical services provider, an emergency medical services system, or emergency medical services personnel" as established under section 773.095 of the Texas Health & Safety Code;

NOW, THEREFORE BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE MONTGOMERY COUNTY HOSPITAL DISTRICT THAT:

1. Approval of Recitals as Findings of Fact. The foregoing recitals, having been found by the Board of Directors to be true and correct, are hereby incorporated into this Resolution as findings of fact.
2. Creation of MCHD EMS Performance Improvement Committee. The Board of Directors hereby establishes a Performance Improvement Committee for the purpose of reviewing, evaluating and improving the quality of services provided by MCHD EMS, such committee to be an "organized committee of an emergency medical services provider" as described in section 773.095 of the Texas Health & Safety Code.
3. Structure of MCHD EMS Performance Improvement Committee. The Board of Directors approves the structure of the Performance Improvement Committee as is set forth in the attachment appended to this Resolution, which is incorporated herein by reference. Such structure may be amended from time to time by MCHD's Chief Executive Officer as he or she deems prudent without the need for official action of the Board of Directors.

BE IT SO RESOLVED.

Passed and Approved this _____ day of _____, 2019, by a vote of ____ in favor and _____ against, _____ abstaining.

**MONTGOMERY COUNTY HOSPITAL
DISTRICT**

By: _____
Mark Cole, Chairman

Attest:

Sandy Wagner, Board Secretary

STATE OF TEXAS §
 §
COUNTY OF MONTGOMERY §

**A RESOLUTION OF THE MONTGOMERY COUNTY HOSPITAL DISTRICT'S
BOARD OF DIRECTORS ESTABLISHING A PERFORMANCE IMPROVEMENT
COMMITTEE IN CONNECTION WITH THE PROVISION OF INDIGENT HEALTH
CARE SERVICES**

WHEREAS, the Montgomery County Hospital District ("MCHD") provides indigent health care services to the citizens of Montgomery County, Texas through its Health Care Assistance Program ("HCAP"); and

WHEREAS, the level of complexity of the care indigent care provided by the HCAP medial providers continues to increase due to advances in science, medicine and medical practices. Such complexity necessitates careful attention by MCHD to the quality of services provided through its network of health care providers, including case reviews, with quality improvements implemented where such are anticipated to improve excellence in the delivery of HCAP services; and

WHEREAS, pursuant to subchapter D of chapter 161 of the Texas Health & Safety Code, MCHD's governing body is statutorily authorized to form a committee to evaluate medical and health care services. The records and proceeds of such committee are made confidential pursuant to section 161.032 of the Texas Health & Safety Code. In addition, certain provisions in subchapter A of chapter 160 of the of the Occupations Code make the proceedings and records of a medical peer review committee confidential as a matter of law; and

WHEREAS, pursuant to the above-referenced statutes the Board of Directs finds it prudent to establish a performance improvement committee ("Performance Improvement Committee") within its HCAP Department to review, evaluate and improve the quality of health care services provided by its contracted providers to persons enrolled into MCHD's indigent care programs, including both the HCAP and the MAP (medical assistance program); and

WHEREAS, in order for the deliberations of the Performance Improvement Committee to be robust and not chilled by the prospect of litigation, the District's Board of Directors intends that the Performance Improvement Committee created by this Resolution be entitled to the confidentiality protections afforded by both subchapter D of chapter 161 of the Texas Health & Safety Code and also subchapter A of chapter 160 of the Occupations Code in instances where such review is undertaken by a medical peer review committee as defined in that subchapter.

NOW, THEREFORE BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE MONTGOMERY COUNTY HOSPITAL DISTRICT THAT:

1. Approval of Recitals as Findings of Fact. The foregoing recitals, having been found by the Board of Directors to be true and correct, are hereby incorporated into this Resolution as findings of fact.
2. Creation of MCHD HCAP Performance Improvement Committee. The Board of Directors hereby establishes a Performance Improvement Committee within the District's HCAP Department for the purpose of reviewing, evaluating and improving the quality of health care services provided by its contracted providers to persons enrolled into MCHD's indigent care program, including both the HCAP and the MAP (medical assistance program) .
3. Structure of MCHD HCAP Performance Improvement Committee. The Board of Directors approves the structure of the Performance Improvement Committee as is set forth in the attachment appended to this Resolution, which is incorporated herein by reference. Such structure may be amended from time to time by MCHD's Chief Executive Officer as he or she deems prudent without the need for official action of the Board of Directors.

BE IT SO RESOLVED.

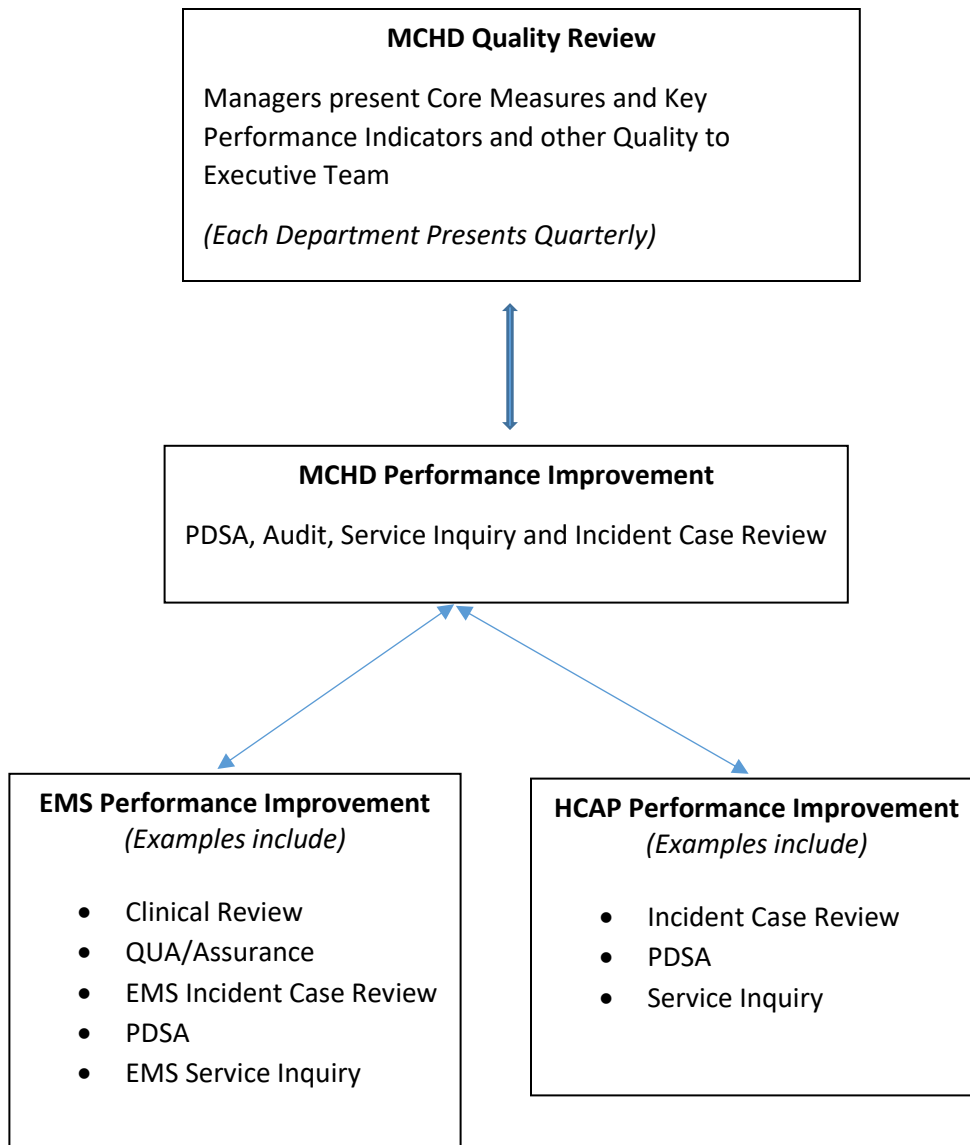
Passed and Approved this _____ day of _____, 2019, by a vote of ____ in favor and _____ against, _____ abstaining.

**MONTGOMERY COUNTY HOSPITAL
DISTRICT**

By: _____
Mark Cole, Chairman

Attest:

Sandy Wagner, Board Secretary



Agenda Item # 12

To: Board of Directors

From: Melissa Miller, COO

Date: December 10, 2019

Re: COO Report

FACILITIES, RADIO & TOWERS:

- Station 15: City of Conroe will release permits the week of 12/9. We confirmed that we can asphalt pave the alley to allow for a drive through bay which will change the parking plan and drastically reduce the number of trees to be removed. The remodel and building of the bay is expected to take 7 – 8 weeks.
- Station 31 took in flood waters and Facilities/Radio team worked to mitigate additional damage by removing sheet rock, placing fans and dehumidifiers in the building. The flooring has been replaced. Cabinetry will be installed the week of Dec. 9. The bathroom and final finishes scheduled the week of Dec. 16. We anticipate crews back at Station 31 just in time for Christmas.
- Station 27-FM 1488 Station: The sprinkler system has been installed. Signage has been approved and pending installation. We are pending the utility districts installation of the new water meter required for the sprinkler system. We will call for inspection for our Certificate of Occupancy as soon as fire suppression and alarm is installed. Support Service is working preparing the station for occupancy.
- Station 22: Building demolition is complete. The week of 12/1 work will be on excavation of the detention pond, import fill for building pad, relocation of existing water lines inside the detention pond. The piers/detention pond wall concrete to start the week of Dec. 9. MCHD crews have been moved to MCHD Station 26 for the duration of the project.
- The EDACS to P25 radio conversion project was completed 11/25.

INFORMATION SYSTEMS and LASERFICHE:

- The IT Department completed the Nationwide Cybersecurity Awareness Review which is a new mandatory requirement for Urban Area Urban Area Security Initiative (UASI) grant program. The Public Health Department utilizes funding from this grant program.
- The team worked with Alarm and Firecomm to exercise the new Computer Aided Dispatch (CAD) failover process to the backup dispatch center at Conroe Police Department. This exercise was an improved and less complex process. The new process drastically decreased the time to move to the disaster recovery site.

The Laserfiche project is on schedule. As a reminder, the goal of the Laserfiche project is to address inconsistent processes, informal processes, and inefficient processes through online forms, process automation, and automated document storage and processing.

- Additional user licenses were purchased in October and are being rolled out in phases. Currently, all executives, department managers, district chiefs and above, and staffs of Human Resources, Accounting, and Billing departments all have access to the system.
- New servers have been purchased and are being programmed in preparation to move the Laserfiche infrastructure from old, slower servers to the new server infrastructure. This will ensure data security as well as optimize speed for employees utilizing the system.
- We are finalizing the new repositories to hold MCHD's business records. Having these multiple repositories will make it easier to ensure proper access to different types of records, and will make it easier and faster to find them. For example, financial records and EMS patient care records will be in separate repositories. Along with building the new repositories, we will also build rules for document naming, location, retention, and access.
- Development of online forms and processes continues on schedule. With Joe Fioretti's planned departure, there may be a slight delay in converting Formstack processes, but we will complete those before the Formstack contract ends next October.

Community Paramedicine and 1115 Waiver:

- Our Meals on Wheels Flu Shot campaign is underway with 46 immunizations provided in homes, a huge increase over the 14 administered last year.
- Waiver report is under review at the state level, we anticipate being eligible for 100% of payment for our core activity of Community Paramedicine and additional MCPHD metrics related to Flu immunizations, TB and STD education, diagnosis and treatment.

Agenda Item # 13



To: Board of Directors

From: Calvin Hon

Date: December 10th, 2019

Re: **Consider and Act on Purchase of replacement of ambulance and fire CAD computer workstations**

MCHD and Woodlands Township is requesting to purchase replacement CAD computers for ambulance and fire dispatch. The current computers have reached the end of life and support. The request is to purchase 14 new computers for the total cost of \$30,173.08. Eight computers will be for Alarm Center and 6 computers will be for Firecomm.

MCHD cost will be \$17,241.76 for 8 computers. The Woodlands Township has agreed to reimburse the full cost of 6 computers for a total of \$12,931.32 next month when their fiscal year starts as indicated in the attached letter of understanding.

This quote is under the Texas DIR purchasing contract DIR-TSO-4159 and is coming in under budget.

Fiscal Impact: Minimal

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request? |

QUOTE CONFIRMATION



DEAR CALVIN HON,

Thank you for considering CDW•G for your computing needs. The details of your quote are below. [Click here](#) to convert your quote to an order.

QUOTE #	QUOTE DATE	QUOTE REFERENCE	CUSTOMER #	GRAND TOTAL
LCBH407	12/2/2019	14 WORKSTATIONS	6410532	\$30,173.08

QUOTE DETAILS				
ITEM	QTY	CDW#	UNIT PRICE	EXT. PRICE
HP SB Workstation Z2 Tower G4 Core i7-8700 16GB RAM 256GB SSD Win 10 Pro Mfg. Part#: 5DU96UT#ABA UNSPSC: 43211515 Contract: Texas HP DIR TSO 4159 (DIR-TSO-4159)	14	5196274	\$1,216.71	\$17,033.94
NVIDIA Quadro P4000 - graphics card - Quadro P4000 - 8 GB Mfg. Part#: 1ME40AT UNSPSC: 43201401 Contract: Texas HP DIR TSO 4159 (DIR-TSO-4159)	14	4606244	\$938.51	\$13,139.14

PURCHASER BILLING INFO	SUBTOTAL	\$30,173.08
Billing Address: MONTGOMERY COUNTY HOSPITAL DIST ACCOUNTS PAYABL PO BOX 478 CONROE, TX 77305-0478 Phone: (936) 523-1114 Payment Terms: Net 30 Days-Healthcare	SHIPPING	\$0.00
	SALES TAX	\$0.00
	GRAND TOTAL	\$30,173.08
DELIVER TO	Please remit payments to: CDW Government 75 Remittance Drive Suite 1515 Chicago, IL 60675-1515	
Shipping Address: MONTGOMERY COUNTY HOSPITAL DISTRICT 1300 S LOOP 336 W CONROE, TX 77304-3316 Phone: (936) 523-1120 Shipping Method: UPS Ground		

Need Assistance? CDW•G SALES CONTACT INFORMATION



Kevin Nissen

(877) 325-2419

kevinis@cdw.com

This quote is subject to CDW's Terms and Conditions of Sales and Service Projects at <http://www.cdwg.com/content/terms-conditions/product-sales.aspx>
For more information, contact a CDW account manager

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THE WOODLANDS FIRE DEPARTMENT

9951 Grogan's Mill Road • The Woodlands, Texas 77380

Tel 281.367.3444 Fax 281.367.2693

www.thewoodlandstownship-tx.gov

Calvin Hon
IT Manager
Montgomery County Hospital District
1400 S Loop 336 Conroe, Texas 77304

Calvin:

The Woodlands Fire Department is planning on purchasing 6 computer workstations for our Communication Center's CAD system. Five of these will have dispatch functions requiring the upgraded video cards and one will be strictly for calltaking. I understand the cost should be approximately \$17,630.00. Our budget year begins in January 2020 and will be able to process purchase orders at that time.

Sincerely,


Richard H. Erickson, MLA ENP
Emergency Communication Manager

Agenda Item # 14



To: Board of Directors

From: Brett Allen, CFO

Date: December 6, 2019

Re: Enterprise Fleet Management

Consider and act upon vehicle purchasing plan through Enterprise Fleet Management.
(Ms. Whatley, Chair – PADCOM Committee)

"Agenda item will be tabled"

Agenda Item # 15

To: Board of Directors

From: Ade Moronkeji, HCAP Manager

Date: December 10, 2019

Re: HCAP Report

Program Update

FY2019 marked a period of needful improvements to HCAP service delivery. Subsequent to a careful review, the board approved change recommendations that were driven by HCAP client data. These changes include:

- Increasing the income guideline from 133% to 150%
- Updating the resource guidelines on vehicles, exempting up to \$15,000 FMV of one primary vehicle per household necessary to transport household members, regardless of the purpose of the trip.
- Eliminating copays on the three monthly covered medications
- Addition of the Bi-Pap therapy as a covered benefit
- Implementing the internal administration of claims

As a result of the aforementioned, the HCAP team was able to expand their reach within the county. Below highlights specific accomplishments and progress made within the HCAP department during FY2019.

Eligibility

- The team identified new collaborative opportunities with five community organizations, namely, Parent Support Center, Eagles Nest Ministries, East Montgomery County Improvement District, Mission Northeast, Community Assistance Center and Volunteers of America. These relationships enhanced outreach efforts and as a result 27 new clients were added to our client base.
 - Expansion of the income criteria to 150% of the federal poverty income limit allowed 32 individuals to gain access to HCAP benefits.
 - The number of applications submitted in FY19 compared to FY18 increased by approximately 25%.
 - The team facilitated educational sessions from different entities on local resources within the county.
 - Provided education on HCAP application process to over 100 Medicaid caseworkers.
-

Pharmacy

- Successfully managed over 1,000 medications monthly for approximately 300 clients and did so without a client or provider complaint.
- Attempted 430 PAP applications which totaled a potential monthly total savings of \$515,507.
 - An example of a PAP success was an application for Hep C. Treatment was provided for seven clients which rendered a total cost savings of \$633,169 for a 3 month treatment. Another example are the PAP applications for insulin. In FY19, HCAP paid an average of \$2,197 monthly for insulin prescriptions. 81 insulin PAP applications were completed which gave a significant potential savings of \$4,251 monthly.
- One of the KPI goals for FY 18-19 was to complete the PAP's within three business days after receipt of all the documents necessary for processing. This was accomplished with 87% of PAPs being completed within KPI guidelines.
- The implementation of the \$0 copay structure was a great benefit to our clients. The total average copay cost for the client since execution has been reduced by 58.34% from a monthly \$7,930 to \$3,304.
- The team assisted 138 diabetic clients by providing free blood glucose testing supplies along with insulin administration supplies. By providing these it allows clients to monitor and manage their blood glucose levels which may prevent hospital stays as well as ER visits.

Case Management

- Increased one-on-one client education in order to address the needs of individuals who are unable to attend the monthly diabetes and COPD classes.
 - Provided 100 flu shots to the general HCAP population, which is an increase of 92% from the 52 shots provided in FY18.
 - Partnered with other MCHD departments and local entities including CP, transfer division, MDA, Prime Dx and Lone Star Family Health Center for improved patient care, health outcomes and coordination.
 - Obtained educational materials for less frequently diagnosed disease processes to ensure that all clients receive appropriate education, regardless of their disease process.
 - Provided on-site case management services to HCAP clients who presented to Under/Over Mission.
-

Claims Administration

- We have processed a total of 1176 (medical and prescription) claims through the I.H.S. software.
- The chart below shows the percentage breakdown of claims by provider groups.

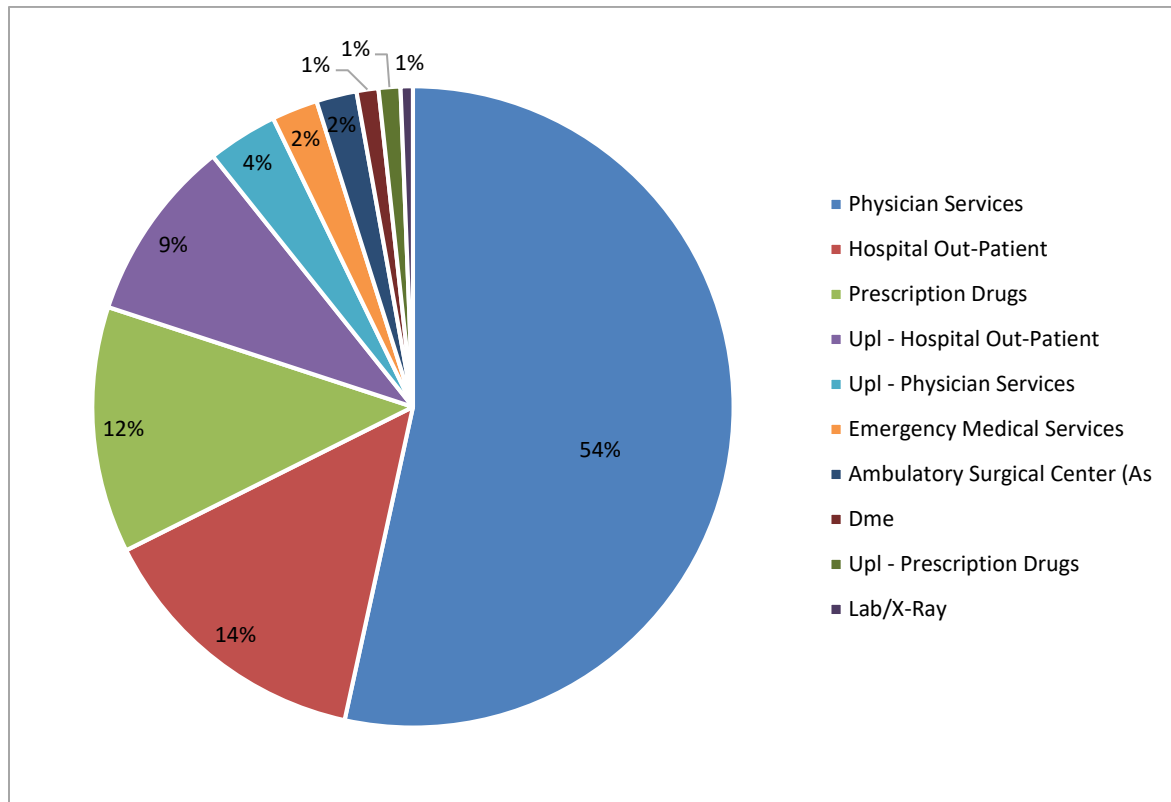


Fig. 1

- The Bill Pay team implemented the Provide Pipeline, which is a tool for providers to check eligibility status electronically. Efforts are ongoing to gain provider buy-in.

HCAP Applications

We have received a total of 296 applications fiscal year to date.

Month	# of Applications Received
Oct-19	296

Program Definitions:

Approval: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

Denial: Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

Incomplete Cases/Failure to Provide Information (FTPI): Applicant did not provide the necessary documentation for an eligibility determination.

Cases under Review: Applications that are being processed by the eligibility team but have not been finalized.

Preliminary Status of September Applications

Figure 2 shows the initial outcome of the data presented during the board meeting in October.

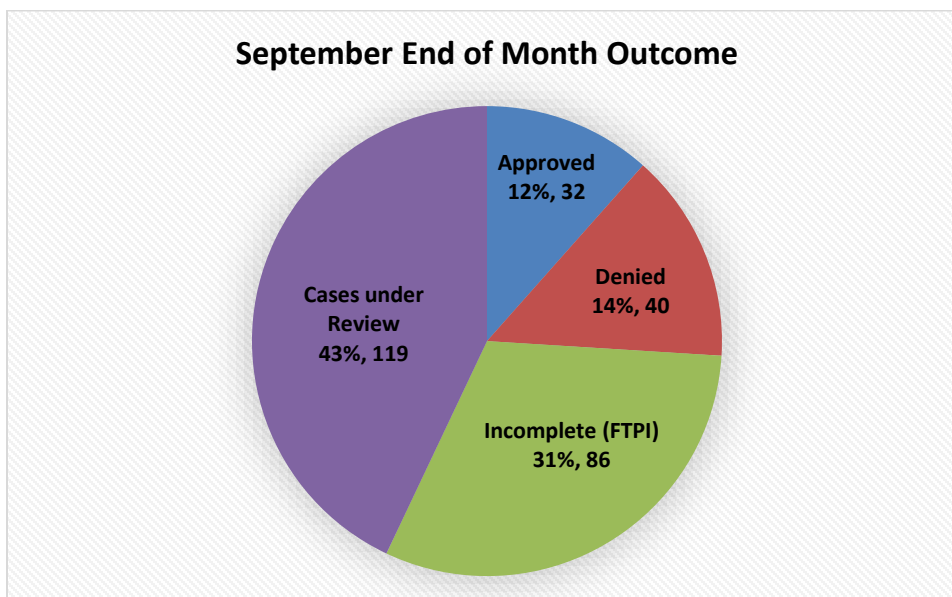


Fig. 2

The subsequent sections specify actions that the eligibility team have taken to reach a final determination on those cases that were pending review and incomplete:

1. Cases under Review

These include applications that were categorized as “Cases under Review” in last board report.

At the end of September, HCAP data showed that 119 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 3. ~34.5% (41 cases) were approved for HCAP benefits, ~58% (69 cases) did not complete the application process, and ~7.6% (9 cases) fell under the “other” category.

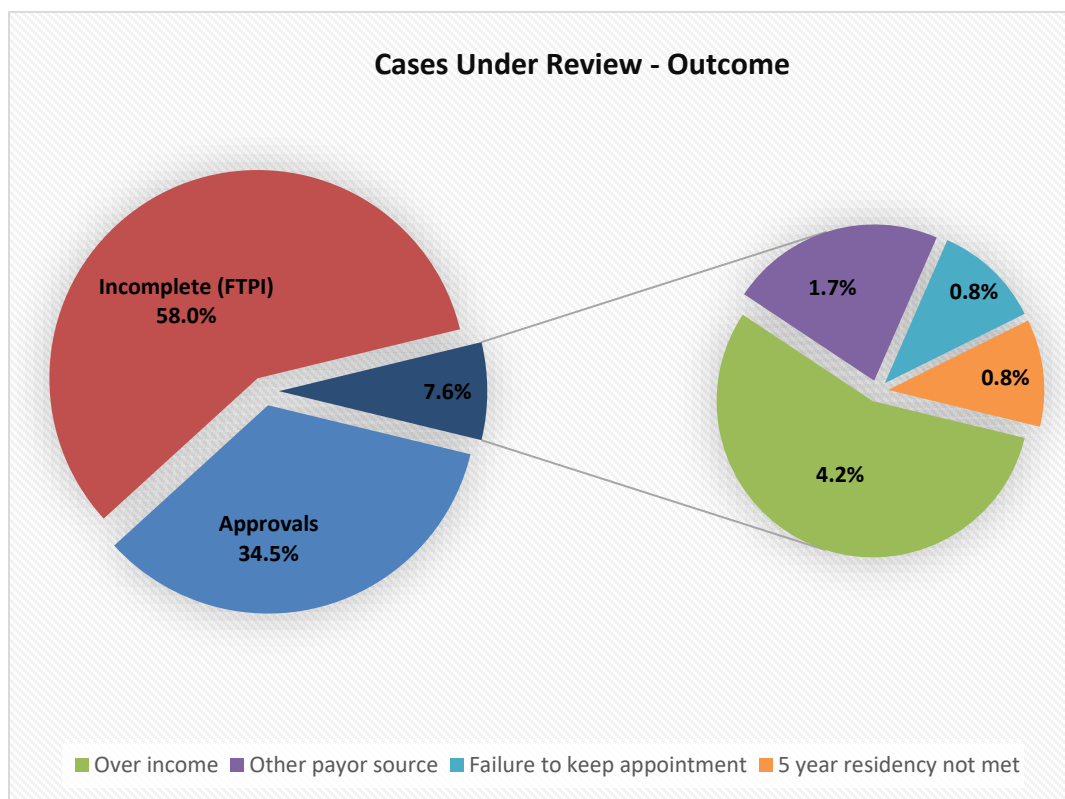


Fig. 3

2. Incomplete Applications (FTPI)

Out of the 277 applications submitted in September, 86 cases were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
 - Successfully established contact with 33 applicants
 - Unable to make contact with 34 applicants, but left voice messages
 - 19 applicants could not be reached either due to a lack of a voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities

At the conclusion, 84 applicants completed the application process and were approved for HCAP benefits. These individuals are reflected in the final approval numbers for the month of September. Figure 4 shows the breakdown of various documents that applicants were unable to provide in order to reach an eligibility determination.

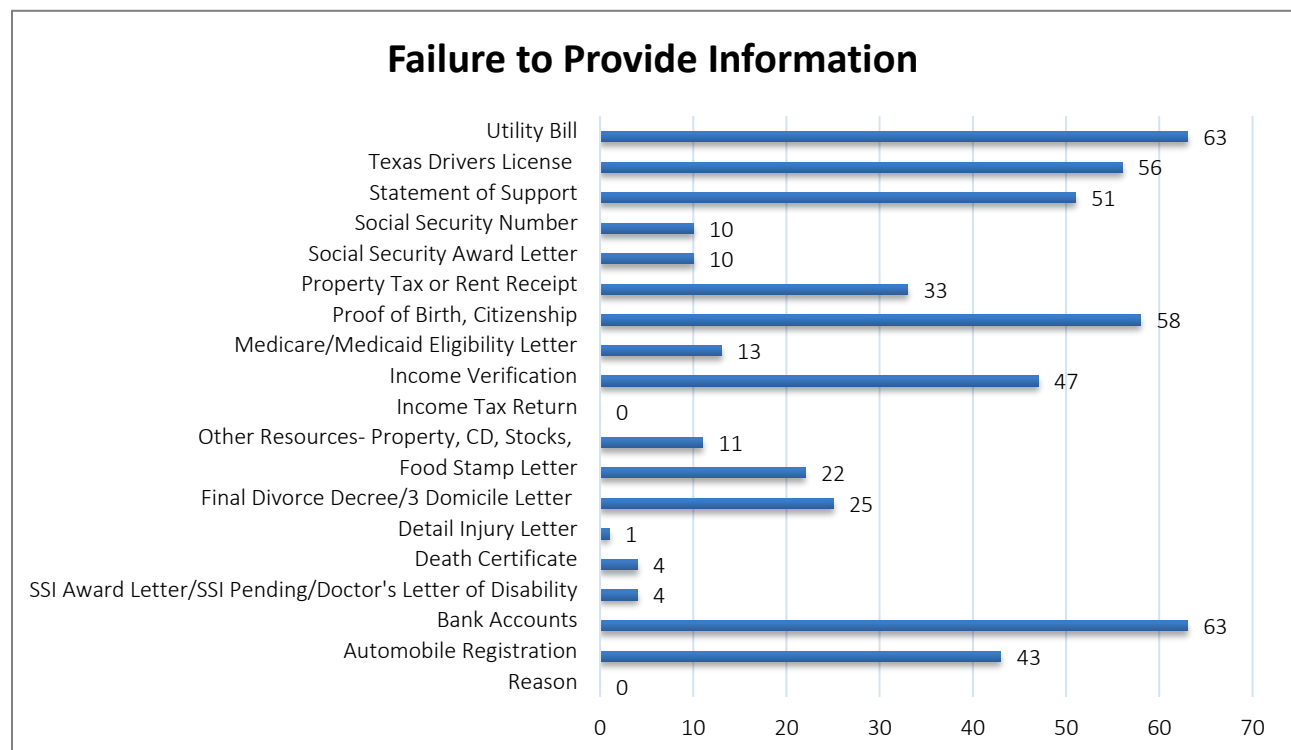


Fig. 4

September Application Results

After processing each case within the required timeframe period of 30 days, the final case determinations for September are depicted in Figure 5.

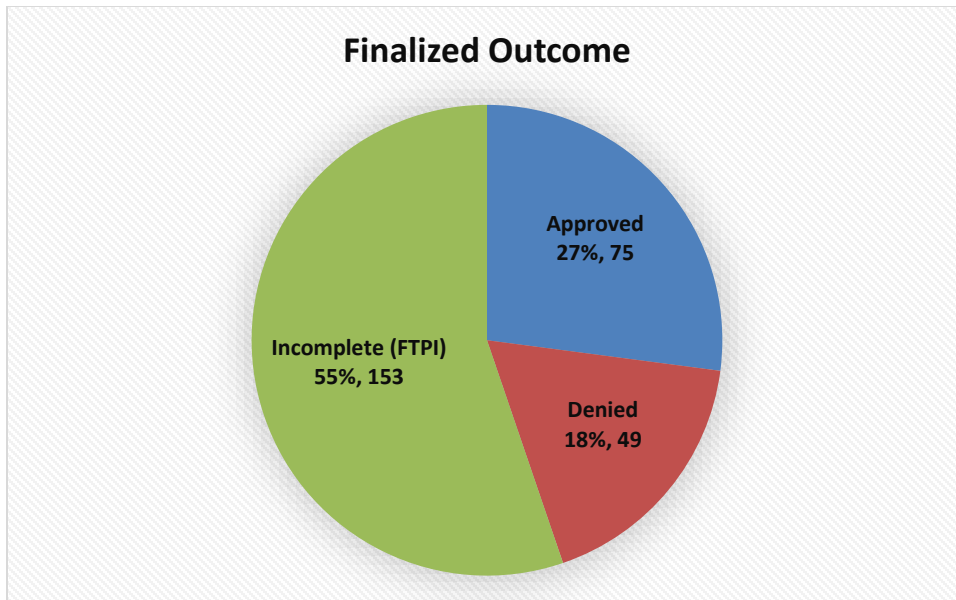


Fig 5.

October Applications

The results of the initial review of all applications receipted in October are shown in Figure 6. Since HCAP data is on a rolling basis, the status of applications in the "Incomplete" and "Cases under Review" categories have not yet been finalized. These will be updated for the subsequent board report.

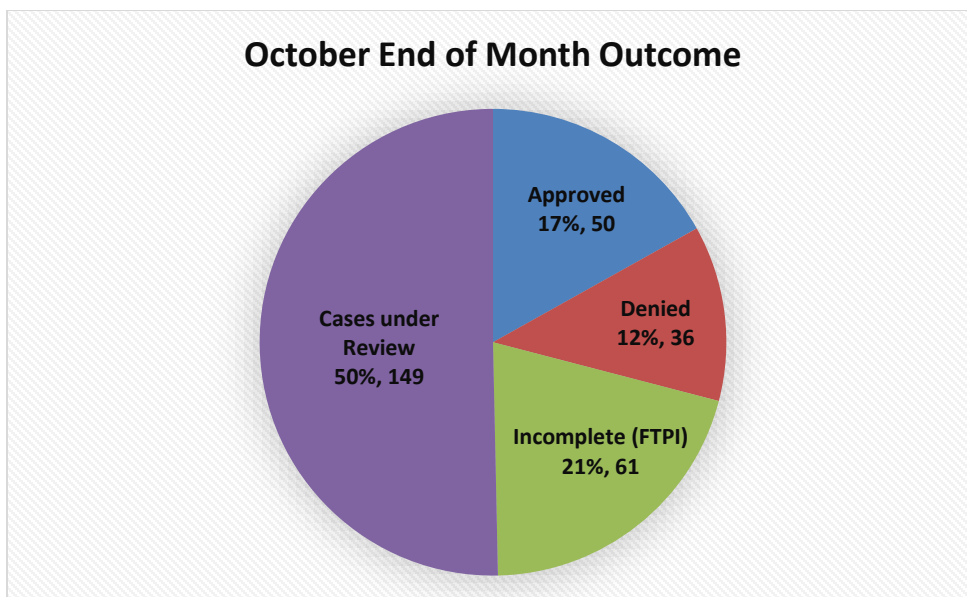


Fig. 6

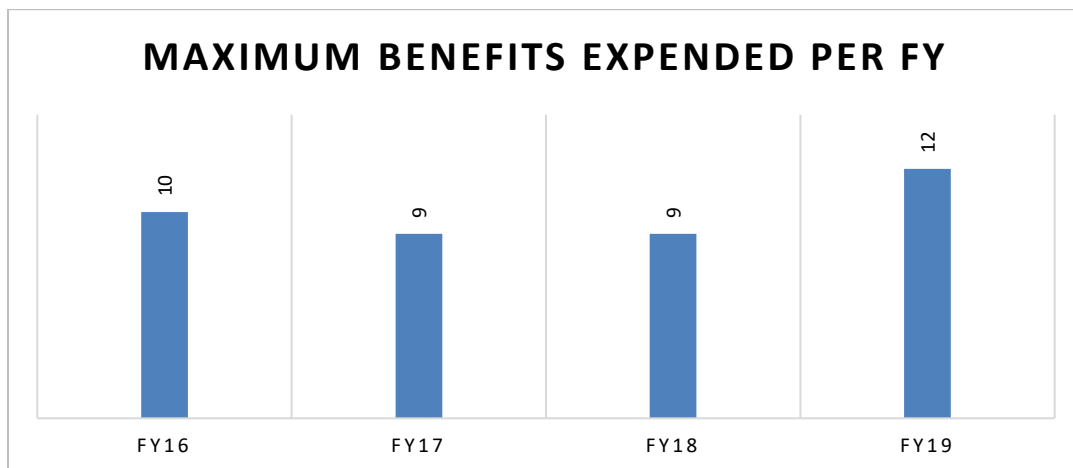
Census

Effective July 1, 2011, new applicants are required to be $\leq 133\%$ of FPIL to qualify for HCAP benefits

HCAP Clients as of October 31, 2019 = 501 versus October 31, 2018 = 444										
FPIL Range	0-21%		21-50%		50-100%		100-150%		Inmates	
FY 2020	194	39%	0	0%	0	0%	290	58%	17	3%
FY 2019	262	59%	46	10%	94	21%	34	8%	2	4%

Case Management

The graph below shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year.



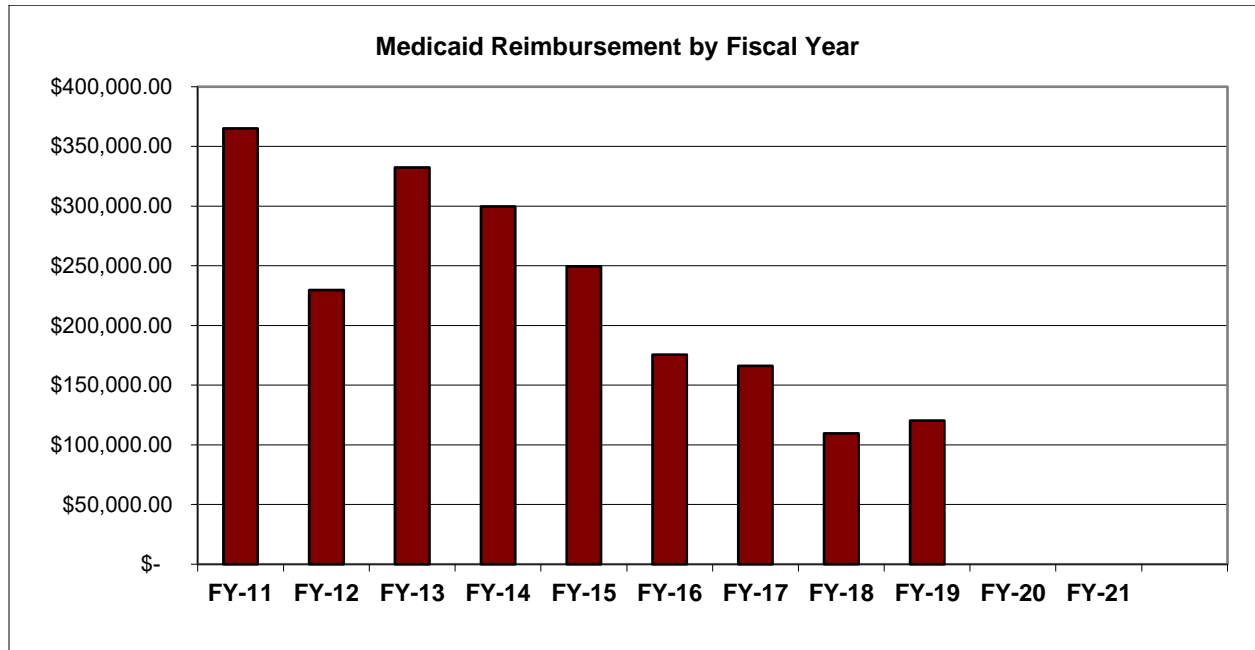
Prescription Benefits Services:

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Nov-18	21	31	\$56,018.09
Sept-19	23	36	\$19,356.06
Aug-19	38	51	\$67,310.08
Jul-19	18	21	\$35,728.31
Jun-19	24	31	\$43,242.38
May-19	23	39	\$24,884.82
Apr-19	29	35	\$37,519.47
Mar - 19	29	41	\$32,235.61
Feb - 19	30	40	\$39,133.16
Jan - 19	29	50	\$60,200.45
Dec - 18	17	22	\$21,944.47
Nov - 18	21	31	\$56,018.09
Oct - 18	16	20	\$14,817.76

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

Medicaid Reimbursement

For FY 19-20 we have collected \$0 in Medicaid reimbursement. In Oct 2 clients were found to eligible for Medicaid and \$0 has been requested in reimbursement from the providers.





Savings Summary Report

From 10/01/2019 to 10/31/2019

Report: RPT-068
Date: 11/06/2019

120501 Montgomery Co IHCP-Retail

Type: ALL

	# of RXs	% of All RXs	Calculated Total Cost	Average Cost/RX	Avg Qty	Avg Days	---- Savings vs Submitted Amounts ----				----- Savings vs Full AWP Price -----			
							Requested	Amt Saved	Amt Saved per RX	Pct Saved	Full AWP	Amt Saved	Saved Per RX	Pct Saved
Totals:	1214	100%	\$18,958	\$15.62	49.6	25.6	\$19,403	\$445	\$0.37	2.30%	\$125,672	\$106,715	\$87.90	84.92%
New RXs:	723	59.56%	\$13,774	\$19.05	49.1	23.0	\$14,408	\$635	\$0.88	4.40%	\$69,138	\$55,364	\$76.58	80.08%
Refill RXs:	491	40.44%	\$5,184	\$10.56	50.5	29.3	\$4,995	-\$189	-\$0.39	-3.79%	\$56,534	\$51,350	\$104.58	90.83%
Generic RXs:	1181	97.28%	\$12,973	\$10.98	47.8	25.8	\$12,273	-\$700	-\$0.59	-5.70%	\$117,406	\$104,433	\$88.43	88.95%
Brand Equiv RXs:	1	0.08%	\$25	\$25.19	30.0	30.0	\$30	\$5	\$4.98	16.51%	\$31	\$6	\$6.23	19.83%
Brand RXs:	32	2.64%	\$5,959	\$186.23	118.6	15.5	\$7,100	\$1,140	\$35.63	15.99%	\$8,235	\$2,275	\$71.10	27.63%
Maintenance RXs:	871	71.75%	\$11,426	\$47.26	13.1	29.0	\$11,545	\$119	\$0.14	1.03%	\$89,627	\$78,202	\$89.78	87.25%
Non-Maint RXs:	343	28.25%	\$7,532	\$21.96	55.7	16.9	\$7,859	\$327	\$0.95	4.16%	\$36,045	\$28,513	\$83.13	79.10%

Savings vs. Submitted Amounts This section compares amounts requested by the pharmacy with amounts actually billed to the plan.
Savings vs. Full AWP Price This section compares the full AWP price of the drug against the amount billed to the plan

Type indicate the network type of the pharmacy. Values are Retail, Mail, or All.
All dollar amounts are based of Drug cost only.
Brand Equiv RXs refers to brands drugs filled when a generic equivalent was available

Note

This report is based of invoice close dates.



Top 25 Physician Dispensing - by Dollar Amount
From 10/01/2019 to 10/31/2019

Report : RPT-156
Printed : 11/06/2019
Page: 1

120501 RETAIL		Montgomery Co IHCP-Retail Montgomery Co IHCP-Retail															
Rank	Physician Name	Brand RXs. Cnt	Amount	Generic RXs. Cnt	Amount	Brd Equiv. RXs. Cnt	Amount	Total Billed	Rx Count	Percent of Totals By RX	By Amt	Avg Day Supply	Avg Cost Per RX	C-II	DAW	Ovrd	
1	ANUGWOM, CHINASA	1	\$310.01	116	677.25	0	0.00	\$987.26	117	9.56	6.53	24.6	\$8.44	0	0		
2	CHAI, THOMAS	2	\$904.98	1	24.04	0	0.00	\$929.02	3	0.25	6.15	30.0	\$309.67	3	2		
3	ALI, SAFRIN	1	\$927.52	0	0.00	0	0.00	\$927.52	1	0.08	6.14	18.0	\$927.52	0	0		
4	SINGLETON, REID	1	\$602.68	9	72.17	0	0.00	\$674.85	10	0.82	4.47	30.0	\$67.49	0	0		
5	CULLERS, SUZANNE	1	\$291.19	2	356.67	0	0.00	\$647.86	3	0.25	4.29	30.0	\$215.95	0	0		
6	REDDY, SUNIL	4	\$295.17	4	212.46	0	0.00	\$507.63	8	0.65	3.36	11.1	\$63.45	0	0		
7	WU, KENNETH	1	\$251.75	11	203.94	0	0.00	\$455.69	12	0.98	3.02	18.4	\$37.97	4	0		
8	DESAI, ASHESH	1	\$49.31	6	384.73	0	0.00	\$434.04	7	0.57	2.87	16.3	\$62.01	0	0		
9	PERRI, ANTHONY	0	\$0.00	2	392.21	0	0.00	\$392.21	2	0.16	2.60	30.0	\$196.11	0	0		
10	YOUNG, JEROME	2	\$240.59	12	98.46	0	0.00	\$339.05	14	1.14	2.24	14.8	\$24.22	2	0		
11	CHU, PING	0	\$0.00	11	295.75	0	0.00	\$295.75	11	0.90	1.96	17.1	\$26.89	5	0		
12	NGUYEN, CHANH	0	\$0.00	34	274.99	0	0.00	\$274.99	34	2.78	1.82	30.0	\$8.09	0	0		
13	SPRAYBERRY, CARRIE	2	\$196.78	7	50.29	0	0.00	\$247.07	9	0.74	1.64	23.6	\$27.45	0	0		
14	KLEIN, ALEXANDER	0	\$0.00	7	245.41	0	0.00	\$245.41	7	0.57	1.62	21.7	\$35.06	0	0		
15	LEDER, STUART	0	\$0.00	4	233.78	0	0.00	\$233.78	4	0.33	1.55	30.0	\$58.45	0	0		
16	BASFORD, AMANDA	0	\$0.00	2	213.76	0	0.00	\$213.76	2	0.16	1.41	30.0	\$106.88	0	0		
17	YVONNE EMERICK, CAROLYN	0	\$0.00	38	201.48	0	0.00	\$201.48	38	3.10	1.33	29.5	\$5.30	0	0		
18	AFZAL, ADNAN	0	\$0.00	12	194.05	0	0.00	\$194.05	12	0.98	1.28	30.0	\$16.17	0	0		
19	FROME, ADAM	0	\$0.00	8	167.82	0	0.00	\$167.82	8	0.65	1.11	30.0	\$20.98	0	0		

Total Dollars:	Total calculated price for all RXs for Physician (including copy)	Avg Day Supply:	Average Number of days supply dispensed by Physician for each RX
% Total By RX:	Percentage of RXs by Physician vs. total RXs	Avg. Cost Per Rx:	Average total price for each RX by Physician (including member copy)
% Total by Amt:	Percentage of dollars by Physician vs. total dollars (including copy)	C-II:	Total # of C-II Controlled RXs written by Physician
Avg. Qty:	Average quantity dispensed in each RX by Physician	DAW Ovrd:	Total # of DAW 1 (Physician) and DAW 2 (Member) Overrides

Note

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



Top 25 Physician Dispensing - by Dollar Amount
From 10/01/2019 to 10/31/2019

Report : RPT-156
Printed : 11/06/2019
Page: 2

Rank	Physician Name	Brand RXs. Cnt	Amount	Generic RXs. Cnt	Amount	Brd Equiv. RXs. Cnt	Amount	Total Billed	Rx Count	Percent of Totals By RX	By Amt	Avg Day Supply	Avg Cost Per RX	C-II	DAW	Ovrd	
20	AWASUM, SERGE-ALAIN	0	\$0.00	3	167.36	0	0.00	\$167.36	3	0.25	1.11	30.0	\$55.79	0	0		
21	SIDDIQUI, HINA	0	\$0.00	5	166.70	0	0.00	\$166.70	5	0.41	1.10	30.0	\$33.34	0	0		
22	STELLA, ANA	0	\$0.00	31	162.26	0	0.00	\$162.26	31	2.53	1.07	27.1	\$5.23	0	0		
23	HENSON, MARY	1	\$150.25	2	9.29	0	0.00	\$159.54	3	0.25	1.06	30.3	\$53.18	0	0		
24	SULAIMAN, JASMINE	0	\$0.00	11	152.45	0	0.00	\$152.45	11	0.90	1.01	30.0	\$13.86	0	0		
25	SHIM-LOOK FONG, NATALIE	2	\$75.00	15	69.20	0	0.00	\$144.20	17	1.39	0.95	29.7	\$8.48	0	0		
SUBTOTAL FOR TOP25 :								\$9,321.75	372			642.19	\$2,387.97				
SUBTOTAL FOR ALL OTHER PHYSICIANS :								\$5,787.85	852			4,402.63	\$1,755.62				
TOTAL FOR PLAN :								\$15,109.60	1224			5,044.82	\$4,143.59				
TOTAL FOR GROUP :								\$15,109.60	1224			5,044.82	\$4,143.59				



Top 25 Pharmacy Dispensing -by Dollar Amount
From 10/01/2019 to 10/31/2019

Report : RPT-157
Printed : 11/06/2019
Page: 1

120501 RETAIL		Montgomery Co IHCP-Retail															
		Montgomery Co IHCP-Retail															
Rank	Pharmacy Name	NABP	Brand Rx. Cnt	Brand Rx. Amount	Generic Rx. Cnt	Generic Rx. Amount	Brd Equiv. Rx. Cnt	Brd Equiv. Rx. Amount	Total Billed	Rx Count	Percent of Totals By Rx	Percent of Totals By Amt	Avg Day Supply	Avg Cost Per Rx	C-II	DAW Ovr	
1	LONE STAR FAMILY HEALTH	4534219	5	\$741.99	161	801.48	0	0.00	\$1,543.47	166	13.56	10.22	27.3	\$9.30	0	0	
2	KROGER PHARMACY #136	4522997	3	\$291.19	65	745.42	0	0.00	\$1,036.61	68	5.56	6.86	22.2	\$15.24	3	0	
3	HEB PHARMACY	5903592	2	\$904.98	6	68.73	0	0.00	\$973.71	8	0.65	6.44	30.0	\$121.71	3	8	
4	KROGER PHARMACY #137	5921261	1	\$927.52	1	12.75	0	0.00	\$940.27	2	0.16	6.22	24.0	\$470.14	0	0	
5	WALMART PHARMACY 10-	4567472	2	\$240.59	75	524.41	0	0.00	\$765.00	77	6.29	5.06	23.3	\$9.94	3	1	
6	CVS PHARMACY #07435	4564440	1	\$98.39	41	512.08	0	0.00	\$610.47	42	3.43	4.04	29.3	\$14.54	3	0	
7	WALMART PHARMACY 10-	5921211	0	\$0.00	48	568.18	0	0.00	\$568.18	48	3.92	3.76	27.2	\$11.84	0	0	
8	KROGER PHARMACY	4511704	0	\$0.00	12	535.57	0	0.00	\$535.57	12	0.98	3.54	26.8	\$44.63	0	0	
9	WALMART PHARMACY 10-	4517148	2	\$408.40	45	124.82	0	0.00	\$533.22	47	3.84	3.53	26.9	\$11.35	0	0	
10	WALMART PHARMACY 10-	4565113	1	\$98.39	61	427.55	0	0.00	\$525.94	62	5.07	3.48	26.7	\$8.48	0	0	
11	WALMART PHARMACY 10-	4592300	0	\$0.00	82	519.08	0	0.00	\$519.08	82	6.70	3.44	26.2	\$6.33	11	7	
12	PHARM HOUSE DRUG -	5923645	0	\$0.00	14	513.64	0	0.00	\$513.64	14	1.14	3.40	25.4	\$36.69	0	0	
13	CVS PHARMACY #06741	4536528	1	\$0.00	50	474.35	1	0.00	\$474.35	52	4.25	3.14	22.3	\$9.12	4	0	
14	KROGER PHARMACY	4523064	2	\$10.52	61	419.50	0	0.00	\$430.02	63	5.15	2.85	23.7	\$6.83	1	1	
15	PINECROFT PHARMACY	5900611	1	\$251.75	9	172.32	0	0.00	\$424.07	10	0.82	2.81	18.5	\$42.41	3	0	
16	MAGNOLIA PHARMACY	4525448	0	\$0.00	7	422.65	0	0.00	\$422.65	7	0.57	2.80	30.0	\$60.38	0	0	
17	HEB PHARMACY	4534790	0	\$0.00	18	297.93	0	0.00	\$297.93	18	1.47	1.97	25.6	\$16.55	2	0	
18	KROGER PHARMACY #138	4569527	0	\$0.00	50	290.41	0	0.00	\$290.41	50	4.08	1.92	27.8	\$5.81	0	0	
19	HEB PHARMACY	5908201	1	\$150.25	16	129.65	0	0.00	\$279.90	17	1.39	1.85	29.2	\$16.46	2	0	

Total Dollars: Total calculated price for all RXs for Pharmacy (including copy)
% Total By RX: Percentage of RXs by Pharmacy vs. total RXs
% Total by Amt: Percentage of dollars by Pharmacy vs. total dollars (including copy)
Avg. Qty: Average quantity dispensed in each RX by Pharmacy

Avg Day Supply: Average Number of days supply dispensed by Pharmacy for each RX
Avg. Cost Per Rx: Average total price for each RX by Pharmacy (including member copy)
C-II: Total # of C-II Controlled RXs dispensed from Pharmacy
DAW Ovrtd: Total # of DAW 1 (Physician) and DAW 2 (Member) Overrides

Note

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



Top 25 Pharmacy Dispensing -by Dollar Amount
From 10/01/2019 to 10/31/2019

Report : RPT-157
Printed : 11/06/2019
Page: 2

Rank	Pharmacy Name	NABP	Brand RXs Cnt	Amount	Generic RXs Cnt	Amount	Brd Equiv. RXs Cnt	Amount	Total Billed	Rx Count	Percent of Totals By RX	By Amt	Avg Day Supply	Avg Cost Per RX	DAW C-II	Overd
20	CVS PHARMACY #10996	5920233	1	\$98.39	20	154.13	0	0.00	\$252.52	21	1.72	1.67	24.3	\$12.02	4	0
21	WALMART PHARMACY 10-	4540870	1	\$98.39	25	121.03	0	0.00	\$219.42	26	2.12	1.45	26.0	\$8.44	0	0
22	WALMART PHARMACY 10-	4528052	0	\$0.00	27	218.23	0	0.00	\$218.23	27	2.21	1.44	26.1	\$8.08	4	0
23	SAMS PHARMACY	4515310	0	\$0.00	11	194.01	0	0.00	\$194.01	11	0.90	1.28	24.3	\$17.64	0	0
24	MEDICAP 8287	4524369	1	\$98.39	11	94.01	0	0.00	\$192.40	12	0.98	1.27	25.8	\$16.03	0	0
25	WALMART PHARMACY 10-	4567042	0	\$0.00	23	185.27	0	0.00	\$185.27	23	1.88	1.23	30.0	\$8.06	0	0
SUBTOTAL FOR TOP25 :									\$12,946.34	965			649.09	\$988.01		
SUBTOTAL FOR ALL OTHER Pharmacies :									\$2,163.26	259			843.66	\$399.67		
TOTAL FOR PLAN :									\$15,109.60	1224			1,492.76	\$1,387.67		
TOTAL FOR GROUP :									\$15,109.60	1224			1,492.76	\$1,387.67		



Top 25 Therapy Classes by- Dollar Amount
From 10/01/2019 to 10/31/2019

Report: RPT-147
Printed: 11/06/2019
Page: 1

120501 RETAIL		Montgomery Co IHCP-Retail Montgomery Co IHCP-Retail								
Rank	Code	Drug Class	Retail Rxs	Mail Rxs	Avg Days	Avg Rx Cost	Rx Cnt	Total Billed	Percent of Totals	
									By Rx	By Amt
1	2710	*Insulin**	8	0	27.38	\$296.46	8	\$2,371.65	.65	12.31
2	7260	*Anticonvulsants - Misc.**	65	0	30.00	\$20.17	65	\$1,310.92	5.31	6.8
3	6510	*Opioid Agonists**	28	0	20.71	\$44.13	28	\$1,235.53	2.29	6.41
4	4420	*Sympathomimetics**	22	0	20.05	\$44.33	22	\$975.22	1.8	5.06
5	4699	*Laxative Combinations**	8	0	1.00	\$98.39	8	\$787.12	.65	4.09
6	3400	*Calcium Channel Blockers**	36	0	29.28	\$13.50	36	\$485.96	2.94	2.52
7	9055	*Corticosteroids - Topical**	4	0	21.00	\$113.06	4	\$452.23	.33	2.35
8	8337	*Direct Factor Xa Inhibitors**	1	0	30.00	\$450.13	1	\$450.13	.08	2.34
9	8910	*Rectal Steroids**	2	0	20.00	\$212.08	2	\$424.15	.16	2.2
10	3940	*HMG CoA Reductase Inhibitors**	79	0	29.81	\$5.27	79	\$416.72	6.45	2.16
11	7510	*Central Muscle Relaxants**	29	0	25.17	\$13.09	29	\$379.66	2.37	1.97
12	6599	*Opioid Combinations**	43	0	13.16	\$8.53	43	\$366.86	3.51	1.9
13	3320	*Beta Blockers Cardio-Selective**	55	0	29.73	\$6.06	55	\$333.54	4.49	1.73
14	2810	*Thyroid Hormones**	32	0	29.28	\$10.37	32	\$331.77	2.61	1.72
15	4660	*Laxatives - Miscellaneous**	5	0	30.20	\$62.65	5	\$313.26	.41	1.63
16	6610	*Nonsteroidal Anti-inflammatory Agents (NSAIDs)**	43	0	23.91	\$6.98	43	\$299.94	3.51	1.56
17	3610	*ACE Inhibitors**	59	0	30.00	\$4.94	59	\$291.45	4.82	1.51
18	5025	*5-HT3 Receptor Antagonists**	8	0	6.88	\$34.05	8	\$272.36	.65	1.41
19	9340	*Opioid Antagonists**	1	0	1.00	\$251.75	1	\$251.75	.08	1.31
20	7970	*Potassium**	8	0	30.00	\$30.38	8	\$243.03	.65	1.26
21	4930	*Misc. Anti-Ulcer**	4	0	27.50	\$58.08	4	\$232.30	.33	1.21
22	3750	*Potassium Sparing Diuretics**	12	0	30.00	\$18.64	12	\$223.72	.98	1.16
23	3710	*Carbonic Anhydrase Inhibitors**	1	0	30.00	\$214.36	1	\$214.36	.08	1.11
24	5620	*Alkalizers**	1	0	30.00	\$213.76	1	\$213.76	.08	1.11
25	4927	*Proton Pump Inhibitors**	54	0	29.44	\$3.52	54	\$189.83	4.41	.99
SUBTOTAL FOR TOP 25 :			608	0	595.49	\$2,234.65	608	\$13,067.22		
SUBTOTAL FOR ALL OTHER CLASSES :			616	0	2,398.01	\$1,895.01	616	\$6,198.71		
TOTAL FOR PLAN:			1224	0	2,993.50	\$4,129.66	1224	\$19,265.93		
TOTAL FOR GROUP :			1224	0	2,993.50	\$4,129.66	1224	\$19,265.93		

Note

Code: Therapeutic Classification for the drug class
Avg Rx Cost: Average amount per script for the drug cost and dispense fee only
Total Billed: Total amount of the drug cost and dispense fee

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts

Montgomery County Indigent

Top 25 Therapy Classes by MCHD Billed Amount
For Period Ending October 31, 2019



Rank	Therapy Class	Billed Amount
1	Insulin	\$2,371.65
2	Opioid Agonists	\$1,219.59
3	Sympathomimetics	\$1,130.55
4	Anticonvulsants - Misc.	\$1,004.87
5	Laxative Combinations	\$688.73
6	Rectal Steroids	\$424.15
7	Calcium Channel Blockers	\$400.12
8	Corticosteroids - Topical	\$392.21
9	Central Muscle Relaxants	\$306.14
10	Thyroid Hormones	\$282.30
11	Laxatives - Miscellaneous	\$276.36
12	5-HT3 Receptor Antagonists	\$272.36
13	Opioid Antagonists	\$251.75
14	HMG CoA Reductase Inhibitors	\$240.81
15	Misc. Anti-Ulcer	\$232.30
16	Beta Blockers Cardio-Selective	\$219.31
17	Carbonic Anhydrase Inhibitors	\$214.36
18	Alkalinizers	\$213.76
19	Nonsteroidal Anti-inflammatory Agents (NSAIDs)	\$213.12
20	ACE Inhibitors	\$210.66
21	Potassium Sparing Diuretics	\$201.01
22	Potassium	\$192.96
23	Antifungals - Topical	\$176.75
24	Opioid Combinations	\$155.48
25	Opioid Partial Agonists	\$155.46
Grand Total		\$11,446.76

AGENDA ITEM # 16**Board Mtg: 12/10/19**

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Wagner, Chair-Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 9/5/19 through 11/26/19**

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)
<u>September</u>		
September 5, 2019	Yes	\$ 90,424.76
September 12, 2019	Yes	\$ 63,916.47
September 19, 2019	Yes	\$ 79,056.37
September 26, 2019	Yes	\$ 149,216.01
Total September Payments - MTD		\$ 382,613.61
Monthly Budget - September 2019		\$ 254,193.00
<u>October</u>		
October 3, 2019	No	\$ 9,049.94
October 10, 2019	No	\$ 129,119.74
October 17, 2019	No	\$ 124,292.34
October 23, 2019	No	\$ 52,485.04
October 24, 2019	No	\$ 21,697.72
October 30, 2019	No	\$ 17,794.18
October 31, 2019	No	\$ 20,892.93
Total October Payments - MTD		\$ 375,331.89
Monthly Budget - October 2019		\$ 203,165.00
<u>November</u>		
November 6, 2019		\$ 26,191.70
November 7, 2019	No	\$ 60,518.36
November 13, 2019	No	\$ 16,142.64
November 14, 2019	No	\$ 13,346.37
November 21, 2019	No	\$ 26,438.13
November 21, 2019	No	\$ 9,053.48
November 26, 2019	No	\$ 61,270.69
Total November Payments - MTD		\$ 212,961.37
Monthly Budget - November 2019		\$ 203,165.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 17

Board Mtg: 12/10/19

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Wagner, Chair – Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed For the Period 11/1/2019 through 12/31/2019

<u>Disbursement Date</u>	<u>Value of Services Provided by HCA and Affiliated Providers</u>
<u>November</u>	
November Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 210,240.00
Budgeted Amount November 2019	\$ 210,240.00
Over / (Under) Budget	\$ -
<u>December</u>	
December Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 210,239.00
Budgeted Amount December 2019	\$ 210,239.00
Over / (Under) Budget	\$ -

AGENDA ITEM # 18

Board Mtg.: 12/10/19

Montgomery County Hospital District Financial Dashboard for October 2019 (dollars expressed in 000's)

	Oct 2019	Oct 2018	Var	Var %
Cash and Investments	37,373	45,058	(7,685)	-17.1%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	October 2019				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	566	492	74	15.1%	566	492	74	15.1%
EMS Net Revenue	1,298	1,350	(51)	-3.8%	1,298	1,350	(51)	-3.8%
Other Revenue	409	399	10	2.5%	409	399	10	2.5%
Total Revenue	2,273	2,240	32	1.4%	2,273	2,240	33	1.5%
Expenses								
Payroll	3,305	3,011	294	9.8%	3,305	3,011	294	9.8%
Operating	1,043	1,129	(85)	-7.6%	1,043	1,129	(85)	-7.6%
Indigent Healthcare	585	413	172	41.5%	585	413	172	41.5%
Total Operating Expenses	4,933	4,553	381	8.4%	4,933	4,553	381	8.4%
Capital	2,719	2,728	(9)	-0.3%	2,719	2,728	(9)	-0.3%
Total Expenditures	7,652	7,280	372	5.1%	7,652	7,280	372	5.1%
Revenue Over / (Under) Expenses	(5,379)	(5,040)	(339)	6.7%	(5,379)	(5,040)	(339)	6.7%

Tax Revenue: Year-to-date, Tax Revenue is over budget by \$74k. The monthly Tax Revenue budget is allocated based on a rolling three-year average.

EMS Net Revenue: Year-to-date, EMS Revenue is \$51k less than budget primarily due to bad debt being higher than expected. Total billable trips are 11.6% greater than last year.

Other Revenue: Year-to-date, Other Revenue is \$10k more than budget. Employee Medical Premiums offset by 1115 Waiver are the primary reasons.

Payroll: Overall, Payroll Expenses are \$294k over budget year-to-date primarily due to higher than expected medical claims.

Operating Expenses: Generally, Operating Expenses are under budget year-to-date across the board mostly due to timing.

Indigent Care Expenses: Indigent Care Expenses are over budget by \$172k primarily due to the claims hand-off from Boon Chapman to HCAP.

Montgomery County Hospital District Balance Sheet

As of October 31, 2019

		Fund 10
		10/31/2019
ASSETS		
Cash and Equivalents		
10-000-10100	Petty Cash-Adm.-BS	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$1,484,150.92
10-000-12400	Investments-MMA-BS	\$2,022,771.83
10-000-12500	Investments-MMDA-BS	\$5,049,230.15
10-000-13100	Texpool-District-BS	\$229,200.93
10-000-13300	Investments-WF Bank-BS	\$9,157,457.94
10-000-13400	Texstar Investment Pool-BS	\$219,662.28
10-000-13450	Investments-CDARS-BS	\$2,009,070.37
10-000-13500	Investments - BS	\$17,191,185.36
10-000-13501	Investments - Cash-BS	\$8,488.61
Total Cash and Equivalents		<u>\$37,373,168.39</u>
Receivables		
10-000-14100	A/R-EMS Billings-BS	\$7,814,215.60
10-000-14200	Allowance for Bad Debts-BS	(\$3,387,445.26)
10-000-14300	A/R-Other-BS	\$1,094,927.36
10-000-14305	A/R Employee-BS	\$961.72
10-000-14525	Receivable from Component Unit-BS	\$169,567.09
10-000-14700	Taxes Receivable-BS	\$34,768,104.77
10-000-14750	Allowance for bad debt-tax rev-BS	(\$500,748.23)
Total Receivables		<u>\$39,959,583.05</u>
Other Assets		
10-000-14900	Prepaid Expenses-BS	\$246,929.07
10-000-15000	Inventory-BS	\$763,203.42
Total Other Assets		<u>\$1,010,132.49</u>
TOTAL ASSETS		<u>\$78,342,883.93</u>
LIABILITIES		
Current Liabilities		
10-000-20500	Accounts Payable-BS	\$356,759.93
10-000-20600	Accounts Payable-Other-BS	\$116,686.86
10-000-21000	Accrued Expenditures-BS	\$1,189,605.31
10-000-21400	Accrued Payroll-BS	\$423,092.01
10-000-21525	P/R-United Way Deductions-BS	\$3,703.44
10-000-21585	P/R-Flexible Spending-BS-BS	\$11,280.25
10-000-21590	P/R-Premium Cancer/Accident-BS	\$4,980.33
10-000-21595	P/R-Health Savings-BS-BS	\$8,742.15
10-000-21600	Employee Deferred Comp.-BS	\$76,222.33
10-000-21650	TCDRS Defined Benefit Plan-BS	\$452,964.04
Total Current Liabilities		<u>\$2,644,036.65</u>
Deferred Liabilities		
10-000-23000	Deferred Tax Revenue-BS	\$34,267,356.54
10-000-23200	Deferred Revenue-BS	\$494,310.21
Total Deferred Liabilities		<u>\$34,761,666.75</u>
TOTAL LIABILITIES		<u>\$37,405,703.40</u>

Montgomery County Hospital District Balance Sheet

As of October 31, 2019

CAPITAL

10-000-30225	Assigned - Open Purchase Orders-BS	\$827,213.05
10-000-30400	Nonspendable - Inventory-BS	\$763,203.42
10-000-30700	Nonspendable - Prepaids-BS	\$246,929.07
10-000-30802	Restricted - NACCHO Grant Funds Remaining-BS	\$1,204.81
10-000-32001	Committed - Uncompensated Care-BS	\$7,580,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,890,760.00
10-000-32003	Committed - Capital Maintenance-BS	\$60,038.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$24,567,832.18

TOTAL CAPITAL

\$40,937,180.53

TOTAL LIABILITIES AND CAPITAL

\$78,342,883.93

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended October 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$529,515.40	\$439,660.00	\$89,855.40	\$529,515.40	\$439,660.00	\$89,855.40	\$33,937,317.00	1.56 %	\$33,407,801.60
Delinquent Tax Revenue	\$28,234.09	\$41,258.00	(\$13,023.91)	\$28,234.09	\$41,258.00	(\$13,023.91)	\$381,365.00	7.40 %	\$353,130.91
Penalties and Interest	\$8,384.56	\$11,015.00	(\$2,630.44)	\$8,384.56	\$11,015.00	(\$2,630.44)	\$304,922.00	2.75 %	\$296,537.44
Total	\$566,134.05	\$491,933.00	\$74,201.05	\$566,134.05	\$491,933.00	\$74,201.05	\$34,623,604.00	1.64 %	\$34,057,469.95
EMS Net Revenue									
Advanced Life Support Revenue	\$2,089,768.96	\$2,069,554.00	\$20,214.96	\$2,089,768.96	\$2,069,554.00	\$20,214.96	\$24,434,088.00	8.55 %	\$22,344,319.04
Basic Life Support Revenue	\$379,641.02	\$369,099.00	\$10,542.02	\$379,641.02	\$369,099.00	\$10,542.02	\$4,357,747.00	8.71 %	\$3,978,105.98
Transfer Service Fees	\$241,366.36	\$266,799.00	(\$25,432.64)	\$241,366.36	\$266,799.00	(\$25,432.64)	\$3,149,951.00	7.66 %	\$2,908,584.64
Non-Transport Fees	\$18,957.82	\$22,701.00	(\$3,743.18)	\$18,957.82	\$22,701.00	(\$3,743.18)	\$268,020.00	7.07 %	\$249,062.18
Contractual Allowance	(\$669,539.59)	(\$685,593.00)	\$16,053.41	(\$669,539.59)	(\$685,593.00)	\$16,053.41	(\$8,094,421.00)	8.27 %	(\$7,424,881.41)
Provision for Bad Debt	(\$786,916.33)	(\$722,754.00)	(\$64,162.33)	(\$786,916.33)	(\$722,754.00)	(\$64,162.33)	(\$8,533,158.00)	9.22 %	(\$7,746,241.67)
Recovery of Bad Debt - EMS	\$25,181.61	\$30,070.00	(\$4,888.39)	\$25,181.61	\$30,070.00	(\$4,888.39)	\$355,016.00	7.09 %	\$329,834.39
Total EMS Net Revenue	\$1,298,459.85	\$1,349,876.00	(\$51,416.15)	\$1,298,459.85	\$1,349,876.00	(\$51,416.15)	\$15,937,243.00	8.15 %	\$14,638,783.15
Other Revenue									
Investment Income - MCHD	\$84,813.85	\$71,763.00	\$13,050.85	\$84,813.85	\$71,763.00	\$13,050.85	\$1,029,572.00	8.24 %	\$944,758.15
Interest Income	\$955.39	\$970.00	(\$14.61)	\$955.39	\$970.00	(\$14.61)	\$10,937.00	8.74 %	\$9,981.61
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00	0.00 %	\$600,000.00
Weyland Bldg. Land Lease	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$33,064.00	0.00 %	\$33,064.00
Miscellaneous Income	\$11,743.35	\$11,050.00	\$693.35	\$11,743.35	\$11,050.00	\$693.35	\$205,210.00	5.72 %	\$193,466.65
Rx Discount Card Royalties	\$100.00	\$190.00	(\$90.00)	\$100.00	\$190.00	(\$90.00)	\$2,280.00	4.39 %	\$2,180.00
Tenant Rent Income	\$7,499.80	\$7,750.00	(\$250.20)	\$7,499.80	\$7,750.00	(\$250.20)	\$93,000.00	8.06 %	\$85,500.20
P.A. Processing Fees	\$140.00	\$233.00	(\$93.00)	\$140.00	\$233.00	(\$93.00)	\$2,796.00	5.01 %	\$2,656.00
Contract Revenue (Net)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,575.00	0.00 %	\$180,575.00
1115 Waiver - Paramedicine	\$56,400.00	\$110,000.00	(\$53,600.00)	\$56,400.00	\$110,000.00	(\$53,600.00)	\$1,320,000.00	4.27 %	\$1,263,600.00
Education/Training Revenue	\$44,604.72	\$40,850.00	\$3,754.72	\$44,604.72	\$40,850.00	\$3,754.72	\$288,700.00	15.45 %	\$244,095.28

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended October 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Stand-By Fees	\$18,375.00	\$6,352.00	\$12,023.00	\$18,375.00	\$6,352.00	\$12,023.00	\$74,999.00	24.50 %	\$56,624.00
EMS - Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	0.00 %	\$25,000.00
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00 %	\$500,000.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$8,333.33	\$8,333.00	\$0.33	\$100,000.00	8.33 %	\$91,666.67
Employee Medical Premiums	\$127,367.85	\$94,494.00	\$32,873.85	\$127,367.85	\$94,494.00	\$32,873.85	\$1,133,928.00	11.23 %	\$1,006,560.15
Dispatch Fees	\$7,797.00	\$7,000.00	\$797.00	\$7,797.00	\$7,000.00	\$797.00	\$222,438.00	3.51 %	\$214,641.00
MDC Revenue - First Responders	\$7,625.00	\$7,000.00	\$625.00	\$7,625.00	\$7,000.00	\$625.00	\$99,500.00	7.66 %	\$91,875.00
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00 %	\$180,000.00
VHF Project Revenue	\$9,948.49	\$9,949.00	(\$0.51)	\$9,948.49	\$9,949.00	(\$0.51)	\$120,084.00	8.28 %	\$110,135.51
Tower Contract Revenue	\$22,796.88	\$22,801.00	(\$4.12)	\$22,796.88	\$22,801.00	(\$4.12)	\$275,566.00	8.27 %	\$252,769.12
Gain/Loss on Sale of Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00 %	\$30,000.00
Total Other Revenue	\$408,500.66	\$398,735.00	\$9,765.66	\$408,500.66	\$398,735.00	\$9,765.66	\$6,527,649.00	6.26 %	\$6,119,148.34
Total Revenues	\$2,273,094.56	\$2,240,544.00	\$32,550.56	\$2,273,094.56	\$2,240,544.00	\$32,550.56	\$57,088,496.00	3.98 %	\$54,815,401.44
Expenses									
Payroll Expenses									
Regular Pay	\$1,907,386.50	\$1,881,620.00	\$25,766.50	\$1,907,386.50	\$1,881,620.00	\$25,766.50	\$22,613,676.00	8.43 %	\$20,706,289.50
Overtime Pay	\$225,779.04	\$193,229.00	\$32,550.04	\$225,779.04	\$193,229.00	\$32,550.04	\$2,356,249.00	9.58 %	\$2,130,469.96
Paid Time Off	\$193,762.60	\$188,256.00	\$5,506.60	\$193,762.60	\$188,256.00	\$5,506.60	\$2,621,601.00	7.39 %	\$2,427,838.40
Stipend Pay	\$23,805.42	\$18,967.00	\$4,838.42	\$23,805.42	\$18,967.00	\$4,838.42	\$227,604.00	10.46 %	\$203,798.58
Payroll Taxes	\$170,799.64	\$174,575.00	(\$3,775.36)	\$170,799.64	\$174,575.00	(\$3,775.36)	\$2,128,161.00	8.03 %	\$1,957,361.36
TCDRS Plan	\$159,105.11	\$146,965.00	\$12,140.11	\$159,105.11	\$146,965.00	\$12,140.11	\$1,812,483.00	8.78 %	\$1,653,377.89
Health & Dental	\$47,169.96	\$52,351.00	(\$5,181.04)	\$47,169.96	\$52,351.00	(\$5,181.04)	\$775,469.00	6.08 %	\$728,299.04
Health Insurance Claims	\$516,415.22	\$293,921.00	\$222,494.22	\$516,415.22	\$293,921.00	\$222,494.22	\$3,527,052.00	14.64 %	\$3,010,636.78
Health Insurance Admin Fees	\$61,033.81	\$60,894.00	\$139.81	\$61,033.81	\$60,894.00	\$139.81	\$730,728.00	8.35 %	\$669,694.19
Total	\$3,305,257.30	\$3,010,778.00	\$294,479.30	\$3,305,257.30	\$3,010,778.00	\$294,479.30	\$36,793,023.00	8.98 %	\$33,487,765.70

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended October 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Operating Expenses									
Unemployment Expense	\$4,200.00	\$4,200.00	\$0.00	\$4,200.00	\$4,200.00	\$0.00	\$50,400.00	8.33 %	\$46,200.00
Accident Repair	\$1,820.00	\$1,900.00	(\$80.00)	\$1,820.00	\$1,900.00	(\$80.00)	\$30,000.00	6.07 %	\$28,180.00
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$43,700.00	0.00 %	\$43,700.00
Advertising	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,450.00	0.00 %	\$5,450.00
Bank Charges	\$381.59	\$382.00	(\$0.41)	\$381.59	\$382.00	(\$0.41)	\$12,000.00	3.18 %	\$11,618.41
Credit Card Processing Fee	\$1,614.18	\$1,731.00	(\$116.82)	\$1,614.18	\$1,731.00	(\$116.82)	\$22,740.00	7.10 %	\$21,125.82
Bio-Waste Removal	\$88.67	\$2,717.00	(\$2,628.33)	\$88.67	\$2,717.00	(\$2,628.33)	\$33,354.00	0.27 %	\$33,265.33
Books/Materials	\$5,579.28	\$5,700.00	(\$120.72)	\$5,579.28	\$5,700.00	(\$120.72)	\$56,525.00	9.87 %	\$50,945.72
Business Licenses	\$468.00	\$480.00	(\$12.00)	\$468.00	\$480.00	(\$12.00)	\$36,845.00	1.27 %	\$36,377.00
Capital Lease Expense	\$39,510.50	\$39,512.00	(\$1.50)	\$39,510.50	\$39,512.00	(\$1.50)	\$390,979.00	10.11 %	\$351,468.50
Collection Fees	\$9,728.48	\$10,200.00	(\$471.52)	\$9,728.48	\$10,200.00	(\$471.52)	\$128,100.00	7.59 %	\$118,371.52
Community Education	\$87.96	\$88.00	(\$0.04)	\$87.96	\$88.00	(\$0.04)	\$16,780.00	0.52 %	\$16,692.04
Computer Maintenance	\$10,363.40	\$10,100.00	\$263.40	\$10,363.40	\$10,100.00	\$263.40	\$471,150.00	2.20 %	\$460,786.60
Computer Software	\$128,504.31	\$131,709.00	(\$3,204.69)	\$128,504.31	\$131,709.00	(\$3,204.69)	\$1,339,638.00	9.59 %	\$1,211,133.69
Computer Software - MDC First Responder	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00	\$5,000.00	(\$5,000.00)	\$55,200.00	0.00 %	\$55,200.00
Computer Supplies/Non-Cap.	\$3,499.03	\$3,560.07	(\$61.04)	\$3,499.03	\$3,560.07	(\$61.04)	\$43,101.07	8.12 %	\$39,602.04
Conferences - Fees, Travel, & Meals	\$15,769.47	\$24,810.00	(\$9,040.53)	\$15,769.47	\$24,810.00	(\$9,040.53)	\$215,244.00	7.33 %	\$199,474.53
Contractual Obligations- County Appraisal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$285,696.00	0.00 %	\$285,696.00
Contractual Obligations- Tax Collector Assessm	\$26,481.20	\$39,477.00	(\$12,995.80)	\$26,481.20	\$39,477.00	(\$12,995.80)	\$78,673.00	33.66 %	\$52,191.80
Contractual Obligations- Other	\$22,124.78	\$19,246.00	\$2,878.78	\$22,124.78	\$19,246.00	\$2,878.78	\$238,851.00	9.26 %	\$216,726.22
Customer Property Damage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,400.00	0.00 %	\$14,400.00
Customer Relations	\$8,904.00	\$3,800.00	\$5,104.00	\$8,904.00	\$3,800.00	\$5,104.00	\$49,600.00	17.95 %	\$40,696.00
Damages/Uninsured Portion	\$16,750.00	\$0.00	\$16,750.00	\$16,750.00	\$0.00	\$16,750.00	\$0.00	0.00 %	(\$16,750.00)
Disposable Linen	\$2,988.37	\$3,000.00	(\$11.63)	\$2,988.37	\$3,000.00	(\$11.63)	\$46,896.00	6.37 %	\$43,907.63
Disposable Medical Supplies	\$119,136.28	\$115,953.88	\$3,182.40	\$119,136.28	\$115,953.88	\$3,182.40	\$1,039,401.88	11.46 %	\$920,265.60
Drug Supplies	\$33,263.76	\$35,026.25	(\$1,762.49)	\$33,263.76	\$35,026.25	(\$1,762.49)	\$284,320.00	11.70 %	\$251,056.24
Dues/Subscriptions	\$15,218.00	\$15,306.00	(\$88.00)	\$15,218.00	\$15,306.00	(\$88.00)	\$58,632.00	25.96 %	\$43,414.00
Durable Medical Equipment	\$12,908.17	\$14,124.12	(\$1,215.95)	\$12,908.17	\$14,124.12	(\$1,215.95)	\$310,821.12	4.15 %	\$297,912.95
Employee Health\Wellness	\$686.37	\$687.00	(\$0.63)	\$686.37	\$687.00	(\$0.63)	\$28,660.00	2.39 %	\$27,973.63

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended October 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Employee Recognition	\$260.00	\$300.00	(\$40.00)	\$260.00	\$300.00	(\$40.00)	\$113,971.00	0.23 %	\$113,711.00
Equipment Rental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,300.00	0.00 %	\$14,300.00
Fuel - Auto	\$52,350.23	\$72,850.00	(\$20,499.77)	\$52,350.23	\$72,850.00	(\$20,499.77)	\$874,200.00	5.99 %	\$821,849.77
Fuel - Non-Auto	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,500.00	0.00 %	\$4,500.00
Hazardous Waste Removal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,920.00	0.00 %	\$1,920.00
Insurance	\$38,781.00	\$44,976.00	(\$6,195.00)	\$38,781.00	\$44,976.00	(\$6,195.00)	\$566,601.00	6.84 %	\$527,820.00
Interest Expense	\$1,028.48	\$1,030.00	(\$1.52)	\$1,028.48	\$1,030.00	(\$1.52)	\$7,785.00	13.21 %	\$6,756.52
Laundry Service & Purchase	\$156.68	\$175.00	(\$18.32)	\$156.68	\$175.00	(\$18.32)	\$3,000.00	5.22 %	\$2,843.32
Leases/Contracts	\$5,373.50	\$6,000.00	(\$626.50)	\$5,373.50	\$6,000.00	(\$626.50)	\$82,300.00	6.53 %	\$76,926.50
Legal Fees	\$12,987.33	\$9,000.00	\$3,987.33	\$12,987.33	\$9,000.00	\$3,987.33	\$109,000.00	11.92 %	\$96,012.67
Maintenance & Repairs-Buildings	\$7,738.04	\$34,486.50	(\$26,748.46)	\$7,738.04	\$34,486.50	(\$26,748.46)	\$477,927.16	1.62 %	\$470,189.12
Maintenance- Equipment	\$75,099.04	\$114,652.00	(\$39,552.96)	\$75,099.04	\$114,652.00	(\$39,552.96)	\$661,397.00	11.35 %	\$586,297.96
Management Fees	\$63,522.60	\$11,010.00	\$52,512.60	\$63,522.60	\$11,010.00	\$52,512.60	\$132,120.00	48.08 %	\$68,597.40
Meals - Business and Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,735.00	0.00 %	\$3,735.00
Meeting Expenses	\$454.39	\$465.00	(\$10.61)	\$454.39	\$465.00	(\$10.61)	\$27,210.00	1.67 %	\$26,755.61
Mileage Reimbursements	\$168.83	\$195.00	(\$26.17)	\$168.83	\$195.00	(\$26.17)	\$14,194.00	1.19 %	\$14,025.17
Office Supplies	\$1,492.33	\$1,431.00	\$61.33	\$1,492.33	\$1,431.00	\$61.33	\$16,322.00	9.14 %	\$14,829.67
Oil & Lubricants	\$3,048.72	\$3,000.00	\$48.72	\$3,048.72	\$3,000.00	\$48.72	\$27,600.00	11.05 %	\$24,551.28
Other Services	\$5,889.41	\$9,860.00	(\$3,970.59)	\$5,889.41	\$9,860.00	(\$3,970.59)	\$136,320.00	4.32 %	\$130,430.59
Other Services - DSRIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,247,575.00	0.00 %	\$1,247,575.00
Oxygen & Gases	\$2,964.95	\$3,072.48	(\$107.53)	\$2,964.95	\$3,072.48	(\$107.53)	\$52,152.48	5.69 %	\$49,187.53
Postage	\$2,015.00	\$2,000.00	\$15.00	\$2,015.00	\$2,000.00	\$15.00	\$27,084.00	7.44 %	\$25,069.00
Printing Services	\$171.26	\$267.52	(\$96.26)	\$171.26	\$267.52	(\$96.26)	\$19,159.52	0.89 %	\$18,988.26
Professional Fees	\$88,913.61	\$98,854.00	(\$9,940.39)	\$88,913.61	\$98,854.00	(\$9,940.39)	\$1,519,627.00	5.85 %	\$1,430,713.39
Radio Repairs - Outsourced (Depot)	\$140.00	\$3,000.00	(\$2,860.00)	\$140.00	\$3,000.00	(\$2,860.00)	\$39,900.00	0.35 %	\$39,760.00
Radio Repair - Parts	\$1,468.00	\$1,500.00	(\$32.00)	\$1,468.00	\$1,500.00	(\$32.00)	\$63,400.00	2.32 %	\$61,932.00
Radios	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$151,000.00	0.00 %	\$151,000.00
Recruit/Investigate	\$3,639.15	\$2,810.00	\$829.15	\$3,639.15	\$2,810.00	\$829.15	\$61,350.00	5.93 %	\$57,710.85
Rent	\$17,178.21	\$16,053.00	\$1,125.21	\$17,178.21	\$16,053.00	\$1,125.21	\$203,626.00	8.44 %	\$186,447.79
Repair-Equipment	\$1,854.89	\$1,950.00	(\$95.11)	\$1,854.89	\$1,950.00	(\$95.11)	\$37,000.00	5.01 %	\$35,145.11

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended October 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Shop Tools	\$336.37	\$508.00	(\$171.63)	\$336.37	\$508.00	(\$171.63)	\$17,666.00	1.90 %	\$17,329.63
Shop Supplies	\$2,409.43	\$5,778.94	(\$3,369.51)	\$2,409.43	\$5,778.94	(\$3,369.51)	\$50,843.94	4.74 %	\$48,434.51
Small Equipment & Furniture	\$41,475.50	\$50,633.95	(\$9,158.45)	\$41,475.50	\$50,633.95	(\$9,158.45)	\$717,116.45	5.78 %	\$675,640.95
Special Events Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,350.00	0.00 %	\$3,350.00
Station Supplies	\$6,673.26	\$6,388.10	\$285.16	\$6,673.26	\$6,388.10	\$285.16	\$70,610.10	9.45 %	\$63,936.84
Supplemental Food	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0.00 %	\$3,000.00
Telephones-Cellular	\$6,885.80	\$7,353.00	(\$467.20)	\$6,885.80	\$7,353.00	(\$467.20)	\$97,168.00	7.09 %	\$90,282.20
Telephones-Service	\$16,245.07	\$16,770.00	(\$524.93)	\$16,245.07	\$16,770.00	(\$524.93)	\$201,240.00	8.07 %	\$184,994.93
Training/Related Expenses-CE	\$11,840.48	\$20,993.00	(\$9,152.52)	\$11,840.48	\$20,993.00	(\$9,152.52)	\$238,121.00	4.97 %	\$226,280.52
Tuition Reimbursement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$54,450.00	0.00 %	\$54,450.00
Travel Expenses	\$3,006.47	\$2,000.00	\$1,006.47	\$3,006.47	\$2,000.00	\$1,006.47	\$17,460.00	17.22 %	\$14,453.53
Uniforms	\$17,099.35	\$17,968.63	(\$869.28)	\$17,099.35	\$17,968.63	(\$869.28)	\$342,423.46	4.99 %	\$325,324.11
Utilities	\$35,314.50	\$34,460.00	\$854.50	\$35,314.50	\$34,460.00	\$854.50	\$419,360.00	8.42 %	\$384,045.50
Vehicle-Batteries	\$1,353.88	\$1,330.00	\$23.88	\$1,353.88	\$1,330.00	\$23.88	\$17,310.00	7.82 %	\$15,956.12
Vehicle-Outside Services	\$347.00	\$350.00	(\$3.00)	\$347.00	\$350.00	(\$3.00)	\$14,400.00	2.41 %	\$14,053.00
Vehicle-Parts	\$23,530.22	\$26,276.47	(\$2,746.25)	\$23,530.22	\$26,276.47	(\$2,746.25)	\$421,276.47	5.59 %	\$397,746.25
Vehicle-Registration	\$199.00	\$208.00	(\$9.00)	\$199.00	\$208.00	(\$9.00)	\$2,496.00	7.97 %	\$2,297.00
Vehicle-Tires	\$9,441.11	\$9,500.00	(\$58.89)	\$9,441.11	\$9,500.00	(\$58.89)	\$60,000.00	15.74 %	\$50,558.89
Vehicle-Towing	\$354.50	\$350.00	\$4.50	\$354.50	\$350.00	\$4.50	\$5,400.00	6.56 %	\$5,045.50
Worker's Compensation Insurance	(\$104.55)	\$0.00	(\$104.55)	(\$104.55)	\$0.00	(\$104.55)	\$390,792.00	(0.03)%	\$390,896.55
Total Operating Expenses	<u>\$1,043,178.84</u>	<u>\$1,128,514.91</u>	<u>(\$85,336.07)</u>	<u>\$1,043,178.84</u>	<u>\$1,128,514.91</u>	<u>(\$85,336.07)</u>	<u>\$15,227,916.65</u>	<u>6.85 %</u>	<u>\$14,184,737.81</u>
Indigent Care Expenses									
1115 Medicaid Waiver - Uncompensated Care	\$210,239.00	\$210,239.00	\$0.00	\$210,239.00	\$210,239.00	\$0.00	\$2,522,874.00	8.33 %	\$2,312,635.00
Specialty Healthcare Providers	\$374,811.30	\$203,165.00	\$171,646.30	\$374,811.30	\$203,165.00	\$171,646.30	\$2,437,984.00	15.37 %	\$2,063,172.70
Total Indigent Care Expenses	<u>\$585,050.30</u>	<u>\$413,404.00</u>	<u>\$171,646.30</u>	<u>\$585,050.30</u>	<u>\$413,404.00</u>	<u>\$171,646.30</u>	<u>\$4,960,858.00</u>	<u>11.79 %</u>	<u>\$4,375,807.70</u>
Capital Expenditures									
Capital Purchases - Land	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	0.00 %	\$500,000.00
Capital Purchase - Building/Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,665,790.00	0.00 %	\$1,665,790.00

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended October 31, 2019

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Capital Purchase - Equipment	\$84,482.00	\$84,780.00	(\$298.00)	\$84,482.00	\$84,780.00	(\$298.00)	\$1,581,511.05	5.34 %	\$1,497,029.05
Capital Purchase - Vehicles	\$2,634,376.00	\$2,642,934.40	(\$8,558.40)	\$2,634,376.00	\$2,642,934.40	(\$8,558.40)	\$5,027,349.40	52.40 %	\$2,392,973.40
Total Capital Expenditures	\$2,718,858.00	\$2,727,714.40	(\$8,856.40)	\$2,718,858.00	\$2,727,714.40	(\$8,856.40)	\$8,774,650.45	30.99 %	\$6,055,792.45
Total Expenses	\$7,652,344.44	\$7,280,411.31	\$371,933.13	\$7,652,344.44	\$7,280,411.31	\$371,933.13	\$65,756,448.10	11.64 %	\$58,104,103.66
Revenue over Expenditures	(\$5,379,249.88)	(\$5,039,867.31)	(\$339,382.57)	(\$5,379,249.88)	(\$5,039,867.31)	(\$339,382.57)	(\$8,667,952.10)	62.06 %	(\$3,288,702.22)
NET SURPLUS/(DEFICIT)	(\$5,379,249.88)	(\$5,039,867.31)	(\$339,382.57)	(\$5,379,249.88)	(\$5,039,867.31)	(\$339,382.57)	(\$8,667,952.10)	62.06 %	(\$3,288,702.22)

AGENDA ITEM # 17

Board Mtg.: 12/10/2019

Montgomery County Hospital District Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days					\$ Total minus Credits
		31-60	61-90	> 90	Credits	Total	
Nov-18	458,407	-	-	2	(2)	383,121	458,409
Dec-18	229,168	-	-	2	(2)	383,121	229,170
Jan-19	295,948	-	-	2	(2)	516,709	295,950
Feb-19	159,619	-	-	2	(2)	456,605	159,621
Mar-19	721,907	-	-	2	(2)	564,260	721,909
Apr-19	749,253	-	-	2	(2)	363,090	749,255
May-19	754,904	-	-	2	(2)	458,407	754,906
Jun-19	425,829	-	-	2	(2)	295,948	425,831
Jul-19	153,541	-	-	2	(2)	754,904	153,543
Aug-19	2,539,779	-	-	2	(2)	425,829	2,539,781
Sep-19	289,334	-	-	2	(2)	425,829	289,336
Oct-19	356,760	-	-	2	(2)	356,760	356,762

Accounts Payable Aging by Percentage without Credits

Month	Current	Days		
		31-60	61-90	> 90
Nov-18	100%	0%	0%	0%
Dec-18	100%	0%	0%	0%
Jan-19	100%	0%	0%	0%
Feb-19	100%	0%	0%	0%
Mar-19	100%	0%	0%	0%
Apr-19	100%	0%	0%	0%
May-19	100%	0%	0%	0%
Jun-19	100%	0%	0%	0%
Jul-19	100%	0%	0%	0%
Aug-19	100%	0%	0%	0%
Sep-19	100%	0%	0%	0%
Oct-19	100%	0%	0%	0%

AGENDA ITEM # 18

Board Mtg.: 12/10/2019

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19
A/R Balance	5,839,494	5,631,586	5,835,494	6,770,464	6,276,206	6,161,626	6,588,489	6,450,198	6,163,452	6,305,831	6,675,173	6,758,938
Total 6-Mo Charges	11,119,979	11,169,433	11,220,075	11,116,939	11,284,188	11,523,922	12,005,066	12,026,817	12,175,806	12,504,472	12,620,582	12,708,785
Avg Charge / Day *	61,778	62,052	62,334	61,761	62,690	64,022	66,695	66,816	67,643	69,469	70,114	70,604
A/R Days	95	91	94	110	100	96	99	97	91	91	95	96

* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Nov-18	1,668,687	928,883	846,876	817,212	633,178	1,953,000	6,847,836	3,403,390	2,586,178
Dec-18	1,763,997	942,299	808,358	693,259	510,370	1,954,583	6,672,867	3,158,212	2,464,953
Jan-19	1,817,080	1,015,027	780,278	746,007	563,402	1,954,198	6,875,992	3,263,607	2,517,600
Feb-19	1,835,334	1,080,118	821,003	692,440	880,583	2,000,377	7,309,855	3,573,399	2,880,959
Mar-19	1,985,312	1,140,932	859,579	745,669	628,618	1,968,120	7,328,229	3,342,407	2,596,738
Apr-19	1,938,940	1,117,814	906,332	694,779	594,878	1,987,092	7,239,835	3,276,749	2,581,970
May-19	2,031,626	1,126,426	909,814	810,623	786,338	2,017,959	7,682,786	3,614,920	2,804,297
Jun-19	1,943,043	1,189,907	945,934	816,097	617,348	2,021,318	7,533,647	3,454,763	2,638,666
Jul-19	1,922,353	1,078,823	946,261	770,432	546,996	2,011,576	7,276,440	3,329,003	2,558,571
Aug-19	1,934,250	1,065,360	899,067	822,743	570,657	2,066,245	7,358,322	3,459,645	2,636,902
Sep-19	2,035,971	1,105,217	914,586	828,975	767,293	2,081,540	7,733,582	3,677,808	2,848,833
Oct-19	1,973,528	1,142,905	939,437	831,970	756,750	2,169,039	7,813,628	3,757,758	2,925,789

Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Nov-18	24%	14%	12%	12%	9%	29%	100%	50%	38%
Dec-18	26%	14%	12%	10%	8%	29%	100%	47%	37%
Jan-19	26%	15%	11%	11%	8%	28%	100%	47%	37%
Feb-19	25%	15%	11%	9%	12%	27%	100%	49%	39%
Mar-19	27%	16%	12%	10%	9%	27%	100%	46%	35%
Apr-19	27%	15%	13%	10%	8%	27%	100%	45%	36%
May-19	26%	15%	12%	11%	10%	26%	100%	47%	37%
Jun-19	26%	16%	13%	11%	8%	27%	100%	46%	35%
Jul-19	26%	15%	13%	11%	8%	28%	100%	46%	35%
Aug-19	26%	14%	12%	11%	8%	28%	100%	47%	36%
Sep-19	26%	14%	12%	11%	10%	27%	100%	48%	37%
Oct-19	25%	15%	12%	11%	10%	28%	100%	48%	37%

Board Mtg.: 12/10/2019

Payer Mix

[illegible]

Payer	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Sep-19	12-Month Total
ALS	2,455	2,583	2,452	2,389	2,751	2,657	2,764	2,628	2,659	2,760	2,794	2,715	31,607
BLS	526	608	504	543	565	514	595	568	645	644	656	613	6,981
Other	168	185	174	156	191	174	198	177	208	190	160	160	2,141
Transfer	270	354	364	304	370	454	513	411	385	402	382	371	4,580
Standby	44	6	1	6	10	5	6	2	9	14	30	40	173
Total	3,463	3,736	3,495	3,398	3,887	3,804	4,076	3,786	3,906	4,010	4,022	3,899	45,482

[illegible]

AGENDA ITEM # 1;

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR
INVOICES

\$ 4,940,846.93

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 12/10/2019 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
3rd DAY CREATION LAWN & LANDSCAPE	10/2/2019	2819	102840	10/16/2019	LAWN MAINTENANCE FOR SEPT 2019	10-016-53330	Contractual Obligations- Other-Facil	\$5,090.00
						Totals for 3rd DAY CREATION LAWN & LANDSCAPE:		\$5,090.00
ABILITY Network, Inc.	10/18/2019	19R-0003189	103015	11/6/2019	MEDICARE ELIGIBILITY 12/01/19-11/30/20	10-000-14900	Prepaid Expenses-BS	\$7,816.73
						Totals for ABILITY Network, Inc.:		\$7,816.73
ACID REMAP, LLC	10/7/2019	0225-19-01	102886	10/23/2019	ANNUAL FEE FOR DISTRIBUTION & UPDATES 12/	10-000-14900	Prepaid Expenses-BS	\$4,000.00
						Totals for ACID REMAP, LLC:		\$4,000.00
AGGIELAND CONSTRUCTION	10/30/2019	103019	103084	11/13/2019	STATION 31 FLOOD REPAIR FINISHES & DEMO	10-016-53600	Damages/Insurance Claims	\$16,750.00
						Totals for AGGIELAND CONSTRUCTION:		\$16,750.00
ALLDATA, LLC	10/28/2019	100668270 10/	102951	10/30/2019	SUBSCRIPTION RENEWAL 11/25/19-11/24/2020	10-000-14900	Prepaid Expenses-BS	\$1,500.00
						Totals for ALLDATA, LLC:		\$1,500.00
ALLEN, BRETT	10/18/2019	ALL101819	1590	10/23/2019	PER DIEM/AAA CONFERENCE 11/03/19-11/06/19	10-000-14900	Prepaid Expenses-BS	\$197.50
						Totals for ALLEN, BRETT:		\$197.50
ALLEN'S SAFE AND LOCK	10/2/2019	54513	1522	10/4/2019	CUSTOM STEEL BRACKETS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,197.50
	10/10/2019	54520	1589	10/23/2019	SERVICE CALL/FLEET DOOR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$217.50
	10/16/2019	54639	1622	10/30/2019	COMMAND ACCESS POWER MODULE PM300	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$337.00
	Totals for ALLEN'S SAFE AND LOCK:							\$1,752.00
ALONTI CAFE & CATERING	10/7/2019	CM1590402			CREDIT	10-009-56100	Meeting Expenses-Dept	(\$106.83)
	10/7/2019	1646974	1591	10/23/2019	NEW HIRE TESTING 10.07.19	10-009-56100	Meeting Expenses-Dept	\$139.02
	10/10/2019	1646982	1591	10/23/2019	NEW HIRE TESTING 10.10.19	10-009-56100	Meeting Expenses-Dept	\$182.02
	10/23/2019	1655003	1656	11/6/2019	COMPLIANCE FAIR DAY 1 10.23.19	10-025-58500	Training/Related Expenses-CE-Human	\$546.74
	10/24/2019	1655948	1656	11/6/2019	COMPLIANCE FAIR DAY 2 10.24.19	10-025-58500	Training/Related Expenses-CE-Human	\$416.91
	10/25/2019	1656392	1679	11/13/2019	COMPLIANCE FAIR DAY 3 10.25.19	10-025-58500	Training/Related Expenses-CE-Human	\$448.10
	Totals for ALONTI CAFE & CATERING:							\$1,625.96
ALPHAGRAPHS OF CONROE	10/15/2019	4632	102953	10/30/2019	POSTCARDS	10-002-57000	Printing Services-HCAP	\$96.26
	10/22/2019	4695	103016	11/6/2019	MCHD BROCHURE 52 PAGES	10-025-58500	Training/Related Expenses-CE-Human	\$559.70
	Totals for ALPHAGRAPHS OF CONROE:							\$655.96
AMAZON.COM LLC	10/10/2019	0398467 10/10	102887	10/23/2019	STATION SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$8.01
						10-008-56300	Office Supplies-Suppl	\$82.41
						10-004-57725	Shop Supplies-Radio	\$23.97
						10-045-57750	Small Equipment & Furniture-EMS Q	\$32.49
						10-010-59050	Vehicle-Parts-Fleet	\$1,944.51
						10-045-52600	Books/Materials-EMS Q	\$199.19

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 12/10/2019 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-016-57725	Shop Supplies-Facil	\$53.05
						10-016-55600	Maintenance & Repairs-Buildings-Facil	\$179.97
						10-008-57900	Station Supplies-Suppl	\$606.80
						10-008-57750	Small Equipment & Furniture-Suppl	\$133.19
						10-007-58700	Uniforms-EMS	\$285.66
						10-009-56300	Office Supplies-Dept	\$82.35
						10-015-53100	Computer Supplies/Non-Cap.-Infor	\$159.60
						10-015-57650	Repair-Equipment-Infor	\$129.96
						10-015-57750	Small Equipment & Furniture-Infor	\$419.99
						10-016-57700	Shop Tools-Facil	\$224.40
						10-016-57750	Small Equipment & Furniture-Facil	\$536.00
						10-025-54350	Employee Health\Wellness-Human	\$223.56
						10-025-54350	Employee Health\Wellness-Human	\$403.42
							Totals for AMAZON.COM LLC:	\$5,728.53
AMERICAN AMBULANCE ASSOCIATION	10/1/2019	4030 10/01/19	103017	11/6/2019	2020 MEMBERSHIP RENEWAL	10-011-54100	Dues/Subscriptions-EMS B	\$12,000.00
							Totals for AMERICAN AMBULANCE ASSOCIATION:	\$12,000.00
AMERICAN TIRE DISTRIBUTORS INC	10/9/2019	S128836723	102841	10/16/2019	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,938.06
	10/14/2019	S128858522	102888	10/23/2019	DODGE 3500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$2,567.20
	10/10/2019	S128894261	102888	10/23/2019	DODGE 3500 TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$513.44
	10/22/2019	S129403498	102954	10/30/2019	AMBULANCE TIRES FOR STOCK	10-010-59150	Vehicle-Tires-Fleet	\$1,964.70
							Totals for AMERICAN TIRE DISTRIBUTORS INC:	\$6,983.40
AMERITAS LIFE INSURANCE CORP	10/1/2019	010-48743 10/1	102706	10/3/2019	ACCT 010-048743-00002 VISION PREMIUMS OCT '1	10-025-51700	Health & Dental-Human	\$4,002.53
	10/1/2019	010-48743 10/1	102708	10/3/2019	ACCT 010-048743-00001 DENTAL PREMIUMS OCT '	10-025-51700	Health & Dental-Human	\$22,849.40
							Totals for AMERITAS LIFE INSURANCE CORP:	\$26,851.93
APCO INTERNATIONAL, INC.	10/8/2019	644484	1592	10/23/2019	GROUP MEMBERSHIP 26-50 STAFF (TIER 1)	10-006-54100	Dues/Subscriptions-Alarm	\$1,613.00
							Totals for APCO INTERNATIONAL, INC.:	\$1,613.00
ARAMARK UNIFORM & CAREER APPAREL 'A	10/7/2019	731676			CREDIT	10-010-55100	Laundry Service & Purchase-Fleet	(\$48.48)
	10/7/2019	001267417238	1567	10/16/2019	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$51.29
	10/14/2019	001267421470	1593	10/23/2019	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$51.29
	10/21/2019	001267425684	1623	10/30/2019	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$51.29
	10/28/2019	001267429931	1657	11/6/2019	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$51.29
							Totals for ARAMARK UNIFORM & CAREER APPAREL GROUP INC.:	\$156.68
AT&T (105414)	10/13/2019	2812599426 10	102955	10/30/2019	STATION 41 FIRE PANEL 10/13/19-11/12/19	10-016-58800	Utilities-Facil	\$131.63
	10/21/2019	7131652005 10	102956	10/30/2019	T1-ISSI 10/21/19-11/20/19	10-004-58310	Telephones-Service-Radio	\$238.58

Montgomery County Hospital District
Invoice Expense Allocation Report
 Board Meeting 12/10/2019 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for AT&T (105414):	\$370.21
AT&T (U-VERSE)	10/1/2019	145220893 10/	102892	10/23/2019	STATION 42 10/01/19-10/31/19	10-015-58310	Telephones-Service-Infor	\$98.45
	10/11/2019	145685137 10/	102957	10/30/2019	STATION 24 10/12/19-11/11/19	10-015-58310	Telephones-Service-Infor	\$121.30
	10/22/2019	150883685 10/	103018	11/6/2019	STATION 41 10/23/19-11/22/19	10-015-58310	Telephones-Service-Infor	\$130.55
							Totals for AT&T (U-VERSE):	\$350.30
AT&T MOBILITY-ROC (6463)	10/15/2019	836735112X10	102958	10/30/2019	ACCT# 836735112 09/16/19-10/15/19	10-015-58200	Telephones-Cellular-Infor	\$86.83
						10-004-58200	Telephones-Cellular-Radio	\$101.63
							Totals for AT&T MOBILITY-ROC (6463):	\$188.46
BCBS OF TEXAS (POB 731428)	10/4/2019	TY483010005	4620	10/10/2019	BCBS PPO & HSA CLAIMS 09/28/2019 - 10/04/19	10-025-51710	Health Insurance Claims-Human	\$106,702.92
						10-025-51720	Health Insurance Admin Fees-Human	\$61,064.05
	10/11/2019	TY483010005	4621	10/16/2019	BCBS PPO & HSA CLAIMS 10/05/2019 - 10/11/19	10-025-51710	Health Insurance Claims-Human	\$112,011.32
	10/18/2019	TY483010005	4632	10/18/2019	BCBS PPO & HSA CLAIMS 10/12/2019 - 10/18/19	10-025-51710	Health Insurance Claims-Human	\$178,645.67
	10/25/2019	TY483010005	4633	10/25/2019	BCBS PPO & HSA CLAIMS 10/19/2019 - 10/25/19	10-025-51710	Health Insurance Claims-Human	\$85,930.63
							Totals for BCBS OF TEXAS (POB 731428):	\$544,354.59
BEASLEY, PATRICIA	10/16/2019	BEA101619	102883	10/16/2019	EMT CLASS STUDENT REFUND	10-009-43800	Education/Training Revenue-Dept	\$700.00
							Totals for BEASLEY, PATRICIA:	\$700.00
BLACKBAUD, INC.	10/2/2019	91762347	102961	10/30/2019	FE NEXT SERVICE BUREAU 10/01/19-10/31/19	10-005-53050	Computer Software-Accou	\$1,750.00
							Totals for BLACKBAUD, INC.:	\$1,750.00
BOB J JOHNSON & ASSOCIATES, INC.	10/15/2019	296531	102893	10/23/2019	TEST AND TREAT HOT & COLD WATER LOOPS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$463.63
							Totals for BOB J JOHNSON & ASSOCIATES, INC.:	\$463.63
BONDS JANITORIAL SERVICE	10/1/2019	3068	1624	10/30/2019	JANITORIAL SERVICE FOR OCTOBER 2019	10-016-53330	Contractual Obligations- Other-Facil	\$5,956.78
							Totals for BONDS JANITORIAL SERVICE:	\$5,956.78
BOON-CHAPMAN (Prime DX)	10/1/2019	690	102842	10/16/2019	MEDICAL NECESSITY JULY 2018	10-002-55700	Management Fees-HCAP	\$441.00
	10/1/2019	PDX696	102843	10/16/2019	MEDICAL NECESSITY AUG 2018	10-002-55700	Management Fees-HCAP	\$567.00
	10/1/2019	695	102844	10/16/2019	CASE MANAGEMENT AUGUST 2018	10-002-55700	Management Fees-HCAP	\$2,593.75
	10/3/2019	PDX901	102894	10/23/2019	MEDICAL NECESSITY REVIEW SEPT 2019	10-002-55700	Management Fees-HCAP	\$600.00
	10/3/2019	PDX900	102895	10/23/2019	CASE MANAGEMENT NOTES SEPT 2019	10-002-55700	Management Fees-HCAP	\$4,697.92
	10/1/2019	S0030004827	103020	11/6/2019	SEPT 2019 NETWORK DEVELOPMENT FEES	10-002-55700	Management Fees-HCAP	\$230.00
	10/1/2019	S0030004823	103021	11/6/2019	SELF FUNDED MEDICAL ADMIN FOR SEPT 2019	10-002-55700	Management Fees-HCAP	\$23,683.50
							Totals for BOON-CHAPMAN (Prime DX):	\$32,813.17
BORREGO, SERGIO	10/8/2019	BOR100819	102791	10/9/2019	WELLNESS PROGRAM/GYM MEMBERSHIP X 2	10-025-54350	Employee Health\Wellness-Human	\$50.00
							Totals for BORREGO, SERGIO:	\$50.00

Montgomery County Hospital District
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Board Meeting 12/10/2019 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
BOUND TREE MEDICAL, LLC	10/2/2019	83368634	1526	10/4/2019	DME MEDICAL PARTS	10-009-54200	Durable Medical Equipment-Dept	\$1,578.04
	10/4/2019	83371684	1588	10/23/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$916.42
						10-009-54000	Drug Supplies-Dept	\$377.16
	10/7/2019	83373237	1588	10/23/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,954.00
	10/10/2019	83378117	1588	10/23/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$6,699.20
						10-008-53900	Disposable Medical Supplies-Suppl	\$17,434.89
						10-008-53800	Disposable Linen-Suppl	\$554.25
	10/11/2019	83379672	1625	10/30/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$694.50
	10/16/2019	83384270	1625	10/30/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$99.70
	10/15/2019	83382781	1625	10/30/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$119.52
	10/10/2019	83378118	1588	10/23/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$102.90
	10/9/2019	83376466	1588	10/23/2019	MEIDCAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$942.90
						10-008-53900	Disposable Medical Supplies-Suppl	\$895.08
	10/21/2019	83388534	1658	11/6/2019	MEDICL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$78.13
	10/25/2019	83394423	1678	11/13/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$4,499.34
						10-008-53900	Disposable Medical Supplies-Suppl	\$18,150.72
						10-008-53800	Disposable Linen-Suppl	\$1,397.42
	10/29/2019	83397318	1678	11/13/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$27.84
	10/31/2019	83400489	1678	11/13/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$144.00
	10/25/2019	83394425	1678	11/13/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,972.80
	10/24/2019	83393087	1658	11/6/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,408.32
						10-008-53800	Disposable Linen-Suppl	\$539.20
	10/25/2019	83394424	1678	11/13/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,450.60
							Totals for BOUND TREE MEDICAL, LLC:	\$62,036.93
BRADSHAW CONSULTING SERVICES, INC.	10/1/2019	8408	102792	10/9/2019	ANNUAL MARVLIS MAINT 11/1/19-10/31/20	10-000-14900	Prepaid Expenses-BS	\$22,374.00
							Totals for BRADSHAW CONSULTING SERVICES, INC.:	\$22,374.00
BROWN, KIMBERLY	10/8/2019	BRO100819	1540	10/9/2019	WELLNESS PROGRAM/CHIROPRACTIC/MASSAGE	10-025-54350	Employee Health\Wellness-Human	\$75.00
							Totals for BROWN, KIMBERLY:	\$75.00
BRYANT'S SIGNS	10/15/2019	2019-208	102962	10/30/2019	MCHD CUT VINYL 3M 680 REFLECTIVE	10-010-52000	Accident Repair-Fleet	\$570.00
							Totals for BRYANT'S SIGNS:	\$570.00
BUCKEYE INTERNATIONAL INC.	10/10/2019	90163123	1626	10/30/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$1,776.47
							Totals for BUCKEYE INTERNATIONAL INC.:	\$1,776.47
C & B CHEMICAL	10/1/2019	30149	102896	10/23/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$800.00
							Totals for C & B CHEMICAL:	\$800.00

Montgomery County Hospital District
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CABLE TIES AND MORE	10/17/2019	11673	1659	11/6/2019	SPLIT WIRE LOOM TUBING	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$195.52
							Totals for CABLE TIES AND MORE:	\$195.52
CAMPBELL, JAMES	10/8/2019	CAM100819	1541	10/9/2019	PER DIEM/TX EMS WORLD 10/14/19-10/19/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$390.50
							Totals for CAMPBELL, JAMES:	\$390.50
CANON FINANCIAL SERVICES, INC.	10/13/2019	20664675	1627	10/30/2019	SCHEDULE# 001-0735472-001 CONTRACT # DIR-TS	10-015-55400	Leases/Contracts-Infor	\$3,502.20
	10/13/2019	20644804	1627	10/30/2019	SCHEDULE# 001-0735472-002 CONTRACT # DIR-TS	10-015-55400	Leases/Contracts-Infor	\$40.92
	Totals for CANON FINANCIAL SERVICES, INC.:							\$3,543.12
CARTER, RUSSELL	10/8/2019	CAR100819	102793	10/9/2019	PER DIEM/TX EMS WORLD 10/14/19-10/19/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$390.50
	10/8/2019	CAR100819 \$2	102793	10/9/2019	TUITION REIMBURSEMENT/FULL REVIEW COUR	10-025-58550	Tuition Reimbursement-Human	\$282.36
	Totals for CARTER, RUSSELL:							\$672.86
CASTILLO, VALERIE	10/2/2019	CAN100219	102714	10/3/2019	PER DIEM/TX INDIGENT ASSOC 10/9/19-10/11/19	10-002-53150	Conferences - Fees, Travel, & Meals-HCA	\$136.50
							Totals for CASTILLO, VALERIE:	\$136.50
CDW GOVERNMENT, INC.	10/10/2019	VHJ5464	1594	10/23/2019	APC REPL BATT CART# 123	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$348.60
	10/1/2019	TRJ5620	1594	10/23/2019	QUANTUM SUPERLOADER 3 1YR SUPPORT	10-015-53000	Computer Maintenance-Infor	\$3,000.00
	10/16/2019	VJW4205	1628	10/30/2019	SAM SE650 LED MONITOR	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,237.74
	10/29/2019	VNF0149	1683	11/13/2019	HPE FOUNDATION CARE 24x7 SERVICE POST WA	10-015-53000	Computer Maintenance-Infor	\$5,631.40
	Totals for CDW GOVERNMENT, INC.:							\$10,217.74
CENTERPOINT ENERGY (REL109)	10/1/2019	92013168 10/0	102794	10/9/2019	STATION 30 08/22/19-09/23/19	10-016-58800	Utilities-Facil	\$44.96
	10/1/2019	64015806066 1	102794	10/9/2019	ROBINSON TOWER 08/23/19-09/24/19	10-004-58800	Utilities-Radio	\$25.43
	10/1/2019	88796735 10/0	102794	10/9/2019	STATION 20 08/23/19-09/25/19	10-016-58800	Utilities-Facil	\$50.05
	10/10/2019	64018941639 1	102897	10/23/2019	STATIO 15 09/05/19-10/03/19	10-016-58800	Utilities-Facil	\$17.55
	10/11/2019	88820089 10/1	102897	10/23/2019	STATION 10 09/04/19-10/03/19	10-016-58800	Utilities-Facil	\$31.96
	10/17/2019	64006986422 1	102963	10/30/2019	STATION 43 09/12/19-10/14/19	10-016-58800	Utilities-Facil	\$24.05
	10/17/2019	98116148 10/1	102963	10/30/2019	STATION 14 09/11/19-10/11/19	10-016-58800	Utilities-Facil	\$26.06
	10/17/2019	64013049610 1	102963	10/30/2019	STATION 45 09/12/19-10/14/19	10-016-58800	Utilities-Facil	\$21.76
	10/1/2019	88589239 10/0	103022	11/6/2019	ADMIN 08/29/19-10/01/19	10-016-58800	Utilities-Facil	\$261.26
	Totals for CENTERPOINT ENERGY (REL109):							\$503.08
CENTRELEARN SOLUTIONS, LLC	10/24/2019	TSINV000000	1660	11/6/2019	CENTRELEARN LMS WITH CONTECT OCT 2019	10-009-58500	Training/Related Expenses-CE-Dept	\$4,323.50
							Totals for CENTRELEARN SOLUTIONS, LLC:	\$4,323.50
CHAPA, IDA	10/2/2019	CHA100219	1501	10/3/2019	PER DIEM/SETRAC 10/9/19-10/11/19	10-002-53150	Conferences - Fees, Travel, & Meals-HCA	\$136.50
							Totals for CHAPA, IDA:	\$136.50
CHARTER COMMUNICATIONS	10/11/2019	004072410111	102898	10/23/2019	STATION 26 10/11/19-11/10/19	10-016-58800	Utilities-Facil	\$105.24

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	10/18/2019	0035377101819	102964	10/30/2019	STATION 22 10/18/19-11/17/19	10-015-58310	Telephones-Service-Infor	\$104.98
							Totals for CHARTER COMMUNICATIONS:	\$210.22
CHASE PEST CONTROL, INC.	10/1/2019	2561092719	1568	10/16/2019	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$145.00
	10/1/2019	2555092719	1568	10/16/2019	EXTERIOR COMMERICAL SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
							Totals for CHASE PEST CONTROL, INC.:	\$300.00
CITY OF CONROE (300 W DAVIS)	10/9/2019	FY 2019 VHF	102846	10/16/2019	INTERLOCAL AGREEMENT/REVENUE SHARING/I	10-000-21000	Accrued Expenditures-BS	\$70,560.00
							Totals for CITY OF CONROE (300 W DAVIS):	\$70,560.00
CITY OF CONROE, WATER (1669)	10/1/2019	00660040006 1	102797	10/9/2019	STATION 27 08/28/19-09/26/19	10-016-58800	Utilities-Facil	\$76.60
	10/18/2019	00491400000 1	102899	10/23/2019	ADMIN 09/18/19-10/15/19	10-016-58800	Utilities-Facil	\$1,492.29
	10/30/2019	00720592000 1	103023	11/6/2019	STATION 10 09/26/19-10/25/19	10-016-58800	Utilities-Facil	\$118.88
	10/30/2019	00660040006 1	103023	11/6/2019	STATION 15 09/26/19-10/25/19	10-016-58800	Utilities-Facil	\$73.19
							Totals for CITY OF CONROE, WATER (1669):	\$1,760.96
CITY OF SHENANDOAH	10/11/2019	NOV 2019-018	102847	10/16/2019	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
							Totals for CITY OF SHENANDOAH:	\$1,250.00
CLS TECHNOLOGY, INC	10/7/2019	SD3233	102900	10/23/2019	STATION FIRE ALARM REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,335.00
	10/1/2019	SD3180	102848	10/16/2019	REPAIR MANUAL PULL STATION	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$490.02
	10/18/2019	SD3277	103024	11/6/2019	STATION 20 FIRE ALARM GROUND FAULT REPAI	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$375.00
							Totals for CLS TECHNOLOGY, INC:	\$2,200.02
COLONIAL LIFE	10/1/2019	E3387610 10/0	4611	10/1/2019	CONTROL NO. E3387610 PREMIUMS 09/01/19-09/30	10-000-21590	P/R-Premium Cancer/Accident-BS	\$8,081.76
							Totals for COLONIAL LIFE:	\$8,081.76
COLORTECH DIRECT & IMPACT PRINTING	10/8/2019	31656	1595	10/23/2019	BUSINESS CARDS/GRISHAM	10-008-57000	Printing Services-Suppl	\$75.00
	10/31/2019	31692	1687	11/13/2019	FOLDOVER CARDS/EMS RECRUITING	10-025-57300	Recruit/Investigate-Human	\$245.00
							Totals for COLORTECH DIRECT & IMPACT PRINTING:	\$320.00
COMCAST CORPORATION (POB 60533)	10/1/2019	2080546356 10	102902	10/23/2019	STATION 21 10/05/19-11/04/19	10-016-58800	Utilities-Facil	\$59.95
						10-015-58310	Telephones-Service-Infor	\$107.80
	10/10/2019	2080831618 10	102903	10/23/2019	STATION 27 10/10/19-11/09/19	10-016-58800	Utilities-Facil	\$114.20
	10/1/2019	2080776359 10	103025	11/6/2019	8777702080776359 STATION 34 10/06/19-11/05/19	10-015-58310	Telephones-Service-Infor	\$187.83
							Totals for COMCAST CORPORATION (POB 60533):	\$469.78
COMCAST	10/15/2019	89941043	102901	10/23/2019	MAGNOLIA TOWER/IT 10/15/19-11/14/19	10-015-58310	Telephones-Service-Infor	\$1,499.38
							Totals for COMCAST:	\$1,499.38
CONNECT YOUR CARE	10/4/2019	269693792	4622	10/4/2019	FLEXIBLE SPENDING ACCOUNT 09/27/19 - 10/03/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$450.43

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	10/11/2019	270457353	4623	10/11/2019	FLEXIBLE SPENDING ACCOUNT 10/04/19 - 10/10/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$70.00
	10/12/2019	271552650	4629	10/12/2019	FSA PER EMPLOYEE MONTHLY ADMISTRATION	10-025-57100	Professional Fees-Human	\$66.60
	10/18/2019	271495658	4630	10/18/2019	FLEXIBLE SPENDING ACCOUNT 10/11/19 - 10/17/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$163.83
	10/25/2019	272379048	4634	10/25/2019	FLEXIBLE SPENDING ACCOUNT 10/18/19 - 10/24/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$2,097.00
							Totals for CONNECT YOUR CARE:	\$2,847.86
CONROE NOON LIONS CLUB	10/1/2019	2270	102849	10/16/2019	MONTHLY DUES/BRETT ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
							Totals for CONROE NOON LIONS CLUB:	\$55.00
CONROE REGIONAL MEDICAL CENTER	10/11/2019	NOV 2019-026	102850	10/16/2019	STATION 90 LEASE	10-000-14900	Prepaid Expenses-BS	\$3,606.20
	10/1/2019	OCT 2019 \$40.	102850	10/16/2019	STATION 90 LEASE /BALANCE DUE 3RD AMENDM	10-016-57500	Rent-Facil	\$21.01
						10-000-14900	Prepaid Expenses-BS	\$20.01
							Totals for CONROE REGIONAL MEDICAL CENTER:	\$3,647.22
CONROE WELDING SUPPLY, INC.	10/1/2019	R09191137	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	10/1/2019	R09191136	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$5.45
	10/1/2019	R09191139	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	10/1/2019	R09191140	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	10/1/2019	R09191141	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	10/1/2019	R09191142	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$15.00
	10/1/2019	R09191143	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	10/1/2019	R09191147	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	10/1/2019	R09191148	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	10/1/2019	R09191149	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$15.00
	10/1/2019	R09191150	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	10/1/2019	R09191151	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$3.00
	10/1/2019	R09191153	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	10/1/2019	R09191157	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	10/1/2019	R09191159	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$6.00
	10/1/2019	R09191160	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$50.15
	10/1/2019	R09191162	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$9.00
	10/1/2019	R09191721	1569	10/16/2019	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Suppl	\$62.95
	10/7/2019	PS447851	1569	10/16/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$35.60
	10/7/2019	PS447854	1569	10/16/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$106.00
	10/2/2019	CT10036	1569	10/16/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$254.80
	10/3/2019	C930790	1569	10/16/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$117.80
	10/3/2019	CT10312	1569	10/16/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$125.60
	10/3/2019	CT10327	1569	10/16/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$99.20
	10/3/2019	CT10340	1569	10/16/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$117.80
	10/8/2019	CT10831	1569	10/16/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$116.80
	10/8/2019	CT10832	1569	10/16/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$162.80

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	10/8/2019	CT10904	1569	10/16/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$88.40
	10/1/2019	PH208305	1629	10/30/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$92.40
	10/1/2019	PH208303	1629	10/30/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$71.80
	10/21/2019	PH208409	1629	10/30/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$44.40
	10/21/2019	PS448237	1629	10/30/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$80.60
	10/23/2019	CT12744	1629	10/30/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$143.20
	10/24/2019	CT12986	1629	10/30/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$123.60
	10/22/2019	CT12607	1629	10/30/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$217.60
	10/14/2019	PS448235	1629	10/30/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$71.80
	10/16/2019	CT11922	1629	10/30/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$108.00
	10/15/2019	CT11616	1629	10/30/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$57.20
	10/14/2019	C931173	1629	10/30/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Suppl	\$99.20
					Totals for CONROE WELDING SUPPLY, INC.:			\$2,964.95
CONSOLIDATED COMMUNICATIONS-LUF	10/1/2019	06060MCD-S-	102719	10/3/2019	ADMIN 10/01/19-10/31/19	10-015-58310	Telephones-Service-Infor	\$220.57
					Totals for CONSOLIDATED COMMUNICATIONS-LUF:			\$220.57
	10/16/2019	0009600146 10	102904	10/23/2019	ADMIN 10/16/19-11/15/19	10-015-58310	Telephones-Service-Infor	\$620.93
CORE IMAGE GROUP (OLD ARMY SPIRIT CC	10/1/2019	CIG-148911	102799	10/9/2019	UNIFORM/TSHIRTS	10-008-58700	Uniforms-Suppl	\$142.20
CORMACK, GAVIN	10/16/2019	COR101619	102884	10/16/2019	PER DIEM/2019 TX PUB SAFE FALL CONF 10/20-10	10-006-53150	Conferences - Fees, Travel, & Meals-Alarr	\$213.50
	10/28/2019	COR102819	102968	10/30/2019	MILEAGE/2019 TX PUB SAFE FALL CONF 10/20-10	10-006-53150	Conferences - Fees, Travel, & Meals-Alarr	\$261.00
					Totals for CORMACK, GAVIN:			\$474.50
COTTRELL, RHONDA	10/8/2019	COT100819	1542	10/9/2019	PER DIEM/ABC 360 CONFERENCE 10/20/19-10/24/19	10-011-53150	Conferences - Fees, Travel, & Meals-EMS	\$214.50
CRAWFORD ELECTRIC SUPPLY COMPANY,	10/1/2019	S008936838.00	102906	10/23/2019	LIGHTS FOR UPS ROOM	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$86.50
					Totals for CRAWFORD ELECTRIC SUPPLY COMPANY, INC.:			\$86.50
CROCKER, JAMES KEVIN	10/1/2019	CRO093019	1543	10/9/2019	WELLNESS PROGRAM/PERSONAL TRAINING X 1	10-025-54350	Employee Health\Wellness-Human	\$39.00
					Totals for CROCKER, JAMES KEVIN:			\$39.00
CROWN PAPER AND CHEMICAL	10/8/2019	127026	1596	10/23/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$164.50
	10/10/2019	127116	1596	10/23/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$470.83
CULLIGAN OF HOUSTON	10/17/2019	1315553	103027	11/6/2019	CI SRV CONT - LEVEL 3 FOR SERV FROM 11/01 TP	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$299.00
CUMMINS SOUTHERN PLAINS, LTD.	10/15/2019	94-55713	102969	10/30/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,338.88
					Totals for CUMMINS SOUTHERN PLAINS, LTD.:			\$1,338.88

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DAILEY WELLS COMMUNICATION INC.	10/1/2019	00066417	1597	10/23/2019	RADIO REPAIR S/N A40300015319	10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$140.00
	10/28/2019	19CC101111	1691	11/13/2019	MICROPHONE, STANDARD W/CONXALL	10-004-57225	Radio Repair - Parts-Radio	\$1,468.00
	10/18/2019	19CC091931	1663	11/6/2019	POWER & FAULT MONITORING FOR ANTENNA S	10-004-57750	Small Equipment & Furniture-Radio	\$21,050.59
	Totals for DAILEY WELLS COMMUNICATION INC.:							\$22,658.59
D'ANNA, MEGAN	10/8/2019	DAN100819	102800	10/9/2019	WELLNESS PROGRAM/ENTRY FEE/GYM X 4	10-025-54350	Employee Health\Wellness-Human	\$75.00
	Totals for D'ANNA, MEGAN:							\$75.00
DARST, THOMAS J	10/16/2019	DAR101619	1587	10/16/2019	PER DIEM/2019 TX PUB SAFE FALL CONF 10/20-10	10-006-53150	Conferences - Fees, Travel, & Meals-Alarr	\$213.50
	10/28/2019	DAR102819	1630	10/30/2019	MILEAGE/2019 TX PUB SAFE FALL CONF 10/20-10	10-006-53150	Conferences - Fees, Travel, & Meals-Alarr	\$259.84
	Totals for DARST, THOMAS J:							\$473.34
DAVENPORT, RYAN	10/1/2019	DAV093019	1544	10/9/2019	WELLNESS PROGRAM/GYMM X 6	10-025-54350	Employee Health\Wellness-Human	\$175.00
	Totals for DAVENPORT, RYAN:							\$175.00
DEARBORN NATIONAL LIFE INS CO	10/1/2019	F021753 10/1/1	4614	10/1/2019	LIFE/DISABILITY 10/01/19-10/31/19	10-025-51700	Health & Dental-Human	\$19,423.37
	Totals for DEARBORN NATIONAL LIFE INS CO:							\$19,423.37
DEMONTROND	10/1/2019	231711	102772	10/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$149.41
	10/1/2019	231713	102772	10/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$68.60
	10/1/2019	231744	102772	10/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,974.50
	10/3/2019	231827	102851	10/16/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,658.01
						10-010-56500	Other Services-Fleet	\$69.30
	10/7/2019	232075	102907	10/23/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$586.85
	10/8/2019	232036	102907	10/23/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,910.16
	10/8/2019	232102	102907	10/23/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$963.00
	10/16/2019	232569	102970	10/30/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$60.56
	10/10/2019	232295	102907	10/23/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$398.20
	10/15/2019	232518	102970	10/30/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,933.80
						10-010-56500	Other Services-Fleet	\$138.60
	10/15/2019	232545	102970	10/30/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$42.46
	10/3/2019	231828	102907	10/23/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$30.26
	10/9/2019	232238	102970	10/30/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,956.90
	10/10/2019	23227	102970	10/30/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$422.40
	10/23/2019	232944	103028	11/6/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$87.52
	10/23/2019	232975	103028	11/6/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$35.81
	10/22/2019	232895	103028	11/6/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,491.00
	10/28/2019	233198	103107	11/13/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,203.42
						10-010-56500	Other Services-Fleet	\$92.40

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	10/29/2019	233284	103107	11/13/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$91.85
	10/29/2019	233309	103107	11/13/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,500.50
							Totals for DEMONTROND:	\$21,801.94
DICKSON, ROBERT DR. (MEDICAL DIRECTC	10/8/2019	DIC100819	102801	10/9/2019	PER DIEM/TX EMS WORLD 10/14/19-10/16/19	10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$177.50
							Totals for DICKSON, ROBERT DR. (MEDICAL DIRECTOR):	\$177.50
DIRECTV	10/1/2019	36752423784	102802	10/9/2019	STATION 27 09/29/19-10/28/19	10-016-58800	Utilities-Facil	\$110.01
	10/15/2019	36738894555	102852	10/16/2019	STATION 12 09/25/19-10/24/19/ACCT#050909659	10-016-58800	Utilities-Facil	\$140.98
	10/26/2019	36838240925	103030	11/6/2019	STATION 12 10/25/19-11/24/19/ACCT#050909659	10-016-58800	Utilities-Facil	\$98.23
	10/30/2019	36850007774	103031	11/6/2019	STATION 27 10/29/19-11/28/19	10-016-58800	Utilities-Facil	\$110.01
							Totals for DIRECTV:	\$459.23
DOCUNAV SOLUTIONS	10/9/2019	42641	102908	10/23/2019	PROFESSIONAL SERVICES CONFIGURATION/TRA	10-015-57100	Professional Fees-Infor	\$7,200.00
	10/1/2019	42585	102971	10/30/2019	DOCUNAV SOLUTIONS SUPPORT & ADDON'S	10-015-53050	Computer Software-Infor	\$30,408.00
						10-015-57100	Professional Fees-Infor	\$27,104.00
							Totals for DOCUNAV SOLUTIONS:	\$64,712.00
ECKEL, TYLER	10/8/2019	ECK100819	102803	10/9/2019	WELLNESS PROGRAM/MASSAGE X 9, PERSONAL	10-025-54350	Employee Health\Wellness-Human	\$300.00
							Totals for ECKEL, TYLER:	\$300.00
EMS SURVEY TEAM	10/1/2019	1495	1570	10/16/2019	MCHD MAILED SURVEYS-SEPTEMBER 2019	10-009-53550	Customer Relations-Dept	\$4,404.00
							Totals for EMS SURVEY TEAM:	\$4,404.00
EMSCHARTS, INC	10/1/2019	INV00048528	1571	10/16/2019	EMSCHARTS - GROUND BASE 09/01/19-09/30/19	10-009-53050	Computer Software-Dept	\$951.00
	10/23/2019	INV00050709	1631	10/30/2019	EMSCHARTS - GROUND BASE 10/01/19-10/31/19	10-009-53050	Computer Software-Dept	\$951.00
							Totals for EMSCHARTS, INC:	\$1,902.00
ENTERGY TEXAS, LLC	10/4/2019	75005762904	102804	10/9/2019	STATION 15 08/30/19-10/02/19	10-016-58800	Utilities-Facil	\$70.50
	10/1/2019	50006350439	102805	10/9/2019	ROBINSON TOWER 08/22/19-9/26/19	10-004-58800	Utilities-Radio	\$72.77
	10/1/2019	225005137311	102806	10/9/2019	ROBINSON TOWER 08/22/19-09/26/19	10-004-58800	Utilities-Radio	\$399.77
	10/2/2019	65005776910	102807	10/9/2019	ADMIN 08/29/19-09/28/19	10-016-58800	Utilities-Facil	\$13,997.97
	10/2/2019	480002584168	102808	10/9/2019	STATION 32 08/24/19-09/26/19	10-016-58800	Utilities-Facil	\$569.21
	10/7/2019	130004569547	102909	10/23/2019	STATION 14 09/03/19-10/03/19	10-016-58800	Utilities-Facil	\$363.57
	10/14/2019	355004155743	102911	10/23/2019	STATION 30 09/10/19-10/10/19	10-016-58800	Utilities-Facil	\$777.56
	10/16/2019	305004376898	102912	10/23/2019	STATION 31 09/11/19-10/11/19	10-016-58800	Utilities-Facil	\$510.17
	10/22/2019	175005431646	102972	10/30/2019	STATION 44 09/13/19-10/16/19	10-016-58800	Utilities-Facil	\$166.52
	10/21/2019	330002984621	102973	10/30/2019	THOMPSON RD TOWER 09/12/19-10/11/19	10-004-58800	Utilities-Radio	\$573.15
	10/21/2019	405003791858	102974	10/30/2019	STATION 43 09/15/19-10/12/19	10-016-58800	Utilities-Facil	\$444.17
	10/21/2019	160004532065	102975	10/30/2019	STATION 10 09/16/19-10/16/19	10-016-58800	Utilities-Facil	\$800.21
	10/23/2019	360002993044	102976	10/30/2019	GRANGERLAND TOWER 09/17/19-10/18/19	10-004-58800	Utilities-Radio	\$554.18

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Totals for ENTERGY TEXAS, LLC:								\$20,717.25
ESSC - ELECTRONIC SECURITY SPECIALIST	10/24/2019	66249	102977	10/30/2019	MEDIXSAFE M1-HD iCLASS	10-010-57750	Small Equipment & Furniture-Fleet	\$2,750.00
Totals for ESSC - ELECTRONIC SECURITY SPECIALISTS:								\$2,750.00
FIRE STATION OUTFITTERS, LLC	10/1/2019	19-5034-OS	1545	10/9/2019	OUTFITTER DOUBLE RECLINING SOFA	10-016-57750	Small Equipment & Furniture-Facil	\$2,050.00
	10/8/2019	19-5066-OS	1632	10/30/2019	RECLINER & DOUBLE RECLINING SOFA	10-016-57750	Small Equipment & Furniture-Facil	\$1,700.00
	10/9/2019	19-5067-OS	1632	10/30/2019	DOUBLE RECLINING LOVE SEAT & SOFA	10-016-57750	Small Equipment & Furniture-Facil	\$2,050.00
Totals for FIRE STATION OUTFITTERS, LLC:								\$5,800.00
FIREFIGHTER SAFETY CENTER	10/7/2019	27673	1599	10/23/2019	BOOTS/UNIFORMS	10-007-58700	Uniforms-EMS	\$391.67
	10/8/2019	27674	1633	10/30/2019	MCHD GEAR BAGS WITH LOGO	10-007-58700	Uniforms-EMS	\$1,035.00
Totals for FIREFIGHTER SAFETY CENTER:								\$1,426.67
FIRSTNET SERVICES BY AT&T MOBILITY	10/19/2019	287283884314	102978	10/30/2019	ACCOUNT # 287283884314 09/20/19-10/19/19	10-043-58200	Telephones-Cellular-Busin	\$334.57
Totals for FIRSTNET SERVICES BY AT&T MOBILITY:								\$334.57
FITZGERALD, EMILY	10/29/2019	FIT102919	1634	10/30/2019	PER DIEM/AAA CONFERENCE 11/3/19-11/6/19	10-000-14900	Prepaid Expenses-BS	\$197.50
Totals for FITZGERALD, EMILY:								\$197.50
FIVE STAR SEPTIC SOLUTIONS, LLC	10/5/2019	572	103037	11/6/2019	PUMP OUT 2000 GLA LIFT STATION	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$475.00
	10/14/2019	578	102979	10/30/2019	PUMP OUT 2000 GAL LIFT STATION	10-016-58800	Utilities-Facil	\$475.00
Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:								\$950.00
FORMSTACK, LLC	10/1/2019	INV00188309	102853	10/16/2019	HIPAA AUTOMATION PRO-09/28/19-09/27/2020	10-043-53050	Computer Software-Busin	\$11,988.00
Totals for FORMSTACK, LLC:								\$11,988.00
FRAZER, LTD.	10/15/2019	72863	1635	10/30/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,494.46
	10/15/2019	72862	1635	10/30/2019	VEHICLE PARTS	10-009-54200	Durable Medical Equipment-Dept	\$1,685.00
	10/17/2019	72888	1635	10/30/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,194.00
Totals for FRAZER, LTD.:								\$5,373.46
GALLS, LLC dba MILLER UNIFORMS	10/1/2019	013797299	1546	10/9/2019	UNIFORMS	10-008-58700	Uniforms-Suppl	\$135.98
	10/1/2019	013785439	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$495.79
	10/1/2019	013785440	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$327.70
	10/1/2019	013785441	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$458.45
	10/1/2019	013785512	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	10/1/2019	013785444	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$283.15
	10/1/2019	013785447	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$44.10
	10/1/2019	013785449	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$372.80
	10/1/2019	013785450	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$172.25

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	10/1/2019	013785506	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	10/1/2019	013785489	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$3.10
	10/1/2019	013785465	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	10/1/2019	013785517	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	10/1/2019	013785509	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	10/1/2019	013776339	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$320.00
	10/1/2019	013785508	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	10/1/2019	013785472	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	10/1/2019	013785436	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$113.40
	10/1/2019	013785505	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	10/1/2019	013785504	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	10/1/2019	013785514	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	10/1/2019	013793396	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$21.00
	10/1/2019	013785487	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.20
	10/1/2019	013785516	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	10/1/2019	013785515	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	10/1/2019	013785513	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	10/1/2019	013785468	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	10/1/2019	013785488	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$3.10
	10/1/2019	013785502	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$61.06
	10/1/2019	013774432	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$79.99
	10/1/2019	013785501	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	10/1/2019	013785446	1546	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$193.39
	10/1/2019	013785486	1547	10/9/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$3.10
	10/1/2019	013797280	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$396.09
	10/1/2019	013797275	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$123.50
	10/1/2019	013797295	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	10/1/2019	013797276	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$153.35
	10/1/2019	013756315	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	10/1/2019	013797281	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$120.60
	10/1/2019	013797279	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$73.00
	10/1/2019	013797294	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$122.20
	10/1/2019	013785442	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	10/1/2019	013797298	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$160.20
	10/1/2019	013797271	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$527.52
	10/1/2019	013797301	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	10/1/2019	013797277	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$421.95
	10/1/2019	013797297	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	10/1/2019	013797278	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$256.19
	10/1/2019	013797282	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$169.98
	10/1/2019	013852212	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98

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	10/1/2019	013820616	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	10/1/2019	013852213	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.96
	10/1/2019	013852226	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	10/1/2019	013820617	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$311.99
	10/1/2019	013852230	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	10/1/2019	013820644	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$48.39
	10/1/2019	013852205	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	10/1/2019	013852220	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	10/1/2019	013852214	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	10/1/2019	013852215	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$313.96
	10/1/2019	013852233	1572	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$94.50
	10/1/2019	013820642	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$101.99
	10/1/2019	013852232	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$94.50
	10/1/2019	013820651	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	10/1/2019	013852204	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$211.45
	10/1/2019	013852273	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	10/1/2019	013852242	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$71.95
	10/1/2019	013852245	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$24.15
	10/1/2019	013852272	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$293.00
	10/1/2019	013852219	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$94.50
	10/2/2019	013862067	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	10/2/2019	013862100	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	10/2/2019	013862066	1573	10/16/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	10/2/2019	013862112	1573	10/16/2019	UNIFORMS	10-008-58700	Uniforms-Suppl	\$173.70
	10/1/2019	013785448A	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$64.09
	10/1/2019	013797273	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$62.99
	10/1/2019	013724397A	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$100.98
	10/1/2019	013685940A	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$3.10
	10/1/2019	013724376	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$48.39
	10/1/2019	013636024	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	10/1/2019	013797300	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	10/1/2019	013283435A	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$106.50
	10/1/2019	013252815A	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$327.70
	10/3/2019	013872795	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$72.99
	10/3/2019	013872825	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	10/3/2019	013872808	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.96
	10/3/2019	013872801	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$179.97
	10/3/2019	013872802	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	10/3/2019	013872810	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$299.95
	10/4/2019	013883017	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$230.97
	10/4/2019	013882989	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$72.99

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	10/3/2019	013872800	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$361.96
	10/3/2019	013872809	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.15
	10/3/2019	013872813	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.35
	10/4/2019	013883002	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$179.97
	10/4/2019	013883001	1600	10/23/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$59.99
	10/8/2019	013910383	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	10/8/2019	013910386	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	10/8/2019	013910388	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	10/8/2019	013910396	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	10/14/2019	013961707	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$154.95
	10/8/2019	013910423	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$5.25
	10/8/2019	013910424	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$5.25
	10/8/2019	013910426	1636	10/30/2019	UNIFORMS	10-008-58700	Uniforms-Suppl	\$231.60
	10/8/2019	013910387	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$162.09
	10/8/2019	013910422	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$154.95
	10/8/2019	013910405	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$119.98
	10/8/2019	013910381	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	10/8/2019	013910380	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	10/1/2019	013797274	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$163.30
	10/10/2019	013942420	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.95
	10/11/2019	013945833	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$108.78
	10/11/2019	013945834	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$54.39
	10/11/2019	013945832	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$54.39
	10/1/2019	013785455	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$160.70
	10/1/2019	013759358	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$6.50
	10/1/2019	013759402	1636	10/30/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$116.69
	10/23/2019	014051759	1664	11/6/2019	UNIFORMS	10-008-58700	Uniforms-Suppl	\$159.98
	10/21/2019	014027362	1664	11/6/2019	UNIFORMS	10-008-58700	Uniforms-Suppl	\$319.96
	10/25/2019	014073471	0	11/24/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$139.95
							Totals for GALLS, LLC dba MILLER UNIFORMS:	\$21,601.01
GLASS AND MIRROR OF THE WOODLANDS.	10/9/2019	087264	1601	10/23/2019	DOMESTIC WINDSHIELD	10-010-59000	Vehicle-Outside Services-Fleet	\$249.00
							Totals for GLASS AND MIRROR OF THE WOODLANDS, INC.:	\$249.00
GLAXOSMITHKLINE FINANCIAL, INC.	10/1/2019	8252974450	102980	10/30/2019	FLUARIX QIV	10-009-54000	Drug Supplies-Dept	\$8,901.00
							Totals for GLAXOSMITHKLINE FINANCIAL, INC.:	\$8,901.00
GLOBAL INDUSTRIAL INC	10/1/2019	114722252	102809	10/9/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$376.00
	10/3/2019	114985768	102855	10/16/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$49.40
							Totals for GLOBAL INDUSTRIAL INC:	\$425.40

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GRAINGER	10/9/2019	9318691046	1603	10/23/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$117.60
	10/3/2019	9312546014	1574	10/16/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$222.36
						10-010-57725	Shop Supplies-Fleet	\$60.72
							Totals for GRAINGER:	\$400.68
GREER, NIKKI	10/7/2019	GRE093019	1548	10/9/2019	WELLNESS PROGRAM/MASSAGE X 3	10-025-54350	Employee Health\Wellness-Human	\$75.00
							Totals for GREER, NIKKI:	\$75.00
GRIFFIN SERVICES (dba) JASON GRIFFIN	10/28/2019	2019-088	103115	11/13/2019	BAY DOOR # 2 REPAIR STATION 30	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$150.00
							Totals for GRIFFIN SERVICES (dba) JASON GRIFFIN:	\$150.00
HANCOCK, JOHN E	10/8/2019	HAN100819	1549	10/9/2019	WELLNESS PROGRAM/GYM MEMBERSHIP X 1	10-025-54350	Employee Health\Wellness-Human	\$23.87
							Totals for HANCOCK, JOHN E:	\$23.87
HEALTH PROMOTIONS NOW	10/1/2019	486127	1550	10/9/2019	COMMUNITY EDUCATION MATERIALS	10-009-52950	Community Education-Dept	\$206.58
							Totals for HEALTH PROMOTIONS NOW:	\$206.58
HENNERS-GRAINGER, SHAWN	10/7/2019	HEN100719	1551	10/9/2019	PER DIEM/LASERFICHE TRAINING 10/21/19-10/25/	10-015-58500	Training/Related Expenses-CE-Infor	\$154.50
							Totals for HENNERS-GRAINGER, SHAWN:	\$154.50
HENRY SCHEIN, INC.-MATRX MEDICAL	10/1/2019	19931590			CREDIT/PO 53612	10-009-54000	Drug Supplies-Dept	(\$4.32)
	10/1/2019	19931591			CREDIT/PO 53612	10-008-53900	Disposable Medical Supplies-Suppl	(\$301.05)
	10/1/2019	19931592			CREDIT/PO 53612	10-008-53900	Disposable Medical Supplies-Suppl	(\$88.00)
	10/1/2019	19934003			CREDIT/PO 53612	10-009-54000	Drug Supplies-Dept	(\$47.88)
	10/1/2019	19934004			CREDIT/PO 53612	10-009-54000	Drug Supplies-Dept	(\$54.48)
						10-009-53900	Disposable Medical Supplies-Dept	(\$172.08)
	10/1/2019	19934005			CREDIT/PO 53612	10-008-53900	Disposable Medical Supplies-Suppl	(\$381.00)
						10-009-54000	Drug Supplies-Dept	(\$218.09)
	10/1/2019	19946813			CREDIT/PO 53924	10-009-54000	Drug Supplies-Dept	(\$290.10)
	10/1/2019	69468261	102810	10/9/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$296.40
	10/1/2019	69439658	102810	10/9/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$374.00
	10/1/2019	68682538	102810	10/9/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$377.51
						10-008-53900	Disposable Medical Supplies-Suppl	\$988.22
	10/3/2019	69740299	102914	10/23/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,568.50
	10/3/2019	69744900	102914	10/23/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,319.58
						10-008-53900	Disposable Medical Supplies-Suppl	\$121.20
	10/4/2019	69788219	102914	10/23/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$72.72
	10/1/2019	69316955	102914	10/23/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,398.30
	10/3/2019	69756603	102914	10/23/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$656.25
	10/15/2019	70107425	102981	10/30/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$1,112.83
						10-008-53900	Disposable Medical Supplies-Suppl	\$138.20

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	10/11/2019	70020796	102981	10/30/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$598.40
	10/11/2019	70031524	102981	10/30/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Dept	\$656.25
					Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:			\$8,121.36
HERNANDEZ, DAVID	10/2/2019	HER100219	1509	10/3/2019	PER DIEM/TX INDIGENT ASSOC 10/9/19-10/11/19	10-002-53150	Conferences - Fees, Travel, & Meals-HCA	\$136.50
					Totals for HERNANDEZ, DAVID:			\$136.50
HON, CALVIN	10/7/2019	HON100719	1552	10/9/2019	PER DIEM/LASERFICHE TRAINING 10/21/19-10/25/	10-015-58500	Training/Related Expenses-CE-Infor	\$154.50
	10/1/2019	HON0930119	1552	10/9/2019	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health/Wellness-Human	\$25.00
	10/31/2019	HON103119	1665	11/6/2019	TRAVEL EXPENSE/LASERFICHE TRAINING 10/21/	10-015-53150	Conferences - Fees, Travel, & Meals-Infor	\$138.56
					Totals for HON, CALVIN:			\$318.06
HOUSTON COMMUNITY NEWSPAPERS	10/1/2019	226510021	102856	10/16/2019	LEGAL NOTICE/HCAP AD	10-001-52200	Advertising-Admin	\$648.00
					Totals for HOUSTON COMMUNITY NEWSPAPERS:			\$648.00
HR IN ALIGNMENT, LLC	10/11/2019	NOV 2019	102857	10/16/2019	HR CONSULTING FEE FOR NOVEMBER 2019	10-000-14900	Prepaid Expenses-BS	\$750.00
					Totals for HR IN ALIGNMENT, LLC:			\$750.00
HUDSON & O'LEARY, LLP	10/11/2019	OCT 2019	1575	10/16/2019	MONTHLY FLAT FEE FOR LEGAL SERVICES	10-001-55500	Legal Fees-Admin	\$5,250.00
					Totals for HUDSON & O'LEARY, LLP:			\$5,250.00
IBRAHIM, SYED	10/1/2019	IBR093019	102811	10/9/2019	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health/Wellness-Human	\$25.00
					Totals for IBRAHIM, SYED:			\$25.00
IBS OF GREATER CONROE & INTERSTATE E	10/9/2019	192410200564:	102915	10/23/2019	AUTOMOTIVE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$1,527.55
	10/16/2019	192410200566:	102982	10/30/2019	TAHOE BATTERIES FOR STOCK	10-010-58900	Vehicle-Batteries-Fleet	\$709.75
					Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:			\$2,237.30
IMPAC FLEET	10/1/2019	SQLCD-54963	4616	10/10/2019	FUEL PURCHASES FOR SEPTEMBER 2019	10-010-54700	Fuel - Auto-Fleet	\$55,065.26
						10-010-59100	Vehicle-Registration-Fleet	\$79.00
	10/1/2019	SQLCD-55830	4640	10/10/2019	FUEL PURCHASES FOR OCTOBER 2019	10-010-54700	Fuel - Auto-Fleet	\$52,350.23
						10-010-59100	Vehicle-Registration-Fleet	\$120.00
					Totals for IMPAC FLEET:			\$107,614.49
INDIGENT HEALTHCARE SOLUTIONS	10/2/2019	68696	1576	10/16/2019	SEPTEMBER 2019 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$220.00
	10/1/2019	68628	1576	10/16/2019	PROFESSIONAL SERVICES FOR NOVEMBER 2019	10-000-14900	Prepaid Expenses-BS	\$12,676.27
					Totals for INDIGENT HEALTHCARE SOLUTIONS:			\$12,896.27
INTERNATIONAL ACADEMY OF EMERGENC	10/1/2019	SIN215658	102812	10/9/2019	EMD ACE RE-ACCREDIATION MAINT PLAN 2019	10-006-52700	Business Licenses-Alarm	\$650.00
					Totals for INTERNATIONAL ACADEMY OF EMERGENCY MEDICAL DISPATCH:			\$650.00

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IT'S MUFFLER TIME, ABEL GONZALES	10/23/2019	40044	1637	10/30/2019	CRUSHED TAILPIPE REPAIR SHOP 12	10-010-59000	Vehicle-Outside Services-Fleet	\$90.00
						Totals for IT'S MUFFLER TIME, ABEL GONZALES:		\$90.00
J & J PACKING CO. INC.	10/15/2019	JJP101519	102858	10/16/2019	LAB SPECIMENS, TRACHEA, LUNG SET	10-009-52600	Books/Materials-Dept	\$770.00
						Totals for J & J PACKING CO. INC.:		\$770.00
JACOB, TANNER	10/7/2019	JAC100719	1553	10/9/2019	PER DIEM/HORTON FACTORY TRIP 10/9/19-10/11/1	10-010-58600	Travel Expenses-Fleet	\$140.00
	10/29/2019	JAC102919	1638	10/30/2019	TRAVEL EXPENSE/HORTON FACTORY TRIP 10/9/1	10-010-58600	Travel Expenses-Fleet	\$76.02
	Totals for JACOB, TANNER:							\$216.02
JAMES, ROBERT	10/11/2019	NOV 2019-031	102859	10/16/2019	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
						Totals for JAMES, ROBERT:		\$1,201.00
JEP TELECOM LICENSING SERVICES	10/1/2019	20190930-MCI	1554	10/9/2019	PREPARE AND FILE RENEWAL FOR WQLD854	10-004-57100	Professional Fees-Radio	\$75.00
						Totals for JEP TELECOM LICENSING SERVICES:		\$75.00
JONES AND BARTLETT LEARNING, LLC	10/11/2019	4168079	1639	10/30/2019	EMERG CASUAL CARE COURSE MANUAL	10-009-52600	Books/Materials-Dept	\$540.31
	10/11/2019	4168294	1639	10/30/2019	PREHOSP TRAUMA COURSE MANUAL	10-009-52600	Books/Materials-Dept	\$1,519.78
	Totals for JONES AND BARTLETT LEARNING, LLC:							\$2,060.09
JP MORGAN CHASE BANK	10/5/2019	00036741 10/5/	4635	10/20/2019	JPM CREDIT CARD TRANSACTIONS FOR OCT 2019	10-000-14900	Prepaid Expenses-BS	\$3,428.44
						10-001-53150	Conferences - Fees, Travel, & Meals-Adm	(\$97.62)
						10-001-54100	Dues/Subscriptions-Admin	\$24.99
						10-004-53150	Conferences - Fees, Travel, & Meals-Radio	\$61.74
						10-004-54500	Equipment Rental-Radio	\$2,546.58
						10-004-57225	Radio Repair - Parts-Radio	\$230.81
						10-004-57700	Shop Tools-Radio	\$34.14
						10-004-57725	Shop Supplies-Radio	\$214.49
						10-005-54100	Dues/Subscriptions-Accou	\$675.00
						10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$815.74
						10-007-52950	Community Education-EMS	\$87.96
						10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$242.74
						10-007-56100	Meeting Expenses-EMS	\$286.73
						10-007-57800	Special Events Supplies-EMS	\$9.79
						10-007-58500	Training/Related Expenses-CE-EMS	\$2,874.12
						10-007-58500	Training/Related Expenses-CE-EMS	\$370.60
						10-008-52500	Bio-Waste Removal-Suppl	\$2,570.00
						10-026-57100	Professional Fees-Recor	\$68.00
						10-008-56900	Postage-Suppl	\$443.40
						10-008-57750	Small Equipment & Furniture-Suppl	\$359.92
						10-008-57900	Station Supplies-Suppl	\$1,352.04

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						10-008-58100	Supplemental Food-Suppl	\$1,065.41
						10-009-52600	Books/Materials-Dept	\$485.00
						10-009-52700	Business Licenses-Dept	\$604.00
						10-009-55650	Maintenance- Equipment-Dept	\$166.21
						10-009-56100	Meeting Expenses-Dept	\$102.03
						10-010-53150	Conferences - Fees, Travel, & Meals-Fleet	(\$462.46)
						10-010-57650	Repair-Equipment-Fleet	\$14.98
						10-010-57750	Small Equipment & Furniture-Fleet	\$4,065.00
						10-010-58500	Training/Related Expenses-CE-Fleet	\$814.02
						10-010-58600	Travel Expenses-Fleet	\$1,648.76
						10-010-59000	Vehicle-Outside Services-Fleet	\$8.00
						10-010-59050	Vehicle-Parts-Fleet	\$68.05
						10-010-59100	Vehicle-Registration-Fleet	\$68.00
						10-011-53150	Conferences - Fees, Travel, & Meals-EMS	\$4,516.48
						10-015-58310	Telephones-Service-Infor	\$113.12
						10-015-57100	Professional Fees-Infor	\$84.00
						10-015-58500	Training/Related Expenses-CE-Infor	\$6,213.49
						10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,158.84
						10-016-57700	Shop Tools-Facil	\$349.02
						10-016-57750	Small Equipment & Furniture-Facil	\$6,066.61
						10-016-58800	Utilities-Facil	\$6,285.83
						10-025-52200	Advertising-Human	\$188.22
						10-025-54350	Employee Health\Wellness-Human	\$4,805.50
						10-025-54450	Employee Recognition-Human	\$200.00
						10-025-57300	Recruit/Investigate-Human	\$147.46
						10-025-58500	Training/Related Expenses-CE-Human	\$900.98
						10-026-57100	Professional Fees-Recor	\$64.00
						10-026-57100	Professional Fees-Recor	\$375.00
						10-000-14900	Prepaid Expenses-BS	\$474.60
						10-005-58500	Training/Related Expenses-CE-Accou	\$75.00
							Totals for JP MORGAN CHASE BANK:	\$57,264.76
KENNING, JARRET	10/7/2019	KEN100719	1577	10/16/2019	MILEAGE REIMBURSEMENT 9/8/19-9/28/19	10-007-56200	Mileage Reimbursements-EMS	\$35.32
							Totals for KENNING, JARRET:	\$35.32
KLEIN, DUSTIE	10/2/2019	ASH100219	1511	10/3/2019	PER DIEM/SETRAC 10/9/19-10/11/19	10-002-53150	Conferences - Fees, Travel, & Meals-HCA	\$136.50
							Totals for KLEIN, DUSTIE:	\$136.50
LAKE SOUTH WATER SUPPLY CORPORATIC	10/23/2019	1000019000 10	102983	10/30/2019	STATION 45 09/16/19-10/15/19	10-016-58800	Utilities-Facil	\$356.20
							Totals for LAKE SOUTH WATER SUPPLY CORPORATION:	\$356.20

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LANGAN, PATRICK	10/24/2019	LAN102419	1618	10/25/2019	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$13,383.45
							Totals for LANGAN, PATRICK:	\$13,383.45
LAW OFFICE OF DOMINGO GARCIA	10/22/2019	LAW102219	102916	10/23/2019	DOUBLE PAYMENT	10-026-41500	Miscellaneous Income-Recor	\$59.29
							Totals for LAW OFFICE OF DOMINGO GARCIA:	\$59.29
LEE, KEVIN	10/7/2019	LEE100719	102813	10/9/2019	MILEAGE REIMBURSEMENT 10/04/2019	10-010-56200	Mileage Reimbursements-Fleet	\$19.84
	10/24/2019	LEE102419	1641	10/30/2019	MILEAGE REIMBURSEMENT 10/12/19	10-010-56200	Mileage Reimbursements-Fleet	\$10.90
							Totals for LEE, KEVIN:	\$30.74
LEE, MEGHAN	10/8/2019	LEE100819	1556	10/9/2019	TUITION REIMBURSEMENT/SUMMER 2019	10-025-58550	Tuition Reimbursement-Human	\$1,131.50
							Totals for LEE, MEGHAN:	\$1,131.50
LEXISNEXIS RISK DATA MGMT, INC	10/1/2019	1171610-20190	102917	10/23/2019	OFFICIAL RECORDS SEARCH 09/01/19-09/30/19	10-011-57100	Professional Fees-EMS B	\$1,138.75
						10-002-57100	Professional Fees-HCAP	\$493.50
							Totals for LEXISNEXIS RISK DATA MGMT, INC:	\$1,632.25
LIBERTY TIRE RECYCLING, LLC	10/1/2019	1643533 \$123.2	102918	10/23/2019	CAR TIRE EACH OFF RIM	10-010-54800	Hazardous Waste Removal-Fleet	\$123.20
							Totals for LIBERTY TIRE RECYCLING, LLC:	\$123.20
LIFE-ASSIST, INC.	10/2/2019	948053	102860	10/16/2019	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Dept	\$800.00
	10/1/2019	946356	102815	10/9/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$10,441.77
						10-009-54000	Drug Supplies-Dept	\$726.00
	10/22/2019	952052	103039	11/6/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,880.00
	10/24/2019	952445	103039	11/6/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$9,856.99
						10-009-54000	Drug Supplies-Dept	\$484.00
	10/24/2019	952455	103039	11/6/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$432.00
							Totals for LIFE-ASSIST, INC.:	\$24,620.76
LINEBARGER GOGGAN BLAIR & SAMPSON, LLP	10/7/2019	EMMOR01 10-	103041	11/6/2019	GROSS COLLECTIONS FEE SEPTEMBER 2019	10-011-52900	Collection Fees-EMS B	\$9,388.48
							Totals for LINEBARGER GOGGAN BLAIR & SAMPSON, LLP:	\$9,388.48
LYTX, INC.	10/1/2019	5224234	1578	10/16/2019	DRIVE CAM SUBSCRIPTION 10/19-12/19, DC PURC	10-010-55650	Maintenance- Equipment-Fleet	\$741.04
							Totals for LYTX, INC.:	\$741.04
MARTIN, DISIERE, JEFFERSON & WISDOM, LLP	10/1/2019	176298	102861	10/16/2019	ATTORNEY FEES 08/01/19-08/28/19	10-025-55500	Legal Fees-Human	\$2,144.00
	10/17/2019	177979	103043	11/6/2019	ATTORNEY FEES 09/01/19-09/30/19	10-025-55500	Legal Fees-Human	\$4,437.33
							Totals for MARTIN, DISIERE, JEFFERSON & WISDOM, LLP:	\$6,581.33
MCKESSON GENERAL MEDICAL CORP.	10/4/2019	65780363			CREDIT/65369623	10-008-53900	Disposable Medical Supplies-Suppl	(\$80.80)
	10/1/2019	65360145	102862	10/16/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$462.40

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	10/1/2019	65383705	102862	10/16/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$808.00
	10/10/2019	66198857	102920	10/23/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,094.36
	10/1/2019	65369623	102920	10/23/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$323.20
	10/7/2019	65844901	102920	10/23/2019	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$403.12
						10-009-54000	Drug Supplies-Dept	\$1,392.90
	10/14/2019	66480972	102985	10/30/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$522.12
	10/15/2019	66592066	102985	10/30/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$16.69
	10/17/2019	66823870	102985	10/30/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$219.24
	10/17/2019	66829485	102985	10/30/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$200.64
	10/16/2019	66667592	102985	10/30/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$317.11
	10/21/2019	67069768	103044	11/6/2019	DRUG/MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,060.85
						10-009-54000	Drug Supplies-Dept	\$938.58
	10/23/2019	67202344	103044	11/6/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,962.40
							Totals for MCKESSON GENERAL MEDICAL CORP.:	\$9,640.81
MED ONE EQUIPMENT SERVICES LLC	10/1/2019	ES11254	1557	10/9/2019	ALARIS TUBING SET (50)	10-008-53900	Disposable Medical Supplies-Suppl	\$4,250.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$160.00
	10/11/2019	ES11305	1642	10/30/2019	ALARIS TUBING SET (23)	10-008-53900	Disposable Medical Supplies-Suppl	\$1,955.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$55.00
							Totals for MED ONE EQUIPMENT SERVICES LLC:	\$6,420.00
MEDLINE INDUSTRIES, INC	10/9/2019	1889490073	102921	10/23/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,682.70
	10/23/2019	1890860333	103045	11/6/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,918.30
							Totals for MEDLINE INDUSTRIES, INC:	\$3,601.00
MICROWAVE NETWORKS	10/18/2019	1891535	103047	11/6/2019	SPARE PARTS FOR MICROWAVE	10-004-57750	Small Equipment & Furniture-Radio	\$3,348.73
							Totals for MICROWAVE NETWORKS:	\$3,348.73
MID-SOUTH SYNERGY	10/1/2019	313046001 09/	102863	10/16/2019	STATION 45 08/24/19-09/24/19	10-016-58800	Utilities-Facil	\$332.00
							Totals for MID-SOUTH SYNERGY:	\$332.00
MILLER TOWING & RECOVERY, LLC	10/14/2019	19-1409	102987	10/30/2019	WINCHING M43/S51	10-010-59200	Vehicle-Towing-Fleet	\$250.00
	10/21/2019	19-1429	103048	11/6/2019	MVC TOWING - M10/S47	10-010-52000	Accident Repair-Fleet	\$250.00
							Totals for MILLER TOWING & RECOVERY, LLC:	\$500.00
MILLER, MELISSA	10/18/2019	MIL101819	1604	10/23/2019	FPIC ISSI & HR MANAGER TRAINING REIMB	10-001-56100	Meeting Expenses-Admin	\$240.18
							Totals for MILLER, MELISSA:	\$240.18
MILSTEAD AUTOMOTIVE	10/22/2019	97014	103049	11/6/2019	VEHICLE TOW - SHOP 34	10-010-59200	Vehicle-Towing-Fleet	\$104.50
							Totals for MILSTEAD AUTOMOTIVE:	\$104.50

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MONTGOMERY COUNTY ESD # 1, (STN 12)	10/11/2019	NOV 2019-176	1579	10/16/2019	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
						Totals for MONTGOMERY COUNTY ESD # 1, (STN 12):		\$1,100.00
MONTGOMERY COUNTY ESD #1 (STN 13)	10/11/2019	NOV 2019-030	1580	10/16/2019	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
						Totals for MONTGOMERY COUNTY ESD #1 (STN 13):		\$1,100.00
MONTGOMERY COUNTY ESD #10, STN 42	10/11/2019	NOV 2019-153	102864	10/16/2019	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
						Totals for MONTGOMERY COUNTY ESD #10, STN 42:		\$950.00
MONTGOMERY COUNTY ESD #2	10/11/2019	NOV 2019-010	102865	10/16/2019	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						Totals for MONTGOMERY COUNTY ESD #2:		\$1,000.00
MONTGOMERY COUNTY ESD #6, STN 34	10/11/2019	NOV 2019-176	1579	10/16/2019	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
						Totals for MONTGOMERY COUNTY ESD #6, STN 34:		\$900.00
MONTGOMERY COUNTY ESD #8, STN 21/22	10/11/2019	NOV 2019-177	102867	10/16/2019	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00
						10-000-14900	Prepaid Expenses-BS	\$800.00
						Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:		\$1,600.00
MONTGOMERY COUNTY ESD #9, STN 33	10/11/2019	NOV 2019-176	1579	10/16/2019	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
						Totals for MONTGOMERY COUNTY ESD #9, STN 33:		\$850.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	10/11/2019	NOV 2019-056	1581	10/16/2019	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
						Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):		\$600.00
MOSLEY FIRE AND SAFETY, INC	10/25/2019	10271	1706	11/13/2019	ANNUAL FIRE EXTINGUISHER INSPECTIONS - SC	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$869.75
	10/25/2019	0004992	1706	11/13/2019	ANNUAL FIRE EXTINGUISHER INSPECTION - AD	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$130.00
	10/25/2019	0004995	1706	11/13/2019	ANNUAL FIRE EXTINGUISHER INSPECTION - STA	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$25.00
	10/25/2019	0005001	1706	11/13/2019	ANNUAL FIRE EXTINGUISHER INSPECTION - STA	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$25.00
	10/25/2019	0004993	1706	11/13/2019	ANNUAL FIRE EXTINGUISHER INSPECTION - STA	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$15.00
	10/25/2019	0004996	1706	11/13/2019	ANNUAL FIRE EXTINGUISHER INSPECTION - STA	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$10.00
	10/25/2019	0004994	1706	11/13/2019	ANNUAL FIRE EXTINGUISHER INSPECTION - STA	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$15.00
	10/25/2019	0004997	1706	11/13/2019	ANNUAL FIRE EXTINGUISHER INSPECTION - STA	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$33.50
	10/25/2019	0004999	1706	11/13/2019	ANNUAL FIRE EXTINGUISHER INSPECTION - STA	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$10.00
	10/25/2019	0005000	1706	11/13/2019	ANNUAL FIRE EXTINGUISHER INSPECTION - STA	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$273.50
	10/25/2019	0005002	1706	11/13/2019	ANNUAL FIRE EXTINGUISHER INSPECTION - STA	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$20.00
						Totals for MOSLEY FIRE AND SAFETY, INC:		\$1,518.75
MUD #39	10/1/2019	10000901 09/2'	102817	10/9/2019	STATION 20 08/20/19-09/20/19	10-016-58800	Utilities-Facil	\$82.61
						Totals for MUD #39:		\$82.61

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MY ECCHO (ETHICS CODE OF CONDUCT AN	10/29/2019	1118434	103050	11/6/2019	ANNUAL ETHICS HOTLINE 10/2019-10/2020	10-025-57100	Professional Fees-Human	\$699.00
	Totals for MY ECCHO (ETHICS CODE OF CONDUCT AND HOTLINE ONLINE):							\$699.00
NATIONAL EMERGENCY NUMBER ASSOCI/	10/8/2019	2000016928	1605	10/23/2019	ENP REF MANUAL & PRACTICE TEST BUNDLE	10-006-58500	Training/Related Expenses-CE-Alarm	\$100.00
	10/11/2019	300052395	1613	10/23/2019	PUBLIC SECTOR 2	10-006-54100	Dues/Subscriptions-Alarm	\$1,550.00
Totals for NATIONAL EMERGENCY NUMBER ASSOCIATION:								\$1,650.00
NATIONWIDE INSURANCE DVM INSURANC	10/1/2019	DVM100419	102818	10/9/2019	VETERINARY PET INSURANCE GROUP 4620/SEP '1	10-000-21590	P/R-Premium Cancer/Accident-BS	\$2,137.16
	Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):							\$2,137.16
NATIONWIDE POWER SOLUTIONS INC.	10/1/2019	413139	102988	10/30/2019	UPS/BATTERY PREVENTIVE MAINTENANCE INSI	10-016-55650	Maintenance- Equipment-Facil	\$3,302.00
	Totals for NATIONWIDE POWER SOLUTIONS INC.:							\$3,302.00
NAV CENTRAL LLC	10/1/2019	560	1643	10/30/2019	MANAGED CARE SERVICES FOR OCT - 0 TO 300 P	10-039-56500	Other Services-Commu	\$8,191.16
	Totals for NAV CENTRAL LLC:							\$8,191.16
NEPHRON STERILE COMPOUNDING CENTE	10/1/2019	2108155-IN	1668	11/6/2019	DRUG SUPPLIES	10-009-54000	Drug Supplies-Dept	\$900.00
	Totals for NEPHRON STERILE COMPOUNDING CENTER, LLP:							\$900.00
OGH SERVICE CO. INC	10/2/2019	47533	102869	10/16/2019	AIR HANDLER REPAIR - SERVICE CENTER	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$371.25
	Totals for OGH SERVICE CO. INC:							\$371.25
OPTIMUM COMPUTER SOLUTIONS, INC.	10/7/2019	INV000009515	1582	10/16/2019	COMPUTER MAINTENANCE	10-015-53000	Computer Maintenance-Infor	\$1,732.00
	10/1/2019	INV000009507	1582	10/16/2019	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$8,193.75
	10/14/2019	INV000009522	1606	10/23/2019	CISCO AIRONET	10-015-57750	Small Equipment & Furniture-Infor	\$2,088.00
	10/28/2019	INV000009541	1644	10/30/2019	COMPUTER EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$4,238.90
	10/28/2019	INV000009538	1644	10/30/2019	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$1,299.50
	10/28/2019	INV000009541	1644	10/30/2019	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Cap.-Infor	\$284.05
	10/13/2019	INV000009527	1669	11/6/2019	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$9,056.25
	10/20/2019	INV000009539	1669	11/6/2019	SERVICE LABOR	10-015-57100	Professional Fees-Infor	\$6,785.00
	Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:							\$41,324.95
OPTUM HEALTH BANK	10/8/2019	OPT100819	4624	10/8/2019	EMPLOYEE HSA ET FUNDING OCT 2019	10-000-21595	P/R-Health Savings-BS-BS	\$8,802.21
	10/21/2019	OPT102119	4636	10/21/2019	EMPLOYEE HSA ET FUNDING OCT 2019	10-000-21595	P/R-Health Savings-BS-BS	\$8,745.32
	10/31/2019	OPT103119-10	4642	10/31/2019	EMPLOYEE HSA ET FUNDING NOV 2019-FUND 10	10-025-51700	Health & Dental-Human	\$10,937.50
Totals for OPTUM HEALTH BANK:								\$28,485.03
O'REILLY AUTO PARTS	10/30/2019	0408-306346			CREDIT/0408-306124	10-010-59050	Vehicle-Parts-Fleet	(\$11.30)
						10-010-59050	Vehicle-Parts-Fleet	\$7.30
	10/21/2019	0408-302248	103052	11/6/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$34.20
	10/30/2019	0408-306258	103133	11/13/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$37.99

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	10/29/2019	0408-305895	103133	11/13/2019	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$113.00
	10/30/2019	0408-306124	103133	11/13/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$33.90
							Totals for O'REILLY AUTO PARTS:	\$1,788.71
ORR SAFETY CORPORATION	10/15/2019	INV4900768	102998	10/30/2019	SAFETY GLASSES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,635.00
						10-008-53900	Disposable Medical Supplies-Suppl	\$91.99
	10/23/2019	INV4906056	103053	11/6/2019	PRESCRIPTION SAFETY GLASSES - C. GOODRICH	10-007-58700	Uniforms-EMS	\$150.00
	10/23/2019	INV4906057	103053	11/6/2019	PRESCRIPTION SAFETY GLASSES - J. HOWELL	10-007-58700	Uniforms-EMS	\$150.00
							Totals for ORR SAFETY CORPORATION:	\$2,026.99
PAIRETT, DAVID C.	10/1/2019	PAI093019	102819	10/9/2019	WELLNESS PROGRAM/CHIROPRACTIC X 15	10-025-54350	Employee Health\Wellness-Human	\$150.00
							Totals for PAIRETT, DAVID C.:	\$150.00
PANORAMA, CITY OF	10/22/2019	1020159006 10	103054	11/6/2019	STATION 14 09/18/19-10/22/19	10-016-58800	Utilities-Facil	\$68.54
							Totals for PANORAMA, CITY OF:	\$68.54
PARENT, AMANDA	10/1/2019	PAR093019	102820	10/9/2019	WELLNESS PROGRAM/MASSAGE X 12	10-025-54350	Employee Health\Wellness-Human	\$300.00
							Totals for PARENT, AMANDA:	\$300.00
PARENT, CARTER	10/7/2019	PAR093019	102820	10/9/2019	WELLNESS PROGRAM/MASSAGE X 12	10-025-54350	Employee Health\Wellness-Human	\$300.00
							Totals for PARENT, CARTER:	\$300.00
PATRICK, CASEY B	10/31/2019	PAT103119	1710	11/13/2019	ASSISTANT MEDICAL DIRECTOR/TERM ON CALL	10-009-57100	Professional Fees-Dept	\$7,420.00
							Totals for PATRICK, CASEY B:	\$7,420.00
PEDIATRIC EMERGENCY STANDARDS, INC.	10/23/2019	INV-2521	103055	11/6/2019	HANDTEVY MOBILE ANNUAL SUBSCRIPTION 12/	10-000-14900	Prepaid Expenses-BS	\$4,635.00
							Totals for PEDIATRIC EMERGENCY STANDARDS, INC.:	\$4,635.00
PITNEY BOWES INC (POB 371896)postage	10/16/2019	04765611 09/1'	102999	10/30/2019	ACCT #8000-9090-0476-5611 09/17/19	10-008-56900	Postage-Suppl	\$1,000.00
	10/19/2019	04765611 10/0'	102999	10/30/2019	ACCT #8000-9090-0476-5611 10/02/19	10-008-56900	Postage-Suppl	\$1,015.00
							Totals for PITNEY BOWES INC (POB 371896)postage:	\$2,015.00
POSTMASTER	10/8/2019	351501 10/08/1	102822	10/9/2019	EMS SURVEY CARDS/REFILL 48-1975-0301	10-008-56900	Postage-Suppl	\$300.00
							Totals for POSTMASTER:	\$300.00
POWER ASSOCIATES, INC	10/22/2019	5777	103056	11/6/2019	NETSHELTER	10-015-57750	Small Equipment & Furniture-Infor	\$1,649.00
							Totals for POWER ASSOCIATES, INC:	\$1,649.00
PRE CHECK, INC.	10/1/2019	9268185	102870	10/16/2019	ACCT #1213 BACKGROUND CHECKS	10-025-57300	Recruit/Investigate-Human	\$75.00
							Totals for PRE CHECK, INC.:	\$75.00

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PRESS GANEY ASSOCIATES, INC.	10/31/2019	IN000408678	103139	11/13/2019	2019 EMPLOYEE SURVEY CONTRACT FEE (50%)	10-001-53550	Customer Relations-Admin	\$4,500.00
							Totals for PRESS GANEY ASSOCIATES, INC.:	\$4,500.00
QUEST DIAGNOSTIC	10/1/2019	9184078962	102871	10/16/2019	EMPLOYEE TESTING 08/30/19-09/13/19	10-025-57300	Recruit/Investigate-Human	\$323.66
	10/28/2019	9184472196	103057	11/6/2019	EMPLOYEE TESTING 09/26/19-10/08/19	10-025-57300	Recruit/Investigate-Human	\$2,142.78
							Totals for QUEST DIAGNOSTIC:	\$2,466.44
QUEST DIAGNOSTICS CLINICAL LABORATO	10/30/2019	213*10302019	102947	10/30/2019	Specialty Health Care	10-002-57850	Specialty Healthcare Providers-HCAP	\$315.08
							Totals for QUEST DIAGNOSTICS CLINICAL LABORATORIES INC.:	\$315.08
REEDER DISTRIBUTORS, INC.	10/14/2019	3811	103001	10/30/2019	REPLACE MODEM ASSEMBLY ON MOBILE COLU	10-010-57650	Repair-Equipment-Fleet	\$1,619.95
							Totals for REEDER DISTRIBUTORS, INC.:	\$1,619.95
RELIANT ENERGY	10/1/2019	305000403583	102781	10/4/2019	MAGNOLIA TOWER SECURITY 08/28/19-09/27/19	10-004-58800	Utilities-Radio	\$429.77
	10/1/2019	308000342611	102750	10/3/2019	STATION 40 08/28/19-09/27/19	10-016-58800	Utilities-Facil	\$1,384.97
	10/1/2019	148004219508	102823	10/9/2019	STATION 27 08/31/19-09/26/19	10-016-58800	Utilities-Facil	\$447.86
	10/31/2019	400000206623	103190	11/20/2019	STATION 40 09/27/19-10/28/19	10-016-58800	Utilities-Facil	\$1,191.00
	10/31/2019	178003251716	103191	11/20/2019	MAGNOLIA TOWER SECURITY 09/27/19-10/28/19	10-004-58800	Utilities-Radio	\$392.37
	10/31/2019	144004333752	103192	11/20/2019	MAGNOLIA TOWER 09/27/19-10/28/19	10-004-58800	Utilities-Radio	\$492.63
	10/29/2019	172003409392	103059	11/6/2019	STATION 27 09/26/19-10/25/19	10-016-58800	Utilities-Facil	\$346.79
							Totals for RELIANT ENERGY:	\$6,031.75
REVSPRING, INC.	10/8/2019	DSI271194	102872	10/16/2019	MAILING FEE/ ACCT PPMCHD01 09/01/19-09/30/19	10-011-57100	Professional Fees-EMS B	\$7,279.08
							Totals for REVSPRING, INC.:	\$7,279.08
RON TURLEY ASSOCIATES, INC	10/28/2019	56242	103141	11/13/2019	RTA CONNECT 2020 CONFERENCE	10-010-53150	Conferences - Fees, Travel, & Meals-Fleet	\$1,752.00
						10-001-53150	Conferences - Fees, Travel, & Meals-Adm	\$876.00
							Totals for RON TURLEY ASSOCIATES, INC:	\$2,628.00
RUNTE-STULTZ, BARBARA	10/2/2019	RUN100219	102752	10/3/2019	PER DIEM/SETRAC 10/9/19-10/11/19	10-002-53150	Conferences - Fees, Travel, & Meals-HCA	\$136.50
							Totals for RUNTE-STULTZ, BARBARA:	\$136.50
S.A.F.E. DRUG TESTING	10/1/2019	112175	1583	10/16/2019	EMPLOYEE DRUG TESTING 09/01/19-09/30/19	10-025-57300	Recruit/Investigate-Human	\$1,120.00
							Totals for S.A.F.E. DRUG TESTING:	\$1,120.00
SAFETY GLASSES USA.COM	10/16/2019	197-1576	1645	10/30/2019	SAFETY GLASSES - SMALL	10-008-53900	Disposable Medical Supplies-Suppl	\$1,665.00
							Totals for SAFETY GLASSES USA.COM:	\$1,665.00
SANDERS, SCOTT	10/17/2019	SAN101719	102924	10/23/2019	MILEAGE REIMBURSEMENT 09/27/19	10-007-56200	Mileage Reimbursements-EMS	\$76.44
							Totals for SANDERS, SCOTT:	\$76.44

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SCHAEFFER MANUFACTURING COMPANY	10/14/2019	CRJ2782-INV1	1584	10/16/2019	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$2,889.26
							Totals for SCHAEFFER MANUFACTURING COMPANY:	\$2,889.26
SCOTT EQUIPMENT SERVICE	10/2/2019	419447	102873	10/16/2019	TIRE MACHINE REPAIR	10-010-57650	Repair-Equipment-Fleet	\$90.00
							Totals for SCOTT EQUIPMENT SERVICE:	\$90.00
SEEK, JAMES	10/8/2019	SEE100819	1558	10/9/2019	WELLNESS PROGRAM/GYM MEMBERSHIP X 12	10-025-54350	Employee Health\Wellness-Human	\$300.00
	10/25/2019	SEE102519	1646	10/30/2019	PER DIEM/ASM TRAINING 10/26/19-11/01/19	10-007-58500	Training/Related Expenses-CE-EMS	\$357.50
							Totals for SEEK, JAMES:	\$657.50
SHAW, JACOB THOMAS	10/1/2019	SHA093019	1559	10/9/2019	WELLNESS PROGRAM/GYMM X 6	10-025-54350	Employee Health\Wellness-Human	\$150.00
	10/8/2019	SHA100819	1559	10/9/2019	PER DIEM/TX EMS WORLD 10/14/19-10/19/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$390.50
	10/25/2019	SHA102519	1647	10/30/2019	PER DIEM/ASM TRAINING 10/26/19-11/01/19	10-007-58500	Training/Related Expenses-CE-EMS	\$357.50
							Totals for SHAW, JACOB THOMAS:	\$898.00
SHI GOVERNMENT SOLUTIONS, INC.	10/7/2019	GB00344123	1648	10/30/2019	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$9,879.00
							Totals for SHI GOVERNMENT SOLUTIONS, INC.:	\$9,879.00
SHRED-IT USA LLC	10/15/2019	8128357262	103004	10/30/2019	ACCT #13034336 SERVICE DATE 09/16/19 & 10/14/1	10-026-56500	Other Services-Recor	\$508.76
							Totals for SHRED-IT USA LLC:	\$508.76
SIDDONS MARTIN EMERGENCY GROUP, LL	10/30/2019	2407312	1713	11/13/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$984.00
							Totals for SIDDONS MARTIN EMERGENCY GROUP, LLC:	\$984.00
SIMMONDS, SEAN	10/3/2019	SIM100319	102783	10/4/2019	PER DIEM/SETRAC 10/08/19-10/11/19	10-045-53150	Conferences - Fees, Travel, & Meals-EMS	\$139.50
							Totals for SIMMONDS, SEAN:	\$139.50
SMITH, NICOLAS	10/8/2019	SMI100819	102824	10/9/2019	TUITION REIMBURSEMENT/SUMMER 2019	10-025-58550	Tuition Reimbursement-Human	\$2,816.00
							Totals for SMITH, NICOLAS:	\$2,816.00
SPARKLETT'S AND SIERRA SPRINGS	10/22/2019	3677798 10221	103061	11/6/2019	ACCT #21767323677798	10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$93.02
						10-008-57900	Station Supplies-Suppl	\$45.72
						10-008-57900	Station Supplies-Suppl	\$7.88
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$40.99
						10-008-57900	Station Supplies-Suppl	\$40.99
						10-008-57900	Station Supplies-Suppl	\$107.21
						10-008-57900	Station Supplies-Suppl	\$45.72
						10-008-57900	Station Supplies-Suppl	\$12.61
						10-008-57900	Station Supplies-Suppl	\$55.18

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						10-008-57900	Station Supplies-Suppl	\$26.80
						10-008-57900	Station Supplies-Suppl	\$22.07
						10-008-57900	Station Supplies-Suppl	\$40.99
						10-008-57900	Station Supplies-Suppl	\$6.30
						10-008-57900	Station Supplies-Suppl	\$31.53
						10-008-57900	Station Supplies-Suppl	\$40.99
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$652.90
						10-008-57900	Station Supplies-Suppl	\$60.17
						10-008-57900	Station Supplies-Suppl	\$3.15
						10-008-57900	Station Supplies-Suppl	\$40.99
						10-008-57900	Station Supplies-Suppl	\$17.34
						10-008-57900	Station Supplies-Suppl	\$22.07
						10-008-57900	Station Supplies-Suppl	\$7.88
						10-008-57900	Station Supplies-Suppl	\$44.14
						Totals for SPARKLETTS AND SIERRA SPRINGS:		\$1,476.09
SPLENDORA, CITY OF	10/1/2019	1010135000 09	102825	10/9/2019	STATION 31 08/25/19-09/25/19 (WATER & SEWER)	10-016-58800	Utilities-Facil	\$43.00
	10/1/2019	2013901000 09	102825	10/9/2019	STATION 31 08/25/19-09/30/19 (GAS)	10-016-58800	Utilities-Facil	\$12.00
						Totals for SPLENDORA, CITY OF:		\$55.00
STANLEY LAKE M.U.D.	10/30/2019	00009834 10/30	103062	11/6/2019	STATION 43 09/26/19-10/26/19	10-016-58800	Utilities-Facil	\$37.62
	10/30/2019	00009836 10/30	103062	11/6/2019	STATION 43 09/26/19-10/26/19	10-016-58800	Utilities-Facil	\$7.66
						Totals for STANLEY LAKE M.U.D.:		\$45.28
STAPLES ADVANTAGE	10/5/2019	3427155570	102926	10/23/2019	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$70.23
	10/5/2019	3427155569	102926	10/23/2019	OFFICE SUPPLIES	10-009-56300	Office Supplies-Dept	\$79.77
	10/5/2019	3427155566	102926	10/23/2019	STATION/OFFICE SUPPLIES	10-008-57900	Station Supplies-Suppl	\$502.11
						10-008-56300	Office Supplies-Suppl	\$1,179.42
	10/5/2019	3427155568	102926	10/23/2019	OFFICE SUPPLIES	10-008-56300	Office Supplies-Suppl	\$29.31
						Totals for STAPLES ADVANTAGE:		\$1,860.84
STEELY, MEGAN	10/8/2019	STE100819	102826	10/9/2019	WELLNESS PROGRAM/GYM X 3	10-025-54350	Employee Health\Wellness-Human	\$75.00
						Totals for STEELY, MEGAN:		\$75.00
STEWART ORGANIZATION INC.	10/1/2019	1638411	1560	10/9/2019	RENTAL & METER READINGS FOR SEP 2019	10-015-55400	Leases/Contracts-Infor	\$71.54
	10/1/2019	1638412	1585	10/16/2019	ACCT #1110518 COPIER USAGE 09/25/19-10/24/19	10-015-55400	Leases/Contracts-Infor	\$1,758.75
	10/31/2019	1654184	1670	11/6/2019	RENTAL & METER READINGS	10-015-55400	Leases/Contracts-Infor	\$71.63
						Totals for STEWART ORGANIZATION INC.:		\$1,901.92
STRYKER SALES CORPORATION	10/9/2019	2807120M	1607	10/23/2019	2 YEAR EMS PREVENT NB MAINTENANCE AGRM	10-009-55650	Maintenance- Equipment-Dept	\$7,704.00

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	10/18/2019	2817502M	1671	11/6/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,425.90
						10-009-54200	Durable Medical Equipment-Dept	\$5.35
	10/21/2019	2819053M	1671	11/6/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$418.17
						10-009-54200	Durable Medical Equipment-Dept	\$5.32
	10/25/2019	2824634M	1715	11/13/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$294.81
						10-009-54200	Durable Medical Equipment-Dept	\$4.54
						Totals for STRYKER SALES CORPORATION:		\$9,858.09
SUDDENLINK	10/1/2019	133511-01-0 1C	102754	10/3/2019	STATION 14 09/21/19-10/20/19	10-016-58800	Utilities-Facil	\$93.10
	10/1/2019	128957-01-3 1C	102755	10/3/2019	ADMIN 09/21/19-10/20/19	10-016-58800	Utilities-Facil	\$212.18
	10/1/2019	109949-01-3 1C	102786	10/4/2019	STATION 13 10/01/19-10/31/19	10-016-58800	Utilities-Facil	\$55.68
						10-015-58310	Telephones-Service-Infor	\$98.57
	10/1/2019	104249-01-0 1C	102828	10/9/2019	STATION 30 10/01/19-10/31/19	10-015-58310	Telephones-Service-Infor	\$107.23
	10/25/2019	133511-01-0 1C	103005	10/30/2019	STATION 14 10/21/19-11/20/19	10-016-58800	Utilities-Facil	\$103.10
	10/25/2019	128957-01-3 1C	103006	10/30/2019	ADMIN 10/21/19-11/20/19	10-016-58800	Utilities-Facil	\$222.18
						Totals for SUDDENLINK:		\$892.04
SULLIVAN, SHERRY	10/14/2019	SUL101419	102839	10/14/2019	SEVERANCE AGREEMENT	10-000-21400	Accrued Payroll-BS	\$65,628.05
						Totals for SULLIVAN, SHERRY:		\$65,628.05
SULLIVAN, WAYDE	10/3/2019	SUL100319	102829	10/9/2019	MILEAGE REIMBURSEMENT 08/30/19	10-010-56200	Mileage Reimbursements-Fleet	\$26.33
						Totals for SULLIVAN, WAYDE:		\$26.33
TAYLOR HEALTHCARE PRODUCTS, INC.	10/29/2019	60798699	1717	11/13/2019	LINENS	10-008-53800	Disposable Linen-Suppl	\$497.50
						Totals for TAYLOR HEALTHCARE PRODUCTS, INC.:		\$497.50
TCDRS	10/1/2019	TCD101519	4625	10/15/2019	TCDRS TRANSMISSION SEPTEMBER 2019	10-000-21650	TCDRS Defined Benefit Plan-BS	\$141,377.25
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$130,067.07
						Totals for TCDRS:		\$271,444.32
TELEFLEX LLC	10/2/2019	9501717037	102927	10/23/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$598.00
	10/1/2019	9501676741	1649	10/30/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$17,082.00
	10/1/2019	9501548422	1654	11/6/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$13,175.50
	10/1/2019	9501605599	1654	11/6/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$15,803.50
						Totals for TELEFLEX LLC:		\$46,659.00
TESSCO TECHNOLOGIES INC.	10/10/2019	560485	103007	10/30/2019	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$78.56
						10-004-57725	Shop Supplies-Radio	\$7.33
	10/8/2019	549553	103007	10/30/2019	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$28.72
						10-004-57725	Shop Supplies-Radio	\$7.70
	10/11/2019	560484	103007	10/30/2019	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$5.86

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						10-004-57725	Shop Supplies-Radio	\$0.37
						Totals for TESCO TECHNOLOGIES INC.:		\$128.54
TEXAS DEPT. OF STATE HEALTH SERVICE (10/15/2019	TSD101519	102874	10/16/2019	LICENSURE FEE FOR SHOP 55-57	10-007-52700	Business Licenses-EMS	\$180.00
						Totals for TEXAS DEPT. OF STATE HEALTH SERVICE (1100):		\$180.00
THE OFFICE OF THE ATTORNEY GENERAL	10/18/2019	985-31795	102929	10/23/2019	19' OPEN GOVERNMENT CONFERENCE REGISTR	10-000-14900	Prepaid Expenses-BS	\$275.00
						Totals for THE OFFICE OF THE ATTORNEY GENERAL:		\$275.00
THE WOODLANDS FIRE DEPARTMENT	10/2/2019	2019-1042	102787	10/4/2019	HEARTSAVE CPR AED E-CARDS (100)	10-009-52600	Books/Materials-Dept	\$1,700.00
	10/22/2019	2019-1044	103009	10/30/2019	HEARTSAVER FIRST AID CPR AED E-CARDS (50)	10-009-52600	Books/Materials-Dept	\$850.00
						Totals for THE WOODLANDS FIRE DEPARTMENT:		\$2,550.00
THE WOODLANDS TOWNSHIP (23/24/29)	10/11/2019	NOV 2019-173	102875	10/16/2019	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						Totals for THE WOODLANDS TOWNSHIP (23/24/29):		\$3,000.00
TOMMY'S PAINT & BODY INC dba TOMMY'S	10/1/2019	22148	1561	10/9/2019	REPAIR OF SHOP 43	10-010-52000	Accident Repair-Fleet	\$4,876.22
						Totals for TOMMY'S PAINT & BODY INC dba TOMMY'S WRECKER:		\$4,876.22
TRIZETTO PROVIDER SOLUTIONS	10/1/2019	121Y101900	102876	10/16/2019	INTEGRATED ELIG/QUICK POSTED REMITS/ELEC	10-011-57100	Professional Fees-EMS B	\$1,176.81
						Totals for TRIZETTO PROVIDER SOLUTIONS:		\$1,176.81
TUTT, HOWARD	10/7/2019	TUT100719	1562	10/9/2019	PER DIEM/HORTON FACTORY TRIP 10/9/19-10/11/1	10-010-58600	Travel Expenses-Fleet	\$140.00
	10/29/2019	TUT102919	1650	10/30/2019	TRAVEL EXPENSE/HORTON FACTORY TRIP 10/9/1	10-010-58600	Travel Expenses-Fleet	\$248.21
						Totals for TUTT, HOWARD:		\$388.21
VALIC COLLECTIONS	10/7/2019	VAL100719	4626	10/7/2019	EMPLOYEE CONTRIBUTIONS FOR 10/07/19	10-000-21600	Employee Deferred Comp.-BS	\$7,878.25
	10/18/2019	VAL101819	4637	10/18/2019	EMPLOYEE CONTRIBUTIONS FOR 10/18/19	10-000-21600	Employee Deferred Comp.-BS	\$9,682.71
						Totals for VALIC COLLECTIONS:		\$17,560.96
VALLEY VIEW CONSULTING, LLC	10/28/2019	2710	1672	11/6/2019	INVESTMENT ADVISORY SERVICES (JUL, AUG, S	10-001-57100	Professional Fees-Admin	\$8,941.76
			#N/A	#N/A		Totals for VALLEY VIEW CONSULTING, LLC:		\$8,941.76
			#N/A					
VELOCITY BUSINESS PRODUCTS, LLC	10/1/2019	78659	102833	10/9/2019	BOOKCASE & BOOKSHELF	10-016-57750	Small Equipment & Furniture-Facil	\$1,557.36
						Totals for VELOCITY BUSINESS PRODUCTS, LLC:		\$1,557.36
VERIZON WIRELESS (POB 660108)	10/9/2019	CM9839761398			CREDIT	10-045-58200	Telephones-Cellular-EMS Q	(\$100.00)
						10-007-58200	Telephones-Cellular-EMS	(\$200.00)

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	10/1/2019	9839761399	102877	10/16/2019	ACCT # 920161350-0002 SEPT 10 - OCT 09	10-043-58200	Telephones-Cellular-Busin	\$303.92
	10/9/2019	9839761398	102932	10/23/2019	ACCT # 920161350-0001 SEPT 10 - OCT 09	10-001-58200	Telephones-Cellular-Admin	\$273.10
						10-002-58200	Telephones-Cellular-HCAP	\$200.12
						10-004-58200	Telephones-Cellular-Radio	\$276.10
						10-007-58200	Telephones-Cellular-EMS	\$1,203.40
						10-008-58200	Telephones-Cellular-Suppl	\$186.42
						10-009-58200	Telephones-Cellular-Dept	\$239.70
						10-010-58200	Telephones-Cellular-Fleet	\$36.33
						10-015-58200	Telephones-Cellular-Infor	\$459.59
						10-016-58200	Telephones-Cellular-Facil	\$412.09
						10-025-58200	Telephones-Cellular-Human	\$100.06
						10-039-58200	Telephones-Cellular-Commu	\$390.41
						10-043-58200	Telephones-Cellular-Busin	\$2,307.10
						10-045-58200	Telephones-Cellular-EMS Q	\$135.05
						10-005-58200	Telephones-Cellular-Accou	\$36.33
						10-006-58200	Telephones-Cellular-Alarm	\$298.73
						10-011-58200	Telephones-Cellular-EMS B	\$74.32
						Totals for VERIZON WIRELESS (POB 660108):		\$6,632.77
VFIS OF TEXAS / REGNIER & ASSOCIATES	10/20/2019	50599	1655	11/6/2019	RENEWAL INSTALLMENT/VFIS-CM-1051153 & VF	10-001-54900	Insurance-Admin	\$38,781.00
						Totals for VFIS OF TEXAS / REGNIER & ASSOCIATES:		\$38,781.00
WARD, JUSTIN	10/8/2019	WAR100819	102834	10/9/2019	PER DIEM/TX EMS WORLD 10/14/19-10/19/19	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$390.50
						Totals for WARD, JUSTIN:		\$390.50
WASTE MANAGEMENT OF TEXAS	10/1/2019	5652327-1792-	102878	10/16/2019	STATION 43 10/01/19-10/31/19	10-016-58800	Utilities-Facil	\$142.55
	10/1/2019	1431068-1792-	102878	10/16/2019	STATION 31 09/16/19-09/30/19	10-016-58800	Utilities-Facil	\$426.63
	10/24/2019	5656181-1792-	103065	11/6/2019	STATION 14 11/01/19-11/30/19	10-016-58800	Utilities-Facil	\$41.94
	10/24/2019	5656366-1792-	103065	11/6/2019	STATION 27 11/01/19-11/30/19	10-016-58800	Utilities-Facil	\$157.85
	10/24/2019	5655512-1792-	103065	11/6/2019	STATION 41 11/01/19-11/30/19	10-016-58800	Utilities-Facil	\$192.72
	10/24/2019	5655510-1792-	103065	11/6/2019	STATION 43 11/01/19-11/30/19	10-016-58800	Utilities-Facil	\$144.06
						Totals for WASTE MANAGEMENT OF TEXAS:		\$1,866.44
WAVEMEDIA, INC	10/1/2019	476954	102879	10/16/2019	METRO ETHERNET/INTERNET SERVICES/2 STRA	10-015-58310	Telephones-Service-Infor	\$3,545.00
						Totals for WAVEMEDIA, INC:		\$3,545.00
WAYTEK, INC.	10/14/2019	2893281	103012	10/30/2019	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$1,225.06
						Totals for WAYTEK, INC.:		\$1,225.06
WEBB, KAREN	10/8/2019	WEB100819	1563	10/9/2019	PER DIEM/ABC 360 CONFERENCE 10/20/19-10/24/19	10-011-53150	Conferences - Fees, Travel, & Meals-EMS	\$214.50

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	10/18/2019	WEB101819	1608	10/23/2019	PER DIEM/AAA CONFERENCE 11/03/19-11/06/19	10-000-14900	Prepaid Expenses-BS	\$197.50
	10/30/2019	WEBB103019	1651	10/30/2019	TRAVEL EXPENSE/ABC 360 CONFERENCE 10/20/19	10-011-53150	Conferences - Fees, Travel, & Meals-EMS	\$317.13
							Totals for WEBB, KAREN:	\$729.13
WESTWOOD N. WATER SUPPLY	10/1/2019	1520 10/01/19	102836	10/9/2019	STATION 47 08/21/129-09/20/19	10-016-58800	Utilities-Facil	\$58.97
	10/18/2019	WES 10/18/19	102885	10/18/2019	WATERFLOW TEST/ FIRE SUPPRESSION - STATIO	10-016-58800	Utilities-Facil	\$525.00
							Totals for WESTWOOD N. WATER SUPPLY:	\$583.97
WHEAT, NIVEA	10/8/2019	JON100819	102837	10/9/2019	TUITION REIMBURSEMENT/SUMMER 2019	10-025-58550	Tuition Reimbursement-Human	\$616.80
							Totals for WHEAT, NIVEA:	\$616.80
WHITENER ENTERPRISES, INC.	10/21/2019	78989	1673	11/6/2019	OIL & LUBRICANTS/SHOP SUPPLIES	10-010-56400	Oil & Lubricants-Fleet	\$972.40
						10-010-57725	Shop Supplies-Fleet	\$633.14
							Totals for WHITENER ENTERPRISES, INC.:	\$1,605.54
WIESNER, INC.	10/9/2019	604617	1609	10/23/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$204.35
							Totals for WIESNER, INC.:	\$204.35
WILLINGHAM, MISTI	10/18/2019	WIL101819	1610	10/23/2019	PER DIEM/ADOBE MAX CONF 11/3/19-11/7/19	10-000-14900	Prepaid Expenses-BS	\$198.00
							Totals for WILLINGHAM, MISTI:	\$198.00
WOLEBEN, SHANNON	10/8/2019	WOL100819	1564	10/9/2019	WELLNESS PROGRAM/GYM X 1	10-025-54350	Employee Health/Wellness-Human	\$25.00
							Totals for WOLEBEN, SHANNON:	\$25.00
WOODFOREST NATIONAL BANK (7889)	10/1/2019	10/19 6937593	4619	10/5/2019	CAPITAL/LEASE #7593 STATION 40	10-040-52725	Capital Lease Expense-Build	\$22,502.10
						10-040-55025	Interest Expense-Build	\$346.61
	10/1/2019	10/19 6937709	4631	10/15/2019	CAPITAL/LEASE #7709 STATION 43	10-040-52725	Capital Lease Expense-Build	\$17,008.40
						10-040-55025	Interest Expense-Build	\$681.87
							Totals for WOODFOREST NATIONAL BANK (7889):	\$40,538.98
WOODLAND OAKS UTILITY CO	10/22/2019	1055082501 10	103013	10/30/2019	STATION 27 09/13/19-10/15/19	10-016-58800	Utilities-Facil	\$97.29
							Totals for WOODLAND OAKS UTILITY CO:	\$97.29
WURTH USA, INC.	10/1/2019	96525702	102881	10/16/2019	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$330.46
	10/1/2019	96412138	102940	10/25/2019	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$357.96
	10/28/2019	96549273	103150	11/13/2019	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$522.34
							Totals for WURTH USA, INC.:	\$1,210.76
ZEP SALES & SERVICE	10/10/2019	9004632648	102934	10/23/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$1,057.20
						10-008-57900	Station Supplies-Suppl	\$65.99
	10/22/2019	9004657924	103068	11/6/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Suppl	\$492.48

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	10/1/2019	9004570891	103014	10/30/2019	STATION SUPPLIES	10-007-57900	Station Supplies-EMS	\$52.86
						10-007-57900	Station Supplies-EMS	\$14.99
							Totals for ZEP SALES & SERVICE:	\$1,683.52
ZOHO CORPORATION	10/5/2019	2239870	1611	10/23/2019	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$9,165.00
							Totals for ZOHO CORPORATION:	\$9,165.00
ZOLL DATA SYSTEMS	10/1/2019	INV00049257	102882	10/16/2019	MAINTENANCE AND LICENSING FEES 11/01/19-01	10-015-53050	Computer Software-Infor	\$15,059.95
	10/1/2019	INV00049256	102882	10/16/2019	HOSTED BILLING PRO - 3 YEAR (11/01/19-11/30/19)	10-000-14900	Prepaid Expenses-BS	\$8,062.50
							Totals for ZOLL DATA SYSTEMS:	\$23,122.45
ZOLL MEDICAL CORPORATION	10/2/2019	90037787	1520	10/4/2019	ZOLL X-SERIES 1 YEAR EXTENDED WARRANTY	10-009-55650	Maintenance- Equipment-Dept	\$65,952.00
	10/1/2019	2947448	1586	10/16/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Suppl	\$1,188.00
	10/9/2019	2951205	1612	10/23/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$827.53
						10-009-54200	Durable Medical Equipment-Dept	\$34.10
	10/18/2019	2955282	1674	11/6/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,736.00
	10/29/2019	2960166	1722	11/13/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,621.00
	10/31/2019	2961827	1722	11/13/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Dept	\$1,866.40
							Totals for ZOLL MEDICAL CORPORATION:	\$73,225.03

CAPITAL PURCHASES

PCTEL, INC.	10/24/2019	28771	103136	11/13/2019	PUBLIC SAFE	10-004-52754	Capital Purchase - Equipment-Radio	\$19,470.00
							10-004-52754 Capital Purchase - Equipment-Radio	\$232.00
						Totals for PCTEL, INC.:		\$19,702.00
POWER ASSOCIATES, INC	10/11/2019	5779	103000	10/30/2019	PSAP CRITIC	10-016-52754	Capital Purchase - Equipment-Facil	\$38,674.00
							Totals for POWER ASSOCIATES, INC:	\$38,674.00
PROFESSIONAL AMBULANCE	10/17/2019	2599	1565	10/16/2019	DODGE RAM	10-010-52755	Capital Purchase - Vehicles-Fleet	\$658,594.00
	10/15/2019	2598	1566	10/16/2019	DODGE RAM	10-010-52755	Capital Purchase - Vehicles-Fleet	\$1,317,188.00
	10/25/2019	2600	1652	10/31/2019	DODGE RAM	10-010-52755	Capital Purchase - Vehicles-Fleet	\$658,594.00
	Totals for PROFESSIONAL AMBULANCE SALES & SERVICE, LLC:							\$2,634,376.00
MICROWAVE NETWORKS	10/18/2019	1891535	103047	11/6/2019	SPARE PARTS	10-004-52754	Capital Purchase - Equipment-Radio	\$26,106.00
							Totals for MICROWAVE NETWORKS:	\$26,106.00

Account Summary

Account Number	Description	Net Amount
10-000-141000	Patient Refunds-BS	\$13,632.07
10-000-14900	Prepaid Expenses-BS	\$83,960.25
10-000-21000	Accrued Expenditures-BS	\$70,560.00
10-000-21400	Accrued Payroll-BS	\$79,011.50
10-000-21585	P/R-Flexible Spending-BS-BS	\$2,781.26
10-000-21590	P/R-Premium Cancer/Accident-BS	\$10,218.92
10-000-21595	P/R-Health Savings-BS-BS	\$17,547.53
10-000-21600	Employee Deferred Comp.-BS	\$17,560.96
10-000-21650	TCDRS Defined Benefit Plan-BS	\$271,444.32
10-001-52200	Advertising-Admin	\$648.00
10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$778.38
10-001-53550	Customer Relations-Admin	\$4,500.00
10-001-54100	Dues/Subscriptions-Admin	\$79.99
10-001-54900	Insurance-Admin	\$38,781.00
10-001-55500	Legal Fees-Admin	\$5,250.00
10-001-56100	Meeting Expenses-Admin	\$240.18
10-001-57100	Professional Fees-Admin	\$8,941.76
10-001-58200	Telephones-Cellular-Admin	\$273.10
10-002-53150	Conferences - Fees, Travel, & Meals-HCAP	\$682.50
10-002-55700	Management Fees-HCAP	\$32,813.17
10-002-57000	Printing Services-HCAP	\$96.26
10-002-57100	Professional Fees-HCAP	\$713.50
10-002-57850	Specialty Healthcare Providers-HCAP	\$315.08
10-002-58200	Telephones-Cellular-HCAP	\$200.12
10-004-52754	Capital Purchase - Equipment-Radio	\$45,808.00
10-004-53150	Conferences - Fees, Travel, & Meals-Radio	\$61.74
10-004-54500	Equipment Rental-Radio	\$2,546.58
10-004-57100	Professional Fees-Radio	\$75.00
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$140.00
10-004-57225	Radio Repair - Parts-Radio	\$1,698.81
10-004-57700	Shop Tools-Radio	\$34.14
10-004-57725	Shop Supplies-Radio	\$1,592.06
10-004-57750	Small Equipment & Furniture-Radio	\$24,399.32
10-004-58200	Telephones-Cellular-Radio	\$377.73
10-004-58310	Telephones-Service-Radio	\$238.58
10-004-58800	Utilities-Radio	\$3,968.77
10-005-53050	Computer Software-Accou	\$1,750.00
10-005-54100	Dues/Subscriptions-Accou	\$675.00
10-005-58200	Telephones-Cellular-Accou	\$36.33
10-005-58500	Training/Related Expenses-CE-Accou	\$75.00
10-006-52700	Business Licenses-Alarm	\$650.00
10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$1,763.58
10-006-54100	Dues/Subscriptions-Alarm	\$3,163.00
10-006-58200	Telephones-Cellular-Alarm	\$298.73
10-006-58500	Training/Related Expenses-CE-Alarm	\$100.00
10-007-52700	Business Licenses-EMS	\$180.00
10-007-52950	Community Education-EMS	\$87.96
10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$1,804.74
10-007-56100	Meeting Expenses-EMS	\$286.73
10-007-56200	Mileage Reimbursements-EMS	\$111.76
10-007-57800	Special Events Supplies-EMS	\$9.79
10-007-57900	Station Supplies-EMS	\$67.85
10-007-58200	Telephones-Cellular-EMS	\$1,003.40
10-007-58500	Training/Related Expenses-CE-EMS	\$3,959.72
10-007-58700	Uniforms-EMS	\$22,592.12

Account Summary

Account Number	Description	Net Amount
10-008-52500	Bio-Waste Removal-Suppl	\$2,570.00
10-008-53800	Disposable Linen-Suppl	\$2,988.37
10-008-53900	Disposable Medical Supplies-Suppl	\$135,522.35
10-008-56300	Office Supplies-Suppl	\$1,361.37
10-008-56600	Oxygen & Gases-Suppl	\$2,964.95
10-008-56900	Postage-Suppl	\$2,758.40
10-008-57000	Printing Services-Suppl	\$75.00
10-008-57750	Small Equipment & Furniture-Suppl	\$493.11
10-008-57900	Station Supplies-Suppl	\$9,307.51
10-008-58100	Supplemental Food-Suppl	\$1,065.41
10-008-58200	Telephones-Cellular-Suppl	\$186.42
10-008-58700	Uniforms-Suppl	\$1,163.42
10-009-43800	Education/Training Revenue-Dept	\$700.00
10-009-52600	Books/Materials-Dept	\$5,865.09
10-009-52700	Business Licenses-Dept	\$604.00
10-009-52950	Community Education-Dept	\$206.58
10-009-53050	Computer Software-Dept	\$1,902.00
10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$177.50
10-009-53550	Customer Relations-Dept	\$4,404.00
10-009-53900	Disposable Medical Supplies-Dept	(\$172.08)
10-009-54000	Drug Supplies-Dept	\$34,663.67
10-009-54200	Durable Medical Equipment-Dept	\$12,908.17
10-009-55650	Maintenance- Equipment-Dept	\$73,899.21
10-009-56100	Meeting Expenses-Dept	\$316.24
10-009-56300	Office Supplies-Dept	\$162.12
10-009-57100	Professional Fees-Dept	\$7,420.00
10-009-58200	Telephones-Cellular-Dept	\$239.70
10-009-58500	Training/Related Expenses-CE-Dept	\$4,323.50
10-010-52000	Accident Repair-Fleet	\$5,696.22
10-010-52755	Capital Purchase - Vehicles-Fleet	\$2,634,376.00
10-010-53150	Conferences - Fees, Travel, & Meals-Fleet	\$1,289.54
10-010-54700	Fuel - Auto-Fleet	\$107,415.49
10-010-54800	Hazardous Waste Removal-Fleet	\$123.20
10-010-55100	Laundry Service & Purchase-Fleet	\$156.68
10-010-55650	Maintenance- Equipment-Fleet	\$741.04
10-010-56200	Mileage Reimbursements-Fleet	\$57.07
10-010-56400	Oil & Lubricants-Fleet	\$3,861.66
10-010-56500	Other Services-Fleet	\$300.30
10-010-57650	Repair-Equipment-Fleet	\$1,724.93
10-010-57725	Shop Supplies-Fleet	\$2,022.61
10-010-57750	Small Equipment & Furniture-Fleet	\$6,815.00
10-010-58200	Telephones-Cellular-Fleet	\$36.33
10-010-58500	Training/Related Expenses-CE-Fleet	\$814.02
10-010-58600	Travel Expenses-Fleet	\$2,252.99
10-010-58900	Vehicle-Batteries-Fleet	\$2,237.30
10-010-59000	Vehicle-Outside Services-Fleet	\$347.00
10-010-59050	Vehicle-Parts-Fleet	\$31,622.97
10-010-59100	Vehicle-Registration-Fleet	\$267.00
10-010-59150	Vehicle-Tires-Fleet	\$6,983.40
10-010-59200	Vehicle-Towing-Fleet	\$354.50
10-011-52900	Collection Fees-EMS B	\$9,388.48
10-011-53150	Conferences - Fees, Travel, & Meals-EMS B	\$5,262.61
10-011-54100	Dues/Subscriptions-EMS B	\$12,000.00
10-011-57100	Professional Fees-EMS B	\$9,594.64
10-011-58200	Telephones-Cellular-EMS B	\$74.32

Account Summary

Account Number	Description	Net Amount
10-015-53000	Computer Maintenance-Infor	\$10,363.40
10-015-53050	Computer Software-Infor	\$64,511.95
10-015-53100	Computer Supplies/Non-Cap.-Infor	\$3,525.01
10-015-53150	Conferences - Fees, Travel, & Meals-Infor	\$138.56
10-015-55400	Leases/Contracts-Infor	\$5,445.04
10-015-57100	Professional Fees-Infor	\$66,070.50
10-015-57650	Repair-Equipment-Infor	\$129.96
10-015-57750	Small Equipment & Furniture-Infor	\$8,395.89
10-015-58200	Telephones-Cellular-Infor	\$546.42
10-015-58310	Telephones-Service-Infor	\$15,894.55
10-015-58500	Training/Related Expenses-CE-Infor	\$6,522.49
10-016-52754	Capital Purchase - Equipment-Facil	\$38,674.00
10-016-53330	Contractual Obligations- Other-Facil	\$11,046.78
10-016-53600	Damages/Insurance Claims	\$16,750.00
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$8,877.96
10-016-55650	Maintenance- Equipment-Facil	\$3,302.00
10-016-57500	Rent-Facil	\$21.01
10-016-57700	Shop Tools-Facil	\$573.42
10-016-57725	Shop Supplies-Facil	\$53.05
10-016-57750	Small Equipment & Furniture-Facil	\$13,959.97
10-016-58200	Telephones-Cellular-Facil	\$412.09
10-016-58800	Utilities-Facil	\$36,848.92
10-025-51700	Health & Dental-Human	\$57,212.80
10-025-51710	Health Insurance Claims-Human	\$483,290.54
10-025-51720	Health Insurance Admin Fees-Human	\$61,064.05
10-025-52200	Advertising-Human	\$188.22
10-025-54350	Employee Health\Wellness-Human	\$7,595.35
10-025-54450	Employee Recognition-Human	\$200.00
10-025-55500	Legal Fees-Human	\$6,581.33
10-025-57100	Professional Fees-Human	\$765.60
10-025-57300	Recruit/Investigate-Human	\$4,053.90
10-025-58200	Telephones-Cellular-Human	\$100.06
10-025-58500	Training/Related Expenses-CE-Human	\$2,872.43
10-025-58550	Tuition Reimbursement-Human	\$4,846.66
10-026-41500	Miscellaneous Income-Recor	\$59.29
10-026-56500	Other Services-Recor	\$508.76
10-026-57100	Professional Fees-Recor	\$507.00
10-039-56500	Other Services-Commu	\$8,191.16
10-039-58200	Telephones-Cellular-Commu	\$390.41
10-040-52725	Capital Lease Expense-Build	\$39,510.50
10-040-55025	Interest Expense-Build	\$1,028.48
10-043-53050	Computer Software-Busin	\$11,988.00
10-043-58200	Telephones-Cellular-Busin	\$2,945.59
10-045-52600	Books/Materials-EMS Q	\$199.19
10-045-53150	Conferences - Fees, Travel, & Meals-EMS Q	\$139.50
10-045-57750	Small Equipment & Furniture-EMS Q	\$32.49
10-045-58200	Telephones-Cellular-EMS Q	\$35.05
TOTAL		\$4,940,846.93

JP Morgan Chase Bank
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VENDOR	INVOICE DATE	DESCRIPTION	INVOICE AMOUNT
*PERKSATWORK*FTD	09/30/2019	PO#53994 FLOWER ORDER CHRISTI OWEN	\$ 59.39
*PERKSATWORK*FTD	09/30/2019	REFUND PO#53974 FTD COULD NOT DELIVER TO THE OVERSTREET FA	\$ (59.39)
*PERKSATWORK*FTD	09/26/2019	PO#53975 FLOWER ORDER FOR THE FORD FAMILY	\$ 55.07
*PERKSATWORK*FTD	09/26/2019	PO#53974 FLOWER ORDER FOR THE OVERSTREET FAMILY	\$ 59.39
*PERKSATWORK*FTD	09/19/2019	PO#53896 FLOWER ORDER FOR THE GILLUM FAMILY	\$ 58.29
*PERKSATWORK*FTD	09/19/2019	PO#53897 FLOWER ORDER FOR LASHOMB FAMILY	\$ 59.39
*PERKSATWORK*FTD	09/19/2019	PO#53894 FLOWER ORDER FOR PARENT FAMILY	\$ 59.39
*PERKSATWORK*FTD	09/19/2019	PO#53895 FLOWER ORDER BARD WARD	\$ 58.29
ABATIX	09/25/2019	STATION 31 DEHUMIDIFIER	\$ 2,318.82
ALLENS SAFE & LOCK	09/19/2019	PUBLIC HEALTH CABINET LOCKS	\$ 121.50
AMERICAN AMBULANCE ASS	09/30/2019	AAA CONFERENCE REGISTRATION KAREN WEBB 10-011-53150, EMILY I	\$ 2,547.00
APL*ITUNES.COM/BILL	09/30/2019	PO#53999 MONTHLY ICLOUD STORAGE FOR MISTI WILLINGHAM	\$ 9.99
ASE TEST FEES	10/01/2019	ASE TEST - A. LEDWIG	\$ 43.00
ATT*BUS PHONE PMT	09/17/2019	STATION 31 FIRE ALARM 08/23/19-09/22/19	\$ 486.40
ATT*BUS PHONE PMT	09/17/2019	STATION 30 FIRE ALARM 08/23/19-09/22/19	\$ 164.24
ATT*BUS PHONE PMT	09/06/2019	STATION 40 FIRE ALARM 08/13/19-09/12/19	\$ 228.78
AVIS RENT A CAR	09/25/2019	ASM WEEK 2 CAR RENTAL 10/26/19-11/1/19	\$ 151.04
C & R WATER SUPPLY, IN	09/16/2019	STATION 44 07/17/19-08/15/19	\$ 79.34
CHICK-FIL-A #03922	09/23/2019	EMPLOYEE LUNCH DUE TO IMELDA 09.19.19 PO 53941	\$ 761.81
COBURN SUPPLY COMPANY	09/06/2019	BREAKER FOR STATION 31 A/C	\$ 47.62
COBURN SUPPLY COMPANY	10/03/2019	SHOP TOOLS	\$ 34.14
COMCAST OF HOUSTON	10/03/2019	STATION 23 09/16/19-10/15/19	\$ 113.12
COMPULINK MANAGEMENT C	09/19/2019	LASERFICHE REGISTRATION CALVIN HON & SHAWN HENNERS OCTOBI	\$ 2,700.00
CRAWFORD CONROE	10/01/2019	RADIO SHELTER PLUGS FOR P25 EXPANSION PROJECT	\$ 106.33
CRAWFORD CONROE	09/17/2019	RADIO SHELTERS PLUGS FOR P25 EXPANSION PROJECT	\$ 108.16
DOLLAR RENT A CAR	09/16/2019	ASM WEEK 1 RENTAL CAR	\$ 96.74
DOMETIC CORP PAY	09/12/2019	SPARE HORTON AIR CONDITIONER	\$ 4,065.00
DSHS REGULATORY PROG	10/03/2019	RENEWAL EMS PERSONNEL AND EMS EDUCATOR'S LICENSE ROMBER	\$ 160.00
DSHS REGULATORY PROG	09/25/2019	RENEWAL OF EMS EDUCATION PROGRAMS WITH TDSHS	\$ 317.00
DSHS REGULATORY PROG	09/24/2019	RENEWAL EMS PERSONNEL DARST	\$ 64.00
DSHS REGULATORY PROG	09/16/2019	UPGRADE EMTP TO LP FLORES	\$ 126.00
DSHS REGULATORY PROG	09/12/2019	UPGRADE EMTP TO LP SLEEZER	\$ 126.00
DTV*DIRECTV SERVICE	09/24/2019	INVOICE 36723178802 STATION 11 09/21/19-10/20/19	\$ 58.98
DTV*DIRECTV SERVICE	09/16/2019	INVOICE 36699366794 STATION 14 09/13/19-10/12/19	\$ 98.50
DTV*DIRECTV SERVICE	09/16/2019	INVOICE 586649506 CABLE	\$ 1,660.77
DTV*DIRECTV SERVICE	09/09/2019	STATION 90 09/05/19-10/04/16	\$ 162.97
EMBASSY SUITES	09/16/2019	ASM WEEK 2 J. SEEK 10/26/19-11/1/19	\$ 890.10
EMBASSY SUITES	09/16/2019	ASM WEEK 2 J. SHAW 10/26/19-11/1/19	\$ 890.10
EPCOR	09/18/2019	STATION 40 METER 6439634 07/26/19-08/27/19	\$ 29.30
EPCOR	09/17/2019	STATION 40 METER 273692 07/26/19-08/27/19	\$ 58.55
EXPEDIA 7468984956929	09/09/2019	RECEIVED CREDIT EXPEDIA DOUBLE BOOKED HOTEL FOR HORTON TF	\$ (462.46)
EXPEDIA 7468984956929	09/09/2019	RECEIVED CREDIT EXPEDIA DOUBLE BOOKED HOTEL FOR HORTON TF	\$ (462.46)
EXPEDIA 7475989977617	09/19/2019	HOTEL FOR LASERFICHE 10/21/19-10/25/19 CALVIN HON & SHAWN HENI	\$ 3,513.49
EXPEDIA 7481335693212	10/04/2019	HOTEL HORTON 10/9/19-10/11/19 HOWARD TUTT & TANNER JACOB	\$ 771.02
EXXONMOBIL 48287452	10/03/2019		\$ 8.00
FACEBK *7VQF6NSHJ2	09/09/2019	PO#53673 & 54087 JOB POSTING ON FACEBOOK	\$ 1.70
FACEBK *UANLJMW242	10/01/2019	PO#53673-54087 JOB POSTING ON FACEBOOK	\$ 186.52
FEDEX 60176192	09/16/2019	INVOICE 6-733-94832 SHIPPING CHARGES	\$ 24.21
FEDEX 60224740	09/30/2019	INVOICE 6-748-71856 SHIPPING CHARGES	\$ 135.17
FSI*ENTERGY-BILLMATRIX	09/12/2019	INVOICE 465003486395 STATION 43 07/18/19-08/16/19	\$ 568.54
GAYLORD OPRYLAND	10/02/2019	HOTEL DEPOSIT AAA CONFERENCE REGISTRATION BRETT ALLEN 10-0	\$ 263.92
GAYLORD OPRYLAND	10/02/2019	HOTEL DEPOSIT AAA CONFERENCE REGISTRATION EMILY FITZGERALI	\$ 263.92
GIANNA ITALIAN KITCHEN	09/06/2019	MEET AND GREET LUNCH WITH NORTHWEST EMS	\$ 124.52
GOVERNMENT FINANCE OFF	09/23/2019	PO#53921 GFOA TRAINING MATERIAL FOR SHANNON WOLEBEN	\$ 75.00
GRAINGER	09/19/2019	SERVICE YARD PUMP COUPLING REPLACEMENT	\$ 125.30
GREAT WOLF	09/23/2019	FALL 2019 TEXAS PUBLIC SAFETY CONFERENCE - G. CORMACK - 10/20	\$ 372.87
GREAT WOLF	09/23/2019	FALL 2019 TEXAS PUBLIC SAFETY CONFERENCE - T. DARST - 10/20/19-	\$ 372.87
GREATER EAST MONTGOMER	09/30/2019	MEMBERSHIP LUNCHEON FOR RANDY JOHNSON	\$ 15.00
HAMPTON INN HOTELS	09/12/2019	BASIC DESIGNATED INFECTION CONTROL OFFICER TRAINING COURSE	\$ 127.53
HAMPTON INN HOTELS	09/12/2019	BASIC DESIGNATED INFECTION CONTROL OFFICER TRAINING COURSE	\$ 127.53
HAMPTON INN HOTELS	09/12/2019	BASIC DESIGNATED INFECTION CONTROL OFFICER TRAINING COURSE	\$ 127.53
HCTRA EZ TAG REBILL	09/30/2019	HCTRA AUTO CHARGE	\$ 480.00
HERSHEY LODGE CON C	09/27/2019	HOTEL FOR ABC 36 XI CONFERENCE KAREN WEBB & RHONDA COTTRE	\$ 208.68
HERTZ	09/09/2019	ASM WEEK 1 CAR RENTAL J. SHAW AND J. SEEK	\$ 189.69
HICKORY CORRAL RESTAUR	09/11/2019	MEET FRC - MAGNOLIA FD - NO OTHER CARD AVAILABLE. ONE TIME US	\$ 96.32
HILTON GARDEN INN	10/03/2019	TAA HOTEL BRETT ALLEN NOV 2019	\$ 163.80
HILTON GARDEN INN	10/03/2019	TAA HOTEL KAREN WEBB OCTOBER 2019	\$ 163.80
HOLIDAY INNS	10/02/2019	RECRUITMENT - SOUTH PLANES COLLEGE	\$ 97.75
HOMEDEPOT.COM	10/04/2019	STATION 27 KITCHEN CABINETS PO 54004 (USED AP CARD DUE TO PUF	\$ 3,295.80
HOMEDEPOT.COM	09/16/2019	PO#53763 REPAIR KIT TO FIX SERVICE CENTER FAUCET LEAK	\$ 23.54
IAH PARKING ECOPARK1	09/16/2019	J. SHAW PARKING ASM WEEK 1	\$ 56.00

JP Morgan Chase Bank
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VENDOR	INVOICE DATE	DESCRIPTION	INVOICE AMOUNT
INT*IN *INTERNATIONAL	09/16/2019	INV. 21909106 QUICK REFERENCE CARDS	\$ 118.00
INT*IN *LIFESTYLES MED	09/13/2019	INVOICE H121667 UPDATES & ADDITIONS/CHANGES	\$ 84.00
JOHNSON SUPPLY SPRING	09/19/2019	A/C REPAIR AT GRANGERLAND TOWER	\$ 230.81
KROGER #0136	09/23/2019	09/21/19 MONTGOMERY AREA CHAMBER WINE FESTIVAL WATER	\$ 9.79
KROGER #0136	10/01/2019	HR TRAINING 09-30-19	\$ 11.41
KROGER #0136	09/19/2019	MENTAL HEALTH 1ST AID CLASS	\$ 5.71
KROGER #0136	09/20/2019	PO#53940 EMERGENCY PREPAREDNESS FOOD FOR TROPICAL STORM	\$ 303.60
KROGER #0136	09/13/2019	PO#53745 CHICK FIL-A EMPLOYEE GIFT CARDS FOR OCTOBER 2019 BII	\$ 200.00
LOWES #00232*	09/10/2019	ADMIN OFFICE 334 SIMMONDS BLINDS	\$ 212.00
LOWES #00232*	10/03/2019	AMBULANCE PARTS	\$ 68.05
LOWES #00907*	10/03/2019	FOLDING TABLES FOR EMS EVENTS	\$ 87.96
MCKENZIES BBQ & BURGER	09/30/2019	HR TRAINING 09-30-19	\$ 416.57
MED ONE EQUIPMENT SERV	09/23/2019	PO#53913 ALARIS 8015 PCU REPAIR	\$ 166.21
MONTGOMERY VEHREG	09/20/2019	REGISTRATION OF SHOPS 12,23,25,65,66,49 AND LANDSCAPE TRAILER	\$ 54.00
NAEMT	09/12/2019	INVOICE NO. 011910119121000 8TH EDITION REFRESHER COURSE FEE	\$ 50.00
NORTHERN TOOL & EQUIP	10/03/2019	REPAIR OF SHOP DOLLEY	\$ 14.98
PAYCLIX	09/16/2019	STATION 44 07/17/19-08/15/19 FEE	\$ 3.16
PWW MEDIA INC	09/25/2019	ABC 360 XI CONFERENCE REGISTRATION KAREN WEEB & RHONDA CO	\$ 2,080.00
RELIANT ENERGY	10/01/2019	INVOICE 401000191834 STATION 40	\$ 63.88
REV.COM	09/26/2019	LEVEL II GRIEVANCE SHERRY SULLIVAN TC0639430527	\$ 122.00
REV.COM	09/26/2019	REG BOD MEETING 09.24.19 TC0682033367	\$ 45.00
REV.COM	09/13/2019	TAX RATE ADOPTION TC0576022674	\$ 6.00
REV.COM	09/12/2019	INVOICE 4008804149 HAZARD WASTE	\$ 68.00
REV.COM	09/12/2019	BUDGET ADOPTION CREDIT TC0759492286	\$ (7.00)
REV.COM	09/10/2019	JAMES CAMPBELL AUDIO I TC0663821868	\$ 64.00
REV.COM	09/10/2019	JAMES CAMPBELL AUDIO II TC1015445553	\$ 128.00
REV.COM	09/10/2019	CHIEF SULLIVAN TERMINATION TC0789737896	\$ 16.00
REV.COM	09/10/2019	JAMES CAMPBELL AUDIO III TC0966684598	\$ 30.00
REV.COM	09/09/2019	LEVEL I GREIVANCE HEARING S. SULLIVAN TC0282519927	\$ 35.00
RTIC 9LQ3	09/12/2019	PO#53748 WATER BOTTLES PURCHASED FOR WATER WELLNESS INITI	\$ 4,336.29
RUSSOS NEW YORK PIZZER	10/02/2019	HR TRAINING 10-01-19	\$ 473.00
SALTGRASS N FWY HOUSTO	09/09/2019	MEET AND GREET LUNCH WITH HCEC	\$ 162.21
SAMSClub #6421	09/10/2019	BEVERAGES FOR FPIC ISSI/CSSI WORKING GROUP MEETING	\$ 40.00
SAMSClub.COM	09/23/2019	PO#53838 STATION SUPPLY RESTOCK ORDER FOR WAREHOUSE	\$ 1,326.11
SAMSClub.COM	09/09/2019	PO#53643 SHELVING FOR STATION 27	\$ 359.92
SETRAC	10/03/2019	REGISTRATION CASSIE CULLVER MRC COORDINATOR 10-9-19-10-11-19	\$ 280.00
SHERATON	10/03/2019	CREDIT RECEIVED DUE TO HENRIETTA LEAVING NAHQ EARLY DUE TC	\$ (246.52)
STERICYCLE	09/27/2019	INVOICE 4008804149 HAZARD WASTE	\$ 2,570.00
SUPERSHUTTLE EXECUCARP	09/20/2019	NAHQ TRANSPORTATION RECEIVED CREDIT HENRIETTA VALENTINE C	\$ (14.90)
TEXAS AMBULANCE ASSOC.	09/23/2019	TAA REGISTRATION BRETT ALLEN & KAREN WEBB OCTOBER 2019	\$ 600.00
TEXAS APCO	09/30/2019	FALL 2019 TEXAS PUBLIC SAFETY CONFERENCE - T. DARST - 10/20/19-	\$ 35.00
TEXAS APCO	09/30/2019	FALL 2019 TEXAS PUBLIC SAFETY CONFERENCE - G. CORMACK - 10/20	\$ 35.00
THE HOME DEPOT #0508	10/04/2019	SHOP TOOLS	\$ 77.83
THE HOME DEPOT #0508	10/04/2019	STATION 32 ATTICK LIGHTS	\$ 108.41
THE HOME DEPOT #0508	10/04/2019	STATION 33 A/C REPAIR	\$ 128.19
THE HOME DEPOT #0508	09/06/2019	PORTA-COOL DUCTS RETURNED	\$ 43.96
THE HOME DEPOT #0508	09/06/2019	PORTA-COOL DUCTS RETURNED	\$ (43.96)
THE HOME DEPOT #0508	09/25/2019	STATION 31 DEMO TOOLS	\$ 49.44
THE HOME DEPOT #0508	09/09/2019	PO#53677 MICROWAVE FOR ALARM	\$ 207.00
THE HOME DEPOT 508	09/06/2019	PORTA-COOL DUCTS	\$ 90.96
THE HOME DEPOT 6516	09/09/2019	STATION 22 AC REPLACEMENT	\$ 219.00
THE HOME DEPOT 6523	09/25/2019	STATION 31 DEMO TOOLS	\$ 221.75
THE PETAL PATCH	09/30/2019	PO#53995 FLOWER ORDER FOR THE OVERSTREET FAMILY HR CALLED	\$ 60.00
TINCHECK LLC	09/11/2019	TIN CHECK PAYEE VERIFICATION SYSTEM PO 53719	\$ 675.00
TRS RENTELCO	09/17/2019	RENTAL OF SEEHAWK TEST EQUIPMENT 9/8 TO 9/10	\$ 221.91
TRS RENTELCO	09/11/2019	RENTAL OF SEEHAWK TEST EQUIPMENT 8/8 TO 9/7	\$ 2,324.67
TX.GOV*SERVICEFEE-DIR	09/19/2019	REGISTRATION OF SHOPS 12,23,25,65,66,49 AND LANDSCAPE TRAILER	\$ 14.00
UBER TRIP	09/23/2019	UBER FOR GTT 2019 ADVISORY MEETING	\$ 21.74
UNITED AIRLINES	09/16/2019	J. SEEK LUGGAGE RETURN FLIGHT ASM 1	\$ 30.00
UNITED AIRLINES	09/16/2019	J. SHAW LUGGAGE RETURN FLIGHT ASM 1	\$ 30.00
UNITED AIRLINES	09/09/2019	J. SHAW LUGGAGE FOR ASM WEEK 1	\$ 30.00
UNITED AIRLINES	09/26/2019	ASM WEEK 2 J. SEEK 10/26/19-11/1/19	\$ 370.60
UNITED AIRLINES	09/26/2019	ASM WEEK 2 J. SHAW 10/26/19-11/1/19	\$ 370.60
UNITED AIRLINES	09/06/2019	B. WARD AHA SCIENTIFIC SUMMIT 11/15/19-11/18/19	\$ 474.60
UNITED AIRLINES	09/26/2019	FLIGHT FOR ABC 360 XI CONFERENCE 10/20/19-10/24/19 KAREN WEBB	\$ 732.00
UNITED AIRLINES	09/26/2019	FLIGHT FOR ABC 360 XI CONFERENCE 10/20/19-10/24/19 KAREN WEBB	\$ 732.00
UNITED AIRLINES	09/26/2019	FLIGHT FOR ADOBE MAX CONFERENCE 11/03/19 - 11/07/19 MISTI WILLI	\$ 353.60
UPS*000000A690R4369	09/17/2019	INVOICE 0000A690R4369 SHIPPING CHARGES	\$ 284.02
WALMART.COM	09/06/2019	PO#53665 TV RESTOCK ORDER FACILITIES	\$ 244.99
WASTE MGMT WM EZPAY	09/12/2019	INVOICE 5647559-1792-4 TRASH SERVICE	\$ 2,622.42
TOTAL			\$ 57,264.76

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (10/01/2019 - 10/31/2019)

Payment number	Payment type	Invoice date	Invoice number	Vendor name	Invoice amount	Cleared?	Post date
102950	Computer Check	10/28/19	18-62848	AARP (POB 740819)	\$81.84	TRUE	10/28/19
102952	Computer Check	10/28/19	18-37101	ALLSTATE INSURANCE COMPANY	\$260.69	TRUE	10/28/19
102891	Computer Check	10/21/19	19-35013	AMERIGROUP (POB 933657)	\$228.22	TRUE	10/21/19
102890	Computer Check	10/21/19	19-38960	AMERIGROUP (POB 933657)	\$230.04	TRUE	10/21/19
102889	Computer Check	10/21/19	19-39481	AMERIGROUP (POB 933657)	\$284.44	TRUE	10/21/19
102960	Computer Check	10/28/19	19-12626	BCBS OF TEXAS (731431)-REFUND DEPT	\$70.51	TRUE	10/28/19
102959	Computer Check	10/28/19	19-19550	BCBS OF TEXAS (731431)-REFUND DEPT	\$5.89	TRUE	10/28/19
102796	Computer Check	10/7/19	19-30389	CIGNA (POB 188012)	\$311.10	TRUE	10/7/19
102967	Computer Check	10/28/19	18-62848	CONSUMERS COUNTY MUTUAL INS	\$631.91	TRUE	10/28/19
102989	Computer Check	10/28/19	18-37101	NOVITAS SOLUTIONS (POB 3106)	\$395.97	TRUE	10/28/19
102996	Computer Check	10/28/19	18-50188	NOVITAS SOLUTIONS (POB 3106)	\$329.53	TRUE	10/28/19
102995	Computer Check	10/28/19	18-62848	NOVITAS SOLUTIONS (POB 3106)	\$320.80	TRUE	10/28/19
102993	Computer Check	10/28/19	19-10594	NOVITAS SOLUTIONS (POB 3106)	\$395.14	TRUE	10/28/19
102992	Computer Check	10/28/19	19-12626	NOVITAS SOLUTIONS (POB 3106)	\$220.26	TRUE	10/28/19
102991	Computer Check	10/28/19	19-19550	NOVITAS SOLUTIONS (POB 3106)	\$23.09	TRUE	10/28/19
102990	Computer Check	10/28/19	19-33494	NOVITAS SOLUTIONS (POB 3106)	\$473.26	TRUE	10/28/19
102994	Computer Check	10/28/19	19-34028	NOVITAS SOLUTIONS (POB 3106)	\$403.16	TRUE	10/28/19
102845	Computer Check	10/14/19	18-3314	PATIENT REFUND	\$75.00	TRUE	10/14/19
102827	Computer Check	10/7/19	18-64792	PATIENT REFUND	\$50.15	TRUE	10/7/19
102854	Computer Check	10/14/19	19-14912	PATIENT REFUND	\$250.00	TRUE	10/14/19
102795	Computer Check	10/7/19	19-15042	PATIENT REFUND	\$100.00	TRUE	10/7/19
102854	Computer Check	10/14/19	19-16301	PATIENT REFUND	\$250.00	TRUE	10/14/19
102919	Computer Check	10/21/19	19-27885	PATIENT REFUND	\$100.00	TRUE	10/21/19
103008	Computer Check	10/28/19	19-30897	PATIENT REFUND	\$100.00	TRUE	10/28/19
102830	Computer Check	10/7/19	19-33294	PATIENT REFUND	\$95.67	FALSE	10/7/19
102790	Computer Check	10/7/19	19-36472	PATIENT REFUND	\$617.24	TRUE	10/7/19
102835	Computer Check	10/7/19	19-37008	PATIENT REFUND	\$104.88	TRUE	10/7/19
103003	Computer Check	10/28/19	19-37361	PATIENT REFUND	\$26.17	TRUE	10/28/19
102835	Computer Check	10/7/19	19-41886	PATIENT REFUND	\$85.53	TRUE	10/7/19
103002	Computer Check	10/28/19	19-43320	PATIENT REFUND	\$221.45	TRUE	10/28/19
102880	Computer Check	10/14/19	19-43722	PATIENT REFUND	\$200.00	TRUE	10/14/19
102984	Computer Check	10/28/19	19-45926B	PATIENT REFUND	\$300.00	TRUE	10/28/19
102814	Computer Check	10/7/19	19-46463	PATIENT REFUND	\$456.43	TRUE	10/7/19
102997	Computer Check	10/28/19	19-47213	PATIENT REFUND	\$245.47	TRUE	10/28/19
102838	Computer Check	10/7/19	19-6856	PATIENT REFUND	\$125.00	TRUE	10/7/19
102928	Computer Check	10/21/19	19-24436	TEXAS MUNICIPAL LEAGUE	\$722.08	TRUE	10/21/19
102831	Computer Check	10/7/19	18-28748	UNION STANDARD INSURANCE GROUP	\$3,409.84	TRUE	10/7/19
102930	Computer Check	10/21/19	18-63733B	UNITED HEALTHCARE (POB 101760)	\$119.00	TRUE	10/21/19
103010	Computer Check	10/28/19	19-35466	UNITED HEALTHCARE (POB 101760)	\$443.06	TRUE	10/28/19
102832	Computer Check	10/7/19	19-31164	USAA GENERAL INDEMNITY COMPANY(POB 33490)	\$778.71	TRUE	10/7/19
102933	Computer Check	10/21/19	19-23352	WPS/TRICARE FOR LIFE	\$90.54	TRUE	10/21/19
TOTAL					\$13,632.07		

MCHD Surplus/Salvage
November/December 2019

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1	N/A	*006178	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006179	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006180	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006181	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006182	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006183	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006184	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006185	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005951	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005952	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005953	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005954	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005955	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005956	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005957	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005958	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005959	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005960	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005961	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*005962	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006406	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006407	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006408	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006409	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006410	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006411	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006412	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006413	MASTER 3 Base station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006174	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006175	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006176	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore

1	N/A	*006177	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006327	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006328	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006329	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006330	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006331	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006332	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006333	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006334	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006335	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006336	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006337	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006338	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006414	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006415	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006416	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
1	N/A	*006417	MASTER 3 Base Station	Salvage	Old EDACS Equipment Not in use anymore
52	N/A	N/A	Combiners	Salvage	Old EDACS Equipment Not in use anymore

AGENDA ITEM # 20

Board Mtg.: 12/10/2019

Montgomery County Hospital District

Proceeds from Sale of Assets

10/01/2017 - 10/31/2019

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	2010 Dodge Ram 3500 - 201,234 miles	5/22/2018	8,660.00
Vehicles	2009 Ford F350 - 140,736 miles (trade-in)	7/3/2018	15,000.00
Vehicles	2012 Dodge Ram 3500 SLT - 203,110 miles	7/24/2018	8,305.00
Vehicles	2012 Dodge Ram 3500 ST - 194,983 miles	9/21/2018	8,150.00
Vehicles	2012 Dodge Ram 3500 SLT - 199,930 miles	12/18/2018	8,514.00
Vehicles	2012 Dodge Ram 3500 - 189,761 miles	12/18/2018	8,920.00
Vehicles	2008 Chevy Tahoe LS - 199,172 miles	3/12/2019	3,805.00
Vehicles Total			61,354.00
Total Proceeds			61,354.00

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., October 22, 2019 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mr. Cole

3. Pledge of Allegiance

Led by Ms. Whatley

4. Roll Call

Present:

Bob Bagley
Justin Chance
Chris Grice
Mark Cole
Sandy Wagner
Georgette Whatley

Not Present:

Brad Spratt

5. Public Comment

There were no comments from the public.

6. Special Recognition:

No Special Recognition this month.

“Mr. Cole requested agenda item 25 be moved up prior to agenda item 7.”

7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

Mr. Randy Johnson, CEO presented a report.

8. Consider and act on Interim Legal Counsel, Larry Foerster with Darden, Fowler & Creighton, L.L.P. (Mr. Cole, Chairman – MCHD Board) (attached)

Mr. Cole made a motion to consider and act on Interim Legal Counsel, Larry Foerster with Darden, Fowler & Creighton, L.L.P. Ms. Whatley offered a second. After board discussion motion passed unanimously.

9. Presentation of Quarterly Employee Turnover Report. (Mr. Chance, Chair – Personnel Committee)

Mrs. Emily Fitzgerald, Human Resources Manager presented report to the board.

10. Consider and act on waiving employee health insurance benefit premiums for December, 2019. (Mr. Chance, Chair – Personnel Committee)

Mr. Chance requested agenda item 10 be tabled.

11. Consider and act on the November and December, 2019 MCHD Regular Board of Directors meeting dates and times. (Mr. Cole, Chairman – MCHD Board) (attached)

Mr. Cole made a motion to consider and act on combining the November and December board meeting with staff's recommendation for December 10, 2019. Mr. Chance offered a second and motion passed unanimously.

12. Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)
• **HR 25-511 Personnel Communication Devices Policy SB 944. (attached)**

Mr. Chance made a motion to consider and act on District Policy, HR 25-511 Personnel Communication Devices Policy SB 944 that passed last legislative session. Ms. Whatley offered a second. After board discussion motion passed unanimously.

13. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.

Mr. James Campbell, EMS Chief presented the EMS report to the board.

14. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.

Mrs. Melissa Miller, COO presented a report to the board.

15. Presentation on VHF Simulcast Communications data over the past year for Montgomery County Fire Chiefs Association. (Ms. Whatley, Chair – PADCOM) (attached)

Mr. Justin Evans, Radio Manager presented a report to the board.

16. Consider and act on sole source letter for IP station alerting system. (Ms. Whatley, Chair – PADCOM)

Ms. Whatley made a motion to consider and act on sole source letter for IP station alerting system. Mr. Grice offered a second and motion passed unanimously.

17. Consider and act on purchase of annual service agreement with US Digital for IP station alerting system. (Ms. Whatley, Chair – PADCOM) (attached)

Ms. Whatley made a motion to consider and act on purchase of annual service agreement with US Digital for IP station alerting system. Mr. Grice offered a second. After board discussion motion passed unanimously.

- 18. Consider and act on sole source letter for EXACOM Digital Logging Recorder System Hardware Refresh and Maintenance Contract Renewal. (Ms. Whatley, Chair – PADCOM) (attached)**

Ms. Whatley made a motion to consider and act on sole source letter for EXACOM Digital Logging Recorder System Hardware Refresh and Maintenance Contract Renewal. Mr. Chance offered a second and motion passed unanimously.

- 19. Consider and act on purchase of EXACOM Digital Logging Recorder System Hardware Refresh and Maintenance Contract Renewal. (Ms. Whatley, Chair – PADCOM) (attached)**

Ms. Whatley made a motion to consider and act on purchase of EXACOM Digital Logging Recorder System Hardware Refresh and Maintenance Contract Renewal. Mr. Chance offered a second and motion passed unanimously.

- 20. Consider and act on purchase of additional Laserfiche user licenses. (Ms. Whatley, Chair – PADCOM) (attached)**

Ms. Whatley made a motion to consider and act on purchase of additional Laserfiche user licenses. Mrs. Wagner offered a second. After board discussion motion passed unanimously.

- 21. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.**

Mrs. Ade Moronkeji, HCAP Manager presented a report to the board.

- 22. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers processed by Boon-Chapman. (Mrs. Wagner, Chair - Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers processed by Boon-Chapman. Ms. Whatley offered a second and motion passed unanimously.

- 23. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims processed by Boon Chapman. (Mrs. Wagner, Chair – Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims processed by Boon Chapman. Mr. Chance offered a second and motion passed unanimously.

- 24. Presentation of preliminary Financial Report for twelve months ended September 30, 2019 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.**

Mr. Brett Allen, CFO presented financial report to the board.

- 25. Presentation of Investment Report for the quarter ended September 30, 2019.**

Ms. Emily Upshaw with Valleyview Consulting presented the Investment Report to the board.

26. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2019. (Mr. Grice, Treasurer - MCHD Board) (attached)

Mr. Grice made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2019. Mr. Chance offered a second and motion passed unanimously.

27. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2020. (Mr. Grice, Treasurer - MCHD Board) (attached)

Mr. Grice made a motion to consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2020. Mr. Bagley offered a second and motion passed unanimously.

28. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer - MCHD Board)

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Chance offered a second. After board discussion motion passed unanimously.

29. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Grice made a motion to consider and act on salvage and surplus. Mr. Chance offered a second. After board discussion motion passed unanimously.

30. Secretary's Report - Consider and act on minutes for the September 24, 2019 Regular BOD meeting and September 24, 2019 Special BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)

Mrs. Wagner made a motion to consider and act on the minutes for the September 24, 2019 Regular BOD meeting. Ms. Whatley offered a second and motion passed unanimously.

Mrs. Wagner made a motion to consider and act on the minutes for the September 24, 2019 Special BOD meeting. Ms. Whatley offered a second and motion passed unanimously.

31. Adjourn

Meeting adjourned at 5:31 p.m.

Sandy Wagner, Secretary